

SNF Profile Report - 2021

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235052 ABERDEEN REHABILITATION AND SKILLED NURSING CENTER				Proprietary - Corporation	
ABERDEEN REHABILITATION AND SKILLED NURSING CENTER		12/31/2021 365 Days Settled			
TRENTON, MI 48183				CR Beds 120 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	27.5%
				Length of Stay	1,206.5
				Average Wages	24.21
				15.3% Skilled Nursing	70.3%
				84.7% Ancillary Service	29.7%
				150.6% Current Ratio	0.9
				-50.6% Days to Collect	129.7
				30.6% Avg Payment Days	34.2
				0.0% Depreciation Rate	59.3%
				-20.0% Return on Equity	13.4%
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235609 ADVANTAGE LIVING CENTER - ARMADA				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ARMADA		12/31/2021 365 Days Settled			
ARMADA, MI 48005				CR Beds 67 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.0%
				Length of Stay	122.9
				Average Wages	21.83
				8.0% Skilled Nursing	86.7%
				92.0% Ancillary Service	13.3%
				86.4% Current Ratio	3.7
				13.6% Days to Collect	50.4
				1.3% Avg Payment Days	36.6
				0.0% Depreciation Rate	174.4%
				15.0% Return on Equity	59.4%

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235539 ADVANTAGE LIVING CENTER - NORTHWEST				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - NORTHWEST		12/31/2021 365 Days Settled			
DETROIT, MI 48235		CR Beds 154 POS Beds 0			
WAYNE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		71.4%	
Balance Sheet		Income Statement		Length of Stay 164.5	
Current Assets	2,741,984	Total Charges	12,537,167	Average Wages	22.28
Fixed Assets	418,887	Contract Allowance	1,620,181	12.9%	Skilled Nursing 90.1%
Other Assets	0	Operating Revenue	10,916,986	87.1%	Ancillary Service 9.9%
Total Assets	3,160,871	Operating Expense	11,305,682	103.6%	Current Ratio 1.4
Current Liabilities	1,968,783	Operating Margin	-388,696	-3.6%	Days to Collect 60.4
Long Term Liabilities	0	Other Income	628,202	5.8%	Avg Payment Days 29.7
Total Equity	1,192,088	Other Expense	0	0.0%	Depreciation Rate 67.1%
Total Liab. and Equity	3,160,871	Net Profit or Loss	239,506	2.2%	Return on Equity 20.1%
235509 ADVANTAGE LIVING CENTER - WARREN				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WARREN		12/31/2021 365 Days Settled			
WARREN, MI 48093		CR Beds 134 POS Beds 0			
MACOMB		Key Performance Ind.			
NGS (WI)		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay 99.0	
Current Assets	2,634,141	Total Charges	13,829,574	Average Wages	25.05
Fixed Assets	172,236	Contract Allowance	1,231,931	8.9%	Skilled Nursing 83.6%
Other Assets	6,643	Operating Revenue	12,597,643	91.1%	Ancillary Service 16.4%
Total Assets	2,813,020	Operating Expense	13,372,037	106.1%	Current Ratio 1.0
Current Liabilities	2,561,243	Operating Margin	-774,394	-6.1%	Days to Collect 73.8
Long Term Liabilities	50,668	Other Income	239,745	1.9%	Avg Payment Days 42.7
Total Equity	201,109	Other Expense	0	0.0%	Depreciation Rate 305.8%
Total Liab. and Equity	2,813,020	Net Profit or Loss	(534,649)	-4.2%	Return on Equity -265.9%

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235725 AERIUS HEALTH CENTER				Proprietary - Corporation	
AERIUS HEALTH CENTER		12/31/2021 365 Days Settled			
RIVERVIEW, MI 48193				CR Beds 78 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate 80.9%	
Balance Sheet		Income Statement		Length of Stay 46.5	
Current Assets	3,065,342	Total Charges	12,489,750	Average Wages	23.23
Fixed Assets	27,289	Contract Allowance	3,411,977	27.3%	Skilled Nursing 70.8%
Other Assets	0	Operating Revenue	9,077,773	72.7%	Ancillary Service 29.2%
Total Assets	3,092,631	Operating Expense	9,918,269	109.3%	Current Ratio 1.1
Current Liabilities	2,829,076	Operating Margin	-840,496	-9.3%	Days to Collect 115.9
Long Term Liabilities	2,207,296	Other Income	423,035	4.7%	Avg Payment Days 30.6
Total Equity	-1,943,741	Other Expense	0	0.0%	Depreciation Rate 4,205.9%
Total Liab. and Equity	3,092,631	Net Profit or Loss	(417,461)	-4.6%	Return on Equity 21.5%
235311 ALAMO NURSING HOME INC				Proprietary - Corporation	
ALAMO NURSING HOME INC		12/31/2021 365 Days Settled			
KALAMAZOO, MI 49009				CR Beds 100 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 69.5%	
Balance Sheet		Income Statement		Length of Stay 347.5	
Current Assets	4,995,231	Total Charges	9,949,238	Average Wages	19.93
Fixed Assets	1,885,674	Contract Allowance	3,237,598	32.5%	Skilled Nursing 95.1%
Other Assets	0	Operating Revenue	6,711,640	67.5%	Ancillary Service 4.9%
Total Assets	6,880,905	Operating Expense	9,911,544	147.7%	Current Ratio 2.4
Current Liabilities	2,106,838	Operating Margin	-3,199,904	-47.7%	Days to Collect 159.4
Long Term Liabilities	606,507	Other Income	4,837,199	72.1%	Avg Payment Days 13.6
Total Equity	4,167,560	Other Expense	0	0.0%	Depreciation Rate 4.5%
Total Liab. and Equity	6,880,905	Net Profit or Loss	1,637,295	24.4%	Return on Equity 39.3%

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235213 ALLEGAN COUNTY MEDICAL CARE FA				Government - County	
ALLEGAN COUNTY MEDICAL CARE FA				12/31/2021 365 Days Settled	
ALLEGAN, MI 49010				CR Beds 70 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 60.1%	
Balance Sheet		Income Statement		Length of Stay 465.7	
Current Assets	2,438,905	Total Charges	5,705,626	Average Wages 25.22	
Fixed Assets	1,831,169	Contract Allowance	490,302	8.6%	Skilled Nursing 89.0%
Other Assets	-91,414	Operating Revenue	5,215,324	91.4%	Ancillary Service 11.0%
Total Assets	<u>4,178,660</u>	Operating Expense	7,429,136	142.4%	Current Ratio 5.2
Current Liabilities	468,391	Operating Margin	-2,213,812	-42.4%	Days to Collect 109.6
Long Term Liabilities	0	Other Income	2,433,367	46.7%	Avg Payment Days 19.2
Total Equity	<u>3,710,269</u>	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	<u>4,178,660</u>	Net Profit or Loss	<u>219,555</u>	4.2%	Return on Equity 5.9%
235016 ALLEGRA NURSING AND REHAB				Proprietary - Other	
ALLEGRA NURSING AND REHAB				12/31/2021 365 Days Settled	
JACKSON, MI 49202				CR Beds 82 POS Beds 0	
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 69.2%	
Balance Sheet		Income Statement		Length of Stay 56.5	
Current Assets	3,384,805	Total Charges	13,541,030	Average Wages 24.46	
Fixed Assets	313,774	Contract Allowance	6,219,017	45.9%	Skilled Nursing 67.1%
Other Assets	0	Operating Revenue	7,322,013	54.1%	Ancillary Service 32.9%
Total Assets	<u>3,698,579</u>	Operating Expense	8,192,263	111.9%	Current Ratio 1.0
Current Liabilities	3,440,438	Operating Margin	-870,250	-11.9%	Days to Collect 150.5
Long Term Liabilities	-144,592	Other Income	1,722,880	23.5%	Avg Payment Days 44.3
Total Equity	<u>402,733</u>	Other Expense	0	0.0%	Depreciation Rate 262.7%
Total Liab. and Equity	<u>3,698,579</u>	Net Profit or Loss	<u>852,630</u>	11.6%	Return on Equity 211.7%

