

SNF Profile Report - 2022

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235311 ALAMO NURSING HOME INC				Proprietary - Corporation	
ALAMO NURSING HOME INC		12/31/2022 365 Days Settled			
KALAMAZOO, MI 49009		CR Beds 100 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.2%	
Balance Sheet		Income Statement		Length of Stay 222.8	
Current Assets	2,707,215	Total Charges	11,080,389	Average Wages	21.28
Fixed Assets	1,782,638	Contract Allowance	3,700,566	33.4%	Skilled Nursing 94.7%
Other Assets	0	Operating Revenue	7,379,823	66.6%	Ancillary Service 5.3%
Total Assets	4,489,853	Operating Expense	8,522,280	115.5%	Current Ratio 4.7
Current Liabilities	577,882	Operating Margin	-1,142,457	-15.5%	Days to Collect 11.9
Long Term Liabilities	508,107	Other Income	378,561	5.1%	Avg Payment Days 21.6
Total Equity	3,403,864	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	4,489,853	Net Profit or Loss	(763,896)	-10.4%	Return on Equity -22.4%
235213 ALLEGAN COUNTY MEDICAL CARE FA				Government - County	
ALLEGAN COUNTY MEDICAL CARE FA		12/31/2022 365 Days Settled			
ALLEGAN, MI 49010		CR Beds 70 POS Beds 0			
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.2%	
Balance Sheet		Income Statement		Length of Stay 372.7	
Current Assets	5,236,532	Total Charges	5,256,875	Average Wages	28.47
Fixed Assets	1,732,297	Contract Allowance	604,020	11.5%	Skilled Nursing 85.1%
Other Assets	28,362	Operating Revenue	4,652,855	88.5%	Ancillary Service 14.9%
Total Assets	6,997,191	Operating Expense	6,848,875	147.2%	Current Ratio 3.0
Current Liabilities	1,765,920	Operating Margin	-2,196,020	-47.2%	Days to Collect 244.9
Long Term Liabilities	0	Other Income	3,717,022	79.9%	Avg Payment Days 48.1
Total Equity	5,231,271	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	6,997,191	Net Profit or Loss	1,521,002	32.7%	Return on Equity 29.1%

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235016 ALLEGRA NURSING AND REHAB				Proprietary - Other	
ALLEGRA NURSING AND REHAB		12/31/2022 365 Days Submitted			
JACKSON, MI 49202		CR Beds 82 POS Beds 0			
JACKSON		Key Performance Ind.			
CGS Administrators HHH		Occupancy Rate		70.3%	
Balance Sheet		Income Statement		Length of Stay 59.4	
Current Assets	4,550,145	Total Charges	14,130,819	Average Wages	27.89
Fixed Assets	312,635	Contract Allowance	6,692,422	47.4%	Skilled Nursing 64.9%
Other Assets	0	Operating Revenue	7,438,397	52.6%	Ancillary Service 35.1%
Total Assets	4,862,780	Operating Expense	7,579,955	101.9%	Current Ratio 1.0
Current Liabilities	4,613,173	Operating Margin	-141,558	-1.9%	Days to Collect 137.1
Long Term Liabilities	-587,781	Other Income	576,216	7.7%	Avg Payment Days 35.1
Total Equity	837,388	Other Expense	0	0.0%	Depreciation Rate 57.9%
Total Liab. and Equity	4,862,780	Net Profit or Loss	434,658	5.8%	Return on Equity 51.9%

235593 ALLEGRIA VILLAGE				Proprietary - Other	
ALLEGRIA VILLAGE		12/31/2022 365 Days Settled			
DEARBORN, MI 48126		CR Beds 221 POS Beds 0			
WAYNE		Key Performance Ind.			
Novitas MD		Occupancy Rate		59.0%	
Balance Sheet		Income Statement		Length of Stay 50.1	
Current Assets	5,555,186	Total Charges	33,212,957	Average Wages	19.47
Fixed Assets	622,723	Contract Allowance	2,294,884	6.9%	Skilled Nursing 32.8%
Other Assets	0	Operating Revenue	30,918,073	93.1%	Ancillary Service 7.3%
Total Assets	6,177,909	Operating Expense	33,785,407	109.3%	Current Ratio 0.8
Current Liabilities	7,377,209	Operating Margin	-2,867,334	-9.3%	Days to Collect 50.6
Long Term Liabilities	0	Other Income	622,192	2.0%	Avg Payment Days 41.0
Total Equity	-1,199,300	Other Expense	0	0.0%	Depreciation Rate 811.0%
Total Liab. and Equity	6,177,909	Net Profit or Loss	(2,245,142)	-7.3%	Return on Equity 187.2%

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235450 ALLENDALE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
ALLENDALE NURSING AND REHABILITATION COMMUNITY		12/31/2022 365 Days Settled			
ALLENDALE, MI 49401		CR Beds 60 POS Beds 0			
OTTAWA		Key Performance Ind.			
WPS - MICHIGAN		Occupancy Rate		83.8%	
Balance Sheet		Income Statement		Length of Stay	
				88.6	
Current Assets	7,232,521	Total Charges	8,045,849	Average Wages	
Fixed Assets	321,669	Contract Allowance	1,984,397	22.77	
Other Assets	59,461	Operating Revenue	6,061,452	24.7%	
Total Assets	7,613,651	Operating Expense	6,457,213	75.3%	
Current Liabilities	5,236,940	Operating Margin	-395,761	106.5%	
Long Term Liabilities	0	Other Income	60,447	-6.5%	
Total Equity	2,376,711	Other Expense	0	1.0%	
Total Liab. and Equity	7,613,651	Net Profit or Loss	(335,314)	0.0%	
				Return on Equity	
				-14.1%	
<hr/>					
235459 ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA				Proprietary - Corporation	
ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		12/31/2022 365 Days Settled			
BIG RAPIDS, MI 49307		CR Beds 100 POS Beds 0			
MECOSTA		Key Performance Ind.			
CGS Administrators HHH		Occupancy Rate		61.5%	
Balance Sheet		Income Statement		Length of Stay	
				72.7	
Current Assets	2,117,418	Total Charges	8,766,993	Average Wages	
Fixed Assets	1,260,138	Contract Allowance	790,578	23.97	
Other Assets	225,587	Operating Revenue	7,976,415	9.0%	
Total Assets	3,603,143	Operating Expense	8,814,944	91.0%	
Current Liabilities	915,142	Operating Margin	-838,529	110.5%	
Long Term Liabilities	3,931,901	Other Income	280,855	-10.5%	
Total Equity	-1,243,900	Other Expense	0	3.5%	
Total Liab. and Equity	3,603,143	Net Profit or Loss	(557,674)	0.0%	
				Return on Equity	
				44.8%	

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235102 AMBASSADOR, A VILLA CENTER				Proprietary - Other	
AMBASSADOR, A VILLA CENTER		12/31/2022 365 Days Settled			
DETROIT, MI 48214		CR Beds 176 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay 111.4	
Current Assets	8,340,764	Total Charges	22,014,347	Average Wages	26.79
Fixed Assets	485,416	Contract Allowance	3,588,676	16.3% Skilled Nursing	85.0%
Other Assets	13,509,786	Operating Revenue	18,425,671	83.7% Ancillary Service	15.0%
Total Assets	22,335,966	Operating Expense	16,965,393	92.1% Current Ratio	9.8
Current Liabilities	852,462	Operating Margin	1,460,278	7.9% Days to Collect	30.7
Long Term Liabilities	14,111,853	Other Income	222,768	1.2% Avg Payment Days	18.3
Total Equity	7,371,651	Other Expense	0	0.0% Depreciation Rate	155.9%
Total Liab. and Equity	22,335,966	Net Profit or Loss	1,683,046	9.1% Return on Equity	22.8%
235375 APPLEWOOD NURSING CENTER INC				Proprietary - Corporation	
APPLEWOOD NURSING CENTER INC		12/31/2022 365 Days Settled			
WOODHAVEN, MI 48183		CR Beds 150 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.7%	
Balance Sheet		Income Statement		Length of Stay 84.7	
Current Assets	3,201,336	Total Charges	17,797,991	Average Wages	28.22
Fixed Assets	7,698,289	Contract Allowance	3,617,920	20.3% Skilled Nursing	79.5%
Other Assets	1,186,532	Operating Revenue	14,180,071	79.7% Ancillary Service	20.5%
Total Assets	12,086,157	Operating Expense	14,608,733	103.0% Current Ratio	1.0
Current Liabilities	3,219,220	Operating Margin	-428,662	-3.0% Days to Collect	59.0
Long Term Liabilities	8,063,356	Other Income	141,628	1.0% Avg Payment Days	50.6
Total Equity	803,581	Other Expense	0	0.0% Depreciation Rate	17.8%
Total Liab. and Equity	12,086,157	Net Profit or Loss	(287,034)	-2.0% Return on Equity	-35.7%

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235360 ARBOR MANOR CARE CENTER		Proprietary - Other	
ARBOR MANOR CARE CENTER		12/31/2022 365 Days Settled	
SPRING ARBOR, MI 49283		CR Beds 122 POS Beds 0	
JACKSON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	48.9%
Balance Sheet		Length of Stay	81.2
Income Statement		Average Wages	22.54
Current Assets	3,063,307	Total Charges	7,698,263
Fixed Assets	2,275,945	Contract Allowance	2,180,236
Other Assets	37,702	Operating Revenue	5,518,027
Total Assets	5,376,954	Operating Expense	7,195,983
Current Liabilities	2,767,862	Operating Margin	-1,677,956
Long Term Liabilities	2,901,307	Other Income	1,248,271
Total Equity	-292,215	Other Expense	0
Total Liab. and Equity	5,376,954	Net Profit or Loss	(429,685)
		28.3%	71.7%
		130.4%	-30.4%
		22.6%	0.0%
		-7.8%	
		80.0%	20.0%
		1.1	180.0
		137.2	6.7%
		147.0%	

235584 ARGENTINE CARE CENTER		Proprietary - Corporation	
ARGENTINE CARE CENTER		10/31/2022 365 Days Settled	
LINDEN, MI 48451		CR Beds 60 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.0%
Balance Sheet		Length of Stay	208.1
Income Statement		Average Wages	20.89
Current Assets	1,093,788	Total Charges	5,716,141
Fixed Assets	254,734	Contract Allowance	678,151
Other Assets	0	Operating Revenue	5,037,990
Total Assets	1,348,522	Operating Expense	5,284,659
Current Liabilities	647,985	Operating Margin	-246,669
Long Term Liabilities	381,952	Other Income	351,893
Total Equity	318,585	Other Expense	0
Total Liab. and Equity	1,348,522	Net Profit or Loss	105,184
		11.9%	88.1%
		104.9%	-4.9%
		7.0%	0.0%
		2.1%	
		86.6%	13.4%
		1.7	65.4
		27.2	15.7%
		33.0%	

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235427 AUTUMN WOODS RESIDENTIAL HLTH				Proprietary - Partnership	
AUTUMN WOODS RESIDENTIAL HLTH		12/31/2022 365 Days Settled			
WARREN, MI 48093		CR Beds 293 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		48.4%	
Balance Sheet		Income Statement		Length of Stay	
				60.5	
Current Assets	-5,906,738	Total Charges	31,702,304	Average Wages	
Fixed Assets	1,075,476	Contract Allowance	7,349,655	16.24	
Other Assets	21,350,838	Operating Revenue	24,352,649	23.2%	
Total Assets	16,519,576	Operating Expense	34,515,101	76.8%	
Current Liabilities	2,883,030	Operating Margin	-10,162,452	141.7%	
Long Term Liabilities	23,514,214	Other Income	1,219,992	-41.7%	
Total Equity	-9,877,668	Other Expense	0	5.0%	
Total Liab. and Equity	16,519,576	Net Profit or Loss	(8,942,460)	0.0%	
				Return on Equity	
				90.5%	

235446 AUTUMNWOOD OF DECKERVILLE				Proprietary - Corporation	
AUTUMNWOOD OF DECKERVILLE		12/31/2022 365 Days Settled			
DECKERVILLE, MI 48427		CR Beds 84 POS Beds 0			
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.7%	
Balance Sheet		Income Statement		Length of Stay	
				173.3	
Current Assets	1,870,334	Total Charges	15,164,753	Average Wages	
Fixed Assets	329,012	Contract Allowance	6,578,823	22.43	
Other Assets	7,000	Operating Revenue	8,585,930	43.4%	
Total Assets	2,206,346	Operating Expense	8,263,287	56.6%	
Current Liabilities	1,367,705	Operating Margin	322,643	96.2%	
Long Term Liabilities	-3,736,794	Other Income	384,064	3.8%	
Total Equity	4,575,435	Other Expense	0	4.5%	
Total Liab. and Equity	2,206,346	Net Profit or Loss	706,707	0.0%	
				Return on Equity	
				15.4%	

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235438 AUTUMNWOOD OF MCBAIN		Proprietary - Corporation	
AUTUMNWOOD OF MCBAIN		12/31/2022 365 Days Settled	
MC BAIN, MI 49657		CR Beds 95 POS Beds 0	
MISSAUKEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.7%
Balance Sheet		Income Statement	
Current Assets	1,222,987	Total Charges	14,061,911
Fixed Assets	624,579	Contract Allowance	5,928,377 42.2%
Other Assets	12,569	Operating Revenue	8,133,534 57.8%
Total Assets	1,860,135	Operating Expense	8,398,784 103.3%
Current Liabilities	2,446,655	Operating Margin	-265,250 -3.3%
Long Term Liabilities	-3,696,519	Other Income	427,514 5.3%
Total Equity	3,109,999	Other Expense	0 0.0%
Total Liab. and Equity	1,860,135	Net Profit or Loss	162,264 2.0%
		Average Wages	22.07
		Skilled Nursing	86.4%
		Ancillary Service	10.2%
		Current Ratio	0.5
		Days to Collect	83.6
		Avg Payment Days	8.5
		Depreciation Rate	84.4%
		Return on Equity	5.2%

235139 AVISTA NURSING AND REHAB		Proprietary - Other	
AVISTA NURSING AND REHAB		12/31/2022 365 Days Submitted	
SAGINAW, MI 48601		CR Beds 96 POS Beds 0	
SAGINAW		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	87.9%
Balance Sheet		Income Statement	
Current Assets	6,074,078	Total Charges	19,174,421
Fixed Assets	842,075	Contract Allowance	8,949,463 46.7%
Other Assets	0	Operating Revenue	10,224,958 53.3%
Total Assets	6,916,153	Operating Expense	9,670,817 94.6%
Current Liabilities	4,661,211	Operating Margin	554,141 5.4%
Long Term Liabilities	-893,744	Other Income	616,425 6.0%
Total Equity	3,148,686	Other Expense	0 0.0%
Total Liab. and Equity	6,916,153	Net Profit or Loss	1,170,566 11.4%
		Average Wages	26.61
		Skilled Nursing	73.0%
		Ancillary Service	27.0%
		Current Ratio	1.3
		Days to Collect	146.6
		Avg Payment Days	18.5
		Depreciation Rate	38.3%
		Return on Equity	37.2%

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235033 BAY BLUFFS-EMMET CO MED CARE FAC				Nonprofit - Church	
BAY BLUFFS-EMMET CO MED CARE FAC 12/31/2022 365 Days Settled					
HARBOR SPRINGS, MI 49740				CR Beds 120 POS Beds 0	
EMMET				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	55.5%
Balance Sheet		Income Statement		Length of Stay	258.6
Current Assets	6,911,118	Total Charges	10,085,605	Average Wages	27.92
Fixed Assets	4,028,114	Contract Allowance	207,312	2.1% Skilled Nursing	96.8%
Other Assets	277,446	Operating Revenue	9,878,293	97.9% Ancillary Service	3.2%
Total Assets	11,216,678	Operating Expense	12,625,693	127.8% Current Ratio	4.2
Current Liabilities	1,647,133	Operating Margin	-2,747,400	-27.8% Days to Collect	147.7
Long Term Liabilities	288,211	Other Income	1,219,533	12.3% Avg Payment Days	30.3
Total Equity	9,281,334	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	11,216,678	Net Profit or Loss	(1,527,867)	-15.5% Return on Equity	-16.5%

235044 BAY COUNTY MEDICAL CARE FACILITY				Government - County	
BAY COUNTY MEDICAL CARE FACILITY 12/31/2022 365 Days Settled					
ESSEXVILLE, MI 48732				CR Beds 206 POS Beds 0	
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.7%
Balance Sheet		Income Statement		Length of Stay	131.1
Current Assets	17,734,883	Total Charges	17,201,416	Average Wages	30.37
Fixed Assets	19,751,395	Contract Allowance	511,498	3.0% Skilled Nursing	92.7%
Other Assets	21,037,275	Operating Revenue	16,689,918	97.0% Ancillary Service	7.3%
Total Assets	58,523,553	Operating Expense	24,226,171	145.2% Current Ratio	0.7
Current Liabilities	26,906,060	Operating Margin	-7,536,253	-45.2% Days to Collect	363.9
Long Term Liabilities	12,735,602	Other Income	6,329,454	37.9% Avg Payment Days	27.5
Total Equity	18,881,891	Other Expense	0	0.0% Depreciation Rate	4.9%
Total Liab. and Equity	58,523,553	Net Profit or Loss	(1,206,799)	-7.2% Return on Equity	-6.4%

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235388 BAY SHORES SENIOR CARE AND REHAB CENTER		Proprietary - Corporation	
BAY SHORES SENIOR CARE AND REHAB CENTER		12/31/2022 365 Days Settled	
BAY CITY, MI 48706		CR Beds 126 POS Beds 0	
BAY		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	63.5%
Balance Sheet		Income Statement	
Current Assets	2,278,443	Total Charges	17,701,237
Fixed Assets	352,696	Contract Allowance	6,212,917
Other Assets	0	Operating Revenue	11,488,320
Total Assets	2,631,139	Operating Expense	12,119,758
Current Liabilities	254,819	Operating Margin	-631,438
Long Term Liabilities	0	Other Income	558,605
Total Equity	2,376,320	Other Expense	0
Total Liab. and Equity	2,631,139	Net Profit or Loss	(72,833)
		35.1%	Skilled Nursing 72.4%
		64.9%	Ancillary Service 27.6%
		105.5%	Current Ratio 8.9
		-5.5%	Days to Collect 33.0
		4.9%	Avg Payment Days 21.7
		0.0%	Depreciation Rate 64.8%
		-0.6%	Return on Equity -3.1%

235144 BAYSIDE VILLAGE		Nonprofit - Church	
BAYSIDE VILLAGE		9/30/2022 365 Days Settled	
L' ANSE, MI 49946		CR Beds 59 POS Beds 0	
BARAGA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.3%
Balance Sheet		Income Statement	
Current Assets	822,538	Total Charges	7,354,773
Fixed Assets	1,184,538	Contract Allowance	2,358,001
Other Assets	0	Operating Revenue	4,996,772
Total Assets	2,007,076	Operating Expense	6,046,247
Current Liabilities	1,188,495	Operating Margin	-1,049,475
Long Term Liabilities	696,599	Other Income	454,829
Total Equity	121,982	Other Expense	0
Total Liab. and Equity	2,007,076	Net Profit or Loss	(594,646)
		32.1%	Skilled Nursing 75.6%
		67.9%	Ancillary Service 24.4%
		121.0%	Current Ratio 0.7
		-21.0%	Days to Collect 52.9
		9.1%	Avg Payment Days 26.5
		0.0%	Depreciation Rate 2.3%
		-11.9%	Return on Equity -487.5%

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235462 BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS		Nonprofit - Other	
BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS		12/31/2022 365 Days Settled	
FARMINGTON HILLS, MI 48336		CR Beds 179 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	40.3%
Balance Sheet		Income Statement	
Current Assets	-63,473,416	Total Charges	10,418,725
Fixed Assets	7,654,270	Contract Allowance	660,727
Other Assets	455,000	Operating Revenue	9,757,998
Total Assets	-55,364,146	Operating Expense	15,459,413
Current Liabilities	2,685,878	Operating Margin	-5,701,415
Long Term Liabilities	7,111,691	Other Income	525,904
Total Equity	-65,161,715	Other Expense	0
Total Liab. and Equity	-55,364,146	Net Profit or Loss	(5,109,347)
		6.3%	Skilled Nursing 85.3%
		93.7%	Ancillary Service 14.7%
		158.4%	Current Ratio (23.6)
		-58.4%	Days to Collect (2,849.3)
		5.4%	Avg Payment Days 25.3
		0.0%	Depreciation Rate 11.6%
		-52.4%	Return on Equity 7.8%

235502 BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN		Nonprofit - Other	
BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN		12/31/2022 365 Days Settled	
DEARBORN, MI 48120		CR Beds 528 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	43.1%
Balance Sheet		Income Statement	
Current Assets	-11,368,839	Total Charges	17,845,837
Fixed Assets	20,167,687	Contract Allowance	2,053,494
Other Assets	74,733,572	Operating Revenue	15,792,343
Total Assets	83,532,420	Operating Expense	21,570,416
Current Liabilities	10,909,097	Operating Margin	-5,778,073
Long Term Liabilities	17,199,403	Other Income	-14,456,259
Total Equity	55,423,920	Other Expense	0
Total Liab. and Equity	83,532,420	Net Profit or Loss	(20,443,285)
		11.5%	Skilled Nursing 43.9%
		88.5%	Ancillary Service 16.7%
		136.6%	Current Ratio (1.0)
		-36.6%	Days to Collect (278.9)
		-91.5%	Avg Payment Days 21.0
		0.0%	Depreciation Rate 11.8%
		-129.5%	Return on Equity -36.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235470 BELLBROOK				Nonprofit - Church	
BELLBROOK		6/30/2022 365 Days Settled			
ROCHESTER HILLS, MI 48307				CR Beds 120 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 89.0%	
Balance Sheet		Income Statement		Length of Stay 85.3	
Current Assets	38,750,395	Total Charges	21,003,715	Average Wages 21.85	
Fixed Assets	5,536,398	Contract Allowance	6,356,166	30.3%	Skilled Nursing 27.5%
Other Assets	38,824	Operating Revenue	14,647,549	69.7%	Ancillary Service 31.6%
Total Assets	<u>44,325,617</u>	Operating Expense	14,888,085	101.6%	Current Ratio 30.1
Current Liabilities	1,289,227	Operating Margin	-240,536	-1.6%	Days to Collect 964.5
Long Term Liabilities	4,874,827	Other Income	1,222,492	8.3%	Avg Payment Days 29.4
Total Equity	<u>38,161,563</u>	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	<u>44,325,617</u>	Net Profit or Loss	<u>981,956</u>	6.7%	Return on Equity 2.6%
235376 BELLE FOUNTAIN NURSING & REHABILITATION CENTER				Proprietary - Corporation	
BELLE FOUNTAIN NURSING & REHABILITATION CENTER		9/30/2022 365 Days Settled			
RIVERVIEW, MI 48192				CR Beds 91 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.5%	
Balance Sheet		Income Statement		Length of Stay 32.0	
Current Assets	6,770,414	Total Charges	16,204,793	Average Wages 23.07	
Fixed Assets	246,484	Contract Allowance	4,233,312	26.1%	Skilled Nursing 72.8%
Other Assets	0	Operating Revenue	11,971,481	73.9%	Ancillary Service 27.2%
Total Assets	<u>7,016,898</u>	Operating Expense	11,559,313	96.6%	Current Ratio 10.1
Current Liabilities	670,830	Operating Margin	412,168	3.4%	Days to Collect 129.3
Long Term Liabilities	2,000,000	Other Income	670,931	5.6%	Avg Payment Days 8.3
Total Equity	<u>4,346,068</u>	Other Expense	0	0.0%	Depreciation Rate 178.8%
Total Liab. and Equity	<u>7,016,898</u>	Net Profit or Loss	<u>1,083,099</u>	9.0%	Return on Equity 24.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235651 BISHOP NOA HOME FOR SENIOR CITIZENS		Nonprofit - Church	
BISHOP NOA HOME FOR SENIOR CITIZENS		6/30/2022 365 Days Settled	
ESCANABA, MI 49829		CR Beds 109 POS Beds 0	
DELTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	58.8%
Balance Sheet		Length of Stay	265.8
Income Statement		Average Wages	20.25
Current Assets	4,496,727	Total Charges	6,299,719
Fixed Assets	3,846,474	Contract Allowance	520,690
Other Assets	1,693,784	Operating Revenue	5,779,029
Total Assets	10,036,985	Operating Expense	7,689,027
Current Liabilities	532,860	Operating Margin	-1,909,998
Long Term Liabilities	2,041,813	Other Income	2,529,412
Total Equity	7,462,312	Other Expense	0
Total Liab. and Equity	10,036,985	Net Profit or Loss	619,414
		8.3%	Skilled Nursing
		91.7%	Ancillary Service
		133.1%	Current Ratio
		-33.1%	Days to Collect
		43.8%	Avg Payment Days
		0.0%	Depreciation Rate
		10.7%	Return on Equity

235662 BLOOMFIELD ORCHARD VILLA		Proprietary - Corporation	
BLOOMFIELD ORCHARD VILLA		2/28/2022 59 Days Settled	
WEST BLOOMFIELD, MI 48323		CR Beds 50 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	54.9%
Balance Sheet		Length of Stay	101.2
Income Statement		Average Wages	23.01
Current Assets	356,239	Total Charges	965,932
Fixed Assets	562,270	Contract Allowance	428,510
Other Assets	8,883	Operating Revenue	537,422
Total Assets	927,392	Operating Expense	783,701
Current Liabilities	777,848	Operating Margin	-246,279
Long Term Liabilities	-5,169,698	Other Income	16,049
Total Equity	5,319,242	Other Expense	0
Total Liab. and Equity	927,392	Net Profit or Loss	(230,230)
		44.4%	Skilled Nursing
		55.6%	Ancillary Service
		145.8%	Current Ratio
		-45.8%	Days to Collect
		3.0%	Avg Payment Days
		0.0%	Depreciation Rate
		-42.8%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235289 BORGESS GARDENS				Nonprofit - Church	
BORGESS GARDENS		6/30/2022 365 Days Settled			
KALAMAZOO, MI 49048				CR Beds 101 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	63.5%
Balance Sheet		Income Statement		Length of Stay	62.1
Current Assets	1,133,289	Total Charges	11,398,545	Average Wages	32.60
Fixed Assets	7,933,087	Contract Allowance	2,795,400	24.5%	Skilled Nursing
Other Assets	0	Operating Revenue	8,603,145	75.5%	Ancillary Service
Total Assets	9,066,376	Operating Expense	10,397,044	120.9%	Current Ratio
Current Liabilities	195,438	Operating Margin	-1,793,899	-20.9%	Days to Collect
Long Term Liabilities	741,537	Other Income	606,113	7.0%	Avg Payment Days
Total Equity	8,129,401	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,066,376	Net Profit or Loss	(1,187,786)	-13.8%	Return on Equity
					-14.6%

235526 BOULDER PARK TERRACE				Nonprofit - Other	
BOULDER PARK TERRACE		9/30/2022 365 Days Settled			
CHARLEVOIX, MI 49720				CR Beds 72 POS Beds 0	
CHARLEVOIX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.9%
Balance Sheet		Income Statement		Length of Stay	160.2
Current Assets	4,152,857	Total Charges	8,533,494	Average Wages	26.97
Fixed Assets	3,181,627	Contract Allowance	1,316,422	15.4%	Skilled Nursing
Other Assets	2,095,424	Operating Revenue	7,217,072	84.6%	Ancillary Service
Total Assets	9,429,908	Operating Expense	7,887,166	109.3%	Current Ratio
Current Liabilities	1,186,295	Operating Margin	-670,094	-9.3%	Days to Collect
Long Term Liabilities	0	Other Income	389,083	5.4%	Avg Payment Days
Total Equity	8,243,613	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,429,908	Net Profit or Loss	(281,011)	-3.9%	Return on Equity
					-3.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235242 BOULEVARD MANOR, LLC		Proprietary - Corporation			
BOULEVARD MANOR, LLC		1/31/2022 31 Days Settled			
DETROIT, MI 48207		CR Beds 87 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		67.0%	
Balance Sheet		Income Statement		Length of Stay	
				43.0	
Current Assets	2,906,100	Total Charges	658,262	Average Wages	28.48
Fixed Assets	431,730	Contract Allowance	107,637	16.4%	Skilled Nursing
Other Assets	0	Operating Revenue	550,625	83.6%	Ancillary Service
Total Assets	3,337,830	Operating Expense	919,537	167.0%	Current Ratio
Current Liabilities	4,391,647	Operating Margin	-368,912	-67.0%	Days to Collect
Long Term Liabilities	1,402,021	Other Income	30,633	5.6%	Avg Payment Days
Total Equity	-2,455,838	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,337,830	Net Profit or Loss	(338,279)	-61.4%	Return on Equity
					13.8%

235498 BOULEVARD TEMPLE CARE CENTER, LLC		Proprietary - Corporation			
BOULEVARD TEMPLE CARE CENTER, LLC		12/31/2022 365 Days Settled			
DETROIT, MI 48208		CR Beds 124 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay	
				93.2	
Current Assets	1,902,893	Total Charges	19,805,933	Average Wages	23.34
Fixed Assets	1,578,348	Contract Allowance	7,464,635	37.7%	Skilled Nursing
Other Assets	11,695	Operating Revenue	12,341,298	62.3%	Ancillary Service
Total Assets	3,492,936	Operating Expense	13,499,382	109.4%	Current Ratio
Current Liabilities	2,473,393	Operating Margin	-1,158,084	-9.4%	Days to Collect
Long Term Liabilities	-2,978,649	Other Income	1,336,323	10.8%	Avg Payment Days
Total Equity	3,998,192	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,492,936	Net Profit or Loss	178,239	1.4%	Return on Equity
					4.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235245 BRITTANY MANOR				Proprietary - Corporation	
BRITTANY MANOR		12/31/2022 365 Days Settled			
MIDLAND, MI 48642		CR Beds 150 POS Beds 0			
MIDLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		55.7%	
Balance Sheet		Income Statement		Length of Stay	
				85.2	
Current Assets	1,772,090	Total Charges	20,294,724	Average Wages	
				22.33	
Fixed Assets	510,268	Contract Allowance	8,520,292	42.0%	Skilled Nursing
					70.3%
Other Assets	6,774	Operating Revenue	11,774,432	58.0%	Ancillary Service
					25.0%
Total Assets	2,289,132	Operating Expense	13,652,798	116.0%	Current Ratio
					0.4
Current Liabilities	4,591,121	Operating Margin	-1,878,366	-16.0%	Days to Collect
					82.3
Long Term Liabilities	-985,091	Other Income	689,835	5.9%	Avg Payment Days
					11.1
Total Equity	-1,316,898	Other Expense	0	0.0%	Depreciation Rate
					177.1%
Total Liab. and Equity	2,289,132	Net Profit or Loss	(1,188,531)	-10.1%	Return on Equity
					90.3%
235434 BRONSON COMMONS				Nonprofit - Other	
BRONSON COMMONS		12/31/2022 365 Days Settled			
MATTAWAN, MI 49071		CR Beds 100 POS Beds 0			
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.4%	
Balance Sheet		Income Statement		Length of Stay	
				44.9	
Current Assets	2,144,020	Total Charges	13,358,723	Average Wages	
				31.52	
Fixed Assets	13,912,034	Contract Allowance	3,128,614	23.4%	Skilled Nursing
					98.7%
Other Assets	187,406	Operating Revenue	10,230,109	76.6%	Ancillary Service
					1.3%
Total Assets	16,243,460	Operating Expense	15,991,695	156.3%	Current Ratio
					7.0
Current Liabilities	305,686	Operating Margin	-5,761,586	-56.3%	Days to Collect
					72.4
Long Term Liabilities	15,510,595	Other Income	4,831,392	47.2%	Avg Payment Days
					6.8
Total Equity	427,179	Other Expense	0	0.0%	Depreciation Rate
					6.1%
Total Liab. and Equity	16,243,460	Net Profit or Loss	(1,020,194)	-10.0%	Return on Equity
					-238.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235236 BURCHAM HILLS RETIREMENT CTR				Nonprofit - Other	
BURCHAM HILLS RETIREMENT CTR		6/30/2022 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 426 POS Beds 0			
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		55.7%	
Balance Sheet		Income Statement		Length of Stay 153.5	
Current Assets	13,883,059	Total Charges	25,958,131	Average Wages 25.90	
Fixed Assets	41,584,536	Contract Allowance	3,579,514	13.8%	Skilled Nursing 44.2%
Other Assets	2,536,393	Operating Revenue	22,378,617	86.2%	Ancillary Service 13.2%
Total Assets	58,003,988	Operating Expense	29,590,013	132.2%	Current Ratio 1.0
Current Liabilities	14,232,719	Operating Margin	-7,211,396	-32.2%	Days to Collect 117.6
Long Term Liabilities	31,797,427	Other Income	9,709,750	43.4%	Avg Payment Days 29.0
Total Equity	11,973,842	Other Expense	0	0.0%	Depreciation Rate 7.0%
Total Liab. and Equity	58,003,988	Net Profit or Loss	2,498,354	11.2%	Return on Equity 20.9%

235237 CALHOUN COUNTY MEDICAL CARE FACILITY				Government - County	
CALHOUN COUNTY MEDICAL CARE FACILITY		12/31/2022 365 Days Settled			
BATTLE CREEK, MI 49014		CR Beds 120 POS Beds 0			
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.9%	
Balance Sheet		Income Statement		Length of Stay 376.5	
Current Assets	6,648,441	Total Charges	12,365,824	Average Wages 28.25	
Fixed Assets	11,530,666	Contract Allowance	1,193,186	9.6%	Skilled Nursing 89.7%
Other Assets	3,598,315	Operating Revenue	11,172,638	90.4%	Ancillary Service 10.3%
Total Assets	21,777,422	Operating Expense	14,750,903	132.0%	Current Ratio 2.5
Current Liabilities	2,635,092	Operating Margin	-3,578,265	-32.0%	Days to Collect 146.2
Long Term Liabilities	1,961,288	Other Income	4,284,526	38.3%	Avg Payment Days 17.5
Total Equity	17,181,042	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	21,777,422	Net Profit or Loss	706,261	6.3%	Return on Equity 4.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235031 CANAL VIEW - HOUGHTON COUNTY				Government - County	
CANAL VIEW - HOUGHTON COUNTY		9/30/2022 365 Days Settled			
HANCOCK, MI 49930		CR Beds 197 POS Beds 0			
HOUGHTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.9%	
Balance Sheet		Income Statement		Length of Stay	
				351.2	
Current Assets	25,040,942	Total Charges	20,919,549	Average Wages	
				23.16	
Fixed Assets	12,016,469	Contract Allowance	1,829,437	8.7%	
				Skilled Nursing	
Other Assets	2,076,464	Operating Revenue	19,090,112	91.3%	
				Ancillary Service	
Total Assets	39,133,875	Operating Expense	23,622,321	123.7%	
				Current Ratio	
Current Liabilities	3,066,651	Operating Margin	-4,532,209	-23.7%	
				Days to Collect	
Long Term Liabilities	2,368,434	Other Income	8,879,850	46.5%	
				Avg Payment Days	
Total Equity	33,698,790	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	39,133,875	Net Profit or Loss	4,347,641	22.8%	
				Return on Equity	
				12.9%	

235555 CANTERBURY ON THE LAKE				Nonprofit - Church	
CANTERBURY ON THE LAKE		6/30/2022 365 Days Settled			
WATERFORD, MI 48329		CR Beds 128 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.8%	
Balance Sheet		Income Statement		Length of Stay	
				77.9	
Current Assets	7,278,447	Total Charges	22,769,821	Average Wages	
				24.14	
Fixed Assets	17,971,629	Contract Allowance	3,859,595	17.0%	
				Skilled Nursing	
Other Assets	5,872,404	Operating Revenue	18,910,226	83.0%	
				Ancillary Service	
Total Assets	31,122,480	Operating Expense	23,863,336	126.2%	
				Current Ratio	
Current Liabilities	4,560,061	Operating Margin	-4,953,110	-26.2%	
				Days to Collect	
Long Term Liabilities	33,772,268	Other Income	3,438,415	18.2%	
				Avg Payment Days	
Total Equity	-7,209,849	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	31,122,480	Net Profit or Loss	(1,514,695)	-8.0%	
				Return on Equity	
				21.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235615 CARETEL INNS OF BRIGHTON		Proprietary - Corporation	
CARETEL INNS OF BRIGHTON		12/31/2022 365 Days Settled	
BRIGHTON, MI 48116		CR Beds 136 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.2%
Balance Sheet		Income Statement	
Current Assets	1,941,166	Total Charges	15,372,160
Fixed Assets	287,784	Contract Allowance	2,997,386
Other Assets	2,532,513	Operating Revenue	12,374,774
Total Assets	4,761,463	Operating Expense	11,935,710
Current Liabilities	1,577,967	Operating Margin	439,064
Long Term Liabilities	0	Other Income	895,872
Total Equity	3,183,496	Other Expense	0
Total Liab. and Equity	4,761,463	Net Profit or Loss	1,334,936
		19.5%	Skilled Nursing 54.5%
		80.5%	Ancillary Service 19.4%
		96.5%	Current Ratio 1.2
		3.5%	Days to Collect 40.2
		7.2%	Avg Payment Days 47.5
		0.0%	Depreciation Rate 351.0%
		10.8%	Return on Equity 41.9%

235646 CARETEL INNS OF LINDEN		Proprietary - Partnership	
CARETEL INNS OF LINDEN		12/31/2022 365 Days Settled	
LINDEN, MI 48451		CR Beds 160 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.4%
Balance Sheet		Income Statement	
Current Assets	2,045,193	Total Charges	12,537,517
Fixed Assets	20,236,725	Contract Allowance	1,850,490
Other Assets	759,104	Operating Revenue	10,687,027
Total Assets	23,041,022	Operating Expense	13,027,964
Current Liabilities	2,414,650	Operating Margin	-2,340,937
Long Term Liabilities	21,167,826	Other Income	2,409,522
Total Equity	-541,454	Other Expense	0
Total Liab. and Equity	23,041,022	Net Profit or Loss	68,585
		14.8%	Skilled Nursing 56.5%
		85.2%	Ancillary Service 16.9%
		121.9%	Current Ratio 0.8
		-21.9%	Days to Collect 32.3
		22.5%	Avg Payment Days 42.0
		0.0%	Depreciation Rate 14.0%
		0.6%	Return on Equity -12.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235635 CARETEL INNS OF TRI-CITIES		Proprietary - Corporation	
CARETEL INNS OF TRI-CITIES		12/31/2022 365 Days Settled	
BAY CITY, MI 48706		CR Beds 100 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.2%
Balance Sheet		Income Statement	Length of Stay 98.3
Current Assets	2,492,359	Total Charges	10,212,899
Fixed Assets	5,270,350	Contract Allowance	1,899,760
Other Assets	565,366	Operating Revenue	8,313,139
Total Assets	8,328,075	Operating Expense	8,653,962
Current Liabilities	2,036,458	Operating Margin	-340,823
Long Term Liabilities	5,474,007	Other Income	89,452
Total Equity	817,610	Other Expense	0
Total Liab. and Equity	8,328,075	Net Profit or Loss	(251,371)
		18.6%	Skilled Nursing 62.5%
		81.4%	Ancillary Service 20.2%
		104.1%	Current Ratio 1.2
		-4.1%	Days to Collect 70.9
		1.1%	Avg Payment Days 57.4
		0.0%	Depreciation Rate 18.0%
		-3.0%	Return on Equity -30.7%

235599 CARRIAGE HOUSE NURSING AND REHAB		Proprietary - Corporation	
CARRIAGE HOUSE NURSING AND REHAB		12/31/2022 365 Days Settled	
BAY CITY, MI 48706		CR Beds 120 POS Beds 0	
BAY		Key Performance Ind.	
NGS (WI)		Occupancy Rate	70.2%
Balance Sheet		Income Statement	Length of Stay 132.5
Current Assets	6,878,338	Total Charges	18,920,565
Fixed Assets	257,160	Contract Allowance	8,604,141
Other Assets	0	Operating Revenue	10,316,424
Total Assets	7,135,498	Operating Expense	11,418,839
Current Liabilities	5,473,294	Operating Margin	-1,102,415
Long Term Liabilities	0	Other Income	609,011
Total Equity	1,662,204	Other Expense	0
Total Liab. and Equity	7,135,498	Net Profit or Loss	(493,404)
		45.5%	Skilled Nursing 75.0%
		54.5%	Ancillary Service 25.0%
		110.7%	Current Ratio 1.3
		-10.7%	Days to Collect 82.5
		5.9%	Avg Payment Days 16.2
		0.0%	Depreciation Rate 682.9%
		-4.8%	Return on Equity -29.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235352 CASS COUNTY MEDICAL CARE FACIL				Government - County	
CASS COUNTY MEDICAL CARE FACIL		9/30/2022 365 Days Settled			
CASSOPOLIS, MI 49031		CR Beds 80 POS Beds 0			
CASS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.7%	
		Length of Stay		153.1	
		Average Wages		32.61	
		Skilled Nursing		75.4%	
		Ancillary Service		24.6%	
		Current Ratio		4.3	
		Days to Collect		106.0	
		Avg Payment Days		36.9	
		Depreciation Rate		1.8%	
		Return on Equity		7.8%	
Balance Sheet					
Current Assets		6,293,314			
Fixed Assets		820,148			
Other Assets		382,727			
Total Assets		7,496,189			
Current Liabilities		1,472,083			
Long Term Liabilities		0			
Total Equity		6,024,106			
Total Liab. and Equity		7,496,189			
Income Statement					
Total Charges		12,614,133			
Contract Allowance		2,704,471		21.4%	
Operating Revenue		9,909,662		78.6%	
Operating Expense		11,570,450		116.8%	
Operating Margin		-1,660,788		-16.8%	
Other Income		2,133,517		21.5%	
Other Expense		0		0.0%	
Net Profit or Loss		472,729		4.8%	
235361 CHALET OF NILES, LLC					
Proprietary - Corporation					
CHALET OF NILES, LLC		12/31/2022 365 Days Settled			
NILES, MI 49120		CR Beds 100 POS Beds 0			
BERRIEN		Key Performance Ind.			
Novitas MD		Occupancy Rate		41.1%	
		Length of Stay		205.4	
		Average Wages		25.18	
		Skilled Nursing		81.8%	
		Ancillary Service		18.2%	
		Current Ratio		1.4	
		Days to Collect		182.3	
		Avg Payment Days		73.2	
		Depreciation Rate		101.3%	
		Return on Equity		-178.0%	
Balance Sheet					
Current Assets		1,509,843			
Fixed Assets		363,400			
Other Assets		0			
Total Assets		1,873,243			
Current Liabilities		1,084,449			
Long Term Liabilities		0			
Total Equity		788,794			
Total Liab. and Equity		1,873,243			
Income Statement					
Total Charges		3,934,768			
Contract Allowance		695,118		17.7%	
Operating Revenue		3,239,650		82.3%	
Operating Expense		5,427,472		167.5%	
Operating Margin		-2,187,822		-67.5%	
Other Income		783,910		24.2%	
Other Expense		0		0.0%	
Net Profit or Loss		(1,403,912)		-43.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235021 CHELSEA RETIREMENT COMMUNITY				Nonprofit - Church	
CHELSEA RETIREMENT COMMUNITY		6/30/2022 365 Days Settled			
CHELSEA, MI 48118		CR Beds 257 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.0%	
		Length of Stay		139.3	
		Average Wages		26.86	
		Skilled Nursing		52.6%	
		Ancillary Service		7.4%	
		Current Ratio		1.4	
		Days to Collect		438.7	
		Avg Payment Days		8.5	
		Depreciation Rate		3.7%	
		Return on Equity		-25.4%	
Balance Sheet		Income Statement			
Current Assets	97,386,442	Total Charges	21,923,814		
Fixed Assets	67,633,729	Contract Allowance	-8,813,672	-40.2%	
Other Assets	1,733,487	Operating Revenue	30,737,486	140.2%	
Total Assets	166,753,658	Operating Expense	37,166,784	120.9%	
Current Liabilities	70,210,386	Operating Margin	-6,429,298	-20.9%	
Long Term Liabilities	27,141,000	Other Income	-11,200,906	-36.4%	
Total Equity	69,402,272	Other Expense	0	0.0%	
Total Liab. and Equity	166,753,658	Net Profit or Loss	(17,630,204)	-57.4%	
<hr/>					
235228 CHERRY HILL FOR NURSING AND REHABILITATION				Proprietary - Partnership	
CHERRY HILL FOR NURSING AND REHABILITATION		12/31/2022 365 Days Settled			
WESTLAND, MI 48185		CR Beds 127 POS Beds 0			
WAYNE		Key Performance Ind.			
NOVITAS		Occupancy Rate		73.8%	
		Length of Stay		185.0	
		Average Wages		27.96	
		Skilled Nursing		81.2%	
		Ancillary Service		18.8%	
		Current Ratio		2.0	
		Days to Collect		78.2	
		Avg Payment Days		45.5	
		Depreciation Rate		19.8%	
		Return on Equity		-99.8%	
Balance Sheet		Income Statement			
Current Assets	2,847,478	Total Charges	15,430,514		
Fixed Assets	2,277,156	Contract Allowance	4,821,345	31.2%	
Other Assets	0	Operating Revenue	10,609,169	68.8%	
Total Assets	5,124,634	Operating Expense	9,609,046	90.6%	
Current Liabilities	1,436,481	Operating Margin	1,000,123	9.4%	
Long Term Liabilities	5,578,766	Other Income	886,221	8.4%	
Total Equity	-1,890,613	Other Expense	0	0.0%	
Total Liab. and Equity	5,124,634	Net Profit or Loss	1,886,344	17.8%	

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235641 CHESANING NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
CHESANING NURSING AND REHABILITATION CENTER		12/31/2022 365 Days Settled			
CHESANING, MI 48616		CR Beds 39 POS Beds 0			
SAGINAW		Key Performance Ind.			
WPS MI		Occupancy Rate		88.1%	
Balance Sheet		Income Statement		Length of Stay 67.1	
Current Assets	3,241,870	Total Charges	7,004,797	Average Wages	24.94
Fixed Assets	69,268	Contract Allowance	3,053,630	43.6%	Skilled Nursing 91.9%
Other Assets	0	Operating Revenue	3,951,167	56.4%	Ancillary Service 8.1%
Total Assets	<u>3,311,138</u>	Operating Expense	4,824,994	122.1%	Current Ratio 1.5
Current Liabilities	2,100,636	Operating Margin	-873,827	-22.1%	Days to Collect 75.5
Long Term Liabilities	-1,181,050	Other Income	1,147,260	29.0%	Avg Payment Days 124.0
Total Equity	2,391,552	Other Expense	0	0.0%	Depreciation Rate 212.9%
Total Liab. and Equity	<u>3,311,138</u>	Net Profit or Loss	<u>273,433</u>	6.9%	Return on Equity 11.4%
235656 CHRISTIAN CARE NURSING CENTER				Nonprofit - Church	
CHRISTIAN CARE NURSING CENTER		12/31/2022 365 Days Settled			
MUSKEGON, MI 49442		CR Beds 49 POS Beds 0			
MUSKEGON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		48.9%	
Balance Sheet		Income Statement		Length of Stay 380.0	
Current Assets	1,637,073	Total Charges	3,094,887	Average Wages	23.70
Fixed Assets	2,888,842	Contract Allowance	728,311	23.5%	Skilled Nursing 91.4%
Other Assets	0	Operating Revenue	2,366,576	76.5%	Ancillary Service 8.6%
Total Assets	<u>4,525,915</u>	Operating Expense	4,290,275	181.3%	Current Ratio 0.5
Current Liabilities	3,475,401	Operating Margin	-1,923,699	-81.3%	Days to Collect 241.5
Long Term Liabilities	1,604	Other Income	2,611,010	110.3%	Avg Payment Days 30.1
Total Equity	1,048,910	Other Expense	0	0.0%	Depreciation Rate 7.6%
Total Liab. and Equity	<u>4,525,915</u>	Net Profit or Loss	<u>687,311</u>	29.0%	Return on Equity 65.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235244 CHRISTIAN PARK HEALTH CARE CENTER				Proprietary - Corporation	
CHRISTIAN PARK HEALTH CARE CENTER 12/31/2022 365 Days Settled					
ESCANABA, MI 49829				CR Beds 99 POS Beds 0	
DELTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 73.9%	
Balance Sheet		Income Statement		Length of Stay 170.0	
Current Assets	1,535,299	Total Charges	13,218,558	Average Wages 22.64	
Fixed Assets	364,678	Contract Allowance	5,274,697	39.9%	Skilled Nursing 83.0%
Other Assets	2,995	Operating Revenue	7,943,861	60.1%	Ancillary Service 16.7%
Total Assets	<u>1,902,972</u>	Operating Expense	8,510,441	107.1%	Current Ratio 0.7
Current Liabilities	2,235,396	Operating Margin	-566,580	-7.1%	Days to Collect 75.4
Long Term Liabilities	-5,618,313	Other Income	404,639	5.1%	Avg Payment Days 29.9
Total Equity	5,285,889	Other Expense	0	0.0%	Depreciation Rate 105.4%
Total Liab. and Equity	<u>1,902,972</u>	Net Profit or Loss	<u>(161,941)</u>	-2.0%	Return on Equity -3.1%
<hr/>					
235179 CHRISTIAN PARK VILLAGE				Proprietary - Corporation	
CHRISTIAN PARK VILLAGE 12/31/2022 365 Days Settled					
ESCANABA, MI 49829				CR Beds 59 POS Beds 0	
DELTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 80.8%	
Balance Sheet		Income Statement		Length of Stay 106.8	
Current Assets	548,813	Total Charges	10,604,462	Average Wages 23.56	
Fixed Assets	301,034	Contract Allowance	4,825,840	45.5%	Skilled Nursing 76.0%
Other Assets	2,498	Operating Revenue	5,778,622	54.5%	Ancillary Service 23.8%
Total Assets	<u>852,345</u>	Operating Expense	6,089,119	105.4%	Current Ratio 0.4
Current Liabilities	1,532,657	Operating Margin	-310,497	-5.4%	Days to Collect 58.8
Long Term Liabilities	-1,886,477	Other Income	398,740	6.9%	Avg Payment Days 34.8
Total Equity	1,206,165	Other Expense	0	0.0%	Depreciation Rate 121.0%
Total Liab. and Equity	<u>852,345</u>	Net Profit or Loss	<u>88,243</u>	1.5%	Return on Equity 7.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235619 CHURCH OF CHRIST CARE CENTER				Proprietary - Corporation			
CHURCH OF CHRIST CARE CENTER		12/31/2022 365 Days Settled					
CLINTON TOWNSHIP, MI 48035		CR Beds 120 POS Beds 0					
MACOMB		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.4%			
Balance Sheet		Income Statement		Length of Stay		110.5	
				Average Wages		29.54	
Current Assets	7,473,415	Total Charges	11,358,834	10.9%	Skilled Nursing		83.0%
Fixed Assets	4,412,255	Contract Allowance	1,232,467	89.1%	Ancillary Service		17.0%
Other Assets	36,495	Operating Revenue	10,126,367	120.5%	Current Ratio		1.3
Total Assets	11,922,165	Operating Expense	12,198,661	-20.5%	Days to Collect		219.6
Current Liabilities	5,623,590	Operating Margin	-2,072,294	28.7%	Avg Payment Days		105.1
Long Term Liabilities	0	Other Income	2,909,091	0.0%	Depreciation Rate		4.3%
Total Equity	6,298,575	Other Expense	0	8.3%	Return on Equity		13.3%
Total Liab. and Equity	11,922,165	Net Profit or Loss	836,797				
235401 CLARK RETIREMENT COMMUNITY				Nonprofit - Church			
CLARK RETIREMENT COMMUNITY		4/30/2022 365 Days Settled					
GRAND RAPIDS, MI 49506		12/31/2022 245 Days Settled		CR Beds 387 POS Beds 0			
KENT		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.4%			
Balance Sheet		Income Statement		Length of Stay		1,777.4	
				Average Wages		27.84	
Current Assets	25,083,841	Total Charges	18,604,805	6.9%	Skilled Nursing		27.7%
Fixed Assets	66,975,312	Contract Allowance	1,290,372	93.1%	Ancillary Service		0.2%
Other Assets	5,160,793	Operating Revenue	17,314,433	151.2%	Current Ratio		5.2
Total Assets	97,219,946	Operating Expense	26,179,864	-51.2%	Days to Collect		102.1
Current Liabilities	4,868,659	Operating Margin	-8,865,431	24.8%	Avg Payment Days		32.3
Long Term Liabilities	86,228,091	Other Income	4,296,032	0.0%	Depreciation Rate		2.2%
Total Equity	6,123,196	Other Expense	0	-26.4%	Return on Equity		-74.6%
Total Liab. and Equity	97,219,946	Net Profit or Loss	(4,569,399)				

