

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235052 ABERDEEN REHABILITATION AND SKILLED NURSING CENTER</b>				Proprietary - Corporation		
ABERDEEN REHABILITATION AND SKILLED NURSING CENTER		12/31/2023 365 Days Settled				
TRENTON, MI 48183				CR Beds 120 POS Beds 0		
WAYNE				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	30.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	164.5	
Current Assets	2,912,923	Total Charges	5,726,681	Average Wages	25.75	
Fixed Assets	452,337	Contract Allowance	552,364	9.6%	Skilled Nursing	92.4%
Other Assets	0	Operating Revenue	5,174,317	90.4%	Ancillary Service	7.6%
Total Assets	3,365,260	Operating Expense	5,794,445	112.0%	Current Ratio	2.6
Current Liabilities	1,125,467	Operating Margin	-620,128	-12.0%	Days to Collect	180.1
Long Term Liabilities	8,493,367	Other Income	147,347	2.8%	Avg Payment Days	52.1
Total Equity	-6,253,574	Other Expense	0	0.0%	Depreciation Rate	54.9%
Total Liab. and Equity	3,365,260	Net Profit or Loss	(472,781)	-9.1%	Return on Equity	7.6%
<b>235250 ADIRA NURSING AND REHAB</b>				Nonprofit - Church		
ADIRA NURSING AND REHAB		12/31/2023 245 Days Submitted				
SAGINAW, MI 48602		4/30/2023 120 Days Settled		CR Beds 92 POS Beds 0		
SAGINAW				<b>Key Performance Ind.</b>		
NGS (WI)				Occupancy Rate	72.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	118.3	
Current Assets	49,251,879	Total Charges	3,106,051	Average Wages	28.70	
Fixed Assets	31,913,749	Contract Allowance	591,038	19.0%	Skilled Nursing	88.6%
Other Assets	12,175,149	Operating Revenue	2,515,013	81.0%	Ancillary Service	11.4%
Total Assets	93,340,777	Operating Expense	3,730,819	148.3%	Current Ratio	4.7
Current Liabilities	10,525,394	Operating Margin	-1,215,806	-48.3%	Days to Collect	2,871.2
Long Term Liabilities	40,987,669	Other Income	1,281,771	51.0%	Avg Payment Days	775.9
Total Equity	41,827,714	Other Expense	0	0.0%	Depreciation Rate	0.2%
Total Liab. and Equity	93,340,777	Net Profit or Loss	65,965	2.6%	Return on Equity	0.2%

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8:48 PM

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7/24/2024

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Page No 1

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235250 ADIRA NURSING AND REHAB</b>				Proprietary - Other	
ADIRA NURSING AND REHAB		12/31/2023 245 Days Submitted			
SAGINAW, MI 48602		4/30/2023 120 Days Settled		CR Beds 92    POS Beds 0	
SAGINAW		<b>Key Performance Ind.</b>			
NGS (WI)				Occupancy Rate	86.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	84.4
Current Assets	5,210,718	Total Charges	12,163,984	Average Wages	28.70
Fixed Assets	184,566	Contract Allowance	4,877,010	40.1% Skilled Nursing	81.0%
Other Assets	0	Operating Revenue	7,286,974	59.9% Ancillary Service	19.0%
Total Assets	5,395,284	Operating Expense	7,109,529	97.6% Current Ratio	1.7
Current Liabilities	3,026,646	Operating Margin	177,445	2.4% Days to Collect	270.9
Long Term Liabilities	1,250,000	Other Income	230,833	3.2% Avg Payment Days	76.1
Total Equity	1,118,638	Other Expense	0	0.0% Depreciation Rate	274.3%
Total Liab. and Equity	5,395,284	Net Profit or Loss	408,278	5.6% Return on Equity	36.5%
<b>235287 ADRIAN BAY REHAB AND NURSING CENTER</b>				Nonprofit - Other	
ADRIAN BAY REHAB AND NURSING CENTER		7/30/2023 211 Days Settled			
ADRIAN, MI 49221		12/31/2023 154 Days Submitted		CR Beds 117    POS Beds 0	
LENAWEE		<b>Key Performance Ind.</b>			
NGS (WI)				Occupancy Rate	57.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	53.1
Current Assets	2,581,480	Total Charges	5,259,796	Average Wages	18.12
Fixed Assets	0	Contract Allowance	930,925	17.7% Skilled Nursing	83.5%
Other Assets	0	Operating Revenue	4,328,871	82.3% Ancillary Service	16.5%
Total Assets	2,581,480	Operating Expense	2,208,432	51.0% Current Ratio	5.0
Current Liabilities	519,681	Operating Margin	2,120,439	49.0% Days to Collect	48.8
Long Term Liabilities	0	Other Income	94,267	2.2% Avg Payment Days	62.7
Total Equity	2,061,799	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,581,480	Net Profit or Loss	2,213,152	51.1% Return on Equity	107.3%

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8:48 PM

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7/24/2024

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Page No 2

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235287 ADRIAN BAY REHAB AND NURSING CENTER</b>		Proprietary - Corporation	
ADRIAN BAY REHAB AND NURSING CENTER		7/30/2023 211 Days Settled	
ADRIAN, MI 49221		12/31/2023 154 Days Submitted	
LENAWEE		CR Beds 117 POS Beds 0	
NGS (WI)		<b>Key Performance Ind.</b>	
		Occupancy Rate 63.2%	
		Length of Stay 87.6	
		Average Wages 18.12	
		0.2% Skilled Nursing 96.0%	
		99.8% Ancillary Service 4.0%	
		95.2% Current Ratio 1.3	
		4.8% Days to Collect 200.0	
		1.7% Avg Payment Days 153.9	
		0.0% Depreciation Rate 965.6%	
		6.5% Return on Equity 167.7%	

  

Balance Sheet		Income Statement			
Current Assets	2,215,790	Total Charges	4,054,026		
Fixed Assets	47,455	Contract Allowance	9,444	0.2%	
Other Assets	0	Operating Revenue	4,044,582	99.8%	
Total Assets	2,263,245	Operating Expense	3,850,644	95.2%	
Current Liabilities	1,733,872	Operating Margin	193,938	4.8%	
Long Term Liabilities	371,631	Other Income	70,642	1.7%	
Total Equity	157,742	Other Expense	0	0.0%	
Total Liab. and Equity	2,263,245	Net Profit or Loss	264,580	6.5%	

<b>235725 AERIUS HEALTH CENTER</b>		Proprietary - Corporation	
AERIUS HEALTH CENTER		12/31/2023 365 Days Submitted	
RIVERVIEW, MI 48193		CR Beds 78 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate 93.2%	
		Length of Stay 44.0	
		Average Wages 26.18	
		18.5% Skilled Nursing 73.8%	
		81.5% Ancillary Service 26.2%	
		96.8% Current Ratio 4.3	
		3.2% Days to Collect 180.8	
		15.6% Avg Payment Days 24.3	
		0.0% Depreciation Rate 1,615.8%	
		18.8% Return on Equity 113.8%	

  

Balance Sheet		Income Statement			
Current Assets	5,902,785	Total Charges	14,224,427		
Fixed Assets	70,527	Contract Allowance	2,634,538	18.5%	
Other Assets	0	Operating Revenue	11,589,889	81.5%	
Total Assets	5,973,312	Operating Expense	11,218,670	96.8%	
Current Liabilities	1,381,874	Operating Margin	371,219	3.2%	
Long Term Liabilities	2,681,247	Other Income	1,802,633	15.6%	
Total Equity	1,910,191	Other Expense	0	0.0%	
Total Liab. and Equity	5,973,312	Net Profit or Loss	2,173,852	18.8%	

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8:48 PM

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7/24/2024

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Page No 3

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235311 ALAMO NURSING HOME INC</b>		Proprietary - Corporation	
ALAMO NURSING HOME INC		12/31/2023 365 Days Submitted	
KALAMAZOO, MI 49009		CR Beds 100    POS Beds 0	
KALAMAZOO		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,504,509	Total Charges	11,673,765
Fixed Assets	1,700,422	Contract Allowance	3,534,292
Other Assets	0	Operating Revenue	8,139,473
Total Assets	4,204,931	Operating Expense	9,140,190
Current Liabilities	-24,407	Operating Margin	-1,000,717
Long Term Liabilities	274,617	Other Income	707,693
Total Equity	3,954,721	Other Expense	0
Total Liab. and Equity	4,204,931	Net Profit or Loss	(293,024)
		30.3%	Skilled Nursing
		69.7%	Ancillary Service
		112.3%	Current Ratio
		-12.3%	Days to Collect
		8.7%	Avg Payment Days
		0.0%	Depreciation Rate
		-3.6%	Return on Equity

<b>235213 ALLEGAN COUNTY MEDICAL CARE FACILITY</b>		Government - County	
ALLEGAN COUNTY MEDICAL CARE FACILITY		12/31/2023 365 Days Submitted	
ALLEGAN, MI 49010		CR Beds 70    POS Beds 0	
ALLEGAN		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	44.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,395,807	Total Charges	5,213,094
Fixed Assets	1,738,718	Contract Allowance	376,703
Other Assets	-287,241	Operating Revenue	4,836,391
Total Assets	5,847,284	Operating Expense	7,220,822
Current Liabilities	797,557	Operating Margin	-2,384,431
Long Term Liabilities	0	Other Income	2,220,152
Total Equity	5,049,727	Other Expense	0
Total Liab. and Equity	5,847,284	Net Profit or Loss	(164,279)
		7.2%	Skilled Nursing
		92.8%	Ancillary Service
		149.3%	Current Ratio
		-49.3%	Days to Collect
		45.9%	Avg Payment Days
		0.0%	Depreciation Rate
		-3.4%	Return on Equity

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 4

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235016 ALLEGRA NURSING AND REHAB</b>				Proprietary - Other	
ALLEGRA NURSING AND REHAB		12/31/2023 365 Days Submitted			
JACKSON, MI 49202		CR Beds 82    POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT ERVICES		Occupancy Rate		74.3%	
		Length of Stay		116.5	
		Average Wages		28.53	
		Skilled Nursing		70.3%	
		Ancillary Service		29.7%	
		Current Ratio		0.8	
		Days to Collect		87.2	
		Avg Payment Days		51.7	
		Depreciation Rate		152.7%	
		Return on Equity		6.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,692,984	Total Charges	13,551,532		
Fixed Assets	287,662	Contract Allowance	5,576,477	41.2%	
Other Assets	0	Operating Revenue	7,975,055	58.8%	
Total Assets	<u>3,980,646</u>	Operating Expense	8,517,824	106.8%	
Current Liabilities	4,735,179	Operating Margin	-542,769	-6.8%	
Long Term Liabilities	470,980	Other Income	468,713	5.9%	
Total Equity	<u>-1,225,513</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,980,646</u>	Net Profit or Loss	<u>(74,056)</u>	-0.9%	

<b>235593 ALLEGRIA VILLAGE</b>				Proprietary - Other	
ALLEGRIA VILLAGE		12/31/2023 365 Days Submitted			
DEARBORN, MI 48126		CR Beds 221    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
Novitas MD		Occupancy Rate		59.7%	
		Length of Stay		52.2	
		Average Wages		21.04	
		Skilled Nursing		31.6%	
		Ancillary Service		10.9%	
		Current Ratio		0.6	
		Days to Collect		34.6	
		Avg Payment Days		77.9	
		Depreciation Rate		279.8%	
		Return on Equity		77.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	5,890,710	Total Charges	34,130,788		
Fixed Assets	2,468,130	Contract Allowance	3,760,918	11.0%	
Other Assets	0	Operating Revenue	30,369,870	89.0%	
Total Assets	<u>8,358,840</u>	Operating Expense	36,232,077	119.3%	
Current Liabilities	10,063,387	Operating Margin	-5,862,207	-19.3%	
Long Term Liabilities	4,366,362	Other Income	1,170,579	3.9%	
Total Equity	<u>-6,070,909</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>8,358,840</u>	Net Profit or Loss	<u>(4,691,628)</u>	-15.4%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 5

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235450 ALLENDALE NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
ALLENDALE NURSING AND REHABILITATION COMMUNITY		12/31/2023 365 Days Submitted			
ALLENDALE, MI 49401		CR Beds 60    POS Beds 0			
OTTAWA		<b>Key Performance Ind.</b>			
WPS - MICHIGAN		Occupancy Rate		85.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				83.9	
Current Assets	9,444,929	Total Charges	8,328,799	Average Wages	18.80
Fixed Assets	322,081	Contract Allowance	1,877,259	22.5%	Skilled Nursing
Other Assets	59,461	Operating Revenue	6,451,540	77.5%	Ancillary Service
Total Assets	9,826,471	Operating Expense	7,019,604	108.8%	Current Ratio
Current Liabilities	7,884,344	Operating Margin	-568,064	-8.8%	Days to Collect
Long Term Liabilities	0	Other Income	165,784	2.6%	Avg Payment Days
Total Equity	1,942,127	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,826,471	Net Profit or Loss	(402,280)	-6.2%	Return on Equity
					-20.7%

<b>235459 ALTERCARE OF BIG RAPIDS CTR FOR REHAB &amp; NURSING CA</b>				Proprietary - Corporation	
ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		12/31/2023 365 Days Submitted			
BIG RAPIDS, MI 49307		CR Beds 100    POS Beds 0			
MECOSTA		<b>Key Performance Ind.</b>			
DUMMY FOR MEDICAID HHA		Occupancy Rate		60.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				76.6	
Current Assets	2,976,040	Total Charges	8,598,937	Average Wages	24.29
Fixed Assets	1,197,702	Contract Allowance	491,562	5.7%	Skilled Nursing
Other Assets	158,129	Operating Revenue	8,107,375	94.3%	Ancillary Service
Total Assets	4,331,871	Operating Expense	8,946,706	110.4%	Current Ratio
Current Liabilities	926,855	Operating Margin	-839,331	-10.4%	Days to Collect
Long Term Liabilities	5,306,291	Other Income	181,957	2.2%	Avg Payment Days
Total Equity	-1,901,275	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,331,871	Net Profit or Loss	(657,374)	-8.1%	Return on Equity
					34.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 6

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235102 AMBASSADOR, A VILLA CENTER</b>				Proprietary - Other	
AMBASSADOR, A VILLA CENTER		12/31/2023 365 Days Settled			
DETROIT, MI 48214		CR Beds 176 POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 176.7	
Current Assets	7,931,427	Total Charges	20,848,175	Average Wages	27.40
Fixed Assets	697,498	Contract Allowance	4,263,902	20.5% Skilled Nursing	89.8%
Other Assets	8,316,565	Operating Revenue	16,584,273	79.5% Ancillary Service	10.2%
Total Assets	16,945,490	Operating Expense	18,118,881	109.3% Current Ratio	3.6
Current Liabilities	2,216,599	Operating Margin	-1,534,608	-9.3% Days to Collect	58.4
Long Term Liabilities	9,036,587	Other Income	668,396	4.0% Avg Payment Days	44.7
Total Equity	5,692,304	Other Expense	0	0.0% Depreciation Rate	190.8%
Total Liab. and Equity	16,945,490	Net Profit or Loss	(866,212)	-5.2% Return on Equity	-15.2%
<b>235375 APPLEWOOD NURSING CENTER INC</b>				Proprietary - Corporation	
APPLEWOOD NURSING CENTER INC		12/31/2023 365 Days Submitted			
WOODHAVEN, MI 48183		CR Beds 150 POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 92.5	
Current Assets	3,459,659	Total Charges	19,289,718	Average Wages	28.49
Fixed Assets	7,483,707	Contract Allowance	3,547,770	18.4% Skilled Nursing	81.2%
Other Assets	4,444,233	Operating Revenue	15,741,948	81.6% Ancillary Service	18.8%
Total Assets	15,387,599	Operating Expense	15,454,700	98.2% Current Ratio	1.2
Current Liabilities	2,849,773	Operating Margin	287,248	1.8% Days to Collect	69.1
Long Term Liabilities	7,958,357	Other Income	3,488,639	22.2% Avg Payment Days	70.5
Total Equity	4,579,469	Other Expense	0	0.0% Depreciation Rate	17.4%
Total Liab. and Equity	15,387,599	Net Profit or Loss	3,775,887	24.0% Return on Equity	82.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 7



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235360 ARBOR MANOR CARE CENTER</b>				Proprietary - Other	
ARBOR MANOR CARE CENTER		12/31/2023 365 Days Settled			
SPRING ARBOR, MI 49283		CR Beds 122    POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		56.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    104.4	
Current Assets	3,334,585	Total Charges	8,749,933	Average Wages    23.98	
Fixed Assets	2,424,985	Contract Allowance	2,094,721	23.9%	Skilled Nursing    78.0%
Other Assets	31,425	Operating Revenue	6,655,212	76.1%	Ancillary Service    22.0%
Total Assets	<u>5,790,995</u>	Operating Expense	8,479,370	127.4%	Current Ratio    0.9
Current Liabilities	3,511,578	Operating Margin	-1,824,158	-27.4%	Days to Collect    170.2
Long Term Liabilities	2,808,206	Other Income	1,587,052	23.8%	Avg Payment Days    148.5
Total Equity	-528,789	Other Expense	0	0.0%	Depreciation Rate    7.0%
Total Liab. and Equity	<u>5,790,995</u>	Net Profit or Loss	<u>(237,106)</u>	-3.6%	Return on Equity    44.8%
<b>235584 ARGENTINE CARE CENTER</b>				Proprietary - Corporation	
ARGENTINE CARE CENTER		10/31/2023 365 Days Settled			
LINDEN, MI 48451		CR Beds 60    POS Beds 0			
GENESEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    194.8	
Current Assets	1,749,992	Total Charges	5,544,502	Average Wages    21.82	
Fixed Assets	269,214	Contract Allowance	561,057	10.1%	Skilled Nursing    88.0%
Other Assets	0	Operating Revenue	4,983,445	89.9%	Ancillary Service    12.0%
Total Assets	<u>2,019,206</u>	Operating Expense	5,618,051	112.7%	Current Ratio    1.0
Current Liabilities	1,825,159	Operating Margin	-634,606	-12.7%	Days to Collect    75.6
Long Term Liabilities	303,252	Other Income	206,858	4.2%	Avg Payment Days    20.0
Total Equity	-109,205	Other Expense	0	0.0%	Depreciation Rate    13.8%
Total Liab. and Equity	<u>2,019,206</u>	Net Profit or Loss	<u>(427,790)</u>	-8.6%	Return on Equity    391.7%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 8



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235532 ASHLEY HEALTHCARE CENTER</b>				Proprietary - Partnership	
ASHLEY HEALTHCARE CENTER		12/31/2023 365 Days Submitted			
ASHLEY, MI 48806		CR Beds 63    POS Beds 0			
GRATIOT		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		78.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				471.8	
Current Assets	556,529	Total Charges	6,122,999	Average Wages	
Fixed Assets	26,469	Contract Allowance	1,009,602	28.61	
Other Assets	0	Operating Revenue	5,113,397	16.5%	
Total Assets	582,998	Operating Expense	5,382,889	83.5%	
Current Liabilities	2,323,702	Operating Margin	-269,492	105.3%	
Long Term Liabilities	510,256	Other Income	152,126	-5.3%	
Total Equity	-2,250,960	Other Expense	0	3.0%	
Total Liab. and Equity	582,998	Net Profit or Loss	(117,366)	0.0%	
				Days to Collect	
				39.9	
				Avg Payment Days	
				117.7	
				Depreciation Rate	
				1,581.0%	
				Return on Equity	
				5.2%	

<b>235427 AUTUMN WOODS RESIDENTIAL HLTH</b>				Proprietary - Partnership	
AUTUMN WOODS RESIDENTIAL HLTH		12/31/2023 365 Days Submitted			
WARREN, MI 48093		CR Beds 293    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				119.6	
Current Assets	-5,094,739	Total Charges	34,639,637	Average Wages	
Fixed Assets	1,038,671	Contract Allowance	5,940,291	27.48	
Other Assets	18,843,412	Operating Revenue	28,699,346	17.1%	
Total Assets	14,787,344	Operating Expense	30,868,462	82.9%	
Current Liabilities	20,838,897	Operating Margin	-2,169,116	107.6%	
Long Term Liabilities	4,659,764	Other Income	1,185,942	-7.6%	
Total Equity	-10,711,317	Other Expense	0	4.1%	
Total Liab. and Equity	14,787,344	Net Profit or Loss	(983,174)	0.0%	
				Days to Collect	
				(96.5)	
				Avg Payment Days	
				39.2	
				Depreciation Rate	
				79.5%	
				Return on Equity	
				9.2%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 9

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235446 AUTUMNWOOD OF DECKERVILLE</b>		Proprietary - Corporation	
AUTUMNWOOD OF DECKERVILLE		12/31/2023 365 Days Submitted	
DECKERVILLE, MI 48427		CR Beds 84    POS Beds 0	
SANILAC		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,463,786	Total Charges	16,657,896
Fixed Assets	288,632	Contract Allowance	7,025,498
Other Assets	7,000	Operating Revenue	9,632,398
Total Assets	2,759,418	Operating Expense	9,236,358
Current Liabilities	1,425,650	Operating Margin	396,040
Long Term Liabilities	-4,814,307	Other Income	933,413
Total Equity	6,148,075	Other Expense	0
Total Liab. and Equity	2,759,418	Net Profit or Loss	1,329,453
		42.2%	Skilled Nursing
		57.8%	Ancillary Service
		95.9%	Current Ratio
		4.1%	Days to Collect
		9.7%	Avg Payment Days
		0.0%	Depreciation Rate
		13.8%	Return on Equity

<b>235438 AUTUMNWOOD OF MCBAIN</b>		Proprietary - Corporation	
AUTUMNWOOD OF MCBAIN		12/31/2023 365 Days Submitted	
MC BAIN, MI 49657		CR Beds 95    POS Beds 0	
MISSAUKEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,408,643	Total Charges	14,727,367
Fixed Assets	679,034	Contract Allowance	5,926,558
Other Assets	5,577,636	Operating Revenue	8,800,809
Total Assets	7,665,313	Operating Expense	9,235,241
Current Liabilities	2,214,699	Operating Margin	-434,432
Long Term Liabilities	2,091,715	Other Income	621,099
Total Equity	3,358,899	Other Expense	0
Total Liab. and Equity	7,665,313	Net Profit or Loss	186,667
		40.2%	Skilled Nursing
		59.8%	Ancillary Service
		104.9%	Current Ratio
		-4.9%	Days to Collect
		7.1%	Avg Payment Days
		0.0%	Depreciation Rate
		2.1%	Return on Equity

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 10

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235139 AVISTA NURSING AND REHAB</b>				Proprietary - Other	
AVISTA NURSING AND REHAB		12/31/2023 365 Days Submitted			
SAGINAW, MI 48601				CR Beds 96    POS Beds 0	
SAGINAW		<b>Key Performance Ind.</b>			
CGS (OHIO)				Occupancy Rate	85.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	85.1
Current Assets	6,154,538	Total Charges	18,363,281	Average Wages	26.56
Fixed Assets	801,585	Contract Allowance	8,391,561	45.7% Skilled Nursing	72.8%
Other Assets	0	Operating Revenue	9,971,720	54.3% Ancillary Service	27.2%
Total Assets	6,956,123	Operating Expense	9,668,877	97.0% Current Ratio	1.1
Current Liabilities	5,670,841	Operating Margin	302,843	3.0% Days to Collect	147.3
Long Term Liabilities	471,000	Other Income	539,564	5.4% Avg Payment Days	46.8
Total Equity	814,282	Other Expense	0	0.0% Depreciation Rate	34.6%
Total Liab. and Equity	6,956,123	Net Profit or Loss	842,407	8.4% Return on Equity	103.5%

<b>235033 BAY BLUFFS-EMMET CO MED CARE FAC</b>				Nonprofit - Church	
BAY BLUFFS-EMMET CO MED CARE FAC		12/31/2023 365 Days Settled			
HARBOR SPRINGS, MI 49740				CR Beds 70    POS Beds 0	
EMMET		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	175.8
Current Assets	4,575,981	Total Charges	9,693,701	Average Wages	29.20
Fixed Assets	4,370,007	Contract Allowance	454,080	4.7% Skilled Nursing	95.1%
Other Assets	-261,908	Operating Revenue	9,239,621	95.3% Ancillary Service	4.9%
Total Assets	8,684,080	Operating Expense	12,950,783	140.2% Current Ratio	3.3
Current Liabilities	1,397,751	Operating Margin	-3,711,162	-40.2% Days to Collect	35.3
Long Term Liabilities	0	Other Income	1,677,065	18.2% Avg Payment Days	32.2
Total Equity	7,286,329	Other Expense	0	0.0% Depreciation Rate	2.8%
Total Liab. and Equity	8,684,080	Net Profit or Loss	(2,034,097)	-22.0% Return on Equity	-27.9%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 11

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235044 BAY COUNTY MEDICAL CARE FACILITY</b>				Government - County	
BAY COUNTY MEDICAL CARE FACILITY      12/31/2023 365 Days Settled					
ESSEXVILLE, MI 48732				CR Beds 161    POS Beds 0	
BAY				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate      44.8%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
				Length of Stay      242.0	
Current Assets	13,383,657	Total Charges	14,539,340	Average Wages      23.41	
Fixed Assets	20,784,776	Contract Allowance	521,488	3.6%	Skilled Nursing      92.9%
Other Assets	26,908,962	Operating Revenue	14,017,852	96.4%	Ancillary Service    7.1%
Total Assets	<u>61,077,395</u>	Operating Expense	23,033,520	164.3%	Current Ratio      0.4
Current Liabilities	35,269,522	Operating Margin	-9,015,668	-64.3%	Days to Collect      310.7
Long Term Liabilities	88,260	Other Income	6,961,885	49.7%	Avg Payment Days    40.9
Total Equity	25,719,613	Other Expense	0	0.0%	Depreciation Rate    4.5%
Total Liab. and Equity	<u>61,077,395</u>	Net Profit or Loss	<u>(2,053,783)</u>	-14.7%	Return on Equity      -8.0%
<hr/>					
<b>235388 BAY SHORES SENIOR CARE AND REHAB CENTER</b>				Proprietary - Corporation	
BAY SHORES SENIOR CARE AND REHAB CENTER      12/31/2023 365 Days Submitted					
BAY CITY, MI 48706				CR Beds 126    POS Beds 0	
BAY				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      71.6%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
				Length of Stay      64.8	
Current Assets	3,119,152	Total Charges	19,154,186	Average Wages      24.81	
Fixed Assets	425,693	Contract Allowance	6,183,124	32.3%	Skilled Nursing      74.7%
Other Assets	0	Operating Revenue	12,971,062	67.7%	Ancillary Service    25.3%
Total Assets	<u>3,544,845</u>	Operating Expense	13,147,138	101.4%	Current Ratio      5.4
Current Liabilities	581,910	Operating Margin	-176,076	-1.4%	Days to Collect      41.9
Long Term Liabilities	0	Other Income	648,648	5.0%	Avg Payment Days    32.3
Total Equity	2,962,935	Other Expense	0	0.0%	Depreciation Rate    57.9%
Total Liab. and Equity	<u>3,544,845</u>	Net Profit or Loss	<u>472,572</u>	3.6%	Return on Equity      15.9%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 12

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235144 BAYSIDE VILLAGE</b>				Nonprofit - Church	
BAYSIDE VILLAGE		9/30/2023 365 Days Settled			
L' ANSE, MI 49946		CR Beds 59    POS Beds 0			
BARAGA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				369.3	
Current Assets	1,017,984	Total Charges	7,577,157	Average Wages	
Fixed Assets	342,043	Contract Allowance	1,912,113	23.18	
Other Assets	0	Operating Revenue	5,665,044	74.7%	
Total Assets	1,360,027	Operating Expense	6,285,918	25.2%	
Current Liabilities	1,507,236	Operating Margin	-620,874	74.8%	
Long Term Liabilities	0	Other Income	189,223	111.0%	
Total Equity	-147,209	Other Expense	0	-11.0%	
Total Liab. and Equity	1,360,027	Net Profit or Loss	(431,651)	3.3%	
				0.0%	
				-7.6%	
				293.2%	
<b>235633 BEACON HILL AT EASTGATE</b>				Nonprofit - Other	
BEACON HILL AT EASTGATE		3/31/2023 365 Days Settled			
GRAND RAPIDS, MI 49506		CR Beds 337    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				666.2	
Current Assets	14,294,566	Total Charges	20,260,872	Average Wages	
Fixed Assets	74,597,617	Contract Allowance	1,370,076	23.70	
Other Assets	9,069,682	Operating Revenue	18,890,796	22.2%	
Total Assets	97,961,865	Operating Expense	22,317,095	6.8%	
Current Liabilities	24,167,852	Operating Margin	-3,426,299	93.2%	
Long Term Liabilities	87,709,338	Other Income	2,509,946	118.1%	
Total Equity	-13,915,325	Other Expense	0	-18.1%	
Total Liab. and Equity	97,961,865	Net Profit or Loss	(916,353)	13.3%	
				0.0%	
				-4.9%	
				6.6%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 13

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235475 BEACONSHIRE NURSING CENTRE</b>		Proprietary - Partnership	
BEACONSHIRE NURSING CENTRE		12/31/2023 365 Days Submitted	
DETROIT, MI 48219		CR Beds 99    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate    83.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,301,636	Total Charges	16,653,070
Fixed Assets	1,308,829	Contract Allowance	9,404,097    56.5%
Other Assets	59,512	Operating Revenue	7,248,973    43.5%
Total Assets	4,669,977	Operating Expense	8,262,106    114.0%
Current Liabilities	2,219,643	Operating Margin	-1,013,133    -14.0%
Long Term Liabilities	2,857,714	Other Income	1,704,948    23.5%
Total Equity	-407,380	Other Expense	0    0.0%
Total Liab. and Equity	4,669,977	Net Profit or Loss	691,815    9.5%

<b>235462 BEAUMONT REHAB &amp; CONTINUING CARE FARMINGTON HILLS</b>		Nonprofit - Other	
BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS		12/31/2023 365 Days Submitted	
FARMINGTON HILLS, MI 48336		CR Beds 179    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate    40.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	5,048,085	Total Charges	12,164,385
Fixed Assets	7,074,997	Contract Allowance	2,021,614    16.6%
Other Assets	0	Operating Revenue	10,142,771    83.4%
Total Assets	12,123,082	Operating Expense	15,200,702    149.9%
Current Liabilities	12,123,082	Operating Margin	-5,057,931    -49.9%
Long Term Liabilities	0	Other Income	575,689    5.7%
Total Equity	0	Other Expense	0    0.0%
Total Liab. and Equity	12,123,082	Net Profit or Loss	(4,527,121)    -44.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 14

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235502 BEAUMONT REHABILITATION &amp; CONTINUING CARE DEARBORN</b>		Nonprofit - Other	
BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN		12/31/2023 365 Days Submitted	
DEARBORN, MI 48120		CR Beds 528    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	44.3%
		Length of Stay	142.7
		Average Wages	35.21
		Skilled Nursing	60.9%
		Ancillary Service	4.7%
		Current Ratio	1.0
		Days to Collect	37.1
		Avg Payment Days	34.7
		Depreciation Rate	6.5%
		Return on Equity	6.3%

  

Balance Sheet		Income Statement	
Current Assets	9,873,018	Total Charges	21,724,660
Fixed Assets	19,305,083	Contract Allowance	4,547,232
Other Assets	76,732,001	Operating Revenue	17,177,428
Total Assets	105,910,102	Operating Expense	22,958,508
Current Liabilities	10,166,238	Operating Margin	-5,781,080
Long Term Liabilities	12,448,758	Other Income	11,017,415
Total Equity	83,295,106	Other Expense	0
Total Liab. and Equity	105,910,102	Net Profit or Loss	5,236,335

<b>235470 BELLBROOK</b>		Nonprofit - Church	
BELLBROOK		6/30/2023 365 Days Settled	
ROCHESTER HILLS, MI 48307		CR Beds 120    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.6%
		Length of Stay	76.4
		Average Wages	25.25
		Skilled Nursing	28.2%
		Ancillary Service	28.8%
		Current Ratio	27.0
		Days to Collect	871.2
		Avg Payment Days	28.0
		Depreciation Rate	2.3%
		Return on Equity	-0.9%

  

Balance Sheet		Income Statement	
Current Assets	36,042,872	Total Charges	21,033,498
Fixed Assets	7,924,173	Contract Allowance	5,956,266
Other Assets	38,825	Operating Revenue	15,077,232
Total Assets	44,005,870	Operating Expense	16,109,824
Current Liabilities	1,334,631	Operating Margin	-1,032,592
Long Term Liabilities	4,777,761	Other Income	709,058
Total Equity	37,893,478	Other Expense	0
Total Liab. and Equity	44,005,870	Net Profit or Loss	(323,534)

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 15



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235376 BELLE FOUNTAIN NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
BELLE FOUNTAIN NURSING & REHABILITATION CENTER		9/30/2023 365 Days Settled			
RIVERVIEW, MI 48192				CR Beds 91    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    87.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    26.6	
Current Assets	8,439,781	Total Charges	13,633,989	Average Wages    25.59	
Fixed Assets	429,712	Contract Allowance	440,781	3.2% Skilled Nursing    68.9%	
Other Assets	0	Operating Revenue	13,193,208	96.8% Ancillary Service    31.1%	
Total Assets	8,869,493	Operating Expense	12,236,990	92.8% Current Ratio    2.9	
Current Liabilities	2,940,303	Operating Margin	956,218	7.2% Days to Collect    44.5	
Long Term Liabilities	0	Other Income	628,404	4.8% Avg Payment Days    16.9	
Total Equity	5,929,190	Other Expense	0	0.0% Depreciation Rate    125.9%	
Total Liab. and Equity	8,869,493	Net Profit or Loss	1,584,622	12.0% Return on Equity    26.7%	
<b>235651 BISHOP NOA HOME FOR SENIOR CITIZENS</b>				Nonprofit - Church	
BISHOP NOA HOME FOR SENIOR CITIZENS		6/30/2023 365 Days Settled			
ESCANABA, MI 49829				CR Beds 109    POS Beds 0	
DELTA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    58.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    350.0	
Current Assets	3,812,644	Total Charges	6,785,620	Average Wages    22.25	
Fixed Assets	3,689,221	Contract Allowance	589,943	8.7% Skilled Nursing    81.7%	
Other Assets	2,531,052	Operating Revenue	6,195,677	91.3% Ancillary Service    5.3%	
Total Assets	10,032,917	Operating Expense	7,859,605	126.9% Current Ratio    5.1	
Current Liabilities	744,641	Operating Margin	-1,663,928	-26.9% Days to Collect    154.8	
Long Term Liabilities	2,304,483	Other Income	1,185,409	19.1% Avg Payment Days    34.6	
Total Equity	6,983,793	Other Expense	0	0.0% Depreciation Rate    2.3%	
Total Liab. and Equity	10,032,917	Net Profit or Loss	(478,519)	-7.7% Return on Equity    -6.9%	

Submitted Rpts

8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 16

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235289 BORGESS GARDENS</b>				Nonprofit - Church	
BORGESS GARDENS		6/30/2023 365 Days Settled			
KALAMAZOO, MI 49048				CR Beds 101    POS Beds 0	
KALAMAZOO				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            73.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              36.0	
Current Assets	1,937,953	Total Charges	13,333,004	Average Wages              32.50	
Fixed Assets	7,396,232	Contract Allowance	3,535,039	26.5%	Skilled Nursing            78.4%
Other Assets	0	Operating Revenue	9,797,965	73.5%	Ancillary Service        21.6%
Total Assets	9,334,185	Operating Expense	12,746,402	130.1%	Current Ratio              4.0
Current Liabilities	488,021	Operating Margin	-2,948,437	-30.1%	Days to Collect            71.1
Long Term Liabilities	1,063,481	Other Income	152,181	1.6%	Avg Payment Days        7.7
Total Equity	7,782,683	Other Expense	0	0.0%	Depreciation Rate        3.7%
Total Liab. and Equity	9,334,185	Net Profit or Loss	(2,796,256)	-28.5%	Return on Equity          -35.9%
<b>235526 BOULDER PARK TERRACE</b>				Nonprofit - Other	
BOULDER PARK TERRACE		9/30/2023 365 Days Settled			
CHARLEVOIX, MI 49720				CR Beds 72    POS Beds 0	
CHARLEVOIX				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            87.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              136.4	
Current Assets	6,430,057	Total Charges	9,581,252	Average Wages              24.93	
Fixed Assets	3,086,722	Contract Allowance	1,622,314	16.9%	Skilled Nursing            86.7%
Other Assets	0	Operating Revenue	7,958,938	83.1%	Ancillary Service        13.3%
Total Assets	9,516,779	Operating Expense	8,495,799	106.7%	Current Ratio              9.5
Current Liabilities	676,079	Operating Margin	-536,861	-6.7%	Days to Collect            50.9
Long Term Liabilities	0	Other Income	1,133,947	14.2%	Avg Payment Days        29.0
Total Equity	8,840,700	Other Expense	0	0.0%	Depreciation Rate        3.9%
Total Liab. and Equity	9,516,779	Net Profit or Loss	597,086	7.5%	Return on Equity          6.8%

Submitted Rpts

8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 17

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235498 BOULEVARD TEMPLE CARE CENTER, LLC</b>		Proprietary - Corporation	
BOULEVARD TEMPLE CARE CENTER, LLC    12/31/2023 365 Days Submitted			
DETROIT, MI 48208		CR Beds 124    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	79.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,515,707	Total Charges	20,982,478
Fixed Assets	2,140,339	Contract Allowance	7,830,748
Other Assets	11,695	Operating Revenue	13,151,730
Total Assets	4,667,741	Operating Expense	13,895,582
Current Liabilities	2,309,129	Operating Margin	-743,852
Long Term Liabilities	-2,138,073	Other Income	1,329,171
Total Equity	4,496,685	Other Expense	0
Total Liab. and Equity	4,667,741	Net Profit or Loss	585,319
		37.3%	Skilled Nursing    87.3%
		62.7%	Ancillary Service    12.7%
		105.7%	Current Ratio    1.1
		-5.7%	Days to Collect    123.3
		10.1%	Avg Payment Days    3.5
		0.0%	Depreciation Rate    31.5%
		4.5%	Return on Equity    13.0%

<b>235184 BRIARWOOD NURSING AND REHAB</b>		Nonprofit - Other	
BRIARWOOD NURSING AND REHAB    3/14/2023 318 Days Settled			
FLINT, MI 48506		4/30/2023 47 Days Settled	
GENESEE		CR Beds 117    POS Beds 0	
CGS (OHIO)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	579,928	Total Charges	13,051,749
Fixed Assets	1,662,251	Contract Allowance	3,070,248
Other Assets	0	Operating Revenue	9,981,501
Total Assets	2,242,179	Operating Expense	10,685,447
Current Liabilities	2,054,682	Operating Margin	-703,946
Long Term Liabilities	0	Other Income	418,754
Total Equity	187,497	Other Expense	0
Total Liab. and Equity	2,242,179	Net Profit or Loss	(286,588)
		23.5%	Skilled Nursing    75.8%
		76.5%	Ancillary Service    24.2%
		107.1%	Current Ratio    0.3
		-7.1%	Days to Collect    (16.0)
		4.2%	Avg Payment Days    70.5
		0.0%	Depreciation Rate    9.5%
		-2.9%	Return on Equity    -152.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 18

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235184 BRIARWOOD NURSING AND REHAB</b>		Proprietary - Corporation	
BRIARWOOD NURSING AND REHAB		3/14/2023 318 Days Settled	
FLINT, MI 48506		4/30/2023 47 Days Settled	
GENESEE		CR Beds 117    POS Beds 0	
CGS (OHIO)		<b>Key Performance Ind.</b>	
		Occupancy Rate	68.8%
		Length of Stay	46.1
		Average Wages	19.82
		35.1% Skilled Nursing	74.2%
		64.9% Ancillary Service	25.8%
		91.5% Current Ratio	1.0
		8.5% Days to Collect	241.0
		0.8% Avg Payment Days	117.5
		0.0% Depreciation Rate	22.9%
		9.2% Return on Equity	22.1%

  

Balance Sheet		Income Statement			
Current Assets	3,343,568	Total Charges	5,904,967		
Fixed Assets	1,639,668	Contract Allowance	2,072,230	35.1%	
Other Assets	22,033	Operating Revenue	3,832,737	64.9%	
Total Assets	5,005,269	Operating Expense	3,507,667	91.5%	
Current Liabilities	3,401,868	Operating Margin	325,070	8.5%	
Long Term Liabilities	0	Other Income	29,224	0.8%	
Total Equity	1,603,401	Other Expense	0	0.0%	
Total Liab. and Equity	5,005,269	Net Profit or Loss	354,294	9.2%	

<b>235245 BRITTANY MANOR</b>		Proprietary - Corporation	
BRITTANY MANOR		12/31/2023 365 Days Submitted	
MIDLAND, MI 48642		CR Beds 150    POS Beds 0	
MIDLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	54.8%
		Length of Stay	63.0
		Average Wages	27.02
		39.6% Skilled Nursing	75.8%
		60.4% Ancillary Service	24.2%
		116.2% Current Ratio	0.4
		-16.2% Days to Collect	98.4
		12.9% Avg Payment Days	10.2
		0.0% Depreciation Rate	173.0%
		-3.3% Return on Equity	24.9%

  

Balance Sheet		Income Statement			
Current Assets	1,746,991	Total Charges	20,316,461		
Fixed Assets	501,131	Contract Allowance	8,042,739	39.6%	
Other Assets	12,548,705	Operating Revenue	12,273,722	60.4%	
Total Assets	14,796,827	Operating Expense	14,263,995	116.2%	
Current Liabilities	4,413,216	Operating Margin	-1,990,273	-16.2%	
Long Term Liabilities	12,027,081	Other Income	1,580,332	12.9%	
Total Equity	-1,643,470	Other Expense	0	0.0%	
Total Liab. and Equity	14,796,827	Net Profit or Loss	(409,941)	-3.3%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 19

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235434 BRONSON COMMONS</b>				Nonprofit - Other	
BRONSON COMMONS		12/31/2023 365 Days Submitted			
MATTAWAN, MI 49071		CR Beds 100    POS Beds 0			
VAN BUREN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				42.9	
Current Assets	2,955,443	Total Charges	15,413,631	Average Wages	20.99
Fixed Assets	13,375,886	Contract Allowance	3,880,459	25.2%	Skilled Nursing
Other Assets	183,018	Operating Revenue	11,533,172	74.8%	Ancillary Service
Total Assets	16,514,347	Operating Expense	16,928,523	146.8%	Current Ratio
Current Liabilities	563,016	Operating Margin	-5,395,351	-46.8%	Days to Collect
Long Term Liabilities	14,962,933	Other Income	6,046,572	52.4%	Avg Payment Days
Total Equity	988,398	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	16,514,347	Net Profit or Loss	561,221	4.9%	Return on Equity
					56.8%
<b>235236 BURCHAM HILLS RETIREMENT CTR</b>				Nonprofit - Other	
BURCHAM HILLS RETIREMENT CTR		6/30/2023 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 426    POS Beds 0			
INGHAM		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		53.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				139.5	
Current Assets	12,662,887	Total Charges	29,341,522	Average Wages	23.20
Fixed Assets	37,896,942	Contract Allowance	3,245,486	11.1%	Skilled Nursing
Other Assets	4,027,233	Operating Revenue	26,096,036	88.9%	Ancillary Service
Total Assets	54,587,062	Operating Expense	31,312,864	120.0%	Current Ratio
Current Liabilities	3,596,379	Operating Margin	-5,216,828	-20.0%	Days to Collect
Long Term Liabilities	42,242,601	Other Income	1,909,656	7.3%	Avg Payment Days
Total Equity	8,748,082	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	54,587,062	Net Profit or Loss	(3,307,172)	-12.7%	Return on Equity
					-37.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 20

# SNF Profile Report - 2023

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235237 CALHOUN COUNTY MEDICAL CARE FACILITY				Government - County	
CALHOUN COUNTY MEDICAL CARE FACILITY		12/31/2023 365 Days Settled			
BATTLE CREEK, MI 49014		CR Beds 120 POS Beds 0			
CALHOUN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.6%		
		Length of Stay	467.5		
		Average Wages	27.47		
		Skilled Nursing	83.7%		
		Ancillary Service	16.3%		
		Current Ratio	2.7		
		Days to Collect	134.2		
		Avg Payment Days	28.0		
		Depreciation Rate	2.6%		
		Return on Equity	-4.4%		
Balance Sheet		Income Statement			
Current Assets	7,874,927	Total Charges	15,560,339		
Fixed Assets	11,213,549	Contract Allowance	2,461,584	15.8%	
Other Assets	2,930,822	Operating Revenue	13,098,755	84.2%	
Total Assets	22,019,298	Operating Expense	16,304,646	124.5%	
Current Liabilities	2,949,636	Operating Margin	-3,205,891	-24.5%	
Long Term Liabilities	1,961,287	Other Income	2,453,107	18.7%	
Total Equity	17,108,375	Other Expense	0	0.0%	
Total Liab. and Equity	22,019,298	Net Profit or Loss	(752,784)	-5.7%	

235031 CANAL VIEW - HOUGHTON COUNTY				Government - County	
CANAL VIEW - HOUGHTON COUNTY		9/30/2023 365 Days Settled			
HANCOCK, MI 49930		CR Beds 197 POS Beds 0			
HOUGHTON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	61.7%		
		Length of Stay	321.7		
		Average Wages	24.45		
		Skilled Nursing	90.1%		
		Ancillary Service	9.9%		
		Current Ratio	5.8		
		Days to Collect	75.8		
		Avg Payment Days	30.7		
		Depreciation Rate	3.8%		
		Return on Equity	-12.5%		
Balance Sheet		Income Statement			
Current Assets	23,368,355	Total Charges	19,932,119		
Fixed Assets	11,002,977	Contract Allowance	2,023,152	10.2%	
Other Assets	1,010,537	Operating Revenue	17,908,967	89.8%	
Total Assets	35,381,869	Operating Expense	25,776,907	143.9%	
Current Liabilities	3,996,757	Operating Margin	-7,867,940	-43.9%	
Long Term Liabilities	702,293	Other Income	4,026,322	22.5%	
Total Equity	30,682,819	Other Expense	0	0.0%	
Total Liab. and Equity	35,381,869	Net Profit or Loss	(3,841,618)	-21.5%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 21

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235555 CANTERBURY ON THE LAKE</b>				Nonprofit - Church	
CANTERBURY ON THE LAKE		6/30/2023 365 Days Settled			
WATERFORD, MI 48329		CR Beds 128    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.3%	
		Length of Stay		62.4	
		Average Wages		28.53	
		Skilled Nursing		53.5%	
		Ancillary Service		16.6%	
		Current Ratio		0.7	
		Days to Collect		34.3	
		Avg Payment Days		57.0	
		Depreciation Rate		5.9%	
		Return on Equity		34.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,609,621	Total Charges	23,237,004		
Fixed Assets	17,317,956	Contract Allowance	3,394,830	14.6%	
Other Assets	5,464,083	Operating Revenue	19,842,174	85.4%	
Total Assets	26,391,660	Operating Expense	25,870,968	130.4%	
Current Liabilities	5,191,669	Operating Margin	-6,028,794	-30.4%	
Long Term Liabilities	32,903,288	Other Income	1,989,052	10.0%	
Total Equity	-11,703,297	Other Expense	0	0.0%	
Total Liab. and Equity	26,391,660	Net Profit or Loss	(4,038,644)	-20.4%	

<b>235599 CARRIAGE HOUSE NURSING AND REHAB</b>				Proprietary - Corporation	
CARRIAGE HOUSE NURSING AND REHAB		12/31/2023 365 Days Submitted			
BAY CITY, MI 48706		CR Beds 120    POS Beds 0			
BAY		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		72.0%	
		Length of Stay		74.9	
		Average Wages		26.87	
		Skilled Nursing		74.4%	
		Ancillary Service		25.6%	
		Current Ratio		1.4	
		Days to Collect		92.0	
		Avg Payment Days		37.9	
		Depreciation Rate		393.0%	
		Return on Equity		19.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	8,199,023	Total Charges	19,725,810		
Fixed Assets	287,845	Contract Allowance	8,961,718	45.4%	
Other Assets	34,784	Operating Revenue	10,764,092	54.6%	
Total Assets	8,521,652	Operating Expense	11,562,028	107.4%	
Current Liabilities	6,064,307	Operating Margin	-797,936	-7.4%	
Long Term Liabilities	450,000	Other Income	1,191,085	11.1%	
Total Equity	2,007,345	Other Expense	0	0.0%	
Total Liab. and Equity	8,521,652	Net Profit or Loss	393,149	3.7%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 22



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235352 CASS COUNTY MEDICAL CARE FACIL</b>				Government - County	
CASS COUNTY MEDICAL CARE FACIL		9/30/2023 365 Days Settled			
CASSOPOLIS, MI 49031		CR Beds 132 POS Beds 0			
CASS		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		50.9%	
		Length of Stay		111.5	
		Average Wages		33.16	
		Skilled Nursing		73.4%	
		Ancillary Service		26.6%	
		Current Ratio		2.7	
		Days to Collect		118.9	
		Avg Payment Days		22.3	
		Depreciation Rate		0.0%	
		Return on Equity		-11.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	5,914,655	Total Charges	14,356,915		
Fixed Assets	816,716	Contract Allowance	2,783,615	19.4%	
Other Assets	790,594	Operating Revenue	11,573,300	80.6%	
Total Assets	<u>7,521,965</u>	Operating Expense	14,275,592	123.3%	
Current Liabilities	2,169,868	Operating Margin	-2,702,292	-23.3%	
Long Term Liabilities	0	Other Income	2,078,184	18.0%	
Total Equity	<u>5,352,097</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,521,965</u>	Net Profit or Loss	<u>(624,108)</u>	-5.4%	

