

# SNF Profile Report - 2021

Sample Skilled Nursing Facility reports from the Halmanac.com website.

315267 ABIGAIL HOUSE FOR NURSING & REHABILITATION				Proprietary - Corporation		
ABIGAIL HOUSE FOR NURSING & REHABILITATION		12/31/2021 365 Days Settled				
CAMDEN, NJ 08102				CR Beds 188 POS Beds 0		
CAMDEN				<b>Key Performance Ind.</b>		
NOVITAS				Occupancy Rate	82.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	145.0	
Current Assets	4,884,339	Total Charges	19,135,227	Average Wages	26.17	
Fixed Assets	183,530	Contract Allowance	1,654,115	8.6%	Skilled Nursing	89.2%
Other Assets	1,110,628	Operating Revenue	17,481,112	91.4%	Ancillary Service	10.8%
Total Assets	6,178,497	Operating Expense	16,332,573	93.4%	Current Ratio	1.9
Current Liabilities	2,593,910	Operating Margin	1,148,539	6.6%	Days to Collect	37.5
Long Term Liabilities	0	Other Income	1,577,419	9.0%	Avg Payment Days	19.6
Total Equity	3,584,587	Other Expense	0	0.0%	Depreciation Rate	66.4%
Total Liab. and Equity	6,178,497	Net Profit or Loss	2,725,958	15.6%	Return on Equity	76.0%
315141 ABINGDON CARE & REHABILITATION CENTER				Proprietary - Partnership		
ABINGDON CARE & REHABILITATION CENTER		12/31/2021 365 Days Settled				
GREEN BROOK, NJ 08812				CR Beds 180 POS Beds 0		
SOMERSET				<b>Key Performance Ind.</b>		
NOVITAS				Occupancy Rate	63.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	193.1	
Current Assets	1,427,857	Total Charges	15,570,657	Average Wages	22.67	
Fixed Assets	879,909	Contract Allowance	4,679,013	30.1%	Skilled Nursing	92.1%
Other Assets	2,405,937	Operating Revenue	10,891,644	69.9%	Ancillary Service	7.9%
Total Assets	4,713,703	Operating Expense	12,222,068	112.2%	Current Ratio	0.3
Current Liabilities	5,590,718	Operating Margin	-1,330,424	-12.2%	Days to Collect	37.4
Long Term Liabilities	0	Other Income	2,055,895	18.9%	Avg Payment Days	59.8
Total Equity	-877,015	Other Expense	0	0.0%	Depreciation Rate	30.7%
Total Liab. and Equity	4,713,703	Net Profit or Loss	725,471	6.7%	Return on Equity	-82.7%

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<b>315377 ACTORS FUND HOME, THE</b>				Nonprofit - Other	
ACTORS FUND HOME, THE		12/31/2021 365 Days Settled			
ENGLEWOOD, NJ 07631		CR Beds 169 POS Beds 0			
BERGEN		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		75.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 244.5	
Current Assets	40,606,203	Total Charges	17,387,778	Average Wages 25.89	
Fixed Assets	36,038,866	Contract Allowance	1,578,363	9.1%	Skilled Nursing 69.5%
Other Assets	135,281	Operating Revenue	15,809,415	90.9%	Ancillary Service 13.2%
Total Assets	76,780,350	Operating Expense	19,400,141	122.7%	Current Ratio 0.7
Current Liabilities	57,789,168	Operating Margin	-3,590,726	-22.7%	Days to Collect 27.7
Long Term Liabilities	22,835,862	Other Income	3,051,770	19.3%	Avg Payment Days 39.2
Total Equity	-3,844,680	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	76,780,350	Net Profit or Loss	(538,956)	-3.4%	Return on Equity 14.0%
<b>315516 ADVANCED SUBACUTE REHABILITATION CENTER AT SEWELL</b>				Proprietary - Partnership	
ADVANCED SUBACUTE REHABILITATION CENTER AT SEWELL		12/31/2021 365 Days Settled			
SEWELL, NJ 08080		CR Beds 139 POS Beds 0			
GLOUCESTER		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		74.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 76.3	
Current Assets	3,760,166	Total Charges	15,614,885	Average Wages 26.26	
Fixed Assets	650,986	Contract Allowance	1,376,279	8.8%	Skilled Nursing 88.8%
Other Assets	8,792,284	Operating Revenue	14,238,606	91.2%	Ancillary Service 10.9%
Total Assets	13,203,436	Operating Expense	14,679,793	103.1%	Current Ratio 1.3
Current Liabilities	2,787,222	Operating Margin	-441,187	-3.1%	Days to Collect 28.6
Long Term Liabilities	10,996,140	Other Income	1,362,822	9.6%	Avg Payment Days 67.4
Total Equity	-579,926	Other Expense	0	0.0%	Depreciation Rate 153.9%
Total Liab. and Equity	13,203,436	Net Profit or Loss	921,635	6.5%	Return on Equity -158.9%

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<b>315180 ALAMEDA CENTER FOR REHABILITATION AND HEALTHCARE</b>				Proprietary - Partnership	
ALAMEDA CENTER FOR REHABILITATION AND HEALTHCARE				12/31/2021 365 Days Settled	
PERTH AMBOY, NJ 08861				CR Beds 250 POS Beds 0	
MIDDLESEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	78.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	179.4
Current Assets	8,605,216	Total Charges	22,590,188	Average Wages	24.12
Fixed Assets	472,795	Contract Allowance	1,247,900	5.5% Skilled Nursing	93.8%
Other Assets	107	Operating Revenue	21,342,288	94.5% Ancillary Service	6.2%
Total Assets	9,078,118	Operating Expense	21,439,643	100.5% Current Ratio	1.8
Current Liabilities	4,749,727	Operating Margin	-97,355	-0.5% Days to Collect	94.5
Long Term Liabilities	216,024	Other Income	1,315,217	6.2% Avg Payment Days	78.6
Total Equity	4,112,367	Other Expense	0	0.0% Depreciation Rate	404.4%
Total Liab. and Equity	9,078,118	Net Profit or Loss	1,217,862	5.7% Return on Equity	29.6%
<b>315366 ALARIS HEALTH AT BELGROVE</b>				Proprietary - Other	
ALARIS HEALTH AT BELGROVE				12/31/2021 365 Days Settled	
KEARNY, NJ 07032				CR Beds 120 POS Beds 0	
HUDSON				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	50.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	39.4
Current Assets	8,533,358	Total Charges	14,630,882	Average Wages	29.51
Fixed Assets	3,022,502	Contract Allowance	2,249,590	15.4% Skilled Nursing	78.6%
Other Assets	30,075	Operating Revenue	12,381,292	84.6% Ancillary Service	18.4%
Total Assets	11,585,935	Operating Expense	12,701,055	102.6% Current Ratio	1.7
Current Liabilities	5,115,282	Operating Margin	-319,763	-2.6% Days to Collect	39.8
Long Term Liabilities	0	Other Income	332,145	2.7% Avg Payment Days	76.5
Total Equity	6,470,653	Other Expense	0	0.0% Depreciation Rate	53.8%
Total Liab. and Equity	11,585,935	Net Profit or Loss	12,382	0.1% Return on Equity	0.2%

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<b>315344 ALARIS HEALTH AT CASTLE HILL</b>				Proprietary - Other	
ALARIS HEALTH AT CASTLE HILL		12/31/2021 365 Days Settled			
UNION CITY, NJ 07087		CR Beds 215 POS Beds 0			
HUDSON		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		58.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 152.9	
Current Assets	4,952,319	Total Charges	16,747,598	Average Wages	15.70
Fixed Assets	983,856	Contract Allowance	1,134,635	6.8%	Skilled Nursing 88.3%
Other Assets	59,941	Operating Revenue	15,612,963	93.2%	Ancillary Service 11.4%
Total Assets	5,996,116	Operating Expense	18,882,652	120.9%	Current Ratio 0.5
Current Liabilities	9,696,890	Operating Margin	-3,269,689	-20.9%	Days to Collect 28.9
Long Term Liabilities	0	Other Income	936,294	6.0%	Avg Payment Days 144.5
Total Equity	-3,700,774	Other Expense	0	0.0%	Depreciation Rate 73.7%
Total Liab. and Equity	5,996,116	Net Profit or Loss	(2,333,395)	-14.9%	Return on Equity 63.1%

<b>315357 ALARIS HEALTH AT CEDAR GROVE</b>				Proprietary - Other	
ALARIS HEALTH AT CEDAR GROVE		12/31/2021 365 Days Settled			
CEDAR GROVE, NJ 07009		CR Beds 230 POS Beds 0			
ESSEX		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		58.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 87.8	
Current Assets	6,196,244	Total Charges	20,719,252	Average Wages	22.59
Fixed Assets	559,068	Contract Allowance	2,530,919	12.2%	Skilled Nursing 82.7%
Other Assets	1,667,635	Operating Revenue	18,188,333	87.8%	Ancillary Service 16.6%
Total Assets	8,422,947	Operating Expense	20,104,005	110.5%	Current Ratio 0.8
Current Liabilities	7,629,046	Operating Margin	-1,915,672	-10.5%	Days to Collect 35.7
Long Term Liabilities	0	Other Income	702,989	3.9%	Avg Payment Days 68.6
Total Equity	793,901	Other Expense	0	0.0%	Depreciation Rate 67.1%
Total Liab. and Equity	8,422,947	Net Profit or Loss	(1,212,683)	-6.7%	Return on Equity -152.7%

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<b>315359 ALARIS HEALTH AT ESSEX</b>				Proprietary - Corporation	
ALARIS HEALTH AT ESSEX		12/19/2021 353 Days Settled			
IRVINGTON, NJ 07111				CR Beds 212 POS Beds 0	
ESSEX				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.6%
				Length of Stay	92.6
				Average Wages	24.27
				7.6%	Skilled Nursing 85.9%
				92.4%	Ancillary Service 14.1%
				115.9%	Current Ratio 0.4
				-15.9%	Days to Collect 39.5
				5.0%	Avg Payment Days 215.8
				0.0%	Depreciation Rate 0.0%
				-17.9%	Return on Equity 53.2%
<hr/>					
<b>315300 ALARIS HEALTH AT HAMILTON PARK</b>				Proprietary - Corporation	
ALARIS HEALTH AT HAMILTON PARK		12/31/2021 365 Days Settled			
JERSEY CITY, NJ 07302				CR Beds 260 POS Beds 0	
HUDSON				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	52.1%
				Length of Stay	57.4
				Average Wages	19.78
				9.0%	Skilled Nursing 86.9%
				91.0%	Ancillary Service 13.1%
				106.0%	Current Ratio 1.0
				-6.0%	Days to Collect 37.8
				8.1%	Avg Payment Days 103.0
				0.0%	Depreciation Rate 234.4%
				2.1%	Return on Equity 98.5%

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<b>315310 ALARIS HEALTH AT HARBOR VIEW</b>				Proprietary - Other	
ALARIS HEALTH AT HARBOR VIEW		12/29/2021 363 Days Submitted			
JERSEY CITY, NJ 07307		CR Beds 180 POS Beds 0			
HUDSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 115.0	
Current Assets	6,853,321	Total Charges	21,767,709	Average Wages	16.18
Fixed Assets	370,075	Contract Allowance	2,205,256	10.1% Skilled Nursing	84.5%
Other Assets	118,179	Operating Revenue	19,562,453	89.9% Ancillary Service	15.4%
Total Assets	7,341,575	Operating Expense	19,506,322	99.7% Current Ratio	1.1
Current Liabilities	6,244,249	Operating Margin	56,131	0.3% Days to Collect	(10.5)
Long Term Liabilities	0	Other Income	1,076,454	5.5% Avg Payment Days	73.9
Total Equity	1,097,326	Other Expense	0	0.0% Depreciation Rate	168.1%
Total Liab. and Equity	7,341,575	Net Profit or Loss	1,132,585	5.8% Return on Equity	103.2%

<b>315083 ALARIS HEALTH AT JERSEY CITY</b>				Proprietary - Corporation	
ALARIS HEALTH AT JERSEY CITY		12/19/2021 353 Days Settled			
JERSEY CITY, NJ 07305		CR Beds 183 POS Beds 0			
HUDSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 141.1	
Current Assets	3,214,940	Total Charges	13,477,260	Average Wages	19.63
Fixed Assets	0	Contract Allowance	818,766	6.1% Skilled Nursing	87.0%
Other Assets	-59,335	Operating Revenue	12,658,494	93.9% Ancillary Service	13.0%
Total Assets	3,155,605	Operating Expense	14,044,957	111.0% Current Ratio	0.6
Current Liabilities	5,776,727	Operating Margin	-1,386,463	-11.0% Days to Collect	40.9
Long Term Liabilities	0	Other Income	1,030,805	8.1% Avg Payment Days	180.1
Total Equity	-2,621,122	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,155,605	Net Profit or Loss	(2,090,238)	-16.5% Return on Equity	79.7%

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<b>315192 ALARIS HEALTH AT KEARNY</b>				Proprietary - Other	
ALARIS HEALTH AT KEARNY		12/31/2021 365 Days Settled			
KEARNY, NJ 07032		CR Beds 120    POS Beds 0			
HUDSON		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		79.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				242.0	
Current Assets	5,127,906	Total Charges	11,575,154	Average Wages	
Fixed Assets	73,200	Contract Allowance	449,370	26.43	
Other Assets	331,415	Operating Revenue	11,125,784	3.9%	
Total Assets	<u>5,532,521</u>	Operating Expense	<u>11,143,943</u>	96.1%	
Current Liabilities	2,479,743	Operating Margin	-18,159	100.2%	
Long Term Liabilities	0	Other Income	439,663	-0.2%	
Total Equity	<u>3,052,778</u>	Other Expense	0	4.0%	
Total Liab. and Equity	<u>5,532,521</u>	Net Profit or Loss	<u>421,504</u>	0.0%	
				3.8%	

<b>315198 ALARIS HEALTH AT RIVERTON</b>				Proprietary - Other	
ALARIS HEALTH AT RIVERTON		12/19/2021 353 Days Settled			
RAHWAY, NJ 07065		CR Beds 122    POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		56.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				96.0	
Current Assets	3,156,601	Total Charges	8,158,540	Average Wages	
Fixed Assets	0	Contract Allowance	916,544	32.90	
Other Assets	61,046	Operating Revenue	7,241,996	11.2%	
Total Assets	<u>3,217,647</u>	Operating Expense	<u>11,631,506</u>	88.8%	
Current Liabilities	8,527,862	Operating Margin	-4,389,510	160.6%	
Long Term Liabilities	0	Other Income	423,820	-60.6%	
Total Equity	<u>-5,310,215</u>	Other Expense	0	5.9%	
Total Liab. and Equity	<u>3,217,647</u>	Net Profit or Loss	<u>(4,432,615)</u>	0.0%	
				-61.2%	

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<b>315308 ALARIS HEALTH AT ROCHELLE PARK</b>				Proprietary - Other	
ALARIS HEALTH AT ROCHELLE PARK		1/20/2021 386 Days Settled*			
ROCHELLE PARK, NJ 07662		CR Beds 240 POS Beds 0			
BERGEN		<b>Key Performance Ind.</b>			
Novitas Solutions DC, DE, MD, PA		Occupancy Rate		62.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 137.4	
Current Assets	7,155,142	Total Charges	21,166,098	Average Wages 19.12	
Fixed Assets	842,830	Contract Allowance	1,689,273	8.0% Skilled Nursing 89.5%	
Other Assets	2,660,344	Operating Revenue	19,476,825	92.0% Ancillary Service 10.3%	
Total Assets	<u>10,658,316</u>	Operating Expense	22,626,021	116.2% Current Ratio 0.3	
Current Liabilities	24,137,192	Operating Margin	-3,149,196	-16.2% Days to Collect 80.3	
Long Term Liabilities	0	Other Income	2,932,515	15.1% Avg Payment Days 366.0	
Total Equity	<u>-13,478,876</u>	Other Expense	0	0.0% Depreciation Rate 70.3%	
Total Liab. and Equity	<u>10,658,316</u>	Net Profit or Loss	<u>(216,681)</u>	-1.1% Return on Equity 1.6%	
<b>315352 ALARIS HEALTH AT ST MARY'S</b>				Proprietary - Corporation	
ALARIS HEALTH AT ST MARY'S		12/31/2021 365 Days Settled			
ORANGE, NJ 07050		CR Beds 188 POS Beds 0			
ESSEX		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		73.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 115.3	
Current Assets	6,683,330	Total Charges	21,838,412	Average Wages 19.10	
Fixed Assets	1,471,912	Contract Allowance	1,452,489	6.7% Skilled Nursing 91.9%	
Other Assets	48,500	Operating Revenue	20,385,923	93.3% Ancillary Service 5.9%	
Total Assets	<u>8,203,742</u>	Operating Expense	23,679,633	116.2% Current Ratio 0.7	
Current Liabilities	9,016,613	Operating Margin	-3,293,710	-16.2% Days to Collect 34.8	
Long Term Liabilities	0	Other Income	812,994	4.0% Avg Payment Days 81.4	
Total Equity	<u>-812,871</u>	Other Expense	0	0.0% Depreciation Rate 48.0%	
Total Liab. and Equity	<u>8,203,742</u>	Net Profit or Loss	<u>(2,480,716)</u>	-12.2% Return on Equity 305.2%	

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<b>315494 ALARIS HEALTH AT THE CHATEAU</b>				Proprietary - Partnership	
ALARIS HEALTH AT THE CHATEAU		12/31/2021 365 Days Settled			
ROCHELLE PARK, NJ 07662		CR Beds 251 POS Beds 0			
BERGEN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 95.3	
Current Assets	12,581,467	Total Charges	37,484,344	Average Wages	19.31
Fixed Assets	1,048,937	Contract Allowance	2,986,750	8.0%	Skilled Nursing 88.7%
Other Assets	2,019,529	Operating Revenue	34,497,594	92.0%	Ancillary Service 11.3%
Total Assets	15,649,933	Operating Expense	32,902,751	95.4%	Current Ratio 1.1
Current Liabilities	11,612,316	Operating Margin	1,594,843	4.6%	Days to Collect 36.8
Long Term Liabilities	0	Other Income	644,048	1.9%	Avg Payment Days 51.7
Total Equity	4,037,617	Other Expense	0	0.0%	Depreciation Rate 186.6%
Total Liab. and Equity	15,649,933	Net Profit or Loss	2,238,891	6.5%	Return on Equity 55.5%
<b>315476 ALARIS HEALTH AT THE FOUNTAINS</b>				Proprietary - Corporation	
ALARIS HEALTH AT THE FOUNTAINS		12/31/2021 365 Days Submitted			
SECAUCUS, NJ 07094		CR Beds 334 POS Beds 0			
HUDSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 163.3	
Current Assets	5,774,450	Total Charges	30,341,425	Average Wages	17.22
Fixed Assets	81,232	Contract Allowance	2,145,545	7.1%	Skilled Nursing 94.6%
Other Assets	2,420,000	Operating Revenue	28,195,880	92.9%	Ancillary Service 5.4%
Total Assets	8,275,682	Operating Expense	29,313,402	104.0%	Current Ratio 1.0
Current Liabilities	5,855,678	Operating Margin	-1,117,522	-4.0%	Days to Collect 44.1
Long Term Liabilities	0	Other Income	1,117,523	4.0%	Avg Payment Days 53.3
Total Equity	2,420,004	Other Expense	0	0.0%	Depreciation Rate 6,167.5%
Total Liab. and Equity	8,275,682	Net Profit or Loss	1	0.0%	Return on Equity 0.0%

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<b>315449 ALARIS HEALTH AT WEST ORANGE</b>				Proprietary - Other	
ALARIS HEALTH AT WEST ORANGE		12/31/2021 365 Days Settled			
WEST ORANGE, NJ 07052		CR Beds 120 POS Beds 0			
ESSEX		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 79.4	
Current Assets	4,879,683	Total Charges	15,288,222	Average Wages	17.73
Fixed Assets	377,959	Contract Allowance	1,750,622	11.5%	Skilled Nursing 87.6%
Other Assets	1,799,917	Operating Revenue	13,537,600	88.5%	Ancillary Service 12.4%
Total Assets	7,057,559	Operating Expense	14,180,847	104.8%	Current Ratio 0.6
Current Liabilities	7,836,702	Operating Margin	-643,247	-4.8%	Days to Collect 52.5
Long Term Liabilities	0	Other Income	758,112	5.6%	Avg Payment Days 134.5
Total Equity	-779,143	Other Expense	0	0.0%	Depreciation Rate 104.8%
Total Liab. and Equity	7,057,559	Net Profit or Loss	114,865	0.8%	Return on Equity -14.7%

<b>315387 ALLAIRE REHAB &amp; NURSING</b>				Proprietary - Other	
ALLAIRE REHAB & NURSING		12/31/2021 365 Days Settled			
FREEHOLD, NJ 07728		CR Beds 174 POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		70.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 325.5	
Current Assets	7,133,385	Total Charges	25,726,967	Average Wages	27.70
Fixed Assets	4,277,097	Contract Allowance	1,612,616	6.3%	Skilled Nursing 90.0%
Other Assets	104,570	Operating Revenue	24,114,351	93.7%	Ancillary Service 10.0%
Total Assets	11,515,052	Operating Expense	17,466,915	72.4%	Current Ratio 3.3
Current Liabilities	2,149,460	Operating Margin	6,647,436	27.6%	Days to Collect 61.2
Long Term Liabilities	0	Other Income	1,131,260	4.7%	Avg Payment Days 35.1
Total Equity	9,365,592	Other Expense	0	0.0%	Depreciation Rate 76.0%
Total Liab. and Equity	11,515,052	Net Profit or Loss	7,778,696	32.3%	Return on Equity 83.1%

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<b>315297 ALLEGRIA AT THE FOUNTAINS</b>				Proprietary - Corporation	
ALLEGRIA AT THE FOUNTAINS		12/31/2021 365 Days Settled			
ATCO, NJ 08004		CR Beds 60    POS Beds 0			
CAMDEN		<b>Key Performance Ind.</b>			
WPS (IOWA)		Occupancy Rate		85.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				311.8	
Current Assets	4,820,232	Total Charges	17,393,190	Average Wages	
Fixed Assets	0	Contract Allowance	415,425	2.4%	
Other Assets	2,037,091	Operating Revenue	16,977,765	97.6%	
Total Assets	<u>6,857,323</u>	Operating Expense	14,767,703	87.0%	
Current Liabilities	2,072,815	Operating Margin	2,210,062	13.0%	
Long Term Liabilities	0	Other Income	3,119,976	18.4%	
Total Equity	<u>4,784,508</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>6,857,323</u>	Net Profit or Loss	<u>5,330,038</u>	31.4%	
<b>315497 ALLENDALE REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
ALLENDALE REHABILITATION AND HEALTHCARE CENTER		8/3/2021 215 Days Settled			
ALLENDALE, NJ 07401		12/31/2021 150 Days Settled			
BERGEN		CR Beds 336    POS Beds 0			
Novitas NJ		<b>Key Performance Ind.</b>			
		Occupancy Rate		52.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				101.5	
Current Assets	5,505,688	Total Charges	10,982,040	Average Wages	
Fixed Assets	0	Contract Allowance	1,686,872	15.4%	
Other Assets	-252,592	Operating Revenue	9,295,168	84.6%	
Total Assets	<u>5,253,096</u>	Operating Expense	10,903,143	117.3%	
Current Liabilities	4,011,287	Operating Margin	-1,607,975	-17.3%	
Long Term Liabilities	0	Other Income	26,776,075	288.1%	
Total Equity	<u>1,241,809</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>5,253,096</u>	Net Profit or Loss	<u>25,168,100</u>	270.8%	
				Return on Equity	
				2,026.7%	

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<b>315497 ALLENDALE REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
ALLENDALE REHABILITATION AND HEALTHCARE CENTER		8/3/2021 215 Days Settled			
ALLENDALE, NJ 07401		12/31/2021 150 Days Settled		CR Beds 120 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	73.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	79.0
Current Assets	3,071,317	Total Charges	7,181,256	Average Wages	30.60
Fixed Assets	103,446	Contract Allowance	770,286	10.7% Skilled Nursing	87.3%
Other Assets	15,714	Operating Revenue	6,410,970	89.3% Ancillary Service	12.7%
Total Assets	3,190,477	Operating Expense	5,445,290	84.9% Current Ratio	1.6
Current Liabilities	1,969,416	Operating Margin	965,680	15.1% Days to Collect	94.9
Long Term Liabilities	0	Other Income	5,373	0.1% Avg Payment Days	86.2
Total Equity	1,221,061	Other Expense	0	0.0% Depreciation Rate	776.9%
Total Liab. and Equity	3,190,477	Net Profit or Loss	971,053	15.1% Return on Equity	79.5%
<b>315305 AMBOY CARE CENTER</b>				Proprietary - Corporation	
AMBOY CARE CENTER		11/30/2021 334 Days Settled			
PERTH AMBOY, NJ 08861				CR Beds 179 POS Beds 0	
MIDDLESEX		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	179.4
Current Assets	2,159,631	Total Charges	9,513,649	Average Wages	17.26
Fixed Assets	0	Contract Allowance	194,365	2.0% Skilled Nursing	94.9%
Other Assets	28,114	Operating Revenue	9,319,284	98.0% Ancillary Service	5.1%
Total Assets	2,187,745	Operating Expense	13,690,099	146.9% Current Ratio	0.2
Current Liabilities	11,279,147	Operating Margin	-4,370,815	-46.9% Days to Collect	14.6
Long Term Liabilities	1,017,854	Other Income	2,766,495	29.7% Avg Payment Days	256.8
Total Equity	-10,109,256	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,187,745	Net Profit or Loss	(1,604,317)	-17.2% Return on Equity	15.9%

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<b>315314 ANCHOR CARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ANCHOR CARE AND REHABILITATION CENTER		12/31/2021 365 Days Submitted			
HAZLET, NJ 07730				CR Beds 170    POS Beds 0	
MONMOUTH				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate            79.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            162.7	
Current Assets	6,320,764	Total Charges	18,994,997	Average Wages            21.53	
Fixed Assets	3,836,437	Contract Allowance	1,256,762	6.6%	Skilled Nursing            92.1%
Other Assets	0	Operating Revenue	17,738,235	93.4%	Ancillary Service        7.9%
Total Assets	<u>10,157,201</u>	Operating Expense	18,423,786	103.9%	Current Ratio            0.5
Current Liabilities	11,999,448	Operating Margin	-685,551	-3.9%	Days to Collect            95.3
Long Term Liabilities	105,259	Other Income	2,085,558	11.8%	Avg Payment Days        34.7
Total Equity	-1,947,506	Other Expense	0	0.0%	Depreciation Rate        92.9%
Total Liab. and Equity	<u>10,157,201</u>	Net Profit or Loss	<u>1,400,007</u>	7.9%	Return on Equity        -71.9%

<b>315292 APPLEWOOD ESTATES</b>				Nonprofit - Other	
APPLEWOOD ESTATES		12/31/2021 365 Days Settled			
FREEHOLD, NJ 07728				CR Beds 111    POS Beds 0	
MONMOUTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate            60.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            107.4	
Current Assets	35,438,000	Total Charges	21,636,000	Average Wages            25.63	
Fixed Assets	48,922,000	Contract Allowance	0	0.0%	Skilled Nursing            19.0%
Other Assets	6,339,000	Operating Revenue	21,636,000	100.0%	Ancillary Service        0.0%
Total Assets	<u>90,699,000</u>	Operating Expense	24,631,983	113.8%	Current Ratio            5.8
Current Liabilities	6,064,000	Operating Margin	-2,995,983	-13.8%	Days to Collect            12.7
Long Term Liabilities	70,067,000	Other Income	1,921,000	8.9%	Avg Payment Days        34.5
Total Equity	14,568,000	Other Expense	0	0.0%	Depreciation Rate        3.7%
Total Liab. and Equity	<u>90,699,000</u>	Net Profit or Loss	<u>(1,074,983)</u>	-5.0%	Return on Equity        -7.4%

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<b>315445 ARBOR AT LAUREL CIRCLE, THE</b>				Nonprofit - Other	
ARBOR AT LAUREL CIRCLE, THE		12/31/2021 365 Days Settled			
BRIDGEWATER, NJ 08807		CR Beds 99    POS Beds 0			
SOMERSET		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		63.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				61.1	
Current Assets	3,143,557	Total Charges	20,305,288	Average Wages	
Fixed Assets	3,903,290	Contract Allowance	4,681,517	25.24	
Other Assets	16,106,926	Operating Revenue	15,623,771	23.1%	
Total Assets	<u>23,153,773</u>	Operating Expense	18,072,282	76.9%	
Current Liabilities	25,142,399	Operating Margin	-2,448,511	115.7%	
Long Term Liabilities	2,213,805	Other Income	949,948	-15.7%	
Total Equity	-4,202,431	Other Expense	0	6.1%	
Total Liab. and Equity	<u>23,153,773</u>	Net Profit or Loss	<u>(1,498,563)</u>	0.0%	
				Days to Collect	
				38.3	
				Avg Payment Days	
				22.0	
				Depreciation Rate	
				48.8%	
				Return on Equity	
				35.7%	

<b>315036 ARBOR GLEN CENTER</b>				Proprietary - Corporation	
ARBOR GLEN CENTER		12/31/2021 365 Days Settled			
CEDAR GROVE, NJ 07009		CR Beds 122    POS Beds 0			
ESSEX		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		81.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				160.0	
Current Assets	1,404,490	Total Charges	20,909,534	Average Wages	
Fixed Assets	411,862	Contract Allowance	10,080,385	26.07	
Other Assets	1,468,012	Operating Revenue	10,829,149	48.2%	
Total Assets	<u>3,284,364</u>	Operating Expense	12,078,058	51.8%	
Current Liabilities	1,535,477	Operating Margin	-1,248,909	111.5%	
Long Term Liabilities	2,917,997	Other Income	79,799	-11.5%	
Total Equity	-1,169,110	Other Expense	0	0.7%	
Total Liab. and Equity	<u>3,284,364</u>	Net Profit or Loss	<u>(1,169,110)</u>	0.0%	
				Days to Collect	
				46.3	
				Avg Payment Days	
				20.3	
				Depreciation Rate	
				168.1%	
				Return on Equity	
				100.0%	

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<b>315234 ARBOR RIDGE REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Other	
ARBOR RIDGE REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
WAYNE, NJ 07470				CR Beds 120 POS Beds 0	
PASSAIC				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	88.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	149.7
Current Assets	2,938,465	Total Charges	16,173,852	Average Wages	25.28
Fixed Assets	77,421	Contract Allowance	1,553,165	9.6%	Skilled Nursing 88.8%
Other Assets	85,887	Operating Revenue	14,620,687	90.4%	Ancillary Service 11.2%
Total Assets	3,101,773	Operating Expense	13,988,029	95.7%	Current Ratio 1.8
Current Liabilities	1,622,950	Operating Margin	632,658	4.3%	Days to Collect 41.8
Long Term Liabilities	0	Other Income	293,472	2.0%	Avg Payment Days 30.2
Total Equity	1,478,823	Other Expense	0	0.0%	Depreciation Rate 2,691.1%
Total Liab. and Equity	3,101,773	Net Profit or Loss	926,130	6.3%	Return on Equity 62.6%
<b>315214 ARISTACARE AT CEDAR OAKS</b>				Proprietary - Partnership	
ARISTACARE AT CEDAR OAKS		12/31/2021 365 Days Settled			
SOUTH PLAINFIELD, NJ 07080				CR Beds 230 POS Beds 0	
MIDDLESEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	89.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	142.5
Current Assets	8,446,784	Total Charges	21,931,711	Average Wages	22.67
Fixed Assets	554,591	Contract Allowance	454,719	2.1%	Skilled Nursing 96.4%
Other Assets	0	Operating Revenue	21,476,992	97.9%	Ancillary Service 3.6%
Total Assets	9,001,375	Operating Expense	23,642,309	110.1%	Current Ratio 2.2
Current Liabilities	3,781,862	Operating Margin	-2,165,317	-10.1%	Days to Collect 117.3
Long Term Liabilities	1,850,000	Other Income	6,166,273	28.7%	Avg Payment Days 44.4
Total Equity	3,369,513	Other Expense	0	0.0%	Depreciation Rate 66.6%
Total Liab. and Equity	9,001,375	Net Profit or Loss	4,000,956	18.6%	Return on Equity 118.7%

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<b>315245 ARISTACARE AT CHERRY HILL</b>				Proprietary - Partnership	
ARISTACARE AT CHERRY HILL		12/31/2021 365 Days Settled			
CHERRY HILL, NJ 08002		CR Beds 120 POS Beds 0			
CAMDEN		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		83.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 80.2	
Current Assets	4,639,811	Total Charges	12,705,908	Average Wages	22.28
Fixed Assets	499,242	Contract Allowance	282,926	2.2%	Skilled Nursing 95.5%
Other Assets	0	Operating Revenue	12,422,982	97.8%	Ancillary Service 4.5%
Total Assets	5,139,053	Operating Expense	12,265,510	98.7%	Current Ratio 1.4
Current Liabilities	3,402,756	Operating Margin	157,472	1.3%	Days to Collect 110.1
Long Term Liabilities	2,600,000	Other Income	2,662,101	21.4%	Avg Payment Days 37.4
Total Equity	-863,703	Other Expense	0	0.0%	Depreciation Rate 130.0%
Total Liab. and Equity	5,139,053	Net Profit or Loss	2,819,573	22.7%	Return on Equity -326.5%

<b>315200 ARISTACARE AT DELAIRE</b>				Proprietary - Partnership	
ARISTACARE AT DELAIRE		12/31/2021 365 Days Settled			
LINDEN, NJ 07036		CR Beds 280 POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		61.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 184.0	
Current Assets	13,643,984	Total Charges	17,728,411	Average Wages	19.99
Fixed Assets	476,754	Contract Allowance	193,119	1.1%	Skilled Nursing 96.3%
Other Assets	156,767	Operating Revenue	17,535,292	98.9%	Ancillary Service 3.7%
Total Assets	14,277,505	Operating Expense	20,027,266	114.2%	Current Ratio 1.8
Current Liabilities	7,425,917	Operating Margin	-2,491,974	-14.2%	Days to Collect 134.9
Long Term Liabilities	751,404	Other Income	6,124,137	34.9%	Avg Payment Days 108.7
Total Equity	6,100,184	Other Expense	0	0.0%	Depreciation Rate 437.1%
Total Liab. and Equity	14,277,505	Net Profit or Loss	3,632,163	20.7%	Return on Equity 59.5%

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315196 ARISTACARE AT MANCHESTER				Proprietary - Partnership	
ARISTACARE AT MANCHESTER		12/31/2021 365 Days Settled			
MANCHESTER, NJ 08759		CR Beds 165 POS Beds 0			
OCEAN		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		74.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 82.3	
Current Assets	7,974,803	Total Charges	19,165,169	Average Wages	21.53
Fixed Assets	860,401	Contract Allowance	463,939	2.4%	Skilled Nursing 96.8%
Other Assets	6,000	Operating Revenue	18,701,230	97.6%	Ancillary Service 3.2%
Total Assets	8,841,204	Operating Expense	18,121,788	96.9%	Current Ratio 2.7
Current Liabilities	2,907,985	Operating Margin	579,442	3.1%	Days to Collect 126.8
Long Term Liabilities	0	Other Income	3,912,200	20.9%	Avg Payment Days 45.8
Total Equity	5,933,219	Other Expense	0	0.0%	Depreciation Rate 126.4%
Total Liab. and Equity	8,841,204	Net Profit or Loss	4,491,642	24.0%	Return on Equity 75.7%
315217 ARISTACARE AT NORWOOD TERRACE				Proprietary - Partnership	
ARISTACARE AT NORWOOD TERRACE		12/31/2021 365 Days Settled			
PLAINFIELD, NJ 07060		CR Beds 120 POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		72.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 100.8	
Current Assets	3,235,361	Total Charges	9,998,670	Average Wages	21.00
Fixed Assets	224,067	Contract Allowance	183,786	1.8%	Skilled Nursing 97.1%
Other Assets	855,833	Operating Revenue	9,814,884	98.2%	Ancillary Service 2.9%
Total Assets	4,315,261	Operating Expense	10,700,522	109.0%	Current Ratio 1.8
Current Liabilities	1,797,403	Operating Margin	-885,638	-9.0%	Days to Collect 97.5
Long Term Liabilities	993,102	Other Income	2,099,238	21.4%	Avg Payment Days 48.4
Total Equity	1,524,756	Other Expense	0	0.0%	Depreciation Rate 28.6%
Total Liab. and Equity	4,315,261	Net Profit or Loss	1,213,600	12.4%	Return on Equity 79.6%

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<b>315309 ARISTACARE AT WHITING</b>				Proprietary - Partnership	
ARISTACARE AT WHITING		12/31/2021 365 Days Settled			
WHITING, NJ 08759				CR Beds 180 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	67.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	78.5
Current Assets	5,692,968	Total Charges	15,452,800	Average Wages	30.00
Fixed Assets	571,086	Contract Allowance	294,363	1.9%	Skilled Nursing 97.2%
Other Assets	0	Operating Revenue	15,158,437	98.1%	Ancillary Service 2.8%
Total Assets	6,264,054	Operating Expense	16,198,081	106.9%	Current Ratio 2.6
Current Liabilities	2,202,704	Operating Margin	-1,039,644	-6.9%	Days to Collect 103.9
Long Term Liabilities	0	Other Income	4,121,783	27.2%	Avg Payment Days 42.3
Total Equity	4,061,350	Other Expense	0	0.0%	Depreciation Rate 32.7%
Total Liab. and Equity	6,264,054	Net Profit or Loss	3,082,139	20.3%	Return on Equity 75.9%
<b>315402 ARMENIAN NURSING AND REHABILITATION CENTER</b>				Nonprofit - Other	
ARMENIAN NURSING AND REHABILITATION CENTER		3/30/2021 89 Days Settled			
EMERSON, NJ 07630				CR Beds 86 POS Beds 0	
BERGEN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	29.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	77.9
Current Assets	307,848	Total Charges	740,951	Average Wages	23.03
Fixed Assets	4,265,389	Contract Allowance	87,541	11.8%	Skilled Nursing 86.7%
Other Assets	254,060	Operating Revenue	653,410	88.2%	Ancillary Service 13.3%
Total Assets	4,827,297	Operating Expense	1,251,248	191.5%	Current Ratio 0.2
Current Liabilities	1,403,870	Operating Margin	-597,838	-91.5%	Days to Collect 36.5
Long Term Liabilities	0	Other Income	66,958	10.2%	Avg Payment Days 16.0
Total Equity	3,423,427	Other Expense	0	0.0%	Depreciation Rate 0.3%
Total Liab. and Equity	4,827,297	Net Profit or Loss	(530,880)	-81.2%	Return on Equity -15.5%

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<b>315119 ARNOLD WALTER NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
ARNOLD WALTER NURSING & REHABILITATION CENTER		1/31/2021 397 Days Settled			
HAZLET, NJ 07730		12/31/2021 334 Days Settled		CR Beds 202 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	46.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	157.8
Current Assets	1,021,744	Total Charges	11,532,387	Average Wages	24.40
Fixed Assets	15,733	Contract Allowance	725,664	6.3%	Skilled Nursing 90.9%
Other Assets	11,402	Operating Revenue	10,806,723	93.7%	Ancillary Service 9.1%
Total Assets	1,048,879	Operating Expense	13,354,155	123.6%	Current Ratio 0.2
Current Liabilities	4,539,651	Operating Margin	-2,547,432	-23.6%	Days to Collect 24.1
Long Term Liabilities	2,127,684	Other Income	1,374,942	12.7%	Avg Payment Days 107.1
Total Equity	-5,618,456	Other Expense	0	0.0%	Depreciation Rate 57.0%
Total Liab. and Equity	1,048,879	Net Profit or Loss	(1,172,490)	-10.8%	Return on Equity 20.9%

<b>315119 ARNOLD WALTER NURSING &amp; REHABILITATION CENTER</b>				Proprietary - Other	
ARNOLD WALTER NURSING & REHABILITATION CENTER		1/31/2021 397 Days Settled			
HAZLET, NJ 07730		12/31/2021 334 Days Settled		CR Beds 202 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	52.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	134.9
Current Assets	4,215,369	Total Charges	13,135,416	Average Wages	24.40
Fixed Assets	1,582,330	Contract Allowance	914,408	7.0%	Skilled Nursing 91.4%
Other Assets	0	Operating Revenue	12,221,008	93.0%	Ancillary Service 8.6%
Total Assets	5,797,699	Operating Expense	12,560,444	102.8%	Current Ratio 2.0
Current Liabilities	2,062,008	Operating Margin	-339,436	-2.8%	Days to Collect 158.2
Long Term Liabilities	1,188,411	Other Income	2,631,966	21.5%	Avg Payment Days 58.1
Total Equity	2,547,280	Other Expense	0	0.0%	Depreciation Rate 53.1%
Total Liab. and Equity	5,797,699	Net Profit or Loss	2,292,530	18.8%	Return on Equity 90.0%

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<b>315064 ASHBROOK CARE &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
ASHBROOK CARE & REHABILITATION CENTER 12/31/2021 365 Days Settled					
SCOTCH PLAINS, NJ 07076				CR Beds 114 POS Beds 0	
UNION				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	79.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	71.4
Current Assets	1,936,711	Total Charges	15,091,862	Average Wages	23.69
Fixed Assets	580,131	Contract Allowance	3,691,014	24.5%	Skilled Nursing 82.9%
Other Assets	2,812,992	Operating Revenue	11,400,848	75.5%	Ancillary Service 17.1%
Total Assets	5,329,834	Operating Expense	13,290,819	116.6%	Current Ratio 0.3
Current Liabilities	6,335,876	Operating Margin	-1,889,971	-16.6%	Days to Collect 55.9
Long Term Liabilities	0	Other Income	3,014,405	26.4%	Avg Payment Days 61.4
Total Equity	-1,006,042	Other Expense	0	0.0%	Depreciation Rate 109.0%
Total Liab. and Equity	5,329,834	Net Profit or Loss	1,124,434	9.9%	Return on Equity -111.8%
<b>315115 ATLANTIC COAST REHAB &amp; HEALTH</b>				Proprietary - Partnership	
ATLANTIC COAST REHAB & HEALTH 12/31/2021 365 Days Settled					
LAKEWOOD, NJ 08701				CR Beds 160 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	109.9
Current Assets	4,857,321	Total Charges	15,408,682	Average Wages	24.58
Fixed Assets	1,143,793	Contract Allowance	1,946,023	12.6%	Skilled Nursing 87.8%
Other Assets	10,240	Operating Revenue	13,462,659	87.4%	Ancillary Service 12.2%
Total Assets	6,011,354	Operating Expense	13,909,676	103.3%	Current Ratio 2.1
Current Liabilities	2,331,030	Operating Margin	-447,017	-3.3%	Days to Collect 69.0
Long Term Liabilities	758,656	Other Income	982,248	7.3%	Avg Payment Days 38.7
Total Equity	2,921,668	Other Expense	0	0.0%	Depreciation Rate 37.7%
Total Liab. and Equity	6,011,354	Net Profit or Loss	535,231	4.0%	Return on Equity 18.3%

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<b>315386 ATLAS REHABILITATION AND HEALTHCARE AT MAYWOOD</b>				Proprietary - Partnership	
ATLAS REHABILITATION AND HEALTHCARE AT MAYWOOD		12/31/2021 376 Days Settled			
MAYWOOD, NJ 07607		CR Beds 120 POS Beds 0			
BERGEN		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		95.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 137.2	
Current Assets	6,226,768	Total Charges	18,348,878	Average Wages	19.89
Fixed Assets	188,737	Contract Allowance	1,513,122	8.2%	Skilled Nursing 89.6%
Other Assets	1,747,550	Operating Revenue	16,835,756	91.8%	Ancillary Service 9.4%
Total Assets	8,163,055	Operating Expense	13,358,803	79.3%	Current Ratio 1.7
Current Liabilities	3,608,916	Operating Margin	3,476,953	20.7%	Days to Collect 76.9
Long Term Liabilities	0	Other Income	1,092,549	6.5%	Avg Payment Days 26.3
Total Equity	4,554,139	Other Expense	0	0.0%	Depreciation Rate 1,186.7%
Total Liab. and Equity	8,163,055	Net Profit or Loss	4,569,502	27.1%	Return on Equity 100.3%
<b>315515 ATRIUM AT NAVESINK HARBOR, THE</b>				Nonprofit - Other	
ATRIUM AT NAVESINK HARBOR, THE		12/31/2021 365 Days Settled			
RED BANK, NJ 07701		CR Beds 43 POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		69.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 97.0	
Current Assets	12,280,527	Total Charges	15,546,965	Average Wages	24.84
Fixed Assets	52,660,632	Contract Allowance	1,117,278	7.2%	Skilled Nursing 31.5%
Other Assets	3,461,248	Operating Revenue	14,429,687	92.8%	Ancillary Service 5.4%
Total Assets	68,402,407	Operating Expense	18,304,862	126.9%	Current Ratio 6.3
Current Liabilities	1,935,506	Operating Margin	-3,875,175	-26.9%	Days to Collect 14.6
Long Term Liabilities	101,340,022	Other Income	2,113,073	14.6%	Avg Payment Days 14.1
Total Equity	-34,873,121	Other Expense	0	0.0%	Depreciation Rate 5.9%
Total Liab. and Equity	68,402,407	Net Profit or Loss	(1,762,102)	-12.2%	Return on Equity 5.1%

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<b>315438 ATRIUM POST ACUTE CARE OF PARK RIDGE</b>				Proprietary - Other	
ATRIUM POST ACUTE CARE OF PARK RIDGE      12/31/2021 365 Days Settled PARK RIDGE, NJ 07656 BERGEN Novitas NJ				CR Beds 210    POS Beds 0  <b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	-14,255,059	Total Charges	14,288,825	Occupancy Rate	38.2%
Fixed Assets	766,751	Contract Allowance	5,459,161	Length of Stay	200.4
Other Assets	221,511	Operating Revenue	8,829,664	Average Wages	27.91
Total Assets	<u>-13,266,797</u>	Operating Expense	14,584,357	Skilled Nursing	84.9%
Current Liabilities	7,616,962	Operating Margin	-5,754,693	Ancillary Service	15.1%
Long Term Liabilities	70,856	Other Income	23,412	Current Ratio	(1.9)
Total Equity	<u>-20,954,615</u>	Other Expense	0	Days to Collect	(594.9)
Total Liab. and Equity	<u>-13,266,797</u>	Net Profit or Loss	<u>(5,731,281)</u>	Avg Payment Days	46.1
				Depreciation Rate	40.4%
				Return on Equity	27.4%
<hr/>					
<b>315335 ATRIUM POST ACUTE CARE OF WAYNE</b>				Proprietary - Other	
ATRIUM POST ACUTE CARE OF WAYNE      12/31/2021 365 Days Settled WAYNE, NJ 07470 PASSAIC Novitas NJ				CR Beds 209    POS Beds 0  <b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	8,123,961	Total Charges	24,618,956	Occupancy Rate	61.0%
Fixed Assets	292,047	Contract Allowance	10,850,572	Length of Stay	128.2
Other Assets	284,609	Operating Revenue	13,768,384	Average Wages	34.02
Total Assets	<u>8,700,617</u>	Operating Expense	18,191,710	Skilled Nursing	91.4%
Current Liabilities	7,779,804	Operating Margin	-4,423,326	Ancillary Service	8.6%
Long Term Liabilities	2,560,830	Other Income	6,002	Current Ratio	1.0
Total Equity	<u>-1,640,017</u>	Other Expense	0	Days to Collect	217.4
Total Liab. and Equity	<u>8,700,617</u>	Net Profit or Loss	<u>(4,417,324)</u>	Avg Payment Days	46.8
				Depreciation Rate	111.7%
				Return on Equity	269.3%

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<b>315291 ATRIUM POST ACUTE CARE OF WAYNEVIEW</b>				Proprietary - Other	
ATRIUM POST ACUTE CARE OF WAYNEVIEW WAYNE, NJ 07470 PASSAIC Novitas NJ		12/31/2021 365 Days Settled			
				CR Beds 170    POS Beds 0	
				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	340,747	Total Charges	22,612,338	Occupancy Rate	62.0%
Fixed Assets	352,910	Contract Allowance	11,371,475	Length of Stay	175.6
Other Assets	334,998	Operating Revenue	11,240,863	Average Wages	27.17
Total Assets	1,028,655	Operating Expense	15,501,326	50.3% Skilled Nursing	88.8%
Current Liabilities	5,462,732	Operating Margin	-4,260,463	49.7% Ancillary Service	11.2%
Long Term Liabilities	10,269,668	Other Income	16,367	137.9% Current Ratio	0.1
Total Equity	-14,703,745	Other Expense	0	-37.9% Days to Collect	11.8
Total Liab. and Equity	1,028,655	Net Profit or Loss	(4,244,096)	0.1% Avg Payment Days	27.3
				0.0% Depreciation Rate	65.9%
				-37.8% Return on Equity	28.9%

  

<b>315195 AUTUMN LAKE HEALTHCARE AT BERKELEY HEIGHTS</b>				Proprietary - Corporation	
AUTUMN LAKE HEALTHCARE AT BERKELEY HEIGHTS BERKELEY HEIGHTS, NJ 07922 UNION Novitas NJ		12/31/2021 365 Days Settled			
				CR Beds 130    POS Beds 0	
				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	608,224	Total Charges	10,561,079	Occupancy Rate	52.6%
Fixed Assets	273,434	Contract Allowance	826,854	Length of Stay	78.3
Other Assets	-78,562	Operating Revenue	9,734,225	Average Wages	23.93
Total Assets	803,096	Operating Expense	10,863,180	7.8% Skilled Nursing	89.0%
Current Liabilities	2,525,522	Operating Margin	-1,128,955	92.2% Ancillary Service	11.0%
Long Term Liabilities	14,619	Other Income	777,427	111.6% Current Ratio	0.2
Total Equity	-1,737,045	Other Expense	0	-11.6% Days to Collect	(59.8)
Total Liab. and Equity	803,096	Net Profit or Loss	(351,528)	8.0% Avg Payment Days	24.7
				0.0% Depreciation Rate	787.1%
				-3.6% Return on Equity	20.2%

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<b>315179 AUTUMN LAKE HEALTHCARE AT OCEANVIEW</b>				Proprietary - Corporation	
AUTUMN LAKE HEALTHCARE AT OCEANVIEW		12/31/2021 365 Days Settled			
OCEAN VIEW, NJ 08230				CR Beds 176 POS Beds 0	
CAPE MAY				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	72.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	124.7
Current Assets	4,390,066	Total Charges	14,347,279	Average Wages	24.19
Fixed Assets	1,835,614	Contract Allowance	1,092,797	7.6%	Skilled Nursing 87.7%
Other Assets	-487,669	Operating Revenue	13,254,482	92.4%	Ancillary Service 11.0%
Total Assets	5,738,011	Operating Expense	13,708,188	103.4%	Current Ratio 1.4
Current Liabilities	3,206,701	Operating Margin	-453,706	-3.4%	Days to Collect 47.3
Long Term Liabilities	0	Other Income	1,093,219	8.2%	Avg Payment Days 25.8
Total Equity	2,531,310	Other Expense	0	0.0%	Depreciation Rate 81.6%
Total Liab. and Equity	5,738,011	Net Profit or Loss	639,513	4.8%	Return on Equity 25.3%
<b>315068 AVISTA HEALTHCARE</b>				Proprietary - Other	
AVISTA HEALTHCARE		10/21/2021 294 Days Settled			
CHERRY HILL, NJ 08002		12/31/2021 71 Days Submitted		CR Beds 146 POS Beds 0	
CAMDEN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	67.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	79.6
Current Assets	2,661,010	Total Charges	2,299,643	Average Wages	22.46
Fixed Assets	23,964,270	Contract Allowance	254,537	11.1%	Skilled Nursing 84.7%
Other Assets	974,195	Operating Revenue	2,045,106	88.9%	Ancillary Service 15.3%
Total Assets	27,599,475	Operating Expense	2,022,929	98.9%	Current Ratio 0.7
Current Liabilities	3,812,006	Operating Margin	22,177	1.1%	Days to Collect 237.3
Long Term Liabilities	20,734,910	Other Income	11,013	0.5%	Avg Payment Days 576.3
Total Equity	3,052,559	Other Expense	0	0.0%	Depreciation Rate 1.4%
Total Liab. and Equity	27,599,475	Net Profit or Loss	33,190	1.6%	Return on Equity 1.1%

