

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676347 AMARILLO CENTER FOR SKILLED CARE</b>				Nonprofit - Church	
AMARILLO CENTER FOR SKILLED CARE     3/31/2025 365 Days Settled					
AMARILLO, TX 79106				CR Beds 122    POS Beds 0	
POTTER				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	59.8%
Current Assets	-480,956	Total Charges	8,341,487	Length of Stay	52.0
Fixed Assets	24,181	Contract Allowance	956,240	Average Wages	25.35
Other Assets	0	Operating Revenue	7,385,247	11.5% Skilled Nursing	72.9%
Total Assets	-456,775	Operating Expense	7,981,760	88.5% Ancillary Service	27.1%
Current Liabilities	-648,544	Operating Margin	-596,513	108.1% Current Ratio	0.7
Long Term Liabilities	185,840	Other Income	682,032	-8.1% Days to Collect	(1.2)
Total Equity	85,519	Other Expense	0	9.2% Avg Payment Days	2.6
Total Liab. and Equity	-377,185	Net Profit or Loss	85,519	0.0% Depreciation Rate	4,718.8%
				1.2% Return on Equity	100.0%

<b>455536 AMISTAD NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
AMISTAD NURSING AND REHABILITATION CENTER     3/31/2025 365 Days Settled					
UVALDE, TX 78801				CR Beds 200    POS Beds 0	
UVALDE				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	45.1%
Current Assets	-733,918	Total Charges	9,231,675	Length of Stay	76.2
Fixed Assets	-41,521	Contract Allowance	655,911	Average Wages	21.72
Other Assets	52,499	Operating Revenue	8,575,764	7.1% Skilled Nursing	82.6%
Total Assets	-722,940	Operating Expense	8,141,754	92.9% Ancillary Service	17.4%
Current Liabilities	-1,783,941	Operating Margin	434,010	94.9% Current Ratio	0.4
Long Term Liabilities	-435,849	Other Income	1,131,405	5.1% Days to Collect	28.6
Total Equity	1,565,415	Other Expense	0	13.2% Avg Payment Days	1.3
Total Liab. and Equity	-654,375	Net Profit or Loss	1,565,415	0.0% Depreciation Rate	12,517.2 %
				18.3% Return on Equity	100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 1

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676430 ASHTON MEDICAL LODGE</b>				Nonprofit - Church	
ASHTON MEDICAL LODGE		8/31/2025 335 Days Submitted			
MIDLAND, TX 79703				CR Beds 144    POS Beds 0	
MIDLAND				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	89.4%
				Length of Stay	149.2
				Average Wages	28.98
				Skilled Nursing	85.6%
				Ancillary Service	14.4%
				Current Ratio	2.9
				Days to Collect	28.2
				Avg Payment Days	10.9
				Depreciation Rate	0.0%
				Return on Equity	-6.4%

  

Balance Sheet		Income Statement			
Current Assets	2,830,788	Total Charges	33,501,204		
Fixed Assets	0	Contract Allowance	18,372,345	54.8%	
Other Assets	0	Operating Revenue	15,128,859	45.2%	
Total Assets	2,830,788	Operating Expense	15,646,477	103.4%	
Current Liabilities	968,047	Operating Margin	-517,618	-3.4%	
Long Term Liabilities	0	Other Income	398,141	2.6%	
Total Equity	1,862,741	Other Expense	0	0.0%	
Total Liab. and Equity	2,830,788	Net Profit or Loss	(119,477)	-0.8%	

<b>675789 AVIR AT ARDEN WOOD</b>				Proprietary - Other	
AVIR AT ARDEN WOOD		6/30/2025 365 Days Submitted			
HOUSTON, TX 77055				CR Beds 174    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
				Occupancy Rate	66.4%
				Length of Stay	243.9
				Average Wages	25.23
				Skilled Nursing	85.0%
				Ancillary Service	15.0%
				Current Ratio	0.8
				Days to Collect	63.8
				Avg Payment Days	33.7
				Depreciation Rate	1,352.8%
				Return on Equity	222.4%

  

Balance Sheet		Income Statement			
Current Assets	1,893,376	Total Charges	10,049,873		
Fixed Assets	146,967	Contract Allowance	282,257	2.8%	
Other Assets	0	Operating Revenue	9,767,616	97.2%	
Total Assets	2,040,343	Operating Expense	11,873,962	121.6%	
Current Liabilities	2,457,207	Operating Margin	-2,106,346	-21.6%	
Long Term Liabilities	0	Other Income	1,179,369	12.1%	
Total Equity	-416,864	Other Expense	0	0.0%	
Total Liab. and Equity	2,040,343	Net Profit or Loss	(926,977)	-9.5%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 2

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675289 Avir at Azalea Heights</b>				Nonprofit - Church	
Avir at Azalea Heights		3/31/2025 365 Days Settled			
TYLER, TX 75701				CR Beds 120 POS Beds 0	
SMITH				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 64.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 85.5	
Current Assets	179,120	Total Charges	7,724,305	Average Wages 22.51	
Fixed Assets	0	Contract Allowance	862,839	11.2% Skilled Nursing 75.0%	
Other Assets	0	Operating Revenue	6,861,466	88.8% Ancillary Service 25.0%	
Total Assets	<u>179,120</u>	Operating Expense	7,328,513	106.8% Current Ratio 0.1	
Current Liabilities	1,222,760	Operating Margin	-467,047	-6.8% Days to Collect 9.5	
Long Term Liabilities	0	Other Income	-3,550	-0.1% Avg Payment Days 60.9	
Total Equity	<u>-1,043,640</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>179,120</u>	Net Profit or Loss	<u>(470,597)</u>	-6.9% Return on Equity 45.1%	
<b>455001 Avir at Beaumont</b>				Proprietary - Other	
Avir at Beaumont		6/30/2025 365 Days Submitted			
BEAUMONT, TX 77707				CR Beds 214 POS Beds 0	
JEFFERSON				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate 54.1%	
Current Assets	1,807,054	Total Charges	8,576,901	Length of Stay 187.9	
Fixed Assets	154,103	Contract Allowance	188,551	Average Wages 22.71	
Other Assets	0	Operating Revenue	8,388,350	2.2% Skilled Nursing 87.7%	
Total Assets	<u>1,961,157</u>	Operating Expense	10,096,459	97.8% Ancillary Service 12.3%	
Current Liabilities	2,408,006	Operating Margin	-1,708,109	120.4% Current Ratio 0.8	
Long Term Liabilities	0	Other Income	1,062,469	-20.4% Days to Collect 68.8	
Total Equity	<u>-446,849</u>	Other Expense	0	12.7% Avg Payment Days 35.9	
Total Liab. and Equity	<u>1,961,157</u>	Net Profit or Loss	<u>(645,640)</u>	0.0% Depreciation Rate 1,001.6%	
				-7.7% Return on Equity 144.5%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 3

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455923 Avir at Beeville</b>				Proprietary - Other	
Avir at Beeville		6/30/2025 365 Days Submitted			
Beeville, TX 78102				CR Beds 120    POS Beds 0	
BEE				<b>Key Performance Ind.</b>	
				Occupancy Rate            49.9%	
				Length of Stay              191.6	
				Average Wages              24.60	
				7.8% Skilled Nursing        79.4%	
				92.2% Ancillary Service     20.6%	
				116.7% Current Ratio        0.7	
				-16.7% Days to Collect       60.6	
				10.9% Avg Payment Days     37.9	
				0.0% Depreciation Rate      899.3%	
				-5.8% Return on Equity       119.2%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	999,887	Total Charges	5,681,916		
Fixed Assets	89,228	Contract Allowance	444,952		
Other Assets	0	Operating Revenue	5,236,964		
Total Assets	<u>1,089,115</u>	Operating Expense	6,111,469		
Current Liabilities	1,343,366	Operating Margin	-874,505		
Long Term Liabilities	0	Other Income	571,372		
Total Equity	<u>-254,251</u>	Other Expense	0		
Total Liab. and Equity	<u>1,089,115</u>	Net Profit or Loss	<u>(303,133)</u>		
<b>675931 Avir at Camp Wood</b>					
Avir at Camp Wood		6/30/2025 365 Days Settled			
Camp Wood, TX 78833				CR Beds 86    POS Beds 0	
REAL				<b>Key Performance Ind.</b>	
				Occupancy Rate            88.6%	
				Length of Stay              185.5	
				Average Wages              19.67	
				6.8% Skilled Nursing        91.8%	
				93.2% Ancillary Service     8.2%	
				98.9% Current Ratio        1.2	
				1.1% Days to Collect       64.7	
				5.3% Avg Payment Days     46.2	
				0.0% Depreciation Rate      429.0%	
				6.4% Return on Equity       122.9%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	1,074,312	Total Charges	5,801,404		
Fixed Assets	114,655	Contract Allowance	391,844		
Other Assets	0	Operating Revenue	5,409,560		
Total Assets	<u>1,188,967</u>	Operating Expense	5,350,222		
Current Liabilities	907,512	Operating Margin	59,338		
Long Term Liabilities	0	Other Income	286,523		
Total Equity	<u>281,455</u>	Other Expense	0		
Total Liab. and Equity	<u>1,188,967</u>	Net Profit or Loss	<u>345,861</u>		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 4

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675259 Avir at Cisco</b>				Nonprofit - Church	
Avir at Cisco		6/30/2025 365 Days Submitted			
CISCO, TX 76437				CR Beds 80    POS Beds 0	
EASTLAND				<b>Key Performance Ind.</b>	
				Occupancy Rate            47.2%	
				Length of Stay              208.8	
				Average Wages              19.19	
				4.0% Skilled Nursing       57.0%	
				96.0% Ancillary Service    43.0%	
				93.1% Current Ratio         0.8	
				6.9% Days to Collect       64.3	
				6.6% Avg Payment Days    51.5	
				0.0% Depreciation Rate    451.1%	
				13.5% Return on Equity    -532.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	684,152	Total Charges	3,666,342		
Fixed Assets	114,424	Contract Allowance	144,837		
Other Assets	0	Operating Revenue	3,521,505		
Total Assets	<u>798,576</u>	Operating Expense	<u>3,278,488</u>		
Current Liabilities	887,570	Operating Margin	243,017		
Long Term Liabilities	0	Other Income	230,843		
Total Equity	<u>-88,994</u>	Other Expense	0		
Total Liab. and Equity	<u>798,576</u>	Net Profit or Loss	<u>473,860</u>		

<b>675452 Avir at Converse</b>				Nonprofit - Church	
Avir at Converse		8/31/2025 365 Days Submitted			
CONVERSE, TX 78109				CR Beds 100    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
				Occupancy Rate            54.4%	
				Length of Stay              98.4	
				Average Wages              23.53	
				13.7% Skilled Nursing       63.4%	
				86.3% Ancillary Service    36.6%	
				154.9% Current Ratio       0.7	
				-54.9% Days to Collect       57.1	
				7.5% Avg Payment Days    22.1	
				0.0% Depreciation Rate    1,275.5%	
				-47.4% Return on Equity    886.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	594,186	Total Charges	3,858,117		
Fixed Assets	52,358	Contract Allowance	527,611		
Other Assets	0	Operating Revenue	3,330,506		
Total Assets	<u>646,544</u>	Operating Expense	<u>5,159,614</u>		
Current Liabilities	824,815	Operating Margin	-1,829,108		
Long Term Liabilities	0	Other Income	249,222		
Total Equity	<u>-178,271</u>	Other Expense	0		
Total Liab. and Equity	<u>646,544</u>	Net Profit or Loss	<u>(1,579,886)</u>		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 5

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675980 AVIR AT DRIPPING SPRINGS</b>		Nonprofit - Church	
AVIR AT DRIPPING SPRINGS		6/30/2025 395 Days Submitted	
DRIPPING SPRINGS, TX 78620		CR Beds 60    POS Beds 0	
HAYS		<b>Key Performance Ind.</b>	
NOVITAS		Occupancy Rate    66.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	797,702	Total Charges	12,732,111
Fixed Assets	83,784	Contract Allowance	163,805
Other Assets	0	Operating Revenue	12,568,306
Total Assets	881,486	Operating Expense	4,850,009
Current Liabilities	1,039,042	Operating Margin	7,718,297
Long Term Liabilities	0	Other Income	153,428
Total Equity	-157,556	Other Expense	0
Total Liab. and Equity	881,486	Net Profit or Loss	7,871,725
		1.3%	Skilled Nursing    95.8%
		98.7%	Ancillary Service    4.2%
		38.6%	Current Ratio    0.8
		61.4%	Days to Collect    23.4
		1.2%	Avg Payment Days    55.0
		0.0%	Depreciation Rate    695.9%
		62.6%	Return on Equity    -
			4,996.1%
<b>455941 Avir at Enchanted Rock</b>		Nonprofit - Church	
Avir at Enchanted Rock		6/30/2025 365 Days Settled	
FREDERICKSBURG, TX 78624		CR Beds 120    POS Beds 0	
GILLESPIE		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	926,873	Total Charges	6,280,632
Fixed Assets	78,580	Contract Allowance	294,800
Other Assets	0	Operating Revenue	5,985,832
Total Assets	1,005,453	Operating Expense	7,923,446
Current Liabilities	1,339,287	Operating Margin	-1,937,614
Long Term Liabilities	0	Other Income	160,534
Total Equity	-333,834	Other Expense	0
Total Liab. and Equity	1,005,453	Net Profit or Loss	(1,777,080)
		4.7%	Skilled Nursing    84.5%
		95.3%	Ancillary Service    15.5%
		132.4%	Current Ratio    0.7
		-32.4%	Days to Collect    38.0
		2.7%	Avg Payment Days    25.7
		0.0%	Depreciation Rate    1,528.4%
		-29.7%	Return on Equity    532.3%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 6

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675791 Avir at Golfcrest</b>				Proprietary - Other	
Avir at Golfcrest		6/30/2025 365 Days Submitted			
Houston, TX 77061				CR Beds 200    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate            59.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            363.4	
Current Assets	2,357,042	Total Charges	10,341,641	Average Wages            22.09	
Fixed Assets	229,349	Contract Allowance	-391,550	-3.8%	Skilled Nursing            91.0%
Other Assets	0	Operating Revenue	10,733,191	103.8%    Ancillary Service            9.0%	
Total Assets	<u>2,586,391</u>	Operating Expense	11,670,012	108.7%    Current Ratio                0.7	
Current Liabilities	3,208,054	Operating Margin	-936,821	-8.7%    Days to Collect            73.4	
Long Term Liabilities	0	Other Income	1,322,120	12.3%    Avg Payment Days           30.6	
Total Equity	<u>-621,663</u>	Other Expense	0	0.0%    Depreciation Rate           895.1%	
Total Liab. and Equity	<u>2,586,391</u>	Net Profit or Loss	<u>385,299</u>	3.6%    Return on Equity            -62.0%	
<b>675878 Avir at Grand Saline</b>				Proprietary - Corporation	
Avir at Grand Saline		3/31/2025 90 Days Submitted			
GRAND SALINE, TX 75140				CR Beds 120    POS Beds 0	
VAN ZANDT				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate            56.5%	
Current Assets	1,528,900	Total Charges	1,123,416	Length of Stay            338.7	
Fixed Assets	0	Contract Allowance	118,097	Average Wages            24.25	
Other Assets	0	Operating Revenue	1,005,319	10.5%    Skilled Nursing            67.9%	
Total Assets	<u>1,528,900</u>	Operating Expense	999,258	89.5%    Ancillary Service            32.1%	
Current Liabilities	126,069	Operating Margin	6,061	99.4%    Current Ratio                12.1	
Long Term Liabilities	0	Other Income	79,417	0.6%    Days to Collect            103.7	
Total Equity	<u>1,402,831</u>	Other Expense	0	7.9%    Avg Payment Days            2.9	
Total Liab. and Equity	<u>1,528,900</u>	Net Profit or Loss	<u>85,478</u>	0.0%    Depreciation Rate           0.0%	
				8.5%    Return on Equity            6.1%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 7



# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676100 AVIR AT SAN ANGELO</b>				Proprietary - Other	
AVIR AT SAN ANGELO		6/30/2025 395 Days Submitted			
SAN ANGELO, TX 76904				CR Beds 125    POS Beds 0	
TOM GREEN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            71.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            186.7	
Current Assets	1,331,366	Total Charges	9,184,946	Average Wages            22.18	
Fixed Assets	158,818	Contract Allowance	393,822	4.3% Skilled Nursing        91.7%	
Other Assets	0	Operating Revenue	8,791,124	95.7% Ancillary Service        8.3%	
Total Assets	<u>1,490,184</u>	Operating Expense	<u>8,517,637</u>	96.9% Current Ratio            0.8	
Current Liabilities	1,686,425	Operating Margin	273,487	3.1% Days to Collect            57.1	
Long Term Liabilities	0	Other Income	230,399	2.6% Avg Payment Days        38.9	
Total Equity	<u>-196,241</u>	Other Expense	0	0.0% Depreciation Rate        698.0%	
Total Liab. and Equity	<u>1,490,184</u>	Net Profit or Loss	<u>503,886</u>	5.7% Return on Equity        -256.8%	
<b>675001 Avir at Woodlands</b>				Nonprofit - Church	
Avir at Woodlands		6/30/2025 365 Days Settled			
EASTLAND, TX 76448				CR Beds 76    POS Beds 0	
EASTLAND				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate            84.0%	
Current Assets	1,300,512	Total Charges	7,997,562	Length of Stay            235.3	
Fixed Assets	173,139	Contract Allowance	1,250,356	Average Wages            18.47	
Other Assets	0	Operating Revenue	6,747,206	15.6% Skilled Nursing        63.6%	
Total Assets	<u>1,473,651</u>	Operating Expense	<u>6,158,556</u>	84.4% Ancillary Service        36.4%	
Current Liabilities	1,323,414	Operating Margin	588,650	91.3% Current Ratio            1.0	
Long Term Liabilities	0	Other Income	108,503	8.7% Days to Collect            60.7	
Total Equity	<u>150,237</u>	Other Expense	0	1.6% Avg Payment Days        53.6	
Total Liab. and Equity	<u>1,473,651</u>	Net Profit or Loss	<u>697,153</u>	0.0% Depreciation Rate        664.2%	
				10.3% Return on Equity        464.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 9

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676222 BASTROP LOST PINES NURSING AND REHABILITATION CENT</b>				Government - City-County	
BASTROP LOST PINES NURSING AND REHABILITATION CENT		6/30/2025 365 Days Settled			
BASTROP, TX 78602				CR Beds 120    POS Beds 0	
BASTROP				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	82.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	98.2
Current Assets	1,646,742	Total Charges	10,705,115	Average Wages	24.46
Fixed Assets	238,106	Contract Allowance	1,421,752	13.3% Skilled Nursing	85.3%
Other Assets	-30,815	Operating Revenue	9,283,363	86.7% Ancillary Service	14.7%
Total Assets	1,854,033	Operating Expense	9,348,273	100.7% Current Ratio	3.7
Current Liabilities	446,070	Operating Margin	-64,910	-0.7% Days to Collect	64.5
Long Term Liabilities	135,190	Other Income	1,078,704	11.6% Avg Payment Days	9.9
Total Equity	1,272,773	Other Expense	0	0.0% Depreciation Rate	282.2%
Total Liab. and Equity	1,854,033	Net Profit or Loss	1,014,444	10.9% Return on Equity	79.7%

  

<b>675579 BEACON HARBOR HEALTHCARE AND REHABILITATION</b>				Proprietary - Corporation	
BEACON HARBOR HEALTHCARE AND REHABILITATION		6/30/2025 365 Days Submitted			
ROCKWALL, TX 75087				CR Beds 190    POS Beds 0	
ROCKWALL				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	69.9%
Current Assets	16,577,755	Total Charges	28,376,837	Length of Stay	115.6
Fixed Assets	1,294,253	Contract Allowance	9,033,091	Average Wages	28.36
Other Assets	0	Operating Revenue	19,343,746	31.8% Skilled Nursing	35.8%
Total Assets	17,872,008	Operating Expense	16,784,496	68.2% Ancillary Service	64.2%
Current Liabilities	1,462,282	Operating Margin	2,559,250	86.8% Current Ratio	11.3
Long Term Liabilities	0	Other Income	8,529	13.2% Days to Collect	58.9
Total Equity	16,409,726	Other Expense	0	0.0% Avg Payment Days	17.4
Total Liab. and Equity	17,872,008	Net Profit or Loss	2,567,779	0.0% Depreciation Rate	78.8%
				13.3% Return on Equity	15.6%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 10

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675822 Beltline Healthcare Center</b>				Nonprofit - Church		
Beltline Healthcare Center		3/31/2025 365 Days Settled				
Garland, TX 75040				CR Beds 120    POS Beds 0		
DALLAS				<b>Key Performance Ind.</b>		
NOVITAS				Occupancy Rate	25.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	44.1	
Current Assets	159,102	Total Charges	3,108,358	Average Wages	26.68	
Fixed Assets	61,953	Contract Allowance	176,749	5.7%	Skilled Nursing	79.2%
Other Assets	0	Operating Revenue	2,931,609	94.3%	Ancillary Service	20.8%
Total Assets	221,055	Operating Expense	4,354,551	148.5%	Current Ratio	0.1
Current Liabilities	1,272,258	Operating Margin	-1,422,942	-48.5%	Days to Collect	50.1
Long Term Liabilities	153,081	Other Income	223,318	7.6%	Avg Payment Days	3.0
Total Equity	-1,199,624	Other Expense	0	0.0%	Depreciation Rate	1,430.6%
Total Liab. and Equity	225,715	Net Profit or Loss	(1,199,624)	-40.9%	Return on Equity	100.0%
<b>676117 BERTRAM NURSING AND REHABILITATION</b>				Nonprofit - Church		
BERTRAM NURSING AND REHABILITATION		3/31/2025 365 Days Settled				
BERTRAM, TX 78605				CR Beds 74    POS Beds 0		
BURNET				<b>Key Performance Ind.</b>		
NOVITAS (TEXAS)				Occupancy Rate	60.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	88.7	
Current Assets	-738,126	Total Charges	3,681,641	Average Wages	21.77	
Fixed Assets	-34,625	Contract Allowance	225,171	6.1%	Skilled Nursing	85.2%
Other Assets	0	Operating Revenue	3,456,470	93.9%	Ancillary Service	14.8%
Total Assets	-772,751	Operating Expense	3,802,871	110.0%	Current Ratio	0.8
Current Liabilities	-901,573	Operating Margin	-346,401	-10.0%	Days to Collect	(86.6)
Long Term Liabilities	344,932	Other Income	416,747	12.1%	Avg Payment Days	1.7
Total Equity	70,346	Other Expense	0	0.0%	Depreciation Rate	5,277.4%
Total Liab. and Equity	-486,295	Net Profit or Loss	70,346	2.0%	Return on Equity	100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 11

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675905 BIRCHWOOD OF GRAPEVINE</b>				Proprietary - Other	
BIRCHWOOD OF GRAPEVINE		6/30/2025 365 Days Submitted			
GRAPEVINE, TX 76051				CR Beds 126    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
				Occupancy Rate	71.9%
				Length of Stay	282.6
				Average Wages	26.00
				6.9% Skilled Nursing	80.0%
				93.1% Ancillary Service	20.0%
				109.0% Current Ratio	0.7
				-9.0% Days to Collect	65.9
				10.9% Avg Payment Days	34.6
				0.0% Depreciation Rate	1,274.7%
				2.0% Return on Equity	-32.4%

  

Balance Sheet		Income Statement			
Current Assets	1,509,769	Total Charges	8,293,528		
Fixed Assets	93,013	Contract Allowance	576,105		
Other Assets	0	Operating Revenue	7,717,423		
Total Assets	1,602,782	Operating Expense	8,408,478		
Current Liabilities	2,070,445	Operating Margin	-691,055		
Long Term Liabilities	0	Other Income	842,526		
Total Equity	-467,663	Other Expense	0		
Total Liab. and Equity	1,602,782	Net Profit or Loss	151,471		

<b>676444 BONNE VIE</b>				Nonprofit - Church	
BONNE VIE		6/30/2025 365 Days Submitted			
PORT ARTHUR, TX 77640				CR Beds 140    POS Beds 0	
JEFFERSON				<b>Key Performance Ind.</b>	
				Occupancy Rate	91.5%
				Length of Stay	61.6
				Average Wages	26.52
				23.5% Skilled Nursing	77.7%
				76.5% Ancillary Service	22.3%
				98.0% Current Ratio	4.8
				2.0% Days to Collect	107.9
				0.1% Avg Payment Days	6.7
				0.0% Depreciation Rate	0.0%
				2.1% Return on Equity	30.3%

  

Balance Sheet		Income Statement			
Current Assets	1,422,920	Total Charges	21,373,672		
Fixed Assets	0	Contract Allowance	5,018,935		
Other Assets	-866	Operating Revenue	16,354,737		
Total Assets	1,422,054	Operating Expense	16,031,837		
Current Liabilities	294,174	Operating Margin	322,900		
Long Term Liabilities	0	Other Income	19,333		
Total Equity	1,127,880	Other Expense	0		
Total Liab. and Equity	1,422,054	Net Profit or Loss	342,233		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 12

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675680 BRENTWOOD PLACE ONE</b>		Nonprofit - Church	
BRENTWOOD PLACE ONE		8/31/2025 396 Days Submitted	
DALLAS, TX 75227		CR Beds 120    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	126,239,485	Total Charges	9,398,721
Fixed Assets	418,914	Contract Allowance	775,480
Other Assets	-927,691	Operating Revenue	8,623,241
Total Assets	<u>125,730,708</u>	Operating Expense	9,259,401
Current Liabilities	125,564,137	Operating Margin	-636,160
Long Term Liabilities	2,085,421	Other Income	1,044,998
Total Equity	-1,918,850	Other Expense	0
Total Liab. and Equity	<u>125,730,708</u>	Net Profit or Loss	<u>408,838</u>
		8.3%	Skilled Nursing 85.7%
		91.7%	Ancillary Service 14.3%
		107.4%	Current Ratio 1.0
		-7.4%	Days to Collect (439.5)
		12.1%	Avg Payment Days (480.7)
		0.0%	Depreciation Rate 74.0%
		4.7%	Return on Equity -21.3%

<b>675352 BRENTWOOD PLACE THREE</b>		Nonprofit - Church	
BRENTWOOD PLACE THREE		8/31/2025 396 Days Submitted	
DALLAS, TX 75227		CR Beds 120    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	69,998,334	Total Charges	10,073,457
Fixed Assets	597,721	Contract Allowance	841,777
Other Assets	-634,843	Operating Revenue	9,231,680
Total Assets	<u>69,961,212</u>	Operating Expense	9,333,673
Current Liabilities	68,133,606	Operating Margin	-101,993
Long Term Liabilities	25,839	Other Income	919,605
Total Equity	1,801,767	Other Expense	0
Total Liab. and Equity	<u>69,961,212</u>	Net Profit or Loss	<u>817,612</u>
		8.4%	Skilled Nursing 82.1%
		91.6%	Ancillary Service 17.9%
		101.1%	Current Ratio 1.0
		-1.1%	Days to Collect 326.5
		10.0%	Avg Payment Days 288.4
		0.0%	Depreciation Rate 55.8%
		8.9%	Return on Equity 45.4%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 13

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675702 BRENTWOOD PLACE TWO</b>				Nonprofit - Church	
BRENTWOOD PLACE TWO		8/31/2025 396 Days Submitted			
DALLAS, TX 75227		CR Beds 120    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.0%	
		Length of Stay		149.3	
		Average Wages		23.02	
		8.3%		Skilled Nursing	
		91.7%		Ancillary Service	
		111.7%		Current Ratio	
		-11.7%		Days to Collect	
		11.7%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-0.1%		Return on Equity	
				-0.1%	
<hr/>					
<b>676045 BRENTWOOD TERRACE HEALTHCARE AND REHABILITATION</b>				Nonprofit - Church	
BRENTWOOD TERRACE HEALTHCARE AND REHABILITATION		3/31/2025 365 Days Settled			
PARIS, TX 75460		CR Beds 119    POS Beds 0			
LAMAR		<b>Key Performance Ind.</b>			
		Occupancy Rate		64.1%	
		Length of Stay		91.6	
		Average Wages		24.80	
		6.2%		Skilled Nursing	
		93.8%		Ancillary Service	
		122.0%		Current Ratio	
		-22.0%		Days to Collect	
		12.6%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-9.5%		Return on Equity	
				15,432.3 %	
				100.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 14

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675162 Briarcliff Nursing and Rehabilitation Center</b>				Government - City-County	
Briarcliff Nursing and Rehabilitation Center      6/30/2025 365 Days Submitted					
McAllen, TX 78501				CR Beds 194    POS Beds 0	
HIDALGO				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate      78.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      204.5	
Current Assets	8,611,046	Total Charges	14,636,811	Average Wages      19.39	
Fixed Assets	225,616	Contract Allowance	1,276,929	8.7%	Skilled Nursing      88.0%
Other Assets	6,741	Operating Revenue	13,359,882	91.3%	Ancillary Service    12.0%
Total Assets	8,843,403	Operating Expense	11,940,234	89.4%	Current Ratio      16.5
Current Liabilities	523,062	Operating Margin	1,419,648	10.6%	Days to Collect      47.8
Long Term Liabilities	117,120	Other Income	1,834,984	13.7%	Avg Payment Days    9.0
Total Equity	8,203,221	Other Expense	0	0.0%	Depreciation Rate    578.9%
Total Liab. and Equity	8,843,403	Net Profit or Loss	3,254,632	24.4%	Return on Equity      39.7%
<b>676362 BRIDGECREST REHABILITATION SUITES</b>				Nonprofit - Church	
BRIDGECREST REHABILITATION SUITES      5/31/2025 365 Days Settled					
HOUSTON, TX 77049				CR Beds 130    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate      67.6%	
Current Assets	1,426,882	Total Charges	15,996,771	Length of Stay      125.8	
Fixed Assets	2,556,311	Contract Allowance	7,366,270	46.0%	Average Wages      26.20
Other Assets	395	Operating Revenue	8,630,501	54.0%	Skilled Nursing      40.3%
Total Assets	3,983,588	Operating Expense	9,828,072	113.9%	Ancillary Service    59.7%
Current Liabilities	2,721,334	Operating Margin	-1,197,571	-13.9%	Current Ratio      0.5
Long Term Liabilities	5,684,343	Other Income	1,038,732	12.0%	Days to Collect      56.2
Total Equity	-4,422,089	Other Expense	0	0.0%	Avg Payment Days    23.3
Total Liab. and Equity	3,983,588	Net Profit or Loss	(158,839)	-1.8%	Depreciation Rate    19.6%
				Return on Equity      3.6%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 15

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675681 BRONTE HEALTH AND REHAB CENTER</b>				Nonprofit - Other	
BRONTE HEALTH AND REHAB CENTER				6/30/2025 365 Days Settled	
BRONTE, TX 76933				CR Beds 60    POS Beds 0	
COKE				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate    69.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    213.3	
Current Assets	1,925,006	Total Charges	3,968,005	Average Wages    23.63	
Fixed Assets	537,143	Contract Allowance	446,770	11.3% Skilled Nursing    79.9%	
Other Assets	0	Operating Revenue	3,521,235	88.7% Ancillary Service    20.1%	
Total Assets	2,462,149	Operating Expense	4,062,984	115.4% Current Ratio    8.1	
Current Liabilities	237,956	Operating Margin	-541,749	-15.4% Days to Collect    145.3	
Long Term Liabilities	0	Other Income	1,201,283	34.1% Avg Payment Days    20.9	
Total Equity	2,224,193	Other Expense	0	0.0% Depreciation Rate    4.4%	
Total Liab. and Equity	2,462,149	Net Profit or Loss	659,533	18.7% Return on Equity    29.7%	

<b>675537 BROWNWOOD NURSING AND REHABILITATION</b>				Nonprofit - Church	
BROWNWOOD NURSING AND REHABILITATION				3/31/2025 365 Days Submitted	
BROWNWOOD, TX 76801				CR Beds 128    POS Beds 0	
BROWN				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate    50.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    61.6	
Current Assets	-464,401	Total Charges	6,823,845	Average Wages    22.95	
Fixed Assets	-14,678	Contract Allowance	-514,020	-7.5% Skilled Nursing    83.2%	
Other Assets	0	Operating Revenue	7,337,865	107.5% Ancillary Service    16.8%	
Total Assets	-479,079	Operating Expense	6,383,674	87.0% Current Ratio    0.3	
Current Liabilities	-1,704,342	Operating Margin	954,191	13.0% Days to Collect    (30.0)	
Long Term Liabilities	45,797	Other Income	722,439	9.8% Avg Payment Days    5.9	
Total Equity	1,676,630	Other Expense	0	0.0% Depreciation Rate    2,308.1%	
Total Liab. and Equity	18,085	Net Profit or Loss	1,676,630	22.8% Return on Equity    100.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 16