<b>235361 CHALET OF NILES, LLC</b>				Proprietary - Corporation	
CHALET OF NILES, LLC		12/31/2023 365 Days Submitted			
NILES, MI 49120		CR Beds 100 POS Beds 0			
BERRIEN		<b>Key Performance Ind.</b>			
Novitas MD		Occupancy Rate		39.1%	
		Length of Stay		1,189.5	
		Average Wages		25.74	
		Skilled Nursing		84.7%	
		Ancillary Service		15.3%	
		Current Ratio		1.1	
		Days to Collect		230.0	
		Avg Payment Days		101.2	
		Depreciation Rate		74.4%	
		Return on Equity		-319.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,795,638	Total Charges	3,443,178		
Fixed Assets	582,387	Contract Allowance	505,782	14.7%	
Other Assets	0	Operating Revenue	2,937,396	85.3%	
Total Assets	<u>2,378,025</u>	Operating Expense	5,784,435	196.9%	
Current Liabilities	1,594,778	Operating Margin	-2,847,039	-96.9%	
Long Term Liabilities	0	Other Income	348,149	11.9%	
Total Equity	<u>783,247</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,378,025</u>	Net Profit or Loss	<u>(2,498,890)</u>	-85.1%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 23

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235021 CHELSEA RETIREMENT COMMUNITY</b>				Nonprofit - Church	
CHELSEA RETIREMENT COMMUNITY		6/30/2023 365 Days Settled			
CHELSEA, MI 48118		CR Beds 257    POS Beds 0			
WASHTENAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.1%	
		Length of Stay		114.4	
		Average Wages		29.98	
		Skilled Nursing		53.5%	
		Ancillary Service		7.2%	
		Current Ratio		2.6	
		Days to Collect		369.4	
		Avg Payment Days		9.1	
		Depreciation Rate		3.8%	
		Return on Equity		-0.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	49,234,208	Total Charges	23,440,224		
Fixed Assets	64,335,219	Contract Allowance	-9,760,969	-41.6%	
Other Assets	1,789,592	Operating Revenue	33,201,193	141.6%	
Total Assets	115,359,019	Operating Expense	37,607,915	113.3%	
Current Liabilities	19,000,974	Operating Margin	-4,406,722	-13.3%	
Long Term Liabilities	26,060,897	Other Income	3,759,617	11.3%	
Total Equity	70,297,148	Other Expense	0	0.0%	
Total Liab. and Equity	115,359,019	Net Profit or Loss	(647,105)	-1.9%	
<hr/>					
<b>235228 CHERRY HILL FOR NURSING AND REHABILITATION</b>				Proprietary - Partnership	
CHERRY HILL FOR NURSING AND REHABILITATION		12/31/2023 365 Days Submitted			
WESTLAND, MI 48185		CR Beds 127    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		78.8%	
		Length of Stay		166.8	
		Average Wages		27.48	
		Skilled Nursing		81.5%	
		Ancillary Service		18.5%	
		Current Ratio		2.6	
		Days to Collect		50.7	
		Avg Payment Days		32.6	
		Depreciation Rate		30.0%	
		Return on Equity		-6.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,708,043	Total Charges	15,526,190		
Fixed Assets	2,270,841	Contract Allowance	5,571,485	35.9%	
Other Assets	0	Operating Revenue	9,954,705	64.1%	
Total Assets	5,978,884	Operating Expense	10,010,300	100.6%	
Current Liabilities	1,423,786	Operating Margin	-55,595	-0.6%	
Long Term Liabilities	7,909,387	Other Income	267,206	2.7%	
Total Equity	-3,354,289	Other Expense	0	0.0%	
Total Liab. and Equity	5,978,884	Net Profit or Loss	211,611	2.1%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 24

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235656 CHRISTIAN CARE NURSING CENTER</b>				Nonprofit - Church	
CHRISTIAN CARE NURSING CENTER		12/31/2023 365 Days Submitted			
MUSKEGON, MI 49442		CR Beds 70    POS Beds 0			
MUSKEGON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				247.0	
Current Assets	769,288	Total Charges	5,996,174	Average Wages	
				27.78	
Fixed Assets	3,732,646	Contract Allowance	818,757	13.7%	Skilled Nursing
					71.1%
Other Assets	30,244	Operating Revenue	5,177,417	86.3%	Ancillary Service
					6.9%
Total Assets	4,532,178	Operating Expense	7,257,075	140.2%	Current Ratio
					1.4
Current Liabilities	558,537	Operating Margin	-2,079,658	-40.2%	Days to Collect
					51.0
Long Term Liabilities	4,171,915	Other Income	700,551	13.5%	Avg Payment Days
					28.1
Total Equity	-198,274	Other Expense	0	0.0%	Depreciation Rate
					6.9%
Total Liab. and Equity	4,532,178	Net Profit or Loss	(1,379,107)	-26.6%	Return on Equity
					695.6%

<b>235244 CHRISTIAN PARK HEALTH CARE CENTER</b>				Proprietary - Corporation	
CHRISTIAN PARK HEALTH CARE CENTER		12/31/2023 365 Days Submitted			
ESCANABA, MI 49829		CR Beds 99    POS Beds 0			
DELTA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				208.2	
Current Assets	1,642,070	Total Charges	13,759,473	Average Wages	
				22.37	
Fixed Assets	412,863	Contract Allowance	5,812,262	42.2%	Skilled Nursing
					81.9%
Other Assets	4,855,659	Operating Revenue	7,947,211	57.8%	Ancillary Service
					18.1%
Total Assets	6,910,592	Operating Expense	8,790,203	110.6%	Current Ratio
					0.9
Current Liabilities	1,900,154	Operating Margin	-842,992	-10.6%	Days to Collect
					116.2
Long Term Liabilities	-265,499	Other Income	525,810	6.6%	Avg Payment Days
					18.1
Total Equity	5,275,937	Other Expense	0	0.0%	Depreciation Rate
					97.6%
Total Liab. and Equity	6,910,592	Net Profit or Loss	(317,182)	-4.0%	Return on Equity
					-6.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 25

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235179 CHRISTIAN PARK VILLAGE</b>				Proprietary - Corporation	
CHRISTIAN PARK VILLAGE		12/31/2023 365 Days Submitted			
ESCANABA, MI 49829		CR Beds 59		POS Beds 0	
DELTA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 142.5	
Current Assets	67,566	Total Charges	10,652,361	Average Wages	23.01
Fixed Assets	322,231	Contract Allowance	4,693,894	44.1%	Skilled Nursing 74.0%
Other Assets	3,392,800	Operating Revenue	5,958,467	55.9%	Ancillary Service 26.0%
Total Assets	<u>3,782,597</u>	Operating Expense	6,445,049	108.2%	Current Ratio 0.1
Current Liabilities	1,171,423	Operating Margin	-486,582	-8.2%	Days to Collect 56.5
Long Term Liabilities	1,332,947	Other Income	254,734	4.3%	Avg Payment Days 14.4
Total Equity	<u>1,278,227</u>	Other Expense	0	0.0%	Depreciation Rate 108.6%
Total Liab. and Equity	<u>3,782,597</u>	Net Profit or Loss	<u>(231,848)</u>	-3.9%	Return on Equity -18.1%
<b>235164 COREWELL HEALTH REHAB &amp; NSG CTR - PINE RIDGE</b>				Nonprofit - Other	
COREWELL HEALTH REHAB & NSG CTR - PINE RIDGE		12/31/2023 365 Days Settled			
STEVENSVILLE, MI 49127		CR Beds 111		POS Beds 0	
BERRIEN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 89.9	
Current Assets	1,436,292	Total Charges	17,267,000	Average Wages	30.39
Fixed Assets	7,466,476	Contract Allowance	4,822,830	27.9%	Skilled Nursing 76.7%
Other Assets	0	Operating Revenue	12,444,170	72.1%	Ancillary Service 23.3%
Total Assets	<u>8,902,768</u>	Operating Expense	14,063,203	113.0%	Current Ratio 0.2
Current Liabilities	6,481,729	Operating Margin	-1,619,033	-13.0%	Days to Collect 43.9
Long Term Liabilities	0	Other Income	409,324	3.3%	Avg Payment Days 2.8
Total Equity	<u>2,421,039</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>8,902,768</u>	Net Profit or Loss	<u>(1,209,709)</u>	-9.7%	Return on Equity -50.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 26

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235035 COREWELL HEALTH REHAB &amp; NURSING CENTER - KENTRIDGE</b>				Nonprofit - Other	
COREWELL HEALTH REHAB & NURSING CENTER - KENTRIDGE				12/31/2023 365 Days Settled	
GRAND RAPIDS, MI 49508				CR Beds 165 POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	165.9
Current Assets	3,166,417	Total Charges	30,872,213	Average Wages	31.57
Fixed Assets	22,649,251	Contract Allowance	9,005,878	29.2%	Skilled Nursing 87.8%
Other Assets	2,447	Operating Revenue	21,866,335	70.8%	Ancillary Service 12.2%
Total Assets	25,818,115	Operating Expense	24,375,505	111.5%	Current Ratio 0.2
Current Liabilities	20,533,838	Operating Margin	-2,509,170	-11.5%	Days to Collect 54.5
Long Term Liabilities	975	Other Income	538,289	2.5%	Avg Payment Days 6.0
Total Equity	5,283,302	Other Expense	0	0.0%	Depreciation Rate 2.3%
Total Liab. and Equity	25,818,115	Net Profit or Loss	(1,970,881)	-9.0%	Return on Equity -37.3%
<hr/>					
<b>235731 COREWELL HEALTH REHAB &amp; NURSING CTR - LEFFINGWELL</b>				Nonprofit - Other	
COREWELL HEALTH REHAB & NURSING CTR - LEFFINGWELL				12/31/2023 244 Days Submitted	
GRAND RAPIDS, MI 49525				CR Beds 80 POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate	39.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	34.0
Current Assets	1,465,767	Total Charges	6,996,330	Average Wages	33.05
Fixed Assets	26,184,055	Contract Allowance	3,845,582	55.0%	Skilled Nursing 74.0%
Other Assets	0	Operating Revenue	3,150,748	45.0%	Ancillary Service 26.0%
Total Assets	27,649,822	Operating Expense	7,974,377	253.1%	Current Ratio 10.1
Current Liabilities	145,101	Operating Margin	-4,823,629	-153.1%	Days to Collect 112.8
Long Term Liabilities	0	Other Income	54,805	1.7%	Avg Payment Days 6.1
Total Equity	27,504,721	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	27,649,822	Net Profit or Loss	(4,768,824)	-151.4%	Return on Equity -17.3%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 27

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235574 COUNTRYSIDE CARE CENTER</b>				Proprietary - Corporation	
COUNTRYSIDE CARE CENTER		12/31/2023 365 Days Submitted			
JACKSON, MI 49203		CR Beds 76    POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		62.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				100.7	
Current Assets	3,113,542	Total Charges	7,006,180	Average Wages	
				25.87	
Fixed Assets	776,632	Contract Allowance	856,511	12.2%	Skilled Nursing
					83.4%
Other Assets	0	Operating Revenue	6,149,669	87.8%	Ancillary Service
					16.6%
Total Assets	3,890,174	Operating Expense	8,132,880	132.2%	Current Ratio
					4.8
Current Liabilities	644,981	Operating Margin	-1,983,211	-32.2%	Days to Collect
					92.8
Long Term Liabilities	3,635,028	Other Income	21,725	0.4%	Avg Payment Days
					27.9
Total Equity	-389,835	Other Expense	0	0.0%	Depreciation Rate
					20.5%
Total Liab. and Equity	3,890,174	Net Profit or Loss	(1,961,486)	-31.9%	Return on Equity
					503.2%

  

<b>235456 COURTNEY MANOR</b>				Proprietary - Corporation	
COURTNEY MANOR		12/31/2023 365 Days Submitted			
BAD AXE, MI 48413		CR Beds 125    POS Beds 0			
HURON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				141.1	
Current Assets	-496,408	Total Charges	19,670,537	Average Wages	
				23.61	
Fixed Assets	458,875	Contract Allowance	8,840,649	44.9%	Skilled Nursing
					77.3%
Other Assets	6,319,703	Operating Revenue	10,829,888	55.1%	Ancillary Service
					22.7%
Total Assets	6,282,170	Operating Expense	11,271,497	104.1%	Current Ratio
					(0.4)
Current Liabilities	1,345,487	Operating Margin	-441,609	-4.1%	Days to Collect
					39.7
Long Term Liabilities	-6,465,749	Other Income	412,713	3.8%	Avg Payment Days
					1.0
Total Equity	11,402,432	Other Expense	0	0.0%	Depreciation Rate
					85.3%
Total Liab. and Equity	6,282,170	Net Profit or Loss	(28,896)	-0.3%	Return on Equity
					-0.3%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 28

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235614 COVENANT VILLAGE OF THE GREAT LAKES</b>				Nonprofit - Other	
COVENANT VILLAGE OF THE GREAT LAKES		9/30/2023 365 Days Settled			
GRAND RAPIDS, MI 49504		CR Beds 37    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.4%	
		Length of Stay		183.9	
		Average Wages		27.64	
		25.2% Skilled Nursing		78.5%	
		74.8% Ancillary Service		21.5%	
		120.7% Current Ratio		14.9	
		-20.7% Days to Collect		43.8	
		2.6% Avg Payment Days		2.5	
		0.0% Depreciation Rate		10.1%	
		-18.2% Return on Equity		18.9%	
<hr/>					
<b>235256 DIMONDALE NURSING CARE CENTER</b>				Proprietary - Corporation	
DIMONDALE NURSING CARE CENTER		12/31/2023 365 Days Submitted			
DIMONDALE, MI 48821		CR Beds 150    POS Beds 0			
EATON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.2%	
		Length of Stay		100.9	
		Average Wages		27.65	
		28.2% Skilled Nursing		86.0%	
		71.8% Ancillary Service		14.0%	
		101.4% Current Ratio		(8.8)	
		-1.4% Days to Collect		41.7	
		5.2% Avg Payment Days		32.1	
		0.0% Depreciation Rate		16.0%	
		3.8% Return on Equity		-8.5%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 29



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235724 DJ JACOBETTI HOME FOR VETERANS</b>				Nonprofit - Church	
DJ JACOBETTI HOME FOR VETERANS				9/30/2023 365 Days Settled	
MARQUETTE, MI 49855				CR Beds 129 POS Beds 0	
MARQUETTE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 84.2%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	0	Total Charges	12,682,948	Average Wages	31.22
Fixed Assets	150,732	Contract Allowance	7,399,919	58.3%	Skilled Nursing 57.9%
Other Assets	29,375	Operating Revenue	5,283,029	41.7%	Ancillary Service 0.3%
Total Assets	180,107	Operating Expense	23,117,224	437.6%	Current Ratio
Current Liabilities	0	Operating Margin	-17,834,195	-337.6%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	18,014,302	341.0%	Avg Payment Days 0.0
Total Equity	180,107	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	180,107	Net Profit or Loss	180,107	3.4%	Return on Equity 100.0%

<b>235447 DOUGLAS COVE HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
DOUGLAS COVE HEALTH AND REHABILITATION				12/31/2023 365 Days Submitted	
DOUGLAS, MI 49406				CR Beds 79 POS Beds 0	
ALLEGAN				<b>Key Performance Ind.</b>	
PALMETTO GBA (Part A) (AL)				Occupancy Rate 66.8%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	731,242	Total Charges	4,868,025	Average Wages	16.47
Fixed Assets	254,900	Contract Allowance	200,339	4.1%	Skilled Nursing 90.0%
Other Assets	0	Operating Revenue	4,667,686	95.9%	Ancillary Service 10.0%
Total Assets	986,142	Operating Expense	5,263,039	112.8%	Current Ratio 0.7
Current Liabilities	1,042,615	Operating Margin	-595,353	-12.8%	Days to Collect 67.6
Long Term Liabilities	44,920	Other Income	298,310	6.4%	Avg Payment Days 46.1
Total Equity	-101,393	Other Expense	0	0.0%	Depreciation Rate 110.2%
Total Liab. and Equity	986,142	Net Profit or Loss	(297,043)	-6.4%	Return on Equity 293.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 30

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235123 DURAND SENIOR CARE AND REHAB CENTER, L L C</b>		Proprietary - Corporation	
DURAND SENIOR CARE AND REHAB CENTER, L L C		12/31/2023 365 Days Settled	
DURAND, MI 48429		CR Beds 141 POS Beds 0	
SHIAWASSEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,729,251	Total Charges	18,182,516
Fixed Assets	396,107	Contract Allowance	5,179,074
Other Assets	0	Operating Revenue	13,003,442
Total Assets	3,125,358	Operating Expense	13,379,688
Current Liabilities	839,741	Operating Margin	-376,246
Long Term Liabilities	0	Other Income	655,204
Total Equity	2,285,617	Other Expense	0
Total Liab. and Equity	3,125,358	Net Profit or Loss	278,958
		28.5%	Skilled Nursing 85.8%
		71.5%	Ancillary Service 14.2%
		102.9%	Current Ratio 3.3
		-2.9%	Days to Collect 36.9
		5.0%	Avg Payment Days 30.6
		0.0%	Depreciation Rate 30.2%
		2.1%	Return on Equity 12.2%

<b>235554 EASTWOOD NURSING CENTER</b>		Proprietary - Corporation	
EASTWOOD NURSING CENTER		12/31/2023 365 Days Settled	
NEGAUNEE, MI 49866		CR Beds 100 POS Beds 0	
MARQUETTE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,204,449	Total Charges	14,495,165
Fixed Assets	1,257,497	Contract Allowance	2,680,055
Other Assets	27,032	Operating Revenue	11,815,110
Total Assets	7,488,978	Operating Expense	11,827,055
Current Liabilities	1,026,264	Operating Margin	-11,945
Long Term Liabilities	2,053,491	Other Income	962,211
Total Equity	4,409,223	Other Expense	0
Total Liab. and Equity	7,488,978	Net Profit or Loss	950,266
		18.5%	Skilled Nursing 90.7%
		81.5%	Ancillary Service 9.3%
		100.1%	Current Ratio 6.0
		-0.1%	Days to Collect 51.9
		8.1%	Avg Payment Days 29.5
		0.0%	Depreciation Rate 7.3%
		8.0%	Return on Equity 21.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 31

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235027 EATON COUNTY MEDICAL CARE FACI</b>				Government - County	
EATON COUNTY MEDICAL CARE FACI				9/30/2023 365 Days Settled	
CHARLOTTE, MI 48813				CR Beds 142 POS Beds 0	
EATON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.6%
<b>Balance Sheet</b>				<b>Income Statement</b>	
				Length of Stay	93.9
Current Assets	5,814,435	Total Charges	23,650,827	Average Wages	28.70
Fixed Assets	11,344,982	Contract Allowance	4,456,137	18.8%	Skilled Nursing 86.7%
Other Assets	2,479,097	Operating Revenue	19,194,690	81.2%	Ancillary Service 13.3%
Total Assets	19,638,514	Operating Expense	21,445,546	111.7%	Current Ratio 0.9
Current Liabilities	6,376,301	Operating Margin	-2,250,856	-11.7%	Days to Collect 75.8
Long Term Liabilities	1,250,000	Other Income	1,538,883	8.0%	Avg Payment Days 30.4
Total Equity	12,012,213	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	19,638,514	Net Profit or Loss	(711,973)	-3.7%	Return on Equity -5.9%

<b>235354 EDGEWOOD HEALTH AND REHABILITATION</b>				Proprietary - Corporation	
EDGEWOOD HEALTH AND REHABILITATION				12/31/2023 365 Days Submitted	
THREE RIVERS, MI 49093				CR Beds 87 POS Beds 0	
SAINT JOSEPH				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	54.5%
<b>Balance Sheet</b>				<b>Income Statement</b>	
				Length of Stay	117.0
Current Assets	-465,738	Total Charges	5,531,948	Average Wages	17.22
Fixed Assets	188,394	Contract Allowance	303,522	5.5%	Skilled Nursing 87.6%
Other Assets	0	Operating Revenue	5,228,426	94.5%	Ancillary Service 12.4%
Total Assets	-277,344	Operating Expense	6,097,119	116.6%	Current Ratio (0.3)
Current Liabilities	1,413,567	Operating Margin	-868,693	-16.6%	Days to Collect (33.4)
Long Term Liabilities	439,493	Other Income	255,254	4.9%	Avg Payment Days 62.6
Total Equity	-2,130,404	Other Expense	0	0.0%	Depreciation Rate 219.1%
Total Liab. and Equity	-277,344	Net Profit or Loss	(613,439)	-11.7%	Return on Equity 28.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 32

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235339 EDISON CHRISTIAN HEALTH CENTER</b>				Nonprofit - Other	
EDISON CHRISTIAN HEALTH CENTER				5/31/2023 365 Days Settled	
GRAND RAPIDS, MI 49504				CR Beds 169 POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	64.3%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	18,537,800	Total Charges	13,808,432	Length of Stay	287.3
Fixed Assets	3,604,567	Contract Allowance	1,502,032	Average Wages	28.30
Other Assets	3,152	Operating Revenue	12,306,400	10.9% Skilled Nursing	85.0%
Total Assets	22,145,519	Operating Expense	15,876,825	89.1% Ancillary Service	1.2%
Current Liabilities	1,384,221	Operating Margin	-3,570,425	129.0% Current Ratio	13.4
Long Term Liabilities	-10,080,065	Other Income	1,973,945	-29.0% Days to Collect	148.5
Total Equity	30,841,363	Other Expense	0	16.0% Avg Payment Days	20.2
Total Liab. and Equity	22,145,519	Net Profit or Loss	(1,596,480)	0.0% Depreciation Rate	2.5%
			-13.0%	Return on Equity	-5.2%
<b>235264 ELY MANOR</b>				Proprietary - Corporation	
ELY MANOR				12/31/2023 365 Days Submitted	
ALLEGAN, MI 49010				CR Beds 101 POS Beds 0	
ALLEGAN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.2%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,499,996	Total Charges	13,305,355	Length of Stay	216.5
Fixed Assets	208,142	Contract Allowance	5,992,127	Average Wages	20.18
Other Assets	0	Operating Revenue	7,313,228	45.0% Skilled Nursing	74.3%
Total Assets	1,708,138	Operating Expense	9,061,374	55.0% Ancillary Service	25.7%
Current Liabilities	3,256,489	Operating Margin	-1,748,146	123.9% Current Ratio	0.5
Long Term Liabilities	1,605,239	Other Income	241,756	-23.9% Days to Collect	73.3
Total Equity	-3,153,590	Other Expense	0	3.3% Avg Payment Days	110.8
Total Liab. and Equity	1,708,138	Net Profit or Loss	(1,506,390)	0.0% Depreciation Rate	278.2%
			-20.6%	Return on Equity	47.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 33

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235238 EVANGELICAL HOME - SALINE</b>				Nonprofit - Church	
EVANGELICAL HOME - SALINE		4/30/2023 365 Days Settled			
SALINE, MI 48176		CR Beds 215    POS Beds 0			
WASHTENAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		55.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				60.5	
Current Assets	9,849,480	Total Charges	27,326,602	Average Wages	31.37
Fixed Assets	6,845,200	Contract Allowance	6,514,300	23.8%	Skilled Nursing
Other Assets	0	Operating Revenue	20,812,302	76.2%	Ancillary Service
Total Assets	16,694,680	Operating Expense	23,216,881	111.6%	Current Ratio
Current Liabilities	-104,934	Operating Margin	-2,404,579	-11.6%	Days to Collect
Long Term Liabilities	23,631,754	Other Income	1,400,072	6.7%	Avg Payment Days
Total Equity	-6,832,140	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	16,694,680	Net Profit or Loss	(1,006,650)	-4.8%	Return on Equity
					14.7%

<b>235582 EVERGREEN HEALTH AND REHABILITATION CENTER</b>				Proprietary - Partnership	
EVERGREEN HEALTH AND REHABILITATION CENTER		12/31/2023 365 Days Submitted			
SOUTHFIELD, MI 48076		CR Beds 172    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				40.7	
Current Assets	88,713,435	Total Charges	25,689,805	Average Wages	27.71
Fixed Assets	344,936	Contract Allowance	1,823,730	7.1%	Skilled Nursing
Other Assets	4,545,367	Operating Revenue	23,866,075	92.9%	Ancillary Service
Total Assets	93,603,738	Operating Expense	24,442,849	102.4%	Current Ratio
Current Liabilities	10,877,305	Operating Margin	-576,774	-2.4%	Days to Collect
Long Term Liabilities	84,851,897	Other Income	473,976	2.0%	Avg Payment Days
Total Equity	-2,125,464	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	93,603,738	Net Profit or Loss	(102,798)	-0.4%	Return on Equity
					4.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 34

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235054 EVERGREEN MANOR SENIOR CARE CE</b>				Proprietary - Corporation	
EVERGREEN MANOR SENIOR CARE CE      12/31/2023 365 Days Submitted					
BATTLE CREEK, MI 49015				CR Beds 91    POS Beds 0	
CALHOUN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate      91.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      105.9	
Current Assets	1,780,120	Total Charges	13,290,208	Average Wages      24.12	
Fixed Assets	527,654	Contract Allowance	3,384,865	25.5%	Skilled Nursing      84.6%
Other Assets	0	Operating Revenue	9,905,343	74.5%	Ancillary Service    15.4%
Total Assets	<u>2,307,774</u>	Operating Expense	10,627,823	107.3%	Current Ratio      1.8
Current Liabilities	989,663	Operating Margin	-722,480	-7.3%	Days to Collect      42.8
Long Term Liabilities	0	Other Income	534,361	5.4%	Avg Payment Days    30.7
Total Equity	<u>1,318,111</u>	Other Expense	0	0.0%	Depreciation Rate    29.3%
Total Liab. and Equity	<u>2,307,774</u>	Net Profit or Loss	<u>(188,119)</u>	-1.9%	Return on Equity     -14.3%

<b>235445 FAIRLANE SENIOR CARE AND REHAB CENTER</b>				Proprietary - Corporation	
FAIRLANE SENIOR CARE AND REHAB CENTER      12/31/2023 365 Days Submitted					
DETROIT, MI 48228				CR Beds 183    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate      62.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      95.9	
Current Assets	-7,032,554	Total Charges	18,002,194	Average Wages      24.28	
Fixed Assets	3,096,115	Contract Allowance	4,875,165	27.1%	Skilled Nursing      86.5%
Other Assets	0	Operating Revenue	13,127,029	72.9%	Ancillary Service    13.5%
Total Assets	<u>-3,936,439</u>	Operating Expense	12,843,588	97.8%	Current Ratio      (3.0)
Current Liabilities	2,348,234	Operating Margin	283,441	2.2%	Days to Collect      46.0
Long Term Liabilities	0	Other Income	530,440	4.0%	Avg Payment Days    32.7
Total Equity	<u>-6,284,673</u>	Other Expense	0	0.0%	Depreciation Rate    18.8%
Total Liab. and Equity	<u>-3,936,439</u>	Net Profit or Loss	<u>813,881</u>	6.2%	Return on Equity     -13.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 35

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235013 FAIRVIEW NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
FAIRVIEW NURSING AND REHABILITATION COMMUNITY		12/31/2023 365 Days Submitted			
CENTREVILLE, MI 49032		CR Beds 73    POS Beds 0			
SAINT JOSEPH		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				143.5	
Current Assets	5,723,020	Total Charges	5,956,599	Average Wages	
Fixed Assets	596,709	Contract Allowance	1,431,334	20.32	
Other Assets	47,646	Operating Revenue	4,525,265	24.0%	
Total Assets	6,367,375	Operating Expense	5,802,335	76.0%	
Current Liabilities	6,290,410	Operating Margin	-1,277,070	128.2%	
Long Term Liabilities	0	Other Income	151,347	-28.2%	
Total Equity	76,965	Other Expense	0	3.3%	
Total Liab. and Equity	6,367,375	Net Profit or Loss	(1,125,723)	0.0%	
				Depreciation Rate	
				36.7%	
				Return on Equity	
				-	
				1,462.6%	

  

<b>235359 FAITH HAVEN SENIOR CARE CENTRE</b>				Proprietary - Corporation	
FAITH HAVEN SENIOR CARE CENTRE		12/31/2023 365 Days Submitted			
JACKSON, MI 49201		CR Beds 81    POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				112.3	
Current Assets	-391,060	Total Charges	12,864,581	Average Wages	
Fixed Assets	398,009	Contract Allowance	3,769,657	26.82	
Other Assets	0	Operating Revenue	9,094,924	29.3%	
Total Assets	6,949	Operating Expense	9,295,537	70.7%	
Current Liabilities	533,537	Operating Margin	-200,613	102.2%	
Long Term Liabilities	0	Other Income	346,970	-2.2%	
Total Equity	-526,588	Other Expense	0	3.8%	
Total Liab. and Equity	6,949	Net Profit or Loss	146,357	0.0%	
				Depreciation Rate	
				18.4%	
				Return on Equity	
				-27.8%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 36



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235298 FATHER MURRAY, A VILLA CENTER</b>				Proprietary - Other			
FATHER MURRAY, A VILLA CENTER		12/31/2023 365 Days Submitted					
CENTER LINE, MI 48015		CR Beds 231    POS Beds 0					
MACOMB		<b>Key Performance Ind.</b>					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.9%			
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay		153.0	
				Average Wages		30.98	
Current Assets	11,413,877	Total Charges	26,505,236			Average Wages	30.98
Fixed Assets	982,919	Contract Allowance	5,560,488	21.0%	Skilled Nursing		90.7%
Other Assets	10,869,753	Operating Revenue	20,944,748	79.0%	Ancillary Service		9.3%
Total Assets	23,266,549	Operating Expense	22,311,248	106.5%	Current Ratio		4.4
Current Liabilities	2,597,937	Operating Margin	-1,366,500	-6.5%	Days to Collect		75.7
Long Term Liabilities	15,560,017	Other Income	1,260,736	6.0%	Avg Payment Days		42.5
Total Equity	5,108,595	Other Expense	0	0.0%	Depreciation Rate		222.7%
Total Liab. and Equity	23,266,549	Net Profit or Loss	(105,764)	-0.5%	Return on Equity		-2.1%

<b>235606 FISHER SENIOR CARE AND REHAB</b>				Proprietary - Corporation			
FISHER SENIOR CARE AND REHAB		12/31/2023 365 Days Submitted					
MAYVILLE, MI 48744		CR Beds 53    POS Beds 0					
TUSCOLA		<b>Key Performance Ind.</b>					
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.9%			
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay		69.3	
				Average Wages		25.95	
Current Assets	1,024,209	Total Charges	7,299,723			Average Wages	25.95
Fixed Assets	629,913	Contract Allowance	1,906,459	26.1%	Skilled Nursing		79.8%
Other Assets	1,000	Operating Revenue	5,393,264	73.9%	Ancillary Service		20.2%
Total Assets	1,655,122	Operating Expense	5,915,979	109.7%	Current Ratio		2.3
Current Liabilities	441,957	Operating Margin	-522,715	-9.7%	Days to Collect		40.5
Long Term Liabilities	0	Other Income	172,369	3.2%	Avg Payment Days		31.6
Total Equity	1,213,165	Other Expense	0	0.0%	Depreciation Rate		27.0%
Total Liab. and Equity	1,655,122	Net Profit or Loss	(350,346)	-6.5%	Return on Equity		-28.9%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 37

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235587 FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER</b>		Proprietary - Corporation	
FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER		9/30/2023 365 Days Settled	
LIVONIA, MI 48150		CR Beds 108    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate	82.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,112,559	Total Charges	12,061,092
Fixed Assets	772,259	Contract Allowance	41,503
Other Assets	0	Operating Revenue	12,019,589
Total Assets	2,884,818	Operating Expense	11,412,933
Current Liabilities	1,036,607	Operating Margin	606,656
Long Term Liabilities	0	Other Income	358,245
Total Equity	1,848,211	Other Expense	0
Total Liab. and Equity	2,884,818	Net Profit or Loss	964,901
		0.3%	Skilled Nursing 84.7%
		99.7%	Ancillary Service 15.3%
		95.0%	Current Ratio 2.0
		5.0%	Days to Collect 41.7
		3.0%	Avg Payment Days 21.6
		0.0%	Depreciation Rate 98.9%
		8.0%	Return on Equity 52.2%

<b>235225 FOUNTAIN VIEW OF MONROE</b>		Proprietary - Corporation	
FOUNTAIN VIEW OF MONROE		12/31/2023 365 Days Submitted	
MONROE, MI 48162		CR Beds 119    POS Beds 0	
MONROE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,224,965	Total Charges	25,555,226
Fixed Assets	556,958	Contract Allowance	9,383,067
Other Assets	8,023,821	Operating Revenue	16,172,159
Total Assets	9,805,744	Operating Expense	15,394,758
Current Liabilities	4,113,147	Operating Margin	777,401
Long Term Liabilities	-2,068,139	Other Income	514,025
Total Equity	7,760,736	Other Expense	0
Total Liab. and Equity	9,805,744	Net Profit or Loss	1,291,426
		36.7%	Skilled Nursing 75.8%
		63.3%	Ancillary Service 24.2%
		95.2%	Current Ratio 0.3
		4.8%	Days to Collect 68.8
		3.2%	Avg Payment Days 1.6
		0.0%	Depreciation Rate 105.5%
		8.0%	Return on Equity 16.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 38

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235467 FOUR CHAPLAINS NRSNG CARE CTR</b>				Proprietary - Corporation	
FOUR CHAPLAINS NRSNG CARE CTR		12/31/2023 365 Days Settled			
WESTLAND, MI 48185		CR Beds 96    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				70.8	
Current Assets	921,042	Total Charges	13,744,311	Average Wages	
Fixed Assets	447,077	Contract Allowance	4,347,611	26.78	
Other Assets	0	Operating Revenue	9,396,700	31.6%	
Total Assets	1,368,119	Operating Expense	9,927,944	68.4%	
Current Liabilities	722,728	Operating Margin	-531,244	105.7%	
Long Term Liabilities	0	Other Income	346,449	-5.7%	
Total Equity	645,391	Other Expense	0	3.7%	
Total Liab. and Equity	1,368,119	Net Profit or Loss	(184,795)	0.0%	
				Days to Collect	
				43.3	
				Avg Payment Days	
				30.1	
				Depreciation Rate	
				26.4%	
				Return on Equity	
				-28.6%	

<b>235578 FOUR SEASONS NURSING CENTER OF WESTLAND</b>				Proprietary - Corporation	
FOUR SEASONS NURSING CENTER OF WESTLAND		12/31/2023 365 Days Submitted			
WESTLAND, MI 48185		CR Beds 180    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				110.1	
Current Assets	10,272,824	Total Charges	17,648,191	Average Wages	
Fixed Assets	16,593,574	Contract Allowance	50,090	28.90	
Other Assets	0	Operating Revenue	17,598,101	0.3%	
Total Assets	26,866,398	Operating Expense	17,229,547	99.7%	
Current Liabilities	1,341,854	Operating Margin	368,554	97.9%	
Long Term Liabilities	19,191,161	Other Income	592,780	2.1%	
Total Equity	6,333,383	Other Expense	0	3.4%	
Total Liab. and Equity	26,866,398	Net Profit or Loss	961,334	0.0%	
				Days to Collect	
				96.0	
				Avg Payment Days	
				17.7	
				Depreciation Rate	
				5.1%	
				Return on Equity	
				15.2%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 39

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235634 FOX RUN VILLAGE</b>				Nonprofit - Other	
FOX RUN VILLAGE		12/31/2023 365 Days Submitted			
NOVI, MI 48377		CR Beds 44    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		97.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				64.7	
Current Assets	31,226,957	Total Charges	9,376,854	Average Wages	
Fixed Assets	193,013,481	Contract Allowance	1,773,950	18.9%	
Other Assets	244,493,136	Operating Revenue	7,602,904	81.1%	
Total Assets	468,733,574	Operating Expense	89,349,700	1,175.2%	
Current Liabilities	314,951,425	Operating Margin	-81,746,796	-	
Long Term Liabilities	200,935,686	Other Income	75,678,422	995.4%	
Total Equity	-47,153,537	Other Expense	0	0.0%	
Total Liab. and Equity	468,733,574	Net Profit or Loss	(6,068,374)	-79.8%	

<b>235453 FRASER VILLA</b>				Nonprofit - Church	
FRASER VILLA		6/30/2023 365 Days Settled			
FRASER, MI 48026		CR Beds 154    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		61.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				39.8	
Current Assets	20,615,684	Total Charges	26,134,914	Average Wages	
Fixed Assets	7,785,295	Contract Allowance	10,785,758	41.3%	
Other Assets	66,928	Operating Revenue	15,349,156	58.7%	
Total Assets	28,467,907	Operating Expense	15,655,705	102.0%	
Current Liabilities	1,559,757	Operating Margin	-306,549	-2.0%	
Long Term Liabilities	6,821,387	Other Income	304,730	2.0%	
Total Equity	20,086,763	Other Expense	0	0.0%	
Total Liab. and Equity	28,467,907	Net Profit or Loss	(1,819)	0.0%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 40

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235612 FREEMAN NURSING &amp; REHAB COMMUNITY</b>				Proprietary - Corporation	
FREEMAN NURSING & REHAB COMMUNITY		12/31/2023 365 Days Submitted			
KINGSFORD, MI 49802		CR Beds 45    POS Beds 0			
DICKINSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		67.2%	
		Length of Stay		119.9	
		Average Wages		22.72	
		19.8%		Skilled Nursing 82.0%	
		80.2%		Ancillary Service 18.0%	
		107.0%		Current Ratio 1.8	
		-7.0%		Days to Collect 724.3	
		2.7%		Avg Payment Days 349.8	
		0.0%		Depreciation Rate 57.0%	
		-4.3%		Return on Equity -4.0%	
<hr/>					
<b>235248 FRIENDSHIP VILLAGE</b>				Proprietary - Other	
FRIENDSHIP VILLAGE		9/30/2023 365 Days Settled			
KALAMAZOO, MI 49006		CR Beds 57    POS Beds 0			
KALAMAZOO		<b>Key Performance Ind.</b>			
WPS (IOWA)		Occupancy Rate		63.1%	
		Length of Stay		34.1	
		Average Wages		24.23	
		5.4%		Skilled Nursing 91.7%	
		94.6%		Ancillary Service 8.3%	
		122.8%		Current Ratio 0.8	
		-22.8%		Days to Collect 15.2	
		18.0%		Avg Payment Days 18.3	
		0.0%		Depreciation Rate 5.3%	
		-4.8%		Return on Equity -62.1%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 41

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235345 FROH COMMUNITY HOME</b>		Nonprofit - Other	
FROH COMMUNITY HOME		3/31/2023 365 Days Settled	
STURGIS, MI 49091		CR Beds 192    POS Beds 0	
SAINT JOSEPH		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	57.7%
		Length of Stay	408.1
		Average Wages	21.14
		Skilled Nursing	75.0%
		Ancillary Service	6.2%
		Current Ratio	1.2
		Days to Collect	34.1
		Avg Payment Days	20.0
		Depreciation Rate	1.8%
		Return on Equity	1.3%

  

Balance Sheet		Income Statement			
Current Assets	3,569,187	Total Charges	10,794,787		
Fixed Assets	12,344,978	Contract Allowance	1,679,422	15.6%	
Other Assets	3,080,545	Operating Revenue	9,115,365	84.4%	
Total Assets	18,994,710	Operating Expense	10,829,541	118.8%	
Current Liabilities	3,037,341	Operating Margin	-1,714,176	-18.8%	
Long Term Liabilities	8,910,854	Other Income	1,803,982	19.8%	
Total Equity	7,046,515	Other Expense	0	0.0%	
Total Liab. and Equity	18,994,710	Net Profit or Loss	89,806	1.0%	

<b>235713 GENESYS SHORT-TERM REHABILITATION CENTER</b>		Unknown	
GENESYS SHORT-TERM REHABILITATION CENTER		1/18/2023 202 Days Settled*	
GRAND BLANC, MI 48439		CR Beds 0    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		Skilled Nursing	0.0%
		Ancillary Service	0.0%
		Current Ratio	
		Days to Collect	
		Avg Payment Days	
		Depreciation Rate	0.0%
		Return on Equity	0.0%

  

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	
Current Liabilities	0	Operating Margin	0	0.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 42

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235223 GLACIER HILLS</b>				Nonprofit - Church	
GLACIER HILLS		6/30/2023 365 Days Settled			
ANN ARBOR, MI 48105		CR Beds 312    POS Beds 0			
WASHTENAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				113.8	
Current Assets	20,269,894	Total Charges	29,570,808	Average Wages	
Fixed Assets	60,070,775	Contract Allowance	8,084,705	24.78	
Other Assets	15,326,424	Operating Revenue	21,486,103	27.3%	
Total Assets	95,667,093	Operating Expense	26,306,240	72.7%	
Current Liabilities	24,730,916	Operating Margin	-4,820,137	122.4%	
Long Term Liabilities	47,961,343	Other Income	4,039,970	-22.4%	
Total Equity	22,974,834	Other Expense	0	18.8%	
Total Liab. and Equity	95,667,093	Net Profit or Loss	(780,167)	0.0%	
				Days to Collect	
				336.5	
				Avg Payment Days	
				57.2	
				Depreciation Rate	
				3.1%	
				Return on Equity	
				-3.4%	

  

<b>235335 GLADWIN NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
GLADWIN NURSING AND REHABILITATION COMMUNITY		12/31/2023 365 Days Submitted			
GLADWIN, MI 48624		CR Beds 60    POS Beds 0			
GLADWIN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				79.8	
Current Assets	5,252,417	Total Charges	5,633,215	Average Wages	
Fixed Assets	321,949	Contract Allowance	769,735	20.08	
Other Assets	71,422	Operating Revenue	4,863,480	13.7%	
Total Assets	5,645,788	Operating Expense	4,774,555	86.3%	
Current Liabilities	4,670,459	Operating Margin	88,925	98.2%	
Long Term Liabilities	0	Other Income	144,760	1.8%	
Total Equity	975,329	Other Expense	0	3.0%	
Total Liab. and Equity	5,645,788	Net Profit or Loss	233,685	0.0%	
				Days to Collect	
				387.1	
				Avg Payment Days	
				346.2	
				Depreciation Rate	
				95.7%	
				Return on Equity	
				24.0%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 43



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235485 GLADWIN PINES NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
GLADWIN PINES NURSING AND REHABILITATION CENTER		12/31/2023 365 Days Submitted			
GLADWIN, MI 48624		CR Beds 84    POS Beds 0			
GLADWIN		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		82.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				124.4	
Current Assets	1,497,806	Total Charges	12,425,065	Average Wages	
Fixed Assets	868,047	Contract Allowance	3,428,265	19.12	
Other Assets	40,627	Operating Revenue	8,996,800	27.6%	
Total Assets	2,406,480	Operating Expense	9,704,498	72.4%	
Current Liabilities	1,652,292	Operating Margin	-707,698	107.9%	
Long Term Liabilities	0	Other Income	623,562	-7.9%	
Total Equity	754,188	Other Expense	0	6.9%	
Total Liab. and Equity	2,406,480	Net Profit or Loss	(84,136)	0.0%	
				Days to Collect	
				27.7	
				Avg Payment Days	
				36.5	
				Depreciation Rate	
				56.7%	
				Return on Equity	
				-11.2%	

  

<b>235026 GOGEBIC MEDICAL CARE FACILITY</b>				Government - Federal	
GOGEBIC MEDICAL CARE FACILITY		12/31/2023 365 Days Submitted			
WAKEFIELD, MI 49968		CR Beds 100    POS Beds 0			
GOGEBIC		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				388.0	
Current Assets	9,803,659	Total Charges	12,080,501	Average Wages	
Fixed Assets	2,158,794	Contract Allowance	-685,116	24.20	
Other Assets	6,033,390	Operating Revenue	12,765,617	-5.7%	
Total Assets	17,995,843	Operating Expense	12,459,807	105.7%	
Current Liabilities	1,152,528	Operating Margin	305,810	97.6%	
Long Term Liabilities	7,117,112	Other Income	846,696	2.4%	
Total Equity	9,726,203	Other Expense	0	6.6%	
Total Liab. and Equity	17,995,843	Net Profit or Loss	1,152,506	0.0%	
				Days to Collect	
				169.4	
				Avg Payment Days	
				17.5	
				Depreciation Rate	
				3.3%	
				Return on Equity	
				11.8%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 44

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235499 GRAND OAKS NURSING CENTER</b>				Proprietary - Corporation	
GRAND OAKS NURSING CENTER		12/31/2023 365 Days Settled			
BALDWIN, MI 49304		CR Beds 79    POS Beds 0			
LAKE		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		88.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				253.3	
Current Assets	856,599	Total Charges	8,590,656	Average Wages	
Fixed Assets	1,615,921	Contract Allowance	151,293	22.47	
Other Assets	28,023	Operating Revenue	8,439,363	1.8%	
Total Assets	2,500,543	Operating Expense	8,444,236	98.2%	
Current Liabilities	569,159	Operating Margin	-4,873	100.1%	
Long Term Liabilities	1,163,728	Other Income	405,583	-0.1%	
Total Equity	767,656	Other Expense	0	4.8%	
Total Liab. and Equity	2,500,543	Net Profit or Loss	400,710	0.0%	
				Return on Equity	
				52.2%	

<b>235088 GRAND TRAVERSE PAVILIONS</b>				Government - County	
GRAND TRAVERSE PAVILIONS		12/31/2023 365 Days Submitted			
TRAVERSE CITY, MI 49684		CR Beds 240    POS Beds 0			
GRAND TRAVERSE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		56.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				172.9	
Current Assets	16,109,087	Total Charges	24,042,049	Average Wages	
Fixed Assets	16,098,818	Contract Allowance	3,629,269	33.37	
Other Assets	0	Operating Revenue	20,412,780	15.1%	
Total Assets	32,207,905	Operating Expense	33,481,635	84.9%	
Current Liabilities	14,650,057	Operating Margin	-13,068,855	164.0%	
Long Term Liabilities	6,915,782	Other Income	10,682,397	-64.0%	
Total Equity	10,642,066	Other Expense	0	52.3%	
Total Liab. and Equity	32,207,905	Net Profit or Loss	(2,386,458)	0.0%	
				Return on Equity	
				-22.4%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 45

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235062 GRANDVUE MEDICAL CARE FACILITY</b>				Government - County	
GRANDVUE MEDICAL CARE FACILITY				12/31/2023 365 Days Submitted	
EAST JORDAN, MI 49727				CR Beds 113    POS Beds 0	
CHARLEVOIX				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	532.0
Current Assets	12,686,452	Total Charges	15,118,474	Average Wages	23.90
Fixed Assets	8,830,004	Contract Allowance	1,353,272	9.0%	Skilled Nursing 86.7%
Other Assets	9,493,942	Operating Revenue	13,765,202	91.0%	Ancillary Service 13.3%
Total Assets	<u>31,010,398</u>	Operating Expense	18,222,785	132.4%	Current Ratio 1.5
Current Liabilities	8,505,727	Operating Margin	-4,457,583	-32.4%	Days to Collect 53.8
Long Term Liabilities	127,480	Other Income	2,504,986	18.2%	Avg Payment Days 131.6
Total Equity	22,377,191	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	<u>31,010,398</u>	Net Profit or Loss	<u>(1,952,597)</u>	-14.2%	Return on Equity -8.7%
<b>235432 GRAYLING NURSING &amp; REHAB COMMUNITY</b>				Proprietary - Other	
GRAYLING NURSING & REHAB COMMUNITY				12/31/2023 365 Days Submitted	
GRAYLING, MI 49738				CR Beds 72    POS Beds 0	
CRAWFORD				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	123.3
Current Assets	16,489,677	Total Charges	8,407,477	Average Wages	20.47
Fixed Assets	266,192	Contract Allowance	2,960,503	35.2%	Skilled Nursing 85.0%
Other Assets	68,000	Operating Revenue	5,446,974	64.8%	Ancillary Service 15.0%
Total Assets	<u>16,823,869</u>	Operating Expense	5,554,530	102.0%	Current Ratio 3.1
Current Liabilities	5,345,270	Operating Margin	-107,556	-2.0%	Days to Collect 1,105.7
Long Term Liabilities	0	Other Income	176,980	3.2%	Avg Payment Days 337.7
Total Equity	11,478,599	Other Expense	0	0.0%	Depreciation Rate 106.8%
Total Liab. and Equity	<u>16,823,869</u>	Net Profit or Loss	<u>69,424</u>	1.3%	Return on Equity 0.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 46

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235442 GREAT LAKES REHAB CENTER</b>				Proprietary - Partnership	
GREAT LAKES REHAB CENTER		12/31/2023 365 Days Submitted			
SAGINAW, MI 48604		CR Beds 62    POS Beds 0			
SAGINAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.0%	
		Length of Stay		74.1	
		Average Wages		25.96	
		2.8% Skilled Nursing		83.0%	
		97.2% Ancillary Service		13.8%	
		105.4% Current Ratio		0.5	
		-5.4% Days to Collect		73.7	
		3.7% Avg Payment Days		25.0	
		0.0% Depreciation Rate		309.8%	
		-1.7% Return on Equity		6.4%	
<hr/>					
<b>235433 GREENFIELD REHAB AND NURSING CENTER</b>				Proprietary - Partnership	
GREENFIELD REHAB AND NURSING CENTER		12/31/2023 365 Days Submitted			
ROYAL OAK, MI 48073		CR Beds 105    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.1%	
		Length of Stay		138.3	
		Average Wages		26.63	
		2.7% Skilled Nursing		88.9%	
		97.3% Ancillary Service		11.1%	
		107.1% Current Ratio		1.2	
		-7.1% Days to Collect		49.3	
		4.6% Avg Payment Days		56.2	
		0.0% Depreciation Rate		10.0%	
		-2.5% Return on Equity		-67.7%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 47