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<b>315068 AVISTA HEALTHCARE</b>				Proprietary - Corporation	
AVISTA HEALTHCARE		10/21/2021 294 Days Settled			
CHERRY HILL, NJ 08002		12/31/2021 71 Days Submitted		CR Beds 146 POS Beds 0	
CAMDEN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	55.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	123.7
Current Assets	4,934,304	Total Charges	9,176,041	Average Wages	22.46
Fixed Assets	1,257,730	Contract Allowance	643,324	7.0%	Skilled Nursing 88.8%
Other Assets	170,547	Operating Revenue	8,532,717	93.0%	Ancillary Service 11.2%
Total Assets	6,362,581	Operating Expense	9,749,126	114.3%	Current Ratio 1.3
Current Liabilities	3,798,395	Operating Margin	-1,216,409	-14.3%	Days to Collect 97.2
Long Term Liabilities	5,025,285	Other Income	2,721,965	31.9%	Avg Payment Days 126.9
Total Equity	-2,461,099	Other Expense	0	0.0%	Depreciation Rate 61.1%
Total Liab. and Equity	6,362,581	Net Profit or Loss	1,505,556	17.6%	Return on Equity -61.2%
<b>315448 BAPTIST HOME OF SOUTH JERSEY</b>				Nonprofit - Other	
BAPTIST HOME OF SOUTH JERSEY		12/31/2021 365 Days Settled			
RIVERTON, NJ 08077				CR Beds 60 POS Beds 0	
BURLINGTON				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	1,100.8
Current Assets	1,492,127	Total Charges	6,539,161	Average Wages	25.64
Fixed Assets	2,269,228	Contract Allowance	913,174	14.0%	Skilled Nursing 73.4%
Other Assets	1,652,632	Operating Revenue	5,625,987	86.0%	Ancillary Service 16.2%
Total Assets	5,413,987	Operating Expense	8,262,674	146.9%	Current Ratio 1.8
Current Liabilities	845,036	Operating Margin	-2,636,687	-46.9%	Days to Collect 45.4
Long Term Liabilities	1,898,403	Other Income	3,231,443	57.4%	Avg Payment Days 18.1
Total Equity	2,670,548	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	5,413,987	Net Profit or Loss	594,756	10.6%	Return on Equity 22.3%

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<b>315013 BARCLAYS REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
BARCLAYS REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
CHERRY HILL, NJ 08034				CR Beds 108 POS Beds 0	
CAMDEN				<b>Key Performance Ind.</b>	
HIGHMARK MEDICARE SERVICES				Occupancy Rate	87.0%
				Length of Stay	75.0
				Average Wages	22.70
				10.0% Skilled Nursing	86.7%
				90.0% Ancillary Service	13.3%
				96.0% Current Ratio	1.9
				4.0% Days to Collect	60.8
				25.5% Avg Payment Days	27.0
				0.0% Depreciation Rate	68.0%
				29.5% Return on Equity	114.8%
<hr/>					
<b>315222 BARNEGAT REHABILITATION AND NURSING CENTER</b>				Proprietary - Corporation	
BARNEGAT REHABILITATION AND NURSING CENTER		12/31/2021 365 Days Settled			
BARNEGAT, NJ 08005				CR Beds 115 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	69.3%
				Length of Stay	75.0
				Average Wages	23.03
				10.8% Skilled Nursing	87.4%
				89.2% Ancillary Service	12.6%
				94.7% Current Ratio	2.2
				5.3% Days to Collect	42.6
				18.5% Avg Payment Days	35.1
				0.0% Depreciation Rate	0.0%
				23.9% Return on Equity	101.9%

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<b>315507 BARNERT SUBACUTE REHABILITATION CENTER, LLC</b>				Proprietary - Other	
BARNERT SUBACUTE REHABILITATION CENTER, LLC		12/31/2021 365 Days Settled			
PATERSON, NJ 07514				CR Beds 68	POS Beds 0
PASSAIC				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	61.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	18.5
Current Assets	2,705,243	Total Charges	8,192,728	Average Wages	26.51
Fixed Assets	875,136	Contract Allowance	547,883	6.7%	Skilled Nursing 93.1%
Other Assets	-3,900,304	Operating Revenue	7,644,845	93.3%	Ancillary Service 6.9%
Total Assets	-319,925	Operating Expense	8,423,928	110.2%	Current Ratio 1.3
Current Liabilities	2,114,658	Operating Margin	-779,083	-10.2%	Days to Collect 74.8
Long Term Liabilities	0	Other Income	438,618	5.7%	Avg Payment Days 74.4
Total Equity	-2,434,583	Other Expense	0	0.0%	Depreciation Rate 39.7%
Total Liab. and Equity	-319,925	Net Profit or Loss	(340,465)	-4.5%	Return on Equity 14.0%
<b>315288 BARTLEY HEALTHCARE NURSING &amp; REHABILITATION</b>				Proprietary - Other	
BARTLEY HEALTHCARE NURSING & REHABILITATION		12/31/2021 365 Days Settled			
JACKSON, NJ 08527				CR Beds 234	POS Beds 0
OCEAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	95.9
Current Assets	4,690,736	Total Charges	21,069,003	Average Wages	25.48
Fixed Assets	0	Contract Allowance	5,108,296	24.2%	Skilled Nursing 89.3%
Other Assets	28,747,421	Operating Revenue	15,960,707	75.8%	Ancillary Service 10.7%
Total Assets	33,438,157	Operating Expense	17,807,844	111.6%	Current Ratio 3.3
Current Liabilities	1,428,311	Operating Margin	-1,847,137	-11.6%	Days to Collect 30.6
Long Term Liabilities	-345	Other Income	30,785,463	192.9%	Avg Payment Days 24.0
Total Equity	32,010,191	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	33,438,157	Net Profit or Loss	28,938,326	181.3%	Return on Equity 90.4%

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<b>315252 BAYSHORE HEALTH CARE CENTER</b>		Nonprofit - Other	
BAYSHORE HEALTH CARE CENTER		12/31/2021 365 Days Settled	
HOLMDEL, NJ 07733		CR Beds 232 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate 65.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	28,320,509
Fixed Assets	0	Contract Allowance	7,348,638
Other Assets	0	Operating Revenue	20,971,871
Total Assets	0	Operating Expense	23,861,919
Current Liabilities	0	Operating Margin	-2,890,048
Long Term Liabilities	0	Other Income	3,016,245
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	126,197
			25.9%
			74.1%
			113.8%
			-13.8%
			14.4%
			0.0%
			0.6%

<b>315436 BERGEN COUNTY HEALTH CARE CTR</b>		Government - County	
BERGEN COUNTY HEALTH CARE CTR		12/30/2021 364 Days Settled	
ROCKLEIGH, NJ 07647		CR Beds 110 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate 27.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	3,326,293
Fixed Assets	5,784,736	Contract Allowance	0
Other Assets	0	Operating Revenue	3,326,293
Total Assets	5,784,736	Operating Expense	13,220,345
Current Liabilities	0	Operating Margin	-9,894,052
Long Term Liabilities	0	Other Income	135,755
Total Equity	5,784,736	Other Expense	0
Total Liab. and Equity	5,784,736	Net Profit or Loss	(9,758,297)
			0.0%
			100.0%
			397.4%
			-297.4%
			4.1%
			0.0%
			0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315126 BISHOP MCCARTHY CENTER FOR REHABILITATION &amp; HC</b>				Proprietary - Other	
BISHOP MCCARTHY CENTER FOR REHABILITATION & HC		12/31/2021 365 Days Settled			
VINELAND, NJ 08360		CR Beds 182    POS Beds 0			
CUMBERLAND		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	68.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	87.7
Current Assets	4,372,044	Total Charges	18,319,329	Average Wages	21.80
Fixed Assets	217,135	Contract Allowance	3,355,899	18.3% Skilled Nursing	80.2%
Other Assets	118,355	Operating Revenue	14,963,430	81.7% Ancillary Service	19.8%
Total Assets	4,707,534	Operating Expense	15,152,002	101.3% Current Ratio	1.2
Current Liabilities	3,764,188	Operating Margin	-188,572	-1.3% Days to Collect	65.6
Long Term Liabilities	0	Other Income	9,759	0.1% Avg Payment Days	78.8
Total Equity	943,346	Other Expense	0	0.0% Depreciation Rate	390.1%
Total Liab. and Equity	4,707,534	Net Profit or Loss	(178,813)	-1.2% Return on Equity	-19.0%
<hr/>					
<b>315492 BOONTON CARE CENTER</b>				Proprietary - Partnership	
BOONTON CARE CENTER		12/31/2021 365 Days Settled			
BOONTON, NJ 07005		CR Beds 117    POS Beds 0			
MORRIS		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	53.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	186.4
Current Assets	4,006,914	Total Charges	9,186,528	Average Wages	25.04
Fixed Assets	1,534,892	Contract Allowance	881,714	9.6% Skilled Nursing	94.5%
Other Assets	2,573,123	Operating Revenue	8,304,814	90.4% Ancillary Service	5.5%
Total Assets	8,114,929	Operating Expense	8,597,061	103.5% Current Ratio	1.3
Current Liabilities	3,120,224	Operating Margin	-292,247	-3.5% Days to Collect	119.4
Long Term Liabilities	4,568,091	Other Income	549,403	6.6% Avg Payment Days	96.9
Total Equity	426,614	Other Expense	0	0.0% Depreciation Rate	12.7%
Total Liab. and Equity	8,114,929	Net Profit or Loss	257,156	3.1% Return on Equity	60.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315182 BRIDGEWAY CARE AND REHAB CENTER AT BRIDGEWATER</b>				Proprietary - Corporation	
BRIDGEWAY CARE AND REHAB CENTER    12/31/2021 365 Days Settled AT BRIDGEWATER					
BRIDGEWATER, NJ 08807				CR Beds 151    POS Beds 0	
SOMERSET				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate            78.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            129.9	
Current Assets	5,668,183	Total Charges	21,056,557	Average Wages            24.81	
Fixed Assets	3,592,804	Contract Allowance	6,512,396	30.9%	Skilled Nursing            90.3%
Other Assets	470,810	Operating Revenue	14,544,161	69.1%	Ancillary Service        9.7%
Total Assets	<u>9,731,797</u>	Operating Expense	14,008,595	96.3%	Current Ratio            2.1
Current Liabilities	2,687,052	Operating Margin	535,566	3.7%	Days to Collect            37.4
Long Term Liabilities	7,742,482	Other Income	2,049,805	14.1%	Avg Payment Days        24.4
Total Equity	<u>-697,737</u>	Other Expense	0	0.0%	Depreciation Rate        7.0%
Total Liab. and Equity	<u>9,731,797</u>	Net Profit or Loss	<u>2,585,371</u>	17.8%	Return on Equity        -370.5%

<b>315510 BRIDGEWAY CARE AND REHAB CENTER AT HILLSBOROUGH</b>				Proprietary - Corporation	
BRIDGEWAY CARE AND REHAB CENTER    12/31/2021 365 Days Settled AT HILLSBOROUGH					
HILLSBOROUGH, NJ 08844				CR Beds 129    POS Beds 0	
SOMERSET				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate            82.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            97.1	
Current Assets	2,860,770	Total Charges	20,393,717	Average Wages            25.19	
Fixed Assets	177,517	Contract Allowance	5,198,661	25.5%	Skilled Nursing            85.2%
Other Assets	1,590,170	Operating Revenue	15,195,056	74.5%	Ancillary Service        14.8%
Total Assets	<u>4,628,457</u>	Operating Expense	15,997,605	105.3%	Current Ratio            1.7
Current Liabilities	1,638,032	Operating Margin	-802,549	-5.3%	Days to Collect            (19.5)
Long Term Liabilities	1,352,400	Other Income	1,987,632	13.1%	Avg Payment Days        26.8
Total Equity	<u>1,638,025</u>	Other Expense	0	0.0%	Depreciation Rate        35.9%
Total Liab. and Equity	<u>4,628,457</u>	Net Profit or Loss	<u>1,185,083</u>	7.8%	Return on Equity        72.3%

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315351 BRIGHTON GARDENS OF EDISON				Proprietary - Corporation	
BRIGHTON GARDENS OF EDISON		12/31/2021 365 Days Settled			
EDISON, NJ 08820		CR Beds 124 POS Beds 0			
MIDDLESEX		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		70.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 135.2	
Current Assets	45,177,465	Total Charges	11,728,595	Average Wages	26.02
Fixed Assets	2,476,617	Contract Allowance	1,395,118	11.9%	Skilled Nursing 25.2%
Other Assets	107,236	Operating Revenue	10,333,477	88.1%	Ancillary Service 14.5%
Total Assets	47,761,318	Operating Expense	12,139,914	117.5%	Current Ratio 99.2
Current Liabilities	455,234	Operating Margin	-1,806,437	-17.5%	Days to Collect 40.7
Long Term Liabilities	0	Other Income	749,047	7.2%	Avg Payment Days 12.5
Total Equity	47,306,084	Other Expense	0	0.0%	Depreciation Rate 21.8%
Total Liab. and Equity	47,761,318	Net Profit or Loss	(1,057,390)	-10.2%	Return on Equity -2.2%
315343 BROADWAY HOUSE FOR CONTINUING				Nonprofit - Other	
BROADWAY HOUSE FOR CONTINUING		12/31/2021 365 Days Settled			
NEWARK, NJ 07104		CR Beds 78 POS Beds 0			
ESSEX		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		80.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 280.2	
Current Assets	3,642,510	Total Charges	10,231,458	Average Wages	34.86
Fixed Assets	1,460,297	Contract Allowance	0	0.0%	Skilled Nursing 97.1%
Other Assets	8,211	Operating Revenue	10,231,458	100.0%	Ancillary Service 2.9%
Total Assets	5,111,018	Operating Expense	10,654,519	104.1%	Current Ratio 2.9
Current Liabilities	1,256,788	Operating Margin	-423,061	-4.1%	Days to Collect 63.0
Long Term Liabilities	57,493	Other Income	1,185,509	11.6%	Avg Payment Days 41.0
Total Equity	3,796,737	Other Expense	0	0.0%	Depreciation Rate 10.0%
Total Liab. and Equity	5,111,018	Net Profit or Loss	762,450	7.5%	Return on Equity 20.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315268 BROOKHAVEN HEALTH CARE CENTER</b>		Proprietary - Corporation	
BROOKHAVEN HEALTH CARE CENTER		12/31/2021 365 Days Settled	
EAST ORANGE, NJ 07018		CR Beds 122 POS Beds 0	
ESSEX		<b>Key Performance Ind.</b>	
NOVITAS		Occupancy Rate	89.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	8,517,318	Total Charges	15,463,489
Fixed Assets	130,080	Contract Allowance	1,410,698
Other Assets	-4,031,242	Operating Revenue	14,052,791
Total Assets	4,616,156	Operating Expense	13,370,962
Current Liabilities	2,212,657	Operating Margin	681,829
Long Term Liabilities	-1,783,121	Other Income	1,891,026
Total Equity	4,186,620	Other Expense	0
Total Liab. and Equity	4,616,156	Net Profit or Loss	2,572,855
		9.1%	Skilled Nursing 90.5%
		90.9%	Ancillary Service 9.5%
		95.1%	Current Ratio 3.8
		4.9%	Days to Collect 107.1
		13.5%	Avg Payment Days 56.1
		0.0%	Depreciation Rate 677.4%
		18.3%	Return on Equity 61.5%

<b>315290 BUCKINGHAM AT NORWOOD, THE</b>		Proprietary - Corporation	
BUCKINGHAM AT NORWOOD, THE		12/31/2021 365 Days Settled	
NORWOOD, NJ 07648		CR Beds 240 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	66.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,830,518	Total Charges	26,964,625
Fixed Assets	3,137,045	Contract Allowance	6,351,696
Other Assets	3,789,982	Operating Revenue	20,612,929
Total Assets	8,757,545	Operating Expense	21,033,589
Current Liabilities	4,749,782	Operating Margin	-420,660
Long Term Liabilities	0	Other Income	3,836,041
Total Equity	4,007,763	Other Expense	0
Total Liab. and Equity	8,757,545	Net Profit or Loss	3,415,381
		23.6%	Skilled Nursing 86.1%
		76.4%	Ancillary Service 13.9%
		102.0%	Current Ratio 0.4
		-2.0%	Days to Collect 24.9
		18.6%	Avg Payment Days 72.4
		0.0%	Depreciation Rate 41.5%
		16.6%	Return on Equity 85.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315201 CAMBRIDGE REHABILITATION AND HEALTHCARE CENTER</b>		Proprietary - Corporation	
CAMBRIDGE REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled	
MOORESTOWN, NJ 08057		CR Beds 201 POS Beds 0	
BURLINGTON		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate	55.7%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,082,213	Total Charges	17,162,789
Fixed Assets	299,854	Contract Allowance	2,063,337
Other Assets	-372,368	Operating Revenue	15,099,452
Total Assets	3,009,699	Operating Expense	15,696,395
Current Liabilities	2,294,022	Operating Margin	-596,943
Long Term Liabilities	0	Other Income	119,317
Total Equity	715,677	Other Expense	0
Total Liab. and Equity	3,009,699	Net Profit or Loss	(477,626)
		12.0%	Skilled Nursing 86.5%
		88.0%	Ancillary Service 13.5%
		104.0%	Current Ratio 1.3
		-4.0%	Days to Collect 40.3
		0.8%	Avg Payment Days 52.1
		0.0%	Depreciation Rate 743.1%
		-3.2%	Return on Equity -66.7%

<b>315204 CANTERBURY AT CEDAR GROVE</b>		Proprietary - Corporation	
CANTERBURY AT CEDAR GROVE		12/31/2021 365 Days Settled	
CEDAR GROVE, NJ 07009		CR Beds 180 POS Beds 0	
ESSEX		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	58.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,362,973	Total Charges	16,385,892
Fixed Assets	1,784,326	Contract Allowance	5,487,649
Other Assets	1,468,471	Operating Revenue	10,898,243
Total Assets	5,615,770	Operating Expense	13,156,386
Current Liabilities	2,652,565	Operating Margin	-2,258,143
Long Term Liabilities	0	Other Income	2,317,434
Total Equity	2,963,205	Other Expense	0
Total Liab. and Equity	5,615,770	Net Profit or Loss	59,291
		33.5%	Skilled Nursing 90.2%
		66.5%	Ancillary Service 9.8%
		120.7%	Current Ratio 0.9
		-20.7%	Days to Collect 66.3
		21.3%	Avg Payment Days 71.2
		0.0%	Depreciation Rate 30.1%
		0.5%	Return on Equity 2.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315146 CARE CONNECTION RAHWAY</b>		Proprietary - Corporation	
CARE CONNECTION RAHWAY		12/31/2021 365 Days Settled	
RAHWAY, NJ 07065		CR Beds 24 POS Beds 0	
UNION		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate	80.8%
<b>Balance Sheet</b>		Length of Stay	24.7
<b>Income Statement</b>		Average Wages	30.48
Current Assets	3,185,173	Total Charges	6,938,959
Fixed Assets	7,462	Contract Allowance	1,403,565
Other Assets	215,246	Operating Revenue	5,535,394
Total Assets	3,407,881	Operating Expense	4,618,239
Current Liabilities	1,293,185	Operating Margin	917,155
Long Term Liabilities	0	Other Income	976,151
Total Equity	2,114,696	Other Expense	0
Total Liab. and Equity	3,407,881	Net Profit or Loss	1,893,306
		20.2%	Skilled Nursing 73.2%
		79.8%	Ancillary Service 26.8%
		83.4%	Current Ratio 2.5
		16.6%	Days to Collect 43.3
		17.6%	Avg Payment Days 20.0
		0.0%	Depreciation Rate 3,026.5%
		34.2%	Return on Equity 89.5%

<b>315313 CARE ONE AT CRESSKILL</b>		Proprietary - Corporation	
CARE ONE AT CRESSKILL		12/31/2021 365 Days Settled	
CRESSKILL, NJ 07626		CR Beds 113 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	60.8%
<b>Balance Sheet</b>		Length of Stay	39.2
<b>Income Statement</b>		Average Wages	29.64
Current Assets	1,334,809	Total Charges	21,088,152
Fixed Assets	8,246,620	Contract Allowance	4,737,332
Other Assets	649,217	Operating Revenue	16,350,820
Total Assets	10,230,646	Operating Expense	14,831,496
Current Liabilities	3,285,271	Operating Margin	1,519,324
Long Term Liabilities	-19,012,834	Other Income	1,112,628
Total Equity	25,958,209	Other Expense	0
Total Liab. and Equity	10,230,646	Net Profit or Loss	2,631,952
		22.5%	Skilled Nursing 60.3%
		77.5%	Ancillary Service 39.7%
		90.7%	Current Ratio 0.4
		9.3%	Days to Collect 29.1
		6.8%	Avg Payment Days 47.7
		0.0%	Depreciation Rate 10.9%
		16.1%	Return on Equity 10.1%

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<b>315472 CARE ONE AT EAST BRUNSWICK</b>				Proprietary - Corporation	
CARE ONE AT EAST BRUNSWICK		12/31/2021 365 Days Settled			
EAST BRUNSWICK, NJ 08816		CR Beds 132 POS Beds 0			
MIDDLESEX		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		67.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 52.6	
Current Assets	1,865,513	Total Charges	25,963,054	Average Wages	30.53
Fixed Assets	5,656,268	Contract Allowance	9,441,546	36.4%	Skilled Nursing 63.2%
Other Assets	1,536,870	Operating Revenue	16,521,508	63.6%	Ancillary Service 36.8%
Total Assets	9,058,651	Operating Expense	16,933,763	102.5%	Current Ratio 0.1
Current Liabilities	21,729,698	Operating Margin	-412,255	-2.5%	Days to Collect 38.8
Long Term Liabilities	-28,636,466	Other Income	1,022,435	6.2%	Avg Payment Days 36.2
Total Equity	15,965,419	Other Expense	0	0.0%	Depreciation Rate 8.9%
Total Liab. and Equity	9,058,651	Net Profit or Loss	610,180	3.7%	Return on Equity 3.8%

<b>315464 CARE ONE AT EVESHAM</b>				Proprietary - Corporation	
CARE ONE AT EVESHAM		12/31/2021 365 Days Settled			
MARLTON, NJ 08053		CR Beds 144 POS Beds 0			
BURLINGTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		73.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 53.9	
Current Assets	5,411,227	Total Charges	33,197,916	Average Wages	32.13
Fixed Assets	6,246,481	Contract Allowance	13,281,828	40.0%	Skilled Nursing 61.4%
Other Assets	527,060	Operating Revenue	19,916,088	60.0%	Ancillary Service 38.6%
Total Assets	12,184,768	Operating Expense	18,525,432	93.0%	Current Ratio 2.3
Current Liabilities	2,313,489	Operating Margin	1,390,656	7.0%	Days to Collect 93.9
Long Term Liabilities	-15,956,727	Other Income	4,868,544	24.4%	Avg Payment Days 36.4
Total Equity	25,828,006	Other Expense	0	0.0%	Depreciation Rate 6.7%
Total Liab. and Equity	12,184,768	Net Profit or Loss	6,259,200	31.4%	Return on Equity 24.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315511 CARE ONE AT HANOVER TOWNSHIP</b>		Proprietary - Corporation	
CARE ONE AT HANOVER TOWNSHIP		12/31/2021 365 Days Settled	
WHIPPANY, NJ 07981		CR Beds 94 POS Beds 0	
MORRIS		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	56.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,391,729	Total Charges	12,021,222
Fixed Assets	0	Contract Allowance	2,113,239
Other Assets	5,000	Operating Revenue	9,907,983
Total Assets	3,396,729	Operating Expense	10,036,299
Current Liabilities	1,811,957	Operating Margin	-128,316
Long Term Liabilities	10,104,061	Other Income	2,786,427
Total Equity	-8,519,289	Other Expense	0
Total Liab. and Equity	3,396,729	Net Profit or Loss	2,658,111
		17.6%	82.4%
		101.3%	-1.3%
		28.1%	0.0%
		26.8%	
			Length of Stay 44.1
			Average Wages 30.23
			Skilled Nursing 56.9%
			Ancillary Service 43.1%
			Current Ratio 1.9
			Days to Collect 119.9
			Avg Payment Days 50.9
			Depreciation Rate 0.0%
			Return on Equity -31.2%

<b>315092 CARE ONE AT HOLMDEL</b>		Proprietary - Corporation	
CARE ONE AT HOLMDEL		12/31/2021 365 Days Settled	
HOLMDEL, NJ 07733		CR Beds 130 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.0%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,968,880	Total Charges	25,837,315
Fixed Assets	3,578,006	Contract Allowance	6,107,474
Other Assets	5,697,480	Operating Revenue	19,729,841
Total Assets	11,244,366	Operating Expense	15,599,444
Current Liabilities	4,724,989	Operating Margin	4,130,397
Long Term Liabilities	-26,436,891	Other Income	1,181,035
Total Equity	32,956,268	Other Expense	0
Total Liab. and Equity	11,244,366	Net Profit or Loss	5,311,432
		23.6%	76.4%
		79.1%	20.9%
		6.0%	0.0%
		26.9%	
			Length of Stay 50.7
			Average Wages 30.19
			Skilled Nursing 62.3%
			Ancillary Service 37.7%
			Current Ratio 0.4
			Days to Collect 31.8
			Avg Payment Days 46.9
			Depreciation Rate 17.0%
			Return on Equity 16.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315087 CARE ONE AT KING JAMES</b>		Proprietary - Corporation	
CARE ONE AT KING JAMES		12/31/2021 365 Days Settled	
ATLANTIC HIGHLANDS, NJ 07716		CR Beds 127 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate	68.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,454,385	Total Charges	19,718,802
Fixed Assets	10,340,255	Contract Allowance	5,192,026
Other Assets	1,032,045	Operating Revenue	14,526,776
Total Assets	12,826,685	Operating Expense	13,374,645
Current Liabilities	15,541,976	Operating Margin	1,152,131
Long Term Liabilities	-6,631,697	Other Income	839,523
Total Equity	3,916,406	Other Expense	0
Total Liab. and Equity	12,826,685	Net Profit or Loss	1,991,654
		26.3%	Skilled Nursing 67.7%
		73.7%	Ancillary Service 32.3%
		92.1%	Current Ratio 0.1
		7.9%	Days to Collect 34.9
		5.8%	Avg Payment Days 26.2
		0.0%	Depreciation Rate 5.6%
		13.7%	Return on Equity 50.9%

<b>315479 CARE ONE AT LIVINGSTON</b>		Proprietary - Corporation	
CARE ONE AT LIVINGSTON		12/31/2021 365 Days Settled	
LIVINGSTON, NJ 07039		CR Beds 120 POS Beds 0	
ESSEX		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,318,261	Total Charges	22,234,829
Fixed Assets	7,512,316	Contract Allowance	7,096,544
Other Assets	1,537,432	Operating Revenue	15,138,285
Total Assets	13,368,009	Operating Expense	14,015,909
Current Liabilities	2,915,828	Operating Margin	1,122,376
Long Term Liabilities	3,932,405	Other Income	2,771,509
Total Equity	6,519,776	Other Expense	0
Total Liab. and Equity	13,368,009	Net Profit or Loss	3,893,885
		31.9%	Skilled Nursing 64.0%
		68.1%	Ancillary Service 36.0%
		92.6%	Current Ratio 1.5
		7.4%	Days to Collect 99.5
		18.3%	Avg Payment Days 38.2
		0.0%	Depreciation Rate 8.6%
		25.7%	Return on Equity 59.7%

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<b>315488 CARE ONE AT MADISON AVENUE</b>				Proprietary - Corporation	
CARE ONE AT MADISON AVENUE		12/31/2021 365 Days Settled			
MORRISTOWN, NJ 07960		CR Beds 178 POS Beds 0			
MORRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 61.0	
Current Assets	2,264,198	Total Charges	25,082,473	Average Wages	29.00
Fixed Assets	9,344,836	Contract Allowance	8,289,425	33.0%	Skilled Nursing 65.4%
Other Assets	2,069,005	Operating Revenue	16,793,048	67.0%	Ancillary Service 34.6%
Total Assets	13,678,039	Operating Expense	18,171,855	108.2%	Current Ratio 0.6
Current Liabilities	4,090,504	Operating Margin	-1,378,807	-8.2%	Days to Collect 48.1
Long Term Liabilities	16,524,256	Other Income	994,429	5.9%	Avg Payment Days 44.5
Total Equity	-6,936,721	Other Expense	0	0.0%	Depreciation Rate 7.6%
Total Liab. and Equity	13,678,039	Net Profit or Loss	(388,278)	-2.3%	Return on Equity 5.6%

<b>315482 CARE ONE AT MOORESTOWN</b>				Proprietary - Corporation	
CARE ONE AT MOORESTOWN		12/31/2021 365 Days Settled			
MOORESTOWN, NJ 08057		CR Beds 119 POS Beds 0			
BURLINGTON		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		83.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 50.7	
Current Assets	1,895,781	Total Charges	28,083,312	Average Wages	31.18
Fixed Assets	0	Contract Allowance	10,365,000	36.9%	Skilled Nursing 66.5%
Other Assets	0	Operating Revenue	17,718,312	63.1%	Ancillary Service 33.5%
Total Assets	1,895,781	Operating Expense	15,217,495	85.9%	Current Ratio 0.7
Current Liabilities	2,822,620	Operating Margin	2,500,817	14.1%	Days to Collect 32.2
Long Term Liabilities	-22,372,205	Other Income	816,107	4.6%	Avg Payment Days 31.5
Total Equity	21,445,366	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,895,781	Net Profit or Loss	3,237,024	18.3%	Return on Equity 15.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315306 CARE ONE AT NEW MILFORD</b>		Proprietary - Corporation	
CARE ONE AT NEW MILFORD		12/31/2021 365 Days Settled	
NEW MILFORD, NJ 07646		CR Beds 236 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.2%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	5,086,120	Total Charges	35,001,793
Fixed Assets	0	Contract Allowance	12,672,813
Other Assets	11,000	Operating Revenue	22,328,980
Total Assets	<u>5,097,120</u>	Operating Expense	26,556,545
Current Liabilities	2,620,176	Operating Margin	-4,227,565
Long Term Liabilities	964,575	Other Income	4,356,309
Total Equity	<u>1,512,369</u>	Other Expense	0
Total Liab. and Equity	<u>5,097,120</u>	Net Profit or Loss	<u>128,744</u>
		36.2%	Skilled Nursing 74.3%
		63.8%	Ancillary Service 25.7%
		118.9%	Current Ratio 1.9
		-18.9%	Days to Collect 81.0
		19.5%	Avg Payment Days 28.5
		0.0%	Depreciation Rate 0.0%
		0.6%	Return on Equity 8.5%

<b>315339 CARE ONE AT ORADELL</b>		Proprietary - Corporation	
CARE ONE AT ORADELL		12/31/2021 365 Days Settled	
ORADELL, NJ 07649		CR Beds 154 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	63.5%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,906,539	Total Charges	24,920,507
Fixed Assets	0	Contract Allowance	8,876,500
Other Assets	0	Operating Revenue	16,044,007
Total Assets	<u>1,906,539</u>	Operating Expense	19,311,569
Current Liabilities	2,760,895	Operating Margin	-3,267,562
Long Term Liabilities	807,610	Other Income	17,400
Total Equity	<u>-1,661,966</u>	Other Expense	0
Total Liab. and Equity	<u>1,906,539</u>	Net Profit or Loss	<u>(3,250,162)</u>
		35.6%	Skilled Nursing 67.6%
		64.4%	Ancillary Service 32.4%
		120.4%	Current Ratio 0.7
		-20.4%	Days to Collect 41.9
		0.1%	Avg Payment Days 33.0
		0.0%	Depreciation Rate 0.0%
		-20.3%	Return on Equity 195.6%

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<b>315468 CARE ONE AT PARSIPPANY</b>		Proprietary - Corporation	
CARE ONE AT PARSIPPANY		12/31/2021 365 Days Settled	
PARSIPPANY TROY HILL, NJ 07054		CR Beds 118 POS Beds 0	
MORRIS		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	53.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	835,356	Total Charges	19,296,162
Fixed Assets	7,218,191	Contract Allowance	7,618,543
Other Assets	1,959,983	Operating Revenue	11,677,619
Total Assets	10,013,530	Operating Expense	12,232,269
Current Liabilities	21,946,689	Operating Margin	-554,650
Long Term Liabilities	-20,814,725	Other Income	901,592
Total Equity	8,881,566	Other Expense	0
Total Liab. and Equity	10,013,530	Net Profit or Loss	346,942
		39.5%	Skilled Nursing 60.3%
		60.5%	Ancillary Service 39.7%
		104.7%	Current Ratio 0.0
		-4.7%	Days to Collect 23.5
		7.7%	Avg Payment Days 50.4
		0.0%	Depreciation Rate 8.4%
		3.0%	Return on Equity 3.9%

<b>315426 CARE ONE AT RIDGEWOOD AVENUE</b>		Proprietary - Corporation	
CARE ONE AT RIDGEWOOD AVENUE		12/31/2021 365 Days Settled	
PARAMUS, NJ 07652		CR Beds 110 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	74.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,784,350	Total Charges	32,315,753
Fixed Assets	6,892,302	Contract Allowance	8,489,620
Other Assets	355,162	Operating Revenue	23,826,133
Total Assets	10,031,814	Operating Expense	18,673,945
Current Liabilities	3,955,691	Operating Margin	5,152,188
Long Term Liabilities	-4,620,184	Other Income	1,187,033
Total Equity	10,696,307	Other Expense	0
Total Liab. and Equity	10,031,814	Net Profit or Loss	6,339,221
		26.3%	Skilled Nursing 49.4%
		73.7%	Ancillary Service 50.6%
		78.4%	Current Ratio 0.7
		21.6%	Days to Collect 40.4
		5.0%	Avg Payment Days 42.4
		0.0%	Depreciation Rate 12.9%
		26.6%	Return on Equity 59.3%

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<b>315002 CARE ONE AT SOMERSET VALLEY</b>				Proprietary - Corporation	
CARE ONE AT SOMERSET VALLEY		12/31/2021 365 Days Settled			
BOUND BROOK, NJ 08805		CR Beds 64 POS Beds 0			
SOMERSET		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 28.0	
Current Assets	1,795,110	Total Charges	15,506,039	Average Wages	29.07
Fixed Assets	0	Contract Allowance	3,236,682	20.9%	Skilled Nursing 47.5%
Other Assets	500	Operating Revenue	12,269,357	79.1%	Ancillary Service 52.5%
Total Assets	1,795,610	Operating Expense	12,305,335	100.3%	Current Ratio 2.0
Current Liabilities	878,986	Operating Margin	-35,978	-0.3%	Days to Collect 44.7
Long Term Liabilities	11,648,598	Other Income	13,920	0.1%	Avg Payment Days 34.1
Total Equity	-10,731,974	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,795,610	Net Profit or Loss	(22,058)	-0.2%	Return on Equity 0.2%

<b>315502 CARE ONE AT TEANECK</b>				Proprietary - Corporation	
CARE ONE AT TEANECK		12/31/2021 365 Days Settled			
TEANECK, NJ 07666		CR Beds 128 POS Beds 0			
BERGEN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		65.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 34.2	
Current Assets	1,655,703	Total Charges	26,693,399	Average Wages	29.02
Fixed Assets	10,681,939	Contract Allowance	7,731,659	29.0%	Skilled Nursing 59.4%
Other Assets	815,322	Operating Revenue	18,961,740	71.0%	Ancillary Service 40.6%
Total Assets	13,152,964	Operating Expense	17,300,146	91.2%	Current Ratio 0.5
Current Liabilities	3,168,458	Operating Margin	1,661,594	8.8%	Days to Collect 30.1
Long Term Liabilities	-18,062,963	Other Income	108,154	0.6%	Avg Payment Days 30.0
Total Equity	28,047,469	Other Expense	0	0.0%	Depreciation Rate 10.3%
Total Liab. and Equity	13,152,964	Net Profit or Loss	1,769,748	9.3%	Return on Equity 6.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315132 CARE ONE AT THE HIGHLANDS</b>				Proprietary - Corporation	
CARE ONE AT THE HIGHLANDS		12/31/2021 365 Days Settled			
EDISON, NJ 08820		CR Beds 122 POS Beds 0			
MIDDLESEX		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate	76.5%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	54.6
Current Assets	785,446	Total Charges	26,541,173	Average Wages	30.44
Fixed Assets	3,440,930	Contract Allowance	10,106,231	38.1%	Skilled Nursing 62.5%
Other Assets	1,296,852	Operating Revenue	16,434,942	61.9%	Ancillary Service 37.5%
Total Assets	5,523,228	Operating Expense	17,968,490	109.3%	Current Ratio 0.0
Current Liabilities	22,754,751	Operating Margin	-1,533,548	-9.3%	Days to Collect 16.6
Long Term Liabilities	-29,428,476	Other Income	719,644	4.4%	Avg Payment Days 40.9
Total Equity	12,196,953	Other Expense	0	0.0%	Depreciation Rate 12.0%
Total Liab. and Equity	5,523,228	Net Profit or Loss	(813,904)	-5.0%	Return on Equity -6.7%
<b>315369 CARE ONE AT VALLEY</b>				Proprietary - Corporation	
CARE ONE AT VALLEY		12/31/2021 365 Days Settled			
WESTWOOD, NJ 07675		CR Beds 120 POS Beds 0			
BERGEN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate	65.7%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	65.4
Current Assets	1,342,765	Total Charges	20,986,984	Average Wages	29.70
Fixed Assets	15,164,077	Contract Allowance	5,110,162	24.3%	Skilled Nursing 66.6%
Other Assets	852,416	Operating Revenue	15,876,822	75.7%	Ancillary Service 33.4%
Total Assets	17,359,258	Operating Expense	13,757,962	86.7%	Current Ratio 0.9
Current Liabilities	1,554,178	Operating Margin	2,118,860	13.3%	Days to Collect 28.4
Long Term Liabilities	-13,245,881	Other Income	977,660	6.2%	Avg Payment Days 31.3
Total Equity	29,050,961	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	17,359,258	Net Profit or Loss	3,096,020	19.5%	Return on Equity 10.7%

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<b>315485 CARE ONE AT WALL</b>				Proprietary - Corporation	
CARE ONE AT WALL		12/31/2021 365 Days Settled			
WALL, NJ 07719				CR Beds 138 POS Beds 0	
MONMOUTH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 39.7	
Current Assets	2,493,014	Total Charges	31,044,991	Average Wages 32.22	
Fixed Assets	6,436,923	Contract Allowance	7,903,823	25.5% Skilled Nursing 65.2%	
Other Assets	112,315	Operating Revenue	23,141,168	74.5% Ancillary Service 34.8%	
Total Assets	9,042,252	Operating Expense	20,610,912	89.1% Current Ratio 0.1	
Current Liabilities	21,172,143	Operating Margin	2,530,256	10.9% Days to Collect 38.1	
Long Term Liabilities	-42,501,546	Other Income	1,200,011	5.2% Avg Payment Days 46.0	
Total Equity	30,371,655	Other Expense	0	0.0% Depreciation Rate 8.5%	
Total Liab. and Equity	9,042,252	Net Profit or Loss	3,730,217	16.1% Return on Equity 12.3%	

<b>315477 CARE ONE AT WAYNE - SNF</b>				Proprietary - Corporation	
CARE ONE AT WAYNE - SNF		12/31/2021 365 Days Settled			
WAYNE, NJ 07470				CR Beds 132 POS Beds 0	
PASSAIC				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate 76.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 52.8	
Current Assets	2,159,727	Total Charges	27,715,824	Average Wages 31.02	
Fixed Assets	0	Contract Allowance	8,037,556	29.0% Skilled Nursing 64.1%	
Other Assets	588,550	Operating Revenue	19,678,268	71.0% Ancillary Service 35.9%	
Total Assets	2,748,277	Operating Expense	15,495,965	78.7% Current Ratio 0.7	
Current Liabilities	3,118,115	Operating Margin	4,182,303	21.3% Days to Collect 34.5	
Long Term Liabilities	-40,007,452	Other Income	1,014,006	5.2% Avg Payment Days 32.5	
Total Equity	39,637,614	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	2,748,277	Net Profit or Loss	5,196,309	26.4% Return on Equity 13.1%	

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<b>315152 CARE ONE AT WELLINGTON</b>		Proprietary - Corporation				
CARE ONE AT WELLINGTON		12/31/2021 365 Days Settled				
HACKENSACK, NJ 07601		CR Beds 128 POS Beds 0				
BERGEN		<b>Key Performance Ind.</b>				
BLUE CROSS (TENNESSEE)		Occupancy Rate	75.5%			
<b>Balance Sheet</b>		<b>Income Statement</b>	Length of Stay	51.7		
Current Assets	5,156,205	Total Charges	27,823,048	Average Wages	29.28	
Fixed Assets	0	Contract Allowance	8,115,134	29.2%	Skilled Nursing	61.0%
Other Assets	1,009,150	Operating Revenue	19,707,914	70.8%	Ancillary Service	39.0%
Total Assets	6,165,355	Operating Expense	16,411,943	83.3%	Current Ratio	1.6
Current Liabilities	3,265,596	Operating Margin	3,295,971	16.7%	Days to Collect	90.5
Long Term Liabilities	-33,322,568	Other Income	3,555,155	18.0%	Avg Payment Days	35.1
Total Equity	36,222,327	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	6,165,355	Net Profit or Loss	6,851,126	34.8%	Return on Equity	18.9%

<b>315271 CARNEYS POINT REHABILITATION AND NURSING CENTER</b>		Proprietary - Corporation				
CARNEYS POINT REHABILITATION AND NURSING CENTER		12/31/2021 365 Days Settled				
CARNEYS POINT, NJ 08069		CR Beds 161 POS Beds 0				
SALEM		<b>Key Performance Ind.</b>				
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	61.5%			
<b>Balance Sheet</b>		<b>Income Statement</b>	Length of Stay	219.1		
Current Assets	2,564,524	Total Charges	11,162,421	Average Wages	16.16	
Fixed Assets	593,312	Contract Allowance	628,037	5.6%	Skilled Nursing	91.2%
Other Assets	963,216	Operating Revenue	10,534,384	94.4%	Ancillary Service	8.8%
Total Assets	4,121,052	Operating Expense	12,903,024	122.5%	Current Ratio	0.6
Current Liabilities	4,078,653	Operating Margin	-2,368,640	-22.5%	Days to Collect	28.8
Long Term Liabilities	0	Other Income	1,215,259	11.5%	Avg Payment Days	56.4
Total Equity	42,399	Other Expense	0	0.0%	Depreciation Rate	64.7%
Total Liab. and Equity	4,121,052	Net Profit or Loss	(1,153,381)	-10.9%	Return on Equity	-2,720.3%

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<b>315491 CEDAR CREST/MOUNTAINVIEW GARDENS</b>				Nonprofit - Other	
CEDAR CREST/MOUNTAINVIEW GARDENS 12/31/2021 365 Days Settled					
POMPTON PLAINS, NJ 07444				CR Beds 113 POS Beds 0	
MORRIS				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	105.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	99.9
Current Assets	37,264,940	Total Charges	24,826,047	Average Wages	28.52
Fixed Assets	338,549,306	Contract Allowance	4,958,863	20.0%	Skilled Nursing 72.5%
Other Assets	83,026,358	Operating Revenue	19,867,184	80.0%	Ancillary Service 7.0%
Total Assets	458,840,604	Operating Expense	97,596,126	491.2%	Current Ratio 0.1
Current Liabilities	429,437,985	Operating Margin	-77,728,942	-391.2%	Days to Collect 45.0
Long Term Liabilities	110,414,130	Other Income	76,904,084	387.1%	Avg Payment Days 29.8
Total Equity	-81,011,511	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	458,840,604	Net Profit or Loss	(824,858)	-4.2%	Return on Equity 1.0%
<hr/>					
<b>315257 CEDAR GROVE RESPIRATORY AND NURSING CENTER</b>				Proprietary - Partnership	
CEDAR GROVE RESPIRATORY AND NURSING CENTER 12/31/2021 365 Days Settled					
WILLIAMSTOWN, NJ 08094				CR Beds 180 POS Beds 0	
GLOUCESTER				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	91.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	86.7
Current Assets	9,806,360	Total Charges	31,395,819	Average Wages	21.96
Fixed Assets	324,588	Contract Allowance	2,701,983	8.6%	Skilled Nursing 88.9%
Other Assets	8,933,956	Operating Revenue	28,693,836	91.4%	Ancillary Service 11.1%
Total Assets	19,064,904	Operating Expense	23,570,138	82.1%	Current Ratio 1.3
Current Liabilities	7,372,581	Operating Margin	5,123,698	17.9%	Days to Collect 80.8
Long Term Liabilities	0	Other Income	2,977,221	10.4%	Avg Payment Days 55.9
Total Equity	11,692,323	Other Expense	0	0.0%	Depreciation Rate 933.0%
Total Liab. and Equity	19,064,904	Net Profit or Loss	8,100,919	28.2%	Return on Equity 69.3%

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315120 CHATHAM HILLS SUBACUTE CARE CENTER				Proprietary - Other	
CHATHAM HILLS SUBACUTE CARE CENTER		12/31/2021 365 Days Settled			
CHATHAM, NJ 07928				CR Beds 108 POS Beds 0	
MORRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	86.1%
				Length of Stay	82.8
				Average Wages	27.03
				4.3% Skilled Nursing	98.0%
				95.7% Ancillary Service	2.0%
				92.1% Current Ratio	1.2
				7.9% Days to Collect	40.7
				3.1% Avg Payment Days	25.0
				0.0% Depreciation Rate	23.6%
				11.0% Return on Equity	40.9%
Balance Sheet		Income Statement			
Current Assets	2,560,862	Total Charges	14,071,100		
Fixed Assets	3,136,224	Contract Allowance	605,968		
Other Assets	0	Operating Revenue	13,465,132		
Total Assets	5,697,086	Operating Expense	12,399,418		
Current Liabilities	2,080,770	Operating Margin	1,065,714		
Long Term Liabilities	0	Other Income	414,963		
Total Equity	3,616,316	Other Expense	0		
Total Liab. and Equity	5,697,086	Net Profit or Loss	1,480,677		
315383 CHESHIRE HOME				Nonprofit - Other	
CHESHIRE HOME		12/31/2021 365 Days Settled			
FLORHAM PARK, NJ 07932				CR Beds 35 POS Beds 0	
MORRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.1%
				Length of Stay	313.0
				Average Wages	31.25
				0.0% Skilled Nursing	97.2%
				100.0% Ancillary Service	1.6%
				120.0% Current Ratio	4.2
				-20.0% Days to Collect	70.7
				25.2% Avg Payment Days	24.9
				0.0% Depreciation Rate	3.5%
				5.2% Return on Equity	10.3%
Balance Sheet		Income Statement			
Current Assets	3,808,898	Total Charges	8,332,171		
Fixed Assets	1,592,681	Contract Allowance	0		
Other Assets	0	Operating Revenue	8,332,171		
Total Assets	5,401,579	Operating Expense	10,000,854		
Current Liabilities	903,114	Operating Margin	-1,668,683		
Long Term Liabilities	283,363	Other Income	2,101,152		
Total Equity	4,215,102	Other Expense	0		
Total Liab. and Equity	5,401,579	Net Profit or Loss	432,474		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315341 CLARK NURSING AND REHAB CNTR</b>		Proprietary - Corporation	
CLARK NURSING AND REHAB CNTR		12/31/2021 365 Days Settled	
CLARK, NJ 07066		CR Beds 140 POS Beds 0	
UNION		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	58.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	177,989	Total Charges	15,911,381
Fixed Assets	132,242	Contract Allowance	4,599,067
Other Assets	0	Operating Revenue	11,312,314
Total Assets	310,231	Operating Expense	13,727,281
Current Liabilities	1,546,147	Operating Margin	-2,414,967
Long Term Liabilities	137,188	Other Income	2,141,016
Total Equity	-1,373,104	Other Expense	0
Total Liab. and Equity	310,231	Net Profit or Loss	(273,952)
		28.9%	71.1%
		121.3%	121.3%
		-21.3%	-21.3%
		18.9%	18.9%
		0.0%	0.0%
		-2.4%	-2.4%
			Length of Stay 68.2
			Average Wages 25.84
			Skilled Nursing 63.0%
			Ancillary Service 37.0%
			Current Ratio 0.1
			Days to Collect 44.6
			Avg Payment Days 41.0
			Depreciation Rate 89.5%
			Return on Equity 20.0%

<b>315113 CLOVER MEADOWS HEALTHCARE AND REHABILITATION CENTE</b>		Proprietary - Corporation	
CLOVER MEADOWS HEALTHCARE AND REHABILITATION CENTE		12/31/2021 365 Days Settled	
LAWRENCEVILLE, NJ 08648		CR Beds 100 POS Beds 0	
MERCER		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	80.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,565,135	Total Charges	12,509,038
Fixed Assets	292,655	Contract Allowance	1,535,031
Other Assets	250,000	Operating Revenue	10,974,007
Total Assets	4,107,790	Operating Expense	11,025,970
Current Liabilities	1,603,774	Operating Margin	-51,963
Long Term Liabilities	0	Other Income	2,694,487
Total Equity	2,504,016	Other Expense	0
Total Liab. and Equity	4,107,790	Net Profit or Loss	2,642,524
		12.3%	87.7%
		100.5%	100.5%
		-0.5%	-0.5%
		24.6%	24.6%
		0.0%	0.0%
		24.1%	24.1%
			Length of Stay 74.0
			Average Wages 24.76
			Skilled Nursing 84.9%
			Ancillary Service 15.1%
			Current Ratio 2.2
			Days to Collect 80.8
			Avg Payment Days 28.2
			Depreciation Rate 264.3%
			Return on Equity 105.5%

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<b>315429 CLOVER REST HOME</b>				Proprietary - Partnership	
CLOVER REST HOME		5/31/2021 243 Days Settled			
COLUMBIA, NJ 07832				CR Beds 33	POS Beds 0
WARREN		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	56.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	93.6
Current Assets	2,564,662	Total Charges	2,728,384	Average Wages	17.89
Fixed Assets	142,500	Contract Allowance	4,754	0.2%	Skilled Nursing 96.4%
Other Assets	6,544,758	Operating Revenue	2,723,630	99.8%	Ancillary Service 3.6%
Total Assets	9,251,920	Operating Expense	1,956,924	71.8%	Current Ratio 0.4
Current Liabilities	6,564,436	Operating Margin	766,706	28.2%	Days to Collect 148.1
Long Term Liabilities	334,556	Other Income	224,059	8.2%	Avg Payment Days 30.3
Total Equity	2,352,928	Other Expense	0	0.0%	Depreciation Rate 168.3%
Total Liab. and Equity	9,251,920	Net Profit or Loss	990,617	36.4%	Return on Equity 42.1%
<b>315333 COMPLETE CARE AT ARBORS</b>				Proprietary - Corporation	
COMPLETE CARE AT ARBORS		12/31/2021 365 Days Settled			
TOMS RIVER, NJ 08757				CR Beds 120	POS Beds 0
OCEAN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	77.5
Current Assets	1,544,987	Total Charges	10,174,579	Average Wages	24.31
Fixed Assets	262,178	Contract Allowance	784,584	7.7%	Skilled Nursing 90.7%
Other Assets	424,888	Operating Revenue	9,389,995	92.3%	Ancillary Service 9.2%
Total Assets	2,232,053	Operating Expense	9,629,344	102.5%	Current Ratio 1.0
Current Liabilities	1,518,180	Operating Margin	-239,349	-2.5%	Days to Collect 42.5
Long Term Liabilities	333,965	Other Income	71,583	0.8%	Avg Payment Days 40.6
Total Equity	379,908	Other Expense	0	0.0%	Depreciation Rate 359.5%
Total Liab. and Equity	2,232,053	Net Profit or Loss	(167,766)	-1.8%	Return on Equity -44.2%