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675118 Brush Country Nursing and Rehabilitation</b>				Nonprofit - Church	
Brush Country Nursing and Rehabilitation				3/31/2025 365 Days Settled	
Austin, TX 78749				CR Beds 118 POS Beds 0	
TRAVIS				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	63.9%
Current Assets	1,824,283	Total Charges	7,624,165	Length of Stay	305.9
Fixed Assets	285,054	Contract Allowance	1,481,405	Average Wages	26.38
Other Assets	1,433,270	Operating Revenue	6,142,760	19.4% Skilled Nursing	73.5%
Total Assets	3,542,607	Operating Expense	7,530,624	80.6% Ancillary Service	26.5%
Current Liabilities	521,280	Operating Margin	-1,387,864	122.6% Current Ratio	3.5
Long Term Liabilities	0	Other Income	324,786	-22.6% Days to Collect	110.8
Total Equity	3,021,327	Other Expense	0	5.3% Avg Payment Days	25.3
Total Liab. and Equity	3,542,607	Net Profit or Loss	(1,063,078)	0.0% Depreciation Rate	268.2%
				17.3% Return on Equity	-35.2%
<b>455390 BUENA VIDA NURSING AND REHAB-SAN ANTONIO</b>				Nonprofit - Church	
BUENA VIDA NURSING AND REHAB-SAN ANTONIO				3/31/2025 365 Days Settled	
SAN ANTONIO, TX 78222				CR Beds 222 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	29.5%
Current Assets	741,309	Total Charges	6,824,552	Length of Stay	88.1
Fixed Assets	-367	Contract Allowance	884,646	Average Wages	24.21
Other Assets	-1,107	Operating Revenue	5,939,906	13.0% Skilled Nursing	79.1%
Total Assets	739,835	Operating Expense	6,177,860	87.0% Ancillary Service	20.9%
Current Liabilities	363,919	Operating Margin	-237,954	104.0% Current Ratio	2.0
Long Term Liabilities	302,605	Other Income	627,483	-4.0% Days to Collect	34.6
Total Equity	389,529	Other Expense	0	10.6% Avg Payment Days	7.9
Total Liab. and Equity	1,056,053	Net Profit or Loss	389,529	0.0% Depreciation Rate	1,921.5%
				6.6% Return on Equity	100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 17

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675145 BUENA VIDA NURSING AND REHAB ODESSA</b>		Nonprofit - Church	
BUENA VIDA NURSING AND REHAB ODESSA		3/31/2025 365 Days Submitted	
ODESSA, TX 79762		CR Beds 117 POS Beds 0	
ECTOR		<b>Key Performance Ind.</b>	
		Occupancy Rate 69.5%	
		Length of Stay 94.8	
		Average Wages 25.16	
		1.2% Skilled Nursing 86.9%	
		98.8% Ancillary Service 13.1%	
		91.6% Current Ratio 0.4	
		8.4% Days to Collect (25.8)	
		13.1% Avg Payment Days 3.0	
		0.0% Depreciation Rate 2,186.5%	
		21.5% Return on Equity 100.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-575,072	Total Charges	7,598,263
Fixed Assets	-84,895	Contract Allowance	87,496
Other Assets	0	Operating Revenue	7,510,767
Total Assets	-659,967	Operating Expense	6,879,942
Current Liabilities	-1,492,485	Operating Margin	630,825
Long Term Liabilities	-458,508	Other Income	982,138
Total Equity	1,612,963	Other Expense	0
Total Liab. and Equity	-338,030	Net Profit or Loss	1,612,963

<b>675592 C C YOUNG MEMORIAL HOME</b>		Nonprofit - Other	
C C YOUNG MEMORIAL HOME		3/31/2025 365 Days Settled	
DALLAS, TX 75214		CR Beds 308 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
NOVITAS		Occupancy Rate 73.0%	
		Length of Stay 68.7	
		Average Wages 24.01	
		9.5% Skilled Nursing 57.4%	
		90.5% Ancillary Service 9.9%	
		201.7% Current Ratio 0.1	
		-101.7% Days to Collect 53.7	
		58.7% Avg Payment Days 60.6	
		0.0% Depreciation Rate 7.8%	
		-43.0% Return on Equity 14.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,607,090	Total Charges	36,600,448
Fixed Assets	160,557,707	Contract Allowance	3,458,849
Other Assets	20,637,724	Operating Revenue	33,141,599
Total Assets	187,802,521	Operating Expense	66,832,728
Current Liabilities	68,967,822	Operating Margin	-33,691,129
Long Term Liabilities	219,035,348	Other Income	19,439,886
Total Equity	-100,200,649	Other Expense	0
Total Liab. and Equity	187,802,521	Net Profit or Loss	(14,251,243)

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 18

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676300 CANTON OAKS</b>				Nonprofit - Church	
CANTON OAKS		5/31/2025 365 Days Settled			
CANTON, TX 75103		CR Beds 120    POS Beds 0			
VAN ZANDT		<b>Key Performance Ind.</b>			
				Occupancy Rate	54.6%
				Length of Stay	108.7
				Average Wages	24.72
				29.3% Skilled Nursing	53.3%
				70.7% Ancillary Service	46.7%
				112.4% Current Ratio	0.5
				-12.4% Days to Collect	37.7
				6.0% Avg Payment Days	21.3
				0.0% Depreciation Rate	55.7%
				-6.4% Return on Equity	39.0%
<hr/>					
<b>676046 CARE NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
CARE NURSING & REHABILITATION		3/31/2025 365 Days Submitted			
BROWNWOOD, TX 76802		CR Beds 97    POS Beds 0			
BROWN		<b>Key Performance Ind.</b>			
				Occupancy Rate	59.4%
				Length of Stay	74.3
				Average Wages	22.72
				47.7% Skilled Nursing	42.8%
				52.3% Ancillary Service	8.9%
				91.5% Current Ratio	0.4
				8.5% Days to Collect	(6.9)
				3.9% Avg Payment Days	3.3
				0.0% Depreciation Rate	4,051.6%
				12.4% Return on Equity	100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 19

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675997 CARILLON INC</b>				Nonprofit - Other	
CARILLON INC		6/30/2025 365 Days Settled			
LUBBOCK, TX 79416		CR Beds 140    POS Beds 0			
LUBBOCK		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		65.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				44.9	
Current Assets	10,122,118	Total Charges	14,451,307	Average Wages	25.31
Fixed Assets	35,474,079	Contract Allowance	4,997,606	34.6%	Skilled Nursing
Other Assets	15,884,809	Operating Revenue	9,453,701	65.4%	Ancillary Service
Total Assets	<u>61,481,006</u>	Operating Expense	<u>28,658,290</u>	303.1%	Current Ratio
Current Liabilities	39,217,139	Operating Margin	-19,204,589	-203.1%	Days to Collect
Long Term Liabilities	56,296,179	Other Income	20,828,202	220.3%	Avg Payment Days
Total Equity	<u>-34,032,312</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>61,481,006</u>	Net Profit or Loss	<u>1,623,613</u>	17.2%	Return on Equity
					-4.8%

<b>675972 CARROLLTON HEALTH AND REHABILITATION CENTER</b>				Nonprofit - Church	
CARROLLTON HEALTH AND REHABILITATION CENTER		6/30/2025 365 Days Submitted			
CARROLLTON, TX 75006		CR Beds 120    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		62.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				186.5	
Current Assets	16,537,137	Total Charges	10,201,959	Average Wages	31.97
Fixed Assets	380,295	Contract Allowance	1,031,957	10.1%	Skilled Nursing
Other Assets	3,074,566	Operating Revenue	9,170,002	89.9%	Ancillary Service
Total Assets	<u>19,991,998</u>	Operating Expense	<u>7,979,899</u>	87.0%	Current Ratio
Current Liabilities	742,507	Operating Margin	1,190,103	13.0%	Days to Collect
Long Term Liabilities	3,074,566	Other Income	1,247	0.0%	Avg Payment Days
Total Equity	<u>16,174,925</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>19,991,998</u>	Net Profit or Loss	<u>1,191,350</u>	13.0%	Return on Equity
					7.4%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 20

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675172 CASCADES AT PORT ARTHUR</b>				Proprietary - Partnership	
CASCADES AT PORT ARTHUR		4/30/2025 212 Days Settled			
PORT ARTHUR, TX 77642		CR Beds 150    POS Beds 0			
JEFFERSON		<b>Key Performance Ind.</b>			
				Occupancy Rate	50.7%
				Length of Stay	135.5
				Average Wages	21.50
				Skilled Nursing	85.2%
				Ancillary Service	14.8%
				Current Ratio	0.5
				Days to Collect	99.8
				Avg Payment Days	267.9
				Depreciation Rate	0.0%
				Return on Equity	-443.8%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,169,453	Total Charges	3,732,711		
Fixed Assets	0	Contract Allowance	-1,855,920	-49.7%	
Other Assets	2,957,174	Operating Revenue	5,588,631	149.7%	
Total Assets	<u>6,126,627</u>	Operating Expense	4,924,424	88.1%	
Current Liabilities	6,276,420	Operating Margin	664,207	11.9%	
Long Term Liabilities	0	Other Income	614	0.0%	
Total Equity	<u>-149,793</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>6,126,627</u>	Net Profit or Loss	<u>664,821</u>	11.9%	

<b>676186 Castro County Nursing &amp; Rehabilitation</b>				Nonprofit - Church	
Castro County Nursing & Rehabilitation		3/31/2025 365 Days Settled			
DIMMITT, TX 79027		CR Beds 114    POS Beds 0			
CASTRO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	46.5%
				Length of Stay	276.6
				Average Wages	25.66
				Skilled Nursing	84.5%
				Ancillary Service	15.5%
				Current Ratio	0.9
				Days to Collect	37.7
				Avg Payment Days	23.1
				Depreciation Rate	148.7%
				Return on Equity	172.8%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	495,784	Total Charges	4,140,614		
Fixed Assets	170,952	Contract Allowance	304,011	7.3%	
Other Assets	0	Operating Revenue	3,836,603	92.7%	
Total Assets	<u>666,736</u>	Operating Expense	4,110,360	107.1%	
Current Liabilities	573,158	Operating Margin	-273,757	-7.1%	
Long Term Liabilities	-2,597	Other Income	439,932	11.5%	
Total Equity	<u>96,175</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>666,736</u>	Net Profit or Loss	<u>166,175</u>	4.3%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 21

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675326 CENTRAL TEXAS NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
CENTRAL TEXAS NURSING & REHABILITATION		3/31/2025 365 Days Settled			
BALLINGER, TX 76821		CR Beds 126    POS Beds 0			
RUNNELS		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		46.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				105.9	
Current Assets	423,839	Total Charges	4,933,031	Average Wages	
Fixed Assets	532,283	Contract Allowance	423,996	26.59	
Other Assets	0	Operating Revenue	4,509,035	8.6%	
Total Assets	956,122	Operating Expense	5,346,480	91.4%	
Current Liabilities	1,035,267	Operating Margin	-837,445	118.6%	
Long Term Liabilities	163,898	Other Income	619,618	-18.6%	
Total Equity	-217,827	Other Expense	0	13.7%	
Total Liab. and Equity	981,338	Net Profit or Loss	(217,827)	0.0%	
				Days to Collect	
				55.1	
				Avg Payment Days	
				(11.0)	
				Depreciation Rate	
				72.5%	
				Return on Equity	
				100.0%	

<b>676466 CHEYENNE MEDICAL LODGE</b>				Nonprofit - Church	
CHEYENNE MEDICAL LODGE		8/31/2025 365 Days Submitted			
MESQUITE, TX 75149		CR Beds 139    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		85.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				139.9	
Current Assets	1,807,222	Total Charges	30,658,980	Average Wages	
Fixed Assets	0	Contract Allowance	17,302,520	28.03	
Other Assets	0	Operating Revenue	13,356,460	56.4%	
Total Assets	1,807,222	Operating Expense	13,219,373	43.6%	
Current Liabilities	1,077,097	Operating Margin	137,087	99.0%	
Long Term Liabilities	0	Other Income	488,370	1.0%	
Total Equity	730,125	Other Expense	0	3.7%	
Total Liab. and Equity	1,807,222	Net Profit or Loss	625,457	0.0%	
				Days to Collect	
				19.3	
				Avg Payment Days	
				5.1	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				85.7%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 22

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675053 Chisolm Trail Nursing and Rehabilitation Center</b>		Proprietary - Corporation	
Chisolm Trail Nursing and Rehabilitation Center Lockhart, TX 78644 CALDWELL		3/31/2025 365 Days Settled  CR Beds 100    POS Beds 0	
		<b>Key Performance Ind.</b>	
		Occupancy Rate            77.5%	
		Length of Stay              146.6	
		Average Wages             25.01	
		9.1% Skilled Nursing       85.1%	
		90.9% Ancillary Service    14.9%	
		106.1% Current Ratio        1.4	
		-6.1% Days to Collect        34.3	
		5.9% Avg Payment Days     18.6	
		0.0% Depreciation Rate     0.0%	
		-0.2% Return on Equity      -6.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	563,510	Total Charges	6,281,439
Fixed Assets	0	Contract Allowance	570,279
Other Assets	2,553,962	Operating Revenue	5,711,160
Total Assets	3,117,472	Operating Expense	6,061,306
Current Liabilities	391,316	Operating Margin	-350,146
Long Term Liabilities	2,553,962	Other Income	339,125
Total Equity	172,194	Other Expense	0
Total Liab. and Equity	3,117,472	Net Profit or Loss	(11,021)
<b>675850 COASTAL PALMS NURSING &amp; REHABILITATION</b>		Nonprofit - Church	
COASTAL PALMS NURSING & REHABILITATION PORTLAND, TX 78374 SAN PATRICIO		3/31/2025 365 Days Settled  CR Beds 97    POS Beds 0	
		<b>Key Performance Ind.</b>	
		Occupancy Rate            79.6%	
		Length of Stay              61.6	
		Average Wages             21.08	
		9.9% Skilled Nursing       77.6%	
		90.1% Ancillary Service    22.4%	
		96.5% Current Ratio        0.6	
		3.5% Days to Collect        26.0	
		0.5% Avg Payment Days     46.6	
		0.0% Depreciation Rate     0.0%	
		3.9% Return on Equity      -75.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	536,829	Total Charges	8,353,505
Fixed Assets	0	Contract Allowance	829,286
Other Assets	0	Operating Revenue	7,524,219
Total Assets	536,829	Operating Expense	7,262,120
Current Liabilities	927,877	Operating Margin	262,099
Long Term Liabilities	0	Other Income	34,627
Total Equity	-391,048	Other Expense	0
Total Liab. and Equity	536,829	Net Profit or Loss	296,726

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 23

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455737 CONCHO HEALTH &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
CONCHO HEALTH & REHABILITATION CENTER		3/31/2025 365 Days Settled			
EDEN, TX 76837				CR Beds 66    POS Beds 0	
CONCHO				<b>Key Performance Ind.</b>	
				Occupancy Rate            57.6%	
				Length of Stay              73.1	
				Average Wages             25.27	
				5.8% Skilled Nursing      86.6%	
				94.2% Ancillary Service    13.4%	
				120.4% Current Ratio       1.3	
				-20.4% Days to Collect      42.1	
				17.8% Avg Payment Days    3.8	
				0.0% Depreciation Rate    196.8%	
				-2.7% Return on Equity      100.0%	
<hr/>					
<b>676319 CORINTH REHABILITATION SUITES ON THE PARKWAY</b>				Nonprofit - Church	
CORINTH REHABILITATION SUITES ON THE PARKWAY		5/31/2025 365 Days Settled			
CORINTH, TX 76208				CR Beds 134    POS Beds 0	
DENTON				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate            50.8%	
				Length of Stay              101.8	
				Average Wages             27.60	
				36.1% Skilled Nursing      45.5%	
				63.9% Ancillary Service    54.5%	
				117.5% Current Ratio       0.8	
				-17.5% Days to Collect      55.1	
				6.1% Avg Payment Days    28.1	
				0.0% Depreciation Rate    55.6%	
				-11.4% Return on Equity    21.4%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 24

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675141 Crestview Healthcare Residence</b>				Nonprofit - Church	
Crestview Healthcare Residence		7/31/2025 365 Days Submitted			
Waco, TX 76708		CR Beds 194    POS Beds 0			
MCLENNAN		<b>Key Performance Ind.</b>			
				Occupancy Rate	48.5%
				Length of Stay	216.0
				Average Wages	25.60
				10.0% Skilled Nursing	71.5%
				90.0% Ancillary Service	28.5%
				102.6% Current Ratio	2.1
				-2.6% Days to Collect	56.4
				3.2% Avg Payment Days	43.6
				0.0% Depreciation Rate	282.0%
				0.6% Return on Equity	3.1%

  

Balance Sheet		Income Statement			
Current Assets	2,826,789	Total Charges	9,311,754		
Fixed Assets	232,396	Contract Allowance	931,355	10.0%	
Other Assets	3,000	Operating Revenue	8,380,399	90.0%	
Total Assets	3,062,185	Operating Expense	8,598,224	102.6%	
Current Liabilities	1,376,689	Operating Margin	-217,825	-2.6%	
Long Term Liabilities	0	Other Income	269,907	3.2%	
Total Equity	1,685,496	Other Expense	0	0.0%	
Total Liab. and Equity	3,062,185	Net Profit or Loss	52,082	0.6%	

<b>675597 CRESTWOOD HEALTH AND REHABILITATION CENTER</b>				Nonprofit - Church	
CRESTWOOD HEALTH AND REHABILITATION CENTER		6/30/2025 365 Days Settled			
WILLS POINT, TX 75169		CR Beds 117    POS Beds 0			
VAN ZANDT		<b>Key Performance Ind.</b>			
				Occupancy Rate	54.5%
				Length of Stay	120.5
				Average Wages	30.48
				15.6% Skilled Nursing	40.5%
				84.4% Ancillary Service	59.5%
				100.1% Current Ratio	0.8
				-0.1% Days to Collect	37.3
				0.0% Avg Payment Days	20.2
				0.0% Depreciation Rate	37.7%
				-0.1% Return on Equity	-0.5%

  

Balance Sheet		Income Statement			
Current Assets	498,543	Total Charges	9,026,228		
Fixed Assets	1,139,111	Contract Allowance	1,411,672	15.6%	
Other Assets	0	Operating Revenue	7,614,556	84.4%	
Total Assets	1,637,654	Operating Expense	7,620,500	100.1%	
Current Liabilities	632,956	Operating Margin	-5,944	-0.1%	
Long Term Liabilities	34,971	Other Income	1,012	0.0%	
Total Equity	969,727	Other Expense	0	0.0%	
Total Liab. and Equity	1,637,654	Net Profit or Loss	(4,932)	-0.1%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 25

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676463 Crimson Heights Health &amp; Wellness</b>		Nonprofit - Church	
Crimson Heights Health & Wellness		5/31/2025 365 Days Submitted	
Humble, TX 77338		CR Beds 118 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>	
		Occupancy Rate 90.1%	
		Length of Stay 136.1	
		Average Wages 23.34	
		35.4% Skilled Nursing 49.7%	
		64.6% Ancillary Service 38.9%	
		104.8% Current Ratio 2.3	
		-4.8% Days to Collect 52.1	
		7.5% Avg Payment Days 15.8	
		0.0% Depreciation Rate 2,353.1%	
		2.7% Return on Equity 52.8%	
<hr/>			
<b>675110 CUERO NURSING AND REHABILITATION CENTER</b>		Government - City-County	
CUERO NURSING AND REHABILITATION CENTER		6/30/2025 365 Days Settled	
CUERO, TX 77954		CR Beds 120 POS Beds 0	
DE WITT		<b>Key Performance Ind.</b>	
		Occupancy Rate 66.6%	
		Length of Stay 156.1	
		Average Wages 23.42	
		9.8% Skilled Nursing 88.6%	
		90.2% Ancillary Service 11.4%	
		103.5% Current Ratio 3.5	
		-3.5% Days to Collect 79.9	
		5.5% Avg Payment Days 8.6	
		0.0% Depreciation Rate 455.7%	
		2.1% Return on Equity 18.1%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 26

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676467 Cypress Creek Rehabilitation and Healthcare Center</b>				Nonprofit - Church	
Cypress Creek Rehabilitation and Healthcare Center				3/31/2025 365 Days Submitted	
Cypress, TX 77429				CR Beds 122 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 82.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 208.6	
Current Assets	2,177,897	Total Charges	11,021,330	Average Wages 25.85	
Fixed Assets	23,166	Contract Allowance	1,669,744	15.2%	Skilled Nursing 63.6%
Other Assets	6,750	Operating Revenue	9,351,586	84.8%	Ancillary Service 36.4%
Total Assets	2,207,813	Operating Expense	9,377,408	100.3%	Current Ratio 3.8
Current Liabilities	569,894	Operating Margin	-25,822	-0.3%	Days to Collect 54.4
Long Term Liabilities	0	Other Income	25,039	0.3%	Avg Payment Days 15.0
Total Equity	1,637,919	Other Expense	0	0.0%	Depreciation Rate 835.1%
Total Liab. and Equity	2,207,813	Net Profit or Loss	(783)	0.0%	Return on Equity 0.0%
<hr/>					
<b>675891 Decatur Hospital Authority</b>				Proprietary - Other	
Decatur Hospital Authority				2/28/2025 59 Days Submitted	
Bridgeport, TX 76426				CR Beds 152 POS Beds 0	
WISE				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate 70.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 107.2	
Current Assets	173,803,746	Total Charges	2,784,968	Average Wages 28.22	
Fixed Assets	697,714	Contract Allowance	435,432	15.6%	Skilled Nursing 44.5%
Other Assets	28,919,864	Operating Revenue	2,349,536	84.4%	Ancillary Service 55.5%
Total Assets	203,421,324	Operating Expense	2,401,896	102.2%	Current Ratio 1.1
Current Liabilities	165,167,126	Operating Margin	-52,360	-2.2%	Days to Collect 104.1
Long Term Liabilities	17,877,295	Other Income	268,195	11.4%	Avg Payment Days 13.4
Total Equity	20,376,903	Other Expense	0	0.0%	Depreciation Rate 41.7%
Total Liab. and Equity	203,421,324	Net Profit or Loss	215,835	9.2%	Return on Equity 1.1%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 27

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676209 DECATUR MEDICAL LODGE</b>				Proprietary - Other	
DECATUR MEDICAL LODGE		2/28/2025 59 Days Settled			
DECATUR, TX 76234		CR Beds 124    POS Beds 0			
WISE		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		76.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            78.4	
Current Assets	3,911,699	Total Charges	2,472,799	Average Wages            23.88	
Fixed Assets	354,250	Contract Allowance	238,290	9.6% Skilled Nursing        42.8%	
Other Assets	53,842	Operating Revenue	2,234,509	90.4% Ancillary Service    57.2%	
Total Assets	4,319,791	Operating Expense	2,006,696	89.8% Current Ratio        4.2	
Current Liabilities	921,874	Operating Margin	227,813	10.2% Days to Collect        83.6	
Long Term Liabilities	0	Other Income	38,303	1.7% Avg Payment Days      14.5	
Total Equity	3,397,917	Other Expense	0	0.0% Depreciation Rate     53.0%	
Total Liab. and Equity	4,319,791	Net Profit or Loss	266,116	11.9% Return on Equity       7.8%	
<hr/>					
<b>455917 Deer Creek of Wimberley</b>				Nonprofit - Church	
Deer Creek of Wimberley		6/30/2025 365 Days Settled			
Wimberley, TX 78676		CR Beds 122    POS Beds 0			
HAYS		<b>Key Performance Ind.</b>			
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate            58.9%	
Current Assets	23,881,191	Total Charges	8,668,004	Length of Stay            178.3	
Fixed Assets	0	Contract Allowance	968,527	Average Wages            10.00	
Other Assets	0	Operating Revenue	7,699,477	11.2% Skilled Nursing        62.6%	
Total Assets	23,881,191	Operating Expense	8,147,929	88.8% Ancillary Service    37.4%	
Current Liabilities	23,881,191	Operating Margin	-448,452	105.8% Current Ratio      1.0	
Long Term Liabilities	0	Other Income	448,452	-5.8% Days to Collect        23.1	
Total Equity	0	Other Expense	0	5.8% Avg Payment Days      19.6	
Total Liab. and Equity	23,881,191	Net Profit or Loss	0	0.0% Depreciation Rate     0.0%	
				0.0% Return on Equity     0.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 28

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675319 DELEON NURSING AND REHABILITATION</b>				Nonprofit - Church	
DELEON NURSING AND REHABILITATION    3/31/2025 365 Days Settled					
DE LEON, TX 76444				CR Beds 98    POS Beds 0	
COMANCHE				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate    46.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    72.0	
Current Assets	281,117	Total Charges	4,701,103	Average Wages    23.01	
Fixed Assets	-23,478	Contract Allowance	439,340	9.3% Skilled Nursing    77.8%	
Other Assets	0	Operating Revenue	4,261,763	90.7% Ancillary Service    22.2%	
Total Assets	257,639	Operating Expense	4,746,538	111.4% Current Ratio    (4.3)	
Current Liabilities	-64,667	Operating Margin	-484,775	-11.4% Days to Collect    5.6	
Long Term Liabilities	547,681	Other Income	345,762	8.1% Avg Payment Days    2.0	
Total Equity	-139,013	Other Expense	0	0.0% Depreciation Rate    21,876.6%	
Total Liab. and Equity	344,001	Net Profit or Loss	(139,013)	-3.3% Return on Equity    100.0%	
<b>675489 DEVINE HEALTH &amp; REHABILITATION</b>				Nonprofit - Church	
DEVINE HEALTH & REHABILITATION    3/31/2025 365 Days Settled					
DEVINE, TX 78016				CR Beds 100    POS Beds 0	
MEDINA				<b>Key Performance Ind.</b>	
				Occupancy Rate    35.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    51.1	
Current Assets	112,064	Total Charges	3,303,198	Average Wages    23.45	
Fixed Assets	2,822	Contract Allowance	368,848	11.2% Skilled Nursing    82.7%	
Other Assets	0	Operating Revenue	2,934,350	88.8% Ancillary Service    17.3%	
Total Assets	114,886	Operating Expense	3,332,212	113.6% Current Ratio    0.9	
Current Liabilities	120,876	Operating Margin	-397,862	-13.6% Days to Collect    28.7	
Long Term Liabilities	64,664	Other Income	416,778	14.2% Avg Payment Days    1.3	
Total Equity	18,916	Other Expense	0	0.0% Depreciation Rate    1,225.8%	
Total Liab. and Equity	204,456	Net Profit or Loss	18,916	0.6% Return on Equity    100.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 29

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676326 EDGEWOOD REHABILITATION AND CARE CENTER</b>				Nonprofit - Church	
EDGEWOOD REHABILITATION AND CARE CENTER				5/31/2025 365 Days Settled	
MESQUITE, TX 75149				CR Beds 142 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	47.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	117.3
Current Assets	1,124,253	Total Charges	8,569,516	Average Wages	26.53
Fixed Assets	1,618,463	Contract Allowance	1,740,916	20.3% Skilled Nursing	51.7%
Other Assets	8,031	Operating Revenue	6,828,600	79.7% Ancillary Service	48.3%
Total Assets	<u>2,750,747</u>	Operating Expense	7,444,721	109.0% Current Ratio	0.5
Current Liabilities	2,172,340	Operating Margin	-616,121	-9.0% Days to Collect	60.0
Long Term Liabilities	7,782,614	Other Income	539,672	7.9% Avg Payment Days	26.7
Total Equity	-7,204,207	Other Expense	0	0.0% Depreciation Rate	33.9%
Total Liab. and Equity	<u>2,750,747</u>	Net Profit or Loss	<u>(76,449)</u>	-1.1% Return on Equity	1.1%
<b>676180 ELGIN NURSING AND REHABILITATION CENTER</b>				Government - City-County	
ELGIN NURSING AND REHABILITATION CENTER				6/30/2025 365 Days Settled	
ELGIN, TX 78621				CR Beds 120 POS Beds 0	
BASTROP				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	72.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	97.8
Current Assets	-631,371	Total Charges	8,862,645	Average Wages	24.45
Fixed Assets	-23,465	Contract Allowance	1,195,826	13.5% Skilled Nursing	84.5%
Other Assets	10,925,892	Operating Revenue	7,666,819	86.5% Ancillary Service	15.5%
Total Assets	<u>10,271,056</u>	Operating Expense	9,925,801	129.5% Current Ratio	(0.5)
Current Liabilities	1,169,459	Operating Margin	-2,258,982	-29.5% Days to Collect	55.8
Long Term Liabilities	12,059,720	Other Income	1,128,472	14.7% Avg Payment Days	11.1
Total Equity	-2,958,123	Other Expense	0	0.0% Depreciation Rate	359.8%
Total Liab. and Equity	<u>10,271,056</u>	Net Profit or Loss	<u>(1,130,510)</u>	-14.7% Return on Equity	38.2%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 30

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675028 ESTATES HEALTHCARE AND REHABILITATION CENTER</b>				Nonprofit - Church	
ESTATES HEALTHCARE AND REHABILITATION CENTER		3/31/2025 365 Days Settled			
FORT WORTH, TX 76134		CR Beds 143    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
				Occupancy Rate	54.9%
				Length of Stay	93.9
				Average Wages	24.26
				13.2% Skilled Nursing	79.4%
				86.8% Ancillary Service	20.6%
				105.8% Current Ratio	0.9
				-5.8% Days to Collect	8.5
				10.5% Avg Payment Days	7.9
				0.0% Depreciation Rate	105.7%
				4.7% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	378,980	Total Charges	7,646,701		
Fixed Assets	532,069	Contract Allowance	1,010,320		
Other Assets	-2,080	Operating Revenue	6,636,381		
Total Assets	908,969	Operating Expense	7,018,936		
Current Liabilities	423,044	Operating Margin	-382,555		
Long Term Liabilities	397,074	Other Income	694,986		
Total Equity	312,431	Other Expense	0		
Total Liab. and Equity	1,132,549	Net Profit or Loss	312,431		

<b>675417 Fair Park Health &amp; Rehabilitation Center</b>				Nonprofit - Church	
Fair Park Health & Rehabilitation Center		3/31/2025 365 Days Settled			
DALLAS, TX 75215		CR Beds 114    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
				Occupancy Rate	33.7%
				Length of Stay	78.4
				Average Wages	27.69
				10.6% Skilled Nursing	78.4%
				89.4% Ancillary Service	21.6%
				154.2% Current Ratio	0.0
				-54.2% Days to Collect	52.0
				19.8% Avg Payment Days	(2.2)
				0.0% Depreciation Rate	2,060.5%
				-34.3% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	-39,477	Total Charges	3,826,089		
Fixed Assets	37,956	Contract Allowance	404,648		
Other Assets	0	Operating Revenue	3,421,441		
Total Assets	-1,521	Operating Expense	5,275,429		
Current Liabilities	931,788	Operating Margin	-1,853,988		
Long Term Liabilities	241,944	Other Income	678,738		
Total Equity	-1,175,250	Other Expense	0		
Total Liab. and Equity	-1,518	Net Profit or Loss	(1,175,250)		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 31

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675311 FAIRVIEW HEALTHCARE RESIDENCE</b>		Nonprofit - Church	
FAIRVIEW HEALTHCARE RESIDENCE		7/31/2025 365 Days Settled	
FAIRFIELD, TX 75840		CR Beds 84    POS Beds 0	
FREESTONE		<b>Key Performance Ind.</b>	
		Occupancy Rate            51.7%	
		Length of Stay              236.8	
		Average Wages              27.02	
		Skilled Nursing            63.4%	
		Ancillary Service          36.6%	
		Current Ratio                2.2	
		Days to Collect             21.2	
		Avg Payment Days         14.6	
		Depreciation Rate         202.5%	
		Return on Equity           -113.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	626,279	Total Charges	5,291,003
Fixed Assets	15,300	Contract Allowance	1,811,482
Other Assets	0	Operating Revenue	3,479,521
Total Assets	641,579	Operating Expense	4,022,601
Current Liabilities	287,866	Operating Margin	-543,080
Long Term Liabilities	0	Other Income	140,292
Total Equity	353,713	Other Expense	0
Total Liab. and Equity	641,579	Net Profit or Loss	(402,788)
		34.2%	
		65.8%	
		115.6%	
		-15.6%	
		4.0%	
		0.0%	
		-11.6%	
<b>676382 Falcon Ridge Rehabilitation</b>		Nonprofit - Church	
Falcon Ridge Rehabilitation		5/31/2025 365 Days Settled	
Hutto, TX 78634		CR Beds 140    POS Beds 0	
WILLIAMSON		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate            66.4%	
		Length of Stay              183.3	
		Average Wages              28.76	
		Skilled Nursing            54.9%	
		Ancillary Service          45.1%	
		Current Ratio                0.9	
		Days to Collect             62.6	
		Avg Payment Days         24.3	
		Depreciation Rate         28.4%	
		Return on Equity           34.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,516,761	Total Charges	12,412,398
Fixed Assets	5,412,984	Contract Allowance	4,457,832
Other Assets	0	Operating Revenue	7,954,566
Total Assets	6,929,745	Operating Expense	9,516,816
Current Liabilities	1,778,864	Operating Margin	-1,562,250
Long Term Liabilities	8,820,131	Other Income	311,895
Total Equity	-3,669,250	Other Expense	0
Total Liab. and Equity	6,929,745	Net Profit or Loss	(1,250,355)
		35.9%	
		64.1%	
		119.6%	
		-19.6%	
		3.9%	
		0.0%	
		-15.7%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 32