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235551 GREENTREE OF HUBBELL REHAB AND HEALTH</b>			Proprietary - Corporation		
GREENTREE OF HUBBELL REHAB AND HEALTH			12/31/2023 365 Days Submitted		
HUBBELL, MI 49934			CR Beds 55    POS Beds 0		
HOUGHTON			<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate    89.4%		
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	2,474,527	Total Charges	6,156,756	Length of Stay    201.6	
Fixed Assets	151,240	Contract Allowance	357,997	Average Wages    23.76	
Other Assets	0	Operating Revenue	5,798,759	5.8% Skilled Nursing    92.4%	
Total Assets	<u>2,625,767</u>	Operating Expense	6,087,427	94.2% Ancillary Service    0.0%	
Current Liabilities	2,316,880	Operating Margin	-288,668	105.0% Current Ratio    1.1	
Long Term Liabilities	-76,778	Other Income	159,013	-5.0% Days to Collect    116.2	
Total Equity	<u>385,665</u>	Other Expense	0	2.7% Avg Payment Days    89.1	
Total Liab. and Equity	<u>2,625,767</u>	Net Profit or Loss	<u>(129,655)</u>	0.0% Depreciation Rate    40.7%	
			-2.2% Return on Equity    -33.6%		
<b>235382 HAMILTON NURSING HOME</b>			Proprietary - Partnership		
HAMILTON NURSING HOME			12/31/2023 365 Days Submitted		
DETROIT, MI 48207			CR Beds 64    POS Beds 0		
WAYNE			<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate    94.4%		
<b>Balance Sheet</b>			<b>Income Statement</b>		
Current Assets	1,573,231	Total Charges	9,981,331	Length of Stay    268.9	
Fixed Assets	2,615,917	Contract Allowance	4,501,970	Average Wages    25.96	
Other Assets	0	Operating Revenue	5,479,361	45.1% Skilled Nursing    82.1%	
Total Assets	<u>4,189,148</u>	Operating Expense	6,309,155	54.9% Ancillary Service    17.9%	
Current Liabilities	945,946	Operating Margin	-829,794	115.1% Current Ratio    1.7	
Long Term Liabilities	4,372,400	Other Income	65,554	-15.1% Days to Collect    45.2	
Total Equity	<u>-1,129,198</u>	Other Expense	0	1.2% Avg Payment Days    33.5	
Total Liab. and Equity	<u>4,189,148</u>	Net Profit or Loss	<u>(764,240)</u>	0.0% Depreciation Rate    6.7%	
			-13.9% Return on Equity    67.7%		

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 48

# SNF Profile Report - 2023

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<b>235411 HAMPTON NURSING AND REHAB</b>		Nonprofit - Other	
HAMPTON NURSING AND REHAB		3/14/2023 318 Days Settled	
BAY CITY, MI 48708		4/30/2023 47 Days Settled	
BAY		CR Beds 51    POS Beds 0	
CGS (OHIO)		<b>Key Performance Ind.</b>	
		Occupancy Rate            80.3%	
		Length of Stay                45.7	
		Average Wages               21.54	
		15.9% Skilled Nursing       79.0%	
		84.1% Ancillary Service     21.0%	
		109.6% Current Ratio        (0.1)	
		-9.6% Days to Collect        (43.6)	
		4.5% Avg Payment Days      76.3	
		0.0% Depreciation Rate     124.8%	
		-5.1% Return on Equity       23.2%	

<b>235411 HAMPTON NURSING AND REHAB</b>		Proprietary - Corporation	
HAMPTON NURSING AND REHAB		3/14/2023 318 Days Settled	
BAY CITY, MI 48708		4/30/2023 47 Days Settled	
BAY		CR Beds 51    POS Beds 0	
CGS (OHIO)		<b>Key Performance Ind.</b>	
		Occupancy Rate            86.7%	
		Length of Stay               103.9	
		Average Wages               21.54	
		23.3% Skilled Nursing       80.6%	
		76.7% Ancillary Service     19.4%	
		96.1% Current Ratio        1.5	
		3.9% Days to Collect        232.9	
		0.9% Avg Payment Days     128.0	
		0.0% Depreciation Rate     830.5%	
		4.8% Return on Equity       15.3%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 49

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235050 HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER</b>				Nonprofit - Other	
HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER		6/30/2023 365 Days Settled			
KALAMAZOO, MI 49001		CR Beds 90    POS Beds 0			
KALAMAZOO		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				123.1	
Current Assets	10,969,172	Total Charges	14,038,422	Average Wages	
				27.28	
Fixed Assets	2,787,760	Contract Allowance	2,735,100	19.5%	Skilled Nursing
				82.9%	
Other Assets	304,063	Operating Revenue	11,303,322	80.5%	Ancillary Service
				17.1%	
Total Assets	14,060,995	Operating Expense	12,218,158	108.1%	Current Ratio
				48.0	
Current Liabilities	228,438	Operating Margin	-914,836	-8.1%	Days to Collect
				341.4	
Long Term Liabilities	2,891,079	Other Income	1,478,166	13.1%	Avg Payment Days
				6.5	
Total Equity	10,941,478	Other Expense	0	0.0%	Depreciation Rate
				6.1%	
Total Liab. and Equity	14,060,995	Net Profit or Loss	563,330	5.0%	Return on Equity
				5.1%	
<hr/>					
<b>235177 HARTFORD NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
HARTFORD NURSING & REHABILITATION CENTER		12/31/2023 365 Days Submitted			
DETROIT, MI 48235		CR Beds 188    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				83.2	
Current Assets	5,095,373	Total Charges	39,030,758	Average Wages	
				25.02	
Fixed Assets	2,448,774	Contract Allowance	16,394,913	42.0%	Skilled Nursing
				71.2%	
Other Assets	12,121,633	Operating Revenue	22,635,845	58.0%	Ancillary Service
				28.8%	
Total Assets	19,665,780	Operating Expense	23,446,878	103.6%	Current Ratio
				1.0	
Current Liabilities	4,898,939	Operating Margin	-811,033	-3.6%	Days to Collect
				121.6	
Long Term Liabilities	733,168	Other Income	1,510,112	6.7%	Avg Payment Days
				15.8	
Total Equity	14,033,673	Other Expense	0	0.0%	Depreciation Rate
				62.5%	
Total Liab. and Equity	19,665,780	Net Profit or Loss	699,079	3.1%	Return on Equity
				5.0%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 50



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235602 HAZEL I FINDLAY COUNTRY MANOR</b>				Nonprofit - Other	
HAZEL I FINDLAY COUNTRY MANOR		12/31/2023 365 Days Submitted			
SAINT JOHNS, MI 48879		CR Beds 150    POS Beds 0			
CLINTON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.0%	
		Length of Stay		160.6	
		Average Wages		27.52	
		0.1% Skilled Nursing		83.8%	
		99.9% Ancillary Service		16.2%	
		103.1% Current Ratio		3.6	
		-3.1% Days to Collect		49.6	
		8.4% Avg Payment Days		27.4	
		0.0% Depreciation Rate		2.9%	
		5.3% Return on Equity		3.0%	
<hr/>					
<b>235373 HEARTWOOD LODGE TRINITY HEALTH</b>				Nonprofit - Church	
HEARTWOOD LODGE TRINITY HEALTH		6/30/2023 365 Days Settled			
SPRING LAKE, MI 49456		CR Beds 84    POS Beds 0			
OTTAWA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.5%	
		Length of Stay		114.9	
		Average Wages		23.93	
		4.0% Skilled Nursing		88.0%	
		96.0% Ancillary Service		12.0%	
		113.2% Current Ratio		0.1	
		-13.2% Days to Collect		38.1	
		4.7% Avg Payment Days		231.1	
		0.0% Depreciation Rate		9.8%	
		-8.5% Return on Equity		130.5%	

Submitted Rpts

8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 51

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235234 HERITAGE MANOR NURSING AND REHAB CENTER</b>				Proprietary - Corporation	
HERITAGE MANOR NURSING AND REHAB CENTER    12/31/2023 365 Days Submitted					
DETROIT, MI 48204				CR Beds 122    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate    90.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    128.9	
Current Assets	2,131,833	Total Charges	13,428,176	Average Wages    26.06	
Fixed Assets	504,001	Contract Allowance	1,571,562	11.7% Skilled Nursing    82.1%	
Other Assets	149,920	Operating Revenue	11,856,614	88.3% Ancillary Service    15.9%	
Total Assets	<u>2,785,754</u>	Operating Expense	12,492,707	105.4% Current Ratio    0.2	
Current Liabilities	9,076,836	Operating Margin	-636,093	-5.4% Days to Collect    117.7	
Long Term Liabilities	-5,260,413	Other Income	648,243	5.5% Avg Payment Days    196.7	
Total Equity	-1,030,669	Other Expense	0	0.0% Depreciation Rate    45.3%	
Total Liab. and Equity	<u>2,785,754</u>	Net Profit or Loss	<u>12,150</u>	0.1% Return on Equity    -1.2%	

<b>235525 HERITAGE NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
HERITAGE NURSING AND REHABILITATION COMMUNITY    12/31/2023 365 Days Submitted					
ZEELAND, MI 49464				CR Beds 39    POS Beds 0	
OTTAWA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    91.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    63.1	
Current Assets	7,685,237	Total Charges	6,574,637	Average Wages    20.99	
Fixed Assets	448,323	Contract Allowance	1,917,506	29.2% Skilled Nursing    84.2%	
Other Assets	66,761	Operating Revenue	4,657,131	70.8% Ancillary Service    15.8%	
Total Assets	<u>8,200,321</u>	Operating Expense	4,135,490	88.8% Current Ratio    2.2	
Current Liabilities	3,497,477	Operating Margin	521,641	11.2% Days to Collect    605.8	
Long Term Liabilities	0	Other Income	109,006	2.3% Avg Payment Days    301.2	
Total Equity	4,702,844	Other Expense	0	0.0% Depreciation Rate    46.5%	
Total Liab. and Equity	<u>8,200,321</u>	Net Profit or Loss	<u>630,647</u>	13.5% Return on Equity    13.4%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 52

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235522 HILLCREST NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
HILLCREST NURSING AND REHABILITATION COMMUNITY		12/31/2023 365 Days Submitted			
NORTH MUSKEGON, MI 49445		CR Beds 39    POS Beds 0			
MUSKEGON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				73.4	
Current Assets	8,562,670	Total Charges	5,503,576	Average Wages	21.01
Fixed Assets	375,425	Contract Allowance	1,005,289	18.3% Skilled Nursing	83.1%
Other Assets	31,785	Operating Revenue	4,498,287	81.7% Ancillary Service	16.9%
Total Assets	8,969,880	Operating Expense	4,308,182	95.8% Current Ratio	2.7
Current Liabilities	3,157,523	Operating Margin	190,105	4.2% Days to Collect	929.0
Long Term Liabilities	0	Other Income	130,278	2.9% Avg Payment Days	251.3
Total Equity	5,812,357	Other Expense	0	0.0% Depreciation Rate	48.5%
Total Liab. and Equity	8,969,880	Net Profit or Loss	320,383	7.1% Return on Equity	5.5%

<b>235197 HILLSDALE CO MEDICAL CARE FACI</b>				Government - County	
HILLSDALE CO MEDICAL CARE FACI		12/31/2023 365 Days Submitted			
HILLSDALE, MI 49242		CR Beds 170    POS Beds 0			
HILLSDALE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				910.7	
Current Assets	13,990,328	Total Charges	23,026,027	Average Wages	17.58
Fixed Assets	7,977,477	Contract Allowance	6,600,560	28.7% Skilled Nursing	93.9%
Other Assets	0	Operating Revenue	16,425,467	71.3% Ancillary Service	6.1%
Total Assets	21,967,805	Operating Expense	21,407,117	130.3% Current Ratio	4.7
Current Liabilities	2,990,885	Operating Margin	-4,981,650	-30.3% Days to Collect	182.3
Long Term Liabilities	0	Other Income	4,541,334	27.6% Avg Payment Days	32.6
Total Equity	18,976,920	Other Expense	0	0.0% Depreciation Rate	3.5%
Total Liab. and Equity	21,967,805	Net Profit or Loss	(440,316)	-2.7% Return on Equity	-2.3%

Submitted Rpts

8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 53

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235440 HOLLAND HOME - RAYBROOK MANOR</b>				Proprietary - Other	
HOLLAND HOME - RAYBROOK MANOR				12/31/2023 365 Days Submitted	
GRAND RAPIDS, MI 49546				CR Beds 339 POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.4%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,199,438	Total Charges	27,642,267	Length of Stay	632.9
Fixed Assets	22,545,077	Contract Allowance	3,637,024	Average Wages	26.61
Other Assets	1,016,667	Operating Revenue	24,005,243	13.2% Skilled Nursing	43.8%
Total Assets	24,761,182	Operating Expense	22,585,709	86.8% Ancillary Service	6.0%
Current Liabilities	-535,632	Operating Margin	1,419,534	94.1% Current Ratio	(2.2)
Long Term Liabilities	9,238,391	Other Income	688,496	5.9% Days to Collect	17.0
Total Equity	16,058,423	Other Expense	0	2.9% Avg Payment Days	1.0
Total Liab. and Equity	24,761,182	Net Profit or Loss	2,108,030	0.0% Depreciation Rate	6.0%
				8.8% Return on Equity	13.1%

<b>235540 HOLLAND HOME BRETON REHABILITATION &amp; LIVING CENTRE</b>				Nonprofit - Other	
HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE				12/31/2023 365 Days Submitted	
GRAND RAPIDS, MI 49512				CR Beds 58 POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.4%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	427,608	Total Charges	7,739,488	Length of Stay	100.8
Fixed Assets	4,129,702	Contract Allowance	1,396,060	Average Wages	29.20
Other Assets	0	Operating Revenue	6,343,428	18.0% Skilled Nursing	77.3%
Total Assets	4,557,310	Operating Expense	6,023,507	82.0% Ancillary Service	22.7%
Current Liabilities	-184,508	Operating Margin	319,921	95.0% Current Ratio	(2.3)
Long Term Liabilities	0	Other Income	53,971	5.0% Days to Collect	22.5
Total Equity	4,741,818	Other Expense	0	0.9% Avg Payment Days	0.0
Total Liab. and Equity	4,557,310	Net Profit or Loss	373,892	0.0% Depreciation Rate	4.1%
				5.9% Return on Equity	7.9%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 54

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235279 HOLT SENIOR CARE AND REHAB CENTER, L L C</b>				Proprietary - Corporation	
HOLT SENIOR CARE AND REHAB CENTER, L L C		12/31/2023 365 Days Amended			
HOLT, MI 48842		CR Beds 101    POS Beds 0			
INGHAM		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				89.3	
Current Assets	2,186,741	Total Charges	15,993,959	Average Wages	
Fixed Assets	459,865	Contract Allowance	4,070,649	26.76	
Other Assets	1,195,098	Operating Revenue	11,923,310	25.5%	
Total Assets	3,841,704	Operating Expense	12,087,988	74.5%	
Current Liabilities	-156,394	Operating Margin	-164,678	101.4%	
Long Term Liabilities	1,133,014	Other Income	476,067	-1.4%	
Total Equity	2,865,084	Other Expense	0	4.0%	
Total Liab. and Equity	3,841,704	Net Profit or Loss	311,389	0.0%	
				2.6%	

<b>235056 HOYT NURSING &amp; REHAB CENTRE</b>				Proprietary - Corporation	
HOYT NURSING & REHAB CENTRE		12/31/2023 365 Days Submitted			
SAGINAW, MI 48602		CR Beds 128    POS Beds 0			
SAGINAW		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				85.1	
Current Assets	702,551	Total Charges	12,922,039	Average Wages	
Fixed Assets	307,134	Contract Allowance	3,220,797	25.00	
Other Assets	0	Operating Revenue	9,701,242	24.9%	
Total Assets	1,009,685	Operating Expense	11,014,944	75.1%	
Current Liabilities	263,554	Operating Margin	-1,313,702	113.5%	
Long Term Liabilities	14,090	Other Income	653,334	-13.5%	
Total Equity	732,041	Other Expense	0	6.7%	
Total Liab. and Equity	1,009,685	Net Profit or Loss	(660,368)	0.0%	
				-6.8%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 55

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235028 HURON CO MED CARE FACILITY</b>				Government - County	
HURON CO MED CARE FACILITY		12/31/2023 365 Days Settled			
BAD AXE, MI 48413		CR Beds 112    POS Beds 0			
HURON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				370.6	
Current Assets	8,631,113	Total Charges	13,338,414	Average Wages	
				31.05	
Fixed Assets	6,138,606	Contract Allowance	1,063,746	8.0% Skilled Nursing	
				92.3%	
Other Assets	3,521,269	Operating Revenue	12,274,668	92.0% Ancillary Service	
				7.7%	
Total Assets	18,290,988	Operating Expense	14,337,179	116.8% Current Ratio	
				1.6	
Current Liabilities	5,363,666	Operating Margin	-2,062,511	-16.8% Days to Collect	
				62.4	
Long Term Liabilities	10,970,587	Other Income	2,148,170	17.5% Avg Payment Days	
				17.2	
Total Equity	1,956,735	Other Expense	0	0.0% Depreciation Rate	
				2.2%	
Total Liab. and Equity	18,290,988	Net Profit or Loss	85,659	0.7% Return on Equity	
				4.4%	
<b>235592 HURON WOODS NURSING CENTER</b>				Proprietary - Corporation	
HURON WOODS NURSING CENTER		12/31/2023 365 Days Settled			
KAWKAWLIN, MI 48631		CR Beds 60    POS Beds 0			
BAY		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				109.8	
Current Assets	931,565	Total Charges	7,774,155	Average Wages	
				24.25	
Fixed Assets	655,777	Contract Allowance	1,675,559	21.6% Skilled Nursing	
				86.2%	
Other Assets	27,472	Operating Revenue	6,098,596	78.4% Ancillary Service	
				13.8%	
Total Assets	1,614,814	Operating Expense	6,043,507	99.1% Current Ratio	
				1.4	
Current Liabilities	674,506	Operating Margin	55,089	0.9% Days to Collect	
				32.8	
Long Term Liabilities	0	Other Income	275,944	4.5% Avg Payment Days	
				33.0	
Total Equity	940,308	Other Expense	0	0.0% Depreciation Rate	
				31.1%	
Total Liab. and Equity	1,614,814	Net Profit or Loss	331,033	5.4% Return on Equity	
				35.2%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 56

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235648 IHM SENIOR LIVING COMMUNITY</b>				Nonprofit - Church	
IHM SENIOR LIVING COMMUNITY		6/30/2023 365 Days Settled			
MONROE, MI 48162		CR Beds 117    POS Beds 0			
MONROE		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		76.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    150.2	
Current Assets	3,522,253	Total Charges	11,908,364	Average Wages    28.17	
Fixed Assets	84,604,983	Contract Allowance	1,019,955	8.6%	Skilled Nursing    46.9%
Other Assets	76,444	Operating Revenue	10,888,409	91.4%	Ancillary Service    9.0%
Total Assets	<u>88,203,680</u>	Operating Expense	17,218,434	158.1%	Current Ratio    0.0
Current Liabilities	85,743,567	Operating Margin	-6,330,025	-58.1%	Days to Collect    23.5
Long Term Liabilities	2,166,234	Other Income	6,330,026	58.1%	Avg Payment Days    23.8
Total Equity	293,879	Other Expense	0	0.0%	Depreciation Rate    3.4%
Total Liab. and Equity	<u>88,203,680</u>	Net Profit or Loss	<u>1</u>	0.0%	Return on Equity    0.0%

<b>235514 IMPERIAL, A VILLA CENTER</b>				Proprietary - Corporation	
IMPERIAL, A VILLA CENTER		12/31/2023 365 Days Submitted			
DEARBORN HEIGHTS, MI 48125		CR Beds 265    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    158.0	
Current Assets	7,962,881	Total Charges	30,719,201	Average Wages    30.25	
Fixed Assets	1,632,941	Contract Allowance	8,541,884	27.8%	Skilled Nursing    88.4%
Other Assets	11,442,036	Operating Revenue	22,177,317	72.2%	Ancillary Service    11.6%
Total Assets	<u>21,037,858</u>	Operating Expense	25,174,305	113.5%	Current Ratio    2.1
Current Liabilities	3,722,569	Operating Margin	-2,996,988	-13.5%	Days to Collect    75.4
Long Term Liabilities	12,840,643	Other Income	1,142,746	5.2%	Avg Payment Days    54.0
Total Equity	4,474,646	Other Expense	0	0.0%	Depreciation Rate    115.6%
Total Liab. and Equity	<u>21,037,858</u>	Net Profit or Loss	<u>(1,854,242)</u>	-8.4%	Return on Equity    -41.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 57



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235015 INGHAM COUNTY MEDICAL CARE FAC</b>				Government - County	
INGHAM COUNTY MEDICAL CARE FAC		12/31/2023 365 Days Submitted			
OKEMOS, MI 48864		CR Beds 236    POS Beds 0			
INGHAM		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		64.3%	
		Length of Stay		125.4	
		Average Wages		29.65	
		Skilled Nursing		78.1%	
		Ancillary Service		21.9%	
		Current Ratio		3.0	
		Days to Collect		123.5	
		Avg Payment Days		17.7	
		Depreciation Rate		3.8%	
		Return on Equity		-2.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	17,148,720	Total Charges	34,395,258		
Fixed Assets	23,850,615	Contract Allowance	8,674,610	25.2%	
Other Assets	7,610,665	Operating Revenue	25,720,648	74.8%	
Total Assets	48,610,000	Operating Expense	27,552,503	107.1%	
Current Liabilities	5,669,163	Operating Margin	-1,831,855	-7.1%	
Long Term Liabilities	6,530,862	Other Income	911,403	3.5%	
Total Equity	36,409,975	Other Expense	0	0.0%	
Total Liab. and Equity	48,610,000	Net Profit or Loss	(920,452)	-3.6%	

  

<b>235548 INN AT FREEDOM VILLAGE, THE</b>				Proprietary - Partnership	
INN AT FREEDOM VILLAGE, THE		12/31/2023 365 Days Submitted			
HOLLAND, MI 49423		CR Beds 108    POS Beds 0			
OTTAWA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.6%	
		Length of Stay		129.8	
		Average Wages		21.78	
		Skilled Nursing		17.0%	
		Ancillary Service		10.2%	
		Current Ratio		3.2	
		Days to Collect		21.6	
		Avg Payment Days		14.5	
		Depreciation Rate		48.7%	
		Return on Equity		-55.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	6,301,766	Total Charges	11,948,442		
Fixed Assets	15,521,560	Contract Allowance	1,944,323	16.3%	
Other Assets	25,359,968	Operating Revenue	10,004,119	83.7%	
Total Assets	47,183,294	Operating Expense	29,741,554	297.3%	
Current Liabilities	1,961,350	Operating Margin	-19,737,435	-197.3%	
Long Term Liabilities	47,955,053	Other Income	21,242,002	212.3%	
Total Equity	-2,733,109	Other Expense	0	0.0%	
Total Liab. and Equity	47,183,294	Net Profit or Loss	1,504,567	15.0%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 58

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235011 IOSCO CO MEDICAL CARE FACILITY</b>				Government - County	
IOSCO CO MEDICAL CARE FACILITY		12/31/2023 365 Days Settled			
TAWAS CITY, MI 48763		CR Beds 78    POS Beds 0			
IOSCO		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		60.3%	
		Length of Stay		165.0	
		Average Wages		26.43	
		Skilled Nursing		82.1%	
		Ancillary Service		17.9%	
		Current Ratio		9.8	
		Days to Collect		149.9	
		Avg Payment Days		25.4	
		Depreciation Rate		2.6%	
		Return on Equity		-2.9%	

  

Balance Sheet		Income Statement			
Current Assets	12,056,954	Total Charges	7,700,522		
Fixed Assets	4,498,886	Contract Allowance	924,991	12.0%	
Other Assets	0	Operating Revenue	6,775,531	88.0%	
<b>Total Assets</b>	<b>16,555,840</b>	Operating Expense	8,496,707	125.4%	
Current Liabilities	1,224,976	Operating Margin	-1,721,176	-25.4%	
Long Term Liabilities	1,143,004	Other Income	1,307,886	19.3%	
Total Equity	14,187,860	Other Expense	0	0.0%	
<b>Total Liab. and Equity</b>	<b>16,555,840</b>	Net Profit or Loss	(413,290)	-6.1%	

<b>235257 IRON CO MEDICAL CARE FACILITY</b>				Government - County	
IRON CO MEDICAL CARE FACILITY		12/31/2023 365 Days Submitted			
CRYSTAL FALLS, MI 49920		CR Beds 200    POS Beds 0			
IRON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.9%	
		Length of Stay		214.6	
		Average Wages		18.08	
		Skilled Nursing		92.6%	
		Ancillary Service		7.4%	
		Current Ratio		2.5	
		Days to Collect		149.6	
		Avg Payment Days		47.6	
		Depreciation Rate		3.2%	
		Return on Equity		-44.2%	

  

Balance Sheet		Income Statement			
Current Assets	8,933,686	Total Charges	17,169,470		
Fixed Assets	16,111,637	Contract Allowance	741,394	4.3%	
Other Assets	9,313,083	Operating Revenue	16,428,076	95.7%	
<b>Total Assets</b>	<b>34,358,406</b>	Operating Expense	22,601,861	137.6%	
Current Liabilities	3,625,342	Operating Margin	-6,173,785	-37.6%	
Long Term Liabilities	19,459,403	Other Income	1,194,450	7.3%	
Total Equity	11,273,661	Other Expense	0	0.0%	
<b>Total Liab. and Equity</b>	<b>34,358,406</b>	Net Profit or Loss	(4,979,335)	-30.3%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 59

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235601 IRON RIVER CARE CENTER</b>		Proprietary - Corporation	
IRON RIVER CARE CENTER		12/31/2023 365 Days Submitted	
IRON RIVER, MI 49935		CR Beds 69    POS Beds 0	
IRON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.1%
<b>Balance Sheet</b>		Length of Stay	189.2
<b>Income Statement</b>		Average Wages	26.63
Current Assets	3,930,815	Total Charges	6,438,570
Fixed Assets	381,909	Contract Allowance	57,153
Other Assets	0	Operating Revenue	6,381,417
Total Assets	<u>4,312,724</u>	Operating Expense	6,504,794
Current Liabilities	1,496,755	Operating Margin	-123,377
Long Term Liabilities	440,251	Other Income	156,957
Total Equity	<u>2,375,718</u>	Other Expense	0
Total Liab. and Equity	<u>4,312,724</u>	Net Profit or Loss	<u>33,580</u>
		0.9%	Skilled Nursing 90.4%
		99.1%	Ancillary Service 9.6%
		101.9%	Current Ratio 2.6
		-1.9%	Days to Collect 104.5
		2.5%	Avg Payment Days 51.6
		0.0%	Depreciation Rate 53.6%
		0.5%	Return on Equity 1.4%

<b>235037 ISABELLA CO MEDICAL CARE FACIL</b>		Government - City-County	
ISABELLA CO MEDICAL CARE FACIL		9/30/2023 365 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 100    POS Beds 0	
ISABELLA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.7%
<b>Balance Sheet</b>		Length of Stay	111.1
<b>Income Statement</b>		Average Wages	30.58
Current Assets	8,782,318	Total Charges	15,761,402
Fixed Assets	10,329,129	Contract Allowance	3,202,110
Other Assets	2,478,416	Operating Revenue	12,559,292
Total Assets	<u>21,589,863</u>	Operating Expense	17,258,054
Current Liabilities	874,611	Operating Margin	-4,698,762
Long Term Liabilities	3,786,767	Other Income	3,100,429
Total Equity	<u>16,928,485</u>	Other Expense	0
Total Liab. and Equity	<u>21,589,863</u>	Net Profit or Loss	<u>(1,598,333)</u>
		20.3%	Skilled Nursing 67.4%
		79.7%	Ancillary Service 32.6%
		137.4%	Current Ratio 10.0
		-37.4%	Days to Collect 222.5
		24.7%	Avg Payment Days 18.5
		0.0%	Depreciation Rate 2.8%
		-12.7%	Return on Equity -9.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 60

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235019 JACKSON COUNTY MEDICAL CARE FACILITY</b>				Government - County	
JACKSON COUNTY MEDICAL CARE FACILITY		12/31/2023 365 Days Submitted			
JACKSON, MI 49201		CR Beds 194    POS Beds 0			
JACKSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.4%	
		Length of Stay		162.1	
		Average Wages		30.00	
		6.8%		Skilled Nursing 89.9%	
		93.2%		Ancillary Service 10.1%	
		99.2%		Current Ratio 6.2	
		0.8%		Days to Collect 63.1	
		21.0%		Avg Payment Days 25.1	
		0.0%		Depreciation Rate 3.6%	
		21.9%		Return on Equity 31.7%	
<hr/>					
<b>235628 JAMIESON NURSING HOME</b>				Proprietary - Corporation	
JAMIESON NURSING HOME		6/30/2023 365 Days Settled			
HARRISVILLE, MI 48740		CR Beds 39    POS Beds 0			
ALCONA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.0%	
		Length of Stay		1,267.5	
		Average Wages		22.22	
		0.0%		Skilled Nursing 100.0%	
		100.0%		Ancillary Service 0.0%	
		107.6%		Current Ratio 5.2	
		-7.6%		Days to Collect 2.6	
		7.2%		Avg Payment Days 12.2	
		0.0%		Depreciation Rate 3.7%	
		-0.4%		Return on Equity -0.9%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 61

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235519 KING NURSING &amp; REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
KING NURSING & REHABILITATION COMMUNITY		12/31/2023 365 Days Submitted			
HOUGHTON LAKE, MI 48629		CR Beds 61    POS Beds 0			
ROSCOMMON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				109.0	
Current Assets	12,633,903	Total Charges	6,458,081	Average Wages	
				21.44	
Fixed Assets	379,523	Contract Allowance	1,812,410	28.1% Skilled Nursing	
				85.0%	
Other Assets	55,430	Operating Revenue	4,645,671	71.9% Ancillary Service	
				15.0%	
Total Assets	13,068,856	Operating Expense	4,728,932	101.8% Current Ratio	
				2.7	
Current Liabilities	4,690,251	Operating Margin	-83,261	-1.8% Days to Collect	
				983.7	
Long Term Liabilities	0	Other Income	155,752	3.4% Avg Payment Days	
				349.5	
Total Equity	8,378,605	Other Expense	0	0.0% Depreciation Rate	
				52.5%	
Total Liab. and Equity	13,068,856	Net Profit or Loss	72,491	1.6% Return on Equity	
				0.9%	

<b>235343 KITH HAVEN</b>				Proprietary - Corporation	
KITH HAVEN		12/31/2023 365 Days Submitted			
FLINT, MI 48504		CR Beds 159    POS Beds 0			
GENESEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				161.2	
Current Assets	5,138,691	Total Charges	28,678,249	Average Wages	
				26.35	
Fixed Assets	797,336	Contract Allowance	11,036,851	38.5% Skilled Nursing	
				89.0%	
Other Assets	11,098,620	Operating Revenue	17,641,398	61.5% Ancillary Service	
				11.0%	
Total Assets	17,034,647	Operating Expense	18,506,358	104.9% Current Ratio	
				1.8	
Current Liabilities	2,801,597	Operating Margin	-864,960	-4.9% Days to Collect	
				135.5	
Long Term Liabilities	10,535,149	Other Income	1,024,403	5.8% Avg Payment Days	
				10.7	
Total Equity	3,697,901	Other Expense	0	0.0% Depreciation Rate	
				118.3%	
Total Liab. and Equity	17,034,647	Net Profit or Loss	159,443	0.9% Return on Equity	
				4.3%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 62

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235320 LAHSER HILLS CARE CENTRE				Proprietary - Corporation	
LAHSER HILLS CARE CENTRE		12/31/2023 365 Days Settled			
SOUTHFIELD, MI 48034		CR Beds 143 POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 120.4	
Current Assets	1,542,585	Total Charges	16,757,024	Average Wages	26.16
Fixed Assets	360,205	Contract Allowance	4,049,506	24.2%	Skilled Nursing 88.3%
Other Assets	0	Operating Revenue	12,707,518	75.8%	Ancillary Service 11.7%
Total Assets	1,902,790	Operating Expense	13,446,412	105.8%	Current Ratio (29.6)
Current Liabilities	-52,076	Operating Margin	-738,894	-5.8%	Days to Collect 39.5
Long Term Liabilities	0	Other Income	692,073	5.4%	Avg Payment Days 31.0
Total Equity	1,954,866	Other Expense	0	0.0%	Depreciation Rate 37.9%
Total Liab. and Equity	1,902,790	Net Profit or Loss	(46,821)	-0.4%	Return on Equity -2.4%
235481 LAKE ORION NURSING CENTER				Nonprofit - Other	
LAKE ORION NURSING CENTER		9/30/2023 365 Days Settled			
LAKE ORION, MI 48362		CR Beds 120 POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 132.9	
Current Assets	19,734,462	Total Charges	8,926,111	Average Wages	20.85
Fixed Assets	1,084,091	Contract Allowance	-287,593	-3.2%	Skilled Nursing 76.6%
Other Assets	205,148	Operating Revenue	9,213,704	103.2%	Ancillary Service 23.4%
Total Assets	21,023,701	Operating Expense	10,972,820	119.1%	Current Ratio 13.7
Current Liabilities	1,443,786	Operating Margin	-1,759,116	-19.1%	Days to Collect 60.4
Long Term Liabilities	0	Other Income	681,391	7.4%	Avg Payment Days 37.3
Total Equity	19,579,915	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	21,023,701	Net Profit or Loss	(1,077,725)	-11.7%	Return on Equity -5.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 63

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235116 LAKE WOODS NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
LAKE WOODS NURSING & REHABILITATION CENTER		12/31/2023 365 Days Submitted			
MUSKEGON, MI 49442		CR Beds 90    POS Beds 0			
MUSKEGON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.7%	
		Length of Stay		139.7	
		Average Wages		19.54	
		Skilled Nursing		88.6%	
		Ancillary Service		11.4%	
		Current Ratio		0.5	
		Days to Collect		29.3	
		Avg Payment Days		33.7	
		Depreciation Rate		19.2%	
		Return on Equity		25.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,216,846	Total Charges	12,318,653		
Fixed Assets	2,486,635	Contract Allowance	3,475,405	28.2%	
Other Assets	52,811	Operating Revenue	8,843,248	71.8%	
Total Assets	3,756,292	Operating Expense	8,815,575	99.7%	
Current Liabilities	2,362,621	Operating Margin	27,673	0.3%	
Long Term Liabilities	0	Other Income	322,023	3.6%	
Total Equity	1,393,671	Other Expense	0	0.0%	
Total Liab. and Equity	3,756,292	Net Profit or Loss	349,696	4.0%	

<b>235589 LAKELAND CENTER (THE)</b>				Proprietary - Partnership	
LAKELAND CENTER (THE)		12/31/2023 365 Days Submitted			
SOUTHFIELD, MI 48034		CR Beds 91    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.8%	
		Length of Stay		82.8	
		Average Wages		28.14	
		Skilled Nursing		92.8%	
		Ancillary Service		7.2%	
		Current Ratio		1.9	
		Days to Collect		57.0	
		Avg Payment Days		24.0	
		Depreciation Rate		17.4%	
		Return on Equity		-31.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,266,923	Total Charges	18,048,898		
Fixed Assets	3,847,743	Contract Allowance	8,133,400	45.1%	
Other Assets	0	Operating Revenue	9,915,498	54.9%	
Total Assets	6,114,666	Operating Expense	11,755,154	118.6%	
Current Liabilities	1,172,951	Operating Margin	-1,839,656	-18.6%	
Long Term Liabilities	0	Other Income	307,781	3.1%	
Total Equity	4,941,715	Other Expense	0	0.0%	
Total Liab. and Equity	6,114,666	Net Profit or Loss	(1,531,875)	-15.4%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 64



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C</b>		Proprietary - Corporation	
LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C		12/31/2023 365 Days Submitted	
CLINTON TOWNSHIP, MI 48036		CR Beds 134 POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 89.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,649,733	Total Charges	18,282,435
Fixed Assets	473,525	Contract Allowance	4,829,526
Other Assets	0	Operating Revenue	13,452,909
Total Assets	3,123,258	Operating Expense	13,738,111
Current Liabilities	-87,753	Operating Margin	-285,202
Long Term Liabilities	0	Other Income	867,722
Total Equity	3,211,011	Other Expense	0
Total Liab. and Equity	3,123,258	Net Profit or Loss	582,520
		26.4%	Skilled Nursing 86.7%
		73.6%	Ancillary Service 13.3%
		102.1%	Current Ratio (30.2)
		-2.1%	Days to Collect 32.8
		6.5%	Avg Payment Days 27.4
		0.0%	Depreciation Rate 27.4%
		4.3%	Return on Equity 18.1%

<b>235719 LAKESIDE MANOR NURSING AND REHABILITATION CENTER</b>		Proprietary - Corporation	
LAKESIDE MANOR NURSING AND REHABILITATION CENTER		12/31/2023 365 Days Submitted	
STERLING HEIGHTS, MI 48313		CR Beds 66 POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate 68.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	845,255	Total Charges	5,726,745
Fixed Assets	308,467	Contract Allowance	620,278
Other Assets	45,086	Operating Revenue	5,106,467
Total Assets	1,198,808	Operating Expense	6,479,397
Current Liabilities	4,149,539	Operating Margin	-1,372,930
Long Term Liabilities	1,878,090	Other Income	159,533
Total Equity	-4,828,821	Other Expense	0
Total Liab. and Equity	1,198,808	Net Profit or Loss	(1,213,397)
		10.8%	Skilled Nursing 90.0%
		89.2%	Ancillary Service 10.0%
		126.9%	Current Ratio 0.2
		-26.9%	Days to Collect 60.8
		3.1%	Avg Payment Days 198.3
		0.0%	Depreciation Rate 95.3%
		-23.8%	Return on Equity 25.1%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 65

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235515 LAKEVIEW MANOR HEALTHCARE CENTER</b>				Proprietary - Corporation	
LAKEVIEW MANOR HEALTHCARE CENTER 12/31/2023 365 Days Submitted					
TAWAS CITY, MI 48763				CR Beds 60 POS Beds 0	
IOSCO				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 99.0	
Current Assets	1,071,932	Total Charges	12,827,496	Average Wages 23.86	
Fixed Assets	475,585	Contract Allowance	5,154,008	40.2% Skilled Nursing 82.5%	
Other Assets	5,637	Operating Revenue	7,673,488	59.8% Ancillary Service 17.5%	
Total Assets	1,553,154	Operating Expense	7,654,603	99.8% Current Ratio 0.9	
Current Liabilities	1,140,577	Operating Margin	18,885	0.2% Days to Collect 77.9	
Long Term Liabilities	-8,272,701	Other Income	375,941	4.9% Avg Payment Days 10.6	
Total Equity	8,685,278	Other Expense	0	0.0% Depreciation Rate 39.3%	
Total Liab. and Equity	1,553,154	Net Profit or Loss	394,826	5.1% Return on Equity 4.5%	

<b>235058 LAPEER COUNTY MEDICAL CARE FAC</b>				Government - County	
LAPEER COUNTY MEDICAL CARE FAC 12/31/2023 365 Days Submitted					
LAPEER, MI 48446				CR Beds 202 POS Beds 0	
LAPEER				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 80.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 295.6	
Current Assets	13,657,608	Total Charges	28,328,566	Average Wages 26.32	
Fixed Assets	15,865,550	Contract Allowance	1,603,275	5.7% Skilled Nursing 90.3%	
Other Assets	5,445,177	Operating Revenue	26,725,291	94.3% Ancillary Service 9.7%	
Total Assets	34,968,335	Operating Expense	29,062,653	108.7% Current Ratio 3.9	
Current Liabilities	3,521,046	Operating Margin	-2,337,362	-8.7% Days to Collect 137.3	
Long Term Liabilities	17,630,815	Other Income	2,507,720	9.4% Avg Payment Days 33.6	
Total Equity	13,816,474	Other Expense	0	0.0% Depreciation Rate 2.5%	
Total Liab. and Equity	34,968,335	Net Profit or Loss	170,358	0.6% Return on Equity 1.2%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 66

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235299 LAURELS OF BEDFORD (THE)</b>				Proprietary - Corporation	
LAURELS OF BEDFORD (THE)		12/31/2023 365 Days Submitted			
BATTLE CREEK, MI 49017		CR Beds 123 POS Beds 0			
CALHOUN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 74.3	
Current Assets	2,428,692	Total Charges	21,454,477	Average Wages	26.44
Fixed Assets	353,303	Contract Allowance	8,512,097	39.7%	Skilled Nursing 79.2%
Other Assets	6,383,481	Operating Revenue	12,942,380	60.3%	Ancillary Service 20.8%
Total Assets	9,165,476	Operating Expense	13,522,561	104.5%	Current Ratio 1.0
Current Liabilities	2,450,474	Operating Margin	-580,181	-4.5%	Days to Collect 83.4
Long Term Liabilities	5,644,373	Other Income	582,512	4.5%	Avg Payment Days 23.9
Total Equity	1,070,629	Other Expense	0	0.0%	Depreciation Rate 343.6%
Total Liab. and Equity	9,165,476	Net Profit or Loss	2,331	0.0%	Return on Equity 0.2%

<b>235302 LAURELS OF COLDWATER,THE</b>				Proprietary - Corporation	
LAURELS OF COLDWATER,THE		12/31/2023 365 Days Submitted			
COLDWATER, MI 49036		CR Beds 169 POS Beds 0			
BRANCH		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 124.3	
Current Assets	3,073,077	Total Charges	24,361,648	Average Wages	28.73
Fixed Assets	293,542	Contract Allowance	9,225,159	37.9%	Skilled Nursing 88.0%
Other Assets	8,044,859	Operating Revenue	15,136,489	62.1%	Ancillary Service 12.0%
Total Assets	11,411,478	Operating Expense	15,941,971	105.3%	Current Ratio 0.8
Current Liabilities	3,840,672	Operating Margin	-805,482	-5.3%	Days to Collect 94.4
Long Term Liabilities	5,643,921	Other Income	900,728	6.0%	Avg Payment Days 34.6
Total Equity	1,926,885	Other Expense	0	0.0%	Depreciation Rate 454.6%
Total Liab. and Equity	11,411,478	Net Profit or Loss	95,246	0.6%	Return on Equity 4.9%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 67

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235513 LAURELS OF FULTON,THE</b>		Proprietary - Corporation	
LAURELS OF FULTON,THE		12/31/2023 365 Days Submitted	
PERRINTON, MI 48871		CR Beds 50    POS Beds 0	
GRATIOT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,064,461	Total Charges	8,504,570
Fixed Assets	158,268	Contract Allowance	3,602,921    42.4%
Other Assets	3,914,965	Operating Revenue	4,901,649    57.6%
Total Assets	5,137,694	Operating Expense	5,499,322    112.2%
Current Liabilities	1,232,237	Operating Margin	-597,673    -12.2%
Long Term Liabilities	4,177,277	Other Income	545,959    11.1%
Total Equity	-271,820	Other Expense	0    0.0%
Total Liab. and Equity	5,137,694	Net Profit or Loss	(51,714)    -1.1%

<b>235483 LAURELS OF GALESBURG (THE)</b>		Proprietary - Corporation	
LAURELS OF GALESBURG (THE)		12/31/2023 365 Days Submitted	
GALESBURG, MI 49053		CR Beds 93    POS Beds 0	
KALAMAZOO		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,183,693	Total Charges	17,352,454
Fixed Assets	166,976	Contract Allowance	7,370,056    42.5%
Other Assets	3,893,692	Operating Revenue	9,982,398    57.5%
Total Assets	6,244,361	Operating Expense	10,486,160    105.0%
Current Liabilities	1,967,794	Operating Margin	-503,762    -5.0%
Long Term Liabilities	2,889,116	Other Income	463,522    4.6%
Total Equity	1,387,451	Other Expense	0    0.0%
Total Liab. and Equity	6,244,361	Net Profit or Loss	(40,240)    -0.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 68

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235327 LAURELS OF HUDSONVILLE (THE)</b>		Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2023 365 Days Submitted	
HUDSONVILLE, MI 49426		CR Beds 108    POS Beds 0	
OTTAWA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	78.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,745,356	Total Charges	19,477,329
Fixed Assets	205,408	Contract Allowance	8,905,068
Other Assets	5,253,875	Operating Revenue	10,572,261
Total Assets	8,204,639	Operating Expense	10,447,106
Current Liabilities	1,985,977	Operating Margin	125,155
Long Term Liabilities	5,017,257	Other Income	787,151
Total Equity	1,201,405	Other Expense	0
Total Liab. and Equity	8,204,639	Net Profit or Loss	912,306
		45.7%	Skilled Nursing 85.2%
		54.3%	Ancillary Service 14.8%
		98.8%	Current Ratio 1.4
		1.2%	Days to Collect 111.9
		7.4%	Avg Payment Days 18.4
		0.0%	Depreciation Rate 453.9%
		8.6%	Return on Equity 75.9%

<b>235253 LAURELS OF KENT (THE)</b>		Proprietary - Corporation	
LAURELS OF KENT (THE)		12/31/2023 365 Days Submitted	
LOWELL, MI 49331		CR Beds 153    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	57.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,187,875	Total Charges	19,012,869
Fixed Assets	220,140	Contract Allowance	9,399,083
Other Assets	6,609,995	Operating Revenue	9,613,786
Total Assets	9,018,010	Operating Expense	10,936,523
Current Liabilities	2,666,577	Operating Margin	-1,322,737
Long Term Liabilities	7,603,226	Other Income	558,099
Total Equity	-1,251,793	Other Expense	0
Total Liab. and Equity	9,018,010	Net Profit or Loss	(764,638)
		49.4%	Skilled Nursing 89.5%
		50.6%	Ancillary Service 10.5%
		113.8%	Current Ratio 0.8
		-13.8%	Days to Collect 98.1
		5.8%	Avg Payment Days 28.5
		0.0%	Depreciation Rate 474.4%
		-8.0%	Return on Equity 61.1%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 69

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235385 LAURELS OF MT. PLEASANT (THE)</b>		Proprietary - Corporation	
LAURELS OF MT. PLEASANT (THE)		12/31/2023 365 Days Submitted	
MOUNT PLEASANT, MI 48858		CR Beds 112    POS Beds 0	
ISABELLA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,865,484	Total Charges	19,466,123
Fixed Assets	153,146	Contract Allowance	8,084,949
Other Assets	4,755,172	Operating Revenue	11,381,174
Total Assets	8,773,802	Operating Expense	11,557,942
Current Liabilities	2,830,458	Operating Margin	-176,768
Long Term Liabilities	4,931,432	Other Income	727,184
Total Equity	1,011,912	Other Expense	0
Total Liab. and Equity	8,773,802	Net Profit or Loss	550,416
		41.5%	Skilled Nursing 87.7%
		58.5%	Ancillary Service 12.3%
		101.6%	Current Ratio 1.4
		-1.6%	Days to Collect 134.6
		6.4%	Avg Payment Days 38.4
		0.0%	Depreciation Rate 562.7%
		4.8%	Return on Equity 54.4%

<b>235313 LAURELS OF SANDY CREEK (THE)</b>		Proprietary - Corporation	
LAURELS OF SANDY CREEK (THE)		12/31/2023 365 Days Submitted	
WAYLAND, MI 49348		CR Beds 119    POS Beds 0	
ALLEGAN		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	62.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,885,909	Total Charges	14,023,078
Fixed Assets	341,945	Contract Allowance	6,314,362
Other Assets	5,936,310	Operating Revenue	7,708,716
Total Assets	8,164,164	Operating Expense	8,945,860
Current Liabilities	2,027,918	Operating Margin	-1,237,144
Long Term Liabilities	8,356,966	Other Income	670,198
Total Equity	-2,220,720	Other Expense	0
Total Liab. and Equity	8,164,164	Net Profit or Loss	(566,946)
		45.0%	Skilled Nursing 82.5%
		55.0%	Ancillary Service 15.4%
		116.0%	Current Ratio 0.9
		-16.0%	Days to Collect 115.2
		8.7%	Avg Payment Days 26.9
		0.0%	Depreciation Rate 357.2%
		-7.4%	Return on Equity 25.5%

Submitted Rpts

8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 70

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235224 LENAWEЕ MEDICAL CARE FACILITY</b>				Government - County			
LENAWEЕ MEDICAL CARE FACILITY		12/31/2023 365 Days Settled					
ADRIAN, MI 49221		CR Beds 125    POS Beds 0					
LENAWEЕ		<b>Key Performance Ind.</b>					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.5%			
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay		132.2	
				Average Wages		29.28	
Current Assets	13,835,958	Total Charges	20,176,736				
Fixed Assets	5,329,240	Contract Allowance	4,247,608	21.1%	Skilled Nursing		78.5%
Other Assets	800,610	Operating Revenue	15,929,128	78.9%	Ancillary Service		21.5%
Total Assets	19,965,808	Operating Expense	18,228,229	114.4%	Current Ratio		5.5
Current Liabilities	2,505,093	Operating Margin	-2,299,101	-14.4%	Days to Collect		198.5
Long Term Liabilities	1,562,189	Other Income	1,649,048	10.4%	Avg Payment Days		29.9
Total Equity	15,898,526	Other Expense	0	0.0%	Depreciation Rate		3.3%
Total Liab. and Equity	19,965,808	Net Profit or Loss	(650,053)	-4.1%	Return on Equity		-4.1%
<b>235471 LIFE CARE CENTER OF PLAINWELL</b>				Proprietary - Other			
LIFE CARE CENTER OF PLAINWELL		12/31/2023 365 Days Submitted					
PLAINWELL, MI 49080		CR Beds 119    POS Beds 0					
ALLEGAN		<b>Key Performance Ind.</b>					
CAHABA GBA (TN)		Occupancy Rate		73.1%			
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay		66.7	
				Average Wages		28.50	
Current Assets	2,678,734	Total Charges	13,586,745				
Fixed Assets	516,468	Contract Allowance	2,705,589	19.9%	Skilled Nursing		84.8%
Other Assets	2,938,497	Operating Revenue	10,881,156	80.1%	Ancillary Service		15.2%
Total Assets	6,133,699	Operating Expense	11,335,345	104.2%	Current Ratio		1.8
Current Liabilities	1,463,941	Operating Margin	-454,189	-4.2%	Days to Collect		87.9
Long Term Liabilities	13,708,457	Other Income	347,318	3.2%	Avg Payment Days		34.8
Total Equity	-9,038,699	Other Expense	0	0.0%	Depreciation Rate		16.3%
Total Liab. and Equity	6,133,699	Net Profit or Loss	(106,871)	-1.0%	Return on Equity		1.2%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 71



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235543 LINCOLN HAVEN NURSING &amp; REHAB COMMUNITY</b>		Proprietary - Corporation	
LINCOLN HAVEN NURSING & REHAB COMMUNITY		12/31/2023 365 Days Submitted	
LINCOLN, MI 48742		CR Beds 39    POS Beds 0	
ALCONA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	71.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,463,469	Total Charges	4,174,893
Fixed Assets	611,496	Contract Allowance	1,013,493
Other Assets	40,280	Operating Revenue	3,161,400
Total Assets	7,115,245	Operating Expense	2,997,292
Current Liabilities	2,719,069	Operating Margin	164,108
Long Term Liabilities	0	Other Income	89,262
Total Equity	4,396,176	Other Expense	0
Total Liab. and Equity	7,115,245	Net Profit or Loss	253,370
		24.3%	Skilled Nursing 83.2%
		75.7%	Ancillary Service 16.8%
		94.8%	Current Ratio 2.4
		5.2%	Days to Collect 673.3
		2.8%	Avg Payment Days 326.3
		0.0%	Depreciation Rate 35.9%
		8.0%	Return on Equity 5.8%