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235593 ALLEGRIA VILLAGE				Proprietary - Other	
ALLEGRIA VILLAGE		9/29/2021 272 Days Settled			
DEARBORN, MI 48126		12/31/2021 93 Days Settled		CR Beds 221 POS Beds 0	
WAYNE		Key Performance Ind.			
BLUE CROSS (MARYLAND)				Occupancy Rate	51.9%
				Length of Stay	70.4
				Average Wages	24.57
				8.6%	Skilled Nursing 92.1%
				91.4%	Ancillary Service 7.8%
				103.8%	Current Ratio 3.0
				-3.8%	Days to Collect 259.1
				10.1%	Avg Payment Days 100.3
				0.0%	Depreciation Rate 0.7%
				6.3%	Return on Equity 2.1%
Balance Sheet		Income Statement			
Current Assets	14,694,791	Total Charges	7,988,160		
Fixed Assets	79,790,626	Contract Allowance	685,692		
Other Assets	0	Operating Revenue	7,302,468		
Total Assets	94,485,417	Operating Expense	7,578,303		
Current Liabilities	4,823,901	Operating Margin	-275,835		
Long Term Liabilities	67,724,000	Other Income	736,116		
Total Equity	21,937,516	Other Expense	0		
Total Liab. and Equity	94,485,417	Net Profit or Loss	460,281		
235593 ALLEGRIA VILLAGE				Nonprofit - Other	
ALLEGRIA VILLAGE		9/29/2021 272 Days Settled			
DEARBORN, MI 48126		12/31/2021 93 Days Settled		CR Beds 194 POS Beds 0	
WAYNE		Key Performance Ind.			
BLUE CROSS (MARYLAND)				Occupancy Rate	53.0%
				Length of Stay	58.0
				Average Wages	24.57
				8.9%	Skilled Nursing 21.7%
				91.1%	Ancillary Service 10.2%
				139.4%	Current Ratio 0.1
				-39.4%	Days to Collect 28.9
				16.4%	Avg Payment Days 105.1
				0.0%	Depreciation Rate 2.4%
				-23.0%	Return on Equity 6.3%
Balance Sheet		Income Statement			
Current Assets	8,212,340	Total Charges	25,649,308		
Fixed Assets	74,876,380	Contract Allowance	2,274,916		
Other Assets	2,206,517	Operating Revenue	23,374,392		
Total Assets	85,295,237	Operating Expense	32,592,772		
Current Liabilities	62,257,006	Operating Margin	-9,218,380		
Long Term Liabilities	108,433,046	Other Income	3,841,672		
Total Equity	-85,394,815	Other Expense	0		
Total Liab. and Equity	85,295,237	Net Profit or Loss	(5,376,708)		

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235450 ALLENDALE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
ALLENDALE NURSING AND REHABILITATION COMMUNITY		12/31/2021 365 Days Settled			
ALLENDALE, MI 49401				CR Beds 60	POS Beds 0
OTTAWA				Key Performance Ind.	
WPS - MICHIGAN				Occupancy Rate	83.3%
Balance Sheet		Income Statement		Length of Stay	78.3
Current Assets	4,973,524	Total Charges	7,511,358	Average Wages	25.22
Fixed Assets	370,640	Contract Allowance	1,990,661	26.5%	Skilled Nursing 81.0%
Other Assets	59,461	Operating Revenue	5,520,697	73.5%	Ancillary Service 19.0%
Total Assets	5,403,625	Operating Expense	5,871,310	106.4%	Current Ratio 1.8
Current Liabilities	2,747,327	Operating Margin	-350,613	-6.4%	Days to Collect 330.4
Long Term Liabilities	0	Other Income	699,473	12.7%	Avg Payment Days 140.3
Total Equity	2,656,298	Other Expense	0	0.0%	Depreciation Rate 96.7%
Total Liab. and Equity	5,403,625	Net Profit or Loss	348,860	6.3%	Return on Equity 13.1%
235459 ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA				Proprietary - Corporation	
ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		12/31/2021 365 Days Settled			
BIG RAPIDS, MI 49307				CR Beds 100	POS Beds 0
MECOSTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	59.4%
Balance Sheet		Income Statement		Length of Stay	90.8
Current Assets	1,338,659	Total Charges	8,485,424	Average Wages	22.55
Fixed Assets	1,303,366	Contract Allowance	1,863,323	22.0%	Skilled Nursing 83.8%
Other Assets	211,790	Operating Revenue	6,622,101	78.0%	Ancillary Service 16.2%
Total Assets	2,853,815	Operating Expense	7,346,509	110.9%	Current Ratio 2.4
Current Liabilities	553,377	Operating Margin	-724,408	-10.9%	Days to Collect 43.7
Long Term Liabilities	2,986,664	Other Income	758,054	11.4%	Avg Payment Days 18.9
Total Equity	-686,226	Other Expense	0	0.0%	Depreciation Rate 6.7%
Total Liab. and Equity	2,853,815	Net Profit or Loss	33,646	0.5%	Return on Equity -4.9%

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235102 AMBASSADOR, A VILLA CENTER				Proprietary - Other	
AMBASSADOR, A VILLA CENTER		12/31/2021 365 Days Settled			
DETROIT, MI 48214		CR Beds 176 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.9%	
Balance Sheet		Income Statement		Length of Stay	
				124.2	
Current Assets	9,414,818	Total Charges	18,560,311	Average Wages	
Fixed Assets	384,121	Contract Allowance	4,572,789	24.6%	
Other Assets	0	Operating Revenue	13,987,522	75.4%	
Total Assets	9,798,939	Operating Expense	15,224,102	108.8%	
Current Liabilities	927,894	Operating Margin	-1,236,580	-8.8%	
Long Term Liabilities	500,000	Other Income	5,465,256	39.1%	
Total Equity	8,371,045	Other Expense	0	0.0%	
Total Liab. and Equity	9,798,939	Net Profit or Loss	4,228,676	30.2%	

235375 APPLEWOOD NURSING CENTER INC				Proprietary - Corporation	
APPLEWOOD NURSING CENTER INC		12/31/2021 365 Days Settled			
WOODHAVEN, MI 48183		CR Beds 150 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.7%	
Balance Sheet		Income Statement		Length of Stay	
				94.0	
Current Assets	3,958,137	Total Charges	16,202,794	Average Wages	
Fixed Assets	8,220,520	Contract Allowance	3,083,291	19.0%	
Other Assets	720,938	Operating Revenue	13,119,503	81.0%	
Total Assets	12,899,595	Operating Expense	13,157,242	100.3%	
Current Liabilities	3,480,324	Operating Margin	-37,739	-0.3%	
Long Term Liabilities	8,243,310	Other Income	691,722	5.3%	
Total Equity	1,175,961	Other Expense	0	0.0%	
Total Liab. and Equity	12,899,595	Net Profit or Loss	653,983	5.0%	