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<b>315137 COMPLETE CARE AT BARN HILL LLC</b>				Proprietary - Corporation		
COMPLETE CARE AT BARN HILL LLC		8/17/2021 229 Days Settled				
NEWTON, NJ 07860		12/31/2021 136 Days Settled		CR Beds 154 POS Beds 0		
SUSSEX		<b>Key Performance Ind.</b>				
NOVITAS				Occupancy Rate	71.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	50.9	
Current Assets	7,545,613	Total Charges	15,981,324	Average Wages	24.18	
Fixed Assets	0	Contract Allowance	-7,379,902	-46.2%	Skilled Nursing	83.0%
Other Assets	0	Operating Revenue	23,361,226	146.2%	Ancillary Service	17.0%
Total Assets	<u>7,545,613</u>	Operating Expense	9,865,420	42.2%	Current Ratio	18.0
Current Liabilities	418,623	Operating Margin	13,495,806	57.8%	Days to Collect	13.5
Long Term Liabilities	-9,435,272	Other Income	3,066,456	13.1%	Avg Payment Days	18.2
Total Equity	<u>16,562,262</u>	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	<u>7,545,613</u>	Net Profit or Loss	<u>16,562,262</u>	70.9%	Return on Equity	100.0%

<b>315137 COMPLETE CARE AT BARN HILL LLC</b>				Proprietary - Corporation		
COMPLETE CARE AT BARN HILL LLC		8/17/2021 229 Days Settled				
NEWTON, NJ 07860		12/31/2021 136 Days Settled		CR Beds 154 POS Beds 0		
SUSSEX		<b>Key Performance Ind.</b>				
NOVITAS				Occupancy Rate	72.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	64.5	
Current Assets	3,409,491	Total Charges	6,303,547	Average Wages	24.18	
Fixed Assets	301,706	Contract Allowance	743,348	11.8%	Skilled Nursing	86.9%
Other Assets	222,589	Operating Revenue	5,560,199	88.2%	Ancillary Service	13.2%
Total Assets	<u>3,933,786</u>	Operating Expense	5,124,303	92.2%	Current Ratio	0.9
Current Liabilities	3,676,666	Operating Margin	435,896	7.8%	Days to Collect	209.5
Long Term Liabilities	-176,042	Other Income	366	0.0%	Avg Payment Days	159.9
Total Equity	<u>433,162</u>	Other Expense	0	0.0%	Depreciation Rate	170.3%
Total Liab. and Equity	<u>3,933,786</u>	Net Profit or Loss	<u>436,262</u>	7.8%	Return on Equity	100.7%

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<b>315264 COMPLETE CARE AT BEY LEA, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT BEY LEA, LLC		12/31/2021 365 Days Settled			
TOMS RIVER, NJ 08753		CR Beds 180 POS Beds 0			
OCEAN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		71.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 111.7	
Current Assets	1,829,972	Total Charges	16,515,395	Average Wages	25.98
Fixed Assets	1,175,507	Contract Allowance	1,678,222	10.2% Skilled Nursing	75.5%
Other Assets	3,516,485	Operating Revenue	14,837,173	89.8% Ancillary Service	10.6%
Total Assets	6,521,964	Operating Expense	12,913,502	87.0% Current Ratio	0.7
Current Liabilities	2,629,029	Operating Margin	1,923,671	13.0% Days to Collect	34.6
Long Term Liabilities	9,262,714	Other Income	25,457	0.2% Avg Payment Days	39.3
Total Equity	-5,369,779	Other Expense	0	0.0% Depreciation Rate	71.6%
Total Liab. and Equity	6,521,964	Net Profit or Loss	1,949,128	13.1% Return on Equity	-36.3%
<b>315316 COMPLETE CARE AT BRAKELEY PARK, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT BRAKELEY PARK, LLC		12/31/2021 184 Days *Settled			
PHILLIPSBURG, NJ 08865		6/30/2021 181 Days Settled			
WARREN		CR Beds 160 POS Beds 0			
BLUE CROSS (WESTERN PENNSYLVANIA),,		<b>Key Performance Ind.</b>			
		Occupancy Rate		94.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 123.8	
Current Assets	1,548,712	Total Charges	8,294,631	Average Wages	35.69
Fixed Assets	103,531	Contract Allowance	1,718,597	20.7% Skilled Nursing	84.7%
Other Assets	-1,647,806	Operating Revenue	6,576,034	79.3% Ancillary Service	12.0%
Total Assets	4,437	Operating Expense	6,699,828	101.9% Current Ratio	0.5
Current Liabilities	2,941,087	Operating Margin	-123,794	-1.9% Days to Collect	71.4
Long Term Liabilities	-2,831,315	Other Income	18,459	0.3% Avg Payment Days	50.3
Total Equity	-105,335	Other Expense	0	0.0% Depreciation Rate	1,571.8%
Total Liab. and Equity	4,437	Net Profit or Loss	(105,335)	-1.6% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315316 COMPLETE CARE AT BRAKELEY PARK, LLC</b>				Proprietary - Other	
COMPLETE CARE AT BRAKELEY PARK, LLC		12/31/2021 184 Days *Settled			
PHILLIPSBURG, NJ 08865		6/30/2021 181 Days Settled		CR Beds 160 POS Beds 0	
WARREN		<b>Key Performance Ind.</b>			
BLUE CROSS (WESTERN PENNSYLVANIA),,				Occupancy Rate	72.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	113.2
Current Assets	2,106,600	Total Charges	10,325,617	Average Wages	35.69
Fixed Assets	120,051	Contract Allowance	935,360	9.1% Skilled Nursing	83.4%
Other Assets	698,012	Operating Revenue	9,390,257	90.9% Ancillary Service	12.1%
Total Assets	2,924,663	Operating Expense	8,657,321	92.2% Current Ratio	1.0
Current Liabilities	2,183,025	Operating Margin	732,936	7.8% Days to Collect	74.6
Long Term Liabilities	0	Other Income	8,702	0.1% Avg Payment Days	52.2
Total Equity	741,638	Other Expense	0	0.0% Depreciation Rate	937.7%
Total Liab. and Equity	2,924,663	Net Profit or Loss	741,638	7.9% Return on Equity	100.0%
<b>315050 COMPLETE CARE AT BURLINGTON WOODS, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT BURLINGTON WOODS, LLC		12/31/2021 184 Days Settled			
BURLINGTON, NJ 08016		6/30/2021 181 Days Settled		CR Beds 215 POS Beds 0	
BURLINGTON		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	60.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	95.2
Current Assets	3,156,819	Total Charges	10,012,709	Average Wages	29.19
Fixed Assets	119,290	Contract Allowance	-12,685,398	-126.7% Skilled Nursing	90.4%
Other Assets	-3,773,759	Operating Revenue	22,698,107	226.7% Ancillary Service	9.6%
Total Assets	-497,650	Operating Expense	9,480,750	41.8% Current Ratio	0.8
Current Liabilities	3,780,533	Operating Margin	13,217,357	58.2% Days to Collect	43.0
Long Term Liabilities	-17,558,690	Other Income	63,150	0.3% Avg Payment Days	51.4
Total Equity	13,280,507	Other Expense	0	0.0% Depreciation Rate	1,887.1%
Total Liab. and Equity	-497,650	Net Profit or Loss	13,280,507	58.5% Return on Equity	100.0%

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315050 COMPLETE CARE AT BURLINGTON WOODS, LLC				Proprietary - Other	
COMPLETE CARE AT BURLINGTON WOODS, LLC		12/31/2021 184 Days Settled			
BURLINGTON, NJ 08016		6/30/2021 181 Days Settled		CR Beds 215 POS Beds 0	
BURLINGTON		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	64.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	98.6
Current Assets	4,520,531	Total Charges	8,745,671	Average Wages	29.19
Fixed Assets	311,651	Contract Allowance	672,258	7.7%	Skilled Nursing 91.5%
Other Assets	125,136	Operating Revenue	8,073,413	92.3%	Ancillary Service 8.4%
Total Assets	4,957,318	Operating Expense	8,416,083	104.2%	Current Ratio 1.5
Current Liabilities	3,110,242	Operating Margin	-342,670	-4.2%	Days to Collect 194.3
Long Term Liabilities	2,103,215	Other Income	94,354	1.2%	Avg Payment Days 70.9
Total Equity	-256,139	Other Expense	0	0.0%	Depreciation Rate 318.7%
Total Liab. and Equity	4,957,318	Net Profit or Loss	(248,316)	-3.1%	Return on Equity 96.9%
315216 COMPLETE CARE AT CEDAR GROVE				Proprietary - Corporation	
COMPLETE CARE AT CEDAR GROVE		12/31/2021 184 Days Settled			
CEDAR GROVE, NJ 07009		6/30/2021 181 Days Settled		CR Beds 190 POS Beds 0	
ESSEX		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	95.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	171.0
Current Assets	5,461,863	Total Charges	9,844,620	Average Wages	35.42
Fixed Assets	100,992	Contract Allowance	-2,812,182	-28.6%	Skilled Nursing 93.1%
Other Assets	675,046	Operating Revenue	12,656,802	128.6%	Ancillary Service 6.9%
Total Assets	6,237,901	Operating Expense	9,731,831	76.9%	Current Ratio 1.8
Current Liabilities	2,977,534	Operating Margin	2,924,971	23.1%	Days to Collect 51.6
Long Term Liabilities	304,427	Other Income	30,969	0.2%	Avg Payment Days 30.1
Total Equity	2,955,940	Other Expense	0	0.0%	Depreciation Rate 3,022.4%
Total Liab. and Equity	6,237,901	Net Profit or Loss	2,955,940	23.4%	Return on Equity 100.0%

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315216 COMPLETE CARE AT CEDAR GROVE				Proprietary - Other	
COMPLETE CARE AT CEDAR GROVE		12/31/2021 184 Days Settled			
CEDAR GROVE, NJ 07009		6/30/2021 181 Days Settled		CR Beds 190 POS Beds 0	
ESSEX		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		67.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 150.4	
Current Assets	4,816,244	Total Charges	10,880,341	Average Wages	35.42
Fixed Assets	131,960	Contract Allowance	554,230	5.1%	Skilled Nursing 93.3%
Other Assets	38,849,258	Operating Revenue	10,326,111	94.9%	Ancillary Service 6.8%
Total Assets	43,797,462	Operating Expense	10,445,094	101.2%	Current Ratio 0.1
Current Liabilities	43,910,826	Operating Margin	-118,983	-1.2%	Days to Collect 122.4
Long Term Liabilities	0	Other Income	5,620	0.1%	Avg Payment Days 55.0
Total Equity	-113,364	Other Expense	0	0.0%	Depreciation Rate 794.7%
Total Liab. and Equity	43,797,462	Net Profit or Loss	(113,363)	-1.1%	Return on Equity 100.0%
315085 COMPLETE CARE AT CHESTNUT HILL				Proprietary - Other	
COMPLETE CARE AT CHESTNUT HILL		12/31/2021 246 Days Reopened			
PASSAIC, NJ 07055		4/29/2021 119 Days Settled		CR Beds 236 POS Beds 0	
PASSAIC		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		51.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 213.6	
Current Assets	1,301,778	Total Charges	4,098,344	Average Wages	21.96
Fixed Assets	0	Contract Allowance	1,002,452	24.5%	Skilled Nursing 57.9%
Other Assets	3,730,848	Operating Revenue	3,095,892	75.5%	Ancillary Service 11.0%
Total Assets	5,032,626	Operating Expense	7,325,418	236.6%	Current Ratio 0.8
Current Liabilities	1,682,203	Operating Margin	-4,229,526	-136.6%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	21,660,371	699.6%	Avg Payment Days 24.0
Total Equity	3,350,423	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	5,032,626	Net Profit or Loss	17,430,845	563.0%	Return on Equity 520.3%

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<b>315085 COMPLETE CARE AT CHESTNUT HILL</b>				Proprietary - Other	
COMPLETE CARE AT CHESTNUT HILL				12/31/2021 246 Days Reopened	
PASSAIC, NJ 07055				4/29/2021 119 Days Settled	
PASSAIC				CR Beds 236 POS Beds 0	
NOVITAS				<b>Key Performance Ind.</b>	
				Occupancy Rate 59.0%	
				Length of Stay 184.3	
				Average Wages 21.96	
				5.3% Skilled Nursing 67.7%	
				94.7% Ancillary Service 7.3%	
				110.0% Current Ratio 0.5	
				-10.0% Days to Collect 73.2	
				0.1% Avg Payment Days 78.4	
				0.0% Depreciation Rate 137.3%	
				-9.9% Return on Equity 100.0%	
<hr/>					
<b>315228 COMPLETE CARE AT COURT HOUSE, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT COURT HOUSE, LLC				12/31/2021 184 Days Settled	
CAPE MAY COURT HOUSE, NJ 08210				6/30/2021 181 Days Settled	
CAPE MAY				CR Beds 120 POS Beds 0	
Novitas NJ				<b>Key Performance Ind.</b>	
				Occupancy Rate 68.4%	
				Length of Stay 63.2	
				Average Wages 25.43	
				12.1% Skilled Nursing 83.5%	
				87.9% Ancillary Service 16.5%	
				131.9% Current Ratio 0.7	
				-31.9% Days to Collect 97.8	
				0.0% Avg Payment Days 50.4	
				0.0% Depreciation Rate 3,284.6%	
				-31.9% Return on Equity 100.0%	

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<b>315228 COMPLETE CARE AT COURT HOUSE, LLC</b>				Proprietary - Other	
COMPLETE CARE AT COURT HOUSE, LLC    12/31/2021 184 Days Settled					
CAPE MAY COURT HOUSE, NJ 08210		6/30/2021 181 Days Settled		CR Beds 120    POS Beds 0	
CAPE MAY				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate            74.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                69.4	
Current Assets	2,827,614	Total Charges	6,883,501	Average Wages                25.43	
Fixed Assets	106,246	Contract Allowance	717,040	10.4% Skilled Nursing            88.5%	
Other Assets	138,422	Operating Revenue	6,166,461	89.6% Ancillary Service        11.5%	
Total Assets	<u>3,072,282</u>	Operating Expense	5,946,878	96.4% Current Ratio            2.2	
Current Liabilities	1,289,379	Operating Margin	219,583	3.6% Days to Collect            157.8	
Long Term Liabilities	1,598,998	Other Income	6,400	0.1% Avg Payment Days        74.4	
Total Equity	183,905	Other Expense	0	0.0% Depreciation Rate        593.5%	
Total Liab. and Equity	<u>3,072,282</u>	Net Profit or Loss	<u>225,983</u>	3.7% Return on Equity            122.9%	
<b>315331 COMPLETE CARE AT FAIR LAWN EDGE</b>				Proprietary - Other	
COMPLETE CARE AT FAIR LAWN EDGE    12/31/2021 365 Days Settled					
PATERSON, NJ 07514				CR Beds 180    POS Beds 0	
PASSAIC				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            61.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                191.4	
Current Assets	4,405,199	Total Charges	13,817,173	Average Wages                21.35	
Fixed Assets	1,006,016	Contract Allowance	671,261	4.9% Skilled Nursing            94.4%	
Other Assets	0	Operating Revenue	13,145,912	95.1% Ancillary Service        5.1%	
Total Assets	<u>5,411,215</u>	Operating Expense	13,303,662	101.2% Current Ratio            1.1	
Current Liabilities	3,922,186	Operating Margin	-157,750	-1.2% Days to Collect            36.8	
Long Term Liabilities	0	Other Income	332,887	2.5% Avg Payment Days        27.0	
Total Equity	1,489,029	Other Expense	0	0.0% Depreciation Rate        327.3%	
Total Liab. and Equity	<u>5,411,215</u>	Net Profit or Loss	<u>175,137</u>	1.3% Return on Equity            11.8%	

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<b>315265 COMPLETE CARE AT GREEN ACRES</b>				Proprietary - Corporation	
COMPLETE CARE AT GREEN ACRES		12/31/2021 365 Days Settled			
TOMS RIVER, NJ 08755		CR Beds 185 POS Beds 0			
OCEAN		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		64.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 102.2	
Current Assets	2,552,803	Total Charges	18,791,883	Average Wages	29.74
Fixed Assets	2,738,039	Contract Allowance	1,940,261	10.3% Skilled Nursing	88.8%
Other Assets	6,485,322	Operating Revenue	16,851,622	89.7% Ancillary Service	11.2%
Total Assets	11,776,164	Operating Expense	14,856,764	88.2% Current Ratio	0.9
Current Liabilities	2,980,024	Operating Margin	1,994,858	11.8% Days to Collect	47.0
Long Term Liabilities	6,104,572	Other Income	368,465	2.2% Avg Payment Days	29.3
Total Equity	2,691,568	Other Expense	0	0.0% Depreciation Rate	49.2%
Total Liab. and Equity	11,776,164	Net Profit or Loss	2,363,323	14.0% Return on Equity	87.8%

<b>315134 COMPLETE CARE AT GREEN KNOLL</b>				Proprietary - Corporation	
COMPLETE CARE AT GREEN KNOLL		12/31/2021 365 Days Settled			
BRIDGEWATER, NJ 08807		CR Beds 176 POS Beds 0			
SOMERSET		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		61.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 139.9	
Current Assets	1,882,313	Total Charges	13,337,540	Average Wages	24.39
Fixed Assets	1,138,235	Contract Allowance	815,592	6.1% Skilled Nursing	90.6%
Other Assets	602,544	Operating Revenue	12,521,948	93.9% Ancillary Service	9.4%
Total Assets	3,623,092	Operating Expense	14,140,601	112.9% Current Ratio	0.6
Current Liabilities	3,269,916	Operating Margin	-1,618,653	-12.9% Days to Collect	47.7
Long Term Liabilities	7,376,918	Other Income	146,993	1.2% Avg Payment Days	64.3
Total Equity	-7,023,742	Other Expense	0	0.0% Depreciation Rate	123.5%
Total Liab. and Equity	3,623,092	Net Profit or Loss	(1,471,660)	-11.8% Return on Equity	21.0%

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<b>315221 COMPLETE CARE AT HAMILTON, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT HAMILTON, LLC		12/31/2021 365 Days Settled			
PASSAIC, NJ 07055		CR Beds 120 POS Beds 0			
PASSAIC		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		70.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 99.5	
Current Assets	1,426,288	Total Charges	10,092,784	Average Wages	29.34
Fixed Assets	338,658	Contract Allowance	715,729	7.1%	Skilled Nursing 90.8%
Other Assets	207,525	Operating Revenue	9,377,055	92.9%	Ancillary Service 9.2%
Total Assets	1,972,471	Operating Expense	9,843,703	105.0%	Current Ratio 0.7
Current Liabilities	2,131,242	Operating Margin	-466,648	-5.0%	Days to Collect 48.8
Long Term Liabilities	3,643,371	Other Income	56,953	0.6%	Avg Payment Days 40.7
Total Equity	-3,802,142	Other Expense	0	0.0%	Depreciation Rate 124.4%
Total Liab. and Equity	1,972,471	Net Profit or Loss	(409,695)	-4.4%	Return on Equity 10.8%
<b>315320 COMPLETE CARE AT HOLIDAY CITY</b>				Proprietary - Corporation	
COMPLETE CARE AT HOLIDAY CITY		12/31/2021 365 Days Settled			
TOMS RIVER, NJ 08757		CR Beds 180 POS Beds 0			
OCEAN		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		61.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 95.8	
Current Assets	3,087,367	Total Charges	15,654,807	Average Wages	23.56
Fixed Assets	1,472,586	Contract Allowance	1,443,357	9.2%	Skilled Nursing 90.3%
Other Assets	451,080	Operating Revenue	14,211,450	90.8%	Ancillary Service 9.6%
Total Assets	5,011,033	Operating Expense	13,896,158	97.8%	Current Ratio 1.2
Current Liabilities	2,490,063	Operating Margin	315,292	2.2%	Days to Collect 70.0
Long Term Liabilities	1,350,254	Other Income	317,697	2.2%	Avg Payment Days 54.7
Total Equity	1,170,716	Other Expense	0	0.0%	Depreciation Rate 117.4%
Total Liab. and Equity	5,011,033	Net Profit or Loss	632,989	4.5%	Return on Equity 54.1%

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<b>315349 COMPLETE CARE AT INGLEMOOR, LLC</b>				Proprietary - Other	
COMPLETE CARE AT INGLEMOOR, LLC		12/31/2021 184 Days Reopened			
ENGLEWOOD, NJ 07631		6/30/2021 181 Days Settled		CR Beds 62 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		79.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 121.1	
Current Assets	1,936,568	Total Charges	4,802,017	Average Wages	29.14
Fixed Assets	90,351	Contract Allowance	308,196	6.4%	Skilled Nursing 91.0%
Other Assets	126,735	Operating Revenue	4,493,821	93.6%	Ancillary Service 9.0%
Total Assets	2,153,654	Operating Expense	5,069,936	112.8%	Current Ratio 1.4
Current Liabilities	1,372,082	Operating Margin	-576,115	-12.8%	Days to Collect 148.2
Long Term Liabilities	1,355,893	Other Income	1,793	0.0%	Avg Payment Days 57.9
Total Equity	-574,321	Other Expense	0	0.0%	Depreciation Rate 532.8%
Total Liab. and Equity	2,153,654	Net Profit or Loss	(574,322)	-12.8%	Return on Equity 100.0%

<b>315349 COMPLETE CARE AT INGLEMOOR, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT INGLEMOOR, LLC		12/31/2021 184 Days Reopened			
ENGLEWOOD, NJ 07631		6/30/2021 181 Days Settled		CR Beds 62 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		83.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 100.0	
Current Assets	1,419,616	Total Charges	3,583,755	Average Wages	29.14
Fixed Assets	64,817	Contract Allowance	-1,126,888	-31.4%	Skilled Nursing 88.9%
Other Assets	-773,617	Operating Revenue	4,710,643	131.4%	Ancillary Service 11.1%
Total Assets	710,816	Operating Expense	3,426,304	72.7%	Current Ratio 0.9
Current Liabilities	1,530,725	Operating Margin	1,284,339	27.3%	Days to Collect 63.9
Long Term Liabilities	-2,116,003	Other Income	11,755	0.2%	Avg Payment Days 56.3
Total Equity	1,296,094	Other Expense	0	0.0%	Depreciation Rate 727.5%
Total Liab. and Equity	710,816	Net Profit or Loss	1,296,094	27.5%	Return on Equity 100.0%

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<b>315207 COMPLETE CARE AT KRESSON VIEW, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT KRESSON VIEW, LLC 12/31/2021 184 Days Settled					
VOORHEES, NJ 08043		6/30/2021 181 Days Settled		CR Beds 240 POS Beds 0	
CAMDEN		<b>Key Performance Ind.</b>			
BLUE CROSS (WESTERN PENNSYLVANIA),,				Occupancy Rate	67.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	95.5
Current Assets	2,803,309	Total Charges	11,842,983	Average Wages	27.65
Fixed Assets	121,843	Contract Allowance	3,261,344	27.5% Skilled Nursing	92.8%
Other Assets	-14,652,882	Operating Revenue	8,581,639	72.5% Ancillary Service	7.2%
Total Assets	-11,727,730	Operating Expense	10,307,814	120.1% Current Ratio	0.7
Current Liabilities	3,933,748	Operating Margin	-1,726,175	-20.1% Days to Collect	102.7
Long Term Liabilities	-13,960,919	Other Income	25,616	0.3% Avg Payment Days	59.7
Total Equity	-1,700,559	Other Expense	0	0.0% Depreciation Rate	2,112.6%
Total Liab. and Equity	-11,727,730	Net Profit or Loss	(1,700,559)	-19.8% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315207 COMPLETE CARE AT KRESSON VIEW, LLC</b>				Proprietary - Other	
COMPLETE CARE AT KRESSON VIEW, LLC 12/31/2021 184 Days Settled					
VOORHEES, NJ 08043		6/30/2021 181 Days Settled		CR Beds 240 POS Beds 0	
CAMDEN		<b>Key Performance Ind.</b>			
BLUE CROSS (WESTERN PENNSYLVANIA),,				Occupancy Rate	69.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	141.2
Current Assets	5,361,579	Total Charges	9,557,585	Average Wages	27.65
Fixed Assets	226,552	Contract Allowance	418,766	4.4% Skilled Nursing	95.2%
Other Assets	578,083	Operating Revenue	9,138,819	95.6% Ancillary Service	4.9%
Total Assets	6,166,214	Operating Expense	9,011,046	98.6% Current Ratio	1.4
Current Liabilities	3,757,595	Operating Margin	127,773	1.4% Days to Collect	202.3
Long Term Liabilities	2,451,087	Other Income	3,404	0.0% Avg Payment Days	92.0
Total Equity	-42,468	Other Expense	0	0.0% Depreciation Rate	372.7%
Total Liab. and Equity	6,166,214	Net Profit or Loss	131,177	1.4% Return on Equity	-308.9%
<hr/>					
<b>315274 COMPLETE CARE AT LAURELTON, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT LAURELTON, LLC 12/31/2021 365 Days Settled					
BRICK, NJ 08724				CR Beds 180 POS Beds 0	
OCEAN		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	57.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	68.1
Current Assets	3,826,262	Total Charges	15,205,911	Average Wages	27.84
Fixed Assets	1,256,771	Contract Allowance	1,490,974	9.8% Skilled Nursing	89.3%
Other Assets	-120,143	Operating Revenue	13,714,937	90.2% Ancillary Service	10.6%
Total Assets	4,962,890	Operating Expense	12,982,154	94.7% Current Ratio	1.2
Current Liabilities	3,095,515	Operating Margin	732,783	5.3% Days to Collect	55.5
Long Term Liabilities	4,759,135	Other Income	140,924	1.0% Avg Payment Days	71.7
Total Equity	-2,891,760	Other Expense	0	0.0% Depreciation Rate	75.7%
Total Liab. and Equity	4,962,890	Net Profit or Loss	873,707	6.4% Return on Equity	-30.2%

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<b>315185 COMPLETE CARE AT LINWOOD, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT LINWOOD, LLC		12/31/2021 365 Days Settled			
LINWOOD, NJ 08221		CR Beds 174 POS Beds 0			
ATLANTIC		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		65.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 70.2	
Current Assets	3,212,497	Total Charges	18,854,048	Average Wages	26.14
Fixed Assets	1,592,368	Contract Allowance	1,923,952	10.2%	Skilled Nursing 89.5%
Other Assets	409,672	Operating Revenue	16,930,096	89.8%	Ancillary Service 10.5%
Total Assets	5,214,537	Operating Expense	16,939,809	100.1%	Current Ratio 0.6
Current Liabilities	5,639,407	Operating Margin	-9,713	-0.1%	Days to Collect 45.0
Long Term Liabilities	7,667,285	Other Income	215,599	1.3%	Avg Payment Days 53.0
Total Equity	-8,092,155	Other Expense	0	0.0%	Depreciation Rate 73.0%
Total Liab. and Equity	5,214,537	Net Profit or Loss	205,886	1.2%	Return on Equity -2.5%

<b>315015 COMPLETE CARE AT MADISON, LLC</b>				Proprietary - Other	
COMPLETE CARE AT MADISON, LLC		12/31/2021 184 Days Settled			
MATAWAN, NJ 07747		6/30/2021 181 Days Settled			
MONMOUTH		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		54.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 172.9	
Current Assets	2,754,812	Total Charges	5,069,908	Average Wages	27.63
Fixed Assets	117,703	Contract Allowance	310,195	6.1%	Skilled Nursing 91.9%
Other Assets	-2,959	Operating Revenue	4,759,713	93.9%	Ancillary Service 8.0%
Total Assets	2,869,556	Operating Expense	5,679,242	119.3%	Current Ratio 1.3
Current Liabilities	2,120,254	Operating Margin	-919,529	-19.3%	Days to Collect 191.0
Long Term Liabilities	1,819,616	Other Income	63,058	1.3%	Avg Payment Days 66.2
Total Equity	-1,070,314	Other Expense	0	0.0%	Depreciation Rate 430.4%
Total Liab. and Equity	2,869,556	Net Profit or Loss	(856,471)	-18.0%	Return on Equity 80.0%

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<b>315015 COMPLETE CARE AT MADISON, LLC</b>				Proprietary - Corporation		
COMPLETE CARE AT MADISON, LLC		12/31/2021 184 Days Settled				
MATAWAN, NJ 07747		6/30/2021 181 Days Settled		CR Beds 183 POS Beds 0		
MONMOUTH		<b>Key Performance Ind.</b>				
Novitas NJ				Occupancy Rate	57.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	115.5	
Current Assets	2,119,554	Total Charges	7,913,440	Average Wages	27.63	
Fixed Assets	99,460	Contract Allowance	-3,385,736	-42.8%	Skilled Nursing	92.4%
Other Assets	-5,931,802	Operating Revenue	11,299,176	142.8%	Ancillary Service	7.6%
Total Assets	-3,712,788	Operating Expense	7,198,165	63.7%	Current Ratio	0.8
Current Liabilities	2,681,524	Operating Margin	4,101,011	36.3%	Days to Collect	53.1
Long Term Liabilities	-10,594,779	Other Income	99,456	0.9%	Avg Payment Days	41.2
Total Equity	4,200,467	Other Expense	0	0.0%	Depreciation Rate	1,730.9%
Total Liab. and Equity	-3,712,788	Net Profit or Loss	4,200,467	37.2%	Return on Equity	100.0%

<b>315330 COMPLETE CARE AT MARCELLA, LLC</b>				Proprietary - Corporation		
COMPLETE CARE AT MARCELLA, LLC		12/31/2021 184 Days Settled				
BURLINGTON, NJ 08016		6/30/2021 181 Days Settled		CR Beds 150 POS Beds 0		
BURLINGTON		<b>Key Performance Ind.</b>				
BLUE CROSS (TENNESSEE)				Occupancy Rate	52.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	99.7	
Current Assets	1,696,218	Total Charges	6,004,433	Average Wages	20.85	
Fixed Assets	110,137	Contract Allowance	-2,906,606	-48.4%	Skilled Nursing	92.1%
Other Assets	-3,514,993	Operating Revenue	8,911,039	148.4%	Ancillary Service	7.9%
Total Assets	-1,708,638	Operating Expense	5,855,206	65.7%	Current Ratio	0.7
Current Liabilities	2,394,571	Operating Margin	3,055,833	34.3%	Days to Collect	51.9
Long Term Liabilities	-7,182,983	Other Income	23,941	0.3%	Avg Payment Days	46.3
Total Equity	3,079,774	Other Expense	0	0.0%	Depreciation Rate	1,048.3%
Total Liab. and Equity	-1,708,638	Net Profit or Loss	3,079,774	34.6%	Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315330 COMPLETE CARE AT MARCELLA, LLC</b>				Proprietary - Other	
COMPLETE CARE AT MARCELLA, LLC				12/31/2021 184 Days Settled	
BURLINGTON, NJ 08016				6/30/2021 181 Days Settled	
BURLINGTON				CR Beds 150 POS Beds 0	
BLUE CROSS (TENNESSEE)				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	59.6%
Current Assets	2,433,087	Total Charges	5,738,145	Length of Stay	118.4
Fixed Assets	202,726	Contract Allowance	459,089	Average Wages	20.85
Other Assets	48,224	Operating Revenue	5,279,056	8.0% Skilled Nursing	90.6%
Total Assets	2,684,037	Operating Expense	5,331,456	92.0% Ancillary Service	9.4%
Current Liabilities	2,406,451	Operating Margin	-52,400	101.0% Current Ratio	1.0
Long Term Liabilities	564,925	Other Income	2,751	-1.0% Days to Collect	155.7
Total Equity	-287,339	Other Expense	0	0.1% Avg Payment Days	83.7
Total Liab. and Equity	2,684,037	Net Profit or Loss	(49,649)	0.0% Depreciation Rate	228.7%
				-0.9% Return on Equity	17.3%
<b>315362 COMPLETE CARE AT PARK PLACE, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT PARK PLACE, LLC				12/31/2021 184 Days Reopened	
MONMOUTH JUNCTION, NJ 08852				6/30/2021 181 Days Settled	
MIDDLESEX				CR Beds 94 POS Beds 0	
BLUE CROSS (TENNESSEE)				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	73.5%
Current Assets	1,520,094	Total Charges	5,052,698	Length of Stay	106.0
Fixed Assets	75,086	Contract Allowance	-5,597,060	Average Wages	34.90
Other Assets	-3,198,753	Operating Revenue	10,649,758	210.8% Skilled Nursing	90.0%
Total Assets	-1,603,573	Operating Expense	4,966,008	46.6% Ancillary Service	10.0%
Current Liabilities	1,832,511	Operating Margin	5,683,750	53.4% Current Ratio	0.8
Long Term Liabilities	-9,125,574	Other Income	5,740	0.1% Days to Collect	45.9
Total Equity	5,689,490	Other Expense	0	0.0% Avg Payment Days	45.9
Total Liab. and Equity	-1,603,573	Net Profit or Loss	5,689,490	53.4% Depreciation Rate	1,206.3%
				Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315362 COMPLETE CARE AT PARK PLACE, LLC</b>				Proprietary - Other	
COMPLETE CARE AT PARK PLACE, LLC      12/31/2021 184 Days Reopened					
MONMOUTH JUNCTION, NJ 08852		6/30/2021 181 Days Settled		CR Beds 94    POS Beds 0	
MIDDLESEX				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate      83.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      164.8	
Current Assets	2,428,603	Total Charges	7,650,481	Average Wages      34.90	
Fixed Assets	117,223	Contract Allowance	435,437	5.7%	Skilled Nursing      91.6%
Other Assets	4,457	Operating Revenue	7,215,044	94.3%	Ancillary Service      8.4%
Total Assets	<u>2,550,283</u>	Operating Expense	6,976,144	96.7%	Current Ratio      1.3
Current Liabilities	1,883,585	Operating Margin	238,900	3.3%	Days to Collect      116.3
Long Term Liabilities	422,377	Other Income	5,418	0.1%	Avg Payment Days      61.4
Total Equity	<u>244,321</u>	Other Expense	0	0.0%	Depreciation Rate      578.7%
Total Liab. and Equity	<u>2,550,283</u>	Net Profit or Loss	<u>244,318</u>	3.4%	Return on Equity      100.0%
<b>315311 COMPLETE CARE AT PHILLIPSBURG, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT PHILLIPSBURG, LLC      12/31/2021 184 Days Settled					
PHILLIPSBURG, NJ 08865		6/30/2021 181 Days Settled		CR Beds 60    POS Beds 0	
WARREN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate      98.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      184.7	
Current Assets	789,710	Total Charges	3,018,869	Average Wages      34.90	
Fixed Assets	67,537	Contract Allowance	652,491	21.6%	Skilled Nursing      89.8%
Other Assets	-4,000,435	Operating Revenue	2,366,378	78.4%	Ancillary Service      10.2%
Total Assets	<u>-3,143,188</u>	Operating Expense	3,580,469	151.3%	Current Ratio      0.7
Current Liabilities	1,083,858	Operating Margin	-1,214,091	-51.3%	Days to Collect      70.0
Long Term Liabilities	-3,018,377	Other Income	5,422	0.2%	Avg Payment Days      40.3
Total Equity	<u>-1,208,669</u>	Other Expense	0	0.0%	Depreciation Rate      1,802.7%
Total Liab. and Equity	<u>-3,143,188</u>	Net Profit or Loss	<u>(1,208,669)</u>	-51.1%	Return on Equity      100.0%

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<b>315311 COMPLETE CARE AT PHILLIPSBURG, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT PHILLIPSBURG, LLC 12/31/2021 184 Days Settled					
PHILLIPSBURG, NJ 08865		6/30/2021 181 Days Settled		CR Beds 60 POS Beds 0	
WARREN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate 70.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 138.9	
Current Assets	1,166,157	Total Charges	3,635,763	Average Wages 34.90	
Fixed Assets	80,696	Contract Allowance	186,579	5.1%	Skilled Nursing 91.9%
Other Assets	135,922	Operating Revenue	3,449,184	94.9%	Ancillary Service 8.1%
Total Assets	1,382,775	Operating Expense	3,953,823	114.6%	Current Ratio 1.2
Current Liabilities	981,713	Operating Margin	-504,639	-14.6%	Days to Collect 102.2
Long Term Liabilities	905,162	Other Income	537	0.0%	Avg Payment Days 45.1
Total Equity	-504,100	Other Expense	0	0.0%	Depreciation Rate 596.3%
Total Liab. and Equity	1,382,775	Net Profit or Loss	(504,102)	-14.6%	Return on Equity 100.0%

<b>315453 COMPLETE CARE AT SHORROCK</b>				Proprietary - Corporation	
COMPLETE CARE AT SHORROCK 12/31/2021 365 Days Settled					
BRICK, NJ 08723				CR Beds 210 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 63.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 109.6	
Current Assets	2,487,251	Total Charges	16,383,013	Average Wages 24.09	
Fixed Assets	1,227,064	Contract Allowance	1,103,533	6.7%	Skilled Nursing 84.7%
Other Assets	-431,453	Operating Revenue	15,279,480	93.3%	Ancillary Service 7.7%
Total Assets	3,282,862	Operating Expense	15,369,916	100.6%	Current Ratio 0.9
Current Liabilities	2,859,760	Operating Margin	-90,436	-0.6%	Days to Collect 47.0
Long Term Liabilities	-757,527	Other Income	90,477	0.6%	Avg Payment Days 53.5
Total Equity	1,180,629	Other Expense	0	0.0%	Depreciation Rate 144.7%
Total Liab. and Equity	3,282,862	Net Profit or Loss	41	0.0%	Return on Equity 0.0%

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<b>315038 COMPLETE CARE AT SUMMIT RIDGE</b>				Proprietary - Corporation	
COMPLETE CARE AT SUMMIT RIDGE		12/31/2021 365 Days Settled			
WEST ORANGE, NJ 07052		CR Beds 152 POS Beds 0			
ESSEX		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		77.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 105.6	
Current Assets	2,991,437	Total Charges	14,350,845	Average Wages	23.55
Fixed Assets	1,927,829	Contract Allowance	844,667	5.9%	Skilled Nursing 92.3%
Other Assets	305,766	Operating Revenue	13,506,178	94.1%	Ancillary Service 7.7%
Total Assets	5,225,032	Operating Expense	13,979,724	103.5%	Current Ratio 0.6
Current Liabilities	4,706,542	Operating Margin	-473,546	-3.5%	Days to Collect 75.3
Long Term Liabilities	6,683,093	Other Income	186,521	1.4%	Avg Payment Days 57.3
Total Equity	-6,164,603	Other Expense	0	0.0%	Depreciation Rate 91.5%
Total Liab. and Equity	5,225,032	Net Profit or Loss	(287,025)	-2.1%	Return on Equity 4.7%
<b>315219 COMPLETE CARE AT VOORHEES, LLC</b>				Proprietary - Other	
COMPLETE CARE AT VOORHEES, LLC		12/31/2021 184 Days Settled			
VOORHEES, NJ 08043		6/30/2021 181 Days Settled			
CAMDEN		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		62.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 152.5	
Current Assets	2,386,795	Total Charges	6,129,545	Average Wages	24.81
Fixed Assets	214,327	Contract Allowance	316,064	5.2%	Skilled Nursing 92.7%
Other Assets	290,367	Operating Revenue	5,813,481	94.8%	Ancillary Service 7.4%
Total Assets	2,891,489	Operating Expense	6,412,191	110.3%	Current Ratio 0.8
Current Liabilities	3,005,268	Operating Margin	-598,710	-10.3%	Days to Collect 133.6
Long Term Liabilities	719,512	Other Income	1,060	0.0%	Avg Payment Days 97.4
Total Equity	-833,291	Other Expense	0	0.0%	Depreciation Rate 290.0%
Total Liab. and Equity	2,891,489	Net Profit or Loss	(597,650)	-10.3%	Return on Equity 71.7%

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<b>315219 COMPLETE CARE AT VOORHEES, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT VOORHEES, LLC		12/31/2021 184 Days Settled			
VOORHEES, NJ 08043		6/30/2021 181 Days Settled		CR Beds 190 POS Beds 0	
CAMDEN		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	67.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	115.6
Current Assets	2,527,134	Total Charges	9,165,219	Average Wages	24.81
Fixed Assets	109,955	Contract Allowance	2,576,625	28.1% Skilled Nursing	92.9%
Other Assets	24,732,120	Operating Revenue	6,588,594	71.9% Ancillary Service	7.1%
Total Assets	<u>27,369,209</u>	Operating Expense	8,415,536	127.7% Current Ratio	0.7
Current Liabilities	3,641,823	Operating Margin	-1,826,942	-27.7% Days to Collect	121.4
Long Term Liabilities	25,537,261	Other Income	17,067	0.3% Avg Payment Days	85.8
Total Equity	-1,809,875	Other Expense	0	0.0% Depreciation Rate	1,285.3%
Total Liab. and Equity	<u>27,369,209</u>	Net Profit or Loss	<u>(1,809,875)</u>	-27.5% Return on Equity	100.0%
<b>315122 COMPLETE CARE AT WESTFIELD, LLC</b>				Proprietary - Corporation	
COMPLETE CARE AT WESTFIELD, LLC		12/31/2021 184 Days *Settled			
WESTFIELD, NJ 07090		6/30/2021 181 Days Settled		CR Beds 227 POS Beds 0	
UNION		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	53.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	102.1
Current Assets	2,632,728	Total Charges	10,965,856	Average Wages	22.48
Fixed Assets	121,598	Contract Allowance	3,712,127	33.9% Skilled Nursing	86.6%
Other Assets	16,811,634	Operating Revenue	7,253,729	66.1% Ancillary Service	13.4%
Total Assets	<u>19,565,960</u>	Operating Expense	9,544,007	131.6% Current Ratio	0.7
Current Liabilities	3,618,171	Operating Margin	-2,290,278	-31.6% Days to Collect	121.9
Long Term Liabilities	18,160,549	Other Income	77,518	1.1% Avg Payment Days	46.8
Total Equity	-2,212,760	Other Expense	0	0.0% Depreciation Rate	970.8%
Total Liab. and Equity	<u>19,565,960</u>	Net Profit or Loss	<u>(2,212,760)</u>	-30.5% Return on Equity	100.0%

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<b>315122 COMPLETE CARE AT WESTFIELD, LLC</b>				Proprietary - Other	
COMPLETE CARE AT WESTFIELD, LLC		12/31/2021 184 Days *Settled			
WESTFIELD, NJ 07090		6/30/2021 181 Days Settled		CR Beds 227 POS Beds 0	
UNION		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		65.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 135.2	
Current Assets	4,672,033	Total Charges	9,850,465	Average Wages 22.48	
Fixed Assets	182,247	Contract Allowance	635,717	6.5%	Skilled Nursing 92.0%
Other Assets	360,018	Operating Revenue	9,214,748	93.5%	Ancillary Service 8.0%
Total Assets	<u>5,214,298</u>	Operating Expense	9,920,433	107.7%	Current Ratio 1.2
Current Liabilities	4,047,715	Operating Margin	-705,685	-7.7%	Days to Collect 174.4
Long Term Liabilities	2,416,317	Other Income	4,701	0.1%	Avg Payment Days 91.1
Total Equity	<u>-1,249,734</u>	Other Expense	0	0.0%	Depreciation Rate 510.1%
Total Liab. and Equity	<u>5,214,298</u>	Net Profit or Loss	<u>(700,984)</u>	-7.6%	Return on Equity 56.1%
<b>315293 COMPLETE CARE AT WHITING</b>				Proprietary - Other	
COMPLETE CARE AT WHITING		12/31/2021 365 Days Settled			
WHITING, NJ 08759		OCEAN		CR Beds 200 POS Beds 0	
Novitas NJ		<b>Key Performance Ind.</b>			
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate 50.8%	
Current Assets	2,688,090	Total Charges	12,833,706	Length of Stay 90.6	
Fixed Assets	323,687	Contract Allowance	875,981	6.8%	Average Wages 30.96
Other Assets	377,820	Operating Revenue	11,957,725	93.2%	Skilled Nursing 91.8%
Total Assets	<u>3,389,597</u>	Operating Expense	13,437,410	112.4%	Ancillary Service 8.3%
Current Liabilities	2,842,704	Operating Margin	-1,479,685	-12.4%	Current Ratio 0.9
Long Term Liabilities	1,136,425	Other Income	228,140	1.9%	Days to Collect 68.9
Total Equity	<u>-589,532</u>	Other Expense	0	0.0%	Avg Payment Days 53.7
Total Liab. and Equity	<u>3,389,597</u>	Net Profit or Loss	<u>(1,251,545)</u>	-10.5%	Depreciation Rate 456.5%
				Return on Equity 212.3%	

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<b>315131 COMPLETE CARE AT WILLOW CREEK</b>				Proprietary - Other	
COMPLETE CARE AT WILLOW CREEK		12/31/2021 365 Days Settled			
SOMERSET, NJ 08873		CR Beds 180 POS Beds 0			
SOMERSET		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		33.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 84.8	
Current Assets	768,792	Total Charges	7,236,770	Average Wages 36.32	
Fixed Assets	260,725	Contract Allowance	340,051	4.7%	Skilled Nursing 92.2%
Other Assets	-20,418	Operating Revenue	6,896,719	95.3%	Ancillary Service 7.8%
Total Assets	<u>1,009,099</u>	Operating Expense	9,226,246	133.8%	Current Ratio 0.4
Current Liabilities	1,829,924	Operating Margin	-2,329,527	-33.8%	Days to Collect 19.4
Long Term Liabilities	1,974,553	Other Income	140,219	2.0%	Avg Payment Days 68.3
Total Equity	-2,795,378	Other Expense	0	0.0%	Depreciation Rate 433.1%
Total Liab. and Equity	<u>1,009,099</u>	Net Profit or Loss	<u>(2,189,308)</u>	-31.7%	Return on Equity 78.3%
<hr/>					
<b>315273 COMPLETE CARE AT WOODLANDS</b>				Proprietary - Other	
COMPLETE CARE AT WOODLANDS		12/31/2021 365 Days Settled			
PLAINFIELD, NJ 07060		CR Beds 120 POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
BLUE CROSS (WESTERN PENNSYLVANIA),,		Occupancy Rate		81.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 153.7	
Current Assets	1,415,622	Total Charges	11,130,802	Average Wages 42.98	
Fixed Assets	91,125	Contract Allowance	596,834	5.4%	Skilled Nursing 94.0%
Other Assets	31,265	Operating Revenue	10,533,968	94.6%	Ancillary Service 6.0%
Total Assets	<u>1,538,012</u>	Operating Expense	11,306,008	107.3%	Current Ratio 0.3
Current Liabilities	4,125,607	Operating Margin	-772,040	-7.3%	Days to Collect 42.3
Long Term Liabilities	-307,707	Other Income	208,713	2.0%	Avg Payment Days 101.5
Total Equity	-2,279,888	Other Expense	0	0.0%	Depreciation Rate 893.5%
Total Liab. and Equity	<u>1,538,012</u>	Net Profit or Loss	<u>(563,327)</u>	-5.3%	Return on Equity 24.7%

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315275 CONCORD HEALTHCARE & REHABILITATION CENTER				Proprietary - Other	
CONCORD HEALTHCARE & REHABILITATION CENTER		12/31/2021 365 Days Settled			
LAKEWOOD, NJ 08701		CR Beds 120 POS Beds 0			
OCEAN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		69.6%	
		Length of Stay		97.7	
		Average Wages		25.19	
		Skilled Nursing		87.9%	
		Ancillary Service		12.1%	
		Current Ratio		1.4	
		Days to Collect		132.6	
		Avg Payment Days		54.6	
		Depreciation Rate		25.3%	
		Return on Equity		87.3%	
Balance Sheet		Income Statement			
Current Assets	4,701,763	Total Charges	11,944,512		
Fixed Assets	473,449	Contract Allowance	1,281,640	10.7%	
Other Assets	650,000	Operating Revenue	10,662,872	89.3%	
Total Assets	5,825,212	Operating Expense	10,373,726	97.3%	
Current Liabilities	3,469,525	Operating Margin	289,146	2.7%	
Long Term Liabilities	0	Other Income	1,767,983	16.6%	
Total Equity	2,355,687	Other Expense	0	0.0%	
Total Liab. and Equity	5,825,212	Net Profit or Loss	2,057,129	19.3%	
315523 CONTINUING CARE AT LANTERN HILL				Nonprofit - Other	
CONTINUING CARE AT LANTERN HILL		12/31/2021 365 Days Settled			
NEW PROVIDENCE, NJ 07974		CR Beds 40 POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		84.9%	
		Length of Stay		73.3	
		Average Wages		31.44	
		Skilled Nursing		87.0%	
		Ancillary Service		13.0%	
		Current Ratio		0.8	
		Days to Collect		521.7	
		Avg Payment Days		13.3	
		Depreciation Rate		8.7%	
		Return on Equity		18.6%	
Balance Sheet		Income Statement			
Current Assets	18,320,184	Total Charges	6,231,932		
Fixed Assets	214,037,872	Contract Allowance	303,918	4.9%	
Other Assets	232,307,836	Operating Revenue	5,928,014	95.1%	
Total Assets	464,665,892	Operating Expense	53,292,829	899.0%	
Current Liabilities	23,285,640	Operating Margin	-47,364,815	-799.0%	
Long Term Liabilities	465,296,802	Other Income	42,916,610	724.0%	
Total Equity	-23,916,550	Other Expense	0	0.0%	
Total Liab. and Equity	464,665,892	Net Profit or Loss	(4,448,205)	-75.0%	

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<b>315469 CONTINUING CARE AT SEABROOK</b>				Nonprofit - Other	
CONTINUING CARE AT SEABROOK		12/31/2021 365 Days Settled			
TINTON FALLS, NJ 07753		CR Beds 86 POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		68.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 60.5	
Current Assets	25,962,232	Total Charges	13,968,271	Average Wages	28.86
Fixed Assets	222,540,164	Contract Allowance	3,459,547	24.8%	Skilled Nursing 69.5%
Other Assets	68,926,033	Operating Revenue	10,508,724	75.2%	Ancillary Service 10.8%
Total Assets	317,428,429	Operating Expense	70,929,275	675.0%	Current Ratio 0.1
Current Liabilities	282,587,040	Operating Margin	-60,420,551	-575.0%	Days to Collect 65.1
Long Term Liabilities	99,106,331	Other Income	57,898,197	551.0%	Avg Payment Days 25.0
Total Equity	-64,264,942	Other Expense	0	0.0%	Depreciation Rate 5.7%
Total Liab. and Equity	317,428,429	Net Profit or Loss	(2,522,354)	-24.0%	Return on Equity 3.9%
<b>315105 CORAL HARBOR REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
CORAL HARBOR REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
NEPTUNE CITY, NJ 07753		CR Beds 110 POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		83.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 72.8	
Current Assets	2,406,692	Total Charges	12,566,473	Average Wages	26.99
Fixed Assets	321,940	Contract Allowance	1,167,089	9.3%	Skilled Nursing 89.0%
Other Assets	95,366	Operating Revenue	11,399,384	90.7%	Ancillary Service 11.0%
Total Assets	2,823,998	Operating Expense	10,861,552	95.3%	Current Ratio 2.8
Current Liabilities	872,141	Operating Margin	537,832	4.7%	Days to Collect 14.5
Long Term Liabilities	0	Other Income	64,475	0.6%	Avg Payment Days 21.8
Total Equity	1,951,857	Other Expense	0	0.0%	Depreciation Rate 363.9%
Total Liab. and Equity	2,823,998	Net Profit or Loss	602,307	5.3%	Return on Equity 30.9%