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676424 FARMERSVILLE HEALTH AND REHABILITATION</b>				Nonprofit - Church	
FARMERSVILLE HEALTH AND REHABILITATION		8/31/2025 365 Days Submitted			
FARMERSVILLE, TX 75442		CR Beds 74    POS Beds 0			
COLLIN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		86.3%	
		Length of Stay		342.8	
		Average Wages		28.05	
		Skilled Nursing		89.8%	
		Ancillary Service		10.2%	
		Current Ratio		0.6	
		Days to Collect		24.0	
		Avg Payment Days		7.2	
		Depreciation Rate		0.0%	
		Return on Equity		57.7%	
<b>Balance Sheet</b>					
Current Assets		949,157			
Fixed Assets		0			
Other Assets		0			
Total Assets		949,157			
Current Liabilities		1,548,477			
Long Term Liabilities		0			
Total Equity		-599,320			
Total Liab. and Equity		949,157			
<b>Income Statement</b>					
Total Charges		17,326,196			
Contract Allowance		10,436,694		60.2%	
Operating Revenue		6,889,502		39.8%	
Operating Expense		7,702,961		111.8%	
Operating Margin		-813,459		-11.8%	
Other Income		467,779		6.8%	
Other Expense		0		0.0%	
Net Profit or Loss		(345,680)		-5.0%	
<b>455895 Five Points at Lake Highlands Nursing and Rehab</b>					
Five Points at Lake Highlands Nursing and Rehab		3/31/2025 365 Days Settled			
Dallas, TX 75238		CR Beds 280    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.9%	
		Length of Stay		122.1	
		Average Wages		26.91	
		Skilled Nursing		81.6%	
		Ancillary Service		18.4%	
		Current Ratio		(1.2)	
		Days to Collect		20.5	
		Avg Payment Days		15.2	
		Depreciation Rate		1,685.9%	
		Return on Equity		100.0%	
<b>Balance Sheet</b>					
Current Assets		2,007,809			
Fixed Assets		48,069			
Other Assets		0			
Total Assets		2,055,878			
Current Liabilities		-1,632,803			
Long Term Liabilities		2,090,661			
Total Equity		2,240,965			
Total Liab. and Equity		2,698,823			
<b>Income Statement</b>					
Total Charges		17,544,383			
Contract Allowance		1,151,577		6.6%	
Operating Revenue		16,392,806		93.4%	
Operating Expense		15,844,177		96.7%	
Operating Margin		548,629		3.3%	
Other Income		1,692,336		10.3%	
Other Expense		0		0.0%	
Net Profit or Loss		2,240,965		13.7%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 33

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>745006 FIVE POINTS NURSING AND REHABILITATION</b>				Nonprofit - Church	
FIVE POINTS NURSING AND REHABILITATION		3/31/2025 365 Days Submitted			
DESOTO, TX 75115		CR Beds 120    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		57.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				77.3	
Current Assets	322,791	Total Charges	6,319,745	Average Wages	24.82
Fixed Assets	-28,963	Contract Allowance	439,053	6.9%	Skilled Nursing
Other Assets	0	Operating Revenue	5,880,692	93.1%	Ancillary Service
Total Assets	<u>293,828</u>	Operating Expense	7,449,465	126.7%	Current Ratio
Current Liabilities	2,605,203	Operating Margin	-1,568,773	-26.7%	Days to Collect
Long Term Liabilities	-240,394	Other Income	199,536	3.4%	Avg Payment Days
Total Equity	<u>-1,369,237</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>995,572</u>	Net Profit or Loss	<u>(1,369,237)</u>	-23.3%	Return on Equity
<b>675927 FOCUSED CARE AT CRANE</b>				Nonprofit - Church	
FOCUSED CARE AT CRANE		8/31/2025 365 Days Settled			
CRANE, TX 79731		CR Beds 110    POS Beds 0			
CRANE		<b>Key Performance Ind.</b>			
		Occupancy Rate		59.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				172.4	
Current Assets	13,541,329	Total Charges	5,826,672	Average Wages	23.73
Fixed Assets	33,137	Contract Allowance	718,481	12.3%	Skilled Nursing
Other Assets	169,804	Operating Revenue	5,108,191	87.7%	Ancillary Service
Total Assets	<u>13,744,270</u>	Operating Expense	5,576,443	109.2%	Current Ratio
Current Liabilities	683,501	Operating Margin	-468,252	-9.2%	Days to Collect
Long Term Liabilities	16,863,326	Other Income	385,941	7.6%	Avg Payment Days
Total Equity	<u>-3,802,557</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>13,744,270</u>	Net Profit or Loss	<u>(82,311)</u>	-1.6%	Return on Equity

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 34

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455936 FOCUSED CARE AT LAMESA</b>				Nonprofit - Church	
FOCUSED CARE AT LAMESA		8/31/2025 365 Days Settled			
LAMESA, TX 79331		CR Beds 80    POS Beds 0			
DAWSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		55.9%	
		Length of Stay		151.1	
		Average Wages		24.12	
		Skilled Nursing		76.6%	
		Ancillary Service		23.4%	
		Current Ratio		41.6	
		Days to Collect		45.8	
		Avg Payment Days		14.5	
		Depreciation Rate		639.3%	
		Return on Equity		-24.7%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	10,591,315	Total Charges	4,168,716		
Fixed Assets	21,293	Contract Allowance	601,813	14.4%	
Other Assets	0	Operating Revenue	3,566,903	85.6%	
Total Assets	10,612,608	Operating Expense	3,790,395	106.3%	
Current Liabilities	254,714	Operating Margin	-223,492	-6.3%	
Long Term Liabilities	11,019,265	Other Income	387,176	10.9%	
Total Equity	-661,371	Other Expense	0	0.0%	
Total Liab. and Equity	10,612,608	Net Profit or Loss	163,684	4.6%	
<b>676293 FOREST PARK NURSING &amp; REHABILITATION</b>					
Nonprofit - Church					
FOREST PARK NURSING & REHABILITATION		5/31/2025 365 Days Submitted			
DALLAS, TX 75235		CR Beds 150    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		72.9%	
		Length of Stay		94.6	
		Average Wages		23.75	
		Skilled Nursing		77.5%	
		Ancillary Service		22.5%	
		Current Ratio		0.7	
		Days to Collect		65.6	
		Avg Payment Days		72.1	
		Depreciation Rate		100.3%	
		Return on Equity		30.2%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	7,456,335	Total Charges	10,984,218		
Fixed Assets	1,149,952	Contract Allowance	944,919	8.6%	
Other Assets	13,017	Operating Revenue	10,039,299	91.4%	
Total Assets	8,619,304	Operating Expense	11,040,188	110.0%	
Current Liabilities	10,223,932	Operating Margin	-1,000,889	-10.0%	
Long Term Liabilities	75,050	Other Income	492,842	4.9%	
Total Equity	-1,679,678	Other Expense	0	0.0%	
Total Liab. and Equity	8,619,304	Net Profit or Loss	(508,047)	-5.1%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 35

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455457 Fort Worth Wellness &amp; Rehabilitation</b>				Nonprofit - Church	
Fort Worth Wellness & Rehabilitation		8/31/2025 365 Days Submitted			
Fort Worth, TX 76114		CR Beds 104    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
				Occupancy Rate	80.9%
				Length of Stay	79.8
				Average Wages	25.05
				Skilled Nursing	77.3%
				Ancillary Service	22.7%
				Current Ratio	1.0
				Days to Collect	96.2
				Avg Payment Days	39.1
				Depreciation Rate	62.3%
				Return on Equity	- 13,415.9%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	19,357,718	Total Charges	8,421,868		
Fixed Assets	545,559	Contract Allowance	-12,279	-0.1%	
Other Assets	-363,580	Operating Revenue	8,434,147	100.1%	
Total Assets	19,539,697	Operating Expense	8,431,552	100.0%	
Current Liabilities	19,534,406	Operating Margin	2,595	0.0%	
Long Term Liabilities	9,151	Other Income	515,257	6.1%	
Total Equity	-3,860	Other Expense	0	0.0%	
Total Liab. and Equity	19,539,697	Net Profit or Loss	517,852	6.1%	

<b>675479 Franklin Heights Nursing &amp; Rehabilitation</b>				Nonprofit - Church	
Franklin Heights Nursing & Rehabilitation		3/31/2025 365 Days Settled			
El Paso, TX 79912		CR Beds 132    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
				Occupancy Rate	70.5%
				Length of Stay	85.5
				Average Wages	21.30
				Skilled Nursing	84.1%
				Ancillary Service	15.9%
				Current Ratio	(1.2)
				Days to Collect	16.1
				Avg Payment Days	5.4
				Depreciation Rate	310.0%
				Return on Equity	100.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,239,321	Total Charges	9,260,221		
Fixed Assets	140,273	Contract Allowance	783,104	8.5%	
Other Assets	0	Operating Revenue	8,477,117	91.5%	
Total Assets	1,379,594	Operating Expense	7,600,836	89.7%	
Current Liabilities	-998,649	Operating Margin	876,281	10.3%	
Long Term Liabilities	797,542	Other Income	936,443	11.0%	
Total Equity	1,812,724	Other Expense	0	0.0%	
Total Liab. and Equity	1,611,617	Net Profit or Loss	1,812,724	21.4%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 36

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675897 FRANKLIN NURSING HOME</b>				Nonprofit - Church	
FRANKLIN NURSING HOME		3/31/2025 365 Days Submitted			
FRANKLIN, TX 77856				CR Beds 90    POS Beds 0	
ROBERTSON				<b>Key Performance Ind.</b>	
				Occupancy Rate            62.4%	
				Length of Stay              88.3	
				Average Wages             21.56	
				5.6% Skilled Nursing      75.8%	
				94.4% Ancillary Service    24.2%	
				84.8% Current Ratio        0.0	
				15.2% Days to Collect      (21.7)	
				10.6% Avg Payment Days    8.8	
				0.0% Depreciation Rate    336.5%	
				25.8% Return on Equity     100.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	26,165	Total Charges	5,721,117		
Fixed Assets	109,630	Contract Allowance	321,324		
Other Assets	0	Operating Revenue	5,399,793		
Total Assets	135,795	Operating Expense	4,580,819		
Current Liabilities	-947,472	Operating Margin	818,974		
Long Term Liabilities	201,665	Other Income	572,997		
Total Equity	1,391,971	Other Expense	0		
Total Liab. and Equity	646,164	Net Profit or Loss	1,391,971		

<b>675817 Ft Worth Southwest Nursing Center</b>				Nonprofit - Church	
Ft Worth Southwest Nursing Center		8/31/2025 396 Days Submitted			
Fort Worth, TX 76133				CR Beds 198    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            63.1%	
				Length of Stay              97.6	
				Average Wages             25.26	
				5.5% Skilled Nursing      83.6%	
				94.5% Ancillary Service    16.4%	
				113.4% Current Ratio        0.8	
				-13.4% Days to Collect      108.0	
				7.2% Avg Payment Days     47.0	
				0.0% Depreciation Rate    65.3%	
				-6.2% Return on Equity     20.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	14,184,240	Total Charges	13,960,525		
Fixed Assets	1,484,631	Contract Allowance	769,452		
Other Assets	-52,875	Operating Revenue	13,191,073		
Total Assets	15,615,996	Operating Expense	14,961,638		
Current Liabilities	18,466,591	Operating Margin	-1,770,565		
Long Term Liabilities	1,192,647	Other Income	956,201		
Total Equity	-4,043,242	Other Expense	0		
Total Liab. and Equity	15,615,996	Net Profit or Loss	(814,364)		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 37

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676242 GANADO NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
GANADO NURSING AND REHABILITATION CENTER    3/31/2025 365 Days Settled					
GANADO, TX 77962				CR Beds 91    POS Beds 0	
JACKSON				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate    51.3%	
				Length of Stay    70.5	
Current Assets	-241,243	Total Charges	4,555,096	Average Wages    22.70	
Fixed Assets	-29,835	Contract Allowance	-73,739	-1.6%	Skilled Nursing    77.0%
Other Assets	22,500	Operating Revenue	4,628,835	101.6%	Ancillary Service    23.0%
Total Assets	-248,578	Operating Expense	4,729,264	102.2%	Current Ratio    0.6
Current Liabilities	-396,591	Operating Margin	-100,429	-2.2%	Days to Collect    19.5
Long Term Liabilities	-195,002	Other Income	525,756	11.4%	Avg Payment Days    (2.7)
Total Equity	425,327	Other Expense	0	0.0%	Depreciation Rate    6,964.7%
Total Liab. and Equity	-166,266	Net Profit or Loss	425,327	9.2%	Return on Equity    100.0%
<hr/>					
<b>455494 GLENVIEW WELLNESS &amp; REHABILITATION</b>				Nonprofit - Church	
GLENVIEW WELLNESS & REHABILITATION    8/31/2025 365 Days Submitted					
NORTH RICHLAND HILLS, TX 76180				CR Beds 163    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate    57.9%	
				Length of Stay    89.2	
Current Assets	22,909,040	Total Charges	9,922,030	Average Wages    25.21	
Fixed Assets	560,600	Contract Allowance	12,394	0.1%	Skilled Nursing    79.0%
Other Assets	-71,501	Operating Revenue	9,909,636	99.9%	Ancillary Service    21.0%
Total Assets	23,398,139	Operating Expense	9,938,314	100.3%	Current Ratio    1.0
Current Liabilities	22,132,738	Operating Margin	-28,678	-0.3%	Days to Collect    134.2
Long Term Liabilities	842,136	Other Income	266,543	2.7%	Avg Payment Days    39.3
Total Equity	423,265	Other Expense	0	0.0%	Depreciation Rate    128.0%
Total Liab. and Equity	23,398,139	Net Profit or Loss	237,865	2.4%	Return on Equity    56.2%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 38

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675081 GOLDEN ACRES LIVING AND REHABILITATION CENTER</b>		Nonprofit - Church	
GOLDEN ACRES LIVING AND REHABILITATION CENTER		6/30/2025 365 Days Submitted	
DALLAS, TX 75228		CR Beds 264    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	60.9%
		Length of Stay	329.7
		Average Wages	28.34
		Skilled Nursing	39.3%
		Ancillary Service	60.7%
		Current Ratio	8.7
		Days to Collect	61.6
		Avg Payment Days	21.4
		Depreciation Rate	42.7%
		Return on Equity	6.1%

  

Balance Sheet		Income Statement	
Current Assets	23,376,416	Total Charges	32,676,213
Fixed Assets	2,422,110	Contract Allowance	11,397,157
Other Assets	13,209,880	Operating Revenue	21,279,056
Total Assets	39,008,406	Operating Expense	19,876,976
Current Liabilities	2,682,286	Operating Margin	1,402,080
Long Term Liabilities	13,211,663	Other Income	2,808
Total Equity	23,114,457	Other Expense	0
Total Liab. and Equity	39,008,406	Net Profit or Loss	1,404,888

<b>676086 GOLDTHWAITE HEALTH &amp; REHAB CENTER</b>		Nonprofit - Church	
GOLDTHWAITE HEALTH & REHAB CENTER		8/31/2025 365 Days Submitted	
GOLDTHWAITE, TX 76844		CR Beds 94    POS Beds 0	
MILLS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	54.7%
		Length of Stay	186.0
		Average Wages	28.24
		Skilled Nursing	74.8%
		Ancillary Service	25.2%
		Current Ratio	4.7
		Days to Collect	62.6
		Avg Payment Days	16.7
		Depreciation Rate	93.1%
		Return on Equity	22.9%

  

Balance Sheet		Income Statement	
Current Assets	809,637	Total Charges	3,752,665
Fixed Assets	183,639	Contract Allowance	306,242
Other Assets	0	Operating Revenue	3,446,423
Total Assets	993,276	Operating Expense	3,389,707
Current Liabilities	170,932	Operating Margin	56,716
Long Term Liabilities	0	Other Income	131,631
Total Equity	822,344	Other Expense	0
Total Liab. and Equity	993,276	Net Profit or Loss	188,347

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 39

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675106 GRACE POINTE WELLNESS CENTER</b>				Nonprofit - Church	
GRACE POINTE WELLNESS CENTER		3/31/2025 365 Days Settled			
EL PASO, TX 79902		CR Beds 182 POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
Novitas MD		Occupancy Rate		37.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 102.0	
Current Assets	-1,654,723	Total Charges	6,377,980	Average Wages	21.78
Fixed Assets	640,969	Contract Allowance	539,455	8.5% Skilled Nursing	86.9%
Other Assets	0	Operating Revenue	5,838,525	91.5% Ancillary Service	13.1%
Total Assets	-1,013,754	Operating Expense	7,054,250	120.8% Current Ratio	4.6
Current Liabilities	-361,159	Operating Margin	-1,215,725	-20.8% Days to Collect	(44.5)
Long Term Liabilities	119,821	Other Income	534,735	9.2% Avg Payment Days	(24.7)
Total Equity	-680,990	Other Expense	0	0.0% Depreciation Rate	156.6%
Total Liab. and Equity	-922,328	Net Profit or Loss	(680,990)	-11.7% Return on Equity	100.0%

<b>455915 Granbury Care Center</b>				Nonprofit - Church	
Granbury Care Center		3/31/2025 365 Days Submitted			
Granbury, TX 76048		CR Beds 174 POS Beds 0			
HOOD		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		75.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 95.3	
Current Assets	170,235	Total Charges	11,878,362	Average Wages	23.22
Fixed Assets	-130,315	Contract Allowance	1,030,603	8.7% Skilled Nursing	82.8%
Other Assets	0	Operating Revenue	10,847,759	91.3% Ancillary Service	17.2%
Total Assets	39,920	Operating Expense	11,458,226	105.6% Current Ratio	(0.5)
Current Liabilities	-377,745	Operating Margin	-610,467	-5.6% Days to Collect	21.8
Long Term Liabilities	-12,436	Other Income	1,246,571	11.5% Avg Payment Days	1.1
Total Equity	636,104	Other Expense	0	0.0% Depreciation Rate	4,140.2%
Total Liab. and Equity	245,923	Net Profit or Loss	636,104	5.9% Return on Equity	100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 40

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676241 GREENHILL VILLAS</b>				Nonprofit - Church	
GREENHILL VILLAS		3/31/2025 365 Days Submitted			
MOUNT PLEASANT, TX 75455				CR Beds 150    POS Beds 0	
TITUS				<b>Key Performance Ind.</b>	
				Occupancy Rate            46.8%	
				Length of Stay                80.6	
				Average Wages               23.10	
				3.2% Skilled Nursing        84.4%	
				96.8% Ancillary Service     15.6%	
				106.4% Current Ratio        (7.2)	
				-6.4% Days to Collect        12.4	
				6.7% Avg Payment Days      6.2	
				0.0% Depreciation Rate     2,819.6%	
				0.4% Return on Equity       100.0%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	480,419	Total Charges	6,261,354		
Fixed Assets	-13,258	Contract Allowance	201,554		
Other Assets	-96	Operating Revenue	6,059,800		
Total Assets	467,065	Operating Expense	6,445,368		
Current Liabilities	-66,765	Operating Margin	-385,568		
Long Term Liabilities	634,529	Other Income	408,577		
Total Equity	23,009	Other Expense	0		
Total Liab. and Equity	590,773	Net Profit or Loss	23,009		
<b>675367 GREENVILLE GARDENS</b>					
				Nonprofit - Church	
GREENVILLE GARDENS		6/30/2025 365 Days Submitted			
GREENVILLE, TX 75401				CR Beds 103    POS Beds 0	
HUNT				<b>Key Performance Ind.</b>	
				Occupancy Rate            78.7%	
				Length of Stay               225.9	
				Average Wages               23.96	
				1.3% Skilled Nursing        84.7%	
				98.7% Ancillary Service     15.3%	
				106.0% Current Ratio        2.4	
				-6.0% Days to Collect        125.1	
				9.1% Avg Payment Days      32.2	
				0.0% Depreciation Rate     51.9%	
				3.0% Return on Equity       4.8%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	6,506,524	Total Charges	6,588,253		
Fixed Assets	548,122	Contract Allowance	87,393		
Other Assets	-192,630	Operating Revenue	6,500,860		
Total Assets	6,862,016	Operating Expense	6,892,536		
Current Liabilities	2,667,592	Operating Margin	-391,676		
Long Term Liabilities	68,208	Other Income	588,942		
Total Equity	4,126,216	Other Expense	0		
Total Liab. and Equity	6,862,016	Net Profit or Loss	197,266		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 41

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676478 HARBOR VALLEY HEALTH AND REHABILITATION</b>				Nonprofit - Church	
HARBOR VALLEY HEALTH AND REHABILITATION		8/31/2025 243 Days Submitted			
SAN ANTONIO, TX 78242				CR Beds 120    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	77.6%
				Length of Stay	136.2
				Average Wages	24.68
				6.8% Skilled Nursing	75.9%
				93.2% Ancillary Service	24.1%
				109.0% Current Ratio	1.0
				-9.0% Days to Collect	106.6
				9.0% Avg Payment Days	9.8
				0.0% Depreciation Rate	0.0%
				0.0% Return on Equity	0.0%

  

Balance Sheet		Income Statement			
Current Assets	2,529,674	Total Charges	5,973,531		
Fixed Assets	0	Contract Allowance	405,208		
Other Assets	5,349	Operating Revenue	5,568,323		
Total Assets	<u>2,535,023</u>	Operating Expense	6,068,494		
Current Liabilities	2,535,023	Operating Margin	-500,171		
Long Term Liabilities	0	Other Income	500,171		
Total Equity	0	Other Expense	0		
Total Liab. and Equity	<u>2,535,023</u>	Net Profit or Loss	<u>0</u>		

<b>675909 Harker Heights Nursing &amp; Rehabilitation</b>				Nonprofit - Church	
Harker Heights Nursing & Rehabilitation		6/30/2025 365 Days Settled			
Harker Heights, TX 76548				CR Beds 199    POS Beds 0	
BELL				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate	68.8%
				Length of Stay	73.8
				Average Wages	24.12
				4.3% Skilled Nursing	89.5%
				95.7% Ancillary Service	10.5%
				97.5% Current Ratio	0.4
				2.5% Days to Collect	18.9
				0.0% Avg Payment Days	54.8
				0.0% Depreciation Rate	0.0%
				2.5% Return on Equity	-26.4%

  

Balance Sheet		Income Statement			
Current Assets	605,373	Total Charges	12,178,912		
Fixed Assets	0	Contract Allowance	518,020		
Other Assets	0	Operating Revenue	11,660,892		
Total Assets	<u>605,373</u>	Operating Expense	11,369,332		
Current Liabilities	1,708,461	Operating Margin	291,560		
Long Term Liabilities	0	Other Income	0		
Total Equity	-1,103,088	Other Expense	0		
Total Liab. and Equity	<u>605,373</u>	Net Profit or Loss	<u>291,560</u>		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 42

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455569 HERITAGE AT LONGVIEW HEALTHCARE CENTER</b>				Nonprofit - Church	
HERITAGE AT LONGVIEW HEALTHCARE CENTER      6/30/2025 365 Days Settled					
LONGVIEW, TX 75605				CR Beds 140    POS Beds 0	
GREGG				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate      42.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      68.9	
Current Assets	-358,435	Total Charges	5,193,138	Average Wages      22.90	
Fixed Assets	2,786	Contract Allowance	166,609	3.2% Skilled Nursing      85.0%	
Other Assets	0	Operating Revenue	5,026,529	96.8% Ancillary Service      15.0%	
Total Assets	-355,649	Operating Expense	5,020,261	99.9% Current Ratio      0.5	
Current Liabilities	-745,048	Operating Margin	6,268	0.1% Days to Collect      (6.3)	
Long Term Liabilities	224,618	Other Income	285,306	5.7% Avg Payment Days      2.7	
Total Equity	291,574	Other Expense	0	0.0% Depreciation Rate      2,035.5%	
Total Liab. and Equity	-228,856	Net Profit or Loss	291,574	5.8% Return on Equity      100.0%	

<b>675111 Heritage Gardens Rehabilitation and Healthcare</b>				Nonprofit - Church	
Heritage Gardens Rehabilitation and Healthcare      6/30/2025 365 Days Submitted					
Carrollton, TX 75006				CR Beds 150    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate      48.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      96.3	
Current Assets	11,139,746	Total Charges	12,644,345	Average Wages      29.95	
Fixed Assets	1,184,541	Contract Allowance	2,467,700	19.5% Skilled Nursing      34.4%	
Other Assets	4,884,285	Operating Revenue	10,176,645	80.5% Ancillary Service      65.6%	
Total Assets	17,208,572	Operating Expense	9,026,064	88.7% Current Ratio      13.4	
Current Liabilities	830,513	Operating Margin	1,150,581	11.3% Days to Collect      55.7	
Long Term Liabilities	4,884,285	Other Income	6,062	0.1% Avg Payment Days      20.1	
Total Equity	11,493,774	Other Expense	0	0.0% Depreciation Rate      27.0%	
Total Liab. and Equity	17,208,572	Net Profit or Loss	1,156,643	11.4% Return on Equity      10.1%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 43

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676187 HERITAGE HOUSE OF MARSHALL HEALTH &amp; REHABILITATION</b>				Nonprofit - Church	
HERITAGE HOUSE OF MARSHALL HEALTH & REHABILITATION				6/30/2025 365 Days Submitted	
MARSHALL, TX 75672				CR Beds 125 POS Beds 0	
HARRISON				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	54.1%
Current Assets	619,504	Total Charges	6,500,296	Length of Stay	78.1
Fixed Assets	84,782	Contract Allowance	270,789	Average Wages	25.62
Other Assets	308,000	Operating Revenue	6,229,507	4.2% Skilled Nursing	77.7%
Total Assets	1,012,286	Operating Expense	6,873,760	95.8% Ancillary Service	22.3%
Current Liabilities	862,530	Operating Margin	-644,253	110.3% Current Ratio	0.7
Long Term Liabilities	366,371	Other Income	433,494	-10.3% Days to Collect	60.8
Total Equity	-210,759	Other Expense	0	7.0% Avg Payment Days	10.0
Total Liab. and Equity	1,018,142	Net Profit or Loss	(210,759)	0.0% Depreciation Rate	833.1%
				-3.4% Return on Equity	100.0%

<b>675858 HERITAGE NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
HERITAGE NURSING & REHABILITATION				3/31/2025 365 Days Settled	
SAN ANTONIO, TX 78218				CR Beds 150 POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	60.6
Current Assets	527,713	Total Charges	12,206,403	Average Wages	22.96
Fixed Assets	0	Contract Allowance	2,198,325	18.0% Skilled Nursing	71.3%
Other Assets	0	Operating Revenue	10,008,078	82.0% Ancillary Service	28.7%
Total Assets	527,713	Operating Expense	9,861,683	98.5% Current Ratio	0.2
Current Liabilities	2,168,542	Operating Margin	146,395	1.5% Days to Collect	19.2
Long Term Liabilities	0	Other Income	45,002	0.4% Avg Payment Days	80.3
Total Equity	-1,640,829	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	527,713	Net Profit or Loss	191,397	1.9% Return on Equity	-11.7%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 44



# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675498 HILLSIDE HEIGHTS REHABILITATION SUITES</b>				Nonprofit - Church	
HILLSIDE HEIGHTS REHABILITATION SUITES		5/31/2025 365 Days Settled			
AMARILLO, TX 79119		CR Beds 120    POS Beds 0			
RANDALL		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)		Occupancy Rate		76.4%	
		Length of Stay		82.2	
		Average Wages		28.35	
		35.5% Skilled Nursing		52.3%	
		64.5% Ancillary Service		47.7%	
		106.7% Current Ratio		0.4	
		-6.7% Days to Collect		25.2	
		5.8% Avg Payment Days		21.5	
		0.0% Depreciation Rate		23.6%	
		-0.9% Return on Equity		-3.2%	
<hr/>					
<b>675201 HILLSIDE MEDICAL LODGE</b>				Proprietary - Corporation	
HILLSIDE MEDICAL LODGE		7/31/2025 212 Days Submitted			
GATESVILLE, TX 76528		CR Beds 128    POS Beds 0			
CORYELL		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		81.2%	
		Length of Stay		143.1	
		Average Wages		29.15	
		58.7% Skilled Nursing		83.3%	
		41.3% Ancillary Service		16.7%	
		95.9% Current Ratio		(0.1)	
		4.1% Days to Collect		29.7	
		4.7% Avg Payment Days		(14.5)	
		0.0% Depreciation Rate		0.0%	
		8.8% Return on Equity		7.2%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 46

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455628 HILLTOP VILLAGE NURSING AND REHABILITATION</b>				Nonprofit - Church	
HILLTOP VILLAGE NURSING AND REHABILITATION		6/30/2025 365 Days Settled			
KERRVILLE, TX 78028		CR Beds 150    POS Beds 0			
KERR		<b>Key Performance Ind.</b>			
				Occupancy Rate	70.3%
				Length of Stay	157.7
				Average Wages	28.37
				Skilled Nursing	70.1%
				Ancillary Service	29.9%
				Current Ratio	2.6
				Days to Collect	30.1
				Avg Payment Days	19.1
				Depreciation Rate	952.1%
				Return on Equity	13.4%
<hr/>					
<b>675388 HILLVIEW NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
HILLVIEW NURSING & REHABILITATION		8/31/2025 365 Days Settled			
GOLDTHWAITE, TX 76844		CR Beds 52    POS Beds 0			
MILLS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.5%
				Length of Stay	518.0
				Average Wages	22.64
				Skilled Nursing	68.2%
				Ancillary Service	31.8%
				Current Ratio	5.0
				Days to Collect	39.0
				Avg Payment Days	18.2
				Depreciation Rate	61.5%
				Return on Equity	40.9%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 47

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676306 Holly Hall</b>				Nonprofit - Other	
Holly Hall		3/31/2025 365 Days Settled			
Houston, TX 77054				CR Beds 183    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
				Occupancy Rate	76.7%
				Length of Stay	51.7
				Average Wages	25.69
				0.1% Skilled Nursing	42.1%
				99.9% Ancillary Service	11.1%
				116.8% Current Ratio	6.3
				-16.8% Days to Collect	42.7
				23.4% Avg Payment Days	20.1
				0.0% Depreciation Rate	2.2%
				6.6% Return on Equity	1.9%
<hr/>					
<b>675058 Homeplace Manor Healthcare Center</b>				Proprietary - Corporation	
Homeplace Manor Healthcare Center		2/28/2025 59 Days Settled			
HAMLIN, TX 79520				CR Beds 60    POS Beds 0	
JONES				<b>Key Performance Ind.</b>	
				Occupancy Rate	35.6%
				Length of Stay	46.7
				Average Wages	34.58
				73.8% Skilled Nursing	93.2%
				26.2% Ancillary Service	6.8%
				153.7% Current Ratio	1.0
				-53.7% Days to Collect	100.9
				31.8% Avg Payment Days	25.3
				0.0% Depreciation Rate	0.0%
				-21.9% Return on Equity	-15.1%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 48

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675066 HONEY GROVE NURSING CENTER</b>				Nonprofit - Church	
HONEY GROVE NURSING CENTER		3/31/2025 365 Days Settled			
HONEY GROVE, TX 75446		CR Beds 102    POS Beds 0			
FANNIN		<b>Key Performance Ind.</b>			
				Occupancy Rate	39.9%
				Length of Stay	83.9
				Average Wages	25.35
				8.6% Skilled Nursing	82.3%
				91.4% Ancillary Service	17.7%
				149.3% Current Ratio	0.1
				-49.3% Days to Collect	38.9
				17.4% Avg Payment Days	31.0
				0.0% Depreciation Rate	195.0%
				-31.9% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	205,675	Total Charges	3,488,706		
Fixed Assets	401,297	Contract Allowance	300,484		
Other Assets	0	Operating Revenue	3,188,222		
Total Assets	606,972	Operating Expense	4,760,874		
Current Liabilities	1,419,488	Operating Margin	-1,572,652		
Long Term Liabilities	205,061	Other Income	555,074		
Total Equity	-1,017,578	Other Expense	0		
Total Liab. and Equity	606,971	Net Profit or Loss	(1,017,578)		

<b>676136 HUEBNER CREEK HEALTH &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
HUEBNER CREEK HEALTH & REHABILITATION CENTER		3/31/2025 365 Days Settled			
SAN ANTONIO, TX 78240		CR Beds 146    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
				Occupancy Rate	50.9%
				Length of Stay	73.4
				Average Wages	25.34
				8.3% Skilled Nursing	82.8%
				91.7% Ancillary Service	17.2%
				113.6% Current Ratio	0.2
				-13.6% Days to Collect	6.0
				8.1% Avg Payment Days	1.9
				0.0% Depreciation Rate	8,072.6%
				-5.5% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	249,960	Total Charges	7,452,053		
Fixed Assets	-42,805	Contract Allowance	617,584		
Other Assets	-559	Operating Revenue	6,834,469		
Total Assets	206,596	Operating Expense	7,764,047		
Current Liabilities	1,021,639	Operating Margin	-929,578		
Long Term Liabilities	-46,497	Other Income	552,520		
Total Equity	-377,058	Other Expense	0		
Total Liab. and Equity	598,084	Net Profit or Loss	(377,058)		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 49