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235360 ARBOR MANOR CARE CENTER				Proprietary - Other	
ARBOR MANOR CARE CENTER		12/31/2021 365 Days Settled			
SPRING ARBOR, MI 49283		CR Beds 122 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		43.8%	
Balance Sheet		Income Statement		Length of Stay 72.3	
Current Assets	3,630,281	Total Charges	7,690,857	Average Wages	21.80
Fixed Assets	2,347,921	Contract Allowance	2,377,157	30.9%	Skilled Nursing 73.6%
Other Assets	42,017	Operating Revenue	5,313,700	69.1%	Ancillary Service 26.4%
Total Assets	6,020,219	Operating Expense	6,962,974	131.0%	Current Ratio 1.9
Current Liabilities	1,885,896	Operating Margin	-1,649,274	-31.0%	Days to Collect 216.2
Long Term Liabilities	3,865,511	Other Income	702,660	13.2%	Avg Payment Days 95.2
Total Equity	268,812	Other Expense	0	0.0%	Depreciation Rate 7.8%
Total Liab. and Equity	6,020,219	Net Profit or Loss	(946,614)	-17.8%	Return on Equity -352.1%
235584 ARGENTINE CARE CENTER				Proprietary - Corporation	
ARGENTINE CARE CENTER		10/31/2021 365 Days Settled			
LINDEN, MI 48451		CR Beds 60 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		67.1%	
Balance Sheet		Income Statement		Length of Stay 174.9	
Current Assets	889,302	Total Charges	4,887,218	Average Wages	20.04
Fixed Assets	256,730	Contract Allowance	607,080	12.4%	Skilled Nursing 85.6%
Other Assets	0	Operating Revenue	4,280,138	87.6%	Ancillary Service 14.4%
Total Assets	1,146,032	Operating Expense	5,021,413	117.3%	Current Ratio 1.4
Current Liabilities	652,489	Operating Margin	-741,275	-17.3%	Days to Collect 56.4
Long Term Liabilities	280,142	Other Income	538,345	12.6%	Avg Payment Days 11.5
Total Equity	213,401	Other Expense	0	0.0%	Depreciation Rate 19.6%
Total Liab. and Equity	1,146,032	Net Profit or Loss	(202,950)	-4.7%	Return on Equity -95.1%

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235561 ARIA NURSING AND REHAB				Proprietary - Other
ARIA NURSING AND REHAB	12/31/2021 365 Days Settled			
LANSING, MI 48911				CR Beds 110 POS Beds 0
INGHAM				Key Performance Ind.
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 81.8%
	Balance Sheet	Income Statement		Length of Stay 89.0
Current Assets	5,761,457	Total Charges	18,623,938	Average Wages 25.23
Fixed Assets	411,859	Contract Allowance	7,254,064	39.0% Skilled Nursing 81.6%
Other Assets	-1	Operating Revenue	11,369,874	61.0% Ancillary Service 18.4%
Total Assets	6,173,315	Operating Expense	12,352,618	108.6% Current Ratio 3.3
Current Liabilities	1,742,205	Operating Margin	-982,744	-8.6% Days to Collect 162.7
Long Term Liabilities	901,595	Other Income	2,387,793	21.0% Avg Payment Days 29.4
Total Equity	3,529,515	Other Expense	0	0.0% Depreciation Rate 420.3%
Total Liab. and Equity	6,173,315	Net Profit or Loss	1,405,049	12.4% Return on Equity 39.8%
235532 ASHLEY HEALTHCARE CENTER				Proprietary - Partnership
ASHLEY HEALTHCARE CENTER	7/31/2021 212 Days Settled			
ASHLEY, MI 48806	12/31/2021 153 Days Settled			CR Beds 63 POS Beds 0
GRATIOT				Key Performance Ind.
NGS (WI)				Occupancy Rate 68.0%
	Balance Sheet	Income Statement		Length of Stay 59.8
Current Assets	1,473,477	Total Charges	3,029,979	Average Wages 29.07
Fixed Assets	2,396,707	Contract Allowance	184,616	6.1% Skilled Nursing 92.1%
Other Assets	0	Operating Revenue	2,845,363	93.9% Ancillary Service 7.9%
Total Assets	3,870,184	Operating Expense	3,301,543	116.0% Current Ratio 3.3
Current Liabilities	446,277	Operating Margin	-456,180	-16.0% Days to Collect 45.9
Long Term Liabilities	3,138,880	Other Income	271,234	9.5% Avg Payment Days 42.6
Total Equity	285,027	Other Expense	0	0.0% Depreciation Rate 4.3%
Total Liab. and Equity	3,870,184	Net Profit or Loss	(191,020)	-6.7% Return on Equity -67.0%

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235532 ASHLEY HEALTHCARE CENTER				Proprietary - Partnership		
ASHLEY HEALTHCARE CENTER		7/31/2021 212 Days Settled				
ASHLEY, MI 48806		12/31/2021 153 Days Settled		CR Beds 63 POS Beds 0		
GRATIOT		Key Performance Ind.				
NGS (WI)				Occupancy Rate	53.1%	
Balance Sheet		Income Statement		Length of Stay	189.7	
Current Assets	822,723	Total Charges	1,941,703	Average Wages	29.07	
Fixed Assets	0	Contract Allowance	304,784	15.7%	Skilled Nursing	94.5%
Other Assets	0	Operating Revenue	1,636,919	84.3%	Ancillary Service	5.5%
Total Assets	<u>822,723</u>	Operating Expense	2,617,851	159.9%	Current Ratio	0.8
Current Liabilities	1,047,517	Operating Margin	-980,932	-59.9%	Days to Collect	174.7
Long Term Liabilities	522,034	Other Income	111,905	6.8%	Avg Payment Days	103.3
Total Equity	-746,828	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	<u>822,723</u>	Net Profit or Loss	<u>(869,027)</u>	-53.1%	Return on Equity	116.4%
235427 AUTUMN WOODS RESIDENTIAL HLTH				Proprietary - Partnership		
AUTUMN WOODS RESIDENTIAL HLTH		12/31/2021 365 Days Settled				
WARREN, MI 48093		CR Beds 293 POS Beds 0				
MACOMB		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.0%	
Balance Sheet		Income Statement		Length of Stay	101.1	
Current Assets	4,782,415	Total Charges	29,419,433	Average Wages	26.45	
Fixed Assets	1,093,856	Contract Allowance	4,589,639	15.6%	Skilled Nursing	89.9%
Other Assets	26,507,299	Operating Revenue	24,829,794	84.4%	Ancillary Service	10.1%
Total Assets	<u>32,383,570</u>	Operating Expense	29,795,933	120.0%	Current Ratio	0.7
Current Liabilities	7,043,336	Operating Margin	-4,966,139	-20.0%	Days to Collect	59.9
Long Term Liabilities	26,275,442	Other Income	3,655,491	14.7%	Avg Payment Days	25.7
Total Equity	-935,208	Other Expense	0	0.0%	Depreciation Rate	416.0%
Total Liab. and Equity	<u>32,383,570</u>	Net Profit or Loss	<u>(1,313,255)</u>	-5.3%	Return on Equity	140.4%