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235401 CLARK RETIREMENT COMMUNITY				Nonprofit - Other	
CLARK RETIREMENT COMMUNITY		4/30/2022 365 Days Settled			
GRAND RAPIDS, MI 49506		12/31/2022 245 Days Settled		CR Beds 387 POS Beds 0	
KENT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.7%	
Balance Sheet		Income Statement		Length of Stay 1,622.6	
Current Assets	11,604,195	Total Charges	12,390,033	Average Wages	27.84
Fixed Assets	85,491,249	Contract Allowance	538,848	4.3% Skilled Nursing	25.8%
Other Assets	0	Operating Revenue	11,851,185	95.7% Ancillary Service	0.5%
Total Assets	97,095,444	Operating Expense	18,738,107	158.1% Current Ratio	1.4
Current Liabilities	8,148,042	Operating Margin	-6,886,922	-58.1% Days to Collect	196.3
Long Term Liabilities	84,112,199	Other Income	13,370,024	112.8% Avg Payment Days	176.4
Total Equity	4,835,203	Other Expense	0	0.0% Depreciation Rate	5.5%
Total Liab. and Equity	97,095,444	Net Profit or Loss	6,483,102	54.7% Return on Equity	134.1%
235281 CLEARSTREAM REHABILITATION AND NURSING CENTER				Proprietary - Corporation	
CLEARSTREAM REHABILITATION AND NURSING CENTER		12/31/2022 365 Days Settled			
HASTINGS, MI 49058				CR Beds 106 POS Beds 0	
BARRY		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		63.7%	
Balance Sheet		Income Statement		Length of Stay 208.8	
Current Assets	1,511,073	Total Charges	7,454,584	Average Wages	26.44
Fixed Assets	371,329	Contract Allowance	156,759	2.1% Skilled Nursing	94.0%
Other Assets	-756,848	Operating Revenue	7,297,825	97.9% Ancillary Service	6.0%
Total Assets	1,125,554	Operating Expense	8,053,947	110.4% Current Ratio	0.9
Current Liabilities	1,728,084	Operating Margin	-756,122	-10.4% Days to Collect	60.2
Long Term Liabilities	-10,986	Other Income	544,478	7.5% Avg Payment Days	60.3
Total Equity	-591,544	Other Expense	0	0.0% Depreciation Rate	178.5%
Total Liab. and Equity	1,125,554	Net Profit or Loss	(211,644)	-2.9% Return on Equity	35.8%

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235614 COVENANT VILLAGE OF THE GREAT LAKES				Nonprofit - Other	
COVENANT VILLAGE OF THE GREAT LAKES		9/30/2022 365 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 37 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 81.7%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	479,114	Total Charges	4,637,708	Average Wages 28.46	
Fixed Assets	2,988,381	Contract Allowance	0	0.0% Skilled Nursing 91.8%	
Other Assets	0	Operating Revenue	4,637,708	100.0% Ancillary Service 8.2%	
Total Assets	<u>3,467,495</u>	Operating Expense	5,629,236	121.4% Current Ratio 20.5	
Current Liabilities	23,375	Operating Margin	-991,528	-21.4% Days to Collect 37.2	
Long Term Liabilities	7,188,832	Other Income	448,168	9.7% Avg Payment Days 1.5	
Total Equity	<u>-3,744,712</u>	Other Expense	0	0.0% Depreciation Rate 9.4%	
Total Liab. and Equity	<u>3,467,495</u>	Net Profit or Loss	<u>(543,360)</u>	-11.7% Return on Equity 14.5%	
235605 COVENTRY HOUSE INN				Proprietary - Other	
COVENTRY HOUSE INN		12/31/2022 365 Days Settled			
ST JOSEPH, MI 49085				CR Beds 132 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 81.5%	
Balance Sheet		Income Statement		Length of Stay 112.5	
Current Assets	1,376,108	Total Charges	10,385,287	Average Wages 28.98	
Fixed Assets	616,013	Contract Allowance	1,334,233	12.8% Skilled Nursing 42.8%	
Other Assets	2,648,403	Operating Revenue	9,051,054	87.2% Ancillary Service 11.7%	
Total Assets	<u>4,640,524</u>	Operating Expense	9,254,530	102.2% Current Ratio 1.5	
Current Liabilities	918,362	Operating Margin	-203,476	-2.2% Days to Collect 38.8	
Long Term Liabilities	0	Other Income	835,171	9.2% Avg Payment Days 35.9	
Total Equity	<u>3,722,162</u>	Other Expense	0	0.0% Depreciation Rate 126.4%	
Total Liab. and Equity	<u>4,640,524</u>	Net Profit or Loss	<u>631,695</u>	7.0% Return on Equity 17.0%	

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235256 DIMONDALE NURSING CARE CENTER				Proprietary - Corporation	
DIMONDALE NURSING CARE CENTER				12/31/2022 365 Days Settled	
DIMONDALE, MI 48821				CR Beds 150 POS Beds 0	
EATON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.1%
Balance Sheet		Income Statement		Length of Stay	106.3
Current Assets	-8,857,161	Total Charges	20,044,304	Average Wages	26.20
Fixed Assets	980,929	Contract Allowance	5,542,373	27.7%	Skilled Nursing 87.1%
Other Assets	0	Operating Revenue	14,501,931	72.3%	Ancillary Service 12.9%
Total Assets	-7,876,232	Operating Expense	16,115,037	111.1%	Current Ratio (10.3)
Current Liabilities	862,824	Operating Margin	-1,613,106	-11.1%	Days to Collect 34.0
Long Term Liabilities	0	Other Income	469,846	3.2%	Avg Payment Days 22.8
Total Equity	-8,739,056	Other Expense	0	0.0%	Depreciation Rate 17.7%
Total Liab. and Equity	-7,876,232	Net Profit or Loss	(1,143,260)	-7.9%	Return on Equity 13.1%
235724 DJ JACOBETTI HOME FOR VETERANS				Nonprofit - Church	
DJ JACOBETTI HOME FOR VETERANS				9/30/2022 365 Days Settled	
MARQUETTE, MI 49855				CR Beds 186 POS Beds 0	
MARQUETTE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.0%
Balance Sheet		Income Statement		Length of Stay	578.6
Current Assets	0	Total Charges	15,718,270	Average Wages	28.46
Fixed Assets	49,601	Contract Allowance	10,812,185	68.8%	Skilled Nursing 99.9%
Other Assets	3,044,169	Operating Revenue	4,906,085	31.2%	Ancillary Service 0.1%
Total Assets	3,093,770	Operating Expense	22,172,370	451.9%	Current Ratio
Current Liabilities	0	Operating Margin	-17,266,285	-351.9%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	20,360,055	415.0%	Avg Payment Days 0.0
Total Equity	3,093,770	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,093,770	Net Profit or Loss	3,093,770	63.1%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235447 DOUGLAS COVE HEALTH AND REHABILITATION				Proprietary - Corporation	
DOUGLAS COVE HEALTH AND REHABILITATION		12/31/2022 275 Days Settled			
DOUGLAS, MI 49406		3/31/2022 90 Days Settled		CR Beds 79 POS Beds 0	
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.6%	
Balance Sheet		Income Statement		Length of Stay	
				236.9	
Current Assets	959,396	Total Charges	1,341,987	Average Wages	20.68
Fixed Assets	154,782	Contract Allowance	72,583	5.4% Skilled Nursing	90.5%
Other Assets	4,709	Operating Revenue	1,269,404	94.6% Ancillary Service	9.5%
Total Assets	1,118,887	Operating Expense	1,219,784	96.1% Current Ratio	2.5
Current Liabilities	386,887	Operating Margin	49,620	3.9% Days to Collect	290.8
Long Term Liabilities	90,158	Other Income	134,666	10.6% Avg Payment Days	89.4
Total Equity	641,842	Other Expense	0	0.0% Depreciation Rate	52.2%
Total Liab. and Equity	1,118,887	Net Profit or Loss	184,286	14.5% Return on Equity	28.7%

235447 DOUGLAS COVE HEALTH AND REHABILITATION				Proprietary - Corporation	
DOUGLAS COVE HEALTH AND REHABILITATION		12/31/2022 275 Days Settled			
DOUGLAS, MI 49406		3/31/2022 90 Days Settled		CR Beds 79 POS Beds 0	
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.6%	
Balance Sheet		Income Statement		Length of Stay	
				110.0	
Current Assets	958,306	Total Charges	3,869,404	Average Wages	20.68
Fixed Assets	211,564	Contract Allowance	168,419	4.4% Skilled Nursing	90.2%
Other Assets	4,709	Operating Revenue	3,700,985	95.6% Ancillary Service	9.8%
Total Assets	1,174,579	Operating Expense	3,791,997	102.5% Current Ratio	2.5
Current Liabilities	382,938	Operating Margin	-91,012	-2.5% Days to Collect	91.2
Long Term Liabilities	107,134	Other Income	133,675	3.6% Avg Payment Days	48.7
Total Equity	684,507	Other Expense	0	0.0% Depreciation Rate	108.4%
Total Liab. and Equity	1,174,579	Net Profit or Loss	42,663	1.2% Return on Equity	6.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235123 DURAND SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
DURAND SENIOR CARE AND REHAB CENTER, L L C		12/31/2022 365 Days Settled	
DURAND, MI 48429		CR Beds 141 POS Beds 0	
SHIAWASSEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.0%
Balance Sheet		Income Statement	
Current Assets	2,012,847	Total Charges	16,438,306
Fixed Assets	496,421	Contract Allowance	4,758,000
Other Assets	0	Operating Revenue	11,680,306
Total Assets	2,509,268	Operating Expense	12,284,736
Current Liabilities	779,200	Operating Margin	-604,430
Long Term Liabilities	0	Other Income	514,377
Total Equity	1,730,068	Other Expense	0
Total Liab. and Equity	2,509,268	Net Profit or Loss	(90,053)
		28.9%	71.1%
		105.2%	-5.2%
		4.4%	0.0%
		-0.8%	-0.8%
			85.7%
			14.3%
			2.6
			30.5
			19.8
			30.8%
			-5.2%

235554 EASTWOOD NURSING CENTER		Proprietary - Corporation	
EASTWOOD NURSING CENTER		12/31/2022 365 Days Settled	
NEGAUNEE, MI 49866		CR Beds 100 POS Beds 0	
MARQUETTE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	78.8%
Balance Sheet		Income Statement	
Current Assets	5,700,496	Total Charges	12,315,898
Fixed Assets	1,357,997	Contract Allowance	2,654,619
Other Assets	29,780	Operating Revenue	9,661,279
Total Assets	7,088,273	Operating Expense	10,667,070
Current Liabilities	1,225,518	Operating Margin	-1,005,791
Long Term Liabilities	2,235,446	Other Income	1,181,548
Total Equity	3,627,309	Other Expense	0
Total Liab. and Equity	7,088,273	Net Profit or Loss	169,573
		21.6%	78.4%
		110.4%	-10.4%
		12.2%	0.0%
		1.8%	4.7%
			90.5%
			9.5%
			4.7
			42.7
			30.6
			7.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235027 EATON COUNTY MEDICAL CARE FACI				Government - County	
EATON COUNTY MEDICAL CARE FACI				9/30/2022 365 Days Settled	
CHARLOTTE, MI 48813				CR Beds 142 POS Beds 0	
EATON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.4%
Balance Sheet				Income Statement	
				Length of Stay	113.4
Current Assets	4,979,260	Total Charges	19,195,912	Average Wages	27.58
Fixed Assets	11,826,123	Contract Allowance	1,834,155	9.6%	Skilled Nursing 85.2%
Other Assets	857,405	Operating Revenue	17,361,757	90.4%	Ancillary Service 14.8%
Total Assets	17,662,788	Operating Expense	21,137,008	121.7%	Current Ratio 1.7
Current Liabilities	3,017,481	Operating Margin	-3,775,251	-21.7%	Days to Collect 120.2
Long Term Liabilities	1,650,000	Other Income	2,571,530	14.8%	Avg Payment Days 31.4
Total Equity	12,995,307	Other Expense	0	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	17,662,788	Net Profit or Loss	(1,203,721)	-6.9%	Return on Equity -9.3%
235354 EDGEWOOD HEALTH AND REHABILITATION				Proprietary - Corporation	
EDGEWOOD HEALTH AND REHABILITATION				12/31/2022 275 Days Settled	
THREE RIVERS, MI 49093				3/31/2022 90 Days Settled	
SAINT JOSEPH				CR Beds 87 POS Beds 0	
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
				Occupancy Rate	64.2%
Balance Sheet				Income Statement	
				Length of Stay	125.7
Current Assets	349,832	Total Charges	1,533,268	Average Wages	17.01
Fixed Assets	149,237	Contract Allowance	90,485	5.9%	Skilled Nursing 88.5%
Other Assets	0	Operating Revenue	1,442,783	94.1%	Ancillary Service 11.5%
Total Assets	499,069	Operating Expense	1,590,357	110.2%	Current Ratio 0.7
Current Liabilities	505,086	Operating Margin	-147,574	-10.2%	Days to Collect 66.5
Long Term Liabilities	524,547	Other Income	267,778	18.6%	Avg Payment Days 162.0
Total Equity	-530,564	Other Expense	0	0.0%	Depreciation Rate 85.8%
Total Liab. and Equity	499,069	Net Profit or Loss	120,204	8.3%	Return on Equity -22.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235354 EDGEWOOD HEALTH AND REHABILITATION				Proprietary - Corporation	
EDGEWOOD HEALTH AND REHABILITATION		12/31/2022 275 Days Settled			
THREE RIVERS, MI 49093		3/31/2022 90 Days Settled		CR Beds 87 POS Beds 0	
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		43.5%	
Balance Sheet		Income Statement		Length of Stay	
				157.0	
Current Assets	70,816	Total Charges	4,222,115	Average Wages	17.01
Fixed Assets	168,056	Contract Allowance	231,588	5.5%	Skilled Nursing
Other Assets	0	Operating Revenue	3,990,527	94.5%	Ancillary Service
Total Assets	238,872	Operating Expense	4,564,347	114.4%	Current Ratio
Current Liabilities	640,925	Operating Margin	-573,820	-14.4%	Days to Collect
Long Term Liabilities	589,402	Other Income	112,929	2.8%	Avg Payment Days
Total Equity	-991,455	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	238,872	Net Profit or Loss	(460,891)	-11.5%	Return on Equity
					46.5%
235339 EDISON CHRISTIAN HEALTH CENTER				Nonprofit - Other	
EDISON CHRISTIAN HEALTH CENTER		5/31/2022 365 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 169 POS Beds 0	
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		59.0%	
Balance Sheet		Income Statement		Length of Stay	
				443.8	
Current Assets	16,526,196	Total Charges	12,190,957	Average Wages	25.27
Fixed Assets	3,422,954	Contract Allowance	1,258,334	10.3%	Skilled Nursing
Other Assets	4,015	Operating Revenue	10,932,623	89.7%	Ancillary Service
Total Assets	19,953,165	Operating Expense	14,307,000	130.9%	Current Ratio
Current Liabilities	1,274,938	Operating Margin	-3,374,377	-30.9%	Days to Collect
Long Term Liabilities	0	Other Income	1,653,617	15.1%	Avg Payment Days
Total Equity	18,678,227	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	19,953,165	Net Profit or Loss	(1,720,760)	-15.7%	Return on Equity
					-9.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235264 ELY MANOR				Proprietary - Corporation	
ELY MANOR		12/31/2022 365 Days Settled			
ALLEGAN, MI 49010				CR Beds 101 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 70.2%	
Balance Sheet		Income Statement		Length of Stay 186.3	
Current Assets	1,905,001	Total Charges	11,580,153	Average Wages 18.04	
Fixed Assets	184,448	Contract Allowance	5,050,231	43.6% Skilled Nursing 78.4%	
Other Assets	0	Operating Revenue	6,529,922	56.4% Ancillary Service 21.6%	
Total Assets	<u>2,089,449</u>	Operating Expense	7,915,356	121.2% Current Ratio 0.8	
Current Liabilities	2,497,405	Operating Margin	-1,385,434	-21.2% Days to Collect 77.0	
Long Term Liabilities	1,605,239	Other Income	380,623	5.8% Avg Payment Days 77.0	
Total Equity	<u>-2,013,195</u>	Other Expense	0	0.0% Depreciation Rate 311.0%	
Total Liab. and Equity	<u>2,089,449</u>	Net Profit or Loss	<u>(1,004,811)</u>	-15.4% Return on Equity 49.9%	
235238 EVANGELICAL HOME - SALINE				Nonprofit - Church	
EVANGELICAL HOME - SALINE		4/30/2022 365 Days Settled			
SALINE, MI 48176				CR Beds 215 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 61.2%	
Balance Sheet		Income Statement		Length of Stay 71.2	
Current Assets	5,975,030	Total Charges	26,630,049	Average Wages 24.38	
Fixed Assets	7,704,243	Contract Allowance	8,677,519	32.6% Skilled Nursing 77.8%	
Other Assets	0	Operating Revenue	17,952,530	67.4% Ancillary Service 22.2%	
Total Assets	<u>13,679,273</u>	Operating Expense	22,231,057	123.8% Current Ratio 3.3	
Current Liabilities	1,806,994	Operating Margin	-4,278,527	-23.8% Days to Collect 116.4	
Long Term Liabilities	18,737,939	Other Income	4,628,841	25.8% Avg Payment Days 29.7	
Total Equity	<u>-6,865,660</u>	Other Expense	0	0.0% Depreciation Rate 4.7%	
Total Liab. and Equity	<u>13,679,273</u>	Net Profit or Loss	<u>350,314</u>	2.0% Return on Equity -5.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235582 EVERGREEN HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
EVERGREEN HEALTH AND REHABILITATION CENTER		12/31/2022 365 Days Submitted			
SOUTHFIELD, MI 48076		CR Beds 172 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.3%	
		Length of Stay		45.5	
		Average Wages		27.57	
		7.0% Skilled Nursing		75.9%	
		93.0% Ancillary Service		24.1%	
		105.3% Current Ratio		0.4	
		-5.3% Days to Collect		60.4	
		3.4% Avg Payment Days		166.8	
		0.0% Depreciation Rate		821.8%	
		-2.0% Return on Equity		27.4%	
Balance Sheet		Income Statement			
Current Assets	4,252,417	Total Charges	24,357,553		
Fixed Assets	277,341	Contract Allowance	1,715,973		
Other Assets	5,290,946	Operating Revenue	22,641,580		
Total Assets	9,820,704	Operating Expense	23,846,150		
Current Liabilities	11,415,828	Operating Margin	-1,204,570		
Long Term Liabilities	74,580	Other Income	769,457		
Total Equity	-1,669,704	Other Expense	0		
Total Liab. and Equity	9,820,704	Net Profit or Loss	(457,078)		

235054 EVERGREEN MANOR SENIOR CARE CE				Proprietary - Corporation	
EVERGREEN MANOR SENIOR CARE CE		12/31/2022 365 Days Settled			
BATTLE CREEK, MI 49015		CR Beds 91 POS Beds 0			
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.4%	
		Length of Stay		119.6	
		Average Wages		25.14	
		27.2% Skilled Nursing		84.1%	
		72.8% Ancillary Service		15.9%	
		107.0% Current Ratio		1.8	
		-7.0% Days to Collect		44.6	
		5.4% Avg Payment Days		23.9	
		0.0% Depreciation Rate		34.6%	
		-1.5% Return on Equity		-10.9%	
Balance Sheet		Income Statement			
Current Assets	2,014,952	Total Charges	12,476,838		
Fixed Assets	349,292	Contract Allowance	3,396,192		
Other Assets	0	Operating Revenue	9,080,646		
Total Assets	2,364,244	Operating Expense	9,711,846		
Current Liabilities	1,105,012	Operating Margin	-631,200		
Long Term Liabilities	0	Other Income	493,345		
Total Equity	1,259,232	Other Expense	0		
Total Liab. and Equity	2,364,244	Net Profit or Loss	(137,855)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235445 FAIRLANE SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
FAIRLANE SENIOR CARE AND REHAB CENTER		12/31/2022 365 Days Settled			
DETROIT, MI 48228				CR Beds 195 POS Beds 0	
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 39.5%	
Balance Sheet		Income Statement		Length of Stay 89.5	
Current Assets	-8,198,815	Total Charges	12,810,406	Average Wages 26.69	
Fixed Assets	2,781,824	Contract Allowance	3,972,332	31.0% Skilled Nursing 82.2%	
Other Assets	0	Operating Revenue	8,838,074	69.0% Ancillary Service 17.8%	
Total Assets	-5,416,991	Operating Expense	10,475,276	118.5% Current Ratio (8.0)	
Current Liabilities	1,021,016	Operating Margin	-1,637,202	-18.5% Days to Collect 42.2	
Long Term Liabilities	0	Other Income	415,370	4.7% Avg Payment Days 18.9	
Total Equity	-6,438,007	Other Expense	0	0.0% Depreciation Rate 20.5%	
Total Liab. and Equity	-5,416,991	Net Profit or Loss	(1,221,832)	-13.8% Return on Equity 19.0%	
235013 FAIRVIEW NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
FAIRVIEW NURSING AND REHABILITATION COMMUNITY		12/31/2022 365 Days Settled			
CENTREVILLE, MI 49032				CR Beds 73 POS Beds 0	
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 65.8%	
Balance Sheet		Income Statement		Length of Stay 180.5	
Current Assets	4,811,245	Total Charges	6,675,512	Average Wages 25.74	
Fixed Assets	650,041	Contract Allowance	2,277,507	34.1% Skilled Nursing 85.2%	
Other Assets	47,646	Operating Revenue	4,398,005	65.9% Ancillary Service 14.8%	
Total Assets	5,508,932	Operating Expense	5,403,039	122.9% Current Ratio 1.1	
Current Liabilities	4,255,288	Operating Margin	-1,005,034	-22.9% Days to Collect 487.3	
Long Term Liabilities	0	Other Income	326,968	7.4% Avg Payment Days 262.1	
Total Equity	1,253,644	Other Expense	0	0.0% Depreciation Rate 37.7%	
Total Liab. and Equity	5,508,932	Net Profit or Loss	(678,066)	-15.4% Return on Equity -54.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235359 FAITH HAVEN SENIOR CARE CENTRE		Proprietary - Corporation	
FAITH HAVEN SENIOR CARE CENTRE		12/31/2022 365 Days Settled	
JACKSON, MI 49201		CR Beds 83 POS Beds 0	
JACKSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 81.9%	
Balance Sheet		Income Statement	
Current Assets	-619,444	Total Charges	11,696,777
Fixed Assets	420,408	Contract Allowance	3,489,128
Other Assets	0	Operating Revenue	8,207,649
Total Assets	<u>-199,036</u>	Operating Expense	8,007,391
Current Liabilities	510,027	Operating Margin	200,258
Long Term Liabilities	0	Other Income	278,316
Total Equity	<u>-709,063</u>	Other Expense	0
Total Liab. and Equity	<u>-199,036</u>	Net Profit or Loss	<u>478,574</u>
		29.8%	70.2%
		97.6%	97.6%
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235482 FENTON HEALTHCARE				Proprietary - Other	
FENTON HEALTHCARE		12/31/2022 365 Days Settled			
FENTON, MI 48430		CR Beds 92		POS Beds 0	
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.2%	
Balance Sheet		Income Statement		Length of Stay 136.8	
Current Assets	1,683,069	Total Charges	14,037,809	Average Wages	24.93
Fixed Assets	375,096	Contract Allowance	6,232,205	44.4%	Skilled Nursing 88.9%
Other Assets	7,150	Operating Revenue	7,805,604	55.6%	Ancillary Service 7.8%
Total Assets	2,065,315	Operating Expense	7,975,006	102.2%	Current Ratio 2.0
Current Liabilities	859,278	Operating Margin	-169,402	-2.2%	Days to Collect 106.0
Long Term Liabilities	291,561	Other Income	493,940	6.3%	Avg Payment Days 13.2
Total Equity	914,476	Other Expense	0	0.0%	Depreciation Rate 38.4%
Total Liab. and Equity	2,065,315	Net Profit or Loss	324,538	4.2%	Return on Equity 35.5%
235606 FISHER SENIOR CARE AND REHAB				Proprietary - Corporation	
FISHER SENIOR CARE AND REHAB		12/31/2022 365 Days Settled			
MAYVILLE, MI 48744		CR Beds 53		POS Beds 0	
TUSCOLA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.1%	
Balance Sheet		Income Statement		Length of Stay 64.5	
Current Assets	1,352,624	Total Charges	7,103,273	Average Wages	24.23
Fixed Assets	568,678	Contract Allowance	1,847,336	26.0%	Skilled Nursing 79.3%
Other Assets	1,000	Operating Revenue	5,255,937	74.0%	Ancillary Service 20.7%
Total Assets	1,922,302	Operating Expense	5,492,823	104.5%	Current Ratio 5.7
Current Liabilities	238,260	Operating Margin	-236,886	-4.5%	Days to Collect 37.5
Long Term Liabilities	0	Other Income	178,609	3.4%	Avg Payment Days 22.0
Total Equity	1,684,042	Other Expense	0	0.0%	Depreciation Rate 30.7%
Total Liab. and Equity	1,922,302	Net Profit or Loss	(58,277)	-1.1%	Return on Equity -3.5%

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235587 FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER		9/30/2022 365 Days Settled			
LIVONIA, MI 48150		CR Beds 108 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		81.6%	
Balance Sheet		Income Statement		Length of Stay	
				233.1	
Current Assets	3,506,029	Total Charges	15,189,742	Average Wages	
				23.56	
Fixed Assets	785,983	Contract Allowance	4,041,627	26.6% Skilled Nursing	
				89.3%	
Other Assets	0	Operating Revenue	11,148,115	73.4% Ancillary Service	
				10.7%	
Total Assets	4,292,012	Operating Expense	11,279,502	101.2% Current Ratio	
				1.1	
Current Liabilities	3,093,386	Operating Margin	-131,387	-1.2% Days to Collect	
				42.3	
Long Term Liabilities	0	Other Income	448,858	4.0% Avg Payment Days	
				11.6	
Total Equity	1,198,626	Other Expense	0	0.0% Depreciation Rate	
				95.0%	
Total Liab. and Equity	4,292,012	Net Profit or Loss	317,471	2.8% Return on Equity	
				26.5%	

235225 FOUNTAIN VIEW OF MONROE				Proprietary - Corporation	
FOUNTAIN VIEW OF MONROE		12/31/2022 365 Days Settled			
MONROE, MI 48162		CR Beds 119 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.7%	
Balance Sheet		Income Statement		Length of Stay	
				61.6	
Current Assets	1,555,847	Total Charges	23,407,674	Average Wages	
				26.91	
Fixed Assets	567,626	Contract Allowance	8,870,713	37.9% Skilled Nursing	
				71.3%	
Other Assets	31,457	Operating Revenue	14,536,961	62.1% Ancillary Service	
				26.2%	
Total Assets	2,154,930	Operating Expense	14,731,456	101.3% Current Ratio	
				0.5	
Current Liabilities	3,187,267	Operating Margin	-194,495	-1.3% Days to Collect	
				74.7	
Long Term Liabilities	-7,521,295	Other Income	984,373	6.8% Avg Payment Days	
				1.5	
Total Equity	6,488,958	Other Expense	0	0.0% Depreciation Rate	
				115.7%	
Total Liab. and Equity	2,154,930	Net Profit or Loss	789,878	5.4% Return on Equity	
				12.2%	

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235467 FOUR CHAPLAINS NRSNG CARE CTR				Proprietary - Corporation	
FOUR CHAPLAINS NRSNG CARE CTR		12/31/2022 365 Days Settled			
WESTLAND, MI 48185		CR Beds 103 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		59.9%	
Balance Sheet		Income Statement		Length of Stay	
				45.0	
Current Assets	1,184,400	Total Charges	13,394,940	Average Wages	
				27.31	
Fixed Assets	409,908	Contract Allowance	4,578,757	Skilled Nursing	
			34.2%	78.1%	
Other Assets	0	Operating Revenue	8,816,183	Ancillary Service	
			65.8%	21.9%	
Total Assets	1,594,308	Operating Expense	9,707,927	Current Ratio	
			110.1%	1.7	
Current Liabilities	682,280	Operating Margin	-891,744	Days to Collect	
			-10.1%	43.0	
Long Term Liabilities	0	Other Income	343,415	Avg Payment Days	
			3.9%	22.9	
Total Equity	912,028	Other Expense	0	Depreciation Rate	
			0.0%	28.5%	
Total Liab. and Equity	1,594,308	Net Profit or Loss	(548,329)	Return on Equity	
			-6.2%	-60.1%	

235578 FOUR SEASONS NURSING CENTER OF WESTLAND				Proprietary - Corporation	
FOUR SEASONS NURSING CENTER OF WESTLAND		12/31/2022 365 Days Settled			
WESTLAND, MI 48185		CR Beds 180 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.4%	
Balance Sheet		Income Statement		Length of Stay	
				153.2	
Current Assets	8,135,661	Total Charges	19,261,342	Average Wages	
				23.53	
Fixed Assets	351,317	Contract Allowance	3,974,477	Skilled Nursing	
			20.6%	88.6%	
Other Assets	88,149	Operating Revenue	15,286,865	Ancillary Service	
			79.4%	11.4%	
Total Assets	8,575,127	Operating Expense	16,525,304	Current Ratio	
			108.1%	2.7	
Current Liabilities	3,002,857	Operating Margin	-1,238,439	Days to Collect	
			-8.1%	97.4	
Long Term Liabilities	59,148	Other Income	447,362	Avg Payment Days	
			2.9%	66.3	
Total Equity	5,513,122	Other Expense	0	Depreciation Rate	
			0.0%	57.6%	
Total Liab. and Equity	8,575,127	Net Profit or Loss	(791,077)	Return on Equity	
			-5.2%	-14.3%	

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235634 FOX RUN VILLAGE				Nonprofit - Other	
FOX RUN VILLAGE		12/31/2022 365 Days Settled			
NOVI, MI 48377		CR Beds 44 POS Beds 0			
OAKLAND		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		77.1%	
Balance Sheet		Income Statement		Length of Stay	
				45.4	
Current Assets	28,123,741	Total Charges	7,510,611	Average Wages	31.05
Fixed Assets	185,950,809	Contract Allowance	1,620,282	21.6%	Skilled Nursing
Other Assets	242,058,836	Operating Revenue	5,890,329	78.4%	Ancillary Service
Total Assets	<u>456,133,386</u>	Operating Expense	82,983,528	1,408.8%	Current Ratio
Current Liabilities	300,165,007	Operating Margin	-77,093,199	-	Days to Collect
Long Term Liabilities	198,329,708	Other Income	68,912,458	1,169.9%	Avg Payment Days
Total Equity	<u>-42,361,329</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>456,133,386</u>	Net Profit or Loss	<u>(8,180,741)</u>	-138.9%	Return on Equity
					19.3%

235453 FRASER VILLA				Nonprofit - Church	
FRASER VILLA		6/30/2022 365 Days Settled			
FRASER, MI 48026		CR Beds 154 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.4%	
Balance Sheet		Income Statement		Length of Stay	
				39.8	
Current Assets	19,924,727	Total Charges	25,934,769	Average Wages	25.41
Fixed Assets	8,273,822	Contract Allowance	10,712,249	41.3%	Skilled Nursing
Other Assets	66,929	Operating Revenue	15,222,520	58.7%	Ancillary Service
Total Assets	<u>28,265,478</u>	Operating Expense	15,651,866	102.8%	Current Ratio
Current Liabilities	1,288,037	Operating Margin	-429,346	-2.8%	Days to Collect
Long Term Liabilities	6,888,859	Other Income	951,150	6.2%	Avg Payment Days
Total Equity	<u>20,088,582</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>28,265,478</u>	Net Profit or Loss	<u>521,804</u>	3.4%	Return on Equity
					2.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235612 FREEMAN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
FREEMAN NURSING & REHAB COMMUNITY		12/31/2022 365 Days Settled			
KINGSFORD, MI 49802				CR Beds 45	POS Beds 0
DICKINSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.2%
Balance Sheet		Income Statement		Length of Stay	133.7
Current Assets	6,448,188	Total Charges	4,694,145	Average Wages	23.77
Fixed Assets	465,986	Contract Allowance	865,989	18.4% Skilled Nursing	81.9%
Other Assets	55,838	Operating Revenue	3,828,156	81.6% Ancillary Service	18.1%
Total Assets	6,970,012	Operating Expense	3,946,230	103.1% Current Ratio	2.3
Current Liabilities	2,816,871	Operating Margin	-118,074	-3.1% Days to Collect	734.8
Long Term Liabilities	0	Other Income	350,764	9.2% Avg Payment Days	227.6
Total Equity	4,153,141	Other Expense	0	0.0% Depreciation Rate	65.2%
Total Liab. and Equity	6,970,012	Net Profit or Loss	232,690	6.1% Return on Equity	5.6%
<hr/>					
235248 FRIENDSHIP VILLAGE				Proprietary - Other	
FRIENDSHIP VILLAGE		9/30/2022 365 Days Settled			
KALAMAZOO, MI 49006				CR Beds 57	POS Beds 0
KALAMAZOO		Key Performance Ind.			
WPS (IOWA)				Occupancy Rate	63.2%
Balance Sheet		Income Statement		Length of Stay	109.7
Current Assets	7,718,128	Total Charges	19,844,200	Average Wages	22.72
Fixed Assets	40,648,116	Contract Allowance	812,738	4.1% Skilled Nursing	91.9%
Other Assets	12,253,473	Operating Revenue	19,031,462	95.9% Ancillary Service	8.1%
Total Assets	60,619,717	Operating Expense	25,020,199	131.5% Current Ratio	0.3
Current Liabilities	23,390,051	Operating Margin	-5,988,737	-31.5% Days to Collect	196.5
Long Term Liabilities	35,396,640	Other Income	8,053,835	42.3% Avg Payment Days	16.2
Total Equity	1,833,026	Other Expense	0	0.0% Depreciation Rate	5.5%
Total Liab. and Equity	60,619,717	Net Profit or Loss	2,065,098	10.9% Return on Equity	112.7%

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235345 FROH COMMUNITY HOME		Nonprofit - Other	
FROH COMMUNITY HOME		3/31/2022 365 Days Settled	
STURGIS, MI 49091		CR Beds 200 POS Beds 0	
SAINT JOSEPH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	54.7%
		Length of Stay	314.6
		Average Wages	25.00
		Skilled Nursing	77.4%
		Ancillary Service	5.7%
		Current Ratio	1.2
		Days to Collect	56.3
		Avg Payment Days	25.8
		Depreciation Rate	1.9%
		Return on Equity	2.0%

Balance Sheet		Income Statement			
Current Assets	3,165,779	Total Charges	10,855,344		
Fixed Assets	12,822,311	Contract Allowance	1,691,432	15.6%	
Other Assets	2,812,510	Operating Revenue	9,163,912	84.4%	
Total Assets	18,800,600	Operating Expense	10,626,142	116.0%	
Current Liabilities	2,660,407	Operating Margin	-1,462,230	-16.0%	
Long Term Liabilities	9,097,165	Other Income	1,603,285	17.5%	
Total Equity	7,043,028	Other Expense	0	0.0%	
Total Liab. and Equity	18,800,600	Net Profit or Loss	141,055	1.5%	

235713 GENESYS SHORT-TERM REHABILITATION CENTER		Nonprofit - Other	
GENESYS SHORT-TERM REHABILITATION CENTER		6/30/2022 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 12 POS Beds 0	
GENESEE		Key Performance Ind.	
WPS MI		Occupancy Rate	21.6%
		Length of Stay	8.7
		Average Wages	26.42
		Skilled Nursing	45.2%
		Ancillary Service	54.8%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	-14.5%

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	857,075		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	419,819	Operating Revenue	857,075	100.0%	
Total Assets	419,819	Operating Expense	917,986	107.1%	
Current Liabilities	0	Operating Margin	-60,911	-7.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	419,819	Other Expense	0	0.0%	
Total Liab. and Equity	419,819	Net Profit or Loss	(60,911)	-7.1%	

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235223 GLACIER HILLS				Nonprofit - Church	
GLACIER HILLS		6/30/2022 365 Days Settled			
ANN ARBOR, MI 48105		CR Beds 312 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.3%	
Balance Sheet		Income Statement		Length of Stay	
				121.1	
Current Assets	63,964,139	Total Charges	27,762,586	Average Wages	
				24.49	
Fixed Assets	51,031,729	Contract Allowance	7,879,821	28.4% Skilled Nursing	
				30.5%	
Other Assets	4,197,490	Operating Revenue	19,882,765	71.6% Ancillary Service	
				26.2%	
Total Assets	119,193,358	Operating Expense	25,131,710	126.4% Current Ratio	
				1.4	
Current Liabilities	47,079,658	Operating Margin	-5,248,945	-26.4% Days to Collect	
				1,150.9	
Long Term Liabilities	44,276,995	Other Income	1,775,783	8.9% Avg Payment Days	
				380.0	
Total Equity	27,836,705	Other Expense	0	0.0% Depreciation Rate	
				3.5%	
Total Liab. and Equity	119,193,358	Net Profit or Loss	(3,473,162)	-17.5% Return on Equity	
				-12.5%	
235335 GLADWIN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
GLADWIN NURSING AND REHABILITATION COMMUNITY		12/31/2022 365 Days Settled			
GLADWIN, MI 48624		CR Beds 60 POS Beds 0			
GLADWIN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		62.3%	
Balance Sheet		Income Statement		Length of Stay	
				139.3	
Current Assets	3,580,514	Total Charges	5,344,063	Average Wages	
				25.92	
Fixed Assets	195,061	Contract Allowance	1,132,518	21.2% Skilled Nursing	
				80.6%	
Other Assets	71,422	Operating Revenue	4,211,545	78.8% Ancillary Service	
				19.4%	
Total Assets	3,846,997	Operating Expense	4,785,670	113.6% Current Ratio	
				1.2	
Current Liabilities	3,066,670	Operating Margin	-574,125	-13.6% Days to Collect	
				460.1	
Long Term Liabilities	0	Other Income	344,110	8.2% Avg Payment Days	
				212.1	
Total Equity	780,327	Other Expense	0	0.0% Depreciation Rate	
				127.8%	
Total Liab. and Equity	3,846,997	Net Profit or Loss	(230,015)	-5.5% Return on Equity	
				-29.5%	

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235485 GLADWIN PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GLADWIN PINES NURSING AND REHABILITATION CENTER		12/31/2022 365 Days Settled			
GLADWIN, MI 48624		CR Beds 84 POS Beds 0			
GLADWIN		Key Performance Ind.			
WPS MI		Occupancy Rate		79.9%	
Balance Sheet		Income Statement		Length of Stay	
				145.9	
Current Assets	2,466,113	Total Charges	11,204,305	Average Wages	
Fixed Assets	1,359,221	Contract Allowance	2,745,380	21.10	
Other Assets	-30,422	Operating Revenue	8,458,925	24.5%	
Total Assets	3,794,912	Operating Expense	9,052,347	75.5%	
Current Liabilities	2,307,090	Operating Margin	-593,422	107.0%	
Long Term Liabilities	0	Other Income	775,072	-7.0%	
Total Equity	1,487,822	Other Expense	0	9.2%	
Total Liab. and Equity	3,794,912	Net Profit or Loss	181,650	0.0%	
				2.1%	
235026 GOGEBIC MEDICAL CARE FACILITY				Government - Federal	
GOGEBIC MEDICAL CARE FACILITY		12/31/2022 365 Days Settled			
WAKEFIELD, MI 49968		CR Beds 100 POS Beds 0			
GOGEBIC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.0%	
Balance Sheet		Income Statement		Length of Stay	
				329.4	
Current Assets	9,892,785	Total Charges	11,444,208	Average Wages	
Fixed Assets	2,161,389	Contract Allowance	883,965	24.48	
Other Assets	1,467,545	Operating Revenue	10,560,243	7.7%	
Total Assets	13,521,719	Operating Expense	11,591,584	92.3%	
Current Liabilities	1,196,755	Operating Margin	-1,031,341	109.8%	
Long Term Liabilities	2,780,746	Other Income	1,350,803	-9.8%	
Total Equity	9,544,218	Other Expense	0	12.8%	
Total Liab. and Equity	13,521,719	Net Profit or Loss	319,462	0.0%	
				3.0%	

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235499 GRAND OAKS NURSING CENTER				Proprietary - Corporation	
GRAND OAKS NURSING CENTER		12/31/2022 365 Days Settled			
BALDWIN, MI 49304		CR Beds 79 POS Beds 0			
LAKE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		79.7%	
Balance Sheet		Income Statement		Length of Stay 185.4	
Current Assets	2,058,316	Total Charges	7,599,869	Average Wages	23.05
Fixed Assets	1,630,195	Contract Allowance	691,214	9.1%	Skilled Nursing 87.6%
Other Assets	-45,084	Operating Revenue	6,908,655	90.9%	Ancillary Service 12.4%
Total Assets	3,643,427	Operating Expense	7,362,793	106.6%	Current Ratio 2.4
Current Liabilities	849,516	Operating Margin	-454,138	-6.6%	Days to Collect 28.9
Long Term Liabilities	1,308,967	Other Income	678,429	9.8%	Avg Payment Days 25.6
Total Equity	1,484,944	Other Expense	0	0.0%	Depreciation Rate 7.3%
Total Liab. and Equity	3,643,427	Net Profit or Loss	224,291	3.2%	Return on Equity 15.1%
235088 GRAND TRAVERSE PAVILIONS				Government - County	
GRAND TRAVERSE PAVILIONS		12/31/2022 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 240 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		54.7%	
Balance Sheet		Income Statement		Length of Stay 198.2	
Current Assets	23,574,689	Total Charges	19,695,393	Average Wages	32.85
Fixed Assets	16,673,292	Contract Allowance	-2,865,888	-14.6%	Skilled Nursing 91.0%
Other Assets	0	Operating Revenue	22,561,281	114.6%	Ancillary Service 9.0%
Total Assets	40,247,981	Operating Expense	29,976,798	132.9%	Current Ratio 1.5
Current Liabilities	15,677,818	Operating Margin	-7,415,517	-32.9%	Days to Collect 216.7
Long Term Liabilities	7,602,260	Other Income	4,310,954	19.1%	Avg Payment Days 40.9
Total Equity	16,967,903	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	40,247,981	Net Profit or Loss	(3,104,563)	-13.8%	Return on Equity -18.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235062 GRANDVUE MEDICAL CARE FACILITY				Government - County	
GRANDVUE MEDICAL CARE FACILITY				12/31/2022 365 Days Settled	
EAST JORDAN, MI 49727				CR Beds 113 POS Beds 0	
CHARLEVOIX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.0%
Balance Sheet		Income Statement		Length of Stay	691.2
Current Assets	13,459,969	Total Charges	13,150,480	Average Wages	22.07
Fixed Assets	8,908,910	Contract Allowance	1,448,298	11.0%	Skilled Nursing 85.4%
Other Assets	6,353,668	Operating Revenue	11,702,182	89.0%	Ancillary Service 14.6%
Total Assets	<u>28,722,547</u>	Operating Expense	15,535,084	132.8%	Current Ratio 5.4
Current Liabilities	2,481,793	Operating Margin	-3,832,902	-32.8%	Days to Collect 43.1
Long Term Liabilities	2,425,744	Other Income	6,482,965	55.4%	Avg Payment Days 6.6
Total Equity	23,815,010	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	<u>28,722,547</u>	Net Profit or Loss	<u>2,650,063</u>	22.6%	Return on Equity 11.1%
235432 GRAYLING NURSING & REHAB COMMUNITY				Proprietary - Other	
GRAYLING NURSING & REHAB COMMUNITY				12/31/2022 365 Days Settled	
GRAYLING, MI 49738				CR Beds 72 POS Beds 0	
CRAWFORD				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.6%
Balance Sheet		Income Statement		Length of Stay	176.3
Current Assets	14,588,405	Total Charges	8,283,934	Average Wages	22.58
Fixed Assets	193,103	Contract Allowance	2,923,910	35.3%	Skilled Nursing 84.3%
Other Assets	68,000	Operating Revenue	5,360,024	64.7%	Ancillary Service 15.7%
Total Assets	<u>14,849,508</u>	Operating Expense	5,011,506	93.5%	Current Ratio 4.3
Current Liabilities	3,375,940	Operating Margin	348,518	6.5%	Days to Collect 1,114.9
Long Term Liabilities	0	Other Income	696,573	13.0%	Avg Payment Days 225.9
Total Equity	11,473,568	Other Expense	0	0.0%	Depreciation Rate 130.9%
Total Liab. and Equity	<u>14,849,508</u>	Net Profit or Loss	<u>1,045,091</u>	19.5%	Return on Equity 9.1%

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235442 GREAT LAKES REHAB CENTER				Proprietary - Partnership	
GREAT LAKES REHAB CENTER		12/31/2022 365 Days Settled			
SAGINAW, MI 48604		CR Beds 55 POS Beds 0			
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay	
				77.2	
Current Assets	2,644,449	Total Charges	6,242,728	Average Wages	
Fixed Assets	56,257	Contract Allowance	171,219	2.7%	
Other Assets	11,534	Operating Revenue	6,071,509	97.3%	
Total Assets	2,712,240	Operating Expense	6,069,784	100.0%	
Current Liabilities	298,071	Operating Margin	1,725	0.0%	
Long Term Liabilities	3,829,427	Other Income	1,617,542	26.6%	
Total Equity	-1,415,258	Other Expense	0	0.0%	
Total Liab. and Equity	2,712,240	Net Profit or Loss	1,619,267	26.7%	

235433 GREENFIELD REHAB AND NURSING CENTER				Proprietary - Partnership	
GREENFIELD REHAB AND NURSING CENTER		12/31/2022 365 Days Settled			
ROYAL OAK, MI 48073		CR Beds 105 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.7%	
Balance Sheet		Income Statement		Length of Stay	
				143.7	
Current Assets	2,166,294	Total Charges	7,775,066	Average Wages	
Fixed Assets	3,276,316	Contract Allowance	498,438	6.4%	
Other Assets	92,836	Operating Revenue	7,276,628	93.6%	
Total Assets	5,535,446	Operating Expense	8,124,909	111.7%	
Current Liabilities	1,725,707	Operating Margin	-848,281	-11.7%	
Long Term Liabilities	3,260,703	Other Income	169,305	2.3%	
Total Equity	549,036	Other Expense	0	0.0%	
Total Liab. and Equity	5,535,446	Net Profit or Loss	(678,976)	-9.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235551 GREENTREE OF HUBBELL REHAB AND HEALTH				Proprietary - Corporation	
GREENTREE OF HUBBELL REHAB AND HEALTH		12/31/2022 365 Days Settled			
HUBBELL, MI 49934				CR Beds 55 POS Beds 0	
HOUGHTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.2%	
Balance Sheet		Income Statement		Length of Stay 186.6	
Current Assets	2,745,522	Total Charges	6,314,498	Average Wages 26.69	
Fixed Assets	147,645	Contract Allowance	55,591	0.9% Skilled Nursing 92.2%	
Other Assets	27,606	Operating Revenue	6,258,907	99.1% Ancillary Service 7.8%	
Total Assets	<u>2,920,773</u>	Operating Expense	5,854,107	93.5% Current Ratio 1.3	
Current Liabilities	2,162,772	Operating Margin	404,800	6.5% Days to Collect 88.6	
Long Term Liabilities	874,338	Other Income	357,467	5.7% Avg Payment Days 129.7	
Total Equity	<u>-116,337</u>	Other Expense	0	0.0% Depreciation Rate 38.0%	
Total Liab. and Equity	<u>2,920,773</u>	Net Profit or Loss	<u>762,267</u>	12.2% Return on Equity -655.2%	
235382 HAMILTON NURSING HOME				Proprietary - Partnership	
HAMILTON NURSING HOME		12/31/2022 365 Days Settled			
DETROIT, MI 48207				CR Beds 64 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.3%	
Balance Sheet		Income Statement		Length of Stay 284.4	
Current Assets	2,091,164	Total Charges	9,491,095	Average Wages 26.18	
Fixed Assets	2,706,871	Contract Allowance	4,081,074	43.0% Skilled Nursing 81.0%	
Other Assets	0	Operating Revenue	5,410,021	57.0% Ancillary Service 19.0%	
Total Assets	<u>4,798,035</u>	Operating Expense	5,953,475	110.0% Current Ratio 3.1	
Current Liabilities	679,539	Operating Margin	-543,454	-10.0% Days to Collect 94.3	
Long Term Liabilities	4,546,899	Other Income	244,879	4.5% Avg Payment Days 35.0	
Total Equity	<u>-428,403</u>	Other Expense	0	0.0% Depreciation Rate 7.3%	
Total Liab. and Equity	<u>4,798,035</u>	Net Profit or Loss	<u>(298,575)</u>	-5.5% Return on Equity 69.7%	

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235050 HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER				Nonprofit - Other	
HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER		6/30/2022 365 Days Settled			
KALAMAZOO, MI 49001				CR Beds 90	POS Beds 0
KALAMAZOO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.7%
Balance Sheet		Income Statement		Length of Stay	76.0
Current Assets	10,457,407	Total Charges	14,263,838	Average Wages	26.63
Fixed Assets	3,116,783	Contract Allowance	3,072,795	21.5% Skilled Nursing	80.3%
Other Assets	183,073	Operating Revenue	11,191,043	78.5% Ancillary Service	19.7%
Total Assets	<u>13,757,263</u>	Operating Expense	10,994,411	98.2% Current Ratio	38.4
Current Liabilities	272,289	Operating Margin	196,632	1.8% Days to Collect	339.3
Long Term Liabilities	3,106,826	Other Income	706,410	6.3% Avg Payment Days	8.7
Total Equity	10,378,148	Other Expense	0	0.0% Depreciation Rate	5.7%
Total Liab. and Equity	<u>13,757,263</u>	Net Profit or Loss	<u>903,042</u>	8.1% Return on Equity	8.7%
<hr/>					
235177 HARTFORD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
HARTFORD NURSING & REHABILITATION CENTER		12/31/2022 365 Days Settled			
DETROIT, MI 48235				CR Beds 140	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.4%
Balance Sheet		Income Statement		Length of Stay	92.8
Current Assets	3,540,638	Total Charges	31,857,820	Average Wages	23.38
Fixed Assets	2,601,683	Contract Allowance	13,944,124	43.8% Skilled Nursing	67.5%
Other Assets	43,029	Operating Revenue	17,913,696	56.2% Ancillary Service	30.7%
Total Assets	<u>6,185,350</u>	Operating Expense	20,127,292	112.4% Current Ratio	0.8
Current Liabilities	4,505,558	Operating Margin	-2,213,596	-12.4% Days to Collect	116.2
Long Term Liabilities	-11,574,567	Other Income	556,265	3.1% Avg Payment Days	17.7
Total Equity	13,254,359	Other Expense	0	0.0% Depreciation Rate	58.7%
Total Liab. and Equity	<u>6,185,350</u>	Net Profit or Loss	<u>(1,657,331)</u>	-9.3% Return on Equity	-12.5%

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235373 HEARTWOOD LODGE TRINITY HEALTH				Nonprofit - Other	
HEARTWOOD LODGE TRINITY HEALTH 6/30/2022 365 Days Settled					
SPRING LAKE, MI 49456				CR Beds 84 POS Beds 0	
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 61.1%	
Balance Sheet		Income Statement		Length of Stay 96.1	
Current Assets	-239,877	Total Charges	7,021,926	Average Wages 24.20	
Fixed Assets	4,418,249	Contract Allowance	654,879	9.3%	Skilled Nursing 87.4%
Other Assets	940,702	Operating Revenue	6,367,047	90.7%	Ancillary Service 12.6%
Total Assets	5,119,074	Operating Expense	8,167,217	128.3%	Current Ratio 0.0
Current Liabilities	5,902,257	Operating Margin	-1,800,170	-28.3%	Days to Collect 39.4
Long Term Liabilities	0	Other Income	662,594	10.4%	Avg Payment Days 237.1
Total Equity	-783,183	Other Expense	0	0.0%	Depreciation Rate 5.7%
Total Liab. and Equity	5,119,074	Net Profit or Loss	(1,137,576)	-17.9%	Return on Equity 145.3%
<hr/>					
235234 HERITAGE MANOR NURSING AND REHAB CENTER				Proprietary - Corporation	
HERITAGE MANOR NURSING AND REHAB CENTER 12/31/2022 365 Days Settled					
DETROIT, MI 48204				CR Beds 122 POS Beds 0	
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 90.2%	
Balance Sheet		Income Statement		Length of Stay 136.1	
Current Assets	1,654,425	Total Charges	13,304,161	Average Wages 25.56	
Fixed Assets	471,974	Contract Allowance	449,467	3.4%	Skilled Nursing 75.2%
Other Assets	374,844	Operating Revenue	12,854,694	96.6%	Ancillary Service 23.4%
Total Assets	2,501,243	Operating Expense	13,181,666	102.5%	Current Ratio 0.2
Current Liabilities	8,158,415	Operating Margin	-326,972	-2.5%	Days to Collect 95.1
Long Term Liabilities	-4,714,047	Other Income	285,537	2.2%	Avg Payment Days 169.4
Total Equity	-943,125	Other Expense	0	0.0%	Depreciation Rate 65.8%
Total Liab. and Equity	2,501,243	Net Profit or Loss	(41,435)	-0.3%	Return on Equity 4.4%