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>745019 James L West Center for Dementia Care</b>				Nonprofit - Other	
James L West Center for Dementia Care		6/30/2025 365 Days Settled			
Fort Worth, TX 76102		CR Beds 112    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
				Occupancy Rate	89.7%
				Length of Stay	374.4
				Average Wages	26.52
				Skilled Nursing	89.4%
				Ancillary Service	10.6%
				Current Ratio	1.1
				Days to Collect	22.6
				Avg Payment Days	22.5
				Depreciation Rate	3.1%
				Return on Equity	16.2%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,966,730	Total Charges	17,496,096		
Fixed Assets	10,133,466	Contract Allowance	2,350,751	13.4%	
Other Assets	0	Operating Revenue	15,145,345	86.6%	
Total Assets	<u>13,100,196</u>	Operating Expense	15,848,496	104.6%	
Current Liabilities	2,755,835	Operating Margin	-703,151	-4.6%	
Long Term Liabilities	4,556,156	Other Income	1,643,194	10.8%	
Total Equity	<u>5,788,205</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>13,100,196</u>	Net Profit or Loss	<u>940,043</u>	6.2%	

<b>676023 KELLER OAKS HEALTHCARE CENTER</b>				Nonprofit - Church	
KELLER OAKS HEALTHCARE CENTER		6/30/2025 365 Days Settled			
KELLER, TX 76248		CR Beds 146    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
				Occupancy Rate	87.0%
				Length of Stay	109.8
				Average Wages	31.86
				Skilled Nursing	43.1%
				Ancillary Service	56.9%
				Current Ratio	9.1
				Days to Collect	38.8
				Avg Payment Days	17.5
				Depreciation Rate	150.5%
				Return on Equity	24.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	12,341,461	Total Charges	22,748,035		
Fixed Assets	239,872	Contract Allowance	5,715,245	25.1%	
Other Assets	46,000	Operating Revenue	17,032,790	74.9%	
Total Assets	<u>12,627,333</u>	Operating Expense	14,267,492	83.8%	
Current Liabilities	1,357,836	Operating Margin	2,765,298	16.2%	
Long Term Liabilities	0	Other Income	7,769	0.0%	
Total Equity	<u>11,269,497</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>12,627,333</u>	Net Profit or Loss	<u>2,773,067</u>	16.3%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 50

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675802 KEMP CARE CENTER</b>				Nonprofit - Church	
KEMP CARE CENTER		3/31/2025 365 Days Settled			
KEMP, TX 75143		CR Beds 124    POS Beds 0			
KAUFMAN		<b>Key Performance Ind.</b>			
				Occupancy Rate	50.7%
				Length of Stay	75.8
				Average Wages	23.74
				6.1% Skilled Nursing	83.3%
				93.9% Ancillary Service	16.7%
				135.8% Current Ratio	0.5
				-35.8% Days to Collect	2.3
				10.3% Avg Payment Days	(0.6)
				0.0% Depreciation Rate	31,608.6%
				-25.5% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	508,119	Total Charges	5,776,904		
Fixed Assets	-51,838	Contract Allowance	349,693		
Other Assets	-2,182	Operating Revenue	5,427,211		
<b>Total Assets</b>	<b>454,099</b>	Operating Expense	7,370,535		
Current Liabilities	1,016,128	Operating Margin	-1,943,324		
Long Term Liabilities	870,219	Other Income	559,469		
<b>Total Equity</b>	<b>-1,383,855</b>	Other Expense	0		
<b>Total Liab. and Equity</b>	<b>502,492</b>	Net Profit or Loss	(1,383,855)		

<b>676160 Kingwood Rehabilitation and Healthcare Center</b>				Nonprofit - Church	
Kingwood Rehabilitation and Healthcare Center		6/30/2025 365 Days Submitted			
Kingwood, TX 77339		CR Beds 194    POS Beds 0			
MONTGOMERY		<b>Key Performance Ind.</b>			
				Occupancy Rate	46.6%
				Length of Stay	128.5
				Average Wages	23.31
				3.4% Skilled Nursing	74.2%
				96.6% Ancillary Service	25.8%
				120.3% Current Ratio	1.1
				-20.3% Days to Collect	97.4
				4.1% Avg Payment Days	22.8
				0.0% Depreciation Rate	1,427.6%
				-16.2% Return on Equity	218.8%

  

Balance Sheet		Income Statement			
Current Assets	1,799,327	Total Charges	7,663,898		
Fixed Assets	82,647	Contract Allowance	262,633		
Other Assets	32,170	Operating Revenue	7,401,265		
<b>Total Assets</b>	<b>1,914,144</b>	Operating Expense	8,901,580		
Current Liabilities	1,630,835	Operating Margin	-1,500,315		
Long Term Liabilities	830,000	Other Income	304,235		
<b>Total Equity</b>	<b>-546,691</b>	Other Expense	0		
<b>Total Liab. and Equity</b>	<b>1,914,144</b>	Net Profit or Loss	(1,196,080)		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 51

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455732 KIRKWOOD MANOR</b>				Nonprofit - Church	
KIRKWOOD MANOR		6/30/2025 365 Days Settled			
NEW BRAUNFELS, TX 78130				CR Beds 162    POS Beds 0	
COMAL				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate	81.7%
				Length of Stay	122.6
				Average Wages	29.33
				22.4%	Skilled Nursing    46.5%
				77.6%	Ancillary Service    53.5%
				89.4%	Current Ratio    6.6
				10.6%	Days to Collect    44.3
				0.1%	Avg Payment Days    18.3
				0.0%	Depreciation Rate    184.0%
				10.6%	Return on Equity    17.4%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	11,478,793	Total Charges	21,036,803		
Fixed Assets	218,785	Contract Allowance	4,721,446		
Other Assets	0	Operating Revenue	16,315,357		
Total Assets	11,697,578	Operating Expense	14,593,463		
Current Liabilities	1,740,230	Operating Margin	1,721,894		
Long Term Liabilities	0	Other Income	14,238		
Total Equity	9,957,348	Other Expense	0		
Total Liab. and Equity	11,697,578	Net Profit or Loss	1,736,132		
<b>676419 LA HACIENDA DE PAZ REHABILITATION AND CARE CENTER</b>					
LA HACIENDA DE PAZ REHABILITATION AND CARE CENTER		3/31/2025 365 Days Settled			
EAGLE PASS, TX 78852				CR Beds 104    POS Beds 0	
MAVERICK				<b>Key Performance Ind.</b>	
				Occupancy Rate	81.2%
				Length of Stay	90.1
				Average Wages	19.43
				8.0%	Skilled Nursing    85.0%
				92.0%	Ancillary Service    15.0%
				86.3%	Current Ratio    (2.7)
				13.7%	Days to Collect    45.7
				18.1%	Avg Payment Days    2.3
				0.0%	Depreciation Rate    6,597.2%
				31.8%	Return on Equity    100.0%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	4,275,891	Total Charges	8,908,079		
Fixed Assets	4,813	Contract Allowance	716,556		
Other Assets	-76,512	Operating Revenue	8,191,523		
Total Assets	4,204,192	Operating Expense	7,069,078		
Current Liabilities	-1,591,323	Operating Margin	1,122,445		
Long Term Liabilities	3,360,964	Other Income	1,481,257		
Total Equity	2,603,702	Other Expense	0		
Total Liab. and Equity	4,373,343	Net Profit or Loss	2,603,702		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 52

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675170 La Paloma Nursing Center</b>				Government - City-County	
La Paloma Nursing Center		6/30/2025 365 Days Settled			
San Diego, TX 78384		CR Beds 90    POS Beds 0			
DUVAL		<b>Key Performance Ind.</b>			
				Occupancy Rate	45.5%
				Length of Stay	113.3
				Average Wages	22.60
				14.3% Skilled Nursing	78.4%
				85.7% Ancillary Service	21.6%
				124.8% Current Ratio	0.4
				-24.8% Days to Collect	68.6
				14.7% Avg Payment Days	13.0
				0.0% Depreciation Rate	239.1%
				-10.1% Return on Equity	50.3%
<hr/>					
<b>675560 LAKE VILLAGE NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
LAKE VILLAGE NURSING AND REHABILITATION CENTER		6/30/2025 365 Days Settled			
LEWISVILLE, TX 75057		CR Beds 120    POS Beds 0			
DENTON		<b>Key Performance Ind.</b>			
				Occupancy Rate	60.9%
				Length of Stay	107.5
				Average Wages	33.97
				33.6% Skilled Nursing	27.1%
				66.4% Ancillary Service	72.9%
				86.9% Current Ratio	15.2
				13.1% Days to Collect	48.7
				0.1% Avg Payment Days	21.8
				0.0% Depreciation Rate	37.6%
				13.2% Return on Equity	9.8%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 53

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676325 LAKESIDE NURSING AND REHABILITATION CENTER</b>		Nonprofit - Church	
LAKESIDE NURSING AND REHABILITATION CENTER		3/31/2025 365 Days Settled	
SAN ANTONIO, TX 78245		CR Beds 118    POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
		Occupancy Rate	87.4%
		Length of Stay	98.7
		Average Wages	29.11
		14.5% Skilled Nursing	57.4%
		85.5% Ancillary Service	42.6%
		89.3% Current Ratio	3.8
		10.7% Days to Collect	54.2
		0.0% Avg Payment Days	19.8
		0.0% Depreciation Rate	181.9%
		10.7% Return on Equity	44.0%

  

Balance Sheet		Income Statement	
Current Assets	3,308,664	Total Charges	15,004,599
Fixed Assets	466,588	Contract Allowance	2,173,254
Other Assets	8,180,653	Operating Revenue	12,831,345
<b>Total Assets</b>	<b>11,955,905</b>	Operating Expense	11,456,427
Current Liabilities	859,434	Operating Margin	1,374,918
Long Term Liabilities	7,962,542	Other Income	2,594
<b>Total Equity</b>	<b>3,133,929</b>	Other Expense	0
<b>Total Liab. and Equity</b>	<b>11,955,905</b>	<b>Net Profit or Loss</b>	<b>1,377,512</b>

<b>676313 LAREDO NURSING AND REHABILITATION CENTER</b>		Nonprofit - Church	
LAREDO NURSING AND REHABILITATION CENTER		6/30/2025 365 Days Submitted	
LAREDO, TX 78041		CR Beds 120    POS Beds 0	
WEBB		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	80.7%
		Length of Stay	74.5
		Average Wages	18.16
		12.5% Skilled Nursing	77.2%
		87.5% Ancillary Service	22.8%
		88.8% Current Ratio	0.2
		11.2% Days to Collect	10.7
		0.0% Avg Payment Days	75.0
		0.0% Depreciation Rate	0.0%
		11.1% Return on Equity	-72.8%

  

Balance Sheet		Income Statement	
Current Assets	274,938	Total Charges	10,712,349
Fixed Assets	0	Contract Allowance	1,342,965
Other Assets	0	Operating Revenue	9,369,384
<b>Total Assets</b>	<b>274,938</b>	Operating Expense	8,322,698
Current Liabilities	1,709,042	Operating Margin	1,046,686
Long Term Liabilities	0	Other Income	-2,760
<b>Total Equity</b>	<b>-1,434,104</b>	Other Expense	0
<b>Total Liab. and Equity</b>	<b>274,938</b>	<b>Net Profit or Loss</b>	<b>1,043,926</b>

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 54

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675396 LAREDO SOUTH NURSING AND REHABILITATION CENTER</b>				Government - City-County		
LAREDO SOUTH NURSING AND REHABILITATION CENTER		6/30/2025 365 Days Submitted				
LAREDO, TX 78040		CR Beds 112    POS Beds 0				
WEBB		<b>Key Performance Ind.</b>				
				Occupancy Rate	58.6%	
				Length of Stay	91.8	
				Average Wages	19.22	
				10.7%	Skilled Nursing	83.3%
				89.3%	Ancillary Service	16.7%
				111.5%	Current Ratio	2.2
				-11.5%	Days to Collect	66.5
				10.7%	Avg Payment Days	8.8
				0.0%	Depreciation Rate	376.2%
				-0.8%	Return on Equity	-16.8%

<b>455528 Laredo West Nursing and Rehabilitation Center</b>				Government - City-County		
Laredo West Nursing and Rehabilitation Center		6/30/2025 365 Days Settled				
Laredo, TX 78043		CR Beds 188    POS Beds 0				
WEBB		<b>Key Performance Ind.</b>				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.4%	
				Length of Stay	159.5	
				Average Wages	20.35	
				8.6%	Skilled Nursing	86.7%
				91.4%	Ancillary Service	13.3%
				111.3%	Current Ratio	3.0
				-11.3%	Days to Collect	60.2
				8.9%	Avg Payment Days	4.8
				0.0%	Depreciation Rate	673.6%
				-2.4%	Return on Equity	-17.4%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 55

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675519 LARKSPUR</b>				Nonprofit - Church	
LARKSPUR		6/30/2025 365 Days Settled			
LUFKIN, TX 75904				CR Beds 120    POS Beds 0	
ANGELINA				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate            68.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            80.5	
Current Assets	733,271	Total Charges	11,732,507	Average Wages            25.06	
Fixed Assets	0	Contract Allowance	3,342,083	28.5% Skilled Nursing        73.4%	
Other Assets	0	Operating Revenue	8,390,424	71.5% Ancillary Service       26.6%	
Total Assets	<u>733,271</u>	Operating Expense	8,270,513	98.6% Current Ratio            2.6	
Current Liabilities	286,651	Operating Margin	119,911	1.4% Days to Collect        118.7	
Long Term Liabilities	0	Other Income	15,619	0.2% Avg Payment Days        12.7	
Total Equity	<u>446,620</u>	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	<u>733,271</u>	Net Profit or Loss	<u>135,530</u>	1.6% Return on Equity        30.3%	
<b>676464 LAS BRISAS REHABILITATION AND WELLNESS CENTER</b>				Nonprofit - Church	
LAS BRISAS REHABILITATION AND WELLNESS CENTER		5/31/2025 151 Days Settled			
IRVING, TX 75038				CR Beds 128    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate            61.9%	
Current Assets	1,421,696	Total Charges	4,908,975	Length of Stay            163.9	
Fixed Assets	5,106,245	Contract Allowance	1,652,047	Average Wages            25.72	
Other Assets	3,481	Operating Revenue	3,256,928	33.7% Skilled Nursing        53.4%	
Total Assets	<u>6,531,422</u>	Operating Expense	3,760,936	66.3% Ancillary Service       46.6%	
Current Liabilities	1,875,634	Operating Margin	-504,008	115.5% Current Ratio            0.8	
Long Term Liabilities	7,784,943	Other Income	154,879	-15.5% Days to Collect        47.1	
Total Equity	<u>-3,129,155</u>	Other Expense	0	4.8% Avg Payment Days        15.4	
Total Liab. and Equity	<u>6,531,422</u>	Net Profit or Loss	<u>(349,129)</u>	0.0% Depreciation Rate        8.1%	
				-10.7% Return on Equity       11.2%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 56

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676393 Las Ventanas De Socorro</b>				Nonprofit - Church	
Las Ventanas De Socorro		5/31/2025 365 Days Settled			
Socorro, TX 79927		CR Beds 126    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
				Occupancy Rate	61.1%
				Length of Stay	121.2
				Average Wages	25.50
				32.7% Skilled Nursing	48.8%
				67.3% Ancillary Service	51.2%
				112.4% Current Ratio	0.7
				-12.4% Days to Collect	49.9
				9.5% Avg Payment Days	24.5
				0.0% Depreciation Rate	31.0%
				-2.8% Return on Equity	-9.3%
<hr/>					
<b>676092 LEGACY AT JACKSONVILLE</b>				Nonprofit - Church	
LEGACY AT JACKSONVILLE		6/30/2025 365 Days Settled			
JACKSONVILLE, TX 75766		CR Beds 101    POS Beds 0			
CHEROKEE		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	82.8%
				Length of Stay	95.0
				Average Wages	26.91
				0.0% Skilled Nursing	91.8%
				100.0% Ancillary Service	8.2%
				93.6% Current Ratio	1.4
				6.4% Days to Collect	32.4
				0.3% Avg Payment Days	54.3
				0.0% Depreciation Rate	325.9%
				6.7% Return on Equity	58.1%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 57

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676253 LEGEND OAKS HEALTHCARE AND REHABILITATION - ENNIS</b>				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - ENNIS		6/30/2025 365 Days Settled			
ENNIS, TX 75119		CR Beds 124    POS Beds 0			
ELLIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		58.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				83.6	
Current Assets	10,102,583	Total Charges	11,107,257	Average Wages	28.22
Fixed Assets	633,572	Contract Allowance	1,536,938	13.8%	Skilled Nursing
Other Assets	7,514,624	Operating Revenue	9,570,319	86.2%	Ancillary Service
Total Assets	18,250,779	Operating Expense	8,512,155	88.9%	Current Ratio
Current Liabilities	938,883	Operating Margin	1,058,164	11.1%	Days to Collect
Long Term Liabilities	7,496,185	Other Income	563	0.0%	Avg Payment Days
Total Equity	9,815,711	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	18,250,779	Net Profit or Loss	1,058,727	11.1%	Return on Equity
<hr/>					
<b>676426 Legend Oaks Healthcare and Rehabilitation - Fort W</b>				Nonprofit - Church	
Legend Oaks Healthcare and Rehabilitation - Fort W		6/30/2025 365 Days Submitted			
Keller, TX 76244		CR Beds 132    POS Beds 0			
TARRANT		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		82.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				117.8	
Current Assets	3,635,763	Total Charges	17,461,349	Average Wages	31.01
Fixed Assets	201,310	Contract Allowance	3,367,734	19.3%	Skilled Nursing
Other Assets	11,479,151	Operating Revenue	14,093,615	80.7%	Ancillary Service
Total Assets	15,316,224	Operating Expense	12,501,956	88.7%	Current Ratio
Current Liabilities	1,286,783	Operating Margin	1,591,659	11.3%	Days to Collect
Long Term Liabilities	10,585,500	Other Income	1,528	0.0%	Avg Payment Days
Total Equity	3,443,941	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	15,316,224	Net Profit or Loss	1,593,187	11.3%	Return on Equity

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 58

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676421 LEGEND OAKS HEALTHCARE AND REHABILITATION - WAXAHA</b>		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - WAXAHA		6/30/2025 365 Days Settled	
WAXAHACHIE, TX 75165		CR Beds 121    POS Beds 0	
ELLIS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	84.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	15,799,569	Total Charges	14,699,478
Fixed Assets	203,635	Contract Allowance	1,039,886
Other Assets	11,387,763	Operating Revenue	13,659,592
Total Assets	27,390,967	Operating Expense	12,028,735
Current Liabilities	1,342,016	Operating Margin	1,630,857
Long Term Liabilities	10,835,631	Other Income	5,835
Total Equity	15,213,320	Other Expense	0
Total Liab. and Equity	27,390,967	Net Profit or Loss	1,636,692
		7.1%	Skilled Nursing
		92.9%	Ancillary Service
		88.1%	Current Ratio
		11.9%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		12.0%	Return on Equity

<b>676413 LEGEND OAKS HEALTHCARE AND REHABILITATION GARLAND</b>		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION GARLAND		6/30/2025 365 Days Settled	
GARLAND, TX 75044		CR Beds 132    POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	68.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,213,857	Total Charges	15,154,730
Fixed Assets	186,402	Contract Allowance	3,296,177
Other Assets	11,570,940	Operating Revenue	11,858,553
Total Assets	14,971,199	Operating Expense	11,213,606
Current Liabilities	1,114,608	Operating Margin	644,947
Long Term Liabilities	10,585,500	Other Income	2,998
Total Equity	3,271,091	Other Expense	0
Total Liab. and Equity	14,971,199	Net Profit or Loss	647,945
		21.8%	Skilled Nursing
		78.2%	Ancillary Service
		94.6%	Current Ratio
		5.4%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate
		5.5%	Return on Equity

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 59

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676390 LEXINGTON MEDICAL LODGE</b>		Nonprofit - Church	
LEXINGTON MEDICAL LODGE		8/31/2025 365 Days Submitted	
FARMERSVILLE, TX 75442		CR Beds 128    POS Beds 0	
COLLIN		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	92.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,947,090	Total Charges	31,379,972
Fixed Assets	0	Contract Allowance	15,653,295    49.9%
Other Assets	136,146	Operating Revenue	15,726,677    50.1%
Total Assets	3,083,236	Operating Expense	16,065,163    102.2%
Current Liabilities	376,707	Operating Margin	-338,486    -2.2%
Long Term Liabilities	0	Other Income	625,089    4.0%
Total Equity	2,706,529	Other Expense	0    0.0%
Total Liab. and Equity	3,083,236	Net Profit or Loss	286,603    1.8%

<b>675104 Live Oak Nursing and Rehabilitation Center</b>		Government - City-County	
Live Oak Nursing and Rehabilitation Center		6/30/2025 365 Days Settled	
George West, TX 78022		CR Beds 96    POS Beds 0	
LIVE OAK		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,116,611	Total Charges	7,476,071
Fixed Assets	209,557	Contract Allowance	610,424    8.2%
Other Assets	0	Operating Revenue	6,865,647    91.8%
Total Assets	3,326,168	Operating Expense	6,491,546    94.6%
Current Liabilities	813,493	Operating Margin	374,101    5.4%
Long Term Liabilities	71,741	Other Income	751,840    11.0%
Total Equity	2,440,934	Other Expense	0    0.0%
Total Liab. and Equity	3,326,168	Net Profit or Loss	1,125,941    16.4%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 60

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675076 LLANO NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
LLANO NURSING AND REHABILITATION CENTER				6/30/2025 365 Days Settled	
LLANO, TX 78643				CR Beds 96    POS Beds 0	
LLANO				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate    25.8%	
				Length of Stay    301.3	
Current Assets	29,244,240	Total Charges	6,527,085	Average Wages    28.04	
Fixed Assets	1,412,500	Contract Allowance	3,990,756	61.1%	Skilled Nursing    82.6%
Other Assets	0	Operating Revenue	2,536,329	38.9%	Ancillary Service    17.4%
Total Assets	<u>30,656,740</u>	Operating Expense	4,026,164	158.7%	Current Ratio    1.1
Current Liabilities	25,641,275	Operating Margin	-1,489,835	-58.7%	Days to Collect    85.3
Long Term Liabilities	0	Other Income	400,326	15.8%	Avg Payment Days    45.1
Total Equity	5,015,465	Other Expense	0	0.0%	Depreciation Rate    39.0%
Total Liab. and Equity	<u>30,656,740</u>	Net Profit or Loss	<u>(1,089,509)</u>	-43.0%	Return on Equity    -21.7%
<hr/>					
<b>676283 LOS ARCOS DEL NORTE CARE CENTER</b>				Nonprofit - Church	
LOS ARCOS DEL NORTE CARE CENTER				5/31/2025 365 Days Submitted	
EL PASO, TX 79934				CR Beds 124    POS Beds 0	
EL PASO				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate    65.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    95.3	
				Average Wages    25.10	
Current Assets	2,074,273	Total Charges	11,550,755		
Fixed Assets	3,664,096	Contract Allowance	3,429,128	29.7%	Skilled Nursing    50.5%
Other Assets	388,596	Operating Revenue	8,121,627	70.3%	Ancillary Service    49.5%
Total Assets	<u>6,126,965</u>	Operating Expense	8,488,289	104.5%	Current Ratio    1.3
Current Liabilities	1,633,343	Operating Margin	-366,662	-4.5%	Days to Collect    72.9
Long Term Liabilities	594,801	Other Income	331,996	4.1%	Avg Payment Days    26.0
Total Equity	3,898,821	Other Expense	0	0.0%	Depreciation Rate    22.7%
Total Liab. and Equity	<u>6,126,965</u>	Net Profit or Loss	<u>(34,666)</u>	-0.4%	Return on Equity    -0.9%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 61

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676015 MABEE HEALTH CARE CENTER</b>				Nonprofit - Other	
MABEE HEALTH CARE CENTER		5/31/2025 365 Days Settled			
MIDLAND, TX 79707		CR Beds 165    POS Beds 0			
MIDLAND		<b>Key Performance Ind.</b>			
				Occupancy Rate	39.2%
				Length of Stay	107.7
				Average Wages	28.37
				Skilled Nursing	68.9%
				Ancillary Service	31.1%
				Current Ratio	1.8
				Days to Collect	1,814.9
				Avg Payment Days	26.9
				Depreciation Rate	2.5%
				Return on Equity	28.1%
<hr/>					
<b>676348 MADISON MEDICAL RESORT</b>				Nonprofit - Church	
MADISON MEDICAL RESORT		8/31/2025 304 Days Submitted			
ODESSA, TX 79762		CR Beds 124    POS Beds 0			
ECTOR		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	88.4%
				Length of Stay	95.0
				Average Wages	29.81
				Skilled Nursing	80.4%
				Ancillary Service	19.6%
				Current Ratio	2.1
				Days to Collect	41.0
				Avg Payment Days	5.6
				Depreciation Rate	0.0%
				Return on Equity	99.6%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 62

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455538 MAGNOLIA MANOR</b>				Nonprofit - Church	
MAGNOLIA MANOR		6/30/2025 365 Days Settled			
GROVES, TX 77619				CR Beds 126    POS Beds 0	
JEFFERSON				<b>Key Performance Ind.</b>	
				Occupancy Rate	71.4%
				Length of Stay	124.4
				Average Wages	23.06
				16.5%	Skilled Nursing    85.5%
				83.5%	Ancillary Service    14.5%
				97.2%	Current Ratio    8.6
				2.8%	Days to Collect    347.4
				0.1%	Avg Payment Days    25.0
				0.0%	Depreciation Rate    0.0%
				3.0%	Return on Equity    5.9%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	4,395,714	Total Charges	9,254,162		
Fixed Assets	0	Contract Allowance	1,530,048		
Other Assets	-3,797	Operating Revenue	7,724,114		
Total Assets	<u>4,391,917</u>	Operating Expense	<u>7,504,797</u>		
Current Liabilities	513,325	Operating Margin	219,317		
Long Term Liabilities	0	Other Income	10,495		
Total Equity	<u>3,878,592</u>	Other Expense	0		
Total Liab. and Equity	<u>4,391,917</u>	Net Profit or Loss	<u>229,812</u>		
<b>676011 MAGNOLIA PLACE HEALTH CARE</b>					
				Proprietary - Partnership	
MAGNOLIA PLACE HEALTH CARE		3/31/2025 212 Days Settled			
LIBERTY, TX 77575				CR Beds 120    POS Beds 0	
LIBERTY				<b>Key Performance Ind.</b>	
				Occupancy Rate	60.6%
				Length of Stay	375.9
				Average Wages	11.45
				21.6%	Skilled Nursing    50.6%
				78.4%	Ancillary Service    0.0%
				96.8%	Current Ratio    0.5
				3.2%	Days to Collect    18.9
				0.0%	Avg Payment Days    29.1
				0.0%	Depreciation Rate    14.9%
				3.2%	Return on Equity    40.3%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	466,005	Total Charges	4,456,338		
Fixed Assets	784,994	Contract Allowance	963,416		
Other Assets	0	Operating Revenue	3,492,922		
Total Assets	<u>1,250,999</u>	Operating Expense	<u>3,382,522</u>		
Current Liabilities	976,844	Operating Margin	110,400		
Long Term Liabilities	0	Other Income	0		
Total Equity	<u>274,155</u>	Other Expense	0		
Total Liab. and Equity	<u>1,250,999</u>	Net Profit or Loss	<u>110,400</u>		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 63



# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675899 MATAGORDA NURSING &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
MATAGORDA NURSING & REHABILITATION CENTER		3/31/2025 365 Days Settled			
BAY CITY, TX 77414		CR Beds 100    POS Beds 0			
MATAGORDA		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		51.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				68.0	
Current Assets	-995,188	Total Charges	4,861,943	Average Wages	21.66
Fixed Assets	-29,098	Contract Allowance	243,389	5.0% Skilled Nursing	82.6%
Other Assets	24,375	Operating Revenue	4,618,554	95.0% Ancillary Service	17.4%
Total Assets	-999,911	Operating Expense	4,690,880	101.6% Current Ratio	1.4
Current Liabilities	-724,461	Operating Margin	-72,326	-1.6% Days to Collect	(30.3)
Long Term Liabilities	-244,077	Other Income	153,473	3.3% Avg Payment Days	0.9
Total Equity	81,147	Other Expense	0	0.0% Depreciation Rate	8,517.6%
Total Liab. and Equity	-887,391	Net Profit or Loss	81,147	1.8% Return on Equity	100.0%
<hr/>					
<b>675176 MCCULLOUGH HALL NURSING CENTER INC</b>				Nonprofit - Church	
MCCULLOUGH HALL NURSING CENTER INC		1/28/2025 212 Days Settled			
SAN ANTONIO, TX 78207		CR Beds 51    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		93.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				184.1	
Current Assets	133,960	Total Charges	2,187,232	Average Wages	23.01
Fixed Assets	4,469	Contract Allowance	539,621	24.7% Skilled Nursing	76.2%
Other Assets	0	Operating Revenue	1,647,611	75.3% Ancillary Service	23.8%
Total Assets	138,429	Operating Expense	1,918,838	116.5% Current Ratio	0.3
Current Liabilities	386,563	Operating Margin	-271,227	-16.5% Days to Collect	7.1
Long Term Liabilities	0	Other Income	136	0.0% Avg Payment Days	42.7
Total Equity	-248,134	Other Expense	0	0.0% Depreciation Rate	53.9%
Total Liab. and Equity	138,429	Net Profit or Loss	(271,091)	-16.5% Return on Equity	109.3%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 65

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675004 MCKINNEY HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
MCKINNEY HEALTHCARE AND REHABILITATION CENTER		6/30/2025 365 Days Settled			
MCKINNEY, TX 75069		CR Beds 125    POS Beds 0			
COLLIN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		62.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				71.9	
Current Assets	6,151,722	Total Charges	15,383,507	Average Wages	32.04
Fixed Assets	618,994	Contract Allowance	2,971,186	19.3% Skilled Nursing	38.7%
Other Assets	9,367,471	Operating Revenue	12,412,321	80.7% Ancillary Service	61.3%
Total Assets	16,138,187	Operating Expense	10,149,989	81.8% Current Ratio	5.5
Current Liabilities	1,122,358	Operating Margin	2,262,332	18.2% Days to Collect	61.2
Long Term Liabilities	9,367,471	Other Income	1,724	0.0% Avg Payment Days	17.3
Total Equity	5,648,358	Other Expense	0	0.0% Depreciation Rate	102.4%
Total Liab. and Equity	16,138,187	Net Profit or Loss	2,264,056	18.2% Return on Equity	40.1%
<hr/>					
<b>455597 MEMORIAL MEDICAL NURSING CENTER</b>				Nonprofit - Church	
MEMORIAL MEDICAL NURSING CENTER		6/30/2025 365 Days Settled			
SAN ANTONIO, TX 78212		CR Beds 135    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
		Occupancy Rate		65.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				146.7	
Current Assets	28,542,572	Total Charges	11,111,443	Average Wages	10.00
Fixed Assets	0	Contract Allowance	3,073,176	27.7% Skilled Nursing	59.1%
Other Assets	0	Operating Revenue	8,038,267	72.3% Ancillary Service	40.9%
Total Assets	28,542,572	Operating Expense	8,662,504	107.8% Current Ratio	1.0
Current Liabilities	28,542,572	Operating Margin	-624,237	-7.8% Days to Collect	41.3
Long Term Liabilities	0	Other Income	624,237	7.8% Avg Payment Days	29.4
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	28,542,572	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 66

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675645 MESA SPRINGS HEALTHCARE CENTER</b>				Nonprofit - Church	
MESA SPRINGS HEALTHCARE CENTER		6/30/2025 365 Days Settled			
ABILENE, TX 79606		CR Beds 89    POS Beds 0			
TAYLOR		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		71.6%	
		Length of Stay		79.9	
		Average Wages		32.01	
		8.8% Skilled Nursing		59.5%	
		91.2% Ancillary Service		40.5%	
		91.7% Current Ratio		12.9	
		8.3% Days to Collect		58.2	
		0.0% Avg Payment Days		19.2	
		0.0% Depreciation Rate		57.2%	
		8.3% Return on Equity		10.8%	

  

Balance Sheet		Income Statement			
Current Assets	6,441,956	Total Charges	9,010,304		
Fixed Assets	349,204	Contract Allowance	795,299	8.8%	
Other Assets	60,000	Operating Revenue	8,215,005	91.2%	
Total Assets	<u>6,851,160</u>	Operating Expense	7,531,802	91.7%	
Current Liabilities	500,752	Operating Margin	683,203	8.3%	
Long Term Liabilities	0	Other Income	1,387	0.0%	
Total Equity	<u>6,350,408</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>6,851,160</u>	Net Profit or Loss	<u>684,590</u>	8.3%	