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235446 AUTUMNWOOD OF DECKERVILLE		Proprietary - Corporation	
AUTUMNWOOD OF DECKERVILLE		12/31/2021 365 Days Settled	
DECKERVILLE, MI 48427		CR Beds 84 POS Beds 0	
SANILAC		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.4%
Balance Sheet		Length of Stay	181.1
Income Statement		Average Wages	18.65
Current Assets	2,051,624	Total Charges	13,720,881
Fixed Assets	282,345	Contract Allowance	6,207,640 45.2%
Other Assets	7,000	Operating Revenue	7,513,241 54.8%
Total Assets	2,340,969	Operating Expense	7,425,970 98.8%
Current Liabilities	1,288,157	Operating Margin	87,271 1.2%
Long Term Liabilities	-2,815,913	Other Income	951,754 12.7%
Total Equity	3,868,725	Other Expense	0 0.0%
Total Liab. and Equity	2,340,969	Net Profit or Loss	1,039,025 13.8%
		Skilled Nursing	83.1%
		Ancillary Service	16.9%
		Current Ratio	1.6
		Days to Collect	97.4
		Avg Payment Days	9.9
		Depreciation Rate	53.4%
		Return on Equity	26.9%

235438 AUTUMNWOOD OF MCBAIN		Proprietary - Corporation	
AUTUMNWOOD OF MCBAIN		12/31/2021 365 Days Settled	
MC BAIN, MI 49657		CR Beds 95 POS Beds 0	
MISSAUKEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	63.5%
Balance Sheet		Length of Stay	97.0
Income Statement		Average Wages	20.12
Current Assets	953,805	Total Charges	12,930,532
Fixed Assets	554,175	Contract Allowance	6,150,832 47.6%
Other Assets	12,569	Operating Revenue	6,779,700 52.4%
Total Assets	1,520,549	Operating Expense	7,879,098 116.2%
Current Liabilities	2,134,773	Operating Margin	-1,099,398 -16.2%
Long Term Liabilities	-3,561,963	Other Income	873,085 12.9%
Total Equity	2,947,739	Other Expense	0 0.0%
Total Liab. and Equity	1,520,549	Net Profit or Loss	(226,313) -3.3%
		Skilled Nursing	86.9%
		Ancillary Service	13.1%
		Current Ratio	0.4
		Days to Collect	61.8
		Avg Payment Days	11.5
		Depreciation Rate	96.8%
		Return on Equity	-7.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235139 AVISTA NURSING AND REHAB				Proprietary - Other	
AVISTA NURSING AND REHAB		12/31/2021 365 Days Settled			
SAGINAW, MI 48601		CR Beds 103 POS Beds 0			
SAGINAW		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		67.1%	
Balance Sheet		Income Statement		Length of Stay 69.9	
Current Assets	4,454,425	Total Charges	17,180,595	Average Wages	23.33
Fixed Assets	969,472	Contract Allowance	8,821,244	51.3%	Skilled Nursing 66.3%
Other Assets	0	Operating Revenue	8,359,351	48.7%	Ancillary Service 33.7%
Total Assets	5,423,897	Operating Expense	10,074,082	120.5%	Current Ratio 1.3
Current Liabilities	3,484,306	Operating Margin	-1,714,731	-20.5%	Days to Collect 186.7
Long Term Liabilities	-38,523	Other Income	2,174,402	26.0%	Avg Payment Days 32.7
Total Equity	1,978,114	Other Expense	0	0.0%	Depreciation Rate 187.3%
Total Liab. and Equity	5,423,897	Net Profit or Loss	459,671	5.5%	Return on Equity 23.2%
235033 BAY BLUFFS-EMMET CO MED CARE FAC				Nonprofit - Church	
BAY BLUFFS-EMMET CO MED CARE FAC		12/31/2021 365 Days Settled			
HARBOR SPRINGS, MI 49740		CR Beds 143 POS Beds 0			
EMMET		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		53.6%	
Balance Sheet		Income Statement		Length of Stay 277.1	
Current Assets	4,833,926	Total Charges	11,165,329	Average Wages	25.36
Fixed Assets	4,185,777	Contract Allowance	82,608	0.7%	Skilled Nursing 97.2%
Other Assets	291,002	Operating Revenue	11,082,721	99.3%	Ancillary Service 2.8%
Total Assets	9,310,705	Operating Expense	13,453,285	121.4%	Current Ratio 3.4
Current Liabilities	1,427,909	Operating Margin	-2,370,564	-21.4%	Days to Collect 36.2
Long Term Liabilities	234,948	Other Income	3,751,959	33.9%	Avg Payment Days 26.7
Total Equity	7,647,848	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	9,310,705	Net Profit or Loss	1,381,395	12.5%	Return on Equity 18.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235044 BAY COUNTY MEDICAL CARE FACILITY				Government - County		
BAY COUNTY MEDICAL CARE FACILITY				12/31/2021 365 Days Settled		
ESSEXVILLE, MI 48732				CR Beds 198 POS Beds 0		
BAY				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	51.8%	
Balance Sheet		Income Statement		Length of Stay	312.0	
Current Assets	12,638,156	Total Charges	16,227,237	Average Wages	25.45	
Fixed Assets	20,641,050	Contract Allowance	542,168	3.3%	Skilled Nursing	92.1%
Other Assets	15,982,204	Operating Revenue	15,685,069	96.7%	Ancillary Service	7.9%
Total Assets	49,261,410	Operating Expense	24,655,994	157.2%	Current Ratio	0.9
Current Liabilities	14,725,411	Operating Margin	-8,970,925	-57.2%	Days to Collect	280.2
Long Term Liabilities	24,569,743	Other Income	11,677,013	74.4%	Avg Payment Days	29.6
Total Equity	9,966,256	Other Expense	0	0.0%	Depreciation Rate	5.1%
Total Liab. and Equity	49,261,410	Net Profit or Loss	2,706,088	17.3%	Return on Equity	27.2%
235388 BAY SHORES SENIOR CARE AND REHAB CENTER				Proprietary - Corporation		
BAY SHORES SENIOR CARE AND REHAB CENTER				12/31/2021 365 Days Settled		
BAY CITY, MI 48706				CR Beds 126 POS Beds 0		
BAY				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.5%	
Balance Sheet		Income Statement		Length of Stay	40.4	
Current Assets	2,900,808	Total Charges	16,703,100	Average Wages	17.46	
Fixed Assets	428,098	Contract Allowance	6,026,078	36.1%	Skilled Nursing	69.4%
Other Assets	0	Operating Revenue	10,677,022	63.9%	Ancillary Service	30.6%
Total Assets	3,328,906	Operating Expense	11,565,036	108.3%	Current Ratio	(24.1)
Current Liabilities	-120,246	Operating Margin	-888,014	-8.3%	Days to Collect	40.5
Long Term Liabilities	0	Other Income	1,871,394	17.5%	Avg Payment Days	22.0
Total Equity	3,449,152	Other Expense	0	0.0%	Depreciation Rate	64.5%
Total Liab. and Equity	3,328,906	Net Profit or Loss	983,380	9.2%	Return on Equity	28.5%