<b>235590 LIVONIA WOODS NURSING AND REHABILITATION</b>		Nonprofit - Church	
LIVONIA WOODS NURSING AND REHABILITATION		12/31/2023 365 Days Submitted	
LIVONIA, MI 48154		CR Beds 72    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,255,600	Total Charges	8,818,190
Fixed Assets	3,951,542	Contract Allowance	865,748
Other Assets	107,991	Operating Revenue	7,952,442
Total Assets	6,315,133	Operating Expense	8,300,695
Current Liabilities	1,603,213	Operating Margin	-348,253
Long Term Liabilities	2,275,211	Other Income	353,118
Total Equity	2,436,709	Other Expense	0
Total Liab. and Equity	6,315,133	Net Profit or Loss	4,865
		9.8%	Skilled Nursing 81.7%
		90.2%	Ancillary Service 18.3%
		104.4%	Current Ratio 1.4
		-4.4%	Days to Collect 60.6
		4.4%	Avg Payment Days 17.6
		0.0%	Depreciation Rate 7.1%
		0.1%	Return on Equity 0.2%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 72

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235252 LOURDES REHABILITATION AND HEALTHCARE CENTER</b>				Nonprofit - Church	
LOURDES REHABILITATION AND HEALTHCARE CENTER		12/31/2023 365 Days Settled			
WATERFORD, MI 48328		CR Beds 100    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.2%	
		Length of Stay		63.5	
		Average Wages		28.37	
		Skilled Nursing		67.7%	
		Ancillary Service		32.3%	
		Current Ratio		0.7	
		Days to Collect		34.1	
		Avg Payment Days		235.0	
		Depreciation Rate		4.6%	
		Return on Equity		4.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	4,842,949	Total Charges	15,601,401		
Fixed Assets	25,090,091	Contract Allowance	4,727,815	30.3%	
Other Assets	2,206,339	Operating Revenue	10,873,586	69.7%	
Total Assets	<u>32,139,379</u>	Operating Expense	11,029,112	101.4%	
Current Liabilities	6,572,608	Operating Margin	-155,526	-1.4%	
Long Term Liabilities	15,588,373	Other Income	583,409	5.4%	
Total Equity	9,978,398	Other Expense	0	0.0%	
Total Liab. and Equity	<u>32,139,379</u>	Net Profit or Loss	<u>427,883</u>	3.9%	
<hr/>					
<b>235182 LYNWOOD MANOR HEALTHCARE CENTER</b>				Proprietary - Corporation	
LYNWOOD MANOR HEALTHCARE CENTER		12/31/2023 365 Days Submitted			
ADRIAN, MI 49221		CR Beds 84    POS Beds 0			
LENAWEE		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		85.9%	
		Length of Stay		140.9	
		Average Wages		28.57	
		Skilled Nursing		82.4%	
		Ancillary Service		17.6%	
		Current Ratio		0.8	
		Days to Collect		100.5	
		Avg Payment Days		74.6	
		Depreciation Rate		70.2%	
		Return on Equity		20.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	2,391,809	Total Charges	9,867,695		
Fixed Assets	435,794	Contract Allowance	1,658,331	16.8%	
Other Assets	-43,114	Operating Revenue	8,209,364	83.2%	
Total Assets	<u>2,784,489</u>	Operating Expense	8,659,168	105.5%	
Current Liabilities	3,179,682	Operating Margin	-449,804	-5.5%	
Long Term Liabilities	412,995	Other Income	282,910	3.4%	
Total Equity	-808,188	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,784,489</u>	Net Profit or Loss	<u>(166,894)</u>	-2.0%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 73

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235023 MAJESTIC CARE OF BATTLE CREEK</b>				Proprietary - Other	
MAJESTIC CARE OF BATTLE CREEK		12/31/2023 365 Days Submitted			
BATTLE CREEK, MI 49037		CR Beds 65    POS Beds 0			
CALHOUN		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		72.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				113.1	
Current Assets	2,260,576	Total Charges	5,769,590	Average Wages	
Fixed Assets	2,106,530	Contract Allowance	291,138	30.23	
Other Assets	0	Operating Revenue	5,478,452	5.0%	
Total Assets	4,367,106	Operating Expense	6,723,793	95.0%	
Current Liabilities	3,024,386	Operating Margin	-1,245,341	122.7%	
Long Term Liabilities	2,639,073	Other Income	159,475	-22.7%	
Total Equity	-1,296,353	Other Expense	0	2.9%	
Total Liab. and Equity	4,367,106	Net Profit or Loss	(1,085,866)	0.0%	
				Return on Equity	
				83.8%	
<hr/>					
<b>235132 MAJESTIC CARE OF FLUSHING</b>				Proprietary - Other	
MAJESTIC CARE OF FLUSHING		12/31/2023 365 Days Submitted			
FLUSHING, MI 48433		CR Beds 140    POS Beds 0			
GENESEE		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		61.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				104.3	
Current Assets	4,526,060	Total Charges	10,739,657	Average Wages	
Fixed Assets	5,646,089	Contract Allowance	696,923	29.62	
Other Assets	0	Operating Revenue	10,042,734	6.5%	
Total Assets	10,172,149	Operating Expense	11,531,359	93.5%	
Current Liabilities	9,447,677	Operating Margin	-1,488,625	114.8%	
Long Term Liabilities	5,784,271	Other Income	157,351	-14.8%	
Total Equity	-5,059,799	Other Expense	0	1.6%	
Total Liab. and Equity	10,172,149	Net Profit or Loss	(1,331,274)	0.0%	
				Return on Equity	
				26.3%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 74

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235057 MAJESTIC CARE OF LIVONIA</b>				Proprietary - Other	
MAJESTIC CARE OF LIVONIA		12/31/2023 365 Days Submitted			
LIVONIA, MI 48154		CR Beds 142    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		70.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				112.0	
Current Assets	4,142,237	Total Charges	11,898,956	Average Wages	30.64
Fixed Assets	4,561,435	Contract Allowance	434,807	3.7%	Skilled Nursing
Other Assets	0	Operating Revenue	11,464,149	96.3%	Ancillary Service
Total Assets	8,703,672	Operating Expense	12,566,404	109.6%	Current Ratio
Current Liabilities	5,959,342	Operating Margin	-1,102,255	-9.6%	Days to Collect
Long Term Liabilities	4,461,058	Other Income	263,757	2.3%	Avg Payment Days
Total Equity	-1,716,728	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,703,672	Net Profit or Loss	(838,498)	-7.3%	Return on Equity
					48.8%

<b>235003 MANISTEE COUNTY MEDICAL CARE FACILITY</b>				Government - Federal	
MANISTEE COUNTY MEDICAL CARE FACILITY		9/30/2023 365 Days Settled			
MANISTEE, MI 49660		CR Beds 96    POS Beds 0			
MANISTEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		44.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				141.0	
Current Assets	2,357,727	Total Charges	6,234,510	Average Wages	27.22
Fixed Assets	3,162,315	Contract Allowance	394,778	6.3%	Skilled Nursing
Other Assets	6,581,516	Operating Revenue	5,839,732	93.7%	Ancillary Service
Total Assets	12,101,558	Operating Expense	8,108,883	138.9%	Current Ratio
Current Liabilities	1,711,818	Operating Margin	-2,269,151	-38.9%	Days to Collect
Long Term Liabilities	9,183,596	Other Income	1,164,953	19.9%	Avg Payment Days
Total Equity	1,206,144	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	12,101,558	Net Profit or Loss	(1,104,198)	-18.9%	Return on Equity
					-91.5%

Submitted Rpts

8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 75

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235008 MAPLE LAWN MEDICAL CARE FACILI</b>				Government - County	
MAPLE LAWN MEDICAL CARE FACILI		12/31/2023 365 Days Settled			
COLDWATER, MI 49036		CR Beds 114    POS Beds 0			
BRANCH		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    130.7	
Current Assets	7,713,519	Total Charges	17,307,451	Average Wages    26.94	
Fixed Assets	12,542,955	Contract Allowance	950,074	5.5%	Skilled Nursing    87.0%
Other Assets	2,286,875	Operating Revenue	16,357,377	94.5%	Ancillary Service    13.0%
Total Assets	22,543,349	Operating Expense	15,251,372	93.2%	Current Ratio    4.7
Current Liabilities	1,634,295	Operating Margin	1,106,005	6.8%	Days to Collect    139.5
Long Term Liabilities	13,435,039	Other Income	1,095,472	6.7%	Avg Payment Days    26.6
Total Equity	7,474,015	Other Expense	0	0.0%	Depreciation Rate    4.0%
Total Liab. and Equity	22,543,349	Net Profit or Loss	2,201,477	13.5%	Return on Equity    29.5%
<b>235518 MAPLE WOODS MANOR</b>				Proprietary - Corporation	
MAPLE WOODS MANOR		12/31/2023 365 Days Settled			
CLIO, MI 48420		CR Beds 151    POS Beds 0			
GENESEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    128.8	
Current Assets	2,579,429	Total Charges	19,444,094	Average Wages    22.90	
Fixed Assets	2,255,820	Contract Allowance	4,343,134	22.3%	Skilled Nursing    84.1%
Other Assets	25,128	Operating Revenue	15,100,960	77.7%	Ancillary Service    15.9%
Total Assets	4,860,377	Operating Expense	14,388,903	95.3%	Current Ratio    0.8
Current Liabilities	3,056,303	Operating Margin	712,057	4.7%	Days to Collect    22.7
Long Term Liabilities	0	Other Income	793,675	5.3%	Avg Payment Days    39.6
Total Equity	1,804,074	Other Expense	0	0.0%	Depreciation Rate    22.1%
Total Liab. and Equity	4,860,377	Net Profit or Loss	1,505,732	10.0%	Return on Equity    83.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 76

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235005 MAPLES BENZIE CO MEDICAL CARE</b>				Government - City-County	
MAPLES BENZIE CO MEDICAL CARE				9/30/2023 365 Days Settled	
FRANKFORT, MI 49635				CR Beds 78    POS Beds 0	
BENZIE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    92.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    177.5	
Current Assets	6,456,952	Total Charges	11,511,325	Average Wages    27.66	
Fixed Assets	13,268,420	Contract Allowance	1,123,016	9.8%	Skilled Nursing    93.2%
Other Assets	0	Operating Revenue	10,388,309	90.2%	Ancillary Service    6.8%
Total Assets	<u>19,725,372</u>	Operating Expense	<u>12,643,134</u>	121.7%	Current Ratio    5.2
Current Liabilities	1,232,020	Operating Margin	-2,254,825	-21.7%	Days to Collect    70.3
Long Term Liabilities	5,245,093	Other Income	1,648,989	15.9%	Avg Payment Days    22.0
Total Equity	<u>13,248,259</u>	Other Expense	0	0.0%	Depreciation Rate    4.2%
Total Liab. and Equity	<u>19,725,372</u>	Net Profit or Loss	<u>(605,836)</u>	-5.8%	Return on Equity    -4.6%
<hr/>					
<b>235321 MARQUETTE COUNTY MEDICAL CARE FACILITY</b>				Government - County	
MARQUETTE COUNTY MEDICAL CARE FACILITY				12/31/2023 365 Days Settled	
ISHPEMING, MI 49849				CR Beds 140    POS Beds 0	
MARQUETTE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    80.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    362.8	
Current Assets	10,280,457	Total Charges	20,048,157	Average Wages    27.51	
Fixed Assets	6,275,927	Contract Allowance	733,952	3.7%	Skilled Nursing    95.1%
Other Assets	7,056,511	Operating Revenue	19,314,205	96.3%	Ancillary Service    4.9%
Total Assets	<u>23,612,895</u>	Operating Expense	<u>22,539,538</u>	116.7%	Current Ratio    1.0
Current Liabilities	9,906,368	Operating Margin	-3,225,333	-16.7%	Days to Collect    140.9
Long Term Liabilities	0	Other Income	1,751,323	9.1%	Avg Payment Days    34.7
Total Equity	<u>13,706,527</u>	Other Expense	0	0.0%	Depreciation Rate    3.2%
Total Liab. and Equity	<u>23,612,895</u>	Net Profit or Loss	<u>(1,474,010)</u>	-7.6%	Return on Equity    -10.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 77

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235174 MARSHALL NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
MARSHALL NURSING AND REHABILITATION COMMUNITY		12/31/2023 365 Days Submitted			
MARSHALL, MI 49068		CR Beds 60    POS Beds 0			
CALHOUN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				90.0	
Current Assets	17,882,052	Total Charges	7,986,700	Average Wages	20.43
Fixed Assets	325,706	Contract Allowance	2,450,875	30.7%	Skilled Nursing
Other Assets	48,000	Operating Revenue	5,535,825	69.3%	Ancillary Service
Total Assets	<u>18,255,758</u>	Operating Expense	6,160,819	111.3%	Current Ratio
Current Liabilities	6,171,530	Operating Margin	-624,994	-11.3%	Days to Collect
Long Term Liabilities	0	Other Income	170,452	3.1%	Avg Payment Days
Total Equity	<u>12,084,228</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>18,255,758</u>	Net Profit or Loss	<u>(454,542)</u>	-8.2%	Return on Equity
				-3.8%	
<b>235155 MARTHA T BERRY MCF</b>				Government - County	
MARTHA T BERRY MCF		12/31/2023 365 Days Settled			
MOUNT CLEMENS, MI 48043		CR Beds 217    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				374.5	
Current Assets	9,044,427	Total Charges	36,980,284	Average Wages	28.77
Fixed Assets	6,705,168	Contract Allowance	2,102,228	5.7%	Skilled Nursing
Other Assets	1,488,765	Operating Revenue	34,878,056	94.3%	Ancillary Service
Total Assets	<u>17,238,360</u>	Operating Expense	37,539,109	107.6%	Current Ratio
Current Liabilities	3,324,363	Operating Margin	-2,661,053	-7.6%	Days to Collect
Long Term Liabilities	18,897,133	Other Income	1,337,040	3.8%	Avg Payment Days
Total Equity	<u>-4,983,136</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>17,238,360</u>	Net Profit or Loss	<u>(1,324,013)</u>	-3.8%	Return on Equity
				26.6%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 78



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235369 MARWOOD MANOR NURSING HOME</b>				Nonprofit - Other	
MARWOOD MANOR NURSING HOME		9/30/2023 365 Days Settled			
PORT HURON, MI 48060		CR Beds 240    POS Beds 0			
SAINT CLAIR		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				116.9	
Current Assets	29,542,092	Total Charges	25,244,084	Average Wages	
Fixed Assets	6,921,216	Contract Allowance	-487,110	21.48	
Other Assets	436,295	Operating Revenue	25,731,194	73.9%	
Total Assets	36,899,603	Operating Expense	25,788,143	26.1%	
Current Liabilities	3,633,265	Operating Margin	-56,949	Current Ratio	
Long Term Liabilities	-5,690	Other Income	2,761,968	8.1	
Total Equity	33,272,028	Other Expense	0	Days to Collect	
Total Liab. and Equity	36,899,603	Net Profit or Loss	2,705,019	24.1	
				Avg Payment Days	
				30.4	
				Depreciation Rate	
				6.2%	
				Return on Equity	
				8.1%	

<b>235708 MARY FREE BED SUB-ACUTE REHABILITATION</b>				Nonprofit - Other	
MARY FREE BED SUB-ACUTE REHABILITATION		6/30/2023 365 Days Settled			
GRAND RAPIDS, MI 49503		CR Beds 48    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				15.0	
Current Assets	2,116,488	Total Charges	21,562,100	Average Wages	
Fixed Assets	9,021,541	Contract Allowance	12,353,771	32.97	
Other Assets	0	Operating Revenue	9,208,329	47.4%	
Total Assets	11,138,029	Operating Expense	10,060,328	52.6%	
Current Liabilities	1,385,098	Operating Margin	-851,999	Current Ratio	
Long Term Liabilities	0	Other Income	403,035	1.5	
Total Equity	9,752,931	Other Expense	0	Days to Collect	
Total Liab. and Equity	11,138,029	Net Profit or Loss	(448,964)	52.2	
				Avg Payment Days	
				50.3	
				Depreciation Rate	
				3.2%	
				Return on Equity	
				-4.6%	

Submitted Rpts

8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 79

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235530 MARYWOOD NURSING CARE CENTER</b>				Nonprofit - Other	
MARYWOOD NURSING CARE CENTER		6/30/2023 365 Days Settled			
LIVONIA, MI 48154		CR Beds 103    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            20.7	
Current Assets	9,452,084	Total Charges	31,473,486	Average Wages            30.15	
Fixed Assets	11,230,620	Contract Allowance	14,408,054	45.8%	Skilled Nursing        51.8%
Other Assets	0	Operating Revenue	17,065,432	54.2%	Ancillary Service      48.2%
Total Assets	<u>20,682,704</u>	Operating Expense	18,636,191	109.2%	Current Ratio            5.4
Current Liabilities	1,759,758	Operating Margin	-1,570,759	-9.2%	Days to Collect        109.3
Long Term Liabilities	337,004	Other Income	3,764,656	22.1%	Avg Payment Days     28.9
Total Equity	18,585,942	Other Expense	0	0.0%	Depreciation Rate     2.8%
Total Liab. and Equity	<u>20,682,704</u>	Net Profit or Loss	<u>2,193,897</u>	12.9%	Return on Equity       11.8%

<b>235301 MCAULEY REHABILITATION AND WELLNESS</b>				Nonprofit - Church	
MCAULEY REHABILITATION AND WELLNESS		6/30/2023 365 Days Settled			
MUSKEGON, MI 49444		CR Beds 98    POS Beds 0			
MUSKEGON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		52.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            46.0	
Current Assets	7,086,992	Total Charges	10,629,546	Average Wages            25.93	
Fixed Assets	1,309,435	Contract Allowance	3,278,635	30.8%	Skilled Nursing        65.4%
Other Assets	12,786	Operating Revenue	7,350,911	69.2%	Ancillary Service      34.6%
Total Assets	<u>8,409,213</u>	Operating Expense	8,543,792	116.2%	Current Ratio            7.8
Current Liabilities	903,360	Operating Margin	-1,192,881	-16.2%	Days to Collect        348.7
Long Term Liabilities	1,349,691	Other Income	170,712	2.3%	Avg Payment Days     37.4
Total Equity	6,156,162	Other Expense	0	0.0%	Depreciation Rate     0.8%
Total Liab. and Equity	<u>8,409,213</u>	Net Profit or Loss	<u>(1,022,169)</u>	-13.9%	Return on Equity       -16.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 80

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235025 MEADOW BROOK MEDICAL CARE FACILITY</b>				Government - County	
MEADOW BROOK MEDICAL CARE FACILITY		12/31/2023 365 Days Submitted			
BELLAIRE, MI 49615		CR Beds 93    POS Beds 0			
ANTRIM		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				454.4	
Current Assets	14,318,821	Total Charges	14,218,752	Average Wages	
				27.70	
Fixed Assets	8,739,367	Contract Allowance	1,040,154	7.3%	
				Skilled Nursing	
Other Assets	2,757,283	Operating Revenue	13,178,598	92.7%	
				Ancillary Service	
Total Assets	25,815,471	Operating Expense	18,156,728	137.8%	
				Current Ratio	
Current Liabilities	1,402,588	Operating Margin	-4,978,130	-37.8%	
				Days to Collect	
Long Term Liabilities	6,441,853	Other Income	2,254,441	17.1%	
				Avg Payment Days	
Total Equity	17,971,030	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	25,815,471	Net Profit or Loss	(2,723,689)	-20.7%	
				Return on Equity	
				-15.2%	
<hr/>					
<b>235356 MEDILODGE AT THE SHORE</b>				Proprietary - Corporation	
MEDILODGE AT THE SHORE		12/31/2023 365 Days Submitted			
GRAND HAVEN, MI 49417		CR Beds 126    POS Beds 0			
OTTAWA		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		83.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				83.7	
Current Assets	4,201,416	Total Charges	15,367,261	Average Wages	
				17.85	
Fixed Assets	2,842,310	Contract Allowance	3,485,192	22.7%	
				Skilled Nursing	
Other Assets	18,849,996	Operating Revenue	11,882,069	77.3%	
				Ancillary Service	
Total Assets	25,893,722	Operating Expense	12,974,123	109.2%	
				Current Ratio	
Current Liabilities	23,326,759	Operating Margin	-1,092,054	-9.2%	
				Days to Collect	
Long Term Liabilities	17,377	Other Income	639,655	5.4%	
				Avg Payment Days	
Total Equity	2,549,586	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	25,893,722	Net Profit or Loss	(452,399)	-3.8%	
				Return on Equity	
				-17.7%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 81

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235280 MEDILODGE OF ALPENA</b>		Proprietary - Corporation	
MEDILODGE OF ALPENA		12/31/2023 365 Days Submitted	
ALPENA, MI 49707		CR Beds 132    POS Beds 0	
ALPENA		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            82.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,323,940	Total Charges	17,069,815
Fixed Assets	469,514	Contract Allowance	3,744,757
Other Assets	4,827,778	Operating Revenue	13,325,058
Total Assets	6,621,232	Operating Expense	11,853,161
Current Liabilities	6,531,781	Operating Margin	1,471,897
Long Term Liabilities	291,489	Other Income	578,169
Total Equity	-202,038	Other Expense	0
Total Liab. and Equity	6,621,232	Net Profit or Loss	2,050,066
		21.9%	Skilled Nursing            72.4%
		78.1%	Ancillary Service        27.6%
		89.0%	Current Ratio              0.2
		11.0%	Days to Collect            (143.4)
		4.3%	Avg Payment Days        25.3
		0.0%	Depreciation Rate        19.1%
		15.4%	Return on Equity           -
			1,014.7%

<b>235517 MEDILODGE OF CAMPUS AREA</b>		Proprietary - Corporation	
MEDILODGE OF CAMPUS AREA		12/31/2023 365 Days Submitted	
EAST LANSING, MI 48823		CR Beds 102    POS Beds 0	
INGHAM		<b>Key Performance Ind.</b>	
Novitas AR		Occupancy Rate            61.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-119,057	Total Charges	10,938,920
Fixed Assets	1,753,731	Contract Allowance	3,615,230
Other Assets	22,536,641	Operating Revenue	7,323,690
Total Assets	24,171,315	Operating Expense	8,497,152
Current Liabilities	28,720,181	Operating Margin	-1,173,462
Long Term Liabilities	286,089	Other Income	352,075
Total Equity	-4,834,955	Other Expense	0
Total Liab. and Equity	24,171,315	Net Profit or Loss	(821,387)
		33.0%	Skilled Nursing            80.8%
		67.0%	Ancillary Service        19.2%
		116.0%	Current Ratio              0.0
		-16.0%	Days to Collect            (23.4)
		4.8%	Avg Payment Days        22.4
		0.0%	Depreciation Rate        6.4%
		-11.2%	Return on Equity           17.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 82

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235653 MEDILODGE OF CAPITAL AREA</b>				Proprietary - Corporation	
MEDILODGE OF CAPITAL AREA		12/31/2023 365 Days Submitted			
LANSING, MI 48910		CR Beds 120    POS Beds 0			
INGHAM		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            83.0	
Current Assets	2,013,504	Total Charges	14,814,387	Average Wages            24.55	
Fixed Assets	132,492	Contract Allowance	4,145,457	28.0%	Skilled Nursing            81.2%
Other Assets	1,813,503	Operating Revenue	10,668,930	72.0%	Ancillary Service        18.8%
Total Assets	<u>3,959,499</u>	Operating Expense	11,265,575	105.6%	Current Ratio              0.5
Current Liabilities	3,707,620	Operating Margin	-596,645	-5.6%	Days to Collect            (15.7)
Long Term Liabilities	686,289	Other Income	441,144	4.1%	Avg Payment Days        19.5
Total Equity	-434,410	Other Expense	0	0.0%	Depreciation Rate        54.9%
Total Liab. and Equity	<u>3,959,499</u>	Net Profit or Loss	<u>(155,501)</u>	-1.5%	Return on Equity          35.8%

<b>235286 MEDILODGE OF CASS CITY</b>				Proprietary - Corporation	
MEDILODGE OF CASS CITY		12/31/2023 365 Days Submitted			
CASS CITY, MI 48726		CR Beds 80    POS Beds 0			
TUSCOLA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            84.5	
Current Assets	-638,874	Total Charges	9,376,053	Average Wages            22.00	
Fixed Assets	112,308	Contract Allowance	2,951,577	31.5%	Skilled Nursing            73.5%
Other Assets	172,913	Operating Revenue	6,424,476	68.5%	Ancillary Service        26.5%
Total Assets	<u>-353,653</u>	Operating Expense	6,712,375	104.5%	Current Ratio              (0.7)
Current Liabilities	936,405	Operating Margin	-287,899	-4.5%	Days to Collect            (188.3)
Long Term Liabilities	384,981	Other Income	289,059	4.5%	Avg Payment Days        18.0
Total Equity	-1,675,039	Other Expense	0	0.0%	Depreciation Rate        8.0%
Total Liab. and Equity	<u>-353,653</u>	Net Profit or Loss	<u>1,160</u>	0.0%	Return on Equity          -0.1%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 83

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235566 MEDILODGE OF CHEBOYGAN</b>		Proprietary - Corporation	
MEDILODGE OF CHEBOYGAN		12/31/2023 365 Days Submitted	
CHEBOYGAN, MI 49721		CR Beds 85    POS Beds 0	
CHEBOYGAN		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            74.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,481,356	Total Charges	11,081,478
Fixed Assets	249,309	Contract Allowance	3,577,803
Other Assets	2,109,787	Operating Revenue	7,503,675
Total Assets	<u>5,840,452</u>	Operating Expense	7,402,301
Current Liabilities	3,072,021	Operating Margin	101,374
Long Term Liabilities	-33,878	Other Income	433,913
Total Equity	2,802,309	Other Expense	0
Total Liab. and Equity	<u>5,840,452</u>	Net Profit or Loss	<u>535,287</u>
		32.3%	Skilled Nursing            73.4%
		67.7%	Ancillary Service        26.6%
		98.6%	Current Ratio            1.1
		1.4%	Days to Collect        142.8
		5.8%	Avg Payment Days      25.1
		0.0%	Depreciation Rate      31.8%
		7.1%	Return on Equity        19.1%

<b>235022 MEDILODGE OF CLARE</b>		Proprietary - Corporation	
MEDILODGE OF CLARE		12/31/2023 365 Days Submitted	
CLARE, MI 48617		CR Beds 92    POS Beds 0	
CLARE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate            72.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	187,486	Total Charges	10,242,322
Fixed Assets	201,151	Contract Allowance	2,484,594
Other Assets	1,485,200	Operating Revenue	7,757,728
Total Assets	<u>1,873,837</u>	Operating Expense	8,486,992
Current Liabilities	2,980,323	Operating Margin	-729,264
Long Term Liabilities	560,399	Other Income	385,334
Total Equity	-1,666,885	Other Expense	0
Total Liab. and Equity	<u>1,873,837</u>	Net Profit or Loss	<u>(343,930)</u>
		24.3%	Skilled Nursing            72.4%
		75.7%	Ancillary Service        27.6%
		109.4%	Current Ratio            0.1
		-9.4%	Days to Collect        7.1
		5.0%	Avg Payment Days      24.3
		0.0%	Depreciation Rate      31.9%
		-4.4%	Return on Equity        20.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 84

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235283 MEDILODGE OF EAST LANSING</b>				Proprietary - Corporation	
MEDILODGE OF EAST LANSING		12/31/2023 365 Days Submitted			
EAST LANSING, MI 48823		CR Beds 99    POS Beds 0			
INGHAM		<b>Key Performance Ind.</b>			
Novitas LA		Occupancy Rate		61.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				43.9	
Current Assets	1,139,022	Total Charges	20,282,727	Average Wages	
Fixed Assets	1,720,815	Contract Allowance	10,987,919	19.60	
Other Assets	22,800,305	Operating Revenue	9,294,808	53.8%	
Total Assets	25,660,142	Operating Expense	10,521,031	46.2%	
Current Liabilities	28,401,628	Operating Margin	-1,226,223	0.0	
Long Term Liabilities	451,497	Other Income	582,771	58.5	
Total Equity	-3,192,983	Other Expense	0	23.8	
Total Liab. and Equity	25,660,142	Net Profit or Loss	(643,452)	5.4%	
				20.2%	

<b>235293 MEDILODGE OF FARMINGTON</b>				Proprietary - Corporation	
MEDILODGE OF FARMINGTON		12/31/2023 365 Days Submitted			
FARMINGTON, MI 48335		CR Beds 117    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
Novitas MD		Occupancy Rate		52.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				95.7	
Current Assets	830,627	Total Charges	19,030,436	Average Wages	
Fixed Assets	1,684,896	Contract Allowance	8,915,836	21.58	
Other Assets	23,117,794	Operating Revenue	10,114,600	52.5%	
Total Assets	25,633,317	Operating Expense	10,932,707	47.5%	
Current Liabilities	27,602,495	Operating Margin	-818,107	0.0	
Long Term Liabilities	-936,845	Other Income	432,010	(41.2)	
Total Equity	-1,032,333	Other Expense	0	25.8	
Total Liab. and Equity	25,633,317	Net Profit or Loss	(386,097)	20.3%	
				37.4%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 85



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235350 MEDILODGE OF GAYLORD</b>		Proprietary - Corporation	
MEDILODGE OF GAYLORD		12/31/2023 365 Days Submitted	
GAYLORD, MI 49735		CR Beds 96    POS Beds 0	
OTSEGO		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            74.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,279,088	Total Charges	13,197,450
Fixed Assets	305,000	Contract Allowance	4,228,064
Other Assets	2,895,817	Operating Revenue	8,969,386
Total Assets	<u>6,479,905</u>	Operating Expense	9,069,939
Current Liabilities	3,978,132	Operating Margin	-100,553
Long Term Liabilities	1,820	Other Income	402,456
Total Equity	2,499,953	Other Expense	0
Total Liab. and Equity	<u>6,479,905</u>	Net Profit or Loss	<u>301,903</u>
		32.0%	Skilled Nursing            73.7%
		68.0%	Ancillary Service        26.3%
		101.1%	Current Ratio            0.8
		-1.1%	Days to Collect        109.5
		4.5%	Avg Payment Days      26.4
		0.0%	Depreciation Rate      22.4%
		3.4%	Return on Equity        12.1%

<b>235226 MEDILODGE OF GRAND BLANC</b>		Proprietary - Corporation	
MEDILODGE OF GRAND BLANC		12/31/2023 365 Days Submitted	
GRAND BLANC, MI 48439		CR Beds 146    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
Novitas Solutions DC, DE, MD, PA		Occupancy Rate            65.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	63,535	Total Charges	29,743,966
Fixed Assets	2,254,945	Contract Allowance	12,998,134
Other Assets	33,800,226	Operating Revenue	16,745,832
Total Assets	<u>36,118,706</u>	Operating Expense	17,423,588
Current Liabilities	41,267,156	Operating Margin	-677,756
Long Term Liabilities	0	Other Income	746,103
Total Equity	-5,148,450	Other Expense	0
Total Liab. and Equity	<u>36,118,706</u>	Net Profit or Loss	<u>68,347</u>
		43.7%	Skilled Nursing            62.3%
		56.3%	Ancillary Service        37.7%
		104.0%	Current Ratio            0.0
		-4.0%	Days to Collect        17.6
		4.5%	Avg Payment Days      22.0
		0.0%	Depreciation Rate      24.5%
		0.4%	Return on Equity        -1.3%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 86

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235038 MEDILODGE OF GRAND RAPIDS</b>				Proprietary - Corporation	
MEDILODGE OF GRAND RAPIDS		12/31/2023 365 Days Submitted			
GRAND RAPIDS, MI 49505		CR Beds 178    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		66.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    162.7	
Current Assets	-1,252,615	Total Charges	13,250,609	Average Wages    15.93	
Fixed Assets	1,665,864	Contract Allowance	3,331,932	25.1%	Skilled Nursing    56.6%
Other Assets	7,092,426	Operating Revenue	9,918,677	74.9%	Ancillary Service    17.9%
Total Assets	<u>7,505,675</u>	Operating Expense	11,316,018	114.1%	Current Ratio    (0.1)
Current Liabilities	9,452,255	Operating Margin	-1,397,341	-14.1%	Days to Collect    (68.7)
Long Term Liabilities	106,616	Other Income	254,149	2.6%	Avg Payment Days    22.2
Total Equity	<u>-2,053,196</u>	Other Expense	0	0.0%	Depreciation Rate    49.3%
Total Liab. and Equity	<u>7,505,675</u>	Net Profit or Loss	<u>(1,143,192)</u>	-11.5%	Return on Equity    55.7%

<b>235583 MEDILODGE OF GREEN VIEW</b>				Proprietary - Corporation	
MEDILODGE OF GREEN VIEW		12/31/2023 365 Days Submitted			
ALPENA, MI 49707		CR Beds 39    POS Beds 0			
ALPENA		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		93.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    69.7	
Current Assets	2,651,891	Total Charges	5,857,848	Average Wages    18.40	
Fixed Assets	100,837	Contract Allowance	1,395,747	23.8%	Skilled Nursing    75.7%
Other Assets	1,761,499	Operating Revenue	4,462,101	76.2%	Ancillary Service    24.3%
Total Assets	<u>4,514,227</u>	Operating Expense	4,110,841	92.1%	Current Ratio    1.2
Current Liabilities	2,237,052	Operating Margin	351,260	7.9%	Days to Collect    172.7
Long Term Liabilities	-25,028	Other Income	238,464	5.3%	Avg Payment Days    22.1
Total Equity	<u>2,302,203</u>	Other Expense	0	0.0%	Depreciation Rate    33.6%
Total Liab. and Equity	<u>4,514,227</u>	Net Profit or Loss	<u>589,724</u>	13.2%	Return on Equity    25.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 87

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235243 MEDILODGE OF GTC</b>				Proprietary - Corporation	
MEDILODGE OF GTC		12/31/2023 365 Days Submitted			
TRAVERSE CITY, MI 49686				CR Beds 125    POS Beds 0	
GRAND TRAVERSE				<b>Key Performance Ind.</b>	
CGS (OHIO)				Occupancy Rate	67.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	64.4
Current Assets	6,920,884	Total Charges	14,515,472	Average Wages	18.04
Fixed Assets	335,618	Contract Allowance	3,945,667	27.2%	Skilled Nursing 76.3%
Other Assets	3,101,640	Operating Revenue	10,569,805	72.8%	Ancillary Service 23.7%
Total Assets	<u>10,358,142</u>	Operating Expense	10,028,470	94.9%	Current Ratio 1.6
Current Liabilities	4,447,491	Operating Margin	541,335	5.1%	Days to Collect 224.6
Long Term Liabilities	-104,251	Other Income	537,303	5.1%	Avg Payment Days 27.2
Total Equity	<u>6,014,902</u>	Other Expense	0	0.0%	Depreciation Rate 33.3%
Total Liab. and Equity	<u>10,358,142</u>	Net Profit or Loss	<u>1,078,638</u>	10.2%	Return on Equity 17.9%
<b>235423 MEDILODGE OF HILLMAN</b>				Proprietary - Corporation	
MEDILODGE OF HILLMAN		12/31/2023 365 Days Submitted			
HILLMAN, MI 49746				CR Beds 39    POS Beds 0	
MONTMORENCY				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	85.5
Current Assets	2,200,793	Total Charges	5,802,044	Average Wages	23.78
Fixed Assets	250,535	Contract Allowance	887,734	15.3%	Skilled Nursing 75.5%
Other Assets	5,286,702	Operating Revenue	4,914,310	84.7%	Ancillary Service 24.5%
Total Assets	<u>7,738,030</u>	Operating Expense	4,501,930	91.6%	Current Ratio 0.3
Current Liabilities	6,876,172	Operating Margin	412,380	8.4%	Days to Collect 148.0
Long Term Liabilities	0	Other Income	212,022	4.3%	Avg Payment Days 24.5
Total Equity	<u>861,858</u>	Other Expense	0	0.0%	Depreciation Rate 26.1%
Total Liab. and Equity	<u>7,738,030</u>	Net Profit or Loss	<u>624,402</u>	12.7%	Return on Equity 72.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 88

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235638 MEDILODGE OF HOLLAND</b>		Proprietary - Corporation	
MEDILODGE OF HOLLAND		12/31/2023 365 Days Submitted	
HOLLAND, MI 49423		CR Beds 77    POS Beds 0	
OTTAWA		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            92.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,607,803	Total Charges	12,406,339
Fixed Assets	193,011	Contract Allowance	3,504,308
Other Assets	1,009,825	Operating Revenue	8,902,031
Total Assets	<u>3,810,639</u>	Operating Expense	9,153,355
Current Liabilities	2,419,275	Operating Margin	-251,324
Long Term Liabilities	667,440	Other Income	328,515
Total Equity	723,924	Other Expense	0
Total Liab. and Equity	<u>3,810,639</u>	Net Profit or Loss	<u>77,191</u>
		28.2%	Skilled Nursing            76.4%
		71.8%	Ancillary Service        23.6%
		102.8%	Current Ratio            1.1
		-2.8%	Days to Collect        99.9
		3.7%	Avg Payment Days      18.5
		0.0%	Depreciation Rate      19.5%
		0.9%	Return on Equity        10.7%

<b>235331 MEDILODGE OF HOWELL</b>		Proprietary - Corporation	
MEDILODGE OF HOWELL		12/31/2023 365 Days Submitted	
HOWELL, MI 48843		CR Beds 206    POS Beds 0	
LIVINGSTON		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate            59.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,896,307	Total Charges	20,724,005
Fixed Assets	1,441,884	Contract Allowance	6,941,118
Other Assets	21,798,404	Operating Revenue	13,782,887
Total Assets	<u>26,136,595</u>	Operating Expense	13,979,545
Current Liabilities	25,728,785	Operating Margin	-196,658
Long Term Liabilities	0	Other Income	571,993
Total Equity	407,810	Other Expense	0
Total Liab. and Equity	<u>26,136,595</u>	Net Profit or Loss	<u>375,335</u>
		33.5%	Skilled Nursing            83.2%
		66.5%	Ancillary Service        16.8%
		101.4%	Current Ratio            0.1
		-1.4%	Days to Collect        95.4
		4.2%	Avg Payment Days      33.7
		0.0%	Depreciation Rate      38.2%
		2.7%	Return on Equity        92.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 89

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235282 MEDILODGE OF KALAMAZOO</b>		Proprietary - Corporation	
MEDILODGE OF KALAMAZOO		12/31/2023 365 Days Submitted	
KALAMAZOO, MI 49009		CR Beds 39    POS Beds 0	
KALAMAZOO		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            96.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-913,259	Total Charges	6,443,532
Fixed Assets	256,218	Contract Allowance	2,074,225
Other Assets	389,190	Operating Revenue	4,369,307
Total Assets	<u>-267,851</u>	Operating Expense	4,079,368
Current Liabilities	1,058,606	Operating Margin	289,939
Long Term Liabilities	278,155	Other Income	182,022
Total Equity	<u>-1,604,612</u>	Other Expense	0
Total Liab. and Equity	<u>-267,851</u>	Net Profit or Loss	<u>471,961</u>
		32.2%	Skilled Nursing            83.7%
		67.8%	Ancillary Service        16.3%
		93.4%	Current Ratio            (0.9)
		6.6%	Days to Collect        (88.1)
		4.2%	Avg Payment Days      23.3
		0.0%	Depreciation Rate      12.0%
		10.8%	Return on Equity        -29.4%

<b>235285 MEDILODGE OF LANSING</b>		Proprietary - Corporation	
MEDILODGE OF LANSING		12/31/2023 365 Days Submitted	
LANSING, MI 48917		CR Beds 85    POS Beds 0	
EATON		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            67.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-2,750,108	Total Charges	10,736,101
Fixed Assets	482,176	Contract Allowance	3,675,986
Other Assets	1,026,232	Operating Revenue	7,060,115
Total Assets	<u>-1,241,700</u>	Operating Expense	7,662,644
Current Liabilities	461,771	Operating Margin	-602,529
Long Term Liabilities	2,464,217	Other Income	284,742
Total Equity	<u>-4,167,688</u>	Other Expense	0
Total Liab. and Equity	<u>-1,241,700</u>	Net Profit or Loss	<u>(317,787)</u>
		34.2%	Skilled Nursing            78.6%
		65.8%	Ancillary Service        21.4%
		108.5%	Current Ratio            (6.0)
		-8.5%	Days to Collect        (161.5)
		4.0%	Avg Payment Days      22.0
		0.0%	Depreciation Rate      4.1%
		-4.5%	Return on Equity        7.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 90

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235209 MEDILODGE OF LEELANAU</b>		Proprietary - Corporation	
MEDILODGE OF LEELANAU		12/31/2023 365 Days Submitted	
SUTTONS BAY, MI 49682		CR Beds 72    POS Beds 0	
LEELANAU		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            87.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,787,245	Total Charges	11,033,282
Fixed Assets	111,881	Contract Allowance	2,939,964    26.6%
Other Assets	3,093,637	Operating Revenue	8,093,318    73.4%
Total Assets	6,992,763	Operating Expense	8,334,423    103.0%
Current Liabilities	4,074,790	Operating Margin	-241,105    -3.0%
Long Term Liabilities	-59,936	Other Income	330,652    4.1%
Total Equity	2,977,909	Other Expense	0    0.0%
Total Liab. and Equity	6,992,763	Net Profit or Loss	89,547    1.1%

<b>235330 MEDILODGE OF LIVINGSTON</b>		Proprietary - Corporation	
MEDILODGE OF LIVINGSTON		12/31/2023 365 Days Submitted	
HOWELL, MI 48843		CR Beds 125    POS Beds 0	
LIVINGSTON		<b>Key Performance Ind.</b>	
Novitas MD		Occupancy Rate            64.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,508,238	Total Charges	17,867,329
Fixed Assets	2,232,721	Contract Allowance	5,443,959    30.5%
Other Assets	24,749,378	Operating Revenue	12,423,370    69.5%
Total Assets	31,490,337	Operating Expense	13,839,232    111.4%
Current Liabilities	29,975,485	Operating Margin	-1,415,862    -11.4%
Long Term Liabilities	2,746,414	Other Income	552,015    4.4%
Total Equity	-1,231,562	Other Expense	0    0.0%
Total Liab. and Equity	31,490,337	Net Profit or Loss	(863,847)    -7.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 91

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235358 MEDILODGE OF LUDINGTON</b>		Proprietary - Corporation	
MEDILODGE OF LUDINGTON		12/31/2023 365 Days Submitted	
LUDINGTON, MI 49431		CR Beds 93    POS Beds 0	
MASON		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate    71.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,335,659	Total Charges	11,845,754
Fixed Assets	1,167,251	Contract Allowance	3,559,564
Other Assets	3,071,310	Operating Revenue	8,286,190
Total Assets	5,574,220	Operating Expense	7,917,112
Current Liabilities	4,772,848	Operating Margin	369,078
Long Term Liabilities	-74,284	Other Income	518,477
Total Equity	875,656	Other Expense	0
Total Liab. and Equity	5,574,220	Net Profit or Loss	887,555
		30.0%	Skilled Nursing    80.2%
		70.0%	Ancillary Service    19.8%
		95.5%	Current Ratio    0.3
		4.5%	Days to Collect    59.3
		6.3%	Avg Payment Days    23.3
		0.0%	Depreciation Rate    7.4%
		10.7%	Return on Equity    101.4%

<b>235495 MEDILODGE OF MARSHALL</b>		Proprietary - Corporation	
MEDILODGE OF MARSHALL		12/31/2023 365 Days Submitted	
MARSHALL, MI 49068		CR Beds 98    POS Beds 0	
CALHOUN		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate    75.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	262,334	Total Charges	13,073,939
Fixed Assets	170,964	Contract Allowance	3,753,304
Other Assets	1,139,689	Operating Revenue	9,320,635
Total Assets	1,572,987	Operating Expense	9,367,134
Current Liabilities	2,685,117	Operating Margin	-46,499
Long Term Liabilities	590,735	Other Income	344,662
Total Equity	-1,702,865	Other Expense	0
Total Liab. and Equity	1,572,987	Net Profit or Loss	298,163
		28.7%	Skilled Nursing    76.4%
		71.3%	Ancillary Service    23.6%
		100.5%	Current Ratio    0.1
		-0.5%	Days to Collect    (2.6)
		3.7%	Avg Payment Days    21.6
		0.0%	Depreciation Rate    15.9%
		3.2%	Return on Equity    -17.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 92



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235284 MEDILODGE OF MIDLAND</b>				Proprietary - Corporation	
MEDILODGE OF MIDLAND		12/31/2023 365 Days Submitted			
MIDLAND, MI 48640		CR Beds 107    POS Beds 0			
MIDLAND		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		68.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				72.0	
Current Assets	266,058	Total Charges	11,657,968	Average Wages	
Fixed Assets	120,123	Contract Allowance	2,786,647	20.14	
Other Assets	665,133	Operating Revenue	8,871,321	23.9%	
Total Assets	1,051,314	Operating Expense	8,839,832	76.1%	
Current Liabilities	1,969,956	Operating Margin	31,489	99.6%	
Long Term Liabilities	422,006	Other Income	407,805	0.4%	
Total Equity	-1,340,648	Other Expense	0	0.0%	
Total Liab. and Equity	1,051,314	Net Profit or Loss	439,294	5.0%	
				Return on Equity	
				-32.8%	
<b>235650 MEDILODGE OF MILFORD</b>				Proprietary - Corporation	
MEDILODGE OF MILFORD		12/31/2023 365 Days Submitted			
MILFORD, MI 48381		CR Beds 111    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		85.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				49.8	
Current Assets	3,917,238	Total Charges	16,291,391	Average Wages	
Fixed Assets	1,110,718	Contract Allowance	4,293,054	23.31	
Other Assets	11,098,810	Operating Revenue	11,998,337	26.4%	
Total Assets	16,126,766	Operating Expense	11,874,760	73.6%	
Current Liabilities	15,239,073	Operating Margin	123,577	99.0%	
Long Term Liabilities	0	Other Income	749,797	1.0%	
Total Equity	887,693	Other Expense	0	6.2%	
Total Liab. and Equity	16,126,766	Net Profit or Loss	873,374	0.0%	
				Depreciation Rate	
				32.7%	
				Return on Equity	
				98.4%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 93

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235563 MEDILODGE OF MONROE</b>		Proprietary - Corporation	
MEDILODGE OF MONROE		12/31/2023 365 Days Submitted	
MONROE, MI 48162		CR Beds 103    POS Beds 0	
MONROE		<b>Key Performance Ind.</b>	
DUMMY FOR MEDICAID HHA		Occupancy Rate	90.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,375,018	Total Charges	13,795,142
Fixed Assets	618,568	Contract Allowance	2,833,907
Other Assets	10,711,279	Operating Revenue	10,961,235
Total Assets	17,704,865	Operating Expense	10,381,170
Current Liabilities	14,226,029	Operating Margin	580,065
Long Term Liabilities	0	Other Income	716,538
Total Equity	3,478,836	Other Expense	0
Total Liab. and Equity	17,704,865	Net Profit or Loss	1,296,603
		20.5%	Skilled Nursing 73.5%
		79.5%	Ancillary Service 26.5%
		94.7%	Current Ratio 0.4
		5.3%	Days to Collect 217.3
		6.5%	Avg Payment Days 26.6
		0.0%	Depreciation Rate 37.5%
		11.8%	Return on Equity 37.3%

<b>235600 MEDILODGE OF MONTROSE INC</b>		Proprietary - Corporation	
MEDILODGE OF MONTROSE INC		12/31/2023 365 Days Submitted	
MONTROSE, MI 48457		CR Beds 121    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,968,644	Total Charges	16,496,759
Fixed Assets	778,068	Contract Allowance	4,342,753
Other Assets	18,621,176	Operating Revenue	12,154,006
Total Assets	23,367,888	Operating Expense	11,746,538
Current Liabilities	21,804,921	Operating Margin	407,468
Long Term Liabilities	0	Other Income	736,723
Total Equity	1,562,967	Other Expense	0
Total Liab. and Equity	23,367,888	Net Profit or Loss	1,144,191
		26.3%	Skilled Nursing 76.4%
		73.7%	Ancillary Service 23.6%
		96.6%	Current Ratio 0.2
		3.4%	Days to Collect 103.8
		6.1%	Avg Payment Days 26.2
		0.0%	Depreciation Rate 8.5%
		9.4%	Return on Equity 73.2%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 94

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235490 MEDILODGE OF MT PLEASANT</b>		Proprietary - Corporation	
MEDILODGE OF MT PLEASANT	12/31/2023 365 Days Submitted		
MOUNT PLEASANT, MI 48858	CR Beds 132    POS Beds 0		
ISABELLA	<b>Key Performance Ind.</b>		
CGS (OHIO)	Occupancy Rate		47.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,035,651	Total Charges	9,547,243
Fixed Assets	339,088	Contract Allowance	2,203,514
Other Assets	379,991	Operating Revenue	7,343,729
Total Assets	1,754,730	Operating Expense	7,527,922
Current Liabilities	1,372,832	Operating Margin	-184,193
Long Term Liabilities	354,608	Other Income	384,595
Total Equity	27,290	Other Expense	0
Total Liab. and Equity	1,754,730	Net Profit or Loss	200,402
		23.1%	Length of Stay
		76.9%	Average Wages
		102.5%	Skilled Nursing
		-2.5%	Ancillary Service
		5.2%	Current Ratio
		0.0%	Days to Collect
		2.7%	Avg Payment Days
			Depreciation Rate
			Return on Equity