<b>455444 MESA VISTA INN HEALTH CENTER</b>				Nonprofit - Church	
MESA VISTA INN HEALTH CENTER		3/31/2025 365 Days Settled			
SAN ANTONIO, TX 78240		CR Beds 144    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		70.2%	
		Length of Stay		115.9	
		Average Wages		23.31	
		7.7% Skilled Nursing		83.0%	
		92.3% Ancillary Service		17.0%	
		102.3% Current Ratio		1.1	
		-2.3% Days to Collect		2.5	
		14.6% Avg Payment Days		2.9	
		0.0% Depreciation Rate		3,723.0%	
		12.3% Return on Equity		100.0%	

  

Balance Sheet		Income Statement			
Current Assets	717,791	Total Charges	9,722,407		
Fixed Assets	2,622	Contract Allowance	749,914	7.7%	
Other Assets	-55	Operating Revenue	8,972,493	92.3%	
Total Assets	<u>720,358</u>	Operating Expense	9,182,910	102.3%	
Current Liabilities	631,546	Operating Margin	-210,417	-2.3%	
Long Term Liabilities	-990,178	Other Income	1,312,935	14.6%	
Total Equity	<u>1,102,518</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>743,886</u>	Net Profit or Loss	<u>1,102,518</u>	12.3%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 67

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676163 MESQUITE POST ACUTE CARE</b>				Proprietary - Other	
MESQUITE POST ACUTE CARE		1/31/2025 31 Days Settled			
LUBBOCK, TX 79410		CR Beds 120    POS Beds 0			
LUBBOCK		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		44.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				182.8	
Current Assets	413,651	Total Charges	322,370	Average Wages	20.34
Fixed Assets	22,496	Contract Allowance	-69,700	-21.6%	Skilled Nursing
Other Assets	1,480,572	Operating Revenue	392,070	121.6%	Ancillary Service
Total Assets	<u>1,916,719</u>	Operating Expense	384,985	98.2%	Current Ratio
Current Liabilities	1,719,651	Operating Margin	7,085	1.8%	Days to Collect
Long Term Liabilities	297,605	Other Income	2	0.0%	Avg Payment Days
Total Equity	-100,537	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,916,719</u>	Net Profit or Loss	<u>7,087</u>	1.8%	Return on Equity
					-7.0%

<b>676414 MID VALLEY NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
MID VALLEY NURSING & REHABILITATION		6/30/2025 365 Days Settled			
MERCEDES, TX 78570		CR Beds 123    POS Beds 0			
HIDALGO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		70.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				56.1	
Current Assets	451,744	Total Charges	11,381,911	Average Wages	19.68
Fixed Assets	0	Contract Allowance	1,314,723	11.6%	Skilled Nursing
Other Assets	0	Operating Revenue	10,067,188	88.4%	Ancillary Service
Total Assets	<u>451,744</u>	Operating Expense	9,306,234	92.4%	Current Ratio
Current Liabilities	1,572,495	Operating Margin	760,954	7.6%	Days to Collect
Long Term Liabilities	0	Other Income	-593	0.0%	Avg Payment Days
Total Equity	-1,120,751	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>451,744</u>	Net Profit or Loss	<u>760,361</u>	7.6%	Return on Equity
					-67.8%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 68

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676179 MIDLAND MEDICAL LODGE</b>		Nonprofit - Church	
MIDLAND MEDICAL LODGE		8/31/2025 365 Days Submitted	
MIDLAND, TX 79705		CR Beds 125    POS Beds 0	
MIDLAND		<b>Key Performance Ind.</b>	
		Occupancy Rate	95.3%
		Length of Stay	186.5
		Average Wages	28.53
		57.6% Skilled Nursing	89.1%
		42.4% Ancillary Service	10.9%
		98.5% Current Ratio	1.8
		1.5% Days to Collect	19.0
		2.7% Avg Payment Days	4.4
		0.0% Depreciation Rate	0.0%
		4.2% Return on Equity	130.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	896,649	Total Charges	30,559,038
Fixed Assets	0	Contract Allowance	17,599,511
Other Assets	13,809	Operating Revenue	12,959,527
Total Assets	<u>910,458</u>	Operating Expense	12,762,552
Current Liabilities	489,744	Operating Margin	196,975
Long Term Liabilities	0	Other Income	353,391
Total Equity	<u>420,714</u>	Other Expense	0
Total Liab. and Equity	<u>910,458</u>	Net Profit or Loss	<u>550,366</u>

<b>676374 Midlothian Healthcare Center</b>		Nonprofit - Church	
Midlothian Healthcare Center		3/31/2025 365 Days Settled	
Midlothian, TX 76065		CR Beds 120    POS Beds 0	
ELLIS		<b>Key Performance Ind.</b>	
NOVITAS		Occupancy Rate	67.7%
		Length of Stay	103.5
		Average Wages	27.75
		19.2% Skilled Nursing	54.1%
		80.8% Ancillary Service	45.9%
		100.0% Current Ratio	0.9
		0.0% Days to Collect	46.0
		0.0% Avg Payment Days	18.1
		0.0% Depreciation Rate	257.2%
		-3.1% Return on Equity	-39.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	949,964	Total Charges	13,413,854
Fixed Assets	382,976	Contract Allowance	2,574,915
Other Assets	10,942,285	Operating Revenue	10,838,939
Total Assets	<u>12,275,225</u>	Operating Expense	10,839,002
Current Liabilities	1,091,270	Operating Margin	-63
Long Term Liabilities	10,334,589	Other Income	-3,241
Total Equity	<u>849,366</u>	Other Expense	0
Total Liab. and Equity	<u>12,275,225</u>	Net Profit or Loss	<u>(331,370)</u>

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 69

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675338 MILL CREEK</b>				Nonprofit - Church	
MILL CREEK		6/30/2025 365 Days Settled			
SILSBEE, TX 77656				CR Beds 68    POS Beds 0	
HARDIN				<b>Key Performance Ind.</b>	
				Occupancy Rate            83.3%	
				Length of Stay              101.9	
				Average Wages              24.89	
				20.6% Skilled Nursing      80.7%	
				79.4% Ancillary Service    19.3%	
				96.6% Current Ratio        5.3	
				3.4% Days to Collect        165.4	
				0.0% Avg Payment Days     28.0	
				0.0% Depreciation Rate    0.0%	
				3.5% Return on Equity      10.9%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	1,966,931	Total Charges	6,357,407		
Fixed Assets	0	Contract Allowance	1,307,383	20.6%	
Other Assets	12,514	Operating Revenue	5,050,024	79.4%	
Total Assets	<u>1,979,445</u>	Operating Expense	4,876,329	96.6%	
Current Liabilities	373,682	Operating Margin	173,695	3.4%	
Long Term Liabilities	0	Other Income	1,844	0.0%	
Total Equity	<u>1,605,763</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,979,445</u>	Net Profit or Loss	<u>175,539</u>	3.5%	
<b>455570 MINERAL WELLS NURSING &amp; REHABILITATION</b>					
				Nonprofit - Church	
MINERAL WELLS NURSING & REHABILITATION		3/31/2025 365 Days Submitted			
MINERAL WELLS, TX 76067				CR Beds 109    POS Beds 0	
PALO PINTO				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            78.3%	
				Length of Stay              92.2	
				Average Wages              23.30	
				3.4% Skilled Nursing      82.2%	
				96.6% Ancillary Service    17.8%	
				90.1% Current Ratio        0.3	
				9.9% Days to Collect        (22.0)	
				9.8% Avg Payment Days     4.3	
				0.0% Depreciation Rate    1,353.8%	
				19.7% Return on Equity      100.0%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	-327,934	Total Charges	8,274,629		
Fixed Assets	-22,405	Contract Allowance	278,113	3.4%	
Other Assets	0	Operating Revenue	7,996,516	96.6%	
Total Assets	<u>-350,339</u>	Operating Expense	7,206,617	90.1%	
Current Liabilities	-1,228,231	Operating Margin	789,899	9.9%	
Long Term Liabilities	391,033	Other Income	784,185	9.8%	
Total Equity	<u>1,574,084</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>736,886</u>	Net Profit or Loss	<u>1,574,084</u>	19.7%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 70

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675439 MULLICAN CARE CENTER</b>		Nonprofit - Church	
MULLICAN CARE CENTER		3/31/2025 365 Days Settled	
SAVOY, TX 75479		CR Beds 112 POS Beds 0	
FANNIN		<b>Key Performance Ind.</b>	
		Occupancy Rate	35.6%
		Length of Stay	78.7
		Average Wages	26.26
		8.3% Skilled Nursing	81.2%
		91.7% Ancillary Service	18.8%
		147.8% Current Ratio	(0.1)
		-47.8% Days to Collect	13.5
		27.0% Avg Payment Days	0.4
		0.0% Depreciation Rate	1,585.9%
		-20.8% Return on Equity	100.0%

  

Balance Sheet		Income Statement	
Current Assets	-83,416	Total Charges	3,624,858
Fixed Assets	33,113	Contract Allowance	299,075
Other Assets	0	Operating Revenue	3,325,783
Total Assets	-50,303	Operating Expense	4,916,889
Current Liabilities	759,078	Operating Margin	-1,591,106
Long Term Liabilities	-63,869	Other Income	899,282
Total Equity	-691,824	Other Expense	0
Total Liab. and Equity	3,385	Net Profit or Loss	(691,824)

<b>676363 Mustang Park Therapy and Living Center</b>		Nonprofit - Church	
Mustang Park Therapy and Living Center		3/31/2025 396 Days Settled	
Carrollton, TX 75010		CR Beds 120 POS Beds 0	
DENTON		<b>Key Performance Ind.</b>	
NOVITAS		Occupancy Rate	52.1%
		Length of Stay	266.4
		Average Wages	25.06
		10.1% Skilled Nursing	73.3%
		89.9% Ancillary Service	26.7%
		107.8% Current Ratio	1.0
		-7.8% Days to Collect	85.0
		7.8% Avg Payment Days	28.9
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

  

Balance Sheet		Income Statement	
Current Assets	1,086,682	Total Charges	5,450,300
Fixed Assets	0	Contract Allowance	547,970
Other Assets	1,839	Operating Revenue	4,902,330
Total Assets	1,088,521	Operating Expense	5,286,103
Current Liabilities	1,088,521	Operating Margin	-383,773
Long Term Liabilities	0	Other Income	383,773
Total Equity	0	Other Expense	0
Total Liab. and Equity	1,088,521	Net Profit or Loss	0

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 71

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676012 MYSTIC PARK NURSING &amp; REHABILITATION CENTER</b>		Nonprofit - Church	
MYSTIC PARK NURSING & REHABILITATION CENTER		3/31/2025 365 Days Settled	
SAN ANTONIO, TX 78254		CR Beds 119    POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.5%
		Length of Stay	116.1
		Average Wages	30.16
		24.8% Skilled Nursing	51.6%
		75.2% Ancillary Service	48.4%
		93.8% Current Ratio	2.4
		6.2% Days to Collect	39.8
		0.0% Avg Payment Days	18.9
		0.0% Depreciation Rate	77.6%
		6.2% Return on Equity	32.1%

  

Balance Sheet		Income Statement	
Current Assets	1,736,697	Total Charges	15,514,408
Fixed Assets	1,253,972	Contract Allowance	3,852,899
Other Assets	8,294,634	Operating Revenue	11,661,509
Total Assets	11,285,303	Operating Expense	10,940,189
Current Liabilities	731,981	Operating Margin	721,320
Long Term Liabilities	8,293,586	Other Income	4,085
Total Equity	2,259,736	Other Expense	0
Total Liab. and Equity	11,285,303	Net Profit or Loss	725,405

<b>675823 NORMANDY TERRACE NURSING &amp; REHABILITATION CENTER</b>		Nonprofit - Church	
NORMANDY TERRACE NURSING & REHABILITATION CENTER		3/31/2025 365 Days Settled	
SAN ANTONIO, TX 78220		CR Beds 320    POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
		Occupancy Rate	27.8%
		Length of Stay	115.8
		Average Wages	23.82
		8.7% Skilled Nursing	86.4%
		91.3% Ancillary Service	13.6%
		139.7% Current Ratio	0.1
		-39.7% Days to Collect	(5.1)
		11.2% Avg Payment Days	3.5
		0.0% Depreciation Rate	3,229.1%
		-28.5% Return on Equity	100.0%

  

Balance Sheet		Income Statement	
Current Assets	262,017	Total Charges	7,453,631
Fixed Assets	6,608	Contract Allowance	651,340
Other Assets	0	Operating Revenue	6,802,291
Total Assets	268,625	Operating Expense	9,502,399
Current Liabilities	2,333,467	Operating Margin	-2,700,108
Long Term Liabilities	-1,948	Other Income	758,545
Total Equity	-1,941,563	Other Expense	0
Total Liab. and Equity	389,956	Net Profit or Loss	(1,941,563)

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 72

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455934 NORTHERN OAKS LIVING &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
NORTHERN OAKS LIVING & REHABILITATION CENTER		6/30/2025 365 Days Settled			
ABILENE, TX 79603				CR Beds 96	POS Beds 0
TAYLOR		<b>Key Performance Ind.</b>			
NORIDIAN				Occupancy Rate	76.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	111.3
Current Assets	10,583,708	Total Charges	8,922,281	Average Wages	28.78
Fixed Assets	1,918,450	Contract Allowance	-98,569	-1.1%	Skilled Nursing 60.6%
Other Assets	1,522,248	Operating Revenue	9,020,850	101.1%	Ancillary Service 39.4%
Total Assets	14,024,406	Operating Expense	7,897,066	87.5%	Current Ratio 17.9
Current Liabilities	592,765	Operating Margin	1,123,784	12.5%	Days to Collect 34.8
Long Term Liabilities	1,522,248	Other Income	1,572	0.0%	Avg Payment Days 18.8
Total Equity	11,909,393	Other Expense	0	0.0%	Depreciation Rate 17.8%
Total Liab. and Equity	14,024,406	Net Profit or Loss	1,124,388	12.5%	Return on Equity 9.4%

<b>455804 NORTHGATE HEALTH AND REHABILITATION CENTER</b>				Nonprofit - Church	
NORTHGATE HEALTH AND REHABILITATION CENTER		6/30/2025 365 Days Settled			
SAN ANTONIO, TX 78240				CR Beds 120	POS Beds 0
BEXAR		<b>Key Performance Ind.</b>			
				Occupancy Rate	42.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	262.9
Current Assets	2,470,005	Total Charges	4,562,992	Average Wages	22.75
Fixed Assets	6,936,656	Contract Allowance	-1,919,764	-42.1%	Skilled Nursing 81.2%
Other Assets	1,930	Operating Revenue	6,482,756	142.1%	Ancillary Service 18.8%
Total Assets	9,408,591	Operating Expense	4,497,189	69.4%	Current Ratio 4.7
Current Liabilities	522,581	Operating Margin	1,985,567	30.6%	Days to Collect 29.1
Long Term Liabilities	6,477,138	Other Income	423,304	6.5%	Avg Payment Days 15.3
Total Equity	2,408,872	Other Expense	0	0.0%	Depreciation Rate 7.4%
Total Liab. and Equity	9,408,591	Net Profit or Loss	2,408,871	37.2%	Return on Equity 100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 73

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675944 OAK RIDGE MANOR</b>				Nonprofit - Church	
OAK RIDGE MANOR		3/31/2025 365 Days Submitted			
BROWNWOOD, TX 76801				CR Beds 114    POS Beds 0	
BROWN				<b>Key Performance Ind.</b>	
				Occupancy Rate	50.9%
				Length of Stay	60.1
				Average Wages	24.60
				6.6%	Skilled Nursing    80.9%
				93.4%	Ancillary Service    19.1%
				94.5%	Current Ratio    0.4
				5.5%	Days to Collect    (21.1)
				8.3%	Avg Payment Days    3.4
				0.0%	Depreciation Rate    28,563.9%
				13.8%	Return on Equity    100.0%

  

Balance Sheet		Income Statement			
Current Assets	-347,723	Total Charges	6,478,494		
Fixed Assets	-55,699	Contract Allowance	425,981		
Other Assets	0	Operating Revenue	6,052,513		
Total Assets	<u>-403,422</u>	Operating Expense	<u>5,720,293</u>		
Current Liabilities	-823,148	Operating Margin	332,220		
Long Term Liabilities	24,857	Other Income	502,666		
Total Equity	<u>834,886</u>	Other Expense	<u>0</u>		
Total Liab. and Equity	<u>36,595</u>	Net Profit or Loss	<u>834,886</u>		

<b>455626 Oakmont Guest Care Center</b>				Nonprofit - Church	
Oakmont Guest Care Center		6/30/2025 365 Days Settled			
Hurst, TX 76054				CR Beds 161    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	64.3%
				Length of Stay	136.0
				Average Wages	26.29
				5.6%	Skilled Nursing    82.0%
				94.4%	Ancillary Service    18.0%
				91.5%	Current Ratio    5.2
				8.5%	Days to Collect    37.0
				4.1%	Avg Payment Days    13.9
				0.0%	Depreciation Rate    40.7%
				12.5%	Return on Equity    65.8%

  

Balance Sheet		Income Statement			
Current Assets	2,073,690	Total Charges	11,976,614		
Fixed Assets	390,935	Contract Allowance	672,171		
Other Assets	114,166	Operating Revenue	11,304,443		
Total Assets	<u>2,578,791</u>	Operating Expense	<u>10,347,549</u>		
Current Liabilities	395,124	Operating Margin	956,894		
Long Term Liabilities	29,255	Other Income	461,623		
Total Equity	<u>2,154,412</u>	Other Expense	<u>0</u>		
Total Liab. and Equity	<u>2,578,791</u>	Net Profit or Loss	<u>1,418,517</u>		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 74

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675394 OAKWOOD MANOR NURSING HOME</b>				Nonprofit - Church	
OAKWOOD MANOR NURSING HOME		6/30/2025 365 Days Settled			
VIDOR, TX 77662		CR Beds 100    POS Beds 0			
ORANGE		<b>Key Performance Ind.</b>			
				Occupancy Rate	83.1%
				Length of Stay	91.9
				Average Wages	23.22
				21.5% Skilled Nursing	81.7%
				78.5% Ancillary Service	18.3%
				96.1% Current Ratio	6.4
				3.9% Days to Collect	245.4
				0.1% Avg Payment Days	19.5
				0.0% Depreciation Rate	0.0%
				4.0% Return on Equity	14.3%

  

Balance Sheet		Income Statement			
Current Assets	2,680,221	Total Charges	10,376,668		
Fixed Assets	0	Contract Allowance	2,226,413	21.5%	
Other Assets	-2	Operating Revenue	8,150,255	78.5%	
Total Assets	2,680,219	Operating Expense	7,834,270	96.1%	
Current Liabilities	419,102	Operating Margin	315,985	3.9%	
Long Term Liabilities	0	Other Income	8,377	0.1%	
Total Equity	2,261,117	Other Expense	0	0.0%	
Total Liab. and Equity	2,680,219	Net Profit or Loss	324,362	4.0%	

<b>675568 OASIS NURSING &amp; REHABILITATION CENTER</b>				Nonprofit - Church	
OASIS NURSING & REHABILITATION CENTER		3/31/2025 365 Days Settled			
EL PASO, TX 79907		CR Beds 130    POS Beds 0			
EL PASO		<b>Key Performance Ind.</b>			
				Occupancy Rate	73.1%
				Length of Stay	85.4
				Average Wages	21.53
				7.4% Skilled Nursing	81.8%
				92.6% Ancillary Service	18.2%
				84.9% Current Ratio	0.0
				15.1% Days to Collect	4.2
				8.2% Avg Payment Days	5.4
				0.0% Depreciation Rate	2,604.8%
				23.3% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	108,283	Total Charges	10,273,444		
Fixed Assets	-192,893	Contract Allowance	759,973	7.4%	
Other Assets	0	Operating Revenue	9,513,471	92.6%	
Total Assets	-84,610	Operating Expense	8,075,232	84.9%	
Current Liabilities	-2,944,697	Operating Margin	1,438,239	15.1%	
Long Term Liabilities	859,936	Other Income	775,636	8.2%	
Total Equity	2,213,875	Other Expense	0	0.0%	
Total Liab. and Equity	129,114	Net Profit or Loss	2,213,875	23.3%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 75

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455763 PARK BEND REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
PARK BEND REHABILITATION AND HEALTHCARE CENTER		3/31/2025 365 Days Settled			
BURLESON, TX 76028		CR Beds 178    POS Beds 0			
JOHNSON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		51.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				118.7	
Current Assets	1,881,598	Total Charges	9,904,433	Average Wages	25.81
Fixed Assets	56,749	Contract Allowance	664,116	6.7% Skilled Nursing	64.4%
Other Assets	261,595	Operating Revenue	9,240,317	93.3% Ancillary Service	35.6%
Total Assets	2,199,942	Operating Expense	9,611,471	104.0% Current Ratio	0.6
Current Liabilities	2,999,961	Operating Margin	-371,154	-4.0% Days to Collect	60.9
Long Term Liabilities	0	Other Income	12,235	0.1% Avg Payment Days	18.9
Total Equity	-800,019	Other Expense	0	0.0% Depreciation Rate	572.3%
Total Liab. and Equity	2,199,942	Net Profit or Loss	(358,919)	-3.9% Return on Equity	44.9%
<hr/>					
<b>675550 PECAN TREE REHAB AND HEALTHCARE CENTER</b>				Government - City-County	
PECAN TREE REHAB AND HEALTHCARE CENTER		2/28/2025 151 Days Submitted			
GAINESVILLE, TX 76240		CR Beds 122    POS Beds 0			
COOKE		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		77.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				115.7	
Current Assets	911,353	Total Charges	4,001,200	Average Wages	27.19
Fixed Assets	43,093	Contract Allowance	0	0.0% Skilled Nursing	89.2%
Other Assets	243,450	Operating Revenue	4,001,200	100.0% Ancillary Service	10.8%
Total Assets	1,197,896	Operating Expense	3,608,424	90.2% Current Ratio	0.6
Current Liabilities	1,562,550	Operating Margin	392,776	9.8% Days to Collect	25.1
Long Term Liabilities	0	Other Income	11,689	0.3% Avg Payment Days	42.8
Total Equity	-364,654	Other Expense	0	0.0% Depreciation Rate	528.6%
Total Liab. and Equity	1,197,896	Net Profit or Loss	404,465	10.1% Return on Equity	-110.9%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 76

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675889 PLEASANT MANOR HEALTHCARE REHABILITATION</b>				Nonprofit - Church	
PLEASANT MANOR HEALTHCARE REHABILITATION		6/30/2025 365 Days Settled			
WAXAHACHIE, TX 75165				CR Beds 132    POS Beds 0	
ELLIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.7%
				Length of Stay	159.8
				Average Wages	29.46
				26.4% Skilled Nursing	35.4%
				73.6% Ancillary Service	64.6%
				88.0% Current Ratio	5.9
				12.0% Days to Collect	52.8
				0.1% Avg Payment Days	16.8
				0.0% Depreciation Rate	98.2%
				12.1% Return on Equity	29.1%

  

Balance Sheet		Income Statement			
Current Assets	4,684,283	Total Charges	14,437,817		
Fixed Assets	515,126	Contract Allowance	3,810,466		
Other Assets	0	Operating Revenue	10,627,351		
Total Assets	5,199,409	Operating Expense	9,351,092		
Current Liabilities	788,782	Operating Margin	1,276,259		
Long Term Liabilities	0	Other Income	8,054		
Total Equity	4,410,627	Other Expense	0		
Total Liab. and Equity	5,199,409	Net Profit or Loss	1,284,313		

<b>675305 PLEASANT VALLEY HEALTHCARE AND REHABILITATION CENT</b>				Nonprofit - Church	
PLEASANT VALLEY HEALTHCARE AND REHABILITATION CENT		6/30/2025 365 Days Settled			
GARLAND, TX 75040				CR Beds 124    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	59.4%
				Length of Stay	106.7
				Average Wages	29.17
				19.1% Skilled Nursing	43.9%
				80.9% Ancillary Service	56.1%
				91.2% Current Ratio	2.0
				8.8% Days to Collect	77.1
				0.0% Avg Payment Days	16.0
				0.0% Depreciation Rate	83.6%
				8.8% Return on Equity	58.9%

  

Balance Sheet		Income Statement			
Current Assets	1,638,520	Total Charges	12,446,901		
Fixed Assets	702,713	Contract Allowance	2,379,431		
Other Assets	7,380,695	Operating Revenue	10,067,470		
Total Assets	9,721,928	Operating Expense	9,185,061		
Current Liabilities	833,698	Operating Margin	882,409		
Long Term Liabilities	7,387,252	Other Income	2,175		
Total Equity	1,500,978	Other Expense	0		
Total Liab. and Equity	9,721,928	Net Profit or Loss	884,584		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 77

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455999 PORT LAVACA NURSING AND REHABILITATION CENTER</b>				Government - City-County	
PORT LAVACA NURSING AND REHABILITATION CENTER		6/30/2025 365 Days Settled			
PORT LAVACA, TX 77979		CR Beds 148    POS Beds 0			
CALHOUN		<b>Key Performance Ind.</b>			
				Occupancy Rate	60.3%
				Length of Stay	134.7
				Average Wages	23.38
				Skilled Nursing	87.2%
				Ancillary Service	12.8%
				Current Ratio	1.3
				Days to Collect	76.3
				Avg Payment Days	7.1
				Depreciation Rate	761.5%
				Return on Equity	90.6%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	559,935	Total Charges	8,787,896		
Fixed Assets	86,595	Contract Allowance	1,003,632	11.4%	
Other Assets	0	Operating Revenue	7,784,264	88.6%	
Total Assets	<u>646,530</u>	Operating Expense	8,480,717	108.9%	
Current Liabilities	435,769	Operating Margin	-696,453	-8.9%	
Long Term Liabilities	46,187	Other Income	845,627	10.9%	
Total Equity	<u>164,574</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>646,530</u>	Net Profit or Loss	<u>149,174</u>	1.9%	

<b>676485 PRINCETON MEDICAL LODGE</b>				Nonprofit - Church	
PRINCETON MEDICAL LODGE		8/31/2025 365 Days Submitted			
PRINCETON, TX 75407		CR Beds 138    POS Beds 0			
COLLIN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	85.6%
				Length of Stay	154.5
				Average Wages	29.97
				Skilled Nursing	89.3%
				Ancillary Service	10.7%
				Current Ratio	1.8
				Days to Collect	34.0
				Avg Payment Days	6.0
				Depreciation Rate	0.0%
				Return on Equity	40.3%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	1,948,144	Total Charges	31,104,578		
Fixed Assets	0	Contract Allowance	17,086,782	54.9%	
Other Assets	0	Operating Revenue	14,017,796	45.1%	
Total Assets	<u>1,948,144</u>	Operating Expense	14,271,971	101.8%	
Current Liabilities	1,060,719	Operating Margin	-254,175	-1.8%	
Long Term Liabilities	0	Other Income	611,837	4.4%	
Total Equity	<u>887,425</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,948,144</u>	Net Profit or Loss	<u>357,662</u>	2.6%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 78

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676274 REMARKABLE HEALTHCARE OF SEGUIN</b>				Nonprofit - Church	
REMARKABLE HEALTHCARE OF SEGUIN    3/31/2025 396 Days Settled					
SEGUIN, TX 78155				CR Beds 115    POS Beds 0	
GUADALUPE				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            59.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            216.0	
Current Assets	727,110	Total Charges	6,431,049	Average Wages            22.48	
Fixed Assets	29,384	Contract Allowance	679,356	10.6%	Skilled Nursing            73.5%
Other Assets	0	Operating Revenue	5,751,693	89.4%	Ancillary Service        26.5%
Total Assets	756,494	Operating Expense	6,316,549	109.8%	Current Ratio            1.5
Current Liabilities	470,020	Operating Margin	-564,856	-9.8%	Days to Collect            44.7
Long Term Liabilities	0	Other Income	3,632	0.1%	Avg Payment Days        29.5
Total Equity	286,474	Other Expense	0	0.0%	Depreciation Rate        4,339.8%
Total Liab. and Equity	756,494	Net Profit or Loss	(561,224)	-9.8%	Return on Equity        -195.9%
<b>455891 RENAISSANCE PARK MULTI CARE CENTER</b>				Proprietary - Partnership	
RENAISSANCE PARK MULTI CARE CENTER    6/30/2025 365 Days Submitted					
FORT WORTH, TX 76109				CR Beds 118    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
PALMETTO GBA				Occupancy Rate            36.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            39.1	
Current Assets	936,527	Total Charges	7,834,547	Average Wages            26.94	
Fixed Assets	520,395	Contract Allowance	2,512,399	32.1%	Skilled Nursing            66.5%
Other Assets	868,623	Operating Revenue	5,322,148	67.9%	Ancillary Service        33.5%
Total Assets	2,325,545	Operating Expense	6,329,965	118.9%	Current Ratio            1.5
Current Liabilities	641,009	Operating Margin	-1,007,817	-18.9%	Days to Collect            61.0
Long Term Liabilities	1,806,812	Other Income	2,614	0.0%	Avg Payment Days        26.0
Total Equity	-122,276	Other Expense	0	0.0%	Depreciation Rate        14.0%
Total Liab. and Equity	2,325,545	Net Profit or Loss	(1,005,203)	-18.9%	Return on Equity        822.1%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 79

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455576 RICHLAND HILLS REHABILITATION AND HEALTHCARE CENTE</b>				Nonprofit - Church	
RICHLAND HILLS REHABILITATION AND HEALTHCARE CENTE		6/30/2025 365 Days Submitted			
FORT WORTH, TX 76118				CR Beds 92	POS Beds 0
TARRANT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	138.7
Current Assets	7,504,450	Total Charges	8,098,091	Average Wages	29.12
Fixed Assets	414,810	Contract Allowance	1,403,533	17.3% Skilled Nursing	52.6%
Other Assets	2,122,293	Operating Revenue	6,694,558	82.7% Ancillary Service	47.4%
Total Assets	10,041,553	Operating Expense	5,880,689	87.8% Current Ratio	7.4
Current Liabilities	1,020,853	Operating Margin	813,869	12.2% Days to Collect	57.2
Long Term Liabilities	1,896,452	Other Income	756	0.0% Avg Payment Days	17.3
Total Equity	7,124,248	Other Expense	0	0.0% Depreciation Rate	27.7%
Total Liab. and Equity	10,041,553	Net Profit or Loss	814,625	12.2% Return on Equity	11.4%

  

<b>675739 Ridgewood at the Woodlands</b>				Nonprofit - Church	
Ridgewood at the Woodlands		6/30/2025 365 Days Submitted			
The Woodlands, TX 77381				CR Beds 126	POS Beds 0
MONTGOMERY				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	65.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	136.7
Current Assets	1,164,473	Total Charges	12,338,278	Average Wages	25.80
Fixed Assets	21,997	Contract Allowance	958,365	7.8% Skilled Nursing	75.1%
Other Assets	14,126	Operating Revenue	11,379,913	92.2% Ancillary Service	24.9%
Total Assets	1,200,596	Operating Expense	12,731,902	111.9% Current Ratio	0.7
Current Liabilities	1,597,586	Operating Margin	-1,351,989	-11.9% Days to Collect	56.3
Long Term Liabilities	165,000	Other Income	611,321	5.4% Avg Payment Days	13.8
Total Equity	-561,990	Other Expense	0	0.0% Depreciation Rate	4,808.4%
Total Liab. and Equity	1,200,596	Net Profit or Loss	(740,668)	-6.5% Return on Equity	131.8%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 80

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675832 RISING STAR NURSING CENTER</b>		Nonprofit - Church	
RISING STAR NURSING CENTER		8/31/2025 365 Days Submitted	
RISING STAR, TX 76471		CR Beds 60    POS Beds 0	
EASTLAND		<b>Key Performance Ind.</b>	
		Occupancy Rate            56.4%	
		Length of Stay              171.7	
		Average Wages             21.59	
		19.6% Skilled Nursing     73.4%	
		80.4% Ancillary Service    26.6%	
		96.0% Current Ratio        9.8	
		4.0% Days to Collect       41.5	
		7.5% Avg Payment Days    7.1	
		0.0% Depreciation Rate    91.7%	
		11.4% Return on Equity     64.4%	
<hr/>			
<b>676114 RIVER HILLS HEALTH AND REHABILITATION CENTER</b>		Nonprofit - Church	
RIVER HILLS HEALTH AND REHABILITATION CENTER		6/30/2025 365 Days Settled	
KERRVILLE, TX 78028		CR Beds 150    POS Beds 0	
KERR		<b>Key Performance Ind.</b>	
		Occupancy Rate            74.4%	
		Length of Stay              114.5	
		Average Wages             26.96	
		-3.5% Skilled Nursing     63.8%	
		103.5% Ancillary Service    36.2%	
		99.4% Current Ratio        (10.7)	
		0.6% Days to Collect       43.4	
		4.3% Avg Payment Days    (6.3)	
		0.0% Depreciation Rate    306.4%	
		4.8% Return on Equity     23.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 81

