

SNF Profile Report - 2021

Sample Skilled Nursing Facility reports from the Halmanac.com website.

676278 ABRI AT BROWNWOOD				Proprietary - Other	
ABRI AT BROWNWOOD		9/30/2021 273 Days Settled			
BROWNWOOD, TX 76801				CR Beds 90	POS Beds 0
BROWN				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	52.8%
Balance Sheet		Income Statement		Length of Stay	79.6
Current Assets	424,445	Total Charges	4,162,432	Average Wages	26.33
Fixed Assets	0	Contract Allowance	775,056	18.6%	Skilled Nursing 82.6%
Other Assets	0	Operating Revenue	3,387,376	81.4%	Ancillary Service 17.4%
Total Assets	424,445	Operating Expense	3,638,198	107.4%	Current Ratio 1.7
Current Liabilities	244,495	Operating Margin	-250,822	-7.4%	Days to Collect 7.3
Long Term Liabilities	0	Other Income	676,451	20.0%	Avg Payment Days 18.3
Total Equity	179,950	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	424,445	Net Profit or Loss	425,629	12.6%	Return on Equity 236.5%
676346 ABRI AT EDINBURG				Proprietary - Other	
ABRI AT EDINBURG		12/31/2021 365 Days Settled			
EDINBURG, TX 78539				CR Beds 126	POS Beds 0
HIDALGO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	55.8%
Balance Sheet		Income Statement		Length of Stay	82.0
Current Assets	22,063,844	Total Charges	10,614,008	Average Wages	24.00
Fixed Assets	407,541	Contract Allowance	3,186,490	30.0%	Skilled Nursing 81.2%
Other Assets	0	Operating Revenue	7,427,518	70.0%	Ancillary Service 18.8%
Total Assets	22,471,385	Operating Expense	8,158,121	109.8%	Current Ratio 1.0
Current Liabilities	22,709,239	Operating Margin	-730,603	-9.8%	Days to Collect 42.8
Long Term Liabilities	0	Other Income	1,163,584	15.7%	Avg Payment Days 46.5
Total Equity	-237,854	Other Expense	0	0.0%	Depreciation Rate 306.3%
Total Liab. and Equity	22,471,385	Net Profit or Loss	432,981	5.8%	Return on Equity -182.0%

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455906 ABRI AT STEPHENVILLE				Proprietary - Other	
ABRI AT STEPHENVILLE		9/30/2021 273 Days Settled			
STEPHENVILLE, TX 76401				CR Beds 122 POS Beds 0	
ERATH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.7%
Balance Sheet		Income Statement		Length of Stay	65.4
Current Assets	640,905	Total Charges	6,995,703	Average Wages	24.33
Fixed Assets	0	Contract Allowance	1,610,651	23.0%	Skilled Nursing 81.3%
Other Assets	0	Operating Revenue	5,385,052	77.0%	Ancillary Service 18.7%
Total Assets	640,905	Operating Expense	4,926,260	91.5%	Current Ratio 2.8
Current Liabilities	226,087	Operating Margin	458,792	8.5%	Days to Collect 6.0
Long Term Liabilities	0	Other Income	714,480	13.3%	Avg Payment Days 12.5
Total Equity	414,818	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	640,905	Net Profit or Loss	1,173,272	21.8%	Return on Equity 282.8%
676437 ACCEL AT COLLEGE STATION				Proprietary - Partnership	
ACCEL AT COLLEGE STATION		12/31/2021 275 Days Settled			
COLLEGE STATION, TX 77845		3/31/2021 90 Days Settled		CR Beds 116 POS Beds 0	
BRAZOS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	72.1%
Balance Sheet		Income Statement		Length of Stay	88.5
Current Assets	1,291,896	Total Charges	3,349,335	Average Wages	67.75
Fixed Assets	55,902	Contract Allowance	1,043,673	31.2%	Skilled Nursing 68.5%
Other Assets	337,323	Operating Revenue	2,305,662	68.8%	Ancillary Service 31.5%
Total Assets	1,685,121	Operating Expense	2,578,509	111.8%	Current Ratio 0.7
Current Liabilities	1,966,752	Operating Margin	-272,847	-11.8%	Days to Collect 154.6
Long Term Liabilities	457,279	Other Income	278,137	12.1%	Avg Payment Days 278.4
Total Equity	-738,910	Other Expense	0	0.0%	Depreciation Rate 541.9%
Total Liab. and Equity	1,685,121	Net Profit or Loss	5,290	0.2%	Return on Equity -0.7%

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676437 ACCEL AT COLLEGE STATION				Nonprofit - Church	
ACCEL AT COLLEGE STATION		12/31/2021 275 Days Settled			
COLLEGE STATION, TX 77845		3/31/2021 90 Days Settled		CR Beds 116 POS Beds 0	
BRAZOS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		73.0%	
Balance Sheet		Income Statement		Length of Stay 71.5	
Current Assets	310,223	Total Charges	10,079,563	Average Wages	67.75
Fixed Assets	0	Contract Allowance	3,460,672	34.3%	Skilled Nursing 64.7%
Other Assets	42,819	Operating Revenue	6,618,891	65.7%	Ancillary Service 35.3%
Total Assets	353,042	Operating Expense	7,488,176	113.1%	Current Ratio 0.3
Current Liabilities	1,217,895	Operating Margin	-869,285	-13.1%	Days to Collect (16.8)
Long Term Liabilities	0	Other Income	4,432	0.1%	Avg Payment Days 59.4
Total Equity	-864,853	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	353,042	Net Profit or Loss	(864,853)	-13.1%	Return on Equity 100.0%
676349 ACCEL AT WILLOW BEND				Nonprofit - Church	
ACCEL AT WILLOW BEND		9/30/2021 365 Days Settled			
PLANO, TX 75093				CR Beds 100 POS Beds 0	
COLLIN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		84.3%	
Balance Sheet		Income Statement		Length of Stay 42.8	
Current Assets	1,974,475	Total Charges	16,357,907	Average Wages	22.63
Fixed Assets	0	Contract Allowance	4,853,994	29.7%	Skilled Nursing 69.4%
Other Assets	0	Operating Revenue	11,503,913	70.3%	Ancillary Service 30.6%
Total Assets	1,974,475	Operating Expense	12,157,348	105.7%	Current Ratio 1.4
Current Liabilities	1,391,494	Operating Margin	-653,435	-5.7%	Days to Collect 55.8
Long Term Liabilities	73,690	Other Income	860,581	7.5%	Avg Payment Days 31.7
Total Equity	509,291	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,974,475	Net Profit or Loss	207,145	1.8%	Return on Equity 40.7%

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676451 ADORA MIDTOWN PARK				Proprietary - Corporation		
ADORA MIDTOWN PARK		12/31/2021 365 Days Settled				
DALLAS, TX 75231				CR Beds 111 POS Beds 0		
DALLAS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	46.9%	
				Length of Stay	31.0	
Balance Sheet		Income Statement		Average Wages	20.36	
Current Assets	1,693,380	Total Charges	11,479,868	28.4%	Skilled Nursing	70.7%
Fixed Assets	78,040	Contract Allowance	3,263,257	71.6%	Ancillary Service	29.3%
Other Assets	5,137	Operating Revenue	8,216,611	155.2%	Current Ratio	0.2
Total Assets	1,776,557	Operating Expense	12,752,628	-55.2%	Days to Collect	65.0
Current Liabilities	10,564,398	Operating Margin	-4,536,017	3.1%	Avg Payment Days	50.1
Long Term Liabilities	80,756	Other Income	258,788	0.0%	Depreciation Rate	1,706.2%
Total Equity	-8,868,597	Other Expense	0	-52.1%	Return on Equity	48.2%
Total Liab. and Equity	1,776,557	Net Profit or Loss	(4,277,233)			
455731 ADVANCED HEALTH & REHAB CENTER OF GARLAND				Proprietary - Corporation		
ADVANCED HEALTH & REHAB CENTER OF GARLAND		12/31/2021 365 Days Settled				
GARLAND, TX 75043				CR Beds 139 POS Beds 0		
DALLAS				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	72.8%	
				Length of Stay	204.0	
Balance Sheet		Income Statement		Average Wages	22.15	
Current Assets	2,897,243	Total Charges	9,469,801	21.5%	Skilled Nursing	68.8%
Fixed Assets	190,392	Contract Allowance	2,034,457	78.5%	Ancillary Service	31.2%
Other Assets	40,327	Operating Revenue	7,435,344	129.5%	Current Ratio	1.3
Total Assets	3,127,962	Operating Expense	9,627,286	-29.5%	Days to Collect	77.4
Current Liabilities	2,254,292	Operating Margin	-2,191,942	24.7%	Avg Payment Days	59.3
Long Term Liabilities	0	Other Income	1,840,211	0.0%	Depreciation Rate	435.3%
Total Equity	873,670	Other Expense	0	-4.7%	Return on Equity	-40.3%
Total Liab. and Equity	3,127,962	Net Profit or Loss	(351,731)			

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676496 ADVANCED REHABILITATION & HEALTHCARE OF BURLESON				Proprietary - Corporation	
ADVANCED REHABILITATION & HEALTHCARE OF BURLESON		12/31/2021 352 Days *Settled			
BURLESON, TX 76028				CR Beds 121 POS Beds 0	
JOHNSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	44.2%
Balance Sheet		Income Statement		Length of Stay	76.8
Current Assets	1,484,268	Total Charges	6,583,491	Average Wages	22.97
Fixed Assets	133,977	Contract Allowance	1,430,207	21.7%	Skilled Nursing 67.1%
Other Assets	0	Operating Revenue	5,153,284	78.3%	Ancillary Service 32.9%
Total Assets	1,618,245	Operating Expense	5,619,169	109.0%	Current Ratio 3.7
Current Liabilities	401,203	Operating Margin	-465,885	-9.0%	Days to Collect 73.3
Long Term Liabilities	0	Other Income	3,033	0.1%	Avg Payment Days 38.3
Total Equity	1,217,042	Other Expense	0	0.0%	Depreciation Rate 396.4%
Total Liab. and Equity	1,618,245	Net Profit or Loss	(462,852)	-9.0%	Return on Equity -38.0%
675437 ADVANCED REHABILITATION & HEALTHCARE OF LIVE OAK				Proprietary - Corporation	
ADVANCED REHABILITATION & HEALTHCARE OF LIVE OAK		12/31/2021 365 Days Settled			
LIVE OAK, TX 78233				CR Beds 123 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS				Occupancy Rate	69.4%
Balance Sheet		Income Statement		Length of Stay	114.6
Current Assets	1,940,219	Total Charges	10,276,171	Average Wages	23.00
Fixed Assets	215,206	Contract Allowance	3,054,827	29.7%	Skilled Nursing 56.4%
Other Assets	4,902	Operating Revenue	7,221,344	70.3%	Ancillary Service 43.6%
Total Assets	2,160,327	Operating Expense	8,046,357	111.4%	Current Ratio 0.8
Current Liabilities	2,489,671	Operating Margin	-825,013	-11.4%	Days to Collect 58.5
Long Term Liabilities	0	Other Income	5,692	0.1%	Avg Payment Days 83.0
Total Equity	-329,344	Other Expense	0	0.0%	Depreciation Rate 190.5%
Total Liab. and Equity	2,160,327	Net Profit or Loss	(819,321)	-11.3%	Return on Equity 248.8%

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675424 ADVANCED REHABILITATION AND HEALTHCARE OF ATHENS				Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF ATHENS		8/31/2021 365 Days Settled			
ATHENS, TX 75751				CR Beds 104 POS Beds 0	
HENDERSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	72.6%
				Length of Stay	65.3
				Average Wages	10.00
				25.1% Skilled Nursing	64.4%
				74.9% Ancillary Service	35.6%
				107.5% Current Ratio	1.0
				-7.5% Days to Collect	117.8
				8.0% Avg Payment Days	114.0
				0.0% Depreciation Rate	0.0%
				0.5% Return on Equity	102.4%
Balance Sheet		Income Statement			
Current Assets	2,509,927	Total Charges	9,836,978		
Fixed Assets	0	Contract Allowance	2,464,770		
Other Assets	0	Operating Revenue	7,372,208		
Total Assets	2,509,927	Operating Expense	7,922,976		
Current Liabilities	2,474,862	Operating Margin	-550,768		
Long Term Liabilities	0	Other Income	586,680		
Total Equity	35,065	Other Expense	0		
Total Liab. and Equity	2,509,927	Net Profit or Loss	35,912		
455849 ADVANCED REHABILITATION AND HEALTHCARE OF BOWIE				Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF BOWIE		8/31/2021 365 Days Settled			
BOWIE, TX 76230				CR Beds 180 POS Beds 0	
MONTAGUE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	71.9%
				Length of Stay	136.1
				Average Wages	10.00
				31.5% Skilled Nursing	60.1%
				68.5% Ancillary Service	39.9%
				112.8% Current Ratio	0.9
				-12.8% Days to Collect	45.1
				10.4% Avg Payment Days	44.4
				0.0% Depreciation Rate	0.0%
				-2.4% Return on Equity	245.3%
Balance Sheet		Income Statement			
Current Assets	1,402,230	Total Charges	16,087,880		
Fixed Assets	0	Contract Allowance	5,072,316		
Other Assets	0	Operating Revenue	11,015,564		
Total Assets	1,402,230	Operating Expense	12,426,644		
Current Liabilities	1,511,211	Operating Margin	-1,411,080		
Long Term Liabilities	0	Other Income	1,143,754		
Total Equity	-108,981	Other Expense	0		
Total Liab. and Equity	1,402,230	Net Profit or Loss	(267,326)		

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455931 ADVANCED REHABILITATION AND HEALTHCARE OF VERNON				Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF VERNON		8/31/2021 365 Days Settled			
VERNON, TX 76384				CR Beds 120 POS Beds 0	
WILBARGER				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	79.3%
				Length of Stay	123.6
				Average Wages	10.00
				Skilled Nursing	62.9%
				Ancillary Service	37.1%
				Current Ratio	0.9
				Days to Collect	39.8
				Avg Payment Days	42.0
				Depreciation Rate	0.0%
				Return on Equity	140.8%
Balance Sheet		Income Statement			
Current Assets	994,141	Total Charges	11,416,465		
Fixed Assets	0	Contract Allowance	2,839,513	24.9%	
Other Assets	0	Operating Revenue	8,576,952	75.1%	
Total Assets	994,141	Operating Expense	9,236,046	107.7%	
Current Liabilities	1,061,733	Operating Margin	-659,094	-7.7%	
Long Term Liabilities	0	Other Income	563,906	6.6%	
Total Equity	-67,592	Other Expense	0	0.0%	
Total Liab. and Equity	994,141	Net Profit or Loss	(95,188)	-1.1%	
675852 ADVANCED REHABILITATION AND HEALTHCARE OF WICHITA					
ADVANCED REHABILITATION AND HEALTHCARE OF WICHITA		12/31/2021 365 Days Settled		Proprietary - Corporation	
WICHITA FALLS, TX 76308				CR Beds 180 POS Beds 0	
WICHITA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	86.8%
				Length of Stay	84.5
				Average Wages	23.80
				Skilled Nursing	62.9%
				Ancillary Service	37.1%
				Current Ratio	1.5
				Days to Collect	77.7
				Avg Payment Days	60.4
				Depreciation Rate	303.3%
				Return on Equity	94.4%
Balance Sheet		Income Statement			
Current Assets	4,660,893	Total Charges	19,125,617		
Fixed Assets	378,715	Contract Allowance	4,646,050	24.3%	
Other Assets	281,607	Operating Revenue	14,479,567	75.7%	
Total Assets	5,321,215	Operating Expense	14,524,141	100.3%	
Current Liabilities	3,066,068	Operating Margin	-44,574	-0.3%	
Long Term Liabilities	0	Other Income	2,173,791	15.0%	
Total Equity	2,255,147	Other Expense	0	0.0%	
Total Liab. and Equity	5,321,215	Net Profit or Loss	2,129,217	14.7%	

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455763 ADVENTHEALTH CARE CENTER BURLESON				Nonprofit - Church	
ADVENTHEALTH CARE CENTER BURLESON		12/31/2021 365 Days Settled			
BURLESON, TX 76028				CR Beds 178 POS Beds 0	
JOHNSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	43.4%
				Length of Stay	85.1
				Average Wages	23.76
				3.7% Skilled Nursing	86.0%
				96.3% Ancillary Service	14.0%
				165.4% Current Ratio	(1.8)
				-65.4% Days to Collect	56.2
				4.1% Avg Payment Days	23.7
				0.0% Depreciation Rate	13.9%
				-59.8% Return on Equity	166.6%
Balance Sheet		Income Statement			
Current Assets	-3,730,971	Total Charges	7,376,298		
Fixed Assets	4,067,818	Contract Allowance	270,209		
Other Assets	0	Operating Revenue	7,106,089		
Total Assets	336,847	Operating Expense	11,752,822		
Current Liabilities	2,068,881	Operating Margin	-4,646,733		
Long Term Liabilities	817,497	Other Income	288,987		
Total Equity	-2,549,531	Other Expense	0		
Total Liab. and Equity	336,847	Net Profit or Loss	(4,248,597)		
455682 AFTON OAKS NURSING CENTER				Proprietary - Corporation	
AFTON OAKS NURSING CENTER		6/30/2021 365 Days Settled			
HOUSTON, TX 77087				CR Beds 169 POS Beds 0	
HARRIS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	63.6%
				Length of Stay	133.0
				Average Wages	25.28
				25.9% Skilled Nursing	67.9%
				74.1% Ancillary Service	32.1%
				110.6% Current Ratio	(68.4)
				-10.6% Days to Collect	62.7
				33.8% Avg Payment Days	8.5
				0.0% Depreciation Rate	0.0%
				23.2% Return on Equity	62.5%
Balance Sheet		Income Statement			
Current Assets	1,450,059	Total Charges	10,525,556		
Fixed Assets	0	Contract Allowance	2,722,989		
Other Assets	10,780	Operating Revenue	7,802,567		
Total Assets	1,460,839	Operating Expense	8,630,753		
Current Liabilities	-21,199	Operating Margin	-828,186		
Long Term Liabilities	-1,414,847	Other Income	2,637,394		
Total Equity	2,896,885	Other Expense	0		
Total Liab. and Equity	1,460,839	Net Profit or Loss	1,809,208		

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455687 ALAMEDA OAKS NURSING CENTER				Proprietary - Other	
ALAMEDA OAKS NURSING CENTER		9/30/2021 365 Days Settled			
CORPUS CHRISTI, TX 78404		CR Beds 142 POS Beds 0			
NUECES		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		39.9%	
Balance Sheet		Income Statement		Length of Stay	
				116.8	
Current Assets	403,509	Total Charges	4,736,837	Average Wages	
Fixed Assets	208,323	Contract Allowance	462,610	19.80	
Other Assets	130,988	Operating Revenue	4,274,227	9.8%	
Total Assets	742,820	Operating Expense	4,960,155	90.2%	
Current Liabilities	708,421	Operating Margin	-685,928	116.0%	
Long Term Liabilities	12,589,592	Other Income	790,800	-16.0%	
Total Equity	-12,555,193	Other Expense	0	18.5%	
Total Liab. and Equity	742,820	Net Profit or Loss	104,872	0.0%	
				2.5%	
455510 ALAMO HEIGHTS FOR CLINICALLY COMPLEX CARE				Proprietary - Corporation	
ALAMO HEIGHTS FOR CLINICALLY COMPLEX CARE		12/31/2021 396 Days Settled			
SAN ANTONIO, TX 78216		CR Beds 143 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		21.5%	
Balance Sheet		Income Statement		Length of Stay	
				196.0	
Current Assets	446,434	Total Charges	3,313,951	Average Wages	
Fixed Assets	107,316	Contract Allowance	307,188	21.13	
Other Assets	199,055	Operating Revenue	3,006,763	9.3%	
Total Assets	752,805	Operating Expense	4,069,907	90.7%	
Current Liabilities	941,154	Operating Margin	-1,063,144	135.4%	
Long Term Liabilities	514,495	Other Income	446,284	-35.4%	
Total Equity	-702,844	Other Expense	0	14.8%	
Total Liab. and Equity	752,805	Net Profit or Loss	(616,860)	0.0%	
				-20.5%	
				297.5%	
				87.8%	

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455467 ALAMO HEIGHTS HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
ALAMO HEIGHTS HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78209				CR Beds 237 POS Beds 0	
BEXAR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	39.8%
				Length of Stay	142.3
				Average Wages	21.75
				19.8%	Skilled Nursing 76.4%
				80.2%	Ancillary Service 23.6%
				128.9%	Current Ratio 1.3
				-28.9%	Days to Collect 52.6
				33.5%	Avg Payment Days 33.6
				0.0%	Depreciation Rate 171.1%
				4.6%	Return on Equity -17.4%
Balance Sheet		Income Statement			
Current Assets	986,521	Total Charges	7,705,672		
Fixed Assets	456,931	Contract Allowance	1,522,625		
Other Assets	0	Operating Revenue	6,183,047		
Total Assets	1,443,452	Operating Expense	7,966,966		
Current Liabilities	745,856	Operating Margin	-1,783,919		
Long Term Liabilities	2,337,062	Other Income	2,068,982		
Total Equity	-1,639,466	Other Expense	0		
Total Liab. and Equity	1,443,452	Net Profit or Loss	285,063		
676063 ALFREDO GONZALEZ TEXAS STATE VETERANS HOME				Nonprofit - Church	
ALFREDO GONZALEZ TEXAS STATE VETERANS HOME		8/31/2021 365 Days Settled			
MCALLEN, TX 78503				CR Beds 160 POS Beds 0	
HIDALGO				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	81.3%
				Length of Stay	100.7
				Average Wages	17.88
				-14.4%	Skilled Nursing 75.1%
				114.4%	Ancillary Service 24.9%
				111.3%	Current Ratio 10.4
				-11.3%	Days to Collect 412.7
				22.0%	Avg Payment Days 52.1
				0.0%	Depreciation Rate 3.3%
				10.7%	Return on Equity 9.8%
Balance Sheet		Income Statement			
Current Assets	20,376,541	Total Charges	10,774,391		
Fixed Assets	8,435,472	Contract Allowance	-1,554,408		
Other Assets	0	Operating Revenue	12,328,799		
Total Assets	28,812,013	Operating Expense	13,720,571		
Current Liabilities	1,958,756	Operating Margin	-1,391,772		
Long Term Liabilities	13,305,033	Other Income	2,715,375		
Total Equity	13,548,224	Other Expense	0		
Total Liab. and Equity	28,812,013	Net Profit or Loss	1,323,603		

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676452 ALLEGIANT WELLNESS AND REHAB				Proprietary - Corporation	
ALLEGIANT WELLNESS AND REHAB		12/31/2021 365 Days Settled			
CROWLEY, TX 76036		CR Beds 60 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		47.5%	
Balance Sheet		Income Statement		Length of Stay 27.1	
Current Assets	2,032,905	Total Charges	4,248,206	Average Wages	24.05
Fixed Assets	84,746	Contract Allowance	-82,268	-1.9%	Skilled Nursing 99.4%
Other Assets	15,456	Operating Revenue	4,330,474	101.9%	Ancillary Service 0.0%
Total Assets	2,133,107	Operating Expense	4,905,679	113.3%	Current Ratio 1.8
Current Liabilities	1,148,624	Operating Margin	-575,205	-13.3%	Days to Collect 81.3
Long Term Liabilities	149,900	Other Income	667,297	15.4%	Avg Payment Days 11.1
Total Equity	834,583	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,133,107	Net Profit or Loss	92,092	2.1%	Return on Equity 11.0%
675506 ALPINE TERRACE				Proprietary - Corporation	
ALPINE TERRACE		6/30/2021 365 Days Settled			
KERRVILLE, TX 78028		CR Beds 108 POS Beds 0			
KERR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		48.8%	
Balance Sheet		Income Statement		Length of Stay 85.6	
Current Assets	245,795	Total Charges	11,383,677	Average Wages	20.00
Fixed Assets	356,452	Contract Allowance	7,273,351	63.9%	Skilled Nursing 58.6%
Other Assets	18,968	Operating Revenue	4,110,326	36.1%	Ancillary Service 9.4%
Total Assets	621,215	Operating Expense	4,709,574	114.6%	Current Ratio 0.8
Current Liabilities	319,217	Operating Margin	-599,248	-14.6%	Days to Collect 12.1
Long Term Liabilities	115,249	Other Income	817,058	19.9%	Avg Payment Days 24.3
Total Equity	186,752	Other Expense	0	0.0%	Depreciation Rate 54.8%
Total Liab. and Equity	621,218	Net Profit or Loss	217,810	5.3%	Return on Equity 116.6%

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455625 ALTA VISTA REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
ALTA VISTA REHABILITATION AND HEALTHCARE		12/31/2021 365 Days Settled			
BROWNSVILLE, TX 78521				CR Beds 100 POS Beds 0	
CAMERON				Key Performance Ind.	
NORIDIAN (SOUTH DAKOTA)				Occupancy Rate	80.8%
Balance Sheet		Income Statement		Length of Stay	112.6
Current Assets	11,999,189	Total Charges	9,452,412	Average Wages	19.25
Fixed Assets	1,200,654	Contract Allowance	605,107	6.4% Skilled Nursing	64.8%
Other Assets	5,211,170	Operating Revenue	8,847,305	93.6% Ancillary Service	35.2%
Total Assets	18,411,013	Operating Expense	6,548,572	74.0% Current Ratio	15.2
Current Liabilities	790,187	Operating Margin	2,298,733	26.0% Days to Collect	27.4
Long Term Liabilities	5,211,169	Other Income	2,094	0.0% Avg Payment Days	22.1
Total Equity	12,409,657	Other Expense	0	0.0% Depreciation Rate	40.5%
Total Liab. and Equity	18,411,013	Net Profit or Loss	2,300,827	26.0% Return on Equity	18.5%
455601 ALVARADO LTC PARTNERS INC				Proprietary - Corporation	
ALVARADO LTC PARTNERS INC		12/31/2021 365 Days Settled			
ALVARADO, TX 76009				CR Beds 115 POS Beds 0	
JOHNSON				Key Performance Ind.	
NOVITAS				Occupancy Rate	57.0%
Balance Sheet		Income Statement		Length of Stay	295.4
Current Assets	839,506	Total Charges	5,411,692	Average Wages	17.21
Fixed Assets	6,766	Contract Allowance	53,483	1.0% Skilled Nursing	82.7%
Other Assets	375	Operating Revenue	5,358,209	99.0% Ancillary Service	17.3%
Total Assets	846,647	Operating Expense	5,164,277	96.4% Current Ratio	1.3
Current Liabilities	658,587	Operating Margin	193,932	3.6% Days to Collect	17.9
Long Term Liabilities	0	Other Income	537,528	10.0% Avg Payment Days	46.5
Total Equity	188,060	Other Expense	0	0.0% Depreciation Rate	423.4%
Total Liab. and Equity	846,647	Net Profit or Loss	731,460	13.7% Return on Equity	389.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676347 AMARILLO CENTER FOR SKILLED CARE				Proprietary - Corporation	
AMARILLO CENTER FOR SKILLED CARE				12/31/2021 365 Days Settled	
AMARILLO, TX 79106				CR Beds 122 POS Beds 0	
POTTER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	57.5%
Balance Sheet		Income Statement		Length of Stay	51.1
Current Assets	4,540,362	Total Charges	7,854,288	Average Wages	20.10
Fixed Assets	85,041	Contract Allowance	1,060,049	13.5%	Skilled Nursing 76.4%
Other Assets	141,645	Operating Revenue	6,794,239	86.5%	Ancillary Service 23.6%
Total Assets	4,767,048	Operating Expense	8,415,907	123.9%	Current Ratio 0.7
Current Liabilities	6,433,978	Operating Margin	-1,621,668	-23.9%	Days to Collect 34.0
Long Term Liabilities	-5,323	Other Income	552,990	8.1%	Avg Payment Days 220.7
Total Equity	-1,068,678	Other Expense	0	0.0%	Depreciation Rate 803.4%
Total Liab. and Equity	5,359,977	Net Profit or Loss	(1,068,678)	-15.7%	Return on Equity 100.0%
676060 AMBROSIO GUILLEN TEXAS STATE VETERANS HOME				Nonprofit - Church	
AMBROSIO GUILLEN TEXAS STATE VETERANS HOME				8/31/2021 365 Days Settled	
EL PASO, TX 79924				CR Beds 160 POS Beds 0	
EL PASO				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	83.7%
Balance Sheet		Income Statement		Length of Stay	440.2
Current Assets	12,117,847	Total Charges	9,674,596	Average Wages	19.06
Fixed Assets	7,324,652	Contract Allowance	-5,454,202	-56.4%	Skilled Nursing 82.6%
Other Assets	3,790	Operating Revenue	15,128,798	156.4%	Ancillary Service 17.4%
Total Assets	19,446,289	Operating Expense	13,958,131	92.3%	Current Ratio 8.1
Current Liabilities	1,500,573	Operating Margin	1,170,667	7.7%	Days to Collect 95.4
Long Term Liabilities	0	Other Income	2,703,545	17.9%	Avg Payment Days 55.2
Total Equity	17,945,716	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	19,446,289	Net Profit or Loss	3,874,212	25.6%	Return on Equity 21.6%

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455536 AMISTAD NURSING AND REHABILITATION CENTER				Government - City-County	
AMISTAD NURSING AND REHABILITATION CENTER				9/30/2021 365 Days Settled	
UVALDE, TX 78801				CR Beds 200 POS Beds 0	
UVALDE				Key Performance Ind.	
NOVITAS				Occupancy Rate 38.0%	
Balance Sheet		Income Statement		Length of Stay 141.6	
Current Assets	1,057,574	Total Charges	7,411,206	Average Wages 16.98	
Fixed Assets	0	Contract Allowance	594,080	8.0%	Skilled Nursing 81.6%
Other Assets	0	Operating Revenue	6,817,126	92.0%	Ancillary Service 18.4%
Total Assets	1,057,574	Operating Expense	7,527,397	110.4%	Current Ratio
Current Liabilities	0	Operating Margin	-710,271	-10.4%	Days to Collect 24.8
Long Term Liabilities	0	Other Income	1,676,242	24.6%	Avg Payment Days 0.0
Total Equity	1,057,574	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,057,574	Net Profit or Loss	964,887	14.2%	Return on Equity 91.2%
675320 ANDERSON NURSING CENTER				Proprietary - Corporation	
ANDERSON NURSING CENTER				12/31/2021 365 Days Settled	
GRAND SALINE, TX 75140				CR Beds 76 POS Beds 0	
VAN ZANDT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 55.4%	
Balance Sheet		Income Statement		Length of Stay 366.0	
Current Assets	3,827,604	Total Charges	2,721,708	Average Wages 17.47	
Fixed Assets	83,137	Contract Allowance	-1,052,704	-38.7%	Skilled Nursing 78.4%
Other Assets	32,677	Operating Revenue	3,774,412	138.7%	Ancillary Service 21.6%
Total Assets	3,943,418	Operating Expense	3,037,322	80.5%	Current Ratio 3.2
Current Liabilities	1,202,574	Operating Margin	737,090	19.5%	Days to Collect 44.6
Long Term Liabilities	0	Other Income	1,071,568	28.4%	Avg Payment Days 13.9
Total Equity	2,740,844	Other Expense	0	0.0%	Depreciation Rate 252.7%
Total Liab. and Equity	3,943,418	Net Profit or Loss	1,808,658	47.9%	Return on Equity 66.0%

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675019 APEX SECURE CARE BROWNFIELD				Proprietary - Partnership	
APEX SECURE CARE BROWNFIELD		8/31/2021 365 Days Settled			
BROWNFIELD, TX 79316		CR Beds 108 POS Beds 0			
TERRY		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		66.1%	
Balance Sheet		Income Statement		Length of Stay 286.3	
Current Assets	1,685,162	Total Charges	5,747,299	Average Wages	21.02
Fixed Assets	625,154	Contract Allowance	334,487	5.8%	Skilled Nursing 77.6%
Other Assets	106,407	Operating Revenue	5,412,812	94.2%	Ancillary Service 22.4%
Total Assets	2,416,723	Operating Expense	6,105,488	112.8%	Current Ratio 0.8
Current Liabilities	2,047,302	Operating Margin	-692,676	-12.8%	Days to Collect 82.2
Long Term Liabilities	11,417	Other Income	473,740	8.8%	Avg Payment Days 9.6
Total Equity	358,004	Other Expense	0	0.0%	Depreciation Rate 51.3%
Total Liab. and Equity	2,416,723	Net Profit or Loss	(218,936)	-4.0%	Return on Equity -61.2%
675814 ARBOR GRACE OF KILGORE				Proprietary - Corporation	
ARBOR GRACE OF KILGORE		12/31/2021 365 Days Settled			
KILGORE, TX 75662		CR Beds 127 POS Beds 0			
GREGG		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		45.6%	
Balance Sheet		Income Statement		Length of Stay 195.7	
Current Assets	828,995	Total Charges	5,811,059	Average Wages	18.18
Fixed Assets	-253,816	Contract Allowance	721,684	12.4%	Skilled Nursing 76.0%
Other Assets	5,548	Operating Revenue	5,089,375	87.6%	Ancillary Service 24.0%
Total Assets	580,727	Operating Expense	5,635,320	110.7%	Current Ratio 0.6
Current Liabilities	1,470,281	Operating Margin	-545,945	-10.7%	Days to Collect 45.2
Long Term Liabilities	0	Other Income	321,907	6.3%	Avg Payment Days 51.8
Total Equity	-889,554	Other Expense	0	0.0%	Depreciation Rate 500.8%
Total Liab. and Equity	580,727	Net Profit or Loss	(224,038)	-4.4%	Return on Equity 25.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675978 ARBOR GRACE WELLNESS CENTER		Proprietary - Other	
ARBOR GRACE WELLNESS CENTER		12/31/2021 365 Days Settled	
LITTLEFIELD, TX 79339		CR Beds 80 POS Beds 0	
LAMB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	52.2%
		Length of Stay	249.7
		Average Wages	17.75
		Skilled Nursing	71.9%
		Ancillary Service	28.1%
		Current Ratio	(2.4)
		Days to Collect	58.2
		Avg Payment Days	28.1
		Depreciation Rate	759.4%
		Return on Equity	47.4%
Balance Sheet		Income Statement	
Current Assets	993,600	Total Charges	3,090,574
Fixed Assets	1	Contract Allowance	-521,053 -16.9%
Other Assets	38,200	Operating Revenue	3,611,627 116.9%
Total Assets	1,031,801	Operating Expense	3,574,471 99.0%
Current Liabilities	-421,501	Operating Margin	37,156 1.0%
Long Term Liabilities	180,000	Other Income	565,865 15.7%
Total Equity	1,273,302	Other Expense	0 0.0%
Total Liab. and Equity	1,031,801	Net Profit or Loss	603,021 16.7%

676361 ARBOR HILLS REHABILITATION AND HEALTHCARE CENTER		Proprietary - Corporation	
ARBOR HILLS REHABILITATION AND HEALTHCARE CENTER		12/31/2021 396 Days Settled	
EAGLE LAKE, TX 77434		CR Beds 80 POS Beds 0	
COLORADO		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	58.4%
		Length of Stay	201.0
		Average Wages	19.58
		Skilled Nursing	79.5%
		Ancillary Service	20.5%
		Current Ratio	0.7
		Days to Collect	79.9
		Avg Payment Days	31.4
		Depreciation Rate	249.2%
		Return on Equity	98.9%
Balance Sheet		Income Statement	
Current Assets	814,973	Total Charges	3,504,482
Fixed Assets	123,973	Contract Allowance	-721,427 -20.6%
Other Assets	3,430	Operating Revenue	4,225,909 120.6%
Total Assets	942,376	Operating Expense	4,619,610 109.3%
Current Liabilities	1,246,026	Operating Margin	-393,701 -9.3%
Long Term Liabilities	33,382	Other Income	60,346 1.4%
Total Equity	-337,032	Other Expense	0 0.0%
Total Liab. and Equity	942,376	Net Profit or Loss	(333,355) -7.9%

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675034 ARBOR LAKE NURSING & REHABILITATION LLC				Proprietary - Corporation	
ARBOR LAKE NURSING & REHABILITATION LLC		12/31/2021 275 Days Settled			
FORT WORTH, TX 76104		3/31/2021 90 Days Settled		CR Beds 123 POS Beds 0	
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		47.8%	
Balance Sheet		Income Statement		Length of Stay 147.0	
Current Assets	1,279,788	Total Charges	1,004,793	Average Wages	19.75
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 81.9%
Other Assets	0	Operating Revenue	1,004,793	100.0%	Ancillary Service 18.1%
Total Assets	1,279,788	Operating Expense	1,208,397	120.3%	Current Ratio 3.0
Current Liabilities	424,525	Operating Margin	-203,604	-20.3%	Days to Collect 126.8
Long Term Liabilities	0	Other Income	301,087	30.0%	Avg Payment Days 41.2
Total Equity	855,263	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,279,788	Net Profit or Loss	97,483	9.7%	Return on Equity 11.4%

675034 ARBOR LAKE NURSING & REHABILITATION LLC				Proprietary - Corporation	
ARBOR LAKE NURSING & REHABILITATION LLC		12/31/2021 275 Days Settled			
FORT WORTH, TX 76104		3/31/2021 90 Days Settled		CR Beds 123 POS Beds 0	
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.9%	
Balance Sheet		Income Statement		Length of Stay 153.6	
Current Assets	1,367,216	Total Charges	4,109,743	Average Wages	19.75
Fixed Assets	152,041	Contract Allowance	-21,526	-0.5%	Skilled Nursing 79.4%
Other Assets	4,167	Operating Revenue	4,131,269	100.5%	Ancillary Service 20.6%
Total Assets	1,523,424	Operating Expense	4,347,296	105.2%	Current Ratio 1.0
Current Liabilities	1,371,562	Operating Margin	-216,027	-5.2%	Days to Collect 66.8
Long Term Liabilities	36,086	Other Income	414,364	10.0%	Avg Payment Days 32.3
Total Equity	115,776	Other Expense	0	0.0%	Depreciation Rate 384.8%
Total Liab. and Equity	1,523,424	Net Profit or Loss	198,337	4.8%	Return on Equity 171.3%

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675932 ARBOR TERRACE HEALTHCARE CENTER				Nonprofit - Church	
ARBOR TERRACE HEALTHCARE CENTER 12/31/2021 365 Days Settled					
SAN ANGELO, TX 76903				CR Beds 126 POS Beds 0	
TOM GREEN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	71.9%
Balance Sheet		Income Statement		Length of Stay	187.8
Current Assets	22,991,000	Total Charges	9,009,085	Average Wages	20.71
Fixed Assets	20,475	Contract Allowance	1,531,379	17.0% Skilled Nursing	85.9%
Other Assets	0	Operating Revenue	7,477,706	83.0% Ancillary Service	14.1%
Total Assets	23,011,475	Operating Expense	6,086,547	81.4% Current Ratio	1.5
Current Liabilities	15,738,994	Operating Margin	1,391,159	18.6% Days to Collect	32.8
Long Term Liabilities	0	Other Income	525,534	7.0% Avg Payment Days	14.4
Total Equity	7,272,481	Other Expense	0	0.0% Depreciation Rate	1,378.8%
Total Liab. and Equity	23,011,475	Net Profit or Loss	1,916,693	25.6% Return on Equity	26.4%

675798 ARBORETUM NURSING AND REHABILITATION CENTER OF WIN				Nonprofit - Church	
ARBORETUM NURSING AND REHABILITATION CENTER OF WIN 12/31/2021 365 Days Settled					
WINNIE, TX 77665				CR Beds 120 POS Beds 0	
CHAMBERS				Key Performance Ind.	
NOVITAS				Occupancy Rate	63.9%
Balance Sheet		Income Statement		Length of Stay	243.2
Current Assets	1,252,855	Total Charges	8,838,399	Average Wages	17.34
Fixed Assets	0	Contract Allowance	1,081,845	12.2% Skilled Nursing	78.6%
Other Assets	10,000	Operating Revenue	7,756,554	87.8% Ancillary Service	21.4%
Total Assets	1,262,855	Operating Expense	7,336,390	94.6% Current Ratio	2.0
Current Liabilities	627,449	Operating Margin	420,164	5.4% Days to Collect	26.3
Long Term Liabilities	0	Other Income	1,480,683	19.1% Avg Payment Days	27.6
Total Equity	635,406	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,262,855	Net Profit or Loss	1,900,844	24.5% Return on Equity	299.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675930 ARBROOK PLAZA				Nonprofit - Church	
ARBROOK PLAZA		9/30/2021 365 Days Settled			
ARLINGTON, TX 76014				CR Beds 120 POS Beds 0	
TARRANT				Key Performance Ind.	
NORIDAN (ARIZONA)				Occupancy Rate 53.4%	
Balance Sheet		Income Statement		Length of Stay 49.4	
Current Assets	1,965,035	Total Charges	11,629,883	Average Wages 24.93	
Fixed Assets	0	Contract Allowance	3,671,841	31.6% Skilled Nursing 69.0%	
Other Assets	-157,640	Operating Revenue	7,958,042	68.4% Ancillary Service 31.0%	
Total Assets	1,807,395	Operating Expense	8,721,571	109.6% Current Ratio 0.9	
Current Liabilities	2,159,797	Operating Margin	-763,529	-9.6% Days to Collect 92.9	
Long Term Liabilities	0	Other Income	33,827	0.4% Avg Payment Days 90.4	
Total Equity	-352,402	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,807,395	Net Profit or Loss	(729,702)	-9.2% Return on Equity 207.1%	
675791 ARDEN PLACE				Proprietary - Partnership	
ARDEN PLACE		12/31/2021 365 Days Settled			
HOUSTON, TX 77061				CR Beds 200 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS				Occupancy Rate 66.0%	
Balance Sheet		Income Statement		Length of Stay 235.1	
Current Assets	2,316,341	Total Charges	11,872,666	Average Wages 27.25	
Fixed Assets	226,050	Contract Allowance	1,247,695	10.5% Skilled Nursing 82.7%	
Other Assets	7,397,110	Operating Revenue	10,624,971	89.5% Ancillary Service 17.3%	
Total Assets	9,939,501	Operating Expense	11,580,605	109.0% Current Ratio 1.5	
Current Liabilities	1,589,015	Operating Margin	-955,634	-9.0% Days to Collect 65.9	
Long Term Liabilities	5,750,981	Other Income	1,397,713	13.2% Avg Payment Days 38.8	
Total Equity	2,599,505	Other Expense	0	0.0% Depreciation Rate 326.2%	
Total Liab. and Equity	9,939,501	Net Profit or Loss	443,239	4.2% Return on Equity 17.1%	

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455001 ARDEN PLACE OF BEAUMONT				Proprietary - Partnership	
ARDEN PLACE OF BEAUMONT		12/31/2021 365 Days Settled			
BEAUMONT, TX 77707		CR Beds 214 POS Beds 0			
JEFFERSON		Key Performance Ind.			
NOVITAS		Occupancy Rate		46.7%	
Balance Sheet		Income Statement		Length of Stay 244.7	
Current Assets	1,647,295	Total Charges	8,638,663	Average Wages 25.54	
Fixed Assets	309,938	Contract Allowance	1,057,456	12.2%	Skilled Nursing 83.4%
Other Assets	4,784,606	Operating Revenue	7,581,207	87.8%	Ancillary Service 16.6%
Total Assets	6,741,839	Operating Expense	9,184,036	121.1%	Current Ratio 1.3
Current Liabilities	1,267,038	Operating Margin	-1,602,829	-21.1%	Days to Collect 61.7
Long Term Liabilities	5,241,469	Other Income	1,253,428	16.5%	Avg Payment Days 31.3
Total Equity	233,332	Other Expense	0	0.0%	Depreciation Rate 253.5%
Total Liab. and Equity	6,741,839	Net Profit or Loss	(349,401)	-4.6%	Return on Equity -149.7%
455923 ARDEN PLACE OF BEEVILLE				Proprietary - Partnership	
ARDEN PLACE OF BEEVILLE		12/31/2021 365 Days Settled			
BEEVILLE, TX 78102		CR Beds 120 POS Beds 0			
BEE		Key Performance Ind.			
NOVITAS		Occupancy Rate		55.2%	
Balance Sheet		Income Statement		Length of Stay 167.8	
Current Assets	6,261,755	Total Charges	9,213,543	Average Wages 26.50	
Fixed Assets	133,814	Contract Allowance	2,488,139	27.0%	Skilled Nursing 70.4%
Other Assets	44,222	Operating Revenue	6,725,404	73.0%	Ancillary Service 29.6%
Total Assets	6,439,791	Operating Expense	6,273,277	93.3%	Current Ratio 7.7
Current Liabilities	811,410	Operating Margin	452,127	6.7%	Days to Collect 28.2
Long Term Liabilities	3,444,346	Other Income	638,198	9.5%	Avg Payment Days 32.8
Total Equity	2,184,035	Other Expense	0	0.0%	Depreciation Rate 310.6%
Total Liab. and Equity	6,439,791	Net Profit or Loss	1,090,325	16.2%	Return on Equity 49.9%

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675905 ARDEN PLACE OF GRAPEVINE				Proprietary - Partnership	
ARDEN PLACE OF GRAPEVINE		12/31/2021 365 Days Settled			
GRAPEVINE, TX 76051		CR Beds 126 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		59.5%	
Balance Sheet		Income Statement		Length of Stay	
				148.7	
Current Assets	5,392,921	Total Charges	8,706,169	Average Wages	
Fixed Assets	314,566	Contract Allowance	1,644,675	39.39	
Other Assets	8,480	Operating Revenue	7,061,494	18.9%	
Total Assets	<u>5,715,967</u>	Operating Expense	7,618,362	81.1%	
Current Liabilities	882,372	Operating Margin	-556,868	107.9%	
Long Term Liabilities	3,950,579	Other Income	330,229	-7.9%	
Total Equity	883,016	Other Expense	0	4.7%	
Total Liab. and Equity	<u>5,715,967</u>	Net Profit or Loss	<u>(226,639)</u>	0.0%	
				Depreciation Rate	
				157.0%	
				Return on Equity	
				-25.7%	

675840 ARDEN PLACE OF RICHLAND HILLS				Proprietary - Partnership	
ARDEN PLACE OF RICHLAND HILLS		12/31/2021 365 Days Settled			
RICHLAND HILLS, TX 76118		CR Beds 114 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		63.5%	
Balance Sheet		Income Statement		Length of Stay	
				176.0	
Current Assets	1,239,634	Total Charges	6,695,072	Average Wages	
Fixed Assets	211,911	Contract Allowance	822,863	30.08	
Other Assets	25,983,670	Operating Revenue	5,872,209	12.3%	
Total Assets	<u>27,435,215</u>	Operating Expense	7,080,763	87.7%	
Current Liabilities	878,984	Operating Margin	-1,208,554	120.6%	
Long Term Liabilities	25,921,078	Other Income	784,244	-20.6%	
Total Equity	635,153	Other Expense	0	13.4%	
Total Liab. and Equity	<u>27,435,215</u>	Net Profit or Loss	<u>(417,771)</u>	0.0%	
				Depreciation Rate	
				195.0%	
				Return on Equity	
				-65.8%	

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675789 ARDEN WOOD				Proprietary - Partnership	
ARDEN WOOD		12/31/2021 365 Days Settled			
HOUSTON, TX 77055				CR Beds 174 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS				Occupancy Rate	69.1%
Balance Sheet		Income Statement		Length of Stay	276.0
Current Assets	1,870,110	Total Charges	10,289,751	Average Wages	23.64
Fixed Assets	212,195	Contract Allowance	830,735	8.1%	Skilled Nursing 85.7%
Other Assets	5,171,384	Operating Revenue	9,459,016	91.9%	Ancillary Service 14.3%
Total Assets	7,253,689	Operating Expense	10,304,755	108.9%	Current Ratio 1.5
Current Liabilities	1,277,918	Operating Margin	-845,739	-8.9%	Days to Collect 47.9
Long Term Liabilities	4,767,705	Other Income	1,459,572	15.4%	Avg Payment Days 32.5
Total Equity	1,208,066	Other Expense	0	0.0%	Depreciation Rate 303.9%
Total Liab. and Equity	7,253,689	Net Profit or Loss	613,833	6.5%	Return on Equity 50.8%
455819 ARLINGTON HEIGHTS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
ARLINGTON HEIGHTS HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
FORT WORTH, TX 76107				CR Beds 180 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.1%
Balance Sheet		Income Statement		Length of Stay	95.7
Current Assets	-553,796	Total Charges	13,168,231	Average Wages	25.16
Fixed Assets	3,521,760	Contract Allowance	5,121,407	38.9%	Skilled Nursing 74.7%
Other Assets	572	Operating Revenue	8,046,824	61.1%	Ancillary Service 15.5%
Total Assets	2,968,536	Operating Expense	8,935,465	111.0%	Current Ratio (0.3)
Current Liabilities	1,890,103	Operating Margin	-888,641	-11.0%	Days to Collect (22.7)
Long Term Liabilities	-291,708	Other Income	1,688,124	21.0%	Avg Payment Days 75.0
Total Equity	1,370,141	Other Expense	0	0.0%	Depreciation Rate 12.4%
Total Liab. and Equity	2,968,536	Net Profit or Loss	799,483	9.9%	Return on Equity 58.4%

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455872 ARLINGTON RESIDENCE AND REHABILITATION CENTER				Proprietary - Corporation	
ARLINGTON RESIDENCE AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
ARLINGTON, TX 76011				CR Beds 118 POS Beds 0	
TARRANT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	52.4%
				Length of Stay	186.6
				Average Wages	22.16
				0.0% Skilled Nursing	83.0%
				100.0% Ancillary Service	17.0%
				120.4% Current Ratio	1.0
				-20.4% Days to Collect	(33.7)
				0.0% Avg Payment Days	105.2
				0.0% Depreciation Rate	9,347.2%
				-20.4% Return on Equity	1,311.0%
Balance Sheet					
Income Statement					
Current Assets	2,239,472	Total Charges	6,323,194		
Fixed Assets	7,140	Contract Allowance	1,147	0.0%	
Other Assets	60,000	Operating Revenue	6,322,047	100.0%	
Total Assets	2,306,612	Operating Expense	7,612,841	120.4%	
Current Liabilities	2,201,985	Operating Margin	-1,290,794	-20.4%	
Long Term Liabilities	203,082	Other Income	0	0.0%	
Total Equity	-98,455	Other Expense	0	0.0%	
Total Liab. and Equity	2,306,612	Net Profit or Loss	(1,290,794)	-20.4%	
675916 ARLINGTON VILLAS REHABILITATION AND HEALTHCARE CEN					
ARLINGTON VILLAS REHABILITATION AND HEALTHCARE CEN		12/31/2021 365 Days Settled			
ARLINGTON, TX 76012				CR Beds 168 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	47.3%
				Length of Stay	268.3
				Average Wages	21.93
				0.0% Skilled Nursing	96.9%
				100.0% Ancillary Service	3.1%
				128.5% Current Ratio	0.5
				-28.5% Days to Collect	81.2
				0.0% Avg Payment Days	89.0
				0.0% Depreciation Rate	0.0%
				-28.5% Return on Equity	106.5%
Balance Sheet					
Income Statement					
Current Assets	2,041,208	Total Charges	7,454,390		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	222,886	Operating Revenue	7,454,390	100.0%	
Total Assets	2,264,094	Operating Expense	9,581,231	128.5%	
Current Liabilities	4,105,894	Operating Margin	-2,126,841	-28.5%	
Long Term Liabilities	156,000	Other Income	0	0.0%	
Total Equity	-1,997,800	Other Expense	0	0.0%	
Total Liab. and Equity	2,264,094	Net Profit or Loss	(2,126,841)	-28.5%	

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675423 ASHFORD GARDENS				Nonprofit - Church	
ASHFORD GARDENS		12/31/2021 365 Days Settled			
HOUSTON, TX 77076		CR Beds 202 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.4%	
Balance Sheet		Income Statement		Length of Stay	
				217.6	
Current Assets	5,430,623	Total Charges	8,455,545	Average Wages	
Fixed Assets	0	Contract Allowance	1,224,411	14.5%	
Other Assets	0	Operating Revenue	7,231,134	85.5%	
Total Assets	<u>5,430,623</u>	Operating Expense	8,909,954	123.2%	
Current Liabilities	471,048	Operating Margin	-1,678,820	-23.2%	
Long Term Liabilities	0	Other Income	2,342,368	32.4%	
Total Equity	<u>4,959,575</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>5,430,623</u>	Net Profit or Loss	<u>637,124</u>	8.8%	
455748 ASHFORD HALL				Proprietary - Corporation	
ASHFORD HALL		12/31/2021 365 Days Settled			
IRVING, TX 75061		CR Beds 330 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		19.6%	
Balance Sheet		Income Statement		Length of Stay	
				333.1	
Current Assets	1,564,324	Total Charges	6,412,910	Average Wages	
Fixed Assets	709,883	Contract Allowance	-354,366	-5.5%	
Other Assets	125,000	Operating Revenue	6,767,276	105.5%	
Total Assets	<u>2,399,207</u>	Operating Expense	7,061,800	104.4%	
Current Liabilities	-500,949	Operating Margin	-294,524	-4.4%	
Long Term Liabilities	2,047,933	Other Income	2,061,389	30.5%	
Total Equity	<u>852,223</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,399,207</u>	Net Profit or Loss	<u>1,766,865</u>	26.1%	

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676430 ASHTON MEDICAL LODGE				Proprietary - Corporation	
ASHTON MEDICAL LODGE		12/31/2021 365 Days Settled			
MIDLAND, TX 79703				CR Beds 144 POS Beds 0	
MIDLAND				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	84.0%
				Length of Stay	95.0
Balance Sheet		Income Statement		Average Wages	25.75
Current Assets	1,735,031	Total Charges	26,227,261	Skilled Nursing	84.2%
Fixed Assets	35,080	Contract Allowance	11,114,674	Ancillary Service	15.8%
Other Assets	30,182	Operating Revenue	15,112,587	Current Ratio	(1.9)
Total Assets	1,800,293	Operating Expense	12,912,059	Days to Collect	41.8
Current Liabilities	-911,308	Operating Margin	2,200,528	Avg Payment Days	17.6
Long Term Liabilities	0	Other Income	72,715	Depreciation Rate	910.8%
Total Equity	2,711,601	Other Expense	0	Return on Equity	83.8%
Total Liab. and Equity	1,800,293	Net Profit or Loss	2,273,243		

676057 ASHTON PARKE CARE CENTER INC				Proprietary - Corporation	
ASHTON PARKE CARE CENTER INC		12/31/2021 365 Days Settled			
TEXAS CITY, TX 77591				CR Beds 100 POS Beds 0	
GALVESTON				Key Performance Ind.	
NOVITAS				Occupancy Rate	48.2%
				Length of Stay	124.0
Balance Sheet		Income Statement		Average Wages	18.96
Current Assets	1,413,765	Total Charges	3,649,575	Skilled Nursing	85.1%
Fixed Assets	2,629,912	Contract Allowance	-291,135	Ancillary Service	14.9%
Other Assets	102,000	Operating Revenue	3,940,710	Current Ratio	1.3
Total Assets	4,145,677	Operating Expense	4,392,179	Days to Collect	77.1
Current Liabilities	1,107,448	Operating Margin	-451,469	Avg Payment Days	13.6
Long Term Liabilities	2,652,742	Other Income	1,014,821	Depreciation Rate	8.7%
Total Equity	385,487	Other Expense	0	Return on Equity	146.1%
Total Liab. and Equity	4,145,677	Net Profit or Loss	563,352		

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675264 ATHENS HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
ATHENS HEALTHCARE AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
ATHENS, TX 75751				CR Beds 60	POS Beds 0
HENDERSON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	54.9%
				Length of Stay	387.9
				Average Wages	19.16
				Skilled Nursing	74.8%
				Ancillary Service	25.2%
				Current Ratio	2.6
				Days to Collect	44.6
				Avg Payment Days	20.1
				Depreciation Rate	127.4%
				Return on Equity	293.0%
Balance Sheet		Income Statement			
Current Assets	394,384	Total Charges	2,481,339		
Fixed Assets	87,101	Contract Allowance	-628,301	-25.3%	
Other Assets	6,769	Operating Revenue	3,109,640	125.3%	
Total Assets	488,254	Operating Expense	2,738,721	88.1%	
Current Liabilities	153,538	Operating Margin	370,919	11.9%	
Long Term Liabilities	0	Other Income	609,868	19.6%	
Total Equity	334,716	Other Expense	0	0.0%	
Total Liab. and Equity	488,254	Net Profit or Loss	980,787	31.5%	
675459 AUSTIN HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
AUSTIN HEALTHCARE AND REHABILITATION CENTER		7/31/2021 365 Days Settled			
AUSTIN, TX 78723				CR Beds 120	POS Beds 0
TRAVIS				Key Performance Ind.	
NOVITAS				Occupancy Rate	33.2%
				Length of Stay	254.9
				Average Wages	22.35
				Skilled Nursing	83.2%
				Ancillary Service	16.8%
				Current Ratio	0.7
				Days to Collect	37.1
				Avg Payment Days	110.6
				Depreciation Rate	1,506.2%
				Return on Equity	-322.9%
Balance Sheet		Income Statement			
Current Assets	1,222,520	Total Charges	5,894,362		
Fixed Assets	62,087	Contract Allowance	-612,627	-10.4%	
Other Assets	345,645	Operating Revenue	6,506,989	110.4%	
Total Assets	1,630,252	Operating Expense	6,155,644	94.6%	
Current Liabilities	1,866,976	Operating Margin	351,345	5.4%	
Long Term Liabilities	220,510	Other Income	1,124,883	17.3%	
Total Equity	-457,234	Other Expense	0	0.0%	
Total Liab. and Equity	1,630,252	Net Profit or Loss	1,476,228	22.7%	

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455799 AUSTIN WELLNESS & REHABILITATION				Nonprofit - Church		
AUSTIN WELLNESS & REHABILITATION				8/31/2021 365 Days Settled		
AUSTIN, TX 78750				CR Beds 120 POS Beds 0		
TRAVIS				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.2%	
Balance Sheet				Length of Stay	104.9	
Income Statement				Average Wages	25.53	
Current Assets	27,470,365	Total Charges	9,619,267	12.1%	Skilled Nursing	79.2%
Fixed Assets	441,352	Contract Allowance	1,168,107	87.9%	Ancillary Service	20.8%
Other Assets	39,931	Operating Revenue	8,451,160	99.9%	Current Ratio	1.0
Total Assets	27,951,648	Operating Expense	8,442,315	0.1%	Days to Collect	54.7
Current Liabilities	27,952,824	Operating Margin	8,845	4.0%	Avg Payment Days	37.7
Long Term Liabilities	180,300	Other Income	334,119	0.0%	Depreciation Rate	208.9%
Total Equity	-181,476	Other Expense	0	4.1%	Return on Equity	-189.0%
Total Liab. and Equity	27,951,648	Net Profit or Loss	342,964			
675830 AUTUMN LEAVES				Proprietary - Other		
AUTUMN LEAVES				12/31/2021 365 Days Settled		
DALLAS, TX 75218				CR Beds 124 POS Beds 0		
DALLAS				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	56.7%	
Balance Sheet				Length of Stay	96.0	
Income Statement				Average Wages	22.34	
Current Assets	1,677,969	Total Charges	8,172,284	23.6%	Skilled Nursing	57.1%
Fixed Assets	12,744,070	Contract Allowance	1,926,754	76.4%	Ancillary Service	17.5%
Other Assets	-4,138,060	Operating Revenue	6,245,530	125.0%	Current Ratio	1.4
Total Assets	10,283,979	Operating Expense	7,805,671	-25.0%	Days to Collect	54.9
Current Liabilities	1,221,629	Operating Margin	-1,560,141	1.6%	Avg Payment Days	24.6
Long Term Liabilities	12,033,679	Other Income	99,174	0.0%	Depreciation Rate	6.9%
Total Equity	-2,971,329	Other Expense	0	-23.4%	Return on Equity	49.2%
Total Liab. and Equity	10,283,979	Net Profit or Loss	(1,460,967)			

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676025 AUTUMN LEAVES NURSING AND REHAB INC				Proprietary - Corporation	
AUTUMN LEAVES NURSING AND REHAB INC 12/31/2021 365 Days Settled					
HENDERSON, TX 75652				CR Beds 125 POS Beds 0	
RUSK				Key Performance Ind.	
NOVITAS				Occupancy Rate	64.5%
Balance Sheet		Income Statement		Length of Stay	253.8
Current Assets	1,417,356	Total Charges	7,518,659	Average Wages	19.02
Fixed Assets	158,686	Contract Allowance	1,565,758	20.8% Skilled Nursing	92.3%
Other Assets	0	Operating Revenue	5,952,901	79.2% Ancillary Service	0.0%
Total Assets	1,576,042	Operating Expense	8,193,331	137.6% Current Ratio	6.1
Current Liabilities	233,360	Operating Margin	-2,240,430	-37.6% Days to Collect	24.0
Long Term Liabilities	1,800,000	Other Income	789,777	13.3% Avg Payment Days	9.6
Total Equity	-457,318	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,576,042	Net Profit or Loss	(1,450,653)	-24.4% Return on Equity	317.2%
676301 AUTUMN WINDS LIVING & REHABILITATION				Nonprofit - Church	
AUTUMN WINDS LIVING & REHABILITATION 9/30/2021 365 Days Settled					
SCHERTZ, TX 78154				CR Beds 96 POS Beds 0	
GUADALUPE				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	65.8%
Balance Sheet		Income Statement		Length of Stay	324.6
Current Assets	2,847,166	Total Charges	6,649,246	Average Wages	19.13
Fixed Assets	171,022	Contract Allowance	723,409	10.9% Skilled Nursing	63.9%
Other Assets	20,655	Operating Revenue	5,925,837	89.1% Ancillary Service	36.1%
Total Assets	3,038,843	Operating Expense	4,917,548	83.0% Current Ratio	3.5
Current Liabilities	807,091	Operating Margin	1,008,289	17.0% Days to Collect	(6.6)
Long Term Liabilities	19,788	Other Income	713,264	12.0% Avg Payment Days	15.6
Total Equity	2,211,964	Other Expense	0	0.0% Depreciation Rate	145.0%
Total Liab. and Equity	3,038,843	Net Profit or Loss	1,721,553	29.1% Return on Equity	77.8%

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675220 AVALON PLACE KIRBYVILLE		Nonprofit - Church	
AVALON PLACE KIRBYVILLE		9/30/2021 365 Days Settled	
KIRBYVILLE, TX 75956		CR Beds 114 POS Beds 0	
JASPER		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	50.7%
Balance Sheet		Income Statement	
Current Assets	602,060	Total Charges	3,942,138
Fixed Assets	7,492	Contract Allowance	0
Other Assets	21,170	Operating Revenue	3,942,138
Total Assets	630,722	Operating Expense	3,949,441
Current Liabilities	602,314	Operating Margin	-7,303
Long Term Liabilities	28,408	Other Income	7,303
Total Equity	0	Other Expense	0
Total Liab. and Equity	630,722	Net Profit or Loss	0
		100.0%	100.0%
		-0.2%	-0.2%
		0.2%	0.0%
		0.0%	0.0%
		0.0%	0.0%
		0.0%	0.0%
		0.0%	0.0%
		0.0%	0.0%
		0.0%	0.0%

455699 AVALON PLACE WHARTON		Nonprofit - Church	
AVALON PLACE WHARTON		12/31/2021 365 Days Settled	
WHARTON, TX 77488		CR Beds 120 POS Beds 0	
WHARTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	55.1%
Balance Sheet		Income Statement	
Current Assets	745,213	Total Charges	5,740,888
Fixed Assets	0	Contract Allowance	79,761
Other Assets	63,235	Operating Revenue	5,661,127
Total Assets	808,448	Operating Expense	4,605,049
Current Liabilities	319,659	Operating Margin	1,056,078
Long Term Liabilities	0	Other Income	917,380
Total Equity	488,789	Other Expense	0
Total Liab. and Equity	808,448	Net Profit or Loss	1,973,456
		1.4%	98.6%
		81.3%	18.7%
		16.2%	16.2%
		0.0%	0.0%
		34.9%	34.9%
		34.9%	34.9%
		34.9%	34.9%
		34.9%	34.9%
		34.9%	34.9%
		34.9%	34.9%
		34.9%	34.9%
		34.9%	34.9%
		34.9%	34.9%

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675908 AVANTE REHABILITATION CENTER				Proprietary - Other	
AVANTE REHABILITATION CENTER		12/31/2021 365 Days Settled			
IRVING, TX 75061		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS		Occupancy Rate		54.0%	
Balance Sheet		Income Statement		Length of Stay 83.9	
Current Assets	1,872,984	Total Charges	9,356,081	Average Wages	20.90
Fixed Assets	121,955	Contract Allowance	-27,533	-0.3%	Skilled Nursing 50.5%
Other Assets	9,415	Operating Revenue	9,383,614	100.3%	Ancillary Service 43.0%
Total Assets	2,004,354	Operating Expense	8,730,287	93.0%	Current Ratio 2.2
Current Liabilities	853,618	Operating Margin	653,327	7.0%	Days to Collect 59.4
Long Term Liabilities	431,739	Other Income	0	0.0%	Avg Payment Days 32.8
Total Equity	718,997	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	2,004,354	Net Profit or Loss	653,327	7.0%	Return on Equity 90.9%
675253 AZALEA TRAIL NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
AZALEA TRAIL NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
GRAND SALINE, TX 75140		CR Beds 76 POS Beds 0			
VAN ZANDT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.6%	
Balance Sheet		Income Statement		Length of Stay 275.2	
Current Assets	1,557,815	Total Charges	2,848,489	Average Wages	20.21
Fixed Assets	146,589	Contract Allowance	-974,910	-34.2%	Skilled Nursing 73.2%
Other Assets	0	Operating Revenue	3,823,399	134.2%	Ancillary Service 26.8%
Total Assets	1,704,404	Operating Expense	3,929,466	102.8%	Current Ratio 4.9
Current Liabilities	319,675	Operating Margin	-106,067	-2.8%	Days to Collect 53.3
Long Term Liabilities	446,400	Other Income	687,732	18.0%	Avg Payment Days 17.6
Total Equity	938,329	Other Expense	0	0.0%	Depreciation Rate 40.5%
Total Liab. and Equity	1,704,404	Net Profit or Loss	581,665	15.2%	Return on Equity 62.0%

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676003 AZLE MANOR HEALTH CARE AND REHABILITATION				Proprietary - Partnership	
AZLE MANOR HEALTH CARE AND REHABILITATION		8/31/2021 365 Days Settled			
AZLE, TX 76020				CR Beds 142 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS				Occupancy Rate 80.9%	
Balance Sheet		Income Statement		Length of Stay 455.9	
Current Assets	472,580	Total Charges	10,097,725	Average Wages 12.12	
Fixed Assets	3,858,503	Contract Allowance	1,718,058	17.0% Skilled Nursing 37.2%	
Other Assets	0	Operating Revenue	8,379,667	83.0% Ancillary Service 0.0%	
Total Assets	4,331,083	Operating Expense	8,274,446	98.7% Current Ratio 0.9	
Current Liabilities	536,368	Operating Margin	105,221	1.3% Days to Collect 32.6	
Long Term Liabilities	2,014,222	Other Income	0	0.0% Avg Payment Days 14.0	
Total Equity	1,780,493	Other Expense	0	0.0% Depreciation Rate 20.0%	
Total Liab. and Equity	4,331,083	Net Profit or Loss	105,221	1.3% Return on Equity 5.9%	
675057 BALCH SPRINGS NURSING HOME				Proprietary - Corporation	
BALCH SPRINGS NURSING HOME		12/31/2021 365 Days Settled			
BALCH SPRINGS, TX 75180				CR Beds 120 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 46.4%	
Balance Sheet		Income Statement		Length of Stay 175.1	
Current Assets	1,172,150	Total Charges	5,657,841	Average Wages 24.41	
Fixed Assets	189,370	Contract Allowance	1,444,463	25.5% Skilled Nursing 59.1%	
Other Assets	4,000	Operating Revenue	4,213,378	74.5% Ancillary Service 40.9%	
Total Assets	1,365,520	Operating Expense	5,372,153	127.5% Current Ratio 0.8	
Current Liabilities	1,509,083	Operating Margin	-1,158,775	-27.5% Days to Collect 45.3	
Long Term Liabilities	0	Other Income	1,138,118	27.0% Avg Payment Days 53.6	
Total Equity	-143,563	Other Expense	0	0.0% Depreciation Rate 135.5%	
Total Liab. and Equity	1,365,520	Net Profit or Loss	(20,657)	-0.5% Return on Equity 14.4%	

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675614 BALLINGER HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
BALLINGER HEALTHCARE AND REHABILITATION CENTER		8/31/2021 365 Days Settled			
BALLINGER, TX 76821				CR Beds 120 POS Beds 0	
RUNNELS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	31.0%
				Length of Stay	147.7
				Average Wages	22.25
				22.7%	Skilled Nursing 73.0%
				77.3%	Ancillary Service 27.0%
				129.6%	Current Ratio 4.5
				-29.6%	Days to Collect 35.7
				14.5%	Avg Payment Days 13.4
				0.0%	Depreciation Rate 74.6%
				-15.1%	Return on Equity 7.7%
<hr/>					
676233 BANDERA NURSING & REHABILITATION				Nonprofit - Church	
BANDERA NURSING & REHABILITATION		9/30/2021 365 Days Settled			
BANDERA, TX 78003				CR Beds 118 POS Beds 0	
BANDERA				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	54.1%
				Length of Stay	68.6
				Average Wages	20.83
				14.7%	Skilled Nursing 71.7%
				85.3%	Ancillary Service 28.3%
				93.0%	Current Ratio 1.0
				7.0%	Days to Collect 25.5
				5.8%	Avg Payment Days 26.5
				0.0%	Depreciation Rate 0.0%
				12.8%	Return on Equity 5,319.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675377 BANGS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
BANGS NURSING AND REHABILITATION CENTER				3/31/2021 365 Days Settled	
BANGS, TX 76823				CR Beds 48 POS Beds 0	
BROWN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 69.3%	
Balance Sheet		Income Statement		Length of Stay 202.4	
Current Assets	160,515	Total Charges	4,077,700	Average Wages 22.68	
Fixed Assets	2,449,279	Contract Allowance	1,335,672	32.8%	Skilled Nursing 87.0%
Other Assets	6,286	Operating Revenue	2,742,028	67.2%	Ancillary Service 13.0%
Total Assets	<u>2,616,080</u>	Operating Expense	3,057,268	111.5%	Current Ratio 0.2
Current Liabilities	780,040	Operating Margin	-315,240	-11.5%	Days to Collect 22.4
Long Term Liabilities	1,275,889	Other Income	590,767	21.5%	Avg Payment Days 84.8
Total Equity	560,150	Other Expense	0	0.0%	Depreciation Rate 13.7%
Total Liab. and Equity	<u>2,616,079</u>	Net Profit or Loss	<u>275,527</u>	10.0%	Return on Equity 49.2%

675596 BARTON VALLEY REHABILITATION AND HEALTHCARE CENTE				Proprietary - Corporation	
BARTON VALLEY REHABILITATION AND HEALTHCARE CENTE				12/31/2021 396 Days Settled	
AUSTIN, TX 78735				CR Beds 126 POS Beds 0	
TRAVIS				Key Performance Ind.	
NOVITAS				Occupancy Rate 65.1%	
Balance Sheet		Income Statement		Length of Stay 208.2	
Current Assets	529,581	Total Charges	7,574,535	Average Wages 22.93	
Fixed Assets	208,686	Contract Allowance	18,353	0.2%	Skilled Nursing 80.1%
Other Assets	22,150	Operating Revenue	7,556,182	99.8%	Ancillary Service 19.9%
Total Assets	<u>760,417</u>	Operating Expense	8,307,412	109.9%	Current Ratio 0.5
Current Liabilities	1,158,844	Operating Margin	-751,230	-9.9%	Days to Collect 32.2
Long Term Liabilities	0	Other Income	356,715	4.7%	Avg Payment Days 27.2
Total Equity	-398,427	Other Expense	0	0.0%	Depreciation Rate 240.1%
Total Liab. and Equity	<u>760,417</u>	Net Profit or Loss	<u>(394,515)</u>	-5.2%	Return on Equity 99.0%

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676222 BASTROP LOST PINES NURSING AND REHABILITATION CENT				Government - City-County	
BASTROP LOST PINES NURSING AND REHABILITATION CENT		6/30/2021 365 Days Settled			
BASTROP, TX 78602				CR Beds 120 POS Beds 0	
BASTROP				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	74.8%
				Length of Stay	111.4
				Average Wages	22.84
				Skilled Nursing	77.1%
				Ancillary Service	22.9%
				Current Ratio	0.3
				Days to Collect	43.4
				Avg Payment Days	11.7
				Depreciation Rate	98.6%
				Return on Equity	15.3%
<hr/>					
675356 BASTROP NURSING CENTER				Proprietary - Corporation	
BASTROP NURSING CENTER		12/31/2021 365 Days Settled			
BASTROP, TX 78602				CR Beds 96 POS Beds 0	
BASTROP				Key Performance Ind.	
NOVITAS				Occupancy Rate	59.9%
				Length of Stay	172.2
				Average Wages	22.00
				Skilled Nursing	78.1%
				Ancillary Service	12.6%
				Current Ratio	0.8
				Days to Collect	34.2
				Avg Payment Days	35.4
				Depreciation Rate	129.8%
				Return on Equity	1,135.5%

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455582 BAY VILLA HEALTHCARE CENTER				Proprietary - Corporation	
BAY VILLA HEALTHCARE CENTER		12/31/2021 365 Days Settled			
BAY CITY, TX 77414		CR Beds 105 POS Beds 0			
MATAGORDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		40.6%	
Balance Sheet		Income Statement		Length of Stay	
				84.1	
Current Assets	546,668	Total Charges	5,415,710	Average Wages	
Fixed Assets	180,282	Contract Allowance	2,227,067	22.01	
Other Assets	0	Operating Revenue	3,188,643	41.1%	
Total Assets	<u>726,950</u>	Operating Expense	3,854,866	58.9%	
Current Liabilities	432,805	Operating Margin	-666,223	120.9%	
Long Term Liabilities	230,861	Other Income	971,098	-20.9%	
Total Equity	<u>63,282</u>	Other Expense	0	30.5%	
Total Liab. and Equity	<u>726,948</u>	Net Profit or Loss	<u>304,875</u>	0.0%	
				9.6%	
				Return on Equity	
				481.8%	
676096 BAYBROOKE VILLAGE CARE AND REHAB CENTER				Nonprofit - Church	
BAYBROOKE VILLAGE CARE AND REHAB CENTER		9/30/2021 365 Days Settled			
MCKINNEY, TX 75070		CR Beds 128 POS Beds 0			
COLLIN		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		71.7%	
Balance Sheet		Income Statement		Length of Stay	
				56.6	
Current Assets	992,683	Total Charges	13,424,506	Average Wages	
Fixed Assets	0	Contract Allowance	3,194,871	23.05	
Other Assets	0	Operating Revenue	10,229,635	23.8%	
Total Assets	<u>992,683</u>	Operating Expense	11,254,958	76.2%	
Current Liabilities	1,804,642	Operating Margin	-1,025,323	110.0%	
Long Term Liabilities	82,108	Other Income	1,474,676	-10.0%	
Total Equity	<u>-894,067</u>	Other Expense	0	14.4%	
Total Liab. and Equity	<u>992,683</u>	Net Profit or Loss	<u>449,353</u>	0.0%	
				4.4%	
				Return on Equity	
				-50.3%	

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676282 BAYOU MANOR				Nonprofit - Other		
BAYOU MANOR		12/31/2021 365 Days Settled				
HOUSTON, TX 77025				CR Beds 70	POS Beds 0	
HARRIS		Key Performance Ind.				
NOVITAS				Occupancy Rate	72.4%	
Balance Sheet		Income Statement		Length of Stay	68.3	
Current Assets	11,386,261	Total Charges	4,365,266	Average Wages	24.37	
Fixed Assets	89,863,376	Contract Allowance	741,784	17.0%	Skilled Nursing	84.9%
Other Assets	25,937,713	Operating Revenue	3,623,482	83.0%	Ancillary Service	15.1%
Total Assets	<u>127,187,350</u>	Operating Expense	22,354,693	616.9%	Current Ratio	1.0
Current Liabilities	11,675,964	Operating Margin	-18,731,211	-516.9%	Days to Collect	260.1
Long Term Liabilities	164,671,132	Other Income	17,467,737	482.1%	Avg Payment Days	75.5
Total Equity	-49,159,746	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	<u>127,187,350</u>	Net Profit or Loss	<u>(1,263,474)</u>	-34.9%	Return on Equity	2.6%
676223 BAYOU PINES CARE CENTER				Proprietary - Corporation		
BAYOU PINES CARE CENTER		12/31/2021 365 Days Settled				
LA MARQUE, TX 77568				CR Beds 120	POS Beds 0	
GALVESTON		Key Performance Ind.				
NOVITAS				Occupancy Rate	65.1%	
Balance Sheet		Income Statement		Length of Stay	160.2	
Current Assets	3,082,224	Total Charges	5,911,999	Average Wages	20.11	
Fixed Assets	4,442,870	Contract Allowance	-272,870	-4.6%	Skilled Nursing	83.6%
Other Assets	8,758	Operating Revenue	6,184,869	104.6%	Ancillary Service	16.4%
Total Assets	<u>7,533,852</u>	Operating Expense	6,415,783	103.7%	Current Ratio	0.8
Current Liabilities	3,633,688	Operating Margin	-230,914	-3.7%	Days to Collect	27.4
Long Term Liabilities	0	Other Income	1,359,542	22.0%	Avg Payment Days	2.6
Total Equity	3,900,164	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	<u>7,533,852</u>	Net Profit or Loss	<u>1,128,628</u>	18.2%	Return on Equity	28.9%

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675323 BAYWIND VILLAGE SKILLED NURSING & REHAB				Proprietary - Corporation	
BAYWIND VILLAGE SKILLED NURSING & REHAB		12/31/2021 245 Days Settled			
LEAGUE CITY, TX 77573		4/30/2021 120 Days Settled		CR Beds 113 POS Beds 0	
GALVESTON		Key Performance Ind.			
NOVITAS				Occupancy Rate	68.0%
Balance Sheet		Income Statement		Length of Stay	32.2
Current Assets	3,247,317	Total Charges	4,237,107	Average Wages	23.09
Fixed Assets	15,685	Contract Allowance	597,712	14.1% Skilled Nursing	88.9%
Other Assets	30,368	Operating Revenue	3,639,395	85.9% Ancillary Service	11.1%
Total Assets	3,293,370	Operating Expense	3,715,049	102.1% Current Ratio	2.0
Current Liabilities	1,646,604	Operating Margin	-75,654	-2.1% Days to Collect	102.8
Long Term Liabilities	755,704	Other Income	336,325	9.2% Avg Payment Days	87.5
Total Equity	891,062	Other Expense	0	0.0% Depreciation Rate	719.2%
Total Liab. and Equity	3,293,370	Net Profit or Loss	260,671	7.2% Return on Equity	29.3%

675323 BAYWIND VILLAGE SKILLED NURSING & REHAB				Nonprofit - Church	
BAYWIND VILLAGE SKILLED NURSING & REHAB		12/31/2021 245 Days Settled			
LEAGUE CITY, TX 77573		4/30/2021 120 Days Settled		CR Beds 113 POS Beds 0	
GALVESTON		Key Performance Ind.			
NOVITAS				Occupancy Rate	68.7%
Balance Sheet		Income Statement		Length of Stay	39.5
Current Assets	3,263,792	Total Charges	7,879,672	Average Wages	23.09
Fixed Assets	0	Contract Allowance	752,385	9.5% Skilled Nursing	92.4%
Other Assets	28,570	Operating Revenue	7,127,287	90.5% Ancillary Service	7.6%
Total Assets	3,292,362	Operating Expense	7,484,503	105.0% Current Ratio	3.2
Current Liabilities	1,018,930	Operating Margin	-357,216	-5.0% Days to Collect	85.4
Long Term Liabilities	387,691	Other Income	1,820,414	25.5% Avg Payment Days	47.7
Total Equity	1,885,741	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,292,362	Net Profit or Loss	1,463,198	20.5% Return on Equity	77.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676309 BAYWOOD CROSSING REHABILITATION & HEALTHCARE CENTE		Proprietary - Corporation	
BAYWOOD CROSSING REHABILITATION & HEALTHCARE CENTE		12/31/2021 245 Days Settled	
PASADENA, TX 77505		4/30/2021 120 Days Settled	
HARRIS		CR Beds 124 POS Beds 0	
TRAILBLAZER (TEXAS)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	2,709,596	Total Charges	2,250,431
Fixed Assets	61,795	Contract Allowance	0
Other Assets	0	Operating Revenue	2,250,431
Total Assets	2,771,391	Operating Expense	2,486,633
Current Liabilities	314,207	Operating Margin	-236,202
Long Term Liabilities	0	Other Income	0
Total Equity	2,457,184	Other Expense	0
Total Liab. and Equity	2,771,391	Net Profit or Loss	(236,202)
			100.0%
			110.5%
			-10.5%
			0.0%
			0.0%
			-10.5%
			0.0%
			0.0%
			-10.5%
			0.0%
			0.0%
			-10.5%
			0.0%
			0.0%
			-10.5%
			0.0%
			0.0%
			-10.5%

676309 BAYWOOD CROSSING REHABILITATION & HEALTHCARE CENTE		Proprietary - Corporation	
BAYWOOD CROSSING REHABILITATION & HEALTHCARE CENTE		12/31/2021 245 Days Settled	
PASADENA, TX 77505		4/30/2021 120 Days Settled	
HARRIS		CR Beds 124 POS Beds 0	
TRAILBLAZER (TEXAS)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	3,371,116	Total Charges	4,642,552
Fixed Assets	148,901	Contract Allowance	0
Other Assets	0	Operating Revenue	4,642,552
Total Assets	3,520,017	Operating Expense	5,475,276
Current Liabilities	669,979	Operating Margin	-832,724
Long Term Liabilities	0	Other Income	0
Total Equity	2,850,038	Other Expense	0
Total Liab. and Equity	3,520,017	Net Profit or Loss	(952,693)
			100.0%
			117.9%
			-17.9%
			0.0%
			0.0%
			-20.5%
			0.0%
			0.0%
			-20.5%
			0.0%
			0.0%
			-33.4%

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675579 BEACON HARBOR HEALTHCARE AND REHABILITATION				Proprietary - Corporation	
BEACON HARBOR HEALTHCARE AND REHABILITATION		12/31/2021 365 Days Settled			
ROCKWALL, TX 75087				CR Beds 190 POS Beds 0	
ROCKWALL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	60.6%
Balance Sheet		Income Statement		Length of Stay	118.4
Current Assets	7,276,626	Total Charges	19,556,396	Average Wages	23.72
Fixed Assets	485,595	Contract Allowance	3,883,089	19.9%	Skilled Nursing 45.2%
Other Assets	7,696,887	Operating Revenue	15,673,307	80.1%	Ancillary Service 54.8%
Total Assets	15,459,108	Operating Expense	12,109,036	77.3%	Current Ratio 4.4
Current Liabilities	1,663,612	Operating Margin	3,564,271	22.7%	Days to Collect 40.9
Long Term Liabilities	7,725,804	Other Income	329	0.0%	Avg Payment Days 23.6
Total Equity	6,069,692	Other Expense	0	0.0%	Depreciation Rate 155.2%
Total Liab. and Equity	15,459,108	Net Profit or Loss	3,564,600	22.7%	Return on Equity 58.7%
675503 BEACON HILL				Nonprofit - Church	
BEACON HILL		9/30/2021 365 Days Settled			
DENISON, TX 75020				CR Beds 150 POS Beds 0	
GRAYSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	56.3%
Balance Sheet		Income Statement		Length of Stay	67.3
Current Assets	2,768,251	Total Charges	12,296,092	Average Wages	23.78
Fixed Assets	0	Contract Allowance	3,234,948	26.3%	Skilled Nursing 72.2%
Other Assets	0	Operating Revenue	9,061,144	73.7%	Ancillary Service 27.8%
Total Assets	2,768,251	Operating Expense	9,680,489	106.8%	Current Ratio 10.3
Current Liabilities	269,059	Operating Margin	-619,345	-6.8%	Days to Collect 118.9
Long Term Liabilities	0	Other Income	1,061,554	11.7%	Avg Payment Days 4.2
Total Equity	2,499,192	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,768,251	Net Profit or Loss	442,209	4.9%	Return on Equity 17.7%

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455561 BEAUMONT HEALTH CARE CENTER				Nonprofit - Other	
BEAUMONT HEALTH CARE CENTER		12/31/2021 365 Days Settled			
BEAUMONT, TX 77707		CR Beds 82 POS Beds 0			
JEFFERSON		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		61.9%	
Balance Sheet		Income Statement		Length of Stay 102.9	
Current Assets	2,310,014	Total Charges	5,939,842	Average Wages	19.35
Fixed Assets	0	Contract Allowance	1,859,994	31.3%	Skilled Nursing 72.1%
Other Assets	874,213	Operating Revenue	4,079,848	68.7%	Ancillary Service 27.9%
Total Assets	3,184,227	Operating Expense	4,302,856	105.5%	Current Ratio 3.9
Current Liabilities	585,457	Operating Margin	-223,008	-5.5%	Days to Collect 41.5
Long Term Liabilities	0	Other Income	335,088	8.2%	Avg Payment Days 17.1
Total Equity	2,598,770	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,184,227	Net Profit or Loss	112,080	2.7%	Return on Equity 4.3%
675620 BEAUMONT NURSING AND REHABILITATION				Proprietary - Corporation	
BEAUMONT NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
BEAUMONT, TX 77707		CR Beds 120 POS Beds 0			
JEFFERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		38.6%	
Balance Sheet		Income Statement		Length of Stay 172.5	
Current Assets	1,677,091	Total Charges	4,218,364	Average Wages	19.31
Fixed Assets	320,556	Contract Allowance	618,364	14.7%	Skilled Nursing 69.4%
Other Assets	48,473	Operating Revenue	3,600,000	85.3%	Ancillary Service 30.6%
Total Assets	2,046,120	Operating Expense	4,198,412	116.6%	Current Ratio 0.9
Current Liabilities	1,939,641	Operating Margin	-598,412	-16.6%	Days to Collect 49.8
Long Term Liabilities	-3,065	Other Income	888,184	24.7%	Avg Payment Days 231.7
Total Equity	289,772	Other Expense	0	0.0%	Depreciation Rate 57.9%
Total Liab. and Equity	2,226,348	Net Profit or Loss	289,772	8.0%	Return on Equity 100.0%

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455798 BEDFORD WELLNESS & REHABILITATION				Nonprofit - Church	
BEDFORD WELLNESS & REHABILITATION 8/31/2021 365 Days Settled					
BEDFORD, TX 76021				CR Beds 166 POS Beds 0	
TARRANT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	45.4%
Balance Sheet				Income Statement	
Current Assets	14,924,596	Total Charges	9,249,465	Length of Stay	74.6
Fixed Assets	4,579,799	Contract Allowance	1,079,241	Average Wages	21.79
Other Assets	-280,234	Operating Revenue	8,170,224	11.7% Skilled Nursing	74.7%
Total Assets	19,224,161	Operating Expense	7,817,525	88.3% Ancillary Service	25.3%
Current Liabilities	18,591,416	Operating Margin	352,699	95.7% Current Ratio	0.8
Long Term Liabilities	115,336	Other Income	232,941	4.3% Days to Collect	69.1
Total Equity	517,409	Other Expense	0	2.9% Avg Payment Days	45.2
Total Liab. and Equity	19,224,161	Net Profit or Loss	585,640	0.0% Depreciation Rate	22.6%
				7.2% Return on Equity	113.2%
<hr/>					
676345 BEL AIR AT TERAVIDA				Nonprofit - Church	
BEL AIR AT TERAVIDA 9/30/2021 365 Days Settled					
ROUND ROCK, TX 78665				CR Beds 112 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	56.2%
Balance Sheet				Income Statement	
Current Assets	2,184,632	Total Charges	11,399,918	Length of Stay	54.5
Fixed Assets	0	Contract Allowance	3,613,647	Average Wages	24.52
Other Assets	0	Operating Revenue	7,786,271	31.7% Skilled Nursing	67.5%
Total Assets	2,184,632	Operating Expense	8,307,065	68.3% Ancillary Service	32.5%
Current Liabilities	638,935	Operating Margin	-520,794	106.7% Current Ratio	3.4
Long Term Liabilities	0	Other Income	907,071	-6.7% Days to Collect	85.9
Total Equity	1,545,697	Other Expense	0	11.6% Avg Payment Days	6.9
Total Liab. and Equity	2,184,632	Net Profit or Loss	386,277	0.0% Depreciation Rate	0.0%
				5.0% Return on Equity	25.0%

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676367 BELTERRA HEALTH & REHAB				Proprietary - Other		
BELTERRA HEALTH & REHAB		8/31/2021 243 Days Settled				
MCKINNEY, TX 75071		12/31/2021 122 Days Settled		CR Beds 103 POS Beds 0		
COLLIN				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	84.4%	
Balance Sheet		Income Statement		Length of Stay	81.0	
Current Assets	3,359,225	Total Charges	3,693,230	Average Wages	20.16	
Fixed Assets	144,819	Contract Allowance	-148,906	-4.0%	Skilled Nursing	64.7%
Other Assets	8,413	Operating Revenue	3,842,136	104.0%	Ancillary Service	35.3%
Total Assets	3,512,457	Operating Expense	3,931,736	102.3%	Current Ratio	0.9
Current Liabilities	3,602,055	Operating Margin	-89,600	-2.3%	Days to Collect	317.9
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	53.5
Total Equity	-89,598	Other Expense	0	0.0%	Depreciation Rate	201.6%
Total Liab. and Equity	3,512,457	Net Profit or Loss	(89,598)	-2.3%	Return on Equity	100.0%

676367 BELTERRA HEALTH & REHAB				Proprietary - Corporation		
BELTERRA HEALTH & REHAB		8/31/2021 243 Days Settled				
MCKINNEY, TX 75071		12/31/2021 122 Days Settled		CR Beds 103 POS Beds 0		
COLLIN				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	79.8%	
Balance Sheet		Income Statement		Length of Stay	116.1	
Current Assets	1,611,631	Total Charges	5,248,319	Average Wages	20.16	
Fixed Assets	416,346	Contract Allowance	335,470	6.4%	Skilled Nursing	70.8%
Other Assets	100,000	Operating Revenue	4,912,849	93.6%	Ancillary Service	29.2%
Total Assets	2,127,977	Operating Expense	5,499,225	111.9%	Current Ratio	0.6
Current Liabilities	2,488,380	Operating Margin	-586,376	-11.9%	Days to Collect	101.8
Long Term Liabilities	792,500	Other Income	83,512	1.7%	Avg Payment Days	154.4
Total Equity	-1,152,903	Other Expense	0	0.0%	Depreciation Rate	125.9%
Total Liab. and Equity	2,127,977	Net Profit or Loss	(502,864)	-10.2%	Return on Equity	43.6%

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675906 BENBROOK NURSING & REHABILITATION CENTER				Nonprofit - Church		
BENBROOK NURSING & REHABILITATION CENTER		8/31/2021 365 Days Settled				
BENBROOK, TX 76126				CR Beds 115 POS Beds 0		
TARRANT				Key Performance Ind.		
NOVITAS				Occupancy Rate	37.5%	
Balance Sheet		Income Statement		Length of Stay	47.7	
Current Assets	560,279	Total Charges	4,397,563	Average Wages	20.16	
Fixed Assets	119,246	Contract Allowance	69,223	1.6%	Skilled Nursing	85.9%
Other Assets	0	Operating Revenue	4,328,340	98.4%	Ancillary Service	14.1%
Total Assets	679,525	Operating Expense	4,903,055	113.3%	Current Ratio	3.3
Current Liabilities	169,816	Operating Margin	-574,715	-13.3%	Days to Collect	35.1
Long Term Liabilities	0	Other Income	1,178,860	27.2%	Avg Payment Days	10.5
Total Equity	509,709	Other Expense	0	0.0%	Depreciation Rate	295.1%
Total Liab. and Equity	679,525	Net Profit or Loss	589,573	13.6%	Return on Equity	115.7%
676163 BENDER TERRACE OF LUBBOCK				Proprietary - Other		
BENDER TERRACE OF LUBBOCK		12/31/2021 365 Days Settled				
LUBBOCK, TX 79410				CR Beds 120 POS Beds 0		
LUBBOCK				Key Performance Ind.		
NOVITAS				Occupancy Rate	54.4%	
Balance Sheet		Income Statement		Length of Stay	186.1	
Current Assets	1,427,579	Total Charges	4,919,055	Average Wages	19.24	
Fixed Assets	16,426	Contract Allowance	165,637	3.4%	Skilled Nursing	76.0%
Other Assets	865,055	Operating Revenue	4,753,418	96.6%	Ancillary Service	24.0%
Total Assets	2,309,060	Operating Expense	5,524,768	116.2%	Current Ratio	1.5
Current Liabilities	971,876	Operating Margin	-771,350	-16.2%	Days to Collect	74.6
Long Term Liabilities	180,000	Other Income	639,517	13.5%	Avg Payment Days	54.0
Total Equity	1,157,184	Other Expense	0	0.0%	Depreciation Rate	590.8%
Total Liab. and Equity	2,309,060	Net Profit or Loss	(131,833)	-2.8%	Return on Equity	-11.4%

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676117 BERTRAM NURSING AND REHABILITATION				Nonprofit - Church	
BERTRAM NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
BERTRAM, TX 78605				CR Beds 74 POS Beds 0	
BURNET				Key Performance Ind.	
NOVITAS				Occupancy Rate	60.4%
Balance Sheet		Income Statement		Length of Stay	185.5
Current Assets	1,042,050	Total Charges	3,219,933	Average Wages	18.96
Fixed Assets	281,919	Contract Allowance	300,588	9.3% Skilled Nursing	84.3%
Other Assets	117,254	Operating Revenue	2,919,345	90.7% Ancillary Service	15.7%
Total Assets	<u>1,441,223</u>	Operating Expense	3,215,460	110.1% Current Ratio	0.7
Current Liabilities	1,513,585	Operating Margin	-296,115	-10.1% Days to Collect	165.2
Long Term Liabilities	56,961	Other Income	227,434	7.8% Avg Payment Days	104.2
Total Equity	-68,681	Other Expense	0	0.0% Depreciation Rate	76.4%
Total Liab. and Equity	<u>1,501,865</u>	Net Profit or Loss	<u>(68,681)</u>	-2.4% Return on Equity	100.0%
676481 BETHANY SENIOR LIVING				Government - City-County	
BETHANY SENIOR LIVING		12/31/2021 365 Days Settled			
PORT LAVACA, TX 77979				CR Beds 130 POS Beds 0	
CALHOUN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	85.7%
Balance Sheet		Income Statement		Length of Stay	391.0
Current Assets	1,521,781	Total Charges	9,991,720	Average Wages	24.01
Fixed Assets	22,293	Contract Allowance	0	0.0% Skilled Nursing	83.7%
Other Assets	0	Operating Revenue	9,991,720	100.0% Ancillary Service	16.3%
Total Assets	<u>1,544,074</u>	Operating Expense	9,536,736	95.4% Current Ratio	2.8
Current Liabilities	547,613	Operating Margin	454,984	4.6% Days to Collect	0.0
Long Term Liabilities	8,762	Other Income	284,868	2.9% Avg Payment Days	18.3
Total Equity	1,013,699	Other Expense	0	0.0% Depreciation Rate	1,973.0%
Total Liab. and Equity	<u>1,570,074</u>	Net Profit or Loss	<u>739,852</u>	7.4% Return on Equity	73.0%

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676380 BIG SPRING CENTER FOR SKILLED CARE				Proprietary - Corporation	
BIG SPRING CENTER FOR SKILLED CARE 12/31/2021 365 Days Settled					
BIG SPRING, TX 79720				CR Beds 120 POS Beds 0	
HOWARD				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 51.1%	
Balance Sheet		Income Statement		Length of Stay 185.1	
Current Assets	5,169,664	Total Charges	5,775,910	Average Wages 21.54	
Fixed Assets	324,930	Contract Allowance	425,546	7.4% Skilled Nursing 79.6%	
Other Assets	266,207	Operating Revenue	5,350,364	92.6% Ancillary Service 20.4%	
Total Assets	5,760,801	Operating Expense	6,818,161	127.4% Current Ratio 0.8	
Current Liabilities	6,862,538	Operating Margin	-1,467,797	-27.4% Days to Collect 32.4	
Long Term Liabilities	0	Other Income	505,131	9.4% Avg Payment Days 221.3	
Total Equity	-962,666	Other Expense	0	0.0% Depreciation Rate 233.0%	
Total Liab. and Equity	5,899,872	Net Profit or Loss	(962,666)	-18.0% Return on Equity 100.0%	

675838 BIRCHWOOD NURSING AND REHABILITATION				Proprietary - Corporation	
BIRCHWOOD NURSING AND REHABILITATION 12/31/2021 365 Days Settled					
COOPER, TX 75432				CR Beds 100 POS Beds 0	
DELTA				Key Performance Ind.	
NOVITAS				Occupancy Rate 40.9%	
Balance Sheet		Income Statement		Length of Stay 253.3	
Current Assets	1,759,359	Total Charges	3,424,449	Average Wages 20.69	
Fixed Assets	304,845	Contract Allowance	345,260	10.1% Skilled Nursing 77.8%	
Other Assets	149,851	Operating Revenue	3,079,189	89.9% Ancillary Service 22.2%	
Total Assets	2,214,055	Operating Expense	4,229,730	137.4% Current Ratio 0.6	
Current Liabilities	2,796,820	Operating Margin	-1,150,541	-37.4% Days to Collect 133.3	
Long Term Liabilities	58,966	Other Income	546,047	17.7% Avg Payment Days 82.1	
Total Equity	-604,494	Other Expense	0	0.0% Depreciation Rate 250.4%	
Total Liab. and Equity	2,251,292	Net Profit or Loss	(604,494)	-19.6% Return on Equity 100.0%	

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455456 BIVINS POINTE				Nonprofit - Other	
BIVINS POINTE		4/30/2021 212 Days Settled*			
AMARILLO, TX 79106				CR Beds 60	POS Beds 0
POTTER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	40.3%
Balance Sheet		Income Statement		Length of Stay	30.3
Current Assets	275,684	Total Charges	2,493,832	Average Wages	22.28
Fixed Assets	5,968,436	Contract Allowance	779,637	31.3%	Skilled Nursing 24.9%
Other Assets	0	Operating Revenue	1,714,195	68.7%	Ancillary Service 38.6%
Total Assets	6,244,120	Operating Expense	4,692,347	273.7%	Current Ratio 0.4
Current Liabilities	648,316	Operating Margin	-2,978,152	-173.7%	Days to Collect 12.2
Long Term Liabilities	6,289,948	Other Income	1,698,169	99.1%	Avg Payment Days 1.7
Total Equity	-694,144	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	6,244,120	Net Profit or Loss	(1,292,922)	-75.4%	Return on Equity 186.3%
675306 BLUEBONNET NURSING AND REHABILITATION				Proprietary - Corporation	
BLUEBONNET NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
KARNES CITY, TX 78118				CR Beds 120	POS Beds 0
KARNES				Key Performance Ind.	
NOVITAS				Occupancy Rate	36.1%
Balance Sheet		Income Statement		Length of Stay	223.0
Current Assets	1,495,229	Total Charges	3,752,794	Average Wages	21.30
Fixed Assets	200,841	Contract Allowance	320,227	8.5%	Skilled Nursing 77.5%
Other Assets	135,591	Operating Revenue	3,432,567	91.5%	Ancillary Service 22.5%
Total Assets	1,831,661	Operating Expense	4,037,733	117.6%	Current Ratio 0.7
Current Liabilities	2,029,106	Operating Margin	-605,166	-17.6%	Days to Collect 128.6
Long Term Liabilities	56,961	Other Income	554,698	16.2%	Avg Payment Days 103.9
Total Equity	-50,468	Other Expense	0	0.0%	Depreciation Rate 176.9%
Total Liab. and Equity	2,035,599	Net Profit or Loss	(50,468)	-1.5%	Return on Equity 100.0%

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676494 BLUEBONNET POINT WELLNESS				Proprietary - Corporation	
BLUEBONNET POINT WELLNESS		12/31/2021 365 Days Settled			
BULLARD, TX 75757		CR Beds 119 POS Beds 0			
SMITH		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		59.9%	
Balance Sheet		Income Statement		Length of Stay 80.3	
Current Assets	1,892,015	Total Charges	6,772,888	Average Wages	21.99
Fixed Assets	122,403	Contract Allowance	-254,042	-3.8%	Skilled Nursing 71.5%
Other Assets	0	Operating Revenue	7,026,930	103.8%	Ancillary Service 28.5%
Total Assets	2,014,418	Operating Expense	8,500,143	121.0%	Current Ratio 3.5
Current Liabilities	543,268	Operating Margin	-1,473,213	-21.0%	Days to Collect 90.3
Long Term Liabilities	28,973	Other Income	1,323,903	18.8%	Avg Payment Days 10.4
Total Equity	1,442,177	Other Expense	0	0.0%	Depreciation Rate 768.9%
Total Liab. and Equity	2,014,418	Net Profit or Loss	(149,310)	-2.1%	Return on Equity -10.4%
675150 BLUEBONNET REHAB AT ENNIS				Nonprofit - Church	
BLUEBONNET REHAB AT ENNIS		12/31/2021 365 Days Settled			
ENNIS, TX 75119		CR Beds 136 POS Beds 0			
ELLIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		46.6%	
Balance Sheet		Income Statement		Length of Stay 175.2	
Current Assets	2,396,926	Total Charges	7,884,168	Average Wages	17.29
Fixed Assets	80,267	Contract Allowance	1,571,916	19.9%	Skilled Nursing 80.6%
Other Assets	0	Operating Revenue	6,312,252	80.1%	Ancillary Service 19.4%
Total Assets	2,477,193	Operating Expense	5,459,182	86.5%	Current Ratio 4.7
Current Liabilities	513,945	Operating Margin	853,070	13.5%	Days to Collect 47.3
Long Term Liabilities	0	Other Income	715,624	11.3%	Avg Payment Days 13.8
Total Equity	1,963,248	Other Expense	0	0.0%	Depreciation Rate 617.4%
Total Liab. and Equity	2,477,193	Net Profit or Loss	1,448,051	22.9%	Return on Equity 73.8%

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676444 BONNE VIE				Nonprofit - Church	
BONNE VIE		6/30/2021 365 Days Settled			
PORT ARTHUR, TX 77640				CR Beds 140 POS Beds 0	
JEFFERSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	80.3%
Balance Sheet		Income Statement		Length of Stay	90.6
Current Assets	2,373,477	Total Charges	18,526,937	Average Wages	20.51
Fixed Assets	0	Contract Allowance	5,077,354	27.4%	Skilled Nursing 71.5%
Other Assets	17,894	Operating Revenue	13,449,583	72.6%	Ancillary Service 28.5%
Total Assets	2,391,371	Operating Expense	13,652,185	101.5%	Current Ratio 6.3
Current Liabilities	374,667	Operating Margin	-202,602	-1.5%	Days to Collect 63.7
Long Term Liabilities	0	Other Income	232,433	1.7%	Avg Payment Days 7.1
Total Equity	2,016,704	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,391,371	Net Profit or Loss	26,890	0.2%	Return on Equity 1.3%
455989 BORGER HEALTHCARE CENTER				Nonprofit - Church	
BORGER HEALTHCARE CENTER		8/31/2021 365 Days Settled			
BORGER, TX 79007				CR Beds 110 POS Beds 0	
HUTCHINSON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	37.3%
Balance Sheet		Income Statement		Length of Stay	176.2
Current Assets	12,508,893	Total Charges	4,213,985	Average Wages	19.37
Fixed Assets	21,379	Contract Allowance	509,126	12.1%	Skilled Nursing 83.2%
Other Assets	0	Operating Revenue	3,704,859	87.9%	Ancillary Service 16.8%
Total Assets	12,530,272	Operating Expense	3,134,023	84.6%	Current Ratio 1.8
Current Liabilities	6,992,323	Operating Margin	570,836	15.4%	Days to Collect 32.8
Long Term Liabilities	0	Other Income	328,643	8.9%	Avg Payment Days 20.8
Total Equity	5,537,949	Other Expense	0	0.0%	Depreciation Rate 818.5%
Total Liab. and Equity	12,530,272	Net Profit or Loss	899,479	24.3%	Return on Equity 16.2%

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676034 BRADY WEST REHAB & NURSING				Proprietary - Corporation	
BRADY WEST REHAB & NURSING		8/31/2021 365 Days Settled			
BRADY, TX 76825				CR Beds 106 POS Beds 0	
MCCULLOCH				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	38.6%
				Length of Stay	167.9
				Average Wages	10.00
				36.6%	Skilled Nursing 52.6%
				63.4%	Ancillary Service 47.4%
				120.7%	Current Ratio 0.8
				-20.7%	Days to Collect 39.2
				18.3%	Avg Payment Days 46.3
				0.0%	Depreciation Rate 0.0%
				-2.4%	Return on Equity 78.9%
Balance Sheet		Income Statement			
Current Assets	390,570	Total Charges	5,037,845		
Fixed Assets	0	Contract Allowance	1,844,727		
Other Assets	0	Operating Revenue	3,193,118		
Total Assets	390,570	Operating Expense	3,854,166		
Current Liabilities	489,330	Operating Margin	-661,048		
Long Term Liabilities	0	Other Income	583,149		
Total Equity	-98,760	Other Expense	0		
Total Liab. and Equity	390,570	Net Profit or Loss	(77,899)		

675989 BRAZOS VALLEY CARE HOME				Nonprofit - Church	
BRAZOS VALLEY CARE HOME		12/31/2021 365 Days Settled			
KNOX CITY, TX 79529				CR Beds 66 POS Beds 0	
KNOX				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	33.0%
				Length of Stay	692.2
				Average Wages	19.95
				18.0%	Skilled Nursing 88.1%
				82.0%	Ancillary Service 11.9%
				80.3%	Current Ratio 1.3
				19.7%	Days to Collect 23.8
				11.8%	Avg Payment Days 18.6
				0.0%	Depreciation Rate 1,276.9%
				31.5%	Return on Equity 27.3%
Balance Sheet		Income Statement			
Current Assets	19,822,046	Total Charges	4,212,360		
Fixed Assets	-37	Contract Allowance	757,129		
Other Assets	0	Operating Revenue	3,455,231		
Total Assets	19,822,009	Operating Expense	2,774,473		
Current Liabilities	15,837,812	Operating Margin	680,758		
Long Term Liabilities	0	Other Income	406,110		
Total Equity	3,984,197	Other Expense	0		
Total Liab. and Equity	19,822,009	Net Profit or Loss	1,086,868		

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675420 BRAZOSVIEW HEALTHCARE CENTER				Proprietary - Corporation	
BRAZOSVIEW HEALTHCARE CENTER		12/31/2021 365 Days Settled			
RICHMOND, TX 77469		CR Beds 56 POS Beds 0			
FORT BEND		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		58.2%	
Balance Sheet		Income Statement		Length of Stay 145.0	
Current Assets	414,457	Total Charges	3,408,799	Average Wages	22.02
Fixed Assets	280,234	Contract Allowance	954,464	28.0%	Skilled Nursing 79.6%
Other Assets	0	Operating Revenue	2,454,335	72.0%	Ancillary Service 16.5%
Total Assets	694,691	Operating Expense	3,135,691	127.8%	Current Ratio 1.1
Current Liabilities	388,283	Operating Margin	-681,356	-27.8%	Days to Collect 59.2
Long Term Liabilities	275,196	Other Income	917,540	37.4%	Avg Payment Days 44.8
Total Equity	31,212	Other Expense	0	0.0%	Depreciation Rate 57.1%
Total Liab. and Equity	694,691	Net Profit or Loss	236,184	9.6%	Return on Equity 756.7%
675132 BREMOND NURSING AND REHABILITATION CENTER				Nonprofit - Church	
BREMOND NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
BREMOND, TX 76629		CR Beds 82 POS Beds 0			
ROBERTSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		34.3%	
Balance Sheet		Income Statement		Length of Stay 428.0	
Current Assets	291,289	Total Charges	2,291,968	Average Wages	18.40
Fixed Assets	191,318	Contract Allowance	327,048	14.3%	Skilled Nursing 57.8%
Other Assets	0	Operating Revenue	1,964,920	85.7%	Ancillary Service 42.2%
Total Assets	482,607	Operating Expense	2,587,303	131.7%	Current Ratio 0.5
Current Liabilities	604,214	Operating Margin	-622,383	-31.7%	Days to Collect 53.1
Long Term Liabilities	-329,789	Other Income	495,197	25.2%	Avg Payment Days 41.5
Total Equity	208,182	Other Expense	0	0.0%	Depreciation Rate 234.4%
Total Liab. and Equity	482,607	Net Profit or Loss	(127,186)	-6.5%	Return on Equity -61.1%

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675799 BRENHAM NURSING AND REHABILITATION CENTER				Government - City-County	
BRENHAM NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
BRENHAM, TX 77833		CR Beds 128 POS Beds 0			
WASHINGTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.7%	
		Length of Stay		97.6	
		Average Wages		21.70	
		Skilled Nursing		78.7%	
		Ancillary Service		21.3%	
		Current Ratio		0.6	
		Days to Collect		60.5	
		Avg Payment Days		25.3	
		Depreciation Rate		90.9%	
		Return on Equity		19.8%	
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676270 BRENTWOOD PLACE FOUR				Nonprofit - Church	
BRENTWOOD PLACE FOUR		9/30/2021 365 Days Settled			
DALLAS, TX 75227		CR Beds 90 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		76.8%	
		Length of Stay		97.8	
		Average Wages		24.60	
		Skilled Nursing		78.7%	
		Ancillary Service		21.3%	
		Current Ratio		0.5	
		Days to Collect		121.5	
		Avg Payment Days		35.8	
		Depreciation Rate		40.6%	
		Return on Equity		8.9%	

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675680 BRENTWOOD PLACE ONE		Nonprofit - Church	
BRENTWOOD PLACE ONE		7/31/2021 365 Days Settled	
DALLAS, TX 75227		CR Beds 120 POS Beds 0	
DALLAS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.3%
Balance Sheet		Income Statement	
Current Assets	59,993,281	Total Charges	8,102,317
Fixed Assets	478,284	Contract Allowance	759,369
Other Assets	-254,293	Operating Revenue	7,342,948
Total Assets	<u>60,217,272</u>	Operating Expense	7,813,028
Current Liabilities	58,590,013	Operating Margin	-470,080
Long Term Liabilities	2,168,705	Other Income	990,791
Total Equity	-541,446	Other Expense	0
Total Liab. and Equity	<u>60,217,272</u>	Net Profit or Loss	<u>520,711</u>
		9.4%	Skilled Nursing 81.7%
		90.6%	Ancillary Service 18.3%
		106.4%	Current Ratio 1.0
		-6.4%	Days to Collect (319.6)
		13.5%	Avg Payment Days (174.2)
		0.0%	Depreciation Rate 102.4%
		7.1%	Return on Equity -96.2%

675352 BRENTWOOD PLACE THREE		Nonprofit - Church	
BRENTWOOD PLACE THREE		7/31/2021 365 Days Settled	
DALLAS, TX 75227		CR Beds 120 POS Beds 0	
DALLAS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.5%
Balance Sheet		Income Statement	
Current Assets	32,249,310	Total Charges	7,768,003
Fixed Assets	847,483	Contract Allowance	612,476
Other Assets	9,766	Operating Revenue	7,155,527
Total Assets	<u>33,106,559</u>	Operating Expense	7,250,719
Current Liabilities	31,757,481	Operating Margin	-95,192
Long Term Liabilities	150,975	Other Income	885,294
Total Equity	1,198,103	Other Expense	0
Total Liab. and Equity	<u>33,106,559</u>	Net Profit or Loss	<u>790,102</u>
		7.9%	Skilled Nursing 85.2%
		92.1%	Ancillary Service 14.8%
		101.3%	Current Ratio 1.0
		-1.3%	Days to Collect 303.0
		12.4%	Avg Payment Days 124.7
		0.0%	Depreciation Rate 62.5%
		11.0%	Return on Equity 65.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675702 BRENTWOOD PLACE TWO				Nonprofit - Church	
BRENTWOOD PLACE TWO		7/31/2021 365 Days Settled			
DALLAS, TX 75227		CR Beds 121 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.3%	
Balance Sheet		Income Statement		Length of Stay 198.3	
Current Assets	36,952,300	Total Charges	9,203,274	Average Wages	19.54
Fixed Assets	307,508	Contract Allowance	819,294	8.9%	Skilled Nursing 83.0%
Other Assets	174,941	Operating Revenue	8,383,980	91.1%	Ancillary Service 17.0%
Total Assets	37,434,749	Operating Expense	7,576,153	90.4%	Current Ratio 1.1
Current Liabilities	33,580,090	Operating Margin	807,827	9.6%	Days to Collect 277.3
Long Term Liabilities	121,306	Other Income	897,818	10.7%	Avg Payment Days 145.2
Total Equity	3,733,353	Other Expense	0	0.0%	Depreciation Rate 147.7%
Total Liab. and Equity	37,434,749	Net Profit or Loss	1,705,645	20.3%	Return on Equity 45.7%
676045 BRENTWOOD TERRACE HEALTHCARE AND REHABILITATION				Proprietary - Corporation	
BRENTWOOD TERRACE HEALTHCARE AND REHABILITATION		8/31/2021 365 Days Settled			
PARIS, TX 75460		CR Beds 119 POS Beds 0			
LAMAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.4%	
Balance Sheet		Income Statement		Length of Stay 145.7	
Current Assets	1,076,215	Total Charges	7,942,001	Average Wages	23.32
Fixed Assets	321,785	Contract Allowance	1,823,208	23.0%	Skilled Nursing 70.5%
Other Assets	6,610,736	Operating Revenue	6,118,793	77.0%	Ancillary Service 29.5%
Total Assets	8,008,736	Operating Expense	7,399,274	120.9%	Current Ratio 6.5
Current Liabilities	165,233	Operating Margin	-1,280,481	-20.9%	Days to Collect 53.7
Long Term Liabilities	8,828,091	Other Income	1,468,099	24.0%	Avg Payment Days 16.9
Total Equity	-984,588	Other Expense	0	0.0%	Depreciation Rate 127.2%
Total Liab. and Equity	8,008,736	Net Profit or Loss	187,618	3.1%	Return on Equity -19.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675142 BRIARCLIFF HEALTH CENTER				Nonprofit - Church	
BRIARCLIFF HEALTH CENTER		9/30/2021 365 Days Settled			
TYLER, TX 75701		CR Beds 230 POS Beds 0			
SMITH		Key Performance Ind.			
NOVITAS		Occupancy Rate		47.0%	
Balance Sheet		Income Statement		Length of Stay 220.6	
Current Assets	2,729,535	Total Charges	13,466,937	Average Wages 17.67	
Fixed Assets	594,617	Contract Allowance	1,652,758	12.3%	Skilled Nursing 77.1%
Other Assets	312,811	Operating Revenue	11,814,179	87.7%	Ancillary Service 22.9%
Total Assets	3,636,963	Operating Expense	12,512,871	105.9%	Current Ratio 1.1
Current Liabilities	2,478,185	Operating Margin	-698,692	-5.9%	Days to Collect 40.8
Long Term Liabilities	917	Other Income	685,310	5.8%	Avg Payment Days 71.6
Total Equity	1,157,861	Other Expense	0	0.0%	Depreciation Rate 134.7%
Total Liab. and Equity	3,636,963	Net Profit or Loss	(13,382)	-0.1%	Return on Equity -1.2%
675666 BRIARCLIFF HEALTH CENTER OF GREENVILLE INC				Proprietary - Corporation	
BRIARCLIFF HEALTH CENTER OF GREENVILLE INC		12/31/2021 365 Days Settled			
GREENVILLE, TX 75401		CR Beds 120 POS Beds 0			
HUNT		Key Performance Ind.			
NOVITAS		Occupancy Rate		62.0%	
Balance Sheet		Income Statement		Length of Stay 167.6	
Current Assets	2,101,559	Total Charges	7,872,176	Average Wages 17.99	
Fixed Assets	-41,262	Contract Allowance	1,257,880	16.0%	Skilled Nursing 81.3%
Other Assets	415,000	Operating Revenue	6,614,296	84.0%	Ancillary Service 0.0%
Total Assets	2,475,297	Operating Expense	7,319,325	110.7%	Current Ratio 5.6
Current Liabilities	376,942	Operating Margin	-705,029	-10.7%	Days to Collect 114.6
Long Term Liabilities	305,000	Other Income	1,693,391	25.6%	Avg Payment Days 19.9
Total Equity	1,793,355	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,475,297	Net Profit or Loss	988,362	14.9%	Return on Equity 55.1%

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675162 BRIARCLIFF NURSING AND REHABILITATION CENTER				Government - City-County	
BRIARCLIFF NURSING AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
MCALLEN, TX 78501				CR Beds 194 POS Beds 0	
HIDALGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.2%
				Length of Stay	164.1
				Average Wages	18.41
				Skilled Nursing	78.4%
				Ancillary Service	21.6%
				Current Ratio	0.7
				Days to Collect	53.0
				Avg Payment Days	43.4
				Depreciation Rate	45.4%
				Return on Equity	15.4%
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676051 BRIARCLIFF SKILLED NURSING FACILITY				Nonprofit - Church	
BRIARCLIFF SKILLED NURSING FACILITY		9/30/2021 365 Days Settled			
CARTHAGE, TX 75633				CR Beds 93 POS Beds 0	
PANOLA				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate	69.7%
				Length of Stay	142.6
				Average Wages	17.94
				Skilled Nursing	78.1%
				Ancillary Service	21.9%
				Current Ratio	1.3
				Days to Collect	81.9
				Avg Payment Days	37.8
				Depreciation Rate	0.0%
				Return on Equity	168.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676445 BRIARWOOD MANOR CARE CENTER				Proprietary - Corporation	
BRIARWOOD MANOR CARE CENTER				12/31/2021 365 Days Settled	
BELLVILLE, TX 77418				CR Beds 116 POS Beds 0	
AUSTIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	30.0%
Balance Sheet		Income Statement		Length of Stay	384.7
Current Assets	1,276,902	Total Charges	2,219,928	Average Wages	15.76
Fixed Assets	17,408	Contract Allowance	31,240	1.4%	Skilled Nursing
Other Assets	0	Operating Revenue	2,188,688	98.6%	Ancillary Service
Total Assets	1,294,310	Operating Expense	2,174,486	99.4%	Current Ratio
Current Liabilities	1,003,484	Operating Margin	14,202	0.6%	Days to Collect
Long Term Liabilities	192,771	Other Income	14,333	0.7%	Avg Payment Days
Total Equity	98,055	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,294,310	Net Profit or Loss	28,535	1.3%	Return on Equity
676362 BRIDGECREST REHABILITATION SUITES				Nonprofit - Church	
BRIDGECREST REHABILITATION SUITES				5/31/2021 365 Days Settled	
HOUSTON, TX 77049				CR Beds 130 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	57.1%
Balance Sheet		Income Statement		Length of Stay	96.2
Current Assets	637,162	Total Charges	7,260,639	Average Wages	21.81
Fixed Assets	7,213,135	Contract Allowance	1,367,535	18.8%	Skilled Nursing
Other Assets	395	Operating Revenue	5,893,104	81.2%	Ancillary Service
Total Assets	7,850,692	Operating Expense	8,526,623	144.7%	Current Ratio
Current Liabilities	2,642,961	Operating Margin	-2,633,519	-44.7%	Days to Collect
Long Term Liabilities	8,321,298	Other Income	1,628,565	27.6%	Avg Payment Days
Total Equity	-3,113,567	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	7,850,692	Net Profit or Loss	(1,004,954)	-17.1%	Return on Equity

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676449 BRIDGEMOOR OF FORT WORTH				Proprietary - Corporation	
BRIDGEMOOR OF FORT WORTH		12/31/2021 365 Days Settled			
FORT WORTH, TX 76132		CR Beds 70 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		48.9%	
Balance Sheet		Income Statement		Length of Stay 16.3	
Current Assets	1,164,760	Total Charges	18,589,453	Average Wages	28.39
Fixed Assets	167,121	Contract Allowance	11,213,194	60.3% Skilled Nursing	80.0%
Other Assets	-5,482,625	Operating Revenue	7,376,259	39.7% Ancillary Service	20.0%
Total Assets	-4,150,744	Operating Expense	11,919,658	161.6% Current Ratio	0.2
Current Liabilities	7,136,919	Operating Margin	-4,543,399	-61.6% Days to Collect	56.7
Long Term Liabilities	0	Other Income	3,145,182	42.6% Avg Payment Days	218.5
Total Equity	-11,287,663	Other Expense	0	0.0% Depreciation Rate	551.8%
Total Liab. and Equity	-4,150,744	Net Profit or Loss	(1,398,217)	-19.0% Return on Equity	12.4%

676440 BRIDGEMOOR OF ROUND ROCK				Proprietary - Corporation	
BRIDGEMOOR OF ROUND ROCK		12/31/2021 365 Days Settled			
AUSTIN, TX 78717		CR Beds 70 POS Beds 0			
WILLIAMSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		38.6%	
Balance Sheet		Income Statement		Length of Stay 14.5	
Current Assets	695,627	Total Charges	14,258,423	Average Wages	27.41
Fixed Assets	212,504	Contract Allowance	9,310,005	65.3% Skilled Nursing	77.5%
Other Assets	-5,705,134	Operating Revenue	4,948,418	34.7% Ancillary Service	22.5%
Total Assets	-4,797,003	Operating Expense	10,084,786	203.8% Current Ratio	0.1
Current Liabilities	7,367,348	Operating Margin	-5,136,368	-103.8% Days to Collect	49.3
Long Term Liabilities	0	Other Income	2,656,481	53.7% Avg Payment Days	266.6
Total Equity	-12,164,351	Other Expense	0	0.0% Depreciation Rate	487.5%
Total Liab. and Equity	-4,797,003	Net Profit or Loss	(2,479,887)	-50.1% Return on Equity	20.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676447 BRIDGEMOOR OF SAN ANTONIO				Proprietary - Corporation	
BRIDGEMOOR OF SAN ANTONIO		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78229		CR Beds 105 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		48.3%	
Balance Sheet		Income Statement		Length of Stay	
				15.9	
Current Assets	1,265,178	Total Charges	27,235,496	Average Wages	26.94
Fixed Assets	238,434	Contract Allowance	18,504,415	67.9% Skilled Nursing	78.1%
Other Assets	6,134,890	Operating Revenue	8,731,081	32.1% Ancillary Service	21.9%
Total Assets	7,638,502	Operating Expense	14,391,525	164.8% Current Ratio	0.1
Current Liabilities	20,681,858	Operating Margin	-5,660,444	-64.8% Days to Collect	51.4
Long Term Liabilities	0	Other Income	3,957,373	45.3% Avg Payment Days	240.3
Total Equity	-13,043,356	Other Expense	0	0.0% Depreciation Rate	493.0%
Total Liab. and Equity	7,638,502	Net Profit or Loss	(1,703,071)	-19.5% Return on Equity	13.1%

676460 BRIDGEMOOR OF WEBSTER				Proprietary - Corporation	
BRIDGEMOOR OF WEBSTER		12/31/2021 365 Days Settled			
WEBSTER, TX 77598		CR Beds 70 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		51.0%	
Balance Sheet		Income Statement		Length of Stay	
				19.8	
Current Assets	892,857	Total Charges	19,526,063	Average Wages	26.42
Fixed Assets	-29,451	Contract Allowance	12,039,534	61.7% Skilled Nursing	79.6%
Other Assets	-3,131,741	Operating Revenue	7,486,529	38.3% Ancillary Service	20.4%
Total Assets	-2,268,335	Operating Expense	10,657,817	142.4% Current Ratio	0.1
Current Liabilities	6,226,075	Operating Margin	-3,171,288	-42.4% Days to Collect	42.8
Long Term Liabilities	0	Other Income	2,727,414	36.4% Avg Payment Days	213.2
Total Equity	-8,494,410	Other Expense	0	0.0% Depreciation Rate	514.6%
Total Liab. and Equity	-2,268,335	Net Profit or Loss	(443,874)	-5.9% Return on Equity	5.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675891 BRIDGEPORT MEDICAL LODGE				Proprietary - Other	
BRIDGEPORT MEDICAL LODGE		12/31/2021 365 Days Settled			
BRIDGEPORT, TX 76426		CR Beds 152 POS Beds 0			
WISE		Key Performance Ind.			
NOVITAS		Occupancy Rate		51.1%	
Balance Sheet		Income Statement		Length of Stay 94.5	
Current Assets	16,298,501	Total Charges	7,614,909	Average Wages 15.74	
Fixed Assets	231,141	Contract Allowance	-1,405,751	-18.5%	Skilled Nursing 65.4%
Other Assets	16,078,481	Operating Revenue	9,020,660	118.5%	Ancillary Service 34.6%
Total Assets	32,608,123	Operating Expense	11,078,918	122.8%	Current Ratio 1.1
Current Liabilities	14,275,354	Operating Margin	-2,058,258	-22.8%	Days to Collect 166.2
Long Term Liabilities	0	Other Income	2,462,291	27.3%	Avg Payment Days 12.6
Total Equity	18,332,769	Other Expense	0	0.0%	Depreciation Rate 610.0%
Total Liab. and Equity	32,608,123	Net Profit or Loss	404,033	4.5%	Return on Equity 2.2%

676208 BRIGHTON SENIOR LIVING OF CYPRESS				Proprietary - Corporation	
BRIGHTON SENIOR LIVING OF CYPRESS		12/31/2021 365 Days Settled			
HOUSTON, TX 77095		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		49.8%	
Balance Sheet		Income Statement		Length of Stay 153.6	
Current Assets	966,698	Total Charges	8,645,440	Average Wages 20.95	
Fixed Assets	12,636	Contract Allowance	2,210,613	25.6%	Skilled Nursing 80.9%
Other Assets	23,373	Operating Revenue	6,434,827	74.4%	Ancillary Service 19.1%
Total Assets	1,002,707	Operating Expense	7,603,774	118.2%	Current Ratio 0.4
Current Liabilities	2,494,686	Operating Margin	-1,168,947	-18.2%	Days to Collect 50.5
Long Term Liabilities	0	Other Income	166,336	2.6%	Avg Payment Days 27.2
Total Equity	-1,491,979	Other Expense	0	0.0%	Depreciation Rate 11,711.4%
Total Liab. and Equity	1,002,707	Net Profit or Loss	(1,002,611)	-15.6%	Return on Equity 67.2%

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676195 BRIGHTON SENIOR LIVING OF KATY				Proprietary - Corporation	
BRIGHTON SENIOR LIVING OF KATY		12/31/2021 365 Days Settled			
KATY, TX 77494		CR Beds 130 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		55.3%	
Balance Sheet		Income Statement		Length of Stay 126.9	
Current Assets	1,852,278	Total Charges	10,674,760	Average Wages	20.54
Fixed Assets	48,927	Contract Allowance	2,299,158	21.5% Skilled Nursing	80.9%
Other Assets	-28,433	Operating Revenue	8,375,602	78.5% Ancillary Service	19.1%
Total Assets	1,872,772	Operating Expense	8,268,632	98.7% Current Ratio	1.1
Current Liabilities	1,704,199	Operating Margin	106,970	1.3% Days to Collect	73.8
Long Term Liabilities	0	Other Income	28	0.0% Avg Payment Days	39.5
Total Equity	168,573	Other Expense	0	0.0% Depreciation Rate	2,980.2%
Total Liab. and Equity	1,872,772	Net Profit or Loss	106,998	1.3% Return on Equity	63.5%

676244 BRIGHTON SENIOR LIVING OF TOMBALL				Proprietary - Corporation	
BRIGHTON SENIOR LIVING OF TOMBALL		12/31/2021 365 Days Settled			
TOMBALL, TX 77377		CR Beds 135 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		44.3%	
Balance Sheet		Income Statement		Length of Stay 162.9	
Current Assets	798,376	Total Charges	9,286,081	Average Wages	18.28
Fixed Assets	22,953	Contract Allowance	1,559,070	16.8% Skilled Nursing	83.5%
Other Assets	-858	Operating Revenue	7,727,011	83.2% Ancillary Service	16.5%
Total Assets	820,471	Operating Expense	6,977,977	90.3% Current Ratio	5.2
Current Liabilities	154,872	Operating Margin	749,034	9.7% Days to Collect	33.6
Long Term Liabilities	0	Other Income	-35	0.0% Avg Payment Days	30.5
Total Equity	665,599	Other Expense	0	0.0% Depreciation Rate	6,112.5%
Total Liab. and Equity	820,471	Net Profit or Loss	748,999	9.7% Return on Equity	112.5%

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676416 BRIGHTPOINTE AT LYTLE LAKE				Proprietary - Corporation	
BRIGHTPOINTE AT LYTLE LAKE		12/31/2021 365 Days Settled			
ABILENE, TX 79602		CR Beds 124 POS Beds 0			
TAYLOR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		55.2%	
Balance Sheet		Income Statement		Length of Stay 138.8	
Current Assets	2,556,725	Total Charges	6,852,658	Average Wages	21.72
Fixed Assets	33,712	Contract Allowance	158,184	2.3% Skilled Nursing	81.3%
Other Assets	0	Operating Revenue	6,694,474	97.7% Ancillary Service	18.7%
Total Assets	2,590,437	Operating Expense	7,184,314	107.3% Current Ratio	1.2
Current Liabilities	2,071,782	Operating Margin	-489,840	-7.3% Days to Collect	156.0
Long Term Liabilities	493,600	Other Income	299,099	4.5% Avg Payment Days	45.1
Total Equity	25,055	Other Expense	0	0.0% Depreciation Rate	1,024.2%
Total Liab. and Equity	2,590,437	Net Profit or Loss	(190,741)	-2.8% Return on Equity	-761.3%

676420 BRIGHTPOINTE AT RIVERSHIRE				Proprietary - Corporation	
BRIGHTPOINTE AT RIVERSHIRE		12/31/2021 365 Days Settled			
CONROE, TX 77304		CR Beds 150 POS Beds 0			
MONTGOMERY		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		36.6%	
Balance Sheet		Income Statement		Length of Stay 34.8	
Current Assets	9,108,011	Total Charges	7,213,336	Average Wages	23.90
Fixed Assets	273,286	Contract Allowance	-1,367,496	-19.0% Skilled Nursing	71.1%
Other Assets	-6,781,174	Operating Revenue	8,580,832	119.0% Ancillary Service	28.9%
Total Assets	2,600,123	Operating Expense	8,881,919	103.5% Current Ratio	2.7
Current Liabilities	3,385,716	Operating Margin	-301,087	-3.5% Days to Collect	394.8
Long Term Liabilities	279,104	Other Income	696,633	8.1% Avg Payment Days	83.4
Total Equity	-1,064,697	Other Expense	0	0.0% Depreciation Rate	297.5%
Total Liab. and Equity	2,600,123	Net Profit or Loss	395,546	4.6% Return on Equity	-37.2%

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676335 BROADMOOR MEDICAL LODGE				Proprietary - Other	
BROADMOOR MEDICAL LODGE		12/31/2021 365 Days Settled			
ROCKWALL, TX 75032		CR Beds 140 POS Beds 0			
ROCKWALL		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		49.4%	
Balance Sheet		Income Statement		Length of Stay 68.3	
Current Assets	3,305,833	Total Charges	7,567,689	Average Wages	20.19
Fixed Assets	183,669	Contract Allowance	-925,166	-12.2%	Skilled Nursing 60.7%
Other Assets	68,497	Operating Revenue	8,492,855	112.2%	Ancillary Service 39.3%
Total Assets	3,557,999	Operating Expense	10,537,038	124.1%	Current Ratio 1.7
Current Liabilities	1,956,649	Operating Margin	-2,044,183	-24.1%	Days to Collect 137.8
Long Term Liabilities	0	Other Income	1,524,886	18.0%	Avg Payment Days 12.5
Total Equity	1,601,350	Other Expense	0	0.0%	Depreciation Rate 724.3%
Total Liab. and Equity	3,557,999	Net Profit or Loss	(519,297)	-6.1%	Return on Equity -32.4%
676267 BRODIE RANCH NURSING AND REHABILITATION CENTER				Government - City-County	
BRODIE RANCH NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
AUSTIN, TX 78748		CR Beds 120 POS Beds 0			
TRAVIS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		58.4%	
Balance Sheet		Income Statement		Length of Stay 120.7	
Current Assets	1,205,278	Total Charges	5,241,983	Average Wages	23.66
Fixed Assets	220,092	Contract Allowance	0	0.0%	Skilled Nursing 77.7%
Other Assets	-1,537,415	Operating Revenue	5,241,983	100.0%	Ancillary Service 22.3%
Total Assets	-112,045	Operating Expense	6,668,555	127.2%	Current Ratio 0.6
Current Liabilities	2,041,870	Operating Margin	-1,426,572	-27.2%	Days to Collect 80.8
Long Term Liabilities	0	Other Income	2,051,215	39.1%	Avg Payment Days 62.4
Total Equity	-2,153,915	Other Expense	0	0.0%	Depreciation Rate 323.4%
Total Liab. and Equity	-112,045	Net Profit or Loss	624,643	11.9%	Return on Equity -29.0%

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675681 BRONTE HEALTH AND REHAB CENTER				Nonprofit - Other	
BRONTE HEALTH AND REHAB CENTER				6/30/2021 365 Days Settled	
BRONTE, TX 76933				CR Beds 62 POS Beds 0	
COKE				Key Performance Ind.	
NOVITAS				Occupancy Rate	36.1%
Balance Sheet		Income Statement		Length of Stay	166.8
Current Assets	1,251,112	Total Charges	2,087,080	Average Wages	20.49
Fixed Assets	497,517	Contract Allowance	233,464	11.2%	Skilled Nursing 81.3%
Other Assets	0	Operating Revenue	1,853,616	88.8%	Ancillary Service 18.7%
Total Assets	1,748,629	Operating Expense	2,677,311	144.4%	Current Ratio 5.3
Current Liabilities	235,023	Operating Margin	-823,695	-44.4%	Days to Collect 50.9
Long Term Liabilities	0	Other Income	958,834	51.7%	Avg Payment Days 14.8
Total Equity	1,513,606	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	1,748,629	Net Profit or Loss	135,138	7.3%	Return on Equity 8.9%
675834 BROOKDALE GALLERIA				Proprietary - Corporation	
BROOKDALE GALLERIA				12/31/2021 365 Days Settled	
HOUSTON, TX 77056				CR Beds 251 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.4%
Balance Sheet		Income Statement		Length of Stay	96.5
Current Assets	4,724,675	Total Charges	8,366,717	Average Wages	21.14
Fixed Assets	12,664,224	Contract Allowance	-4,638,008	-55.4%	Skilled Nursing 56.2%
Other Assets	17,387	Operating Revenue	13,004,725	155.4%	Ancillary Service 33.8%
Total Assets	17,406,286	Operating Expense	19,721,292	151.6%	Current Ratio 1.1
Current Liabilities	4,171,996	Operating Margin	-6,716,567	-51.6%	Days to Collect 35.5
Long Term Liabilities	16,211	Other Income	2,801,129	21.5%	Avg Payment Days 54.9
Total Equity	13,218,079	Other Expense	0	0.0%	Depreciation Rate 35.3%
Total Liab. and Equity	17,406,286	Net Profit or Loss	(3,915,438)	-30.1%	Return on Equity -29.6%

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676131 BROOKDALE LAKEWAY 2		Proprietary - Corporation	
BROOKDALE LAKEWAY 2		12/31/2021 365 Days Settled	
LAKEWAY, TX 78734		CR Beds 98 POS Beds 0	
TRAVIS		Key Performance Ind.	
NOVITAS		Occupancy Rate 67.8%	
Balance Sheet		Income Statement	
Current Assets	-21,531,761	Total Charges	12,589,313
Fixed Assets	10,051,438	Contract Allowance	3,565,986
Other Assets	-3,515	Operating Revenue	9,023,327
Total Assets	-11,483,838	Operating Expense	11,596,347
Current Liabilities	930,600	Operating Margin	-2,573,020
Long Term Liabilities	0	Other Income	45,209
Total Equity	-12,414,438	Other Expense	0
Total Liab. and Equity	-11,483,838	Net Profit or Loss	(2,527,811)
		28.3%	Skilled Nursing 73.0%
		71.7%	Ancillary Service 26.9%
		128.5%	Current Ratio (23.1)
		-28.5%	Days to Collect 56.3
		0.5%	Avg Payment Days 8.9
		0.0%	Depreciation Rate 3.6%
		-28.0%	Return on Equity 20.4%
676236 BROOKDALE PLACE WILLOWBROOK		Proprietary - Corporation	
BROOKDALE PLACE WILLOWBROOK		12/31/2021 365 Days Settled	
HOUSTON, TX 77070		CR Beds 183 POS Beds 0	
HARRIS		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate 55.5%	
Balance Sheet		Income Statement	
Current Assets	-30,486,203	Total Charges	9,926,749
Fixed Assets	14,760,651	Contract Allowance	-635,570
Other Assets	111,479	Operating Revenue	10,562,319
Total Assets	-15,614,073	Operating Expense	15,228,097
Current Liabilities	1,404,239	Operating Margin	-4,665,778
Long Term Liabilities	0	Other Income	161,844
Total Equity	-17,018,312	Other Expense	0
Total Liab. and Equity	-15,614,073	Net Profit or Loss	(4,503,934)
		-6.4%	Skilled Nursing 62.3%
		106.4%	Ancillary Service 34.1%
		144.2%	Current Ratio (21.7)
		-44.2%	Days to Collect 52.8
		1.5%	Avg Payment Days 13.4
		0.0%	Depreciation Rate 5.8%
		-42.6%	Return on Equity 26.5%

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675773 BROOKDALE TRINITY TOWERS				Proprietary - Corporation	
BROOKDALE TRINITY TOWERS		12/31/2021 365 Days Settled			
CORPUS CHRISTI, TX 78401		CR Beds 359 POS Beds 0			
NUECES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.2%	
Balance Sheet		Income Statement		Length of Stay 143.5	
Current Assets	-52,806,132	Total Charges	7,120,619	Average Wages	20.09
Fixed Assets	38,248,264	Contract Allowance	-6,496,899	-91.2%	Skilled Nursing 54.6%
Other Assets	2,288	Operating Revenue	13,617,518	191.2%	Ancillary Service 34.0%
Total Assets	-14,555,580	Operating Expense	19,243,729	141.3%	Current Ratio (64.7)
Current Liabilities	816,009	Operating Margin	-5,626,211	-41.3%	Days to Collect 23.8
Long Term Liabilities	0	Other Income	1,241,919	9.1%	Avg Payment Days 9.5
Total Equity	-15,371,589	Other Expense	0	0.0%	Depreciation Rate 7.3%
Total Liab. and Equity	-14,555,580	Net Profit or Loss	(4,384,292)	-32.2%	Return on Equity 28.5%

455866 BROOKDALE WESTLAKE HILLS				Proprietary - Corporation	
BROOKDALE WESTLAKE HILLS		12/31/2021 365 Days Settled			
AUSTIN, TX 78746		CR Beds 275 POS Beds 0			
TRAVIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.6%	
Balance Sheet		Income Statement		Length of Stay 97.4	
Current Assets	1,903,166	Total Charges	11,721,708	Average Wages	23.75
Fixed Assets	33,999,974	Contract Allowance	-9,348,217	-79.8%	Skilled Nursing 59.1%
Other Assets	12,145	Operating Revenue	21,069,925	179.8%	Ancillary Service 33.1%
Total Assets	35,915,285	Operating Expense	26,395,966	125.3%	Current Ratio 0.3
Current Liabilities	5,940,758	Operating Margin	-5,326,041	-25.3%	Days to Collect 24.1
Long Term Liabilities	28,928,046	Other Income	1,648,620	7.8%	Avg Payment Days 7.7
Total Equity	1,046,481	Other Expense	0	0.0%	Depreciation Rate 13.8%
Total Liab. and Equity	35,915,285	Net Profit or Loss	(3,677,421)	-17.5%	Return on Equity -351.4%

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455412 BROOKHAVEN NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
BROOKHAVEN NURSING AND REHABILITATION CENTER		12/31/2021 275 Days Settled			
CARROLLTON, TX 75010		3/31/2021 90 Days Settled		CR Beds 180 POS Beds 0	
DENTON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	47.6%
Balance Sheet		Income Statement		Length of Stay	183.4
Current Assets	1,866,206	Total Charges	2,118,321	Average Wages	17.59
Fixed Assets	401,948	Contract Allowance	432,535	20.4% Skilled Nursing	76.8%
Other Assets	2,845,300	Operating Revenue	1,685,786	79.6% Ancillary Service	23.2%
Total Assets	5,113,454	Operating Expense	2,021,780	119.9% Current Ratio	1.2
Current Liabilities	1,593,762	Operating Margin	-335,994	-19.9% Days to Collect	333.0
Long Term Liabilities	612,640	Other Income	51	0.0% Avg Payment Days	98.4
Total Equity	2,907,052	Other Expense	0	0.0% Depreciation Rate	15.4%
Total Liab. and Equity	5,113,454	Net Profit or Loss	(335,943)	-19.9% Return on Equity	-11.6%
455412 BROOKHAVEN NURSING AND REHABILITATION CENTER				Nonprofit - Church	
BROOKHAVEN NURSING AND REHABILITATION CENTER		12/31/2021 275 Days Settled			
CARROLLTON, TX 75010		3/31/2021 90 Days Settled		CR Beds 180 POS Beds 0	
DENTON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	46.3%
Balance Sheet		Income Statement		Length of Stay	263.7
Current Assets	1,825,728	Total Charges	7,492,592	Average Wages	17.59
Fixed Assets	372,224	Contract Allowance	2,692,914	35.9% Skilled Nursing	81.5%
Other Assets	2,849,138	Operating Revenue	4,799,678	64.1% Ancillary Service	18.5%
Total Assets	5,047,090	Operating Expense	5,760,104	120.0% Current Ratio	2.6
Current Liabilities	702,026	Operating Margin	-960,426	-20.0% Days to Collect	146.6
Long Term Liabilities	0	Other Income	197,338	4.1% Avg Payment Days	37.8
Total Equity	4,345,064	Other Expense	0	0.0% Depreciation Rate	185.1%
Total Liab. and Equity	5,047,090	Net Profit or Loss	(763,088)	-15.9% Return on Equity	-17.6%

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675700 BROOKSHIRE RESIDENCE AND REHABILITATION CENTER				Nonprofit - Other	
BROOKSHIRE RESIDENCE AND REHABILITATION CENTER		8/31/2021 365 Days Settled			
BROOKSHIRE, TX 77423				CR Beds 134 POS Beds 0	
WALLER				Key Performance Ind.	
NOVITAS				Occupancy Rate	37.3%
				Length of Stay	202.6
				Average Wages	21.23
				10.8% Skilled Nursing	88.3%
				89.2% Ancillary Service	11.7%
				140.9% Current Ratio	0.7
				-40.9% Days to Collect	60.8
				39.8% Avg Payment Days	103.8
				0.0% Depreciation Rate	100.4%
				-1.1% Return on Equity	-31.2%
Balance Sheet		Income Statement			
Current Assets	2,501,677	Total Charges	5,878,013		
Fixed Assets	1,204,234	Contract Allowance	636,253		
Other Assets	0	Operating Revenue	5,241,760		
Total Assets	3,705,911	Operating Expense	7,386,954		
Current Liabilities	3,517,516	Operating Margin	-2,145,194		
Long Term Liabilities	0	Other Income	2,086,407		
Total Equity	188,395	Other Expense	0		
Total Liab. and Equity	3,705,911	Net Profit or Loss	(58,787)		
675182 BROWNFIELD REHABILITATION AND CARE CENTER				Nonprofit - Church	
BROWNFIELD REHABILITATION AND CARE CENTER		12/31/2021 365 Days Settled			
BROWNFIELD, TX 79316				CR Beds 54 POS Beds 0	
TERRY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	61.2%
				Length of Stay	201.0
				Average Wages	21.40
				18.7% Skilled Nursing	46.2%
				81.3% Ancillary Service	53.8%
				128.2% Current Ratio	0.8
				-28.2% Days to Collect	39.7
				21.6% Avg Payment Days	31.0
				0.0% Depreciation Rate	246.8%
				-6.5% Return on Equity	22.6%
Balance Sheet		Income Statement			
Current Assets	285,502	Total Charges	3,198,449		
Fixed Assets	180,739	Contract Allowance	596,803		
Other Assets	0	Operating Revenue	2,601,646		
Total Assets	466,241	Operating Expense	3,334,216		
Current Liabilities	367,055	Operating Margin	-732,570		
Long Term Liabilities	850,583	Other Income	562,831		
Total Equity	-751,397	Other Expense	0		
Total Liab. and Equity	466,241	Net Profit or Loss	(169,739)		

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676083 BROWNSVILLE NURSING AND REHABILITATION CENTER				Proprietary - Other	
BROWNSVILLE NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
BROWNSVILLE, TX 78520				CR Beds 120 POS Beds 0	
CAMERON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	59.3%
				Length of Stay	83.2
				Average Wages	18.52
				Skilled Nursing	73.8%
				Ancillary Service	26.2%
				Current Ratio	1.1
				Days to Collect	55.4
				Avg Payment Days	20.1
				Depreciation Rate	54.1%
				Return on Equity	21.4%
Balance Sheet					
Income Statement					
Current Assets	870,644	Total Charges	5,603,881		
Fixed Assets	1,802,750	Contract Allowance	0	0.0%	
Other Assets	167,124	Operating Revenue	5,603,881	100.0%	
Total Assets	2,840,518	Operating Expense	6,578,047	117.4%	
Current Liabilities	770,350	Operating Margin	-974,166	-17.4%	
Long Term Liabilities	0	Other Income	1,418,042	25.3%	
Total Equity	2,070,168	Other Expense	0	0.0%	
Total Liab. and Equity	2,840,518	Net Profit or Loss	443,876	7.9%	
675537 BROWNWOOD NURSING AND REHABILITATION					
				Proprietary - Corporation	
BROWNWOOD NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
BROWNWOOD, TX 76801				CR Beds 128 POS Beds 0	
BROWN				Key Performance Ind.	
NOVITAS				Occupancy Rate	48.9%
				Length of Stay	150.2
				Average Wages	20.01
				Skilled Nursing	80.4%
				Ancillary Service	19.6%
				Current Ratio	1.8
				Days to Collect	112.6
				Avg Payment Days	100.0
				Depreciation Rate	186.9%
				Return on Equity	100.0%
Balance Sheet					
Income Statement					
Current Assets	872,055	Total Charges	5,458,918		
Fixed Assets	296,753	Contract Allowance	317,007	5.8%	
Other Assets	162,133	Operating Revenue	5,141,911	94.2%	
Total Assets	1,330,941	Operating Expense	5,039,230	98.0%	
Current Liabilities	493,270	Operating Margin	102,681	2.0%	
Long Term Liabilities	30,989	Other Income	841,735	16.4%	
Total Equity	944,416	Other Expense	0	0.0%	
Total Liab. and Equity	1,468,675	Net Profit or Loss	944,416	18.4%	

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675118 BRUSH COUNTRY NURSING AND REHABILITATION				Proprietary - Partnership	
BRUSH COUNTRY NURSING AND REHABILITATION		4/30/2021 120 Days Settled			
AUSTIN, TX 78749				CR Beds 118 POS Beds 0	
TRAVIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	53.1%
				Length of Stay	278.3
				Average Wages	17.22
				Skilled Nursing	68.0%
				Ancillary Service	32.0%
				Current Ratio	0.6
				Days to Collect	54.3
				Avg Payment Days	24.8
				Depreciation Rate	28.0%
				Return on Equity	-46.7%
Balance Sheet		Income Statement			
Current Assets	347,203	Total Charges	2,299,752		
Fixed Assets	206,598	Contract Allowance	554,288	24.1%	
Other Assets	1,433,270	Operating Revenue	1,745,464	75.9%	
Total Assets	1,987,071	Operating Expense	2,217,517	127.0%	
Current Liabilities	572,222	Operating Margin	-472,053	-27.0%	
Long Term Liabilities	405,844	Other Income	1,345	0.1%	
Total Equity	1,009,005	Other Expense	0	0.0%	
Total Liab. and Equity	1,987,071	Net Profit or Loss	(470,708)	-27.0%	
<hr/>					
676013 BUCKNER VILLA SIESTA HOME				Nonprofit - Church	
BUCKNER VILLA SIESTA HOME		12/31/2021 365 Days Settled			
AUSTIN, TX 78753				CR Beds 76 POS Beds 0	
TRAVIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	75.0%
				Length of Stay	90.4
				Average Wages	27.51
				Skilled Nursing	76.2%
				Ancillary Service	23.8%
				Current Ratio	0.1
				Days to Collect	163.3
				Avg Payment Days	13.5
				Depreciation Rate	2.9%
				Return on Equity	7.0%
Balance Sheet		Income Statement			
Current Assets	9,105,069	Total Charges	8,892,862		
Fixed Assets	130,900,744	Contract Allowance	2,536,152	28.5%	
Other Assets	755,038	Operating Revenue	6,356,710	71.5%	
Total Assets	140,760,851	Operating Expense	17,773,760	279.6%	
Current Liabilities	153,819,100	Operating Margin	-11,417,050	-179.6%	
Long Term Liabilities	652,171	Other Income	10,459,174	164.5%	
Total Equity	-13,710,420	Other Expense	0	0.0%	
Total Liab. and Equity	140,760,851	Net Profit or Loss	(957,876)	-15.1%	

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676167 BUCKNER WESTMINSTER PLACE				Nonprofit - Church	
BUCKNER WESTMINSTER PLACE		12/31/2021 365 Days Settled			
LONGVIEW, TX 75605		CR Beds 20 POS Beds 0			
GREGG		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		93.0%	
Balance Sheet		Income Statement		Length of Stay	
				81.8	
Current Assets	9,105,069	Total Charges	3,266,977	Average Wages	
Fixed Assets	130,900,744	Contract Allowance	640,645	15.48	
Other Assets	755,038	Operating Revenue	2,626,332	19.6%	
Total Assets	140,760,851	Operating Expense	8,710,805	80.4%	
Current Liabilities	153,819,100	Operating Margin	-6,084,473	331.7%	
Long Term Liabilities	652,171	Other Income	5,766,743	-231.7%	
Total Equity	-13,710,420	Other Expense	0	219.6%	
Total Liab. and Equity	140,760,851	Net Profit or Loss	(317,730)	0.0%	
				Days to Collect	
				395.3	
				Avg Payment Days	
				27.6	
				Depreciation Rate	
				0.8%	
				Return on Equity	
				2.3%	
455390 BUENA VIDA NURSING AND REHAB-SAN ANTONIO				Proprietary - Corporation	
BUENA VIDA NURSING AND REHAB-SAN ANTONIO		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78222		CR Beds 222 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS		Occupancy Rate		33.7%	
Balance Sheet		Income Statement		Length of Stay	
				168.8	
Current Assets	-304,896	Total Charges	7,031,268	Average Wages	
Fixed Assets	241,139	Contract Allowance	764,425	19.84	
Other Assets	-7,379	Operating Revenue	6,266,843	10.9%	
Total Assets	-71,136	Operating Expense	6,650,138	89.1%	
Current Liabilities	-585,062	Operating Margin	-383,295	106.1%	
Long Term Liabilities	0	Other Income	1,442,306	-6.1%	
Total Equity	1,059,011	Other Expense	0	23.0%	
Total Liab. and Equity	473,949	Net Profit or Loss	1,059,011	0.0%	
				Days to Collect	
				29.8	
				Avg Payment Days	
				123.7	
				Depreciation Rate	
				196.7%	
				Return on Equity	
				100.0%	

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675145 BUENA VIDA NURSING AND REHAB ODESSA				Proprietary - Corporation	
BUENA VIDA NURSING AND REHAB ODESSA		12/31/2021 365 Days Settled			
ODESSA, TX 79762				CR Beds 117 POS Beds 0	
ECTOR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	56.2%
Balance Sheet		Income Statement		Length of Stay	205.3
Current Assets	9,137	Total Charges	6,611,602	Average Wages	22.04
Fixed Assets	1,733,849	Contract Allowance	739,333	11.2% Skilled Nursing	73.9%
Other Assets	49,125	Operating Revenue	5,872,269	88.8% Ancillary Service	26.1%
Total Assets	1,792,111	Operating Expense	6,393,027	108.9% Current Ratio	0.0
Current Liabilities	1,969,634	Operating Margin	-520,758	-8.9% Days to Collect	38.7
Long Term Liabilities	-244,168	Other Income	967,113	16.5% Avg Payment Days	137.5
Total Equity	446,355	Other Expense	0	0.0% Depreciation Rate	34.3%
Total Liab. and Equity	2,171,821	Net Profit or Loss	446,355	7.6% Return on Equity	100.0%
675144 BURLESON NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
BURLESON NURSING AND REHABILITATION CENTER		12/31/2021 325 Days Settled			
BURLESON, TX 76028		2/9/2021 40 Days Settled		CR Beds 120 POS Beds 0	
JOHNSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	32.8%
Balance Sheet		Income Statement		Length of Stay	21.5
Current Assets	140,050	Total Charges	224,014	Average Wages	21.47
Fixed Assets	0	Contract Allowance	-11,258	-5.0% Skilled Nursing	133.1%
Other Assets	-517,972	Operating Revenue	235,272	105.0% Ancillary Service	-33.1%
Total Assets	-377,922	Operating Expense	985,331	418.8% Current Ratio	(0.2)
Current Liabilities	-578,436	Operating Margin	-750,059	-318.8% Days to Collect	577.3
Long Term Liabilities	0	Other Income	-130,438	-55.4% Avg Payment Days	(43.8)
Total Equity	956,358	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	377,922	Net Profit or Loss	482,158	204.9% Return on Equity	50.4%

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675144 BURLESON NURSING AND REHABILITATION CENTER				Nonprofit - Church	
BURLESON NURSING AND REHABILITATION CENTER		12/31/2021 325 Days Settled			
BURLESON, TX 76028		2/9/2021 40 Days Settled		CR Beds 120 POS Beds 0	
JOHNSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.2%
				Length of Stay	217.1
				Average Wages	21.47
				Skilled Nursing	84.4%
				Ancillary Service	15.6%
				Current Ratio	1.3
				Days to Collect	97.5
				Avg Payment Days	25.6
				Depreciation Rate	0.0%
				Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	5,522,180	Total Charges	4,968,556		
Fixed Assets	0	Contract Allowance	780,778	15.7%	
Other Assets	0	Operating Revenue	4,187,778	84.3%	
Total Assets	5,522,180	Operating Expense	3,178,364	75.9%	
Current Liabilities	4,252,121	Operating Margin	1,009,414	24.1%	
Long Term Liabilities	0	Other Income	260,646	6.2%	
Total Equity	1,270,059	Other Expense	0	0.0%	
Total Liab. and Equity	5,522,180	Net Profit or Loss	1,270,060	30.3%	

675885 BURLESON ST JOSEPH MANOR				Government - County	
BURLESON ST JOSEPH MANOR		12/31/2021 365 Days Settled			
CALDWELL, TX 77836		2/9/2021 40 Days Settled		CR Beds 112 POS Beds 0	
BURLESON		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	56.9%
				Length of Stay	215.4
				Average Wages	23.24
				Skilled Nursing	76.3%
				Ancillary Service	23.7%
				Current Ratio	1.0
				Days to Collect	89.6
				Avg Payment Days	0.0
				Depreciation Rate	0.0%
				Return on Equity	-138.9%

Balance Sheet		Income Statement			
Current Assets	2,033,097	Total Charges	5,519,181		
Fixed Assets	0	Contract Allowance	1,127,807	20.4%	
Other Assets	0	Operating Revenue	4,391,374	79.6%	
Total Assets	2,033,097	Operating Expense	5,080,050	115.7%	
Current Liabilities	1,962,879	Operating Margin	-688,676	-15.7%	
Long Term Liabilities	0	Other Income	592,713	13.5%	
Total Equity	70,218	Other Expense	0	0.0%	
Total Liab. and Equity	2,033,097	Net Profit or Loss	(97,555)	-2.2%	

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675592 C C YOUNG MEMORIAL HOME				Nonprofit - Other	
C C YOUNG MEMORIAL HOME		3/31/2021 365 Days Settled			
DALLAS, TX 75214		CR Beds 530 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS		Occupancy Rate		92.1%	
Balance Sheet		Income Statement		Length of Stay	
				301.7	
Current Assets	4,424,393	Total Charges	28,205,378	Average Wages	
Fixed Assets	177,919,877	Contract Allowance	3,887,144	20.38	
Other Assets	17,594,524	Operating Revenue	24,318,234	13.8%	
Total Assets	199,938,794	Operating Expense	58,891,124	86.2%	
Current Liabilities	23,930,339	Operating Margin	-34,572,890	242.2%	
Long Term Liabilities	212,670,440	Other Income	12,598,212	-142.2%	
Total Equity	-36,661,985	Other Expense	0	0.0%	
Total Liab. and Equity	199,938,794	Net Profit or Loss	(21,974,678)	-90.4%	
				Skilled Nursing	
				18.7%	
				Ancillary Service	
				7.2%	
				Current Ratio	
				0.2	
				Days to Collect	
				43.0	
				Avg Payment Days	
				73.8	
				Depreciation Rate	
				7.8%	
				Return on Equity	
				59.9%	

676109 CALDER WOODS				Nonprofit - Church	
CALDER WOODS		12/31/2021 365 Days Settled			
BEAUMONT, TX 77706		CR Beds 46 POS Beds 0			
JEFFERSON		Key Performance Ind.			
NOVITAS		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay	
				98.2	
Current Assets	9,105,069	Total Charges	5,250,650	Average Wages	
Fixed Assets	130,900,744	Contract Allowance	1,412,537	19.50	
Other Assets	755,038	Operating Revenue	3,838,113	26.9%	
Total Assets	140,760,851	Operating Expense	12,661,991	73.1%	
Current Liabilities	8,694,264	Operating Margin	-8,823,878	329.9%	
Long Term Liabilities	145,777,007	Other Income	6,481,714	-229.9%	
Total Equity	-13,710,420	Other Expense	0	0.0%	
Total Liab. and Equity	140,760,851	Net Profit or Loss	(2,342,164)	-61.0%	
				Skilled Nursing	
				88.5%	
				Ancillary Service	
				11.5%	
				Current Ratio	
				1.0	
				Days to Collect	
				270.5	
				Avg Payment Days	
				19.0	
				Depreciation Rate	
				1.8%	
				Return on Equity	
				17.1%	

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675901 CAMBRIDGE HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
CAMBRIDGE HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
RICHMOND, TX 77469		CR Beds 112 POS Beds 0			
FORT BEND		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		83.9%	
		Length of Stay		103.7	
		Average Wages		23.77	
		9.8% Skilled Nursing		50.2%	
		90.2% Ancillary Service		49.8%	
		80.6% Current Ratio		14.8	
		19.4% Days to Collect		48.4	
		0.0% Avg Payment Days		21.0	
		0.0% Depreciation Rate		51.3%	
		19.4% Return on Equity		10.9%	
Balance Sheet		Income Statement			
Current Assets	20,826,302	Total Charges	13,234,495		
Fixed Assets	1,743,379	Contract Allowance	1,296,111		
Other Assets	8,397,762	Operating Revenue	11,938,384		
Total Assets	30,967,443	Operating Expense	9,624,155		
Current Liabilities	1,409,060	Operating Margin	2,314,229		
Long Term Liabilities	8,395,041	Other Income	1,001		
Total Equity	21,163,342	Other Expense	0		
Total Liab. and Equity	30,967,443	Net Profit or Loss	2,315,230		
676186 CAMBRIDGE LTC PARTNERS INC				Proprietary - Corporation	
CAMBRIDGE LTC PARTNERS INC		12/31/2021 365 Days Settled			
DIMMITT, TX 79027		CR Beds 114 POS Beds 0			
CASTRO		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		25.4%	
		Length of Stay		390.9	
		Average Wages		19.48	
		-4.2% Skilled Nursing		86.3%	
		104.2% Ancillary Service		13.7%	
		109.4% Current Ratio		1.6	
		-9.4% Days to Collect		19.1	
		20.8% Avg Payment Days		45.1	
		0.0% Depreciation Rate		455.9%	
		11.4% Return on Equity		136.6%	
Balance Sheet		Income Statement			
Current Assets	467,703	Total Charges	2,057,325		
Fixed Assets	850	Contract Allowance	-86,945		
Other Assets	850	Operating Revenue	2,144,270		
Total Assets	469,403	Operating Expense	2,345,748		
Current Liabilities	289,825	Operating Margin	-201,478		
Long Term Liabilities	0	Other Income	446,713		
Total Equity	179,578	Other Expense	0		
Total Liab. and Equity	469,403	Net Profit or Loss	245,235		

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676300 CANTON OAKS				Nonprofit - Church	
CANTON OAKS		5/31/2021 365 Days Settled			
CANTON, TX 75103		CR Beds 120 POS Beds 0			
VAN ZANDT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		55.3%	
Balance Sheet		Income Statement		Length of Stay	
				104.4	
Current Assets	742,120	Total Charges	6,728,293	Average Wages	
Fixed Assets	130,531	Contract Allowance	1,041,255	15.5%	
Other Assets	714	Operating Revenue	5,687,038	84.5%	
Total Assets	873,365	Operating Expense	7,020,723	123.5%	
Current Liabilities	1,070,526	Operating Margin	-1,333,685	-23.5%	
Long Term Liabilities	-291,359	Other Income	1,184,651	20.8%	
Total Equity	94,198	Other Expense	0	0.0%	
Total Liab. and Equity	873,365	Net Profit or Loss	(149,034)	-2.6%	
676341 CAPROCK NURSING & REHABILITATION				Proprietary - Corporation	
CAPROCK NURSING & REHABILITATION		12/31/2021 365 Days Settled			
BORGER, TX 79007		CR Beds 120 POS Beds 0			
HUTCHINSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		53.1%	
Balance Sheet		Income Statement		Length of Stay	
				151.1	
Current Assets	-217,578	Total Charges	6,114,791	Average Wages	
Fixed Assets	286,578	Contract Allowance	502,947	8.2%	
Other Assets	354,801	Operating Revenue	5,611,844	91.8%	
Total Assets	423,801	Operating Expense	5,695,042	101.5%	
Current Liabilities	284,465	Operating Margin	-83,198	-1.5%	
Long Term Liabilities	2,373	Other Income	507,414	9.0%	
Total Equity	424,216	Other Expense	0	0.0%	
Total Liab. and Equity	711,054	Net Profit or Loss	424,216	7.6%	

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676252 CAPSTONE HEALTHCARE ESTATES AT VETERANS MEMORIAL				Nonprofit - Church	
CAPSTONE HEALTHCARE ESTATES AT VETERANS MEMORIAL		12/31/2021 365 Days Settled			
HOUSTON, TX 77038				CR Beds 120 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	54.7%
				Length of Stay	133.7
				Average Wages	17.41
				Skilled Nursing	83.3%
				Ancillary Service	16.7%
				Current Ratio	2.9
				Days to Collect	156.4
				Avg Payment Days	24.0
				Depreciation Rate	1,132.7%
				Return on Equity	53.8%
Balance Sheet		Income Statement			
Current Assets	3,399,292	Total Charges	6,381,197		
Fixed Assets	62,196	Contract Allowance	-15,723	-0.2%	
Other Assets	0	Operating Revenue	6,396,920	100.2%	
Total Assets	3,461,488	Operating Expense	6,113,366	95.6%	
Current Liabilities	1,187,069	Operating Margin	283,554	4.4%	
Long Term Liabilities	0	Other Income	940,243	14.7%	
Total Equity	2,274,419	Other Expense	0	0.0%	
Total Liab. and Equity	3,461,488	Net Profit or Loss	1,223,797	19.1%	
676314 CAPSTONE HEALTHCARE ESTATES ON OREM				Proprietary - Other	
CAPSTONE HEALTHCARE ESTATES ON OREM		12/31/2021 365 Days Settled			
HOUSTON, TX 77045				CR Beds 120 POS Beds 0	
HARRIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	59.3%
				Length of Stay	133.9
				Average Wages	19.63
				Skilled Nursing	82.4%
				Ancillary Service	17.6%
				Current Ratio	2.7
				Days to Collect	131.1
				Avg Payment Days	26.0
				Depreciation Rate	501.4%
				Return on Equity	28.0%
Balance Sheet		Income Statement			
Current Assets	4,050,595	Total Charges	9,248,260		
Fixed Assets	160,610	Contract Allowance	2,518,101	27.2%	
Other Assets	25,365	Operating Revenue	6,730,159	72.8%	
Total Assets	4,236,570	Operating Expense	7,377,733	109.6%	
Current Liabilities	1,482,894	Operating Margin	-647,574	-9.6%	
Long Term Liabilities	0	Other Income	1,419,931	21.1%	
Total Equity	2,753,676	Other Expense	0	0.0%	
Total Liab. and Equity	4,236,570	Net Profit or Loss	772,357	11.5%	

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455416 CARADAY OF FT. WORTH				Proprietary - Corporation	
CARADAY OF FT. WORTH		8/31/2021 365 Days Settled			
FORT WORTH, TX 76108				CR Beds 265 POS Beds 0	
TARRANT				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	32.0%
				Length of Stay	159.8
				Average Wages	10.00
				23.1%	Skilled Nursing 60.7%
				76.9%	Ancillary Service 39.3%
				106.0%	Current Ratio 1.0
				-6.0%	Days to Collect 42.1
				6.6%	Avg Payment Days 44.5
				0.0%	Depreciation Rate 0.0%
				0.6%	Return on Equity 327.8%
Balance Sheet		Income Statement			
Current Assets	889,414	Total Charges	9,048,714		
Fixed Assets	0	Contract Allowance	2,086,154		
Other Assets	0	Operating Revenue	6,962,560		
Total Assets	889,414	Operating Expense	7,379,461		
Current Liabilities	876,194	Operating Margin	-416,901		
Long Term Liabilities	0	Other Income	460,235		
Total Equity	13,220	Other Expense	0		
Total Liab. and Equity	889,414	Net Profit or Loss	43,334		
676470 CARADAY OF HOUSTON				Proprietary - Corporation	
CARADAY OF HOUSTON		7/31/2021 212 Days Settled			
HOUSTON, TX 77091		12/31/2021 153 Days Settled		CR Beds 150 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	29.9%
				Length of Stay	327.6
				Average Wages	20.68
				5.9%	Skilled Nursing 82.9%
				94.1%	Ancillary Service 17.1%
				156.8%	Current Ratio 0.3
				-56.8%	Days to Collect 178.9
				12.3%	Avg Payment Days 292.4
				0.0%	Depreciation Rate 64.0%
				-44.6%	Return on Equity 38.3%
Balance Sheet		Income Statement			
Current Assets	1,099,906	Total Charges	2,071,845		
Fixed Assets	424,682	Contract Allowance	121,801		
Other Assets	0	Operating Revenue	1,950,044		
Total Assets	1,524,588	Operating Expense	3,058,486		
Current Liabilities	3,793,538	Operating Margin	-1,108,442		
Long Term Liabilities	0	Other Income	239,584		
Total Equity	-2,268,950	Other Expense	0		
Total Liab. and Equity	1,524,588	Net Profit or Loss	(868,858)		

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676470 CARADAY OF HOUSTON				Proprietary - Corporation		
CARADAY OF HOUSTON		7/31/2021 212 Days Settled				
HOUSTON, TX 77091		12/31/2021 153 Days Settled		CR Beds 150 POS Beds 0		
HARRIS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	22.2%	
Balance Sheet		Income Statement		Length of Stay	212.0	
Current Assets	3,411,642	Total Charges	1,117,313	Average Wages	20.68	
Fixed Assets	72,464	Contract Allowance	-384,878	-34.4%	Skilled Nursing	82.6%
Other Assets	0	Operating Revenue	1,502,191	134.4%	Ancillary Service	17.4%
Total Assets	3,484,106	Operating Expense	1,831,288	121.9%	Current Ratio	14.8
Current Liabilities	231,152	Operating Margin	-329,097	-21.9%	Days to Collect	839.7
Long Term Liabilities	3,389,990	Other Income	193,414	12.9%	Avg Payment Days	46.1
Total Equity	-137,036	Other Expense	0	0.0%	Depreciation Rate	50.3%
Total Liab. and Equity	3,484,106	Net Profit or Loss	(135,683)	-9.0%	Return on Equity	99.0%
676473 CARADAY OF LAMPASAS				Proprietary - Other		
CARADAY OF LAMPASAS		7/31/2021 212 Days Settled				
LAMPASAS, TX 76550		12/31/2021 153 Days Settled		CR Beds 76 POS Beds 0		
LAMPASAS				Key Performance Ind.		
NOVITAS				Occupancy Rate	45.6%	
Balance Sheet		Income Statement		Length of Stay	216.0	
Current Assets	433,123	Total Charges	1,580,025	Average Wages	20.61	
Fixed Assets	195,334	Contract Allowance	126,463	8.0%	Skilled Nursing	83.4%
Other Assets	0	Operating Revenue	1,453,562	92.0%	Ancillary Service	16.6%
Total Assets	628,457	Operating Expense	2,333,973	160.6%	Current Ratio	0.1
Current Liabilities	4,223,914	Operating Margin	-880,411	-60.6%	Days to Collect	149.8
Long Term Liabilities	0	Other Income	130,654	9.0%	Avg Payment Days	387.4
Total Equity	-3,595,457	Other Expense	0	0.0%	Depreciation Rate	103.4%
Total Liab. and Equity	628,457	Net Profit or Loss	(749,757)	-51.6%	Return on Equity	20.9%

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676473 CARADAY OF LAMPASAS				Proprietary - Other		
CARADAY OF LAMPASAS		7/31/2021 212 Days Settled				
LAMPASAS, TX 76550		12/31/2021 153 Days Settled		CR Beds 80	POS Beds 0	
LAMPASAS		Key Performance Ind.				
NOVITAS				Occupancy Rate	43.8%	
Balance Sheet		Income Statement		Length of Stay	157.8	
Current Assets	216,587	Total Charges	1,051,011	Average Wages	20.61	
Fixed Assets	7,769	Contract Allowance	-420,401	-40.0%	Skilled Nursing	87.3%
Other Assets	0	Operating Revenue	1,471,412	140.0%	Ancillary Service	12.7%
Total Assets	224,356	Operating Expense	1,614,672	109.7%	Current Ratio	0.8
Current Liabilities	280,727	Operating Margin	-143,260	-9.7%	Days to Collect	36.5
Long Term Liabilities	0	Other Income	88,241	6.0%	Avg Payment Days	63.5
Total Equity	-56,371	Other Expense	0	0.0%	Depreciation Rate	355.8%
Total Liab. and Equity	224,356	Net Profit or Loss	(55,019)	-3.7%	Return on Equity	97.6%
676477 CARADAY OF MOUNT VERNON				Proprietary - Corporation		
CARADAY OF MOUNT VERNON		7/31/2021 212 Days Settled				
MOUNT VERNON, TX 75457		12/31/2021 153 Days Settled		CR Beds 95	POS Beds 0	
FRANKLIN		Key Performance Ind.				
NOVITAS (TEXAS)				Occupancy Rate	28.9%	
Balance Sheet		Income Statement		Length of Stay	166.4	
Current Assets	679,455	Total Charges	1,832,421	Average Wages	20.33	
Fixed Assets	186,078	Contract Allowance	360,969	19.7%	Skilled Nursing	73.1%
Other Assets	0	Operating Revenue	1,471,452	80.3%	Ancillary Service	26.9%
Total Assets	865,533	Operating Expense	2,557,001	173.8%	Current Ratio	0.2
Current Liabilities	4,323,108	Operating Margin	-1,085,549	-73.8%	Days to Collect	162.1
Long Term Liabilities	0	Other Income	125,783	8.5%	Avg Payment Days	396.3
Total Equity	-3,457,575	Other Expense	0	0.0%	Depreciation Rate	205.0%
Total Liab. and Equity	865,533	Net Profit or Loss	(959,766)	-65.2%	Return on Equity	27.8%

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676477 CARADAY OF MOUNT VERNON				Nonprofit - Church	
CARADAY OF MOUNT VERNON		7/31/2021 212 Days Settled			
MOUNT VERNON, TX 75457		12/31/2021 153 Days Settled		CR Beds 95 POS Beds 0	
FRANKLIN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		28.4%	
Balance Sheet		Income Statement		Length of Stay	
				111.6	
Current Assets	117,835	Total Charges	1,132,295	Average Wages	
Fixed Assets	74,615	Contract Allowance	-193,894	20.33	
Other Assets	0	Operating Revenue	1,326,189	73.6%	
Total Assets	192,450	Operating Expense	1,387,127	26.4%	
Current Liabilities	254,741	Operating Margin	-60,938	Current Ratio	
Long Term Liabilities	0	Other Income	0	0.5	
Total Equity	-62,291	Other Expense	0	Days to Collect	
Total Liab. and Equity	192,450	Net Profit or Loss	(60,938)	23.1	
				Avg Payment Days	
				67.0	
				Depreciation Rate	
				32.2%	
				Return on Equity	
				97.8%	

675553 CARADAY OF QUITMAN				Proprietary - Corporation	
CARADAY OF QUITMAN		7/31/2021 212 Days Settled			
QUITMAN, TX 75783		12/31/2021 153 Days Settled		CR Beds 156 POS Beds 0	
WOOD		Key Performance Ind.			
NOVITAS		Occupancy Rate		19.4%	
Balance Sheet		Income Statement		Length of Stay	
				130.9	
Current Assets	698,625	Total Charges	1,796,314	Average Wages	
Fixed Assets	105,059	Contract Allowance	307,840	19.90	
Other Assets	0	Operating Revenue	1,488,474	71.0%	
Total Assets	803,684	Operating Expense	2,530,300	29.0%	
Current Liabilities	2,996,225	Operating Margin	-1,041,826	Current Ratio	
Long Term Liabilities	0	Other Income	76,659	0.2	
Total Equity	-2,192,541	Other Expense	0	Days to Collect	
Total Liab. and Equity	803,684	Net Profit or Loss	(965,167)	203.0	
				Avg Payment Days	
				124.5	
				Depreciation Rate	
				310.3%	
				Return on Equity	
				44.0%	