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235525 HERITAGE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HERITAGE NURSING AND REHABILITATION COMMUNITY		12/31/2022 365 Days Settled			
ZEELAND, MI 49464		CR Beds 39 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.7%	
Balance Sheet		Income Statement		Length of Stay	
				70.5	
Current Assets	6,195,161	Total Charges	5,958,214	Average Wages	26.99
Fixed Assets	466,399	Contract Allowance	1,620,701	27.2% Skilled Nursing	80.8%
Other Assets	66,761	Operating Revenue	4,337,513	72.8% Ancillary Service	19.2%
Total Assets	<u>6,728,321</u>	Operating Expense	4,306,606	99.3% Current Ratio	2.3
Current Liabilities	2,671,919	Operating Margin	30,907	0.7% Days to Collect	574.4
Long Term Liabilities	0	Other Income	90,323	2.1% Avg Payment Days	191.0
Total Equity	4,056,402	Other Expense	0	0.0% Depreciation Rate	54.3%
Total Liab. and Equity	<u>6,728,321</u>	Net Profit or Loss	<u>121,230</u>	2.8% Return on Equity	3.0%
<hr/>					
235644 HICKORY RIDGE OF TEMPERANCE				Proprietary - Corporation	
HICKORY RIDGE OF TEMPERANCE		12/31/2022 365 Days Settled			
TEMPERANCE, MI 48182		CR Beds 88 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.0%	
Balance Sheet		Income Statement		Length of Stay	
				44.8	
Current Assets	685,793	Total Charges	15,129,292	Average Wages	25.86
Fixed Assets	615,730	Contract Allowance	5,900,456	39.0% Skilled Nursing	71.4%
Other Assets	3,368	Operating Revenue	9,228,836	61.0% Ancillary Service	25.9%
Total Assets	<u>1,304,891</u>	Operating Expense	10,466,444	113.4% Current Ratio	0.3
Current Liabilities	2,008,670	Operating Margin	-1,237,608	-13.4% Days to Collect	62.4
Long Term Liabilities	57,799	Other Income	362,434	3.9% Avg Payment Days	4.3
Total Equity	-761,578	Other Expense	0	0.0% Depreciation Rate	176.3%
Total Liab. and Equity	<u>1,304,891</u>	Net Profit or Loss	<u>(875,174)</u>	-9.5% Return on Equity	114.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235522 HILLCREST NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HILLCREST NURSING AND REHABILITATION COMMUNITY		12/31/2022 365 Days Settled			
NORTH MUSKEGON, MI 49445		CR Beds 39 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.9%	
Balance Sheet		Income Statement		Length of Stay	
				134.8	
Current Assets	7,305,499	Total Charges	5,771,017	Average Wages	24.39
Fixed Assets	316,227	Contract Allowance	1,610,642	27.9% Skilled Nursing	83.1%
Other Assets	31,785	Operating Revenue	4,160,375	72.1% Ancillary Service	16.9%
Total Assets	<u>7,653,511</u>	Operating Expense	3,970,383	95.4% Current Ratio	3.4
Current Liabilities	2,174,173	Operating Margin	189,992	4.6% Days to Collect	838.3
Long Term Liabilities	0	Other Income	57,930	1.4% Avg Payment Days	175.2
Total Equity	<u>5,479,338</u>	Other Expense	0	0.0% Depreciation Rate	54.7%
Total Liab. and Equity	<u>7,653,511</u>	Net Profit or Loss	<u>247,922</u>	6.0% Return on Equity	4.5%
<hr/>					
235197 HILLSDALE CO MEDICAL CARE FACI				Government - County	
HILLSDALE CO MEDICAL CARE FACI		12/31/2022 365 Days Settled			
HILLSDALE, MI 49242		CR Beds 170 POS Beds 0			
HILLSDALE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.6%	
Balance Sheet		Income Statement		Length of Stay	
				663.6	
Current Assets	13,522,162	Total Charges	15,463,119	Average Wages	20.40
Fixed Assets	8,480,875	Contract Allowance	1,386,963	9.0% Skilled Nursing	90.9%
Other Assets	0	Operating Revenue	14,076,156	91.0% Ancillary Service	9.1%
Total Assets	<u>22,003,037</u>	Operating Expense	20,799,424	147.8% Current Ratio	3.6
Current Liabilities	3,730,803	Operating Margin	-6,723,268	-47.8% Days to Collect	154.4
Long Term Liabilities	0	Other Income	4,112,936	29.2% Avg Payment Days	31.6
Total Equity	<u>18,272,234</u>	Other Expense	0	0.0% Depreciation Rate	3.5%
Total Liab. and Equity	<u>22,003,037</u>	Net Profit or Loss	<u>(2,610,332)</u>	-18.5% Return on Equity	-14.3%

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235440 HOLLAND HOME - RAYBROOK MANOR				Proprietary - Other	
HOLLAND HOME - RAYBROOK MANOR				12/31/2022 365 Days Reopened	
GRAND RAPIDS, MI 49546				CR Beds 339 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 78.4%	
Balance Sheet				Income Statement	
Current Assets	1,049,005	Total Charges	24,236,603		
Fixed Assets	22,516,179	Contract Allowance	3,858,356	15.9%	Skilled Nursing 43.2%
Other Assets	999,760	Operating Revenue	20,378,247	84.1%	Ancillary Service 6.5%
Total Assets	24,564,944	Operating Expense	22,072,337	108.3%	Current Ratio 3.2
Current Liabilities	332,432	Operating Margin	-1,694,090	-8.3%	Days to Collect 18.0
Long Term Liabilities	9,272,612	Other Income	611,977	3.0%	Avg Payment Days 1.1
Total Equity	14,959,900	Other Expense	0	0.0%	Depreciation Rate 7.7%
Total Liab. and Equity	24,564,944	Net Profit or Loss	(1,082,113)	-5.3%	Return on Equity -7.2%
<hr/>					
235540 HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE				Nonprofit - Other	
HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE				12/31/2022 365 Days Settled	
GRAND RAPIDS, MI 49512				CR Beds 58 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 65.0%	
Balance Sheet				Income Statement	
Current Assets	424,122	Total Charges	6,742,426		
Fixed Assets	3,850,933	Contract Allowance	1,583,704	23.5%	Skilled Nursing 75.8%
Other Assets	0	Operating Revenue	5,158,722	76.5%	Ancillary Service 24.2%
Total Assets	4,275,055	Operating Expense	5,876,805	113.9%	Current Ratio 1.8
Current Liabilities	240,749	Operating Margin	-718,083	-13.9%	Days to Collect 28.2
Long Term Liabilities	0	Other Income	124,078	2.4%	Avg Payment Days 0.0
Total Equity	4,034,306	Other Expense	0	0.0%	Depreciation Rate 6.6%
Total Liab. and Equity	4,275,055	Net Profit or Loss	(594,005)	-11.5%	Return on Equity -14.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235279 HOLT SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
HOLT SENIOR CARE AND REHAB CENTER, L L C		12/31/2022 365 Days Settled			
HOLT, MI 48842		CR Beds 101 POS Beds 0			
INGHAM		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.4%	
Balance Sheet		Income Statement		Length of Stay	
				69.4	
Current Assets	1,786,068	Total Charges	14,470,754	Average Wages	26.80
Fixed Assets	524,909	Contract Allowance	4,089,117	28.3%	Skilled Nursing
Other Assets	1,195,098	Operating Revenue	10,381,637	71.7%	Ancillary Service
Total Assets	<u>3,506,075</u>	Operating Expense	10,895,924	105.0%	Current Ratio
Current Liabilities	-34,573	Operating Margin	-514,287	-5.0%	Days to Collect
Long Term Liabilities	1,133,014	Other Income	397,862	3.8%	Avg Payment Days
Total Equity	<u>2,407,634</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,506,075</u>	Net Profit or Loss	<u>(116,425)</u>	-1.1%	Return on Equity
					-4.8%
235056 HOYT NURSING & REHAB CENTRE				Proprietary - Corporation	
HOYT NURSING & REHAB CENTRE		12/31/2022 365 Days Settled			
SAGINAW, MI 48602		CR Beds 128 POS Beds 0			
SAGINAW		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.2%	
Balance Sheet		Income Statement		Length of Stay	
				92.1	
Current Assets	765,611	Total Charges	12,868,259	Average Wages	24.93
Fixed Assets	363,390	Contract Allowance	3,615,689	28.1%	Skilled Nursing
Other Assets	0	Operating Revenue	9,252,570	71.9%	Ancillary Service
Total Assets	<u>1,129,001</u>	Operating Expense	10,832,825	117.1%	Current Ratio
Current Liabilities	-153,869	Operating Margin	-1,580,255	-17.1%	Days to Collect
Long Term Liabilities	14,090	Other Income	499,443	5.4%	Avg Payment Days
Total Equity	<u>1,268,780</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,129,001</u>	Net Profit or Loss	<u>(1,080,812)</u>	-11.7%	Return on Equity
					-85.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235028 HURON CO MED CARE FACILITY				Government - County	
HURON CO MED CARE FACILITY				12/31/2022 365 Days Settled	
BAD AXE, MI 48413				CR Beds 112 POS Beds 0	
HURON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.0%
Balance Sheet				Income Statement	
				Length of Stay	304.3
Current Assets	8,499,094	Total Charges	12,614,947	Average Wages	21.32
Fixed Assets	5,951,998	Contract Allowance	752,931	6.0%	Skilled Nursing 91.5%
Other Assets	3,541,588	Operating Revenue	11,862,016	94.0%	Ancillary Service 8.5%
Total Assets	<u>17,992,680</u>	Operating Expense	14,055,918	118.5%	Current Ratio 2.6
Current Liabilities	3,269,745	Operating Margin	-2,193,902	-18.5%	Days to Collect 52.2
Long Term Liabilities	12,499,820	Other Income	2,355,984	19.9%	Avg Payment Days 17.7
Total Equity	2,223,115	Other Expense	0	0.0%	Depreciation Rate 2.3%
Total Liab. and Equity	<u>17,992,680</u>	Net Profit or Loss	<u>162,082</u>	1.4%	Return on Equity 7.3%

235592 HURON WOODS NURSING CENTER				Proprietary - Corporation	
HURON WOODS NURSING CENTER				12/31/2022 365 Days Settled	
KAWKAWLIN, MI 48631				CR Beds 60 POS Beds 0	
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	64.6%
Balance Sheet				Income Statement	
				Length of Stay	133.4
Current Assets	1,538,289	Total Charges	6,462,087	Average Wages	23.02
Fixed Assets	581,447	Contract Allowance	1,705,427	26.4%	Skilled Nursing 83.1%
Other Assets	-34,241	Operating Revenue	4,756,660	73.6%	Ancillary Service 16.9%
Total Assets	<u>2,085,495</u>	Operating Expense	5,412,643	113.8%	Current Ratio 1.4
Current Liabilities	1,067,322	Operating Margin	-655,983	-13.8%	Days to Collect 32.5
Long Term Liabilities	0	Other Income	512,667	10.8%	Avg Payment Days 25.1
Total Equity	1,018,173	Other Expense	0	0.0%	Depreciation Rate 32.6%
Total Liab. and Equity	<u>2,085,495</u>	Net Profit or Loss	<u>(143,316)</u>	-3.0%	Return on Equity -14.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235648 IHM SENIOR LIVING COMMUNITY				Nonprofit - Church	
IHM SENIOR LIVING COMMUNITY		6/30/2022 365 Days Settled			
MONROE, MI 48162		CR Beds 117 POS Beds 0			
MONROE		Key Performance Ind.			
WPS MI		Occupancy Rate		72.4%	
Balance Sheet		Income Statement		Length of Stay	
				153.9	
Current Assets	3,056,868	Total Charges	10,947,989	Average Wages	
Fixed Assets	117,310	Contract Allowance	762,760	21.48	
Other Assets	7,500	Operating Revenue	10,185,229	7.0%	
Total Assets	3,181,678	Operating Expense	14,996,716	93.0%	
Current Liabilities	1,188,852	Operating Margin	-4,811,487	147.2%	
Long Term Liabilities	1,698,948	Other Income	4,821,894	-47.2%	
Total Equity	293,878	Other Expense	0	47.3%	
Total Liab. and Equity	3,181,678	Net Profit or Loss	10,407	0.0%	
				0.1%	

235514 IMPERIAL, A VILLA CENTER				Proprietary - Corporation	
IMPERIAL, A VILLA CENTER		12/31/2022 365 Days Settled			
DEARBORN HEIGHTS, MI 48125		CR Beds 265 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.8%	
Balance Sheet		Income Statement		Length of Stay	
				119.9	
Current Assets	7,919,315	Total Charges	33,434,540	Average Wages	
Fixed Assets	1,431,857	Contract Allowance	9,818,575	30.81	
Other Assets	17,449,206	Operating Revenue	23,615,965	29.4%	
Total Assets	26,800,378	Operating Expense	22,893,964	70.6%	
Current Liabilities	1,232,100	Operating Margin	722,001	96.9%	
Long Term Liabilities	18,081,036	Other Income	315,467	3.1%	
Total Equity	7,487,242	Other Expense	0	1.3%	
Total Liab. and Equity	26,800,378	Net Profit or Loss	1,037,468	0.0%	
				4.4%	

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235015 INGHAM COUNTY MEDICAL CARE FAC				Government - County	
INGHAM COUNTY MEDICAL CARE FAC				12/31/2022 365 Days Settled	
OKEMOS, MI 48864				CR Beds 236 POS Beds 0	
INGHAM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.6%
Balance Sheet				Income Statement	
Current Assets	16,692,376	Total Charges	33,067,082	Length of Stay	95.4
Fixed Assets	24,177,704	Contract Allowance	8,010,668	Average Wages	29.52
Other Assets	12,923,296	Operating Revenue	25,056,414	24.2% Skilled Nursing	78.0%
Total Assets	53,793,376	Operating Expense	26,466,541	75.8% Ancillary Service	22.0%
Current Liabilities	10,159,174	Operating Margin	-1,410,127	105.6% Current Ratio	1.6
Long Term Liabilities	6,528,197	Other Income	8,522,954	-5.6% Days to Collect	24.2
Total Equity	37,106,005	Other Expense	0	34.0% Avg Payment Days	19.5
Total Liab. and Equity	53,793,376	Net Profit or Loss	7,112,827	0.0% Depreciation Rate	3.9%
				28.4% Return on Equity	19.2%

235548 INN AT FREEDOM VILLAGE, THE				Proprietary - Partnership	
INN AT FREEDOM VILLAGE, THE				12/31/2022 365 Days Settled	
HOLLAND, MI 49423				CR Beds 108 POS Beds 0	
OTTAWA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.1%
Balance Sheet				Income Statement	
Current Assets	6,360,779	Total Charges	24,886,211	Length of Stay	129.6
Fixed Assets	12,892,425	Contract Allowance	3,454,390	Average Wages	21.14
Other Assets	25,118,080	Operating Revenue	21,431,821	13.9% Skilled Nursing	8.6%
Total Assets	44,371,284	Operating Expense	25,926,519	86.1% Ancillary Service	4.0%
Current Liabilities	17,560,957	Operating Margin	-4,494,698	121.0% Current Ratio	0.4
Long Term Liabilities	31,048,009	Other Income	7,957,567	-21.0% Days to Collect	18.8
Total Equity	-4,237,682	Other Expense	0	37.1% Avg Payment Days	16.7
Total Liab. and Equity	44,371,284	Net Profit or Loss	3,462,869	0.0% Depreciation Rate	45.6%
				16.2% Return on Equity	-81.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235011 IOSCO CO MEDICAL CARE FACILITY				Government - County	
IOSCO CO MEDICAL CARE FACILITY				12/31/2022 365 Days Settled	
TAWAS CITY, MI 48763				CR Beds 78 POS Beds 0	
IOSCO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 78.9%	
Balance Sheet		Income Statement		Length of Stay 191.9	
Current Assets	11,207,091	Total Charges	6,541,567	Average Wages 24.74	
Fixed Assets	4,625,781	Contract Allowance	786,069	12.0% Skilled Nursing 85.0%	
Other Assets	0	Operating Revenue	5,755,498	88.0% Ancillary Service 15.0%	
Total Assets	<u>15,832,872</u>	Operating Expense	7,289,483	126.7% Current Ratio 10.2	
Current Liabilities	1,102,564	Operating Margin	-1,533,985	-26.7% Days to Collect 142.6	
Long Term Liabilities	385,386	Other Income	1,552,038	27.0% Avg Payment Days 19.6	
Total Equity	14,344,922	Other Expense	0	0.0% Depreciation Rate 2.7%	
Total Liab. and Equity	<u>15,832,872</u>	Net Profit or Loss	<u>18,053</u>	0.3% Return on Equity 0.1%	

235257 IRON CO MEDICAL CARE FACILITY				Government - County	
IRON CO MEDICAL CARE FACILITY				12/31/2022 365 Days Settled	
CRYSTAL FALLS, MI 49920				CR Beds 200 POS Beds 0	
IRON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 56.8%	
Balance Sheet		Income Statement		Length of Stay 259.2	
Current Assets	11,024,236	Total Charges	16,943,949	Average Wages 18.46	
Fixed Assets	17,136,871	Contract Allowance	643,230	3.8% Skilled Nursing 92.6%	
Other Assets	5,042,147	Operating Revenue	16,300,719	96.2% Ancillary Service 7.4%	
Total Assets	<u>33,203,254</u>	Operating Expense	20,606,536	126.4% Current Ratio 4.3	
Current Liabilities	2,541,326	Operating Margin	-4,305,817	-26.4% Days to Collect 138.4	
Long Term Liabilities	14,723,216	Other Income	7,979,963	49.0% Avg Payment Days 39.3	
Total Equity	15,938,712	Other Expense	0	0.0% Depreciation Rate 3.2%	
Total Liab. and Equity	<u>33,203,254</u>	Net Profit or Loss	<u>3,674,146</u>	22.5% Return on Equity 23.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235601 IRON RIVER CARE CENTER		Proprietary - Corporation	
IRON RIVER CARE CENTER		12/31/2022 365 Days Settled	
IRON RIVER, MI 49935		CR Beds 69 POS Beds 0	
IRON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.3%
		Length of Stay	180.6
		Average Wages	28.29
		6.1% Skilled Nursing	89.1%
		93.9% Ancillary Service	10.9%
		98.6% Current Ratio	1.5
		1.4% Days to Collect	101.9
		2.3% Avg Payment Days	68.8
		0.0% Depreciation Rate	49.3%
		3.7% Return on Equity	15.9%

Balance Sheet		Income Statement	
Current Assets	4,207,326	Total Charges	6,171,655
Fixed Assets	337,154	Contract Allowance	374,096
Other Assets	42,051	Operating Revenue	5,797,559
Total Assets	4,586,531	Operating Expense	5,717,078
Current Liabilities	2,786,786	Operating Margin	80,481
Long Term Liabilities	445,654	Other Income	135,124
Total Equity	1,354,091	Other Expense	0
Total Liab. and Equity	4,586,531	Net Profit or Loss	215,605

235037 ISABELLA CO MEDICAL CARE FACIL		Government - City-County	
ISABELLA CO MEDICAL CARE FACIL		9/30/2022 365 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 100 POS Beds 0	
ISABELLA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.5%
		Length of Stay	209.5
		Average Wages	28.62
		26.5% Skilled Nursing	69.3%
		73.5% Ancillary Service	30.7%
		161.1% Current Ratio	7.0
		-61.1% Days to Collect	223.6
		42.7% Avg Payment Days	25.1
		0.0% Depreciation Rate	2.9%
		-18.4% Return on Equity	-11.1%

Balance Sheet		Income Statement	
Current Assets	7,751,586	Total Charges	13,665,108
Fixed Assets	10,205,282	Contract Allowance	3,619,446
Other Assets	1,594,183	Operating Revenue	10,045,662
Total Assets	19,551,051	Operating Expense	16,188,079
Current Liabilities	1,112,448	Operating Margin	-6,142,417
Long Term Liabilities	1,756,851	Other Income	4,293,404
Total Equity	16,681,752	Other Expense	0
Total Liab. and Equity	19,551,051	Net Profit or Loss	(1,849,013)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235019 JACKSON COUNTY MEDICAL CARE FACILITY				Government - County	
JACKSON COUNTY MEDICAL CARE FACILITY		12/31/2022 365 Days Settled			
JACKSON, MI 49201		CR Beds 210 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.5%	
		Length of Stay		249.5	
		Average Wages		27.65	
		Skilled Nursing		91.7%	
		Ancillary Service		8.3%	
		Current Ratio		7.1	
		Days to Collect		48.9	
		Avg Payment Days		21.2	
		Depreciation Rate		3.8%	
		Return on Equity		21.3%	
Balance Sheet					
Current Assets		14,469,186			
Fixed Assets		15,098,027			
Other Assets		24,914,937			
Total Assets		54,482,150			
Current Liabilities		2,043,741			
Long Term Liabilities		42,575,142			
Total Equity		9,863,267			
Total Liab. and Equity		54,482,150			
Income Statement					
Total Charges		25,092,774			
Contract Allowance		5,380,461		21.4%	
Operating Revenue		19,712,313		78.6%	
Operating Expense		22,790,064		115.6%	
Operating Margin		-3,077,751		-15.6%	
Other Income		5,183,276		26.3%	
Other Expense		0		0.0%	
Net Profit or Loss		2,105,525		10.7%	
235628 JAMIESON NURSING HOME					
Proprietary - Corporation					
JAMIESON NURSING HOME		6/30/2022 365 Days Settled			
HARRISVILLE, MI 48740		CR Beds 39 POS Beds 0			
ALCONA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.9%	
		Length of Stay		812.1	
		Average Wages		23.42	
		Skilled Nursing		100.0%	
		Ancillary Service		0.0%	
		Current Ratio		5.3	
		Days to Collect		7.9	
		Avg Payment Days		13.2	
		Depreciation Rate		3.5%	
		Return on Equity		3.1%	
Balance Sheet					
Current Assets		407,250			
Fixed Assets		308,612			
Other Assets		0			
Total Assets		715,862			
Current Liabilities		76,980			
Long Term Liabilities		55,207			
Total Equity		583,675			
Total Liab. and Equity		715,862			
Income Statement					
Total Charges		1,396,908			
Contract Allowance		0		0.0%	
Operating Revenue		1,396,908		100.0%	
Operating Expense		1,406,838		100.7%	
Operating Margin		-9,930		-0.7%	
Other Income		28,060		2.0%	
Other Expense		0		0.0%	
Net Profit or Loss		18,130		1.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235519 KING NURSING & REHABILITATION COMMUNITY				Proprietary - Corporation	
KING NURSING & REHABILITATION COMMUNITY		12/31/2022 365 Days Settled			
HOUGHTON LAKE, MI 48629				CR Beds 60	POS Beds 0
ROSCOMMON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.3%
Balance Sheet		Income Statement		Length of Stay	129.4
Current Assets	11,250,428	Total Charges	6,349,344	Average Wages	24.47
Fixed Assets	301,108	Contract Allowance	1,928,669	30.4% Skilled Nursing	80.9%
Other Assets	55,430	Operating Revenue	4,420,675	69.6% Ancillary Service	19.1%
Total Assets	11,606,966	Operating Expense	4,357,356	98.6% Current Ratio	3.5
Current Liabilities	3,257,037	Operating Margin	63,319	1.4% Days to Collect	1,047.3
Long Term Liabilities	0	Other Income	440,742	10.0% Avg Payment Days	244.8
Total Equity	8,349,929	Other Expense	0	0.0% Depreciation Rate	66.8%
Total Liab. and Equity	11,606,966	Net Profit or Loss	504,061	11.4% Return on Equity	6.0%

235343 KITH HAVEN				Proprietary - Corporation	
KITH HAVEN		12/31/2022 365 Days Settled			
FLINT, MI 48504				CR Beds 159	POS Beds 0
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.0%
Balance Sheet		Income Statement		Length of Stay	153.2
Current Assets	3,933,055	Total Charges	26,321,827	Average Wages	22.78
Fixed Assets	776,189	Contract Allowance	11,163,026	42.4% Skilled Nursing	83.4%
Other Assets	9,050	Operating Revenue	15,158,801	57.6% Ancillary Service	12.8%
Total Assets	4,718,294	Operating Expense	16,885,393	111.4% Current Ratio	1.3
Current Liabilities	3,143,967	Operating Margin	-1,726,592	-11.4% Days to Collect	106.7
Long Term Liabilities	-1,844,039	Other Income	645,078	4.3% Avg Payment Days	15.8
Total Equity	3,418,366	Other Expense	0	0.0% Depreciation Rate	122.9%
Total Liab. and Equity	4,718,294	Net Profit or Loss	(1,081,514)	-7.1% Return on Equity	-31.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235320 LAHSER HILLS CARE CENTRE				Proprietary - Corporation	
LAHSER HILLS CARE CENTRE		12/31/2022 365 Days Settled			
SOUTHFIELD, MI 48034		CR Beds 143 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.2%	
Balance Sheet		Income Statement		Length of Stay	
				121.6	
Current Assets	1,407,515	Total Charges	15,585,721	Average Wages	
				25.90	
Fixed Assets	415,590	Contract Allowance	4,034,657	Skilled Nursing	
				86.3%	
Other Assets	0	Operating Revenue	11,551,064	Ancillary Service	
				13.7%	
Total Assets	1,823,105	Operating Expense	12,969,508	Current Ratio	
				6.6	
Current Liabilities	212,387	Operating Margin	-1,418,444	Days to Collect	
				35.1	
Long Term Liabilities	0	Other Income	526,058	Avg Payment Days	
				21.6	
Total Equity	1,610,718	Other Expense	0	Depreciation Rate	
				39.3%	
Total Liab. and Equity	1,823,105	Net Profit or Loss	(892,386)	Return on Equity	
				-55.4%	

235481 LAKE ORION NURSING CENTER				Nonprofit - Other	
LAKE ORION NURSING CENTER		9/30/2022 365 Days Settled			
LAKE ORION, MI 48362		CR Beds 120 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.1%	
Balance Sheet		Income Statement		Length of Stay	
				131.7	
Current Assets	20,555,488	Total Charges	10,917,382	Average Wages	
				21.61	
Fixed Assets	1,231,483	Contract Allowance	3,324,342	Skilled Nursing	
				63.3%	
Other Assets	0	Operating Revenue	7,593,040	Ancillary Service	
				36.7%	
Total Assets	21,786,971	Operating Expense	10,720,132	Current Ratio	
				18.2	
Current Liabilities	1,129,330	Operating Margin	-3,127,092	Days to Collect	
				501.7	
Long Term Liabilities	0	Other Income	1,812,487	Avg Payment Days	
				25.3	
Total Equity	20,657,641	Other Expense	0	Depreciation Rate	
				0.0%	
Total Liab. and Equity	21,786,971	Net Profit or Loss	(1,314,605)	Return on Equity	
				-6.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235116 LAKE WOODS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LAKE WOODS NURSING & REHABILITATION CENTER		12/31/2022 365 Days Settled			
MUSKEGON, MI 49442		CR Beds 90 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.3%	
		Length of Stay		204.5	
		Average Wages		22.09	
		Skilled Nursing		87.5%	
		Ancillary Service		12.5%	
		Current Ratio		1.8	
		Days to Collect		35.8	
		Avg Payment Days		23.6	
		Depreciation Rate		39.8%	
		Return on Equity		12.5%	
Balance Sheet		Income Statement			
Current Assets	1,502,846	Total Charges	10,165,833		
Fixed Assets	661,102	Contract Allowance	3,300,332	32.5%	
Other Assets	-30,510	Operating Revenue	6,865,501	67.5%	
Total Assets	2,133,438	Operating Expense	7,198,477	104.8%	
Current Liabilities	814,844	Operating Margin	-332,976	-4.8%	
Long Term Liabilities	0	Other Income	497,780	7.3%	
Total Equity	1,318,594	Other Expense	0	0.0%	
Total Liab. and Equity	2,133,438	Net Profit or Loss	164,804	2.4%	

235589 LAKELAND CENTER (THE)				Proprietary - Partnership	
LAKELAND CENTER (THE)		12/31/2022 365 Days Submitted			
SOUTHFIELD, MI 48034		CR Beds 91 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.7%	
		Length of Stay		73.1	
		Average Wages		24.51	
		Skilled Nursing		89.7%	
		Ancillary Service		10.3%	
		Current Ratio		0.5	
		Days to Collect		161.1	
		Avg Payment Days		291.3	
		Depreciation Rate		17.4%	
		Return on Equity		47.8%	
Balance Sheet		Income Statement			
Current Assets	4,871,413	Total Charges	20,063,984		
Fixed Assets	4,093,453	Contract Allowance	10,161,097	50.6%	
Other Assets	0	Operating Revenue	9,902,887	49.4%	
Total Assets	8,964,866	Operating Expense	12,342,772	124.6%	
Current Liabilities	10,524,181	Operating Margin	-2,439,885	-24.6%	
Long Term Liabilities	0	Other Income	1,693,929	17.1%	
Total Equity	-1,559,315	Other Expense	0	0.0%	
Total Liab. and Equity	8,964,866	Net Profit or Loss	(745,956)	-7.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C				12/31/2022 365 Days Settled	
CLINTON TOWNSHIP, MI 48036				CR Beds 134 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	14.2%
Balance Sheet		Income Statement		Length of Stay	22.5
Current Assets	1,712,612	Total Charges	18,480,543	Average Wages	27.51
Fixed Assets	587,312	Contract Allowance	5,904,113	31.9% Skilled Nursing	84.4%
Other Assets	0	Operating Revenue	12,576,430	68.1% Ancillary Service	15.6%
Total Assets	<u>2,299,924</u>	Operating Expense	13,469,885	107.1% Current Ratio	3.4
Current Liabilities	497,561	Operating Margin	-893,455	-7.1% Days to Collect	27.3
Long Term Liabilities	0	Other Income	360,813	2.9% Avg Payment Days	24.2
Total Equity	<u>1,802,363</u>	Other Expense	0	0.0% Depreciation Rate	29.9%
Total Liab. and Equity	<u>2,299,924</u>	Net Profit or Loss	<u>(532,642)</u>	-4.2% Return on Equity	-29.6%
235719 LAKESIDE MANOR NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LAKESIDE MANOR NURSING AND REHABILITATION CENTER				12/31/2022 365 Days Settled	
STERLING HEIGHTS, MI 48313				CR Beds 66 POS Beds 0	
MACOMB				Key Performance Ind.	
WPS MI				Occupancy Rate	68.5%
Balance Sheet		Income Statement		Length of Stay	138.6
Current Assets	812,938	Total Charges	6,629,153	Average Wages	27.83
Fixed Assets	389,802	Contract Allowance	1,467,002	22.1% Skilled Nursing	73.7%
Other Assets	36,123	Operating Revenue	5,162,151	77.9% Ancillary Service	17.6%
Total Assets	<u>1,238,863</u>	Operating Expense	8,157,016	158.0% Current Ratio	0.2
Current Liabilities	3,339,012	Operating Margin	-2,994,865	-58.0% Days to Collect	49.4
Long Term Liabilities	1,468,431	Other Income	188,991	3.7% Avg Payment Days	147.6
Total Equity	<u>-3,568,580</u>	Other Expense	0	0.0% Depreciation Rate	120.1%
Total Liab. and Equity	<u>1,238,863</u>	Net Profit or Loss	<u>(2,805,874)</u>	-54.4% Return on Equity	78.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235515 LAKEVIEW MANOR HEALTHCARE CENTER				Proprietary - Corporation	
LAKEVIEW MANOR HEALTHCARE CENTER 12/31/2022 365 Days Settled					
TAWAS CITY, MI 48763				CR Beds 60 POS Beds 0	
IOSCO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.4%	
Balance Sheet		Income Statement		Length of Stay 100.4	
Current Assets	649,265	Total Charges	12,732,658	Average Wages 21.60	
Fixed Assets	399,600	Contract Allowance	5,229,493	41.1% Skilled Nursing 75.4%	
Other Assets	5,637	Operating Revenue	7,503,165	58.9% Ancillary Service 19.5%	
Total Assets	<u>1,054,502</u>	Operating Expense	6,703,337	89.3% Current Ratio 0.5	
Current Liabilities	1,209,128	Operating Margin	799,828	10.7% Days to Collect 46.6	
Long Term Liabilities	-8,427,472	Other Income	339,129	4.5% Avg Payment Days 17.1	
Total Equity	8,272,846	Other Expense	0	0.0% Depreciation Rate 40.6%	
Total Liab. and Equity	<u>1,054,502</u>	Net Profit or Loss	<u>1,138,957</u>	15.2% Return on Equity 13.8%	

235058 LAPEER COUNTY MEDICAL CARE FAC				Government - County	
LAPEER COUNTY MEDICAL CARE FAC 12/31/2022 365 Days Settled					
LAPEER, MI 48446				CR Beds 202 POS Beds 0	
LAPEER				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 72.3%	
Balance Sheet		Income Statement		Length of Stay 313.6	
Current Assets	13,383,220	Total Charges	24,310,989	Average Wages 19.37	
Fixed Assets	16,600,291	Contract Allowance	1,482,609	6.1% Skilled Nursing 87.0%	
Other Assets	2,827,775	Operating Revenue	22,828,380	93.9% Ancillary Service 13.0%	
Total Assets	<u>32,811,286</u>	Operating Expense	28,335,000	124.1% Current Ratio 2.1	
Current Liabilities	6,233,697	Operating Margin	-5,506,620	-24.1% Days to Collect 176.2	
Long Term Liabilities	10,443,004	Other Income	3,338,810	14.6% Avg Payment Days 33.4	
Total Equity	16,134,585	Other Expense	0	0.0% Depreciation Rate 2.6%	
Total Liab. and Equity	<u>32,811,286</u>	Net Profit or Loss	<u>(2,167,810)</u>	-9.5% Return on Equity -13.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235299 LAURELS OF BEDFORD (THE)		Proprietary - Corporation	
LAURELS OF BEDFORD (THE)		12/31/2022 365 Days Submitted	
BATTLE CREEK, MI 49017		CR Beds 123 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.0%
Balance Sheet		Income Statement	
Current Assets	2,151,765	Total Charges	21,836,659
Fixed Assets	204,937	Contract Allowance	9,203,278
Other Assets	964	Operating Revenue	12,633,381
Total Assets	2,357,666	Operating Expense	13,539,563
Current Liabilities	2,498,190	Operating Margin	-906,182
Long Term Liabilities	-563,626	Other Income	956,364
Total Equity	423,102	Other Expense	0
Total Liab. and Equity	2,357,666	Net Profit or Loss	50,182
		42.1%	Skilled Nursing
		57.9%	Ancillary Service
		107.2%	Current Ratio
		-7.2%	Days to Collect
		7.6%	Avg Payment Days
		0.0%	Depreciation Rate
		0.4%	Return on Equity
			77.7%
			20.5%
			0.9
			71.3
			24.9
			588.6%
			11.9%

235636 LAURELS OF CARSON CITY		Proprietary - Corporation	
LAURELS OF CARSON CITY		12/31/2022 365 Days Settled	
CARSON CITY, MI 48811		CR Beds 82 POS Beds 0	
MONTCALM		Key Performance Ind.	
WPS MI		Occupancy Rate	77.7%
Balance Sheet		Income Statement	
Current Assets	1,393,880	Total Charges	14,473,635
Fixed Assets	237,903	Contract Allowance	5,375,380
Other Assets	500	Operating Revenue	9,098,255
Total Assets	1,632,283	Operating Expense	9,531,615
Current Liabilities	1,381,519	Operating Margin	-433,360
Long Term Liabilities	354,575	Other Income	775,582
Total Equity	-103,811	Other Expense	0
Total Liab. and Equity	1,632,283	Net Profit or Loss	342,222
		37.1%	Skilled Nursing
		62.9%	Ancillary Service
		104.8%	Current Ratio
		-4.8%	Days to Collect
		8.5%	Avg Payment Days
		0.0%	Depreciation Rate
		3.8%	Return on Equity
			77.6
			25.22
			80.5%
			17.6%
			1.0
			67.0
			8.9
			310.7%
			-329.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235302 LAURELS OF COLDWATER,THE		Proprietary - Corporation	
LAURELS OF COLDWATER,THE		12/31/2022 365 Days Settled	
COLDWATER, MI 49036		CR Beds 169 POS Beds 0	
BRANCH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.8%
Balance Sheet		Income Statement	
Current Assets	1,550,124	Total Charges	23,883,033
Fixed Assets	183,227	Contract Allowance	9,111,708
Other Assets	0	Operating Revenue	14,771,325
Total Assets	<u>1,733,351</u>	Operating Expense	15,277,751
Current Liabilities	2,879,141	Operating Margin	-506,426
Long Term Liabilities	-2,569,096	Other Income	927,428
Total Equity	<u>1,423,306</u>	Other Expense	0
Total Liab. and Equity	<u>1,733,351</u>	Net Profit or Loss	<u>421,002</u>
		38.2%	Skilled Nursing 84.5%
		61.8%	Ancillary Service 12.0%
		103.4%	Current Ratio 0.5
		-3.4%	Days to Collect 55.2
		6.3%	Avg Payment Days 14.5
		0.0%	Depreciation Rate 766.0%
		2.9%	Return on Equity 29.6%

235513 LAURELS OF FULTON,THE		Proprietary - Corporation	
LAURELS OF FULTON,THE		12/31/2022 365 Days Settled	
PERRINTON, MI 48871		CR Beds 50 POS Beds 0	
GRATIOT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.1%
Balance Sheet		Income Statement	
Current Assets	202,929	Total Charges	8,182,566
Fixed Assets	115,509	Contract Allowance	3,728,148
Other Assets	0	Operating Revenue	4,454,418
Total Assets	<u>318,438</u>	Operating Expense	4,879,527
Current Liabilities	885,329	Operating Margin	-425,109
Long Term Liabilities	-253,293	Other Income	255,936
Total Equity	<u>-313,598</u>	Other Expense	0
Total Liab. and Equity	<u>318,438</u>	Net Profit or Loss	<u>(169,173)</u>
		45.6%	Skilled Nursing 87.9%
		54.4%	Ancillary Service 11.5%
		109.5%	Current Ratio 0.2
		-9.5%	Days to Collect 39.5
		5.7%	Avg Payment Days 11.0
		0.0%	Depreciation Rate 640.1%
		-3.8%	Return on Equity 53.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235483 LAURELS OF GALESBURG (THE)				Proprietary - Corporation	
LAURELS OF GALESBURG (THE)		12/31/2022 365 Days Settled			
GALESBURG, MI 49053		CR Beds 93 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.9%	
Balance Sheet		Income Statement		Length of Stay 118.1	
Current Assets	745,907	Total Charges	17,488,072	Average Wages	28.47
Fixed Assets	148,550	Contract Allowance	7,857,455	44.9%	Skilled Nursing 81.7%
Other Assets	322	Operating Revenue	9,630,617	55.1%	Ancillary Service 16.3%
Total Assets	894,779	Operating Expense	9,754,622	101.3%	Current Ratio 0.4
Current Liabilities	1,718,316	Operating Margin	-124,005	-1.3%	Days to Collect 38.8
Long Term Liabilities	-1,933,118	Other Income	403,347	4.2%	Avg Payment Days 19.6
Total Equity	1,109,581	Other Expense	0	0.0%	Depreciation Rate 486.9%
Total Liab. and Equity	894,779	Net Profit or Loss	279,342	2.9%	Return on Equity 25.2%

235327 LAURELS OF HUDSONVILLE (THE)				Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2022 365 Days Settled			
HUDSONVILLE, MI 49426		CR Beds 108 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.9%	
Balance Sheet		Income Statement		Length of Stay 168.2	
Current Assets	1,109,918	Total Charges	17,895,033	Average Wages	27.81
Fixed Assets	193,892	Contract Allowance	8,924,211	49.9%	Skilled Nursing 83.6%
Other Assets	0	Operating Revenue	8,970,822	50.1%	Ancillary Service 14.1%
Total Assets	1,303,810	Operating Expense	9,794,700	109.2%	Current Ratio 0.6
Current Liabilities	1,778,962	Operating Margin	-823,878	-9.2%	Days to Collect 56.1
Long Term Liabilities	-295,435	Other Income	373,270	4.2%	Avg Payment Days 16.0
Total Equity	-179,717	Other Expense	0	0.0%	Depreciation Rate 535.1%
Total Liab. and Equity	1,303,810	Net Profit or Loss	(450,608)	-5.0%	Return on Equity 250.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235253 LAURELS OF KENT (THE)				Proprietary - Corporation	
LAURELS OF KENT (THE)		12/31/2022 365 Days Settled			
LOWELL, MI 49331		CR Beds 153 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		59.5%	
Balance Sheet		Income Statement		Length of Stay	
				263.8	
Current Assets	456,612	Total Charges	19,102,688	Average Wages	
				27.64	
Fixed Assets	222,991	Contract Allowance	10,108,205	52.9% Skilled Nursing	
				87.2%	
Other Assets	0	Operating Revenue	8,994,483	47.1% Ancillary Service	
				11.2%	
Total Assets	679,603	Operating Expense	11,044,012	122.8% Current Ratio	
				0.2	
Current Liabilities	2,394,502	Operating Margin	-2,049,529	-22.8% Days to Collect	
				34.3	
Long Term Liabilities	-148,060	Other Income	409,745	4.6% Avg Payment Days	
				27.0	
Total Equity	-1,566,839	Other Expense	0	0.0% Depreciation Rate	
				525.6%	
Total Liab. and Equity	679,603	Net Profit or Loss	(1,639,784)	-18.2% Return on Equity	
				104.7%	

235385 LAURELS OF MT. PLEASANT (THE)				Proprietary - Corporation	
LAURELS OF MT. PLEASANT (THE)		12/31/2022 365 Days Settled			
MOUNT PLEASANT, MI 48858		CR Beds 112 POS Beds 0			
ISABELLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.2%	
Balance Sheet		Income Statement		Length of Stay	
				86.5	
Current Assets	2,324,339	Total Charges	18,383,672	Average Wages	
				25.74	
Fixed Assets	123,445	Contract Allowance	7,985,221	43.4% Skilled Nursing	
				82.2%	
Other Assets	0	Operating Revenue	10,398,451	56.6% Ancillary Service	
				14.8%	
Total Assets	2,447,784	Operating Expense	11,137,532	107.1% Current Ratio	
				1.2	
Current Liabilities	1,965,104	Operating Margin	-739,081	-7.1% Days to Collect	
				94.3	
Long Term Liabilities	31,374	Other Income	565,229	5.4% Avg Payment Days	
				13.7	
Total Equity	451,306	Other Expense	0	0.0% Depreciation Rate	
				750.0%	
Total Liab. and Equity	2,447,784	Net Profit or Loss	(173,852)	-1.7% Return on Equity	
				-38.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235313 LAURELS OF SANDY CREEK (THE)				Proprietary - Corporation	
LAURELS OF SANDY CREEK (THE)		12/31/2022 365 Days Settled			
WAYLAND, MI 49348		CR Beds 119 POS Beds 0			
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		54.1%	
Balance Sheet		Income Statement		Length of Stay 136.6	
Current Assets	1,012,995	Total Charges	13,998,308	Average Wages 27.81	
Fixed Assets	152,048	Contract Allowance	6,738,846	48.1%	Skilled Nursing 84.1%
Other Assets	0	Operating Revenue	7,259,462	51.9%	Ancillary Service 14.4%
Total Assets	<u>1,165,043</u>	Operating Expense	8,922,780	122.9%	Current Ratio 0.7
Current Liabilities	1,513,954	Operating Margin	-1,663,318	-22.9%	Days to Collect 75.1
Long Term Liabilities	1,671,077	Other Income	410,227	5.7%	Avg Payment Days 23.2
Total Equity	-2,019,988	Other Expense	0	0.0%	Depreciation Rate 790.7%
Total Liab. and Equity	<u>1,165,043</u>	Net Profit or Loss	<u>(1,253,091)</u>	-17.3%	Return on Equity 62.0%

235224 LENAWEЕ MEDICAL CARE FACILITY				Government - County	
LENAWEЕ MEDICAL CARE FACILITY		12/31/2022 365 Days Settled			
ADRIAN, MI 49221		CR Beds 125 POS Beds 0			
LENAWEЕ		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.3%	
Balance Sheet		Income Statement		Length of Stay 222.7	
Current Assets	13,159,581	Total Charges	14,234,411	Average Wages 26.24	
Fixed Assets	5,363,068	Contract Allowance	2,956,030	20.8%	Skilled Nursing 76.9%
Other Assets	1,810,472	Operating Revenue	11,278,381	79.2%	Ancillary Service 23.1%
Total Assets	<u>20,333,121</u>	Operating Expense	15,651,190	138.8%	Current Ratio 5.5
Current Liabilities	2,408,576	Operating Margin	-4,372,809	-38.8%	Days to Collect 151.4
Long Term Liabilities	2,385,966	Other Income	5,426,780	48.1%	Avg Payment Days 29.8
Total Equity	15,538,579	Other Expense	0	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	<u>20,333,121</u>	Net Profit or Loss	<u>1,053,971</u>	9.3%	Return on Equity 6.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235471 LIFE CARE CENTER OF PLAINWELL				Proprietary - Other	
LIFE CARE CENTER OF PLAINWELL		12/31/2022 365 Days Settled			
PLAINWELL, MI 49080		CR Beds 119 POS Beds 0			
ALLEGAN		Key Performance Ind.			
CAHABA GBA (TN)		Occupancy Rate		64.0%	
Balance Sheet		Income Statement		Length of Stay	
				60.6	
Current Assets	1,175,684	Total Charges	11,918,338	Average Wages	
Fixed Assets	515,459	Contract Allowance	3,520,544	29.5%	
Other Assets	2,718,672	Operating Revenue	8,397,794	70.5%	
Total Assets	4,409,815	Operating Expense	10,364,332	123.4%	
Current Liabilities	929,741	Operating Margin	-1,966,538	-23.4%	
Long Term Liabilities	12,411,820	Other Income	36,469	0.4%	
Total Equity	-8,931,746	Other Expense	0	0.0%	
Total Liab. and Equity	4,409,815	Net Profit or Loss	(1,930,069)	-23.0%	

235543 LINCOLN HAVEN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
LINCOLN HAVEN NURSING & REHAB COMMUNITY		12/31/2022 365 Days Settled			
LINCOLN, MI 48742		CR Beds 39 POS Beds 0			
ALCONA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.1%	
Balance Sheet		Income Statement		Length of Stay	
				201.2	
Current Assets	5,422,094	Total Charges	4,144,962	Average Wages	
Fixed Assets	536,498	Contract Allowance	1,202,378	29.0%	
Other Assets	40,280	Operating Revenue	2,942,584	71.0%	
Total Assets	5,998,872	Operating Expense	2,976,476	101.2%	
Current Liabilities	1,864,400	Operating Margin	-33,892	-1.2%	
Long Term Liabilities	0	Other Income	284,527	9.7%	
Total Equity	4,134,472	Other Expense	0	0.0%	
Total Liab. and Equity	5,998,872	Net Profit or Loss	250,635	8.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235590 LIVONIA WOODS NURSING AND REHABILITATION				Nonprofit - Church	
LIVONIA WOODS NURSING AND REHABILITATION		12/31/2022 365 Days Settled			
LIVONIA, MI 48154		CR Beds 72 POS Beds 0			
WAYNE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.7%	
Balance Sheet		Income Statement		Length of Stay	
				61.2	
Current Assets	2,964,570	Total Charges	8,183,020	Average Wages	19.60
Fixed Assets	4,095,080	Contract Allowance	1,102,290	13.5%	Skilled Nursing
Other Assets	700,190	Operating Revenue	7,080,730	86.5%	Ancillary Service
Total Assets	<u>7,759,840</u>	Operating Expense	7,555,440	106.7%	Current Ratio
Current Liabilities	5,025,182	Operating Margin	-474,710	-6.7%	Days to Collect
Long Term Liabilities	301,370	Other Income	531,918	7.5%	Avg Payment Days
Total Equity	<u>2,433,288</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>7,759,840</u>	Net Profit or Loss	<u>57,208</u>	0.8%	Return on Equity
					2.4%
<hr/>					
235252 LOURDES REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church	
LOURDES REHABILITATION AND HEALTHCARE CENTER		12/31/2022 365 Days Settled			
WATERFORD, MI 48328		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.6%	
Balance Sheet		Income Statement		Length of Stay	
				59.3	
Current Assets	4,607,790	Total Charges	16,019,706	Average Wages	29.68
Fixed Assets	26,134,522	Contract Allowance	6,031,718	37.7%	Skilled Nursing
Other Assets	1,964,507	Operating Revenue	9,987,988	62.3%	Ancillary Service
Total Assets	<u>32,706,819</u>	Operating Expense	12,261,639	122.8%	Current Ratio
Current Liabilities	7,547,048	Operating Margin	-2,273,651	-22.8%	Days to Collect
Long Term Liabilities	15,609,256	Other Income	3,570,088	35.7%	Avg Payment Days
Total Equity	<u>9,550,515</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>32,706,819</u>	Net Profit or Loss	<u>1,296,437</u>	13.0%	Return on Equity
					13.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235182 LYNWOOD MANOR HEALTHCARE CENTER				Proprietary - Corporation	
LYNWOOD MANOR HEALTHCARE CENTER 12/31/2022 365 Days Submitted					
ADRIAN, MI 49221				CR Beds 84 POS Beds 0	
LENAWEE				Key Performance Ind.	
NOVITAS				Occupancy Rate 82.9%	
Balance Sheet		Income Statement		Length of Stay 68.7	
Current Assets	3,066,580	Total Charges	9,024,689	Average Wages 20.82	
Fixed Assets	473,828	Contract Allowance	1,516,626	16.8%	Skilled Nursing 82.5%
Other Assets	-3,316	Operating Revenue	7,508,063	83.2%	Ancillary Service 17.5%
Total Assets	<u>3,537,092</u>	Operating Expense	7,957,666	106.0%	Current Ratio 0.9
Current Liabilities	3,361,211	Operating Margin	-449,603	-6.0%	Days to Collect 147.1
Long Term Liabilities	528,487	Other Income	898,384	12.0%	Avg Payment Days 88.4
Total Equity	-352,606	Other Expense	0	0.0%	Depreciation Rate 64.0%
Total Liab. and Equity	<u>3,537,092</u>	Net Profit or Loss	<u>448,781</u>	6.0%	Return on Equity -127.3%

235023 MAJESTIC CARE OF BATTLE CREEK				Proprietary - Other	
MAJESTIC CARE OF BATTLE CREEK 12/31/2022 365 Days Submitted					
BATTLE CREEK, MI 49017				CR Beds 65 POS Beds 0	
CALHOUN				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 75.5%	
Balance Sheet		Income Statement		Length of Stay 95.3	
Current Assets	1,659,144	Total Charges	5,325,948	Average Wages 19.40	
Fixed Assets	166,161	Contract Allowance	35,116	0.7%	Skilled Nursing 95.0%
Other Assets	0	Operating Revenue	5,290,832	99.3%	Ancillary Service 5.0%
Total Assets	<u>1,825,305</u>	Operating Expense	6,312,392	119.3%	Current Ratio 0.6
Current Liabilities	2,590,233	Operating Margin	-1,021,560	-19.3%	Days to Collect 103.4
Long Term Liabilities	0	Other Income	181,178	3.4%	Avg Payment Days 29.3
Total Equity	-764,928	Other Expense	0	0.0%	Depreciation Rate 44.9%
Total Liab. and Equity	<u>1,825,305</u>	Net Profit or Loss	<u>(840,382)</u>	-15.9%	Return on Equity 109.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235132 MAJESTIC CARE OF FLUSHING				Proprietary - Other	
MAJESTIC CARE OF FLUSHING		12/31/2022 365 Days Submitted			
FLUSHING, MI 48433		CR Beds 140 POS Beds 0			
GENESEE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		63.1%	
Balance Sheet		Income Statement		Length of Stay 105.7	
Current Assets	2,273,629	Total Charges	8,406,543	Average Wages	16.34
Fixed Assets	299,192	Contract Allowance	70,915	0.8% Skilled Nursing	93.2%
Other Assets	0	Operating Revenue	8,335,628	99.2% Ancillary Service	6.8%
Total Assets	<u>2,572,821</u>	Operating Expense	12,453,136	149.4% Current Ratio	0.3
Current Liabilities	7,382,999	Operating Margin	-4,117,508	-49.4% Days to Collect	84.9
Long Term Liabilities	0	Other Income	254,240	3.1% Avg Payment Days	25.4
Total Equity	-4,810,178	Other Expense	0	0.0% Depreciation Rate	24.2%
Total Liab. and Equity	<u>2,572,821</u>	Net Profit or Loss	<u>(3,863,268)</u>	-46.3% Return on Equity	80.3%

235057 MAJESTIC CARE OF LIVONIA				Proprietary - Other	
MAJESTIC CARE OF LIVONIA		12/31/2022 365 Days Submitted			
LIVONIA, MI 48154		CR Beds 142 POS Beds 0			
WAYNE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		61.7%	
Balance Sheet		Income Statement		Length of Stay 100.2	
Current Assets	2,656,955	Total Charges	8,760,562	Average Wages	18.38
Fixed Assets	341,862	Contract Allowance	51,554	0.6% Skilled Nursing	97.5%
Other Assets	0	Operating Revenue	8,709,008	99.4% Ancillary Service	2.5%
Total Assets	<u>2,998,817</u>	Operating Expense	11,312,327	129.9% Current Ratio	0.5
Current Liabilities	5,904,229	Operating Margin	-2,603,319	-29.9% Days to Collect	89.3
Long Term Liabilities	0	Other Income	450,814	5.2% Avg Payment Days	40.2
Total Equity	-2,905,412	Other Expense	0	0.0% Depreciation Rate	34.2%
Total Liab. and Equity	<u>2,998,817</u>	Net Profit or Loss	<u>(2,152,505)</u>	-24.7% Return on Equity	74.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235003 MANISTEE COUNTY MEDICAL CARE FACILITY				Government - Federal	
MANISTEE COUNTY MEDICAL CARE FACILITY		9/30/2022 365 Days Settled			
MANISTEE, MI 49660				CR Beds 96	POS Beds 0
MANISTEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	45.1%
Balance Sheet		Income Statement		Length of Stay	292.8
Current Assets	2,463,392	Total Charges	5,272,660	Average Wages	23.17
Fixed Assets	2,892,670	Contract Allowance	147,293	2.8%	Skilled Nursing
Other Assets	4,869,334	Operating Revenue	5,125,367	97.2%	Ancillary Service
Total Assets	10,225,396	Operating Expense	7,399,126	144.4%	Current Ratio
Current Liabilities	2,403,213	Operating Margin	-2,273,759	-44.4%	Days to Collect
Long Term Liabilities	6,186,840	Other Income	4,102,352	80.0%	Avg Payment Days
Total Equity	1,635,343	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	10,225,396	Net Profit or Loss	1,828,593	35.7%	Return on Equity
					111.8%
235008 MAPLE LAWN MEDICAL CARE FACILI				Government - County	
MAPLE LAWN MEDICAL CARE FACILI		12/31/2022 365 Days Settled			
COLDWATER, MI 49036				CR Beds 114	POS Beds 0
BRANCH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.1%
Balance Sheet		Income Statement		Length of Stay	162.6
Current Assets	4,606,291	Total Charges	13,376,156	Average Wages	28.00
Fixed Assets	13,202,295	Contract Allowance	782,992	5.9%	Skilled Nursing
Other Assets	1,927,936	Operating Revenue	12,593,164	94.1%	Ancillary Service
Total Assets	19,736,522	Operating Expense	14,749,585	117.1%	Current Ratio
Current Liabilities	1,114,829	Operating Margin	-2,156,421	-17.1%	Days to Collect
Long Term Liabilities	13,391,472	Other Income	4,214,151	33.5%	Avg Payment Days
Total Equity	5,230,221	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	19,736,522	Net Profit or Loss	2,057,730	16.3%	Return on Equity
					39.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235613 MAPLE MANOR REHAB CENTER				Proprietary - Corporation	
MAPLE MANOR REHAB CENTER		12/31/2022 365 Days Settled			
WAYNE, MI 48184		CR Beds 59 POS Beds 0			
WAYNE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.6%	
Balance Sheet		Income Statement		Length of Stay	
				100.4	
Current Assets	40,455	Total Charges	8,546,597	Average Wages	
Fixed Assets	844,347	Contract Allowance	4,435,010	29.73	
Other Assets	-198,036	Operating Revenue	4,111,587	51.9%	
Total Assets	686,766	Operating Expense	4,903,260	48.1%	
Current Liabilities	337,738	Operating Margin	-791,673	119.3%	
Long Term Liabilities	0	Other Income	110,833	0.1	
Total Equity	349,028	Other Expense	0	0.0	
Total Liab. and Equity	686,766	Net Profit or Loss	(680,840)	-19.3%	
				2.7%	
				0.0%	
				-16.6%	
				25.1	
				11.2%	
				-195.1%	