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675672 River Ridge Nursing &amp; Rehabilitation</b>				Nonprofit - Church	
River Ridge Nursing & Rehabilitation		3/31/2025 365 Days Settled			
Corpus Christi, TX 78410		CR Beds 120    POS Beds 0			
NUECES		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)		Occupancy Rate		68.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				66.0	
Current Assets	416,170	Total Charges	9,628,610	Average Wages	21.82
Fixed Assets	0	Contract Allowance	1,226,319	12.7%	Skilled Nursing
Other Assets	0	Operating Revenue	8,402,291	87.3%	Ancillary Service
Total Assets	416,170	Operating Expense	7,519,480	89.5%	Current Ratio
Current Liabilities	1,043,111	Operating Margin	882,811	10.5%	Days to Collect
Long Term Liabilities	0	Other Income	66,757	0.8%	Avg Payment Days
Total Equity	-626,941	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	416,170	Net Profit or Loss	949,568	11.3%	Return on Equity
					-151.5%
<b>676475 RIVERWOOD HEALTHCARE</b>				Nonprofit - Church	
RIVERWOOD HEALTHCARE		3/31/2025 365 Days Settled			
MADISONVILLE, TX 77864		CR Beds 90    POS Beds 0			
MADISON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		66.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				312.8	
Current Assets	822,223	Total Charges	5,557,622	Average Wages	21.67
Fixed Assets	361,032	Contract Allowance	465,112	8.4%	Skilled Nursing
Other Assets	40,220	Operating Revenue	5,092,510	91.6%	Ancillary Service
Total Assets	1,223,475	Operating Expense	4,979,329	97.8%	Current Ratio
Current Liabilities	422,847	Operating Margin	113,181	2.2%	Days to Collect
Long Term Liabilities	48,906	Other Income	546,757	10.7%	Avg Payment Days
Total Equity	751,722	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,223,475	Net Profit or Loss	659,938	13.0%	Return on Equity
					87.8%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 82

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676235 ROCK CREEK HEALTH AND REHABILITATION</b>				Nonprofit - Church	
ROCK CREEK HEALTH AND REHABILITATION		3/31/2025 365 Days Submitted			
SULPHUR SPRINGS, TX 75482		CR Beds 120    POS Beds 0			
HOPKINS		<b>Key Performance Ind.</b>			
				Occupancy Rate	66.8%
				Length of Stay	82.4
				Average Wages	24.12
				4.2% Skilled Nursing	81.9%
				95.8% Ancillary Service	18.1%
				100.3% Current Ratio	0.9
				-0.3% Days to Collect	(0.4)
				7.1% Avg Payment Days	(0.4)
				0.0% Depreciation Rate	11,322.5%
				6.8% Return on Equity	100.0%
<hr/>					
<b>455974 ROCKPORT NURSING AND REHABILITATION CENTER</b>				Government - City-County	
ROCKPORT NURSING AND REHABILITATION CENTER		6/30/2025 365 Days Submitted			
ROCKPORT, TX 78382		CR Beds 92    POS Beds 0			
ARANSAS		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.9%
				Length of Stay	141.0
				Average Wages	21.33
				7.2% Skilled Nursing	90.8%
				92.8% Ancillary Service	9.2%
				117.6% Current Ratio	1.2
				-17.6% Days to Collect	53.9
				11.7% Avg Payment Days	26.2
				0.0% Depreciation Rate	323.2%
				-5.8% Return on Equity	27.1%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 83

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675402 Rockwall Nursing Care Center</b>				Nonprofit - Church	
Rockwall Nursing Care Center		3/31/2025 365 Days Settled			
Rockwall, TX 75087		CR Beds 208    POS Beds 0			
ROCKWALL		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		36.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				127.6	
Current Assets	428,240	Total Charges	8,185,812	Average Wages	
Fixed Assets	272,269	Contract Allowance	1,097,416	24.92	
Other Assets	0	Operating Revenue	7,088,396	13.4%	
Total Assets	700,509	Operating Expense	8,093,110	86.6%	
Current Liabilities	450,821	Operating Margin	-1,004,714	114.2%	
Long Term Liabilities	464,179	Other Income	794,679	-14.2%	
Total Equity	-210,035	Other Expense	0	11.2%	
Total Liab. and Equity	704,965	Net Profit or Loss	(210,035)	0.0%	
				Days to Collect	
				64.7	
				Avg Payment Days	
				0.4	
				Depreciation Rate	
				508.7%	
				Return on Equity	
				100.0%	

<b>676442 ROLLINGBROOK REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
ROLLINGBROOK REHABILITATION AND HEALTHCARE CENTER		3/31/2025 365 Days Submitted			
BAYTOWN, TX 77521		CR Beds 130    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		70.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				131.1	
Current Assets	2,610,192	Total Charges	12,084,826	Average Wages	
Fixed Assets	51,572	Contract Allowance	2,205,872	25.50	
Other Assets	960	Operating Revenue	9,878,954	18.3%	
Total Assets	2,662,724	Operating Expense	9,697,394	81.7%	
Current Liabilities	619,353	Operating Margin	181,560	98.2%	
Long Term Liabilities	0	Other Income	26,198	1.8%	
Total Equity	2,043,371	Other Expense	0	0.3%	
Total Liab. and Equity	2,662,724	Net Profit or Loss	207,758	0.0%	
				Days to Collect	
				63.2	
				Avg Payment Days	
				16.4	
				Depreciation Rate	
				445.0%	
				Return on Equity	
				10.2%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 84

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455503 ROSEWOOD HEIGHTS</b>				Nonprofit - Church	
ROSEWOOD HEIGHTS		6/30/2025 365 Days Settled			
KILLEEN, TX 76543				CR Beds 64    POS Beds 0	
BELL				<b>Key Performance Ind.</b>	
				Occupancy Rate            87.1%	
				Length of Stay              33.8	
				Average Wages              24.85	
				Skilled Nursing             82.3%	
				Ancillary Service          17.7%	
				Current Ratio                0.3	
				Days to Collect             20.9	
				Avg Payment Days         62.8	
				Depreciation Rate         0.0%	
				Return on Equity            -36.4%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	417,280	Total Charges	6,823,018		
Fixed Assets	0	Contract Allowance	-477,587	-7.0%	
Other Assets	0	Operating Revenue	7,300,605	107.0%	
Total Assets	417,280	Operating Expense	7,012,774	96.1%	
Current Liabilities	1,207,451	Operating Margin	287,831	3.9%	
Long Term Liabilities	0	Other Income	-69	0.0%	
Total Equity	-790,171	Other Expense	0	0.0%	
Total Liab. and Equity	417,280	Net Profit or Loss	287,762	3.9%	
<b>455904 ROWLETT HEALTH AND REHABILITATION CENTER</b>					
				Proprietary - Corporation	
ROWLETT HEALTH AND REHABILITATION CENTER		6/30/2025 365 Days Settled			
ROWLETT, TX 75088				CR Beds 163    POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
				Occupancy Rate            76.7%	
				Length of Stay              150.1	
				Average Wages              32.08	
				Skilled Nursing             44.7%	
				Ancillary Service          55.3%	
				Current Ratio                13.4	
				Days to Collect             50.8	
				Avg Payment Days         17.2	
				Depreciation Rate         85.7%	
				Return on Equity            19.7%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	16,066,009	Total Charges	20,854,165		
Fixed Assets	618,860	Contract Allowance	4,810,416	23.1%	
Other Assets	0	Operating Revenue	16,043,749	76.9%	
Total Assets	16,684,869	Operating Expense	12,994,130	81.0%	
Current Liabilities	1,195,341	Operating Margin	3,049,619	19.0%	
Long Term Liabilities	0	Other Income	42	0.0%	
Total Equity	15,489,528	Other Expense	0	0.0%	
Total Liab. and Equity	16,684,869	Net Profit or Loss	3,049,661	19.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 85

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676343 ROYAL MANOR</b>				Nonprofit - Church	
ROYAL MANOR		8/31/2025 365 Days Submitted			
WACO, TX 76712				CR Beds 120    POS Beds 0	
MCLENNAN				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            60.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            174.1	
Current Assets	985,253	Total Charges	6,230,438	Average Wages            23.57	
Fixed Assets	58,590	Contract Allowance	675,144	10.8%	Skilled Nursing            51.0%
Other Assets	0	Operating Revenue	5,555,294	89.2%	Ancillary Service        49.0%
Total Assets	1,043,843	Operating Expense	6,520,528	117.4%	Current Ratio            0.9
Current Liabilities	1,099,925	Operating Margin	-965,234	-17.4%	Days to Collect            58.9
Long Term Liabilities	0	Other Income	353,397	6.4%	Avg Payment Days        25.6
Total Equity	-56,082	Other Expense	0	0.0%	Depreciation Rate        1,192.6%
Total Liab. and Equity	1,043,843	Net Profit or Loss	(611,837)	-11.0%	Return on Equity        1,091.0%
<b>455817 SAN ANTONIO NORTH NURSING AND REHABILITATION</b>				Nonprofit - Church	
SAN ANTONIO NORTH NURSING AND REHABILITATION		6/30/2025 365 Days Settled			
SAN ANTONIO, TX 78212				CR Beds 118    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
				Occupancy Rate            83.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            179.6	
Current Assets	26,540,798	Total Charges	10,030,599	Average Wages            10.00	
Fixed Assets	0	Contract Allowance	2,249,012	22.4%	Skilled Nursing            68.4%
Other Assets	0	Operating Revenue	7,781,587	77.6%	Ancillary Service        31.6%
Total Assets	26,540,798	Operating Expense	8,199,675	105.4%	Current Ratio            1.0
Current Liabilities	26,540,798	Operating Margin	-418,088	-5.4%	Days to Collect            46.9
Long Term Liabilities	0	Other Income	418,088	5.4%	Avg Payment Days        30.3
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate        0.0%
Total Liab. and Equity	26,540,798	Net Profit or Loss	0	0.0%	Return on Equity        0.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 86

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676308 San Gabriel Rehabilitation and Care Center</b>		Nonprofit - Church	
San Gabriel Rehabilitation and Care Center		5/31/2025 365 Days Submitted	
Round Rock, TX 78665		CR Beds 142 POS Beds 0	
WILLIAMSON		<b>Key Performance Ind.</b>	
		Occupancy Rate 66.8%	
		Length of Stay 110.7	
		Average Wages 27.35	
		Skilled Nursing 52.1%	
		Ancillary Service 47.9%	
		Current Ratio 0.6	
		Days to Collect 52.3	
		Avg Payment Days 22.5	
		Depreciation Rate 30.5%	
		Return on Equity -8.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,459,176	Total Charges	13,918,152
Fixed Assets	2,938,218	Contract Allowance	4,073,060
Other Assets	1,453	Operating Revenue	9,845,092
Total Assets	4,398,847	Operating Expense	10,339,767
Current Liabilities	2,367,280	Operating Margin	-494,675
Long Term Liabilities	3,497,699	Other Income	611,808
Total Equity	-1,466,132	Other Expense	0
Total Liab. and Equity	4,398,847	Net Profit or Loss	117,133

<b>455484 SAN JUAN NURSING HOME INC</b>		Proprietary - Corporation	
SAN JUAN NURSING HOME INC		6/30/2025 365 Days Settled	
SAN JUAN, TX 78589		CR Beds 0 POS Beds 0	
HIDALGO		<b>Key Performance Ind.</b>	
NOVITAS		Occupancy Rate 0.0%	
		Length of Stay	
		Average Wages	
		Skilled Nursing 0.0%	
		Ancillary Service 0.0%	
		Current Ratio	
		Days to Collect	
		Avg Payment Days	
		Depreciation Rate 0.0%	
		Return on Equity 0.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 87

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455689 SAN PEDRO MANOR</b>				Nonprofit - Church	
SAN PEDRO MANOR		6/30/2025 365 Days Settled			
SAN ANTONIO, TX 78212		CR Beds 150    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
				Occupancy Rate	56.6%
				Length of Stay	151.1
				Average Wages	29.14
				30.3% Skilled Nursing	46.0%
				69.7% Ancillary Service	54.0%
				108.2% Current Ratio	(3.8)
				-8.2% Days to Collect	53.2
				0.0% Avg Payment Days	19.3
				0.0% Depreciation Rate	18.4%
				-8.2% Return on Equity	-142.3%
<hr/>					
<b>676399 SAN SABA NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
SAN SABA NURSING & REHABILITATION		3/31/2025 365 Days Settled			
SAN SABA, TX 76877		CR Beds 72    POS Beds 0			
SAN SABA		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	56.2%
				Length of Stay	67.2
				Average Wages	24.05
				4.2% Skilled Nursing	80.7%
				95.8% Ancillary Service	19.3%
				101.4% Current Ratio	0.2
				-1.4% Days to Collect	(22.2)
				2.9% Avg Payment Days	5.0
				0.0% Depreciation Rate	6,886.8%
				1.4% Return on Equity	100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 88

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676247 SANDY LAKE REHABILITATION AND CARE CENTER</b>				Nonprofit - Church	
SANDY LAKE REHABILITATION AND CARE CENTER				5/31/2025 365 Days Submitted	
COPPELL, TX 75019				CR Beds 123 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	64.9%
Current Assets	657,986	Total Charges	11,938,571	Length of Stay	160.1
Fixed Assets	2,637,775	Contract Allowance	4,510,073	Average Wages	27.33
Other Assets	2,303	Operating Revenue	7,428,498	37.8% Skilled Nursing	58.2%
Total Assets	3,298,064	Operating Expense	8,681,094	62.2% Ancillary Service	41.8%
Current Liabilities	2,061,463	Operating Margin	-1,252,596	116.9% Current Ratio	0.3
Long Term Liabilities	2,106,135	Other Income	439,045	-16.9% Days to Collect	31.9
Total Equity	-869,534	Other Expense	0	5.9% Avg Payment Days	27.1
Total Liab. and Equity	3,298,064	Net Profit or Loss	(813,551)	0.0% Depreciation Rate	27.9%
				11.0% Return on Equity	93.6%
<b>455908 SCHULENBURG REGENCY NURSING CENTER</b>				Proprietary - Corporation	
SCHULENBURG REGENCY NURSING CENTER				4/30/2025 365 Days Settled	
SCHULENBURG, TX 78956				CR Beds 146 POS Beds 0	
FAYETTE				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	79.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	181.2
Current Assets	2,600,405	Total Charges	11,495,459	Average Wages	21.27
Fixed Assets	237,494	Contract Allowance	0	0.0% Skilled Nursing	76.1%
Other Assets	0	Operating Revenue	11,495,459	100.0% Ancillary Service	23.9%
Total Assets	2,837,899	Operating Expense	11,181,715	97.3% Current Ratio	5.5
Current Liabilities	475,349	Operating Margin	313,744	2.7% Days to Collect	11.5
Long Term Liabilities	0	Other Income	977,517	8.5% Avg Payment Days	15.0
Total Equity	2,362,550	Other Expense	0	0.0% Depreciation Rate	21.8%
Total Liab. and Equity	2,837,899	Net Profit or Loss	1,291,261	11.2% Return on Equity	54.7%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 89

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676144 SENIOR CARE HEALTH &amp; REHABILITATION CENTER - WICHI</b>		Nonprofit - Church	
SENIOR CARE HEALTH & REHABILITATION CENTER - WICHI		8/31/2025 365 Days Submitted	
WICHITA FALLS, TX 76302		CR Beds 144 POS Beds 0	
WICHITA		<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)		Occupancy Rate	90.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,043,007	Total Charges	37,228,411
Fixed Assets	0	Contract Allowance	19,486,342
Other Assets	0	Operating Revenue	17,742,069
Total Assets	3,043,007	Operating Expense	18,761,450
Current Liabilities	-827,238	Operating Margin	-1,019,381
Long Term Liabilities	0	Other Income	340,513
Total Equity	3,870,245	Other Expense	0
Total Liab. and Equity	3,043,007	Net Profit or Loss	(678,868)
		52.3%	Skilled Nursing 82.4%
		47.7%	Ancillary Service 17.6%
		105.7%	Current Ratio (3.7)
		-5.7%	Days to Collect 26.4
		1.9%	Avg Payment Days (33.0)
		0.0%	Depreciation Rate 0.0%
		-3.8%	Return on Equity -17.5%

<b>676030 SHADY OAK NURSING AND REHABILITATION</b>		Nonprofit - Church	
SHADY OAK NURSING AND REHABILITATION		3/31/2025 365 Days Settled	
MOULTON, TX 77975		CR Beds 61 POS Beds 0	
LAVACA		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-179,261	Total Charges	2,517,241
Fixed Assets	8,195	Contract Allowance	114,537
Other Assets	16,875	Operating Revenue	2,402,704
Total Assets	-154,191	Operating Expense	3,148,490
Current Liabilities	539,297	Operating Margin	-745,786
Long Term Liabilities	-202,973	Other Income	256,814
Total Equity	-488,972	Other Expense	0
Total Liab. and Equity	-152,648	Net Profit or Loss	(488,972)
		4.6%	Skilled Nursing 83.1%
		95.4%	Ancillary Service 16.9%
		131.0%	Current Ratio (0.3)
		-31.0%	Days to Collect 30.1
		10.7%	Avg Payment Days (1.3)
		0.0%	Depreciation Rate 1,199.5%
		-20.4%	Return on Equity 100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 90

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676415 SHERIDAN MEDICAL LODGE</b>				Nonprofit - Church	
SHERIDAN MEDICAL LODGE		8/31/2025 365 Days Submitted			
BURKBURNETT, TX 76354		CR Beds 130    POS Beds 0			
WICHITA		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		88.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				136.5	
Current Assets	1,924,498	Total Charges	30,878,714	Average Wages	
Fixed Assets	0	Contract Allowance	17,041,185	28.36	
Other Assets	-35,347	Operating Revenue	13,837,529	55.2%	
Total Assets	1,889,151	Operating Expense	13,753,280	44.8%	
Current Liabilities	896,870	Operating Margin	84,249	99.4%	
Long Term Liabilities	0	Other Income	457,291	0.6%	
Total Equity	992,281	Other Expense	0	3.3%	
Total Liab. and Equity	1,889,151	Net Profit or Loss	541,540	0.0%	
				3.9%	

<b>675938 SHINER NURSING AND REHABILITATION CENTER INC</b>				Nonprofit - Church	
SHINER NURSING AND REHABILITATION CENTER INC		3/31/2025 365 Days Settled			
SHINER, TX 77984		CR Beds 95    POS Beds 0			
LAVACA		<b>Key Performance Ind.</b>			
		Occupancy Rate		46.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				79.5	
Current Assets	-147,964	Total Charges	3,893,789	Average Wages	
Fixed Assets	-23,733	Contract Allowance	223,356	22.72	
Other Assets	11,217	Operating Revenue	3,670,433	5.7%	
Total Assets	-160,480	Operating Expense	4,364,712	94.3%	
Current Liabilities	392,181	Operating Margin	-694,279	118.9%	
Long Term Liabilities	-282,743	Other Income	464,076	-18.9%	
Total Equity	-230,203	Other Expense	0	12.6%	
Total Liab. and Equity	-120,765	Net Profit or Loss	(230,203)	0.0%	
				-6.3%	
				100.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 91

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675928 Sienna Nursing and Rehabilitation</b>				Nonprofit - Church	
Sienna Nursing and Rehabilitation		3/31/2025 365 Days Settled			
Odessa, TX 79763				CR Beds 138    POS Beds 0	
ECTOR		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	65.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	121.0
Current Assets	1,056,153	Total Charges	8,044,916	Average Wages	24.38
Fixed Assets	-39,141	Contract Allowance	443,606	5.5%	Skilled Nursing
Other Assets	0	Operating Revenue	7,601,310	94.5%	Ancillary Service
Total Assets	1,017,012	Operating Expense	7,983,851	105.0%	Current Ratio
Current Liabilities	-595,675	Operating Margin	-382,541	-5.0%	Days to Collect
Long Term Liabilities	963,365	Other Income	1,172,026	15.4%	Avg Payment Days
Total Equity	789,485	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,157,175	Net Profit or Loss	789,485	10.4%	Return on Equity
					16,985.8 %
					100.0%

<b>455652 SILVER CREEK MANOR</b>				Nonprofit - Church	
SILVER CREEK MANOR		6/30/2025 365 Days Settled			
SAN ANTONIO, TX 78250				CR Beds 120    POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>			
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	74.2%
Current Assets	28,246,769	Total Charges	12,724,960	Length of Stay	122.6
Fixed Assets	0	Contract Allowance	2,810,162	Average Wages	10.00
Other Assets	0	Operating Revenue	9,914,798	22.1%	Skilled Nursing
Total Assets	28,246,769	Operating Expense	10,449,413	77.9%	Ancillary Service
Current Liabilities	28,246,769	Operating Margin	-534,615	105.4%	Current Ratio
Long Term Liabilities	0	Other Income	534,615	-5.4%	Days to Collect
Total Equity	0	Other Expense	0	5.4%	Avg Payment Days
Total Liab. and Equity	28,246,769	Net Profit or Loss	0	0.0%	Depreciation Rate
				0.0%	Return on Equity
					0.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 92

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675434 SILVER PINES NURSING AND REHABILITATION CENTER</b>				Government - City-County	
SILVER PINES NURSING AND REHABILITATION CENTER		6/30/2025 365 Days Settled			
BASTROP, TX 78602		CR Beds 114    POS Beds 0			
BASTROP		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				126.6	
Current Assets	852,588	Total Charges	8,305,182	Average Wages	
				24.05	
Fixed Assets	167,282	Contract Allowance	954,391	11.5% Skilled Nursing	
				86.3%	
Other Assets	4,058	Operating Revenue	7,350,791	88.5% Ancillary Service	
				13.7%	
Total Assets	<u>1,023,928</u>	Operating Expense	7,665,895	104.3% Current Ratio	
				2.3	
Current Liabilities	365,470	Operating Margin	-315,104	-4.3% Days to Collect	
				69.2	
Long Term Liabilities	30,474	Other Income	770,188	10.5% Avg Payment Days	
				11.1	
Total Equity	627,984	Other Expense	0	0.0% Depreciation Rate	
				152.8%	
Total Liab. and Equity	<u>1,023,928</u>	Net Profit or Loss	455,084	6.2% Return on Equity	
				72.5%	

  

<b>676121 SILVER TREE NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
SILVER TREE NURSING AND REHABILITATION CENTER		3/31/2025 365 Days Submitted			
SCHERTZ, TX 78154		CR Beds 120    POS Beds 0			
GUADALUPE		<b>Key Performance Ind.</b>			
		Occupancy Rate		70.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				62.6	
Current Assets	271,163	Total Charges	10,235,028	Average Wages	
				26.66	
Fixed Assets	20,232	Contract Allowance	822,105	8.0% Skilled Nursing	
				81.1%	
Other Assets	-141	Operating Revenue	9,412,923	92.0% Ancillary Service	
				18.9%	
Total Assets	<u>291,254</u>	Operating Expense	9,562,301	101.6% Current Ratio	
				0.6	
Current Liabilities	428,447	Operating Margin	-149,378	-1.6% Days to Collect	
				(43.8)	
Long Term Liabilities	118,530	Other Income	488,109	5.2% Avg Payment Days	
				0.8	
Total Equity	338,731	Other Expense	0	0.0% Depreciation Rate	
				1,702.2%	
Total Liab. and Equity	<u>885,708</u>	Net Profit or Loss	338,731	3.6% Return on Equity	
				100.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 93

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676427 Skilled Care of Mexia</b>				Nonprofit - Church	
Skilled Care of Mexia		3/31/2025 365 Days Settled			
Mexia, TX 76667				CR Beds 80	POS Beds 0
LIMESTONE		<b>Key Performance Ind.</b>			
				Occupancy Rate	73.1%
				Length of Stay	80.0
				Average Wages	21.36
				6.7%	Skilled Nursing 76.9%
				93.3%	Ancillary Service 23.1%
				104.6%	Current Ratio (1.4)
				-4.6%	Days to Collect 8.3
				6.8%	Avg Payment Days 7.0
				0.0%	Depreciation Rate 6,206.8%
				2.2%	Return on Equity 100.0%
<hr/>					
<b>455653 SKYLINE NURSING CENTER</b>				Nonprofit - Church	
SKYLINE NURSING CENTER		6/30/2025 365 Days Submitted			
DALLAS, TX 75233				CR Beds 204	POS Beds 0
DALLAS		<b>Key Performance Ind.</b>			
NOVITAS (OKLAHOMA)				Occupancy Rate	83.2%
				Length of Stay	181.1
				Average Wages	23.39
				3.7%	Skilled Nursing 79.8%
				96.3%	Ancillary Service 20.2%
				105.6%	Current Ratio 2.0
				-5.6%	Days to Collect 124.0
				11.5%	Avg Payment Days 33.2
				0.0%	Depreciation Rate 65.4%
				5.9%	Return on Equity 12.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 94



# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675159 SOUTHBROOKE MANOR NURSING AND REHABILITATION CENTE</b>		Government - City-County	
SOUTHBROOKE MANOR NURSING AND REHABILITATION CENTE		6/30/2025 365 Days Settled	
EDNA, TX 77957		CR Beds 120 POS Beds 0	
JACKSON		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	60.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-219,466	Total Charges	7,000,008
Fixed Assets	1,278,021	Contract Allowance	604,088
Other Assets	179,413	Operating Revenue	6,395,920
Total Assets	1,237,968	Operating Expense	6,262,789
Current Liabilities	237,564	Operating Margin	133,131
Long Term Liabilities	16,100	Other Income	343,879
Total Equity	984,304	Other Expense	0
Total Liab. and Equity	1,237,968	Net Profit or Loss	477,010
		8.6%	Skilled Nursing 89.0%
		91.4%	Ancillary Service 11.0%
		97.9%	Current Ratio (0.9)
		2.1%	Days to Collect 72.9
		5.4%	Avg Payment Days 6.8
		0.0%	Depreciation Rate 57.0%
		7.5%	Return on Equity 48.5%

<b>745056 Southern Oaks Therapy and Living Center</b>		Nonprofit - Church	
Southern Oaks Therapy and Living Center		3/31/2025 396 Days *Settled	
Dallas, TX 75216		CR Beds 0 POS Beds 0	
DALLAS		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		0.0%	Skilled Nursing 0.0%
		0.0%	Ancillary Service 0.0%
		0.0%	Current Ratio
		0.0%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 0.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 96

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676028 Southern Specialty Rehab &amp; Nursing</b>				Nonprofit - Church	
Southern Specialty Rehab & Nursing		3/31/2025 365 Days Settled			
Lubbock, TX 79407				CR Beds 144    POS Beds 0	
LUBBOCK				<b>Key Performance Ind.</b>	
				Occupancy Rate	49.5%
				Length of Stay	85.0
				Average Wages	24.27
				3.4% Skilled Nursing	79.1%
				96.6% Ancillary Service	20.9%
				109.0% Current Ratio	27.0
				-9.0% Days to Collect	(4.4)
				11.8% Avg Payment Days	5.8
				0.0% Depreciation Rate	239.7%
				2.7% Return on Equity	100.0%
<hr/>					
<b>676299 SOUTHPARK MEADOWS NURSING AND REHABILITATION CENTE</b>				Government - City-County	
SOUTHPARK MEADOWS NURSING AND REHABILITATION CENTE		6/30/2025 365 Days Submitted			
AUSTIN, TX 78748				CR Beds 120    POS Beds 0	
TRAVIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	89.6%
				Length of Stay	71.0
				Average Wages	24.23
				16.2% Skilled Nursing	82.9%
				83.8% Ancillary Service	17.1%
				95.2% Current Ratio	9.8
				4.8% Days to Collect	46.4
				8.5% Avg Payment Days	8.5
				0.0% Depreciation Rate	403.5%
				13.4% Return on Equity	42.2%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 97

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676170 St Dominic Village Nursing Home</b>				Nonprofit - Church	
St Dominic Village Nursing Home		6/30/2025 365 Days Settled			
Houston, TX 77021		CR Beds 158    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	7,227,844	Total Charges	16,514,698	Occupancy Rate	57.9%
Fixed Assets	10,505,046	Contract Allowance	3,386,079	Length of Stay	104.7
Other Assets	427,731	Operating Revenue	13,128,619	Average Wages	27.94
Total Assets	18,160,621	Operating Expense	20,738,563	20.5% Skilled Nursing	70.9%
Current Liabilities	3,700,030	Operating Margin	-7,609,944	79.5% Ancillary Service	29.1%
Long Term Liabilities	6,564,608	Other Income	6,428,060	158.0% Current Ratio	2.0
Total Equity	7,895,983	Other Expense	0	-58.0% Days to Collect	170.4
Total Liab. and Equity	18,160,621	Net Profit or Loss	(1,181,884)	49.0% Avg Payment Days	59.8
				0.0% Depreciation Rate	1.7%
				-9.0% Return on Equity	-15.0%
<b>455983 ST. CATHERINE CENTER</b>				Nonprofit - Church	
ST. CATHERINE CENTER		6/30/2025 365 Days Submitted			
WACO, TX 76712		CR Beds 255    POS Beds 0			
MCLENNAN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)					
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,210,419	Total Charges	31,008,756	Occupancy Rate	80.9%
Fixed Assets	9,451,191	Contract Allowance	7,188,498	Length of Stay	74.3
Other Assets	397,789	Operating Revenue	23,820,258	Average Wages	32.06
Total Assets	12,059,399	Operating Expense	26,659,329	23.2% Skilled Nursing	57.5%
Current Liabilities	1,342,470	Operating Margin	-2,839,071	76.8% Ancillary Service	22.5%
Long Term Liabilities	4,385,163	Other Income	156,792	111.9% Current Ratio	1.6
Total Equity	6,331,766	Other Expense	0	-11.9% Days to Collect	33.3
Total Liab. and Equity	12,059,399	Net Profit or Loss	(2,682,279)	0.7% Avg Payment Days	12.0
				0.0% Depreciation Rate	2.5%
				-11.3% Return on Equity	-42.4%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 98

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676417 STERLING OAKS REHABILITATION</b>				Nonprofit - Church	
STERLING OAKS REHABILITATION		3/31/2025 304 Days Submitted			
KATY, TX 77493		5/31/2025 61 Days Submitted		CR Beds 126 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
				Occupancy Rate	95.8%
				Length of Stay	303.2
				Average Wages	25.35
				Skilled Nursing	58.8%
				Ancillary Service	41.2%
				Current Ratio	0.5
				Days to Collect	35.2
				Avg Payment Days	24.0
				Depreciation Rate	26.2%
				Return on Equity	22.8%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,089,250	Total Charges	15,187,847		
Fixed Assets	2,491,886	Contract Allowance	6,272,181	41.3%	
Other Assets	0	Operating Revenue	8,915,666	58.7%	
Total Assets	3,581,136	Operating Expense	8,980,720	100.7%	
Current Liabilities	2,227,417	Operating Margin	-65,054	-0.7%	
Long Term Liabilities	-2,106,541	Other Income	855,298	9.6%	
Total Equity	3,460,260	Other Expense	0	0.0%	
Total Liab. and Equity	3,581,136	Net Profit or Loss	790,244	8.9%	

<b>676417 STERLING OAKS REHABILITATION</b>				Nonprofit - Church	
STERLING OAKS REHABILITATION		3/31/2025 304 Days Submitted			
KATY, TX 77493		5/31/2025 61 Days Submitted		CR Beds 126 POS Beds 0	
HARRIS		<b>Key Performance Ind.</b>			
				Occupancy Rate	90.7%
				Length of Stay	131.6
				Average Wages	25.35
				Skilled Nursing	58.9%
				Ancillary Service	41.1%
				Current Ratio	4.5
				Days to Collect	275.4
				Avg Payment Days	54.2
				Depreciation Rate	1,278.1%
				Return on Equity	101.7%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,490,148	Total Charges	2,908,596		
Fixed Assets	21,393	Contract Allowance	1,096,225	37.7%	
Other Assets	0	Operating Revenue	1,812,371	62.3%	
Total Assets	1,511,541	Operating Expense	1,818,655	100.3%	
Current Liabilities	328,942	Operating Margin	-6,284	-0.3%	
Long Term Liabilities	1,049,951	Other Income	141,248	7.8%	
Total Equity	132,648	Other Expense	0	0.0%	
Total Liab. and Equity	1,511,541	Net Profit or Loss	134,964	7.4%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 99