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235144 BAYSIDE VILLAGE				Nonprofit - Church	
BAYSIDE VILLAGE		9/30/2021 365 Days Settled			
L' ANSE, MI 49946				CR Beds 59	POS Beds 0
BARAGA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.0%
Balance Sheet		Income Statement		Length of Stay	133.5
Current Assets	1,115,413	Total Charges	5,977,307	Average Wages	21.94
Fixed Assets	614,786	Contract Allowance	1,915,127	32.0%	Skilled Nursing 73.2%
Other Assets	-26,483	Operating Revenue	4,062,180	68.0%	Ancillary Service 26.8%
Total Assets	1,703,716	Operating Expense	5,670,963	139.6%	Current Ratio 1.1
Current Liabilities	987,089	Operating Margin	-1,608,783	-39.6%	Days to Collect 66.5
Long Term Liabilities	0	Other Income	666,717	16.4%	Avg Payment Days 30.5
Total Equity	716,627	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	1,703,716	Net Profit or Loss	(942,066)	-23.2%	Return on Equity -131.5%
235633 BEACON HILL AT EASTGATE				Nonprofit - Other	
BEACON HILL AT EASTGATE		3/31/2021 365 Days Settled			
GRAND RAPIDS, MI 49506				CR Beds 296	POS Beds 0
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.6%
Balance Sheet		Income Statement		Length of Stay	702.8
Current Assets	13,884,270	Total Charges	16,347,156	Average Wages	25.82
Fixed Assets	62,548,037	Contract Allowance	1,176,294	7.2%	Skilled Nursing 22.7%
Other Assets	11,101,064	Operating Revenue	15,170,862	92.8%	Ancillary Service 4.1%
Total Assets	87,533,371	Operating Expense	18,549,537	122.3%	Current Ratio 0.7
Current Liabilities	19,448,002	Operating Margin	-3,378,675	-22.3%	Days to Collect 22.4
Long Term Liabilities	80,692,633	Other Income	5,809,279	38.3%	Avg Payment Days 52.3
Total Equity	-12,607,264	Other Expense	0	0.0%	Depreciation Rate 2.3%
Total Liab. and Equity	87,533,371	Net Profit or Loss	2,430,604	16.0%	Return on Equity -19.3%

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235475 BEACONSHIRE NURSING CENTRE				Proprietary - Partnership	
BEACONSHIRE NURSING CENTRE		12/31/2021 365 Days Settled			
DETROIT, MI 48219		CR Beds 99 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.4%	
Balance Sheet		Income Statement		Length of Stay 132.8	
Current Assets	4,262,689	Total Charges	13,616,493	Average Wages	23.44
Fixed Assets	1,416,296	Contract Allowance	7,892,497	58.0%	Skilled Nursing 95.5%
Other Assets	0	Operating Revenue	5,723,996	42.0%	Ancillary Service 4.5%
Total Assets	5,678,985	Operating Expense	7,908,353	138.2%	Current Ratio 1.1
Current Liabilities	3,971,461	Operating Margin	-2,184,357	-38.2%	Days to Collect 130.9
Long Term Liabilities	2,259,996	Other Income	2,288,520	40.0%	Avg Payment Days 140.3
Total Equity	-552,472	Other Expense	0	0.0%	Depreciation Rate 6.0%
Total Liab. and Equity	5,678,985	Net Profit or Loss	104,163	1.8%	Return on Equity -18.9%
235462 BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS				Nonprofit - Other	
BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS		12/31/2021 365 Days Settled			
FARMINGTON HILLS, MI 48336		CR Beds 179 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		47.1%	
Balance Sheet		Income Statement		Length of Stay 219.7	
Current Assets	-51,203,439	Total Charges	11,790,798	Average Wages	25.58
Fixed Assets	8,147,076	Contract Allowance	1,488,904	12.6%	Skilled Nursing 86.2%
Other Assets	455,000	Operating Revenue	10,301,894	87.4%	Ancillary Service 13.8%
Total Assets	-42,601,363	Operating Expense	16,014,928	155.5%	Current Ratio (19.0)
Current Liabilities	2,696,945	Operating Margin	-5,713,034	-55.5%	Days to Collect (2,299.6)
Long Term Liabilities	7,712,515	Other Income	1,493,823	14.5%	Avg Payment Days 23.0
Total Equity	-53,010,823	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	-42,601,363	Net Profit or Loss	(4,296,736)	-41.7%	Return on Equity 8.1%

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235502 BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN				Nonprofit - Other	
BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN		12/31/2021 365 Days Settled			
DEARBORN, MI 48120				CR Beds 528 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	44.1%
				Length of Stay	245.0
				Average Wages	28.46
				12.3%	Skilled Nursing 43.9%
				87.7%	Ancillary Service 17.6%
				135.1%	Current Ratio (0.9)
				-35.1%	Days to Collect (263.7)
				66.8%	Avg Payment Days 19.6
				0.0%	Depreciation Rate 4.5%
				30.9%	Return on Equity 6.8%
Balance Sheet		Income Statement			
Current Assets	-11,132,887	Total Charges	18,778,962		
Fixed Assets	23,742,875	Contract Allowance	2,309,454		
Other Assets	91,236,368	Operating Revenue	16,469,508		
Total Assets	103,846,356	Operating Expense	22,245,578		
Current Liabilities	12,567,854	Operating Margin	-5,776,070		
Long Term Liabilities	16,459,965	Other Income	10,994,500		
Total Equity	74,818,537	Other Expense	0		
Total Liab. and Equity	103,846,356	Net Profit or Loss	5,090,752		
235470 BELLBROOK				Nonprofit - Church	
BELLBROOK		6/30/2021 365 Days Settled			
ROCHESTER HILLS, MI 48307				CR Beds 96 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.7%
				Length of Stay	61.6
				Average Wages	22.11
				30.4%	Skilled Nursing 25.1%
				69.6%	Ancillary Service 35.7%
				100.3%	Current Ratio 42.8
				-0.3%	Days to Collect 1,049.2
				4.7%	Avg Payment Days 21.7
				0.0%	Depreciation Rate 3.6%
				4.4%	Return on Equity 1.5%
Balance Sheet		Income Statement			
Current Assets	37,705,057	Total Charges	18,816,237		
Fixed Assets	5,258,360	Contract Allowance	5,720,098		
Other Assets	38,826	Operating Revenue	13,096,139		
Total Assets	43,002,243	Operating Expense	13,132,289		
Current Liabilities	879,999	Operating Margin	-36,150		
Long Term Liabilities	4,965,121	Other Income	611,941		
Total Equity	37,157,123	Other Expense	0		
Total Liab. and Equity	43,002,243	Net Profit or Loss	575,791		

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235376 BELLE FOUNTAIN NURSING & REHABILITATION CENTER				Proprietary - Corporation	
BELLE FOUNTAIN NURSING & REHABILITATION CENTER		9/30/2021 365 Days Settled			
RIVERVIEW, MI 48192				CR Beds 91	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.8%
Balance Sheet		Income Statement		Length of Stay	33.0
Current Assets	4,376,605	Total Charges	17,436,366	Average Wages	20.82
Fixed Assets	234,945	Contract Allowance	6,920,051	39.7%	Skilled Nursing
Other Assets	0	Operating Revenue	10,516,315	60.3%	Ancillary Service
Total Assets	4,611,550	Operating Expense	10,579,462	100.6%	Current Ratio
Current Liabilities	1,106,035	Operating Margin	-63,147	-0.6%	Days to Collect
Long Term Liabilities	55,220	Other Income	2,429,488	23.1%	Avg Payment Days
Total Equity	3,450,295	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,611,550	Net Profit or Loss	2,366,341	22.5%	Return on Equity