235669 MAPLE MANOR REHAB CENTER OF NOVI INC				Proprietary - Corporation	
MAPLE MANOR REHAB CENTER OF NOVI INC		12/31/2022 365 Days Settled			
NOVI, MI 48377		CR Beds 144 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		30.0%	
Balance Sheet		Income Statement		Length of Stay	
				38.0	
Current Assets	386,990	Total Charges	10,600,395	Average Wages	
Fixed Assets	4,374,973	Contract Allowance	1,088,348	31.36	
Other Assets	0	Operating Revenue	9,512,047	10.3%	
Total Assets	4,761,963	Operating Expense	9,399,843	89.7%	
Current Liabilities	0	Operating Margin	112,204	98.8%	
Long Term Liabilities	2,300,000	Other Income	36,772	0.0	
Total Equity	2,461,963	Other Expense	0	1.2%	
Total Liab. and Equity	4,761,963	Net Profit or Loss	148,976	0.4%	
				0.0%	
				1.6%	
				0.0	
				13.5%	
				6.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235588 MAPLE VALLEY NURSING HOME		Proprietary - Corporation	
MAPLE VALLEY NURSING HOME		12/31/2022 365 Days Settled	
MAPLE CITY, MI 49664		CR Beds 0 POS Beds 0	
LEELANAU		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

235518 MAPLE WOODS MANOR		Proprietary - Corporation	
MAPLE WOODS MANOR		12/31/2022 365 Days Settled	
CLIO, MI 48420		CR Beds 151 POS Beds 0	
GENESEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 69.8%	
Balance Sheet		Income Statement	
Current Assets	3,621,907	Total Charges	17,241,502
Fixed Assets	551,471	Contract Allowance	3,704,172
Other Assets	-137,970	Operating Revenue	13,537,330
Total Assets	4,035,408	Operating Expense	13,396,962
Current Liabilities	1,532,063	Operating Margin	140,368
Long Term Liabilities	0	Other Income	944,085
Total Equity	2,503,345	Other Expense	0
Total Liab. and Equity	4,035,408	Net Profit or Loss	1,084,453

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235005 MAPLES BENZIE CO MEDICAL CARE				Government - City-County	
MAPLES BENZIE CO MEDICAL CARE				9/30/2022 365 Days Settled	
FRANKFORT, MI 49635				CR Beds 78 POS Beds 0	
BENZIE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.2%	
Balance Sheet		Income Statement		Length of Stay 204.6	
Current Assets	5,916,377	Total Charges	10,413,597	Average Wages 22.98	
Fixed Assets	13,398,030	Contract Allowance	1,031,847	9.9%	Skilled Nursing 93.9%
Other Assets	0	Operating Revenue	9,381,750	90.1%	Ancillary Service 6.1%
Total Assets	<u>19,314,407</u>	Operating Expense	10,729,730	114.4%	Current Ratio 2.9
Current Liabilities	2,012,385	Operating Margin	-1,347,980	-14.4%	Days to Collect 57.5
Long Term Liabilities	3,972,927	Other Income	2,274,316	24.2%	Avg Payment Days 22.8
Total Equity	13,329,095	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	<u>19,314,407</u>	Net Profit or Loss	<u>926,336</u>	9.9%	Return on Equity 6.9%
235321 MARQUETTE COUNTY MEDICAL CARE FACILITY				Government - County	
MARQUETTE COUNTY MEDICAL CARE FACILITY				12/31/2022 365 Days Settled	
ISHPEMING, MI 49849				CR Beds 140 POS Beds 0	
MARQUETTE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.5%	
Balance Sheet		Income Statement		Length of Stay 386.8	
Current Assets	9,480,986	Total Charges	16,904,888	Average Wages 24.69	
Fixed Assets	6,429,635	Contract Allowance	13,894	0.1%	Skilled Nursing 95.4%
Other Assets	4,694,167	Operating Revenue	16,890,994	99.9%	Ancillary Service 4.6%
Total Assets	<u>20,604,788</u>	Operating Expense	20,283,511	120.1%	Current Ratio 1.7
Current Liabilities	5,431,021	Operating Margin	-3,392,517	-20.1%	Days to Collect 114.8
Long Term Liabilities	0	Other Income	1,879,679	11.1%	Avg Payment Days 36.5
Total Equity	15,173,767	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	<u>20,604,788</u>	Net Profit or Loss	<u>(1,512,838)</u>	-9.0%	Return on Equity -10.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235174 MARSHALL NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
MARSHALL NURSING AND REHABILITATION COMMUNITY		12/31/2022 365 Days Settled			
MARSHALL, MI 49068				CR Beds 60	POS Beds 0
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.3%
Balance Sheet		Income Statement		Length of Stay	105.2
Current Assets	16,350,246	Total Charges	8,152,203	Average Wages	22.29
Fixed Assets	127,916	Contract Allowance	1,749,148	21.5% Skilled Nursing	79.9%
Other Assets	48,000	Operating Revenue	6,403,055	78.5% Ancillary Service	20.1%
Total Assets	16,526,162	Operating Expense	5,892,482	92.0% Current Ratio	4.1
Current Liabilities	3,957,324	Operating Margin	510,573	8.0% Days to Collect	1,032.4
Long Term Liabilities	0	Other Income	364,900	5.7% Avg Payment Days	223.4
Total Equity	12,568,838	Other Expense	0	0.0% Depreciation Rate	131.9%
Total Liab. and Equity	16,526,162	Net Profit or Loss	875,473	13.7% Return on Equity	7.0%

235155 MARTHA T BERRY MCF				Government - County	
MARTHA T BERRY MCF		12/31/2022 365 Days Settled			
MOUNT CLEMENS, MI 48043				CR Beds 217	POS Beds 0
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.6%
Balance Sheet		Income Statement		Length of Stay	324.4
Current Assets	12,426,582	Total Charges	29,727,119	Average Wages	28.04
Fixed Assets	5,120,251	Contract Allowance	1,567,550	5.3% Skilled Nursing	92.6%
Other Assets	-12,093,244	Operating Revenue	28,159,569	94.7% Ancillary Service	7.4%
Total Assets	5,453,589	Operating Expense	34,082,964	121.0% Current Ratio	(3.4)
Current Liabilities	-3,609,025	Operating Margin	-5,923,395	-21.0% Days to Collect	46.4
Long Term Liabilities	17,360,191	Other Income	2,827,781	10.0% Avg Payment Days	(51.7)
Total Equity	-8,297,577	Other Expense	0	0.0% Depreciation Rate	22.6%
Total Liab. and Equity	5,453,589	Net Profit or Loss	(3,095,614)	-11.0% Return on Equity	37.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235369 MARWOOD MANOR NURSING HOME				Nonprofit - Other	
MARWOOD MANOR NURSING HOME		9/30/2022 365 Days Settled			
PORT HURON, MI 48060				CR Beds 240 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.9%
				Length of Stay	100.3
				Average Wages	24.29
				6.6% Skilled Nursing	72.1%
				93.4% Ancillary Service	27.9%
				100.7% Current Ratio	6.7
				-0.7% Days to Collect	26.6
				6.8% Avg Payment Days	34.9
				0.0% Depreciation Rate	0.0%
				6.1% Return on Equity	4.6%

Balance Sheet		Income Statement			
Current Assets	27,875,998	Total Charges	24,637,136		
Fixed Assets	7,640,693	Contract Allowance	1,624,456		
Other Assets	37,151	Operating Revenue	23,012,680		
Total Assets	35,553,842	Operating Expense	23,185,089		
Current Liabilities	4,164,553	Operating Margin	-172,409		
Long Term Liabilities	838,472	Other Income	1,566,312		
Total Equity	30,550,817	Other Expense	0		
Total Liab. and Equity	35,553,842	Net Profit or Loss	1,393,903		

235708 MARY FREE BED SUB-ACUTE REHABILITATION				Nonprofit - Church	
MARY FREE BED SUB-ACUTE REHABILITATION		6/30/2022 365 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 48 POS Beds 0	
KENT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.8%
				Length of Stay	14.8
				Average Wages	30.42
				57.8% Skilled Nursing	47.1%
				42.2% Ancillary Service	52.9%
				115.1% Current Ratio	1.5
				-15.1% Days to Collect	63.7
				10.7% Avg Payment Days	58.1
				0.0% Depreciation Rate	3.3%
				-4.5% Return on Equity	-3.6%

Balance Sheet		Income Statement			
Current Assets	2,293,170	Total Charges	19,261,130		
Fixed Assets	9,399,681	Contract Allowance	11,123,873		
Other Assets	0	Operating Revenue	8,137,257		
Total Assets	11,692,851	Operating Expense	9,369,231		
Current Liabilities	1,490,940	Operating Margin	-1,231,974		
Long Term Liabilities	0	Other Income	869,234		
Total Equity	10,201,911	Other Expense	0		
Total Liab. and Equity	11,692,851	Net Profit or Loss	(362,740)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235530 MARYWOOD NURSING CARE CENTER				Nonprofit - Other	
MARYWOOD NURSING CARE CENTER		6/30/2022 365 Days Settled			
LIVONIA, MI 48154		CR Beds 103 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.4%	
Balance Sheet		Income Statement		Length of Stay 22.9	
Current Assets	6,466,765	Total Charges	25,380,068	Average Wages 27.36	
Fixed Assets	11,516,487	Contract Allowance	12,006,188	47.3%	Skilled Nursing 50.4%
Other Assets	0	Operating Revenue	13,373,880	52.7%	Ancillary Service 49.6%
Total Assets	<u>17,983,252</u>	Operating Expense	15,999,088	119.6%	Current Ratio 5.6
Current Liabilities	1,146,283	Operating Margin	-2,625,208	-19.6%	Days to Collect 38.9
Long Term Liabilities	444,922	Other Income	823,740	6.2%	Avg Payment Days 23.4
Total Equity	<u>16,392,047</u>	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	<u>17,983,252</u>	Net Profit or Loss	<u>(1,801,468)</u>	-13.5%	Return on Equity -11.0%

235301 MCAULEY REHABILITATION AND WELLNESS				Nonprofit - Church	
MCAULEY REHABILITATION AND WELLNESS		6/30/2022 365 Days Settled			
MUSKEGON, MI 49444		CR Beds 98 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.3%	
Balance Sheet		Income Statement		Length of Stay 59.1	
Current Assets	8,082,953	Total Charges	12,350,627	Average Wages 26.45	
Fixed Assets	1,168,100	Contract Allowance	4,008,564	32.5%	Skilled Nursing 64.4%
Other Assets	12,787	Operating Revenue	8,342,063	67.5%	Ancillary Service 35.6%
Total Assets	<u>9,263,840</u>	Operating Expense	11,914,803	142.8%	Current Ratio 10.7
Current Liabilities	754,804	Operating Margin	-3,572,740	-42.8%	Days to Collect 350.7
Long Term Liabilities	1,375,623	Other Income	615,591	7.4%	Avg Payment Days 22.3
Total Equity	<u>7,133,413</u>	Other Expense	0	0.0%	Depreciation Rate 2.4%
Total Liab. and Equity	<u>9,263,840</u>	Net Profit or Loss	<u>(2,957,149)</u>	-35.4%	Return on Equity -41.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235025 MEADOW BROOK MEDICAL CARE FACILITY				Government - County		
MEADOW BROOK MEDICAL CARE FACILITY		12/31/2022 365 Days Settled				
BELLAIRE, MI 49615				CR Beds 133 POS Beds 0		
ANTRIM				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.5%	
Balance Sheet		Income Statement		Length of Stay	445.3	
Current Assets	17,367,314	Total Charges	14,069,506	Average Wages	28.08	
Fixed Assets	9,653,601	Contract Allowance	1,216,756	8.6%	Skilled Nursing	88.8%
Other Assets	2,702,414	Operating Revenue	12,852,750	91.4%	Ancillary Service	11.2%
Total Assets	29,723,329	Operating Expense	17,515,480	136.3%	Current Ratio	5.1
Current Liabilities	3,436,760	Operating Margin	-4,662,730	-36.3%	Days to Collect	91.3
Long Term Liabilities	6,441,853	Other Income	4,847,252	37.7%	Avg Payment Days	26.2
Total Equity	19,844,716	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	29,723,329	Net Profit or Loss	184,522	1.4%	Return on Equity	0.9%

235640 MEADOW WOODS NURSING AND REHAB CENTER				Proprietary - Corporation		
MEADOW WOODS NURSING AND REHAB CENTER		12/31/2022 365 Days Settled				
BLOOMINGDALE, MI 49026				CR Beds 67 POS Beds 0		
VAN BUREN				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.5%	
Balance Sheet		Income Statement		Length of Stay	206.5	
Current Assets	1,270,983	Total Charges	7,790,538	Average Wages	18.23	
Fixed Assets	214,141	Contract Allowance	2,958,623	38.0%	Skilled Nursing	72.9%
Other Assets	0	Operating Revenue	4,831,915	62.0%	Ancillary Service	27.1%
Total Assets	1,485,124	Operating Expense	5,803,204	120.1%	Current Ratio	0.7
Current Liabilities	1,851,854	Operating Margin	-971,289	-20.1%	Days to Collect	59.4
Long Term Liabilities	0	Other Income	314,659	6.5%	Avg Payment Days	83.2
Total Equity	-366,730	Other Expense	0	0.0%	Depreciation Rate	129.9%
Total Liab. and Equity	1,485,124	Net Profit or Loss	(656,630)	-13.6%	Return on Equity	179.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235356 MEDILODGE AT THE SHORE		Proprietary - Corporation	
MEDILODGE AT THE SHORE		12/31/2022 365 Days Settled	
GRAND HAVEN, MI 49417		CR Beds 126 POS Beds 0	
OTTAWA		Key Performance Ind.	
NGS (WI)		Occupancy Rate	89.6%
Balance Sheet		Income Statement	
Current Assets	3,584,630	Total Charges	14,791,128
Fixed Assets	1,923,802	Contract Allowance	3,370,792
Other Assets	18,962,174	Operating Revenue	11,420,336
Total Assets	<u>24,470,606</u>	Operating Expense	12,261,236
Current Liabilities	2,351,852	Operating Margin	-840,900
Long Term Liabilities	19,533,683	Other Income	627,397
Total Equity	<u>2,585,071</u>	Other Expense	0
Total Liab. and Equity	<u>24,470,606</u>	Net Profit or Loss	<u>(213,503)</u>
		22.8%	Skilled Nursing 78.9%
		77.2%	Ancillary Service 21.1%
		107.4%	Current Ratio 1.5
		-7.4%	Days to Collect 17.1
		5.5%	Avg Payment Days 13.5
		0.0%	Depreciation Rate 6.1%
		-1.9%	Return on Equity -8.3%

235280 MEDILODGE OF ALPENA		Proprietary - Corporation	
MEDILODGE OF ALPENA		12/31/2022 365 Days Settled	
ALPENA, MI 49707		CR Beds 132 POS Beds 0	
ALPENA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	83.2%
Balance Sheet		Income Statement	
Current Assets	2,003,531	Total Charges	16,374,513
Fixed Assets	408,698	Contract Allowance	4,068,174
Other Assets	5,969,215	Operating Revenue	12,306,339
Total Assets	<u>8,381,444</u>	Operating Expense	12,405,635
Current Liabilities	1,367,051	Operating Margin	-99,296
Long Term Liabilities	5,979,472	Other Income	577,596
Total Equity	<u>1,034,921</u>	Other Expense	0
Total Liab. and Equity	<u>8,381,444</u>	Net Profit or Loss	<u>478,300</u>
		24.8%	Skilled Nursing 71.2%
		75.2%	Ancillary Service 28.8%
		100.8%	Current Ratio 1.5
		-0.8%	Days to Collect (64.8)
		4.7%	Avg Payment Days 17.9
		0.0%	Depreciation Rate 8.5%
		3.9%	Return on Equity 46.2%

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235517 MEDILODGE OF CAMPUS AREA				Proprietary - Corporation	
MEDILODGE OF CAMPUS AREA		12/31/2022 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 102 POS Beds 0			
INGHAM		Key Performance Ind.			
Novitas AR		Occupancy Rate		75.8%	
Balance Sheet		Income Statement		Length of Stay 83.9	
Current Assets	197,376	Total Charges	8,619,450	Average Wages 23.68	
Fixed Assets	1,742,498	Contract Allowance	1,593,187	18.5%	Skilled Nursing 79.1%
Other Assets	23,562,151	Operating Revenue	7,026,263	81.5%	Ancillary Service 20.9%
Total Assets	<u>25,502,025</u>	Operating Expense	8,583,857	122.2%	Current Ratio 0.1
Current Liabilities	3,780,079	Operating Margin	-1,557,594	-22.2%	Days to Collect (29.8)
Long Term Liabilities	26,105,402	Other Income	289,892	4.1%	Avg Payment Days 24.7
Total Equity	-4,383,456	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	<u>25,502,025</u>	Net Profit or Loss	<u>(1,267,702)</u>	-18.0%	Return on Equity 28.9%

235653 MEDILODGE OF CAPITAL AREA				Proprietary - Corporation	
MEDILODGE OF CAPITAL AREA		12/31/2022 365 Days Settled			
LANSING, MI 48910		CR Beds 120 POS Beds 0			
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.7%	
Balance Sheet		Income Statement		Length of Stay 60.5	
Current Assets	2,452,160	Total Charges	11,769,014	Average Wages 22.97	
Fixed Assets	92,976	Contract Allowance	2,120,849	18.0%	Skilled Nursing 72.8%
Other Assets	2,977,555	Operating Revenue	9,648,165	82.0%	Ancillary Service 27.2%
Total Assets	<u>5,522,691</u>	Operating Expense	10,394,052	107.7%	Current Ratio 1.6
Current Liabilities	1,527,221	Operating Margin	-745,887	-7.7%	Days to Collect (2.5)
Long Term Liabilities	4,740,615	Other Income	476,801	4.9%	Avg Payment Days 18.2
Total Equity	-745,145	Other Expense	0	0.0%	Depreciation Rate 62.9%
Total Liab. and Equity	<u>5,522,691</u>	Net Profit or Loss	<u>(269,086)</u>	-2.8%	Return on Equity 36.1%

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235022 MEDILODGE OF CLARE				Proprietary - Corporation		
MEDILODGE OF CLARE		12/31/2022 365 Days Settled				
CLARE, MI 48617				CR Beds 92	POS Beds 0	
CLARE		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.3%	
Balance Sheet		Income Statement		Length of Stay	61.1	
Current Assets	-426,471	Total Charges	10,209,345	Average Wages	18.48	
Fixed Assets	64,873	Contract Allowance	2,462,632	24.1%	Skilled Nursing	69.8%
Other Assets	2,230,610	Operating Revenue	7,746,713	75.9%	Ancillary Service	30.2%
Total Assets	<u>1,869,012</u>	Operating Expense	8,853,386	114.3%	Current Ratio	(0.3)
Current Liabilities	1,426,660	Operating Margin	-1,106,673	-14.3%	Days to Collect	(12.0)
Long Term Liabilities	2,426,788	Other Income	525,335	6.8%	Avg Payment Days	18.6
Total Equity	<u>-1,984,436</u>	Other Expense	0	0.0%	Depreciation Rate	47.0%
Total Liab. and Equity	<u>1,869,012</u>	Net Profit or Loss	<u>(581,338)</u>	-7.5%	Return on Equity	29.3%
235283 MEDILODGE OF EAST LANSING				Proprietary - Corporation		
MEDILODGE OF EAST LANSING		12/31/2022 365 Days Settled				
EAST LANSING, MI 48823				CR Beds 99	POS Beds 0	
INGHAM		Key Performance Ind.				
Novitas LA				Occupancy Rate	65.2%	
Balance Sheet		Income Statement		Length of Stay	72.5	
Current Assets	640,553	Total Charges	15,636,790	Average Wages	20.43	
Fixed Assets	1,680,437	Contract Allowance	6,918,084	44.2%	Skilled Nursing	57.5%
Other Assets	24,007,887	Operating Revenue	8,718,706	55.8%	Ancillary Service	42.5%
Total Assets	<u>26,328,877</u>	Operating Expense	10,695,399	122.7%	Current Ratio	0.2
Current Liabilities	3,368,725	Operating Margin	-1,976,693	-22.7%	Days to Collect	21.5
Long Term Liabilities	26,274,252	Other Income	400,535	4.6%	Avg Payment Days	21.0
Total Equity	<u>-3,314,100</u>	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	<u>26,328,877</u>	Net Profit or Loss	<u>(1,576,158)</u>	-18.1%	Return on Equity	47.6%

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235293 MEDILODGE OF FARMINGTON		Proprietary - Corporation	
MEDILODGE OF FARMINGTON		12/31/2022 365 Days Settled	
FARMINGTON, MI 48335		CR Beds 117 POS Beds 0	
OAKLAND		Key Performance Ind.	
Novitas MD		Occupancy Rate	62.7%
Balance Sheet		Income Statement	
Current Assets	770,579	Total Charges	15,628,070
Fixed Assets	1,762,967	Contract Allowance	6,241,415
Other Assets	18,872,928	Operating Revenue	9,386,655
Total Assets	21,406,474	Operating Expense	11,181,347
Current Liabilities	2,900,563	Operating Margin	-1,794,692
Long Term Liabilities	20,090,623	Other Income	284,299
Total Equity	-1,584,712	Other Expense	0
Total Liab. and Equity	21,406,474	Net Profit or Loss	(1,510,393)
		39.9%	60.1%
		119.1%	119.1%
		-19.1%	-19.1%
		3.0%	3.0%
		0.0%	0.0%
		-16.1%	-16.1%
			Length of Stay 71.5
			Average Wages 19.93
			Skilled Nursing 59.0%
			Ancillary Service 41.0%
			Current Ratio 0.3
			Days to Collect (20.3)
			Avg Payment Days 21.2
			Depreciation Rate 4.3%
			Return on Equity 95.3%

235175 MEDILODGE OF FRANKENMUTH		Proprietary - Corporation	
MEDILODGE OF FRANKENMUTH		12/31/2022 365 Days Settled	
FRANKENMUTH, MI 48734		CR Beds 105 POS Beds 0	
SAGINAW		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	58.3%
Balance Sheet		Income Statement	
Current Assets	1,950,801	Total Charges	10,323,477
Fixed Assets	227,589	Contract Allowance	2,268,899
Other Assets	907,704	Operating Revenue	8,054,578
Total Assets	3,086,094	Operating Expense	8,239,357
Current Liabilities	1,153,713	Operating Margin	-184,779
Long Term Liabilities	1,266,414	Other Income	1,777,939
Total Equity	665,967	Other Expense	0
Total Liab. and Equity	3,086,094	Net Profit or Loss	1,593,160
		22.0%	78.0%
		102.3%	102.3%
		-2.3%	-2.3%
		22.1%	22.1%
		0.0%	0.0%
		19.8%	19.8%
			Length of Stay 26.9
			Average Wages 23.85
			Skilled Nursing 62.5%
			Ancillary Service 37.5%
			Current Ratio 1.7
			Days to Collect 81.8
			Avg Payment Days 18.2
			Depreciation Rate 13.9%
			Return on Equity 239.2%

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235350 MEDILODGE OF GAYLORD		Proprietary - Corporation	
MEDILODGE OF GAYLORD		12/31/2022 365 Days Settled	
GAYLORD, MI 49735		CR Beds 96 POS Beds 0	
OTSEGO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 76.0%	
Balance Sheet		Income Statement	
Current Assets	1,984,525	Total Charges	13,922,347
Fixed Assets	334,911	Contract Allowance	5,012,991
Other Assets	3,502,996	Operating Revenue	8,909,356
Total Assets	5,822,432	Operating Expense	9,875,445
Current Liabilities	858,607	Operating Margin	-966,089
Long Term Liabilities	3,574,981	Other Income	496,630
Total Equity	1,388,844	Other Expense	0
Total Liab. and Equity	5,822,432	Net Profit or Loss	(469,459)
		36.0%	Skilled Nursing 68.5%
		64.0%	Ancillary Service 31.5%
		110.8%	Current Ratio 2.3
		-10.8%	Days to Collect 45.8
		5.6%	Avg Payment Days 17.9
		0.0%	Depreciation Rate 13.1%
		-5.3%	Return on Equity -33.8%

235226 MEDILODGE OF GRAND BLANC		Proprietary - Corporation	
MEDILODGE OF GRAND BLANC		12/31/2022 365 Days Settled	
GRAND BLANC, MI 48439		CR Beds 146 POS Beds 0	
GENESEE		Key Performance Ind.	
Novitas Solutions DC, DE, MD, PA		Occupancy Rate 64.6%	
Balance Sheet		Income Statement	
Current Assets	-2,227,069	Total Charges	26,639,294
Fixed Assets	2,369,632	Contract Allowance	12,250,081
Other Assets	35,141,557	Operating Revenue	14,389,213
Total Assets	35,284,120	Operating Expense	16,861,328
Current Liabilities	3,614,777	Operating Margin	-2,472,115
Long Term Liabilities	37,783,082	Other Income	589,499
Total Equity	-6,113,739	Other Expense	0
Total Liab. and Equity	35,284,120	Net Profit or Loss	(1,882,616)
		46.0%	Skilled Nursing 60.3%
		54.0%	Ancillary Service 39.7%
		117.2%	Current Ratio (0.6)
		-17.2%	Days to Collect (57.6)
		4.1%	Avg Payment Days 16.1
		0.0%	Depreciation Rate 6.6%
		-13.1%	Return on Equity 30.8%

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235038 MEDILODGE OF GRAND RAPIDS		Nonprofit - Church	
MEDILODGE OF GRAND RAPIDS	8/31/2022 243 Days Settled		
GRAND RAPIDS, MI 49505	12/31/2022 122 Days Settled	CR Beds 178	POS Beds 0
KENT		Key Performance Ind.	
NGS (WI)		Occupancy Rate	58.9%
		Length of Stay	197.4
		Average Wages	67.65
		23.6% Skilled Nursing	60.6%
		76.4% Ancillary Service	10.2%
		137.4% Current Ratio	0.1
		-37.4% Days to Collect	43.6
		-51.8% Avg Payment Days	35.8
		0.0% Depreciation Rate	3.2%
		-89.2% Return on Equity	260.3%

Balance Sheet		Income Statement			
Current Assets	1,382,214	Total Charges	7,204,568		
Fixed Assets	7,288,938	Contract Allowance	1,701,808	23.6%	
Other Assets	0	Operating Revenue	5,502,760	76.4%	
Total Assets	8,671,152	Operating Expense	7,560,684	137.4%	
Current Liabilities	10,557,084	Operating Margin	-2,057,924	-37.4%	
Long Term Liabilities	0	Other Income	-2,851,825	-51.8%	
Total Equity	-1,885,932	Other Expense	0	0.0%	
Total Liab. and Equity	8,671,152	Net Profit or Loss	(4,909,749)		

235038 MEDILODGE OF GRAND RAPIDS		Proprietary - Corporation	
MEDILODGE OF GRAND RAPIDS	8/31/2022 243 Days Settled		
GRAND RAPIDS, MI 49505	12/31/2022 122 Days Settled	CR Beds 178	POS Beds 0
KENT		Key Performance Ind.	
NGS (WI)		Occupancy Rate	64.7%
		Length of Stay	126.6
		Average Wages	67.65
		23.0% Skilled Nursing	56.3%
		77.0% Ancillary Service	17.8%
		128.2% Current Ratio	0.9
		-28.2% Days to Collect	88.2
		0.5% Avg Payment Days	82.8
		0.0% Depreciation Rate	9.8%
		-28.1% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	1,079,958	Total Charges	4,010,232		
Fixed Assets	179,432	Contract Allowance	921,985	23.0%	
Other Assets	7,456,812	Operating Revenue	3,088,247	77.0%	
Total Assets	8,716,202	Operating Expense	3,959,979	128.2%	
Current Liabilities	1,144,343	Operating Margin	-871,732	-28.2%	
Long Term Liabilities	8,440,282	Other Income	16,675	0.5%	
Total Equity	-868,423	Other Expense	0	0.0%	
Total Liab. and Equity	8,716,202	Net Profit or Loss	(868,423)		

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235583 MEDILODGE OF GREEN VIEW		Proprietary - Corporation	
MEDILODGE OF GREEN VIEW		12/31/2022 365 Days Settled	
ALPENA, MI 49707		CR Beds 39 POS Beds 0	
ALPENA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 93.0%	
Balance Sheet		Income Statement	
Current Assets	1,701,052	Total Charges	5,522,666
Fixed Assets	78,168	Contract Allowance	1,202,034
Other Assets	2,186,766	Operating Revenue	4,320,632
Total Assets	<u>3,965,986</u>	Operating Expense	4,539,000
Current Liabilities	380,993	Operating Margin	-218,368
Long Term Liabilities	2,256,991	Other Income	251,595
Total Equity	<u>1,328,002</u>	Other Expense	0
Total Liab. and Equity	<u>3,965,986</u>	Net Profit or Loss	<u>33,227</u>
		21.8%	Skilled Nursing 74.3%
		78.2%	Ancillary Service 25.7%
		105.1%	Current Ratio 4.5
		-5.1%	Days to Collect 86.2
		5.8%	Avg Payment Days 18.5
		0.0%	Depreciation Rate 18.3%
		0.8%	Return on Equity 2.5%

235243 MEDILODGE OF GTC		Proprietary - Corporation	
MEDILODGE OF GTC		12/31/2022 365 Days Settled	
TRAVERSE CITY, MI 49686		CR Beds 125 POS Beds 0	
GRAND TRAVERSE		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 67.5%	
Balance Sheet		Income Statement	
Current Assets	4,973,429	Total Charges	14,557,853
Fixed Assets	248,179	Contract Allowance	4,003,984
Other Assets	3,846,099	Operating Revenue	10,553,869
Total Assets	<u>9,067,707</u>	Operating Expense	10,541,233
Current Liabilities	1,025,239	Operating Margin	12,636
Long Term Liabilities	3,919,917	Other Income	526,574
Total Equity	<u>4,122,551</u>	Other Expense	0
Total Liab. and Equity	<u>9,067,707</u>	Net Profit or Loss	<u>539,210</u>
		27.5%	Skilled Nursing 71.0%
		72.5%	Ancillary Service 29.0%
		99.9%	Current Ratio 4.9
		0.1%	Days to Collect 148.8
		5.0%	Avg Payment Days 19.8
		0.0%	Depreciation Rate 15.8%
		5.1%	Return on Equity 13.1%

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235423 MEDILODGE OF HILLMAN		Proprietary - Corporation	
MEDILODGE OF HILLMAN		12/31/2022 365 Days Settled	
HILLMAN, MI 49746		CR Beds 39 POS Beds 0	
MONTMORENCY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 90.5%	
Balance Sheet		Income Statement	
Current Assets	1,071,282	Total Charges	5,303,747
Fixed Assets	231,023	Contract Allowance	620,920
Other Assets	9,177,214	Operating Revenue	4,682,827
Total Assets	10,479,519	Operating Expense	4,917,555
Current Liabilities	549,416	Operating Margin	-234,728
Long Term Liabilities	9,998,796	Other Income	190,791
Total Equity	-68,693	Other Expense	0
Total Liab. and Equity	10,479,519	Net Profit or Loss	(43,937)
		11.7%	Skilled Nursing 74.6%
		88.3%	Ancillary Service 25.4%
		105.0%	Current Ratio 1.9
		-5.0%	Days to Collect 62.3
		4.1%	Avg Payment Days 21.1
		0.0%	Depreciation Rate 4.6%
		-0.9%	Return on Equity 64.0%
235638 MEDILODGE OF HOLLAND		Proprietary - Corporation	
MEDILODGE OF HOLLAND		12/31/2022 365 Days Settled	
HOLLAND, MI 49423		CR Beds 126 POS Beds 0	
OTTAWA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 60.5%	
Balance Sheet		Income Statement	
Current Assets	1,795,935	Total Charges	10,742,855
Fixed Assets	191,653	Contract Allowance	2,284,926
Other Assets	1,487,429	Operating Revenue	8,457,929
Total Assets	3,475,017	Operating Expense	8,917,581
Current Liabilities	1,146,686	Operating Margin	-459,652
Long Term Liabilities	2,233,939	Other Income	308,325
Total Equity	94,392	Other Expense	0
Total Liab. and Equity	3,475,017	Net Profit or Loss	(151,327)
		21.3%	Skilled Nursing 79.0%
		78.7%	Ancillary Service 21.0%
		105.4%	Current Ratio 1.6
		-5.4%	Days to Collect 75.7
		3.6%	Avg Payment Days 17.5
		0.0%	Depreciation Rate 25.7%
		-1.8%	Return on Equity -160.3%

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235331 MEDILODGE OF HOWELL				Proprietary - Corporation	
MEDILODGE OF HOWELL		12/31/2022 365 Days Settled			
HOWELL, MI 48843				CR Beds 206 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.7%
				Length of Stay	94.8
				Average Wages	21.69
				25.8%	Skilled Nursing 79.0%
				74.2%	Ancillary Service 21.0%
				139.9%	Current Ratio 0.7
				-39.9%	Days to Collect 38.7
				7.5%	Avg Payment Days 18.0
				0.0%	Depreciation Rate 11.1%
				-32.4%	Return on Equity 351.7%
<hr/>					
235282 MEDILODGE OF KALAMAZOO				Proprietary - Corporation	
MEDILODGE OF KALAMAZOO		12/31/2022 365 Days Settled			
KALAMAZOO, MI 49009				CR Beds 39 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	95.5%
				Length of Stay	80.0
				Average Wages	26.33
				28.2%	Skilled Nursing 79.5%
				71.8%	Ancillary Service 20.5%
				108.6%	Current Ratio (2.9)
				-8.6%	Days to Collect (155.9)
				4.4%	Avg Payment Days 19.5
				0.0%	Depreciation Rate 12.4%
				-4.2%	Return on Equity 7.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235285 MEDILODGE OF LANSING				Proprietary - Corporation	
MEDILODGE OF LANSING		12/31/2022 365 Days Settled			
LANSING, MI 48917				CR Beds 85	POS Beds 0
EATON				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	61.8%
Balance Sheet		Income Statement		Length of Stay	66.3
Current Assets	-2,921,335	Total Charges	8,925,373	Average Wages	21.02
Fixed Assets	721,246	Contract Allowance	2,583,413	28.9%	Skilled Nursing 78.2%
Other Assets	1,643,381	Operating Revenue	6,341,960	71.1%	Ancillary Service 21.8%
Total Assets	-556,708	Operating Expense	7,255,344	114.4%	Current Ratio (2.2)
Current Liabilities	1,339,532	Operating Margin	-913,384	-14.4%	Days to Collect (176.3)
Long Term Liabilities	2,285,072	Other Income	272,813	4.3%	Avg Payment Days 18.4
Total Equity	-4,181,312	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	-556,708	Net Profit or Loss	(640,571)	-10.1%	Return on Equity 15.3%

235209 MEDILODGE OF LEELANAU				Proprietary - Corporation	
MEDILODGE OF LEELANAU		12/31/2022 365 Days Settled			
SUTTONS BAY, MI 49682				CR Beds 72	POS Beds 0
LEELANAU				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	88.2%
Balance Sheet		Income Statement		Length of Stay	99.1
Current Assets	3,089,954	Total Charges	10,502,698	Average Wages	17.70
Fixed Assets	71,510	Contract Allowance	2,635,575	25.1%	Skilled Nursing 78.9%
Other Assets	3,839,931	Operating Revenue	7,867,123	74.9%	Ancillary Service 21.1%
Total Assets	7,001,395	Operating Expense	7,719,135	98.1%	Current Ratio 4.7
Current Liabilities	655,841	Operating Margin	147,988	1.9%	Days to Collect 112.2
Long Term Liabilities	3,959,272	Other Income	288,253	3.7%	Avg Payment Days 17.0
Total Equity	2,386,282	Other Expense	0	0.0%	Depreciation Rate 41.6%
Total Liab. and Equity	7,001,395	Net Profit or Loss	436,241	5.5%	Return on Equity 18.3%

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235330 MEDILODGE OF LIVINGSTON				Proprietary - Corporation	
MEDILODGE OF LIVINGSTON		12/31/2022 365 Days Settled			
HOWELL, MI 48843		CR Beds 125 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
Novitas MD		Occupancy Rate		62.2%	
Balance Sheet		Income Statement		Length of Stay	
				77.3	
Current Assets	1,316,315	Total Charges	20,048,472	Average Wages	
Fixed Assets	2,331,926	Contract Allowance	8,109,797	29.51	
Other Assets	18,776,424	Operating Revenue	11,938,675	40.5%	
Total Assets	<u>22,424,665</u>	Operating Expense	12,369,921	59.5%	
Current Liabilities	3,233,115	Operating Margin	-431,246	103.6%	
Long Term Liabilities	20,102,937	Other Income	528,714	-3.6%	
Total Equity	<u>-911,387</u>	Other Expense	0	4.4%	
Total Liab. and Equity	<u>22,424,665</u>	Net Profit or Loss	<u>97,468</u>	0.0%	
				0.8%	

235358 MEDILODGE OF LUDINGTON				Proprietary - Corporation	
MEDILODGE OF LUDINGTON		12/31/2022 365 Days Settled			
LUDINGTON, MI 49431		CR Beds 93 POS Beds 0			
MASON		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		76.1%	
Balance Sheet		Income Statement		Length of Stay	
				60.1	
Current Assets	120,494	Total Charges	10,939,028	Average Wages	
Fixed Assets	1,068,393	Contract Allowance	3,379,966	19.77	
Other Assets	3,825,003	Operating Revenue	7,559,062	30.9%	
Total Assets	<u>5,013,890</u>	Operating Expense	8,889,479	69.1%	
Current Liabilities	1,692,792	Operating Margin	-1,330,417	117.6%	
Long Term Liabilities	3,908,306	Other Income	423,202	-17.6%	
Total Equity	<u>-587,208</u>	Other Expense	0	5.6%	
Total Liab. and Equity	<u>5,013,890</u>	Net Profit or Loss	<u>(907,215)</u>	0.0%	
				-12.0%	

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235650 MEDILODGE OF MILFORD				Proprietary - Corporation	
MEDILODGE OF MILFORD		12/31/2022 365 Days Settled			
MILFORD, MI 48381				CR Beds 111 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate	87.9%
Balance Sheet		Income Statement		Length of Stay	49.6
Current Assets	2,507,962	Total Charges	15,561,285	Average Wages	24.02
Fixed Assets	1,144,278	Contract Allowance	4,700,983	30.2%	Skilled Nursing 69.9%
Other Assets	32,382,821	Operating Revenue	10,860,302	69.8%	Ancillary Service 30.1%
Total Assets	<u>36,035,061</u>	Operating Expense	12,642,772	116.4%	Current Ratio 1.9
Current Liabilities	1,324,618	Operating Margin	-1,782,470	-16.4%	Days to Collect 88.9
Long Term Liabilities	35,234,195	Other Income	677,334	6.2%	Avg Payment Days 24.2
Total Equity	<u>-523,752</u>	Other Expense	0	0.0%	Depreciation Rate 8.2%
Total Liab. and Equity	<u>36,035,061</u>	Net Profit or Loss	<u>(1,105,136)</u>	-10.2%	Return on Equity 211.0%
235563 MEDILODGE OF MONROE				Proprietary - Corporation	
MEDILODGE OF MONROE		12/31/2022 365 Days Settled			
MONROE, MI 48162				CR Beds 103 POS Beds 0	
MONROE				Key Performance Ind.	
DUMMY FOR MEDICAID HHA				Occupancy Rate	91.2%
Balance Sheet		Income Statement		Length of Stay	42.5
Current Assets	4,390,233	Total Charges	13,748,151	Average Wages	21.96
Fixed Assets	639,469	Contract Allowance	2,894,099	21.1%	Skilled Nursing 69.8%
Other Assets	25,509,693	Operating Revenue	10,854,052	78.9%	Ancillary Service 30.2%
Total Assets	<u>30,539,395</u>	Operating Expense	11,353,666	104.6%	Current Ratio 3.5
Current Liabilities	1,265,801	Operating Margin	-499,614	-4.6%	Days to Collect 152.7
Long Term Liabilities	27,630,217	Other Income	573,676	5.3%	Avg Payment Days 23.8
Total Equity	<u>1,643,377</u>	Other Expense	0	0.0%	Depreciation Rate 7.5%
Total Liab. and Equity	<u>30,539,395</u>	Net Profit or Loss	<u>74,062</u>	0.7%	Return on Equity 4.5%

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235410 MEDILODGE OF MUNISING				Proprietary - Corporation	
MEDILODGE OF MUNISING		12/31/2022 365 Days Settled			
MUNISING, MI 49862				CR Beds 90 POS Beds 0	
ALGER				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	70.8%
				Length of Stay	115.7
Balance Sheet		Income Statement		Average Wages	21.49
Current Assets	658,845	Total Charges	9,753,512	26.8%	Skilled Nursing
Fixed Assets	360,370	Contract Allowance	2,611,564	73.2%	Ancillary Service
Other Assets	3,247,630	Operating Revenue	7,141,948	108.9%	Current Ratio
Total Assets	4,266,845	Operating Expense	7,777,481	-8.9%	Days to Collect
Current Liabilities	922,160	Operating Margin	-635,533	5.1%	Avg Payment Days
Long Term Liabilities	3,361,022	Other Income	361,567	0.0%	Depreciation Rate
Total Equity	-16,337	Other Expense	0	-3.8%	Return on Equity
Total Liab. and Equity	4,266,845	Net Profit or Loss	(273,966)		
235647 MEDILODGE OF OKEMOS				Proprietary - Corporation	
MEDILODGE OF OKEMOS		12/31/2022 365 Days Settled			
OKEMOS, MI 48864				CR Beds 100 POS Beds 0	
INGHAM				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	63.2%
				Length of Stay	62.5
Balance Sheet		Income Statement		Average Wages	24.73
Current Assets	1,412,453	Total Charges	11,572,851	29.3%	Skilled Nursing
Fixed Assets	49,133	Contract Allowance	3,391,910	70.7%	Ancillary Service
Other Assets	1,606,766	Operating Revenue	8,180,941	110.3%	Current Ratio
Total Assets	3,068,352	Operating Expense	9,019,547	-10.3%	Days to Collect
Current Liabilities	1,278,508	Operating Margin	-838,606	4.7%	Avg Payment Days
Long Term Liabilities	2,256,247	Other Income	388,413	0.0%	Depreciation Rate
Total Equity	-466,403	Other Expense	0	-5.5%	Return on Equity
Total Liab. and Equity	3,068,352	Net Profit or Loss	(450,193)		

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235507 MEDILODGE OF PLYMOUTH				Proprietary - Corporation	
MEDILODGE OF PLYMOUTH		12/31/2022 365 Days Settled			
PLYMOUTH, MI 48170				CR Beds 39 POS Beds 0	
WAYNE				Key Performance Ind.	
DUMMY FOR MEDICAID HHA				Occupancy Rate 85.3%	
Balance Sheet		Income Statement		Length of Stay 47.3	
Current Assets	3,696,438	Total Charges	4,735,044	Average Wages 23.72	
Fixed Assets	478,443	Contract Allowance	594,785	12.6% Skilled Nursing 74.2%	
Other Assets	3,241,128	Operating Revenue	4,140,259	87.4% Ancillary Service 25.8%	
Total Assets	<u>7,416,009</u>	Operating Expense	4,008,732	96.8% Current Ratio 6.6	
Current Liabilities	560,682	Operating Margin	131,527	3.2% Days to Collect 322.4	
Long Term Liabilities	3,358,755	Other Income	237,771	5.7% Avg Payment Days 23.8	
Total Equity	<u>3,496,572</u>	Other Expense	0	0.0% Depreciation Rate 4.2%	
Total Liab. and Equity	<u>7,416,009</u>	Net Profit or Loss	<u>369,298</u>	8.9% Return on Equity 10.6%	
<hr/>					
235421 MEDILODGE OF PORT HURON				Proprietary - Corporation	
MEDILODGE OF PORT HURON		12/31/2022 365 Days Settled			
FORT GRATIOT, MI 48059				CR Beds 127 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
DUMMY FOR MEDICAID HHA				Occupancy Rate 88.8%	
Balance Sheet		Income Statement		Length of Stay 78.3	
Current Assets	2,557,447	Total Charges	13,937,486	Average Wages 23.22	
Fixed Assets	3,416,320	Contract Allowance	2,200,285	15.8% Skilled Nursing 81.4%	
Other Assets	30,600,799	Operating Revenue	11,737,201	84.2% Ancillary Service 18.6%	
Total Assets	<u>36,574,566</u>	Operating Expense	13,225,494	112.7% Current Ratio 1.0	
Current Liabilities	2,575,280	Operating Margin	-1,488,293	-12.7% Days to Collect 71.7	
Long Term Liabilities	33,348,222	Other Income	902,889	7.7% Avg Payment Days 23.2	
Total Equity	<u>651,064</u>	Other Expense	0	0.0% Depreciation Rate 2.0%	
Total Liab. and Equity	<u>36,574,566</u>	Net Profit or Loss	<u>(585,404)</u>	-5.0% Return on Equity -89.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235399 MEDILODGE OF PORTAGE				Proprietary - Corporation	
MEDILODGE OF PORTAGE		12/31/2022 365 Days Settled			
PORTAGE, MI 49002				CR Beds 117 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	81.6%
Balance Sheet		Income Statement		Length of Stay	80.8
Current Assets	-1,985,516	Total Charges	13,759,873	Average Wages	23.91
Fixed Assets	376,160	Contract Allowance	4,337,046	31.5% Skilled Nursing	80.2%
Other Assets	2,251,371	Operating Revenue	9,422,827	68.5% Ancillary Service	19.8%
Total Assets	642,015	Operating Expense	10,733,553	113.9% Current Ratio	(1.3)
Current Liabilities	1,576,183	Operating Margin	-1,310,726	-13.9% Days to Collect	(76.1)
Long Term Liabilities	2,973,041	Other Income	261,706	2.8% Avg Payment Days	17.3
Total Equity	-3,907,209	Other Expense	0	0.0% Depreciation Rate	8.2%
Total Liab. and Equity	642,015	Net Profit or Loss	(1,049,020)	-11.1% Return on Equity	26.8%

235486 MEDILODGE OF RICHMOND				Proprietary - Corporation	
MEDILODGE OF RICHMOND		12/31/2022 365 Days Settled			
RICHMOND, MI 48062				CR Beds 126 POS Beds 0	
MACOMB				Key Performance Ind.	
DUMMY FOR MEDICAID HHA				Occupancy Rate	78.2%
Balance Sheet		Income Statement		Length of Stay	62.2
Current Assets	-8,155,164	Total Charges	11,299,349	Average Wages	20.10
Fixed Assets	1,280,528	Contract Allowance	1,871,308	16.6% Skilled Nursing	80.3%
Other Assets	60,009,278	Operating Revenue	9,428,041	83.4% Ancillary Service	19.7%
Total Assets	53,134,642	Operating Expense	12,655,490	134.2% Current Ratio	(4.2)
Current Liabilities	1,928,032	Operating Margin	-3,227,449	-34.2% Days to Collect	(314.1)
Long Term Liabilities	65,238,384	Other Income	265,676	2.8% Avg Payment Days	20.4
Total Equity	-14,031,774	Other Expense	0	0.0% Depreciation Rate	11.5%
Total Liab. and Equity	53,134,642	Net Profit or Loss	(2,961,773)	-31.4% Return on Equity	21.1%

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235036 MEDILODGE OF ROCHESTER HILLS, INC				Proprietary - Corporation		
MEDILODGE OF ROCHESTER HILLS, INC				12/31/2022 365 Days Settled		
ROCHESTER HILLS, MI 48309				CR Beds 126 POS Beds 0		
OAKLAND				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.6%	
Balance Sheet		Income Statement		Length of Stay	72.5	
Current Assets	-9,961,291	Total Charges	7,136,807	Average Wages	24.62	
Fixed Assets	467,191	Contract Allowance	521,054	7.3%	Skilled Nursing	85.7%
Other Assets	40,403,630	Operating Revenue	6,615,753	92.7%	Ancillary Service	14.3%
Total Assets	30,909,530	Operating Expense	9,244,587	139.7%	Current Ratio	(2.7)
Current Liabilities	3,737,253	Operating Margin	-2,628,834	-39.7%	Days to Collect	(566.3)
Long Term Liabilities	42,783,077	Other Income	327,484	5.0%	Avg Payment Days	19.8
Total Equity	-15,610,800	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	30,909,530	Net Profit or Loss	(2,301,350)	-34.8%	Return on Equity	14.7%

235553 MEDILODGE OF ROGERS CITY				Proprietary - Corporation		
MEDILODGE OF ROGERS CITY				12/31/2022 365 Days Settled		
ROGERS CITY, MI 49779				CR Beds 90 POS Beds 0		
PRESQUE ISLE				Key Performance Ind.		
CGS (OHIO)				Occupancy Rate	69.5%	
Balance Sheet		Income Statement		Length of Stay	81.3	
Current Assets	156,037	Total Charges	9,559,988	Average Wages	24.75	
Fixed Assets	151,967	Contract Allowance	2,607,411	27.3%	Skilled Nursing	74.8%
Other Assets	3,362,329	Operating Revenue	6,952,577	72.7%	Ancillary Service	25.2%
Total Assets	3,670,333	Operating Expense	7,503,324	107.9%	Current Ratio	0.2
Current Liabilities	764,404	Operating Margin	-550,747	-7.9%	Days to Collect	(70.4)
Long Term Liabilities	3,465,759	Other Income	433,145	6.2%	Avg Payment Days	21.1
Total Equity	-559,830	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	3,670,333	Net Profit or Loss	(117,602)	-1.7%	Return on Equity	21.0%

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235292 MEDILODGE OF SAULT STE MARIE				Proprietary - Corporation	
MEDILODGE OF SAULT STE MARIE		12/31/2022 365 Days Submitted			
SAULT SAINTE MARIE, MI 49783		CR Beds 106 POS Beds 0			
CHIPPEWA		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		65.5%	
Balance Sheet		Income Statement		Length of Stay 76.8	
Current Assets	701,519	Total Charges	10,590,328	Average Wages	19.01
Fixed Assets	430,570	Contract Allowance	2,402,219	22.7%	Skilled Nursing 82.1%
Other Assets	3,497,916	Operating Revenue	8,188,109	77.3%	Ancillary Service 17.9%
Total Assets	4,630,005	Operating Expense	8,734,092	106.7%	Current Ratio 0.7
Current Liabilities	1,025,897	Operating Margin	-545,983	-6.7%	Days to Collect 2.6
Long Term Liabilities	3,580,519	Other Income	407,480	5.0%	Avg Payment Days 15.8
Total Equity	23,589	Other Expense	0	0.0%	Depreciation Rate 8.8%
Total Liab. and Equity	4,630,005	Net Profit or Loss	(138,503)	-1.7%	Return on Equity -587.2%
235473 MEDILODGE OF SHORELINE				Proprietary - Corporation	
MEDILODGE OF SHORELINE		12/31/2022 365 Days Settled			
STERLING HEIGHTS, MI 48313		CR Beds 112 POS Beds 0			
MACOMB		Key Performance Ind.			
NGS (WI)		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay 49.6	
Current Assets	5,058,614	Total Charges	18,280,782	Average Wages	21.17
Fixed Assets	867,011	Contract Allowance	6,321,365	34.6%	Skilled Nursing 73.5%
Other Assets	21,828,620	Operating Revenue	11,959,417	65.4%	Ancillary Service 26.5%
Total Assets	27,754,245	Operating Expense	12,635,095	105.6%	Current Ratio 2.6
Current Liabilities	1,960,407	Operating Margin	-675,678	-5.6%	Days to Collect 52.6
Long Term Liabilities	22,694,070	Other Income	387,585	3.2%	Avg Payment Days 15.6
Total Equity	3,099,768	Other Expense	0	0.0%	Depreciation Rate 16.0%
Total Liab. and Equity	27,754,245	Net Profit or Loss	(288,093)	-2.4%	Return on Equity -9.3%

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235296 MEDILODGE OF SOUTHFIELD		Proprietary - Corporation	
MEDILODGE OF SOUTHFIELD	12/31/2022 365 Days Settled		
SOUTHFIELD, MI 48076	CR Beds 182 POS Beds 0		
OAKLAND	Key Performance Ind.		
DUMMY FOR MEDICAID HHA	Occupancy Rate	80.7%	
	Length of Stay	106.0	
	Average Wages	26.18	
	Skilled Nursing	83.3%	
	Ancillary Service	16.7%	
	Current Ratio	(0.7)	
	Days to Collect	(64.5)	
	Avg Payment Days	23.0	
	Depreciation Rate	3.0%	
	Return on Equity	37.0%	
Balance Sheet		Income Statement	
Current Assets	-2,876,797	Total Charges	16,625,096
Fixed Assets	4,863,004	Contract Allowance	2,090,722
Other Assets	34,637,349	Operating Revenue	14,534,374
Total Assets	36,623,556	Operating Expense	17,023,573
Current Liabilities	3,927,535	Operating Margin	-2,489,199
Long Term Liabilities	37,614,967	Other Income	669,716
Total Equity	-4,918,946	Other Expense	0
Total Liab. and Equity	36,623,556	Net Profit or Loss	(1,819,483)
		12.6%	87.4%
		117.1%	-17.1%
		4.6%	0.0%
		-12.5%	