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<b>315104 CORNELL HALL CARE &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
CORNELL HALL CARE & REHABILITATION CENTER      12/31/2021 365 Days Settled					
UNION, NJ 07083				CR Beds 177    POS Beds 0	
UNION				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate      52.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      71.2	
Current Assets	1,040,325	Total Charges	15,328,066	Average Wages      17.38	
Fixed Assets	877,230	Contract Allowance	3,540,532	23.1% Skilled Nursing      84.0%	
Other Assets	2,591,077	Operating Revenue	11,787,534	76.9% Ancillary Service      16.0%	
Total Assets	4,508,632	Operating Expense	13,471,537	114.3% Current Ratio      0.2	
Current Liabilities	5,486,394	Operating Margin	-1,684,003	-14.3% Days to Collect      27.5	
Long Term Liabilities	0	Other Income	2,322,404	19.7% Avg Payment Days      67.3	
Total Equity	-977,762	Other Expense	0	0.0% Depreciation Rate      39.6%	
Total Liab. and Equity	4,508,632	Net Profit or Loss	638,401	5.4% Return on Equity      -65.3%	
<hr/>					
<b>315433 COUNTRY ARCH CARE CENTER</b>				Proprietary - Partnership	
COUNTRY ARCH CARE CENTER      12/31/2021 365 Days Settled					
PITTSTOWN, NJ 08867				CR Beds 130    POS Beds 0	
HUNTERDON				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate      70.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      90.6	
Current Assets	7,868,382	Total Charges	12,871,819	Average Wages      25.56	
Fixed Assets	182,402	Contract Allowance	1,059,608	8.2% Skilled Nursing      89.7%	
Other Assets	0	Operating Revenue	11,812,211	91.8% Ancillary Service      10.3%	
Total Assets	8,050,784	Operating Expense	11,727,580	99.3% Current Ratio      1.2	
Current Liabilities	6,314,600	Operating Margin	84,631	0.7% Days to Collect      80.7	
Long Term Liabilities	0	Other Income	2,308,748	19.5% Avg Payment Days      122.5	
Total Equity	1,736,184	Other Expense	0	0.0% Depreciation Rate      130.7%	
Total Liab. and Equity	8,050,784	Net Profit or Loss	2,393,379	20.3% Return on Equity      137.9%	

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<b>315353 CRANBURY CENTER</b>				Proprietary - Corporation	
CRANBURY CENTER		12/31/2021 365 Days Settled			
MONROE TOWNSHIP, NJ 08831				CR Beds 154 POS Beds 0	
MIDDLESEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	63.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	91.0
Current Assets	1,613,027	Total Charges	16,327,090	Average Wages	27.67
Fixed Assets	403,539	Contract Allowance	4,158,644	25.5%	Skilled Nursing 84.7%
Other Assets	-10,335	Operating Revenue	12,168,446	74.5%	Ancillary Service 15.3%
Total Assets	2,006,231	Operating Expense	13,438,953	110.4%	Current Ratio 1.0
Current Liabilities	1,646,433	Operating Margin	-1,270,507	-10.4%	Days to Collect 37.3
Long Term Liabilities	1,607,487	Other Income	22,818	0.2%	Avg Payment Days 19.3
Total Equity	-1,247,689	Other Expense	0	0.0%	Depreciation Rate 428.5%
Total Liab. and Equity	2,006,231	Net Profit or Loss	(1,247,689)	-10.3%	Return on Equity 100.0%

<b>315390 CRANFORD PARK REHABILITATION &amp; HEALTHCARE CENTER</b>				Proprietary - Corporation	
CRANFORD PARK REHABILITATION & HEALTHCARE CENTER		12/31/2021 365 Days Settled			
CRANFORD, NJ 07016				CR Beds 100 POS Beds 0	
UNION				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	57.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	178.4
Current Assets	4,806,323	Total Charges	7,029,626	Average Wages	21.89
Fixed Assets	1,083,921	Contract Allowance	585,062	8.3%	Skilled Nursing 93.2%
Other Assets	1,434,914	Operating Revenue	6,444,564	91.7%	Ancillary Service 6.7%
Total Assets	7,325,158	Operating Expense	7,253,345	112.5%	Current Ratio 1.3
Current Liabilities	3,598,345	Operating Margin	-808,781	-12.5%	Days to Collect 215.3
Long Term Liabilities	4,851,383	Other Income	1,536,342	23.8%	Avg Payment Days 103.2
Total Equity	-1,124,570	Other Expense	0	0.0%	Depreciation Rate 63.4%
Total Liab. and Equity	7,325,158	Net Profit or Loss	727,561	11.3%	Return on Equity -64.7%

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<b>315091 CRANFORD REHAB &amp; NURSING CENTER</b>				Proprietary - Other	
CRANFORD REHAB & NURSING CENTER				12/31/2021 365 Days Settled	
CRANFORD, NJ 07016				CR Beds 230 POS Beds 0	
UNION				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	76.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	108.7
Current Assets	3,631,601	Total Charges	30,668,481	Average Wages	19.24
Fixed Assets	63,878	Contract Allowance	8,246,373	26.9% Skilled Nursing	91.0%
Other Assets	2,333,987	Operating Revenue	22,422,108	73.1% Ancillary Service	7.8%
Total Assets	6,029,466	Operating Expense	18,744,203	83.6% Current Ratio	1.1
Current Liabilities	3,427,984	Operating Margin	3,677,905	16.4% Days to Collect	52.0
Long Term Liabilities	28,966	Other Income	140,259	0.6% Avg Payment Days	32.1
Total Equity	2,572,516	Other Expense	0	0.0% Depreciation Rate	3,611.4%
Total Liab. and Equity	6,029,466	Net Profit or Loss	3,818,164	17.0% Return on Equity	148.4%

<b>315294 CREST HAVEN NURSING AND REHABILITATION CENTER</b>				Government - County	
CREST HAVEN NURSING AND REHABILITATION CENTER				12/31/2021 365 Days Settled	
CAPE MAY COURT HOUSE, NJ 08210				CR Beds 180 POS Beds 0	
CAPE MAY				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	231.2
Current Assets	0	Total Charges	8,564,153	Average Wages	23.66
Fixed Assets	0	Contract Allowance	598,736	7.0% Skilled Nursing	92.7%
Other Assets	0	Operating Revenue	7,965,417	93.0% Ancillary Service	7.3%
Total Assets	0	Operating Expense	17,088,857	214.5% Current Ratio	
Current Liabilities	0	Operating Margin	-9,123,440	-114.5% Days to Collect	0.0
Long Term Liabilities	0	Other Income	10,906	0.1% Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(9,112,534)	-114.4% Return on Equity	0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315135 CREST POINTE REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
CREST POINTE REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
PT PLEASANT, NJ 08742				CR Beds 118 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	86.3%
				Length of Stay	101.1
				Average Wages	25.95
				9.8% Skilled Nursing	87.5%
				90.2% Ancillary Service	12.5%
				85.1% Current Ratio	2.4
				14.9% Days to Collect	23.9
				1.0% Avg Payment Days	40.5
				0.0% Depreciation Rate	110.9%
				15.9% Return on Equity	69.9%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,831,980	Total Charges	15,076,055		
Fixed Assets	781,245	Contract Allowance	1,479,115		
Other Assets	91,836	Operating Revenue	13,596,940		
Total Assets	4,705,061	Operating Expense	11,569,538		
Current Liabilities	1,618,670	Operating Margin	2,027,402		
Long Term Liabilities	0	Other Income	130,407		
Total Equity	3,086,391	Other Expense	0		
Total Liab. and Equity	4,705,061	Net Profit or Loss	2,157,809		
<b>315298 CRESTWOOD MANOR</b>				Nonprofit - Other	
CRESTWOOD MANOR		12/31/2021 365 Days Settled			
WHITING, NJ 08759				CR Beds 64 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	71.8%
				Length of Stay	92.7
				Average Wages	22.96
				10.2% Skilled Nursing	38.0%
				89.8% Ancillary Service	5.9%
				134.1% Current Ratio	7.6
				-34.1% Days to Collect	31.1
				16.7% Avg Payment Days	15.3
				0.0% Depreciation Rate	7.0%
				-17.7% Return on Equity	-131.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	15,033,770	Total Charges	18,193,998		
Fixed Assets	25,350,283	Contract Allowance	1,857,955		
Other Assets	3,552,331	Operating Revenue	16,336,043		
Total Assets	43,936,384	Operating Expense	21,901,611		
Current Liabilities	1,970,852	Operating Margin	-5,565,568		
Long Term Liabilities	39,756,447	Other Income	2,721,895		
Total Equity	2,209,085	Other Expense	0		
Total Liab. and Equity	43,936,384	Net Profit or Loss	(2,894,963)		

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<b>315125 CRYSTAL SPRING CENTER</b>				Proprietary - Corporation		
CRYSTAL SPRING CENTER		10/21/2021 294 Days Settled				
BAYVILLE, NJ 08721		12/31/2021 71 Days Settled		CR Beds 235    POS Beds 0		
OCEAN		<b>Key Performance Ind.</b>				
Novitas NJ				Occupancy Rate	74.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	340.2	
Current Assets	2,449,242	Total Charges	12,839,612	Average Wages	22.97	
Fixed Assets	174,132	Contract Allowance	243,075	1.9%	Skilled Nursing	96.9%
Other Assets	582,778	Operating Revenue	12,596,537	98.1%	Ancillary Service	3.1%
Total Assets	3,206,152	Operating Expense	14,402,595	114.3%	Current Ratio	7.9
Current Liabilities	309,136	Operating Margin	-1,806,058	-14.3%	Days to Collect	44.2
Long Term Liabilities	0	Other Income	2,882,962	22.9%	Avg Payment Days	48.6
Total Equity	2,897,016	Other Expense	0	0.0%	Depreciation Rate	1,250.9%
Total Liab. and Equity	3,206,152	Net Profit or Loss	1,076,904	8.5%	Return on Equity	37.2%

<b>315125 CRYSTAL SPRING CENTER</b>				Proprietary - Corporation		
CRYSTAL SPRING CENTER		10/21/2021 294 Days Settled				
BAYVILLE, NJ 08721		12/31/2021 71 Days Settled		CR Beds 235    POS Beds 0		
OCEAN		<b>Key Performance Ind.</b>				
Novitas NJ				Occupancy Rate	86.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	249.8	
Current Assets	2,449,242	Total Charges	3,579,417	Average Wages	22.97	
Fixed Assets	174,132	Contract Allowance	74,817	2.1%	Skilled Nursing	96.7%
Other Assets	582,778	Operating Revenue	3,504,600	97.9%	Ancillary Service	3.3%
Total Assets	3,206,152	Operating Expense	2,548,396	72.7%	Current Ratio	7.9
Current Liabilities	309,136	Operating Margin	956,204	27.3%	Days to Collect	158.7
Long Term Liabilities	0	Other Income	1,445	0.0%	Avg Payment Days	274.5
Total Equity	2,897,016	Other Expense	0	0.0%	Depreciation Rate	251.0%
Total Liab. and Equity	3,206,152	Net Profit or Loss	957,649	27.3%	Return on Equity	33.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315396 CUMBERLAND MANOR NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation		
CUMBERLAND MANOR NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled				
BRIDGETON, NJ 08302				CR Beds 196 POS Beds 0		
CUMBERLAND				<b>Key Performance Ind.</b>		
BLUE CROSS (TENNESSEE)				Occupancy Rate	68.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	148.6	
Current Assets	3,165,883	Total Charges	16,905,710	Average Wages	18.77	
Fixed Assets	670,885	Contract Allowance	1,511,901	8.9%	Skilled Nursing	87.3%
Other Assets	13,964	Operating Revenue	15,393,809	91.1%	Ancillary Service	12.6%
Total Assets	3,850,732	Operating Expense	15,626,445	101.5%	Current Ratio	0.4
Current Liabilities	7,854,690	Operating Margin	-232,636	-1.5%	Days to Collect	40.8
Long Term Liabilities	0	Other Income	1,293,583	8.4%	Avg Payment Days	5.9
Total Equity	-4,003,958	Other Expense	0	0.0%	Depreciation Rate	389.2%
Total Liab. and Equity	3,850,732	Net Profit or Loss	1,060,947	6.9%	Return on Equity	-26.5%
<b>315029 DAUGHTERS OF ISRAEL PLEASANT VALLEY HOME</b>				Nonprofit - Other		
DAUGHTERS OF ISRAEL PLEASANT VALLEY HOME		12/31/2021 365 Days Settled				
WEST ORANGE, NJ 07052				CR Beds 303 POS Beds 0		
ESSEX				<b>Key Performance Ind.</b>		
BLUE CROSS (TENNESSEE)				Occupancy Rate	46.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	179.4	
Current Assets	18,655,406	Total Charges	16,935,129	Average Wages	20.27	
Fixed Assets	13,717,035	Contract Allowance	1,079,008	6.4%	Skilled Nursing	91.1%
Other Assets	18,726,092	Operating Revenue	15,856,121	93.6%	Ancillary Service	8.9%
Total Assets	51,098,533	Operating Expense	24,486,007	154.4%	Current Ratio	3.7
Current Liabilities	5,050,302	Operating Margin	-8,629,886	-54.4%	Days to Collect	59.2
Long Term Liabilities	13,867,907	Other Income	11,436,597	72.1%	Avg Payment Days	69.9
Total Equity	32,180,324	Other Expense	0	0.0%	Depreciation Rate	33.4%
Total Liab. and Equity	51,098,533	Net Profit or Loss	2,806,711	17.7%	Return on Equity	8.7%

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<b>315021 DAUGHTERS OF MIRIAM CENTER</b>				Nonprofit - Other	
DAUGHTERS OF MIRIAM CENTER		12/31/2021 365 Days Settled			
CLIFTON, NJ 07011		CR Beds 210 POS Beds 0			
PASSAIC		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		70.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 230.0	
Current Assets	5,159,136	Total Charges	21,666,275	Average Wages	27.60
Fixed Assets	12,037,277	Contract Allowance	4,648,197	21.5%	Skilled Nursing 92.1%
Other Assets	77,599	Operating Revenue	17,018,078	78.5%	Ancillary Service 7.9%
Total Assets	17,274,012	Operating Expense	25,786,310	151.5%	Current Ratio 0.7
Current Liabilities	7,548,920	Operating Margin	-8,768,232	-51.5%	Days to Collect 27.4
Long Term Liabilities	0	Other Income	8,748,436	51.4%	Avg Payment Days 43.7
Total Equity	9,725,092	Other Expense	0	0.0%	Depreciation Rate 10.7%
Total Liab. and Equity	17,274,012	Net Profit or Loss	(19,796)	-0.1%	Return on Equity -0.2%
<b>315374 DE LA SALLE HALL</b>				Nonprofit - Church	
DE LA SALLE HALL		8/31/2021 365 Days Settled			
LINCROFT, NJ 07738		CR Beds 32 POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		82.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 421.1	
Current Assets	4,441,462	Total Charges	3,062,892	Average Wages	28.82
Fixed Assets	1,175,213	Contract Allowance	13,581	0.4%	Skilled Nursing 89.8%
Other Assets	69,702	Operating Revenue	3,049,311	99.6%	Ancillary Service 10.2%
Total Assets	5,686,377	Operating Expense	4,582,852	150.3%	Current Ratio 5.1
Current Liabilities	876,824	Operating Margin	-1,533,541	-50.3%	Days to Collect 36.4
Long Term Liabilities	0	Other Income	2,024,908	66.4%	Avg Payment Days 23.8
Total Equity	4,809,553	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	5,686,377	Net Profit or Loss	491,367	16.1%	Return on Equity 10.2%

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<b>315129 DELLRIDGE HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Other	
DELLRIDGE HEALTH & REHABILITATION CENTER				12/31/2021 365 Days Settled	
PARAMUS, NJ 07652				CR Beds 96 POS Beds 0	
BERGEN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	86.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	49.1
Current Assets	4,520,760	Total Charges	18,672,570	Average Wages	27.43
Fixed Assets	1,248,758	Contract Allowance	2,629,963	14.1%	Skilled Nursing 84.9%
Other Assets	5,799,916	Operating Revenue	16,042,607	85.9%	Ancillary Service 14.9%
Total Assets	11,569,434	Operating Expense	14,884,846	92.8%	Current Ratio 1.1
Current Liabilities	4,145,291	Operating Margin	1,157,761	7.2%	Days to Collect 37.5
Long Term Liabilities	7,201,134	Other Income	1,224,971	7.6%	Avg Payment Days 99.4
Total Equity	223,009	Other Expense	0	0.0%	Depreciation Rate 64.5%
Total Liab. and Equity	11,569,434	Net Profit or Loss	2,382,732	14.9%	Return on Equity 1,068.4%
<b>315174 DEPTFORD CENTER FOR REHABILITATION AND HEALTHCARE</b>				Proprietary - Partnership	
DEPTFORD CENTER FOR REHABILITATION AND HEALTHCARE				12/31/2021 365 Days Settled	
DEPTFORD, NJ 08096				CR Beds 240 POS Beds 0	
GLOUCESTER				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	83.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	109.4
Current Assets	13,763,167	Total Charges	25,750,973	Average Wages	16.47
Fixed Assets	683,034	Contract Allowance	2,532,224	9.8%	Skilled Nursing 91.0%
Other Assets	15,298,004	Operating Revenue	23,218,749	90.2%	Ancillary Service 9.0%
Total Assets	29,744,205	Operating Expense	23,481,502	101.1%	Current Ratio 1.3
Current Liabilities	10,325,471	Operating Margin	-262,753	-1.1%	Days to Collect 68.1
Long Term Liabilities	16,629,056	Other Income	4,023,523	17.3%	Avg Payment Days 27.5
Total Equity	2,789,678	Other Expense	0	0.0%	Depreciation Rate 169.0%
Total Liab. and Equity	29,744,205	Net Profit or Loss	3,760,770	16.2%	Return on Equity 134.8%

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<b>315096 DOCTORS SUBACUTE HEALTHCARE, LLC</b>				Proprietary - Other	
DOCTORS SUBACUTE HEALTHCARE, LLC 12/31/2021 365 Days Settled					
PATERSON, NJ 07522				CR Beds 54 POS Beds 0	
PASSAIC				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	82.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	67.6
Current Assets	1,799,415	Total Charges	7,674,336	Average Wages	24.30
Fixed Assets	60,291	Contract Allowance	979,750	12.8%	Skilled Nursing 85.7%
Other Assets	0	Operating Revenue	6,694,586	87.2%	Ancillary Service 14.3%
Total Assets	1,859,706	Operating Expense	6,989,722	104.4%	Current Ratio 1.5
Current Liabilities	1,209,097	Operating Margin	-295,136	-4.4%	Days to Collect 59.7
Long Term Liabilities	0	Other Income	2,159,850	32.3%	Avg Payment Days 31.7
Total Equity	650,609	Other Expense	0	0.0%	Depreciation Rate 636.1%
Total Liab. and Equity	1,859,706	Net Profit or Loss	1,864,714	27.9%	Return on Equity 286.6%
<b>315019 DWELLING PLACE AT ST CLARES</b>				Proprietary - Corporation	
DWELLING PLACE AT ST CLARES 12/31/2021 365 Days Settled					
DOVER, NJ 07801				CR Beds 25 POS Beds 0	
MORRIS				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	67.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	873.3
Current Assets	174,201,000	Total Charges	58,344,124	Average Wages	34.70
Fixed Assets	71,043,000	Contract Allowance	54,548,466	93.5%	Skilled Nursing 11.8%
Other Assets	31,737,000	Operating Revenue	3,795,658	6.5%	Ancillary Service 88.2%
Total Assets	276,981,000	Operating Expense	7,149,116	188.3%	Current Ratio 3.0
Current Liabilities	58,605,000	Operating Margin	-3,353,458	-88.3%	Days to Collect 13,590.3
Long Term Liabilities	167,006,000	Other Income	0	0.0%	Avg Payment Days 1,957.1
Total Equity	51,370,000	Other Expense	0	0.0%	Depreciation Rate 0.3%
Total Liab. and Equity	276,981,000	Net Profit or Loss	(3,353,458)	-88.3%	Return on Equity -6.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315014 EAGLEVIEW HEALTH AND REHABILITATION</b>				Proprietary - Partnership	
EAGLEVIEW HEALTH AND REHABILITATION		12/31/2021 365 Days Settled			
PITTSBORO, NJ 08318				CR Beds 84 POS Beds 0	
SALEM				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	74.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	183.6
Current Assets	797,307	Total Charges	7,146,237	Average Wages	21.19
Fixed Assets	1,216,417	Contract Allowance	378,253	5.3%	Skilled Nursing 86.0%
Other Assets	4,776,218	Operating Revenue	6,767,984	94.7%	Ancillary Service 14.0%
Total Assets	6,789,942	Operating Expense	7,501,100	110.8%	Current Ratio 0.6
Current Liabilities	1,311,420	Operating Margin	-733,116	-10.8%	Days to Collect 22.6
Long Term Liabilities	5,340,499	Other Income	557,674	8.2%	Avg Payment Days 27.9
Total Equity	138,023	Other Expense	0	0.0%	Depreciation Rate 1.9%
Total Liab. and Equity	6,789,942	Net Profit or Loss	(175,442)	-2.6%	Return on Equity -127.1%
<b>315317 EASTERN PINES CONV CTR</b>				Proprietary - Corporation	
EASTERN PINES CONV CTR		12/26/2021 360 Days Settled			
ATLANTIC CITY, NJ 08401				CR Beds 151 POS Beds 0	
ATLANTIC				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	241.6
Current Assets	7,189,941	Total Charges	12,460,948	Average Wages	18.45
Fixed Assets	0	Contract Allowance	2,593,956	20.8%	Skilled Nursing 91.2%
Other Assets	39,798	Operating Revenue	9,866,992	79.2%	Ancillary Service 8.8%
Total Assets	7,229,739	Operating Expense	10,711,813	108.6%	Current Ratio 1.3
Current Liabilities	5,526,045	Operating Margin	-844,821	-8.6%	Days to Collect 217.7
Long Term Liabilities	0	Other Income	-218,501	-2.2%	Avg Payment Days 129.7
Total Equity	1,703,694	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	7,229,739	Net Profit or Loss	(1,063,322)	-10.8%	Return on Equity -62.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315514 EGG HARBOR CARE CENTER</b>		Proprietary - Corporation	
EGG HARBOR CARE CENTER		12/26/2021 360 Days Settled	
EGG HARBOR TOWNSHIP, NJ 08234		CR Beds 120 POS Beds 0	
ATLANTIC		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate 54.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	2,942,154	Total Charges	9,328,236
Fixed Assets	0	Contract Allowance	661,895
Other Assets	147,000	Operating Revenue	8,666,341
Total Assets	<u>3,089,154</u>	Operating Expense	9,993,920
Current Liabilities	3,245,983	Operating Margin	-1,327,579
Long Term Liabilities	0	Other Income	967,998
Total Equity	<u>-156,829</u>	Other Expense	0
Total Liab. and Equity	<u>3,089,154</u>	Net Profit or Loss	<u>(359,581)</u>
		7.1%	Skilled Nursing 82.7%
		92.9%	Ancillary Service 17.3%
		115.3%	Current Ratio 0.9
		-15.3%	Days to Collect 115.0
		11.2%	Avg Payment Days 111.8
		0.0%	Depreciation Rate 0.0%
		-4.1%	Return on Equity 229.3%

<b>315106 ELIZABETH NURSING AND REHAB</b>		Proprietary - Corporation	
ELIZABETH NURSING AND REHAB		12/31/2021 365 Days Settled	
ELIZABETH, NJ 07202		CR Beds 102 POS Beds 0	
UNION		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate 59.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	4,228,174	Total Charges	8,157,091
Fixed Assets	249,350	Contract Allowance	435,004
Other Assets	2,006,110	Operating Revenue	7,722,087
Total Assets	<u>6,483,634</u>	Operating Expense	7,811,665
Current Liabilities	3,231,270	Operating Margin	-89,578
Long Term Liabilities	749,891	Other Income	926,493
Total Equity	<u>2,502,473</u>	Other Expense	0
Total Liab. and Equity	<u>6,483,634</u>	Net Profit or Loss	<u>836,915</u>
		5.3%	Skilled Nursing 82.5%
		94.7%	Ancillary Service 17.5%
		101.2%	Current Ratio 1.3
		-1.2%	Days to Collect 63.4
		12.0%	Avg Payment Days 69.5
		0.0%	Depreciation Rate 9.2%
		10.8%	Return on Equity 33.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315010 ELMORA HILLS HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
ELMORA HILLS HEALTH & REHABILITATION CENTER		12/31/2021 365 Days Settled			
ELIZABETH, NJ 07202				CR Beds 200 POS Beds 0	
UNION				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.5%
				Length of Stay	95.6
				Average Wages	25.11
				17.8% Skilled Nursing	84.8%
				82.2% Ancillary Service	15.2%
				105.1% Current Ratio	1.8
				-5.1% Days to Collect	83.6
				9.5% Avg Payment Days	44.9
				0.0% Depreciation Rate	55.1%
				4.4% Return on Equity	15.9%

Balance Sheet		Income Statement			
Current Assets	5,499,115	Total Charges	21,895,741		
Fixed Assets	1,868,609	Contract Allowance	3,907,014		
Other Assets	1,130,278	Operating Revenue	17,988,727		
Total Assets	8,498,002	Operating Expense	18,911,334		
Current Liabilities	3,115,372	Operating Margin	-922,607		
Long Term Liabilities	451,698	Other Income	1,706,850		
Total Equity	4,930,932	Other Expense	0		
Total Liab. and Equity	8,498,002	Net Profit or Loss	784,243		

<b>315451 ELMS OF CRANBURY, THE</b>				Proprietary - Corporation	
ELMS OF CRANBURY, THE		12/31/2021 365 Days Settled			
CRANBURY, NJ 08512				CR Beds 120 POS Beds 0	
MIDDLESEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	81.5%
				Length of Stay	53.1
				Average Wages	25.13
				8.5% Skilled Nursing	83.1%
				91.5% Ancillary Service	16.8%
				104.7% Current Ratio	2.1
				-4.7% Days to Collect	37.8
				5.7% Avg Payment Days	17.2
				0.0% Depreciation Rate	3,460.9%
				0.9% Return on Equity	11.4%

Balance Sheet		Income Statement			
Current Assets	1,951,489	Total Charges	16,008,330		
Fixed Assets	61,576	Contract Allowance	1,357,205		
Other Assets	140,899	Operating Revenue	14,651,125		
Total Assets	2,153,964	Operating Expense	15,341,210		
Current Liabilities	938,839	Operating Margin	-690,085		
Long Term Liabilities	0	Other Income	828,076		
Total Equity	1,215,125	Other Expense	0		
Total Liab. and Equity	2,153,964	Net Profit or Loss	137,991		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315159 ELMWOOD HILLS HEALTHCARE CENTER LLC</b>				Proprietary - Corporation	
ELMWOOD HILLS HEALTHCARE CENTER LLC				12/31/2021 365 Days Settled	
BLACKWOOD, NJ 08012				CR Beds 458 POS Beds 0	
CAMDEN				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	89.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	64.7
Current Assets	15,517,059	Total Charges	35,834,369	Average Wages	24.15
Fixed Assets	3,563,233	Contract Allowance	5,422,128	15.1% Skilled Nursing	83.7%
Other Assets	19,200	Operating Revenue	30,412,241	84.9% Ancillary Service	13.3%
Total Assets	19,099,492	Operating Expense	77,171,626	253.8% Current Ratio	2.0
Current Liabilities	7,740,968	Operating Margin	-46,759,385	-153.8% Days to Collect	172.9
Long Term Liabilities	0	Other Income	47,248,299	155.4% Avg Payment Days	32.1
Total Equity	11,358,524	Other Expense	0	0.0% Depreciation Rate	387.1%
Total Liab. and Equity	19,099,492	Net Profit or Loss	488,914	1.6% Return on Equity	4.3%
<b>315279 EMBASSY MANOR AT EDISON NURSING AND REHABILITATION</b>				Nonprofit - Other	
EMBASSY MANOR AT EDISON NURSING AND REHABILITATION				1/31/2021 397 Days Settled	
EDISON, NJ 08817				12/31/2021 334 Days Settled	
MIDDLESEX				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	64.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	153.6
Current Assets	3,750,225	Total Charges	28,442,627	Average Wages	26.87
Fixed Assets	10,941,977	Contract Allowance	10,255,098	36.1% Skilled Nursing	92.1%
Other Assets	3,485,213	Operating Revenue	18,187,529	63.9% Ancillary Service	7.9%
Total Assets	18,177,415	Operating Expense	29,196,469	160.5% Current Ratio	0.1
Current Liabilities	30,160,132	Operating Margin	-11,008,940	-60.5% Days to Collect	138.6
Long Term Liabilities	2,758,708	Other Income	575,816	3.2% Avg Payment Days	57.5
Total Equity	-14,741,425	Other Expense	0	0.0% Depreciation Rate	14.1%
Total Liab. and Equity	18,177,415	Net Profit or Loss	(10,433,124)	-57.4% Return on Equity	70.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315279 EMBASSY MANOR AT EDISON NURSING AND REHABILITATION				Nonprofit - Other	
EMBASSY MANOR AT EDISON NURSING AND REHABILITATION		1/31/2021 397 Days Settled			
EDISON, NJ 08817		12/31/2021 334 Days Settled		CR Beds 280 POS Beds 0	
MIDDLESEX		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)				Occupancy Rate	63.6%
				Length of Stay	138.9
				Average Wages	26.87
				5.7% Skilled Nursing	92.9%
				94.3% Ancillary Service	7.1%
				121.2% Current Ratio	0.9
				-21.2% Days to Collect	101.4
				0.1% Avg Payment Days	80.7
				0.0% Depreciation Rate	8.9%
				-21.1% Return on Equity	-109.7%
Balance Sheet		Income Statement			
Current Assets	4,517,262	Total Charges	19,408,321		
Fixed Assets	14,331,745	Contract Allowance	1,109,250		
Other Assets	3,984,180	Operating Revenue	18,299,071		
Total Assets	22,833,187	Operating Expense	22,183,926		
Current Liabilities	4,873,213	Operating Margin	-3,884,855		
Long Term Liabilities	14,435,000	Other Income	18,028		
Total Equity	3,524,974	Other Expense	0		
Total Liab. and Equity	22,833,187	Net Profit or Loss	(3,866,827)		
315360 EMERSON HEALTH CARE CENTER				Proprietary - Individual	
EMERSON HEALTH CARE CENTER		12/31/2021 365 Days Settled			
EMERSON, NJ 07630				CR Beds 155 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	82.2%
				Length of Stay	81.6
				Average Wages	26.10
				9.1% Skilled Nursing	89.5%
				90.9% Ancillary Service	9.0%
				94.3% Current Ratio	3.2
				5.7% Days to Collect	40.0
				10.3% Avg Payment Days	29.9
				0.0% Depreciation Rate	12.6%
				16.0% Return on Equity	87.6%
Balance Sheet		Income Statement			
Current Assets	5,270,246	Total Charges	18,641,451		
Fixed Assets	1,547,861	Contract Allowance	1,703,989		
Other Assets	-131,801	Operating Revenue	16,937,462		
Total Assets	6,686,306	Operating Expense	15,969,177		
Current Liabilities	1,662,438	Operating Margin	968,285		
Long Term Liabilities	1,932,590	Other Income	1,738,452		
Total Equity	3,091,278	Other Expense	0		
Total Liab. and Equity	6,686,306	Net Profit or Loss	2,706,737		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315435 FAMILY OF CARING HEALTHCARE AT MONTCLAIR</b>				Proprietary - Partnership	
FAMILY OF CARING HEALTHCARE AT MONTCLAIR		12/31/2021 365 Days Settled			
MONTCLAIR, NJ 07042				CR Beds 70	POS Beds 0
ESSEX		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	73.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	58.1
Current Assets	1,238,601	Total Charges	9,418,326	Average Wages	25.59
Fixed Assets	480,213	Contract Allowance	896,903	9.5%	Skilled Nursing 87.6%
Other Assets	797,292	Operating Revenue	8,521,423	90.5%	Ancillary Service 11.8%
Total Assets	2,516,106	Operating Expense	9,326,832	109.5%	Current Ratio 0.5
Current Liabilities	2,353,583	Operating Margin	-805,409	-9.5%	Days to Collect 40.4
Long Term Liabilities	1,553,273	Other Income	1,042,837	12.2%	Avg Payment Days 47.4
Total Equity	-1,390,750	Other Expense	0	0.0%	Depreciation Rate 189.2%
Total Liab. and Equity	2,516,106	Net Profit or Loss	237,428	2.8%	Return on Equity -17.1%

<b>315434 FAMILY OF CARING HEALTHCARE AT RIDGEWOOD</b>				Proprietary - Partnership	
FAMILY OF CARING HEALTHCARE AT RIDGEWOOD		12/31/2021 365 Days Settled			
RIDGEWOOD, NJ 07450				CR Beds 96	POS Beds 0
BERGEN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)				Occupancy Rate	82.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	50.0
Current Assets	2,575,896	Total Charges	19,501,546	Average Wages	28.89
Fixed Assets	416,300	Contract Allowance	2,776,809	14.2%	Skilled Nursing 83.6%
Other Assets	3,836,794	Operating Revenue	16,724,737	85.8%	Ancillary Service 15.4%
Total Assets	6,828,990	Operating Expense	15,901,870	95.1%	Current Ratio 1.1
Current Liabilities	2,299,134	Operating Margin	822,867	4.9%	Days to Collect 43.3
Long Term Liabilities	2,541,204	Other Income	1,229,549	7.4%	Avg Payment Days 45.4
Total Equity	1,988,652	Other Expense	0	0.0%	Depreciation Rate 375.8%
Total Liab. and Equity	6,828,990	Net Profit or Loss	2,052,416	12.3%	Return on Equity 103.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315164 FAMILY OF CARING HEALTHCARE AT TENAFLY, LLC</b>				Proprietary - Other	
FAMILY OF CARING HEALTHCARE AT TENAFLY, LLC		12/31/2021 365 Days Settled			
TENAFLY, NJ 07670				CR Beds 69    POS Beds 0	
BERGEN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate            74.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              124.2	
Current Assets	1,747,785	Total Charges	8,790,159	Average Wages            27.15	
Fixed Assets	349,135	Contract Allowance	796,714	9.1% Skilled Nursing        90.0%	
Other Assets	1,565,951	Operating Revenue	7,993,445	90.9% Ancillary Service      9.7%	
Total Assets	<u>3,662,871</u>	Operating Expense	7,127,207	89.2% Current Ratio        0.9	
Current Liabilities	1,968,036	Operating Margin	866,238	10.8% Days to Collect        52.7	
Long Term Liabilities	0	Other Income	138,970	1.7% Avg Payment Days        74.6	
Total Equity	1,694,835	Other Expense	0	0.0% Depreciation Rate      263.8%	
Total Liab. and Equity	<u>3,662,871</u>	Net Profit or Loss	<u>1,005,208</u>	12.6% Return on Equity        59.3%	
<b>315425 FOOTHILL ACRES REHABILITATION &amp; NURSING CENTER</b>				Proprietary - Partnership	
FOOTHILL ACRES REHABILITATION & NURSING CENTER		12/31/2021 365 Days Settled			
HILLSBOROUGH, NJ 08844				CR Beds 200    POS Beds 0	
SOMERSET				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate            60.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              97.0	
Current Assets	4,985,733	Total Charges	17,368,004	Average Wages            26.73	
Fixed Assets	113,355	Contract Allowance	1,857,727	10.7% Skilled Nursing        88.2%	
Other Assets	0	Operating Revenue	15,510,277	89.3% Ancillary Service      11.8%	
Total Assets	<u>5,099,088</u>	Operating Expense	16,966,746	109.4% Current Ratio        2.6	
Current Liabilities	1,938,002	Operating Margin	-1,456,469	-9.4% Days to Collect        50.3	
Long Term Liabilities	581,158	Other Income	4,079,366	26.3% Avg Payment Days        35.8	
Total Equity	2,579,928	Other Expense	0	0.0% Depreciation Rate      972.0%	
Total Liab. and Equity	<u>5,099,088</u>	Net Profit or Loss	<u>2,622,897</u>	16.9% Return on Equity        101.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315375 FOREST HILL HEALTHCARE CENTER</b>				Proprietary - Corporation	
FOREST HILL HEALTHCARE CENTER		12/31/2021 365 Days Settled			
NEWARK, NJ 07104		CR Beds 120 POS Beds 0			
ESSEX		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		59.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 115.0	
Current Assets	3,082,242	Total Charges	9,395,650	Average Wages	22.27
Fixed Assets	0	Contract Allowance	1,212,920	12.9%	Skilled Nursing 82.9%
Other Assets	0	Operating Revenue	8,182,730	87.1%	Ancillary Service 17.1%
Total Assets	3,082,242	Operating Expense	8,629,946	105.5%	Current Ratio 5.4
Current Liabilities	572,556	Operating Margin	-447,216	-5.5%	Days to Collect 102.6
Long Term Liabilities	0	Other Income	2,377,318	29.1%	Avg Payment Days 24.2
Total Equity	2,509,686	Other Expense	0	0.0%	Depreciation Rate 126.4%
Total Liab. and Equity	3,082,242	Net Profit or Loss	1,930,102	23.6%	Return on Equity 76.9%

<b>315224 FOREST MANOR HCC</b>				Proprietary - Corporation	
FOREST MANOR HCC		12/31/2021 365 Days Settled			
HOPE, NJ 07844		CR Beds 120 POS Beds 0			
WARREN		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		66.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 141.1	
Current Assets	2,011,447	Total Charges	9,870,316	Average Wages	25.03
Fixed Assets	206,492	Contract Allowance	1,007,614	10.2%	Skilled Nursing 86.8%
Other Assets	7,000	Operating Revenue	8,862,702	89.8%	Ancillary Service 13.2%
Total Assets	2,224,939	Operating Expense	11,030,128	124.5%	Current Ratio 0.8
Current Liabilities	2,533,679	Operating Margin	-2,167,426	-24.5%	Days to Collect 31.9
Long Term Liabilities	24,892	Other Income	932,005	10.5%	Avg Payment Days 47.9
Total Equity	-333,632	Other Expense	0	0.0%	Depreciation Rate 378.5%
Total Liab. and Equity	2,224,939	Net Profit or Loss	(1,235,421)	-13.9%	Return on Equity 370.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315327 FOUNTAIN VIEW CARE CENTER</b>				Proprietary - Corporation	
FOUNTAIN VIEW CARE CENTER		12/31/2021 365 Days Settled			
LAKEWOOD, NJ 08701		CR Beds 123 POS Beds 0			
OCEAN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		81.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 150.6	
Current Assets	3,733,737	Total Charges	10,748,451	Average Wages	22.56
Fixed Assets	560,465	Contract Allowance	589,643	5.5%	Skilled Nursing 91.5%
Other Assets	-298,317	Operating Revenue	10,158,808	94.5%	Ancillary Service 8.5%
Total Assets	3,995,885	Operating Expense	11,265,191	110.9%	Current Ratio 1.8
Current Liabilities	2,026,821	Operating Margin	-1,106,383	-10.9%	Days to Collect 54.9
Long Term Liabilities	0	Other Income	2,149,424	21.2%	Avg Payment Days 46.3
Total Equity	1,969,064	Other Expense	0	0.0%	Depreciation Rate 52.1%
Total Liab. and Equity	3,995,885	Net Profit or Loss	1,043,041	10.3%	Return on Equity 53.0%
<b>315161 FRIENDS VILLAGE AT WOODSTOWN</b>				Nonprofit - Other	
FRIENDS VILLAGE AT WOODSTOWN		12/31/2021 365 Days Settled			
WOODSTOWN, NJ 08098		CR Beds 202 POS Beds 0			
SALEM		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 613.1	
Current Assets	3,167,656	Total Charges	10,398,804	Average Wages	28.17
Fixed Assets	15,504,319	Contract Allowance	1,798,665	17.3%	Skilled Nursing 38.8%
Other Assets	3,313,846	Operating Revenue	8,600,139	82.7%	Ancillary Service 3.3%
Total Assets	21,985,821	Operating Expense	14,230,308	165.5%	Current Ratio 1.4
Current Liabilities	2,209,052	Operating Margin	-5,630,169	-65.5%	Days to Collect 23.3
Long Term Liabilities	26,096,160	Other Income	4,237,495	49.3%	Avg Payment Days 27.3
Total Equity	-6,319,391	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	21,985,821	Net Profit or Loss	(1,393,335)	-16.2%	Return on Equity 22.0%

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<b>315336 GARDENS AT MONROE HEALTHCARE AND REHABILITATION, T</b>				Proprietary - Partnership	
GARDENS AT MONROE HEALTHCARE AND REHABILITATION, T				12/31/2021 365 Days Settled	
MONROE TOWNSHIP, NJ 08831				CR Beds 136 POS Beds 0	
MIDDLESEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	59.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	70.2
Current Assets	4,278,971	Total Charges	12,540,121	Average Wages	28.15
Fixed Assets	1,965,325	Contract Allowance	1,633,352	13.0% Skilled Nursing	85.4%
Other Assets	3,855,623	Operating Revenue	10,906,769	87.0% Ancillary Service	14.6%
Total Assets	10,099,919	Operating Expense	11,044,676	101.3% Current Ratio	2.9
Current Liabilities	1,467,862	Operating Margin	-137,907	-1.3% Days to Collect	57.9
Long Term Liabilities	393,935	Other Income	3,155,372	28.9% Avg Payment Days	46.0
Total Equity	8,238,122	Other Expense	0	0.0% Depreciation Rate	30.1%
Total Liab. and Equity	10,099,919	Net Profit or Loss	3,017,465	27.7% Return on Equity	36.6%
<b>315177 GATEWAY CARE CENTER</b>				Proprietary - Partnership	
GATEWAY CARE CENTER				12/31/2021 365 Days Settled	
EATONTOWN, NJ 07724				CR Beds 178 POS Beds 0	
MONMOUTH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	248.4
Current Assets	3,841,039	Total Charges	13,589,150	Average Wages	23.50
Fixed Assets	718,739	Contract Allowance	597,072	4.4% Skilled Nursing	92.9%
Other Assets	12,975	Operating Revenue	12,992,078	95.6% Ancillary Service	7.1%
Total Assets	4,572,753	Operating Expense	15,237,951	117.3% Current Ratio	1.1
Current Liabilities	3,525,617	Operating Margin	-2,245,873	-17.3% Days to Collect	67.5
Long Term Liabilities	0	Other Income	3,346,704	25.8% Avg Payment Days	46.2
Total Equity	1,047,136	Other Expense	0	0.0% Depreciation Rate	85.4%
Total Liab. and Equity	4,572,753	Net Profit or Loss	1,099,011	8.5% Return on Equity	105.0%

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<b>315058 GOLDEN REHABILITATION AND NURSING CENTER</b>				Proprietary - Corporation	
GOLDEN REHABILITATION AND NURSING CENTER 12/31/2021 365 Days Settled					
SALEM, NJ 08079				CR Beds 116 POS Beds 0	
SALEM				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	55.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	114.1
Current Assets	3,629,117	Total Charges	10,010,132	Average Wages	17.55
Fixed Assets	602,736	Contract Allowance	1,090,487	10.9% Skilled Nursing	87.0%
Other Assets	6,800	Operating Revenue	8,919,645	89.1% Ancillary Service	13.0%
Total Assets	4,238,653	Operating Expense	8,209,053	92.0% Current Ratio	1.0
Current Liabilities	3,593,099	Operating Margin	710,592	8.0% Days to Collect	42.3
Long Term Liabilities	0	Other Income	314,653	3.5% Avg Payment Days	96.9
Total Equity	645,554	Other Expense	0	0.0% Depreciation Rate	42.7%
Total Liab. and Equity	4,238,653	Net Profit or Loss	1,025,245	11.5% Return on Equity	158.8%

<b>315416 GREEN HILL</b>				Nonprofit - Other	
GREEN HILL 12/31/2021 365 Days Settled					
WEST ORANGE, NJ 07052				CR Beds 77 POS Beds 0	
ESSEX				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	101.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	116.8
Current Assets	3,350,711	Total Charges	9,980,989	Average Wages	21.56
Fixed Assets	1,678,503	Contract Allowance	0	0.0% Skilled Nursing	92.3%
Other Assets	2,983,254	Operating Revenue	9,980,989	100.0% Ancillary Service	7.7%
Total Assets	8,012,468	Operating Expense	13,732,115	137.6% Current Ratio	0.7
Current Liabilities	4,699,439	Operating Margin	-3,751,126	-37.6% Days to Collect	113.1
Long Term Liabilities	2,713,884	Other Income	2,407,470	24.1% Avg Payment Days	112.1
Total Equity	599,145	Other Expense	0	0.0% Depreciation Rate	81.0%
Total Liab. and Equity	8,012,468	Net Profit or Loss	(1,343,656)	-13.5% Return on Equity	-224.3%

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315215 GREENWOOD HOUSE HOME FOR THE JEWISH AGED				Nonprofit - Other		
GREENWOOD HOUSE HOME FOR THE JEWISH AGED		12/31/2021 365 Days Settled				
TRENTON, NJ 08628				CR Beds 137 POS Beds 0		
MERCER				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	68.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	133.8	
Current Assets	17,314,978	Total Charges	15,850,715	Average Wages	24.13	
Fixed Assets	5,957,875	Contract Allowance	2,270,324	14.3%	Skilled Nursing	80.5%
Other Assets	0	Operating Revenue	13,580,391	85.7%	Ancillary Service	8.2%
Total Assets	23,272,853	Operating Expense	18,133,523	133.5%	Current Ratio	7.1
Current Liabilities	2,431,205	Operating Margin	-4,553,132	-33.5%	Days to Collect	47.8
Long Term Liabilities	-138,679	Other Income	4,424,282	32.6%	Avg Payment Days	31.1
Total Equity	20,980,327	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	23,272,853	Net Profit or Loss	(128,850)	-0.9%	Return on Equity	-0.6%
<b>315147 GROVE PARK HEALTHCARE &amp; REHABILITATION CENTER</b>				Proprietary - Corporation		
GROVE PARK HEALTHCARE & REHABILITATION CENTER		12/31/2021 365 Days Settled				
EAST ORANGE, NJ 07017				CR Beds 185 POS Beds 0		
ESSEX				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	150.9	
Current Assets	7,514,841	Total Charges	14,034,774	Average Wages	20.74	
Fixed Assets	2,083,698	Contract Allowance	688,732	4.9%	Skilled Nursing	91.3%
Other Assets	676,267	Operating Revenue	13,346,042	95.1%	Ancillary Service	8.7%
Total Assets	10,274,806	Operating Expense	12,005,505	90.0%	Current Ratio	0.8
Current Liabilities	9,569,243	Operating Margin	1,340,537	10.0%	Days to Collect	95.0
Long Term Liabilities	0	Other Income	1,360,341	10.2%	Avg Payment Days	199.3
Total Equity	705,563	Other Expense	0	0.0%	Depreciation Rate	33.0%
Total Liab. and Equity	10,274,806	Net Profit or Loss	2,700,878	20.2%	Return on Equity	382.8%

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<b>315286 HACKENSACK MERIDIAN HEALTH NURSING &amp; REHAB</b>		Proprietary - Corporation	
HACKENSACK MERIDIAN HEALTH NURSING & REHAB		5/31/2021 365 Days Settled	
RED BANK, NJ 07701		12/31/2021 214 Days Settled	
MONMOUTH		CR Beds 180 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
		Occupancy Rate	71.1%
		Length of Stay	207.6
		Average Wages	14.99
		Skilled Nursing	92.3%
		Ancillary Service	7.0%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	0.0%

  

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	18,323,965		
Fixed Assets	0	Contract Allowance	5,220,640	28.5%	
Other Assets	0	Operating Revenue	13,103,325	71.5%	
Total Assets	0	Operating Expense	18,160,498	138.6%	
Current Liabilities	0	Operating Margin	-5,057,173	-38.6%	
Long Term Liabilities	0	Other Income	6,756,659	51.6%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	1,699,486	13.0%	

<b>315286 HACKENSACK MERIDIAN HEALTH NURSING &amp; REHAB</b>		Proprietary - Corporation	
HACKENSACK MERIDIAN HEALTH NURSING & REHAB		5/31/2021 365 Days Settled	
RED BANK, NJ 07701		12/31/2021 214 Days Settled	
MONMOUTH		CR Beds 180 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>	
		Occupancy Rate	71.9%
		Length of Stay	148.1
		Average Wages	14.99
		Skilled Nursing	91.5%
		Ancillary Service	7.1%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	0.0%

  

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	11,466,671		
Fixed Assets	0	Contract Allowance	3,410,608	29.7%	
Other Assets	0	Operating Revenue	8,056,063	70.3%	
Total Assets	0	Operating Expense	10,788,093	133.9%	
Current Liabilities	0	Operating Margin	-2,732,030	-33.9%	
Long Term Liabilities	0	Other Income	420,332	5.2%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	(2,311,698)	-28.7%	

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<b>315295 HACKENSACK MERIDIAN HEALTH NURSING &amp; REHAB</b>		Nonprofit - Other	
HACKENSACK MERIDIAN HEALTH NURSING & REHAB		12/31/2021 365 Days Settled	
HACKENSACK, NJ 07601		CR Beds 180 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	75.6%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	0	Total Charges	20,501,037
Fixed Assets	0	Contract Allowance	7,465,616 36.4%
Other Assets	0	Operating Revenue	13,035,421 63.6%
Total Assets	0	Operating Expense	17,054,044 130.8%
Current Liabilities	0	Operating Margin	-4,018,623 -30.8%
Long Term Liabilities	0	Other Income	1,376,290 10.6%
Total Equity	0	Other Expense	0 0.0%
Total Liab. and Equity	0	Net Profit or Loss	(2,642,333) -20.3%
		Average Wages	24.31
		Length of Stay	102.9
		Skilled Nursing	83.6%
		Ancillary Service	14.6%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	0.0%

<b>315460 HACKENSACK MERIDIAN HEALTH PROSPECT HEIGHTS CARE C</b>		Proprietary - Other	
HACKENSACK MERIDIAN HEALTH PROSPECT HEIGHTS CARE C		12/31/2021 365 Days Settled	
HACKENSACK, NJ 07601		CR Beds 196 POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	31.8%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,352,379	Total Charges	16,237,461
Fixed Assets	49,179,708	Contract Allowance	556,073 3.4%
Other Assets	1,964,300	Operating Revenue	15,681,388 96.6%
Total Assets	54,496,387	Operating Expense	19,550,757 124.7%
Current Liabilities	2,877,890	Operating Margin	-3,869,369 -24.7%
Long Term Liabilities	31,102,309	Other Income	181,130 1.2%
Total Equity	20,516,188	Other Expense	0 0.0%
Total Liab. and Equity	54,496,387	Net Profit or Loss	(3,688,239) -23.5%
		Average Wages	26.15
		Length of Stay	30.0
		Skilled Nursing	67.6%
		Ancillary Service	32.4%
		Current Ratio	1.2
		Days to Collect	56.4
		Avg Payment Days	40.6
		Depreciation Rate	9.1%
		Return on Equity	-18.0%

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<b>315247 HACKENSACK MERIDIAN HEALTH WEST CALDWELL C</b>				Proprietary - Other	
HACKENSACK MERIDIAN HEALTH WEST CALDWELL C		12/31/2021 365 Days Settled			
WEST CALDWELL, NJ 07006				CR Beds 180 POS Beds 0	
ESSEX				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	64.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	79.5
Current Assets	3,012,891	Total Charges	19,309,374	Average Wages	24.42
Fixed Assets	29,626,809	Contract Allowance	4,937,813	25.6%	Skilled Nursing 85.6%
Other Assets	2,025,000	Operating Revenue	14,371,561	74.4%	Ancillary Service 13.7%
Total Assets	34,664,700	Operating Expense	18,393,620	128.0%	Current Ratio 1.2
Current Liabilities	2,534,919	Operating Margin	-4,022,059	-28.0%	Days to Collect 60.4
Long Term Liabilities	9,686,076	Other Income	795,268	5.5%	Avg Payment Days 39.1
Total Equity	22,443,705	Other Expense	0	0.0%	Depreciation Rate 7.8%
Total Liab. and Equity	34,664,700	Net Profit or Loss	(3,226,791)	-22.5%	Return on Equity -14.4%
<b>315223 HAMILTON CONTINUING CARE</b>				Nonprofit - Other	
HAMILTON CONTINUING CARE		12/31/2021 365 Days Settled			
HAMILTON, NJ 08690				CR Beds 180 POS Beds 0	
MERCER				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	61.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	110.1
Current Assets	3,418,144	Total Charges	14,676,319	Average Wages	25.14
Fixed Assets	5,520,933	Contract Allowance	1,660,801	11.3%	Skilled Nursing 89.1%
Other Assets	1,338,327	Operating Revenue	13,015,518	88.7%	Ancillary Service 10.9%
Total Assets	10,277,404	Operating Expense	16,183,295	124.3%	Current Ratio 0.5
Current Liabilities	7,512,488	Operating Margin	-3,167,777	-24.3%	Days to Collect 55.2
Long Term Liabilities	16,216,485	Other Income	2,028,633	15.6%	Avg Payment Days 160.9
Total Equity	-13,451,569	Other Expense	0	0.0%	Depreciation Rate 8.3%
Total Liab. and Equity	10,277,404	Net Profit or Loss	(1,139,144)	-8.8%	Return on Equity 8.5%