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675226 STEVENS NURSING AND REHABILITATION CENTER OF HALLE</b>				Government - City-County	
STEVENS NURSING AND REHABILITATION CENTER OF HALLE				6/30/2025 365 Days Settled	
HALLETTSVILLE, TX 77964				CR Beds 190 POS Beds 0	
LAVACA				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	33.9%
Current Assets	1,847,992	Total Charges	6,655,982	Length of Stay	209.7
Fixed Assets	109,215	Contract Allowance	591,860	Average Wages	23.09
Other Assets	0	Operating Revenue	6,064,122	8.9% Skilled Nursing	87.5%
Total Assets	1,957,207	Operating Expense	6,337,602	91.1% Ancillary Service	12.5%
Current Liabilities	234,779	Operating Margin	-273,480	104.5% Current Ratio	7.9
Long Term Liabilities	25,122	Other Income	570,192	-4.5% Days to Collect	76.7
Total Equity	1,697,306	Other Expense	0	9.4% Avg Payment Days	9.2
Total Liab. and Equity	1,957,207	Net Profit or Loss	297,362	0.0% Depreciation Rate	365.9%
				4.9% Return on Equity	17.5%
<b>675729 STONECREEK NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
STONECREEK NURSING & REHABILITATION				6/30/2025 365 Days Settled	
SAN AUGUSTINE, TX 75972				CR Beds 90 POS Beds 0	
SAN AUGUSTINE				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	57.8%
Current Assets	1,021,212	Total Charges	4,837,421	Length of Stay	327.5
Fixed Assets	203,072	Contract Allowance	409,696	Average Wages	20.14
Other Assets	81,736	Operating Revenue	4,427,725	8.5% Skilled Nursing	80.2%
Total Assets	1,306,020	Operating Expense	4,632,528	91.5% Ancillary Service	19.8%
Current Liabilities	552,337	Operating Margin	-204,803	104.6% Current Ratio	1.8
Long Term Liabilities	247,685	Other Income	903,607	-4.6% Days to Collect	35.3
Total Equity	505,998	Other Expense	0	20.4% Avg Payment Days	39.0
Total Liab. and Equity	1,306,020	Net Profit or Loss	698,804	0.0% Depreciation Rate	241.9%
				15.8% Return on Equity	138.1%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 100

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676493 SUN VALLEY REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
SUN VALLEY REHABILITATION AND HEALTHCARE CENTER		3/31/2025 365 Days Submitted			
HARLINGEN, TX 78550		CR Beds 124    POS Beds 0			
CAMERON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)				Occupancy Rate	79.7%
				Length of Stay	180.4
				Average Wages	22.67
				17.9% Skilled Nursing	61.4%
				82.1% Ancillary Service	38.6%
				96.9% Current Ratio	0.8
				3.1% Days to Collect	54.8
				0.3% Avg Payment Days	17.2
				0.0% Depreciation Rate	502.3%
				3.4% Return on Equity	-82.2%

  

Balance Sheet		Income Statement			
Current Assets	2,072,944	Total Charges	11,515,546		
Fixed Assets	190,895	Contract Allowance	2,062,118	17.9%	
Other Assets	8,503	Operating Revenue	9,453,428	82.1%	
Total Assets	2,272,342	Operating Expense	9,161,733	96.9%	
Current Liabilities	2,664,732	Operating Margin	291,695	3.1%	
Long Term Liabilities	0	Other Income	30,904	0.3%	
Total Equity	-392,390	Other Expense	0	0.0%	
Total Liab. and Equity	2,272,342	Net Profit or Loss	322,599	3.4%	

<b>675390 SUNFLOWER PARK HEALTH CARE</b>				Nonprofit - Church	
SUNFLOWER PARK HEALTH CARE		3/31/2025 365 Days Settled			
KAUFMAN, TX 75142		CR Beds 92    POS Beds 0			
KAUFMAN		<b>Key Performance Ind.</b>			
				Occupancy Rate	59.5%
				Length of Stay	77.8
				Average Wages	23.87
				11.2% Skilled Nursing	76.5%
				88.8% Ancillary Service	23.5%
				121.1% Current Ratio	0.1
				-21.1% Days to Collect	(6.9)
				8.2% Avg Payment Days	14.5
				0.0% Depreciation Rate	13,443.1%
				-12.9% Return on Equity	100.0%

  

Balance Sheet		Income Statement			
Current Assets	65,780	Total Charges	5,346,480		
Fixed Assets	-23,800	Contract Allowance	596,447	11.2%	
Other Assets	0	Operating Revenue	4,750,033	88.8%	
Total Assets	41,980	Operating Expense	5,752,909	121.1%	
Current Liabilities	765,125	Operating Margin	-1,002,876	-21.1%	
Long Term Liabilities	552,463	Other Income	391,687	8.2%	
Total Equity	-611,189	Other Expense	0	0.0%	
Total Liab. and Equity	706,399	Net Profit or Loss	(611,189)	-12.9%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 101

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675664 SUNNY SPRINGS NURSING &amp; REHAB</b>				Nonprofit - Church	
SUNNY SPRINGS NURSING & REHAB		6/30/2025 365 Days Settled			
SULPHUR SPRINGS, TX 75482		CR Beds 95    POS Beds 0			
HOPKINS		<b>Key Performance Ind.</b>			
				Occupancy Rate	80.5%
				Length of Stay	154.2
				Average Wages	23.95
				2.7% Skilled Nursing	83.5%
				97.3% Ancillary Service	16.5%
				103.6% Current Ratio	1.5
				-3.6% Days to Collect	41.2
				5.8% Avg Payment Days	36.1
				0.0% Depreciation Rate	67.7%
				2.3% Return on Equity	8.7%
<hr/>					
<b>675826 SUNSET HOME</b>				Nonprofit - Church	
SUNSET HOME		6/30/2025 365 Days Settled			
CLIFTON, TX 76634		CR Beds 128    POS Beds 0			
BOSQUE		<b>Key Performance Ind.</b>			
				Occupancy Rate	84.3%
				Length of Stay	138.3
				Average Wages	26.32
				-22.6% Skilled Nursing	74.6%
				122.6% Ancillary Service	25.4%
				112.2% Current Ratio	34.2
				-12.2% Days to Collect	61.5
				6.5% Avg Payment Days	17.3
				0.0% Depreciation Rate	4.8%
				-5.7% Return on Equity	-6.1%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 102

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676450 Terra Bella Health and Wellness Suites</b>				Nonprofit - Church	
Terra Bella Health and Wellness Suites				5/31/2025 365 Days Settled	
Houston, TX 77047				CR Beds 128 POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 83.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 360.5	
Current Assets	1,084,480	Total Charges	14,236,083	Average Wages 26.11	
Fixed Assets	150,229	Contract Allowance	5,499,721	38.6% Skilled Nursing 59.4%	
Other Assets	3,022	Operating Revenue	8,736,362	61.4% Ancillary Service 40.6%	
Total Assets	1,237,731	Operating Expense	10,398,519	119.0% Current Ratio 1.9	
Current Liabilities	571,511	Operating Margin	-1,662,157	-19.0% Days to Collect 39.2	
Long Term Liabilities	1,775,903	Other Income	974,766	11.2% Avg Payment Days 14.1	
Total Equity	-1,109,683	Other Expense	0	0.0% Depreciation Rate 1,154.3%	
Total Liab. and Equity	1,237,731	Net Profit or Loss	(687,391)	-7.9% Return on Equity 61.9%	
<b>455965 TEXHOMA CHRISTIAN CARE CENTER INC</b>				Nonprofit - Church	
TEXHOMA CHRISTIAN CARE CENTER INC				2/28/2025 365 Days Settled	
WICHITA FALLS, TX 76306				CR Beds 234 POS Beds 0	
WICHITA				<b>Key Performance Ind.</b>	
				Occupancy Rate 52.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 99.6	
Current Assets	396,133	Total Charges	13,417,235	Average Wages 23.15	
Fixed Assets	574,836	Contract Allowance	-3,797,823	-28.3% Skilled Nursing 76.1%	
Other Assets	72,181	Operating Revenue	17,215,058	128.3% Ancillary Service 23.9%	
Total Assets	1,043,150	Operating Expense	17,054,194	99.1% Current Ratio 0.4	
Current Liabilities	959,565	Operating Margin	160,864	0.9% Days to Collect 2.0	
Long Term Liabilities	0	Other Income	205,374	1.2% Avg Payment Days 12.6	
Total Equity	83,585	Other Expense	0	0.0% Depreciation Rate 93.9%	
Total Liab. and Equity	1,043,150	Net Profit or Loss	366,238	2.1% Return on Equity 438.2%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 103

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455840 THE ARBORS HEALTHCARE AND REHABILITATION CENTER</b>		Nonprofit - Church	
THE ARBORS HEALTHCARE AND REHABILITATION CENTER		3/31/2025 365 Days Settled	
RUSK, TX 75785		CR Beds 110 POS Beds 0	
CHEROKEE		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,076	Total Charges	4,446,218
Fixed Assets	-7,616	Contract Allowance	223,238
Other Assets	-58	Operating Revenue	4,222,980
Total Assets	-4,598	Operating Expense	4,948,999
Current Liabilities	547,223	Operating Margin	-726,019
Long Term Liabilities	7,105	Other Income	304,520
Total Equity	-421,499	Other Expense	0
Total Liab. and Equity	132,829	Net Profit or Loss	(421,499)
		5.0%	95.0%
		117.2%	17.2%
		7.2%	0.0%
		0.0%	-10.0%
		Occupancy Rate	43.8%
		Length of Stay	67.4
		Average Wages	23.48
		Skilled Nursing	83.2%
		Ancillary Service	16.8%
		Current Ratio	0.0
		Days to Collect	(17.3)
		Avg Payment Days	4.7
		Depreciation Rate	3,101.7%
		Return on Equity	100.0%
<b>675697 THE ARMY RESIDENCE COMMUNITY HEALTH CARE CENTER</b>		Nonprofit - Other	
THE ARMY RESIDENCE COMMUNITY HEALTH CARE CENTER		6/30/2025 365 Days Submitted	
SAN ANTONIO, TX 78239		CR Beds 189 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	43,360,838	Total Charges	36,383,333
Fixed Assets	141,096,540	Contract Allowance	346,254
Other Assets	159,158	Operating Revenue	36,037,079
Total Assets	184,616,536	Operating Expense	53,721,235
Current Liabilities	160,075,096	Operating Margin	-17,684,156
Long Term Liabilities	26,945,191	Other Income	12,621,055
Total Equity	-2,403,751	Other Expense	0
Total Liab. and Equity	184,616,536	Net Profit or Loss	(5,063,101)
		1.0%	99.0%
		149.1%	49.1%
		35.0%	0.0%
		-14.0%	
		Occupancy Rate	73.6%
		Length of Stay	273.0
		Average Wages	21.43
		Skilled Nursing	13.3%
		Ancillary Service	9.5%
		Current Ratio	0.3
		Days to Collect	33.5
		Avg Payment Days	33.2
		Depreciation Rate	7.2%
		Return on Equity	210.6%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 104

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676289 THE ATRIUM OF BELLMEAD</b>				Nonprofit - Church	
THE ATRIUM OF BELLMEAD		3/31/2025 365 Days Settled			
BELLMEAD, TX 76705		CR Beds 126 POS Beds 0			
MCLENNAN		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		69.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 63.8	
Current Assets	175,671	Total Charges	9,296,144	Average Wages 24.08	
Fixed Assets	-2,841	Contract Allowance	101,827	1.1% Skilled Nursing 80.9%	
Other Assets	0	Operating Revenue	9,194,317	98.9% Ancillary Service 19.1%	
Total Assets	172,830	Operating Expense	8,543,297	92.9% Current Ratio (0.1)	
Current Liabilities	-1,383,363	Operating Margin	651,020	7.1% Days to Collect 23.4	
Long Term Liabilities	145,571	Other Income	970,980	10.6% Avg Payment Days 1.8	
Total Equity	1,622,000	Other Expense	0	0.0% Depreciation Rate 3,441.3%	
Total Liab. and Equity	384,208	Net Profit or Loss	1,622,000	17.6% Return on Equity 100.0%	

<b>675539 THE BRADFORD AT BROOKSIDE</b>				Nonprofit - Church	
THE BRADFORD AT BROOKSIDE		6/30/2025 365 Days Settled			
LIVINGSTON, TX 77351		CR Beds 125 POS Beds 0			
POLK		<b>Key Performance Ind.</b>			
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate 67.3%	
Current Assets	959,635	Total Charges	10,462,198	Length of Stay 90.0	
Fixed Assets	0	Contract Allowance	2,536,182	Average Wages 23.55	
Other Assets	0	Operating Revenue	7,926,016	24.2% Skilled Nursing 78.1%	
Total Assets	959,635	Operating Expense	7,669,774	75.8% Ancillary Service 21.9%	
Current Liabilities	298,164	Operating Margin	256,242	96.8% Current Ratio 3.2	
Long Term Liabilities	0	Other Income	26,009	3.2% Days to Collect 113.4	
Total Equity	661,471	Other Expense	0	0.3% Avg Payment Days 14.2	
Total Liab. and Equity	959,635	Net Profit or Loss	282,251	0.0% Depreciation Rate 0.0%	
				3.6% Return on Equity 42.7%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 105

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676409 The Brazos of Waco</b>				Nonprofit - Church	
The Brazos of Waco		5/31/2025 151 Days Submitted			
Waco, TX 76711		CR Beds 123    POS Beds 0			
MCLENNAN		<b>Key Performance Ind.</b>			
				Occupancy Rate	50.8%
				Length of Stay	154.8
				Average Wages	27.39
				35.6% Skilled Nursing	53.1%
				64.4% Ancillary Service	46.9%
				119.2% Current Ratio	0.4
				-19.2% Days to Collect	40.9
				7.3% Avg Payment Days	15.2
				0.0% Depreciation Rate	15.0%
				-11.9% Return on Equity	8.8%
<hr/>					
<b>676425 THE ENCLAVE</b>				Nonprofit - Church	
THE ENCLAVE		3/31/2025 365 Days Submitted			
SAN ANTONIO, TX 78258		CR Beds 142    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
				Occupancy Rate	85.8%
				Length of Stay	49.9
				Average Wages	26.06
				17.0% Skilled Nursing	75.0%
				83.0% Ancillary Service	25.0%
				97.6% Current Ratio	0.2
				2.4% Days to Collect	14.5
				0.0% Avg Payment Days	88.3
				0.0% Depreciation Rate	0.0%
				2.3% Return on Equity	-11.9%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 106

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675890 THE HEIGHTS AT MEDICAL CENTER</b>				Nonprofit - Church	
THE HEIGHTS AT MEDICAL CENTER		6/30/2025 365 Days Settled			
SAN ANTONIO, TX 78229		CR Beds 134 POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
				Occupancy Rate	53.7%
				Length of Stay	60.3
				Average Wages	24.77
				Skilled Nursing	82.8%
				Ancillary Service	17.2%
				Current Ratio	0.3
				Days to Collect	27.7
				Avg Payment Days	77.7
				Depreciation Rate	0.0%
				Return on Equity	74.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	513,979	Total Charges	7,149,651		
Fixed Assets	0	Contract Allowance	366,943	5.1%	
Other Assets	0	Operating Revenue	6,782,708	94.9%	
Total Assets	513,979	Operating Expense	7,604,869	112.1%	
Current Liabilities	1,618,534	Operating Margin	-822,161	-12.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-1,104,555	Other Expense	0	0.0%	
Total Liab. and Equity	513,979	Net Profit or Loss	(822,161)	-12.1%	

<b>455478 THE HEIGHTS NURSING AND REHABILITATION</b>				Nonprofit - Church	
THE HEIGHTS NURSING AND REHABILITATION		7/31/2025 365 Days Submitted			
WACO, TX 76707		CR Beds 202 POS Beds 0			
MCLENNAN		<b>Key Performance Ind.</b>			
				Occupancy Rate	27.4%
				Length of Stay	219.3
				Average Wages	24.86
				Skilled Nursing	81.1%
				Ancillary Service	18.9%
				Current Ratio	0.7
				Days to Collect	76.8
				Avg Payment Days	34.0
				Depreciation Rate	51.7%
				Return on Equity	68.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,116,717	Total Charges	4,913,074		
Fixed Assets	268,122	Contract Allowance	383,975	7.8%	
Other Assets	0	Operating Revenue	4,529,099	92.2%	
Total Assets	1,384,839	Operating Expense	4,819,194	106.4%	
Current Liabilities	1,537,254	Operating Margin	-290,095	-6.4%	
Long Term Liabilities	0	Other Income	185,726	4.1%	
Total Equity	-152,415	Other Expense	0	0.0%	
Total Liab. and Equity	1,384,839	Net Profit or Loss	(104,369)	-2.3%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 107

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676441 THE HEIGHTS OF ALAMO</b>				Nonprofit - Church	
THE HEIGHTS OF ALAMO		6/30/2025 365 Days Submitted			
ALAMO, TX 78516				CR Beds 130 POS Beds 0	
HIDALGO				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 75.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 51.7	
Current Assets	608,863	Total Charges	12,153,523	Average Wages 19.67	
Fixed Assets	0	Contract Allowance	1,263,191	10.4% Skilled Nursing 75.2%	
Other Assets	0	Operating Revenue	10,890,332	89.6% Ancillary Service 24.8%	
Total Assets	608,863	Operating Expense	9,543,343	87.6% Current Ratio 0.4	
Current Liabilities	1,379,023	Operating Margin	1,346,989	12.4% Days to Collect 20.4	
Long Term Liabilities	0	Other Income	1,294	0.0% Avg Payment Days 52.7	
Total Equity	-770,160	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	608,863	Net Profit or Loss	1,348,283	12.4% Return on Equity -175.1%	
<b>676418 THE HEIGHTS OF BULVERDE</b>				Nonprofit - Church	
THE HEIGHTS OF BULVERDE		6/30/2025 365 Days Settled			
SPRING BRANCH, TX 78070				CR Beds 124 POS Beds 0	
COMAL				<b>Key Performance Ind.</b>	
				Occupancy Rate 77.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 57.4	
Current Assets	508,623	Total Charges	12,478,154	Average Wages 27.68	
Fixed Assets	0	Contract Allowance	3,723,369	29.8% Skilled Nursing 78.4%	
Other Assets	0	Operating Revenue	8,754,785	70.2% Ancillary Service 21.6%	
Total Assets	508,623	Operating Expense	10,766,476	123.0% Current Ratio 0.4	
Current Liabilities	1,427,564	Operating Margin	-2,011,691	-23.0% Days to Collect 21.2	
Long Term Liabilities	0	Other Income	-622	0.0% Avg Payment Days 48.4	
Total Equity	-918,941	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	508,623	Net Profit or Loss	(2,012,313)	-23.0% Return on Equity 219.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 108

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676153 The Heights of League City</b>				Nonprofit - Church	
The Heights of League City		6/30/2025 365 Days Submitted			
League City, TX 77573				CR Beds 194    POS Beds 0	
GALVESTON				<b>Key Performance Ind.</b>	
				Occupancy Rate	61.1%
				Length of Stay	83.7
				Average Wages	23.99
				6.4%	Skilled Nursing    84.3%
				93.6%	Ancillary Service    15.7%
				110.0%	Current Ratio    0.2
				-10.0%	Days to Collect    24.7
				0.0%	Avg Payment Days    97.7
				0.0%	Depreciation Rate    0.0%
				-10.0%	Return on Equity    44.1%

  

Balance Sheet		Income Statement			
Current Assets	673,713	Total Charges	10,624,435		
Fixed Assets	0	Contract Allowance	683,859		
Other Assets	0	Operating Revenue	9,940,576		
Total Assets	673,713	Operating Expense	10,935,776		
Current Liabilities	2,927,807	Operating Margin	-995,200		
Long Term Liabilities	0	Other Income	940		
Total Equity	-2,254,094	Other Expense	0		
Total Liab. and Equity	673,713	Net Profit or Loss	(994,260)		

<b>676476 THE HEIGHTS ON VALLEY RANCH</b>				Nonprofit - Church	
THE HEIGHTS ON VALLEY RANCH		3/31/2025 365 Days Settled			
PORTER, TX 77365				CR Beds 122    POS Beds 0	
MONTGOMERY				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	88.9%
				Length of Stay	45.8
				Average Wages	24.11
				15.4%	Skilled Nursing    68.0%
				84.6%	Ancillary Service    32.0%
				96.7%	Current Ratio    0.1
				3.3%	Days to Collect    12.4
				0.0%	Avg Payment Days    97.9
				0.0%	Depreciation Rate    0.0%
				3.3%	Return on Equity    -14.6%

  

Balance Sheet		Income Statement			
Current Assets	436,749	Total Charges	15,154,892		
Fixed Assets	0	Contract Allowance	2,333,171		
Other Assets	0	Operating Revenue	12,821,721		
Total Assets	436,749	Operating Expense	12,394,433		
Current Liabilities	3,325,450	Operating Margin	427,288		
Long Term Liabilities	0	Other Income	-4,207		
Total Equity	-2,888,701	Other Expense	0		
Total Liab. and Equity	436,749	Net Profit or Loss	423,081		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 109

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676315 THE HILLCREST OF NORTH DALLAS</b>				Nonprofit - Church	
THE HILLCREST OF NORTH DALLAS				5/31/2025 365 Days Submitted	
DALLAS, TX 75252				CR Beds 120 POS Beds 0	
DALLAS				<b>Key Performance Ind.</b>	
TRAILBLAZER (TEXAS)				Occupancy Rate 84.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 89.9	
Current Assets	6,374,463	Total Charges	10,827,625	Average Wages 25.25	
Fixed Assets	398,905	Contract Allowance	1,597,685	14.8%	Skilled Nursing 80.3%
Other Assets	0	Operating Revenue	9,229,940	85.2%	Ancillary Service 19.7%
Total Assets	<u>6,773,368</u>	Operating Expense	10,568,759	114.5%	Current Ratio 0.8
Current Liabilities	8,458,200	Operating Margin	-1,338,819	-14.5%	Days to Collect 91.9
Long Term Liabilities	84,914	Other Income	684,233	7.4%	Avg Payment Days 66.1
Total Equity	-1,769,746	Other Expense	0	0.0%	Depreciation Rate 229.6%
Total Liab. and Equity	<u>6,773,368</u>	Net Profit or Loss	<u>(654,586)</u>	-7.1%	Return on Equity 37.0%

<b>676004 THE HILLS NURSING &amp; REHABILITATION</b>				Nonprofit - Church	
THE HILLS NURSING & REHABILITATION				3/31/2025 365 Days Settled	
DECATUR, TX 76234				CR Beds 110 POS Beds 0	
WISE				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate 55.7%	
Current Assets	481,411	Total Charges	6,588,270	Length of Stay 58.4	
Fixed Assets	16,470	Contract Allowance	177,277	2.7%	Average Wages 24.34
Other Assets	-125	Operating Revenue	6,410,993	97.3%	Skilled Nursing 82.0%
Total Assets	<u>497,756</u>	Operating Expense	5,950,694	92.8%	Ancillary Service 18.0%
Current Liabilities	-450,222	Operating Margin	460,299	7.2%	Current Ratio (1.1)
Long Term Liabilities	138,933	Other Income	360,033	5.6%	Days to Collect 39.6
Total Equity	820,332	Other Expense	0	0.0%	Avg Payment Days 19.6
Total Liab. and Equity	<u>509,043</u>	Net Profit or Loss	<u>820,332</u>	12.8%	Depreciation Rate 1,115.9%
					Return on Equity 100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 110

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455742 THE LEV AT SAN ANTONIO</b>				Nonprofit - Church	
THE LEV AT SAN ANTONIO		8/31/2025 365 Days Settled			
SAN ANTONIO, TX 78230		CR Beds 106    POS Beds 0			
BEXAR		<b>Key Performance Ind.</b>			
				Occupancy Rate	69.6%
				Length of Stay	153.8
				Average Wages	20.82
				7.2% Skilled Nursing	82.5%
				92.8% Ancillary Service	17.5%
				112.7% Current Ratio	1.3
				-12.7% Days to Collect	112.1
				11.5% Avg Payment Days	20.6
				0.0% Depreciation Rate	97.2%
				-1.1% Return on Equity	-5.9%
<hr/>					
<b>675307 The Manor Healthcare Residence</b>				Nonprofit - Church	
The Manor Healthcare Residence		7/31/2025 365 Days Submitted			
Mexia, TX 76667		CR Beds 66    POS Beds 0			
LIMESTONE		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	66.9%
				Length of Stay	366.4
				Average Wages	25.32
				27.5% Skilled Nursing	68.7%
				72.5% Ancillary Service	31.3%
				118.2% Current Ratio	2.2
				-18.2% Days to Collect	54.4
				7.2% Avg Payment Days	17.3
				0.0% Depreciation Rate	157.5%
				-11.0% Return on Equity	-84.8%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 111

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676041 THE MISSION AT BLUE SKIES OF TEXAS EAST</b>				Nonprofit - Other	
THE MISSION AT BLUE SKIES OF TEXAS EAST      6/30/2025 365 Days Settled					
SAN ANTONIO, TX 78227				CR Beds 80    POS Beds 0	
BEXAR				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	62.8%
Current Assets	637,755	Total Charges	14,372,870	Length of Stay	106.0
Fixed Assets	221,502	Contract Allowance	4,683,657	Average Wages	25.17
Other Assets	1,658,658	Operating Revenue	9,689,213	32.6% Skilled Nursing	38.9%
Total Assets	2,517,915	Operating Expense	12,981,679	67.4% Ancillary Service	61.1%
Current Liabilities	277,672	Operating Margin	-3,292,466	134.0% Current Ratio	2.3
Long Term Liabilities	17,142,236	Other Income	134,176	-34.0% Days to Collect	22.6
Total Equity	-14,901,993	Other Expense	0	1.4% Avg Payment Days	11.4
Total Liab. and Equity	2,517,915	Net Profit or Loss	(3,158,290)	0.0% Depreciation Rate	294.2%
				Return on Equity	21.2%

<b>676388 THE PAVILION AT CREEKWOOD</b>				Proprietary - Other	
THE PAVILION AT CREEKWOOD      5/31/2025 365 Days Submitted					
MANSFIELD, TX 76063				CR Beds 126    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	77.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	66.8
Current Assets	1,581,063	Total Charges	18,515,485	Average Wages	26.11
Fixed Assets	7,575,426	Contract Allowance	6,640,999	35.9% Skilled Nursing	46.9%
Other Assets	226,418	Operating Revenue	11,874,486	64.1% Ancillary Service	53.1%
Total Assets	9,382,907	Operating Expense	11,262,420	94.8% Current Ratio	0.8
Current Liabilities	2,106,716	Operating Margin	612,066	5.2% Days to Collect	46.0
Long Term Liabilities	3,255,004	Other Income	71,431	0.6% Avg Payment Days	16.7
Total Equity	4,021,187	Other Expense	0	0.0% Depreciation Rate	24.6%
Total Liab. and Equity	9,382,907	Net Profit or Loss	683,497	5.8% Return on Equity	17.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 112

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676469 THE PREMIER SNF OF ALICE</b>		Nonprofit - Church	
THE PREMIER SNF OF ALICE		3/31/2025 365 Days Settled	
ALICE, TX 78332		CR Beds 104 POS Beds 0	
JIM WELLS		<b>Key Performance Ind.</b>	
		Occupancy Rate	67.3%
		Length of Stay	70.0
		Average Wages	20.69
		7.4% Skilled Nursing	82.6%
		92.6% Ancillary Service	17.4%
		94.5% Current Ratio	(1.0)
		5.5% Days to Collect	37.4
		13.9% Avg Payment Days	3.9
		0.0% Depreciation Rate	4,858.2%
		19.4% Return on Equity	100.0%

  

Balance Sheet		Income Statement	
Current Assets	777,670	Total Charges	7,131,102
Fixed Assets	14,985	Contract Allowance	528,793
Other Assets	-94	Operating Revenue	6,602,309
Total Assets	792,561	Operating Expense	6,239,902
Current Liabilities	-784,001	Operating Margin	362,407
Long Term Liabilities	336,674	Other Income	919,596
Total Equity	1,282,003	Other Expense	0
Total Liab. and Equity	834,676	Net Profit or Loss	1,282,003

<b>676297 THE RIO AT MISSION TRAILS</b>		Nonprofit - Church	
THE RIO AT MISSION TRAILS		3/31/2025 365 Days Settled	
SAN ANTONIO, TX 78223		CR Beds 124 POS Beds 0	
BEXAR		<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)		Occupancy Rate	64.5%
		Length of Stay	68.9
		Average Wages	25.07
		3.5% Skilled Nursing	76.5%
		96.5% Ancillary Service	23.5%
		110.0% Current Ratio	2.0
		-10.0% Days to Collect	7.1
		6.0% Avg Payment Days	(5.9)
		0.0% Depreciation Rate	5,138.6%
		-4.0% Return on Equity	100.0%

  

Balance Sheet		Income Statement	
Current Assets	903,034	Total Charges	8,907,955
Fixed Assets	-20,044	Contract Allowance	311,830
Other Assets	0	Operating Revenue	8,596,125
Total Assets	882,990	Operating Expense	9,457,058
Current Liabilities	445,343	Operating Margin	-860,933
Long Term Liabilities	879,891	Other Income	518,170
Total Equity	-342,763	Other Expense	0
Total Liab. and Equity	982,471	Net Profit or Loss	(342,763)

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 113

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676360 THE SHOAL</b>				Proprietary - Other	
THE SHOAL		6/30/2025 365 Days Settled			
TEXAS CITY, TX 77591		CR Beds 134 POS Beds 0			
GALVESTON		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		75.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 49.5	
Current Assets	3,023,433	Total Charges	10,099,676	Average Wages	28.92
Fixed Assets	558,918	Contract Allowance	-405,030	-4.0%	Skilled Nursing 78.5%
Other Assets	0	Operating Revenue	10,504,706	104.0%	Ancillary Service 21.5%
Total Assets	3,582,351	Operating Expense	11,272,524	107.3%	Current Ratio 2.1
Current Liabilities	1,448,345	Operating Margin	-767,818	-7.3%	Days to Collect 77.1
Long Term Liabilities	4,443,206	Other Income	641,223	6.1%	Avg Payment Days 26.1
Total Equity	-2,309,200	Other Expense	0	0.0%	Depreciation Rate 223.0%
Total Liab. and Equity	3,582,351	Net Profit or Loss	(126,595)	-1.2%	Return on Equity 5.5%
<b>675611 THE VILLAGES OF DALLAS</b>				Nonprofit - Church	
THE VILLAGES OF DALLAS		6/30/2025 365 Days Submitted			
DALLAS, TX 75216		CR Beds 290 POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		72.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 231.2	
Current Assets	15,829,813	Total Charges	29,125,600	Average Wages	29.19
Fixed Assets	252,189	Contract Allowance	10,238,738	35.2%	Skilled Nursing 31.4%
Other Assets	288,000	Operating Revenue	18,886,862	64.8%	Ancillary Service 52.1%
Total Assets	16,370,002	Operating Expense	16,914,768	89.6%	Current Ratio 8.1
Current Liabilities	1,945,489	Operating Margin	1,972,094	10.4%	Days to Collect 47.7
Long Term Liabilities	0	Other Income	22,981	0.1%	Avg Payment Days 17.4
Total Equity	14,424,513	Other Expense	0	0.0%	Depreciation Rate 215.1%
Total Liab. and Equity	16,370,002	Net Profit or Loss	1,995,075	10.6%	Return on Equity 13.8%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 114

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676280 THE WESLEYAN SKILLED NURSING AND REHABILITATION</b>				Nonprofit - Church	
THE WESLEYAN SKILLED NURSING AND REHABILITATION		5/31/2025 365 Days Settled			
GEORGETOWN, TX 78628				CR Beds 142 POS Beds 0	
WILLIAMSON				<b>Key Performance Ind.</b>	
				Occupancy Rate	53.9%
				Length of Stay	85.5
				Average Wages	26.80
				10.4% Skilled Nursing	92.0%
				89.6% Ancillary Service	8.0%
				116.8% Current Ratio	0.0
				-16.8% Days to Collect	31.5
				2.1% Avg Payment Days	898.3
				0.0% Depreciation Rate	3.2%
				-14.6% Return on Equity	12.7%
<hr/>					
<b>675942 TOWERS NURSING HOME</b>				Government - City-County	
TOWERS NURSING HOME		6/30/2025 365 Days Settled			
SMITHVILLE, TX 78957				CR Beds 120 POS Beds 0	
BASTROP				<b>Key Performance Ind.</b>	
				Occupancy Rate	94.4%
				Length of Stay	94.9
				Average Wages	23.43
				13.6% Skilled Nursing	84.0%
				86.4% Ancillary Service	16.0%
				97.4% Current Ratio	5.4
				2.6% Days to Collect	46.9
				7.3% Avg Payment Days	9.5
				0.0% Depreciation Rate	711.1%
				9.9% Return on Equity	32.2%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 115

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675754 TRAYMORE NURSING CENTER</b>				Nonprofit - Church	
TRAYMORE NURSING CENTER		8/31/2025 365 Days Submitted			
DALLAS, TX 75209		CR Beds 150    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
				Occupancy Rate	67.2%
				Length of Stay	264.5
				Average Wages	30.31
				51.3% Skilled Nursing	88.0%
				48.7% Ancillary Service	12.0%
				102.7% Current Ratio	0.7
				-2.7% Days to Collect	54.8
				4.4% Avg Payment Days	47.4
				0.0% Depreciation Rate	0.0%
				1.7% Return on Equity	-40.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,215,045	Total Charges	26,867,739		
Fixed Assets	0	Contract Allowance	13,778,400		
Other Assets	485,426	Operating Revenue	13,089,339		
Total Assets	<u>2,700,471</u>	Operating Expense	13,441,608		
Current Liabilities	3,264,405	Operating Margin	-352,269		
Long Term Liabilities	0	Other Income	577,914		
Total Equity	<u>-563,934</u>	Other Expense	0		
Total Liab. and Equity	<u>2,700,471</u>	Net Profit or Loss	<u>225,645</u>		