235370 MEDILODGE OF ST CLAIR		Proprietary - Corporation	
MEDILODGE OF ST CLAIR	12/31/2022 365 Days Settled		
EAST CHINA, MI 48054	CR Beds 158 POS Beds 0		
SAINT CLAIR	Key Performance Ind.		
DUMMY FOR MEDICAID HHA	Occupancy Rate	71.5%	
	Length of Stay	82.3	
	Average Wages	23.09	
	Skilled Nursing	82.5%	
	Ancillary Service	17.5%	
	Current Ratio	1.2	
	Days to Collect	81.6	
	Avg Payment Days	24.1	
	Depreciation Rate	2.7%	
	Return on Equity	108.2%	
Balance Sheet		Income Statement	
Current Assets	2,240,373	Total Charges	14,283,487
Fixed Assets	1,649,766	Contract Allowance	3,750,129
Other Assets	40,190,928	Operating Revenue	10,533,358
Total Assets	44,081,067	Operating Expense	12,914,909
Current Liabilities	1,833,612	Operating Margin	-2,381,551
Long Term Liabilities	43,804,750	Other Income	696,158
Total Equity	-1,557,295	Other Expense	0
Total Liab. and Equity	44,081,067	Net Profit or Loss	(1,685,393)
		26.3%	73.7%
		122.6%	-22.6%
		6.6%	0.0%
		-16.0%	

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235416 MEDILODGE OF STERLING		Proprietary - Corporation	
MEDILODGE OF STERLING		12/31/2022 365 Days Settled	
STERLING, MI 48659		CR Beds 39 POS Beds 0	
ARENAC		Key Performance Ind.	
NGS (WI)		Occupancy Rate 88.3%	
Balance Sheet		Income Statement	
Current Assets	146,216	Total Charges	5,643,222
Fixed Assets	292,970	Contract Allowance	965,778
Other Assets	11,790,325	Operating Revenue	4,677,444
Total Assets	12,229,511	Operating Expense	5,094,409
Current Liabilities	577,571	Operating Margin	-416,965
Long Term Liabilities	12,877,501	Other Income	232,078
Total Equity	-1,225,561	Other Expense	0
Total Liab. and Equity	12,229,511	Net Profit or Loss	(184,887)

Length of Stay	56.6
Average Wages	19.10
Skilled Nursing	66.8%
Ancillary Service	33.2%
Current Ratio	0.3
Days to Collect	(16.5)
Avg Payment Days	20.6
Depreciation Rate	4.4%
Return on Equity	15.1%

235263 MEDILODGE OF STERLING HEIGHTS		Proprietary - Corporation	
MEDILODGE OF STERLING HEIGHTS		12/31/2022 365 Days Settled	
STERLING HEIGHTS, MI 48312		CR Beds 248 POS Beds 0	
MACOMB		Key Performance Ind.	
DUMMY FOR MEDICAID HHA		Occupancy Rate 82.2%	
Balance Sheet		Income Statement	
Current Assets	2,869,244	Total Charges	20,699,128
Fixed Assets	3,125,483	Contract Allowance	3,931,022
Other Assets	61,243,028	Operating Revenue	16,768,106
Total Assets	67,237,755	Operating Expense	21,096,623
Current Liabilities	2,743,677	Operating Margin	-4,328,517
Long Term Liabilities	66,668,706	Other Income	1,019,609
Total Equity	-2,174,628	Other Expense	0
Total Liab. and Equity	67,237,755	Net Profit or Loss	(3,308,908)

Length of Stay	64.5
Average Wages	23.64
Skilled Nursing	81.6%
Ancillary Service	18.4%
Current Ratio	1.0
Days to Collect	52.0
Avg Payment Days	19.9
Depreciation Rate	2.8%
Return on Equity	152.2%

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235379 MEDILODGE OF TAWAS CITY		Proprietary - Corporation	
MEDILODGE OF TAWAS CITY	12/31/2022 365 Days Settled		
TAWAS CITY, MI 48763	CR Beds 85		POS Beds 0
IOSCO	Key Performance Ind.		
CGS (OHIO)	Occupancy Rate		82.2%
Balance Sheet		Income Statement	
Current Assets	743,742	Total Charges	9,685,054
Fixed Assets	199,248	Contract Allowance	2,080,242
Other Assets	2,853,495	Operating Revenue	7,604,812
Total Assets	<u>3,796,485</u>	Operating Expense	7,883,313
Current Liabilities	664,592	Operating Margin	-278,501
Long Term Liabilities	2,935,510	Other Income	311,253
Total Equity	196,383	Other Expense	0
Total Liab. and Equity	<u>3,796,485</u>	Net Profit or Loss	<u>32,752</u>
		21.5%	Skilled Nursing 71.1%
		78.5%	Ancillary Service 28.9%
		103.7%	Current Ratio 1.1
		-3.7%	Days to Collect 9.1
		4.1%	Avg Payment Days 15.7
		0.0%	Depreciation Rate 9.6%
		0.4%	Return on Equity 16.7%

235300 MEDILODGE OF TAYLOR		Proprietary - Corporation	
MEDILODGE OF TAYLOR	12/31/2022 365 Days Settled		
TAYLOR, MI 48180	CR Beds 142		POS Beds 0
WAYNE	Key Performance Ind.		
DUMMY FOR MEDICAID HHA	Occupancy Rate		98.0%
Balance Sheet		Income Statement	
Current Assets	7,677,996	Total Charges	12,773,358
Fixed Assets	2,214,634	Contract Allowance	2,098,091
Other Assets	21,166,393	Operating Revenue	10,675,267
Total Assets	<u>31,059,023</u>	Operating Expense	11,785,339
Current Liabilities	3,446,243	Operating Margin	-1,110,072
Long Term Liabilities	22,854,628	Other Income	603,972
Total Equity	4,758,152	Other Expense	0
Total Liab. and Equity	<u>31,059,023</u>	Net Profit or Loss	<u>(506,100)</u>
		16.4%	Skilled Nursing 79.1%
		83.6%	Ancillary Service 20.9%
		110.4%	Current Ratio 2.2
		-10.4%	Days to Collect 243.2
		5.7%	Avg Payment Days 23.1
		0.0%	Depreciation Rate 4.2%
		-4.7%	Return on Equity -10.6%

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235336 MEDILODGE OF TRAVERSE CITY				Proprietary - Corporation	
MEDILODGE OF TRAVERSE CITY		12/31/2022 365 Days Settled			
TRAVERSE CITY, MI 49686		CR Beds 84 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay	
				65.6	
Current Assets	1,575,047	Total Charges	10,121,928	Average Wages	
Fixed Assets	526,808	Contract Allowance	2,296,536	18.52	
Other Assets	2,581,594	Operating Revenue	7,825,392	22.7%	
Total Assets	4,683,449	Operating Expense	7,925,559	77.3%	
Current Liabilities	1,294,955	Operating Margin	-100,167	101.3%	
Long Term Liabilities	2,666,755	Other Income	365,247	-1.3%	
Total Equity	721,739	Other Expense	0	4.7%	
Total Liab. and Equity	4,683,449	Net Profit or Loss	265,080	0.0%	
				3.4%	
235542 MEDILODGE OF WESTWOOD				Proprietary - Corporation	
MEDILODGE OF WESTWOOD		12/31/2022 365 Days Settled			
KALAMAZOO, MI 49006		CR Beds 97 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		76.1%	
Balance Sheet		Income Statement		Length of Stay	
				57.4	
Current Assets	-1,041,647	Total Charges	11,924,940	Average Wages	
Fixed Assets	94,063	Contract Allowance	3,422,031	25.16	
Other Assets	1,633,186	Operating Revenue	8,502,909	28.7%	
Total Assets	685,602	Operating Expense	8,974,942	71.3%	
Current Liabilities	1,134,529	Operating Margin	-472,033	105.6%	
Long Term Liabilities	2,303,850	Other Income	270,564	-5.6%	
Total Equity	-2,752,777	Other Expense	0	3.2%	
Total Liab. and Equity	685,602	Net Profit or Loss	(201,469)	0.0%	
				-2.4%	

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235630 MEDILODGE OF WYOMING		Proprietary - Corporation	
MEDILODGE OF WYOMING		12/31/2022 365 Days Settled	
WYOMING, MI 49418		CR Beds 80 POS Beds 0	
KENT		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 94.4%	
Balance Sheet		Income Statement	
Current Assets	3,652,424	Total Charges	11,578,209
Fixed Assets	152,345	Contract Allowance	2,598,048 22.4%
Other Assets	1,583,575	Operating Revenue	8,980,161 77.6%
Total Assets	5,388,344	Operating Expense	9,083,033 101.1%
Current Liabilities	1,071,281	Operating Margin	-102,872 -1.1%
Long Term Liabilities	2,364,449	Other Income	203,732 2.3%
Total Equity	1,952,614	Other Expense	0 0.0%
Total Liab. and Equity	5,388,344	Net Profit or Loss	100,860 1.1%

235371 MEDILODGE OF YALE		Proprietary - Corporation	
MEDILODGE OF YALE		12/31/2022 365 Days Settled	
YALE, MI 48097		CR Beds 108 POS Beds 0	
SAINT CLAIR		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 86.8%	
Balance Sheet		Income Statement	
Current Assets	2,653,671	Total Charges	9,720,230
Fixed Assets	210,082	Contract Allowance	2,130,878 21.9%
Other Assets	22,484,345	Operating Revenue	7,589,352 78.1%
Total Assets	25,348,098	Operating Expense	8,831,528 116.4%
Current Liabilities	872,733	Operating Margin	-1,242,176 -16.4%
Long Term Liabilities	23,781,423	Other Income	514,379 6.8%
Total Equity	693,942	Other Expense	0 0.0%
Total Liab. and Equity	25,348,098	Net Profit or Loss	(727,797) -9.6%

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235558 MENOMINEE HEALTH SERVICES				Proprietary - Corporation	
MENOMINEE HEALTH SERVICES		12/31/2022 365 Days Settled			
MENOMINEE, MI 49858		CR Beds 59 POS Beds 0			
MENOMINEE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		52.0%	
Balance Sheet		Income Statement		Length of Stay 196.6	
Current Assets	134,254	Total Charges	4,278,414	Average Wages 23.24	
Fixed Assets	272,864	Contract Allowance	1,565,736	36.6%	Skilled Nursing 76.6%
Other Assets	4,612	Operating Revenue	2,712,678	63.4%	Ancillary Service 23.4%
Total Assets	411,730	Operating Expense	3,612,293	133.2%	Current Ratio 0.1
Current Liabilities	996,368	Operating Margin	-899,615	-33.2%	Days to Collect (12.1)
Long Term Liabilities	15,655	Other Income	246,189	9.1%	Avg Payment Days 75.6
Total Equity	-600,293	Other Expense	0	0.0%	Depreciation Rate 37.6%
Total Liab. and Equity	411,730	Net Profit or Loss	(653,426)	-24.1%	Return on Equity 108.9%
235020 MICHIGAN MASONIC HOME				Nonprofit - Other	
MICHIGAN MASONIC HOME		3/31/2022 365 Days Settled			
ALMA, MI 48801		CR Beds 425 POS Beds 0			
GRATIOT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		54.4%	
Balance Sheet		Income Statement		Length of Stay 418.0	
Current Assets	13,865,639	Total Charges	36,964,911	Average Wages 27.83	
Fixed Assets	40,300,032	Contract Allowance	11,176,302	30.2%	Skilled Nursing 67.4%
Other Assets	7,874,860	Operating Revenue	25,788,609	69.8%	Ancillary Service 17.6%
Total Assets	62,040,531	Operating Expense	36,086,148	139.9%	Current Ratio 0.5
Current Liabilities	25,874,797	Operating Margin	-10,297,539	-39.9%	Days to Collect 129.8
Long Term Liabilities	0	Other Income	14,890,514	57.7%	Avg Payment Days 43.3
Total Equity	36,165,734	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	62,040,531	Net Profit or Loss	4,592,975	17.8%	Return on Equity 12.7%

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235729 MICHIGAN VETERAN HOMES AT GRAND RAPIDS				Nonprofit - Church	
MICHIGAN VETERAN HOMES AT GRAND RAPIDS		9/30/2022 309 Days Settled			
GRAND RAPIDS, MI 49505				CR Beds 128 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate	58.8%
Balance Sheet		Income Statement		Length of Stay	1,291.1
Current Assets	0	Total Charges	9,300,183	Average Wages	30.79
Fixed Assets	98,525	Contract Allowance	5,288,535	56.9%	Skilled Nursing 99.9%
Other Assets	1,467,133	Operating Revenue	4,011,648	43.1%	Ancillary Service 0.1%
Total Assets	1,565,658	Operating Expense	29,295,145	730.3%	Current Ratio
Current Liabilities	0	Operating Margin	-25,283,497	-630.3%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	26,849,155	669.3%	Avg Payment Days 0.0
Total Equity	1,565,658	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,565,658	Net Profit or Loss	1,565,658	39.0%	Return on Equity 100.0%
235728 MICHIGAN VETERANS HOME OF CHESTERFIELD TOWNSHIP				Nonprofit - Church	
MICHIGAN VETERANS HOME OF CHESTERFIELD TOWNSHIP		9/30/2022 365 Days Settled			
CHESTERFIELD TOWNSHI, MI 48047				CR Beds 128 POS Beds 0	
MACOMB				Key Performance Ind.	
WPS MI				Occupancy Rate	41.1%
Balance Sheet		Income Statement		Length of Stay	1,199.4
Current Assets	0	Total Charges	7,647,040	Average Wages	31.23
Fixed Assets	253,549	Contract Allowance	5,405,066	70.7%	Skilled Nursing 99.8%
Other Assets	0	Operating Revenue	2,241,974	29.3%	Ancillary Service 0.2%
Total Assets	253,549	Operating Expense	19,611,128	874.7%	Current Ratio
Current Liabilities	0	Operating Margin	-17,369,154	-774.7%	Days to Collect 0.0
Long Term Liabilities	164,319	Other Income	17,458,384	778.7%	Avg Payment Days 0.0
Total Equity	89,230	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	253,549	Net Profit or Loss	89,230	4.0%	Return on Equity 100.0%

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235538 MISSION POINT HEALTH CAMPUS OF JACKSON				Proprietary - Corporation	
MISSION POINT HEALTH CAMPUS OF JACKSON		12/31/2022 365 Days Settled			
JACKSON, MI 49203		CR Beds 90 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.4%	
Balance Sheet		Income Statement		Length of Stay 81.8	
Current Assets	1,368,779	Total Charges	10,496,140	Average Wages 16.13	
Fixed Assets	101,180	Contract Allowance	3,661,968	34.9%	Skilled Nursing 46.3%
Other Assets	0	Operating Revenue	6,834,172	65.1%	Ancillary Service 37.9%
Total Assets	1,469,959	Operating Expense	9,058,149	132.5%	Current Ratio 0.4
Current Liabilities	3,593,611	Operating Margin	-2,223,977	-32.5%	Days to Collect 44.4
Long Term Liabilities	525,165	Other Income	708,766	10.4%	Avg Payment Days 37.6
Total Equity	-2,648,817	Other Expense	0	0.0%	Depreciation Rate 958.9%
Total Liab. and Equity	1,469,959	Net Profit or Loss	(1,515,211)	-22.2%	Return on Equity 57.2%
235039 MISSION POINT NSG & PHY REHAB CENTER OF GRANDVILL				Nonprofit - Other	
MISSION POINT NSG & PHY REHAB CENTER OF GRANDVILL		12/31/2022 366 Days Settled			
GRANDVILLE, MI 49418		CR Beds 114 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.8%	
Balance Sheet		Income Statement		Length of Stay 177.2	
Current Assets	717,511	Total Charges	11,960,977	Average Wages 15.54	
Fixed Assets	69,801	Contract Allowance	3,076,889	25.7%	Skilled Nursing 87.3%
Other Assets	0	Operating Revenue	8,884,088	74.3%	Ancillary Service 12.7%
Total Assets	787,312	Operating Expense	9,967,201	112.2%	Current Ratio 0.7
Current Liabilities	1,006,962	Operating Margin	-1,083,113	-12.2%	Days to Collect 22.2
Long Term Liabilities	458,788	Other Income	404,675	4.6%	Avg Payment Days 5.2
Total Equity	-678,438	Other Expense	0	0.0%	Depreciation Rate 790.3%
Total Liab. and Equity	787,312	Net Profit or Loss	(678,438)	-7.6%	Return on Equity 100.0%

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235664 MISSION POINT NSG & PHY REHAB CTR OF BEVERLY HILLS				Proprietary - Corporation		
MISSION POINT NSG & PHY REHAB CTR OF BEVERLY HILLS				12/31/2022 365 Days Settled		
BEVERLY HILLS, MI 48025				CR Beds 115 POS Beds 0		
OAKLAND				Key Performance Ind.		
WPS MI				Occupancy Rate	54.3%	
Balance Sheet		Income Statement		Length of Stay	88.7	
Current Assets	-472,730	Total Charges	13,647,325	Average Wages	19.00	
Fixed Assets	27,821	Contract Allowance	6,531,902	47.9%	Skilled Nursing	73.2%
Other Assets	0	Operating Revenue	7,115,423	52.1%	Ancillary Service	26.8%
Total Assets	-444,909	Operating Expense	7,991,265	112.3%	Current Ratio	(0.3)
Current Liabilities	1,378,322	Operating Margin	-875,842	-12.3%	Days to Collect	(27.2)
Long Term Liabilities	-244,163	Other Income	154,490	2.2%	Avg Payment Days	5.6
Total Equity	-1,579,068	Other Expense	0	0.0%	Depreciation Rate	790.4%
Total Liab. and Equity	-444,909	Net Profit or Loss	(721,352)	-10.1%	Return on Equity	45.7%
<hr/>						
235312 MISSION POINT NSG & PHY REHAB CTR OF BIG RAPIDS				Proprietary - Corporation		
MISSION POINT NSG & PHY REHAB CTR OF BIG RAPIDS				12/31/2022 365 Days Settled		
BIG RAPIDS, MI 49307				CR Beds 100 POS Beds 0		
MECOSTA				Key Performance Ind.		
NGS (WI)				Occupancy Rate	62.2%	
Balance Sheet		Income Statement		Length of Stay	78.3	
Current Assets	5,020,923	Total Charges	13,536,520	Average Wages	18.01	
Fixed Assets	367,092	Contract Allowance	6,154,296	45.5%	Skilled Nursing	70.8%
Other Assets	0	Operating Revenue	7,382,224	54.5%	Ancillary Service	29.2%
Total Assets	5,388,015	Operating Expense	8,662,251	117.3%	Current Ratio	1.7
Current Liabilities	2,949,107	Operating Margin	-1,280,027	-17.3%	Days to Collect	236.6
Long Term Liabilities	1,613,213	Other Income	432,956	5.9%	Avg Payment Days	29.4
Total Equity	825,695	Other Expense	0	0.0%	Depreciation Rate	215.6%
Total Liab. and Equity	5,388,015	Net Profit or Loss	(847,071)	-11.5%	Return on Equity	-102.6%

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235294 MISSION POINT NSG & PHY REHAB CTR OF CEDAR SPRINGS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CEDAR SPRINGS				12/31/2022 365 Days Settled	
CEDAR SPRINGS, MI 49319				CR Beds 77 POS Beds 0	
KENT				Key Performance Ind.	
NGS (WI)				Occupancy Rate 84.0%	
Balance Sheet		Income Statement		Length of Stay 70.9	
Current Assets	4,008,714	Total Charges	13,744,890	Average Wages 20.12	
Fixed Assets	303,268	Contract Allowance	5,932,979	43.2%	Skilled Nursing 73.9%
Other Assets	0	Operating Revenue	7,811,911	56.8%	Ancillary Service 26.1%
Total Assets	4,311,982	Operating Expense	8,587,098	109.9%	Current Ratio 1.6
Current Liabilities	2,487,724	Operating Margin	-775,187	-9.9%	Days to Collect 180.9
Long Term Liabilities	1,201,825	Other Income	303,987	3.9%	Avg Payment Days 24.3
Total Equity	622,433	Other Expense	0	0.0%	Depreciation Rate 284.4%
Total Liab. and Equity	4,311,982	Net Profit or Loss	(471,200)	-6.0%	Return on Equity -75.7%

235461 MISSION POINT NSG & PHY REHAB CTR OF CLARKSTON				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CLARKSTON				12/31/2022 365 Days Settled	
CLARKSTON, MI 48346				CR Beds 120 POS Beds 0	
OAKLAND				Key Performance Ind.	
Novitas MD				Occupancy Rate 68.5%	
Balance Sheet		Income Statement		Length of Stay 96.5	
Current Assets	-643,735	Total Charges	15,079,273	Average Wages 22.37	
Fixed Assets	1,071,999	Contract Allowance	6,085,265	40.4%	Skilled Nursing 68.8%
Other Assets	0	Operating Revenue	8,994,008	59.6%	Ancillary Service 31.2%
Total Assets	428,264	Operating Expense	10,672,210	118.7%	Current Ratio (1.2)
Current Liabilities	543,483	Operating Margin	-1,678,202	-18.7%	Days to Collect (25.6)
Long Term Liabilities	1,312,704	Other Income	534,260	5.9%	Avg Payment Days 6.7
Total Equity	-1,427,923	Other Expense	0	0.0%	Depreciation Rate 72.2%
Total Liab. and Equity	428,264	Net Profit or Loss	(1,143,942)	-12.7%	Return on Equity 80.1%

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235214 MISSION POINT NSG & PHY REHAB CTR OF CLAWSON				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CLAWSON				12/31/2022 365 Days Settled	
CLAWSON, MI 48017				CR Beds 120 POS Beds 0	
OAKLAND				Key Performance Ind.	
NOVITAS				Occupancy Rate	65.5%
Balance Sheet		Income Statement		Length of Stay	156.7
Current Assets	1,618,819	Total Charges	18,682,122	Average Wages	16.73
Fixed Assets	271,659	Contract Allowance	8,794,086	47.1%	Skilled Nursing 67.7%
Other Assets	0	Operating Revenue	9,888,036	52.9%	Ancillary Service 32.3%
Total Assets	1,890,478	Operating Expense	10,677,175	108.0%	Current Ratio 0.6
Current Liabilities	2,597,116	Operating Margin	-789,139	-8.0%	Days to Collect 70.8
Long Term Liabilities	652,025	Other Income	305,198	3.1%	Avg Payment Days 5.6
Total Equity	-1,358,663	Other Expense	0	0.0%	Depreciation Rate 251.5%
Total Liab. and Equity	1,890,478	Net Profit or Loss	(483,941)	-4.9%	Return on Equity 35.6%
235405 MISSION POINT NSG & PHY REHAB CTR OF CLINTON TWP				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CLINTON TWP				12/31/2022 365 Days Settled	
CLINTON TOWNSHIP, MI 48038				CR Beds 127 POS Beds 0	
MACOMB				Key Performance Ind.	
NOVITAS				Occupancy Rate	87.0%
Balance Sheet		Income Statement		Length of Stay	124.5
Current Assets	2,706,716	Total Charges	20,917,518	Average Wages	16.56
Fixed Assets	419,011	Contract Allowance	10,333,136	49.4%	Skilled Nursing 79.5%
Other Assets	0	Operating Revenue	10,584,382	50.6%	Ancillary Service 20.5%
Total Assets	3,125,727	Operating Expense	12,263,538	115.9%	Current Ratio 0.8
Current Liabilities	3,367,646	Operating Margin	-1,679,156	-15.9%	Days to Collect 91.7
Long Term Liabilities	1,569,426	Other Income	562,928	5.3%	Avg Payment Days 6.4
Total Equity	-1,811,345	Other Expense	0	0.0%	Depreciation Rate 167.2%
Total Liab. and Equity	3,125,727	Net Profit or Loss	(1,116,228)	-10.5%	Return on Equity 61.6%

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235372 MISSION POINT NSG & PHY REHAB CTR OF CRANBROOK				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CRANBROOK				7/22/2022 203 Days Settled*	
DETROIT, MI 48234				CR Beds 39 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate 66.4%	
Balance Sheet		Income Statement		Length of Stay 79.7	
Current Assets	-277,480	Total Charges	2,223,748	Average Wages 22.79	
Fixed Assets	111,419	Contract Allowance	475,269	21.4% Skilled Nursing 81.0%	
Other Assets	100,418	Operating Revenue	1,748,479	78.6% Ancillary Service 18.4%	
Total Assets	-65,643	Operating Expense	2,525,738	144.5% Current Ratio (0.2)	
Current Liabilities	1,488,176	Operating Margin	-777,259	-44.5% Days to Collect 7.2	
Long Term Liabilities	-3,176	Other Income	100,458	5.7% Avg Payment Days 22.0	
Total Equity	-1,550,643	Other Expense	0	0.0% Depreciation Rate 91.3%	
Total Liab. and Equity	-65,643	Net Profit or Loss	(676,801)	-38.7% Return on Equity 43.6%	

235454 MISSION POINT NSG & PHY REHAB CTR OF ELMWOOD				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF ELMWOOD				12/31/2022 365 Days Settled	
DETROIT, MI 48211				CR Beds 120 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (IL)				Occupancy Rate 93.5%	
Balance Sheet		Income Statement		Length of Stay 319.8	
Current Assets	2,857,551	Total Charges	15,957,742	Average Wages 26.69	
Fixed Assets	274,598	Contract Allowance	5,002,798	31.4% Skilled Nursing 88.7%	
Other Assets	57,035	Operating Revenue	10,954,944	68.6% Ancillary Service 9.2%	
Total Assets	3,189,184	Operating Expense	11,066,365	101.0% Current Ratio 0.8	
Current Liabilities	3,457,196	Operating Margin	-111,421	-1.0% Days to Collect 98.4	
Long Term Liabilities	386,746	Other Income	465,595	4.3% Avg Payment Days 17.8	
Total Equity	-654,758	Other Expense	0	0.0% Depreciation Rate 162.8%	
Total Liab. and Equity	3,189,184	Net Profit or Loss	354,174	3.2% Return on Equity -54.1%	

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235363 MISSION POINT NSG & PHY REHAB CTR OF FLINT				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF FLINT				12/31/2022 365 Days Settled	
FLINT, MI 48532				CR Beds 167 POS Beds 0	
GENESEE				Key Performance Ind.	
NOVITAS				Occupancy Rate	64.5%
Balance Sheet		Income Statement		Length of Stay	191.8
Current Assets	1,480,604	Total Charges	20,119,974	Average Wages	14.09
Fixed Assets	480,020	Contract Allowance	9,027,392	44.9%	Skilled Nursing 85.9%
Other Assets	0	Operating Revenue	11,092,582	55.1%	Ancillary Service 14.1%
Total Assets	1,960,624	Operating Expense	12,952,377	116.8%	Current Ratio 0.6
Current Liabilities	2,484,236	Operating Margin	-1,859,795	-16.8%	Days to Collect 46.4
Long Term Liabilities	1,266,804	Other Income	731,340	6.6%	Avg Payment Days 6.0
Total Equity	-1,790,416	Other Expense	0	0.0%	Depreciation Rate 157.6%
Total Liab. and Equity	1,960,624	Net Profit or Loss	(1,128,455)	-10.2%	Return on Equity 63.0%

235366 MISSION POINT NSG & PHY REHAB CTR OF FOREST HILLS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF FOREST HILLS				12/31/2022 365 Days Settled	
GRAND RAPIDS, MI 49506				CR Beds 58 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.4%
Balance Sheet		Income Statement		Length of Stay	111.3
Current Assets	4,381,709	Total Charges	10,199,033	Average Wages	19.63
Fixed Assets	313,080	Contract Allowance	4,156,987	40.8%	Skilled Nursing 81.0%
Other Assets	0	Operating Revenue	6,042,046	59.2%	Ancillary Service 19.0%
Total Assets	4,694,789	Operating Expense	6,337,888	104.9%	Current Ratio 2.0
Current Liabilities	2,198,723	Operating Margin	-295,842	-4.9%	Days to Collect 271.8
Long Term Liabilities	687,528	Other Income	181,388	3.0%	Avg Payment Days 21.5
Total Equity	1,808,538	Other Expense	0	0.0%	Depreciation Rate 117.5%
Total Liab. and Equity	4,694,789	Net Profit or Loss	(114,454)	-1.9%	Return on Equity -6.3%

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235290 MISSION POINT NSG & PHY REHAB CTR OF GREENVILLE				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF GREENVILLE				12/31/2022 365 Days Settled	
GREENVILLE, MI 48838				CR Beds 120 POS Beds 0	
MONTCALM				Key Performance Ind.	
NGS (WI)				Occupancy Rate	77.3%
Balance Sheet		Income Statement		Length of Stay	96.7
Current Assets	7,988,089	Total Charges	21,000,118	Average Wages	17.62
Fixed Assets	756,435	Contract Allowance	8,783,569	41.8%	Skilled Nursing 79.9%
Other Assets	0	Operating Revenue	12,216,549	58.2%	Ancillary Service 20.1%
Total Assets	8,744,524	Operating Expense	14,160,155	115.9%	Current Ratio 1.9
Current Liabilities	4,097,637	Operating Margin	-1,943,606	-15.9%	Days to Collect 236.8
Long Term Liabilities	1,756,470	Other Income	805,696	6.6%	Avg Payment Days 24.0
Total Equity	2,890,417	Other Expense	0	0.0%	Depreciation Rate 126.5%
Total Liab. and Equity	8,744,524	Net Profit or Loss	(1,137,910)	-9.3%	Return on Equity -39.4%
235552 MISSION POINT NSG & PHY REHAB CTR OF HANCOCK				Proprietary - Partnership	
MISSION POINT NSG & PHY REHAB CTR OF HANCOCK				12/31/2022 365 Days Settled	
HANCOCK, MI 49930				CR Beds 63 POS Beds 0	
HOUGHTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.6%
Balance Sheet		Income Statement		Length of Stay	194.6
Current Assets	1,420,530	Total Charges	8,133,609	Average Wages	23.71
Fixed Assets	159,626	Contract Allowance	2,658,812	32.7%	Skilled Nursing 65.9%
Other Assets	-38,194	Operating Revenue	5,474,797	67.3%	Ancillary Service 32.4%
Total Assets	1,541,962	Operating Expense	6,204,400	113.3%	Current Ratio 1.0
Current Liabilities	1,423,293	Operating Margin	-729,603	-13.3%	Days to Collect 71.3
Long Term Liabilities	685,233	Other Income	342,128	6.2%	Avg Payment Days 23.4
Total Equity	-566,564	Other Expense	0	0.0%	Depreciation Rate 154.9%
Total Liab. and Equity	1,541,962	Net Profit or Loss	(387,475)	-7.1%	Return on Equity 68.4%

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235349 MISSION POINT NSG & PHY REHAB CTR OF ISHPEMING				Proprietary - Partnership	
MISSION POINT NSG & PHY REHAB CTR OF ISHPEMING				12/31/2022 365 Days Settled	
ISHPEMING, MI 49849				CR Beds 96 POS Beds 0	
MARQUETTE				Key Performance Ind.	
WPS IN				Occupancy Rate 48.2%	
Balance Sheet		Income Statement		Length of Stay 160.7	
Current Assets	1,292,377	Total Charges	8,733,568	Average Wages 24.81	
Fixed Assets	208,681	Contract Allowance	2,754,635	31.5%	Skilled Nursing 70.4%
Other Assets	-359,597	Operating Revenue	5,978,933	68.5%	Ancillary Service 27.9%
Total Assets	1,141,461	Operating Expense	7,068,047	118.2%	Current Ratio 0.5
Current Liabilities	2,397,967	Operating Margin	-1,089,114	-18.2%	Days to Collect 78.7
Long Term Liabilities	643,334	Other Income	279,597	4.7%	Avg Payment Days 22.2
Total Equity	-1,899,840	Other Expense	0	0.0%	Depreciation Rate 160.7%
Total Liab. and Equity	1,141,461	Net Profit or Loss	(809,517)	-13.5%	Return on Equity 42.6%
235511 MISSION POINT NSG & PHY REHAB CTR OF ROSCOMMON				Proprietary - Partnership	
MISSION POINT NSG & PHY REHAB CTR OF ROSCOMMON				12/31/2022 365 Days Settled	
ROSCOMMON, MI 48653				CR Beds 39 POS Beds 0	
ROSCOMMON				Key Performance Ind.	
WPS IN				Occupancy Rate 87.5%	
Balance Sheet		Income Statement		Length of Stay 136.9	
Current Assets	600,345	Total Charges	7,286,847	Average Wages 24.71	
Fixed Assets	162,781	Contract Allowance	2,677,803	36.7%	Skilled Nursing 59.1%
Other Assets	284,090	Operating Revenue	4,609,044	63.3%	Ancillary Service 35.9%
Total Assets	1,047,216	Operating Expense	4,647,370	100.8%	Current Ratio 0.4
Current Liabilities	1,351,962	Operating Margin	-38,326	-0.8%	Days to Collect 97.0
Long Term Liabilities	490,466	Other Income	203,532	4.4%	Avg Payment Days 11.3
Total Equity	-795,212	Other Expense	0	0.0%	Depreciation Rate 151.0%
Total Liab. and Equity	1,047,216	Net Profit or Loss	165,206	3.6%	Return on Equity -20.8%

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235259 MISSION POINT NSG & PHY REHAB CTR OF WARREN				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF WARREN				12/31/2022 365 Days Settled	
WARREN, MI 48089				CR Beds 178 POS Beds 0	
MACOMB				Key Performance Ind.	
NOVITAS				Occupancy Rate	81.6%
Balance Sheet		Income Statement		Length of Stay	160.6
Current Assets	3,509,804	Total Charges	24,579,145	Average Wages	22.97
Fixed Assets	79,341	Contract Allowance	10,194,607	41.5%	Skilled Nursing 81.3%
Other Assets	0	Operating Revenue	14,384,538	58.5%	Ancillary Service 18.7%
Total Assets	3,589,145	Operating Expense	15,102,045	105.0%	Current Ratio 0.9
Current Liabilities	3,711,954	Operating Margin	-717,507	-5.0%	Days to Collect 84.6
Long Term Liabilities	929,800	Other Income	536,689	3.7%	Avg Payment Days 6.3
Total Equity	-1,052,609	Other Expense	0	0.0%	Depreciation Rate 1,462.5%
Total Liab. and Equity	3,589,145	Net Profit or Loss	(180,818)	-1.3%	Return on Equity 17.2%

235468 MISSION POINT NSG & PHY REHAB CTR OF WOODWARD				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF WOODWARD				12/31/2022 365 Days Settled	
DETROIT, MI 48202				CR Beds 110 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	57.9%
Balance Sheet		Income Statement		Length of Stay	155.9
Current Assets	478,065	Total Charges	10,201,094	Average Wages	25.77
Fixed Assets	324,180	Contract Allowance	4,189,053	41.1%	Skilled Nursing 69.6%
Other Assets	233,653	Operating Revenue	6,012,041	58.9%	Ancillary Service 29.1%
Total Assets	1,035,898	Operating Expense	8,470,214	140.9%	Current Ratio 0.1
Current Liabilities	3,957,133	Operating Margin	-2,458,173	-40.9%	Days to Collect 104.8
Long Term Liabilities	1,261,904	Other Income	255,150	4.2%	Avg Payment Days 22.0
Total Equity	-4,183,139	Other Expense	0	0.0%	Depreciation Rate 172.8%
Total Liab. and Equity	1,035,898	Net Profit or Loss	(2,203,023)	-36.6%	Return on Equity 52.7%

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235596 MISSION POINT NSG & PHY REHAB OF SUPERIOR WOODS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB OF SUPERIOR WOODS		12/31/2022 365 Days Settled			
YPSILANTI, MI 48198		CR Beds 120 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NOVITAS		Occupancy Rate		62.9%	
Balance Sheet		Income Statement		Length of Stay	
				94.3	
Current Assets	1,316,718	Total Charges	16,376,326	Average Wages	
Fixed Assets	682,216	Contract Allowance	5,945,203	16.08	
Other Assets	0	Operating Revenue	10,431,123	36.3%	
Total Assets	1,998,934	Operating Expense	12,638,794	63.7%	
Current Liabilities	3,110,109	Operating Margin	-2,207,671	121.2%	
Long Term Liabilities	1,623,733	Other Income	389,609	-21.2%	
Total Equity	-2,734,908	Other Expense	0	3.7%	
Total Liab. and Equity	1,998,934	Net Profit or Loss	(1,818,062)	0.0%	
				Days to Collect	
				48.7	
				Avg Payment Days	
				5.5	
				Depreciation Rate	
				197.1%	
				Return on Equity	
				66.5%	

235357 MISSION POINT NSG & PHYSICAL REHAB CTR OF BELDING				Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF BELDING		12/31/2022 365 Days Settled			
BELDING, MI 48809		CR Beds 128 POS Beds 0			
IONIA		Key Performance Ind.			
NGS (WI)		Occupancy Rate		77.3%	
Balance Sheet		Income Statement		Length of Stay	
				161.9	
Current Assets	5,071,552	Total Charges	17,917,608	Average Wages	
Fixed Assets	437,836	Contract Allowance	7,311,789	33.05	
Other Assets	0	Operating Revenue	10,605,819	40.8%	
Total Assets	5,509,388	Operating Expense	11,789,353	59.2%	
Current Liabilities	1,988,468	Operating Margin	-1,183,534	111.2%	
Long Term Liabilities	1,568,527	Other Income	530,240	-11.2%	
Total Equity	1,952,393	Other Expense	0	5.0%	
Total Liab. and Equity	5,509,388	Net Profit or Loss	(653,294)	0.0%	
				Days to Collect	
				177.3	
				Avg Payment Days	
				19.7	
				Depreciation Rate	
				225.1%	
				Return on Equity	
				-33.5%	

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235595 MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT				Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT				12/31/2022 365 Days Settled	
DETROIT, MI 48207				CR Beds 59 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	92.5%
Balance Sheet		Income Statement		Length of Stay	74.6
Current Assets	-253,334	Total Charges	12,251,672	Average Wages	26.79
Fixed Assets	5,863,574	Contract Allowance	4,651,307	38.0% Skilled Nursing	64.4%
Other Assets	0	Operating Revenue	7,600,365	62.0% Ancillary Service	34.5%
Total Assets	5,610,240	Operating Expense	10,614,572	139.7% Current Ratio	0.0
Current Liabilities	6,788,124	Operating Margin	-3,014,207	-39.7% Days to Collect	5.5
Long Term Liabilities	397,910	Other Income	318,618	4.2% Avg Payment Days	31.6
Total Equity	-1,575,794	Other Expense	0	0.0% Depreciation Rate	12.5%
Total Liab. and Equity	5,610,240	Net Profit or Loss	(2,695,589)	-35.5% Return on Equity	171.1%
235355 MISSION POINT NSG & PHYSICAL REHAB CTR OF LAMONT				Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF LAMONT				12/31/2022 365 Days Settled	
LAMONT, MI 49430				CR Beds 39 POS Beds 0	
OTTAWA				Key Performance Ind.	
NGS (WI)				Occupancy Rate	79.2%
Balance Sheet		Income Statement		Length of Stay	110.5
Current Assets	2,561,730	Total Charges	6,568,638	Average Wages	19.75
Fixed Assets	142,302	Contract Allowance	2,648,950	40.3% Skilled Nursing	78.5%
Other Assets	0	Operating Revenue	3,919,688	59.7% Ancillary Service	21.5%
Total Assets	2,704,032	Operating Expense	3,964,088	101.1% Current Ratio	2.7
Current Liabilities	963,426	Operating Margin	-44,400	-1.1% Days to Collect	236.9
Long Term Liabilities	519,325	Other Income	109,831	2.8% Avg Payment Days	16.6
Total Equity	1,221,281	Other Expense	0	0.0% Depreciation Rate	317.9%
Total Liab. and Equity	2,704,032	Net Profit or Loss	65,431	1.7% Return on Equity	5.4%

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235187 MISSION POINT NSG PHY REHAB CTR OF MADISON HEIGHTS				Proprietary - Corporation	
MISSION POINT NSG PHY REHAB CTR OF MADISON HEIGHTS 12/31/2022 365 Days Settled					
MADISON HEIGHTS, MI 48071				CR Beds 154 POS Beds 0	
OAKLAND				Key Performance Ind.	
NOVITAS				Occupancy Rate	63.0%
Balance Sheet		Income Statement		Length of Stay	123.7
Current Assets	612,939	Total Charges	18,774,644	Average Wages	16.82
Fixed Assets	24,730	Contract Allowance	9,675,780	51.5% Skilled Nursing	78.8%
Other Assets	0	Operating Revenue	9,098,864	48.5% Ancillary Service	21.2%
Total Assets	637,669	Operating Expense	10,388,858	114.2% Current Ratio	0.4
Current Liabilities	1,696,190	Operating Margin	-1,289,994	-14.2% Days to Collect	11.5
Long Term Liabilities	728,201	Other Income	305,544	3.4% Avg Payment Days	6.9
Total Equity	-1,786,722	Other Expense	0	0.0% Depreciation Rate	2,166.9%
Total Liab. and Equity	637,669	Net Profit or Loss	(984,450)	-10.8% Return on Equity	55.1%
<hr/>					
235722 MISSION POINT NURSING AND REHAB CENTER OF HOLLY				Proprietary - Corporation	
MISSION POINT NURSING AND REHAB CENTER OF HOLLY 12/31/2022 365 Days Settled					
HOLLY, MI 48442				CR Beds 66 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate	86.9%
Balance Sheet		Income Statement		Length of Stay	97.9
Current Assets	-3,468,825	Total Charges	9,919,905	Average Wages	26.61
Fixed Assets	24,290	Contract Allowance	2,619,640	26.4% Skilled Nursing	75.0%
Other Assets	1,337,606	Operating Revenue	7,300,265	73.6% Ancillary Service	18.4%
Total Assets	-2,106,929	Operating Expense	8,216,241	112.5% Current Ratio	0.9
Current Liabilities	-3,682,968	Operating Margin	-915,976	-12.5% Days to Collect	19.8
Long Term Liabilities	163,819	Other Income	385,367	5.3% Avg Payment Days	13.5
Total Equity	1,412,220	Other Expense	0	0.0% Depreciation Rate	2,694.3%
Total Liab. and Equity	-2,106,929	Net Profit or Loss	(530,609)	-7.3% Return on Equity	-37.6%

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235536 MOMENTOUS HEALTH AT BATTLE CREEK				Proprietary - Other	
MOMENTOUS HEALTH AT BATTLE CREEK 12/31/2022 365 Days Settled					
BATTLE CREEK, MI 49017				CR Beds 82 POS Beds 0	
CALHOUN				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 68.5%	
Balance Sheet		Income Statement		Length of Stay 253.3	
Current Assets	1,039,750	Total Charges	5,981,959	Average Wages 24.95	
Fixed Assets	149,381	Contract Allowance	42,628	0.7% Skilled Nursing 95.6%	
Other Assets	15,837	Operating Revenue	5,939,331	99.3% Ancillary Service 4.4%	
Total Assets	1,204,968	Operating Expense	7,229,660	121.7% Current Ratio 0.6	
Current Liabilities	1,635,052	Operating Margin	-1,290,329	-21.7% Days to Collect 35.6	
Long Term Liabilities	545,710	Other Income	205,188	3.5% Avg Payment Days 82.5	
Total Equity	-975,794	Other Expense	0	0.0% Depreciation Rate 196.9%	
Total Liab. and Equity	1,204,968	Net Profit or Loss	(1,085,141)	-18.3% Return on Equity 111.2%	
235076 NEWAYGO CO MEDICAL CARE FACILI				Government - County	
NEWAYGO CO MEDICAL CARE FACILI 12/31/2022 365 Days Settled					
FREMONT, MI 49412				CR Beds 116 POS Beds 0	
NEWAYGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 82.8%	
Balance Sheet		Income Statement		Length of Stay 104.9	
Current Assets	4,091,701	Total Charges	9,836,400	Average Wages 28.41	
Fixed Assets	2,987,158	Contract Allowance	2,675,308	27.2% Skilled Nursing 81.5%	
Other Assets	3,985,644	Operating Revenue	7,161,092	72.8% Ancillary Service 18.5%	
Total Assets	11,064,503	Operating Expense	10,117,622	141.3% Current Ratio 4.0	
Current Liabilities	1,021,223	Operating Margin	-2,956,530	-41.3% Days to Collect 130.0	
Long Term Liabilities	858,346	Other Income	572,001	8.0% Avg Payment Days 29.4	
Total Equity	9,184,934	Other Expense	0	0.0% Depreciation Rate 2.1%	
Total Liab. and Equity	11,064,503	Net Profit or Loss	(2,384,529)	-33.3% Return on Equity -26.0%	

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235730 NORTHVILLE MANOR				Proprietary - Corporation	
NORTHVILLE MANOR		12/31/2022 365 Days Settled			
NORTHVILLE, MI 48167		CR Beds 37 POS Beds 0			
WAYNE		Key Performance Ind.			
WPS - MICHIGAN		Occupancy Rate		79.1%	
Balance Sheet		Income Statement		Length of Stay 368.2	
Current Assets	377,357	Total Charges	4,112,298	Average Wages	28.12
Fixed Assets	150,033	Contract Allowance	1,177,473	28.6%	Skilled Nursing 94.6%
Other Assets	-18,392	Operating Revenue	2,934,825	71.4%	Ancillary Service 3.6%
Total Assets	508,998	Operating Expense	2,699,899	92.0%	Current Ratio 3.1
Current Liabilities	120,488	Operating Margin	234,926	8.0%	Days to Collect 31.5
Long Term Liabilities	82,740	Other Income	74,177	2.5%	Avg Payment Days 15.3
Total Equity	305,770	Other Expense	0	0.0%	Depreciation Rate 196.2%
Total Liab. and Equity	508,998	Net Profit or Loss	309,103	10.5%	Return on Equity 101.1%
235663 NOTTING HILL OF WEST BLOOMFIELD				Proprietary - Corporation	
NOTTING HILL OF WEST BLOOMFIELD		12/31/2022 365 Days Settled			
WEST BLOOMFIELD, MI 48322		CR Beds 118 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		85.4%	
Balance Sheet		Income Statement		Length of Stay 81.5	
Current Assets	1,913,020	Total Charges	25,435,820	Average Wages	25.94
Fixed Assets	318,210	Contract Allowance	11,453,086	45.0%	Skilled Nursing 74.0%
Other Assets	14,976	Operating Revenue	13,982,734	55.0%	Ancillary Service 23.1%
Total Assets	2,246,206	Operating Expense	16,217,548	116.0%	Current Ratio 0.5
Current Liabilities	3,715,811	Operating Margin	-2,234,814	-16.0%	Days to Collect 87.9
Long Term Liabilities	11,336,641	Other Income	1,098,842	7.9%	Avg Payment Days 4.4
Total Equity	-12,806,246	Other Expense	0	0.0%	Depreciation Rate 147.1%
Total Liab. and Equity	2,246,206	Net Profit or Loss	(1,135,972)	-8.1%	Return on Equity 8.9%

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235718 NOVI LAKES HEALTH CAMPUS				Proprietary - Corporation	
NOVI LAKES HEALTH CAMPUS		12/31/2022 365 Days Settled			
NOVI, MI 48377		CR Beds 92 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		82.8%	
Balance Sheet		Income Statement		Length of Stay	
				39.9	
Current Assets	70,210	Total Charges	13,204,867	Average Wages	
Fixed Assets	10,521,309	Contract Allowance	1,899,095	28.82	
Other Assets	-204,839	Operating Revenue	11,305,772	14.4%	
Total Assets	<u>10,386,680</u>	Operating Expense	10,064,489	85.6%	
Current Liabilities	639,178	Operating Margin	1,241,283	89.0%	
Long Term Liabilities	11,987,624	Other Income	183,274	11.0%	
Total Equity	-2,240,122	Other Expense	0	1.6%	
Total Liab. and Equity	<u>10,386,680</u>	Net Profit or Loss	<u>1,424,557</u>	0.0%	
				12.6%	
				Return on Equity	
				-63.6%	
<hr/>					
235703 OAKLAND MANOR NURSING & REHAB CENTER LLC				Proprietary - Corporation	
OAKLAND MANOR NURSING & REHAB CENTER LLC		12/31/2022 365 Days Settled			
PONTIAC, MI 48342		CR Beds 29 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		46.8%	
Balance Sheet		Income Statement		Length of Stay	
				62.7	
Current Assets	-192,714	Total Charges	2,107,282	Average Wages	
Fixed Assets	1,699,595	Contract Allowance	888,463	29.13	
Other Assets	0	Operating Revenue	1,218,819	42.2%	
Total Assets	<u>1,506,881</u>	Operating Expense	2,498,216	57.8%	
Current Liabilities	2,046,229	Operating Margin	-1,279,397	205.0%	
Long Term Liabilities	290,902	Other Income	37,319	-105.0%	
Total Equity	-830,250	Other Expense	0	3.1%	
Total Liab. and Equity	<u>1,506,881</u>	Net Profit or Loss	<u>(1,242,078)</u>	0.0%	
				-101.9%	
				Return on Equity	
				149.6%	

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235207 OAKPOINTE SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
OAKPOINTE SENIOR CARE AND REHAB CENTER 12/31/2022 365 Days Settled					
DETROIT, MI 48235				CR Beds 133 POS Beds 0	
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 83.7%	
Balance Sheet		Income Statement		Length of Stay 128.6	
Current Assets	3,883,172	Total Charges	17,163,104	Average Wages 29.91	
Fixed Assets	557,302	Contract Allowance	4,184,695	24.4%	Skilled Nursing 84.3%
Other Assets	0	Operating Revenue	12,978,409	75.6%	Ancillary Service 15.7%
Total Assets	<u>4,440,474</u>	Operating Expense	13,699,931	105.6%	Current Ratio 6.3
Current Liabilities	611,533	Operating Margin	-721,522	-5.6%	Days to Collect 39.2
Long Term Liabilities	0	Other Income	347,860	2.7%	Avg Payment Days 26.0
Total Equity	3,828,941	Other Expense	0	0.0%	Depreciation Rate 17.7%
Total Liab. and Equity	<u>4,440,474</u>	Net Profit or Loss	<u>(373,662)</u>	-2.9%	Return on Equity -9.8%
<hr/>					
235322 OAKRIDGE MANOR NURSING & REHAB CENTER LLC				Proprietary - Corporation	
OAKRIDGE MANOR NURSING & REHAB CENTER LLC 12/31/2022 365 Days Settled					
FERNDALE, MI 48220				CR Beds 64 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 77.1%	
Balance Sheet		Income Statement		Length of Stay 173.1	
Current Assets	2,590,859	Total Charges	4,652,357	Average Wages 25.62	
Fixed Assets	116,191	Contract Allowance	219,994	4.7%	Skilled Nursing 83.7%
Other Assets	0	Operating Revenue	4,432,363	95.3%	Ancillary Service 16.3%
Total Assets	<u>2,707,050</u>	Operating Expense	4,452,974	100.5%	Current Ratio 0.7
Current Liabilities	3,607,450	Operating Margin	-20,611	-0.5%	Days to Collect 211.2
Long Term Liabilities	-107,496	Other Income	429,755	9.7%	Avg Payment Days 288.1
Total Equity	-792,904	Other Expense	0	0.0%	Depreciation Rate 82.5%
Total Liab. and Equity	<u>2,707,050</u>	Net Profit or Loss	<u>409,144</u>	9.2%	Return on Equity -51.6%

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235500 OMNI CONTINUING CARE				Proprietary - Corporation	
OMNI CONTINUING CARE		12/31/2022 365 Days Submitted			
DETROIT, MI 48213		CR Beds 136 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		60.4%	
		Length of Stay		96.1	
		Average Wages		26.61	
		30.2% Skilled Nursing		82.6%	
		69.8% Ancillary Service		17.3%	
		109.0% Current Ratio		2.8	
		-9.0% Days to Collect		171.3	
		4.4% Avg Payment Days		4.5	
		0.0% Depreciation Rate		44.9%	
		-4.6% Return on Equity		8.3%	
<hr/>					
235611 ORCHARD CREEK SKILLED NURSING				Proprietary - Corporation	
ORCHARD CREEK SKILLED NURSING		12/31/2022 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 22 POS Beds 0			
LEELANAU		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.2%	
		Length of Stay		25.6	
		Average Wages		25.84	
		18.3% Skilled Nursing		39.5%	
		81.7% Ancillary Service		19.4%	
		102.3% Current Ratio		3.6	
		-2.3% Days to Collect		29.3	
		8.2% Avg Payment Days		14.7	
		0.0% Depreciation Rate		182.1%	
		6.0% Return on Equity		53.7%	
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235721 ORCHARD GROVE HEALTH CAMPUS				Proprietary - Corporation	
ORCHARD GROVE HEALTH CAMPUS		12/31/2022 365 Days Settled			
ROMEO, MI 48065		CR Beds 128 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		78.3%	
Balance Sheet		Income Statement		Length of Stay 65.2	
Current Assets	224,559	Total Charges	13,545,968	Average Wages	26.80
Fixed Assets	14,699,109	Contract Allowance	1,374,374	10.1% Skilled Nursing	54.4%
Other Assets	1,874,009	Operating Revenue	12,171,594	89.9% Ancillary Service	13.6%
Total Assets	16,797,677	Operating Expense	11,898,220	97.8% Current Ratio	0.3
Current Liabilities	748,086	Operating Margin	273,374	2.2% Days to Collect	25.9
Long Term Liabilities	14,934,572	Other Income	44,671	0.4% Avg Payment Days	13.2
Total Equity	1,115,019	Other Expense	0	0.0% Depreciation Rate	5.8%
Total Liab. and Equity	16,797,677	Net Profit or Loss	318,045	2.6% Return on Equity	28.5%
235569 OVID HEALTHCARE CENTER				Proprietary - Other	
OVID HEALTHCARE CENTER		12/31/2022 365 Days Settled			
OVID, MI 48866		CR Beds 94 POS Beds 0			
CLINTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		62.0%	
Balance Sheet		Income Statement		Length of Stay 202.7	
Current Assets	1,977,624	Total Charges	13,505,248	Average Wages	26.10
Fixed Assets	362,458	Contract Allowance	6,453,166	47.8% Skilled Nursing	81.9%
Other Assets	4,150	Operating Revenue	7,052,082	52.2% Ancillary Service	15.2%
Total Assets	2,344,232	Operating Expense	6,953,288	98.6% Current Ratio	1.8
Current Liabilities	1,072,054	Operating Margin	98,794	1.4% Days to Collect	132.5
Long Term Liabilities	-1,122,875	Other Income	267,950	3.8% Avg Payment Days	22.8
Total Equity	2,395,053	Other Expense	0	0.0% Depreciation Rate	56.2%
Total Liab. and Equity	2,344,232	Net Profit or Loss	366,744	5.2% Return on Equity	15.3%