<b>235410 MEDILODGE OF MUNISING</b>		Proprietary - Corporation	
MEDILODGE OF MUNISING	12/31/2023 365 Days Submitted		
MUNISING, MI 49862	CR Beds 90    POS Beds 0		
ALGER	<b>Key Performance Ind.</b>		
CGS (OHIO)	Occupancy Rate		72.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,116,961	Total Charges	10,531,380
Fixed Assets	344,363	Contract Allowance	2,956,298
Other Assets	2,620,331	Operating Revenue	7,575,082
Total Assets	4,081,655	Operating Expense	8,117,389
Current Liabilities	3,758,362	Operating Margin	-542,307
Long Term Liabilities	40,475	Other Income	285,744
Total Equity	282,818	Other Expense	0
Total Liab. and Equity	4,081,655	Net Profit or Loss	(256,563)
		28.1%	Length of Stay
		71.9%	Average Wages
		107.2%	Skilled Nursing
		-7.2%	Ancillary Service
		3.8%	Current Ratio
		0.0%	Days to Collect
		-3.4%	Avg Payment Days
			Depreciation Rate
			Return on Equity

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 95

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235647 MEDILODGE OF OKEMOS</b>		Proprietary - Corporation	
MEDILODGE OF OKEMOS		12/31/2023 365 Days Submitted	
OKEMOS, MI 48864		CR Beds 100    POS Beds 0	
INGHAM		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate	79.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,946,260	Total Charges	16,524,742
Fixed Assets	114,137	Contract Allowance	5,813,651
Other Assets	976,055	Operating Revenue	10,711,091
Total Assets	4,036,452	Operating Expense	10,186,359
Current Liabilities	2,446,772	Operating Margin	524,732
Long Term Liabilities	675,352	Other Income	447,732
Total Equity	914,328	Other Expense	0
Total Liab. and Equity	4,036,452	Net Profit or Loss	972,464
		35.2%	Skilled Nursing 82.4%
		64.8%	Ancillary Service 17.6%
		95.1%	Current Ratio 1.2
		4.9%	Days to Collect 90.6
		4.2%	Avg Payment Days 19.0
		0.0%	Depreciation Rate 61.4%
		9.1%	Return on Equity 106.4%

<b>235507 MEDILODGE OF PLYMOUTH</b>		Proprietary - Corporation	
MEDILODGE OF PLYMOUTH		12/31/2023 365 Days Submitted	
PLYMOUTH, MI 48170		CR Beds 39    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
DUMMY FOR MEDICAID HHA		Occupancy Rate	82.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,433,684	Total Charges	5,273,040
Fixed Assets	772,023	Contract Allowance	732,750
Other Assets	4,775,532	Operating Revenue	4,540,290
Total Assets	9,981,239	Operating Expense	4,264,062
Current Liabilities	5,734,948	Operating Margin	276,228
Long Term Liabilities	14,763	Other Income	259,332
Total Equity	4,231,528	Other Expense	0
Total Liab. and Equity	9,981,239	Net Profit or Loss	535,560
		13.9%	Skilled Nursing 74.0%
		86.1%	Ancillary Service 26.0%
		93.9%	Current Ratio 0.8
		6.1%	Days to Collect 361.0
		5.7%	Avg Payment Days 23.2
		0.0%	Depreciation Rate 6.9%
		11.8%	Return on Equity 12.7%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 96

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235421 MEDILODGE OF PORT HURON</b>		Proprietary - Corporation	
MEDILODGE OF PORT HURON		12/31/2023 365 Days Submitted	
FORT GRATIOT, MI 48059		CR Beds 127    POS Beds 0	
SAINT CLAIR		<b>Key Performance Ind.</b>	
DUMMY FOR MEDICAID HHA		Occupancy Rate	89.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,967,169	Total Charges	15,898,959
Fixed Assets	3,252,289	Contract Allowance	3,256,379
Other Assets	18,700,210	Operating Revenue	12,642,580
Total Assets	<u>25,919,668</u>	Operating Expense	13,396,039
Current Liabilities	24,379,977	Operating Margin	-753,459
Long Term Liabilities	4,808	Other Income	862,318
Total Equity	<u>1,534,883</u>	Other Expense	0
Total Liab. and Equity	<u>25,919,668</u>	Net Profit or Loss	<u>108,859</u>
		20.5%	Skilled Nursing 82.5%
		79.5%	Ancillary Service 17.5%
		106.0%	Current Ratio 0.2
		-6.0%	Days to Collect 107.6
		6.8%	Avg Payment Days 23.4
		0.0%	Depreciation Rate 11.0%
		0.9%	Return on Equity 7.1%

<b>235399 MEDILODGE OF PORTAGE</b>		Proprietary - Corporation	
MEDILODGE OF PORTAGE		12/31/2023 365 Days Submitted	
PORTAGE, MI 49002		CR Beds 117    POS Beds 0	
KALAMAZOO		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate	85.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,298,894	Total Charges	17,040,135
Fixed Assets	446,847	Contract Allowance	6,081,158
Other Assets	1,447,037	Operating Revenue	10,958,977
Total Assets	<u>594,990</u>	Operating Expense	11,349,867
Current Liabilities	3,448,405	Operating Margin	-390,890
Long Term Liabilities	731,053	Other Income	433,082
Total Equity	<u>-3,584,468</u>	Other Expense	0
Total Liab. and Equity	<u>594,990</u>	Net Profit or Loss	<u>42,192</u>
		35.7%	Skilled Nursing 80.3%
		64.3%	Ancillary Service 19.7%
		103.6%	Current Ratio (0.4)
		-3.6%	Days to Collect (46.0)
		4.0%	Avg Payment Days 23.5
		0.0%	Depreciation Rate 10.2%
		0.4%	Return on Equity -1.2%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 97

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235486 MEDILODGE OF RICHMOND</b>		Proprietary - Corporation	
MEDILODGE OF RICHMOND		12/31/2023 365 Days Submitted	
RICHMOND, MI 48062		CR Beds 126    POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
DUMMY FOR MEDICAID HHA		Occupancy Rate	79.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-8,339,427	Total Charges	14,114,558
Fixed Assets	1,271,786	Contract Allowance	2,795,649
Other Assets	24,624,899	Operating Revenue	11,318,909
Total Assets	<u>17,557,258</u>	Operating Expense	12,123,757
Current Liabilities	31,411,923	Operating Margin	-804,848
Long Term Liabilities	0	Other Income	480,907
Total Equity	<u>-13,854,665</u>	Other Expense	0
Total Liab. and Equity	<u>17,557,258</u>	Net Profit or Loss	<u>(323,941)</u>
		19.8%	Skilled Nursing 83.4%
		80.2%	Ancillary Service 16.6%
		107.1%	Current Ratio (0.3)
		-7.1%	Days to Collect (282.6)
		4.2%	Avg Payment Days 24.0
		0.0%	Depreciation Rate 11.3%
		-2.9%	Return on Equity 2.3%
<b>235036 MEDILODGE OF ROCHESTER HILLS, INC</b>		Proprietary - Corporation	
MEDILODGE OF ROCHESTER HILLS, INC		12/31/2023 365 Days Submitted	
ROCHESTER HILLS, MI 48309		CR Beds 126    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	48.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-10,181,632	Total Charges	7,846,283
Fixed Assets	463,411	Contract Allowance	674,200
Other Assets	18,371,830	Operating Revenue	7,172,083
Total Assets	<u>8,653,609</u>	Operating Expense	8,173,256
Current Liabilities	24,355,847	Operating Margin	-1,001,173
Long Term Liabilities	10,789	Other Income	336,479
Total Equity	<u>-15,713,027</u>	Other Expense	0
Total Liab. and Equity	<u>8,653,609</u>	Net Profit or Loss	<u>(664,694)</u>
		8.6%	Skilled Nursing 85.6%
		91.4%	Ancillary Service 14.4%
		114.0%	Current Ratio (0.4)
		-14.0%	Days to Collect (522.5)
		4.7%	Avg Payment Days 27.8
		0.0%	Depreciation Rate 11.2%
		-9.3%	Return on Equity 4.2%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 98

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235553 MEDILODGE OF ROGERS CITY</b>		Proprietary - Corporation	
MEDILODGE OF ROGERS CITY	12/31/2023 365 Days Submitted		
ROGERS CITY, MI 49779	CR Beds 90		POS Beds 0
PRESQUE ISLE	<b>Key Performance Ind.</b>		
CGS (OHIO)	Occupancy Rate		70.3%
	Length of Stay		66.0
	Average Wages		25.17
	Skilled Nursing		72.8%
	Ancillary Service		27.2%
	Current Ratio		0.3
	Days to Collect		(30.3)
	Avg Payment Days		21.9
	Depreciation Rate		26.9%
	Return on Equity		69.5%

  

Balance Sheet		Income Statement			
Current Assets	1,097,069	Total Charges	10,653,137		
Fixed Assets	172,646	Contract Allowance	3,237,866	30.4%	
Other Assets	2,713,655	Operating Revenue	7,415,271	69.6%	
Total Assets	3,983,370	Operating Expense	7,710,676	104.0%	
Current Liabilities	3,759,589	Operating Margin	-295,405	-4.0%	
Long Term Liabilities	17,378	Other Income	438,950	5.9%	
Total Equity	206,403	Other Expense	0	0.0%	
Total Liab. and Equity	3,983,370	Net Profit or Loss	143,545	1.9%	

<b>235292 MEDILODGE OF SAULT STE MARIE</b>		Proprietary - Corporation	
MEDILODGE OF SAULT STE MARIE	12/31/2023 365 Days Submitted		
SAULT SAINTE MARIE, MI 49783	CR Beds 106		POS Beds 0
CHIPPEWA	<b>Key Performance Ind.</b>		
CGS (OHIO)	Occupancy Rate		65.7%
	Length of Stay		69.4
	Average Wages		19.87
	Skilled Nursing		78.4%
	Ancillary Service		21.6%
	Current Ratio		0.5
	Days to Collect		58.5
	Avg Payment Days		19.6
	Depreciation Rate		16.9%
	Return on Equity		44.3%

  

Balance Sheet		Income Statement			
Current Assets	1,901,363	Total Charges	11,822,290		
Fixed Assets	449,110	Contract Allowance	2,830,529	23.9%	
Other Assets	2,823,479	Operating Revenue	8,991,761	76.1%	
Total Assets	5,173,952	Operating Expense	8,873,217	98.7%	
Current Liabilities	4,025,498	Operating Margin	118,544	1.3%	
Long Term Liabilities	-59,335	Other Income	416,233	4.6%	
Total Equity	1,207,789	Other Expense	0	0.0%	
Total Liab. and Equity	5,173,952	Net Profit or Loss	534,777	5.9%	

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8:48 PM

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7/24/2024

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Page No 99



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235473 MEDILODGE OF SHORELINE</b>		Proprietary - Corporation	
MEDILODGE OF SHORELINE		12/31/2023 365 Days Submitted	
STERLING HEIGHTS, MI 48313		CR Beds 112    POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate	87.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,981,557	Total Charges	17,279,287
Fixed Assets	821,717	Contract Allowance	5,465,994
Other Assets	21,375,215	Operating Revenue	11,813,293
Total Assets	<u>27,178,489</u>	Operating Expense	12,948,697
Current Liabilities	24,379,325	Operating Margin	-1,135,404
Long Term Liabilities	0	Other Income	548,628
Total Equity	<u>2,799,164</u>	Other Expense	0
Total Liab. and Equity	<u>27,178,489</u>	Net Profit or Loss	<u>(586,776)</u>
		31.6%	Skilled Nursing 79.0%
		68.4%	Ancillary Service 21.0%
		109.6%	Current Ratio 0.2
		-9.6%	Days to Collect 61.5
		4.6%	Avg Payment Days 15.7
		0.0%	Depreciation Rate 39.0%
		-5.0%	Return on Equity -21.0%

<b>235296 MEDILODGE OF SOUTHFIELD</b>		Proprietary - Corporation	
MEDILODGE OF SOUTHFIELD		12/31/2023 365 Days Submitted	
SOUTHFIELD, MI 48076		CR Beds 182    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
DUMMY FOR MEDICAID HHA		Occupancy Rate	76.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-601,207	Total Charges	20,567,345
Fixed Assets	4,759,348	Contract Allowance	3,581,783
Other Assets	23,601,212	Operating Revenue	16,985,562
Total Assets	<u>27,759,353</u>	Operating Expense	17,453,090
Current Liabilities	31,212,412	Operating Margin	-467,528
Long Term Liabilities	0	Other Income	1,125,669
Total Equity	<u>-3,453,059</u>	Other Expense	0
Total Liab. and Equity	<u>27,759,353</u>	Net Profit or Loss	<u>658,141</u>
		17.4%	Skilled Nursing 77.2%
		82.6%	Ancillary Service 22.8%
		102.8%	Current Ratio 0.0
		-2.8%	Days to Collect (0.1)
		6.6%	Avg Payment Days 31.3
		0.0%	Depreciation Rate 3.0%
		3.9%	Return on Equity -19.1%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 100

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235370 MEDILODGE OF ST CLAIR</b>		Proprietary - Corporation	
MEDILODGE OF ST CLAIR		12/31/2023 365 Days Submitted	
EAST CHINA, MI 48054		CR Beds 158    POS Beds 0	
SAINT CLAIR		<b>Key Performance Ind.</b>	
DUMMY FOR MEDICAID HHA		Occupancy Rate	68.2%
<b>Balance Sheet</b>		Length of Stay	97.1
		Average Wages	24.66
Current Assets	3,142,778	Total Charges	14,599,574
Fixed Assets	1,661,269	Contract Allowance	3,478,682    23.8%
Other Assets	14,723,597	Operating Revenue	11,120,892    76.2%
Total Assets	19,527,644	Operating Expense	11,659,391    104.8%
Current Liabilities	20,160,459	Operating Margin	-538,499    -4.8%
Long Term Liabilities	0	Other Income	740,829    6.7%
Total Equity	-632,815	Other Expense	0    0.0%
Total Liab. and Equity	19,527,644	Net Profit or Loss	202,330    1.8%
		Return on Equity	-32.0%
<b>235416 MEDILODGE OF STERLING</b>		Proprietary - Corporation	
MEDILODGE OF STERLING		12/31/2023 365 Days Submitted	
STERLING, MI 48659		CR Beds 39    POS Beds 0	
ARENAC		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate	87.5%
<b>Balance Sheet</b>		Length of Stay	49.8
		Average Wages	19.62
Current Assets	1,258,833	Total Charges	5,931,260
Fixed Assets	301,333	Contract Allowance	1,161,200    19.6%
Other Assets	5,895,830	Operating Revenue	4,770,060    80.4%
Total Assets	7,455,996	Operating Expense	4,244,456    89.0%
Current Liabilities	7,655,498	Operating Margin	525,604    11.0%
Long Term Liabilities	8,469	Other Income	176,310    3.7%
Total Equity	-207,971	Other Expense	0    0.0%
Total Liab. and Equity	7,455,996	Net Profit or Loss	701,914    14.7%
		Return on Equity	-337.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 101

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235263 MEDILODGE OF STERLING HEIGHTS</b>				Proprietary - Corporation	
MEDILODGE OF STERLING HEIGHTS		12/31/2023 365 Days Submitted			
STERLING HEIGHTS, MI 48312		CR Beds 248    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
DUMMY FOR MEDICAID HHA		Occupancy Rate		69.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            73.1	
Current Assets	4,882,082	Total Charges	22,759,316	Average Wages            24.36	
Fixed Assets	3,033,237	Contract Allowance	3,924,315	17.2%	Skilled Nursing            84.1%
Other Assets	30,174,266	Operating Revenue	18,835,001	82.8%	Ancillary Service        15.9%
Total Assets	<u>38,089,585</u>	Operating Expense	19,827,358	105.3%	Current Ratio              0.1
Current Liabilities	38,404,184	Operating Margin	-992,357	-5.3%	Days to Collect            95.4
Long Term Liabilities	0	Other Income	1,471,232	7.8%	Avg Payment Days        25.1
Total Equity	-314,599	Other Expense	0	0.0%	Depreciation Rate        2.8%
Total Liab. and Equity	<u>38,089,585</u>	Net Profit or Loss	<u>478,875</u>	2.5%	Return on Equity         -152.2%

<b>235379 MEDILODGE OF TAWAS CITY</b>				Proprietary - Corporation	
MEDILODGE OF TAWAS CITY		12/31/2023 365 Days Submitted			
TAWAS CITY, MI 48763		CR Beds 85    POS Beds 0			
IOSCO		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		72.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            64.6	
Current Assets	1,575,497	Total Charges	10,081,582	Average Wages            16.18	
Fixed Assets	193,832	Contract Allowance	2,408,687	23.9%	Skilled Nursing            72.1%
Other Assets	2,303,114	Operating Revenue	7,672,895	76.1%	Ancillary Service        27.9%
Total Assets	<u>4,072,443</u>	Operating Expense	7,773,609	101.3%	Current Ratio              0.5
Current Liabilities	3,220,896	Operating Margin	-100,714	-1.3%	Days to Collect            55.3
Long Term Liabilities	-40,369	Other Income	324,063	4.2%	Avg Payment Days        21.6
Total Equity	891,916	Other Expense	0	0.0%	Depreciation Rate        19.6%
Total Liab. and Equity	<u>4,072,443</u>	Net Profit or Loss	<u>223,349</u>	2.9%	Return on Equity         25.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 102

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235300 MEDILODGE OF TAYLOR</b>				Proprietary - Corporation	
MEDILODGE OF TAYLOR		12/31/2023 365 Days Submitted			
TAYLOR, MI 48180		CR Beds 142    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
DUMMY FOR MEDICAID HHA		Occupancy Rate		71.9%	
		Length of Stay		79.8	
		Average Wages		21.15	
		19.3% Skilled Nursing		80.5%	
		80.7% Ancillary Service		19.5%	
		104.3% Current Ratio		0.4	
		-4.3% Days to Collect		275.5	
		6.1% Avg Payment Days		22.4	
		0.0% Depreciation Rate		4.2%	
		1.8% Return on Equity		3.9%	
<hr/>					
<b>235336 MEDILODGE OF TRAVERSE CITY</b>				Proprietary - Corporation	
MEDILODGE OF TRAVERSE CITY		12/31/2023 365 Days Submitted			
TRAVERSE CITY, MI 49686		CR Beds 84    POS Beds 0			
GRAND TRAVERSE		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		74.9%	
		Length of Stay		71.6	
		Average Wages		18.04	
		26.3% Skilled Nursing		74.3%	
		73.7% Ancillary Service		25.7%	
		103.5% Current Ratio		0.5	
		-3.5% Days to Collect		87.7	
		4.8% Avg Payment Days		18.6	
		0.0% Depreciation Rate		10.3%	
		1.3% Return on Equity		7.6%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 103

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235542 MEDILODGE OF WESTWOOD</b>		Proprietary - Corporation	
MEDILODGE OF WESTWOOD		12/31/2023 365 Days Submitted	
KALAMAZOO, MI 49006		CR Beds 97    POS Beds 0	
KALAMAZOO		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            82.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-464,106	Total Charges	13,422,651
Fixed Assets	184,979	Contract Allowance	4,177,377    31.1%
Other Assets	969,517	Operating Revenue	9,245,274    68.9%
Total Assets	690,390	Operating Expense	9,578,421    103.6%
Current Liabilities	2,460,483	Operating Margin	-333,147    -3.6%
Long Term Liabilities	657,208	Other Income	366,152    4.0%
Total Equity	-2,427,301	Other Expense	0    0.0%
Total Liab. and Equity	690,390	Net Profit or Loss	33,005    0.4%

<b>235630 MEDILODGE OF WYOMING</b>		Proprietary - Corporation	
MEDILODGE OF WYOMING		12/31/2023 365 Days Submitted	
WYOMING, MI 49418		CR Beds 80    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate            93.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,355,144	Total Charges	12,538,384
Fixed Assets	230,112	Contract Allowance	3,159,640    25.2%
Other Assets	946,639	Operating Revenue	9,378,744    74.8%
Total Assets	5,531,895	Operating Expense	9,718,482    103.6%
Current Liabilities	2,394,509	Operating Margin	-339,738    -3.6%
Long Term Liabilities	674,332	Other Income	484,250    5.2%
Total Equity	2,463,054	Other Expense	0    0.0%
Total Liab. and Equity	5,531,895	Net Profit or Loss	144,512    1.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 104

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235371 MEDILODGE OF YALE</b>				Proprietary - Corporation	
MEDILODGE OF YALE		12/31/2023 365 Days Submitted			
YALE, MI 48097				CR Beds 108    POS Beds 0	
SAINT CLAIR				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.7%
				Length of Stay	78.5
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	25.05
Current Assets	3,673,687	Total Charges	10,590,646	23.2%	Skilled Nursing 77.4%
Fixed Assets	612,384	Contract Allowance	2,460,206	76.8%	Ancillary Service 22.6%
Other Assets	7,861,619	Operating Revenue	8,130,440	98.6%	Current Ratio 0.4
Total Assets	<u>12,147,690</u>	Operating Expense	8,014,980	1.4%	Days to Collect 160.1
Current Liabilities	10,165,560	Operating Margin	115,460	6.0%	Avg Payment Days 27.3
Long Term Liabilities	8,198	Other Income	485,872	0.0%	Depreciation Rate 6.0%
Total Equity	<u>1,973,932</u>	Other Expense	0	7.4%	Return on Equity 30.5%
Total Liab. and Equity	<u>12,147,690</u>	Net Profit or Loss	<u>601,332</u>		
<b>235558 MENOMINEE HEALTH SERVICES</b>				Proprietary - Corporation	
MENOMINEE HEALTH SERVICES		12/31/2023 365 Days Submitted			
MENOMINEE, MI 49858				CR Beds 59    POS Beds 0	
MENOMINEE				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate	57.7%
				Length of Stay	146.3
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	25.96
Current Assets	-73,163	Total Charges	4,691,966	37.8%	Skilled Nursing 80.0%
Fixed Assets	262,157	Contract Allowance	1,773,306	62.2%	Ancillary Service 20.0%
Other Assets	54,233	Operating Revenue	2,918,660	127.0%	Current Ratio 0.0
Total Assets	<u>243,227</u>	Operating Expense	3,706,936	-27.0%	Days to Collect (21.7)
Current Liabilities	1,583,790	Operating Margin	-788,276	3.9%	Avg Payment Days 102.7
Long Term Liabilities	38,259	Other Income	113,867	0.0%	Depreciation Rate 35.3%
Total Equity	<u>-1,378,822</u>	Other Expense	0	-23.1%	Return on Equity 48.9%
Total Liab. and Equity	<u>243,227</u>	Net Profit or Loss	<u>(674,409)</u>		

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 105

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235020 MICHIGAN MASONIC HOME</b>				Nonprofit - Other	
MICHIGAN MASONIC HOME		3/31/2023 365 Days Settled			
ALMA, MI 48801		CR Beds 425    POS Beds 0			
GRATIOT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				657.8	
Current Assets	11,162,451	Total Charges	33,318,621	Average Wages	29.49
Fixed Assets	38,178,366	Contract Allowance	8,339,867	25.0%	Skilled Nursing
Other Assets	7,564,048	Operating Revenue	24,978,754	75.0%	Ancillary Service
Total Assets	56,904,865	Operating Expense	33,084,063	132.4%	Current Ratio
Current Liabilities	24,275,071	Operating Margin	-8,105,309	-32.4%	Days to Collect
Long Term Liabilities	0	Other Income	8,268,030	33.1%	Avg Payment Days
Total Equity	32,629,794	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	56,904,865	Net Profit or Loss	162,721	0.7%	Return on Equity
					0.5%
<hr/>					
<b>235729 MICHIGAN VETERAN HOMES AT GRAND RAPIDS</b>				Nonprofit - Church	
MICHIGAN VETERAN HOMES AT GRAND RAPIDS		9/30/2023 365 Days Settled			
GRAND RAPIDS, MI 49505		CR Beds 128    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		93.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				1,989.0	
Current Assets	0	Total Charges	14,078,918	Average Wages	31.99
Fixed Assets	149,671	Contract Allowance	7,796,279	55.4%	Skilled Nursing
Other Assets	0	Operating Revenue	6,282,639	44.6%	Ancillary Service
Total Assets	149,671	Operating Expense	36,780,276	585.4%	Current Ratio
Current Liabilities	0	Operating Margin	-30,497,637	-485.4%	Days to Collect
Long Term Liabilities	177,502	Other Income	30,469,806	485.0%	Avg Payment Days
Total Equity	-27,831	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	149,671	Net Profit or Loss	(27,831)	-0.4%	Return on Equity
					100.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 106



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235728 MICHIGAN VETERANS HOME OF CHESTERFIELD TOWNSHIP</b>				Nonprofit - Church	
MICHIGAN VETERANS HOME OF CHESTERFIELD TOWNSHIP		9/30/2023 365 Days Settled			
CHESTERFIELD TOWNSHI, MI 48047				CR Beds 128    POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate            74.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            1,092.2	
Current Assets	0	Total Charges	11,455,039	Average Wages            34.51	
Fixed Assets	199,821	Contract Allowance	7,536,443	65.8% Skilled Nursing        99.1%	
Other Assets	0	Operating Revenue	3,918,596	34.2% Ancillary Service        0.9%	
Total Assets	199,821	Operating Expense	30,552,651	779.7% Current Ratio	
Current Liabilities	0	Operating Margin	-26,634,055	-679.7% Days to Collect            0.0	
Long Term Liabilities	241,296	Other Income	26,592,580	678.6% Avg Payment Days        0.0	
Total Equity	-41,475	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	199,821	Net Profit or Loss	(41,475)	-1.1% Return on Equity        100.0%	
<b>235538 MISSION POINT HEALTH CAMPUS OF JACKSON</b>				Proprietary - Corporation	
MISSION POINT HEALTH CAMPUS OF JACKSON		12/31/2023 365 Days Submitted			
JACKSON, MI 49203				CR Beds 90    POS Beds 0	
JACKSON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            81.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            70.4	
Current Assets	351,492	Total Charges	13,482,721	Average Wages            19.29	
Fixed Assets	177,674	Contract Allowance	5,211,577	38.7% Skilled Nursing        52.6%	
Other Assets	0	Operating Revenue	8,271,144	61.3% Ancillary Service        35.5%	
Total Assets	529,166	Operating Expense	9,980,252	120.7% Current Ratio            0.1	
Current Liabilities	3,631,438	Operating Margin	-1,709,108	-20.7% Days to Collect            28.9	
Long Term Liabilities	823,099	Other Income	433,560	5.2% Avg Payment Days        15.2	
Total Equity	-3,925,371	Other Expense	0	0.0% Depreciation Rate        522.8%	
Total Liab. and Equity	529,166	Net Profit or Loss	(1,275,548)	-15.4% Return on Equity        32.5%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 107

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235312 MISSION POINT NSG &amp; PHY REHAB CTR OF BIG RAPIDS</b>				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF BIG RAPIDS				12/31/2023 365 Days Submitted	
BIG RAPIDS, MI 49307				CR Beds 100 POS Beds 0	
MECOSTA				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate	63.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	95.4
Current Assets	2,773,410	Total Charges	13,012,923	Average Wages	21.82
Fixed Assets	374,599	Contract Allowance	6,349,586	48.8% Skilled Nursing	70.7%
Other Assets	0	Operating Revenue	6,663,337	51.2% Ancillary Service	29.3%
Total Assets	<u>3,148,009</u>	Operating Expense	9,993,900	150.0% Current Ratio	0.8
Current Liabilities	3,675,441	Operating Margin	-3,330,563	-50.0% Days to Collect	140.9
Long Term Liabilities	1,295,591	Other Income	682,218	10.2% Avg Payment Days	24.0
Total Equity	-1,823,023	Other Expense	0	0.0% Depreciation Rate	283.3%
Total Liab. and Equity	<u>3,148,009</u>	Net Profit or Loss	<u>(2,648,345)</u>	-39.7% Return on Equity	145.3%

<b>235294 MISSION POINT NSG &amp; PHY REHAB CTR OF CEDAR SPRINGS</b>				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CEDAR SPRINGS				12/31/2023 365 Days Submitted	
CEDAR SPRINGS, MI 49319				CR Beds 77 POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate	88.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	93.7
Current Assets	2,062,368	Total Charges	13,609,533	Average Wages	22.67
Fixed Assets	319,031	Contract Allowance	5,691,796	41.8% Skilled Nursing	77.9%
Other Assets	0	Operating Revenue	7,917,737	58.2% Ancillary Service	22.1%
Total Assets	<u>2,381,399</u>	Operating Expense	10,375,143	131.0% Current Ratio	0.8
Current Liabilities	2,572,481	Operating Margin	-2,457,406	-31.0% Days to Collect	94.5
Long Term Liabilities	708,628	Other Income	935,559	11.8% Avg Payment Days	21.9
Total Equity	-899,710	Other Expense	0	0.0% Depreciation Rate	319.3%
Total Liab. and Equity	<u>2,381,399</u>	Net Profit or Loss	<u>(1,521,847)</u>	-19.2% Return on Equity	169.1%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 108

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235461 MISSION POINT NSG &amp; PHY REHAB CTR OF CLARKSTON</b>				Proprietary - Corporation		
MISSION POINT NSG & PHY REHAB CTR OF CLARKSTON				12/31/2023 365 Days Submitted		
CLARKSTON, MI 48346				CR Beds 120 POS Beds 0		
OAKLAND				<b>Key Performance Ind.</b>		
Novitas MD				Occupancy Rate	65.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	163.9	
Current Assets	-816,552	Total Charges	15,239,879	Average Wages	23.35	
Fixed Assets	1,795,188	Contract Allowance	6,493,367	42.6%	Skilled Nursing	72.3%
Other Assets	0	Operating Revenue	8,746,512	57.4%	Ancillary Service	27.7%
Total Assets	978,636	Operating Expense	10,422,868	119.2%	Current Ratio	(0.3)
Current Liabilities	2,705,611	Operating Margin	-1,676,356	-19.2%	Days to Collect	(36.3)
Long Term Liabilities	1,468,970	Other Income	-91,052	-1.0%	Avg Payment Days	9.0
Total Equity	-3,195,945	Other Expense	0	0.0%	Depreciation Rate	51.1%
Total Liab. and Equity	978,636	Net Profit or Loss	(1,767,408)	-20.2%	Return on Equity	55.3%

<b>235214 MISSION POINT NSG &amp; PHY REHAB CTR OF CLAWSON</b>				Proprietary - Corporation		
MISSION POINT NSG & PHY REHAB CTR OF CLAWSON				12/31/2023 365 Days Submitted		
CLAWSON, MI 48017				CR Beds 120 POS Beds 0		
OAKLAND				<b>Key Performance Ind.</b>		
NOVITAS				Occupancy Rate	76.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	148.6	
Current Assets	1,306,254	Total Charges	23,043,193	Average Wages	20.48	
Fixed Assets	343,138	Contract Allowance	13,019,898	56.5%	Skilled Nursing	57.4%
Other Assets	0	Operating Revenue	10,023,295	43.5%	Ancillary Service	42.6%
Total Assets	1,649,392	Operating Expense	13,344,316	133.1%	Current Ratio	0.3
Current Liabilities	4,023,737	Operating Margin	-3,321,021	-33.1%	Days to Collect	52.3
Long Term Liabilities	891,627	Other Income	1,413,828	14.1%	Avg Payment Days	12.4
Total Equity	-3,265,972	Other Expense	0	0.0%	Depreciation Rate	178.0%
Total Liab. and Equity	1,649,392	Net Profit or Loss	(1,907,193)	-19.0%	Return on Equity	58.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 109

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235405 MISSION POINT NSG &amp; PHY REHAB CTR OF CLINTON TWP</b>				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CLINTON TWP				12/31/2023 365 Days Submitted	
CLINTON TOWNSHIP, MI 48038				CR Beds 132 POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	83.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	157.9
Current Assets	2,070,249	Total Charges	20,214,253	Average Wages	20.38
Fixed Assets	485,347	Contract Allowance	10,594,692	52.4% Skilled Nursing	77.7%
Other Assets	0	Operating Revenue	9,619,561	47.6% Ancillary Service	22.3%
Total Assets	2,555,596	Operating Expense	12,278,309	127.6% Current Ratio	0.5
Current Liabilities	4,014,129	Operating Margin	-2,658,748	-27.6% Days to Collect	74.2
Long Term Liabilities	1,777,820	Other Income	1,233,825	12.8% Avg Payment Days	10.3
Total Equity	-3,236,353	Other Expense	0	0.0% Depreciation Rate	136.0%
Total Liab. and Equity	2,555,596	Net Profit or Loss	(1,424,923)	-14.8% Return on Equity	44.0%

  

<b>235454 MISSION POINT NSG &amp; PHY REHAB CTR OF ELMWOOD</b>				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF ELMWOOD				12/31/2023 365 Days Submitted	
DETROIT, MI 48211				CR Beds 120 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NGS (IL)				Occupancy Rate	97.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	408.7
Current Assets	574,151	Total Charges	16,124,959	Average Wages	29.50
Fixed Assets	343,668	Contract Allowance	4,982,616	30.9% Skilled Nursing	88.2%
Other Assets	2,141,465	Operating Revenue	11,142,343	69.1% Ancillary Service	9.0%
Total Assets	3,059,284	Operating Expense	11,645,694	104.5% Current Ratio	0.2
Current Liabilities	3,398,603	Operating Margin	-503,351	-4.5% Days to Collect	17.7
Long Term Liabilities	322,862	Other Income	490,366	4.4% Avg Payment Days	18.7
Total Equity	-662,181	Other Expense	0	0.0% Depreciation Rate	181.7%
Total Liab. and Equity	3,059,284	Net Profit or Loss	(12,985)	-0.1% Return on Equity	2.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 110

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235363 MISSION POINT NSG &amp; PHY REHAB CTR OF FLINT</b>				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF FLINT				12/31/2023 365 Days Submitted	
FLINT, MI 48532				CR Beds 167 POS Beds 0	
GENESEE				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate 71.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 238.5	
Current Assets	1,125,199	Total Charges	22,797,948	Average Wages 18.42	
Fixed Assets	561,550	Contract Allowance	11,582,554	50.8%	Skilled Nursing 81.2%
Other Assets	0	Operating Revenue	11,215,394	49.2%	Ancillary Service 18.8%
Total Assets	1,686,749	Operating Expense	13,874,911	123.7%	Current Ratio 0.3
Current Liabilities	4,104,791	Operating Margin	-2,659,517	-23.7%	Days to Collect 31.1
Long Term Liabilities	907,090	Other Income	1,124,927	10.0%	Avg Payment Days 10.4
Total Equity	-3,325,132	Other Expense	0	0.0%	Depreciation Rate 125.4%
Total Liab. and Equity	1,686,749	Net Profit or Loss	(1,534,590)	-13.7%	Return on Equity 46.2%

<b>235366 MISSION POINT NSG &amp; PHY REHAB CTR OF FOREST HILLS</b>				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF FOREST HILLS				12/31/2023 365 Days Submitted	
GRAND RAPIDS, MI 49506				CR Beds 58 POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 130.0	
Current Assets	2,854,763	Total Charges	10,472,823	Average Wages 20.27	
Fixed Assets	361,330	Contract Allowance	4,373,188	41.8%	Skilled Nursing 79.1%
Other Assets	0	Operating Revenue	6,099,635	58.2%	Ancillary Service 20.9%
Total Assets	3,216,093	Operating Expense	7,929,079	130.0%	Current Ratio 1.5
Current Liabilities	1,934,461	Operating Margin	-1,829,444	-30.0%	Days to Collect 184.8
Long Term Liabilities	682,780	Other Income	620,021	10.2%	Avg Payment Days 18.4
Total Equity	598,852	Other Expense	0	0.0%	Depreciation Rate 167.0%
Total Liab. and Equity	3,216,093	Net Profit or Loss	(1,209,423)	-19.8%	Return on Equity -202.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 111

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235039 MISSION POINT NSG &amp; PHY REHAB CTR OF GRANDVILLE</b>				Nonprofit - Other		
MISSION POINT NSG & PHY REHAB CTR OF GRANDVILLE				12/31/2023 365 Days Submitted		
GRANDVILLE, MI 49418				CR Beds 114 POS Beds 0		
KENT				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	111.6	
Current Assets	498,341	Total Charges	12,421,597	Average Wages	18.02	
Fixed Assets	116,544	Contract Allowance	3,160,020	25.4%	Skilled Nursing	84.0%
Other Assets	0	Operating Revenue	9,261,577	74.6%	Ancillary Service	16.0%
Total Assets	614,885	Operating Expense	12,131,185	131.0%	Current Ratio	0.2
Current Liabilities	2,893,981	Operating Margin	-2,869,608	-31.0%	Days to Collect	17.6
Long Term Liabilities	1,014,711	Other Income	254,668	2.7%	Avg Payment Days	7.3
Total Equity	-3,293,807	Other Expense	0	0.0%	Depreciation Rate	446.1%
Total Liab. and Equity	614,885	Net Profit or Loss	(2,614,940)	-28.2%	Return on Equity	79.4%

<b>235290 MISSION POINT NSG &amp; PHY REHAB CTR OF GREENVILLE</b>				Proprietary - Corporation		
MISSION POINT NSG & PHY REHAB CTR OF GREENVILLE				12/31/2023 365 Days Submitted		
GREENVILLE, MI 48838				CR Beds 120 POS Beds 0		
MONTCALM				<b>Key Performance Ind.</b>		
NGS (WI)				Occupancy Rate	76.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	150.0	
Current Assets	7,311,304	Total Charges	19,629,100	Average Wages	20.61	
Fixed Assets	1,624,357	Contract Allowance	7,908,117	40.3%	Skilled Nursing	84.9%
Other Assets	0	Operating Revenue	11,720,983	59.7%	Ancillary Service	15.1%
Total Assets	8,935,661	Operating Expense	15,153,003	129.3%	Current Ratio	1.5
Current Liabilities	5,015,972	Operating Margin	-3,432,020	-29.3%	Days to Collect	208.4
Long Term Liabilities	1,524,170	Other Income	2,969,578	25.3%	Avg Payment Days	16.3
Total Equity	2,395,519	Other Expense	0	0.0%	Depreciation Rate	99.2%
Total Liab. and Equity	8,935,661	Net Profit or Loss	(462,442)	-3.9%	Return on Equity	-19.3%

Submitted Rpts

8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 112

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235259 MISSION POINT NSG &amp; PHY REHAB CTR OF WARREN</b>				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF WARREN				12/31/2023 365 Days Submitted	
WARREN, MI 48089				CR Beds 178 POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	83.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	190.5
Current Assets	2,701,438	Total Charges	24,798,002	Average Wages	26.84
Fixed Assets	152,129	Contract Allowance	11,104,939	44.8%	Skilled Nursing 78.6%
Other Assets	0	Operating Revenue	13,693,063	55.2%	Ancillary Service 21.4%
Total Assets	2,853,567	Operating Expense	16,681,275	121.8%	Current Ratio 0.5
Current Liabilities	5,088,310	Operating Margin	-2,988,212	-21.8%	Days to Collect 62.2
Long Term Liabilities	391,216	Other Income	1,415,020	10.3%	Avg Payment Days 13.7
Total Equity	-2,625,959	Other Expense	0	0.0%	Depreciation Rate 685.2%
Total Liab. and Equity	2,853,567	Net Profit or Loss	(1,573,192)	-11.5%	Return on Equity 59.9%

<b>235468 MISSION POINT NSG &amp; PHY REHAB CTR OF WOODWARD</b>				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF WOODWARD				12/31/2023 365 Days Submitted	
DETROIT, MI 48202				CR Beds 129 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate	52.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	235.9
Current Assets	1,914,756	Total Charges	12,529,321	Average Wages	29.34
Fixed Assets	370,480	Contract Allowance	5,143,929	41.1%	Skilled Nursing 58.8%
Other Assets	1,442,891	Operating Revenue	7,385,392	58.9%	Ancillary Service 40.0%
Total Assets	3,728,127	Operating Expense	10,060,355	136.2%	Current Ratio 0.2
Current Liabilities	7,671,126	Operating Margin	-2,674,963	-36.2%	Days to Collect 94.7
Long Term Liabilities	2,620,365	Other Income	295,078	4.0%	Avg Payment Days 24.7
Total Equity	-6,563,364	Other Expense	0	0.0%	Depreciation Rate 267.3%
Total Liab. and Equity	3,728,127	Net Profit or Loss	(2,379,885)	-32.2%	Return on Equity 36.3%

Submitted Rpts

8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 113



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235596 MISSION POINT NSG &amp; PHY REHAB OF SUPERIOR WOODS</b>				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB OF SUPERIOR WOODS		12/31/2023 365 Days Submitted			
YPSILANTI, MI 48198		CR Beds 120    POS Beds 0			
WASHTENAW		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		71.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				122.1	
Current Assets	849,071	Total Charges	15,369,692	Average Wages	
				19.36	
Fixed Assets	1,452,432	Contract Allowance	5,378,630	35.0% Skilled Nursing	
				71.8%	
Other Assets	0	Operating Revenue	9,991,062	65.0% Ancillary Service	
				22.9%	
Total Assets	2,301,503	Operating Expense	11,211,276	112.2% Current Ratio	
				0.2	
Current Liabilities	4,569,266	Operating Margin	-1,220,214	-12.2% Days to Collect	
				32.5	
Long Term Liabilities	1,294,823	Other Income	392,664	3.9% Avg Payment Days	
				11.3	
Total Equity	-3,562,586	Other Expense	0	0.0% Depreciation Rate	
				101.6%	
Total Liab. and Equity	2,301,503	Net Profit or Loss	(827,550)	-8.3% Return on Equity	
				23.2%	

<b>235357 MISSION POINT NSG &amp; PHYSICAL REHAB CTR OF BELDING</b>				Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF BELDING		12/31/2023 365 Days Submitted			
BELDING, MI 48809		CR Beds 128    POS Beds 0			
IONIA		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		79.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				192.2	
Current Assets	2,815,858	Total Charges	18,620,500	Average Wages	
				21.74	
Fixed Assets	507,146	Contract Allowance	7,291,784	39.2% Skilled Nursing	
				84.7%	
Other Assets	0	Operating Revenue	11,328,716	60.8% Ancillary Service	
				15.3%	
Total Assets	3,323,004	Operating Expense	13,502,821	119.2% Current Ratio	
				1.2	
Current Liabilities	2,312,565	Operating Margin	-2,174,105	-19.2% Days to Collect	
				99.9	
Long Term Liabilities	758,197	Other Income	474,452	4.2% Avg Payment Days	
				25.3	
Total Equity	252,242	Other Expense	0	0.0% Depreciation Rate	
				269.8%	
Total Liab. and Equity	3,323,004	Net Profit or Loss	(1,699,653)	-15.0% Return on Equity	
				-673.8%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 114

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235595 MISSION POINT NSG &amp; PHYSICAL REHAB CTR OF DETROIT</b>				Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT				12/31/2023 365 Days Submitted	
DETROIT, MI 48207				CR Beds 59    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate    89.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    74.5	
Current Assets	1,120,533	Total Charges	12,633,168	Average Wages    28.12	
Fixed Assets	1,347,828	Contract Allowance	4,763,530	37.7%	Skilled Nursing    66.9%
Other Assets	2,664,793	Operating Revenue	7,869,638	62.3%	Ancillary Service    33.1%
Total Assets	<u>5,133,154</u>	Operating Expense	8,271,879	105.1%	Current Ratio    0.2
Current Liabilities	6,925,136	Operating Margin	-402,241	-5.1%	Days to Collect    48.7
Long Term Liabilities	-102,811	Other Income	302,117	3.8%	Avg Payment Days    4.2
Total Equity	-1,689,171	Other Expense	0	0.0%	Depreciation Rate    27.7%
Total Liab. and Equity	<u>5,133,154</u>	Net Profit or Loss	<u>(100,124)</u>	-1.3%	Return on Equity    5.9%
<b>235355 MISSION POINT NSG &amp; PHYSICAL REHAB CTR OF LAMONT</b>				Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF LAMONT				12/31/2023 365 Days Submitted	
LAMONT, MI 49430				CR Beds 39    POS Beds 0	
OTTAWA				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate    85.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    151.7	
Current Assets	1,629,466	Total Charges	6,438,409	Average Wages    22.01	
Fixed Assets	234,095	Contract Allowance	2,503,706	38.9%	Skilled Nursing    81.8%
Other Assets	0	Operating Revenue	3,934,703	61.1%	Ancillary Service    18.1%
Total Assets	<u>1,863,561</u>	Operating Expense	4,912,525	124.9%	Current Ratio    1.8
Current Liabilities	889,500	Operating Margin	-977,822	-24.9%	Days to Collect    152.8
Long Term Liabilities	278,692	Other Income	452,133	11.5%	Avg Payment Days    16.3
Total Equity	695,369	Other Expense	0	0.0%	Depreciation Rate    231.7%
Total Liab. and Equity	<u>1,863,561</u>	Net Profit or Loss	<u>(525,689)</u>	-13.4%	Return on Equity    -75.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 115

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235187 MISSION POINT NSG PHY REHAB CTR OF MADISON HEIGHTS</b>				Proprietary - Corporation	
MISSION POINT NSG PHY REHAB CTR OF MADISON HEIGHTS    12/31/2023 365 Days Submitted					
MADISON HEIGHTS, MI 48071				CR Beds 154    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	76.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	187.9
Current Assets	254,257	Total Charges	21,997,461	Average Wages	20.36
Fixed Assets	199,473	Contract Allowance	11,815,679	53.7% Skilled Nursing	80.3%
Other Assets	0	Operating Revenue	10,181,782	46.3% Ancillary Service	19.7%
Total Assets	453,730	Operating Expense	12,165,407	119.5% Current Ratio	0.1
Current Liabilities	3,692,662	Operating Margin	-1,983,625	-19.5% Days to Collect	(6.3)
Long Term Liabilities	-21,040	Other Income	552,534	5.4% Avg Payment Days	9.3
Total Equity	-3,217,892	Other Expense	0	0.0% Depreciation Rate	250.9%
Total Liab. and Equity	453,730	Net Profit or Loss	(1,431,091)	-14.1% Return on Equity	44.5%
<hr/>					
<b>235520 MONROE SPRINGS SKILLED NURSING AND REHAB</b>				Nonprofit - Other	
MONROE SPRINGS SKILLED NURSING AND REHAB    7/30/2023 211 Days Settled					
MONROE, MI 48161    12/31/2023 154 Days Submitted				CR Beds 89    POS Beds 0	
MONROE				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate	80.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	48.0
Current Assets	765,399	Total Charges	6,368,212	Average Wages	13.39
Fixed Assets	-170,244	Contract Allowance	1,174,849	18.4% Skilled Nursing	77.8%
Other Assets	0	Operating Revenue	5,193,363	81.6% Ancillary Service	22.2%
Total Assets	595,155	Operating Expense	8,758,480	168.6% Current Ratio	1.2
Current Liabilities	640,215	Operating Margin	-3,565,117	-68.6% Days to Collect	52.7
Long Term Liabilities	0	Other Income	116,384	2.2% Avg Payment Days	21.8
Total Equity	-45,060	Other Expense	0	0.0% Depreciation Rate	-309.9%
Total Liab. and Equity	595,155	Net Profit or Loss	(3,452,417)	-66.5% Return on Equity	7,661.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 116



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235367 NORLITE NURSING CENTER</b>		Proprietary - Corporation	
NORLITE NURSING CENTER		12/31/2023 365 Days Submitted	
MARQUETTE, MI 49855		CR Beds 99    POS Beds 0	
MARQUETTE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.5%
		Length of Stay	282.7
		Average Wages	23.50
		23.6%	Skilled Nursing
		76.4%	Ancillary Service
		103.8%	Current Ratio
		-3.8%	Days to Collect
		6.9%	Avg Payment Days
		0.0%	Depreciation Rate
		2.8%	Return on Equity
			4.1%

  

Balance Sheet		Income Statement			
Current Assets	6,430,645	Total Charges	12,361,480		
Fixed Assets	786,197	Contract Allowance	2,918,308		
Other Assets	0	Operating Revenue	9,443,172		
Total Assets	7,216,842	Operating Expense	9,806,209		
Current Liabilities	729,434	Operating Margin	-363,037		
Long Term Liabilities	0	Other Income	654,986		
Total Equity	6,487,408	Other Expense	0		
Total Liab. and Equity	7,216,842	Net Profit or Loss	265,486		

<b>235464 NORTH WOODS NURSING CENTER</b>		Proprietary - Corporation	
NORTH WOODS NURSING CENTER		12/31/2023 365 Days Settled	
FARWELL, MI 48622		CR Beds 71    POS Beds 0	
CLARE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	90.9%
		Length of Stay	136.1
		Average Wages	22.28
		21.1%	Skilled Nursing
		78.9%	Ancillary Service
		94.1%	Current Ratio
		5.9%	Days to Collect
		5.3%	Avg Payment Days
		0.0%	Depreciation Rate
		11.2%	Return on Equity
			108.4%

  

Balance Sheet		Income Statement			
Current Assets	1,457,265	Total Charges	10,755,658		
Fixed Assets	1,354,587	Contract Allowance	2,274,728		
Other Assets	-20,134	Operating Revenue	8,480,930		
Total Assets	2,791,718	Operating Expense	7,979,254		
Current Liabilities	1,912,426	Operating Margin	501,676		
Long Term Liabilities	0	Other Income	451,892		
Total Equity	879,292	Other Expense	0		
Total Liab. and Equity	2,791,718	Net Profit or Loss	953,568		

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 118

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235730 NORTHVILLE MANOR</b>				Proprietary - Corporation	
NORTHVILLE MANOR		12/31/2023 365 Days Submitted			
NORTHVILLE, MI 48167		CR Beds 37    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
WPS - MICHIGAN		Occupancy Rate		74.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				285.9	
Current Assets	247,354	Total Charges	286,168,263	Average Wages	
Fixed Assets	181,990	Contract Allowance	283,408,636	28.06	
Other Assets	0	Operating Revenue	2,759,627	99.0%	
Total Assets	429,344	Operating Expense	3,046,223	1.0%	
Current Liabilities	446,894	Operating Margin	-286,596	110.4%	
Long Term Liabilities	-30,094	Other Income	100,716	-10.4%	
Total Equity	12,544	Other Expense	0	3.6%	
Total Liab. and Equity	429,344	Net Profit or Loss	(185,880)	0.0%	
				Depreciation Rate	
				155.0%	
				Return on Equity	
				-	
				1,481.8%	