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315423 HAMILTON GROVE HEALTHCARE AND REHABILITATION, LLC				Proprietary - Partnership	
HAMILTON GROVE HEALTHCARE AND REHABILITATION, LLC		12/31/2021 365 Days Settled			
HAMILTON, NJ 08619				CR Beds 218 POS Beds 0	
MERCER				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	75.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	155.6
Current Assets	2,464,538	Total Charges	20,412,130	Average Wages	25.06
Fixed Assets	2,267,371	Contract Allowance	2,056,543	10.1%	Skilled Nursing 92.3%
Other Assets	20,053	Operating Revenue	18,355,587	89.9%	Ancillary Service 7.7%
Total Assets	4,751,962	Operating Expense	18,664,623	101.7%	Current Ratio 1.3
Current Liabilities	1,898,109	Operating Margin	-309,036	-1.7%	Days to Collect 40.9
Long Term Liabilities	68,080	Other Income	216,518	1.2%	Avg Payment Days 30.5
Total Equity	2,785,773	Other Expense	0	0.0%	Depreciation Rate 68.4%
Total Liab. and Equity	4,751,962	Net Profit or Loss	(92,518)	-0.5%	Return on Equity -3.3%
<b>315347 HAMILTON PLACE AT THE PINES AT WHITING</b>				Nonprofit - Other	
HAMILTON PLACE AT THE PINES AT WHITING		12/31/2021 365 Days Settled			
WHITING, NJ 08759				CR Beds 66 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	60.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	155.9
Current Assets	1,761,018	Total Charges	17,641,384	Average Wages	23.96
Fixed Assets	17,310,152	Contract Allowance	1,435,228	8.1%	Skilled Nursing 32.6%
Other Assets	9,798,506	Operating Revenue	16,206,156	91.9%	Ancillary Service 5.1%
Total Assets	28,869,676	Operating Expense	17,794,789	109.8%	Current Ratio 0.7
Current Liabilities	2,469,356	Operating Margin	-1,588,633	-9.8%	Days to Collect 8.4
Long Term Liabilities	23,034,478	Other Income	3,543,204	21.9%	Avg Payment Days 21.5
Total Equity	3,365,842	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	28,869,676	Net Profit or Loss	1,886,857	11.6%	Return on Equity 56.1%

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315209 HAMMONTON CENTER FOR REHABILITATION AND HEALTHCARE				Proprietary - Partnership	
HAMMONTON CENTER FOR REHABILITATION AND HEALTHCARE		12/31/2021 365 Days Settled			
HAMMONTON, NJ 08037				CR Beds 240 POS Beds 0	
ATLANTIC				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	79.4%
				Length of Stay	125.6
				Average Wages	16.00
				10.0% Skilled Nursing	90.9%
				90.0% Ancillary Service	9.1%
				100.7% Current Ratio	1.8
				-0.7% Days to Collect	138.5
				18.1% Avg Payment Days	45.5
				0.0% Depreciation Rate	150.2%
				17.4% Return on Equity	64.0%
Balance Sheet		Income Statement			
Current Assets	15,401,391	Total Charges	24,063,857		
Fixed Assets	910,985	Contract Allowance	2,400,031		
Other Assets	15,335,083	Operating Revenue	21,663,826		
Total Assets	31,647,459	Operating Expense	21,804,707		
Current Liabilities	8,626,629	Operating Margin	-140,881		
Long Term Liabilities	17,122,562	Other Income	3,917,140		
Total Equity	5,898,268	Other Expense	0		
Total Liab. and Equity	31,647,459	Net Profit or Loss	3,776,259		
315312 HAMPTON RIDGE HEALTHCARE AND REHABILITATION				Proprietary - Partnership	
HAMPTON RIDGE HEALTHCARE AND REHABILITATION		12/31/2021 365 Days Settled			
TOMS RIVER, NJ 08755				CR Beds 204 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	84.1%
				Length of Stay	97.6
				Average Wages	25.16
				13.8% Skilled Nursing	85.8%
				86.2% Ancillary Service	14.2%
				101.8% Current Ratio	3.8
				-1.8% Days to Collect	43.8
				10.7% Avg Payment Days	26.6
				0.0% Depreciation Rate	99.7%
				8.9% Return on Equity	27.8%
Balance Sheet		Income Statement			
Current Assets	6,944,062	Total Charges	25,727,140		
Fixed Assets	2,872,184	Contract Allowance	3,540,126		
Other Assets	14,691	Operating Revenue	22,187,014		
Total Assets	9,830,937	Operating Expense	22,597,275		
Current Liabilities	1,807,707	Operating Margin	-410,261		
Long Term Liabilities	924,635	Other Income	2,381,595		
Total Equity	7,098,595	Other Expense	0		
Total Liab. and Equity	9,830,937	Net Profit or Loss	1,971,334		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315307 HARBORAGE (THE)				Nonprofit - Other	
HARBORAGE (THE)		12/31/2021 365 Days Settled			
NORTH BERGEN, NJ 07047				CR Beds 247 POS Beds 0	
HUDSON				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	72.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	81.0
Current Assets	0	Total Charges	29,424,179	Average Wages	27.97
Fixed Assets	0	Contract Allowance	5,380,782	18.3%	Skilled Nursing 82.3%
Other Assets	0	Operating Revenue	24,043,397	81.7%	Ancillary Service 16.9%
Total Assets	0	Operating Expense	27,809,150	115.7%	Current Ratio
Current Liabilities	0	Operating Margin	-3,765,753	-15.7%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	1,694,555	7.0%	Avg Payment Days 0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	(2,071,198)	-8.6%	Return on Equity 0.0%
315262 HARROGATE				Nonprofit - Other	
HARROGATE		12/31/2021 365 Days Settled			
LAKEWOOD, NJ 08701				CR Beds 68 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	152.6
Current Assets	8,487,404	Total Charges	5,030,530	Average Wages	24.00
Fixed Assets	23,962,584	Contract Allowance	93,223	1.9%	Skilled Nursing 77.3%
Other Assets	0	Operating Revenue	4,937,307	98.1%	Ancillary Service 22.7%
Total Assets	32,449,988	Operating Expense	19,215,560	389.2%	Current Ratio 0.3
Current Liabilities	31,631,789	Operating Margin	-14,278,253	-289.2%	Days to Collect 150.3
Long Term Liabilities	17,351,712	Other Income	14,329,342	290.2%	Avg Payment Days 29.9
Total Equity	-16,533,513	Other Expense	0	0.0%	Depreciation Rate 5.5%
Total Liab. and Equity	32,449,988	Net Profit or Loss	51,089	1.0%	Return on Equity -0.3%

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<b>315251 HARTWYCK AT OAK TREE</b>		Nonprofit - Other	
HARTWYCK AT OAK TREE		12/31/2021 365 Days Settled	
EDISON, NJ 08820		CR Beds 180 POS Beds 0	
MIDDLESEX		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	54.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,627,200	Total Charges	31,411,550
Fixed Assets	4,764,075	Contract Allowance	13,488,018
Other Assets	1,981,068	Operating Revenue	17,923,532
Total Assets	<u>10,372,343</u>	Operating Expense	21,819,325
Current Liabilities	3,580,197	Operating Margin	-3,895,793
Long Term Liabilities	106,405	Other Income	11,358,313
Total Equity	6,685,741	Other Expense	0
Total Liab. and Equity	<u>10,372,343</u>	Net Profit or Loss	<u>7,462,520</u>
		42.9%	Skilled Nursing 87.6%
		57.1%	Ancillary Service 12.0%
		121.7%	Current Ratio 1.0
		-21.7%	Days to Collect 59.1
		63.4%	Avg Payment Days 17.1
		0.0%	Depreciation Rate 16.1%
		41.6%	Return on Equity 111.6%

<b>315348 HEALTH CENTER AT BLOOMINGDALE</b>		Proprietary - Corporation	
HEALTH CENTER AT BLOOMINGDALE		12/31/2021 365 Days Settled	
BLOOMINGDALE, NJ 07403		CR Beds 120 POS Beds 0	
PASSAIC		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate	76.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,969,938	Total Charges	13,254,412
Fixed Assets	720,167	Contract Allowance	1,207,505
Other Assets	80,058	Operating Revenue	12,046,907
Total Assets	<u>4,770,163</u>	Operating Expense	11,756,176
Current Liabilities	2,391,513	Operating Margin	290,731
Long Term Liabilities	0	Other Income	2,483,211
Total Equity	2,378,650	Other Expense	0
Total Liab. and Equity	<u>4,770,163</u>	Net Profit or Loss	<u>2,773,942</u>
		9.1%	Skilled Nursing 89.4%
		90.9%	Ancillary Service 10.6%
		97.6%	Current Ratio 1.7
		2.4%	Days to Collect 52.4
		20.6%	Avg Payment Days 37.5
		0.0%	Depreciation Rate 223.8%
		23.0%	Return on Equity 116.6%

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<b>315210 HEALTH CENTER AT GALLOWAY, THE</b>				Proprietary - Corporation	
HEALTH CENTER AT GALLOWAY, THE		12/31/2021 365 Days Settled			
GALLOWAY TOWNSHIP, NJ 08205		CR Beds 120 POS Beds 0			
ATLANTIC		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		82.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 75.3	
Current Assets	5,450,153	Total Charges	14,631,505	Average Wages	22.75
Fixed Assets	26,847	Contract Allowance	1,549,889	10.6%	Skilled Nursing 87.7%
Other Assets	585,652	Operating Revenue	13,081,616	89.4%	Ancillary Service 12.3%
Total Assets	6,062,652	Operating Expense	12,045,542	92.1%	Current Ratio 2.3
Current Liabilities	2,352,554	Operating Margin	1,036,074	7.9%	Days to Collect 46.4
Long Term Liabilities	0	Other Income	2,660,850	20.3%	Avg Payment Days 33.4
Total Equity	3,710,098	Other Expense	0	0.0%	Depreciation Rate 6,029.9%
Total Liab. and Equity	6,062,652	Net Profit or Loss	3,696,924	28.3%	Return on Equity 99.6%

<b>315072 HEATH VILLAGE</b>				Nonprofit - Other	
HEATH VILLAGE		12/31/2021 365 Days Settled			
HACKETTSTOWN, NJ 07840		CR Beds 148 POS Beds 0			
MORRIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 88.5	
Current Assets	28,450,547	Total Charges	26,894,171	Average Wages	25.61
Fixed Assets	64,357,592	Contract Allowance	2,334,635	8.7%	Skilled Nursing 51.5%
Other Assets	3,003,131	Operating Revenue	24,559,536	91.3%	Ancillary Service 9.5%
Total Assets	95,811,270	Operating Expense	31,029,118	126.3%	Current Ratio 3.3
Current Liabilities	8,592,226	Operating Margin	-6,469,582	-26.3%	Days to Collect 22.8
Long Term Liabilities	37,416,446	Other Income	10,316,327	42.0%	Avg Payment Days 37.4
Total Equity	49,802,598	Other Expense	0	0.0%	Depreciation Rate 6.2%
Total Liab. and Equity	95,811,270	Net Profit or Loss	3,846,745	15.7%	Return on Equity 7.7%

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<b>315143 HOLLY MANOR CENTER</b>				Proprietary - Corporation	
HOLLY MANOR CENTER		12/31/2021 365 Days Settled			
MENDHAM, NJ 07945		CR Beds 124 POS Beds 0			
MORRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		66.8%	
		Length of Stay		113.2	
		Average Wages		27.29	
		39.6%		Skilled Nursing 86.0%	
		60.4%		Ancillary Service 14.0%	
		109.1%		Current Ratio 0.7	
		-9.1%		Days to Collect 43.1	
		0.1%		Avg Payment Days 17.7	
		0.0%		Depreciation Rate 786.6%	
		-9.0%		Return on Equity 100.0%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,227,326	Total Charges	16,752,173		
Fixed Assets	178,692	Contract Allowance	6,641,271		
Other Assets	-6,836,032	Operating Revenue	10,110,902		
Total Assets	-5,430,014	Operating Expense	11,032,380		
Current Liabilities	1,637,681	Operating Margin	-921,478		
Long Term Liabilities	-6,158,616	Other Income	12,399		
Total Equity	-909,079	Other Expense	0		
Total Liab. and Equity	-5,430,014	Net Profit or Loss	(909,079)		
<b>315378 HOMESTEAD REHABILITATION &amp; HEALTH CARE CENTER</b>				Proprietary - Corporation	
HOMESTEAD REHABILITATION & HEALTH CARE CENTER		12/31/2021 365 Days Settled			
NEWTON, NJ 07860		CR Beds 128 POS Beds 0			
SUSSEX		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		57.9%	
		Length of Stay		92.0	
		Average Wages		18.45	
		14.5%		Skilled Nursing 87.9%	
		85.5%		Ancillary Service 12.1%	
		103.7%		Current Ratio 1.1	
		-3.7%		Days to Collect 138.0	
		0.8%		Avg Payment Days 106.0	
		0.0%		Depreciation Rate 46.6%	
		-2.9%		Return on Equity 21.4%	
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	5,273,062	Total Charges	10,589,625		
Fixed Assets	2,592,526	Contract Allowance	1,540,167		
Other Assets	1,947,806	Operating Revenue	9,049,458		
Total Assets	9,813,394	Operating Expense	9,383,729		
Current Liabilities	4,981,640	Operating Margin	-334,271		
Long Term Liabilities	6,072,665	Other Income	68,725		
Total Equity	-1,240,911	Other Expense	0		
Total Liab. and Equity	9,813,394	Net Profit or Loss	(265,546)		

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315422 HOUSE OF THE GOOD SHEPHERD				Nonprofit - Other	
HOUSE OF THE GOOD SHEPHERD		12/31/2021 365 Days Settled			
HACKETTSTOWN, NJ 07840		CR Beds 62 POS Beds 0			
MORRIS		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		35.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 90.0	
Current Assets	1,504,899	Total Charges	10,887,600	Average Wages	24.37
Fixed Assets	10,135,337	Contract Allowance	2,257,260	20.7%	Skilled Nursing 32.1%
Other Assets	2,580,745	Operating Revenue	8,630,340	79.3%	Ancillary Service 7.6%
Total Assets	14,220,981	Operating Expense	12,054,603	139.7%	Current Ratio 0.6
Current Liabilities	2,386,804	Operating Margin	-3,424,263	-39.7%	Days to Collect 14.0
Long Term Liabilities	8,200,382	Other Income	1,190,629	13.8%	Avg Payment Days 47.8
Total Equity	3,633,795	Other Expense	0	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	14,220,981	Net Profit or Loss	(2,233,634)	-25.9%	Return on Equity -61.5%
315525 HUDSON HILLS SENIOR LIVING, LLC				Proprietary - Corporation	
HUDSON HILLS SENIOR LIVING, LLC		12/31/2021 365 Days Settled			
NORTH BERGEN, NJ 07047		CR Beds 208 POS Beds 0			
HUDSON		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		64.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 551.9	
Current Assets	5,063,764	Total Charges	10,033,539	Average Wages	20.12
Fixed Assets	1,615,458	Contract Allowance	427,695	4.3%	Skilled Nursing 56.0%
Other Assets	281,671	Operating Revenue	9,605,844	95.7%	Ancillary Service 4.3%
Total Assets	6,960,893	Operating Expense	9,911,140	103.2%	Current Ratio 0.4
Current Liabilities	11,427,110	Operating Margin	-305,296	-3.2%	Days to Collect 64.2
Long Term Liabilities	0	Other Income	1,242,654	12.9%	Avg Payment Days 15.3
Total Equity	-4,466,217	Other Expense	0	0.0%	Depreciation Rate 41.8%
Total Liab. and Equity	6,960,893	Net Profit or Loss	937,358	9.8%	Return on Equity -21.0%

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<b>315112 HUDSONVIEW HEALTH CARE CENTER</b>				Proprietary - Corporation	
HUDSONVIEW HEALTH CARE CENTER		12/31/2021 365 Days Submitted			
NORTH BERGEN, NJ 07047		CR Beds 273 POS Beds 0			
HUDSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 116.0	
Current Assets	13,853,050	Total Charges	36,708,299	Average Wages	22.83
Fixed Assets	488,079	Contract Allowance	3,025,977	8.2% Skilled Nursing	91.5%
Other Assets	8,014,739	Operating Revenue	33,682,322	91.8% Ancillary Service	8.5%
Total Assets	22,355,868	Operating Expense	24,867,740	73.8% Current Ratio	2.9
Current Liabilities	4,713,032	Operating Margin	8,814,582	26.2% Days to Collect	71.3
Long Term Liabilities	-6,112,934	Other Income	5,000,181	14.8% Avg Payment Days	64.0
Total Equity	23,755,770	Other Expense	0	0.0% Depreciation Rate	376.0%
Total Liab. and Equity	22,355,868	Net Profit or Loss	13,814,763	41.0% Return on Equity	58.2%

<b>315226 HUNTERDON CARE CENTER</b>				Proprietary - Partnership	
HUNTERDON CARE CENTER		12/31/2021 365 Days Settled			
FLEMINGTON, NJ 08822		CR Beds 185 POS Beds 0			
HUNTERDON		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		78.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 85.2	
Current Assets	3,496,644	Total Charges	20,563,993	Average Wages	21.25
Fixed Assets	494,886	Contract Allowance	2,127,334	10.3% Skilled Nursing	89.3%
Other Assets	11,840	Operating Revenue	18,436,659	89.7% Ancillary Service	10.7%
Total Assets	4,003,370	Operating Expense	19,770,472	107.2% Current Ratio	1.4
Current Liabilities	2,487,693	Operating Margin	-1,333,813	-7.2% Days to Collect	34.2
Long Term Liabilities	1,030,971	Other Income	889,044	4.8% Avg Payment Days	40.2
Total Equity	484,706	Other Expense	0	0.0% Depreciation Rate	282.5%
Total Liab. and Equity	4,003,370	Net Profit or Loss	(444,769)	-2.4% Return on Equity	-91.8%

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<b>315199 IMPERIAL CARE CENTER</b>				Proprietary - Partnership	
IMPERIAL CARE CENTER		12/31/2021 365 Days Settled			
NEPTUNE, NJ 07753				CR Beds 121 POS Beds 0	
MONMOUTH				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	71.7%
				Length of Stay	112.6
				Average Wages	24.84
				9.6% Skilled Nursing	90.1%
				90.4% Ancillary Service	9.9%
				97.8% Current Ratio	2.3
				2.2% Days to Collect	43.7
				19.3% Avg Payment Days	56.0
				0.0% Depreciation Rate	49.7%
				21.5% Return on Equity	86.4%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	3,539,660	Total Charges	10,731,269		
Fixed Assets	936,504	Contract Allowance	1,032,946		
Other Assets	126,117	Operating Revenue	9,698,323		
Total Assets	4,602,281	Operating Expense	9,486,159		
Current Liabilities	1,520,102	Operating Margin	212,164		
Long Term Liabilities	670,323	Other Income	1,872,065		
Total Equity	2,411,856	Other Expense	0		
Total Liab. and Equity	4,602,281	Net Profit or Loss	2,084,229		
<b>315322 INGLEMOOR REHABILITATION AND CARE CENTER OF LIVING</b>					
INGLEMOOR REHABILITATION AND CARE CENTER OF LIVING		12/31/2021 365 Days Settled		Proprietary - Partnership	
LIVINGSTON, NJ 07039				CR Beds 138 POS Beds 0	
ESSEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	62.6%
				Length of Stay	67.9
				Average Wages	26.66
				4.8% Skilled Nursing	81.4%
				95.2% Ancillary Service	18.0%
				101.4% Current Ratio	2.9
				-1.4% Days to Collect	22.6
				20.0% Avg Payment Days	33.5
				0.0% Depreciation Rate	15.8%
				18.7% Return on Equity	51.0%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	4,920,129	Total Charges	15,378,560		
Fixed Assets	2,082,701	Contract Allowance	739,287		
Other Assets	59,602	Operating Revenue	14,639,273		
Total Assets	7,062,432	Operating Expense	14,840,418		
Current Liabilities	1,704,880	Operating Margin	-201,145		
Long Term Liabilities	0	Other Income	2,932,160		
Total Equity	5,357,552	Other Expense	0		
Total Liab. and Equity	7,062,432	Net Profit or Loss	2,731,015		

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<b>315231 JEFFERSON HEALTH CARE CENTER</b>				Nonprofit - Other	
JEFFERSON HEALTH CARE CENTER		12/31/2021 365 Days Settled			
SEWELL, NJ 08080		CR Beds 190 POS Beds 0			
GLOUCESTER		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		51.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 36.6	
Current Assets	-585,199	Total Charges	21,677,979	Average Wages 27.44	
Fixed Assets	26,060,341	Contract Allowance	7,525,072	34.7%	Skilled Nursing 82.2%
Other Assets	-3,258,884	Operating Revenue	14,152,907	65.3%	Ancillary Service 17.7%
Total Assets	22,216,258	Operating Expense	21,857,640	154.4%	Current Ratio 0.0
Current Liabilities	15,114,508	Operating Margin	-7,704,733	-54.4%	Days to Collect 99.4
Long Term Liabilities	0	Other Income	166,397	1.2%	Avg Payment Days 19.4
Total Equity	7,101,750	Other Expense	0	0.0%	Depreciation Rate 10.1%
Total Liab. and Equity	22,216,258	Net Profit or Loss	(7,538,336)	-53.3%	Return on Equity -106.1%

<b>315364 JERSEY SHORE CENTER</b>				Proprietary - Corporation	
JERSEY SHORE CENTER		12/31/2021 365 Days Settled			
EATONTOWN, NJ 07724		CR Beds 158 POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		84.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 91.8	
Current Assets	1,985,146	Total Charges	27,607,203	Average Wages 28.31	
Fixed Assets	683,633	Contract Allowance	11,222,655	40.7%	Skilled Nursing 87.9%
Other Assets	11,929,771	Operating Revenue	16,384,548	59.3%	Ancillary Service 12.1%
Total Assets	14,598,550	Operating Expense	16,880,917	103.0%	Current Ratio 1.0
Current Liabilities	1,947,678	Operating Margin	-496,369	-3.0%	Days to Collect 43.5
Long Term Liabilities	13,123,638	Other Income	23,603	0.1%	Avg Payment Days 20.9
Total Equity	-472,766	Other Expense	0	0.0%	Depreciation Rate 179.5%
Total Liab. and Equity	14,598,550	Net Profit or Loss	(472,766)	-2.9%	Return on Equity 100.0%

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<b>315056 JERSEY SHORE POST ACUTE REHABILITATION AND NURSING</b>				Proprietary - Partnership	
JERSEY SHORE POST ACUTE REHABILITATION AND NURSING		12/31/2021 245 Days Settled			
NEPTUNE, NJ 07753		4/30/2021 120 Days Settled		CR Beds 105 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)				Occupancy Rate	59.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	33.8
Current Assets	3,475,656	Total Charges	4,154,578	Average Wages	25.00
Fixed Assets	298,547	Contract Allowance	1,144,062	27.5% Skilled Nursing	77.1%
Other Assets	0	Operating Revenue	3,010,516	72.5% Ancillary Service	22.9%
Total Assets	<u>3,774,203</u>	Operating Expense	3,258,375	108.2% Current Ratio	0.4
Current Liabilities	8,540,833	Operating Margin	-247,859	-8.2% Days to Collect	186.7
Long Term Liabilities	1,577,257	Other Income	1,070	0.0% Avg Payment Days	165.7
Total Equity	-6,343,887	Other Expense	0	0.0% Depreciation Rate	106.2%
Total Liab. and Equity	<u>3,774,203</u>	Net Profit or Loss	<u>(246,789)</u>	-8.2% Return on Equity	3.9%

<b>315056 JERSEY SHORE POST ACUTE REHABILITATION AND NURSING</b>				Proprietary - Corporation	
JERSEY SHORE POST ACUTE REHABILITATION AND NURSING		12/31/2021 245 Days Settled			
NEPTUNE, NJ 07753		4/30/2021 120 Days Settled		CR Beds 105 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)				Occupancy Rate	58.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	118.4
Current Assets	1,983,724	Total Charges	5,258,239	Average Wages	25.00
Fixed Assets	765,509	Contract Allowance	482,382	9.2% Skilled Nursing	88.0%
Other Assets	45,075	Operating Revenue	4,775,857	90.8% Ancillary Service	12.0%
Total Assets	<u>2,794,308</u>	Operating Expense	5,308,412	111.2% Current Ratio	0.8
Current Liabilities	2,555,339	Operating Margin	-532,555	-11.2% Days to Collect	131.2
Long Term Liabilities	0	Other Income	771,520	16.2% Avg Payment Days	69.3
Total Equity	238,969	Other Expense	0	0.0% Depreciation Rate	79.0%
Total Liab. and Equity	<u>2,794,308</u>	Net Profit or Loss	<u>238,965</u>	5.0% Return on Equity	100.0%

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315473 JEWISH HOME AT ROCKLEIGH				Nonprofit - Other	
JEWISH HOME AT ROCKLEIGH		12/31/2021 365 Days Settled			
ROCKLEIGH, NJ 07647		CR Beds 180 POS Beds 0			
BERGEN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		89.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 75.5	
Current Assets	22,757,507	Total Charges	35,590,764	Average Wages	27.22
Fixed Assets	64,107,144	Contract Allowance	7,182,591	20.2%	Skilled Nursing 83.9%
Other Assets	13,150	Operating Revenue	28,408,173	79.8%	Ancillary Service 16.1%
Total Assets	86,877,801	Operating Expense	32,187,934	113.3%	Current Ratio 2.6
Current Liabilities	8,683,415	Operating Margin	-3,779,761	-13.3%	Days to Collect 42.6
Long Term Liabilities	26,632,279	Other Income	6,923,825	24.4%	Avg Payment Days 47.5
Total Equity	51,562,107	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	86,877,801	Net Profit or Loss	2,702,476	9.5%	Return on Equity 5.2%
<b>315528 JEWISH HOME FOR REHABILITATION AND NURSING, THE</b>				Nonprofit - Church	
JEWISH HOME FOR REHABILITATION AND NURSING, THE		12/31/2021 365 Days Settled			
FREEHOLD, NJ 07728		CR Beds 150 POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		82.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 62.3	
Current Assets	4,473,321	Total Charges	23,382,913	Average Wages	28.61
Fixed Assets	30,355	Contract Allowance	3,007,494	12.9%	Skilled Nursing 85.2%
Other Assets	2,931,201	Operating Revenue	20,375,419	87.1%	Ancillary Service 14.8%
Total Assets	7,434,877	Operating Expense	18,309,910	89.9%	Current Ratio 0.7
Current Liabilities	6,859,968	Operating Margin	2,065,509	10.1%	Days to Collect 40.0
Long Term Liabilities	0	Other Income	297,876	1.5%	Avg Payment Days 26.9
Total Equity	574,909	Other Expense	0	0.0%	Depreciation Rate 5,705.2%
Total Liab. and Equity	7,434,877	Net Profit or Loss	2,363,385	11.6%	Return on Equity 411.1%

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<b>315101 JFK HARTWYCK AT CEDAR BROOK</b>				Nonprofit - Other		
JFK HARTWYCK AT CEDAR BROOK				12/31/2021 365 Days Settled		
PLAINFIELD, NJ 07060				CR Beds 106 POS Beds 0		
UNION				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	88.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	158.6	
Current Assets	1,745,209	Total Charges	15,008,776	Average Wages	28.40	
Fixed Assets	2,350,058	Contract Allowance	4,355,203	29.0%	Skilled Nursing	93.6%
Other Assets	0	Operating Revenue	10,653,573	71.0%	Ancillary Service	6.4%
Total Assets	4,095,267	Operating Expense	12,162,380	114.2%	Current Ratio	1.1
Current Liabilities	1,613,936	Operating Margin	-1,508,807	-14.2%	Days to Collect	53.0
Long Term Liabilities	178,930	Other Income	1,037,421	9.7%	Avg Payment Days	15.6
Total Equity	2,302,401	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	4,095,267	Net Profit or Loss	(471,386)	-4.4%	Return on Equity	-20.5%

<b>315392 JOB HAINES HOME FOR AGED PEOPL</b>				Nonprofit - Church		
JOB HAINES HOME FOR AGED PEOPL				12/31/2021 365 Days Settled		
BLOOMFIELD, NJ 07003				CR Beds 40 POS Beds 0		
ESSEX				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	47.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	26.4	
Current Assets	41,757,073	Total Charges	12,359,535	Average Wages	25.55	
Fixed Assets	12,832,837	Contract Allowance	2,241,164	18.1%	Skilled Nursing	43.8%
Other Assets	-77,467	Operating Revenue	10,118,371	81.9%	Ancillary Service	26.3%
Total Assets	54,512,443	Operating Expense	17,718,570	175.1%	Current Ratio	25.2
Current Liabilities	1,654,978	Operating Margin	-7,600,199	-75.1%	Days to Collect	32.2
Long Term Liabilities	7,347,268	Other Income	7,833,206	77.4%	Avg Payment Days	12.2
Total Equity	45,510,197	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	54,512,443	Net Profit or Loss	233,007	2.3%	Return on Equity	0.5%

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<b>315299 KING MANOR CARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
KING MANOR CARE AND REHABILITATION CENTER 12/31/2021 365 Days Settled					
NEPTUNE, NJ 07753				CR Beds 120 POS Beds 0	
MONMOUTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate	62.1%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	4,525,733	Total Charges	9,357,842	Length of Stay	197.2
Fixed Assets	384,686	Contract Allowance	673,189	Average Wages	23.02
Other Assets	29,207	Operating Revenue	8,684,653	7.2% Skilled Nursing	87.8%
Total Assets	4,939,626	Operating Expense	10,071,368	92.8% Ancillary Service	12.2%
Current Liabilities	2,142,086	Operating Margin	-1,386,715	116.0% Current Ratio	2.1
Long Term Liabilities	0	Other Income	1,755,271	-16.0% Days to Collect	104.6
Total Equity	2,797,540	Other Expense	0	20.2% Avg Payment Days	56.8
Total Liab. and Equity	4,939,626	Net Profit or Loss	368,556	0.0% Depreciation Rate	95.4%
				4.2% Return on Equity	13.2%

<b>315261 LAKELAND HEALTH CARE CENTER</b>				Proprietary - Corporation	
LAKELAND HEALTH CARE CENTER 12/31/2021 365 Days Settled					
HASKELL, NJ 07420				CR Beds 201 POS Beds 0	
PASSAIC				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	48.5%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	1,977,642	Total Charges	10,054,338	Length of Stay	280.0
Fixed Assets	1,141,195	Contract Allowance	695,036	Average Wages	15.03
Other Assets	-537,534	Operating Revenue	9,359,302	6.9% Skilled Nursing	88.1%
Total Assets	2,581,303	Operating Expense	11,486,364	93.1% Ancillary Service	11.9%
Current Liabilities	4,211,558	Operating Margin	-2,127,062	122.7% Current Ratio	0.5
Long Term Liabilities	0	Other Income	1,230,200	-22.7% Days to Collect	(1.0)
Total Equity	-1,630,255	Other Expense	0	13.1% Avg Payment Days	67.0
Total Liab. and Equity	2,581,303	Net Profit or Loss	(896,862)	0.0% Depreciation Rate	79.1%
				-9.6% Return on Equity	55.0%

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<b>315110 LAKEVIEW REHABILITATION AND CARE CENTER</b>				Proprietary - Corporation	
LAKEVIEW REHABILITATION AND CARE CENTER WAYNE, NJ 07470 PASSAIC Novitas NJ				12/31/2021 365 Days Settled CR Beds 120 POS Beds 0	
				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	66.8%
Current Assets	4,730,719	Total Charges	15,743,950	Length of Stay	78.8
Fixed Assets	1,625,317	Contract Allowance	1,220,207	Average Wages	23.29
Other Assets	0	Operating Revenue	14,523,743	7.8% Skilled Nursing	91.4%
Total Assets	6,356,036	Operating Expense	16,249,475	92.2% Ancillary Service	8.6%
Current Liabilities	6,177,052	Operating Margin	-1,725,732	111.9% Current Ratio	0.8
Long Term Liabilities	1,149,993	Other Income	2,805,366	-11.9% Days to Collect	38.9
Total Equity	-971,009	Other Expense	0	19.3% Avg Payment Days	27.0
Total Liab. and Equity	6,356,036	Net Profit or Loss	1,079,634	0.0% Depreciation Rate	80.7%
				7.4% Return on Equity	-111.2%
<b>315437 LAUREL BAY HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
LAUREL BAY HEALTH & REHABILITATION CENTER KEANSBURG, NJ 07734 MONMOUTH WISCONSIN PHYSICIANS SERVICE				12/31/2021 365 Days Settled CR Beds 118 POS Beds 0	
				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	71.4%
Current Assets	3,667,612	Total Charges	9,764,709	Length of Stay	199.6
Fixed Assets	509,589	Contract Allowance	788,487	Average Wages	22.34
Other Assets	2,130,926	Operating Revenue	8,976,222	8.1% Skilled Nursing	93.9%
Total Assets	6,308,127	Operating Expense	10,408,719	91.9% Ancillary Service	6.0%
Current Liabilities	6,087,788	Operating Margin	-1,432,497	116.0% Current Ratio	0.6
Long Term Liabilities	0	Other Income	1,417,982	-16.0% Days to Collect	92.8
Total Equity	220,339	Other Expense	0	15.8% Avg Payment Days	125.8
Total Liab. and Equity	6,308,127	Net Profit or Loss	(14,515)	0.0% Depreciation Rate	68.4%
				-0.2% Return on Equity	-6.6%

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<b>315524 LAUREL BROOK REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
LAUREL BROOK REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
MOUNT LAUREL, NJ 08054				CR Beds 220 POS Beds 0	
BURLINGTON				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	82.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	74.5
Current Assets	3,742,422	Total Charges	27,839,703	Average Wages	27.99
Fixed Assets	566,755	Contract Allowance	3,261,975	11.7% Skilled Nursing	86.6%
Other Assets	22,688	Operating Revenue	24,577,728	88.3% Ancillary Service	13.4%
Total Assets	4,331,865	Operating Expense	23,384,344	95.1% Current Ratio	2.6
Current Liabilities	1,451,177	Operating Margin	1,193,384	4.9% Days to Collect	34.6
Long Term Liabilities	0	Other Income	837,975	3.4% Avg Payment Days	23.2
Total Equity	2,880,688	Other Expense	0	0.0% Depreciation Rate	524.5%
Total Liab. and Equity	4,331,865	Net Profit or Loss	2,031,359	8.3% Return on Equity	70.5%

<b>315008 LAUREL MANOR HEALTHCARE AND REHABILITATION CENTER</b>				Proprietary - Corporation	
LAUREL MANOR HEALTHCARE AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
STRATFORD, NJ 08084				CR Beds 104 POS Beds 0	
CAMDEN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	87.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	90.5
Current Assets	3,453,862	Total Charges	13,103,317	Average Wages	24.04
Fixed Assets	1,306,985	Contract Allowance	784,479	6.0% Skilled Nursing	90.2%
Other Assets	35,956	Operating Revenue	12,318,838	94.0% Ancillary Service	9.8%
Total Assets	4,796,803	Operating Expense	10,705,597	86.9% Current Ratio	4.2
Current Liabilities	819,381	Operating Margin	1,613,241	13.1% Days to Collect	61.8
Long Term Liabilities	0	Other Income	2,666,325	21.6% Avg Payment Days	47.0
Total Equity	3,977,422	Other Expense	0	0.0% Depreciation Rate	30.6%
Total Liab. and Equity	4,796,803	Net Profit or Loss	4,279,566	34.7% Return on Equity	107.6%

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<b>315190 LEISURE CHATEAU REHABILITATION</b>				Proprietary - Corporation	
LEISURE CHATEAU REHABILITATION		12/31/2021 365 Days Settled			
LAKEWOOD, NJ 08701		CR Beds 242    POS Beds 0			
OCEAN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		73.1%	
		Length of Stay		206.8	
		Average Wages		24.39	
		7.8% Skilled Nursing		92.5%	
		92.2% Ancillary Service		7.5%	
		90.1% Current Ratio		1.3	
		9.9% Days to Collect		52.1	
		0.9% Avg Payment Days		39.3	
		0.0% Depreciation Rate		17.2%	
		10.8% Return on Equity		134.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	6,159,090	Total Charges	24,544,136		
Fixed Assets	503,225	Contract Allowance	1,913,403		
Other Assets	305	Operating Revenue	22,630,733		
Total Assets	6,662,620	Operating Expense	20,396,435		
Current Liabilities	4,854,124	Operating Margin	2,234,298		
Long Term Liabilities	0	Other Income	202,741		
Total Equity	1,808,496	Other Expense	0		
Total Liab. and Equity	6,662,620	Net Profit or Loss	2,437,039		

<b>315256 LEISURE PARK HEALTH CENTER</b>				Proprietary - Corporation	
LEISURE PARK HEALTH CENTER		6/5/2021 156 Days Settled			
LAKEWOOD, NJ 08701		CR Beds 416    POS Beds 0			
OCEAN		<b>Key Performance Ind.</b>			
WPS IN		Occupancy Rate		71.8%	
		Length of Stay		372.6	
		Average Wages		22.59	
		5.0% Skilled Nursing		21.7%	
		95.0% Ancillary Service		3.5%	
		103.0% Current Ratio		0.5	
		-3.0% Days to Collect		3.7	
		10.8% Avg Payment Days		19.1	
		0.0% Depreciation Rate		28.0%	
		7.8% Return on Equity		100.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	320,873	Total Charges	7,951,075		
Fixed Assets	2,088,725	Contract Allowance	399,336		
Other Assets	432,364	Operating Revenue	7,551,739		
Total Assets	2,841,962	Operating Expense	7,781,958		
Current Liabilities	675,884	Operating Margin	-230,219		
Long Term Liabilities	1,580,576	Other Income	816,886		
Total Equity	585,502	Other Expense	0		
Total Liab. and Equity	2,841,962	Net Profit or Loss	586,664		

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<b>315044 LIMECREST SUBACUTE AND REHABILITATION CENTER</b>				Proprietary - Partnership	
LIMECREST SUBACUTE AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
ANDOVER, NJ 07821				CR Beds 159 POS Beds 0	
SUSSEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	73.9%
				Length of Stay	178.0
				Average Wages	24.68
				10.6% Skilled Nursing	85.5%
				89.4% Ancillary Service	14.5%
				91.9% Current Ratio	1.2
				8.1% Days to Collect	131.2
				0.6% Avg Payment Days	149.4
				0.0% Depreciation Rate	549.1%
				8.7% Return on Equity	100.7%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	6,167,516	Total Charges	15,653,252		
Fixed Assets	219,820	Contract Allowance	1,666,144		
Other Assets	0	Operating Revenue	13,987,108		
Total Assets	6,387,336	Operating Expense	12,858,870		
Current Liabilities	5,006,248	Operating Margin	1,128,238		
Long Term Liabilities	176,893	Other Income	84,712		
Total Equity	1,204,195	Other Expense	0		
Total Liab. and Equity	6,387,336	Net Profit or Loss	1,212,950		
<b>315249 LINCOLN PARK CARE CENTER</b>				Proprietary - Corporation	
LINCOLN PARK CARE CENTER		12/31/2021 365 Days Settled			
LINCOLN PARK, NJ 07035				CR Beds 547 POS Beds 0	
MORRIS				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	84.5%
				Length of Stay	192.4
				Average Wages	25.42
				13.4% Skilled Nursing	91.2%
				86.6% Ancillary Service	8.8%
				80.4% Current Ratio	3.0
				19.6% Days to Collect	79.3
				-0.3% Avg Payment Days	34.7
				0.0% Depreciation Rate	132.7%
				19.3% Return on Equity	91.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	18,764,103	Total Charges	62,349,214		
Fixed Assets	968,167	Contract Allowance	8,340,432		
Other Assets	414,607	Operating Revenue	54,008,782		
Total Assets	20,146,877	Operating Expense	43,408,400		
Current Liabilities	6,351,550	Operating Margin	10,600,382		
Long Term Liabilities	2,408,961	Other Income	-186,466		
Total Equity	11,386,366	Other Expense	0		
Total Liab. and Equity	20,146,877	Net Profit or Loss	10,413,916		

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<b>315042 LINCOLN PARK RENAISSANCE REHAB &amp; NURSING</b>				Proprietary - Corporation	
LINCOLN PARK RENAISSANCE REHAB & NURSING				12/31/2021 365 Days Settled	
LINCOLN PARK, NJ 07035				CR Beds 189 POS Beds 0	
MORRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	66.6
Current Assets	11,771,676	Total Charges	35,600,131	Average Wages	25.43
Fixed Assets	1,395,927	Contract Allowance	7,598,766	21.3% Skilled Nursing	89.0%
Other Assets	22,311	Operating Revenue	28,001,365	78.7% Ancillary Service	11.0%
Total Assets	13,189,914	Operating Expense	19,727,441	70.5% Current Ratio	3.5
Current Liabilities	3,405,251	Operating Margin	8,273,924	29.5% Days to Collect	93.2
Long Term Liabilities	36,787	Other Income	13,069	0.0% Avg Payment Days	34.9
Total Equity	9,747,876	Other Expense	0	0.0% Depreciation Rate	58.8%
Total Liab. and Equity	13,189,914	Net Profit or Loss	8,286,993	29.6% Return on Equity	85.0%
<b>315233 LINCOLN SPECIALTY CARE CENTER</b>				Proprietary - Corporation	
LINCOLN SPECIALTY CARE CENTER				12/31/2021 365 Days Submitted	
VINELAND, NJ 08360				CR Beds 190 POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	100.6
Current Assets	5,794,943	Total Charges	19,968,428	Average Wages	18.39
Fixed Assets	1,641,338	Contract Allowance	1,769,630	8.9% Skilled Nursing	88.4%
Other Assets	1,117,927	Operating Revenue	18,198,798	91.1% Ancillary Service	11.6%
Total Assets	8,554,208	Operating Expense	16,911,132	92.9% Current Ratio	1.1
Current Liabilities	5,301,165	Operating Margin	1,287,666	7.1% Days to Collect	37.2
Long Term Liabilities	0	Other Income	1,169,619	6.4% Avg Payment Days	67.0
Total Equity	3,253,043	Other Expense	0	0.0% Depreciation Rate	42.6%
Total Liab. and Equity	8,554,208	Net Profit or Loss	2,457,285	13.5% Return on Equity	75.5%

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315499 LIONS GATE				Nonprofit - Other	
LIONS GATE		12/31/2021 365 Days Settled			
VOORHEES, NJ 08043				CR Beds 110	POS Beds 0
CAMDEN				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	81.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	59.8
Current Assets	11,237,864	Total Charges	33,823,041	Average Wages	31.16
Fixed Assets	65,702,373	Contract Allowance	6,613,359	19.6%	Skilled Nursing 55.8%
Other Assets	28,384,439	Operating Revenue	27,209,682	80.4%	Ancillary Service 6.2%
Total Assets	105,324,676	Operating Expense	32,083,019	117.9%	Current Ratio 2.2
Current Liabilities	5,172,286	Operating Margin	-4,873,337	-17.9%	Days to Collect 26.4
Long Term Liabilities	93,757,616	Other Income	14,149,341	52.0%	Avg Payment Days 44.7
Total Equity	6,394,774	Other Expense	0	0.0%	Depreciation Rate 6.2%
Total Liab. and Equity	105,324,676	Net Profit or Loss	9,276,004	34.1%	Return on Equity 145.1%
315467 LITTLE BROOK NURSING AND CONVALESCENT HOME				Proprietary - Corporation	
LITTLE BROOK NURSING AND CONVALESCENT HOME		12/31/2021 365 Days Settled			
CALIFON, NJ 07830				CR Beds 36	POS Beds 0
HUNTERDON				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	76.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	360.9
Current Assets	410,932	Total Charges	4,327,807	Average Wages	27.11
Fixed Assets	279,374	Contract Allowance	594,276	13.7%	Skilled Nursing 96.9%
Other Assets	600,000	Operating Revenue	3,733,531	86.3%	Ancillary Service 3.1%
Total Assets	1,290,306	Operating Expense	3,694,142	98.9%	Current Ratio 0.7
Current Liabilities	613,702	Operating Margin	39,389	1.1%	Days to Collect 106.1
Long Term Liabilities	0	Other Income	14,107	0.4%	Avg Payment Days 18.1
Total Equity	676,604	Other Expense	0	0.0%	Depreciation Rate 46.4%
Total Liab. and Equity	1,290,306	Net Profit or Loss	53,496	1.4%	Return on Equity 7.9%

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<b>315142 LLANFAIR HOUSE CARE &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
LLANFAIR HOUSE CARE & REHABILITATION CENTER		12/31/2021 365 Days Settled			
WAYNE, NJ 07470				CR Beds 180 POS Beds 0	
PASSAIC				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	64.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	151.0
Current Assets	1,595,781	Total Charges	17,406,894	Average Wages	20.41
Fixed Assets	512,122	Contract Allowance	4,979,943	28.6%	Skilled Nursing 90.5%
Other Assets	3,663,039	Operating Revenue	12,426,951	71.4%	Ancillary Service 9.5%
Total Assets	5,770,942	Operating Expense	13,908,973	111.9%	Current Ratio 0.3
Current Liabilities	5,536,398	Operating Margin	-1,482,022	-11.9%	Days to Collect 36.0
Long Term Liabilities	0	Other Income	2,286,220	18.4%	Avg Payment Days 49.6
Total Equity	234,544	Other Expense	0	0.0%	Depreciation Rate 55.5%
Total Liab. and Equity	5,770,942	Net Profit or Loss	804,198	6.5%	Return on Equity 342.9%
<b>315202 LOPATCONG CENTER</b>				Proprietary - Corporation	
LOPATCONG CENTER		12/31/2021 365 Days Settled			
PHILLIPSBURG, NJ 08865				CR Beds 153 POS Beds 0	
WARREN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	68.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	106.2
Current Assets	1,535,118	Total Charges	22,095,566	Average Wages	26.87
Fixed Assets	506,695	Contract Allowance	9,925,312	44.9%	Skilled Nursing 85.6%
Other Assets	7,724,591	Operating Revenue	12,170,254	55.1%	Ancillary Service 14.4%
Total Assets	9,766,404	Operating Expense	13,212,874	108.6%	Current Ratio 1.0
Current Liabilities	1,561,188	Operating Margin	-1,042,620	-8.6%	Days to Collect 29.6
Long Term Liabilities	9,259,638	Other Income	-11,802	-0.1%	Avg Payment Days 21.1
Total Equity	-1,054,422	Other Expense	0	0.0%	Depreciation Rate 94.4%
Total Liab. and Equity	9,766,404	Net Profit or Loss	(1,054,422)	-8.7%	Return on Equity 100.0%

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315457 LUTHERAN SOCIAL MINISTRIES CRANES MILL				Nonprofit - Church		
LUTHERAN SOCIAL MINISTRIES CRANES MILL				12/31/2021 365 Days Settled		
WEST CALDWELL, NJ 07006				CR Beds 56 POS Beds 0		
ESSEX				<b>Key Performance Ind.</b>		
BLUE CROSS (TENNESSEE)				Occupancy Rate	43.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	35.7	
Current Assets	5,190,195	Total Charges	25,645,169	Average Wages	27.45	
Fixed Assets	72,788,437	Contract Allowance	1,547,528	6.0%	Skilled Nursing	15.7%
Other Assets	37,826,089	Operating Revenue	24,097,641	94.0%	Ancillary Service	8.4%
Total Assets	115,804,721	Operating Expense	26,896,027	111.6%	Current Ratio	1.2
Current Liabilities	4,434,569	Operating Margin	-2,798,386	-11.6%	Days to Collect	9.1
Long Term Liabilities	106,647,224	Other Income	4,262,365	17.7%	Avg Payment Days	39.1
Total Equity	4,722,928	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	115,804,721	Net Profit or Loss	1,463,979	6.1%	Return on Equity	31.0%
315205 MAJESTIC CENTER FOR REHAB & SUB-ACUTE CARE				Proprietary - Corporation		
MAJESTIC CENTER FOR REHAB & SUB-ACUTE CARE				12/31/2021 365 Days Settled		
CAMDEN, NJ 08103				CR Beds 120 POS Beds 0		
CAMDEN				<b>Key Performance Ind.</b>		
NOVITAS				Occupancy Rate	88.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	72.9	
Current Assets	3,060,222	Total Charges	13,743,408	Average Wages	21.21	
Fixed Assets	526,516	Contract Allowance	1,464,321	10.7%	Skilled Nursing	87.7%
Other Assets	100,000	Operating Revenue	12,279,087	89.3%	Ancillary Service	12.3%
Total Assets	3,686,738	Operating Expense	11,880,252	96.8%	Current Ratio	1.0
Current Liabilities	3,135,354	Operating Margin	398,835	3.2%	Days to Collect	51.4
Long Term Liabilities	0	Other Income	392,034	3.2%	Avg Payment Days	4.1
Total Equity	551,384	Other Expense	0	0.0%	Depreciation Rate	62.4%
Total Liab. and Equity	3,686,738	Net Profit or Loss	790,869	6.4%	Return on Equity	143.4%

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<b>315206 MANAHAWKIN CONV CTR</b>		Proprietary - Corporation			
MANAHAWKIN CONV CTR		12/31/2021 365 Days Settled			
MANAHAWKIN, NJ 08050		CR Beds 105    POS Beds 0			
OCEAN		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				126.9	
Current Assets	2,094,146	Total Charges	9,056,883	Average Wages	14.34
Fixed Assets	13,905	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	9,056,883	100.0%	Ancillary Service
Total Assets	<u>2,108,051</u>	Operating Expense	<u>9,423,405</u>	104.0%	Current Ratio
Current Liabilities	2,572,872	Operating Margin	<u>-366,522</u>	-4.0%	Days to Collect
Long Term Liabilities	3,883	Other Income	360,682	4.0%	Avg Payment Days
Total Equity	<u>-468,704</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,108,051</u>	Net Profit or Loss	<u>(5,836)</u>	-0.1%	Return on Equity
				10,894.3 %	
				1.2%	
<b>315465 MANHATTANVIEW NURSING HOME</b>		Proprietary - Other			
MANHATTANVIEW NURSING HOME		12/31/2021 365 Days Settled			
UNION CITY, NJ 07087		CR Beds 127    POS Beds 0			
HUDSON		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		57.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				140.3	
Current Assets	1,924,331	Total Charges	8,206,860	Average Wages	14.47
Fixed Assets	0	Contract Allowance	613,166	7.5%	Skilled Nursing
Other Assets	0	Operating Revenue	7,593,694	92.5%	Ancillary Service
Total Assets	<u>1,924,331</u>	Operating Expense	<u>8,535,645</u>	112.4%	Current Ratio
Current Liabilities	9,762,004	Operating Margin	<u>-941,951</u>	-12.4%	Days to Collect
Long Term Liabilities	628,272	Other Income	940,115	12.4%	Avg Payment Days
Total Equity	<u>-8,465,945</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,924,331</u>	Net Profit or Loss	<u>(1,839)</u>	0.0%	Return on Equity
				0.0%	