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235559 PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				Proprietary - Corporation	
PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				12/31/2022 365 Days Settled	
WAYNE, MI 48184				CR Beds 49 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate 89.7%	
Balance Sheet		Income Statement		Length of Stay 134.8	
Current Assets	693,732	Total Charges	4,434,580	Average Wages 26.66	
Fixed Assets	142,449	Contract Allowance	1,051,601	23.7%	Skilled Nursing 89.7%
Other Assets	0	Operating Revenue	3,382,979	76.3%	Ancillary Service 10.2%
Total Assets	836,181	Operating Expense	4,418,431	130.6%	Current Ratio 0.3
Current Liabilities	2,302,955	Operating Margin	-1,035,452	-30.6%	Days to Collect 62.7
Long Term Liabilities	1,181,021	Other Income	106,083	3.1%	Avg Payment Days 151.9
Total Equity	-2,647,795	Other Expense	0	0.0%	Depreciation Rate 110.7%
Total Liab. and Equity	836,181	Net Profit or Loss	(929,369)	-27.5%	Return on Equity 35.1%

235164 PINE RIDGE - A REHABILITATION AND NURSING CENTER				Nonprofit - Other	
PINE RIDGE - A REHABILITATION AND NURSING CENTER				12/31/2022 365 Days Settled	
STEVENSVILLE, MI 49127				CR Beds 111 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 81.7%	
Balance Sheet		Income Statement		Length of Stay 104.1	
Current Assets	1,192,735	Total Charges	16,732,298	Average Wages 29.10	
Fixed Assets	7,739,697	Contract Allowance	5,112,712	30.6%	Skilled Nursing 71.9%
Other Assets	-514	Operating Revenue	11,619,586	69.4%	Ancillary Service 28.1%
Total Assets	8,931,918	Operating Expense	12,854,516	110.6%	Current Ratio 1.2
Current Liabilities	1,016,428	Operating Margin	-1,234,930	-10.6%	Days to Collect 36.4
Long Term Liabilities	7,083,109	Other Income	1,125,309	9.7%	Avg Payment Days 10.8
Total Equity	832,381	Other Expense	0	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	8,931,918	Net Profit or Loss	(109,621)	-0.9%	Return on Equity -13.2%

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235069 PINECREST MEDICAL CARE FACILITY				Government - County	
PINECREST MEDICAL CARE FACILITY		12/31/2022 365 Days Settled			
POWERS, MI 49874		CR Beds 130 POS Beds 0			
MENOMINEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.9%	
Balance Sheet		Income Statement		Length of Stay 327.9	
Current Assets	5,561,734	Total Charges	8,616,967	Average Wages 24.09	
Fixed Assets	7,072,715	Contract Allowance	197,322	2.3%	Skilled Nursing 92.5%
Other Assets	2,644,393	Operating Revenue	8,419,645	97.7%	Ancillary Service 7.5%
Total Assets	15,278,842	Operating Expense	11,725,416	139.3%	Current Ratio 3.3
Current Liabilities	1,662,130	Operating Margin	-3,305,771	-39.3%	Days to Collect 152.4
Long Term Liabilities	0	Other Income	1,335,091	15.9%	Avg Payment Days 34.1
Total Equity	13,616,712	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	15,278,842	Net Profit or Loss	(1,970,680)	-23.4%	Return on Equity -14.5%

235637 PLAINWELL PINES NURSING AND REHABILITATION COMMUNI				Proprietary - Corporation	
PLAINWELL PINES NURSING AND REHABILITATION COMMUNI		12/31/2022 365 Days Settled			
PLAINWELL, MI 49080		CR Beds 35 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.1%	
Balance Sheet		Income Statement		Length of Stay 97.7	
Current Assets	2,646,075	Total Charges	5,060,606	Average Wages 24.84	
Fixed Assets	231,946	Contract Allowance	1,572,993	31.1%	Skilled Nursing 84.2%
Other Assets	44,792	Operating Revenue	3,487,613	68.9%	Ancillary Service 15.8%
Total Assets	2,922,813	Operating Expense	3,336,485	95.7%	Current Ratio 1.5
Current Liabilities	1,774,108	Operating Margin	151,128	4.3%	Days to Collect 404.2
Long Term Liabilities	0	Other Income	77,076	2.2%	Avg Payment Days 174.3
Total Equity	1,148,705	Other Expense	0	0.0%	Depreciation Rate 61.8%
Total Liab. and Equity	2,922,813	Net Profit or Loss	228,204	6.5%	Return on Equity 19.9%

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235067 PLEASANT VIEW SHIAWASSEE COUNTY MED CARE FAC				Government - County	
PLEASANT VIEW SHIAWASSEE COUNTY MED CARE FAC				12/31/2022 365 Days Settled	
OWOSSO, MI 48867				CR Beds 136 POS Beds 0	
SHIAWASSEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.8%
Balance Sheet		Income Statement		Length of Stay	147.8
Current Assets	20,297,759	Total Charges	22,443,438	Average Wages	25.25
Fixed Assets	19,389,850	Contract Allowance	1,939,045	8.6% Skilled Nursing	74.3%
Other Assets	5,905,735	Operating Revenue	20,504,393	91.4% Ancillary Service	25.7%
Total Assets	45,593,344	Operating Expense	25,146,614	122.6% Current Ratio	1.5
Current Liabilities	13,401,751	Operating Margin	-4,642,221	-22.6% Days to Collect	190.8
Long Term Liabilities	5,574,793	Other Income	6,660,353	32.5% Avg Payment Days	10.3
Total Equity	26,616,800	Other Expense	0	0.0% Depreciation Rate	7.1%
Total Liab. and Equity	45,593,344	Net Profit or Loss	2,018,132	9.8% Return on Equity	7.6%
<hr/>					
235477 POMEROY LIVING ROCHESTER SKILLED REHABILITATION				Proprietary - Corporation	
POMEROY LIVING ROCHESTER SKILLED REHABILITATION				12/31/2022 365 Days Settled	
ROCHESTER HILLS, MI 48309				CR Beds 182 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	51.9%
Balance Sheet		Income Statement		Length of Stay	40.4
Current Assets	4,763,990	Total Charges	17,449,955	Average Wages	24.89
Fixed Assets	787,400	Contract Allowance	3,426,208	19.6% Skilled Nursing	80.1%
Other Assets	0	Operating Revenue	14,023,747	80.4% Ancillary Service	19.9%
Total Assets	5,551,390	Operating Expense	17,517,761	124.9% Current Ratio	6.3
Current Liabilities	753,013	Operating Margin	-3,494,014	-24.9% Days to Collect	56.9
Long Term Liabilities	0	Other Income	1,610,981	11.5% Avg Payment Days	9.1
Total Equity	4,798,377	Other Expense	0	0.0% Depreciation Rate	95.6%
Total Liab. and Equity	5,551,390	Net Profit or Loss	(1,883,033)	-13.4% Return on Equity	-39.2%

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235484 POMEROY LIVING STERLING SKILLED REHABILITATION				Proprietary - Corporation	
POMEROY LIVING STERLING SKILLED REHABILITATION		12/31/2022 365 Days Settled			
STERLING HEIGHTS, MI 48310				CR Beds 132 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 76.1%	
Balance Sheet		Income Statement		Length of Stay 62.9	
Current Assets	3,827,487	Total Charges	16,068,058	Average Wages 25.33	
Fixed Assets	1,141,484	Contract Allowance	2,712,803	16.9% Skilled Nursing 84.5%	
Other Assets	0	Operating Revenue	13,355,255	83.1% Ancillary Service 15.5%	
Total Assets	<u>4,968,971</u>	Operating Expense	16,678,085	124.9% Current Ratio 2.0	
Current Liabilities	1,948,979	Operating Margin	-3,322,830	-24.9% Days to Collect 45.7	
Long Term Liabilities	630,572	Other Income	484,221	3.6% Avg Payment Days 35.3	
Total Equity	<u>2,389,420</u>	Other Expense	0	0.0% Depreciation Rate 69.0%	
Total Liab. and Equity	<u>4,968,971</u>	Net Profit or Loss	<u>(2,838,609)</u>	-21.3% Return on Equity -118.8%	

235310 PORTER HILLS HEALTH CENTER				Nonprofit - Church	
PORTER HILLS HEALTH CENTER		6/30/2022 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 293 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 64.0%	
Balance Sheet		Income Statement		Length of Stay 242.5	
Current Assets	19,214,768	Total Charges	17,609,720	Average Wages 25.38	
Fixed Assets	54,745,891	Contract Allowance	1,182,014	6.7% Skilled Nursing 44.5%	
Other Assets	2,845,126	Operating Revenue	16,427,706	93.3% Ancillary Service 5.0%	
Total Assets	<u>76,805,785</u>	Operating Expense	27,219,186	165.7% Current Ratio 1.9	
Current Liabilities	9,969,633	Operating Margin	-10,791,480	-65.7% Days to Collect 423.7	
Long Term Liabilities	35,988,482	Other Income	15,085,310	91.8% Avg Payment Days 13.6	
Total Equity	<u>30,847,670</u>	Other Expense	0	0.0% Depreciation Rate 3.6%	
Total Liab. and Equity	<u>76,805,785</u>	Net Profit or Loss	<u>4,293,830</u>	26.1% Return on Equity 13.9%	

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235520 PROMEDICA MONROE SKILLED NURSING AND REHAB				Nonprofit - Other		
PROMEDICA MONROE SKILLED NURSING AND REHAB				12/31/2022 365 Days Settled		
MONROE, MI 48161				CR Beds 89 POS Beds 0		
MONROE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.7%	
Balance Sheet		Income Statement		Length of Stay	44.6	
Current Assets	714,784	Total Charges	11,855,230	Average Wages	20.24	
Fixed Assets	8,344,810	Contract Allowance	2,218,195	18.7%	Skilled Nursing	78.0%
Other Assets	0	Operating Revenue	9,637,035	81.3%	Ancillary Service	22.0%
Total Assets	9,059,594	Operating Expense	10,848,189	112.6%	Current Ratio	0.7
Current Liabilities	1,050,012	Operating Margin	-1,211,154	-12.6%	Days to Collect	27.0
Long Term Liabilities	0	Other Income	230,052	2.4%	Avg Payment Days	18.4
Total Equity	8,009,582	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	9,059,594	Net Profit or Loss	(988,277)	-10.3%	Return on Equity	-12.3%

235287 PROMEDICA SKILLED NSG & REHAB ADRIAN				Nonprofit - Other		
PROMEDICA SKILLED NSG & REHAB ADRIAN				12/31/2022 365 Days Settled		
ADRIAN, MI 49221				CR Beds 117 POS Beds 0		
LENAWEE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	64.7%	
Balance Sheet		Income Statement		Length of Stay	52.0	
Current Assets	2,633,057	Total Charges	11,255,948	Average Wages	18.28	
Fixed Assets	1,109,979	Contract Allowance	2,249,178	20.0%	Skilled Nursing	80.6%
Other Assets	0	Operating Revenue	9,006,770	80.0%	Ancillary Service	19.4%
Total Assets	3,743,036	Operating Expense	11,076,656	123.0%	Current Ratio	1.6
Current Liabilities	1,616,750	Operating Margin	-2,069,886	-23.0%	Days to Collect	22.8
Long Term Liabilities	0	Other Income	581,149	6.5%	Avg Payment Days	17.6
Total Equity	2,126,286	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	3,743,036	Net Profit or Loss	(1,494,481)	-16.6%	Return on Equity	-70.3%

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235580 PROMEDICA SKILLED NSG & REHAB ANN ARBOR				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB ANN ARBOR 5/31/2022 365 Days Settled					
ANN ARBOR, MI 48105				CR Beds 182 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.8%
Balance Sheet		Income Statement		Length of Stay	46.7
Current Assets	2,003,437	Total Charges	20,993,357	Average Wages	21.46
Fixed Assets	868,583	Contract Allowance	4,872,263	23.2%	Skilled Nursing 79.1%
Other Assets	3,143	Operating Revenue	16,121,094	76.8%	Ancillary Service 20.9%
Total Assets	2,875,163	Operating Expense	17,780,275	110.3%	Current Ratio 1.4
Current Liabilities	1,411,743	Operating Margin	-1,659,181	-10.3%	Days to Collect 45.2
Long Term Liabilities	0	Other Income	680,215	4.2%	Avg Payment Days 19.3
Total Equity	1,463,420	Other Expense	0	0.0%	Depreciation Rate 21.9%
Total Liab. and Equity	2,875,163	Net Profit or Loss	(983,796)	-6.1%	Return on Equity -67.2%

235411 PROMEDICA SKILLED NSG & REHAB BAY CITY				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB BAY CITY 4/30/2022 365 Days Settled					
BAY CITY, MI 48708				CR Beds 51 POS Beds 0	
BAY				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	75.7%
Balance Sheet		Income Statement		Length of Stay	47.1
Current Assets	443,686	Total Charges	6,523,807	Average Wages	18.96
Fixed Assets	293,288	Contract Allowance	1,549,123	23.7%	Skilled Nursing 76.2%
Other Assets	0	Operating Revenue	4,974,684	76.3%	Ancillary Service 23.8%
Total Assets	736,974	Operating Expense	5,230,612	105.1%	Current Ratio 1.1
Current Liabilities	419,007	Operating Margin	-255,928	-5.1%	Days to Collect 32.6
Long Term Liabilities	0	Other Income	330,585	6.6%	Avg Payment Days 19.8
Total Equity	317,967	Other Expense	0	0.0%	Depreciation Rate 11.5%
Total Liab. and Equity	736,974	Net Profit or Loss	73,742	1.5%	Return on Equity 23.2%

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235184 PROMEDICA SKILLED NSG & REHAB BRIARWOOD				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB BRIARWOOD		4/30/2022 365 Days Settled			
FLINT, MI 48506				CR Beds 117 POS Beds 0	
GENESEE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 64.8%	
Balance Sheet		Income Statement		Length of Stay 33.5	
Current Assets	1,590,936	Total Charges	13,618,832	Average Wages 17.67	
Fixed Assets	1,110,235	Contract Allowance	3,134,935	23.0%	Skilled Nursing 75.3%
Other Assets	0	Operating Revenue	10,483,897	77.0%	Ancillary Service 24.7%
Total Assets	<u>2,701,171</u>	Operating Expense	11,578,450	110.4%	Current Ratio 1.5
Current Liabilities	1,075,876	Operating Margin	-1,094,553	-10.4%	Days to Collect 55.3
Long Term Liabilities	0	Other Income	761,383	7.3%	Avg Payment Days 17.9
Total Equity	<u>1,625,295</u>	Other Expense	0	0.0%	Depreciation Rate 8.8%
Total Liab. and Equity	<u>2,701,171</u>	Net Profit or Loss	<u>(336,640)</u>	-3.2%	Return on Equity -20.7%

235618 PROMEDICA SKILLED NSG & REHAB CANTON				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB CANTON		12/31/2022 365 Days Submitted			
CANTON, MI 48187				CR Beds 150 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 63.5%	
Balance Sheet		Income Statement		Length of Stay 25.6	
Current Assets	1,455,574	Total Charges	23,693,962	Average Wages 22.49	
Fixed Assets	0	Contract Allowance	8,703,837	36.7%	Skilled Nursing 63.3%
Other Assets	0	Operating Revenue	14,990,125	63.3%	Ancillary Service 36.7%
Total Assets	<u>1,455,574</u>	Operating Expense	15,486,615	103.3%	Current Ratio 1.0
Current Liabilities	1,408,158	Operating Margin	-496,490	-3.3%	Days to Collect 35.4
Long Term Liabilities	0	Other Income	709,820	4.7%	Avg Payment Days 25.4
Total Equity	<u>47,416</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,455,574</u>	Net Profit or Loss	<u>212,904</u>	1.4%	Return on Equity 449.0%

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235288 PROMEDICA SKILLED NSG & REHAB DANTO FAMILY				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB DANTO FAMILY		12/31/2022 365 Days Settled			
WEST BLOOMFIELD, MI 48322				CR Beds 155 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	61.4%
				Length of Stay	61.4
				Average Wages	21.29
				20.3% Skilled Nursing	78.1%
				79.7% Ancillary Service	21.9%
				118.4% Current Ratio	0.5
				-18.4% Days to Collect	26.3
				3.2% Avg Payment Days	19.7
				0.0% Depreciation Rate	12.2%
				-15.3% Return on Equity	-52.2%

Balance Sheet		Income Statement			
Current Assets	892,267	Total Charges	15,514,143		
Fixed Assets	4,413,963	Contract Allowance	3,153,319		
Other Assets	0	Operating Revenue	12,360,824		
Total Assets	5,306,230	Operating Expense	14,631,105		
Current Liabilities	1,678,742	Operating Margin	-2,270,281		
Long Term Liabilities	0	Other Income	393,678		
Total Equity	3,627,488	Other Expense	0		
Total Liab. and Equity	5,306,230	Net Profit or Loss	(1,892,913)		

235428 PROMEDICA SKILLED NSG & REHAB DEARBORN HEIGHTS				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB DEARBORN HEIGHTS		12/31/2022 365 Days Settled			
DEARBORN HEIGHTS, MI 48127				CR Beds 151 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	55.9%
				Length of Stay	30.2
				Average Wages	20.29
				27.2% Skilled Nursing	71.3%
				72.8% Ancillary Service	28.7%
				115.4% Current Ratio	0.9
				-15.4% Days to Collect	31.1
				5.9% Avg Payment Days	22.0
				0.0% Depreciation Rate	0.0%
				-9.6% Return on Equity	872.3%

Balance Sheet		Income Statement			
Current Assets	972,837	Total Charges	15,701,746		
Fixed Assets	0	Contract Allowance	4,277,594		
Other Assets	0	Operating Revenue	11,424,152		
Total Assets	972,837	Operating Expense	13,185,787		
Current Liabilities	1,098,615	Operating Margin	-1,761,635		
Long Term Liabilities	0	Other Income	673,524		
Total Equity	-125,778	Other Expense	0		
Total Liab. and Equity	972,837	Net Profit or Loss	(1,097,148)		

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235109 PROMEDICA SKILLED NSG & REHAB GROSSE POINTE WOODS				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB GROSSE POINTE WOODS		12/31/2022 365 Days Settled			
GROSSE POINTE WOODS, MI 48236				CR Beds 80	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.8%
Balance Sheet		Income Statement		Length of Stay	16.7
Current Assets	1,040,252	Total Charges	12,140,411	Average Wages	22.70
Fixed Assets	0	Contract Allowance	4,201,254	34.6%	Skilled Nursing 65.3%
Other Assets	0	Operating Revenue	7,939,157	65.4%	Ancillary Service 34.7%
Total Assets	1,040,252	Operating Expense	10,275,928	129.4%	Current Ratio 1.2
Current Liabilities	860,404	Operating Margin	-2,336,771	-29.4%	Days to Collect 47.8
Long Term Liabilities	0	Other Income	274,622	3.5%	Avg Payment Days 23.2
Total Equity	179,848	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,040,252	Net Profit or Loss	(2,062,863)	-26.0%	Return on Equity -1,147.0%
235267 PROMEDICA SKILLED NSG & REHAB KINGSFORD				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB KINGSFORD		5/31/2022 365 Days Settled			
KINGSFORD, MI 49801				CR Beds 107	POS Beds 0
DICKINSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.0%
Balance Sheet		Income Statement		Length of Stay	112.2
Current Assets	385,205	Total Charges	7,624,193	Average Wages	17.61
Fixed Assets	217,530	Contract Allowance	1,550,871	20.3%	Skilled Nursing 78.3%
Other Assets	0	Operating Revenue	6,073,322	79.7%	Ancillary Service 21.7%
Total Assets	602,735	Operating Expense	8,200,977	135.0%	Current Ratio 0.5
Current Liabilities	845,117	Operating Margin	-2,127,655	-35.0%	Days to Collect 23.2
Long Term Liabilities	0	Other Income	485,520	8.0%	Avg Payment Days 22.4
Total Equity	-242,382	Other Expense	0	0.0%	Depreciation Rate 16.4%
Total Liab. and Equity	602,735	Net Profit or Loss	(1,653,219)	-27.2%	Return on Equity 682.1%

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235626 PROMEDICA SKILLED NSG & REHAB OAKLAND				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB OAKLAND		12/31/2022 365 Days Submitted			
TROY, MI 48085		CR Beds 160 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		48.2%	
Balance Sheet		Income Statement		Length of Stay	
				21.8	
Current Assets	1,011,835	Total Charges	18,357,280	Average Wages	23.12
Fixed Assets	0	Contract Allowance	5,726,209	31.2%	Skilled Nursing
Other Assets	0	Operating Revenue	12,631,071	68.8%	Ancillary Service
Total Assets	<u>1,011,835</u>	Operating Expense	14,900,549	118.0%	Current Ratio
Current Liabilities	1,305,352	Operating Margin	-2,269,478	-18.0%	Days to Collect
Long Term Liabilities	0	Other Income	299,592	2.4%	Avg Payment Days
Total Equity	<u>-293,517</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,011,835</u>	Net Profit or Loss	<u>(1,970,435)</u>	-15.6%	Return on Equity
					671.3%

235665 PROMEDICA SKILLED NSG & REHAB STERLING HEIGHTS				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB STERLING HEIGHTS		12/31/2022 365 Days Settled			
STERLING HEIGHTS, MI 48312		CR Beds 120 POS Beds 0			
MACOMB		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		94.1%	
Balance Sheet		Income Statement		Length of Stay	
				29.2	
Current Assets	1,564,238	Total Charges	22,839,085	Average Wages	21.79
Fixed Assets	0	Contract Allowance	7,224,895	31.6%	Skilled Nursing
Other Assets	0	Operating Revenue	15,614,190	68.4%	Ancillary Service
Total Assets	<u>1,564,238</u>	Operating Expense	18,660,937	119.5%	Current Ratio
Current Liabilities	1,266,577	Operating Margin	-3,046,747	-19.5%	Days to Collect
Long Term Liabilities	0	Other Income	496,991	3.2%	Avg Payment Days
Total Equity	<u>297,661</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,564,238</u>	Net Profit or Loss	<u>(2,557,338)</u>	-16.4%	Return on Equity
					-859.1%

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235395 PROMEDICA SKILLED NSG & REHAB THREE RIVERS				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB THREE RIVERS		4/30/2022 365 Days Settled			
THREE RIVERS, MI 49093				CR Beds 100 POS Beds 0	
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.0%
Balance Sheet		Income Statement		Length of Stay	74.2
Current Assets	624,823	Total Charges	9,327,934	Average Wages	17.48
Fixed Assets	228,923	Contract Allowance	2,381,850	25.5% Skilled Nursing	79.3%
Other Assets	0	Operating Revenue	6,946,084	74.5% Ancillary Service	20.7%
Total Assets	853,746	Operating Expense	8,954,436	128.9% Current Ratio	0.7
Current Liabilities	865,630	Operating Margin	-2,008,352	-28.9% Days to Collect	32.8
Long Term Liabilities	0	Other Income	497,851	7.2% Avg Payment Days	15.7
Total Equity	-11,884	Other Expense	0	0.0% Depreciation Rate	4.4%
Total Liab. and Equity	853,746	Net Profit or Loss	(1,511,866)	-21.8% Return on Equity	12,721.9%
235439 PROMEDICA SKILLED NSG AND REHAB (ALLEN PARK)				Nonprofit - Other	
PROMEDICA SKILLED NSG AND REHAB (ALLEN PARK)		12/31/2022 365 Days Settled			
ALLEN PARK, MI 48101				CR Beds 171 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.0%
Balance Sheet		Income Statement		Length of Stay	35.4
Current Assets	874,610	Total Charges	17,432,901	Average Wages	29.39
Fixed Assets	0	Contract Allowance	5,425,275	31.1% Skilled Nursing	76.7%
Other Assets	0	Operating Revenue	12,007,626	68.9% Ancillary Service	23.3%
Total Assets	874,610	Operating Expense	15,254,933	127.0% Current Ratio	0.7
Current Liabilities	1,313,653	Operating Margin	-3,247,307	-27.0% Days to Collect	26.5
Long Term Liabilities	0	Other Income	622,589	5.2% Avg Payment Days	21.3
Total Equity	-439,043	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	874,610	Net Profit or Loss	(2,626,705)	-21.9% Return on Equity	598.3%

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235622 QUALICARE NURSING HOME				Proprietary - Corporation	
QUALICARE NURSING HOME		12/31/2022 365 Days Settled			
DETROIT, MI 48207		CR Beds 96 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.6%	
Balance Sheet		Income Statement		Length of Stay	
				165.2	
Current Assets	2,286,062	Total Charges	17,958,225	Average Wages	
				23.85	
Fixed Assets	1,279,993	Contract Allowance	6,859,430	38.2% Skilled Nursing	
				82.2%	
Other Assets	6,461	Operating Revenue	11,098,795	61.8% Ancillary Service	
				14.5%	
Total Assets	3,572,516	Operating Expense	11,155,575	100.5% Current Ratio	
				0.9	
Current Liabilities	2,600,219	Operating Margin	-56,780	-0.5% Days to Collect	
				94.6	
Long Term Liabilities	-4,143,667	Other Income	472,567	4.3% Avg Payment Days	
				23.6	
Total Equity	5,115,964	Other Expense	0	0.0% Depreciation Rate	
				65.0%	
Total Liab. and Equity	3,572,516	Net Profit or Loss	415,787	3.7% Return on Equity	
				8.1%	

235658 REGENCY AT BLUFFS PARK				Proprietary - Corporation	
REGENCY AT BLUFFS PARK		12/31/2022 365 Days Settled			
ANN ARBOR, MI 48103		CR Beds 71 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay	
				35.2	
Current Assets	563,918	Total Charges	17,616,450	Average Wages	
				27.40	
Fixed Assets	269,000	Contract Allowance	7,133,697	40.5% Skilled Nursing	
				62.5%	
Other Assets	13,627	Operating Revenue	10,482,753	59.5% Ancillary Service	
				35.8%	
Total Assets	846,545	Operating Expense	11,534,631	110.0% Current Ratio	
				0.3	
Current Liabilities	2,251,500	Operating Margin	-1,051,878	-10.0% Days to Collect	
				65.9	
Long Term Liabilities	11,543,923	Other Income	775,196	7.4% Avg Payment Days	
				2.5	
Total Equity	-12,948,878	Other Expense	0	0.0% Depreciation Rate	
				113.0%	
Total Liab. and Equity	846,545	Net Profit or Loss	(276,682)	-2.6% Return on Equity	
				2.1%	

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235657 REGENCY AT CANTON				Proprietary - Corporation	
REGENCY AT CANTON		12/31/2022 365 Days Settled			
CANTON, MI 48188		CR Beds 141 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay	
				43.4	
Current Assets	2,439,690	Total Charges	32,365,612	Average Wages	
				25.46	
Fixed Assets	317,587	Contract Allowance	14,123,347	43.6% Skilled Nursing	
				64.0%	
Other Assets	5,633	Operating Revenue	18,242,265	56.4% Ancillary Service	
				33.7%	
Total Assets	2,762,910	Operating Expense	18,431,743	101.0% Current Ratio	
				0.5	
Current Liabilities	4,908,994	Operating Margin	-189,478	-1.0% Days to Collect	
				74.4	
Long Term Liabilities	618,504	Other Income	1,129,845	6.2% Avg Payment Days	
				2.7	
Total Equity	-2,764,588	Other Expense	0	0.0% Depreciation Rate	
				173.6%	
Total Liab. and Equity	2,762,910	Net Profit or Loss	940,367	5.2% Return on Equity	
				-34.0%	
<hr/>					
235422 REGENCY AT CHENE				Proprietary - Corporation	
REGENCY AT CHENE		12/31/2022 365 Days Settled			
DETROIT, MI 48207		CR Beds 160 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.2%	
Balance Sheet		Income Statement		Length of Stay	
				66.0	
Current Assets	5,696,832	Total Charges	32,609,135	Average Wages	
				24.95	
Fixed Assets	698,537	Contract Allowance	13,486,648	41.4% Skilled Nursing	
				79.4%	
Other Assets	19,790	Operating Revenue	19,122,487	58.6% Ancillary Service	
				19.4%	
Total Assets	6,415,159	Operating Expense	18,769,945	98.2% Current Ratio	
				1.8	
Current Liabilities	3,146,067	Operating Margin	352,542	1.8% Days to Collect	
				129.4	
Long Term Liabilities	3,937,511	Other Income	2,661,829	13.9% Avg Payment Days	
				10.6	
Total Equity	-668,419	Other Expense	0	0.0% Depreciation Rate	
				90.3%	
Total Liab. and Equity	6,415,159	Net Profit or Loss	3,014,371	15.8% Return on Equity	
				-451.0%	

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235176 REGENCY AT FREMONT				Proprietary - Other	
REGENCY AT FREMONT		12/31/2022 365 Days Settled			
FREMONT, MI 49412				CR Beds 129 POS Beds 0	
NEWAYGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 50.7%	
Balance Sheet		Income Statement		Length of Stay 132.0	
Current Assets	1,337,551	Total Charges	13,395,323	Average Wages 23.73	
Fixed Assets	436,500	Contract Allowance	6,601,556	49.3%	Skilled Nursing 90.6%
Other Assets	4,150	Operating Revenue	6,793,767	50.7%	Ancillary Service 8.6%
Total Assets	<u>1,778,201</u>	Operating Expense	7,914,790	116.5%	Current Ratio 0.9
Current Liabilities	1,479,631	Operating Margin	-1,121,023	-16.5%	Days to Collect 102.8
Long Term Liabilities	-1,001,809	Other Income	402,072	5.9%	Avg Payment Days 30.4
Total Equity	<u>1,300,379</u>	Other Expense	0	0.0%	Depreciation Rate 66.1%
Total Liab. and Equity	<u>1,778,201</u>	Net Profit or Loss	<u>(718,951)</u>	-10.6%	Return on Equity -55.3%
235666 REGENCY AT GRAND BLANC				Proprietary - Corporation	
REGENCY AT GRAND BLANC		12/31/2022 365 Days Settled			
GRAND BLANC, MI 48439				CR Beds 138 POS Beds 0	
GENESEE				Key Performance Ind.	
WPS MI				Occupancy Rate 88.5%	
Balance Sheet		Income Statement		Length of Stay 35.1	
Current Assets	1,569,061	Total Charges	35,578,702	Average Wages 25.95	
Fixed Assets	734,267	Contract Allowance	14,272,083	40.1%	Skilled Nursing 58.3%
Other Assets	6,000	Operating Revenue	21,306,619	59.9%	Ancillary Service 38.0%
Total Assets	<u>2,309,328</u>	Operating Expense	20,814,206	97.7%	Current Ratio 0.3
Current Liabilities	4,592,663	Operating Margin	492,413	2.3%	Days to Collect 54.5
Long Term Liabilities	-21,435,914	Other Income	1,779,885	8.4%	Avg Payment Days 1.2
Total Equity	<u>19,152,579</u>	Other Expense	0	0.0%	Depreciation Rate 129.4%
Total Liab. and Equity	<u>2,309,328</u>	Net Profit or Loss	<u>2,272,298</u>	10.7%	Return on Equity 11.9%

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235706 REGENCY AT LANSING WEST		Proprietary - Corporation	
REGENCY AT LANSING WEST		12/31/2022 365 Days Settled	
LANSING, MI 48917		CR Beds 120 POS Beds 0	
EATON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.3%
Balance Sheet		Income Statement	
Current Assets	1,893,538	Total Charges	24,626,456
Fixed Assets	272,993	Contract Allowance	9,452,730
Other Assets	5,918	Operating Revenue	15,173,726
Total Assets	2,172,449	Operating Expense	16,361,612
Current Liabilities	3,098,994	Operating Margin	-1,187,886
Long Term Liabilities	853,496	Other Income	1,403,952
Total Equity	-1,780,041	Other Expense	0
Total Liab. and Equity	2,172,449	Net Profit or Loss	216,066
		38.4%	Skilled Nursing 64.5%
		61.6%	Ancillary Service 24.1%
		107.8%	Current Ratio 0.6
		-7.8%	Days to Collect 82.2
		9.3%	Avg Payment Days 5.2
		0.0%	Depreciation Rate 136.2%
		1.4%	Return on Equity -12.1%

235479 REGENCY AT LIVONIA		Proprietary - Corporation	
REGENCY AT LIVONIA		12/31/2022 365 Days Settled	
LIVONIA, MI 48154		CR Beds 136 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	66.5%
Balance Sheet		Income Statement	
Current Assets	2,333,632	Total Charges	20,060,732
Fixed Assets	1,683,874	Contract Allowance	8,120,426
Other Assets	5,942	Operating Revenue	11,940,306
Total Assets	4,023,448	Operating Expense	12,664,551
Current Liabilities	1,678,331	Operating Margin	-724,245
Long Term Liabilities	2,083,615	Other Income	380,727
Total Equity	261,502	Other Expense	0
Total Liab. and Equity	4,023,448	Net Profit or Loss	(343,518)
		40.5%	Skilled Nursing 83.7%
		59.5%	Ancillary Service 15.8%
		106.1%	Current Ratio 1.4
		-6.1%	Days to Collect 100.8
		3.2%	Avg Payment Days 10.2
		0.0%	Depreciation Rate 43.5%
		-2.9%	Return on Equity -131.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235710 REGENCY AT SHELBY TOWNSHIP				Proprietary - Corporation	
REGENCY AT SHELBY TOWNSHIP		12/31/2022 365 Days Settled			
SHELBY TOWNSHIP, MI 48317		CR Beds 116 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay	
				44.4	
Current Assets	1,573,771	Total Charges	27,142,847	Average Wages	
Fixed Assets	236,901	Contract Allowance	11,239,468	28.95	
Other Assets	3,000	Operating Revenue	15,903,379	41.4%	
Total Assets	1,813,672	Operating Expense	16,487,850	58.6%	
Current Liabilities	3,045,425	Operating Margin	-584,471	103.7%	
Long Term Liabilities	-2,211,450	Other Income	1,084,077	-3.7%	
Total Equity	979,697	Other Expense	0	6.8%	
Total Liab. and Equity	1,813,672	Net Profit or Loss	499,606	0.0%	
				Return on Equity	
				51.0%	

235319 REGENCY AT ST CLAIR SHORES				Proprietary - Corporation	
REGENCY AT ST CLAIR SHORES		12/31/2022 365 Days Settled			
SAINT CLAIR SHORES, MI 48080		CR Beds 146 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.3%	
Balance Sheet		Income Statement		Length of Stay	
				65.9	
Current Assets	3,864,731	Total Charges	30,640,873	Average Wages	
Fixed Assets	436,941	Contract Allowance	12,535,489	25.25	
Other Assets	9,659	Operating Revenue	18,105,384	40.9%	
Total Assets	4,311,331	Operating Expense	17,568,790	59.1%	
Current Liabilities	3,845,000	Operating Margin	536,594	97.0%	
Long Term Liabilities	-7,929,955	Other Income	1,254,565	3.0%	
Total Equity	8,396,286	Other Expense	0	6.9%	
Total Liab. and Equity	4,311,331	Net Profit or Loss	1,791,159	0.0%	
				Return on Equity	
				21.3%	

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235260 REGENCY AT WATERFORD				Proprietary - Corporation	
REGENCY AT WATERFORD		12/31/2022 365 Days Settled			
WATERFORD, MI 48328		CR Beds 150 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.5%	
Balance Sheet		Income Statement		Length of Stay 96.0	
Current Assets	2,402,399	Total Charges	30,284,375	Average Wages 26.23	
Fixed Assets	664,933	Contract Allowance	13,212,915	43.6%	Skilled Nursing 80.0%
Other Assets	450,661	Operating Revenue	17,071,460	56.4%	Ancillary Service 18.8%
Total Assets	3,517,993	Operating Expense	19,427,222	113.8%	Current Ratio 0.4
Current Liabilities	5,507,171	Operating Margin	-2,355,762	-13.8%	Days to Collect 79.0
Long Term Liabilities	-8,722,596	Other Income	1,453,827	8.5%	Avg Payment Days 5.2
Total Equity	6,733,418	Other Expense	0	0.0%	Depreciation Rate 175.8%
Total Liab. and Equity	3,517,993	Net Profit or Loss	(901,935)	-5.3%	Return on Equity -13.4%

235655 REGENCY AT WESTLAND				Proprietary - Corporation	
REGENCY AT WESTLAND		12/31/2022 365 Days Settled			
WESTLAND, MI 48185		CR Beds 120 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay 91.3	
Current Assets	3,452,652	Total Charges	22,959,019	Average Wages 24.73	
Fixed Assets	840,816	Contract Allowance	9,213,237	40.1%	Skilled Nursing 78.9%
Other Assets	36,349	Operating Revenue	13,745,782	59.9%	Ancillary Service 19.4%
Total Assets	4,329,817	Operating Expense	13,876,895	101.0%	Current Ratio 1.2
Current Liabilities	2,820,830	Operating Margin	-131,113	-1.0%	Days to Collect 106.4
Long Term Liabilities	5,460,090	Other Income	478,863	3.5%	Avg Payment Days 15.5
Total Equity	-3,951,103	Other Expense	0	0.0%	Depreciation Rate 122.3%
Total Liab. and Equity	4,329,817	Net Profit or Loss	347,750	2.5%	Return on Equity -8.8%

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235545 REGENCY AT WHITMORE LAKE				Proprietary - Corporation	
REGENCY AT WHITMORE LAKE		12/31/2022 365 Days Settled			
WHITMORE LAKE, MI 48189		CR Beds 135 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.3%	
		Length of Stay		177.1	
		Average Wages		26.76	
		Skilled Nursing		87.7%	
		Ancillary Service		10.5%	
		Current Ratio		0.9	
		Days to Collect		85.2	
		Avg Payment Days		19.4	
		Depreciation Rate		74.3%	
		Return on Equity		9.3%	
Balance Sheet		Income Statement			
Current Assets	2,671,211	Total Charges	21,628,979		
Fixed Assets	999,882	Contract Allowance	8,312,661	38.4%	
Other Assets	7,161	Operating Revenue	13,316,318	61.6%	
Total Assets	3,678,254	Operating Expense	13,806,826	103.7%	
Current Liabilities	3,018,804	Operating Margin	-490,508	-3.7%	
Long Term Liabilities	-3,341,539	Other Income	860,882	6.5%	
Total Equity	4,000,989	Other Expense	0	0.0%	
Total Liab. and Equity	3,678,254	Net Profit or Loss	370,374	2.8%	

235452 REGENCY HEIGHTS-DETROIT				Proprietary - Corporation	
REGENCY HEIGHTS-DETROIT		12/31/2022 365 Days Settled			
DETROIT, MI 48219		CR Beds 201 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.2%	
		Length of Stay		110.5	
		Average Wages		24.57	
		Skilled Nursing		70.4%	
		Ancillary Service		27.2%	
		Current Ratio		1.0	
		Days to Collect		143.7	
		Avg Payment Days		2.5	
		Depreciation Rate		93.7%	
		Return on Equity		9.4%	
Balance Sheet		Income Statement			
Current Assets	5,719,927	Total Charges	35,375,490		
Fixed Assets	1,370,397	Contract Allowance	15,403,542	43.5%	
Other Assets	22,804	Operating Revenue	19,971,948	56.5%	
Total Assets	7,113,128	Operating Expense	22,324,887	111.8%	
Current Liabilities	5,453,898	Operating Margin	-2,352,939	-11.8%	
Long Term Liabilities	9,138,580	Other Income	1,652,766	8.3%	
Total Equity	-7,479,350	Other Expense	0	0.0%	
Total Liab. and Equity	7,113,128	Net Profit or Loss	(700,173)	-3.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235617 REGENCY MANOR NURSING & REHABILITATION CENTER				Proprietary - Corporation	
REGENCY MANOR NURSING & REHABILITATION CENTER		12/31/2022 365 Days Settled			
UTICA, MI 48317		CR Beds 39 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.6%	
Balance Sheet		Income Statement		Length of Stay	
				180.8	
Current Assets	1,222,646	Total Charges	3,248,242	Average Wages	
Fixed Assets	87,832	Contract Allowance	700,738	28.07	
Other Assets	6,458	Operating Revenue	2,547,504	21.6%	
Total Assets	1,316,936	Operating Expense	3,107,516	78.4%	
Current Liabilities	1,119,146	Operating Margin	-560,012	122.0%	
Long Term Liabilities	-1,136,435	Other Income	88,127	-22.0%	
Total Equity	1,334,225	Other Expense	0	3.5%	
Total Liab. and Equity	1,316,936	Net Profit or Loss	(471,885)	0.0%	
				Depreciation Rate	
				67.7%	
				Return on Equity	
				-35.4%	

235621 REGENCY ON THE LAKE - FORT GRATIOT				Proprietary - Corporation	
REGENCY ON THE LAKE - FORT GRATIOT		12/31/2022 365 Days Settled			
FORT GRATIOT, MI 48059		CR Beds 130 POS Beds 0			
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.2%	
Balance Sheet		Income Statement		Length of Stay	
				72.9	
Current Assets	2,257,277	Total Charges	31,067,051	Average Wages	
Fixed Assets	696,610	Contract Allowance	13,582,604	23.20	
Other Assets	14,425	Operating Revenue	17,484,447	43.7%	
Total Assets	2,968,312	Operating Expense	16,200,877	56.3%	
Current Liabilities	3,856,516	Operating Margin	1,283,570	92.7%	
Long Term Liabilities	-19,786,203	Other Income	813,274	7.3%	
Total Equity	18,897,999	Other Expense	0	4.7%	
Total Liab. and Equity	2,968,312	Net Profit or Loss	2,096,844	0.0%	
				Depreciation Rate	
				125.2%	
				Return on Equity	
				11.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235333 REGENCY, A VILLA CENTER				Proprietary - Corporation	
REGENCY, A VILLA CENTER		12/31/2022 365 Days Settled			
TAYLOR, MI 48180		CR Beds 244 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.5%	
Balance Sheet		Income Statement		Length of Stay	
				75.3	
Current Assets	11,395,887	Total Charges	34,257,016	Average Wages	
				28.36	
Fixed Assets	776,174	Contract Allowance	10,834,818	31.6% Skilled Nursing	
				82.8%	
Other Assets	18,384,927	Operating Revenue	23,422,198	68.4% Ancillary Service	
				17.2%	
Total Assets	30,556,988	Operating Expense	21,160,509	90.3% Current Ratio	
				13.1	
Current Liabilities	871,995	Operating Margin	2,261,689	9.7% Days to Collect	
				55.0	
Long Term Liabilities	19,023,827	Other Income	185,827	0.8% Avg Payment Days	
				15.0	
Total Equity	10,661,166	Other Expense	0	0.0% Depreciation Rate	
				143.8%	
Total Liab. and Equity	30,556,988	Net Profit or Loss	2,447,516	10.4% Return on Equity	
				23.0%	

235378 RESTHAVEN CARE CENTER				Nonprofit - Other	
RESTHAVEN CARE CENTER		12/31/2022 365 Days Settled			
HOLLAND, MI 49423		CR Beds 145 POS Beds 0			
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		43.4%	
Balance Sheet		Income Statement		Length of Stay	
				50.3	
Current Assets	5,179,733	Total Charges	23,347,587	Average Wages	
				24.64	
Fixed Assets	5,828,186	Contract Allowance	5,913,650	25.3% Skilled Nursing	
				92.4%	
Other Assets	32,942	Operating Revenue	17,433,937	74.7% Ancillary Service	
				7.6%	
Total Assets	11,040,861	Operating Expense	16,628,561	95.4% Current Ratio	
				3.3	
Current Liabilities	1,591,263	Operating Margin	805,376	4.6% Days to Collect	
				45.3	
Long Term Liabilities	3,015,377	Other Income	703,647	4.0% Avg Payment Days	
				12.6	
Total Equity	6,434,221	Other Expense	0	0.0% Depreciation Rate	
				4.4%	
Total Liab. and Equity	11,040,861	Net Profit or Loss	1,282,529	7.4% Return on Equity	
				19.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235297 RIVERGATE HEALTH CARE CENTER				Proprietary - Other	
RIVERGATE HEALTH CARE CENTER		12/31/2022 365 Days Settled			
RIVERVIEW, MI 48193		CR Beds 205 POS Beds 0			
WAYNE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		79.6%	
Balance Sheet		Income Statement		Length of Stay 78.4	
Current Assets	3,525,356	Total Charges	25,691,742	Average Wages	30.70
Fixed Assets	1,403,841	Contract Allowance	6,889,588	26.8%	Skilled Nursing 79.1%
Other Assets	13,887,498	Operating Revenue	18,802,154	73.2%	Ancillary Service 20.9%
Total Assets	18,816,695	Operating Expense	19,900,620	105.8%	Current Ratio 2.4
Current Liabilities	1,468,130	Operating Margin	-1,098,466	-5.8%	Days to Collect 54.6
Long Term Liabilities	13,964,332	Other Income	52,715	0.3%	Avg Payment Days 18.2
Total Equity	3,384,233	Other Expense	0	0.0%	Depreciation Rate 15.6%
Total Liab. and Equity	18,816,695	Net Profit or Loss	(1,045,751)	-5.6%	Return on Equity -30.9%
235516 RIVERGATE TERRACE				Proprietary - Other	
RIVERGATE TERRACE		12/31/2022 365 Days Settled			
RIVERVIEW, MI 48193		CR Beds 273 POS Beds 0			
WAYNE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		75.8%	
Balance Sheet		Income Statement		Length of Stay 82.1	
Current Assets	3,570,654	Total Charges	32,476,753	Average Wages	27.57
Fixed Assets	1,187,414	Contract Allowance	9,615,020	29.6%	Skilled Nursing 83.6%
Other Assets	18,556,210	Operating Revenue	22,861,733	70.4%	Ancillary Service 16.4%
Total Assets	23,314,278	Operating Expense	23,942,680	104.7%	Current Ratio 1.7
Current Liabilities	2,089,931	Operating Margin	-1,080,947	-4.7%	Days to Collect 38.0
Long Term Liabilities	18,421,859	Other Income	38,521	0.2%	Avg Payment Days 23.0
Total Equity	2,802,488	Other Expense	0	0.0%	Depreciation Rate 20.0%
Total Liab. and Equity	23,314,278	Net Profit or Loss	(1,042,426)	-4.6%	Return on Equity -37.2%

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235598 RIVERIDGE REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
RIVERIDGE REHABILITATION AND HEALTHCARE CENTER		12/31/2022 275 Days Settled			
NILES, MI 49120		3/31/2022 90 Days Settled		CR Beds 84 POS Beds 0	
BERRIEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.6%	
Balance Sheet		Income Statement		Length of Stay 228.5	
Current Assets	517,368	Total Charges	1,726,384	Average Wages	14.42
Fixed Assets	205,854	Contract Allowance	119,297	6.9% Skilled Nursing	88.9%
Other Assets	0	Operating Revenue	1,607,087	93.1% Ancillary Service	11.1%
Total Assets	723,222	Operating Expense	1,957,934	121.8% Current Ratio	1.0
Current Liabilities	527,037	Operating Margin	-350,847	-21.8% Days to Collect	122.7
Long Term Liabilities	600,993	Other Income	142,176	8.8% Avg Payment Days	127.5
Total Equity	-404,808	Other Expense	0	0.0% Depreciation Rate	65.1%
Total Liab. and Equity	723,222	Net Profit or Loss	(208,671)	-13.0% Return on Equity	51.5%

235598 RIVERIDGE REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
RIVERIDGE REHABILITATION AND HEALTHCARE CENTER		12/31/2022 275 Days Settled			
NILES, MI 49120		3/31/2022 90 Days Settled		CR Beds 84 POS Beds 0	
BERRIEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.8%	
Balance Sheet		Income Statement		Length of Stay 161.9	
Current Assets	307,475	Total Charges	4,725,526	Average Wages	14.42
Fixed Assets	228,119	Contract Allowance	272,184	5.8% Skilled Nursing	89.1%
Other Assets	0	Operating Revenue	4,453,342	94.2% Ancillary Service	10.9%
Total Assets	535,594	Operating Expense	5,049,616	113.4% Current Ratio	0.4
Current Liabilities	790,189	Operating Margin	-596,274	-13.4% Days to Collect	(43.8)
Long Term Liabilities	520,970	Other Income	225,519	5.1% Avg Payment Days	69.9
Total Equity	-775,565	Other Expense	0	0.0% Depreciation Rate	160.4%
Total Liab. and Equity	535,594	Net Profit or Loss	(370,755)	-8.3% Return on Equity	47.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235324 RIVERSIDE HEALTHCARE CENTER				Proprietary - Corporation	
RIVERSIDE HEALTHCARE CENTER		12/31/2022 365 Days Settled			
SAINT LOUIS, MI 48880				CR Beds 39 POS Beds 0	
GRATIOT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.0%	
Balance Sheet		Income Statement		Length of Stay 163.5	
Current Assets	637,614	Total Charges	3,882,394	Average Wages 25.40	
Fixed Assets	33,225	Contract Allowance	1,575,242	40.6% Skilled Nursing 81.1%	
Other Assets	9,763	Operating Revenue	2,307,152	59.4% Ancillary Service 7.4%	
Total Assets	680,602	Operating Expense	3,417,960	148.1% Current Ratio 0.4	
Current Liabilities	1,558,187	Operating Margin	-1,110,808	-48.1% Days to Collect 92.8	
Long Term Liabilities	1,331,121	Other Income	86,439	3.7% Avg Payment Days 163.2	
Total Equity	-2,208,706	Other Expense	0	0.0% Depreciation Rate 482.9%	
Total Liab. and Equity	680,602	Net Profit or Loss	(1,024,369)	-44.4% Return on Equity 46.4%	

235535 RIVERSIDE NURSING CENTRE				Proprietary - Corporation	
RIVERSIDE NURSING CENTRE		12/31/2022 365 Days Settled			
GRAND HAVEN, MI 49417				CR Beds 34 POS Beds 0	
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.5%	
Balance Sheet		Income Statement		Length of Stay 90.9	
Current Assets	6,931,243	Total Charges	3,955,535	Average Wages 26.13	
Fixed Assets	250,516	Contract Allowance	881,252	22.3% Skilled Nursing 82.4%	
Other Assets	33,838	Operating Revenue	3,074,283	77.7% Ancillary Service 17.6%	
Total Assets	7,215,597	Operating Expense	3,116,210	101.4% Current Ratio 3.6	
Current Liabilities	1,910,490	Operating Margin	-41,927	-1.4% Days to Collect 794.8	
Long Term Liabilities	0	Other Income	23,680	0.8% Avg Payment Days 205.1	
Total Equity	5,305,107	Other Expense	0	0.0% Depreciation Rate 44.3%	
Total Liab. and Equity	7,215,597	Net Profit or Loss	(18,247)	-0.6% Return on Equity -0.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235659 RIVERVIEW HEALTH & REHAB CENTER				Proprietary - Corporation	
RIVERVIEW HEALTH & REHAB CENTER 12/31/2022 365 Days Settled					
DETROIT, MI 48214				CR Beds 210 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate	64.5%
Balance Sheet		Income Statement		Length of Stay	83.3
Current Assets	2,254,316	Total Charges	22,555,306	Average Wages	17.74
Fixed Assets	391,615	Contract Allowance	898,108	4.0%	Skilled Nursing 86.2%
Other Assets	18,745,627	Operating Revenue	21,657,198	96.0%	Ancillary Service 13.8%
Total Assets	21,391,558	Operating Expense	25,250,115	116.6%	Current Ratio 0.5
Current Liabilities	4,526,153	Operating Margin	-3,592,917	-16.6%	Days to Collect 37.3
Long Term Liabilities	14,935,528	Other Income	1,089,837	5.0%	Avg Payment Days 32.8
Total Equity	1,929,877	Other Expense	0	0.0%	Depreciation Rate 122.7%
Total Liab. and Equity	21,391,558	Net Profit or Loss	(2,503,080)	-11.6%	Return on Equity -129.7%