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675553 CARADAY OF QUITMAN				Nonprofit - Church	
CARADAY OF QUITMAN		7/31/2021 212 Days Settled			
QUITMAN, TX 75783		12/31/2021 153 Days Settled		CR Beds 156 POS Beds 0	
WOOD		Key Performance Ind.			
NOVITAS		Occupancy Rate		15.4%	
Balance Sheet		Income Statement		Length of Stay 122.7	
Current Assets	195,899	Total Charges	969,251	Average Wages	19.90
Fixed Assets	11,749	Contract Allowance	-329,510	-34.0%	Skilled Nursing 76.6%
Other Assets	0	Operating Revenue	1,298,761	134.0%	Ancillary Service 23.4%
Total Assets	207,648	Operating Expense	1,358,711	104.6%	Current Ratio 0.7
Current Liabilities	268,950	Operating Margin	-59,950	-4.6%	Days to Collect 46.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 72.2
Total Equity	-61,302	Other Expense	0	0.0%	Depreciation Rate 574.1%
Total Liab. and Equity	207,648	Net Profit or Loss	(59,950)	-4.6%	Return on Equity 97.8%
675678 CARE CHOICE OF BOERNE				Proprietary - Other	
CARE CHOICE OF BOERNE		12/31/2021 365 Days Settled			
BOERNE, TX 78006				CR Beds 74 POS Beds 0	
KENDALL		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		74.1%	
Balance Sheet		Income Statement		Length of Stay 488.0	
Current Assets	1,863,887	Total Charges	6,661,035	Average Wages	23.43
Fixed Assets	233,559	Contract Allowance	1,845,752	27.7%	Skilled Nursing 64.4%
Other Assets	1,006,673	Operating Revenue	4,815,283	72.3%	Ancillary Service 35.6%
Total Assets	3,104,119	Operating Expense	4,650,335	96.6%	Current Ratio 5.1
Current Liabilities	368,351	Operating Margin	164,948	3.4%	Days to Collect 25.3
Long Term Liabilities	17,566	Other Income	996,226	20.7%	Avg Payment Days 16.4
Total Equity	2,718,202	Other Expense	0	0.0%	Depreciation Rate 51.3%
Total Liab. and Equity	3,104,119	Net Profit or Loss	1,161,174	24.1%	Return on Equity 42.7%

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675277 CARE INN OF LA GRANGE				Nonprofit - Church	
CARE INN OF LA GRANGE		12/31/2021 365 Days Settled			
LA GRANGE, TX 78945		CR Beds 98		POS Beds 0	
FAYETTE		Key Performance Ind.			
NOVITAS		Occupancy Rate		45.9%	
Balance Sheet		Income Statement		Length of Stay 282.8	
Current Assets	8,021,923	Total Charges	3,757,585	Average Wages	20.75
Fixed Assets	4,545,349	Contract Allowance	-531,965	-14.2%	Skilled Nursing 73.7%
Other Assets	3,180	Operating Revenue	4,289,550	114.2%	Ancillary Service 26.3%
Total Assets	12,570,452	Operating Expense	3,665,139	85.4%	Current Ratio (81.7)
Current Liabilities	-98,169	Operating Margin	624,411	14.6%	Days to Collect 29.0
Long Term Liabilities	5,124,316	Other Income	280,351	6.5%	Avg Payment Days 1.1
Total Equity	7,544,305	Other Expense	0	0.0%	Depreciation Rate 8.5%
Total Liab. and Equity	12,570,452	Net Profit or Loss	904,762	21.1%	Return on Equity 12.0%
676046 CARE NURSING & REHABILITATION				Nonprofit - Church	
CARE NURSING & REHABILITATION		12/31/2021 365 Days Settled			
BROWNWOOD, TX 76802		CR Beds 97		POS Beds 0	
BROWN		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		58.9%	
Balance Sheet		Income Statement		Length of Stay 159.3	
Current Assets	-1,460,517	Total Charges	5,931,860	Average Wages	17.87
Fixed Assets	1,082,982	Contract Allowance	615,269	10.4%	Skilled Nursing 71.7%
Other Assets	61,660	Operating Revenue	5,316,591	89.6%	Ancillary Service 21.7%
Total Assets	-315,875	Operating Expense	5,514,131	103.7%	Current Ratio 2.3
Current Liabilities	-644,942	Operating Margin	-197,540	-3.7%	Days to Collect (12.5)
Long Term Liabilities	15,546	Other Income	637,586	12.0%	Avg Payment Days 239.6
Total Equity	440,046	Other Expense	0	0.0%	Depreciation Rate 46.8%
Total Liab. and Equity	-189,350	Net Profit or Loss	440,046	8.3%	Return on Equity 100.0%

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675997 CARILLON INC				Nonprofit - Other	
CARILLON INC		6/30/2021 365 Days Settled			
LUBBOCK, TX 79416				CR Beds 140 POS Beds 0	
LUBBOCK				Key Performance Ind.	
NOVITAS				Occupancy Rate	73.5%
Balance Sheet		Income Statement		Length of Stay	54.2
Current Assets	5,014,694	Total Charges	13,017,601	Average Wages	18.42
Fixed Assets	35,983,306	Contract Allowance	4,644,126	35.7%	Skilled Nursing 81.6%
Other Assets	14,510,221	Operating Revenue	8,373,475	64.3%	Ancillary Service 18.4%
Total Assets	55,508,221	Operating Expense	26,077,117	311.4%	Current Ratio 0.2
Current Liabilities	30,179,956	Operating Margin	-17,703,642	-211.4%	Days to Collect 49.6
Long Term Liabilities	61,517,803	Other Income	18,600,309	222.1%	Avg Payment Days 24.2
Total Equity	-36,189,538	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	55,508,221	Net Profit or Loss	896,667	10.7%	Return on Equity -2.5%
676429 CARRARA				Nonprofit - Church	
CARRARA		9/30/2021 365 Days Settled			
PLANO, TX 75093				CR Beds 112 POS Beds 0	
COLLIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	60.4%
Balance Sheet		Income Statement		Length of Stay	34.7
Current Assets	2,091,285	Total Charges	13,732,944	Average Wages	24.32
Fixed Assets	0	Contract Allowance	3,357,771	24.5%	Skilled Nursing 74.9%
Other Assets	0	Operating Revenue	10,375,173	75.5%	Ancillary Service 25.1%
Total Assets	2,091,285	Operating Expense	10,749,027	103.6%	Current Ratio 5.3
Current Liabilities	395,133	Operating Margin	-373,854	-3.6%	Days to Collect 69.4
Long Term Liabilities	0	Other Income	623,713	6.0%	Avg Payment Days 5.7
Total Equity	1,696,152	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,091,285	Net Profit or Loss	249,859	2.4%	Return on Equity 14.7%

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675181 CARRIAGE HOUSE MANOR				Proprietary - Individual	
CARRIAGE HOUSE MANOR		12/31/2021 365 Days Settled			
SULPHUR SPRINGS, TX 75482				CR Beds 144 POS Beds 0	
HOPKINS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	45.5%
Balance Sheet		Income Statement		Length of Stay	94.6
Current Assets	3,269,187	Total Charges	8,705,447	Average Wages	19.59
Fixed Assets	460,693	Contract Allowance	1,821,388	20.9% Skilled Nursing	71.0%
Other Assets	0	Operating Revenue	6,884,059	79.1% Ancillary Service	29.0%
Total Assets	3,729,880	Operating Expense	6,243,145	90.7% Current Ratio	5.8
Current Liabilities	566,796	Operating Margin	640,914	9.3% Days to Collect	51.7
Long Term Liabilities	0	Other Income	8,289	0.1% Avg Payment Days	28.7
Total Equity	3,163,084	Other Expense	0	0.0% Depreciation Rate	23.7%
Total Liab. and Equity	3,729,880	Net Profit or Loss	649,203	9.4% Return on Equity	20.5%
675972 CARROLLTON HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
CARROLLTON HEALTH AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
CARROLLTON, TX 75006				CR Beds 108 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.2%
Balance Sheet		Income Statement		Length of Stay	123.0
Current Assets	10,129,546	Total Charges	7,542,867	Average Wages	25.66
Fixed Assets	549,783	Contract Allowance	-2,622,805	-34.8% Skilled Nursing	60.4%
Other Assets	4,238,256	Operating Revenue	10,165,672	134.8% Ancillary Service	39.6%
Total Assets	14,917,585	Operating Expense	7,082,423	69.7% Current Ratio	9.0
Current Liabilities	1,127,718	Operating Margin	3,083,249	30.3% Days to Collect	48.2
Long Term Liabilities	4,238,256	Other Income	2,002	0.0% Avg Payment Days	26.1
Total Equity	9,551,611	Other Expense	0	0.0% Depreciation Rate	63.8%
Total Liab. and Equity	14,917,585	Net Profit or Loss	3,085,251	30.3% Return on Equity	32.3%

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455963 CARTHAGE HEALTHCARE CENTER				Proprietary - Corporation	
CARTHAGE HEALTHCARE CENTER		12/31/2021 365 Days Settled			
CARTHAGE, TX 75633		CR Beds 104 POS Beds 0			
PANOLA		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		44.6%	
		Length of Stay		222.6	
		Average Wages		19.46	
		12.9% Skilled Nursing		80.7%	
		87.1% Ancillary Service		19.3%	
		77.3% Current Ratio		1.3	
		22.7% Days to Collect		35.3	
		6.4% Avg Payment Days		29.6	
		0.0% Depreciation Rate		864.2%	
		29.2% Return on Equity		21.1%	
<hr/>					
675387 CARTHAGE LTC PARTNERS INC				Proprietary - Corporation	
CARTHAGE LTC PARTNERS INC		12/31/2021 365 Days Settled			
CARTHAGE, TX 75633		CR Beds 108 POS Beds 0			
PANOLA		Key Performance Ind.			
NOVITAS		Occupancy Rate		42.9%	
		Length of Stay		219.5	
		Average Wages		17.43	
		-9.8% Skilled Nursing		78.9%	
		109.8% Ancillary Service		21.1%	
		99.4% Current Ratio		1.5	
		0.6% Days to Collect		13.8	
		13.5% Avg Payment Days		49.1	
		0.0% Depreciation Rate		174.1%	
		14.1% Return on Equity		200.3%	

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675254 CASCADES AT GALVESTON				Proprietary - Partnership	
CASCADES AT GALVESTON		12/31/2021 214 Days Settled			
GALVESTON, TX 77554		5/31/2021 151 Days Settled		CR Beds 150 POS Beds 0	
GALVESTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		23.8%	
Balance Sheet		Income Statement		Length of Stay	
				112.3	
Current Assets	1,567,813	Total Charges	2,766,290	Average Wages	19.10
Fixed Assets	0	Contract Allowance	39,980	1.4%	Skilled Nursing
Other Assets	0	Operating Revenue	2,726,310	98.6%	Ancillary Service
Total Assets	<u>1,567,813</u>	Operating Expense	<u>3,320,005</u>	121.8%	Current Ratio
Current Liabilities	2,008,006	Operating Margin	-593,695	-21.8%	Days to Collect
Long Term Liabilities	57,781	Other Income	95,721	3.5%	Avg Payment Days
Total Equity	<u>-497,974</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,567,813</u>	Net Profit or Loss	<u>(497,974)</u>	-18.3%	Return on Equity
					100.0%

675254 CASCADES AT GALVESTON				Proprietary - Partnership	
CASCADES AT GALVESTON		12/31/2021 214 Days Settled			
GALVESTON, TX 77554		5/31/2021 151 Days Settled		CR Beds 150 POS Beds 0	
GALVESTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		42.6%	
Balance Sheet		Income Statement		Length of Stay	
				121.4	
Current Assets	1,648,817	Total Charges	2,244,608	Average Wages	19.10
Fixed Assets	169,921	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	30,555	Operating Revenue	2,244,608	100.0%	Ancillary Service
Total Assets	<u>1,849,293</u>	Operating Expense	<u>2,675,797</u>	119.2%	Current Ratio
Current Liabilities	2,913,761	Operating Margin	-431,189	-19.2%	Days to Collect
Long Term Liabilities	33,675	Other Income	212,899	9.5%	Avg Payment Days
Total Equity	<u>-1,098,143</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,849,293</u>	Net Profit or Loss	<u>(218,290)</u>	-9.7%	Return on Equity
					19.9%

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675231 CASCADES AT JACINTO REHAB LP		Proprietary - Partnership	
CASCADES AT JACINTO REHAB LP		12/31/2021 214 Days Settled	
HOUSTON, TX 77029		5/31/2021 151 Days Settled	
HARRIS		CR Beds 148 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	38.4%
		Length of Stay	408.5
		Average Wages	22.55
		Skilled Nursing	68.0%
		Ancillary Service	32.0%
		Current Ratio	1.8
		Days to Collect	331.8
		Avg Payment Days	30.9
		Depreciation Rate	55.5%
		Return on Equity	7.4%

Balance Sheet		Income Statement			
Current Assets	1,942,703	Total Charges	2,826,308		
Fixed Assets	100,904	Contract Allowance	786,127	27.8%	
Other Assets	0	Operating Revenue	2,040,181	72.2%	
Total Assets	2,043,607	Operating Expense	2,280,774	111.8%	
Current Liabilities	1,082,305	Operating Margin	-240,593	-11.8%	
Long Term Liabilities	790,378	Other Income	253,326	12.4%	
Total Equity	170,924	Other Expense	0	0.0%	
Total Liab. and Equity	2,043,607	Net Profit or Loss	12,733	0.6%	

675231 CASCADES AT JACINTO REHAB LP		Proprietary - Partnership	
CASCADES AT JACINTO REHAB LP		12/31/2021 214 Days Settled	
HOUSTON, TX 77029		5/31/2021 151 Days Settled	
HARRIS		CR Beds 148 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	35.3%
		Length of Stay	151.4
		Average Wages	22.55
		Skilled Nursing	85.1%
		Ancillary Service	14.9%
		Current Ratio	0.7
		Days to Collect	266.0
		Avg Payment Days	13.1
		Depreciation Rate	1,437.3%
		Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	1,347,920	Total Charges	1,996,533		
Fixed Assets	21,410	Contract Allowance	-90,938	-4.6%	
Other Assets	0	Operating Revenue	2,087,471	104.6%	
Total Assets	1,369,330	Operating Expense	2,745,488	131.5%	
Current Liabilities	1,818,002	Operating Margin	-658,017	-31.5%	
Long Term Liabilities	47,931	Other Income	161,414	7.7%	
Total Equity	-496,603	Other Expense	0	0.0%	
Total Liab. and Equity	1,369,330	Net Profit or Loss	(496,603)	-23.8%	

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675172 CASCADES AT PORT ARTHUR				Government - City-County	
CASCADES AT PORT ARTHUR		9/30/2021 365 Days Settled			
PORT ARTHUR, TX 77642				CR Beds 150 POS Beds 0	
JEFFERSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	44.3%
				Length of Stay	266.8
				Average Wages	19.90
				30.1% Skilled Nursing	56.1%
				69.9% Ancillary Service	43.9%
				105.3% Current Ratio	0.9
				-5.3% Days to Collect	70.1
				0.6% Avg Payment Days	78.9
				0.0% Depreciation Rate	0.0%
				-4.7% Return on Equity	159.1%

Balance Sheet		Income Statement			
Current Assets	1,423,135	Total Charges	9,855,448		
Fixed Assets	0	Contract Allowance	2,963,847		
Other Assets	-58,649	Operating Revenue	6,891,601		
Total Assets	1,364,486	Operating Expense	7,259,414		
Current Liabilities	1,569,949	Operating Margin	-367,813		
Long Term Liabilities	0	Other Income	41,260		
Total Equity	-205,463	Other Expense	0		
Total Liab. and Equity	1,364,486	Net Profit or Loss	(326,912)		

675541 CASCADES AT SENIOR REHAB				Nonprofit - Church	
CASCADES AT SENIOR REHAB		9/30/2021 365 Days Settled			
PORT ARTHUR, TX 77642				CR Beds 199 POS Beds 0	
JEFFERSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	40.1%
				Length of Stay	434.5
				Average Wages	20.15
				18.2% Skilled Nursing	69.1%
				81.8% Ancillary Service	30.9%
				102.3% Current Ratio	1.1
				-2.3% Days to Collect	105.6
				0.1% Avg Payment Days	92.7
				0.0% Depreciation Rate	22,856.0 %
				-2.2% Return on Equity	-827.1%

Balance Sheet		Income Statement			
Current Assets	1,800,054	Total Charges	8,043,297		
Fixed Assets	2,728	Contract Allowance	1,461,305		
Other Assets	-75,658	Operating Revenue	6,581,992		
Total Assets	1,727,124	Operating Expense	6,730,843		
Current Liabilities	1,709,606	Operating Margin	-148,851		
Long Term Liabilities	0	Other Income	3,962		
Total Equity	17,518	Other Expense	0		
Total Liab. and Equity	1,727,124	Net Profit or Loss	(144,889)		

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675960 CASTLE PINES HEALTH AND REHABILITATION				Proprietary - Corporation	
CASTLE PINES HEALTH AND REHABILITATION		12/31/2021 365 Days Settled			
LUFKIN, TX 75904				CR Beds 120	POS Beds 0
ANGELINA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	60.2%
Balance Sheet		Income Statement		Length of Stay	128.7
Current Assets	1,778,415	Total Charges	7,177,992	Average Wages	19.10
Fixed Assets	1,836,713	Contract Allowance	856,234	11.9%	Skilled Nursing 75.7%
Other Assets	216,483	Operating Revenue	6,321,758	88.1%	Ancillary Service 24.3%
Total Assets	3,831,611	Operating Expense	6,384,539	101.0%	Current Ratio 0.5
Current Liabilities	3,607,547	Operating Margin	-62,781	-1.0%	Days to Collect 44.0
Long Term Liabilities	-143,819	Other Income	579,746	9.2%	Avg Payment Days 295.9
Total Equity	516,965	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	3,980,693	Net Profit or Loss	516,965	8.2%	Return on Equity 100.0%
675929 CEDAR CREEK NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CEDAR CREEK NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
BANDERA, TX 78003				CR Beds 62	POS Beds 0
BANDERA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	43.8%
Balance Sheet		Income Statement		Length of Stay	133.9
Current Assets	677,437	Total Charges	2,698,434	Average Wages	20.71
Fixed Assets	139,657	Contract Allowance	416,811	15.4%	Skilled Nursing 72.4%
Other Assets	40,440	Operating Revenue	2,281,623	84.6%	Ancillary Service 27.6%
Total Assets	857,534	Operating Expense	2,733,682	119.8%	Current Ratio 0.7
Current Liabilities	941,098	Operating Margin	-452,059	-19.8%	Days to Collect 36.8
Long Term Liabilities	907	Other Income	470,827	20.6%	Avg Payment Days 239.8
Total Equity	18,768	Other Expense	0	0.0%	Depreciation Rate 54.2%
Total Liab. and Equity	960,773	Net Profit or Loss	18,768	0.8%	Return on Equity 100.0%

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675032 CEDAR HILL HEALTHCARE CENTER				Nonprofit - Church	
CEDAR HILL HEALTHCARE CENTER		9/30/2021 365 Days Settled			
CEDAR HILL, TX 75104		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		59.1%	
Balance Sheet		Income Statement		Length of Stay	
				261.3	
Current Assets	772,200	Total Charges	5,300,205	Average Wages	
Fixed Assets	0	Contract Allowance	0	23.80	
Other Assets	17,008	Operating Revenue	5,300,205	0.0%	
Total Assets	<u>789,208</u>	Operating Expense	5,298,889	100.0%	
Current Liabilities	771,246	Operating Margin	1,316	Current Ratio	
Long Term Liabilities	17,962	Other Income	55	1.0	
Total Equity	0	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>789,208</u>	Net Profit or Loss	0	16.8	
				Avg Payment Days	
				42.8	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				0.0%	

675931 CEDAR HILLS GERIATRIC CENTER				Proprietary - Partnership	
CEDAR HILLS GERIATRIC CENTER		6/30/2021 365 Days Settled			
CAMP WOOD, TX 78833		CR Beds 86 POS Beds 0			
REAL		Key Performance Ind.			
NOVITAS		Occupancy Rate		87.9%	
Balance Sheet		Income Statement		Length of Stay	
				290.4	
Current Assets	2,008,237	Total Charges	5,250,455	Average Wages	
Fixed Assets	114,750	Contract Allowance	0	19.24	
Other Assets	0	Operating Revenue	5,250,455	0.0%	
Total Assets	<u>2,122,987</u>	Operating Expense	5,085,348	100.0%	
Current Liabilities	678,352	Operating Margin	165,107	Current Ratio	
Long Term Liabilities	0	Other Income	850,810	3.0	
Total Equity	1,444,635	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>2,122,987</u>	Net Profit or Loss	1,015,917	97.6	
				Avg Payment Days	
				48.7	
				Depreciation Rate	
				660.3%	
				Return on Equity	
				70.3%	

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676488 CEDAR HOLLOW REHABILITATION CENTER				Proprietary - Partnership	
CEDAR HOLLOW REHABILITATION CENTER		12/31/2021 365 Days Settled			
SHERMAN, TX 75090				CR Beds 142 POS Beds 0	
GRAYSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	30.4%
				Length of Stay	55.3
				Average Wages	24.66
				10.1% Skilled Nursing	56.1%
				89.9% Ancillary Service	43.9%
				93.0% Current Ratio	3.9
				7.0% Days to Collect	69.7
				0.0% Avg Payment Days	20.5
				0.0% Depreciation Rate	0.0%
				7.0% Return on Equity	85.9%
<hr/>					
675898 CEDAR LAKE NURSING HOME				Proprietary - Corporation	
CEDAR LAKE NURSING HOME		9/30/2021 365 Days Settled			
MALAKOFF, TX 75148				CR Beds 90 POS Beds 0	
HENDERSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.0%
				Length of Stay	197.2
				Average Wages	19.67
				2.2% Skilled Nursing	82.7%
				97.8% Ancillary Service	17.3%
				123.1% Current Ratio	6.1
				-23.1% Days to Collect	42.3
				0.0% Avg Payment Days	18.8
				0.0% Depreciation Rate	5.9%
				-23.1% Return on Equity	-51.4%

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676432 CEDAR POINTE HEALTH AND WELLNESS CENTER				Proprietary - Other	
CEDAR POINTE HEALTH AND WELLNESS CENTER		5/31/2021 365 Days Settled			
CEDAR PARK, TX 78613		12/31/2021 153 Days Settled		CR Beds 122 POS Beds 0	
WILLIAMSON		7/31/2021 61 Days Settled		Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	69.1%
Balance Sheet		Income Statement		Length of Stay	155.5
Current Assets	777,658	Total Charges	9,625,849	Average Wages	26.71
Fixed Assets	5,755,979	Contract Allowance	2,350,028	24.4% Skilled Nursing	68.1%
Other Assets	261,704	Operating Revenue	7,275,821	75.6% Ancillary Service	31.9%
Total Assets	6,795,341	Operating Expense	8,792,261	120.8% Current Ratio	0.4
Current Liabilities	1,787,364	Operating Margin	-1,516,440	-20.8% Days to Collect	56.2
Long Term Liabilities	6,702,999	Other Income	1,830,002	25.2% Avg Payment Days	41.5
Total Equity	-1,695,022	Other Expense	0	0.0% Depreciation Rate	21.4%
Total Liab. and Equity	6,795,341	Net Profit or Loss	313,562	4.3% Return on Equity	-18.5%

676432 CEDAR POINTE HEALTH AND WELLNESS CENTER				Proprietary - Corporation	
CEDAR POINTE HEALTH AND WELLNESS CENTER		5/31/2021 365 Days Settled			
CEDAR PARK, TX 78613		12/31/2021 153 Days Settled		CR Beds 122 POS Beds 0	
WILLIAMSON		7/31/2021 61 Days Settled		Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	59.7%
Balance Sheet		Income Statement		Length of Stay	125.3
Current Assets	-2,098,365	Total Charges	4,426,772	Average Wages	26.71
Fixed Assets	194,273	Contract Allowance	982,268	22.2% Skilled Nursing	57.7%
Other Assets	16,283,603	Operating Revenue	3,444,504	77.8% Ancillary Service	42.3%
Total Assets	14,379,511	Operating Expense	3,447,054	100.1% Current Ratio	(3.9)
Current Liabilities	536,107	Operating Margin	-2,550	-0.1% Days to Collect	217.9
Long Term Liabilities	13,847,123	Other Income	76	0.0% Avg Payment Days	58.1
Total Equity	-3,719	Other Expense	0	0.0% Depreciation Rate	285.9%
Total Liab. and Equity	14,379,511	Net Profit or Loss	(2,474)	-0.1% Return on Equity	66.5%

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676432 CEDAR POINTE HEALTH AND WELLNESS CENTER				Proprietary - Other	
CEDAR POINTE HEALTH AND WELLNESS CENTER		5/31/2021 365 Days Settled			
CEDAR PARK, TX 78613		12/31/2021 153 Days Settled		CR Beds 122 POS Beds 0	
WILLIAMSON		7/31/2021 61 Days Settled		Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	59.5%
Balance Sheet		Income Statement		Length of Stay	134.1
Current Assets	836,362	Total Charges	1,407,271	Average Wages	26.71
Fixed Assets	5,609,680	Contract Allowance	396,092	28.1% Skilled Nursing	63.5%
Other Assets	292,904	Operating Revenue	1,011,179	71.9% Ancillary Service	36.5%
Total Assets	6,738,946	Operating Expense	1,378,001	136.3% Current Ratio	0.5
Current Liabilities	1,786,520	Operating Margin	-366,822	-36.3% Days to Collect	435.5
Long Term Liabilities	6,880,743	Other Income	133,527	13.2% Avg Payment Days	265.9
Total Equity	-1,928,317	Other Expense	0	0.0% Depreciation Rate	3.5%
Total Liab. and Equity	6,738,946	Net Profit or Loss	(233,295)	-23.1% Return on Equity	12.1%
455930 CEDAR RIDGE REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
CEDAR RIDGE REHABILITATION AND HEALTHCARE CENTER		12/31/2021 396 Days Settled			
PILOT POINT, TX 76258				CR Beds 108 POS Beds 0	
DENTON				Key Performance Ind.	
NOVITAS				Occupancy Rate	58.3%
Balance Sheet		Income Statement		Length of Stay	508.9
Current Assets	356,148	Total Charges	5,204,338	Average Wages	21.72
Fixed Assets	252,693	Contract Allowance	-694,671	-13.3% Skilled Nursing	77.6%
Other Assets	1,112	Operating Revenue	5,899,009	113.3% Ancillary Service	22.4%
Total Assets	609,953	Operating Expense	6,924,764	117.4% Current Ratio	0.2
Current Liabilities	1,465,707	Operating Margin	-1,025,755	-17.4% Days to Collect	30.9
Long Term Liabilities	0	Other Income	173,921	2.9% Avg Payment Days	38.1
Total Equity	-855,754	Other Expense	0	0.0% Depreciation Rate	461.5%
Total Liab. and Equity	609,953	Net Profit or Loss	(851,834)	-14.4% Return on Equity	99.5%

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675065 CENTERVILLE HEALTHCARE CENTER				Nonprofit - Church	
CENTERVILLE HEALTHCARE CENTER		9/30/2021 365 Days Settled			
CENTERVILLE, TX 75833				CR Beds 74	POS Beds 0
LEON		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	34.1%
Balance Sheet		Income Statement		Length of Stay	368.9
Current Assets	4,166,023	Total Charges	2,488,748	Average Wages	19.75
Fixed Assets	20,692	Contract Allowance	630,788	25.3%	Skilled Nursing 86.1%
Other Assets	0	Operating Revenue	1,857,960	74.7%	Ancillary Service 13.9%
Total Assets	4,186,715	Operating Expense	2,009,548	108.2%	Current Ratio 0.8
Current Liabilities	5,226,780	Operating Margin	-151,588	-8.2%	Days to Collect 35.5
Long Term Liabilities	0	Other Income	247,257	13.3%	Avg Payment Days 25.7
Total Equity	-1,040,065	Other Expense	0	0.0%	Depreciation Rate 392.4%
Total Liab. and Equity	4,186,715	Net Profit or Loss	95,669	5.1%	Return on Equity -9.2%
675326 CENTRAL TEXAS NURSING & REHABILITATION				Proprietary - Corporation	
CENTRAL TEXAS NURSING & REHABILITATION		9/30/2021 153 Days Settled			
BALLINGER, TX 76821		4/30/2021 120 Days Settled		CR Beds 126	POS Beds 0
RUNNELS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	39.0%
Balance Sheet		Income Statement		Length of Stay	210.8
Current Assets	137,958	Total Charges	1,365,729	Average Wages	19.74
Fixed Assets	-2,142	Contract Allowance	102,041	7.5%	Skilled Nursing 79.5%
Other Assets	13,150	Operating Revenue	1,263,688	92.5%	Ancillary Service 20.5%
Total Assets	148,966	Operating Expense	1,397,583	110.6%	Current Ratio 0.5
Current Liabilities	260,563	Operating Margin	-133,895	-10.6%	Days to Collect 29.7
Long Term Liabilities	2,784	Other Income	294,960	23.3%	Avg Payment Days (19.6)
Total Equity	-1,172,200	Other Expense	0	0.0%	Depreciation Rate 656.4%
Total Liab. and Equity	-908,853	Net Profit or Loss	161,065	12.7%	Return on Equity -13.7%

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675326 CENTRAL TEXAS NURSING & REHABILITATION				Nonprofit - Church	
CENTRAL TEXAS NURSING & REHABILITATION		9/30/2021 153 Days Settled			
BALLINGER, TX 76821		4/30/2021 120 Days Settled		CR Beds 126 POS Beds 0	
RUNNELS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		42.9%	
Balance Sheet		Income Statement		Length of Stay 266.5	
Current Assets	627,418	Total Charges	1,713,651	Average Wages	19.74
Fixed Assets	-6,947	Contract Allowance	132,502	7.7% Skilled Nursing	80.0%
Other Assets	15,000	Operating Revenue	1,581,149	92.3% Ancillary Service	20.0%
Total Assets	635,471	Operating Expense	1,849,669	117.0% Current Ratio	0.8
Current Liabilities	799,860	Operating Margin	-268,520	-17.0% Days to Collect	117.5
Long Term Liabilities	-3,573	Other Income	124,707	7.9% Avg Payment Days	21.3
Total Equity	-143,813	Other Expense	0	0.0% Depreciation Rate	1,775.8%
Total Liab. and Equity	652,474	Net Profit or Loss	(143,813)	-9.1% Return on Equity	100.0%
455910 CHANDLER NURSING CENTER				Nonprofit - Church	
CHANDLER NURSING CENTER		9/30/2021 365 Days Settled			
CHANDLER, TX 75758				CR Beds 90 POS Beds 0	
HENDERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.8%	
Balance Sheet		Income Statement		Length of Stay 156.7	
Current Assets	1,369,479	Total Charges	6,122,835	Average Wages	19.45
Fixed Assets	189,306	Contract Allowance	901,803	14.7% Skilled Nursing	67.7%
Other Assets	160,851	Operating Revenue	5,221,032	85.3% Ancillary Service	32.3%
Total Assets	1,719,636	Operating Expense	6,207,373	118.9% Current Ratio	0.7
Current Liabilities	1,863,829	Operating Margin	-986,341	-18.9% Days to Collect	81.5
Long Term Liabilities	0	Other Income	229,078	4.4% Avg Payment Days	79.2
Total Equity	-144,193	Other Expense	0	0.0% Depreciation Rate	191.1%
Total Liab. and Equity	1,719,636	Net Profit or Loss	(757,263)	-14.5% Return on Equity	525.2%

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676334 CHELSEA GARDENS				Proprietary - Corporation	
CHELSEA GARDENS		12/31/2021 365 Days Settled			
MISSOURI CITY, TX 77459				CR Beds 60	POS Beds 0
FORT BEND		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	34.6%
Balance Sheet		Income Statement		Length of Stay	49.5
Current Assets	3,145,221	Total Charges	3,510,007	Average Wages	25.67
Fixed Assets	924,092	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	3,510,007	100.0%	Ancillary Service 0.0%
Total Assets	4,069,313	Operating Expense	4,192,070	119.4%	Current Ratio 13.6
Current Liabilities	231,224	Operating Margin	-682,063	-19.4%	Days to Collect 113.4
Long Term Liabilities	3,914,875	Other Income	0	0.0%	Avg Payment Days 14.3
Total Equity	-76,786	Other Expense	0	0.0%	Depreciation Rate 39.6%
Total Liab. and Equity	4,069,313	Net Profit or Loss	(682,063)	-19.4%	Return on Equity 888.3%
675008 CHEROKEE ROSE NURSING AND REHABILITATION				Proprietary - Corporation	
CHEROKEE ROSE NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
GLEN ROSE, TX 76043				CR Beds 102	POS Beds 0
SOMERVELL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	45.5%
Balance Sheet		Income Statement		Length of Stay	229.1
Current Assets	1,680,098	Total Charges	3,744,885	Average Wages	19.69
Fixed Assets	136,357	Contract Allowance	364,249	9.7%	Skilled Nursing 75.9%
Other Assets	65,958	Operating Revenue	3,380,636	90.3%	Ancillary Service 24.1%
Total Assets	1,882,413	Operating Expense	3,931,539	116.3%	Current Ratio 0.8
Current Liabilities	1,998,732	Operating Margin	-550,903	-16.3%	Days to Collect 159.6
Long Term Liabilities	0	Other Income	741,319	21.9%	Avg Payment Days 224.5
Total Equity	190,416	Other Expense	0	0.0%	Depreciation Rate 125.4%
Total Liab. and Equity	2,189,148	Net Profit or Loss	190,416	5.6%	Return on Equity 100.0%

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675835 CHEROKEE TRAILS NURSING HOME				Proprietary - Corporation	
CHEROKEE TRAILS NURSING HOME		12/31/2021 365 Days Settled			
RUSK, TX 75785		CR Beds 140 POS Beds 0			
CHEROKEE		Key Performance Ind.			
NOVITAS		Occupancy Rate		34.6%	
Balance Sheet		Income Statement		Length of Stay	
				142.5	
Current Assets	1,187,385	Total Charges	5,228,485	Average Wages	
Fixed Assets	24,382	Contract Allowance	15,950	16.51	
Other Assets	0	Operating Revenue	5,212,535	0.3%	
Total Assets	1,211,767	Operating Expense	5,047,687	99.7%	
Current Liabilities	159,696	Operating Margin	164,848	96.8%	
Long Term Liabilities	0	Other Income	760,422	3.2%	
Total Equity	1,052,071	Other Expense	0	14.6%	
Total Liab. and Equity	1,211,767	Net Profit or Loss	925,270	0.0%	
				17.8%	
				Return on Equity	
				87.9%	

676466 CHEYENNE MEDICAL LODGE				Proprietary - Corporation	
CHEYENNE MEDICAL LODGE		12/31/2021 365 Days Settled			
MESQUITE, TX 75149		CR Beds 139 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		63.5%	
Balance Sheet		Income Statement		Length of Stay	
				190.6	
Current Assets	1,534,991	Total Charges	18,667,165	Average Wages	
Fixed Assets	46,993	Contract Allowance	7,718,605	23.64	
Other Assets	416	Operating Revenue	10,948,560	41.3%	
Total Assets	1,582,400	Operating Expense	9,664,449	58.7%	
Current Liabilities	139,431	Operating Margin	1,284,111	88.3%	
Long Term Liabilities	0	Other Income	128,656	11.7%	
Total Equity	1,442,969	Other Expense	0	1.2%	
Total Liab. and Equity	1,582,400	Net Profit or Loss	1,412,767	0.0%	
				12.9%	
				Return on Equity	
				97.9%	

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675055 CHILDRESS HEALTHCARE CENTER				Nonprofit - Church	
CHILDRESS HEALTHCARE CENTER		8/31/2021 365 Days Settled			
CHILDRESS, TX 79201		CR Beds 120 POS Beds 0			
CHILDRESS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		37.1%	
		Length of Stay		222.3	
		Average Wages		19.50	
		21.3% Skilled Nursing		88.9%	
		78.7% Ancillary Service		11.1%	
		82.7% Current Ratio		1.5	
		17.3% Days to Collect		24.4	
		12.5% Avg Payment Days		10.9	
		0.0% Depreciation Rate		689.0%	
		29.8% Return on Equity		30.8%	
Balance Sheet		Income Statement			
Current Assets	9,965,783	Total Charges	4,285,989		
Fixed Assets	29,856	Contract Allowance	913,335		
Other Assets	0	Operating Revenue	3,372,654		
Total Assets	9,995,639	Operating Expense	2,790,113		
Current Liabilities	6,741,384	Operating Margin	582,541		
Long Term Liabilities	0	Other Income	421,090		
Total Equity	3,254,255	Other Expense	0		
Total Liab. and Equity	9,995,639	Net Profit or Loss	1,003,631		

675053 CHISOLM TRAIL NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CHISOLM TRAIL NURSING AND REHABILITATION CENTER		3/31/2021 365 Days Settled			
LOCKHART, TX 78644		CR Beds 100 POS Beds 0			
CALDWELL		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.8%	
		Length of Stay		210.3	
		Average Wages		22.14	
		22.1% Skilled Nursing		71.9%	
		77.9% Ancillary Service		28.1%	
		89.8% Current Ratio		55.5	
		10.2% Days to Collect		47.0	
		15.0% Avg Payment Days		13.5	
		0.0% Depreciation Rate		0.0%	
		25.2% Return on Equity		29.5%	
Balance Sheet		Income Statement			
Current Assets	4,189,268	Total Charges	7,006,791		
Fixed Assets	0	Contract Allowance	1,547,474		
Other Assets	0	Operating Revenue	5,459,317		
Total Assets	4,189,268	Operating Expense	4,902,795		
Current Liabilities	75,454	Operating Margin	556,522		
Long Term Liabilities	-555,012	Other Income	818,668		
Total Equity	4,668,826	Other Expense	0		
Total Liab. and Equity	4,189,268	Net Profit or Loss	1,375,190		

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455617 CHRISTIAN CARE CENTER		Nonprofit - Church	
CHRISTIAN CARE CENTER		12/31/2021 365 Days Settled	
MESQUITE, TX 75150		CR Beds 180 POS Beds 0	
DALLAS		Key Performance Ind.	
NOVITAS		Occupancy Rate	36.8%
Balance Sheet		Income Statement	
Current Assets	8,670,378	Total Charges	6,752,564
Fixed Assets	23,874,632	Contract Allowance	1,317,941
Other Assets	0	Operating Revenue	5,434,623
Total Assets	32,545,010	Operating Expense	24,583,239
Current Liabilities	8,379,211	Operating Margin	-19,148,616
Long Term Liabilities	0	Other Income	17,897,947
Total Equity	24,165,799	Other Expense	0
Total Liab. and Equity	32,545,010	Net Profit or Loss	(1,250,669)
		19.5%	80.5%
		452.3%	-352.3%
		329.3%	0.0%
		-23.0%	
		Length of Stay	64.7
		Average Wages	24.82
		Skilled Nursing	74.2%
		Ancillary Service	25.8%
		Current Ratio	1.0
		Days to Collect	89.2
		Avg Payment Days	16.8
		Depreciation Rate	1.1%
		Return on Equity	-5.2%

675958 CHRISTIAN CARE CENTER		Proprietary - Corporation	
CHRISTIAN CARE CENTER		12/31/2021 365 Days Settled	
TEXARKANA, TX 75501		CR Beds 114 POS Beds 0	
BOWIE		Key Performance Ind.	
NOVITAS		Occupancy Rate	34.2%
Balance Sheet		Income Statement	
Current Assets	4,634,547	Total Charges	2,932,894
Fixed Assets	353,635	Contract Allowance	-627,367
Other Assets	0	Operating Revenue	3,560,261
Total Assets	4,988,182	Operating Expense	3,487,606
Current Liabilities	-525,622	Operating Margin	72,655
Long Term Liabilities	479,470	Other Income	295,743
Total Equity	5,034,334	Other Expense	0
Total Liab. and Equity	4,988,182	Net Profit or Loss	368,398
		-21.4%	121.4%
		98.0%	2.0%
		8.3%	0.0%
		10.3%	
		Length of Stay	200.6
		Average Wages	18.95
		Skilled Nursing	65.6%
		Ancillary Service	34.4%
		Current Ratio	(8.8)
		Days to Collect	33.4
		Avg Payment Days	(2.7)
		Depreciation Rate	57.9%
		Return on Equity	7.3%

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676240 CIBOLO CREEK				Proprietary - Partnership	
CIBOLO CREEK		9/30/2021 153 Days Settled			
BOERNE, TX 78006		4/30/2021 120 Days Settled		CR Beds 120 POS Beds 0	
KENDALL				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	78.9%
				Length of Stay	199.3
				Average Wages	23.51
				Skilled Nursing	73.7%
				Ancillary Service	26.3%
				Current Ratio	4.5
				Days to Collect	99.4
				Avg Payment Days	36.4
				Depreciation Rate	104.5%
				Return on Equity	51.0%
Balance Sheet		Income Statement			
Current Assets	1,707,312	Total Charges	2,811,146		
Fixed Assets	211,085	Contract Allowance	-13,823	-0.5%	
Other Assets	183,062	Operating Revenue	2,824,969	100.5%	
Total Assets	2,101,459	Operating Expense	2,780,265	98.4%	
Current Liabilities	380,774	Operating Margin	44,704	1.6%	
Long Term Liabilities	0	Other Income	833,668	29.5%	
Total Equity	1,720,685	Other Expense	0	0.0%	
Total Liab. and Equity	2,101,459	Net Profit or Loss	878,372	31.1%	
676240 CIBOLO CREEK				Nonprofit - Church	
CIBOLO CREEK		9/30/2021 153 Days Settled			
BOERNE, TX 78006		4/30/2021 120 Days Settled		CR Beds 120 POS Beds 0	
KENDALL				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	75.3%
				Length of Stay	197.4
				Average Wages	23.51
				Skilled Nursing	80.1%
				Ancillary Service	19.9%
				Current Ratio	2.5
				Days to Collect	135.9
				Avg Payment Days	23.8
				Depreciation Rate	118.5%
				Return on Equity	-6.5%
Balance Sheet		Income Statement			
Current Assets	1,965,420	Total Charges	3,287,056		
Fixed Assets	244,713	Contract Allowance	62,670	1.9%	
Other Assets	183,062	Operating Revenue	3,224,386	98.1%	
Total Assets	2,393,195	Operating Expense	3,352,937	104.0%	
Current Liabilities	776,826	Operating Margin	-128,551	-4.0%	
Long Term Liabilities	0	Other Income	24,237	0.8%	
Total Equity	1,616,369	Other Expense	0	0.0%	
Total Liab. and Equity	2,393,195	Net Profit or Loss	(104,314)	-3.2%	

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676431 CIMARRON PARK NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
CIMARRON PARK NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled	
EL PASO, TX 79911		CR Beds 124 POS Beds 0	
EL PASO		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	62.8%
Balance Sheet		Income Statement	
Current Assets	4,322,757	Total Charges	10,882,341
Fixed Assets	42,700	Contract Allowance	1,006,840
Other Assets	0	Operating Revenue	9,875,501
Total Assets	4,365,457	Operating Expense	8,292,837
Current Liabilities	1,244,371	Operating Margin	1,582,664
Long Term Liabilities	0	Other Income	344,748
Total Equity	3,121,086	Other Expense	0
Total Liab. and Equity	4,365,457	Net Profit or Loss	1,927,412
		9.3%	Skilled Nursing 72.6%
		90.7%	Ancillary Service 27.4%
		84.0%	Current Ratio 3.5
		16.0%	Days to Collect 138.9
		3.5%	Avg Payment Days 30.9
		0.0%	Depreciation Rate 1,109.3%
		19.5%	Return on Equity 61.8%
676087 CIMARRON PLACE HEALTH & REHABILITATION CENTER		Proprietary - Partnership	
CIMARRON PLACE HEALTH & REHABILITATION CENTER		12/31/2021 275 Days Settled	
CORPUS CHRISTI, TX 78414		3/31/2021 90 Days Settled	
NUECES		CR Beds 120 POS Beds 0	
NOVITAS		Key Performance Ind.	
		Occupancy Rate	59.6%
Balance Sheet		Income Statement	
Current Assets	1,033,303	Total Charges	2,451,582
Fixed Assets	110,666	Contract Allowance	651,010
Other Assets	1,197,842	Operating Revenue	1,800,572
Total Assets	2,341,811	Operating Expense	2,012,582
Current Liabilities	1,268,987	Operating Margin	-212,010
Long Term Liabilities	169,061	Other Income	160,312
Total Equity	903,763	Other Expense	0
Total Liab. and Equity	2,341,811	Net Profit or Loss	(51,698)
		26.6%	Skilled Nursing 75.4%
		73.4%	Ancillary Service 24.6%
		111.8%	Current Ratio 0.8
		-11.8%	Days to Collect 127.7
		8.9%	Avg Payment Days 230.1
		0.0%	Depreciation Rate 217.7%
		-2.9%	Return on Equity -5.7%

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676087 CIMARRON PLACE HEALTH & REHABILITATION CENTER				Nonprofit - Church		
CIMARRON PLACE HEALTH & REHABILITATION CENTER		12/31/2021 275 Days Settled				
CORPUS CHRISTI, TX 78414		3/31/2021 90 Days Settled		CR Beds 120 POS Beds 0		
NUECES		Key Performance Ind.				
NOVITAS				Occupancy Rate	61.8%	
Balance Sheet		Income Statement		Length of Stay	98.0	
Current Assets	-407,277	Total Charges	6,449,442	Average Wages	21.50	
Fixed Assets	0	Contract Allowance	1,404,664	21.8%	Skilled Nursing	76.6%
Other Assets	-21,611	Operating Revenue	5,044,778	78.2%	Ancillary Service	23.4%
Total Assets	-428,888	Operating Expense	6,114,017	121.2%	Current Ratio	(0.6)
Current Liabilities	631,995	Operating Margin	-1,069,239	-21.2%	Days to Collect	(30.2)
Long Term Liabilities	0	Other Income	8,356	0.2%	Avg Payment Days	37.7
Total Equity	-1,060,883	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-428,888	Net Profit or Loss	(1,060,883)	-21.0%	Return on Equity	100.0%
675259 CISCO NURSING & REHABILITATION				Nonprofit - Church		
CISCO NURSING & REHABILITATION		6/30/2021 365 Days Settled				
CISCO, TX 76437				CR Beds 106 POS Beds 0		
EASTLAND		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	35.8%	
Balance Sheet		Income Statement		Length of Stay	142.7	
Current Assets	1,733,751	Total Charges	4,761,181	Average Wages	16.68	
Fixed Assets	71,090	Contract Allowance	337,472	7.1%	Skilled Nursing	68.7%
Other Assets	20,284	Operating Revenue	4,423,709	92.9%	Ancillary Service	31.3%
Total Assets	1,825,125	Operating Expense	2,909,037	65.8%	Current Ratio	2.7
Current Liabilities	631,319	Operating Margin	1,514,672	34.2%	Days to Collect	6.8
Long Term Liabilities	20,084	Other Income	91,024	2.1%	Avg Payment Days	20.0
Total Equity	1,173,722	Other Expense	0	0.0%	Depreciation Rate	126.7%
Total Liab. and Equity	1,825,125	Net Profit or Loss	1,605,693	36.3%	Return on Equity	136.8%

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675622 CITYVIEW NURSING AND REHABILITATION CENTER				Government - City-County	
CITYVIEW NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
FORT WORTH, TX 76132		CR Beds 197 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		59.9%	
		Length of Stay		112.1	
		Average Wages		23.77	
		Skilled Nursing		82.9%	
		Ancillary Service		17.1%	
		Current Ratio		0.8	
		Days to Collect		45.5	
		Avg Payment Days		22.6	
		Depreciation Rate		23.3%	
		Return on Equity		-91.8%	
Balance Sheet		Income Statement			
Current Assets	1,159,151	Total Charges	9,100,337		
Fixed Assets	2,154,632	Contract Allowance	0	0.0%	
Other Assets	-2,905,361	Operating Revenue	9,100,337	100.0%	
Total Assets	408,422	Operating Expense	11,287,541	124.0%	
Current Liabilities	1,367,554	Operating Margin	-2,187,204	-24.0%	
Long Term Liabilities	0	Other Income	3,067,298	33.7%	
Total Equity	-959,132	Other Expense	0	0.0%	
Total Liab. and Equity	408,422	Net Profit or Loss	880,094	9.7%	
676411 CLARENDON NURSING HOME				Proprietary - Partnership	
CLARENDON NURSING HOME		8/31/2021 365 Days Settled			
CLARENDON, TX 79226		CR Beds 61 POS Beds 0			
DONLEY		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		84.0%	
		Length of Stay		230.8	
		Average Wages		19.86	
		Skilled Nursing		75.5%	
		Ancillary Service		24.5%	
		Current Ratio		1.5	
		Days to Collect		125.7	
		Avg Payment Days		11.4	
		Depreciation Rate		323.3%	
		Return on Equity		28.6%	
Balance Sheet		Income Statement			
Current Assets	1,331,027	Total Charges	3,358,612		
Fixed Assets	43,480	Contract Allowance	207,174	6.2%	
Other Assets	0	Operating Revenue	3,151,438	93.8%	
Total Assets	1,374,507	Operating Expense	3,605,727	114.4%	
Current Liabilities	901,842	Operating Margin	-454,289	-14.4%	
Long Term Liabilities	801,455	Other Income	360,215	11.4%	
Total Equity	-328,790	Other Expense	0	0.0%	
Total Liab. and Equity	1,374,507	Net Profit or Loss	(94,074)	-3.0%	

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676021 CLAREWOOD HOUSE EXTENDED CARE CENTER				Nonprofit - Church	
CLAREWOOD HOUSE EXTENDED CARE CENTER		12/31/2021 365 Days Settled			
HOUSTON, TX 77036				CR Beds 160 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	72.2%
				Length of Stay	780.7
				Average Wages	19.21
				4.0% Skilled Nursing	36.2%
				96.0% Ancillary Service	5.6%
				94.9% Current Ratio	5.0
				5.1% Days to Collect	17.3
				34.3% Avg Payment Days	34.0
				0.0% Depreciation Rate	3.6%
				39.4% Return on Equity	10.6%
Balance Sheet		Income Statement			
Current Assets	4,571,443	Total Charges	10,752,509		
Fixed Assets	11,142,682	Contract Allowance	430,356		
Other Assets	24,114,753	Operating Revenue	10,322,153		
Total Assets	39,828,878	Operating Expense	9,797,927		
Current Liabilities	912,077	Operating Margin	524,226		
Long Term Liabilities	502,159	Other Income	3,539,753		
Total Equity	38,414,642	Other Expense	0		
Total Liab. and Equity	39,828,878	Net Profit or Loss	4,063,979		
455985 CLARKSVILLE NURSING CENTER				Proprietary - Corporation	
CLARKSVILLE NURSING CENTER		12/31/2021 365 Days Settled			
CLARKSVILLE, TX 75426				CR Beds 132 POS Beds 0	
RED RIVER				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	35.7%
				Length of Stay	212.1
				Average Wages	21.84
				27.8% Skilled Nursing	63.2%
				72.2% Ancillary Service	36.8%
				132.1% Current Ratio	0.8
				-32.1% Days to Collect	70.1
				20.4% Avg Payment Days	97.8
				0.0% Depreciation Rate	80.6%
				-11.7% Return on Equity	-809.1%
Balance Sheet		Income Statement			
Current Assets	1,635,529	Total Charges	4,880,918		
Fixed Assets	392,313	Contract Allowance	1,358,660		
Other Assets	177,965	Operating Revenue	3,522,258		
Total Assets	2,205,807	Operating Expense	4,653,199		
Current Liabilities	2,154,936	Operating Margin	-1,130,941		
Long Term Liabilities	0	Other Income	719,320		
Total Equity	50,871	Other Expense	0		
Total Liab. and Equity	2,205,807	Net Profit or Loss	(411,621)		

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455952 CLEVELAND HEALTH CARE CENTER				Nonprofit - Other	
CLEVELAND HEALTH CARE CENTER		12/31/2021 365 Days Settled			
CLEVELAND, TX 77327		CR Beds 142 POS Beds 0			
LIBERTY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.4%	
Balance Sheet		Income Statement		Length of Stay 100.4	
Current Assets	3,882,565	Total Charges	8,249,594	Average Wages	17.73
Fixed Assets	0	Contract Allowance	2,180,626	26.4%	Skilled Nursing 71.0%
Other Assets	687,380	Operating Revenue	6,068,968	73.6%	Ancillary Service 29.0%
Total Assets	4,569,945	Operating Expense	6,454,737	106.4%	Current Ratio 4.9
Current Liabilities	793,059	Operating Margin	-385,769	-6.4%	Days to Collect 43.2
Long Term Liabilities	0	Other Income	727,359	12.0%	Avg Payment Days 17.0
Total Equity	3,776,886	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	4,569,945	Net Profit or Loss	341,590	5.6%	Return on Equity 9.0%

675234 CLUTE LTC PARTNERS, INC.				Proprietary - Corporation	
CLUTE LTC PARTNERS, INC.		12/31/2021 365 Days Settled			
CLUTE, TX 77531		CR Beds 93 POS Beds 0			
BRAZORIA		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		47.6%	
Balance Sheet		Income Statement		Length of Stay 153.9	
Current Assets	724,631	Total Charges	4,240,799	Average Wages	18.75
Fixed Assets	2,381	Contract Allowance	-217,663	-5.1%	Skilled Nursing 76.3%
Other Assets	1,160	Operating Revenue	4,458,462	105.1%	Ancillary Service 23.7%
Total Assets	728,172	Operating Expense	4,233,123	94.9%	Current Ratio 2.7
Current Liabilities	264,592	Operating Margin	225,339	5.1%	Days to Collect 39.1
Long Term Liabilities	0	Other Income	412,390	9.2%	Avg Payment Days 22.9
Total Equity	463,580	Other Expense	0	0.0%	Depreciation Rate 404.3%
Total Liab. and Equity	728,172	Net Profit or Loss	637,729	14.3%	Return on Equity 137.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675038 CLYDE NURSING CENTER		Proprietary - Corporation	
CLYDE NURSING CENTER		8/31/2021 365 Days Settled	
CLYDE, TX 79510		CR Beds 48 POS Beds 0	
CALLAHAN		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	75.6%
Balance Sheet		Income Statement	
Current Assets	159,933	Total Charges	4,706,050
Fixed Assets	0	Contract Allowance	1,424,418
Other Assets	0	Operating Revenue	3,281,632
Total Assets	<u>159,933</u>	Operating Expense	3,546,431
Current Liabilities	16,937	Operating Margin	-264,799
Long Term Liabilities	0	Other Income	219,757
Total Equity	<u>142,996</u>	Other Expense	0
Total Liab. and Equity	<u>159,933</u>	Net Profit or Loss	<u>(45,042)</u>
		30.3%	Skilled Nursing 61.0%
		69.7%	Ancillary Service 39.0%
		108.1%	Current Ratio 9.4
		-8.1%	Days to Collect 17.4
		6.7%	Avg Payment Days 1.7
		0.0%	Depreciation Rate 0.0%
		-1.4%	Return on Equity -31.5%

675873 CLYDE W COSPER TEXAS STATE VETERANS HOME		Nonprofit - Church	
CLYDE W COSPER TEXAS STATE VETERANS HOME		8/31/2021 365 Days Settled	
BONHAM, TX 75418		CR Beds 160 POS Beds 0	
FANNIN		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	66.8%
Balance Sheet		Income Statement	
Current Assets	3,026,038	Total Charges	6,816,484
Fixed Assets	6,421,958	Contract Allowance	-2,195,651
Other Assets	120	Operating Revenue	9,012,135
Total Assets	<u>9,448,116</u>	Operating Expense	12,573,137
Current Liabilities	3,524,121	Operating Margin	-3,561,002
Long Term Liabilities	0	Other Income	2,573,812
Total Equity	<u>5,923,995</u>	Other Expense	0
Total Liab. and Equity	<u>9,448,116</u>	Net Profit or Loss	<u>(993,972)</u>
		-32.2%	Skilled Nursing 89.8%
		132.2%	Ancillary Service 10.2%
		139.5%	Current Ratio 0.9
		-39.5%	Days to Collect 85.9
		28.6%	Avg Payment Days 48.2
		0.0%	Depreciation Rate 4.4%
		-11.0%	Return on Equity -16.8%

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675850 COASTAL PALMS NURSING & REHABILITATION				Nonprofit - Church		
COASTAL PALMS NURSING & REHABILITATION		3/31/2021 365 Days Settled				
PORTLAND, TX 78374				CR Beds 97	POS Beds 0	
SAN PATRICIO		Key Performance Ind.				
BLUE CROSS (TEXAS)				Occupancy Rate	69.1%	
Balance Sheet		Income Statement		Length of Stay	45.6	
Current Assets	559,218	Total Charges	8,028,592	Average Wages	20.72	
Fixed Assets	0	Contract Allowance	757,440	9.4%	Skilled Nursing	72.3%
Other Assets	0	Operating Revenue	7,271,152	90.6%	Ancillary Service	27.7%
Total Assets	559,218	Operating Expense	6,801,193	93.5%	Current Ratio	0.7
Current Liabilities	754,939	Operating Margin	469,959	6.5%	Days to Collect	28.1
Long Term Liabilities	0	Other Income	735,765	10.1%	Avg Payment Days	40.5
Total Equity	-195,721	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	559,218	Net Profit or Loss	1,205,724	16.6%	Return on Equity	-616.0%
675009 COLEMAN HEALTHCARE CENTER				Nonprofit - Church		
COLEMAN HEALTHCARE CENTER		8/31/2021 365 Days Settled				
COLEMAN, TX 76834		12/31/2021 122 Days Settled		CR Beds 54	POS Beds 0	
COLEMAN		Key Performance Ind.				
BLUE CROSS (TEXAS)				Occupancy Rate	52.7%	
Balance Sheet		Income Statement		Length of Stay	415.8	
Current Assets	7,432,074	Total Charges	2,632,780	Average Wages	19.33	
Fixed Assets	13,209	Contract Allowance	480,014	18.2%	Skilled Nursing	92.4%
Other Assets	0	Operating Revenue	2,152,766	81.8%	Ancillary Service	7.6%
Total Assets	7,445,283	Operating Expense	2,028,993	94.3%	Current Ratio	1.5
Current Liabilities	4,796,584	Operating Margin	123,773	5.7%	Days to Collect	40.1
Long Term Liabilities	0	Other Income	266,109	12.4%	Avg Payment Days	11.9
Total Equity	2,648,699	Other Expense	0	0.0%	Depreciation Rate	1,316.4%
Total Liab. and Equity	7,445,283	Net Profit or Loss	389,882	18.1%	Return on Equity	14.7%

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675009 COLEMAN HEALTHCARE CENTER				Nonprofit - Church	
COLEMAN HEALTHCARE CENTER		8/31/2021 365 Days Settled			
COLEMAN, TX 76834		12/31/2021 122 Days Settled		CR Beds 54	POS Beds 0
COLEMAN		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	46.3%
Balance Sheet		Income Statement		Length of Stay	338.9
Current Assets	8,129,746	Total Charges	789,673	Average Wages	19.33
Fixed Assets	10,952	Contract Allowance	182,179	23.1% Skilled Nursing	90.0%
Other Assets	0	Operating Revenue	607,494	76.9% Ancillary Service	10.0%
Total Assets	8,140,698	Operating Expense	715,183	117.7% Current Ratio	1.5
Current Liabilities	5,514,041	Operating Margin	-107,689	-17.7% Days to Collect	422.9
Long Term Liabilities	0	Other Income	85,645	14.1% Avg Payment Days	47.2
Total Equity	2,626,657	Other Expense	0	0.0% Depreciation Rate	471.8%
Total Liab. and Equity	8,140,698	Net Profit or Loss	(22,044)	-3.6% Return on Equity	-0.8%
676212 COLLEGE PARK REHABILITATION AND CARE CENTER				Proprietary - Other	
COLLEGE PARK REHABILITATION AND CARE CENTER		9/30/2021 365 Days Settled			
WEATHERFORD, TX 76086				CR Beds 132	POS Beds 0
PARKER		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	70.5%
Balance Sheet		Income Statement		Length of Stay	106.2
Current Assets	770,398	Total Charges	9,300,685	Average Wages	24.97
Fixed Assets	0	Contract Allowance	1,835,564	19.7% Skilled Nursing	99.4%
Other Assets	741,732	Operating Revenue	7,465,121	80.3% Ancillary Service	0.0%
Total Assets	1,512,130	Operating Expense	7,718,583	103.4% Current Ratio	0.5
Current Liabilities	1,512,131	Operating Margin	-253,462	-3.4% Days to Collect	22.8
Long Term Liabilities	0	Other Income	253,461	3.4% Avg Payment Days	28.6
Total Equity	-1	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,512,130	Net Profit or Loss	(1)	0.0% Return on Equity	100.0%

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675695 COLLEGE STREET HEALTH CARE CENTER				Nonprofit - Church	
COLLEGE STREET HEALTH CARE CENTER		12/31/2021 365 Days Settled			
BEAUMONT, TX 77707		CR Beds 50 POS Beds 0			
JEFFERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.9%	
Balance Sheet		Income Statement		Length of Stay 74.1	
Current Assets	1,791,224	Total Charges	4,458,436	Average Wages	21.02
Fixed Assets	0	Contract Allowance	1,311,338	29.4%	Skilled Nursing 61.0%
Other Assets	85,738	Operating Revenue	3,147,098	70.6%	Ancillary Service 39.0%
Total Assets	1,876,962	Operating Expense	3,637,366	115.6%	Current Ratio 0.9
Current Liabilities	2,004,612	Operating Margin	-490,268	-15.6%	Days to Collect 64.0
Long Term Liabilities	0	Other Income	185,493	5.9%	Avg Payment Days 196.5
Total Equity	-127,650	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,876,962	Net Profit or Loss	(304,775)	-9.7%	Return on Equity 238.8%
675453 COLLINWOOD CARE CENTER				Proprietary - Corporation	
COLLINWOOD CARE CENTER		12/31/2021 365 Days Settled			
PLANO, TX 75074		CR Beds 120 POS Beds 0			
COLLIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.4%	
Balance Sheet		Income Statement		Length of Stay 128.2	
Current Assets	1,432,218	Total Charges	6,895,210	Average Wages	21.67
Fixed Assets	347,555	Contract Allowance	-250,042	-3.6%	Skilled Nursing 80.0%
Other Assets	1,878,523	Operating Revenue	7,145,252	103.6%	Ancillary Service 20.0%
Total Assets	3,658,296	Operating Expense	7,090,425	99.2%	Current Ratio 1.2
Current Liabilities	1,213,717	Operating Margin	54,827	0.8%	Days to Collect 27.7
Long Term Liabilities	928,943	Other Income	148	0.0%	Avg Payment Days 61.8
Total Equity	1,515,636	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	3,658,296	Net Profit or Loss	54,975	0.8%	Return on Equity 3.6%

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676164 COLONIAL BELLE NURSING HOME				Nonprofit - Church	
COLONIAL BELLE NURSING HOME		12/31/2021 365 Days Settled			
BELLVILLE, TX 77418		CR Beds 85 POS Beds 0			
AUSTIN		Key Performance Ind.			
NOVITAS		Occupancy Rate		25.7%	
Balance Sheet		Income Statement		Length of Stay 122.8	
Current Assets	1,621,750	Total Charges	1,965,614	Average Wages	16.78
Fixed Assets	46,399	Contract Allowance	13,373	0.7%	Skilled Nursing 15.0%
Other Assets	1,050	Operating Revenue	1,952,241	99.3%	Ancillary Service 14.0%
Total Assets	1,669,199	Operating Expense	2,105,922	107.9%	Current Ratio 5.1
Current Liabilities	316,311	Operating Margin	-153,681	-7.9%	Days to Collect 205.3
Long Term Liabilities	193,562	Other Income	35,178	1.8%	Avg Payment Days 39.7
Total Equity	1,159,326	Other Expense	0	0.0%	Depreciation Rate 42.8%
Total Liab. and Equity	1,669,199	Net Profit or Loss	(118,503)	-6.1%	Return on Equity -10.2%

676166 COLONIAL BELLE NURSING HOME SEALY				Proprietary - Corporation	
COLONIAL BELLE NURSING HOME SEALY		12/31/2021 365 Days Settled			
SEALY, TX 77474		CR Beds 90 POS Beds 0			
AUSTIN		Key Performance Ind.			
NOVITAS		Occupancy Rate		52.5%	
Balance Sheet		Income Statement		Length of Stay 175.9	
Current Assets	2,276,129	Total Charges	3,773,465	Average Wages	14.08
Fixed Assets	73,449	Contract Allowance	105,392	2.8%	Skilled Nursing 17.1%
Other Assets	0	Operating Revenue	3,668,073	97.2%	Ancillary Service 13.3%
Total Assets	2,349,578	Operating Expense	3,752,147	102.3%	Current Ratio 2.6
Current Liabilities	886,169	Operating Margin	-84,074	-2.3%	Days to Collect 150.0
Long Term Liabilities	0	Other Income	587,297	16.0%	Avg Payment Days 62.2
Total Equity	1,463,409	Other Expense	0	0.0%	Depreciation Rate 56.2%
Total Liab. and Equity	2,349,578	Net Profit or Loss	503,223	13.7%	Return on Equity 34.4%

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675971 COLONIAL CARE CENTER				Nonprofit - Church	
COLONIAL CARE CENTER		12/29/2021 363 Days Settled			
SCHULENBURG, TX 78956		CR Beds 90 POS Beds 0			
FAYETTE		Key Performance Ind.			
NOVITAS		Occupancy Rate		67.7%	
Balance Sheet		Income Statement		Length of Stay 736.9	
Current Assets	1,098,301	Total Charges	5,904,910	Average Wages 17.59	
Fixed Assets	0	Contract Allowance	250,761	4.2% Skilled Nursing 77.8%	
Other Assets	34,366	Operating Revenue	5,654,149	95.8% Ancillary Service 22.2%	
Total Assets	1,132,667	Operating Expense	4,036,358	71.4% Current Ratio 5.9	
Current Liabilities	185,816	Operating Margin	1,617,791	28.6% Days to Collect 70.5	
Long Term Liabilities	0	Other Income	800,830	14.2% Avg Payment Days 8.6	
Total Equity	946,851	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,132,667	Net Profit or Loss	2,418,621	42.8% Return on Equity 255.4%	

675044 COLONIAL MANOR ADVANCED REHAB & HEALTHCARE				Proprietary - Corporation	
COLONIAL MANOR ADVANCED REHAB & HEALTHCARE		12/31/2021 365 Days Settled			
PHARR, TX 78577		CR Beds 123 POS Beds 0			
HIDALGO		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		83.1%	
Balance Sheet		Income Statement		Length of Stay 101.7	
Current Assets	3,357,126	Total Charges	11,547,351	Average Wages 21.60	
Fixed Assets	240,355	Contract Allowance	2,138,868	18.5% Skilled Nursing 70.8%	
Other Assets	3,312	Operating Revenue	9,408,483	81.5% Ancillary Service 29.2%	
Total Assets	3,600,793	Operating Expense	9,185,615	97.6% Current Ratio 1.4	
Current Liabilities	2,437,258	Operating Margin	222,868	2.4% Days to Collect 111.8	
Long Term Liabilities	0	Other Income	822,558	8.7% Avg Payment Days 73.3	
Total Equity	1,163,535	Other Expense	0	0.0% Depreciation Rate 153.8%	
Total Liab. and Equity	3,600,793	Net Profit or Loss	1,045,426	11.1% Return on Equity 89.8%	

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455020 COLONIAL MANOR CARE CENTER				Proprietary - Corporation	
COLONIAL MANOR CARE CENTER		12/31/2021 365 Days Settled			
NEW BRAUNFELS, TX 78130		CR Beds 154 POS Beds 0			
COMAL		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.2%		
Balance Sheet		Income Statement		Length of Stay	347.3
Current Assets	44,464,696	Total Charges	11,598,718	Average Wages	22.19
Fixed Assets	555,516	Contract Allowance	3,240,904	27.9% Skilled Nursing	86.9%
Other Assets	0	Operating Revenue	8,357,814	72.1% Ancillary Service	13.1%
Total Assets	45,020,212	Operating Expense	7,792,999	93.2% Current Ratio	1.0
Current Liabilities	42,418,863	Operating Margin	564,815	6.8% Days to Collect	35.1
Long Term Liabilities	15,294	Other Income	714,832	8.6% Avg Payment Days	12.7
Total Equity	2,586,055	Other Expense	0	0.0% Depreciation Rate	165.5%
Total Liab. and Equity	45,020,212	Net Profit or Loss	1,279,647	15.3% Return on Equity	49.5%
455631 COLONIAL MANOR NURSING CENTER				Proprietary - Corporation	
COLONIAL MANOR NURSING CENTER		8/31/2021 365 Days Settled			
CLEBURNE, TX 76031		CR Beds 140 POS Beds 0			
JOHNSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate	61.1%		
Balance Sheet		Income Statement		Length of Stay	157.4
Current Assets	2,401,755	Total Charges	7,394,350	Average Wages	10.00
Fixed Assets	0	Contract Allowance	1,061,021	14.3% Skilled Nursing	76.1%
Other Assets	0	Operating Revenue	6,333,329	85.7% Ancillary Service	23.9%
Total Assets	2,401,755	Operating Expense	7,005,512	110.6% Current Ratio	1.3
Current Liabilities	1,813,811	Operating Margin	-672,183	-10.6% Days to Collect	134.6
Long Term Liabilities	0	Other Income	726,550	11.5% Avg Payment Days	94.5
Total Equity	587,944	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,401,755	Net Profit or Loss	54,367	0.9% Return on Equity	9.2%

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675563 COLONIAL NURSING & REHABILITATION CENTER				Nonprofit - Church	
COLONIAL NURSING & REHABILITATION CENTER				9/30/2021 365 Days Settled	
LINDALE, TX 75771				CR Beds 90 POS Beds 0	
SMITH				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	72.3%
Balance Sheet		Income Statement		Length of Stay	100.6
Current Assets	1,369,249	Total Charges	6,963,571	Average Wages	18.72
Fixed Assets	0	Contract Allowance	1,394,368	20.0% Skilled Nursing	83.8%
Other Assets	3,350	Operating Revenue	5,569,203	80.0% Ancillary Service	16.2%
Total Assets	1,372,599	Operating Expense	5,621,527	100.9% Current Ratio	1.0
Current Liabilities	1,372,599	Operating Margin	-52,324	-0.9% Days to Collect	54.4
Long Term Liabilities	0	Other Income	52,323	0.9% Avg Payment Days	47.9
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,372,599	Net Profit or Loss	(1)	0.0% Return on Equity	0.0%
675358 COLONIAL PINES HEALTHCARE CENTER				Nonprofit - Church	
COLONIAL PINES HEALTHCARE CENTER				9/30/2021 365 Days Settled	
SAN AUGUSTINE, TX 75972				CR Beds 107 POS Beds 0	
SAN AUGUSTINE				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate	55.8%
Balance Sheet		Income Statement		Length of Stay	196.5
Current Assets	807,741	Total Charges	4,772,130	Average Wages	18.77
Fixed Assets	0	Contract Allowance	610,326	12.8% Skilled Nursing	83.6%
Other Assets	0	Operating Revenue	4,161,804	87.2% Ancillary Service	16.4%
Total Assets	807,741	Operating Expense	4,965,390	119.3% Current Ratio	0.8
Current Liabilities	1,076,821	Operating Margin	-803,586	-19.3% Days to Collect	65.8
Long Term Liabilities	28,085	Other Income	1,195,699	28.7% Avg Payment Days	50.9
Total Equity	-297,165	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	807,741	Net Profit or Loss	392,113	9.4% Return on Equity	-132.0%

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675996 COLUMBUS OAKS HEALTHCARE COMMUNITY				Proprietary - Partnership	
COLUMBUS OAKS HEALTHCARE COMMUNITY		12/31/2021 245 Days Settled			
COLUMBUS, TX 78934		4/30/2021 120 Days Settled		CR Beds 137 POS Beds 0	
COLORADO		Key Performance Ind.			
NOVITAS				Occupancy Rate	33.2%
Balance Sheet		Income Statement		Length of Stay	218.0
Current Assets	1,218,347	Total Charges	2,515,216	Average Wages	19.43
Fixed Assets	542,603	Contract Allowance	699,103	27.8%	Skilled Nursing 47.6%
Other Assets	202,493	Operating Revenue	1,816,113	72.2%	Ancillary Service 52.4%
Total Assets	1,963,443	Operating Expense	2,246,198	123.7%	Current Ratio 1.1
Current Liabilities	1,153,950	Operating Margin	-430,085	-23.7%	Days to Collect 221.9
Long Term Liabilities	385,516	Other Income	216	0.0%	Avg Payment Days 59.1
Total Equity	423,977	Other Expense	0	0.0%	Depreciation Rate 14.9%
Total Liab. and Equity	1,963,443	Net Profit or Loss	(429,869)	-23.7%	Return on Equity -101.4%
675996 COLUMBUS OAKS HEALTHCARE COMMUNITY				Nonprofit - Church	
COLUMBUS OAKS HEALTHCARE COMMUNITY		12/31/2021 245 Days Settled			
COLUMBUS, TX 78934		4/30/2021 120 Days Settled		CR Beds 137 POS Beds 0	
COLORADO		Key Performance Ind.			
NOVITAS				Occupancy Rate	35.1%
Balance Sheet		Income Statement		Length of Stay	357.4
Current Assets	1,995,789	Total Charges	4,207,772	Average Wages	19.43
Fixed Assets	499,045	Contract Allowance	1,344,791	32.0%	Skilled Nursing 60.4%
Other Assets	253,918	Operating Revenue	2,862,981	68.0%	Ancillary Service 39.6%
Total Assets	2,748,752	Operating Expense	3,502,947	122.4%	Current Ratio 3.7
Current Liabilities	540,817	Operating Margin	-639,966	-22.4%	Days to Collect 243.9
Long Term Liabilities	-2,861	Other Income	61,214	2.1%	Avg Payment Days 51.1
Total Equity	2,210,796	Other Expense	0	0.0%	Depreciation Rate 46.4%
Total Liab. and Equity	2,748,752	Net Profit or Loss	(578,752)	-20.2%	Return on Equity -26.2%

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675871 COMFORT NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
COMFORT NURSING AND REHABILITATION CENTER		12/31/2021 325 Days Settled			
COMFORT, TX 78013		2/9/2021 40 Days Settled		CR Beds 76	POS Beds 0
KENDALL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	32.1%
Balance Sheet		Income Statement		Length of Stay	32.6
Current Assets	29,172	Total Charges	142,539	Average Wages	21.57
Fixed Assets	0	Contract Allowance	-19,132	-13.4%	Skilled Nursing 119.9%
Other Assets	-1,178,433	Operating Revenue	161,671	113.4%	Ancillary Service -19.9%
Total Assets	-1,149,261	Operating Expense	390,415	241.5%	Current Ratio (0.1)
Current Liabilities	-268,093	Operating Margin	-228,744	-141.5%	Days to Collect 153.1
Long Term Liabilities	0	Other Income	-16,026	-9.9%	Avg Payment Days (35.0)
Total Equity	1,417,354	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,149,261	Net Profit or Loss	155,887	96.4%	Return on Equity 11.0%
675871 COMFORT NURSING AND REHABILITATION CENTER				Nonprofit - Church	
COMFORT NURSING AND REHABILITATION CENTER		12/31/2021 325 Days Settled			
COMFORT, TX 78013		2/9/2021 40 Days Settled		CR Beds 76	POS Beds 0
KENDALL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	30.1%
Balance Sheet		Income Statement		Length of Stay	161.4
Current Assets	2,585,999	Total Charges	1,299,522	Average Wages	21.57
Fixed Assets	0	Contract Allowance	-199,822	-15.4%	Skilled Nursing 77.6%
Other Assets	0	Operating Revenue	1,499,344	115.4%	Ancillary Service 22.4%
Total Assets	2,585,999	Operating Expense	1,751,106	116.8%	Current Ratio 0.9
Current Liabilities	2,837,043	Operating Margin	-251,762	-16.8%	Days to Collect 53.4
Long Term Liabilities	0	Other Income	720	0.0%	Avg Payment Days 17.0
Total Equity	-251,044	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,585,999	Net Profit or Loss	(251,042)	-16.7%	Return on Equity 100.0%

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455577 COMMUNITY CARE CENTER OF CROCKETT				Proprietary - Corporation	
COMMUNITY CARE CENTER OF CROCKETT		10/17/2021 412 Days Settled			
CROCKETT, TX 75835		CR Beds 104 POS Beds 0			
HOUSTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		42.7%	
Balance Sheet		Income Statement		Length of Stay 160.6	
Current Assets	1,185,889	Total Charges	5,792,942	Average Wages	10.00
Fixed Assets	0	Contract Allowance	1,644,344	28.4%	Skilled Nursing 55.9%
Other Assets	0	Operating Revenue	4,148,598	71.6%	Ancillary Service 44.1%
Total Assets	1,185,889	Operating Expense	4,702,292	113.3%	Current Ratio 1.1
Current Liabilities	1,107,196	Operating Margin	-553,694	-13.3%	Days to Collect 107.6
Long Term Liabilities	0	Other Income	554,360	13.4%	Avg Payment Days 97.0
Total Equity	78,693	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,185,889	Net Profit or Loss	666	0.0%	Return on Equity 0.8%
455676 COMMUNITY CARE CENTER OF HONDO				Nonprofit - Church	
COMMUNITY CARE CENTER OF HONDO		12/31/2021 365 Days Settled			
HONDO, TX 78861		CR Beds 75 POS Beds 0			
MEDINA		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		74.4%	
Balance Sheet		Income Statement		Length of Stay 433.3	
Current Assets	905,989	Total Charges	6,213,544	Average Wages	18.35
Fixed Assets	59,077	Contract Allowance	358,747	5.8%	Skilled Nursing 68.3%
Other Assets	6,609	Operating Revenue	5,854,797	94.2%	Ancillary Service 31.7%
Total Assets	971,675	Operating Expense	4,055,561	69.3%	Current Ratio 3.2
Current Liabilities	287,117	Operating Margin	1,799,236	30.7%	Days to Collect 55.8
Long Term Liabilities	6,991	Other Income	766,498	13.1%	Avg Payment Days 26.0
Total Equity	677,567	Other Expense	0	0.0%	Depreciation Rate 176.1%
Total Liab. and Equity	971,675	Net Profit or Loss	2,565,732	43.8%	Return on Equity 378.7%

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455737 CONCHO HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
CONCHO HEALTH & REHABILITATION CENTER		9/30/2021 153 Days Settled			
EDEN, TX 76837		4/30/2021 120 Days Settled		CR Beds 66 POS Beds 0	
CONCHO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.8%	
Balance Sheet		Income Statement		Length of Stay 217.2	
Current Assets	55,971	Total Charges	1,187,204	Average Wages	21.01
Fixed Assets	-1,483	Contract Allowance	68,848	5.8%	Skilled Nursing 80.1%
Other Assets	-5,668	Operating Revenue	1,118,356	94.2%	Ancillary Service 19.9%
Total Assets	48,820	Operating Expense	1,288,612	115.2%	Current Ratio 2.1
Current Liabilities	27,151	Operating Margin	-170,256	-15.2%	Days to Collect 4.9
Long Term Liabilities	-3,008	Other Income	247,503	22.1%	Avg Payment Days 17.1
Total Equity	-404,018	Other Expense	0	0.0%	Depreciation Rate 707.2%
Total Liab. and Equity	-379,875	Net Profit or Loss	77,247	6.9%	Return on Equity -19.1%

455737 CONCHO HEALTH & REHABILITATION CENTER				Nonprofit - Church	
CONCHO HEALTH & REHABILITATION CENTER		9/30/2021 153 Days Settled			
EDEN, TX 76837		4/30/2021 120 Days Settled		CR Beds 66 POS Beds 0	
CONCHO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.3%	
Balance Sheet		Income Statement		Length of Stay 194.9	
Current Assets	1,202,815	Total Charges	1,658,880	Average Wages	21.01
Fixed Assets	-1,667	Contract Allowance	58,394	3.5%	Skilled Nursing 83.3%
Other Assets	5,000	Operating Revenue	1,600,486	96.5%	Ancillary Service 16.7%
Total Assets	1,206,148	Operating Expense	1,623,737	101.5%	Current Ratio 1.1
Current Liabilities	1,122,384	Operating Margin	-23,251	-1.5%	Days to Collect 208.2
Long Term Liabilities	-3,879	Other Income	176,851	11.0%	Avg Payment Days 25.3
Total Equity	153,600	Other Expense	0	0.0%	Depreciation Rate 704.2%
Total Liab. and Equity	1,272,105	Net Profit or Loss	153,600	9.6%	Return on Equity 100.0%

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675648 CONROE HEALTH CARE CENTER				Nonprofit - Other	
CONROE HEALTH CARE CENTER		12/31/2021 365 Days Settled			
CONROE, TX 77301		CR Beds 108 POS Beds 0			
MONTGOMERY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	58.6%		
Balance Sheet		Income Statement		Length of Stay	55.7
Current Assets	1,560,703	Total Charges	8,923,305	Average Wages	21.36
Fixed Assets	0	Contract Allowance	2,125,158	23.8%	Skilled Nursing 64.9%
Other Assets	596,248	Operating Revenue	6,798,147	76.2%	Ancillary Service 35.1%
Total Assets	2,156,951	Operating Expense	6,948,897	102.2%	Current Ratio 1.0
Current Liabilities	1,501,939	Operating Margin	-150,750	-2.2%	Days to Collect 51.4
Long Term Liabilities	0	Other Income	72,141	1.1%	Avg Payment Days 18.2
Total Equity	655,012	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,156,951	Net Profit or Loss	(78,609)	-1.2%	Return on Equity -12.0%
676336 CONTINUING CARE AT EAGLES TRACE				Nonprofit - Other	
CONTINUING CARE AT EAGLES TRACE		12/31/2021 365 Days Settled			
HOUSTON, TX 77077		CR Beds 44 POS Beds 0			
HARRIS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate	77.9%		
Balance Sheet		Income Statement		Length of Stay	67.3
Current Assets	18,609,752	Total Charges	5,622,795	Average Wages	28.19
Fixed Assets	182,271,599	Contract Allowance	85,019	1.5%	Skilled Nursing 77.4%
Other Assets	191,588,804	Operating Revenue	5,537,776	98.5%	Ancillary Service 12.5%
Total Assets	392,470,155	Operating Expense	55,128,774	995.5%	Current Ratio 0.1
Current Liabilities	229,101,718	Operating Margin	-49,590,998	-895.5%	Days to Collect 71.3
Long Term Liabilities	191,469,071	Other Income	46,726,551	843.8%	Avg Payment Days 23.0
Total Equity	-28,100,634	Other Expense	0	0.0%	Depreciation Rate 9.1%
Total Liab. and Equity	392,470,155	Net Profit or Loss	(2,864,447)	-51.7%	Return on Equity 10.2%

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676329 CONTINUING CARE AT HIGHLAND SPRINGS				Nonprofit - Other	
CONTINUING CARE AT HIGHLAND SPRINGS		12/31/2021 365 Days Settled			
DALLAS, TX 75252		CR Beds 44 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		79.7%	
Balance Sheet		Income Statement		Length of Stay 88.8	
Current Assets	28,319,913	Total Charges	5,349,543	Average Wages	30.23
Fixed Assets	216,298,208	Contract Allowance	102,573	1.9%	Skilled Nursing 83.7%
Other Assets	266,483,579	Operating Revenue	5,246,970	98.1%	Ancillary Service 7.9%
Total Assets	511,101,700	Operating Expense	72,744,133	1,386.4%	Current Ratio 0.1
Current Liabilities	311,719,794	Operating Margin	-67,497,163	-1,286.4%	Days to Collect 68.9
Long Term Liabilities	230,243,710	Other Income	59,952,166	1,142.6%	Avg Payment Days 20.6
Total Equity	-30,861,804	Other Expense	0	0.0%	Depreciation Rate 11.7%
Total Liab. and Equity	511,101,700	Net Profit or Loss	(7,544,997)	-143.8%	Return on Equity 24.4%
455515 COPPERAS COVE LTC PARTNERS INC				Proprietary - Corporation	
COPPERAS COVE LTC PARTNERS INC		12/31/2021 365 Days Settled			
COPPERAS COVE, TX 76522		CR Beds 124 POS Beds 0			
CORYELL		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		49.1%	
Balance Sheet		Income Statement		Length of Stay 183.8	
Current Assets	764,500	Total Charges	4,894,315	Average Wages	17.53
Fixed Assets	11,451	Contract Allowance	-491,921	-10.1%	Skilled Nursing 84.7%
Other Assets	0	Operating Revenue	5,386,236	110.1%	Ancillary Service 15.3%
Total Assets	775,951	Operating Expense	5,473,741	101.6%	Current Ratio 1.4
Current Liabilities	547,336	Operating Margin	-87,505	-1.6%	Days to Collect 33.7
Long Term Liabilities	0	Other Income	188,924	3.5%	Avg Payment Days 35.1
Total Equity	228,615	Other Expense	0	0.0%	Depreciation Rate 339.2%
Total Liab. and Equity	775,951	Net Profit or Loss	101,419	1.9%	Return on Equity 44.4%

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676227 COPPERAS HOLLOW NURSING & REHABILITATION CENTER				Nonprofit - Church	
COPPERAS HOLLOW NURSING & REHABILITATION CENTER		12/31/2021 365 Days Settled			
CALDWELL, TX 77836		CR Beds 90 POS Beds 0			
BURLESON		Key Performance Ind.			
NOVITAS		Occupancy Rate		45.9%	
Balance Sheet		Income Statement		Length of Stay	
				1,076.0	
Current Assets	2,532,964	Total Charges	3,296,966	Average Wages	20.81
Fixed Assets	2,706,183	Contract Allowance	-1,299,140	-39.4%	Skilled Nursing
Other Assets	0	Operating Revenue	4,596,106	139.4%	Ancillary Service
Total Assets	<u>5,239,147</u>	Operating Expense	3,676,712	80.0%	Current Ratio
Current Liabilities	987,298	Operating Margin	919,394	20.0%	Days to Collect
Long Term Liabilities	2,551,099	Other Income	781,357	17.0%	Avg Payment Days
Total Equity	<u>1,700,750</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,239,147</u>	Net Profit or Loss	<u>1,700,751</u>	37.0%	Return on Equity
					100.0%
676319 CORINTH REHABILITATION SUITES ON THE PARKWAY				Nonprofit - Church	
CORINTH REHABILITATION SUITES ON THE PARKWAY		5/31/2021 365 Days Settled			
CORINTH, TX 76208		CR Beds 134 POS Beds 0			
DENTON		Key Performance Ind.			
NOVITAS		Occupancy Rate		52.8%	
Balance Sheet		Income Statement		Length of Stay	
				120.6	
Current Assets	716,404	Total Charges	8,323,024	Average Wages	23.85
Fixed Assets	209,573	Contract Allowance	2,057,298	24.7%	Skilled Nursing
Other Assets	0	Operating Revenue	6,265,726	75.3%	Ancillary Service
Total Assets	<u>925,977</u>	Operating Expense	8,648,834	138.0%	Current Ratio
Current Liabilities	1,819,083	Operating Margin	-2,383,108	-38.0%	Days to Collect
Long Term Liabilities	1,408,515	Other Income	1,338,868	21.4%	Avg Payment Days
Total Equity	<u>-2,301,621</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>925,977</u>	Net Profit or Loss	<u>(1,044,240)</u>	-16.7%	Return on Equity
					45.4%

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676196 CORNERSTONE GARDENS LLP				Proprietary - Partnership	
CORNERSTONE GARDENS LLP		8/31/2021 365 Days Settled			
TEMPLE, TX 76505		CR Beds 130 POS Beds 0			
BELL		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay	
				199.3	
Current Assets	325,705	Total Charges	11,348,344	Average Wages	
Fixed Assets	5,626,929	Contract Allowance	3,241,061	12.02	
Other Assets	0	Operating Revenue	8,107,283	28.6%	
Total Assets	5,952,634	Operating Expense	9,114,319	71.4%	
Current Liabilities	-1,167,880	Operating Margin	-1,007,036	112.4%	
Long Term Liabilities	-3,058,869	Other Income	0	-12.4%	
Total Equity	10,179,383	Other Expense	0	0.0%	
Total Liab. and Equity	5,952,634	Net Profit or Loss	(1,007,036)	0.0%	
				Days to Collect	
				27.2	
				Avg Payment Days	
				(13.5)	
				Depreciation Rate	
				15.9%	
				Return on Equity	
				-9.9%	
<hr/>					
676359 CORNERSTONE RETIREMENT COMMUNITY				Nonprofit - Church	
CORNERSTONE RETIREMENT COMMUNITY		12/31/2021 365 Days Settled			
TEXARKANA, TX 75503		CR Beds 40 POS Beds 0			
BOWIE		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		64.4%	
Balance Sheet		Income Statement		Length of Stay	
				47.0	
Current Assets	3,011,884	Total Charges	4,442,583	Average Wages	
Fixed Assets	12,634,950	Contract Allowance	771,666	19.12	
Other Assets	8,530,679	Operating Revenue	3,670,917	17.4%	
Total Assets	24,177,513	Operating Expense	11,272,832	82.6%	
Current Liabilities	11,419,805	Operating Margin	-7,601,915	307.1%	
Long Term Liabilities	5,114,854	Other Income	7,709,461	-207.1%	
Total Equity	7,642,854	Other Expense	0	210.0%	
Total Liab. and Equity	24,177,513	Net Profit or Loss	107,546	0.0%	
				Days to Collect	
				114.2	
				Avg Payment Days	
				17.4	
				Depreciation Rate	
				5.6%	
				Return on Equity	
				1.4%	

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676353 CORONADO AT STONE OAK				Nonprofit - Church	
CORONADO AT STONE OAK		6/30/2021 365 Days Settled			
SAN ANTONIO, TX 78258		CR Beds 112 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		65.6%	
Balance Sheet		Income Statement		Length of Stay 49.7	
Current Assets	2,693,234	Total Charges	12,867,629	Average Wages 24.59	
Fixed Assets	0	Contract Allowance	3,773,482	29.3%	Skilled Nursing 69.6%
Other Assets	0	Operating Revenue	9,094,147	70.7%	Ancillary Service 30.4%
Total Assets	<u>2,693,234</u>	Operating Expense	9,454,758	104.0%	Current Ratio 7.5
Current Liabilities	358,173	Operating Margin	-360,611	-4.0%	Days to Collect 104.2
Long Term Liabilities	0	Other Income	548,416	6.0%	Avg Payment Days 5.7
Total Equity	<u>2,335,061</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,693,234</u>	Net Profit or Loss	<u>187,804</u>	2.1%	Return on Equity 8.0%

675049 CORONADO HEALTHCARE CENTER				Nonprofit - Church	
CORONADO HEALTHCARE CENTER		8/31/2021 365 Days Settled			
PAMPA, TX 79065		CR Beds 120 POS Beds 0			
GRAY		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		37.8%	
Balance Sheet		Income Statement		Length of Stay 172.3	
Current Assets	14,580,961	Total Charges	4,570,529	Average Wages 19.35	
Fixed Assets	68,541	Contract Allowance	809,630	17.7%	Skilled Nursing 85.6%
Other Assets	0	Operating Revenue	3,760,899	82.3%	Ancillary Service 14.4%
Total Assets	<u>14,649,502</u>	Operating Expense	3,377,300	89.8%	Current Ratio 1.7
Current Liabilities	8,544,582	Operating Margin	383,599	10.2%	Days to Collect 38.3
Long Term Liabilities	0	Other Income	258,824	6.9%	Avg Payment Days 28.3
Total Equity	<u>6,104,920</u>	Other Expense	0	0.0%	Depreciation Rate 546.7%
Total Liab. and Equity	<u>14,649,502</u>	Net Profit or Loss	<u>642,423</u>	17.1%	Return on Equity 10.5%

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675746 CORONADO NURSING CENTER				Nonprofit - Church	
CORONADO NURSING CENTER		6/30/2021 365 Days Settled			
ABILENE, TX 79603				CR Beds 188 POS Beds 0	
TAYLOR				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	54.4%
				Length of Stay	115.5
				Average Wages	20.92
				10.7% Skilled Nursing	87.5%
				89.3% Ancillary Service	12.5%
				82.7% Current Ratio	1.3
				17.3% Days to Collect	28.7
				15.1% Avg Payment Days	21.5
				0.0% Depreciation Rate	1,198.0%
				32.4% Return on Equity	66.7%
Balance Sheet		Income Statement			
Current Assets	18,902,825	Total Charges	9,817,695		
Fixed Assets	47,833	Contract Allowance	1,053,321		
Other Assets	0	Operating Revenue	8,764,374		
Total Assets	18,950,658	Operating Expense	7,247,465		
Current Liabilities	14,689,663	Operating Margin	1,516,909		
Long Term Liabilities	0	Other Income	1,324,087		
Total Equity	4,260,995	Other Expense	0		
Total Liab. and Equity	18,950,658	Net Profit or Loss	2,840,996		
676107 CORPUS CHRISTI NURSING AND REHABILITATION CENTER				Government - City-County	
CORPUS CHRISTI NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
CORPUS CHRISTI, TX 78414				CR Beds 120 POS Beds 0	
NUECES				Key Performance Ind.	
NOVITAS				Occupancy Rate	81.5%
				Length of Stay	82.6
				Average Wages	21.57
				0.0% Skilled Nursing	77.1%
				100.0% Ancillary Service	22.9%
				129.1% Current Ratio	1.2
				-29.1% Days to Collect	73.1
				35.1% Avg Payment Days	18.1
				0.0% Depreciation Rate	127.3%
				6.0% Return on Equity	8.3%
Balance Sheet		Income Statement			
Current Assets	1,652,412	Total Charges	8,083,730		
Fixed Assets	391,232	Contract Allowance	0		
Other Assets	5,076,304	Operating Revenue	8,083,730		
Total Assets	7,119,948	Operating Expense	10,439,769		
Current Liabilities	1,331,968	Operating Margin	-2,356,039		
Long Term Liabilities	0	Other Income	2,837,526		
Total Equity	5,787,980	Other Expense	0		
Total Liab. and Equity	7,119,948	Net Profit or Loss	481,487		

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676072 CORRIGAN LTC PARTNERS INC				Proprietary - Corporation	
CORRIGAN LTC PARTNERS INC		12/31/2021 365 Days Settled			
CORRIGAN, TX 75939		CR Beds 86 POS Beds 0			
POLK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.2%	
		Length of Stay		167.9	
		Average Wages		16.04	
		Skilled Nursing		82.9%	
		Ancillary Service		17.1%	
		Current Ratio		1.6	
		Days to Collect		22.2	
		Avg Payment Days		27.0	
		Depreciation Rate		148.1%	
		Return on Equity		253.8%	
Balance Sheet		Income Statement			
Current Assets	574,712	Total Charges	5,036,267		
Fixed Assets	66,716	Contract Allowance	-421,748	-8.4%	
Other Assets	0	Operating Revenue	5,458,015	108.4%	
Total Assets	641,428	Operating Expense	4,936,072	90.4%	
Current Liabilities	367,058	Operating Margin	521,943	9.6%	
Long Term Liabilities	0	Other Income	174,431	3.2%	
Total Equity	274,370	Other Expense	0	0.0%	
Total Liab. and Equity	641,428	Net Profit or Loss	696,374	12.8%	

675886 CORYELL HEALTH REHABILIVING AT THE MEADOWS				Nonprofit - Church	
CORYELL HEALTH REHABILIVING AT THE MEADOWS		7/31/2021 365 Days Settled			
GATESVILLE, TX 76528		CR Beds 90 POS Beds 0			
CORYELL		Key Performance Ind.			
NOVITAS		Occupancy Rate		95.9%	
		Length of Stay		656.0	
		Average Wages		21.82	
		Skilled Nursing		68.6%	
		Ancillary Service		31.4%	
		Current Ratio		(161.5)	
		Days to Collect		59.7	
		Avg Payment Days		0.0	
		Depreciation Rate		3.5%	
		Return on Equity		18.5%	
Balance Sheet		Income Statement			
Current Assets	-8,217,474	Total Charges	8,688,008		
Fixed Assets	6,601,593	Contract Allowance	1,858,907	21.4%	
Other Assets	0	Operating Revenue	6,829,101	78.6%	
Total Assets	-1,615,881	Operating Expense	7,766,825	113.7%	
Current Liabilities	50,879	Operating Margin	-937,724	-13.7%	
Long Term Liabilities	0	Other Income	630,111	9.2%	
Total Equity	-1,666,760	Other Expense	0	0.0%	
Total Liab. and Equity	-1,615,881	Net Profit or Loss	(307,613)	-4.5%	

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675281 COTTONWOOD CREEK HEALTHCARE COMMUNITY				Proprietary - Corporation	
COTTONWOOD CREEK HEALTHCARE COMMUNITY		12/31/2021 275 Days Settled			
RICHARDSON, TX 75080		3/31/2021 90 Days Settled		CR Beds 106 POS Beds 0	
DALLAS		Key Performance Ind.			
NOVITAS				Occupancy Rate	43.2%
Balance Sheet		Income Statement		Length of Stay	242.5
Current Assets	2,219,095	Total Charges	1,382,984	Average Wages	22.74
Fixed Assets	410,510	Contract Allowance	276,862	20.0% Skilled Nursing	65.7%
Other Assets	1,545,775	Operating Revenue	1,106,122	80.0% Ancillary Service	34.3%
Total Assets	4,175,380	Operating Expense	1,643,687	148.6% Current Ratio	1.5
Current Liabilities	1,460,094	Operating Margin	-537,565	-48.6% Days to Collect	593.6
Long Term Liabilities	0	Other Income	4,260	0.4% Avg Payment Days	99.7
Total Equity	2,715,286	Other Expense	0	0.0% Depreciation Rate	25.4%
Total Liab. and Equity	4,175,380	Net Profit or Loss	(533,305)	-48.2% Return on Equity	-19.6%

675281 COTTONWOOD CREEK HEALTHCARE COMMUNITY				Nonprofit - Church	
COTTONWOOD CREEK HEALTHCARE COMMUNITY		12/31/2021 275 Days Settled			
RICHARDSON, TX 75080		3/31/2021 90 Days Settled		CR Beds 106 POS Beds 0	
DALLAS		Key Performance Ind.			
NOVITAS				Occupancy Rate	47.2%
Balance Sheet		Income Statement		Length of Stay	353.0
Current Assets	2,629,351	Total Charges	3,485,411	Average Wages	22.74
Fixed Assets	508,497	Contract Allowance	684,957	19.7% Skilled Nursing	71.9%
Other Assets	1,925,132	Operating Revenue	2,800,454	80.3% Ancillary Service	28.1%
Total Assets	5,062,980	Operating Expense	3,871,340	138.2% Current Ratio	5.3
Current Liabilities	497,312	Operating Margin	-1,070,886	-38.2% Days to Collect	319.6
Long Term Liabilities	0	Other Income	121,786	4.3% Avg Payment Days	46.9
Total Equity	4,565,668	Other Expense	0	0.0% Depreciation Rate	80.9%
Total Liab. and Equity	5,062,980	Net Profit or Loss	(949,100)	-33.9% Return on Equity	-20.8%

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675292 COTTONWOOD NURSING AND REHABILITATION				Proprietary - Corporation	
COTTONWOOD NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
DENTON, TX 76201		CR Beds 60 POS Beds 0			
DENTON		Key Performance Ind.			
NOVITAS		Occupancy Rate		58.1%	
Balance Sheet		Income Statement		Length of Stay 192.9	
Current Assets	490,666	Total Charges	3,174,909	Average Wages	21.92
Fixed Assets	1,024,115	Contract Allowance	321,394	10.1%	Skilled Nursing 71.6%
Other Assets	87,458	Operating Revenue	2,853,515	89.9%	Ancillary Service 28.4%
Total Assets	1,602,239	Operating Expense	3,358,433	117.7%	Current Ratio 0.3
Current Liabilities	1,652,976	Operating Margin	-504,918	-17.7%	Days to Collect 56.3
Long Term Liabilities	11,538	Other Income	484,689	17.0%	Avg Payment Days 90.8
Total Equity	-20,229	Other Expense	0	0.0%	Depreciation Rate 33.6%
Total Liab. and Equity	1,644,285	Net Profit or Loss	(20,229)	-0.7%	Return on Equity 100.0%

675947 COUNTRY CARE MANOR				Nonprofit - Church	
COUNTRY CARE MANOR		12/31/2021 365 Days Settled			
LA VERNIA, TX 78121		CR Beds 91 POS Beds 0			
WILSON		Key Performance Ind.			
TRAILBLAZERS HEALTH ENTERPRISES		Occupancy Rate		77.7%	
Balance Sheet		Income Statement		Length of Stay 102.8	
Current Assets	1,135,953	Total Charges	9,598,302	Average Wages	21.52
Fixed Assets	0	Contract Allowance	1,252,815	13.1%	Skilled Nursing 70.5%
Other Assets	0	Operating Revenue	8,345,487	86.9%	Ancillary Service 29.5%
Total Assets	1,135,953	Operating Expense	7,115,550	85.3%	Current Ratio 1.0
Current Liabilities	1,082,931	Operating Margin	1,229,937	14.7%	Days to Collect 49.7
Long Term Liabilities	0	Other Income	783,363	9.4%	Avg Payment Days 55.6
Total Equity	53,022	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,135,953	Net Profit or Loss	2,013,300	24.1%	Return on Equity 3,797.1%

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675251 COUNTRY MEADOWS NURSING & REHABILITATION CENTER				Proprietary - Other	
COUNTRY MEADOWS NURSING & REHABILITATION CENTER		12/31/2021 365 Days Settled			
CORSICANA, TX 75110		CR Beds 96 POS Beds 0			
NAVARRO		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		43.7%	
Balance Sheet		Income Statement		Length of Stay 150.2	
Current Assets	996,587	Total Charges	3,086,379	Average Wages 21.88	
Fixed Assets	85,188	Contract Allowance	0	0.0% Skilled Nursing 80.9%	
Other Assets	1,439	Operating Revenue	3,086,379	100.0% Ancillary Service 19.1%	
Total Assets	1,083,214	Operating Expense	4,078,635	132.1% Current Ratio 0.7	
Current Liabilities	1,340,959	Operating Margin	-992,256	-32.1% Days to Collect 116.4	
Long Term Liabilities	0	Other Income	856,389	27.7% Avg Payment Days 19.7	
Total Equity	-257,745	Other Expense	0	0.0% Depreciation Rate 266.0%	
Total Liab. and Equity	1,083,214	Net Profit or Loss	(135,867)	-4.4% Return on Equity 52.7%	
675878 COUNTRY TRAILS WELLNESS & REHABILITATION CENTER				Proprietary - Corporation	
COUNTRY TRAILS WELLNESS & REHABILITATION CENTER		12/31/2021 365 Days Settled			
GRAND SALINE, TX 75140		CR Beds 120 POS Beds 0			
VAN ZANDT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		55.2%	
Balance Sheet		Income Statement		Length of Stay 213.8	
Current Assets	2,210,551	Total Charges	4,761,566	Average Wages 18.23	
Fixed Assets	68,848	Contract Allowance	-996,953	-20.9% Skilled Nursing 64.4%	
Other Assets	2,670	Operating Revenue	5,758,519	120.9% Ancillary Service 35.6%	
Total Assets	2,282,069	Operating Expense	6,609,110	114.8% Current Ratio 16.3	
Current Liabilities	135,384	Operating Margin	-850,591	-14.8% Days to Collect 86.4	
Long Term Liabilities	0	Other Income	2,302,175	40.0% Avg Payment Days 7.5	
Total Equity	2,146,685	Other Expense	0	0.0% Depreciation Rate 423.7%	
Total Liab. and Equity	2,282,069	Net Profit or Loss	1,451,584	25.2% Return on Equity 67.6%	

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676461 COUNTRY VIEW LIVING				Nonprofit - Church	
COUNTRY VIEW LIVING		9/30/2021 365 Days Settled			
DIMMITT, TX 79027				CR Beds 60 POS Beds 0	
CASTRO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 85.5%	
Balance Sheet		Income Statement		Length of Stay 551.0	
Current Assets	165,965	Total Charges	3,289,904	Average Wages 16.62	
Fixed Assets	11,727,228	Contract Allowance	0	0.0% Skilled Nursing 86.4%	
Other Assets	0	Operating Revenue	3,289,904	100.0% Ancillary Service 13.6%	
Total Assets	<u>11,893,193</u>	Operating Expense	<u>4,721,154</u>	143.5% Current Ratio 0.8	
Current Liabilities	201,386	Operating Margin	-1,431,250	-43.5% Days to Collect 0.0	
Long Term Liabilities	10,893,040	Other Income	12,486	0.4% Avg Payment Days 15.6	
Total Equity	<u>798,767</u>	Other Expense	0	0.0% Depreciation Rate 3.9%	
Total Liab. and Equity	<u>11,893,193</u>	Net Profit or Loss	<u>(1,418,764)</u>	-43.1% Return on Equity -177.6%	
675105 COUNTRY VIEW NURSING AND REHABILITATION				Proprietary - Corporation	
COUNTRY VIEW NURSING AND REHABILITATION		12/31/2021 306 Days Settled			
TERRELL, TX 75160		2/28/2021 59 Days Settled		CR Beds 115 POS Beds 0	
KAUFMAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 28.8%	
Balance Sheet		Income Statement		Length of Stay 50.1	
Current Assets	231,584	Total Charges	234,000	Average Wages 21.76	
Fixed Assets	112,315	Contract Allowance	-54,849	-23.4% Skilled Nursing 131.0%	
Other Assets	-686,615	Operating Revenue	288,849	123.4% Ancillary Service -31.0%	
Total Assets	<u>-342,716</u>	Operating Expense	<u>564,580</u>	195.5% Current Ratio (0.6)	
Current Liabilities	-365,369	Operating Margin	-275,731	-95.5% Days to Collect 568.6	
Long Term Liabilities	0	Other Income	-53,763	-18.6% Avg Payment Days (94.9)	
Total Equity	<u>708,085</u>	Other Expense	0	0.0% Depreciation Rate 9.4%	
Total Liab. and Equity	<u>342,716</u>	Net Profit or Loss	<u>(77,055)</u>	-26.7% Return on Equity -10.9%	

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675105 COUNTRY VIEW NURSING AND REHABILITATION				Proprietary - Corporation	
COUNTRY VIEW NURSING AND REHABILITATION		12/31/2021 306 Days Settled			
TERRELL, TX 75160		2/28/2021 59 Days Settled		CR Beds 115 POS Beds 0	
KAUFMAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	24.3%
Balance Sheet		Income Statement		Length of Stay	172.9
Current Assets	1,467,485	Total Charges	2,178,541	Average Wages	21.76
Fixed Assets	680,383	Contract Allowance	236,862	10.9%	Skilled Nursing 78.2%
Other Assets	113,146	Operating Revenue	1,941,679	89.1%	Ancillary Service 21.8%
Total Assets	2,261,014	Operating Expense	3,008,042	154.9%	Current Ratio 0.5
Current Liabilities	2,937,877	Operating Margin	-1,066,363	-54.9%	Days to Collect 136.9
Long Term Liabilities	63,748	Other Income	359,444	18.5%	Avg Payment Days 96.8
Total Equity	-706,919	Other Expense	0	0.0%	Depreciation Rate 53.0%
Total Liab. and Equity	2,294,706	Net Profit or Loss	(706,919)	-36.4%	Return on Equity 100.0%
675696 COUNTRY VILLAGE CARE				Proprietary - Corporation	
COUNTRY VILLAGE CARE		12/31/2021 245 Days Settled			
ANGLETON, TX 77515		4/30/2021 120 Days Settled		CR Beds 128 POS Beds 0	
BRAZORIA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.0%
Balance Sheet		Income Statement		Length of Stay	74.7
Current Assets	3,158,438	Total Charges	2,481,724	Average Wages	19.48
Fixed Assets	11,672,131	Contract Allowance	-143,794	-5.8%	Skilled Nursing 90.8%
Other Assets	52,639	Operating Revenue	2,625,518	105.8%	Ancillary Service 0.0%
Total Assets	14,883,208	Operating Expense	3,018,740	115.0%	Current Ratio 1.3
Current Liabilities	2,480,702	Operating Margin	-393,222	-15.0%	Days to Collect 174.3
Long Term Liabilities	9,223,033	Other Income	6,976	0.3%	Avg Payment Days 95.1
Total Equity	3,179,473	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	14,883,208	Net Profit or Loss	(386,246)	-14.7%	Return on Equity -12.1%

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675696 COUNTRY VILLAGE CARE				Proprietary - Corporation	
COUNTRY VILLAGE CARE		12/31/2021 245 Days Settled			
ANGLETON, TX 77515		4/30/2021 120 Days Settled		CR Beds 128 POS Beds 0	
BRAZORIA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.6%
Balance Sheet		Income Statement		Length of Stay	108.2
Current Assets	2,912,996	Total Charges	5,444,791	Average Wages	19.48
Fixed Assets	11,475,820	Contract Allowance	86,952	1.6% Skilled Nursing	87.0%
Other Assets	4,834	Operating Revenue	5,357,839	98.4% Ancillary Service	0.0%
Total Assets	14,393,650	Operating Expense	5,625,566	105.0% Current Ratio	3.7
Current Liabilities	784,907	Operating Margin	-267,727	-5.0% Days to Collect	44.2
Long Term Liabilities	8,994,885	Other Income	993,026	18.5% Avg Payment Days	36.7
Total Equity	4,613,858	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	14,393,650	Net Profit or Loss	725,299	13.5% Return on Equity	15.7%
675497 COURTYARD GARDENS				Proprietary - Corporation	
COURTYARD GARDENS		12/31/2021 365 Days Settled			
WICHITA FALLS, TX 76301				CR Beds 109 POS Beds 0	
WICHITA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	43.4%
Balance Sheet		Income Statement		Length of Stay	442.7
Current Assets	26,749	Total Charges	2,190,354	Average Wages	17.74
Fixed Assets	226,896	Contract Allowance	0	0.0% Skilled Nursing	88.1%
Other Assets	0	Operating Revenue	2,190,354	100.0% Ancillary Service	11.9%
Total Assets	253,645	Operating Expense	2,886,993	131.8% Current Ratio	0.1
Current Liabilities	180,386	Operating Margin	-696,639	-31.8% Days to Collect	0.0
Long Term Liabilities	0	Other Income	507,833	23.2% Avg Payment Days	21.0
Total Equity	73,259	Other Expense	0	0.0% Depreciation Rate	56.3%
Total Liab. and Equity	253,645	Net Profit or Loss	(189,456)	-8.6% Return on Equity	-258.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455613 COURTYARD NURSING AND REHABILITATION				Proprietary - Other	
COURTYARD NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
HOUSTON, TX 77087				CR Beds 120 POS Beds 0	
HARRIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	59.4%
				Length of Stay	412.8
				Average Wages	21.89
				0.2% Skilled Nursing	83.3%
				99.8% Ancillary Service	16.7%
				110.4% Current Ratio	16.4
				-10.4% Days to Collect	35.2
				10.2% Avg Payment Days	2.9
				0.0% Depreciation Rate	1,648.0%
				-2.0% Return on Equity	-15.2%
Balance Sheet		Income Statement			
Current Assets	910,596	Total Charges	6,318,757		
Fixed Assets	25,473	Contract Allowance	12,149		
Other Assets	0	Operating Revenue	6,306,608		
Total Assets	936,069	Operating Expense	6,964,619		
Current Liabilities	55,608	Operating Margin	-658,011		
Long Term Liabilities	68,001	Other Income	646,178		
Total Equity	812,460	Other Expense	0		
Total Liab. and Equity	936,069	Net Profit or Loss	(123,490)		
675927 CRANE NURSING & REHABILITATION CENTER				Nonprofit - Church	
CRANE NURSING & REHABILITATION CENTER		8/31/2021 365 Days Settled			
CRANE, TX 79731				CR Beds 110 POS Beds 0	
CRANE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.8%
				Length of Stay	314.5
				Average Wages	20.98
				28.8% Skilled Nursing	74.2%
				71.2% Ancillary Service	25.8%
				150.0% Current Ratio	0.3
				-50.0% Days to Collect	26.0
				9.7% Avg Payment Days	26.9
				0.0% Depreciation Rate	3,097.7%
				-40.3% Return on Equity	50.3%
Balance Sheet		Income Statement			
Current Assets	295,698	Total Charges	5,945,906		
Fixed Assets	31,222	Contract Allowance	1,709,613		
Other Assets	0	Operating Revenue	4,236,293		
Total Assets	326,920	Operating Expense	6,354,071		
Current Liabilities	847,857	Operating Margin	-2,117,778		
Long Term Liabilities	2,873,852	Other Income	409,815		
Total Equity	-3,394,789	Other Expense	0		
Total Liab. and Equity	326,920	Net Profit or Loss	(1,707,963)		

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455497 CREEKSIDE TERRACE REHABILITATION				Nonprofit - Church	
CREEKSIDE TERRACE REHABILITATION 12/31/2021 365 Days Settled					
BELTON, TX 76513				CR Beds 126 POS Beds 0	
BELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.5%
Balance Sheet				Income Statement	
Current Assets	1,580,516	Total Charges	11,021,297	Length of Stay	103.5
Fixed Assets	2,858,604	Contract Allowance	2,749,432	Average Wages	20.95
Other Assets	0	Operating Revenue	8,271,865	24.9% Skilled Nursing	66.3%
Total Assets	<u>4,439,120</u>	Operating Expense	8,532,024	75.1% Ancillary Service	33.7%
Current Liabilities	2,437,108	Operating Margin	-260,159	103.1% Current Ratio	0.6
Long Term Liabilities	201,098	Other Income	1,666,674	-3.1% Days to Collect	62.7
Total Equity	1,800,914	Other Expense	0	20.1% Avg Payment Days	30.9
Total Liab. and Equity	<u>4,439,120</u>	Net Profit or Loss	<u>1,406,515</u>	0.0% Depreciation Rate	21.1%
			17.0%	Return on Equity	78.1%
676304 CREEKSIDE VILLAGE HEALTHCARE LTC PARTNERS, INC				Proprietary - Corporation	
CREEKSIDE VILLAGE HEALTHCARE LTC 12/31/2021 365 Days Settled					
PARTNERS, INC					
CLUTE, TX 77531				CR Beds 119 POS Beds 0	
BRAZORIA				Key Performance Ind.	
NOVITAS				Occupancy Rate	56.5%
Balance Sheet				Income Statement	
Current Assets	1,056,439	Total Charges	6,228,736	Length of Stay	185.8
Fixed Assets	0	Contract Allowance	-898,194	Average Wages	18.16
Other Assets	1,060	Operating Revenue	7,126,930	-14.4% Skilled Nursing	80.5%
Total Assets	<u>1,057,499</u>	Operating Expense	5,515,500	114.4% Ancillary Service	19.5%
Current Liabilities	770,122	Operating Margin	1,611,430	77.4% Current Ratio	1.4
Long Term Liabilities	0	Other Income	559,271	22.6% Days to Collect	31.8
Total Equity	287,377	Other Expense	0	7.8% Avg Payment Days	47.9
Total Liab. and Equity	<u>1,057,499</u>	Net Profit or Loss	<u>2,170,701</u>	0.0% Depreciation Rate	109.2%
			30.5%	Return on Equity	755.3%

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676112 CRESTVIEW COURT				Nonprofit - Church	
CRESTVIEW COURT		9/30/2021 365 Days Settled			
CEDAR HILL, TX 75104				CR Beds 125 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	49.4%
				Length of Stay	77.7
				Average Wages	23.15
				29.6%	Skilled Nursing 69.5%
				70.4%	Ancillary Service 30.5%
				108.3%	Current Ratio (27.8)
				-8.3%	Days to Collect 175.1
				14.6%	Avg Payment Days 5.0
				0.0%	Depreciation Rate 0.0%
				6.3%	Return on Equity 8.3%
<hr/>					
675141 CRESTVIEW HEALTHCARE RESIDENCE				Nonprofit - Church	
CRESTVIEW HEALTHCARE RESIDENCE		7/31/2021 365 Days Settled			
WACO, TX 76708				CR Beds 194 POS Beds 0	
MCLENNAN				Key Performance Ind.	
NOVITAS				Occupancy Rate	33.1%
				Length of Stay	143.6
				Average Wages	23.01
				-22.3%	Skilled Nursing 83.3%
				122.3%	Ancillary Service 16.7%
				90.6%	Current Ratio 3.9
				9.4%	Days to Collect 71.2
				19.2%	Avg Payment Days 38.9
				0.0%	Depreciation Rate 567.4%
				28.7%	Return on Equity 81.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675979 CRESTVIEW RETIREMENT COMMUNITY				Nonprofit - Church	
CRESTVIEW RETIREMENT COMMUNITY				12/31/2021 365 Days Settled	
BRYAN, TX 77802				CR Beds 48 POS Beds 0	
BRAZOS				Key Performance Ind.	
NOVITAS				Occupancy Rate	84.3%
Balance Sheet		Income Statement		Length of Stay	41.4
Current Assets	3,004,531	Total Charges	7,992,790	Average Wages	22.44
Fixed Assets	26,539,731	Contract Allowance	2,674,893	33.5%	Skilled Nursing 56.0%
Other Assets	19,733,242	Operating Revenue	5,317,897	66.5%	Ancillary Service 44.0%
Total Assets	49,277,504	Operating Expense	15,246,628	286.7%	Current Ratio 1.3
Current Liabilities	2,272,514	Operating Margin	-9,928,731	-186.7%	Days to Collect 47.0
Long Term Liabilities	72,739,521	Other Income	6,137,408	115.4%	Avg Payment Days 24.8
Total Equity	-25,734,531	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	49,277,504	Net Profit or Loss	(3,791,323)	-71.3%	Return on Equity 14.7%

675597 CRESTWOOD HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
CRESTWOOD HEALTH AND REHABILITATION CENTER				6/30/2021 365 Days Settled	
WILLS POINT, TX 75169				CR Beds 112 POS Beds 0	
VAN ZANDT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	44.3%
Balance Sheet		Income Statement		Length of Stay	153.6
Current Assets	598,599	Total Charges	5,288,640	Average Wages	21.81
Fixed Assets	956,764	Contract Allowance	-1,029,077	-19.5%	Skilled Nursing 55.9%
Other Assets	7,867,981	Operating Revenue	6,317,717	119.5%	Ancillary Service 44.1%
Total Assets	9,423,344	Operating Expense	5,591,599	88.5%	Current Ratio 0.8
Current Liabilities	722,947	Operating Margin	726,118	11.5%	Days to Collect 60.5
Long Term Liabilities	7,867,931	Other Income	1,186	0.0%	Avg Payment Days 26.6
Total Equity	832,466	Other Expense	0	0.0%	Depreciation Rate 84.0%
Total Liab. and Equity	9,423,344	Net Profit or Loss	727,304	11.5%	Return on Equity 87.4%

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676463 CRIMSON HEIGHTS HEALTH & WELLNESS				Proprietary - Other	
CRIMSON HEIGHTS HEALTH & WELLNESS 5/31/2021 365 Days Settled					
HUMBLE, TX 77338				CR Beds 118 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	51.5%
Balance Sheet		Income Statement		Length of Stay	107.2
Current Assets	577,304	Total Charges	6,330,081	Average Wages	20.85
Fixed Assets	164,049	Contract Allowance	1,543,108	24.4%	Skilled Nursing 55.5%
Other Assets	320,550	Operating Revenue	4,786,973	75.6%	Ancillary Service 32.1%
Total Assets	1,061,903	Operating Expense	6,814,614	142.4%	Current Ratio 0.9
Current Liabilities	678,844	Operating Margin	-2,027,641	-42.4%	Days to Collect 40.5
Long Term Liabilities	1,181,155	Other Income	1,869,450	39.1%	Avg Payment Days 46.5
Total Equity	-798,096	Other Expense	0	0.0%	Depreciation Rate 706.9%
Total Liab. and Equity	1,061,903	Net Profit or Loss	(158,191)	-3.3%	Return on Equity 19.8%
675291 CROSBYTON NURSING AND REHABILITATION CENTER				Nonprofit - Church	
CROSBYTON NURSING AND REHABILITATION CENTER 12/31/2021 365 Days Settled					
CROSBYTON, TX 79322				CR Beds 53 POS Beds 0	
CROSBY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	9.0%
Balance Sheet		Income Statement		Length of Stay	249.4
Current Assets	175,553	Total Charges	436,441	Average Wages	23.20
Fixed Assets	0	Contract Allowance	94,070	21.6%	Skilled Nursing 72.5%
Other Assets	0	Operating Revenue	342,371	78.4%	Ancillary Service 27.5%
Total Assets	175,553	Operating Expense	1,164,081	340.0%	Current Ratio 0.4
Current Liabilities	462,391	Operating Margin	-821,710	-240.0%	Days to Collect 21.7
Long Term Liabilities	0	Other Income	177,580	51.9%	Avg Payment Days 34.2
Total Equity	-286,838	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	175,553	Net Profit or Loss	(644,130)	-188.1%	Return on Equity 224.6%

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675017 CROSS COUNTRY HEALTHCARE CENTER				Nonprofit - Church	
CROSS COUNTRY HEALTHCARE CENTER 8/31/2021 335 Days Settled					
BROWNWOOD, TX 76801		12/31/2021 122 Days Settled		CR Beds 112 POS Beds 0	
BROWN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 50.9%	
Balance Sheet		Income Statement		Length of Stay 596.6	
Current Assets	11,938,749	Total Charges	5,024,897	Average Wages 19.44	
Fixed Assets	20,113	Contract Allowance	1,313,270	26.1%	Skilled Nursing 87.9%
Other Assets	0	Operating Revenue	3,711,627	73.9%	Ancillary Service 12.1%
Total Assets	11,958,862	Operating Expense	3,345,299	90.1%	Current Ratio 1.4
Current Liabilities	8,627,339	Operating Margin	366,328	9.9%	Days to Collect 146.4
Long Term Liabilities	0	Other Income	529,279	14.3%	Avg Payment Days 27.6
Total Equity	3,331,523	Other Expense	0	0.0%	Depreciation Rate 409.2%
Total Liab. and Equity	11,958,862	Net Profit or Loss	895,607	24.1%	Return on Equity 26.9%

675017 CROSS COUNTRY HEALTHCARE CENTER				Nonprofit - Church	
CROSS COUNTRY HEALTHCARE CENTER 8/31/2021 335 Days Settled					
BROWNWOOD, TX 76801		12/31/2021 122 Days Settled		CR Beds 112 POS Beds 0	
BROWN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 19.2%	
Balance Sheet		Income Statement		Length of Stay 513.8	
Current Assets	13,620,459	Total Charges	1,908,265	Average Wages 19.44	
Fixed Assets	17,542	Contract Allowance	411,064	21.5%	Skilled Nursing 87.1%
Other Assets	0	Operating Revenue	1,497,201	78.5%	Ancillary Service 12.9%
Total Assets	13,638,001	Operating Expense	1,280,583	85.5%	Current Ratio 1.4
Current Liabilities	9,953,742	Operating Margin	216,618	14.5%	Days to Collect 642.9
Long Term Liabilities	0	Other Income	136,116	9.1%	Avg Payment Days 55.5
Total Equity	3,684,259	Other Expense	0	0.0%	Depreciation Rate 156.3%
Total Liab. and Equity	13,638,001	Net Profit or Loss	352,734	23.6%	Return on Equity 9.6%

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675703 CROSS TIMBERS REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church	
CROSS TIMBERS REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
FLOWER MOUND, TX 75028				CR Beds 120	POS Beds 0
DENTON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	67.4%
Balance Sheet		Income Statement		Length of Stay	102.1
Current Assets	2,401,222	Total Charges	6,901,588	Average Wages	23.06
Fixed Assets	0	Contract Allowance	-1,013,794	-14.7%	Skilled Nursing 69.7%
Other Assets	0	Operating Revenue	7,915,382	114.7%	Ancillary Service 30.3%
Total Assets	2,401,222	Operating Expense	7,506,083	94.8%	Current Ratio 2.2
Current Liabilities	1,096,641	Operating Margin	409,299	5.2%	Days to Collect 109.0
Long Term Liabilities	0	Other Income	80,627	1.0%	Avg Payment Days 53.3
Total Equity	1,304,581	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,401,222	Net Profit or Loss	489,926	6.2%	Return on Equity 37.6%
676385 CROSSROADS NURSING & REHABILITATION				Proprietary - Corporation	
CROSSROADS NURSING & REHABILITATION		12/31/2021 365 Days Settled			
HEARNE, TX 77859				CR Beds 80	POS Beds 0
ROBERTSON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	74.0%
Balance Sheet		Income Statement		Length of Stay	170.0
Current Assets	2,961,716	Total Charges	5,754,848	Average Wages	19.15
Fixed Assets	451,006	Contract Allowance	711,207	12.4%	Skilled Nursing 74.0%
Other Assets	136,808	Operating Revenue	5,043,641	87.6%	Ancillary Service 26.0%
Total Assets	3,549,530	Operating Expense	5,963,129	118.2%	Current Ratio 0.7
Current Liabilities	4,081,338	Operating Margin	-919,488	-18.2%	Days to Collect 61.0
Long Term Liabilities	2,675	Other Income	484,734	9.6%	Avg Payment Days 197.3
Total Equity	-434,754	Other Expense	0	0.0%	Depreciation Rate 167.3%
Total Liab. and Equity	3,649,259	Net Profit or Loss	(434,754)	-8.6%	Return on Equity 100.0%

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675013 CROWELL NURSING CENTER				Proprietary - Corporation	
CROWELL NURSING CENTER		8/31/2021 365 Days Settled			
CROWELL, TX 79227		CR Beds 80 POS Beds 0			
FOARD		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		54.8%	
Balance Sheet		Income Statement		Length of Stay 237.0	
Current Assets	335,232	Total Charges	3,949,641	Average Wages	10.00
Fixed Assets	0	Contract Allowance	959,287	24.3%	Skilled Nursing 63.5%
Other Assets	0	Operating Revenue	2,990,354	75.7%	Ancillary Service 36.5%
Total Assets	335,232	Operating Expense	3,295,959	110.2%	Current Ratio 1.4
Current Liabilities	246,814	Operating Margin	-305,605	-10.2%	Days to Collect 38.4
Long Term Liabilities	0	Other Income	274,307	9.2%	Avg Payment Days 27.3
Total Equity	88,418	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	335,232	Net Profit or Loss	(31,298)	-1.0%	Return on Equity -35.4%
676176 CROWLEY NURSING AND REHABILITATION				Proprietary - Other	
CROWLEY NURSING AND REHABILITATION		9/30/2021 273 Days Settled			
CROWLEY, TX 76036		CR Beds 120 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		57.4%	
Balance Sheet		Income Statement		Length of Stay 61.8	
Current Assets	795,792	Total Charges	5,596,245	Average Wages	25.46
Fixed Assets	0	Contract Allowance	667,913	11.9%	Skilled Nursing 77.8%
Other Assets	0	Operating Revenue	4,928,332	88.1%	Ancillary Service 22.2%
Total Assets	795,792	Operating Expense	5,620,288	114.0%	Current Ratio 1.3
Current Liabilities	589,722	Operating Margin	-691,956	-14.0%	Days to Collect 2.6
Long Term Liabilities	0	Other Income	1,046,842	21.2%	Avg Payment Days 28.6
Total Equity	206,070	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	795,792	Net Profit or Loss	354,886	7.2%	Return on Equity 172.2%

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676279 CROWN POINT HEALTH SUITES				Proprietary - Corporation	
CROWN POINT HEALTH SUITES		12/31/2021 365 Days Settled			
LUBBOCK, TX 79424		CR Beds 108 POS Beds 0			
LUBBOCK		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		82.6%	
		Length of Stay		31.4	
		Average Wages		21.25	
		Skilled Nursing		64.6%	
		Ancillary Service		35.4%	
		Current Ratio		1.9	
		Days to Collect		65.5	
		Avg Payment Days		55.1	
		Depreciation Rate		322.5%	
		Return on Equity		-24.7%	
Balance Sheet		Income Statement			
Current Assets	3,677,731	Total Charges	11,201,185		
Fixed Assets	19,023	Contract Allowance	-1,132,052	-10.1%	
Other Assets	0	Operating Revenue	12,333,237	110.1%	
Total Assets	3,696,754	Operating Expense	13,151,420	106.6%	
Current Liabilities	1,985,760	Operating Margin	-818,183	-6.6%	
Long Term Liabilities	4,338,063	Other Income	1,466,269	11.9%	
Total Equity	-2,627,069	Other Expense	0	0.0%	
Total Liab. and Equity	3,696,754	Net Profit or Loss	648,086	5.3%	

675893 CRYSTAL CREEK AT PRESTON HOLLOW				Proprietary - Corporation	
CRYSTAL CREEK AT PRESTON HOLLOW		9/30/2021 365 Days Settled			
DALLAS, TX 75243		CR Beds 139 POS Beds 0			
DALLAS		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		54.2%	
		Length of Stay		58.5	
		Average Wages		22.75	
		Skilled Nursing		65.4%	
		Ancillary Service		34.6%	
		Current Ratio		0.0	
		Days to Collect		14.2	
		Avg Payment Days		546.3	
		Depreciation Rate		28.3%	
		Return on Equity		51.6%	
Balance Sheet		Income Statement			
Current Assets	339,385	Total Charges	9,819,849		
Fixed Assets	6,104,984	Contract Allowance	3,297,782	33.6%	
Other Assets	2,163,105	Operating Revenue	6,522,067	66.4%	
Total Assets	8,607,474	Operating Expense	10,680,363	163.8%	
Current Liabilities	16,346,287	Operating Margin	-4,158,296	-63.8%	
Long Term Liabilities	0	Other Income	163,889	2.5%	
Total Equity	-7,738,813	Other Expense	0	0.0%	
Total Liab. and Equity	8,607,474	Net Profit or Loss	(3,994,407)	-61.2%	

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675110 CUERO NURSING AND REHABILITATION CENTER				Government - City-County	
CUERO NURSING AND REHABILITATION CENTER 6/30/2021 365 Days Settled					
CUERO, TX 77954				CR Beds 120 POS Beds 0	
DE WITT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 61.2%	
Balance Sheet		Income Statement		Length of Stay 128.9	
Current Assets	1,188,974	Total Charges	6,220,500	Average Wages 19.17	
Fixed Assets	374,692	Contract Allowance	0	0.0% Skilled Nursing 77.3%	
Other Assets	4,531,447	Operating Revenue	6,220,500	100.0% Ancillary Service 22.7%	
Total Assets	<u>6,095,113</u>	Operating Expense	8,756,488	140.8% Current Ratio 0.6	
Current Liabilities	1,935,273	Operating Margin	-2,535,988	-40.8% Days to Collect 67.0	
Long Term Liabilities	0	Other Income	3,021,989	48.6% Avg Payment Days 13.1	
Total Equity	4,159,840	Other Expense	0	0.0% Depreciation Rate 122.8%	
Total Liab. and Equity	<u>6,095,113</u>	Net Profit or Loss	<u>486,001</u>	7.8% Return on Equity 11.7%	
676467 CYPRESS CREEK REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
CYPRESS CREEK REHABILITATION AND HEALTHCARE CENTER 12/31/2021 365 Days Settled					
CYPRESS, TX 77429				CR Beds 122 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 80.2%	
Balance Sheet		Income Statement		Length of Stay 114.5	
Current Assets	1,168,040	Total Charges	10,297,669	Average Wages 22.03	
Fixed Assets	40,081	Contract Allowance	1,212,383	11.8% Skilled Nursing 61.0%	
Other Assets	6,750	Operating Revenue	9,085,286	88.2% Ancillary Service 39.0%	
Total Assets	<u>1,214,871</u>	Operating Expense	8,140,134	89.6% Current Ratio 0.9	
Current Liabilities	1,347,961	Operating Margin	945,152	10.4% Days to Collect 35.5	
Long Term Liabilities	0	Other Income	725,853	8.0% Avg Payment Days 15.8	
Total Equity	-133,090	Other Expense	0	0.0% Depreciation Rate 1,439.7%	
Total Liab. and Equity	<u>1,214,871</u>	Net Profit or Loss	<u>1,671,005</u>	18.4% Return on Equity - 1,255.5%	

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676226 CYPRESS HEALTHCARE AND REHABILITATION CENTER				Proprietary - Partnership	
CYPRESS HEALTHCARE AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
SAN MARCOS, TX 78666		CR Beds 174 POS Beds 0			
HAYS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		60.1%	
		Length of Stay		137.4	
		Average Wages		19.54	
		Skilled Nursing		65.9%	
		Ancillary Service		34.1%	
		Current Ratio		2.1	
		Days to Collect		86.1	
		Avg Payment Days		9.2	
		Depreciation Rate		1,112.9%	
		Return on Equity		-193.3%	
Balance Sheet		Income Statement			
Current Assets	2,334,972	Total Charges	12,365,191		
Fixed Assets	43,834	Contract Allowance	3,266,466	26.4%	
Other Assets	30,125	Operating Revenue	9,098,725	73.6%	
Total Assets	2,408,931	Operating Expense	9,620,782	105.7%	
Current Liabilities	1,103,957	Operating Margin	-522,057	-5.7%	
Long Term Liabilities	1,553,617	Other Income	1,002,572	11.0%	
Total Equity	-248,643	Other Expense	0	0.0%	
Total Liab. and Equity	2,408,931	Net Profit or Loss	480,515	5.3%	
676482 CYPRESS POINTE HEALTH & WELLNESS				Proprietary - Partnership	
CYPRESS POINTE HEALTH & WELLNESS		12/31/2021 365 Days Settled			
HOUSTON, TX 77095		CR Beds 124 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		63.6%	
		Length of Stay		96.8	
		Average Wages		21.78	
		Skilled Nursing		67.8%	
		Ancillary Service		32.2%	
		Current Ratio		10.2	
		Days to Collect		61.7	
		Avg Payment Days		26.0	
		Depreciation Rate		789.9%	
		Return on Equity		290.8%	
Balance Sheet		Income Statement			
Current Assets	1,603,157	Total Charges	12,998,632		
Fixed Assets	110,883	Contract Allowance	3,807,681	29.3%	
Other Assets	10,800	Operating Revenue	9,190,951	70.7%	
Total Assets	1,724,840	Operating Expense	8,120,401	88.4%	
Current Liabilities	157,456	Operating Margin	1,070,550	11.6%	
Long Term Liabilities	1,101,438	Other Income	284,605	3.1%	
Total Equity	465,946	Other Expense	0	0.0%	
Total Liab. and Equity	1,724,840	Net Profit or Loss	1,355,155	14.7%	

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675556 CYPRESS WOODS CARE CENTER				Proprietary - Partnership	
CYPRESS WOODS CARE CENTER		12/31/2021 275 Days Settled			
ANGLETON, TX 77515		3/31/2021 90 Days Settled		CR Beds 105 POS Beds 0	
BRAZORIA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		59.0%	
Balance Sheet		Income Statement		Length of Stay	
				82.0	
Current Assets	461,441	Total Charges	2,017,770	Average Wages	25.31
Fixed Assets	371,378	Contract Allowance	705,731	35.0%	Skilled Nursing
Other Assets	41,022	Operating Revenue	1,312,039	65.0%	Ancillary Service
Total Assets	<u>873,841</u>	Operating Expense	1,654,259	126.1%	Current Ratio
Current Liabilities	925,261	Operating Margin	-342,220	-26.1%	Days to Collect
Long Term Liabilities	100,929	Other Income	123,493	9.4%	Avg Payment Days
Total Equity	-152,349	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>873,841</u>	Net Profit or Loss	<u>(220,541)</u>	-16.8%	Return on Equity
					144.8%

675556 CYPRESS WOODS CARE CENTER				Proprietary - Partnership	
CYPRESS WOODS CARE CENTER		12/31/2021 275 Days Settled			
ANGLETON, TX 77515		3/31/2021 90 Days Settled		CR Beds 105 POS Beds 0	
BRAZORIA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.8%	
Balance Sheet		Income Statement		Length of Stay	
				278.9	
Current Assets	1,719,800	Total Charges	5,369,236	Average Wages	25.31
Fixed Assets	86,442	Contract Allowance	560,912	10.4%	Skilled Nursing
Other Assets	0	Operating Revenue	4,808,324	89.6%	Ancillary Service
Total Assets	<u>1,806,242</u>	Operating Expense	4,668,685	97.1%	Current Ratio
Current Liabilities	1,414,982	Operating Margin	139,639	2.9%	Days to Collect
Long Term Liabilities	0	Other Income	251,621	5.2%	Avg Payment Days
Total Equity	391,260	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,806,242</u>	Net Profit or Loss	<u>391,260</u>	8.1%	Return on Equity
					100.0%

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455642 DAYTON NURSING AND REHABILITATION				Proprietary - Corporation	
DAYTON NURSING AND REHABILITATION				12/31/2021 365 Days Settled	
DAYTON, TX 77535				CR Beds 60 POS Beds 0	
LIBERTY				Key Performance Ind.	
NOVITAS				Occupancy Rate	48.1%
Balance Sheet		Income Statement		Length of Stay	191.6
Current Assets	527,247	Total Charges	2,345,376	Average Wages	21.01
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	15,000	Operating Revenue	2,345,376	100.0%	Ancillary Service
Total Assets	542,247	Operating Expense	2,393,306	102.0%	Current Ratio
Current Liabilities	87,002	Operating Margin	-47,930	-2.0%	Days to Collect
Long Term Liabilities	0	Other Income	308,579	13.2%	Avg Payment Days
Total Equity	455,245	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	542,247	Net Profit or Loss	260,649	11.1%	Return on Equity
676209 DECATUR MEDICAL LODGE				Proprietary - Other	
DECATUR MEDICAL LODGE				12/31/2021 365 Days Settled	
DECATUR, TX 76234				CR Beds 124 POS Beds 0	
WISE				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	67.4%
Balance Sheet		Income Statement		Length of Stay	98.0
Current Assets	2,316,997	Total Charges	7,608,270	Average Wages	16.88
Fixed Assets	103,779	Contract Allowance	-1,491,787	-19.6%	Skilled Nursing
Other Assets	26,090	Operating Revenue	9,100,057	119.6%	Ancillary Service
Total Assets	2,446,866	Operating Expense	8,948,107	98.3%	Current Ratio
Current Liabilities	1,062,895	Operating Margin	151,950	1.7%	Days to Collect
Long Term Liabilities	0	Other Income	1,189,918	13.1%	Avg Payment Days
Total Equity	1,383,971	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,446,866	Net Profit or Loss	1,341,868	14.7%	Return on Equity

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455917 DEER CREEK OF WIMBERLEY				Proprietary - Corporation	
DEER CREEK OF WIMBERLEY		6/30/2021 365 Days Settled			
WIMBERLEY, TX 78676		CR Beds 122 POS Beds 0			
HAYS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.2%	
Balance Sheet		Income Statement		Length of Stay 188.5	
Current Assets	739,100	Total Charges	10,716,323	Average Wages	20.00
Fixed Assets	444,824	Contract Allowance	4,517,961	42.2%	Skilled Nursing 86.1%
Other Assets	19,764	Operating Revenue	6,198,362	57.8%	Ancillary Service 13.3%
Total Assets	1,203,688	Operating Expense	7,434,686	119.9%	Current Ratio 1.0
Current Liabilities	709,676	Operating Margin	-1,236,324	-19.9%	Days to Collect 32.4
Long Term Liabilities	236,305	Other Income	1,688,521	27.2%	Avg Payment Days 32.8
Total Equity	257,708	Other Expense	0	0.0%	Depreciation Rate 80.5%
Total Liab. and Equity	1,203,689	Net Profit or Loss	452,197	7.3%	Return on Equity 175.5%
676263 DEERBROOK SKILLED NURSING AND REHAB CENTER				Nonprofit - Church	
DEERBROOK SKILLED NURSING AND REHAB CENTER		8/31/2021 365 Days Settled			
HUMBLE, TX 77338		CR Beds 124 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		63.0%	
Balance Sheet		Income Statement		Length of Stay 84.1	
Current Assets	-382,210	Total Charges	9,669,859	Average Wages	23.54
Fixed Assets	0	Contract Allowance	1,579,806	16.3%	Skilled Nursing 75.3%
Other Assets	-440,590	Operating Revenue	8,090,053	83.7%	Ancillary Service 24.7%
Total Assets	-822,800	Operating Expense	8,478,630	104.8%	Current Ratio (0.5)
Current Liabilities	849,321	Operating Margin	-388,577	-4.8%	Days to Collect (25.1)
Long Term Liabilities	0	Other Income	8,171	0.1%	Avg Payment Days 36.6
Total Equity	-1,672,121	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-822,800	Net Profit or Loss	(380,406)	-4.7%	Return on Equity 22.7%

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675317 DEERINGS NURSING AND REHABILITATION LP		Proprietary - Corporation	
DEERINGS NURSING AND REHABILITATION LP		12/31/2021 365 Days Settled	
ODESSA, TX 79763		CR Beds 109 POS Beds 0	
ECTOR		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	45.2%
Balance Sheet		Income Statement	Length of Stay 157.9
Current Assets	247,708	Total Charges	4,430,671
Fixed Assets	370,095	Contract Allowance	665,548
Other Assets	47,498	Operating Revenue	3,765,123
Total Assets	665,301	Operating Expense	5,024,060
Current Liabilities	1,417,516	Operating Margin	-1,258,937
Long Term Liabilities	21,423	Other Income	693,374
Total Equity	-565,563	Other Expense	0
Total Liab. and Equity	873,376	Net Profit or Loss	(565,563)
		15.0%	Skilled Nursing 80.2%
		85.0%	Ancillary Service 19.8%
		133.4%	Current Ratio 0.2
		-33.4%	Days to Collect (65.6)
		18.4%	Avg Payment Days 118.4
		0.0%	Depreciation Rate 164.1%
		-15.0%	Return on Equity 100.0%
675677 DEL RIO NURSING AND REHABILITATION CENTER		Nonprofit - Church	
DEL RIO NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled	
DEL RIO, TX 78840		CR Beds 60 POS Beds 0	
VAL VERDE		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	56.6%
Balance Sheet		Income Statement	Length of Stay 73.8
Current Assets	282,498	Total Charges	3,987,933
Fixed Assets	0	Contract Allowance	512,292
Other Assets	0	Operating Revenue	3,475,641
Total Assets	282,498	Operating Expense	3,215,846
Current Liabilities	428,882	Operating Margin	259,795
Long Term Liabilities	0	Other Income	455,536
Total Equity	-146,384	Other Expense	0
Total Liab. and Equity	282,498	Net Profit or Loss	715,331
		12.8%	Skilled Nursing 68.4%
		87.2%	Ancillary Service 31.6%
		92.5%	Current Ratio 0.7
		7.5%	Days to Collect 29.7
		13.1%	Avg Payment Days 48.7
		0.0%	Depreciation Rate 0.0%
		20.6%	Return on Equity -488.7%

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675319 DELEON NURSING AND REHABILITATION				Proprietary - Corporation	
DELEON NURSING AND REHABILITATION				12/31/2021 365 Days Settled	
DE LEON, TX 76444				CR Beds 98 POS Beds 0	
COMANCHE				Key Performance Ind.	
NOVITAS				Occupancy Rate	46.0%
Balance Sheet		Income Statement		Length of Stay	171.3
Current Assets	-1,342,803	Total Charges	4,979,203	Average Wages	19.45
Fixed Assets	317,897	Contract Allowance	685,651	13.8%	Skilled Nursing 72.8%
Other Assets	149,998	Operating Revenue	4,293,552	86.2%	Ancillary Service 27.2%
Total Assets	-874,908	Operating Expense	4,324,711	100.7%	Current Ratio 1.0
Current Liabilities	-1,357,909	Operating Margin	-31,159	-0.7%	Days to Collect (39.0)
Long Term Liabilities	21,436	Other Income	504,213	11.7%	Avg Payment Days 115.8
Total Equity	473,054	Other Expense	0	0.0%	Depreciation Rate 178.2%
Total Liab. and Equity	-863,419	Net Profit or Loss	473,054	11.0%	Return on Equity 100.0%

455563 DENISON NURSING AND REHAB				Proprietary - Corporation	
DENISON NURSING AND REHAB				12/31/2021 306 Days Settled	
DENISON, TX 75021				2/28/2021 59 Days Settled	
GRAYSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	27.5%
Balance Sheet		Income Statement		Length of Stay	54.9
Current Assets	104,816	Total Charges	130,576	Average Wages	21.21
Fixed Assets	97,483	Contract Allowance	-449	-0.3%	Skilled Nursing 143.2%
Other Assets	2,933,543	Operating Revenue	131,025	100.3%	Ancillary Service -43.2%
Total Assets	3,135,842	Operating Expense	399,197	304.7%	Current Ratio (0.4)
Current Liabilities	-274,624	Operating Margin	-268,172	-204.7%	Days to Collect 886.6
Long Term Liabilities	0	Other Income	-30,058	-22.9%	Avg Payment Days (79.5)
Total Equity	-2,861,218	Other Expense	0	0.0%	Depreciation Rate 22.0%
Total Liab. and Equity	-3,135,842	Net Profit or Loss	(125,207)	-95.6%	Return on Equity 4.4%

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455563 DENISON NURSING AND REHAB		Proprietary - Corporation	
DENISON NURSING AND REHAB		12/31/2021 306 Days Settled	
DENISON, TX 75021		2/28/2021 59 Days Settled	
GRAYSON		CR Beds 71 POS Beds 0	
NOVITAS (TEXAS)		Key Performance Ind.	
		Occupancy Rate 27.8%	
		Length of Stay 107.8	
		Average Wages 21.21	
		Skilled Nursing 100.0%	
		Ancillary Service 0.0%	
		Current Ratio 18.5	
		Days to Collect 107.7	
		Avg Payment Days 9.7	
		Depreciation Rate 0.0%	
		Return on Equity 100.0%	
Balance Sheet		Income Statement	
Current Assets	687,559	Total Charges	2,194,038
Fixed Assets	0	Contract Allowance	536,052
Other Assets	0	Operating Revenue	1,657,986
Total Assets	<u>687,559</u>	Operating Expense	1,402,620
Current Liabilities	37,193	Operating Margin	255,366
Long Term Liabilities	395,000	Other Income	0
Total Equity	<u>255,366</u>	Other Expense	0
Total Liab. and Equity	<u>687,559</u>	Net Profit or Loss	<u>255,366</u>
		24.4%	
		75.6%	
		84.6%	
		15.4%	
		0.0%	
		0.0%	
		15.4%	

675136 DENTON REHABILITATION AND NURSING CENTER		Nonprofit - Church	
DENTON REHABILITATION AND NURSING CENTER		9/30/2021 365 Days Settled	
DENTON, TX 76201		2/28/2021 59 Days Settled	
DENTON		CR Beds 196 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 32.3%	
		Length of Stay 87.4	
		Average Wages 18.55	
		Skilled Nursing 66.3%	
		Ancillary Service 33.7%	
		Current Ratio 1.0	
		Days to Collect 33.1	
		Avg Payment Days 42.6	
		Depreciation Rate 163.2%	
		Return on Equity -	
		2,790.1%	
Balance Sheet		Income Statement	
Current Assets	854,826	Total Charges	6,492,916
Fixed Assets	83,775	Contract Allowance	-25,029
Other Assets	0	Operating Revenue	6,517,945
Total Assets	<u>938,601</u>	Operating Expense	7,638,914
Current Liabilities	891,291	Operating Margin	-1,120,969
Long Term Liabilities	17,905	Other Income	300,542
Total Equity	<u>29,405</u>	Other Expense	0
Total Liab. and Equity	<u>938,601</u>	Net Profit or Loss	<u>(820,427)</u>
		-0.4%	
		100.4%	
		117.2%	
		-17.2%	
		4.6%	
		0.0%	
		-12.6%	

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455994 DESOTO LTC PARTNERS, INC				Proprietary - Corporation	
DESOTO LTC PARTNERS, INC		12/31/2021 365 Days Settled			
DESOTO, TX 75115		CR Beds 116 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS		Occupancy Rate		29.8%	
Balance Sheet		Income Statement		Length of Stay	
				166.2	
Current Assets	384,330	Total Charges	2,860,693	Average Wages	
Fixed Assets	73,246	Contract Allowance	43,966	21.22	
Other Assets	0	Operating Revenue	2,816,727	1.5%	
Total Assets	457,576	Operating Expense	3,562,286	98.5%	
Current Liabilities	819,583	Operating Margin	-745,559	126.5%	
Long Term Liabilities	0	Other Income	432,654	-26.5%	
Total Equity	-362,007	Other Expense	0	15.4%	
Total Liab. and Equity	457,576	Net Profit or Loss	(312,905)	0.0%	
				Days to Collect	
				40.0	
				Avg Payment Days	
				83.6	
				Depreciation Rate	
				300.1%	
				Return on Equity	
				86.4%	

675489 DEVINE HEALTH & REHABILITATION				Proprietary - Corporation	
DEVINE HEALTH & REHABILITATION		5/31/2021 151 Days Settled			
DEVINE, TX 78016		9/30/2021 122 Days Settled			
MEDINA		CR Beds 100 POS Beds 0			
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.			
		Occupancy Rate		36.0%	
Balance Sheet		Income Statement		Length of Stay	
				150.8	
Current Assets	95,867	Total Charges	1,428,663	Average Wages	
Fixed Assets	-13,389	Contract Allowance	108,115	19.27	
Other Assets	9,278	Operating Revenue	1,320,548	7.6%	
Total Assets	91,756	Operating Expense	1,406,832	92.4%	
Current Liabilities	159,377	Operating Margin	-86,284	106.5%	
Long Term Liabilities	0	Other Income	103,364	-6.5%	
Total Equity	-1,543,231	Other Expense	0	7.8%	
Total Liab. and Equity	-1,383,854	Net Profit or Loss	17,080	0.0%	
				Days to Collect	
				18.2	
				Avg Payment Days	
				18.3	
				Depreciation Rate	
				17,937.6%	
				Return on Equity	
				-1.1%	

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675489 DEVINE HEALTH & REHABILITATION				Nonprofit - Church	
DEVINE HEALTH & REHABILITATION		5/31/2021 151 Days Settled			
DEVINE, TX 78016		9/30/2021 122 Days Settled		CR Beds 100 POS Beds 0	
MEDINA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	37.4%
				Length of Stay	217.3
				Average Wages	19.27
				9.6% Skilled Nursing	77.0%
				90.4% Ancillary Service	23.0%
				130.2% Current Ratio	1.0
				-30.2% Days to Collect	187.3
				35.4% Avg Payment Days	14.9
				0.0% Depreciation Rate	995.8%
				5.2% Return on Equity	100.0%
Balance Sheet					
Income Statement					
Current Assets	584,071	Total Charges	951,405		
Fixed Assets	-847	Contract Allowance	91,542		
Other Assets	8,600	Operating Revenue	859,863		
Total Assets	591,824	Operating Expense	1,119,741		
Current Liabilities	598,788	Operating Margin	-259,878		
Long Term Liabilities	0	Other Income	304,268		
Total Equity	44,390	Other Expense	0		
Total Liab. and Equity	643,178	Net Profit or Loss	44,390		
455881 DFW NURSING & REHAB					
DFW NURSING & REHAB		12/31/2021 365 Days Settled		Proprietary - Other	
FORT WORTH, TX 76104				CR Beds 98 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.9%
				Length of Stay	206.6
				Average Wages	21.22
				20.2% Skilled Nursing	78.4%
				79.8% Ancillary Service	21.6%
				98.0% Current Ratio	9.9
				2.0% Days to Collect	39.6
				22.8% Avg Payment Days	19.0
				0.0% Depreciation Rate	197.0%
				24.8% Return on Equity	79.8%
Balance Sheet					
Income Statement					
Current Assets	1,795,288	Total Charges	7,000,781		
Fixed Assets	146,366	Contract Allowance	1,417,523		
Other Assets	1,926	Operating Revenue	5,583,258		
Total Assets	1,943,580	Operating Expense	5,472,413		
Current Liabilities	182,057	Operating Margin	110,845		
Long Term Liabilities	24,896	Other Income	1,274,249		
Total Equity	1,736,627	Other Expense	0		
Total Liab. and Equity	1,943,580	Net Profit or Loss	1,385,094		

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675907 DIBOLL NURSING AND REHAB				Proprietary - Corporation	
DIBOLL NURSING AND REHAB		12/31/2021 365 Days Settled			
DIBOLL, TX 75941		CR Beds 82 POS Beds 0			
ANGELINA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		29.5%	
		Length of Stay		245.3	
		Average Wages		23.01	
		15.1% Skilled Nursing		76.4%	
		84.9% Ancillary Service		23.6%	
		89.3% Current Ratio		1.1	
		10.7% Days to Collect		41.0	
		15.7% Avg Payment Days		14.3	
		0.0% Depreciation Rate		330.7%	
		26.5% Return on Equity		92.2%	
Balance Sheet		Income Statement			
Current Assets	7,684,146	Total Charges	2,705,519		
Fixed Assets	18,017	Contract Allowance	408,350		
Other Assets	0	Operating Revenue	2,297,169		
Total Assets	7,702,163	Operating Expense	2,051,318		
Current Liabilities	7,043,351	Operating Margin	245,851		
Long Term Liabilities	0	Other Income	361,760		
Total Equity	658,812	Other Expense	0		
Total Liab. and Equity	7,702,163	Net Profit or Loss	607,611		
676351 DISCOVERY VILLAGE AT SOUTHLAKE				Proprietary - Other	
DISCOVERY VILLAGE AT SOUTHLAKE		12/31/2021 365 Days Settled			
SOUTHLAKE, TX 76092		CR Beds 84 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		30.4%	
		Length of Stay		34.8	
		Average Wages		18.49	
		4.3% Skilled Nursing		101.7%	
		95.7% Ancillary Service		0.0%	
		119.1% Current Ratio		0.1	
		-19.1% Days to Collect		34.0	
		0.4% Avg Payment Days		21.8	
		0.0% Depreciation Rate		0.0%	
		-18.7% Return on Equity		36.8%	
Balance Sheet		Income Statement			
Current Assets	796,329	Total Charges	8,251,094		
Fixed Assets	769,712	Contract Allowance	356,284		
Other Assets	0	Operating Revenue	7,894,810		
Total Assets	1,566,041	Operating Expense	9,406,184		
Current Liabilities	5,580,784	Operating Margin	-1,511,374		
Long Term Liabilities	0	Other Income	35,372		
Total Equity	-4,014,743	Other Expense	0		
Total Liab. and Equity	1,566,041	Net Profit or Loss	(1,476,002)		

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455895 DIVERSICARE OF LAKE HIGHLANDS				Proprietary - Corporation	
DIVERSICARE OF LAKE HIGHLANDS		8/31/2021 365 Days Settled			
DALLAS, TX 75238				CR Beds 280 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.0%
				Length of Stay	190.9
				Average Wages	25.54
				24.0%	Skilled Nursing 66.0%
				76.0%	Ancillary Service 34.0%
				123.7%	Current Ratio 65.6
				-23.7%	Days to Collect 48.6
				26.1%	Avg Payment Days 8.0
				0.0%	Depreciation Rate 70.2%
				2.4%	Return on Equity -2.4%
Balance Sheet		Income Statement			
Current Assets	1,733,255	Total Charges	14,925,889		
Fixed Assets	820,114	Contract Allowance	3,578,380		
Other Assets	10,261,315	Operating Revenue	11,347,509		
Total Assets	12,814,684	Operating Expense	14,038,692		
Current Liabilities	26,418	Operating Margin	-2,691,183		
Long Term Liabilities	23,796,355	Other Income	2,960,646		
Total Equity	-11,008,089	Other Expense	0		
Total Liab. and Equity	12,814,684	Net Profit or Loss	269,463		
675075 DIVERSICARE OF LULING				Proprietary - Corporation	
DIVERSICARE OF LULING		9/30/2021 365 Days Settled			
LULING, TX 78648				CR Beds 60 POS Beds 0	
CALDWELL				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.1%
				Length of Stay	187.1
				Average Wages	22.70
				15.0%	Skilled Nursing 70.5%
				85.0%	Ancillary Service 29.5%
				101.9%	Current Ratio 1.9
				-1.9%	Days to Collect 36.6
				0.0%	Avg Payment Days 14.8
				0.0%	Depreciation Rate 0.0%
				-1.9%	Return on Equity 30.7%
Balance Sheet		Income Statement			
Current Assets	284,873	Total Charges	3,015,604		
Fixed Assets	0	Contract Allowance	452,903		
Other Assets	1,334	Operating Revenue	2,562,701		
Total Assets	286,207	Operating Expense	2,610,971		
Current Liabilities	153,258	Operating Margin	-48,270		
Long Term Liabilities	288,455	Other Income	459		
Total Equity	-155,506	Other Expense	0		
Total Liab. and Equity	286,207	Net Profit or Loss	(47,811)		

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675152 DOGWOOD TRAILS MANOR				Proprietary - Corporation			
DOGWOOD TRAILS MANOR		12/31/2021 365 Days Settled					
WOODVILLE, TX 75979		CR Beds 90 POS Beds 0					
TYLER		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.8%			
Balance Sheet		Income Statement		Length of Stay		221.8	
				Average Wages		19.03	
Current Assets	-1,322,347	Total Charges	4,301,253	6.7%	Skilled Nursing		82.3%
Fixed Assets	227,285	Contract Allowance	287,902	93.3%	Ancillary Service		17.7%
Other Assets	332,027	Operating Revenue	4,013,351	111.6%	Current Ratio		1.3
Total Assets	-763,035	Operating Expense	4,477,885	-11.6%	Days to Collect		11.8
Current Liabilities	-992,475	Operating Margin	-464,534	19.7%	Avg Payment Days		257.6
Long Term Liabilities	15,914	Other Income	789,479	0.0%	Depreciation Rate		107.3%
Total Equity	324,945	Other Expense	0	8.1%	Return on Equity		100.0%
Total Liab. and Equity	-651,616	Net Profit or Loss	324,945				
455651 DOWNTOWN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation			
DOWNTOWN HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled					
FORT WORTH, TX 76104		CR Beds 161 POS Beds 0					
TARRANT		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		62.9%			
Balance Sheet		Income Statement		Length of Stay		84.9	
				Average Wages		22.01	
Current Assets	1,539,626	Total Charges	12,808,247	37.1%	Skilled Nursing		79.0%
Fixed Assets	318,527	Contract Allowance	4,747,568	62.9%	Ancillary Service		14.5%
Other Assets	0	Operating Revenue	8,060,679	116.4%	Current Ratio		2.2
Total Assets	1,858,153	Operating Expense	9,380,135	-16.4%	Days to Collect		77.1
Current Liabilities	685,530	Operating Margin	-1,319,456	24.5%	Avg Payment Days		30.8
Long Term Liabilities	761,563	Other Income	1,976,241	0.0%	Depreciation Rate		241.1%
Total Equity	411,062	Other Expense	0	8.1%	Return on Equity		159.8%
Total Liab. and Equity	1,858,155	Net Profit or Loss	656,785				

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676178 DUNCANVILLE HEALTHCARE AND REHABILITATION CENTER				Nonprofit - Church		
DUNCANVILLE HEALTHCARE AND REHABILITATION CENTER		9/30/2021 365 Days Settled				
DUNCANVILLE, TX 75116				CR Beds 124 POS Beds 0		
DALLAS				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	59.7%	
Balance Sheet		Income Statement		Length of Stay	106.4	
Current Assets	4,653,282	Total Charges	6,687,224	Average Wages	21.28	
Fixed Assets	0	Contract Allowance	-1,467,075	-21.9%	Skilled Nursing	71.1%
Other Assets	0	Operating Revenue	8,154,299	121.9%	Ancillary Service	28.9%
Total Assets	4,653,282	Operating Expense	7,998,758	98.1%	Current Ratio	1.7
Current Liabilities	2,688,901	Operating Margin	155,541	1.9%	Days to Collect	268.5
Long Term Liabilities	0	Other Income	486,389	6.0%	Avg Payment Days	122.7
Total Equity	1,964,381	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	4,653,282	Net Profit or Loss	641,930	7.9%	Return on Equity	32.7%
675617 EAGLE PASS NURSING AND REHABILITATION				Proprietary - Corporation		
EAGLE PASS NURSING AND REHABILITATION		12/31/2021 365 Days Settled				
EAGLE PASS, TX 78852				CR Beds 114 POS Beds 0		
MAVERICK				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	48.3%	
Balance Sheet		Income Statement		Length of Stay	161.9	
Current Assets	-2,276,082	Total Charges	5,600,123	Average Wages	18.48	
Fixed Assets	144,650	Contract Allowance	462,012	8.3%	Skilled Nursing	75.7%
Other Assets	36,844	Operating Revenue	5,138,111	91.7%	Ancillary Service	24.3%
Total Assets	-2,094,588	Operating Expense	5,204,693	101.3%	Current Ratio	0.9
Current Liabilities	-2,628,327	Operating Margin	-66,582	-1.3%	Days to Collect	42.0
Long Term Liabilities	0	Other Income	911,994	17.7%	Avg Payment Days	259.2
Total Equity	845,412	Other Expense	0	0.0%	Depreciation Rate	173.6%
Total Liab. and Equity	-1,782,915	Net Profit or Loss	845,412	16.5%	Return on Equity	100.0%

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676081 EAST VIEW HEALTHCARE				Nonprofit - Church	
EAST VIEW HEALTHCARE		9/30/2021 365 Days Settled			
HOUSTON, TX 77049				CR Beds 125 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	65.0%
				Length of Stay	80.6
				Average Wages	22.14
				2.1%	Skilled Nursing 49.5%
				97.9%	Ancillary Service 50.5%
				86.1%	Current Ratio (0.7)
				13.9%	Days to Collect 44.0
				0.0%	Avg Payment Days 22.9
				0.0%	Depreciation Rate 265.7%
				13.9%	Return on Equity 58.9%
Balance Sheet		Income Statement			
Current Assets	-1,023,351	Total Charges	11,123,036		
Fixed Assets	180,747	Contract Allowance	231,161		
Other Assets	4,950,978	Operating Revenue	10,891,875		
Total Assets	4,108,374	Operating Expense	9,379,012		
Current Liabilities	1,449,497	Operating Margin	1,512,863		
Long Term Liabilities	86,418	Other Income	2,022		
Total Equity	2,572,459	Other Expense	0		
Total Liab. and Equity	4,108,374	Net Profit or Loss	1,514,885		
675635 EBONY LAKE NURSING AND REHABILITATION CENTER				Proprietary - Other	
EBONY LAKE NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
BROWNSVILLE, TX 78520				CR Beds 122 POS Beds 0	
CAMERON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	56.6%
				Length of Stay	213.7
				Average Wages	16.43
				0.0%	Skilled Nursing 85.6%
				100.0%	Ancillary Service 14.4%
				110.2%	Current Ratio 1.6
				-10.2%	Days to Collect 46.0
				31.0%	Avg Payment Days 1.7
				0.0%	Depreciation Rate 45.9%
				20.8%	Return on Equity 22.1%
Balance Sheet		Income Statement			
Current Assets	622,347	Total Charges	4,828,767		
Fixed Assets	1,574,857	Contract Allowance	0		
Other Assets	2,738,204	Operating Revenue	4,828,767		
Total Assets	4,935,408	Operating Expense	5,320,259		
Current Liabilities	381,672	Operating Margin	-491,492		
Long Term Liabilities	0	Other Income	1,496,524		
Total Equity	4,553,736	Other Expense	0		
Total Liab. and Equity	4,935,408	Net Profit or Loss	1,005,032		

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455618 EDEN HOME				Nonprofit - Other	
EDEN HOME		9/30/2021 153 Days Settled			
NEW BRAUNFELS, TX 78130		4/30/2021 120 Days Settled		CR Beds 184 POS Beds 0	
COMAL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.7%
Balance Sheet		Income Statement		Length of Stay	91.1
Current Assets	19,476,142	Total Charges	4,235,970	Average Wages	15.83
Fixed Assets	54,914,317	Contract Allowance	627,525	14.8%	Skilled Nursing 68.5%
Other Assets	1,954,881	Operating Revenue	3,608,445	85.2%	Ancillary Service 31.5%
Total Assets	<u>76,345,340</u>	Operating Expense	8,271,035	229.2%	Current Ratio 0.4
Current Liabilities	52,042,647	Operating Margin	-4,662,590	-129.2%	Days to Collect 124.8
Long Term Liabilities	49,716,096	Other Income	2,960,600	82.0%	Avg Payment Days 89.1
Total Equity	-25,413,403	Other Expense	0	0.0%	Depreciation Rate 1.1%
Total Liab. and Equity	<u>76,345,340</u>	Net Profit or Loss	(1,701,990)	-47.2%	Return on Equity 6.7%
455618 EDEN HOME				Nonprofit - Other	
EDEN HOME		9/30/2021 153 Days Settled			
NEW BRAUNFELS, TX 78130		4/30/2021 120 Days Settled		CR Beds 184 POS Beds 0	
COMAL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.0%
Balance Sheet		Income Statement		Length of Stay	86.9
Current Assets	18,793,955	Total Charges	4,846,922	Average Wages	15.83
Fixed Assets	52,492,928	Contract Allowance	443,623	9.2%	Skilled Nursing 68.7%
Other Assets	1,896,320	Operating Revenue	4,403,299	90.8%	Ancillary Service 31.3%
Total Assets	<u>73,183,203</u>	Operating Expense	10,051,006	228.3%	Current Ratio 0.4
Current Liabilities	50,984,965	Operating Margin	-5,647,707	-128.3%	Days to Collect 119.6
Long Term Liabilities	49,585,692	Other Income	5,385,643	122.3%	Avg Payment Days 91.6
Total Equity	-27,387,454	Other Expense	0	0.0%	Depreciation Rate 1.9%
Total Liab. and Equity	<u>73,183,203</u>	Net Profit or Loss	(262,064)	-6.0%	Return on Equity 1.0%

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455724 EDGEWATER CARE CENTER				Nonprofit - Church	
EDGEWATER CARE CENTER		6/30/2021 365 Days Settled			
KERRVILLE, TX 78028				CR Beds 179 POS Beds 0	
KERR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.1%
				Length of Stay	174.0
				Average Wages	19.33
				8.1% Skilled Nursing	73.8%
				91.9% Ancillary Service	26.2%
				75.0% Current Ratio	2.4
				25.0% Days to Collect	(17.8)
				2.3% Avg Payment Days	17.7
				0.0% Depreciation Rate	109.9%
				27.3% Return on Equity	102.6%

Balance Sheet		Income Statement			
Current Assets	3,569,607	Total Charges	9,249,291		
Fixed Assets	140,015	Contract Allowance	750,533		
Other Assets	66,312	Operating Revenue	8,498,758	91.9%	
Total Assets	3,775,934	Operating Expense	6,372,975	75.0%	
Current Liabilities	1,491,324	Operating Margin	2,125,783	25.0%	
Long Term Liabilities	26,132	Other Income	191,512	2.3%	
Total Equity	2,258,478	Other Expense	0	0.0%	
Total Liab. and Equity	3,775,934	Net Profit or Loss	2,317,295	27.3%	

676069 EDGEWOOD MANOR				Proprietary - Corporation	
EDGEWOOD MANOR		12/31/2021 365 Days Settled			
TEXARKANA, TX 75503				CR Beds 110 POS Beds 0	
BOWIE				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	46.3%
				Length of Stay	258.1
				Average Wages	18.12
				-7.5% Skilled Nursing	80.9%
				107.5% Ancillary Service	19.1%
				87.0% Current Ratio	(4.0)
				13.0% Days to Collect	53.5
				31.2% Avg Payment Days	(16.2)
				0.0% Depreciation Rate	736.3%
				44.2% Return on Equity	218.5%

Balance Sheet		Income Statement			
Current Assets	639,205	Total Charges	3,879,994		
Fixed Assets	40,768	Contract Allowance	-292,516	-7.5%	
Other Assets	5,075	Operating Revenue	4,172,510	107.5%	
Total Assets	685,048	Operating Expense	3,631,622	87.0%	
Current Liabilities	-159,184	Operating Margin	540,888	13.0%	
Long Term Liabilities	0	Other Income	1,303,777	31.2%	
Total Equity	844,232	Other Expense	0	0.0%	
Total Liab. and Equity	685,048	Net Profit or Loss	1,844,665	44.2%	

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676326 EDGEWOOD REHABILITATION AND CARE CENTER				Nonprofit - Church	
EDGEWOOD REHABILITATION AND CARE CENTER				5/31/2021 365 Days Settled	
MESQUITE, TX 75149				CR Beds 142 POS Beds 0	
DALLAS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	45.3%
				Length of Stay	51.7
				Average Wages	23.86
				16.4%	Skilled Nursing 45.1%
				83.6%	Ancillary Service 54.9%
				135.2%	Current Ratio 0.7
				-35.2%	Days to Collect 56.7
				20.3%	Avg Payment Days 26.5
				0.0%	Depreciation Rate 1,501.9%
				-14.9%	Return on Equity 30.0%
Balance Sheet		Income Statement			
Current Assets	1,150,951	Total Charges	8,631,850		
Fixed Assets	89,469	Contract Allowance	1,411,937		
Other Assets	8,031	Operating Revenue	7,219,913		
Total Assets	1,248,451	Operating Expense	9,761,714		
Current Liabilities	1,725,761	Operating Margin	-2,541,801		
Long Term Liabilities	3,119,390	Other Income	1,464,117		
Total Equity	-3,596,700	Other Expense	0		
Total Liab. and Equity	1,248,451	Net Profit or Loss	(1,077,684)		
675785 EDINBURG NURSING AND REHABILITATION CENTER				Proprietary - Other	
EDINBURG NURSING AND REHABILITATION CENTER				12/31/2021 365 Days Settled	
EDINBURG, TX 78539				CR Beds 197 POS Beds 0	
HIDALGO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	41.5%
				Length of Stay	134.4
				Average Wages	18.61
				0.0%	Skilled Nursing 80.2%
				100.0%	Ancillary Service 19.8%
				112.9%	Current Ratio 1.7
				-12.9%	Days to Collect 56.6
				25.9%	Avg Payment Days (1.3)
				0.0%	Depreciation Rate 64.7%
				13.0%	Return on Equity 21.4%
Balance Sheet		Income Statement			
Current Assets	999,747	Total Charges	6,326,891		
Fixed Assets	1,524,322	Contract Allowance	0		
Other Assets	1,921,687	Operating Revenue	6,326,891		
Total Assets	4,445,756	Operating Expense	7,143,188		
Current Liabilities	599,044	Operating Margin	-816,297		
Long Term Liabilities	0	Other Income	1,640,237		
Total Equity	3,846,712	Other Expense	0		
Total Liab. and Equity	4,445,756	Net Profit or Loss	823,940		

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455935 EL PASO HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
EL PASO HEALTH & REHABILITATION CENTER		12/31/2021 365 Days Settled			
EL PASO, TX 79936		CR Beds 150 POS Beds 0			
EL PASO TRAILBLAZER (TEXAS)		Key Performance Ind.			
				Occupancy Rate	61.6%
				Length of Stay	105.5
				Average Wages	20.67
				33.5% Skilled Nursing	63.4%
				66.5% Ancillary Service	36.6%
				100.4% Current Ratio	1.1
				-0.4% Days to Collect	86.1
				19.9% Avg Payment Days	93.3
				0.0% Depreciation Rate	43.5%
				19.6% Return on Equity	151.5%
<hr/>					
675021 ELECTRA HEALTHCARE CENTER				Nonprofit - Church	
ELECTRA HEALTHCARE CENTER		8/31/2021 365 Days Settled			
ELECTRA, TX 76360		CR Beds 64 POS Beds 0			
WICHITA BLUE CROSS (TEXAS)		Key Performance Ind.			
				Occupancy Rate	44.2%
				Length of Stay	322.6
				Average Wages	20.16
				17.6% Skilled Nursing	86.0%
				82.4% Ancillary Service	14.0%
				88.5% Current Ratio	1.3
				11.5% Days to Collect	32.3
				15.1% Avg Payment Days	12.9
				0.0% Depreciation Rate	0.0%
				26.5% Return on Equity	48.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676180 ELGIN NURSING AND REHABILITATION CENTER				Government - City-County		
ELGIN NURSING AND REHABILITATION CENTER				6/30/2021 365 Days Settled		
ELGIN, TX 78621				CR Beds 120 POS Beds 0		
BASTROP				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	69.4%	
Balance Sheet				Income Statement		
Current Assets	843,476	Total Charges	5,934,837	Average Wages	21.27	
Fixed Assets	303,798	Contract Allowance	0	0.0%	Skilled Nursing	81.2%
Other Assets	2,863,781	Operating Revenue	5,934,837	100.0%	Ancillary Service	18.8%
Total Assets	4,011,055	Operating Expense	8,109,826	136.6%	Current Ratio	0.8
Current Liabilities	1,005,502	Operating Margin	-2,174,989	-36.6%	Days to Collect	49.0
Long Term Liabilities	0	Other Income	2,890,489	48.7%	Avg Payment Days	7.7
Total Equity	3,005,553	Other Expense	0	0.0%	Depreciation Rate	141.9%
Total Liab. and Equity	4,011,055	Net Profit or Loss	715,500	12.1%	Return on Equity	23.8%
675217 ELKHART OAKS CARE CENTER				Proprietary - Corporation		
ELKHART OAKS CARE CENTER				12/31/2021 365 Days Settled		
ELKHART, TX 75839				CR Beds 98 POS Beds 0		
ANDERSON				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	47.8%	
Balance Sheet				Income Statement		
Current Assets	529,074	Total Charges	3,366,928	Average Wages	17.49	
Fixed Assets	130,328	Contract Allowance	-480,915	-14.3%	Skilled Nursing	83.9%
Other Assets	3,454	Operating Revenue	3,847,843	114.3%	Ancillary Service	16.1%
Total Assets	662,856	Operating Expense	3,361,630	87.4%	Current Ratio	20.5
Current Liabilities	25,870	Operating Margin	486,213	12.6%	Days to Collect	47.8
Long Term Liabilities	0	Other Income	1,070,525	27.8%	Avg Payment Days	2.4
Total Equity	636,986	Other Expense	0	0.0%	Depreciation Rate	179.3%
Total Liab. and Equity	662,856	Net Profit or Loss	1,556,738	40.5%	Return on Equity	244.4%