<b>235718 NOVI LAKES HEALTH CAMPUS</b>				Proprietary - Corporation	
NOVI LAKES HEALTH CAMPUS		12/31/2023 365 Days Submitted			
NOVI, MI 48377		CR Beds 92    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		82.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				36.3	
Current Assets	229,871	Total Charges	14,053,241	Average Wages	
Fixed Assets	10,041,100	Contract Allowance	2,234,341	28.94	
Other Assets	1,337,839	Operating Revenue	11,818,900	15.9%	
Total Assets	11,608,810	Operating Expense	10,427,867	84.1%	
Current Liabilities	638,846	Operating Margin	1,391,033	88.2%	
Long Term Liabilities	11,753,694	Other Income	65,356	11.8%	
Total Equity	-783,730	Other Expense	0	0.6%	
Total Liab. and Equity	11,608,810	Net Profit or Loss	1,456,389	0.0%	
				Depreciation Rate	
				6.2%	
				Return on Equity	
				-185.8%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 119

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235703 OAKLAND MANOR NURSING &amp; REHAB CENTER LLC</b>				Proprietary - Corporation	
OAKLAND MANOR NURSING & REHAB CENTER LLC				12/31/2023 365 Days Submitted	
PONTIAC, MI 48342				CR Beds 29    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            7.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            75.7	
Current Assets	-192,695	Total Charges	362,580	Average Wages            29.17	
Fixed Assets	1,787,536	Contract Allowance	60,941	16.8% Skilled Nursing        84.3%	
Other Assets	0	Operating Revenue	301,639	83.2% Ancillary Service       14.2%	
Total Assets	1,594,841	Operating Expense	985,181	326.6% Current Ratio            (0.1)	
Current Liabilities	1,818,496	Operating Margin	-683,542	-226.6% Days to Collect            (159.4)	
Long Term Liabilities	1,256,253	Other Income	32,668	10.8% Avg Payment Days        519.1	
Total Equity	-1,479,908	Other Expense	0	0.0% Depreciation Rate        10.0%	
Total Liab. and Equity	1,594,841	Net Profit or Loss	(650,874)	-215.8% Return on Equity            44.0%	

<b>235207 OAKPOINTE SENIOR CARE AND REHAB CENTER</b>				Proprietary - Corporation	
OAKPOINTE SENIOR CARE AND REHAB CENTER				12/31/2023 365 Days Submitted	
DETROIT, MI 48235				CR Beds 133    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            12.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            20.0	
Current Assets	3,835,897	Total Charges	17,275,042	Average Wages            25.96	
Fixed Assets	825,521	Contract Allowance	3,927,872	22.7% Skilled Nursing        84.1%	
Other Assets	0	Operating Revenue	13,347,170	77.3% Ancillary Service       15.9%	
Total Assets	4,661,418	Operating Expense	14,151,215	106.0% Current Ratio            13.9	
Current Liabilities	276,223	Operating Margin	-804,045	-6.0% Days to Collect            43.5	
Long Term Liabilities	0	Other Income	833,330	6.2% Avg Payment Days        31.5	
Total Equity	4,385,195	Other Expense	0	0.0% Depreciation Rate       24.3%	
Total Liab. and Equity	4,661,418	Net Profit or Loss	29,285	0.2% Return on Equity            0.7%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 120



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235322 OAKRIDGE MANOR NURSING &amp; REHAB CENTER LLC</b>				Proprietary - Corporation	
OAKRIDGE MANOR NURSING & REHAB CENTER LLC		12/31/2023 365 Days Settled			
FERNDALE, MI 48220		CR Beds 64    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.8%	
		Length of Stay		275.5	
		Average Wages		26.18	
		15.9% Skilled Nursing		89.2%	
		84.1% Ancillary Service		10.8%	
		114.5% Current Ratio		0.4	
		-14.5% Days to Collect		141.1	
		5.1% Avg Payment Days		188.7	
		0.0% Depreciation Rate		81.1%	
		-9.4% Return on Equity		27.2%	

  

Balance Sheet		Income Statement			
Current Assets	1,547,004	Total Charges	4,909,263		
Fixed Assets	178,593	Contract Allowance	778,548	15.9%	
Other Assets	0	Operating Revenue	4,130,715	84.1%	
Total Assets	1,725,597	Operating Expense	4,730,512	114.5%	
Current Liabilities	3,707,279	Operating Margin	-599,797	-14.5%	
Long Term Liabilities	-550,043	Other Income	209,729	5.1%	
Total Equity	-1,431,639	Other Expense	0	0.0%	
Total Liab. and Equity	1,725,597	Net Profit or Loss	(390,068)		

<b>235072 OAKVIEW MEDICAL CARE FACILITY</b>				Government - City-County	
OAKVIEW MEDICAL CARE FACILITY		12/31/2023 365 Days Settled			
LUDINGTON, MI 49431		CR Beds 96    POS Beds 0			
MASON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.6%	
		Length of Stay		187.1	
		Average Wages		28.86	
		0.6% Skilled Nursing		97.5%	
		99.4% Ancillary Service		2.5%	
		137.5% Current Ratio		11.3	
		-37.5% Days to Collect		80.3	
		38.4% Avg Payment Days		23.2	
		0.0% Depreciation Rate		2.4%	
		0.9% Return on Equity		0.6%	

  

Balance Sheet		Income Statement			
Current Assets	14,704,768	Total Charges	10,668,537		
Fixed Assets	3,060,898	Contract Allowance	59,272	0.6%	
Other Assets	0	Operating Revenue	10,609,265	99.4%	
Total Assets	17,765,666	Operating Expense	14,586,877	137.5%	
Current Liabilities	1,301,456	Operating Margin	-3,977,612	-37.5%	
Long Term Liabilities	0	Other Income	4,074,999	38.4%	
Total Equity	16,464,210	Other Expense	0	0.0%	
Total Liab. and Equity	17,765,666	Net Profit or Loss	97,387		

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 121

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235002 OCEANA CO MD CARE FACILITY</b>				Government - County	
OCEANA CO MD CARE FACILITY		12/31/2023 365 Days Settled			
HART, MI 49420		CR Beds 115    POS Beds 0			
OCEANA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				131.2	
Current Assets	9,653,647	Total Charges	16,156,483	Average Wages	
				28.29	
Fixed Assets	11,771,757	Contract Allowance	820,521	5.1%	Skilled Nursing
				92.5%	
Other Assets	4,603,947	Operating Revenue	15,335,962	94.9%	Ancillary Service
				7.5%	
Total Assets	26,029,351	Operating Expense	20,911,791	136.4%	Current Ratio
				1.5	
Current Liabilities	6,236,488	Operating Margin	-5,575,829	-36.4%	Days to Collect
				96.7	
Long Term Liabilities	4,964,903	Other Income	3,931,226	25.6%	Avg Payment Days
				14.7	
Total Equity	14,827,960	Other Expense	0	0.0%	Depreciation Rate
				4.2%	
Total Liab. and Equity	26,029,351	Net Profit or Loss	(1,644,603)	-10.7%	Return on Equity
				-11.1%	
<b>235500 OMNI CONTINUING CARE</b>				Proprietary - Corporation	
OMNI CONTINUING CARE		12/31/2023 365 Days Submitted			
DETROIT, MI 48213		CR Beds 136    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				73.0	
Current Assets	6,054,004	Total Charges	23,860,064	Average Wages	
				27.23	
Fixed Assets	1,269,652	Contract Allowance	6,603,586	27.7%	Skilled Nursing
				83.0%	
Other Assets	14,095,703	Operating Revenue	17,256,478	72.3%	Ancillary Service
				17.0%	
Total Assets	21,419,359	Operating Expense	17,995,302	104.3%	Current Ratio
				2.6	
Current Liabilities	2,332,242	Operating Margin	-738,824	-4.3%	Days to Collect
				166.9	
Long Term Liabilities	28,279,109	Other Income	569,389	3.3%	Avg Payment Days
				(0.4)	
Total Equity	-9,191,992	Other Expense	0	0.0%	Depreciation Rate
				47.2%	
Total Liab. and Equity	21,419,359	Net Profit or Loss	(169,435)	-1.0%	Return on Equity
				1.8%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 122

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235428 OPTALIS HEALTH AND REHAB OF DEARBORN HEIGHTS</b>				Nonprofit - Other	
OPTALIS HEALTH AND REHAB OF DEARBORN HEIGHTS		4/6/2023 96 Days Settled			
DEARBORN HEIGHTS, MI 48127				CR Beds 151    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
CGS (OHIO)				Occupancy Rate            57.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              33.1	
Current Assets	2,223,573	Total Charges	3,891,175	Average Wages              19.48	
Fixed Assets	-251	Contract Allowance	726,765	18.7% Skilled Nursing        73.0%	
Other Assets	0	Operating Revenue	3,164,410	81.3% Ancillary Service       27.0%	
Total Assets	<u>2,223,322</u>	Operating Expense	3,929,998	124.2% Current Ratio            0.9	
Current Liabilities	2,461,549	Operating Margin	-765,588	-24.2% Days to Collect            67.4	
Long Term Liabilities	0	Other Income	127,404	4.0% Avg Payment Days        61.3	
Total Equity	<u>-238,227</u>	Other Expense	0	0.0% Depreciation Rate        -	
Total Liab. and Equity	<u>2,223,322</u>	Net Profit or Loss	<u>(638,184)</u>	-20.2% Return on Equity            267.9%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 123

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235665 OPTALIS HEALTH AND REHAB OF STERLING HEIGHTS</b>				Nonprofit - Other	
OPTALIS HEALTH AND REHAB OF STERLING HEIGHTS		12/31/2023 269 Days Submitted			
STERLING HEIGHTS, MI 48312		4/6/2023 96 Days Settled		CR Beds 120 POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>			
CGS (OHIO)				Occupancy Rate	103.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	31.8
Current Assets	3,732,486	Total Charges	6,467,132	Average Wages	20.60
Fixed Assets	0	Contract Allowance	2,115,343	32.7%	Skilled Nursing 76.8%
Other Assets	0	Operating Revenue	4,351,789	67.3%	Ancillary Service 23.2%
Total Assets	3,732,486	Operating Expense	5,625,791	129.3%	Current Ratio 0.9
Current Liabilities	3,972,137	Operating Margin	-1,274,002	-29.3%	Days to Collect 286.5
Long Term Liabilities	0	Other Income	166,815	3.8%	Avg Payment Days 291.0
Total Equity	-239,651	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,732,486	Net Profit or Loss	(1,107,187)	-25.4%	Return on Equity 462.0%

<b>235665 OPTALIS HEALTH AND REHAB OF STERLING HEIGHTS</b>				Proprietary - Partnership	
OPTALIS HEALTH AND REHAB OF STERLING HEIGHTS		12/31/2023 269 Days Submitted			
STERLING HEIGHTS, MI 48312		4/6/2023 96 Days Settled		CR Beds 163 POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>			
CGS (OHIO)				Occupancy Rate	68.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	36.4
Current Assets	5,678,984	Total Charges	17,298,178	Average Wages	20.60
Fixed Assets	60,081	Contract Allowance	4,745,338	27.4%	Skilled Nursing 79.0%
Other Assets	54,407	Operating Revenue	12,552,840	72.6%	Ancillary Service 21.0%
Total Assets	5,793,472	Operating Expense	12,560,785	100.1%	Current Ratio 1.1
Current Liabilities	5,329,296	Operating Margin	-7,945	-0.1%	Days to Collect 158.2
Long Term Liabilities	0	Other Income	281,295	2.2%	Avg Payment Days 52.4
Total Equity	464,176	Other Expense	0	0.0%	Depreciation Rate 2,032.1%
Total Liab. and Equity	5,793,472	Net Profit or Loss	247,737	2.0%	Return on Equity 53.4%

Submitted Rpts

8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 124

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235439 OPTALIS HEALTH AND REHABILITATION OF ALLEN PARK</b>				Nonprofit - Other	
OPTALIS HEALTH AND REHABILITATION OF ALLEN PARK		4/6/2023 96 Days Settled			
ALLEN PARK, MI 48101				CR Beds 171    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
CGS (OHIO)				Occupancy Rate            62.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              40.5	
Current Assets	1,413,401	Total Charges	4,676,797	Average Wages              30.87	
Fixed Assets	-16,652	Contract Allowance	1,714,278	36.7% Skilled Nursing        77.3%	
Other Assets	0	Operating Revenue	2,962,519	63.3% Ancillary Service        22.7%	
Total Assets	1,396,749	Operating Expense	4,180,187	141.1% Current Ratio            0.6	
Current Liabilities	2,387,334	Operating Margin	-1,217,668	-41.1% Days to Collect            45.0	
Long Term Liabilities	0	Other Income	132,809	4.5% Avg Payment Days        54.2	
Total Equity	-990,585	Other Expense	0	0.0% Depreciation Rate        -283.8%	
Total Liab. and Equity	1,396,749	Net Profit or Loss	(1,084,859)	-36.6% Return on Equity            109.5%	

<b>235580 OPTALIS HEALTH AND REHABILITATION OF ANN ARBOR</b>				Nonprofit - Other	
OPTALIS HEALTH AND REHABILITATION OF ANN ARBOR		4/6/2023 310 Days Submitted			
ANN ARBOR, MI 48105		12/31/2023 269 Days Submitted		CR Beds 182    POS Beds 0	
WASHTENAW				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            70.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              43.4	
Current Assets	3,726,615	Total Charges	19,115,021	Average Wages              21.48	
Fixed Assets	0	Contract Allowance	4,682,804	24.5% Skilled Nursing        79.1%	
Other Assets	0	Operating Revenue	14,432,217	75.5% Ancillary Service        20.9%	
Total Assets	3,726,615	Operating Expense	15,649,413	108.4% Current Ratio            1.0	
Current Liabilities	3,763,075	Operating Margin	-1,217,196	-8.4% Days to Collect            152.6	
Long Term Liabilities	0	Other Income	502,569	3.5% Avg Payment Days        136.2	
Total Equity	-36,460	Other Expense	0	0.0% Depreciation Rate        0.0%	
Total Liab. and Equity	3,726,615	Net Profit or Loss	(717,674)	-5.0% Return on Equity            1,968.4%	

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8:48 PM

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7/24/2024

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Page No 125

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235580 OPTALIS HEALTH AND REHABILITATION OF ANN ARBOR</b>				Proprietary - Partnership	
OPTALIS HEALTH AND REHABILITATION OF ANN ARBOR		4/6/2023 310 Days Submitted			
ANN ARBOR, MI 48105		12/31/2023 269 Days Submitted		CR Beds 180 POS Beds 0	
WASHTENAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 53.9	
Current Assets	3,249,892	Total Charges	17,092,397	Average Wages	21.48
Fixed Assets	123,551	Contract Allowance	4,870,264	28.5% Skilled Nursing	83.1%
Other Assets	54,407	Operating Revenue	12,222,133	71.5% Ancillary Service	16.9%
Total Assets	3,427,850	Operating Expense	15,333,747	125.5% Current Ratio	0.7
Current Liabilities	4,814,006	Operating Margin	-3,111,614	-25.5% Days to Collect	161.2
Long Term Liabilities	0	Other Income	309,489	2.5% Avg Payment Days	63.8
Total Equity	-1,386,156	Other Expense	0	0.0% Depreciation Rate	1,145.9%
Total Liab. and Equity	3,427,850	Net Profit or Loss	(2,821,565)	-23.1% Return on Equity	203.6%
<b>235618 OPTALIS HEALTH AND REHABILITATION OF CANTON</b>				Nonprofit - Other	
OPTALIS HEALTH AND REHABILITATION OF CANTON		12/31/2023 269 Days Submitted			
CANTON, MI 48187		4/6/2023 96 Days Settled		CR Beds 150 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		78.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 28.8	
Current Assets	2,972,307	Total Charges	7,001,152	Average Wages	19.97
Fixed Assets	16,478	Contract Allowance	2,024,316	28.9% Skilled Nursing	66.3%
Other Assets	0	Operating Revenue	4,976,836	71.1% Ancillary Service	33.7%
Total Assets	2,988,785	Operating Expense	4,875,199	98.0% Current Ratio	1.0
Current Liabilities	2,905,050	Operating Margin	101,637	2.0% Days to Collect	217.6
Long Term Liabilities	0	Other Income	253,830	5.1% Avg Payment Days	227.9
Total Equity	83,735	Other Expense	0	0.0% Depreciation Rate	516.3%
Total Liab. and Equity	2,988,785	Net Profit or Loss	355,485	7.1% Return on Equity	424.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 126

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235618 OPTALIS HEALTH AND REHABILITATION OF CANTON</b>				Proprietary - Partnership	
OPTALIS HEALTH AND REHABILITATION OF CANTON		12/31/2023 269 Days Submitted			
CANTON, MI 48187		4/6/2023 96 Days Settled		CR Beds 150 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>			
CGS (OHIO)				Occupancy Rate	73.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	27.3
Current Assets	5,168,253	Total Charges	17,871,767	Average Wages	19.97
Fixed Assets	109,904	Contract Allowance	3,468,141	19.4%	Skilled Nursing 73.7%
Other Assets	54,407	Operating Revenue	14,403,626	80.6%	Ancillary Service 26.3%
Total Assets	5,332,564	Operating Expense	12,723,578	88.3%	Current Ratio 2.5
Current Liabilities	2,082,194	Operating Margin	1,680,048	11.7%	Days to Collect 124.5
Long Term Liabilities	0	Other Income	268,952	1.9%	Avg Payment Days 59.7
Total Equity	3,250,370	Other Expense	0	0.0%	Depreciation Rate 1,319.7%
Total Liab. and Equity	5,332,564	Net Profit or Loss	1,926,487	13.4%	Return on Equity 59.3%
<b>235109 OPTALIS HEALTH AND REHABILITATION OF GROSSE POINTE</b>				Nonprofit - Other	
OPTALIS HEALTH AND REHABILITATION OF GROSSE POINTE		12/31/2023 269 Days Submitted			
GROSSE POINTE WOODS, MI 48236		4/6/2023 96 Days Settled		CR Beds 80 POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>			
CGS (OHIO)				Occupancy Rate	64.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	18.3
Current Assets	3,571,865	Total Charges	6,486,292	Average Wages	31.87
Fixed Assets	-142,356	Contract Allowance	2,128,180	32.8%	Skilled Nursing 76.5%
Other Assets	0	Operating Revenue	4,358,112	67.2%	Ancillary Service 23.5%
Total Assets	3,429,509	Operating Expense	5,112,997	117.3%	Current Ratio 0.9
Current Liabilities	4,104,409	Operating Margin	-754,885	-17.3%	Days to Collect 281.5
Long Term Liabilities	0	Other Income	128,235	2.9%	Avg Payment Days 293.4
Total Equity	-674,900	Other Expense	0	0.0%	Depreciation Rate -93.8%
Total Liab. and Equity	3,429,509	Net Profit or Loss	(626,650)	-14.4%	Return on Equity 92.9%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 127



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235109 OPTALIS HEALTH AND REHABILITATION OF GROSSE POINTE</b>		Proprietary - Partnership	
OPTALIS HEALTH AND REHABILITATION OF GROSSE POINTE		12/31/2023 269 Days Submitted	
GROSSE POINTE WOODS, MI 48236		4/6/2023 96 Days Settled	
WAYNE		CR Beds 80 POS Beds 0	
CGS (OHIO)		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,598,930	Total Charges	7,382,890
Fixed Assets	210,601	Contract Allowance	1,306,878
Other Assets	54,407	Operating Revenue	6,076,012
Total Assets	2,863,938	Operating Expense	6,765,166
Current Liabilities	3,452,716	Operating Margin	-689,154
Long Term Liabilities	0	Other Income	170,510
Total Equity	-588,778	Other Expense	0
Total Liab. and Equity	2,863,938	Net Profit or Loss	(529,288)
		17.7%	Skilled Nursing 71.6%
		82.3%	Ancillary Service 28.4%
		111.3%	Current Ratio 0.8
		-11.3%	Days to Collect 145.7
		2.8%	Avg Payment Days 61.5
		0.0%	Depreciation Rate 310.3%
		-8.7%	Return on Equity 89.9%
<b>235267 OPTALIS HEALTH AND REHABILITATION OF KINGSFORD</b>		Nonprofit - Other	
OPTALIS HEALTH AND REHABILITATION OF KINGSFORD		4/6/2023 310 Days Settled*	
KINGSFORD, MI 49801		5/31/2023 55 Days Settled	
DICKINSON		CR Beds 107 POS Beds 0	
Novitas MD		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,616,658	Total Charges	7,345,995
Fixed Assets	0	Contract Allowance	1,495,885
Other Assets	0	Operating Revenue	5,850,110
Total Assets	1,616,658	Operating Expense	7,097,453
Current Liabilities	2,144,948	Operating Margin	-1,247,343
Long Term Liabilities	0	Other Income	540,706
Total Equity	-528,290	Other Expense	0
Total Liab. and Equity	1,616,658	Net Profit or Loss	(713,968)
		20.4%	Skilled Nursing 78.0%
		79.6%	Ancillary Service 22.0%
		121.3%	Current Ratio 0.8
		-21.3%	Days to Collect 93.6
		9.2%	Avg Payment Days 102.3
		0.0%	Depreciation Rate 0.0%
		-12.2%	Return on Equity 135.1%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 128

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235267 OPTALIS HEALTH AND REHABILITATION OF KINGSFORD</b>		Proprietary - Partnership	
OPTALIS HEALTH AND REHABILITATION OF KINGSFORD		4/6/2023 310 Days Settled*	
KINGSFORD, MI 49801		5/31/2023 55 Days Settled	
DICKINSON		CR Beds 107    POS Beds 0	
Novitas MD		<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,658,948	Total Charges	3,930,655
Fixed Assets	29,888	Contract Allowance	920,747
Other Assets	18,832	Operating Revenue	3,009,908
Total Assets	1,707,668	Operating Expense	3,474,778
Current Liabilities	2,159,180	Operating Margin	-464,870
Long Term Liabilities	0	Other Income	13,354
Total Equity	-451,512	Other Expense	0
Total Liab. and Equity	1,707,668	Net Profit or Loss	(451,516)
			23.4%
			76.6%
			115.4%
			-15.4%
			0.4%
			0.0%
			-15.0%
			60.2%
			131.3
			18.40
			77.1%
			22.9%
			0.8
			168.1
			54.3
			1,335.0%
			100.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 129

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235395 OPTALIS HEALTH AND REHABILITATION OF THREE RIVERS</b>				Nonprofit - Other	
OPTALIS HEALTH AND REHABILITATION OF THREE RIVERS		4/6/2023 341 Days Submitted			
THREE RIVERS, MI 49093		12/31/2023 269 Days Submitted		CR Beds 100 POS Beds 0	
SAINT JOSEPH		<b>Key Performance Ind.</b>			
CGS (OHIO)				Occupancy Rate	73.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	68.1
Current Assets	1,344,920	Total Charges	8,359,801	Average Wages	31.30
Fixed Assets	-282	Contract Allowance	1,863,564	22.3% Skilled Nursing	78.8%
Other Assets	0	Operating Revenue	6,496,237	77.7% Ancillary Service	21.2%
Total Assets	<u>1,344,638</u>	Operating Expense	9,148,605	140.8% Current Ratio	0.6
Current Liabilities	2,070,311	Operating Margin	-2,652,368	-40.8% Days to Collect	119.5
Long Term Liabilities	0	Other Income	449,511	6.9% Avg Payment Days	122.9
Total Equity	<u>-725,673</u>	Other Expense	0	0.0% Depreciation Rate	-
Total Liab. and Equity	<u>1,344,638</u>	Net Profit or Loss	<u>(2,204,932)</u>	-33.9% Return on Equity	29,133.3 %
					303.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 130

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235395 OPTALIS HEALTH AND REHABILITATION OF THREE RIVERS</b>				Proprietary - Partnership		
OPTALIS HEALTH AND REHABILITATION OF THREE RIVERS		4/6/2023 341 Days Submitted				
THREE RIVERS, MI 49093		12/31/2023 269 Days Submitted		CR Beds 100 POS Beds 0		
SAINT JOSEPH		<b>Key Performance Ind.</b>				
CGS (OHIO)				Occupancy Rate	84.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	78.6	
Current Assets	2,207,250	Total Charges	8,793,388	Average Wages	31.30	
Fixed Assets	65,090	Contract Allowance	2,256,587	25.7%	Skilled Nursing	77.5%
Other Assets	54,407	Operating Revenue	6,536,801	74.3%	Ancillary Service	22.5%
Total Assets	2,326,747	Operating Expense	7,788,488	119.1%	Current Ratio	0.7
Current Liabilities	3,278,499	Operating Margin	-1,251,687	-19.1%	Days to Collect	197.2
Long Term Liabilities	0	Other Income	190,470	2.9%	Avg Payment Days	88.2
Total Equity	-951,752	Other Expense	0	0.0%	Depreciation Rate	1,133.9%
Total Liab. and Equity	2,326,747	Net Profit or Loss	(1,068,352)	-16.3%	Return on Equity	112.3%
<b>235626 OPTALIS HEALTH AND REHABILITATION OF TROY</b>				Nonprofit - Other		
OPTALIS HEALTH AND REHABILITATION OF TROY		12/31/2023 269 Days Submitted				
TROY, MI 48085		4/6/2023 96 Days Settled		CR Beds 160 POS Beds 0		
OAKLAND		<b>Key Performance Ind.</b>				
CGS (OHIO)				Occupancy Rate	26.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	16.5	
Current Assets	644,983	Total Charges	2,021,386	Average Wages	30.58	
Fixed Assets	-178	Contract Allowance	470,395	23.3%	Skilled Nursing	74.6%
Other Assets	0	Operating Revenue	1,550,991	76.7%	Ancillary Service	25.4%
Total Assets	644,805	Operating Expense	2,953,345	190.4%	Current Ratio	0.3
Current Liabilities	1,995,118	Operating Margin	-1,402,354	-90.4%	Days to Collect	145.2
Long Term Liabilities	0	Other Income	77,530	5.0%	Avg Payment Days	256.4
Total Equity	-1,350,313	Other Expense	0	0.0%	Depreciation Rate	-
Total Liab. and Equity	644,805	Net Profit or Loss	(1,324,824)	-85.4%	Return on Equity	98.1%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 131

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235626 OPTALIS HEALTH AND REHABILITATION OF TROY</b>				Proprietary - Partnership	
OPTALIS HEALTH AND REHABILITATION OF TROY		12/31/2023 269 Days Submitted			
TROY, MI 48085		4/6/2023 96 Days Settled		CR Beds 160 POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>			
CGS (OHIO)				Occupancy Rate	39.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	26.6
Current Assets	1,784,819	Total Charges	9,858,471	Average Wages	30.58
Fixed Assets	70,179	Contract Allowance	1,859,151	18.9% Skilled Nursing	71.2%
Other Assets	54,407	Operating Revenue	7,999,320	81.1% Ancillary Service	28.8%
Total Assets	1,909,405	Operating Expense	9,388,450	117.4% Current Ratio	0.5
Current Liabilities	3,629,233	Operating Margin	-1,389,130	-17.4% Days to Collect	77.3
Long Term Liabilities	0	Other Income	190,745	2.4% Avg Payment Days	56.5
Total Equity	-1,719,828	Other Expense	0	0.0% Depreciation Rate	1,777.1%
Total Liab. and Equity	1,909,405	Net Profit or Loss	(1,206,516)	-15.1% Return on Equity	70.2%
<b>235611 ORCHARD CREEK SKILLED NURSING</b>				Proprietary - Corporation	
ORCHARD CREEK SKILLED NURSING		12/31/2023 365 Days Submitted			
TRAVERSE CITY, MI 49684				CR Beds 22 POS Beds 0	
LEELANAU		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	21.4
Current Assets	653,676	Total Charges	7,048,097	Average Wages	29.22
Fixed Assets	26,738	Contract Allowance	404,467	5.7% Skilled Nursing	40.9%
Other Assets	0	Operating Revenue	6,643,630	94.3% Ancillary Service	8.2%
Total Assets	680,414	Operating Expense	6,874,175	103.5% Current Ratio	2.3
Current Liabilities	282,589	Operating Margin	-230,545	-3.5% Days to Collect	27.4
Long Term Liabilities	0	Other Income	273,193	4.1% Avg Payment Days	15.0
Total Equity	397,825	Other Expense	0	0.0% Depreciation Rate	153.9%
Total Liab. and Equity	680,414	Net Profit or Loss	42,648	0.6% Return on Equity	10.7%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 132

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235721 ORCHARD GROVE HEALTH CAMPUS</b>				Proprietary - Corporation	
ORCHARD GROVE HEALTH CAMPUS				12/31/2023 365 Days Submitted	
ROMEO, MI 48065				CR Beds 128 POS Beds 0	
MACOMB				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate 77.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 55.3	
Current Assets	1,748,426	Total Charges	16,035,674	Average Wages 26.92	
Fixed Assets	14,174,726	Contract Allowance	2,067,681	12.9%	Skilled Nursing 54.8%
Other Assets	1,903,594	Operating Revenue	13,967,993	87.1%	Ancillary Service 15.7%
Total Assets	<u>17,826,746</u>	Operating Expense	12,732,821	91.2%	Current Ratio 2.5
Current Liabilities	694,201	Operating Margin	1,235,172	8.8%	Days to Collect 36.0
Long Term Liabilities	14,649,358	Other Income	132,996	1.0%	Avg Payment Days 15.2
Total Equity	2,483,187	Other Expense	0	0.0%	Depreciation Rate 5.7%
Total Liab. and Equity	<u>17,826,746</u>	Net Profit or Loss	<u>1,368,168</u>	9.8%	Return on Equity 55.1%

<b>235559 PINE CREEK MANOR SKILLED NURSING &amp; REHAB CENTER</b>				Proprietary - Corporation	
PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				12/31/2023 365 Days Submitted	
WAYNE, MI 48184				CR Beds 49 POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate 81.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 203.0	
Current Assets	648,305	Total Charges	4,064,686	Average Wages 26.36	
Fixed Assets	127,047	Contract Allowance	109,797	2.7%	Skilled Nursing 89.0%
Other Assets	-31,449	Operating Revenue	3,954,889	97.3%	Ancillary Service 11.0%
Total Assets	<u>743,903</u>	Operating Expense	4,330,945	109.5%	Current Ratio 0.3
Current Liabilities	2,156,707	Operating Margin	-376,056	-9.5%	Days to Collect 64.0
Long Term Liabilities	934,247	Other Income	271,190	6.9%	Avg Payment Days 180.2
Total Equity	-2,347,051	Other Expense	0	0.0%	Depreciation Rate 109.2%
Total Liab. and Equity	<u>743,903</u>	Net Profit or Loss	<u>(104,866)</u>	-2.7%	Return on Equity 4.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 133

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235069 PINECREST MEDICAL CARE FACILITY</b>				Government - County	
PINECREST MEDICAL CARE FACILITY		12/31/2023 365 Days Settled			
POWERS, MI 49874		CR Beds 120    POS Beds 0			
MENOMINEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		53.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    149.4	
Current Assets	6,232,882	Total Charges	8,286,665	Average Wages    27.79	
Fixed Assets	6,762,719	Contract Allowance	-388,741	-4.7%	Skilled Nursing    97.6%
Other Assets	1,509,561	Operating Revenue	8,675,406	104.7%	Ancillary Service    2.4%
Total Assets	<u>14,505,162</u>	Operating Expense	<u>10,565,368</u>	121.8%	Current Ratio    2.7
Current Liabilities	2,311,475	Operating Margin	-1,889,962	-21.8%	Days to Collect    224.0
Long Term Liabilities	0	Other Income	481,159	5.5%	Avg Payment Days    56.0
Total Equity	<u>12,193,687</u>	Other Expense	0	0.0%	Depreciation Rate    2.3%
Total Liab. and Equity	<u>14,505,162</u>	Net Profit or Loss	<u>(1,408,803)</u>	-16.2%	Return on Equity    -11.6%
<hr/>					
<b>235536 PINNACLE CARE OF BATTLE CREEK</b>				Proprietary - Other	
PINNACLE CARE OF BATTLE CREEK		12/31/2023 275 Days Submitted			
BATTLE CREEK, MI 49017		3/31/2023 90 Days Settled		CR Beds 82    POS Beds 0	
CALHOUN		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		67.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    275.4	
Current Assets	1,288,386	Total Charges	1,267,158	Average Wages    23.08	
Fixed Assets	153,704	Contract Allowance	59,015	4.7%	Skilled Nursing    92.3%
Other Assets	15,837	Operating Revenue	1,208,143	95.3%	Ancillary Service    7.7%
Total Assets	<u>1,457,927</u>	Operating Expense	<u>1,806,084</u>	149.5%	Current Ratio    0.6
Current Liabilities	2,168,247	Operating Margin	-597,941	-49.5%	Days to Collect    314.3
Long Term Liabilities	843,235	Other Income	54,373	4.5%	Avg Payment Days    438.2
Total Equity	<u>-1,553,555</u>	Other Expense	0	0.0%	Depreciation Rate    49.4%
Total Liab. and Equity	<u>1,457,927</u>	Net Profit or Loss	<u>(543,568)</u>	-45.0%	Return on Equity    35.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 134



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235536 PINNACLE CARE OF BATTLE CREEK</b>				Proprietary - Other		
PINNACLE CARE OF BATTLE CREEK		12/31/2023 275 Days Submitted				
BATTLE CREEK, MI 49017		3/31/2023 90 Days Settled		CR Beds 82    POS Beds 0		
CALHOUN		<b>Key Performance Ind.</b>				
CGS (OHIO)				Occupancy Rate	67.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	850.9	
Current Assets	1,550,822	Total Charges	5,107,142	Average Wages	23.08	
Fixed Assets	33,673	Contract Allowance	275,696	5.4%	Skilled Nursing	88.5%
Other Assets	67,041	Operating Revenue	4,831,446	94.6%	Ancillary Service	11.5%
Total Assets	<u>1,651,536</u>	Operating Expense	5,650,242	116.9%	Current Ratio	2.9
Current Liabilities	535,108	Operating Margin	-818,796	-16.9%	Days to Collect	98.3
Long Term Liabilities	0	Other Income	8,533	0.2%	Avg Payment Days	27.6
Total Equity	<u>1,116,428</u>	Other Expense	0	0.0%	Depreciation Rate	952.5%
Total Liab. and Equity	<u>1,651,536</u>	Net Profit or Loss	<u>(810,263)</u>	-16.8%	Return on Equity	-72.6%
<hr/>						
<b>235637 PLAINWELL PINES NURSING AND REHABILITATION COMMUNI</b>				Proprietary - Corporation		
PLAINWELL PINES NURSING AND REHABILITATION COMMUNI		12/31/2023 365 Days Submitted				
PLAINWELL, MI 49080				CR Beds 39    POS Beds 0		
KALAMAZOO		<b>Key Performance Ind.</b>				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	109.9	
Current Assets	3,601,451	Total Charges	5,190,379	Average Wages	21.43	
Fixed Assets	263,459	Contract Allowance	1,877,058	36.2%	Skilled Nursing	87.4%
Other Assets	44,792	Operating Revenue	3,313,321	63.8%	Ancillary Service	12.6%
Total Assets	<u>3,909,702</u>	Operating Expense	3,351,693	101.2%	Current Ratio	1.3
Current Liabilities	2,726,015	Operating Margin	-38,372	-1.2%	Days to Collect	385.6
Long Term Liabilities	0	Other Income	94,425	2.8%	Avg Payment Days	294.7
Total Equity	<u>1,183,687</u>	Other Expense	0	0.0%	Depreciation Rate	56.0%
Total Liab. and Equity	<u>3,909,702</u>	Net Profit or Loss	<u>56,053</u>	1.7%	Return on Equity	4.7%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 135

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235067 PLEASANT VIEW SHIAWASSEE COUNTY MED CARE FAC</b>				Government - County	
PLEASANT VIEW SHIAWASSEE COUNTY MED CARE FAC				12/31/2023 365 Days Submitted	
OWOSSO, MI 48867				CR Beds 136 POS Beds 0	
SHIAWASSEE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	134.1
Current Assets	19,679,915	Total Charges	24,538,058	Average Wages	25.96
Fixed Assets	18,100,042	Contract Allowance	2,629,753	10.7%	Skilled Nursing 78.0%
Other Assets	8,908,689	Operating Revenue	21,908,305	89.3%	Ancillary Service 22.0%
Total Assets	46,688,646	Operating Expense	25,122,122	114.7%	Current Ratio 2.0
Current Liabilities	9,996,946	Operating Margin	-3,213,817	-14.7%	Days to Collect 190.6
Long Term Liabilities	4,230,554	Other Income	9,058,163	41.3%	Avg Payment Days 16.4
Total Equity	32,461,146	Other Expense	0	0.0%	Depreciation Rate 6.3%
Total Liab. and Equity	46,688,646	Net Profit or Loss	5,844,346	26.7%	Return on Equity 18.0%
<b>235477 POMEROY LIVING ROCHESTER SKILLED REHABILITATION</b>				Proprietary - Corporation	
POMEROY LIVING ROCHESTER SKILLED REHABILITATION				12/31/2023 365 Days Submitted	
ROCHESTER HILLS, MI 48309				CR Beds 182 POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	56.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	61.2
Current Assets	3,489,477	Total Charges	18,024,071	Average Wages	24.00
Fixed Assets	730,209	Contract Allowance	3,306,284	18.3%	Skilled Nursing 83.4%
Other Assets	0	Operating Revenue	14,717,787	81.7%	Ancillary Service 16.6%
Total Assets	4,219,686	Operating Expense	16,771,793	114.0%	Current Ratio 2.9
Current Liabilities	1,205,143	Operating Margin	-2,054,006	-14.0%	Days to Collect 68.0
Long Term Liabilities	0	Other Income	1,483,841	10.1%	Avg Payment Days 22.5
Total Equity	3,014,543	Other Expense	0	0.0%	Depreciation Rate 83.5%
Total Liab. and Equity	4,219,686	Net Profit or Loss	(585,641)	-4.0%	Return on Equity -19.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 136

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235484 POMEROY LIVING STERLING SKILLED REHABILITATION</b>				Proprietary - Corporation	
POMEROY LIVING STERLING SKILLED REHABILITATION		12/31/2023 365 Days Submitted			
STERLING HEIGHTS, MI 48310		CR Beds 176    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				66.1	
Current Assets	4,083,991	Total Charges	23,219,817	Average Wages	22.72
Fixed Assets	932,366	Contract Allowance	4,660,862	20.1%	Skilled Nursing
Other Assets	0	Operating Revenue	18,558,955	79.9%	Ancillary Service
Total Assets	5,016,357	Operating Expense	19,052,657	102.7%	Current Ratio
Current Liabilities	1,649,614	Operating Margin	-493,702	-2.7%	Days to Collect
Long Term Liabilities	630,572	Other Income	750,662	4.0%	Avg Payment Days
Total Equity	2,736,171	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,016,357	Net Profit or Loss	256,960	1.4%	Return on Equity
					9.4%
<b>235310 PORTER HILLS HEALTH CENTER</b>				Nonprofit - Church	
PORTER HILLS HEALTH CENTER		6/30/2023 365 Days Settled			
GRAND RAPIDS, MI 49546		CR Beds 251    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				448.9	
Current Assets	14,672,054	Total Charges	15,265,447	Average Wages	27.30
Fixed Assets	58,210,472	Contract Allowance	671,934	4.4%	Skilled Nursing
Other Assets	2,809,716	Operating Revenue	14,593,513	95.6%	Ancillary Service
Total Assets	75,692,242	Operating Expense	25,193,204	172.6%	Current Ratio
Current Liabilities	11,471,535	Operating Margin	-10,599,691	-72.6%	Days to Collect
Long Term Liabilities	36,819,469	Other Income	8,582,591	58.8%	Avg Payment Days
Total Equity	27,401,238	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	75,692,242	Net Profit or Loss	(2,017,100)	-13.8%	Return on Equity
					-7.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 137

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235622 QUALICARE NURSING HOME</b>		Proprietary - Corporation	
QUALICARE NURSING HOME		12/31/2023 365 Days Submitted	
DETROIT, MI 48207		CR Beds 96    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	94.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,222,943	Total Charges	18,636,405
Fixed Assets	1,215,839	Contract Allowance	7,699,692
Other Assets	6,970,798	Operating Revenue	10,936,713
<b>Total Assets</b>	<b>10,409,580</b>	Operating Expense	12,178,165
Current Liabilities	2,629,144	Operating Margin	-1,241,452
Long Term Liabilities	3,482,109	Other Income	678,519
Total Equity	4,298,327	Other Expense	0
<b>Total Liab. and Equity</b>	<b>10,409,580</b>	Net Profit or Loss	(562,933)
		41.3%	Skilled Nursing
		58.7%	Ancillary Service
		111.4%	Current Ratio
		-11.4%	Days to Collect
		6.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-5.1%	Return on Equity
			Length of Stay
			Average Wages
			84.1%
			15.9%
			0.8
			113.0
			24.4
			63.4%
			-13.1%

<b>235657 REGENCY AT CANTON</b>		Proprietary - Corporation	
REGENCY AT CANTON		12/31/2023 365 Days Submitted	
CANTON, MI 48188		CR Beds 141    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,564,118	Total Charges	30,010,520
Fixed Assets	361,324	Contract Allowance	11,252,223
Other Assets	8,751,200	Operating Revenue	18,758,297
<b>Total Assets</b>	<b>10,676,642</b>	Operating Expense	18,428,101
Current Liabilities	4,580,564	Operating Margin	330,196
Long Term Liabilities	7,848,665	Other Income	653,633
Total Equity	-1,752,587	Other Expense	0
<b>Total Liab. and Equity</b>	<b>10,676,642</b>	Net Profit or Loss	983,829
		37.5%	Skilled Nursing
		62.5%	Ancillary Service
		98.2%	Current Ratio
		1.8%	Days to Collect
		3.5%	Avg Payment Days
		0.0%	Depreciation Rate
		5.2%	Return on Equity
			45.6
			26.98
			72.7%
			27.3%
			0.3
			77.7
			1.4
			127.7%
			-56.1%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 138

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235422 REGENCY AT CHENE</b>				Proprietary - Corporation	
REGENCY AT CHENE		12/31/2023 365 Days Submitted			
DETROIT, MI 48207		CR Beds 160    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				86.5	
Current Assets	5,483,991	Total Charges	32,020,261	Average Wages	
Fixed Assets	534,823	Contract Allowance	13,148,205	25.45	
Other Assets	5,788,644	Operating Revenue	18,872,056	41.1%	Skilled Nursing
Total Assets	<u>11,807,458</u>	Operating Expense	18,728,806	58.9%	Ancillary Service
Current Liabilities	2,587,283	Operating Margin	143,250	99.2%	Current Ratio
Long Term Liabilities	8,701,709	Other Income	1,371,396	0.8%	Days to Collect
Total Equity	518,466	Other Expense	0	7.3%	Avg Payment Days
Total Liab. and Equity	<u>11,807,458</u>	Net Profit or Loss	1,514,646	0.0%	Depreciation Rate
				8.0%	Return on Equity
					292.1%
<b>235479 REGENCY AT LIVONIA</b>				Proprietary - Corporation	
REGENCY AT LIVONIA		12/31/2023 365 Days Submitted			
LIVONIA, MI 48154		CR Beds 128    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				84.5	
Current Assets	2,781,425	Total Charges	21,480,984	Average Wages	
Fixed Assets	1,646,747	Contract Allowance	7,970,560	27.00	
Other Assets	5,439,175	Operating Revenue	13,510,424	37.1%	Skilled Nursing
Total Assets	<u>9,867,347</u>	Operating Expense	14,146,407	62.9%	Ancillary Service
Current Liabilities	1,680,892	Operating Margin	-635,983	104.7%	Current Ratio
Long Term Liabilities	7,131,536	Other Income	1,372,428	-4.7%	Days to Collect
Total Equity	1,054,919	Other Expense	0	10.2%	Avg Payment Days
Total Liab. and Equity	<u>9,867,347</u>	Net Profit or Loss	736,445	0.0%	Depreciation Rate
				5.5%	Return on Equity
					69.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 139

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235319 REGENCY AT ST CLAIR SHORES</b>				Proprietary - Corporation	
REGENCY AT ST CLAIR SHORES		12/31/2023 365 Days Submitted			
SAINT CLAIR SHORES, MI 48080		CR Beds 146    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            65.3	
Current Assets	3,518,139	Total Charges	32,711,288	Average Wages            28.60	
Fixed Assets	367,832	Contract Allowance	12,809,679	39.2%	Skilled Nursing            73.4%
Other Assets	8,736,954	Operating Revenue	19,901,609	60.8%	Ancillary Service        26.6%
Total Assets	<u>12,622,925</u>	Operating Expense	19,422,936	97.6%	Current Ratio              0.7
Current Liabilities	4,982,619	Operating Margin	478,673	2.4%	Days to Collect            95.2
Long Term Liabilities	-2,123,980	Other Income	889,737	4.5%	Avg Payment Days        13.9
Total Equity	<u>9,764,286</u>	Other Expense	0	0.0%	Depreciation Rate        146.2%
Total Liab. and Equity	<u>12,622,925</u>	Net Profit or Loss	<u>1,368,410</u>	6.9%	Return on Equity          14.0%

<b>235545 REGENCY AT WHITMORE LAKE</b>				Proprietary - Corporation	
REGENCY AT WHITMORE LAKE		12/31/2023 365 Days Submitted			
WHITMORE LAKE, MI 48189		CR Beds 135    POS Beds 0			
WASHTENAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            181.5	
Current Assets	2,875,221	Total Charges	21,908,535	Average Wages            30.65	
Fixed Assets	1,046,639	Contract Allowance	8,249,190	37.7%	Skilled Nursing            89.4%
Other Assets	6,625,905	Operating Revenue	13,659,345	62.3%	Ancillary Service        10.6%
Total Assets	<u>10,547,765</u>	Operating Expense	14,713,901	107.7%	Current Ratio              0.8
Current Liabilities	3,509,880	Operating Margin	-1,054,556	-7.7%	Days to Collect            94.1
Long Term Liabilities	3,306,490	Other Income	850,698	6.2%	Avg Payment Days        33.5
Total Equity	<u>3,731,395</u>	Other Expense	0	0.0%	Depreciation Rate        70.4%
Total Liab. and Equity	<u>10,547,765</u>	Net Profit or Loss	<u>(203,858)</u>	-1.5%	Return on Equity          -5.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 140

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235452 REGENCY HEIGHTS-DETROIT</b>				Proprietary - Corporation	
REGENCY HEIGHTS-DETROIT		12/31/2023 365 Days Submitted			
DETROIT, MI 48219		CR Beds 168    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				129.2	
Current Assets	5,829,247	Total Charges	36,559,263	Average Wages	
Fixed Assets	1,380,982	Contract Allowance	14,764,619	26.66	
Other Assets	13,697,752	Operating Revenue	21,794,644	40.4%	
Total Assets	20,907,981	Operating Expense	23,232,961	59.6%	
Current Liabilities	5,279,311	Operating Margin	-1,438,317	106.6%	
Long Term Liabilities	23,866,249	Other Income	915,752	-6.6%	
Total Equity	-8,237,579	Other Expense	0	4.2%	
Total Liab. and Equity	20,907,981	Net Profit or Loss	(522,565)	0.0%	
				Return on Equity	
				6.3%	

<b>235617 REGENCY MANOR NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
REGENCY MANOR NURSING & REHABILITATION CENTER		12/31/2023 365 Days Submitted			
UTICA, MI 48317		CR Beds 39    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				482.6	
Current Assets	968,609	Total Charges	3,053,707	Average Wages	
Fixed Assets	68,461	Contract Allowance	299,161	27.30	
Other Assets	0	Operating Revenue	2,754,546	9.8%	
Total Assets	1,037,070	Operating Expense	2,973,606	90.2%	
Current Liabilities	910,042	Operating Margin	-219,060	108.0%	
Long Term Liabilities	-1,128,103	Other Income	127,373	-8.0%	
Total Equity	1,255,131	Other Expense	0	4.6%	
Total Liab. and Equity	1,037,070	Net Profit or Loss	(91,687)	0.0%	
				Return on Equity	
				-7.3%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 141



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235621 REGENCY ON THE LAKE - FORT GRATIOT</b>				Proprietary - Corporation	
REGENCY ON THE LAKE - FORT GRATIOT    12/31/2023 365 Days Submitted					
FORT GRATIOT, MI 48059				CR Beds 130    POS Beds 0	
SAINT CLAIR				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            91.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              71.3	
Current Assets	2,347,095	Total Charges	31,017,813	Average Wages              24.20	
Fixed Assets	662,283	Contract Allowance	12,547,172	40.5%	Skilled Nursing            72.2%
Other Assets	10,334,067	Operating Revenue	18,470,641	59.5%	Ancillary Service         27.8%
Total Assets	<u>13,343,445</u>	Operating Expense	18,052,661	97.7%	Current Ratio                0.5
Current Liabilities	4,360,163	Operating Margin	417,980	2.3%	Days to Collect             75.9
Long Term Liabilities	-10,965,135	Other Income	997,737	5.4%	Avg Payment Days         27.2
Total Equity	<u>19,948,417</u>	Other Expense	0	0.0%	Depreciation Rate         159.6%
Total Liab. and Equity	<u>13,343,445</u>	Net Profit or Loss	<u>1,415,717</u>	7.7%	Return on Equity            7.1%

<b>235333 REGENCY, A VILLA CENTER</b>				Proprietary - Corporation	
REGENCY, A VILLA CENTER                    12/31/2023 365 Days Settled					
TAYLOR, MI 48180				CR Beds 244    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            85.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              140.2	
Current Assets	11,875,997	Total Charges	28,504,200	Average Wages              30.20	
Fixed Assets	1,075,220	Contract Allowance	7,239,173	25.4%	Skilled Nursing            89.0%
Other Assets	10,820,975	Operating Revenue	21,265,027	74.6%	Ancillary Service         11.0%
Total Assets	<u>23,772,192</u>	Operating Expense	23,734,936	111.6%	Current Ratio                3.7
Current Liabilities	3,226,790	Operating Margin	-2,469,909	-11.6%	Days to Collect             101.7
Long Term Liabilities	12,767,998	Other Income	532,909	2.5%	Avg Payment Days         49.6
Total Equity	<u>7,777,404</u>	Other Expense	0	0.0%	Depreciation Rate         172.9%
Total Liab. and Equity	<u>23,772,192</u>	Net Profit or Loss	<u>(1,937,000)</u>	-9.1%	Return on Equity            -24.9%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 142