235476 RIVERVIEW HEALTH AND REHAB CENTER NORTH				Proprietary - Corporation	
RIVERVIEW HEALTH AND REHAB CENTER NORTH 12/31/2022 365 Days Settled					
DETROIT, MI 48224				CR Beds 180 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.6%
Balance Sheet		Income Statement		Length of Stay	93.3
Current Assets	2,419,851	Total Charges	15,792,049	Average Wages	25.40
Fixed Assets	137,530	Contract Allowance	1,950,470	12.4%	Skilled Nursing 81.4%
Other Assets	12,822,305	Operating Revenue	13,841,579	87.6%	Ancillary Service 18.6%
Total Assets	15,379,686	Operating Expense	16,037,376	115.9%	Current Ratio 0.5
Current Liabilities	4,953,842	Operating Margin	-2,195,797	-15.9%	Days to Collect 60.4
Long Term Liabilities	10,489,310	Other Income	1,036,120	7.5%	Avg Payment Days 98.8
Total Equity	-63,466	Other Expense	0	0.0%	Depreciation Rate 227.8%
Total Liab. and Equity	15,379,686	Net Profit or Loss	(1,159,677)	-8.4%	Return on Equity 1,827.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235549 ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT		Proprietary - Corporation	
ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT		12/31/2022 365 Days Settled	
MUSKEGON, MI 49441		CR Beds 39 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NGS (WI)		Occupancy Rate	91.8%
Balance Sheet		Income Statement	
Current Assets	5,353,783	Total Charges	5,654,186
Fixed Assets	139,768	Contract Allowance	1,443,243
Other Assets	42,623	Operating Revenue	4,210,943
Total Assets	5,536,174	Operating Expense	4,012,163
Current Liabilities	2,182,467	Operating Margin	198,780
Long Term Liabilities	0	Other Income	15,858
Total Equity	3,353,707	Other Expense	0
Total Liab. and Equity	5,536,174	Net Profit or Loss	214,638
		25.5%	Skilled Nursing 82.6%
		74.5%	Ancillary Service 17.4%
		95.3%	Current Ratio 2.5
		4.7%	Days to Collect 590.9
		0.4%	Avg Payment Days 172.1
		0.0%	Depreciation Rate 85.6%
		5.1%	Return on Equity 6.4%
235591 ROUBAL CARE AND REHAB CENTER		Proprietary - Corporation	
ROUBAL CARE AND REHAB CENTER		12/31/2022 365 Days Settled	
STEPHENSON, MI 49887		CR Beds 39 POS Beds 0	
MENOMINEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.3%
Balance Sheet		Income Statement	
Current Assets	2,089,833	Total Charges	3,289,927
Fixed Assets	353,585	Contract Allowance	0
Other Assets	1,173	Operating Revenue	3,289,927
Total Assets	2,444,591	Operating Expense	3,275,451
Current Liabilities	244,810	Operating Margin	14,476
Long Term Liabilities	0	Other Income	383,224
Total Equity	2,199,781	Other Expense	0
Total Liab. and Equity	2,444,591	Net Profit or Loss	397,700
		100.0%	Ancillary Service 1.1%
		99.6%	Current Ratio 8.5
		0.4%	Days to Collect 36.5
		11.6%	Avg Payment Days 14.1
		0.0%	Depreciation Rate 3.0%
		12.1%	Return on Equity 18.1%

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235623 ROYALTON MANOR, L L C		Proprietary - Corporation	
ROYALTON MANOR, L L C		12/31/2022 365 Days Settled	
ST JOSEPH, MI 49085		CR Beds 123 POS Beds 0	
BERRIEN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	50.0%
Balance Sheet		Income Statement	
Current Assets	1,464,747	Total Charges	11,506,938
Fixed Assets	531,239	Contract Allowance	4,131,722
Other Assets	1,539	Operating Revenue	7,375,216
Total Assets	1,997,525	Operating Expense	9,253,547
Current Liabilities	1,564,847	Operating Margin	-1,878,331
Long Term Liabilities	-4,034,060	Other Income	326,500
Total Equity	4,466,738	Other Expense	0
Total Liab. and Equity	1,997,525	Net Profit or Loss	(1,551,831)
		35.9%	Skilled Nursing 83.1%
		64.1%	Ancillary Service 10.3%
		125.5%	Current Ratio 0.9
		-25.5%	Days to Collect 88.5
		4.4%	Avg Payment Days 30.9
		0.0%	Depreciation Rate 95.3%
		-21.0%	Return on Equity -34.7%
235113 SAGINAW SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
SAGINAW SENIOR CARE AND REHAB CENTER, L L C		12/31/2022 365 Days Settled	
SAGINAW, MI 48603		CR Beds 71 POS Beds 0	
SAGINAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.7%
Balance Sheet		Income Statement	
Current Assets	676,185	Total Charges	8,980,338
Fixed Assets	408,163	Contract Allowance	2,162,271
Other Assets	858,779	Operating Revenue	6,818,067
Total Assets	1,943,127	Operating Expense	7,906,233
Current Liabilities	318,972	Operating Margin	-1,088,166
Long Term Liabilities	0	Other Income	340,204
Total Equity	1,624,155	Other Expense	0
Total Liab. and Equity	1,943,127	Net Profit or Loss	(747,962)
		24.1%	Skilled Nursing 80.1%
		75.9%	Ancillary Service 19.9%
		116.0%	Current Ratio 2.1
		-16.0%	Days to Collect 55.0
		5.0%	Avg Payment Days 20.1
		0.0%	Depreciation Rate 55.5%
		-11.0%	Return on Equity -46.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235094 SAMARITAS SENIOR LIVING CADILLAC				Nonprofit - Church	
SAMARITAS SENIOR LIVING CADILLAC		12/31/2022 365 Days Settled			
CADILLAC, MI 49601		CR Beds 131 POS Beds 0			
WEXFORD		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		55.5%	
Balance Sheet		Income Statement		Length of Stay 99.3	
Current Assets	49,376,591	Total Charges	9,334,383	Average Wages 24.90	
Fixed Assets	38,355,044	Contract Allowance	0	0.0% Skilled Nursing 90.0%	
Other Assets	12,162,503	Operating Revenue	9,334,383	100.0% Ancillary Service 10.0%	
Total Assets	99,894,138	Operating Expense	11,146,697	119.4% Current Ratio 4.7	
Current Liabilities	10,499,840	Operating Margin	-1,812,314	-19.4% Days to Collect 712.8	
Long Term Liabilities	45,909,239	Other Income	1,073,180	11.5% Avg Payment Days 269.4	
Total Equity	43,485,059	Other Expense	0	0.0% Depreciation Rate 2.7%	
Total Liab. and Equity	99,894,138	Net Profit or Loss	(739,134)	-7.9% Return on Equity -1.7%	

235458 SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE				Nonprofit - Church	
SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE		12/31/2022 365 Days Settled			
GRAND RAPIDS, MI 49508		CR Beds 125 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.8%	
Balance Sheet		Income Statement		Length of Stay 350.3	
Current Assets	49,376,591	Total Charges	10,543,773	Average Wages 28.83	
Fixed Assets	38,355,044	Contract Allowance	795,242	7.5% Skilled Nursing 92.8%	
Other Assets	12,162,503	Operating Revenue	9,748,531	92.5% Ancillary Service 7.2%	
Total Assets	99,894,138	Operating Expense	10,562,607	108.4% Current Ratio 4.7	
Current Liabilities	10,499,840	Operating Margin	-814,076	-8.4% Days to Collect 682.5	
Long Term Liabilities	45,909,239	Other Income	902,687	9.3% Avg Payment Days 284.3	
Total Equity	43,485,059	Other Expense	0	0.0% Depreciation Rate 1.2%	
Total Liab. and Equity	99,894,138	Net Profit or Loss	88,611	0.9% Return on Equity 0.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235250 SAMARITAS SENIOR LIVING SAGINAW				Nonprofit - Church	
SAMARITAS SENIOR LIVING SAGINAW		12/31/2022 365 Days Settled			
SAGINAW, MI 48602		CR Beds 92 POS Beds 0			
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.0%	
Balance Sheet		Income Statement		Length of Stay	
				85.6	
Current Assets	49,376,591	Total Charges	9,604,697	Average Wages	30.73
Fixed Assets	38,355,044	Contract Allowance	969,204	10.1% Skilled Nursing	83.2%
Other Assets	12,162,503	Operating Revenue	8,635,493	89.9% Ancillary Service	16.8%
Total Assets	99,894,138	Operating Expense	11,248,175	130.3% Current Ratio	4.7
Current Liabilities	10,499,840	Operating Margin	-2,612,682	-30.3% Days to Collect	770.5
Long Term Liabilities	45,909,239	Other Income	599,838	6.9% Avg Payment Days	267.0
Total Equity	43,485,059	Other Expense	0	0.0% Depreciation Rate	1.5%
Total Liab. and Equity	99,894,138	Net Profit or Loss	(2,012,844)	-23.3% Return on Equity	-4.6%
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235157 SANILAC MEDICAL CARE FACILITY				Government - County	
SANILAC MEDICAL CARE FACILITY		12/31/2022 365 Days Settled			
SANDUSKY, MI 48471		CR Beds 104 POS Beds 0			
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.3%	
Balance Sheet		Income Statement		Length of Stay	
				217.1	
Current Assets	6,174,744	Total Charges	9,064,239	Average Wages	27.10
Fixed Assets	1,717,867	Contract Allowance	950,559	10.5% Skilled Nursing	91.3%
Other Assets	0	Operating Revenue	8,113,680	89.5% Ancillary Service	8.7%
Total Assets	7,892,611	Operating Expense	10,727,404	132.2% Current Ratio	2.4
Current Liabilities	2,604,398	Operating Margin	-2,613,724	-32.2% Days to Collect	192.7
Long Term Liabilities	0	Other Income	1,365,611	16.8% Avg Payment Days	25.4
Total Equity	5,288,213	Other Expense	0	0.0% Depreciation Rate	4.1%
Total Liab. and Equity	7,892,611	Net Profit or Loss	(1,248,113)	-15.4% Return on Equity	-23.6%

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235384 SCHNEPP SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
SCHNEPP SENIOR CARE AND REHAB CENTER 12/31/2022 365 Days Settled					
SAINT LOUIS, MI 48880				CR Beds 97 POS Beds 0	
GRATIOT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 86.8%	
Balance Sheet		Income Statement		Length of Stay 88.1	
Current Assets	2,280,949	Total Charges	14,270,038	Average Wages 17.01	
Fixed Assets	1,814,636	Contract Allowance	3,651,683	25.6%	Skilled Nursing 77.5%
Other Assets	0	Operating Revenue	10,618,355	74.4%	Ancillary Service 22.5%
Total Assets	<u>4,095,585</u>	Operating Expense	10,794,327	101.7%	Current Ratio 1.2
Current Liabilities	1,978,145	Operating Margin	-175,972	-1.7%	Days to Collect 39.0
Long Term Liabilities	0	Other Income	516,946	4.9%	Avg Payment Days 21.2
Total Equity	2,117,440	Other Expense	0	0.0%	Depreciation Rate 25.0%
Total Liab. and Equity	<u>4,095,585</u>	Net Profit or Loss	<u>340,974</u>	3.2%	Return on Equity 16.1%
235147 SCHOOLCRAFT MEDICAL CARE FACILITY				Government - County	
SCHOOLCRAFT MEDICAL CARE FACILITY 9/30/2022 365 Days Settled					
MANISTIQUE, MI 49854				CR Beds 85 POS Beds 0	
SCHOOLCRAFT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 58.0%	
Balance Sheet		Income Statement		Length of Stay 461.2	
Current Assets	8,010,049	Total Charges	5,898,968	Average Wages 15.78	
Fixed Assets	2,367,803	Contract Allowance	81,688	1.4%	Skilled Nursing 91.8%
Other Assets	9,070	Operating Revenue	5,817,280	98.6%	Ancillary Service 8.2%
Total Assets	<u>10,386,922</u>	Operating Expense	7,625,258	131.1%	Current Ratio 18.5
Current Liabilities	434,049	Operating Margin	-1,807,978	-31.1%	Days to Collect 129.5
Long Term Liabilities	9,003,697	Other Income	2,357,892	40.5%	Avg Payment Days 23.1
Total Equity	949,176	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	<u>10,386,922</u>	Net Profit or Loss	<u>549,914</u>	9.5%	Return on Equity 57.9%

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235232 SEACREST REHABILITATION AND NURSING CENTER				Proprietary - Corporation	
SEACREST REHABILITATION AND NURSING CENTER		12/31/2022 365 Days Settled			
MONROE, MI 48162		CR Beds 150 POS Beds 0			
MONROE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		39.8%	
Balance Sheet		Income Statement		Length of Stay	
				131.9	
Current Assets	637,904	Total Charges	6,580,643	Average Wages	
Fixed Assets	558,585	Contract Allowance	308,635	27.63	
Other Assets	-370,112	Operating Revenue	6,272,008	4.7%	
Total Assets	826,377	Operating Expense	7,628,279	95.3%	
Current Liabilities	1,708,637	Operating Margin	-1,356,271	121.6%	
Long Term Liabilities	0	Other Income	526,352	-21.6%	
Total Equity	-882,260	Other Expense	0	8.4%	
Total Liab. and Equity	826,377	Net Profit or Loss	(829,919)	0.0%	
				Days to Collect	
				29.6	
				Avg Payment Days	
				55.1	
				Depreciation Rate	
				136.4%	
				Return on Equity	
				94.1%	

235492 SHEFFIELD MANOR NURSING & REHAB CENTER				Proprietary - Corporation	
SHEFFIELD MANOR NURSING & REHAB CENTER		12/31/2022 365 Days Settled			
DETROIT, MI 48227		CR Beds 106 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.1%	
Balance Sheet		Income Statement		Length of Stay	
				164.3	
Current Assets	1,164,031	Total Charges	15,333,409	Average Wages	
Fixed Assets	1,130,918	Contract Allowance	6,387,176	21.75	
Other Assets	9,447	Operating Revenue	8,946,233	41.7%	
Total Assets	2,304,396	Operating Expense	9,594,845	58.3%	
Current Liabilities	2,147,765	Operating Margin	-648,612	107.3%	
Long Term Liabilities	435,954	Other Income	537,678	-7.3%	
Total Equity	-279,323	Other Expense	0	6.0%	
Total Liab. and Equity	2,304,396	Net Profit or Loss	(110,934)	0.0%	
				Days to Collect	
				65.7	
				Avg Payment Days	
				6.7	
				Depreciation Rate	
				25.4%	
				Return on Equity	
				39.7%	

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235662 SHELBY CROSSING HEALTH CAMPUS				Proprietary - Corporation	
SHELBY CROSSING HEALTH CAMPUS		12/31/2022 365 Days Settled			
SHELBY TOWNSHIP, MI 48315		CR Beds 132 POS Beds 0			
MACOMB		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		83.5%	
Balance Sheet		Income Statement		Length of Stay	
				43.1	
Current Assets	15,648,525	Total Charges	18,947,302	Average Wages	
Fixed Assets	19,053,547	Contract Allowance	2,990,690	28.06	
Other Assets	15,628,782	Operating Revenue	15,956,612	15.8%	
Total Assets	50,330,854	Operating Expense	15,256,888	84.2%	
Current Liabilities	1,128,944	Operating Margin	699,724	95.6%	
Long Term Liabilities	16,851,239	Other Income	458,033	4.4%	
Total Equity	32,350,671	Other Expense	0	2.9%	
Total Liab. and Equity	50,330,854	Net Profit or Loss	1,157,757	0.0%	
				7.3%	
				Return on Equity	
				3.6%	
<hr/>					
235506 SHELBY HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
SHELBY HEALTH AND REHABILITATION CENTER		12/31/2022 365 Days Settled			
SHELBY TOWNSHIP, MI 48315		CR Beds 212 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.5%	
Balance Sheet		Income Statement		Length of Stay	
				37.5	
Current Assets	3,846,247	Total Charges	32,595,627	Average Wages	
Fixed Assets	556,739	Contract Allowance	4,898,495	25.66	
Other Assets	3,821,132	Operating Revenue	27,697,132	15.0%	
Total Assets	8,224,118	Operating Expense	27,830,368	85.0%	
Current Liabilities	9,131,131	Operating Margin	-133,236	100.5%	
Long Term Liabilities	0	Other Income	1,131,927	-0.5%	
Total Equity	-907,013	Other Expense	0	4.1%	
Total Liab. and Equity	8,224,118	Net Profit or Loss	998,691	0.0%	
				3.6%	
				Return on Equity	
				-110.1%	

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235443 SHOREPOINTE NURSING CENTER		Proprietary - Partnership	
SHOREPOINTE NURSING CENTER		12/31/2022 365 Days Submitted	
SAINT CLAIR SHORES, MI 48081		CR Beds 200 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.5%
Balance Sheet		Income Statement	
Current Assets	5,336,590	Total Charges	23,668,402
Fixed Assets	407,109	Contract Allowance	481,957
Other Assets	4,876,550	Operating Revenue	23,186,445
Total Assets	10,620,249	Operating Expense	23,667,972
Current Liabilities	4,763,154	Operating Margin	-481,527
Long Term Liabilities	0	Other Income	2,598,183
Total Equity	5,857,095	Other Expense	0
Total Liab. and Equity	10,620,249	Net Profit or Loss	2,116,656
		2.0%	Skilled Nursing 78.6%
		98.0%	Ancillary Service 21.4%
		102.1%	Current Ratio 1.1
		-2.1%	Days to Collect 46.4
		11.2%	Avg Payment Days 55.7
		0.0%	Depreciation Rate 283.7%
		9.1%	Return on Equity 36.1%

235103 SKLD BELTLINE		Proprietary - Partnership	
SKLD BELTLINE		12/31/2022 365 Days Settled	
GRAND RAPIDS, MI 49546		CR Beds 182 POS Beds 0	
KENT		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	69.3%
Balance Sheet		Income Statement	
Current Assets	-1,782,442	Total Charges	23,328,723
Fixed Assets	16,022,263	Contract Allowance	8,372,909
Other Assets	0	Operating Revenue	14,955,814
Total Assets	14,239,821	Operating Expense	19,544,887
Current Liabilities	5,010,139	Operating Margin	-4,589,073
Long Term Liabilities	12,210,676	Other Income	3,125,237
Total Equity	-2,980,994	Other Expense	0
Total Liab. and Equity	14,239,821	Net Profit or Loss	(1,463,836)
		35.9%	Skilled Nursing 88.8%
		64.1%	Ancillary Service 11.2%
		130.7%	Current Ratio (0.4)
		-30.7%	Days to Collect 44.2
		20.9%	Avg Payment Days 69.8
		0.0%	Depreciation Rate 14.0%
		-9.8%	Return on Equity 49.1%

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235217 SKLD BLOOMFIELD HILLS				Proprietary - Partnership	
SKLD BLOOMFIELD HILLS		12/31/2022 365 Days Settled			
BLOOMFIELD HILLS, MI 48304		CR Beds 159 POS Beds 0			
OAKLAND		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		87.8%	
Balance Sheet		Income Statement		Length of Stay	
				85.2	
Current Assets	2,741,830	Total Charges	28,021,018	Average Wages	
Fixed Assets	12,479,672	Contract Allowance	10,530,527	22.09	
Other Assets	0	Operating Revenue	17,490,491	37.6%	
Total Assets	<u>15,221,502</u>	Operating Expense	20,097,074	62.4%	
Current Liabilities	3,765,636	Operating Margin	-2,606,583	114.9%	
Long Term Liabilities	11,708,912	Other Income	1,983,831	-14.9%	
Total Equity	<u>-253,046</u>	Other Expense	0	11.3%	
Total Liab. and Equity	<u>15,221,502</u>	Net Profit or Loss	<u>(622,752)</u>	0.0%	
				Depreciation Rate	
				17.4%	
				Return on Equity	
				246.1%	

235032 SKLD IONIA				Proprietary - Partnership	
SKLD IONIA		12/31/2022 365 Days Settled			
IONIA, MI 48846		CR Beds 107 POS Beds 0			
IONIA		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		69.8%	
Balance Sheet		Income Statement		Length of Stay	
				108.7	
Current Assets	1,135,845	Total Charges	12,505,508	Average Wages	
Fixed Assets	8,158,605	Contract Allowance	4,033,580	20.34	
Other Assets	0	Operating Revenue	8,471,928	32.3%	
Total Assets	<u>9,294,450</u>	Operating Expense	10,161,472	67.7%	
Current Liabilities	2,114,972	Operating Margin	-1,689,544	119.9%	
Long Term Liabilities	7,178,796	Other Income	2,250,345	-19.9%	
Total Equity	<u>682</u>	Other Expense	0	26.6%	
Total Liab. and Equity	<u>9,294,450</u>	Net Profit or Loss	<u>560,801</u>	0.0%	
				Depreciation Rate	
				16.6%	
				Return on Equity	
				82,228.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235261 SKLD LEONARD		Proprietary - Partnership			
SKLD LEONARD		12/31/2022 365 Days Settled			
GRAND RAPIDS, MI 49505		CR Beds 69 POS Beds 0			
KENT		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		85.6%	
Balance Sheet		Income Statement		Length of Stay	
				73.8	
Current Assets	2,762,759	Total Charges	11,309,252	Average Wages	24.65
Fixed Assets	5,038,128	Contract Allowance	3,778,380	33.4%	Skilled Nursing
Other Assets	0	Operating Revenue	7,530,872	66.6%	Ancillary Service
Total Assets	<u>7,800,887</u>	Operating Expense	8,427,437	111.9%	Current Ratio
Current Liabilities	1,988,281	Operating Margin	-896,565	-11.9%	Days to Collect
Long Term Liabilities	4,629,314	Other Income	1,032,360	13.7%	Avg Payment Days
Total Equity	<u>1,183,292</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>7,800,887</u>	Net Profit or Loss	<u>135,795</u>	1.8%	Return on Equity
					11.5%
235365 SKLD LIVONIA		Proprietary - Partnership			
SKLD LIVONIA		12/31/2022 365 Days Settled			
LIVONIA, MI 48152		CR Beds 113 POS Beds 0			
WAYNE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		83.4%	
Balance Sheet		Income Statement		Length of Stay	
				71.5	
Current Assets	7,088,014	Total Charges	15,686,689	Average Wages	23.18
Fixed Assets	8,524,281	Contract Allowance	3,889,405	24.8%	Skilled Nursing
Other Assets	0	Operating Revenue	11,797,284	75.2%	Ancillary Service
Total Assets	<u>15,612,295</u>	Operating Expense	12,003,748	101.8%	Current Ratio
Current Liabilities	2,188,900	Operating Margin	-206,464	-1.8%	Days to Collect
Long Term Liabilities	7,380,078	Other Income	835,454	7.1%	Avg Payment Days
Total Equity	<u>6,043,317</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>15,612,295</u>	Net Profit or Loss	<u>628,990</u>	5.3%	Return on Equity
					10.4%

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235004 SKLD MUSKEGON				Proprietary - Partnership	
SKLD MUSKEGON		12/31/2022 365 Days Settled			
MUSKEGON, MI 49441				CR Beds 107 POS Beds 0	
MUSKEGON				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	68.7%
Balance Sheet		Income Statement		Length of Stay	109.1
Current Assets	4,045,507	Total Charges	11,933,717	Average Wages	23.55
Fixed Assets	7,710,590	Contract Allowance	3,128,746	26.2%	Skilled Nursing 82.4%
Other Assets	0	Operating Revenue	8,804,971	73.8%	Ancillary Service 17.6%
Total Assets	11,756,097	Operating Expense	10,895,485	123.7%	Current Ratio 1.7
Current Liabilities	2,411,057	Operating Margin	-2,090,514	-23.7%	Days to Collect 54.9
Long Term Liabilities	7,178,796	Other Income	1,877,723	21.3%	Avg Payment Days 61.7
Total Equity	2,166,244	Other Expense	0	0.0%	Depreciation Rate 17.7%
Total Liab. and Equity	11,756,097	Net Profit or Loss	(212,791)	-2.4%	Return on Equity -9.8%
235351 SKLD PLYMOUTH				Proprietary - Partnership	
SKLD PLYMOUTH		12/31/2022 365 Days Settled			
PLYMOUTH, MI 48170				CR Beds 101 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	87.9%
Balance Sheet		Income Statement		Length of Stay	109.1
Current Assets	5,799,155	Total Charges	16,870,602	Average Wages	23.04
Fixed Assets	7,468,259	Contract Allowance	6,059,408	35.9%	Skilled Nursing 85.8%
Other Assets	0	Operating Revenue	10,811,194	64.1%	Ancillary Service 14.2%
Total Assets	13,267,414	Operating Expense	11,749,778	108.7%	Current Ratio 2.5
Current Liabilities	2,344,745	Operating Margin	-938,584	-8.7%	Days to Collect 36.7
Long Term Liabilities	6,776,247	Other Income	2,198,730	20.3%	Avg Payment Days 50.7
Total Equity	4,146,422	Other Expense	0	0.0%	Depreciation Rate 18.3%
Total Liab. and Equity	13,267,414	Net Profit or Loss	1,260,146	11.7%	Return on Equity 30.4%

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235487 SKLD WEST BLOOMFIELD		Proprietary - Partnership	
SKLD WEST BLOOMFIELD		12/31/2022 365 Days Submitted	
WEST BLOOMFIELD, MI 48322		CR Beds 140 POS Beds 0	
OAKLAND		Key Performance Ind.	
Novitas MD		Occupancy Rate 67.5%	
Balance Sheet		Income Statement	
Current Assets	-624,393	Total Charges	20,508,001
Fixed Assets	10,555,542	Contract Allowance	6,569,531 32.0%
Other Assets	0	Operating Revenue	13,938,470 68.0%
Total Assets	9,931,149	Operating Expense	16,577,983 118.9%
Current Liabilities	4,056,934	Operating Margin	-2,639,513 -18.9%
Long Term Liabilities	9,392,827	Other Income	1,536,011 11.0%
Total Equity	-3,518,612	Other Expense	0 0.0%
Total Liab. and Equity	9,931,149	Net Profit or Loss	(1,103,502) -7.9%

Length of Stay	47.4
Average Wages	24.45
Skilled Nursing	77.6%
Ancillary Service	22.4%
Current Ratio	(0.2)
Days to Collect	51.6
Avg Payment Days	64.4
Depreciation Rate	18.9%
Return on Equity	31.4%

235206 SKLD WHITEHALL		Proprietary - Partnership	
SKLD WHITEHALL		12/31/2022 365 Days Settled	
WHITEHALL, MI 49461		CR Beds 125 POS Beds 0	
MUSKEGON		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 70.3%	
Balance Sheet		Income Statement	
Current Assets	-805,609	Total Charges	15,496,225
Fixed Assets	9,073,388	Contract Allowance	5,917,171 38.2%
Other Assets	0	Operating Revenue	9,579,054 61.8%
Total Assets	8,267,779	Operating Expense	11,904,570 124.3%
Current Liabilities	2,397,173	Operating Margin	-2,325,516 -24.3%
Long Term Liabilities	8,386,446	Other Income	2,735,435 28.6%
Total Equity	-2,515,840	Other Expense	0 0.0%
Total Liab. and Equity	8,267,779	Net Profit or Loss	409,919 4.3%

Length of Stay	82.5
Average Wages	21.93
Skilled Nursing	81.1%
Ancillary Service	18.9%
Current Ratio	(0.3)
Days to Collect	50.0
Avg Payment Days	53.2
Depreciation Rate	15.1%
Return on Equity	-16.3%

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235441 SKLD WYOMING				Proprietary - Partnership	
SKLD WYOMING		12/31/2022 365 Days Settled			
WYOMING, MI 49509				CR Beds 92	POS Beds 0
KENT				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	84.8%
Balance Sheet		Income Statement		Length of Stay	112.1
Current Assets	1,459,464	Total Charges	14,107,462	Average Wages	23.54
Fixed Assets	6,772,315	Contract Allowance	4,627,515	32.8% Skilled Nursing	87.5%
Other Assets	0	Operating Revenue	9,479,947	67.2% Ancillary Service	12.5%
Total Assets	8,231,779	Operating Expense	10,016,139	105.7% Current Ratio	0.7
Current Liabilities	2,053,200	Operating Margin	-536,192	-5.7% Days to Collect	31.0
Long Term Liabilities	6,172,429	Other Income	869,218	9.2% Avg Payment Days	44.6
Total Equity	6,150	Other Expense	0	0.0% Depreciation Rate	15.4%
Total Liab. and Equity	8,231,779	Net Profit or Loss	333,026	3.5% Return on Equity	5,415.1%
235347 SKLD ZEELAND				Proprietary - Partnership	
SKLD ZEELAND		12/31/2022 365 Days Settled			
ZEELAND, MI 49464				CR Beds 138	POS Beds 0
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.8%
Balance Sheet		Income Statement		Length of Stay	134.2
Current Assets	5,632,642	Total Charges	17,260,966	Average Wages	20.92
Fixed Assets	9,948,690	Contract Allowance	4,176,512	24.2% Skilled Nursing	90.7%
Other Assets	0	Operating Revenue	13,084,454	75.8% Ancillary Service	9.3%
Total Assets	15,581,332	Operating Expense	14,611,510	111.7% Current Ratio	1.3
Current Liabilities	4,176,019	Operating Margin	-1,527,056	-11.7% Days to Collect	34.2
Long Term Liabilities	9,258,644	Other Income	1,786,510	13.7% Avg Payment Days	54.8
Total Equity	2,146,669	Other Expense	0	0.0% Depreciation Rate	19.0%
Total Liab. and Equity	15,581,332	Net Profit or Loss	259,454	2.0% Return on Equity	12.1%

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235270 SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY		12/31/2022 365 Days Submitted			
SOUTH HAVEN, MI 49090		CR Beds 70 POS Beds 0			
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		96.2%	
		Length of Stay		183.4	
		Average Wages		25.26	
		Skilled Nursing		84.0%	
		Ancillary Service		16.0%	
		Current Ratio		1.3	
		Days to Collect		437.0	
		Avg Payment Days		258.0	
		Depreciation Rate		77.8%	
		Return on Equity		22.1%	
Balance Sheet					
Current Assets		7,190,414			
Fixed Assets		733,095			
Other Assets		103,000			
Total Assets		8,026,509			
Current Liabilities		5,333,606			
Long Term Liabilities		0			
Total Equity		2,692,903			
Total Liab. and Equity		8,026,509			
Income Statement					
Total Charges		10,341,476			
Contract Allowance		3,066,393		29.7%	
Operating Revenue		7,275,083		70.3%	
Operating Expense		7,117,102		97.8%	
Operating Margin		157,981		2.2%	
Other Income		437,107		6.0%	
Other Expense		0		0.0%	
Net Profit or Loss		595,088		8.2%	

235065 SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		12/31/2022 365 Days Settled			
SOUTH LYON, MI 48178		CR Beds 74 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.9%	
		Length of Stay		73.8	
		Average Wages		24.14	
		Skilled Nursing		78.9%	
		Ancillary Service		21.1%	
		Current Ratio		(1.5)	
		Days to Collect		37.2	
		Avg Payment Days		22.1	
		Depreciation Rate		31.0%	
		Return on Equity		-15.4%	
Balance Sheet					
Current Assets		1,720,058			
Fixed Assets		689,903			
Other Assets		1,116,995			
Total Assets		3,526,956			
Current Liabilities		-1,171,489			
Long Term Liabilities		0			
Total Equity		4,698,445			
Total Liab. and Equity		3,526,956			
Income Statement					
Total Charges		10,463,134			
Contract Allowance		3,501,420		33.5%	
Operating Revenue		6,961,714		66.5%	
Operating Expense		7,976,044		114.6%	
Operating Margin		-1,014,330		-14.6%	
Other Income		290,179		4.2%	
Other Expense		0		0.0%	
Net Profit or Loss		(724,151)		-10.4%	

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235035 SPECTRUM HEALTH REHAB AND NURSING CENTER				Nonprofit - Other	
SPECTRUM HEALTH REHAB AND NURSING CENTER		12/31/2022 365 Days Settled			
GRAND RAPIDS, MI 49508		CR Beds 165 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.5%	
		Length of Stay		95.3	
		Average Wages		29.47	
		Skilled Nursing		90.3%	
		Ancillary Service		9.7%	
		Current Ratio		0.2	
		Days to Collect		41.3	
		Avg Payment Days		145.3	
		Depreciation Rate		2.4%	
		Return on Equity		13.9%	
Balance Sheet		Income Statement			
Current Assets	2,204,030	Total Charges	27,361,039		
Fixed Assets	23,589,961	Contract Allowance	8,106,021	29.6%	
Other Assets	4,460	Operating Revenue	19,255,018	70.4%	
Total Assets	<u>25,798,451</u>	Operating Expense	22,213,701	115.4%	
Current Liabilities	9,175,057	Operating Margin	-2,958,683	-15.4%	
Long Term Liabilities	22,666,929	Other Income	2,116,120	11.0%	
Total Equity	-6,043,535	Other Expense	0	0.0%	
Total Liab. and Equity	<u>25,798,451</u>	Net Profit or Loss	<u>(842,562)</u>	-4.4%	
<hr/>					
235504 SPRINGCREEK REHABILITATION AND NURSING CENTER				Proprietary - Corporation	
SPRINGCREEK REHABILITATION AND NURSING CENTER		12/31/2022 365 Days Settled			
ADRIAN, MI 49221		CR Beds 144 POS Beds 0			
LENAWEE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		46.9%	
		Length of Stay		58.5	
		Average Wages		29.07	
		Skilled Nursing		90.5%	
		Ancillary Service		9.5%	
		Current Ratio		1.1	
		Days to Collect		46.5	
		Avg Payment Days		70.2	
		Depreciation Rate		765.0%	
		Return on Equity		24.3%	
Balance Sheet		Income Statement			
Current Assets	1,540,660	Total Charges	7,922,592		
Fixed Assets	95,301	Contract Allowance	163,491	2.1%	
Other Assets	2,019,160	Operating Revenue	7,759,101	97.9%	
Total Assets	<u>3,655,121</u>	Operating Expense	7,831,604	100.9%	
Current Liabilities	1,382,118	Operating Margin	-72,503	-0.9%	
Long Term Liabilities	-308	Other Income	623,855	8.0%	
Total Equity	2,273,311	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,655,121</u>	Net Profit or Loss	<u>551,352</u>	7.1%	

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235643 ST ANNS HOME				Nonprofit - Church	
ST ANNS HOME		12/31/2022 365 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 150 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.6%
				Length of Stay	289.0
Balance Sheet		Income Statement		Average Wages	18.75
Current Assets	4,056,818	Total Charges	8,719,617	10.6%	Skilled Nursing 63.2%
Fixed Assets	5,310,401	Contract Allowance	922,953	89.4%	Ancillary Service 5.6%
Other Assets	1,318,492	Operating Revenue	7,796,664	132.3%	Current Ratio 6.6
Total Assets	<u>10,685,711</u>	Operating Expense	<u>10,315,507</u>	-32.3%	Days to Collect 5.6
Current Liabilities	615,930	Operating Margin	-2,518,843	7.8%	Avg Payment Days 18.1
Long Term Liabilities	0	Other Income	610,516	0.0%	Depreciation Rate 2.9%
Total Equity	<u>10,069,781</u>	Other Expense	0	-24.5%	Return on Equity -19.0%
Total Liab. and Equity	<u>10,685,711</u>	Net Profit or Loss	<u>(1,908,327)</u>		

235408 ST ANTHONY HEALTHCARE CENTER				Proprietary - Corporation	
ST ANTHONY HEALTHCARE CENTER		12/31/2022 365 Days Settled			
WARREN, MI 48092				CR Beds 142 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.5%
				Length of Stay	100.7
Balance Sheet		Income Statement		Average Wages	24.84
Current Assets	6,038,577	Total Charges	33,938,953	45.6%	Skilled Nursing 67.9%
Fixed Assets	966,392	Contract Allowance	15,462,085	54.4%	Ancillary Service 29.8%
Other Assets	7,884	Operating Revenue	18,476,868	103.0%	Current Ratio 1.2
Total Assets	<u>7,012,853</u>	Operating Expense	<u>19,038,779</u>	-3.0%	Days to Collect 127.5
Current Liabilities	4,867,167	Operating Margin	-561,911	8.2%	Avg Payment Days 28.9
Long Term Liabilities	-11,215,289	Other Income	1,507,083	0.0%	Depreciation Rate 96.2%
Total Equity	<u>13,360,975</u>	Other Expense	0	5.1%	Return on Equity 7.1%
Total Liab. and Equity	<u>7,012,853</u>	Net Profit or Loss	<u>945,172</u>		

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235249 ST FRANCIS HOME				Nonprofit - Church	
ST FRANCIS HOME		12/31/2022 365 Days Settled			
SAGINAW, MI 48609		CR Beds 94 POS Beds 0			
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.4%	
Balance Sheet		Income Statement		Length of Stay 74.7	
Current Assets	5,543,736	Total Charges	11,114,422	Average Wages	23.21
Fixed Assets	980,262	Contract Allowance	2,034,770	18.3%	Skilled Nursing 67.4%
Other Assets	0	Operating Revenue	9,079,652	81.7%	Ancillary Service 32.6%
Total Assets	6,523,998	Operating Expense	11,528,842	127.0%	Current Ratio 3.5
Current Liabilities	1,569,712	Operating Margin	-2,449,190	-27.0%	Days to Collect 35.2
Long Term Liabilities	0	Other Income	2,161,364	23.8%	Avg Payment Days 39.1
Total Equity	4,954,286	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	6,523,998	Net Profit or Loss	(287,826)	-3.2%	Return on Equity -5.8%
235527 ST JAMES NURSING CENTER				Proprietary - Corporation	
ST JAMES NURSING CENTER		12/31/2022 365 Days Settled			
DETROIT, MI 48205		CR Beds 143 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.7%	
Balance Sheet		Income Statement		Length of Stay 115.2	
Current Assets	4,905,457	Total Charges	19,694,116	Average Wages	23.80
Fixed Assets	368,553	Contract Allowance	8,980,114	45.6%	Skilled Nursing 70.8%
Other Assets	995,944	Operating Revenue	10,714,002	54.4%	Ancillary Service 27.9%
Total Assets	6,269,954	Operating Expense	13,433,545	125.4%	Current Ratio 1.0
Current Liabilities	4,884,291	Operating Margin	-2,719,543	-25.4%	Days to Collect 102.8
Long Term Liabilities	4,614,059	Other Income	821,326	7.7%	Avg Payment Days 14.1
Total Equity	-3,228,396	Other Expense	0	0.0%	Depreciation Rate 7.2%
Total Liab. and Equity	6,269,954	Net Profit or Loss	(1,898,217)	-17.7%	Return on Equity 58.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235383 ST JOSEPH'S, A VILLA CENTER				Proprietary - Other	
ST JOSEPH'S, A VILLA CENTER		12/31/2022 365 Days Settled			
HAMTRAMCK, MI 48212		CR Beds 169 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.8%	
Balance Sheet		Income Statement		Length of Stay	
				112.6	
Current Assets	3,556,469	Total Charges	16,717,567	Average Wages	25.54
Fixed Assets	283,804	Contract Allowance	5,529,535	33.1%	Skilled Nursing
Other Assets	0	Operating Revenue	11,188,032	66.9%	Ancillary Service
Total Assets	<u>3,840,273</u>	Operating Expense	12,270,849	109.7%	Current Ratio
Current Liabilities	994,929	Operating Margin	-1,082,817	-9.7%	Days to Collect
Long Term Liabilities	0	Other Income	240,522	2.1%	Avg Payment Days
Total Equity	<u>2,845,344</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,840,273</u>	Net Profit or Loss	<u>(842,295)</u>	-7.5%	Return on Equity
					-29.6%

235661 STONEGATE HEALTH CAMPUS				Proprietary - Corporation	
STONEGATE HEALTH CAMPUS		12/31/2022 365 Days Settled			
LAPEER, MI 48446		CR Beds 119 POS Beds 0			
LAPEER		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		84.4%	
Balance Sheet		Income Statement		Length of Stay	
				75.9	
Current Assets	12,519,895	Total Charges	14,076,310	Average Wages	26.70
Fixed Assets	11,752,349	Contract Allowance	1,466,755	10.4%	Skilled Nursing
Other Assets	11,663,802	Operating Revenue	12,609,555	89.6%	Ancillary Service
Total Assets	<u>35,936,046</u>	Operating Expense	11,683,061	92.7%	Current Ratio
Current Liabilities	582,856	Operating Margin	926,494	7.3%	Days to Collect
Long Term Liabilities	140,604	Other Income	391,813	3.1%	Avg Payment Days
Total Equity	<u>35,212,586</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>35,936,046</u>	Net Profit or Loss	<u>1,318,307</u>	10.5%	Return on Equity
					3.7%

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235508 THE MANOR OF FARMINGTON HILLS				Proprietary - Corporation	
THE MANOR OF FARMINGTON HILLS		12/31/2022 365 Days Settled			
FARMINGTON HILLS, MI 48336		CR Beds 127 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.0%	
Balance Sheet		Income Statement		Length of Stay 62.3	
Current Assets	1,684,777	Total Charges	22,050,096	Average Wages	25.94
Fixed Assets	1,403,717	Contract Allowance	9,824,537	44.6% Skilled Nursing	80.6%
Other Assets	173,144	Operating Revenue	12,225,559	55.4% Ancillary Service	18.2%
Total Assets	3,261,638	Operating Expense	14,400,947	117.8% Current Ratio	0.6
Current Liabilities	2,872,320	Operating Margin	-2,175,388	-17.8% Days to Collect	90.6
Long Term Liabilities	-865,984	Other Income	949,822	7.8% Avg Payment Days	1.7
Total Equity	1,255,302	Other Expense	0	0.0% Depreciation Rate	91.7%
Total Liab. and Equity	3,261,638	Net Profit or Loss	(1,225,566)	-10.0% Return on Equity	-97.6%

235529 THE MANOR OF NOVI				Proprietary - Corporation	
THE MANOR OF NOVI		12/31/2022 365 Days Settled			
NOVI, MI 48375		CR Beds 140 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		62.1%	
Balance Sheet		Income Statement		Length of Stay 169.8	
Current Assets	2,703,885	Total Charges	20,390,647	Average Wages	26.20
Fixed Assets	1,355,980	Contract Allowance	9,351,846	45.9% Skilled Nursing	85.0%
Other Assets	13,521	Operating Revenue	11,038,801	54.1% Ancillary Service	13.5%
Total Assets	4,073,386	Operating Expense	13,459,839	121.9% Current Ratio	0.9
Current Liabilities	2,854,311	Operating Margin	-2,421,038	-21.9% Days to Collect	125.4
Long Term Liabilities	-7,476,905	Other Income	502,151	4.5% Avg Payment Days	5.1
Total Equity	8,695,980	Other Expense	0	0.0% Depreciation Rate	63.6%
Total Liab. and Equity	4,073,386	Net Profit or Loss	(1,918,887)	-17.4% Return on Equity	-22.1%

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235430 THE NEIGHBORHOODS OF WHITE LAKE				Nonprofit - Church	
THE NEIGHBORHOODS OF WHITE LAKE				6/30/2022 365 Days Settled	
WHITE LAKE, MI 48386				CR Beds 87 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 85.5%	
Balance Sheet				Income Statement	
Current Assets	580,438	Total Charges	10,582,527	Average Wages	22.27
Fixed Assets	2,571,670	Contract Allowance	3,346,555	31.6% Skilled Nursing	50.9%
Other Assets	37,789	Operating Revenue	7,235,972	68.4% Ancillary Service	26.7%
Total Assets	3,189,897	Operating Expense	8,209,633	113.5% Current Ratio	0.0
Current Liabilities	29,472,626	Operating Margin	-973,661	-13.5% Days to Collect	25.2
Long Term Liabilities	0	Other Income	563,434	7.8% Avg Payment Days	1,310.4
Total Equity	-26,282,729	Other Expense	0	0.0% Depreciation Rate	3.1%
Total Liab. and Equity	3,189,897	Net Profit or Loss	(410,227)	-5.7% Return on Equity	1.6%

235727 THE OAKS AT BELMONT				Proprietary - Corporation	
THE OAKS AT BELMONT				12/31/2022 365 Days Settled	
BELMONT, MI 49306				CR Beds 101 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate 69.8%	
Balance Sheet				Income Statement	
Current Assets	689,211	Total Charges	8,993,118	Average Wages	26.99
Fixed Assets	18,639,904	Contract Allowance	500,075	5.6% Skilled Nursing	59.3%
Other Assets	-7,681,683	Operating Revenue	8,493,043	94.4% Ancillary Service	7.5%
Total Assets	11,647,432	Operating Expense	9,180,788	108.1% Current Ratio	0.0
Current Liabilities	15,104,946	Operating Margin	-687,745	-8.1% Days to Collect	17.5
Long Term Liabilities	11,996	Other Income	69,934	0.8% Avg Payment Days	14.9
Total Equity	-3,469,510	Other Expense	0	0.0% Depreciation Rate	6.1%
Total Liab. and Equity	11,647,432	Net Profit or Loss	(617,811)	-7.3% Return on Equity	17.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235639 THE OAKS AT BYRON CENTER				Proprietary - Corporation	
THE OAKS AT BYRON CENTER		12/31/2022 365 Days Settled			
BYRON CENTER, MI 49315		CR Beds 101 POS Beds 0			
KENT		Key Performance Ind.			
WPS MI		Occupancy Rate		83.8%	
Balance Sheet		Income Statement		Length of Stay 83.3	
Current Assets	595,159	Total Charges	10,957,055	Average Wages	26.69
Fixed Assets	18,342,835	Contract Allowance	632,050	5.8%	Skilled Nursing 64.7%
Other Assets	-8,560,945	Operating Revenue	10,325,005	94.2%	Ancillary Service 8.5%
Total Assets	10,377,049	Operating Expense	11,047,884	107.0%	Current Ratio 0.0
Current Liabilities	14,990,034	Operating Margin	-722,879	-7.0%	Days to Collect 11.9
Long Term Liabilities	48,077	Other Income	99,713	1.0%	Avg Payment Days 14.5
Total Equity	-4,661,062	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	10,377,049	Net Profit or Loss	(623,166)	-6.0%	Return on Equity 13.4%
235451 THE OAKS AT NORTHPOINTE WOODS				Proprietary - Corporation	
THE OAKS AT NORTHPOINTE WOODS		12/31/2022 365 Days Settled			
BATTLE CREEK, MI 49017		CR Beds 107 POS Beds 0			
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.7%	
Balance Sheet		Income Statement		Length of Stay 96.1	
Current Assets	7,528,264	Total Charges	9,558,092	Average Wages	25.81
Fixed Assets	11,509,737	Contract Allowance	704,150	7.4%	Skilled Nursing 81.4%
Other Assets	7,680,702	Operating Revenue	8,853,942	92.6%	Ancillary Service 10.4%
Total Assets	26,718,703	Operating Expense	9,277,968	104.8%	Current Ratio 42.8
Current Liabilities	175,930	Operating Margin	-424,026	-4.8%	Days to Collect 45.1
Long Term Liabilities	-105,158	Other Income	395,019	4.5%	Avg Payment Days 20.9
Total Equity	26,647,931	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	26,718,703	Net Profit or Loss	(29,007)	-0.3%	Return on Equity -0.1%

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235660 THE OAKS AT WOODFIELD				Proprietary - Corporation	
THE OAKS AT WOODFIELD		12/31/2022 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 102 POS Beds 0			
GENESEE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		85.8%	
Balance Sheet		Income Statement		Length of Stay 49.3	
Current Assets	15,329,241	Total Charges	12,556,885	Average Wages 26.40	
Fixed Assets	11,510,631	Contract Allowance	1,370,885	10.9%	Skilled Nursing 69.9%
Other Assets	10,901,183	Operating Revenue	11,186,000	89.1%	Ancillary Service 12.0%
Total Assets	<u>37,741,055</u>	Operating Expense	<u>9,783,267</u>	87.5%	Current Ratio 27.4
Current Liabilities	559,746	Operating Margin	1,402,733	12.5%	Days to Collect 29.5
Long Term Liabilities	147,850	Other Income	56,723	0.5%	Avg Payment Days 16.6
Total Equity	<u>37,033,459</u>	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	<u>37,741,055</u>	Net Profit or Loss	<u>1,459,456</u>	13.0%	Return on Equity 3.9%
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235609 THE ORCHARDS AT ARMADA				Proprietary - Corporation	
THE ORCHARDS AT ARMADA		12/31/2022 214 Days Settled			
ARMADA, MI 48005		5/31/2022 151 Days Settled		CR Beds 67 POS Beds 0	
MACOMB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.7%	
Balance Sheet		Income Statement		Length of Stay 139.4	
Current Assets	5,476,052	Total Charges	2,844,524	Average Wages 23.72	
Fixed Assets	212,209	Contract Allowance	0	0.0%	Skilled Nursing 94.6%
Other Assets	-10,073	Operating Revenue	2,844,524	100.0%	Ancillary Service 5.4%
Total Assets	<u>5,678,188</u>	Operating Expense	<u>2,639,163</u>	92.8%	Current Ratio 1.8
Current Liabilities	3,093,878	Operating Margin	205,361	7.2%	Days to Collect 199.8
Long Term Liabilities	42,909	Other Income	1,321,647	46.5%	Avg Payment Days 141.9
Total Equity	<u>2,541,401</u>	Other Expense	0	0.0%	Depreciation Rate 75.9%
Total Liab. and Equity	<u>5,678,188</u>	Net Profit or Loss	<u>1,309,340</u>	46.0%	Return on Equity 51.5%

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235539 THE ORCHARDS AT NORTHWEST				Proprietary - Individual	
THE ORCHARDS AT NORTHWEST		12/31/2022 214 Days Settled			
DETROIT, MI 48235		5/31/2022 151 Days Submitted		CR Beds 140 POS Beds 0	
WAYNE		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	84.1%
Balance Sheet		Income Statement		Length of Stay	247.0
Current Assets	3,033,765	Total Charges	7,278,015	Average Wages	23.65
Fixed Assets	189,327	Contract Allowance	26,102	0.4% Skilled Nursing	96.8%
Other Assets	0	Operating Revenue	7,251,913	99.6% Ancillary Service	3.2%
Total Assets	3,223,092	Operating Expense	7,425,581	102.4% Current Ratio	1.4
Current Liabilities	2,206,575	Operating Margin	-173,668	-2.4% Days to Collect	319.4
Long Term Liabilities	0	Other Income	487,340	6.7% Avg Payment Days	123.8
Total Equity	1,016,517	Other Expense	0	0.0% Depreciation Rate	312.5%
Total Liab. and Equity	3,223,092	Net Profit or Loss	313,672	4.3% Return on Equity	30.9%

235539 THE ORCHARDS AT NORTHWEST				Proprietary - Corporation	
THE ORCHARDS AT NORTHWEST		12/31/2022 214 Days Settled			
DETROIT, MI 48235		5/31/2022 151 Days Submitted		CR Beds 154 POS Beds 0	
WAYNE		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	75.0%
Balance Sheet		Income Statement		Length of Stay	142.9
Current Assets	2,634,951	Total Charges	4,637,640	Average Wages	23.65
Fixed Assets	431,205	Contract Allowance	0	0.0% Skilled Nursing	95.2%
Other Assets	6,643	Operating Revenue	4,637,640	100.0% Ancillary Service	4.8%
Total Assets	3,072,799	Operating Expense	4,293,338	92.6% Current Ratio	(4.3)
Current Liabilities	-615,917	Operating Margin	344,302	7.4% Days to Collect	175.4
Long Term Liabilities	0	Other Income	203,054	4.4% Avg Payment Days	102.5
Total Equity	3,688,716	Other Expense	0	0.0% Depreciation Rate	22.1%
Total Liab. and Equity	3,072,799	Net Profit or Loss	134,778	2.9% Return on Equity	3.7%

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235014 THE ORCHARDS AT REDFORD				Proprietary - Individual	
THE ORCHARDS AT REDFORD		12/31/2022 365 Days Settled			
REDFORD, MI 48240		CR Beds 88 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		89.5%	
Balance Sheet		Income Statement		Length of Stay	
				185.4	
Current Assets	1,604,486	Total Charges	9,904,448	Average Wages	
Fixed Assets	81,367	Contract Allowance	20,068	15.12	
Other Assets	0	Operating Revenue	9,884,380	0.2%	
Total Assets	1,685,853	Operating Expense	10,036,715	99.8%	
Current Liabilities	1,459,203	Operating Margin	-152,335	101.5%	
Long Term Liabilities	0	Other Income	450,913	-1.5%	
Total Equity	226,650	Other Expense	0	4.6%	
Total Liab. and Equity	1,685,853	Net Profit or Loss	298,578	0.0%	
				695.3%	
				3.0%	
				131.7%	

235491 THE ORCHARDS AT ROSEVILLE				Proprietary - Individual	
THE ORCHARDS AT ROSEVILLE		12/31/2022 365 Days Settled			
ROSEVILLE, MI 48066		CR Beds 169 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.8%	
Balance Sheet		Income Statement		Length of Stay	
				354.9	
Current Assets	1,967,600	Total Charges	12,563,958	Average Wages	
Fixed Assets	114,257	Contract Allowance	19,634	20.85	
Other Assets	0	Operating Revenue	12,544,324	0.2%	
Total Assets	2,081,857	Operating Expense	13,214,817	99.8%	
Current Liabilities	2,346,873	Operating Margin	-670,493	105.3%	
Long Term Liabilities	0	Other Income	485,565	-5.3%	
Total Equity	-265,016	Other Expense	0	3.9%	
Total Liab. and Equity	2,081,857	Net Profit or Loss	(184,928)	0.0%	
				913.8%	
				-1.5%	
				69.8%	

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235509 THE ORCHARDS AT WARREN				Proprietary - Corporation	
THE ORCHARDS AT WARREN		12/31/2022 214 Days Settled			
WARREN, MI 48093		5/31/2022 151 Days Settled		CR Beds 134 POS Beds 0	
MACOMB		Key Performance Ind.			
NGS (WI)				Occupancy Rate	85.3%
Balance Sheet		Income Statement		Length of Stay	126.0
Current Assets	8,539,261	Total Charges	5,105,089	Average Wages	23.79
Fixed Assets	182,897	Contract Allowance	30,321	0.6% Skilled Nursing	95.8%
Other Assets	6,643	Operating Revenue	5,074,768	99.4% Ancillary Service	4.2%
Total Assets	8,728,801	Operating Expense	4,582,485	90.3% Current Ratio	1.3
Current Liabilities	6,811,962	Operating Margin	492,283	9.7% Days to Collect	170.1
Long Term Liabilities	50,668	Other Income	96,395	1.9% Avg Payment Days	158.3
Total Equity	1,866,171	Other Expense	0	0.0% Depreciation Rate	107.6%
Total Liab. and Equity	8,728,801	Net Profit or Loss	316,290	6.2% Return on Equity	16.9%