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676127 EMERALD HILLS REHABILITATION AND HEALTHCARE CENTER		Nonprofit - Church	
EMERALD HILLS REHABILITATION AND HEALTHCARE CENTER		9/30/2021 365 Days Settled	
NORTH RICHLAND HILLS, TX 76180		CR Beds 118 POS Beds 0	
TARRANT		Key Performance Ind.	
NOVITAS		Occupancy Rate	55.7%
Balance Sheet		Income Statement	
Current Assets	418,933	Total Charges	5,157,898
Fixed Assets	0	Contract Allowance	923,002
Other Assets	0	Operating Revenue	4,234,896
Total Assets	418,933	Operating Expense	4,588,073
Current Liabilities	458,023	Operating Margin	-353,177
Long Term Liabilities	0	Other Income	352,752
Total Equity	-39,090	Other Expense	0
Total Liab. and Equity	418,933	Net Profit or Loss	(425)
		17.9%	Skilled Nursing 90.8%
		82.1%	Ancillary Service 44.0%
		108.3%	Current Ratio 0.9
		-8.3%	Days to Collect 35.0
		8.3%	Avg Payment Days 32.3
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 1.1%

455486 ENNIS CARE CENTER		Proprietary - Other	
ENNIS CARE CENTER		12/31/2021 365 Days Settled	
ENNIS, TX 75119		CR Beds 155 POS Beds 0	
ELLIS		Key Performance Ind.	
BLUE CROSS (MARYLAND)		Occupancy Rate	53.3%
Balance Sheet		Income Statement	
Current Assets	1,949,992	Total Charges	11,173,780
Fixed Assets	310,657	Contract Allowance	3,434,994
Other Assets	80,895	Operating Revenue	7,738,786
Total Assets	2,341,544	Operating Expense	7,281,151
Current Liabilities	130,373	Operating Margin	457,635
Long Term Liabilities	0	Other Income	1,067,996
Total Equity	2,211,171	Other Expense	0
Total Liab. and Equity	2,341,544	Net Profit or Loss	1,525,631
		30.7%	Skilled Nursing 82.2%
		69.3%	Ancillary Service 17.8%
		94.1%	Current Ratio 15.0
		5.9%	Days to Collect 37.9
		13.8%	Avg Payment Days 19.7
		0.0%	Depreciation Rate 7.9%
		19.7%	Return on Equity 69.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676295 EPIC NURSING & REHABILITATION				Nonprofit - Church	
EPIC NURSING & REHABILITATION		12/31/2021 365 Days Settled			
CORSICANA, TX 75110		CR Beds 124 POS Beds 0			
NAVARRO		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate	49.5%		
		Length of Stay	467.0		
		Average Wages	17.49		
		6.8% Skilled Nursing	75.6%		
		93.2% Ancillary Service	24.4%		
		86.3% Current Ratio	3.8		
		13.7% Days to Collect	60.1		
		22.7% Avg Payment Days	17.6		
		0.0% Depreciation Rate	1,617.2%		
		36.4% Return on Equity	247.5%		
Balance Sheet		Income Statement			
Current Assets	1,011,921	Total Charges	6,121,057		
Fixed Assets	28,973	Contract Allowance	414,240		
Other Assets	84,559	Operating Revenue	5,706,817		
Total Assets	1,125,453	Operating Expense	4,922,144		
Current Liabilities	269,274	Operating Margin	784,673		
Long Term Liabilities	16,362	Other Income	1,293,901		
Total Equity	839,817	Other Expense	0		
Total Liab. and Equity	1,125,453	Net Profit or Loss	2,078,574		
745001 ESTATES AT SHAVANO PARK				Proprietary - Partnership	
ESTATES AT SHAVANO PARK		12/31/2021 169 Days *Settled			
SHAVANO PARK, TX 78249		CR Beds 112 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate	15.6%		
		Length of Stay	12.2		
		Average Wages	24.47		
		19.3% Skilled Nursing	50.5%		
		80.7% Ancillary Service	49.5%		
		101.6% Current Ratio	2.2		
		-1.6% Days to Collect	128.8		
		0.0% Avg Payment Days	68.6		
		0.0% Depreciation Rate	3.9%		
		-1.6% Return on Equity	5.4%		
Balance Sheet		Income Statement			
Current Assets	1,208,997	Total Charges	1,657,744		
Fixed Assets	379,084	Contract Allowance	320,299		
Other Assets	315,143	Operating Revenue	1,337,445		
Total Assets	1,903,224	Operating Expense	1,359,270		
Current Liabilities	552,036	Operating Margin	-21,825		
Long Term Liabilities	1,753,667	Other Income	0		
Total Equity	-402,479	Other Expense	0		
Total Liab. and Equity	1,903,224	Net Profit or Loss	(21,825)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675028 ESTATES HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
ESTATES HEALTHCARE AND REHABILITATION CENTER		8/31/2021 365 Days Settled			
FORT WORTH, TX 76134				CR Beds 152 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.6%
				Length of Stay	135.9
				Average Wages	23.46
				19.7% Skilled Nursing	72.5%
				80.3% Ancillary Service	27.5%
				128.2% Current Ratio	12.3
				-28.2% Days to Collect	53.3
				22.6% Avg Payment Days	11.3
				0.0% Depreciation Rate	32.1%
				-5.7% Return on Equity	5.2%
<hr/>					
675035 EVERGREEN HEALTHCARE CENTER				Nonprofit - Church	
EVERGREEN HEALTHCARE CENTER		8/31/2021 365 Days Settled			
BURKBURNETT, TX 76354				CR Beds 60 POS Beds 0	
WICHITA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	61.5%
				Length of Stay	232.3
				Average Wages	19.63
				16.4% Skilled Nursing	84.8%
				83.6% Ancillary Service	15.2%
				85.6% Current Ratio	1.7
				14.4% Days to Collect	25.6
				12.6% Avg Payment Days	20.3
				0.0% Depreciation Rate	1,084.8%
				27.0% Return on Equity	22.8%

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676123 FAIRFIELD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
FAIRFIELD NURSING & REHABILITATION CENTER				12/31/2021 365 Days Settled	
FAIRFIELD, TX 75840				CR Beds 101 POS Beds 0	
FREESTONE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	77.9%
Balance Sheet		Income Statement		Length of Stay	220.9
Current Assets	-770,583	Total Charges	6,752,872	Average Wages	19.68
Fixed Assets	230,298	Contract Allowance	862,146	12.8% Skilled Nursing	77.3%
Other Assets	77,446	Operating Revenue	5,890,726	87.2% Ancillary Service	22.7%
Total Assets	-462,839	Operating Expense	6,133,450	104.1% Current Ratio	1.1
Current Liabilities	-705,399	Operating Margin	-242,724	-4.1% Days to Collect	11.0
Long Term Liabilities	8,386	Other Income	625,145	10.6% Avg Payment Days	238.5
Total Equity	382,421	Other Expense	0	0.0% Depreciation Rate	137.4%
Total Liab. and Equity	-314,592	Net Profit or Loss	382,421	6.5% Return on Equity	100.0%
675311 FAIRVIEW HEALTHCARE RESIDENCE				Nonprofit - Church	
FAIRVIEW HEALTHCARE RESIDENCE				7/31/2021 365 Days Settled	
FAIRFIELD, TX 75840				CR Beds 84 POS Beds 0	
FREESTONE				Key Performance Ind.	
NOVITAS				Occupancy Rate	39.7%
Balance Sheet		Income Statement		Length of Stay	187.3
Current Assets	936,719	Total Charges	3,918,030	Average Wages	22.76
Fixed Assets	6,964	Contract Allowance	459,954	11.7% Skilled Nursing	46.7%
Other Assets	0	Operating Revenue	3,458,076	88.3% Ancillary Service	53.3%
Total Assets	943,683	Operating Expense	3,769,721	109.0% Current Ratio	6.9
Current Liabilities	134,838	Operating Margin	-311,645	-9.0% Days to Collect	13.1
Long Term Liabilities	0	Other Income	1,025,722	29.7% Avg Payment Days	11.5
Total Equity	808,845	Other Expense	0	0.0% Depreciation Rate	176.8%
Total Liab. and Equity	943,683	Net Profit or Loss	714,077	20.6% Return on Equity	88.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675321 FAITH MEMORIAL NURSING HOME				Proprietary - Corporation	
FAITH MEMORIAL NURSING HOME		3/31/2021 365 Days Settled			
PASADENA, TX 77502		CR Beds 112 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.6%	
		Length of Stay		75.4	
		Average Wages		22.52	
		Skilled Nursing		88.5%	
		Ancillary Service		9.4%	
		Current Ratio		0.7	
		Days to Collect		54.9	
		Avg Payment Days		60.0	
		Depreciation Rate		12.9%	
		Return on Equity		9.5%	
Balance Sheet		Income Statement			
Current Assets	1,063,445	Total Charges	13,497,115		
Fixed Assets	6,594,404	Contract Allowance	6,350,616	47.1%	
Other Assets	7,113	Operating Revenue	7,146,499	52.9%	
Total Assets	<u>7,664,962</u>	Operating Expense	8,589,420	120.2%	
Current Liabilities	1,599,540	Operating Margin	-1,442,921	-20.2%	
Long Term Liabilities	2,184,486	Other Income	1,812,949	25.4%	
Total Equity	<u>3,880,935</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,664,961</u>	Net Profit or Loss	<u>370,028</u>	5.2%	
<hr/>					
676214 FALCON LAKE NURSING HOME				Proprietary - Other	
FALCON LAKE NURSING HOME		12/31/2021 365 Days Settled			
ZAPATA, TX 78076		CR Beds 59 POS Beds 0			
ZAPATA		Key Performance Ind.			
NOVITAS		Occupancy Rate		42.4%	
		Length of Stay		456.7	
		Average Wages		15.13	
		Skilled Nursing		84.4%	
		Ancillary Service		15.6%	
		Current Ratio		4.1	
		Days to Collect		32.9	
		Avg Payment Days		33.0	
		Depreciation Rate		0.0%	
		Return on Equity		4.5%	
Balance Sheet		Income Statement			
Current Assets	1,210,106	Total Charges	2,063,193		
Fixed Assets	0	Contract Allowance	170,150	8.2%	
Other Assets	0	Operating Revenue	1,893,043	91.8%	
Total Assets	<u>1,210,106</u>	Operating Expense	2,073,433	109.5%	
Current Liabilities	292,383	Operating Margin	-180,390	-9.5%	
Long Term Liabilities	93,646	Other Income	217,457	11.5%	
Total Equity	<u>824,077</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,210,106</u>	Net Profit or Loss	<u>37,067</u>	2.0%	

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676382 FALCON RIDGE REHABILITATION				Nonprofit - Church	
FALCON RIDGE REHABILITATION		5/31/2021 365 Days Settled			
HUTTO, TX 78634		CR Beds 140 POS Beds 0			
WILLIAMSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		52.3%	
Balance Sheet		Income Statement		Length of Stay	
				123.3	
Current Assets	606,754	Total Charges	6,951,538	Average Wages	
Fixed Assets	8,679,384	Contract Allowance	765,207	24.37	
Other Assets	0	Operating Revenue	6,186,331	11.0%	
Total Assets	9,286,138	Operating Expense	7,771,843	89.0%	
Current Liabilities	734,009	Operating Margin	-1,585,512	125.6%	
Long Term Liabilities	8,950,804	Other Income	1,364,739	-25.6%	
Total Equity	-398,675	Other Expense	0	22.1%	
Total Liab. and Equity	9,286,138	Net Profit or Loss	(220,773)	0.0%	
				Days to Collect	
				33.3	
				Avg Payment Days	
				28.3	
				Depreciation Rate	
				13.2%	
				Return on Equity	
				55.4%	

676412 FALL CREEK REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
FALL CREEK REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
HUMBLE, TX 77396		CR Beds 126 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		63.8%	
Balance Sheet		Income Statement		Length of Stay	
				59.3	
Current Assets	2,030,010	Total Charges	10,951,616	Average Wages	
Fixed Assets	51,444	Contract Allowance	2,692,988	20.13	
Other Assets	500	Operating Revenue	8,258,628	24.6%	
Total Assets	2,081,954	Operating Expense	8,482,333	75.4%	
Current Liabilities	552,260	Operating Margin	-223,705	102.7%	
Long Term Liabilities	0	Other Income	983,816	-2.7%	
Total Equity	1,529,694	Other Expense	0	11.9%	
Total Liab. and Equity	2,081,954	Net Profit or Loss	760,111	0.0%	
				Days to Collect	
				61.0	
				Avg Payment Days	
				17.1	
				Depreciation Rate	
				719.4%	
				Return on Equity	
				49.7%	

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676424 FARMERSVILLE HEALTH AND REHABILITATION				Nonprofit - Church	
FARMERSVILLE HEALTH AND REHABILITATION		8/31/2021 365 Days Settled			
FARMERSVILLE, TX 75442				CR Beds 74	POS Beds 0
COLLIN		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	65.2%
Balance Sheet		Income Statement		Length of Stay	248.0
Current Assets	1,320,575	Total Charges	9,971,799	Average Wages	21.29
Fixed Assets	0	Contract Allowance	4,883,067	49.0%	Skilled Nursing 93.4%
Other Assets	0	Operating Revenue	5,088,732	51.0%	Ancillary Service 6.6%
Total Assets	1,320,575	Operating Expense	5,332,688	104.8%	Current Ratio 1.3
Current Liabilities	1,036,292	Operating Margin	-243,956	-4.8%	Days to Collect 37.0
Long Term Liabilities	0	Other Income	239,928	4.7%	Avg Payment Days 49.3
Total Equity	284,283	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,320,575	Net Profit or Loss	(4,028)	-0.1%	Return on Equity -1.4%

675098 FARWELL CARE AND REHABILITATION CENTER				Nonprofit - Church	
FARWELL CARE AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
FARWELL, TX 79325				CR Beds 75	POS Beds 0
PARMER		Key Performance Ind.			
BLUE CROSS (IOWA/SOUTH DAKOTA)				Occupancy Rate	69.8%
Balance Sheet		Income Statement		Length of Stay	261.6
Current Assets	3,712,657	Total Charges	3,448,663	Average Wages	16.86
Fixed Assets	548,536	Contract Allowance	328,408	9.5%	Skilled Nursing 6.7%
Other Assets	0	Operating Revenue	3,120,255	90.5%	Ancillary Service 13.1%
Total Assets	4,261,193	Operating Expense	4,139,073	132.7%	Current Ratio 14.3
Current Liabilities	260,334	Operating Margin	-1,018,818	-32.7%	Days to Collect 51.5
Long Term Liabilities	0	Other Income	1,125,555	36.1%	Avg Payment Days 12.3
Total Equity	4,000,859	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	4,261,193	Net Profit or Loss	106,734	3.4%	Return on Equity 2.7%

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455812 FIRST COLONY HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
FIRST COLONY HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
MISSOURI CITY, TX 77459				CR Beds 150 POS Beds 0	
FORT BEND				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.3%
				Length of Stay	166.4
				Average Wages	21.72
				6.8% Skilled Nursing	83.5%
				93.2% Ancillary Service	16.5%
				98.0% Current Ratio	1.8
				2.0% Days to Collect	46.3
				9.6% Avg Payment Days	34.6
				0.0% Depreciation Rate	328.0%
				11.6% Return on Equity	47.8%
Balance Sheet		Income Statement			
Current Assets	2,774,336	Total Charges	8,606,237		
Fixed Assets	255,430	Contract Allowance	589,206		
Other Assets	451,880	Operating Revenue	8,017,031		
Total Assets	3,481,646	Operating Expense	7,853,535		
Current Liabilities	1,531,759	Operating Margin	163,496		
Long Term Liabilities	0	Other Income	768,973		
Total Equity	1,949,887	Other Expense	0		
Total Liab. and Equity	3,481,646	Net Profit or Loss	932,469		
745006 FIVE POINTS DESOTO				Proprietary - Corporation	
FIVE POINTS DESOTO		12/31/2021 31 Days *Settled			
DESOTO, TX				CR Beds 120 POS Beds 0	
Invalid POS FIPS Codes				Key Performance Ind.	
				Occupancy Rate	10.4%
				Length of Stay	97.0
				Average Wages	24.82
				3.3% Skilled Nursing	77.4%
				96.7% Ancillary Service	22.6%
				349.5% Current Ratio	0.6
				-249.5% Days to Collect	58.7
				7.9% Avg Payment Days	18.2
				0.0% Depreciation Rate	40.6%
				-241.6% Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	793,751	Total Charges	87,679		
Fixed Assets	187,449	Contract Allowance	2,899		
Other Assets	141,988	Operating Revenue	84,780		
Total Assets	1,123,188	Operating Expense	296,328		
Current Liabilities	1,300,125	Operating Margin	-211,548		
Long Term Liabilities	30,881	Other Income	6,694		
Total Equity	-204,854	Other Expense	0		
Total Liab. and Equity	1,126,152	Net Profit or Loss	(204,854)		

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676455 FIVE POINTS NURSING AND REHABILITATION				Proprietary - Corporation	
FIVE POINTS NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
AMARILLO, TX 79124				CR Beds 120 POS Beds 0	
POTTER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	62.3%
Balance Sheet		Income Statement		Length of Stay	62.0
Current Assets	1,357,321	Total Charges	7,717,226	Average Wages	20.32
Fixed Assets	185,969	Contract Allowance	526,455	6.8%	Skilled Nursing 78.4%
Other Assets	445,791	Operating Revenue	7,190,771	93.2%	Ancillary Service 21.6%
Total Assets	1,989,081	Operating Expense	7,684,486	106.9%	Current Ratio 0.5
Current Liabilities	2,923,118	Operating Margin	-493,715	-6.9%	Days to Collect 4.9
Long Term Liabilities	-460,792	Other Income	817,757	11.4%	Avg Payment Days 167.6
Total Equity	324,042	Other Expense	0	0.0%	Depreciation Rate 458.6%
Total Liab. and Equity	2,786,368	Net Profit or Loss	324,042	4.5%	Return on Equity 100.0%
675469 FLORESVILLE RESIDENCE AND REHABILITATION CENTER				Nonprofit - Other	
FLORESVILLE RESIDENCE AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
FLORESVILLE, TX 78114				CR Beds 144 POS Beds 0	
WILSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	66.1%
Balance Sheet		Income Statement		Length of Stay	191.8
Current Assets	1,904,605	Total Charges	9,578,735	Average Wages	16.71
Fixed Assets	854,554	Contract Allowance	648,552	6.8%	Skilled Nursing 91.1%
Other Assets	0	Operating Revenue	8,930,183	93.2%	Ancillary Service 8.9%
Total Assets	2,759,159	Operating Expense	9,707,505	108.7%	Current Ratio (2.9)
Current Liabilities	-665,592	Operating Margin	-777,322	-8.7%	Days to Collect 36.2
Long Term Liabilities	0	Other Income	1,429,756	16.0%	Avg Payment Days 53.8
Total Equity	3,424,751	Other Expense	0	0.0%	Depreciation Rate 127.2%
Total Liab. and Equity	2,759,159	Net Profit or Loss	652,434	7.3%	Return on Equity 19.1%

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675079 FOCUSED CARE AT ALLENBROOK				Proprietary - Corporation	
FOCUSED CARE AT ALLENBROOK		12/31/2021 365 Days Settled			
BAYTOWN, TX 77521		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.2%	
Balance Sheet		Income Statement		Length of Stay 190.4	
Current Assets	406,737	Total Charges	7,304,965	Average Wages 20.38	
Fixed Assets	80,691	Contract Allowance	2,213,526	30.3%	Skilled Nursing 69.8%
Other Assets	-103,981	Operating Revenue	5,091,439	69.7%	Ancillary Service 30.2%
Total Assets	383,447	Operating Expense	5,474,067	107.5%	Current Ratio 0.9
Current Liabilities	465,678	Operating Margin	-382,628	-7.5%	Days to Collect 27.5
Long Term Liabilities	-1,079,886	Other Income	733,563	14.4%	Avg Payment Days 25.8
Total Equity	997,655	Other Expense	0	0.0%	Depreciation Rate 408.3%
Total Liab. and Equity	383,447	Net Profit or Loss	350,935	6.9%	Return on Equity 35.2%
<hr/>					
675225 FOCUSED CARE AT BAYTOWN				Proprietary - Corporation	
FOCUSED CARE AT BAYTOWN		12/31/2021 365 Days Settled			
BAYTOWN, TX 77520		CR Beds 100 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		24.9%	
Balance Sheet		Income Statement		Length of Stay 16.1	
Current Assets	468,740	Total Charges	3,818,563	Average Wages 25.48	
Fixed Assets	116,914	Contract Allowance	-405,370	-10.6%	Skilled Nursing 48.0%
Other Assets	-86,600	Operating Revenue	4,223,933	110.6%	Ancillary Service 52.0%
Total Assets	499,054	Operating Expense	5,430,296	128.6%	Current Ratio 1.0
Current Liabilities	447,131	Operating Margin	-1,206,363	-28.6%	Days to Collect 39.7
Long Term Liabilities	-2,377,581	Other Income	668,863	15.8%	Avg Payment Days 20.0
Total Equity	2,429,504	Other Expense	0	0.0%	Depreciation Rate 509.1%
Total Liab. and Equity	499,054	Net Profit or Loss	(537,500)	-12.7%	Return on Equity -22.1%

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675000 FOCUSED CARE AT BEECHNUT				Proprietary - Corporation	
FOCUSED CARE AT BEECHNUT		12/31/2021 365 Days Settled			
HOUSTON, TX 77072		CR Beds 146 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		71.2%	
Balance Sheet		Income Statement		Length of Stay 213.3	
Current Assets	834,827	Total Charges	10,502,447	Average Wages 19.49	
Fixed Assets	16,550	Contract Allowance	2,429,006	23.1%	Skilled Nursing 72.3%
Other Assets	-170,725	Operating Revenue	8,073,441	76.9%	Ancillary Service 27.7%
Total Assets	680,652	Operating Expense	7,349,928	91.0%	Current Ratio 1.3
Current Liabilities	646,232	Operating Margin	723,513	9.0%	Days to Collect 37.4
Long Term Liabilities	-4,849,845	Other Income	838,464	10.4%	Avg Payment Days 24.9
Total Equity	4,884,265	Other Expense	0	0.0%	Depreciation Rate 3,107.0%
Total Liab. and Equity	680,652	Net Profit or Loss	1,561,977	19.3%	Return on Equity 32.0%

676355 FOCUSED CARE AT BRENHAM				Proprietary - Corporation	
FOCUSED CARE AT BRENHAM		9/30/2021 365 Days Settled			
BRENHAM, TX 77833		CR Beds 62 POS Beds 0			
WASHINGTON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		51.0%	
Balance Sheet		Income Statement		Length of Stay 147.8	
Current Assets	301,441	Total Charges	3,727,299	Average Wages 19.94	
Fixed Assets	85,565	Contract Allowance	1,241,797	33.3%	Skilled Nursing 61.9%
Other Assets	46,342	Operating Revenue	2,485,502	66.7%	Ancillary Service 38.1%
Total Assets	433,348	Operating Expense	3,424,726	137.8%	Current Ratio 0.8
Current Liabilities	380,827	Operating Margin	-939,224	-37.8%	Days to Collect 24.5
Long Term Liabilities	699,210	Other Income	345,093	13.9%	Avg Payment Days 34.5
Total Equity	-646,689	Other Expense	0	0.0%	Depreciation Rate 270.9%
Total Liab. and Equity	433,348	Net Profit or Loss	(594,131)	-23.9%	Return on Equity 91.9%

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675849 FOCUSED CARE AT BURNET BAY				Proprietary - Other	
FOCUSED CARE AT BURNET BAY		4/30/2021 120 Days Settled			
BAYTOWN, TX 77521		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.9%	
		Length of Stay		92.0	
		Average Wages		15.34	
		Skilled Nursing		92.4%	
		Ancillary Service		7.6%	
		Current Ratio		1.0	
		Days to Collect		55.6	
		Avg Payment Days		20.1	
		Depreciation Rate		1,800.6%	
		Return on Equity		-235.1%	
Balance Sheet		Income Statement			
Current Assets	987,197	Total Charges	2,111,248		
Fixed Assets	12,854	Contract Allowance	0	0.0%	
Other Assets	-18,540	Operating Revenue	2,111,248	100.0%	
Total Assets	981,511	Operating Expense	2,112,337	100.1%	
Current Liabilities	958,759	Operating Margin	-1,089	-0.1%	
Long Term Liabilities	67,085	Other Income	105,312	5.0%	
Total Equity	-44,333	Other Expense	0	0.0%	
Total Liab. and Equity	981,511	Net Profit or Loss	104,223	4.9%	
<hr/>					
676204 FOCUSED CARE AT CEDAR BAYOU				Proprietary - Other	
FOCUSED CARE AT CEDAR BAYOU		12/31/2021 365 Days Settled			
BAYTOWN, TX 77521		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		41.2%	
		Length of Stay		111.1	
		Average Wages		21.33	
		Skilled Nursing		67.7%	
		Ancillary Service		32.3%	
		Current Ratio		0.7	
		Days to Collect		51.5	
		Avg Payment Days		19.2	
		Depreciation Rate		0.0%	
		Return on Equity		-3.1%	
Balance Sheet		Income Statement			
Current Assets	661,745	Total Charges	5,531,040		
Fixed Assets	0	Contract Allowance	603,171	10.9%	
Other Assets	0	Operating Revenue	4,927,869	89.1%	
Total Assets	661,745	Operating Expense	5,638,783	114.4%	
Current Liabilities	1,012,477	Operating Margin	-710,914	-14.4%	
Long Term Liabilities	-4,626	Other Income	721,508	14.6%	
Total Equity	-346,106	Other Expense	0	0.0%	
Total Liab. and Equity	661,745	Net Profit or Loss	10,594	0.2%	

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455944 FOCUSED CARE AT CLARKSVILLE				Proprietary - Corporation	
FOCUSED CARE AT CLARKSVILLE		9/30/2021 153 Days Settled			
CLARKSVILLE, TX 75426		4/30/2021 120 Days Settled		CR Beds 120 POS Beds 0	
RED RIVER		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		38.2%	
Balance Sheet		Income Statement		Length of Stay	
				137.5	
Current Assets	258,389	Total Charges	1,384,556	Average Wages	
Fixed Assets	28,064	Contract Allowance	0	31.93	
Other Assets	-16,643	Operating Revenue	1,384,556	0.0%	
Total Assets	269,810	Operating Expense	1,340,750	100.0%	
Current Liabilities	607,818	Operating Margin	43,806	96.8%	
Long Term Liabilities	-1,445,720	Other Income	-457	3.2%	
Total Equity	1,107,712	Other Expense	0	0.0%	
Total Liab. and Equity	269,810	Net Profit or Loss	43,349	0.0%	
				3.1%	

455944 FOCUSED CARE AT CLARKSVILLE				Proprietary - Corporation	
FOCUSED CARE AT CLARKSVILLE		9/30/2021 153 Days Settled			
CLARKSVILLE, TX 75426		4/30/2021 120 Days Settled		CR Beds 120 POS Beds 0	
RED RIVER		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		38.7%	
Balance Sheet		Income Statement		Length of Stay	
				215.4	
Current Assets	156,390	Total Charges	4,845,636	Average Wages	
Fixed Assets	33,913	Contract Allowance	1,764,703	31.93	
Other Assets	-54,967	Operating Revenue	3,080,933	36.4%	
Total Assets	135,336	Operating Expense	2,991,376	63.6%	
Current Liabilities	493,344	Operating Margin	89,557	97.1%	
Long Term Liabilities	-1,545,828	Other Income	33,894	2.9%	
Total Equity	1,187,820	Other Expense	0	1.1%	
Total Liab. and Equity	135,336	Net Profit or Loss	123,451	0.0%	
				4.0%	

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675670 FOCUSED CARE AT CORPUS				Proprietary - Other	
FOCUSED CARE AT CORPUS		12/31/2021 365 Days Settled			
CORPUS CHRISTI, TX 78408		CR Beds 94 POS Beds 0			
NUECES		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		34.6%	
Balance Sheet		Income Statement		Length of Stay	
				219.7	
Current Assets	315,984	Total Charges	3,177,351	Average Wages	
Fixed Assets	7,361	Contract Allowance	615,938	20.90	
Other Assets	0	Operating Revenue	2,561,413	19.4%	
Total Assets	323,345	Operating Expense	3,100,688	80.6%	
Current Liabilities	546,154	Operating Margin	-539,275	121.1%	
Long Term Liabilities	61,360	Other Income	365,282	-21.1%	
Total Equity	-284,169	Other Expense	0	14.3%	
Total Liab. and Equity	323,345	Net Profit or Loss	(173,993)	0.0%	
				Days to Collect	
				42.8	
				Avg Payment Days	
				18.7	
				Depreciation Rate	
				1,043.1%	
				Return on Equity	
				61.2%	

675722 FOCUSED CARE AT FORT STOCKTON				Proprietary - Corporation	
FOCUSED CARE AT FORT STOCKTON		9/30/2021 365 Days Settled			
FORT STOCKTON, TX 79735		CR Beds 120 POS Beds 0			
PECOS		Key Performance Ind.			
NOVITAS		Occupancy Rate		47.4%	
Balance Sheet		Income Statement		Length of Stay	
				199.5	
Current Assets	716,260	Total Charges	6,626,188	Average Wages	
Fixed Assets	42,905	Contract Allowance	1,988,560	22.09	
Other Assets	0	Operating Revenue	4,637,628	30.0%	
Total Assets	759,165	Operating Expense	5,786,276	70.0%	
Current Liabilities	942,483	Operating Margin	-1,148,648	124.8%	
Long Term Liabilities	346,333	Other Income	822,473	-24.8%	
Total Equity	-529,651	Other Expense	0	17.7%	
Total Liab. and Equity	759,165	Net Profit or Loss	(326,175)	0.0%	
				Days to Collect	
				42.4	
				Avg Payment Days	
				30.8	
				Depreciation Rate	
				1,327.4%	
				Return on Equity	
				61.6%	

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675140 FOCUSED CARE AT HAMILTON				Proprietary - Corporation	
FOCUSED CARE AT HAMILTON		9/30/2021 365 Days Settled			
HAMILTON, TX 76531		CR Beds 82 POS Beds 0			
HAMILTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		46.4%	
Balance Sheet		Income Statement		Length of Stay 175.8	
Current Assets	882,771	Total Charges	3,937,932	Average Wages	18.16
Fixed Assets	118,792	Contract Allowance	1,085,928	27.6%	Skilled Nursing 70.5%
Other Assets	-6,329	Operating Revenue	2,852,004	72.4%	Ancillary Service 29.5%
Total Assets	995,234	Operating Expense	3,933,098	137.9%	Current Ratio 1.8
Current Liabilities	501,355	Operating Margin	-1,081,094	-37.9%	Days to Collect 94.8
Long Term Liabilities	1,145,925	Other Income	825,905	29.0%	Avg Payment Days 32.8
Total Equity	-652,046	Other Expense	0	0.0%	Depreciation Rate 221.8%
Total Liab. and Equity	995,234	Net Profit or Loss	(255,189)	-8.9%	Return on Equity 39.1%

675910 FOCUSED CARE AT HOGAN PARK				Proprietary - Corporation	
FOCUSED CARE AT HOGAN PARK		9/30/2021 365 Days Settled			
MIDLAND, TX 79705		CR Beds 106 POS Beds 0			
MIDLAND		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		61.7%	
Balance Sheet		Income Statement		Length of Stay 221.1	
Current Assets	611,309	Total Charges	7,795,676	Average Wages	21.59
Fixed Assets	20,234	Contract Allowance	2,198,899	28.2%	Skilled Nursing 59.8%
Other Assets	0	Operating Revenue	5,596,777	71.8%	Ancillary Service 40.2%
Total Assets	631,543	Operating Expense	6,649,769	118.8%	Current Ratio 0.8
Current Liabilities	769,092	Operating Margin	-1,052,992	-18.8%	Days to Collect 33.9
Long Term Liabilities	544,248	Other Income	851,417	15.2%	Avg Payment Days 32.4
Total Equity	-681,797	Other Expense	0	0.0%	Depreciation Rate 2,038.0%
Total Liab. and Equity	631,543	Net Profit or Loss	(201,575)	-3.6%	Return on Equity 29.6%

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675127 FOCUSED CARE AT HUMBLE				Proprietary - Corporation	
FOCUSED CARE AT HUMBLE		12/31/2021 365 Days Settled			
HUMBLE, TX 77338		CR Beds 134 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		42.0%	
Balance Sheet		Income Statement		Length of Stay 138.9	
Current Assets	439,182	Total Charges	6,117,431	Average Wages 19.96	
Fixed Assets	4,203	Contract Allowance	1,678,569	27.4%	Skilled Nursing 67.2%
Other Assets	-33,350	Operating Revenue	4,438,862	72.6%	Ancillary Service 32.8%
Total Assets	410,035	Operating Expense	5,049,072	113.7%	Current Ratio 0.7
Current Liabilities	594,234	Operating Margin	-610,210	-13.7%	Days to Collect 36.8
Long Term Liabilities	-1,499,984	Other Income	615,928	13.9%	Avg Payment Days 23.6
Total Equity	1,315,785	Other Expense	0	0.0%	Depreciation Rate 8,443.2%
Total Liab. and Equity	410,035	Net Profit or Loss	5,718	0.1%	Return on Equity 0.4%
675433 FOCUSED CARE AT HUNTSVILLE				Proprietary - Corporation	
FOCUSED CARE AT HUNTSVILLE		12/31/2021 365 Days Settled			
HUNTSVILLE, TX 77340		CR Beds 88 POS Beds 0			
WALKER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		59.3%	
Balance Sheet		Income Statement		Length of Stay 176.4	
Current Assets	320,113	Total Charges	6,484,360	Average Wages 19.36	
Fixed Assets	116,920	Contract Allowance	1,974,058	30.4%	Skilled Nursing 58.7%
Other Assets	-39,087	Operating Revenue	4,510,302	69.6%	Ancillary Service 41.3%
Total Assets	397,946	Operating Expense	4,505,851	99.9%	Current Ratio 0.8
Current Liabilities	416,961	Operating Margin	4,451	0.1%	Days to Collect 28.4
Long Term Liabilities	468,432	Other Income	583,180	12.9%	Avg Payment Days 21.8
Total Equity	-487,447	Other Expense	0	0.0%	Depreciation Rate 294.5%
Total Liab. and Equity	397,946	Net Profit or Loss	587,631	13.0%	Return on Equity -120.6%

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455936 FOCUSED CARE AT LAMESA				Nonprofit - Church	
FOCUSED CARE AT LAMESA		8/31/2021 365 Days Settled			
LAMESA, TX 79331				CR Beds 80	POS Beds 0
DAWSON		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	38.5%
Balance Sheet		Income Statement		Length of Stay	172.8
Current Assets	435,090	Total Charges	3,084,554	Average Wages	19.43
Fixed Assets	31,725	Contract Allowance	531,732	17.2% Skilled Nursing	65.5%
Other Assets	0	Operating Revenue	2,552,822	82.8% Ancillary Service	34.5%
Total Assets	466,815	Operating Expense	3,141,526	123.1% Current Ratio	0.8
Current Liabilities	564,610	Operating Margin	-588,704	-23.1% Days to Collect	53.1
Long Term Liabilities	1,587,579	Other Income	540,217	21.2% Avg Payment Days	19.6
Total Equity	-1,685,374	Other Expense	0	0.0% Depreciation Rate	1,142.1%
Total Liab. and Equity	466,815	Net Profit or Loss	(48,487)	-1.9% Return on Equity	2.9%
<hr/>					
675293 FOCUSED CARE AT LINDEN				Proprietary - Corporation	
FOCUSED CARE AT LINDEN		9/30/2021 153 Days Settled			
LINDEN, TX 75563				CR Beds 131	POS Beds 0
CASS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	27.9%
Balance Sheet		Income Statement		Length of Stay	168.9
Current Assets	425,002	Total Charges	975,034	Average Wages	15.10
Fixed Assets	55,618	Contract Allowance	-689	-0.1% Skilled Nursing	90.9%
Other Assets	-22,557	Operating Revenue	975,723	100.1% Ancillary Service	9.1%
Total Assets	458,063	Operating Expense	1,066,096	109.3% Current Ratio	0.8
Current Liabilities	557,077	Operating Margin	-90,373	-9.3% Days to Collect	78.3
Long Term Liabilities	-1,106,321	Other Income	91,544	9.4% Avg Payment Days	48.1
Total Equity	1,007,307	Other Expense	0	0.0% Depreciation Rate	39.6%
Total Liab. and Equity	458,063	Net Profit or Loss	1,171	0.1% Return on Equity	0.1%

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675293 FOCUSED CARE AT LINDEN		Proprietary - Corporation	
FOCUSED CARE AT LINDEN		9/30/2021 153 Days Settled	
LINDEN, TX 75563		4/30/2021 120 Days Settled	
CASS		CR Beds 131 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 28.0%	
		Length of Stay 181.4	
		Average Wages 15.10	
		31.3% Skilled Nursing 63.7%	
		68.7% Ancillary Service 36.3%	
		105.7% Current Ratio 0.3	
		-5.7% Days to Collect 94.7	
		8.8% Avg Payment Days 28.8	
		0.0% Depreciation Rate 26.9%	
		3.1% Return on Equity 6.4%	
Balance Sheet		Income Statement	
Current Assets	140,219	Total Charges	3,211,194
Fixed Assets	63,698	Contract Allowance	1,004,336
Other Assets	-23,248	Operating Revenue	2,206,858
Total Assets	<u>180,669</u>	Operating Expense	2,333,196
Current Liabilities	470,536	Operating Margin	-126,338
Long Term Liabilities	-1,364,835	Other Income	195,171
Total Equity	<u>1,074,968</u>	Other Expense	0
Total Liab. and Equity	<u>180,669</u>	Net Profit or Loss	<u>68,833</u>

675985 FOCUSED CARE AT MIDLAND		Proprietary - Corporation	
FOCUSED CARE AT MIDLAND		9/30/2021 365 Days Settled	
MIDLAND, TX 79705		CR Beds 112 POS Beds 0	
MIDLAND		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate 65.4%	
		Length of Stay 347.1	
		Average Wages 20.38	
		30.7% Skilled Nursing 68.7%	
		69.3% Ancillary Service 31.3%	
		125.9% Current Ratio 1.2	
		-25.9% Days to Collect 38.8	
		19.9% Avg Payment Days 27.5	
		0.0% Depreciation Rate 849.8%	
		-6.0% Return on Equity 22.3%	
Balance Sheet		Income Statement	
Current Assets	969,573	Total Charges	7,749,731
Fixed Assets	91,317	Contract Allowance	2,377,954
Other Assets	984	Operating Revenue	5,371,777
Total Assets	<u>1,061,874</u>	Operating Expense	6,760,587
Current Liabilities	816,675	Operating Margin	-1,388,810
Long Term Liabilities	1,681,616	Other Income	1,068,889
Total Equity	<u>-1,436,417</u>	Other Expense	0
Total Liab. and Equity	<u>1,061,874</u>	Net Profit or Loss	<u>(319,921)</u>

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455900 FOCUSED CARE AT MOUNT PLEASANT				Proprietary - Corporation	
FOCUSED CARE AT MOUNT PLEASANT		12/31/2021 365 Days Settled			
MOUNT PLEASANT, TX 75455		CR Beds 128 POS Beds 0			
TITUS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		40.7%	
Balance Sheet		Income Statement		Length of Stay 134.9	
Current Assets	391,350	Total Charges	6,080,214	Average Wages	18.83
Fixed Assets	197,890	Contract Allowance	1,669,728	27.5%	Skilled Nursing 63.0%
Other Assets	-72,968	Operating Revenue	4,410,486	72.5%	Ancillary Service 37.0%
Total Assets	516,272	Operating Expense	5,259,540	119.3%	Current Ratio 0.7
Current Liabilities	530,193	Operating Margin	-849,054	-19.3%	Days to Collect 33.3
Long Term Liabilities	1,227,985	Other Income	1,099,982	24.9%	Avg Payment Days 18.6
Total Equity	-1,241,906	Other Expense	0	0.0%	Depreciation Rate 250.0%
Total Liab. and Equity	516,272	Net Profit or Loss	250,928	5.7%	Return on Equity -20.2%
676094 FOCUSED CARE AT ORANGE				Proprietary - Other	
FOCUSED CARE AT ORANGE		9/30/2021 153 Days Settled			
ORANGE, TX 77630		4/30/2021 120 Days Settled			
ORANGE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		58.9%	
Balance Sheet		Income Statement		Length of Stay 119.5	
Current Assets	744,723	Total Charges	2,069,291	Average Wages	29.03
Fixed Assets	73,673	Contract Allowance	0	0.0%	Skilled Nursing 81.0%
Other Assets	-5,906	Operating Revenue	2,069,291	100.0%	Ancillary Service 19.0%
Total Assets	812,490	Operating Expense	1,973,235	95.4%	Current Ratio 0.6
Current Liabilities	1,215,227	Operating Margin	96,056	4.6%	Days to Collect 94.4
Long Term Liabilities	-428,110	Other Income	15,972	0.8%	Avg Payment Days 43.5
Total Equity	25,373	Other Expense	0	0.0%	Depreciation Rate 317.8%
Total Liab. and Equity	812,490	Net Profit or Loss	112,028	5.4%	Return on Equity 441.5%

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676094 FOCUSED CARE AT ORANGE				Proprietary - Other	
FOCUSED CARE AT ORANGE		9/30/2021 153 Days Settled			
ORANGE, TX 77630		4/30/2021 120 Days Settled		CR Beds 120 POS Beds 0	
ORANGE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	60.2%
				Length of Stay	127.1
				Average Wages	29.03
				21.8%	Skilled Nursing 67.4%
				78.2%	Ancillary Service 32.6%
				97.9%	Current Ratio 0.4
				2.1%	Days to Collect 89.8
				0.5%	Avg Payment Days 22.5
				0.0%	Depreciation Rate 673.8%
				2.7%	Return on Equity 354.8%
Balance Sheet		Income Statement			
Current Assets	482,741	Total Charges	5,813,061		
Fixed Assets	67,485	Contract Allowance	1,266,333		
Other Assets	-5,906	Operating Revenue	4,546,728		
Total Assets	544,320	Operating Expense	4,450,385		
Current Liabilities	1,154,349	Operating Margin	96,343		
Long Term Liabilities	-644,036	Other Income	24,321		
Total Equity	34,007	Other Expense	0		
Total Liab. and Equity	544,320	Net Profit or Loss	120,664		
676050 FOCUSED CARE AT PASADENA				Proprietary - Other	
FOCUSED CARE AT PASADENA		4/30/2021 120 Days Settled			
PASADENA, TX 77504				CR Beds 125 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.6%
				Length of Stay	78.8
				Average Wages	18.68
				0.0%	Skilled Nursing 93.0%
				100.0%	Ancillary Service 7.0%
				111.5%	Current Ratio 0.5
				-11.5%	Days to Collect 51.6
				15.5%	Avg Payment Days 24.4
				0.0%	Depreciation Rate 933.9%
				4.0%	Return on Equity 6.9%
Balance Sheet		Income Statement			
Current Assets	1,054,223	Total Charges	2,333,741		
Fixed Assets	41,775	Contract Allowance	0		
Other Assets	-10,240	Operating Revenue	2,333,741		
Total Assets	1,085,758	Operating Expense	2,601,296		
Current Liabilities	1,925,010	Operating Margin	-267,555		
Long Term Liabilities	-2,212,745	Other Income	361,737		
Total Equity	1,373,493	Other Expense	0		
Total Liab. and Equity	1,085,758	Net Profit or Loss	94,182		

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675881 FOCUSED CARE AT PECOS		Proprietary - Corporation			
FOCUSED CARE AT PECOS		12/31/2021 365 Days Settled			
PECOS, TX 79772		CR Beds 89 POS Beds 0			
REEVES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	48.5%		
Balance Sheet		Income Statement		Length of Stay	258.1
Current Assets	285,986	Total Charges	4,825,114	Average Wages	24.81
Fixed Assets	27,604	Contract Allowance	1,553,699	32.2%	Skilled Nursing 65.2%
Other Assets	38,500	Operating Revenue	3,271,415	67.8%	Ancillary Service 34.8%
Total Assets	352,090	Operating Expense	4,261,762	130.3%	Current Ratio 0.5
Current Liabilities	577,476	Operating Margin	-990,347	-30.3%	Days to Collect 33.5
Long Term Liabilities	-323,016	Other Income	685,869	21.0%	Avg Payment Days 27.3
Total Equity	97,630	Other Expense	0	0.0%	Depreciation Rate 833.7%
Total Liab. and Equity	352,090	Net Profit or Loss	(304,478)	-9.3%	Return on Equity -311.9%
675089 FOCUSED CARE AT SHERMAN		Proprietary - Corporation			
FOCUSED CARE AT SHERMAN		12/31/2021 365 Days Settled			
SHERMAN, TX 75090		CR Beds 116 POS Beds 0			
GRAYSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate	49.8%		
Balance Sheet		Income Statement		Length of Stay	189.8
Current Assets	549,716	Total Charges	6,172,068	Average Wages	22.44
Fixed Assets	40,056	Contract Allowance	1,643,189	26.6%	Skilled Nursing 68.3%
Other Assets	-39,013	Operating Revenue	4,528,879	73.4%	Ancillary Service 31.7%
Total Assets	550,759	Operating Expense	5,750,661	127.0%	Current Ratio 0.9
Current Liabilities	620,430	Operating Margin	-1,221,782	-27.0%	Days to Collect 47.9
Long Term Liabilities	-246,992	Other Income	907,933	20.0%	Avg Payment Days 19.8
Total Equity	177,321	Other Expense	0	0.0%	Depreciation Rate 1,398.6%
Total Liab. and Equity	550,759	Net Profit or Loss	(313,849)	-6.9%	Return on Equity -177.0%

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675733 FOCUSED CARE AT STONEBRIAR				Proprietary - Corporation	
FOCUSED CARE AT STONEBRIAR		9/30/2021 365 Days Settled			
AUSTIN, TX 78704		CR Beds 134 POS Beds 0			
TRAVIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.1%	
		Length of Stay		207.3	
		Average Wages		21.90	
		23.6%		Skilled Nursing 68.2%	
		76.4%		Ancillary Service 31.8%	
		100.3%		Current Ratio 0.3	
		-0.3%		Days to Collect 4.5	
		17.0%		Avg Payment Days 33.4	
		0.0%		Depreciation Rate 1,086.7%	
		16.6%		Return on Equity 78.9%	
<hr/>					
676210 FOCUSED CARE AT SUMMER PLACE				Proprietary - Other	
FOCUSED CARE AT SUMMER PLACE		9/30/2021 153 Days Settled			
BEAUMONT, TX 77707		4/30/2021 120 Days Settled			
JEFFERSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		65.2%	
		Length of Stay		132.4	
		Average Wages		30.98	
		0.0%		Skilled Nursing 82.0%	
		100.0%		Ancillary Service 18.0%	
		123.4%		Current Ratio 0.4	
		-23.4%		Days to Collect 94.5	
		8.0%		Avg Payment Days 50.5	
		0.0%		Depreciation Rate 4,292.2%	
		-15.4%		Return on Equity 96.9%	

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676210 FOCUSED CARE AT SUMMER PLACE				Proprietary - Other	
FOCUSED CARE AT SUMMER PLACE		9/30/2021 153 Days Settled			
BEAUMONT, TX 77707		4/30/2021 120 Days Settled		CR Beds 132 POS Beds 0	
JEFFERSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		64.7%	
Balance Sheet		Income Statement		Length of Stay	
				108.0	
Current Assets	578,204	Total Charges	6,981,235	Average Wages	
Fixed Assets	10,976	Contract Allowance	1,619,863	30.98	
Other Assets	5,221	Operating Revenue	5,361,372	23.2%	
Total Assets	594,401	Operating Expense	6,666,686	76.8%	
Current Liabilities	1,997,309	Operating Margin	-1,305,314	124.3%	
Long Term Liabilities	-796,170	Other Income	710,649	-24.3%	
Total Equity	-606,738	Other Expense	0	13.3%	
Total Liab. and Equity	594,401	Net Profit or Loss	(594,665)	0.0%	
				Days to Collect	
				99.8	
				Avg Payment Days	
				30.4	
				Depreciation Rate	
				9,436.3%	
				Return on Equity	
				98.0%	
675848 FOCUSED CARE AT WEBSTER				Proprietary - Other	
FOCUSED CARE AT WEBSTER		12/31/2021 365 Days Settled			
WEBSTER, TX 77598				CR Beds 120 POS Beds 0	
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.6%	
Balance Sheet		Income Statement		Length of Stay	
				144.2	
Current Assets	561,454	Total Charges	7,172,355	Average Wages	
Fixed Assets	11,520	Contract Allowance	1,709,128	22.44	
Other Assets	0	Operating Revenue	5,463,227	23.8%	
Total Assets	572,974	Operating Expense	6,022,226	76.2%	
Current Liabilities	1,169,515	Operating Margin	-558,999	110.2%	
Long Term Liabilities	-436,337	Other Income	-48,661	-10.2%	
Total Equity	-160,204	Other Expense	0	-0.9%	
Total Liab. and Equity	572,974	Net Profit or Loss	(607,660)	0.0%	
				Days to Collect	
				39.7	
				Avg Payment Days	
				24.6	
				Depreciation Rate	
				4,466.7%	
				Return on Equity	
				379.3%	

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676116 FOCUSED CARE AT WESTWOOD				Proprietary - Other	
FOCUSED CARE AT WESTWOOD		12/31/2021 365 Days Settled			
HOUSTON, TX 77099		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		50.4%	
Balance Sheet		Income Statement		Length of Stay	
				139.3	
Current Assets	822,816	Total Charges	6,336,382	Average Wages	
Fixed Assets	38,431	Contract Allowance	1,235,529	20.46	
Other Assets	0	Operating Revenue	5,100,853	19.5%	
Total Assets	861,247	Operating Expense	5,980,121	80.5%	
Current Liabilities	1,380,427	Operating Margin	-879,268	117.2%	
Long Term Liabilities	289,202	Other Income	219,266	-17.2%	
Total Equity	-808,382	Other Expense	0	4.3%	
Total Liab. and Equity	861,247	Net Profit or Loss	(660,002)	0.0%	
				Current Ratio	
				0.6	
				Days to Collect	
				56.3	
				Avg Payment Days	
				23.4	
				Depreciation Rate	
				2,822.3%	
				Return on Equity	
				81.6%	

675398 FOCUSED CARE OF CENTER				Proprietary - Corporation	
FOCUSED CARE OF CENTER		12/31/2021 365 Days Settled			
CENTER, TX 75935		CR Beds 96 POS Beds 0			
SHELBY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		48.6%	
Balance Sheet		Income Statement		Length of Stay	
				230.1	
Current Assets	319,340	Total Charges	5,744,618	Average Wages	
Fixed Assets	63,663	Contract Allowance	2,036,656	18.88	
Other Assets	-58,443	Operating Revenue	3,707,962	35.5%	
Total Assets	324,560	Operating Expense	3,725,367	64.5%	
Current Liabilities	288,310	Operating Margin	-17,405	100.5%	
Long Term Liabilities	-2,138,721	Other Income	643,173	-0.5%	
Total Equity	2,174,971	Other Expense	0	17.3%	
Total Liab. and Equity	324,560	Net Profit or Loss	625,768	0.0%	
				Current Ratio	
				1.1	
				Days to Collect	
				32.3	
				Avg Payment Days	
				26.3	
				Depreciation Rate	
				145.7%	
				Return on Equity	
				28.8%	

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675602 FOCUSED CARE OF GILMER				Proprietary - Corporation	
FOCUSED CARE OF GILMER		12/31/2021 365 Days Settled			
GILMER, TX 75644		CR Beds 111 POS Beds 0			
UPSHUR		Key Performance Ind.			
NOVITAS		Occupancy Rate		38.8%	
Balance Sheet		Income Statement		Length of Stay 112.3	
Current Assets	330,605	Total Charges	4,926,586	Average Wages 19.59	
Fixed Assets	32,797	Contract Allowance	1,276,970	25.9%	Skilled Nursing 63.8%
Other Assets	-46,329	Operating Revenue	3,649,616	74.1%	Ancillary Service 36.2%
Total Assets	317,073	Operating Expense	4,179,914	114.5%	Current Ratio 0.6
Current Liabilities	542,372	Operating Margin	-530,298	-14.5%	Days to Collect 34.6
Long Term Liabilities	-396,758	Other Income	491,584	13.5%	Avg Payment Days 18.0
Total Equity	171,459	Other Expense	0	0.0%	Depreciation Rate 1,443.9%
Total Liab. and Equity	317,073	Net Profit or Loss	(38,714)	-1.1%	Return on Equity -22.6%
<hr/>					
455591 FOCUSED CARE OF WAXAHACHIE				Proprietary - Corporation	
FOCUSED CARE OF WAXAHACHIE		12/31/2021 365 Days Settled			
WAXAHACHIE, TX 75165		CR Beds 152 POS Beds 0			
ELLIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		40.9%	
Balance Sheet		Income Statement		Length of Stay 173.3	
Current Assets	616,559	Total Charges	6,749,338	Average Wages 21.22	
Fixed Assets	15,982	Contract Allowance	1,421,543	21.1%	Skilled Nursing 67.2%
Other Assets	-31,415	Operating Revenue	5,327,795	78.9%	Ancillary Service 32.8%
Total Assets	601,126	Operating Expense	6,079,278	114.1%	Current Ratio 1.0
Current Liabilities	610,356	Operating Margin	-751,483	-14.1%	Days to Collect 43.6
Long Term Liabilities	319,426	Other Income	1,009,903	19.0%	Avg Payment Days 20.4
Total Equity	-328,656	Other Expense	0	0.0%	Depreciation Rate 3,615.7%
Total Liab. and Equity	601,126	Net Profit or Loss	258,420	4.9%	Return on Equity -78.6%

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675663 FORT BEND HEALTHCARE CENTER				Nonprofit - Church	
FORT BEND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
ROSENBERG, TX 77471		CR Beds 56 POS Beds 0			
FORT BEND		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		57.9%	
		Length of Stay		147.8	
		Average Wages		22.00	
		Skilled Nursing		79.6%	
		Ancillary Service		20.4%	
		Current Ratio		8.9	
		Days to Collect		192.2	
		Avg Payment Days		4.4	
		Depreciation Rate		0.0%	
		Return on Equity		14.7%	
Balance Sheet		Income Statement			
Current Assets	2,042,071	Total Charges	3,416,153		
Fixed Assets	0	Contract Allowance	638,883	18.7%	
Other Assets	0	Operating Revenue	2,777,270	81.3%	
Total Assets	2,042,071	Operating Expense	3,100,676	111.6%	
Current Liabilities	228,960	Operating Margin	-323,406	-11.6%	
Long Term Liabilities	0	Other Income	589,682	21.2%	
Total Equity	1,813,111	Other Expense	0	0.0%	
Total Liab. and Equity	2,042,071	Net Profit or Loss	266,276	9.6%	

676255 FORT WORTH TRANSITIONAL CARE CENTER				Government - City-County	
FORT WORTH TRANSITIONAL CARE CENTER		12/31/2021 365 Days Settled			
FORT WORTH, TX 76104		CR Beds 136 POS Beds 0			
TARRANT		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		61.1%	
		Length of Stay		50.3	
		Average Wages		24.44	
		Skilled Nursing		74.2%	
		Ancillary Service		25.8%	
		Current Ratio		0.8	
		Days to Collect		54.0	
		Avg Payment Days		35.3	
		Depreciation Rate		10.7%	
		Return on Equity		-21.6%	
Balance Sheet		Income Statement			
Current Assets	1,146,623	Total Charges	7,562,600		
Fixed Assets	1,377,575	Contract Allowance	0	0.0%	
Other Assets	-3,415,629	Operating Revenue	7,562,600	100.0%	
Total Assets	-891,431	Operating Expense	8,405,505	111.1%	
Current Liabilities	1,486,006	Operating Margin	-842,905	-11.1%	
Long Term Liabilities	0	Other Income	1,356,067	17.9%	
Total Equity	-2,377,437	Other Expense	0	0.0%	
Total Liab. and Equity	-891,431	Net Profit or Loss	513,162	6.8%	

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455457 FORT WORTH WELLNESS & REHABILITATION				Nonprofit - Church	
FORT WORTH WELLNESS & REHABILITATION		8/31/2021 365 Days Settled			
FORT WORTH, TX 76114				CR Beds 104	POS Beds 0
TARRANT				Key Performance Ind.	
Novitas MD				Occupancy Rate	73.6%
Balance Sheet		Income Statement		Length of Stay	78.3
Current Assets	15,339,427	Total Charges	8,238,628	Average Wages	23.61
Fixed Assets	530,984	Contract Allowance	427,689	5.2%	Skilled Nursing 75.0%
Other Assets	-171,762	Operating Revenue	7,810,939	94.8%	Ancillary Service 25.0%
Total Assets	15,698,649	Operating Expense	7,799,669	99.9%	Current Ratio 1.0
Current Liabilities	15,177,565	Operating Margin	11,270	0.1%	Days to Collect 62.5
Long Term Liabilities	101,902	Other Income	303,203	3.9%	Avg Payment Days 32.0
Total Equity	419,182	Other Expense	0	0.0%	Depreciation Rate 106.3%
Total Liab. and Equity	15,698,649	Net Profit or Loss	314,473	4.0%	Return on Equity 75.0%
455589 FORTRESS NURSING AND REHABILITATION				Proprietary - Corporation	
FORTRESS NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
COLLEGE STATION, TX 77845				CR Beds 120	POS Beds 0
BRAZOS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	54.3%
Balance Sheet		Income Statement		Length of Stay	152.5
Current Assets	874,819	Total Charges	5,735,736	Average Wages	21.63
Fixed Assets	320,610	Contract Allowance	1,014,494	17.7%	Skilled Nursing 78.5%
Other Assets	146,815	Operating Revenue	4,721,242	82.3%	Ancillary Service 21.5%
Total Assets	1,342,244	Operating Expense	5,984,881	126.8%	Current Ratio 0.5
Current Liabilities	1,804,219	Operating Margin	-1,263,639	-26.8%	Days to Collect 40.3
Long Term Liabilities	18,352	Other Income	822,423	17.4%	Avg Payment Days 105.8
Total Equity	-441,216	Other Expense	0	0.0%	Depreciation Rate 202.5%
Total Liab. and Equity	1,381,355	Net Profit or Loss	(441,216)	-9.3%	Return on Equity 100.0%

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676405 FORUM PARKWAY HEALTH & REHABILITATION				Nonprofit - Church	
FORUM PARKWAY HEALTH & REHABILITATION		9/30/2021 365 Days Settled			
BEDFORD, TX 76021				CR Beds 139 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	57.5%
				Length of Stay	139.5
				Average Wages	25.36
				Skilled Nursing	67.6%
				Ancillary Service	32.4%
				Current Ratio	0.5
				Days to Collect	34.7
				Avg Payment Days	58.5
				Depreciation Rate	0.0%
				Return on Equity	149.4%
Balance Sheet		Income Statement			
Current Assets	819,884	Total Charges	12,785,698		
Fixed Assets	0	Contract Allowance	4,358,177	34.1%	
Other Assets	-247,155	Operating Revenue	8,427,521	65.9%	
Total Assets	572,729	Operating Expense	9,984,007	118.5%	
Current Liabilities	1,599,151	Operating Margin	-1,556,486	-18.5%	
Long Term Liabilities	0	Other Income	22,838	0.3%	
Total Equity	-1,026,422	Other Expense	0	0.0%	
Total Liab. and Equity	572,729	Net Profit or Loss	(1,533,648)	-18.2%	
676248 FOUNDERS PLAZA NURSING & REHAB				Nonprofit - Church	
FOUNDERS PLAZA NURSING & REHAB		12/31/2021 365 Days Settled			
WYLIE, TX 75098				CR Beds 106 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS				Occupancy Rate	59.7%
				Length of Stay	174.9
				Average Wages	40.20
				Skilled Nursing	74.9%
				Ancillary Service	25.1%
				Current Ratio	1.3
				Days to Collect	39.9
				Avg Payment Days	45.0
				Depreciation Rate	1,639.1%
				Return on Equity	117.0%
Balance Sheet		Income Statement			
Current Assets	2,484,086	Total Charges	9,259,472		
Fixed Assets	110,181	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	9,259,472	100.0%	
Total Assets	2,594,267	Operating Expense	12,273,861	132.6%	
Current Liabilities	1,912,242	Operating Margin	-3,014,389	-32.6%	
Long Term Liabilities	380,902	Other Income	3,366,608	36.4%	
Total Equity	301,123	Other Expense	0	0.0%	
Total Liab. and Equity	2,594,267	Net Profit or Loss	352,219	3.8%	

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676398 FOX HOLLOW POST ACUTE				Proprietary - Partnership	
FOX HOLLOW POST ACUTE		12/31/2021 365 Days Settled			
BROWNSVILLE, TX 78526		CR Beds 126 POS Beds 0			
CAMERON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate	80.6%		
Balance Sheet		Income Statement		Length of Stay	96.5
Current Assets	2,595,183	Total Charges	16,693,778	Average Wages	21.46
Fixed Assets	173,609	Contract Allowance	3,650,266	21.9%	Skilled Nursing 51.2%
Other Assets	140,487	Operating Revenue	13,043,512	78.1%	Ancillary Service 48.8%
Total Assets	2,909,279	Operating Expense	11,666,283	89.4%	Current Ratio 4.0
Current Liabilities	655,961	Operating Margin	1,377,229	10.6%	Days to Collect 72.2
Long Term Liabilities	0	Other Income	225,263	1.7%	Avg Payment Days 12.8
Total Equity	2,253,318	Other Expense	0	0.0%	Depreciation Rate 690.2%
Total Liab. and Equity	2,909,279	Net Profit or Loss	1,602,492	12.3%	Return on Equity 71.1%
675863 FRANK M TEJEDA TEXAS STATE VETERANS HOME				Nonprofit - Church	
FRANK M TEJEDA TEXAS STATE VETERANS HOME		8/31/2021 365 Days Settled			
FLORESVILLE, TX 78114		CR Beds 160 POS Beds 0			
WILSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate	72.9%		
Balance Sheet		Income Statement		Length of Stay	98.8
Current Assets	15,414,935	Total Charges	8,451,504	Average Wages	20.41
Fixed Assets	5,434,587	Contract Allowance	-2,108,664	-25.0%	Skilled Nursing 88.6%
Other Assets	0	Operating Revenue	10,560,168	125.0%	Ancillary Service 11.4%
Total Assets	20,849,522	Operating Expense	12,196,990	115.5%	Current Ratio 7.7
Current Liabilities	1,993,046	Operating Margin	-1,636,822	-15.5%	Days to Collect 406.1
Long Term Liabilities	11,351,530	Other Income	2,302,483	21.8%	Avg Payment Days 59.6
Total Equity	7,504,946	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	20,849,522	Net Profit or Loss	665,661	6.3%	Return on Equity 8.9%

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675479 FRANKLIN HEIGHTS NURSING & REHABILITATION				Proprietary - Corporation	
FRANKLIN HEIGHTS NURSING & REHABILITATION		12/31/2021 365 Days Settled			
EL PASO, TX 79912		CR Beds 132 POS Beds 0			
EL PASO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.1%	
Balance Sheet		Income Statement		Length of Stay 133.5	
Current Assets	-10,038,926	Total Charges	9,127,953	Average Wages	17.25
Fixed Assets	80,105	Contract Allowance	1,272,295	13.9% Skilled Nursing	80.0%
Other Assets	142,538	Operating Revenue	7,855,658	86.1% Ancillary Service	20.0%
Total Assets	-9,816,283	Operating Expense	7,275,174	92.6% Current Ratio	0.9
Current Liabilities	-11,203,409	Operating Margin	580,484	7.4% Days to Collect	39.8
Long Term Liabilities	0	Other Income	1,425,518	18.1% Avg Payment Days	285.8
Total Equity	2,006,002	Other Expense	0	0.0% Depreciation Rate	179.3%
Total Liab. and Equity	-9,197,407	Net Profit or Loss	2,006,002	25.5% Return on Equity	100.0%

675897 FRANKLIN NURSING HOME				Proprietary - Corporation	
FRANKLIN NURSING HOME		12/31/2021 365 Days Settled			
FRANKLIN, TX 77856		CR Beds 90 POS Beds 0			
ROBERTSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.0%	
Balance Sheet		Income Statement		Length of Stay 193.1	
Current Assets	1,486,267	Total Charges	4,373,377	Average Wages	20.07
Fixed Assets	149,529	Contract Allowance	525,985	12.0% Skilled Nursing	70.7%
Other Assets	-720	Operating Revenue	3,847,392	88.0% Ancillary Service	29.3%
Total Assets	1,635,076	Operating Expense	4,130,798	107.4% Current Ratio	1.2
Current Liabilities	1,199,564	Operating Margin	-283,406	-7.4% Days to Collect	84.3
Long Term Liabilities	0	Other Income	782,732	20.3% Avg Payment Days	232.9
Total Equity	499,326	Other Expense	0	0.0% Depreciation Rate	119.7%
Total Liab. and Equity	1,698,890	Net Profit or Loss	499,326	13.0% Return on Equity	100.0%

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675169 FREDERICKSBURG NURSING AND REHABILITATION LP				Nonprofit - Church	
FREDERICKSBURG NURSING AND REHABILITATION LP		9/30/2021 334 Days Settled			
FREDERICKSBURG, TX 78624				CR Beds 90 POS Beds 0	
GILLESPIE				Key Performance Ind.	
NOVITAS				Occupancy Rate 39.3%	
Balance Sheet		Income Statement		Length of Stay 274.5	
Current Assets	1,024,335	Total Charges	3,364,653	Average Wages 24.03	
Fixed Assets	41,357	Contract Allowance	198,124	5.9% Skilled Nursing 66.0%	
Other Assets	12,617	Operating Revenue	3,166,529	94.1% Ancillary Service 34.0%	
Total Assets	<u>1,078,309</u>	Operating Expense	2,861,421	90.4% Current Ratio 4.9	
Current Liabilities	209,642	Operating Margin	305,108	9.6% Days to Collect 6.4	
Long Term Liabilities	7,156	Other Income	8,479	0.3% Avg Payment Days 19.3	
Total Equity	<u>861,511</u>	Other Expense	0	0.0% Depreciation Rate 267.9%	
Total Liab. and Equity	<u>1,078,309</u>	Net Profit or Loss	<u>313,587</u>	9.9% Return on Equity 36.4%	
675744 FRIENDSHIP HAVEN HEALTHCARE AND REHABILITATION CEN				Nonprofit - Church	
FRIENDSHIP HAVEN HEALTHCARE AND REHABILITATION CEN		8/31/2021 365 Days Settled			
FRIENDSWOOD, TX 77546				CR Beds 150 POS Beds 0	
GALVESTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 63.7%	
Balance Sheet		Income Statement		Length of Stay 97.4	
Current Assets	3,697,818	Total Charges	14,492,863	Average Wages 21.02	
Fixed Assets	0	Contract Allowance	3,735,645	25.8% Skilled Nursing 72.6%	
Other Assets	222,352	Operating Revenue	10,757,218	74.2% Ancillary Service 27.4%	
Total Assets	<u>3,920,170</u>	Operating Expense	10,099,985	93.9% Current Ratio 3.2	
Current Liabilities	1,159,435	Operating Margin	657,233	6.1% Days to Collect 104.3	
Long Term Liabilities	0	Other Income	77,761	0.7% Avg Payment Days 43.3	
Total Equity	<u>2,760,735</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>3,920,170</u>	Net Profit or Loss	<u>734,994</u>	6.8% Return on Equity 26.6%	

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675817 FT WORTH SOUTHWEST NURSING CENTER				Nonprofit - Church	
FT WORTH SOUTHWEST NURSING CENTER		7/31/2021 365 Days Settled			
FORT WORTH, TX 76133				CR Beds 198 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	56.4%
				Length of Stay	194.9
				Average Wages	21.96
				8.6% Skilled Nursing	82.1%
				91.4% Ancillary Service	17.9%
				99.4% Current Ratio	1.2
				0.6% Days to Collect	89.9
				9.9% Avg Payment Days	30.1
				0.0% Depreciation Rate	110.1%
				10.5% Return on Equity	68.9%
Balance Sheet		Income Statement			
Current Assets	12,580,477	Total Charges	11,685,977		
Fixed Assets	1,021,983	Contract Allowance	1,003,692		
Other Assets	-89,645	Operating Revenue	10,682,285		
Total Assets	13,512,815	Operating Expense	10,617,183		
Current Liabilities	10,490,055	Operating Margin	65,102		
Long Term Liabilities	1,394,772	Other Income	1,056,983		
Total Equity	1,627,988	Other Expense	0		
Total Liab. and Equity	13,512,815	Net Profit or Loss	1,122,085		
675067 GAINESVILLE CONVALESCENT CENTER				Nonprofit - Church	
GAINESVILLE CONVALESCENT CENTER		5/2/2021 122 Days Settled*			
GAINESVILLE, TX 76240				CR Beds 112 POS Beds 0	
COOKE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	20.2%
				Length of Stay	184.2
				Average Wages	23.42
				-2.9% Skilled Nursing	86.3%
				102.9% Ancillary Service	13.7%
				114.5% Current Ratio	5.5
				-14.5% Days to Collect	74.8
				28.5% Avg Payment Days	26.3
				0.0% Depreciation Rate	88.6%
				14.0% Return on Equity	-47.0%
Balance Sheet		Income Statement			
Current Assets	1,437,887	Total Charges	1,079,885		
Fixed Assets	93,883	Contract Allowance	-31,612		
Other Assets	2,306	Operating Revenue	1,111,497		
Total Assets	1,534,076	Operating Expense	1,273,186		
Current Liabilities	261,248	Operating Margin	-161,689		
Long Term Liabilities	1,603,023	Other Income	316,756		
Total Equity	-330,195	Other Expense	0		
Total Liab. and Equity	1,534,076	Net Profit or Loss	155,067		

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675078 GALLERIA RESIDENCE AND REHABILITATION CENTER				Proprietary - Other		
GALLERIA RESIDENCE AND REHABILITATION CENTER		8/31/2021 365 Days Settled				
HOUSTON, TX 77063				CR Beds 112 POS Beds 0		
HARRIS				Key Performance Ind.		
NOVITAS				Occupancy Rate	26.5%	
Balance Sheet		Income Statement		Length of Stay	186.9	
Current Assets	1,015,658	Total Charges	3,142,282	Average Wages	22.33	
Fixed Assets	323,085	Contract Allowance	159,896	5.1%	Skilled Nursing	82.3%
Other Assets	0	Operating Revenue	2,982,386	94.9%	Ancillary Service	17.7%
Total Assets	1,338,743	Operating Expense	4,967,366	166.6%	Current Ratio	0.3
Current Liabilities	2,906,519	Operating Margin	-1,984,980	-66.6%	Days to Collect	127.9
Long Term Liabilities	0	Other Income	795,100	26.7%	Avg Payment Days	442.7
Total Equity	-1,567,776	Other Expense	0	0.0%	Depreciation Rate	107.5%
Total Liab. and Equity	1,338,743	Net Profit or Loss	(1,189,880)	-39.9%	Return on Equity	75.9%
676242 GANADO NURSING AND REHABILITATION CENTER				Government - City-County		
GANADO NURSING AND REHABILITATION CENTER		6/30/2021 365 Days Settled				
GANADO, TX 77962				CR Beds 91 POS Beds 0		
JACKSON				Key Performance Ind.		
NOVITAS				Occupancy Rate	57.2%	
Balance Sheet		Income Statement		Length of Stay	327.8	
Current Assets	290,044	Total Charges	4,177,614	Average Wages	17.29	
Fixed Assets	0	Contract Allowance	41,674	1.0%	Skilled Nursing	86.0%
Other Assets	0	Operating Revenue	4,135,940	99.0%	Ancillary Service	14.0%
Total Assets	290,044	Operating Expense	4,597,890	111.2%	Current Ratio	
Current Liabilities	0	Operating Margin	-461,950	-11.2%	Days to Collect	20.2
Long Term Liabilities	0	Other Income	1,079,917	26.1%	Avg Payment Days	0.0
Total Equity	290,044	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	290,044	Net Profit or Loss	617,164	14.9%	Return on Equity	212.8%

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675650 GARDEN TERRACE ALZHEIMER'S CENTER OF EXCELLENCE				Proprietary - Other	
GARDEN TERRACE ALZHEIMER'S CENTER 9/30/2021 365 Days Settled OF EXCELLENCE					
FORT WORTH, TX 76132				CR Beds 120 POS Beds 0	
TARRANT				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	32.7%
Balance Sheet		Income Statement		Length of Stay	34.9
Current Assets	671,190	Total Charges	5,011,514	Average Wages	24.07
Fixed Assets	568,387	Contract Allowance	-22,694	-0.5%	Skilled Nursing 61.4%
Other Assets	254,186	Operating Revenue	5,034,208	100.5%	Ancillary Service 38.6%
Total Assets	1,493,763	Operating Expense	6,676,565	132.6%	Current Ratio 0.5
Current Liabilities	1,259,325	Operating Margin	-1,642,357	-32.6%	Days to Collect 44.2
Long Term Liabilities	903,215	Other Income	666,342	13.2%	Avg Payment Days 15.3
Total Equity	-668,777	Other Expense	0	0.0%	Depreciation Rate 55.3%
Total Liab. and Equity	1,493,763	Net Profit or Loss	(976,015)	-19.4%	Return on Equity 145.9%

675671 GARDEN TERRACE ALZHEIMER'S CENTER OF EXCELLENCE				Proprietary - Other	
GARDEN TERRACE ALZHEIMER'S CENTER 11/30/2021 365 Days Settled OF EXCELLENCE					
HOUSTON, TX 77054				CR Beds 110 POS Beds 0	
HARRIS				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	39.8%
Balance Sheet		Income Statement		Length of Stay	25.6
Current Assets	1,001,808	Total Charges	7,999,086	Average Wages	24.44
Fixed Assets	21,057	Contract Allowance	1,599,204	20.0%	Skilled Nursing 56.9%
Other Assets	289,052	Operating Revenue	6,399,882	80.0%	Ancillary Service 43.1%
Total Assets	1,311,917	Operating Expense	8,078,297	126.2%	Current Ratio 0.7
Current Liabilities	1,348,777	Operating Margin	-1,678,415	-26.2%	Days to Collect 36.1
Long Term Liabilities	447,024	Other Income	283,612	4.4%	Avg Payment Days 18.5
Total Equity	-483,884	Other Expense	0	0.0%	Depreciation Rate 284.5%
Total Liab. and Equity	1,311,917	Net Profit or Loss	(1,394,803)	-21.8%	Return on Equity 288.3%

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455555 GARDEN TERRACE HEALTHCARE CENTER				Nonprofit - Church	
GARDEN TERRACE HEALTHCARE CENTER		8/31/2021 365 Days Settled			
GRAHAM, TX 76450				CR Beds 116 POS Beds 0	
YOUNG				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	38.1%
				Length of Stay	206.6
				Average Wages	19.76
				20.2% Skilled Nursing	86.6%
				79.8% Ancillary Service	13.4%
				90.3% Current Ratio	1.6
				9.7% Days to Collect	41.5
				10.3% Avg Payment Days	22.0
				0.0% Depreciation Rate	790.8%
				20.0% Return on Equity	15.4%
<hr/>					
676040 GARDEN VILLA NURSING HOME AND REHABILITATION				Proprietary - Corporation	
GARDEN VILLA NURSING HOME AND REHABILITATION		3/31/2021 365 Days Settled			
EL CAMPO, TX 77437				CR Beds 150 POS Beds 0	
WHARTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.7%
				Length of Stay	167.7
				Average Wages	17.99
				6.0% Skilled Nursing	71.2%
				94.0% Ancillary Service	28.8%
				64.3% Current Ratio	2.1
				35.7% Days to Collect	7.0
				1.7% Avg Payment Days	20.8
				0.0% Depreciation Rate	286.2%
				37.4% Return on Equity	233.7%

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675790 GARLAND NURSING AND REHABILITATION				Proprietary - Corporation	
GARLAND NURSING AND REHABILITATION 12/31/2021 325 Days Settled					
GARLAND, TX 75042		2/9/2021 40 Days Settled		CR Beds 120 POS Beds 0	
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		37.9%	
Balance Sheet		Income Statement		Length of Stay 35.2	
Current Assets	184,781	Total Charges	226,430	Average Wages	21.48
Fixed Assets	0	Contract Allowance	-74,511	-32.9%	Skilled Nursing 133.9%
Other Assets	4,151,521	Operating Revenue	300,941	132.9%	Ancillary Service -33.9%
Total Assets	4,336,302	Operating Expense	632,345	210.1%	Current Ratio (0.2)
Current Liabilities	-950,126	Operating Margin	-331,404	-110.1%	Days to Collect 411.2
Long Term Liabilities	0	Other Income	-6,009	-2.0%	Avg Payment Days (42.5)
Total Equity	-3,386,176	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-4,336,302	Net Profit or Loss	171,919	57.1%	Return on Equity -5.1%

675790 GARLAND NURSING AND REHABILITATION				Nonprofit - Church	
GARLAND NURSING AND REHABILITATION 12/31/2021 325 Days Settled					
GARLAND, TX 75042		2/9/2021 40 Days Settled		CR Beds 109 POS Beds 0	
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		59.0%	
Balance Sheet		Income Statement		Length of Stay 264.7	
Current Assets	5,985,611	Total Charges	5,477,739	Average Wages	21.48
Fixed Assets	0	Contract Allowance	1,245,155	22.7%	Skilled Nursing 89.8%
Other Assets	0	Operating Revenue	4,232,584	77.3%	Ancillary Service 10.2%
Total Assets	5,985,611	Operating Expense	3,415,772	80.7%	Current Ratio 1.2
Current Liabilities	4,891,506	Operating Margin	816,812	19.3%	Days to Collect 213.4
Long Term Liabilities	0	Other Income	277,293	6.6%	Avg Payment Days 20.3
Total Equity	1,094,105	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	5,985,611	Net Profit or Loss	1,094,105	25.8%	Return on Equity 100.0%

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676192 GARNET HILL REHABILITATION AND SKILLED CARE				Nonprofit - Church	
GARNET HILL REHABILITATION AND SKILLED CARE		9/30/2021 365 Days Settled			
WYLIE, TX 75098				CR Beds 128 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS				Occupancy Rate	82.9%
Balance Sheet		Income Statement		Length of Stay	53.6
Current Assets	1,876,167	Total Charges	11,428,019	Average Wages	20.98
Fixed Assets	0	Contract Allowance	2,116,975	18.5%	Skilled Nursing 72.8%
Other Assets	0	Operating Revenue	9,311,044	81.5%	Ancillary Service 27.2%
Total Assets	1,876,167	Operating Expense	10,387,616	111.6%	Current Ratio 1.4
Current Liabilities	1,358,137	Operating Margin	-1,076,572	-11.6%	Days to Collect 65.5
Long Term Liabilities	87,004	Other Income	1,617,228	17.4%	Avg Payment Days 36.2
Total Equity	431,026	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,876,167	Net Profit or Loss	540,653	5.8%	Return on Equity 125.4%
676177 GARRISON NURSING HOME & REHABILITATION CENTER				Proprietary - Corporation	
GARRISON NURSING HOME & REHABILITATION CENTER		12/31/2021 365 Days Settled			
GARRISON, TX 75946				CR Beds 93 POS Beds 0	
NACOGDOCHES				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	80.4%
Balance Sheet		Income Statement		Length of Stay	197.9
Current Assets	3,180,158	Total Charges	7,659,359	Average Wages	16.00
Fixed Assets	94,369	Contract Allowance	1,504,189	19.6%	Skilled Nursing 80.3%
Other Assets	0	Operating Revenue	6,155,170	80.4%	Ancillary Service 19.7%
Total Assets	3,274,527	Operating Expense	5,376,208	87.3%	Current Ratio 12.5
Current Liabilities	254,397	Operating Margin	778,962	12.7%	Days to Collect 57.7
Long Term Liabilities	50,685	Other Income	904,648	14.7%	Avg Payment Days 13.4
Total Equity	2,969,445	Other Expense	0	0.0%	Depreciation Rate 357.4%
Total Liab. and Equity	3,274,527	Net Profit or Loss	1,594,192	25.9%	Return on Equity 53.7%

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675851 GEORGIA MANOR NURSING HOME		Proprietary - Corporation	
GEORGIA MANOR NURSING HOME		12/31/2021 365 Days Settled	
AMARILLO, TX 79110		CR Beds 76 POS Beds 0	
RANDALL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	52.5%
		Length of Stay	128.9
		Average Wages	20.80
		14.5% Skilled Nursing	78.8%
		85.5% Ancillary Service	21.2%
		134.6% Current Ratio	0.7
		-34.6% Days to Collect	46.4
		27.9% Avg Payment Days	251.1
		0.0% Depreciation Rate	61.2%
		-6.7% Return on Equity	100.0%
<hr/>			
675564 GIDDINGS RESIDENCE AND REHABILITATION CENTER		Government - County	
GIDDINGS RESIDENCE AND REHABILITATION CENTER		8/31/2021 365 Days Settled	
GIDDINGS, TX 78942		CR Beds 88 POS Beds 0	
LEE		Key Performance Ind.	
NOVITAS		Occupancy Rate	34.6%
		Length of Stay	176.3
		Average Wages	25.50
		8.7% Skilled Nursing	86.6%
		91.3% Ancillary Service	13.4%
		142.0% Current Ratio	3.1
		-42.0% Days to Collect	3.3
		20.9% Avg Payment Days	67.4
		0.0% Depreciation Rate	365.1%
		-21.1% Return on Equity	-227.0%

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675801 GILMER NURSING AND REHABILITATION				Proprietary - Corporation	
GILMER NURSING AND REHABILITATION 12/31/2021 365 Days Settled					
GILMER, TX 75644				CR Beds 93 POS Beds 0	
UPSHUR				Key Performance Ind.	
NOVITAS				Occupancy Rate 48.2%	
Balance Sheet		Income Statement		Length of Stay 106.2	
Current Assets	1,417,688	Total Charges	4,249,353	Average Wages 20.08	
Fixed Assets	211,614	Contract Allowance	316,337	7.4%	Skilled Nursing 77.6%
Other Assets	148,633	Operating Revenue	3,933,016	92.6%	Ancillary Service 22.4%
Total Assets	1,777,935	Operating Expense	4,267,781	108.5%	Current Ratio 0.9
Current Liabilities	1,558,037	Operating Margin	-334,765	-8.5%	Days to Collect 147.2
Long Term Liabilities	54,590	Other Income	530,234	13.5%	Avg Payment Days 100.2
Total Equity	195,469	Other Expense	0	0.0%	Depreciation Rate 179.5%
Total Liab. and Equity	1,808,096	Net Profit or Loss	195,469	5.0%	Return on Equity 100.0%
675572 GLEN ROSE NURSING AND REHAB CENTER				Proprietary - Corporation	
GLEN ROSE NURSING AND REHAB CENTER 12/31/2021 245 Days Settled					
GLEN ROSE, TX 76043 4/30/2021 120 Days Settled				CR Beds 118 POS Beds 0	
SOMERVELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 57.3%	
Balance Sheet		Income Statement		Length of Stay 142.4	
Current Assets	2,759,541	Total Charges	2,641,875	Average Wages 22.92	
Fixed Assets	34,329	Contract Allowance	77,309	2.9%	Skilled Nursing 63.6%
Other Assets	750	Operating Revenue	2,564,566	97.1%	Ancillary Service 36.4%
Total Assets	2,794,620	Operating Expense	2,417,493	94.3%	Current Ratio 1.6
Current Liabilities	1,693,955	Operating Margin	147,073	5.7%	Days to Collect 143.5
Long Term Liabilities	25,543	Other Income	98,936	3.9%	Avg Payment Days 44.5
Total Equity	1,075,122	Other Expense	0	0.0%	Depreciation Rate 40.5%
Total Liab. and Equity	2,794,620	Net Profit or Loss	246,009	9.6%	Return on Equity 22.9%

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675572 GLEN ROSE NURSING AND REHAB CENTER				Nonprofit - Church	
GLEN ROSE NURSING AND REHAB CENTER		12/31/2021 245 Days Settled			
GLEN ROSE, TX 76043		4/30/2021 120 Days Settled		CR Beds 118 POS Beds 0	
SOMERVELL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.8%	
Balance Sheet		Income Statement		Length of Stay 122.5	
Current Assets	1,982,776	Total Charges	4,363,000	Average Wages	22.92
Fixed Assets	15,041	Contract Allowance	388,597	8.9% Skilled Nursing	71.2%
Other Assets	750	Operating Revenue	3,974,403	91.1% Ancillary Service	28.8%
Total Assets	1,998,567	Operating Expense	4,490,627	113.0% Current Ratio	(2.6)
Current Liabilities	-754,229	Operating Margin	-516,224	-13.0% Days to Collect	147.3
Long Term Liabilities	12,490	Other Income	1,349,466	34.0% Avg Payment Days	31.0
Total Equity	2,740,306	Other Expense	0	0.0% Depreciation Rate	81.1%
Total Liab. and Equity	1,998,567	Net Profit or Loss	833,242	21.0% Return on Equity	30.4%
455494 GLENVIEW WELLNESS & REHABILITATION				Nonprofit - Church	
GLENVIEW WELLNESS & REHABILITATION		8/31/2021 365 Days Settled			
NORTH RICHLAND HILLS, TX 76180				CR Beds 163 POS Beds 0	
TARRANT		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		43.3%	
Balance Sheet		Income Statement		Length of Stay 61.1	
Current Assets	18,556,139	Total Charges	8,822,211	Average Wages	22.25
Fixed Assets	581,424	Contract Allowance	861,962	9.8% Skilled Nursing	71.9%
Other Assets	225,641	Operating Revenue	7,960,249	90.2% Ancillary Service	28.1%
Total Assets	19,363,204	Operating Expense	8,411,489	105.7% Current Ratio	1.0
Current Liabilities	17,851,099	Operating Margin	-451,240	-5.7% Days to Collect	79.9
Long Term Liabilities	910,578	Other Income	416,205	5.2% Avg Payment Days	38.5
Total Equity	601,527	Other Expense	0	0.0% Depreciation Rate	153.7%
Total Liab. and Equity	19,363,204	Net Profit or Loss	(35,035)	-0.4% Return on Equity	-5.8%

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675081 GOLDEN ACRES LIVING AND REHABILITATION CENTER				Nonprofit - Church	
GOLDEN ACRES LIVING AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
DALLAS, TX 75228				CR Beds 264 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.8%
				Length of Stay	215.4
				Average Wages	22.73
				17.4% Skilled Nursing	56.6%
				82.6% Ancillary Service	43.4%
				77.3% Current Ratio	6.6
				22.7% Days to Collect	43.9
				0.1% Avg Payment Days	25.0
				0.0% Depreciation Rate	66.8%
				22.8% Return on Equity	31.5%
Balance Sheet		Income Statement			
Current Assets	16,925,089	Total Charges	25,131,263		
Fixed Assets	713,539	Contract Allowance	4,366,222		
Other Assets	8,829,764	Operating Revenue	20,765,041		
Total Assets	26,468,392	Operating Expense	16,047,275		
Current Liabilities	2,583,860	Operating Margin	4,717,766		
Long Term Liabilities	8,872,572	Other Income	11,585		
Total Equity	15,011,960	Other Expense	0		
Total Liab. and Equity	26,468,392	Net Profit or Loss	4,729,351		
676097 GOLDEN CREEK HEALTHCARE AND REHABILITATION CENTER				Nonprofit - Church	
GOLDEN CREEK HEALTHCARE AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
NAVASOTA, TX 77868				CR Beds 125 POS Beds 0	
GRIMES				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	61.1%
				Length of Stay	185.9
				Average Wages	21.36
				-14.6% Skilled Nursing	81.8%
				114.6% Ancillary Service	18.2%
				94.0% Current Ratio	2.6
				6.0% Days to Collect	119.6
				0.7% Avg Payment Days	48.3
				0.0% Depreciation Rate	0.0%
				6.7% Return on Equity	34.5%
Balance Sheet		Income Statement			
Current Assets	2,049,721	Total Charges	5,639,417		
Fixed Assets	0	Contract Allowance	-820,826		
Other Assets	0	Operating Revenue	6,460,243		
Total Assets	2,049,721	Operating Expense	6,074,830		
Current Liabilities	803,760	Operating Margin	385,413		
Long Term Liabilities	0	Other Income	45,000		
Total Equity	1,245,961	Other Expense	0		
Total Liab. and Equity	2,049,721	Net Profit or Loss	430,413		

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675690 GOLDEN ESTATES REHABILITATION CENTER				Proprietary - Other	
GOLDEN ESTATES REHABILITATION CENTER		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78201				CR Beds 93	POS Beds 0
BEXAR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	51.6%
				Length of Stay	78.9
				Average Wages	24.07
				0.2%	Skilled Nursing 76.0%
				99.8%	Ancillary Service 24.0%
				106.8%	Current Ratio 0.8
				-6.8%	Days to Collect 48.2
				0.0%	Avg Payment Days 39.7
				0.0%	Depreciation Rate 0.6%
				-6.8%	Return on Equity -12.6%
Balance Sheet		Income Statement			
Current Assets	532,541	Total Charges	5,926,702		
Fixed Assets	117,247	Contract Allowance	13,972		
Other Assets	2,702,134	Operating Revenue	5,912,730		
Total Assets	3,351,922	Operating Expense	6,316,514		
Current Liabilities	686,231	Operating Margin	-403,784		
Long Term Liabilities	-518,568	Other Income	1,102		
Total Equity	3,184,259	Other Expense	0		
Total Liab. and Equity	3,351,922	Net Profit or Loss	(402,682)		
455672 GOLDEN PALMS RETIREMENT AND HEALTH CENTER				Proprietary - Corporation	
GOLDEN PALMS RETIREMENT AND HEALTH CENTER		12/31/2021 365 Days Settled			
HARLINGEN, TX 78550				CR Beds 60	POS Beds 0
CAMERON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.4%
				Length of Stay	40.0
				Average Wages	19.84
				0.0%	Skilled Nursing 46.3%
				100.0%	Ancillary Service 53.7%
				83.5%	Current Ratio (2.3)
				16.5%	Days to Collect 50.6
				0.1%	Avg Payment Days 30.9
				0.0%	Depreciation Rate 101.8%
				16.6%	Return on Equity -72.3%
Balance Sheet		Income Statement			
Current Assets	-1,213,794	Total Charges	6,359,152		
Fixed Assets	301,518	Contract Allowance	352		
Other Assets	0	Operating Revenue	6,358,800		
Total Assets	-912,276	Operating Expense	5,308,572		
Current Liabilities	539,079	Operating Margin	1,050,228		
Long Term Liabilities	9,453	Other Income	6,139		
Total Equity	-1,460,808	Other Expense	0		
Total Liab. and Equity	-912,276	Net Profit or Loss	1,056,367		

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675490 GOLDEN VILLA				Proprietary - Corporation		
GOLDEN VILLA		12/31/2021 365 Days Settled				
ATLANTA, TX 75551				CR Beds 120 POS Beds 0		
CASS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.1%	
				Length of Stay	100.3	
Balance Sheet		Income Statement		Average Wages	16.65	
Current Assets	5,998,892	Total Charges	10,230,845	17.6%	Skilled Nursing	80.2%
Fixed Assets	384,883	Contract Allowance	1,803,724	82.4%	Ancillary Service	19.8%
Other Assets	0	Operating Revenue	8,427,121	84.8%	Current Ratio	11.0
Total Assets	6,383,775	Operating Expense	7,144,546	15.2%	Days to Collect	42.7
Current Liabilities	545,707	Operating Margin	1,282,575	9.6%	Avg Payment Days	17.3
Long Term Liabilities	0	Other Income	810,990	0.0%	Depreciation Rate	123.9%
Total Equity	5,838,068	Other Expense	0	24.6%	Return on Equity	35.5%
Total Liab. and Equity	6,383,775	Net Profit or Loss	2,069,615			
675406 GOLDEN YEARS NURSING AND REHABILITATION CENTER				Proprietary - Corporation		
GOLDEN YEARS NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled				
MARLIN, TX 76661				CR Beds 96 POS Beds 0		
FALLS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	33.6%	
				Length of Stay	75.5	
Balance Sheet		Income Statement		Average Wages	16.32	
Current Assets	476,487	Total Charges	7,137,123	46.6%	Skilled Nursing	85.0%
Fixed Assets	212,929	Contract Allowance	3,326,006	53.4%	Ancillary Service	14.2%
Other Assets	1,851	Operating Revenue	3,811,117	112.2%	Current Ratio	1.2
Total Assets	691,267	Operating Expense	4,277,660	-12.2%	Days to Collect	40.6
Current Liabilities	385,181	Operating Margin	-466,543	17.6%	Avg Payment Days	32.0
Long Term Liabilities	199,416	Other Income	669,210	0.0%	Depreciation Rate	132.1%
Total Equity	106,671	Other Expense	0	5.3%	Return on Equity	190.0%
Total Liab. and Equity	691,268	Net Profit or Loss	202,667			

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676086 GOLDTHWAITE HEALTH & REHAB CENTER				Nonprofit - Church	
GOLDTHWAITE HEALTH & REHAB CENTER		8/31/2021 365 Days Settled			
GOLDTHWAITE, TX 76844				CR Beds 94	POS Beds 0
MILLS		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	41.5%
Balance Sheet		Income Statement		Length of Stay	169.5
Current Assets	958,544	Total Charges	4,523,825	Average Wages	19.67
Fixed Assets	0	Contract Allowance	810,335	17.9%	Skilled Nursing 51.4%
Other Assets	0	Operating Revenue	3,713,490	82.1%	Ancillary Service 48.6%
Total Assets	958,544	Operating Expense	3,840,149	103.4%	Current Ratio 1.8
Current Liabilities	532,202	Operating Margin	-126,659	-3.4%	Days to Collect 51.1
Long Term Liabilities	2,726	Other Income	804,977	21.7%	Avg Payment Days 13.4
Total Equity	423,616	Other Expense	0	0.0%	Depreciation Rate 282.1%
Total Liab. and Equity	958,544	Net Profit or Loss	678,318	18.3%	Return on Equity 160.1%
675025 GOOD SAMARITAN SOCIETY--WHITE ACRES				Nonprofit - Church	
GOOD SAMARITAN SOCIETY--WHITE ACRES		12/31/2021 365 Days Settled			
EL PASO, TX 79912				CR Beds 128	POS Beds 0
EL PASO		Key Performance Ind.			
BLUE SHIELD (TRI-STATE)				Occupancy Rate	73.5%
Balance Sheet		Income Statement		Length of Stay	121.3
Current Assets	973,889	Total Charges	10,689,349	Average Wages	19.08
Fixed Assets	10,947,375	Contract Allowance	3,953,459	37.0%	Skilled Nursing 55.0%
Other Assets	16,741	Operating Revenue	6,735,890	63.0%	Ancillary Service 22.9%
Total Assets	11,938,005	Operating Expense	9,794,783	145.4%	Current Ratio 2.3
Current Liabilities	429,632	Operating Margin	-3,058,893	-45.4%	Days to Collect 41.0
Long Term Liabilities	859,282	Other Income	1,788,855	26.6%	Avg Payment Days 6.0
Total Equity	10,649,091	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	11,938,005	Net Profit or Loss	(1,491,241)	-22.1%	Return on Equity -14.0%

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455627 GOOD SAMARITAN SOCIETY-DENTON VILLAGE				Nonprofit - Church	
GOOD SAMARITAN SOCIETY-DENTON VILLAGE		12/31/2021 365 Days Settled			
DENTON, TX 76201				CR Beds 118 POS Beds 0	
DENTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	70.4%
				Length of Stay	117.0
				Average Wages	21.88
				Skilled Nursing	53.0%
				Ancillary Service	40.4%
				Current Ratio	2.1
				Days to Collect	38.5
				Avg Payment Days	3.1
				Depreciation Rate	3.4%
				Return on Equity	-5.4%
Balance Sheet		Income Statement			
Current Assets	956,596	Total Charges	14,841,329		
Fixed Assets	21,761,876	Contract Allowance	6,796,075	45.8%	
Other Assets	5,623	Operating Revenue	8,045,254	54.2%	
Total Assets	22,724,095	Operating Expense	12,364,232	153.7%	
Current Liabilities	455,236	Operating Margin	-4,318,978	-53.7%	
Long Term Liabilities	8,265,217	Other Income	3,814,820	47.4%	
Total Equity	14,003,642	Other Expense	0	0.0%	
Total Liab. and Equity	22,724,095	Net Profit or Loss	(753,061)	-9.4%	
455685 GOOD SAMARITAN SOCIETY -- LAKE FOREST VILLAGE				Nonprofit - Church	
GOOD SAMARITAN SOCIETY -- LAKE FOREST VILLAGE		12/31/2021 365 Days Settled			
DENTON, TX 76210				CR Beds 76 POS Beds 0	
DENTON				Key Performance Ind.	
NORIDIAN (SOUTH DAKOTA)				Occupancy Rate	70.1%
				Length of Stay	83.8
				Average Wages	22.03
				Skilled Nursing	53.8%
				Ancillary Service	38.2%
				Current Ratio	2.0
				Days to Collect	30.3
				Avg Payment Days	3.2
				Depreciation Rate	3.9%
				Return on Equity	-2.2%
Balance Sheet		Income Statement			
Current Assets	597,489	Total Charges	8,929,438		
Fixed Assets	12,839,277	Contract Allowance	3,860,892	43.2%	
Other Assets	962	Operating Revenue	5,068,546	56.8%	
Total Assets	13,437,728	Operating Expense	8,506,515	167.8%	
Current Liabilities	304,389	Operating Margin	-3,437,969	-67.8%	
Long Term Liabilities	8,300,009	Other Income	3,465,941	68.4%	
Total Equity	4,833,330	Other Expense	0	0.0%	
Total Liab. and Equity	13,437,728	Net Profit or Loss	(106,865)	-2.1%	

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455893 GRACE CARE CENTER OF HENRIETTA				Proprietary - Corporation	
GRACE CARE CENTER OF HENRIETTA		8/31/2021 365 Days Settled			
HENRIETTA, TX 76365		CR Beds 60 POS Beds 0			
CLAY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.4%	
Balance Sheet		Income Statement		Length of Stay 176.3	
Current Assets	693,909	Total Charges	4,720,749	Average Wages	18.62
Fixed Assets	85,699	Contract Allowance	1,774,006	37.6%	Skilled Nursing 85.5%
Other Assets	899	Operating Revenue	2,946,743	62.4%	Ancillary Service 14.5%
Total Assets	780,507	Operating Expense	3,516,779	119.3%	Current Ratio 1.2
Current Liabilities	584,332	Operating Margin	-570,036	-19.3%	Days to Collect 23.3
Long Term Liabilities	0	Other Income	581,932	19.7%	Avg Payment Days 25.2
Total Equity	196,175	Other Expense	0	0.0%	Depreciation Rate 216.7%
Total Liab. and Equity	780,507	Net Profit or Loss	11,896	0.4%	Return on Equity 6.1%

675554 GRACE CARE CENTER OF NOCONA				Proprietary - Corporation	
GRACE CARE CENTER OF NOCONA		8/31/2021 365 Days Settled			
NOCONA, TX 76255		CR Beds 91 POS Beds 0			
MONTAGUE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		44.2%	
Balance Sheet		Income Statement		Length of Stay 181.2	
Current Assets	1,354,479	Total Charges	5,770,344	Average Wages	18.61
Fixed Assets	95,697	Contract Allowance	1,310,262	22.7%	Skilled Nursing 85.7%
Other Assets	3,351	Operating Revenue	4,460,082	77.3%	Ancillary Service 14.3%
Total Assets	1,453,527	Operating Expense	3,895,505	87.3%	Current Ratio 1.6
Current Liabilities	848,755	Operating Margin	564,577	12.7%	Days to Collect 16.6
Long Term Liabilities	0	Other Income	-343,099	-7.7%	Avg Payment Days 25.3
Total Equity	604,772	Other Expense	0	0.0%	Depreciation Rate 112.5%
Total Liab. and Equity	1,453,527	Net Profit or Loss	221,478	5.0%	Return on Equity 36.6%

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455611 GRACE CARE CENTER OF OLNEY				Proprietary - Corporation	
GRACE CARE CENTER OF OLNEY		8/31/2021 365 Days Settled			
OLNEY, TX 76374		CR Beds 99 POS Beds 0			
YOUNG		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		44.2%	
Balance Sheet		Income Statement		Length of Stay 326.2	
Current Assets	1,023,136	Total Charges	5,662,900	Average Wages	16.89
Fixed Assets	98,130	Contract Allowance	2,680,650	47.3%	Skilled Nursing 88.2%
Other Assets	774	Operating Revenue	2,982,250	52.7%	Ancillary Service 11.8%
Total Assets	1,122,040	Operating Expense	3,612,120	121.1%	Current Ratio 1.0
Current Liabilities	1,075,421	Operating Margin	-629,870	-21.1%	Days to Collect 25.4
Long Term Liabilities	0	Other Income	590,248	19.8%	Avg Payment Days 27.9
Total Equity	46,619	Other Expense	0	0.0%	Depreciation Rate 124.6%
Total Liab. and Equity	1,122,040	Net Profit or Loss	(39,622)	-1.3%	Return on Equity -85.0%
676154 GRACE HILL NURSING CENTER				Proprietary - Corporation	
GRACE HILL NURSING CENTER		12/31/2021 365 Days Settled			
HUGHES SPRINGS, TX 75656		CR Beds 69 POS Beds 0			
CASS		Key Performance Ind.			
NOVITAS		Occupancy Rate		42.2%	
Balance Sheet		Income Statement		Length of Stay 287.0	
Current Assets	1,277,424	Total Charges	2,034,360	Average Wages	16.71
Fixed Assets	58,758	Contract Allowance	-504,650	-24.8%	Skilled Nursing 65.9%
Other Assets	454,233	Operating Revenue	2,539,010	124.8%	Ancillary Service 34.1%
Total Assets	1,790,415	Operating Expense	3,011,065	118.6%	Current Ratio 2.9
Current Liabilities	434,550	Operating Margin	-472,055	-18.6%	Days to Collect 63.7
Long Term Liabilities	0	Other Income	651,216	25.6%	Avg Payment Days 41.5
Total Equity	1,355,865	Other Expense	0	0.0%	Depreciation Rate 172.7%
Total Liab. and Equity	1,790,415	Net Profit or Loss	179,161	7.1%	Return on Equity 13.2%

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675106 GRACE POINTE WELLNESS CENTER				Proprietary - Other	
GRACE POINTE WELLNESS CENTER		12/31/2021 365 Days Settled			
EL PASO, TX 79902		CR Beds 182 POS Beds 0			
EL PASO		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		39.5%	
Balance Sheet		Income Statement		Length of Stay 216.9	
Current Assets	1,796,928	Total Charges	6,070,310	Average Wages	17.40
Fixed Assets	-258,186	Contract Allowance	350,759	5.8%	Skilled Nursing 84.6%
Other Assets	74,332	Operating Revenue	5,719,551	94.2%	Ancillary Service 15.4%
Total Assets	1,613,074	Operating Expense	6,443,834	112.7%	Current Ratio 1.3
Current Liabilities	1,400,527	Operating Margin	-724,283	-12.7%	Days to Collect 77.1
Long Term Liabilities	177,528	Other Income	457,068	8.0%	Avg Payment Days 18.3
Total Equity	35,019	Other Expense	0	0.0%	Depreciation Rate 235.7%
Total Liab. and Equity	1,613,074	Net Profit or Loss	(267,215)	-4.7%	Return on Equity -763.1%
675914 GRACY WOODS II LIVING CENTER				Nonprofit - Church	
GRACY WOODS II LIVING CENTER		8/31/2021 365 Days Settled			
AUSTIN, TX 78758		CR Beds 110 POS Beds 0			
TRAVIS		Key Performance Ind.			
Balance Sheet		Income Statement		Occupancy Rate 73.7%	
Current Assets	2,519,974	Total Charges	8,064,247	Length of Stay 321.5	
Fixed Assets	48,922	Contract Allowance	1,154,731	14.3%	Average Wages 20.06
Other Assets	0	Operating Revenue	6,909,516	85.7%	Skilled Nursing 78.3%
Total Assets	2,568,896	Operating Expense	7,132,832	103.2%	Ancillary Service 21.7%
Current Liabilities	448,390	Operating Margin	-223,316	-3.2%	Current Ratio 5.6
Long Term Liabilities	0	Other Income	1,333,841	19.3%	Days to Collect 38.8
Total Equity	2,120,506	Other Expense	0	0.0%	Avg Payment Days 18.2
Total Liab. and Equity	2,568,896	Net Profit or Loss	1,094,700	15.8%	Depreciation Rate 1,118.9%
				Return on Equity 51.6%	

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675918 GRACY WOODS NURSING CENTER				Proprietary - Other	
GRACY WOODS NURSING CENTER		12/31/2021 365 Days Settled			
AUSTIN, TX 78758		CR Beds 118 POS Beds 0			
TRAVIS		Key Performance Ind.			
				Occupancy Rate	72.6%
				Length of Stay	204.3
				Average Wages	20.54
				9.7% Skilled Nursing	83.7%
				90.3% Ancillary Service	16.3%
				108.7% Current Ratio	2.7
				-8.7% Days to Collect	40.6
				21.5% Avg Payment Days	19.5
				0.0% Depreciation Rate	1,758.4%
				12.1% Return on Equity	65.5%
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455968 GRAHAM OAKS CARE CENTER				Nonprofit - Church	
GRAHAM OAKS CARE CENTER		12/31/2021 365 Days Settled			
GRAHAM, TX 76450		CR Beds 120 POS Beds 0			
YOUNG		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.4%
				Length of Stay	117.6
				Average Wages	20.41
				13.7% Skilled Nursing	70.0%
				86.3% Ancillary Service	30.0%
				116.2% Current Ratio	0.4
				-16.2% Days to Collect	62.6
				8.7% Avg Payment Days	131.1
				0.0% Depreciation Rate	72.7%
				-7.5% Return on Equity	100.0%

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455915 GRANBURY CARE CENTER				Proprietary - Corporation	
GRANBURY CARE CENTER		12/31/2021 365 Days Settled			
GRANBURY, TX 76048		CR Beds 174 POS Beds 0			
HOOD		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		70.9%	
Balance Sheet		Income Statement		Length of Stay 155.4	
Current Assets	-2,771,090	Total Charges	10,569,151	Average Wages	19.47
Fixed Assets	1,062,995	Contract Allowance	1,008,930	9.5% Skilled Nursing	78.2%
Other Assets	873,395	Operating Revenue	9,560,221	90.5% Ancillary Service	21.8%
Total Assets	-834,700	Operating Expense	10,181,090	106.5% Current Ratio	2.2
Current Liabilities	-1,262,572	Operating Margin	-620,869	-6.5% Days to Collect	39.5
Long Term Liabilities	13,143	Other Income	1,817,310	19.0% Avg Payment Days	253.1
Total Equity	1,196,441	Other Expense	0	0.0% Depreciation Rate	61.3%
Total Liab. and Equity	-52,988	Net Profit or Loss	1,196,441	12.5% Return on Equity	100.0%
455929 GRANBURY REHAB & NURSING				Proprietary - Corporation	
GRANBURY REHAB & NURSING		8/31/2021 365 Days Settled			
GRANBURY, TX 76048		CR Beds 95 POS Beds 0			
HOOD		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.5%	
Balance Sheet		Income Statement		Length of Stay 104.8	
Current Assets	1,936,916	Total Charges	8,887,860	Average Wages	10.00
Fixed Assets	0	Contract Allowance	2,334,732	26.3% Skilled Nursing	59.1%
Other Assets	0	Operating Revenue	6,553,128	73.7% Ancillary Service	40.9%
Total Assets	1,936,916	Operating Expense	6,987,085	106.6% Current Ratio	1.0
Current Liabilities	1,890,629	Operating Margin	-433,957	-6.6% Days to Collect	106.2
Long Term Liabilities	0	Other Income	465,861	7.1% Avg Payment Days	98.8
Total Equity	46,287	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,936,916	Net Profit or Loss	31,904	0.5% Return on Equity	68.9%

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455586 GRAND TERRACE REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
GRAND TERRACE REHABILITATION AND HEALTHCARE		12/31/2021 365 Days Settled			
MCALLEN, TX 78501				CR Beds 93	POS Beds 0
HIDALGO				Key Performance Ind.	
NORIDIAN (SOUTH DAKOTA)				Occupancy Rate	61.7%
Balance Sheet		Income Statement		Length of Stay	140.5
Current Assets	10,574,010	Total Charges	7,410,634	Average Wages	20.20
Fixed Assets	221,263	Contract Allowance	883,301	11.9% Skilled Nursing	59.8%
Other Assets	5,692,043	Operating Revenue	6,527,333	88.1% Ancillary Service	40.2%
Total Assets	16,487,316	Operating Expense	5,309,330	81.3% Current Ratio	11.0
Current Liabilities	963,208	Operating Margin	1,218,003	18.7% Days to Collect	35.7
Long Term Liabilities	5,705,332	Other Income	6,161	0.1% Avg Payment Days	29.9
Total Equity	9,818,776	Other Expense	0	0.0% Depreciation Rate	128.7%
Total Liab. and Equity	16,487,316	Net Profit or Loss	1,224,164	18.8% Return on Equity	12.5%
675369 GRANDVIEW NURSING AND REHABILITATION CENTER				Proprietary - Other	
GRANDVIEW NURSING AND REHABILITATION CENTER		8/31/2021 365 Days Settled			
GRANDVIEW, TX 76050				CR Beds 82	POS Beds 0
JOHNSON				Key Performance Ind.	
NOVITAS				Occupancy Rate	80.7%
Balance Sheet		Income Statement		Length of Stay	173.7
Current Assets	1,663,910	Total Charges	5,473,679	Average Wages	19.38
Fixed Assets	539,269	Contract Allowance	807,144	14.7% Skilled Nursing	86.5%
Other Assets	0	Operating Revenue	4,666,535	85.3% Ancillary Service	13.5%
Total Assets	2,203,179	Operating Expense	4,920,538	105.4% Current Ratio	4.1
Current Liabilities	409,551	Operating Margin	-254,003	-5.4% Days to Collect	34.4
Long Term Liabilities	0	Other Income	280,791	6.0% Avg Payment Days	29.1
Total Equity	1,793,628	Other Expense	0	0.0% Depreciation Rate	10.3%
Total Liab. and Equity	2,203,179	Net Profit or Loss	(10,162)	-0.2% Return on Equity	-0.6%

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676220 GRANITE MESA HEALTH CENTER				Nonprofit - Church	
GRANITE MESA HEALTH CENTER		9/30/2021 365 Days Settled			
MARBLE FALLS, TX 78654		CR Beds 124 POS Beds 0			
BURNET		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		58.8%	
Balance Sheet		Income Statement		Length of Stay 99.7	
Current Assets	2,773,473	Total Charges	8,995,105	Average Wages	25.09
Fixed Assets	468,420	Contract Allowance	70,653	0.8%	Skilled Nursing 55.0%
Other Assets	7,657,575	Operating Revenue	8,924,452	99.2%	Ancillary Service 45.0%
Total Assets	10,899,468	Operating Expense	8,590,218	96.3%	Current Ratio 2.3
Current Liabilities	1,232,560	Operating Margin	334,234	3.7%	Days to Collect 41.7
Long Term Liabilities	7,665,049	Other Income	1,225	0.0%	Avg Payment Days 24.0
Total Equity	2,001,859	Other Expense	0	0.0%	Depreciation Rate 118.4%
Total Liab. and Equity	10,899,468	Net Profit or Loss	335,459	3.8%	Return on Equity 16.8%
675016 GREAT PLAINS NURSING AND REHABILITATION				Proprietary - Corporation	
GREAT PLAINS NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
DUMAS, TX 79029		CR Beds 120 POS Beds 0			
MOORE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		38.4%	
Balance Sheet		Income Statement		Length of Stay 173.5	
Current Assets	-227,103	Total Charges	3,373,667	Average Wages	20.84
Fixed Assets	163,606	Contract Allowance	39,915	1.2%	Skilled Nursing 83.1%
Other Assets	39,398	Operating Revenue	3,333,752	98.8%	Ancillary Service 16.9%
Total Assets	-24,099	Operating Expense	3,830,118	114.9%	Current Ratio 0.7
Current Liabilities	-345,600	Operating Margin	-496,366	-14.9%	Days to Collect 16.0
Long Term Liabilities	7,628	Other Income	841,224	25.2%	Avg Payment Days 259.0
Total Equity	344,858	Other Expense	0	0.0%	Depreciation Rate 72.8%
Total Liab. and Equity	6,886	Net Profit or Loss	344,858	10.3%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676139 GREEN OAKS NURSING & REHABILITATION				Proprietary - Other		
GREEN OAKS NURSING & REHABILITATION		9/30/2021 273 Days Settled				
ARLINGTON, TX 76016				CR Beds 142 POS Beds 0		
TARRANT				Key Performance Ind.		
NOVITAS				Occupancy Rate	52.3%	
Balance Sheet		Income Statement		Length of Stay	58.3	
Current Assets	1,073,817	Total Charges	6,792,203	Average Wages	24.14	
Fixed Assets	0	Contract Allowance	973,787	14.3%	Skilled Nursing	77.7%
Other Assets	0	Operating Revenue	5,818,416	85.7%	Ancillary Service	22.3%
Total Assets	1,073,817	Operating Expense	7,077,434	121.6%	Current Ratio	3.1
Current Liabilities	348,964	Operating Margin	-1,259,018	-21.6%	Days to Collect	3.7
Long Term Liabilities	0	Other Income	1,431,764	24.6%	Avg Payment Days	13.5
Total Equity	724,853	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,073,817	Net Profit or Loss	172,746	3.0%	Return on Equity	23.8%

676161 GREEN VALLEY HEALTHCARE AND REHABILITATION CENTER				Nonprofit - Church		
GREEN VALLEY HEALTHCARE AND REHABILITATION CENTER		12/31/2021 365 Days Settled				
FORT WORTH, TX 76148				CR Beds 124 POS Beds 0		
TARRANT				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	67.8%	
Balance Sheet		Income Statement		Length of Stay	108.8	
Current Assets	2,422,800	Total Charges	8,342,239	Average Wages	23.27	
Fixed Assets	0	Contract Allowance	-287,166	-3.4%	Skilled Nursing	70.1%
Other Assets	0	Operating Revenue	8,629,405	103.4%	Ancillary Service	29.9%
Total Assets	2,422,800	Operating Expense	8,312,058	96.3%	Current Ratio	2.1
Current Liabilities	1,148,781	Operating Margin	317,347	3.7%	Days to Collect	119.0
Long Term Liabilities	0	Other Income	111,025	1.3%	Avg Payment Days	50.4
Total Equity	1,274,019	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,422,800	Net Profit or Loss	428,372	5.0%	Return on Equity	33.6%

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675877 GREENBRIER HEALTH CARE CENTER				Proprietary - Corporation	
GREENBRIER HEALTH CARE CENTER		12/31/2021 365 Days Settled			
ARLINGTON, TX 76011		CR Beds 114 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		43.4%	
Balance Sheet		Income Statement		Length of Stay 269.5	
Current Assets	1,494,762	Total Charges	4,739,088	Average Wages	20.79
Fixed Assets	0	Contract Allowance	420,432	8.9%	Skilled Nursing 84.3%
Other Assets	49,744	Operating Revenue	4,318,656	91.1%	Ancillary Service 15.7%
Total Assets	1,544,506	Operating Expense	4,878,743	113.0%	Current Ratio 0.7
Current Liabilities	2,102,627	Operating Margin	-560,087	-13.0%	Days to Collect 121.3
Long Term Liabilities	0	Other Income	69,476	1.6%	Avg Payment Days 117.2
Total Equity	-558,121	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,544,506	Net Profit or Loss	(490,611)	-11.4%	Return on Equity 87.9%
675816 GREENBRIER NURSING & REHABILITATION CENTER OF PALE				Proprietary - Corporation	
GREENBRIER NURSING & REHABILITATION CENTER OF PALE		12/31/2021 365 Days Settled			
PALESTINE, TX 75803		CR Beds 120 POS Beds 0			
ANDERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		35.2%	
Balance Sheet		Income Statement		Length of Stay 115.1	
Current Assets	2,178,895	Total Charges	3,791,039	Average Wages	18.66
Fixed Assets	118,940	Contract Allowance	367,601	9.7%	Skilled Nursing 79.4%
Other Assets	18,469	Operating Revenue	3,423,438	90.3%	Ancillary Service 20.6%
Total Assets	2,316,304	Operating Expense	3,742,333	109.3%	Current Ratio 0.9
Current Liabilities	2,321,354	Operating Margin	-318,895	-9.3%	Days to Collect 78.2
Long Term Liabilities	14,043	Other Income	322,514	9.4%	Avg Payment Days 269.4
Total Equity	3,619	Other Expense	0	0.0%	Depreciation Rate 75.8%
Total Liab. and Equity	2,339,016	Net Profit or Loss	3,619	0.1%	Return on Equity 100.0%

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675267 GREENBRIER NURSING & REHABILITATION CENTER OF TYLE		Proprietary - Corporation	
GREENBRIER NURSING & REHABILITATION CENTER OF TYLE		12/31/2021 365 Days Settled	
TYLER, TX 75702		CR Beds 120 POS Beds 0	
SMITH		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	39.8%
Balance Sheet		Income Statement	
Current Assets	253,934	Total Charges	3,754,547
Fixed Assets	493,477	Contract Allowance	484,644
Other Assets	42,689	Operating Revenue	3,269,903
Total Assets	790,100	Operating Expense	4,161,728
Current Liabilities	1,047,155	Operating Margin	-891,825
Long Term Liabilities	26,373	Other Income	746,734
Total Equity	-145,091	Other Expense	0
Total Liab. and Equity	928,437	Net Profit or Loss	(145,091)
		12.9%	Skilled Nursing 77.6%
		87.1%	Ancillary Service 22.4%
		127.3%	Current Ratio 0.2
		-27.3%	Days to Collect 28.0
		22.8%	Avg Payment Days 251.0
		0.0%	Depreciation Rate 44.6%
		-4.4%	Return on Equity 100.0%

676241 GREENHILL VILLAS		Proprietary - Corporation	
GREENHILL VILLAS		12/31/2021 365 Days Settled	
MOUNT PLEASANT, TX 75455		CR Beds 150 POS Beds 0	
TITUS		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	42.1%
Balance Sheet		Income Statement	
Current Assets	-116,115	Total Charges	5,458,046
Fixed Assets	207,907	Contract Allowance	561,729
Other Assets	351,778	Operating Revenue	4,896,317
Total Assets	443,570	Operating Expense	5,617,750
Current Liabilities	484,363	Operating Margin	-721,433
Long Term Liabilities	17,961	Other Income	704,896
Total Equity	-16,537	Other Expense	0
Total Liab. and Equity	485,787	Net Profit or Loss	(16,537)
		10.3%	Skilled Nursing 78.7%
		89.7%	Ancillary Service 21.3%
		114.7%	Current Ratio (0.2)
		-14.7%	Days to Collect 13.9
		14.4%	Avg Payment Days 148.0
		0.0%	Depreciation Rate 186.8%
		-0.3%	Return on Equity 100.0%

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455638 GREENVIEW MANOR				Proprietary - Corporation	
GREENVIEW MANOR		9/30/2021 365 Days Settled			
WACO, TX 76710				CR Beds 128 POS Beds 0	
MCLENNAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.0%
				Length of Stay	105.4
				Average Wages	20.00
				52.8%	Skilled Nursing 79.7%
				47.2%	Ancillary Service 13.3%
				118.0%	Current Ratio 1.5
				-18.0%	Days to Collect 66.3
				25.2%	Avg Payment Days 34.6
				0.0%	Depreciation Rate 112.6%
				7.2%	Return on Equity 199.4%
Balance Sheet		Income Statement			
Current Assets	1,279,566	Total Charges	13,772,254		
Fixed Assets	295,136	Contract Allowance	7,276,461		
Other Assets	13,756	Operating Revenue	6,495,793		
Total Assets	1,588,458	Operating Expense	7,666,217		
Current Liabilities	870,246	Operating Margin	-1,170,424		
Long Term Liabilities	482,923	Other Income	1,639,518		
Total Equity	235,292	Other Expense	0		
Total Liab. and Equity	1,588,461	Net Profit or Loss	469,094		
675367 GREENVILLE GARDENS				Nonprofit - Church	
GREENVILLE GARDENS		6/30/2021 365 Days Settled			
GREENVILLE, TX 75401				CR Beds 103 POS Beds 0	
HUNT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	70.0%
				Length of Stay	181.5
				Average Wages	20.09
				10.1%	Skilled Nursing 81.5%
				89.9%	Ancillary Service 18.5%
				95.5%	Current Ratio 2.7
				4.5%	Days to Collect 135.0
				7.6%	Avg Payment Days 27.2
				0.0%	Depreciation Rate 75.7%
				12.1%	Return on Equity 30.1%
Balance Sheet		Income Statement			
Current Assets	3,726,708	Total Charges	7,046,972		
Fixed Assets	612,983	Contract Allowance	712,520		
Other Assets	-241,959	Operating Revenue	6,334,452		
Total Assets	4,097,732	Operating Expense	6,048,489		
Current Liabilities	1,377,215	Operating Margin	285,963		
Long Term Liabilities	175,101	Other Income	481,281		
Total Equity	2,545,416	Other Expense	0		
Total Liab. and Equity	4,097,732	Net Profit or Loss	767,244		

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675020 GREENVILLE HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
GREENVILLE HEALTH & REHABILITATION CENTER				12/31/2021 365 Days Settled	
GREENVILLE, TX 75402				CR Beds 120 POS Beds 0	
HUNT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	70.6%
				Length of Stay	95.7
				Average Wages	21.81
Balance Sheet		Income Statement		25.6%	Skilled Nursing 64.2%
Current Assets	2,380,384	Total Charges	10,131,553	74.4%	Ancillary Service 35.8%
Fixed Assets	248,767	Contract Allowance	2,596,636	106.8%	Current Ratio 1.1
Other Assets	3,266	Operating Revenue	7,534,917	-6.8%	Days to Collect 58.1
Total Assets	2,632,417	Operating Expense	8,047,153	11.9%	Avg Payment Days 77.1
Current Liabilities	2,241,104	Operating Margin	-512,236	0.0%	Depreciation Rate 240.4%
Long Term Liabilities	0	Other Income	899,278	5.1%	Return on Equity 98.9%
Total Equity	391,313	Other Expense	0		
Total Liab. and Equity	2,632,417	Net Profit or Loss	387,042		
676071 GROESBECK LTC NURSING AND REHABILITATION				Government - County	
GROESBECK LTC NURSING AND REHABILITATION				9/30/2021 365 Days Settled	
GROESBECK, TX 76642				CR Beds 90 POS Beds 0	
LIMESTONE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.6%
				Length of Stay	248.3
				Average Wages	17.04
Balance Sheet		Income Statement		-6.6%	Skilled Nursing 76.3%
Current Assets	1,011,316	Total Charges	5,064,275	106.6%	Ancillary Service 23.7%
Fixed Assets	12,423	Contract Allowance	-333,281	92.6%	Current Ratio 2.0
Other Assets	2,500	Operating Revenue	5,397,556	7.4%	Days to Collect 23.8
Total Assets	1,026,239	Operating Expense	4,999,412	7.2%	Avg Payment Days 34.8
Current Liabilities	499,440	Operating Margin	398,144	0.0%	Depreciation Rate 208.6%
Long Term Liabilities	0	Other Income	389,981	14.6%	Return on Equity 149.6%
Total Equity	526,799	Other Expense	0		
Total Liab. and Equity	1,026,239	Net Profit or Loss	788,125		

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676172 GROVETON NURSING HOME				Proprietary - Corporation	
GROVETON NURSING HOME		12/31/2021 365 Days Settled			
GROVETON, TX 75845		CR Beds 47 POS Beds 0			
TRINITY		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		81.8%	
Balance Sheet		Income Statement		Length of Stay	
				237.8	
Current Assets	520,993	Total Charges	3,727,015	Average Wages	
Fixed Assets	349,063	Contract Allowance	347,800	20.61	
Other Assets	19,492	Operating Revenue	3,379,215	9.3%	
Total Assets	889,548	Operating Expense	3,406,121	90.7%	
Current Liabilities	771,246	Operating Margin	-26,906	100.8%	
Long Term Liabilities	-1,601	Other Income	283,532	0.7	
Total Equity	256,626	Other Expense	0	-0.8%	
Total Liab. and Equity	1,026,271	Net Profit or Loss	256,626	8.4%	
				Avg Payment Days	
				200.3	
				Depreciation Rate	
				22.6%	
				Return on Equity	
				100.0%	
455869 GUADALUPE VALLEY NURSING CENTER				Government - City-County	
GUADALUPE VALLEY NURSING CENTER		12/31/2021 365 Days Settled			
SEGUIN, TX 78155		CR Beds 148 POS Beds 0			
GUADALUPE		Key Performance Ind.			
NORIDIAN		Occupancy Rate		67.5%	
Balance Sheet		Income Statement		Length of Stay	
				131.0	
Current Assets	677,772	Total Charges	6,837,771	Average Wages	
Fixed Assets	707,266	Contract Allowance	0	23.25	
Other Assets	2,668,994	Operating Revenue	6,837,771	0.0%	
Total Assets	4,054,032	Operating Expense	8,433,379	100.0%	
Current Liabilities	1,097,911	Operating Margin	-1,595,608	123.3%	
Long Term Liabilities	0	Other Income	2,010,461	0.6	
Total Equity	2,956,121	Other Expense	0	-23.3%	
Total Liab. and Equity	4,054,032	Net Profit or Loss	414,853	29.4%	
				Avg Payment Days	
				32.6	
				Depreciation Rate	
				50.3%	
				Return on Equity	
				14.0%	

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675892 GULF POINTE PLAZA				Nonprofit - Church		
GULF POINTE PLAZA		12/31/2021 365 Days Settled				
ROCKPORT, TX 78382				CR Beds 120 POS Beds 0		
ARANSAS				Key Performance Ind.		
NORIDIAN ADMIN SERVICES				Occupancy Rate	53.8%	
				Length of Stay	126.0	
Balance Sheet		Income Statement		Average Wages	23.14	
Current Assets	2,295,587	Total Charges	8,136,608	28.4%	Skilled Nursing	67.9%
Fixed Assets	0	Contract Allowance	2,310,274	71.6%	Ancillary Service	32.1%
Other Assets	-350,271	Operating Revenue	5,826,334	105.6%	Current Ratio	1.5
Total Assets	1,945,316	Operating Expense	6,150,903	-5.6%	Days to Collect	141.1
Current Liabilities	1,505,664	Operating Margin	-324,569	0.9%	Avg Payment Days	89.3
Long Term Liabilities	0	Other Income	54,217	0.0%	Depreciation Rate	0.0%
Total Equity	439,652	Other Expense	0	-4.6%	Return on Equity	-61.5%
Total Liab. and Equity	1,945,316	Net Profit or Loss	(270,352)			
675630 GULF SHORES REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation		
GULF SHORES REHABILITATION & HEALTHCARE CENTER		12/31/2021 275 Days Settled				
FALFURRIAS, TX 78355		3/31/2021 121 Days Settled		CR Beds 96 POS Beds 0		
BROOKS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	37.1%	
				Length of Stay	187.3	
Balance Sheet		Income Statement		Average Wages	19.87	
Current Assets	95,594	Total Charges	870,781	-27.3%	Skilled Nursing	71.7%
Fixed Assets	161,135	Contract Allowance	-237,426	127.3%	Ancillary Service	28.3%
Other Assets	226	Operating Revenue	1,108,207	117.6%	Current Ratio	0.3
Total Assets	256,955	Operating Expense	1,303,445	-17.6%	Days to Collect	285.9
Current Liabilities	364,933	Operating Margin	-195,238	4.0%	Avg Payment Days	105.6
Long Term Liabilities	46,774	Other Income	44,244	0.0%	Depreciation Rate	44.6%
Total Equity	-154,752	Other Expense	0	-13.6%	Return on Equity	97.6%
Total Liab. and Equity	256,955	Net Profit or Loss	(150,994)			

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675630 GULF SHORES REHABILITATION & HEALTHCARE CENTER				Nonprofit - Church		
GULF SHORES REHABILITATION & HEALTHCARE CENTER		12/31/2021 275 Days Settled				
FALFURRIAS, TX 78355		3/31/2021 121 Days Settled		CR Beds 96	POS Beds 0	
BROOKS		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	37.7%	
Balance Sheet		Income Statement		Length of Stay	242.9	
Current Assets	551,789	Total Charges	1,981,982	Average Wages	19.87	
Fixed Assets	0	Contract Allowance	-271,597	-13.7%	Skilled Nursing	72.9%
Other Assets	375	Operating Revenue	2,253,579	113.7%	Ancillary Service	27.1%
Total Assets	552,164	Operating Expense	2,197,399	97.5%	Current Ratio	1.1
Current Liabilities	491,182	Operating Margin	56,180	2.5%	Days to Collect	104.3
Long Term Liabilities	0	Other Income	4,802	0.2%	Avg Payment Days	88.5
Total Equity	60,982	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	552,164	Net Profit or Loss	60,982	2.7%	Return on Equity	100.0%
455608 HACIENDA OAKS AT BEEVILLE				Proprietary - Partnership		
HACIENDA OAKS AT BEEVILLE		12/31/2021 275 Days Settled				
BEEVILLE, TX 78102		3/31/2021 90 Days Settled		CR Beds 101	POS Beds 0	
BEE		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.1%	
Balance Sheet		Income Statement		Length of Stay	101.0	
Current Assets	1,406,772	Total Charges	1,988,572	Average Wages	26.32	
Fixed Assets	47,186	Contract Allowance	903,563	45.4%	Skilled Nursing	46.7%
Other Assets	28,542	Operating Revenue	1,085,009	54.6%	Ancillary Service	53.3%
Total Assets	1,482,500	Operating Expense	1,325,483	122.2%	Current Ratio	2.3
Current Liabilities	612,897	Operating Margin	-240,474	-22.2%	Days to Collect	62.5
Long Term Liabilities	295,406	Other Income	42,093	3.9%	Avg Payment Days	80.7
Total Equity	574,197	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	1,482,500	Net Profit or Loss	(200,871)	-18.5%	Return on Equity	-35.0%

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455608 HACIENDA OAKS AT BEEVILLE				Proprietary - Partnership	
HACIENDA OAKS AT BEEVILLE		12/31/2021 275 Days Settled			
BEEVILLE, TX 78102		3/31/2021 90 Days Settled		CR Beds 101 POS Beds 0	
BEE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.4%	
Balance Sheet		Income Statement		Length of Stay	
				135.0	
Current Assets	1,476,118	Total Charges	5,054,218	Average Wages	
				26.32	
Fixed Assets	40,401	Contract Allowance	513,206	10.2%	
				Skilled Nursing	
Other Assets	0	Operating Revenue	4,541,012	89.8%	
				Ancillary Service	
Total Assets	1,516,519	Operating Expense	4,220,184	92.9%	
				Current Ratio	
Current Liabilities	1,195,136	Operating Margin	320,828	7.1%	
				Days to Collect	
Long Term Liabilities	0	Other Income	555	0.0%	
				Avg Payment Days	
Total Equity	321,383	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,516,519	Net Profit or Loss	321,383	7.1%	
				Return on Equity	
				100.0%	
675095 HALLETTSVILLE NURSING AND REHABILITATION				Government - City-County	
HALLETTSVILLE NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
HALLETTSVILLE, TX 77964				CR Beds 120 POS Beds 0	
LAVACA		Key Performance Ind.			
NORIDIAN		Occupancy Rate		65.0%	
Balance Sheet		Income Statement		Length of Stay	
				222.4	
Current Assets	670,024	Total Charges	6,126,520	Average Wages	
				21.07	
Fixed Assets	677,137	Contract Allowance	0	0.0%	
				Skilled Nursing	
Other Assets	518,093	Operating Revenue	6,126,520	100.0%	
				Ancillary Service	
Total Assets	1,865,254	Operating Expense	7,105,370	116.0%	
				Current Ratio	
Current Liabilities	688,779	Operating Margin	-978,850	-16.0%	
				Days to Collect	
Long Term Liabilities	0	Other Income	1,170,047	19.1%	
				Avg Payment Days	
Total Equity	1,176,475	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,865,254	Net Profit or Loss	191,197	3.1%	
				Return on Equity	
				16.3%	

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455954 HAMILTON HEALTHCARE CENTER				Nonprofit - Church	
HAMILTON HEALTHCARE CENTER		8/31/2021 365 Days Settled			
HAMILTON, TX 76531		CR Beds 76 POS Beds 0			
HAMILTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		32.5%	
		Length of Stay		257.6	
		Average Wages		20.67	
		Skilled Nursing		87.3%	
		Ancillary Service		12.7%	
		Current Ratio		1.3	
		Days to Collect		43.0	
		Avg Payment Days		19.8	
		Depreciation Rate		404.5%	
		Return on Equity		-22.5%	
Balance Sheet		Income Statement			
Current Assets	8,180,657	Total Charges	2,439,931		
Fixed Assets	49,609	Contract Allowance	725,913	29.8%	
Other Assets	0	Operating Revenue	1,714,018	70.2%	
Total Assets	8,230,266	Operating Expense	2,438,942	142.3%	
Current Liabilities	6,137,677	Operating Margin	-724,924	-42.3%	
Long Term Liabilities	0	Other Income	253,129	14.8%	
Total Equity	2,092,589	Other Expense	0	0.0%	
Total Liab. and Equity	8,230,266	Net Profit or Loss	(471,795)	-27.5%	
<hr/>					
675853 HANSFORD COUNTY HOSPITAL DISTRICT DBA LAKERIDGE NU				Government - County	
HANSFORD COUNTY HOSPITAL DISTRICT		9/30/2021 365 Days Settled			
DBA LAKERIDGE NU					
LUBBOCK, TX 79424		CR Beds 90 POS Beds 0			
LUBBOCK		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		59.6%	
		Length of Stay		168.8	
		Average Wages		19.24	
		Skilled Nursing		75.4%	
		Ancillary Service		24.6%	
		Current Ratio		1.3	
		Days to Collect		27.0	
		Avg Payment Days		45.9	
		Depreciation Rate		457.5%	
		Return on Equity		60.2%	
Balance Sheet		Income Statement			
Current Assets	856,823	Total Charges	4,988,742		
Fixed Assets	18,916	Contract Allowance	357,926	7.2%	
Other Assets	0	Operating Revenue	4,630,816	92.8%	
Total Assets	875,739	Operating Expense	4,921,686	106.3%	
Current Liabilities	661,515	Operating Margin	-290,870	-6.3%	
Long Term Liabilities	0	Other Income	419,909	9.1%	
Total Equity	214,224	Other Expense	0	0.0%	
Total Liab. and Equity	875,739	Net Profit or Loss	129,039	2.8%	

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676185 HARBOR LAKES NURSING AND REHABILITATION CENTER				Proprietary - Other		
HARBOR LAKES NURSING AND REHABILITATION CENTER		9/30/2021 273 Days Settled				
GRANBURY, TX 76048				CR Beds 142 POS Beds 0		
HOOD				Key Performance Ind.		
NOVITAS				Occupancy Rate	53.3%	
Balance Sheet		Income Statement		Length of Stay	59.7	
Current Assets	725,191	Total Charges	6,122,493	Average Wages	25.98	
Fixed Assets	0	Contract Allowance	931,275	15.2%	Skilled Nursing	81.6%
Other Assets	0	Operating Revenue	5,191,218	84.8%	Ancillary Service	18.4%
Total Assets	725,191	Operating Expense	5,591,494	107.7%	Current Ratio	2.2
Current Liabilities	323,712	Operating Margin	-400,276	-7.7%	Days to Collect	3.7
Long Term Liabilities	0	Other Income	1,005,209	19.4%	Avg Payment Days	15.8
Total Equity	401,479	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	725,191	Net Profit or Loss	604,933	11.7%	Return on Equity	150.7%
676478 HARBOR VALLEY HEALTH AND REHABILITATION				Proprietary - Individual		
HARBOR VALLEY HEALTH AND REHABILITATION		12/31/2021 365 Days Settled				
SAN ANTONIO, TX 78242				CR Beds 122 POS Beds 0		
BEXAR				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	44.2%	
Balance Sheet		Income Statement		Length of Stay	126.3	
Current Assets	1,256,899	Total Charges	4,865,195	Average Wages	20.92	
Fixed Assets	162,952	Contract Allowance	133,789	2.7%	Skilled Nursing	76.2%
Other Assets	5,349	Operating Revenue	4,731,406	97.3%	Ancillary Service	23.8%
Total Assets	1,425,200	Operating Expense	5,733,441	121.2%	Current Ratio	0.7
Current Liabilities	1,769,568	Operating Margin	-1,002,035	-21.2%	Days to Collect	90.0
Long Term Liabilities	1,738,396	Other Income	396,524	8.4%	Avg Payment Days	22.4
Total Equity	-2,082,764	Other Expense	0	0.0%	Depreciation Rate	737.7%
Total Liab. and Equity	1,425,200	Net Profit or Loss	(605,511)	-12.8%	Return on Equity	29.1%

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675606 HARLINGEN NURSING AND REHABILITATION CENTER				Proprietary - Other		
HARLINGEN NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled				
HARLINGEN, TX 78550				CR Beds 120 POS Beds 0		
CAMERON				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	76.3%	
Balance Sheet		Income Statement		Length of Stay	116.1	
Current Assets	1,068,963	Total Charges	6,890,760	Average Wages	17.17	
Fixed Assets	1,356,078	Contract Allowance	0	0.0%	Skilled Nursing	75.5%
Other Assets	3,567,490	Operating Revenue	6,890,760	100.0%	Ancillary Service	24.5%
Total Assets	<u>5,992,531</u>	Operating Expense	7,598,416	110.3%	Current Ratio	2.0
Current Liabilities	529,907	Operating Margin	-707,656	-10.3%	Days to Collect	55.6
Long Term Liabilities	0	Other Income	1,867,175	27.1%	Avg Payment Days	4.3
Total Equity	<u>5,462,624</u>	Other Expense	0	0.0%	Depreciation Rate	74.2%
Total Liab. and Equity	<u>5,992,531</u>	Net Profit or Loss	<u>1,159,519</u>	16.8%	Return on Equity	21.2%

676370 HARMONEE HOUSE				Unknown		
HARMONEE HOUSE		6/30/2021 365 Days Settled				
AMHERST, TX 79312				CR Beds 0 POS Beds 0		
LAMB				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	0.0%	
Balance Sheet		Income Statement		Length of Stay		
Current Assets	0	Total Charges	0	Average Wages		
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service	0.0%
Total Assets	<u>0</u>	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	<u>0</u>	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>	0.0%	Return on Equity	0.0%

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675014 HASKELL HEALTHCARE CENTER				Nonprofit - Church	
HASKELL HEALTHCARE CENTER		8/31/2021 365 Days Settled			
HASKELL, TX 79521		CR Beds 68 POS Beds 0			
HASKELL		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		63.6%	
		Length of Stay		438.5	
		Average Wages		17.23	
		19.7% Skilled Nursing		88.7%	
		80.3% Ancillary Service		11.3%	
		87.4% Current Ratio		1.7	
		12.6% Days to Collect		25.1	
		8.3% Avg Payment Days		16.6	
		0.0% Depreciation Rate		-666.1%	
		20.8% Return on Equity		17.8%	
Balance Sheet		Income Statement			
Current Assets	10,026,250	Total Charges	4,182,293		
Fixed Assets	-64,575	Contract Allowance	822,284		
Other Assets	0	Operating Revenue	3,360,009		
Total Assets	9,961,675	Operating Expense	2,937,384		
Current Liabilities	6,024,341	Operating Margin	422,625		
Long Term Liabilities	0	Other Income	277,352		
Total Equity	3,937,334	Other Expense	0		
Total Liab. and Equity	9,961,675	Net Profit or Loss	699,977		
675379 HAVENCARE NURSING AND REHABILITATION CENTER LLC				Proprietary - Corporation	
HAVENCARE NURSING AND REHABILITATION CENTER LLC		12/31/2021 365 Days Settled			
LONGVIEW, TX 75601		CR Beds 108 POS Beds 0			
GREGG		Key Performance Ind.			
NOVITAS		Occupancy Rate		58.8%	
		Length of Stay		177.0	
		Average Wages		20.01	
		-26.4% Skilled Nursing		69.8%	
		126.4% Ancillary Service		30.2%	
		104.9% Current Ratio		3.8	
		-4.9% Days to Collect		38.0	
		10.1% Avg Payment Days		17.3	
		0.0% Depreciation Rate		33.9%	
		5.2% Return on Equity		12.6%	
Balance Sheet		Income Statement			
Current Assets	1,608,354	Total Charges	4,735,524		
Fixed Assets	106,919	Contract Allowance	-1,251,103		
Other Assets	2,440,352	Operating Revenue	5,986,627		
Total Assets	4,155,625	Operating Expense	6,278,546		
Current Liabilities	421,391	Operating Margin	-291,919		
Long Term Liabilities	1,248,783	Other Income	604,462		
Total Equity	2,485,451	Other Expense	0		
Total Liab. and Equity	4,155,625	Net Profit or Loss	312,543		

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455960 HAYS NURSING AND REHABILITATION CENTER				Nonprofit - Church	
HAYS NURSING AND REHABILITATION CENTER		9/30/2021 304 Days Settled			
SAN MARCOS, TX 78666				CR Beds 116 POS Beds 0	
HAYS				Key Performance Ind.	
NOVITAS				Occupancy Rate	54.7%
				Length of Stay	166.4
				Average Wages	23.44
				7.1% Skilled Nursing	52.6%
				92.9% Ancillary Service	47.4%
				89.2% Current Ratio	1.7
				10.8% Days to Collect	101.3
				0.0% Avg Payment Days	21.4
				0.0% Depreciation Rate	198.6%
				10.8% Return on Equity	99.9%
Balance Sheet		Income Statement			
Current Assets	987,909	Total Charges	6,325,577		
Fixed Assets	233,544	Contract Allowance	448,282		
Other Assets	5,116,688	Operating Revenue	5,877,295		
Total Assets	6,338,141	Operating Expense	5,241,453		
Current Liabilities	584,294	Operating Margin	635,842		
Long Term Liabilities	5,116,686	Other Income	915		
Total Equity	637,161	Other Expense	0		
Total Liab. and Equity	6,338,141	Net Profit or Loss	636,757		
455913 HEALTHCARE CENTER AT THE FORUM AT PARK LANE				Proprietary - Corporation	
HEALTHCARE CENTER AT THE FORUM AT PARK LANE		5/18/2021 138 Days Settled			
DALLAS, TX 75225				CR Beds 318 POS Beds 0	
DALLAS				Key Performance Ind.	
WPS IN				Occupancy Rate	60.5%
				Length of Stay	363.6
				Average Wages	19.15
				2.1% Skilled Nursing	14.9%
				97.9% Ancillary Service	3.5%
				111.4% Current Ratio	0.1
				-11.4% Days to Collect	2.5
				2.4% Avg Payment Days	16.4
				0.0% Depreciation Rate	19.2%
				-8.9% Return on Equity	293.0%
Balance Sheet		Income Statement			
Current Assets	144,761	Total Charges	3,949,547		
Fixed Assets	2,023,563	Contract Allowance	81,907		
Other Assets	400,993	Operating Revenue	3,867,640		
Total Assets	2,569,317	Operating Expense	4,307,347		
Current Liabilities	2,636,233	Operating Margin	-439,707		
Long Term Liabilities	51,057	Other Income	94,098		
Total Equity	-117,973	Other Expense	0		
Total Liab. and Equity	2,569,317	Net Profit or Loss	(345,612)		

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455771 HEARTHSTONE NURSING AND REHABILITATION				Nonprofit - Church	
HEARTHSTONE NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
ROUND ROCK, TX 78681				CR Beds 120 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
NOVITAS				Occupancy Rate 38.3%	
Balance Sheet		Income Statement		Length of Stay 83.5	
Current Assets	-238,228	Total Charges	5,076,585	Average Wages 22.81	
Fixed Assets	147,238	Contract Allowance	363,460	7.2%	Skilled Nursing 81.2%
Other Assets	0	Operating Revenue	4,713,125	92.8%	Ancillary Service 18.8%
Total Assets	-90,990	Operating Expense	6,336,995	134.5%	Current Ratio (0.4)
Current Liabilities	600,278	Operating Margin	-1,623,870	-34.5%	Days to Collect (16.6)
Long Term Liabilities	0	Other Income	794,554	16.9%	Avg Payment Days 32.7
Total Equity	-691,268	Other Expense	0	0.0%	Depreciation Rate 589.0%
Total Liab. and Equity	-90,990	Net Profit or Loss	(829,316)	-17.6%	Return on Equity 120.0%
<hr/>					
675940 HEMPHILL CARE CENTER				Proprietary - Corporation	
HEMPHILL CARE CENTER		12/31/2021 365 Days Settled			
HEMPHILL, TX 75948				CR Beds 90 POS Beds 0	
SABINE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 78.5%	
Balance Sheet		Income Statement		Length of Stay 163.2	
Current Assets	754,033	Total Charges	5,632,028	Average Wages 16.26	
Fixed Assets	13,025	Contract Allowance	-630,715	-11.2%	Skilled Nursing 78.6%
Other Assets	13,500	Operating Revenue	6,262,743	111.2%	Ancillary Service 21.4%
Total Assets	780,558	Operating Expense	5,563,704	88.8%	Current Ratio 1.5
Current Liabilities	519,527	Operating Margin	699,039	11.2%	Days to Collect 13.7
Long Term Liabilities	0	Other Income	199,731	3.2%	Avg Payment Days 34.1
Total Equity	261,031	Other Expense	0	0.0%	Depreciation Rate 234.2%
Total Liab. and Equity	780,558	Net Profit or Loss	898,770	14.4%	Return on Equity 344.3%

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455986 HENDERSON HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
HENDERSON HEALTH & REHABILITATION CENTER				12/31/2021 365 Days Settled	
HENDERSON, TX 75652				CR Beds 173 POS Beds 0	
RUSK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	47.0%
Balance Sheet		Income Statement		Length of Stay	174.4
Current Assets	3,149,876	Total Charges	9,755,845	Average Wages	22.63
Fixed Assets	329,346	Contract Allowance	3,319,031	34.0%	Skilled Nursing 53.2%
Other Assets	188,232	Operating Revenue	6,436,814	66.0%	Ancillary Service 46.8%
Total Assets	3,667,454	Operating Expense	7,075,409	109.9%	Current Ratio 2.0
Current Liabilities	1,543,614	Operating Margin	-638,595	-9.9%	Days to Collect 138.5
Long Term Liabilities	0	Other Income	1,349,080	21.0%	Avg Payment Days 50.0
Total Equity	2,123,840	Other Expense	0	0.0%	Depreciation Rate 84.1%
Total Liab. and Equity	3,667,454	Net Profit or Loss	710,485	11.0%	Return on Equity 33.5%
675868 HEREFORD NURSING & REHABILITATION				Proprietary - Corporation	
HEREFORD NURSING & REHABILITATION				12/31/2021 365 Days Settled	
HEREFORD, TX 79045				CR Beds 120 POS Beds 0	
DEAF SMITH				Key Performance Ind.	
NOVITAS				Occupancy Rate	41.6%
Balance Sheet		Income Statement		Length of Stay	249.8
Current Assets	1,591,561	Total Charges	5,086,381	Average Wages	19.34
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	5,086,381	100.0%	Ancillary Service 0.0%
Total Assets	1,591,561	Operating Expense	4,431,641	87.1%	Current Ratio 6.6
Current Liabilities	240,367	Operating Margin	654,740	12.9%	Days to Collect 101.7
Long Term Liabilities	149,900	Other Income	1,355,486	26.6%	Avg Payment Days 19.8
Total Equity	1,201,294	Other Expense	0	0.0%	Depreciation Rate 179.5%
Total Liab. and Equity	1,591,561	Net Profit or Loss	2,010,226	39.5%	Return on Equity 167.3%

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455569 HERITAGE AT LONGVIEW HEALTHCARE CENTER				Nonprofit - Church	
HERITAGE AT LONGVIEW HEALTHCARE CENTER		6/30/2021 365 Days Settled			
LONGVIEW, TX 75605				CR Beds 150 POS Beds 0	
GREGG				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	43.9%
				Length of Stay	135.9
				Average Wages	21.74
				Skilled Nursing	93.1%
				Ancillary Service	6.9%
				Current Ratio	1.0
				Days to Collect	26.8
				Avg Payment Days	54.0
				Depreciation Rate	0.0%
				Return on Equity	0.0%
Balance Sheet		Income Statement			
Current Assets	760,316	Total Charges	4,772,351		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	24,510	Operating Revenue	4,772,351	100.0%	
Total Assets	784,826	Operating Expense	4,231,254	88.7%	
Current Liabilities	761,356	Operating Margin	541,097	11.3%	
Long Term Liabilities	23,470	Other Income	-541,097	-11.3%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	784,826	Net Profit or Loss	0	0.0%	
455733 HERITAGE AT TURNER PARK HEALTH & REHAB				Nonprofit - Church	
HERITAGE AT TURNER PARK HEALTH & REHAB		9/30/2021 365 Days Settled			
GRAND PRAIRIE, TX 75050				CR Beds 164 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	43.4%
				Length of Stay	110.6
				Average Wages	23.34
				Skilled Nursing	89.5%
				Ancillary Service	10.5%
				Current Ratio	0.9
				Days to Collect	21.4
				Avg Payment Days	42.7
				Depreciation Rate	0.0%
				Return on Equity	0.0%
Balance Sheet		Income Statement			
Current Assets	760,342	Total Charges	5,552,829		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	68,273	Operating Revenue	5,552,829	100.0%	
Total Assets	828,615	Operating Expense	5,555,833	100.1%	
Current Liabilities	814,844	Operating Margin	-3,004	-0.1%	
Long Term Liabilities	13,771	Other Income	3,004	0.1%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	828,615	Net Profit or Loss	0	0.0%	

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455480 HERITAGE CONVALESCENT CENTER				Proprietary - Partnership	
HERITAGE CONVALESCENT CENTER		12/31/2021 365 Days Settled			
AMARILLO, TX 79106		CR Beds 116 POS Beds 0			
POTTER		Key Performance Ind.			
NOVITAS		Occupancy Rate		47.8%	
Balance Sheet		Income Statement		Length of Stay 72.0	
Current Assets	1,130,545	Total Charges	5,127,988	Average Wages	21.41
Fixed Assets	45,945	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	5,127,988	100.0%	Ancillary Service 0.0%
Total Assets	1,176,490	Operating Expense	5,207,878	101.6%	Current Ratio 3.8
Current Liabilities	300,722	Operating Margin	-79,890	-1.6%	Days to Collect 59.7
Long Term Liabilities	540,171	Other Income	1,493,424	29.1%	Avg Payment Days 21.1
Total Equity	335,597	Other Expense	0	0.0%	Depreciation Rate 218.6%
Total Liab. and Equity	1,176,490	Net Profit or Loss	1,413,534	27.6%	Return on Equity 421.2%
675111 HERITAGE GARDENS REHABILITATION AND HEALTHCARE				Nonprofit - Church	
HERITAGE GARDENS REHABILITATION AND HEALTHCARE		6/30/2021 365 Days Settled			
CARROLLTON, TX 75006		CR Beds 140 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		38.8%	
Balance Sheet		Income Statement		Length of Stay 120.0	
Current Assets	7,107,575	Total Charges	5,824,439	Average Wages	23.56
Fixed Assets	482,239	Contract Allowance	-1,242,578	-21.3%	Skilled Nursing 56.3%
Other Assets	3,317,122	Operating Revenue	7,067,017	121.3%	Ancillary Service 43.7%
Total Assets	10,906,936	Operating Expense	5,814,928	82.3%	Current Ratio 7.3
Current Liabilities	969,356	Operating Margin	1,252,089	17.7%	Days to Collect 51.2
Long Term Liabilities	3,317,122	Other Income	694	0.0%	Avg Payment Days 27.4
Total Equity	6,620,458	Other Expense	0	0.0%	Depreciation Rate 44.3%
Total Liab. and Equity	10,906,936	Net Profit or Loss	1,252,783	17.7%	Return on Equity 18.9%

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675153 HERITAGE HOUSE AT KELLER REHAB & NURSING				Proprietary - Corporation	
HERITAGE HOUSE AT KELLER REHAB & NURSING		8/31/2021 365 Days Settled			
KELLER, TX 76248				CR Beds 120 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 89.5%	
Balance Sheet		Income Statement		Length of Stay 128.5	
Current Assets	1,034,502	Total Charges	11,547,235	Average Wages 10.00	
Fixed Assets	0	Contract Allowance	2,520,512	21.8% Skilled Nursing 66.9%	
Other Assets	0	Operating Revenue	9,026,723	78.2% Ancillary Service 33.1%	
Total Assets	1,034,502	Operating Expense	9,491,969	105.2% Current Ratio 1.0	
Current Liabilities	1,087,930	Operating Margin	-465,246	-5.2% Days to Collect 40.6	
Long Term Liabilities	0	Other Income	271,089	3.0% Avg Payment Days 41.8	
Total Equity	-53,428	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,034,502	Net Profit or Loss	(194,157)	-2.2% Return on Equity 363.4%	

676294 HERITAGE HOUSE AT PARIS REHAB & NURSING				Proprietary - Corporation	
HERITAGE HOUSE AT PARIS REHAB & NURSING		12/31/2021 365 Days Settled			
PARIS, TX 75462				CR Beds 90 POS Beds 0	
LAMAR				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 76.6%	
Balance Sheet		Income Statement		Length of Stay 114.3	
Current Assets	1,860,228	Total Charges	9,392,516	Average Wages 23.58	
Fixed Assets	202,947	Contract Allowance	2,974,900	31.7% Skilled Nursing 56.7%	
Other Assets	186,770	Operating Revenue	6,417,616	68.3% Ancillary Service 43.3%	
Total Assets	2,249,945	Operating Expense	6,773,075	105.5% Current Ratio 0.9	
Current Liabilities	2,043,945	Operating Margin	-355,459	-5.5% Days to Collect 30.9	
Long Term Liabilities	0	Other Income	843,884	13.1% Avg Payment Days 85.7	
Total Equity	206,000	Other Expense	0	0.0% Depreciation Rate 205.6%	
Total Liab. and Equity	2,249,945	Net Profit or Loss	488,425	7.6% Return on Equity 237.1%	

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675210 HERITAGE HOUSE NURSING AND REHABILITATION				Proprietary - Corporation	
HERITAGE HOUSE NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
ROSEBUD, TX 76570		CR Beds 85 POS Beds 0			
FALLS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		47.4%	
		Length of Stay		135.0	
		Average Wages		20.67	
		5.4%		Skilled Nursing 79.7%	
		94.6%		Ancillary Service 20.3%	
		111.9%		Current Ratio 1.0	
		-11.9%		Days to Collect 50.0	
		20.7%		Avg Payment Days 232.2	
		0.0%		Depreciation Rate 81.2%	
		8.8%		Return on Equity 100.0%	
Balance Sheet		Income Statement			
Current Assets	1,848,879	Total Charges	3,551,121		
Fixed Assets	158,576	Contract Allowance	190,369		
Other Assets	13,664	Operating Revenue	3,360,752		
Total Assets	2,021,119	Operating Expense	3,760,651		
Current Liabilities	1,933,021	Operating Margin	-399,899		
Long Term Liabilities	0	Other Income	696,667		
Total Equity	296,768	Other Expense	0		
Total Liab. and Equity	2,229,789	Net Profit or Loss	296,768		
676187 HERITAGE HOUSE OF MARSHALL HEALTH & REHABILITATION				Nonprofit - Church	
HERITAGE HOUSE OF MARSHALL HEALTH & REHABILITATION		6/30/2021 365 Days Settled			
MARSHALL, TX 75672		CR Beds 125 POS Beds 0			
HARRISON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		48.3%	
		Length of Stay		95.4	
		Average Wages		22.82	
		0.0%		Skilled Nursing 94.1%	
		100.0%		Ancillary Service 5.9%	
		89.7%		Current Ratio 1.0	
		10.3%		Days to Collect 47.3	
		-10.3%		Avg Payment Days 49.4	
		0.0%		Depreciation Rate 0.0%	
		0.0%		Return on Equity 0.0%	
Balance Sheet		Income Statement			
Current Assets	731,376	Total Charges	4,958,079		
Fixed Assets	0	Contract Allowance	0		
Other Assets	39,640	Operating Revenue	4,958,079		
Total Assets	771,016	Operating Expense	4,446,846		
Current Liabilities	740,629	Operating Margin	511,233		
Long Term Liabilities	30,387	Other Income	-511,233		
Total Equity	0	Other Expense	0		
Total Liab. and Equity	771,016	Net Profit or Loss	0		

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675858 HERITAGE NURSING & REHABILITATION				Nonprofit - Church	
HERITAGE NURSING & REHABILITATION				3/31/2021 365 Days Settled	
SAN ANTONIO, TX 78218				CR Beds 150 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	41.0%
Balance Sheet		Income Statement		Length of Stay	71.7
Current Assets	560,967	Total Charges	6,689,664	Average Wages	19.84
Fixed Assets	0	Contract Allowance	1,286,085	19.2%	Skilled Nursing 73.9%
Other Assets	0	Operating Revenue	5,403,579	80.8%	Ancillary Service 26.1%
Total Assets	560,967	Operating Expense	6,048,201	111.9%	Current Ratio 0.9
Current Liabilities	592,920	Operating Margin	-644,622	-11.9%	Days to Collect 37.9
Long Term Liabilities	0	Other Income	636,586	11.8%	Avg Payment Days 35.8
Total Equity	-31,953	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	560,967	Net Profit or Loss	(8,036)	-0.1%	Return on Equity 25.1%
675112 HERITAGE OAKS				Proprietary - Other	
HERITAGE OAKS				12/31/2021 365 Days Settled	
ARLINGTON, TX 76011				CR Beds 204 POS Beds 0	
TARRANT				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	27.7%
Balance Sheet		Income Statement		Length of Stay	155.2
Current Assets	2,905,798	Total Charges	5,566,503	Average Wages	21.07
Fixed Assets	200,457	Contract Allowance	76,959	1.4%	Skilled Nursing 79.4%
Other Assets	4,000	Operating Revenue	5,489,544	98.6%	Ancillary Service 20.6%
Total Assets	3,110,255	Operating Expense	7,372,461	134.3%	Current Ratio 0.8
Current Liabilities	3,785,082	Operating Margin	-1,882,917	-34.3%	Days to Collect 47.1
Long Term Liabilities	4,143,782	Other Income	84,284	1.5%	Avg Payment Days 116.4
Total Equity	-4,818,609	Other Expense	0	0.0%	Depreciation Rate 155.3%
Total Liab. and Equity	3,110,255	Net Profit or Loss	(1,798,633)	-32.8%	Return on Equity 37.3%

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675346 HERITAGE OAKS NURSING AND REHABILITATION CENTER				Nonprofit - Church	
HERITAGE OAKS NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
LUBBOCK, TX 79413				CR Beds 159 POS Beds 0	
LUBBOCK				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	53.9%
				Length of Stay	161.3
				Average Wages	22.54
				15.3% Skilled Nursing	82.1%
				84.7% Ancillary Service	17.9%
				92.1% Current Ratio	1.1
				7.9% Days to Collect	52.3
				10.3% Avg Payment Days	23.5
				0.0% Depreciation Rate	377.0%
				18.2% Return on Equity	54.9%
Balance Sheet		Income Statement			
Current Assets	23,662,522	Total Charges	8,868,497		
Fixed Assets	261,049	Contract Allowance	1,361,057		
Other Assets	0	Operating Revenue	7,507,440		
Total Assets	23,923,571	Operating Expense	6,914,488		
Current Liabilities	21,432,396	Operating Margin	592,952		
Long Term Liabilities	0	Other Income	775,868		
Total Equity	2,491,175	Other Expense	0		
Total Liab. and Equity	23,923,571	Net Profit or Loss	1,368,820		
676221 HERITAGE PARK OF KATY NURSING AND REHABILITATION				Proprietary - Corporation	
HERITAGE PARK OF KATY NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
KATY, TX 77493				CR Beds 118 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	42.3%
				Length of Stay	211.7
				Average Wages	21.82
				1.0% Skilled Nursing	96.6%
				99.0% Ancillary Service	0.0%
				96.5% Current Ratio	1.8
				3.5% Days to Collect	2.8
				3.1% Avg Payment Days	4.1
				0.0% Depreciation Rate	0.0%
				6.5% Return on Equity	87.2%
Balance Sheet		Income Statement			
Current Assets	1,428,391	Total Charges	8,355,540		
Fixed Assets	4,502	Contract Allowance	81,592		
Other Assets	0	Operating Revenue	8,273,948		
Total Assets	1,432,893	Operating Expense	7,987,115		
Current Liabilities	810,275	Operating Margin	286,833		
Long Term Liabilities	2,035	Other Income	254,553		
Total Equity	620,583	Other Expense	0		
Total Liab. and Equity	1,432,893	Net Profit or Loss	541,386		

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455599 HERITAGE PARK REHABILITATION AND SKILLED NURSING C				Proprietary - Other	
HERITAGE PARK REHABILITATION AND SKILLED NURSING C		12/31/2021 365 Days Settled			
AUSTIN, TX 78722				CR Beds 197 POS Beds 0	
TRAVIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.6%
				Length of Stay	223.0
				Average Wages	22.10
				Skilled Nursing	89.0%
				Ancillary Service	11.0%
				Current Ratio	0.6
				Days to Collect	44.1
				Avg Payment Days	0.7
				Depreciation Rate	285.0%
				Return on Equity	18.4%
Balance Sheet		Income Statement			
Current Assets	1,372,017	Total Charges	11,097,039		
Fixed Assets	345,223	Contract Allowance	0	0.0%	
Other Assets	5,575,731	Operating Revenue	11,097,039	100.0%	
Total Assets	7,292,971	Operating Expense	13,676,576	123.2%	
Current Liabilities	2,272,963	Operating Margin	-2,579,537	-23.2%	
Long Term Liabilities	0	Other Income	3,503,642	31.6%	
Total Equity	5,020,008	Other Expense	0	0.0%	
Total Liab. and Equity	7,292,971	Net Profit or Loss	924,105	8.3%	
675513 HERITAGE PLACE OF DECATUR				Proprietary - Corporation	
HERITAGE PLACE OF DECATUR		12/31/2021 334 Days Settled			
DECATUR, TX 76234		1/31/2021 31 Days Settled		CR Beds 60 POS Beds 0	
WISE				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	57.2%
				Length of Stay	28.0
				Average Wages	21.83
				Skilled Nursing	136.1%
				Ancillary Service	-36.1%
				Current Ratio	(0.5)
				Days to Collect	358.2
				Avg Payment Days	(221.3)
				Depreciation Rate	6.0%
				Return on Equity	-0.3%
Balance Sheet		Income Statement			
Current Assets	105,131	Total Charges	115,290		
Fixed Assets	108,801	Contract Allowance	-34,434	-29.9%	
Other Assets	2,508,668	Operating Revenue	149,724	129.9%	
Total Assets	2,722,600	Operating Expense	241,216	161.1%	
Current Liabilities	-210,502	Operating Margin	-91,492	-61.1%	
Long Term Liabilities	0	Other Income	-385	-0.3%	
Total Equity	-2,512,098	Other Expense	0	0.0%	
Total Liab. and Equity	-2,722,600	Net Profit or Loss	7,850	5.2%	

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675513 HERITAGE PLACE OF DECATUR				Proprietary - Corporation	
HERITAGE PLACE OF DECATUR		12/31/2021 334 Days Settled			
DECATUR, TX 76234		1/31/2021 31 Days Settled		CR Beds 60	POS Beds 0
WISE		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		59.0%	
Balance Sheet		Income Statement		Length of Stay 251.5	
Current Assets	1,447,451	Total Charges	2,555,291	Average Wages	21.83
Fixed Assets	422,001	Contract Allowance	209,329	8.2%	Skilled Nursing 78.8%
Other Assets	39,442	Operating Revenue	2,345,962	91.8%	Ancillary Service 21.2%
Total Assets	1,908,894	Operating Expense	3,029,884	129.2%	Current Ratio 0.6
Current Liabilities	2,377,518	Operating Margin	-683,922	-29.2%	Days to Collect 141.4
Long Term Liabilities	63,025	Other Income	386,253	16.5%	Avg Payment Days 103.5
Total Equity	-297,669	Other Expense	0	0.0%	Depreciation Rate 50.4%
Total Liab. and Equity	2,142,874	Net Profit or Loss	(297,669)	-12.7%	Return on Equity 100.0%
675561 HERITAGE PLAZA NURSING CENTER				Nonprofit - Church	
HERITAGE PLAZA NURSING CENTER		12/31/2021 365 Days Settled			
TEXARKANA, TX 75501				CR Beds 95	POS Beds 0
BOWIE		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		54.3%	
Balance Sheet		Income Statement		Length of Stay 63.8	
Current Assets	1,257,255	Total Charges	4,795,124	Average Wages	18.60
Fixed Assets	0	Contract Allowance	674,757	14.1%	Skilled Nursing 80.6%
Other Assets	0	Operating Revenue	4,120,367	85.9%	Ancillary Service 19.4%
Total Assets	1,257,255	Operating Expense	5,032,565	122.1%	Current Ratio 1.5
Current Liabilities	820,897	Operating Margin	-912,198	-22.1%	Days to Collect 106.5
Long Term Liabilities	51,024	Other Income	1,281,460	31.1%	Avg Payment Days 45.7
Total Equity	385,334	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,257,255	Net Profit or Loss	369,261	9.0%	Return on Equity 95.8%

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675748 HERITAGE TRAILS NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
HERITAGE TRAILS NURSING AND REHABILITATION CENTER		12/31/2021 275 Days Settled			
CLEBURNE, TX 76033		3/31/2021 90 Days Settled		CR Beds 122 POS Beds 0	
JOHNSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.2%	
Balance Sheet		Income Statement		Length of Stay 114.5	
Current Assets	2,412,527	Total Charges	3,555,283	Average Wages	24.95
Fixed Assets	165,658	Contract Allowance	1,260,189	35.4% Skilled Nursing	61.8%
Other Assets	34,366	Operating Revenue	2,295,094	64.6% Ancillary Service	38.2%
Total Assets	2,612,551	Operating Expense	2,223,861	96.9% Current Ratio	1.2
Current Liabilities	1,994,639	Operating Margin	71,233	3.1% Days to Collect	88.0
Long Term Liabilities	123,175	Other Income	181,040	7.9% Avg Payment Days	230.5
Total Equity	494,737	Other Expense	0	0.0% Depreciation Rate	18.4%
Total Liab. and Equity	2,612,551	Net Profit or Loss	250,586	10.9% Return on Equity	50.7%

675748 HERITAGE TRAILS NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
HERITAGE TRAILS NURSING AND REHABILITATION CENTER		12/31/2021 275 Days Settled			
CLEBURNE, TX 76033		3/31/2021 90 Days Settled		CR Beds 122 POS Beds 0	
JOHNSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.6%	
Balance Sheet		Income Statement		Length of Stay 164.8	
Current Assets	2,714,216	Total Charges	7,366,086	Average Wages	24.95
Fixed Assets	106,942	Contract Allowance	78,185	1.1% Skilled Nursing	65.8%
Other Assets	0	Operating Revenue	7,287,901	98.9% Ancillary Service	34.2%
Total Assets	2,821,158	Operating Expense	6,797,511	93.3% Current Ratio	1.2
Current Liabilities	2,332,592	Operating Margin	490,390	6.7% Days to Collect	86.1
Long Term Liabilities	0	Other Income	484	0.0% Avg Payment Days	55.2
Total Equity	488,566	Other Expense	0	0.0% Depreciation Rate	476.7%
Total Liab. and Equity	2,821,158	Net Profit or Loss	490,874	6.7% Return on Equity	100.5%

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676213 HEWITT NURSING AND REHABILITATION				Proprietary - Other	
HEWITT NURSING AND REHABILITATION				9/30/2021 273 Days Settled	
HEWITT, TX 76643				CR Beds 140 POS Beds 0	
MCLENNAN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	60.7%
Balance Sheet				Income Statement	
Current Assets	1,384,091	Total Charges	7,871,482	Length of Stay	69.0
Fixed Assets	0	Contract Allowance	1,672,030	Average Wages	23.62
Other Assets	0	Operating Revenue	6,199,452	21.2% Skilled Nursing	77.5%
Total Assets	1,384,091	Operating Expense	6,473,550	78.8% Ancillary Service	22.5%
Current Liabilities	529,101	Operating Margin	-274,098	104.4% Current Ratio	2.6
Long Term Liabilities	0	Other Income	745,178	-4.4% Days to Collect	21.1
Total Equity	854,990	Other Expense	0	12.0% Avg Payment Days	22.3
Total Liab. and Equity	1,384,091	Net Profit or Loss	471,080	0.0% Depreciation Rate	0.0%
				7.6% Return on Equity	55.1%
675468 HICO NURSING AND REHABILITATION				Proprietary - Other	
HICO NURSING AND REHABILITATION				12/31/2021 365 Days Settled	
HICO, TX 76457				CR Beds 80 POS Beds 0	
HAMILTON				Key Performance Ind.	
NOVITAS				Occupancy Rate	51.3%
Balance Sheet				Income Statement	
Current Assets	1,396,013	Total Charges	3,159,293	Length of Stay	160.9
Fixed Assets	57,184	Contract Allowance	-321,824	Average Wages	18.90
Other Assets	0	Operating Revenue	3,481,117	-10.2% Skilled Nursing	79.9%
Total Assets	1,453,197	Operating Expense	3,083,000	110.2% Ancillary Service	20.1%
Current Liabilities	330,680	Operating Margin	398,117	88.6% Current Ratio	4.2
Long Term Liabilities	0	Other Income	724,400	11.4% Days to Collect	73.9
Total Equity	1,122,517	Other Expense	0	20.8% Avg Payment Days	14.9
Total Liab. and Equity	1,453,197	Net Profit or Loss	1,122,517	0.0% Depreciation Rate	199.9%
				32.2% Return on Equity	100.0%

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676316 HIGH HOPE CARE CENTER OF BRENHAM				Proprietary - Other	
HIGH HOPE CARE CENTER OF BRENHAM 12/31/2021 365 Days Settled					
BRENHAM, TX 77833				CR Beds 96 POS Beds 0	
WASHINGTON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 47.9%	
Balance Sheet		Income Statement		Length of Stay 730.1	
Current Assets	1,069,076	Total Charges	5,657,500	Average Wages 22.35	
Fixed Assets	536,955	Contract Allowance	1,592,459	28.1%	Skilled Nursing 64.4%
Other Assets	0	Operating Revenue	4,065,041	71.9%	Ancillary Service 35.6%
Total Assets	1,606,031	Operating Expense	4,425,283	108.9%	Current Ratio 0.6
Current Liabilities	1,724,486	Operating Margin	-360,242	-8.9%	Days to Collect 36.4
Long Term Liabilities	22,264	Other Income	1,013,710	24.9%	Avg Payment Days 15.3
Total Equity	-140,719	Other Expense	0	0.0%	Depreciation Rate 30.9%
Total Liab. and Equity	1,606,031	Net Profit or Loss	428,568	10.5%	Return on Equity -304.6%
676387 HIGHLAND MEADOWS HEALTH & REHAB				Proprietary - Other	
HIGHLAND MEADOWS HEALTH & REHAB 12/31/2021 365 Days Settled					
ROCKWALL, TX 75032				CR Beds 120 POS Beds 0	
ROCKWALL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 86.2%	
Balance Sheet		Income Statement		Length of Stay 75.7	
Current Assets	2,894,726	Total Charges	9,292,677	Average Wages 22.92	
Fixed Assets	9,670	Contract Allowance	-1,883,592	-20.3%	Skilled Nursing 81.6%
Other Assets	0	Operating Revenue	11,176,269	120.3%	Ancillary Service 0.0%
Total Assets	2,904,396	Operating Expense	9,413,287	84.2%	Current Ratio 7.5
Current Liabilities	384,342	Operating Margin	1,762,982	15.8%	Days to Collect 36.9
Long Term Liabilities	824,728	Other Income	990,942	8.9%	Avg Payment Days 14.9
Total Equity	1,695,326	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,904,396	Net Profit or Loss	2,753,924	24.6%	Return on Equity 162.4%