235651 BISHOP NOA HOME FOR SENIOR CITIZENS				Nonprofit - Church	
BISHOP NOA HOME FOR SENIOR CITIZENS		6/30/2021 365 Days Settled			
ESCANABA, MI 49829				CR Beds 109	POS Beds 0
DELTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.3%
Balance Sheet		Income Statement		Length of Stay	204.9
Current Assets	2,515,882	Total Charges	6,516,967	Average Wages	20.57
Fixed Assets	4,088,701	Contract Allowance	217,898	3.3%	Skilled Nursing
Other Assets	2,589,766	Operating Revenue	6,299,069	96.7%	Ancillary Service
Total Assets	9,194,349	Operating Expense	8,025,237	127.4%	Current Ratio
Current Liabilities	599,265	Operating Margin	-1,726,168	-27.4%	Days to Collect
Long Term Liabilities	1,432,773	Other Income	2,830,035	44.9%	Avg Payment Days
Total Equity	7,162,311	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,194,349	Net Profit or Loss	1,103,867	17.5%	Return on Equity

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235562 BLOOMFIELD ORCHARD VILLA		Proprietary - Corporation	
BLOOMFIELD ORCHARD VILLA		12/31/2021 365 Days Settled	
WEST BLOOMFIELD, MI 48323		CR Beds 50 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.0%
Balance Sheet		Length of Stay	281.1
Income Statement		Average Wages	22.27
Current Assets	797,107	Total Charges	8,142,145
Fixed Assets	502,690	Contract Allowance	3,941,617
Other Assets	8,883	Operating Revenue	4,200,528
Total Assets	1,308,680	Operating Expense	5,106,042
Current Liabilities	689,139	Operating Margin	-905,514
Long Term Liabilities	-5,233,737	Other Income	693,966
Total Equity	5,853,278	Other Expense	0
Total Liab. and Equity	1,308,680	Net Profit or Loss	(211,548)
		48.4%	Skilled Nursing
		51.6%	Ancillary Service
		121.6%	Current Ratio
		-21.6%	Days to Collect
		16.5%	Avg Payment Days
		0.0%	Depreciation Rate
		-5.0%	Return on Equity
			89.4%
			10.6%
			1.2
			85.6
			14.3
			29.3%
			-3.6%
235289 BORGESS GARDENS		Nonprofit - Church	
BORGESS GARDENS		6/30/2021 365 Days Settled	
KALAMAZOO, MI 49048		CR Beds 101 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	68.3%
Balance Sheet		Length of Stay	48.9
Income Statement		Average Wages	29.70
Current Assets	3,116,891	Total Charges	12,468,156
Fixed Assets	8,440,629	Contract Allowance	3,152,329
Other Assets	33,347	Operating Revenue	9,315,827
Total Assets	11,590,867	Operating Expense	11,388,304
Current Liabilities	328,455	Operating Margin	-2,072,477
Long Term Liabilities	854,796	Other Income	2,660,906
Total Equity	10,407,616	Other Expense	0
Total Liab. and Equity	11,590,867	Net Profit or Loss	588,429
		25.3%	Skilled Nursing
		74.7%	Ancillary Service
		122.2%	Current Ratio
		-22.2%	Days to Collect
		28.6%	Avg Payment Days
		0.0%	Depreciation Rate
		6.3%	Return on Equity
			72.3%
			27.7%
			9.5
			49.7
			9.2
			3.9%
			5.7%

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235526 BOULDER PARK TERRACE		Nonprofit - Other	
BOULDER PARK TERRACE		9/30/2021 365 Days Settled	
CHARLEVOIX, MI 49720		CR Beds 72 POS Beds 0	
CHARLEVOIX		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	54.4%
		Length of Stay	165.3
		Average Wages	25.37
		25.1% Skilled Nursing	100.0%
		74.9% Ancillary Service	0.0%
		106.5% Current Ratio	7.8
		-6.5% Days to Collect	53.0
		18.6% Avg Payment Days	16.7
		0.0% Depreciation Rate	0.0%
		12.0% Return on Equity	9.8%
<hr/>			
235242 BOULEVARD MANOR, LLC		Proprietary - Corporation	
BOULEVARD MANOR, LLC		12/31/2021 365 Days Settled	
DETROIT, MI 48207		CR Beds 87 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.7%
		Length of Stay	73.7
		Average Wages	28.53
		21.1% Skilled Nursing	86.0%
		78.9% Ancillary Service	14.0%
		150.9% Current Ratio	0.7
		-50.9% Days to Collect	188.8
		14.3% Avg Payment Days	127.1
		0.0% Depreciation Rate	49.9%
		-36.6% Return on Equity	99.9%

235526 BOULDER PARK TERRACE		Nonprofit - Other	
BOULDER PARK TERRACE		9/30/2021 365 Days Settled	
CHARLEVOIX, MI 49720		CR Beds 72 POS Beds 0	
CHARLEVOIX		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	54.4%
		Length of Stay	165.3
		Average Wages	25.37
		25.1% Skilled Nursing	100.0%
		74.9% Ancillary Service	0.0%
		106.5% Current Ratio	7.8
		-6.5% Days to Collect	53.0
		18.6% Avg Payment Days	16.7
		0.0% Depreciation Rate	0.0%
		12.0% Return on Equity	9.8%
<hr/>			
235242 BOULEVARD MANOR, LLC		Proprietary - Corporation	
BOULEVARD MANOR, LLC		12/31/2021 365 Days Settled	
DETROIT, MI 48207		CR Beds 87 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.7%
		Length of Stay	73.7
		Average Wages	28.53
		21.1% Skilled Nursing	86.0%
		78.9% Ancillary Service	14.0%
		150.9% Current Ratio	0.7
		-50.9% Days to Collect	188.8
		14.3% Avg Payment Days	127.1
		0.0% Depreciation Rate	49.9%
		-36.6% Return on Equity	99.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235498 BOULEVARD TEMPLE CARE CENTER, LLC				Proprietary - Corporation	
BOULEVARD TEMPLE CARE CENTER, LLC 12/31/2021 365 Days Settled					
DETROIT, MI 48208				CR Beds 124 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	59.3%
Balance Sheet		Income Statement		Length of Stay	75.8
Current Assets	741,584	Total Charges	20,767,527	Average Wages	20.63
Fixed Assets	1,450,392	Contract Allowance	8,578,938	41.3%	Skilled Nursing 83.3%
Other Assets	11,694	Operating Revenue	12,188,589	58.7%	Ancillary Service 16.7%
Total Assets	2,203,670	Operating Expense	13,836,767	113.5%	Current Ratio 0.3
Current Liabilities	2,261,903	Operating Margin	-1,648,178	-13.5%	Days to Collect 77.2
Long Term Liabilities	-3,878,185	Other Income	1,331,796	10.9%	Avg Payment Days 5.5
Total Equity	3,819,952	Other Expense	0	0.0%	Depreciation Rate 43.2%
Total Liab. and Equity	2,203,670	Net Profit or Loss	(316,382)	-2.6%	Return on Equity -8.3%

235245 BRITTANY MANOR				Proprietary - Corporation	
BRITTANY MANOR 12/31/2021 365 Days Settled					
MIDLAND, MI 48642				CR Beds 150 POS Beds 0	
MIDLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	56.4%
Balance Sheet		Income Statement		Length of Stay	66.3
Current Assets	1,131,554	Total Charges	20,511,654	Average Wages	19.64
Fixed Assets	405,047	Contract Allowance	9,192,908	44.8%	Skilled Nursing 74.2%
Other Assets	6,774	Operating Revenue	11,318,746	55.2%	Ancillary Service 25.8%
Total Assets	1,543,375	Operating Expense	13,433,905	118.7%	Current Ratio 0.3
Current Liabilities	4,116,686	Operating Margin	-2,115,159	-18.7%	Days to Collect 52.4
Long Term Liabilities	-2,417,984	Other Income	1,522,548	13.5%	Avg Payment Days 10.7
Total Equity	-155,327	Other Expense	0	0.0%	Depreciation Rate 200.3%
Total Liab. and Equity	1,543,375	Net Profit or Loss	(592,611)	-5.2%	Return on Equity 381.5%