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235378 RESTHAVEN CARE CENTER</b>				Nonprofit - Other	
RESTHAVEN CARE CENTER		12/31/2023 365 Days Submitted			
HOLLAND, MI 49423		CR Beds 145    POS Beds 0			
ALLEGAN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		96.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				127.0	
Current Assets	4,287,558	Total Charges	25,355,333	Average Wages	
				25.72	
Fixed Assets	5,280,026	Contract Allowance	4,970,046	19.6%	Skilled Nursing
					91.7%
Other Assets	31,342	Operating Revenue	20,385,287	80.4%	Ancillary Service
					8.3%
Total Assets	9,598,926	Operating Expense	16,922,489	83.0%	Current Ratio
					3.4
Current Liabilities	1,270,037	Operating Margin	3,462,798	17.0%	Days to Collect
					58.0
Long Term Liabilities	2,920,280	Other Income	628,199	3.1%	Avg Payment Days
					17.0
Total Equity	5,408,609	Other Expense	0	0.0%	Depreciation Rate
					4.1%
Total Liab. and Equity	9,598,926	Net Profit or Loss	3,559,913	17.5%	Return on Equity
					65.8%

<b>235297 RIVERGATE HEALTH CARE CENTER</b>				Proprietary - Other	
RIVERGATE HEALTH CARE CENTER		12/31/2023 365 Days Submitted			
RIVERVIEW, MI 48193		CR Beds 205    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		88.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				87.3	
Current Assets	5,317,984	Total Charges	28,843,758	Average Wages	
				28.36	
Fixed Assets	1,185,761	Contract Allowance	7,407,984	25.7%	Skilled Nursing
					81.1%
Other Assets	13,424,919	Operating Revenue	21,435,774	74.3%	Ancillary Service
					18.9%
Total Assets	19,928,664	Operating Expense	19,913,100	92.9%	Current Ratio
					3.2
Current Liabilities	1,643,272	Operating Margin	1,522,674	7.1%	Days to Collect
					81.5
Long Term Liabilities	13,463,591	Other Income	608,127	2.8%	Avg Payment Days
					20.9
Total Equity	4,821,801	Other Expense	0	0.0%	Depreciation Rate
					16.3%
Total Liab. and Equity	19,928,664	Net Profit or Loss	2,130,801	9.9%	Return on Equity
					44.2%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 143

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235516 RIVERGATE TERRACE</b>				Proprietary - Other	
RIVERGATE TERRACE		12/31/2023 365 Days Submitted			
RIVERVIEW, MI 48193		CR Beds 273    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		81.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				88.7	
Current Assets	5,239,077	Total Charges	36,062,501	Average Wages	26.91
Fixed Assets	1,012,354	Contract Allowance	9,556,926	26.5% Skilled Nursing	84.0%
Other Assets	18,124,728	Operating Revenue	26,505,575	73.5% Ancillary Service	16.0%
Total Assets	<u>24,376,159</u>	Operating Expense	<u>25,959,893</u>	97.9% Current Ratio	2.3
Current Liabilities	2,239,301	Operating Margin	545,682	2.1% Days to Collect	59.8
Long Term Liabilities	18,046,113	Other Income	859,696	3.2% Avg Payment Days	24.1
Total Equity	<u>4,090,745</u>	Other Expense	0	0.0% Depreciation Rate	20.6%
Total Liab. and Equity	<u>24,376,159</u>	Net Profit or Loss	<u>1,405,378</u>	5.3% Return on Equity	34.4%
<b>235324 RIVERSIDE HEALTHCARE CENTER</b>				Proprietary - Corporation	
RIVERSIDE HEALTHCARE CENTER		12/31/2023 365 Days Submitted			
SAINT LOUIS, MI 48880		CR Beds 39    POS Beds 0			
GRATIOT		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				463.1	
Current Assets	581,916	Total Charges	3,376,310	Average Wages	24.71
Fixed Assets	32,321	Contract Allowance	464,892	13.8% Skilled Nursing	91.9%
Other Assets	0	Operating Revenue	2,911,418	86.2% Ancillary Service	4.5%
Total Assets	<u>614,237</u>	Operating Expense	<u>3,253,340</u>	111.7% Current Ratio	0.5
Current Liabilities	1,177,498	Operating Margin	-341,922	-11.7% Days to Collect	72.5
Long Term Liabilities	1,191,143	Other Income	117,679	4.0% Avg Payment Days	132.1
Total Equity	<u>-1,754,404</u>	Other Expense	0	0.0% Depreciation Rate	425.7%
Total Liab. and Equity	<u>614,237</u>	Net Profit or Loss	<u>(224,243)</u>	-7.7% Return on Equity	12.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 144

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235535 RIVERSIDE NURSING CENTRE</b>		Proprietary - Corporation	
RIVERSIDE NURSING CENTRE		12/31/2023 365 Days Submitted	
GRAND HAVEN, MI 49417		CR Beds 34    POS Beds 0	
OTTAWA		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	7,698,264	Total Charges	3,519,299
Fixed Assets	211,035	Contract Allowance	503,696
Other Assets	33,838	Operating Revenue	3,015,603
Total Assets	7,943,137	Operating Expense	2,985,781
Current Liabilities	2,555,713	Operating Margin	29,822
Long Term Liabilities	0	Other Income	85,874
Total Equity	5,387,424	Other Expense	0
Total Liab. and Equity	7,943,137	Net Profit or Loss	115,696
		14.3%	Skilled Nursing 87.1%
		85.7%	Ancillary Service 12.9%
		99.0%	Current Ratio 3.0
		1.0%	Days to Collect 583.2
		2.8%	Avg Payment Days 309.8
		0.0%	Depreciation Rate 43.4%
		3.8%	Return on Equity 2.1%

<b>235476 RIVERVIEW HEALTH AND REHAB CENTER NORTH</b>		Proprietary - Corporation	
RIVERVIEW HEALTH AND REHAB CENTER NORTH		12/31/2023 365 Days Submitted	
DETROIT, MI 48224		CR Beds 180    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,210,445	Total Charges	17,178,746
Fixed Assets	106,558	Contract Allowance	950,415
Other Assets	10,489,310	Operating Revenue	16,228,331
Total Assets	13,806,313	Operating Expense	16,912,995
Current Liabilities	3,540,678	Operating Margin	-684,664
Long Term Liabilities	9,776,808	Other Income	808,605
Total Equity	488,827	Other Expense	0
Total Liab. and Equity	13,806,313	Net Profit or Loss	123,941
		5.5%	Skilled Nursing 88.2%
		94.5%	Ancillary Service 11.8%
		104.2%	Current Ratio 0.9
		-4.2%	Days to Collect 69.4
		5.0%	Avg Payment Days 77.2
		0.0%	Depreciation Rate 203.1%
		0.8%	Return on Equity 25.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 145

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235549 ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT</b>		Proprietary - Corporation	
ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT		12/31/2023 365 Days Submitted	
MUSKEGON, MI 49441		CR Beds 39    POS Beds 0	
MUSKEGON		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate	88.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,737,698	Total Charges	5,369,767
Fixed Assets	179,489	Contract Allowance	933,916
Other Assets	42,623	Operating Revenue	4,435,851
Total Assets	6,959,810	Operating Expense	4,051,940
Current Liabilities	3,095,842	Operating Margin	383,911
Long Term Liabilities	0	Other Income	140,595
Total Equity	3,863,968	Other Expense	0
Total Liab. and Equity	6,959,810	Net Profit or Loss	524,506
		17.4%	Skilled Nursing 85.2%
		82.6%	Ancillary Service 14.8%
		91.3%	Current Ratio 2.2
		8.7%	Days to Collect 550.7
		3.2%	Avg Payment Days 269.3
		0.0%	Depreciation Rate 75.7%
		11.8%	Return on Equity 13.6%

<b>235591 ROUBAL CARE AND REHAB CENTER</b>		Proprietary - Corporation	
ROUBAL CARE AND REHAB CENTER		12/31/2023 365 Days Submitted	
STEPHENSON, MI 49887		CR Beds 39    POS Beds 0	
MENOMINEE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	97.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	950,772	Total Charges	4,000,639
Fixed Assets	16,631	Contract Allowance	2,434
Other Assets	0	Operating Revenue	3,998,205
Total Assets	967,403	Operating Expense	4,045,172
Current Liabilities	452,440	Operating Margin	-46,967
Long Term Liabilities	26,331	Other Income	111,908
Total Equity	488,632	Other Expense	0
Total Liab. and Equity	967,403	Net Profit or Loss	64,941
		0.1%	Skilled Nursing 96.1%
		99.9%	Ancillary Service 3.9%
		101.2%	Current Ratio 2.1
		-1.2%	Days to Collect 70.4
		2.8%	Avg Payment Days 40.7
		0.0%	Depreciation Rate 2,197.1%
		1.6%	Return on Equity 13.3%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 146

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235623 ROYALTON MANOR, L L C</b>		Proprietary - Corporation	
ROYALTON MANOR, L L C		12/31/2023 365 Days Submitted	
ST JOSEPH, MI 49085		CR Beds 123    POS Beds 0	
BERRIEN		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	59.4%
		Length of Stay	202.1
		Average Wages	25.56
		35.5% Skilled Nursing	88.7%
		64.5% Ancillary Service	11.3%
		106.2% Current Ratio	1.4
		-6.2% Days to Collect	121.9
		4.3% Avg Payment Days	33.1
		0.0% Depreciation Rate	93.9%
		-1.9% Return on Equity	-3.7%
<hr/>			
<b>235113 SAGINAW SENIOR CARE AND REHAB CENTER, L L C</b>		Proprietary - Corporation	
SAGINAW SENIOR CARE AND REHAB CENTER, L L C		12/31/2023 365 Days Submitted	
SAGINAW, MI 48603		CR Beds 71    POS Beds 0	
SAGINAW		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.8%
		Length of Stay	83.8
		Average Wages	25.83
		24.8% Skilled Nursing	80.1%
		75.2% Ancillary Service	19.9%
		113.3% Current Ratio	2.2
		-13.3% Days to Collect	56.7
		7.2% Avg Payment Days	25.5
		0.0% Depreciation Rate	49.1%
		-6.0% Return on Equity	-29.1%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 147

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235094 SAMARITAS SENIOR LIVING CADILLAC</b>				Nonprofit - Church	
SAMARITAS SENIOR LIVING CADILLAC      12/31/2023 365 Days Submitted					
CADILLAC, MI 49601				CR Beds 131    POS Beds 0	
WEXFORD				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	56.3%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	46,726,053	Total Charges	9,533,040	Length of Stay	94.4
Fixed Assets	21,866,258	Contract Allowance	55,815	Average Wages	26.94
Other Assets	11,763,065	Operating Revenue	9,477,225	0.6% Skilled Nursing	91.8%
Total Assets	80,355,376	Operating Expense	11,427,628	99.4% Ancillary Service	8.2%
Current Liabilities	11,057,880	Operating Margin	-1,950,403	120.6% Current Ratio	4.2
Long Term Liabilities	21,030,969	Other Income	802,382	-20.6% Days to Collect	716.2
Total Equity	48,266,527	Other Expense	0	8.5% Avg Payment Days	254.0
Total Liab. and Equity	80,355,376	Net Profit or Loss	(1,148,021)	0.0% Depreciation Rate	4.6%
				-12.1% Return on Equity	-2.4%
<hr/>					
<b>235458 SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE</b>				Nonprofit - Church	
SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE      12/31/2023 365 Days Submitted					
GRAND RAPIDS, MI 49508				CR Beds 125    POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.8%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	46,726,053	Total Charges	11,891,213	Length of Stay	275.4
Fixed Assets	21,866,258	Contract Allowance	1,317,652	Average Wages	29.87
Other Assets	11,763,065	Operating Revenue	10,573,561	11.1% Skilled Nursing	94.1%
Total Assets	80,355,376	Operating Expense	12,241,071	88.9% Ancillary Service	5.9%
Current Liabilities	11,057,880	Operating Margin	-1,667,510	115.8% Current Ratio	4.2
Long Term Liabilities	21,030,969	Other Income	113,959	-15.8% Days to Collect	641.9
Total Equity	48,266,527	Other Expense	0	1.1% Avg Payment Days	237.2
Total Liab. and Equity	80,355,376	Net Profit or Loss	(1,553,551)	0.0% Depreciation Rate	2.9%
				-14.7% Return on Equity	-3.2%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 148



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235157 SANILAC MEDICAL CARE FACILITY</b>				Government - County					
SANILAC MEDICAL CARE FACILITY		12/31/2023 365 Days Settled							
SANDUSKY, MI 48471		CR Beds 104    POS Beds 0							
SANILAC		<b>Key Performance Ind.</b>							
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		67.8%					
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay		219.9			
				Average Wages		23.33			
Current Assets	4,623,435	Total Charges	11,545,207	11.3%		Skilled Nursing		83.1%	
Fixed Assets	1,700,830	Contract Allowance	1,299,026			88.7%		Ancillary Service	
Other Assets	0	Operating Revenue	10,246,181	107.5%		Current Ratio		4.2	
Total Assets	6,324,265	Operating Expense	11,016,815			-7.5%		Days to Collect	
Current Liabilities	1,087,904	Operating Margin	-770,634	10.0%		Avg Payment Days		26.3	
Long Term Liabilities	0	Other Income	1,026,823			0.0%		Depreciation Rate	
Total Equity	5,236,361	Other Expense	0	2.5%		Return on Equity		4.9%	
Total Liab. and Equity	6,324,265	Net Profit or Loss	256,189						

  

<b>235384 SCHNEPP SENIOR CARE AND REHAB CENTER</b>				Proprietary - Corporation					
SCHNEPP SENIOR CARE AND REHAB CENTER		12/31/2023 365 Days Submitted							
SAINT LOUIS, MI 48880		CR Beds 97    POS Beds 0							
GRATIOT		<b>Key Performance Ind.</b>							
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		94.5%					
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay		102.0			
				Average Wages		25.17			
Current Assets	3,267,384	Total Charges	15,720,988	26.1%		Skilled Nursing		78.3%	
Fixed Assets	1,676,462	Contract Allowance	4,102,371			73.9%		Ancillary Service	
Other Assets	0	Operating Revenue	11,618,617	100.7%		Current Ratio		1.8	
Total Assets	4,943,846	Operating Expense	11,699,425			-0.7%		Days to Collect	
Current Liabilities	1,785,685	Operating Margin	-80,808	5.7%		Avg Payment Days		31.2	
Long Term Liabilities	0	Other Income	659,591			0.0%		Depreciation Rate	
Total Equity	3,158,161	Other Expense	0	5.0%		Return on Equity		18.3%	
Total Liab. and Equity	4,943,846	Net Profit or Loss	578,783						

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 149

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235147 SCHOOLCRAFT MEDICAL CARE FACILITY</b>				Government - County	
SCHOOLCRAFT MEDICAL CARE FACILITY    9/30/2023 365 Days Settled					
MANISTIQUE, MI 49854				CR Beds 85    POS Beds 0	
SCHOOLCRAFT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    56.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    205.4	
Current Assets	7,519,591	Total Charges	6,411,183	Average Wages    25.74	
Fixed Assets	2,325,740	Contract Allowance	340,652	5.3% Skilled Nursing    93.1%	
Other Assets	0	Operating Revenue	6,070,531	94.7% Ancillary Service    6.9%	
Total Assets	<u>9,845,331</u>	Operating Expense	8,482,342	139.7% Current Ratio    3.8	
Current Liabilities	1,954,953	Operating Margin	-2,411,811	-39.7% Days to Collect    150.6	
Long Term Liabilities	7,858,595	Other Income	1,049,817	17.3% Avg Payment Days    29.6	
Total Equity	31,783	Other Expense	0	0.0% Depreciation Rate    2.4%	
Total Liab. and Equity	<u>9,845,331</u>	Net Profit or Loss	<u>(1,361,994)</u>	-22.4% Return on Equity    - 4,285.3%	
<b>235232 SEACREST REHABILITATION AND NURSING CENTER</b>				Proprietary - Corporation	
SEACREST REHABILITATION AND NURSING CENTER    12/31/2023 365 Days Submitted					
MONROE, MI 48162				CR Beds 150    POS Beds 0	
MONROE				<b>Key Performance Ind.</b>	
CGS (OHIO)				Occupancy Rate    44.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    158.5	
Current Assets	1,908,104	Total Charges	6,640,596	Average Wages    27.59	
Fixed Assets	1,036,019	Contract Allowance	38,886	0.6% Skilled Nursing    94.0%	
Other Assets	0	Operating Revenue	6,601,710	99.4% Ancillary Service    6.0%	
Total Assets	<u>2,944,123</u>	Operating Expense	8,650,395	131.0% Current Ratio    0.6	
Current Liabilities	3,059,454	Operating Margin	-2,048,685	-31.0% Days to Collect    40.6	
Long Term Liabilities	153,806	Other Income	992,336	15.0% Avg Payment Days    53.7	
Total Equity	-269,137	Other Expense	0	0.0% Depreciation Rate    95.4%	
Total Liab. and Equity	<u>2,944,123</u>	Net Profit or Loss	<u>(1,056,349)</u>	-16.0% Return on Equity    392.5%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 150

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235492 SHEFFIELD MANOR NURSING &amp; REHAB CENTER</b>				Proprietary - Corporation	
SHEFFIELD MANOR NURSING & REHAB CENTER		12/31/2023 365 Days Submitted			
DETROIT, MI 48227		CR Beds 106    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				160.5	
Current Assets	2,486,658	Total Charges	17,588,435	Average Wages	25.61
Fixed Assets	1,080,027	Contract Allowance	7,031,249	40.0%	Skilled Nursing
Other Assets	9,447	Operating Revenue	10,557,186	60.0%	Ancillary Service
Total Assets	3,576,132	Operating Expense	11,004,150	104.2%	Current Ratio
Current Liabilities	2,201,608	Operating Margin	-446,964	-4.2%	Days to Collect
Long Term Liabilities	836,907	Other Income	1,372,854	13.0%	Avg Payment Days
Total Equity	537,617	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,576,132	Net Profit or Loss	925,890	8.8%	Return on Equity
					172.2%

<b>235662 SHELBY CROSSING HEALTH CAMPUS</b>				Proprietary - Corporation	
SHELBY CROSSING HEALTH CAMPUS		12/31/2023 365 Days Submitted			
SHELBY TOWNSHIP, MI 48315		CR Beds 132    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
CGS (KENTUCKY)		Occupancy Rate		85.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				37.9	
Current Assets	15,635,932	Total Charges	21,114,971	Average Wages	27.65
Fixed Assets	18,455,402	Contract Allowance	3,947,979	18.7%	Skilled Nursing
Other Assets	17,176,459	Operating Revenue	17,166,992	81.3%	Ancillary Service
Total Assets	51,267,793	Operating Expense	15,991,488	93.2%	Current Ratio
Current Liabilities	1,142,158	Operating Margin	1,175,504	6.8%	Days to Collect
Long Term Liabilities	16,513,819	Other Income	85,641	0.5%	Avg Payment Days
Total Equity	33,611,816	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	51,267,793	Net Profit or Loss	1,261,145	7.3%	Return on Equity
					3.8%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 151

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235506 SHELBY HEALTH AND REHABILITATION CENTER</b>				Proprietary - Partnership	
SHELBY HEALTH AND REHABILITATION CENTER		12/31/2023 365 Days Submitted			
SHELBY TOWNSHIP, MI 48315		CR Beds 212 POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				46.0	
Current Assets	108,939,788	Total Charges	33,997,840	Average Wages	
Fixed Assets	487,019	Contract Allowance	4,623,757	28.60	
Other Assets	3,245,337	Operating Revenue	29,374,083	13.6%	
Total Assets	112,672,144	Operating Expense	27,517,059	86.4%	
Current Liabilities	6,841,556	Operating Margin	1,857,024	93.7%	
Long Term Liabilities	104,302,852	Other Income	555,532	6.3%	
Total Equity	1,527,736	Other Expense	0	1.9%	
Total Liab. and Equity	112,672,144	Net Profit or Loss	2,412,556	0.0%	
				Depreciation Rate	
				390.8%	
				Return on Equity	
				157.9%	

  

<b>235443 SHOREPOINTE NURSING CENTER</b>				Proprietary - Partnership	
SHOREPOINTE NURSING CENTER		12/31/2023 365 Days Submitted			
SAINT CLAIR SHORES, MI 48081		CR Beds 200 POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				56.0	
Current Assets	4,847,822	Total Charges	21,657,421	Average Wages	
Fixed Assets	43,175,825	Contract Allowance	546,314	28.06	
Other Assets	4,146,324	Operating Revenue	21,111,107	2.5%	
Total Assets	52,169,971	Operating Expense	22,439,679	97.5%	
Current Liabilities	4,330,485	Operating Margin	-1,328,572	106.3%	
Long Term Liabilities	42,759,832	Other Income	1,116,313	-6.3%	
Total Equity	5,079,654	Other Expense	0	5.3%	
Total Liab. and Equity	52,169,971	Net Profit or Loss	(212,259)	0.0%	
				Depreciation Rate	
				5.6%	
				Return on Equity	
				-4.2%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 152

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235103 SKLD BELTLINE</b>				Proprietary - Partnership	
SKLD BELTLINE		12/31/2023 365 Days Submitted			
GRAND RAPIDS, MI 49546		CR Beds 182    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		70.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				191.4	
Current Assets	-2,376,269	Total Charges	23,869,834	Average Wages	
Fixed Assets	14,958,842	Contract Allowance	8,379,407	27.93	
Other Assets	-1,120	Operating Revenue	15,490,427	35.1%	
Total Assets	<u>12,581,453</u>	Operating Expense	18,817,228	64.9%	
Current Liabilities	6,744,229	Operating Margin	-3,326,801	121.5%	
Long Term Liabilities	10,926,970	Other Income	1,665,813	-21.5%	
Total Equity	-5,089,746	Other Expense	0	10.8%	
Total Liab. and Equity	<u>12,581,453</u>	Net Profit or Loss	(1,660,988)	0.0%	
				-10.7%	
<b>235217 SKLD BLOOMFIELD HILLS</b>				Proprietary - Partnership	
SKLD BLOOMFIELD HILLS		12/31/2023 365 Days Submitted			
BLOOMFIELD HILLS, MI 48304		CR Beds 159    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		87.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				124.9	
Current Assets	3,668,898	Total Charges	27,998,662	Average Wages	
Fixed Assets	11,115,024	Contract Allowance	10,179,806	28.89	
Other Assets	0	Operating Revenue	17,818,856	36.4%	
Total Assets	<u>14,783,922</u>	Operating Expense	19,687,799	63.6%	
Current Liabilities	5,048,363	Operating Margin	-1,868,943	110.5%	
Long Term Liabilities	10,667,560	Other Income	714,912	-10.5%	
Total Equity	-932,001	Other Expense	0	4.0%	
Total Liab. and Equity	<u>14,783,922</u>	Net Profit or Loss	(1,154,031)	0.0%	
				-6.5%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 153

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235032 SKLD IONIA</b>				Proprietary - Partnership	
SKLD IONIA		12/31/2023 365 Days Submitted			
IONIA, MI 48846		CR Beds 107    POS Beds 0			
IONIA		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		69.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				116.7	
Current Assets	1,970,873	Total Charges	12,629,250	Average Wages	
Fixed Assets	7,403,423	Contract Allowance	3,840,351	28.41	
Other Assets	0	Operating Revenue	8,788,899	30.4%	
Total Assets	9,374,296	Operating Expense	10,399,355	69.6%	
Current Liabilities	3,354,333	Operating Margin	-1,610,456	118.3%	
Long Term Liabilities	6,424,090	Other Income	1,064,425	-18.3%	
Total Equity	-404,127	Other Expense	0	12.1%	
Total Liab. and Equity	9,374,296	Net Profit or Loss	(546,031)	0.0%	
				Depreciation Rate	
				19.0%	
				Return on Equity	
				135.1%	
<hr/>					
<b>235261 SKLD LEONARD</b>				Proprietary - Partnership	
SKLD LEONARD		12/31/2023 365 Days Submitted			
GRAND RAPIDS, MI 49505		CR Beds 69    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		84.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				98.9	
Current Assets	2,788,350	Total Charges	11,076,051	Average Wages	
Fixed Assets	4,467,302	Contract Allowance	3,796,377	27.01	
Other Assets	0	Operating Revenue	7,279,674	34.3%	
Total Assets	7,255,652	Operating Expense	8,531,967	65.7%	
Current Liabilities	2,758,743	Operating Margin	-1,252,293	117.2%	
Long Term Liabilities	4,142,635	Other Income	457,385	-17.2%	
Total Equity	354,274	Other Expense	0	6.3%	
Total Liab. and Equity	7,255,652	Net Profit or Loss	(794,908)	0.0%	
				Depreciation Rate	
				21.8%	
				Return on Equity	
				-224.4%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 154

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235365 SKLD LIVONIA</b>				Proprietary - Partnership	
SKLD LIVONIA		12/31/2023 365 Days Submitted			
LIVONIA, MI 48152		CR Beds 110    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		85.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				99.2	
Current Assets	7,320,002	Total Charges	15,178,029	Average Wages	
Fixed Assets	7,747,710	Contract Allowance	3,663,048	27.35	
Other Assets	0	Operating Revenue	11,514,981	24.1%	
Total Assets	15,067,712	Operating Expense	13,086,991	75.9%	
Current Liabilities	3,659,548	Operating Margin	-1,572,010	113.7%	
Long Term Liabilities	6,604,212	Other Income	-110,846	-13.7%	
Total Equity	4,803,952	Other Expense	0	0.0%	
Total Liab. and Equity	15,067,712	Net Profit or Loss	(1,682,856)	-14.6%	
				Return on Equity	
				-35.0%	
<b>235004 SKLD MUSKEGON</b>				Proprietary - Partnership	
SKLD MUSKEGON		12/31/2023 365 Days Submitted			
MUSKEGON, MI 49441		CR Beds 107    POS Beds 0			
MUSKEGON		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		81.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				102.3	
Current Assets	5,415,517	Total Charges	14,388,877	Average Wages	
Fixed Assets	6,850,410	Contract Allowance	3,696,893	27.66	
Other Assets	0	Operating Revenue	10,691,984	25.7%	
Total Assets	12,265,927	Operating Expense	11,662,975	74.3%	
Current Liabilities	4,108,023	Operating Margin	-970,991	109.1%	
Long Term Liabilities	6,424,090	Other Income	776,207	-9.1%	
Total Equity	1,733,814	Other Expense	0	7.3%	
Total Liab. and Equity	12,265,927	Net Profit or Loss	(194,784)	0.0%	
				Depreciation Rate	
				20.5%	
				Return on Equity	
				-11.2%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 155



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235351 SKLD PLYMOUTH</b>				Proprietary - Partnership	
SKLD PLYMOUTH		12/31/2023 365 Days Submitted			
PLYMOUTH, MI 48170				CR Beds 101    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
CGS (OHIO)				Occupancy Rate            87.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            148.3	
Current Assets	5,669,350	Total Charges	16,478,322	Average Wages            27.07	
Fixed Assets	6,769,383	Contract Allowance	5,882,026	35.7%	Skilled Nursing            87.1%
Other Assets	0	Operating Revenue	10,596,296	64.3%	Ancillary Service        12.9%
Total Assets	12,438,733	Operating Expense	12,544,928	118.4%	Current Ratio            1.5
Current Liabilities	3,713,712	Operating Margin	-1,948,632	-18.4%	Days to Collect            65.2
Long Term Liabilities	6,063,861	Other Income	635,990	6.0%	Avg Payment Days        91.8
Total Equity	2,661,160	Other Expense	0	0.0%	Depreciation Rate        20.7%
Total Liab. and Equity	12,438,733	Net Profit or Loss	(1,312,642)	-12.4%	Return on Equity        -49.3%
<b>235487 SKLD WEST BLOOMFIELD</b>				Proprietary - Partnership	
SKLD WEST BLOOMFIELD		12/31/2023 365 Days Submitted			
WEST BLOOMFIELD, MI 48322				CR Beds 140    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
Novitas MD				Occupancy Rate            62.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            49.0	
Current Assets	-2,578,643	Total Charges	18,403,982	Average Wages            26.70	
Fixed Assets	9,462,441	Contract Allowance	5,697,088	31.0%	Skilled Nursing            78.1%
Other Assets	0	Operating Revenue	12,706,894	69.0%	Ancillary Service        21.9%
Total Assets	6,883,798	Operating Expense	16,651,776	131.0%	Current Ratio            (0.5)
Current Liabilities	5,556,785	Operating Margin	-3,944,882	-31.0%	Days to Collect            49.4
Long Term Liabilities	8,405,360	Other Income	304,736	2.4%	Avg Payment Days        97.6
Total Equity	-7,078,347	Other Expense	0	0.0%	Depreciation Rate        21.7%
Total Liab. and Equity	6,883,798	Net Profit or Loss	(3,640,146)	-28.6%	Return on Equity        51.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 156

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235206 SKLD WHITEHALL</b>				Proprietary - Partnership	
SKLD WHITEHALL		12/31/2023 365 Days Submitted			
WHITEHALL, MI 49461		CR Beds 125    POS Beds 0			
MUSKEGON		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		62.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				104.7	
Current Assets	-1,144,185	Total Charges	13,475,846	Average Wages	
Fixed Assets	8,051,488	Contract Allowance	5,253,562	24.45	
Other Assets	0	Operating Revenue	8,222,284	39.0%	
Total Assets	6,907,303	Operating Expense	11,341,243	61.0%	
Current Liabilities	3,494,051	Operating Margin	-3,118,959	137.9%	
Long Term Liabilities	7,504,780	Other Income	1,345,946	-37.9%	
Total Equity	-4,091,528	Other Expense	0	16.4%	
Total Liab. and Equity	6,907,303	Net Profit or Loss	(1,773,013)	0.0%	
				Days to Collect	
				132.4	
				Avg Payment Days	
				94.2	
				Depreciation Rate	
				15.4%	
				Return on Equity	
				43.3%	

  

<b>235441 SKLD WYOMING</b>				Proprietary - Partnership	
SKLD WYOMING		12/31/2023 365 Days Submitted			
WYOMING, MI 49509		CR Beds 92    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		81.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				98.2	
Current Assets	1,834,611	Total Charges	13,420,329	Average Wages	
Fixed Assets	6,002,587	Contract Allowance	4,563,060	27.89	
Other Assets	0	Operating Revenue	8,857,269	34.0%	
Total Assets	7,837,198	Operating Expense	10,100,305	66.0%	
Current Liabilities	3,052,743	Operating Margin	-1,243,036	114.0%	
Long Term Liabilities	5,523,523	Other Income	37,641	-14.0%	
Total Equity	-739,068	Other Expense	0	0.4%	
Total Liab. and Equity	7,837,198	Net Profit or Loss	(1,205,395)	0.0%	
				Days to Collect	
				37.1	
				Avg Payment Days	
				88.0	
				Depreciation Rate	
				15.9%	
				Return on Equity	
				163.1%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 157

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235347 SKLD ZEELAND</b>				Proprietary - Partnership	
SKLD ZEELAND		12/31/2023 365 Days Submitted			
ZEELAND, MI 49464		CR Beds 138    POS Beds 0			
OTTAWA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				118.8	
Current Assets	4,408,487	Total Charges	16,108,759	Average Wages	
Fixed Assets	9,306,308	Contract Allowance	3,832,101	25.79	
Other Assets	0	Operating Revenue	12,276,658	23.8%	
Total Assets	13,714,795	Operating Expense	14,715,196	76.2%	
Current Liabilities	4,906,786	Operating Margin	-2,438,538	119.9%	
Long Term Liabilities	8,285,285	Other Income	639,876	-19.9%	
Total Equity	522,724	Other Expense	0	5.2%	
Total Liab. and Equity	13,714,795	Net Profit or Loss	(1,798,662)	0.0%	
				Depreciation Rate	
				20.4%	
				Return on Equity	
				-344.1%	

  

<b>235270 SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY</b>				Proprietary - Corporation	
SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY		12/31/2023 365 Days Submitted			
SOUTH HAVEN, MI 49090		CR Beds 70    POS Beds 0			
VAN BUREN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				116.5	
Current Assets	9,419,922	Total Charges	10,413,315	Average Wages	
Fixed Assets	722,210	Contract Allowance	3,312,896	19.63	
Other Assets	103,000	Operating Revenue	7,100,419	31.8%	
Total Assets	10,245,132	Operating Expense	7,555,398	68.2%	
Current Liabilities	7,925,604	Operating Margin	-454,979	106.4%	
Long Term Liabilities	0	Other Income	187,543	-6.4%	
Total Equity	2,319,528	Other Expense	0	2.6%	
Total Liab. and Equity	10,245,132	Net Profit or Loss	(267,436)	0.0%	
				Depreciation Rate	
				74.0%	
				Return on Equity	
				-11.5%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 158

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235065 SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C</b>		Proprietary - Corporation	
SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		12/31/2023 365 Days Settled	
SOUTH LYON, MI 48178		CR Beds 74    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate    83.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,680,851	Total Charges	12,488,098
Fixed Assets	614,215	Contract Allowance	4,229,701
Other Assets	1,116,995	Operating Revenue	8,258,397
Total Assets	4,412,061	Operating Expense	8,325,191
Current Liabilities	-1,405,467	Operating Margin	-66,794
Long Term Liabilities	0	Other Income	574,609
Total Equity	5,817,528	Other Expense	0
Total Liab. and Equity	4,412,061	Net Profit or Loss	507,815
		33.9%	Skilled Nursing    75.6%
		66.1%	Ancillary Service    24.4%
		100.8%	Current Ratio    (1.9)
		-0.8%	Days to Collect    44.4
		7.0%	Avg Payment Days    34.5
		0.0%	Depreciation Rate    28.9%
		6.1%	Return on Equity    8.7%

<b>235408 ST ANTHONY HEALTHCARE CENTER</b>		Proprietary - Corporation	
ST ANTHONY HEALTHCARE CENTER		12/31/2023 365 Days Submitted	
WARREN, MI 48092		CR Beds 142    POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate    91.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,898,340	Total Charges	33,815,569
Fixed Assets	981,778	Contract Allowance	14,476,051
Other Assets	12,177,975	Operating Revenue	19,339,518
Total Assets	18,058,093	Operating Expense	19,948,032
Current Liabilities	5,501,020	Operating Margin	-608,514
Long Term Liabilities	-864,169	Other Income	798,636
Total Equity	13,421,242	Other Expense	0
Total Liab. and Equity	18,058,093	Net Profit or Loss	190,122
		42.8%	Skilled Nursing    69.6%
		57.2%	Ancillary Service    30.4%
		103.1%	Current Ratio    0.9
		-3.1%	Days to Collect    120.4
		4.1%	Avg Payment Days    15.9
		0.0%	Depreciation Rate    115.0%
		1.0%	Return on Equity    1.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 159

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235249 ST FRANCIS HOME</b>				Nonprofit - Church	
ST FRANCIS HOME		12/31/2023 365 Days Submitted			
SAGINAW, MI 48609		CR Beds 94    POS Beds 0			
SAGINAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    86.6	
Current Assets	4,497,687	Total Charges	11,077,939	Average Wages	24.79
Fixed Assets	1,259,756	Contract Allowance	2,191,216	19.8%	Skilled Nursing    64.9%
Other Assets	0	Operating Revenue	8,886,723	80.2%	Ancillary Service    35.1%
Total Assets	5,757,443	Operating Expense	11,057,895	124.4%	Current Ratio    3.9
Current Liabilities	1,160,263	Operating Margin	-2,171,172	-24.4%	Days to Collect    44.7
Long Term Liabilities	0	Other Income	1,754,797	19.7%	Avg Payment Days    27.8
Total Equity	4,597,180	Other Expense	0	0.0%	Depreciation Rate    4.2%
Total Liab. and Equity	5,757,443	Net Profit or Loss	(416,375)	-4.7%	Return on Equity    -9.1%
<b>235527 ST JAMES NURSING CENTER</b>				Proprietary - Corporation	
ST JAMES NURSING CENTER		12/6/2023 340 Days Submitted			
DETROIT, MI 48205		CR Beds 143    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		59.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    236.6	
Current Assets	4,533,728	Total Charges	14,411,727	Average Wages	28.86
Fixed Assets	425,553	Contract Allowance	7,019,581	48.7%	Skilled Nursing    67.8%
Other Assets	999,169	Operating Revenue	7,392,146	51.3%	Ancillary Service    30.3%
Total Assets	5,958,450	Operating Expense	8,909,516	120.5%	Current Ratio    0.8
Current Liabilities	5,744,862	Operating Margin	-1,517,370	-20.5%	Days to Collect    109.9
Long Term Liabilities	4,614,059	Other Income	348,257	4.7%	Avg Payment Days    8.2
Total Equity	-4,400,471	Other Expense	0	0.0%	Depreciation Rate    6.6%
Total Liab. and Equity	5,958,450	Net Profit or Loss	(1,169,113)	-15.8%	Return on Equity    26.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 160

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235383 ST JOSEPH'S, A VILLA CENTER</b>		Proprietary - Other	
ST JOSEPH'S, A VILLA CENTER		12/31/2023 365 Days Settled	
HAMTRAMCK, MI 48212		CR Beds 169    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,574,434	Total Charges	15,880,812
Fixed Assets	355,929	Contract Allowance	4,231,417
Other Assets	0	Operating Revenue	11,649,395
Total Assets	<u>3,930,363</u>	Operating Expense	13,583,651
Current Liabilities	2,065,105	Operating Margin	-1,934,256
Long Term Liabilities	709,900	Other Income	322,454
Total Equity	<u>1,155,358</u>	Other Expense	0
Total Liab. and Equity	<u>3,930,363</u>	Net Profit or Loss	<u>(1,611,802)</u>
		26.6%	Skilled Nursing 90.5%
		73.4%	Ancillary Service 9.5%
		116.6%	Current Ratio 1.7
		-16.6%	Days to Collect 35.2
		2.8%	Avg Payment Days 44.7
		0.0%	Depreciation Rate 115.6%
		-13.8%	Return on Equity -139.5%

<b>235661 STONEGATE HEALTH CAMPUS</b>		Proprietary - Corporation	
STONEGATE HEALTH CAMPUS		12/31/2023 365 Days Submitted	
LAPEER, MI 48446		CR Beds 119    POS Beds 0	
LAPEER		<b>Key Performance Ind.</b>	
CGS (KENTUCKY)		Occupancy Rate	82.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	13,264,383	Total Charges	15,620,529
Fixed Assets	11,409,132	Contract Allowance	1,881,843
Other Assets	23,535,258	Operating Revenue	13,738,686
Total Assets	<u>48,208,773</u>	Operating Expense	12,220,292
Current Liabilities	573,004	Operating Margin	1,518,394
Long Term Liabilities	10,806,662	Other Income	98,129
Total Equity	<u>36,829,107</u>	Other Expense	0
Total Liab. and Equity	<u>48,208,773</u>	Net Profit or Loss	<u>1,616,523</u>
		12.0%	Skilled Nursing 68.8%
		88.0%	Ancillary Service 14.6%
		88.9%	Current Ratio 23.1
		11.1%	Days to Collect 39.3
		0.7%	Avg Payment Days 21.2
		0.0%	Depreciation Rate 3.0%
		11.8%	Return on Equity 4.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 161

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235608 STRATFORD PINES NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
STRATFORD PINES NURSING AND REHABILITATION CENTER		12/31/2023 365 Days Submitted			
MIDLAND, MI 48642		CR Beds 100    POS Beds 0			
MIDLAND		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		70.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                      75.9	
Current Assets	1,706,096	Total Charges	13,790,616	Average Wages	20.44
Fixed Assets	2,657,205	Contract Allowance	2,094,910	15.2% Skilled Nursing	80.9%
Other Assets	38,208	Operating Revenue	11,695,706	84.8% Ancillary Service	19.1%
Total Assets	<u>4,401,509</u>	Operating Expense	10,978,383	93.9% Current Ratio	0.6
Current Liabilities	3,079,504	Operating Margin	717,323	6.1% Days to Collect	24.7
Long Term Liabilities	0	Other Income	385,391	3.3% Avg Payment Days	41.8
Total Equity	<u>1,322,005</u>	Other Expense	0	0.0% Depreciation Rate	32.4%
Total Liab. and Equity	<u>4,401,509</u>	Net Profit or Loss	<u>1,102,714</u>	9.4% Return on Equity	83.4%
<hr/>					
<b>235541 THE LODGE AT TAYLOR</b>				Proprietary - Corporation	
THE LODGE AT TAYLOR		12/31/2023 365 Days Submitted			
TAYLOR, MI 48180		CR Beds 134    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		55.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                      50.5	
Current Assets	7,890,423	Total Charges	12,362,017	Average Wages	25.95
Fixed Assets	391,624	Contract Allowance	3,065,812	24.8% Skilled Nursing	74.2%
Other Assets	1,893,350	Operating Revenue	9,296,205	75.2% Ancillary Service	25.8%
Total Assets	<u>10,175,397</u>	Operating Expense	9,954,895	107.1% Current Ratio	2.0
Current Liabilities	3,890,349	Operating Margin	-658,690	-7.1% Days to Collect	288.6
Long Term Liabilities	515,723	Other Income	1,397,746	15.0% Avg Payment Days	17.9
Total Equity	<u>5,769,325</u>	Other Expense	0	0.0% Depreciation Rate	14.7%
Total Liab. and Equity	<u>10,175,397</u>	Net Profit or Loss	<u>739,056</u>	8.0% Return on Equity	12.8%

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8:48 PM

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7/24/2024

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Page No 162



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235430 THE NEIGHBORHOODS OF WHITE LAKE</b>				Nonprofit - Church	
THE NEIGHBORHOODS OF WHITE LAKE      6/30/2023 365 Days Settled					
WHITE LAKE, MI 48386				CR Beds 87    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate      82.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      103.3	
Current Assets	681,183	Total Charges	11,384,698	Average Wages      26.08	
Fixed Assets	2,693,935	Contract Allowance	3,792,924	33.3%	Skilled Nursing      49.3%
Other Assets	37,791	Operating Revenue	7,591,774	66.7%	Ancillary Service    28.2%
Total Assets	<u>3,412,909</u>	Operating Expense	8,478,061	111.7%	Current Ratio      0.0
Current Liabilities	30,330,096	Operating Margin	-886,287	-11.7%	Days to Collect      28.6
Long Term Liabilities	0	Other Income	186,584	2.5%	Avg Payment Days    1,305.8
Total Equity	-26,917,187	Other Expense	0	0.0%	Depreciation Rate    2.6%
Total Liab. and Equity	<u>3,412,909</u>	Net Profit or Loss	<u>(699,703)</u>	-9.2%	Return on Equity      2.6%
<b>235727 THE OAKS AT BELMONT</b>				Proprietary - Corporation	
THE OAKS AT BELMONT      12/31/2023 365 Days Submitted					
BELMONT, MI 49306				CR Beds 101    POS Beds 0	
KENT				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate      82.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      44.1	
Current Assets	898,956	Total Charges	12,272,629	Average Wages      26.64	
Fixed Assets	18,055,120	Contract Allowance	1,172,585	9.6%	Skilled Nursing      59.1%
Other Assets	-7,701,600	Operating Revenue	11,100,044	90.4%	Ancillary Service    10.7%
Total Assets	<u>11,252,476</u>	Operating Expense	11,838,519	106.7%	Current Ratio      0.1
Current Liabilities	15,322,816	Operating Margin	-738,475	-6.7%	Days to Collect      20.2
Long Term Liabilities	10,079	Other Income	127,569	1.1%	Avg Payment Days    13.4
Total Equity	-4,080,419	Other Expense	0	0.0%	Depreciation Rate    8.6%
Total Liab. and Equity	<u>11,252,476</u>	Net Profit or Loss	<u>(610,906)</u>	-5.5%	Return on Equity      15.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 163

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235639 THE OAKS AT BYRON CENTER</b>				Proprietary - Corporation	
THE OAKS AT BYRON CENTER		12/31/2023 365 Days Submitted			
BYRON CENTER, MI 49315		CR Beds 101    POS Beds 0			
KENT		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		84.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				64.6	
Current Assets	970,531	Total Charges	13,161,439	Average Wages	
Fixed Assets	17,790,266	Contract Allowance	982,555	7.5%	
Other Assets	-7,343,272	Operating Revenue	12,178,884	92.5%	
Total Assets	11,417,525	Operating Expense	11,874,337	97.5%	
Current Liabilities	14,826,740	Operating Margin	304,547	2.5%	
Long Term Liabilities	51,776	Other Income	105,968	0.9%	
Total Equity	-3,460,991	Other Expense	0	0.0%	
Total Liab. and Equity	11,417,525	Net Profit or Loss	410,515	3.4%	

<b>235451 THE OAKS AT NORTHPOINTE WOODS</b>				Proprietary - Corporation	
THE OAKS AT NORTHPOINTE WOODS		12/31/2023 365 Days Submitted			
BATTLE CREEK, MI 49017		CR Beds 107    POS Beds 0			
CALHOUN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				53.7	
Current Assets	8,198,869	Total Charges	12,948,010	Average Wages	
Fixed Assets	11,134,185	Contract Allowance	1,389,535	10.7%	
Other Assets	7,664,964	Operating Revenue	11,558,475	89.3%	
Total Assets	26,998,018	Operating Expense	11,126,834	96.3%	
Current Liabilities	-65,098	Operating Margin	431,641	3.7%	
Long Term Liabilities	-109,387	Other Income	92,928	0.8%	
Total Equity	27,172,503	Other Expense	0	0.0%	
Total Liab. and Equity	26,998,018	Net Profit or Loss	524,569	4.5%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 164

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235660 THE OAKS AT WOODFIELD</b>		Proprietary - Corporation	
THE OAKS AT WOODFIELD		12/31/2023 365 Days Submitted	
GRAND BLANC, MI 48439		CR Beds 102    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
CGS (OHIO)		Occupancy Rate	88.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	15,550,676	Total Charges	15,099,842
Fixed Assets	11,456,594	Contract Allowance	2,090,121
Other Assets	26,860,853	Operating Revenue	13,009,721
Total Assets	53,868,123	Operating Expense	11,423,564
Current Liabilities	499,421	Operating Margin	1,586,157
Long Term Liabilities	14,653,996	Other Income	95,096
Total Equity	38,714,706	Other Expense	0
Total Liab. and Equity	53,868,123	Net Profit or Loss	1,681,253
		13.8%	Skilled Nursing 67.8%
		86.2%	Ancillary Service 14.7%
		87.8%	Current Ratio 31.1
		12.2%	Days to Collect 26.8
		0.7%	Avg Payment Days 15.1
		0.0%	Depreciation Rate 3.0%
		12.9%	Return on Equity 4.3%

<b>235609 THE ORCHARDS AT ARMADA</b>		Proprietary - Individual	
THE ORCHARDS AT ARMADA		12/31/2023 365 Days Submitted	
ARMADA, MI 48005		CR Beds 67    POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.3%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,343,904	Total Charges	8,322,319
Fixed Assets	132,743	Contract Allowance	54,876
Other Assets	0	Operating Revenue	8,267,443
Total Assets	3,476,647	Operating Expense	7,774,530
Current Liabilities	1,708,432	Operating Margin	492,913
Long Term Liabilities	0	Other Income	190,353
Total Equity	1,768,215	Other Expense	0
Total Liab. and Equity	3,476,647	Net Profit or Loss	683,266
		0.7%	Skilled Nursing 95.7%
		99.3%	Ancillary Service 4.3%
		94.0%	Current Ratio 2.0
		6.0%	Days to Collect 40.8
		2.3%	Avg Payment Days 79.5
		0.0%	Depreciation Rate 451.2%
		8.3%	Return on Equity 38.6%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 165

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235480 THE ORCHARDS AT HARPER WOODS</b>				Proprietary - Individual	
THE ORCHARDS AT HARPER WOODS		12/31/2023 365 Days Submitted			
HARPER WOODS, MI 48225		CR Beds 151    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
DUMMY FOR MEDICAID HHA		Occupancy Rate		87.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    137.8	
Current Assets	9,805,946	Total Charges	15,040,048	Average Wages    20.32	
Fixed Assets	517,088	Contract Allowance	15,398	0.1% Skilled Nursing    97.3%	
Other Assets	0	Operating Revenue	15,024,650	99.9% Ancillary Service    2.7%	
Total Assets	10,323,034	Operating Expense	14,891,534	99.1% Current Ratio    2.9	
Current Liabilities	3,410,092	Operating Margin	133,116	0.9% Days to Collect    92.1	
Long Term Liabilities	4,874,447	Other Income	539,546	3.6% Avg Payment Days    78.1	
Total Equity	2,038,495	Other Expense	0	0.0% Depreciation Rate    316.1%	
Total Liab. and Equity	10,323,034	Net Profit or Loss	672,662	4.5% Return on Equity    33.0%	

<b>235539 THE ORCHARDS AT NORTHWEST</b>				Proprietary - Individual	
THE ORCHARDS AT NORTHWEST		12/31/2023 365 Days Submitted			
DETROIT, MI 48235		CR Beds 140    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		83.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    173.8	
Current Assets	4,581,603	Total Charges	12,941,299	Average Wages    21.28	
Fixed Assets	359,495	Contract Allowance	45,186	0.3% Skilled Nursing    94.8%	
Other Assets	0	Operating Revenue	12,896,113	99.7% Ancillary Service    5.2%	
Total Assets	4,941,098	Operating Expense	13,230,496	102.6% Current Ratio    1.2	
Current Liabilities	3,765,087	Operating Margin	-334,383	-2.6% Days to Collect    99.2	
Long Term Liabilities	0	Other Income	536,118	4.2% Avg Payment Days    113.0	
Total Equity	1,176,011	Other Expense	0	0.0% Depreciation Rate    306.0%	
Total Liab. and Equity	4,941,098	Net Profit or Loss	201,735	1.6% Return on Equity    17.2%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 166

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235014 THE ORCHARDS AT REDFORD</b>				Proprietary - Individual	
THE ORCHARDS AT REDFORD		12/31/2023 365 Days Settled			
REDFORD, MI 48240				CR Beds 88    POS Beds 0	
WAYNE		<b>Key Performance Ind.</b>			
NGS (WI)				Occupancy Rate	84.1%
				Length of Stay	77.2
				Average Wages	20.67
				0.2% Skilled Nursing	97.7%
				99.8% Ancillary Service	2.3%
				112.5% Current Ratio	0.5
				-12.5% Days to Collect	56.7
				3.2% Avg Payment Days	67.4
				0.0% Depreciation Rate	364.1%
				-9.3% Return on Equity	116.8%