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675493 HIGHLAND PARK CARE CENTER				Proprietary - Corporation	
HIGHLAND PARK CARE CENTER		12/31/2021 365 Days Settled			
HOUSTON, TX 77022		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		44.4%	
Balance Sheet		Income Statement		Length of Stay 211.2	
Current Assets	1,582,632	Total Charges	5,273,708	Average Wages	17.47
Fixed Assets	15,017	Contract Allowance	521,261	9.9%	Skilled Nursing 85.2%
Other Assets	0	Operating Revenue	4,752,447	90.1%	Ancillary Service 14.8%
Total Assets	1,597,649	Operating Expense	5,298,865	111.5%	Current Ratio 3.4
Current Liabilities	466,331	Operating Margin	-546,418	-11.5%	Days to Collect 32.7
Long Term Liabilities	0	Other Income	795,638	16.7%	Avg Payment Days 15.1
Total Equity	1,131,318	Other Expense	0	0.0%	Depreciation Rate 1,910.0%
Total Liab. and Equity	1,597,649	Net Profit or Loss	236,646	5.0%	Return on Equity 20.9%
675133 HIGHLAND PINES NURSING HOME				Proprietary - Partnership	
HIGHLAND PINES NURSING HOME		12/31/2021 365 Days Settled			
LONGVIEW, TX 75601		CR Beds 171 POS Beds 0			
GREGG		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.6%	
Balance Sheet		Income Statement		Length of Stay 83.6	
Current Assets	10,056,498	Total Charges	10,504,335	Average Wages	21.36
Fixed Assets	1,203,749	Contract Allowance	1,527,398	14.5%	Skilled Nursing 74.2%
Other Assets	-478,560	Operating Revenue	8,976,937	85.5%	Ancillary Service 25.8%
Total Assets	10,781,687	Operating Expense	9,802,354	109.2%	Current Ratio 1.3
Current Liabilities	7,787,027	Operating Margin	-825,417	-9.2%	Days to Collect 118.4
Long Term Liabilities	1,059,719	Other Income	589,533	6.6%	Avg Payment Days 23.5
Total Equity	1,934,941	Other Expense	0	0.0%	Depreciation Rate 68.2%
Total Liab. and Equity	10,781,687	Net Profit or Loss	(235,884)	-2.6%	Return on Equity -12.2%

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675980 HILL COUNTRY NURSING AND REHAB				Proprietary - Other	
HILL COUNTRY NURSING AND REHAB				12/31/2021 365 Days Settled	
DRIPPING SPRINGS, TX 78620				CR Beds 60 POS Beds 0	
HAYS				Key Performance Ind.	
NOVITAS				Occupancy Rate 81.8%	
Balance Sheet		Income Statement		Length of Stay 271.4	
Current Assets	1,758,943	Total Charges	4,255,209	Average Wages 23.89	
Fixed Assets	4,324	Contract Allowance	28,944	0.7% Skilled Nursing 84.1%	
Other Assets	0	Operating Revenue	4,226,265	99.3% Ancillary Service 15.9%	
Total Assets	1,763,267	Operating Expense	3,764,368	89.1% Current Ratio 3.3	
Current Liabilities	534,298	Operating Margin	461,897	10.9% Days to Collect 0.0	
Long Term Liabilities	0	Other Income	382,957	9.1% Avg Payment Days 51.8	
Total Equity	1,228,969	Other Expense	0	0.0% Depreciation Rate 8,325.6%	
Total Liab. and Equity	1,763,267	Net Profit or Loss	844,854	20.0% Return on Equity 68.7%	
<hr/>					
675536 HILL COUNTRY REHAB AND NURSING CENTER				Proprietary - Other	
HILL COUNTRY REHAB AND NURSING CENTER				12/31/2021 365 Days Settled	
COPPERAS COVE, TX 76522				CR Beds 96 POS Beds 0	
CORYELL				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 64.6%	
Balance Sheet		Income Statement		Length of Stay 119.2	
Current Assets	18,282,878	Total Charges	9,606,820	Average Wages 23.01	
Fixed Assets	411,525	Contract Allowance	3,378,366	35.2% Skilled Nursing 83.1%	
Other Assets	0	Operating Revenue	6,228,454	64.8% Ancillary Service 16.9%	
Total Assets	18,694,403	Operating Expense	7,062,346	113.4% Current Ratio 1.0	
Current Liabilities	17,430,134	Operating Margin	-833,892	-13.4% Days to Collect 25.5	
Long Term Liabilities	0	Other Income	723,050	11.6% Avg Payment Days 57.2	
Total Equity	1,264,269	Other Expense	0	0.0% Depreciation Rate 257.2%	
Total Liab. and Equity	18,694,403	Net Profit or Loss	(110,842)	-1.8% Return on Equity -8.8%	

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675498 HILLSIDE HEIGHTS REHABILITATION SUITES				Nonprofit - Church	
HILLSIDE HEIGHTS REHABILITATION SUITES		5/31/2021 365 Days Settled			
AMARILLO, TX 79119				CR Beds 120 POS Beds 0	
RANDALL				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	66.7%
				Length of Stay	123.7
				Average Wages	20.66
				13.7% Skilled Nursing	66.7%
				86.3% Ancillary Service	33.3%
				129.4% Current Ratio	0.8
				29.4% Days to Collect	45.8
				26.2% Avg Payment Days	22.3
				0.0% Depreciation Rate	723.5%
				3.2% Return on Equity	-9.4%
Balance Sheet		Income Statement			
Current Assets	832,713	Total Charges	7,100,956		
Fixed Assets	101,202	Contract Allowance	974,987		
Other Assets	2,007	Operating Revenue	6,125,969		
Total Assets	935,922	Operating Expense	7,924,735		
Current Liabilities	1,022,963	Operating Margin	-1,798,766		
Long Term Liabilities	-2,156,704	Other Income	1,604,228		
Total Equity	2,069,663	Other Expense	0		
Total Liab. and Equity	935,922	Net Profit or Loss	(194,538)		
675201 HILLSIDE MEDICAL LODGE				Proprietary - Corporation	
HILLSIDE MEDICAL LODGE		12/31/2021 365 Days Settled			
GATESVILLE, TX 76528				CR Beds 116 POS Beds 0	
CORYELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.8%
				Length of Stay	101.5
				Average Wages	23.06
				45.3% Skilled Nursing	82.7%
				54.7% Ancillary Service	17.3%
				82.5% Current Ratio	(2.5)
				17.5% Days to Collect	24.6
				0.7% Avg Payment Days	10.1
				0.0% Depreciation Rate	1,555.1%
				18.1% Return on Equity	41.9%
Balance Sheet		Income Statement			
Current Assets	3,528,081	Total Charges	20,630,144		
Fixed Assets	-29,913	Contract Allowance	9,342,979		
Other Assets	100	Operating Revenue	11,287,165		
Total Assets	3,498,268	Operating Expense	9,315,373		
Current Liabilities	-1,388,488	Operating Margin	1,971,792		
Long Term Liabilities	0	Other Income	76,622		
Total Equity	4,886,756	Other Expense	0		
Total Liab. and Equity	3,498,268	Net Profit or Loss	2,048,414		

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676344 HILLSIDE NURSING AND REHABILITATION				Proprietary - Corporation	
HILLSIDE NURSING AND REHABILITATION 11/30/2021 334 Days Settled					
HEMPHILL, TX 75948				CR Beds 90 POS Beds 0	
SABINE				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	41.9%
Balance Sheet		Income Statement		Length of Stay	157.5
Current Assets	713,492	Total Charges	3,233,173	Average Wages	22.52
Fixed Assets	64,324	Contract Allowance	387,469	12.0%	Skilled Nursing 78.1%
Other Assets	108,415	Operating Revenue	2,845,704	88.0%	Ancillary Service 21.9%
Total Assets	886,231	Operating Expense	3,381,943	118.8%	Current Ratio 0.1
Current Liabilities	5,550,779	Operating Margin	-536,239	-18.8%	Days to Collect 38.4
Long Term Liabilities	0	Other Income	62,401	2.2%	Avg Payment Days 519.5
Total Equity	-473,838	Other Expense	0	0.0%	Depreciation Rate 288.2%
Total Liab. and Equity	5,076,941	Net Profit or Loss	(473,838)	-16.7%	Return on Equity 100.0%
675988 HILLTOP PARK REHABILITATION AND CARE CENTER				Proprietary - Partnership	
HILLTOP PARK REHABILITATION AND CARE CENTER 9/30/2021 365 Days Settled					
WEATHERFORD, TX 76086				CR Beds 168 POS Beds 0	
PARKER				Key Performance Ind.	
NOVITAS				Occupancy Rate	64.3%
Balance Sheet		Income Statement		Length of Stay	126.8
Current Assets	308,718	Total Charges	9,327,131	Average Wages	21.71
Fixed Assets	0	Contract Allowance	1,646,867	17.7%	Skilled Nursing 98.8%
Other Assets	0	Operating Revenue	7,680,264	82.3%	Ancillary Service 0.0%
Total Assets	308,718	Operating Expense	7,908,482	103.0%	Current Ratio 1.0
Current Liabilities	308,717	Operating Margin	-228,218	-3.0%	Days to Collect 13.7
Long Term Liabilities	0	Other Income	228,219	3.0%	Avg Payment Days 14.0
Total Equity	1	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	308,718	Net Profit or Loss	1	0.0%	Return on Equity 100.0%

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455628 HILLTOP VILLAGE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
HILLTOP VILLAGE NURSING AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
KERRVILLE, TX 78028				CR Beds 150 POS Beds 0	
KERR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.4%
Balance Sheet		Income Statement		Length of Stay	113.2
Current Assets	1,261,172	Total Charges	19,078,496	Average Wages	20.00
Fixed Assets	571,391	Contract Allowance	10,888,305	57.1% Skilled Nursing	84.0%
Other Assets	32,059	Operating Revenue	8,190,191	42.9% Ancillary Service	9.4%
Total Assets	1,864,622	Operating Expense	9,650,107	117.8% Current Ratio	1.1
Current Liabilities	1,159,471	Operating Margin	-1,459,916	-17.8% Days to Collect	44.0
Long Term Liabilities	286,678	Other Income	1,975,565	24.1% Avg Payment Days	43.2
Total Equity	418,473	Other Expense	0	0.0% Depreciation Rate	156.5%
Total Liab. and Equity	1,864,622	Net Profit or Loss	515,649	6.3% Return on Equity	123.2%

675388 HILLVIEW NURSING & REHABILITATION				Nonprofit - Church	
HILLVIEW NURSING & REHABILITATION		8/31/2021 365 Days Settled			
GOLDTHWAITE, TX 76844				CR Beds 52 POS Beds 0	
MILLS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.7%
Balance Sheet		Income Statement		Length of Stay	207.3
Current Assets	1,463,215	Total Charges	4,625,883	Average Wages	19.31
Fixed Assets	5,175	Contract Allowance	656,688	14.2% Skilled Nursing	57.1%
Other Assets	9,691	Operating Revenue	3,969,195	85.8% Ancillary Service	42.9%
Total Assets	1,478,081	Operating Expense	3,709,718	93.5% Current Ratio	3.2
Current Liabilities	462,921	Operating Margin	259,477	6.5% Days to Collect	74.0
Long Term Liabilities	0	Other Income	556,041	14.0% Avg Payment Days	19.0
Total Equity	1,015,160	Other Expense	0	0.0% Depreciation Rate	484.6%
Total Liab. and Equity	1,478,081	Net Profit or Loss	815,518	20.5% Return on Equity	80.3%

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675687 HOLIDAY HILL INC				Nonprofit - Other		
HOLIDAY HILL INC		12/31/2021 365 Days Settled				
COLEMAN, TX 76834				CR Beds 108 POS Beds 0		
COLEMAN				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	49.3%	
				Length of Stay	555.2	
Balance Sheet		Income Statement		Average Wages	16.39	
Current Assets	1,798,377	Total Charges	3,678,064	0.3%	Skilled Nursing	99.7%
Fixed Assets	2,897,060	Contract Allowance	11,796	99.7%	Ancillary Service	0.0%
Other Assets	370,960	Operating Revenue	3,666,268	93.2%	Current Ratio	1.5
Total Assets	5,066,397	Operating Expense	3,418,566	6.8%	Days to Collect	84.4
Current Liabilities	1,204,738	Operating Margin	247,702	1.2%	Avg Payment Days	93.0
Long Term Liabilities	1,050,706	Other Income	44,719	0.0%	Depreciation Rate	0.0%
Total Equity	2,810,953	Other Expense	0	8.0%	Return on Equity	10.4%
Total Liab. and Equity	5,066,397	Net Profit or Loss	292,421			
455550 HOLIDAY NURSING & REHABILITATION				Nonprofit - Church		
HOLIDAY NURSING & REHABILITATION		12/31/2021 275 Days Settled				
CENTER, TX 75935		3/31/2021 90 Days Settled		CR Beds 137 POS Beds 0		
SHELBY				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	26.3%	
				Length of Stay	353.9	
Balance Sheet		Income Statement		Average Wages	17.90	
Current Assets	10,403,472	Total Charges	2,617,464	-0.1%	Skilled Nursing	73.3%
Fixed Assets	97,219	Contract Allowance	-1,766	100.1%	Ancillary Service	26.7%
Other Assets	640	Operating Revenue	2,619,230	102.7%	Current Ratio	3.6
Total Assets	10,501,331	Operating Expense	2,689,712	-2.7%	Days to Collect	153.0
Current Liabilities	2,896,822	Operating Margin	-70,482	14.4%	Avg Payment Days	448.7
Long Term Liabilities	491,390	Other Income	376,633	0.0%	Depreciation Rate	244.5%
Total Equity	7,113,119	Other Expense	0	11.7%	Return on Equity	4.3%
Total Liab. and Equity	10,501,331	Net Profit or Loss	306,151			

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455550 HOLIDAY NURSING & REHABILITATION			Proprietary - Corporation	
HOLIDAY NURSING & REHABILITATION			12/31/2021 275 Days Settled	
CENTER, TX 75935			3/31/2021 90 Days Settled	
SHELBY			CR Beds 137 POS Beds 0	
NATIONAL GOVERNMENT SERVICES			Key Performance Ind.	
			Occupancy Rate	28.5%
			Length of Stay	152.5
			Average Wages	17.90
			Skilled Nursing	76.0%
			Ancillary Service	24.0%
			Current Ratio	(32.1)
			Days to Collect	419.8
			Avg Payment Days	77.7
			Depreciation Rate	122.7%
			Return on Equity	11.7%
Balance Sheet			Income Statement	
Current Assets	1,906,496	Total Charges	838,844	
Fixed Assets	86,876	Contract Allowance	-121,287	-14.5%
Other Assets	640	Operating Revenue	960,131	114.5%
Total Assets	1,994,012	Operating Expense	952,565	99.2%
Current Liabilities	-59,446	Operating Margin	7,566	0.8%
Long Term Liabilities	491,390	Other Income	175,574	18.3%
Total Equity	1,562,068	Other Expense	0	0.0%
Total Liab. and Equity	1,994,012	Net Profit or Loss	183,140	19.1%

676306 HOLLY HALL			Nonprofit - Other	
HOLLY HALL			3/31/2021 365 Days Settled	
HOUSTON, TX 77054			CR Beds 229 POS Beds 0	
HARRIS			Key Performance Ind.	
NOVITAS (TEXAS)			Occupancy Rate	67.8%
			Length of Stay	173.4
			Average Wages	22.33
			Skilled Nursing	37.3%
			Ancillary Service	13.2%
			Current Ratio	3.6
			Days to Collect	31.1
			Avg Payment Days	24.4
			Depreciation Rate	3.8%
			Return on Equity	9.2%
Balance Sheet			Income Statement	
Current Assets	11,312,681	Total Charges	9,944,010	
Fixed Assets	18,008,565	Contract Allowance	918,483	9.2%
Other Assets	15,134,565	Operating Revenue	9,025,527	90.8%
Total Assets	44,455,811	Operating Expense	13,409,801	148.6%
Current Liabilities	3,110,175	Operating Margin	-4,384,274	-48.6%
Long Term Liabilities	509,298	Other Income	8,154,743	90.4%
Total Equity	40,836,338	Other Expense	0	0.0%
Total Liab. and Equity	44,455,811	Net Profit or Loss	3,770,469	41.8%

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676369 HOLLYMEAD				Nonprofit - Church	
HOLLYMEAD		9/30/2021 365 Days Settled			
FLOWER MOUND, TX 75028				CR Beds 112 POS Beds 0	
DENTON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	57.9%
Balance Sheet		Income Statement		Length of Stay	71.5
Current Assets	1,805,752	Total Charges	10,097,670	Average Wages	25.97
Fixed Assets	0	Contract Allowance	2,383,475	23.6%	Skilled Nursing 75.9%
Other Assets	0	Operating Revenue	7,714,195	76.4%	Ancillary Service 24.1%
Total Assets	1,805,752	Operating Expense	8,119,168	105.2%	Current Ratio 4.4
Current Liabilities	409,864	Operating Margin	-404,973	-5.2%	Days to Collect 84.1
Long Term Liabilities	0	Other Income	699,351	9.1%	Avg Payment Days 6.4
Total Equity	1,395,888	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,805,752	Net Profit or Loss	294,378	3.8%	Return on Equity 21.1%
675058 HOMEPLACE MANOR				Proprietary - Corporation	
HOMEPLACE MANOR		12/31/2021 365 Days Settled			
HAMLIN, TX 79520				CR Beds 60 POS Beds 0	
JONES				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	39.2%
Balance Sheet		Income Statement		Length of Stay	357.8
Current Assets	7,606,742	Total Charges	2,322,124	Average Wages	17.10
Fixed Assets	0	Contract Allowance	345,159	14.9%	Skilled Nursing 86.8%
Other Assets	0	Operating Revenue	1,976,965	85.1%	Ancillary Service 13.2%
Total Assets	7,606,742	Operating Expense	1,440,830	72.9%	Current Ratio 0.9
Current Liabilities	8,298,158	Operating Margin	536,135	27.1%	Days to Collect 81.2
Long Term Liabilities	0	Other Income	194,772	9.9%	Avg Payment Days 17.4
Total Equity	-691,416	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	7,606,742	Net Profit or Loss	730,907	37.0%	Return on Equity -105.7%

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675364 HOMESTEAD NURSING AND REHABILITATION OF BAIRD		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF BAIRD		12/31/2021 365 Days Settled	
BAIRD, TX 79504		CR Beds 74 POS Beds 0	
CALLAHAN		Key Performance Ind.	
NOVITAS		Occupancy Rate	31.3%
Balance Sheet		Income Statement	
Current Assets	322,101	Total Charges	2,405,623
Fixed Assets	23,918	Contract Allowance	94,219
Other Assets	10,115	Operating Revenue	2,311,404
Total Assets	356,134	Operating Expense	2,057,637
Current Liabilities	240,244	Operating Margin	253,767
Long Term Liabilities	3,814	Other Income	482,196
Total Equity	112,076	Other Expense	0
Total Liab. and Equity	356,134	Net Profit or Loss	735,963
		3.9%	Skilled Nursing 64.8%
		96.1%	Ancillary Service 35.2%
		89.0%	Current Ratio 1.3
		11.0%	Days to Collect 47.9
		20.9%	Avg Payment Days 26.8
		0.0%	Depreciation Rate 167.3%
		31.8%	Return on Equity 656.7%

675206 HOMESTEAD NURSING AND REHABILITATION OF COLLINSVIL		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF COLLINSVIL		5/31/2021 365 Days Settled	
COLLINSVILLE, TX 76233		CR Beds 88 POS Beds 0	
GRAYSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	39.0%
Balance Sheet		Income Statement	
Current Assets	1,010,033	Total Charges	3,508,505
Fixed Assets	91,998	Contract Allowance	163,338
Other Assets	11,631	Operating Revenue	3,345,167
Total Assets	1,113,662	Operating Expense	2,429,706
Current Liabilities	599,759	Operating Margin	915,461
Long Term Liabilities	11,631	Other Income	121,573
Total Equity	502,272	Other Expense	0
Total Liab. and Equity	1,113,662	Net Profit or Loss	1,037,034
		4.7%	Skilled Nursing 72.7%
		95.3%	Ancillary Service 27.3%
		72.6%	Current Ratio 1.7
		27.4%	Days to Collect 4.1
		3.6%	Avg Payment Days 24.7
		0.0%	Depreciation Rate 88.2%
		31.0%	Return on Equity 206.5%

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675096 HOMESTEAD NURSING AND REHABILITATION OF HILLSBORO		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF HILLSBORO		12/31/2021 365 Days Settled	
HILLSBORO, TX 76645		CR Beds 166 POS Beds 0	
HILL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	46.2%
Balance Sheet		Income Statement	
Current Assets	1,027,082	Total Charges	9,587,396
Fixed Assets	91,681	Contract Allowance	366,332
Other Assets	19,582	Operating Revenue	9,221,064
Total Assets	1,138,345	Operating Expense	6,546,306
Current Liabilities	715,968	Operating Margin	2,674,758
Long Term Liabilities	30,844	Other Income	1,163,457
Total Equity	391,533	Other Expense	0
Total Liab. and Equity	1,138,345	Net Profit or Loss	3,838,215
		3.8%	Skilled Nursing 71.5%
		96.2%	Ancillary Service 28.5%
		71.0%	Current Ratio 1.4
		29.0%	Days to Collect 36.1
		12.6%	Avg Payment Days 30.5
		0.0%	Depreciation Rate 498.7%
		41.6%	Return on Equity 980.3%

675712 HOMESTEAD NURSING AND REHABILITATION OF ITASCA		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF ITASCA		12/31/2021 365 Days Settled	
ITASCA, TX 76055		CR Beds 82 POS Beds 0	
HILL		Key Performance Ind.	
NOVITAS		Occupancy Rate	59.8%
Balance Sheet		Income Statement	
Current Assets	530,592	Total Charges	4,548,084
Fixed Assets	77,683	Contract Allowance	160,830
Other Assets	6,243	Operating Revenue	4,387,254
Total Assets	614,518	Operating Expense	2,907,195
Current Liabilities	238,080	Operating Margin	1,480,059
Long Term Liabilities	5,693	Other Income	920,657
Total Equity	370,745	Other Expense	0
Total Liab. and Equity	614,518	Net Profit or Loss	2,400,716
		3.5%	Skilled Nursing 76.3%
		96.5%	Ancillary Service 23.7%
		66.3%	Current Ratio 2.2
		33.7%	Days to Collect 42.2
		21.0%	Avg Payment Days 23.8
		0.0%	Depreciation Rate 82.5%
		54.7%	Return on Equity 647.5%

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675066 HONEY GROVE NURSING CENTER				Proprietary - Other	
HONEY GROVE NURSING CENTER		12/31/2021 365 Days Settled			
HONEY GROVE, TX 75446		CR Beds 102 POS Beds 0			
FANNIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		42.1%	
Balance Sheet		Income Statement		Length of Stay	
				241.4	
Current Assets	709,524	Total Charges	4,430,203	Average Wages	
Fixed Assets	118,983	Contract Allowance	418,249	21.70	
Other Assets	151,261	Operating Revenue	4,011,954	9.4%	
Total Assets	979,768	Operating Expense	4,838,118	90.6%	
Current Liabilities	2,102,540	Operating Margin	-826,164	120.6%	
Long Term Liabilities	0	Other Income	237,372	-20.6%	
Total Equity	-1,122,772	Other Expense	0	5.9%	
Total Liab. and Equity	979,768	Net Profit or Loss	(588,792)	0.0%	
				198.2%	
				Return on Equity	
				52.4%	
<hr/>					
676043 HOUSTON COUNTY NURSING HOME				Proprietary - Corporation	
HOUSTON COUNTY NURSING HOME		12/31/2021 365 Days Settled			
CROCKETT, TX 75835		CR Beds 0 POS Beds 0			
HOUSTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		0.0%	
Balance Sheet		Income Statement		Length of Stay	
				Average Wages	
Current Assets	0	Total Charges	0	Skilled Nursing	
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	
Current Liabilities	0	Operating Margin	0	0.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	
				Days to Collect	
				Avg Payment Days	
				65.0	
				Depreciation Rate	
				198.2%	
				Return on Equity	
				0.0%	

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676435 HOUSTON TRANSITIONAL CARE				Proprietary - Partnership	
HOUSTON TRANSITIONAL CARE		12/31/2021 365 Days Settled			
HOUSTON, TX 77074		CR Beds 70 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		75.3%	
Balance Sheet		Income Statement		Length of Stay 33.5	
Current Assets	1,628,213	Total Charges	17,028,701	Average Wages	25.52
Fixed Assets	168,549	Contract Allowance	7,406,557	43.5%	Skilled Nursing 54.2%
Other Assets	15,150	Operating Revenue	9,622,144	56.5%	Ancillary Service 45.8%
Total Assets	1,811,912	Operating Expense	9,633,937	100.1%	Current Ratio 0.4
Current Liabilities	4,348,508	Operating Margin	-11,793	-0.1%	Days to Collect 61.4
Long Term Liabilities	0	Other Income	273,802	2.8%	Avg Payment Days 13.2
Total Equity	-2,536,596	Other Expense	0	0.0%	Depreciation Rate 563.9%
Total Liab. and Equity	1,811,912	Net Profit or Loss	262,009	2.7%	Return on Equity -10.3%
676136 HUEBNER CREEK HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
HUEBNER CREEK HEALTH & REHABILITATION CENTER		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78240		CR Beds 146 POS Beds 0			
BEXAR		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		61.4%	
Balance Sheet		Income Statement		Length of Stay 37.9	
Current Assets	6,476,601	Total Charges	11,943,372	Average Wages	23.41
Fixed Assets	295,357	Contract Allowance	2,806,413	23.5%	Skilled Nursing 72.8%
Other Assets	317,272	Operating Revenue	9,136,959	76.5%	Ancillary Service 27.2%
Total Assets	7,089,230	Operating Expense	9,821,409	107.5%	Current Ratio 0.8
Current Liabilities	7,669,724	Operating Margin	-684,450	-7.5%	Days to Collect 71.8
Long Term Liabilities	-121,895	Other Income	594,089	6.5%	Avg Payment Days 226.5
Total Equity	-90,361	Other Expense	0	0.0%	Depreciation Rate 318.6%
Total Liab. and Equity	7,457,468	Net Profit or Loss	(90,361)	-1.0%	Return on Equity 100.0%

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676331 HUNTERS POND REHABILITATION AND HEALTHCARE				Nonprofit - Church	
HUNTERS POND REHABILITATION AND HEALTHCARE		9/30/2021 365 Days Settled			
SAN ANTONIO, TX 78224				CR Beds 128 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	67.9%
				Length of Stay	80.6
				Average Wages	22.21
				12.7% Skilled Nursing	55.6%
				87.3% Ancillary Service	44.4%
				91.1% Current Ratio	2.1
				8.9% Days to Collect	50.1
				0.0% Avg Payment Days	25.0
				0.0% Depreciation Rate	228.3%
				8.9% Return on Equity	57.2%
Balance Sheet		Income Statement			
Current Assets	2,161,422	Total Charges	11,265,291		
Fixed Assets	354,010	Contract Allowance	1,433,775		
Other Assets	0	Operating Revenue	9,831,516		
Total Assets	2,515,432	Operating Expense	8,957,563		
Current Liabilities	1,011,840	Operating Margin	873,953		
Long Term Liabilities	-24,415	Other Income	828		
Total Equity	1,528,007	Other Expense	0		
Total Liab. and Equity	2,515,432	Net Profit or Loss	874,781		
676183 HUNTINGTON HEALTH CARE & REHABILITATION CENTER				Proprietary - Partnership	
HUNTINGTON HEALTH CARE & REHABILITATION CENTER		12/31/2021 365 Days Settled			
HUNTINGTON, TX 75949				CR Beds 112 POS Beds 0	
ANGELINA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	52.4%
				Length of Stay	184.7
				Average Wages	17.57
				-1.2% Skilled Nursing	82.5%
				101.2% Ancillary Service	17.5%
				96.2% Current Ratio	4.0
				3.8% Days to Collect	47.8
				0.0% Avg Payment Days	4.3
				0.0% Depreciation Rate	245.7%
				3.8% Return on Equity	31.0%
Balance Sheet		Income Statement			
Current Assets	869,353	Total Charges	5,056,049		
Fixed Assets	135,693	Contract Allowance	-59,063		
Other Assets	-159,373	Operating Revenue	5,115,112		
Total Assets	845,673	Operating Expense	4,920,962		
Current Liabilities	218,375	Operating Margin	194,150		
Long Term Liabilities	0	Other Income	148		
Total Equity	627,298	Other Expense	0		
Total Liab. and Equity	845,673	Net Profit or Loss	194,298		

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675691 HUNTSVILLE HEALTH CARE CENTER				Nonprofit - Other	
HUNTSVILLE HEALTH CARE CENTER		12/31/2021 365 Days Settled			
HUNTSVILLE, TX 77340		CR Beds 92 POS Beds 0			
WALKER		Key Performance Ind.			
NOVITAS		Occupancy Rate		43.9%	
Balance Sheet		Income Statement		Length of Stay 77.6	
Current Assets	226,194	Total Charges	5,443,138	Average Wages	20.86
Fixed Assets	0	Contract Allowance	1,440,580	26.5% Skilled Nursing	65.4%
Other Assets	1,487,735	Operating Revenue	4,002,558	73.5% Ancillary Service	34.6%
Total Assets	1,713,929	Operating Expense	4,540,678	113.4% Current Ratio	0.1
Current Liabilities	1,667,788	Operating Margin	-538,120	-13.4% Days to Collect	42.2
Long Term Liabilities	0	Other Income	436,660	10.9% Avg Payment Days	17.6
Total Equity	46,141	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,713,929	Net Profit or Loss	(101,460)	-2.5% Return on Equity	-219.9%
455850 HURST PLAZA NURSING & REHAB				Proprietary - Partnership	
HURST PLAZA NURSING & REHAB		12/31/2021 275 Days Settled			
HURST, TX 76053		3/31/2021 90 Days Settled			
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		58.0%	
Balance Sheet		Income Statement		Length of Stay 190.8	
Current Assets	2,153,507	Total Charges	1,957,594	Average Wages	30.19
Fixed Assets	27,403	Contract Allowance	563,671	28.8% Skilled Nursing	66.0%
Other Assets	30,335	Operating Revenue	1,393,923	71.2% Ancillary Service	34.0%
Total Assets	2,211,245	Operating Expense	1,522,941	109.3% Current Ratio	3.9
Current Liabilities	558,119	Operating Margin	-129,018	-9.3% Days to Collect	164.8
Long Term Liabilities	249,488	Other Income	118,356	8.5% Avg Payment Days	72.6
Total Equity	1,403,638	Other Expense	0	0.0% Depreciation Rate	18.8%
Total Liab. and Equity	2,211,245	Net Profit or Loss	(16,533)	-1.2% Return on Equity	-1.2%

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455850 HURST PLAZA NURSING & REHAB				Proprietary - Partnership	
HURST PLAZA NURSING & REHAB		12/31/2021 275 Days Settled			
HURST, TX 76053		3/31/2021 90 Days Settled		CR Beds 106 POS Beds 0	
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		64.9%	
Balance Sheet		Income Statement		Length of Stay 472.6	
Current Assets	2,252,615	Total Charges	5,481,117	Average Wages	30.19
Fixed Assets	47,814	Contract Allowance	383,560	7.0% Skilled Nursing	65.0%
Other Assets	0	Operating Revenue	5,097,557	93.0% Ancillary Service	35.0%
Total Assets	2,300,429	Operating Expense	4,561,048	89.5% Current Ratio	1.5
Current Liabilities	1,517,058	Operating Margin	536,509	10.5% Days to Collect	96.1
Long Term Liabilities	0	Other Income	246,862	4.8% Avg Payment Days	36.3
Total Equity	783,371	Other Expense	0	0.0% Depreciation Rate	811.0%
Total Liab. and Equity	2,300,429	Net Profit or Loss	783,371	15.4% Return on Equity	100.0%
676052 IMMANUEL'S HEALTHCARE				Proprietary - Corporation	
IMMANUEL'S HEALTHCARE		12/31/2021 365 Days Settled			
FORT WORTH, TX 76119				CR Beds 84 POS Beds 0	
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		70.9%	
Balance Sheet		Income Statement		Length of Stay 155.3	
Current Assets	1,931,096	Total Charges	6,161,469	Average Wages	20.43
Fixed Assets	6,815	Contract Allowance	310,005	5.0% Skilled Nursing	62.2%
Other Assets	0	Operating Revenue	5,851,464	95.0% Ancillary Service	37.8%
Total Assets	1,937,911	Operating Expense	5,886,104	100.6% Current Ratio	(2.6)
Current Liabilities	-744,818	Operating Margin	-34,640	-0.6% Days to Collect	77.2
Long Term Liabilities	4,815	Other Income	1,477,860	25.3% Avg Payment Days	13.0
Total Equity	2,677,914	Other Expense	0	0.0% Depreciation Rate	390.8%
Total Liab. and Equity	1,937,911	Net Profit or Loss	1,443,220	24.7% Return on Equity	53.9%

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675909 INDIAN OAKS LIVING CENTER				Proprietary - Other	
INDIAN OAKS LIVING CENTER		12/31/2021 365 Days Settled			
HARKER HEIGHTS, TX 76548		CR Beds 199 POS Beds 0			
BELL		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		52.5%	
		Length of Stay		141.8	
		Average Wages		23.66	
		38.9% Skilled Nursing		88.7%	
		61.1% Ancillary Service		11.3%	
		121.8% Current Ratio		1.0	
		-21.8% Days to Collect		40.0	
		21.3% Avg Payment Days		37.3	
		0.0% Depreciation Rate		222.0%	
		-0.4% Return on Equity		-2.4%	
Balance Sheet		Income Statement			
Current Assets	26,648,915	Total Charges	14,346,188		
Fixed Assets	576,636	Contract Allowance	5,582,100		
Other Assets	2,250	Operating Revenue	8,764,088		
Total Assets	27,227,801	Operating Expense	10,671,693		
Current Liabilities	25,620,150	Operating Margin	-1,907,605		
Long Term Liabilities	0	Other Income	1,868,471		
Total Equity	1,607,651	Other Expense	0		
Total Liab. and Equity	27,227,801	Net Profit or Loss	(39,134)		
675138 INSPIRATION HILLS REHABILITATION CENTER				Proprietary - Partnership	
INSPIRATION HILLS REHABILITATION CENTER		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78228		CR Beds 134 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		45.8%	
		Length of Stay		78.9	
		Average Wages		22.69	
		-10.1% Skilled Nursing		73.7%	
		110.1% Ancillary Service		26.2%	
		99.7% Current Ratio		0.5	
		0.3% Days to Collect		42.4	
		0.0% Avg Payment Days		62.5	
		0.0% Depreciation Rate		2.8%	
		0.3% Return on Equity		0.5%	
Balance Sheet		Income Statement			
Current Assets	686,812	Total Charges	6,797,843		
Fixed Assets	1,375,410	Contract Allowance	-685,195		
Other Assets	2,662,378	Operating Revenue	7,483,038		
Total Assets	4,724,600	Operating Expense	7,462,322		
Current Liabilities	1,319,923	Operating Margin	20,716		
Long Term Liabilities	-888,966	Other Income	1,606		
Total Equity	4,293,643	Other Expense	0		
Total Liab. and Equity	4,724,600	Net Profit or Loss	22,322		

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455835 INTERLOCHEN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
INTERLOCHEN HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
ARLINGTON, TX 76012		CR Beds 122 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.3%	
Balance Sheet		Income Statement		Length of Stay 131.0	
Current Assets	647,749	Total Charges	11,636,760	Average Wages	22.00
Fixed Assets	459,125	Contract Allowance	4,674,070	40.2%	Skilled Nursing 71.4%
Other Assets	0	Operating Revenue	6,962,690	59.8%	Ancillary Service 18.5%
Total Assets	1,106,874	Operating Expense	8,272,655	118.8%	Current Ratio 1.2
Current Liabilities	560,996	Operating Margin	-1,309,965	-18.8%	Days to Collect 42.1
Long Term Liabilities	268,741	Other Income	1,761,325	25.3%	Avg Payment Days 26.4
Total Equity	277,136	Other Expense	0	0.0%	Depreciation Rate 139.5%
Total Liab. and Equity	1,106,873	Net Profit or Loss	451,360	6.5%	Return on Equity 162.9%
675483 IOWA PARK HEALTHCARE CENTER				Nonprofit - Church	
IOWA PARK HEALTHCARE CENTER		12/31/2021 365 Days Settled			
IOWA PARK, TX 76367		CR Beds 77 POS Beds 0			
WICHITA		Key Performance Ind.			
NOVITAS		Occupancy Rate		6.2%	
Balance Sheet		Income Statement		Length of Stay 58.0	
Current Assets	301,814	Total Charges	795,683	Average Wages	21.22
Fixed Assets	13,163	Contract Allowance	56,936	7.2%	Skilled Nursing 88.5%
Other Assets	11,886	Operating Revenue	738,747	92.8%	Ancillary Service 11.5%
Total Assets	326,863	Operating Expense	1,745,214	236.2%	Current Ratio 0.4
Current Liabilities	680,765	Operating Margin	-1,006,467	-136.2%	Days to Collect 110.0
Long Term Liabilities	0	Other Income	986,895	133.6%	Avg Payment Days 59.5
Total Equity	-353,902	Other Expense	0	0.0%	Depreciation Rate 672.1%
Total Liab. and Equity	326,863	Net Profit or Loss	(19,572)	-2.6%	Return on Equity 5.5%

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675374 IRVING NURSING AND REHABILITATION				Proprietary - Corporation	
IRVING NURSING AND REHABILITATION				12/31/2021 365 Days Settled	
IRVING, TX 75061				CR Beds 88 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS				Occupancy Rate	41.0%
Balance Sheet				Income Statement	
Current Assets	703,485	Total Charges	2,741,251	Length of Stay	453.9
Fixed Assets	9,918	Contract Allowance	-636,655	Average Wages	21.23
Other Assets	9,233	Operating Revenue	3,377,906	Skilled Nursing	80.3%
Total Assets	722,636	Operating Expense	2,701,317	Ancillary Service	19.7%
Current Liabilities	-144,028	Operating Margin	676,589	Current Ratio	(4.9)
Long Term Liabilities	0	Other Income	1,194,417	Days to Collect	74.1
Total Equity	866,664	Other Expense	0	Avg Payment Days	(19.8)
Total Liab. and Equity	722,636	Net Profit or Loss	1,871,006	Depreciation Rate	1,107.7%
				Return on Equity	215.9%
455808 JACKSBORO HEALTHCARE CENTER				Nonprofit - Church	
JACKSBORO HEALTHCARE CENTER				5/31/2021 365 Days Settled	
JACKSBORO, TX 76458				CR Beds 104 POS Beds 0	
JACK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	37.6%
Balance Sheet				Income Statement	
Current Assets	1,564,910	Total Charges	4,001,966	Length of Stay	139.9
Fixed Assets	34,781	Contract Allowance	95,207	Average Wages	15.62
Other Assets	3,943	Operating Revenue	3,906,759	Skilled Nursing	75.8%
Total Assets	1,603,634	Operating Expense	2,726,295	Ancillary Service	24.2%
Current Liabilities	671,812	Operating Margin	1,180,464	Current Ratio	2.3
Long Term Liabilities	10,854	Other Income	66,302	Days to Collect	(36.4)
Total Equity	920,968	Other Expense	0	Avg Payment Days	20.1
Total Liab. and Equity	1,603,634	Net Profit or Loss	1,246,766	Depreciation Rate	222.9%
				Return on Equity	135.4%

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675011 JACKSONVILLE HEALTHCARE CENTER				Proprietary - Corporation	
JACKSONVILLE HEALTHCARE CENTER		12/31/2021 365 Days Settled			
JACKSONVILLE, TX 75766		CR Beds 53 POS Beds 0			
CHEROKEE		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		54.9%	
Balance Sheet		Income Statement		Length of Stay 154.0	
Current Assets	17,149,726	Total Charges	2,944,785	Average Wages	19.51
Fixed Assets	17,452	Contract Allowance	476,627	16.2% Skilled Nursing	82.8%
Other Assets	0	Operating Revenue	2,468,158	83.8% Ancillary Service	17.2%
Total Assets	17,167,178	Operating Expense	2,115,617	85.7% Current Ratio	1.2
Current Liabilities	13,796,834	Operating Margin	352,541	14.3% Days to Collect	56.3
Long Term Liabilities	0	Other Income	295,749	12.0% Avg Payment Days	12.7
Total Equity	3,370,344	Other Expense	0	0.0% Depreciation Rate	576.2%
Total Liab. and Equity	17,167,178	Net Profit or Loss	648,290	26.3% Return on Equity	19.2%
676218 JEFFERSON NURSING AND REHABILITATION CENTER				Government - City-County	
JEFFERSON NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
BEAUMONT, TX 77706		CR Beds 120 POS Beds 0			
JEFFERSON		Key Performance Ind.			
NOVITAS		Occupancy Rate		64.8%	
Balance Sheet		Income Statement		Length of Stay 76.1	
Current Assets	855,098	Total Charges	5,742,573	Average Wages	20.83
Fixed Assets	1,419,199	Contract Allowance	0	0.0% Skilled Nursing	80.3%
Other Assets	1,629,529	Operating Revenue	5,742,573	100.0% Ancillary Service	19.7%
Total Assets	3,903,826	Operating Expense	6,922,543	120.5% Current Ratio	0.7
Current Liabilities	1,170,825	Operating Margin	-1,179,970	-20.5% Days to Collect	51.9
Long Term Liabilities	0	Other Income	1,569,318	27.3% Avg Payment Days	21.0
Total Equity	2,733,001	Other Expense	0	0.0% Depreciation Rate	55.5%
Total Liab. and Equity	3,903,826	Net Profit or Loss	389,348	6.8% Return on Equity	14.2%

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455489 JEFFREY PLACE HEALTHCARE CENTER				Proprietary - Corporation	
JEFFREY PLACE HEALTHCARE CENTER 12/31/2021 365 Days Settled					
WACO, TX 76710				CR Beds 95 POS Beds 0	
MCLENNAN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	81.3%
Balance Sheet		Income Statement		Length of Stay	477.8
Current Assets	37,872,974	Total Charges	7,797,252	Average Wages	19.80
Fixed Assets	2,305	Contract Allowance	1,389,413	17.8% Skilled Nursing	83.1%
Other Assets	0	Operating Revenue	6,407,839	82.2% Ancillary Service	16.9%
Total Assets	37,875,279	Operating Expense	4,639,214	72.4% Current Ratio	1.4
Current Liabilities	26,870,381	Operating Margin	1,768,625	27.6% Days to Collect	38.3
Long Term Liabilities	0	Other Income	724,829	11.3% Avg Payment Days	12.1
Total Equity	11,004,898	Other Expense	0	0.0% Depreciation Rate	983.7%
Total Liab. and Equity	37,875,279	Net Profit or Loss	2,493,454	38.9% Return on Equity	22.7%
675654 JUNIPER VILLAGE AT GUADALUPE RIVERFRONT				Proprietary - Corporation	
JUNIPER VILLAGE AT GUADALUPE RIVERFRONT 11/30/2021 334 Days Settled					
KERRVILLE, TX 78028				CR Beds 244 POS Beds 0	
KERR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	74.2%
Balance Sheet		Income Statement		Length of Stay	483.8
Current Assets	1,307,722	Total Charges	7,365,727	Average Wages	19.31
Fixed Assets	1,822,832	Contract Allowance	0	0.0% Skilled Nursing	94.2%
Other Assets	0	Operating Revenue	7,365,727	100.0% Ancillary Service	5.8%
Total Assets	3,130,554	Operating Expense	8,693,403	118.0% Current Ratio	0.8
Current Liabilities	1,684,272	Operating Margin	-1,327,676	-18.0% Days to Collect	28.3
Long Term Liabilities	0	Other Income	-254,911	-3.5% Avg Payment Days	64.7
Total Equity	1,446,282	Other Expense	0	0.0% Depreciation Rate	67.0%
Total Liab. and Equity	3,130,554	Net Profit or Loss	(1,582,585)	-21.5% Return on Equity	-109.4%

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675542 JUNIPER VILLAGE AT LINCOLN HEIGHTS				Proprietary - Corporation		
JUNIPER VILLAGE AT LINCOLN HEIGHTS				12/31/2021 365 Days Settled		
SAN ANTONIO, TX 78209				CR Beds 143 POS Beds 0		
BEXAR				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.5%	
Balance Sheet		Income Statement		Length of Stay	110.4	
Current Assets	2,338,684	Total Charges	7,441,322	Average Wages	21.62	
Fixed Assets	252,172	Contract Allowance	0	0.0%	Skilled Nursing	78.8%
Other Assets	0	Operating Revenue	7,441,322	100.0%	Ancillary Service	21.2%
Total Assets	2,590,856	Operating Expense	8,604,119	115.6%	Current Ratio	1.5
Current Liabilities	1,533,796	Operating Margin	-1,162,797	-15.6%	Days to Collect	94.5
Long Term Liabilities	0	Other Income	-202,823	-2.7%	Avg Payment Days	64.9
Total Equity	1,057,060	Other Expense	0	0.0%	Depreciation Rate	124.5%
Total Liab. and Equity	2,590,856	Net Profit or Loss	(1,365,625)	-18.4%	Return on Equity	-129.2%
675533 JUNIPER VILLAGE AT SPICEWOOD SUMMIT				Proprietary - Corporation		
JUNIPER VILLAGE AT SPICEWOOD SUMMIT				12/31/2021 365 Days Settled		
AUSTIN, TX 78759				CR Beds 155 POS Beds 0		
TRAVIS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	43.6%	
Balance Sheet		Income Statement		Length of Stay	74.1	
Current Assets	2,010,604	Total Charges	5,221,877	Average Wages	24.42	
Fixed Assets	219,087	Contract Allowance	0	0.0%	Skilled Nursing	100.0%
Other Assets	1	Operating Revenue	5,221,877	100.0%	Ancillary Service	0.0%
Total Assets	2,229,692	Operating Expense	8,980,999	172.0%	Current Ratio	1.5
Current Liabilities	1,324,541	Operating Margin	-3,759,122	-72.0%	Days to Collect	109.2
Long Term Liabilities	0	Other Income	630,122	12.1%	Avg Payment Days	53.6
Total Equity	905,151	Other Expense	0	0.0%	Depreciation Rate	277.9%
Total Liab. and Equity	2,229,692	Net Profit or Loss	(3,128,998)	-59.9%	Return on Equity	-345.7%

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455962 KAUFMAN HEALTHCARE CENTER				Nonprofit - Church	
KAUFMAN HEALTHCARE CENTER		9/30/2021 365 Days Settled			
KAUFMAN, TX 75142				CR Beds 115 POS Beds 0	
KAUFMAN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	33.4%
				Length of Stay	292.5
				Average Wages	21.05
				25.5%	Skilled Nursing 82.9%
				74.5%	Ancillary Service 17.1%
				111.2%	Current Ratio 1.2
				-11.2%	Days to Collect 60.8
				11.8%	Avg Payment Days 16.4
				0.0%	Depreciation Rate 303.4%
				0.6%	Return on Equity 1.1%
Balance Sheet		Income Statement			
Current Assets	11,793,507	Total Charges	3,980,775		
Fixed Assets	42,000	Contract Allowance	1,013,632		
Other Assets	0	Operating Revenue	2,967,143		
Total Assets	11,835,507	Operating Expense	3,298,056		
Current Liabilities	10,112,519	Operating Margin	-330,913		
Long Term Liabilities	0	Other Income	349,803		
Total Equity	1,722,988	Other Expense	0		
Total Liab. and Equity	11,835,507	Net Profit or Loss	18,890		
675708 KEENELAND NURSING AND REHABILITATION				Proprietary - Corporation	
KEENELAND NURSING AND REHABILITATION		12/31/2021 334 Days Settled			
WEATHERFORD, TX 76086		1/31/2021 31 Days Settled		CR Beds 72 POS Beds 0	
PARKER				Key Performance Ind.	
NOVITAS				Occupancy Rate	49.7%
				Length of Stay	29.2
				Average Wages	20.01
				-19.7%	Skilled Nursing 158.9%
				119.7%	Ancillary Service -58.9%
				201.9%	Current Ratio (0.6)
				-101.9%	Days to Collect 1,017.2
				-0.9%	Avg Payment Days (169.3)
				0.0%	Depreciation Rate 0.8%
				2.7%	Return on Equity 0.1%
Balance Sheet		Income Statement			
Current Assets	70,314	Total Charges	101,164		
Fixed Assets	79,356	Contract Allowance	-19,935		
Other Assets	-2,905,109	Operating Revenue	121,099		
Total Assets	-2,755,439	Operating Expense	244,527		
Current Liabilities	-127,695	Operating Margin	-123,428		
Long Term Liabilities	0	Other Income	-1,080		
Total Equity	2,883,134	Other Expense	0		
Total Liab. and Equity	2,755,439	Net Profit or Loss	3,241		

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675708 KEENELAND NURSING AND REHABILITATION				Proprietary - Corporation		
KEENELAND NURSING AND REHABILITATION		12/31/2021 334 Days Settled				
WEATHERFORD, TX 76086		1/31/2021 31 Days Settled		CR Beds 72	POS Beds 0	
PARKER		Key Performance Ind.				
NOVITAS				Occupancy Rate	47.9%	
Balance Sheet		Income Statement		Length of Stay	319.9	
Current Assets	1,358,121	Total Charges	2,549,706	Average Wages	20.01	
Fixed Assets	76,663	Contract Allowance	-234,869	-9.2%	Skilled Nursing	72.3%
Other Assets	0	Operating Revenue	2,784,575	109.2%	Ancillary Service	27.7%
Total Assets	1,434,784	Operating Expense	2,673,456	96.0%	Current Ratio	(32.8)
Current Liabilities	-41,389	Operating Margin	111,119	4.0%	Days to Collect	54.1
Long Term Liabilities	-2,127	Other Income	174,154	6.3%	Avg Payment Days	7.6
Total Equity	1,478,300	Other Expense	0	0.0%	Depreciation Rate	161.6%
Total Liab. and Equity	1,434,784	Net Profit or Loss	285,273	10.2%	Return on Equity	19.3%
676023 KELLER OAKS HEALTHCARE CENTER				Nonprofit - Church		
KELLER OAKS HEALTHCARE CENTER		6/30/2021 365 Days Settled				
KELLER, TX 76248				CR Beds 146	POS Beds 0	
TARRANT		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.7%	
Balance Sheet		Income Statement		Length of Stay	96.7	
Current Assets	3,490,001	Total Charges	10,758,156	Average Wages	24.44	
Fixed Assets	0	Contract Allowance	584,911	5.4%	Skilled Nursing	55.1%
Other Assets	920	Operating Revenue	10,173,245	94.6%	Ancillary Service	44.9%
Total Assets	3,490,921	Operating Expense	8,866,368	87.2%	Current Ratio	2.6
Current Liabilities	1,356,051	Operating Margin	1,306,877	12.8%	Days to Collect	49.2
Long Term Liabilities	7,689	Other Income	2,311	0.0%	Avg Payment Days	25.8
Total Equity	2,127,181	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,490,921	Net Profit or Loss	1,309,188	12.9%	Return on Equity	61.5%

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675802 KEMP CARE CENTER				Nonprofit - Church	
KEMP CARE CENTER		12/31/2021 365 Days Settled			
KEMP, TX 75143		CR Beds 124 POS Beds 0			
KAUFMAN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		71.0%	
Balance Sheet		Income Statement		Length of Stay	
				136.2	
Current Assets	-1,669,071	Total Charges	7,987,539	Average Wages	19.16
Fixed Assets	336,282	Contract Allowance	856,953	10.7%	Skilled Nursing
Other Assets	825,287	Operating Revenue	7,130,586	89.3%	Ancillary Service
Total Assets	-507,502	Operating Expense	8,681,953	121.8%	Current Ratio
Current Liabilities	453,778	Operating Margin	-1,551,367	-21.8%	Days to Collect
Long Term Liabilities	13,344	Other Income	854,681	12.0%	Avg Payment Days
Total Equity	-696,686	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-229,564	Net Profit or Loss	(696,686)	-9.8%	Return on Equity
676228 KENDALL HOUSE WELLNESS & REHABILITATION				Nonprofit - Other	
KENDALL HOUSE WELLNESS & REHABILITATION		12/31/2021 365 Days Settled			
BOERNE, TX 78006		CR Beds 40 POS Beds 0			
KENDALL		Key Performance Ind.			
NOVITAS		Occupancy Rate		77.8%	
Balance Sheet		Income Statement		Length of Stay	
				36.5	
Current Assets	6,145,943	Total Charges	4,942,429	Average Wages	26.28
Fixed Assets	80,788,133	Contract Allowance	794,966	16.1%	Skilled Nursing
Other Assets	48,021,775	Operating Revenue	4,147,463	83.9%	Ancillary Service
Total Assets	134,955,851	Operating Expense	5,496,960	132.5%	Current Ratio
Current Liabilities	35,227,930	Operating Margin	-1,349,497	-32.5%	Days to Collect
Long Term Liabilities	75,262,769	Other Income	32,005	0.8%	Avg Payment Days
Total Equity	24,465,152	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	134,955,851	Net Profit or Loss	(1,317,492)	-31.8%	Return on Equity

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676173 KENEDY HEALTH & REHABILITATION				Proprietary - Corporation	
KENEDY HEALTH & REHABILITATION		12/31/2021 365 Days Settled			
KENEDY, TX 78119		CR Beds 60 POS Beds 0			
KARNES		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		68.1%	
Balance Sheet		Income Statement		Length of Stay 331.2	
Current Assets	-510,364	Total Charges	3,542,125	Average Wages	19.69
Fixed Assets	366,918	Contract Allowance	458,666	12.9%	Skilled Nursing 72.7%
Other Assets	12,005	Operating Revenue	3,083,459	87.1%	Ancillary Service 27.3%
Total Assets	-131,441	Operating Expense	3,683,413	119.5%	Current Ratio 2.8
Current Liabilities	-180,663	Operating Margin	-599,954	-19.5%	Days to Collect 58.6
Long Term Liabilities	0	Other Income	738,290	23.9%	Avg Payment Days 238.6
Total Equity	138,336	Other Expense	0	0.0%	Depreciation Rate 29.2%
Total Liab. and Equity	-42,327	Net Profit or Loss	138,336	4.5%	Return on Equity 100.0%

455855 KENNEDY HEALTH & REHAB				Proprietary - Corporation	
KENEDY HEALTH & REHAB		12/31/2021 365 Days Settled			
LUFKIN, TX 75904		CR Beds 145 POS Beds 0			
ANGELINA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		4.0%	
Balance Sheet		Income Statement		Length of Stay 36.1	
Current Assets	1,481,105	Total Charges	4,299,594	Average Wages	16.38
Fixed Assets	208,907	Contract Allowance	-140,933	-3.3%	Skilled Nursing 85.0%
Other Assets	7,405	Operating Revenue	4,440,527	103.3%	Ancillary Service 0.0%
Total Assets	1,697,417	Operating Expense	4,230,873	95.3%	Current Ratio 3.8
Current Liabilities	386,331	Operating Margin	209,654	4.7%	Days to Collect 60.2
Long Term Liabilities	86,084	Other Income	955,066	21.5%	Avg Payment Days 33.3
Total Equity	1,225,002	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,697,417	Net Profit or Loss	1,164,720	26.2%	Return on Equity 95.1%

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675867 KERENS CARE CENTER				Proprietary - Corporation	
KERENS CARE CENTER		12/31/2021 365 Days Settled			
KERENS, TX 75144				CR Beds 70 POS Beds 0	
NAVARRO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 30.1%	
Balance Sheet		Income Statement		Length of Stay 93.9	
Current Assets	1,723,817	Total Charges	1,564,019	Average Wages	18.87
Fixed Assets	1,024,204	Contract Allowance	183,464	11.7%	Skilled Nursing 75.3%
Other Assets	215,245	Operating Revenue	1,380,555	88.3%	Ancillary Service 24.7%
Total Assets	2,963,266	Operating Expense	2,846,300	206.2%	Current Ratio 0.4
Current Liabilities	3,948,545	Operating Margin	-1,465,745	-106.2%	Days to Collect 32.5
Long Term Liabilities	10,802	Other Income	583,026	42.2%	Avg Payment Days 136.7
Total Equity	-882,719	Other Expense	0	0.0%	Depreciation Rate 43.5%
Total Liab. and Equity	3,076,628	Net Profit or Loss	(882,719)	-63.9%	Return on Equity 100.0%
676438 KILLEEN NURSING & REHABILITATION				Nonprofit - Church	
KILLEEN NURSING & REHABILITATION		12/31/2021 365 Days Settled			
KILLEEN, TX 76549				CR Beds 120 POS Beds 0	
BELL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 73.6%	
Balance Sheet		Income Statement		Length of Stay 156.5	
Current Assets	1,685,015	Total Charges	10,196,525	Average Wages	18.93
Fixed Assets	56,428	Contract Allowance	587,106	5.8%	Skilled Nursing 71.1%
Other Assets	26,113	Operating Revenue	9,609,419	94.2%	Ancillary Service 28.9%
Total Assets	1,767,556	Operating Expense	7,949,532	82.7%	Current Ratio 2.6
Current Liabilities	640,483	Operating Margin	1,659,887	17.3%	Days to Collect 63.4
Long Term Liabilities	22,808	Other Income	1,437,417	15.0%	Avg Payment Days 23.9
Total Equity	1,104,265	Other Expense	0	0.0%	Depreciation Rate 558.4%
Total Liab. and Equity	1,767,556	Net Profit or Loss	3,097,304	32.2%	Return on Equity 280.5%

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676104 KINDRED TRANSITIONAL CARE AND REHABILITATION-GRAPE				Proprietary - Corporation	
KINDRED TRANSITIONAL CARE AND REHABILITATION-GRAPE		12/31/2021 365 Days Settled			
GRAPEVINE, TX 76051				CR Beds 132 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS				Occupancy Rate	66.6%
Balance Sheet		Income Statement		Length of Stay	76.7
Current Assets	4,334,365	Total Charges	10,124,238	Average Wages	22.01
Fixed Assets	85,518	Contract Allowance	-1,920,347	-19.0%	Skilled Nursing 58.1%
Other Assets	-96,389	Operating Revenue	12,044,585	119.0%	Ancillary Service 41.9%
Total Assets	4,323,494	Operating Expense	12,762,286	106.0%	Current Ratio 3.3
Current Liabilities	1,293,917	Operating Margin	-717,701	-6.0%	Days to Collect 125.8
Long Term Liabilities	0	Other Income	1,013,260	8.4%	Avg Payment Days 13.9
Total Equity	3,029,577	Other Expense	0	0.0%	Depreciation Rate 1,237.9%
Total Liab. and Equity	4,323,494	Net Profit or Loss	295,559	2.5%	Return on Equity 9.8%
676143 KINDRED TRANSITIONAL CARE AND REHABILITATION-MANSF				Proprietary - Corporation	
KINDRED TRANSITIONAL CARE AND REHABILITATION-MANSF		12/31/2021 365 Days Settled			
MANSFIELD, TX 76063				CR Beds 118 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS				Occupancy Rate	78.6%
Balance Sheet		Income Statement		Length of Stay	58.1
Current Assets	3,125,751	Total Charges	10,772,587	Average Wages	20.80
Fixed Assets	143,943	Contract Allowance	-1,253,114	-11.6%	Skilled Nursing 57.1%
Other Assets	94,629	Operating Revenue	12,025,701	111.6%	Ancillary Service 42.9%
Total Assets	3,364,323	Operating Expense	12,682,838	105.5%	Current Ratio 2.2
Current Liabilities	1,444,357	Operating Margin	-657,137	-5.5%	Days to Collect 89.7
Long Term Liabilities	0	Other Income	987,009	8.2%	Avg Payment Days 14.7
Total Equity	1,919,966	Other Expense	0	0.0%	Depreciation Rate 837.3%
Total Liab. and Equity	3,364,323	Net Profit or Loss	329,872	2.7%	Return on Equity 17.2%

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676101 KINDRED TRANSITIONAL CARE AND REHABILITATION-RIDGM		Proprietary - Corporation	
KINDRED TRANSITIONAL CARE AND REHABILITATION-RIDGM		12/31/2021 365 Days Settled	
FORT WORTH, TX 76116		CR Beds 155 POS Beds 0	
TARRANT		Key Performance Ind.	
NOVITAS		Occupancy Rate	53.4%
Balance Sheet		Income Statement	
Current Assets	3,939,135	Total Charges	9,815,528
Fixed Assets	135,625	Contract Allowance	-474,912 -4.8%
Other Assets	108,355	Operating Revenue	10,290,440 104.8%
Total Assets	4,183,115	Operating Expense	12,929,122 125.6%
Current Liabilities	3,001,946	Operating Margin	-2,638,682 -25.6%
Long Term Liabilities	0	Other Income	1,027,154 10.0%
Total Equity	1,181,169	Other Expense	0 0.0%
Total Liab. and Equity	4,183,115	Net Profit or Loss	(1,611,528) -15.7%
		Length of Stay	59.2
		Average Wages	21.51
		Skilled Nursing	57.7%
		Ancillary Service	42.3%
		Current Ratio	1.3
		Days to Collect	124.1
		Avg Payment Days	12.8
		Depreciation Rate	445.6%
		Return on Equity	-136.4%
676035 KINGSLAND HILLS CARE CENTER		Nonprofit - Church	
KINGSLAND HILLS CARE CENTER		12/31/2021 365 Days Settled	
KINGSLAND, TX 78639		CR Beds 122 POS Beds 0	
LLANO		Key Performance Ind.	
NOVITAS		Occupancy Rate	45.0%
Balance Sheet		Income Statement	
Current Assets	4,693,423	Total Charges	4,937,937
Fixed Assets	99,547	Contract Allowance	-652,696 -13.2%
Other Assets	43,892	Operating Revenue	5,590,633 113.2%
Total Assets	4,836,862	Operating Expense	5,823,483 104.2%
Current Liabilities	-40,580	Operating Margin	-232,850 -4.2%
Long Term Liabilities	34,905	Other Income	587,813 10.5%
Total Equity	4,842,537	Other Expense	0 0.0%
Total Liab. and Equity	4,836,862	Net Profit or Loss	354,963 6.3%
		Length of Stay	145.1
		Average Wages	20.06
		Skilled Nursing	73.7%
		Ancillary Service	26.3%
		Current Ratio	(115.7)
		Days to Collect	45.1
		Avg Payment Days	4.7
		Depreciation Rate	264.7%
		Return on Equity	7.3%

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675815 KINGSVILLE NURSING AND REHABILITATION CENTER				Government - City-County	
KINGSVILLE NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
KINGSVILLE, TX 78363				CR Beds 120 POS Beds 0	
KLEBERG				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.2%
				Length of Stay	92.0
				Average Wages	18.91
				Skilled Nursing	78.1%
				Ancillary Service	21.9%
				Current Ratio	1.2
				Days to Collect	67.3
				Avg Payment Days	8.6
				Depreciation Rate	142.3%
				Return on Equity	14.3%
Balance Sheet		Income Statement			
Current Assets	1,093,634	Total Charges	5,756,104		
Fixed Assets	345,166	Contract Allowance	0	0.0%	
Other Assets	3,336,732	Operating Revenue	5,756,104	100.0%	
Total Assets	4,775,532	Operating Expense	7,802,911	135.6%	
Current Liabilities	930,841	Operating Margin	-2,046,807	-35.6%	
Long Term Liabilities	0	Other Income	2,598,052	45.1%	
Total Equity	3,844,691	Other Expense	0	0.0%	
Total Liab. and Equity	4,775,532	Net Profit or Loss	551,245	9.6%	
675336 KIRKLAND COURT HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
KIRKLAND COURT HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
AMARILLO, TX 79106				CR Beds 98 POS Beds 0	
POTTER				Key Performance Ind.	
NGS (WI)				Occupancy Rate	48.1%
				Length of Stay	235.5
				Average Wages	20.73
				Skilled Nursing	76.0%
				Ancillary Service	24.0%
				Current Ratio	(1.3)
				Days to Collect	54.3
				Avg Payment Days	24.6
				Depreciation Rate	430.8%
				Return on Equity	16.5%
Balance Sheet		Income Statement			
Current Assets	448,856	Total Charges	3,353,685		
Fixed Assets	130,530	Contract Allowance	341,019	10.2%	
Other Assets	0	Operating Revenue	3,012,666	89.8%	
Total Assets	579,386	Operating Expense	4,917,438	163.2%	
Current Liabilities	-346,575	Operating Margin	-1,904,772	-63.2%	
Long Term Liabilities	2,550,124	Other Income	1,636,555	54.3%	
Total Equity	-1,624,163	Other Expense	0	0.0%	
Total Liab. and Equity	579,386	Net Profit or Loss	(268,217)	-8.9%	

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455732 KIRKWOOD MANOR				Nonprofit - Church	
KIRKWOOD MANOR		6/30/2021 365 Days Settled			
NEW BRAUNFELS, TX 78130				CR Beds 162 POS Beds 0	
COMAL				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	57.3%
				Length of Stay	137.7
Balance Sheet		Income Statement		Average Wages	23.63
Current Assets	4,221,207	Total Charges	13,803,865	15.3%	Skilled Nursing 47.9%
Fixed Assets	-1,698	Contract Allowance	2,118,602	84.7%	Ancillary Service 52.1%
Other Assets	920	Operating Revenue	11,685,263	86.2%	Current Ratio 2.9
Total Assets	4,220,429	Operating Expense	10,073,290	13.8%	Days to Collect 57.9
Current Liabilities	1,452,027	Operating Margin	1,611,973	0.2%	Avg Payment Days 25.8
Long Term Liabilities	-122,511	Other Income	21,366	0.0%	Depreciation Rate 0.0%
Total Equity	2,890,913	Other Expense	0	14.0%	Return on Equity 56.5%
Total Liab. and Equity	4,220,429	Net Profit or Loss	1,633,339		
455278 KNOPP HEALTHCARE AND REHAB CENTER INC				Proprietary - Corporation	
KNOPP HEALTHCARE AND REHAB CENTER INC		12/31/2021 365 Days Settled			
FREDERICKSBURG, TX 78624				CR Beds 132 POS Beds 0	
GILLESPIE				Key Performance Ind.	
NOVITAS				Occupancy Rate	32.9%
				Length of Stay	143.0
Balance Sheet		Income Statement		Average Wages	20.36
Current Assets	1,172,147	Total Charges	3,653,111	0.0%	Skilled Nursing 100.0%
Fixed Assets	1,761,368	Contract Allowance	1	100.0%	Ancillary Service 0.0%
Other Assets	0	Operating Revenue	3,653,110	70.8%	Current Ratio 0.6
Total Assets	2,933,515	Operating Expense	2,586,057	29.2%	Days to Collect 42.5
Current Liabilities	1,907,114	Operating Margin	1,067,053	0.0%	Avg Payment Days 6.3
Long Term Liabilities	461	Other Income	0	0.0%	Depreciation Rate 2.1%
Total Equity	1,025,940	Other Expense	0	29.2%	Return on Equity 104.0%
Total Liab. and Equity	2,933,515	Net Profit or Loss	1,067,053		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675740 KNOPP NURSING & REHAB CENTER INC				Proprietary - Corporation		
KNOPP NURSING & REHAB CENTER INC				12/31/2021 365 Days Settled		
FREDERICKSBURG, TX 78624				CR Beds 60 POS Beds 0		
GILLESPIE				Key Performance Ind.		
NOVITAS				Occupancy Rate	55.9%	
Balance Sheet		Income Statement		Length of Stay	120.0	
Current Assets	2,155,482	Total Charges	3,292,016	Average Wages	21.33	
Fixed Assets	44,716	Contract Allowance	1	0.0%	Skilled Nursing	100.0%
Other Assets	0	Operating Revenue	3,292,015	100.0%	Ancillary Service	0.0%
Total Assets	2,200,198	Operating Expense	3,278,102	99.6%	Current Ratio	2.0
Current Liabilities	1,052,034	Operating Margin	13,913	0.4%	Days to Collect	58.1
Long Term Liabilities	724,488	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	423,676	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	2,200,198	Net Profit or Loss	13,913	0.4%	Return on Equity	3.3%
455594 KOUNTZE NURSING CENTER				Proprietary - Corporation		
KOUNTZE NURSING CENTER				12/31/2021 365 Days Settled		
KOUNTZE, TX 77625				CR Beds 60 POS Beds 0		
HARDIN				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.8%	
Balance Sheet		Income Statement		Length of Stay	114.5	
Current Assets	549,479	Total Charges	7,172,826	Average Wages	22.02	
Fixed Assets	116,815	Contract Allowance	3,145,889	43.9%	Skilled Nursing	65.5%
Other Assets	0	Operating Revenue	4,026,937	56.1%	Ancillary Service	12.9%
Total Assets	666,294	Operating Expense	4,684,197	116.3%	Current Ratio	1.2
Current Liabilities	474,280	Operating Margin	-657,260	-16.3%	Days to Collect	43.8
Long Term Liabilities	130,555	Other Income	912,512	22.7%	Avg Payment Days	37.0
Total Equity	61,461	Other Expense	0	0.0%	Depreciation Rate	299.4%
Total Liab. and Equity	666,296	Net Profit or Loss	255,252	6.3%	Return on Equity	415.3%

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455901 KPC PROMISE SKILLED NURSING FACILITY OF WICHITA FA				Proprietary - Corporation	
KPC PROMISE SKILLED NURSING FACILITY OF WICHITA FA		8/31/2021 365 Days Settled			
WICHITA FALLS, TX 76301				CR Beds 72 POS Beds 0	
WICHITA				Key Performance Ind.	
NOVITAS				Occupancy Rate	22.0%
Balance Sheet		Income Statement		Length of Stay	40.2
Current Assets	2,012,720	Total Charges	3,739,466	Average Wages	29.37
Fixed Assets	76,877	Contract Allowance	186,482	5.0% Skilled Nursing	64.8%
Other Assets	-5,080,994	Operating Revenue	3,552,984	95.0% Ancillary Service	35.2%
Total Assets	-2,991,397	Operating Expense	5,659,976	159.3% Current Ratio	3.0
Current Liabilities	671,938	Operating Margin	-2,106,992	-59.3% Days to Collect	206.1
Long Term Liabilities	0	Other Income	-57,531	-1.6% Avg Payment Days	40.8
Total Equity	-3,663,335	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	-2,991,397	Net Profit or Loss	(2,164,523)	-60.9% Return on Equity	59.1%

675837 KRUSE VILLAGE SENIOR LIVING COMMUNITY				Proprietary - Corporation	
KRUSE VILLAGE SENIOR LIVING COMMUNITY		12/31/2021 365 Days Settled			
BRENHAM, TX 77833				CR Beds 65 POS Beds 0	
WASHINGTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	75.4%
Balance Sheet		Income Statement		Length of Stay	98.8
Current Assets	2,067,595	Total Charges	10,093,164	Average Wages	21.04
Fixed Assets	945,583	Contract Allowance	499,485	4.9% Skilled Nursing	33.3%
Other Assets	5,610,900	Operating Revenue	9,593,679	95.1% Ancillary Service	15.8%
Total Assets	8,624,078	Operating Expense	10,545,172	109.9% Current Ratio	0.2
Current Liabilities	12,271,695	Operating Margin	-951,493	-9.9% Days to Collect	21.4
Long Term Liabilities	0	Other Income	876,562	9.1% Avg Payment Days	354.3
Total Equity	-3,647,617	Other Expense	0	0.0% Depreciation Rate	117.8%
Total Liab. and Equity	8,624,078	Net Profit or Loss	(74,931)	-0.8% Return on Equity	2.1%

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675372 LA BAHIA NURSING AND REHABILITATION				Proprietary - Corporation	
LA BAHIA NURSING AND REHABILITATION 12/31/2021 306 Days Settled					
GOLIAD, TX 77963		2/28/2021 59 Days Settled		CR Beds 90 POS Beds 0	
GOLIAD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 38.7%	
Balance Sheet		Income Statement		Length of Stay 51.4	
Current Assets	160,424	Total Charges	282,796	Average Wages 24.67	
Fixed Assets	213,817	Contract Allowance	-39,115	-13.8%	Skilled Nursing 117.2%
Other Assets	957,293	Operating Revenue	321,911	113.8%	Ancillary Service -17.2%
Total Assets	1,331,534	Operating Expense	533,886	165.8%	Current Ratio (0.2)
Current Liabilities	-699,302	Operating Margin	-211,975	-65.8%	Days to Collect 541.2
Long Term Liabilities	0	Other Income	-7,992	-2.5%	Avg Payment Days (117.9)
Total Equity	-632,232	Other Expense	0	0.0%	Depreciation Rate 21.1%
Total Liab. and Equity	-1,331,534	Net Profit or Loss	106,483	33.1%	Return on Equity -16.8%

675372 LA BAHIA NURSING AND REHABILITATION				Proprietary - Corporation	
LA BAHIA NURSING AND REHABILITATION 12/31/2021 306 Days Settled					
GOLIAD, TX 77963		2/28/2021 59 Days Settled		CR Beds 90 POS Beds 0	
GOLIAD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 31.5%	
Balance Sheet		Income Statement		Length of Stay 279.9	
Current Assets	1,676,207	Total Charges	2,276,009	Average Wages 24.67	
Fixed Assets	228,014	Contract Allowance	313,242	13.8%	Skilled Nursing 78.7%
Other Assets	242,242	Operating Revenue	1,962,767	86.2%	Ancillary Service 21.3%
Total Assets	2,146,463	Operating Expense	2,847,675	145.1%	Current Ratio 0.7
Current Liabilities	2,560,173	Operating Margin	-884,908	-45.1%	Days to Collect 219.2
Long Term Liabilities	63,742	Other Income	459,293	23.4%	Avg Payment Days 117.6
Total Equity	-425,615	Other Expense	0	0.0%	Depreciation Rate 195.4%
Total Liab. and Equity	2,198,300	Net Profit or Loss	(425,615)	-21.7%	Return on Equity 100.0%

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675934 LA DORA NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LA DORA NURSING AND REHABILITATION CENTER				12/31/2021 365 Days Settled	
BEDFORD, TX 76021				CR Beds 62 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.1%
Balance Sheet		Income Statement		Length of Stay	211.0
Current Assets	1,644,589	Total Charges	4,511,964	Average Wages	20.27
Fixed Assets	157	Contract Allowance	988,635	21.9%	Skilled Nursing 47.8%
Other Assets	2,000	Operating Revenue	3,523,329	78.1%	Ancillary Service 52.2%
Total Assets	1,646,746	Operating Expense	4,919,557	139.6%	Current Ratio 1.1
Current Liabilities	1,508,201	Operating Margin	-1,396,228	-39.6%	Days to Collect 148.4
Long Term Liabilities	0	Other Income	1,668,552	47.4%	Avg Payment Days 48.9
Total Equity	138,545	Other Expense	0	0.0%	Depreciation Rate 604.2%
Total Liab. and Equity	1,646,746	Net Profit or Loss	272,324	7.7%	Return on Equity 196.6%
676419 LA HACIENDA DE PAZ REHABILITATION AND CARE CENTER				Proprietary - Corporation	
LA HACIENDA DE PAZ REHABILITATION AND CARE CENTER				9/30/2021 183 Days Settled	
EAGLE PASS, TX 78852				3/31/2021 90 Days Settled	
MAVERICK				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	77.6%
Balance Sheet		Income Statement		Length of Stay	98.2
Current Assets	44,005	Total Charges	2,270,415	Average Wages	18.11
Fixed Assets	-554	Contract Allowance	155,851	6.9%	Skilled Nursing 74.1%
Other Assets	98,365	Operating Revenue	2,114,564	93.1%	Ancillary Service 25.9%
Total Assets	141,816	Operating Expense	1,842,889	87.2%	Current Ratio 0.1
Current Liabilities	711,279	Operating Margin	271,675	12.8%	Days to Collect 0.2
Long Term Liabilities	2,711	Other Income	338,337	16.0%	Avg Payment Days (3.2)
Total Equity	506,227	Other Expense	0	0.0%	Depreciation Rate 23,242.1%
Total Liab. and Equity	1,220,217	Net Profit or Loss	610,012	28.8%	Return on Equity 120.5%

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676419 LA HACIENDA DE PAZ REHABILITATION AND CARE CENTER				Nonprofit - Church	
LA HACIENDA DE PAZ REHABILITATION AND CARE CENTER		9/30/2021 183 Days Settled			
EAGLE PASS, TX 78852		3/31/2021 90 Days Settled		CR Beds 104 POS Beds 0	
MAVERICK		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	75.7%
				Length of Stay	125.3
				Average Wages	18.11
				8.2% Skilled Nursing	72.6%
				91.8% Ancillary Service	27.4%
				93.8% Current Ratio	1.0
				6.2% Days to Collect	48.1
				6.4% Avg Payment Days	24.1
				0.0% Depreciation Rate	9,593.7%
				12.6% Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	821,696	Total Charges	4,107,472		
Fixed Assets	-44,656	Contract Allowance	335,031		
Other Assets	66,000	Operating Revenue	3,772,441		
Total Assets	843,040	Operating Expense	3,539,113		
Current Liabilities	860,214	Operating Margin	233,328		
Long Term Liabilities	-122,354	Other Income	240,931		
Total Equity	474,259	Other Expense	0		
Total Liab. and Equity	1,212,119	Net Profit or Loss	474,259		
675170 LA PALOMA NURSING CENTER				Proprietary - Corporation	
LA PALOMA NURSING CENTER		6/30/2021 365 Days Settled			
SAN DIEGO, TX 78384				CR Beds 90 POS Beds 0	
DUVAL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.4%
				Length of Stay	117.5
				Average Wages	20.00
				44.6% Skilled Nursing	65.3%
				55.4% Ancillary Service	17.4%
				120.6% Current Ratio	1.2
				-20.6% Days to Collect	55.0
				28.9% Avg Payment Days	44.5
				0.0% Depreciation Rate	163.0%
				8.3% Return on Equity	89.1%
Balance Sheet		Income Statement			
Current Assets	833,446	Total Charges	8,279,889		
Fixed Assets	288,754	Contract Allowance	3,695,797		
Other Assets	14,976	Operating Revenue	4,584,092		
Total Assets	1,137,176	Operating Expense	5,527,896		
Current Liabilities	685,330	Operating Margin	-943,804		
Long Term Liabilities	23,821	Other Income	1,325,242		
Total Equity	428,024	Other Expense	0		
Total Liab. and Equity	1,137,175	Net Profit or Loss	381,438		

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675800 LA VIDA SERENA NURSING AND REHABILITATION				Proprietary - Corporation	
LA VIDA SERENA NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
DEL RIO, TX 78840		CR Beds 120 POS Beds 0			
VAL VERDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.3%	
Balance Sheet		Income Statement		Length of Stay 141.8	
Current Assets	-1,501,747	Total Charges	6,151,970	Average Wages	17.62
Fixed Assets	1,250,340	Contract Allowance	762,412	12.4%	Skilled Nursing 79.7%
Other Assets	41,268	Operating Revenue	5,389,558	87.6%	Ancillary Service 20.3%
Total Assets	-210,139	Operating Expense	5,691,866	105.6%	Current Ratio 1.8
Current Liabilities	-836,665	Operating Margin	-302,308	-5.6%	Days to Collect 51.6
Long Term Liabilities	0	Other Income	1,135,926	21.1%	Avg Payment Days 259.3
Total Equity	833,618	Other Expense	0	0.0%	Depreciation Rate 60.0%
Total Liab. and Equity	-3,047	Net Profit or Loss	833,618	15.5%	Return on Equity 100.0%
455477 LAKE JACKSON HEALTHCARE CENTER				Nonprofit - Church	
LAKE JACKSON HEALTHCARE CENTER		8/31/2021 365 Days Settled			
LAKE JACKSON, TX 77566		CR Beds 120 POS Beds 0			
BRAZORIA		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		42.4%	
Balance Sheet		Income Statement		Length of Stay 344.3	
Current Assets	9,315,726	Total Charges	5,281,529	Average Wages	22.74
Fixed Assets	37,417	Contract Allowance	1,390,374	26.3%	Skilled Nursing 81.7%
Other Assets	0	Operating Revenue	3,891,155	73.7%	Ancillary Service 18.3%
Total Assets	9,353,143	Operating Expense	3,709,167	95.3%	Current Ratio 1.0
Current Liabilities	8,892,954	Operating Margin	181,988	4.7%	Days to Collect 55.9
Long Term Liabilities	0	Other Income	475,482	12.2%	Avg Payment Days 36.6
Total Equity	460,189	Other Expense	0	0.0%	Depreciation Rate 195.1%
Total Liab. and Equity	9,353,143	Net Profit or Loss	657,470	16.9%	Return on Equity 142.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455903 LAKE LODGE NURSING & REHABILITATION				Proprietary - Corporation	
LAKE LODGE NURSING & REHABILITATION		12/31/2021 365 Days Settled			
LAKE WORTH, TX 76135		CR Beds 140 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		30.2%	
Balance Sheet		Income Statement		Length of Stay 137.8	
Current Assets	1,717,334	Total Charges	3,671,270	Average Wages	23.47
Fixed Assets	280,993	Contract Allowance	441,775	12.0%	Skilled Nursing 75.2%
Other Assets	102,215	Operating Revenue	3,229,495	88.0%	Ancillary Service 24.8%
Total Assets	2,100,542	Operating Expense	4,304,660	133.3%	Current Ratio 0.7
Current Liabilities	2,521,046	Operating Margin	-1,075,165	-33.3%	Days to Collect 138.5
Long Term Liabilities	12,826	Other Income	708,424	21.9%	Avg Payment Days 99.7
Total Equity	-366,741	Other Expense	0	0.0%	Depreciation Rate 19.1%
Total Liab. and Equity	2,167,131	Net Profit or Loss	(366,741)	-11.4%	Return on Equity 100.0%
675438 LAKE SHORE VILLAGE HEALTHCARE CENTER				Proprietary - Corporation	
LAKE SHORE VILLAGE HEALTHCARE CENTER		9/30/2021 365 Days Settled			
WACO, TX 76708		CR Beds 151 POS Beds 0			
MCLENNAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.7%	
Balance Sheet		Income Statement		Length of Stay 91.0	
Current Assets	1,478,057	Total Charges	21,495,393	Average Wages	20.00
Fixed Assets	483,727	Contract Allowance	10,896,174	50.7%	Skilled Nursing 80.8%
Other Assets	9,773	Operating Revenue	10,599,219	49.3%	Ancillary Service 13.6%
Total Assets	1,971,557	Operating Expense	11,940,765	112.7%	Current Ratio 1.3
Current Liabilities	1,166,463	Operating Margin	-1,341,546	-12.7%	Days to Collect 46.5
Long Term Liabilities	522,417	Other Income	1,868,231	17.6%	Avg Payment Days 33.3
Total Equity	282,679	Other Expense	0	0.0%	Depreciation Rate 128.4%
Total Liab. and Equity	1,971,559	Net Profit or Loss	526,685	5.0%	Return on Equity 186.3%

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675560 LAKE VILLAGE NURSING AND REHABILITATION CENTER				Nonprofit - Church	
LAKE VILLAGE NURSING AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
LEWISVILLE, TX 75057		CR Beds 112 POS Beds 0			
DENTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		57.3%	
Balance Sheet		Income Statement		Length of Stay 92.6	
Current Assets	8,293,330	Total Charges	6,888,274	Average Wages	23.92
Fixed Assets	742,618	Contract Allowance	-1,352,597	-19.6%	Skilled Nursing 58.0%
Other Assets	4,326,515	Operating Revenue	8,240,871	119.6%	Ancillary Service 42.0%
Total Assets	13,362,463	Operating Expense	6,907,806	83.8%	Current Ratio 9.5
Current Liabilities	874,646	Operating Margin	1,333,065	16.2%	Days to Collect 50.0
Long Term Liabilities	4,326,515	Other Income	5,396	0.1%	Avg Payment Days 30.3
Total Equity	8,161,302	Other Expense	0	0.0%	Depreciation Rate 37.5%
Total Liab. and Equity	13,362,463	Net Profit or Loss	1,338,461	16.2%	Return on Equity 16.4%
676497 LAKESIDE HEALTH AND WELLNESS				Proprietary - Partnership	
LAKESIDE HEALTH AND WELLNESS		12/31/2021 226 Days *Settled			
KEMP, TX 75143		CR Beds 124 POS Beds 0			
HENDERSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		21.9%	
Balance Sheet		Income Statement		Length of Stay 96.0	
Current Assets	749,685	Total Charges	2,766,359	Average Wages	22.23
Fixed Assets	163,764	Contract Allowance	875,242	31.6%	Skilled Nursing 70.8%
Other Assets	430	Operating Revenue	1,891,117	68.4%	Ancillary Service 29.2%
Total Assets	913,879	Operating Expense	3,413,524	180.5%	Current Ratio 0.4
Current Liabilities	1,860,003	Operating Margin	-1,522,407	-80.5%	Days to Collect 87.2
Long Term Liabilities	589,026	Other Income	0	0.0%	Avg Payment Days 17.2
Total Equity	-1,535,150	Other Expense	0	0.0%	Depreciation Rate 428.5%
Total Liab. and Equity	913,879	Net Profit or Loss	(1,522,407)	-80.5%	Return on Equity 99.2%

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676325 LAKESIDE NURSING AND REHABILITATION CENTER				Government - City-County	
LAKESIDE NURSING AND REHABILITATION CENTER		3/31/2021 365 Days Settled			
SAN ANTONIO, TX 78245				CR Beds 120 POS Beds 0	
BEXAR				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	75.5%
				Length of Stay	163.0
				Average Wages	19.78
				Skilled Nursing	84.4%
				Ancillary Service	15.6%
				Current Ratio	0.7
				Days to Collect	43.5
				Avg Payment Days	36.3
				Depreciation Rate	491.2%
				Return on Equity	25.3%
Balance Sheet		Income Statement			
Current Assets	927,232	Total Charges	7,218,228		
Fixed Assets	114,133	Contract Allowance	0	0.0%	
Other Assets	2,761,063	Operating Revenue	7,218,228	100.0%	
Total Assets	3,802,428	Operating Expense	8,749,574	121.2%	
Current Liabilities	1,309,659	Operating Margin	-1,531,346	-21.2%	
Long Term Liabilities	376,920	Other Income	2,066,407	28.6%	
Total Equity	2,115,849	Other Expense	0	0.0%	
Total Liab. and Equity	3,802,428	Net Profit or Loss	535,061	7.4%	
675093 LAKESIDE REHABILITATION AND CARE CENTER				Nonprofit - Church	
LAKESIDE REHABILITATION AND CARE CENTER		12/31/2021 365 Days Settled			
LUBBOCK, TX 79410				CR Beds 93 POS Beds 0	
LUBBOCK				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	50.7%
				Length of Stay	116.2
				Average Wages	20.52
				Skilled Nursing	94.7%
				Ancillary Service	5.3%
				Current Ratio	2.7
				Days to Collect	60.5
				Avg Payment Days	39.8
				Depreciation Rate	950.1%
				Return on Equity	169.7%
Balance Sheet		Income Statement			
Current Assets	1,120,439	Total Charges	4,369,238		
Fixed Assets	43,901	Contract Allowance	217,094	5.0%	
Other Assets	0	Operating Revenue	4,152,144	95.0%	
Total Assets	1,164,340	Operating Expense	4,195,503	101.0%	
Current Liabilities	419,444	Operating Margin	-43,359	-1.0%	
Long Term Liabilities	0	Other Income	1,307,679	31.5%	
Total Equity	744,896	Other Expense	0	0.0%	
Total Liab. and Equity	1,164,340	Net Profit or Loss	1,264,320	30.4%	

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675051 LAKEVIEW REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation		
LAKEVIEW REHABILITATION & HEALTHCARE CENTER		12/31/2021 275 Days Settled				
WINNSBORO, TX 75494		3/31/2021 121 Days Settled		CR Beds 60	POS Beds 0	
WOOD		Key Performance Ind.				
NOVITAS				Occupancy Rate	63.9%	
Balance Sheet		Income Statement		Length of Stay	515.7	
Current Assets	1,055,016	Total Charges	892,860	Average Wages	20.76	
Fixed Assets	93,266	Contract Allowance	-338,627	-37.9%	Skilled Nursing	80.3%
Other Assets	1,744	Operating Revenue	1,231,487	137.9%	Ancillary Service	19.7%
Total Assets	1,150,026	Operating Expense	1,320,089	107.2%	Current Ratio	0.9
Current Liabilities	1,164,118	Operating Margin	-88,602	-7.2%	Days to Collect	335.2
Long Term Liabilities	0	Other Income	77,867	6.3%	Avg Payment Days	83.7
Total Equity	-14,092	Other Expense	0	0.0%	Depreciation Rate	136.7%
Total Liab. and Equity	1,150,026	Net Profit or Loss	(10,735)	-0.9%	Return on Equity	76.2%
675051 LAKEVIEW REHABILITATION & HEALTHCARE CENTER				Nonprofit - Church		
LAKEVIEW REHABILITATION & HEALTHCARE CENTER		12/31/2021 275 Days Settled				
WINNSBORO, TX 75494		3/31/2021 121 Days Settled		CR Beds 60	POS Beds 0	
WOOD		Key Performance Ind.				
NOVITAS				Occupancy Rate	74.0%	
Balance Sheet		Income Statement		Length of Stay	222.0	
Current Assets	476,355	Total Charges	2,432,253	Average Wages	20.76	
Fixed Assets	0	Contract Allowance	-372,744	-15.3%	Skilled Nursing	74.5%
Other Assets	0	Operating Revenue	2,804,997	115.3%	Ancillary Service	25.5%
Total Assets	476,355	Operating Expense	2,752,264	98.1%	Current Ratio	1.1
Current Liabilities	419,408	Operating Margin	52,733	1.9%	Days to Collect	68.4
Long Term Liabilities	0	Other Income	4,214	0.2%	Avg Payment Days	60.3
Total Equity	56,947	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	476,355	Net Profit or Loss	56,947	2.0%	Return on Equity	100.0%

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676276 LAKEWEST REHABILITATION AND SKILLED CARE				Nonprofit - Church	
LAKEWEST REHABILITATION AND SKILLED CARE		9/30/2021 365 Days Settled			
DALLAS, TX 75212				CR Beds 118 POS Beds 0	
DALLAS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	71.3%
				Length of Stay	85.3
				Average Wages	22.44
				6.8% Skilled Nursing	67.8%
				93.2% Ancillary Service	32.2%
				108.1% Current Ratio	4.3
				-8.1% Days to Collect	71.4
				20.5% Avg Payment Days	19.1
				0.0% Depreciation Rate	662.0%
				12.5% Return on Equity	90.4%
Balance Sheet		Income Statement			
Current Assets	1,977,804	Total Charges	8,197,073		
Fixed Assets	110,239	Contract Allowance	559,363		
Other Assets	234,449	Operating Revenue	7,637,710		
Total Assets	2,322,492	Operating Expense	8,255,183		
Current Liabilities	455,665	Operating Margin	-617,473		
Long Term Liabilities	815,000	Other Income	1,568,428		
Total Equity	1,051,827	Other Expense	0		
Total Liab. and Equity	2,322,492	Net Profit or Loss	950,955		
455513 LAMPASAS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LAMPASAS NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
LAMPASAS, TX 76550				CR Beds 68 POS Beds 0	
LAMPASAS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	49.1%
				Length of Stay	132.5
				Average Wages	22.02
				20.3% Skilled Nursing	68.5%
				79.7% Ancillary Service	31.5%
				82.8% Current Ratio	1.7
				17.2% Days to Collect	27.8
				0.2% Avg Payment Days	11.4
				0.0% Depreciation Rate	0.0%
				17.4% Return on Equity	38.0%
Balance Sheet		Income Statement			
Current Assets	417,257	Total Charges	5,180,978		
Fixed Assets	0	Contract Allowance	1,049,843		
Other Assets	0	Operating Revenue	4,131,135		
Total Assets	417,257	Operating Expense	3,422,440		
Current Liabilities	249,964	Operating Margin	708,695		
Long Term Liabilities	-1,721,363	Other Income	8,117		
Total Equity	1,888,656	Other Expense	0		
Total Liab. and Equity	417,257	Net Profit or Loss	716,812		

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676019 LAMPSTAND NURSING AND REHABILITATION				Proprietary - Corporation	
LAMPSTAND NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
BRYAN, TX 77802		CR Beds 140 POS Beds 0			
BRAZOS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		48.3%	
		Length of Stay		138.6	
		Average Wages		20.00	
		Skilled Nursing		78.2%	
		Ancillary Service		21.8%	
		Current Ratio		0.2	
		Days to Collect		4.1	
		Avg Payment Days		112.5	
		Depreciation Rate		148.8%	
		Return on Equity		100.0%	
Balance Sheet		Income Statement			
Current Assets	355,449	Total Charges	5,847,574		
Fixed Assets	493,401	Contract Allowance	879,152	15.0%	
Other Assets	139,307	Operating Revenue	4,968,422	85.0%	
Total Assets	988,157	Operating Expense	6,367,253	128.2%	
Current Liabilities	1,441,162	Operating Margin	-1,398,831	-28.2%	
Long Term Liabilities	3,008	Other Income	939,661	18.9%	
Total Equity	-459,170	Other Expense	0	0.0%	
Total Liab. and Equity	985,000	Net Profit or Loss	(459,170)	-9.2%	
675874 LAMUN-LUSK-SANCHEZ TEXAS STATE VETERANS HOME				Nonprofit - Church	
LAMUN-LUSK-SANCHEZ TEXAS STATE VETERANS HOME		8/31/2021 365 Days Settled			
BIG SPRING, TX 79720		CR Beds 160 POS Beds 0			
HOWARD		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		61.2%	
		Length of Stay		99.3	
		Average Wages		22.22	
		Skilled Nursing		89.4%	
		Ancillary Service		10.6%	
		Current Ratio		6.9	
		Days to Collect		401.7	
		Avg Payment Days		61.4	
		Depreciation Rate		5.2%	
		Return on Equity		9.9%	
Balance Sheet		Income Statement			
Current Assets	11,343,509	Total Charges	7,128,845		
Fixed Assets	5,485,307	Contract Allowance	-1,591,119	-22.3%	
Other Assets	0	Operating Revenue	8,719,964	122.3%	
Total Assets	16,828,816	Operating Expense	9,739,809	111.7%	
Current Liabilities	1,637,138	Operating Margin	-1,019,845	-11.7%	
Long Term Liabilities	9,520,690	Other Income	1,583,120	18.2%	
Total Equity	5,670,988	Other Expense	0	0.0%	
Total Liab. and Equity	16,828,816	Net Profit or Loss	563,275	6.5%	

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675810 LANCASTER LTC PARTNERS INC				Proprietary - Corporation	
LANCASTER LTC PARTNERS INC		12/31/2021 365 Days Settled			
LANCASTER, TX 75134		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS		Occupancy Rate		39.0%	
Balance Sheet		Income Statement		Length of Stay 169.1	
Current Assets	290,258	Total Charges	3,335,565	Average Wages	20.73
Fixed Assets	0	Contract Allowance	208,713	6.3%	Skilled Nursing 90.3%
Other Assets	135	Operating Revenue	3,126,852	93.7%	Ancillary Service 9.7%
Total Assets	290,393	Operating Expense	4,076,305	130.4%	Current Ratio 0.4
Current Liabilities	742,680	Operating Margin	-949,453	-30.4%	Days to Collect 32.1
Long Term Liabilities	0	Other Income	539,926	17.3%	Avg Payment Days 66.2
Total Equity	-452,287	Other Expense	0	0.0%	Depreciation Rate 382.1%
Total Liab. and Equity	290,393	Net Profit or Loss	(409,527)	-13.1%	Return on Equity 90.5%
455675 LANDMARK OF AMARILLO REHABILITATION AND NURSING CE				Proprietary - Corporation	
LANDMARK OF AMARILLO REHABILITATION AND NURSING CE		9/30/2021 365 Days Settled			
AMARILLO, TX 79124		CR Beds 99 POS Beds 0			
POTTER		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		89.6%	
Balance Sheet		Income Statement		Length of Stay 116.0	
Current Assets	1,949,533	Total Charges	11,378,790	Average Wages	22.07
Fixed Assets	256,722	Contract Allowance	2,204,226	19.4%	Skilled Nursing 73.6%
Other Assets	3,337	Operating Revenue	9,174,564	80.6%	Ancillary Service 26.4%
Total Assets	2,209,592	Operating Expense	8,258,635	90.0%	Current Ratio (2.6)
Current Liabilities	-735,858	Operating Margin	915,929	10.0%	Days to Collect 82.2
Long Term Liabilities	0	Other Income	812,010	8.9%	Avg Payment Days 37.1
Total Equity	2,945,450	Other Expense	0	0.0%	Depreciation Rate 83.8%
Total Liab. and Equity	2,209,592	Net Profit or Loss	1,727,939	18.8%	Return on Equity 58.7%

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455861 LANDMARK OF PLANO REHABILITATION AND NURSING CENTE		Proprietary - Corporation	
LANDMARK OF PLANO REHABILITATION AND NURSING CENTE		8/31/2021 365 Days Settled	
PLANO, TX 75075		CR Beds 160 POS Beds 0	
COLLIN		Key Performance Ind.	
NOVITAS		Occupancy Rate	38.3%
Balance Sheet		Income Statement	
Current Assets	1,380,229	Total Charges	8,668,957
Fixed Assets	228,074	Contract Allowance	1,844,652
Other Assets	4,587	Operating Revenue	6,824,305
Total Assets	1,612,890	Operating Expense	6,417,944
Current Liabilities	889,125	Operating Margin	406,361
Long Term Liabilities	0	Other Income	396,224
Total Equity	723,765	Other Expense	0
Total Liab. and Equity	1,612,890	Net Profit or Loss	802,585
		21.3%	Skilled Nursing 70.7%
		78.7%	Ancillary Service 29.3%
		94.0%	Current Ratio 1.6
		6.0%	Days to Collect 82.3
		5.8%	Avg Payment Days 50.6
		0.0%	Depreciation Rate 356.7%
		11.8%	Return on Equity 110.9%
675052 LAPORTE HEALTHCARE CENTER		Proprietary - Corporation	
LAPORTE HEALTHCARE CENTER		12/31/2021 365 Days Settled	
LA PORTE, TX 77571		CR Beds 58 POS Beds 0	
HARRIS		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	69.9%
Balance Sheet		Income Statement	
Current Assets	16,852,062	Total Charges	4,001,272
Fixed Assets	17,304	Contract Allowance	950,960
Other Assets	0	Operating Revenue	3,050,312
Total Assets	16,869,366	Operating Expense	2,843,786
Current Liabilities	15,460,181	Operating Margin	206,526
Long Term Liabilities	0	Other Income	269,510
Total Equity	1,409,185	Other Expense	0
Total Liab. and Equity	16,869,366	Net Profit or Loss	476,036
		23.8%	Skilled Nursing 85.5%
		76.2%	Ancillary Service 14.5%
		93.2%	Current Ratio 1.1
		6.8%	Days to Collect 58.3
		8.8%	Avg Payment Days 31.1
		0.0%	Depreciation Rate 426.1%
		15.6%	Return on Equity 33.8%

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676313 LAREDO NURSING AND REHABILITATION CENTER				Nonprofit - Church	
LAREDO NURSING AND REHABILITATION CENTER 6/30/2021 365 Days Settled					
LAREDO, TX 78041				CR Beds 120 POS Beds 0	
WEBB				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 40.1%	
Balance Sheet		Income Statement		Length of Stay 38.4	
Current Assets	636,565	Total Charges	6,985,477	Average Wages 20.35	
Fixed Assets	0	Contract Allowance	567,007	8.1%	Skilled Nursing 68.6%
Other Assets	0	Operating Revenue	6,418,470	91.9%	Ancillary Service 31.4%
Total Assets	<u>636,565</u>	Operating Expense	6,926,414	107.9%	Current Ratio 0.7
Current Liabilities	889,282	Operating Margin	-507,944	-7.9%	Days to Collect 36.2
Long Term Liabilities	0	Other Income	895,992	14.0%	Avg Payment Days 46.9
Total Equity	<u>-252,717</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>636,565</u>	Net Profit or Loss	<u>388,048</u>	6.0%	Return on Equity -153.6%
<hr/>					
675519 LARKSPUR				Nonprofit - Church	
LARKSPUR 12/31/2021 365 Days Settled					
LUFKIN, TX 75904				CR Beds 92 POS Beds 0	
ANGELINA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 66.9%	
Balance Sheet		Income Statement		Length of Stay 66.4	
Current Assets	1,767,811	Total Charges	8,517,821	Average Wages 21.97	
Fixed Assets	0	Contract Allowance	2,218,910	26.1%	Skilled Nursing 73.0%
Other Assets	0	Operating Revenue	6,298,911	73.9%	Ancillary Service 27.0%
Total Assets	<u>1,767,811</u>	Operating Expense	7,399,956	117.5%	Current Ratio 8.0
Current Liabilities	220,815	Operating Margin	-1,101,045	-17.5%	Days to Collect 90.2
Long Term Liabilities	0	Other Income	1,604,286	25.5%	Avg Payment Days 4.0
Total Equity	<u>1,546,996</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,767,811</u>	Net Profit or Loss	<u>503,241</u>	8.0%	Return on Equity 32.5%

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745000 LAS ALTURAS DE PENITAS				Proprietary - Corporation		
LAS ALTURAS DE PENITAS		12/31/2021 177 Days *Settled				
PENITAS, TX 78576				CR Beds 130 POS Beds 0		
HIDALGO				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	31.2%	
				Length of Stay	30.5	
Balance Sheet		Income Statement		Average Wages	19.61	
Current Assets	1,468,930	Total Charges	2,359,787	20.2%	Skilled Nursing	60.5%
Fixed Assets	174,672	Contract Allowance	477,315	79.8%	Ancillary Service	39.5%
Other Assets	101,829	Operating Revenue	1,882,472	133.6%	Current Ratio	1.4
Total Assets	1,745,431	Operating Expense	2,514,306	-33.6%	Days to Collect	88.9
Current Liabilities	1,028,292	Operating Margin	-631,834	1.3%	Avg Payment Days	15.2
Long Term Liabilities	2,360,268	Other Income	25,008	0.0%	Depreciation Rate	298.4%
Total Equity	-1,643,129	Other Expense	0	-32.2%	Return on Equity	36.9%
Total Liab. and Equity	1,745,431	Net Profit or Loss	(606,826)			
676465 LAS ALTURAS NURSING & TRANSITIONAL CARE				Proprietary - Partnership		
LAS ALTURAS NURSING & TRANSITIONAL CARE		12/31/2021 365 Days Settled				
LAREDO, TX 78041				CR Beds 138 POS Beds 0		
WEBB				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	81.7%	
				Length of Stay	302.8	
Balance Sheet		Income Statement		Average Wages	16.93	
Current Assets	4,405,686	Total Charges	11,218,784	6.3%	Skilled Nursing	75.3%
Fixed Assets	216,867	Contract Allowance	710,068	93.7%	Ancillary Service	24.7%
Other Assets	51,836	Operating Revenue	10,508,716	86.7%	Current Ratio	2.4
Total Assets	4,674,389	Operating Expense	9,108,390	13.3%	Days to Collect	34.7
Current Liabilities	1,827,674	Operating Margin	1,400,326	18.7%	Avg Payment Days	29.2
Long Term Liabilities	205,734	Other Income	1,963,910	0.0%	Depreciation Rate	458.4%
Total Equity	2,640,981	Other Expense	0	32.0%	Return on Equity	127.4%
Total Liab. and Equity	4,674,389	Net Profit or Loss	3,364,236			

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676464 LAS BRISAS REHABILITATION AND WELLNESS SUITES				Proprietary - Other	
LAS BRISAS REHABILITATION AND WELLNESS SUITES		5/31/2021 365 Days Settled			
IRVING, TX 75038				CR Beds 128 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	42.0%
Balance Sheet		Income Statement		Length of Stay	155.9
Current Assets	598,828	Total Charges	6,684,137	Average Wages	24.64
Fixed Assets	105,124	Contract Allowance	1,548,095	23.2%	Skilled Nursing 53.7%
Other Assets	189,044	Operating Revenue	5,136,042	76.8%	Ancillary Service 46.3%
Total Assets	892,996	Operating Expense	7,839,007	152.6%	Current Ratio 0.4
Current Liabilities	1,506,653	Operating Margin	-2,702,965	-52.6%	Days to Collect 38.9
Long Term Liabilities	3,381,850	Other Income	1,042,639	20.3%	Avg Payment Days 41.4
Total Equity	-3,995,507	Other Expense	0	0.0%	Depreciation Rate 1,115.4%
Total Liab. and Equity	892,996	Net Profit or Loss	(1,660,326)	-32.3%	Return on Equity 41.6%
676328 LAS COLINAS OF WESTOVER				Nonprofit - Church	
LAS COLINAS OF WESTOVER		9/30/2021 365 Days Settled			
SAN ANTONIO, TX 78251				CR Beds 140 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	69.8%
Balance Sheet		Income Statement		Length of Stay	127.5
Current Assets	4,082,585	Total Charges	9,466,855	Average Wages	19.39
Fixed Assets	3,716	Contract Allowance	1,585,713	16.8%	Skilled Nursing 83.6%
Other Assets	0	Operating Revenue	7,881,142	83.2%	Ancillary Service 16.4%
Total Assets	4,086,301	Operating Expense	7,722,259	98.0%	Current Ratio 2.3
Current Liabilities	1,751,659	Operating Margin	158,883	2.0%	Days to Collect 56.0
Long Term Liabilities	0	Other Income	1,255,246	15.9%	Avg Payment Days 21.5
Total Equity	2,334,642	Other Expense	0	0.0%	Depreciation Rate 23,589.3%
Total Liab. and Equity	4,086,301	Net Profit or Loss	1,405,117	17.8%	Return on Equity 60.2%

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676288 LAS PALMAS				Government - County	
LAS PALMAS		12/31/2021 365 Days Settled			
COTULLA, TX 78014				CR Beds 60	POS Beds 0
LA SALLE				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	80.6%
Balance Sheet		Income Statement		Length of Stay	116.2
Current Assets	385,716	Total Charges	5,492,724	Average Wages	20.61
Fixed Assets	2,819,799	Contract Allowance	768,946	14.0%	Skilled Nursing 66.9%
Other Assets	0	Operating Revenue	4,723,778	86.0%	Ancillary Service 33.1%
Total Assets	<u>3,205,515</u>	Operating Expense	4,643,978	98.3%	Current Ratio 0.5
Current Liabilities	714,970	Operating Margin	79,800	1.7%	Days to Collect 29.8
Long Term Liabilities	2,604,000	Other Income	885	0.0%	Avg Payment Days 52.4
Total Equity	<u>-113,455</u>	Other Expense	0	0.0%	Depreciation Rate 4.5%
Total Liab. and Equity	<u>3,205,515</u>	Net Profit or Loss	<u>80,685</u>	1.7%	Return on Equity -71.1%
675415 LAS PALMAS HEALTHCARE CENTER				Proprietary - Corporation	
LAS PALMAS HEALTHCARE CENTER		9/30/2021 365 Days Settled			
MCALLEN, TX 78503				CR Beds 120	POS Beds 0
HIDALGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.7%
Balance Sheet		Income Statement		Length of Stay	131.0
Current Assets	899,311	Total Charges	12,454,731	Average Wages	25.25
Fixed Assets	13,302,729	Contract Allowance	5,011,316	40.2%	Skilled Nursing 72.4%
Other Assets	236,343	Operating Revenue	7,443,415	59.8%	Ancillary Service 21.5%
Total Assets	<u>14,438,383</u>	Operating Expense	9,224,831	123.9%	Current Ratio 0.4
Current Liabilities	2,020,732	Operating Margin	-1,781,416	-23.9%	Days to Collect 43.6
Long Term Liabilities	3,466,447	Other Income	1,231,522	16.5%	Avg Payment Days 70.4
Total Equity	<u>8,951,205</u>	Other Expense	0	0.0%	Depreciation Rate 12.0%
Total Liab. and Equity	<u>14,438,384</u>	Net Profit or Loss	<u>(549,894)</u>	-7.4%	Return on Equity -6.1%

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676393 LAS VENTANAS DE SOCORRO				Nonprofit - Church	
LAS VENTANAS DE SOCORRO		5/31/2021 365 Days Settled			
SOCORRO, TX 79927				CR Beds 126 POS Beds 0	
EL PASO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	57.8%
				Length of Stay	75.9
				Average Wages	20.46
				10.0% Skilled Nursing	55.0%
				90.0% Ancillary Service	45.0%
				115.3% Current Ratio	0.6
				15.3% Days to Collect	42.2
				19.4% Avg Payment Days	23.5
				0.0% Depreciation Rate	1,026.2%
				4.2% Return on Equity	76.8%

Balance Sheet		Income Statement			
Current Assets	805,617	Total Charges	7,715,073		
Fixed Assets	99,458	Contract Allowance	767,835		
Other Assets	185,800	Operating Revenue	6,947,238		
Total Assets	1,090,875	Operating Expense	8,007,088		
Current Liabilities	1,314,789	Operating Margin	-1,059,850		
Long Term Liabilities	-600,882	Other Income	1,349,208		
Total Equity	376,968	Other Expense	0		
Total Liab. and Equity	1,090,875	Net Profit or Loss	289,358		

675495 LAUREL COURT				Nonprofit - Church	
LAUREL COURT		9/30/2021 365 Days Settled			
ALVIN, TX 77511				CR Beds 125 POS Beds 0	
BRAZORIA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.9%
				Length of Stay	112.4
				Average Wages	22.90
				24.2% Skilled Nursing	73.4%
				75.8% Ancillary Service	26.6%
				112.6% Current Ratio	13.5
				12.6% Days to Collect	203.5
				20.4% Avg Payment Days	4.2
				0.0% Depreciation Rate	0.0%
				7.8% Return on Equity	10.9%

Balance Sheet		Income Statement			
Current Assets	5,008,870	Total Charges	8,542,075		
Fixed Assets	0	Contract Allowance	2,069,005		
Other Assets	0	Operating Revenue	6,473,070		
Total Assets	5,008,870	Operating Expense	7,288,886		
Current Liabilities	372,132	Operating Margin	-815,816		
Long Term Liabilities	0	Other Income	1,321,542		
Total Equity	4,636,738	Other Expense	0		
Total Liab. and Equity	5,008,870	Net Profit or Loss	505,726		

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675701 LAWRENCE STREET HEALTH CARE CENTER				Nonprofit - Other	
LAWRENCE STREET HEALTH CARE CENTER		12/31/2021 365 Days Settled			
TOMBALL, TX 77375				CR Beds 150 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 31.5%	
Balance Sheet		Income Statement		Length of Stay 102.8	
Current Assets	-1,437,315	Total Charges	5,919,337	Average Wages 22.91	
Fixed Assets	0	Contract Allowance	1,588,067	26.8%	Skilled Nursing 68.5%
Other Assets	1,267,761	Operating Revenue	4,331,270	73.2%	Ancillary Service 31.5%
Total Assets	-169,554	Operating Expense	5,850,984	135.1%	Current Ratio (1.0)
Current Liabilities	1,415,358	Operating Margin	-1,519,714	-35.1%	Days to Collect 49.2
Long Term Liabilities	0	Other Income	404,351	9.3%	Avg Payment Days 16.5
Total Equity	-1,584,912	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-169,554	Net Profit or Loss	(1,115,363)	-25.8%	Return on Equity 70.4%

676486 LBJ MEDICAL CENTER				Proprietary - Corporation	
LBJ MEDICAL CENTER		12/31/2021 275 Days Settled			
JOHNSON CITY, TX 78636		3/31/2021 90 Days Settled		CR Beds 60 POS Beds 0	
BLANCO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 53.6%	
Balance Sheet		Income Statement		Length of Stay 206.9	
Current Assets	3,193,728	Total Charges	846,953	Average Wages 21.56	
Fixed Assets	21,542	Contract Allowance	210,172	24.8%	Skilled Nursing 79.5%
Other Assets	0	Operating Revenue	636,781	75.2%	Ancillary Service 20.5%
Total Assets	3,215,270	Operating Expense	652,583	102.5%	Current Ratio 1.0
Current Liabilities	3,108,973	Operating Margin	-15,802	-2.5%	Days to Collect 332.1
Long Term Liabilities	72,999	Other Income	181	0.0%	Avg Payment Days 40.8
Total Equity	33,298	Other Expense	0	0.0%	Depreciation Rate 190.3%
Total Liab. and Equity	3,215,270	Net Profit or Loss	(15,621)	-2.5%	Return on Equity -46.9%

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676486 LBJ MEDICAL CENTER				Nonprofit - Church	
LBJ MEDICAL CENTER		12/31/2021 275 Days Settled			
JOHNSON CITY, TX 78636		3/31/2021 90 Days Settled		CR Beds 60	POS Beds 0
BLANCO		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	57.8%
Balance Sheet		Income Statement		Length of Stay	477.1
Current Assets	7,129,256	Total Charges	2,951,188	Average Wages	21.56
Fixed Assets	18,017	Contract Allowance	622,431	21.1% Skilled Nursing	75.9%
Other Assets	0	Operating Revenue	2,328,757	78.9% Ancillary Service	24.1%
Total Assets	<u>7,147,273</u>	Operating Expense	<u>2,216,457</u>	95.2% Current Ratio	1.0
Current Liabilities	6,991,500	Operating Margin	112,300	4.8% Days to Collect	139.1
Long Term Liabilities	0	Other Income	10,175	0.4% Avg Payment Days	31.9
Total Equity	<u>155,773</u>	Other Expense	0	0.0% Depreciation Rate	660.0%
Total Liab. and Equity	<u>7,147,273</u>	Net Profit or Loss	<u>122,475</u>	5.3% Return on Equity	78.6%
676474 LE REVE REHABILITATION & MEMORY CARE				Proprietary - Partnership	
LE REVE REHABILITATION & MEMORY CARE		12/31/2021 365 Days Settled			
DALLAS, TX 75228				CR Beds 108	POS Beds 0
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	22.2%
Balance Sheet		Income Statement		Length of Stay	60.4
Current Assets	683,441	Total Charges	3,152,687	Average Wages	23.82
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing	100.0%
Other Assets	0	Operating Revenue	3,152,687	100.0% Ancillary Service	0.0%
Total Assets	<u>683,441</u>	Operating Expense	<u>3,985,064</u>	126.4% Current Ratio	0.4
Current Liabilities	1,738,567	Operating Margin	-832,377	-26.4% Days to Collect	81.1
Long Term Liabilities	222,750	Other Income	0	0.0% Avg Payment Days	136.1
Total Equity	<u>-1,277,876</u>	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>683,441</u>	Net Profit or Loss	<u>(832,377)</u>	-26.4% Return on Equity	65.1%

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676092 LEGACY AT JACKSONVILLE				Nonprofit - Church	
LEGACY AT JACKSONVILLE		6/30/2021 365 Days Settled			
JACKSONVILLE, TX 75766		CR Beds 101 POS Beds 0			
CHEROKEE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		70.1%	
		Length of Stay		172.3	
		Average Wages		25.97	
		Skilled Nursing		90.2%	
		Ancillary Service		9.8%	
		Current Ratio		1.1	
		Days to Collect		31.7	
		Avg Payment Days		18.7	
		Depreciation Rate		0.0%	
		Return on Equity		0.0%	
Balance Sheet		Income Statement			
Current Assets	402,286	Total Charges	5,800,831		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	4,780	Operating Revenue	5,800,831	100.0%	
Total Assets	407,066	Operating Expense	5,589,598	96.4%	
Current Liabilities	378,727	Operating Margin	211,233	3.6%	
Long Term Liabilities	28,339	Other Income	-211,233	-3.6%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	407,066	Net Profit or Loss	0	0.0%	

675998 LEGACY AT TOWN CREEK				Nonprofit - Church	
LEGACY AT TOWN CREEK		9/30/2021 365 Days Settled			
PALESTINE, TX 75801		CR Beds 199 POS Beds 0			
ANDERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.7%	
		Length of Stay		169.0	
		Average Wages		21.09	
		Skilled Nursing		94.4%	
		Ancillary Service		5.6%	
		Current Ratio		0.9	
		Days to Collect		28.8	
		Avg Payment Days		35.5	
		Depreciation Rate		0.0%	
		Return on Equity		0.0%	
Balance Sheet		Income Statement			
Current Assets	993,841	Total Charges	9,881,486		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	128,195	Operating Revenue	9,881,486	100.0%	
Total Assets	1,122,036	Operating Expense	9,903,334	100.2%	
Current Liabilities	1,122,036	Operating Margin	-21,848	-0.2%	
Long Term Liabilities	0	Other Income	21,848	0.2%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	1,122,036	Net Profit or Loss	0	0.0%	

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455351 LEGACY NURSING AND REHABILITATION				Proprietary - Other		
LEGACY NURSING AND REHABILITATION 12/31/2021 365 Days Settled						
BRYAN, TX 77802				CR Beds 124 POS Beds 0		
BRAZOS				Key Performance Ind.		
NOVITAS				Occupancy Rate	64.7%	
Balance Sheet		Income Statement		Length of Stay	193.9	
Current Assets	1,846,683	Total Charges	7,275,822	Average Wages	19.92	
Fixed Assets	62,248	Contract Allowance	410,028	5.6%	Skilled Nursing	77.3%
Other Assets	21,745	Operating Revenue	6,865,794	94.4%	Ancillary Service	22.7%
Total Assets	1,930,676	Operating Expense	7,011,592	102.1%	Current Ratio	0.9
Current Liabilities	2,009,632	Operating Margin	-145,798	-2.1%	Days to Collect	66.0
Long Term Liabilities	0	Other Income	982,757	14.3%	Avg Payment Days	17.6
Total Equity	-78,956	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	1,930,676	Net Profit or Loss	836,959	12.2%	Return on Equity	-
						1,060.0%
676174 LEGACY NURSING AND REHABILITATION				Proprietary - Other		
LEGACY NURSING AND REHABILITATION 12/31/2021 365 Days Settled						
CAMERON, TX 76520				CR Beds 104 POS Beds 0		
MILAM				Key Performance Ind.		
NOVITAS				Occupancy Rate	44.8%	
Balance Sheet		Income Statement		Length of Stay	138.3	
Current Assets	836,116	Total Charges	3,333,317	Average Wages	20.66	
Fixed Assets	382,970	Contract Allowance	-985,546	-29.6%	Skilled Nursing	77.7%
Other Assets	165,896	Operating Revenue	4,318,863	129.6%	Ancillary Service	22.3%
Total Assets	1,384,982	Operating Expense	4,381,832	101.5%	Current Ratio	0.6
Current Liabilities	1,393,884	Operating Margin	-62,969	-1.5%	Days to Collect	69.8
Long Term Liabilities	0	Other Income	471,034	10.9%	Avg Payment Days	24.0
Total Equity	-8,902	Other Expense	0	0.0%	Depreciation Rate	2.0%
Total Liab. and Equity	1,384,982	Net Profit or Loss	408,065	9.4%	Return on Equity	-
						4,584.0%

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676010 LEGACY REHABILITATION AND LIVING				Nonprofit - Church		
LEGACY REHABILITATION AND LIVING				12/31/2021 365 Days Settled		
AMARILLO, TX 79109				CR Beds 150 POS Beds 0		
RANDALL				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.2%	
Balance Sheet				Length of Stay	127.0	
Income Statement				Average Wages	25.28	
Current Assets	9,957,255	Total Charges	14,550,332	18.1%	Skilled Nursing	55.1%
Fixed Assets	1,046,407	Contract Allowance	2,627,195	81.9%	Ancillary Service	44.9%
Other Assets	7,403,815	Operating Revenue	11,923,137	84.9%	Current Ratio	6.9
Total Assets	18,407,477	Operating Expense	10,122,461	15.1%	Days to Collect	40.0
Current Liabilities	1,437,884	Operating Margin	1,800,676	0.0%	Avg Payment Days	22.5
Long Term Liabilities	7,413,179	Other Income	2,882	0.0%	Depreciation Rate	33.4%
Total Equity	9,556,414	Other Expense	0	15.1%	Return on Equity	18.9%
Total Liab. and Equity	18,407,477	Net Profit or Loss	1,803,558			

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675501 LEGACY WEST REHABILITATION AND HEALTHCARE		Proprietary - Other	
LEGACY WEST REHABILITATION AND HEALTHCARE		12/31/2021 365 Days Settled	
CORSICANA, TX 75110		CR Beds 148 POS Beds 0	
NAVARRO		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	37.9%
Balance Sheet		Length of Stay	186.1
		Average Wages	27.04
Current Assets	873,188	Total Charges	5,167,882
Fixed Assets	63,682	Contract Allowance	0 0.0%
Other Assets	176,810	Operating Revenue	5,167,882 100.0%
Total Assets	1,113,680	Operating Expense	6,354,219 123.0%
Current Liabilities	1,099,326	Operating Margin	-1,186,337 -23.0%
Long Term Liabilities	15,856	Other Income	1,952,881 37.8%
Total Equity	-1,502	Other Expense	0 0.0%
Total Liab. and Equity	1,113,680	Net Profit or Loss	766,544 14.8%
		Skilled Nursing	89.2%
		Ancillary Service	10.8%
		Current Ratio	0.8
		Days to Collect	26.7
		Avg Payment Days	29.7
		Depreciation Rate	846.4%
		Return on Equity	-
			51,034.9%

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675774 LEGEND HEALTHCARE AND REHABILITATION - GREENVILLE				Nonprofit - Church	
LEGEND HEALTHCARE AND REHABILITATION - GREENVILLE		12/31/2021 365 Days Settled			
GREENVILLE, TX 75402				CR Beds 126 POS Beds 0	
HUNT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.0%
				Length of Stay	99.2
				Average Wages	23.01
				5.7%	Skilled Nursing 43.8%
				94.3%	Ancillary Service 56.2%
				89.5%	Current Ratio 6.9
				10.5%	Days to Collect 40.4
				0.0%	Avg Payment Days 19.0
				0.0%	Depreciation Rate 189.3%
				10.5%	Return on Equity 20.0%
Balance Sheet		Income Statement			
Current Assets	5,503,100	Total Charges	10,507,440		
Fixed Assets	333,443	Contract Allowance	595,923		
Other Assets	9,987,172	Operating Revenue	9,911,517		
Total Assets	15,823,715	Operating Expense	8,870,603		
Current Liabilities	801,577	Operating Margin	1,040,914		
Long Term Liabilities	9,811,668	Other Income	618		
Total Equity	5,210,470	Other Expense	0		
Total Liab. and Equity	15,823,715	Net Profit or Loss	1,041,532		
676049 LEGEND HEALTHCARE AND REHABILITATION - PARIS				Nonprofit - Church	
LEGEND HEALTHCARE AND REHABILITATION - PARIS		12/31/2021 365 Days Settled			
PARIS, TX 75460				CR Beds 120 POS Beds 0	
LAMAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.3%
				Length of Stay	90.5
				Average Wages	21.79
				-7.8%	Skilled Nursing 45.7%
				107.8%	Ancillary Service 54.3%
				85.3%	Current Ratio (1.2)
				14.7%	Days to Collect 43.3
				0.0%	Avg Payment Days 19.8
				0.0%	Depreciation Rate 73.8%
				14.7%	Return on Equity 35.2%
Balance Sheet		Income Statement			
Current Assets	-917,716	Total Charges	6,872,949		
Fixed Assets	378,580	Contract Allowance	-534,393		
Other Assets	4,356,701	Operating Revenue	7,407,342		
Total Assets	3,817,565	Operating Expense	6,319,470		
Current Liabilities	749,323	Operating Margin	1,087,872		
Long Term Liabilities	-30,480	Other Income	3,333		
Total Equity	3,098,722	Other Expense	0		
Total Liab. and Equity	3,817,565	Net Profit or Loss	1,091,205		

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676029 LEGEND OAKS HEALTH AND REHABILITATION - EULESS				Nonprofit - Church	
LEGEND OAKS HEALTH AND REHABILITATION - EULESS		6/30/2021 365 Days Settled			
EULESS, TX 76040				CR Beds 140 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.7%
				Length of Stay	130.6
				Average Wages	23.92
				Skilled Nursing	66.3%
				Ancillary Service	33.7%
				Current Ratio	1.3
				Days to Collect	44.5
				Avg Payment Days	22.0
				Depreciation Rate	77.0%
				Return on Equity	105.9%
<hr/>					
676272 LEGEND OAKS HEALTHCARE AND REHABILITATION-KYLE				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION-KYLE		9/30/2021 365 Days Settled			
KYLE, TX 78640				CR Beds 126 POS Beds 0	
HAYS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	70.7%
				Length of Stay	97.0
				Average Wages	23.96
				Skilled Nursing	51.6%
				Ancillary Service	48.4%
				Current Ratio	2.5
				Days to Collect	37.0
				Avg Payment Days	23.1
				Depreciation Rate	195.1%
				Return on Equity	31.7%

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676230 LEGEND OAKS HEALTHCARE AND REHABILITATION-WEST HOU				Nonprofit - Church		
LEGEND OAKS HEALTHCARE AND REHABILITATION-WEST HOU		9/30/2021 365 Days Settled				
HOUSTON, TX 77095				CR Beds 124 POS Beds 0		
HARRIS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	64.3%	
Balance Sheet		Income Statement		Length of Stay	65.9	
Current Assets	5,853,736	Total Charges	10,395,613	Average Wages	24.12	
Fixed Assets	369,067	Contract Allowance	-105,479	-1.0%	Skilled Nursing	51.8%
Other Assets	8,094,651	Operating Revenue	10,501,092	101.0%	Ancillary Service	48.2%
Total Assets	14,317,454	Operating Expense	9,344,018	89.0%	Current Ratio	3.6
Current Liabilities	1,639,052	Operating Margin	1,157,074	11.0%	Days to Collect	35.7
Long Term Liabilities	8,118,815	Other Income	887	0.0%	Avg Payment Days	25.5
Total Equity	4,559,587	Other Expense	0	0.0%	Depreciation Rate	157.7%
Total Liab. and Equity	14,317,454	Net Profit or Loss	1,157,816	11.0%	Return on Equity	25.4%
676253 LEGEND OAKS HEALTHCARE AND REHABILITATION - ENNIS				Nonprofit - Church		
LEGEND OAKS HEALTHCARE AND REHABILITATION - ENNIS		6/30/2021 365 Days Settled				
ENNIS, TX 75119				CR Beds 124 POS Beds 0		
ELLIS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	61.3%	
Balance Sheet		Income Statement		Length of Stay	105.9	
Current Assets	5,609,933	Total Charges	9,098,397	Average Wages	21.81	
Fixed Assets	292,764	Contract Allowance	-211,335	-2.3%	Skilled Nursing	44.6%
Other Assets	7,030,576	Operating Revenue	9,309,732	102.3%	Ancillary Service	55.4%
Total Assets	12,933,273	Operating Expense	7,590,611	81.5%	Current Ratio	4.0
Current Liabilities	1,393,253	Operating Margin	1,719,121	18.5%	Days to Collect	45.6
Long Term Liabilities	6,994,148	Other Income	4,027	0.0%	Avg Payment Days	24.4
Total Equity	4,545,872	Other Expense	0	0.0%	Depreciation Rate	146.9%
Total Liab. and Equity	12,933,273	Net Profit or Loss	1,723,148	18.5%	Return on Equity	37.9%

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676426 LEGEND OAKS HEALTHCARE AND REHABILITATION - FORT				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - FORT		6/30/2021 365 Days Settled			
KELLER, TX 76244				CR Beds 132 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	64.2%
				Length of Stay	91.3
				Average Wages	24.40
				1.9% Skilled Nursing	58.6%
				98.1% Ancillary Service	41.4%
				90.7% Current Ratio	(0.3)
				9.3% Days to Collect	45.6
				0.0% Avg Payment Days	23.1
				0.0% Depreciation Rate	233.8%
				9.3% Return on Equity	1,106.8%
Balance Sheet		Income Statement			
Current Assets	-336,638	Total Charges	10,324,153		
Fixed Assets	305,206	Contract Allowance	199,281		
Other Assets	8,995,425	Operating Revenue	10,124,872		
Total Assets	8,963,993	Operating Expense	9,183,479		
Current Liabilities	1,050,506	Operating Margin	941,393		
Long Term Liabilities	7,828,331	Other Income	1,149		
Total Equity	85,156	Other Expense	0		
Total Liab. and Equity	8,963,993	Net Profit or Loss	942,542		
676392 LEGEND OAKS HEALTHCARE AND REHABILITATION - NEW BR				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - NEW BR		9/30/2021 365 Days Settled			
NEW BRAUNFELS, TX 78130				CR Beds 126 POS Beds 0	
COMAL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	65.8%
				Length of Stay	68.2
				Average Wages	24.00
				11.3% Skilled Nursing	44.3%
				88.7% Ancillary Service	55.7%
				83.7% Current Ratio	3.9
				16.3% Days to Collect	47.7
				0.0% Avg Payment Days	25.2
				0.0% Depreciation Rate	524.7%
				16.3% Return on Equity	36.1%
Balance Sheet		Income Statement			
Current Assets	6,184,391	Total Charges	14,160,578		
Fixed Assets	76,862	Contract Allowance	1,600,937		
Other Assets	8,811,484	Operating Revenue	12,559,641		
Total Assets	15,072,737	Operating Expense	10,514,525		
Current Liabilities	1,579,289	Operating Margin	2,045,116		
Long Term Liabilities	7,824,533	Other Income	1,546		
Total Equity	5,668,915	Other Expense	0		
Total Liab. and Equity	15,072,737	Net Profit or Loss	2,046,662		

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676238 LEGEND OAKS HEALTHCARE AND REHABILITATION - NORTH				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - NORTH		9/30/2021 365 Days Reopened			
AUSTIN, TX 78754				CR Beds 124 POS Beds 0	
TRAVIS				Key Performance Ind.	
NOVITAS				Occupancy Rate	64.8%
				Length of Stay	141.0
				Average Wages	23.81
				9.4% Skilled Nursing	53.4%
				90.6% Ancillary Service	46.6%
				92.9% Current Ratio	1.4
				7.1% Days to Collect	43.0
				0.1% Avg Payment Days	27.1
				0.0% Depreciation Rate	137.9%
				7.2% Return on Equity	61.6%
Balance Sheet		Income Statement			
Current Assets	2,074,842	Total Charges	10,656,778		
Fixed Assets	483,458	Contract Allowance	1,006,159		
Other Assets	8,901,180	Operating Revenue	9,650,619		
Total Assets	11,459,480	Operating Expense	8,961,633		
Current Liabilities	1,478,766	Operating Margin	688,986		
Long Term Liabilities	8,851,032	Other Income	9,184		
Total Equity	1,129,682	Other Expense	0		
Total Liab. and Equity	11,459,480	Net Profit or Loss	695,834		

676312 LEGEND OAKS HEALTHCARE AND REHABILITATION - WEST S				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - WEST S		9/30/2021 365 Days Settled			
SAN ANTONIO, TX 78227				CR Beds 124 POS Beds 0	
BEXAR				Key Performance Ind.	
Novitas LA				Occupancy Rate	66.6%
				Length of Stay	78.3
				Average Wages	23.51
				1.0% Skilled Nursing	61.4%
				99.0% Ancillary Service	38.6%
				91.4% Current Ratio	2.0
				8.6% Days to Collect	48.7
				0.0% Avg Payment Days	30.6
				0.0% Depreciation Rate	136.1%
				8.6% Return on Equity	47.1%
Balance Sheet		Income Statement			
Current Assets	2,585,348	Total Charges	10,245,999		
Fixed Assets	397,054	Contract Allowance	103,174		
Other Assets	7,571,387	Operating Revenue	10,142,825		
Total Assets	10,553,789	Operating Expense	9,272,987		
Current Liabilities	1,279,789	Operating Margin	869,838		
Long Term Liabilities	7,424,721	Other Income	1,979		
Total Equity	1,849,279	Other Expense	0		
Total Liab. and Equity	10,553,789	Net Profit or Loss	871,817		

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676421 LEGEND OAKS HEALTHCARE AND REHABILITATION -WAXAHAC		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION -WAXAHAC		6/30/2021 365 Days Settled	
WAXAHACHIE, TX 75165		CR Beds 121 POS Beds 0	
ELLIS		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	70.0%
Balance Sheet		Income Statement	
Current Assets	7,116,142	Total Charges	12,120,326
Fixed Assets	243,513	Contract Allowance	-719,410
Other Assets	8,694,271	Operating Revenue	12,839,736
Total Assets	16,053,926	Operating Expense	10,282,728
Current Liabilities	1,411,766	Operating Margin	2,557,008
Long Term Liabilities	7,914,342	Other Income	6,406
Total Equity	6,727,818	Other Expense	0
Total Liab. and Equity	16,053,926	Net Profit or Loss	2,563,099
			-5.9%
			105.9%
			80.1%
			19.9%
			0.0%
			0.0%
			20.0%
			Length of Stay 72.1
			Average Wages 22.81
			Skilled Nursing 54.0%
			Ancillary Service 46.0%
			Current Ratio 5.0
			Days to Collect 47.9
			Avg Payment Days 23.8
			Depreciation Rate 228.0%
			Return on Equity 38.1%
676113 LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -		9/30/2021 365 Days Settled	
SAN ANTONIO, TX 78224		CR Beds 126 POS Beds 0	
BEXAR		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	67.8%
Balance Sheet		Income Statement	
Current Assets	3,963,213	Total Charges	9,872,726
Fixed Assets	487,258	Contract Allowance	-1,695,083
Other Assets	9,984,805	Operating Revenue	11,567,809
Total Assets	14,435,276	Operating Expense	10,095,950
Current Liabilities	1,314,622	Operating Margin	1,471,859
Long Term Liabilities	9,901,296	Other Income	998
Total Equity	3,219,358	Other Expense	0
Total Liab. and Equity	14,435,276	Net Profit or Loss	1,472,857
			-17.2%
			117.2%
			87.3%
			12.7%
			0.0%
			0.0%
			12.7%
			Length of Stay 41.4
			Average Wages 22.36
			Skilled Nursing 52.9%
			Ancillary Service 47.1%
			Current Ratio 3.0
			Days to Collect 65.2
			Avg Payment Days 24.2
			Depreciation Rate 152.5%
			Return on Equity 45.8%

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676137 LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -		9/30/2021 365 Days Settled			
HOUSTON, TX 77064				CR Beds 125 POS Beds 0	
HARRIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	61.8%
				Length of Stay	125.3
				Average Wages	23.23
				6.6% Skilled Nursing	53.6%
				93.4% Ancillary Service	46.4%
				96.0% Current Ratio	0.6
				4.0% Days to Collect	56.8
				0.0% Avg Payment Days	24.6
				0.0% Depreciation Rate	151.6%
				4.0% Return on Equity	-221.4%
Balance Sheet		Income Statement			
Current Assets	1,018,585	Total Charges	9,837,312		
Fixed Assets	519,882	Contract Allowance	647,717		
Other Assets	10,056,534	Operating Revenue	9,189,595		
Total Assets	11,595,001	Operating Expense	8,822,214		
Current Liabilities	1,662,712	Operating Margin	367,381		
Long Term Liabilities	10,098,537	Other Income	675		
Total Equity	-166,248	Other Expense	0		
Total Liab. and Equity	11,595,001	Net Profit or Loss	368,056		

676048 LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER G				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER G		12/31/2021 365 Days Settled			
GLADEWATER, TX 75647				CR Beds 100 POS Beds 0	
GREGG				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.1%
				Length of Stay	125.8
				Average Wages	24.92
				-4.9% Skilled Nursing	46.9%
				104.9% Ancillary Service	53.1%
				92.1% Current Ratio	1.5
				7.9% Days to Collect	42.3
				0.0% Avg Payment Days	18.7
				0.0% Depreciation Rate	98.3%
				7.9% Return on Equity	45.9%
Balance Sheet		Income Statement			
Current Assets	1,475,078	Total Charges	7,577,126		
Fixed Assets	636,675	Contract Allowance	-368,464		
Other Assets	7,122,383	Operating Revenue	7,945,590		
Total Assets	9,234,136	Operating Expense	7,318,632		
Current Liabilities	1,001,187	Operating Margin	626,958		
Long Term Liabilities	6,858,828	Other Income	3,183		
Total Equity	1,374,121	Other Expense	0		
Total Liab. and Equity	9,234,136	Net Profit or Loss	630,145		

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676413 LEGEND OAKS HEALTHCARE AND REHABILITATION GARLAND				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION GARLAND		6/30/2021 365 Days Settled			
GARLAND, TX 75044				CR Beds 132 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	63.7%
				Length of Stay	144.7
				Average Wages	22.71
				6.4% Skilled Nursing	57.1%
				93.6% Ancillary Service	42.9%
				87.4% Current Ratio	0.5
				12.6% Days to Collect	50.6
				0.0% Avg Payment Days	22.4
				0.0% Depreciation Rate	238.3%
				12.6% Return on Equity	152.8%
Balance Sheet		Income Statement			
Current Assets	603,620	Total Charges	10,687,884		
Fixed Assets	179,010	Contract Allowance	684,491		
Other Assets	9,122,729	Operating Revenue	10,003,393		
Total Assets	9,905,359	Operating Expense	8,738,739		
Current Liabilities	1,250,845	Operating Margin	1,264,654		
Long Term Liabilities	7,828,331	Other Income	-2,254		
Total Equity	826,183	Other Expense	0		
Total Liab. and Equity	9,905,359	Net Profit or Loss	1,262,400		
675329 LEVELLAND NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LEVELLAND NURSING & REHABILITATION CENTER		9/30/2021 365 Days Settled			
LEVELLAND, TX 79336				CR Beds 87 POS Beds 0	
HOCKLEY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	48.2%
				Length of Stay	176.1
				Average Wages	20.01
				44.9% Skilled Nursing	57.7%
				55.1% Ancillary Service	16.5%
				118.6% Current Ratio	1.8
				-18.6% Days to Collect	50.5
				25.1% Avg Payment Days	28.6
				0.0% Depreciation Rate	108.8%
				6.5% Return on Equity	194.3%
Balance Sheet		Income Statement			
Current Assets	644,522	Total Charges	6,666,730		
Fixed Assets	252,638	Contract Allowance	2,991,466		
Other Assets	7,448	Operating Revenue	3,675,264		
Total Assets	904,608	Operating Expense	4,360,274		
Current Liabilities	356,787	Operating Margin	-685,010		
Long Term Liabilities	424,661	Other Income	924,315		
Total Equity	123,160	Other Expense	0		
Total Liab. and Equity	904,608	Net Profit or Loss	239,305		

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676390 LEXINGTON MEDICAL LODGE				Nonprofit - Church	
LEXINGTON MEDICAL LODGE		8/31/2021 365 Days Settled			
FARMERSVILLE, TX 75442		CR Beds 128 POS Beds 0			
COLLIN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		65.2%	
Balance Sheet		Income Statement		Length of Stay	
				81.4	
Current Assets	4,779,722	Total Charges	19,176,444	Average Wages	22.15
Fixed Assets	0	Contract Allowance	7,457,050	38.9%	Skilled Nursing
Other Assets	60,261	Operating Revenue	11,719,394	61.1%	Ancillary Service
Total Assets	4,839,983	Operating Expense	11,775,868	100.5%	Current Ratio
Current Liabilities	2,361,503	Operating Margin	-56,474	-0.5%	Days to Collect
Long Term Liabilities	0	Other Income	191,536	1.6%	Avg Payment Days
Total Equity	2,478,480	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,839,983	Net Profit or Loss	135,062	1.2%	Return on Equity
				5.4%	
675540 LIBERTY HEALTH CARE CENTER				Nonprofit - Other	
LIBERTY HEALTH CARE CENTER		12/31/2021 365 Days Settled			
LIBERTY, TX 77575		CR Beds 118 POS Beds 0			
LIBERTY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.1%	
Balance Sheet		Income Statement		Length of Stay	
				104.1	
Current Assets	1,910,972	Total Charges	7,849,544	Average Wages	19.96
Fixed Assets	0	Contract Allowance	1,770,828	22.6%	Skilled Nursing
Other Assets	1,041,090	Operating Revenue	6,078,716	77.4%	Ancillary Service
Total Assets	2,952,062	Operating Expense	5,958,215	98.0%	Current Ratio
Current Liabilities	1,540,187	Operating Margin	120,501	2.0%	Days to Collect
Long Term Liabilities	0	Other Income	152,164	2.5%	Avg Payment Days
Total Equity	1,411,875	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,952,062	Net Profit or Loss	272,665	4.5%	Return on Equity
				19.3%	

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675935 LIFE CARE CENTER OF HALTOM				Proprietary - Other	
LIFE CARE CENTER OF HALTOM		8/31/2021 365 Days Settled			
FORT WORTH, TX 76117		CR Beds 127 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		54.2%	
Balance Sheet		Income Statement		Length of Stay	
				47.4	
Current Assets	725,384	Total Charges	7,103,492	Average Wages	23.05
Fixed Assets	240,927	Contract Allowance	1,259,171	17.7%	Skilled Nursing
Other Assets	121,162	Operating Revenue	5,844,321	82.3%	Ancillary Service
Total Assets	<u>1,087,473</u>	Operating Expense	6,881,453	117.7%	Current Ratio
Current Liabilities	706,523	Operating Margin	-1,037,132	-17.7%	Days to Collect
Long Term Liabilities	916,546	Other Income	294,421	5.0%	Avg Payment Days
Total Equity	<u>-535,596</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,087,473</u>	Net Profit or Loss	<u>(742,711)</u>	-12.7%	Return on Equity
					138.7%
455864 LIFE CARE CENTER OF PLANO				Proprietary - Partnership	
LIFE CARE CENTER OF PLANO		12/31/2021 365 Days Settled			
PLANO, TX 75075		CR Beds 120 POS Beds 0			
COLLIN		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		42.7%	
Balance Sheet		Income Statement		Length of Stay	
				41.5	
Current Assets	1,739,890	Total Charges	7,252,473	Average Wages	23.50
Fixed Assets	2,175	Contract Allowance	1,057,271	14.6%	Skilled Nursing
Other Assets	35,121	Operating Revenue	6,195,202	85.4%	Ancillary Service
Total Assets	<u>1,777,186</u>	Operating Expense	6,867,336	110.8%	Current Ratio
Current Liabilities	1,089,786	Operating Margin	-672,134	-10.8%	Days to Collect
Long Term Liabilities	208,628	Other Income	138,896	2.2%	Avg Payment Days
Total Equity	<u>478,772</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,777,186</u>	Net Profit or Loss	<u>(533,238)</u>	-8.6%	Return on Equity
					-111.4%

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455889 LILY SPRINGS REHABILITATION AND HEALTHCARE CENTER		Proprietary - Corporation	
LILY SPRINGS REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled	
LAMPASAS, TX 76550		CR Beds 120 POS Beds 0	
LAMPASAS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	41.9%
Balance Sheet		Income Statement	
Current Assets	330,820	Total Charges	3,739,882
Fixed Assets	205,999	Contract Allowance	68,905
Other Assets	5,244	Operating Revenue	3,670,977
Total Assets	542,063	Operating Expense	4,136,698
Current Liabilities	637,765	Operating Margin	-465,721
Long Term Liabilities	19,156	Other Income	329,586
Total Equity	-114,858	Other Expense	0
Total Liab. and Equity	542,063	Net Profit or Loss	(136,135)
		1.8%	Skilled Nursing 81.1%
		98.2%	Ancillary Service 18.9%
		112.7%	Current Ratio 0.5
		-12.7%	Days to Collect 36.9
		9.0%	Avg Payment Days 37.7
		0.0%	Depreciation Rate 114.5%
		-3.7%	Return on Equity 118.5%
455972 LINDALE HEALTHCARE CENTER		Proprietary - Corporation	
LINDALE HEALTHCARE CENTER		12/31/2021 275 Days Settled	
LINDALE, TX 75771		3/31/2021 90 Days Settled	
SMITH		CR Beds 80 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	7,775,003	Total Charges	579,723
Fixed Assets	24,279	Contract Allowance	176,460
Other Assets	0	Operating Revenue	403,263
Total Assets	7,799,282	Operating Expense	569,128
Current Liabilities	8,620,426	Operating Margin	-165,865
Long Term Liabilities	0	Other Income	65,651
Total Equity	-821,144	Other Expense	0
Total Liab. and Equity	7,799,282	Net Profit or Loss	(100,214)
		30.4%	Skilled Nursing 92.6%
		69.6%	Ancillary Service 7.4%
		141.1%	Current Ratio 0.9
		-41.1%	Days to Collect 233.6
		16.3%	Avg Payment Days 31.8
		0.0%	Depreciation Rate 35.9%
		-24.9%	Return on Equity 12.2%

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455972 LINDALE HEALTHCARE CENTER				Nonprofit - Church	
LINDALE HEALTHCARE CENTER		12/31/2021 275 Days Settled			
LINDALE, TX 75771		3/31/2021 90 Days Settled		CR Beds 80	POS Beds 0
SMITH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		37.5%	
Balance Sheet		Income Statement		Length of Stay 265.8	
Current Assets	10,286,944	Total Charges	2,227,785	Average Wages 20.56	
Fixed Assets	18,266	Contract Allowance	466,197	20.9%	Skilled Nursing 87.0%
Other Assets	0	Operating Revenue	1,761,588	79.1%	Ancillary Service 13.0%
Total Assets	10,305,210	Operating Expense	1,590,061	90.3%	Current Ratio 0.9
Current Liabilities	10,838,800	Operating Margin	171,527	9.7%	Days to Collect 172.3
Long Term Liabilities	0	Other Income	116,030	6.6%	Avg Payment Days 21.1
Total Equity	-533,590	Other Expense	0	0.0%	Depreciation Rate 231.4%
Total Liab. and Equity	10,305,210	Net Profit or Loss	287,557	16.3%	Return on Equity -53.9%
675870 LINDAN PARK CARE CENTER LP				Proprietary - Partnership	
LINDAN PARK CARE CENTER LP		12/31/2021 365 Days Settled			
RICHARDSON, TX 75081				CR Beds 138	POS Beds 0
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		41.2%	
Balance Sheet		Income Statement		Length of Stay 91.1	
Current Assets	2,041,820	Total Charges	5,204,778	Average Wages 24.17	
Fixed Assets	224,723	Contract Allowance	-687,905	-13.2%	Skilled Nursing 75.7%
Other Assets	715,874	Operating Revenue	5,892,683	113.2%	Ancillary Service 24.3%
Total Assets	2,982,417	Operating Expense	6,151,190	104.4%	Current Ratio 1.5
Current Liabilities	1,355,254	Operating Margin	-258,507	-4.4%	Days to Collect 75.4
Long Term Liabilities	983,890	Other Income	60	0.0%	Avg Payment Days 80.4
Total Equity	643,273	Other Expense	0	0.0%	Depreciation Rate 12.8%
Total Liab. and Equity	2,982,417	Net Profit or Loss	(258,447)	-4.4%	Return on Equity -40.2%

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675104 LIVE OAK NURSING AND REHABILITATION CENTER				Government - City-County	
LIVE OAK NURSING AND REHABILITATION CENTER 6/30/2021 365 Days Settled					
GEORGE WEST, TX 78022				CR Beds 100 POS Beds 0	
LIVE OAK				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 68.6%	
Balance Sheet				Length of Stay 180.2	
Income Statement				Average Wages 19.74	
Current Assets	1,099,482	Total Charges	6,069,827	Skilled Nursing 82.4%	
Fixed Assets	1,211,252	Contract Allowance	0	Ancillary Service 17.6%	
Other Assets	890,961	Operating Revenue	6,069,827	Current Ratio 0.9	
Total Assets	3,201,695	Operating Expense	7,389,445	Days to Collect 63.6	
Current Liabilities	1,238,653	Operating Margin	-1,319,618	Avg Payment Days 43.8	
Long Term Liabilities	0	Other Income	1,745,740	Depreciation Rate 35.0%	
Total Equity	1,963,042	Other Expense	0	Return on Equity 21.7%	
Total Liab. and Equity	3,201,695	Net Profit or Loss	426,122		
675076 LLANO NURSING AND REHABILITATION CENTER				Nonprofit - Church	
LLANO NURSING AND REHABILITATION CENTER 6/30/2021 365 Days Settled					
LLANO, TX 78643				CR Beds 96 POS Beds 0	
LLANO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 51.3%	
Balance Sheet				Length of Stay 148.7	
Income Statement				Average Wages 20.78	
Current Assets	13,988,210	Total Charges	4,946,804	Skilled Nursing 75.3%	
Fixed Assets	1,459,131	Contract Allowance	281,391	Ancillary Service 24.7%	
Other Assets	0	Operating Revenue	4,665,413	Current Ratio 1.5	
Total Assets	15,447,341	Operating Expense	3,793,908	Days to Collect 45.9	
Current Liabilities	9,537,443	Operating Margin	871,505	Avg Payment Days 31.4	
Long Term Liabilities	0	Other Income	604,402	Depreciation Rate 35.0%	
Total Equity	5,909,898	Other Expense	0	Return on Equity 25.0%	
Total Liab. and Equity	15,447,341	Net Profit or Loss	1,475,907		

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675485 LOCKNEY HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
LOCKNEY HEALTH AND REHABILITATION CENTER				8/31/2021 365 Days Settled	
LOCKNEY, TX 79241				CR Beds 52 POS Beds 0	
FLOYD				Key Performance Ind.	
NOVITAS				Occupancy Rate	31.7%
Balance Sheet		Income Statement		Length of Stay	207.2
Current Assets	700,511	Total Charges	1,743,717	Average Wages	23.67
Fixed Assets	2,743	Contract Allowance	116,665	6.7%	Skilled Nursing 89.4%
Other Assets	-1,790,528	Operating Revenue	1,627,052	93.3%	Ancillary Service 10.6%
Total Assets	-1,087,274	Operating Expense	2,049,332	126.0%	Current Ratio (0.6)
Current Liabilities	-1,101,248	Operating Margin	-422,280	-26.0%	Days to Collect 55.2
Long Term Liabilities	26,261	Other Income	805,430	49.5%	Avg Payment Days 41.7
Total Equity	-12,287	Other Expense	0	0.0%	Depreciation Rate 1,155.2%
Total Liab. and Equity	-1,087,274	Net Profit or Loss	383,150	23.5%	Return on Equity -
					3,118.3%
675494 LONE STAR RANCH REHABILITATION AND HEALTHCARE CENT				Proprietary - Corporation	
LONE STAR RANCH REHABILITATION AND HEALTHCARE CENT				12/31/2021 365 Days Settled	
KINGSVILLE, TX 78363				CR Beds 146 POS Beds 0	
KLEBERG				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	43.9%
Balance Sheet		Income Statement		Length of Stay	194.8
Current Assets	616,089	Total Charges	5,644,374	Average Wages	18.24
Fixed Assets	94,999	Contract Allowance	-1,148,416	-20.3%	Skilled Nursing 71.1%
Other Assets	51,046	Operating Revenue	6,792,790	120.3%	Ancillary Service 28.9%
Total Assets	762,134	Operating Expense	5,439,635	80.1%	Current Ratio (0.3)
Current Liabilities	-2,269,421	Operating Margin	1,353,155	19.9%	Days to Collect 34.7
Long Term Liabilities	19,156	Other Income	254,964	3.8%	Avg Payment Days 38.4
Total Equity	3,012,399	Other Expense	0	0.0%	Depreciation Rate 273.5%
Total Liab. and Equity	762,134	Net Profit or Loss	1,608,119	23.7%	Return on Equity 53.4%

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676266 LONGHORN VILLAGE				Nonprofit - Other	
LONGHORN VILLAGE		12/31/2021 365 Days Settled			
AUSTIN, TX 78732		CR Beds 60 POS Beds 0			
TRAVIS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		57.8%	
Balance Sheet		Income Statement		Length of Stay 106.5	
Current Assets	24,144,389	Total Charges	3,515,643	Average Wages 22.10	
Fixed Assets	79,011,975	Contract Allowance	1,868,430	53.1%	Skilled Nursing 55.5%
Other Assets	21,699,097	Operating Revenue	1,647,213	46.9%	Ancillary Service 44.5%
Total Assets	124,855,461	Operating Expense	24,991,316	1,517.2%	Current Ratio 0.2
Current Liabilities	141,010,439	Operating Margin	-23,344,103	-	Days to Collect 50.4
Long Term Liabilities	101,479,796	Other Income	22,179,151	1,346.5%	Avg Payment Days 40.2
Total Equity	-117,634,774	Other Expense	0	0.0%	Depreciation Rate 7.0%
Total Liab. and Equity	124,855,461	Net Profit or Loss	(1,164,952)	-70.7%	Return on Equity 1.0%
675185 LONGMEADOW HEALTHCARE CENTER				Proprietary - Corporation	
LONGMEADOW HEALTHCARE CENTER		12/31/2021 365 Days Settled			
JUSTIN, TX 76247		CR Beds 120 POS Beds 0			
DENTON		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		83.1%	
Balance Sheet		Income Statement		Length of Stay 122.2	
Current Assets	1,173,943	Total Charges	16,048,171	Average Wages 22.00	
Fixed Assets	347,874	Contract Allowance	6,993,913	43.6%	Skilled Nursing 76.4%
Other Assets	19,578	Operating Revenue	9,054,258	56.4%	Ancillary Service 16.8%
Total Assets	1,541,395	Operating Expense	10,242,854	113.1%	Current Ratio 1.3
Current Liabilities	880,932	Operating Margin	-1,188,596	-13.1%	Days to Collect 52.2
Long Term Liabilities	264,285	Other Income	1,801,418	19.9%	Avg Payment Days 30.1
Total Equity	396,182	Other Expense	0	0.0%	Depreciation Rate 271.5%
Total Liab. and Equity	1,541,399	Net Profit or Loss	612,822	6.8%	Return on Equity 154.7%

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455684 LONGVIEW HILL NURSING AND REHABILITATION CENTER				Government - City-County	
LONGVIEW HILL NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
LONGVIEW, TX 75605		CR Beds 198 POS Beds 0			
GREGG		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		54.0%	
Balance Sheet		Income Statement		Length of Stay	
				110.0	
Current Assets	1,452,317	Total Charges	7,806,923	Average Wages	21.63
Fixed Assets	1,888,495	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	675,762	Operating Revenue	7,806,923	100.0%	Ancillary Service
Total Assets	4,016,574	Operating Expense	9,953,332	127.5%	Current Ratio
Current Liabilities	1,035,109	Operating Margin	-2,146,409	-27.5%	Days to Collect
Long Term Liabilities	0	Other Income	2,915,952	37.4%	Avg Payment Days
Total Equity	2,981,465	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,016,574	Net Profit or Loss	769,543	9.9%	Return on Equity

676283 LOS ARCOS DEL NORTE CARE CENTER				Nonprofit - Church	
LOS ARCOS DEL NORTE CARE CENTER		5/31/2021 365 Days Settled			
EL PASO, TX 79934		CR Beds 124 POS Beds 0			
EL PASO		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		68.5%	
Balance Sheet		Income Statement		Length of Stay	
				97.9	
Current Assets	1,112,288	Total Charges	9,915,171	Average Wages	20.91
Fixed Assets	180,560	Contract Allowance	1,565,353	15.8%	Skilled Nursing
Other Assets	176,538	Operating Revenue	8,349,818	84.2%	Ancillary Service
Total Assets	1,469,386	Operating Expense	8,075,060	96.7%	Current Ratio
Current Liabilities	1,281,330	Operating Margin	274,758	3.3%	Days to Collect
Long Term Liabilities	-1,344,763	Other Income	929,711	11.1%	Avg Payment Days
Total Equity	1,532,819	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,469,386	Net Profit or Loss	1,204,469	14.4%	Return on Equity

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455942 LUBBOCK HEALTH CARE CENTER				Proprietary - Corporation	
LUBBOCK HEALTH CARE CENTER		12/31/2021 365 Days Settled			
LUBBOCK, TX 79410		CR Beds 120 POS Beds 0			
LUBBOCK		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		55.3%	
		Length of Stay		144.2	
		Average Wages		20.75	
		5.8%		Skilled Nursing	
		94.2%		Ancillary Service	
		100.3%		Current Ratio	
		-0.3%		Days to Collect	
		18.0%		Avg Payment Days	
		0.0%		Depreciation Rate	
		17.8%		Return on Equity	
				100.0%	

455940 LUBBOCK HOSPITALITY NURSING AND REHABILITATION CEN				Nonprofit - Church	
LUBBOCK HOSPITALITY NURSING AND REHABILITATION CEN		12/31/2021 365 Days Settled			
LUBBOCK, TX 79414		CR Beds 117 POS Beds 0			
LUBBOCK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		55.7%	
		Length of Stay		231.1	
		Average Wages		21.03	
		23.1%		Skilled Nursing	
		76.9%		Ancillary Service	
		103.4%		Current Ratio	
		-3.4%		Days to Collect	
		9.6%		Avg Payment Days	
		0.0%		Depreciation Rate	
		6.2%		Return on Equity	
				14.4%	

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676292 LULING CARE CENTER				Nonprofit - Church	
LULING CARE CENTER		9/30/2021 365 Days Settled			
LULING, TX 78648				CR Beds 56	POS Beds 0
CALDWELL				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	78.7%
Balance Sheet		Income Statement		Length of Stay	1,340.3
Current Assets	2,227,999	Total Charges	3,974,301	Average Wages	17.15
Fixed Assets	86,786	Contract Allowance	160,479	4.0%	Skilled Nursing 76.8%
Other Assets	10,804	Operating Revenue	3,813,822	96.0%	Ancillary Service 23.2%
Total Assets	2,325,589	Operating Expense	2,987,193	78.3%	Current Ratio 4.9
Current Liabilities	457,089	Operating Margin	826,629	21.7%	Days to Collect (17.4)
Long Term Liabilities	8,942	Other Income	582,636	15.3%	Avg Payment Days 18.3
Total Equity	1,859,558	Other Expense	0	0.0%	Depreciation Rate 196.4%
Total Liab. and Equity	2,325,589	Net Profit or Loss	1,409,265	37.0%	Return on Equity 75.8%
455871 LYNWOOD NURSING AND REHABILITATION LP				Proprietary - Corporation	
LYNWOOD NURSING AND REHABILITATION LP		12/31/2021 365 Days Settled			
LEVELLAND, TX 79336				CR Beds 120	POS Beds 0
HOCKLEY				Key Performance Ind.	
NOVITAS				Occupancy Rate	43.9%
Balance Sheet		Income Statement		Length of Stay	270.7
Current Assets	13,712,238	Total Charges	5,294,972	Average Wages	21.03
Fixed Assets	22,992	Contract Allowance	1,046,122	19.8%	Skilled Nursing 83.5%
Other Assets	0	Operating Revenue	4,248,850	80.2%	Ancillary Service 16.5%
Total Assets	13,735,230	Operating Expense	4,058,507	95.5%	Current Ratio 1.1
Current Liabilities	12,757,050	Operating Margin	190,343	4.5%	Days to Collect 45.9
Long Term Liabilities	0	Other Income	539,978	12.7%	Avg Payment Days 15.6
Total Equity	978,180	Other Expense	0	0.0%	Depreciation Rate 2,499.6%
Total Liab. and Equity	13,735,230	Net Profit or Loss	730,321	17.2%	Return on Equity 74.7%

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675295 LYTLE NURSING HOME				Proprietary - Corporation	
LYTLE NURSING HOME		12/31/2021 365 Days Settled			
LYTLE, TX 78052				CR Beds 70 POS Beds 0	
ATASCOSA				Key Performance Ind.	
NOVITAS				Occupancy Rate 66.6%	
Balance Sheet		Income Statement		Length of Stay 1,215.1	
Current Assets	67,125	Total Charges	2,181,336	Average Wages 19.86	
Fixed Assets	50,206	Contract Allowance	0	0.0%	Skilled Nursing 86.0%
Other Assets	0	Operating Revenue	2,181,336	100.0%	Ancillary Service 14.0%
Total Assets	117,331	Operating Expense	3,141,583	144.0%	Current Ratio 0.2
Current Liabilities	400,194	Operating Margin	-960,247	-44.0%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	572,107	26.2%	Avg Payment Days 45.5
Total Equity	-282,863	Other Expense	0	0.0%	Depreciation Rate 300.7%
Total Liab. and Equity	117,331	Net Profit or Loss	(396,652)	-18.2%	Return on Equity 140.2%
676458 MABANK NURSING HOME				Proprietary - Other	
MABANK NURSING HOME		12/31/2021 365 Days Settled			
MABANK, TX 75147				CR Beds 57 POS Beds 0	
KAUFMAN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 66.7%	
Balance Sheet		Income Statement		Length of Stay 163.3	
Current Assets	779,862	Total Charges	3,193,369	Average Wages 17.20	
Fixed Assets	7,440	Contract Allowance	0	0.0%	Skilled Nursing 84.5%
Other Assets	0	Operating Revenue	3,193,369	100.0%	Ancillary Service 15.5%
Total Assets	787,302	Operating Expense	2,979,684	93.3%	Current Ratio 13.5
Current Liabilities	57,891	Operating Margin	213,685	6.7%	Days to Collect 34.3
Long Term Liabilities	0	Other Income	505,389	15.8%	Avg Payment Days 7.1
Total Equity	729,411	Other Expense	0	0.0%	Depreciation Rate 2,875.0%
Total Liab. and Equity	787,302	Net Profit or Loss	672,168	21.0%	Return on Equity 92.2%

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676015 MABEE HEALTH CARE CENTER				Nonprofit - Other	
MABEE HEALTH CARE CENTER		5/31/2021 365 Days Settled			
MIDLAND, TX 79707		CR Beds 200 POS Beds 0			
MIDLAND		Key Performance Ind.			
NOVITAS		Occupancy Rate		56.2%	
		Length of Stay		132.3	
		Average Wages		23.00	
		Skilled Nursing		26.5%	
		Ancillary Service		58.6%	
		Current Ratio		0.5	
		Days to Collect		15.8	
		Avg Payment Days		677.0	
		Depreciation Rate		0.9%	
		Return on Equity		14.2%	
Balance Sheet					
		Income Statement			
Current Assets	33,099,391	Total Charges	27,251,990		
Fixed Assets	75,271,489	Contract Allowance	3,052,067	11.2%	
Other Assets	1,638,390	Operating Revenue	24,199,923	88.8%	
Total Assets	<u>110,009,270</u>	Operating Expense	31,537,582	130.3%	
Current Liabilities	63,422,137	Operating Margin	-7,337,659	-30.3%	
Long Term Liabilities	10,472,578	Other Income	12,469,327	51.5%	
Total Equity	<u>36,114,555</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>110,009,270</u>	Net Profit or Loss	<u>5,131,668</u>	21.2%	
676348 MADISON MEDICAL RESORT					
Proprietary - Corporation					
MADISON MEDICAL RESORT		12/31/2021 365 Days Settled			
ODESSA, TX 79762		CR Beds 124 POS Beds 0			
ECTOR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.5%	
		Length of Stay		87.6	
		Average Wages		25.44	
		Skilled Nursing		82.6%	
		Ancillary Service		17.4%	
		Current Ratio		(1.0)	
		Days to Collect		41.5	
		Avg Payment Days		8.3	
		Depreciation Rate		328.1%	
		Return on Equity		55.6%	
Balance Sheet					
Income Statement					
Current Assets	1,665,523	Total Charges	25,069,284		
Fixed Assets	285,751	Contract Allowance	10,477,765	41.8%	
Other Assets	1,973,192	Operating Revenue	14,591,519	58.2%	
Total Assets	<u>3,924,466</u>	Operating Expense	11,548,030	79.1%	
Current Liabilities	-1,732,815	Operating Margin	3,043,489	20.9%	
Long Term Liabilities	0	Other Income	99,607	0.7%	
Total Equity	<u>5,657,281</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,924,466</u>	Net Profit or Loss	<u>3,143,096</u>	21.5%	

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675821 MADISONVILLE CARE CENTER				Proprietary - Corporation	
MADISONVILLE CARE CENTER		12/31/2021 365 Days Settled			
MADISONVILLE, TX 77864		CR Beds 116 POS Beds 0			
MADISON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.6%	
Balance Sheet		Income Statement		Length of Stay 114.4	
Current Assets	869,916	Total Charges	5,507,662	Average Wages	20.24
Fixed Assets	934,053	Contract Allowance	532,269	9.7%	Skilled Nursing 79.1%
Other Assets	140,952	Operating Revenue	4,975,393	90.3%	Ancillary Service 20.9%
Total Assets	1,944,921	Operating Expense	5,492,344	110.4%	Current Ratio 0.5
Current Liabilities	1,890,525	Operating Margin	-516,951	-10.4%	Days to Collect 47.3
Long Term Liabilities	-3,651	Other Income	867,387	17.4%	Avg Payment Days 223.3
Total Equity	350,436	Other Expense	0	0.0%	Depreciation Rate 40.8%
Total Liab. and Equity	2,237,310	Net Profit or Loss	350,436	7.0%	Return on Equity 100.0%
676044 MAGNOLIA LIVING AND REHABILITATION				Nonprofit - Church	
MAGNOLIA LIVING AND REHABILITATION		12/31/2021 365 Days Settled			
LULING, TX 78648		CR Beds 96 POS Beds 0			
CALDWELL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.5%	
Balance Sheet		Income Statement		Length of Stay 348.1	
Current Assets	1,121,969	Total Charges	8,542,662	Average Wages	17.37
Fixed Assets	92,042	Contract Allowance	278,032	3.3%	Skilled Nursing 73.6%
Other Assets	10,759	Operating Revenue	8,264,630	96.7%	Ancillary Service 26.4%
Total Assets	1,224,770	Operating Expense	5,086,196	61.5%	Current Ratio 2.6
Current Liabilities	425,136	Operating Margin	3,178,434	38.5%	Days to Collect 47.3
Long Term Liabilities	9,296	Other Income	1,100,953	13.3%	Avg Payment Days 25.3
Total Equity	790,338	Other Expense	0	0.0%	Depreciation Rate 178.3%
Total Liab. and Equity	1,224,770	Net Profit or Loss	4,279,387	51.8%	Return on Equity 541.5%

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455538 MAGNOLIA MANOR				Nonprofit - Church	
MAGNOLIA MANOR		6/30/2021 365 Days Settled			
GROVES, TX 77619				CR Beds 138 POS Beds 0	
JEFFERSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.3%
Balance Sheet		Income Statement		Length of Stay	138.5
Current Assets	3,516,310	Total Charges	7,254,099	Average Wages	19.01
Fixed Assets	0	Contract Allowance	820,461	11.3%	Skilled Nursing 86.8%
Other Assets	0	Operating Revenue	6,433,638	88.7%	Ancillary Service 13.2%
Total Assets	3,516,310	Operating Expense	7,131,105	110.8%	Current Ratio 12.3
Current Liabilities	286,884	Operating Margin	-697,467	-10.8%	Days to Collect 117.4
Long Term Liabilities	0	Other Income	1,285,769	20.0%	Avg Payment Days 5.2
Total Equity	3,229,426	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,516,310	Net Profit or Loss	588,301	9.1%	Return on Equity 18.2%
675241 MAGNOLIA PLACE				Nonprofit - Church	
MAGNOLIA PLACE		12/31/2021 365 Days Settled			
JEFFERSON, TX 75657				CR Beds 116 POS Beds 0	
MARION				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.1%
Balance Sheet		Income Statement		Length of Stay	119.1
Current Assets	2,127,138	Total Charges	5,485,894	Average Wages	17.76
Fixed Assets	0	Contract Allowance	-947,694	-17.3%	Skilled Nursing 92.1%
Other Assets	259	Operating Revenue	6,433,588	117.3%	Ancillary Service 7.9%
Total Assets	2,127,397	Operating Expense	5,743,327	89.3%	Current Ratio 6.9
Current Liabilities	309,321	Operating Margin	690,261	10.7%	Days to Collect (2.5)
Long Term Liabilities	146,874	Other Income	980,941	15.2%	Avg Payment Days 29.0
Total Equity	1,671,202	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,127,397	Net Profit or Loss	1,671,202	26.0%	Return on Equity 100.0%

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676011 MAGNOLIA PLACE HEALTH CARE LLP				Proprietary - Partnership	
MAGNOLIA PLACE HEALTH CARE LLP		8/31/2021 365 Days Settled			
LIBERTY, TX 77575				CR Beds 120 POS Beds 0	
LIBERTY				Key Performance Ind.	
NOVITAS				Occupancy Rate 96.9%	
Balance Sheet		Income Statement		Length of Stay 987.3	
Current Assets	-51,993	Total Charges	6,598,316	Average Wages 11.77	
Fixed Assets	939,346	Contract Allowance	1,099,738	16.7%	Skilled Nursing 56.5%
Other Assets	0	Operating Revenue	5,498,578	83.3%	Ancillary Service 0.0%
Total Assets	887,353	Operating Expense	6,112,641	111.2%	Current Ratio 0.1
Current Liabilities	-756,282	Operating Margin	-614,063	-11.2%	Days to Collect 15.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (10.1)
Total Equity	1,643,635	Other Expense	0	0.0%	Depreciation Rate 36.6%
Total Liab. and Equity	887,353	Net Profit or Loss	(614,063)	-11.2%	Return on Equity -37.4%
675792 MANSFIELD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
MANSFIELD NURSING & REHABILITATION CENTER		12/31/2021 325 Days Settled			
MANSFIELD, TX 76063		2/9/2021 40 Days Settled		CR Beds 127 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 46.5%	
Balance Sheet		Income Statement		Length of Stay 34.2	
Current Assets	205,863	Total Charges	314,242	Average Wages 21.37	
Fixed Assets	0	Contract Allowance	-16,958	-5.4%	Skilled Nursing 129.0%
Other Assets	1,178,439	Operating Revenue	331,200	105.4%	Ancillary Service -29.0%
Total Assets	1,384,302	Operating Expense	687,664	207.6%	Current Ratio (0.3)
Current Liabilities	-778,738	Operating Margin	-356,464	-107.6%	Days to Collect 524.4
Long Term Liabilities	0	Other Income	-175,008	-52.8%	Avg Payment Days (51.9)
Total Equity	-605,564	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-1,384,302	Net Profit or Loss	(701)	-0.2%	Return on Equity 0.1%

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675792 MANSFIELD NURSING & REHABILITATION CENTER				Nonprofit - Church	
MANSFIELD NURSING & REHABILITATION CENTER		12/31/2021 325 Days Settled			
MANSFIELD, TX 76063		2/9/2021 40 Days Settled		CR Beds 127 POS Beds 0	
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	62.9%
				Length of Stay	371.1
				Average Wages	21.37
				21.8% Skilled Nursing	89.2%
				78.2% Ancillary Service	10.8%
				75.2% Current Ratio	1.3
				24.8% Days to Collect	102.6
				4.9% Avg Payment Days	24.0
				0.0% Depreciation Rate	0.0%
				29.7% Return on Equity	100.0%
<hr/>					
675923 MARBRIDGE VILLA				Nonprofit - Other	
MARBRIDGE VILLA		6/30/2021 365 Days Settled			
MANCHACA, TX 78652				CR Beds 92 POS Beds 0	
TRAVIS		Key Performance Ind.			
TRAILBLAZERS HEALTH ENTERPRISES				Occupancy Rate	85.2%
				Length of Stay	1,505.2
				Average Wages	21.87
				11.0% Skilled Nursing	31.1%
				89.0% Ancillary Service	0.0%
				82.8% Current Ratio	4.3
				17.2% Days to Collect	21.6
				3.4% Avg Payment Days	30.9
				0.0% Depreciation Rate	0.0%
				20.6% Return on Equity	14.1%

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675779 MARINE CREEK NURSING AND REHABILITATION				Proprietary - Corporation	
MARINE CREEK NURSING AND REHABILITATION		12/31/2021 334 Days Settled			
FORT WORTH, TX 76106		1/31/2021 31 Days Settled		CR Beds 170 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.3%
Balance Sheet		Income Statement		Length of Stay	29.6
Current Assets	334,531	Total Charges	546,727	Average Wages	44.02
Fixed Assets	253,509	Contract Allowance	-63,539	-11.6%	Skilled Nursing 116.9%
Other Assets	2,293,448	Operating Revenue	610,266	111.6%	Ancillary Service -16.9%
Total Assets	2,881,488	Operating Expense	854,232	140.0%	Current Ratio (0.5)
Current Liabilities	-712,986	Operating Margin	-243,966	-40.0%	Days to Collect 436.3
Long Term Liabilities	0	Other Income	-154,742	-25.4%	Avg Payment Days (181.5)
Total Equity	-2,168,502	Other Expense	0	0.0%	Depreciation Rate 8.8%
Total Liab. and Equity	-2,881,488	Net Profit or Loss	(95,978)	-15.7%	Return on Equity 4.4%

675779 MARINE CREEK NURSING AND REHABILITATION				Proprietary - Corporation	
MARINE CREEK NURSING AND REHABILITATION		12/31/2021 334 Days Settled			
FORT WORTH, TX 76106		1/31/2021 31 Days Settled		CR Beds 170 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	56.4%
Balance Sheet		Income Statement		Length of Stay	227.4
Current Assets	2,042,910	Total Charges	7,110,177	Average Wages	44.02
Fixed Assets	751,076	Contract Allowance	722,665	10.2%	Skilled Nursing 82.3%
Other Assets	735,480	Operating Revenue	6,387,512	89.8%	Ancillary Service 17.7%
Total Assets	3,529,466	Operating Expense	7,622,343	119.3%	Current Ratio 0.6
Current Liabilities	3,569,653	Operating Margin	-1,234,831	-19.3%	Days to Collect 106.4
Long Term Liabilities	64,494	Other Income	1,381,781	21.6%	Avg Payment Days 119.2
Total Equity	146,950	Other Expense	0	0.0%	Depreciation Rate 145.4%
Total Liab. and Equity	3,781,097	Net Profit or Loss	146,950	2.3%	Return on Equity 100.0%