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235434 BRONSON COMMONS				Nonprofit - Other		
BRONSON COMMONS		12/31/2021 365 Days Settled				
MATTAWAN, MI 49071				CR Beds 100 POS Beds 0		
VAN BUREN				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.4%	
				Length of Stay	47.5	
Balance Sheet		Income Statement		Average Wages	17.30	
Current Assets	4,100,986	Total Charges	13,675,712	23.0%	Skilled Nursing	83.6%
Fixed Assets	14,463,883	Contract Allowance	3,140,765	77.0%	Ancillary Service	16.4%
Other Assets	148,006	Operating Revenue	10,534,947	140.8%	Current Ratio	10.2
Total Assets	18,712,875	Operating Expense	14,836,624	-40.8%	Days to Collect	126.8
Current Liabilities	403,723	Operating Margin	-4,301,677	12.1%	Avg Payment Days	9.9
Long Term Liabilities	16,861,781	Other Income	1,270,561	0.0%	Depreciation Rate	6.3%
Total Equity	1,447,371	Other Expense	0	-28.8%	Return on Equity	-209.4%
Total Liab. and Equity	18,712,875	Net Profit or Loss	(3,031,116)			
235236 BURCHAM HILLS RETIREMENT CTR				Nonprofit - Other		
BURCHAM HILLS RETIREMENT CTR		6/30/2021 365 Days Settled				
EAST LANSING, MI 48823				CR Beds 426 POS Beds 0		
INGHAM				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	52.2%	
				Length of Stay	110.5	
Balance Sheet		Income Statement		Average Wages	24.59	
Current Assets	8,670,808	Total Charges	24,993,082	9.1%	Skilled Nursing	45.1%
Fixed Assets	37,042,458	Contract Allowance	2,265,712	90.9%	Ancillary Service	14.0%
Other Assets	4,459,447	Operating Revenue	22,727,370	121.1%	Current Ratio	1.4
Total Assets	50,172,713	Operating Expense	27,530,368	-21.1%	Days to Collect	34.2
Current Liabilities	6,300,713	Operating Margin	-4,802,998	7.8%	Avg Payment Days	50.5
Long Term Liabilities	34,396,512	Other Income	1,766,785	0.0%	Depreciation Rate	4.8%
Total Equity	9,475,488	Other Expense	0	-15.3%	Return on Equity	-36.7%
Total Liab. and Equity	50,172,713	Net Profit or Loss	(3,481,213)			

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235237 CALHOUN COUNTY MEDICAL CARE FACILITY				Government - County	
CALHOUN COUNTY MEDICAL CARE FACILITY		12/31/2021 365 Days Settled			
BATTLE CREEK, MI 49014				CR Beds 120	POS Beds 0
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.2%
Balance Sheet		Income Statement		Length of Stay	308.0
Current Assets	8,118,940	Total Charges	13,145,030	Average Wages	25.40
Fixed Assets	11,935,050	Contract Allowance	1,753,878	13.3%	Skilled Nursing 85.4%
Other Assets	3,492,841	Operating Revenue	11,391,152	86.7%	Ancillary Service 14.6%
Total Assets	23,546,831	Operating Expense	15,285,663	134.2%	Current Ratio 3.1
Current Liabilities	2,599,685	Operating Margin	-3,894,511	-34.2%	Days to Collect 31.1
Long Term Liabilities	4,472,465	Other Income	5,992,237	52.6%	Avg Payment Days 12.8
Total Equity	16,474,681	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	23,546,831	Net Profit or Loss	2,097,726	18.4%	Return on Equity 12.7%

235031 CANAL VIEW - HOUGHTON COUNTY				Government - County	
CANAL VIEW - HOUGHTON COUNTY		9/30/2021 365 Days Settled			
HANCOCK, MI 49930				CR Beds 197	POS Beds 0
HOUGHTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.4%
Balance Sheet		Income Statement		Length of Stay	298.1
Current Assets	20,337,094	Total Charges	24,903,280	Average Wages	23.22
Fixed Assets	13,001,652	Contract Allowance	2,830,238	11.4%	Skilled Nursing 84.9%
Other Assets	2,204,568	Operating Revenue	22,073,042	88.6%	Ancillary Service 15.1%
Total Assets	35,543,314	Operating Expense	26,496,606	120.0%	Current Ratio 6.4
Current Liabilities	3,177,962	Operating Margin	-4,423,564	-20.0%	Days to Collect 41.1
Long Term Liabilities	3,144,872	Other Income	5,667,814	25.7%	Avg Payment Days 33.3
Total Equity	29,220,480	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	35,543,314	Net Profit or Loss	1,244,250	5.6%	Return on Equity 4.3%

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235555 CANTERBURY ON THE LAKE				Nonprofit - Church	
CANTERBURY ON THE LAKE		6/30/2021 365 Days Settled			
WATERFORD, MI 48329		CR Beds 128 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.5%	
Balance Sheet		Income Statement		Length of Stay 142.4	
Current Assets	8,413,669	Total Charges	20,420,305	Average Wages	23.62
Fixed Assets	18,883,812	Contract Allowance	4,160,021	20.4%	Skilled Nursing 54.4%
Other Assets	6,069,754	Operating Revenue	16,260,284	79.6%	Ancillary Service 12.1%
Total Assets	33,367,235	Operating Expense	22,555,659	138.7%	Current Ratio 6.3
Current Liabilities	1,339,538	Operating Margin	-6,295,375	-38.7%	Days to Collect 23.7
Long Term Liabilities	37,726,631	Other Income	2,699,054	16.6%	Avg Payment Days 31.1
Total Equity	-5,698,934	Other Expense	0	0.0%	Depreciation Rate 6.3%
Total Liab. and Equity	33,367,235	Net Profit or Loss	(3,766,966)	-23.2%	Return on Equity 66.1%

235223 CARE AND REHABILITATION CENTER AT GLACIER HILLS				Nonprofit - Church	
CARE AND REHABILITATION CENTER AT GLACIER HILLS		6/30/2021 365 Days Settled			
ANN ARBOR, MI 48105		CR Beds 314 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.1%	
Balance Sheet		Income Statement		Length of Stay 123.8	
Current Assets	12,729,744	Total Charges	35,213,112	Average Wages	21.53
Fixed Assets	50,102,418	Contract Allowance	11,204,694	31.8%	Skilled Nursing 34.7%
Other Assets	13,282,553	Operating Revenue	24,008,418	68.2%	Ancillary Service 27.8%
Total Assets	76,114,715	Operating Expense	27,171,062	113.2%	Current Ratio (0.5)
Current Liabilities	-24,180,698	Operating Margin	-3,162,644	-13.2%	Days to Collect 150.3
Long Term Liabilities	68,646,733	Other Income	9,285,433	38.7%	Avg Payment Days (330.5)
Total Equity	31,648,680	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	76,114,715	Net Profit or Loss	6,122,789	25.5%	Return on Equity 19.3%