235509 THE ORCHARDS AT WARREN				Proprietary - Individual	
THE ORCHARDS AT WARREN		12/31/2022 214 Days Settled			
WARREN, MI 48093		5/31/2022 151 Days Settled		CR Beds 134 POS Beds 0	
MACOMB		Key Performance Ind.			
NGS (WI)				Occupancy Rate	87.5%
Balance Sheet		Income Statement		Length of Stay	135.7
Current Assets	2,335,509	Total Charges	8,031,132	Average Wages	23.79
Fixed Assets	61,544	Contract Allowance	29,572	0.4% Skilled Nursing	97.8%
Other Assets	0	Operating Revenue	8,001,560	99.6% Ancillary Service	2.2%
Total Assets	2,397,053	Operating Expense	7,916,197	98.9% Current Ratio	2.6
Current Liabilities	885,951	Operating Margin	85,363	1.1% Days to Collect	150.2
Long Term Liabilities	0	Other Income	428,296	5.4% Avg Payment Days	78.5
Total Equity	1,511,102	Other Expense	0	0.0% Depreciation Rate	989.4%
Total Liab. and Equity	2,397,053	Net Profit or Loss	513,659	6.4% Return on Equity	34.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235521 THE ORCHARDS AT WAYNE				Proprietary - Individual	
THE ORCHARDS AT WAYNE		12/31/2022 365 Days Settled			
WAYNE, MI 48184		CR Beds 179 POS Beds 0			
WAYNE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		51.1%	
Balance Sheet		Income Statement		Length of Stay	
				153.8	
Current Assets	1,516,378	Total Charges	10,502,650	Average Wages	
Fixed Assets	62,367	Contract Allowance	6,502	25.15	
Other Assets	0	Operating Revenue	10,496,148	0.1% Skilled Nursing	
Total Assets	1,578,745	Operating Expense	11,728,556	99.9% Ancillary Service	
Current Liabilities	2,285,727	Operating Margin	-1,232,408	111.7% Current Ratio	
Long Term Liabilities	0	Other Income	551,962	0.7 Days to Collect	
Total Equity	-706,982	Other Expense	0	69.8 Avg Payment Days	
Total Liab. and Equity	1,578,745	Net Profit or Loss	(680,446)	0.0% Depreciation Rate	
				1,722.1% Return on Equity	
				96.2%	

235709 THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE				Proprietary - Corporation	
THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE		12/31/2022 365 Days Settled			
GROSSE POINTE WOODS, MI 48236		CR Beds 86 POS Beds 0			
WAYNE		Key Performance Ind.			
WPS MI		Occupancy Rate		75.2%	
Balance Sheet		Income Statement		Length of Stay	
				43.5	
Current Assets	897,250	Total Charges	11,768,207	Average Wages	
Fixed Assets	64,128	Contract Allowance	2,122,587	28.03	
Other Assets	1,471,048	Operating Revenue	9,645,620	18.0% Skilled Nursing	
Total Assets	2,432,426	Operating Expense	9,819,364	82.0% Ancillary Service	
Current Liabilities	3,544,094	Operating Margin	-173,744	101.8% Current Ratio	
Long Term Liabilities	162,214	Other Income	617,529	0.3 Days to Collect	
Total Equity	-1,273,882	Other Expense	0	33.1 Avg Payment Days	
Total Liab. and Equity	2,432,426	Net Profit or Loss	443,785	6.4% Depreciation Rate	
				238.7% Return on Equity	
				-34.8%	

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235524 THE SPRINGS AT THE FOUNTAINS		Proprietary - Partnership	
THE SPRINGS AT THE FOUNTAINS	12/31/2022 245 Days Settled		
KALAMAZOO, MI 49009	4/30/2022 120 Days Settled	CR Beds 291	POS Beds 0
KALAMAZOO		Key Performance Ind.	
WPS MI		Occupancy Rate	61.6%
		Length of Stay	524.4
		Average Wages	22.34
		5.3% Skilled Nursing	23.2%
		94.7% Ancillary Service	7.5%
		126.8% Current Ratio	2.0
		-26.8% Days to Collect	257.9
		65.2% Avg Payment Days	73.3
		0.0% Depreciation Rate	44.3%
		38.4% Return on Equity	79.7%

Balance Sheet		Income Statement			
Current Assets	2,376,531	Total Charges	3,184,745		
Fixed Assets	1,824,204	Contract Allowance	170,010	5.3%	
Other Assets	23,055,237	Operating Revenue	3,014,735	94.7%	
Total Assets	<u>27,255,972</u>	Operating Expense	3,823,021	126.8%	
Current Liabilities	1,211,481	Operating Margin	-808,286	-26.8%	
Long Term Liabilities	24,590,693	Other Income	1,967,092	65.2%	
Total Equity	<u>1,453,798</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>27,255,972</u>	Net Profit or Loss	<u>1,158,806</u>	38.4%	

235524 THE SPRINGS AT THE FOUNTAINS		Proprietary - Partnership	
THE SPRINGS AT THE FOUNTAINS	12/31/2022 245 Days Settled		
KALAMAZOO, MI 49009	4/30/2022 120 Days Settled	CR Beds 291	POS Beds 0
KALAMAZOO		Key Performance Ind.	
WPS MI		Occupancy Rate	63.1%
		Length of Stay	424.6
		Average Wages	22.34
		7.6% Skilled Nursing	24.8%
		92.4% Ancillary Service	5.3%
		141.1% Current Ratio	1.2
		-41.1% Days to Collect	44.8
		57.4% Avg Payment Days	11.9
		0.0% Depreciation Rate	68.8%
		16.4% Return on Equity	39.9%

Balance Sheet		Income Statement			
Current Assets	786,668	Total Charges	6,389,752		
Fixed Assets	2,403,455	Contract Allowance	487,402	7.6%	
Other Assets	23,117,198	Operating Revenue	5,902,350	92.4%	
Total Assets	<u>26,307,321</u>	Operating Expense	8,325,767	141.1%	
Current Liabilities	654,024	Operating Margin	-2,423,417	-41.1%	
Long Term Liabilities	23,233,157	Other Income	3,389,751	57.4%	
Total Equity	<u>2,420,140</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>26,307,321</u>	Net Profit or Loss	<u>966,334</u>	16.4%	

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235652 THE TIMBERS OF CASS COUNTY				Proprietary - Corporation	
THE TIMBERS OF CASS COUNTY		12/31/2022 365 Days Settled			
DOWAGIAC, MI 49047		CR Beds 108 POS Beds 0			
CASS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.0%	
		Length of Stay		208.8	
		Average Wages		26.44	
		17.9%		Skilled Nursing 86.5%	
		82.1%		Ancillary Service 13.5%	
		93.1%		Current Ratio 2.8	
		6.9%		Days to Collect 646.9	
		4.0%		Avg Payment Days 181.8	
		0.0%		Depreciation Rate 138.0%	
		10.9%		Return on Equity 11.4%	
<hr/>					
235325 THE VILLA AT CITY CENTER				Proprietary - Corporation	
THE VILLA AT CITY CENTER		12/31/2022 365 Days Settled			
WARREN, MI 48089		CR Beds 152 POS Beds 0			
MACOMB		Key Performance Ind.			
NGS (WI)		Occupancy Rate		90.3%	
		Length of Stay		112.8	
		Average Wages		28.73	
		18.0%		Skilled Nursing 79.0%	
		82.0%		Ancillary Service 21.0%	
		103.3%		Current Ratio 4.0	
		-3.3%		Days to Collect 46.7	
		1.1%		Avg Payment Days 18.1	
		0.0%		Depreciation Rate 41.4%	
		-2.1%		Return on Equity -9.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235402 THE VILLA AT GREAT LAKES CROSSING				Proprietary - Corporation	
THE VILLA AT GREAT LAKES CROSSING 12/31/2022 365 Days Settled					
DETROIT, MI 48219				CR Beds 98 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate 89.1%	
Balance Sheet		Income Statement		Length of Stay 100.2	
Current Assets	1,555,982	Total Charges	13,327,218	Average Wages 29.57	
Fixed Assets	834,966	Contract Allowance	2,195,426	16.5% Skilled Nursing 79.4%	
Other Assets	5,907,371	Operating Revenue	11,131,792	83.5% Ancillary Service 20.6%	
Total Assets	8,298,319	Operating Expense	11,383,113	102.3% Current Ratio 2.2	
Current Liabilities	704,531	Operating Margin	-251,321	-2.3% Days to Collect 42.7	
Long Term Liabilities	5,988,097	Other Income	206,505	1.9% Avg Payment Days 22.6	
Total Equity	1,605,691	Other Expense	0	0.0% Depreciation Rate 35.8%	
Total Liab. and Equity	8,298,319	Net Profit or Loss	(44,816)	-0.4% Return on Equity -2.8%	

235489 THE VILLA AT GREEN LAKE ESTATES				Proprietary - Corporation	
THE VILLA AT GREEN LAKE ESTATES 12/31/2022 365 Days Settled					
ORCHARD LAKE, MI 48324				CR Beds 85 POS Beds 0	
OAKLAND				Key Performance Ind.	
NGS (WI)				Occupancy Rate 84.2%	
Balance Sheet		Income Statement		Length of Stay 115.5	
Current Assets	673,001	Total Charges	11,624,527	Average Wages 29.51	
Fixed Assets	433,011	Contract Allowance	2,140,052	18.4% Skilled Nursing 78.3%	
Other Assets	9,176,277	Operating Revenue	9,484,475	81.6% Ancillary Service 21.7%	
Total Assets	10,282,289	Operating Expense	10,161,048	107.1% Current Ratio 1.0	
Current Liabilities	650,702	Operating Margin	-676,573	-7.1% Days to Collect 34.2	
Long Term Liabilities	9,301,674	Other Income	187,404	2.0% Avg Payment Days 23.4	
Total Equity	329,513	Other Expense	0	0.0% Depreciation Rate 89.1%	
Total Liab. and Equity	10,281,889	Net Profit or Loss	(489,169)	-5.2% Return on Equity -148.5%	

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235503 THE VILLA AT PARKRIDGE				Proprietary - Corporation	
THE VILLA AT PARKRIDGE		12/31/2022 365 Days Settled			
YPSILANTI, MI 48198		CR Beds 144 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		76.5%	
Balance Sheet		Income Statement		Length of Stay	
				101.5	
Current Assets	3,241,073	Total Charges	17,354,386	Average Wages	
Fixed Assets	845,539	Contract Allowance	3,105,462	29.27	
Other Assets	9,560,099	Operating Revenue	14,248,924	17.9%	Skilled Nursing
Total Assets	<u>13,646,711</u>	Operating Expense	<u>13,724,535</u>	82.1%	Ancillary Service
Current Liabilities	843,590	Operating Margin	524,389	96.3%	Current Ratio
Long Term Liabilities	9,690,741	Other Income	310,870	3.7%	Days to Collect
Total Equity	<u>3,112,380</u>	Other Expense	0	2.2%	Avg Payment Days
Total Liab. and Equity	<u>13,646,711</u>	Net Profit or Loss	<u>835,259</u>	0.0%	Depreciation Rate
				5.9%	Return on Equity
					26.8%
235380 THE VILLA AT ROSE CITY				Proprietary - Corporation	
THE VILLA AT ROSE CITY		12/31/2022 365 Days Settled			
ROSE CITY, MI 48654		CR Beds 102 POS Beds 0			
OGEMAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		55.2%	
Balance Sheet		Income Statement		Length of Stay	
				83.9	
Current Assets	1,535,608	Total Charges	9,702,199	Average Wages	
Fixed Assets	845,709	Contract Allowance	1,934,533	24.87	
Other Assets	12,198,756	Operating Revenue	7,767,666	19.9%	Skilled Nursing
Total Assets	<u>14,580,073</u>	Operating Expense	<u>8,426,786</u>	80.1%	Ancillary Service
Current Liabilities	510,976	Operating Margin	-659,120	108.5%	Current Ratio
Long Term Liabilities	12,365,455	Other Income	224,210	-8.5%	Days to Collect
Total Equity	<u>1,703,642</u>	Other Expense	0	2.9%	Avg Payment Days
Total Liab. and Equity	<u>14,580,073</u>	Net Profit or Loss	<u>(434,910)</u>	0.0%	Depreciation Rate
				-5.6%	Return on Equity
					-25.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235396 THE VILLA AT SILVERBELL ESTATES		Proprietary - Corporation	
THE VILLA AT SILVERBELL ESTATES		12/31/2022 365 Days Settled	
ORION, MI 48359		CR Beds 106 POS Beds 0	
OAKLAND		Key Performance Ind.	
NGS (WI)		Occupancy Rate	75.8%
Balance Sheet		Income Statement	
Current Assets	1,349,657	Total Charges	12,505,384
Fixed Assets	439,758	Contract Allowance	2,204,751
Other Assets	9,904,830	Operating Revenue	10,300,633
Total Assets	11,694,245	Operating Expense	9,623,134
Current Liabilities	635,853	Operating Margin	677,499
Long Term Liabilities	10,040,182	Other Income	173,895
Total Equity	1,018,210	Other Expense	0
Total Liab. and Equity	11,694,245	Net Profit or Loss	851,394
		17.6%	Skilled Nursing 81.2%
		82.4%	Ancillary Service 18.8%
		93.4%	Current Ratio 2.1
		6.6%	Days to Collect 14.4
		1.7%	Avg Payment Days 24.1
		0.0%	Depreciation Rate 63.0%
		8.3%	Return on Equity 83.6%

235429 THE VILLA AT THE BAY		Proprietary - Corporation	
THE VILLA AT THE BAY		12/31/2022 365 Days Settled	
PETOSKEY, MI 49770		CR Beds 110 POS Beds 0	
EMMET		Key Performance Ind.	
NGS (WI)		Occupancy Rate	63.9%
Balance Sheet		Income Statement	
Current Assets	3,712,662	Total Charges	10,990,831
Fixed Assets	1,036,876	Contract Allowance	2,003,185
Other Assets	9,747,316	Operating Revenue	8,987,646
Total Assets	14,496,854	Operating Expense	9,130,259
Current Liabilities	588,668	Operating Margin	-142,613
Long Term Liabilities	9,880,515	Other Income	202,914
Total Equity	4,027,671	Other Expense	0
Total Liab. and Equity	14,496,854	Net Profit or Loss	60,301
		18.2%	Skilled Nursing 84.0%
		81.8%	Ancillary Service 16.0%
		101.6%	Current Ratio 6.3
		-1.6%	Days to Collect 10.8
		2.3%	Avg Payment Days 23.5
		0.0%	Depreciation Rate 40.7%
		0.7%	Return on Equity 1.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235463 THE VILLA AT THE PARK				Proprietary - Corporation	
THE VILLA AT THE PARK		12/31/2022 365 Days Settled			
HIGHLAND PARK, MI 48203				CR Beds 114 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	92.3%
Balance Sheet		Income Statement		Length of Stay	204.2
Current Assets	2,997,972	Total Charges	11,885,380	Average Wages	29.36
Fixed Assets	301,438	Contract Allowance	2,105,676	17.7%	Skilled Nursing 85.1%
Other Assets	7,590,976	Operating Revenue	9,779,704	82.3%	Ancillary Service 14.9%
Total Assets	<u>10,890,386</u>	Operating Expense	10,263,448	104.9%	Current Ratio 3.7
Current Liabilities	818,851	Operating Margin	-483,744	-4.9%	Days to Collect 63.6
Long Term Liabilities	7,694,708	Other Income	81,837	0.8%	Avg Payment Days 29.1
Total Equity	<u>2,376,827</u>	Other Expense	0	0.0%	Depreciation Rate 85.6%
Total Liab. and Equity	<u>10,890,386</u>	Net Profit or Loss	<u>(401,907)</u>	-4.1%	Return on Equity -16.9%

235412 THE VILLA AT TRAVERSE POINT				Proprietary - Corporation	
THE VILLA AT TRAVERSE POINT		12/31/2022 365 Days Settled			
TRAVERSE CITY, MI 49684				CR Beds 96 POS Beds 0	
GRAND TRAVERSE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	70.2%
Balance Sheet		Income Statement		Length of Stay	84.8
Current Assets	-1,336,614	Total Charges	12,673,791	Average Wages	27.49
Fixed Assets	505,616	Contract Allowance	3,498,074	27.6%	Skilled Nursing 72.9%
Other Assets	8,595,750	Operating Revenue	9,175,717	72.4%	Ancillary Service 27.1%
Total Assets	<u>7,764,752</u>	Operating Expense	9,872,864	107.6%	Current Ratio (4.8)
Current Liabilities	275,744	Operating Margin	-697,147	-7.6%	Days to Collect 41.2
Long Term Liabilities	8,727,299	Other Income	189,345	2.1%	Avg Payment Days 10.2
Total Equity	<u>-1,238,291</u>	Other Expense	0	0.0%	Depreciation Rate 42.1%
Total Liab. and Equity	<u>7,764,752</u>	Net Profit or Loss	<u>(507,802)</u>	-5.5%	Return on Equity 41.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235414 THE VILLA AT WEST BRANCH				Proprietary - Corporation	
THE VILLA AT WEST BRANCH		12/31/2022 365 Days Settled			
WEST BRANCH, MI 48661		CR Beds 70 POS Beds 0			
OGEMAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		81.4%	
Balance Sheet		Income Statement		Length of Stay	
				101.4	
Current Assets	6,027,527	Total Charges	9,783,997	Average Wages	
Fixed Assets	217,130	Contract Allowance	2,189,168	21.82	
Other Assets	7,512,218	Operating Revenue	7,594,829	77.6%	
Total Assets	<u>13,756,875</u>	Operating Expense	7,041,806	92.7%	
Current Liabilities	505,059	Operating Margin	553,023	7.3%	
Long Term Liabilities	7,614,875	Other Income	246,665	3.2%	
Total Equity	<u>5,636,941</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>13,756,875</u>	Net Profit or Loss	<u>799,688</u>	10.5%	
				Return on Equity	
				14.2%	
235528 THE VILLAGE OF EAST HARBOR				Nonprofit - Church	
THE VILLAGE OF EAST HARBOR		12/31/2022 365 Days Settled			
CHESTERFIELD TOWNSHI, MI 48047		CR Beds 271 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.2%	
Balance Sheet		Income Statement		Length of Stay	
				97.5	
Current Assets	2,122,668	Total Charges	25,491,924	Average Wages	
Fixed Assets	18,139,071	Contract Allowance	6,194,528	22.56	
Other Assets	1,880,245	Operating Revenue	19,297,396	75.7%	
Total Assets	<u>22,141,984</u>	Operating Expense	23,672,934	122.7%	
Current Liabilities	1,203,110	Operating Margin	-4,375,538	-22.7%	
Long Term Liabilities	21,125,674	Other Income	1,326,898	6.9%	
Total Equity	<u>-186,800</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>22,141,984</u>	Net Profit or Loss	<u>(3,048,640)</u>	-15.8%	
				Return on Equity	
				1,632.0%	

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235654 THE VILLAGES OF LAPEER NURSING & REHABILITATION				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		12/31/2022 365 Days Settled			
LAPEER, MI 48446		CR Beds 87 POS Beds 0			
LAPEER		Key Performance Ind.			
WPS MI		Occupancy Rate		70.8%	
Balance Sheet		Income Statement		Length of Stay	
				152.9	
Current Assets	1,311,990	Total Charges	6,552,969	Average Wages	26.92
Fixed Assets	278,032	Contract Allowance	1,011,623	15.4%	Skilled Nursing
Other Assets	35,870	Operating Revenue	5,541,346	84.6%	Ancillary Service
Total Assets	1,625,892	Operating Expense	7,042,606	127.1%	Current Ratio
Current Liabilities	965,644	Operating Margin	-1,501,260	-27.1%	Days to Collect
Long Term Liabilities	2,247,150	Other Income	1,293,493	23.3%	Avg Payment Days
Total Equity	-1,586,902	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,625,892	Net Profit or Loss	(207,767)	-3.7%	Return on Equity

235700 THE WILLOWS AT EAST LANSING				Proprietary - Corporation	
THE WILLOWS AT EAST LANSING		12/31/2022 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 136 POS Beds 0			
CLINTON		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		77.2%	
Balance Sheet		Income Statement		Length of Stay	
				83.7	
Current Assets	1,491,927	Total Charges	13,501,469	Average Wages	26.33
Fixed Assets	15,224,437	Contract Allowance	997,821	7.4%	Skilled Nursing
Other Assets	15,269,008	Operating Revenue	12,503,648	92.6%	Ancillary Service
Total Assets	31,985,372	Operating Expense	12,226,450	97.8%	Current Ratio
Current Liabilities	686,103	Operating Margin	277,198	2.2%	Days to Collect
Long Term Liabilities	16,089,094	Other Income	512,295	4.1%	Avg Payment Days
Total Equity	15,210,175	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	31,985,372	Net Profit or Loss	789,493	6.3%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235707 THE WILLOWS AT HOWELL		Proprietary - Corporation	
THE WILLOWS AT HOWELL		12/31/2022 365 Days Settled	
HOWELL, MI 48855		CR Beds 130 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
WPS MI		Occupancy Rate 83.6%	
Balance Sheet		Income Statement	
Current Assets	-2,107,511	Total Charges	12,784,011
Fixed Assets	17,802,120	Contract Allowance	970,413
Other Assets	-2,720,033	Operating Revenue	11,813,598
Total Assets	12,974,576	Operating Expense	10,903,036
Current Liabilities	462,264	Operating Margin	910,562
Long Term Liabilities	137,622	Other Income	210,994
Total Equity	12,374,690	Other Expense	0
Total Liab. and Equity	12,974,576	Net Profit or Loss	1,121,556
		7.6%	Skilled Nursing 57.2%
		92.4%	Ancillary Service 9.8%
		92.3%	Current Ratio (4.6)
		7.7%	Days to Collect 28.6
		1.8%	Avg Payment Days 14.2
		0.0%	Depreciation Rate 2.6%
		9.5%	Return on Equity 9.1%

235701 THE WILLOWS AT OKEMOS		Proprietary - Corporation	
THE WILLOWS AT OKEMOS		12/31/2022 365 Days Settled	
OKEMOS, MI 48864		CR Beds 92 POS Beds 0	
INGHAM		Key Performance Ind.	
CGS (KENTUCKY)		Occupancy Rate 89.4%	
Balance Sheet		Income Statement	
Current Assets	-488,624	Total Charges	12,016,158
Fixed Assets	11,805,489	Contract Allowance	1,016,899
Other Assets	9,423,163	Operating Revenue	10,999,259
Total Assets	20,740,028	Operating Expense	9,550,897
Current Liabilities	710,839	Operating Margin	1,448,362
Long Term Liabilities	7,491,082	Other Income	287,812
Total Equity	12,538,107	Other Expense	0
Total Liab. and Equity	20,740,028	Net Profit or Loss	1,736,174
		8.5%	Skilled Nursing 77.1%
		91.5%	Ancillary Service 10.4%
		86.8%	Current Ratio (0.7)
		13.2%	Days to Collect 25.8
		2.6%	Avg Payment Days 13.7
		0.0%	Depreciation Rate 4.6%
		15.8%	Return on Equity 13.8%

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235009 THORNAPPLE MANOR				Government - County	
THORNAPPLE MANOR		12/31/2022 365 Days Settled			
HASTINGS, MI 49058		CR Beds 161 POS Beds 0			
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.8%	
		Length of Stay		189.8	
		Average Wages		26.88	
		9.0% Skilled Nursing		91.3%	
		91.0% Ancillary Service		8.7%	
		118.7% Current Ratio		2.8	
		-18.7% Days to Collect		136.8	
		40.3% Avg Payment Days		34.7	
		0.0% Depreciation Rate		3.3%	
		21.6% Return on Equity		19.5%	
<hr/>					
235585 TRANSITIONAL CARE COMMUNITY, LLC				Nonprofit - Church	
TRANSITIONAL CARE COMMUNITY, LLC		12/31/2022 180 Days Settled			
SAGINAW, MI 48603		CR Beds 39 POS Beds 0			
SAGINAW		Key Performance Ind.			
WPS MI		Occupancy Rate		49.6%	
		Length of Stay		27.7	
		Average Wages		14.43	
		29.3% Skilled Nursing		60.1%	
		70.7% Ancillary Service		39.9%	
		193.5% Current Ratio		1.9	
		-93.5% Days to Collect		136.5	
		0.1% Avg Payment Days		25.6	
		0.0% Depreciation Rate		0.0%	
		-93.4% Return on Equity		-213.5%	

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235089 TUSCOLA COUNTY MEDICAL CARE FACILITY				Government - County	
TUSCOLA COUNTY MEDICAL CARE FACILITY		12/31/2022 365 Days Settled			
CARO, MI 48723				CR Beds 159 POS Beds 0	
TUSCOLA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.8%
				Length of Stay	132.6
				Average Wages	25.36
				7.4%	Skilled Nursing 94.4%
				92.6%	Ancillary Service 5.6%
				135.4%	Current Ratio 5.0
				-35.4%	Days to Collect 120.3
				31.8%	Avg Payment Days 36.6
				0.0%	Depreciation Rate 4.5%
				-3.6%	Return on Equity -3.8%
Balance Sheet		Income Statement			
Current Assets	17,006,179	Total Charges	19,190,449		
Fixed Assets	10,780,744	Contract Allowance	1,414,096		
Other Assets	-4,279,739	Operating Revenue	17,776,353		
Total Assets	23,507,184	Operating Expense	24,067,881		
Current Liabilities	3,391,467	Operating Margin	-6,291,528		
Long Term Liabilities	3,283,399	Other Income	5,658,010		
Total Equity	16,832,318	Other Expense	0		
Total Liab. and Equity	23,507,184	Net Profit or Loss	(633,518)		
235649 VALLEY HEALTH CENTER				Nonprofit - Church	
VALLEY HEALTH CENTER		6/30/2022 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 20 POS Beds 0	
KENT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.9%
				Length of Stay	340.2
				Average Wages	25.05
				18.8%	Skilled Nursing 98.8%
				81.2%	Ancillary Service 1.2%
				118.5%	Current Ratio
				-18.5%	Days to Collect 0.0
				9.1%	Avg Payment Days 0.0
				0.0%	Depreciation Rate 0.0%
				-9.4%	Return on Equity -109.6%
Balance Sheet		Income Statement			
Current Assets	100	Total Charges	2,649,655		
Fixed Assets	0	Contract Allowance	498,955		
Other Assets	0	Operating Revenue	2,150,700		
Total Assets	100	Operating Expense	2,547,581		
Current Liabilities	0	Operating Margin	-396,881		
Long Term Liabilities	-184,343	Other Income	194,763		
Total Equity	184,443	Other Expense	0		
Total Liab. and Equity	100	Net Profit or Loss	(202,118)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235377 VALLEY VIEW CARE CENTER				Proprietary - Corporation	
VALLEY VIEW CARE CENTER		12/31/2022 365 Days Settled			
GRAND RAPIDS, MI 49544		CR Beds 139 POS Beds 0			
KENT		Key Performance Ind.			
NGS (WI)		Occupancy Rate		86.5%	
Balance Sheet		Income Statement		Length of Stay 108.7	
Current Assets	2,016,942	Total Charges	20,168,711	Average Wages 26.26	
Fixed Assets	421,043	Contract Allowance	6,422,872	31.8%	Skilled Nursing 89.4%
Other Assets	900,000	Operating Revenue	13,745,839	68.2%	Ancillary Service 10.6%
Total Assets	3,337,985	Operating Expense	16,662,133	121.2%	Current Ratio 0.4
Current Liabilities	5,347,595	Operating Margin	-2,916,294	-21.2%	Days to Collect 35.0
Long Term Liabilities	750,000	Other Income	532,631	3.9%	Avg Payment Days 24.8
Total Equity	-2,759,610	Other Expense	0	0.0%	Depreciation Rate 134.2%
Total Liab. and Equity	3,337,985	Net Profit or Loss	(2,383,663)	-17.3%	Return on Equity 86.4%
235254 VISTA GRANDE VILLA				Nonprofit - Other	
VISTA GRANDE VILLA		12/31/2022 365 Days Settled			
JACKSON, MI 49202		CR Beds 60 POS Beds 0			
JACKSON		Key Performance Ind.			
WPS (IOWA)		Occupancy Rate		56.4%	
Balance Sheet		Income Statement		Length of Stay 35.4	
Current Assets	11,153,531	Total Charges	7,787,707	Average Wages 25.02	
Fixed Assets	12,439,818	Contract Allowance	3,667,377	47.1%	Skilled Nursing 66.6%
Other Assets	1,577,527	Operating Revenue	4,120,330	52.9%	Ancillary Service 33.4%
Total Assets	25,170,876	Operating Expense	17,184,793	417.1%	Current Ratio 5.4
Current Liabilities	2,052,604	Operating Margin	-13,064,463	-317.1%	Days to Collect 168.9
Long Term Liabilities	37,818,579	Other Income	11,292,101	274.1%	Avg Payment Days 28.1
Total Equity	-14,700,307	Other Expense	0	0.0%	Depreciation Rate 10.9%
Total Liab. and Equity	25,170,876	Net Profit or Loss	(1,772,362)	-43.0%	Return on Equity 12.1%

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235668 WELLBRIDGE OF BRIGHTON				Proprietary - Corporation	
WELLBRIDGE OF BRIGHTON		12/31/2022 365 Days Settled			
HOWELL, MI 48843		CR Beds 88 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
WPS MI		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay	
				37.9	
Current Assets	1,669,509	Total Charges	19,863,601	Average Wages	
Fixed Assets	151,776	Contract Allowance	9,686,010	22.26	
Other Assets	46,440	Operating Revenue	10,177,591	48.8%	
Total Assets	1,867,725	Operating Expense	10,575,239	51.2%	
Current Liabilities	-207,879	Operating Margin	-397,648	103.9%	
Long Term Liabilities	0	Other Income	343,415	-3.9%	
Total Equity	2,075,604	Other Expense	0	3.4%	
Total Liab. and Equity	1,867,725	Net Profit or Loss	(54,233)	0.0%	
				Return on Equity	
				-2.6%	

235726 WELLBRIDGE OF CLARKSTON				Proprietary - Corporation	
WELLBRIDGE OF CLARKSTON		12/31/2022 365 Days Settled			
CLARKSTON, MI 48348		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.4%	
Balance Sheet		Income Statement		Length of Stay	
				39.9	
Current Assets	2,124,097	Total Charges	21,438,270	Average Wages	
Fixed Assets	874,926	Contract Allowance	10,590,901	20.95	
Other Assets	812,449	Operating Revenue	10,847,369	49.4%	
Total Assets	3,811,472	Operating Expense	11,686,177	50.6%	
Current Liabilities	8,599,571	Operating Margin	-838,808	107.7%	
Long Term Liabilities	0	Other Income	451,149	-7.7%	
Total Equity	-4,788,099	Other Expense	0	4.2%	
Total Liab. and Equity	3,811,472	Net Profit or Loss	(387,659)	0.0%	
				Depreciation Rate	
				124.4%	
				Return on Equity	
				8.1%	

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235715 WELLBRIDGE OF FENTON				Proprietary - Corporation	
WELLBRIDGE OF FENTON		12/31/2022 365 Days Settled			
FENTON, MI 48430		CR Beds 100 POS Beds 0			
GENESEE		Key Performance Ind.			
WPS MI		Occupancy Rate		55.2%	
Balance Sheet		Income Statement		Length of Stay	
				56.7	
Current Assets	1,408,852	Total Charges	14,089,475	Average Wages	
Fixed Assets	1,344,132	Contract Allowance	6,343,875	23.90	
Other Assets	54,674	Operating Revenue	7,745,600	45.0%	
Total Assets	2,807,658	Operating Expense	9,549,044	55.0%	
Current Liabilities	5,412,824	Operating Margin	-1,803,444	123.3%	
Long Term Liabilities	0	Other Income	397,083	-23.3%	
Total Equity	-2,605,166	Other Expense	0	5.1%	
Total Liab. and Equity	2,807,658	Net Profit or Loss	(1,406,361)	0.0%	
				Return on Equity	
				54.0%	

235171 WELLBRIDGE OF GRAND BLANC				Proprietary - Corporation	
WELLBRIDGE OF GRAND BLANC		12/31/2022 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 128 POS Beds 0			
GENESEE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		49.3%	
Balance Sheet		Income Statement		Length of Stay	
				48.0	
Current Assets	1,445,439	Total Charges	17,351,338	Average Wages	
Fixed Assets	915,956	Contract Allowance	8,452,936	18.88	
Other Assets	1,241,090	Operating Revenue	8,898,402	48.7%	
Total Assets	3,602,485	Operating Expense	12,127,021	51.3%	
Current Liabilities	9,432,419	Operating Margin	-3,228,619	136.3%	
Long Term Liabilities	0	Other Income	493,588	-36.3%	
Total Equity	-5,829,934	Other Expense	0	5.5%	
Total Liab. and Equity	3,602,485	Net Profit or Loss	(2,735,031)	0.0%	
				Return on Equity	
				46.9%	

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235702 WELLBRIDGE OF NOVI, LLC		Proprietary - Corporation	
WELLBRIDGE OF NOVI, LLC		12/31/2022 365 Days Settled	
NOVI, MI 48374		CR Beds 100 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	59.0%
Balance Sheet		Income Statement	
Current Assets	1,501,809	Total Charges	18,307,910
Fixed Assets	1,089,540	Contract Allowance	9,441,688
Other Assets	75,824	Operating Revenue	8,866,222
Total Assets	2,667,173	Operating Expense	11,085,663
Current Liabilities	9,651,104	Operating Margin	-2,219,441
Long Term Liabilities	0	Other Income	587,761
Total Equity	-6,983,931	Other Expense	0
Total Liab. and Equity	2,667,173	Net Profit or Loss	(1,631,680)
		51.6%	Skilled Nursing 66.9%
		48.4%	Ancillary Service 33.1%
		125.0%	Current Ratio 0.2
		-25.0%	Days to Collect 49.6
		6.6%	Avg Payment Days 142.2
		0.0%	Depreciation Rate 51.6%
		-18.4%	Return on Equity 23.4%

235720 WELLBRIDGE OF PINCKNEY		Proprietary - Corporation	
WELLBRIDGE OF PINCKNEY		12/31/2022 365 Days Settled	
PINCKNEY, MI 48169		CR Beds 100 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
WPS MI		Occupancy Rate	80.5%
Balance Sheet		Income Statement	
Current Assets	2,130,079	Total Charges	21,827,095
Fixed Assets	603,242	Contract Allowance	10,260,597
Other Assets	49,888	Operating Revenue	11,566,498
Total Assets	2,783,209	Operating Expense	11,908,378
Current Liabilities	3,885,619	Operating Margin	-341,880
Long Term Liabilities	0	Other Income	416,182
Total Equity	-1,102,410	Other Expense	0
Total Liab. and Equity	2,783,209	Net Profit or Loss	74,302
		47.0%	Skilled Nursing 75.4%
		53.0%	Ancillary Service 24.6%
		103.0%	Current Ratio 0.5
		-3.0%	Days to Collect 22.3
		3.6%	Avg Payment Days 32.5
		0.0%	Depreciation Rate 107.3%
		0.6%	Return on Equity -6.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235716 WELLBRIDGE OF ROCHESTER HILLS		Proprietary - Corporation	
WELLBRIDGE OF ROCHESTER HILLS		12/31/2022 365 Days Settled	
ROCHESTER HILLS, MI 48307		CR Beds 100 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	78.5%
Balance Sheet		Income Statement	
Current Assets	4,099,171	Total Charges	25,238,953
Fixed Assets	720,763	Contract Allowance	13,194,623
Other Assets	78,731	Operating Revenue	12,044,330
Total Assets	4,898,665	Operating Expense	12,704,400
Current Liabilities	5,701,750	Operating Margin	-660,070
Long Term Liabilities	0	Other Income	734,929
Total Equity	-803,085	Other Expense	0
Total Liab. and Equity	4,898,665	Net Profit or Loss	74,859
		52.3%	Skilled Nursing 66.9%
		47.7%	Ancillary Service 33.1%
		105.5%	Current Ratio 0.7
		-5.5%	Days to Collect 35.0
		6.1%	Avg Payment Days 31.5
		0.0%	Depreciation Rate 65.4%
		0.6%	Return on Equity -9.3%

235704 WELLBRIDGE OF ROMEO, LLC		Proprietary - Corporation	
WELLBRIDGE OF ROMEO, LLC		12/31/2022 365 Days Settled	
ROMEO, MI 48065		CR Beds 124 POS Beds 0	
MACOMB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.9%
Balance Sheet		Income Statement	
Current Assets	1,804,776	Total Charges	23,431,768
Fixed Assets	673,684	Contract Allowance	10,406,048
Other Assets	85,864	Operating Revenue	13,025,720
Total Assets	2,564,324	Operating Expense	13,735,529
Current Liabilities	1,822,182	Operating Margin	-709,809
Long Term Liabilities	0	Other Income	622,775
Total Equity	742,142	Other Expense	0
Total Liab. and Equity	2,564,324	Net Profit or Loss	(87,034)
		44.4%	Skilled Nursing 76.8%
		55.6%	Ancillary Service 23.2%
		105.4%	Current Ratio 1.0
		-5.4%	Days to Collect 27.5
		4.8%	Avg Payment Days 57.3
		0.0%	Depreciation Rate 73.4%
		-0.7%	Return on Equity -11.7%

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235274 WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				12/31/2022 365 Days Settled	
MONROE, MI 48161				CR Beds 122 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 62.8%	
Balance Sheet		Income Statement		Length of Stay 118.6	
Current Assets	24,673,238	Total Charges	10,857,978	Average Wages 31.00	
Fixed Assets	1,272,592	Contract Allowance	1,439,179	13.3% Skilled Nursing 89.0%	
Other Assets	144,935	Operating Revenue	9,418,799	86.7% Ancillary Service 11.0%	
Total Assets	26,090,765	Operating Expense	9,401,040	99.8% Current Ratio 4.3	
Current Liabilities	5,752,510	Operating Margin	17,759	0.2% Days to Collect 38.9	
Long Term Liabilities	0	Other Income	413,259	4.4% Avg Payment Days 45.5	
Total Equity	20,338,255	Other Expense	0	0.0% Depreciation Rate 2.1%	
Total Liab. and Equity	26,090,765	Net Profit or Loss	431,018	4.6% Return on Equity 2.1%	

235269 WELLSPRING LUTHERAN SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN SERVICES				12/31/2022 365 Days Settled	
FRANKENMUTH, MI 48734				CR Beds 93 POS Beds 0	
SAGINAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 59.6%	
Balance Sheet		Income Statement		Length of Stay 68.9	
Current Assets	15,126,340	Total Charges	8,936,655	Average Wages 25.85	
Fixed Assets	1,399,417	Contract Allowance	1,398,792	15.7% Skilled Nursing 81.9%	
Other Assets	2,926,435	Operating Revenue	7,537,863	84.3% Ancillary Service 18.1%	
Total Assets	19,452,192	Operating Expense	7,581,381	100.6% Current Ratio 3.1	
Current Liabilities	4,935,675	Operating Margin	-43,518	-0.6% Days to Collect 38.5	
Long Term Liabilities	0	Other Income	528,991	7.0% Avg Payment Days 53.0	
Total Equity	14,516,517	Other Expense	0	0.0% Depreciation Rate 2.8%	
Total Liab. and Equity	19,452,192	Net Profit or Loss	485,473	6.4% Return on Equity 3.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235400 WELLSRING LUTHERAN SERVICES				Nonprofit - Other	
WELLSRING LUTHERAN SERVICES				12/31/2022 365 Days Settled	
FAIRVIEW, MI 48621				CR Beds 39 POS Beds 0	
OSCODA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 87.8%	
Balance Sheet		Income Statement		Length of Stay 128.9	
Current Assets	1,765,912	Total Charges	4,217,264	Average Wages 22.87	
Fixed Assets	1,319,621	Contract Allowance	23,851	0.6% Skilled Nursing 88.2%	
Other Assets	115,310	Operating Revenue	4,193,413	99.4% Ancillary Service 11.8%	
Total Assets	3,200,843	Operating Expense	3,939,736	94.0% Current Ratio 0.5	
Current Liabilities	3,474,298	Operating Margin	253,677	6.0% Days to Collect 135.1	
Long Term Liabilities	0	Other Income	433,616	10.3% Avg Payment Days 104.6	
Total Equity	-273,455	Other Expense	0	0.0% Depreciation Rate 6.8%	
Total Liab. and Equity	3,200,843	Net Profit or Loss	687,293	16.4% Return on Equity -251.3%	
235488 WEST BLOOMFIELD HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
WEST BLOOMFIELD HEALTH AND REHABILITATION CENTER				12/31/2022 365 Days Settled	
WEST BLOOMFIELD, MI 48322				CR Beds 172 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 76.9%	
Balance Sheet		Income Statement		Length of Stay 69.6	
Current Assets	2,465,606	Total Charges	17,926,116	Average Wages 26.97	
Fixed Assets	439,549	Contract Allowance	979,615	5.5% Skilled Nursing 77.5%	
Other Assets	0	Operating Revenue	16,946,501	94.5% Ancillary Service 22.5%	
Total Assets	2,905,155	Operating Expense	18,756,134	110.7% Current Ratio 1.3	
Current Liabilities	1,878,087	Operating Margin	-1,809,633	-10.7% Days to Collect 36.1	
Long Term Liabilities	0	Other Income	1,362,513	8.0% Avg Payment Days 20.6	
Total Equity	1,027,068	Other Expense	0	0.0% Depreciation Rate 47.3%	
Total Liab. and Equity	2,905,155	Net Profit or Loss	(447,120)	-2.6% Return on Equity -43.5%	

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235262 WEST HICKORY HAVEN				Proprietary - Corporation	
WEST HICKORY HAVEN		12/31/2022 365 Days Settled			
MILFORD, MI 48380				CR Beds 101	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.1%
Balance Sheet		Income Statement		Length of Stay	232.9
Current Assets	996,654	Total Charges	11,029,629	Average Wages	24.94
Fixed Assets	1,007,777	Contract Allowance	3,291,122	29.8%	Skilled Nursing 89.8%
Other Assets	-323,827	Operating Revenue	7,738,507	70.2%	Ancillary Service 10.2%
Total Assets	1,680,604	Operating Expense	9,583,663	123.8%	Current Ratio 0.7
Current Liabilities	1,346,819	Operating Margin	-1,845,156	-23.8%	Days to Collect 14.3
Long Term Liabilities	507,450	Other Income	485,186	6.3%	Avg Payment Days 22.8
Total Equity	-173,665	Other Expense	0	0.0%	Depreciation Rate 38.7%
Total Liab. and Equity	1,680,604	Net Profit or Loss	(1,359,970)	-17.6%	Return on Equity 783.1%
235374 WEST OAKS SENIOR CARE & REHAB CENTER				Proprietary - Corporation	
WEST OAKS SENIOR CARE & REHAB CENTER		12/31/2022 365 Days Settled			
DETROIT, MI 48219				CR Beds 102	POS Beds 0
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.1%
Balance Sheet		Income Statement		Length of Stay	80.3
Current Assets	-838,743	Total Charges	12,449,419	Average Wages	25.46
Fixed Assets	386,114	Contract Allowance	3,366,504	27.0%	Skilled Nursing 82.1%
Other Assets	0	Operating Revenue	9,082,915	73.0%	Ancillary Service 17.9%
Total Assets	-452,629	Operating Expense	10,474,729	115.3%	Current Ratio (0.5)
Current Liabilities	1,713,885	Operating Margin	-1,391,814	-15.3%	Days to Collect 38.4
Long Term Liabilities	0	Other Income	250,165	2.8%	Avg Payment Days 23.4
Total Equity	-2,166,514	Other Expense	0	0.0%	Depreciation Rate 27.6%
Total Liab. and Equity	-452,629	Net Profit or Loss	(1,141,649)	-12.6%	Return on Equity 52.7%

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235625 WEST WOODS OF BRIDGMAN				Proprietary - Corporation	
WEST WOODS OF BRIDGMAN		12/31/2022 365 Days Settled			
BRIDGMAN, MI 49106		CR Beds 92 POS Beds 0			
BERRIEN		Key Performance Ind.			
DUMMY FOR MEDICAID HHA		Occupancy Rate		71.5%	
Balance Sheet		Income Statement		Length of Stay	
				160.2	
Current Assets	722,291	Total Charges	9,663,056	Average Wages	
Fixed Assets	1,041,466	Contract Allowance	2,562,483	25.44	
Other Assets	-24,894	Operating Revenue	7,100,573	26.5%	
Total Assets	<u>1,738,863</u>	Operating Expense	8,666,521	73.5%	
Current Liabilities	1,679,823	Operating Margin	-1,565,948	122.1%	
Long Term Liabilities	2,551,445	Other Income	498,768	-22.1%	
Total Equity	-2,492,405	Other Expense	0	7.0%	
Total Liab. and Equity	<u>1,738,863</u>	Net Profit or Loss	<u>(1,067,180)</u>	0.0%	
				Depreciation Rate	
				59.5%	
				Return on Equity	
				42.8%	

235594 WEST WOODS OF NILES				Proprietary - Corporation	
WEST WOODS OF NILES		12/31/2022 365 Days Settled			
NILES, MI 49120		CR Beds 121 POS Beds 0			
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.3%	
Balance Sheet		Income Statement		Length of Stay	
				160.7	
Current Assets	3,364,588	Total Charges	15,840,473	Average Wages	
Fixed Assets	410,094	Contract Allowance	3,791,156	24.58	
Other Assets	-353,867	Operating Revenue	12,049,317	23.9%	
Total Assets	<u>3,420,815</u>	Operating Expense	12,003,990	76.1%	
Current Liabilities	1,164,880	Operating Margin	45,327	99.6%	
Long Term Liabilities	4,901	Other Income	821,258	0.4%	
Total Equity	2,251,034	Other Expense	0	6.8%	
Total Liab. and Equity	<u>3,420,815</u>	Net Profit or Loss	<u>866,585</u>	0.0%	
				Depreciation Rate	
				78.6%	
				Return on Equity	
				38.5%	

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235565 WESTGATE NURSING & REHAB COMMUNITY				Proprietary - Corporation	
WESTGATE NURSING & REHAB COMMUNITY		12/31/2022 365 Days Settled			
IRONWOOD, MI 49938				CR Beds 99	POS Beds 0
GOGEBIC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.7%
Balance Sheet		Income Statement		Length of Stay	359.7
Current Assets	10,339,418	Total Charges	8,846,892	Average Wages	21.52
Fixed Assets	363,309	Contract Allowance	1,945,712	22.0% Skilled Nursing	75.9%
Other Assets	59,452	Operating Revenue	6,901,180	78.0% Ancillary Service	19.7%
Total Assets	10,762,179	Operating Expense	6,145,176	89.0% Current Ratio	2.5
Current Liabilities	4,219,340	Operating Margin	756,004	11.0% Days to Collect	640.3
Long Term Liabilities	0	Other Income	372,411	5.4% Avg Payment Days	222.6
Total Equity	6,542,839	Other Expense	0	0.0% Depreciation Rate	71.0%
Total Liab. and Equity	10,762,179	Net Profit or Loss	1,128,415	16.4% Return on Equity	17.2%

235642 WESTLAKE HEALTH CAMPUS				Proprietary - Corporation	
WESTLAKE HEALTH CAMPUS		12/31/2022 365 Days Settled			
COMMERCE, MI 48382				CR Beds 119	POS Beds 0
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.5%
Balance Sheet		Income Statement		Length of Stay	46.9
Current Assets	14,077,734	Total Charges	15,412,872	Average Wages	28.13
Fixed Assets	19,233,271	Contract Allowance	1,396,887	9.1% Skilled Nursing	54.6%
Other Assets	1,118,768	Operating Revenue	14,015,985	90.9% Ancillary Service	12.3%
Total Assets	34,429,773	Operating Expense	13,328,286	95.1% Current Ratio	12.6
Current Liabilities	1,114,585	Operating Margin	687,699	4.9% Days to Collect	13.7
Long Term Liabilities	13,620,658	Other Income	274,355	2.0% Avg Payment Days	15.5
Total Equity	19,694,530	Other Expense	0	0.0% Depreciation Rate	5.0%
Total Liab. and Equity	34,429,773	Net Profit or Loss	962,054	6.9% Return on Equity	4.9%

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235332 WESTLAND, A VILLA CENTER		Proprietary - Corporation	
WESTLAND, A VILLA CENTER		12/31/2022 365 Days Settled	
WESTLAND, MI 48185		CR Beds 230 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.7%
Balance Sheet		Income Statement	
Current Assets	9,814,668	Total Charges	27,698,090
Fixed Assets	657,110	Contract Allowance	7,081,828
Other Assets	0	Operating Revenue	20,616,262
Total Assets	10,471,778	Operating Expense	19,709,740
Current Liabilities	1,124,897	Operating Margin	906,522
Long Term Liabilities	0	Other Income	197,122
Total Equity	9,346,881	Other Expense	0
Total Liab. and Equity	10,471,778	Net Profit or Loss	1,103,644
		25.6%	Skilled Nursing 88.2%
		74.4%	Ancillary Service 11.8%
		95.6%	Current Ratio 8.7
		4.4%	Days to Collect 61.5
		1.0%	Avg Payment Days 20.8
		0.0%	Depreciation Rate 112.2%
		5.4%	Return on Equity 11.8%

235444 WESTWOOD NURSING CENTER		Proprietary - Corporation	
WESTWOOD NURSING CENTER		9/30/2022 365 Days Settled	
DETROIT, MI 48235		CR Beds 121 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	58.2%
Balance Sheet		Income Statement	
Current Assets	2,596,207	Total Charges	14,022,483
Fixed Assets	554,286	Contract Allowance	7,639,340
Other Assets	0	Operating Revenue	6,383,143
Total Assets	3,150,493	Operating Expense	9,977,108
Current Liabilities	7,393,497	Operating Margin	-3,593,965
Long Term Liabilities	656,297	Other Income	1,525,615
Total Equity	-4,899,301	Other Expense	0
Total Liab. and Equity	3,150,493	Net Profit or Loss	(2,068,350)
		54.5%	Skilled Nursing 96.6%
		45.5%	Ancillary Service 3.4%
		156.3%	Current Ratio 0.4
		-56.3%	Days to Collect 138.9
		23.9%	Avg Payment Days 245.8
		0.0%	Depreciation Rate 36.2%
		-32.4%	Return on Equity 42.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235550 WILLOWBROOK MANOR				Proprietary - Corporation	
WILLOWBROOK MANOR		12/31/2022 365 Days Settled			
FLINT, MI 48532		CR Beds 130 POS Beds 0			
GENESEE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		85.8%	
Balance Sheet		Income Statement		Length of Stay	
				81.2	
Current Assets	4,067,780	Total Charges	25,376,804	Average Wages	
Fixed Assets	1,277,253	Contract Allowance	9,815,004	24.15	
Other Assets	34,311	Operating Revenue	15,561,800	38.7%	
Total Assets	5,379,344	Operating Expense	17,633,358	61.3%	
Current Liabilities	3,644,499	Operating Margin	-2,071,558	113.3%	
Long Term Liabilities	-9,834,363	Other Income	1,157,564	-13.3%	
Total Equity	11,569,208	Other Expense	0	7.4%	
Total Liab. and Equity	5,379,344	Net Profit or Loss	(913,994)	0.0%	
				Days to Collect	
				131.9	
				Avg Payment Days	
				4.7	
				Depreciation Rate	
				134.8%	
				Return on Equity	
				-7.9%	

235714 WINDEMERE PARK HEALTH AND REHAB CENTER				Proprietary - Partnership	
WINDEMERE PARK HEALTH AND REHAB CENTER		12/31/2022 365 Days Settled			
WARREN, MI 48093		CR Beds 278 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		47.8%	
Balance Sheet		Income Statement		Length of Stay	
				260.5	
Current Assets	4,207,865	Total Charges	10,702,404	Average Wages	
Fixed Assets	6,655	Contract Allowance	1,484,765	25.63	
Other Assets	0	Operating Revenue	9,217,639	13.9%	
Total Assets	4,214,520	Operating Expense	10,821,917	86.1%	
Current Liabilities	1,623,693	Operating Margin	-1,604,278	117.4%	
Long Term Liabilities	1,576,875	Other Income	1,504,168	-17.4%	
Total Equity	1,013,952	Other Expense	0	16.3%	
Total Liab. and Equity	4,214,520	Net Profit or Loss	(100,110)	0.0%	
				Days to Collect	
				111.7	
				Avg Payment Days	
				37.4	
				Depreciation Rate	
				711.5%	
				Return on Equity	
				-9.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235604 WOODHAVEN RETIREMENT COMMUNITY		Unknown	
WOODHAVEN RETIREMENT COMMUNITY 6/30/2022 365 Days Settled			
LIVONIA, MI 48154		CR Beds 0 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0%	Skilled Nursing 0.0%
		0.0%	Ancillary Service 0.0%
		0.0%	Current Ratio
		0.0%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 0.0%
235556 WOODWARD HILLS HEALTH AND REHABILITATION CTR		Proprietary - Partnership	
WOODWARD HILLS HEALTH AND REHABILITATION CTR 12/31/2022 365 Days Submitted			
BLOOMFIELD HILLS, MI 48304		CR Beds 190 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 63.1%	
Balance Sheet		Income Statement	
Current Assets	2,457,908	Total Charges	20,338,546
Fixed Assets	269,866	Contract Allowance	1,983,230
Other Assets	3,977,382	Operating Revenue	18,355,316
Total Assets	6,705,156	Operating Expense	21,071,027
Current Liabilities	11,523,568	Operating Margin	-2,715,711
Long Term Liabilities	0	Other Income	768,674
Total Equity	-4,818,412	Other Expense	0
Total Liab. and Equity	6,705,156	Net Profit or Loss	(1,947,037)
		9.8%	Skilled Nursing 74.5%
		90.2%	Ancillary Service 25.5%
		114.8%	Current Ratio 0.2
		-14.8%	Days to Collect 40.2
		4.2%	Avg Payment Days 187.6
		0.0%	Depreciation Rate 797.0%
		-10.6%	Return on Equity 40.4%

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