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455646 MARSHALL MANOR NURSING & REHABILITATION CENTER				Proprietary - Corporation	
MARSHALL MANOR NURSING & REHABILITATION CENTER		12/31/2021 365 Days Settled			
MARSHALL, TX 75670				CR Beds 179 POS Beds 0	
HARRISON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	48.5%
				Length of Stay	179.0
				Average Wages	16.52
				17.9% Skilled Nursing	81.7%
				82.1% Ancillary Service	18.3%
				107.0% Current Ratio	1.8
				Days to Collect	24.0
				Avg Payment Days	18.4
				0.0% Depreciation Rate	208.2%
				5.8% Return on Equity	55.5%
Balance Sheet		Income Statement			
Current Assets	1,023,171	Total Charges	9,140,910		
Fixed Assets	324,364	Contract Allowance	1,637,695		
Other Assets	10,600	Operating Revenue	7,503,215		
Total Assets	1,358,135	Operating Expense	8,032,061		
Current Liabilities	553,201	Operating Margin	-528,846		
Long Term Liabilities	26,571	Other Income	1,010,548		
Total Equity	778,363	Other Expense	0		
Total Liab. and Equity	1,358,135	Net Profit or Loss	432,266		
455879 MARSHALL MANOR WEST				Proprietary - Corporation	
MARSHALL MANOR WEST		12/31/2021 365 Days Settled			
MARSHALL, TX 75670				CR Beds 118 POS Beds 0	
HARRISON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	43.8%
				Length of Stay	192.6
				Average Wages	14.89
				13.0% Skilled Nursing	85.5%
				87.0% Ancillary Service	14.5%
				101.8% Current Ratio	15.6
				Days to Collect	31.8
				Avg Payment Days	12.1
				0.0% Depreciation Rate	261.7%
				18.3% Return on Equity	30.7%
Balance Sheet		Income Statement			
Current Assets	2,524,468	Total Charges	4,685,158		
Fixed Assets	87,972	Contract Allowance	608,213		
Other Assets	0	Operating Revenue	4,076,945		
Total Assets	2,612,440	Operating Expense	4,148,764		
Current Liabilities	161,726	Operating Margin	-71,819		
Long Term Liabilities	26,572	Other Income	867,192		
Total Equity	2,424,142	Other Expense	0		
Total Liab. and Equity	2,612,440	Net Profit or Loss	745,094		

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676194 MASON CREEK TRANSITIONAL CARE OF KATY				Nonprofit - Church	
MASON CREEK TRANSITIONAL CARE OF KATY				9/30/2021 365 Days Settled	
KATY, TX 77450				CR Beds 125 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	60.5%
Balance Sheet		Income Statement		Length of Stay	85.4
Current Assets	1,932,123	Total Charges	10,506,329	Average Wages	24.19
Fixed Assets	322,679	Contract Allowance	1,093,164	10.4% Skilled Nursing	47.5%
Other Assets	7,035,552	Operating Revenue	9,413,165	89.6% Ancillary Service	52.5%
Total Assets	9,290,354	Operating Expense	8,996,685	95.6% Current Ratio	1.6
Current Liabilities	1,194,196	Operating Margin	416,480	4.4% Days to Collect	48.5
Long Term Liabilities	7,095,463	Other Income	275	0.0% Avg Payment Days	23.5
Total Equity	1,000,695	Other Expense	0	0.0% Depreciation Rate	148.1%
Total Liab. and Equity	9,290,354	Net Profit or Loss	416,366	4.4% Return on Equity	41.6%
676389 MATADOR HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
MATADOR HEALTH AND REHABILITATION CENTER				9/30/2021 365 Days Settled	
MATADOR, TX 79244				CR Beds 50 POS Beds 0	
MOTLEY				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	61.2%
Balance Sheet		Income Statement		Length of Stay	164.3
Current Assets	437,239	Total Charges	5,534,341	Average Wages	20.01
Fixed Assets	11,996	Contract Allowance	2,863,133	51.7% Skilled Nursing	66.3%
Other Assets	0	Operating Revenue	2,671,208	48.3% Ancillary Service	9.4%
Total Assets	449,235	Operating Expense	3,067,042	114.8% Current Ratio	1.3
Current Liabilities	325,713	Operating Margin	-395,834	-14.8% Days to Collect	51.0
Long Term Liabilities	95,382	Other Income	577,624	21.6% Avg Payment Days	37.4
Total Equity	28,137	Other Expense	0	0.0% Depreciation Rate	585.8%
Total Liab. and Equity	449,232	Net Profit or Loss	181,790	6.8% Return on Equity	646.1%

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455643 MATAGORDA HOUSE HEALTHCARE CENTER				Proprietary - Partnership	
MATAGORDA HOUSE HEALTHCARE CENTER		12/31/2021 365 Days Settled			
BAY CITY, TX 77414				CR Beds 182 POS Beds 0	
MATAGORDA				Key Performance Ind.	
NOVITAS				Occupancy Rate	62.4%
				Length of Stay	218.0
				Average Wages	20.86
				33.7% Skilled Nursing	52.0%
				66.3% Ancillary Service	38.0%
				135.0% Current Ratio	0.3
				Days to Collect	24.1
				Avg Payment Days	31.9
				0.0% Depreciation Rate	40.7%
				Return on Equity	90.1%
Balance Sheet		Income Statement			
Current Assets	1,057,029	Total Charges	10,435,394		
Fixed Assets	341,261	Contract Allowance	3,517,994		
Other Assets	17,942	Operating Revenue	6,917,400		
Total Assets	1,416,232	Operating Expense	9,339,272		
Current Liabilities	3,297,947	Operating Margin	-2,421,872		
Long Term Liabilities	0	Other Income	744,167		
Total Equity	-1,881,715	Other Expense	0		
Total Liab. and Equity	1,416,232	Net Profit or Loss	(1,694,540)		

675899 MATAGORDA NURSING & REHABILITATION CENTER				Government - City-County	
MATAGORDA NURSING & REHABILITATION CENTER		6/30/2021 365 Days Settled			
BAY CITY, TX 77414				CR Beds 100 POS Beds 0	
MATAGORDA				Key Performance Ind.	
NOVITAS				Occupancy Rate	51.9%
				Length of Stay	220.2
				Average Wages	17.85
				8.8% Skilled Nursing	77.7%
				91.2% Ancillary Service	22.3%
				110.1% Current Ratio	
				Days to Collect	25.9
				Avg Payment Days	0.0
				0.0% Depreciation Rate	0.0%
				Return on Equity	123.5%
Balance Sheet		Income Statement			
Current Assets	430,069	Total Charges	5,143,995		
Fixed Assets	0	Contract Allowance	452,016		
Other Assets	0	Operating Revenue	4,691,979		
Total Assets	430,069	Operating Expense	5,164,694		
Current Liabilities	0	Operating Margin	-472,715		
Long Term Liabilities	0	Other Income	1,003,763		
Total Equity	430,069	Other Expense	0		
Total Liab. and Equity	430,069	Net Profit or Loss	531,048		

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676141 MATLOCK PLACE HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
MATLOCK PLACE HEALTH & REHABILITATION CENTER		12/31/2021 365 Days Settled			
ARLINGTON, TX 76002		CR Beds 148 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		58.7%	
Balance Sheet		Income Statement		Length of Stay 92.4	
Current Assets	1,028,998	Total Charges	9,946,425	Average Wages	22.58
Fixed Assets	0	Contract Allowance	1,740,795	17.5%	Skilled Nursing 92.5%
Other Assets	424	Operating Revenue	8,205,630	82.5%	Ancillary Service 0.0%
Total Assets	1,029,422	Operating Expense	9,437,877	115.0%	Current Ratio 1.0
Current Liabilities	1,029,422	Operating Margin	-1,232,247	-15.0%	Days to Collect 43.6
Long Term Liabilities	0	Other Income	1,232,270	15.0%	Avg Payment Days 10.9
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,029,422	Net Profit or Loss	23	0.0%	Return on Equity 0.0%
676133 MAVERICK NURSING AND REHABILITATION CENTER				Government - City-County	
MAVERICK NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
EAGLE PASS, TX 78852		CR Beds 114 POS Beds 0			
MAVERICK		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		60.3%	
Balance Sheet		Income Statement		Length of Stay 139.4	
Current Assets	1,169,162	Total Charges	4,899,587	Average Wages	17.48
Fixed Assets	1,427,191	Contract Allowance	0	0.0%	Skilled Nursing 83.3%
Other Assets	-3,603,119	Operating Revenue	4,899,587	100.0%	Ancillary Service 16.7%
Total Assets	-1,006,766	Operating Expense	6,713,231	137.0%	Current Ratio 1.3
Current Liabilities	869,927	Operating Margin	-1,813,644	-37.0%	Days to Collect 84.8
Long Term Liabilities	0	Other Income	2,337,042	47.7%	Avg Payment Days 20.3
Total Equity	-1,876,693	Other Expense	0	0.0%	Depreciation Rate 49.4%
Total Liab. and Equity	-1,006,766	Net Profit or Loss	523,398	10.7%	Return on Equity -27.9%

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455560 MCALLEN NURSING CENTER				Proprietary - Corporation	
MCALLEN NURSING CENTER		12/31/2021 365 Days Settled			
MCALLEN, TX 78501		CR Beds 122 POS Beds 0			
HIDALGO		Key Performance Ind.			
NOVITAS		Occupancy Rate		55.5%	
Balance Sheet		Income Statement		Length of Stay 138.8	
Current Assets	1,973,291	Total Charges	6,843,331	Average Wages 19.93	
Fixed Assets	287,228	Contract Allowance	1,227,643	17.9%	Skilled Nursing 61.9%
Other Assets	250	Operating Revenue	5,615,688	82.1%	Ancillary Service 38.1%
Total Assets	2,260,769	Operating Expense	6,190,545	110.2%	Current Ratio 1.1
Current Liabilities	1,853,786	Operating Margin	-574,857	-10.2%	Days to Collect 91.0
Long Term Liabilities	0	Other Income	629,438	11.2%	Avg Payment Days 71.7
Total Equity	406,983	Other Expense	0	0.0%	Depreciation Rate 64.5%
Total Liab. and Equity	2,260,769	Net Profit or Loss	54,581	1.0%	Return on Equity 13.4%
676042 MCALLEN TRANSITIONAL CARE CENTER				Proprietary - Corporation	
MCALLEN TRANSITIONAL CARE CENTER		12/31/2021 365 Days Settled			
MC ALLEN, TX 78503		CR Beds 100 POS Beds 0			
HIDALGO		Key Performance Ind.			
NOVITAS		Occupancy Rate		64.8%	
Balance Sheet		Income Statement		Length of Stay 35.3	
Current Assets	4,857,935	Total Charges	14,927,886	Average Wages 23.86	
Fixed Assets	612,186	Contract Allowance	4,318,274	28.9%	Skilled Nursing 57.9%
Other Assets	5,073,696	Operating Revenue	10,609,612	71.1%	Ancillary Service 42.1%
Total Assets	10,543,817	Operating Expense	8,819,286	83.1%	Current Ratio 4.5
Current Liabilities	1,075,447	Operating Margin	1,790,326	16.9%	Days to Collect 43.7
Long Term Liabilities	4,927,926	Other Income	2,662	0.0%	Avg Payment Days 23.2
Total Equity	4,540,444	Other Expense	0	0.0%	Depreciation Rate 80.9%
Total Liab. and Equity	10,543,817	Net Profit or Loss	1,792,988	16.9%	Return on Equity 39.5%

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675176 MCCULLOUGH HALL NURSING CENTER INC				Nonprofit - Church	
MCCULLOUGH HALL NURSING CENTER INC		6/30/2021 365 Days Settled			
SAN ANTONIO, TX 78207				CR Beds 51	POS Beds 0
BEXAR		Key Performance Ind.			
NOVITAS				Occupancy Rate	66.4%
Balance Sheet		Income Statement		Length of Stay	287.6
Current Assets	927,934	Total Charges	3,380,735	Average Wages	20.95
Fixed Assets	14,284	Contract Allowance	324,287	9.6%	Skilled Nursing 79.7%
Other Assets	0	Operating Revenue	3,056,448	90.4%	Ancillary Service 20.3%
Total Assets	942,218	Operating Expense	3,592,138	117.5%	Current Ratio 4.0
Current Liabilities	231,124	Operating Margin	-535,690	-17.5%	Days to Collect 27.1
Long Term Liabilities	0	Other Income	586,222	19.2%	Avg Payment Days 23.5
Total Equity	711,094	Other Expense	0	0.0%	Depreciation Rate 80.4%
Total Liab. and Equity	942,218	Net Profit or Loss	50,532	1.7%	Return on Equity 7.1%
675004 MCKINNEY HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
MCKINNEY HEALTHCARE AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
MCKINNEY, TX 75069				CR Beds 125	POS Beds 0
COLLIN		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	47.4%
Balance Sheet		Income Statement		Length of Stay	169.1
Current Assets	698,237	Total Charges	5,118,606	Average Wages	24.67
Fixed Assets	357,892	Contract Allowance	-1,099,321	-21.5%	Skilled Nursing 71.4%
Other Assets	8,995	Operating Revenue	6,217,927	121.5%	Ancillary Service 28.6%
Total Assets	1,065,124	Operating Expense	8,065,253	129.7%	Current Ratio 0.1
Current Liabilities	6,945,855	Operating Margin	-1,847,326	-29.7%	Days to Collect 31.2
Long Term Liabilities	0	Other Income	415,254	6.7%	Avg Payment Days 57.2
Total Equity	-5,880,731	Other Expense	0	0.0%	Depreciation Rate 91.4%
Total Liab. and Equity	1,065,124	Net Profit or Loss	(1,432,072)	-23.0%	Return on Equity 24.4%

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675973 MCLEAN CARE CENTER				Proprietary - Corporation	
MCLEAN CARE CENTER		12/31/2021 365 Days Settled			
MCLEAN, TX 79057				CR Beds 64	POS Beds 0
GRAY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	48.7%
				Length of Stay	180.6
				Average Wages	18.40
				10.1%	Skilled Nursing 77.4%
				89.9%	Ancillary Service 22.6%
				113.0%	Current Ratio 1.3
				-13.0%	Days to Collect 4.9
				23.2%	Avg Payment Days 242.4
				0.0%	Depreciation Rate 44.2%
				10.2%	Return on Equity 100.0%
Balance Sheet		Income Statement			
Current Assets	-636,322	Total Charges	2,811,926		
Fixed Assets	312,869	Contract Allowance	283,453		
Other Assets	12,885	Operating Revenue	2,528,473		
Total Assets	-310,568	Operating Expense	2,856,053		
Current Liabilities	-482,251	Operating Margin	-327,580		
Long Term Liabilities	0	Other Income	586,494		
Total Equity	258,914	Other Expense	0		
Total Liab. and Equity	-223,337	Net Profit or Loss	258,914		
676031 MEADOW CREEK NURSING AND REHABILITATION				Nonprofit - Church	
MEADOW CREEK NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
SAN ANGELO, TX 76904				CR Beds 80	POS Beds 0
TOM GREEN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	48.5%
				Length of Stay	60.0
				Average Wages	24.22
				21.3%	Skilled Nursing 74.2%
				78.7%	Ancillary Service 25.8%
				143.3%	Current Ratio (5.1)
				-43.3%	Days to Collect (190.2)
				10.2%	Avg Payment Days 24.0
				0.0%	Depreciation Rate 352.6%
				-33.1%	Return on Equity 61.8%
Balance Sheet		Income Statement			
Current Assets	-2,293,049	Total Charges	5,639,522		
Fixed Assets	371,495	Contract Allowance	1,201,765		
Other Assets	0	Operating Revenue	4,437,757		
Total Assets	-1,921,554	Operating Expense	6,357,732		
Current Liabilities	453,678	Operating Margin	-1,919,975		
Long Term Liabilities	0	Other Income	451,007		
Total Equity	-2,375,232	Other Expense	0		
Total Liab. and Equity	-1,921,554	Net Profit or Loss	(1,468,968)		

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676286 MEADOW LAKE HEALTH CENTER				Proprietary - Other	
MEADOW LAKE HEALTH CENTER		12/31/2021 365 Days Settled			
TYLER, TX 75703		CR Beds 30 POS Beds 0			
SMITH		Key Performance Ind.			
NOVITAS		Occupancy Rate		81.1%	
Balance Sheet		Income Statement		Length of Stay	
				64.4	
Current Assets	2,393,494	Total Charges	3,304,595	Average Wages	
Fixed Assets	5,701	Contract Allowance	-50,653	19.02	
Other Assets	0	Operating Revenue	3,355,248	57.8%	
Total Assets	<u>2,399,195</u>	Operating Expense	17,171,210	42.2%	
Current Liabilities	7,774,612	Operating Margin	-13,815,962	Current Ratio	
Long Term Liabilities	0	Other Income	12,708,514	0.3	
Total Equity	<u>-5,375,417</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>2,399,195</u>	Net Profit or Loss	<u>(1,107,448)</u>	100.6	
				Avg Payment Days	
				6.8	
				Depreciation Rate	
				21,255.0%	
				Return on Equity	
				20.6%	

675151 MEADOWBROOK CARE CENTER				Nonprofit - Church	
MEADOWBROOK CARE CENTER		12/31/2021 365 Days Settled			
VAN ALSTYNE, TX 75495		CR Beds 60 POS Beds 0			
GRAYSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		69.8%	
Balance Sheet		Income Statement		Length of Stay	
				221.6	
Current Assets	362,072	Total Charges	4,311,253	Average Wages	
Fixed Assets	118,095	Contract Allowance	1,182,469	20.10	
Other Assets	2,452	Operating Revenue	3,128,784	51.3%	
Total Assets	<u>482,619</u>	Operating Expense	3,632,055	48.7%	
Current Liabilities	535,816	Operating Margin	-503,271	Current Ratio	
Long Term Liabilities	-655,419	Other Income	658,087	0.7	
Total Equity	<u>602,222</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>482,619</u>	Net Profit or Loss	<u>154,816</u>	38.4	
				Avg Payment Days	
				27.9	
				Depreciation Rate	
				254.2%	
				Return on Equity	
				25.7%	

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675974 MEDINA VALLEY HEALTH & REHABILITATION CENTER				Nonprofit - Church	
MEDINA VALLEY HEALTH & REHABILITATION CENTER		9/30/2021 365 Days Settled			
CASTROVILLE, TX 78009				CR Beds 116 POS Beds 0	
MEDINA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.6%
				Length of Stay	141.6
				Average Wages	23.28
				1.3% Skilled Nursing	75.0%
				98.7% Ancillary Service	25.0%
				105.8% Current Ratio	8.9
				-5.8% Days to Collect	101.7
				23.2% Avg Payment Days	11.8
				0.0% Depreciation Rate	118.4%
				17.4% Return on Equity	49.2%
Balance Sheet		Income Statement			
Current Assets	2,233,977	Total Charges	6,587,000		
Fixed Assets	238,183	Contract Allowance	87,667		
Other Assets	137,000	Operating Revenue	6,499,333		
Total Assets	2,609,160	Operating Expense	6,874,774		
Current Liabilities	250,056	Operating Margin	-375,441		
Long Term Liabilities	59,166	Other Income	1,507,008		
Total Equity	2,299,938	Other Expense	0		
Total Liab. and Equity	2,609,160	Net Profit or Loss	1,131,567		
676258 MEMORIAL CITY HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
MEMORIAL CITY HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
HOUSTON, TX 77055				CR Beds 240 POS Beds 0	
HARRIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	47.2%
				Length of Stay	73.2
				Average Wages	25.00
				49.8% Skilled Nursing	80.4%
				50.2% Ancillary Service	16.1%
				116.5% Current Ratio	1.3
				-16.5% Days to Collect	60.1
				23.3% Avg Payment Days	41.9
				0.0% Depreciation Rate	374.5%
				6.8% Return on Equity	331.5%
Balance Sheet		Income Statement			
Current Assets	1,802,552	Total Charges	20,445,194		
Fixed Assets	434,147	Contract Allowance	10,188,977		
Other Assets	-153,175	Operating Revenue	10,256,217		
Total Assets	2,083,524	Operating Expense	11,949,199		
Current Liabilities	1,357,995	Operating Margin	-1,692,982		
Long Term Liabilities	515,712	Other Income	2,388,590		
Total Equity	209,819	Other Expense	0		
Total Liab. and Equity	2,083,526	Net Profit or Loss	695,608		

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455597 MEMORIAL MEDICAL NURSING CENTER				Proprietary - Corporation		
MEMORIAL MEDICAL NURSING CENTER 6/30/2021 365 Days Settled						
SAN ANTONIO, TX 78212				CR Beds 127 POS Beds 0		
BEXAR				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.2%	
Balance Sheet		Income Statement		Length of Stay	59.1	
Current Assets	759,360	Total Charges	14,330,719	Average Wages	20.01	
Fixed Assets	838,264	Contract Allowance	6,761,528	47.2%	Skilled Nursing	78.2%
Other Assets	28,574	Operating Revenue	7,569,191	52.8%	Ancillary Service	12.3%
Total Assets	1,626,198	Operating Expense	8,938,508	118.1%	Current Ratio	0.9
Current Liabilities	872,436	Operating Margin	-1,369,317	-18.1%	Days to Collect	30.2
Long Term Liabilities	285,697	Other Income	1,947,897	25.7%	Avg Payment Days	33.7
Total Equity	468,065	Other Expense	0	0.0%	Depreciation Rate	66.9%
Total Liab. and Equity	1,626,198	Net Profit or Loss	578,580	7.6%	Return on Equity	123.6%
675970 MEMPHIS CONVALESCENT CENTER				Proprietary - Corporation		
MEMPHIS CONVALESCENT CENTER 12/31/2021 365 Days Settled						
MEMPHIS, TX 79245				CR Beds 72 POS Beds 0		
HALL				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	39.5%	
Balance Sheet		Income Statement		Length of Stay	192.3	
Current Assets	976,882	Total Charges	2,673,244	Average Wages	19.63	
Fixed Assets	95,395	Contract Allowance	227,270	8.5%	Skilled Nursing	78.3%
Other Assets	43,607	Operating Revenue	2,445,974	91.5%	Ancillary Service	21.7%
Total Assets	1,115,884	Operating Expense	2,802,565	114.6%	Current Ratio	0.9
Current Liabilities	1,118,895	Operating Margin	-356,591	-14.6%	Days to Collect	51.1
Long Term Liabilities	3,570	Other Income	519,458	21.2%	Avg Payment Days	217.3
Total Equity	162,867	Other Expense	0	0.0%	Depreciation Rate	102.5%
Total Liab. and Equity	1,285,332	Net Profit or Loss	162,867	6.7%	Return on Equity	100.0%

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676020 MENARD MANOR				Nonprofit - Church	
MENARD MANOR		9/30/2021 365 Days Settled			
MENARD, TX 76859				CR Beds 40	POS Beds 0
MENARD				Key Performance Ind.	
NOVITAS				Occupancy Rate	72.0%
Balance Sheet		Income Statement		Length of Stay	133.0
Current Assets	2,493,393	Total Charges	2,199,624	Average Wages	17.62
Fixed Assets	1,106,931	Contract Allowance	-109,329	-5.0%	Skilled Nursing 87.7%
Other Assets	0	Operating Revenue	2,308,953	105.0%	Ancillary Service 12.3%
Total Assets	3,600,324	Operating Expense	4,441,607	192.4%	Current Ratio 6.6
Current Liabilities	379,096	Operating Margin	-2,132,654	-92.4%	Days to Collect 50.1
Long Term Liabilities	0	Other Income	2,658,839	115.2%	Avg Payment Days 20.8
Total Equity	3,221,228	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,600,324	Net Profit or Loss	526,185	22.8%	Return on Equity 16.3%
675171 MERIDIAN CARE				Proprietary - Corporation	
MERIDIAN CARE		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78239				CR Beds 120	POS Beds 0
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.5%
Balance Sheet		Income Statement		Length of Stay	107.9
Current Assets	5,036,788	Total Charges	18,269,713	Average Wages	22.56
Fixed Assets	119,209	Contract Allowance	7,358,104	40.3%	Skilled Nursing 58.2%
Other Assets	0	Operating Revenue	10,911,609	59.7%	Ancillary Service 41.8%
Total Assets	5,155,997	Operating Expense	11,040,499	101.2%	Current Ratio 2.1
Current Liabilities	2,367,998	Operating Margin	-128,890	-1.2%	Days to Collect (14.0)
Long Term Liabilities	0	Other Income	1,833,606	16.8%	Avg Payment Days 49.0
Total Equity	2,787,999	Other Expense	0	0.0%	Depreciation Rate 421.9%
Total Liab. and Equity	5,155,997	Net Profit or Loss	1,704,716	15.6%	Return on Equity 61.1%

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455450 MERIDIAN CARE MONTE VISTA		Proprietary - Corporation	
MERIDIAN CARE MONTE VISTA	12/31/2021	365 Days Settled	
SAN ANTONIO, TX 78212		CR Beds 106	POS Beds 0
BEXAR		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	31.9%
		Length of Stay	135.7
		Average Wages	19.70
		34.7%	Skilled Nursing 65.5%
		65.3%	Ancillary Service 34.5%
		130.7%	Current Ratio 0.5
		-30.7%	Days to Collect 74.1
		23.4%	Avg Payment Days 109.3
		0.0%	Depreciation Rate 375.9%
		-7.3%	Return on Equity 22.6%

Balance Sheet		Income Statement	
Current Assets	1,174,272	Total Charges	4,599,882
Fixed Assets	42,978	Contract Allowance	1,595,067
Other Assets	0	Operating Revenue	3,004,815
Total Assets	1,217,250	Operating Expense	3,927,215
Current Liabilities	2,182,263	Operating Margin	-922,400
Long Term Liabilities	0	Other Income	704,173
Total Equity	-965,013	Other Expense	0
Total Liab. and Equity	1,217,250	Net Profit or Loss	(218,227)

455455 MERIDIAN CARE OF ALICE		Proprietary - Corporation	
MERIDIAN CARE OF ALICE	12/31/2021	365 Days Settled	
ALICE, TX 78332		CR Beds 201	POS Beds 0
JIM WELLS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	53.6%
		Length of Stay	165.9
		Average Wages	19.96
		21.1%	Skilled Nursing 71.3%
		78.9%	Ancillary Service 28.7%
		97.5%	Current Ratio 2.6
		2.5%	Days to Collect 7.2
		24.3%	Avg Payment Days 25.2
		0.0%	Depreciation Rate 1,617.2%
		26.8%	Return on Equity 77.6%

Balance Sheet		Income Statement	
Current Assets	5,566,623	Total Charges	12,667,383
Fixed Assets	35,617	Contract Allowance	2,668,202
Other Assets	0	Operating Revenue	9,999,181
Total Assets	5,602,240	Operating Expense	9,749,229
Current Liabilities	2,147,925	Operating Margin	249,952
Long Term Liabilities	0	Other Income	2,431,608
Total Equity	3,454,315	Other Expense	0
Total Liab. and Equity	5,602,240	Net Profit or Loss	2,681,560

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675796 MERIDIAN CARE OF HEBBRONVILLE				Proprietary - Corporation	
MERIDIAN CARE OF HEBBRONVILLE		12/31/2021 365 Days Settled			
HEBBRONVILLE, TX 78361		CR Beds 60 POS Beds 0			
JIM HOGG		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.6%	
Balance Sheet		Income Statement		Length of Stay	
				172.9	
Current Assets	2,023,081	Total Charges	4,010,283	Average Wages	
Fixed Assets	36,580	Contract Allowance	759,887	17.67	
Other Assets	0	Operating Revenue	3,250,396	18.9%	
Total Assets	2,059,661	Operating Expense	3,498,984	81.1%	
Current Liabilities	675,357	Operating Margin	-248,588	107.6%	
Long Term Liabilities	0	Other Income	639,642	-7.6%	
Total Equity	1,384,304	Other Expense	0	19.7%	
Total Liab. and Equity	2,059,661	Net Profit or Loss	391,054	0.0%	
				Days to Collect	
				51.0	
				Avg Payment Days	
				75.1	
				Depreciation Rate	
				764.3%	
				Return on Equity	
				28.2%	

676053 MERKEL NURSING CENTER				Proprietary - Corporation	
MERKEL NURSING CENTER		12/31/2021 365 Days Settled			
MERKEL, TX 79536		CR Beds 80 POS Beds 0			
TAYLOR		Key Performance Ind.			
NOVITAS		Occupancy Rate		35.7%	
Balance Sheet		Income Statement		Length of Stay	
				151.1	
Current Assets	694,047	Total Charges	2,802,214	Average Wages	
Fixed Assets	0	Contract Allowance	570,010	18.02	
Other Assets	0	Operating Revenue	2,232,204	20.3%	
Total Assets	694,047	Operating Expense	2,822,531	79.7%	
Current Liabilities	102,949	Operating Margin	-590,327	126.4%	
Long Term Liabilities	0	Other Income	0	-26.4%	
Total Equity	591,098	Other Expense	0	0.0%	
Total Liab. and Equity	694,047	Net Profit or Loss	(590,327)	0.0%	
				Days to Collect	
				74.3	
				Avg Payment Days	
				13.3	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				-99.9%	

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675645 MESA SPRINGS HEALTHCARE CENTER				Nonprofit - Church		
MESA SPRINGS HEALTHCARE CENTER		6/30/2021 365 Days Settled				
ABILENE, TX 79606				CR Beds 78	POS Beds 0	
TAYLOR				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	83.2%	
Balance Sheet		Income Statement		Length of Stay	106.3	
Current Assets	4,609,344	Total Charges	7,914,890	Average Wages	23.00	
Fixed Assets	0	Contract Allowance	-238,442	-3.0%	Skilled Nursing	61.0%
Other Assets	60,924	Operating Revenue	8,153,332	103.0%	Ancillary Service	39.0%
Total Assets	4,670,268	Operating Expense	6,580,575	80.7%	Current Ratio	4.9
Current Liabilities	939,074	Operating Margin	1,572,757	19.3%	Days to Collect	36.7
Long Term Liabilities	0	Other Income	1,169	0.0%	Avg Payment Days	23.4
Total Equity	3,731,194	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	4,670,268	Net Profit or Loss	1,573,125	19.3%	Return on Equity	42.2%
455444 MESA VISTA INN HEALTH CENTER				Proprietary - Corporation		
MESA VISTA INN HEALTH CENTER		12/31/2021 365 Days Settled				
SAN ANTONIO, TX 78240				CR Beds 144	POS Beds 0	
BEXAR				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	67.7%	
Balance Sheet		Income Statement		Length of Stay	153.4	
Current Assets	-1,929,538	Total Charges	9,300,810	Average Wages	20.95	
Fixed Assets	230,592	Contract Allowance	791,223	8.5%	Skilled Nursing	75.4%
Other Assets	78,388	Operating Revenue	8,509,587	91.5%	Ancillary Service	24.6%
Total Assets	-1,620,558	Operating Expense	8,200,193	96.4%	Current Ratio	0.7
Current Liabilities	-2,772,909	Operating Margin	309,394	3.6%	Days to Collect	22.2
Long Term Liabilities	-27,307	Other Income	1,283,061	15.1%	Avg Payment Days	142.8
Total Equity	1,592,455	Other Expense	0	0.0%	Depreciation Rate	370.4%
Total Liab. and Equity	-1,207,761	Net Profit or Loss	1,592,455	18.7%	Return on Equity	100.0%

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675033 MESQUITE TREE NURSING CENTER				Proprietary - Corporation	
MESQUITE TREE NURSING CENTER		12/31/2021 365 Days Settled			
MESQUITE, TX 75149				CR Beds 144 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	52.3%
				Length of Stay	175.0
				Average Wages	22.97
				21.8%	Skilled Nursing 66.9%
				78.2%	Ancillary Service 33.1%
				120.4%	Current Ratio 1.6
				-20.4%	Days to Collect 105.1
				17.9%	Avg Payment Days 42.3
				0.0%	Depreciation Rate 114.0%
				-2.5%	Return on Equity -12.9%
Balance Sheet		Income Statement			
Current Assets	2,091,601	Total Charges	6,575,763		
Fixed Assets	219,599	Contract Allowance	1,434,118		
Other Assets	-40	Operating Revenue	5,141,645		
Total Assets	2,311,160	Operating Expense	6,191,203		
Current Liabilities	1,314,981	Operating Margin	-1,049,558		
Long Term Liabilities	0	Other Income	921,403		
Total Equity	996,179	Other Expense	0		
Total Liab. and Equity	2,311,160	Net Profit or Loss	(128,155)		
676480 MESQUITE VILLAGE HEALTHCARE CENTRE				Proprietary - Corporation	
MESQUITE VILLAGE HEALTHCARE CENTRE		7/31/2021 212 Days Settled			
MESQUITE, TX 75149		12/31/2021 153 Days Settled		CR Beds 149 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	27.1%
				Length of Stay	203.8
				Average Wages	18.05
				7.2%	Skilled Nursing 80.2%
				92.8%	Ancillary Service 19.8%
				140.7%	Current Ratio 0.2
				-40.7%	Days to Collect 150.0
				6.6%	Avg Payment Days 353.8
				0.0%	Depreciation Rate 61.5%
				-34.1%	Return on Equity 19.2%
Balance Sheet		Income Statement			
Current Assets	863,304	Total Charges	2,326,402		
Fixed Assets	919,840	Contract Allowance	166,347		
Other Assets	0	Operating Revenue	2,160,055		
Total Assets	1,783,144	Operating Expense	3,038,291		
Current Liabilities	5,610,558	Operating Margin	-878,236		
Long Term Liabilities	0	Other Income	141,673		
Total Equity	-3,827,414	Other Expense	0		
Total Liab. and Equity	1,783,144	Net Profit or Loss	(736,563)		

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676480 MESQUITE VILLAGE HEALTHCARE CENTRE				Proprietary - Corporation	
MESQUITE VILLAGE HEALTHCARE CENTRE		7/31/2021 212 Days Settled			
MESQUITE, TX 75149		12/31/2021 153 Days Settled		CR Beds 149 POS Beds 0	
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		26.6%	
Balance Sheet		Income Statement		Length of Stay 106.3	
Current Assets	148,201	Total Charges	1,311,772	Average Wages 18.05	
Fixed Assets	31,464	Contract Allowance	-178,740	-13.6%	Skilled Nursing 80.6%
Other Assets	0	Operating Revenue	1,490,512	113.6%	Ancillary Service 19.4%
Total Assets	179,665	Operating Expense	1,692,944	113.6%	Current Ratio 0.8
Current Liabilities	192,111	Operating Margin	-202,432	-13.6%	Days to Collect 20.5
Long Term Liabilities	0	Other Income	191,338	12.8%	Avg Payment Days 41.4
Total Equity	-12,446	Other Expense	0	0.0%	Depreciation Rate 154.5%
Total Liab. and Equity	179,665	Net Profit or Loss	(11,094)	-0.7%	Return on Equity 89.1%
676492 METHODIST TRANSITIONAL CARE CENTER-DESOTO LLC				Proprietary - Corporation	
METHODIST TRANSITIONAL CARE CENTER-DESOTO LLC		12/31/2021 365 Days Settled			
DESOTO, TX 75115				CR Beds 100 POS Beds 0	
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		45.6%	
Balance Sheet		Income Statement		Length of Stay 29.3	
Current Assets	3,168,307	Total Charges	14,367,741	Average Wages 26.56	
Fixed Assets	74,889	Contract Allowance	6,009,787	41.8%	Skilled Nursing 59.9%
Other Assets	46,370	Operating Revenue	8,357,954	58.2%	Ancillary Service 40.1%
Total Assets	3,289,566	Operating Expense	9,538,401	114.1%	Current Ratio 0.8
Current Liabilities	3,783,655	Operating Margin	-1,180,447	-14.1%	Days to Collect 93.6
Long Term Liabilities	0	Other Income	7,032	0.1%	Avg Payment Days 85.5
Total Equity	-494,089	Other Expense	0	0.0%	Depreciation Rate 2,060.0%
Total Liab. and Equity	3,289,566	Net Profit or Loss	(1,173,415)	-14.0%	Return on Equity 237.5%

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675903 MEXIA LTC NURSING AND REHABILITATION				Government - County	
MEXIA LTC NURSING AND REHABILITATION		9/30/2021 365 Days Settled			
MEXIA, TX 76667				CR Beds 66	POS Beds 0
LIMESTONE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	81.6%
				Length of Stay	531.2
				Average Wages	17.34
				Skilled Nursing	83.5%
				Ancillary Service	16.5%
				Current Ratio	1.1
				Days to Collect	27.0
				Avg Payment Days	47.0
				Depreciation Rate	657.8%
				Return on Equity	391.6%
Balance Sheet		Income Statement			
Current Assets	636,809	Total Charges	3,841,547		
Fixed Assets	10,462	Contract Allowance	-103,803	-2.7%	
Other Assets	0	Operating Revenue	3,945,350	102.7%	
Total Assets	647,271	Operating Expense	3,960,074	100.4%	
Current Liabilities	573,625	Operating Margin	-14,724	-0.4%	
Long Term Liabilities	0	Other Income	303,112	7.7%	
Total Equity	73,646	Other Expense	0	0.0%	
Total Liab. and Equity	647,271	Net Profit or Loss	288,388	7.3%	
<hr/>					
675842 MI CASITA NURSING AND REHABILITATION CENTER				Government - County	
MI CASITA NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
LUBBOCK, TX 79410				CR Beds 95	POS Beds 0
LUBBOCK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	45.3%
				Length of Stay	327.1
				Average Wages	18.98
				Skilled Nursing	85.5%
				Ancillary Service	14.5%
				Current Ratio	0.3
				Days to Collect	30.6
				Avg Payment Days	45.8
				Depreciation Rate	624.2%
				Return on Equity	17.5%
Balance Sheet		Income Statement			
Current Assets	477,822	Total Charges	3,421,560		
Fixed Assets	40,201	Contract Allowance	227,063	6.6%	
Other Assets	0	Operating Revenue	3,194,497	93.4%	
Total Assets	518,023	Operating Expense	3,953,319	123.8%	
Current Liabilities	1,439,268	Operating Margin	-758,822	-23.8%	
Long Term Liabilities	0	Other Income	597,701	18.7%	
Total Equity	-921,245	Other Expense	0	0.0%	
Total Liab. and Equity	518,023	Net Profit or Loss	(161,121)	-5.0%	

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676414 MID VALLEY NURSING & REHABILITATION				Nonprofit - Church	
MID VALLEY NURSING & REHABILITATION 6/30/2021 365 Days Settled					
MERCEDES, TX 78570				CR Beds 123 POS Beds 0	
HIDALGO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	56.7%
				Length of Stay	58.9
				Average Wages	17.90
				3.5% Skilled Nursing	61.4%
				96.5% Ancillary Service	38.6%
				99.8% Current Ratio	0.8
				0.2% Days to Collect	29.6
				28.0% Avg Payment Days	39.2
				0.0% Depreciation Rate	0.0%
				28.1% Return on Equity	-1,073.5%
<hr/>					
676179 MIDLAND MEDICAL LODGE				Proprietary - Other	
MIDLAND MEDICAL LODGE 3/31/2021 365 Days Settled					
MIDLAND, TX 79705		9/30/2021 183 Days Settled		CR Beds 125 POS Beds 0	
MIDLAND				Key Performance Ind.	
NOVITAS				Occupancy Rate	83.8%
				Length of Stay	109.6
				Average Wages	28.07
				34.5% Skilled Nursing	85.7%
				65.5% Ancillary Service	14.3%
				103.4% Current Ratio	0.9
				-3.4% Days to Collect	48.1
				5.9% Avg Payment Days	98.5
				0.0% Depreciation Rate	0.0%
				2.5% Return on Equity	-120.8%

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676179 MIDLAND MEDICAL LODGE				Proprietary - Other	
MIDLAND MEDICAL LODGE		3/31/2021 365 Days Settled			
MIDLAND, TX 79705		9/30/2021 183 Days Settled		CR Beds 125 POS Beds 0	
MIDLAND		Key Performance Ind.			
NOVITAS		Occupancy Rate		69.8%	
Balance Sheet		Income Statement		Length of Stay	
				117.4	
Current Assets	2,400,784	Total Charges	9,319,634	Average Wages	
Fixed Assets	0	Contract Allowance	4,286,789	28.07	
Other Assets	13,809	Operating Revenue	5,032,845	46.0%	
Total Assets	<u>2,414,593</u>	Operating Expense	4,485,103	54.0%	
Current Liabilities	2,095,802	Operating Margin	547,742	89.1%	
Long Term Liabilities	0	Other Income	18,876	10.9%	
Total Equity	<u>318,791</u>	Other Expense	0	0.4%	
Total Liab. and Equity	<u>2,414,593</u>	Net Profit or Loss	<u>566,618</u>	0.0%	
				11.3%	
				Return on Equity	
				177.7%	
<hr/>					
676374 MIDLOTHIAN HEALTHCARE CENTER				Proprietary - Other	
MIDLOTHIAN HEALTHCARE CENTER		4/30/2021 120 Days Settled			
MIDLOTHIAN, TX 76065				CR Beds 120 POS Beds 0	
ELLIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		77.1%	
Balance Sheet		Income Statement		Length of Stay	
				111.1	
Current Assets	1,210,981	Total Charges	3,079,449	Average Wages	
Fixed Assets	354	Contract Allowance	-139,711	23.12	
Other Assets	855,289	Operating Revenue	3,219,160	-4.5%	
Total Assets	<u>2,066,624</u>	Operating Expense	2,982,953	104.5%	
Current Liabilities	32,451	Operating Margin	236,207	92.7%	
Long Term Liabilities	1,595,102	Other Income	48	7.3%	
Total Equity	<u>439,071</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,066,624</u>	Net Profit or Loss	<u>236,255</u>	0.0%	
				7.3%	
				Return on Equity	
				53.8%	

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675128 MIDWESTERN HEALTHCARE CENTER				Nonprofit - Church	
MIDWESTERN HEALTHCARE CENTER		12/31/2021 365 Days Settled			
WICHITA FALLS, TX 76302				CR Beds 121 POS Beds 0	
WICHITA				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	35.9%
				Length of Stay	155.3
				Average Wages	21.85
				Skilled Nursing	77.0%
				Ancillary Service	23.0%
				Current Ratio	3.4
				Days to Collect	168.8
				Avg Payment Days	44.3
				Depreciation Rate	0.0%
				Return on Equity	31.2%
Balance Sheet		Income Statement			
Current Assets	1,432,615	Total Charges	2,813,535		
Fixed Assets	0	Contract Allowance	-854,104	-30.4%	
Other Assets	0	Operating Revenue	3,667,639	130.4%	
Total Assets	1,432,615	Operating Expense	3,440,637	93.8%	
Current Liabilities	417,343	Operating Margin	227,002	6.2%	
Long Term Liabilities	0	Other Income	89,964	2.5%	
Total Equity	1,015,272	Other Expense	0	0.0%	
Total Liab. and Equity	1,432,615	Net Profit or Loss	316,966	8.6%	
675338 MILL CREEK				Nonprofit - Church	
MILL CREEK		6/30/2021 365 Days Settled			
SILSBEE, TX 77656				CR Beds 68 POS Beds 0	
HARDIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.5%
				Length of Stay	145.4
				Average Wages	21.05
				Skilled Nursing	86.4%
				Ancillary Service	13.6%
				Current Ratio	5.2
				Days to Collect	90.2
				Avg Payment Days	4.6
				Depreciation Rate	0.0%
				Return on Equity	22.9%
Balance Sheet		Income Statement			
Current Assets	1,293,322	Total Charges	3,372,305		
Fixed Assets	0	Contract Allowance	407,531	12.1%	
Other Assets	4,158	Operating Revenue	2,964,774	87.9%	
Total Assets	1,297,480	Operating Expense	3,251,712	109.7%	
Current Liabilities	248,817	Operating Margin	-286,938	-9.7%	
Long Term Liabilities	0	Other Income	533,240	18.0%	
Total Equity	1,048,663	Other Expense	0	0.0%	
Total Liab. and Equity	1,297,480	Net Profit or Loss	239,959	8.1%	

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676188 MILLBROOK HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
MILLBROOK HEALTHCARE AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
LANCASTER, TX 75146		CR Beds 124 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		48.2%	
Balance Sheet		Income Statement		Length of Stay 181.9	
Current Assets	916,589	Total Charges	5,853,529	Average Wages	22.18
Fixed Assets	222,396	Contract Allowance	-690,158	-11.8%	Skilled Nursing 62.6%
Other Assets	0	Operating Revenue	6,543,687	111.8%	Ancillary Service 37.4%
Total Assets	1,138,985	Operating Expense	7,189,134	109.9%	Current Ratio 0.2
Current Liabilities	5,268,629	Operating Margin	-645,447	-9.9%	Days to Collect 40.6
Long Term Liabilities	0	Other Income	329,715	5.0%	Avg Payment Days 35.1
Total Equity	-4,129,644	Other Expense	0	0.0%	Depreciation Rate 132.3%
Total Liab. and Equity	1,138,985	Net Profit or Loss	(315,732)	-4.8%	Return on Equity 7.6%
675981 MINEOLA HEIGHTS HEALTHCARE CENTRE				Proprietary - Corporation	
MINEOLA HEIGHTS HEALTHCARE CENTRE		12/31/2021 365 Days Settled			
MINEOLA, TX 75773		CR Beds 82 POS Beds 0			
WOOD		Key Performance Ind.			
NOVITAS		Occupancy Rate		47.7%	
Balance Sheet		Income Statement		Length of Stay 115.1	
Current Assets	422,284	Total Charges	3,112,513	Average Wages	25.26
Fixed Assets	10,000	Contract Allowance	92,303	3.0%	Skilled Nursing 84.9%
Other Assets	0	Operating Revenue	3,020,210	97.0%	Ancillary Service 15.1%
Total Assets	432,284	Operating Expense	3,727,776	123.4%	Current Ratio 1.3
Current Liabilities	337,393	Operating Margin	-707,566	-23.4%	Days to Collect 47.2
Long Term Liabilities	287,800	Other Income	90,489	3.0%	Avg Payment Days 33.0
Total Equity	-192,909	Other Expense	0	0.0%	Depreciation Rate 3,312.0%
Total Liab. and Equity	432,284	Net Profit or Loss	(617,077)	-20.4%	Return on Equity 319.9%

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455570 MINERAL WELLS NURSING & REHABILITATION				Proprietary - Corporation	
MINERAL WELLS NURSING & REHABILITATION		12/31/2021 365 Days Settled			
MINERAL WELLS, TX 76067				CR Beds 109 POS Beds 0	
PALO PINTO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.0%
				Length of Stay	99.9
				Average Wages	18.78
				10.2% Skilled Nursing	74.4%
				89.8% Ancillary Service	25.6%
				95.3% Current Ratio	1.1
				4.7% Days to Collect	78.1
				8.2% Avg Payment Days	256.1
				0.0% Depreciation Rate	163.3%
				13.0% Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	-2,360,624	Total Charges	7,006,072		
Fixed Assets	183,116	Contract Allowance	713,895		
Other Assets	19,350	Operating Revenue	6,292,177		
Total Assets	-2,158,158	Operating Expense	5,994,605		
Current Liabilities	-2,242,346	Operating Margin	297,572		
Long Term Liabilities	-378,219	Other Income	517,637		
Total Equity	815,209	Other Expense	0		
Total Liab. and Equity	-1,805,356	Net Profit or Loss	815,209		

676067 MIRA VISTA COURT				Nonprofit - Church	
MIRA VISTA COURT		12/31/2021 365 Days Settled			
FORT WORTH, TX 76132				CR Beds 142 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	66.7%
				Length of Stay	100.5
				Average Wages	21.82
				15.4% Skilled Nursing	61.8%
				84.6% Ancillary Service	38.2%
				110.1% Current Ratio	0.6
				-10.1% Days to Collect	32.0
				21.8% Avg Payment Days	20.1
				0.0% Depreciation Rate	1,737.7%
				11.7% Return on Equity	-99.7%
Balance Sheet		Income Statement			
Current Assets	816,959	Total Charges	9,702,353		
Fixed Assets	76,868	Contract Allowance	1,491,318		
Other Assets	0	Operating Revenue	8,211,035		
Total Assets	893,827	Operating Expense	9,042,119		
Current Liabilities	1,298,779	Operating Margin	-831,084		
Long Term Liabilities	556,422	Other Income	1,789,803		
Total Equity	-961,374	Other Expense	0		
Total Liab. and Equity	893,827	Net Profit or Loss	958,719		

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676303 MIRADOR				Nonprofit - Other	
MIRADOR		12/31/2021	365 Days Settled		
CORPUS CHRISTI, TX 78414				CR Beds 41	POS Beds 0
NUECES				Key Performance Ind.	
NOVITAS				Occupancy Rate	80.0%
	Balance Sheet		Income Statement	Length of Stay	71.7
Current Assets	1,243,948	Total Charges	6,675,069	Average Wages	24.55
Fixed Assets	42,151,502	Contract Allowance	2,358,260	35.3%	Skilled Nursing 63.1%
Other Assets	-1,945,592	Operating Revenue	4,316,809	64.7%	Ancillary Service 36.9%
Total Assets	41,449,858	Operating Expense	14,313,409	331.6%	Current Ratio 2.1
Current Liabilities	596,496	Operating Margin	-9,996,600	-231.6%	Days to Collect 46.1
Long Term Liabilities	52,337,022	Other Income	9,211,000	213.4%	Avg Payment Days 12.8
Total Equity	-11,483,660	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	41,449,858	Net Profit or Loss	(785,600)	-18.2%	Return on Equity 6.8%
455761 MISSION NURSING & REHABILITATION CENTER				Proprietary - Other	
MISSION NURSING & REHABILITATION CENTER		9/30/2021	273 Days Settled		
MISSION, TX 78572				CR Beds 170	POS Beds 0
HIDALGO				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	49.6%
	Balance Sheet		Income Statement	Length of Stay	79.6
Current Assets	1,044,816	Total Charges	7,015,906	Average Wages	23.80
Fixed Assets	0	Contract Allowance	824,658	11.8%	Skilled Nursing 76.5%
Other Assets	0	Operating Revenue	6,191,248	88.2%	Ancillary Service 23.5%
Total Assets	1,044,816	Operating Expense	7,668,671	123.9%	Current Ratio 2.5
Current Liabilities	415,429	Operating Margin	-1,477,423	-23.9%	Days to Collect (2.9)
Long Term Liabilities	0	Other Income	2,328,212	37.6%	Avg Payment Days 14.8
Total Equity	629,387	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,044,816	Net Profit or Loss	850,789	13.7%	Return on Equity 135.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676491 MISSION RIDGE REHAB & NURSING CENTER				Proprietary - Corporation		
MISSION RIDGE REHAB & NURSING CENTER		12/31/2021 306 Days Settled				
REFUGIO, TX 78377		2/28/2021 59 Days Settled		CR Beds 90 POS Beds 0		
REFUGIO				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	50.4%	
Balance Sheet		Income Statement		Length of Stay	43.2	
Current Assets	1,325,536	Total Charges	342,204	Average Wages	20.69	
Fixed Assets	1,297,130	Contract Allowance	-216,386	-63.2%	Skilled Nursing	117.9%
Other Assets	-3,914,206	Operating Revenue	558,590	163.2%	Ancillary Service	-17.9%
Total Assets	-1,291,540	Operating Expense	625,981	112.1%	Current Ratio	(3.0)
Current Liabilities	-438,317	Operating Margin	-67,391	-12.1%	Days to Collect	885.6
Long Term Liabilities	0	Other Income	-723	-0.1%	Avg Payment Days	(109.4)
Total Equity	1,729,857	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	1,291,540	Net Profit or Loss	(55,649)	-10.0%	Return on Equity	-3.2%

676491 MISSION RIDGE REHAB & NURSING CENTER				Proprietary - Corporation		
MISSION RIDGE REHAB & NURSING CENTER		12/31/2021 306 Days Settled				
REFUGIO, TX 78377		2/28/2021 59 Days Settled		CR Beds 90 POS Beds 0		
REFUGIO				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	56.0%	
Balance Sheet		Income Statement		Length of Stay	188.1	
Current Assets	1,607,379	Total Charges	3,845,302	Average Wages	20.69	
Fixed Assets	150,554	Contract Allowance	464,009	12.1%	Skilled Nursing	77.6%
Other Assets	195,774	Operating Revenue	3,381,293	87.9%	Ancillary Service	22.4%
Total Assets	1,953,707	Operating Expense	3,851,341	113.9%	Current Ratio	0.7
Current Liabilities	2,209,856	Operating Margin	-470,048	-13.9%	Days to Collect	141.2
Long Term Liabilities	0	Other Income	234,115	6.9%	Avg Payment Days	116.0
Total Equity	-235,933	Other Expense	0	0.0%	Depreciation Rate	323.7%
Total Liab. and Equity	1,973,923	Net Profit or Loss	(235,933)	-7.0%	Return on Equity	100.0%

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676446 MISSION VALLEY NURSING AND TRANSITIONAL CARE				Proprietary - Other	
MISSION VALLEY NURSING AND TRANSITIONAL CARE		9/30/2021 214 Days Settled			
MISSION, TX 78572		2/28/2021 59 Days Settled		CR Beds 120 POS Beds 0	
HIDALGO		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	92.3%
Balance Sheet		Income Statement		Length of Stay	83.8
Current Assets	3,726,879	Total Charges	1,876,186	Average Wages	18.34
Fixed Assets	139,283	Contract Allowance	0	0.0% Skilled Nursing	68.9%
Other Assets	-40,543	Operating Revenue	1,876,186	100.0% Ancillary Service	31.1%
Total Assets	3,825,619	Operating Expense	1,778,452	94.8% Current Ratio	3.2
Current Liabilities	1,156,047	Operating Margin	97,734	5.2% Days to Collect	216.2
Long Term Liabilities	0	Other Income	146,014	7.8% Avg Payment Days	83.2
Total Equity	2,669,572	Other Expense	0	0.0% Depreciation Rate	91.1%
Total Liab. and Equity	3,825,619	Net Profit or Loss	243,748	13.0% Return on Equity	9.1%

676446 MISSION VALLEY NURSING AND TRANSITIONAL CARE				Government - City-County	
MISSION VALLEY NURSING AND TRANSITIONAL CARE		9/30/2021 214 Days Settled			
MISSION, TX 78572		2/28/2021 59 Days Settled		CR Beds 120 POS Beds 0	
HIDALGO		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	91.0%
Balance Sheet		Income Statement		Length of Stay	69.1
Current Assets	2,905,151	Total Charges	6,760,053	Average Wages	18.34
Fixed Assets	110,818	Contract Allowance	0	0.0% Skilled Nursing	62.7%
Other Assets	1,830,078	Operating Revenue	6,760,053	100.0% Ancillary Service	37.3%
Total Assets	4,846,047	Operating Expense	7,320,218	108.3% Current Ratio	2.9
Current Liabilities	985,473	Operating Margin	-560,165	-8.3% Days to Collect	114.8
Long Term Liabilities	0	Other Income	597,086	8.8% Avg Payment Days	12.4
Total Equity	3,860,574	Other Expense	0	0.0% Depreciation Rate	307.8%
Total Liab. and Equity	4,846,047	Net Profit or Loss	36,921	0.5% Return on Equity	1.0%

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676251 MISTY WILLOW HEALTHCARE AND REHABILITATION CENTER		Nonprofit - Church	
MISTY WILLOW HEALTHCARE AND REHABILITATION CENTER		9/30/2021 365 Days Settled	
HOUSTON, TX 77070		CR Beds 124 POS Beds 0	
HARRIS		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	45.5%
Balance Sheet		Income Statement	
Current Assets	-4,720,913	Total Charges	7,972,962
Fixed Assets	258,166	Contract Allowance	1,111,206
Other Assets	9,407,716	Operating Revenue	6,861,756
Total Assets	4,944,969	Operating Expense	7,068,018
Current Liabilities	1,072,414	Operating Margin	-206,262
Long Term Liabilities	9,441,088	Other Income	1,830
Total Equity	-5,568,533	Other Expense	0
Total Liab. and Equity	4,944,969	Net Profit or Loss	(204,432)
		13.9%	Skilled Nursing 55.7%
		86.1%	Ancillary Service 44.3%
		103.0%	Current Ratio (4.4)
		-3.0%	Days to Collect 63.1
		0.0%	Avg Payment Days 25.0
		0.0%	Depreciation Rate 209.1%
		-3.0%	Return on Equity 3.7%
676225 MITCHELL COUNTY NURSING AND REHABILITATION CENTER		Nonprofit - Church	
MITCHELL COUNTY NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled	
COLORADO CITY, TX 79512		CR Beds 96 POS Beds 0	
MITCHELL		Key Performance Ind.	
NOVITAS		Occupancy Rate	51.1%
Balance Sheet		Income Statement	
Current Assets	6,855,482	Total Charges	2,492,930
Fixed Assets	7,070,639	Contract Allowance	-447,263
Other Assets	0	Operating Revenue	2,940,193
Total Assets	13,926,121	Operating Expense	3,777,504
Current Liabilities	5,961,773	Operating Margin	-837,311
Long Term Liabilities	9,411,033	Other Income	1,106,532
Total Equity	-1,446,685	Other Expense	0
Total Liab. and Equity	13,926,121	Net Profit or Loss	(66,485)
		-17.9%	Skilled Nursing 93.4%
		117.9%	Ancillary Service 6.6%
		128.5%	Current Ratio 1.1
		-28.5%	Days to Collect (7.3)
		37.6%	Avg Payment Days 34.0
		0.0%	Depreciation Rate 1.2%
		-2.3%	Return on Equity 4.6%

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675522 MONAHANS MANAGED CARE CENTER				Proprietary - Corporation	
MONAHANS MANAGED CARE CENTER		9/30/2021 365 Days Settled			
MONAHANS, TX 79756		CR Beds 92 POS Beds 0			
WARD		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		41.3%	
Balance Sheet		Income Statement		Length of Stay 142.9	
Current Assets	260,088	Total Charges	4,256,147	Average Wages 20.60	
Fixed Assets	56,976	Contract Allowance	1,194,873	28.1%	Skilled Nursing 65.1%
Other Assets	0	Operating Revenue	3,061,274	71.9%	Ancillary Service 34.9%
Total Assets	317,064	Operating Expense	3,931,594	128.4%	Current Ratio 0.5
Current Liabilities	500,758	Operating Margin	-870,320	-28.4%	Days to Collect 26.7
Long Term Liabilities	26,458	Other Income	706,475	23.1%	Avg Payment Days 27.6
Total Equity	-210,152	Other Expense	0	0.0%	Depreciation Rate 1,005.9%
Total Liab. and Equity	317,064	Net Profit or Loss	(163,845)	-5.4%	Return on Equity 78.0%
676293 MONARCH PAVILION REHABILITATION SUITES				Nonprofit - Church	
MONARCH PAVILION REHABILITATION SUITES		5/31/2021 365 Days Settled			
DALLAS, TX 75235		CR Beds 150 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS		Occupancy Rate		37.1%	
Balance Sheet		Income Statement		Length of Stay 118.6	
Current Assets	486,167	Total Charges	5,599,672	Average Wages 22.24	
Fixed Assets	6,822,711	Contract Allowance	1,161,479	20.7%	Skilled Nursing 57.4%
Other Assets	0	Operating Revenue	4,438,193	79.3%	Ancillary Service 42.6%
Total Assets	7,308,878	Operating Expense	7,540,096	169.9%	Current Ratio 0.2
Current Liabilities	1,982,273	Operating Margin	-3,101,903	-69.9%	Days to Collect 39.2
Long Term Liabilities	11,473,063	Other Income	1,588,682	35.8%	Avg Payment Days 26.2
Total Equity	-6,146,458	Other Expense	0	0.0%	Depreciation Rate 22.0%
Total Liab. and Equity	7,308,878	Net Profit or Loss	(1,513,221)	-34.1%	Return on Equity 24.6%

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676484 MONT BELVIEU REHABILITATION & HEALTH				Proprietary - Corporation	
MONT BELVIEU REHABILITATION & HEALTH		12/31/2021 365 Days Settled			
MONT BELVIEU, TX				CR Beds 124 POS Beds 0	
Invalid POS FIPS Codes				Key Performance Ind.	
				Occupancy Rate	55.2%
				Length of Stay	66.8
				Average Wages	20.69
				Skilled Nursing	25.0%
				Ancillary Service	0.0%
				Current Ratio	1.8
				Days to Collect	51.5
				Avg Payment Days	33.7
				Depreciation Rate	0.0%
				Return on Equity	74.2%
<hr/>					
455715 MONUMENT REHABILITATION AND NURSING CENTER				Government - City-County	
MONUMENT REHABILITATION AND NURSING CENTER		12/31/2021 365 Days Settled			
LA GRANGE, TX 78945				CR Beds 104 POS Beds 0	
FAYETTE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	51.3%
				Length of Stay	159.7
				Average Wages	22.44
				Skilled Nursing	80.7%
				Ancillary Service	19.3%
				Current Ratio	0.7
				Days to Collect	40.9
				Avg Payment Days	39.2
				Depreciation Rate	33.0%
				Return on Equity	146.6%
<hr/>					
Balance Sheet		Income Statement			
Current Assets	1,242,556	Total Charges	6,365,272		
Fixed Assets	42,203	Contract Allowance	0	0.0%	
Other Assets	167,558	Operating Revenue	6,365,272	100.0%	
Total Assets	1,452,317	Operating Expense	5,860,362	92.1%	
Current Liabilities	688,754	Operating Margin	504,910	7.9%	
Long Term Liabilities	90,614	Other Income	0	0.0%	
Total Equity	672,949	Other Expense	0	0.0%	
Total Liab. and Equity	1,452,317	Net Profit or Loss	499,439	7.8%	

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676364 MORADA TEMPLE				Proprietary - Corporation	
MORADA TEMPLE		12/31/2021	334 Days Settled		
TEMPLE, TX 76502		1/31/2021	31 Days Settled	CR Beds 60	POS Beds 0
BELL				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	42.7%
	Balance Sheet		Income Statement	Length of Stay	113.6
Current Assets	711,543	Total Charges	495,867	Average Wages	20.14
Fixed Assets	0	Contract Allowance	7,088	1.4%	Skilled Nursing 22.6%
Other Assets	0	Operating Revenue	488,779	98.6%	Ancillary Service 9.8%
Total Assets	711,543	Operating Expense	663,829	135.8%	Current Ratio 1.8
Current Liabilities	387,203	Operating Margin	-175,050	-35.8%	Days to Collect 291.2
Long Term Liabilities	21,759	Other Income	168,372	34.4%	Avg Payment Days 81.6
Total Equity	302,581	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	711,543	Net Profit or Loss	(6,678)	-1.4%	Return on Equity -2.2%
676364 MORADA TEMPLE				Proprietary - Corporation	
MORADA TEMPLE		12/31/2021	334 Days Settled		
TEMPLE, TX 76502		1/31/2021	31 Days Settled	CR Beds 60	POS Beds 0
BELL				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	51.7%
	Balance Sheet		Income Statement	Length of Stay	51.8
Current Assets	1,699,075	Total Charges	9,884,577	Average Wages	20.14
Fixed Assets	724,269	Contract Allowance	0	0.0%	Skilled Nursing 21.9%
Other Assets	-1,506,910	Operating Revenue	9,884,577	100.0%	Ancillary Service 12.2%
Total Assets	916,434	Operating Expense	11,592,896	117.3%	Current Ratio 0.6
Current Liabilities	2,923,650	Operating Margin	-1,708,319	-17.3%	Days to Collect 58.8
Long Term Liabilities	6,000	Other Income	-304,896	-3.1%	Avg Payment Days 22.1
Total Equity	-2,013,216	Other Expense	0	0.0%	Depreciation Rate 452.2%
Total Liab. and Equity	916,434	Net Profit or Loss	(2,013,215)	-20.4%	Return on Equity 100.0%

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455523 MORNINGSIDE MANOR				Nonprofit - Other	
MORNINGSIDE MANOR		9/30/2021 365 Days Settled			
SAN ANTONIO, TX 78201				CR Beds 147 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS				Occupancy Rate	45.4%
Balance Sheet		Income Statement		Length of Stay	70.6
Current Assets	5,295,366	Total Charges	8,007,678	Average Wages	21.53
Fixed Assets	80,852,391	Contract Allowance	1,637,632	20.5%	Skilled Nursing 85.8%
Other Assets	47,523,404	Operating Revenue	6,370,046	79.5%	Ancillary Service 14.2%
Total Assets	133,671,161	Operating Expense	9,376,793	147.2%	Current Ratio 0.2
Current Liabilities	34,947,690	Operating Margin	-3,006,747	-47.2%	Days to Collect 46.8
Long Term Liabilities	74,140,640	Other Income	285,351	4.5%	Avg Payment Days 65.2
Total Equity	24,582,831	Other Expense	0	0.0%	Depreciation Rate 0.2%
Total Liab. and Equity	133,671,161	Net Profit or Loss	(2,721,396)	-42.7%	Return on Equity -11.1%
455471 MOUNTAIN VIEW HEALTH & REHABILITATION				Proprietary - Corporation	
MOUNTAIN VIEW HEALTH & REHABILITATION		12/31/2021 365 Days Settled			
EL PASO, TX 79902				CR Beds 187 POS Beds 0	
EL PASO				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	58.5%
Balance Sheet		Income Statement		Length of Stay	164.2
Current Assets	-3,769,457	Total Charges	9,090,558	Average Wages	18.11
Fixed Assets	831,088	Contract Allowance	787,435	8.7%	Skilled Nursing 85.3%
Other Assets	183,028	Operating Revenue	8,303,123	91.3%	Ancillary Service 14.7%
Total Assets	-2,755,341	Operating Expense	8,747,082	105.3%	Current Ratio 1.1
Current Liabilities	-3,367,116	Operating Margin	-443,959	-5.3%	Days to Collect 17.1
Long Term Liabilities	-38,695	Other Income	1,718,902	20.7%	Avg Payment Days 218.7
Total Equity	1,274,943	Other Expense	0	0.0%	Depreciation Rate 97.0%
Total Liab. and Equity	-2,130,868	Net Profit or Loss	1,274,943	15.4%	Return on Equity 100.0%

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675768 MOUNTAIN VILLA NURSING CENTER		Proprietary - Corporation	
MOUNTAIN VILLA NURSING CENTER		12/31/2021 365 Days Settled	
EL PASO, TX 79930		CR Beds 48 POS Beds 0	
EL PASO		Key Performance Ind.	
NOVITAS		Occupancy Rate 30,787.5 %	
Balance Sheet		Income Statement	
Current Assets	4,548,865	Total Charges	2,780,547
Fixed Assets	147,826	Contract Allowance	0
Other Assets	0	Operating Revenue	2,780,547
Total Assets	4,696,691	Operating Expense	2,644,266
Current Liabilities	246,268	Operating Margin	136,281
Long Term Liabilities	0	Other Income	316,551
Total Equity	4,450,423	Other Expense	0
Total Liab. and Equity	4,696,691	Net Profit or Loss	455,078
		100.0%	100.0%
		95.1%	95.1%
		4.9%	4.9%
		11.4%	11.4%
		0.0%	0.0%
		16.4%	16.4%
		Length of Stay	268.7
		Average Wages	19.84
		Skilled Nursing	100.0%
		Ancillary Service	0.0%
		Current Ratio	18.5
		Days to Collect	539.1
		Avg Payment Days	34.0
		Depreciation Rate	0.0%
		Return on Equity	10.2%

675964 MRC CREEKSIDE		Nonprofit - Church	
MRC CREEKSIDE		12/31/2021 365 Days Settled	
HUNTSVILLE, TX 77340		CR Beds 66 POS Beds 0	
WALKER		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate 80.8%	
Balance Sheet		Income Statement	
Current Assets	-401,577	Total Charges	7,418,741
Fixed Assets	9,142,379	Contract Allowance	1,862,522
Other Assets	-625,866	Operating Revenue	5,556,219
Total Assets	8,114,936	Operating Expense	9,296,149
Current Liabilities	553,167	Operating Margin	-3,739,930
Long Term Liabilities	9,672,777	Other Income	3,059,829
Total Equity	-2,111,008	Other Expense	0
Total Liab. and Equity	8,114,936	Net Profit or Loss	(680,101)
		25.1%	25.1%
		74.9%	74.9%
		167.3%	167.3%
		-67.3%	-67.3%
		55.1%	55.1%
		0.0%	0.0%
		-12.2%	-12.2%
		Length of Stay	61.0
		Average Wages	19.80
		Skilled Nursing	60.4%
		Ancillary Service	39.6%
		Current Ratio	(0.7)
		Days to Collect	29.7
		Avg Payment Days	12.0
		Depreciation Rate	6.0%
		Return on Equity	32.2%

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676400 MRC THE CROSSINGS				Nonprofit - Church	
MRC THE CROSSINGS		12/31/2021 365 Days Settled			
LEAGUE CITY, TX 77573				CR Beds 48	POS Beds 0
GALVESTON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	85.0%
Balance Sheet		Income Statement		Length of Stay	37.2
Current Assets	1,446,776	Total Charges	8,198,005	Average Wages	23.01
Fixed Assets	45,520,789	Contract Allowance	2,335,295	28.5%	Skilled Nursing 61.5%
Other Assets	5,990,938	Operating Revenue	5,862,710	71.5%	Ancillary Service 38.5%
Total Assets	<u>52,958,503</u>	Operating Expense	19,389,364	330.7%	Current Ratio 0.0
Current Liabilities	34,611,297	Operating Margin	-13,526,654	-230.7%	Days to Collect 53.8
Long Term Liabilities	81,234,405	Other Income	-5,029,045	-85.8%	Avg Payment Days 10.7
Total Equity	-62,887,199	Other Expense	0	0.0%	Depreciation Rate 4.8%
Total Liab. and Equity	<u>52,958,503</u>	Net Profit or Loss	<u>(18,555,699)</u>	-316.5%	Return on Equity 29.5%
455744 MULBERRY MANOR				Nonprofit - Church	
MULBERRY MANOR		12/31/2021 365 Days Settled			
STEPHENVILLE, TX 76401				CR Beds 102	POS Beds 0
ERATH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.6%
Balance Sheet		Income Statement		Length of Stay	457.1
Current Assets	993,315	Total Charges	7,679,389	Average Wages	18.63
Fixed Assets	66,765	Contract Allowance	443,827	5.8%	Skilled Nursing 69.0%
Other Assets	9,186	Operating Revenue	7,235,562	94.2%	Ancillary Service 31.0%
Total Assets	<u>1,069,266</u>	Operating Expense	5,344,717	73.9%	Current Ratio 2.6
Current Liabilities	388,211	Operating Margin	1,890,845	26.1%	Days to Collect 47.5
Long Term Liabilities	9,839	Other Income	1,264,509	17.5%	Avg Payment Days 22.3
Total Equity	671,216	Other Expense	0	0.0%	Depreciation Rate 184.1%
Total Liab. and Equity	<u>1,069,266</u>	Net Profit or Loss	<u>3,155,353</u>	43.6%	Return on Equity 470.1%

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675439 MULLICAN CARE CENTER				Proprietary - Other	
MULLICAN CARE CENTER		12/31/2021 365 Days Settled			
SAVOY, TX 75479		CR Beds 112 POS Beds 0			
FANNIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.5%	
		Length of Stay		194.5	
		Average Wages		20.52	
		7.3% Skilled Nursing		85.4%	
		92.7% Ancillary Service		14.6%	
		115.9% Current Ratio		0.5	
		-15.9% Days to Collect		101.9	
		1.9% Avg Payment Days		134.6	
		0.0% Depreciation Rate		990.6%	
		-14.0% Return on Equity		37.5%	
Balance Sheet		Income Statement			
Current Assets	2,020,990	Total Charges	5,795,640		
Fixed Assets	52,917	Contract Allowance	422,379		
Other Assets	150,000	Operating Revenue	5,373,261		
Total Assets	2,223,907	Operating Expense	6,230,069		
Current Liabilities	4,232,198	Operating Margin	-856,808		
Long Term Liabilities	0	Other Income	104,216		
Total Equity	-2,008,291	Other Expense	0		
Total Liab. and Equity	2,223,907	Net Profit or Loss	(752,592)		
<hr/>					
675061 MUNDAY NURSING CENTER				Nonprofit - Church	
MUNDAY NURSING CENTER		9/30/2021 365 Days Settled			
MUNDAY, TX 76371		CR Beds 61 POS Beds 0			
KNOX		Key Performance Ind.			
NOVITAS		Occupancy Rate		56.8%	
		Length of Stay		383.5	
		Average Wages		20.30	
		0.0% Skilled Nursing		94.6%	
		100.0% Ancillary Service		5.4%	
		78.2% Current Ratio		1.3	
		21.8% Days to Collect		353.9	
		0.0% Avg Payment Days		107.1	
		0.0% Depreciation Rate		0.0%	
		21.8% Return on Equity		4.9%	
Balance Sheet		Income Statement			
Current Assets	5,874,415	Total Charges	2,268,334		
Fixed Assets	4,311,363	Contract Allowance	0		
Other Assets	4,411,120	Operating Revenue	2,268,334		
Total Assets	14,596,898	Operating Expense	1,773,712		
Current Liabilities	4,496,717	Operating Margin	494,622		
Long Term Liabilities	0	Other Income	0		
Total Equity	10,100,181	Other Expense	0		
Total Liab. and Equity	14,596,898	Net Profit or Loss	494,622		

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676012 MYSTIC PARK NURSING & REHABILITATION CENTER				Government - City-County	
MYSTIC PARK NURSING & REHABILITATION CENTER		3/31/2021 365 Days Settled			
SAN ANTONIO, TX 78254				CR Beds 120 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.0%
				Length of Stay	150.3
				Average Wages	21.52
				Skilled Nursing	82.5%
				Ancillary Service	17.5%
				Current Ratio	0.8
				Days to Collect	62.2
				Avg Payment Days	42.6
				Depreciation Rate	238.7%
				Return on Equity	108.5%
Balance Sheet		Income Statement			
Current Assets	1,062,031	Total Charges	5,904,707		
Fixed Assets	261,678	Contract Allowance	0	0.0%	
Other Assets	770,369	Operating Revenue	5,904,707	100.0%	
Total Assets	2,094,078	Operating Expense	7,770,967	131.6%	
Current Liabilities	1,291,838	Operating Margin	-1,866,260	-31.6%	
Long Term Liabilities	388,636	Other Income	2,314,972	39.2%	
Total Equity	413,604	Other Expense	0	0.0%	
Total Liab. and Equity	2,094,078	Net Profit or Loss	448,712	7.6%	
675399 NAVASOTA NURSING & REHABILITATION				Proprietary - Corporation	
NAVASOTA NURSING & REHABILITATION		12/31/2021 334 Days Settled			
NAVASOTA, TX 77868		1/31/2021 31 Days Settled		CR Beds 172 POS Beds 0	
GRIMES				Key Performance Ind.	
NOVITAS				Occupancy Rate	25.9%
				Length of Stay	29.3
				Average Wages	21.99
				Skilled Nursing	126.5%
				Ancillary Service	-26.5%
				Current Ratio	(0.8)
				Days to Collect	770.3
				Avg Payment Days	(195.2)
				Depreciation Rate	4.7%
				Return on Equity	1.9%
Balance Sheet		Income Statement			
Current Assets	291,651	Total Charges	184,721		
Fixed Assets	305,803	Contract Allowance	-13,392	-7.2%	
Other Assets	-3,459,686	Operating Revenue	198,113	107.2%	
Total Assets	-2,862,232	Operating Expense	359,261	181.3%	
Current Liabilities	-362,172	Operating Margin	-161,148	-81.3%	
Long Term Liabilities	0	Other Income	-488	-0.2%	
Total Equity	3,224,404	Other Expense	0	0.0%	
Total Liab. and Equity	2,862,232	Net Profit or Loss	62,652	31.6%	

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675399 NAVASOTA NURSING & REHABILITATION				Proprietary - Corporation	
NAVASOTA NURSING & REHABILITATION		12/31/2021 334 Days Settled			
NAVASOTA, TX 77868		1/31/2021 31 Days Settled		CR Beds 172 POS Beds 0	
GRIMES		Key Performance Ind.			
NOVITAS		Occupancy Rate		29.9%	
Balance Sheet		Income Statement		Length of Stay 232.5	
Current Assets	1,581,686	Total Charges	3,974,843	Average Wages	21.99
Fixed Assets	180,585	Contract Allowance	489,993	12.3% Skilled Nursing	78.2%
Other Assets	187,728	Operating Revenue	3,484,850	87.7% Ancillary Service	21.8%
Total Assets	1,949,999	Operating Expense	4,369,820	125.4% Current Ratio	0.8
Current Liabilities	2,081,467	Operating Margin	-884,970	-25.4% Days to Collect	144.8
Long Term Liabilities	65,347	Other Income	706,861	20.3% Avg Payment Days	106.8
Total Equity	-178,109	Other Expense	0	0.0% Depreciation Rate	237.5%
Total Liab. and Equity	1,968,705	Net Profit or Loss	(178,109)	-5.1% Return on Equity	100.0%
675723 NAZARETH LIVING CARE CENTER				Proprietary - Corporation	
NAZARETH LIVING CARE CENTER		12/31/2021 245 Days Settled			
EL PASO, TX 79903		4/30/2021 120 Days Settled		CR Beds 74 POS Beds 0	
EL PASO		Key Performance Ind.			
NOVITAS		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay 74.4	
Current Assets	1,045,308	Total Charges	2,689,005	Average Wages	18.31
Fixed Assets	-116,167	Contract Allowance	404,035	15.0% Skilled Nursing	73.5%
Other Assets	700,000	Operating Revenue	2,284,970	85.0% Ancillary Service	26.5%
Total Assets	1,629,141	Operating Expense	2,178,338	95.3% Current Ratio	0.5
Current Liabilities	2,206,528	Operating Margin	106,632	4.7% Days to Collect	170.4
Long Term Liabilities	591,000	Other Income	266,071	11.6% Avg Payment Days	166.5
Total Equity	-1,168,387	Other Expense	0	0.0% Depreciation Rate	203.3%
Total Liab. and Equity	1,629,141	Net Profit or Loss	372,703	16.3% Return on Equity	-31.9%

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675723 NAZARETH LIVING CARE CENTER				Proprietary - Corporation	
NAZARETH LIVING CARE CENTER		12/31/2021 245 Days Settled			
EL PASO, TX 79903		4/30/2021 120 Days Settled		CR Beds 74 POS Beds 0	
EL PASO		Key Performance Ind.			
NOVITAS		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay 75.3	
Current Assets	2,159,347	Total Charges	6,153,751	Average Wages	18.31
Fixed Assets	-149,500	Contract Allowance	1,273,750	20.7% Skilled Nursing	71.5%
Other Assets	700,000	Operating Revenue	4,880,001	79.3% Ancillary Service	28.5%
Total Assets	2,709,847	Operating Expense	4,412,806	90.4% Current Ratio	2.8
Current Liabilities	775,885	Operating Margin	467,195	9.6% Days to Collect	28.0
Long Term Liabilities	1,729,375	Other Income	380,781	7.8% Avg Payment Days	63.7
Total Equity	204,587	Other Expense	0	0.0% Depreciation Rate	411.6%
Total Liab. and Equity	2,709,847	Net Profit or Loss	847,976	17.4% Return on Equity	414.5%
675641 NESBIT LIVING & RECOVERY CENTER				Nonprofit - Church	
NESBIT LIVING & RECOVERY CENTER		9/30/2021 365 Days Settled			
SEGUIN, TX 78155		CR Beds 134 POS Beds 0			
GUADALUPE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.7%	
Balance Sheet		Income Statement		Length of Stay 300.7	
Current Assets	3,007,196	Total Charges	7,254,315	Average Wages	19.24
Fixed Assets	82,253	Contract Allowance	183,804	2.5% Skilled Nursing	73.8%
Other Assets	23,116	Operating Revenue	7,070,511	97.5% Ancillary Service	26.2%
Total Assets	3,112,565	Operating Expense	5,793,987	81.9% Current Ratio	2.8
Current Liabilities	1,071,725	Operating Margin	1,276,524	18.1% Days to Collect	(28.9)
Long Term Liabilities	19,819	Other Income	745,103	10.5% Avg Payment Days	14.2
Total Equity	2,021,021	Other Expense	0	0.0% Depreciation Rate	330.0%
Total Liab. and Equity	3,112,565	Net Profit or Loss	2,021,627	28.6% Return on Equity	100.0%

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675943 NEW HOPE MANOR				Nonprofit - Church	
NEW HOPE MANOR		8/31/2021 365 Days Settled			
CEDAR PARK, TX 78613				CR Beds 114 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.7%
Balance Sheet		Income Statement		Length of Stay	133.4
Current Assets	2,918,464	Total Charges	9,146,112	Average Wages	19.81
Fixed Assets	112,014	Contract Allowance	1,547,401	16.9%	Skilled Nursing 84.3%
Other Assets	0	Operating Revenue	7,598,711	83.1%	Ancillary Service 15.7%
Total Assets	3,030,478	Operating Expense	7,246,996	95.4%	Current Ratio 7.8
Current Liabilities	374,298	Operating Margin	351,715	4.6%	Days to Collect 34.6
Long Term Liabilities	0	Other Income	1,187,463	15.6%	Avg Payment Days 14.8
Total Equity	2,656,180	Other Expense	0	0.0%	Depreciation Rate 306.9%
Total Liab. and Equity	3,030,478	Net Profit or Loss	1,537,511	20.2%	Return on Equity 57.9%
675823 NORMANDY TERRACE NURSING & REHABILITATION CENTER				Proprietary - Corporation	
NORMANDY TERRACE NURSING & REHABILITATION CENTER		8/31/2021 365 Days Settled			
SAN ANTONIO, TX 78220				CR Beds 320 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	31.5%
Balance Sheet		Income Statement		Length of Stay	196.0
Current Assets	937,208	Total Charges	7,716,636	Average Wages	22.40
Fixed Assets	891,025	Contract Allowance	1,288,731	16.7%	Skilled Nursing 76.0%
Other Assets	2,277,157	Operating Revenue	6,427,905	83.3%	Ancillary Service 24.0%
Total Assets	4,105,390	Operating Expense	8,239,582	128.2%	Current Ratio 3.3
Current Liabilities	285,935	Operating Margin	-1,811,677	-28.2%	Days to Collect 33.1
Long Term Liabilities	14,990,890	Other Income	1,395,467	21.7%	Avg Payment Days 11.7
Total Equity	-11,171,435	Other Expense	0	0.0%	Depreciation Rate 25.4%
Total Liab. and Equity	4,105,390	Net Profit or Loss	(416,210)	-6.5%	Return on Equity 3.7%

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676434 NORTH HOUSTON TRANSITIONAL CARE				Proprietary - Partnership	
NORTH HOUSTON TRANSITIONAL CARE				12/31/2021 365 Days Settled	
HOUSTON, TX 77070				CR Beds 70 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	80.2%
Balance Sheet		Income Statement		Length of Stay	26.0
Current Assets	1,584,490	Total Charges	16,906,658	Average Wages	26.53
Fixed Assets	200,061	Contract Allowance	5,670,789	33.5% Skilled Nursing	35.8%
Other Assets	117,000	Operating Revenue	11,235,869	66.5% Ancillary Service	64.2%
Total Assets	1,901,551	Operating Expense	11,887,782	105.8% Current Ratio	0.4
Current Liabilities	3,948,399	Operating Margin	-651,913	-5.8% Days to Collect	51.0
Long Term Liabilities	0	Other Income	512,212	4.6% Avg Payment Days	13.1
Total Equity	-2,046,848	Other Expense	0	0.0% Depreciation Rate	484.3%
Total Liab. and Equity	1,901,551	Net Profit or Loss	(139,701)	-1.2% Return on Equity	6.8%
675196 NORTH PARK HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
NORTH PARK HEALTH AND REHABILITATION CENTER				12/31/2021 365 Days Settled	
MCKINNEY, TX 75069				CR Beds 140 POS Beds 0	
COLLIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.9%
Balance Sheet		Income Statement		Length of Stay	125.9
Current Assets	1,123,891	Total Charges	13,596,114	Average Wages	22.00
Fixed Assets	347,369	Contract Allowance	7,076,516	52.0% Skilled Nursing	83.7%
Other Assets	2,392	Operating Revenue	6,519,598	48.0% Ancillary Service	13.7%
Total Assets	1,473,652	Operating Expense	7,497,304	115.0% Current Ratio	1.6
Current Liabilities	681,791	Operating Margin	-977,706	-15.0% Days to Collect	71.6
Long Term Liabilities	547,277	Other Income	1,403,486	21.5% Avg Payment Days	33.1
Total Equity	244,581	Other Expense	0	0.0% Depreciation Rate	98.3%
Total Liab. and Equity	1,473,649	Net Profit or Loss	425,780	6.5% Return on Equity	174.1%

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675963 NORTH POINTE NURSING AND REHABILITATION				Proprietary - Corporation	
NORTH POINTE NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
WATAUGA, TX 76148				CR Beds 126 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS				Occupancy Rate	46.8%
Balance Sheet		Income Statement		Length of Stay	142.6
Current Assets	836,987	Total Charges	5,187,382	Average Wages	22.34
Fixed Assets	229,650	Contract Allowance	515,316	9.9%	Skilled Nursing 78.6%
Other Assets	334,385	Operating Revenue	4,672,066	90.1%	Ancillary Service 21.4%
Total Assets	1,401,022	Operating Expense	5,279,624	113.0%	Current Ratio 0.6
Current Liabilities	1,310,676	Operating Margin	-607,558	-13.0%	Days to Collect 89.7
Long Term Liabilities	12,251	Other Income	883,123	18.9%	Avg Payment Days 114.7
Total Equity	275,565	Other Expense	0	0.0%	Depreciation Rate 140.8%
Total Liab. and Equity	1,598,492	Net Profit or Loss	275,565	5.9%	Return on Equity 100.0%
675471 NORTH STAR RANCH REHABILITATION AND HEALTH CARE CE				Proprietary - Corporation	
NORTH STAR RANCH REHABILITATION AND HEALTH CARE CE		12/31/2021 396 Days Settled			
BONHAM, TX 75418				CR Beds 65 POS Beds 0	
FANNIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	44.4%
Balance Sheet		Income Statement		Length of Stay	178.6
Current Assets	198,956	Total Charges	2,373,217	Average Wages	21.15
Fixed Assets	164,485	Contract Allowance	-347,459	-14.6%	Skilled Nursing 72.5%
Other Assets	2,270	Operating Revenue	2,720,676	114.6%	Ancillary Service 27.5%
Total Assets	365,711	Operating Expense	3,728,735	137.1%	Current Ratio 0.2
Current Liabilities	1,107,074	Operating Margin	-1,008,059	-37.1%	Days to Collect 44.4
Long Term Liabilities	33,017	Other Income	237,329	8.7%	Avg Payment Days 26.1
Total Equity	-774,380	Other Expense	0	0.0%	Depreciation Rate 194.6%
Total Liab. and Equity	365,711	Net Profit or Loss	(770,730)	-28.3%	Return on Equity 99.5%

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455754 NORTHEAST REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
NORTHEAST REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78218				CR Beds 108 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.2%
Balance Sheet		Income Statement		Length of Stay	98.8
Current Assets	5,230,890	Total Charges	10,792,951	Average Wages	23.75
Fixed Assets	1,073,949	Contract Allowance	1,065,484	9.9% Skilled Nursing	50.3%
Other Assets	2,872,059	Operating Revenue	9,727,467	90.1% Ancillary Service	49.7%
Total Assets	9,176,898	Operating Expense	8,377,160	86.1% Current Ratio	5.3
Current Liabilities	994,443	Operating Margin	1,350,307	13.9% Days to Collect	43.1
Long Term Liabilities	2,872,058	Other Income	1,891	0.0% Avg Payment Days	24.1
Total Equity	5,310,397	Other Expense	0	0.0% Depreciation Rate	30.5%
Total Liab. and Equity	9,176,898	Net Profit or Loss	1,352,198	13.9% Return on Equity	25.5%
455934 NORTHERN OAKS LIVING & REHABILITATION CENTER				Nonprofit - Church	
NORTHERN OAKS LIVING & REHABILITATION CENTER		6/30/2021 365 Days Settled			
ABILENE, TX 79603				CR Beds 96 POS Beds 0	
TAYLOR				Key Performance Ind.	
NORIDIAN				Occupancy Rate	68.3%
Balance Sheet		Income Statement		Length of Stay	145.0
Current Assets	8,139,239	Total Charges	6,009,452	Average Wages	22.85
Fixed Assets	259,010	Contract Allowance	-1,516,836	-25.2% Skilled Nursing	70.1%
Other Assets	2,098,403	Operating Revenue	7,526,288	125.2% Ancillary Service	29.9%
Total Assets	10,496,652	Operating Expense	6,169,481	82.0% Current Ratio	11.9
Current Liabilities	686,745	Operating Margin	1,356,807	18.0% Days to Collect	43.5
Long Term Liabilities	2,098,403	Other Income	1,193	0.0% Avg Payment Days	25.6
Total Equity	7,711,504	Other Expense	0	0.0% Depreciation Rate	43.6%
Total Liab. and Equity	10,496,652	Net Profit or Loss	1,357,610	18.0% Return on Equity	17.6%

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455804 NORTHGATE HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
NORTHGATE HEALTH AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
SAN ANTONIO, TX 78240				CR Beds 120 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	45.2%
				Length of Stay	521.2
				Average Wages	22.74
				3.5% Skilled Nursing	84.4%
				96.5% Ancillary Service	15.6%
				96.3% Current Ratio	42.9
				3.7% Days to Collect	32.3
				15.7% Avg Payment Days	5.5
				0.0% Depreciation Rate	4.1%
				19.4% Return on Equity	70.8%
Balance Sheet		Income Statement			
Current Assets	2,033,028	Total Charges	4,723,577		
Fixed Assets	6,424,056	Contract Allowance	165,153		
Other Assets	-5,055	Operating Revenue	4,558,424		
Total Assets	8,452,029	Operating Expense	4,390,921		
Current Liabilities	47,378	Operating Margin	167,503		
Long Term Liabilities	7,156,796	Other Income	715,356		
Total Equity	1,247,855	Other Expense	0		
Total Liab. and Equity	8,452,029	Net Profit or Loss	882,859		
675967 NORTHGATE PLAZA				Nonprofit - Church	
NORTHGATE PLAZA		9/30/2021 365 Days Settled			
IRVING, TX 75062				CR Beds 120 POS Beds 0	
DALLAS				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate	50.9%
				Length of Stay	105.7
				Average Wages	23.87
				45.5% Skilled Nursing	74.5%
				54.5% Ancillary Service	25.5%
				177.6% Current Ratio	(1.5)
				-77.6% Days to Collect	(221.8)
				0.3% Avg Payment Days	82.8
				0.0% Depreciation Rate	0.0%
				-77.3% Return on Equity	62.3%
Balance Sheet		Income Statement			
Current Assets	-2,642,713	Total Charges	8,278,366		
Fixed Assets	0	Contract Allowance	3,765,684		
Other Assets	-1,139,528	Operating Revenue	4,512,682		
Total Assets	-3,782,241	Operating Expense	8,015,815		
Current Liabilities	1,817,676	Operating Margin	-3,503,133		
Long Term Liabilities	0	Other Income	14,324		
Total Equity	-5,599,917	Other Expense	0		
Total Liab. and Equity	-3,782,241	Net Profit or Loss	(3,488,809)		

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455714 NORTHWEST HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
NORTHWEST HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
HOUSTON, TX 77090				CR Beds 148 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.7%
Balance Sheet		Income Statement		Length of Stay	119.6
Current Assets	671,356	Total Charges	11,515,093	Average Wages	23.70
Fixed Assets	8,159,257	Contract Allowance	3,802,047	33.0%	Skilled Nursing 70.4%
Other Assets	0	Operating Revenue	7,713,046	67.0%	Ancillary Service 17.5%
Total Assets	8,830,613	Operating Expense	8,320,570	107.9%	Current Ratio 0.4
Current Liabilities	1,563,609	Operating Margin	-607,524	-7.9%	Days to Collect 35.1
Long Term Liabilities	-3,588,699	Other Income	2,134,856	27.7%	Avg Payment Days 63.3
Total Equity	10,855,704	Other Expense	0	0.0%	Depreciation Rate 8.3%
Total Liab. and Equity	8,830,614	Net Profit or Loss	1,527,332	19.8%	Return on Equity 14.1%
455753 OAK BROOK HEALTH CARE CENTER				Proprietary - Corporation	
OAK BROOK HEALTH CARE CENTER		12/31/2021 365 Days Settled			
WHITEHOUSE, TX 75791				CR Beds 120 POS Beds 0	
SMITH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.6%
Balance Sheet		Income Statement		Length of Stay	263.6
Current Assets	2,235,091	Total Charges	6,019,652	Average Wages	18.21
Fixed Assets	48,617	Contract Allowance	196,395	3.3%	Skilled Nursing 89.9%
Other Assets	0	Operating Revenue	5,823,257	96.7%	Ancillary Service 10.1%
Total Assets	2,283,708	Operating Expense	5,852,176	100.5%	Current Ratio 3.2
Current Liabilities	707,883	Operating Margin	-28,919	-0.5%	Days to Collect 34.2
Long Term Liabilities	0	Other Income	1,240,273	21.3%	Avg Payment Days 13.7
Total Equity	1,575,825	Other Expense	0	0.0%	Depreciation Rate 193.1%
Total Liab. and Equity	2,283,708	Net Profit or Loss	1,198,517	20.6%	Return on Equity 76.1%

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676122 OAK GROVE NURSING HOME				Proprietary - Corporation	
OAK GROVE NURSING HOME		12/31/2021 365 Days Settled			
GROVES, TX 77619		CR Beds 120 POS Beds 0			
JEFFERSON		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		57.2%	
Balance Sheet		Income Statement		Length of Stay 101.1	
Current Assets	841,655	Total Charges	5,789,056	Average Wages	19.05
Fixed Assets	690,925	Contract Allowance	404,576	7.0%	Skilled Nursing 65.7%
Other Assets	3,377	Operating Revenue	5,384,480	93.0%	Ancillary Service 34.3%
Total Assets	1,535,957	Operating Expense	5,359,885	99.5%	Current Ratio 0.6
Current Liabilities	1,355,690	Operating Margin	24,595	0.5%	Days to Collect 55.3
Long Term Liabilities	78,290	Other Income	0	0.0%	Avg Payment Days 26.9
Total Equity	101,977	Other Expense	0	0.0%	Depreciation Rate 49.4%
Total Liab. and Equity	1,535,957	Net Profit or Loss	24,595	0.5%	Return on Equity 24.1%

675445 OAK MANOR NURSING CENTER				Nonprofit - Church	
OAK MANOR NURSING CENTER		12/31/2021 365 Days Settled			
FLATONIA, TX 78941		CR Beds 70 POS Beds 0			
FAYETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		46.3%	
Balance Sheet		Income Statement		Length of Stay 381.7	
Current Assets	8,047,213	Total Charges	3,246,182	Average Wages	20.82
Fixed Assets	18,592	Contract Allowance	751,885	23.2%	Skilled Nursing 86.0%
Other Assets	0	Operating Revenue	2,494,297	76.8%	Ancillary Service 14.0%
Total Assets	8,065,805	Operating Expense	2,422,980	97.1%	Current Ratio 1.2
Current Liabilities	6,774,643	Operating Margin	71,317	2.9%	Days to Collect 24.6
Long Term Liabilities	0	Other Income	260,955	10.5%	Avg Payment Days 17.0
Total Equity	1,291,162	Other Expense	0	0.0%	Depreciation Rate 291.5%
Total Liab. and Equity	8,065,805	Net Profit or Loss	332,272	13.3%	Return on Equity 25.7%

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675788 OAK MANOR OF COMMERCE NURSING AND REHABILITATION				Proprietary - Corporation	
OAK MANOR OF COMMERCE NURSING AND REHABILITATION		12/31/2021 325 Days Settled			
COMMERCE, TX 75428		2/9/2021 40 Days Settled		CR Beds 116 POS Beds 0	
HUNT		Key Performance Ind.			
NOVITAS				Occupancy Rate	29.1%
Balance Sheet		Income Statement		Length of Stay	28.8
Current Assets	19,115	Total Charges	177,375	Average Wages	20.77
Fixed Assets	0	Contract Allowance	-73,310	-41.3%	Skilled Nursing 123.6%
Other Assets	5,812,034	Operating Revenue	250,685	141.3%	Ancillary Service -23.6%
Total Assets	5,831,149	Operating Expense	380,130	151.6%	Current Ratio (0.1)
Current Liabilities	-239,205	Operating Margin	-129,445	-51.6%	Days to Collect 215.0
Long Term Liabilities	0	Other Income	-80,901	-32.3%	Avg Payment Days (79.6)
Total Equity	-5,591,944	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-5,831,149	Net Profit or Loss	(35,061)	-14.0%	Return on Equity 0.6%
675788 OAK MANOR OF COMMERCE NURSING AND REHABILITATION				Nonprofit - Church	
OAK MANOR OF COMMERCE NURSING AND REHABILITATION		12/31/2021 325 Days Settled			
COMMERCE, TX 75428		2/9/2021 40 Days Settled		CR Beds 116 POS Beds 0	
HUNT		Key Performance Ind.			
NOVITAS				Occupancy Rate	38.2%
Balance Sheet		Income Statement		Length of Stay	306.2
Current Assets	805,311	Total Charges	3,833,144	Average Wages	20.77
Fixed Assets	0	Contract Allowance	688,856	18.0%	Skilled Nursing 88.2%
Other Assets	0	Operating Revenue	3,144,288	82.0%	Ancillary Service 11.8%
Total Assets	805,311	Operating Expense	2,618,053	83.3%	Current Ratio 3.1
Current Liabilities	256,058	Operating Margin	526,235	16.7%	Days to Collect (364.9)
Long Term Liabilities	0	Other Income	23,016	0.7%	Avg Payment Days 37.6
Total Equity	549,253	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	805,311	Net Profit or Loss	549,251	17.5%	Return on Equity 100.0%

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455789 OAK PARK NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
OAK PARK NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78229		CR Beds 170 POS Beds 0			
BEXAR		Key Performance Ind.			
Novitas MD		Occupancy Rate		68.9%	
Balance Sheet		Income Statement		Length of Stay 188.4	
Current Assets	7,527,393	Total Charges	12,345,962	Average Wages	22.22
Fixed Assets	0	Contract Allowance	1,213,347	9.8%	Skilled Nursing 85.3%
Other Assets	0	Operating Revenue	11,132,615	90.2%	Ancillary Service 14.7%
Total Assets	7,527,393	Operating Expense	9,070,881	81.5%	Current Ratio 9.0
Current Liabilities	834,755	Operating Margin	2,061,734	18.5%	Days to Collect 91.4
Long Term Liabilities	0	Other Income	357,590	3.2%	Avg Payment Days 19.1
Total Equity	6,692,638	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	7,527,393	Net Profit or Loss	2,419,324	21.7%	Return on Equity 36.1%
675944 OAK RIDGE MANOR				Nonprofit - Church	
OAK RIDGE MANOR		12/31/2021 365 Days Settled			
BROWNWOOD, TX 76801		CR Beds 114 POS Beds 0			
BROWN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.6%	
Balance Sheet		Income Statement		Length of Stay 116.0	
Current Assets	-4,429,421	Total Charges	6,326,847	Average Wages	19.92
Fixed Assets	280,824	Contract Allowance	956,776	15.1%	Skilled Nursing 78.0%
Other Assets	52,478	Operating Revenue	5,370,071	84.9%	Ancillary Service 22.0%
Total Assets	-4,096,119	Operating Expense	5,425,896	101.0%	Current Ratio 1.0
Current Liabilities	-4,617,305	Operating Margin	-55,825	-1.0%	Days to Collect (71.2)
Long Term Liabilities	20,428	Other Income	665,130	12.4%	Avg Payment Days 248.4
Total Equity	609,305	Other Expense	0	0.0%	Depreciation Rate 84.0%
Total Liab. and Equity	-3,987,572	Net Profit or Loss	609,305	11.3%	Return on Equity 100.0%

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676307 OAK VILLAGE HEALTHCARE LTC PARTNERS, INC				Proprietary - Corporation		
OAK VILLAGE HEALTHCARE LTC PARTNERS, INC		12/31/2021 365 Days Settled				
LAKE JACKSON, TX 77566				CR Beds 74	POS Beds 0	
BRAZORIA		Key Performance Ind.				
TRAILBLAZER (TEXAS)				Occupancy Rate	60.2%	
Balance Sheet		Income Statement		Length of Stay	112.9	
Current Assets	1,012,960	Total Charges	4,798,419	Average Wages	18.05	
Fixed Assets	0	Contract Allowance	-680,600	-14.2%	Skilled Nursing	73.4%
Other Assets	2,085	Operating Revenue	5,479,019	114.2%	Ancillary Service	26.6%
Total Assets	1,015,045	Operating Expense	4,446,756	81.2%	Current Ratio	1.6
Current Liabilities	652,573	Operating Margin	1,032,263	18.8%	Days to Collect	41.1
Long Term Liabilities	0	Other Income	119,179	2.2%	Avg Payment Days	50.5
Total Equity	362,472	Other Expense	0	0.0%	Depreciation Rate	420.0%
Total Liab. and Equity	1,015,045	Net Profit or Loss	1,151,442	21.0%	Return on Equity	317.7%
676291 OAKCREST NURSING AND REHABILITATION CENTER				Proprietary - Partnership		
OAKCREST NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled				
AUSTIN, TX 78724				CR Beds 66	POS Beds 0	
TRAVIS		Key Performance Ind.				
NOVITAS				Occupancy Rate	91.5%	
Balance Sheet		Income Statement		Length of Stay	595.6	
Current Assets	215,945	Total Charges	4,542,088	Average Wages	18.84	
Fixed Assets	167,467	Contract Allowance	1	0.0%	Skilled Nursing	100.0%
Other Assets	1,572,124	Operating Revenue	4,542,087	100.0%	Ancillary Service	0.0%
Total Assets	1,955,536	Operating Expense	3,842,589	84.6%	Current Ratio	0.2
Current Liabilities	1,303,938	Operating Margin	699,498	15.4%	Days to Collect	0.0
Long Term Liabilities	102,078	Other Income	0	0.0%	Avg Payment Days	41.4
Total Equity	549,520	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	1,955,536	Net Profit or Loss	699,498	15.4%	Return on Equity	127.3%

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455626 OAKMONT GUEST CARE CENTER LLC				Proprietary - Corporation	
OAKMONT GUEST CARE CENTER LLC		12/31/2021 365 Days Settled			
HURST, TX 76054		CR Beds 161 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		50.8%	
Balance Sheet		Income Statement		Length of Stay 150.8	
Current Assets	1,343,786	Total Charges	7,054,346	Average Wages	20.93
Fixed Assets	1,005,511	Contract Allowance	510,010	7.2%	Skilled Nursing 71.0%
Other Assets	13,406	Operating Revenue	6,544,336	92.8%	Ancillary Service 29.0%
Total Assets	2,362,703	Operating Expense	7,483,739	114.4%	Current Ratio 27.0
Current Liabilities	49,815	Operating Margin	-939,403	-14.4%	Days to Collect 64.9
Long Term Liabilities	1,383,765	Other Income	1,734,291	26.5%	Avg Payment Days 2.4
Total Equity	929,123	Other Expense	0	0.0%	Depreciation Rate 66.4%
Total Liab. and Equity	2,362,703	Net Profit or Loss	794,888	12.1%	Return on Equity 85.6%

455725 OAKMONT HEALTHCARE AND REHABILITATION CENTER OF HU				Proprietary - Corporation	
OAKMONT HEALTHCARE AND REHABILITATION CENTER OF HU		9/30/2021 365 Days Settled			
HUMBLE, TX 77338		CR Beds 134 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		57.0%	
Balance Sheet		Income Statement		Length of Stay 101.8	
Current Assets	752,360	Total Charges	9,160,104	Average Wages	22.75
Fixed Assets	479,935	Contract Allowance	1,698,306	18.5%	Skilled Nursing 69.8%
Other Assets	6,158,555	Operating Revenue	7,461,798	81.5%	Ancillary Service 30.2%
Total Assets	7,390,850	Operating Expense	7,362,332	98.7%	Current Ratio 1.6
Current Liabilities	464,501	Operating Margin	99,466	1.3%	Days to Collect 33.1
Long Term Liabilities	7,354,128	Other Income	4,524	0.1%	Avg Payment Days 11.6
Total Equity	-427,779	Other Expense	0	0.0%	Depreciation Rate 84.1%
Total Liab. and Equity	7,390,850	Net Profit or Loss	103,990	1.4%	Return on Equity -24.3%

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455703 OAKMONT HEALTHCARE AND REHABILITATION CENTER OF KA		Proprietary - Corporation	
OAKMONT HEALTHCARE AND REHABILITATION CENTER OF KA		3/31/2021 212 Days Settled	
KATY, TX 77449		9/30/2021 183 Days Settled	
HARRIS		CR Beds 130 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,461,829	Total Charges	5,161,342
Fixed Assets	0	Contract Allowance	1,309,202
Other Assets	0	Operating Revenue	3,852,140
Total Assets	1,461,829	Operating Expense	4,717,878
Current Liabilities	260,969	Operating Margin	-865,738
Long Term Liabilities	4,094,399	Other Income	426,891
Total Equity	-2,893,539	Other Expense	0
Total Liab. and Equity	1,461,829	Net Profit or Loss	(438,847)
			25.4%
			74.6%
			122.5%
			-22.5%
			11.1%
			0.0%
			-11.4%
			59.5%
			122.4
			25.51
			67.3%
			32.7%
			5.6
			149.9
			21.8
			0.0%
			15.2%

455703 OAKMONT HEALTHCARE AND REHABILITATION CENTER OF KA		Proprietary - Corporation	
OAKMONT HEALTHCARE AND REHABILITATION CENTER OF KA		3/31/2021 212 Days Settled	
KATY, TX 77449		9/30/2021 183 Days Settled	
HARRIS		CR Beds 130 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	691,104	Total Charges	4,511,100
Fixed Assets	568,072	Contract Allowance	1,032,715
Other Assets	5,911,692	Operating Revenue	3,478,385
Total Assets	7,170,868	Operating Expense	3,891,860
Current Liabilities	602,976	Operating Margin	-413,475
Long Term Liabilities	6,971,974	Other Income	9,394
Total Equity	-404,082	Other Expense	0
Total Liab. and Equity	7,170,868	Net Profit or Loss	(404,081)
			22.9%
			77.1%
			111.9%
			-11.9%
			0.3%
			0.0%
			-11.6%
			62.8%
			101.6
			25.51
			69.5%
			30.5%
			1.1
			53.8
			28.3
			30.1%
			100.0%

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675619 OAKS NURSING CENTER				Proprietary - Corporation		
OAKS NURSING CENTER		12/31/2021 365 Days Settled				
BURNET, TX 78611				CR Beds 112 POS Beds 0		
BURNET				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.7%	
Balance Sheet		Income Statement		Length of Stay	100.0	
Current Assets	494,990	Total Charges	4,390,416	Average Wages	19.08	
Fixed Assets	617,376	Contract Allowance	-147,192	-3.4%	Skilled Nursing	84.0%
Other Assets	0	Operating Revenue	4,537,608	103.4%	Ancillary Service	16.0%
Total Assets	1,112,366	Operating Expense	4,487,568	98.9%	Current Ratio	3.1
Current Liabilities	162,118	Operating Margin	50,040	1.1%	Days to Collect	27.2
Long Term Liabilities	0	Other Income	563,927	12.4%	Avg Payment Days	5.4
Total Equity	950,248	Other Expense	0	0.0%	Depreciation Rate	76.7%
Total Liab. and Equity	1,112,366	Net Profit or Loss	516,649	11.4%	Return on Equity	54.4%
675394 OAKWOOD MANOR NURSING HOME				Nonprofit - Church		
OAKWOOD MANOR NURSING HOME		6/30/2021 365 Days Settled				
VIDOR, TX 77662				CR Beds 100 POS Beds 0		
ORANGE				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.4%	
Balance Sheet		Income Statement		Length of Stay	83.9	
Current Assets	1,805,651	Total Charges	6,100,442	Average Wages	20.45	
Fixed Assets	0	Contract Allowance	1,263,889	20.7%	Skilled Nursing	76.8%
Other Assets	0	Operating Revenue	4,836,553	79.3%	Ancillary Service	23.2%
Total Assets	1,805,651	Operating Expense	5,268,640	108.9%	Current Ratio	6.4
Current Liabilities	281,752	Operating Margin	-432,087	-8.9%	Days to Collect	104.9
Long Term Liabilities	0	Other Income	776,880	16.1%	Avg Payment Days	4.9
Total Equity	1,523,899	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,805,651	Net Profit or Loss	344,791	7.1%	Return on Equity	22.6%

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675568 OASIS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
OASIS NURSING & REHABILITATION CENTER		12/31/2021 365 Days Settled			
EL PASO, TX 79907				CR Beds 130 POS Beds 0	
EL PASO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.6%
				Length of Stay	145.5
				Average Wages	17.51
				7.2% Skilled Nursing	85.2%
				92.8% Ancillary Service	14.8%
				97.6% Current Ratio	0.9
				2.4% Days to Collect	40.7
				26.2% Avg Payment Days	272.3
				0.0% Depreciation Rate	44.7%
				28.7% Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	-4,895,629	Total Charges	7,112,835		
Fixed Assets	1,029,380	Contract Allowance	514,075		
Other Assets	79,832	Operating Revenue	6,598,760		
Total Assets	-3,786,417	Operating Expense	6,437,441		
Current Liabilities	-5,253,586	Operating Margin	161,319		
Long Term Liabilities	0	Other Income	1,730,572		
Total Equity	1,891,891	Other Expense	0		
Total Liab. and Equity	-3,361,695	Net Profit or Loss	1,891,891		
676271 ONION CREEK NURSING AND REHABILITATION CENTER				Government - City-County	
ONION CREEK NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
AUSTIN, TX 78748				CR Beds 125 POS Beds 0	
TRAVIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	70.3%
				Length of Stay	104.9
				Average Wages	23.61
				0.0% Skilled Nursing	77.3%
				100.0% Ancillary Service	22.7%
				119.1% Current Ratio	0.5
				-19.1% Days to Collect	57.6
				27.8% Avg Payment Days	56.6
				0.0% Depreciation Rate	481.5%
				8.8% Return on Equity	-229.9%
Balance Sheet		Income Statement			
Current Assets	1,147,473	Total Charges	7,062,926		
Fixed Assets	139,447	Contract Allowance	0		
Other Assets	690,111	Operating Revenue	7,062,926		
Total Assets	1,977,031	Operating Expense	8,408,992		
Current Liabilities	2,247,087	Operating Margin	-1,346,066		
Long Term Liabilities	0	Other Income	1,966,879		
Total Equity	-270,056	Other Expense	0		
Total Liab. and Equity	1,977,031	Net Profit or Loss	620,813		

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676407 ONPOINTE TRANSITIONAL CARE AT TEXAS HEALTH ARLINGT				Proprietary - Corporation	
ONPOINTE TRANSITIONAL CARE AT TEXAS HEALTH ARLINGT		12/31/2021 365 Days Settled			
ARLINGTON, TX 76012				CR Beds 54	POS Beds 0
TARRANT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	67.5%
Balance Sheet		Income Statement		Length of Stay	18.9
Current Assets	3,521,120	Total Charges	8,015,415	Average Wages	29.91
Fixed Assets	3,273,301	Contract Allowance	707,612	8.8%	Skilled Nursing 67.6%
Other Assets	786,091	Operating Revenue	7,307,803	91.2%	Ancillary Service 32.4%
Total Assets	7,580,512	Operating Expense	7,411,535	101.4%	Current Ratio 1.1
Current Liabilities	3,309,830	Operating Margin	-103,732	-1.4%	Days to Collect 180.0
Long Term Liabilities	6,794,931	Other Income	721,879	9.9%	Avg Payment Days 100.4
Total Equity	-2,524,249	Other Expense	0	0.0%	Depreciation Rate 17.5%
Total Liab. and Equity	7,580,512	Net Profit or Loss	618,147	8.5%	Return on Equity -24.5%

676410 ONPOINTE TRANSITIONAL CARE AT TEXAS HEALTH PRESBYT				Proprietary - Corporation	
ONPOINTE TRANSITIONAL CARE AT TEXAS HEALTH PRESBYT		12/31/2021 365 Days Settled			
DALLAS, TX 75231				CR Beds 49	POS Beds 0
DALLAS				Key Performance Ind.	
NOVITAS				Occupancy Rate	58.3%
Balance Sheet		Income Statement		Length of Stay	26.4
Current Assets	2,670,019	Total Charges	6,145,233	Average Wages	28.60
Fixed Assets	3,193,025	Contract Allowance	444,297	7.2%	Skilled Nursing 74.9%
Other Assets	-2,983,030	Operating Revenue	5,700,936	92.8%	Ancillary Service 25.1%
Total Assets	2,880,014	Operating Expense	5,753,366	100.9%	Current Ratio 1.0
Current Liabilities	2,673,692	Operating Margin	-52,430	-0.9%	Days to Collect 169.5
Long Term Liabilities	5,931,881	Other Income	433,882	7.6%	Avg Payment Days 83.5
Total Equity	-5,725,559	Other Expense	0	0.0%	Depreciation Rate 13.3%
Total Liab. and Equity	2,880,014	Net Profit or Loss	381,452	6.7%	Return on Equity -6.7%

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675363 ORCHARD PARK POST ACUTE NURSING AND REHABILITATION				Proprietary - Corporation	
ORCHARD PARK POST ACUTE NURSING AND REHABILITATION				3/31/2021 365 Days Settled	
WESLACO, TX 78596				CR Beds 92 POS Beds 0	
HIDALGO				Key Performance Ind.	
NOVITAS				Occupancy Rate	56.5%
Balance Sheet		Income Statement		Length of Stay	68.3
Current Assets	463,394	Total Charges	7,843,051	Average Wages	25.45
Fixed Assets	6,974,001	Contract Allowance	3,097,986	39.5% Skilled Nursing	76.7%
Other Assets	88,161	Operating Revenue	4,745,065	60.5% Ancillary Service	16.6%
Total Assets	7,525,556	Operating Expense	5,546,129	116.9% Current Ratio	0.3
Current Liabilities	1,383,639	Operating Margin	-801,064	-16.9% Days to Collect	36.4
Long Term Liabilities	4,864,079	Other Income	1,143,065	24.1% Avg Payment Days	81.4
Total Equity	1,277,838	Other Expense	0	0.0% Depreciation Rate	12.7%
Total Liab. and Equity	7,525,556	Net Profit or Loss	342,001	7.2% Return on Equity	26.8%
675408 OVERTON HEALTHCARE CENTER				Proprietary - Corporation	
OVERTON HEALTHCARE CENTER				12/31/2021 365 Days Settled	
OVERTON, TX 75684				CR Beds 100 POS Beds 0	
RUSK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	42.3%
Balance Sheet		Income Statement		Length of Stay	429.3
Current Assets	19,621,617	Total Charges	4,223,606	Average Wages	21.37
Fixed Assets	18,590	Contract Allowance	837,359	19.8% Skilled Nursing	84.9%
Other Assets	0	Operating Revenue	3,386,247	80.2% Ancillary Service	15.1%
Total Assets	19,640,207	Operating Expense	3,073,147	90.8% Current Ratio	1.1
Current Liabilities	17,190,533	Operating Margin	313,100	9.2% Days to Collect	52.1
Long Term Liabilities	0	Other Income	406,118	12.0% Avg Payment Days	23.3
Total Equity	2,449,674	Other Expense	0	0.0% Depreciation Rate	939.7%
Total Liab. and Equity	19,640,207	Net Profit or Loss	719,218	21.2% Return on Equity	29.4%

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455565 PALESTINE HEALTHCARE CENTER		Proprietary - Corporation	
PALESTINE HEALTHCARE CENTER		12/31/2021 365 Days Settled	
PALESTINE, TX 75801		CR Beds 102 POS Beds 0	
ANDERSON		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	52.9%
Balance Sheet		Length of Stay	262.8
Income Statement		Average Wages	20.93
Current Assets	30,820,612	Total Charges	5,138,700
Fixed Assets	18,493	Contract Allowance	1,079,176
Other Assets	0	Operating Revenue	4,059,524
Total Assets	30,839,105	Operating Expense	3,728,483
Current Liabilities	23,931,923	Operating Margin	331,041
Long Term Liabilities	0	Other Income	595,161
Total Equity	6,907,182	Other Expense	0
Total Liab. and Equity	30,839,105	Net Profit or Loss	926,202
		21.0%	Skilled Nursing 89.5%
		79.0%	Ancillary Service 10.5%
		91.8%	Current Ratio 1.3
		8.2%	Days to Collect 57.6
		14.7%	Avg Payment Days 29.0
		0.0%	Depreciation Rate 1,458.0%
		22.8%	Return on Equity 13.4%

675312 PALMA REAL		Nonprofit - Church	
PALMA REAL		6/30/2021 365 Days Settled	
MATHIS, TX 78368		CR Beds 90 POS Beds 0	
SAN PATRICIO		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	54.6%
Balance Sheet		Length of Stay	166.1
Income Statement		Average Wages	20.45
Current Assets	2,828,345	Total Charges	5,044,437
Fixed Assets	0	Contract Allowance	644,494
Other Assets	0	Operating Revenue	4,399,943
Total Assets	2,828,345	Operating Expense	4,883,825
Current Liabilities	293,508	Operating Margin	-483,882
Long Term Liabilities	0	Other Income	881,544
Total Equity	2,534,837	Other Expense	0
Total Liab. and Equity	2,828,345	Net Profit or Loss	388,623
		12.8%	Skilled Nursing 82.9%
		87.2%	Ancillary Service 17.1%
		111.0%	Current Ratio 9.6
		-11.0%	Days to Collect 182.2
		20.0%	Avg Payment Days 3.6
		0.0%	Depreciation Rate 0.0%
		8.8%	Return on Equity 15.3%

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455641 PALO DURO NURSING HOME				Nonprofit - Church	
PALO DURO NURSING HOME		9/30/2021 365 Days Settled			
CLAUDE, TX 79019		CR Beds 66 POS Beds 0			
ARMSTRONG		Key Performance Ind.			
NOVITAS		Occupancy Rate		61.5%	
Balance Sheet		Income Statement		Length of Stay 423.6	
Current Assets	846,882	Total Charges	1,991,303	Average Wages	18.55
Fixed Assets	307,714	Contract Allowance	33,458	1.7%	Skilled Nursing 93.1%
Other Assets	0	Operating Revenue	1,957,845	98.3%	Ancillary Service 6.9%
Total Assets	1,154,596	Operating Expense	2,066,175	105.5%	Current Ratio 0.8
Current Liabilities	1,070,370	Operating Margin	-108,330	-5.5%	Days to Collect (289.4)
Long Term Liabilities	677,416	Other Income	6,318	0.3%	Avg Payment Days 43.0
Total Equity	-593,190	Other Expense	0	0.0%	Depreciation Rate 13.3%
Total Liab. and Equity	1,154,596	Net Profit or Loss	(102,012)	-5.2%	Return on Equity 17.2%
455961 PALO PINTO NURSING CENTER				Proprietary - Corporation	
PALO PINTO NURSING CENTER		8/31/2021 365 Days Settled			
MINERAL WELLS, TX 76067		CR Beds 106 POS Beds 0			
PALO PINTO		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		72.9%	
Balance Sheet		Income Statement		Length of Stay 165.9	
Current Assets	890,304	Total Charges	8,638,226	Average Wages	10.00
Fixed Assets	0	Contract Allowance	2,592,663	30.0%	Skilled Nursing 61.5%
Other Assets	0	Operating Revenue	6,045,563	70.0%	Ancillary Service 38.5%
Total Assets	890,304	Operating Expense	6,725,872	111.3%	Current Ratio 2.0
Current Liabilities	434,544	Operating Margin	-680,309	-11.3%	Days to Collect 53.7
Long Term Liabilities	0	Other Income	710,009	11.7%	Avg Payment Days 23.6
Total Equity	455,760	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	890,304	Net Profit or Loss	29,700	0.5%	Return on Equity 6.5%

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676422 PALOMINO PLACE				Nonprofit - Church		
PALOMINO PLACE		9/30/2021 365 Days Settled				
MESQUITE, TX 75150				CR Beds 120 POS Beds 0		
DALLAS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	59.1%	
Balance Sheet		Income Statement		Length of Stay	80.4	
Current Assets	2,544,365	Total Charges	9,902,280	Average Wages	23.37	
Fixed Assets	0	Contract Allowance	2,122,784	21.4%	Skilled Nursing	76.6%
Other Assets	0	Operating Revenue	7,779,496	78.6%	Ancillary Service	23.4%
Total Assets	2,544,365	Operating Expense	8,280,394	106.4%	Current Ratio	8.0
Current Liabilities	317,740	Operating Margin	-500,898	-6.4%	Days to Collect	111.7
Long Term Liabilities	0	Other Income	843,022	10.8%	Avg Payment Days	3.7
Total Equity	2,226,625	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,544,365	Net Profit or Loss	342,123	4.4%	Return on Equity	15.4%
675327 PAMPA NURSING CENTER				Proprietary - Corporation		
PAMPA NURSING CENTER		9/30/2021 365 Days Settled				
PAMPA, TX 79065				CR Beds 88 POS Beds 0		
GRAY				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	46.6%	
Balance Sheet		Income Statement		Length of Stay	149.8	
Current Assets	596,232	Total Charges	7,657,097	Average Wages	20.02	
Fixed Assets	208,630	Contract Allowance	3,774,406	49.3%	Skilled Nursing	58.5%
Other Assets	5,483	Operating Revenue	3,882,691	50.7%	Ancillary Service	18.9%
Total Assets	810,345	Operating Expense	4,488,589	115.6%	Current Ratio	1.1
Current Liabilities	522,956	Operating Margin	-605,898	-15.6%	Days to Collect	42.8
Long Term Liabilities	186,526	Other Income	798,550	20.6%	Avg Payment Days	41.5
Total Equity	100,864	Other Expense	0	0.0%	Depreciation Rate	167.8%
Total Liab. and Equity	810,346	Net Profit or Loss	192,652	5.0%	Return on Equity	191.0%

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455831 PARIS HEALTHCARE CENTER		Proprietary - Corporation	
PARIS HEALTHCARE CENTER		12/31/2021 365 Days Settled	
PARIS, TX 75460		CR Beds 98 POS Beds 0	
LAMAR		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	39.8%
		Length of Stay	263.9
		Average Wages	21.37
		16.6% Skilled Nursing	86.9%
		83.4% Ancillary Service	13.1%
		96.4% Current Ratio	1.2
		3.6% Days to Collect	52.8
		15.8% Avg Payment Days	29.9
		0.0% Depreciation Rate	0.0%
		19.4% Return on Equity	18.6%
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675862 PARK BEND HEALTH CENTER		Nonprofit - Church	
PARK BEND HEALTH CENTER		12/31/2021 365 Days Settled	
AUSTIN, TX 78758		CR Beds 124 POS Beds 0	
TRAVIS		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	74.5%
		Length of Stay	124.9
		Average Wages	25.70
		8.3% Skilled Nursing	82.8%
		91.7% Ancillary Service	17.2%
		96.3% Current Ratio	4.4
		3.7% Days to Collect	148.5
		11.6% Avg Payment Days	37.2
		0.0% Depreciation Rate	506.8%
		15.3% Return on Equity	42.5%

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675460 PARK HIGHLANDS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
PARK HIGHLANDS NURSING & REHABILITATION CENTER		12/31/2021 365 Days Settled			
ATHENS, TX 75751				CR Beds 132 POS Beds 0	
HENDERSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	41.5%
Balance Sheet		Income Statement		Length of Stay	56.1
Current Assets	945,328	Total Charges	9,206,177	Average Wages	22.01
Fixed Assets	250,143	Contract Allowance	4,153,731	45.1%	Skilled Nursing 62.1%
Other Assets	0	Operating Revenue	5,052,446	54.9%	Ancillary Service 21.0%
Total Assets	1,195,471	Operating Expense	5,807,376	114.9%	Current Ratio 1.7
Current Liabilities	565,232	Operating Margin	-754,930	-14.9%	Days to Collect 74.9
Long Term Liabilities	331,031	Other Income	1,195,037	23.7%	Avg Payment Days 34.4
Total Equity	299,208	Other Expense	0	0.0%	Depreciation Rate 157.1%
Total Liab. and Equity	1,195,471	Net Profit or Loss	440,107	8.7%	Return on Equity 147.1%
676373 PARK MANOR BEE CAVE				Nonprofit - Church	
PARK MANOR BEE CAVE		9/30/2021 365 Days Settled			
BEE CAVE, TX 78738				CR Beds 140 POS Beds 0	
TRAVIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	57.1%
Balance Sheet		Income Statement		Length of Stay	139.5
Current Assets	-558,547	Total Charges	11,412,409	Average Wages	26.76
Fixed Assets	0	Contract Allowance	3,571,953	31.3%	Skilled Nursing 70.1%
Other Assets	-424,066	Operating Revenue	7,840,456	68.7%	Ancillary Service 29.9%
Total Assets	-982,613	Operating Expense	9,817,431	125.2%	Current Ratio (0.3)
Current Liabilities	1,695,963	Operating Margin	-1,976,975	-25.2%	Days to Collect (30.9)
Long Term Liabilities	0	Other Income	47,626	0.6%	Avg Payment Days 63.1
Total Equity	-2,678,576	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-982,613	Net Profit or Loss	(1,929,349)	-24.6%	Return on Equity 72.0%

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675894 PARK MANOR OF CONROE				Nonprofit - Church	
PARK MANOR OF CONROE		8/31/2021 365 Days Settled			
CONROE, TX 77301		CR Beds 125 POS Beds 0			
MONTGOMERY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.6%	
Balance Sheet		Income Statement		Length of Stay 56.4	
Current Assets	1,994,609	Total Charges	13,701,450	Average Wages 24.80	
Fixed Assets	0	Contract Allowance	3,326,926	24.3%	Skilled Nursing 75.2%
Other Assets	-199,145	Operating Revenue	10,374,524	75.7%	Ancillary Service 24.8%
Total Assets	<u>1,795,464</u>	Operating Expense	10,545,203	101.6%	Current Ratio 1.5
Current Liabilities	1,313,123	Operating Margin	-170,679	-1.6%	Days to Collect 61.7
Long Term Liabilities	0	Other Income	14,216	0.1%	Avg Payment Days 45.5
Total Equity	<u>482,341</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,795,464</u>	Net Profit or Loss	<u>(156,463)</u>	-1.5%	Return on Equity -32.4%

675818 PARK MANOR OF CYFAIR				Nonprofit - Church	
PARK MANOR OF CYFAIR		8/31/2021 365 Days Settled			
HOUSTON, TX 77064		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.7%	
Balance Sheet		Income Statement		Length of Stay 10.2	
Current Assets	-134,439	Total Charges	12,010,258	Average Wages 24.85	
Fixed Assets	0	Contract Allowance	3,069,965	25.6%	Skilled Nursing 79.0%
Other Assets	-381,636	Operating Revenue	8,940,293	74.4%	Ancillary Service 21.0%
Total Assets	<u>-516,075</u>	Operating Expense	10,131,986	113.3%	Current Ratio (0.1)
Current Liabilities	949,427	Operating Margin	-1,191,693	-13.3%	Days to Collect (13.4)
Long Term Liabilities	0	Other Income	10,080	0.1%	Avg Payment Days 34.2
Total Equity	<u>-1,465,502</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>-516,075</u>	Net Profit or Loss	<u>(1,181,613)</u>	-13.2%	Return on Equity 80.6%

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675986 PARK MANOR OF CYPRESS STATION				Nonprofit - Church	
PARK MANOR OF CYPRESS STATION		8/31/2021 365 Days Settled			
HOUSTON, TX 77090		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.0%	
Balance Sheet		Income Statement		Length of Stay	
				64.6	
Current Assets	-2,345,236	Total Charges	10,042,708	Average Wages	23.87
Fixed Assets	0	Contract Allowance	3,972,940	39.6%	Skilled Nursing
Other Assets	-1,753,449	Operating Revenue	6,069,768	60.4%	Ancillary Service
Total Assets	-4,098,685	Operating Expense	8,643,696	142.4%	Current Ratio
Current Liabilities	994,672	Operating Margin	-2,573,928	-42.4%	Days to Collect
Long Term Liabilities	0	Other Income	9,945	0.2%	Avg Payment Days
Total Equity	-5,093,357	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-4,098,685	Net Profit or Loss	(2,563,983)	-42.2%	Return on Equity

675991 PARK MANOR OF HUMBLE				Nonprofit - Church	
PARK MANOR OF HUMBLE		8/31/2021 365 Days Settled			
HUMBLE, TX 77338		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.1%	
Balance Sheet		Income Statement		Length of Stay	
				45.7	
Current Assets	-1,953,470	Total Charges	10,742,410	Average Wages	24.31
Fixed Assets	0	Contract Allowance	2,938,779	27.4%	Skilled Nursing
Other Assets	-203,791	Operating Revenue	7,803,631	72.6%	Ancillary Service
Total Assets	-2,157,261	Operating Expense	9,532,019	122.1%	Current Ratio
Current Liabilities	1,328,907	Operating Margin	-1,728,388	-22.1%	Days to Collect
Long Term Liabilities	0	Other Income	21,607	0.3%	Avg Payment Days
Total Equity	-3,486,168	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-2,157,261	Net Profit or Loss	(1,706,781)	-21.9%	Return on Equity

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675175 PARK MANOR OF MCKINNEY				Nonprofit - Church	
PARK MANOR OF MCKINNEY		9/30/2021 365 Days Settled			
MCKINNEY, TX 75069		CR Beds 132 POS Beds 0			
COLLIN		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		49.5%	
Balance Sheet		Income Statement		Length of Stay 74.5	
Current Assets	-1,467,659	Total Charges	7,638,515	Average Wages 25.80	
Fixed Assets	0	Contract Allowance	2,456,102	32.2%	Skilled Nursing 79.5%
Other Assets	-772,712	Operating Revenue	5,182,413	67.8%	Ancillary Service 20.5%
Total Assets	-2,240,371	Operating Expense	7,709,215	148.8%	Current Ratio (1.5)
Current Liabilities	1,005,114	Operating Margin	-2,526,802	-48.8%	Days to Collect (103.0)
Long Term Liabilities	0	Other Income	15,170	0.3%	Avg Payment Days 47.6
Total Equity	-3,245,485	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-2,240,371	Net Profit or Loss	(2,511,632)	-48.5%	Return on Equity 77.4%
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676073 PARK MANOR OF QUAIL VALLEY				Nonprofit - Church	
PARK MANOR OF QUAIL VALLEY		8/31/2021 365 Days Settled			
MISSOURI CITY, TX 77459		CR Beds 125 POS Beds 0			
FORT BEND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.2%	
Balance Sheet		Income Statement		Length of Stay 83.2	
Current Assets	-822,301	Total Charges	10,504,292	Average Wages 23.35	
Fixed Assets	0	Contract Allowance	3,411,933	32.5%	Skilled Nursing 74.5%
Other Assets	-839,255	Operating Revenue	7,092,359	67.5%	Ancillary Service 25.5%
Total Assets	-1,661,556	Operating Expense	8,863,149	125.0%	Current Ratio (0.8)
Current Liabilities	1,015,499	Operating Margin	-1,770,790	-25.0%	Days to Collect (41.7)
Long Term Liabilities	0	Other Income	15,914	0.2%	Avg Payment Days 41.8
Total Equity	-2,677,055	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-1,661,556	Net Profit or Loss	(1,754,876)	-24.7%	Return on Equity 65.6%

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675819 PARK MANOR OF SOUTH BELT				Nonprofit - Church	
PARK MANOR OF SOUTH BELT		8/31/2021 365 Days Settled			
HOUSTON, TX 77089		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		70.9%	
Balance Sheet		Income Statement		Length of Stay 77.6	
Current Assets	1,210,051	Total Charges	11,493,071	Average Wages	23.04
Fixed Assets	0	Contract Allowance	2,743,124	23.9%	Skilled Nursing 77.6%
Other Assets	-809,967	Operating Revenue	8,749,947	76.1%	Ancillary Service 22.4%
Total Assets	400,084	Operating Expense	10,319,964	117.9%	Current Ratio 0.8
Current Liabilities	1,493,938	Operating Margin	-1,570,017	-17.9%	Days to Collect 48.4
Long Term Liabilities	0	Other Income	11,879	0.1%	Avg Payment Days 52.8
Total Equity	-1,093,854	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	400,084	Net Profit or Loss	(1,558,138)	-17.8%	Return on Equity 142.4%

676273 PARK MANOR OF THE WOODLANDS				Nonprofit - Church	
PARK MANOR OF THE WOODLANDS		8/31/2021 365 Days Settled			
THE WOODLANDS, TX 77384		CR Beds 124 POS Beds 0			
MONTGOMERY		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		67.7%	
Balance Sheet		Income Statement		Length of Stay 61.8	
Current Assets	5,460,111	Total Charges	16,155,972	Average Wages	24.67
Fixed Assets	0	Contract Allowance	4,217,184	26.1%	Skilled Nursing 73.6%
Other Assets	-409,751	Operating Revenue	11,938,788	73.9%	Ancillary Service 26.4%
Total Assets	5,050,360	Operating Expense	10,978,049	92.0%	Current Ratio 4.7
Current Liabilities	1,156,584	Operating Margin	960,739	8.0%	Days to Collect 162.5
Long Term Liabilities	0	Other Income	7,350	0.1%	Avg Payment Days 38.5
Total Equity	3,893,776	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	5,050,360	Net Profit or Loss	968,089	8.1%	Return on Equity 24.9%

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676165 PARK MANOR OF TOMBALL				Nonprofit - Church	
PARK MANOR OF TOMBALL		8/31/2021 365 Days Settled			
TOMBALL, TX 77375		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay	
				86.1	
Current Assets	1,940,738	Total Charges	11,882,195	Average Wages	
Fixed Assets	0	Contract Allowance	2,796,697	22.20	
Other Assets	-699,233	Operating Revenue	9,085,498	23.5%	
Total Assets	1,241,505	Operating Expense	9,268,221	76.5%	
Current Liabilities	870,558	Operating Margin	-182,723	102.0%	
Long Term Liabilities	0	Other Income	29,497	-2.0%	
Total Equity	370,947	Other Expense	0	0.3%	
Total Liab. and Equity	1,241,505	Net Profit or Loss	(153,226)	0.0%	
				Return on Equity	
				-41.3%	

676059 PARK MANOR OF WESTCHASE				Nonprofit - Church	
PARK MANOR OF WESTCHASE		8/31/2021 365 Days Settled			
HOUSTON, TX 77082		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		60.6%	
Balance Sheet		Income Statement		Length of Stay	
				107.1	
Current Assets	-871,069	Total Charges	8,810,456	Average Wages	
Fixed Assets	0	Contract Allowance	1,383,278	23.10	
Other Assets	-24,116	Operating Revenue	7,427,178	15.7%	
Total Assets	-895,185	Operating Expense	7,950,051	84.3%	
Current Liabilities	989,819	Operating Margin	-522,873	107.0%	
Long Term Liabilities	0	Other Income	16,112	-7.0%	
Total Equity	-1,885,004	Other Expense	0	0.2%	
Total Liab. and Equity	-895,185	Net Profit or Loss	(506,761)	0.0%	
				Return on Equity	
				26.9%	

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675915 PARK PLACE CARE CENTER				Government - County	
PARK PLACE CARE CENTER		9/30/2021 365 Days Settled			
GEORGETOWN, TX 78626				CR Beds 116 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	71.5%
				Length of Stay	151.4
				Average Wages	20.98
				6.3% Skilled Nursing	82.2%
				93.7% Ancillary Service	17.8%
				104.1% Current Ratio	0.7
				-4.1% Days to Collect	154.5
				7.2% Avg Payment Days	98.6
				0.0% Depreciation Rate	137.5%
				3.1% Return on Equity	7.0%
Balance Sheet		Income Statement			
Current Assets	3,880,827	Total Charges	7,185,145		
Fixed Assets	889,013	Contract Allowance	449,467		
Other Assets	8,413	Operating Revenue	6,735,678		
Total Assets	4,778,253	Operating Expense	7,011,049		
Current Liabilities	5,331,105	Operating Margin	-275,371		
Long Term Liabilities	-3,540,564	Other Income	484,763		
Total Equity	2,987,712	Other Expense	0		
Total Liab. and Equity	4,778,253	Net Profit or Loss	209,392		
675948 PARK PLACE MANOR				Proprietary - Corporation	
PARK PLACE MANOR		12/31/2021 245 Days Settled			
BELTON, TX 76513		4/30/2021 120 Days Settled		CR Beds 114 POS Beds 0	
BELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.9%
				Length of Stay	163.9
				Average Wages	31.16
				28.5% Skilled Nursing	38.5%
				71.5% Ancillary Service	32.6%
				95.4% Current Ratio	7.0
				4.6% Days to Collect	114.9
				20.1% Avg Payment Days	31.1
				0.0% Depreciation Rate	44.9%
				24.7% Return on Equity	49.8%
Balance Sheet		Income Statement			
Current Assets	1,428,963	Total Charges	3,510,863		
Fixed Assets	29,692	Contract Allowance	999,035		
Other Assets	0	Operating Revenue	2,511,828		
Total Assets	1,458,655	Operating Expense	2,397,027		
Current Liabilities	204,206	Operating Margin	114,801		
Long Term Liabilities	10,000	Other Income	504,542		
Total Equity	1,244,449	Other Expense	0		
Total Liab. and Equity	1,458,655	Net Profit or Loss	619,343		

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675948 PARK PLACE MANOR				Proprietary - Corporation	
PARK PLACE MANOR		12/31/2021 245 Days Settled			
BELTON, TX 76513		4/30/2021 120 Days Settled		CR Beds 114 POS Beds 0	
BELL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.8%
Balance Sheet		Income Statement		Length of Stay	238.0
Current Assets	752,546	Total Charges	10,666,459	Average Wages	31.16
Fixed Assets	28,172	Contract Allowance	3,446,985	32.3%	Skilled Nursing
Other Assets	0	Operating Revenue	7,219,474	67.7%	Ancillary Service
Total Assets	780,718	Operating Expense	7,693,117	106.6%	Current Ratio
Current Liabilities	27,178	Operating Margin	-473,643	-6.6%	Days to Collect
Long Term Liabilities	0	Other Income	602,069	8.3%	Avg Payment Days
Total Equity	753,540	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	780,718	Net Profit or Loss	128,426	1.8%	Return on Equity
676005 PARK PLACE NURSING & REHABILITATION CENTER				Nonprofit - Church	
PARK PLACE NURSING & REHABILITATION CENTER		9/30/2021 365 Days Settled			
TYLER, TX 75701				CR Beds 120 POS Beds 0	
SMITH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.4%
Balance Sheet		Income Statement		Length of Stay	67.1
Current Assets	1,712,189	Total Charges	10,019,931	Average Wages	18.88
Fixed Assets	0	Contract Allowance	2,213,451	22.1%	Skilled Nursing
Other Assets	0	Operating Revenue	7,806,480	77.9%	Ancillary Service
Total Assets	1,712,189	Operating Expense	8,766,027	112.3%	Current Ratio
Current Liabilities	1,981,200	Operating Margin	-959,547	-12.3%	Days to Collect
Long Term Liabilities	30,848	Other Income	1,349,351	17.3%	Avg Payment Days
Total Equity	-299,859	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,712,189	Net Profit or Loss	389,804	5.0%	Return on Equity

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675982 PARK PLAZA LTC PARTNERS, INC.				Proprietary - Corporation	
PARK PLAZA LTC PARTNERS, INC.		12/31/2021 365 Days Settled			
SAN ANGELO, TX 76901		CR Beds 90 POS Beds 0			
TOM GREEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.5%	
Balance Sheet		Income Statement		Length of Stay 158.0	
Current Assets	562,489	Total Charges	4,889,494	Average Wages	18.35
Fixed Assets	63,026	Contract Allowance	-175,700	-3.6%	Skilled Nursing 81.0%
Other Assets	0	Operating Revenue	5,065,194	103.6%	Ancillary Service 19.0%
Total Assets	625,515	Operating Expense	4,787,529	94.5%	Current Ratio 0.9
Current Liabilities	609,015	Operating Margin	277,665	5.5%	Days to Collect 17.0
Long Term Liabilities	0	Other Income	59,820	1.2%	Avg Payment Days 46.2
Total Equity	16,500	Other Expense	0	0.0%	Depreciation Rate 214.8%
Total Liab. and Equity	625,515	Net Profit or Loss	337,485	6.7%	Return on Equity 2,045.4%
676471 PARK VALLEY INN HEALTH CENTER				Nonprofit - Church	
PARK VALLEY INN HEALTH CENTER		9/30/2021 365 Days Settled			
ROUND ROCK, TX 78681		CR Beds 128 POS Beds 0			
WILLIAMSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		56.7%	
Balance Sheet		Income Statement		Length of Stay 154.9	
Current Assets	1,637,272	Total Charges	8,436,292	Average Wages	23.84
Fixed Assets	0	Contract Allowance	1,629,705	19.3%	Skilled Nursing 78.2%
Other Assets	0	Operating Revenue	6,806,587	80.7%	Ancillary Service 21.8%
Total Assets	1,637,272	Operating Expense	7,436,414	109.3%	Current Ratio 7.6
Current Liabilities	215,637	Operating Margin	-629,827	-9.3%	Days to Collect 120.6
Long Term Liabilities	0	Other Income	1,099,604	16.2%	Avg Payment Days 4.3
Total Equity	1,421,635	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,637,272	Net Profit or Loss	464,568	6.8%	Return on Equity 32.7%

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455606 PARK VIEW CARE CENTER				Proprietary - Corporation	
PARK VIEW CARE CENTER		8/31/2021 365 Days Settled			
FORT WORTH, TX 76103		CR Beds 179 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		83.1%	
Balance Sheet		Income Statement		Length of Stay 160.6	
Current Assets	1,123,386	Total Charges	13,106,864	Average Wages	10.00
Fixed Assets	0	Contract Allowance	2,367,577	18.1%	Skilled Nursing 71.2%
Other Assets	0	Operating Revenue	10,739,287	81.9%	Ancillary Service 28.8%
Total Assets	1,123,386	Operating Expense	11,559,850	107.6%	Current Ratio (20.2)
Current Liabilities	-55,687	Operating Margin	-820,563	-7.6%	Days to Collect 30.9
Long Term Liabilities	0	Other Income	795,361	7.4%	Avg Payment Days (1.8)
Total Equity	1,179,073	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,123,386	Net Profit or Loss	(25,202)	-0.2%	Return on Equity -2.1%
676079 PARK VIEW NURSING CARE CENTER				Nonprofit - Other	
PARK VIEW NURSING CARE CENTER		9/30/2021 365 Days Settled			
MULESHOE, TX 79347		CR Beds 74 POS Beds 0			
BAILEY		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		43.2%	
Balance Sheet		Income Statement		Length of Stay 448.5	
Current Assets	1,419,478	Total Charges	2,550,668	Average Wages	17.47
Fixed Assets	124,404	Contract Allowance	83,882	3.3%	Skilled Nursing 6.0%
Other Assets	0	Operating Revenue	2,466,786	96.7%	Ancillary Service 20.9%
Total Assets	1,543,882	Operating Expense	2,821,693	114.4%	Current Ratio 2.1
Current Liabilities	682,772	Operating Margin	-354,907	-14.4%	Days to Collect 109.4
Long Term Liabilities	1,609,197	Other Income	513,644	20.8%	Avg Payment Days 12.2
Total Equity	-748,087	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	1,543,882	Net Profit or Loss	157,967	6.4%	Return on Equity -21.1%

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455727 PARK VILLAGE HEALTHCARE AND REHABILITATION				Nonprofit - Church		
PARK VILLAGE HEALTHCARE AND REHABILITATION		9/30/2021 365 Days Settled				
DESOTO, TX 75115				CR Beds 150 POS Beds 0		
DALLAS				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	47.7%	
Balance Sheet		Income Statement		Length of Stay	177.6	
Current Assets	1,014,548	Total Charges	5,388,435	Average Wages	25.47	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	90.1%
Other Assets	59,134	Operating Revenue	5,388,435	100.0%	Ancillary Service	9.9%
Total Assets	<u>1,073,682</u>	Operating Expense	<u>5,392,130</u>	100.1%	Current Ratio	1.0
Current Liabilities	1,058,995	Operating Margin	<u>-3,695</u>	-0.1%	Days to Collect	39.3
Long Term Liabilities	14,687	Other Income	3,695	0.1%	Avg Payment Days	57.2
Total Equity	<u>0</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	<u>1,073,682</u>	Net Profit or Loss	<u>0</u>	0.0%	Return on Equity	0.0%

675509 PARKLANE WEST HEALTHCARE CENTER				Nonprofit - Church		
PARKLANE WEST HEALTHCARE CENTER		9/30/2021 365 Days Settled				
SAN ANTONIO, TX 78209				CR Beds 124 POS Beds 0		
BEXAR				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.7%	
Balance Sheet		Income Statement		Length of Stay	68.5	
Current Assets	2,109,187	Total Charges	12,335,171	Average Wages	23.29	
Fixed Assets	364,233	Contract Allowance	1,594,398	12.9%	Skilled Nursing	54.7%
Other Assets	1,346,450	Operating Revenue	10,740,773	87.1%	Ancillary Service	44.8%
Total Assets	<u>3,819,870</u>	Operating Expense	<u>9,689,141</u>	90.2%	Current Ratio	1.7
Current Liabilities	1,262,419	Operating Margin	<u>1,051,632</u>	9.8%	Days to Collect	44.7
Long Term Liabilities	933,271	Other Income	8,599	0.1%	Avg Payment Days	26.4
Total Equity	<u>1,624,180</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate	104.8%
Total Liab. and Equity	<u>3,819,870</u>	Net Profit or Loss	<u>1,060,231</u>	9.9%	Return on Equity	65.3%

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455690 PARKS HEALTH CENTER				Proprietary - Other		
PARKS HEALTH CENTER		12/31/2021 245 Days Settled				
ODESSA, TX 79765		4/30/2021 120 Days Settled		CR Beds 90	POS Beds 0	
ECTOR				Key Performance Ind.		
NOVITAS				Occupancy Rate	42.7%	
Balance Sheet		Income Statement		Length of Stay	92.9	
Current Assets	1,036,121	Total Charges	1,110,352	Average Wages	18.88	
Fixed Assets	8,958	Contract Allowance	-42,030	-3.8%	Skilled Nursing	75.3%
Other Assets	0	Operating Revenue	1,152,382	103.8%	Ancillary Service	24.7%
Total Assets	1,045,079	Operating Expense	2,530,334	219.6%	Current Ratio	0.2
Current Liabilities	5,011,133	Operating Margin	-1,377,952	-119.6%	Days to Collect	229.5
Long Term Liabilities	0	Other Income	927,205	80.5%	Avg Payment Days	49.4
Total Equity	-3,966,054	Other Expense	0	0.0%	Depreciation Rate	990.2%
Total Liab. and Equity	1,045,079	Net Profit or Loss	(450,747)	-39.1%	Return on Equity	11.4%
455690 PARKS HEALTH CENTER				Nonprofit - Church		
PARKS HEALTH CENTER		12/31/2021 245 Days Settled				
ODESSA, TX 79765		4/30/2021 120 Days Settled		CR Beds 90	POS Beds 0	
ECTOR				Key Performance Ind.		
NOVITAS				Occupancy Rate	50.1%	
Balance Sheet		Income Statement		Length of Stay	50.5	
Current Assets	642,025	Total Charges	4,044,820	Average Wages	18.88	
Fixed Assets	89,194	Contract Allowance	-368,449	-9.1%	Skilled Nursing	51.3%
Other Assets	0	Operating Revenue	4,413,269	109.1%	Ancillary Service	16.4%
Total Assets	731,219	Operating Expense	4,673,799	105.9%	Current Ratio	0.9
Current Liabilities	708,449	Operating Margin	-260,530	-5.9%	Days to Collect	52.0
Long Term Liabilities	0	Other Income	3,877	0.1%	Avg Payment Days	30.1
Total Equity	22,770	Other Expense	0	0.0%	Depreciation Rate	1,055.1%
Total Liab. and Equity	731,219	Net Profit or Loss	(256,653)	-5.8%	Return on Equity	-
					1,127.2%	

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675922 PARKVIEW MANOR NURSING AND REHABILITATION				Proprietary - Corporation	
PARKVIEW MANOR NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
WEIMAR, TX 78962				CR Beds 94	POS Beds 0
COLORADO				Key Performance Ind.	
NOVITAS				Occupancy Rate	53.5%
Balance Sheet		Income Statement		Length of Stay	169.8
Current Assets	334,411	Total Charges	3,913,169	Average Wages	18.76
Fixed Assets	82,417	Contract Allowance	-808,585	-20.7%	Skilled Nursing 80.5%
Other Assets	0	Operating Revenue	4,721,754	120.7%	Ancillary Service 19.5%
Total Assets	416,828	Operating Expense	5,004,084	106.0%	Current Ratio 0.5
Current Liabilities	654,315	Operating Margin	-282,330	-6.0%	Days to Collect 22.3
Long Term Liabilities	0	Other Income	147,742	3.1%	Avg Payment Days 41.3
Total Equity	-237,487	Other Expense	0	0.0%	Depreciation Rate 374.3%
Total Liab. and Equity	416,828	Net Profit or Loss	(134,588)	-2.9%	Return on Equity 56.7%
675458 PARKVIEW NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
PARKVIEW NURSING AND REHABILITATION CENTER		9/6/2021 249 Days Settled			
LOCKHART, TX 78644		12/31/2021 116 Days Settled		CR Beds 118	POS Beds 0
CALDWELL				Key Performance Ind.	
NOVITAS				Occupancy Rate	10.7%
Balance Sheet		Income Statement		Length of Stay	37.7
Current Assets	-76,855	Total Charges	1,360,377	Average Wages	21.46
Fixed Assets	0	Contract Allowance	380,055	27.9%	Skilled Nursing 70.5%
Other Assets	2,556,310	Operating Revenue	980,322	72.1%	Ancillary Service 29.5%
Total Assets	2,479,455	Operating Expense	2,721,155	277.6%	Current Ratio 0.0
Current Liabilities	2,981,572	Operating Margin	-1,740,833	-177.6%	Days to Collect (33.1)
Long Term Liabilities	0	Other Income	252,758	25.8%	Avg Payment Days 159.9
Total Equity	-502,117	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,479,455	Net Profit or Loss	(1,488,130)	-151.8%	Return on Equity 296.4%

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675458 PARKVIEW NURSING AND REHABILITATION CENTER				Proprietary - Partnership		
PARKVIEW NURSING AND REHABILITATION CENTER		9/6/2021 249 Days Settled				
LOCKHART, TX 78644		12/31/2021 116 Days Settled		CR Beds 118 POS Beds 0		
CALDWELL		Key Performance Ind.				
NOVITAS				Occupancy Rate	37.8%	
Balance Sheet		Income Statement		Length of Stay	172.3	
Current Assets	1,314,276	Total Charges	1,591,952	Average Wages	21.46	
Fixed Assets	38,925	Contract Allowance	92,418	5.8%	Skilled Nursing	56.8%
Other Assets	0	Operating Revenue	1,499,534	94.2%	Ancillary Service	43.2%
Total Assets	1,353,201	Operating Expense	1,730,472	115.4%	Current Ratio	0.8
Current Liabilities	1,584,139	Operating Margin	-230,938	-15.4%	Days to Collect	285.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	77.3
Total Equity	-230,938	Other Expense	0	0.0%	Depreciation Rate	594.7%
Total Liab. and Equity	1,353,201	Net Profit or Loss	(230,938)	-15.4%	Return on Equity	100.0%

675462 PARKVIEW NURSING AND REHABILITATION CENTER				Proprietary - Corporation		
PARKVIEW NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled				
BIG SPRING, TX 79720				CR Beds 119 POS Beds 0		
HOWARD		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.5%	
Balance Sheet		Income Statement		Length of Stay	126.5	
Current Assets	1,745,077	Total Charges	6,961,292	Average Wages	19.87	
Fixed Assets	47,785	Contract Allowance	566,298	8.1%	Skilled Nursing	80.6%
Other Assets	0	Operating Revenue	6,394,994	91.9%	Ancillary Service	19.4%
Total Assets	1,792,862	Operating Expense	6,456,911	101.0%	Current Ratio	5.1
Current Liabilities	340,575	Operating Margin	-61,917	-1.0%	Days to Collect	37.8
Long Term Liabilities	0	Other Income	211	0.0%	Avg Payment Days	18.9
Total Equity	1,452,287	Other Expense	0	0.0%	Depreciation Rate	164.4%
Total Liab. and Equity	1,792,862	Net Profit or Loss	(61,706)	-1.0%	Return on Equity	-4.2%

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675777 PARKWAY PLACE				Nonprofit - Other	
PARKWAY PLACE		12/31/2021 365 Days Settled			
HOUSTON, TX 77077				CR Beds 42	POS Beds 0
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	71.9%
Balance Sheet		Income Statement		Length of Stay	44.4
Current Assets	9,105,069	Total Charges	6,305,463	Average Wages	19.59
Fixed Assets	130,900,744	Contract Allowance	1,506,343	23.9%	Skilled Nursing 67.8%
Other Assets	755,038	Operating Revenue	4,799,120	76.1%	Ancillary Service 32.2%
Total Assets	140,760,851	Operating Expense	16,148,602	336.5%	Current Ratio 0.1
Current Liabilities	153,819,100	Operating Margin	-11,349,482	-236.5%	Days to Collect 216.3
Long Term Liabilities	652,171	Other Income	11,178,865	232.9%	Avg Payment Days 14.9
Total Equity	-13,710,420	Other Expense	0	0.0%	Depreciation Rate 2.2%
Total Liab. and Equity	140,760,851	Net Profit or Loss	(170,617)	-3.6%	Return on Equity 1.2%
675565 PARKWOOD HEALTHCARE COMMUNITY				Proprietary - Partnership	
PARKWOOD HEALTHCARE COMMUNITY		12/31/2021 365 Days Settled			
BEDFORD, TX 76022				CR Beds 167	POS Beds 0
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	71.3%
Balance Sheet		Income Statement		Length of Stay	120.0
Current Assets	2,363,170	Total Charges	11,558,964	Average Wages	21.97
Fixed Assets	16,604,571	Contract Allowance	1,289,163	11.2%	Skilled Nursing 63.5%
Other Assets	-1,389,789	Operating Revenue	10,269,801	88.8%	Ancillary Service 20.2%
Total Assets	17,577,952	Operating Expense	10,518,005	102.4%	Current Ratio (0.8)
Current Liabilities	-2,875,949	Operating Margin	-248,204	-2.4%	Days to Collect 39.6
Long Term Liabilities	16,357,908	Other Income	89,214	0.9%	Avg Payment Days 18.8
Total Equity	4,095,993	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	17,577,952	Net Profit or Loss	(158,990)	-1.5%	Return on Equity -3.9%

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455673 PARKWOOD IN THE PINES				Proprietary - Corporation	
PARKWOOD IN THE PINES		12/15/2021 349 Days Settled			
LUFKIN, TX 75904		CR Beds 140 POS Beds 0			
ANGELINA		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		54.2%	
Balance Sheet		Income Statement		Length of Stay 125.6	
Current Assets	1,147,301	Total Charges	6,906,173	Average Wages 16.32	
Fixed Assets	103,827	Contract Allowance	0	0.0%	Skilled Nursing 78.7%
Other Assets	0	Operating Revenue	6,906,173	100.0%	Ancillary Service 21.3%
Total Assets	1,251,128	Operating Expense	7,035,696	101.9%	Current Ratio 8.0
Current Liabilities	143,975	Operating Margin	-129,523	-1.9%	Days to Collect 42.3
Long Term Liabilities	0	Other Income	1,068,720	15.5%	Avg Payment Days 7.1
Total Equity	1,107,153	Other Expense	0	0.0%	Depreciation Rate 279.1%
Total Liab. and Equity	1,251,128	Net Profit or Loss	902,380	13.1%	Return on Equity 81.5%
675365 PASADENA CARE CENTER				Proprietary - Corporation	
PASADENA CARE CENTER		3/31/2021 365 Days Settled			
PASADENA, TX 77504		CR Beds 116 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.6%	
Balance Sheet		Income Statement		Length of Stay 150.5	
Current Assets	2,471,381	Total Charges	8,552,054	Average Wages 23.10	
Fixed Assets	948,788	Contract Allowance	2,433,781	28.5%	Skilled Nursing 79.2%
Other Assets	9,080	Operating Revenue	6,118,273	71.5%	Ancillary Service 10.7%
Total Assets	3,429,249	Operating Expense	6,608,167	108.0%	Current Ratio 1.0
Current Liabilities	2,378,358	Operating Margin	-489,894	-8.0%	Days to Collect 145.1
Long Term Liabilities	0	Other Income	788,592	12.9%	Avg Payment Days 129.5
Total Equity	1,050,891	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	3,429,249	Net Profit or Loss	298,698	4.9%	Return on Equity 28.4%

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676379 PATHWAYS MEMORY CARE AT VILLA TOSCANA				Proprietary - Corporation	
PATHWAYS MEMORY CARE AT VILLA TOSCANA		3/5/2021 64 Days Settled			
HOUSTON, TX 77014				CR Beds 120 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	28.3%
				Length of Stay	37.5
				Average Wages	18.79
				10.8%	Skilled Nursing 81.3%
				89.2%	Ancillary Service 18.7%
				198.2%	Current Ratio 1.0
				-98.2%	Days to Collect 14.4
				19.3%	Avg Payment Days 16.4
				0.0%	Depreciation Rate 0.0%
				-78.9%	Return on Equity 19.5%
Balance Sheet		Income Statement			
Current Assets	440,819	Total Charges	527,900		
Fixed Assets	0	Contract Allowance	57,062		
Other Assets	10,400	Operating Revenue	470,838		
Total Assets	451,219	Operating Expense	933,149		
Current Liabilities	438,888	Operating Margin	-462,311		
Long Term Liabilities	1,921,039	Other Income	91,026		
Total Equity	-1,908,708	Other Expense	0		
Total Liab. and Equity	451,219	Net Profit or Loss	(371,285)		
455969 PATRIOT HEIGHTS HEALTH CARE CENTER				Proprietary - Corporation	
PATRIOT HEIGHTS HEALTH CARE CENTER		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78240				CR Beds 59 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.1%
				Length of Stay	67.9
				Average Wages	24.19
				7.1%	Skilled Nursing 54.0%
				92.9%	Ancillary Service 46.0%
				95.0%	Current Ratio 0.1
				5.0%	Days to Collect 83.0
				0.1%	Avg Payment Days 33.9
				0.0%	Depreciation Rate 136.6%
				5.1%	Return on Equity -126.2%
Balance Sheet		Income Statement			
Current Assets	42,962	Total Charges	7,151,160		
Fixed Assets	351,150	Contract Allowance	506,779		
Other Assets	76,840	Operating Revenue	6,644,381		
Total Assets	470,952	Operating Expense	6,311,301		
Current Liabilities	726,021	Operating Margin	333,080		
Long Term Liabilities	12,186	Other Income	4,261		
Total Equity	-267,255	Other Expense	0		
Total Liab. and Equity	470,952	Net Profit or Loss	337,341		

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676468 PATRIOT REHABILITATION AND WELLNESS CENTER				Proprietary - Corporation	
PATRIOT REHABILITATION AND WELLNESS CENTER		12/31/2021 365 Days Settled			
EL PASO, TX 79934				CR Beds 124 POS Beds 0	
EL PASO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	58.4%
				Length of Stay	88.5
				Average Wages	21.29
				11.1% Skilled Nursing	72.1%
				88.9% Ancillary Service	27.9%
				87.9% Current Ratio	1.2
				12.1% Days to Collect	102.7
				5.3% Avg Payment Days	50.5
				0.0% Depreciation Rate	1,111.0%
				17.3% Return on Equity	126.8%
Balance Sheet		Income Statement			
Current Assets	3,675,095	Total Charges	9,003,913		
Fixed Assets	85,917	Contract Allowance	1,002,684		
Other Assets	411,587	Operating Revenue	8,001,229		
Total Assets	4,172,599	Operating Expense	7,035,581		
Current Liabilities	3,079,440	Operating Margin	965,648		
Long Term Liabilities	0	Other Income	420,955		
Total Equity	1,093,159	Other Expense	0		
Total Liab. and Equity	4,172,599	Net Profit or Loss	1,386,603		
676148 PEACH TREE PLACE				Proprietary - Corporation	
PEACH TREE PLACE		9/30/2021 365 Days Settled			
WEATHERFORD, TX 76086				CR Beds 59 POS Beds 0	
PARKER				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	74.4%
				Length of Stay	262.7
				Average Wages	20.01
				37.8% Skilled Nursing	75.1%
				62.2% Ancillary Service	11.3%
				123.7% Current Ratio	1.0
				-23.7% Days to Collect	26.4
				31.9% Avg Payment Days	40.1
				0.0% Depreciation Rate	82.6%
				8.2% Return on Equity	168.9%
Balance Sheet		Income Statement			
Current Assets	437,415	Total Charges	4,607,496		
Fixed Assets	242,712	Contract Allowance	1,743,380		
Other Assets	7,520	Operating Revenue	2,864,116		
Total Assets	687,647	Operating Expense	3,543,524		
Current Liabilities	424,045	Operating Margin	-679,408		
Long Term Liabilities	124,273	Other Income	914,720		
Total Equity	139,329	Other Expense	0		
Total Liab. and Equity	687,647	Net Profit or Loss	235,312		

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675952 PEARL NORDAN CARE CENTER - NURSING				Nonprofit - Church	
PEARL NORDAN CARE CENTER - NURSING		12/31/2021 365 Days Settled			
DALLAS, TX 75214		CR Beds 30 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS		Occupancy Rate		82.7%	
Balance Sheet		Income Statement		Length of Stay	
				73.6	
Current Assets	5,036,682	Total Charges	3,781,957	Average Wages	
Fixed Assets	9,634,067	Contract Allowance	502,416	13.3%	
Other Assets	0	Operating Revenue	3,279,541	86.7%	
Total Assets	14,670,749	Operating Expense	10,837,651	330.5%	
Current Liabilities	265,463	Operating Margin	-7,558,110	-230.5%	
Long Term Liabilities	0	Other Income	8,945,802	272.8%	
Total Equity	14,405,286	Other Expense	0	0.0%	
Total Liab. and Equity	14,670,749	Net Profit or Loss	1,387,692	42.3%	
				Skilled Nursing	
				73.0%	
				Ancillary Service	
				27.0%	
				Current Ratio	
				19.0	
				Days to Collect	
				200.1	
				Avg Payment Days	
				6.2	
				Depreciation Rate	
				4.2%	
				Return on Equity	
				9.6%	

455797 PEARSALL NURSING AND REHABILITATION CENTER				Proprietary - Other	
PEARSALL NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
PEARSALL, TX 78061		CR Beds 150 POS Beds 0			
FRIO		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		68.3%	
Balance Sheet		Income Statement		Length of Stay	
				328.0	
Current Assets	1,200,374	Total Charges	7,351,602	Average Wages	
Fixed Assets	214,671	Contract Allowance	0	0.0%	
Other Assets	5,943,411	Operating Revenue	7,351,602	100.0%	
Total Assets	7,358,456	Operating Expense	9,160,011	124.6%	
Current Liabilities	1,174,634	Operating Margin	-1,808,409	-24.6%	
Long Term Liabilities	0	Other Income	2,505,260	34.1%	
Total Equity	6,183,822	Other Expense	0	0.0%	
Total Liab. and Equity	7,358,456	Net Profit or Loss	696,851	9.5%	
				Skilled Nursing	
				83.7%	
				Ancillary Service	
				16.3%	
				Current Ratio	
				1.0	
				Days to Collect	
				57.3	
				Avg Payment Days	
				6.5	
				Depreciation Rate	
				385.9%	
				Return on Equity	
				11.3%	

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455718 PEBBLE CREEK NURSING CENTER				Proprietary - Corporation	
PEBBLE CREEK NURSING CENTER		12/31/2021 365 Days Settled			
EL PASO, TX 79936		CR Beds 120 POS Beds 0			
EL PASO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.4%	
Balance Sheet		Income Statement		Length of Stay 199.4	
Current Assets	-4,177,705	Total Charges	9,051,356	Average Wages	17.07
Fixed Assets	97,648	Contract Allowance	1,321,159	14.6% Skilled Nursing	76.3%
Other Assets	356,556	Operating Revenue	7,730,197	85.4% Ancillary Service	23.7%
Total Assets	-3,723,501	Operating Expense	7,304,801	94.5% Current Ratio	0.9
Current Liabilities	-4,481,941	Operating Margin	425,396	5.5% Days to Collect	(5.9)
Long Term Liabilities	-11,334	Other Income	1,255,748	16.2% Avg Payment Days	175.4
Total Equity	1,681,144	Other Expense	0	0.0% Depreciation Rate	464.7%
Total Liab. and Equity	-2,812,131	Net Profit or Loss	1,681,144	21.7% Return on Equity	100.0%

675270 PECAN MANOR NURSING AND REHABILITATION				Proprietary - Corporation	
PECAN MANOR NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
KENNEDALE, TX 76060		CR Beds 58 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.3%	
Balance Sheet		Income Statement		Length of Stay 399.1	
Current Assets	10,607,314	Total Charges	2,863,391	Average Wages	19.49
Fixed Assets	4,360,911	Contract Allowance	-575,065	-20.1% Skilled Nursing	73.4%
Other Assets	90	Operating Revenue	3,438,456	120.1% Ancillary Service	26.6%
Total Assets	14,968,315	Operating Expense	2,789,120	81.1% Current Ratio	5.0
Current Liabilities	2,113,406	Operating Margin	649,336	18.9% Days to Collect	50.7
Long Term Liabilities	4,456,744	Other Income	278,418	8.1% Avg Payment Days	288.6
Total Equity	8,398,165	Other Expense	0	0.0% Depreciation Rate	7.0%
Total Liab. and Equity	14,968,315	Net Profit or Loss	927,754	27.0% Return on Equity	11.0%

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675550 PECAN TREE REHAB AND HEALTHCARE CENTER				Government - City-County	
PECAN TREE REHAB AND HEALTHCARE CENTER		9/30/2021 365 Days Settled			
GAINESVILLE, TX 76240				CR Beds 122 POS Beds 0	
COOKE				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	60.0%
				Length of Stay	118.6
				Average Wages	23.75
				Skilled Nursing	94.3%
				Ancillary Service	5.7%
				Current Ratio	1.1
				Days to Collect	32.7
				Avg Payment Days	19.2
				Depreciation Rate	0.0%
				Return on Equity	0.0%
Balance Sheet		Income Statement			
Current Assets	628,424	Total Charges	7,337,118		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	41,042	Operating Revenue	7,337,118	100.0%	
Total Assets	669,466	Operating Expense	7,362,781	100.3%	
Current Liabilities	571,839	Operating Margin	-25,663	-0.3%	
Long Term Liabilities	97,627	Other Income	25,663	0.3%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	669,466	Net Profit or Loss	0	0.0%	
676250 PECAN VALLEY REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
PECAN VALLEY REHABILITATION AND HEALTHCARE		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78222				CR Beds 124 POS Beds 0	
BEXAR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	68.4%
				Length of Stay	123.8
				Average Wages	23.60
				Skilled Nursing	48.6%
				Ancillary Service	51.4%
				Current Ratio	3.7
				Days to Collect	31.7
				Avg Payment Days	20.6
				Depreciation Rate	200.4%
				Return on Equity	50.9%
Balance Sheet		Income Statement			
Current Assets	3,200,048	Total Charges	11,833,746		
Fixed Assets	361,613	Contract Allowance	1,457,137	12.3%	
Other Assets	1,840	Operating Revenue	10,376,609	87.7%	
Total Assets	3,563,501	Operating Expense	8,994,852	86.7%	
Current Liabilities	862,948	Operating Margin	1,381,757	13.3%	
Long Term Liabilities	-12,625	Other Income	596	0.0%	
Total Equity	2,713,178	Other Expense	0	0.0%	
Total Liab. and Equity	3,563,501	Net Profit or Loss	1,382,353	13.3%	

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676175 PERMIAN RESIDENTIAL CARE CENTER				Government - County	
PERMIAN RESIDENTIAL CARE CENTER 9/30/2021 365 Days Settled					
ANDREWS, TX 79714				CR Beds 90 POS Beds 0	
ANDREWS				Key Performance Ind.	
NOVITAS				Occupancy Rate 59.4%	
Balance Sheet		Income Statement		Length of Stay 161.2	
Current Assets	-456,013	Total Charges	4,047,815	Average Wages 21.87	
Fixed Assets	861,405	Contract Allowance	-185,018	-4.6%	Skilled Nursing 100.0%
Other Assets	13,685	Operating Revenue	4,232,833	104.6%	Ancillary Service 0.0%
Total Assets	419,077	Operating Expense	5,250,750	124.0%	Current Ratio
Current Liabilities	0	Operating Margin	-1,017,917	-24.0%	Days to Collect 33.3
Long Term Liabilities	445,000	Other Income	992,100	23.4%	Avg Payment Days 0.0
Total Equity	-25,923	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	419,077	Net Profit or Loss	(25,923)	-0.6%	Return on Equity 100.0%
<hr/>					
455485 PETAL HILL NURSING & REHABILITATION CENTER				Government - City-County	
PETAL HILL NURSING & REHABILITATION CENTER 12/31/2021 365 Days Settled					
TYLER, TX 75701				CR Beds 120 POS Beds 0	
SMITH				Key Performance Ind.	
NORIDIAN				Occupancy Rate 75.9%	
Balance Sheet		Income Statement		Length of Stay 197.8	
Current Assets	2,323,664	Total Charges	6,800,222	Average Wages 21.40	
Fixed Assets	0	Contract Allowance	505,072	7.4%	Skilled Nursing 78.5%
Other Assets	0	Operating Revenue	6,295,150	92.6%	Ancillary Service 21.5%
Total Assets	2,323,664	Operating Expense	6,113,536	97.1%	Current Ratio 1.3
Current Liabilities	1,852,463	Operating Margin	181,614	2.9%	Days to Collect 53.5
Long Term Liabilities	0	Other Income	299,673	4.8%	Avg Payment Days 98.7
Total Equity	471,201	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,323,664	Net Profit or Loss	481,287	7.6%	Return on Equity 102.1%

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675913 PFLUGERVILLE CARE CENTER				Government - County	
PFLUGERVILLE CARE CENTER		9/30/2021 365 Days Settled			
PFLUGERVILLE, TX 78660		CR Beds 111 POS Beds 0			
TRAVIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		70.5%	
		Length of Stay		213.0	
		Average Wages		22.18	
		1.0% Skilled Nursing		89.5%	
		99.0% Ancillary Service		10.5%	
		114.2% Current Ratio		0.3	
		-14.2% Days to Collect		117.8	
		9.1% Avg Payment Days		91.3	
		0.0% Depreciation Rate		196.4%	
		-5.2% Return on Equity		-28.2%	
<hr/>					
676245 PFLUGERVILLE NURSING AND REHABILITATION CENTER				Government - City-County	
PFLUGERVILLE NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
PFLUGERVILLE, TX 78660		CR Beds 120 POS Beds 0			
TRAVIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		83.3%	
		Length of Stay		136.2	
		Average Wages		21.53	
		0.0% Skilled Nursing		78.7%	
		100.0% Ancillary Service		21.3%	
		131.2% Current Ratio		0.9	
		-31.2% Days to Collect		59.3	
		42.9% Avg Payment Days		16.8	
		0.0% Depreciation Rate		251.5%	
		11.7% Return on Equity		19.8%	

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675902 PILOT POINT CARE CENTER				Proprietary - Corporation	
PILOT POINT CARE CENTER		12/31/2021 365 Days Settled			
PILOT POINT, TX 76258		CR Beds 63 POS Beds 0			
DENTON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		84.7%	
		Length of Stay		145.3	
		Average Wages		22.49	
		Skilled Nursing		79.9%	
		Ancillary Service		20.1%	
		Current Ratio		3.3	
		Days to Collect		(106.2)	
		Avg Payment Days		50.8	
		Depreciation Rate		142.6%	
		Return on Equity		91.4%	
Balance Sheet		Income Statement			
Current Assets	2,422,517	Total Charges	5,857,985		
Fixed Assets	162,541	Contract Allowance	-184,328	-3.1%	
Other Assets	0	Operating Revenue	6,042,313	103.1%	
Total Assets	2,585,058	Operating Expense	5,379,948	89.0%	
Current Liabilities	742,784	Operating Margin	662,365	11.0%	
Long Term Liabilities	530,100	Other Income	537,387	8.9%	
Total Equity	1,312,174	Other Expense	0	0.0%	
Total Liab. and Equity	2,585,058	Net Profit or Loss	1,199,752	19.9%	

675391 PINE ARBOR				Proprietary - Corporation	
PINE ARBOR		12/31/2021 365 Days Settled			
SILSBEE, TX 77656		CR Beds 90 POS Beds 0			
HARDIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.9%	
		Length of Stay		106.3	
		Average Wages		22.01	
		Skilled Nursing		60.4%	
		Ancillary Service		17.7%	
		Current Ratio		1.2	
		Days to Collect		48.7	
		Avg Payment Days		38.5	
		Depreciation Rate		519.4%	
		Return on Equity		477.5%	
Balance Sheet		Income Statement			
Current Assets	792,228	Total Charges	9,618,159		
Fixed Assets	148,837	Contract Allowance	3,942,624	41.0%	
Other Assets	3,287	Operating Revenue	5,675,535	59.0%	
Total Assets	944,352	Operating Expense	6,549,967	115.4%	
Current Liabilities	687,398	Operating Margin	-874,432	-15.4%	
Long Term Liabilities	199,574	Other Income	1,148,412	20.2%	
Total Equity	57,382	Other Expense	0	0.0%	
Total Liab. and Equity	944,354	Net Profit or Loss	273,980	4.8%	