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315153 MANOR, THE				Nonprofit - Other	
MANOR, THE		12/31/2021 365 Days Settled			
FREEHOLD, NJ 07728				CR Beds 123	POS Beds 0
MONMOUTH		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)				Occupancy Rate	57.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	73.6
Current Assets	12,785,000	Total Charges	9,045,000	Average Wages	29.07
Fixed Assets	2,566,000	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	87,000	Operating Revenue	9,045,000	100.0%	Ancillary Service 0.0%
Total Assets	15,438,000	Operating Expense	12,282,000	135.8%	Current Ratio 4.1
Current Liabilities	3,143,000	Operating Margin	-3,237,000	-35.8%	Days to Collect 44.0
Long Term Liabilities	0	Other Income	1,220,000	13.5%	Avg Payment Days 47.7
Total Equity	12,295,000	Other Expense	0	0.0%	Depreciation Rate 19.0%
Total Liab. and Equity	15,438,000	Net Profit or Loss	(2,017,000)	-22.3%	Return on Equity -16.4%
315328 MAPLE GLEN CENTER				Proprietary - Corporation	
MAPLE GLEN CENTER		12/31/2021 365 Days Settled			
FAIRLAWN, NJ 07410				CR Beds 161	POS Beds 0
BERGEN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)				Occupancy Rate	59.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	135.4
Current Assets	1,053,460	Total Charges	17,155,543	Average Wages	28.69
Fixed Assets	1,284,480	Contract Allowance	6,593,036	38.4%	Skilled Nursing 85.8%
Other Assets	-10,820,162	Operating Revenue	10,562,507	61.6%	Ancillary Service 14.2%
Total Assets	-8,482,222	Operating Expense	13,415,504	127.0%	Current Ratio 0.7
Current Liabilities	1,517,631	Operating Margin	-2,852,997	-27.0%	Days to Collect 34.7
Long Term Liabilities	-7,211,389	Other Income	64,533	0.6%	Avg Payment Days 15.2
Total Equity	-2,788,464	Other Expense	0	0.0%	Depreciation Rate 77.9%
Total Liab. and Equity	-8,482,222	Net Profit or Loss	(2,788,464)	-26.4%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315166 MASONIC VILLAGE AT BURLINGTON				Nonprofit - Other	
MASONIC VILLAGE AT BURLINGTON		12/31/2021 365 Days Settled			
BURLINGTON, NJ 08016		CR Beds 339 POS Beds 0			
BURLINGTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		47.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 143.6	
Current Assets	5,477,862	Total Charges	33,460,522	Average Wages 19.32	
Fixed Assets	98,052,836	Contract Allowance	4,946,565	14.8%	Skilled Nursing 50.6%
Other Assets	68,691,233	Operating Revenue	28,513,957	85.2%	Ancillary Service 6.9%
Total Assets	172,221,931	Operating Expense	43,298,407	151.8%	Current Ratio 0.6
Current Liabilities	9,446,088	Operating Margin	-14,784,450	-51.8%	Days to Collect 54.1
Long Term Liabilities	94,935,191	Other Income	12,950,737	45.4%	Avg Payment Days 44.9
Total Equity	67,840,652	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	172,221,931	Net Profit or Loss	(3,205,488)	-11.2%	Return on Equity -4.7%
315337 MCAULEY HALL HEALTH CARE CENTE				Nonprofit - Church	
MCAULEY HALL HEALTH CARE CENTE		12/31/2021 365 Days Settled			
WATCHUNG, NJ 07069		CR Beds 74 POS Beds 0			
SOMERSET		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 622.8	
Current Assets	4,308,317	Total Charges	9,401,811	Average Wages 25.10	
Fixed Assets	575,912	Contract Allowance	2,519,318	26.8%	Skilled Nursing 94.9%
Other Assets	0	Operating Revenue	6,882,493	73.2%	Ancillary Service 5.1%
Total Assets	4,884,229	Operating Expense	8,049,967	117.0%	Current Ratio 6.3
Current Liabilities	688,363	Operating Margin	-1,167,474	-17.0%	Days to Collect 112.5
Long Term Liabilities	52,195	Other Income	1,492,806	21.7%	Avg Payment Days 16.4
Total Equity	4,143,671	Other Expense	0	0.0%	Depreciation Rate 12.1%
Total Liab. and Equity	4,884,229	Net Profit or Loss	325,332	4.7%	Return on Equity 7.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315022 MEADOW LAKES</b>				Nonprofit - Other	
MEADOW LAKES		12/31/2021 365 Days Settled			
EAST WINDSOR, NJ 08520				CR Beds 60	POS Beds 0
MERCER				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	66.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	94.4
Current Assets	10,814,591	Total Charges	26,021,424	Average Wages	24.32
Fixed Assets	42,304,249	Contract Allowance	2,478,974	9.5%	Skilled Nursing 25.9%
Other Assets	5,507,863	Operating Revenue	23,542,450	90.5%	Ancillary Service 5.1%
Total Assets	58,626,703	Operating Expense	27,650,717	117.5%	Current Ratio 3.0
Current Liabilities	3,622,567	Operating Margin	-4,108,267	-17.5%	Days to Collect 13.7
Long Term Liabilities	78,930,002	Other Income	1,608,864	6.8%	Avg Payment Days 24.7
Total Equity	-23,925,866	Other Expense	0	0.0%	Depreciation Rate 8.1%
Total Liab. and Equity	58,626,703	Net Profit or Loss	(2,575,379)	-10.9%	Return on Equity 10.8%
<b>315358 MEADOWVIEW NURSING AND REHABILITATION CENTER</b>				Government - County	
MEADOWVIEW NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
NORTHFIELD, NJ 08225				CR Beds 180	POS Beds 0
ATLANTIC				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	60.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	251.5
Current Assets	0	Total Charges	11,535,576	Average Wages	23.32
Fixed Assets	0	Contract Allowance	602,920	5.2%	Skilled Nursing 94.8%
Other Assets	0	Operating Revenue	10,932,656	94.8%	Ancillary Service 5.2%
Total Assets	0	Operating Expense	18,095,124	165.5%	Current Ratio
Current Liabilities	0	Operating Margin	-7,162,468	-65.5%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	68,712	0.6%	Avg Payment Days 0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	(7,093,756)	-64.9%	Return on Equity 0.0%

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<b>315176 MEDFORD CARE CENTER</b>		Proprietary - Corporation	
MEDFORD CARE CENTER	12/31/2021 365 Days Settled		
MEDFORD, NJ 08055	CR Beds 180 POS Beds 0		
BURLINGTON	<b>Key Performance Ind.</b>		
BLUE CROSS (TENNESSEE)	Occupancy Rate	63.2%	
	Length of Stay	67.1	
	Average Wages	23.74	
	Skilled Nursing	87.5%	
	Ancillary Service	11.7%	
	Current Ratio	1.0	
	Days to Collect	60.8	
	Avg Payment Days	81.6	
	Depreciation Rate	14.9%	
	Return on Equity	-18.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,067,313	Total Charges	14,945,640
Fixed Assets	768,145	Contract Allowance	2,774,951
Other Assets	-2,791,710	Operating Revenue	12,170,689
Total Assets	1,043,748	Operating Expense	11,959,255
Current Liabilities	2,945,181	Operating Margin	211,434
Long Term Liabilities	7,031,548	Other Income	1,450,728
Total Equity	-8,932,981	Other Expense	0
Total Liab. and Equity	1,043,748	Net Profit or Loss	1,662,162

<b>315144 MEDFORD LEAS</b>		Nonprofit - Other	
MEDFORD LEAS	3/31/2021 365 Days Settled		
MEDFORD, NJ 08055	CR Beds 150 POS Beds 0		
BURLINGTON	<b>Key Performance Ind.</b>		
BLUE CROSS (TENNESSEE)	Occupancy Rate	73.3%	
	Length of Stay	254.8	
	Average Wages	23.12	
	Skilled Nursing	3.0%	
	Ancillary Service	13.2%	
	Current Ratio	1.1	
	Days to Collect	10.1	
	Avg Payment Days	35.7	
	Depreciation Rate	5.1%	
	Return on Equity	21.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	6,756,670	Total Charges	32,029,446
Fixed Assets	71,228,210	Contract Allowance	2,594,755
Other Assets	64,007,292	Operating Revenue	29,434,691
Total Assets	141,992,172	Operating Expense	32,712,556
Current Liabilities	6,155,873	Operating Margin	-3,277,865
Long Term Liabilities	71,536,799	Other Income	17,090,758
Total Equity	64,299,500	Other Expense	0
Total Liab. and Equity	141,992,172	Net Profit or Loss	13,811,466

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

315094 MERCERVILLE CENTER				Proprietary - Corporation		
MERCERVILLE CENTER		12/31/2021	184 Days Settled			
MERCERVILLE, NJ 08619		6/30/2021	181 Days Settled	CR Beds 114	POS Beds 0	
MERCER				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	67.9%	
	<b>Balance Sheet</b>		<b>Income Statement</b>	Length of Stay	91.0	
Current Assets	1,739,686	Total Charges	5,950,251	Average Wages	23.09	
Fixed Assets	109,082	Contract Allowance	-6,290,095	-105.7%	Skilled Nursing	89.3%
Other Assets	3,341,208	Operating Revenue	12,240,346	205.7%	Ancillary Service	10.7%
Total Assets	5,189,976	Operating Expense	5,985,803	48.9%	Current Ratio	0.8
Current Liabilities	2,221,486	Operating Margin	6,254,543	51.1%	Days to Collect	34.2
Long Term Liabilities	-3,299,662	Other Income	13,609	0.1%	Avg Payment Days	46.2
Total Equity	6,268,152	Other Expense	0	0.0%	Depreciation Rate	1,263.4%
Total Liab. and Equity	5,189,976	Net Profit or Loss	6,268,152	51.2%	Return on Equity	100.0%
<b>315094 MERCERVILLE CENTER</b>				Proprietary - Other		
MERCERVILLE CENTER		12/31/2021	184 Days Settled			
MERCERVILLE, NJ 08619		6/30/2021	181 Days Settled	CR Beds 114	POS Beds 0	
MERCER				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	64.0%	
	<b>Balance Sheet</b>		<b>Income Statement</b>	Length of Stay	102.6	
Current Assets	2,490,261	Total Charges	4,952,570	Average Wages	23.09	
Fixed Assets	86,980	Contract Allowance	379,809	7.7%	Skilled Nursing	89.9%
Other Assets	-83,222	Operating Revenue	4,572,761	92.3%	Ancillary Service	10.4%
Total Assets	2,494,019	Operating Expense	5,085,897	111.2%	Current Ratio	1.2
Current Liabilities	2,019,912	Operating Margin	-513,136	-11.2%	Days to Collect	184.9
Long Term Liabilities	1,323,010	Other Income	2,155	0.0%	Avg Payment Days	72.0
Total Equity	-848,903	Other Expense	0	0.0%	Depreciation Rate	722.2%
Total Liab. and Equity	2,494,019	Net Profit or Loss	(510,981)	-11.2%	Return on Equity	60.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315136 MERIDIAN NURSING &amp; REHAB AT SHREWSBURY</b>		Nonprofit - Other	
MERIDIAN NURSING & REHAB AT SHREWSBURY		12/31/2021 365 Days Settled	
SHREWSBURY, NJ 07702		CR Beds 140 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate	68.3%
<b>Balance Sheet</b>		Length of Stay	42.9
<b>Income Statement</b>		Average Wages	27.80
Current Assets	0	Total Charges	19,036,190
Fixed Assets	0	Contract Allowance	2,958,071 15.5%
Other Assets	0	Operating Revenue	16,078,119 84.5%
Total Assets	0	Operating Expense	19,938,393 124.0%
Current Liabilities	0	Operating Margin	-3,860,274 -24.0%
Long Term Liabilities	0	Other Income	2,088,507 13.0%
Total Equity	0	Other Expense	0 0.0%
Total Liab. and Equity	0	Net Profit or Loss	(1,771,767) -11.0%
		Skilled Nursing	78.9%
		Ancillary Service	19.2%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	0.0%

<b>315342 MERIDIAN NURSING AND REHABILITATION AT BRICK</b>		Nonprofit - Other	
MERIDIAN NURSING AND REHABILITATION AT BRICK		12/31/2021 365 Days Settled	
BRICK, NJ 08724		CR Beds 137 POS Beds 0	
OCEAN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	61.2%
<b>Balance Sheet</b>		Length of Stay	39.1
<b>Income Statement</b>		Average Wages	27.82
Current Assets	0	Total Charges	15,118,518
Fixed Assets	0	Contract Allowance	2,461,132 16.3%
Other Assets	0	Operating Revenue	12,657,386 83.7%
Total Assets	0	Operating Expense	16,752,591 132.4%
Current Liabilities	0	Operating Margin	-4,095,205 -32.4%
Long Term Liabilities	0	Other Income	1,076,561 8.5%
Total Equity	0	Other Expense	0 0.0%
Total Liab. and Equity	0	Net Profit or Loss	(3,018,644) -23.8%
		Skilled Nursing	76.8%
		Ancillary Service	20.6%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	0.0%

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<b>315365 MERIDIAN NURSING AND REHABILITATION AT OCEAN GROVE</b>		Nonprofit - Other	
MERIDIAN NURSING AND REHABILITATION AT OCEAN GROVE		12/31/2021 365 Days Settled	
OCEAN GROVE, NJ 07756		CR Beds 147 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)		Occupancy Rate	66.3%
<b>Balance Sheet</b>		Length of Stay	123.4
<b>Income Statement</b>		Average Wages	26.47
Current Assets	0	Total Charges	16,258,896
Fixed Assets	0	Contract Allowance	4,151,234 25.5%
Other Assets	0	Operating Revenue	12,107,662 74.5%
Total Assets	0	Operating Expense	16,916,119 139.7%
Current Liabilities	0	Operating Margin	-4,808,457 -39.7%
Long Term Liabilities	0	Other Income	1,306,328 10.8%
Total Equity	0	Other Expense	0 0.0%
Total Liab. and Equity	0	Net Profit or Loss	(3,502,129) -28.9%
		Skilled Nursing	90.1%
		Ancillary Service	9.2%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	0.0%

<b>315501 MERIDIAN SUBACUTE REHABILITATION</b>		Nonprofit - Other	
MERIDIAN SUBACUTE REHABILITATION		12/31/2021 365 Days Settled	
WALL, NJ 07719		CR Beds 130 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	70.3%
<b>Balance Sheet</b>		Length of Stay	16.1
<b>Income Statement</b>		Average Wages	28.80
Current Assets	0	Total Charges	23,206,486
Fixed Assets	0	Contract Allowance	839,340 3.6%
Other Assets	0	Operating Revenue	22,367,146 96.4%
Total Assets	0	Operating Expense	24,714,535 110.5%
Current Liabilities	0	Operating Margin	-2,347,389 -10.5%
Long Term Liabilities	0	Other Income	3,077,649 13.8%
Total Equity	0	Other Expense	0 0.0%
Total Liab. and Equity	0	Net Profit or Loss	730,260 3.3%
		Skilled Nursing	61.0%
		Ancillary Service	37.7%
		Current Ratio	
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	0.0%

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<b>315057 MERRY HEART NURSING HOME</b>				Proprietary - Corporation	
MERRY HEART NURSING HOME		12/31/2021 365 Days Settled			
SUCCASUNNA, NJ 07876		CR Beds 113 POS Beds 0			
MORRIS		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		75.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 48.4	
Current Assets	5,296,716	Total Charges	15,704,311	Average Wages 23.63	
Fixed Assets	1,708,142	Contract Allowance	2,227,614	14.2%	Skilled Nursing 84.4%
Other Assets	0	Operating Revenue	13,476,697	85.8%	Ancillary Service 14.4%
Total Assets	7,004,858	Operating Expense	12,451,181	92.4%	Current Ratio 6.7
Current Liabilities	795,772	Operating Margin	1,025,516	7.6%	Days to Collect 25.2
Long Term Liabilities	0	Other Income	9,462	0.1%	Avg Payment Days 23.3
Total Equity	6,209,086	Other Expense	0	0.0%	Depreciation Rate 51.2%
Total Liab. and Equity	7,004,858	Net Profit or Loss	1,034,978	7.7%	Return on Equity 16.7%

<b>315001 MERWICK CARE &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
MERWICK CARE & REHABILITATION CENTER		12/31/2021 365 Days Settled			
PLAINSBORO, NJ 08536		CR Beds 200 POS Beds 0			
MIDDLESEX		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		74.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 52.6	
Current Assets	3,774,775	Total Charges	25,247,060	Average Wages 19.87	
Fixed Assets	476,985	Contract Allowance	3,230,747	12.8%	Skilled Nursing 81.5%
Other Assets	2,664,794	Operating Revenue	22,016,313	87.2%	Ancillary Service 18.5%
Total Assets	6,916,554	Operating Expense	21,773,294	98.9%	Current Ratio 0.7
Current Liabilities	5,685,384	Operating Margin	243,019	1.1%	Days to Collect 56.9
Long Term Liabilities	0	Other Income	3,147,652	14.3%	Avg Payment Days 69.3
Total Equity	1,231,170	Other Expense	0	0.0%	Depreciation Rate 68.8%
Total Liab. and Equity	6,916,554	Net Profit or Loss	3,390,671	15.4%	Return on Equity 275.4%

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<b>315276 MILFORD MANOR</b>				Proprietary - Corporation	
MILFORD MANOR		12/26/2021 360 Days Settled			
WEST MILFORD, NJ 07480				CR Beds 120 POS Beds 0	
PASSAIC				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	81.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	138.4
Current Assets	2,434,986	Total Charges	15,386,941	Average Wages	23.02
Fixed Assets	0	Contract Allowance	3,293,312	21.4%	Skilled Nursing 90.0%
Other Assets	187,000	Operating Revenue	12,093,629	78.6%	Ancillary Service 10.0%
Total Assets	2,621,986	Operating Expense	12,935,287	107.0%	Current Ratio 1.1
Current Liabilities	2,193,923	Operating Margin	-841,658	-7.0%	Days to Collect 57.9
Long Term Liabilities	0	Other Income	13,139,119	108.6%	Avg Payment Days 62.6
Total Equity	428,063	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,621,986	Net Profit or Loss	12,297,461	101.7%	Return on Equity 2,872.8%
<b>315243 MILLVILLE CENTER</b>				Proprietary - Corporation	
MILLVILLE CENTER		12/31/2021 365 Days Settled			
MILLVILLE, NJ 08332				CR Beds 167 POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (WESTERN PENNSYLVANIA),,				Occupancy Rate	69.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	74.2
Current Assets	1,527,903	Total Charges	22,642,724	Average Wages	26.53
Fixed Assets	506,519	Contract Allowance	8,333,214	36.8%	Skilled Nursing 80.4%
Other Assets	1,954,329	Operating Revenue	14,309,510	63.2%	Ancillary Service 19.6%
Total Assets	3,988,751	Operating Expense	16,456,268	115.0%	Current Ratio 0.4
Current Liabilities	4,123,748	Operating Margin	-2,146,758	-15.0%	Days to Collect 36.4
Long Term Liabilities	1,954,469	Other Income	57,292	0.4%	Avg Payment Days 15.1
Total Equity	-2,089,466	Other Expense	0	0.0%	Depreciation Rate 651.5%
Total Liab. and Equity	3,988,751	Net Profit or Loss	(2,089,466)	-14.6%	Return on Equity 100.0%

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315284 MONMOUTH CARE CENTER				Proprietary - Corporation	
MONMOUTH CARE CENTER		12/26/2021 360 Days Settled			
LONG BRANCH, NJ 07740		CR Beds 120 POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.6%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	196.6
Current Assets	4,951,043	Total Charges	11,447,713	Average Wages	24.89
Fixed Assets	0	Contract Allowance	3,599,438	31.4%	Skilled Nursing 94.5%
Other Assets	319,000	Operating Revenue	7,848,275	68.6%	Ancillary Service 5.5%
Total Assets	5,270,043	Operating Expense	10,357,902	132.0%	Current Ratio 1.0
Current Liabilities	5,198,859	Operating Margin	-2,509,627	-32.0%	Days to Collect 226.3
Long Term Liabilities	0	Other Income	1,717,285	21.9%	Avg Payment Days 166.0
Total Equity	71,184	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	5,270,043	Net Profit or Loss	(792,342)	-10.1%	Return on Equity -1,113.1%
315363 MONTCLAIR CARE CENTER				Proprietary - Partnership	
MONTCLAIR CARE CENTER		12/31/2021 365 Days Settled			
MONTCLAIR, NJ 07042		CR Beds 64 POS Beds 0			
ESSEX		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate	75.1%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	120.2
Current Assets	1,321,021	Total Charges	6,956,751	Average Wages	26.98
Fixed Assets	577,946	Contract Allowance	585,948	8.4%	Skilled Nursing 88.7%
Other Assets	0	Operating Revenue	6,370,803	91.6%	Ancillary Service 11.3%
Total Assets	1,898,967	Operating Expense	6,801,643	106.8%	Current Ratio 0.7
Current Liabilities	1,814,305	Operating Margin	-430,840	-6.8%	Days to Collect 12.5
Long Term Liabilities	-465,031	Other Income	120,601	1.9%	Avg Payment Days 48.0
Total Equity	549,693	Other Expense	0	0.0%	Depreciation Rate 98.1%
Total Liab. and Equity	1,898,967	Net Profit or Loss	(310,239)	-4.9%	Return on Equity -56.4%

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<b>315338 MORRIS HALL/ST JOSEPH'S NURSING CENTER</b>				Nonprofit - Church	
MORRIS HALL/ST JOSEPH'S NURSING CENTER				12/31/2021 365 Days Settled	
LAWRENCEVILLE, NJ 08648				CR Beds 278 POS Beds 0	
MERCER				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	70.1%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	525,930	Total Charges	29,096,321	Length of Stay	374.6
Fixed Assets	31,199,664	Contract Allowance	4,542,271	Average Wages	28.41
Other Assets	548,384	Operating Revenue	24,554,050	15.6% Skilled Nursing	81.1%
Total Assets	32,273,978	Operating Expense	24,626,846	84.4% Ancillary Service	6.2%
Current Liabilities	4,234,454	Operating Margin	-72,796	100.3% Current Ratio	0.1
Long Term Liabilities	27,169,483	Other Income	933,052	-0.3% Days to Collect	9.0
Total Equity	870,041	Other Expense	0	3.8% Avg Payment Days	63.8
Total Liab. and Equity	32,273,978	Net Profit or Loss	860,256	0.0% Depreciation Rate	5.9%
				3.5% Return on Equity	98.9%
<b>315303 MORRIS VIEW HEALTHCARE CENTER</b>				Proprietary - Partnership	
MORRIS VIEW HEALTHCARE CENTER				12/31/2021 365 Days Settled	
MORRISTOWN, NJ 07960				CR Beds 283 POS Beds 0	
MORRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.7%
<b>Balance Sheet</b>				<b>Income Statement</b>	
Current Assets	10,730,355	Total Charges	34,060,894	Length of Stay	163.8
Fixed Assets	474,050	Contract Allowance	2,739,729	Average Wages	23.03
Other Assets	2,949,305	Operating Revenue	31,321,165	8.0% Skilled Nursing	88.4%
Total Assets	14,153,710	Operating Expense	29,255,480	92.0% Ancillary Service	11.6%
Current Liabilities	11,340,427	Operating Margin	2,065,685	93.4% Current Ratio	0.9
Long Term Liabilities	0	Other Income	728,037	6.6% Days to Collect	96.1
Total Equity	2,813,283	Other Expense	0	2.3% Avg Payment Days	85.2
Total Liab. and Equity	14,153,710	Net Profit or Loss	2,793,722	0.0% Depreciation Rate	590.2%
				8.9% Return on Equity	99.3%

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<b>315157 MORRISTOWN POST ACUTE REHAB AND NURSING CENTER</b>				Proprietary - Other	
MORRISTOWN POST ACUTE REHAB AND NURSING CENTER				12/31/2021 365 Days Settled	
MORRISTOWN, NJ 07960				CR Beds 287 POS Beds 0	
MORRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	56.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	70.2
Current Assets	7,111,770	Total Charges	25,057,771	Average Wages	21.82
Fixed Assets	2,058,079	Contract Allowance	2,725,179	10.9% Skilled Nursing	87.0%
Other Assets	770,581	Operating Revenue	22,332,592	89.1% Ancillary Service	13.0%
Total Assets	9,940,430	Operating Expense	22,164,562	99.2% Current Ratio	1.5
Current Liabilities	4,853,204	Operating Margin	168,030	0.8% Days to Collect	67.5
Long Term Liabilities	1,954,159	Other Income	1,693,484	7.6% Avg Payment Days	71.2
Total Equity	3,133,067	Other Expense	0	0.0% Depreciation Rate	249.0%
Total Liab. and Equity	9,940,430	Net Profit or Loss	1,861,514	8.3% Return on Equity	59.4%
<b>315456 MYSTIC MEADOWS REHAB &amp; NURSING CENTER</b>				Proprietary - Corporation	
MYSTIC MEADOWS REHAB & NURSING CENTER				12/31/2021 365 Days Settled	
LITTLE EGG HARBOR TW, NJ 08087				CR Beds 130 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	81.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	122.6
Current Assets	3,004,586	Total Charges	16,530,663	Average Wages	27.04
Fixed Assets	61,381	Contract Allowance	1,787,917	10.8% Skilled Nursing	88.7%
Other Assets	463,316	Operating Revenue	14,742,746	89.2% Ancillary Service	11.2%
Total Assets	3,529,283	Operating Expense	12,996,301	88.2% Current Ratio	2.8
Current Liabilities	1,076,170	Operating Margin	1,746,445	11.8% Days to Collect	48.4
Long Term Liabilities	1,334,485	Other Income	-62,298	-0.4% Avg Payment Days	24.4
Total Equity	1,118,628	Other Expense	0	0.0% Depreciation Rate	2,584.8%
Total Liab. and Equity	3,529,283	Net Profit or Loss	1,684,147	11.4% Return on Equity	150.6%

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<b>315419 N J EASTERN STAR HOME</b>				Nonprofit - Other		
N J EASTERN STAR HOME		12/31/2021 365 Days Settled				
BRIDGEWATER, NJ 08807		CR Beds 93    POS Beds 0				
SOMERSET		<b>Key Performance Ind.</b>				
Novitas NJ				Occupancy Rate	77.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	137.0	
Current Assets	3,622,438	Total Charges	9,116,329	Average Wages	26.99	
Fixed Assets	12,541,238	Contract Allowance	295,218	3.2%	Skilled Nursing	91.4%
Other Assets	8,781,508	Operating Revenue	8,821,111	96.8%	Ancillary Service	4.1%
Total Assets	24,945,184	Operating Expense	10,924,224	123.8%	Current Ratio	0.5
Current Liabilities	7,983,984	Operating Margin	-2,103,113	-23.8%	Days to Collect	38.7
Long Term Liabilities	126,850	Other Income	3,279,822	37.2%	Avg Payment Days	258.6
Total Equity	16,834,350	Other Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	24,945,184	Net Profit or Loss	1,176,708	13.3%	Return on Equity	7.0%
<b>315346 N J VETERANS MEM HOME PARAMUS</b>				Nonprofit - Church		
N J VETERANS MEM HOME PARAMUS		6/30/2021 365 Days Settled				
PARAMUS, NJ 07652		CR Beds 336    POS Beds 0				
BERGEN		<b>Key Performance Ind.</b>				
NOVITAS				Occupancy Rate	56.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	1,327.2	
Current Assets	0	Total Charges	14,322,844	Average Wages	31.64	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	87.9%
Other Assets	0	Operating Revenue	14,322,844	100.0%	Ancillary Service	12.1%
Total Assets	0	Operating Expense	29,917,763	208.9%	Current Ratio	
Current Liabilities	0	Operating Margin	-15,594,919	-108.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	3,447,109	24.1%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(12,147,810)	-84.8%	Return on Equity	0.0%

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315393 NEW COMMUNITY EXTENDED CARE FACILITY				Nonprofit - Other	
NEW COMMUNITY EXTENDED CARE FACILITY		12/31/2021 365 Days Settled			
NEWARK, NJ 07103				CR Beds 180	POS Beds 0
ESSEX				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	54.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	332.0
Current Assets	1,386,295	Total Charges	8,801,385	Average Wages	19.35
Fixed Assets	96,405	Contract Allowance	172,088	2.0%	Skilled Nursing 94.0%
Other Assets	3,980,107	Operating Revenue	8,629,297	98.0%	Ancillary Service 3.7%
Total Assets	5,462,807	Operating Expense	9,905,974	114.8%	Current Ratio 0.1
Current Liabilities	10,516,146	Operating Margin	-1,276,677	-14.8%	Days to Collect 37.7
Long Term Liabilities	0	Other Income	1,369,399	15.9%	Avg Payment Days 43.9
Total Equity	-5,053,339	Other Expense	0	0.0%	Depreciation Rate 62.8%
Total Liab. and Equity	5,462,807	Net Profit or Loss	92,722	1.1%	Return on Equity -1.8%

315459 NEW JERSEY VETERANS MEMORIAL HOME MENLO				Nonprofit - Church	
NEW JERSEY VETERANS MEMORIAL HOME MENLO		6/30/2021 365 Days Settled			
EDISON, NJ 08818				CR Beds 328	POS Beds 0
MIDDLESEX				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	54.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	252.2
Current Assets	0	Total Charges	12,994,660	Average Wages	32.95
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 89.0%
Other Assets	0	Operating Revenue	12,994,660	100.0%	Ancillary Service 11.0%
Total Assets	0	Operating Expense	28,005,669	215.5%	Current Ratio
Current Liabilities	0	Operating Margin	-15,011,009	-115.5%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	3,882,163	29.9%	Avg Payment Days 0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	(11,128,846)	-85.6%	Return on Equity 0.0%

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<b>315496 NEW JERSEY VETERANS MEMORIAL VINELAND</b>				Nonprofit - Church		
NEW JERSEY VETERANS MEMORIAL VINELAND		6/30/2021 365 Days Settled				
VINELAND, NJ 08360				CR Beds 300 POS Beds 0		
CUMBERLAND		<b>Key Performance Ind.</b>				
NOVITAS				Occupancy Rate	81.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	905.9	
Current Assets	0	Total Charges	18,182,020	Average Wages	28.13	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	88.7%
Other Assets	0	Operating Revenue	18,182,020	100.0%	Ancillary Service	11.3%
Total Assets	0	Operating Expense	36,971,273	203.3%	Current Ratio	
Current Liabilities	0	Operating Margin	-18,789,253	-103.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	1,603,063	8.8%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(17,186,190)	-94.5%	Return on Equity	0.0%
<b>315458 NEW VISTA NURSING &amp; REHABILITATION CTR</b>				Proprietary - Corporation		
NEW VISTA NURSING & REHABILITATION CTR		12/31/2021 365 Days Settled				
NEWARK, NJ 07104				CR Beds 340 POS Beds 0		
ESSEX		<b>Key Performance Ind.</b>				
NOVITAS				Occupancy Rate	63.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	172.2	
Current Assets	14,027,832	Total Charges	22,611,045	Average Wages	19.73	
Fixed Assets	1,088,194	Contract Allowance	1,533,589	6.8%	Skilled Nursing	91.1%
Other Assets	1,247,450	Operating Revenue	21,077,456	93.2%	Ancillary Service	8.9%
Total Assets	16,363,476	Operating Expense	23,430,507	111.2%	Current Ratio	2.2
Current Liabilities	6,425,499	Operating Margin	-2,353,051	-11.2%	Days to Collect	36.6
Long Term Liabilities	16,152,989	Other Income	5,881,431	27.9%	Avg Payment Days	84.3
Total Equity	-6,215,012	Other Expense	0	0.0%	Depreciation Rate	273.1%
Total Liab. and Equity	16,363,476	Net Profit or Loss	3,528,380	16.7%	Return on Equity	-56.8%

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<b>315350 NORTH CAPE CENTER</b>				Proprietary - Corporation	
NORTH CAPE CENTER		12/31/2021 365 Days Settled			
CAPE MAY, NJ 08204		CR Beds 120 POS Beds 0			
CAPE MAY		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		71.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 99.8	
Current Assets	1,168,558	Total Charges	13,901,591	Average Wages	28.88
Fixed Assets	486,608	Contract Allowance	3,883,732	27.9%	Skilled Nursing 81.4%
Other Assets	-6,809,455	Operating Revenue	10,017,859	72.1%	Ancillary Service 18.6%
Total Assets	-5,154,289	Operating Expense	11,758,746	117.4%	Current Ratio 1.0
Current Liabilities	1,171,377	Operating Margin	-1,740,887	-17.4%	Days to Collect 30.9
Long Term Liabilities	-4,601,805	Other Income	17,026	0.2%	Avg Payment Days 15.6
Total Equity	-1,723,861	Other Expense	0	0.0%	Depreciation Rate 343.6%
Total Liab. and Equity	-5,154,289	Net Profit or Loss	(1,723,861)	-17.2%	Return on Equity 100.0%
<b>315171 OAKLAND REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
OAKLAND REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
OAKLAND, NJ 07436		CR Beds 215 POS Beds 0			
BERGEN		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		82.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 96.6	
Current Assets	3,733,692	Total Charges	26,327,458	Average Wages	30.37
Fixed Assets	2,456,632	Contract Allowance	2,681,131	10.2%	Skilled Nursing 87.3%
Other Assets	725,611	Operating Revenue	23,646,327	89.8%	Ancillary Service 12.7%
Total Assets	6,915,935	Operating Expense	23,746,803	100.4%	Current Ratio 2.4
Current Liabilities	1,578,384	Operating Margin	-100,476	-0.4%	Days to Collect 30.7
Long Term Liabilities	0	Other Income	378,807	1.6%	Avg Payment Days 23.9
Total Equity	5,337,551	Other Expense	0	0.0%	Depreciation Rate 69.6%
Total Liab. and Equity	6,915,935	Net Profit or Loss	278,331	1.2%	Return on Equity 5.2%

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<b>315329 OAKS AT DENVILLE, THE</b>				Nonprofit - Other	
OAKS AT DENVILLE, THE		12/31/2021 365 Days Settled			
DENVILLE, NJ 07834		CR Beds 84    POS Beds 0			
MORRIS		<b>Key Performance Ind.</b>			
PALMETTO GBA		Occupancy Rate		56.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            52.6	
Current Assets	13,352,411	Total Charges	26,346,839	Average Wages	27.66
Fixed Assets	73,659,621	Contract Allowance	3,076,671	11.7%	Skilled Nursing            32.7%
Other Assets	30,249,133	Operating Revenue	23,270,168	88.3%	Ancillary Service            9.8%
Total Assets	<u>117,261,165</u>	Operating Expense	<u>28,833,389</u>	123.9%	Current Ratio                3.9
Current Liabilities	3,466,779	Operating Margin	-5,563,221	-23.9%	Days to Collect              23.9
Long Term Liabilities	111,635,864	Other Income	2,413,127	10.4%	Avg Payment Days          21.5
Total Equity	<u>2,158,522</u>	Other Expense	0	0.0%	Depreciation Rate          6.7%
Total Liab. and Equity	<u>117,261,165</u>	Net Profit or Loss	<u>(3,261,306)</u>	-14.0%	Return on Equity            -151.1%
<b>315193 OCEANA REHABILITATION AND NC</b>				Proprietary - Other	
OCEANA REHABILITATION AND NC		12/31/2021 365 Days Settled			
CAPE MAY COURT HOUSE, NJ 08210		CR Beds 116    POS Beds 0			
CAPE MAY		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		67.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            178.2	
Current Assets	6,829,136	Total Charges	8,548,355	Average Wages	26.10
Fixed Assets	18,916	Contract Allowance	10,574	0.1%	Skilled Nursing            94.4%
Other Assets	0	Operating Revenue	8,537,781	99.9%	Ancillary Service            5.6%
Total Assets	<u>6,848,052</u>	Operating Expense	<u>9,186,473</u>	107.6%	Current Ratio                1.1
Current Liabilities	6,440,221	Operating Margin	-648,692	-7.6%	Days to Collect              73.1
Long Term Liabilities	676,089	Other Income	89,729	1.1%	Avg Payment Days          223.0
Total Equity	<u>-268,258</u>	Other Expense	0	0.0%	Depreciation Rate          3,954.9%
Total Liab. and Equity	<u>6,848,052</u>	Net Profit or Loss	<u>(558,965)</u>	-6.5%	Return on Equity            208.4%

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315054 OUR LADY'S CENTER FOR REHABILITATION & HC				Proprietary - Other		
OUR LADY'S CENTER FOR REHABILITATION & HC		12/31/2021 365 Days Settled				
PLEASANTVILLE, NJ 08232				CR Beds 214 POS Beds 0		
ATLANTIC				<b>Key Performance Ind.</b>		
NOVITAS				Occupancy Rate	57.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	89.9	
Current Assets	3,807,044	Total Charges	15,727,139	Average Wages	22.14	
Fixed Assets	787,636	Contract Allowance	888,254	5.6%	Skilled Nursing	79.2%
Other Assets	700,000	Operating Revenue	14,838,885	94.4%	Ancillary Service	20.8%
Total Assets	5,294,680	Operating Expense	15,481,394	104.3%	Current Ratio	0.5
Current Liabilities	6,970,671	Operating Margin	-642,509	-4.3%	Days to Collect	59.5
Long Term Liabilities	0	Other Income	35,610	0.2%	Avg Payment Days	117.0
Total Equity	-1,675,991	Other Expense	0	0.0%	Depreciation Rate	134.9%
Total Liab. and Equity	5,294,680	Net Profit or Loss	(606,899)	-4.1%	Return on Equity	36.2%
<b>315263 PALACE REHABILITATION AND CARE CENTER, THE</b>				Proprietary - Corporation		
PALACE REHABILITATION AND CARE CENTER, THE		12/31/2021 365 Days Settled				
MAPLE SHADE, NJ 08052				CR Beds 165 POS Beds 0		
BURLINGTON				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	263.8	
Current Assets	6,714,857	Total Charges	15,548,948	Average Wages	19.91	
Fixed Assets	1,057,756	Contract Allowance	479,312	3.1%	Skilled Nursing	93.6%
Other Assets	0	Operating Revenue	15,069,636	96.9%	Ancillary Service	6.4%
Total Assets	7,772,613	Operating Expense	14,171,143	94.0%	Current Ratio	1.1
Current Liabilities	5,919,811	Operating Margin	898,493	6.0%	Days to Collect	39.1
Long Term Liabilities	0	Other Income	871,568	5.8%	Avg Payment Days	109.0
Total Equity	1,852,802	Other Expense	0	0.0%	Depreciation Rate	65.1%
Total Liab. and Equity	7,772,613	Net Profit or Loss	1,770,061	11.7%	Return on Equity	95.5%

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<b>315266 PARK CRESCENT HEALTHCARE &amp; REHABILITATION CENTER</b>				Proprietary - Partnership	
PARK CRESCENT HEALTHCARE & REHABILITATION CENTER		12/31/2021 365 Days Settled			
EAST ORANGE, NJ 07017				CR Beds 190 POS Beds 0	
ESSEX				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	83.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	148.7
Current Assets	4,785,304	Total Charges	19,149,439	Average Wages	23.76
Fixed Assets	1,295,285	Contract Allowance	2,086,172	10.9%	Skilled Nursing 88.3%
Other Assets	970,493	Operating Revenue	17,063,267	89.1%	Ancillary Service 11.7%
Total Assets	7,051,082	Operating Expense	17,229,661	101.0%	Current Ratio 2.6
Current Liabilities	1,835,034	Operating Margin	-166,394	-1.0%	Days to Collect 69.7
Long Term Liabilities	1,737,141	Other Income	1,216,230	7.1%	Avg Payment Days 32.8
Total Equity	3,478,907	Other Expense	0	0.0%	Depreciation Rate 77.6%
Total Liab. and Equity	7,051,082	Net Profit or Loss	1,049,836	6.2%	Return on Equity 30.2%
<b>315253 PARKER AT SOMERSET, INC</b>				Nonprofit - Other	
PARKER AT SOMERSET, INC		12/31/2021 365 Days Settled			
SOMERSET, NJ 08873				CR Beds 120 POS Beds 0	
SOMERSET				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	76.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	104.3
Current Assets	1,282,401	Total Charges	11,552,374	Average Wages	26.14
Fixed Assets	5,943,262	Contract Allowance	1,849,710	16.0%	Skilled Nursing 83.0%
Other Assets	278,516	Operating Revenue	9,702,664	84.0%	Ancillary Service 17.0%
Total Assets	7,504,179	Operating Expense	18,834,670	194.1%	Current Ratio 1.8
Current Liabilities	716,710	Operating Margin	-9,132,006	-94.1%	Days to Collect 21.0
Long Term Liabilities	0	Other Income	136,308	1.4%	Avg Payment Days 11.9
Total Equity	6,787,469	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	7,504,179	Net Profit or Loss	(8,995,698)	-92.7%	Return on Equity -132.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315413 PEACE CARE ST ANN'S</b>				Nonprofit - Church	
PEACE CARE ST ANN'S		12/31/2021 365 Days Settled			
JERSEY CITY, NJ 07305				CR Beds 120	POS Beds 0
HUDSON		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	78.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	158.0
Current Assets	21,751,339	Total Charges	16,460,251	Average Wages	22.99
Fixed Assets	12,143,628	Contract Allowance	2,690,698	16.3%	Skilled Nursing 79.8%
Other Assets	115,026	Operating Revenue	13,769,553	83.7%	Ancillary Service 11.2%
Total Assets	34,009,993	Operating Expense	15,463,468	112.3%	Current Ratio 6.3
Current Liabilities	3,457,140	Operating Margin	-1,693,915	-12.3%	Days to Collect 53.6
Long Term Liabilities	9,106,204	Other Income	2,289,124	16.6%	Avg Payment Days 31.7
Total Equity	21,446,649	Other Expense	0	0.0%	Depreciation Rate 3.5%
Total Liab. and Equity	34,009,993	Net Profit or Loss	595,209	4.3%	Return on Equity 2.8%
<b>315452 PEACE CARE ST JOSEPH'S</b>				Nonprofit - Church	
PEACE CARE ST JOSEPH'S		12/31/2021 365 Days Settled			
JERSEY CITY, NJ 07306				CR Beds 139	POS Beds 0
HUDSON		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	67.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	112.7
Current Assets	2,803,744	Total Charges	16,886,453	Average Wages	23.80
Fixed Assets	14,724,906	Contract Allowance	3,786,603	22.4%	Skilled Nursing 84.4%
Other Assets	7,594,818	Operating Revenue	13,099,850	77.6%	Ancillary Service 15.5%
Total Assets	25,123,468	Operating Expense	14,900,176	113.7%	Current Ratio 0.4
Current Liabilities	6,426,018	Operating Margin	-1,800,326	-13.7%	Days to Collect 54.8
Long Term Liabilities	2,829,039	Other Income	2,866,296	21.9%	Avg Payment Days 151.6
Total Equity	15,868,411	Other Expense	0	0.0%	Depreciation Rate 0.4%
Total Liab. and Equity	25,123,468	Net Profit or Loss	1,065,970	8.1%	Return on Equity 6.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315229 PHOENIX CENTER FOR REHABILITATION AND PEDIATRICS</b>				Proprietary - Partnership	
PHOENIX CENTER FOR REHABILITATION AND PEDIATRICS				12/31/2021 365 Days Settled	
HASKELL, NJ 07420				CR Beds 227 POS Beds 0	
PASSAIC				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	77.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	314.9
Current Assets	10,224,939	Total Charges	29,018,902	Average Wages	26.68
Fixed Assets	1,705,743	Contract Allowance	682,163	2.4%	Skilled Nursing 96.5%
Other Assets	843	Operating Revenue	28,336,739	97.6%	Ancillary Service 3.5%
Total Assets	11,931,525	Operating Expense	32,722,281	115.5%	Current Ratio 1.0
Current Liabilities	10,098,304	Operating Margin	-4,385,542	-15.5%	Days to Collect 117.9
Long Term Liabilities	0	Other Income	7,678,571	27.1%	Avg Payment Days 41.7
Total Equity	1,833,221	Other Expense	0	0.0%	Depreciation Rate 418.2%
Total Liab. and Equity	11,931,525	Net Profit or Loss	3,293,029	11.6%	Return on Equity 179.6%
<b>315053 PINE ACRES CONVALESCENT CENTER</b>				Proprietary - Partnership	
PINE ACRES CONVALESCENT CENTER				12/31/2021 365 Days Settled	
MADISON, NJ 07940				CR Beds 102 POS Beds 0	
MORRIS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	86.4
Current Assets	3,440,210	Total Charges	12,172,455	Average Wages	22.94
Fixed Assets	1,540,151	Contract Allowance	1,164,657	9.6%	Skilled Nursing 87.6%
Other Assets	101,819	Operating Revenue	11,007,798	90.4%	Ancillary Service 12.4%
Total Assets	5,082,180	Operating Expense	11,153,553	101.3%	Current Ratio 3.6
Current Liabilities	948,328	Operating Margin	-145,755	-1.3%	Days to Collect 58.0
Long Term Liabilities	0	Other Income	2,850,890	25.9%	Avg Payment Days 40.9
Total Equity	4,133,852	Other Expense	0	0.0%	Depreciation Rate 50.1%
Total Liab. and Equity	5,082,180	Net Profit or Loss	2,705,135	24.6%	Return on Equity 65.4%

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<b>315282 PINE BROOK CARE CENTER</b>				Proprietary - Corporation	
PINE BROOK CARE CENTER		12/26/2021 360 Days Settled			
ENGLISHTOWN, NJ 07726		CR Beds 132    POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.8%	
		Length of Stay		281.4	
		Average Wages		18.85	
		5.2%		Skilled Nursing 96.6%	
		94.8%		Ancillary Service 3.4%	
		158.7%		Current Ratio 0.9	
		-58.7%		Days to Collect 169.7	
		33.9%		Avg Payment Days 179.6	
		0.0%		Depreciation Rate 0.0%	
		-24.8%		Return on Equity 2,401.5%	

  

Balance Sheet		Income Statement			
Current Assets	4,708,280	Total Charges	5,873,047		
Fixed Assets	0	Contract Allowance	302,728		
Other Assets	198,519	Operating Revenue	5,570,319		
Total Assets	4,906,799	Operating Expense	8,840,339		
Current Liabilities	4,964,228	Operating Margin	-3,270,020		
Long Term Liabilities	0	Other Income	1,890,840		
Total Equity	-57,429	Other Expense	0		
Total Liab. and Equity	4,906,799	Net Profit or Loss	(1,379,180)		

<b>315483 PLAZA HEALTHCARE &amp; REHABILITATION CENTER</b>				Proprietary - Corporation	
PLAZA HEALTHCARE & REHABILITATION CENTER		12/31/2021 365 Days Settled			
ELIZABETH, NJ 07202		CR Beds 128    POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		66.2%	
		Length of Stay		202.2	
		Average Wages		21.50	
		4.5%		Skilled Nursing 87.9%	
		95.5%		Ancillary Service 12.1%	
		108.8%		Current Ratio 0.5	
		-8.8%		Days to Collect 31.3	
		0.1%		Avg Payment Days 20.2	
		0.0%		Depreciation Rate 80.1%	
		-8.7%		Return on Equity 32.5%	

  

Balance Sheet		Income Statement			
Current Assets	2,379,718	Total Charges	9,350,471		
Fixed Assets	941,656	Contract Allowance	419,457		
Other Assets	-207	Operating Revenue	8,931,014		
Total Assets	3,321,167	Operating Expense	9,716,940		
Current Liabilities	4,438,422	Operating Margin	-785,926		
Long Term Liabilities	1,271,490	Other Income	8,466		
Total Equity	-2,388,745	Other Expense	0		
Total Liab. and Equity	3,321,167	Net Profit or Loss	(777,460)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315522 POWERBACK REHABILITATION PISCATAWAY</b>				Proprietary - Corporation		
POWERBACK REHABILITATION PISCATAWAY		12/26/2021 360 Days Settled				
PISCATAWAY, NJ 08854				CR Beds 98	POS Beds 0	
MIDDLESEX		<b>Key Performance Ind.</b>				
Novitas NJ				Occupancy Rate	63.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	21.5	
Current Assets	3,075,281	Total Charges	16,291,717	Average Wages	33.21	
Fixed Assets	27,734	Contract Allowance	-11,727,396	-72.0%	Skilled Nursing	68.7%
Other Assets	2,815,885	Operating Revenue	28,019,113	172.0%	Ancillary Service	31.3%
Total Assets	5,918,900	Operating Expense	15,878,389	56.7%	Current Ratio	0.4
Current Liabilities	7,716,037	Operating Margin	12,140,724	43.3%	Days to Collect	39.4
Long Term Liabilities	-14,044,358	Other Income	106,497	0.4%	Avg Payment Days	25.8
Total Equity	12,247,221	Other Expense	0	0.0%	Depreciation Rate	14,555.0%
Total Liab. and Equity	5,918,900	Net Profit or Loss	12,247,221	43.7%	Return on Equity	100.0%

  

<b>315361 PREAKNESS HEALTHCARE CENTER</b>				Government - County		
PREAKNESS HEALTHCARE CENTER		12/31/2021 365 Days Settled				
WAYNE, NJ 07470				CR Beds 406	POS Beds 0	
PASSAIC		<b>Key Performance Ind.</b>				
Novitas NJ				Occupancy Rate	65.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	295.2	
Current Assets	0	Total Charges	27,224,769	Average Wages	25.30	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing	100.0%
Other Assets	1	Operating Revenue	27,224,769	100.0%	Ancillary Service	0.0%
Total Assets	1	Operating Expense	61,445,598	225.7%	Current Ratio	
Current Liabilities	0	Operating Margin	-34,220,829	-125.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	34,220,830	125.7%	Avg Payment Days	0.0
Total Equity	1	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1	Net Profit or Loss	1	0.0%	Return on Equity	100.0%

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315244 PREFERRED CARE AT ABSECON				Proprietary - Partnership	
PREFERRED CARE AT ABSECON		12/31/2021 365 Days Settled			
ABSECON, NJ 08201		CR Beds 162 POS Beds 0			
ATLANTIC		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		81.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 94.8	
Current Assets	9,876,822	Total Charges	22,698,082	Average Wages	22.18
Fixed Assets	1,804,813	Contract Allowance	1,817,576	8.0%	Skilled Nursing 90.0%
Other Assets	-9,130,431	Operating Revenue	20,880,506	92.0%	Ancillary Service 10.0%
Total Assets	2,551,204	Operating Expense	23,937,811	114.6%	Current Ratio 4.6
Current Liabilities	2,124,412	Operating Margin	-3,057,305	-14.6%	Days to Collect 121.1
Long Term Liabilities	651,931	Other Income	3,083,165	14.8%	Avg Payment Days 9.2
Total Equity	-225,139	Other Expense	0	0.0%	Depreciation Rate 460.6%
Total Liab. and Equity	2,551,204	Net Profit or Loss	25,860	0.1%	Return on Equity -11.5%

  

315111 PREFERRED CARE AT HAMILTON				Proprietary - Partnership	
PREFERRED CARE AT HAMILTON		12/31/2021 365 Days Settled			
HAMILTON SQUARE, NJ 08690		CR Beds 128 POS Beds 0			
MERCER		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		66.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 87.2	
Current Assets	5,177,966	Total Charges	12,239,209	Average Wages	23.15
Fixed Assets	1,831,455	Contract Allowance	1,096,390	9.0%	Skilled Nursing 89.3%
Other Assets	-2,880,435	Operating Revenue	11,142,819	91.0%	Ancillary Service 10.7%
Total Assets	4,128,986	Operating Expense	13,075,263	117.3%	Current Ratio 2.6
Current Liabilities	1,989,184	Operating Margin	-1,932,444	-17.3%	Days to Collect 136.1
Long Term Liabilities	386,056	Other Income	2,006,995	18.0%	Avg Payment Days 37.6
Total Equity	1,753,746	Other Expense	0	0.0%	Depreciation Rate 189.5%
Total Liab. and Equity	4,128,986	Net Profit or Loss	74,551	0.7%	Return on Equity 4.3%

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<b>315487 PREFERRED CARE AT MERCER</b>				Proprietary - Partnership	
PREFERRED CARE AT MERCER		12/31/2021 365 Days Settled			
EWING, NJ 08628		CR Beds 100 POS Beds 0			
MERCER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 65.0	
Current Assets	4,825,241	Total Charges	14,019,937	Average Wages	29.77
Fixed Assets	114,953	Contract Allowance	1,419,092	10.1% Skilled Nursing	85.9%
Other Assets	402,089	Operating Revenue	12,600,845	89.9% Ancillary Service	11.6%
Total Assets	5,342,283	Operating Expense	10,660,996	84.6% Current Ratio	1.9
Current Liabilities	2,570,029	Operating Margin	1,939,849	15.4% Days to Collect	54.2
Long Term Liabilities	0	Other Income	626,906	5.0% Avg Payment Days	38.8
Total Equity	2,772,254	Other Expense	0	0.0% Depreciation Rate	627.4%
Total Liab. and Equity	5,342,283	Net Profit or Loss	2,566,755	20.4% Return on Equity	92.6%