<b>455823 Treemont Healthcare and Rehabilitation Center</b>				Nonprofit - Church	
Treemont Healthcare and Rehabilitation Center		3/31/2025 365 Days Settled			
Dallas, TX 75230		CR Beds 130    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
				Occupancy Rate	59.3%
				Length of Stay	80.0
				Average Wages	26.57
				6.1% Skilled Nursing	84.5%
				93.9% Ancillary Service	15.5%
				110.2% Current Ratio	0.3
				-10.2% Days to Collect	(8.7)
				10.0% Avg Payment Days	(5.0)
				0.0% Depreciation Rate	149.5%
				-0.2% Return on Equity	100.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	446,557	Total Charges	7,362,430		
Fixed Assets	375,914	Contract Allowance	445,481		
Other Assets	0	Operating Revenue	6,916,949		
Total Assets	<u>822,471</u>	Operating Expense	7,621,168		
Current Liabilities	1,750,066	Operating Margin	-704,219		
Long Term Liabilities	-125,441	Other Income	692,941		
Total Equity	<u>-11,278</u>	Other Expense	0		
Total Liab. and Equity	<u>1,613,347</u>	Net Profit or Loss	<u>(11,278)</u>		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 116

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676257 TRUCARE LIVING CENTERS</b>				Nonprofit - Church	
TRUCARE LIVING CENTERS		8/31/2025 365 Days Submitted			
PALESTINE, TX 75801		CR Beds 120    POS Beds 0			
ANDERSON		<b>Key Performance Ind.</b>			
TRAILBLAZER (TEXAS)		Occupancy Rate		68.3%	
		Length of Stay		118.7	
		Average Wages		23.16	
		Skilled Nursing		62.4%	
		Ancillary Service		37.6%	
		Current Ratio		1.0	
		Days to Collect		59.1	
		Avg Payment Days		10.8	
		Depreciation Rate		0.0%	
		Return on Equity		0.0%	

  

Balance Sheet		Income Statement			
Current Assets	1,624,983	Total Charges	7,889,012		
Fixed Assets	0	Contract Allowance	-38,681	-0.5%	
Other Assets	0	Operating Revenue	7,927,693	100.5%	
Total Assets	1,624,983	Operating Expense	8,145,462	102.7%	
Current Liabilities	1,624,983	Operating Margin	-217,769	-2.7%	
Long Term Liabilities	0	Other Income	217,769	2.7%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	1,624,983	Net Profit or Loss	0	0.0%	

<b>676229 TRUCARE LIVING CENTERS-COLUMBUS</b>				Nonprofit - Church	
TRUCARE LIVING CENTERS-COLUMBUS		8/31/2025 243 Days Submitted			
COLUMBUS, TX 78934		CR Beds 104    POS Beds 0			
COLORADO		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		59.1%	
		Length of Stay		171.7	
		Average Wages		25.54	
		Skilled Nursing		61.9%	
		Ancillary Service		38.1%	
		Current Ratio		1.0	
		Days to Collect		76.4	
		Avg Payment Days		27.3	
		Depreciation Rate		0.0%	
		Return on Equity		0.0%	

  

Balance Sheet		Income Statement			
Current Assets	1,416,924	Total Charges	4,110,915		
Fixed Assets	0	Contract Allowance	-74,905	-1.8%	
Other Assets	0	Operating Revenue	4,185,820	101.8%	
Total Assets	1,416,924	Operating Expense	4,229,370	101.0%	
Current Liabilities	1,416,924	Operating Margin	-43,550	-1.0%	
Long Term Liabilities	0	Other Income	43,550	1.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	1,416,924	Net Profit or Loss	0	0.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 117

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676406 TRUCARE LIVING CENTERS - SELMA</b>				Nonprofit - Church	
TRUCARE LIVING CENTERS - SELMA		8/31/2025 365 Days Submitted			
SELMA, TX 78154		CR Beds 128    POS Beds 0			
GUADALUPE		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		57.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    111.5	
Current Assets	1,537,863	Total Charges	7,128,190	Average Wages    26.94	
Fixed Assets	0	Contract Allowance	-55,700	-0.8%	Skilled Nursing    73.0%
Other Assets	0	Operating Revenue	7,183,890	100.8%	Ancillary Service    27.0%
Total Assets	<u>1,537,863</u>	Operating Expense	7,404,175	103.1%	Current Ratio    1.0
Current Liabilities	1,537,863	Operating Margin	-220,285	-3.1%	Days to Collect    71.3
Long Term Liabilities	0	Other Income	220,285	3.1%	Avg Payment Days    69.5
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate    0.0%
Total Liab. and Equity	<u>1,537,863</u>	Net Profit or Loss	<u>0</u>	0.0%	Return on Equity    0.0%

<b>676014 TWILIGHT HOME</b>				Nonprofit - Church	
TWILIGHT HOME		3/31/2025 365 Days Settled			
CORSICANA, TX 75110		CR Beds 102    POS Beds 0			
NAVARRO		<b>Key Performance Ind.</b>			
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate    64.9%	
Current Assets	-1,015,036	Total Charges	7,038,504	Length of Stay    59.0	
Fixed Assets	24,519	Contract Allowance	510,968	7.3%	Average Wages    23.36
Other Assets	29,250	Operating Revenue	6,527,536	92.7%	Skilled Nursing    81.8%
Total Assets	<u>-961,267</u>	Operating Expense	6,588,566	100.9%	Ancillary Service    18.2%
Current Liabilities	-735,410	Operating Margin	-61,030	-0.9%	Current Ratio    1.4
Long Term Liabilities	-243,807	Other Income	334,299	5.1%	Days to Collect    (18.5)
Total Equity	273,269	Other Expense	0	0.0%	Avg Payment Days    2.6
Total Liab. and Equity	<u>-705,948</u>	Net Profit or Loss	<u>273,269</u>	4.2%	Depreciation Rate    1,652.8%
				4.2%	Return on Equity    100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 118

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676372 TWIN PINES NORTH NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
TWIN PINES NORTH NURSING AND REHABILITATION CENTER		3/31/2025 365 Days Submitted			
VICTORIA, TX 77904				CR Beds 90	POS Beds 0
VICTORIA				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate	85.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	42.0
Current Assets	-1,030,781	Total Charges	10,922,488	Average Wages	21.67
Fixed Assets	31,157	Contract Allowance	545,486	5.0% Skilled Nursing	77.6%
Other Assets	44,998	Operating Revenue	10,377,002	95.0% Ancillary Service	22.4%
Total Assets	-954,626	Operating Expense	8,917,652	85.9% Current Ratio	0.5
Current Liabilities	-2,150,881	Operating Margin	1,459,350	14.1% Days to Collect	7.4
Long Term Liabilities	-368,335	Other Income	554,804	5.3% Avg Payment Days	3.3
Total Equity	2,014,154	Other Expense	0	0.0% Depreciation Rate	2,070.5%
Total Liab. and Equity	-505,062	Net Profit or Loss	2,014,154	19.4% Return on Equity	100.0%
<hr/>					
<b>675638 Twin Pines Nursing and Rehabilitation</b>				Nonprofit - Church	
Twin Pines Nursing and Rehabilitation		3/31/2025 365 Days Settled			
Victoria, TX 77904				CR Beds 200	POS Beds 0
VICTORIA				<b>Key Performance Ind.</b>	
				Occupancy Rate	51.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	125.1
Current Assets	-1,657,198	Total Charges	9,462,246	Average Wages	21.93
Fixed Assets	15,338	Contract Allowance	938,030	9.9% Skilled Nursing	80.6%
Other Assets	55,250	Operating Revenue	8,524,216	90.1% Ancillary Service	19.4%
Total Assets	-1,586,610	Operating Expense	9,186,259	107.8% Current Ratio	2.0
Current Liabilities	-820,834	Operating Margin	-662,043	-7.8% Days to Collect	(9.7)
Long Term Liabilities	-630,732	Other Income	569,214	6.7% Avg Payment Days	11.0
Total Equity	-92,829	Other Expense	0	0.0% Depreciation Rate	2,167.9%
Total Liab. and Equity	-1,544,395	Net Profit or Loss	(92,829)	-1.1% Return on Equity	100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 119

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>455916 UNIVERSITY PARK NURSING AND REHABILITATION</b>				Nonprofit - Church	
UNIVERSITY PARK NURSING AND REHABILITATION		3/31/2025 365 Days Submitted			
WICHITA FALLS, TX 76310		CR Beds 98    POS Beds 0			
WICHITA		<b>Key Performance Ind.</b>			
				Occupancy Rate	90.4%
				Length of Stay	108.9
				Average Wages	23.00
				6.9% Skilled Nursing	82.5%
				93.1% Ancillary Service	17.5%
				92.5% Current Ratio	(35.6)
				7.5% Days to Collect	7.0
				14.0% Avg Payment Days	8.2
				0.0% Depreciation Rate	1,345.3%
				21.5% Return on Equity	100.0%
<hr/>					
<b>675667 UNIVERSITY PLACE NURSING CENTER</b>				Nonprofit - Other	
UNIVERSITY PLACE NURSING CENTER		6/30/2025 365 Days Submitted			
HOUSTON, TX 77074		CR Beds 60    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
				Occupancy Rate	19.4%
				Length of Stay	24.2
				Average Wages	58.49
				0.1% Skilled Nursing	18.5%
				99.9% Ancillary Service	72.5%
				63.4% Current Ratio	0.2
				36.6% Days to Collect	16.5
				0.0% Avg Payment Days	9.5
				0.0% Depreciation Rate	2.1%
				36.6% Return on Equity	-211.4%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 120

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675995 University Rehabilitation Center</b>				Nonprofit - Church	
University Rehabilitation Center		3/31/2025 365 Days Settled			
Denton, TX 76208		CR Beds 146    POS Beds 0			
DENTON		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		61.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				97.6	
Current Assets	-328,372	Total Charges	8,294,359	Average Wages	27.39
Fixed Assets	70,217	Contract Allowance	669,590	8.1% Skilled Nursing	82.4%
Other Assets	-10,000	Operating Revenue	7,624,769	91.9% Ancillary Service	17.6%
Total Assets	<u>-268,155</u>	Operating Expense	9,059,842	118.8% Current Ratio	0.9
Current Liabilities	-365,070	Operating Margin	-1,435,073	-18.8% Days to Collect	(17.5)
Long Term Liabilities	577,077	Other Income	987,475	13.0% Avg Payment Days	5.7
Total Equity	<u>-447,598</u>	Other Expense	0	0.0% Depreciation Rate	1,322.3%
Total Liab. and Equity	<u>-235,591</u>	Net Profit or Loss	<u>(447,598)</u>	-5.9% Return on Equity	100.0%
<hr/>					
<b>676239 VILLA TOSCANA AT CYPRESS WOODS</b>				Nonprofit - Church	
VILLA TOSCANA AT CYPRESS WOODS		3/31/2025 365 Days Settled			
HOUSTON, TX 77014		CR Beds 120    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
NOVITAS (TEXAS)		Occupancy Rate		71.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				99.0	
Current Assets	-489,994	Total Charges	7,615,714	Average Wages	22.95
Fixed Assets	49,569	Contract Allowance	250,013	3.3% Skilled Nursing	86.1%
Other Assets	0	Operating Revenue	7,365,701	96.7% Ancillary Service	13.9%
Total Assets	<u>-440,425</u>	Operating Expense	7,632,155	103.6% Current Ratio	1.0
Current Liabilities	-470,595	Operating Margin	-266,454	-3.6% Days to Collect	(21.8)
Long Term Liabilities	69,982	Other Income	491,211	6.7% Avg Payment Days	7.3
Total Equity	<u>224,757</u>	Other Expense	0	0.0% Depreciation Rate	1,167.4%
Total Liab. and Equity	<u>-175,856</u>	Net Profit or Loss	<u>224,757</u>	3.1% Return on Equity	100.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 121

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675939 Vintage Health Care Center</b>				Nonprofit - Church	
Vintage Health Care Center		3/31/2025 365 Days Settled			
Denton, TX 76201		CR Beds 106    POS Beds 0			
DENTON		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		66.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				75.2	
Current Assets	580,652	Total Charges	7,379,961	Average Wages	
Fixed Assets	187,981	Contract Allowance	714,831	25.64	
Other Assets	-10,000	Operating Revenue	6,665,130	9.7%	
Total Assets	<u>758,633</u>	Operating Expense	7,221,383	90.3%	
Current Liabilities	435,942	Operating Margin	-556,253	108.3%	
Long Term Liabilities	467,971	Other Income	477,527	-8.3%	
Total Equity	<u>-78,726</u>	Other Expense	0	7.2%	
Total Liab. and Equity	<u>825,187</u>	Net Profit or Loss	<u>(78,726)</u>	0.0%	
				Depreciation Rate	
				429.1%	
				Return on Equity	
				100.0%	
<hr/>					
<b>455637 Wellington Rehabilitation and Healthcare</b>				Nonprofit - Church	
Wellington Rehabilitation and Healthcare		6/30/2025 365 Days Settled			
Temple, TX 76504		CR Beds 140    POS Beds 0			
BELL		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				81.3	
Current Assets	3,394,715	Total Charges	6,548,932	Average Wages	
Fixed Assets	1,043,488	Contract Allowance	-186,379	28.08	
Other Assets	1,927,346	Operating Revenue	6,735,311	-2.8%	
Total Assets	<u>6,365,549</u>	Operating Expense	6,427,898	102.8%	
Current Liabilities	454,228	Operating Margin	307,413	95.4%	
Long Term Liabilities	1,927,346	Other Income	1,418	4.6%	
Total Equity	<u>3,983,975</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>6,365,549</u>	Net Profit or Loss	<u>308,831</u>	0.0%	
				Depreciation Rate	
				26.5%	
				Return on Equity	
				7.8%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 122

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676211 WESLEY WOODS HEALTH &amp; REHABILITATION</b>				Nonprofit - Church	
WESLEY WOODS HEALTH & REHABILITATION		8/31/2025 365 Days Submitted			
WACO, TX 76712		CR Beds 120    POS Beds 0			
MCLENNAN		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		89.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				318.0	
Current Assets	2,254,314	Total Charges	10,186,355	Average Wages	
Fixed Assets	1,004,749	Contract Allowance	1,560,745	24.31	
Other Assets	0	Operating Revenue	8,625,610	15.3%	
Total Assets	3,259,063	Operating Expense	9,338,256	84.7%	
Current Liabilities	533,784	Operating Margin	-712,646	108.3%	
Long Term Liabilities	0	Other Income	340,418	-8.3%	
Total Equity	2,725,279	Other Expense	0	3.9%	
Total Liab. and Equity	3,259,063	Net Profit or Loss	(372,228)	0.0%	
				Days to Collect	
				76.9	
				Avg Payment Days	
				16.5	
				Depreciation Rate	
				35.8%	
				Return on Equity	
				-13.7%	

<b>676381 WEST HOUSTON REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
WEST HOUSTON REHABILITATION AND HEALTHCARE CENTER		3/31/2025 365 Days Submitted			
HOUSTON, TX 77083		CR Beds 124    POS Beds 0			
HARRIS		<b>Key Performance Ind.</b>			
		Occupancy Rate		69.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				119.0	
Current Assets	2,630,441	Total Charges	9,363,944	Average Wages	
Fixed Assets	95,311	Contract Allowance	929,848	24.45	
Other Assets	0	Operating Revenue	8,434,096	9.9%	
Total Assets	2,725,752	Operating Expense	8,810,564	90.1%	
Current Liabilities	796,224	Operating Margin	-376,468	104.5%	
Long Term Liabilities	0	Other Income	62,869	-4.5%	
Total Equity	1,929,528	Other Expense	0	0.7%	
Total Liab. and Equity	2,725,752	Net Profit or Loss	(313,599)	0.0%	
				Days to Collect	
				84.4	
				Avg Payment Days	
				25.9	
				Depreciation Rate	
				305.1%	
				Return on Equity	
				-16.3%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 123

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675454 WEST OAKS NURSING &amp; REHAB CENTER</b>				Nonprofit - Church	
WEST OAKS NURSING & REHAB CENTER    3/31/2025 365 Days Settled					
HOUSTON, TX 77082				CR Beds 136    POS Beds 0	
HARRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            78.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                85.6	
Current Assets	409,127	Total Charges	12,105,714	Average Wages                24.29	
Fixed Assets	0	Contract Allowance	1,537,597	12.7% Skilled Nursing            77.3%	
Other Assets	0	Operating Revenue	10,568,117	87.3% Ancillary Service            22.7%	
Total Assets	409,127	Operating Expense	9,706,054	91.8% Current Ratio                0.2	
Current Liabilities	1,753,805	Operating Margin	862,063	8.2% Days to Collect                14.1	
Long Term Liabilities	0	Other Income	-5,412	-0.1% Avg Payment Days            66.0	
Total Equity	-1,344,678	Other Expense	0	0.0% Depreciation Rate            0.0%	
Total Liab. and Equity	409,127	Net Profit or Loss	856,651	8.1% Return on Equity               -63.7%	

<b>455602 WESTERN HILLS HEALTHCARE RESIDENCE</b>				Nonprofit - Church	
WESTERN HILLS HEALTHCARE RESIDENCE            7/31/2025 365 Days Submitted					
COMANCHE, TX 76442				CR Beds 159    POS Beds 0	
COMANCHE				<b>Key Performance Ind.</b>	
				Occupancy Rate                36.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                227.9	
Current Assets	1,427,400	Total Charges	5,535,172	Average Wages                23.28	
Fixed Assets	240,378	Contract Allowance	1,229,345	22.2% Skilled Nursing                77.0%	
Other Assets	0	Operating Revenue	4,305,827	77.8% Ancillary Service                23.0%	
Total Assets	1,667,778	Operating Expense	5,006,470	116.3% Current Ratio                3.5	
Current Liabilities	403,379	Operating Margin	-700,643	-16.3% Days to Collect                65.3	
Long Term Liabilities	0	Other Income	331,440	7.7% Avg Payment Days            15.5	
Total Equity	1,264,399	Other Expense	0	0.0% Depreciation Rate            152.2%	
Total Liab. and Equity	1,667,778	Net Profit or Loss	(369,203)	-8.6% Return on Equity               -29.2%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 124

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>676029 WESTPARK REHABILITATION AND LIVING</b>				Nonprofit - Church	
WESTPARK REHABILITATION AND LIVING    6/30/2025 365 Days Settled					
EULESS, TX 76040				CR Beds 140    POS Beds 0	
TARRANT				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            68.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            171.1	
Current Assets	2,759,426	Total Charges	15,843,071	Average Wages            29.15	
Fixed Assets	823,734	Contract Allowance	4,342,484	27.4% Skilled Nursing        44.5%	
Other Assets	12,153,222	Operating Revenue	11,500,587	72.6% Ancillary Service       55.5%	
Total Assets	15,736,382	Operating Expense	10,914,453	94.9% Current Ratio            1.8	
Current Liabilities	1,544,634	Operating Margin	586,134	5.1% Days to Collect            58.3	
Long Term Liabilities	12,120,009	Other Income	1,982	0.0% Avg Payment Days        17.8	
Total Equity	2,071,739	Other Expense	0	0.0% Depreciation Rate       67.1%	
Total Liab. and Equity	15,736,382	Net Profit or Loss	588,116	5.1% Return on Equity        28.4%	

<b>675361 WHARTON NURSING AND REHABILITATION CENTER</b>				Government - City-County	
WHARTON NURSING AND REHABILITATION CENTER    6/30/2025 365 Days Settled					
WHARTON, TX 77488				CR Beds 120    POS Beds 0	
WHARTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            68.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            149.8	
Current Assets	2,393,124	Total Charges	8,231,017	Average Wages            23.88	
Fixed Assets	75,488	Contract Allowance	868,782	10.6% Skilled Nursing        87.2%	
Other Assets	6,220	Operating Revenue	7,362,235	89.4% Ancillary Service       12.8%	
Total Assets	2,474,832	Operating Expense	7,389,434	100.4% Current Ratio            4.6	
Current Liabilities	521,594	Operating Margin	-27,199	-0.4% Days to Collect            70.0	
Long Term Liabilities	57,263	Other Income	714,987	9.7% Avg Payment Days        8.4	
Total Equity	1,895,975	Other Expense	0	0.0% Depreciation Rate       572.7%	
Total Liab. and Equity	2,474,832	Net Profit or Loss	687,788	9.3% Return on Equity        36.3%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 125

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675856 Whitesboro Health and Rehabilitation Center</b>				Nonprofit - Church	
Whitesboro Health and Rehabilitation Center    3/31/2025 365 Days Settled					
Whitesboro, TX 76273				CR Beds 100    POS Beds 0	
GRAYSON				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate            29.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              38.5	
Current Assets	609,721	Total Charges	3,162,064	Average Wages            25.77	
Fixed Assets	60,894	Contract Allowance	142,310	4.5% Skilled Nursing       80.4%	
Other Assets	0	Operating Revenue	3,019,754	95.5% Ancillary Service     19.6%	
Total Assets	<u>670,615</u>	Operating Expense	3,943,846	130.6% Current Ratio         0.5	
Current Liabilities	1,330,188	Operating Margin	-924,092	-30.6% Days to Collect        90.8	
Long Term Liabilities	167,928	Other Income	96,594	3.2% Avg Payment Days       24.2	
Total Equity	-827,498	Other Expense	0	0.0% Depreciation Rate    1,218.5%	
Total Liab. and Equity	<u>670,618</u>	Net Profit or Loss	<u>(827,498)</u>	-27.4% Return on Equity        100.0%	

<b>676074 WHITNEY NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
WHITNEY NURSING AND REHABILITATION CENTER    8/31/2025 245 Days Submitted					
WHITNEY, TX 76692				CR Beds 88    POS Beds 0	
HILL				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate            62.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              250.3	
Current Assets	1,889,741	Total Charges	9,611,402	Average Wages            26.45	
Fixed Assets	0	Contract Allowance	6,267,052	65.2% Skilled Nursing       88.2%	
Other Assets	429,789	Operating Revenue	3,344,350	34.8% Ancillary Service     11.8%	
Total Assets	<u>2,319,530</u>	Operating Expense	4,278,342	127.9% Current Ratio         0.6	
Current Liabilities	3,122,300	Operating Margin	-933,992	-27.9% Days to Collect        91.0	
Long Term Liabilities	0	Other Income	131,224	3.9% Avg Payment Days       40.5	
Total Equity	-802,770	Other Expense	0	0.0% Depreciation Rate    0.0%	
Total Liab. and Equity	<u>2,319,530</u>	Net Profit or Loss	<u>(802,768)</u>	-24.0% Return on Equity        100.0%	

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 126

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675272 WILLOWBEND NURSING AND REHABILITATION CENTER</b>				Nonprofit - Church	
WILLOWBEND NURSING AND REHABILITATION CENTER		6/30/2025 365 Days Submitted			
MESQUITE, TX 75150		CR Beds 162    POS Beds 0			
DALLAS		<b>Key Performance Ind.</b>			
NORIDIAN		Occupancy Rate		75.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            77.8	
Current Assets	29,672,297	Total Charges	22,686,410	Average Wages            29.36	
Fixed Assets	2,738,863	Contract Allowance	4,818,708	21.2%	Skilled Nursing        45.0%
Other Assets	9,058,564	Operating Revenue	17,867,702	78.8%	Ancillary Service      55.0%
Total Assets	41,469,724	Operating Expense	16,401,719	91.8%	Current Ratio            15.6
Current Liabilities	1,900,707	Operating Margin	1,465,983	8.2%	Days to Collect         52.6
Long Term Liabilities	9,058,563	Other Income	809	0.0%	Avg Payment Days      24.3
Total Equity	30,510,454	Other Expense	0	0.0%	Depreciation Rate      29.1%
Total Liab. and Equity	41,469,724	Net Profit or Loss	1,466,792	8.2%	Return on Equity        4.8%
<hr/>					
<b>675350 WILLOWCREEK REHAB AND NURSING</b>				Proprietary - Corporation	
WILLOWCREEK REHAB AND NURSING		5/31/2025 365 Days Settled			
ABILENE, TX 79605		CR Beds 96    POS Beds 0			
TAYLOR		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            139.8	
Current Assets	1,202,800	Total Charges	6,998,710	Average Wages            10.00	
Fixed Assets	188,190	Contract Allowance	1,731,363	24.7%	Skilled Nursing        76.2%
Other Assets	2,417	Operating Revenue	5,267,347	75.3%	Ancillary Service      23.8%
Total Assets	1,393,407	Operating Expense	5,041,321	95.7%	Current Ratio            2.3
Current Liabilities	532,078	Operating Margin	226,026	4.3%	Days to Collect         67.2
Long Term Liabilities	-61,342	Other Income	546,141	10.4%	Avg Payment Days      20.6
Total Equity	922,671	Other Expense	0	0.0%	Depreciation Rate      110.4%
Total Liab. and Equity	1,393,407	Net Profit or Loss	772,167	14.7%	Return on Equity        83.7%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 127

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675139 Windsor Healthcare Residence</b>				Nonprofit - Church	
Windsor Healthcare Residence		7/31/2025 365 Days Settled			
Groesbeck, TX 76642		CR Beds 90		POS Beds 0	
LIMESTONE		<b>Key Performance Ind.</b>			
				Occupancy Rate	53.1%
				Length of Stay	268.5
				Average Wages	24.39
				22.5%	Skilled Nursing 72.0%
				77.5%	Ancillary Service 28.0%
				119.1%	Current Ratio 2.3
				-19.1%	Days to Collect 41.0
				5.9%	Avg Payment Days 17.7
				0.0%	Depreciation Rate 296.0%
				-13.3%	Return on Equity -148.2%
<hr/>					
<b>675309 Windsor Nursing and Rehabilitation Center of Alice</b>				Government - City-County	
Windsor Nursing and Rehabilitation Center of Alice		6/30/2025 365 Days Settled			
Alice, TX 78332		CR Beds 136		POS Beds 0	
JIM WELLS		<b>Key Performance Ind.</b>			
				Occupancy Rate	48.2%
				Length of Stay	105.5
				Average Wages	22.55
				13.2%	Skilled Nursing 82.7%
				86.8%	Ancillary Service 17.3%
				126.9%	Current Ratio (1.5)
				-26.9%	Days to Collect 64.1
				13.6%	Avg Payment Days 10.8
				0.0%	Depreciation Rate 300.8%
				-13.2%	Return on Equity 23.0%

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 128

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675808 WINDSOR REHABILITATION AND HEALTHCARE</b>				Proprietary - Corporation	
WINDSOR REHABILITATION AND HEALTHCARE		6/30/2025 365 Days Settled			
TERRELL, TX 75160				CR Beds 108    POS Beds 0	
KAUFMAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.7%
				Length of Stay	115.1
				Average Wages	29.55
				25.7% Skilled Nursing	38.4%
				74.3% Ancillary Service	61.6%
				94.6% Current Ratio	4.6
				5.4% Days to Collect	61.4
				0.0% Avg Payment Days	20.7
				0.0% Depreciation Rate	211.7%
				5.4% Return on Equity	15.5%

  

Balance Sheet		Income Statement			
Current Assets	4,262,484	Total Charges	13,503,155		
Fixed Assets	172,601	Contract Allowance	3,468,522		
Other Assets	0	Operating Revenue	10,034,633		
Total Assets	4,435,085	Operating Expense	9,490,299		
Current Liabilities	917,639	Operating Margin	544,334		
Long Term Liabilities	0	Other Income	2,406		
Total Equity	3,517,446	Other Expense	0		
Total Liab. and Equity	4,435,085	Net Profit or Loss	546,740		

<b>675593 Wisteria Place</b>				Nonprofit - Church	
Wisteria Place		6/30/2025 365 Days Settled			
Abilene, TX 79605				CR Beds 123    POS Beds 0	
TAYLOR				<b>Key Performance Ind.</b>	
				Occupancy Rate	65.7%
				Length of Stay	67.5
				Average Wages	28.35
				5.4% Skilled Nursing	52.2%
				94.6% Ancillary Service	47.8%
				85.5% Current Ratio	34.0
				14.5% Days to Collect	44.9
				0.0% Avg Payment Days	18.4
				0.0% Depreciation Rate	33.9%
				14.5% Return on Equity	9.6%

  

Balance Sheet		Income Statement			
Current Assets	15,436,893	Total Charges	11,961,983		
Fixed Assets	2,003,286	Contract Allowance	642,497		
Other Assets	7,686,328	Operating Revenue	11,319,486		
Total Assets	25,126,507	Operating Expense	9,683,107		
Current Liabilities	454,365	Operating Margin	1,636,379		
Long Term Liabilities	7,686,329	Other Income	1,372		
Total Equity	16,985,813	Other Expense	0		
Total Liab. and Equity	25,126,507	Net Profit or Loss	1,637,318		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 129

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675668 Wood Memorial Nursing and Rehabilitation</b>				Nonprofit - Church	
Wood Memorial Nursing and Rehabilitation				7/31/2025 365 Days Settled	
Mineola, TX 75773				CR Beds 115 POS Beds 0	
WOOD				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate 66.8%	
				Length of Stay 304.6	
Current Assets	35,943,458	Total Charges	18,863,520	Average Wages 25.05	
Fixed Assets	0	Contract Allowance	11,818,528	62.7% Skilled Nursing 86.5%	
Other Assets	0	Operating Revenue	7,044,992	37.3% Ancillary Service 13.5%	
Total Assets	<u>35,943,458</u>	Operating Expense	7,040,814	99.9% Current Ratio 1.0	
Current Liabilities	34,253,535	Operating Margin	4,178	0.1% Days to Collect 78.8	
Long Term Liabilities	0	Other Income	772,978	11.0% Avg Payment Days 13.8	
Total Equity	<u>1,689,923</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>35,943,458</u>	Net Profit or Loss	<u>777,156</u>	11.0% Return on Equity 46.0%	
<hr/>					
<b>676394 Woodlands Place Rehabilitation Suites</b>				Nonprofit - Church	
Woodlands Place Rehabilitation Suites				5/31/2025 304 Days Settled	
Denison, TX 75020				CR Beds 133 POS Beds 0	
GRAYSON				<b>Key Performance Ind.</b>	
NOVITAS (TEXAS)				Occupancy Rate 63.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 96.9	
				Average Wages 27.66	
Current Assets	1,465,215	Total Charges	13,841,393	42.3% Skilled Nursing 43.1%	
Fixed Assets	42,586	Contract Allowance	5,861,733	57.7% Ancillary Service 56.9%	
Other Assets	2,614	Operating Revenue	7,979,660	105.8% Current Ratio 4.3	
Total Assets	<u>1,510,415</u>	Operating Expense	8,443,580	-5.8% Days to Collect 47.1	
Current Liabilities	337,901	Operating Margin	-463,920	4.3% Avg Payment Days 8.6	
Long Term Liabilities	1,293,234	Other Income	343,200	0.0% Depreciation Rate 3,495.8%	
Total Equity	<u>-120,720</u>	Other Expense	0	-1.5% Return on Equity 100.0%	
Total Liab. and Equity	<u>1,510,415</u>	Net Profit or Loss	<u>(120,720)</u>		

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 130

# SNF Profile Report - 2025

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>675120 WOODVILLE HEALTH AND REHABILITATION CENTER</b>		Nonprofit - Church	
WOODVILLE HEALTH AND REHABILITATION CENTER		6/30/2025 365 Days Settled	
WOODVILLE, TX 75979		CR Beds 89    POS Beds 0	
TYLER		<b>Key Performance Ind.</b>	
		Occupancy Rate	60.6%
		Length of Stay	115.8
		Average Wages	24.44
		17.5% Skilled Nursing	84.4%
		82.5% Ancillary Service	15.6%
		98.2% Current Ratio	5.5
		1.8% Days to Collect	217.2
		0.1% Avg Payment Days	34.9
		0.0% Depreciation Rate	0.0%
		1.9% Return on Equity	4.5%

  

<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,314,020	Total Charges	5,405,255
Fixed Assets	0	Contract Allowance	946,828
Other Assets	0	Operating Revenue	4,458,427
<b>Total Assets</b>	<b>2,314,020</b>	Operating Expense	4,376,824
Current Liabilities	418,943	Operating Margin	81,603
Long Term Liabilities	0	Other Income	2,800
Total Equity	1,895,077	Other Expense	0
<b>Total Liab. and Equity</b>	<b>2,314,020</b>	Net Profit or Loss	84,403

Submitted Rpts

1:21 PM

Healthcare Almanac 561-594-7551

2/10/2026

[www.halmanac.com](http://www.halmanac.com)

Page No 131