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675230 PINE GROVE NURSING CENTER				Nonprofit - Church	
PINE GROVE NURSING CENTER		9/30/2021 365 Days Settled			
CENTER, TX 75935		CR Beds 120 POS Beds 0			
SHELBY		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate	47.1%		
Balance Sheet		Income Statement		Length of Stay	150.6
Current Assets	1,319,205	Total Charges	6,762,046	Average Wages	18.82
Fixed Assets	0	Contract Allowance	1,375,946	20.3%	Skilled Nursing 72.9%
Other Assets	0	Operating Revenue	5,386,100	79.7%	Ancillary Service 27.1%
Total Assets	1,319,205	Operating Expense	6,078,028	112.8%	Current Ratio 0.9
Current Liabilities	1,544,182	Operating Margin	-691,928	-12.8%	Days to Collect 85.3
Long Term Liabilities	27,726	Other Income	1,065,916	19.8%	Avg Payment Days 65.0
Total Equity	-252,703	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,319,205	Net Profit or Loss	373,986	6.9%	Return on Equity -148.0%
676000 PINE RIDGE HEALTH CARE LLP				Proprietary - Partnership	
PINE RIDGE HEALTH CARE LLP		8/31/2021 365 Days Settled			
LIVINGSTON, TX 77351		CR Beds 118 POS Beds 0			
POLK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	95.5%		
Balance Sheet		Income Statement		Length of Stay	514.0
Current Assets	-5,523	Total Charges	6,045,549	Average Wages	12.39
Fixed Assets	1,184,362	Contract Allowance	960,699	15.9%	Skilled Nursing 35.7%
Other Assets	0	Operating Revenue	5,084,850	84.1%	Ancillary Service 0.0%
Total Assets	1,178,839	Operating Expense	5,392,968	106.1%	Current Ratio 0.0
Current Liabilities	-152,895	Operating Margin	-308,118	-6.1%	Days to Collect 18.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (12.0)
Total Equity	1,331,734	Other Expense	0	0.0%	Depreciation Rate 32.5%
Total Liab. and Equity	1,178,839	Net Profit or Loss	(308,118)	-6.1%	Return on Equity -23.1%

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675177 PINE TREE LODGE NURSING CENTER				Proprietary - Corporation	
PINE TREE LODGE NURSING CENTER		12/31/2021 365 Days Settled			
LONGVIEW, TX 75604				CR Beds 92	POS Beds 0
GREGG				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	69.6%
Balance Sheet		Income Statement		Length of Stay	86.0
Current Assets	-1,539,312	Total Charges	7,133,270	Average Wages	19.99
Fixed Assets	524,802	Contract Allowance	1,003,359	14.1% Skilled Nursing	71.8%
Other Assets	302,410	Operating Revenue	6,129,911	85.9% Ancillary Service	28.2%
Total Assets	-712,100	Operating Expense	5,907,058	96.4% Current Ratio	1.3
Current Liabilities	-1,193,135	Operating Margin	222,853	3.6% Days to Collect	18.9
Long Term Liabilities	-2,043	Other Income	440,220	7.2% Avg Payment Days	249.0
Total Equity	663,073	Other Expense	0	0.0% Depreciation Rate	25.8%
Total Liab. and Equity	-532,105	Net Profit or Loss	663,073	10.8% Return on Equity	100.0%
675289 PINECREST NURSING & REHABILITATION CENTER				Proprietary - Other	
PINECREST NURSING & REHABILITATION CENTER		12/31/2021 365 Days Settled			
TYLER, TX 75701				CR Beds 120	POS Beds 0
SMITH				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	54.1%
Balance Sheet		Income Statement		Length of Stay	263.2
Current Assets	718,553	Total Charges	4,962,318	Average Wages	18.18
Fixed Assets	135,353	Contract Allowance	0	0.0% Skilled Nursing	83.7%
Other Assets	0	Operating Revenue	4,962,318	100.0% Ancillary Service	16.3%
Total Assets	853,906	Operating Expense	4,913,984	99.0% Current Ratio	6.4
Current Liabilities	112,234	Operating Margin	48,334	1.0% Days to Collect	39.6
Long Term Liabilities	0	Other Income	797,566	16.1% Avg Payment Days	6.4
Total Equity	741,672	Other Expense	0	0.0% Depreciation Rate	269.8%
Total Liab. and Equity	853,906	Net Profit or Loss	841,699	17.0% Return on Equity	113.5%

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676124 PINECREST RETIREMENT COMMUNITY				Nonprofit - Church	
PINECREST RETIREMENT COMMUNITY				12/31/2021 365 Days Settled	
LUFKIN, TX 75904				CR Beds 51 POS Beds 0	
ANGELINA				Key Performance Ind.	
NOVITAS				Occupancy Rate 69.4%	
Balance Sheet		Income Statement		Length of Stay 47.0	
Current Assets	7,153,945	Total Charges	5,717,546	Average Wages 19.21	
Fixed Assets	17,267,875	Contract Allowance	1,187,514	20.8%	Skilled Nursing 50.8%
Other Assets	9,890,786	Operating Revenue	4,530,032	79.2%	Ancillary Service 49.2%
Total Assets	34,312,606	Operating Expense	13,372,130	295.2%	Current Ratio 0.4
Current Liabilities	18,893,835	Operating Margin	-8,842,098	-195.2%	Days to Collect 40.2
Long Term Liabilities	1,898,629	Other Income	8,265,891	182.5%	Avg Payment Days 11.7
Total Equity	13,520,142	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	34,312,606	Net Profit or Loss	(576,207)	-12.7%	Return on Equity -4.3%
455504 PINEHURST NURSING AND REHABILITATION				Proprietary - Corporation	
PINEHURST NURSING AND REHABILITATION				12/31/2021 365 Days Settled	
ORANGE, TX 77630				CR Beds 0 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

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675037 PITTSBURG NURSING CENTER				Proprietary - Corporation	
PITTSBURG NURSING CENTER		12/31/2021 365 Days Settled			
PITTSBURG, TX 75686		CR Beds 102 POS Beds 0			
CAMP		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		44.4%	
Balance Sheet		Income Statement		Length of Stay 179.8	
Current Assets	1,264,644	Total Charges	4,241,927	Average Wages	19.52
Fixed Assets	122,393	Contract Allowance	158,233	3.7%	Skilled Nursing 72.0%
Other Assets	12,965	Operating Revenue	4,083,694	96.3%	Ancillary Service 28.0%
Total Assets	1,400,002	Operating Expense	3,717,293	91.0%	Current Ratio (13.2)
Current Liabilities	-95,611	Operating Margin	366,401	9.0%	Days to Collect 107.3
Long Term Liabilities	0	Other Income	1,147,592	28.1%	Avg Payment Days (9.4)
Total Equity	1,495,613	Other Expense	0	0.0%	Depreciation Rate 250.0%
Total Liab. and Equity	1,400,002	Net Profit or Loss	1,513,993	37.1%	Return on Equity 101.2%

455551 PLAINVIEW HEALTHCARE CENTER				Nonprofit - Church	
PLAINVIEW HEALTHCARE CENTER		12/31/2021 365 Days Settled			
PLAINVIEW, TX 79072		CR Beds 93 POS Beds 0			
HALE		Key Performance Ind.			
NOVITAS		Occupancy Rate		49.3%	
Balance Sheet		Income Statement		Length of Stay 131.7	
Current Assets	1,424,573	Total Charges	4,507,918	Average Wages	20.31
Fixed Assets	9,819	Contract Allowance	400,296	8.9%	Skilled Nursing 91.0%
Other Assets	11,886	Operating Revenue	4,107,622	91.1%	Ancillary Service 9.0%
Total Assets	1,446,278	Operating Expense	3,869,828	94.2%	Current Ratio (3.8)
Current Liabilities	-379,411	Operating Margin	237,794	5.8%	Days to Collect 71.0
Long Term Liabilities	0	Other Income	1,671,881	40.7%	Avg Payment Days 52.3
Total Equity	1,825,689	Other Expense	0	0.0%	Depreciation Rate 3,998.2%
Total Liab. and Equity	1,446,278	Net Profit or Loss	1,909,675	46.5%	Return on Equity 104.6%

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675889 PLEASANT MANOR HEALTHCARE REHABILITATION				Nonprofit - Church	
PLEASANT MANOR HEALTHCARE REHABILITATION		6/30/2021 365 Days Settled			
WAXAHACHIE, TX 75165				CR Beds 126 POS Beds 0	
ELLIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 49.2%	
Balance Sheet		Income Statement		Length of Stay 181.2	
Current Assets	1,530,916	Total Charges	6,837,387	Average Wages 21.14	
Fixed Assets	295,108	Contract Allowance	-352,026	-5.1%	Skilled Nursing 57.4%
Other Assets	7,870,978	Operating Revenue	7,189,413	105.1%	Ancillary Service 42.6%
Total Assets	9,697,002	Operating Expense	6,394,452	88.9%	Current Ratio 2.2
Current Liabilities	707,578	Operating Margin	794,961	11.1%	Days to Collect 56.1
Long Term Liabilities	7,899,055	Other Income	371	0.0%	Avg Payment Days 23.6
Total Equity	1,090,369	Other Expense	0	0.0%	Depreciation Rate 248.9%
Total Liab. and Equity	9,697,002	Net Profit or Loss	795,332	11.1%	Return on Equity 72.9%

455532 PLEASANT SPRINGS HEALTHCARE CENTER				Proprietary - Corporation	
PLEASANT SPRINGS HEALTHCARE CENTER		12/31/2021 365 Days Settled			
MOUNT PLEASANT, TX 75455				CR Beds 90 POS Beds 0	
TITUS				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate 74.7%	
Balance Sheet		Income Statement		Length of Stay 87.0	
Current Assets	1,097,509	Total Charges	12,252,902	Average Wages 22.01	
Fixed Assets	183,556	Contract Allowance	6,263,038	51.1%	Skilled Nursing 66.8%
Other Assets	0	Operating Revenue	5,989,864	48.9%	Ancillary Service 14.6%
Total Assets	1,281,065	Operating Expense	6,756,383	112.8%	Current Ratio 1.8
Current Liabilities	608,449	Operating Margin	-766,519	-12.8%	Days to Collect 73.5
Long Term Liabilities	461,793	Other Income	1,102,428	18.4%	Avg Payment Days 32.2
Total Equity	210,820	Other Expense	0	0.0%	Depreciation Rate 397.0%
Total Liab. and Equity	1,281,062	Net Profit or Loss	335,909	5.6%	Return on Equity 159.3%

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675305 PLEASANT VALLEY HEALTHCARE AND REHABILITATION CENT				Proprietary - Corporation	
PLEASANT VALLEY HEALTHCARE AND REHABILITATION CENT		12/31/2021 365 Days Settled			
GARLAND, TX 75040				CR Beds 124 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.7%
Balance Sheet		Income Statement		Length of Stay	91.8
Current Assets	1,158,818	Total Charges	7,221,602	Average Wages	22.12
Fixed Assets	328,087	Contract Allowance	-1,819,765	-25.2%	Skilled Nursing 88.2%
Other Assets	14,122	Operating Revenue	9,041,367	125.2%	Ancillary Service 11.8%
Total Assets	<u>1,501,027</u>	Operating Expense	9,466,174	104.7%	Current Ratio 0.4
Current Liabilities	2,924,108	Operating Margin	-424,807	-4.7%	Days to Collect 43.0
Long Term Liabilities	36,164	Other Income	439,419	4.9%	Avg Payment Days 35.0
Total Equity	<u>-1,459,245</u>	Other Expense	0	0.0%	Depreciation Rate 170.7%
Total Liab. and Equity	<u>1,501,027</u>	Net Profit or Loss	<u>14,612</u>	0.2%	Return on Equity -1.0%
675936 PONDEROSA NURSING AND REHABILITATION CENTER				Nonprofit - Church	
PONDEROSA NURSING AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
DE KALB, TX 75559				CR Beds 110 POS Beds 0	
BOWIE				Key Performance Ind.	
NOVITAS				Occupancy Rate	51.2%
Balance Sheet		Income Statement		Length of Stay	51.4
Current Assets	804,295	Total Charges	5,449,251	Average Wages	19.73
Fixed Assets	0	Contract Allowance	1,145,997	21.0%	Skilled Nursing 87.8%
Other Assets	30,829	Operating Revenue	4,303,254	79.0%	Ancillary Service 12.2%
Total Assets	<u>835,124</u>	Operating Expense	5,543,785	128.8%	Current Ratio 1.0
Current Liabilities	835,122	Operating Margin	-1,240,531	-28.8%	Days to Collect 52.7
Long Term Liabilities	0	Other Income	1,240,532	28.8%	Avg Payment Days 11.2
Total Equity	<u>2</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>835,124</u>	Net Profit or Loss	<u>1</u>	0.0%	Return on Equity 50.0%

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455999 PORT LAVACA NURSING AND REHABILITATION CENTER				Government - City-County	
PORT LAVACA NURSING AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
PORT LAVACA, TX 77979				CR Beds 148	POS Beds 0
CALHOUN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.6%
Balance Sheet		Income Statement		Length of Stay	176.2
Current Assets	1,082,961	Total Charges	6,369,711	Average Wages	20.02
Fixed Assets	2,288,566	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	712,866	Operating Revenue	6,369,711	100.0%	Ancillary Service
Total Assets	4,084,393	Operating Expense	8,480,574	133.1%	Current Ratio
Current Liabilities	2,607,094	Operating Margin	-2,110,863	-33.1%	Days to Collect
Long Term Liabilities	0	Other Income	2,709,667	42.5%	Avg Payment Days
Total Equity	1,477,299	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,084,393	Net Profit or Loss	598,804	9.4%	Return on Equity
675716 POST NURSING & REHAB CENTER				Nonprofit - Church	
POST NURSING & REHAB CENTER		12/31/2021 365 Days Settled			
POST, TX 79356				CR Beds 75	POS Beds 0
GARZA		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	29.9%
Balance Sheet		Income Statement		Length of Stay	248.2
Current Assets	1,022,547	Total Charges	1,970,789	Average Wages	13.93
Fixed Assets	0	Contract Allowance	204,281	10.4%	Skilled Nursing
Other Assets	0	Operating Revenue	1,766,508	89.6%	Ancillary Service
Total Assets	1,022,547	Operating Expense	2,152,431	121.8%	Current Ratio
Current Liabilities	791,622	Operating Margin	-385,923	-21.8%	Days to Collect
Long Term Liabilities	393,797	Other Income	454,194	25.7%	Avg Payment Days
Total Equity	-162,872	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,022,547	Net Profit or Loss	68,271	3.9%	Return on Equity

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455709 POTEET NURSING AND REHABILITATION LP		Proprietary - Corporation	
POTEET NURSING AND REHABILITATION LP		3/11/2021 70 Days Settled*	
POTEET, TX 78065		CR Beds 0 POS Beds 0	
ATASCOSA		Key Performance Ind.	
NOVITAS		Occupancy Rate	0.0%
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

675443 PRAIRIE ACRES		Government - City-County	
PRAIRIE ACRES		9/30/2021 365 Days Settled	
FRIONA, TX 79035		CR Beds 83 POS Beds 0	
PARMER		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	42.6%
Balance Sheet		Income Statement	
Current Assets	1,023,698	Total Charges	2,756,075
Fixed Assets	796,781	Contract Allowance	87,474
Other Assets	0	Operating Revenue	2,668,601
Total Assets	1,820,479	Operating Expense	2,919,174
Current Liabilities	1,484,621	Operating Margin	-250,573
Long Term Liabilities	480,229	Other Income	38,047
Total Equity	-144,371	Other Expense	0
Total Liab. and Equity	1,820,479	Net Profit or Loss	(212,526)
		Length of Stay	230.3
		Average Wages	16.41
		3.2% Skilled Nursing	81.4%
		96.8% Ancillary Service	18.6%
		109.4% Current Ratio	0.7
		-9.4% Days to Collect	55.5
		1.4% Avg Payment Days	31.8
		0.0% Depreciation Rate	2.9%
		-8.0% Return on Equity	147.2%

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676145 PRAIRIE ESTATES				Nonprofit - Church	
PRAIRIE ESTATES		9/30/2021 365 Days Settled			
FRISCO, TX 75034				CR Beds 180 POS Beds 0	
COLLIN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	73.5%
Balance Sheet		Income Statement		Length of Stay	139.2
Current Assets	8,794,715	Total Charges	14,576,808	Average Wages	22.53
Fixed Assets	0	Contract Allowance	2,592,255	17.8%	Skilled Nursing 81.4%
Other Assets	0	Operating Revenue	11,984,553	82.2%	Ancillary Service 18.6%
Total Assets	8,794,715	Operating Expense	13,128,258	109.5%	Current Ratio 28.6
Current Liabilities	307,791	Operating Margin	-1,143,705	-9.5%	Days to Collect 194.9
Long Term Liabilities	0	Other Income	2,072,311	17.3%	Avg Payment Days 4.6
Total Equity	8,486,924	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	8,794,715	Net Profit or Loss	914,930	7.6%	Return on Equity 10.8%
675478 PRAIRIE HOUSE LIVING CENTER				Proprietary - Corporation	
PRAIRIE HOUSE LIVING CENTER		8/31/2021 365 Days Settled			
PLAINVIEW, TX 79072				CR Beds 121 POS Beds 0	
HALE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	60.6%
Balance Sheet		Income Statement		Length of Stay	212.2
Current Assets	922,322	Total Charges	8,053,938	Average Wages	10.00
Fixed Assets	0	Contract Allowance	2,583,779	32.1%	Skilled Nursing 55.8%
Other Assets	0	Operating Revenue	5,470,159	67.9%	Ancillary Service 44.2%
Total Assets	922,322	Operating Expense	6,259,222	114.4%	Current Ratio (10.5)
Current Liabilities	-88,259	Operating Margin	-789,063	-14.4%	Days to Collect 57.7
Long Term Liabilities	0	Other Income	742,257	13.6%	Avg Payment Days (5.1)
Total Equity	1,010,581	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	922,322	Net Profit or Loss	(46,806)	-0.9%	Return on Equity -4.6%

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675446 PRAIRIE MEADOWS REHABILITATION AND HEALTHCARE CENT		Proprietary - Corporation	
PRAIRIE MEADOWS REHABILITATION AND HEALTHCARE CENT		12/31/2021 275 Days Settled	
FLORESVILLE, TX 78114		3/31/2021 90 Days Settled	
WILSON		CR Beds 120 POS Beds 0	
NOVITAS		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	627,485	Total Charges	797,822
Fixed Assets	100,788	Contract Allowance	-28,033 -3.5%
Other Assets	-66,775	Operating Revenue	825,855 103.5%
Total Assets	661,498	Operating Expense	1,122,744 135.9%
Current Liabilities	615,707	Operating Margin	-296,889 -35.9%
Long Term Liabilities	31,764	Other Income	30,737 3.7%
Total Equity	14,027	Other Expense	0 0.0%
Total Liab. and Equity	661,498	Net Profit or Loss	(266,152) -32.2%
			Occupancy Rate 47.7%
			Length of Stay 160.9
			Average Wages 19.20
			Skilled Nursing 73.8%
			Ancillary Service 26.2%
			Current Ratio 1.0
			Days to Collect 308.1
			Avg Payment Days 152.2
			Depreciation Rate 59.1%
			Return on Equity -1,897.4%

675446 PRAIRIE MEADOWS REHABILITATION AND HEALTHCARE CENT		Nonprofit - Church	
PRAIRIE MEADOWS REHABILITATION AND HEALTHCARE CENT		12/31/2021 275 Days Settled	
FLORESVILLE, TX 78114		3/31/2021 90 Days Settled	
WILSON		CR Beds 120 POS Beds 0	
NOVITAS		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	447,626	Total Charges	2,617,453
Fixed Assets	0	Contract Allowance	-138,385 -5.3%
Other Assets	1,509	Operating Revenue	2,755,838 105.3%
Total Assets	449,135	Operating Expense	2,764,771 100.3%
Current Liabilities	355,894	Operating Margin	-8,933 -0.3%
Long Term Liabilities	0	Other Income	102,174 3.7%
Total Equity	93,241	Other Expense	0 0.0%
Total Liab. and Equity	449,135	Net Profit or Loss	93,241 3.4%
			Occupancy Rate 40.0%
			Length of Stay 412.8
			Average Wages 19.20
			Skilled Nursing 76.9%
			Ancillary Service 23.1%
			Current Ratio 1.3
			Days to Collect 78.4
			Avg Payment Days 44.4
			Depreciation Rate 0.0%
			Return on Equity 100.0%

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676135 PRESBYTERIAN VILLAGE NORTH SPECIAL CARE CTR				Nonprofit - Other	
PRESBYTERIAN VILLAGE NORTH SPECIAL CARE CTR 12/31/2021 365 Days Settled					
DALLAS, TX 75243				CR Beds 115 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	46.0%
Balance Sheet		Income Statement		Length of Stay	38.5
Current Assets	58,060,933	Total Charges	16,636,277	Average Wages	20.74
Fixed Assets	144,187,503	Contract Allowance	3,709,096	22.3%	Skilled Nursing 53.9%
Other Assets	18,235,041	Operating Revenue	12,927,181	77.7%	Ancillary Service 46.1%
Total Assets	220,483,477	Operating Expense	44,035,113	340.6%	Current Ratio 0.9
Current Liabilities	67,790,597	Operating Margin	-31,107,932	-240.6%	Days to Collect 94.5
Long Term Liabilities	150,742,156	Other Income	33,794,560	261.4%	Avg Payment Days 63.7
Total Equity	1,950,724	Other Expense	0	0.0%	Depreciation Rate 5.5%
Total Liab. and Equity	220,483,477	Net Profit or Loss	2,686,628	20.8%	Return on Equity 137.7%
676156 PRESTONWOOD REHABILITATION & NURSING CENTER INC				Nonprofit - Church	
PRESTONWOOD REHABILITATION & NURSING CENTER INC 9/30/2021 365 Days Settled					
PLANO, TX 75093				CR Beds 132 POS Beds 0	
DENTON				Key Performance Ind.	
NOVITAS				Occupancy Rate	51.9%
Balance Sheet		Income Statement		Length of Stay	75.3
Current Assets	1,258,861	Total Charges	8,265,121	Average Wages	22.45
Fixed Assets	47,973	Contract Allowance	-53,691	-0.6%	Skilled Nursing 68.3%
Other Assets	0	Operating Revenue	8,318,812	100.6%	Ancillary Service 31.7%
Total Assets	1,306,834	Operating Expense	9,385,314	112.8%	Current Ratio 1.4
Current Liabilities	892,455	Operating Margin	-1,066,502	-12.8%	Days to Collect 44.6
Long Term Liabilities	3,710	Other Income	1,411,817	17.0%	Avg Payment Days 33.5
Total Equity	410,669	Other Expense	0	0.0%	Depreciation Rate 169.7%
Total Liab. and Equity	1,306,834	Net Profit or Loss	345,315	4.2%	Return on Equity 84.1%

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676485 PRINCETON MEDICAL LODGE				Proprietary - Corporation	
PRINCETON MEDICAL LODGE		12/31/2021 365 Days Settled			
PRINCETON, TX 75407		CR Beds 139 POS Beds 0			
COLLIN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		46.5%	
Balance Sheet		Income Statement		Length of Stay 111.2	
Current Assets	1,044,681	Total Charges	13,360,033	Average Wages 24.96	
Fixed Assets	65	Contract Allowance	6,038,895	45.2%	Skilled Nursing 86.8%
Other Assets	400	Operating Revenue	7,321,138	54.8%	Ancillary Service 13.2%
Total Assets	1,045,146	Operating Expense	7,359,756	100.5%	Current Ratio 0.5
Current Liabilities	2,074,207	Operating Margin	-38,618	-0.5%	Days to Collect 52.0
Long Term Liabilities	0	Other Income	128,586	1.8%	Avg Payment Days 8.6
Total Equity	-1,029,061	Other Expense	0	0.0%	Depreciation Rate 749.9%
Total Liab. and Equity	1,045,146	Net Profit or Loss	89,968	1.2%	Return on Equity -8.7%
676184 PROVIDENCE PARK REHABILITATION AND SKILLED NURSING				Nonprofit - Church	
PROVIDENCE PARK REHABILITATION AND SKILLED NURSING		9/30/2021 365 Days Settled			
TYLER, TX 75703		CR Beds 125 POS Beds 0			
SMITH		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		70.5%	
Balance Sheet		Income Statement		Length of Stay 46.5	
Current Assets	1,762,035	Total Charges	12,453,279	Average Wages 19.60	
Fixed Assets	0	Contract Allowance	3,068,060	24.6%	Skilled Nursing 72.2%
Other Assets	0	Operating Revenue	9,385,219	75.4%	Ancillary Service 27.8%
Total Assets	1,762,035	Operating Expense	10,158,592	108.2%	Current Ratio 1.6
Current Liabilities	1,076,293	Operating Margin	-773,373	-8.2%	Days to Collect 59.0
Long Term Liabilities	47,606	Other Income	1,053,263	11.2%	Avg Payment Days 38.7
Total Equity	638,136	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,762,035	Net Profit or Loss	279,890	3.0%	Return on Equity 43.9%

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455478 QUALITY CARE OF WACO				Proprietary - Corporation		
QUALITY CARE OF WACO		7/31/2021 365 Days Settled				
WACO, TX 76707				CR Beds 222 POS Beds 0		
MCLENNAN				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	25.1%	
				Length of Stay	264.4	
Balance Sheet		Income Statement		Average Wages	22.37	
Current Assets	1,783,207	Total Charges	5,534,413	35.2%	Skilled Nursing	82.5%
Fixed Assets	375,009	Contract Allowance	1,946,490	64.8%	Ancillary Service	17.5%
Other Assets	1,334,711	Operating Revenue	3,587,923	209.2%	Current Ratio	0.4
Total Assets	3,492,927	Operating Expense	7,505,991	-109.2%	Days to Collect	107.4
Current Liabilities	4,291,773	Operating Margin	-3,918,068	42.5%	Avg Payment Days	208.7
Long Term Liabilities	0	Other Income	1,525,997	0.0%	Depreciation Rate	167.7%
Total Equity	-798,846	Other Expense	0	-66.7%	Return on Equity	299.4%
Total Liab. and Equity	3,492,927	Net Profit or Loss	(2,392,071)			
676198 QUERENCIA AT BARTON CREEK				Nonprofit - Other		
QUERENCIA AT BARTON CREEK		12/31/2021 365 Days Settled				
AUSTIN, TX 78735				CR Beds 42 POS Beds 0		
TRAVIS				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	81.4%	
				Length of Stay	57.2	
Balance Sheet		Income Statement		Average Wages	23.38	
Current Assets	8,224,585	Total Charges	25,816,221	16.6%	Skilled Nursing	20.4%
Fixed Assets	76,905,499	Contract Allowance	4,293,785	83.4%	Ancillary Service	9.0%
Other Assets	35,832,961	Operating Revenue	21,522,436	156.5%	Current Ratio	0.1
Total Assets	120,963,045	Operating Expense	33,674,010	-56.5%	Days to Collect	5.7
Current Liabilities	98,632,074	Operating Margin	-12,151,574	16.8%	Avg Payment Days	18.9
Long Term Liabilities	41,915,747	Other Income	3,610,428	0.0%	Depreciation Rate	17.9%
Total Equity	-19,584,776	Other Expense	0	-39.7%	Return on Equity	43.6%
Total Liab. and Equity	120,963,045	Net Profit or Loss	(8,547,490)			

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675407 RALLS NURSING HOME				Proprietary - Partnership	
RALLS NURSING HOME		8/31/2021 365 Days Settled			
RALLS, TX 79357				CR Beds 46	POS Beds 0
CROSBY				Key Performance Ind.	
NOVITAS				Occupancy Rate	72.8%
Balance Sheet		Income Statement		Length of Stay	226.5
Current Assets	824,519	Total Charges	3,101,014	Average Wages	22.44
Fixed Assets	18,900	Contract Allowance	222,206	7.2%	Skilled Nursing 65.9%
Other Assets	0	Operating Revenue	2,878,808	92.8%	Ancillary Service 34.1%
Total Assets	843,419	Operating Expense	2,840,623	98.7%	Current Ratio 1.1
Current Liabilities	775,888	Operating Margin	38,185	1.3%	Days to Collect 84.9
Long Term Liabilities	0	Other Income	217,842	7.6%	Avg Payment Days 11.5
Total Equity	67,531	Other Expense	0	0.0%	Depreciation Rate 144.0%
Total Liab. and Equity	843,419	Net Profit or Loss	256,027	8.9%	Return on Equity 379.1%
676168 RAMBLING OAKS COURTYARD EXTENSIVE CARE COMMUNITY				Proprietary - Corporation	
RAMBLING OAKS COURTYARD EXTENSIVE CARE COMMUNITY		12/31/2021 365 Days Settled			
HIGHLAND VILLAGE, TX 75077				CR Beds 70	POS Beds 0
DENTON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	47.7%
Balance Sheet		Income Statement		Length of Stay	70.4
Current Assets	848,806	Total Charges	4,144,326	Average Wages	27.75
Fixed Assets	0	Contract Allowance	-84,152	-2.0%	Skilled Nursing 59.6%
Other Assets	33,000	Operating Revenue	4,228,478	102.0%	Ancillary Service 40.4%
Total Assets	881,806	Operating Expense	4,396,930	104.0%	Current Ratio 11.8
Current Liabilities	72,193	Operating Margin	-168,452	-4.0%	Days to Collect 68.2
Long Term Liabilities	0	Other Income	336,500	8.0%	Avg Payment Days 17.0
Total Equity	809,613	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	881,806	Net Profit or Loss	168,048	4.0%	Return on Equity 20.8%

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676017 RANGER CARE CENTER				Proprietary - Corporation	
RANGER CARE CENTER		12/31/2021 365 Days Settled			
RANGER, TX 76470				CR Beds 80	POS Beds 0
EASTLAND				Key Performance Ind.	
NOVITAS				Occupancy Rate	43.8%
Balance Sheet		Income Statement		Length of Stay	134.7
Current Assets	561,000	Total Charges	2,562,731	Average Wages	16.43
Fixed Assets	0	Contract Allowance	308,669	12.0%	Skilled Nursing 94.6%
Other Assets	0	Operating Revenue	2,254,062	88.0%	Ancillary Service 0.0%
Total Assets	561,000	Operating Expense	2,790,734	123.8%	Current Ratio 4.4
Current Liabilities	128,464	Operating Margin	-536,672	-23.8%	Days to Collect 65.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 16.8
Total Equity	432,536	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	561,000	Net Profit or Loss	(536,672)	-23.8%	Return on Equity -124.1%
676269 RAYBURN HEALTH CARE & REHABILITATION				Proprietary - Partnership	
RAYBURN HEALTH CARE & REHABILITATION		12/31/2021 365 Days Settled			
JASPER, TX 75951				CR Beds 107	POS Beds 0
JASPER				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	61.1%
Balance Sheet		Income Statement		Length of Stay	200.7
Current Assets	2,056,122	Total Charges	5,992,752	Average Wages	19.12
Fixed Assets	98,359	Contract Allowance	-68,290	-1.1%	Skilled Nursing 73.2%
Other Assets	254,250	Operating Revenue	6,061,042	101.1%	Ancillary Service 26.8%
Total Assets	2,408,731	Operating Expense	5,253,053	86.7%	Current Ratio 3.9
Current Liabilities	528,651	Operating Margin	807,989	13.3%	Days to Collect 101.6
Long Term Liabilities	0	Other Income	974,662	16.1%	Avg Payment Days 5.8
Total Equity	1,880,080	Other Expense	0	0.0%	Depreciation Rate 414.4%
Total Liab. and Equity	2,408,731	Net Profit or Loss	1,782,651	29.4%	Return on Equity 94.8%

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675431 RED OAK HEALTH AND REHABILITATION CENTER		Proprietary - Other	
RED OAK HEALTH AND REHABILITATION CENTER		9/30/2021 273 Days Settled	
RED OAK, TX 75154		CR Beds 144 POS Beds 0	
ELLIS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	74.8%
		Length of Stay	110.1
		Average Wages	24.35
		Skilled Nursing	81.5%
		Ancillary Service	18.5%
		Current Ratio	1.5
		Days to Collect	13.3
		Avg Payment Days	32.4
		Depreciation Rate	0.0%
		Return on Equity	443.9%
Balance Sheet		Income Statement	
Current Assets	1,117,644	Total Charges	8,467,483
Fixed Assets	0	Contract Allowance	1,457,024
Other Assets	0	Operating Revenue	7,010,459
Total Assets	1,117,644	Operating Expense	6,151,472
Current Liabilities	730,743	Operating Margin	858,987
Long Term Liabilities	0	Other Income	858,529
Total Equity	386,901	Other Expense	0
Total Liab. and Equity	1,117,644	Net Profit or Loss	1,717,516
676140 REFUGIO NURSING AND REHABILITATION		Proprietary - Corporation	
REFUGIO NURSING AND REHABILITATION		12/1/2021 276 Days Settled*	
REFUGIO, TX 78377		2/28/2021 59 Days Settled	
REFUGIO		CR Beds 64 POS Beds 0	
NOVITAS		Key Performance Ind.	
		Occupancy Rate	9.1%
		Length of Stay	31.3
		Average Wages	26.00
		Skilled Nursing	116.4%
		Ancillary Service	-16.4%
		Current Ratio	0.0
		Days to Collect	1,149.4
		Avg Payment Days	(89.6)
		Depreciation Rate	92.7%
		Return on Equity	-131.4%
Balance Sheet		Income Statement	
Current Assets	914	Total Charges	50,339
Fixed Assets	75,259	Contract Allowance	4,813
Other Assets	-77,401	Operating Revenue	45,526
Total Assets	-1,228	Operating Expense	355,996
Current Liabilities	-214,443	Operating Margin	-310,470
Long Term Liabilities	0	Other Income	-10,675
Total Equity	215,671	Other Expense	0
Total Liab. and Equity	1,228	Net Profit or Loss	(283,328)

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676140 REFUGIO NURSING AND REHABILITATION		Proprietary - Corporation	
REFUGIO NURSING AND REHABILITATION		12/1/2021 276 Days Settled*	
REFUGIO, TX 78377		2/28/2021 59 Days Settled	
REFUGIO		CR Beds 64 POS Beds 0	
NOVITAS		Key Performance Ind.	
		Occupancy Rate 19.2%	
		Length of Stay 94.2	
		Average Wages 26.00	
		Skilled Nursing 77.6%	
		Ancillary Service 22.4%	
		Current Ratio 0.5	
		Days to Collect 118.7	
		Avg Payment Days 48.4	
		Depreciation Rate 280.1%	
		Return on Equity 100.0%	
Balance Sheet		Income Statement	
Current Assets	930,791	Total Charges	710,611
Fixed Assets	61,758	Contract Allowance	80,592
Other Assets	58,390	Operating Revenue	630,019
Total Assets	1,050,939	Operating Expense	1,616,090
Current Liabilities	1,756,266	Operating Margin	-986,071
Long Term Liabilities	0	Other Income	320,270
Total Equity	-665,801	Other Expense	0
Total Liab. and Equity	1,090,465	Net Profit or Loss	(665,801)

675767 REGENCY HOUSE		Nonprofit - Church	
REGENCY HOUSE		12/31/2021 365 Days Settled	
SAN ANGELO, TX 76901		CR Beds 120 POS Beds 0	
TOM GREEN		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate 52.8%	
		Length of Stay 125.6	
		Average Wages 24.31	
		Skilled Nursing 74.5%	
		Ancillary Service 25.5%	
		Current Ratio 0.1	
		Days to Collect 3.0	
		Avg Payment Days 27.7	
		Depreciation Rate 717.6%	
		Return on Equity 145.7%	
Balance Sheet		Income Statement	
Current Assets	77,046	Total Charges	6,897,837
Fixed Assets	152,223	Contract Allowance	1,176,123
Other Assets	0	Operating Revenue	5,721,714
Total Assets	229,269	Operating Expense	6,988,276
Current Liabilities	566,887	Operating Margin	-1,266,562
Long Term Liabilities	0	Other Income	774,723
Total Equity	-337,618	Other Expense	0
Total Liab. and Equity	229,269	Net Profit or Loss	(491,839)

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675587 REGENCY MANOR HEALTHCARE CENTER				Proprietary - Corporation	
REGENCY MANOR HEALTHCARE CENTER 12/31/2021 365 Days Settled					
TEMPLE, TX 76504				CR Beds 118 POS Beds 0	
BELL				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	59.3%
Balance Sheet		Income Statement		Length of Stay	375.9
Current Assets	28,318,075	Total Charges	7,163,527	Average Wages	20.57
Fixed Assets	237,889	Contract Allowance	1,382,629	19.3% Skilled Nursing	83.4%
Other Assets	0	Operating Revenue	5,780,898	80.7% Ancillary Service	16.6%
Total Assets	28,555,964	Operating Expense	4,482,970	77.5% Current Ratio	1.1
Current Liabilities	24,919,927	Operating Margin	1,297,928	22.5% Days to Collect	41.8
Long Term Liabilities	0	Other Income	634,616	11.0% Avg Payment Days	18.1
Total Equity	3,636,037	Other Expense	0	0.0% Depreciation Rate	226.6%
Total Liab. and Equity	28,555,964	Net Profit or Loss	1,932,544	33.4% Return on Equity	53.1%
675961 REGENCY VILLAGE				Proprietary - Corporation	
REGENCY VILLAGE 12/31/2021 245 Days Settled					
WEBSTER, TX 77598 4/30/2021 120 Days Settled				CR Beds 122 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.8%
Balance Sheet		Income Statement		Length of Stay	109.0
Current Assets	2,205,546	Total Charges	2,363,946	Average Wages	19.92
Fixed Assets	5,851	Contract Allowance	-48,789	-2.1% Skilled Nursing	93.3%
Other Assets	1,061,544	Operating Revenue	2,412,735	102.1% Ancillary Service	6.7%
Total Assets	3,272,941	Operating Expense	2,162,832	89.6% Current Ratio	0.8
Current Liabilities	2,625,249	Operating Margin	249,903	10.4% Days to Collect	152.5
Long Term Liabilities	0	Other Income	11,911	0.5% Avg Payment Days	139.8
Total Equity	647,692	Other Expense	0	0.0% Depreciation Rate	33.7%
Total Liab. and Equity	3,272,941	Net Profit or Loss	261,814	10.9% Return on Equity	40.4%

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675961 REGENCY VILLAGE				Nonprofit - Church	
REGENCY VILLAGE		12/31/2021 245 Days Settled			
WEBSTER, TX 77598		4/30/2021 120 Days Settled		CR Beds 122 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.7%
				Length of Stay	137.6
				Average Wages	19.92
				2.7%	Skilled Nursing 89.8%
				97.3%	Ancillary Service 10.2%
				133.1%	Current Ratio 0.8
				-33.1%	Days to Collect 49.9
				38.1%	Avg Payment Days 19.7
				0.0%	Depreciation Rate 0.0%
				5.0%	Return on Equity -102.3%
675890 REGENT CARE AT MEDICAL CENTER				Proprietary - Corporation	
REGENT CARE AT MEDICAL CENTER		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78229				CR Beds 134 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS				Occupancy Rate	47.3%
				Length of Stay	86.6
				Average Wages	22.15
				28.7%	Skilled Nursing 71.7%
				71.3%	Ancillary Service 28.3%
				138.7%	Current Ratio 0.3
				-38.7%	Days to Collect 68.3
				32.6%	Avg Payment Days 190.1
				0.0%	Depreciation Rate 47.4%
				-6.1%	Return on Equity 5.4%

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675833 REGENT CARE CENTER OAKWELL FARMS				Nonprofit - Church	
REGENT CARE CENTER OAKWELL FARMS 12/31/2021 365 Days Settled					
SAN ANTONIO, TX 78218				CR Beds 194 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS				Occupancy Rate	40.7%
Balance Sheet		Income Statement		Length of Stay	118.7
Current Assets	2,062,667	Total Charges	7,878,496	Average Wages	19.92
Fixed Assets	322,800	Contract Allowance	1,688,574	21.4%	Skilled Nursing 74.1%
Other Assets	10,500	Operating Revenue	6,189,922	78.6%	Ancillary Service 25.9%
Total Assets	2,395,967	Operating Expense	8,925,947	144.2%	Current Ratio 0.6
Current Liabilities	3,620,673	Operating Margin	-2,736,025	-44.2%	Days to Collect 95.2
Long Term Liabilities	2,195,443	Other Income	1,181,670	19.1%	Avg Payment Days 135.4
Total Equity	-3,420,149	Other Expense	0	0.0%	Depreciation Rate 363.2%
Total Liab. and Equity	2,395,967	Net Profit or Loss	(1,554,355)	-25.1%	Return on Equity 45.4%
675831 REGENT CARE CENTER OF EL PASO				Nonprofit - Church	
REGENT CARE CENTER OF EL PASO 12/31/2021 365 Days Settled					
EL PASO, TX 79935				CR Beds 138 POS Beds 0	
EL PASO				Key Performance Ind.	
NOVITAS				Occupancy Rate	59.2%
Balance Sheet		Income Statement		Length of Stay	78.6
Current Assets	2,069,495	Total Charges	12,646,195	Average Wages	18.75
Fixed Assets	380,404	Contract Allowance	4,822,898	38.1%	Skilled Nursing 63.3%
Other Assets	0	Operating Revenue	7,823,297	61.9%	Ancillary Service 36.7%
Total Assets	2,449,899	Operating Expense	8,579,994	109.7%	Current Ratio 0.6
Current Liabilities	3,395,020	Operating Margin	-756,697	-9.7%	Days to Collect 69.9
Long Term Liabilities	2,301,502	Other Income	1,171,777	15.0%	Avg Payment Days 141.1
Total Equity	-3,246,623	Other Expense	0	0.0%	Depreciation Rate 222.5%
Total Liab. and Equity	2,449,899	Net Profit or Loss	415,080	5.3%	Return on Equity -12.8%

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676160 REGENT CARE CENTER OF KINGWOOD				Proprietary - Corporation		
REGENT CARE CENTER OF KINGWOOD				12/31/2021 365 Days Settled		
KINGWOOD, TX 77339				CR Beds 194 POS Beds 0		
HARRIS				Key Performance Ind.		
NOVITAS				Occupancy Rate	33.1%	
Balance Sheet		Income Statement		Length of Stay	63.3	
Current Assets	1,309,744	Total Charges	8,428,098	Average Wages	20.18	
Fixed Assets	215,402	Contract Allowance	2,510,500	29.8%	Skilled Nursing	69.2%
Other Assets	0	Operating Revenue	5,917,598	70.2%	Ancillary Service	30.8%
Total Assets	1,525,146	Operating Expense	8,056,463	136.1%	Current Ratio	0.4
Current Liabilities	3,037,799	Operating Margin	-2,138,865	-36.1%	Days to Collect	61.7
Long Term Liabilities	150,415	Other Income	1,558,740	26.3%	Avg Payment Days	59.1
Total Equity	-1,663,068	Other Expense	0	0.0%	Depreciation Rate	124.9%
Total Liab. and Equity	1,525,146	Net Profit or Loss	(580,125)	-9.8%	Return on Equity	34.9%
675030 REGENT CARE CENTER OF LAREDO				Proprietary - Corporation		
REGENT CARE CENTER OF LAREDO				12/31/2021 365 Days Settled		
LAREDO, TX 78041				CR Beds 186 POS Beds 0		
WEBB				Key Performance Ind.		
NOVITAS				Occupancy Rate	36.8%	
Balance Sheet		Income Statement		Length of Stay	290.8	
Current Assets	3,811,720	Total Charges	8,472,398	Average Wages	17.39	
Fixed Assets	564,015	Contract Allowance	2,495,009	29.4%	Skilled Nursing	70.3%
Other Assets	0	Operating Revenue	5,977,389	70.6%	Ancillary Service	29.7%
Total Assets	4,375,735	Operating Expense	6,722,582	112.5%	Current Ratio	2.5
Current Liabilities	1,526,817	Operating Margin	-745,193	-12.5%	Days to Collect	56.0
Long Term Liabilities	1,789,165	Other Income	2,300,928	38.5%	Avg Payment Days	50.2
Total Equity	1,059,753	Other Expense	0	0.0%	Depreciation Rate	23.0%
Total Liab. and Equity	4,375,735	Net Profit or Loss	1,555,735	26.0%	Return on Equity	146.8%

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676153 REGENT CARE CENTER OF LEAGUE CITY				Proprietary - Corporation	
REGENT CARE CENTER OF LEAGUE CITY 12/31/2021 365 Days Settled					
LEAGUE CITY, TX 77573				CR Beds 194 POS Beds 0	
GALVESTON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	51.9%
Balance Sheet		Income Statement		Length of Stay	136.5
Current Assets	3,851,280	Total Charges	10,909,049	Average Wages	22.86
Fixed Assets	295,988	Contract Allowance	1,769,602	16.2% Skilled Nursing	78.5%
Other Assets	0	Operating Revenue	9,139,447	83.8% Ancillary Service	21.5%
Total Assets	4,147,268	Operating Expense	12,006,391	131.4% Current Ratio	1.6
Current Liabilities	2,351,803	Operating Margin	-2,866,944	-31.4% Days to Collect	37.8
Long Term Liabilities	0	Other Income	2,672,858	29.2% Avg Payment Days	43.1
Total Equity	1,795,465	Other Expense	0	0.0% Depreciation Rate	176.6%
Total Liab. and Equity	4,147,268	Net Profit or Loss	(194,086)	-2.1% Return on Equity	-10.8%

675739 REGENT CARE CENTER OF THE WOODLANDS LIMITED PARTNE				Proprietary - Corporation	
REGENT CARE CENTER OF THE WOODLANDS LIMITED PARTNE 12/31/2021 365 Days Settled					
THE WOODLANDS, TX 77381				CR Beds 156 POS Beds 0	
MONTGOMERY				Key Performance Ind.	
NOVITAS				Occupancy Rate	49.0%
Balance Sheet		Income Statement		Length of Stay	116.7
Current Assets	832,257	Total Charges	8,408,258	Average Wages	21.75
Fixed Assets	966,128	Contract Allowance	1,842,932	21.9% Skilled Nursing	73.1%
Other Assets	0	Operating Revenue	6,565,326	78.1% Ancillary Service	26.9%
Total Assets	1,798,385	Operating Expense	8,071,794	122.9% Current Ratio	0.3
Current Liabilities	3,316,614	Operating Margin	-1,506,468	-22.9% Days to Collect	41.5
Long Term Liabilities	2,609,107	Other Income	1,435,426	21.9% Avg Payment Days	130.5
Total Equity	-4,127,336	Other Expense	0	0.0% Depreciation Rate	25.8%
Total Liab. and Equity	1,798,385	Net Profit or Loss	(71,042)	-1.1% Return on Equity	1.7%

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675924 REGENT CARE CENTER OF WOODWAY				Nonprofit - Church	
REGENT CARE CENTER OF WOODWAY 12/31/2021 365 Days Settled					
WACO, TX 76712				CR Beds 144 POS Beds 0	
MCLENNAN				Key Performance Ind.	
NOVITAS				Occupancy Rate 51.5%	
Balance Sheet		Income Statement		Length of Stay 175.8	
Current Assets	1,114,220	Total Charges	6,877,011	Average Wages 22.74	
Fixed Assets	460,354	Contract Allowance	1,154,447	16.8%	Skilled Nursing 75.9%
Other Assets	0	Operating Revenue	5,722,564	83.2%	Ancillary Service 24.1%
Total Assets	<u>1,574,574</u>	Operating Expense	7,909,175	138.2%	Current Ratio 0.3
Current Liabilities	3,741,815	Operating Margin	-2,186,611	-38.2%	Days to Collect 45.4
Long Term Liabilities	2,423,014	Other Income	887,538	15.5%	Avg Payment Days 170.5
Total Equity	-4,590,255	Other Expense	0	0.0%	Depreciation Rate 165.7%
Total Liab. and Equity	<u>1,574,574</u>	Net Profit or Loss	<u>(1,299,073)</u>	-22.7%	Return on Equity 28.3%
<hr/>					
676339 REMARKABLE HEALTHCARE OF DALLAS, LP				Proprietary - Corporation	
REMARKABLE HEALTHCARE OF DALLAS, LP 12/31/2021 365 Days Settled					
DALLAS, TX 75216				CR Beds 150 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 35.6%	
Balance Sheet		Income Statement		Length of Stay 162.6	
Current Assets	2,280,765	Total Charges	7,284,338	Average Wages 21.19	
Fixed Assets	234,862	Contract Allowance	1,390,607	19.1%	Skilled Nursing 79.9%
Other Assets	2,172	Operating Revenue	5,893,731	80.9%	Ancillary Service 20.1%
Total Assets	<u>2,517,799</u>	Operating Expense	5,957,888	101.1%	Current Ratio 0.6
Current Liabilities	3,788,802	Operating Margin	-64,157	-1.1%	Days to Collect 78.5
Long Term Liabilities	798,850	Other Income	66,655	1.1%	Avg Payment Days 20.6
Total Equity	-2,069,853	Other Expense	0	0.0%	Depreciation Rate 241.3%
Total Liab. and Equity	<u>2,517,799</u>	Net Profit or Loss	<u>2,498</u>	0.0%	Return on Equity -0.1%

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676285 REMARKABLE HEALTHCARE OF FORT WORTH				Proprietary - Corporation	
REMARKABLE HEALTHCARE OF FORT WORTH		12/31/2021 365 Days Settled			
FORT WORTH, TX 76137				CR Beds 120 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS				Occupancy Rate	51.7%
				Length of Stay	233.3
				Average Wages	21.44
				10.6% Skilled Nursing	85.5%
				89.4% Ancillary Service	14.5%
				72.1% Current Ratio	(0.3)
				27.9% Days to Collect	47.7
				0.0% Avg Payment Days	(108.7)
				0.0% Depreciation Rate	294.8%
				27.9% Return on Equity	37.2%
Balance Sheet		Income Statement			
Current Assets	1,583,478	Total Charges	9,675,234		
Fixed Assets	354,323	Contract Allowance	1,029,495		
Other Assets	2,518	Operating Revenue	8,645,739		
Total Assets	1,940,319	Operating Expense	6,233,043		
Current Liabilities	-5,486,787	Operating Margin	2,412,696		
Long Term Liabilities	933,186	Other Income	0		
Total Equity	6,493,920	Other Expense	0		
Total Liab. and Equity	1,940,319	Net Profit or Loss	2,412,696		
676363 REMARKABLE HEALTHCARE OF PRESTONWOOD				Proprietary - Corporation	
REMARKABLE HEALTHCARE OF PRESTONWOOD		12/31/2021 365 Days Settled			
CARROLLTON, TX 75010				CR Beds 120 POS Beds 0	
DENTON				Key Performance Ind.	
NOVITAS				Occupancy Rate	40.9%
				Length of Stay	128.8
				Average Wages	20.79
				19.0% Skilled Nursing	73.5%
				81.0% Ancillary Service	26.5%
				107.6% Current Ratio	0.5
				-7.6% Days to Collect	43.1
				0.0% Avg Payment Days	18.5
				0.0% Depreciation Rate	276.7%
				-7.6% Return on Equity	32.1%
Balance Sheet		Income Statement			
Current Assets	1,626,301	Total Charges	6,258,326		
Fixed Assets	404,973	Contract Allowance	1,188,303		
Other Assets	1,990	Operating Revenue	5,070,023		
Total Assets	2,033,264	Operating Expense	5,457,686		
Current Liabilities	3,224,005	Operating Margin	-387,663		
Long Term Liabilities	16,566	Other Income	0		
Total Equity	-1,207,307	Other Expense	0		
Total Liab. and Equity	2,033,264	Net Profit or Loss	(387,663)		

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676274 REMARKABLE HEALTHCARE OF SEGUIN				Proprietary - Corporation	
REMARKABLE HEALTHCARE OF SEGUIN 12/31/2021 365 Days Settled					
SEGUIN, TX 78155				CR Beds 115 POS Beds 0	
GUADALUPE				Key Performance Ind.	
NOVITAS				Occupancy Rate 59.1%	
Balance Sheet		Income Statement		Length of Stay 190.8	
Current Assets	2,298,896	Total Charges	8,698,049	Average Wages 19.47	
Fixed Assets	209,026	Contract Allowance	1,823,323	21.0% Skilled Nursing 77.2%	
Other Assets	2,764	Operating Revenue	6,874,726	79.0% Ancillary Service 22.8%	
Total Assets	2,510,686	Operating Expense	6,452,713	93.9% Current Ratio (3.7)	
Current Liabilities	-613,456	Operating Margin	422,013	6.1% Days to Collect 34.7	
Long Term Liabilities	-44,370	Other Income	0	0.0% Avg Payment Days (6.5)	
Total Equity	3,168,512	Other Expense	0	0.0% Depreciation Rate 323.2%	
Total Liab. and Equity	2,510,686	Net Profit or Loss	422,013	6.1% Return on Equity 13.3%	

676243 REMINGTON TRANSITIONAL CARE OF RICHARDSON				Proprietary - Other	
REMINGTON TRANSITIONAL CARE OF RICHARDSON 12/31/2021 365 Days Settled					
RICHARDSON, TX 75082				CR Beds 90 POS Beds 0	
DALLAS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 68.9%	
Balance Sheet		Income Statement		Length of Stay 17.6	
Current Assets	1,894,864	Total Charges	11,145,115	Average Wages 25.83	
Fixed Assets	906,834	Contract Allowance	0	0.0% Skilled Nursing 39.5%	
Other Assets	-3,035,064	Operating Revenue	11,145,115	100.0% Ancillary Service 60.5%	
Total Assets	-233,366	Operating Expense	13,211,686	118.5% Current Ratio 0.7	
Current Liabilities	2,574,842	Operating Margin	-2,066,571	-18.5% Days to Collect 61.1	
Long Term Liabilities	0	Other Income	9,965	0.1% Avg Payment Days 49.3	
Total Equity	-2,808,208	Other Expense	0	0.0% Depreciation Rate 118.2%	
Total Liab. and Equity	-233,366	Net Profit or Loss	(2,056,606)	-18.5% Return on Equity 73.2%	

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676216 REMINGTON TRANSITIONAL CARE OF SAN ANTONIO				Proprietary - Other	
REMINGTON TRANSITIONAL CARE OF SAN ANTONIO		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78240				CR Beds 60	POS Beds 0
BEXAR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	89.0%
				Length of Stay	19.3
				Average Wages	23.31
				Skilled Nursing	32.5%
				Ancillary Service	67.5%
				Current Ratio	0.7
				Days to Collect	71.4
				Avg Payment Days	57.6
				Depreciation Rate	69.4%
				Return on Equity	40.5%
Balance Sheet		Income Statement			
Current Assets	1,756,004	Total Charges	8,831,396		
Fixed Assets	917,754	Contract Allowance	0	0.0%	
Other Assets	-2,921,492	Operating Revenue	8,831,396	100.0%	
Total Assets	-247,734	Operating Expense	9,890,216	112.0%	
Current Liabilities	2,362,018	Operating Margin	-1,058,820	-12.0%	
Long Term Liabilities	0	Other Income	2,555	0.0%	
Total Equity	-2,609,752	Other Expense	0	0.0%	
Total Liab. and Equity	-247,734	Net Profit or Loss	(1,056,265)	-12.0%	
<hr/>					
675441 RENAISSANCE CARE CENTER				Nonprofit - Church	
RENAISSANCE CARE CENTER		9/30/2021 365 Days Settled			
GAINESVILLE, TX 76240				CR Beds 91	POS Beds 0
COOKE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	50.6%
				Length of Stay	111.3
				Average Wages	24.25
				Skilled Nursing	73.5%
				Ancillary Service	26.5%
				Current Ratio	9.5
				Days to Collect	141.9
				Avg Payment Days	5.0
				Depreciation Rate	0.0%
				Return on Equity	26.1%
Balance Sheet		Income Statement			
Current Assets	1,583,011	Total Charges	5,182,053		
Fixed Assets	0	Contract Allowance	1,172,768	22.6%	
Other Assets	0	Operating Revenue	4,009,285	77.4%	
Total Assets	1,583,011	Operating Expense	4,488,878	112.0%	
Current Liabilities	166,101	Operating Margin	-479,593	-12.0%	
Long Term Liabilities	0	Other Income	848,808	21.2%	
Total Equity	1,416,910	Other Expense	0	0.0%	
Total Liab. and Equity	1,583,011	Net Profit or Loss	369,214	9.2%	

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455891 RENAISSANCE PARK MULTI CARE CENTER				Proprietary - Partnership	
RENAISSANCE PARK MULTI CARE CENTER		6/30/2021 365 Days Settled			
FORT WORTH, TX 76109				CR Beds 118 POS Beds 0	
TARRANT				Key Performance Ind.	
PALMETTO GBA				Occupancy Rate 35.6%	
Balance Sheet		Income Statement		Length of Stay 46.2	
Current Assets	1,261,956	Total Charges	5,187,465	Average Wages 25.96	
Fixed Assets	537,751	Contract Allowance	527,939	10.2%	Skilled Nursing 60.4%
Other Assets	190,431	Operating Revenue	4,659,526	89.8%	Ancillary Service 39.6%
Total Assets	1,990,138	Operating Expense	5,683,701	122.0%	Current Ratio 1.2
Current Liabilities	1,047,641	Operating Margin	-1,024,175	-22.0%	Days to Collect 46.1
Long Term Liabilities	252,295	Other Income	919,971	19.7%	Avg Payment Days 21.7
Total Equity	690,202	Other Expense	0	0.0%	Depreciation Rate 13.7%
Total Liab. and Equity	1,990,138	Net Profit or Loss	(104,204)	-2.2%	Return on Equity -15.1%
<hr/>					
675103 RENAISSANCE REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
RENAISSANCE REHABILITATION AND HEALTHCARE CENTER		12/31/2021 396 Days Settled			
ITALY, TX 76651				CR Beds 74 POS Beds 0	
ELLIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 57.2%	
Balance Sheet		Income Statement		Length of Stay 174.6	
Current Assets	243,686	Total Charges	3,665,081	Average Wages 20.09	
Fixed Assets	923,237	Contract Allowance	-174,416	-4.8%	Skilled Nursing 81.5%
Other Assets	3,000	Operating Revenue	3,839,497	104.8%	Ancillary Service 18.5%
Total Assets	1,169,923	Operating Expense	4,090,216	106.5%	Current Ratio 0.2
Current Liabilities	1,332,223	Operating Margin	-250,719	-6.5%	Days to Collect 31.7
Long Term Liabilities	34,773	Other Income	57,292	1.5%	Avg Payment Days 95.4
Total Equity	-197,073	Other Expense	0	0.0%	Depreciation Rate 32.5%
Total Liab. and Equity	1,169,923	Net Profit or Loss	(193,427)	-5.0%	Return on Equity 98.1%

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675421 RETAMA MANOR HEALTH AND REHABILITATION CENTER/RIO		Proprietary - Corporation	
RETAMA MANOR HEALTH AND REHABILITATION CENTER/RIO		9/30/2021 365 Days Settled	
RIO GRANDE CITY, TX 78582		CR Beds 100 POS Beds 0	
STARR		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	39.5%
Balance Sheet		Income Statement	
Current Assets	341,593	Total Charges	6,764,145
Fixed Assets	4,446,560	Contract Allowance	2,939,587
Other Assets	7,063	Operating Revenue	3,824,558
Total Assets	4,795,216	Operating Expense	4,375,650
Current Liabilities	929,388	Operating Margin	-551,092
Long Term Liabilities	5,924,176	Other Income	765,879
Total Equity	-2,058,346	Other Expense	0
Total Liab. and Equity	4,795,218	Net Profit or Loss	214,787
		43.5%	Skilled Nursing 81.4%
		56.5%	Ancillary Service 18.0%
		114.4%	Current Ratio 0.4
		-14.4%	Days to Collect 33.5
		20.0%	Avg Payment Days 70.3
		0.0%	Depreciation Rate 13.6%
		5.6%	Return on Equity -10.4%
455575 RETAMA MANOR NURSING CENTER		Proprietary - Corporation	
RETAMA MANOR NURSING CENTER		3/31/2021 365 Days Settled	
CORPUS CHRISTI, TX 78405		CR Beds 144 POS Beds 0	
NUECES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	67.7%
Balance Sheet		Income Statement	
Current Assets	-156,805	Total Charges	10,821,080
Fixed Assets	3,694,137	Contract Allowance	3,996,830
Other Assets	304,856	Operating Revenue	6,824,250
Total Assets	3,842,188	Operating Expense	9,735,770
Current Liabilities	10,291,971	Operating Margin	-2,911,520
Long Term Liabilities	2,068,795	Other Income	1,984,471
Total Equity	-8,518,575	Other Expense	0
Total Liab. and Equity	3,842,191	Net Profit or Loss	(927,049)
		36.9%	Skilled Nursing 67.8%
		63.1%	Ancillary Service 11.9%
		142.7%	Current Ratio 0.0
		-42.7%	Days to Collect (7.7)
		29.1%	Avg Payment Days 377.8
		0.0%	Depreciation Rate 15.3%
		-13.6%	Return on Equity 10.9%

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675309 RETAMA MANOR NURSING CENTER/ALICE				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/ALICE		6/30/2021 365 Days Settled			
ALICE, TX 78332				CR Beds 136 POS Beds 0	
JIM WELLS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.7%
Balance Sheet		Income Statement		Length of Stay	81.0
Current Assets	1,189,423	Total Charges	11,619,166	Average Wages	19.01
Fixed Assets	303,731	Contract Allowance	4,792,524	41.2%	Skilled Nursing 74.5%
Other Assets	21,623	Operating Revenue	6,826,642	58.8%	Ancillary Service 14.2%
Total Assets	1,514,777	Operating Expense	8,330,378	122.0%	Current Ratio 1.4
Current Liabilities	826,967	Operating Margin	-1,503,736	-22.0%	Days to Collect 51.2
Long Term Liabilities	256,360	Other Income	2,012,347	29.5%	Avg Payment Days 35.4
Total Equity	431,451	Other Expense	0	0.0%	Depreciation Rate 129.4%
Total Liab. and Equity	1,514,778	Net Profit or Loss	508,611	7.5%	Return on Equity 117.9%

675414 RETAMA MANOR NURSING CENTER/EDINBURG				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/EDINBURG		6/30/2021 365 Days Settled			
EDINBURG, TX 78539				CR Beds 88 POS Beds 0	
HIDALGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.5%
Balance Sheet		Income Statement		Length of Stay	187.7
Current Assets	444,579	Total Charges	6,651,767	Average Wages	23.88
Fixed Assets	6,236,149	Contract Allowance	2,798,635	42.1%	Skilled Nursing 75.3%
Other Assets	259,840	Operating Revenue	3,853,132	57.9%	Ancillary Service 14.3%
Total Assets	6,940,568	Operating Expense	4,848,871	125.8%	Current Ratio 0.4
Current Liabilities	1,231,881	Operating Margin	-995,739	-25.8%	Days to Collect 46.7
Long Term Liabilities	859,784	Other Income	877,372	22.8%	Avg Payment Days 84.4
Total Equity	4,848,900	Other Expense	0	0.0%	Depreciation Rate 12.9%
Total Liab. and Equity	6,940,565	Net Profit or Loss	(118,367)	-3.1%	Return on Equity -2.4%

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455822 RETAMA MANOR NURSING CENTER/HARLINGEN				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/HARLINGEN		12/31/2021 365 Days Settled			
HARLINGEN, TX 78550				CR Beds 154 POS Beds 0	
CAMERON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.5%
Balance Sheet		Income Statement		Length of Stay	66.0
Current Assets	1,029,074	Total Charges	22,654,174	Average Wages	25.00
Fixed Assets	299,587	Contract Allowance	11,662,550	51.5%	Skilled Nursing 79.8%
Other Assets	10,931	Operating Revenue	10,991,624	48.5%	Ancillary Service 15.9%
Total Assets	1,339,592	Operating Expense	12,457,065	113.3%	Current Ratio 1.5
Current Liabilities	690,244	Operating Margin	-1,465,441	-13.3%	Days to Collect 21.6
Long Term Liabilities	348,867	Other Income	2,027,738	18.4%	Avg Payment Days 19.6
Total Equity	300,478	Other Expense	0	0.0%	Depreciation Rate 466.3%
Total Liab. and Equity	1,339,589	Net Profit or Loss	562,297	5.1%	Return on Equity 187.1%

455549 RETAMA MANOR NURSING CENTER/JOURDANTON				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/JOURDANTON		9/30/2021 365 Days Settled			
JOURDANTON, TX 78026				CR Beds 60 POS Beds 0	
ATASCOSA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.3%
Balance Sheet		Income Statement		Length of Stay	157.1
Current Assets	458,837	Total Charges	4,610,564	Average Wages	20.02
Fixed Assets	276,536	Contract Allowance	1,551,521	33.7%	Skilled Nursing 81.9%
Other Assets	5,690	Operating Revenue	3,059,043	66.3%	Ancillary Service 16.3%
Total Assets	741,063	Operating Expense	3,741,941	122.3%	Current Ratio 1.1
Current Liabilities	407,397	Operating Margin	-682,898	-22.3%	Days to Collect 53.1
Long Term Liabilities	120,602	Other Income	1,002,871	32.8%	Avg Payment Days 39.3
Total Equity	213,061	Other Expense	0	0.0%	Depreciation Rate 103.0%
Total Liab. and Equity	741,060	Net Profit or Loss	319,973	10.5%	Return on Equity 150.2%

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455528 RETAMA MANOR NURSING CENTER/LAREDO-WEST				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/LAREDO-WEST		6/30/2021 365 Days Settled			
LAREDO, TX 78043				CR Beds 198 POS Beds 0	
WEBB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.2%
				Length of Stay	125.0
				Average Wages	20.00
				Skilled Nursing	86.8%
				Ancillary Service	12.2%
				Current Ratio	1.6
				Days to Collect	61.3
				Avg Payment Days	36.7
				Depreciation Rate	227.3%
				Return on Equity	129.6%
Balance Sheet		Income Statement			
Current Assets	1,625,274	Total Charges	14,291,999		
Fixed Assets	356,661	Contract Allowance	5,985,325	41.9%	
Other Assets	23,509	Operating Revenue	8,306,674	58.1%	
Total Assets	2,005,444	Operating Expense	10,106,768	121.7%	
Current Liabilities	1,048,322	Operating Margin	-1,800,094	-21.7%	
Long Term Liabilities	384,678	Other Income	2,542,115	30.6%	
Total Equity	572,448	Other Expense	0	0.0%	
Total Liab. and Equity	2,005,448	Net Profit or Loss	742,021	8.9%	
675502 RETAMA MANOR NURSING CENTER/PLEASANTON NORTH				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/PLEASANTON NORTH		9/30/2021 365 Days Settled			
PLEASANTON, TX 78064				CR Beds 46 POS Beds 0	
ATASCOSA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.8%
				Length of Stay	214.1
				Average Wages	20.01
				Skilled Nursing	81.6%
				Ancillary Service	14.2%
				Current Ratio	1.3
				Days to Collect	59.0
				Avg Payment Days	40.1
				Depreciation Rate	100.1%
				Return on Equity	156.6%
Balance Sheet		Income Statement			
Current Assets	517,362	Total Charges	7,121,121		
Fixed Assets	274,144	Contract Allowance	3,980,220	55.9%	
Other Assets	4,668	Operating Revenue	3,140,901	44.1%	
Total Assets	796,174	Operating Expense	3,589,501	114.3%	
Current Liabilities	405,495	Operating Margin	-448,600	-14.3%	
Long Term Liabilities	251,334	Other Income	666,811	21.2%	
Total Equity	139,346	Other Expense	0	0.0%	
Total Liab. and Equity	796,175	Net Profit or Loss	218,211	6.9%	

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675428 RETAMA MANOR NURSING CENTER/PLEASANTON SOUTH				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/PLEASANTON SOUTH		9/30/2021 365 Days Settled			
PLEASANTON, TX 78064				CR Beds 88	POS Beds 0
ATASCOSA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.9%
Balance Sheet		Income Statement		Length of Stay	188.1
Current Assets	1,429,311	Total Charges	12,743,907	Average Wages	20.01
Fixed Assets	219,660	Contract Allowance	6,213,091	48.8%	Skilled Nursing 85.0%
Other Assets	93,641	Operating Revenue	6,530,816	51.2%	Ancillary Service 12.1%
Total Assets	1,742,612	Operating Expense	7,374,550	112.9%	Current Ratio 1.6
Current Liabilities	910,276	Operating Margin	-843,734	-12.9%	Days to Collect 77.9
Long Term Liabilities	554,738	Other Income	1,240,304	19.0%	Avg Payment Days 43.5
Total Equity	277,597	Other Expense	0	0.0%	Depreciation Rate 156.0%
Total Liab. and Equity	1,742,611	Net Profit or Loss	396,570	6.1%	Return on Equity 142.9%

675475 RETAMA MANOR NURSING CENTER/RAYMONDVILLE				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/RAYMONDVILLE		12/31/2021 365 Days Settled			
RAYMONDVILLE, TX 78580				CR Beds 120	POS Beds 0
WILLACY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	50.9%
Balance Sheet		Income Statement		Length of Stay	162.6
Current Assets	759,723	Total Charges	10,019,906	Average Wages	22.00
Fixed Assets	121,723	Contract Allowance	4,816,346	48.1%	Skilled Nursing 80.0%
Other Assets	0	Operating Revenue	5,203,560	51.9%	Ancillary Service 9.7%
Total Assets	881,446	Operating Expense	6,331,933	121.7%	Current Ratio 1.8
Current Liabilities	432,267	Operating Margin	-1,128,373	-21.7%	Days to Collect 40.6
Long Term Liabilities	249,816	Other Income	1,490,040	28.6%	Avg Payment Days 24.1
Total Equity	199,362	Other Expense	0	0.0%	Depreciation Rate 411.5%
Total Liab. and Equity	881,445	Net Profit or Loss	361,667	7.0%	Return on Equity 181.4%

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455817 RETAMA MANOR NURSING CENTER/SAN ANTONIO NORTH				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/SAN ANTONIO NORTH				6/30/2021 365 Days Settled	
SAN ANTONIO, TX 78212				CR Beds 132 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.7%
Balance Sheet		Income Statement		Length of Stay	172.1
Current Assets	1,895,087	Total Charges	10,049,724	Average Wages	19.01
Fixed Assets	224,077	Contract Allowance	4,244,944	42.2%	Skilled Nursing 79.0%
Other Assets	25,805	Operating Revenue	5,804,780	57.8%	Ancillary Service 16.0%
Total Assets	2,144,969	Operating Expense	7,249,405	124.9%	Current Ratio 1.5
Current Liabilities	1,222,670	Operating Margin	-1,444,625	-24.9%	Days to Collect 106.4
Long Term Liabilities	417,869	Other Income	2,080,225	35.8%	Avg Payment Days 59.4
Total Equity	504,429	Other Expense	0	0.0%	Depreciation Rate 198.0%
Total Liab. and Equity	2,144,968	Net Profit or Loss	635,600	10.9%	Return on Equity 126.0%
675002 RETAMA MANOR NURSING CENTER/SAN ANTONIO WEST				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/SAN ANTONIO WEST				3/31/2021 365 Days Settled	
SAN ANTONIO, TX 78237				CR Beds 127 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.5%
Balance Sheet		Income Statement		Length of Stay	163.3
Current Assets	649,419	Total Charges	12,742,936	Average Wages	24.56
Fixed Assets	6,588,657	Contract Allowance	5,180,538	40.7%	Skilled Nursing 79.5%
Other Assets	10,170	Operating Revenue	7,562,398	59.3%	Ancillary Service 8.9%
Total Assets	7,248,246	Operating Expense	7,932,732	104.9%	Current Ratio 0.4
Current Liabilities	1,452,721	Operating Margin	-370,334	-4.9%	Days to Collect 32.9
Long Term Liabilities	-3,323,454	Other Income	1,879,055	24.8%	Avg Payment Days 57.2
Total Equity	9,118,982	Other Expense	0	0.0%	Depreciation Rate 14.6%
Total Liab. and Equity	7,248,249	Net Profit or Loss	1,508,721	20.0%	Return on Equity 16.5%

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455726 RETAMA MANOR NURSING CENTER/VICTORIA SOUTH		Nonprofit - Church	
RETAMA MANOR NURSING CENTER/VICTORIA SOUTH		9/30/2021 365 Days Settled	
VICTORIA, TX 77901		CR Beds 142 POS Beds 0	
VICTORIA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	41.3%
Balance Sheet		Income Statement	
Current Assets	454,850	Total Charges	5,079,776
Fixed Assets	121,973	Contract Allowance	587,579
Other Assets	924	Operating Revenue	4,492,197
Total Assets	<u>577,747</u>	Operating Expense	5,040,925
Current Liabilities	1,457,811	Operating Margin	-548,728
Long Term Liabilities	-3,118,267	Other Income	1,131,896
Total Equity	2,238,203	Other Expense	0
Total Liab. and Equity	<u>577,747</u>	Net Profit or Loss	<u>583,168</u>
		11.6%	Skilled Nursing 62.7%
		88.4%	Ancillary Service 37.3%
		112.2%	Current Ratio 0.3
		-12.2%	Days to Collect 35.8
		25.2%	Avg Payment Days 26.9
		0.0%	Depreciation Rate 425.4%
		13.0%	Return on Equity 26.1%
675396 RETAMA MANOR/LAREDO SOUTH		Proprietary - Corporation	
RETAMA MANOR/LAREDO SOUTH		6/30/2021 365 Days Settled	
LAREDO, TX 78040		CR Beds 96 POS Beds 0	
WEBB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	66.5%
Balance Sheet		Income Statement	
Current Assets	1,046,080	Total Charges	10,566,132
Fixed Assets	296,102	Contract Allowance	4,628,519
Other Assets	18,692	Operating Revenue	5,937,613
Total Assets	<u>1,360,874</u>	Operating Expense	7,013,386
Current Liabilities	796,447	Operating Margin	-1,075,773
Long Term Liabilities	222,567	Other Income	1,522,644
Total Equity	341,862	Other Expense	0
Total Liab. and Equity	<u>1,360,876</u>	Net Profit or Loss	<u>446,871</u>
		43.8%	Skilled Nursing 83.6%
		56.2%	Ancillary Service 15.1%
		118.1%	Current Ratio 1.3
		-18.1%	Days to Collect 56.3
		25.6%	Avg Payment Days 40.5
		0.0%	Depreciation Rate 148.3%
		7.5%	Return on Equity 130.7%

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455862 RETIREMENT AND NURSING CENTER AUSTIN				Nonprofit - Church	
RETIREMENT AND NURSING CENTER AUSTIN		7/31/2021 365 Days Settled			
AUSTIN, TX 78757				CR Beds 157 POS Beds 0	
TRAVIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	36.8%
				Length of Stay	162.2
				Average Wages	23.39
				Skilled Nursing	84.4%
				Ancillary Service	15.6%
				Current Ratio	3.8
				Days to Collect	144.9
				Avg Payment Days	25.6
				Depreciation Rate	11,934.8%
				Return on Equity	-55.8%
Balance Sheet		Income Statement			
Current Assets	3,716,012	Total Charges	7,810,086		
Fixed Assets	7,458	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	7,810,086	100.0%	
Total Assets	3,723,470	Operating Expense	9,337,621	119.6%	
Current Liabilities	987,096	Operating Margin	-1,527,535	-19.6%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	2,736,374	Other Expense	0	0.0%	
Total Liab. and Equity	3,723,470	Net Profit or Loss	(1,527,535)	-19.6%	
675888 REUNION PLAZA HEALTHCARE & REHABILITATION				Proprietary - Other	
REUNION PLAZA HEALTHCARE & REHABILITATION		12/31/2021 365 Days Settled			
TYLER, TX 75703				CR Beds 99 POS Beds 0	
SMITH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.3%
				Length of Stay	96.8
				Average Wages	25.50
				Skilled Nursing	91.6%
				Ancillary Service	8.4%
				Current Ratio	0.2
				Days to Collect	20.6
				Avg Payment Days	50.1
				Depreciation Rate	132.4%
				Return on Equity	47.5%
Balance Sheet		Income Statement			
Current Assets	302,150	Total Charges	4,812,400		
Fixed Assets	209,849	Contract Allowance	0	0.0%	
Other Assets	63,360	Operating Revenue	4,812,400	100.0%	
Total Assets	575,359	Operating Expense	6,463,308	134.3%	
Current Liabilities	1,339,963	Operating Margin	-1,650,908	-34.3%	
Long Term Liabilities	1,571	Other Income	1,287,311	26.7%	
Total Equity	-766,175	Other Expense	0	0.0%	
Total Liab. and Equity	575,359	Net Profit or Loss	(363,597)	-7.6%	

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675444 REUNION PLAZA SENIOR CARE AND REHABILITATION CENTE				Nonprofit - Church	
REUNION PLAZA SENIOR CARE AND REHABILITATION CENTE		12/31/2021 365 Days Settled			
TEXARKANA, TX 75503		CR Beds 102 POS Beds 0			
BOWIE		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		95.6%	
Balance Sheet		Income Statement		Length of Stay 65.8	
Current Assets	2,134,773	Total Charges	9,957,132	Average Wages	17.73
Fixed Assets	0	Contract Allowance	1,609,502	16.2% Skilled Nursing	78.6%
Other Assets	0	Operating Revenue	8,347,630	83.8% Ancillary Service	21.4%
Total Assets	<u>2,134,773</u>	Operating Expense	9,728,271	116.5% Current Ratio	1.6
Current Liabilities	1,301,917	Operating Margin	-1,380,641	-16.5% Days to Collect	90.1
Long Term Liabilities	48,221	Other Income	1,845,686	22.1% Avg Payment Days	37.4
Total Equity	784,635	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>2,134,773</u>	Net Profit or Loss	<u>465,045</u>	5.6% Return on Equity	59.3%
<hr/>					
676479 RICHARD A. ANDERSON (STATE OF TEXAS VETERANS LAND				Nonprofit - Church	
RICHARD A. ANDERSON (STATE OF TEXAS VETERANS LAND		8/31/2021 365 Days Settled			
HOUSTON, TX 77048		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		52.5%	
Balance Sheet		Income Statement		Length of Stay 119.1	
Current Assets	4,085,008	Total Charges	8,800,318	Average Wages	22.02
Fixed Assets	36,641,049	Contract Allowance	218,757	2.5% Skilled Nursing	79.0%
Other Assets	359,698	Operating Revenue	8,581,561	97.5% Ancillary Service	21.0%
Total Assets	<u>41,085,755</u>	Operating Expense	12,867,835	149.9% Current Ratio	3.2
Current Liabilities	1,278,030	Operating Margin	-4,286,274	-49.9% Days to Collect	169.5
Long Term Liabilities	2,831,385	Other Income	2,155,073	25.1% Avg Payment Days	36.3
Total Equity	36,976,340	Other Expense	0	0.0% Depreciation Rate	5.9%
Total Liab. and Equity	<u>41,085,755</u>	Net Profit or Loss	<u>(2,131,201)</u>	-24.8% Return on Equity	-5.8%

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455576 RICHLAND HILLS REHABILITATION AND HEALTHCARE CENTE				Nonprofit - Church	
RICHLAND HILLS REHABILITATION AND HEALTHCARE CENTE		6/30/2021 365 Days Settled			
FORT WORTH, TX 76118				CR Beds 92	POS Beds 0
TARRANT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.7%
Balance Sheet		Income Statement		Length of Stay	88.7
Current Assets	4,080,767	Total Charges	5,621,850	Average Wages	24.65
Fixed Assets	424,419	Contract Allowance	-1,750,369	-31.1%	Skilled Nursing 57.8%
Other Assets	1,705,517	Operating Revenue	7,372,219	131.1%	Ancillary Service 42.2%
Total Assets	6,210,703	Operating Expense	5,724,435	77.6%	Current Ratio 3.0
Current Liabilities	1,382,475	Operating Margin	1,647,784	22.4%	Days to Collect 53.8
Long Term Liabilities	1,479,676	Other Income	2,681	0.0%	Avg Payment Days 24.7
Total Equity	3,348,552	Other Expense	0	0.0%	Depreciation Rate 32.7%
Total Liab. and Equity	6,210,703	Net Profit or Loss	1,650,465	22.4%	Return on Equity 49.3%
676006 RICHMOND HEALTH CARE CENTER				Nonprofit - Other	
RICHMOND HEALTH CARE CENTER		12/31/2021 365 Days Settled			
RICHMOND, TX 77469				CR Beds 92	POS Beds 0
FORT BEND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	35.3%
Balance Sheet		Income Statement		Length of Stay	107.9
Current Assets	-2,320,294	Total Charges	3,684,365	Average Wages	20.58
Fixed Assets	0	Contract Allowance	950,870	25.8%	Skilled Nursing 68.2%
Other Assets	398,069	Operating Revenue	2,733,495	74.2%	Ancillary Service 31.8%
Total Assets	-1,922,225	Operating Expense	4,200,853	153.7%	Current Ratio (2.1)
Current Liabilities	1,105,817	Operating Margin	-1,467,358	-53.7%	Days to Collect 46.4
Long Term Liabilities	0	Other Income	353,008	12.9%	Avg Payment Days 16.9
Total Equity	-3,028,042	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-1,922,225	Net Profit or Loss	(1,114,350)	-40.8%	Return on Equity 36.8%

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676275 RIDGECREST HEALTHCARE AND REHABILITATION CENTER				Nonprofit - Church	
RIDGECREST HEALTHCARE AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
FORNEY, TX 75126				CR Beds 116 POS Beds 0	
KAUFMAN				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	72.4%
				Length of Stay	136.9
				Average Wages	22.01
				Skilled Nursing	67.6%
				Ancillary Service	32.4%
				Current Ratio	2.0
				Days to Collect	92.4
				Avg Payment Days	43.1
				Depreciation Rate	0.0%
				Return on Equity	53.7%
Balance Sheet		Income Statement			
Current Assets	2,446,110	Total Charges	8,277,442		
Fixed Assets	0	Contract Allowance	-2,439,567	-29.5%	
Other Assets	0	Operating Revenue	10,717,009	129.5%	
Total Assets	2,446,110	Operating Expense	10,362,686	96.7%	
Current Liabilities	1,235,419	Operating Margin	354,323	3.3%	
Long Term Liabilities	0	Other Income	296,271	2.8%	
Total Equity	1,210,691	Other Expense	0	0.0%	
Total Liab. and Equity	2,446,110	Net Profit or Loss	650,594	6.1%	
455670 RIDGECREST RETIREMENT AND HEALTHCARE COMMUNITY				Proprietary - Partnership	
RIDGECREST RETIREMENT AND HEALTHCARE COMMUNITY		12/31/2021 245 Days Settled			
WACO, TX 76712		4/30/2021 120 Days Settled		CR Beds 90 POS Beds 0	
MCLENNAN				Key Performance Ind.	
NOVITAS				Occupancy Rate	70.5%
				Length of Stay	143.8
				Average Wages	18.29
				Skilled Nursing	48.7%
				Ancillary Service	51.3%
				Current Ratio	0.8
				Days to Collect	158.0
				Avg Payment Days	74.2
				Depreciation Rate	48.8%
				Return on Equity	-23.6%
Balance Sheet		Income Statement			
Current Assets	1,121,458	Total Charges	3,477,113		
Fixed Assets	214,207	Contract Allowance	985,818	28.4%	
Other Assets	1,721,250	Operating Revenue	2,491,295	71.6%	
Total Assets	3,056,915	Operating Expense	2,862,155	114.9%	
Current Liabilities	1,483,833	Operating Margin	-370,860	-14.9%	
Long Term Liabilities	0	Other Income	-622	0.0%	
Total Equity	1,573,082	Other Expense	0	0.0%	
Total Liab. and Equity	3,056,915	Net Profit or Loss	(371,482)	-14.9%	

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455670 RIDGECREST RETIREMENT AND HEALTHCARE COMMUNITY				Nonprofit - Church	
RIDGECREST RETIREMENT AND HEALTHCARE COMMUNITY		12/31/2021 245 Days Settled			
WACO, TX 76712		4/30/2021 120 Days Settled		CR Beds 90	POS Beds 0
MCLENNAN		Key Performance Ind.			
NOVITAS				Occupancy Rate	70.6%
Balance Sheet		Income Statement		Length of Stay	155.7
Current Assets	1,932,534	Total Charges	6,119,780	Average Wages	18.29
Fixed Assets	165,269	Contract Allowance	2,038,114	33.3% Skilled Nursing	59.3%
Other Assets	1,721,283	Operating Revenue	4,081,666	66.7% Ancillary Service	40.7%
Total Assets	3,819,086	Operating Expense	4,696,170	115.1% Current Ratio	4.6
Current Liabilities	419,393	Operating Margin	-614,504	-15.1% Days to Collect	162.6
Long Term Liabilities	0	Other Income	66,752	1.6% Avg Payment Days	58.6
Total Equity	3,399,693	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,819,086	Net Profit or Loss	(547,752)	-13.4% Return on Equity	-16.1%
676197 RIDGEVIEW REHABILITATION AND SKILLED NURSING				Nonprofit - Church	
RIDGEVIEW REHABILITATION AND SKILLED NURSING		9/30/2021 365 Days Settled			
CLEBURNE, TX 76033				CR Beds 134	POS Beds 0
JOHNSON		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	52.3%
Balance Sheet		Income Statement		Length of Stay	83.6
Current Assets	507,239	Total Charges	6,349,872	Average Wages	21.44
Fixed Assets	0	Contract Allowance	912,538	14.4% Skilled Nursing	92.6%
Other Assets	0	Operating Revenue	5,437,334	85.6% Ancillary Service	50.4%
Total Assets	507,239	Operating Expense	5,934,270	109.1% Current Ratio	0.9
Current Liabilities	569,277	Operating Margin	-496,936	-9.1% Days to Collect	32.5
Long Term Liabilities	0	Other Income	497,114	9.1% Avg Payment Days	25.0
Total Equity	-62,038	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	507,239	Net Profit or Loss	178	0.0% Return on Equity	-0.3%

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676119 RIO GRANDE CITY NURSING AND REHABILITATION CENTER				Government - City-County	
RIO GRANDE CITY NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
RIO GRANDE CITY, TX 78582				CR Beds 110 POS Beds 0	
STARR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 56.6%	
Balance Sheet		Income Statement		Length of Stay 138.8	
Current Assets	1,089,673	Total Charges	5,233,589	Average Wages 16.74	
Fixed Assets	2,248,678	Contract Allowance	0	0.0% Skilled Nursing 79.5%	
Other Assets	1,795,398	Operating Revenue	5,233,589	100.0% Ancillary Service 20.5%	
Total Assets	<u>5,133,749</u>	Operating Expense	6,931,762	132.4% Current Ratio 0.9	
Current Liabilities	1,186,423	Operating Margin	-1,698,173	-32.4% Days to Collect 73.7	
Long Term Liabilities	0	Other Income	2,402,483	45.9% Avg Payment Days 16.2	
Total Equity	<u>3,947,326</u>	Other Expense	0	0.0% Depreciation Rate 46.7%	
Total Liab. and Equity	<u>5,133,749</u>	Net Profit or Loss	<u>704,310</u>	13.5% Return on Equity 17.8%	
675832 RISING STAR NURSING CENTER				Nonprofit - Church	
RISING STAR NURSING CENTER		8/31/2021 365 Days Settled			
RISING STAR, TX 76471				CR Beds 60 POS Beds 0	
EASTLAND				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 46.5%	
Balance Sheet		Income Statement		Length of Stay 87.8	
Current Assets	588,429	Total Charges	2,473,462	Average Wages 16.94	
Fixed Assets	50,379	Contract Allowance	18,894	0.8% Skilled Nursing 84.9%	
Other Assets	0	Operating Revenue	2,454,568	99.2% Ancillary Service 15.1%	
Total Assets	<u>638,808</u>	Operating Expense	2,236,787	91.1% Current Ratio 1.6	
Current Liabilities	379,276	Operating Margin	217,781	8.9% Days to Collect 37.6	
Long Term Liabilities	0	Other Income	379,544	15.5% Avg Payment Days 20.8	
Total Equity	<u>259,532</u>	Other Expense	0	0.0% Depreciation Rate 104.4%	
Total Liab. and Equity	<u>638,808</u>	Net Profit or Loss	<u>555,849</u>	22.6% Return on Equity 214.2%	

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675896 RIVER CITY CARE CENTER		Proprietary - Corporation	
RIVER CITY CARE CENTER		12/31/2021 365 Days Settled	
SAN ANTONIO, TX 78202		CR Beds 100 POS Beds 0	
BEXAR		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	4,729,742	Total Charges	1,052,247
Fixed Assets	317,226	Contract Allowance	164,022
Other Assets	329,460	Operating Revenue	888,225
Total Assets	5,376,428	Operating Expense	2,980,172
Current Liabilities	6,982,340	Operating Margin	-2,091,947
Long Term Liabilities	-16,490	Other Income	625,496
Total Equity	-1,466,451	Other Expense	0
Total Liab. and Equity	5,499,399	Net Profit or Loss	(1,466,451)
		15.6%	84.4%
		335.5%	-235.5%
		70.4%	0.0%
		-165.1%	
			Occupancy Rate 12.8%
			Length of Stay 67.0
			Average Wages 21.28
			Skilled Nursing 79.3%
			Ancillary Service 20.7%
			Current Ratio 0.7
			Days to Collect 132.0
			Avg Payment Days 145.7
			Depreciation Rate 174.8%
			Return on Equity 100.0%

676114 RIVER HILLS HEALTH AND REHABILITATION CENTER		Nonprofit - Church	
RIVER HILLS HEALTH AND REHABILITATION CENTER		6/30/2021 365 Days Settled	
KERRVILLE, TX 78028		CR Beds 150 POS Beds 0	
KERR		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate 49.6%	
Balance Sheet		Income Statement	
Current Assets	1,444,176	Total Charges	7,943,765
Fixed Assets	34,235	Contract Allowance	597,722
Other Assets	510,000	Operating Revenue	7,346,043
Total Assets	1,988,411	Operating Expense	6,991,449
Current Liabilities	92,632	Operating Margin	354,594
Long Term Liabilities	1,477,343	Other Income	610,063
Total Equity	418,436	Other Expense	0
Total Liab. and Equity	1,988,411	Net Profit or Loss	964,657
		7.5%	92.5%
		95.2%	4.8%
		8.3%	0.0%
		13.1%	
			Occupancy Rate 49.6%
			Length of Stay 102.8
			Average Wages 21.18
			Skilled Nursing 75.4%
			Ancillary Service 24.6%
			Current Ratio 15.6
			Days to Collect 45.9
			Avg Payment Days 1.2
			Depreciation Rate 1,623.2%
			Return on Equity 230.5%

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675018 RIVER OAKS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
RIVER OAKS HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
FORT WORTH, TX 76106		CR Beds 120 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		49.1%	
Balance Sheet		Income Statement		Length of Stay 162.9	
Current Assets	858,673	Total Charges	4,775,898	Average Wages	20.49
Fixed Assets	50,000	Contract Allowance	-63,151	-1.3%	Skilled Nursing 85.6%
Other Assets	10,500	Operating Revenue	4,839,049	101.3%	Ancillary Service 14.4%
Total Assets	919,173	Operating Expense	5,557,318	114.8%	Current Ratio 1.2
Current Liabilities	727,926	Operating Margin	-718,269	-14.8%	Days to Collect 22.3
Long Term Liabilities	0	Other Income	1,082,717	22.4%	Avg Payment Days 46.6
Total Equity	191,247	Other Expense	0	0.0%	Depreciation Rate 668.5%
Total Liab. and Equity	919,173	Net Profit or Loss	364,448	7.5%	Return on Equity 190.6%
675900 RIVER POINTE OF TRINITY HEALTHCARE AND REHABILITAT				Nonprofit - Church	
RIVER POINTE OF TRINITY HEALTHCARE AND REHABILITAT		9/30/2021 365 Days Settled			
TRINITY, TX 75862		CR Beds 118 POS Beds 0			
TRINITY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		51.2%	
Balance Sheet		Income Statement		Length of Stay 102.2	
Current Assets	674,331	Total Charges	4,259,993	Average Wages	21.25
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 92.9%
Other Assets	25,002	Operating Revenue	4,259,993	100.0%	Ancillary Service 7.1%
Total Assets	699,333	Operating Expense	4,261,342	100.0%	Current Ratio 1.0
Current Liabilities	684,753	Operating Margin	-1,349	0.0%	Days to Collect 26.1
Long Term Liabilities	14,580	Other Income	1,349	0.0%	Avg Payment Days 50.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	699,333	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

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675672 RIVER RIDGE NURSING & REHABILITATION				Nonprofit - Church	
RIVER RIDGE NURSING & REHABILITATION		3/31/2021 365 Days Reopened			
CORPUS CHRISTI, TX 78410				CR Beds 120	POS Beds 0
NUECES				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	59.2%
				Length of Stay	68.2
				Average Wages	18.41
				11.4%	Skilled Nursing 69.7%
				88.6%	Ancillary Service 30.3%
				92.4%	Current Ratio 0.8
				7.6%	Days to Collect 26.8
				7.5%	Avg Payment Days 35.6
				0.0%	Depreciation Rate 0.0%
				15.1%	Return on Equity -895.6%
Balance Sheet		Income Statement			
Current Assets	504,737	Total Charges	7,770,343		
Fixed Assets	0	Contract Allowance	884,082		
Other Assets	0	Operating Revenue	6,886,261		
Total Assets	504,737	Operating Expense	6,363,483		
Current Liabilities	620,911	Operating Margin	522,778		
Long Term Liabilities	0	Other Income	517,627		
Total Equity	-116,174	Other Expense	0		
Total Liab. and Equity	504,737	Net Profit or Loss	1,040,405		
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455970 RIVER VALLEY HEALTH & REHABILITATION CENTER				Nonprofit - Church	
RIVER VALLEY HEALTH & REHABILITATION CENTER		12/31/2021 365 Days Settled			
GAINESVILLE, TX 76240				CR Beds 116	POS Beds 0
COOKE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	42.8%
				Length of Stay	183.1
				Average Wages	22.08
				15.5%	Skilled Nursing 83.3%
				84.5%	Ancillary Service 16.7%
				83.8%	Current Ratio 1.1
				16.2%	Days to Collect 45.9
				5.5%	Avg Payment Days 33.4
				0.0%	Depreciation Rate 905.5%
				21.6%	Return on Equity 59.4%
Balance Sheet		Income Statement			
Current Assets	12,612,339	Total Charges	5,143,136		
Fixed Assets	19,939	Contract Allowance	797,097		
Other Assets	0	Operating Revenue	4,346,039		
Total Assets	12,632,278	Operating Expense	3,642,280		
Current Liabilities	11,047,510	Operating Margin	703,759		
Long Term Liabilities	0	Other Income	236,864		
Total Equity	1,584,768	Other Expense	0		
Total Liab. and Equity	12,632,278	Net Profit or Loss	940,623		

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676246 RIVERSIDE NURSING AND REHABILITATION CENTER				Government - City-County	
RIVERSIDE NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
AUSTIN, TX 78741				CR Beds 122 POS Beds 0	
TRAVIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	62.7%
				Length of Stay	136.3
				Average Wages	23.21
				Skilled Nursing	81.7%
				Ancillary Service	18.3%
				Current Ratio	0.6
				Days to Collect	89.6
				Avg Payment Days	63.8
				Depreciation Rate	292.0%
				Return on Equity	-27.7%
Balance Sheet		Income Statement			
Current Assets	1,307,679	Total Charges	5,138,639		
Fixed Assets	267,144	Contract Allowance	0	0.0%	
Other Assets	-1,805,945	Operating Revenue	5,138,639	100.0%	
Total Assets	-231,122	Operating Expense	6,603,625	128.5%	
Current Liabilities	2,094,683	Operating Margin	-1,464,986	-28.5%	
Long Term Liabilities	0	Other Income	2,108,832	41.0%	
Total Equity	-2,325,805	Other Expense	0	0.0%	
Total Liab. and Equity	-231,122	Net Profit or Loss	643,846	12.5%	
675371 RIVERVIEW NURSING & REHABILITATION				Proprietary - Partnership	
RIVERVIEW NURSING & REHABILITATION		12/31/2021 365 Days Settled			
BOERNE, TX 78006				CR Beds 120 POS Beds 0	
KENDALL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	54.2%
				Length of Stay	641.2
				Average Wages	20.99
				Skilled Nursing	76.8%
				Ancillary Service	23.2%
				Current Ratio	1.2
				Days to Collect	32.9
				Avg Payment Days	31.6
				Depreciation Rate	329.1%
				Return on Equity	1,084.7%
Balance Sheet		Income Statement			
Current Assets	632,566	Total Charges	7,323,962		
Fixed Assets	78,412	Contract Allowance	632,240	8.6%	
Other Assets	30,640	Operating Revenue	6,691,722	91.4%	
Total Assets	741,618	Operating Expense	5,053,379	75.5%	
Current Liabilities	528,877	Operating Margin	1,638,343	24.5%	
Long Term Liabilities	9,834	Other Income	562,494	8.4%	
Total Equity	202,907	Other Expense	0	0.0%	
Total Liab. and Equity	741,618	Net Profit or Loss	2,200,837	32.9%	

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676475 RIVERWOOD HEALTHCARE				Proprietary - Individual	
RIVERWOOD HEALTHCARE		12/31/2021 365 Days Settled			
MADISONVILLE, TX 77864		CR Beds 90 POS Beds 0			
MADISON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		32.7%	
		Length of Stay		383.7	
		Average Wages		19.95	
		13.7% Skilled Nursing		87.9%	
		86.3% Ancillary Service		12.1%	
		117.8% Current Ratio		0.9	
		-17.8% Days to Collect		162.3	
		1.9% Avg Payment Days		112.7	
		0.0% Depreciation Rate		85.0%	
		-15.9% Return on Equity		169.0%	
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675599 ROBERT LEE CARE CENTER				Government - City-County	
ROBERT LEE CARE CENTER		9/30/2021 365 Days Settled			
ROBERT LEE, TX 76945		CR Beds 70 POS Beds 0			
COKE		Key Performance Ind.			
NOVITAS		Occupancy Rate		60.5%	
		Length of Stay		343.5	
		Average Wages		17.11	
		-17.2% Skilled Nursing		80.6%	
		117.2% Ancillary Service		19.4%	
		122.4% Current Ratio		2.1	
		-22.4% Days to Collect		26.7	
		14.8% Avg Payment Days		23.2	
		0.0% Depreciation Rate		0.0%	
		-7.5% Return on Equity		-74.9%	

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455838 ROBSTOWN NURSING AND REHABILITATION CENTER				Proprietary - Other	
ROBSTOWN NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
ROBSTOWN, TX 78380				CR Beds 94	POS Beds 0
NUECES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.6%
Balance Sheet		Income Statement		Length of Stay	190.3
Current Assets	455,046	Total Charges	4,728,113	Average Wages	20.84
Fixed Assets	855,540	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	3,039,788	Operating Revenue	4,728,113	100.0%	Ancillary Service
Total Assets	4,350,374	Operating Expense	4,231,963	89.5%	Current Ratio
Current Liabilities	303,444	Operating Margin	496,150	10.5%	Days to Collect
Long Term Liabilities	0	Other Income	1,137,657	24.1%	Avg Payment Days
Total Equity	4,046,930	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,350,374	Net Profit or Loss	1,633,807	34.6%	Return on Equity
676235 ROCK CREEK HEALTH AND REHABILITATION LLC				Proprietary - Corporation	
ROCK CREEK HEALTH AND REHABILITATION LLC		6/30/2021 181 Days Settled			
SULPHUR SPRINGS, TX 75482		9/30/2021 92 Days Settled		CR Beds 120	POS Beds 0
HOPKINS		Key Performance Ind.			
TRAILBLAZER (TEXAS)				Occupancy Rate	39.9%
Balance Sheet		Income Statement		Length of Stay	152.1
Current Assets	722,490	Total Charges	2,303,662	Average Wages	22.55
Fixed Assets	100,997	Contract Allowance	106,990	4.6%	Skilled Nursing
Other Assets	872,439	Operating Revenue	2,196,672	95.4%	Ancillary Service
Total Assets	1,695,926	Operating Expense	2,772,479	126.2%	Current Ratio
Current Liabilities	1,600,359	Operating Margin	-575,807	-26.2%	Days to Collect
Long Term Liabilities	0	Other Income	3,974	0.2%	Avg Payment Days
Total Equity	-571,833	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,028,526	Net Profit or Loss	(571,833)	-26.0%	Return on Equity

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676235 ROCK CREEK HEALTH AND REHABILITATION LLC				Nonprofit - Church	
ROCK CREEK HEALTH AND REHABILITATION LLC		6/30/2021 181 Days Settled			
SULPHUR SPRINGS, TX 75482		9/30/2021 92 Days Settled		CR Beds 120 POS Beds 0	
HOPKINS		Key Performance Ind.			
TRAILBLAZER (TEXAS)				Occupancy Rate	39.8%
				Length of Stay	99.8
				Average Wages	22.55
				7.1% Skilled Nursing	78.6%
				92.9% Ancillary Service	21.4%
				124.5% Current Ratio	0.8
				-24.5% Days to Collect	207.8
				5.2% Avg Payment Days	62.5
				0.0% Depreciation Rate	3,420.9%
				-19.3% Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	837,786	Total Charges	1,169,206		
Fixed Assets	6,707	Contract Allowance	82,485		
Other Assets	46,008	Operating Revenue	1,086,721		
Total Assets	890,501	Operating Expense	1,353,468		
Current Liabilities	1,107,100	Operating Margin	-266,747		
Long Term Liabilities	0	Other Income	56,907		
Total Equity	-209,840	Other Expense	0		
Total Liab. and Equity	897,260	Net Profit or Loss	(209,840)		
676340 ROCK HAVEN NURSING HOME				Proprietary - Other	
ROCK HAVEN NURSING HOME		10/17/2021 290 Days Settled			
NACOGDOCHES, TX 75964				CR Beds 60 POS Beds 0	
NACOGDOCHES		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	68.6%
				Length of Stay	102.9
				Average Wages	16.42
				-3.2% Skilled Nursing	80.8%
				103.2% Ancillary Service	19.2%
				102.9% Current Ratio	1.6
				-2.9% Days to Collect	24.1
				0.0% Avg Payment Days	12.4
				0.0% Depreciation Rate	55.8%
				-2.9% Return on Equity	-160.3%
Balance Sheet		Income Statement			
Current Assets	189,046	Total Charges	2,130,551		
Fixed Assets	3,515	Contract Allowance	-68,650		
Other Assets	0	Operating Revenue	2,199,201		
Total Assets	192,561	Operating Expense	2,263,621		
Current Liabilities	121,105	Operating Margin	-64,420		
Long Term Liabilities	31,590	Other Income	532		
Total Equity	39,866	Other Expense	0		
Total Liab. and Equity	192,561	Net Profit or Loss	(63,888)		

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676093 ROCKDALE ESTATES & REHABILITATION				Proprietary - Corporation	
ROCKDALE ESTATES & REHABILITATION				8/31/2021 365 Days Settled	
ROCKDALE, TX 76567				12/15/2021 106 Days Settled	
MILAM				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 62.6%	
Balance Sheet		Income Statement		Length of Stay 85.8	
Current Assets	703,233	Total Charges	1,464,784	Average Wages 19.64	
Fixed Assets	27,377	Contract Allowance	11,623	0.8%	Skilled Nursing 84.0%
Other Assets	0	Operating Revenue	1,453,161	99.2%	Ancillary Service 16.0%
Total Assets	<u>730,610</u>	Operating Expense	<u>1,664,549</u>	114.5%	Current Ratio 12.0
Current Liabilities	58,673	Operating Margin	-211,388	-14.5%	Days to Collect 136.3
Long Term Liabilities	0	Other Income	161,822	11.1%	Avg Payment Days 16.8
Total Equity	<u>671,937</u>	Other Expense	0	0.0%	Depreciation Rate 489.0%
Total Liab. and Equity	<u>730,610</u>	Net Profit or Loss	<u>(52,676)</u>	-3.6%	Return on Equity -7.8%

676093 ROCKDALE ESTATES & REHABILITATION				Proprietary - Corporation	
ROCKDALE ESTATES & REHABILITATION				8/31/2021 365 Days Settled	
ROCKDALE, TX 76567				12/15/2021 106 Days Settled	
MILAM				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 52.3%	
Balance Sheet		Income Statement		Length of Stay 137.7	
Current Assets	645,593	Total Charges	4,382,508	Average Wages 19.64	
Fixed Assets	28,151	Contract Allowance	28,682	0.7%	Skilled Nursing 82.0%
Other Assets	0	Operating Revenue	4,353,826	99.3%	Ancillary Service 18.0%
Total Assets	<u>673,744</u>	Operating Expense	<u>4,747,895</u>	109.1%	Current Ratio 3.2
Current Liabilities	201,525	Operating Margin	-394,069	-9.1%	Days to Collect 43.7
Long Term Liabilities	0	Other Income	727,620	16.7%	Avg Payment Days 13.1
Total Equity	<u>472,219</u>	Other Expense	0	0.0%	Depreciation Rate 1,294.7%
Total Liab. and Equity	<u>673,744</u>	Net Profit or Loss	<u>326,541</u>	7.5%	Return on Equity 69.2%

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455974 ROCKPORT NURSING AND REHABILITATION CENTER				Government - City-County	
ROCKPORT NURSING AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
ROCKPORT, TX 78382				CR Beds 92	POS Beds 0
ARANSAS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.0%
Balance Sheet		Income Statement		Length of Stay	187.7
Current Assets	656,865	Total Charges	5,963,771	Average Wages	19.34
Fixed Assets	624,925	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	924,832	Operating Revenue	5,963,771	100.0%	Ancillary Service
Total Assets	2,206,622	Operating Expense	6,589,544	110.5%	Current Ratio
Current Liabilities	1,491,768	Operating Margin	-625,773	-10.5%	Days to Collect
Long Term Liabilities	0	Other Income	717,717	12.0%	Avg Payment Days
Total Equity	714,854	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,206,622	Net Profit or Loss	91,944	1.5%	Return on Equity
675402 ROCKWALL NURSING CARE CENTER				Proprietary - Other	
ROCKWALL NURSING CARE CENTER		12/31/2021 365 Days Settled			
ROCKWALL, TX 75087				CR Beds 192	POS Beds 0
ROCKWALL				Key Performance Ind.	
NOVITAS				Occupancy Rate	33.0%
Balance Sheet		Income Statement		Length of Stay	330.4
Current Assets	987,350	Total Charges	6,635,370	Average Wages	21.65
Fixed Assets	62,137	Contract Allowance	265,274	4.0%	Skilled Nursing
Other Assets	150,000	Operating Revenue	6,370,096	96.0%	Ancillary Service
Total Assets	1,199,487	Operating Expense	7,768,087	121.9%	Current Ratio
Current Liabilities	2,706,937	Operating Margin	-1,397,991	-21.9%	Days to Collect
Long Term Liabilities	0	Other Income	479,399	7.5%	Avg Payment Days
Total Equity	-1,507,450	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,199,487	Net Profit or Loss	(918,592)	-14.4%	Return on Equity

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676203 ROLLING MEADOWS				Nonprofit - Other	
ROLLING MEADOWS		12/31/2021 365 Days Settled			
WICHITA FALLS, TX 76309				CR Beds 86	POS Beds 0
WICHITA		Key Performance Ind.			
NOVITAS				Occupancy Rate	44.2%
Balance Sheet		Income Statement		Length of Stay	129.6
Current Assets	5,300,881	Total Charges	7,583,610	Average Wages	17.15
Fixed Assets	8,042,043	Contract Allowance	-83,756	-1.1%	Skilled Nursing 3.4%
Other Assets	29,254,741	Operating Revenue	7,667,366	101.1%	Ancillary Service 4.1%
Total Assets	42,597,665	Operating Expense	9,242,878	120.5%	Current Ratio 4.6
Current Liabilities	1,148,374	Operating Margin	-1,575,512	-20.5%	Days to Collect 13.3
Long Term Liabilities	29,696,944	Other Income	2,694,809	35.1%	Avg Payment Days 12.5
Total Equity	11,752,347	Other Expense	0	0.0%	Depreciation Rate 8.0%
Total Liab. and Equity	42,597,665	Net Profit or Loss	1,119,297	14.6%	Return on Equity 9.5%
676442 ROLLINGBROOK REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
ROLLINGBROOK REHABILITATION AND HEALTHCARE CENTER		4/30/2021 120 Days Settled			
BAYTOWN, TX 77521				CR Beds 130	POS Beds 0
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	56.5%
Balance Sheet		Income Statement		Length of Stay	72.2
Current Assets	1,571,755	Total Charges	3,618,575	Average Wages	22.04
Fixed Assets	58,935	Contract Allowance	878,089	24.3%	Skilled Nursing 42.4%
Other Assets	960	Operating Revenue	2,740,486	75.7%	Ancillary Service 57.6%
Total Assets	1,631,650	Operating Expense	2,777,131	101.3%	Current Ratio 3.1
Current Liabilities	503,522	Operating Margin	-36,645	-1.3%	Days to Collect 40.9
Long Term Liabilities	0	Other Income	209,703	7.7%	Avg Payment Days 19.1
Total Equity	1,128,128	Other Expense	0	0.0%	Depreciation Rate 323.0%
Total Liab. and Equity	1,631,650	Net Profit or Loss	173,058	6.3%	Return on Equity 15.3%

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675603 ROSE HAVEN RETREAT				Proprietary - Corporation		
ROSE HAVEN RETREAT		12/31/2021 365 Days Settled				
ATLANTA, TX 75551				CR Beds 108 POS Beds 0		
CASS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	37.6%	
				Length of Stay	246.8	
Balance Sheet		Income Statement		Average Wages	13.54	
Current Assets	1,780,562	Total Charges	4,024,514	13.8%	Skilled Nursing	83.0%
Fixed Assets	12,795	Contract Allowance	556,374	86.2%	Ancillary Service	17.0%
Other Assets	0	Operating Revenue	3,468,140	93.5%	Current Ratio	11.9
Total Assets	<u>1,793,357</u>	Operating Expense	<u>3,243,039</u>	6.5%	Days to Collect	59.2
Current Liabilities	149,017	Operating Margin	225,101	13.5%	Avg Payment Days	13.5
Long Term Liabilities	0	Other Income	467,923	0.0%	Depreciation Rate	442.8%
Total Equity	<u>1,644,340</u>	Other Expense	0	19.9%	Return on Equity	42.0%
Total Liab. and Equity	<u>1,793,357</u>	Net Profit or Loss	<u>689,970</u>			

455429 ROSE TRAIL NURSING AND REHABILITATION CENTER				Government - City-County		
ROSE TRAIL NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled				
TYLER, TX 75701				CR Beds 92 POS Beds 0		
SMITH				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.8%	
				Length of Stay	187.6	
Balance Sheet		Income Statement		Average Wages	20.78	
Current Assets	2,090,158	Total Charges	8,709,265	5.5%	Skilled Nursing	78.4%
Fixed Assets	0	Contract Allowance	481,207	94.5%	Ancillary Service	21.6%
Other Assets	0	Operating Revenue	8,228,058	82.3%	Current Ratio	1.6
Total Assets	<u>2,090,158</u>	Operating Expense	<u>6,775,626</u>	17.7%	Days to Collect	42.6
Current Liabilities	1,276,051	Operating Margin	1,452,432	2.5%	Avg Payment Days	58.0
Long Term Liabilities	0	Other Income	203,916	0.0%	Depreciation Rate	0.0%
Total Equity	<u>814,107</u>	Other Expense	0	20.1%	Return on Equity	203.5%
Total Liab. and Equity	<u>2,090,158</u>	Net Profit or Loss	<u>1,656,348</u>			

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675046 ROSENBERG HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
ROSENBERG HEALTH & REHABILITATION CENTER 12/31/2021 365 Days Settled					
ROSENBERG, TX 77471				CR Beds 142 POS Beds 0	
FORT BEND				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	56.5%
Balance Sheet		Income Statement		Length of Stay	102.0
Current Assets	3,553,245	Total Charges	8,643,295	Average Wages	25.70
Fixed Assets	775,214	Contract Allowance	1,954,712	22.6%	Skilled Nursing 60.7%
Other Assets	183,226	Operating Revenue	6,688,583	77.4%	Ancillary Service 39.3%
Total Assets	4,511,685	Operating Expense	7,135,721	106.7%	Current Ratio 1.6
Current Liabilities	2,169,493	Operating Margin	-447,138	-6.7%	Days to Collect 140.5
Long Term Liabilities	0	Other Income	1,562,017	23.4%	Avg Payment Days 68.8
Total Equity	2,342,192	Other Expense	0	0.0%	Depreciation Rate 21.9%
Total Liab. and Equity	4,511,685	Net Profit or Loss	1,114,879	16.7%	Return on Equity 47.6%

675452 ROSEWOOD REHABILITATION AND CARE CENTER				Nonprofit - Church	
ROSEWOOD REHABILITATION AND CARE CENTER 8/31/2021 365 Days Settled					
CONVERSE, TX 78109				CR Beds 100 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	20.9%
Balance Sheet		Income Statement		Length of Stay	67.8
Current Assets	930,359	Total Charges	5,610,714	Average Wages	18.59
Fixed Assets	396,890	Contract Allowance	-19,501	-0.3%	Skilled Nursing 83.1%
Other Assets	0	Operating Revenue	5,630,215	100.3%	Ancillary Service 16.9%
Total Assets	1,327,249	Operating Expense	5,866,169	104.2%	Current Ratio 11.0
Current Liabilities	84,230	Operating Margin	-235,954	-4.2%	Days to Collect 20.7
Long Term Liabilities	0	Other Income	1,340,227	23.8%	Avg Payment Days 5.2
Total Equity	1,243,019	Other Expense	0	0.0%	Depreciation Rate 114.5%
Total Liab. and Equity	1,327,249	Net Profit or Loss	1,091,400	19.4%	Return on Equity 87.8%

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455904 ROWLETT HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
ROWLETT HEALTH AND REHABILITATION CENTER				12/31/2021 365 Days Settled	
ROWLETT, TX 75088				CR Beds 150 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	83.4%
Balance Sheet		Income Statement		Length of Stay	265.4
Current Assets	7,457,366	Total Charges	17,719,199	Average Wages	25.07
Fixed Assets	475,581	Contract Allowance	3,330,591	18.8% Skilled Nursing	55.8%
Other Assets	7,707,801	Operating Revenue	14,388,608	81.2% Ancillary Service	44.2%
Total Assets	15,640,748	Operating Expense	11,111,972	77.2% Current Ratio	4.3
Current Liabilities	1,741,258	Operating Margin	3,276,636	22.8% Days to Collect	36.4
Long Term Liabilities	7,695,070	Other Income	226	0.0% Avg Payment Days	24.5
Total Equity	6,204,420	Other Expense	0	0.0% Depreciation Rate	158.5%
Total Liab. and Equity	15,640,748	Net Profit or Loss	3,276,862	22.8% Return on Equity	52.8%
676343 ROYAL MANOR				Nonprofit - Church	
ROYAL MANOR				8/31/2021 365 Days Settled	
WACO, TX 76712				CR Beds 120 POS Beds 0	
MCLENNAN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	53.9%
Balance Sheet		Income Statement		Length of Stay	102.2
Current Assets	1,094,095	Total Charges	5,550,904	Average Wages	19.51
Fixed Assets	120,644	Contract Allowance	-214,736	-3.9% Skilled Nursing	75.7%
Other Assets	0	Operating Revenue	5,765,640	103.9% Ancillary Service	24.3%
Total Assets	1,214,739	Operating Expense	6,193,890	107.4% Current Ratio	8.9
Current Liabilities	122,274	Operating Margin	-428,250	-7.4% Days to Collect	47.0
Long Term Liabilities	0	Other Income	1,268,930	22.0% Avg Payment Days	2.5
Total Equity	1,092,465	Other Expense	0	0.0% Depreciation Rate	698.3%
Total Liab. and Equity	1,214,739	Net Profit or Loss	841,200	14.6% Return on Equity	77.0%

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676217 ROYSE CITY MEDICAL LODGE				Proprietary - Other	
ROYSE CITY MEDICAL LODGE		12/31/2021 365 Days Settled			
ROYSE CITY, TX 75189		CR Beds 124 POS Beds 0			
ROCKWALL		Key Performance Ind.			
NOVITAS		Occupancy Rate		70.2%	
Balance Sheet		Income Statement		Length of Stay	
				107.3	
Current Assets	3,196,880	Total Charges	8,443,069	Average Wages	
Fixed Assets	134,846	Contract Allowance	-832,296	18.19	
Other Assets	169,246	Operating Revenue	9,275,365	65.0%	
Total Assets	<u>3,500,972</u>	Operating Expense	10,646,722	35.0%	
Current Liabilities	2,420,208	Operating Margin	-1,371,357	Current Ratio	
Long Term Liabilities	0	Other Income	1,526,710	1.3	
Total Equity	<u>1,080,764</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>3,500,972</u>	Net Profit or Loss	<u>155,353</u>	124.0	
				Avg Payment Days	
				13.5	
				Depreciation Rate	
				699.6%	
				Return on Equity	
				14.4%	

675117 RUNNINGWATER DRAW CARE CENTER INC				Nonprofit - Other	
RUNNINGWATER DRAW CARE CENTER INC		12/31/2021 365 Days Settled			
OLTON, TX 79064		CR Beds 75 POS Beds 0			
LAMB		Key Performance Ind.			
NOVITAS		Occupancy Rate		100.0%	
Balance Sheet		Income Statement		Length of Stay	
				1,710.9	
Current Assets	2,859,821	Total Charges	3,285,352	Average Wages	
Fixed Assets	651,673	Contract Allowance	-14,451	17.37	
Other Assets	0	Operating Revenue	3,299,803	98.0%	
Total Assets	<u>3,511,494</u>	Operating Expense	3,445,466	0.0%	
Current Liabilities	758,614	Operating Margin	-145,663	Current Ratio	
Long Term Liabilities	0	Other Income	508,980	3.8	
Total Equity	<u>2,752,880</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>3,511,494</u>	Net Profit or Loss	<u>363,317</u>	63.6	
				Avg Payment Days	
				17.6	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				13.2%	

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676396 S.P.J.S.T. REST HOME 3				Nonprofit - Other	
S.P.J.S.T. REST HOME 3		12/31/2021 214 Days Settled			
EL CAMPO, TX 77437		5/31/2021 151 Days Settled		CR Beds 57	POS Beds 0
WHARTON		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	73.1%
Balance Sheet		Income Statement		Length of Stay	49.5
Current Assets	1,872,127	Total Charges	1,807,721	Average Wages	17.94
Fixed Assets	990,174	Contract Allowance	1	0.0%	Skilled Nursing 100.0%
Other Assets	77,574	Operating Revenue	1,807,720	100.0%	Ancillary Service 0.0%
Total Assets	2,939,875	Operating Expense	1,118,062	61.8%	Current Ratio 16.7
Current Liabilities	112,122	Operating Margin	689,658	38.2%	Days to Collect 365.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 17.9
Total Equity	2,827,753	Other Expense	0	0.0%	Depreciation Rate 0.8%
Total Liab. and Equity	2,939,875	Net Profit or Loss	689,658	38.2%	Return on Equity 24.4%
676396 S.P.J.S.T. REST HOME 3				Nonprofit - Other	
S.P.J.S.T. REST HOME 3		12/31/2021 214 Days Settled			
EL CAMPO, TX 77437		5/31/2021 151 Days Settled		CR Beds 57	POS Beds 0
WHARTON		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	71.4%
Balance Sheet		Income Statement		Length of Stay	97.9
Current Assets	1,200,450	Total Charges	1,926,181	Average Wages	17.94
Fixed Assets	990,174	Contract Allowance	1	0.0%	Skilled Nursing 100.0%
Other Assets	1,316,247	Operating Revenue	1,926,180	100.0%	Ancillary Service 0.0%
Total Assets	3,506,871	Operating Expense	821,940	42.7%	Current Ratio 4.5
Current Liabilities	264,536	Operating Margin	1,104,240	57.3%	Days to Collect 204.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 97.5
Total Equity	3,242,335	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,506,871	Net Profit or Loss	1,104,240	57.3%	Return on Equity 34.1%

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675937 SAGEBROOK NURSING AND REHABILITATION				Nonprofit - Church	
SAGEBROOK NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
CEDAR PARK, TX 78613		CR Beds 124 POS Beds 0			
WILLIAMSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		66.0%	
Balance Sheet		Income Statement		Length of Stay 115.7	
Current Assets	6,922,403	Total Charges	8,409,077	Average Wages	21.84
Fixed Assets	126,106	Contract Allowance	758,321	9.0% Skilled Nursing	78.8%
Other Assets	0	Operating Revenue	7,650,756	91.0% Ancillary Service	21.2%
Total Assets	7,048,509	Operating Expense	7,564,355	98.9% Current Ratio	3.0
Current Liabilities	2,283,860	Operating Margin	86,401	1.1% Days to Collect	287.4
Long Term Liabilities	2,827,004	Other Income	901,775	11.8% Avg Payment Days	40.7
Total Equity	1,937,645	Other Expense	0	0.0% Depreciation Rate	620.8%
Total Liab. and Equity	7,048,509	Net Profit or Loss	988,176	12.9% Return on Equity	51.0%
676091 SAGECREST ALZHEIMERS CARE CENTER				Nonprofit - Other	
SAGECREST ALZHEIMERS CARE CENTER		9/30/2021 365 Days Settled			
SAN ANGELO, TX 76903		CR Beds 72 POS Beds 0			
TOM GREEN		Key Performance Ind.			
NOVITAS		Occupancy Rate		80.1%	
Balance Sheet		Income Statement		Length of Stay 107.4	
Current Assets	6,610,732	Total Charges	7,094,101	Average Wages	18.98
Fixed Assets	29,478,796	Contract Allowance	1,262,321	17.8% Skilled Nursing	72.7%
Other Assets	35,148,230	Operating Revenue	5,831,780	82.2% Ancillary Service	27.3%
Total Assets	71,237,758	Operating Expense	14,033,690	240.6% Current Ratio	0.4
Current Liabilities	16,526,532	Operating Margin	-8,201,910	-140.6% Days to Collect	58.7
Long Term Liabilities	13,239,752	Other Income	18,648,250	319.8% Avg Payment Days	24.6
Total Equity	41,471,474	Other Expense	0	0.0% Depreciation Rate	3.1%
Total Liab. and Equity	71,237,758	Net Profit or Loss	10,446,340	179.1% Return on Equity	25.2%

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676100 SAN ANGELO NURSING AND REHAB				Proprietary - Other	
SAN ANGELO NURSING AND REHAB				3/31/2021 365 Days Settled	
SAN ANGELO, TX 76904				CR Beds 125 POS Beds 0	
TOM GREEN				Key Performance Ind.	
NOVITAS				Occupancy Rate	66.3%
Balance Sheet		Income Statement		Length of Stay	211.6
Current Assets	3,507,225	Total Charges	8,636,388	Average Wages	22.58
Fixed Assets	1,500	Contract Allowance	90,622	1.0%	Skilled Nursing 78.9%
Other Assets	0	Operating Revenue	8,545,766	99.0%	Ancillary Service 21.1%
Total Assets	3,508,725	Operating Expense	7,220,237	84.5%	Current Ratio 7.3
Current Liabilities	483,650	Operating Margin	1,325,529	15.5%	Days to Collect 133.0
Long Term Liabilities	0	Other Income	1,337,879	15.7%	Avg Payment Days 24.4
Total Equity	3,025,075	Other Expense	0	0.0%	Depreciation Rate 447.8%
Total Liab. and Equity	3,508,725	Net Profit or Loss	2,663,408	31.2%	Return on Equity 88.0%
455742 SAN ANTONIO RESIDENCE AND REHABILITATION CENTER				Nonprofit - Church	
SAN ANTONIO RESIDENCE AND REHABILITATION CENTER				8/31/2021 365 Days Settled	
SAN ANTONIO, TX 78230				CR Beds 106 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	56.5%
Balance Sheet		Income Statement		Length of Stay	78.6
Current Assets	1,007,211	Total Charges	6,590,355	Average Wages	18.05
Fixed Assets	246,934	Contract Allowance	917,961	13.9%	Skilled Nursing 85.6%
Other Assets	0	Operating Revenue	5,672,394	86.1%	Ancillary Service 14.4%
Total Assets	1,254,145	Operating Expense	5,641,933	99.5%	Current Ratio 2.2
Current Liabilities	465,899	Operating Margin	30,461	0.5%	Days to Collect 48.5
Long Term Liabilities	-68,395	Other Income	851,177	15.0%	Avg Payment Days 27.6
Total Equity	856,641	Other Expense	0	0.0%	Depreciation Rate 317.0%
Total Liab. and Equity	1,254,145	Net Profit or Loss	881,638	15.5%	Return on Equity 102.9%

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455762 SAN ANTONIO WELLNESS & REHABILITATION				Proprietary - Partnership	
SAN ANTONIO WELLNESS & REHABILITATION		8/31/2021 365 Days Settled			
SAN ANTONIO, TX 78247				CR Beds 162 POS Beds 0	
BEXAR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	65.4%
				Length of Stay	97.1
				Average Wages	22.22
				0.3% Skilled Nursing	70.8%
				99.7% Ancillary Service	29.2%
				98.5% Current Ratio	1.0
				1.5% Days to Collect	95.9
				3.2% Avg Payment Days	31.2
				0.0% Depreciation Rate	111.9%
				4.7% Return on Equity	33.8%
Balance Sheet		Income Statement			
Current Assets	54,387,067	Total Charges	11,810,816		
Fixed Assets	1,383,389	Contract Allowance	40,381		
Other Assets	-470,309	Operating Revenue	11,770,435		
Total Assets	55,300,147	Operating Expense	11,597,963		
Current Liabilities	52,381,506	Operating Margin	172,472		
Long Term Liabilities	1,294,117	Other Income	376,994		
Total Equity	1,624,524	Other Expense	0		
Total Liab. and Equity	55,300,147	Net Profit or Loss	549,466		
676308 SAN GABRIEL REHABILITATION AND CARE CENTER				Nonprofit - Church	
SAN GABRIEL REHABILITATION AND CARE CENTER		5/31/2021 365 Days Settled			
ROUND ROCK, TX 78665				CR Beds 142 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	52.6%
				Length of Stay	131.6
				Average Wages	23.95
				12.1% Skilled Nursing	56.3%
				87.9% Ancillary Service	43.7%
				132.4% Current Ratio	0.7
				-32.4% Days to Collect	43.4
				25.6% Avg Payment Days	23.7
				0.0% Depreciation Rate	1,736.7%
				-6.8% Return on Equity	31.5%
Balance Sheet		Income Statement			
Current Assets	879,719	Total Charges	8,057,568		
Fixed Assets	79,220	Contract Allowance	974,206		
Other Assets	1,453	Operating Revenue	7,083,362		
Total Assets	960,392	Operating Expense	9,379,547		
Current Liabilities	1,282,178	Operating Margin	-2,296,185		
Long Term Liabilities	1,204,274	Other Income	1,815,933		
Total Equity	-1,526,060	Other Expense	0		
Total Liab. and Equity	960,392	Net Profit or Loss	(480,252)		

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675392 SAN JACINTO MANOR				Proprietary - Partnership	
SAN JACINTO MANOR		12/31/2021 365 Days Settled			
DEER PARK, TX 77536		CR Beds 96		POS Beds 0	
HARRIS		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		67.0%	
Balance Sheet		Income Statement		Length of Stay 195.6	
Current Assets	347,280	Total Charges	8,261,862	Average Wages	24.19
Fixed Assets	75,237	Contract Allowance	3,311,023	40.1% Skilled Nursing	51.0%
Other Assets	1,601	Operating Revenue	4,950,839	59.9% Ancillary Service	49.0%
Total Assets	424,118	Operating Expense	6,349,745	128.3% Current Ratio	0.2
Current Liabilities	2,152,276	Operating Margin	-1,398,906	-28.3% Days to Collect	15.7
Long Term Liabilities	0	Other Income	653,853	13.2% Avg Payment Days	20.9
Total Equity	-1,728,158	Other Expense	0	0.0% Depreciation Rate	81.0%
Total Liab. and Equity	424,118	Net Profit or Loss	(754,037)	-15.2% Return on Equity	43.6%
455484 SAN JUAN NURSING HOME INC				Proprietary - Individual	
SAN JUAN NURSING HOME INC		6/30/2021 365 Days Settled			
SAN JUAN, TX 78589		CR Beds 0		POS Beds 0	
HIDALGO		Key Performance Ind.			
NOVITAS		Occupancy Rate		0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

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675651 SAN MARCOS REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church		
SAN MARCOS REHABILITATION AND HEALTHCARE CENTER		9/30/2021 365 Days Settled				
SAN MARCOS, TX 78666				CR Beds 129 POS Beds 0		
HAYS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.2%	
Balance Sheet		Income Statement		Length of Stay	122.5	
Current Assets	4,352,687	Total Charges	9,492,417	Average Wages	24.70	
Fixed Assets	1,538,540	Contract Allowance	-639,836	-6.7%	Skilled Nursing	61.4%
Other Assets	2,679,018	Operating Revenue	10,132,253	106.7%	Ancillary Service	38.6%
Total Assets	8,570,245	Operating Expense	8,282,925	81.7%	Current Ratio	2.5
Current Liabilities	1,751,171	Operating Margin	1,849,328	18.3%	Days to Collect	37.3
Long Term Liabilities	2,693,583	Other Income	1,669	0.0%	Avg Payment Days	26.2
Total Equity	4,125,491	Other Expense	0	0.0%	Depreciation Rate	21.2%
Total Liab. and Equity	8,570,245	Net Profit or Loss	1,850,997	18.3%	Return on Equity	44.9%
455689 SAN PEDRO MANOR				Nonprofit - Church		
SAN PEDRO MANOR		6/30/2021 365 Days Settled				
SAN ANTONIO, TX 78212				CR Beds 62 POS Beds 0		
BEXAR				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	39.2%	
Balance Sheet		Income Statement		Length of Stay	152.9	
Current Assets	121,131	Total Charges	2,848,472	Average Wages	22.06	
Fixed Assets	539,491	Contract Allowance	315,971	11.1%	Skilled Nursing	55.6%
Other Assets	5,878,524	Operating Revenue	2,532,501	88.9%	Ancillary Service	44.4%
Total Assets	6,539,146	Operating Expense	5,991,249	236.6%	Current Ratio	0.3
Current Liabilities	442,371	Operating Margin	-3,458,748	-136.6%	Days to Collect	121.8
Long Term Liabilities	5,948,187	Other Income	2,560,773	101.1%	Avg Payment Days	15.0
Total Equity	148,588	Other Expense	0	0.0%	Depreciation Rate	47.0%
Total Liab. and Equity	6,539,146	Net Profit or Loss	(897,975)	-35.5%	Return on Equity	-604.3%

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675717 SAN RAFAEL NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
SAN RAFAEL NURSING AND REHABILITATION CENTER		10/31/2021 304 Days Settled	
CORPUS CHRISTI, TX 78415		12/31/2021 61 Days Settled	
NUECES		CR Beds 178 POS Beds 0	
NOVITAS		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,744,165	Total Charges	2,009,692
Fixed Assets	0	Contract Allowance	173,115
Other Assets	1,308	Operating Revenue	1,836,577
Total Assets	1,745,473	Operating Expense	1,415,863
Current Liabilities	215,575	Operating Margin	420,714
Long Term Liabilities	0	Other Income	0
Total Equity	1,529,898	Other Expense	0
Total Liab. and Equity	1,745,473	Net Profit or Loss	420,714
		8.6%	91.4%
		77.1%	22.9%
		0.0%	0.0%
		22.9%	22.9%
		Occupancy Rate	67.8%
		Length of Stay	111.6
		Average Wages	20.75
		Skilled Nursing	87.9%
		Ancillary Service	12.1%
		Current Ratio	8.1
		Days to Collect	103.2
		Avg Payment Days	15.7
		Depreciation Rate	0.0%
		Return on Equity	27.5%

675717 SAN RAFAEL NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
SAN RAFAEL NURSING AND REHABILITATION CENTER		10/31/2021 304 Days Settled	
CORPUS CHRISTI, TX 78415		12/31/2021 61 Days Settled	
NUECES		CR Beds 178 POS Beds 0	
NOVITAS		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	8,444,305	Total Charges	9,729,852
Fixed Assets	0	Contract Allowance	838,132
Other Assets	6,332	Operating Revenue	8,891,720
Total Assets	8,450,637	Operating Expense	6,854,843
Current Liabilities	1,043,696	Operating Margin	2,036,877
Long Term Liabilities	0	Other Income	0
Total Equity	7,406,941	Other Expense	0
Total Liab. and Equity	8,450,637	Net Profit or Loss	2,036,877
		8.6%	91.4%
		77.1%	22.9%
		0.0%	0.0%
		22.9%	22.9%
		Occupancy Rate	65.9%
		Length of Stay	249.4
		Average Wages	20.75
		Skilled Nursing	87.9%
		Ancillary Service	12.1%
		Current Ratio	8.1
		Days to Collect	103.2
		Avg Payment Days	15.7
		Depreciation Rate	0.0%
		Return on Equity	27.5%

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676256 SAN REMO				Nonprofit - Church	
SAN REMO		9/30/2021 365 Days Settled			
RICHARDSON, TX 75082		CR Beds 112 POS Beds 0			
DALLAS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		64.5%	
Balance Sheet		Income Statement		Length of Stay 61.4	
Current Assets	3,615,195	Total Charges	12,577,514	Average Wages	24.94
Fixed Assets	0	Contract Allowance	3,444,630	27.4%	Skilled Nursing 72.3%
Other Assets	0	Operating Revenue	9,132,884	72.6%	Ancillary Service 27.7%
Total Assets	3,615,195	Operating Expense	9,592,038	105.0%	Current Ratio 14.0
Current Liabilities	257,904	Operating Margin	-459,154	-5.0%	Days to Collect 143.9
Long Term Liabilities	0	Other Income	778,876	8.5%	Avg Payment Days 5.0
Total Equity	3,357,291	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,615,195	Net Profit or Loss	319,720	3.5%	Return on Equity 9.5%
676399 SAN SABA NURSING & REHABILITATION				Nonprofit - Church	
SAN SABA NURSING & REHABILITATION		12/31/2021 365 Days Settled			
SAN SABA, TX 76877		CR Beds 72 POS Beds 0			
SAN SABA		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		39.6%	
Balance Sheet		Income Statement		Length of Stay 221.5	
Current Assets	1,034,869	Total Charges	2,447,645	Average Wages	20.01
Fixed Assets	125,680	Contract Allowance	291,931	11.9%	Skilled Nursing 77.5%
Other Assets	220,295	Operating Revenue	2,155,714	88.1%	Ancillary Service 22.5%
Total Assets	1,380,844	Operating Expense	2,963,918	137.5%	Current Ratio 0.5
Current Liabilities	1,999,014	Operating Margin	-808,204	-37.5%	Days to Collect 72.7
Long Term Liabilities	12,834	Other Income	202,342	9.4%	Avg Payment Days 92.6
Total Equity	-605,862	Other Expense	0	0.0%	Depreciation Rate 262.9%
Total Liab. and Equity	1,405,986	Net Profit or Loss	(605,862)	-28.1%	Return on Equity 100.0%

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676247 SANDY LAKE REHABILITATION AND CARE CENTER				Nonprofit - Church	
SANDY LAKE REHABILITATION AND CARE CENTER 5/31/2021 365 Days Settled					
COPPELL, TX 75019				CR Beds 123 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 71.4%	
Balance Sheet		Income Statement		Length of Stay 138.2	
Current Assets	488,369	Total Charges	10,048,173	Average Wages 22.29	
Fixed Assets	320,744	Contract Allowance	2,340,352	23.3%	Skilled Nursing 58.5%
Other Assets	0	Operating Revenue	7,707,821	76.7%	Ancillary Service 41.5%
Total Assets	809,113	Operating Expense	9,180,250	119.1%	Current Ratio 0.8
Current Liabilities	620,664	Operating Margin	-1,472,429	-19.1%	Days to Collect 21.1
Long Term Liabilities	-2,006,417	Other Income	1,626,576	21.1%	Avg Payment Days 22.2
Total Equity	2,194,866	Other Expense	0	0.0%	Depreciation Rate 419.2%
Total Liab. and Equity	809,113	Net Profit or Loss	154,147	2.0%	Return on Equity 7.0%
455957 SANTA FE HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
SANTA FE HEALTH & REHABILITATION CENTER 8/31/2021 365 Days Settled					
WEATHERFORD, TX 76086				CR Beds 120 POS Beds 0	
PARKER				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 65.7%	
Balance Sheet		Income Statement		Length of Stay 166.3	
Current Assets	893,622	Total Charges	7,418,724	Average Wages 10.00	
Fixed Assets	0	Contract Allowance	1,454,684	19.6%	Skilled Nursing 71.0%
Other Assets	0	Operating Revenue	5,964,040	80.4%	Ancillary Service 29.0%
Total Assets	893,622	Operating Expense	6,514,594	109.2%	Current Ratio 1.4
Current Liabilities	627,795	Operating Margin	-550,554	-9.2%	Days to Collect 53.7
Long Term Liabilities	0	Other Income	473,294	7.9%	Avg Payment Days 35.2
Total Equity	265,827	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	893,622	Net Profit or Loss	(77,260)	-1.3%	Return on Equity -29.1%

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676333 SCC AT CLEAR BROOK CROSSING REHABILITATION AND HEA				Proprietary - Other	
SCC AT CLEAR BROOK CROSSING REHABILITATION AND HEA		11/30/2021 334 Days Settled			
HOUSTON, TX 77089				CR Beds 128 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	61.9%
Balance Sheet		Income Statement		Length of Stay	105.4
Current Assets	1,203,437	Total Charges	7,065,894	Average Wages	21.58
Fixed Assets	106,176	Contract Allowance	655,092	9.3%	Skilled Nursing 86.8%
Other Assets	170,500	Operating Revenue	6,410,802	90.7%	Ancillary Service 13.2%
Total Assets	1,480,113	Operating Expense	7,146,756	111.5%	Current Ratio 0.5
Current Liabilities	2,587,604	Operating Margin	-735,954	-11.5%	Days to Collect 42.9
Long Term Liabilities	0	Other Income	2,153	0.0%	Avg Payment Days 48.8
Total Equity	-1,107,491	Other Expense	0	0.0%	Depreciation Rate 582.6%
Total Liab. and Equity	1,480,113	Net Profit or Loss	(733,801)	-11.4%	Return on Equity 66.3%
455423 SCC AT VALLEY GRANDE				Proprietary - Other	
SCC AT VALLEY GRANDE		12/31/2021 365 Days Settled			
BROWNSVILLE, TX 78520				CR Beds 156 POS Beds 0	
CAMERON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	42.3%
Balance Sheet		Income Statement		Length of Stay	220.8
Current Assets	1,269,023	Total Charges	7,000,521	Average Wages	17.46
Fixed Assets	139,023	Contract Allowance	1,027,277	14.7%	Skilled Nursing 79.5%
Other Assets	150,000	Operating Revenue	5,973,244	85.3%	Ancillary Service 20.5%
Total Assets	1,558,046	Operating Expense	7,836,007	131.2%	Current Ratio 0.4
Current Liabilities	3,290,759	Operating Margin	-1,862,763	-31.2%	Days to Collect 71.8
Long Term Liabilities	0	Other Income	196,464	3.3%	Avg Payment Days 102.7
Total Equity	-1,732,713	Other Expense	0	0.0%	Depreciation Rate 854.0%
Total Liab. and Equity	1,558,046	Net Profit or Loss	(1,666,299)	-27.9%	Return on Equity 96.2%

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455908 SCHULENBURG REGENCY NURSING CENTER				Proprietary - Corporation	
SCHULENBURG REGENCY NURSING CENTER		4/30/2021 365 Days Settled			
SCHULENBURG, TX 78956				CR Beds 146 POS Beds 0	
FAYETTE				Key Performance Ind.	
NOVITAS				Occupancy Rate	62.0%
Balance Sheet		Income Statement		Length of Stay	164.4
Current Assets	1,484,533	Total Charges	8,023,637	Average Wages	16.09
Fixed Assets	265,512	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	8,023,637	100.0%	Ancillary Service
Total Assets	1,750,045	Operating Expense	10,513,042	131.0%	Current Ratio
Current Liabilities	2,139,076	Operating Margin	-2,489,405	-31.0%	Days to Collect
Long Term Liabilities	0	Other Income	866,998	10.8%	Avg Payment Days
Total Equity	-389,031	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,750,045	Net Profit or Loss	(1,622,407)	-20.2%	Return on Equity
675222 SEABREEZE NURSING AND REHABILITATION				Proprietary - Corporation	
SEABREEZE NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
TEXAS CITY, TX 77590				CR Beds 107 POS Beds 0	
GALVESTON				Key Performance Ind.	
NOVITAS				Occupancy Rate	56.7%
Balance Sheet		Income Statement		Length of Stay	276.6
Current Assets	13,806,554	Total Charges	5,765,726	Average Wages	20.57
Fixed Assets	30,533	Contract Allowance	847,850	14.7%	Skilled Nursing
Other Assets	0	Operating Revenue	4,917,876	85.3%	Ancillary Service
Total Assets	13,837,087	Operating Expense	4,776,226	97.1%	Current Ratio
Current Liabilities	13,248,195	Operating Margin	141,650	2.9%	Days to Collect
Long Term Liabilities	0	Other Income	417,408	8.5%	Avg Payment Days
Total Equity	588,892	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	13,837,087	Net Profit or Loss	559,058	11.4%	Return on Equity

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675751 SEABURY NURSING & REHABILITATION				Proprietary - Corporation	
SEABURY NURSING & REHABILITATION 9/30/2021 365 Days Settled					
ODESSA, TX 79763				CR Beds 75 POS Beds 0	
ECTOR				Key Performance Ind.	
NOVITAS				Occupancy Rate 51.2%	
Balance Sheet		Income Statement		Length of Stay 81.5	
Current Assets	541,862	Total Charges	5,163,738	Average Wages 22.54	
Fixed Assets	61,395	Contract Allowance	1,463,115	28.3%	Skilled Nursing 54.1%
Other Assets	1,232,843	Operating Revenue	3,700,623	71.7%	Ancillary Service 45.9%
Total Assets	<u>1,836,100</u>	Operating Expense	4,523,906	122.2%	Current Ratio 1.0
Current Liabilities	533,965	Operating Margin	-823,283	-22.2%	Days to Collect 29.9
Long Term Liabilities	300,320	Other Income	90,309	2.4%	Avg Payment Days 28.9
Total Equity	<u>1,001,815</u>	Other Expense	0	0.0%	Depreciation Rate 695.9%
Total Liab. and Equity	<u>1,836,100</u>	Net Profit or Loss	<u>(732,974)</u>	-19.8%	Return on Equity -73.2%
676459 SEDONA TRACE HEALTH AND WELLNESS CENTER				Proprietary - Other	
SEDONA TRACE HEALTH AND WELLNESS CENTER 5/31/2021 365 Days Settled					
AUSTIN, TX 78754				7/31/2021 61 Days Settled	
TRAVIS				9/30/2021 61 Days Settled	
NOVITAS (TEXAS)				Key Performance Ind.	
				Occupancy Rate 55.0%	
Balance Sheet		Income Statement		Length of Stay 92.8	
Current Assets	547,377	Total Charges	1,343,393	Average Wages 22.42	
Fixed Assets	100,252	Contract Allowance	405,289	30.2%	Skilled Nursing 66.6%
Other Assets	142,454	Operating Revenue	938,104	69.8%	Ancillary Service 33.4%
Total Assets	<u>790,083</u>	Operating Expense	1,200,352	128.0%	Current Ratio 0.6
Current Liabilities	858,021	Operating Margin	-262,248	-28.0%	Days to Collect 273.3
Long Term Liabilities	1,552,212	Other Income	329,300	35.1%	Avg Payment Days 361.6
Total Equity	<u>-1,620,150</u>	Other Expense	0	0.0%	Depreciation Rate 166.6%
Total Liab. and Equity	<u>790,083</u>	Net Profit or Loss	<u>67,052</u>	7.1%	Return on Equity -4.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676459 SEDONA TRACE HEALTH AND WELLNESS CENTER				Nonprofit - Church	
SEDONA TRACE HEALTH AND WELLNESS CENTER		5/31/2021 365 Days Settled			
AUSTIN, TX 78754		7/31/2021 61 Days Settled		CR Beds 119 POS Beds 0	
TRAVIS		9/30/2021 61 Days Settled		Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	53.2%
Balance Sheet		Income Statement		Length of Stay	133.1
Current Assets	-2,394,618	Total Charges	1,500,622	Average Wages	22.42
Fixed Assets	200,764	Contract Allowance	382,601	25.5% Skilled Nursing	64.8%
Other Assets	16,050,239	Operating Revenue	1,118,021	74.5% Ancillary Service	35.2%
Total Assets	13,856,385	Operating Expense	1,180,099	105.6% Current Ratio	(6.8)
Current Liabilities	350,540	Operating Margin	-62,078	-5.6% Days to Collect	442.0
Long Term Liabilities	13,569,178	Other Income	0	0.0% Avg Payment Days	113.2
Total Equity	-63,333	Other Expense	0	0.0% Depreciation Rate	112.1%
Total Liab. and Equity	13,856,385	Net Profit or Loss	(62,078)	-5.6% Return on Equity	98.0%

676459 SEDONA TRACE HEALTH AND WELLNESS CENTER				Proprietary - Other	
SEDONA TRACE HEALTH AND WELLNESS CENTER		5/31/2021 365 Days Settled			
AUSTIN, TX 78754		7/31/2021 61 Days Settled		CR Beds 119 POS Beds 0	
TRAVIS		9/30/2021 61 Days Settled		Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	59.6%
Balance Sheet		Income Statement		Length of Stay	128.2
Current Assets	439,457	Total Charges	8,733,351	Average Wages	22.42
Fixed Assets	96,827	Contract Allowance	2,539,439	29.1% Skilled Nursing	62.6%
Other Assets	102,054	Operating Revenue	6,193,912	70.9% Ancillary Service	37.4%
Total Assets	638,338	Operating Expense	7,919,837	127.9% Current Ratio	0.4
Current Liabilities	1,138,228	Operating Margin	-1,725,925	-27.9% Days to Collect	32.5
Long Term Liabilities	1,187,312	Other Income	1,317,386	21.3% Avg Payment Days	58.3
Total Equity	-1,687,202	Other Expense	0	0.0% Depreciation Rate	1,187.8%
Total Liab. and Equity	638,338	Net Profit or Loss	(408,539)	-6.6% Return on Equity	24.2%

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675633 SENIOR CARE AT HOLLAND LAKE		Proprietary - Other	
SENIOR CARE AT HOLLAND LAKE		9/30/2021 273 Days Settled	
WEATHERFORD, TX 76086		CR Beds 120 POS Beds 0	
PARKER		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	52.6%
Balance Sheet		Income Statement	
Current Assets	595,331	Total Charges	5,336,642
Fixed Assets	0	Contract Allowance	641,700
Other Assets	0	Operating Revenue	4,694,942
Total Assets	595,331	Operating Expense	5,021,157
Current Liabilities	233,136	Operating Margin	-326,215
Long Term Liabilities	0	Other Income	421,186
Total Equity	362,195	Other Expense	0
Total Liab. and Equity	595,331	Net Profit or Loss	94,971
		12.0%	Skilled Nursing 76.2%
		88.0%	Ancillary Service 23.8%
		106.9%	Current Ratio 2.6
		-6.9%	Days to Collect 0.9
		9.0%	Avg Payment Days 12.7
		0.0%	Depreciation Rate 0.0%
		2.0%	Return on Equity 26.2%

675822 SENIOR CARE BELTLINE		Proprietary - Other	
SENIOR CARE BELTLINE		12/31/2021 365 Days Settled	
GARLAND, TX 75040		CR Beds 120 POS Beds 0	
DALLAS		Key Performance Ind.	
NOVITAS		Occupancy Rate	32.3%
Balance Sheet		Income Statement	
Current Assets	765,384	Total Charges	4,360,091
Fixed Assets	72,231	Contract Allowance	516,624
Other Assets	150,000	Operating Revenue	3,843,467
Total Assets	987,615	Operating Expense	5,380,683
Current Liabilities	2,609,397	Operating Margin	-1,537,216
Long Term Liabilities	0	Other Income	493,532
Total Equity	-1,621,782	Other Expense	0
Total Liab. and Equity	987,615	Net Profit or Loss	(1,043,684)
		11.8%	Skilled Nursing 88.5%
		88.2%	Ancillary Service 11.5%
		140.0%	Current Ratio 0.3
		-40.0%	Days to Collect 95.4
		12.8%	Avg Payment Days 52.5
		0.0%	Depreciation Rate 680.0%
		-27.2%	Return on Equity 64.4%

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675995 SENIOR CARE HEALTH & REHABILITATION CENTER-DENTON				Proprietary - Other	
SENIOR CARE HEALTH & REHABILITATION CENTER-DENTON				12/31/2021 365 Days Settled	
DENTON, TX 76208				CR Beds 146 POS Beds 0	
DENTON				Key Performance Ind.	
NOVITAS				Occupancy Rate	49.5%
Balance Sheet		Income Statement		Length of Stay	229.3
Current Assets	1,133,624	Total Charges	7,137,499	Average Wages	24.44
Fixed Assets	222,675	Contract Allowance	543,551	7.6%	Skilled Nursing 79.1%
Other Assets	150,000	Operating Revenue	6,593,948	92.4%	Ancillary Service 20.9%
Total Assets	1,506,299	Operating Expense	9,079,582	137.7%	Current Ratio 0.2
Current Liabilities	4,608,746	Operating Margin	-2,485,634	-37.7%	Days to Collect 122.7
Long Term Liabilities	0	Other Income	7,839	0.1%	Avg Payment Days 62.2
Total Equity	-3,102,447	Other Expense	0	0.0%	Depreciation Rate 385.4%
Total Liab. and Equity	1,506,299	Net Profit or Loss	(2,477,795)	-37.6%	Return on Equity 79.9%
676144 SENIOR CARE HEALTH & REHABILITATION CENTER - WICHI				Nonprofit - Church	
SENIOR CARE HEALTH & REHABILITATION CENTER - WICHI				8/31/2021 365 Days Settled	
WICHITA FALLS, TX 76302				CR Beds 144 POS Beds 0	
WICHITA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	75.6%
Balance Sheet		Income Statement		Length of Stay	87.1
Current Assets	5,660,323	Total Charges	23,988,619	Average Wages	19.99
Fixed Assets	0	Contract Allowance	10,544,616	44.0%	Skilled Nursing 86.3%
Other Assets	0	Operating Revenue	13,444,003	56.0%	Ancillary Service 13.7%
Total Assets	5,660,323	Operating Expense	13,116,641	97.6%	Current Ratio 2.6
Current Liabilities	2,169,451	Operating Margin	327,362	2.4%	Days to Collect 86.0
Long Term Liabilities	0	Other Income	17,977	0.1%	Avg Payment Days 39.5
Total Equity	3,490,872	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	5,660,323	Net Profit or Loss	345,339	2.6%	Return on Equity 9.9%

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675417 SENIOR CARE HEALTH AND REHABILITATION CENTER - DAL				Proprietary - Other	
SENIOR CARE HEALTH AND REHABILITATION CENTER - DAL		12/31/2021 365 Days Settled			
DALLAS, TX 75215		CR Beds 114 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		39.2%	
Balance Sheet		Income Statement		Length of Stay 185.3	
Current Assets	4,492,714	Total Charges	3,560,433	Average Wages	22.80
Fixed Assets	70,447	Contract Allowance	-25,919	-0.7%	Skilled Nursing 86.3%
Other Assets	150,953	Operating Revenue	3,586,352	100.7%	Ancillary Service 13.7%
Total Assets	4,714,114	Operating Expense	5,560,932	155.1%	Current Ratio 0.6
Current Liabilities	7,426,492	Operating Margin	-1,974,580	-55.1%	Days to Collect 105.5
Long Term Liabilities	0	Other Income	71,255	2.0%	Avg Payment Days 213.1
Total Equity	-2,712,378	Other Expense	0	0.0%	Depreciation Rate 872.9%
Total Liab. and Equity	4,714,114	Net Profit or Loss	(1,903,325)	-53.1%	Return on Equity 70.2%
455697 SENIOR CARE OF CORPUS CHRISTI				Proprietary - Other	
SENIOR CARE OF CORPUS CHRISTI		12/31/2021 365 Days Settled			
CORPUS CHRISTI, TX 78405		CR Beds 121 POS Beds 0			
NUECES		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		67.0%	
Balance Sheet		Income Statement		Length of Stay 177.2	
Current Assets	2,012,655	Total Charges	8,722,438	Average Wages	19.89
Fixed Assets	16,481	Contract Allowance	2,660,686	30.5%	Skilled Nursing 90.7%
Other Assets	0	Operating Revenue	6,061,752	69.5%	Ancillary Service 9.3%
Total Assets	2,029,136	Operating Expense	7,004,884	115.6%	Current Ratio 5.3
Current Liabilities	379,192	Operating Margin	-943,132	-15.6%	Days to Collect 133.6
Long Term Liabilities	1,115,999	Other Income	1,187,844	19.6%	Avg Payment Days 19.8
Total Equity	533,945	Other Expense	0	0.0%	Depreciation Rate 3,506.5%
Total Liab. and Equity	2,029,136	Net Profit or Loss	244,712	4.0%	Return on Equity 45.8%

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676142 SENIOR SUITE CARE & REHAB LLC				Proprietary - Other	
SENIOR SUITE CARE & REHAB LLC		12/31/2021 365 Days Settled			
EMORY, TX 75440		CR Beds 68 POS Beds 0			
RAINS		Key Performance Ind.			
NOVITAS		Occupancy Rate		36.9%	
Balance Sheet		Income Statement		Length of Stay 136.7	
Current Assets	650,445	Total Charges	2,452,478	Average Wages 18.42	
Fixed Assets	175,371	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	2,452,478	100.0%	Ancillary Service 0.0%
Total Assets	825,816	Operating Expense	2,749,426	112.1%	Current Ratio 0.6
Current Liabilities	1,152,957	Operating Margin	-296,948	-12.1%	Days to Collect 33.7
Long Term Liabilities	554,185	Other Income	0	0.0%	Avg Payment Days 122.0
Total Equity	-881,326	Other Expense	0	0.0%	Depreciation Rate 157.6%
Total Liab. and Equity	825,816	Net Profit or Loss	(296,948)	-12.1%	Return on Equity 33.7%
675954 SENIOR VILLAGE NURSING HOME				Nonprofit - Other	
SENIOR VILLAGE NURSING HOME		12/31/2021 365 Days Settled			
PERRYTON, TX 79070		CR Beds 60 POS Beds 0			
OCHILTREE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		39.0%	
Balance Sheet		Income Statement		Length of Stay 152.5	
Current Assets	304,791	Total Charges	2,356,084	Average Wages 17.07	
Fixed Assets	611,289	Contract Allowance	402,363	17.1%	Skilled Nursing 82.9%
Other Assets	0	Operating Revenue	1,953,721	82.9%	Ancillary Service 17.1%
Total Assets	916,080	Operating Expense	2,146,160	109.8%	Current Ratio 2.2
Current Liabilities	139,374	Operating Margin	-192,439	-9.8%	Days to Collect 54.3
Long Term Liabilities	14,890	Other Income	122,045	6.2%	Avg Payment Days 23.2
Total Equity	761,816	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	916,080	Net Profit or Loss	(70,395)	-3.6%	Return on Equity -9.2%

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675969 SETTLERS RIDGE CARE CENTER				Nonprofit - Church	
SETTLERS RIDGE CARE CENTER		9/30/2021 365 Days Settled			
CELINA, TX 75009		CR Beds 128 POS Beds 0			
COLLIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.7%	
		Length of Stay		130.2	
		Average Wages		24.90	
		9.9%		Skilled Nursing	
		90.1%		Ancillary Service	
		117.1%		Current Ratio	
		-17.1%		Days to Collect	
		25.8%		Avg Payment Days	
		0.0%		Depreciation Rate	
		8.7%		Return on Equity	
				-	
				3,299.9%	
<hr/>					
676152 SEVEN ACRES JEWISH SENIOR CARE SERVICES, INC				Nonprofit - Other	
SEVEN ACRES JEWISH SENIOR CARE SERVICES, INC		8/31/2021 365 Days Settled			
HOUSTON, TX 77074		CR Beds 144 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		62.6%	
		Length of Stay		476.6	
		Average Wages		19.05	
		9.4%		Skilled Nursing	
		90.6%		Ancillary Service	
		246.9%		Current Ratio	
		-146.9%		Days to Collect	
		163.6%		Avg Payment Days	
		0.0%		Depreciation Rate	
		16.7%		Return on Equity	
				4.1%	

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675271 SEVEN OAKS NURSING & REHABILITATION				Proprietary - Corporation	
SEVEN OAKS NURSING & REHABILITATION		12/31/2021 365 Days Settled			
BONHAM, TX 75418		CR Beds 108 POS Beds 0			
FANNIN		Key Performance Ind.			
NOVITAS		Occupancy Rate		40.2%	
Balance Sheet		Income Statement		Length of Stay	
				205.8	
Current Assets	1,609,464	Total Charges	3,734,486	Average Wages	21.34
Fixed Assets	696,124	Contract Allowance	382,778	10.2%	Skilled Nursing
Other Assets	181,534	Operating Revenue	3,351,708	89.8%	Ancillary Service
Total Assets	<u>2,487,122</u>	Operating Expense	4,480,958	133.7%	Current Ratio
Current Liabilities	3,200,412	Operating Margin	-1,129,250	-33.7%	Days to Collect
Long Term Liabilities	56,961	Other Income	537,500	16.0%	Avg Payment Days
Total Equity	<u>-591,750</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,665,623</u>	Net Profit or Loss	<u>(591,750)</u>	-17.7%	Return on Equity
					100.0%
675042 SEYMOUR REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
SEYMOUR REHABILITATION AND HEALTHCARE		8/31/2021 365 Days Settled			
SEYMOUR, TX 76380		CR Beds 90 POS Beds 0			
BAYLOR		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		43.7%	
Balance Sheet		Income Statement		Length of Stay	
				166.9	
Current Assets	145,019	Total Charges	4,093,958	Average Wages	10.00
Fixed Assets	0	Contract Allowance	1,062,653	26.0%	Skilled Nursing
Other Assets	0	Operating Revenue	3,031,305	74.0%	Ancillary Service
Total Assets	<u>145,019</u>	Operating Expense	3,560,976	117.5%	Current Ratio
Current Liabilities	-121,043	Operating Margin	-529,671	-17.5%	Days to Collect
Long Term Liabilities	0	Other Income	523,103	17.3%	Avg Payment Days
Total Equity	<u>266,062</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>145,019</u>	Net Profit or Loss	<u>(6,568)</u>	-0.2%	Return on Equity
					-2.5%

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676055 SHADY ACRES HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
SHADY ACRES HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
NEWTON, TX 75966		CR Beds 84 POS Beds 0			
NEWTON		Key Performance Ind.			
NOVITAS		Occupancy Rate		61.3%	
Balance Sheet		Income Statement		Length of Stay 284.5	
Current Assets	1,850,344	Total Charges	3,469,020	Average Wages	15.91
Fixed Assets	1,012,804	Contract Allowance	0	0.0%	Skilled Nursing 89.0%
Other Assets	0	Operating Revenue	3,469,020	100.0%	Ancillary Service 11.0%
Total Assets	2,863,148	Operating Expense	4,046,162	116.6%	Current Ratio 3.5
Current Liabilities	523,796	Operating Margin	-577,142	-16.6%	Days to Collect 102.9
Long Term Liabilities	0	Other Income	979,309	28.2%	Avg Payment Days 7.9
Total Equity	2,339,352	Other Expense	0	0.0%	Depreciation Rate 19.1%
Total Liab. and Equity	2,863,148	Net Profit or Loss	402,167	11.6%	Return on Equity 17.2%

676030 SHADY OAK NURSING AND REHABILITATION				Government - City-County	
SHADY OAK NURSING AND REHABILITATION		6/30/2021 365 Days Settled			
MOULTON, TX 77975		CR Beds 61 POS Beds 0			
LAVACA		Key Performance Ind.			
NOVITAS		Occupancy Rate		57.9%	
Balance Sheet		Income Statement		Length of Stay 238.9	
Current Assets	90,390	Total Charges	3,987,195	Average Wages	16.28
Fixed Assets	0	Contract Allowance	434,221	10.9%	Skilled Nursing 81.7%
Other Assets	0	Operating Revenue	3,552,974	89.1%	Ancillary Service 18.3%
Total Assets	90,390	Operating Expense	3,274,852	92.2%	Current Ratio
Current Liabilities	0	Operating Margin	278,122	7.8%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	633,835	17.8%	Avg Payment Days 0.0
Total Equity	90,390	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	90,390	Net Profit or Loss	911,683	25.7%	Return on Equity 1,008.6%

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455333 SHARVIEW RESIDENCE AND REHABILITATION CENTER				Proprietary - Corporation	
SHARVIEW RESIDENCE AND REHABILITATION CENTER		12/31/2021 245 Days Settled			
HOUSTON, TX 77036		4/30/2021 120 Days Settled		CR Beds 134 POS Beds 0	
HARRIS		Key Performance Ind.			
NOVITAS				Occupancy Rate	48.1%
Balance Sheet		Income Statement		Length of Stay	124.7
Current Assets	2,713,566	Total Charges	2,224,881	Average Wages	22.42
Fixed Assets	330,549	Contract Allowance	279,785	12.6%	Skilled Nursing 82.1%
Other Assets	0	Operating Revenue	1,945,096	87.4%	Ancillary Service 17.9%
Total Assets	3,044,115	Operating Expense	2,103,839	108.2%	Current Ratio 0.7
Current Liabilities	3,799,596	Operating Margin	-158,743	-8.2%	Days to Collect 461.7
Long Term Liabilities	0	Other Income	767,033	39.4%	Avg Payment Days 395.3
Total Equity	-755,481	Other Expense	0	0.0%	Depreciation Rate 62.3%
Total Liab. and Equity	3,044,115	Net Profit or Loss	608,290	31.3%	Return on Equity -80.5%

455333 SHARVIEW RESIDENCE AND REHABILITATION CENTER				Proprietary - Corporation	
SHARVIEW RESIDENCE AND REHABILITATION CENTER		12/31/2021 245 Days Settled			
HOUSTON, TX 77036		4/30/2021 120 Days Settled		CR Beds 134 POS Beds 0	
HARRIS		Key Performance Ind.			
NOVITAS				Occupancy Rate	57.3%
Balance Sheet		Income Statement		Length of Stay	254.1
Current Assets	1,906,628	Total Charges	5,848,643	Average Wages	22.42
Fixed Assets	697,486	Contract Allowance	588,363	10.1%	Skilled Nursing 85.7%
Other Assets	0	Operating Revenue	5,260,280	89.9%	Ancillary Service 14.3%
Total Assets	2,604,114	Operating Expense	4,399,105	83.6%	Current Ratio 0.8
Current Liabilities	2,442,082	Operating Margin	861,175	16.4%	Days to Collect 40.1
Long Term Liabilities	0	Other Income	306,169	5.8%	Avg Payment Days 106.7
Total Equity	162,032	Other Expense	0	0.0%	Depreciation Rate 63.6%
Total Liab. and Equity	2,604,114	Net Profit or Loss	1,167,344	22.2%	Return on Equity 720.4%

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675484 SHEPHERD LTC PARTNERS INC.				Proprietary - Corporation	
SHEPHERD LTC PARTNERS INC.		12/31/2021 365 Days Settled			
SHEPHERD, TX 77371		CR Beds 100 POS Beds 0			
SAN JACINTO		Key Performance Ind.			
NOVITAS		Occupancy Rate		9.1%	
Balance Sheet		Income Statement		Length of Stay 47.7	
Current Assets	153,466	Total Charges	929,287	Average Wages 19.27	
Fixed Assets	25,151	Contract Allowance	-255,356	-27.5%	Skilled Nursing 82.1%
Other Assets	32,390	Operating Revenue	1,184,643	127.5%	Ancillary Service 17.9%
Total Assets	211,007	Operating Expense	2,920,241	246.5%	Current Ratio 0.3
Current Liabilities	489,314	Operating Margin	-1,735,598	-146.5%	Days to Collect (2.2)
Long Term Liabilities	0	Other Income	1,862,253	157.2%	Avg Payment Days 46.7
Total Equity	-278,307	Other Expense	0	0.0%	Depreciation Rate 389.5%
Total Liab. and Equity	211,007	Net Profit or Loss	126,655	10.7%	Return on Equity -45.5%
676415 SHERIDAN MEDICAL LODGE				Proprietary - Corporation	
SHERIDAN MEDICAL LODGE		12/31/2021 365 Days Settled			
BURKBURNETT, TX 76354		CR Beds 130 POS Beds 0			
WICHITA		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		73.3%	
Balance Sheet		Income Statement		Length of Stay 76.1	
Current Assets	1,119,081	Total Charges	20,554,368	Average Wages 22.54	
Fixed Assets	2,370	Contract Allowance	8,231,348	40.0%	Skilled Nursing 84.2%
Other Assets	10,868	Operating Revenue	12,323,020	60.0%	Ancillary Service 15.8%
Total Assets	1,132,319	Operating Expense	9,430,232	76.5%	Current Ratio (0.3)
Current Liabilities	-4,029,356	Operating Margin	2,892,788	23.5%	Days to Collect 33.0
Long Term Liabilities	0	Other Income	308,984	2.5%	Avg Payment Days 11.2
Total Equity	5,161,675	Other Expense	0	0.0%	Depreciation Rate 775.9%
Total Liab. and Equity	1,132,319	Net Profit or Loss	3,201,772	26.0%	Return on Equity 62.0%

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675938 SHINER NURSING AND REHABILITATION CENTER INC		Proprietary - Corporation	
SHINER NURSING AND REHABILITATION CENTER INC		12/31/2021 365 Days Settled	
SHINER, TX 77984		CR Beds 120 POS Beds 0	
LAVACA		Key Performance Ind.	
NOVITAS		Occupancy Rate	47.2%
Balance Sheet		Income Statement	
Current Assets	424,804	Total Charges	5,471,219
Fixed Assets	230,835	Contract Allowance	384,304
Other Assets	0	Operating Revenue	5,086,915
Total Assets	655,639	Operating Expense	4,741,874
Current Liabilities	438,629	Operating Margin	345,041
Long Term Liabilities	0	Other Income	622,238
Total Equity	217,010	Other Expense	0
Total Liab. and Equity	655,639	Net Profit or Loss	967,278
		7.0%	Skilled Nursing 82.9%
		93.0%	Ancillary Service 17.1%
		93.2%	Current Ratio 1.0
		6.8%	Days to Collect 21.8
		12.2%	Avg Payment Days 32.3
		0.0%	Depreciation Rate 89.3%
		19.0%	Return on Equity 445.7%
676259 SHINNERY OAKS COMMUNITY		Government - City-County	
SHINNERY OAKS COMMUNITY		12/31/2021 365 Days Settled	
DENVER CITY, TX 79323		CR Beds 60 POS Beds 0	
YOAKUM		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	74.2%
Balance Sheet		Income Statement	
Current Assets	811,128	Total Charges	4,270,793
Fixed Assets	5,036,418	Contract Allowance	-55,074
Other Assets	0	Operating Revenue	4,325,867
Total Assets	5,847,546	Operating Expense	4,803,076
Current Liabilities	507,874	Operating Margin	-477,209
Long Term Liabilities	0	Other Income	675,011
Total Equity	5,339,672	Other Expense	0
Total Liab. and Equity	5,847,546	Net Profit or Loss	197,802
		-1.3%	Skilled Nursing 91.9%
		101.3%	Ancillary Service 8.1%
		111.0%	Current Ratio 1.6
		-11.0%	Days to Collect 17.3
		15.6%	Avg Payment Days 24.0
		0.0%	Depreciation Rate 0.8%
		4.6%	Return on Equity 3.7%

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675928 SIENNA NURSING AND REHABILITATION				Proprietary - Corporation	
SIENNA NURSING AND REHABILITATION				12/31/2021 365 Days Settled	
ODESSA, TX 79763				CR Beds 138 POS Beds 0	
NOVITAS				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	56.2%
Current Assets	856,547	Total Charges	6,015,326	Length of Stay	272.1
Fixed Assets	530,279	Contract Allowance	556,537	Average Wages	22.08
Other Assets	190,390	Operating Revenue	5,458,789	9.3% Skilled Nursing	84.1%
Total Assets	1,577,216	Operating Expense	6,836,773	90.7% Ancillary Service	15.9%
Current Liabilities	2,008,461	Operating Margin	-1,377,984	125.2% Current Ratio	0.4
Long Term Liabilities	21,423	Other Income	976,790	-25.2% Days to Collect	(23.8)
Total Equity	-401,194	Other Expense	0	17.9% Avg Payment Days	105.5
Total Liab. and Equity	1,628,690	Net Profit or Loss	(401,194)	0.0% Depreciation Rate	119.2%
				-7.3% Return on Equity	100.0%

675757 SIGNATURE POINTE				Proprietary - Partnership	
SIGNATURE POINTE				12/31/2021 365 Days Settled	
DALLAS, TX 75254				CR Beds 256 POS Beds 0	
NOVITAS (TEXAS)				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	63.1%
Current Assets	3,640,333	Total Charges	21,800,967	Length of Stay	109.6
Fixed Assets	41,411,134	Contract Allowance	6,530,967	Average Wages	21.56
Other Assets	-2,779,498	Operating Revenue	15,270,000	30.0% Skilled Nursing	60.9%
Total Assets	42,271,969	Operating Expense	17,504,595	70.0% Ancillary Service	18.2%
Current Liabilities	12,660,763	Operating Margin	-2,234,595	114.6% Current Ratio	0.3
Long Term Liabilities	15,791,294	Other Income	182,937	-14.6% Days to Collect	48.3
Total Equity	13,819,912	Other Expense	0	1.2% Avg Payment Days	230.4
Total Liab. and Equity	42,271,969	Net Profit or Loss	(2,051,658)	0.0% Depreciation Rate	5.4%
				-13.4% Return on Equity	-14.8%

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676008 SILSBEE OAKS HEALTH CARE LLP				Proprietary - Partnership		
SILSBEE OAKS HEALTH CARE LLP		8/31/2021 365 Days Settled				
SILSBEE, TX 77656				CR Beds 160 POS Beds 0		
HARDIN				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.7%	
				Length of Stay	982.8	
				Average Wages	11.83	
				7.2%	Skilled Nursing	18.6%
				92.8%	Ancillary Service	0.0%
				101.1%	Current Ratio	0.4
				-1.1%	Days to Collect	10.3
				0.0%	Avg Payment Days	(12.4)
				0.0%	Depreciation Rate	33.2%
				-1.1%	Return on Equity	-8.1%
<hr/>						
455652 SILVER CREEK MANOR				Proprietary - Corporation		
SILVER CREEK MANOR		6/30/2021 365 Days Settled				
SAN ANTONIO, TX 78250				CR Beds 120 POS Beds 0		
BEXAR				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.4%	
				Length of Stay	126.9	
				Average Wages	20.00	
				54.9%	Skilled Nursing	79.1%
				45.1%	Ancillary Service	10.8%
				118.1%	Current Ratio	1.1
				-18.1%	Days to Collect	55.6
				24.2%	Avg Payment Days	44.9
				0.0%	Depreciation Rate	366.5%
				6.0%	Return on Equity	130.7%

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675434 SILVER PINES NURSING AND REHABILITATION CENTER				Government - City-County	
SILVER PINES NURSING AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
BASTROP, TX 78602				CR Beds 114 POS Beds 0	
BASTROP				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.1%
				Length of Stay	157.9
				Average Wages	20.97
				Skilled Nursing	82.4%
				Ancillary Service	17.6%
				Current Ratio	1.7
				Days to Collect	63.1
				Avg Payment Days	13.9
				Depreciation Rate	49.7%
				Return on Equity	55.8%
Balance Sheet		Income Statement			
Current Assets	1,175,972	Total Charges	6,600,986		
Fixed Assets	791,161	Contract Allowance	0	0.0%	
Other Assets	-821,911	Operating Revenue	6,600,986	100.0%	
Total Assets	1,145,222	Operating Expense	7,346,350	111.3%	
Current Liabilities	684,082	Operating Margin	-745,364	-11.3%	
Long Term Liabilities	0	Other Income	1,002,634	15.2%	
Total Equity	461,140	Other Expense	0	0.0%	
Total Liab. and Equity	1,145,222	Net Profit or Loss	257,270	3.9%	
676376 SILVER SPRING				Proprietary - Partnership	
SILVER SPRING		12/31/2021 275 Days Settled			
ABILENE, TX 79601		3/31/2021 90 Days Settled		CR Beds 120 POS Beds 0	
TAYLOR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	56.4%
				Length of Stay	82.3
				Average Wages	25.34
				Skilled Nursing	78.8%
				Ancillary Service	21.2%
				Current Ratio	1.6
				Days to Collect	188.9
				Avg Payment Days	156.9
				Depreciation Rate	1,269.5%
				Return on Equity	8.0%
Balance Sheet		Income Statement			
Current Assets	1,462,310	Total Charges	2,426,964		
Fixed Assets	-21,128	Contract Allowance	421,008	17.3%	
Other Assets	1,034,163	Operating Revenue	2,005,956	82.7%	
Total Assets	2,475,345	Operating Expense	2,113,423	105.4%	
Current Liabilities	908,718	Operating Margin	-107,467	-5.4%	
Long Term Liabilities	226,419	Other Income	215,258	10.7%	
Total Equity	1,340,208	Other Expense	0	0.0%	
Total Liab. and Equity	2,475,345	Net Profit or Loss	107,791	5.4%	

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676376 SILVER SPRING				Nonprofit - Church	
SILVER SPRING		12/31/2021 275 Days Settled			
ABILENE, TX 79601		3/31/2021 90 Days Settled		CR Beds 120 POS Beds 0	
TAYLOR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	56.6%
Balance Sheet		Income Statement		Length of Stay	85.2
Current Assets	-430,435	Total Charges	6,361,924	Average Wages	25.34
Fixed Assets	0	Contract Allowance	1,713,522	26.9%	Skilled Nursing 72.9%
Other Assets	75,639	Operating Revenue	4,648,402	73.1%	Ancillary Service 27.1%
Total Assets	-354,796	Operating Expense	5,859,453	126.1%	Current Ratio (0.5)
Current Liabilities	835,368	Operating Margin	-1,211,051	-26.1%	Days to Collect (43.1)
Long Term Liabilities	0	Other Income	20,887	0.4%	Avg Payment Days 52.0
Total Equity	-1,190,164	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-354,796	Net Profit or Loss	(1,190,164)	-25.6%	Return on Equity 100.0%
676121 SILVER TREE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
SILVER TREE NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
SCHERTZ, TX 78154				CR Beds 120 POS Beds 0	
GUADALUPE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	59.2%
Balance Sheet		Income Statement		Length of Stay	95.3
Current Assets	4,161,787	Total Charges	8,026,403	Average Wages	24.48
Fixed Assets	165,087	Contract Allowance	1,001,537	12.5%	Skilled Nursing 76.6%
Other Assets	307,692	Operating Revenue	7,024,866	87.5%	Ancillary Service 23.4%
Total Assets	4,634,566	Operating Expense	8,182,391	116.5%	Current Ratio 0.6
Current Liabilities	6,407,965	Operating Margin	-1,157,525	-16.5%	Days to Collect 20.6
Long Term Liabilities	-376,719	Other Income	545,223	7.8%	Avg Payment Days 237.1
Total Equity	-612,302	Other Expense	0	0.0%	Depreciation Rate 380.4%
Total Liab. and Equity	5,418,944	Net Profit or Loss	(612,302)	-8.7%	Return on Equity 100.0%