  

Balance Sheet		Income Statement			
Current Assets	1,023,954	Total Charges	9,775,924		
Fixed Assets	215,933	Contract Allowance	24,347	0.2%	
Other Assets	0	Operating Revenue	9,751,577	99.8%	
<b>Total Assets</b>	<b>1,239,887</b>	Operating Expense	10,967,159	112.5%	
Current Liabilities	2,015,264	Operating Margin	-1,215,582	-12.5%	
Long Term Liabilities	0	Other Income	310,000	3.2%	
Total Equity	-775,377	Other Expense	0	0.0%	
<b>Total Liab. and Equity</b>	<b>1,239,887</b>	Net Profit or Loss	(905,582)		

<b>235491 THE ORCHARDS AT ROSEVILLE</b>				Proprietary - Individual	
THE ORCHARDS AT ROSEVILLE		12/31/2023 365 Days Submitted			
ROSEVILLE, MI 48066				CR Beds 169    POS Beds 0	
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.6%
				Length of Stay	137.8
				Average Wages	19.05
				0.3% Skilled Nursing	98.0%
				99.7% Ancillary Service	2.0%
				103.4% Current Ratio	0.8
				-3.4% Days to Collect	73.9
				2.1% Avg Payment Days	80.5
				0.0% Depreciation Rate	627.7%
				-1.3% Return on Equity	33.8%

  

Balance Sheet		Income Statement			
Current Assets	2,202,237	Total Charges	13,312,624		
Fixed Assets	220,246	Contract Allowance	45,829	0.3%	
Other Assets	0	Operating Revenue	13,266,795	99.7%	
<b>Total Assets</b>	<b>2,422,483</b>	Operating Expense	13,716,795	103.4%	
Current Liabilities	2,919,959	Operating Margin	-450,000	-3.4%	
Long Term Liabilities	0	Other Income	281,650	2.1%	
Total Equity	-497,476	Other Expense	0	0.0%	
<b>Total Liab. and Equity</b>	<b>2,422,483</b>	Net Profit or Loss	(168,350)		

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 167

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235632 THE ORCHARDS AT SAMARITAN</b>				Proprietary - Individual	
THE ORCHARDS AT SAMARITAN		12/31/2023 365 Days Submitted			
DETROIT, MI 48213		CR Beds 120    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.0%	
		Length of Stay		118.1	
		Average Wages		16.25	
		0.2% Skilled Nursing		98.3%	
		99.8% Ancillary Service		1.7%	
		93.0% Current Ratio		2.5	
		7.0% Days to Collect		57.0	
		3.4% Avg Payment Days		72.0	
		0.0% Depreciation Rate		673.6%	
		10.4% Return on Equity		36.7%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	5,769,007	Total Charges	12,650,984		
Fixed Assets	96,247	Contract Allowance	30,838		
Other Assets	0	Operating Revenue	12,620,146	99.8%	
Total Assets	5,865,254	Operating Expense	11,731,308	93.0%	
Current Liabilities	2,283,119	Operating Margin	888,838	7.0%	
Long Term Liabilities	0	Other Income	424,448	3.4%	
Total Equity	3,582,135	Other Expense	0	0.0%	
Total Liab. and Equity	5,865,254	Net Profit or Loss	1,313,286		

<b>235266 THE ORCHARDS AT SOUTHGATE</b>				Proprietary - Individual	
THE ORCHARDS AT SOUTHGATE		12/31/2023 365 Days Submitted			
SOUTHGATE, MI 48195		CR Beds 100    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.8%	
		Length of Stay		112.2	
		Average Wages		17.88	
		0.3% Skilled Nursing		98.1%	
		99.7% Ancillary Service		1.9%	
		112.1% Current Ratio		0.6	
		-12.1% Days to Collect		76.8	
		1.6% Avg Payment Days		82.4	
		0.0% Depreciation Rate		414.7%	
		-10.6% Return on Equity		142.2%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	1,313,116	Total Charges	8,516,827		
Fixed Assets	205,472	Contract Allowance	23,266	0.3%	
Other Assets	0	Operating Revenue	8,493,561	99.7%	
Total Assets	1,518,588	Operating Expense	9,524,848	112.1%	
Current Liabilities	2,085,274	Operating Margin	-1,031,287	-12.1%	
Long Term Liabilities	65,187	Other Income	132,892	1.6%	
Total Equity	-631,873	Other Expense	0	0.0%	
Total Liab. and Equity	1,518,588	Net Profit or Loss	(898,395)		

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 168

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235509 THE ORCHARDS AT WARREN</b>				Proprietary - Individual	
THE ORCHARDS AT WARREN		12/31/2023 365 Days Submitted			
WARREN, MI 48093		CR Beds 134 POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		89.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 102.8	
Current Assets	4,320,996	Total Charges	14,618,028	Average Wages 19.56	
Fixed Assets	132,797	Contract Allowance	53,772	0.4% Skilled Nursing 97.2%	
Other Assets	0	Operating Revenue	14,564,256	99.6% Ancillary Service 2.8%	
Total Assets	4,453,793	Operating Expense	13,655,990	93.8% Current Ratio 2.5	
Current Liabilities	1,761,540	Operating Margin	908,266	6.2% Days to Collect 84.0	
Long Term Liabilities	0	Other Income	339,910	2.3% Avg Payment Days 66.0	
Total Equity	2,692,253	Other Expense	0	0.0% Depreciation Rate 887.5%	
Total Liab. and Equity	4,453,793	Net Profit or Loss	1,248,176	8.6% Return on Equity 46.4%	

<b>235521 THE ORCHARDS AT WAYNE</b>				Proprietary - Individual	
THE ORCHARDS AT WAYNE		12/31/2023 365 Days Submitted			
WAYNE, MI 48184		CR Beds 179 POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
CGS (OHIO)		Occupancy Rate		68.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 112.3	
Current Assets	1,642,043	Total Charges	13,940,562	Average Wages 19.29	
Fixed Assets	298,920	Contract Allowance	7,133	0.1% Skilled Nursing 98.6%	
Other Assets	0	Operating Revenue	13,933,429	99.9% Ancillary Service 1.4%	
Total Assets	1,940,963	Operating Expense	14,644,685	105.1% Current Ratio 0.5	
Current Liabilities	3,084,458	Operating Margin	-711,256	-5.1% Days to Collect 85.9	
Long Term Liabilities	0	Other Income	393,544	2.8% Avg Payment Days 76.9	
Total Equity	-1,143,495	Other Expense	0	0.0% Depreciation Rate 516.5%	
Total Liab. and Equity	1,940,963	Net Profit or Loss	(317,712)	-2.3% Return on Equity 27.8%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 169



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235524 THE SPRINGS AT THE FOUNTAINS</b>				Proprietary - Partnership	
THE SPRINGS AT THE FOUNTAINS		6/4/2023 155 Days Settled*			
KALAMAZOO, MI 49009		CR Beds 291    POS Beds 0			
KALAMAZOO		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		58.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				363.8	
Current Assets	-816,844	Total Charges	4,008,462	Average Wages	25.16
Fixed Assets	2,725,889	Contract Allowance	307,102	7.7%	Skilled Nursing
Other Assets	23,035,429	Operating Revenue	3,701,360	92.3%	Ancillary Service
Total Assets	24,944,474	Operating Expense	5,616,733	151.7%	Current Ratio
Current Liabilities	-251,791	Operating Margin	-1,915,373	-51.7%	Days to Collect
Long Term Liabilities	21,119,299	Other Income	3,277,515	88.5%	Avg Payment Days
Total Equity	4,076,966	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	24,944,474	Net Profit or Loss	1,362,142	36.8%	Return on Equity
<b>235325 THE VILLA AT CITY CENTER</b>				Proprietary - Corporation	
THE VILLA AT CITY CENTER		12/31/2023 365 Days Submitted			
WARREN, MI 48089		CR Beds 152    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		90.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				126.7	
Current Assets	4,627,806	Total Charges	22,401,945	Average Wages	31.72
Fixed Assets	1,076,220	Contract Allowance	5,094,403	22.7%	Skilled Nursing
Other Assets	7,087,986	Operating Revenue	17,307,542	77.3%	Ancillary Service
Total Assets	12,792,012	Operating Expense	18,554,501	107.2%	Current Ratio
Current Liabilities	2,370,303	Operating Margin	-1,246,959	-7.2%	Days to Collect
Long Term Liabilities	7,233,368	Other Income	1,113,576	6.4%	Avg Payment Days
Total Equity	3,188,341	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	12,792,012	Net Profit or Loss	(133,383)	-0.8%	Return on Equity

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 170

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235402 THE VILLA AT GREAT LAKES CROSSING</b>				Proprietary - Corporation	
THE VILLA AT GREAT LAKES CROSSING      12/31/2023 365 Days Submitted					
DETROIT, MI 48219				CR Beds 96    POS Beds 0	
WAYNE				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate      93.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      119.1	
Current Assets	1,852,088	Total Charges	14,364,003	Average Wages      32.74	
Fixed Assets	707,929	Contract Allowance	3,141,902	21.9% Skilled Nursing      87.2%	
Other Assets	4,536,300	Operating Revenue	11,222,101	78.1% Ancillary Service      12.8%	
Total Assets	<u>7,096,317</u>	Operating Expense	11,974,273	106.7% Current Ratio      1.2	
Current Liabilities	1,533,177	Operating Margin	-752,172	-6.7% Days to Collect      71.2	
Long Term Liabilities	4,645,824	Other Income	313,940	2.8% Avg Payment Days      46.7	
Total Equity	917,316	Other Expense	0	0.0% Depreciation Rate      42.3%	
Total Liab. and Equity	<u>7,096,317</u>	Net Profit or Loss	<u>(438,232)</u>	-3.9% Return on Equity      -47.8%	

<b>235489 THE VILLA AT GREEN LAKE ESTATES</b>				Proprietary - Corporation	
THE VILLA AT GREEN LAKE ESTATES      12/31/2023 365 Days Submitted					
ORCHARD LAKE, MI 48324				CR Beds 85    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NGS (WI)				Occupancy Rate      88.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      121.1	
Current Assets	1,489,116	Total Charges	13,538,485	Average Wages      32.39	
Fixed Assets	401,580	Contract Allowance	3,299,301	24.4% Skilled Nursing      84.2%	
Other Assets	3,827,500	Operating Revenue	10,239,184	75.6% Ancillary Service      15.8%	
Total Assets	<u>5,718,196</u>	Operating Expense	10,363,738	101.2% Current Ratio      1.0	
Current Liabilities	1,527,003	Operating Margin	-124,554	-1.2% Days to Collect      57.3	
Long Term Liabilities	3,906,007	Other Income	354,051	3.5% Avg Payment Days      53.8	
Total Equity	285,186	Other Expense	0	0.0% Depreciation Rate      107.2%	
Total Liab. and Equity	<u>5,718,196</u>	Net Profit or Loss	<u>229,497</u>	2.2% Return on Equity      80.5%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 171

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235503 THE VILLA AT PARKRIDGE</b>				Proprietary - Corporation	
THE VILLA AT PARKRIDGE		12/31/2023 365 Days Submitted			
YPSILANTI, MI 48198		CR Beds 144    POS Beds 0			
WASHTENAW		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		83.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				161.6	
Current Assets	2,714,293	Total Charges	16,595,391	Average Wages	
Fixed Assets	921,856	Contract Allowance	3,458,628	30.18	
Other Assets	6,331,912	Operating Revenue	13,136,763	20.8%	
Total Assets	9,968,061	Operating Expense	14,654,602	79.2%	
Current Liabilities	1,891,949	Operating Margin	-1,517,839	111.6%	
Long Term Liabilities	6,461,787	Other Income	689,064	-11.6%	
Total Equity	1,614,325	Other Expense	0	5.2%	
Total Liab. and Equity	9,968,061	Net Profit or Loss	(828,775)	0.0%	
				Depreciation Rate	
				91.0%	
				Return on Equity	
				-51.3%	

  

<b>235380 THE VILLA AT ROSE CITY</b>				Proprietary - Corporation	
THE VILLA AT ROSE CITY		12/31/2023 365 Days Submitted			
ROSE CITY, MI 48654		CR Beds 102    POS Beds 0			
OGEMAW		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		54.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				80.5	
Current Assets	869,568	Total Charges	9,760,284	Average Wages	
Fixed Assets	567,781	Contract Allowance	2,647,143	24.60	
Other Assets	3,496,752	Operating Revenue	7,113,141	27.1%	
Total Assets	4,934,101	Operating Expense	8,534,382	72.9%	
Current Liabilities	1,221,199	Operating Margin	-1,421,241	120.0%	
Long Term Liabilities	3,843,156	Other Income	-32,509	-20.0%	
Total Equity	-130,254	Other Expense	0	-0.5%	
Total Liab. and Equity	4,934,101	Net Profit or Loss	(1,453,750)	0.0%	
				Depreciation Rate	
				38.8%	
				Return on Equity	
				1,116.1%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 172

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235396 THE VILLA AT SILVERBELL ESTATES</b>				Proprietary - Corporation	
THE VILLA AT SILVERBELL ESTATES		12/31/2023 365 Days Settled			
ORION, MI 48359		CR Beds 106    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		78.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				117.3	
Current Assets	2,339,258	Total Charges	12,218,839	Average Wages	
Fixed Assets	802,556	Contract Allowance	2,361,284	31.70	
Other Assets	4,252,787	Operating Revenue	9,857,555	19.3%	
Total Assets	7,394,601	Operating Expense	10,249,878	80.7%	
Current Liabilities	1,585,423	Operating Margin	-392,323	104.0%	
Long Term Liabilities	4,340,017	Other Income	1,258,640	-4.0%	
Total Equity	1,469,161	Other Expense	0	12.8%	
Total Liab. and Equity	7,394,601	Net Profit or Loss	866,317	0.0%	
				Days to Collect	
				54.0	
				Avg Payment Days	
				56.5	
				Depreciation Rate	
				61.3%	
				Return on Equity	
				59.0%	

  

<b>235429 THE VILLA AT THE BAY</b>				Proprietary - Corporation	
THE VILLA AT THE BAY		12/31/2023 365 Days Settled			
PETOSKEY, MI 49770		CR Beds 110    POS Beds 0			
EMMET		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		65.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				133.8	
Current Assets	3,606,891	Total Charges	11,134,723	Average Wages	
Fixed Assets	849,455	Contract Allowance	2,629,644	32.54	
Other Assets	4,063,767	Operating Revenue	8,505,079	23.6%	
Total Assets	8,520,113	Operating Expense	10,677,669	76.4%	
Current Liabilities	1,775,623	Operating Margin	-2,172,590	125.5%	
Long Term Liabilities	4,787,121	Other Income	465,255	-25.5%	
Total Equity	1,957,369	Other Expense	0	5.5%	
Total Liab. and Equity	8,520,113	Net Profit or Loss	(1,707,335)	0.0%	
				Days to Collect	
				70.4	
				Avg Payment Days	
				60.7	
				Depreciation Rate	
				44.0%	
				Return on Equity	
				-87.2%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 173

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235463 THE VILLA AT THE PARK</b>				Proprietary - Corporation	
THE VILLA AT THE PARK		12/31/2023 365 Days Submitted			
HIGHLAND PARK, MI 48203		CR Beds 114    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		93.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				265.7	
Current Assets	3,981,274	Total Charges	11,712,158	Average Wages	
Fixed Assets	293,723	Contract Allowance	1,793,547	15.3%	
Other Assets	5,386,856	Operating Revenue	9,918,611	84.7%	
Total Assets	<u>9,661,853</u>	Operating Expense	11,750,363	118.5%	
Current Liabilities	1,740,107	Operating Margin	-1,831,752	-18.5%	
Long Term Liabilities	7,117,958	Other Income	429,575	4.3%	
Total Equity	<u>803,788</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>9,661,853</u>	Net Profit or Loss	(1,402,177)	-14.1%	
				Return on Equity	
				-174.4%	
<b>235412 THE VILLA AT TRAVERSE POINT</b>				Proprietary - Corporation	
THE VILLA AT TRAVERSE POINT		12/31/2023 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 96    POS Beds 0			
GRAND TRAVERSE		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		70.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				83.6	
Current Assets	-1,186,405	Total Charges	12,058,400	Average Wages	
Fixed Assets	367,964	Contract Allowance	3,450,894	28.6%	
Other Assets	3,685,744	Operating Revenue	8,607,506	71.4%	
Total Assets	<u>2,867,303</u>	Operating Expense	10,468,751	121.6%	
Current Liabilities	1,556,755	Operating Margin	-1,861,245	-21.6%	
Long Term Liabilities	4,327,186	Other Income	446,893	5.2%	
Total Equity	<u>-3,016,638</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,867,303</u>	Net Profit or Loss	(1,414,352)	-16.4%	
				Return on Equity	
				46.9%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 174

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235414 THE VILLA AT WEST BRANCH</b>				Proprietary - Corporation	
THE VILLA AT WEST BRANCH		12/31/2023 365 Days Settled			
WEST BRANCH, MI 48661		CR Beds 70    POS Beds 0			
OGEMAW		<b>Key Performance Ind.</b>			
NGS (WI)		Occupancy Rate		76.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				92.4	
Current Assets	5,905,830	Total Charges	9,135,253	Average Wages	
Fixed Assets	188,725	Contract Allowance	2,367,558	23.54	
Other Assets	3,118,711	Operating Revenue	6,767,695	25.9%	
Total Assets	9,213,266	Operating Expense	7,549,150	74.1%	
Current Liabilities	1,038,457	Operating Margin	-781,455	111.5%	
Long Term Liabilities	3,182,677	Other Income	395,898	-11.5%	
Total Equity	4,992,132	Other Expense	0	5.8%	
Total Liab. and Equity	9,213,266	Net Profit or Loss	(385,557)	0.0%	
				Depreciation Rate	
				149.0%	
				Return on Equity	
				-7.7%	
<hr/>					
<b>235528 THE VILLAGE OF EAST HARBOR</b>				Nonprofit - Church	
THE VILLAGE OF EAST HARBOR		12/31/2023 365 Days Submitted			
CHESTERFIELD TOWNSHI, MI 48047		CR Beds 269    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				110.1	
Current Assets	-79,796	Total Charges	24,974,098	Average Wages	
Fixed Assets	17,199,708	Contract Allowance	6,596,226	20.25	
Other Assets	1,347,145	Operating Revenue	18,377,872	26.4%	
Total Assets	18,467,057	Operating Expense	23,863,262	73.6%	
Current Liabilities	3,150,394	Operating Margin	-5,485,390	129.8%	
Long Term Liabilities	18,257,657	Other Income	2,964,260	-29.8%	
Total Equity	-2,940,994	Other Expense	0	16.1%	
Total Liab. and Equity	18,467,057	Net Profit or Loss	(2,791,642)	0.0%	
				Depreciation Rate	
				5.0%	
				Return on Equity	
				94.9%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 175

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235700 THE WILLOWS AT EAST LANSING</b>				Proprietary - Corporation	
THE WILLOWS AT EAST LANSING		12/31/2023 365 Days Submitted			
EAST LANSING, MI 48823		CR Beds 136 POS Beds 0			
CLINTON		<b>Key Performance Ind.</b>			
CGS (KENTUCKY)		Occupancy Rate		77.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 69.2	
Current Assets	1,595,418	Total Charges	14,604,924	Average Wages	27.42
Fixed Assets	14,735,074	Contract Allowance	1,351,733	9.3% Skilled Nursing	60.2%
Other Assets	16,000,796	Operating Revenue	13,253,191	90.7% Ancillary Service	11.5%
Total Assets	32,331,288	Operating Expense	12,856,443	97.0% Current Ratio	1.9
Current Liabilities	819,570	Operating Margin	396,748	3.0% Days to Collect	23.4
Long Term Liabilities	15,766,061	Other Income	138,732	1.0% Avg Payment Days	18.2
Total Equity	15,745,657	Other Expense	0	0.0% Depreciation Rate	6.0%
Total Liab. and Equity	32,331,288	Net Profit or Loss	535,480	4.0% Return on Equity	3.4%

<b>235707 THE WILLOWS AT HOWELL</b>				Proprietary - Corporation	
THE WILLOWS AT HOWELL		12/31/2023 365 Days Submitted			
HOWELL, MI 48855		CR Beds 130 POS Beds 0			
LIVINGSTON		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		85.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 58.0	
Current Assets	-2,064,586	Total Charges	14,386,361	Average Wages	27.59
Fixed Assets	17,205,715	Contract Allowance	1,277,994	8.9% Skilled Nursing	56.7%
Other Assets	-884,536	Operating Revenue	13,108,367	91.1% Ancillary Service	10.8%
Total Assets	14,256,593	Operating Expense	11,777,870	89.9% Current Ratio	(6.2)
Current Liabilities	333,926	Operating Margin	1,330,497	10.1% Days to Collect	26.8
Long Term Liabilities	134,460	Other Income	83,018	0.6% Avg Payment Days	15.3
Total Equity	13,788,207	Other Expense	0	0.0% Depreciation Rate	2.6%
Total Liab. and Equity	14,256,593	Net Profit or Loss	1,413,515	10.8% Return on Equity	10.3%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 176



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235701 THE WILLOWS AT OKEMOS</b>		Proprietary - Corporation	
THE WILLOWS AT OKEMOS		12/31/2023 365 Days Submitted	
OKEMOS, MI 48864		CR Beds 92    POS Beds 0	
INGHAM		<b>Key Performance Ind.</b>	
CGS (KENTUCKY)		Occupancy Rate	84.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-697,337	Total Charges	12,074,879
Fixed Assets	11,593,985	Contract Allowance	1,217,364
Other Assets	10,682,008	Operating Revenue	10,857,515
Total Assets	21,578,656	Operating Expense	9,998,140
Current Liabilities	741,639	Operating Margin	859,375
Long Term Liabilities	7,342,946	Other Income	96,592
Total Equity	13,494,071	Other Expense	0
Total Liab. and Equity	21,578,656	Net Profit or Loss	955,967
		10.1%	Skilled Nursing 74.1%
		89.9%	Ancillary Service 11.9%
		92.1%	Current Ratio (0.9)
		7.9%	Days to Collect 19.2
		0.9%	Avg Payment Days 13.9
		0.0%	Depreciation Rate 4.6%
		8.8%	Return on Equity 7.1%

<b>235009 THORNAPPLE MANOR</b>		Government - County	
THORNAPPLE MANOR		12/31/2023 365 Days Settled	
HASTINGS, MI 49058		CR Beds 231    POS Beds 0	
BARRY		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	58.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	8,397,248	Total Charges	24,737,950
Fixed Assets	32,227,471	Contract Allowance	4,127,791
Other Assets	4,521,791	Operating Revenue	20,610,159
Total Assets	45,146,510	Operating Expense	22,883,712
Current Liabilities	3,567,418	Operating Margin	-2,273,553
Long Term Liabilities	21,223,177	Other Income	1,581,404
Total Equity	20,355,915	Other Expense	0
Total Liab. and Equity	45,146,510	Net Profit or Loss	(692,149)
		16.7%	Skilled Nursing 90.1%
		83.3%	Ancillary Service 9.9%
		111.0%	Current Ratio 2.4
		-11.0%	Days to Collect 127.7
		7.7%	Avg Payment Days 23.7
		0.0%	Depreciation Rate 3.0%
		-3.4%	Return on Equity -3.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 177

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235585 TRANSITIONAL CARE COMMUNITY, LLC</b>				Nonprofit - Church	
TRANSITIONAL CARE COMMUNITY, LLC				12/31/2023 365 Days Submitted	
SAGINAW, MI 48603				CR Beds 39    POS Beds 0	
SAGINAW				<b>Key Performance Ind.</b>	
WPS MI				Occupancy Rate            60.2%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,877,231	Total Charges	6,168,396	Length of Stay	15.7
Fixed Assets	0	Contract Allowance	1,728,192	Average Wages	27.64
Other Assets	0	Operating Revenue	4,440,204	28.0% Skilled Nursing	62.5%
Total Assets	1,877,231	Operating Expense	6,340,748	72.0% Ancillary Service	37.5%
Current Liabilities	1,487,966	Operating Margin	-1,900,544	142.8% Current Ratio	1.3
Long Term Liabilities	0	Other Income	1,584	-42.8% Days to Collect	75.1
Total Equity	389,265	Other Expense	0	0.0% Avg Payment Days	50.0
Total Liab. and Equity	1,877,231	Net Profit or Loss	(1,898,960)	0.0% Depreciation Rate	0.0%
				Return on Equity	-487.8%
<b>235089 TUSCOLA COUNTY MEDICAL CARE FACILITY</b>				Government - County	
TUSCOLA COUNTY MEDICAL CARE FACILITY				12/31/2023 365 Days Settled	
CARO, MI 48723				CR Beds 159    POS Beds 0	
TUSCOLA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            81.0%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	15,922,324	Total Charges	22,332,884	Length of Stay	227.1
Fixed Assets	10,195,210	Contract Allowance	-871,606	Average Wages	25.16
Other Assets	-4,978,947	Operating Revenue	23,204,490	-3.9% Skilled Nursing	93.5%
Total Assets	21,138,587	Operating Expense	22,452,646	103.9% Ancillary Service	6.5%
Current Liabilities	2,072,818	Operating Margin	751,844	96.8% Current Ratio	7.7
Long Term Liabilities	494,494	Other Income	1,353,341	3.2% Days to Collect	103.6
Total Equity	18,571,275	Other Expense	0	5.8% Avg Payment Days	21.7
Total Liab. and Equity	21,138,587	Net Profit or Loss	2,105,185	0.0% Depreciation Rate	4.0%
				9.1% Return on Equity	11.3%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 178

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235649 VALLEY HEALTH CENTER</b>		Nonprofit - Church	
VALLEY HEALTH CENTER		6/30/2023 365 Days Settled	
GRAND RAPIDS, MI 49546		CR Beds 20    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            92.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	100	Total Charges	2,966,950
Fixed Assets	0	Contract Allowance	724,931
Other Assets	0	Operating Revenue	2,242,019
Total Assets	100	Operating Expense	2,855,108
Current Liabilities	0	Operating Margin	-613,089
Long Term Liabilities	-1,069,556	Other Income	119,374
Total Equity	1,069,656	Other Expense	0
Total Liab. and Equity	100	Net Profit or Loss	(493,715)
		24.4%	24.4%
		75.6%	75.6%
		127.3%	127.3%
		-27.3%	-27.3%
		5.3%	5.3%
		0.0%	0.0%
		-22.0%	-22.0%
		Length of Stay            616.8	
		Average Wages            31.48	
		Skilled Nursing            99.4%	
		Ancillary Service            0.6%	
		Current Ratio	
		Days to Collect            0.0	
		Avg Payment Days            0.0	
		Depreciation Rate            0.0%	
		Return on Equity            -46.2%	
<b>235377 VALLEY VIEW CARE CENTER</b>		Proprietary - Corporation	
VALLEY VIEW CARE CENTER		12/31/2023 365 Days Settled	
GRAND RAPIDS, MI 49544		CR Beds 139    POS Beds 0	
KENT		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate            87.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,925,773	Total Charges	20,617,304
Fixed Assets	503,460	Contract Allowance	5,607,970
Other Assets	900,000	Operating Revenue	15,009,334
Total Assets	3,329,233	Operating Expense	16,173,504
Current Liabilities	4,011,472	Operating Margin	-1,164,170
Long Term Liabilities	1,000,000	Other Income	1,367,299
Total Equity	-1,682,239	Other Expense	0
Total Liab. and Equity	3,329,233	Net Profit or Loss	203,129
		27.2%	27.2%
		72.8%	72.8%
		107.8%	107.8%
		-7.8%	-7.8%
		9.1%	9.1%
		0.0%	0.0%
		1.4%	1.4%
		Length of Stay            95.4	
		Average Wages            28.25	
		Skilled Nursing            90.7%	
		Ancillary Service            9.3%	
		Current Ratio            0.5	
		Days to Collect            37.8	
		Avg Payment Days            25.3	
		Depreciation Rate            128.7%	
		Return on Equity            -12.1%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 179

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235668 WELLBRIDGE OF BRIGHTON</b>		Proprietary - Corporation	
WELLBRIDGE OF BRIGHTON		12/31/2023 365 Days Submitted	
HOWELL, MI 48843		CR Beds 88    POS Beds 0	
LIVINGSTON		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate            84.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,812,973	Total Charges	21,102,789
Fixed Assets	156,915	Contract Allowance	9,993,324    47.4%
Other Assets	69,290	Operating Revenue	11,109,465    52.6%
Total Assets	2,039,178	Operating Expense	11,037,285    99.4%
Current Liabilities	-306,191	Operating Margin	72,180    0.6%
Long Term Liabilities	0	Other Income	433,587    3.9%
Total Equity	2,345,369	Other Expense	0    0.0%
Total Liab. and Equity	2,039,178	Net Profit or Loss	505,767    4.6%

<b>235726 WELLBRIDGE OF CLARKSTON</b>		Proprietary - Corporation	
WELLBRIDGE OF CLARKSTON		12/31/2023 365 Days Submitted	
CLARKSTON, MI 48348		CR Beds 100    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate            84.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,206,822	Total Charges	23,532,068
Fixed Assets	717,352	Contract Allowance	11,250,317    47.8%
Other Assets	834,487	Operating Revenue	12,281,751    52.2%
Total Assets	3,758,661	Operating Expense	12,761,517    103.9%
Current Liabilities	8,166,331	Operating Margin	-479,766    -3.9%
Long Term Liabilities	0	Other Income	372,195    3.0%
Total Equity	-4,407,670	Other Expense	0    0.0%
Total Liab. and Equity	3,758,661	Net Profit or Loss	(107,571)    -0.9%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 180

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235715 WELLBRIDGE OF FENTON</b>		Proprietary - Corporation	
WELLBRIDGE OF FENTON		12/31/2023 365 Days Submitted	
FENTON, MI 48430		CR Beds 100    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate	68.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,630,794	Total Charges	17,370,833
Fixed Assets	1,285,073	Contract Allowance	7,295,257    42.0%
Other Assets	76,223	Operating Revenue	10,075,576    58.0%
Total Assets	2,992,090	Operating Expense	10,736,356    106.6%
Current Liabilities	5,847,546	Operating Margin	-660,780    -6.6%
Long Term Liabilities	0	Other Income	373,490    3.7%
Total Equity	-2,855,456	Other Expense	0    0.0%
Total Liab. and Equity	2,992,090	Net Profit or Loss	(287,290)    -2.9%

<b>235171 WELLBRIDGE OF GRAND BLANC</b>		Proprietary - Corporation	
WELLBRIDGE OF GRAND BLANC		12/31/2023 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 128    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate	64.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,887,229	Total Charges	23,020,350
Fixed Assets	776,176	Contract Allowance	10,834,841    47.1%
Other Assets	1,278,152	Operating Revenue	12,185,509    52.9%
Total Assets	3,941,557	Operating Expense	13,848,959    113.7%
Current Liabilities	11,127,051	Operating Margin	-1,663,450    -13.7%
Long Term Liabilities	0	Other Income	439,891    3.6%
Total Equity	-7,185,494	Other Expense	0    0.0%
Total Liab. and Equity	3,941,557	Net Profit or Loss	(1,223,559)    -10.0%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 181

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235702 WELLBRIDGE OF NOVI, LLC</b>		Proprietary - Corporation	
WELLBRIDGE OF NOVI, LLC		12/31/2023 365 Days Submitted	
NOVI, MI 48374		CR Beds 100    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate	70.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,452,129	Total Charges	21,066,221
Fixed Assets	904,557	Contract Allowance	10,544,726
Other Assets	81,797	Operating Revenue	10,521,495
Total Assets	2,438,483	Operating Expense	12,333,371
Current Liabilities	10,910,003	Operating Margin	-1,811,876
Long Term Liabilities	0	Other Income	448,286
Total Equity	-8,471,520	Other Expense	0
Total Liab. and Equity	2,438,483	Net Profit or Loss	(1,363,590)
		50.1%	Length of Stay
		49.9%	Average Wages
		117.2%	Skilled Nursing
		-17.2%	Ancillary Service
		4.3%	Current Ratio
		0.0%	Days to Collect
		-13.0%	Avg Payment Days
			Depreciation Rate
			Return on Equity

<b>235720 WELLBRIDGE OF PINCKNEY</b>		Proprietary - Corporation	
WELLBRIDGE OF PINCKNEY		12/31/2023 365 Days Submitted	
PINCKNEY, MI 48169		CR Beds 100    POS Beds 0	
LIVINGSTON		<b>Key Performance Ind.</b>	
WPS MI		Occupancy Rate	84.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,828,460	Total Charges	21,735,891
Fixed Assets	526,508	Contract Allowance	9,708,637
Other Assets	66,727	Operating Revenue	12,027,254
Total Assets	2,421,695	Operating Expense	12,338,984
Current Liabilities	3,275,099	Operating Margin	-311,730
Long Term Liabilities	0	Other Income	299,735
Total Equity	-853,404	Other Expense	0
Total Liab. and Equity	2,421,695	Net Profit or Loss	(11,995)
		44.7%	Length of Stay
		55.3%	Average Wages
		102.6%	Skilled Nursing
		-2.6%	Ancillary Service
		2.5%	Current Ratio
		0.0%	Days to Collect
		-0.1%	Avg Payment Days
			Depreciation Rate
			Return on Equity

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 182

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235716 WELLBRIDGE OF ROCHESTER HILLS</b>				Proprietary - Corporation	
WELLBRIDGE OF ROCHESTER HILLS		12/31/2023 365 Days Submitted			
ROCHESTER HILLS, MI 48307		CR Beds 100    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
WPS MI		Occupancy Rate		87.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				37.3	
Current Assets	4,020,904	Total Charges	26,755,284	Average Wages	
Fixed Assets	631,568	Contract Allowance	13,249,207	28.59	
Other Assets	97,657	Operating Revenue	13,506,077	49.5%	
Total Assets	4,750,129	Operating Expense	13,568,514	50.5%	
Current Liabilities	4,736,892	Operating Margin	-62,437	100.5%	
Long Term Liabilities	0	Other Income	743,759	-0.5%	
Total Equity	13,237	Other Expense	0	5.5%	
Total Liab. and Equity	4,750,129	Net Profit or Loss	681,322	0.0%	
				5.0%	

<b>235704 WELLBRIDGE OF ROMEO, LLC</b>				Proprietary - Corporation	
WELLBRIDGE OF ROMEO, LLC		12/31/2023 365 Days Submitted			
ROMEO, MI 48065		CR Beds 124    POS Beds 0			
MACOMB		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				74.8	
Current Assets	2,040,403	Total Charges	27,984,094	Average Wages	
Fixed Assets	641,157	Contract Allowance	12,583,981	27.60	
Other Assets	110,069	Operating Revenue	15,400,113	45.0%	
Total Assets	2,791,629	Operating Expense	15,951,488	55.0%	
Current Liabilities	2,346,533	Operating Margin	-551,375	103.6%	
Long Term Liabilities	0	Other Income	622,330	-3.6%	
Total Equity	445,096	Other Expense	0	4.0%	
Total Liab. and Equity	2,791,629	Net Profit or Loss	70,955	0.0%	
				0.5%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 183



# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235274 WELLSPRING LUTHERAN NURSING AND REHAB SERVICES</b>				Nonprofit - Church	
WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				12/31/2023 365 Days Submitted	
MONROE, MI 48161				CR Beds 122    POS Beds 0	
MONROE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    62.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    92.0	
Current Assets	25,963,954	Total Charges	11,231,189	Average Wages    35.01	
Fixed Assets	1,088,295	Contract Allowance	902,726	8.0%	Skilled Nursing    88.0%
Other Assets	113,439	Operating Revenue	10,328,463	92.0%	Ancillary Service    12.0%
Total Assets	27,165,688	Operating Expense	10,255,409	99.3%	Current Ratio    15.2
Current Liabilities	1,707,813	Operating Margin	73,054	0.7%	Days to Collect    42.0
Long Term Liabilities	4,702,468	Other Income	344,000	3.3%	Avg Payment Days    17.4
Total Equity	20,755,407	Other Expense	0	0.0%	Depreciation Rate    3.0%
Total Liab. and Equity	27,165,688	Net Profit or Loss	417,054	4.0%	Return on Equity    2.0%

<b>235269 WELLSPRING LUTHERAN SERVICES</b>				Nonprofit - Church	
WELLSPRING LUTHERAN SERVICES				12/31/2023 365 Days Submitted	
FRANKENMUTH, MI 48734				CR Beds 93    POS Beds 0	
SAGINAW				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    58.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    62.1	
Current Assets	15,470,178	Total Charges	8,881,955	Average Wages    28.84	
Fixed Assets	1,464,293	Contract Allowance	1,142,691	12.9%	Skilled Nursing    81.0%
Other Assets	3,215,689	Operating Revenue	7,739,264	87.1%	Ancillary Service    19.0%
Total Assets	20,150,160	Operating Expense	8,060,163	104.1%	Current Ratio    9.3
Current Liabilities	1,671,223	Operating Margin	-320,899	-4.1%	Days to Collect    30.4
Long Term Liabilities	3,706,715	Other Income	252,988	3.3%	Avg Payment Days    16.0
Total Equity	14,772,222	Other Expense	0	0.0%	Depreciation Rate    4.1%
Total Liab. and Equity	20,150,160	Net Profit or Loss	(67,911)	-0.9%	Return on Equity    -0.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 184

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235400 WELLSRING LUTHERAN SERVICES</b>				Nonprofit - Other	
WELLSRING LUTHERAN SERVICES				12/31/2023 365 Days Settled	
FAIRVIEW, MI 48621				CR Beds 39    POS Beds 0	
OSCODA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    87.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    130.3	
Current Assets	1,316,997	Total Charges	4,363,117	Average Wages    24.49	
Fixed Assets	1,377,003	Contract Allowance	87,937	2.0% Skilled Nursing    89.7%	
Other Assets	31,096	Operating Revenue	4,275,180	98.0% Ancillary Service    10.3%	
Total Assets	<u>2,725,096</u>	Operating Expense	4,172,461	97.6% Current Ratio    1.0	
Current Liabilities	1,349,564	Operating Margin	102,719	2.4% Days to Collect    54.5	
Long Term Liabilities	1,325,564	Other Income	219,668	5.1% Avg Payment Days    10.4	
Total Equity	49,968	Other Expense	0	0.0% Depreciation Rate    7.6%	
Total Liab. and Equity	<u>2,725,096</u>	Net Profit or Loss	<u>322,387</u>	7.5% Return on Equity    645.2%	
<b>235488 WEST BLOOMFIELD HEALTH AND REHABILITATION CENTER</b>				Proprietary - Partnership	
WEST BLOOMFIELD HEALTH AND REHABILITATION CENTER				12/31/2023 365 Days Settled	
WEST BLOOMFIELD, MI 48322				CR Beds 172    POS Beds 0	
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate    78.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay    61.6	
Current Assets	2,528,298	Total Charges	20,156,658	Average Wages    30.29	
Fixed Assets	387,331	Contract Allowance	1,610,005	8.0% Skilled Nursing    78.1%	
Other Assets	0	Operating Revenue	18,546,653	92.0% Ancillary Service    21.9%	
Total Assets	<u>2,915,629</u>	Operating Expense	19,704,776	106.2% Current Ratio    1.1	
Current Liabilities	2,293,743	Operating Margin	-1,158,123	-6.2% Days to Collect    36.9	
Long Term Liabilities	0	Other Income	762,341	4.1% Avg Payment Days    31.0	
Total Equity	621,886	Other Expense	0	0.0% Depreciation Rate    47.6%	
Total Liab. and Equity	<u>2,915,629</u>	Net Profit or Loss	<u>(395,782)</u>	-2.1% Return on Equity    -63.6%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 185

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235262 WEST HICKORY HAVEN</b>				Proprietary - Corporation	
WEST HICKORY HAVEN		12/31/2023 365 Days Settled			
MILFORD, MI 48380		CR Beds 101    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.7%	
		Length of Stay		178.9	
		Average Wages		23.50	
		18.3%		Skilled Nursing    89.4%	
		81.7%		Ancillary Service    10.6%	
		101.2%		Current Ratio    0.4	
		-1.2%		Days to Collect    15.7	
		3.7%		Avg Payment Days    37.7	
		0.0%		Depreciation Rate    19.5%	
		2.4%		Return on Equity    324.2%	
<hr/>					
<b>235374 WEST OAKS SENIOR CARE &amp; REHAB CENTER</b>				Proprietary - Corporation	
WEST OAKS SENIOR CARE & REHAB CENTER		12/31/2023 365 Days Submitted			
DETROIT, MI 48219		CR Beds 102    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.5%	
		Length of Stay		127.6	
		Average Wages		27.51	
		20.8%		Skilled Nursing    85.8%	
		79.2%		Ancillary Service    14.2%	
		107.6%		Current Ratio    (0.4)	
		-7.6%		Days to Collect    54.3	
		6.0%		Avg Payment Days    33.7	
		0.0%		Depreciation Rate    24.8%	
		-1.7%		Return on Equity    8.0%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 186

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235625 WEST WOODS OF BRIDGMAN</b>		Proprietary - Corporation	
WEST WOODS OF BRIDGMAN		12/31/2023 365 Days Settled	
BRIDGMAN, MI 49106		CR Beds 92    POS Beds 0	
BERRIEN		<b>Key Performance Ind.</b>	
DUMMY FOR MEDICAID HHA		Occupancy Rate	80.1%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	899,392	Total Charges	10,815,816
Fixed Assets	487,708	Contract Allowance	1,489,409
Other Assets	44,496	Operating Revenue	9,326,407
Total Assets	1,431,596	Operating Expense	9,302,926
Current Liabilities	533,942	Operating Margin	23,481
Long Term Liabilities	600	Other Income	402,180
Total Equity	897,054	Other Expense	0
Total Liab. and Equity	1,431,596	Net Profit or Loss	425,661
		13.8%	Skilled Nursing 87.6%
		86.2%	Ancillary Service 12.4%
		99.7%	Current Ratio 1.7
		0.3%	Days to Collect 26.9
		4.3%	Avg Payment Days 35.6
		0.0%	Depreciation Rate 116.2%
		4.6%	Return on Equity 47.5%

<b>235594 WEST WOODS OF NILES</b>		Proprietary - Corporation	
WEST WOODS OF NILES		12/31/2023 365 Days Settled	
NILES, MI 49120		CR Beds 121    POS Beds 0	
BERRIEN		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,568,185	Total Charges	16,096,463
Fixed Assets	1,926,822	Contract Allowance	3,779,939
Other Assets	-235,337	Operating Revenue	12,316,524
Total Assets	3,259,670	Operating Expense	12,916,902
Current Liabilities	2,872,790	Operating Margin	-600,378
Long Term Liabilities	0	Other Income	509,729
Total Equity	386,880	Other Expense	0
Total Liab. and Equity	3,259,670	Net Profit or Loss	(90,649)
		23.5%	Skilled Nursing 86.2%
		76.5%	Ancillary Service 13.8%
		104.9%	Current Ratio 0.5
		-4.9%	Days to Collect 32.5
		4.1%	Avg Payment Days 29.9
		0.0%	Depreciation Rate 26.4%
		-0.7%	Return on Equity -23.4%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 187

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235565 WESTGATE NURSING &amp; REHAB COMMUNITY</b>				Proprietary - Corporation	
WESTGATE NURSING & REHAB COMMUNITY		12/31/2023 365 Days Submitted			
IRONWOOD, MI 49938		CR Beds 99    POS Beds 0			
GOGEBIC		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				191.8	
Current Assets	12,582,509	Total Charges	8,597,471	Average Wages	
				17.77	
Fixed Assets	450,631	Contract Allowance	1,916,870	22.3% Skilled Nursing	
				80.0%	
Other Assets	59,452	Operating Revenue	6,680,601	77.7% Ancillary Service	
				15.1%	
Total Assets	13,092,592	Operating Expense	6,476,366	96.9% Current Ratio	
				2.0	
Current Liabilities	6,245,916	Operating Margin	204,235	3.1% Days to Collect	
				679.8	
Long Term Liabilities	0	Other Income	217,114	3.2% Avg Payment Days	
				337.9	
Total Equity	6,846,676	Other Expense	0	0.0% Depreciation Rate	
				57.9%	
Total Liab. and Equity	13,092,592	Net Profit or Loss	421,349	6.3% Return on Equity	
				6.2%	

<b>235642 WESTLAKE HEALTH CAMPUS</b>				Proprietary - Corporation	
WESTLAKE HEALTH CAMPUS		12/31/2023 365 Days Submitted			
COMMERCE, MI 48382		CR Beds 119    POS Beds 0			
OAKLAND		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				46.6	
Current Assets	14,423,183	Total Charges	17,502,688	Average Wages	
				27.36	
Fixed Assets	18,769,268	Contract Allowance	1,799,681	10.3% Skilled Nursing	
				53.7%	
Other Assets	2,515,671	Operating Revenue	15,703,007	89.7% Ancillary Service	
				13.4%	
Total Assets	35,708,122	Operating Expense	14,248,046	90.7% Current Ratio	
				12.9	
Current Liabilities	1,115,397	Operating Margin	1,454,961	9.3% Days to Collect	
				20.3	
Long Term Liabilities	13,308,440	Other Income	141,547	0.9% Avg Payment Days	
				18.8	
Total Equity	21,284,285	Other Expense	0	0.0% Depreciation Rate	
				5.1%	
Total Liab. and Equity	35,708,122	Net Profit or Loss	1,596,508	10.2% Return on Equity	
				7.5%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 188

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235332 WESTLAND, A VILLA CENTER</b>				Proprietary - Corporation	
WESTLAND, A VILLA CENTER		12/31/2023 365 Days Submitted			
WESTLAND, MI 48185		CR Beds 230    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				129.4	
Current Assets	11,175,059	Total Charges	25,714,259	Average Wages	
				33.41	
Fixed Assets	618,840	Contract Allowance	6,096,310	23.7% Skilled Nursing	
				91.2%	
Other Assets	0	Operating Revenue	19,617,949	76.3% Ancillary Service	
				8.8%	
Total Assets	11,793,899	Operating Expense	20,887,618	106.5% Current Ratio	
				4.3	
Current Liabilities	2,621,653	Operating Margin	-1,269,669	-6.5% Days to Collect	
				96.1	
Long Term Liabilities	1,187,500	Other Income	519,853	2.6% Avg Payment Days	
				45.8	
Total Equity	7,984,746	Other Expense	0	0.0% Depreciation Rate	
				119.9%	
Total Liab. and Equity	11,793,899	Net Profit or Loss	(749,816)	-3.8% Return on Equity	
				-9.4%	

<b>235444 WESTWOOD NURSING CENTER</b>				Proprietary - Corporation	
WESTWOOD NURSING CENTER		9/30/2023 365 Days Settled			
DETROIT, MI 48235		CR Beds 121    POS Beds 0			
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				169.2	
Current Assets	2,670,123	Total Charges	16,274,084	Average Wages	
				24.86	
Fixed Assets	502,044	Contract Allowance	8,806,695	54.1% Skilled Nursing	
				96.5%	
Other Assets	0	Operating Revenue	7,467,389	45.9% Ancillary Service	
				2.7%	
Total Assets	3,172,167	Operating Expense	9,801,385	131.3% Current Ratio	
				0.3	
Current Liabilities	7,863,448	Operating Margin	-2,333,996	-31.3% Days to Collect	
				127.5	
Long Term Liabilities	952,868	Other Income	1,589,149	21.3% Avg Payment Days	
				127.8	
Total Equity	-5,644,149	Other Expense	0	0.0% Depreciation Rate	
				33.8%	
Total Liab. and Equity	3,172,167	Net Profit or Loss	(744,847)	-10.0% Return on Equity	
				13.2%	

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 189

# SNF Profile Report - 2023

Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>235550 WILLOWBROOK MANOR</b>		Proprietary - Corporation	
WILLOWBROOK MANOR		12/31/2023 365 Days Submitted	
FLINT, MI 48532		CR Beds 130    POS Beds 0	
GENESEE		<b>Key Performance Ind.</b>	
NGS (WI)		Occupancy Rate	86.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,303,798	Total Charges	27,196,683
Fixed Assets	1,264,932	Contract Allowance	9,952,782    36.6%
Other Assets	14,375,371	Operating Revenue	17,243,901    63.4%
Total Assets	19,944,101	Operating Expense	18,521,641    107.4%
Current Liabilities	3,675,492	Operating Margin	-1,277,740    -7.4%
Long Term Liabilities	5,160,937	Other Income	759,305    4.4%
Total Equity	11,107,672	Other Expense	0    0.0%
Total Liab. and Equity	19,944,101	Net Profit or Loss	(518,435)    -3.0%
		Length of Stay	73.9
		Average Wages	27.63
		Skilled Nursing	82.2%
		Ancillary Service	17.8%
		Current Ratio	1.2
		Days to Collect	147.9
		Avg Payment Days	6.1
		Depreciation Rate	132.3%
		Return on Equity	-4.7%
<b>235556 WOODWARD HILLS HEALTH AND REHABILITATION CTR</b>		Proprietary - Partnership	
WOODWARD HILLS HEALTH AND REHABILITATION CTR		12/31/2023 365 Days Submitted	
BLOOMFIELD HILLS, MI 48304		CR Beds 190    POS Beds 0	
OAKLAND		<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	66.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	96,973,005	Total Charges	23,768,534
Fixed Assets	309,862	Contract Allowance	2,070,938    8.7%
Other Assets	3,378,681	Operating Revenue	21,697,596    91.3%
Total Assets	100,661,548	Operating Expense	23,590,405    108.7%
Current Liabilities	13,957,830	Operating Margin	-1,892,809    -8.7%
Long Term Liabilities	93,478,948	Other Income	637,179    2.9%
Total Equity	-6,775,230	Other Expense	0    0.0%
Total Liab. and Equity	100,661,548	Net Profit or Loss	(1,255,630)    -5.8%
		Length of Stay	43.6
		Average Wages	28.71
		Skilled Nursing	78.1%
		Ancillary Service	21.9%
		Current Ratio	6.9
		Days to Collect	49.8
		Avg Payment Days	19.7
		Depreciation Rate	665.5%
		Return on Equity	18.5%

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8:48 PM

Healthcare Almanac 561-594-7551

7/24/2024

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Page No 190