<b>315321 PREFERRED CARE AT OLD BRIDGE, LLC</b>				Proprietary - Corporation	
PREFERRED CARE AT OLD BRIDGE, LLC		12/31/2021 365 Days Settled			
OLD BRIDGE, NJ 08857		CR Beds 340 POS Beds 0			
MIDDLESEX		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		28.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 100.1	
Current Assets	6,338,012	Total Charges	14,462,964	Average Wages	25.30
Fixed Assets	1,064,314	Contract Allowance	1,110,223	7.7% Skilled Nursing	89.6%
Other Assets	284,997	Operating Revenue	13,352,741	92.3% Ancillary Service	10.3%
Total Assets	7,687,323	Operating Expense	12,381,337	92.7% Current Ratio	2.3
Current Liabilities	2,752,208	Operating Margin	971,404	7.3% Days to Collect	128.3
Long Term Liabilities	882,674	Other Income	1,776,139	13.3% Avg Payment Days	20.1
Total Equity	4,052,441	Other Expense	0	0.0% Depreciation Rate	115.3%
Total Liab. and Equity	7,687,323	Net Profit or Loss	2,747,543	20.6% Return on Equity	67.8%

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<b>315397 PREFERRED CARE AT WALL</b>				Proprietary - Other	
PREFERRED CARE AT WALL		12/31/2021 365 Days Settled			
ALLENWOOD, NJ 08720		CR Beds 135 POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 129.2	
Current Assets	5,664,428	Total Charges	19,338,213	Average Wages	26.73
Fixed Assets	797,902	Contract Allowance	1,671,531	8.6%	Skilled Nursing 89.1%
Other Assets	813,583	Operating Revenue	17,666,682	91.4%	Ancillary Service 10.9%
Total Assets	7,275,913	Operating Expense	19,857,221	112.4%	Current Ratio 1.1
Current Liabilities	5,118,345	Operating Margin	-2,190,539	-12.4%	Days to Collect 63.7
Long Term Liabilities	0	Other Income	2,219,406	12.6%	Avg Payment Days 21.7
Total Equity	2,157,568	Other Expense	0	0.0%	Depreciation Rate 767.8%
Total Liab. and Equity	7,275,913	Net Profit or Loss	28,867	0.2%	Return on Equity 1.3%
<b>315183 PREMIER CADBURY OF CHERRY HILL</b>				Proprietary - Partnership	
PREMIER CADBURY OF CHERRY HILL		12/31/2021 365 Days Settled			
CHERRY HILL, NJ 08002		CR Beds 120 POS Beds 0			
CAMDEN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		95.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 116.2	
Current Assets	6,418,088	Total Charges	22,295,573	Average Wages	26.14
Fixed Assets	2,817,299	Contract Allowance	3,174,010	14.2%	Skilled Nursing 55.3%
Other Assets	1,983,963	Operating Revenue	19,121,563	85.8%	Ancillary Service 18.3%
Total Assets	11,219,350	Operating Expense	20,191,771	105.6%	Current Ratio 1.6
Current Liabilities	4,117,998	Operating Margin	-1,070,208	-5.6%	Days to Collect 44.0
Long Term Liabilities	2,017,294	Other Income	6,290,678	32.9%	Avg Payment Days 42.3
Total Equity	5,084,058	Other Expense	0	0.0%	Depreciation Rate 48.7%
Total Liab. and Equity	11,219,350	Net Profit or Loss	5,095,666	26.6%	Return on Equity 100.2%

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<b>315108 PRINCETON CARE CENTER</b>				Proprietary - Corporation	
PRINCETON CARE CENTER		12/31/2021 365 Days Settled			
PRINCETON, NJ 08540		CR Beds 119 POS Beds 0			
MERCER		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		58.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 160.0	
Current Assets	998,660	Total Charges	9,971,261	Average Wages	23.94
Fixed Assets	930,121	Contract Allowance	946,824	9.5%	Skilled Nursing 83.2%
Other Assets	473,560	Operating Revenue	9,024,437	90.5%	Ancillary Service 16.7%
Total Assets	2,402,341	Operating Expense	11,515,106	127.6%	Current Ratio 0.2
Current Liabilities	5,564,154	Operating Margin	-2,490,669	-27.6%	Days to Collect 29.3
Long Term Liabilities	4,785,883	Other Income	1,649,765	18.3%	Avg Payment Days 158.5
Total Equity	-7,947,696	Other Expense	0	0.0%	Depreciation Rate 88.3%
Total Liab. and Equity	2,402,341	Net Profit or Loss	(840,904)	-9.3%	Return on Equity 10.6%
<b>315259 PROMEDICA SKILLED NURSING &amp; REHAB - MOUNTAINSIDE</b>				Nonprofit - Other	
PROMEDICA SKILLED NURSING & REHAB - MOUNTAINSIDE		12/31/2021 365 Days Settled			
MOUNTAINSIDE, NJ 07092		CR Beds 151 POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		66.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 72.6	
Current Assets	1,509,867	Total Charges	14,661,312	Average Wages	28.25
Fixed Assets	980,120	Contract Allowance	3,006,026	20.5%	Skilled Nursing 79.7%
Other Assets	14,263	Operating Revenue	11,655,286	79.5%	Ancillary Service 20.3%
Total Assets	2,504,250	Operating Expense	13,143,616	112.8%	Current Ratio 1.4
Current Liabilities	1,100,552	Operating Margin	-1,488,330	-12.8%	Days to Collect 47.3
Long Term Liabilities	0	Other Income	194,511	1.7%	Avg Payment Days 19.1
Total Equity	1,403,698	Other Expense	0	0.0%	Depreciation Rate 21.4%
Total Liab. and Equity	2,504,250	Net Profit or Loss	(1,295,978)	-11.1%	Return on Equity -92.3%

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<b>315500 PROMEDICA SKILLED NURSING &amp; REHAB - VOORHEES WEST</b>				Nonprofit - Other		
PROMEDICA SKILLED NURSING & REHAB - VOORHEES WEST				12/31/2021 365 Days Settled		
VOORHEES, NJ 08043				CR Beds 120 POS Beds 0		
CAMDEN				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	80.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	48.1	
Current Assets	1,329,348	Total Charges	16,040,355	Average Wages	26.77	
Fixed Assets	480,742	Contract Allowance	3,633,517	22.7%	Skilled Nursing	78.0%
Other Assets	0	Operating Revenue	12,406,838	77.3%	Ancillary Service	22.0%
Total Assets	1,810,090	Operating Expense	12,718,186	102.5%	Current Ratio	1.8
Current Liabilities	725,590	Operating Margin	-311,348	-2.5%	Days to Collect	39.1
Long Term Liabilities	0	Other Income	6,728	0.1%	Avg Payment Days	14.1
Total Equity	1,084,500	Other Expense	0	0.0%	Depreciation Rate	60.3%
Total Liab. and Equity	1,810,090	Net Profit or Loss	(307,788)	-2.5%	Return on Equity	-28.4%

<b>315506 PROMEDICA SKILLED NURSING &amp; REHAB - WASHINGTON TWP</b>				Nonprofit - Other		
PROMEDICA SKILLED NURSING & REHAB - WASHINGTON TWP				12/31/2021 365 Days Settled		
SEWELL, NJ 08080				CR Beds 120 POS Beds 0		
GLOUCESTER				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	77.1%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	39.8	
Current Assets	1,543,278	Total Charges	18,875,411	Average Wages	28.50	
Fixed Assets	482,258	Contract Allowance	5,436,247	28.8%	Skilled Nursing	71.6%
Other Assets	0	Operating Revenue	13,439,164	71.2%	Ancillary Service	28.4%
Total Assets	2,025,536	Operating Expense	16,484,093	122.7%	Current Ratio	0.2
Current Liabilities	6,683,957	Operating Margin	-3,044,929	-22.7%	Days to Collect	41.9
Long Term Liabilities	0	Other Income	38,413	0.3%	Avg Payment Days	142.0
Total Equity	-4,658,421	Other Expense	0	0.0%	Depreciation Rate	24.8%
Total Liab. and Equity	2,025,536	Net Profit or Loss	(3,016,223)	-22.4%	Return on Equity	64.7%

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315246 PROMEDICA SKILLED NURSING & REHAB - WEST DEPTFORD				Nonprofit - Other	
PROMEDICA SKILLED NURSING & REHAB - WEST DEPTFORD				12/31/2021 365 Days Settled	
WEST DEPTFORD, NJ 08066				CR Beds 156 POS Beds 0	
GLOUCESTER				<b>Key Performance Ind.</b>	
HIGHMARK MEDICARE SERVICES				Occupancy Rate	73.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	56.1
Current Assets	1,659,818	Total Charges	19,743,315	Average Wages	29.54
Fixed Assets	611,897	Contract Allowance	5,159,853	26.1%	Skilled Nursing 77.8%
Other Assets	0	Operating Revenue	14,583,462	73.9%	Ancillary Service 22.2%
Total Assets	2,271,715	Operating Expense	14,825,689	101.7%	Current Ratio 2.0
Current Liabilities	838,852	Operating Margin	-242,227	-1.7%	Days to Collect 41.5
Long Term Liabilities	0	Other Income	8,842	0.1%	Avg Payment Days 15.2
Total Equity	1,432,863	Other Expense	0	0.0%	Depreciation Rate 32.5%
Total Liab. and Equity	2,271,715	Net Profit or Loss	(241,574)	-1.7%	Return on Equity -16.9%
315513 PROMEDICA SKILLED NURSING & REHAB VOORHEES EAST				Nonprofit - Other	
PROMEDICA SKILLED NURSING & REHAB VOORHEES EAST				11/28/2021 332 Days Settled	
VOORHEES, NJ 08043				12/31/2021 33 Days Reopened	
CAMDEN				CR Beds 124 POS Beds 0	
Novitas NJ				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate	75.1%
Current Assets	3,393,592	Total Charges	2,328,661	Length of Stay	17.8
Fixed Assets	43,509	Contract Allowance	819,361	35.2%	Average Wages 39.58
Other Assets	21,404,818	Operating Revenue	1,509,300	64.8%	Skilled Nursing 64.7%
Total Assets	24,841,919	Operating Expense	1,849,569	122.5%	Ancillary Service 35.3%
Current Liabilities	2,340,189	Operating Margin	-340,269	-22.5%	Current Ratio 1.5
Long Term Liabilities	0	Other Income	2,952	0.2%	Days to Collect 820.6
Total Equity	22,501,730	Other Expense	0	0.0%	Avg Payment Days 110.0
Total Liab. and Equity	24,841,919	Net Profit or Loss	(337,322)	-22.3%	Depreciation Rate 98.5%
				Return on Equity	-1.5%

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<b>315513 PROMEDICA SKILLED NURSING &amp; REHAB VOORHEES EAST</b>				Proprietary - Corporation	
PROMEDICA SKILLED NURSING & REHAB VOORHEES EAST		11/28/2021 332 Days Settled			
VOORHEES, NJ 08043		12/31/2021 33 Days Reopened		CR Beds 124 POS Beds 0	
CAMDEN		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	71.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	15.0
Current Assets	3,792,118	Total Charges	28,472,438	Average Wages	39.58
Fixed Assets	43,509	Contract Allowance	8,653,425	30.4% Skilled Nursing	65.3%
Other Assets	17,704,108	Operating Revenue	19,819,013	69.6% Ancillary Service	34.7%
Total Assets	<u>21,539,735</u>	Operating Expense	22,655,666	114.3% Current Ratio	0.4
Current Liabilities	9,841,680	Operating Margin	-2,836,653	-14.3% Days to Collect	68.7
Long Term Liabilities	14,511,904	Other Income	22,804	0.1% Avg Payment Days	29.6
Total Equity	<u>-2,813,849</u>	Other Expense	0	0.0% Depreciation Rate	8,277.4%
Total Liab. and Equity	<u>21,539,735</u>	Net Profit or Loss	<u>(2,813,849)</u>	-14.2% Return on Equity	100.0%
<b>315517 PROMEDICA SKILLED NURSING AND REHAB MOORESTOWN</b>				Nonprofit - Other	
PROMEDICA SKILLED NURSING AND REHAB MOORESTOWN		10/28/2021 301 Days Settled			
MOORESTOWN, NJ 08057		12/31/2021 64 Days Settled		CR Beds 124 POS Beds 0	
BURLINGTON		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	62.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	16.0
Current Assets	3,287,317	Total Charges	4,310,698	Average Wages	31.57
Fixed Assets	32,995	Contract Allowance	1,523,949	35.4% Skilled Nursing	64.8%
Other Assets	21,388,583	Operating Revenue	2,786,749	64.6% Ancillary Service	35.2%
Total Assets	<u>24,708,895</u>	Operating Expense	3,513,324	126.1% Current Ratio	1.5
Current Liabilities	2,162,378	Operating Margin	-726,575	-26.1% Days to Collect	430.5
Long Term Liabilities	0	Other Income	992	0.0% Avg Payment Days	60.2
Total Equity	<u>22,546,517</u>	Other Expense	0	0.0% Depreciation Rate	164.3%
Total Liab. and Equity	<u>24,708,895</u>	Net Profit or Loss	<u>(725,588)</u>	-26.0% Return on Equity	-3.2%

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<b>315517 PROMEDICA SKILLED NURSING AND REHAB MOORESTOWN</b>				Proprietary - Corporation	
PROMEDICA SKILLED NURSING AND REHAB MOORESTOWN		10/28/2021 301 Days Settled			
MOORESTOWN, NJ 08057		12/31/2021 64 Days Settled		CR Beds 124 POS Beds 0	
BURLINGTON		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	67.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	17.5
Current Assets	3,709,851	Total Charges	21,780,889	Average Wages	31.57
Fixed Assets	0	Contract Allowance	6,494,438	29.8%	Skilled Nursing 66.8%
Other Assets	10,838,045	Operating Revenue	15,286,451	70.2%	Ancillary Service 33.2%
Total Assets	14,547,896	Operating Expense	17,170,298	112.3%	Current Ratio 0.7
Current Liabilities	5,596,961	Operating Margin	-1,883,847	-12.3%	Days to Collect 88.5
Long Term Liabilities	10,820,419	Other Income	14,363	0.1%	Avg Payment Days 19.7
Total Equity	-1,869,484	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	14,547,896	Net Profit or Loss	(1,869,484)	-12.2%	Return on Equity 100.0%
<b>315124 PROVIDENCE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
PROVIDENCE NURSING AND REHABILITATION CENTER		12/28/2021 362 Days Settled			
TRENTON, NJ 08618				CR Beds 106 POS Beds 0	
MERCER		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	79.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	200.1
Current Assets	703,676	Total Charges	7,699,271	Average Wages	13.26
Fixed Assets	0	Contract Allowance	6,478	0.1%	Skilled Nursing 97.1%
Other Assets	0	Operating Revenue	7,692,793	99.9%	Ancillary Service 2.9%
Total Assets	703,676	Operating Expense	7,301,072	94.9%	Current Ratio 0.2
Current Liabilities	4,164,940	Operating Margin	391,721	5.1%	Days to Collect 27.8
Long Term Liabilities	680,643	Other Income	1,202,035	15.6%	Avg Payment Days 211.3
Total Equity	-4,141,907	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	703,676	Net Profit or Loss	1,593,753	20.7%	Return on Equity -38.5%

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<b>315417 REFORMED CHURCH HOME</b>				Nonprofit - Church	
REFORMED CHURCH HOME		12/31/2021 365 Days Settled			
OLD BRIDGE, NJ 08857		CR Beds 108 POS Beds 0			
MIDDLESEX		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		76.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 96.9	
Current Assets	3,679,939	Total Charges	18,245,434	Average Wages	31.21
Fixed Assets	11,424,280	Contract Allowance	1,963,169	10.8%	Skilled Nursing 70.4%
Other Assets	30,946,172	Operating Revenue	16,282,265	89.2%	Ancillary Service 13.5%
Total Assets	46,050,391	Operating Expense	19,579,294	120.2%	Current Ratio 1.9
Current Liabilities	1,930,387	Operating Margin	-3,297,029	-20.2%	Days to Collect 49.9
Long Term Liabilities	558,602	Other Income	4,613,798	28.3%	Avg Payment Days 11.3
Total Equity	43,561,402	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	46,050,391	Net Profit or Loss	1,316,769	8.1%	Return on Equity 3.0%

<b>315103 REGENCY GARDENS NURSING CENTER</b>				Proprietary - Corporation	
REGENCY GARDENS NURSING CENTER		12/19/2021 353 Days Submitted			
WAYNE, NJ 07470		CR Beds 120 POS Beds 0			
PASSAIC		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate		77.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 156.5	
Current Assets	1,991,801	Total Charges	11,233,798	Average Wages	22.48
Fixed Assets	0	Contract Allowance	879,321	7.8%	Skilled Nursing 89.2%
Other Assets	0	Operating Revenue	10,354,477	92.2%	Ancillary Service 9.0%
Total Assets	1,991,801	Operating Expense	11,181,788	108.0%	Current Ratio (4.5)
Current Liabilities	-442,940	Operating Margin	-827,311	-8.0%	Days to Collect 40.0
Long Term Liabilities	0	Other Income	3,130,200	30.2%	Avg Payment Days 51.9
Total Equity	2,434,741	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,991,801	Net Profit or Loss	2,302,889	22.2%	Return on Equity 94.6%

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<b>315355 REGENCY GRANDE NURS &amp; REHAB CE</b>				Proprietary - Corporation	
REGENCY GRANDE NURS & REHAB CE				12/19/2021 353 Days Settled	
DOVER, NJ 07801				CR Beds 155 POS Beds 0	
MORRIS				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	76.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	141.8
Current Assets	11,435,834	Total Charges	15,171,976	Average Wages	21.03
Fixed Assets	54,775	Contract Allowance	1,370,139	9.0% Skilled Nursing	88.6%
Other Assets	518,444	Operating Revenue	13,801,837	91.0% Ancillary Service	11.1%
Total Assets	12,009,053	Operating Expense	12,936,012	93.7% Current Ratio	3.0
Current Liabilities	3,785,543	Operating Margin	865,825	6.3% Days to Collect	71.7
Long Term Liabilities	2,166,004	Other Income	9,436,653	68.4% Avg Payment Days	68.2
Total Equity	6,057,506	Other Expense	0	0.0% Depreciation Rate	761.8%
Total Liab. and Equity	12,009,053	Net Profit or Loss	10,302,478	74.6% Return on Equity	170.1%
<b>315367 REGENCY HERITAGE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
REGENCY HERITAGE NURSING AND REHABILITATION CENTER				12/31/2021 365 Days Settled	
SOMERSET, NJ 08873				CR Beds 255 POS Beds 0	
SOMERSET				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	69.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	81.9
Current Assets	5,741,191	Total Charges	24,262,822	Average Wages	22.50
Fixed Assets	1,351,566	Contract Allowance	2,391,297	9.9% Skilled Nursing	88.3%
Other Assets	0	Operating Revenue	21,871,525	90.1% Ancillary Service	11.6%
Total Assets	7,092,757	Operating Expense	19,687,298	90.0% Current Ratio	1.2
Current Liabilities	4,638,477	Operating Margin	2,184,227	10.0% Days to Collect	33.2
Long Term Liabilities	0	Other Income	4,973,745	22.7% Avg Payment Days	59.6
Total Equity	2,454,280	Other Expense	0	0.0% Depreciation Rate	26.5%
Total Liab. and Equity	7,092,757	Net Profit or Loss	7,157,972	32.7% Return on Equity	291.7%

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<b>315140 REHAB AT RIVER'S EDGE</b>				Proprietary - Other	
REHAB AT RIVER'S EDGE		12/31/2021 365 Days Settled			
RARITAN, NJ 08869				CR Beds 138 POS Beds 0	
SOMERSET				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.1%
				Length of Stay	121.2
				Average Wages	23.29
				26.3%	Skilled Nursing 93.2%
				73.7%	Ancillary Service 6.8%
				90.6%	Current Ratio 1.5
				9.4%	Days to Collect 57.1
				-0.3%	Avg Payment Days 25.7
				0.0%	Depreciation Rate 2,243.5%
				9.1%	Return on Equity 103.1%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,981,050	Total Charges	20,461,786		
Fixed Assets	80,847	Contract Allowance	5,373,575		
Other Assets	574,775	Operating Revenue	15,088,211		
Total Assets	4,636,672	Operating Expense	13,671,106		
Current Liabilities	2,682,517	Operating Margin	1,417,105		
Long Term Liabilities	621,579	Other Income	-43,572		
Total Equity	1,332,576	Other Expense	0		
Total Liab. and Equity	4,636,672	Net Profit or Loss	1,373,533		
<b>315158 RIDGEWOOD CENTER</b>				Proprietary - Corporation	
RIDGEWOOD CENTER		12/31/2021 365 Days Settled			
RIDGEWOOD, NJ 07450				CR Beds 90 POS Beds 0	
BERGEN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	73.1%
				Length of Stay	201.7
				Average Wages	27.25
				34.9%	Skilled Nursing 89.8%
				65.1%	Ancillary Service 10.2%
				113.8%	Current Ratio 1.0
				-13.8%	Days to Collect 45.6
				0.3%	Avg Payment Days 17.4
				0.0%	Depreciation Rate 99.0%
				-13.5%	Return on Equity 100.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	982,916	Total Charges	11,568,973		
Fixed Assets	445,821	Contract Allowance	4,035,761		
Other Assets	-5,949,344	Operating Revenue	7,533,212		
Total Assets	-4,520,607	Operating Expense	8,571,487		
Current Liabilities	941,928	Operating Margin	-1,038,275		
Long Term Liabilities	-4,445,078	Other Income	20,818		
Total Equity	-1,017,457	Other Expense	0		
Total Liab. and Equity	-4,520,607	Net Profit or Loss	(1,017,457)		

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<b>315225 RIVERFRONT REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Partnership	
RIVERFRONT REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
PENNSAUKEN, NJ 08109				CR Beds 180    POS Beds 0	
CAMDEN				<b>Key Performance Ind.</b>	
BLUE CROSS (WESTERN PENNSYLVANIA),,				Occupancy Rate	88.4%
				Length of Stay	94.0
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	24.73
Current Assets	5,307,127	Total Charges	21,545,277	10.4% Skilled Nursing	87.9%
Fixed Assets	397,451	Contract Allowance	2,238,359	89.6% Ancillary Service	12.1%
Other Assets	3,147,923	Operating Revenue	19,306,918	91.6% Current Ratio	4.2
Total Assets	8,852,501	Operating Expense	17,676,561	8.4% Days to Collect	62.0
Current Liabilities	1,254,136	Operating Margin	1,630,357	14.5% Avg Payment Days	28.9
Long Term Liabilities	0	Other Income	2,790,435	0.0% Depreciation Rate	493.8%
Total Equity	7,598,365	Other Expense	0	22.9% Return on Equity	58.2%
Total Liab. and Equity	8,852,501	Net Profit or Loss	4,420,792		
<b>315235 RIVERSIDE NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
RIVERSIDE NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
TRENTON, NJ 08611				CR Beds 131    POS Beds 0	
MERCER				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	90.9%
				Length of Stay	114.9
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	22.01
Current Assets	1,083,295	Total Charges	12,373,762	5.1% Skilled Nursing	93.8%
Fixed Assets	744,719	Contract Allowance	626,869	94.9% Ancillary Service	6.2%
Other Assets	1,850,700	Operating Revenue	11,746,893	90.7% Current Ratio	0.2
Total Assets	3,678,714	Operating Expense	10,658,780	9.3% Days to Collect	47.6
Current Liabilities	5,601,258	Operating Margin	1,088,113	18.7% Avg Payment Days	65.1
Long Term Liabilities	0	Other Income	2,198,186	0.0% Depreciation Rate	46.1%
Total Equity	-1,922,544	Other Expense	0	28.0% Return on Equity	-170.9%
Total Liab. and Equity	3,678,714	Net Profit or Loss	3,286,299		

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<b>315302 ROLLING HILLS CARE CENTER</b>				Proprietary - Partnership	
ROLLING HILLS CARE CENTER		12/31/2021 365 Days Settled			
LEBANON, NJ 08833		CR Beds 67 POS Beds 0			
HUNTERDON		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		76.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 92.7	
Current Assets	1,579,312	Total Charges	7,483,676	Average Wages	26.32
Fixed Assets	1,270,659	Contract Allowance	1,068,176	14.3%	Skilled Nursing 86.0%
Other Assets	165,513	Operating Revenue	6,415,500	85.7%	Ancillary Service 14.0%
Total Assets	3,015,484	Operating Expense	7,543,262	117.6%	Current Ratio 1.7
Current Liabilities	952,799	Operating Margin	-1,127,762	-17.6%	Days to Collect 65.4
Long Term Liabilities	217,241	Other Income	660,686	10.3%	Avg Payment Days 42.0
Total Equity	1,845,444	Other Expense	0	0.0%	Depreciation Rate 35.3%
Total Liab. and Equity	3,015,484	Net Profit or Loss	(467,076)	-7.3%	Return on Equity -25.3%
<b>315309 ROOSEVELT CARE CENTER</b>				Government - County	
ROOSEVELT CARE CENTER		12/31/2021 365 Days Settled			
EDISON, NJ 08837		CR Beds 356 POS Beds 0			
MIDDLESEX		<b>Key Performance Ind.</b>			
TRAILBLAZERS HEALTH ENTERPRISES		Occupancy Rate		44.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 142.6	
Current Assets	10,620,970	Total Charges	30,512,062	Average Wages	25.21
Fixed Assets	6,861,590	Contract Allowance	1,323,936	4.3%	Skilled Nursing 91.3%
Other Assets	1,689,255	Operating Revenue	29,188,126	95.7%	Ancillary Service 6.5%
Total Assets	19,171,815	Operating Expense	32,663,142	111.9%	Current Ratio 0.1
Current Liabilities	201,528,181	Operating Margin	-3,475,016	-11.9%	Days to Collect 103.8
Long Term Liabilities	0	Other Income	2,757,902	9.4%	Avg Payment Days (304.7)
Total Equity	-182,356,366	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	19,171,815	Net Profit or Loss	(717,114)	-2.5%	Return on Equity 0.4%

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<b>315509 ROOSEVELT CARE CENTER AT OLD BRIDGE</b>				Government - County	
ROOSEVELT CARE CENTER AT OLD BRIDGE		12/31/2021 365 Days Settled			
OLD BRIDGE, NJ 08857				CR Beds 180    POS Beds 0	
MIDDLESEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate            88.4%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            106.2	
Current Assets	4,273,413	Total Charges	23,729,451	Average Wages            24.53	
Fixed Assets	-31,912	Contract Allowance	1,664,132	7.0% Skilled Nursing        90.7%	
Other Assets	-2,198,543	Operating Revenue	22,065,319	93.0% Ancillary Service      9.3%	
Total Assets	<u>2,042,958</u>	Operating Expense	23,400,155	106.0% Current Ratio        1.5	
Current Liabilities	2,911,425	Operating Margin	-1,334,836	-6.0% Days to Collect        55.3	
Long Term Liabilities	0	Other Income	1,617,332	7.3% Avg Payment Days        45.4	
Total Equity	-868,467	Other Expense	0	0.0% Depreciation Rate      4.9%	
Total Liab. and Equity	<u>2,042,958</u>	Net Profit or Loss	<u>282,496</u>	1.3% Return on Equity        -32.5%	
<b>315421 ROSE GARDEN NURSING AND REHABILITATION CENTER</b>				Proprietary - Corporation	
ROSE GARDEN NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
TOMS RIVER, NJ 08753				CR Beds 128    POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate            83.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            85.7	
Current Assets	4,988,695	Total Charges	14,779,792	Average Wages            22.08	
Fixed Assets	79,569	Contract Allowance	0	0.0% Skilled Nursing        98.7%	
Other Assets	0	Operating Revenue	14,779,792	100.0% Ancillary Service      1.3%	
Total Assets	<u>5,068,264</u>	Operating Expense	14,790,960	100.1% Current Ratio        2.3	
Current Liabilities	2,128,181	Operating Margin	-11,168	-0.1% Days to Collect        64.6	
Long Term Liabilities	1,156,663	Other Income	96,554	0.7% Avg Payment Days        12.5	
Total Equity	1,783,420	Other Expense	0	0.0% Depreciation Rate      174.2%	
Total Liab. and Equity	<u>5,068,264</u>	Net Profit or Loss	<u>85,386</u>	0.6% Return on Equity        4.8%	

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<b>315384 ROSE MOUNTAIN CARE CENTER</b>				Proprietary - Corporation	
ROSE MOUNTAIN CARE CENTER		12/31/2021 365 Days Settled			
NEW BRUNSWICK, NJ 08901		CR Beds 112 POS Beds 0			
MIDDLESEX		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 159.6	
Current Assets	4,896,768	Total Charges	8,574,739	Average Wages	23.20
Fixed Assets	57,816	Contract Allowance	478,189	5.6%	Skilled Nursing 94.5%
Other Assets	0	Operating Revenue	8,096,550	94.4%	Ancillary Service 5.5%
Total Assets	4,954,584	Operating Expense	7,761,078	95.9%	Current Ratio 1.6
Current Liabilities	2,977,926	Operating Margin	335,472	4.1%	Days to Collect 78.4
Long Term Liabilities	0	Other Income	2,065,350	25.5%	Avg Payment Days 95.3
Total Equity	1,976,658	Other Expense	0	0.0%	Depreciation Rate 148.3%
Total Liab. and Equity	4,954,584	Net Profit or Loss	2,400,807	29.7%	Return on Equity 121.5%

<b>315455 ROYAL HEALTH GATE NRSG REHAB</b>				Proprietary - Corporation	
ROYAL HEALTH GATE NRSG REHAB		12/28/2021 362 Days Settled			
TRENTON, NJ 08638		CR Beds 149 POS Beds 0			
MERCER		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 122.8	
Current Assets	4,617,394	Total Charges	9,626,694	Average Wages	13.97
Fixed Assets	0	Contract Allowance	513,764	5.3%	Skilled Nursing 97.0%
Other Assets	0	Operating Revenue	9,112,930	94.7%	Ancillary Service 3.0%
Total Assets	4,617,394	Operating Expense	11,681,649	128.2%	Current Ratio 0.4
Current Liabilities	12,556,668	Operating Margin	-2,568,719	-28.2%	Days to Collect 56.7
Long Term Liabilities	460,822	Other Income	3,169,924	34.8%	Avg Payment Days 375.3
Total Equity	-8,400,096	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	4,617,394	Net Profit or Loss	601,209	6.6%	Return on Equity -7.2%

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<b>315503 ROYAL SUITES HEALTH CARE &amp; REHABILITATION</b>				Proprietary - Partnership	
ROYAL SUITES HEALTH CARE & REHABILITATION		12/31/2021 365 Days Settled			
GALLOWAY TOWNSHIP, NJ 08205				CR Beds 186 POS Beds 0	
ATLANTIC				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	74.6%
				Length of Stay	65.3
				Average Wages	24.54
				Skilled Nursing	81.0%
				Ancillary Service	19.0%
				Current Ratio	2.3
				Days to Collect	57.1
				Avg Payment Days	31.0
				Depreciation Rate	185.4%
				Return on Equity	11.8%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	8,036,277	Total Charges	23,965,220		
Fixed Assets	1,596,180	Contract Allowance	4,705,938	19.6%	
Other Assets	12,646	Operating Revenue	19,259,282	80.4%	
Total Assets	9,645,103	Operating Expense	19,436,513	100.9%	
Current Liabilities	3,429,030	Operating Margin	-177,231	-0.9%	
Long Term Liabilities	152,226	Other Income	890,214	4.6%	
Total Equity	6,063,847	Other Expense	0	0.0%	
Total Liab. and Equity	9,645,103	Net Profit or Loss	712,983	3.7%	
<b>315009 RUNNELLS CENTER FOR REHABILITATION &amp; HEALTHCARE</b>				Proprietary - Corporation	
RUNNELLS CENTER FOR REHABILITATION & HEALTHCARE		12/31/2021 365 Days Settled			
BERKELEY HEIGHTS, NJ 07922				CR Beds 300 POS Beds 0	
UNION				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	70.6%
				Length of Stay	178.6
				Average Wages	25.83
				Skilled Nursing	93.7%
				Ancillary Service	6.3%
				Current Ratio	1.7
				Days to Collect	80.8
				Avg Payment Days	84.4
				Depreciation Rate	49.1%
				Return on Equity	22.2%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	10,569,917	Total Charges	25,064,895		
Fixed Assets	200,558	Contract Allowance	1,217,457	4.9%	
Other Assets	3,545,751	Operating Revenue	23,847,438	95.1%	
Total Assets	14,316,226	Operating Expense	23,162,988	97.1%	
Current Liabilities	6,206,733	Operating Margin	684,450	2.9%	
Long Term Liabilities	0	Other Income	1,118,812	4.7%	
Total Equity	8,109,493	Other Expense	0	0.0%	
Total Liab. and Equity	14,316,226	Net Profit or Loss	1,803,262	7.6%	

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<b>315218 SEACREST VILLAGE</b>				Proprietary - Corporation		
SEACREST VILLAGE		11/30/2021 334 Days Settled				
LITTLE EGG HARBOR TW, NJ 08087				CR Beds 171 POS Beds 0		
OCEAN				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	58.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	89.5	
Current Assets	1,620,704	Total Charges	13,607,396	Average Wages	25.78	
Fixed Assets	855,214	Contract Allowance	2,564,227	18.8%	Skilled Nursing	86.5%
Other Assets	0	Operating Revenue	11,043,169	81.2%	Ancillary Service	12.4%
Total Assets	2,475,918	Operating Expense	12,709,180	115.1%	Current Ratio	6.5
Current Liabilities	249,717	Operating Margin	-1,666,011	-15.1%	Days to Collect	(4.8)
Long Term Liabilities	0	Other Income	2,619,676	23.7%	Avg Payment Days	4.9
Total Equity	2,226,201	Other Expense	0	0.0%	Depreciation Rate	50.2%
Total Liab. and Equity	2,475,918	Net Profit or Loss	953,662	8.6%	Return on Equity	42.8%
<b>315340 SEASHORE GARDENS LIVING CENTER</b>				Nonprofit - Other		
SEASHORE GARDENS LIVING CENTER		12/31/2021 365 Days Settled				
GALLOWAY TOWNSHIP, NJ 08205				CR Beds 191 POS Beds 0		
ATLANTIC				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	60.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	176.4	
Current Assets	5,104,707	Total Charges	14,352,449	Average Wages	19.59	
Fixed Assets	10,788,884	Contract Allowance	2,803,144	19.5%	Skilled Nursing	82.3%
Other Assets	1,052,171	Operating Revenue	11,549,305	80.5%	Ancillary Service	9.2%
Total Assets	16,945,762	Operating Expense	13,450,724	116.5%	Current Ratio	1.6
Current Liabilities	3,174,000	Operating Margin	-1,901,419	-16.5%	Days to Collect	93.8
Long Term Liabilities	20,572,899	Other Income	2,506,583	21.7%	Avg Payment Days	53.6
Total Equity	-6,801,137	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	16,945,762	Net Profit or Loss	520,629	4.5%	Return on Equity	-7.7%

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<b>315405 SHADY LANE GLOUCESTER CO HOME</b>				Government - County	
SHADY LANE GLOUCESTER CO HOME				12/31/2021 365 Days Settled	
CLARKSBORO, NJ 08020				CR Beds 61    POS Beds 0	
GLOUCESTER				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            72.0%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay            160.3	
Current Assets	3,505,686	Total Charges	8,327,794	Average Wages            22.38	
Fixed Assets	6,641,351	Contract Allowance	0	0.0% Skilled Nursing        100.0%	
Other Assets	0	Operating Revenue	8,327,794	100.0% Ancillary Service      0.0%	
Total Assets	<u>10,147,037</u>	Operating Expense	<u>7,166,829</u>	86.1% Current Ratio        0.5	
Current Liabilities	6,569,002	Operating Margin	1,160,965	13.9% Days to Collect        102.0	
Long Term Liabilities	38,026	Other Income	27,544	0.3% Avg Payment Days      281.0	
Total Equity	<u>3,540,009</u>	Other Expense	0	0.0% Depreciation Rate      4.5%	
Total Liab. and Equity	<u>10,147,037</u>	Net Profit or Loss	<u>1,188,512</u>	14.3% Return on Equity        33.6%	
<b>315454 SHORE MEADOWS REHAB &amp; NURSING CENTER</b>				Proprietary - Individual	
SHORE MEADOWS REHAB & NURSING CENTER				8/2/2021 214 Days Settled	
TOMS RIVER, NJ 08755				12/31/2021 151 Days Settled	
OCEAN				CR Beds 130    POS Beds 0	
Novitas NJ				<b>Key Performance Ind.</b>	
<b>Balance Sheet</b>		<b>Income Statement</b>		Occupancy Rate            99.1%	
Current Assets	2,980,383	Total Charges	7,521,065	Length of Stay            175.3	
Fixed Assets	359,975	Contract Allowance	1,573,565	Average Wages            23.67	
Other Assets	1,000,000	Operating Revenue	5,947,500	20.9% Skilled Nursing        100.0%	
Total Assets	<u>4,340,358</u>	Operating Expense	<u>5,417,368</u>	79.1% Ancillary Service      0.0%	
Current Liabilities	2,507,182	Operating Margin	530,132	91.1% Current Ratio        1.2	
Long Term Liabilities	1,543	Other Income	1,501	8.9% Days to Collect        140.7	
Total Equity	<u>1,831,633</u>	Other Expense	0	0.0% Avg Payment Days      85.5	
Total Liab. and Equity	<u>4,340,358</u>	Net Profit or Loss	<u>531,633</u>	0.0% Depreciation Rate    370.3%	
				8.9% Return on Equity    29.0%	

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315454 SHORE MEADOWS REHAB & NURSING CENTER				Proprietary - Corporation	
SHORE MEADOWS REHAB & NURSING CENTER		8/2/2021 214 Days Settled			
TOMS RIVER, NJ 08755		12/31/2021 151 Days Settled		CR Beds 130 POS Beds 0	
OCEAN		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	79.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	164.3
Current Assets	4,124,603	Total Charges	6,527,722	Average Wages	23.67
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	6,527,722	100.0%	Ancillary Service
Total Assets	4,124,603	Operating Expense	7,790,404	119.3%	Current Ratio
Current Liabilities	11,272,372	Operating Margin	-1,262,682	-19.3%	Days to Collect
Long Term Liabilities	1,842,169	Other Income	301,667	4.6%	Avg Payment Days
Total Equity	-8,989,938	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,124,603	Net Profit or Loss	(961,009)	-14.7%	Return on Equity
315280 SILVER HEALTHCARE CENTER				Proprietary - Corporation	
SILVER HEALTHCARE CENTER		12/31/2021 365 Days Settled			
CHERRY HILL, NJ 08034				CR Beds 246 POS Beds 0	
CAMDEN		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	55.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	104.3
Current Assets	10,145,444	Total Charges	24,163,574	Average Wages	23.59
Fixed Assets	695,555	Contract Allowance	1,449,441	6.0%	Skilled Nursing
Other Assets	14,317,664	Operating Revenue	22,714,133	94.0%	Ancillary Service
Total Assets	25,158,663	Operating Expense	25,310,384	111.4%	Current Ratio
Current Liabilities	6,155,475	Operating Margin	-2,596,251	-11.4%	Days to Collect
Long Term Liabilities	4,997,185	Other Income	5,740,965	25.3%	Avg Payment Days
Total Equity	14,006,003	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	25,158,663	Net Profit or Loss	3,144,714	13.8%	Return on Equity

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<b>315236 SINAI POST ACUTE NURSING AND REHAB CENTER</b>				Proprietary - Partnership	
SINAI POST ACUTE NURSING AND REHAB CENTER 12/31/2021 365 Days Settled					
NEWARK, NJ 07103				CR Beds 430 POS Beds 0	
ESSEX				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	186.0
Current Assets	12,636,841	Total Charges	35,706,635	Average Wages	23.99
Fixed Assets	1,375,847	Contract Allowance	2,606,885	7.3% Skilled Nursing	94.4%
Other Assets	109,483	Operating Revenue	33,099,750	92.7% Ancillary Service	5.6%
Total Assets	14,122,171	Operating Expense	30,016,767	90.7% Current Ratio	3.3
Current Liabilities	3,821,282	Operating Margin	3,082,983	9.3% Days to Collect	44.2
Long Term Liabilities	909,049	Other Income	3,599,248	10.9% Avg Payment Days	53.4
Total Equity	9,391,840	Other Expense	0	0.0% Depreciation Rate	133.7%
Total Liab. and Equity	14,122,171	Net Profit or Loss	6,682,231	20.2% Return on Equity	71.1%
<b>315356 SKILLED NURSING AT FELLOWSHIP VILLAGE</b>				Nonprofit - Other	
SKILLED NURSING AT FELLOWSHIP VILLAGE 12/31/2021 365 Days Settled					
BASKING RIDGE, NJ 07920				CR Beds 54 POS Beds 0	
SOMERSET				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	67.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	47.4
Current Assets	9,143,430	Total Charges	45,577,530	Average Wages	39.57
Fixed Assets	126,913,738	Contract Allowance	2,508,082	5.5% Skilled Nursing	12.7%
Other Assets	63,868,148	Operating Revenue	43,069,448	94.5% Ancillary Service	4.7%
Total Assets	199,925,316	Operating Expense	46,516,763	108.0% Current Ratio	1.1
Current Liabilities	8,171,328	Operating Margin	-3,447,315	-8.0% Days to Collect	33.4
Long Term Liabilities	137,686,420	Other Income	12,464,223	28.9% Avg Payment Days	39.7
Total Equity	54,067,568	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	199,925,316	Net Profit or Loss	8,912,303	20.7% Return on Equity	16.5%

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315520 SOMERSET WOODS REHABILITATION & NURSING CENTER				Proprietary - Other	
SOMERSET WOODS REHABILITATION & NURSING CENTER		12/31/2021 365 Days Settled			
SOMERSET, NJ 08873				CR Beds 148 POS Beds 0	
SOMERSET				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	66.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	101.1
Current Assets	3,371,365	Total Charges	13,165,813	Average Wages	26.09
Fixed Assets	168,852	Contract Allowance	920,467	7.0%	Skilled Nursing 89.9%
Other Assets	75,813	Operating Revenue	12,245,346	93.0%	Ancillary Service 10.1%
Total Assets	3,616,030	Operating Expense	12,515,793	102.2%	Current Ratio 1.5
Current Liabilities	2,308,567	Operating Margin	-270,447	-2.2%	Days to Collect 9.8
Long Term Liabilities	0	Other Income	1,750,179	14.3%	Avg Payment Days 53.5
Total Equity	1,307,463	Other Expense	0	0.0%	Depreciation Rate 412.1%
Total Liab. and Equity	3,616,030	Net Profit or Loss	1,479,732	12.1%	Return on Equity 113.2%
<b>315061 SOUTH JERSEY EXTENDED CARE</b>				Proprietary - Corporation	
SOUTH JERSEY EXTENDED CARE		12/31/2021 365 Days Settled			
BRIDGETON, NJ 08302				CR Beds 167 POS Beds 0	
CUMBERLAND				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	65.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	181.2
Current Assets	-2,758,339	Total Charges	9,741,429	Average Wages	14.24
Fixed Assets	457,478	Contract Allowance	98,873	1.0%	Skilled Nursing 93.8%
Other Assets	1,439,282	Operating Revenue	9,642,556	99.0%	Ancillary Service 6.2%
Total Assets	-861,579	Operating Expense	11,405,463	118.3%	Current Ratio (0.2)
Current Liabilities	11,231,203	Operating Margin	-1,762,907	-18.3%	Days to Collect 242.0
Long Term Liabilities	417,012	Other Income	574,563	6.0%	Avg Payment Days 347.5
Total Equity	-12,509,794	Other Expense	0	0.0%	Depreciation Rate 122.7%
Total Liab. and Equity	-861,579	Net Profit or Loss	(1,188,345)	-12.3%	Return on Equity 9.5%

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<b>315283 SOUTH MOUNTAIN HC</b>				Proprietary - Partnership	
SOUTH MOUNTAIN HC		12/31/2021 365 Days Settled			
VAUXHALL, NJ 07088				CR Beds 195 POS Beds 0	
UNION				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	75.6%
				Length of Stay	90.3
				Average Wages	23.70
				15.9%	Skilled Nursing 85.1%
				84.1%	Ancillary Service 14.9%
				106.3%	Current Ratio 2.3
				-6.3%	Days to Collect 75.3
				9.7%	Avg Payment Days 53.6
				0.0%	Depreciation Rate 90.2%
				3.4%	Return on Equity 13.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	6,659,158	Total Charges	21,610,542		
Fixed Assets	1,512,783	Contract Allowance	3,429,099		
Other Assets	12,480	Operating Revenue	18,181,443		
Total Assets	8,184,421	Operating Expense	19,321,814		
Current Liabilities	2,836,544	Operating Margin	-1,140,371		
Long Term Liabilities	592,040	Other Income	1,757,794		
Total Equity	4,755,837	Other Expense	0		
Total Liab. and Equity	8,184,421	Net Profit or Loss	617,423		
<b>315332 SOUTHERN OCEAN CENTER</b>				Proprietary - Corporation	
SOUTHERN OCEAN CENTER		12/31/2021 365 Days Settled			
MANAHAWKIN, NJ 08050				CR Beds 136 POS Beds 0	
OCEAN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	77.5%
				Length of Stay	83.1
				Average Wages	30.18
				21.8%	Skilled Nursing 77.6%
				78.2%	Ancillary Service 22.4%
				115.1%	Current Ratio 0.8
				-15.1%	Days to Collect 39.6
				0.1%	Avg Payment Days 16.3
				0.0%	Depreciation Rate 176.6%
				-15.0%	Return on Equity 100.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,514,458	Total Charges	17,686,616		
Fixed Assets	729,603	Contract Allowance	3,848,734		
Other Assets	12,813,594	Operating Revenue	13,837,882		
Total Assets	15,057,655	Operating Expense	15,928,182		
Current Liabilities	1,896,816	Operating Margin	-2,090,300		
Long Term Liabilities	15,234,804	Other Income	16,335		
Total Equity	-2,073,965	Other Expense	0		
Total Liab. and Equity	15,057,655	Net Profit or Loss	(2,073,965)		

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<b>315237 SOUTHGATE HEALTH CARE CTR</b>				Proprietary - Corporation	
SOUTHGATE HEALTH CARE CTR		12/31/2021 365 Days Settled			
CARNEYS POINT, NJ 08069		CR Beds 208    POS Beds 0			
SALEM		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		60.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				91.1	
Current Assets	5,982,832	Total Charges	16,407,878	Average Wages	
Fixed Assets	1,563,046	Contract Allowance	2,199,114	20.81	
Other Assets	-661,772	Operating Revenue	14,208,764	13.4%	
Total Assets	6,884,106	Operating Expense	13,507,437	86.6%	
Current Liabilities	4,996,000	Operating Margin	701,327	95.1%	
Long Term Liabilities	0	Other Income	399,858	4.9%	
Total Equity	1,888,106	Other Expense	0	2.8%	
Total Liab. and Equity	6,884,106	Net Profit or Loss	1,101,185	0.0%	
				7.8%	

<b>315005 SPRING GROVE REHABILITATION AND HEALTHCARE CENTER</b>				Proprietary - Corporation	
SPRING GROVE REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
NEW PROVIDENCE, NJ 07974		CR Beds 106    POS Beds 0			
UNION		<b>Key Performance Ind.</b>			
CGS (KENTUCKY)		Occupancy Rate		80.2%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				77.6	
Current Assets	7,465,439	Total Charges	12,777,794	Average Wages	
Fixed Assets	1,958,576	Contract Allowance	1,350,696	28.27	
Other Assets	-166,655	Operating Revenue	11,427,098	10.6%	
Total Assets	9,257,360	Operating Expense	10,752,531	89.4%	
Current Liabilities	7,491,771	Operating Margin	674,567	94.1%	
Long Term Liabilities	0	Other Income	248,956	5.9%	
Total Equity	1,765,589	Other Expense	0	2.2%	
Total Liab. and Equity	9,257,360	Net Profit or Loss	923,523	0.0%	
				8.1%	

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<b>315519 SPRING HILLS POST ACUTE HAMILTON</b>				Proprietary - Partnership	
SPRING HILLS POST ACUTE HAMILTON		12/31/2021 184 Days Settled			
HAMILTON, NJ 08690		6/30/2021 181 Days Submitted		CR Beds 54    POS Beds 0	
MERCER		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	51.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	19.1
Current Assets	-4,576,445	Total Charges	4,032,673	Average Wages	31.06
Fixed Assets	182,344	Contract Allowance	988,126	24.5% Skilled Nursing	64.7%
Other Assets	3,786	Operating Revenue	3,044,547	75.5% Ancillary Service	35.3%
Total Assets	-4,390,315	Operating Expense	3,911,988	128.5% Current Ratio	(2.7)
Current Liabilities	1,723,986	Operating Margin	-867,441	-28.5% Days to Collect	(575.5)
Long Term Liabilities	0	Other Income	3,878	0.1% Avg Payment Days	88.1
Total Equity	-6,114,301	Other Expense	0	0.0% Depreciation Rate	143.5%
Total Liab. and Equity	-4,390,315	Net Profit or Loss	(863,563)	-28.4% Return on Equity	14.1%

<b>315519 SPRING HILLS POST ACUTE HAMILTON</b>				Proprietary - Partnership	
SPRING HILLS POST ACUTE HAMILTON		12/31/2021 184 Days Settled			
HAMILTON, NJ 08690		6/30/2021 181 Days Submitted		CR Beds 54    POS Beds 0	
MERCER		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	90.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	17.8
Current Assets	-5,355,674	Total Charges	4,624,173	Average Wages	31.06
Fixed Assets	173,928	Contract Allowance	1,428,784	30.9% Skilled Nursing	65.3%
Other Assets	3,786	Operating Revenue	3,195,389	69.1% Ancillary Service	34.7%
Total Assets	-5,177,960	Operating Expense	4,031,555	126.2% Current Ratio	(3.6)
Current Liabilities	1,482,744	Operating Margin	-836,166	-26.2% Days to Collect	(607.3)
Long Term Liabilities	0	Other Income	302,954	9.5% Avg Payment Days	78.1
Total Equity	-6,660,704	Other Expense	0	0.0% Depreciation Rate	142.2%
Total Liab. and Equity	-5,177,960	Net Profit or Loss	(533,212)	-16.7% Return on Equity	8.0%

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<b>315526 SPRING HILLS POST ACUTE LIVINGSTON</b>				Proprietary - Partnership	
SPRING HILLS POST ACUTE LIVINGSTON 12/31/2021 184 Days Settled					
LIVINGSTON, NJ 07039		6/30/2021 181 Days Submitted		CR Beds 124 POS Beds 0	
ESSEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate 41.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 23.1	
Current Assets	903,242	Total Charges	11,832,981	Average Wages 31.00	
Fixed Assets	270,955	Contract Allowance	6,217,172	52.5%	Skilled Nursing 42.1%
Other Assets	-5,334	Operating Revenue	5,615,809	47.5%	Ancillary Service 57.9%
Total Assets	1,168,863	Operating Expense	8,547,565	152.2%	Current Ratio 0.4
Current Liabilities	2,401,837	Operating Margin	-2,931,756	-52.2%	Days to Collect 34.6
Long Term Liabilities	16,199,011	Other Income	2,300	0.0%	Avg Payment Days 63.6
Total Equity	-17,431,985	Other Expense	0	0.0%	Depreciation Rate 565.7%
Total Liab. and Equity	1,168,863	Net Profit or Loss	(2,929,456)	-52.2%	Return on Equity 16.8%