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676453 SIMPSON PLACE				Proprietary - Corporation	
SIMPSON PLACE		12/31/2021 365 Days Settled			
DALLAS, TX 75246				CR Beds 50 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 82.1%	
Balance Sheet		Income Statement		Length of Stay 76.4	
Current Assets	9,431,706	Total Charges	4,409,193	Average Wages 25.85	
Fixed Assets	57,164	Contract Allowance	765,166	17.4% Skilled Nursing 75.4%	
Other Assets	60,350	Operating Revenue	3,644,027	82.6% Ancillary Service 24.6%	
Total Assets	<u>9,549,220</u>	Operating Expense	3,689,410	101.2% Current Ratio 0.8	
Current Liabilities	11,323,266	Operating Margin	-45,383	-1.2% Days to Collect 289.6	
Long Term Liabilities	3,148,413	Other Income	481,903	13.2% Avg Payment Days 55.9	
Total Equity	<u>-4,922,459</u>	Other Expense	0	0.0% Depreciation Rate 256.3%	
Total Liab. and Equity	<u>9,549,220</u>	Net Profit or Loss	<u>436,519</u>	12.0% Return on Equity -8.9%	
676427 SKILLED CARE OF MEXIA				Proprietary - Corporation	
SKILLED CARE OF MEXIA		12/31/2021 365 Days Settled			
MEXIA, TX 76667				CR Beds 80 POS Beds 0	
LIMESTONE				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 82.4%	
Balance Sheet		Income Statement		Length of Stay 182.2	
Current Assets	1,855,433	Total Charges	5,482,032	Average Wages 18.91	
Fixed Assets	76,615	Contract Allowance	561,569	10.2% Skilled Nursing 79.0%	
Other Assets	162,767	Operating Revenue	4,920,463	89.8% Ancillary Service 21.0%	
Total Assets	<u>2,094,815</u>	Operating Expense	5,263,906	107.0% Current Ratio 0.9	
Current Liabilities	2,043,589	Operating Margin	-343,443	-7.0% Days to Collect 39.8	
Long Term Liabilities	-15,537	Other Income	467,620	9.5% Avg Payment Days 186.1	
Total Equity	<u>124,177</u>	Other Expense	0	0.0% Depreciation Rate 316.9%	
Total Liab. and Equity	<u>2,152,229</u>	Net Profit or Loss	<u>124,177</u>	2.5% Return on Equity 100.0%	

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455653 SKYLINE NURSING CENTER				Nonprofit - Church	
SKYLINE NURSING CENTER		6/30/2021 365 Days Settled			
DALLAS, TX 75233		CR Beds 204 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (OKLAHOMA)		Occupancy Rate	74.7%		
Balance Sheet		Income Statement		Length of Stay	155.8
Current Assets	7,896,837	Total Charges	14,248,346	Average Wages	22.09
Fixed Assets	1,907,302	Contract Allowance	1,514,105	10.6%	Skilled Nursing 82.0%
Other Assets	30,759	Operating Revenue	12,734,241	89.4%	Ancillary Service 18.0%
Total Assets	9,834,898	Operating Expense	11,380,948	89.4%	Current Ratio 2.2
Current Liabilities	3,606,219	Operating Margin	1,353,293	10.6%	Days to Collect 124.4
Long Term Liabilities	1,014,035	Other Income	955,378	7.5%	Avg Payment Days 31.6
Total Equity	5,214,644	Other Expense	0	0.0%	Depreciation Rate 56.9%
Total Liab. and Equity	9,834,898	Net Profit or Loss	2,308,671	18.1%	Return on Equity 44.3%
675496 SLATON CARE CENTER				Proprietary - Corporation	
SLATON CARE CENTER		12/31/2021 365 Days Settled			
SLATON, TX 79364		CR Beds 120 POS Beds 0			
LUBBOCK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	37.6%		
Balance Sheet		Income Statement		Length of Stay	189.2
Current Assets	595,025	Total Charges	3,859,324	Average Wages	20.55
Fixed Assets	222,781	Contract Allowance	217,944	5.6%	Skilled Nursing 79.7%
Other Assets	35,245	Operating Revenue	3,641,380	94.4%	Ancillary Service 20.3%
Total Assets	853,051	Operating Expense	4,313,646	118.5%	Current Ratio 0.7
Current Liabilities	801,578	Operating Margin	-672,266	-18.5%	Days to Collect 2.1
Long Term Liabilities	0	Other Income	1,003,246	27.6%	Avg Payment Days 250.6
Total Equity	330,980	Other Expense	0	0.0%	Depreciation Rate 117.7%
Total Liab. and Equity	1,132,558	Net Profit or Loss	330,980	9.1%	Return on Equity 100.0%

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675646 SNYDER OAKS CARE CENTER				Nonprofit - Church	
SNYDER OAKS CARE CENTER		6/30/2021 365 Days Settled			
SNYDER, TX 79549		CR Beds 80 POS Beds 0			
SCURRY		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		75.6%	
Balance Sheet		Income Statement		Length of Stay 362.1	
Current Assets	12,315,383	Total Charges	5,696,165	Average Wages	20.12
Fixed Assets	9,922	Contract Allowance	993,770	17.4% Skilled Nursing	89.2%
Other Assets	0	Operating Revenue	4,702,395	82.6% Ancillary Service	10.8%
Total Assets	12,325,305	Operating Expense	4,051,006	86.1% Current Ratio	1.3
Current Liabilities	9,448,137	Operating Margin	651,389	13.9% Days to Collect	47.5
Long Term Liabilities	0	Other Income	563,536	12.0% Avg Payment Days	23.4
Total Equity	2,877,168	Other Expense	0	0.0% Depreciation Rate	2,158.9%
Total Liab. and Equity	12,325,305	Net Profit or Loss	1,214,925	25.8% Return on Equity	42.2%

676310 SOLERA AT WEST HOUSTON				Nonprofit - Church	
SOLERA AT WEST HOUSTON		12/31/2021 365 Days Settled			
HOUSTON, TX 77084		CR Beds 112 POS Beds 0			
HARRIS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		59.7%	
Balance Sheet		Income Statement		Length of Stay 55.0	
Current Assets	3,671,279	Total Charges	12,707,616	Average Wages	23.06
Fixed Assets	0	Contract Allowance	4,168,447	32.8% Skilled Nursing	66.8%
Other Assets	0	Operating Revenue	8,539,169	67.2% Ancillary Service	33.2%
Total Assets	3,671,279	Operating Expense	9,173,442	107.4% Current Ratio	24.8
Current Liabilities	148,303	Operating Margin	-634,273	-7.4% Days to Collect	140.7
Long Term Liabilities	0	Other Income	624,382	7.3% Avg Payment Days	4.8
Total Equity	3,522,976	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,671,279	Net Profit or Loss	(18,070)	-0.2% Return on Equity	-0.5%

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675959 SONGBIRD LODGE				Nonprofit - Church	
SONGBIRD LODGE		9/30/2021 365 Days Settled			
BROWNWOOD, TX 76801		CR Beds 121 POS Beds 0			
BROWN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		54.1%	
Balance Sheet		Income Statement		Length of Stay	
				165.8	
Current Assets	1,098,514	Total Charges	6,318,547	Average Wages	
Fixed Assets	315,180	Contract Allowance	697,352	11.0%	
Other Assets	383,575	Operating Revenue	5,621,195	89.0%	
Total Assets	1,797,269	Operating Expense	5,731,896	102.0%	
Current Liabilities	1,588,915	Operating Margin	-110,701	-2.0%	
Long Term Liabilities	22,022	Other Income	552,016	9.8%	
Total Equity	441,315	Other Expense	0	0.0%	
Total Liab. and Equity	2,052,252	Net Profit or Loss	441,315	7.9%	
				Return on Equity	
				100.0%	
676158 SONTERRA HEALTH CENTER				Nonprofit - Church	
SONTERRA HEALTH CENTER		9/30/2021 365 Days Settled			
SAN ANTONIO, TX 78258		CR Beds 122 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		65.2%	
Balance Sheet		Income Statement		Length of Stay	
				39.5	
Current Assets	3,745,263	Total Charges	9,621,024	Average Wages	
Fixed Assets	972,654	Contract Allowance	-1,249,867	-13.0%	
Other Assets	7,575,549	Operating Revenue	10,870,891	113.0%	
Total Assets	12,293,466	Operating Expense	9,885,136	90.9%	
Current Liabilities	1,283,743	Operating Margin	985,755	9.1%	
Long Term Liabilities	7,607,197	Other Income	-135	0.0%	
Total Equity	3,402,526	Other Expense	0	0.0%	
Total Liab. and Equity	12,293,466	Net Profit or Loss	985,070	9.1%	
				Return on Equity	
				29.0%	

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676378 SORRENTO				Nonprofit - Church	
SORRENTO		6/30/2021 365 Days Settled			
SAN ANTONIO, TX 78229				CR Beds 112 POS Beds 0	
BEXAR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	67.4%
Balance Sheet		Income Statement		Length of Stay	42.8
Current Assets	2,214,001	Total Charges	12,088,092	Average Wages	22.30
Fixed Assets	0	Contract Allowance	3,742,859	31.0%	Skilled Nursing 68.3%
Other Assets	0	Operating Revenue	8,345,233	69.0%	Ancillary Service 31.7%
Total Assets	<u>2,214,001</u>	Operating Expense	8,629,700	103.4%	Current Ratio 4.9
Current Liabilities	450,893	Operating Margin	-284,467	-3.4%	Days to Collect 97.4
Long Term Liabilities	0	Other Income	493,700	5.9%	Avg Payment Days 8.5
Total Equity	<u>1,763,108</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,214,001</u>	Net Profit or Loss	<u>204,990</u>	2.5%	Return on Equity 11.6%
675440 SOUTH DALLAS NURSING & REHABILITATION				Proprietary - Corporation	
SOUTH DALLAS NURSING & REHABILITATION		12/31/2021 365 Days Settled			
DALLAS, TX 75215				CR Beds 91 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS				Occupancy Rate	58.2%
Balance Sheet		Income Statement		Length of Stay	241.7
Current Assets	1,368,396	Total Charges	5,301,019	Average Wages	22.47
Fixed Assets	907,781	Contract Allowance	507,438	9.6%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	4,793,581	90.4%	Ancillary Service 0.0%
Total Assets	<u>2,276,177</u>	Operating Expense	5,100,747	106.4%	Current Ratio 0.9
Current Liabilities	1,515,268	Operating Margin	-307,166	-6.4%	Days to Collect 80.1
Long Term Liabilities	784,601	Other Income	141,234	2.9%	Avg Payment Days 97.1
Total Equity	<u>-23,692</u>	Other Expense	0	0.0%	Depreciation Rate 111.8%
Total Liab. and Equity	<u>2,276,177</u>	Net Profit or Loss	<u>(165,932)</u>	-3.5%	Return on Equity 700.4%

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455834 SOUTH PLACE REHABILITATION AND SKILLED NURSING				Nonprofit - Church		
SOUTH PLACE REHABILITATION AND SKILLED NURSING		12/31/2021 365 Days Settled				
ATHENS, TX 75751				CR Beds 112 POS Beds 0		
HENDERSON				Key Performance Ind.		
NORIDIAN ADMIN SERVICES				Occupancy Rate	41.3%	
Balance Sheet		Income Statement		Length of Stay	149.4	
Current Assets	3,470,137	Total Charges	3,552,560	Average Wages	19.68	
Fixed Assets	165,598	Contract Allowance	-744,736	-21.0%	Skilled Nursing	76.2%
Other Assets	0	Operating Revenue	4,297,296	121.0%	Ancillary Service	23.8%
Total Assets	3,635,735	Operating Expense	4,156,432	96.7%	Current Ratio	(19.7)
Current Liabilities	-176,269	Operating Margin	140,864	3.3%	Days to Collect	37.1
Long Term Liabilities	26,816	Other Income	545,052	12.7%	Avg Payment Days	8.0
Total Equity	3,785,188	Other Expense	0	0.0%	Depreciation Rate	170.6%
Total Liab. and Equity	3,635,735	Net Profit or Loss	685,916	16.0%	Return on Equity	18.1%
675159 SOUTHBROOKE MANOR NURSING AND REHABILITATION CENTE				Government - City-County		
SOUTHBROOKE MANOR NURSING AND REHABILITATION CENTE		6/30/2021 365 Days Settled				
EDNA, TX 77957				CR Beds 120 POS Beds 0		
JACKSON				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.1%	
Balance Sheet		Income Statement		Length of Stay	139.7	
Current Assets	760,488	Total Charges	5,121,232	Average Wages	19.19	
Fixed Assets	274,475	Contract Allowance	0	0.0%	Skilled Nursing	80.9%
Other Assets	4,664,654	Operating Revenue	5,121,232	100.0%	Ancillary Service	19.1%
Total Assets	5,699,617	Operating Expense	7,301,695	142.6%	Current Ratio	0.4
Current Liabilities	2,070,688	Operating Margin	-2,180,463	-42.6%	Days to Collect	50.8
Long Term Liabilities	0	Other Income	2,941,448	57.4%	Avg Payment Days	8.6
Total Equity	3,628,929	Other Expense	0	0.0%	Depreciation Rate	139.8%
Total Liab. and Equity	5,699,617	Net Profit or Loss	760,985	14.9%	Return on Equity	21.0%

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675883 SOUTHEAST NURSING & REHABILITATION CENTER				Proprietary - Corporation	
SOUTHEAST NURSING & REHABILITATION CENTER				12/31/2021 365 Days Settled	
SAN ANTONIO, TX 78222				CR Beds 116 POS Beds 0	
BEXAR				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	48.5%
				Length of Stay	183.4
				Average Wages	23.12
Balance Sheet		Income Statement		Skilled Nursing	59.2%
Current Assets	1,800,634	Total Charges	5,399,977	Ancillary Service	40.8%
Fixed Assets	329,023	Contract Allowance	1,607,595	Current Ratio	0.9
Other Assets	5,684	Operating Revenue	3,792,382	Days to Collect	93.8
Total Assets	2,135,341	Operating Expense	5,665,448	Avg Payment Days	81.7
Current Liabilities	1,906,431	Operating Margin	-1,873,066	Depreciation Rate	65.5%
Long Term Liabilities	0	Other Income	1,056,253	Return on Equity	-356.8%
Total Equity	228,910	Other Expense	0		
Total Liab. and Equity	2,135,341	Net Profit or Loss	(816,813)		
676028 SOUTHERN SPECIALTY REHAB & NURSING				Proprietary - Corporation	
SOUTHERN SPECIALTY REHAB & NURSING				12/31/2021 365 Days Settled	
LUBBOCK, TX 79407				CR Beds 144 POS Beds 0	
LUBBOCK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	51.7%
				Length of Stay	174.1
				Average Wages	21.71
Balance Sheet		Income Statement		Skilled Nursing	80.6%
Current Assets	3,216,651	Total Charges	6,750,577	Ancillary Service	19.4%
Fixed Assets	1,328,144	Contract Allowance	-70,216	Current Ratio	0.8
Other Assets	20,207	Operating Revenue	6,820,793	Days to Collect	36.5
Total Assets	4,565,002	Operating Expense	7,634,156	Avg Payment Days	199.6
Current Liabilities	4,184,739	Operating Margin	-813,363	Depreciation Rate	52.9%
Long Term Liabilities	0	Other Income	1,626,811	Return on Equity	100.0%
Total Equity	813,448	Other Expense	0		
Total Liab. and Equity	4,998,187	Net Profit or Loss	813,448		

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675962 SOUTHLAND REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church		
SOUTHLAND REHABILITATION AND HEALTHCARE CENTER		9/30/2021 365 Days Settled				
LUFKIN, TX 75901				CR Beds 144 POS Beds 0		
ANGELINA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	52.9%	
Balance Sheet		Income Statement		Length of Stay	178.2	
Current Assets	10,735,789	Total Charges	5,466,018	Average Wages	21.63	
Fixed Assets	519,398	Contract Allowance	-3,690,489	-67.5%	Skilled Nursing	37.9%
Other Assets	7,548,813	Operating Revenue	9,156,507	167.5%	Ancillary Service	62.1%
Total Assets	18,804,000	Operating Expense	7,255,216	79.2%	Current Ratio	8.5
Current Liabilities	1,265,543	Operating Margin	1,901,291	20.8%	Days to Collect	42.8
Long Term Liabilities	7,565,725	Other Income	384	0.0%	Avg Payment Days	23.6
Total Equity	9,972,732	Other Expense	0	0.0%	Depreciation Rate	59.5%
Total Liab. and Equity	18,804,000	Net Profit or Loss	1,901,483	20.8%	Return on Equity	19.1%
676299 SOUTHPARK MEADOWS NURSING AND REHABILITATION CENTE				Government - City-County		
SOUTHPARK MEADOWS NURSING AND REHABILITATION CENTE		6/30/2021 365 Days Settled				
AUSTIN, TX 78748				CR Beds 120 POS Beds 0		
TRAVIS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	72.5%	
Balance Sheet		Income Statement		Length of Stay	99.3	
Current Assets	992,579	Total Charges	7,260,017	Average Wages	22.90	
Fixed Assets	216,427	Contract Allowance	0	0.0%	Skilled Nursing	71.1%
Other Assets	2,760,058	Operating Revenue	7,260,017	100.0%	Ancillary Service	28.9%
Total Assets	3,969,064	Operating Expense	9,726,570	134.0%	Current Ratio	0.6
Current Liabilities	1,691,606	Operating Margin	-2,466,553	-34.0%	Days to Collect	47.4
Long Term Liabilities	0	Other Income	3,116,049	42.9%	Avg Payment Days	25.4
Total Equity	2,277,458	Other Expense	0	0.0%	Depreciation Rate	213.1%
Total Liab. and Equity	3,969,064	Net Profit or Loss	649,496	8.9%	Return on Equity	28.5%

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455802 SPANISH MEADOWS				Proprietary - Corporation	
SPANISH MEADOWS		12/31/2021 365 Days Settled			
BROWNSVILLE, TX 78520		CR Beds 120 POS Beds 0			
CAMERON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.0%	
Balance Sheet		Income Statement		Length of Stay	
				106.3	
Current Assets	4,461,882	Total Charges	13,913,996	Average Wages	18.62
Fixed Assets	72,949	Contract Allowance	4,652,963	33.4%	Skilled Nursing
Other Assets	0	Operating Revenue	9,261,033	66.6%	Ancillary Service
Total Assets	4,534,831	Operating Expense	9,575,290	103.4%	Current Ratio
Current Liabilities	2,787,539	Operating Margin	-314,257	-3.4%	Days to Collect
Long Term Liabilities	0	Other Income	1,829,536	19.8%	Avg Payment Days
Total Equity	1,747,292	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,534,831	Net Profit or Loss	1,515,279	16.4%	Return on Equity
					86.7%
676064 SPANISH MEADOWS NURSING & REHAB				Proprietary - Corporation	
SPANISH MEADOWS NURSING & REHAB		12/31/2021 365 Days Settled			
KATY, TX 77494		CR Beds 125 POS Beds 0			
FORT BEND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.0%	
Balance Sheet		Income Statement		Length of Stay	
				65.1	
Current Assets	6,011,861	Total Charges	23,995,060	Average Wages	24.30
Fixed Assets	71,230	Contract Allowance	9,014,090	37.6%	Skilled Nursing
Other Assets	0	Operating Revenue	14,980,970	62.4%	Ancillary Service
Total Assets	6,083,091	Operating Expense	15,397,842	102.8%	Current Ratio
Current Liabilities	2,743,749	Operating Margin	-416,872	-2.8%	Days to Collect
Long Term Liabilities	0	Other Income	2,773,299	18.5%	Avg Payment Days
Total Equity	3,339,342	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,083,091	Net Profit or Loss	2,356,427	15.7%	Return on Equity
					70.6%

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455757 SPINDLETOP HILL NURSING & REHAB CENTER				Government - City-County	
SPINDLETOP HILL NURSING & REHAB CENTER		12/31/2021 365 Days Settled			
BEAUMONT, TX 77707				CR Beds 148 POS Beds 0	
JEFFERSON				Key Performance Ind.	
NORIDIAN				Occupancy Rate 55.9%	
Balance Sheet		Income Statement		Length of Stay 80.5	
Current Assets	778,743	Total Charges	6,500,346	Average Wages 20.86	
Fixed Assets	933,374	Contract Allowance	0	0.0% Skilled Nursing 81.8%	
Other Assets	1,682,576	Operating Revenue	6,500,346	100.0% Ancillary Service 18.2%	
Total Assets	<u>3,394,693</u>	Operating Expense	8,042,232	123.7% Current Ratio 0.8	
Current Liabilities	1,011,488	Operating Margin	-1,541,886	-23.7% Days to Collect 42.2	
Long Term Liabilities	0	Other Income	2,104,130	32.4% Avg Payment Days 30.0	
Total Equity	2,383,205	Other Expense	0	0.0% Depreciation Rate 59.5%	
Total Liab. and Equity	<u>3,394,693</u>	Net Profit or Loss	<u>562,244</u>	8.6% Return on Equity 23.6%	
676290 SPJST REST HOME 1				Nonprofit - Other	
SPJST REST HOME 1		12/31/2021 214 Days Settled			
TAYLOR, TX 76574		5/31/2021 151 Days Settled		CR Beds 96 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 76.0%	
Balance Sheet		Income Statement		Length of Stay 77.0	
Current Assets	2,708,270	Total Charges	3,649,436	Average Wages 17.42	
Fixed Assets	10,307,973	Contract Allowance	1	0.0% Skilled Nursing 100.0%	
Other Assets	-2,261,196	Operating Revenue	3,649,435	100.0% Ancillary Service 0.0%	
Total Assets	<u>10,755,047</u>	Operating Expense	2,212,064	60.6% Current Ratio 4.1	
Current Liabilities	659,255	Operating Margin	1,437,371	39.4% Days to Collect 225.8	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days 45.5	
Total Equity	10,095,792	Other Expense	0	0.0% Depreciation Rate 1.4%	
Total Liab. and Equity	<u>10,755,047</u>	Net Profit or Loss	<u>1,437,371</u>	39.4% Return on Equity 14.2%	

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676290 SPJST REST HOME 1				Nonprofit - Other		
SPJST REST HOME 1		12/31/2021 214 Days Settled				
TAYLOR, TX 76574		5/31/2021 151 Days Settled		CR Beds 96	POS Beds 0	
WILLIAMSON		Key Performance Ind.				
TRAILBLAZER (TEXAS)				Occupancy Rate	99.4%	
Balance Sheet		Income Statement		Length of Stay	106.3	
Current Assets	2,974,371	Total Charges	5,529,984	Average Wages	17.42	
Fixed Assets	10,033,064	Contract Allowance	1	0.0%	Skilled Nursing	100.0%
Other Assets	-1,112,196	Operating Revenue	5,529,983	100.0%	Ancillary Service	0.0%
Total Assets	11,895,239	Operating Expense	2,911,414	52.6%	Current Ratio	4.8
Current Liabilities	618,249	Operating Margin	2,618,569	47.4%	Days to Collect	141.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	11,276,990	Other Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	11,895,239	Net Profit or Loss	2,618,569	47.4%	Return on Equity	23.2%
676298 SPJST REST HOME NO 2				Nonprofit - Other		
SPJST REST HOME NO 2		12/31/2021 365 Days Settled				
NEEDVILLE, TX 77461				CR Beds 58	POS Beds 0	
FORT BEND		Key Performance Ind.				
TRAILBLAZER (TEXAS)				Occupancy Rate	50.3%	
Balance Sheet		Income Statement		Length of Stay	177.6	
Current Assets	1,078,253	Total Charges	2,804,666	Average Wages	18.78	
Fixed Assets	143,338	Contract Allowance	1	0.0%	Skilled Nursing	100.0%
Other Assets	3,271,014	Operating Revenue	2,804,665	100.0%	Ancillary Service	0.0%
Total Assets	4,492,605	Operating Expense	2,280,563	81.3%	Current Ratio	(180.0)
Current Liabilities	-5,991	Operating Margin	524,102	18.7%	Days to Collect	127.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(1.0)
Total Equity	4,498,596	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	4,492,605	Net Profit or Loss	524,102	18.7%	Return on Equity	11.7%

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675764 SPRING BRANCH TRANSITIONAL CARE CENTER				Proprietary - Corporation	
SPRING BRANCH TRANSITIONAL CARE CENTER HOUSTON, TX 77055 HARRIS WISCONSIN PHYSICIANS SERVICE				12/31/2021 365 Days Settled CR Beds 198 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	92.6%
Current Assets	7,162,597	Total Charges	12,127,755	Length of Stay	557.5
Fixed Assets	522,785	Contract Allowance	609,312	Average Wages	17.40
Other Assets	0	Operating Revenue	11,518,443	5.0% Skilled Nursing	91.7%
Total Assets	7,685,382	Operating Expense	11,829,669	95.0% Ancillary Service	8.3%
Current Liabilities	938,513	Operating Margin	-311,226	102.7% Current Ratio	7.6
Long Term Liabilities	0	Other Income	2,814,217	-2.7% Days to Collect	71.3
Total Equity	6,746,869	Other Expense	0	24.4% Avg Payment Days	12.4
Total Liab. and Equity	7,685,382	Net Profit or Loss	2,444,273	0.0% Depreciation Rate	177.2%
				21.2% Return on Equity	36.2%
676499 SPRINGTOWN PARK REHABILITATION AND CARE CENTER				Proprietary - Partnership	
SPRINGTOWN PARK REHABILITATION AND CARE CENTER SPRINGTOWN, TX 76082 PARKER NOVITAS (TEXAS)				12/31/2021 275 Days *Settled CR Beds 120 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	74.3%
Current Assets	2,224,158	Total Charges	6,122,180	Length of Stay	163.5
Fixed Assets	64,500	Contract Allowance	1,015,866	Average Wages	22.33
Other Assets	0	Operating Revenue	5,106,314	16.6% Skilled Nursing	90.6%
Total Assets	2,288,658	Operating Expense	5,036,828	83.4% Ancillary Service	0.0%
Current Liabilities	2,538,264	Operating Margin	69,486	98.6% Current Ratio	0.9
Long Term Liabilities	0	Other Income	7,345	1.4% Days to Collect	115.0
Total Equity	-249,606	Other Expense	0	0.1% Avg Payment Days	47.8
Total Liab. and Equity	2,288,658	Net Profit or Loss	76,831	0.0% Depreciation Rate	0.0%
				1.5% Return on Equity	-30.8%

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676170 ST DOMINIC VILLAGE NURSING HOME				Nonprofit - Church	
ST DOMINIC VILLAGE NURSING HOME				6/30/2021 365 Days Settled	
HOUSTON, TX 77021				CR Beds 158 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	60.0%
Balance Sheet		Income Statement		Length of Stay	164.9
Current Assets	4,366,760	Total Charges	12,053,857	Average Wages	26.76
Fixed Assets	10,316,355	Contract Allowance	2,823,135	23.4% Skilled Nursing	77.9%
Other Assets	446,128	Operating Revenue	9,230,722	76.6% Ancillary Service	22.1%
Total Assets	15,129,243	Operating Expense	15,696,092	170.0% Current Ratio	3.6
Current Liabilities	1,212,241	Operating Margin	-6,465,370	-70.0% Days to Collect	53.8
Long Term Liabilities	4,043,107	Other Income	7,747,318	83.9% Avg Payment Days	23.4
Total Equity	9,873,895	Other Expense	0	0.0% Depreciation Rate	1.3%
Total Liab. and Equity	15,129,243	Net Profit or Loss	1,281,948	13.9% Return on Equity	13.0%
676375 ST GILES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
ST GILES NURSING AND REHABILITATION CENTER				12/31/2021 365 Days Settled	
EL PASO, TX 79927				CR Beds 124 POS Beds 0	
EL PASO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	68.8%
Balance Sheet		Income Statement		Length of Stay	188.7
Current Assets	-900,979	Total Charges	7,536,297	Average Wages	17.54
Fixed Assets	66,155	Contract Allowance	777,974	10.3% Skilled Nursing	81.2%
Other Assets	409,412	Operating Revenue	6,758,323	89.7% Ancillary Service	18.8%
Total Assets	-425,412	Operating Expense	7,617,065	112.7% Current Ratio	1.4
Current Liabilities	-640,467	Operating Margin	-858,742	-12.7% Days to Collect	9.9
Long Term Liabilities	-15,057	Other Income	1,589,302	23.5% Avg Payment Days	177.0
Total Equity	730,560	Other Expense	0	0.0% Depreciation Rate	859.1%
Total Liab. and Equity	75,036	Net Profit or Loss	730,560	10.8% Return on Equity	100.0%

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675999 ST JAMES HOUSE OF BAYTOWN		Proprietary - Partnership	
ST JAMES HOUSE OF BAYTOWN		12/31/2021 365 Days Settled	
BAYTOWN, TX 77520		CR Beds 105 POS Beds 0	
HARRIS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.6%
Balance Sheet		Income Statement	
Current Assets	3,668,462	Total Charges	9,776,646
Fixed Assets	768,683	Contract Allowance	2,078,631
Other Assets	-9,015	Operating Revenue	7,698,015
Total Assets	4,428,130	Operating Expense	8,267,452
Current Liabilities	736,720	Operating Margin	-569,437
Long Term Liabilities	122,433	Other Income	1,470,879
Total Equity	3,568,977	Other Expense	0
Total Liab. and Equity	4,428,130	Net Profit or Loss	899,863
		21.3%	71.7%
		78.7%	28.3%
		107.4%	5.0
		-7.4%	64.6
		19.1%	11.6
		0.0%	54.2%
		11.7%	25.2%
			324.6
			16.30
			71.7%
			28.3%
			5.0
			64.6
			11.6
			54.2%
			25.2%

675887 ST JOSEPH MANOR		Government - County	
ST JOSEPH MANOR		12/31/2021 365 Days Settled	
BRYAN, TX 77802		CR Beds 81 POS Beds 0	
BRAZOS		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	66.3%
Balance Sheet		Income Statement	
Current Assets	2,531,371	Total Charges	7,318,981
Fixed Assets	0	Contract Allowance	1,781,109
Other Assets	0	Operating Revenue	5,537,872
Total Assets	2,531,371	Operating Expense	5,861,342
Current Liabilities	2,485,884	Operating Margin	-323,470
Long Term Liabilities	0	Other Income	273,464
Total Equity	45,487	Other Expense	0
Total Liab. and Equity	2,531,371	Net Profit or Loss	(52,012)
		24.3%	73.0%
		75.7%	27.0%
		105.8%	1.0
		-5.8%	92.6
		4.9%	0.0
		0.0%	0.0%
		-0.9%	-114.3%
			101.1
			25.55
			73.0%
			27.0%
			1.0
			92.6
			0.0
			0.0%
			-114.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676462 ST. ANTHONY'S CARE CENTER				Proprietary - Corporation	
ST. ANTHONY'S CARE CENTER		12/31/2021 365 Days Settled			
WACO, TX 76712		CR Beds 120 POS Beds 0			
MCLENNAN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		58.6%	
Balance Sheet		Income Statement		Length of Stay 143.4	
Current Assets	1,130,254	Total Charges	6,661,528	Average Wages	18.94
Fixed Assets	25,243	Contract Allowance	0	0.0%	Skilled Nursing 81.3%
Other Assets	0	Operating Revenue	6,661,528	100.0%	Ancillary Service 18.7%
Total Assets	1,155,497	Operating Expense	6,315,786	94.8%	Current Ratio 6.9
Current Liabilities	164,471	Operating Margin	345,742	5.2%	Days to Collect 43.2
Long Term Liabilities	0	Other Income	493,520	7.4%	Avg Payment Days 9.5
Total Equity	991,026	Other Expense	0	0.0%	Depreciation Rate 1,578.5%
Total Liab. and Equity	1,155,497	Net Profit or Loss	816,025	12.2%	Return on Equity 82.3%
455983 ST. CATHERINE CENTER				Nonprofit - Church	
ST. CATHERINE CENTER		6/30/2021 365 Days Settled			
WACO, TX 76712		CR Beds 265 POS Beds 0			
MCLENNAN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		70.5%	
Balance Sheet		Income Statement		Length of Stay 56.3	
Current Assets	5,255,857	Total Charges	30,615,891	Average Wages	24.11
Fixed Assets	17,146,423	Contract Allowance	9,154,766	29.9%	Skilled Nursing 55.3%
Other Assets	10,375,379	Operating Revenue	21,461,125	70.1%	Ancillary Service 33.0%
Total Assets	32,777,659	Operating Expense	25,092,232	116.9%	Current Ratio 5.9
Current Liabilities	885,588	Operating Margin	-3,631,107	-16.9%	Days to Collect 36.7
Long Term Liabilities	4,592,321	Other Income	5,628,648	26.2%	Avg Payment Days 10.2
Total Equity	27,299,750	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	32,777,659	Net Profit or Loss	1,997,541	9.3%	Return on Equity 7.3%

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676342 ST. TERESA NURSING & REHAB CENTER				Proprietary - Corporation		
ST. TERESA NURSING & REHAB CENTER 12/31/2021 365 Days Settled						
EL PASO, TX 79925				CR Beds 124 POS Beds 0		
EL PASO				Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	79.6%	
Balance Sheet				Length of Stay	99.5	
Income Statement				Average Wages	18.66	
Current Assets	-3,949,310	Total Charges	11,768,767	9.2%	Skilled Nursing	75.9%
Fixed Assets	159,421	Contract Allowance	1,079,292	90.8%	Ancillary Service	24.1%
Other Assets	766,722	Operating Revenue	10,689,475	92.5%	Current Ratio	1.0
Total Assets	-3,023,167	Operating Expense	9,882,706	7.5%	Days to Collect	18.2
Current Liabilities	-4,076,371	Operating Margin	806,769	8.6%	Avg Payment Days	172.9
Long Term Liabilities	-69,738	Other Income	920,375	0.0%	Depreciation Rate	489.3%
Total Equity	1,727,144	Other Expense	0	16.2%	Return on Equity	100.0%
Total Liab. and Equity	-2,418,965	Net Profit or Loss	1,727,144			
676147 STALLINGS COURT NURSING AND REHABILITATION				Proprietary - Other		
STALLINGS COURT NURSING AND REHABILITATION 9/30/2021 273 Days Settled						
NACOGDOCHES, TX 75965				CR Beds 120 POS Beds 0		
NACOGDOCHES				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	55.0%	
Balance Sheet				Length of Stay	69.5	
Income Statement				Average Wages	23.33	
Current Assets	745,827	Total Charges	5,934,924	23.3%	Skilled Nursing	77.1%
Fixed Assets	0	Contract Allowance	1,381,740	76.7%	Ancillary Service	22.9%
Other Assets	0	Operating Revenue	4,553,184	72.8%	Current Ratio	1.9
Total Assets	745,827	Operating Expense	3,316,855	27.2%	Days to Collect	(46.7)
Current Liabilities	397,103	Operating Margin	1,236,329	14.4%	Avg Payment Days	32.7
Long Term Liabilities	0	Other Income	657,020	0.0%	Depreciation Rate	0.0%
Total Equity	348,724	Other Expense	0	41.6%	Return on Equity	542.9%
Total Liab. and Equity	745,827	Net Profit or Loss	1,893,349			

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675769 STAMFORD RESIDENCE AND REHABILITATION CENTER				Nonprofit - Church	
STAMFORD RESIDENCE AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
STAMFORD, TX 79553				CR Beds 118 POS Beds 0	
JONES				Key Performance Ind.	
NOVITAS				Occupancy Rate	22.6%
				Length of Stay	243.7
				Average Wages	19.93
				7.9% Skilled Nursing	86.5%
				92.1% Ancillary Service	13.5%
				97.3% Current Ratio	0.9
				2.7% Days to Collect	(31.6)
				0.0% Avg Payment Days	42.1
				0.0% Depreciation Rate	183.2%
				2.7% Return on Equity	91.7%
Balance Sheet		Income Statement			
Current Assets	234,494	Total Charges	3,793,106		
Fixed Assets	141,309	Contract Allowance	298,682		
Other Assets	0	Operating Revenue	3,494,424		
Total Assets	375,803	Operating Expense	3,399,294		
Current Liabilities	272,011	Operating Margin	95,130		
Long Term Liabilities	0	Other Income	0		
Total Equity	103,792	Other Expense	0		
Total Liab. and Equity	375,803	Net Profit or Loss	95,130		
455662 STARR COUNTY HOSPITAL DISTRICT D/B/A RETAMA MANOR				Proprietary - Corporation	
STARR COUNTY HOSPITAL DISTRICT D/B/A RETAMA MANOR		12/31/2021 365 Days Settled			
MCALLEN, TX 78501				CR Beds 126 POS Beds 0	
HIDALGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	52.0%
				Length of Stay	234.2
				Average Wages	25.01
				22.1% Skilled Nursing	78.6%
				77.9% Ancillary Service	19.6%
				126.4% Current Ratio	1.9
				-26.4% Days to Collect	48.2
				36.8% Avg Payment Days	26.3
				0.0% Depreciation Rate	429.5%
				10.4% Return on Equity	178.0%
Balance Sheet		Income Statement			
Current Assets	841,925	Total Charges	6,137,884		
Fixed Assets	144,108	Contract Allowance	1,356,615		
Other Assets	0	Operating Revenue	4,781,269		
Total Assets	986,033	Operating Expense	6,044,594		
Current Liabilities	443,508	Operating Margin	-1,263,325		
Long Term Liabilities	262,462	Other Income	1,761,774		
Total Equity	280,060	Other Expense	0		
Total Liab. and Equity	986,030	Net Profit or Loss	498,449		

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676495 STARR COUNTY NURSING AND TRANSITIONAL CARE				Proprietary - Other		
STARR COUNTY NURSING AND TRANSITIONAL CARE		12/31/2021 365 Days Settled				
RIO GRANDE CITY, TX 78582				CR Beds 120 POS Beds 0		
STARR				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	25.7%	
Balance Sheet		Income Statement		Length of Stay	83.4	
Current Assets	-238,572	Total Charges	3,392,782	Average Wages	19.20	
Fixed Assets	107,011	Contract Allowance	0	0.0%	Skilled Nursing	70.2%
Other Assets	-1,990,344	Operating Revenue	3,392,782	100.0%	Ancillary Service	29.8%
Total Assets	-2,121,905	Operating Expense	5,111,020	150.6%	Current Ratio	(0.4)
Current Liabilities	618,563	Operating Margin	-1,718,238	-50.6%	Days to Collect	(66.7)
Long Term Liabilities	0	Other Income	158,468	4.7%	Avg Payment Days	15.3
Total Equity	-2,740,468	Other Expense	0	0.0%	Depreciation Rate	957.4%
Total Liab. and Equity	-2,121,905	Net Profit or Loss	(1,559,770)	-46.0%	Return on Equity	56.9%
675866 STEPHENVILLE NURSING AND REHABILITATION				Proprietary - Corporation		
STEPHENVILLE NURSING AND REHABILITATION		12/31/2021 365 Days Settled				
STEPHENVILLE, TX 76401				CR Beds 46 POS Beds 0		
ERATH				Key Performance Ind.		
NOVITAS				Occupancy Rate	71.6%	
Balance Sheet		Income Statement		Length of Stay	203.7	
Current Assets	1,334,928	Total Charges	2,947,161	Average Wages	19.58	
Fixed Assets	26,232	Contract Allowance	-76,686	-2.6%	Skilled Nursing	82.7%
Other Assets	0	Operating Revenue	3,023,847	102.6%	Ancillary Service	17.3%
Total Assets	1,361,160	Operating Expense	2,579,443	85.3%	Current Ratio	4.4
Current Liabilities	305,873	Operating Margin	444,404	14.7%	Days to Collect	91.0
Long Term Liabilities	0	Other Income	610,881	20.2%	Avg Payment Days	15.3
Total Equity	1,055,287	Other Expense	0	0.0%	Depreciation Rate	324.5%
Total Liab. and Equity	1,361,160	Net Profit or Loss	1,055,285	34.9%	Return on Equity	100.0%

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675880 STERLING COUNTY NURSING HOME				Nonprofit - Church	
STERLING COUNTY NURSING HOME		9/30/2021 365 Days Settled			
STERLING CITY, TX 76951		CR Beds 40 POS Beds 0			
STERLING		Key Performance Ind.			
NOVITAS		Occupancy Rate		60.6%	
Balance Sheet		Income Statement		Length of Stay 155.2	
Current Assets	1,856,799	Total Charges	1,813,859	Average Wages 20.28	
Fixed Assets	692,169	Contract Allowance	-82,601	-4.6%	Skilled Nursing 76.2%
Other Assets	0	Operating Revenue	1,896,460	104.6%	Ancillary Service 23.8%
Total Assets	2,548,968	Operating Expense	2,712,881	143.0%	Current Ratio 2.9
Current Liabilities	638,035	Operating Margin	-816,421	-43.0%	Days to Collect 27.7
Long Term Liabilities	237,815	Other Income	633,770	33.4%	Avg Payment Days 18.7
Total Equity	1,673,118	Other Expense	0	0.0%	Depreciation Rate 8.4%
Total Liab. and Equity	2,548,968	Net Profit or Loss	(182,651)	-9.6%	Return on Equity -10.9%
455509 STERLING HILLS REHABILITATION AND HEALTH CARE CEN				Proprietary - Corporation	
STERLING HILLS REHABILITATION AND HEALTH CARE CEN		12/31/2021 396 Days Settled			
SWEETWATER, TX 79556		CR Beds 96 POS Beds 0			
NOLAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		57.7%	
Balance Sheet		Income Statement		Length of Stay 261.3	
Current Assets	1,193,940	Total Charges	4,940,501	Average Wages 20.52	
Fixed Assets	124,670	Contract Allowance	-767,806	-15.5%	Skilled Nursing 77.7%
Other Assets	5,400	Operating Revenue	5,708,307	115.5%	Ancillary Service 22.3%
Total Assets	1,324,010	Operating Expense	6,644,156	116.4%	Current Ratio 0.6
Current Liabilities	1,920,631	Operating Margin	-935,849	-16.4%	Days to Collect 85.6
Long Term Liabilities	33,382	Other Income	312,177	5.5%	Avg Payment Days 36.2
Total Equity	-630,003	Other Expense	0	0.0%	Depreciation Rate 908.7%
Total Liab. and Equity	1,324,010	Net Profit or Loss	(623,672)	-10.9%	Return on Equity 99.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676417 STERLING OAKS REHABILITATION				Proprietary - Other	
STERLING OAKS REHABILITATION		4/30/2021 334 Days Settled			
KATY, TX 77493		CR Beds 126 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		66.9%	
Balance Sheet		Income Statement		Length of Stay 385.7	
Current Assets	405,002	Total Charges	8,036,381	Average Wages	22.60
Fixed Assets	115,240	Contract Allowance	1,873,135	23.3% Skilled Nursing	70.9%
Other Assets	290,094	Operating Revenue	6,163,246	76.7% Ancillary Service	29.1%
Total Assets	810,336	Operating Expense	7,810,703	126.7% Current Ratio	0.3
Current Liabilities	1,440,554	Operating Margin	-1,647,457	-26.7% Days to Collect	19.5
Long Term Liabilities	1,632,319	Other Income	1,402,417	22.8% Avg Payment Days	29.7
Total Equity	-2,262,537	Other Expense	0	0.0% Depreciation Rate	918.4%
Total Liab. and Equity	810,336	Net Profit or Loss	(245,040)	-4.0% Return on Equity	10.8%
455544 STEVENS HEALTHCARE OF YOAKUM				Proprietary - Corporation	
STEVENS HEALTHCARE OF YOAKUM		3/31/2021 365 Days Settled			
YOAKUM, TX 77995		CR Beds 106 POS Beds 0			
DE WITT		Key Performance Ind.			
NOVITAS		Occupancy Rate		49.2%	
Balance Sheet		Income Statement		Length of Stay 211.7	
Current Assets	1,515,254	Total Charges	5,718,834	Average Wages	17.92
Fixed Assets	58,205	Contract Allowance	197,985	3.5% Skilled Nursing	78.9%
Other Assets	22,945	Operating Revenue	5,520,849	96.5% Ancillary Service	21.1%
Total Assets	1,596,404	Operating Expense	3,801,901	68.9% Current Ratio	1.6
Current Liabilities	955,444	Operating Margin	1,718,948	31.1% Days to Collect	10.5
Long Term Liabilities	2,453	Other Income	103,739	1.9% Avg Payment Days	17.6
Total Equity	638,507	Other Expense	0	0.0% Depreciation Rate	380.1%
Total Liab. and Equity	1,596,404	Net Profit or Loss	1,822,687	33.0% Return on Equity	285.5%

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675226 STEVENS NURSING AND REHABILITATION CENTER OF HALLE				Government - City-County	
STEVENS NURSING AND REHABILITATION CENTER OF HALLE				6/30/2021 365 Days Settled	
HALLETTSVILLE, TX 77964				CR Beds 190 POS Beds 0	
LAVACA				Key Performance Ind.	
NOVITAS				Occupancy Rate	36.4%
Balance Sheet		Income Statement		Length of Stay	69.7
Current Assets	830,236	Total Charges	5,623,079	Average Wages	21.94
Fixed Assets	913,969	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	-1,160,345	Operating Revenue	5,623,079	100.0%	Ancillary Service
Total Assets	583,860	Operating Expense	7,814,023	139.0%	Current Ratio
Current Liabilities	1,447,783	Operating Margin	-2,190,944	-39.0%	Days to Collect
Long Term Liabilities	0	Other Income	2,658,015	47.3%	Avg Payment Days
Total Equity	-863,923	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	583,860	Net Profit or Loss	467,071	8.3%	Return on Equity
					-54.1%
676190 STILLHOUSE REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church	
STILLHOUSE REHABILITATION AND HEALTHCARE CENTER				12/31/2021 365 Days Settled	
PARIS, TX 75462				CR Beds 150 POS Beds 0	
LAMAR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	53.6%
Balance Sheet		Income Statement		Length of Stay	75.2
Current Assets	11,515,537	Total Charges	8,431,959	Average Wages	21.94
Fixed Assets	315,884	Contract Allowance	-1,921,947	-22.8%	Skilled Nursing
Other Assets	6,875,840	Operating Revenue	10,353,906	122.8%	Ancillary Service
Total Assets	18,707,261	Operating Expense	8,309,693	80.3%	Current Ratio
Current Liabilities	810,278	Operating Margin	2,044,213	19.7%	Days to Collect
Long Term Liabilities	6,875,840	Other Income	7,591	0.1%	Avg Payment Days
Total Equity	11,021,143	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	18,707,261	Net Profit or Loss	2,051,804	19.8%	Return on Equity
					18.6%

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675477 STOCKDALE RESIDENCE AND REHABILITATION CENTER				Nonprofit - Other	
STOCKDALE RESIDENCE AND REHABILITATION CENTER		2/15/2021 168 Days Settled*			
STOCKDALE, TX 78160				CR Beds 68	POS Beds 0
WILSON				Key Performance Ind.	
NOVITAS				Occupancy Rate	46.0%
				Length of Stay	250.3
				Average Wages	17.25
				6.1% Skilled Nursing	87.9%
				93.9% Ancillary Service	12.1%
				125.8% Current Ratio	0.5
				-25.8% Days to Collect	60.0
				20.0% Avg Payment Days	130.5
				0.0% Depreciation Rate	51.9%
				-5.9% Return on Equity	5.1%
Balance Sheet		Income Statement			
Current Assets	1,348,570	Total Charges	1,228,660		
Fixed Assets	215,318	Contract Allowance	75,128		
Other Assets	0	Operating Revenue	1,153,532		
Total Assets	1,563,888	Operating Expense	1,451,642		
Current Liabilities	2,895,810	Operating Margin	-298,110		
Long Term Liabilities	0	Other Income	230,282		
Total Equity	-1,331,922	Other Expense	0		
Total Liab. and Equity	1,563,888	Net Profit or Loss	(67,828)		
675968 STONE OAK CARE CENTER				Nonprofit - Church	
STONE OAK CARE CENTER		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78258				CR Beds 152	POS Beds 0
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.3%
				Length of Stay	63.3
				Average Wages	23.53
				10.1% Skilled Nursing	72.2%
				89.9% Ancillary Service	27.8%
				105.2% Current Ratio	0.7
				-5.2% Days to Collect	41.8
				11.5% Avg Payment Days	53.3
				0.0% Depreciation Rate	0.0%
				6.3% Return on Equity	-162.0%
Balance Sheet		Income Statement			
Current Assets	1,233,165	Total Charges	11,980,710		
Fixed Assets	0	Contract Allowance	1,215,154		
Other Assets	0	Operating Revenue	10,765,556		
Total Assets	1,233,165	Operating Expense	11,321,145		
Current Liabilities	1,652,466	Operating Margin	-555,589		
Long Term Liabilities	0	Other Income	1,234,830		
Total Equity	-419,301	Other Expense	0		
Total Liab. and Equity	1,233,165	Net Profit or Loss	679,241		

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675649 STONEBRIDGE HEALTH REHAB				Nonprofit - Church	
STONEBRIDGE HEALTH REHAB		12/31/2021 365 Days Settled			
AUSTIN, TX 78736		CR Beds 116 POS Beds 0			
TRAVIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		55.8%	
Balance Sheet		Income Statement		Length of Stay 200.2	
Current Assets	551,617	Total Charges	6,064,205	Average Wages	17.52
Fixed Assets	126,853	Contract Allowance	614,150	10.1%	Skilled Nursing 83.7%
Other Assets	0	Operating Revenue	5,450,055	89.9%	Ancillary Service 16.3%
Total Assets	678,470	Operating Expense	6,392,662	117.3%	Current Ratio 0.9
Current Liabilities	629,688	Operating Margin	-942,607	-17.3%	Days to Collect 14.0
Long Term Liabilities	0	Other Income	1,004,569	18.4%	Avg Payment Days 34.2
Total Equity	48,782	Other Expense	0	0.0%	Depreciation Rate 550.4%
Total Liab. and Equity	678,470	Net Profit or Loss	61,962	1.1%	Return on Equity 127.0%

675729 STONECREEK NURSING & REHABILITATION				Nonprofit - Church	
STONECREEK NURSING & REHABILITATION		6/30/2021 365 Days Settled			
SAN AUGUSTINE, TX 75972		CR Beds 90 POS Beds 0			
SAN AUGUSTINE		Key Performance Ind.			
NOVITAS		Occupancy Rate		45.2%	
Balance Sheet		Income Statement		Length of Stay 29.2	
Current Assets	856,059	Total Charges	3,829,217	Average Wages	17.90
Fixed Assets	0	Contract Allowance	1,155,179	30.2%	Skilled Nursing 89.5%
Other Assets	21,660	Operating Revenue	2,674,038	69.8%	Ancillary Service 10.5%
Total Assets	877,719	Operating Expense	3,907,886	146.1%	Current Ratio 1.0
Current Liabilities	877,718	Operating Margin	-1,233,848	-46.1%	Days to Collect 100.4
Long Term Liabilities	0	Other Income	1,233,852	46.1%	Avg Payment Days 19.9
Total Equity	1	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	877,719	Net Profit or Loss	4	0.0%	Return on Equity 400.0%

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675759 STONEGATE NURSING AND REHABILITATION				Proprietary - Other	
STONEGATE NURSING AND REHABILITATION		9/30/2021 273 Days Settled*			
FORT WORTH, TX 76109				CR Beds 134 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.2%
				Length of Stay	49.6
				Average Wages	25.50
				21.5%	Skilled Nursing 82.3%
				78.5%	Ancillary Service 17.7%
				115.7%	Current Ratio 2.7
				-15.7%	Days to Collect (0.1)
				8.9%	Avg Payment Days 9.9
				0.0%	Depreciation Rate 0.0%
				-6.8%	Return on Equity -95.2%
Balance Sheet		Income Statement			
Current Assets	724,609	Total Charges	8,139,410		
Fixed Assets	0	Contract Allowance	1,748,209		
Other Assets	0	Operating Revenue	6,391,201		
Total Assets	724,609	Operating Expense	7,394,153		
Current Liabilities	268,187	Operating Margin	-1,002,952		
Long Term Liabilities	0	Other Income	568,302		
Total Equity	456,422	Other Expense	0		
Total Liab. and Equity	724,609	Net Profit or Loss	(434,650)		
676352 STONEMERE REHABILITATION CENTER				Proprietary - Partnership	
STONEMERE REHABILITATION CENTER		12/31/2021 365 Days Settled			
FRISCO, TX 75035				CR Beds 136 POS Beds 0	
COLLIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	43.8%
				Length of Stay	59.1
				Average Wages	24.14
				2.5%	Skilled Nursing 66.2%
				97.5%	Ancillary Service 33.8%
				106.0%	Current Ratio 3.4
				-6.0%	Days to Collect 67.2
				0.0%	Avg Payment Days 29.5
				0.0%	Depreciation Rate 12.7%
				-6.0%	Return on Equity -65.5%
Balance Sheet		Income Statement			
Current Assets	2,412,880	Total Charges	8,534,462		
Fixed Assets	-7,022	Contract Allowance	213,821		
Other Assets	52,999	Operating Revenue	8,320,641		
Total Assets	2,458,857	Operating Expense	8,816,716		
Current Liabilities	712,055	Operating Margin	-496,075		
Long Term Liabilities	989,946	Other Income	418		
Total Equity	756,856	Other Expense	0		
Total Liab. and Equity	2,458,857	Net Profit or Loss	(495,657)		

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676077 STONEWALL LIVING CENTER		Nonprofit - Other	
STONEWALL LIVING CENTER		9/30/2021 365 Days Settled	
ASPERMONT, TX 79502		CR Beds 0 POS Beds 0	
STONEWALL		Key Performance Ind.	
NOVITAS		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

675538 SUGAR LAND HEALTH CARE CENTER		Nonprofit - Other	
SUGAR LAND HEALTH CARE CENTER		12/31/2021 365 Days Settled	
SUGAR LAND, TX 77478		CR Beds 150 POS Beds 0	
FORT BEND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 56.1%	
Balance Sheet		Income Statement	
Current Assets	4,698,854	Total Charges	11,454,331
Fixed Assets	0	Contract Allowance	2,965,410
Other Assets	888,870	Operating Revenue	8,488,921
Total Assets	5,587,724	Operating Expense	7,792,917
Current Liabilities	935,614	Operating Margin	696,004
Long Term Liabilities	0	Other Income	820,575
Total Equity	4,652,110	Other Expense	0
Total Liab. and Equity	5,587,724	Net Profit or Loss	1,516,579

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455579 SULPHUR SPRINGS HEALTH AND REHABILITATION				Proprietary - Corporation	
SULPHUR SPRINGS HEALTH AND REHABILITATION		12/31/2021 365 Days Settled			
SULPHUR SPRINGS, TX 75482				CR Beds 128 POS Beds 0	
HOPKINS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 52.7%	
Balance Sheet		Income Statement		Length of Stay 103.0	
Current Assets	2,071,596	Total Charges	7,306,068	Average Wages 21.18	
Fixed Assets	320,070	Contract Allowance	1,727,203	23.6% Skilled Nursing 71.2%	
Other Assets	96,548	Operating Revenue	5,578,865	76.4% Ancillary Service 28.8%	
Total Assets	<u>2,488,214</u>	Operating Expense	5,365,992	96.2% Current Ratio 2.1	
Current Liabilities	966,324	Operating Margin	212,873	3.8% Days to Collect 85.2	
Long Term Liabilities	0	Other Income	361,474	6.5% Avg Payment Days 38.1	
Total Equity	<u>1,521,890</u>	Other Expense	0	0.0% Depreciation Rate 39.7%	
Total Liab. and Equity	<u>2,488,214</u>	Net Profit or Loss	<u>574,347</u>	10.3% Return on Equity 37.7%	

455678 SUMMER MEADOWS				Proprietary - Corporation	
SUMMER MEADOWS		12/31/2021 365 Days Settled			
LONGVIEW, TX 75605				CR Beds 115 POS Beds 0	
GREGG				Key Performance Ind.	
NOVITAS				Occupancy Rate 58.5%	
Balance Sheet		Income Statement		Length of Stay 120.3	
Current Assets	1,757,022	Total Charges	7,462,119	Average Wages 20.07	
Fixed Assets	162,984	Contract Allowance	923,408	12.4% Skilled Nursing 79.2%	
Other Assets	83,019	Operating Revenue	6,538,711	87.6% Ancillary Service 20.8%	
Total Assets	<u>2,003,025</u>	Operating Expense	7,018,205	107.3% Current Ratio 0.7	
Current Liabilities	2,671,923	Operating Margin	-479,494	-7.3% Days to Collect 94.4	
Long Term Liabilities	387,348	Other Income	-239,403	-3.7% Avg Payment Days 145.0	
Total Equity	<u>-1,056,246</u>	Other Expense	0	0.0% Depreciation Rate 125.2%	
Total Liab. and Equity	<u>2,003,025</u>	Net Profit or Loss	<u>(718,897)</u>	-11.0% Return on Equity 68.1%	

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676493 SUN VALLEY REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
SUN VALLEY REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
HARLINGEN, TX 78550				CR Beds 124 POS Beds 0	
CAMERON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	40.4%
Balance Sheet		Income Statement		Length of Stay	66.0
Current Assets	1,219,321	Total Charges	6,509,362	Average Wages	18.89
Fixed Assets	124,809	Contract Allowance	361,462	5.6%	Skilled Nursing 45.3%
Other Assets	8,503	Operating Revenue	6,147,900	94.4%	Ancillary Service 54.7%
Total Assets	1,352,633	Operating Expense	6,999,319	113.8%	Current Ratio 0.4
Current Liabilities	3,478,364	Operating Margin	-851,419	-13.8%	Days to Collect 38.8
Long Term Liabilities	0	Other Income	373	0.0%	Avg Payment Days 19.0
Total Equity	-2,125,731	Other Expense	0	0.0%	Depreciation Rate 750.1%
Total Liab. and Equity	1,352,633	Net Profit or Loss	(851,046)	-13.8%	Return on Equity 40.0%
676472 SUNDANCE INN HEALTH CENTER				Nonprofit - Church	
SUNDANCE INN HEALTH CENTER		9/30/2021 365 Days Settled			
NEW BRAUNFELS, TX 78130				CR Beds 128 POS Beds 0	
COMAL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	69.6%
Balance Sheet		Income Statement		Length of Stay	72.9
Current Assets	2,519,740	Total Charges	13,913,520	Average Wages	22.80
Fixed Assets	0	Contract Allowance	3,872,690	27.8%	Skilled Nursing 70.7%
Other Assets	0	Operating Revenue	10,040,830	72.2%	Ancillary Service 29.3%
Total Assets	2,519,740	Operating Expense	10,671,815	106.3%	Current Ratio 10.4
Current Liabilities	242,246	Operating Margin	-630,985	-6.3%	Days to Collect 107.6
Long Term Liabilities	0	Other Income	1,093,365	10.9%	Avg Payment Days 4.0
Total Equity	2,277,494	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,519,740	Net Profit or Loss	462,380	4.6%	Return on Equity 20.3%

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675390 SUNFLOWER PARK HEALTH CARE				Nonprofit - Church	
SUNFLOWER PARK HEALTH CARE		12/31/2021 365 Days Settled			
KAUFMAN, TX 75142		CR Beds 92 POS Beds 0			
KAUFMAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.3%	
Balance Sheet		Income Statement		Length of Stay 146.5	
Current Assets	1,336,396	Total Charges	4,207,953	Average Wages	20.95
Fixed Assets	144,677	Contract Allowance	396,248	9.4%	Skilled Nursing 74.8%
Other Assets	385,028	Operating Revenue	3,811,705	90.6%	Ancillary Service 25.2%
Total Assets	1,866,101	Operating Expense	4,839,338	127.0%	Current Ratio 0.5
Current Liabilities	2,704,073	Operating Margin	-1,027,633	-27.0%	Days to Collect (5.3)
Long Term Liabilities	17,857	Other Income	513,975	13.5%	Avg Payment Days 138.0
Total Equity	-513,658	Other Expense	0	0.0%	Depreciation Rate 355.1%
Total Liab. and Equity	2,208,272	Net Profit or Loss	(513,658)	-13.5%	Return on Equity 100.0%
675664 SUNNY SPRINGS NURSING & REHAB				Nonprofit - Church	
SUNNY SPRINGS NURSING & REHAB		6/30/2021 365 Days Settled			
SULPHUR SPRINGS, TX 75482		CR Beds 95 POS Beds 0			
HOPKINS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.8%	
Balance Sheet		Income Statement		Length of Stay 177.5	
Current Assets	3,286,222	Total Charges	5,690,553	Average Wages	19.31
Fixed Assets	370,998	Contract Allowance	764,628	13.4%	Skilled Nursing 79.4%
Other Assets	-249,603	Operating Revenue	4,925,925	86.6%	Ancillary Service 20.6%
Total Assets	3,407,617	Operating Expense	4,680,828	95.0%	Current Ratio 2.5
Current Liabilities	1,324,582	Operating Margin	245,097	5.0%	Days to Collect 77.2
Long Term Liabilities	536,264	Other Income	499,096	10.1%	Avg Payment Days 27.7
Total Equity	1,546,771	Other Expense	0	0.0%	Depreciation Rate 60.1%
Total Liab. and Equity	3,407,617	Net Profit or Loss	744,193	15.1%	Return on Equity 48.1%

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455713 SUNRISE NURSING & REHAB CENTER				Proprietary - Corporation		
SUNRISE NURSING & REHAB CENTER		12/31/2021 365 Days Settled				
SAN ANTONIO, TX 78224		CR Beds 119 POS Beds 0				
BEXAR		Key Performance Ind.				
NOVITAS (TEXAS)		Occupancy Rate	58.9%			
Balance Sheet		Income Statement		Length of Stay	304.7	
Current Assets	14,270,647	Total Charges	5,103,263	Average Wages	20.24	
Fixed Assets	5,722,791	Contract Allowance	-1,244,930	-24.4%	Skilled Nursing	78.2%
Other Assets	128,098	Operating Revenue	6,348,193	124.4%	Ancillary Service	21.8%
Total Assets	20,121,536	Operating Expense	5,816,630	91.6%	Current Ratio	3.3
Current Liabilities	4,352,960	Operating Margin	531,563	8.4%	Days to Collect	66.2
Long Term Liabilities	6,017,149	Other Income	751,833	11.8%	Avg Payment Days	281.6
Total Equity	9,751,427	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	20,121,536	Net Profit or Loss	1,283,396	20.2%	Return on Equity	13.2%
675826 SUNSET HOME				Nonprofit - Church		
SUNSET HOME		6/30/2021 365 Days Settled				
CLIFTON, TX 76634		CR Beds 206 POS Beds 0				
BOSQUE		Key Performance Ind.				
BLUE CROSS (TEXAS)		Occupancy Rate	53.4%			
Balance Sheet		Income Statement		Length of Stay	692.2	
Current Assets	12,008,291	Total Charges	10,140,675	Average Wages	26.81	
Fixed Assets	13,516,719	Contract Allowance	856,628	8.4%	Skilled Nursing	77.7%
Other Assets	19,264,273	Operating Revenue	9,284,047	91.6%	Ancillary Service	0.0%
Total Assets	44,789,283	Operating Expense	11,770,246	126.8%	Current Ratio	15.1
Current Liabilities	794,090	Operating Margin	-2,486,199	-26.8%	Days to Collect	59.2
Long Term Liabilities	10,676,124	Other Income	3,656,312	39.4%	Avg Payment Days	17.0
Total Equity	33,319,069	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	44,789,283	Net Profit or Loss	1,170,113	12.6%	Return on Equity	3.5%

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675344 SWEENEY HOUSE				Proprietary - Corporation	
SWEENEY HOUSE		3/31/2021 365 Days Settled			
SWEENEY, TX 77480				CR Beds 88 POS Beds 0	
BRAZORIA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 81.3%	
				Length of Stay 146.7	
Balance Sheet		Income Statement		Average Wages 23.74	
Current Assets	715,020	Total Charges	10,137,196	40.4%	Skilled Nursing 77.9%
Fixed Assets	214,912	Contract Allowance	4,095,404	59.6%	Ancillary Service 20.1%
Other Assets	77,967	Operating Revenue	6,041,792	91.9%	Current Ratio 0.4
Total Assets	1,007,899	Operating Expense	5,550,479	8.1%	Days to Collect 43.6
Current Liabilities	1,887,205	Operating Margin	491,313	21.5%	Avg Payment Days 99.9
Long Term Liabilities	-5,480,903	Other Income	1,296,216	0.0%	Depreciation Rate 29.7%
Total Equity	4,601,596	Other Expense	0	29.6%	Return on Equity 38.8%
Total Liab. and Equity	1,007,898	Net Profit or Loss	1,787,529		
455946 SWEETWATER HEALTHCARE CENTER				Nonprofit - Church	
SWEETWATER HEALTHCARE CENTER		8/31/2021 365 Days Settled			
SWEETWATER, TX 79556				CR Beds 100 POS Beds 0	
NOLAN				Key Performance Ind.	
NOVITAS				Occupancy Rate 57.0%	
				Length of Stay 352.6	
Balance Sheet		Income Statement		Average Wages 22.36	
Current Assets	13,657,756	Total Charges	5,485,918	23.3%	Skilled Nursing 88.6%
Fixed Assets	-59,871	Contract Allowance	1,275,892	76.7%	Ancillary Service 11.4%
Other Assets	0	Operating Revenue	4,210,026	91.2%	Current Ratio 1.6
Total Assets	13,597,885	Operating Expense	3,840,174	8.8%	Days to Collect 43.8
Current Liabilities	8,746,386	Operating Margin	369,852	9.8%	Avg Payment Days 16.1
Long Term Liabilities	0	Other Income	410,857	0.0%	Depreciation Rate -
Total Equity	4,851,499	Other Expense	0	18.5%	Return on Equity 16.1%
Total Liab. and Equity	13,597,885	Net Profit or Loss	780,709		

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676490 SYLVAN SHORES HEALTH AND WELLNESS				Proprietary - Partnership	
SYLVAN SHORES HEALTH AND WELLNESS		12/31/2021 365 Days Settled			
LA PORTE, TX 77571				CR Beds 124 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	37.3%
				Length of Stay	140.5
				Average Wages	22.41
				31.3% Skilled Nursing	74.1%
				68.7% Ancillary Service	25.9%
				115.7% Current Ratio	0.8
				-15.7% Days to Collect	91.5
				0.5% Avg Payment Days	25.3
				0.0% Depreciation Rate	647.4%
				-15.2% Return on Equity	67.8%
Balance Sheet		Income Statement			
Current Assets	1,675,043	Total Charges	8,956,932		
Fixed Assets	189,556	Contract Allowance	2,802,076		
Other Assets	1,010	Operating Revenue	6,154,856		
Total Assets	1,865,609	Operating Expense	7,123,700		
Current Liabilities	2,200,695	Operating Margin	-968,844		
Long Term Liabilities	1,044,050	Other Income	33,831		
Total Equity	-1,379,136	Other Expense	0		
Total Liab. and Equity	1,865,609	Net Profit or Loss	(935,013)		
675884 TEAGUE NURSING AND REHABILITATION				Government - County	
TEAGUE NURSING AND REHABILITATION		9/30/2021 365 Days Settled			
TEAGUE, TX 75860				CR Beds 76 POS Beds 0	
FREESTONE				Key Performance Ind.	
NOVITAS				Occupancy Rate	45.4%
				Length of Stay	262.3
				Average Wages	17.28
				-9.1% Skilled Nursing	80.6%
				109.1% Ancillary Service	19.4%
				92.2% Current Ratio	2.3
				7.8% Days to Collect	32.5
				6.8% Avg Payment Days	34.7
				0.0% Depreciation Rate	417.6%
				14.6% Return on Equity	115.9%
Balance Sheet		Income Statement			
Current Assets	645,183	Total Charges	2,754,724		
Fixed Assets	15,527	Contract Allowance	-250,603		
Other Assets	0	Operating Revenue	3,005,327		
Total Assets	660,710	Operating Expense	2,771,166		
Current Liabilities	283,253	Operating Margin	234,161		
Long Term Liabilities	0	Other Income	203,225		
Total Equity	377,457	Other Expense	0		
Total Liab. and Equity	660,710	Net Profit or Loss	437,386		

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676450 TERRA BELLA HEALTH AND WELLNESS SUITES				Proprietary - Other	
TERRA BELLA HEALTH AND WELLNESS SUITES				5/31/2021 365 Days Settled	
HOUSTON, TX 77047				CR Beds 128 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	64.2%
Balance Sheet		Income Statement		Length of Stay	173.3
Current Assets	673,976	Total Charges	9,408,250	Average Wages	22.15
Fixed Assets	153,025	Contract Allowance	2,430,481	25.8%	Skilled Nursing 62.7%
Other Assets	289,978	Operating Revenue	6,977,769	74.2%	Ancillary Service 37.3%
Total Assets	1,116,979	Operating Expense	8,510,269	122.0%	Current Ratio 0.4
Current Liabilities	1,844,179	Operating Margin	-1,532,500	-22.0%	Days to Collect 31.7
Long Term Liabilities	1,900,636	Other Income	1,236,155	17.7%	Avg Payment Days 22.9
Total Equity	-2,627,836	Other Expense	0	0.0%	Depreciation Rate 862.4%
Total Liab. and Equity	1,116,979	Net Profit or Loss	(296,345)	-4.2%	Return on Equity 11.3%
675879 TERRELL HEALTHCARE CENTER				Nonprofit - Church	
TERRELL HEALTHCARE CENTER				12/31/2021 365 Days Settled	
TERRELL, TX 75160				CR Beds 94 POS Beds 0	
KAUFMAN				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	44.5%
Balance Sheet		Income Statement		Length of Stay	250.2
Current Assets	1,282,170	Total Charges	2,554,023	Average Wages	22.71
Fixed Assets	0	Contract Allowance	-1,152,068	-45.1%	Skilled Nursing 64.4%
Other Assets	0	Operating Revenue	3,706,091	145.1%	Ancillary Service 35.6%
Total Assets	1,282,170	Operating Expense	3,287,991	88.7%	Current Ratio 5.8
Current Liabilities	221,582	Operating Margin	418,100	11.3%	Days to Collect 146.4
Long Term Liabilities	0	Other Income	13,228	0.4%	Avg Payment Days 24.4
Total Equity	1,060,588	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,282,170	Net Profit or Loss	431,328	11.6%	Return on Equity 40.7%

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675124 TEXAN NURSING & REHAB OF GONZALES				Nonprofit - Church	
TEXAN NURSING & REHAB OF GONZALES 12/31/2021 365 Days Settled					
GONZALES, TX 78629				CR Beds 80 POS Beds 0	
GONZALES				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	61.5%
Balance Sheet		Income Statement		Length of Stay	417.7
Current Assets	605,875	Total Charges	5,151,991	Average Wages	17.11
Fixed Assets	17,141	Contract Allowance	530,775	10.3% Skilled Nursing	65.8%
Other Assets	5,207	Operating Revenue	4,621,216	89.7% Ancillary Service	34.2%
Total Assets	628,223	Operating Expense	3,527,461	76.3% Current Ratio	2.3
Current Liabilities	267,706	Operating Margin	1,093,755	23.7% Days to Collect	45.2
Long Term Liabilities	4,817	Other Income	778,714	16.9% Avg Payment Days	21.1
Total Equity	355,700	Other Expense	0	0.0% Depreciation Rate	316.2%
Total Liab. and Equity	628,223	Net Profit or Loss	1,872,467	40.5% Return on Equity	526.4%
455815 TEXAS INSTITUTE FOR CLINICALLY COMPLEX CARE				Proprietary - Corporation	
TEXAS INSTITUTE FOR CLINICALLY COMPLEX CARE 12/31/2021 365 Days Settled					
HOUSTON, TX 77064				CR Beds 202 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS				Occupancy Rate	40.8%
Balance Sheet		Income Statement		Length of Stay	61.0
Current Assets	3,296,557	Total Charges	13,011,811	Average Wages	24.25
Fixed Assets	752,350	Contract Allowance	1,169,272	9.0% Skilled Nursing	88.3%
Other Assets	307,870	Operating Revenue	11,842,539	91.0% Ancillary Service	11.7%
Total Assets	4,356,777	Operating Expense	11,433,037	96.5% Current Ratio	1.7
Current Liabilities	1,951,376	Operating Margin	409,502	3.5% Days to Collect	88.3
Long Term Liabilities	751,890	Other Income	458,938	3.9% Avg Payment Days	52.6
Total Equity	1,653,511	Other Expense	0	0.0% Depreciation Rate	131.2%
Total Liab. and Equity	4,356,777	Net Profit or Loss	868,440	7.3% Return on Equity	52.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455965 TEXHOMA CHRISTIAN CARE CENTER INC				Nonprofit - Church		
TEXHOMA CHRISTIAN CARE CENTER INC 2/28/2021 365 Days Settled						
WICHITA FALLS, TX 76306				CR Beds 309 POS Beds 0		
WICHITA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.9%	
Balance Sheet		Income Statement		Length of Stay	132.9	
Current Assets	21,288	Total Charges	16,864,854	Average Wages	21.36	
Fixed Assets	931,051	Contract Allowance	1,041,905	6.2%	Skilled Nursing	67.3%
Other Assets	2,686	Operating Revenue	15,822,949	93.8%	Ancillary Service	32.7%
Total Assets	955,025	Operating Expense	17,566,241	111.0%	Current Ratio	0.0
Current Liabilities	929,160	Operating Margin	-1,743,292	-11.0%	Days to Collect	(6.2)
Long Term Liabilities	0	Other Income	2,431,959	15.4%	Avg Payment Days	10.6
Total Equity	25,865	Other Expense	0	0.0%	Depreciation Rate	105.0%
Total Liab. and Equity	955,025	Net Profit or Loss	688,667	4.4%	Return on Equity	2,662.5%
455573 TEXOMA HEALTHCARE CENTER				Proprietary - Corporation		
TEXOMA HEALTHCARE CENTER 12/31/2021 365 Days Settled						
SHERMAN, TX 75090				CR Beds 179 POS Beds 0		
GRAYSON				Key Performance Ind.		
BLUE CROSS (MARYLAND)				Occupancy Rate	62.3%	
Balance Sheet		Income Statement		Length of Stay	83.4	
Current Assets	2,249,693	Total Charges	22,614,835	Average Wages	22.00	
Fixed Assets	306,799	Contract Allowance	11,786,989	52.1%	Skilled Nursing	78.0%
Other Assets	6,257	Operating Revenue	10,827,846	47.9%	Ancillary Service	15.9%
Total Assets	2,562,749	Operating Expense	11,835,640	109.3%	Current Ratio	1.4
Current Liabilities	1,638,541	Operating Margin	-1,007,794	-9.3%	Days to Collect	83.8
Long Term Liabilities	713,233	Other Income	1,319,277	12.2%	Avg Payment Days	50.5
Total Equity	210,976	Other Expense	0	0.0%	Depreciation Rate	209.8%
Total Liab. and Equity	2,562,750	Net Profit or Loss	311,483	2.9%	Return on Equity	147.6%

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676085 THE ARBORS				Nonprofit - Other	
THE ARBORS		12/31/2021 365 Days Settled			
AMARILLO, TX 79106				CR Beds 120 POS Beds 0	
POTTER				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	26.8%
				Length of Stay	20.5
				Average Wages	26.11
				8.6%	Skilled Nursing 62.8%
				91.4%	Ancillary Service 37.2%
				122.8%	Current Ratio 0.1
				-22.8%	Days to Collect 52.4
				25.7%	Avg Payment Days 0.0
				0.0%	Depreciation Rate 4.5%
				2.9%	Return on Equity -1.9%
455840 THE ARBORS HEALTHCARE AND REHABILITATION CENTER					
THE ARBORS HEALTHCARE AND REHABILITATION CENTER		12/31/2021 365 Days Settled		Proprietary - Corporation	
RUSK, TX 75785				CR Beds 110 POS Beds 0	
CHEROKEE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	45.0%
				Length of Stay	133.8
				Average Wages	19.63
				8.9%	Skilled Nursing 77.6%
				91.1%	Ancillary Service 22.4%
				117.9%	Current Ratio 0.8
				-17.9%	Days to Collect 46.2
				18.0%	Avg Payment Days 238.4
				0.0%	Depreciation Rate 404.6%
				0.1%	Return on Equity 100.0%

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676099 THE ARBOUR AT WESTMINSTER MANOR				Nonprofit - Other	
THE ARBOUR AT WESTMINSTER MANOR 12/31/2021 365 Days Settled					
AUSTIN, TX 78731				CR Beds 85 POS Beds 0	
TRAVIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	90.6%
Balance Sheet		Income Statement		Length of Stay	283.9
Current Assets	5,470,080	Total Charges	11,653,580	Average Wages	21.73
Fixed Assets	143,061,861	Contract Allowance	5,677,531	48.7%	Skilled Nursing 85.8%
Other Assets	138,702,261	Operating Revenue	5,976,049	51.3%	Ancillary Service 14.2%
Total Assets	287,234,202	Operating Expense	31,346,870	524.5%	Current Ratio 0.0
Current Liabilities	127,770,180	Operating Margin	-25,370,821	-424.5%	Days to Collect 225.7
Long Term Liabilities	143,861,161	Other Income	37,329,301	624.6%	Avg Payment Days 29.7
Total Equity	15,602,861	Other Expense	0	0.0%	Depreciation Rate 3.5%
Total Liab. and Equity	287,234,202	Net Profit or Loss	11,958,480	200.1%	Return on Equity 76.6%
675697 THE ARMY RESIDENCE COMMUNITY HEALTH CARE CENTER				Nonprofit - Other	
THE ARMY RESIDENCE COMMUNITY HEALTH CARE CENTER 6/30/2021 365 Days Settled					
SAN ANTONIO, TX 78239				CR Beds 789 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS				Occupancy Rate	90.9%
Balance Sheet		Income Statement		Length of Stay	1,984.1
Current Assets	29,923,615	Total Charges	23,358,625	Average Wages	18.79
Fixed Assets	103,384,204	Contract Allowance	19,929	0.1%	Skilled Nursing 9.6%
Other Assets	362,339	Operating Revenue	23,338,696	99.9%	Ancillary Service 5.0%
Total Assets	133,670,158	Operating Expense	38,977,727	167.0%	Current Ratio 0.2
Current Liabilities	124,475,191	Operating Margin	-15,639,031	-67.0%	Days to Collect 14.3
Long Term Liabilities	16,081,447	Other Income	18,822,876	80.7%	Avg Payment Days 28.4
Total Equity	-6,886,480	Other Expense	0	0.0%	Depreciation Rate 5.6%
Total Liab. and Equity	133,670,158	Net Profit or Loss	3,183,845	13.6%	Return on Equity -46.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676289 THE ATRIUM OF BELLMEAD		Proprietary - Corporation	
THE ATRIUM OF BELLMEAD		6/30/2021 181 Days Settled	
BELLMEAD, TX 76705		9/30/2021 92 Days Settled	
MCLENNAN		CR Beds 126 POS Beds 0	
NOVITAS		Key Performance Ind.	
		Occupancy Rate	56.1%
		Length of Stay	85.9
		Average Wages	23.61
		11.8% Skilled Nursing	78.5%
		88.2% Ancillary Service	21.5%
		103.1% Current Ratio	(0.2)
		-3.1% Days to Collect	(20.2)
		-0.1% Avg Payment Days	(336.6)
		0.0% Depreciation Rate	194.3%
		-3.2% Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	412,778	Total Charges	3,892,495
Fixed Assets	91,855	Contract Allowance	457,573
Other Assets	419,092	Operating Revenue	3,434,922
Total Assets	923,725	Operating Expense	3,542,105
Current Liabilities	-2,683,964	Operating Margin	-107,183
Long Term Liabilities	0	Other Income	-3,607
Total Equity	-110,790	Other Expense	0
Total Liab. and Equity	-2,794,754	Net Profit or Loss	(110,790)

676289 THE ATRIUM OF BELLMEAD		Nonprofit - Church	
THE ATRIUM OF BELLMEAD		6/30/2021 181 Days Settled	
BELLMEAD, TX 76705		9/30/2021 92 Days Settled	
MCLENNAN		CR Beds 126 POS Beds 0	
NOVITAS		Key Performance Ind.	
		Occupancy Rate	57.1%
		Length of Stay	95.9
		Average Wages	23.61
		7.4% Skilled Nursing	76.4%
		92.6% Ancillary Service	23.6%
		100.6% Current Ratio	1.0
		-0.6% Days to Collect	232.9
		4.3% Avg Payment Days	77.8
		0.0% Depreciation Rate	966.9%
		3.7% Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	1,470,235	Total Charges	1,857,106
Fixed Assets	30,497	Contract Allowance	136,620
Other Assets	67,740	Operating Revenue	1,720,486
Total Assets	1,568,472	Operating Expense	1,730,118
Current Liabilities	1,513,246	Operating Margin	-9,632
Long Term Liabilities	0	Other Income	73,630
Total Equity	63,998	Other Expense	0
Total Liab. and Equity	1,577,244	Net Profit or Loss	63,998

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675205 THE ATRIUM REHABILITATION CENTER				Proprietary - Partnership	
THE ATRIUM REHABILITATION CENTER				12/31/2021 365 Days Settled	
SAN ANTONIO, TX 78229				CR Beds 87 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	37.9%
Balance Sheet		Income Statement		Length of Stay	100.3
Current Assets	2,252,432	Total Charges	4,581,451	Average Wages	21.62
Fixed Assets	835,895	Contract Allowance	113,726	2.5% Skilled Nursing	58.2%
Other Assets	-51,234	Operating Revenue	4,467,725	97.5% Ancillary Service	41.9%
Total Assets	3,037,093	Operating Expense	4,610,744	103.2% Current Ratio	2.2
Current Liabilities	1,036,647	Operating Margin	-143,019	-3.2% Days to Collect	162.7
Long Term Liabilities	729,275	Other Income	138	0.0% Avg Payment Days	74.6
Total Equity	1,271,171	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	3,037,093	Net Profit or Loss	(142,881)	-3.2% Return on Equity	-11.2%
676457 THE BARTLETT SKILLED NURSING AND ASSISTED LIVING				Proprietary - Partnership	
THE BARTLETT SKILLED NURSING AND ASSISTED LIVING				12/31/2021 365 Days Settled	
EL PASO, TX 79912				CR Beds 58 POS Beds 0	
EL PASO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	82.7%
Balance Sheet		Income Statement		Length of Stay	33.4
Current Assets	1,436,375	Total Charges	9,368,603	Average Wages	19.40
Fixed Assets	-627,701	Contract Allowance	2,605,586	27.8% Skilled Nursing	75.4%
Other Assets	-4,505	Operating Revenue	6,763,017	72.2% Ancillary Service	24.6%
Total Assets	804,169	Operating Expense	7,453,239	110.2% Current Ratio	2.9
Current Liabilities	503,976	Operating Margin	-690,222	-10.2% Days to Collect	94.1
Long Term Liabilities	-222,812	Other Income	983,673	14.5% Avg Payment Days	15.1
Total Equity	523,005	Other Expense	0	0.0% Depreciation Rate	424.7%
Total Liab. and Equity	804,169	Net Profit or Loss	293,451	4.3% Return on Equity	56.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676237 THE BELMONT AT TWIN CREEKS				Nonprofit - Church	
THE BELMONT AT TWIN CREEKS		9/30/2021 365 Days Settled			
ALLEN, TX 75013		CR Beds 112 POS Beds 0			
COLLIN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		65.4%	
Balance Sheet		Income Statement		Length of Stay	
				56.9	
Current Assets	2,296,908	Total Charges	11,837,379	Average Wages	
Fixed Assets	0	Contract Allowance	2,689,816	22.7%	
Other Assets	0	Operating Revenue	9,147,563	77.3%	
Total Assets	2,296,908	Operating Expense	9,570,848	104.6%	
Current Liabilities	217,432	Operating Margin	-423,285	-4.6%	
Long Term Liabilities	0	Other Income	724,307	7.9%	
Total Equity	2,079,476	Other Expense	0	0.0%	
Total Liab. and Equity	2,296,908	Net Profit or Loss	301,022	3.3%	

675539 THE BRADFORD AT BROOKSIDE				Nonprofit - Church	
THE BRADFORD AT BROOKSIDE		12/31/2021 365 Days Settled			
LIVINGSTON, TX 77351		CR Beds 125 POS Beds 0			
POLK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		62.6%	
Balance Sheet		Income Statement		Length of Stay	
				133.4	
Current Assets	2,077,484	Total Charges	8,585,014	Average Wages	
Fixed Assets	0	Contract Allowance	1,923,918	22.4%	
Other Assets	0	Operating Revenue	6,661,096	77.6%	
Total Assets	2,077,484	Operating Expense	7,798,728	117.1%	
Current Liabilities	295,689	Operating Margin	-1,137,632	-17.1%	
Long Term Liabilities	0	Other Income	1,622,859	24.4%	
Total Equity	1,781,795	Other Expense	0	0.0%	
Total Liab. and Equity	2,077,484	Net Profit or Loss	485,227	7.3%	

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676409 THE BRAZOS OF WACO				Proprietary - Other	
THE BRAZOS OF WACO		5/31/2021 365 Days Settled			
WACO, TX 76711		CR Beds 123 POS Beds 0			
MCLENNAN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		41.9%	
Balance Sheet		Income Statement		Length of Stay	
				81.8	
Current Assets	268,239	Total Charges	6,598,850	Average Wages	
Fixed Assets	51,261	Contract Allowance	1,543,496	23.4%	
Other Assets	304,676	Operating Revenue	5,055,354	76.6%	
Total Assets	624,176	Operating Expense	6,742,409	133.4%	
Current Liabilities	1,643,657	Operating Margin	-1,687,055	-33.4%	
Long Term Liabilities	1,609,303	Other Income	662,308	13.1%	
Total Equity	-2,628,784	Other Expense	0	0.0%	
Total Liab. and Equity	624,176	Net Profit or Loss	(1,024,747)	-20.3%	
676357 THE BROADMOOR AT CREEKSIDE PARK				Nonprofit - Church	
THE BROADMOOR AT CREEKSIDE PARK		12/31/2021 365 Days Settled			
THE WOODLANDS, TX 77389		CR Beds 112 POS Beds 0			
MONTGOMERY		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		66.9%	
Balance Sheet		Income Statement		Length of Stay	
				62.3	
Current Assets	3,845,953	Total Charges	12,083,039	Average Wages	
Fixed Assets	0	Contract Allowance	4,029,890	33.4%	
Other Assets	0	Operating Revenue	8,053,149	66.6%	
Total Assets	3,845,953	Operating Expense	8,850,299	109.9%	
Current Liabilities	194,186	Operating Margin	-797,150	-9.9%	
Long Term Liabilities	0	Other Income	747,079	9.3%	
Total Equity	3,651,767	Other Expense	0	0.0%	
Total Liab. and Equity	3,845,953	Net Profit or Loss	(52,962)	-0.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676111 THE BUCKINGHAM				Proprietary - Corporation	
THE BUCKINGHAM		12/31/2021 365 Days Settled			
HOUSTON, TX 77063				CR Beds 504 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	66.0%
Balance Sheet		Income Statement		Length of Stay	230.5
Current Assets	39,360,361	Total Charges	28,133,838	Average Wages	19.75
Fixed Assets	179,253,298	Contract Allowance	2,127,163	7.6%	Skilled Nursing 36.4%
Other Assets	1,612,793	Operating Revenue	26,006,675	92.4%	Ancillary Service 0.0%
Total Assets	220,226,452	Operating Expense	49,052,865	188.6%	Current Ratio 0.2
Current Liabilities	168,660,343	Operating Margin	-23,046,190	-88.6%	Days to Collect 58.6
Long Term Liabilities	195,000,179	Other Income	13,062,165	50.2%	Avg Payment Days 22.3
Total Equity	-143,434,070	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	220,226,452	Net Profit or Loss	(9,984,025)	-38.4%	Return on Equity 7.0%
676249 THE CARLYLE AT STONEBRIDGE PARK				Nonprofit - Church	
THE CARLYLE AT STONEBRIDGE PARK		9/30/2021 365 Days Settled			
SOUTHLAKE, TX 76092				CR Beds 112 POS Beds 0	
TARRANT				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	59.1%
Balance Sheet		Income Statement		Length of Stay	44.7
Current Assets	2,511,467	Total Charges	14,164,294	Average Wages	26.88
Fixed Assets	0	Contract Allowance	3,988,851	28.2%	Skilled Nursing 71.5%
Other Assets	0	Operating Revenue	10,175,443	71.8%	Ancillary Service 28.5%
Total Assets	2,511,467	Operating Expense	10,567,229	103.9%	Current Ratio 13.9
Current Liabilities	181,096	Operating Margin	-391,786	-3.9%	Days to Collect 89.2
Long Term Liabilities	0	Other Income	627,912	6.2%	Avg Payment Days 5.2
Total Equity	2,330,371	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,511,467	Net Profit or Loss	236,126	2.3%	Return on Equity 10.1%

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676443 THE CENTER AT GRANDE				Proprietary - Partnership	
THE CENTER AT GRANDE		12/31/2021 365 Days Settled			
TYLER, TX 75707		CR Beds 96 POS Beds 0			
SMITH		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		74.8%	
Balance Sheet		Income Statement		Length of Stay	
				20.4	
Current Assets	3,287,100	Total Charges	22,848,677	Average Wages	
				20.90	
Fixed Assets	973,559	Contract Allowance	10,415,342	45.6% Skilled Nursing	
				95.2%	
Other Assets	10,728	Operating Revenue	12,433,335	54.4% Ancillary Service	
				0.0%	
Total Assets	4,271,387	Operating Expense	13,323,951	107.2% Current Ratio	
				1.2	
Current Liabilities	2,662,166	Operating Margin	-890,616	-7.2% Days to Collect	
				60.7	
Long Term Liabilities	0	Other Income	1,638,002	13.2% Avg Payment Days	
				13.6	
Total Equity	1,609,221	Other Expense	0	0.0% Depreciation Rate	
				0.0%	
Total Liab. and Equity	4,271,387	Net Profit or Loss	747,386	6.0% Return on Equity	
				46.4%	

676487 THE CENTER AT PARMER				Proprietary - Partnership	
THE CENTER AT PARMER		12/31/2021 365 Days Settled			
AUSTIN, TX 78717		CR Beds 80 POS Beds 0			
WILLIAMSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		56.4%	
Balance Sheet		Income Statement		Length of Stay	
				21.4	
Current Assets	2,976,775	Total Charges	14,488,417	Average Wages	
				25.90	
Fixed Assets	1,482,027	Contract Allowance	4,480,900	30.9% Skilled Nursing	
				94.9%	
Other Assets	6,953	Operating Revenue	10,007,517	69.1% Ancillary Service	
				0.0%	
Total Assets	4,465,755	Operating Expense	10,658,770	106.5% Current Ratio	
				1.1	
Current Liabilities	2,715,126	Operating Margin	-651,253	-6.5% Days to Collect	
				92.7	
Long Term Liabilities	0	Other Income	79,188	0.8% Avg Payment Days	
				28.0	
Total Equity	1,750,629	Other Expense	0	0.0% Depreciation Rate	
				0.0%	
Total Liab. and Equity	4,465,755	Net Profit or Loss	(572,065)	-5.7% Return on Equity	
				-32.7%	

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676207 THE COLONNADES AT REFLECTION BAY				Nonprofit - Church	
THE COLONNADES AT REFLECTION BAY				9/30/2021 365 Days Settled	
PEARLAND, TX 77584				CR Beds 180 POS Beds 0	
BRAZORIA				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	55.2%
				Length of Stay	86.6
				Average Wages	21.86
				26.5%	Skilled Nursing 71.7%
				73.5%	Ancillary Service 28.3%
				109.7%	Current Ratio 26.8
				-9.7%	Days to Collect 315.1
				16.8%	Avg Payment Days 5.1
				0.0%	Depreciation Rate 0.0%
				7.1%	Return on Equity 6.9%
Balance Sheet		Income Statement			
Current Assets	10,883,687	Total Charges	13,850,312		
Fixed Assets	0	Contract Allowance	3,667,603		
Other Assets	0	Operating Revenue	10,182,709		
Total Assets	10,883,687	Operating Expense	11,171,339		
Current Liabilities	406,814	Operating Margin	-988,630		
Long Term Liabilities	0	Other Income	1,706,707		
Total Equity	10,476,873	Other Expense	0		
Total Liab. and Equity	10,883,687	Net Profit or Loss	718,077		
676066 THE CONCIERGE				Proprietary - Corporation	
THE CONCIERGE				12/31/2021 365 Days Settled	
HOUSTON, TX 77077				CR Beds 114 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS				Occupancy Rate	35.4%
				Length of Stay	73.3
				Average Wages	23.89
				-8.2%	Skilled Nursing 88.9%
				108.2%	Ancillary Service 0.0%
				110.5%	Current Ratio 4.9
				-10.5%	Days to Collect 198.8
				17.5%	Avg Payment Days 8.0
				0.0%	Depreciation Rate 0.0%
				7.0%	Return on Equity -13.6%
Balance Sheet		Income Statement			
Current Assets	4,422,682	Total Charges	5,889,211		
Fixed Assets	3	Contract Allowance	-480,400		
Other Assets	0	Operating Revenue	6,369,611		
Total Assets	4,422,685	Operating Expense	7,041,323		
Current Liabilities	904,445	Operating Margin	-671,712		
Long Term Liabilities	6,786,015	Other Income	1,115,894		
Total Equity	-3,267,775	Other Expense	0		
Total Liab. and Equity	4,422,685	Net Profit or Loss	444,182		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675766 THE COURTYARD REHABILITATION AND HEALTHCARE CENTER		Nonprofit - Church	
THE COURTYARD REHABILITATION AND HEALTHCARE CENTER		9/30/2021 365 Days Settled	
VICTORIA, TX 77901		CR Beds 56 POS Beds 0	
VICTORIA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.8%
Balance Sheet		Income Statement	
Current Assets	2,403,271	Total Charges	4,919,209
Fixed Assets	415,594	Contract Allowance	277,799
Other Assets	2,465,855	Operating Revenue	4,641,410
Total Assets	5,284,720	Operating Expense	4,113,823
Current Liabilities	717,857	Operating Margin	527,587
Long Term Liabilities	2,465,853	Other Income	572
Total Equity	2,101,010	Other Expense	0
Total Liab. and Equity	5,284,720	Net Profit or Loss	528,159
		5.6%	Skilled Nursing 55.7%
		94.4%	Ancillary Service 44.3%
		88.6%	Current Ratio 3.3
		11.4%	Days to Collect 27.0
		0.0%	Avg Payment Days 26.4
		0.0%	Depreciation Rate 45.9%
		11.4%	Return on Equity 25.1%

676155 THE COURTYARDS AT PASADENA		Nonprofit - Church	
THE COURTYARDS AT PASADENA		12/31/2021 365 Days Settled	
PASADENA, TX 77503		CR Beds 196 POS Beds 0	
HARRIS		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	46.2%
Balance Sheet		Income Statement	
Current Assets	968,180	Total Charges	10,133,100
Fixed Assets	220,795	Contract Allowance	1,882,169
Other Assets	4,050	Operating Revenue	8,250,931
Total Assets	1,193,025	Operating Expense	10,926,404
Current Liabilities	476,385	Operating Margin	-2,675,473
Long Term Liabilities	175,941	Other Income	2,002,639
Total Equity	540,699	Other Expense	0
Total Liab. and Equity	1,193,025	Net Profit or Loss	(672,834)
		18.6%	Skilled Nursing 55.1%
		81.4%	Ancillary Service 44.9%
		132.4%	Current Ratio 2.0
		-32.4%	Days to Collect 41.6
		24.3%	Avg Payment Days 19.4
		0.0%	Depreciation Rate 719.1%
		-8.2%	Return on Equity -124.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676323 THE CRESCENT				Nonprofit - Church		
THE CRESCENT		12/31/2021 365 Days Settled				
SUGAR LAND, TX 77478				CR Beds 112 POS Beds 0		
FORT BEND				Key Performance Ind.		
TRAILBLAZER (TEXAS)				Occupancy Rate	46.2%	
Balance Sheet		Income Statement		Length of Stay	88.7	
Current Assets	3,258,270	Total Charges	8,527,954	Average Wages	23.53	
Fixed Assets	0	Contract Allowance	2,602,241	30.5%	Skilled Nursing	68.4%
Other Assets	0	Operating Revenue	5,925,713	69.5%	Ancillary Service	31.6%
Total Assets	3,258,270	Operating Expense	6,382,709	107.7%	Current Ratio	8.5
Current Liabilities	381,144	Operating Margin	-456,996	-7.7%	Days to Collect	196.0
Long Term Liabilities	0	Other Income	696,796	11.8%	Avg Payment Days	7.2
Total Equity	2,877,126	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,258,270	Net Profit or Loss	239,800	4.0%	Return on Equity	8.3%
676425 THE ENCLAVE				Proprietary - Other		
THE ENCLAVE		12/31/2021 365 Days Settled				
SAN ANTONIO, TX 78258				CR Beds 142 POS Beds 0		
BEXAR				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	87.0%	
Balance Sheet		Income Statement		Length of Stay	67.9	
Current Assets	2,377,668	Total Charges	19,089,154	Average Wages	24.10	
Fixed Assets	16,331,781	Contract Allowance	4,647,198	24.3%	Skilled Nursing	63.0%
Other Assets	37,671	Operating Revenue	14,441,956	75.7%	Ancillary Service	37.0%
Total Assets	18,747,120	Operating Expense	16,627,156	115.1%	Current Ratio	1.5
Current Liabilities	1,611,869	Operating Margin	-2,185,200	-15.1%	Days to Collect	52.1
Long Term Liabilities	24,949,706	Other Income	1,439,072	10.0%	Avg Payment Days	26.0
Total Equity	-7,814,455	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	18,747,120	Net Profit or Loss	(746,128)	-5.2%	Return on Equity	9.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455870 THE FORUM AT LINCOLN HEIGHTS				Proprietary - Corporation	
THE FORUM AT LINCOLN HEIGHTS		6/7/2021 158 Days Settled			
SAN ANTONIO, TX 78209		CR Beds 268 POS Beds 0			
BEXAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.3%	
Balance Sheet		Income Statement		Length of Stay 325.8	
Current Assets	162,906	Total Charges	6,340,509	Average Wages	18.89
Fixed Assets	1,367,038	Contract Allowance	129,900	2.0% Skilled Nursing	20.3%
Other Assets	355,517	Operating Revenue	6,210,609	98.0% Ancillary Service	5.0%
Total Assets	1,885,461	Operating Expense	6,112,713	98.4% Current Ratio	0.3
Current Liabilities	561,277	Operating Margin	97,896	1.6% Days to Collect	1.8
Long Term Liabilities	1,474,788	Other Income	207,074	3.3% Avg Payment Days	16.2
Total Equity	-150,604	Other Expense	0	0.0% Depreciation Rate	26.2%
Total Liab. and Equity	1,885,461	Net Profit or Loss	304,974	4.9% Return on Equity	-202.5%

455854 THE FORUM AT MEMORIAL WOODS HEALTHCARE CENTER				Proprietary - Corporation	
THE FORUM AT MEMORIAL WOODS HEALTHCARE CENTER		5/12/2021 132 Days Settled			
HOUSTON, TX 77024		CR Beds 406 POS Beds 0			
HARRIS		Key Performance Ind.			
WPS IN		Occupancy Rate		74.4%	
Balance Sheet		Income Statement		Length of Stay 340.8	
Current Assets	279,910	Total Charges	6,411,372	Average Wages	19.09
Fixed Assets	2,319,954	Contract Allowance	205,361	3.2% Skilled Nursing	13.8%
Other Assets	730,755	Operating Revenue	6,206,011	96.8% Ancillary Service	4.2%
Total Assets	3,330,619	Operating Expense	6,761,867	109.0% Current Ratio	0.1
Current Liabilities	3,629,466	Operating Margin	-555,856	-9.0% Days to Collect	3.2
Long Term Liabilities	88,296	Other Income	133,436	2.2% Avg Payment Days	14.8
Total Equity	-387,143	Other Expense	0	0.0% Depreciation Rate	26.8%
Total Liab. and Equity	3,330,619	Net Profit or Loss	(422,414)	-6.8% Return on Equity	109.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455975 THE GARDENS OF BELLAIRE				Proprietary - Corporation	
THE GARDENS OF BELLAIRE		5/18/2021 138 Days Settled			
BELLAIRE, TX 77401		CR Beds 145 POS Beds 0			
HARRIS		Key Performance Ind.			
WPS (NEBRASKA)		Occupancy Rate		65.2%	
Balance Sheet		Income Statement		Length of Stay 116.6	
Current Assets	120,558	Total Charges	2,888,793	Average Wages	24.96
Fixed Assets	626,118	Contract Allowance	135,609	4.7%	Skilled Nursing 30.6%
Other Assets	778,076	Operating Revenue	2,753,184	95.3%	Ancillary Service 14.0%
Total Assets	1,524,752	Operating Expense	3,868,934	140.5%	Current Ratio 0.1
Current Liabilities	1,969,587	Operating Margin	-1,115,750	-40.5%	Days to Collect 4.4
Long Term Liabilities	246,552	Other Income	79,313	2.9%	Avg Payment Days 23.5
Total Equity	-691,387	Other Expense	0	0.0%	Depreciation Rate 16.0%
Total Liab. and Equity	1,524,752	Net Profit or Loss	(1,036,428)	-37.6%	Return on Equity 149.9%
676423 THE HALLMARK				Nonprofit - Other	
THE HALLMARK		12/31/2021 365 Days Settled			
HOUSTON, TX 77056		CR Beds 32 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		50.0%	
Balance Sheet		Income Statement		Length of Stay 83.4	
Current Assets	23,813,961	Total Charges	2,583,596	Average Wages	15.32
Fixed Assets	29,660,663	Contract Allowance	485,460	18.8%	Skilled Nursing 84.4%
Other Assets	49,268,226	Operating Revenue	2,098,136	81.2%	Ancillary Service 15.6%
Total Assets	102,742,850	Operating Expense	13,937,492	664.3%	Current Ratio 2.0
Current Liabilities	12,200,883	Operating Margin	-11,839,356	-564.3%	Days to Collect 251.5
Long Term Liabilities	46,281,886	Other Income	15,802,126	753.2%	Avg Payment Days 43.6
Total Equity	44,260,081	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	102,742,850	Net Profit or Loss	3,962,770	188.9%	Return on Equity 9.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676317 THE HARRISON AT HERITAGE				Nonprofit - Church	
THE HARRISON AT HERITAGE		9/30/2021 365 Days Settled			
FORT WORTH, TX 76244				CR Beds 120 POS Beds 0	
TARRANT				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	70.4%
				Length of Stay	59.9
				Average Wages	25.85
				32.3%	Skilled Nursing 67.5%
				67.7%	Ancillary Service 32.5%
				105.1%	Current Ratio 9.0
				-5.1%	Days to Collect 111.7
				9.0%	Avg Payment Days 7.2
				0.0%	Depreciation Rate 0.0%
				3.8%	Return on Equity 14.1%
Balance Sheet		Income Statement			
Current Assets	3,316,225	Total Charges	16,096,249		
Fixed Assets	0	Contract Allowance	5,192,342		
Other Assets	0	Operating Revenue	10,903,907		
Total Assets	3,316,225	Operating Expense	11,465,446		
Current Liabilities	369,892	Operating Margin	-561,539		
Long Term Liabilities	0	Other Income	978,119		
Total Equity	2,946,333	Other Expense	0		
Total Liab. and Equity	3,316,225	Net Profit or Loss	416,580		
676395 THE HEALTHCARE RESORT OF PLANO				Proprietary - Corporation	
THE HEALTHCARE RESORT OF PLANO		12/31/2021 365 Days Settled			
PLANO, TX 75075				CR Beds 100 POS Beds 0	
COLLIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	78.7%
				Length of Stay	45.3
				Average Wages	28.60
				27.3%	Skilled Nursing 41.2%
				72.7%	Ancillary Service 49.1%
				94.9%	Current Ratio (2.0)
				5.1%	Days to Collect 45.0
				0.1%	Avg Payment Days 24.2
				0.0%	Depreciation Rate 285.2%
				5.3%	Return on Equity -18.7%
Balance Sheet		Income Statement			
Current Assets	-2,332,498	Total Charges	16,183,667		
Fixed Assets	180,038	Contract Allowance	4,415,913		
Other Assets	11,549,528	Operating Revenue	11,767,754		
Total Assets	9,397,068	Operating Expense	11,162,134		
Current Liabilities	1,156,146	Operating Margin	605,620		
Long Term Liabilities	11,549,527	Other Income	13,675		
Total Equity	-3,308,605	Other Expense	0		
Total Liab. and Equity	9,397,068	Net Profit or Loss	619,295		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676181 THE HEIGHTS				Nonprofit - Church	
THE HEIGHTS		12/31/2021 365 Days Settled			
PLEASANTON, TX 78064				CR Beds 100 POS Beds 0	
ATASCOSA				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	72.8%
Balance Sheet		Income Statement		Length of Stay	47.6
Current Assets	1,622,050	Total Charges	11,821,013	Average Wages	21.01
Fixed Assets	0	Contract Allowance	1,389,184	11.8%	Skilled Nursing 64.2%
Other Assets	0	Operating Revenue	10,431,829	88.2%	Ancillary Service 35.8%
Total Assets	1,622,050	Operating Expense	8,438,993	80.9%	Current Ratio 1.0
Current Liabilities	1,567,531	Operating Margin	1,992,836	19.1%	Days to Collect 56.8
Long Term Liabilities	0	Other Income	671,918	6.4%	Avg Payment Days 67.8
Total Equity	54,519	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,622,050	Net Profit or Loss	2,664,754	25.5%	Return on Equity 4,887.8%
676441 THE HEIGHTS OF ALAMO				Proprietary - Other	
THE HEIGHTS OF ALAMO		6/30/2021 91 Days Settled			
ALAMO, TX 78516		3/31/2021 90 Days Settled		CR Beds 130 POS Beds 0	
HIDALGO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	40.0%
Balance Sheet		Income Statement		Length of Stay	33.9
Current Assets	1,677,374	Total Charges	1,411,499	Average Wages	16.92
Fixed Assets	122,085	Contract Allowance	64,406	4.6%	Skilled Nursing 55.8%
Other Assets	3,837	Operating Revenue	1,347,093	95.4%	Ancillary Service 44.2%
Total Assets	1,803,296	Operating Expense	1,588,880	117.9%	Current Ratio 1.1
Current Liabilities	1,550,898	Operating Margin	-241,787	-17.9%	Days to Collect 67.2
Long Term Liabilities	1,901,285	Other Income	68,665	5.1%	Avg Payment Days 51.2
Total Equity	-1,648,887	Other Expense	0	0.0%	Depreciation Rate 140.1%
Total Liab. and Equity	1,803,296	Net Profit or Loss	(173,122)	-12.9%	Return on Equity 10.5%

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676441 THE HEIGHTS OF ALAMO				Nonprofit - Church	
THE HEIGHTS OF ALAMO		6/30/2021 91 Days Settled			
ALAMO, TX 78516		3/31/2021 90 Days Settled		CR Beds 130 POS Beds 0	
HIDALGO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 47.6%	
Balance Sheet		Income Statement		Length of Stay 49.4	
Current Assets	1,453,135	Total Charges	1,947,777	Average Wages 16.92	
Fixed Assets	0	Contract Allowance	381,235	19.6% Skilled Nursing 59.1%	
Other Assets	0	Operating Revenue	1,566,542	80.4% Ancillary Service 40.9%	
Total Assets	<u>1,453,135</u>	Operating Expense	1,613,345	103.0% Current Ratio 1.0	
Current Liabilities	1,496,688	Operating Margin	-46,803	-3.0% Days to Collect 167.9	
Long Term Liabilities	0	Other Income	75,628	4.8% Avg Payment Days 167.9	
Total Equity	<u>-43,553</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>1,453,135</u>	Net Profit or Loss	<u>28,825</u>	1.8% Return on Equity -66.2%	
676418 THE HEIGHTS OF BULVERDE				Nonprofit - Church	
THE HEIGHTS OF BULVERDE		6/30/2021 365 Days Settled			
SPRING BRANCH, TX 78070				CR Beds 124 POS Beds 0	
COMAL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 63.6%	
Balance Sheet		Income Statement		Length of Stay 56.5	
Current Assets	885,956	Total Charges	9,632,863	Average Wages 23.08	
Fixed Assets	0	Contract Allowance	1,041,504	10.8% Skilled Nursing 74.2%	
Other Assets	0	Operating Revenue	8,591,359	89.2% Ancillary Service 25.8%	
Total Assets	<u>885,956</u>	Operating Expense	9,798,190	114.0% Current Ratio 0.7	
Current Liabilities	1,268,377	Operating Margin	-1,206,831	-14.0% Days to Collect 37.6	
Long Term Liabilities	0	Other Income	4,122,932	48.0% Avg Payment Days 47.2	
Total Equity	<u>-382,421</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>885,956</u>	Net Profit or Loss	<u>2,916,101</u>	33.9% Return on Equity -762.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676138 THE HEIGHTS OF GONZALES		Nonprofit - Church	
THE HEIGHTS OF GONZALES		8/31/2021 365 Days Settled	
GONZALES, TX 78629		CR Beds 132 POS Beds 0	
GONZALES		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	62.6%
Balance Sheet		Income Statement	
Current Assets	667,700	Total Charges	9,295,557
Fixed Assets	0	Contract Allowance	1,682,005
Other Assets	0	Operating Revenue	7,613,552
Total Assets	667,700	Operating Expense	7,449,032
Current Liabilities	913,080	Operating Margin	164,520
Long Term Liabilities	0	Other Income	718,547
Total Equity	-245,380	Other Expense	0
Total Liab. and Equity	667,700	Net Profit or Loss	883,067
		18.1%	Skilled Nursing 70.2%
		81.9%	Ancillary Service 29.8%
		97.8%	Current Ratio 0.7
		2.2%	Days to Collect 32.0
		9.4%	Avg Payment Days 44.7
		0.0%	Depreciation Rate 0.0%
		11.6%	Return on Equity -359.9%

676356 THE HEIGHTS OF NORTH HOUSTON		Nonprofit - Church	
THE HEIGHTS OF NORTH HOUSTON		9/30/2021 365 Days Settled	
HOUSTON, TX 77090		CR Beds 131 POS Beds 0	
HARRIS		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	64.2%
Balance Sheet		Income Statement	
Current Assets	911,612	Total Charges	9,352,902
Fixed Assets	0	Contract Allowance	911,048
Other Assets	0	Operating Revenue	8,441,854
Total Assets	911,612	Operating Expense	8,302,224
Current Liabilities	1,084,109	Operating Margin	139,630
Long Term Liabilities	0	Other Income	4,902,086
Total Equity	-172,497	Other Expense	0
Total Liab. and Equity	911,612	Net Profit or Loss	5,041,716
		9.7%	Skilled Nursing 71.2%
		90.3%	Ancillary Service 28.8%
		98.3%	Current Ratio 0.8
		1.7%	Days to Collect 39.4
		58.1%	Avg Payment Days 47.7
		0.0%	Depreciation Rate 0.0%
		59.7%	Return on Equity -2,922.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676350 THE HEIGHTS OF TOMBALL				Nonprofit - Church	
THE HEIGHTS OF TOMBALL		9/30/2021 365 Days Settled			
TOMBALL, TX 77375		CR Beds 131 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		72.8%	
Balance Sheet		Income Statement		Length of Stay 63.8	
Current Assets	588,364	Total Charges	11,709,399	Average Wages 21.82	
Fixed Assets	0	Contract Allowance	2,187,318	18.7%	Skilled Nursing 71.1%
Other Assets	0	Operating Revenue	9,522,081	81.3%	Ancillary Service 28.9%
Total Assets	588,364	Operating Expense	9,674,720	101.6%	Current Ratio 0.7
Current Liabilities	838,760	Operating Margin	-152,639	-1.6%	Days to Collect 22.6
Long Term Liabilities	0	Other Income	1,752,237	18.4%	Avg Payment Days 31.6
Total Equity	-250,396	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	588,364	Net Profit or Loss	1,599,598	16.8%	Return on Equity -638.8%

676262 THE HEIGHTS OF TYLER				Nonprofit - Church	
THE HEIGHTS OF TYLER		9/30/2021 365 Days Settled			
TYLER, TX 75703		CR Beds 120 POS Beds 0			
SMITH		Key Performance Ind.			
NOVITAS		Occupancy Rate		79.4%	
Balance Sheet		Income Statement		Length of Stay 71.4	
Current Assets	650,900	Total Charges	10,329,373	Average Wages 18.89	
Fixed Assets	0	Contract Allowance	983,385	9.5%	Skilled Nursing 78.6%
Other Assets	0	Operating Revenue	9,345,988	90.5%	Ancillary Service 21.4%
Total Assets	650,900	Operating Expense	8,546,465	91.4%	Current Ratio 1.5
Current Liabilities	439,022	Operating Margin	799,523	8.6%	Days to Collect 25.4
Long Term Liabilities	0	Other Income	569,995	6.1%	Avg Payment Days 18.7
Total Equity	211,878	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	650,900	Net Profit or Loss	1,369,518	14.7%	Return on Equity 646.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676224 THE HEIGHTS ON HUEBNER				Nonprofit - Church	
THE HEIGHTS ON HUEBNER		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78240		CR Beds 120 POS Beds 0			
BEXAR		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		76.1%	
		Length of Stay		55.3	
		Average Wages		22.16	
		Skilled Nursing		74.9%	
		Ancillary Service		25.1%	
		Current Ratio		0.8	
		Days to Collect		0.0	
		Avg Payment Days		48.7	
		Depreciation Rate		0.0%	
		Return on Equity		-	
				1,062.0%	
Balance Sheet		Income Statement			
Current Assets	1,057,756	Total Charges	13,174,829		
Fixed Assets	0	Contract Allowance	2,053,903	15.6%	
Other Assets	0	Operating Revenue	11,120,926	84.4%	
Total Assets	1,057,756	Operating Expense	9,653,495	86.8%	
Current Liabilities	1,287,562	Operating Margin	1,467,431	13.2%	
Long Term Liabilities	0	Other Income	973,110	8.8%	
Total Equity	-229,806	Other Expense	0	0.0%	
Total Liab. and Equity	1,057,756	Net Profit or Loss	2,440,541	21.9%	

676476 THE HEIGHTS ON VALLEY RANCH				Proprietary - Corporation	
THE HEIGHTS ON VALLEY RANCH		12/31/2021 365 Days Settled			
PORTER, TX 77365		CR Beds 122 POS Beds 0			
MONTGOMERY		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		55.6%	
		Length of Stay		181.9	
		Average Wages		21.43	
		Skilled Nursing		64.5%	
		Ancillary Service		35.5%	
		Current Ratio		2.4	
		Days to Collect		63.2	
		Avg Payment Days		27.3	
		Depreciation Rate		245.8%	
		Return on Equity		11.8%	
Balance Sheet		Income Statement			
Current Assets	1,711,056	Total Charges	8,374,384		
Fixed Assets	392,810	Contract Allowance	1,199,956	14.3%	
Other Assets	8,975	Operating Revenue	7,174,428	85.7%	
Total Assets	2,112,841	Operating Expense	7,952,524	110.8%	
Current Liabilities	711,782	Operating Margin	-778,096	-10.8%	
Long Term Liabilities	3,334,277	Other Income	549,192	7.7%	
Total Equity	-1,933,218	Other Expense	0	0.0%	
Total Liab. and Equity	2,112,841	Net Profit or Loss	(228,904)	-3.2%	

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675447 THE HIGHLANDS GUEST CARE CENTER LLC				Nonprofit - Church	
THE HIGHLANDS GUEST CARE CENTER LLC		12/31/2021 365 Days Settled			
DALLAS, TX 75243				CR Beds 116 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS				Occupancy Rate	52.4%
				Length of Stay	179.0
				Average Wages	17.04
				14.2% Skilled Nursing	64.4%
				85.8% Ancillary Service	35.6%
				111.0% Current Ratio	2.8
				-11.0% Days to Collect	52.8
				27.7% Avg Payment Days	7.1
				0.0% Depreciation Rate	56.1%
				16.7% Return on Equity	123.1%
Balance Sheet		Income Statement			
Current Assets	1,522,436	Total Charges	5,848,565		
Fixed Assets	1,170,279	Contract Allowance	829,979		
Other Assets	1,136	Operating Revenue	5,018,586		
Total Assets	2,693,851	Operating Expense	5,568,480		
Current Liabilities	549,137	Operating Margin	-549,894		
Long Term Liabilities	1,462,929	Other Income	1,389,297		
Total Equity	681,785	Other Expense	0		
Total Liab. and Equity	2,693,851	Net Profit or Loss	839,403		
676315 THE HILLCREST OF NORTH DALLAS				Nonprofit - Church	
THE HILLCREST OF NORTH DALLAS		5/31/2021 365 Days Settled			
DALLAS, TX 75252				CR Beds 120 POS Beds 0	
DALLAS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	58.2%
				Length of Stay	359.3
				Average Wages	24.82
				23.2% Skilled Nursing	58.4%
				76.8% Ancillary Service	41.6%
				146.4% Current Ratio	0.7
				-46.4% Days to Collect	55.2
				34.1% Avg Payment Days	31.3
				0.0% Depreciation Rate	913.2%
				-12.3% Return on Equity	39.2%
Balance Sheet		Income Statement			
Current Assets	862,577	Total Charges	7,230,314		
Fixed Assets	119,310	Contract Allowance	1,678,131		
Other Assets	0	Operating Revenue	5,552,183		
Total Assets	981,887	Operating Expense	8,126,480		
Current Liabilities	1,217,100	Operating Margin	-2,574,297		
Long Term Liabilities	1,507,496	Other Income	1,891,382		
Total Equity	-1,742,709	Other Expense	0		
Total Liab. and Equity	981,887	Net Profit or Loss	(682,915)		

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676004 THE HILLS NURSING & REHABILITATION				Proprietary - Corporation	
THE HILLS NURSING & REHABILITATION				12/31/2021 365 Days Settled	
DECATUR, TX 76234				CR Beds 110 POS Beds 0	
WISE				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	51.7%
Balance Sheet				Income Statement	
Current Assets	-1,007,445	Total Charges	5,646,921	Length of Stay	101.3
Fixed Assets	303,859	Contract Allowance	750,505	Average Wages	21.29
Other Assets	19,958	Operating Revenue	4,896,416	13.3% Skilled Nursing	73.3%
Total Assets	-683,628	Operating Expense	5,123,432	86.7% Ancillary Service	26.7%
Current Liabilities	-808,942	Operating Margin	-227,016	104.6% Current Ratio	1.2
Long Term Liabilities	12,299	Other Income	475,956	-4.6% Days to Collect	44.5
Total Equity	248,940	Other Expense	0	9.7% Avg Payment Days	227.3
Total Liab. and Equity	-547,703	Net Profit or Loss	248,940	0.0% Depreciation Rate	121.4%
				5.1% Return on Equity	100.0%

675518 THE HILLTOP ON MAIN				Proprietary - Corporation	
THE HILLTOP ON MAIN				12/31/2021 365 Days Settled	
MERIDIAN, TX 76665				CR Beds 94 POS Beds 0	
BOSQUE				Key Performance Ind.	
NOVITAS				Occupancy Rate	44.1%
Balance Sheet				Income Statement	
Current Assets	471,684	Total Charges	4,060,118	Length of Stay	256.2
Fixed Assets	30,414	Contract Allowance	608,070	Average Wages	16.74
Other Assets	0	Operating Revenue	3,452,048	15.0% Skilled Nursing	100.0%
Total Assets	502,098	Operating Expense	3,941,433	85.0% Ancillary Service	0.0%
Current Liabilities	1,678,697	Operating Margin	-489,385	114.2% Current Ratio	0.3
Long Term Liabilities	0	Other Income	84,126	-14.2% Days to Collect	24.1
Total Equity	-1,176,599	Other Expense	0	2.4% Avg Payment Days	155.5
Total Liab. and Equity	502,098	Net Profit or Loss	(405,259)	0.0% Depreciation Rate	1,091.5%
				-11.7% Return on Equity	34.4%

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675212 THE HOMESTEAD OF DENISON				Proprietary - Other	
THE HOMESTEAD OF DENISON		12/31/2021 365 Days Settled			
DENISON, TX 75020		CR Beds 140 POS Beds 0			
GRAYSON		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		53.6%	
Balance Sheet		Income Statement		Length of Stay 141.3	
Current Assets	18,768,740	Total Charges	12,435,967	Average Wages 27.27	
Fixed Assets	413,104	Contract Allowance	3,971,140	31.9%	Skilled Nursing 79.3%
Other Assets	0	Operating Revenue	8,464,827	68.1%	Ancillary Service 20.7%
Total Assets	19,181,844	Operating Expense	10,292,333	121.6%	Current Ratio 1.0
Current Liabilities	19,713,449	Operating Margin	-1,827,506	-21.6%	Days to Collect 29.3
Long Term Liabilities	0	Other Income	986,638	11.7%	Avg Payment Days 44.2
Total Equity	-531,605	Other Expense	0	0.0%	Depreciation Rate 127.7%
Total Liab. and Equity	19,181,844	Net Profit or Loss	(840,868)	-9.9%	Return on Equity 158.2%
<hr/>					
676120 THE HOMESTEAD OF SHERMAN				Nonprofit - Church	
THE HOMESTEAD OF SHERMAN		9/30/2021 365 Days Settled			
SHERMAN, TX 75090		CR Beds 132 POS Beds 0			
GRAYSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		52.0%	
Balance Sheet		Income Statement		Length of Stay 116.6	
Current Assets	515,017	Total Charges	7,487,411	Average Wages 19.41	
Fixed Assets	0	Contract Allowance	2,858,076	38.2%	Skilled Nursing 75.1%
Other Assets	0	Operating Revenue	4,629,335	61.8%	Ancillary Service 35.3%
Total Assets	515,017	Operating Expense	5,087,548	109.9%	Current Ratio 1.0
Current Liabilities	541,050	Operating Margin	-458,213	-9.9%	Days to Collect 38.8
Long Term Liabilities	0	Other Income	458,208	9.9%	Avg Payment Days 24.3
Total Equity	-26,033	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	515,017	Net Profit or Loss	(5)	0.0%	Return on Equity 0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455490 THE LAKES AT TEXAS CITY				Proprietary - Corporation	
THE LAKES AT TEXAS CITY		12/31/2021 365 Days Settled			
TEXAS CITY, TX 77591				CR Beds 120 POS Beds 0	
GALVESTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	58.7%
Balance Sheet		Income Statement		Length of Stay	128.5
Current Assets	1,960,215	Total Charges	5,994,195	Average Wages	22.25
Fixed Assets	208,804	Contract Allowance	1,213,488	20.2%	Skilled Nursing 71.4%
Other Assets	0	Operating Revenue	4,780,707	79.8%	Ancillary Service 28.6%
Total Assets	2,169,019	Operating Expense	5,363,123	112.2%	Current Ratio 0.8
Current Liabilities	2,525,423	Operating Margin	-582,416	-12.2%	Days to Collect 93.7
Long Term Liabilities	0	Other Income	955,724	20.0%	Avg Payment Days 130.4
Total Equity	-356,404	Other Expense	0	0.0%	Depreciation Rate 113.7%
Total Liab. and Equity	2,169,019	Net Profit or Loss	373,308	7.8%	Return on Equity -104.7%
675806 THE LAURENWOOD NURSING AND REHABILITATION				Proprietary - Partnership	
THE LAURENWOOD NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
DUNCANVILLE, TX 75116				CR Beds 103 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	47.5%
Balance Sheet		Income Statement		Length of Stay	64.3
Current Assets	1,696,490	Total Charges	5,052,167	Average Wages	22.25
Fixed Assets	88,768	Contract Allowance	156,362	3.1%	Skilled Nursing 68.2%
Other Assets	-83,071	Operating Revenue	4,895,805	96.9%	Ancillary Service 31.8%
Total Assets	1,702,187	Operating Expense	6,924,900	141.4%	Current Ratio 1.5
Current Liabilities	1,102,871	Operating Margin	-2,029,095	-41.4%	Days to Collect 53.4
Long Term Liabilities	517,241	Other Income	130	0.0%	Avg Payment Days 54.1
Total Equity	82,075	Other Expense	0	0.0%	Depreciation Rate 15.0%
Total Liab. and Equity	1,702,187	Net Profit or Loss	(2,028,965)	-41.4%	Return on Equity -2,472.1%

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676189 THE LEGACY AT WILLOW BEND				Nonprofit - Other		
THE LEGACY AT WILLOW BEND		9/30/2021 365 Days Settled				
PLANO, TX 75024				CR Beds 232 POS Beds 0		
COLLIN				Key Performance Ind.		
NOVITAS				Occupancy Rate	79.4%	
Balance Sheet		Income Statement		Length of Stay	167.7	
Current Assets	1,479,553	Total Charges	15,328,947	Average Wages	21.65	
Fixed Assets	51,979,298	Contract Allowance	991,065	6.5%	Skilled Nursing	24.4%
Other Assets	24,285,339	Operating Revenue	14,337,882	93.5%	Ancillary Service	11.3%
Total Assets	77,744,190	Operating Expense	22,535,579	157.2%	Current Ratio	1.3
Current Liabilities	1,144,252	Operating Margin	-8,197,697	-57.2%	Days to Collect	20.2
Long Term Liabilities	98,615,877	Other Income	6,965,962	48.6%	Avg Payment Days	20.3
Total Equity	-22,015,939	Other Expense	0	0.0%	Depreciation Rate	5.6%
Total Liab. and Equity	77,744,190	Net Profit or Loss	(1,231,735)	-8.6%	Return on Equity	5.6%

676489 THE LEGACY MIDTOWN PARK				Nonprofit - Other		
THE LEGACY MIDTOWN PARK		9/30/2021 365 Days Settled				
DALLAS, TX 75231				CR Beds 325 POS Beds 0		
ANDERSON				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	19.3%	
Balance Sheet		Income Statement		Length of Stay	166.1	
Current Assets	143,342,604	Total Charges	4,646,537	Average Wages	28.23	
Fixed Assets	15,110,288	Contract Allowance	454,269	9.8%	Skilled Nursing	37.2%
Other Assets	15,517,183	Operating Revenue	4,192,268	90.2%	Ancillary Service	20.1%
Total Assets	173,970,075	Operating Expense	20,427,393	487.3%	Current Ratio	70.8
Current Liabilities	2,026,017	Operating Margin	-16,235,125	-387.3%	Days to Collect	267.3
Long Term Liabilities	160,608,145	Other Income	2,983,325	71.2%	Avg Payment Days	23.6
Total Equity	11,335,913	Other Expense	0	0.0%	Depreciation Rate	19.2%
Total Liab. and Equity	173,970,075	Net Profit or Loss	(13,251,800)	-316.1%	Return on Equity	-116.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675820 THE LENNWOOD NURSING AND REHABILITATION				Proprietary - Partnership	
THE LENNWOOD NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
DALLAS, TX 75237				CR Beds 124 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	41.2%
				Length of Stay	94.6
				Average Wages	23.03
				4.1% Skilled Nursing	64.0%
				95.9% Ancillary Service	36.1%
				108.3% Current Ratio	1.7
				-8.3% Days to Collect	76.6
				0.0% Avg Payment Days	67.1
				0.0% Depreciation Rate	11.1%
				-8.3% Return on Equity	-62.2%
<hr/>					
676408 THE LODGE AT BEAR CREEK				Proprietary - Corporation	
THE LODGE AT BEAR CREEK		11/30/2021 334 Days Reopened			
GRAPEVINE, TX 76051		12/31/2021 31 Days Settled		CR Beds 100 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	39.7%
				Length of Stay	82.1
				Average Wages	50.64
				8.2% Skilled Nursing	73.1%
				91.8% Ancillary Service	26.9%
				150.7% Current Ratio	0.7
				-50.7% Days to Collect	321.8
				0.0% Avg Payment Days	69.3
				0.0% Depreciation Rate	411.0%
				-50.7% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676408 THE LODGE AT BEAR CREEK				Proprietary - Corporation	
THE LODGE AT BEAR CREEK		11/30/2021 334 Days Reopened			
GRAPEVINE, TX 76051		12/31/2021 31 Days Settled		CR Beds 100 POS Beds 0	
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		32.2%	
Balance Sheet		Income Statement		Length of Stay 66.4	
Current Assets	-238,994	Total Charges	3,857,500	Average Wages	50.64
Fixed Assets	39,780	Contract Allowance	889,855	23.1%	Skilled Nursing 78.6%
Other Assets	911,672	Operating Revenue	2,967,645	76.9%	Ancillary Service 21.4%
Total Assets	712,458	Operating Expense	5,465,509	184.2%	Current Ratio 0.0
Current Liabilities	6,611,737	Operating Margin	-2,497,864	-84.2%	Days to Collect (34.1)
Long Term Liabilities	3,553,142	Other Income	676,494	22.8%	Avg Payment Days 251.0
Total Equity	-9,452,421	Other Expense	0	0.0%	Depreciation Rate 1,105.8%
Total Liab. and Equity	712,458	Net Profit or Loss	(1,821,370)	-61.4%	Return on Equity 19.3%
676128 THE MADISON ON MARSH				Nonprofit - Church	
THE MADISON ON MARSH		9/30/2021 365 Days Settled			
CARROLLTON, TX 75006				CR Beds 125 POS Beds 0	
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		46.8%	
Balance Sheet		Income Statement		Length of Stay 81.2	
Current Assets	4,790,761	Total Charges	6,817,671	Average Wages	22.02
Fixed Assets	0	Contract Allowance	1,171,089	17.2%	Skilled Nursing 80.3%
Other Assets	0	Operating Revenue	5,646,582	82.8%	Ancillary Service 19.7%
Total Assets	4,790,761	Operating Expense	6,231,738	110.4%	Current Ratio 11.8
Current Liabilities	407,001	Operating Margin	-585,156	-10.4%	Days to Collect 212.3
Long Term Liabilities	0	Other Income	1,028,942	18.2%	Avg Payment Days 5.2
Total Equity	4,383,760	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	4,790,761	Net Profit or Loss	441,853	7.8%	Return on Equity 10.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675418 THE MANOR AT SEAGOVILLE				Nonprofit - Church	
THE MANOR AT SEAGOVILLE		9/30/2021 365 Days Settled			
SEAGOVILLE, TX 75159		CR Beds 90 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.5%	
Balance Sheet		Income Statement		Length of Stay 97.5	
Current Assets	3,948,805	Total Charges	5,006,066	Average Wages	23.42
Fixed Assets	0	Contract Allowance	858,488	17.1%	Skilled Nursing 80.3%
Other Assets	0	Operating Revenue	4,147,578	82.9%	Ancillary Service 19.7%
Total Assets	3,948,805	Operating Expense	4,783,053	115.3%	Current Ratio 16.7
Current Liabilities	235,999	Operating Margin	-635,475	-15.3%	Days to Collect 249.0
Long Term Liabilities	0	Other Income	1,084,336	26.1%	Avg Payment Days 3.2
Total Equity	3,712,806	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,948,805	Net Profit or Loss	448,861	10.8%	Return on Equity 12.1%
675307 THE MANOR HEALTHCARE RESIDENCE				Nonprofit - Church	
THE MANOR HEALTHCARE RESIDENCE		7/31/2021 365 Days Settled			
MEXIA, TX 76667		CR Beds 66 POS Beds 0			
LIMESTONE		Key Performance Ind.			
NOVITAS		Occupancy Rate		46.9%	
Balance Sheet		Income Statement		Length of Stay 182.1	
Current Assets	964,069	Total Charges	3,109,721	Average Wages	22.40
Fixed Assets	6,964	Contract Allowance	71,266	2.3%	Skilled Nursing 55.4%
Other Assets	0	Operating Revenue	3,038,455	97.7%	Ancillary Service 44.6%
Total Assets	971,033	Operating Expense	3,139,772	103.3%	Current Ratio 3.0
Current Liabilities	325,582	Operating Margin	-101,317	-3.3%	Days to Collect 22.2
Long Term Liabilities	30,370	Other Income	699,917	23.0%	Avg Payment Days 18.1
Total Equity	615,081	Other Expense	0	0.0%	Depreciation Rate 34.6%
Total Liab. and Equity	971,033	Net Profit or Loss	598,600	19.7%	Return on Equity 97.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455463 THE MEADOWS HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
THE MEADOWS HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
DALLAS, TX 75231				CR Beds 184 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	42.1%
				Length of Stay	279.7
				Average Wages	19.96
				11.5% Skilled Nursing	87.3%
				88.5% Ancillary Service	12.7%
				102.5% Current Ratio	385.0
				-2.5% Days to Collect	39.8
				14.1% Avg Payment Days	6.8
				0.0% Depreciation Rate	6.7%
				11.6% Return on Equity	5.9%
Balance Sheet		Income Statement			
Current Assets	13,742,711	Total Charges	7,228,462		
Fixed Assets	10,263,878	Contract Allowance	828,466		
Other Assets	1,177	Operating Revenue	6,399,996		
Total Assets	24,007,766	Operating Expense	6,559,463		
Current Liabilities	35,695	Operating Margin	-159,467		
Long Term Liabilities	11,236,063	Other Income	904,997		
Total Equity	12,736,008	Other Expense	0		
Total Liab. and Equity	24,007,766	Net Profit or Loss	745,530		
675282 THE MEDICAL LODGE OF AMARILLO				Proprietary - Corporation	
THE MEDICAL LODGE OF AMARILLO		12/31/2021 426 Days Settled			
AMARILLO, TX 79106				CR Beds 82 POS Beds 0	
POTTER				Key Performance Ind.	
NOVITAS				Occupancy Rate	50.6%
				Length of Stay	159.2
				Average Wages	22.22
				16.5% Skilled Nursing	66.1%
				83.5% Ancillary Service	33.9%
				96.0% Current Ratio	0.8
				4.0% Days to Collect	47.9
				0.0% Avg Payment Days	27.7
				0.0% Depreciation Rate	123.6%
				4.0% Return on Equity	114.3%
Balance Sheet		Income Statement			
Current Assets	313,280	Total Charges	5,897,131		
Fixed Assets	249,834	Contract Allowance	971,945		
Other Assets	0	Operating Revenue	4,925,186		
Total Assets	563,114	Operating Expense	4,728,000		
Current Liabilities	389,574	Operating Margin	197,186		
Long Term Liabilities	589	Other Income	469		
Total Equity	172,951	Other Expense	0		
Total Liab. and Equity	563,114	Net Profit or Loss	197,655		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676332 THE MEDICAL RESORT AT BAY AREA				Proprietary - Partnership	
THE MEDICAL RESORT AT BAY AREA		12/31/2021 365 Days Settled			
PASADENA, TX 77505		CR Beds 101 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		48.4%	
Balance Sheet		Income Statement		Length of Stay	
				47.3	
Current Assets	7,416,480	Total Charges	5,908,097	Average Wages	
Fixed Assets	0	Contract Allowance	-759,343	20.84	
Other Assets	1,596,466	Operating Revenue	6,667,440	85.8%	
Total Assets	9,012,946	Operating Expense	6,383,201	14.2%	
Current Liabilities	2,212,291	Operating Margin	284,239	Current Ratio	
Long Term Liabilities	1,991,551	Other Income	69,022	3.4	
Total Equity	4,809,104	Other Expense	0	Days to Collect	
Total Liab. and Equity	9,012,946	Net Profit or Loss	353,261	310.7	
				Avg Payment Days	
				19.4	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				7.3%	

676436 THE MEDICAL RESORT AT PEARLAND				Proprietary - Partnership	
THE MEDICAL RESORT AT PEARLAND		12/31/2021 365 Days Settled			
PEARLAND, TX 77584		CR Beds 104 POS Beds 0			
BRAZORIA		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		23.5%	
Balance Sheet		Income Statement		Length of Stay	
				25.9	
Current Assets	7,934,670	Total Charges	3,646,078	Average Wages	
Fixed Assets	0	Contract Allowance	-3,174,514	16.16	
Other Assets	0	Operating Revenue	6,820,592	85.2%	
Total Assets	7,934,670	Operating Expense	5,531,488	14.8%	
Current Liabilities	1,482,264	Operating Margin	1,289,104	Current Ratio	
Long Term Liabilities	9,244,562	Other Income	0	5.4	
Total Equity	-2,792,156	Other Expense	0	Days to Collect	
Total Liab. and Equity	7,934,670	Net Profit or Loss	1,289,104	135.0	
				Avg Payment Days	
				83.3	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				-46.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676384 THE MEDICAL RESORT AT SUGAR LAND				Proprietary - Partnership	
THE MEDICAL RESORT AT SUGAR LAND				12/31/2021 365 Days Settled	
SUGAR LAND, TX 77479				CR Beds 90 POS Beds 0	
FORT BEND				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	45.3%
Balance Sheet		Income Statement		Length of Stay	28.3
Current Assets	6,169,778	Total Charges	6,835,744	Average Wages	21.82
Fixed Assets	57,776	Contract Allowance	273,146	4.0% Skilled Nursing	83.9%
Other Assets	1,048,552	Operating Revenue	6,562,598	96.0% Ancillary Service	16.1%
Total Assets	7,276,106	Operating Expense	7,039,879	107.3% Current Ratio	2.9
Current Liabilities	2,150,619	Operating Margin	-477,281	-7.3% Days to Collect	277.2
Long Term Liabilities	952,762	Other Income	72,195	1.1% Avg Payment Days	60.5
Total Equity	4,172,725	Other Expense	0	0.0% Depreciation Rate	1,988.3%
Total Liab. and Equity	7,276,106	Net Profit or Loss	(405,086)	-6.2% Return on Equity	-9.7%

676433 THE MEDICAL RESORT AT WILLOWBROOK				Proprietary - Partnership	
THE MEDICAL RESORT AT WILLOWBROOK				12/31/2021 365 Days Settled	
HOUSTON, TX 77070				CR Beds 104 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	50.1%
Balance Sheet		Income Statement		Length of Stay	86.1
Current Assets	2,430,786	Total Charges	7,212,071	Average Wages	19.99
Fixed Assets	17,194	Contract Allowance	3,542,701	49.1% Skilled Nursing	94.6%
Other Assets	-510,858	Operating Revenue	3,669,370	50.9% Ancillary Service	5.4%
Total Assets	1,937,122	Operating Expense	5,441,784	148.3% Current Ratio	0.9
Current Liabilities	2,658,273	Operating Margin	-1,772,414	-48.3% Days to Collect	178.1
Long Term Liabilities	5,719,854	Other Income	0	0.0% Avg Payment Days	132.1
Total Equity	-6,441,005	Other Expense	0	0.0% Depreciation Rate	164.9%
Total Liab. and Equity	1,937,122	Net Profit or Loss	(1,772,414)	-48.3% Return on Equity	27.5%

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676456 THE MEDICAL RESORT AT WOODLANDS				Proprietary - Partnership		
THE MEDICAL RESORT AT WOODLANDS				12/31/2021 365 Days Settled		
SPRING, TX 77386				CR Beds 90 POS Beds 0		
MONTGOMERY				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	33.0%	
Balance Sheet		Income Statement		Length of Stay	23.5	
Current Assets	8,859,474	Total Charges	3,731,518	Average Wages	24.35	
Fixed Assets	0	Contract Allowance	-6,127,524	-164.2%	Skilled Nursing	86.3%
Other Assets	0	Operating Revenue	9,859,042	264.2%	Ancillary Service	13.7%
Total Assets	8,859,474	Operating Expense	6,193,983	62.8%	Current Ratio	14.9
Current Liabilities	595,339	Operating Margin	3,665,059	37.2%	Days to Collect	195.6
Long Term Liabilities	7,281,126	Other Income	0	0.0%	Avg Payment Days	32.7
Total Equity	983,009	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	8,859,474	Net Profit or Loss	3,665,059	37.2%	Return on Equity	372.8%

676260 THE MERIDIAN				Proprietary - Corporation		
THE MERIDIAN				12/31/2021 365 Days Settled		
GALVESTON, TX 77550				CR Beds 96 POS Beds 0		
GALVESTON				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	51.0%	
Balance Sheet		Income Statement		Length of Stay	64.6	
Current Assets	4,211,252	Total Charges	8,310,868	Average Wages	21.98	
Fixed Assets	338,224	Contract Allowance	208,635	2.5%	Skilled Nursing	73.9%
Other Assets	0	Operating Revenue	8,102,233	97.5%	Ancillary Service	26.1%
Total Assets	4,549,476	Operating Expense	9,641,789	119.0%	Current Ratio	1.5
Current Liabilities	2,839,849	Operating Margin	-1,539,556	-19.0%	Days to Collect	85.8
Long Term Liabilities	0	Other Income	1,648,780	20.3%	Avg Payment Days	40.7
Total Equity	1,709,627	Other Expense	0	0.0%	Depreciation Rate	108.7%
Total Liab. and Equity	4,549,476	Net Profit or Loss	109,224	1.3%	Return on Equity	6.4%

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675925 THE MILDRED & SHIRLEY L GARRISON GERIATRIC EDUCATI				Nonprofit - Church	
THE MILDRED & SHIRLEY L GARRISON 9/30/2021 365 Days Settled GERIATRIC EDUCATI					
LUBBOCK, TX 79415				CR Beds 116 POS Beds 0	
LUBBOCK				Key Performance Ind.	
NOVITAS				Occupancy Rate	80.5%
Balance Sheet		Income Statement		Length of Stay	96.3
Current Assets	8,857,340	Total Charges	12,766,457	Average Wages	22.63
Fixed Assets	255,033	Contract Allowance	1,704,449	13.4%	Skilled Nursing 53.6%
Other Assets	135,010	Operating Revenue	11,062,008	86.6%	Ancillary Service 46.4%
Total Assets	9,247,383	Operating Expense	9,825,512	88.8%	Current Ratio 6.0
Current Liabilities	1,479,850	Operating Margin	1,236,496	11.2%	Days to Collect 47.9
Long Term Liabilities	26,253	Other Income	1,553	0.0%	Avg Payment Days 25.4
Total Equity	7,741,280	Other Expense	0	0.0%	Depreciation Rate 133.7%
Total Liab. and Equity	9,247,383	Net Profit or Loss	1,233,379	11.1%	Return on Equity 15.9%
676041 THE MISSION AT AIR FORCE VILLAGE				Nonprofit - Other	
THE MISSION AT AIR FORCE VILLAGE 6/30/2021 365 Days Settled					
SAN ANTONIO, TX 78227				CR Beds 80 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS				Occupancy Rate	61.3%
Balance Sheet		Income Statement		Length of Stay	96.8
Current Assets	78,343	Total Charges	7,458,685	Average Wages	19.74
Fixed Assets	1,496,904	Contract Allowance	-7,252	-0.1%	Skilled Nursing 66.4%
Other Assets	328,930,679	Operating Revenue	7,465,937	100.1%	Ancillary Service 33.6%
Total Assets	330,505,926	Operating Expense	9,904,194	132.7%	Current Ratio 0.3
Current Liabilities	309,363	Operating Margin	-2,438,257	-32.7%	Days to Collect (10.7)
Long Term Liabilities	334,466,156	Other Income	906,495	12.1%	Avg Payment Days 11.4
Total Equity	-4,269,593	Other Expense	0	0.0%	Depreciation Rate 42.5%
Total Liab. and Equity	330,505,926	Net Profit or Loss	(1,531,762)	-20.5%	Return on Equity 35.9%

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455705 THE MONTEVISTA AT CORONADO				Proprietary - Corporation	
THE MONTEVISTA AT CORONADO		12/31/2021 365 Days Settled			
EL PASO, TX 79912		CR Beds 198 POS Beds 0			
EL PASO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		218.5%	
Balance Sheet		Income Statement		Length of Stay 208.4	
Current Assets	2,563,251	Total Charges	9,925,973	Average Wages	19.62
Fixed Assets	1,167,865	Contract Allowance	-47,553	-0.5%	Skilled Nursing 44.6%
Other Assets	0	Operating Revenue	9,973,526	100.5%	Ancillary Service 19.8%
Total Assets	3,731,116	Operating Expense	10,056,341	100.8%	Current Ratio 1.7
Current Liabilities	1,489,104	Operating Margin	-82,815	-0.8%	Days to Collect 65.8
Long Term Liabilities	2,101,447	Other Income	1,555,623	15.6%	Avg Payment Days 24.7
Total Equity	140,565	Other Expense	0	0.0%	Depreciation Rate 36.8%
Total Liab. and Equity	3,731,116	Net Profit or Loss	1,472,413	14.8%	Return on Equity 1,047.5%
675330 THE OAKS AT RADFORD HILLS HEALTHCARE CENTER				Proprietary - Corporation	
THE OAKS AT RADFORD HILLS HEALTHCARE CENTER		12/31/2021 275 Days Settled			
ABILENE, TX 79601		3/31/2021 90 Days Settled			
TAYLOR		CR Beds 116 POS Beds 0			
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.			
Balance Sheet		Income Statement		Occupancy Rate 66.3%	
Current Assets	25,403,100	Total Charges	1,924,885	Length of Stay 173.0	
Fixed Assets	30,158	Contract Allowance	455,346	23.7%	Average Wages 22.41
Other Assets	0	Operating Revenue	1,469,539	76.3%	Skilled Nursing 85.3%
Total Assets	25,433,258	Operating Expense	1,314,160	89.4%	Ancillary Service 14.7%
Current Liabilities	22,927,648	Operating Margin	155,379	10.6%	Current Ratio 1.1
Long Term Liabilities	0	Other Income	220,823	15.0%	Days to Collect 263.9
Total Equity	2,505,610	Other Expense	0	0.0%	Avg Payment Days 44.3
Total Liab. and Equity	25,433,258	Net Profit or Loss	376,202	25.6%	Depreciation Rate 458.6%
				Return on Equity 15.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675330 THE OAKS AT RADFORD HILLS HEALTHCARE CENTER		Proprietary - Corporation	
THE OAKS AT RADFORD HILLS HEALTHCARE CENTER		12/31/2021 275 Days Settled	
ABILENE, TX 79601		3/31/2021 90 Days Settled	
TAYLOR		CR Beds 116 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	53.2%
		Length of Stay	244.8
		Average Wages	22.41
		16.4% Skilled Nursing	87.5%
		83.6% Ancillary Service	12.5%
		87.5% Current Ratio	1.1
		12.5% Days to Collect	152.7
		9.3% Avg Payment Days	20.2
		0.0% Depreciation Rate	1,526.8%
		21.8% Return on Equity	30.9%
<hr/>			
675595 THE OASIS AT BEAUMONT		Proprietary - Corporation	
THE OASIS AT BEAUMONT		12/31/2021 270 Days Settled	
BEAUMONT, TX 77703		4/5/2021 95 Days Settled	
JEFFERSON		CR Beds 120 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	25.2%
		Length of Stay	79.7
		Average Wages	22.87
		6.9% Skilled Nursing	114.0%
		93.1% Ancillary Service	-14.0%
		234.2% Current Ratio	(3.1)
		-134.2% Days to Collect	429.6
		-17.9% Avg Payment Days	(13.7)
		0.0% Depreciation Rate	0.0%
		86.3% Return on Equity	6.4%

Balance Sheet		Income Statement			
Current Assets	34,327,352	Total Charges	6,122,329		
Fixed Assets	25,223	Contract Allowance	1,003,523	16.4%	
Other Assets	0	Operating Revenue	5,118,806	83.6%	
Total Assets	<u>34,352,575</u>	Operating Expense	4,477,431	87.5%	
Current Liabilities	30,728,982	Operating Margin	641,375	12.5%	
Long Term Liabilities	0	Other Income	476,607	9.3%	
Total Equity	<u>3,623,593</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>34,352,575</u>	Net Profit or Loss	<u>1,117,982</u>	21.8%	

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675595 THE OASIS AT BEAUMONT				Proprietary - Corporation	
THE OASIS AT BEAUMONT		12/31/2021 270 Days Settled			
BEAUMONT, TX 77703		4/5/2021 95 Days Settled		CR Beds 98	POS Beds 0
JEFFERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		37.0%	
Balance Sheet		Income Statement		Length of Stay 178.2	
Current Assets	1,443,248	Total Charges	3,446,128	Average Wages 22.87	
Fixed Assets	206,743	Contract Allowance	1	0.0%	Skilled Nursing 91.5%
Other Assets	73,901	Operating Revenue	3,446,127	100.0%	Ancillary Service 8.5%
Total Assets	1,723,892	Operating Expense	2,638,465	76.6%	Current Ratio 2.1
Current Liabilities	703,089	Operating Margin	807,662	23.4%	Days to Collect 94.9
Long Term Liabilities	0	Other Income	313,137	9.1%	Avg Payment Days 85.5
Total Equity	1,020,803	Other Expense	0	0.0%	Depreciation Rate 158.7%
Total Liab. and Equity	1,723,892	Net Profit or Loss	1,120,799	32.5%	Return on Equity 109.8%
675233 THE OASIS OF GOLFCREST				Proprietary - Partnership	
THE OASIS OF GOLFCREST		12/31/2021 245 Days Settled			
HOUSTON, TX 77087		4/30/2021 120 Days Settled		CR Beds 120	POS Beds 0
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.7%	
Balance Sheet		Income Statement		Length of Stay 84.1	
Current Assets	818,551	Total Charges	3,051,327	Average Wages 22.78	
Fixed Assets	44,811	Contract Allowance	1,166,178	38.2%	Skilled Nursing 56.8%
Other Assets	17,655	Operating Revenue	1,885,149	61.8%	Ancillary Service 43.2%
Total Assets	881,017	Operating Expense	2,438,708	129.4%	Current Ratio 0.4
Current Liabilities	2,196,937	Operating Margin	-553,559	-29.4%	Days to Collect 142.5
Long Term Liabilities	175,334	Other Income	90,755	4.8%	Avg Payment Days 120.0
Total Equity	-1,491,254	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	881,017	Net Profit or Loss	(462,804)	-24.5%	Return on Equity 31.0%

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675233 THE OASIS OF GOLFCREST				Proprietary - Corporation	
THE OASIS OF GOLFCREST		12/31/2021 245 Days Settled			
HOUSTON, TX 77087		4/30/2021 120 Days Settled		CR Beds 120 POS Beds 0	
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.0%	
Balance Sheet		Income Statement		Length of Stay 103.0	
Current Assets	2,713,891	Total Charges	6,175,046	Average Wages	22.78
Fixed Assets	88,334	Contract Allowance	0	0.0%	Skilled Nursing 88.9%
Other Assets	90,784	Operating Revenue	6,175,046	100.0%	Ancillary Service 11.1%
Total Assets	2,893,009	Operating Expense	5,159,997	83.6%	Current Ratio 1.5
Current Liabilities	1,760,271	Operating Margin	1,015,049	16.4%	Days to Collect 111.3
Long Term Liabilities	0	Other Income	307,690	5.0%	Avg Payment Days 112.8
Total Equity	1,132,738	Other Expense	0	0.0%	Depreciation Rate 391.6%
Total Liab. and Equity	2,893,009	Net Profit or Loss	1,322,739	21.4%	Return on Equity 116.8%
455557 THE PALMS NURSING & REHABILITATION				Proprietary - Corporation	
THE PALMS NURSING & REHABILITATION		12/31/2021 365 Days Settled			
CORPUS CHRISTI, TX 78411		CR Beds 204 POS Beds 0			
NUECES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.2%	
Balance Sheet		Income Statement		Length of Stay 406.0	
Current Assets	2,864,061	Total Charges	7,974,480	Average Wages	17.56
Fixed Assets	41,299	Contract Allowance	473,724	5.9%	Skilled Nursing 87.7%
Other Assets	0	Operating Revenue	7,500,756	94.1%	Ancillary Service 12.3%
Total Assets	2,905,360	Operating Expense	7,657,703	102.1%	Current Ratio 7.5
Current Liabilities	381,116	Operating Margin	-156,947	-2.1%	Days to Collect 52.9
Long Term Liabilities	0	Other Income	1,350,600	18.0%	Avg Payment Days 13.8
Total Equity	2,524,244	Other Expense	0	0.0%	Depreciation Rate 739.7%
Total Liab. and Equity	2,905,360	Net Profit or Loss	1,192,613	15.9%	Return on Equity 47.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675113 THE PARK IN PLANO				Proprietary - Corporation		
THE PARK IN PLANO		6/30/2021 365 Days Settled				
PLANO, TX 75075				CR Beds 110 POS Beds 0		
COLLIN				Key Performance Ind.		
BLUE CROSS (MARYLAND)				Occupancy Rate	76.0%	
				Length of Stay	157.3	
Balance Sheet		Income Statement		Average Wages	24.55	
Current Assets	702,174	Total Charges	14,868,682	50.6%	Skilled Nursing	86.2%
Fixed Assets	2,360,720	Contract Allowance	7,521,673	49.4%	Ancillary Service	9.7%
Other Assets	19,021	Operating Revenue	7,347,009	115.7%	Current Ratio	0.5
Total Assets	3,081,915	Operating Expense	8,501,579	-15.7%	Days to Collect	38.3
Current Liabilities	1,440,258	Operating Margin	-1,154,570	18.6%	Avg Payment Days	57.3
Long Term Liabilities	871,850	Other Income	1,365,852	0.0%	Depreciation Rate	13.3%
Total Equity	769,812	Other Expense	0	2.9%	Return on Equity	27.4%
Total Liab. and Equity	3,081,920	Net Profit or Loss	211,282			
676388 THE PAVILION AT CREEKWOOD				Proprietary - Other		
THE PAVILION AT CREEKWOOD		5/31/2021 365 Days Settled				
MANSFIELD, TX 76063				CR Beds 126 POS Beds 0		
TARRANT				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	53.6%	
				Length of Stay	79.5	
Balance Sheet		Income Statement		Average Wages	23.23	
Current Assets	794,430	Total Charges	9,480,425	22.4%	Skilled Nursing	54.9%
Fixed Assets	98,778	Contract Allowance	2,127,687	77.6%	Ancillary Service	45.1%
Other Assets	217,656	Operating Revenue	7,352,738	112.2%	Current Ratio	0.5
Total Assets	1,110,864	Operating Expense	8,253,373	-12.2%	Days to Collect	35.2
Current Liabilities	1,660,985	Operating Margin	-900,635	11.7%	Avg Payment Days	26.7
Long Term Liabilities	-1,345,544	Other Income	857,762	0.0%	Depreciation Rate	328.4%
Total Equity	795,423	Other Expense	0	-0.6%	Return on Equity	-5.4%
Total Liab. and Equity	1,110,864	Net Profit or Loss	(42,873)			

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675743 THE PHOENIX POST-ACUTE				Nonprofit - Church	
THE PHOENIX POST-ACUTE		9/30/2021 365 Days Settled			
TEXAS CITY, TX 77590		CR Beds 134 POS Beds 0			
GALVESTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.0%	
Balance Sheet		Income Statement		Length of Stay 125.7	
Current Assets	-52,627	Total Charges	8,734,139	Average Wages	21.48
Fixed Assets	3,430,412	Contract Allowance	-242,630	-2.8%	Skilled Nursing 52.6%
Other Assets	3,258,176	Operating Revenue	8,976,769	102.8%	Ancillary Service 47.4%
Total Assets	6,635,961	Operating Expense	8,064,082	89.8%	Current Ratio 0.0
Current Liabilities	1,726,930	Operating Margin	912,687	10.2%	Days to Collect 55.6
Long Term Liabilities	3,285,182	Other Income	664	0.0%	Avg Payment Days 29.4
Total Equity	1,623,849	Other Expense	0	0.0%	Depreciation Rate 14.4%
Total Liab. and Equity	6,635,961	Net Profit or Loss	912,831	10.2%	Return on Equity 56.2%
676002 THE PLAZA AT EDGEMERE HEALTH CARE				Nonprofit - Other	
THE PLAZA AT EDGEMERE HEALTH CARE		12/31/2021 365 Days Submitted			
DALLAS, TX 75225		CR Beds 87 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS		Occupancy Rate		54.4%	
Balance Sheet		Income Statement		Length of Stay 41.3	
Current Assets	18,012,571	Total Charges	34,105,770	Average Wages	24.90
Fixed Assets	239,874,596	Contract Allowance	5,220,766	15.3%	Skilled Nursing 20.9%
Other Assets	26,821,518	Operating Revenue	28,885,004	84.7%	Ancillary Service 11.6%
Total Assets	284,708,685	Operating Expense	61,858,439	214.2%	Current Ratio 0.1
Current Liabilities	156,351,186	Operating Margin	-32,973,435	-114.2%	Days to Collect 15.0
Long Term Liabilities	193,497,022	Other Income	3,100,075	10.7%	Avg Payment Days 23.3
Total Equity	-65,139,523	Other Expense	0	0.0%	Depreciation Rate 14.2%
Total Liab. and Equity	284,708,685	Net Profit or Loss	(29,902,603)	-103.5%	Return on Equity 45.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676105 THE PLAZA AT LUBBOCK				Nonprofit - Church	
THE PLAZA AT LUBBOCK		9/30/2021 365 Days Settled			
LUBBOCK, TX 79416				CR Beds 132 POS Beds 0	
LUBBOCK				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	68.3%
Balance Sheet		Income Statement		Length of Stay	118.4
Current Assets	1,922,394	Total Charges	9,657,003	Average Wages	20.52
Fixed Assets	0	Contract Allowance	1,722,431	17.8%	Skilled Nursing 75.7%
Other Assets	0	Operating Revenue	7,934,572	82.2%	Ancillary Service 24.3%
Total Assets	1,922,394	Operating Expense	9,524,632	120.0%	Current Ratio 1.5
Current Liabilities	1,302,465	Operating Margin	-1,590,060	-20.0%	Days to Collect 76.3
Long Term Liabilities	0	Other Income	1,963,876	24.8%	Avg Payment Days 29.4
Total Equity	619,929	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,922,394	Net Profit or Loss	373,816	4.7%	Return on Equity 60.3%
676098 THE PLAZA AT RICHARDSON				Nonprofit - Church	
THE PLAZA AT RICHARDSON		9/30/2021 365 Days Settled			
RICHARDSON, TX 75080				CR Beds 124 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS				Occupancy Rate	46.4%
Balance Sheet		Income Statement		Length of Stay	187.6
Current Assets	657,277	Total Charges	5,257,867	Average Wages	21.26
Fixed Assets	196,128	Contract Allowance	531,053	10.1%	Skilled Nursing 77.7%
Other Assets	0	Operating Revenue	4,726,814	89.9%	Ancillary Service 22.3%
Total Assets	853,405	Operating Expense	6,317,057	133.6%	Current Ratio 0.4
Current Liabilities	1,514,014	Operating Margin	-1,590,243	-33.6%	Days to Collect 39.9
Long Term Liabilities	0	Other Income	575,377	12.2%	Avg Payment Days 84.4
Total Equity	-660,609	Other Expense	0	0.0%	Depreciation Rate 392.9%
Total Liab. and Equity	853,405	Net Profit or Loss	(1,014,866)	-21.5%	Return on Equity 153.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676469 THE PREMIER SNF OF ALICE				Proprietary - Corporation	
THE PREMIER SNF OF ALICE		12/31/2021 306 Days Settled			
ALICE, TX 78332		2/28/2021 59 Days Settled		CR Beds 187 POS Beds 0	
JIM WELLS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		32.2%	
Balance Sheet		Income Statement		Length of Stay 41.3	
Current Assets	372,044	Total Charges	545,972	Average Wages	20.13
Fixed Assets	224,276	Contract Allowance	-43,869	-8.0%	Skilled Nursing 118.0%
Other Assets	-2,049,509	Operating Revenue	589,841	108.0%	Ancillary Service -18.0%
Total Assets	-1,453,189	Operating Expense	917,493	155.5%	Current Ratio (0.9)
Current Liabilities	-411,587	Operating Margin	-327,652	-55.5%	Days to Collect 272.0
Long Term Liabilities	0	Other Income	-67,850	-11.5%	Avg Payment Days (125.2)
Total Equity	1,864,776	Other Expense	0	0.0%	Depreciation Rate 52.7%
Total Liab. and Equity	1,453,189	Net Profit or Loss	63,040	10.7%	Return on Equity 3.4%

676469 THE PREMIER SNF OF ALICE				Proprietary - Corporation	
THE PREMIER SNF OF ALICE		12/31/2021 306 Days Settled			
ALICE, TX 78332		2/28/2021 59 Days Settled		CR Beds 104 POS Beds 0	
JIM WELLS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		48.3%	
Balance Sheet		Income Statement		Length of Stay 161.0	
Current Assets	1,754,634	Total Charges	4,906,857	Average Wages	20.13
Fixed Assets	128,251	Contract Allowance	477,242	9.7%	Skilled Nursing 78.7%
Other Assets	400,883	Operating Revenue	4,429,615	90.3%	Ancillary Service 21.3%
Total Assets	2,283,768	Operating Expense	5,066,424	114.4%	Current Ratio 0.6
Current Liabilities	2,728,320	Operating Margin	-636,809	-14.4%	Days to Collect 105.3
Long Term Liabilities	0	Other Income	246,866	5.6%	Avg Payment Days 111.9
Total Equity	-389,943	Other Expense	0	0.0%	Depreciation Rate 534.7%
Total Liab. and Equity	2,338,377	Net Profit or Loss	(389,943)	-8.8%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676215 THE REHABILITATION & WELLNESS CENTRE OF DALLAS LLC				Proprietary - Other	
THE REHABILITATION & WELLNESS CENTRE OF DALLAS LLC		6/30/2021 365 Days Settled			
DALLAS, TX 75204				CR Beds 136 POS Beds 0	
DALLAS				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	54.2%
				Length of Stay	88.0
				Average Wages	26.91
				27.4% Skilled Nursing	60.4%
				72.6% Ancillary Service	39.6%
				181.6% Current Ratio	0.6
				81.6% Days to Collect	84.0
				10.4% Avg Payment Days	112.5
				0.0% Depreciation Rate	880.2%
				71.2% Return on Equity	30.3%
Balance Sheet		Income Statement			
Current Assets	2,972,624	Total Charges	9,778,029		
Fixed Assets	121,152	Contract Allowance	2,681,616		
Other Assets	68,630	Operating Revenue	7,096,413		
Total Assets	3,162,406	Operating Expense	12,886,794		
Current Liabilities	5,238,676	Operating Margin	-5,790,381		
Long Term Liabilities	14,572,945	Other Income	739,258		
Total Equity	-16,649,215	Other Expense	0		
Total Liab. and Equity	3,162,406	Net Profit or Loss	(5,051,123)		
455996 THE RENAISSANCE AT KESSLER PARK				Proprietary - Corporation	
THE RENAISSANCE AT KESSLER PARK		12/31/2021 365 Days Settled			
DALLAS, TX 75211				CR Beds 135 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	53.0%
				Length of Stay	126.8
				Average Wages	22.69
				16.0% Skilled Nursing	73.4%
				84.0% Ancillary Service	26.6%
				113.8% Current Ratio	1.1
				13.8% Days to Collect	146.6
				21.6% Avg Payment Days	71.2
				0.0% Depreciation Rate	26.0%
				7.8% Return on Equity	49.6%
Balance Sheet		Income Statement			
Current Assets	2,812,986	Total Charges	5,897,711		
Fixed Assets	471,077	Contract Allowance	941,624		
Other Assets	131,201	Operating Revenue	4,956,087		
Total Assets	3,415,264	Operating Expense	5,640,540		
Current Liabilities	2,637,594	Operating Margin	-684,453		
Long Term Liabilities	0	Other Income	1,070,018		
Total Equity	777,670	Other Expense	0		
Total Liab. and Equity	3,415,264	Net Profit or Loss	385,565		

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676448 THE RESERVE AT RICHARDSON				Proprietary - Partnership	
THE RESERVE AT RICHARDSON		12/31/2021 365 Days Settled			
RICHARDSON, TX 75080		CR Beds 129 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		40.0%	
Balance Sheet		Income Statement		Length of Stay 87.3	
Current Assets	2,524,439	Total Charges	7,556,624	Average Wages	21.78
Fixed Assets	-25,814	Contract Allowance	-30,085	-0.4%	Skilled Nursing 62.9%
Other Assets	-586,918	Operating Revenue	7,586,709	100.4%	Ancillary Service 37.1%
Total Assets	1,911,707	Operating Expense	7,490,269	98.7%	Current Ratio 4.9
Current Liabilities	514,724	Operating Margin	96,440	1.3%	Days to Collect 88.1
Long Term Liabilities	1,866,850	Other Income	11	0.0%	Avg Payment Days 25.1
Total Equity	-469,867	Other Expense	0	0.0%	Depreciation Rate 45.5%
Total Liab. and Equity	1,911,707	Net Profit or Loss	96,451	1.3%	Return on Equity -20.5%
675214 THE RESORT AT TEXAS CITY				Nonprofit - Church	
THE RESORT AT TEXAS CITY		9/30/2021 365 Days Settled			
TEXAS CITY, TX 77590		CR Beds 135 POS Beds 0			
GALVESTON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		54.6%	
Balance Sheet		Income Statement		Length of Stay 153.6	
Current Assets	3,757,267	Total Charges	17,637,378	Average Wages	61.40
Fixed Assets	224,730	Contract Allowance	0	0.0%	Skilled Nursing 80.3%
Other Assets	0	Operating Revenue	17,637,378	100.0%	Ancillary Service 19.7%
Total Assets	3,981,997	Operating Expense	22,017,395	124.8%	Current Ratio 2.1
Current Liabilities	1,759,072	Operating Margin	-4,380,017	-24.8%	Days to Collect 58.4
Long Term Liabilities	1,176,989	Other Income	5,229,184	29.6%	Avg Payment Days 28.4
Total Equity	1,045,936	Other Expense	0	0.0%	Depreciation Rate 1,063.4%
Total Liab. and Equity	3,981,997	Net Profit or Loss	849,167	4.8%	Return on Equity 81.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676360 THE RIO AT MAINLAND CENTER				Proprietary - Other	
THE RIO AT MAINLAND CENTER		12/31/2021 365 Days Settled			
TEXAS CITY, TX 77591		CR Beds 134 POS Beds 0			
GALVESTON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		50.7%	
Balance Sheet		Income Statement		Length of Stay 90.9	
Current Assets	131,404	Total Charges	6,780,066	Average Wages 21.19	
Fixed Assets	32,903	Contract Allowance	523,438	7.7%	Skilled Nursing 77.9%
Other Assets	-2,146,754	Operating Revenue	6,256,628	92.3%	Ancillary Service 22.1%
Total Assets	-1,982,447	Operating Expense	7,548,270	120.6%	Current Ratio 0.1
Current Liabilities	1,907,887	Operating Margin	-1,291,642	-20.6%	Days to Collect 7.5
Long Term Liabilities	860,000	Other Income	938,790	15.0%	Avg Payment Days 28.7
Total Equity	-4,750,334	Other Expense	0	0.0%	Depreciation Rate 188.4%
Total Liab. and Equity	-1,982,447	Net Profit or Loss	(352,852)	-5.6%	Return on Equity 7.4%
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676297 THE RIO AT MISSION TRAILS				Proprietary - Corporation	
THE RIO AT MISSION TRAILS		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78223		CR Beds 124 POS Beds 0			
BEXAR		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		51.4%	
Balance Sheet		Income Statement		Length of Stay 105.7	
Current Assets	3,075,588	Total Charges	5,797,102	Average Wages 19.97	
Fixed Assets	258,014	Contract Allowance	471,335	8.1%	Skilled Nursing 78.2%
Other Assets	746,090	Operating Revenue	5,325,767	91.9%	Ancillary Service 21.8%
Total Assets	4,079,692	Operating Expense	8,006,095	150.3%	Current Ratio 0.5
Current Liabilities	5,920,476	Operating Margin	-2,680,328	-50.3%	Days to Collect 31.7
Long Term Liabilities	0	Other Income	1,215,623	22.8%	Avg Payment Days 144.4
Total Equity	-1,464,705	Other Expense	0	0.0%	Depreciation Rate 366.7%
Total Liab. and Equity	4,455,771	Net Profit or Loss	(1,464,705)	-27.5%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455503 THE ROSEWOOD RETIREMENT COMMUNITY				Proprietary - Other	
THE ROSEWOOD RETIREMENT COMMUNITY		12/31/2021 365 Days Settled			
KILLEEN, TX 76543				CR Beds 64	POS Beds 0
BELL				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	66.5%
				Length of Stay	49.5
				Average Wages	25.46
				29.4%	Skilled Nursing 78.0%
				70.6%	Ancillary Service 22.0%
				99.2%	Current Ratio 1.0
				0.8%	Days to Collect 98.4
				10.8%	Avg Payment Days 66.1
				0.0%	Depreciation Rate 101.1%
				11.6%	Return on Equity 63.0%
Balance Sheet		Income Statement			
Current Assets	24,525,761	Total Charges	7,323,178		
Fixed Assets	824,662	Contract Allowance	2,156,492		
Other Assets	800	Operating Revenue	5,166,686		
Total Assets	25,351,223	Operating Expense	5,124,550		
Current Liabilities	24,398,403	Operating Margin	42,136		
Long Term Liabilities	0	Other Income	557,747		
Total Equity	952,820	Other Expense	0		
Total Liab. and Equity	25,351,223	Net Profit or Loss	599,883		
675240 THE SPRINGS				Proprietary - Corporation	
THE SPRINGS		12/31/2021 365 Days Settled			
HUGHES SPRINGS, TX 75656				CR Beds 60	POS Beds 0
CASS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.9%
				Length of Stay	242.0
				Average Wages	15.77
				-14.9%	Skilled Nursing 63.3%
				114.9%	Ancillary Service 36.7%
				127.6%	Current Ratio 1.4
				-27.6%	Days to Collect 80.9
				29.2%	Avg Payment Days 45.4
				0.0%	Depreciation Rate 78.5%
				1.6%	Return on Equity 11.3%
Balance Sheet		Income Statement			
Current Assets	892,791	Total Charges	2,188,932		
Fixed Assets	102,850	Contract Allowance	-325,939		
Other Assets	22,302	Operating Revenue	2,514,871		
Total Assets	1,017,943	Operating Expense	3,208,219		
Current Liabilities	655,599	Operating Margin	-693,348		
Long Term Liabilities	0	Other Income	734,454		
Total Equity	362,344	Other Expense	0		
Total Liab. and Equity	1,017,943	Net Profit or Loss	41,106		

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676327 THE SPRINGS HEALTHCARE AND REHABILITATION				Nonprofit - Church	
THE SPRINGS HEALTHCARE AND REHABILITATION		9/30/2021 365 Days Settled			
CEDAR PARK, TX 78613				CR Beds 120 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	85.7%
				Length of Stay	97.0
				Average Wages	23.84
				18.8% Skilled Nursing	80.1%
				81.2% Ancillary Service	19.9%
				89.2% Current Ratio	1.4
				10.8% Days to Collect	55.3
				12.5% Avg Payment Days	20.5
				0.0% Depreciation Rate	250.4%
				23.3% Return on Equity	89.1%
Balance Sheet		Income Statement			
Current Assets	2,397,729	Total Charges	14,161,140		
Fixed Assets	412,938	Contract Allowance	2,659,637		
Other Assets	0	Operating Revenue	11,501,503		
Total Assets	2,810,667	Operating Expense	10,255,371		
Current Liabilities	1,661,106	Operating Margin	1,246,132		
Long Term Liabilities	-1,856,823	Other Income	1,433,276		
Total Equity	3,006,384	Other Expense	0		
Total Liab. and Equity	2,810,667	Net Profit or Loss	2,679,408		

676305 THE STAYTON AT MUSEUM WAY				Nonprofit - Other	
THE STAYTON AT MUSEUM WAY		12/31/2021 365 Days Settled			
FORT WORTH, TX 76107				CR Beds 46 POS Beds 0	
TARRANT				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	78.0%
				Length of Stay	40.7
				Average Wages	22.08
				21.1% Skilled Nursing	18.3%
				78.9% Ancillary Service	12.9%
				185.8% Current Ratio	0.0
				-85.8% Days to Collect	3.4
				11.5% Avg Payment Days	13.6
				0.0% Depreciation Rate	14.3%
				-74.3% Return on Equity	36.0%
Balance Sheet		Income Statement			
Current Assets	3,961,691	Total Charges	26,118,244		
Fixed Assets	137,411,634	Contract Allowance	5,517,593		
Other Assets	19,901,419	Operating Revenue	20,600,651		
Total Assets	161,274,744	Operating Expense	38,274,411		
Current Liabilities	84,742,983	Operating Margin	-17,673,760		
Long Term Liabilities	119,054,976	Other Income	2,363,155		
Total Equity	-42,523,215	Other Expense	0		
Total Liab. and Equity	161,274,744	Net Profit or Loss	(15,312,870)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455806 THE TERRACE AT DENISON				Nonprofit - Church	
THE TERRACE AT DENISON		12/31/2021 365 Days Settled			
DENISON, TX 75020		CR Beds 136 POS Beds 0			
GRAYSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		44.0%	
Balance Sheet		Income Statement		Length of Stay 269.5	
Current Assets	727,352	Total Charges	5,785,388	Average Wages 22.38	
Fixed Assets	102,521	Contract Allowance	1,198,924	20.7% Skilled Nursing 49.0%	
Other Assets	0	Operating Revenue	4,586,464	79.3% Ancillary Service 51.0%	
Total Assets	<u>829,873</u>	Operating Expense	5,719,220	124.7% Current Ratio 1.2	
Current Liabilities	605,787	Operating Margin	-1,132,756	-24.7% Days to Collect 57.0	
Long Term Liabilities	194,966	Other Income	1,413,982	30.8% Avg Payment Days 26.3	
Total Equity	29,120	Other Expense	0	0.0% Depreciation Rate 658.4%	
Total Liab. and Equity	<u>829,873</u>	Net Profit or Loss	<u>281,226</u>	6.1% Return on Equity 965.7%	
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675783 THE VILLA AT MOUNTAIN VIEW				Nonprofit - Church	
THE VILLA AT MOUNTAIN VIEW		9/30/2021 365 Days Settled			
DALLAS, TX 75211		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		53.9%	
Balance Sheet		Income Statement		Length of Stay 127.5	
Current Assets	5,618,165	Total Charges	7,452,384	Average Wages 22.43	
Fixed Assets	0	Contract Allowance	1,597,730	21.4% Skilled Nursing 76.3%	
Other Assets	0	Operating Revenue	5,854,654	78.6% Ancillary Service 23.7%	
Total Assets	<u>5,618,165</u>	Operating Expense	6,517,966	111.3% Current Ratio 57.8	
Current Liabilities	97,246	Operating Margin	-663,312	-11.3% Days to Collect 263.5	
Long Term Liabilities	0	Other Income	1,186,539	20.3% Avg Payment Days 4.9	
Total Equity	5,520,919	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>5,618,165</u>	Net Profit or Loss	<u>523,227</u>	8.9% Return on Equity 9.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675966 THE VILLA AT TEXARKANA				Proprietary - Other	
THE VILLA AT TEXARKANA		12/31/2021 365 Days Settled			
TEXARKANA, TX 75503		CR Beds 120 POS Beds 0			
BOWIE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.4%	
Balance Sheet		Income Statement		Length of Stay 341.9	
Current Assets	1,980,106	Total Charges	6,414,839	Average Wages	16.21
Fixed Assets	114,237	Contract Allowance	239,096	3.7%	Skilled Nursing 86.0%
Other Assets	0	Operating Revenue	6,175,743	96.3%	Ancillary Service 14.0%
Total Assets	2,094,343	Operating Expense	6,230,523	100.9%	Current Ratio 7.5
Current Liabilities	264,729	Operating Margin	-54,780	-0.9%	Days to Collect 37.3
Long Term Liabilities	0	Other Income	1,162,371	18.8%	Avg Payment Days 14.8
Total Equity	1,829,614	Other Expense	0	0.0%	Depreciation Rate 426.8%
Total Liab. and Equity	2,094,343	Net Profit or Loss	1,083,083	17.5%	Return on Equity 59.2%
676234 THE VILLAGE AT GLEANNLOCH FARMS				Proprietary - Corporation	
THE VILLAGE AT GLEANNLOCH FARMS		12/31/2021 365 Days Settled			
SPRING, TX 77379		CR Beds 187 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		40.1%	
Balance Sheet		Income Statement		Length of Stay 80.7	
Current Assets	1,537,717	Total Charges	14,856,355	Average Wages	19.94
Fixed Assets	3,205,660	Contract Allowance	1,166,901	7.9%	Skilled Nursing 21.8%
Other Assets	33,444,571	Operating Revenue	13,689,454	92.1%	Ancillary Service 14.5%
Total Assets	38,187,948	Operating Expense	16,978,719	124.0%	Current Ratio 0.2
Current Liabilities	8,565,154	Operating Margin	-3,289,265	-24.0%	Days to Collect 0.5
Long Term Liabilities	30,616,560	Other Income	4,713,100	34.4%	Avg Payment Days 18.4
Total Equity	-993,766	Other Expense	0	0.0%	Depreciation Rate 117.1%
Total Liab. and Equity	38,187,948	Net Profit or Loss	1,423,835	10.4%	Return on Equity -143.3%

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675581 THE VILLAGE AT HERITAGE OAKS			Proprietary - Other		
THE VILLAGE AT HERITAGE OAKS			12/31/2021 365 Days Settled		
CORSICANA, TX 75110			CR Beds 107 POS Beds 0		
NAVARRO			Key Performance Ind.		
TRAILBLAZER (TEXAS)			Occupancy Rate 43.4%		
Balance Sheet			Income Statement		
Current Assets	703,812	Total Charges	6,070,194	Average Wages	28.81
Fixed Assets	72,699	Contract Allowance	0	0.0% Skilled Nursing	93.7%
Other Assets	280,795	Operating Revenue	6,070,194	100.0% Ancillary Service	6.3%
Total Assets	<u>1,057,306</u>	Operating Expense	7,279,062	119.9% Current Ratio	0.5
Current Liabilities	1,366,518	Operating Margin	-1,208,868	-19.9% Days to Collect	22.7
Long Term Liabilities	19,561	Other Income	1,528,337	25.2% Avg Payment Days	36.5
Total Equity	<u>-328,773</u>	Other Expense	0	0.0% Depreciation Rate	1,049.0%
Total Liab. and Equity	<u>1,057,306</u>	Net Profit or Loss	<u>319,469</u>	5.3% Return on Equity	-97.2%

676498 THE VILLAGE AT INCARNATE WORD			Unknown		
THE VILLAGE AT INCARNATE WORD			8/31/2021 90 Days Settled		
SAN ANTONIO, TX 78209			CR Beds 0 POS Beds 0		
BEXAR			Key Performance Ind.		
NOVITAS (TEXAS)			Occupancy Rate 0.0%		
Balance Sheet			Income Statement		
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service	0.0%
Total Assets	<u>0</u>	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	<u>0</u>	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>	0.0% Return on Equity	0.0%

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675109 THE VILLAGE AT RICHARDSON				Proprietary - Other	
THE VILLAGE AT RICHARDSON		5/31/2021 365 Days Settled			
RICHARDSON, TX 75080		CR Beds 280 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate	35.4%		
Balance Sheet		Income Statement	Length of Stay	470.1	
Current Assets	1,196,348	Total Charges	8,274,257	Average Wages	22.11
Fixed Assets	216,488	Contract Allowance	1,111,825	13.4%	Skilled Nursing 66.4%
Other Assets	43,775	Operating Revenue	7,162,432	86.6%	Ancillary Service 33.6%
Total Assets	1,456,611	Operating Expense	10,179,239	142.1%	Current Ratio 0.5
Current Liabilities	2,553,565	Operating Margin	-3,016,807	-42.1%	Days to Collect 57.5
Long Term Liabilities	5,034,539	Other Income	2,341,561	32.7%	Avg Payment Days 37.7
Total Equity	-6,131,493	Other Expense	0	0.0%	Depreciation Rate 80.4%
Total Liab. and Equity	1,456,611	Net Profit or Loss	(675,246)	-9.4%	Return on Equity 11.0%
675611 THE VILLAGES OF DALLAS				Nonprofit - Church	
THE VILLAGES OF DALLAS		6/30/2021 365 Days Settled			
DALLAS, TX 75216		CR Beds 160 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate	62.6%		
Balance Sheet		Income Statement	Length of Stay	77.7	
Current Assets	7,153,983	Total Charges	18,340,185	Average Wages	22.12
Fixed Assets	0	Contract Allowance	2,454,044	13.4%	Skilled Nursing 50.2%
Other Assets	288,000	Operating Revenue	15,886,141	86.6%	Ancillary Service 33.5%
Total Assets	7,441,983	Operating Expense	13,503,965	85.0%	Current Ratio 4.0
Current Liabilities	1,773,697	Operating Margin	2,382,176	15.0%	Days to Collect 43.3
Long Term Liabilities	84,431	Other Income	62,939	0.4%	Avg Payment Days 25.7
Total Equity	5,583,855	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	7,441,983	Net Profit or Loss	2,445,115	15.4%	Return on Equity 43.8%

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676358 THE VILLAGES ON MACARTHUR				Nonprofit - Church	
THE VILLAGES ON MACARTHUR		9/30/2021 365 Days Settled			
IRVING, TX 75062		CR Beds 124 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay 74.9	
Current Assets	2,177,542	Total Charges	13,893,551	Average Wages	20.29
Fixed Assets	0	Contract Allowance	2,630,728	18.9%	Skilled Nursing 75.5%
Other Assets	0	Operating Revenue	11,262,823	81.1%	Ancillary Service 24.5%
Total Assets	2,177,542	Operating Expense	12,631,324	112.2%	Current Ratio 2.0
Current Liabilities	1,070,581	Operating Margin	-1,368,501	-12.2%	Days to Collect 62.0
Long Term Liabilities	98,154	Other Income	1,913,877	17.0%	Avg Payment Days 20.5
Total Equity	1,008,807	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,177,542	Net Profit or Loss	545,376	4.8%	Return on Equity 54.1%
675786 THE VISTA AT BLUE SKIES OF TEXAS WEST				Nonprofit - Other	
THE VISTA AT BLUE SKIES OF TEXAS WEST		6/30/2021 365 Days Settled			
SAN ANTONIO, TX 78245		CR Beds 64 POS Beds 0			
BEXAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		36.3%	
Balance Sheet		Income Statement		Length of Stay 273.2	
Current Assets	78,343	Total Charges	4,091,432	Average Wages	21.08
Fixed Assets	1,496,904	Contract Allowance	104,223	2.5%	Skilled Nursing 45.2%
Other Assets	328,930,679	Operating Revenue	3,987,209	97.5%	Ancillary Service 54.8%
Total Assets	330,505,926	Operating Expense	4,553,517	114.2%	Current Ratio 0.3
Current Liabilities	309,363	Operating Margin	-566,308	-14.2%	Days to Collect (20.0)
Long Term Liabilities	334,466,156	Other Income	571,303	14.3%	Avg Payment Days 24.8
Total Equity	-4,269,593	Other Expense	0	0.0%	Depreciation Rate 4.2%
Total Liab. and Equity	330,505,926	Net Profit or Loss	4,995	0.1%	Return on Equity -0.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675080 THE VOSSWOOD NURSING CENTER				Proprietary - Partnership	
THE VOSSWOOD NURSING CENTER		12/31/2021 365 Days Settled			
HOUSTON, TX 77057		CR Beds 97 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		40.8%	
Balance Sheet		Income Statement		Length of Stay 20.5	
Current Assets	1,714,909	Total Charges	7,339,081	Average Wages	22.70
Fixed Assets	3,190,367	Contract Allowance	1,291,062	17.6%	Skilled Nursing 52.7%
Other Assets	73,340	Operating Revenue	6,048,019	82.4%	Ancillary Service 47.3%
Total Assets	4,978,616	Operating Expense	6,806,782	112.5%	Current Ratio 1.4
Current Liabilities	1,250,410	Operating Margin	-758,763	-12.5%	Days to Collect 73.1
Long Term Liabilities	166,631	Other Income	333,886	5.5%	Avg Payment Days 25.3
Total Equity	3,561,575	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	4,978,616	Net Profit or Loss	(424,877)	-7.0%	Return on Equity -11.9%
455810 THE WATERMARK AT BROADWAY CITYVIEW				Proprietary - Corporation	
THE WATERMARK AT BROADWAY CITYVIEW		12/31/2021 365 Days Settled			
FORT WORTH, TX 76132		CR Beds 159 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.6%	
Balance Sheet		Income Statement		Length of Stay 49.6	
Current Assets	2,847,448	Total Charges	20,489,459	Average Wages	19.42
Fixed Assets	0	Contract Allowance	511,416	2.5%	Skilled Nursing 31.0%
Other Assets	3,172,031	Operating Revenue	19,978,043	97.5%	Ancillary Service 15.9%
Total Assets	6,019,479	Operating Expense	20,150,489	100.9%	Current Ratio 1.6
Current Liabilities	1,790,713	Operating Margin	-172,446	-0.9%	Days to Collect 30.6
Long Term Liabilities	4,228,767	Other Income	172,445	0.9%	Avg Payment Days 46.8
Total Equity	-1	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	6,019,479	Net Profit or Loss	(1)	0.0%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675949 THE WATERTON AT COWHORN CREEK				Proprietary - Corporation		
THE WATERTON AT COWHORN CREEK				12/31/2021 365 Days Settled		
TEXARKANA, TX 75503				CR Beds 76 POS Beds 0		
BOWIE				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.7%	
Balance Sheet		Income Statement		Length of Stay	180.2	
Current Assets	1,002,702	Total Charges	3,524,407	Average Wages	18.35	
Fixed Assets	938,306	Contract Allowance	-1,225,759	-34.8%	Skilled Nursing	76.9%
Other Assets	3,637	Operating Revenue	4,750,166	134.8%	Ancillary Service	23.1%
Total Assets	1,944,645	Operating Expense	4,437,329	93.4%	Current Ratio	(8.5)
Current Liabilities	-117,559	Operating Margin	312,837	6.6%	Days to Collect	73.0
Long Term Liabilities	0	Other Income	1,701,349	35.8%	Avg Payment Days	(10.6)
Total Equity	2,062,204	Other Expense	0	0.0%	Depreciation Rate	62.1%
Total Liab. and Equity	1,944,645	Net Profit or Loss	2,014,186	42.4%	Return on Equity	97.7%

676193 THE WATERTON HEALTHCARE & REHABILITATION				Proprietary - Other		
THE WATERTON HEALTHCARE & REHABILITATION				12/31/2021 365 Days Settled		
TYLER, TX 75703				CR Beds 92 POS Beds 0		
SMITH				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	59.9%	
Balance Sheet		Income Statement		Length of Stay	64.3	
Current Assets	477,572	Total Charges	5,057,775	Average Wages	23.47	
Fixed Assets	104,510	Contract Allowance	0	0.0%	Skilled Nursing	94.5%
Other Assets	57,205	Operating Revenue	5,057,775	100.0%	Ancillary Service	5.5%
Total Assets	639,287	Operating Expense	6,052,215	119.7%	Current Ratio	0.4
Current Liabilities	1,357,744	Operating Margin	-994,440	-19.7%	Days to Collect	29.8
Long Term Liabilities	787	Other Income	1,030,124	20.4%	Avg Payment Days	55.3
Total Equity	-719,244	Other Expense	0	0.0%	Depreciation Rate	351.5%
Total Liab. and Equity	639,287	Net Profit or Loss	35,684	0.7%	Return on Equity	-5.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676280 THE WESLEYAN SKILLED NURSING AND REHABILITATION				Nonprofit - Church	
THE WESLEYAN SKILLED NURSING AND REHABILITATION		5/31/2021 365 Days Settled			
GEORGETOWN, TX 78628				CR Beds 142 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	71.8%
				Length of Stay	201.2
				Average Wages	23.25
				9.6% Skilled Nursing	91.7%
				90.4% Ancillary Service	8.3%
				155.8% Current Ratio	0.0
				Days to Collect	27.0
				26.4% Avg Payment Days	574.6
				0.0% Depreciation Rate	2.6%
				Return on Equity	77.9%
Balance Sheet		Income Statement			
Current Assets	714,364	Total Charges	8,886,803		
Fixed Assets	16,329,245	Contract Allowance	850,930		
Other Assets	0	Operating Revenue	8,035,873		
Total Assets	17,043,609	Operating Expense	12,523,068		
Current Liabilities	20,081,015	Operating Margin	-4,487,195		
Long Term Liabilities	0	Other Income	2,122,187		
Total Equity	-3,037,406	Other Expense	0		
Total Liab. and Equity	17,043,609	Net Profit or Loss	(2,365,008)		
<hr/>					
675612 THE WESTBURY PLACE				Nonprofit - Church	
THE WESTBURY PLACE		12/31/2021 365 Days Settled			
HOUSTON, TX 77035				CR Beds 148 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.8%
				Length of Stay	146.5
				Average Wages	22.59
				20.0% Skilled Nursing	82.8%
				80.0% Ancillary Service	17.2%
				101.2% Current Ratio	1.6
				Days to Collect	52.0
				9.2% Avg Payment Days	39.5
				0.0% Depreciation Rate	97.0%
				Return on Equity	37.3%
Balance Sheet		Income Statement			
Current Assets	2,279,292	Total Charges	8,402,482		
Fixed Assets	970,492	Contract Allowance	1,684,588		
Other Assets	428,587	Operating Revenue	6,717,894		
Total Assets	3,678,371	Operating Expense	6,796,673		
Current Liabilities	1,422,116	Operating Margin	-78,779		
Long Term Liabilities	800,953	Other Income	621,369		
Total Equity	1,455,302	Other Expense	0		
Total Liab. and Equity	3,678,371	Net Profit or Loss	542,590		

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675001 THE WOODLANDS				Nonprofit - Church	
THE WOODLANDS				6/30/2021 365 Days Settled	
EASTLAND, TX 76448				CR Beds 150 POS Beds 0	
EASTLAND				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	46.4%
Balance Sheet		Income Statement		Length of Stay	164.8
Current Assets	2,036,566	Total Charges	6,028,588	Average Wages	18.47
Fixed Assets	146,506	Contract Allowance	472,898	7.8% Skilled Nursing	62.5%
Other Assets	79,997	Operating Revenue	5,555,690	92.2% Ancillary Service	31.9%
Total Assets	2,263,069	Operating Expense	3,736,456	67.3% Current Ratio	2.1
Current Liabilities	984,327	Operating Margin	1,819,234	32.7% Days to Collect	(9.7)
Long Term Liabilities	51,094	Other Income	193,272	3.5% Avg Payment Days	33.3
Total Equity	1,227,648	Other Expense	0	0.0% Depreciation Rate	149.7%
Total Liab. and Equity	2,263,069	Net Profit or Loss	2,012,505	36.2% Return on Equity	163.9%
455876 THE WOODLANDS HEALTHCARE CENTER				Government - City-County	
THE WOODLANDS HEALTHCARE CENTER				12/31/2021 365 Days Settled	
THE WOODLANDS, TX 77381				CR Beds 214 POS Beds 0	
MONTGOMERY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	56.6%
Balance Sheet		Income Statement		Length of Stay	80.4
Current Assets	1,669,074	Total Charges	10,096,010	Average Wages	21.24
Fixed Assets	2,342,885	Contract Allowance	0	0.0% Skilled Nursing	82.0%
Other Assets	1,827,589	Operating Revenue	10,096,010	100.0% Ancillary Service	18.0%
Total Assets	5,839,548	Operating Expense	12,241,150	121.2% Current Ratio	1.0
Current Liabilities	1,702,751	Operating Margin	-2,145,140	-21.2% Days to Collect	59.4
Long Term Liabilities	0	Other Income	3,106,775	30.8% Avg Payment Days	30.7
Total Equity	4,136,797	Other Expense	0	0.0% Depreciation Rate	34.5%
Total Liab. and Equity	5,839,548	Net Profit or Loss	961,635	9.5% Return on Equity	23.2%

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675709 TIMBERIDGE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
TIMBERIDGE NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
JASPER, TX 75951				CR Beds 114 POS Beds 0	
JASPER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	45.4%
				Length of Stay	192.6
				Average Wages	14.98
				32.3% Skilled Nursing	53.3%
				67.7% Ancillary Service	46.7%
				100.4% Current Ratio	6.4
				-0.4% Days to Collect	60.0
				14.3% Avg Payment Days	13.6
				0.0% Depreciation Rate	139.4%
				13.8% Return on Equity	25.7%
Balance Sheet		Income Statement			
Current Assets	3,043,576	Total Charges	7,578,169		
Fixed Assets	206,587	Contract Allowance	2,446,591		
Other Assets	6,913	Operating Revenue	5,131,578		
Total Assets	3,257,076	Operating Expense	5,151,366		
Current Liabilities	477,946	Operating Margin	-19,788		
Long Term Liabilities	32,632	Other Income	734,753		
Total Equity	2,746,498	Other Expense	0		
Total Liab. and Equity	3,257,076	Net Profit or Loss	706,230		
455745 TIMBERWOOD NURSING AND REHABILITATION CENTER				Nonprofit - Church	
TIMBERWOOD NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
LIVINGSTON, TX 77351				CR Beds 120 POS Beds 0	
POLK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	69.7%
				Length of Stay	93.7
				Average Wages	22.31
				-5.9% Skilled Nursing	60.6%
				105.9% Ancillary Service	39.4%
				89.5% Current Ratio	9.5
				10.5% Days to Collect	58.2
				0.0% Avg Payment Days	23.8
				0.0% Depreciation Rate	102.5%
				10.5% Return on Equity	7.8%
Balance Sheet		Income Statement			
Current Assets	14,085,317	Total Charges	9,086,837		
Fixed Assets	346,383	Contract Allowance	-539,898		
Other Assets	9,346,828	Operating Revenue	9,626,735		
Total Assets	23,778,528	Operating Expense	8,615,557		
Current Liabilities	1,488,453	Operating Margin	1,011,178		
Long Term Liabilities	9,344,988	Other Income	2,154		
Total Equity	12,945,087	Other Expense	0		
Total Liab. and Equity	23,778,528	Net Profit or Loss	1,013,332		

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675946 TLC EAST NURSING AND REHABILITATION				Proprietary - Other	
TLC EAST NURSING AND REHABILITATION				12/31/2021 365 Days Settled	
TEMPLE, TX 76502				CR Beds 138 POS Beds 0	
BELL				Key Performance Ind.	
NOVITAS				Occupancy Rate	63.0%
Balance Sheet		Income Statement		Length of Stay	216.0
Current Assets	3,775,521	Total Charges	9,147,987	Average Wages	23.73
Fixed Assets	257,544	Contract Allowance	1,020,129	11.2% Skilled Nursing	81.6%
Other Assets	0	Operating Revenue	8,127,858	88.8% Ancillary Service	18.4%
Total Assets	4,033,065	Operating Expense	7,980,205	98.2% Current Ratio	5.8
Current Liabilities	648,775	Operating Margin	147,653	1.8% Days to Collect	171.3
Long Term Liabilities	0	Other Income	1,012,529	12.5% Avg Payment Days	28.2
Total Equity	3,384,290	Other Expense	0	0.0% Depreciation Rate	586.5%
Total Liab. and Equity	4,033,065	Net Profit or Loss	1,160,182	14.3% Return on Equity	34.3%
455522 TLC WEST NURSING AND REHABILITATION				Proprietary - Other	
TLC WEST NURSING AND REHABILITATION				12/31/2021 365 Days Settled	
TEMPLE, TX 76502				CR Beds 104 POS Beds 0	
BELL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	50.0%
Balance Sheet		Income Statement		Length of Stay	106.6
Current Assets	343,142	Total Charges	5,498,058	Average Wages	25.83
Fixed Assets	78,195	Contract Allowance	393,481	7.2% Skilled Nursing	78.2%
Other Assets	0	Operating Revenue	5,104,577	92.8% Ancillary Service	21.8%
Total Assets	421,337	Operating Expense	6,928,414	135.7% Current Ratio	0.5
Current Liabilities	762,200	Operating Margin	-1,823,837	-35.7% Days to Collect	25.2
Long Term Liabilities	0	Other Income	665,576	13.0% Avg Payment Days	40.2
Total Equity	-340,863	Other Expense	0	0.0% Depreciation Rate	1,429.3%
Total Liab. and Equity	421,337	Net Profit or Loss	(1,158,261)	-22.7% Return on Equity	339.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675714 TOMBALL REHAB & NURSING				Proprietary - Corporation	
TOMBALL REHAB & NURSING		8/31/2021 365 Days Settled			
TOMBALL, TX 77375		CR Beds 126 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.4%	
Balance Sheet		Income Statement		Length of Stay 116.8	
Current Assets	1,341,087	Total Charges	6,239,800	Average Wages	10.00
Fixed Assets	0	Contract Allowance	508,325	8.1%	Skilled Nursing 73.1%
Other Assets	0	Operating Revenue	5,731,475	91.9%	Ancillary Service 26.9%
Total Assets	1,341,087	Operating Expense	6,192,035	108.0%	Current Ratio 1.0
Current Liabilities	1,367,553	Operating Margin	-460,560	-8.0%	Days to Collect 71.1
Long Term Liabilities	0	Other Income	430,720	7.5%	Avg Payment Days 80.6
Total Equity	-26,466	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,341,087	Net Profit or Loss	(29,840)	-0.5%	Return on Equity 112.7%
675942 TOWERS NURSING HOME				Government - City-County	
TOWERS NURSING HOME		6/30/2021 365 Days Settled			
SMITHVILLE, TX 78957		CR Beds 120 POS Beds 0			
BASTROP		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		81.6%	
Balance Sheet		Income Statement		Length of Stay 170.2	
Current Assets	1,105,948	Total Charges	8,526,539	Average Wages	20.01
Fixed Assets	118,873	Contract Allowance	0	0.0%	Skilled Nursing 74.1%
Other Assets	3,007,944	Operating Revenue	8,526,539	100.0%	Ancillary Service 25.9%
Total Assets	4,232,765	Operating Expense	10,447,502	122.5%	Current Ratio 1.8
Current Liabilities	621,555	Operating Margin	-1,920,963	-22.5%	Days to Collect 40.6
Long Term Liabilities	0	Other Income	2,388,181	28.0%	Avg Payment Days 10.0
Total Equity	3,611,210	Other Expense	0	0.0%	Depreciation Rate 376.4%
Total Liab. and Equity	4,232,765	Net Profit or Loss	467,218	5.5%	Return on Equity 12.9%

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455796 TOWN AND COUNTRY NURSING AND REHABILITATION CENTER				Government - City-County		
TOWN AND COUNTRY NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled				
BOERNE, TX 78006				CR Beds 126 POS Beds 0		
KENDALL				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	59.3%	
Balance Sheet		Income Statement		Length of Stay	221.7	
Current Assets	455,783	Total Charges	5,340,118	Average Wages	22.26	
Fixed Assets	288,412	Contract Allowance	0	0.0%	Skilled Nursing	84.0%
Other Assets	2,849,290	Operating Revenue	5,340,118	100.0%	Ancillary Service	16.0%
Total Assets	3,593,485	Operating Expense	7,079,515	132.6%	Current Ratio	0.4
Current Liabilities	1,154,844	Operating Margin	-1,739,397	-32.6%	Days to Collect	29.8
Long Term Liabilities	0	Other Income	2,230,636	41.8%	Avg Payment Days	30.7
Total Equity	2,438,641	Other Expense	0	0.0%	Depreciation Rate	58.7%
Total Liab. and Equity	3,593,485	Net Profit or Loss	491,239	9.2%	Return on Equity	20.1%
676146 TOWN EAST REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church		
TOWN EAST REHABILITATION AND HEALTHCARE CENTER		9/30/2021 365 Days Settled				
MESQUITE, TX 75150				CR Beds 132 POS Beds 0		
DALLAS				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	39.5%	
Balance Sheet		Income Statement		Length of Stay	69.2	
Current Assets	705,938	Total Charges	5,659,891	Average Wages	21.38	
Fixed Assets	0	Contract Allowance	1,032,183	18.2%	Skilled Nursing	87.5%
Other Assets	3,727	Operating Revenue	4,627,708	81.8%	Ancillary Service	0.0%
Total Assets	709,665	Operating Expense	4,979,356	107.6%	Current Ratio	1.0
Current Liabilities	708,623	Operating Margin	-351,648	-7.6%	Days to Collect	53.7
Long Term Liabilities	0	Other Income	351,649	7.6%	Avg Payment Days	49.8
Total Equity	1,042	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	709,665	Net Profit or Loss	1	0.0%	Return on Equity	0.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676033 TOWN HALL ESTATES				Nonprofit - Church		
TOWN HALL ESTATES		12/31/2021 365 Days Settled				
HILLSBORO, TX 76645				CR Beds 138	POS Beds 0	
HILL		Key Performance Ind.				
NOVITAS				Occupancy Rate	31.0%	
Balance Sheet		Income Statement		Length of Stay	197.7	
Current Assets	894,750	Total Charges	2,933,002	Average Wages	17.95	
Fixed Assets	691,908	Contract Allowance	-368,869	-12.6%	Skilled Nursing	66.2%
Other Assets	0	Operating Revenue	3,301,871	112.6%	Ancillary Service	33.8%
Total Assets	1,586,658	Operating Expense	4,511,167	136.6%	Current Ratio	0.4
Current Liabilities	2,260,612	Operating Margin	-1,209,296	-36.6%	Days to Collect	89.4
Long Term Liabilities	152,476	Other Income	37,819	1.1%	Avg Payment Days	182.9
Total Equity	-826,430	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	1,586,658	Net Profit or Loss	(1,171,477)	-35.5%	Return on Equity	141.8%
676080 TOWN HALL ESTATES ARLINGTON INC				Nonprofit - Church		
TOWN HALL ESTATES ARLINGTON INC		12/31/2021 365 Days Settled				
ARLINGTON, TX 76015				CR Beds 116	POS Beds 0	
TARRANT		Key Performance Ind.				
NOVITAS				Occupancy Rate	46.0%	
Balance Sheet		Income Statement		Length of Stay	487.2	
Current Assets	837,392	Total Charges	5,139,739	Average Wages	20.12	
Fixed Assets	66,268	Contract Allowance	-13,471	-0.3%	Skilled Nursing	62.4%
Other Assets	6,899	Operating Revenue	5,153,210	100.3%	Ancillary Service	37.6%
Total Assets	910,559	Operating Expense	5,726,489	111.1%	Current Ratio	0.3
Current Liabilities	2,586,133	Operating Margin	-573,279	-11.1%	Days to Collect	53.8
Long Term Liabilities	5,259	Other Income	-129,493	-2.5%	Avg Payment Days	164.8
Total Equity	-1,680,833	Other Expense	0	0.0%	Depreciation Rate	46.9%
Total Liab. and Equity	910,559	Net Profit or Loss	(702,772)	-13.6%	Return on Equity	41.8%

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676047 TOWN HALL ESTATES KEENE INC				Nonprofit - Church	
TOWN HALL ESTATES KEENE INC		12/31/2021 365 Days Settled			
KEENE, TX 76059		CR Beds 126 POS Beds 0			
JOHNSON		Key Performance Ind.			
NOVITAS		Occupancy Rate		74.8%	
Balance Sheet		Income Statement		Length of Stay 96.3	
Current Assets	981,750	Total Charges	9,755,826	Average Wages 19.55	
Fixed Assets	224,822	Contract Allowance	2,891,886	29.6%	Skilled Nursing 58.9%
Other Assets	26,031	Operating Revenue	6,863,940	70.4%	Ancillary Service 41.1%
Total Assets	1,232,603	Operating Expense	7,611,767	110.9%	Current Ratio 0.6
Current Liabilities	1,643,313	Operating Margin	-747,827	-10.9%	Days to Collect 38.8
Long Term Liabilities	49,125	Other Income	96,295	1.4%	Avg Payment Days 75.8
Total Equity	-459,835	Other Expense	0	0.0%	Depreciation Rate 22.4%
Total Liab. and Equity	1,232,603	Net Profit or Loss	(651,532)	-9.5%	Return on Equity 141.7%

676074 TOWN HALL ESTATES WHITNEY INC				Nonprofit - Church	
TOWN HALL ESTATES WHITNEY INC		12/31/2021 365 Days Settled			
WHITNEY, TX 76692		CR Beds 88 POS Beds 0			
HILL		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		61.7%	
Balance Sheet		Income Statement		Length of Stay 183.5	
Current Assets	494,597	Total Charges	3,445,118	Average Wages 18.15	
Fixed Assets	198,306	Contract Allowance	-396,039	-11.5%	Skilled Nursing 73.3%
Other Assets	0	Operating Revenue	3,841,157	111.5%	Ancillary Service 26.7%
Total Assets	692,903	Operating Expense	4,039,427	105.2%	Current Ratio 0.6
Current Liabilities	851,232	Operating Margin	-198,270	-5.2%	Days to Collect 30.2
Long Term Liabilities	88,000	Other Income	81,581	2.1%	Avg Payment Days 76.9
Total Equity	-246,329	Other Expense	0	0.0%	Depreciation Rate 38.6%
Total Liab. and Equity	692,903	Net Profit or Loss	(116,689)	-3.0%	Return on Equity 47.4%

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676132 TRAIL LAKE NURSING & REHABILITATION				Nonprofit - Church	
TRAIL LAKE NURSING & REHABILITATION				9/30/2021 365 Days Reopened	
FORT WORTH, TX 76133				CR Beds 120 POS Beds 0	
TARRANT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 64.6%	
Balance Sheet		Income Statement		Length of Stay 113.2	
Current Assets	4,255,191	Total Charges	10,095,981	Average Wages 19.56	
Fixed Assets	332,603	Contract Allowance	558,593	5.5% Skilled Nursing 64.7%	
Other Assets	24,478	Operating Revenue	9,537,388	94.5% Ancillary Service 35.3%	
Total Assets	4,612,272	Operating Expense	7,682,223	80.5% Current Ratio 3.8	
Current Liabilities	1,113,081	Operating Margin	1,855,165	19.5% Days to Collect (15.8)	
Long Term Liabilities	36,754	Other Income	831,328	8.7% Avg Payment Days 13.5	
Total Equity	3,462,437	Other Expense	0	0.0% Depreciation Rate 149.8%	
Total Liab. and Equity	4,612,272	Net Profit or Loss	2,686,493	28.2% Return on Equity 77.6%	

675754 TRAYMORE NURSING CENTER				Nonprofit - Church	
TRAYMORE NURSING CENTER				8/31/2021 365 Days Settled	
DALLAS, TX 75209				CR Beds 150 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 47.3%	
Balance Sheet		Income Statement		Length of Stay 53.0	
Current Assets	2,659,426	Total Charges	16,139,842	Average Wages 22.70	
Fixed Assets	0	Contract Allowance	6,079,572	37.7% Skilled Nursing 85.2%	
Other Assets	19,451	Operating Revenue	10,060,270	62.3% Ancillary Service 14.8%	
Total Assets	2,678,877	Operating Expense	11,038,037	109.7% Current Ratio 0.9	
Current Liabilities	3,029,427	Operating Margin	-977,767	-9.7% Days to Collect 80.6	
Long Term Liabilities	0	Other Income	21,526	0.2% Avg Payment Days 100.7	
Total Equity	-350,550	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	2,678,877	Net Profit or Loss	(956,241)	-9.5% Return on Equity 272.8%	

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675933 TREASURE HILLS HEALTHCARE AND REHABILITATION CENTE				Proprietary - Corporation	
TREASURE HILLS HEALTHCARE AND REHABILITATION CENTE		12/31/2021 365 Days Settled			
HARLINGEN, TX 78550		CR Beds 110 POS Beds 0			
CAMERON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.7%	
Balance Sheet		Income Statement		Length of Stay 177.4	
Current Assets	5,943,248	Total Charges	9,777,813	Average Wages	18.97
Fixed Assets	235,447	Contract Allowance	1,003,637	10.3%	Skilled Nursing 60.0%
Other Assets	0	Operating Revenue	8,774,176	89.7%	Ancillary Service 40.0%
Total Assets	6,178,695	Operating Expense	6,515,299	74.3%	Current Ratio 5.6
Current Liabilities	1,069,152	Operating Margin	2,258,877	25.7%	Days to Collect 38.2
Long Term Liabilities	0	Other Income	2,414	0.0%	Avg Payment Days 23.4
Total Equity	5,109,543	Other Expense	0	0.0%	Depreciation Rate 135.3%
Total Liab. and Equity	6,178,695	Net Profit or Loss	2,261,291	25.8%	Return on Equity 44.3%
676009 TREEMONT HEALTH CARE CENTER				Proprietary - Corporation	
TREEMONT HEALTH CARE CENTER		12/31/2021 365 Days Settled			
HOUSTON, TX 77063		CR Beds 124 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		50.7%	
Balance Sheet		Income Statement		Length of Stay 99.3	
Current Assets	925,588	Total Charges	5,594,035	Average Wages	20.44
Fixed Assets	401,523	Contract Allowance	0	0.0%	Skilled Nursing 36.5%
Other Assets	145,371	Operating Revenue	5,594,035	100.0%	Ancillary Service 0.0%
Total Assets	1,472,482	Operating Expense	6,180,573	110.5%	Current Ratio 3.9
Current Liabilities	234,354	Operating Margin	-586,538	-10.5%	Days to Collect 57.7
Long Term Liabilities	1,824,666	Other Income	0	0.0%	Avg Payment Days 13.8
Total Equity	-586,538	Other Expense	0	0.0%	Depreciation Rate 10.0%
Total Liab. and Equity	1,472,482	Net Profit or Loss	(586,538)	-10.5%	Return on Equity 100.0%

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455823 TREEMONT HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
TREEMONT HEALTHCARE AND REHABILITATION CENTER		8/31/2021 365 Days Settled			
DALLAS, TX 75230				CR Beds 130 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	52.3%
Balance Sheet		Income Statement		Length of Stay	124.6
Current Assets	1,153,455	Total Charges	7,508,118	Average Wages	24.33
Fixed Assets	642,093	Contract Allowance	1,719,510	22.9%	Skilled Nursing 69.1%
Other Assets	3,956,942	Operating Revenue	5,788,608	77.1%	Ancillary Service 30.9%
Total Assets	5,752,490	Operating Expense	7,558,663	130.6%	Current Ratio (42.9)
Current Liabilities	-26,880	Operating Margin	-1,770,055	-30.6%	Days to Collect 68.4
Long Term Liabilities	7,892,970	Other Income	1,271,747	22.0%	Avg Payment Days 9.6
Total Equity	-2,113,600	Other Expense	0	0.0%	Depreciation Rate 37.8%
Total Liab. and Equity	5,752,490	Net Profit or Loss	(498,308)	-8.6%	Return on Equity 23.6%
676368 TREVISO TRANSITIONAL CARE				Nonprofit - Church	
TREVISO TRANSITIONAL CARE		9/30/2021 365 Days Settled			
LONGVIEW, TX 75605				CR Beds 140 POS Beds 0	
GREGG				Key Performance Ind.	
NOVITAS				Occupancy Rate	45.0%
Balance Sheet		Income Statement		Length of Stay	45.7
Current Assets	-644,713	Total Charges	11,074,939	Average Wages	23.42
Fixed Assets	0	Contract Allowance	4,009,986	36.2%	Skilled Nursing 67.6%
Other Assets	476,438	Operating Revenue	7,064,953	63.8%	Ancillary Service 32.4%
Total Assets	-168,275	Operating Expense	8,424,984	119.3%	Current Ratio (0.5)
Current Liabilities	1,201,815	Operating Margin	-1,360,031	-19.3%	Days to Collect (45.6)
Long Term Liabilities	0	Other Income	9,165	0.1%	Avg Payment Days 52.1
Total Equity	-1,370,090	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-168,275	Net Profit or Loss	(1,350,866)	-19.1%	Return on Equity 98.6%

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675546 TRINITY CARE CENTER				Proprietary - Other		
TRINITY CARE CENTER		12/31/2021 365 Days Settled				
ROUND ROCK, TX 78664				CR Beds 179 POS Beds 0		
WILLIAMSON				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	52.5%	
				Length of Stay	365.0	
Balance Sheet		Income Statement		Average Wages	24.92	
Current Assets	2,029,593	Total Charges	7,538,600	6.3%	Skilled Nursing	88.5%
Fixed Assets	128,396	Contract Allowance	478,013	93.7%	Ancillary Service	11.5%
Other Assets	0	Operating Revenue	7,060,587	116.6%	Current Ratio	2.2
Total Assets	2,157,989	Operating Expense	8,230,968	-16.6%	Days to Collect	100.5
Current Liabilities	943,050	Operating Margin	-1,170,381	14.9%	Avg Payment Days	40.5
Long Term Liabilities	0	Other Income	1,052,245	0.0%	Depreciation Rate	583.4%
Total Equity	1,214,939	Other Expense	0	-1.7%	Return on Equity	-9.7%
Total Liab. and Equity	2,157,989	Net Profit or Loss	(118,136)			
675084 TRINITY NURSING AND REHAB OF GRANBURY				Proprietary - Corporation		
TRINITY NURSING AND REHAB OF GRANBURY		12/31/2021 325 Days Settled				
GRANBURY, TX 76048		2/9/2021 40 Days Settled		CR Beds 104 POS Beds 0		
HOOD				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	34.4%	
				Length of Stay	36.7	
Balance Sheet		Income Statement		Average Wages	20.58	
Current Assets	100,440	Total Charges	204,028	-10.0%	Skilled Nursing	124.4%
Fixed Assets	0	Contract Allowance	-20,443	110.0%	Ancillary Service	-24.4%
Other Assets	-1,346,076	Operating Revenue	224,471	211.9%	Current Ratio	(0.2)
Total Assets	-1,245,636	Operating Expense	475,724	-111.9%	Days to Collect	402.0
Current Liabilities	-402,177	Operating Margin	-251,253	-2.3%	Avg Payment Days	(57.4)
Long Term Liabilities	0	Other Income	-5,202	0.0%	Depreciation Rate	0.0%
Total Equity	1,647,813	Other Expense	0	-65.3%	Return on Equity	-8.9%
Total Liab. and Equity	1,245,636	Net Profit or Loss	(146,583)			

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675084 TRINITY NURSING AND REHAB OF GRANBURY				Nonprofit - Church	
TRINITY NURSING AND REHAB OF GRANBURY		12/31/2021 325 Days Settled			
GRANBURY, TX 76048		2/9/2021 40 Days Settled		CR Beds 104 POS Beds 0	
HOOD		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		35.5%	
Balance Sheet		Income Statement		Length of Stay 196.6	
Current Assets	4,046,986	Total Charges	3,244,636	Average Wages	20.58
Fixed Assets	0	Contract Allowance	635,154	19.6%	Skilled Nursing 86.2%
Other Assets	0	Operating Revenue	2,609,482	80.4%	Ancillary Service 13.8%
Total Assets	4,046,986	Operating Expense	2,662,107	102.0%	Current Ratio 1.0
Current Liabilities	3,901,208	Operating Margin	-52,625	-2.0%	Days to Collect 71.1
Long Term Liabilities	0	Other Income	198,402	7.6%	Avg Payment Days 36.7
Total Equity	145,778	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	4,046,986	Net Profit or Loss	145,777	5.6%	Return on Equity 100.0%
675846 TRINITY NURSING AND REHABILITATION				Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
SAN AUGUSTINE, TX 75972				CR Beds 88 POS Beds 0	
SAN AUGUSTINE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		52.7%	
Balance Sheet		Income Statement		Length of Stay 367.9	
Current Assets	13,999,885	Total Charges	3,684,292	Average Wages	18.80
Fixed Assets	6,750,522	Contract Allowance	-928,779	-25.2%	Skilled Nursing 67.2%
Other Assets	6,592	Operating Revenue	4,613,071	125.2%	Ancillary Service 32.8%
Total Assets	20,756,999	Operating Expense	4,464,949	96.8%	Current Ratio 3.9
Current Liabilities	3,554,873	Operating Margin	148,122	3.2%	Days to Collect 23.2
Long Term Liabilities	6,779,063	Other Income	437,967	9.5%	Avg Payment Days 305.7
Total Equity	10,423,063	Other Expense	0	0.0%	Depreciation Rate 7.1%
Total Liab. and Equity	20,756,999	Net Profit or Loss	586,089	12.7%	Return on Equity 5.6%

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676439 TRINITY REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation	
TRINITY REHABILITATION & HEALTHCARE CENTER 12/31/2021 245 Days Settled					
TRINITY, TX 75862		4/30/2021 120 Days Settled		CR Beds 76 POS Beds 0	
TRINITY				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 54.5%	
Balance Sheet		Income Statement		Length of Stay 39.5	
Current Assets	954,879	Total Charges	1,076,365	Average Wages 14.28	
Fixed Assets	72,380	Contract Allowance	0	0.0% Skilled Nursing 38.0%	
Other Assets	5,841	Operating Revenue	1,076,365	100.0% Ancillary Service 0.0%	
Total Assets	1,033,100	Operating Expense	1,212,560	112.7% Current Ratio 1.2	
Current Liabilities	824,609	Operating Margin	-136,195	-12.7% Days to Collect 189.7	
Long Term Liabilities	885,590	Other Income	0	0.0% Avg Payment Days 234.9	
Total Equity	-677,099	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,033,100	Net Profit or Loss	(141,206)	-13.1% Return on Equity 20.9%	

676439 TRINITY REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation	
TRINITY REHABILITATION & HEALTHCARE CENTER 12/31/2021 245 Days Settled					
TRINITY, TX 75862		4/30/2021 120 Days Settled		CR Beds 76 POS Beds 0	
TRINITY				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 64.7%	
Balance Sheet		Income Statement		Length of Stay 39.6	
Current Assets	1,397,414	Total Charges	2,522,744	Average Wages 14.28	
Fixed Assets	94,828	Contract Allowance	0	0.0% Skilled Nursing 17.8%	
Other Assets	2,921	Operating Revenue	2,522,744	100.0% Ancillary Service 0.0%	
Total Assets	1,495,163	Operating Expense	2,795,214	110.8% Current Ratio 1.4	
Current Liabilities	985,710	Operating Margin	-272,470	-10.8% Days to Collect 153.3	
Long Term Liabilities	867,256	Other Income	0	0.0% Avg Payment Days 114.1	
Total Equity	-357,803	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,495,163	Net Profit or Loss	(295,791)	-11.7% Return on Equity 82.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675238 TRINITY TERRACE				Nonprofit - Other	
TRINITY TERRACE		9/30/2021 365 Days Settled			
FORT WORTH, TX 76102				CR Beds 89	POS Beds 0
TARRANT				Key Performance Ind.	
NOVITAS				Occupancy Rate	61.7%
Balance Sheet		Income Statement		Length of Stay	182.2
Current Assets	63,754,084	Total Charges	29,136,847	Average Wages	22.08
Fixed Assets	143,276,999	Contract Allowance	559,596	1.9%	Skilled Nursing 10.5%
Other Assets	77,547,338	Operating Revenue	28,577,251	98.1%	Ancillary Service 2.8%
Total Assets	284,578,421	Operating Expense	38,310,028	134.1%	Current Ratio 5.4
Current Liabilities	11,738,371	Operating Margin	-9,732,777	-34.1%	Days to Collect 7.1
Long Term Liabilities	182,160,481	Other Income	31,294,492	109.5%	Avg Payment Days 17.4
Total Equity	90,679,569	Other Expense	0	0.0%	Depreciation Rate 5.5%
Total Liab. and Equity	284,578,421	Net Profit or Loss	21,561,715	75.5%	Return on Equity 23.8%
676257 TRUCARE LIVING CENTERS				Nonprofit - Church	
TRUCARE LIVING CENTERS		8/31/2021 243 Days Settled			
PALESTINE, TX 75801				CR Beds 120	POS Beds 0
ANDERSON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	54.0%
Balance Sheet		Income Statement		Length of Stay	93.8
Current Assets	1,667,866	Total Charges	4,370,798	Average Wages	20.12
Fixed Assets	6,091,602	Contract Allowance	-418,274	-9.6%	Skilled Nursing 57.3%
Other Assets	2,193,456	Operating Revenue	4,789,072	109.6%	Ancillary Service 42.7%
Total Assets	9,952,924	Operating Expense	4,376,770	91.4%	Current Ratio 0.2
Current Liabilities	8,046,380	Operating Margin	412,302	8.6%	Days to Collect 51.4
Long Term Liabilities	35,000	Other Income	566,631	11.8%	Avg Payment Days 32.6
Total Equity	1,871,544	Other Expense	0	0.0%	Depreciation Rate 11.4%
Total Liab. and Equity	9,952,924	Net Profit or Loss	978,933	20.4%	Return on Equity 52.3%

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676229 TRUCARE LIVING CENTERS-COLUMBUS				Nonprofit - Church		
TRUCARE LIVING CENTERS-COLUMBUS				12/31/2021 365 Days Settled		
COLUMBUS, TX 78934				CR Beds 104 POS Beds 0		
COLORADO				Key Performance Ind.		
TRAILBLAZER (TEXAS)				Occupancy Rate	62.5%	
Balance Sheet		Income Statement		Length of Stay	178.3	
Current Assets	2,629,823	Total Charges	7,408,475	Average Wages	22.23	
Fixed Assets	4,534,445	Contract Allowance	-79,032	-1.1%	Skilled Nursing	55.1%
Other Assets	1,278,060	Operating Revenue	7,487,507	101.1%	Ancillary Service	44.9%
Total Assets	8,442,328	Operating Expense	6,765,089	90.4%	Current Ratio	0.4
Current Liabilities	6,372,050	Operating Margin	722,418	9.6%	Days to Collect	106.8
Long Term Liabilities	0	Other Income	884,674	11.8%	Avg Payment Days	35.9
Total Equity	2,070,278	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	8,442,328	Net Profit or Loss	1,607,092	21.5%	Return on Equity	77.6%
676406 TRUCARE LIVING CENTERS - SELMA				Nonprofit - Church		
TRUCARE LIVING CENTERS - SELMA				8/31/2021 243 Days Settled		
SELMA, TX 78154				CR Beds 128 POS Beds 0		
GUADALUPE				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	55.3%	
Balance Sheet		Income Statement		Length of Stay	137.7	
Current Assets	2,102,434	Total Charges	4,214,909	Average Wages	20.68	
Fixed Assets	134,376	Contract Allowance	129,684	3.1%	Skilled Nursing	73.3%
Other Assets	14,152	Operating Revenue	4,085,225	96.9%	Ancillary Service	26.7%
Total Assets	2,250,962	Operating Expense	4,467,321	109.4%	Current Ratio	0.5
Current Liabilities	4,303,056	Operating Margin	-382,096	-9.4%	Days to Collect	66.6
Long Term Liabilities	0	Other Income	547,070	13.4%	Avg Payment Days	204.7
Total Equity	-2,052,094	Other Expense	0	0.0%	Depreciation Rate	438.8%
Total Liab. and Equity	2,250,962	Net Profit or Loss	164,974	4.0%	Return on Equity	-8.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675256 TULIA HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
TULIA HEALTH AND REHABILITATION CENTER		8/31/2021 365 Days Settled			
TULIA, TX 79088				CR Beds 52	POS Beds 0
SWISHER				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	41.3%
Balance Sheet		Income Statement		Length of Stay	270.3
Current Assets	658,692	Total Charges	1,984,777	Average Wages	18.47
Fixed Assets	3,368	Contract Allowance	89,629	4.5%	Skilled Nursing 91.9%
Other Assets	-1,421,130	Operating Revenue	1,895,148	95.5%	Ancillary Service 8.1%
Total Assets	-759,070	Operating Expense	2,050,587	108.2%	Current Ratio (0.7)
Current Liabilities	-891,217	Operating Margin	-155,439	-8.2%	Days to Collect 13.4
Long Term Liabilities	0	Other Income	862,197	45.5%	Avg Payment Days 52.3
Total Equity	132,147	Other Expense	0	0.0%	Depreciation Rate 1,223.4%
Total Liab. and Equity	-759,070	Net Profit or Loss	706,758	37.3%	Return on Equity 534.8%
676201 TUSCANY VILLAGE				Proprietary - Corporation	
TUSCANY VILLAGE		12/31/2021 365 Days Settled			
PEARLAND, TX 77584				CR Beds 132	POS Beds 0
BRAZORIA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	65.5%
Balance Sheet		Income Statement		Length of Stay	65.4
Current Assets	1,993,067	Total Charges	10,263,650	Average Wages	19.07
Fixed Assets	180,300	Contract Allowance	1,192,315	11.6%	Skilled Nursing 88.9%
Other Assets	2,222,573	Operating Revenue	9,071,335	88.4%	Ancillary Service 11.1%
Total Assets	4,395,940	Operating Expense	9,997,910	110.2%	Current Ratio 0.9
Current Liabilities	2,270,865	Operating Margin	-926,575	-10.2%	Days to Collect 60.3
Long Term Liabilities	0	Other Income	1,907,937	21.0%	Avg Payment Days 55.1
Total Equity	2,125,075	Other Expense	0	0.0%	Depreciation Rate 568.5%
Total Liab. and Equity	4,395,940	Net Profit or Loss	981,362	10.8%	Return on Equity 46.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676014 TWILIGHT HOME				Proprietary - Corporation	
TWILIGHT HOME		12/31/2021 365 Days Settled			
CORSICANA, TX 75110				CR Beds 102 POS Beds 0	
NAVARRO				Key Performance Ind.	
NOVITAS				Occupancy Rate	66.5%
Balance Sheet		Income Statement		Length of Stay	125.7
Current Assets	663,094	Total Charges	7,321,220	Average Wages	18.92
Fixed Assets	377,955	Contract Allowance	761,799	10.4% Skilled Nursing	81.3%
Other Assets	0	Operating Revenue	6,559,421	89.6% Ancillary Service	18.7%
Total Assets	1,041,049	Operating Expense	6,351,861	96.8% Current Ratio	1.3
Current Liabilities	528,062	Operating Margin	207,560	3.2% Days to Collect	27.2
Long Term Liabilities	0	Other Income	886,848	13.5% Avg Payment Days	28.1
Total Equity	512,987	Other Expense	0	0.0% Depreciation Rate	38.8%
Total Liab. and Equity	1,041,049	Net Profit or Loss	1,094,283	16.7% Return on Equity	213.3%
675183 TWIN OAKS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
TWIN OAKS HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
JACKSONVILLE, TX 75766				CR Beds 120 POS Beds 0	
CHEROKEE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	61.3%
Balance Sheet		Income Statement		Length of Stay	295.0
Current Assets	1,131,206	Total Charges	6,272,561	Average Wages	19.70
Fixed Assets	309,013	Contract Allowance	807,874	12.9% Skilled Nursing	77.0%
Other Assets	502,480	Operating Revenue	5,464,687	87.1% Ancillary Service	23.0%
Total Assets	1,942,699	Operating Expense	5,755,176	105.3% Current Ratio	0.8
Current Liabilities	1,409,072	Operating Margin	-290,489	-5.3% Days to Collect	27.6
Long Term Liabilities	61,042	Other Income	828,174	15.2% Avg Payment Days	227.8
Total Equity	537,685	Other Expense	0	0.0% Depreciation Rate	74.0%
Total Liab. and Equity	2,007,799	Net Profit or Loss	537,685	9.8% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676372 TWIN PINES NORTH NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
TWIN PINES NORTH NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
VICTORIA, TX 77904				CR Beds 90	POS Beds 0
VICTORIA				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	69.4%
Balance Sheet		Income Statement		Length of Stay	71.5
Current Assets	880,418	Total Charges	9,450,348	Average Wages	17.76
Fixed Assets	180,743	Contract Allowance	1,873,919	19.8% Skilled Nursing	75.0%
Other Assets	0	Operating Revenue	7,576,429	80.2% Ancillary Service	25.0%
Total Assets	1,061,161	Operating Expense	7,929,645	104.7% Current Ratio	1.1
Current Liabilities	765,866	Operating Margin	-353,216	-4.7% Days to Collect	34.1
Long Term Liabilities	0	Other Income	956,907	12.6% Avg Payment Days	27.7
Total Equity	295,295	Other Expense	0	0.0% Depreciation Rate	242.7%
Total Liab. and Equity	1,061,161	Net Profit or Loss	600,386	7.9% Return on Equity	203.3%
<hr/>					
675638 TWIN PINES NURSING AND REHABILITATION				Government - City-County	
TWIN PINES NURSING AND REHABILITATION		6/30/2021 365 Days Settled			
VICTORIA, TX 77904				CR Beds 200	POS Beds 0
VICTORIA				Key Performance Ind.	
NOVITAS				Occupancy Rate	54.9%
Balance Sheet		Income Statement		Length of Stay	161.0
Current Assets	615,387	Total Charges	11,818,355	Average Wages	17.37
Fixed Assets	0	Contract Allowance	1,309,846	11.1% Skilled Nursing	77.9%
Other Assets	0	Operating Revenue	10,508,509	88.9% Ancillary Service	22.1%
Total Assets	615,387	Operating Expense	12,784,913	121.7% Current Ratio	
Current Liabilities	0	Operating Margin	-2,276,404	-21.7% Days to Collect	14.5
Long Term Liabilities	0	Other Income	1,285,996	12.2% Avg Payment Days	0.0
Total Equity	615,387	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	615,387	Net Profit or Loss	(990,679)	-9.4% Return on Equity	-161.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455916 UNIVERSITY PARK NURSING AND REHABILITATION				Proprietary - Corporation	
UNIVERSITY PARK NURSING AND REHABILITATION		12/31/2021 306 Days Settled			
WICHITA FALLS, TX 76310		2/28/2021 59 Days Settled		CR Beds 100 POS Beds 0	
WICHITA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.6%	
Balance Sheet		Income Statement		Length of Stay 46.2	
Current Assets	215,373	Total Charges	584,978	Average Wages	19.92
Fixed Assets	110,068	Contract Allowance	-74,761	-12.8%	Skilled Nursing 118.2%
Other Assets	10,209,560	Operating Revenue	659,739	112.8%	Ancillary Service -18.2%
Total Assets	10,535,001	Operating Expense	855,513	129.7%	Current Ratio (0.2)
Current Liabilities	-916,164	Operating Margin	-195,774	-29.7%	Days to Collect 329.8
Long Term Liabilities	0	Other Income	-190,731	-28.9%	Avg Payment Days (93.3)
Total Equity	-9,618,837	Other Expense	0	0.0%	Depreciation Rate 11.9%
Total Liab. and Equity	-10,535,001	Net Profit or Loss	(207,760)	-31.5%	Return on Equity 2.2%

455916 UNIVERSITY PARK NURSING AND REHABILITATION				Proprietary - Corporation	
UNIVERSITY PARK NURSING AND REHABILITATION		12/31/2021 306 Days Settled			
WICHITA FALLS, TX 76310		2/28/2021 59 Days Settled		CR Beds 98 POS Beds 0	
WICHITA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.4%	
Balance Sheet		Income Statement		Length of Stay 147.3	
Current Assets	1,333,352	Total Charges	4,881,566	Average Wages	19.92
Fixed Assets	799,616	Contract Allowance	383,441	7.9%	Skilled Nursing 86.0%
Other Assets	200,969	Operating Revenue	4,498,125	92.1%	Ancillary Service 14.0%
Total Assets	2,333,937	Operating Expense	4,683,398	104.1%	Current Ratio 0.7
Current Liabilities	1,818,526	Operating Margin	-185,273	-4.1%	Days to Collect 143.4
Long Term Liabilities	63,742	Other Income	721,394	16.0%	Avg Payment Days 114.8
Total Equity	536,121	Other Expense	0	0.0%	Depreciation Rate 54.1%
Total Liab. and Equity	2,418,389	Net Profit or Loss	536,121	11.9%	Return on Equity 100.0%

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675667 UNIVERSITY PLACE NURSING CENTER				Nonprofit - Other		
UNIVERSITY PLACE NURSING CENTER 6/30/2021 365 Days Settled						
HOUSTON, TX 77074				CR Beds 60 POS Beds 0		
HARRIS				Key Performance Ind.		
NOVITAS				Occupancy Rate	72.8%	
Balance Sheet		Income Statement		Length of Stay	21.9	
Current Assets	1,366,846	Total Charges	11,752,096	Average Wages	39.81	
Fixed Assets	716,602	Contract Allowance	5,583,694	47.5%	Skilled Nursing	24.4%
Other Assets	798	Operating Revenue	6,168,402	52.5%	Ancillary Service	63.1%
Total Assets	2,084,246	Operating Expense	7,430,858	120.5%	Current Ratio	1.8
Current Liabilities	764,775	Operating Margin	-1,262,456	-20.5%	Days to Collect	80.9
Long Term Liabilities	-211,544	Other Income	532,335	8.6%	Avg Payment Days	11.9
Total Equity	1,531,015	Other Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	2,084,246	Net Profit or Loss	(730,121)	-11.8%	Return on Equity	-47.7%

676157 USSERY ROAN TEXAS STATE VETERANS HOME				Nonprofit - Church		
USSERY ROAN TEXAS STATE VETERANS 8/31/2021 365 Days Settled HOME						
AMARILLO, TX 79124				CR Beds 120 POS Beds 0		
POTTER				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	70.7%	
Balance Sheet		Income Statement		Length of Stay	98.0	
Current Assets	2,190,818	Total Charges	7,403,411	Average Wages	21.18	
Fixed Assets	6,884,624	Contract Allowance	-684,851	-9.3%	Skilled Nursing	82.5%
Other Assets	0	Operating Revenue	8,088,262	109.3%	Ancillary Service	17.5%
Total Assets	9,075,442	Operating Expense	10,053,034	124.3%	Current Ratio	1.4
Current Liabilities	1,529,012	Operating Margin	-1,964,772	-24.3%	Days to Collect	32.7
Long Term Liabilities	1,126,020	Other Income	1,917,846	23.7%	Avg Payment Days	55.6
Total Equity	6,420,410	Other Expense	0	0.0%	Depreciation Rate	5.4%
Total Liab. and Equity	9,075,442	Net Profit or Loss	(46,926)	-0.6%	Return on Equity	-0.7%

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675532 UVALDE HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation		
UVALDE HEALTHCARE AND REHABILITATION CENTER		12/31/2021 365 Days Settled				
UVALDE, TX 78801				CR Beds 115 POS Beds 0		
UVALDE				Key Performance Ind.		
NOVITAS				Occupancy Rate	42.6%	
Balance Sheet		Income Statement		Length of Stay	92.8	
Current Assets	1,590,344	Total Charges	4,647,599	Average Wages	19.19	
Fixed Assets	623	Contract Allowance	328,606	7.1%	Skilled Nursing	100.0%
Other Assets	0	Operating Revenue	4,318,993	92.9%	Ancillary Service	0.0%
Total Assets	1,590,967	Operating Expense	4,390,506	101.7%	Current Ratio	4.7
Current Liabilities	335,982	Operating Margin	-71,513	-1.7%	Days to Collect	58.6
Long Term Liabilities	36,958	Other Income	1,023,994	23.7%	Avg Payment Days	15.9
Total Equity	1,218,027	Other Expense	0	0.0%	Depreciation Rate	97.3%
Total Liab. and Equity	1,590,967	Net Profit or Loss	952,481	22.1%	Return on Equity	78.2%
675395 VAL VERDE NURSING AND REHABILITATION CENTER				Proprietary - Other		
VAL VERDE NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled				
DEL RIO, TX 78840				CR Beds 197 POS Beds 0		
VAL VERDE				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	24.4%	
Balance Sheet		Income Statement		Length of Stay	155.3	
Current Assets	623,276	Total Charges	3,728,359	Average Wages	18.46	
Fixed Assets	433,473	Contract Allowance	0	0.0%	Skilled Nursing	85.0%
Other Assets	3,832,898	Operating Revenue	3,728,359	100.0%	Ancillary Service	15.0%
Total Assets	4,889,647	Operating Expense	4,474,877	120.0%	Current Ratio	0.9
Current Liabilities	708,869	Operating Margin	-746,518	-20.0%	Days to Collect	58.9
Long Term Liabilities	0	Other Income	808,286	21.7%	Avg Payment Days	16.5
Total Equity	4,180,778	Other Expense	0	0.0%	Depreciation Rate	114.9%
Total Liab. and Equity	4,889,647	Net Profit or Loss	61,768	1.7%	Return on Equity	1.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455621 VALLEY GRANDE MANOR		Proprietary - Corporation	
VALLEY GRANDE MANOR	10/31/2021 304 Days Settled		
WESLACO, TX 78596	12/31/2021 61 Days Settled	CR Beds 147	POS Beds 0
HIDALGO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.8%
		Length of Stay	231.7
		Average Wages	19.31
		14.6%	Skilled Nursing 81.2%
		85.4%	Ancillary Service 18.8%
		75.7%	Current Ratio 60.7
		24.3%	Days to Collect 88.1
		21.4%	Avg Payment Days 8.6
		0.0%	Depreciation Rate 2,974.9%
		45.8%	Return on Equity 33.6%

Balance Sheet		Income Statement	
Current Assets	2,391,270	Total Charges	2,028,412
Fixed Assets	427	Contract Allowance	296,890
Other Assets	1,123	Operating Revenue	1,731,522
Total Assets	2,392,820	Operating Expense	1,310,428
Current Liabilities	39,394	Operating Margin	421,094
Long Term Liabilities	-1,720	Other Income	371,275
Total Equity	2,355,146	Other Expense	0
Total Liab. and Equity	2,392,820	Net Profit or Loss	792,369

455621 VALLEY GRANDE MANOR		Proprietary - Corporation	
VALLEY GRANDE MANOR	10/31/2021 304 Days Settled		
WESLACO, TX 78596	12/31/2021 61 Days Settled	CR Beds 147	POS Beds 0
HIDALGO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.6%
		Length of Stay	232.2
		Average Wages	19.31
		14.6%	Skilled Nursing 81.2%
		85.4%	Ancillary Service 18.8%
		75.7%	Current Ratio 63.5
		24.3%	Days to Collect 105.9
		25.8%	Avg Payment Days 9.8
		0.0%	Depreciation Rate 2,475.3%
		50.1%	Return on Equity 30.6%

Balance Sheet		Income Statement	
Current Assets	14,281,886	Total Charges	10,086,299
Fixed Assets	2,550	Contract Allowance	1,476,289
Other Assets	6,708	Operating Revenue	8,610,010
Total Assets	14,291,144	Operating Expense	6,516,117
Current Liabilities	225,028	Operating Margin	2,093,893
Long Term Liabilities	-10,270	Other Income	2,217,446
Total Equity	14,076,386	Other Expense	0
Total Liab. and Equity	14,291,144	Net Profit or Loss	4,311,339

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675782 VALLEY VIEW CARE CENTER				Nonprofit - Other	
VALLEY VIEW CARE CENTER		12/31/2021 365 Days Settled			
ANSON, TX 79501		CR Beds 36 POS Beds 0			
JONES		Key Performance Ind.			
NOVITAS		Occupancy Rate		35.7%	
Balance Sheet		Income Statement		Length of Stay	
				120.4	
Current Assets	149,923	Total Charges	1,154,289	Average Wages	
				16.17	
Fixed Assets	158,179	Contract Allowance	164,716	14.3%	Skilled Nursing
				85.7%	
Other Assets	0	Operating Revenue	989,573	85.7%	Ancillary Service
				14.3%	
Total Assets	308,102	Operating Expense	1,553,969	157.0%	Current Ratio
				2.0	
Current Liabilities	75,713	Operating Margin	-564,396	-57.0%	Days to Collect
				47.1	
Long Term Liabilities	0	Other Income	9,410	1.0%	Avg Payment Days
				17.2	
Total Equity	232,389	Other Expense	0	0.0%	Depreciation Rate
				3.8%	
Total Liab. and Equity	308,102	Net Profit or Loss	(554,986)	-56.1%	Return on Equity
				-238.8%	
455856 VAN HEALTHCARE				Proprietary - Other	
VAN HEALTHCARE		12/31/2021 365 Days Settled			
VAN, TX 75790		CR Beds 60 POS Beds 0			
VAN ZANDT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		66.0%	
Balance Sheet		Income Statement		Length of Stay	
				157.1	
Current Assets	846,030	Total Charges	3,208,159	Average Wages	
				17.84	
Fixed Assets	44,745	Contract Allowance	4,105	0.1%	Skilled Nursing
				88.7%	
Other Assets	0	Operating Revenue	3,204,054	99.9%	Ancillary Service
				11.3%	
Total Assets	890,775	Operating Expense	3,167,577	98.9%	Current Ratio
				3.7	
Current Liabilities	229,213	Operating Margin	36,477	1.1%	Days to Collect
				70.0	
Long Term Liabilities	0	Other Income	429,665	13.4%	Avg Payment Days
				14.7	
Total Equity	661,562	Other Expense	0	0.0%	Depreciation Rate
				258.7%	
Total Liab. and Equity	890,775	Net Profit or Loss	460,142	14.4%	Return on Equity
				69.6%	

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676483 VENTANA BY BUCKNER				Proprietary - Other	
VENTANA BY BUCKNER		12/31/2021 365 Days Reopened			
DALLAS, TX 75201				CR Beds 72 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 28.8%	
Balance Sheet		Income Statement		Length of Stay 53.0	
Current Assets	9,105,069	Total Charges	4,357,454	Average Wages	22.20
Fixed Assets	130,900,744	Contract Allowance	491,714	11.3%	Skilled Nursing 68.0%
Other Assets	755,038	Operating Revenue	3,865,740	88.7%	Ancillary Service 32.0%
Total Assets	140,760,851	Operating Expense	27,296,988	706.1%	Current Ratio 0.1
Current Liabilities	153,819,100	Operating Margin	-23,431,248	-606.1%	Days to Collect 268.6
Long Term Liabilities	652,171	Other Income	23,563,996	609.6%	Avg Payment Days 8.8
Total Equity	-13,710,420	Other Expense	0	0.0%	Depreciation Rate 8.2%
Total Liab. and Equity	140,760,851	Net Profit or Loss	132,748	3.4%	Return on Equity -1.0%
455925 VERANDA REHABILITATION AND HEALTHCARE				Nonprofit - Church	
VERANDA REHABILITATION AND HEALTHCARE		12/31/2021 365 Days Settled			
HARLINGEN, TX 78550				CR Beds 100 POS Beds 0	
CAMERON				Key Performance Ind.	
NORIDIAN				Occupancy Rate 76.0%	
Balance Sheet		Income Statement		Length of Stay 98.8	
Current Assets	11,989,473	Total Charges	9,691,351	Average Wages	20.80
Fixed Assets	689,960	Contract Allowance	421,741	4.4%	Skilled Nursing 58.7%
Other Assets	5,776,642	Operating Revenue	9,269,610	95.6%	Ancillary Service 41.3%
Total Assets	18,456,075	Operating Expense	7,280,325	78.5%	Current Ratio 10.6
Current Liabilities	1,136,305	Operating Margin	1,989,285	21.5%	Days to Collect 37.1
Long Term Liabilities	5,771,230	Other Income	3,877	0.0%	Avg Payment Days 34.3
Total Equity	11,548,540	Other Expense	0	0.0%	Depreciation Rate 48.3%
Total Liab. and Equity	18,456,075	Net Profit or Loss	1,993,162	21.5%	Return on Equity 17.3%

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676428 VIBRALIFE OF EL PASO REHABILITATION CENTER				Proprietary - Corporation	
VIBRALIFE OF EL PASO REHABILITATION CENTER 12/31/2021 365 Days Settled					
EL PASO, TX 79936				CR Beds 92 POS Beds 0	
EL PASO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 75.7%	
Balance Sheet		Income Statement		Length of Stay 122.8	
Current Assets	4,195,899	Total Charges	9,754,760	Average Wages 19.87	
Fixed Assets	-331,843	Contract Allowance	2,492,489	25.6%	Skilled Nursing 61.4%
Other Assets	0	Operating Revenue	7,262,271	74.4%	Ancillary Service 26.0%
Total Assets	<u>3,864,056</u>	Operating Expense	8,052,834	110.9%	Current Ratio 1.2
Current Liabilities	3,622,392	Operating Margin	-790,563	-10.9%	Days to Collect 205.9
Long Term Liabilities	6,071,764	Other Income	57,341	0.8%	Avg Payment Days 138.8
Total Equity	-5,830,100	Other Expense	0	0.0%	Depreciation Rate 1,475.6%
Total Liab. and Equity	<u>3,864,056</u>	Net Profit or Loss	<u>(733,222)</u>	-10.1%	Return on Equity 12.6%
676454 VIBRALIFE OF KATY REHABILITATION CENTER				Proprietary - Corporation	
VIBRALIFE OF KATY REHABILITATION CENTER 12/31/2021 365 Days Settled					
KATY, TX 77493				CR Beds 104 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 56.2%	
Balance Sheet		Income Statement		Length of Stay 56.3	
Current Assets	5,257,699	Total Charges	10,847,649	Average Wages 28.79	
Fixed Assets	154,396	Contract Allowance	2,670,161	24.6%	Skilled Nursing 68.7%
Other Assets	0	Operating Revenue	8,177,488	75.4%	Ancillary Service 25.1%
Total Assets	<u>5,412,095</u>	Operating Expense	9,533,884	116.6%	Current Ratio 0.6
Current Liabilities	8,260,406	Operating Margin	-1,356,396	-16.6%	Days to Collect 232.2
Long Term Liabilities	3,808,301	Other Income	77,409	0.9%	Avg Payment Days 67.0
Total Equity	-6,656,612	Other Expense	0	0.0%	Depreciation Rate 555.0%
Total Liab. and Equity	<u>5,412,095</u>	Net Profit or Loss	<u>(1,278,987)</u>	-15.6%	Return on Equity 19.2%

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676108 VIDOR HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
VIDOR HEALTH & REHABILITATION CENTER		12/31/2021 365 Days Settled			
VIDOR, TX 77662				CR Beds 144 POS Beds 0	
ORANGE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	64.6%
				Length of Stay	179.6
				Average Wages	19.99
				6.0% Skilled Nursing	78.1%
				94.0% Ancillary Service	21.9%
				94.0% Current Ratio	0.9
				6.0% Days to Collect	18.5
				9.1% Avg Payment Days	245.7
				0.0% Depreciation Rate	83.2%
				15.1% Return on Equity	100.0%
<hr/>					
675279 VILLA HAVEN HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
VILLA HAVEN HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
BRECKENRIDGE, TX 76424				CR Beds 92 POS Beds 0	
STEPHENS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	37.1%
				Length of Stay	282.9
				Average Wages	18.86
				3.2% Skilled Nursing	58.5%
				96.8% Ancillary Service	41.5%
				133.9% Current Ratio	0.4
				-33.9% Days to Collect	20.2
				26.7% Avg Payment Days	26.2
				0.0% Depreciation Rate	754.0%
				-7.2% Return on Equity	53.5%

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676239 VILLA TOSCANA AT CYPRESS WOODS				Nonprofit - Church	
VILLA TOSCANA AT CYPRESS WOODS		9/30/2021 365 Days Settled			
HOUSTON, TX 77014				CR Beds 120 POS Beds 0	
HARRIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	60.4%
				Length of Stay	102.5
				Average Wages	22.63
				6.6% Skilled Nursing	81.8%
				93.4% Ancillary Service	18.2%
				120.0% Current Ratio	0.6
				-20.0% Days to Collect	95.0
				10.7% Avg Payment Days	52.6
				0.0% Depreciation Rate	248.3%
				-9.3% Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	1,965,303	Total Charges	6,365,075		
Fixed Assets	327,089	Contract Allowance	418,726		
Other Assets	487,193	Operating Revenue	5,946,349		
Total Assets	2,779,585	Operating Expense	7,134,806		
Current Liabilities	3,530,688	Operating Margin	-1,188,457		
Long Term Liabilities	25,794	Other Income	636,999		
Total Equity	-551,458	Other Expense	0		
Total Liab. and Equity	3,005,024	Net Profit or Loss	(551,458)		
675977 VILLAGE CREEK NURSING HOME				Proprietary - Partnership	
VILLAGE CREEK NURSING HOME		8/31/2021 243 Days Settled			
FORT WORTH, TX 76119				CR Beds 100 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.8%
				Length of Stay	142.1
				Average Wages	18.94
				-0.4% Skilled Nursing	83.4%
				100.4% Ancillary Service	16.6%
				96.4% Current Ratio	1.1
				3.6% Days to Collect	123.8
				10.3% Avg Payment Days	30.6
				0.0% Depreciation Rate	310.4%
				13.8% Return on Equity	176.8%
Balance Sheet		Income Statement			
Current Assets	1,815,777	Total Charges	3,326,428		
Fixed Assets	154,054	Contract Allowance	-13,182		
Other Assets	11,481	Operating Revenue	3,339,610		
Total Assets	1,981,312	Operating Expense	3,219,841		
Current Liabilities	1,617,833	Operating Margin	119,769		
Long Term Liabilities	102,019	Other Income	342,456		
Total Equity	261,460	Other Expense	0		
Total Liab. and Equity	1,981,312	Net Profit or Loss	462,225		

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675975 VILLAGE CREEK REHABILITATION AND NURSING CENTER				Nonprofit - Church	
VILLAGE CREEK REHABILITATION AND NURSING CENTER		9/30/2021 365 Days Settled			
LUMBERTON, TX 77657				CR Beds 120 POS Beds 0	
HARDIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 56.1%	
				Length of Stay 156.4	
				Average Wages 19.26	
				Skilled Nursing 79.0%	
				Ancillary Service 21.0%	
				Current Ratio 2.1	
				Days to Collect 88.6	
				Avg Payment Days 42.5	
				Depreciation Rate 0.0%	
				Return on Equity 59.2%	
Balance Sheet					
		Income Statement			
Current Assets	1,574,401	Total Charges	5,876,842		
Fixed Assets	0	Contract Allowance	-618,069	-10.5%	
Other Assets	0	Operating Revenue	6,494,911	110.5%	
Total Assets	<u>1,574,401</u>	Operating Expense	6,237,908	96.0%	
Current Liabilities	733,984	Operating Margin	257,003	4.0%	
Long Term Liabilities	0	Other Income	240,208	3.7%	
Total Equity	840,417	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,574,401</u>	Net Profit or Loss	<u>497,211</u>	7.7%	
675689 VILLAGE HEALTHCARE AND REHABILITATION					
				Nonprofit - Church	
VILLAGE HEALTHCARE AND REHABILITATION		12/31/2021 365 Days Settled			
MCALLEN, TX 78501				CR Beds 112 POS Beds 0	
HIDALGO				Key Performance Ind.	
NORIDIAN				Occupancy Rate 68.0%	
				Length of Stay 94.3	
				Average Wages 19.97	
				Skilled Nursing 54.8%	
				Ancillary Service 45.2%	
				Current Ratio 16.5	
				Days to Collect 35.8	
				Avg Payment Days 36.2	
				Depreciation Rate 124.1%	
				Return on Equity 12.5%	
Balance Sheet					
		Income Statement			
Current Assets	20,565,122	Total Charges	10,240,508		
Fixed Assets	87,865	Contract Allowance	907,506	8.9%	
Other Assets	0	Operating Revenue	9,333,002	91.1%	
Total Assets	<u>20,652,987</u>	Operating Expense	6,911,797	74.1%	
Current Liabilities	1,250,069	Operating Margin	2,421,205	25.9%	
Long Term Liabilities	0	Other Income	3,108	0.0%	
Total Equity	19,402,918	Other Expense	0	0.0%	
Total Liab. and Equity	<u>20,652,987</u>	Net Profit or Loss	<u>2,424,313</u>	26.0%	

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676268 VILLAGES OF LAKE HIGHLANDS				Proprietary - Partnership	
VILLAGES OF LAKE HIGHLANDS		12/31/2021 365 Days Settled			
DALLAS, TX 75238		CR Beds 131 POS Beds 0			
DALLAS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		82.4%	
		Length of Stay		55.3	
		Average Wages		23.90	
		Skilled Nursing		70.6%	
		Ancillary Service		29.4%	
		Current Ratio		4.6	
		Days to Collect		21.7	
		Avg Payment Days		10.7	
		Depreciation Rate		316.2%	
		Return on Equity		-5.5%	
Balance Sheet		Income Statement			
Current Assets	2,325,281	Total Charges	22,905,607		
Fixed Assets	32,394	Contract Allowance	9,411,087	41.1%	
Other Assets	750	Operating Revenue	13,494,520	58.9%	
Total Assets	<u>2,358,425</u>	Operating Expense	13,709,213	101.6%	
Current Liabilities	509,577	Operating Margin	-214,693	-1.6%	
Long Term Liabilities	0	Other Income	113,430	0.8%	
Total Equity	<u>1,848,848</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,358,425</u>	Net Profit or Loss	<u>(101,263)</u>	-0.8%	
<hr/>					
675939 VINTAGE HEALTH CARE CENTER				Proprietary - Other	
VINTAGE HEALTH CARE CENTER		12/31/2021 365 Days Settled			
DENTON, TX 76201		CR Beds 106 POS Beds 0			
DENTON		Key Performance Ind.			
NOVITAS		Occupancy Rate		57.1%	
		Length of Stay		100.4	
		Average Wages		21.61	
		Skilled Nursing		77.2%	
		Ancillary Service		22.8%	
		Current Ratio		0.0	
		Days to Collect		53.5	
		Avg Payment Days		46.6	
		Depreciation Rate		606.9%	
		Return on Equity		62.9%	
Balance Sheet		Income Statement			
Current Assets	-24,443	Total Charges	8,250,166		
Fixed Assets	154,975	Contract Allowance	979,243	11.9%	
Other Assets	150,000	Operating Revenue	7,270,923	88.1%	
Total Assets	<u>280,532</u>	Operating Expense	9,647,859	132.7%	
Current Liabilities	3,761,952	Operating Margin	-2,376,936	-32.7%	
Long Term Liabilities	0	Other Income	186,520	2.6%	
Total Equity	<u>-3,481,420</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>280,532</u>	Net Profit or Loss	<u>(2,190,416)</u>	-30.1%	

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455359 VISTA DEL MAR HEALTH & REHABILITATION				Proprietary - Corporation	
VISTA DEL MAR HEALTH & REHABILITATION		2/11/2021 42 Days Settled*			
CORPUS CHRISTI, TX 78401				CR Beds 114 POS Beds 0	
NUECES				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 33.5%	
Balance Sheet		Income Statement		Length of Stay 38.2	
Current Assets	84,595	Total Charges	189,381	Average Wages	27.36
Fixed Assets	0	Contract Allowance	-59,258	-31.3%	Skilled Nursing 140.2%
Other Assets	-2,725,479	Operating Revenue	248,639	131.3%	Ancillary Service -40.2%
Total Assets	-2,640,884	Operating Expense	365,640	147.1%	Current Ratio (0.3)
Current Liabilities	-283,907	Operating Margin	-117,001	-47.1%	Days to Collect 78.6
Long Term Liabilities	0	Other Income	-117,599	-47.3%	Avg Payment Days (16.1)
Total Equity	2,924,791	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,640,884	Net Profit or Loss	(292,203)	-117.5%	Return on Equity -10.0%
455493 VISTA HILLS HEALTH CARE CENTER				Proprietary - Corporation	
VISTA HILLS HEALTH CARE CENTER		12/31/2021 365 Days Settled			
EL PASO, TX 79935				CR Beds 120 POS Beds 0	
EL PASO				Key Performance Ind.	
NOVITAS				Occupancy Rate 75.1%	
Balance Sheet		Income Statement		Length of Stay 100.0	
Current Assets	3,939,219	Total Charges	11,500,547	Average Wages	21.15
Fixed Assets	187,828	Contract Allowance	3,805,068	33.1%	Skilled Nursing 61.4%
Other Assets	11,215	Operating Revenue	7,695,479	66.9%	Ancillary Service 38.6%
Total Assets	4,138,262	Operating Expense	7,567,803	98.3%	Current Ratio 2.3
Current Liabilities	1,728,399	Operating Margin	127,676	1.7%	Days to Collect 130.0
Long Term Liabilities	0	Other Income	933,171	12.1%	Avg Payment Days 83.8
Total Equity	2,409,863	Other Expense	0	0.0%	Depreciation Rate 94.8%
Total Liab. and Equity	4,138,262	Net Profit or Loss	1,060,847	13.8%	Return on Equity 44.0%

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676404 VISTA LIVING OF VERNON				Proprietary - Corporation	
VISTA LIVING OF VERNON		12/31/2021 365 Days Settled			
VERNON, TX 76384		CR Beds 106 POS Beds 0			
WILBARGER		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		25.3%	
Balance Sheet		Income Statement		Length of Stay 257.7	
Current Assets	9,919	Total Charges	1,505,062	Average Wages	19.01
Fixed Assets	37,832	Contract Allowance	0	0.0%	Skilled Nursing 87.9%
Other Assets	0	Operating Revenue	1,505,062	100.0%	Ancillary Service 12.1%
Total Assets	47,751	Operating Expense	2,056,078	136.6%	Current Ratio 0.0
Current Liabilities	2,505,759	Operating Margin	-551,016	-36.6%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	101,993	6.8%	Avg Payment Days 363.5
Total Equity	-2,458,008	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	47,751	Net Profit or Loss	(449,023)	-29.8%	Return on Equity 18.3%
675625 VISTA NURSING AND REHABILITATION CENTER				Proprietary - Other	
VISTA NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
PASADENA, TX 77504		CR Beds 131 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.8%	
Balance Sheet		Income Statement		Length of Stay 276.1	
Current Assets	1,927,384	Total Charges	8,389,968	Average Wages	18.69
Fixed Assets	122,534	Contract Allowance	293,132	3.5%	Skilled Nursing 75.5%
Other Assets	0	Operating Revenue	8,096,836	96.5%	Ancillary Service 24.5%
Total Assets	2,049,918	Operating Expense	7,675,528	94.8%	Current Ratio 23.0
Current Liabilities	83,947	Operating Margin	421,308	5.2%	Days to Collect 52.3
Long Term Liabilities	0	Other Income	1,043,257	12.9%	Avg Payment Days 4.0
Total Equity	1,965,971	Other Expense	0	0.0%	Depreciation Rate 387.0%
Total Liab. and Equity	2,049,918	Net Profit or Loss	1,332,085	16.5%	Return on Equity 67.8%

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676036 VISTA RIDGE NURSING & REHABILITATION CENTER				Proprietary - Other	
VISTA RIDGE NURSING & REHABILITATION CENTER		12/31/2021 365 Days Settled			
LEWISVILLE, TX 75067				CR Beds 132 POS Beds 0	
DENTON				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate	53.7%
				Length of Stay	153.9
				Average Wages	26.17
				35.5% Skilled Nursing	85.8%
				64.5% Ancillary Service	14.2%
				104.1% Current Ratio	1.0
				-4.1% Days to Collect	25.0
				18.3% Avg Payment Days	38.1
				0.0% Depreciation Rate	148.7%
				14.2% Return on Equity	90.4%
Balance Sheet		Income Statement			
Current Assets	18,078,839	Total Charges	10,269,271		
Fixed Assets	342,693	Contract Allowance	3,641,969		
Other Assets	0	Operating Revenue	6,627,302		
Total Assets	18,421,532	Operating Expense	6,899,550		
Current Liabilities	17,378,009	Operating Margin	-272,248		
Long Term Liabilities	0	Other Income	1,215,972		
Total Equity	1,043,523	Other Expense	0		
Total Liab. and Equity	18,421,532	Net Profit or Loss	943,724		
675765 WALNUT PLACE				Proprietary - Other	
WALNUT PLACE		12/31/2021 365 Days Settled			
DALLAS, TX 75231				CR Beds 388 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	40.2%
				Length of Stay	94.1
				Average Wages	21.54
				13.7% Skilled Nursing	61.0%
				86.3% Ancillary Service	19.5%
				116.4% Current Ratio	1.8
				-16.4% Days to Collect	54.3
				9.9% Avg Payment Days	16.8
				0.0% Depreciation Rate	7.2%
				-6.6% Return on Equity	52.6%
Balance Sheet		Income Statement			
Current Assets	3,737,959	Total Charges	14,843,070		
Fixed Assets	19,712,767	Contract Allowance	2,034,837		
Other Assets	-4,172,948	Operating Revenue	12,808,233		
Total Assets	19,277,778	Operating Expense	14,911,931		
Current Liabilities	2,062,349	Operating Margin	-2,103,698		
Long Term Liabilities	18,813,842	Other Income	1,263,196		
Total Equity	-1,598,413	Other Expense	0		
Total Liab. and Equity	19,277,778	Net Profit or Loss	(840,502)		

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675656 WALNUT SPRINGS HEALTH AND REHABILITATION				Nonprofit - Church	
WALNUT SPRINGS HEALTH AND REHABILITATION		12/31/2021 365 Days Settled			
SEGUIN, TX 78155				CR Beds 113 POS Beds 0	
GUADALUPE				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	53.3%
				Length of Stay	301.2
				Average Wages	21.00
				Skilled Nursing	79.1%
				Ancillary Service	20.9%
				Current Ratio	30.9
				Days to Collect	32.4
				Avg Payment Days	6.4
				Depreciation Rate	275.0%
				Return on Equity	13.9%
Balance Sheet		Income Statement			
Current Assets	4,059,943	Total Charges	5,029,565		
Fixed Assets	61,495	Contract Allowance	-380,893	-7.6%	
Other Assets	8,505	Operating Revenue	5,410,458	107.6%	
Total Assets	4,129,943	Operating Expense	5,217,901	96.4%	
Current Liabilities	131,267	Operating Margin	192,557	3.6%	
Long Term Liabilities	0	Other Income	363,187	6.7%	
Total Equity	3,998,676	Other Expense	0	0.0%	
Total Liab. and Equity	4,129,943	Net Profit or Loss	555,744	10.3%	
676311 WATKINS-LOGAN-GARRISON TEXAS STATE VETERAN'S HOME				Nonprofit - Church	
WATKINS-LOGAN-GARRISON TEXAS STATE VETERAN'S HOME		8/31/2021 365 Days Settled			
TYLER, TX 75708				CR Beds 100 POS Beds 0	
SMITH				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	83.5%
				Length of Stay	544.2
				Average Wages	19.99
				Skilled Nursing	92.9%
				Ancillary Service	7.1%
				Current Ratio	2.3
				Days to Collect	89.8
				Avg Payment Days	51.9
				Depreciation Rate	2.3%
				Return on Equity	3.2%
Balance Sheet		Income Statement			
Current Assets	8,416,203	Total Charges	8,598,101		
Fixed Assets	8,928,316	Contract Allowance	-1,773,593	-20.6%	
Other Assets	0	Operating Revenue	10,371,694	120.6%	
Total Assets	17,344,519	Operating Expense	11,816,600	113.9%	
Current Liabilities	3,685,292	Operating Margin	-1,444,906	-13.9%	
Long Term Liabilities	0	Other Income	1,888,141	18.2%	
Total Equity	13,659,227	Other Expense	0	0.0%	
Total Liab. and Equity	17,344,519	Net Profit or Loss	441,283	4.3%	

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455574 WEATHERFORD HEALTH CARE CENTER				Nonprofit - Church	
WEATHERFORD HEALTH CARE CENTER				9/30/2021 365 Days Settled	
WEATHERFORD, TX 76086				CR Beds 122 POS Beds 0	
PARKER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.9%
Balance Sheet		Income Statement		Length of Stay	326.5
Current Assets	1,318,508	Total Charges	6,936,356	Average Wages	19.97
Fixed Assets	7,058,319	Contract Allowance	708,615	10.2% Skilled Nursing	78.3%
Other Assets	4,215	Operating Revenue	6,227,741	89.8% Ancillary Service	21.7%
Total Assets	8,381,042	Operating Expense	4,985,104	80.0% Current Ratio	(0.5)
Current Liabilities	-2,770,031	Operating Margin	1,242,637	20.0% Days to Collect	52.0
Long Term Liabilities	-35,214	Other Income	951,212	15.3% Avg Payment Days	4.3
Total Equity	11,186,287	Other Expense	0	0.0% Depreciation Rate	5.5%
Total Liab. and Equity	8,381,042	Net Profit or Loss	2,193,849	35.2% Return on Equity	19.6%
455572 WEDGEWOOD NURSING HOME				Proprietary - Corporation	
WEDGEWOOD NURSING HOME				8/31/2021 365 Days Settled	
FORT WORTH, TX 76133				CR Beds 128 POS Beds 0	
TARRANT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	57.7%
Balance Sheet		Income Statement		Length of Stay	135.5
Current Assets	457,677	Total Charges	6,674,867	Average Wages	10.00
Fixed Assets	0	Contract Allowance	1,566,117	23.5% Skilled Nursing	68.3%
Other Assets	0	Operating Revenue	5,108,750	76.5% Ancillary Service	31.7%
Total Assets	457,677	Operating Expense	5,479,808	107.3% Current Ratio	(1.5)
Current Liabilities	-311,367	Operating Margin	-371,058	-7.3% Days to Collect	31.9
Long Term Liabilities	0	Other Income	325,584	6.4% Avg Payment Days	(20.7)
Total Equity	769,044	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	457,677	Net Profit or Loss	(45,474)	-0.9% Return on Equity	-5.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675945 WELLINGTON CARE CENTER				Proprietary - Corporation	
WELLINGTON CARE CENTER		12/31/2021 365 Days Settled			
WELLINGTON, TX 79095		CR Beds 76 POS Beds 0			
COLLINGSWORTH		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		54.1%	
Balance Sheet		Income Statement		Length of Stay 306.1	
Current Assets	-216,290	Total Charges	3,068,057	Average Wages 17.71	
Fixed Assets	111,916	Contract Allowance	105,944	3.5%	Skilled Nursing 85.5%
Other Assets	-3,753	Operating Revenue	2,962,113	96.5%	Ancillary Service 14.5%
Total Assets	-108,127	Operating Expense	3,163,566	106.8%	Current Ratio 0.8
Current Liabilities	-268,163	Operating Margin	-201,453	-6.8%	Days to Collect 58.0
Long Term Liabilities	0	Other Income	568,353	19.2%	Avg Payment Days 246.8
Total Equity	366,900	Other Expense	0	0.0%	Depreciation Rate 130.1%
Total Liab. and Equity	98,737	Net Profit or Loss	366,900	12.4%	Return on Equity 100.0%
455674 WELLINGTON OAKS NURSING AND REHABILITATION LP				Proprietary - Corporation	
WELLINGTON OAKS NURSING AND REHABILITATION LP		3/10/2021 69 Days Settled			
FORT WORTH, TX 76104		CR Beds 103 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		53.8%	
Balance Sheet		Income Statement		Length of Stay 37.7	
Current Assets	85,178	Total Charges	410,786	Average Wages 23.74	
Fixed Assets	0	Contract Allowance	-79,919	-19.5%	Skilled Nursing 132.7%
Other Assets	815,657	Operating Revenue	490,705	119.5%	Ancillary Service -32.7%
Total Assets	900,835	Operating Expense	1,645,564	335.3%	Current Ratio (0.3)
Current Liabilities	-253,256	Operating Margin	-1,154,859	-235.3%	Days to Collect 74.1
Long Term Liabilities	0	Other Income	-82,783	-16.9%	Avg Payment Days (3.1)
Total Equity	-647,579	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-900,835	Net Profit or Loss	803,441	163.7%	Return on Equity -124.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455637 WELLINGTON REHABILITATION AND HEALTHCARE				Nonprofit - Church		
WELLINGTON REHABILITATION AND HEALTHCARE		6/30/2021 365 Days Settled				
TEMPLE, TX 76504				CR Beds 109	POS Beds 0	
BELL		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	52.0%	
Balance Sheet		Income Statement		Length of Stay	109.0	
Current Assets	2,332,763	Total Charges	5,842,610	Average Wages	23.16	
Fixed Assets	458,538	Contract Allowance	-542,157	-9.3%	Skilled Nursing	63.2%
Other Assets	2,657,746	Operating Revenue	6,384,767	109.3%	Ancillary Service	36.8%
Total Assets	5,449,047	Operating Expense	5,648,062	88.5%	Current Ratio	3.4
Current Liabilities	693,130	Operating Margin	736,705	11.5%	Days to Collect	45.3
Long Term Liabilities	2,656,826	Other Income	8,340	0.1%	Avg Payment Days	26.5
Total Equity	2,099,091	Other Expense	0	0.0%	Depreciation Rate	48.4%
Total Liab. and Equity	5,449,047	Net Profit or Loss	745,045	11.7%	Return on Equity	35.5%
676103 WELLS LTC PARTNERS INC				Proprietary - Corporation		
WELLS LTC PARTNERS INC		12/31/2021 365 Days Settled				
WELLS, TX 75976				CR Beds 90	POS Beds 0	
CHEROKEE		Key Performance Ind.				
BLUE CROSS (TEXAS)				Occupancy Rate	56.6%	
Balance Sheet		Income Statement		Length of Stay	176.9	
Current Assets	424,552	Total Charges	4,785,483	Average Wages	17.17	
Fixed Assets	9,907	Contract Allowance	-167,727	-3.5%	Skilled Nursing	80.6%
Other Assets	0	Operating Revenue	4,953,210	103.5%	Ancillary Service	19.4%
Total Assets	434,459	Operating Expense	4,982,043	100.6%	Current Ratio	1.1
Current Liabilities	403,186	Operating Margin	-28,833	-0.6%	Days to Collect	18.5
Long Term Liabilities	0	Other Income	358,527	7.2%	Avg Payment Days	29.5
Total Equity	31,273	Other Expense	0	0.0%	Depreciation Rate	297.2%
Total Liab. and Equity	434,459	Net Profit or Loss	329,694	6.7%	Return on Equity	1,054.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676037 WESLACO NURSING AND REHABILITATION CENTER				Government - City-County	
WESLACO NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
WESLACO, TX 78596				CR Beds 120 POS Beds 0	
HIDALGO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	85.9%
Balance Sheet		Income Statement		Length of Stay	92.4
Current Assets	1,966,785	Total Charges	8,184,096	Average Wages	17.37
Fixed Assets	1,243,658	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	2,709,199	Operating Revenue	8,184,096	100.0%	Ancillary Service
Total Assets	5,919,642	Operating Expense	10,292,424	125.8%	Current Ratio
Current Liabilities	1,279,077	Operating Margin	-2,108,328	-25.8%	Days to Collect
Long Term Liabilities	0	Other Income	2,922,518	35.7%	Avg Payment Days
Total Equity	4,640,565	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,919,642	Net Profit or Loss	814,190	9.9%	Return on Equity
676090 WESLEY COURT HEALTH CENTER				Proprietary - Other	
WESLEY COURT HEALTH CENTER		12/31/2021 365 Days Settled			
ABILENE, TX 79606				CR Beds 30 POS Beds 0	
TAYLOR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	82.3%
Balance Sheet		Income Statement		Length of Stay	41.7
Current Assets	818,232	Total Charges	3,271,440	Average Wages	18.95
Fixed Assets	5,701	Contract Allowance	-401,172	-12.3%	Skilled Nursing
Other Assets	0	Operating Revenue	3,672,612	112.3%	Ancillary Service
Total Assets	823,933	Operating Expense	12,327,090	335.6%	Current Ratio
Current Liabilities	2,025,231	Operating Margin	-8,654,478	-235.6%	Days to Collect
Long Term Liabilities	0	Other Income	9,390,069	255.7%	Avg Payment Days
Total Equity	-1,201,298	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	823,933	Net Profit or Loss	735,591	20.0%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676211 WESLEY WOODS HEALTH & REHABILITATION				Nonprofit - Church	
WESLEY WOODS HEALTH & REHABILITATION		8/31/2021 365 Days Settled			
WACO, TX 76712				CR Beds 120 POS Beds 0	
MCLENNAN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	59.9%
				Length of Stay	90.1
				Average Wages	19.11
				Skilled Nursing	75.7%
				Ancillary Service	24.3%
				Current Ratio	3.4
				Days to Collect	34.3
				Avg Payment Days	9.3
				Depreciation Rate	1,714.7%
				Return on Equity	195.7%
Balance Sheet		Income Statement			
Current Assets	719,042	Total Charges	6,234,845		
Fixed Assets	44,783	Contract Allowance	-1,203,210	-19.3%	
Other Assets	0	Operating Revenue	7,438,055	119.3%	
Total Assets	763,825	Operating Expense	7,594,830	102.1%	
Current Liabilities	210,005	Operating Margin	-156,775	-2.1%	
Long Term Liabilities	0	Other Income	1,315,860	17.7%	
Total Equity	553,820	Other Expense	0	0.0%	
Total Liab. and Equity	763,825	Net Profit or Loss	1,083,759	14.6%	
676381 WEST HOUSTON REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
WEST HOUSTON REHABILITATION AND HEALTHCARE CENTER		4/30/2021 120 Days Settled			
HOUSTON, TX 77083				CR Beds 124 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	51.4%
				Length of Stay	69.0
				Average Wages	22.12
				Skilled Nursing	48.0%
				Ancillary Service	52.0%
				Current Ratio	2.7
				Days to Collect	68.4
				Avg Payment Days	17.8
				Depreciation Rate	258.7%
				Return on Equity	-0.8%
Balance Sheet		Income Statement			
Current Assets	1,225,898	Total Charges	2,773,914		
Fixed Assets	77,276	Contract Allowance	333,720	12.0%	
Other Assets	0	Operating Revenue	2,440,194	88.0%	
Total Assets	1,303,174	Operating Expense	2,654,882	108.8%	
Current Liabilities	449,486	Operating Margin	-214,688	-8.8%	
Long Term Liabilities	0	Other Income	207,776	8.5%	
Total Equity	853,688	Other Expense	0	0.0%	
Total Liab. and Equity	1,303,174	Net Profit or Loss	(6,912)	-0.3%	

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675543 WEST JANISCH HEALTH CARE CENTER				Nonprofit - Other		
WEST JANISCH HEALTH CARE CENTER				12/31/2021 365 Days Settled		
HOUSTON, TX 77018				CR Beds 116 POS Beds 0		
HARRIS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.7%	
Balance Sheet		Income Statement		Length of Stay	173.3	
Current Assets	-1,159,842	Total Charges	5,453,301	Average Wages	22.25	
Fixed Assets	0	Contract Allowance	1,264,383	23.2%	Skilled Nursing	74.7%
Other Assets	1,775,963	Operating Revenue	4,188,918	76.8%	Ancillary Service	25.3%
Total Assets	616,121	Operating Expense	4,733,771	113.0%	Current Ratio	(0.7)
Current Liabilities	1,629,846	Operating Margin	-544,853	-13.0%	Days to Collect	40.9
Long Term Liabilities	0	Other Income	758,303	18.1%	Avg Payment Days	17.8
Total Equity	-1,013,725	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	616,121	Net Profit or Loss	213,450	5.1%	Return on Equity	-21.1%

675454 WEST OAKS NURSING & REHAB CENTER				Nonprofit - Church		
WEST OAKS NURSING & REHAB CENTER				3/31/2021 365 Days Settled		
HOUSTON, TX 77082				CR Beds 136 POS Beds 0		
HARRIS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.9%	
Balance Sheet		Income Statement		Length of Stay	74.8	
Current Assets	941,100	Total Charges	9,471,345	Average Wages	21.10	
Fixed Assets	0	Contract Allowance	874,159	9.2%	Skilled Nursing	69.8%
Other Assets	0	Operating Revenue	8,597,186	90.8%	Ancillary Service	30.2%
Total Assets	941,100	Operating Expense	8,711,233	101.3%	Current Ratio	0.7
Current Liabilities	1,310,201	Operating Margin	-114,047	-1.3%	Days to Collect	40.0
Long Term Liabilities	0	Other Income	1,011,695	11.8%	Avg Payment Days	54.9
Total Equity	-369,101	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	941,100	Net Profit or Loss	897,648	10.4%	Return on Equity	-243.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676095 WEST OAKS NURSING AND REHABILITATION CENTER				Government - City-County	
WEST OAKS NURSING AND REHABILITATION CENTER		9/30/2021 365 Days Settled			
AUSTIN, TX 78748				CR Beds 125 POS Beds 0	
TRAVIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	53.2%
				Length of Stay	76.6
				Average Wages	22.21
				Skilled Nursing	78.2%
				Ancillary Service	21.8%
				Current Ratio	0.4
				Days to Collect	60.2
				Avg Payment Days	72.8
				Depreciation Rate	456.0%
				Return on Equity	-42.4%
Balance Sheet		Income Statement			
Current Assets	942,976	Total Charges	5,541,293		
Fixed Assets	153,026	Contract Allowance	0	0.0%	
Other Assets	332,924	Operating Revenue	5,541,293	100.0%	
Total Assets	1,428,926	Operating Expense	7,000,062	126.3%	
Current Liabilities	2,425,800	Operating Margin	-1,458,769	-26.3%	
Long Term Liabilities	0	Other Income	1,881,656	34.0%	
Total Equity	-996,874	Other Expense	0	0.0%	
Total Liab. and Equity	1,428,926	Net Profit or Loss	422,887	7.6%	
676386 WEST REST HAVEN INC				Proprietary - Corporation	
WEST REST HAVEN INC		12/31/2021 365 Days Settled			
WEST, TX 76691				CR Beds 120 POS Beds 0	
MCLENNAN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	79.9%
				Length of Stay	673.2
				Average Wages	18.42
				Skilled Nursing	94.9%
				Ancillary Service	0.0%
				Current Ratio	2.1
				Days to Collect	20.7
				Avg Payment Days	14.0
				Depreciation Rate	0.0%
				Return on Equity	-8.5%
Balance Sheet		Income Statement			
Current Assets	3,824,803	Total Charges	9,260,366		
Fixed Assets	3,257,995	Contract Allowance	1,052,678	11.4%	
Other Assets	0	Operating Revenue	8,207,688	88.6%	
Total Assets	7,082,798	Operating Expense	8,646,419	105.3%	
Current Liabilities	1,789,652	Operating Margin	-438,731	-5.3%	
Long Term Liabilities	525,605	Other Income	35,235	0.4%	
Total Equity	4,767,541	Other Expense	0	0.0%	
Total Liab. and Equity	7,082,798	Net Profit or Loss	(403,496)	-4.9%	

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455800 WESTCHASE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
WESTCHASE HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
HOUSTON, TX 77036		CR Beds 180 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.6%	
Balance Sheet		Income Statement		Length of Stay 86.0	
Current Assets	1,810,940	Total Charges	16,137,883	Average Wages	22.00
Fixed Assets	437,233	Contract Allowance	7,031,708	43.6%	Skilled Nursing 80.6%
Other Assets	0	Operating Revenue	9,106,175	56.4%	Ancillary Service 11.3%
Total Assets	2,248,173	Operating Expense	10,684,501	117.3%	Current Ratio 1.7
Current Liabilities	1,050,725	Operating Margin	-1,578,326	-17.3%	Days to Collect 70.5
Long Term Liabilities	1,049,507	Other Income	2,285,889	25.1%	Avg Payment Days 37.0
Total Equity	147,942	Other Expense	0	0.0%	Depreciation Rate 201.6%
Total Liab. and Equity	2,248,174	Net Profit or Loss	707,563	7.8%	Return on Equity 478.3%
455602 WESTERN HILLS HEALTHCARE RESIDENCE				Nonprofit - Church	
WESTERN HILLS HEALTHCARE RESIDENCE		7/31/2021 365 Days Settled			
COMANCHE, TX 76442		CR Beds 158 POS Beds 0			
COMANCHE		Key Performance Ind.			
NOVITAS		Occupancy Rate		35.1%	
Balance Sheet		Income Statement		Length of Stay 235.2	
Current Assets	2,551,271	Total Charges	5,186,784	Average Wages	20.43
Fixed Assets	0	Contract Allowance	13,014	0.3%	Skilled Nursing 63.8%
Other Assets	0	Operating Revenue	5,173,770	99.7%	Ancillary Service 36.2%
Total Assets	2,551,271	Operating Expense	4,423,869	85.5%	Current Ratio 2.9
Current Liabilities	891,142	Operating Margin	749,901	14.5%	Days to Collect 53.5
Long Term Liabilities	0	Other Income	729,534	14.1%	Avg Payment Days 11.0
Total Equity	1,660,129	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,551,271	Net Profit or Loss	1,479,435	28.6%	Return on Equity 89.1%

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455785 WESTERN HILLS NURSING & REHABILITATION				Proprietary - Other	
WESTERN HILLS NURSING & REHABILITATION		12/31/2021 365 Days Settled			
TEMPLE, TX 76504				CR Beds 120 POS Beds 0	
BELL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	52.7%
Balance Sheet		Income Statement		Length of Stay	82.1
Current Assets	2,614,989	Total Charges	6,323,229	Average Wages	22.35
Fixed Assets	144,023	Contract Allowance	439,264	6.9%	Skilled Nursing 83.8%
Other Assets	0	Operating Revenue	5,883,965	93.1%	Ancillary Service 16.2%
Total Assets	2,759,012	Operating Expense	6,105,287	103.8%	Current Ratio 4.5
Current Liabilities	585,254	Operating Margin	-221,322	-3.8%	Days to Collect 168.9
Long Term Liabilities	0	Other Income	573,348	9.7%	Avg Payment Days 33.3
Total Equity	2,173,758	Other Expense	0	0.0%	Depreciation Rate 580.6%
Total Liab. and Equity	2,759,012	Net Profit or Loss	352,026	6.0%	Return on Equity 16.2%
675797 WESTON INN NUSRING AND REHABILITATION				Nonprofit - Church	
WESTON INN NUSRING AND REHABILITATION		12/31/2021 365 Days Settled			
TEMPLE, TX 76504				CR Beds 120 POS Beds 0	
BELL				Key Performance Ind.	
NOVITAS				Occupancy Rate	47.8%
Balance Sheet		Income Statement		Length of Stay	97.9
Current Assets	2,280,805	Total Charges	6,586,888	Average Wages	26.04
Fixed Assets	190,434	Contract Allowance	905,682	13.7%	Skilled Nursing 75.1%
Other Assets	0	Operating Revenue	5,681,206	86.3%	Ancillary Service 24.9%
Total Assets	2,471,239	Operating Expense	7,298,882	128.5%	Current Ratio 1.2
Current Liabilities	1,942,939	Operating Margin	-1,617,676	-28.5%	Days to Collect 134.1
Long Term Liabilities	1,480,639	Other Income	790,706	13.9%	Avg Payment Days 43.7
Total Equity	-952,339	Other Expense	0	0.0%	Depreciation Rate 669.0%
Total Liab. and Equity	2,471,239	Net Profit or Loss	(826,970)	-14.6%	Return on Equity 86.8%

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676281 WESTOVER HILLS REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
WESTOVER HILLS REHABILITATION AND HEALTHCARE		12/31/2021 365 Days Settled			
SAN ANTONIO, TX 78251				CR Beds 124 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	57.6%
				Length of Stay	79.7
				Average Wages	22.84
				6.9% Skilled Nursing	49.7%
				93.1% Ancillary Service	50.3%
				94.1% Current Ratio	2.1
				5.9% Days to Collect	51.4
				0.0% Avg Payment Days	24.1
				0.0% Depreciation Rate	233.2%
				5.9% Return on Equity	39.8%
Balance Sheet		Income Statement			
Current Assets	1,784,226	Total Charges	9,435,425		
Fixed Assets	309,803	Contract Allowance	654,725		
Other Assets	920	Operating Revenue	8,780,700		
Total Assets	2,094,949	Operating Expense	8,265,596		
Current Liabilities	831,844	Operating Margin	515,104		
Long Term Liabilities	-37,187	Other Income	2,467		
Total Equity	1,300,292	Other Expense	0		
Total Liab. and Equity	2,094,949	Net Profit or Loss	517,571		
675809 WESTRIDGE NURSING AND REHABILITATION				Proprietary - Corporation	
WESTRIDGE NURSING AND REHABILITATION		12/31/2021 325 Days Settled			
LANCASTER, TX 75146		2/9/2021 40 Days Settled		CR Beds 120 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	36.7%
				Length of Stay	34.5
				Average Wages	20.92
				-21.6% Skilled Nursing	131.6%
				121.6% Ancillary Service	-31.6%
				259.9% Current Ratio	(0.1)
				-159.9% Days to Collect	209.4
				-0.1% Avg Payment Days	(50.8)
				0.0% Depreciation Rate	0.0%
				107.7% Return on Equity	-25.9%
Balance Sheet		Income Statement			
Current Assets	23,271	Total Charges	220,681		
Fixed Assets	0	Contract Allowance	-47,772		
Other Assets	1,445,555	Operating Revenue	268,453		
Total Assets	1,468,826	Operating Expense	697,602		
Current Liabilities	-350,850	Operating Margin	-429,149		
Long Term Liabilities	0	Other Income	-360		
Total Equity	-1,117,976	Other Expense	0		
Total Liab. and Equity	-1,468,826	Net Profit or Loss	289,193		

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675809 WESTRIDGE NURSING AND REHABILITATION				Nonprofit - Church	
WESTRIDGE NURSING AND REHABILITATION		12/31/2021 325 Days Settled			
LANCASTER, TX 75146		2/9/2021 40 Days Settled		CR Beds 110 POS Beds 0	
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		45.5%	
		Length of Stay		525.1	
		Average Wages		20.92	
		28.2% Skilled Nursing		91.1%	
		71.8% Ancillary Service		8.9%	
		98.3% Current Ratio		1.1	
		1.7% Days to Collect		204.8	
		9.0% Avg Payment Days		47.4	
		0.0% Depreciation Rate		1,731.1%	
		10.8% Return on Equity		100.0%	
Balance Sheet		Income Statement			
Current Assets	4,051,146	Total Charges	4,147,264		
Fixed Assets	10,600	Contract Allowance	1,170,489		
Other Assets	0	Operating Revenue	2,976,775	71.8%	
Total Assets	4,061,746	Operating Expense	2,924,803	98.3%	
Current Liabilities	3,741,006	Operating Margin	51,972	1.7%	
Long Term Liabilities	0	Other Income	268,770	9.0%	
Total Equity	320,740	Other Expense	0	0.0%	
Total Liab. and Equity	4,061,746	Net Profit or Loss	320,742	10.8%	
455554 WESTVIEW MANOR AND REHABILITATION CENTER				Proprietary - Corporation	
WESTVIEW MANOR AND REHABILITATION CENTER		7/31/2021 365 Days Settled			
MC GREGOR, TX 76657				CR Beds 186 POS Beds 0	
MCLENNAN		Key Performance Ind.			
NOVITAS		Occupancy Rate		41.0%	
		Length of Stay		201.5	
		Average Wages		21.43	
		18.4% Skilled Nursing		87.1%	
		81.6% Ancillary Service		12.9%	
		188.4% Current Ratio		0.4	
		-88.4% Days to Collect		73.8	
		23.6% Avg Payment Days		129.9	
		0.0% Depreciation Rate		176.9%	
		-64.9% Return on Equity		-	
				1,060.2%	
Balance Sheet		Income Statement			
Current Assets	1,595,337	Total Charges	7,918,925		
Fixed Assets	494,172	Contract Allowance	1,453,361	18.4%	
Other Assets	2,716,197	Operating Revenue	6,465,564	81.6%	
Total Assets	4,805,706	Operating Expense	12,184,322	188.4%	
Current Liabilities	4,410,176	Operating Margin	-5,718,758	-88.4%	
Long Term Liabilities	0	Other Income	1,525,533	23.6%	
Total Equity	395,530	Other Expense	0	0.0%	
Total Liab. and Equity	4,805,706	Net Profit or Loss	(4,193,225)	-64.9%	

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455959 WESTWARD TRAILS NURSING AND REHABILITATION				Proprietary - Corporation	
WESTWARD TRAILS NURSING AND REHABILITATION		12/31/2021 245 Days Settled			
NACOGDOCHES, TX 75964		4/30/2021 120 Days Settled		CR Beds 108 POS Beds 0	
NACOGDOCHES		Key Performance Ind.			
NOVITAS				Occupancy Rate	36.9%
Balance Sheet		Income Statement		Length of Stay	72.5
Current Assets	515,038	Total Charges	490,086	Average Wages	25.27
Fixed Assets	93,246	Contract Allowance	-31,812	-6.5%	Skilled Nursing 149.0%
Other Assets	-1,641,884	Operating Revenue	521,898	106.5%	Ancillary Service -49.0%
Total Assets	-1,033,600	Operating Expense	1,352,229	259.1%	Current Ratio (2.2)
Current Liabilities	-234,955	Operating Margin	-830,331	-159.1%	Days to Collect 426.0
Long Term Liabilities	0	Other Income	-14,284	-2.7%	Avg Payment Days (49.3)
Total Equity	1,268,555	Other Expense	0	0.0%	Depreciation Rate 148.1%
Total Liab. and Equity	1,033,600	Net Profit or Loss	335,805	64.3%	Return on Equity 26.5%

455959 WESTWARD TRAILS NURSING AND REHABILITATION				Proprietary - Corporation	
WESTWARD TRAILS NURSING AND REHABILITATION		12/31/2021 245 Days Settled			
NACOGDOCHES, TX 75964		4/30/2021 120 Days Settled		CR Beds 108 POS Beds 0	
NACOGDOCHES		Key Performance Ind.			
NOVITAS				Occupancy Rate	31.7%
Balance Sheet		Income Statement		Length of Stay	132.9
Current Assets	1,360,443	Total Charges	2,975,494	Average Wages	25.27
Fixed Assets	1,719,467	Contract Allowance	334,701	11.2%	Skilled Nursing 76.6%
Other Assets	117,200	Operating Revenue	2,640,793	88.8%	Ancillary Service 23.4%
Total Assets	3,197,110	Operating Expense	3,190,677	120.8%	Current Ratio 0.4
Current Liabilities	3,494,511	Operating Margin	-549,884	-20.8%	Days to Collect 142.9
Long Term Liabilities	18,295	Other Income	345,778	13.1%	Avg Payment Days 143.8
Total Equity	-204,106	Other Expense	0	0.0%	Depreciation Rate 32.0%
Total Liab. and Equity	3,308,700	Net Profit or Loss	(204,106)	-7.7%	Return on Equity 100.0%

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675361 WHARTON NURSING AND REHABILITATION CENTER				Government - City-County	
WHARTON NURSING AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
WHARTON, TX 77488				CR Beds 120 POS Beds 0	
WHARTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.4%
				Length of Stay	177.9
				Average Wages	21.00
				Skilled Nursing	79.3%
				Ancillary Service	20.7%
				Current Ratio	0.6
				Days to Collect	64.4
				Avg Payment Days	(4.9)
				Depreciation Rate	173.7%
				Return on Equity	22.1%
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675534 WHEELER NURSING & REHABILITATION				Proprietary - Partnership	
WHEELER NURSING & REHABILITATION		12/31/2021 365 Days Settled			
WHEELER, TX 79096				CR Beds 90 POS Beds 0	
WHEELER				Key Performance Ind.	
NOVITAS				Occupancy Rate	38.4%
				Length of Stay	331.7
				Average Wages	18.94
				Skilled Nursing	100.0%
				Ancillary Service	0.0%
				Current Ratio	7.0
				Days to Collect	55.3
				Avg Payment Days	18.2
				Depreciation Rate	347.6%
				Return on Equity	199.0%

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675134 WHISPERING OAKS REHAB & NURSING				Proprietary - Corporation	
WHISPERING OAKS REHAB & NURSING				12/31/2021 365 Days Settled	
CUERO, TX 77954				CR Beds 98 POS Beds 0	
DE WITT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	41.5%
Balance Sheet		Income Statement		Length of Stay	265.1
Current Assets	1,223,215	Total Charges	5,160,989	Average Wages	20.45
Fixed Assets	315,346	Contract Allowance	1,940,645	37.6%	Skilled Nursing
Other Assets	6,980	Operating Revenue	3,220,344	62.4%	Ancillary Service
Total Assets	1,545,541	Operating Expense	3,747,079	116.4%	Current Ratio
Current Liabilities	1,089,319	Operating Margin	-526,735	-16.4%	Days to Collect
Long Term Liabilities	0	Other Income	806,586	25.0%	Avg Payment Days
Total Equity	456,222	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,545,541	Net Profit or Loss	279,851	8.7%	Return on Equity

675386 WHISPERING PINES LODGE				Proprietary - Corporation	
WHISPERING PINES LODGE				12/31/2021 365 Days Settled	
LONGVIEW, TX 75601				CR Beds 116 POS Beds 0	
GREGG				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.9%
Balance Sheet		Income Statement		Length of Stay	110.7
Current Assets	-355,180	Total Charges	7,522,506	Average Wages	19.74
Fixed Assets	210,346	Contract Allowance	579,031	7.7%	Skilled Nursing
Other Assets	490,183	Operating Revenue	6,943,475	92.3%	Ancillary Service
Total Assets	345,349	Operating Expense	7,380,776	106.3%	Current Ratio
Current Liabilities	-83,679	Operating Margin	-437,301	-6.3%	Days to Collect
Long Term Liabilities	26,459	Other Income	1,166,016	16.8%	Avg Payment Days
Total Equity	728,715	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	671,495	Net Profit or Loss	728,715	10.5%	Return on Equity

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675812 WHISPERING PINES NURSING AND REHAB				Nonprofit - Church	
WHISPERING PINES NURSING AND REHAB		9/30/2021 365 Days Settled			
WINNSBORO, TX 75494				CR Beds 112 POS Beds 0	
WOOD				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	53.6%
				Length of Stay	264.1
				Average Wages	22.24
				Skilled Nursing	69.7%
				Ancillary Service	30.3%
				Current Ratio	4.3
				Days to Collect	15.8
				Avg Payment Days	26.3
				Depreciation Rate	7.1%
				Return on Equity	39.4%
Balance Sheet		Income Statement			
Current Assets	2,253,772	Total Charges	4,479,530		
Fixed Assets	9,146,152	Contract Allowance	-933,725	-20.8%	
Other Assets	3,259	Operating Revenue	5,413,255	120.8%	
Total Assets	11,403,183	Operating Expense	5,172,148	95.5%	
Current Liabilities	528,849	Operating Margin	241,107	4.5%	
Long Term Liabilities	8,939,095	Other Income	520,584	9.6%	
Total Equity	1,935,239	Other Expense	0	0.0%	
Total Liab. and Equity	11,403,183	Net Profit or Loss	761,691	14.1%	
675373 WHISPERING SPRINGS REHABILITATION AND HEALTHCARE C				Proprietary - Corporation	
WHISPERING SPRINGS REHABILITATION AND HEALTHCARE C		12/31/2021 365 Days Settled			
CARRIZO SPRINGS, TX 78834				CR Beds 100 POS Beds 0	
DIMMIT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	41.0%
				Length of Stay	199.6
				Average Wages	19.98
				Skilled Nursing	82.0%
				Ancillary Service	18.0%
				Current Ratio	0.6
				Days to Collect	44.3
				Avg Payment Days	44.5
				Depreciation Rate	228.6%
				Return on Equity	13.8%
Balance Sheet		Income Statement			
Current Assets	494,461	Total Charges	3,553,980		
Fixed Assets	100,858	Contract Allowance	-179,965	-5.1%	
Other Assets	-37,792	Operating Revenue	3,733,945	105.1%	
Total Assets	557,527	Operating Expense	3,799,693	101.8%	
Current Liabilities	791,278	Operating Margin	-65,748	-1.8%	
Long Term Liabilities	0	Other Income	33,430	0.9%	
Total Equity	-233,751	Other Expense	0	0.0%	
Total Liab. and Equity	557,527	Net Profit or Loss	(32,318)	-0.9%	

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675527 WHISPERWOOD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
WHISPERWOOD NURSING & REHABILITATION CENTER		12/31/2021 365 Days Settled			
LUBBOCK, TX 79416		CR Beds 126 POS Beds 0			
LUBBOCK		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		54.9%	
Balance Sheet		Income Statement		Length of Stay 160.9	
Current Assets	-3,867,010	Total Charges	5,761,331	Average Wages 19.57	
Fixed Assets	555,637	Contract Allowance	583,523	10.1%	Skilled Nursing 81.8%
Other Assets	12,481	Operating Revenue	5,177,808	89.9%	Ancillary Service 18.2%
Total Assets	-3,298,892	Operating Expense	5,630,508	108.7%	Current Ratio 0.9
Current Liabilities	-4,211,504	Operating Margin	-452,700	-8.7%	Days to Collect 32.8
Long Term Liabilities	77,057	Other Income	1,410,201	27.2%	Avg Payment Days 267.7
Total Equity	957,501	Other Expense	0	0.0%	Depreciation Rate 60.9%
Total Liab. and Equity	-3,176,946	Net Profit or Loss	957,501	18.5%	Return on Equity 100.0%
455475 WHITE SETTLEMENT NURSING CENTER				Proprietary - Corporation	
WHITE SETTLEMENT NURSING CENTER		8/31/2021 365 Days Settled			
WHITE SETTLEMENT, TX 76108		CR Beds 108 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		79.3%	
Balance Sheet		Income Statement		Length of Stay 173.7	
Current Assets	953,921	Total Charges	7,538,547	Average Wages 10.00	
Fixed Assets	0	Contract Allowance	1,577,905	20.9%	Skilled Nursing 69.4%
Other Assets	0	Operating Revenue	5,960,642	79.1%	Ancillary Service 30.6%
Total Assets	953,921	Operating Expense	6,615,970	111.0%	Current Ratio 1.0
Current Liabilities	973,290	Operating Margin	-655,328	-11.0%	Days to Collect 57.3
Long Term Liabilities	0	Other Income	626,692	10.5%	Avg Payment Days 53.7
Total Equity	-19,369	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	953,921	Net Profit or Loss	(28,636)	-0.5%	Return on Equity 147.8%

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675624 WHITEHALL REHAB & NURSING				Proprietary - Corporation	
WHITEHALL REHAB & NURSING		8/31/2021 365 Days Settled			
CROCKETT, TX 75835				CR Beds 113 POS Beds 0	
HOUSTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	56.9%
				Length of Stay	252.2
				Average Wages	10.00
				36.3% Skilled Nursing	46.3%
				63.7% Ancillary Service	53.7%
				107.6% Current Ratio	1.0
				-7.6% Days to Collect	105.2
				6.5% Avg Payment Days	103.3
				0.0% Depreciation Rate	0.0%
				-1.1% Return on Equity	126.9%
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675856 WHITESBORO HEALTH AND REHABILITATION CENTER				Proprietary - Other	
WHITESBORO HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
WHITESBORO, TX 76273				CR Beds 100 POS Beds 0	
GRAYSON				Key Performance Ind.	
NOVITAS				Occupancy Rate	44.5%
				Length of Stay	184.5
				Average Wages	20.78
				9.3% Skilled Nursing	82.0%
				90.7% Ancillary Service	18.0%
				121.3% Current Ratio	0.3
				-21.3% Days to Collect	61.2
				8.2% Avg Payment Days	73.1
				0.0% Depreciation Rate	354.9%
				-13.1% Return on Equity	45.8%

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676026 WILL-O-BELL				Proprietary - Other	
WILL-O-BELL		4/30/2021 242 Days Settled			
BARTLETT, TX 76511		9/30/2021 153 Days Settled		CR Beds 90 POS Beds 0	
BELL				Key Performance Ind.	
NOVITAS				Occupancy Rate 64.2%	
Balance Sheet		Income Statement		Length of Stay 317.6	
Current Assets	1,529,660	Total Charges	3,052,217	Average Wages 19.59	
Fixed Assets	300,734	Contract Allowance	1	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	3,052,216	100.0%	Ancillary Service 0.0%
Total Assets	1,830,394	Operating Expense	3,321,754	108.8%	Current Ratio 18.7
Current Liabilities	81,796	Operating Margin	-269,538	-8.8%	Days to Collect 97.5
Long Term Liabilities	1,111,933	Other Income	0	0.0%	Avg Payment Days 9.7
Total Equity	636,665	Other Expense	0	0.0%	Depreciation Rate 0.9%
Total Liab. and Equity	1,830,394	Net Profit or Loss	(269,538)	-8.8%	Return on Equity -42.3%
676026 WILL-O-BELL				Proprietary - Other	
WILL-O-BELL		4/30/2021 242 Days Settled			
BARTLETT, TX 76511		9/30/2021 153 Days Settled		CR Beds 90 POS Beds 0	
BELL				Key Performance Ind.	
NOVITAS				Occupancy Rate 59.1%	
Balance Sheet		Income Statement		Length of Stay 280.5	
Current Assets	1,626,489	Total Charges	1,623,376	Average Wages 19.59	
Fixed Assets	285,961	Contract Allowance	1	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	1,623,375	100.0%	Ancillary Service 0.0%
Total Assets	1,912,450	Operating Expense	1,402,076	86.4%	Current Ratio 2.1
Current Liabilities	784,948	Operating Margin	221,299	13.6%	Days to Collect 294.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 49.2
Total Equity	1,127,502	Other Expense	0	0.0%	Depreciation Rate 1.8%
Total Liab. and Equity	1,912,450	Net Profit or Loss	221,299	13.6%	Return on Equity 19.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675274 WILLIS NURSING AND REHABILITATION LP				Proprietary - Corporation	
WILLIS NURSING AND REHABILITATION LP 12/31/2021 365 Days Settled					
WILLIS, TX 77378				CR Beds 114 POS Beds 0	
MONTGOMERY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	36.4%
Balance Sheet		Income Statement		Length of Stay	199.5
Current Assets	1,157,133	Total Charges	3,985,574	Average Wages	22.66
Fixed Assets	18,017	Contract Allowance	663,109	16.6% Skilled Nursing	87.2%
Other Assets	0	Operating Revenue	3,322,465	83.4% Ancillary Service	12.8%
Total Assets	1,175,150	Operating Expense	2,977,460	89.6% Current Ratio	2.6
Current Liabilities	449,321	Operating Margin	345,005	10.4% Days to Collect	(793.9)
Long Term Liabilities	0	Other Income	353,323	10.6% Avg Payment Days	22.8
Total Equity	725,829	Other Expense	0	0.0% Depreciation Rate	1,124.4%
Total Liab. and Equity	1,175,150	Net Profit or Loss	698,328	21.0% Return on Equity	96.2%
676365 WILLOW PARK REHABILITATION AND CARE CENTER				Proprietary - Partnership	
WILLOW PARK REHABILITATION AND CARE CENTER 9/30/2021 365 Days Settled					
WILLOW PARK, TX 76087				CR Beds 125 POS Beds 0	
PARKER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	65.3%
Balance Sheet		Income Statement		Length of Stay	97.0
Current Assets	168,063	Total Charges	8,475,026	Average Wages	20.84
Fixed Assets	0	Contract Allowance	2,182,406	25.8% Skilled Nursing	101.0%
Other Assets	150,112	Operating Revenue	6,292,620	74.2% Ancillary Service	0.0%
Total Assets	318,175	Operating Expense	7,171,288	114.0% Current Ratio	0.4
Current Liabilities	374,720	Operating Margin	-878,668	-14.0% Days to Collect	4.8
Long Term Liabilities	0	Other Income	878,331	14.0% Avg Payment Days	16.3
Total Equity	-56,545	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	318,175	Net Profit or Loss	(337)	0.0% Return on Equity	0.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675525 WILLOW PARK REHABILITATION HEALTH CARE CENTER				Proprietary - Corporation		
WILLOW PARK REHABILITATION HEALTH CARE CENTER		12/31/2021 396 Days Settled				
CLIFTON, TX 76634				CR Beds 110 POS Beds 0		
BOSQUE				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	52.6%	
Balance Sheet		Income Statement		Length of Stay	458.0	
Current Assets	365,237	Total Charges	4,553,229	Average Wages	21.00	
Fixed Assets	244,539	Contract Allowance	-261,739	-5.7%	Skilled Nursing	80.5%
Other Assets	1,919	Operating Revenue	4,814,968	105.7%	Ancillary Service	19.5%
Total Assets	611,695	Operating Expense	5,194,639	107.9%	Current Ratio	0.4
Current Liabilities	884,609	Operating Margin	-379,671	-7.9%	Days to Collect	35.9
Long Term Liabilities	0	Other Income	110,587	2.3%	Avg Payment Days	31.4
Total Equity	-272,914	Other Expense	0	0.0%	Depreciation Rate	185.6%
Total Liab. and Equity	611,695	Net Profit or Loss	(269,084)	-5.6%	Return on Equity	98.6%
676007 WILLOW REHAB & NURSING				Proprietary - Corporation		
WILLOW REHAB & NURSING		12/31/2021 365 Days Settled				
KILGORE, TX 75662				CR Beds 118 POS Beds 0		
GREGG				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	62.1%	
Balance Sheet		Income Statement		Length of Stay	100.2	
Current Assets	1,979,042	Total Charges	8,332,421	Average Wages	23.19	
Fixed Assets	361,862	Contract Allowance	2,390,156	28.7%	Skilled Nursing	60.7%
Other Assets	200,979	Operating Revenue	5,942,265	71.3%	Ancillary Service	39.3%
Total Assets	2,541,883	Operating Expense	7,218,730	121.5%	Current Ratio	0.7
Current Liabilities	3,006,101	Operating Margin	-1,276,465	-21.5%	Days to Collect	41.0
Long Term Liabilities	0	Other Income	805,466	13.6%	Avg Payment Days	125.2
Total Equity	-464,218	Other Expense	0	0.0%	Depreciation Rate	161.9%
Total Liab. and Equity	2,541,883	Net Profit or Loss	(470,999)	-7.9%	Return on Equity	101.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675350 WILLOW SPRINGS HEALTH & REHABILITATION CENTER				Nonprofit - Church	
WILLOW SPRINGS HEALTH & REHABILITATION CENTER		5/31/2021 365 Days Settled			
ABILENE, TX 79605				CR Beds 96	POS Beds 0
TAYLOR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	42.6%
Balance Sheet		Income Statement		Length of Stay	140.7
Current Assets	1,059,017	Total Charges	3,340,688	Average Wages	21.30
Fixed Assets	213,030	Contract Allowance	146,753	4.4%	Skilled Nursing
Other Assets	0	Operating Revenue	3,193,935	95.6%	Ancillary Service
Total Assets	<u>1,272,047</u>	Operating Expense	4,766,526	149.2%	Current Ratio
Current Liabilities	826,157	Operating Margin	-1,572,591	-49.2%	Days to Collect
Long Term Liabilities	1,943,335	Other Income	1,235,029	38.7%	Avg Payment Days
Total Equity	<u>-1,497,445</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,272,047</u>	Net Profit or Loss	<u>(337,562)</u>	-10.6%	Return on Equity
675272 WILLOWBEND NURSING AND REHABILITATION CENTER				Nonprofit - Church	
WILLOWBEND NURSING AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
MESQUITE, TX 75150				CR Beds 150	POS Beds 0
DALLAS		Key Performance Ind.			
NORIDIAN				Occupancy Rate	77.4%
Balance Sheet		Income Statement		Length of Stay	76.9
Current Assets	22,081,023	Total Charges	16,364,193	Average Wages	21.93
Fixed Assets	833,234	Contract Allowance	1,699,123	10.4%	Skilled Nursing
Other Assets	10,571,149	Operating Revenue	14,665,070	89.6%	Ancillary Service
Total Assets	<u>33,485,406</u>	Operating Expense	11,679,952	79.6%	Current Ratio
Current Liabilities	1,695,593	Operating Margin	2,985,118	20.4%	Days to Collect
Long Term Liabilities	10,571,148	Other Income	2,240	0.0%	Avg Payment Days
Total Equity	<u>21,218,665</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>33,485,406</u>	Net Profit or Loss	<u>2,987,358</u>	20.4%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455700 WILLOWBROOK NURSING CENTER				Nonprofit - Church	
WILLOWBROOK NURSING CENTER		8/31/2021 365 Days Settled			
NACOGDOCHES, TX 75965				CR Beds 166 POS Beds 0	
NACOGDOCHES				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	54.9%
				Length of Stay	145.2
				Average Wages	21.31
				Skilled Nursing	74.6%
				Ancillary Service	25.4%
				Current Ratio	1.6
				Days to Collect	36.6
				Avg Payment Days	47.8
				Depreciation Rate	0.0%
				Return on Equity	0.8%
Balance Sheet		Income Statement			
Current Assets	1,709,725	Total Charges	10,406,251		
Fixed Assets	0	Contract Allowance	2,555,764	24.6%	
Other Assets	10,412	Operating Revenue	7,850,487	75.4%	
Total Assets	1,720,137	Operating Expense	7,987,826	101.7%	
Current Liabilities	1,046,451	Operating Margin	-137,339	-1.7%	
Long Term Liabilities	0	Other Income	142,785	1.8%	
Total Equity	673,686	Other Expense	0	0.0%	
Total Liab. and Equity	1,720,137	Net Profit or Loss	5,446	0.1%	
676264 WINCHESTER LODGE HEALTHCARE CENTER				Proprietary - Corporation	
WINCHESTER LODGE HEALTHCARE CENTER		12/31/2021 365 Days Settled			
ALVIN, TX 77511				CR Beds 94 POS Beds 0	
BRAZORIA				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	80.5%
				Length of Stay	88.5
				Average Wages	22.01
				Skilled Nursing	73.0%
				Ancillary Service	16.6%
				Current Ratio	1.3
				Days to Collect	53.2
				Avg Payment Days	35.5
				Depreciation Rate	206.2%
				Return on Equity	732.3%
Balance Sheet		Income Statement			
Current Assets	1,014,506	Total Charges	9,626,945		
Fixed Assets	272,587	Contract Allowance	3,495,169	36.3%	
Other Assets	0	Operating Revenue	6,131,776	63.7%	
Total Assets	1,287,093	Operating Expense	7,523,541	122.7%	
Current Liabilities	756,855	Operating Margin	-1,391,765	-22.7%	
Long Term Liabilities	464,921	Other Income	1,870,025	30.5%	
Total Equity	65,313	Other Expense	0	0.0%	
Total Liab. and Equity	1,287,089	Net Profit or Loss	478,260	7.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676219 WINDCREST HEALTH & REHABILITATION				Proprietary - Corporation	
WINDCREST HEALTH & REHABILITATION				8/31/2021 365 Days Settled	
ABILENE, TX 79606				CR Beds 120 POS Beds 0	
TAYLOR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	82.7%
Balance Sheet				Income Statement	
Current Assets	1,218,991	Total Charges	10,162,953	Length of Stay	115.0
Fixed Assets	0	Contract Allowance	1,392,479	Average Wages	10.00
Other Assets	0	Operating Revenue	8,770,474	13.7%	Skilled Nursing 73.3%
Total Assets	1,218,991	Operating Expense	9,575,265	86.3%	Ancillary Service 26.7%
Current Liabilities	925,725	Operating Margin	-804,791	109.2%	Current Ratio 1.3
Long Term Liabilities	0	Other Income	718,073	-9.2%	Days to Collect 50.0
Total Equity	293,266	Other Expense	0	8.2%	Avg Payment Days 35.3
Total Liab. and Equity	1,218,991	Net Profit or Loss	(86,718)	0.0%	Depreciation Rate 0.0%
				-1.0%	Return on Equity -29.6%
455533 WINDCREST NURSING AND REHABILITATION				Proprietary - Other	
WINDCREST NURSING AND REHABILITATION				12/31/2021 365 Days Settled	
SAN ANTONIO, TX 78239				CR Beds 180 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	45.1%
Balance Sheet				Income Statement	
Current Assets	1,558,383	Total Charges	7,168,089	Length of Stay	198.7
Fixed Assets	171,371	Contract Allowance	667,340	Average Wages	22.12
Other Assets	0	Operating Revenue	6,500,749	9.3%	Skilled Nursing 84.1%
Total Assets	1,729,754	Operating Expense	7,350,865	90.7%	Ancillary Service 15.9%
Current Liabilities	591,109	Operating Margin	-850,116	113.1%	Current Ratio 2.6
Long Term Liabilities	0	Other Income	1,017,112	-13.1%	Days to Collect 76.3
Total Equity	1,138,645	Other Expense	0	15.6%	Avg Payment Days 27.6
Total Liab. and Equity	1,729,754	Net Profit or Loss	166,996	0.0%	Depreciation Rate 762.2%
				2.6%	Return on Equity 14.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455941 WINDCREST NURSING AND REHABILITATION CENTER		Proprietary - Other	
WINDCREST NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled	
FREDERICKSBURG, TX 78624		CR Beds 120 POS Beds 0	
GILLESPIE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	55.4%
Balance Sheet		Income Statement	
Current Assets	87,945,677	Total Charges	9,731,308
Fixed Assets	139,765	Contract Allowance	3,836,531
Other Assets	73,319	Operating Revenue	5,894,777
Total Assets	88,158,761	Operating Expense	8,312,470
Current Liabilities	88,957,824	Operating Margin	-2,417,693
Long Term Liabilities	0	Other Income	978,270
Total Equity	-799,063	Other Expense	0
Total Liab. and Equity	88,158,761	Net Profit or Loss	(1,439,423)
		39.4%	60.6%
		141.0%	-41.0%
		16.6%	0.0%
		-24.4%	
			Length of Stay 93.7
			Average Wages 26.49
			Skilled Nursing 85.8%
			Ancillary Service 14.2%
			Current Ratio 1.0
			Days to Collect 27.6
			Avg Payment Days (2.9)
			Depreciation Rate 704.1%
			Return on Equity 180.1%
676402 WINDEMERE AT WESTOVER HILLS		Nonprofit - Church	
WINDEMERE AT WESTOVER HILLS		6/30/2021 365 Days Settled	
SAN ANTONIO, TX 78251		CR Beds 112 POS Beds 0	
BEXAR		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	61.3%
Balance Sheet		Income Statement	
Current Assets	2,013,908	Total Charges	10,518,947
Fixed Assets	0	Contract Allowance	2,808,199
Other Assets	0	Operating Revenue	7,710,748
Total Assets	2,013,908	Operating Expense	8,159,873
Current Liabilities	256,472	Operating Margin	-449,125
Long Term Liabilities	0	Other Income	817,443
Total Equity	1,757,436	Other Expense	0
Total Liab. and Equity	2,013,908	Net Profit or Loss	361,443
		26.7%	73.3%
		105.8%	-5.8%
		10.6%	0.0%
		4.7%	
			Length of Stay 62.3
			Average Wages 23.35
			Skilled Nursing 71.7%
			Ancillary Service 28.3%
			Current Ratio 7.9
			Days to Collect 109.2
			Avg Payment Days 4.4
			Depreciation Rate 0.0%
			Return on Equity 20.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675904 WINDFLOWER HEALTH CENTER				Proprietary - Other	
WINDFLOWER HEALTH CENTER		9/30/2021 365 Days Settled			
AMARILLO, TX 79106				CR Beds 120 POS Beds 0	
POTTER				Key Performance Ind.	
NOVITAS				Occupancy Rate	50.1%
Balance Sheet		Income Statement		Length of Stay	51.4
Current Assets	1,502,193	Total Charges	6,846,440	Average Wages	17.47
Fixed Assets	6,922	Contract Allowance	1,027,930	15.0%	Skilled Nursing 75.5%
Other Assets	0	Operating Revenue	5,818,510	85.0%	Ancillary Service 24.5%
Total Assets	1,509,115	Operating Expense	16,915,764	290.7%	Current Ratio 0.3
Current Liabilities	5,126,477	Operating Margin	-11,097,254	-190.7%	Days to Collect 74.0
Long Term Liabilities	0	Other Income	10,003,081	171.9%	Avg Payment Days 11.7
Total Equity	-3,617,362	Other Expense	0	0.0%	Depreciation Rate 29,873.6%
Total Liab. and Equity	1,509,115	Net Profit or Loss	(1,094,173)	-18.8%	Return on Equity 30.2%
676318 WINDMILL NURSING & REHAB CENTER				Proprietary - Other	
WINDMILL NURSING & REHAB CENTER		12/31/2021 365 Days Settled			
LUBBOCK, TX 79403				CR Beds 120 POS Beds 0	
LUBBOCK				Key Performance Ind.	
NOVITAS				Occupancy Rate	70.3%
Balance Sheet		Income Statement		Length of Stay	192.4
Current Assets	1,342,378	Total Charges	6,687,549	Average Wages	21.33
Fixed Assets	0	Contract Allowance	989,788	14.8%	Skilled Nursing 91.5%
Other Assets	0	Operating Revenue	5,697,761	85.2%	Ancillary Service 0.0%
Total Assets	1,342,378	Operating Expense	6,410,420	112.5%	Current Ratio 1.1
Current Liabilities	1,239,715	Operating Margin	-712,659	-12.5%	Days to Collect 63.5
Long Term Liabilities	36,216	Other Income	710,659	12.5%	Avg Payment Days 11.3
Total Equity	66,447	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,342,378	Net Profit or Loss	(2,000)	0.0%	Return on Equity -3.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675557 WINDSONG CARE CENTER				Proprietary - Corporation	
WINDSONG CARE CENTER		12/31/2021 365 Days Settled			
PEARLAND, TX 77581		CR Beds 138 POS Beds 0			
BRAZORIA		Key Performance Ind.			
NOVITAS		Occupancy Rate		65.6%	
Balance Sheet		Income Statement		Length of Stay 122.9	
Current Assets	2,984,065	Total Charges	6,947,895	Average Wages	18.28
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 6.7%
Other Assets	0	Operating Revenue	6,947,895	100.0%	Ancillary Service 33.0%
Total Assets	2,984,065	Operating Expense	7,533,146	108.4%	Current Ratio 50.4
Current Liabilities	59,229	Operating Margin	-585,251	-8.4%	Days to Collect 49.7
Long Term Liabilities	134,065	Other Income	657,101	9.5%	Avg Payment Days (1.0)
Total Equity	2,790,771	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,984,065	Net Profit or Loss	71,850	1.0%	Return on Equity 2.6%

676206 WINDSOR ARBOR VIEW				Government - City-County	
WINDSOR ARBOR VIEW		9/30/2021 365 Days Settled			
EDINBURG, TX 78539		CR Beds 120 POS Beds 0			
HIDALGO		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		73.5%	
Balance Sheet		Income Statement		Length of Stay 74.2	
Current Assets	1,537,145	Total Charges	8,740,383	Average Wages	17.96
Fixed Assets	267,866	Contract Allowance	0	0.0%	Skilled Nursing 67.5%
Other Assets	5,244,020	Operating Revenue	8,740,383	100.0%	Ancillary Service 32.5%
Total Assets	7,049,031	Operating Expense	10,523,664	120.4%	Current Ratio 0.9
Current Liabilities	1,742,311	Operating Margin	-1,783,281	-20.4%	Days to Collect 62.8
Long Term Liabilities	0	Other Income	2,521,458	28.8%	Avg Payment Days 37.6
Total Equity	5,306,720	Other Expense	0	0.0%	Depreciation Rate 156.7%
Total Liab. and Equity	7,049,031	Net Profit or Loss	738,177	8.4%	Return on Equity 13.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676125 WINDSOR ATRIUM				Government - City-County	
WINDSOR ATRIUM		9/30/2021 365 Days Settled			
HARLINGEN, TX 78550				CR Beds 120 POS Beds 0	
CAMERON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	61.6%
Balance Sheet		Income Statement		Length of Stay	72.0
Current Assets	1,269,047	Total Charges	6,244,900	Average Wages	18.34
Fixed Assets	380,483	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	3,398,222	Operating Revenue	6,244,900	100.0%	Ancillary Service
Total Assets	5,047,752	Operating Expense	7,196,429	115.2%	Current Ratio
Current Liabilities	1,158,889	Operating Margin	-951,529	-15.2%	Days to Collect
Long Term Liabilities	0	Other Income	1,619,571	25.9%	Avg Payment Days
Total Equity	3,888,863	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,047,752	Net Profit or Loss	668,042	10.7%	Return on Equity
676391 WINDSOR CALALLEN				Government - City-County	
WINDSOR CALALLEN		9/30/2021 365 Days Settled			
CORPUS CHRISTI, TX 78410				CR Beds 120 POS Beds 0	
NUECES				Key Performance Ind.	
NOVITAS				Occupancy Rate	83.7%
Balance Sheet		Income Statement		Length of Stay	103.6
Current Assets	1,442,782	Total Charges	8,437,255	Average Wages	19.74
Fixed Assets	118,285	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	3,627,280	Operating Revenue	8,437,255	100.0%	Ancillary Service
Total Assets	5,188,347	Operating Expense	10,354,342	122.7%	Current Ratio
Current Liabilities	3,897,070	Operating Margin	-1,917,087	-22.7%	Days to Collect
Long Term Liabilities	0	Other Income	2,613,002	31.0%	Avg Payment Days
Total Equity	1,291,277	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,188,347	Net Profit or Loss	695,915	8.2%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455832 WINDSOR GARDENS				Nonprofit - Church	
WINDSOR GARDENS		9/30/2021 365 Days Settled			
LANCASTER, TX 75146		CR Beds 150 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.8%	
Balance Sheet		Income Statement		Length of Stay 114.5	
Current Assets	7,686,147	Total Charges	11,894,320	Average Wages	22.23
Fixed Assets	0	Contract Allowance	2,804,450	23.6%	Skilled Nursing 75.3%
Other Assets	0	Operating Revenue	9,089,870	76.4%	Ancillary Service 24.7%
Total Assets	7,686,147	Operating Expense	10,046,316	110.5%	Current Ratio (78.6)
Current Liabilities	-97,809	Operating Margin	-956,446	-10.5%	Days to Collect 229.3
Long Term Liabilities	0	Other Income	1,720,642	18.9%	Avg Payment Days 4.3
Total Equity	7,783,956	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	7,686,147	Net Profit or Loss	764,195	8.4%	Return on Equity 9.8%
675139 WINDSOR HEALTHCARE RESIDENCE				Nonprofit - Church	
WINDSOR HEALTHCARE RESIDENCE		7/31/2021 365 Days Settled			
GROESBECK, TX 76642		CR Beds 90 POS Beds 0			
LIMESTONE		Key Performance Ind.			
NOVITAS		Occupancy Rate		41.3%	
Balance Sheet		Income Statement		Length of Stay 226.3	
Current Assets	742,506	Total Charges	3,303,651	Average Wages	20.80
Fixed Assets	-1	Contract Allowance	7,326	0.2%	Skilled Nursing 66.2%
Other Assets	0	Operating Revenue	3,296,325	99.8%	Ancillary Service 33.8%
Total Assets	742,505	Operating Expense	3,470,354	105.3%	Current Ratio 6.5
Current Liabilities	114,601	Operating Margin	-174,029	-5.3%	Days to Collect 47.0
Long Term Liabilities	30,370	Other Income	919,028	27.9%	Avg Payment Days 9.3
Total Equity	597,534	Other Expense	0	0.0%	Depreciation Rate 469.7%
Total Liab. and Equity	742,505	Net Profit or Loss	744,999	22.6%	Return on Equity 124.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676337 WINDSOR HOUSTON				Government - City-County		
WINDSOR HOUSTON		12/31/2021 365 Days Settled				
HOUSTON, TX 77091				CR Beds 120 POS Beds 0		
HARRIS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	87.3%	
				Length of Stay	169.8	
Balance Sheet		Income Statement		Average Wages	25.34	
Current Assets	2,737,956	Total Charges	10,977,722	0.0%	Skilled Nursing	83.8%
Fixed Assets	121,309	Contract Allowance	0	100.0%	Ancillary Service	16.2%
Other Assets	2,263,633	Operating Revenue	10,977,722	91.8%	Current Ratio	6.6
Total Assets	5,122,898	Operating Expense	10,078,786	8.2%	Days to Collect	30.5
Current Liabilities	414,124	Operating Margin	898,936	16.8%	Avg Payment Days	14.3
Long Term Liabilities	988,525	Other Income	1,841,022	0.0%	Depreciation Rate	347.2%
Total Equity	3,720,249	Other Expense	0	25.0%	Return on Equity	73.6%
Total Liab. and Equity	5,122,898	Net Profit or Loss	2,739,958			
675409 WINDSOR MISSION OAKS				Government - City-County		
WINDSOR MISSION OAKS		12/31/2021 365 Days Settled				
SAN ANTONIO, TX 78214				CR Beds 150 POS Beds 0		
BEXAR				Key Performance Ind.		
TRAILBLAZER (TEXAS)				Occupancy Rate	78.3%	
				Length of Stay	327.2	
Balance Sheet		Income Statement		Average Wages	21.12	
Current Assets	870,377	Total Charges	7,821,917	0.0%	Skilled Nursing	91.2%
Fixed Assets	852,627	Contract Allowance	0	100.0%	Ancillary Service	8.8%
Other Assets	4,395,033	Operating Revenue	7,821,917	120.2%	Current Ratio	0.2
Total Assets	6,118,037	Operating Expense	9,403,142	-20.2%	Days to Collect	40.0
Current Liabilities	4,116,214	Operating Margin	-1,581,225	24.7%	Avg Payment Days	10.4
Long Term Liabilities	0	Other Income	1,932,177	0.0%	Depreciation Rate	188.6%
Total Equity	2,001,823	Other Expense	0	4.5%	Return on Equity	17.5%
Total Liab. and Equity	6,118,037	Net Profit or Loss	350,952			

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676321 WINDSOR NURSING AND REHABILITATION CENTER OF CORPU		Government - City-County	
WINDSOR NURSING AND REHABILITATION CENTER OF CORPU 9/30/2021 365 Days Settled			
CORPUS CHRISTI, TX 78404		CR Beds 120 POS Beds 0	
NUECES		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	77.0%
Balance Sheet		Income Statement	
Current Assets	2,510,900	Total Charges	7,728,254
Fixed Assets	122,177	Contract Allowance	0
Other Assets	2,473,160	Operating Revenue	7,728,254
Total Assets	5,106,237	Operating Expense	10,595,528
Current Liabilities	1,194,700	Operating Margin	-2,867,274
Long Term Liabilities	0	Other Income	3,534,768
Total Equity	3,911,537	Other Expense	0
Total Liab. and Equity	5,106,237	Net Profit or Loss	667,494
		0.0%	100.0%
		137.1%	37.1%
		45.7%	0.0%
		8.6%	
			77.0%
			90.2
			21.04
			75.6%
			24.4%
			2.1
			117.0
			23.1
			360.8%
			17.1%

675956 WINDSOR NURSING AND REHABILITATION CENTER OF DUVAL		Proprietary - Other	
WINDSOR NURSING AND REHABILITATION CENTER OF DUVAL 12/31/2021 365 Days Settled			
AUSTIN, TX 78727		CR Beds 206 POS Beds 0	
TRAVIS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.3%
Balance Sheet		Income Statement	
Current Assets	1,345,068	Total Charges	12,738,362
Fixed Assets	501,833	Contract Allowance	0
Other Assets	2,815,502	Operating Revenue	12,738,362
Total Assets	4,662,403	Operating Expense	15,288,127
Current Liabilities	1,844,062	Operating Margin	-2,549,765
Long Term Liabilities	0	Other Income	3,738,132
Total Equity	2,818,341	Other Expense	0
Total Liab. and Equity	4,662,403	Net Profit or Loss	1,188,367
		0.0%	100.0%
		120.0%	20.0%
		29.3%	0.0%
		9.3%	
			87.3%
			269.0
			21.35
			86.2%
			13.8%
			0.7
			37.2
			(4.7)
			306.6%
			42.2%

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675380 WINDSOR NURSING AND REHABILITATION CENTER OF SEGUI				Government - City-County	
WINDSOR NURSING AND REHABILITATION CENTER OF SEGUI				9/30/2021 365 Days Settled	
SEGUIN, TX 78155				CR Beds 122 POS Beds 0	
GUADALUPE				Key Performance Ind.	
NOVITAS				Occupancy Rate	81.9%
Balance Sheet		Income Statement		Length of Stay	244.7
Current Assets	1,257,597	Total Charges	6,730,036	Average Wages	21.33
Fixed Assets	1,428,675	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	3,252,942	Operating Revenue	6,730,036	100.0%	Ancillary Service
Total Assets	5,939,214	Operating Expense	9,142,344	135.8%	Current Ratio
Current Liabilities	1,134,682	Operating Margin	-2,412,308	-35.8%	Days to Collect
Long Term Liabilities	0	Other Income	2,910,181	43.2%	Avg Payment Days
Total Equity	4,804,532	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,939,214	Net Profit or Loss	497,873	7.4%	Return on Equity
675755 WINDSOR PLACE				Proprietary - Corporation	
WINDSOR PLACE				12/31/2021 365 Days Settled	
DAINGERFIELD, TX 75638				CR Beds 117 POS Beds 0	
MORRIS				Key Performance Ind.	
NOVITAS				Occupancy Rate	30.7%
Balance Sheet		Income Statement		Length of Stay	409.9
Current Assets	915,182	Total Charges	2,401,196	Average Wages	16.10
Fixed Assets	143,200	Contract Allowance	-553,862	-23.1%	Skilled Nursing
Other Assets	12,329	Operating Revenue	2,955,058	123.1%	Ancillary Service
Total Assets	1,070,711	Operating Expense	4,009,383	135.7%	Current Ratio
Current Liabilities	815,895	Operating Margin	-1,054,325	-35.7%	Days to Collect
Long Term Liabilities	0	Other Income	1,065,577	36.1%	Avg Payment Days
Total Equity	254,816	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,070,711	Net Profit or Loss	11,252	0.4%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676371 WINDSOR QUAIL VALLEY POST-ACUTE HEALTHCARE				Government - City-County	
WINDSOR QUAIL VALLEY POST-ACUTE HEALTHCARE		12/31/2021 365 Days Settled			
MISSOURI CITY, TX 77459				CR Beds 120	POS Beds 0
FORT BEND		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	75.0%
Balance Sheet		Income Statement		Length of Stay	195.5
Current Assets	735,754	Total Charges	6,322,830	Average Wages	21.41
Fixed Assets	117,404	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	1,281,025	Operating Revenue	6,322,830	100.0%	Ancillary Service
Total Assets	2,134,183	Operating Expense	7,812,093	123.6%	Current Ratio
Current Liabilities	1,070,903	Operating Margin	-1,489,263	-23.6%	Days to Collect
Long Term Liabilities	0	Other Income	2,188,248	34.6%	Avg Payment Days
Total Equity	1,063,280	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,134,183	Net Profit or Loss	698,985	11.1%	Return on Equity
675808 WINDSOR REHABILITATION AND HEALTHCARE				Proprietary - Other	
WINDSOR REHABILITATION AND HEALTHCARE		12/31/2021 245 Days Settled			
TERRELL, TX 75160		4/30/2021 120 Days Settled		CR Beds 108	POS Beds 0
KAUFMAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.6%
Balance Sheet		Income Statement		Length of Stay	131.0
Current Assets	411,596	Total Charges	2,083,578	Average Wages	23.77
Fixed Assets	183,779	Contract Allowance	621,794	29.8%	Skilled Nursing
Other Assets	0	Operating Revenue	1,461,784	70.2%	Ancillary Service
Total Assets	595,375	Operating Expense	2,306,936	157.8%	Current Ratio
Current Liabilities	1,804,116	Operating Margin	-845,152	-57.8%	Days to Collect
Long Term Liabilities	601,075	Other Income	130,290	8.9%	Avg Payment Days
Total Equity	-1,809,816	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	595,375	Net Profit or Loss	(714,862)	-48.9%	Return on Equity

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675808 WINDSOR REHABILITATION AND HEALTHCARE				Proprietary - Other	
WINDSOR REHABILITATION AND HEALTHCARE		12/31/2021 245 Days Settled			
TERRELL, TX 75160		4/30/2021 120 Days Settled		CR Beds 108 POS Beds 0	
KAUFMAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	48.9%
Balance Sheet		Income Statement		Length of Stay	148.6
Current Assets	647,100	Total Charges	5,670,390	Average Wages	23.77
Fixed Assets	257,961	Contract Allowance	1,202,717	21.2% Skilled Nursing	45.1%
Other Assets	0	Operating Revenue	4,467,673	78.8% Ancillary Service	54.9%
Total Assets	905,061	Operating Expense	4,108,238	92.0% Current Ratio	1.2
Current Liabilities	547,696	Operating Margin	359,435	8.0% Days to Collect	73.5
Long Term Liabilities	-2,306	Other Income	1,715	0.0% Avg Payment Days	27.5
Total Equity	359,671	Other Expense	0	0.0% Depreciation Rate	147.1%
Total Liab. and Equity	905,061	Net Profit or Loss	361,150	8.1% Return on Equity	100.4%
<hr/>					
675976 WINFIELD REHAB & NURSING				Proprietary - Corporation	
WINFIELD REHAB & NURSING		8/31/2021 365 Days Settled			
CROCKETT, TX 75835				CR Beds 83 POS Beds 0	
HOUSTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	82.1%
Balance Sheet		Income Statement		Length of Stay	173.9
Current Assets	2,012,033	Total Charges	10,852,798	Average Wages	10.00
Fixed Assets	0	Contract Allowance	4,338,481	40.0% Skilled Nursing	45.6%
Other Assets	0	Operating Revenue	6,514,317	60.0% Ancillary Service	54.4%
Total Assets	2,012,033	Operating Expense	6,981,777	107.2% Current Ratio	1.0
Current Liabilities	2,057,768	Operating Margin	-467,460	-7.2% Days to Collect	109.1
Long Term Liabilities	0	Other Income	408,685	6.3% Avg Payment Days	107.6
Total Equity	-45,735	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,012,033	Net Profit or Loss	(58,775)	-0.9% Return on Equity	128.5%

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676089 WINNIE L LTC PARTNERS INC				Proprietary - Corporation	
WINNIE L LTC PARTNERS INC		12/31/2021 365 Days Settled			
CAMERON, TX 76520		CR Beds 105 POS Beds 0			
MILAM		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		58.0%	
		Length of Stay		158.8	
		Average Wages		16.83	
		Skilled Nursing		78.8%	
		Ancillary Service		21.2%	
		Current Ratio		1.3	
		Days to Collect		38.9	
		Avg Payment Days		36.9	
		Depreciation Rate		349.2%	
		Return on Equity		456.2%	
Balance Sheet		Income Statement			
Current Assets	673,156	Total Charges	5,467,665		
Fixed Assets	15,614	Contract Allowance	-247,156	-4.5%	
Other Assets	0	Operating Revenue	5,714,821	104.5%	
Total Assets	688,770	Operating Expense	5,137,742	89.9%	
Current Liabilities	519,317	Operating Margin	577,079	10.1%	
Long Term Liabilities	0	Other Income	195,896	3.4%	
Total Equity	169,453	Other Expense	0	0.0%	
Total Liab. and Equity	688,770	Net Profit or Loss	772,975	13.5%	
<hr/>					
675847 WINTERS HEALTHCARE RESIDENCE				Nonprofit - Church	
WINTERS HEALTHCARE RESIDENCE		12/31/2021 365 Days Settled			
WINTERS, TX 79567		CR Beds 48 POS Beds 0			
RUNNELS		Key Performance Ind.			
NOVITAS		Occupancy Rate		26.8%	
		Length of Stay		223.3	
		Average Wages		17.44	
		Skilled Nursing		100.0%	
		Ancillary Service		0.0%	
		Current Ratio		0.7	
		Days to Collect		331.0	
		Avg Payment Days		(342.7)	
		Depreciation Rate		5.1%	
		Return on Equity		100.0%	
Balance Sheet		Income Statement			
Current Assets	2,060,167	Total Charges	2,139,404		
Fixed Assets	1,038,874	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	2,139,404	100.0%	
Total Assets	3,099,041	Operating Expense	2,140,589	100.1%	
Current Liabilities	3,119,275	Operating Margin	-1,185	-0.1%	
Long Term Liabilities	0	Other Income	-19,049	-0.9%	
Total Equity	-20,234	Other Expense	0	0.0%	
Total Liab. and Equity	3,099,041	Net Profit or Loss	(20,234)	-0.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676039 WINTERS PARK NURSING AND REHABILITATION CENTER				Proprietary - Other	
WINTERS PARK NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
GARLAND, TX 75044				CR Beds 132 POS Beds 0	
DALLAS				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate	38.7%
Balance Sheet		Income Statement		Length of Stay	165.0
Current Assets	15,355,592	Total Charges	7,443,385	Average Wages	26.75
Fixed Assets	402,513	Contract Allowance	2,781,113	37.4%	Skilled Nursing 84.7%
Other Assets	0	Operating Revenue	4,662,272	62.6%	Ancillary Service 15.3%
Total Assets	15,758,105	Operating Expense	7,111,980	152.5%	Current Ratio 0.8
Current Liabilities	18,346,034	Operating Margin	-2,449,708	-52.5%	Days to Collect 62.0
Long Term Liabilities	0	Other Income	838,404	18.0%	Avg Payment Days 49.4
Total Equity	-2,587,929	Other Expense	0	0.0%	Depreciation Rate 244.6%
Total Liab. and Equity	15,758,105	Net Profit or Loss	(1,611,304)	-34.6%	Return on Equity 62.3%
675593 WISTERIA PLACE				Nonprofit - Church	
WISTERIA PLACE		6/30/2021 365 Days Settled			
ABILENE, TX 79605				CR Beds 123 POS Beds 0	
TAYLOR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.2%
Balance Sheet		Income Statement		Length of Stay	83.7
Current Assets	11,885,425	Total Charges	9,179,093	Average Wages	22.30
Fixed Assets	412,914	Contract Allowance	-354,177	-3.9%	Skilled Nursing 58.9%
Other Assets	8,667,694	Operating Revenue	9,533,270	103.9%	Ancillary Service 41.1%
Total Assets	20,966,033	Operating Expense	7,715,075	80.9%	Current Ratio 9.2
Current Liabilities	1,297,509	Operating Margin	1,818,195	19.1%	Days to Collect 39.4
Long Term Liabilities	8,667,695	Other Income	1,736	0.0%	Avg Payment Days 28.6
Total Equity	11,000,829	Other Expense	0	0.0%	Depreciation Rate 59.4%
Total Liab. and Equity	20,966,033	Net Profit or Loss	1,819,400	19.1%	Return on Equity 16.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675668 WOOD MEMORIAL NURSING AND REHABILITATION CENTER				Nonprofit - Church	
WOOD MEMORIAL NURSING AND REHABILITATION CENTER		7/31/2021 365 Days Settled			
MINEOLA, TX 75773				CR Beds 115 POS Beds 0	
WOOD				Key Performance Ind.	
NOVITAS				Occupancy Rate	53.9%
				Length of Stay	219.7
				Average Wages	19.35
				16.2% Skilled Nursing	84.1%
				83.8% Ancillary Service	15.9%
				107.1% Current Ratio	1.1
				-7.1% Days to Collect	51.8
				14.7% Avg Payment Days	8.3
				0.0% Depreciation Rate	0.0%
				7.6% Return on Equity	105.4%
<hr/>					
675229 WOODLAND MANOR NURSING AND REHABILITATION				Proprietary - Corporation	
WOODLAND MANOR NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
CONROE, TX 77304				CR Beds 146 POS Beds 0	
MONTGOMERY				Key Performance Ind.	
NOVITAS				Occupancy Rate	28.8%
				Length of Stay	135.8
				Average Wages	21.60
				22.0% Skilled Nursing	86.1%
				78.0% Ancillary Service	13.9%
				109.9% Current Ratio	1.0
				-9.9% Days to Collect	115.8
				9.8% Avg Payment Days	29.4
				0.0% Depreciation Rate	1,717.3%
				-0.1% Return on Equity	1,935.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675360 WOODLAND SPRINGS NURSING CENTER				Proprietary - Other	
WOODLAND SPRINGS NURSING CENTER				12/31/2021 365 Days Settled	
WACO, TX 76704				CR Beds 132 POS Beds 0	
MCLENNAN				Key Performance Ind.	
NOVITAS				Occupancy Rate	63.7%
Balance Sheet		Income Statement		Length of Stay	319.6
Current Assets	2,953,922	Total Charges	10,387,886	Average Wages	20.20
Fixed Assets	134,944	Contract Allowance	3,083,549	29.7%	Skilled Nursing 64.2%
Other Assets	4,329	Operating Revenue	7,304,337	70.3%	Ancillary Service 35.8%
Total Assets	3,093,195	Operating Expense	6,922,101	94.8%	Current Ratio 3.9
Current Liabilities	757,558	Operating Margin	382,236	5.2%	Days to Collect 41.5
Long Term Liabilities	41,586	Other Income	1,660,076	22.7%	Avg Payment Days 14.2
Total Equity	2,294,051	Other Expense	0	0.0%	Depreciation Rate 123.8%
Total Liab. and Equity	3,093,195	Net Profit or Loss	2,042,312	28.0%	Return on Equity 89.0%
676394 WOODLANDS PLACE REHABILITATION SUITES				Proprietary - Other	
WOODLANDS PLACE REHABILITATION SUITES				5/31/2021 365 Days Settled	
DENISON, TX 75020				CR Beds 133 POS Beds 0	
GRAYSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	55.9%
Balance Sheet		Income Statement		Length of Stay	77.4
Current Assets	695,210	Total Charges	11,139,705	Average Wages	21.31
Fixed Assets	26,363	Contract Allowance	3,323,576	29.8%	Skilled Nursing 50.0%
Other Assets	2,614	Operating Revenue	7,816,129	70.2%	Ancillary Service 50.0%
Total Assets	724,187	Operating Expense	9,393,978	120.2%	Current Ratio 1.1
Current Liabilities	653,444	Operating Margin	-1,577,849	-20.2%	Days to Collect 29.9
Long Term Liabilities	753,196	Other Income	1,471,656	18.8%	Avg Payment Days 24.8
Total Equity	-682,453	Other Expense	0	0.0%	Depreciation Rate 406.9%
Total Liab. and Equity	724,187	Net Profit or Loss	(106,193)	-1.4%	Return on Equity 15.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675120 WOODVILLE HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
WOODVILLE HEALTH AND REHABILITATION CENTER		6/30/2021 365 Days Settled			
WOODVILLE, TX 75979				CR Beds 98	POS Beds 0
TYLER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	43.0%
				Length of Stay	89.4
				Average Wages	19.51
				20.0% Skilled Nursing	77.5%
				80.0% Ancillary Service	22.5%
				107.4% Current Ratio	5.5
				-7.4% Days to Collect	63.7
				12.7% Avg Payment Days	2.7
				0.0% Depreciation Rate	0.0%
				5.2% Return on Equity	16.8%
Balance Sheet		Income Statement			
Current Assets	1,689,860	Total Charges	5,517,594		
Fixed Assets	0	Contract Allowance	1,103,191		
Other Assets	0	Operating Revenue	4,414,403		
Total Assets	1,689,860	Operating Expense	4,741,811		
Current Liabilities	309,862	Operating Margin	-327,408		
Long Term Liabilities	0	Other Income	558,932		
Total Equity	1,379,998	Other Expense	0		
Total Liab. and Equity	1,689,860	Net Profit or Loss	231,523		
675085 WOODWIND LAKES HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
WOODWIND LAKES HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
HOUSTON, TX 77040				CR Beds 180	POS Beds 0
HARRIS				Key Performance Ind.	
NOVITAS				Occupancy Rate	63.3%
				Length of Stay	392.6
				Average Wages	21.93
				14.4% Skilled Nursing	83.8%
				85.6% Ancillary Service	16.2%
				76.3% Current Ratio	2.3
				23.7% Days to Collect	31.9
				10.5% Avg Payment Days	41.6
				0.0% Depreciation Rate	46.9%
				34.2% Return on Equity	91.5%
Balance Sheet		Income Statement			
Current Assets	3,221,804	Total Charges	11,298,588		
Fixed Assets	1,367,942	Contract Allowance	1,628,381		
Other Assets	421,966	Operating Revenue	9,670,207		
Total Assets	5,011,712	Operating Expense	7,375,611		
Current Liabilities	1,392,517	Operating Margin	2,294,596		
Long Term Liabilities	3,562	Other Income	1,013,800		
Total Equity	3,615,633	Other Expense	0		
Total Liab. and Equity	5,011,712	Net Profit or Loss	3,308,396		

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675637 WOOLDRIDGE PLACE NURSING CENTER				Proprietary - Partnership	
WOOLDRIDGE PLACE NURSING CENTER 12/31/2021 365 Days Settled					
CORPUS CHRISTI, TX 78414				CR Beds 115 POS Beds 0	
NUECES				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 49.8%	
Balance Sheet		Income Statement		Length of Stay 32.9	
Current Assets	1,845,978	Total Charges	6,956,932	Average Wages 21.81	
Fixed Assets	365,095	Contract Allowance	1,088,471	15.6%	Skilled Nursing 60.3%
Other Assets	166,133	Operating Revenue	5,868,461	84.4%	Ancillary Service 39.7%
Total Assets	<u>2,377,206</u>	Operating Expense	6,263,919	106.7%	Current Ratio 2.0
Current Liabilities	902,256	Operating Margin	-395,458	-6.7%	Days to Collect 45.5
Long Term Liabilities	271,700	Other Income	242,453	4.1%	Avg Payment Days 26.9
Total Equity	<u>1,203,250</u>	Other Expense	0	0.0%	Depreciation Rate 9.9%
Total Liab. and Equity	<u>2,377,206</u>	Net Profit or Loss	<u>(153,005)</u>	-2.6%	Return on Equity -12.7%
455824 WURZBACH NURSING AND REHABILITATION				Proprietary - Other	
WURZBACH NURSING AND REHABILITATION 12/31/2021 365 Days Settled					
SAN ANTONIO, TX 78229				CR Beds 140 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 54.9%	
Balance Sheet		Income Statement		Length of Stay 389.9	
Current Assets	2,027,283	Total Charges	6,654,882	Average Wages 21.99	
Fixed Assets	195,129	Contract Allowance	262,671	3.9%	Skilled Nursing 86.6%
Other Assets	0	Operating Revenue	6,392,211	96.1%	Ancillary Service 13.4%
Total Assets	<u>2,222,412</u>	Operating Expense	6,878,880	107.6%	Current Ratio 4.1
Current Liabilities	491,452	Operating Margin	-486,669	-7.6%	Days to Collect 115.8
Long Term Liabilities	0	Other Income	1,007,516	15.8%	Avg Payment Days 24.3
Total Equity	<u>1,730,960</u>	Other Expense	0	0.0%	Depreciation Rate 537.4%
Total Liab. and Equity	<u>2,222,412</u>	Net Profit or Loss	<u>520,847</u>	8.1%	Return on Equity 30.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675736 YOAKUM NURSING AND REHABILITATION CENTER				Proprietary - Other	
YOAKUM NURSING AND REHABILITATION CENTER				12/31/2021 365 Days Settled	
YOAKUM, TX 77995				CR Beds 110 POS Beds 0	
LAVACA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.6%
Balance Sheet		Income Statement		Length of Stay	282.4
Current Assets	761,320	Total Charges	6,265,014	Average Wages	17.31
Fixed Assets	1,729,456	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	4,182,710	Operating Revenue	6,265,014	100.0%	Ancillary Service
Total Assets	6,673,486	Operating Expense	7,011,508	111.9%	Current Ratio
Current Liabilities	1,624,503	Operating Margin	-746,494	-11.9%	Days to Collect
Long Term Liabilities	0	Other Income	1,821,534	29.1%	Avg Payment Days
Total Equity	5,048,983	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,673,486	Net Profit or Loss	1,075,040	17.2%	Return on Equity
675071 YORKTOWN NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
YORKTOWN NURSING AND REHABILITATION CENTER				9/30/2021 365 Days Settled	
YORKTOWN, TX 78164				CR Beds 86 POS Beds 0	
DE WITT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	47.9%
Balance Sheet		Income Statement		Length of Stay	283.9
Current Assets	317,182	Total Charges	4,255,950	Average Wages	20.92
Fixed Assets	0	Contract Allowance	696,243	16.4%	Skilled Nursing
Other Assets	1,336	Operating Revenue	3,559,707	83.6%	Ancillary Service
Total Assets	318,518	Operating Expense	3,295,654	92.6%	Current Ratio
Current Liabilities	236,651	Operating Margin	264,053	7.4%	Days to Collect
Long Term Liabilities	-561,394	Other Income	10,127	0.3%	Avg Payment Days
Total Equity	643,261	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	318,518	Net Profit or Loss	274,180	7.7%	Return on Equity

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