<b>315526 SPRING HILLS POST ACUTE LIVINGSTON</b>				Proprietary - Partnership	
SPRING HILLS POST ACUTE LIVINGSTON 12/31/2021 184 Days Settled					
LIVINGSTON, NJ 07039		6/30/2021 181 Days Submitted		CR Beds 124 POS Beds 0	
ESSEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate 51.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay 25.2	
Current Assets	2,088,446	Total Charges	14,477,039	Average Wages 31.00	
Fixed Assets	247,189	Contract Allowance	7,410,514	51.2%	Skilled Nursing 43.2%
Other Assets	-5,334	Operating Revenue	7,066,525	48.8%	Ancillary Service 56.8%
Total Assets	2,330,301	Operating Expense	9,519,374	134.7%	Current Ratio 0.8
Current Liabilities	2,553,212	Operating Margin	-2,452,849	-34.7%	Days to Collect 108.2
Long Term Liabilities	19,175,197	Other Income	507,105	7.2%	Avg Payment Days 73.8
Total Equity	-19,398,108	Other Expense	0	0.0%	Depreciation Rate 570.0%
Total Liab. and Equity	2,330,301	Net Profit or Loss	(1,945,744)	-27.5%	Return on Equity 10.0%

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<b>315463 SPRING HILLS POST ACUTE MATAWAN</b>				Proprietary - Partnership	
SPRING HILLS POST ACUTE MATAWAN		8/31/2021 243 Days Settled			
MATAWAN, NJ 07747		12/31/2021 122 Days Settled		CR Beds 130 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	23.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	200.6
Current Assets	473,829	Total Charges	6,934,272	Average Wages	36.74
Fixed Assets	7,088	Contract Allowance	2,458,551	35.5% Skilled Nursing	87.4%
Other Assets	-1,202	Operating Revenue	4,475,721	64.5% Ancillary Service	12.6%
Total Assets	479,715	Operating Expense	4,982,233	111.3% Current Ratio	0.5
Current Liabilities	960,025	Operating Margin	-506,512	-11.3% Days to Collect	29.5
Long Term Liabilities	0	Other Income	26,202	0.6% Avg Payment Days	67.7
Total Equity	-480,310	Other Expense	0	0.0% Depreciation Rate	5,650.9%
Total Liab. and Equity	479,715	Net Profit or Loss	(480,310)	-10.7% Return on Equity	100.0%

<b>315463 SPRING HILLS POST ACUTE MATAWAN</b>				Proprietary - Partnership	
SPRING HILLS POST ACUTE MATAWAN		8/31/2021 243 Days Settled			
MATAWAN, NJ 07747		12/31/2021 122 Days Settled		CR Beds 130 POS Beds 0	
MONMOUTH		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	43.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	195.0
Current Assets	1,606,947	Total Charges	12,487,199	Average Wages	36.74
Fixed Assets	884,552	Contract Allowance	4,209,659	33.7% Skilled Nursing	86.9%
Other Assets	65,350	Operating Revenue	8,277,540	66.3% Ancillary Service	13.1%
Total Assets	2,556,849	Operating Expense	9,477,026	114.5% Current Ratio	0.2
Current Liabilities	6,969,184	Operating Margin	-1,199,486	-14.5% Days to Collect	60.0
Long Term Liabilities	3,830,267	Other Income	11,234	0.1% Avg Payment Days	211.2
Total Equity	-8,242,602	Other Expense	0	0.0% Depreciation Rate	13.9%
Total Liab. and Equity	2,556,849	Net Profit or Loss	(1,188,252)	-14.4% Return on Equity	14.4%

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315370 SPRING HILLS POST ACUTE PRINCETON				Proprietary - Other	
SPRING HILLS POST ACUTE PRINCETON		8/31/2021 243 Days Settled			
PRINCETON, NJ 08540		12/31/2021 122 Days Settled		CR Beds 180 POS Beds 0	
MERCER		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	20.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	215.7
Current Assets	70,045	Total Charges	7,020,551	Average Wages	28.89
Fixed Assets	24,900	Contract Allowance	3,261,630	46.5% Skilled Nursing	93.6%
Other Assets	0	Operating Revenue	3,758,921	53.5% Ancillary Service	6.4%
Total Assets	94,945	Operating Expense	4,433,891	118.0% Current Ratio	0.1
Current Liabilities	766,615	Operating Margin	-674,970	-18.0% Days to Collect	60.3
Long Term Liabilities	0	Other Income	3,300	0.1% Avg Payment Days	53.3
Total Equity	-671,670	Other Expense	0	0.0% Depreciation Rate	585.3%
Total Liab. and Equity	94,945	Net Profit or Loss	(671,670)	-17.9% Return on Equity	100.0%

315370 SPRING HILLS POST ACUTE PRINCETON				Proprietary - Partnership	
SPRING HILLS POST ACUTE PRINCETON		8/31/2021 243 Days Settled			
PRINCETON, NJ 08540		12/31/2021 122 Days Settled		CR Beds 180 POS Beds 0	
MERCER		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	35.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	337.0
Current Assets	583,351	Total Charges	11,938,977	Average Wages	28.89
Fixed Assets	1,374,966	Contract Allowance	5,395,910	45.2% Skilled Nursing	91.9%
Other Assets	124,059	Operating Revenue	6,543,067	54.8% Ancillary Service	8.1%
Total Assets	2,082,376	Operating Expense	8,345,143	127.5% Current Ratio	0.1
Current Liabilities	10,385,368	Operating Margin	-1,802,076	-27.5% Days to Collect	27.4
Long Term Liabilities	13,498,317	Other Income	13,974	0.2% Avg Payment Days	118.5
Total Equity	-21,801,309	Other Expense	0	0.0% Depreciation Rate	7.1%
Total Liab. and Equity	2,082,376	Net Profit or Loss	(1,788,102)	-27.3% Return on Equity	8.2%

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315194 ST JOSEPH'S HEALTHCARE AND REHAB CENTER				Nonprofit - Other	
ST JOSEPH'S HEALTHCARE AND REHAB CENTER				12/31/2021 365 Days Settled	
CEDAR GROVE, NJ 07009				CR Beds 151 POS Beds 0	
ESSEX				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	78.1%
				Length of Stay	150.5
				Average Wages	29.39
				23.8%	Skilled Nursing 85.2%
				76.2%	Ancillary Service 14.7%
				110.7%	Current Ratio 1.3
				-10.7%	Days to Collect 2,243.5
				0.0%	Avg Payment Days 6,989.5
				0.0%	Depreciation Rate 0.1%
				-10.6%	Return on Equity -0.4%
Balance Sheet		Income Statement			
Current Assets	599,717,000	Total Charges	17,457,661		
Fixed Assets	372,904,000	Contract Allowance	4,160,525		
Other Assets	133,610,000	Operating Revenue	13,297,136		
Total Assets	1,106,231,000	Operating Expense	14,717,180		
Current Liabilities	454,999,000	Operating Margin	-1,420,044		
Long Term Liabilities	321,452,000	Other Income	4,664		
Total Equity	329,780,000	Other Expense	0		
Total Liab. and Equity	1,106,231,000	Net Profit or Loss	(1,415,380)		

315318 ST JOSEPH'S HOME AL & NC, INC				Nonprofit - Other	
ST JOSEPH'S HOME AL & NC, INC				12/31/2021 365 Days Settled	
WOODBIDGE, NJ 07095				CR Beds 111 POS Beds 0	
MIDDLESEX				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.1%
				Length of Stay	686.1
				Average Wages	19.93
				19.0%	Skilled Nursing 61.3%
				81.0%	Ancillary Service 6.8%
				122.9%	Current Ratio 11.7
				-22.9%	Days to Collect 41.7
				12.9%	Avg Payment Days 8.2
				0.0%	Depreciation Rate 4.0%
				-10.0%	Return on Equity -8.9%
Balance Sheet		Income Statement			
Current Assets	7,035,689	Total Charges	7,723,735		
Fixed Assets	595,553	Contract Allowance	1,464,721		
Other Assets	0	Operating Revenue	6,259,014		
Total Assets	7,631,242	Operating Expense	7,691,899		
Current Liabilities	603,870	Operating Margin	-1,432,885		
Long Term Liabilities	950	Other Income	804,645		
Total Equity	7,026,422	Other Expense	0		
Total Liab. and Equity	7,631,242	Net Profit or Loss	(628,240)		

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<b>315388 ST JOSEPH'S HOME FOR ELDERLY</b>				Nonprofit - Church	
ST JOSEPH'S HOME FOR ELDERLY				12/31/2021 365 Days Settled	
TOTOWA, NJ 07512				CR Beds 41 POS Beds 0	
PASSAIC				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	81.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	713.3
Current Assets	1,691,859	Total Charges	5,256,645	Average Wages	21.36
Fixed Assets	1,587,305	Contract Allowance	1,327,449	25.3% Skilled Nursing	88.3%
Other Assets	0	Operating Revenue	3,929,196	74.7% Ancillary Service	11.7%
Total Assets	3,279,164	Operating Expense	7,800,646	198.5% Current Ratio	1.6
Current Liabilities	1,077,770	Operating Margin	-3,871,450	-98.5% Days to Collect	63.8
Long Term Liabilities	1,212,753	Other Income	2,403,692	61.2% Avg Payment Days	22.2
Total Equity	988,641	Other Expense	0	0.0% Depreciation Rate	1.4%
Total Liab. and Equity	3,279,164	Net Profit or Loss	(1,467,758)	-37.4% Return on Equity	-148.5%
<b>315060 ST MARY'S CENTER FOR REHABILITATION &amp; HEALTHCARE</b>				Proprietary - Other	
ST MARY'S CENTER FOR REHABILITATION & HEALTHCARE				12/31/2021 365 Days Settled	
CHERRY HILL, NJ 08003				CR Beds 313 POS Beds 0	
CAMDEN				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	57.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	133.3
Current Assets	2,848,107	Total Charges	20,288,720	Average Wages	22.93
Fixed Assets	511,312	Contract Allowance	2,278,874	11.2% Skilled Nursing	82.1%
Other Assets	43,873	Operating Revenue	18,009,846	88.8% Ancillary Service	9.5%
Total Assets	3,403,292	Operating Expense	20,296,981	112.7% Current Ratio	0.6
Current Liabilities	4,406,044	Operating Margin	-2,287,135	-12.7% Days to Collect	25.4
Long Term Liabilities	0	Other Income	70,058	0.4% Avg Payment Days	66.3
Total Equity	-1,002,752	Other Expense	0	0.0% Depreciation Rate	345.5%
Total Liab. and Equity	3,403,292	Net Profit or Loss	(2,217,077)	-12.3% Return on Equity	221.1%

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<b>315149 STERLING MANOR</b>				Proprietary - Corporation		
STERLING MANOR		12/31/2021 365 Days Settled				
MAPLE SHADE, NJ 08052				CR Beds 124 POS Beds 0		
BURLINGTON				<b>Key Performance Ind.</b>		
NOVITAS				Occupancy Rate	72.8%	
				Length of Stay	145.2	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	17.03	
Current Assets	7,574,049	Total Charges	8,048,804	0.0%	Skilled Nursing	97.6%
Fixed Assets	306,974	Contract Allowance	1,638	100.0%	Ancillary Service	2.4%
Other Assets	764,674	Operating Revenue	8,047,166	104.1%	Current Ratio	0.8
Total Assets	8,645,697	Operating Expense	8,379,846	-4.1%	Days to Collect	61.1
Current Liabilities	9,164,445	Operating Margin	-332,680	3.6%	Avg Payment Days	396.1
Long Term Liabilities	530,722	Other Income	285,908	0.0%	Depreciation Rate	69.2%
Total Equity	-1,049,470	Other Expense	0	-0.6%	Return on Equity	4.5%
Total Liab. and Equity	8,645,697	Net Profit or Loss	(46,765)			
<b>315486 STONEBRIDGE AT MONTGOMERY HEALTH CARE CENTER</b>				Nonprofit - Other		
STONEBRIDGE AT MONTGOMERY HEALTH CARE CENTER		12/31/2021 365 Days Settled				
SKILLMAN, NJ 08558				CR Beds 40 POS Beds 0		
SOMERSET				<b>Key Performance Ind.</b>		
BLUE CROSS (TENNESSEE)				Occupancy Rate	66.6%	
				Length of Stay	88.4	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	23.01	
Current Assets	53,335,275	Total Charges	28,708,135	6.0%	Skilled Nursing	16.3%
Fixed Assets	60,408,098	Contract Allowance	1,719,808	94.0%	Ancillary Service	4.8%
Other Assets	7,027,061	Operating Revenue	26,988,327	109.5%	Current Ratio	13.4
Total Assets	120,770,434	Operating Expense	29,541,508	-9.5%	Days to Collect	17.4
Current Liabilities	3,986,204	Operating Margin	-2,553,181	27.8%	Avg Payment Days	19.6
Long Term Liabilities	134,283,138	Other Income	7,510,600	0.0%	Depreciation Rate	7.1%
Total Equity	-17,498,908	Other Expense	0	18.4%	Return on Equity	-28.3%
Total Liab. and Equity	120,770,434	Net Profit or Loss	4,954,566			

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<b>315066 STRATFORD MANOR REHABILITATION AND CARE CENTER</b>				Proprietary - Partnership	
STRATFORD MANOR REHABILITATION AND CARE CENTER		12/31/2021 365 Days Settled			
WEST ORANGE, NJ 07052				CR Beds 131	POS Beds 0
ESSEX		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	92.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	84.2
Current Assets	6,065,865	Total Charges	17,504,904	Average Wages	22.82
Fixed Assets	2,834,923	Contract Allowance	1,613,376	9.2%	Skilled Nursing
Other Assets	0	Operating Revenue	15,891,528	90.8%	Ancillary Service
Total Assets	8,900,788	Operating Expense	13,856,763	87.2%	Current Ratio
Current Liabilities	2,900,518	Operating Margin	2,034,765	12.8%	Days to Collect
Long Term Liabilities	0	Other Income	3,438,840	21.6%	Avg Payment Days
Total Equity	6,000,270	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,900,788	Net Profit or Loss	5,473,605	34.4%	Return on Equity
<b>315381 SUMMER HILL NURSING HOME</b>				Proprietary - Corporation	
SUMMER HILL NURSING HOME		12/31/2021 365 Days Settled			
OLD BRIDGE, NJ 08857				CR Beds 120	POS Beds 0
MIDDLESEX		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	105.8
Current Assets	1,615,562	Total Charges	9,869,862	Average Wages	24.69
Fixed Assets	621,816	Contract Allowance	790,985	8.0%	Skilled Nursing
Other Assets	707,697	Operating Revenue	9,078,877	92.0%	Ancillary Service
Total Assets	2,945,075	Operating Expense	11,572,797	127.5%	Current Ratio
Current Liabilities	4,374,957	Operating Margin	-2,493,920	-27.5%	Days to Collect
Long Term Liabilities	0	Other Income	679,873	7.5%	Avg Payment Days
Total Equity	-1,429,882	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,945,075	Net Profit or Loss	(1,814,047)	-20.0%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315354 SUNNYSIDE MANOR</b>				Proprietary - Corporation	
SUNNYSIDE MANOR		12/31/2021 365 Days Settled			
WALL, NJ 07719		CR Beds 152    POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				536.7	
Current Assets	3,891,055	Total Charges	13,651,282	Average Wages	
Fixed Assets	21,183,725	Contract Allowance	1,309,374	25.91	
Other Assets	1,748,843	Operating Revenue	12,341,908	9.6%	
Total Assets	<u>26,823,623</u>	Operating Expense	13,854,847	90.4%	
Current Liabilities	919,052	Operating Margin	-1,512,939	112.3%	
Long Term Liabilities	24,296,468	Other Income	1,074,955	-12.3%	
Total Equity	<u>1,608,103</u>	Other Expense	0	8.7%	
Total Liab. and Equity	<u>26,823,623</u>	Net Profit or Loss	(437,984)	0.0%	
				-3.5%	
				-27.2%	
<b>315529 SYCAMORE LIVING AT EAST HANOVER</b>				Proprietary - Partnership	
SYCAMORE LIVING AT EAST HANOVER		12/31/2021 365 Days Settled			
EAST HANOVER, NJ 07936		CR Beds 123    POS Beds 0			
MORRIS		<b>Key Performance Ind.</b>			
Novitas NJ		Occupancy Rate		50.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				56.0	
Current Assets	1,058,987	Total Charges	13,752,254	Average Wages	
Fixed Assets	1,610,319	Contract Allowance	2,581,615	28.23	
Other Assets	1,211,048	Operating Revenue	11,170,639	18.8%	
Total Assets	<u>3,880,354</u>	Operating Expense	14,740,845	81.2%	
Current Liabilities	13,074,685	Operating Margin	-3,570,206	132.0%	
Long Term Liabilities	0	Other Income	240,634	-32.0%	
Total Equity	<u>-9,194,331</u>	Other Expense	0	2.2%	
Total Liab. and Equity	<u>3,880,354</u>	Net Profit or Loss	(3,329,572)	0.0%	
				-29.8%	
				36.2%	

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<b>315462 TALLWOODS CARE CENTER</b>		Proprietary - Corporation	
TALLWOODS CARE CENTER		12/31/2021 365 Days Settled	
BAYVILLE, NJ 08721		CR Beds 180    POS Beds 0	
OCEAN		<b>Key Performance Ind.</b>	
Novitas NJ		Occupancy Rate	76.4%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	8,761,380	Total Charges	22,282,464
Fixed Assets	1,069,065	Contract Allowance	2,546,631
Other Assets	1,019,045	Operating Revenue	19,735,833
Total Assets	10,849,490	Operating Expense	16,636,100
Current Liabilities	3,324,541	Operating Margin	3,099,733
Long Term Liabilities	0	Other Income	1,717,545
Total Equity	7,524,949	Other Expense	0
Total Liab. and Equity	10,849,490	Net Profit or Loss	4,817,278
		11.4%	Skilled Nursing 86.0%
		88.6%	Ancillary Service 14.0%
		84.3%	Current Ratio 2.6
		15.7%	Days to Collect 26.3
		8.7%	Avg Payment Days 63.5
		0.0%	Depreciation Rate 71.6%
		24.4%	Return on Equity 64.0%

<b>315037 TEANECK NURSING CENTER</b>		Proprietary - Corporation	
TEANECK NURSING CENTER		12/31/2021 365 Days Settled	
TEANECK, NJ 07666		CR Beds 107    POS Beds 0	
BERGEN		<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	62.9%
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	3,690,064	Total Charges	8,875,069
Fixed Assets	111,130	Contract Allowance	55,178
Other Assets	0	Operating Revenue	8,819,891
Total Assets	3,801,194	Operating Expense	9,308,584
Current Liabilities	6,741,438	Operating Margin	-488,693
Long Term Liabilities	513,727	Other Income	551,411
Total Equity	-3,453,971	Other Expense	0
Total Liab. and Equity	3,801,194	Net Profit or Loss	62,719
		0.6%	Skilled Nursing 98.2%
		99.4%	Ancillary Service 1.8%
		105.5%	Current Ratio 0.5
		-5.5%	Days to Collect 95.0
		6.3%	Avg Payment Days 230.6
		0.0%	Depreciation Rate 1,055.3%
		0.7%	Return on Equity -1.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315069 TOWER LODGE CARE CENTER</b>				Proprietary - Partnership	
TOWER LODGE CARE CENTER		12/31/2021 365 Days Settled			
WALL, NJ 07719		CR Beds 60 POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	66.5%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	231.3
Current Assets	1,679,988	Total Charges	4,909,807	Average Wages	26.53
Fixed Assets	515,480	Contract Allowance	587,547	12.0%	Skilled Nursing 93.1%
Other Assets	3,840	Operating Revenue	4,322,260	88.0%	Ancillary Service 6.9%
Total Assets	2,199,308	Operating Expense	4,963,298	114.8%	Current Ratio 1.3
Current Liabilities	1,279,677	Operating Margin	-641,038	-14.8%	Days to Collect 58.4
Long Term Liabilities	45,368	Other Income	611,321	14.1%	Avg Payment Days 48.4
Total Equity	874,263	Other Expense	0	0.0%	Depreciation Rate 33.5%
Total Liab. and Equity	2,199,308	Net Profit or Loss	(29,717)	-0.7%	Return on Equity -3.4%
<b>315138 TROY HILLS CENTER</b>				Proprietary - Corporation	
TROY HILLS CENTER		12/31/2021 365 Days Settled			
PARSIPPANY, NJ 07054		CR Beds 130 POS Beds 0			
MORRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)		Occupancy Rate	69.7%		
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	123.5
Current Assets	1,401,422	Total Charges	17,490,126	Average Wages	28.21
Fixed Assets	1,127,234	Contract Allowance	6,943,872	39.7%	Skilled Nursing 88.6%
Other Assets	-2,893,243	Operating Revenue	10,546,254	60.3%	Ancillary Service 11.4%
Total Assets	-364,587	Operating Expense	12,856,158	121.9%	Current Ratio 1.1
Current Liabilities	1,247,990	Operating Margin	-2,309,904	-21.9%	Days to Collect 46.9
Long Term Liabilities	668,952	Other Income	28,375	0.3%	Avg Payment Days 15.3
Total Equity	-2,281,529	Other Expense	0	0.0%	Depreciation Rate 78.4%
Total Liab. and Equity	-364,587	Net Profit or Loss	(2,281,529)	-21.6%	Return on Equity 100.0%

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<b>315439 UNITED METHODIST COMMUNITIES AT BRISTOL GLEN</b>				Nonprofit - Church	
UNITED METHODIST COMMUNITIES AT BRISTOL GLEN		6/30/2021 365 Days Settled			
NEWTON, NJ 07860				CR Beds 198 POS Beds 0	
SUSSEX				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	57.4%
				Length of Stay	136.8
				Average Wages	23.68
				13.3% Skilled Nursing	36.4%
				86.7% Ancillary Service	4.5%
				104.7% Current Ratio	0.7
				-4.7% Days to Collect	25.2
				26.9% Avg Payment Days	44.8
				0.0% Depreciation Rate	4.5%
				22.2% Return on Equity	12.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	3,115,407	Total Charges	21,482,132		
Fixed Assets	40,112,526	Contract Allowance	2,849,719		
Other Assets	34,712,077	Operating Revenue	18,632,413		
Total Assets	77,940,010	Operating Expense	19,509,820		
Current Liabilities	4,176,436	Operating Margin	-877,407		
Long Term Liabilities	40,425,739	Other Income	5,019,986		
Total Equity	33,337,835	Other Expense	0		
Total Liab. and Equity	77,940,010	Net Profit or Loss	4,142,440		

<b>315404 UNITED METHODIST COMMUNITIES AT COLLINGSWOOD</b>				Nonprofit - Church	
UNITED METHODIST COMMUNITIES AT COLLINGSWOOD		6/30/2021 365 Days Settled			
COLLINGSWOOD, NJ 08108				CR Beds 188 POS Beds 0	
CAMDEN				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	63.0%
				Length of Stay	209.0
				Average Wages	25.01
				14.9% Skilled Nursing	48.2%
				85.1% Ancillary Service	6.3%
				123.1% Current Ratio	22.3
				-23.1% Days to Collect	65.9
				3.5% Avg Payment Days	35.9
				0.0% Depreciation Rate	4.8%
				-19.7% Return on Equity	-7.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	35,876,992	Total Charges	15,576,055		
Fixed Assets	12,238,599	Contract Allowance	2,320,011		
Other Assets	207,609	Operating Revenue	13,256,044		
Total Assets	48,323,200	Operating Expense	16,324,437		
Current Liabilities	1,607,523	Operating Margin	-3,068,393		
Long Term Liabilities	9,227,459	Other Income	457,708		
Total Equity	37,488,218	Other Expense	0		
Total Liab. and Equity	48,323,200	Net Profit or Loss	(2,610,685)		

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<b>315427 UNITED METHODIST COMMUNITIES AT PITMAN</b>				Nonprofit - Church	
UNITED METHODIST COMMUNITIES AT PITMAN      6/30/2021 365 Days Settled					
PITMAN, NJ 08071				CR Beds 250    POS Beds 0	
GLOUCESTER				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate      69.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      363.7	
Current Assets	1,523,650	Total Charges	17,308,339	Average Wages      24.40	
Fixed Assets	3,167,676	Contract Allowance	3,098,897	17.9%	Skilled Nursing      53.6%
Other Assets	714,070	Operating Revenue	14,209,442	82.1%	Ancillary Service    4.1%
Total Assets	<u>5,405,396</u>	Operating Expense	15,794,012	111.2%	Current Ratio      0.9
Current Liabilities	1,791,498	Operating Margin	-1,584,570	-11.2%	Days to Collect      31.7
Long Term Liabilities	150,111	Other Income	592,532	4.2%	Avg Payment Days    41.1
Total Equity	<u>3,463,787</u>	Other Expense	0	0.0%	Depreciation Rate    3.7%
Total Liab. and Equity	<u>5,405,396</u>	Net Profit or Loss	<u>(992,041)</u>	-7.0%	Return on Equity      -28.6%
<hr/>					
<b>315394 UNITED METHODIST COMMUNITIES AT THE SHORES</b>				Nonprofit - Church	
UNITED METHODIST COMMUNITIES AT THE SHORES      6/30/2021 365 Days Settled					
OCEAN CITY, NJ 08226				CR Beds 315    POS Beds 0	
CAPE MAY				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate      53.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay      285.2	
Current Assets	25,546,092	Total Charges	19,196,304	Average Wages      23.70	
Fixed Assets	31,854,502	Contract Allowance	2,607,529	13.6%	Skilled Nursing      38.6%
Other Assets	5,752,647	Operating Revenue	16,588,775	86.4%	Ancillary Service    4.9%
Total Assets	<u>63,153,241</u>	Operating Expense	20,043,449	120.8%	Current Ratio      2.5
Current Liabilities	10,045,021	Operating Margin	-3,454,674	-20.8%	Days to Collect      20.6
Long Term Liabilities	26,702,125	Other Income	1,192,368	7.2%	Avg Payment Days    42.2
Total Equity	<u>26,406,095</u>	Other Expense	0	0.0%	Depreciation Rate    5.0%
Total Liab. and Equity	<u>63,153,241</u>	Net Profit or Loss	<u>(2,266,960)</u>	-13.7%	Return on Equity      -8.6%

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315409 VALLEY VIEW REHABILITATION AND HEALTHCARE CTR				Proprietary - Other	
VALLEY VIEW REHABILITATION AND HEALTHCARE CTR		12/31/2021 365 Days Settled			
NEWTON, NJ 07860				CR Beds 28	POS Beds 0
SUSSEX		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	58.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	71.5
Current Assets	922,218	Total Charges	2,684,425	Average Wages	28.79
Fixed Assets	156,638	Contract Allowance	343,701	12.8%	Skilled Nursing 87.3%
Other Assets	1,006,711	Operating Revenue	2,340,724	87.2%	Ancillary Service 12.7%
Total Assets	2,085,567	Operating Expense	2,581,748	110.3%	Current Ratio 0.5
Current Liabilities	1,983,077	Operating Margin	-241,024	-10.3%	Days to Collect 131.0
Long Term Liabilities	665,625	Other Income	49,081	2.1%	Avg Payment Days 221.5
Total Equity	-563,135	Other Expense	0	0.0%	Depreciation Rate 91.8%
Total Liab. and Equity	2,085,567	Net Profit or Loss	(191,943)	-8.2%	Return on Equity 34.1%
315518 VENETIAN CARE & REHABILITATION CENTER, THE				Proprietary - Corporation	
VENETIAN CARE & REHABILITATION CENTER, THE		12/31/2021 365 Days Settled			
SOUTH AMBOY, NJ 08879				CR Beds 180	POS Beds 0
MIDDLESEX		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	76.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	65.5
Current Assets	2,581,671	Total Charges	23,569,463	Average Wages	20.56
Fixed Assets	448,717	Contract Allowance	3,512,402	14.9%	Skilled Nursing 81.5%
Other Assets	4,735,794	Operating Revenue	20,057,061	85.1%	Ancillary Service 18.5%
Total Assets	7,766,182	Operating Expense	20,124,861	100.3%	Current Ratio 0.7
Current Liabilities	3,545,272	Operating Margin	-67,800	-0.3%	Days to Collect 41.5
Long Term Liabilities	0	Other Income	3,334,484	16.6%	Avg Payment Days 59.7
Total Equity	4,220,910	Other Expense	0	0.0%	Depreciation Rate 148.8%
Total Liab. and Equity	7,766,182	Net Profit or Loss	3,266,684	16.3%	Return on Equity 77.4%

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<b>315508 VICTORIA MANOR</b>				Proprietary - Corporation		
VICTORIA MANOR		12/31/2021 365 Days Settled				
NORTH CAPE MAY, NJ 08204				CR Beds 120 POS Beds 0		
CAPE MAY				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	61.2%	
				Length of Stay	89.6	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	25.12	
Current Assets	3,574,019	Total Charges	9,551,588	8.3%	Skilled Nursing	95.5%
Fixed Assets	0	Contract Allowance	795,109	91.7%	Ancillary Service	4.5%
Other Assets	-5,383,950	Operating Revenue	8,756,479	142.2%	Current Ratio	0.8
Total Assets	-1,809,931	Operating Expense	12,454,202	-42.2%	Days to Collect	101.9
Current Liabilities	4,207,876	Operating Margin	-3,697,723	0.1%	Avg Payment Days	39.9
Long Term Liabilities	-2,325,376	Other Income	5,292	0.0%	Depreciation Rate	80.4%
Total Equity	-3,692,431	Other Expense	0	-42.2%	Return on Equity	100.0%
Total Liab. and Equity	-1,809,931	Net Profit or Loss	(3,692,431)			
<b>315480 VILLA AT FLORHAM PARK, INC THE</b>				Unknown		
VILLA AT FLORHAM PARK, INC THE		6/9/2021 160 Days Settled*				
FLORHAM PARK, NJ 07932				CR Beds 0 POS Beds 0		
MORRIS				<b>Key Performance Ind.</b>		
NOVITAS				Occupancy Rate	0.0%	
				Length of Stay		
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages		
Current Assets	0	Total Charges	0	0.0%	Skilled Nursing	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Ancillary Service	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Current Ratio	
Total Assets	0	Operating Expense	0	0.0%	Days to Collect	
Current Liabilities	0	Operating Margin	0	0.0%	Avg Payment Days	
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.0%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%		

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<b>315269 VILLAGE POINT</b>				Nonprofit - Other	
VILLAGE POINT		12/31/2021 365 Days Settled			
MONROE TOWNSHIP, NJ 08831				CR Beds 120	POS Beds 0
MIDDLESEX				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	77.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	91.9
Current Assets	-1,105,190	Total Charges	18,142,169	Average Wages	30.44
Fixed Assets	23,929,097	Contract Allowance	4,803,099	26.5%	Skilled Nursing 89.8%
Other Assets	2,749,457	Operating Revenue	13,339,070	73.5%	Ancillary Service 10.2%
Total Assets	25,573,364	Operating Expense	16,342,335	122.5%	Current Ratio (0.3)
Current Liabilities	3,501,334	Operating Margin	-3,003,265	-22.5%	Days to Collect 44.3
Long Term Liabilities	26,788,691	Other Income	1,814,836	13.6%	Avg Payment Days 15.1
Total Equity	-4,716,661	Other Expense	0	0.0%	Depreciation Rate 6.2%
Total Liab. and Equity	25,573,364	Net Profit or Loss	(1,188,429)	-8.9%	Return on Equity 25.2%
<b>315461 VIRTUA H &amp; R C AT BERLIN</b>				Nonprofit - Other	
VIRTUA H & R C AT BERLIN		12/31/2021 365 Days Settled			
BERLIN, NJ 08009				CR Beds 128	POS Beds 0
CAMDEN				<b>Key Performance Ind.</b>	
Novitas NJ				Occupancy Rate	63.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	76.8
Current Assets	1,987,454	Total Charges	20,332,715	Average Wages	29.45
Fixed Assets	5,404,540	Contract Allowance	10,979,201	54.0%	Skilled Nursing 60.4%
Other Assets	32,474	Operating Revenue	9,353,514	46.0%	Ancillary Service 39.6%
Total Assets	7,424,468	Operating Expense	14,992,422	160.3%	Current Ratio 0.5
Current Liabilities	4,158,999	Operating Margin	-5,638,908	-60.3%	Days to Collect 45.4
Long Term Liabilities	3,830,952	Other Income	140,824	1.5%	Avg Payment Days 34.6
Total Equity	-565,483	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	7,424,468	Net Profit or Loss	(5,498,084)	-58.8%	Return on Equity 972.3%

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<b>315128 VIRTUA HEALTH &amp; REHAB MT HOLLY</b>				Nonprofit - Other	
VIRTUA HEALTH & REHAB MT HOLLY				12/31/2021 365 Days Settled	
LUMBERTON, NJ 08048				CR Beds 180 POS Beds 0	
BURLINGTON				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	47.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	113.4
Current Assets	2,279,110	Total Charges	18,800,282	Average Wages	27.30
Fixed Assets	4,403,816	Contract Allowance	9,798,460	52.1%	Skilled Nursing
Other Assets	67,861	Operating Revenue	9,001,822	47.9%	Ancillary Service
Total Assets	<u>6,750,787</u>	Operating Expense	15,387,082	170.9%	Current Ratio
Current Liabilities	3,810,834	Operating Margin	-6,385,260	-70.9%	Days to Collect
Long Term Liabilities	1,483,800	Other Income	13,325	0.1%	Avg Payment Days
Total Equity	<u>1,456,153</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>6,750,787</u>	Net Profit or Loss	<u>(6,371,935)</u>	-70.8%	Return on Equity
					-437.6%
<b>315187 VOORHEES CARE &amp; REHABILITATION CENTER, THE</b>				Proprietary - Corporation	
VOORHEES CARE & REHABILITATION CENTER, THE				12/31/2021 365 Days Settled	
VOORHEES, NJ 08043				CR Beds 240 POS Beds 0	
CAMDEN				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	69.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	127.7
Current Assets	9,503,664	Total Charges	19,524,925	Average Wages	22.21
Fixed Assets	895,712	Contract Allowance	887,523	4.5%	Skilled Nursing
Other Assets	-7,067,662	Operating Revenue	18,637,402	95.5%	Ancillary Service
Total Assets	<u>3,331,714</u>	Operating Expense	20,180,135	108.3%	Current Ratio
Current Liabilities	4,479,487	Operating Margin	-1,542,733	-8.3%	Days to Collect
Long Term Liabilities	-2,090,151	Other Income	2,433,993	13.1%	Avg Payment Days
Total Equity	<u>942,378</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,331,714</u>	Net Profit or Loss	<u>891,260</u>	4.8%	Return on Equity
					94.6%

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<b>315289 VOORHEES PEDIATRIC FACILITY</b>				Proprietary - Corporation	
VOORHEES PEDIATRIC FACILITY		12/31/2021 365 Days Settled			
VOORHEES, NJ 08043		CR Beds 119    POS Beds 0			
CAMDEN		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		86.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				329.4	
Current Assets	11,323,845	Total Charges	128,755,186	Average Wages	
Fixed Assets	390,487	Contract Allowance	80,951,331	39.30	
Other Assets	0	Operating Revenue	47,803,855	62.9%	
Total Assets	11,714,332	Operating Expense	41,048,474	37.1%	
Current Liabilities	3,249,598	Operating Margin	6,755,381	85.9%	
Long Term Liabilities	47,742	Other Income	1,611,475	14.1%	
Total Equity	8,416,992	Other Expense	0	3.4%	
Total Liab. and Equity	11,714,332	Net Profit or Loss	8,366,855	0.0%	
				Days to Collect	
				54.7	
				Avg Payment Days	
				28.9	
				Depreciation Rate	
				46.0%	
				Return on Equity	
				99.4%	

  

<b>315414 WARDELL GARDENS AT TINTON FALLS</b>				Proprietary - Corporation	
WARDELL GARDENS AT TINTON FALLS		12/31/2021 365 Days Settled			
TINTON FALLS, NJ 07753		CR Beds 100    POS Beds 0			
MONMOUTH		<b>Key Performance Ind.</b>			
NOVITAS		Occupancy Rate		53.8%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	
				202.4	
Current Assets	1,021,675	Total Charges	5,224,073	Average Wages	
Fixed Assets	96,473	Contract Allowance	119,463	20.94	
Other Assets	254,828	Operating Revenue	5,104,610	2.3%	
Total Assets	1,372,976	Operating Expense	5,823,721	97.7%	
Current Liabilities	1,555,161	Operating Margin	-719,111	114.1%	
Long Term Liabilities	0	Other Income	14,426	-14.1%	
Total Equity	-182,185	Other Expense	0	0.3%	
Total Liab. and Equity	1,372,976	Net Profit or Loss	(704,685)	0.0%	
				Days to Collect	
				46.8	
				Avg Payment Days	
				60.3	
				Depreciation Rate	
				452.9%	
				Return on Equity	
				386.8%	

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<b>315304 WARREN HAVEN REHAB AND NURSING CENTER</b>				Proprietary - Corporation	
WARREN HAVEN REHAB AND NURSING CENTER				12/31/2021 365 Days Settled	
OXFORD, NJ 07863				CR Beds 180 POS Beds 0	
WARREN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	43.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	178.0
Current Assets	2,824,075	Total Charges	9,700,423	Average Wages	26.19
Fixed Assets	147,377	Contract Allowance	723,105	7.5% Skilled Nursing	88.1%
Other Assets	2,290,935	Operating Revenue	8,977,318	92.5% Ancillary Service	10.8%
Total Assets	5,262,387	Operating Expense	9,580,794	106.7% Current Ratio	0.9
Current Liabilities	2,981,134	Operating Margin	-603,476	-6.7% Days to Collect	78.0
Long Term Liabilities	4,987	Other Income	977,698	10.9% Avg Payment Days	49.2
Total Equity	2,276,266	Other Expense	0	0.0% Depreciation Rate	678.9%
Total Liab. and Equity	5,262,387	Net Profit or Loss	374,222	4.2% Return on Equity	16.4%
<b>315324 WATERS EDGE HEALTHCARE &amp; REHAB</b>				Proprietary - Other	
WATERS EDGE HEALTHCARE & REHAB				12/31/2021 365 Days Settled	
TRENTON, NJ 08611				CR Beds 215 POS Beds 0	
MERCER				<b>Key Performance Ind.</b>	
NOVITAS				Occupancy Rate	55.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	162.2
Current Assets	2,826,824	Total Charges	19,835,560	Average Wages	22.98
Fixed Assets	1,089,481	Contract Allowance	1,171,227	5.9% Skilled Nursing	94.1%
Other Assets	226,500	Operating Revenue	18,664,333	94.1% Ancillary Service	5.9%
Total Assets	4,142,805	Operating Expense	16,689,933	89.4% Current Ratio	0.1
Current Liabilities	21,182,937	Operating Margin	1,974,400	10.6% Days to Collect	43.1
Long Term Liabilities	242,650	Other Income	42,725	0.2% Avg Payment Days	135.7
Total Equity	-17,282,782	Other Expense	0	0.0% Depreciation Rate	156.7%
Total Liab. and Equity	4,142,805	Net Profit or Loss	2,017,129	10.8% Return on Equity	-11.7%

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<b>315504 WEDGWOOD GARDENS CARE CENTER</b>				Proprietary - Partnership		
WEDGWOOD GARDENS CARE CENTER				12/31/2021 365 Days Settled		
FREEHOLD, NJ 07728				CR Beds 151 POS Beds 0		
MONMOUTH				<b>Key Performance Ind.</b>		
NOVITAS				Occupancy Rate	59.5%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	85.1	
Current Assets	4,554,051	Total Charges	11,553,781	Average Wages	28.15	
Fixed Assets	5,877	Contract Allowance	965,849	8.4%	Skilled Nursing	91.4%
Other Assets	0	Operating Revenue	10,587,932	91.6%	Ancillary Service	8.6%
Total Assets	4,559,928	Operating Expense	13,200,604	124.7%	Current Ratio	1.1
Current Liabilities	4,159,642	Operating Margin	-2,612,672	-24.7%	Days to Collect	106.1
Long Term Liabilities	0	Other Income	3,057,053	28.9%	Avg Payment Days	35.6
Total Equity	400,286	Other Expense	0	0.0%	Depreciation Rate	884.9%
Total Liab. and Equity	4,559,928	Net Profit or Loss	444,381	4.2%	Return on Equity	111.0%
<b>315372 WHITE HOUSE HLTHCR &amp; REHAB CTR</b>				Proprietary - Corporation		
WHITE HOUSE HLTHCR & REHAB CTR				12/31/2021 365 Days Settled		
ORANGE, NJ 07050				CR Beds 176 POS Beds 0		
ESSEX				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	118.1	
Current Assets	4,296,743	Total Charges	17,965,473	Average Wages	24.63	
Fixed Assets	445,059	Contract Allowance	1,529,896	8.5%	Skilled Nursing	87.5%
Other Assets	0	Operating Revenue	16,435,577	91.5%	Ancillary Service	12.5%
Total Assets	4,741,802	Operating Expense	16,700,454	101.6%	Current Ratio	0.9
Current Liabilities	4,675,680	Operating Margin	-264,877	-1.6%	Days to Collect	98.4
Long Term Liabilities	0	Other Income	415,214	2.5%	Avg Payment Days	45.4
Total Equity	66,122	Other Expense	0	0.0%	Depreciation Rate	83.9%
Total Liab. and Equity	4,741,802	Net Profit or Loss	150,337	0.9%	Return on Equity	227.4%

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315418 WILEY MISSION				Nonprofit - Other	
WILEY MISSION		12/31/2021 365 Days Settled			
MARLTON, NJ 08053				CR Beds 86	POS Beds 0
BURLINGTON				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	51.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	217.2
Current Assets	1,569,831	Total Charges	9,090,067	Average Wages	24.19
Fixed Assets	11,442,234	Contract Allowance	2,200,844	24.2%	Skilled Nursing 75.4%
Other Assets	8,957,916	Operating Revenue	6,889,223	75.8%	Ancillary Service 6.0%
Total Assets	21,969,981	Operating Expense	11,726,108	170.2%	Current Ratio 0.8
Current Liabilities	2,074,557	Operating Margin	-4,836,885	-70.2%	Days to Collect 49.4
Long Term Liabilities	15,264,134	Other Income	18,064,892	262.2%	Avg Payment Days 27.4
Total Equity	4,631,290	Other Expense	0	0.0%	Depreciation Rate 1.4%
Total Liab. and Equity	21,969,981	Net Profit or Loss	11,555,967	167.7%	Return on Equity 249.5%
<b>315213 WILLOW SPRINGS REHABILITATION AND HEALTHCARE CTR</b>				Proprietary - Corporation	
WILLOW SPRINGS REHABILITATION AND HEALTHCARE CTR		12/31/2021 365 Days Settled			
BRICK, NJ 08724				CR Beds 164	POS Beds 0
OCEAN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	64.7
Current Assets	3,839,691	Total Charges	21,295,707	Average Wages	25.68
Fixed Assets	2,277,855	Contract Allowance	2,419,077	11.4%	Skilled Nursing 87.9%
Other Assets	99,015	Operating Revenue	18,876,630	88.6%	Ancillary Service 12.1%
Total Assets	6,216,561	Operating Expense	16,197,379	85.8%	Current Ratio 0.4
Current Liabilities	8,573,067	Operating Margin	2,679,251	14.2%	Days to Collect 44.7
Long Term Liabilities	0	Other Income	80,673	0.4%	Avg Payment Days 99.0
Total Equity	-2,356,506	Other Expense	0	0.0%	Depreciation Rate 25.5%
Total Liab. and Equity	6,216,561	Net Profit or Loss	2,759,924	14.6%	Return on Equity -117.1%

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<b>315077 WILLOWBROOKE COURT SKILLED CARE AT EVERGREENS</b>				Nonprofit - Church		
WILLOWBROOKE COURT SKILLED CARE AT EVERGREENS				12/31/2021 365 Days Settled		
MOORESTOWN, NJ 08057				CR Beds 34 POS Beds 0		
BURLINGTON				<b>Key Performance Ind.</b>		
BLUE CROSS (TENNESSEE)				Occupancy Rate	59.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	84.4	
Current Assets	3,061,320	Total Charges	21,837,778	Average Wages	22.17	
Fixed Assets	56,674,813	Contract Allowance	3,462,216	15.9%	Skilled Nursing	18.5%
Other Assets	40,617,793	Operating Revenue	18,375,562	84.1%	Ancillary Service	3.9%
Total Assets	100,353,926	Operating Expense	19,835,569	107.9%	Current Ratio	0.7
Current Liabilities	4,155,690	Operating Margin	-1,460,007	-7.9%	Days to Collect	17.1
Long Term Liabilities	79,572,603	Other Income	2,697,725	14.7%	Avg Payment Days	50.3
Total Equity	16,625,633	Other Expense	0	0.0%	Depreciation Rate	8.0%
Total Liab. and Equity	100,353,926	Net Profit or Loss	1,237,718	6.7%	Return on Equity	7.4%
<b>315527 WINCHESTER GARDENS HEALTH CARE CENTER</b>				Nonprofit - Other		
WINCHESTER GARDENS HEALTH CARE CENTER				12/31/2021 365 Days Settled		
MAPLEWOOD, NJ 07040				CR Beds 30 POS Beds 0		
ESSEX				<b>Key Performance Ind.</b>		
Novitas NJ				Occupancy Rate	62.3%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	38.7	
Current Assets	13,359,048	Total Charges	21,461,592	Average Wages	25.77	
Fixed Assets	56,843,977	Contract Allowance	598,177	2.8%	Skilled Nursing	13.5%
Other Assets	9,148,804	Operating Revenue	20,863,415	97.2%	Ancillary Service	5.1%
Total Assets	79,351,829	Operating Expense	29,992,437	143.8%	Current Ratio	5.3
Current Liabilities	2,498,992	Operating Margin	-9,129,022	-43.8%	Days to Collect	29.2
Long Term Liabilities	135,984,145	Other Income	4,656,280	22.3%	Avg Payment Days	15.3
Total Equity	-59,131,308	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	79,351,829	Net Profit or Loss	(4,472,742)	-21.4%	Return on Equity	7.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

<b>315178 WINDSOR GARDENS CARE CENTER</b>				Proprietary - Corporation	
WINDSOR GARDENS CARE CENTER		10/18/2021 291 Days Settled			
EAST ORANGE, NJ 07017		12/31/2021 74 Days Settled		CR Beds 215    POS Beds 0	
ESSEX		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	61.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	101.7
Current Assets	1,006,919	Total Charges	13,240,179	Average Wages	26.41
Fixed Assets	103,665	Contract Allowance	1,773,369	13.4% Skilled Nursing	88.9%
Other Assets	1,294,138	Operating Revenue	11,466,810	86.6% Ancillary Service	11.1%
Total Assets	<u>2,404,722</u>	Operating Expense	13,822,161	120.5% Current Ratio	0.1
Current Liabilities	14,139,927	Operating Margin	-2,355,351	-20.5% Days to Collect	28.3
Long Term Liabilities	0	Other Income	5,432,985	47.4% Avg Payment Days	66.5
Total Equity	<u>-11,735,205</u>	Other Expense	0	0.0% Depreciation Rate	415.0%
Total Liab. and Equity	<u>2,404,722</u>	Net Profit or Loss	<u>3,077,634</u>	26.8% Return on Equity	-26.2%

<b>315178 WINDSOR GARDENS CARE CENTER</b>				Proprietary - Corporation	
WINDSOR GARDENS CARE CENTER		10/18/2021 291 Days Settled			
EAST ORANGE, NJ 07017		12/31/2021 74 Days Settled		CR Beds 215    POS Beds 0	
ESSEX		<b>Key Performance Ind.</b>			
NOVITAS				Occupancy Rate	64.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	183.1
Current Assets	2,788,669	Total Charges	3,255,206	Average Wages	26.41
Fixed Assets	402,585	Contract Allowance	138,030	4.2% Skilled Nursing	93.4%
Other Assets	259,342	Operating Revenue	3,117,176	95.8% Ancillary Service	6.7%
Total Assets	<u>3,450,596</u>	Operating Expense	3,179,435	102.0% Current Ratio	1.2
Current Liabilities	2,262,854	Operating Margin	-62,259	-2.0% Days to Collect	285.6
Long Term Liabilities	1,250,000	Other Income	0	0.0% Avg Payment Days	239.9
Total Equity	<u>-62,258</u>	Other Expense	0	0.0% Depreciation Rate	88.8%
Total Liab. and Equity	<u>3,450,596</u>	Net Profit or Loss	<u>(62,259)</u>	-2.0% Return on Equity	100.0%

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<b>315133 WOODCLIFF LAKE HEALTH &amp; REHABILITATION CENTER</b>				Proprietary - Other	
WOODCLIFF LAKE HEALTH & REHABILITATION CENTER		12/31/2021 365 Days Settled			
WOODCLIFF LAKE, NJ 07677		CR Beds 114    POS Beds 0			
BERGEN		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	66.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	48.3
Current Assets	2,506,108	Total Charges	17,017,371	Average Wages	24.31
Fixed Assets	1,690,283	Contract Allowance	2,083,913	12.2% Skilled Nursing	86.7%
Other Assets	-800,000	Operating Revenue	14,933,458	87.8% Ancillary Service	12.8%
Total Assets	3,396,391	Operating Expense	14,471,891	96.9% Current Ratio	1.3
Current Liabilities	1,877,853	Operating Margin	461,567	3.1% Days to Collect	27.0
Long Term Liabilities	3,700,000	Other Income	1,345,808	9.0% Avg Payment Days	39.0
Total Equity	-2,181,462	Other Expense	0	0.0% Depreciation Rate	59.4%
Total Liab. and Equity	3,396,391	Net Profit or Loss	1,807,375	12.1% Return on Equity	-82.9%

  

<b>315248 WOODLAND BEHAVIORAL AND NURSING CENTER</b>				Proprietary - Partnership	
WOODLAND BEHAVIORAL AND NURSING CENTER		12/31/2021 365 Days Settled			
ANDOVER, NJ 07821		CR Beds 543    POS Beds 0			
SUSSEX		<b>Key Performance Ind.</b>			
Novitas NJ				Occupancy Rate	79.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	382.8
Current Assets	15,823,591	Total Charges	43,476,317	Average Wages	22.56
Fixed Assets	475,041	Contract Allowance	2,463,319	5.7% Skilled Nursing	92.7%
Other Assets	0	Operating Revenue	41,012,998	94.3% Ancillary Service	7.3%
Total Assets	16,298,632	Operating Expense	42,565,747	103.8% Current Ratio	1.2
Current Liabilities	13,385,877	Operating Margin	-1,552,749	-3.8% Days to Collect	91.4
Long Term Liabilities	6,837,920	Other Income	290,848	0.7% Avg Payment Days	96.5
Total Equity	-3,925,165	Other Expense	0	0.0% Depreciation Rate	718.2%
Total Liab. and Equity	16,298,632	Net Profit or Loss	(1,261,901)	-3.1% Return on Equity	32.1%

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<b>315047 WYNWOOD REHABILITATION AND HEALTHCARE CENTER</b>		Proprietary - Partnership	
WYNWOOD REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled	
CINNAMINSON, NJ 08077		CR Beds 114 POS Beds 0	
BURLINGTON		<b>Key Performance Ind.</b>	
NOVITAS		Occupancy Rate	91.5%
<b>Balance Sheet</b>		Length of Stay	113.3
<b>Income Statement</b>		Average Wages	26.60
Current Assets	6,957,561	Total Charges	15,527,587
Fixed Assets	183,353	Contract Allowance	1,895,188
Other Assets	2,175,700	Operating Revenue	13,632,399
Total Assets	9,316,614	Operating Expense	11,478,490
Current Liabilities	3,044,115	Operating Margin	2,153,909
Long Term Liabilities	1,303,369	Other Income	838,709
Total Equity	4,969,130	Other Expense	0
Total Liab. and Equity	9,316,614	Net Profit or Loss	2,992,618
		12.2%	Skilled Nursing 86.0%
		87.8%	Ancillary Service 14.0%
		84.2%	Current Ratio 2.3
		15.8%	Days to Collect 74.2
		6.2%	Avg Payment Days 25.2
		0.0%	Depreciation Rate 451.4%
		22.0%	Return on Equity 60.2%