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235615 CARETEL INNS OF BRIGHTON				Proprietary - Corporation	
CARETEL INNS OF BRIGHTON		12/31/2021 365 Days Settled			
BRIGHTON, MI 48116		CR Beds 136 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.5%	
Balance Sheet		Income Statement		Length of Stay 58.7	
Current Assets	2,111,300	Total Charges	13,783,594	Average Wages	26.60
Fixed Assets	128,532	Contract Allowance	2,700,510	19.6% Skilled Nursing	56.0%
Other Assets	2,143,899	Operating Revenue	11,083,084	80.4% Ancillary Service	19.4%
Total Assets	4,383,731	Operating Expense	10,356,369	93.4% Current Ratio	0.8
Current Liabilities	2,648,764	Operating Margin	726,715	6.6% Days to Collect	40.5
Long Term Liabilities	0	Other Income	124,505	1.1% Avg Payment Days	61.1
Total Equity	1,734,967	Other Expense	0	0.0% Depreciation Rate	606.1%
Total Liab. and Equity	4,383,731	Net Profit or Loss	851,220	7.7% Return on Equity	49.1%

235646 CARETEL INNS OF LINDEN				Proprietary - Partnership	
CARETEL INNS OF LINDEN		12/31/2021 365 Days Settled			
LINDEN, MI 48451		CR Beds 160 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.3%	
Balance Sheet		Income Statement		Length of Stay 92.9	
Current Assets	2,585,867	Total Charges	12,574,745	Average Wages	24.61
Fixed Assets	21,430,123	Contract Allowance	2,034,462	16.2% Skilled Nursing	55.5%
Other Assets	-235,926	Operating Revenue	10,540,283	83.8% Ancillary Service	16.5%
Total Assets	23,780,064	Operating Expense	10,819,908	102.7% Current Ratio	1.0
Current Liabilities	2,472,440	Operating Margin	-279,625	-2.7% Days to Collect	34.2
Long Term Liabilities	21,563,910	Other Income	219,893	2.1% Avg Payment Days	40.3
Total Equity	-256,286	Other Expense	0	0.0% Depreciation Rate	9.8%
Total Liab. and Equity	23,780,064	Net Profit or Loss	(59,732)	-0.6% Return on Equity	23.3%

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235635 CARETEL INNS OF TRI-CITIES				Proprietary - Corporation	
CARETEL INNS OF TRI-CITIES		12/31/2021 365 Days Settled			
BAY CITY, MI 48706		CR Beds 100 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.5%	
		Length of Stay		89.3	
		Average Wages		22.63	
		21.6% Skilled Nursing		60.1%	
		78.4% Ancillary Service		24.1%	
		92.3% Current Ratio		1.5	
		7.7% Days to Collect		65.4	
		2.8% Avg Payment Days		59.2	
		0.0% Depreciation Rate		12.4%	
		10.5% Return on Equity		67.4%	
<hr/>					
235599 CARRIAGE HOUSE NURSING AND REHAB				Proprietary - Corporation	
CARRIAGE HOUSE NURSING AND REHAB		12/31/2021 365 Days Settled			
BAY CITY, MI 48706		CR Beds 120 POS Beds 0			
BAY		Key Performance Ind.			
NGS (WI)		Occupancy Rate		63.5%	
		Length of Stay		75.9	
		Average Wages		24.61	
		46.7% Skilled Nursing		74.4%	
		53.3% Ancillary Service		25.6%	
		105.4% Current Ratio		2.0	
		-5.4% Days to Collect		144.7	
		25.1% Avg Payment Days		21.2	
		0.0% Depreciation Rate		947.6%	
		19.7% Return on Equity		84.1%	

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235352 CASS COUNTY MEDICAL CARE FACIL				Government - County	
CASS COUNTY MEDICAL CARE FACIL		9/30/2021 365 Days Settled			
CASSOPOLIS, MI 49031				CR Beds 80 POS Beds 0	
CASS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.0%
				Length of Stay	206.5
				Average Wages	29.47
				33.0% Skilled Nursing	61.0%
				67.0% Ancillary Service	39.0%
				123.5% Current Ratio	3.5
				-23.5% Days to Collect	85.6
				66.6% Avg Payment Days	55.3
				0.0% Depreciation Rate	1.7%
				43.0% Return on Equity	70.6%
<hr/>					
235361 CHALET OF NILES, LLC				Proprietary - Corporation	
CHALET OF NILES, LLC		12/31/2021 365 Days Settled			
NILES, MI 49120				CR Beds 100 POS Beds 0	
BERRIEN				Key Performance Ind.	
Novitas MD				Occupancy Rate	50.9%
				Length of Stay	139.7
				Average Wages	24.54
				20.0% Skilled Nursing	79.3%
				80.0% Ancillary Service	20.7%
				136.2% Current Ratio	2.3
				-36.2% Days to Collect	168.7
				11.2% Avg Payment Days	51.8
				0.0% Depreciation Rate	110.2%
				-25.0% Return on Equity	-74.7%

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235021 CHELSEA RETIREMENT COMMUNITY				Nonprofit - Church					
CHELSEA RETIREMENT COMMUNITY		6/30/2021 181 Days Settled							
CHELSEA, MI 48118		CR Beds 257 POS Beds 0							
WASHTENAW		Key Performance Ind.							
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.8%					
Balance Sheet		Income Statement		Length of Stay		109.0			
				Average Wages		27.65			
Current Assets	6,849,908	Total Charges	16,414,736	12.5%		Skilled Nursing		32.9%	
Fixed Assets	67,827,354	Contract Allowance	2,058,818			87.5%		Ancillary Service	
Other Assets	2,520,574	Operating Revenue	14,355,918	126.2%		Current Ratio		0.9	
Total Assets	<u>77,197,836</u>	Operating Expense	18,123,903	-26.2%		Days to Collect		22.9	
Current Liabilities	7,696,636	Operating Margin	-3,767,985	17.5%		Avg Payment Days		4.8	
Long Term Liabilities	38,745,498	Other Income	2,513,788	0.0%		Depreciation Rate		1.9%	
Total Equity	<u>30,755,702</u>	Other Expense	0	-9.1%		Return on Equity		-4.2%	
Total Liab. and Equity	<u>77,197,836</u>	Net Profit or Loss	<u>(1,304,039)</u>						
235228 CHERRY HILL FOR NURSING AND REHABILITATION				Proprietary - Partnership					
CHERRY HILL FOR NURSING AND REHABILITATION		12/31/2021 365 Days Settled							
WESTLAND, MI 48185		CR Beds 127 POS Beds 0							
WAYNE		Key Performance Ind.							
NOVITAS		Occupancy Rate		76.3%					
Balance Sheet		Income Statement		Length of Stay		129.6			
				Average Wages		25.82			
Current Assets	3,769,280	Total Charges	14,421,709	35.8%		Skilled Nursing		76.3%	
Fixed Assets	204,430	Contract Allowance	5,161,832			64.2%		Ancillary Service	
Other Assets	0	Operating Revenue	9,259,877	101.8%		Current Ratio		1.3	
Total Assets	<u>3,973,710</u>	Operating Expense	9,424,383	-1.8%		Days to Collect		62.0	
Current Liabilities	2,919,398	Operating Margin	-164,506	8.1%		Avg Payment Days		66.6	
Long Term Liabilities	4,401	Other Income	747,473	0.0%		Depreciation Rate		437.9%	
Total Equity	<u>1,049,911</u>	Other Expense	0	6.3%		Return on Equity		55.5%	
Total Liab. and Equity	<u>3,973,710</u>	Net Profit or Loss	<u>582,967</u>						

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235641 CHESANING NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
CHESANING NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
CHESANING, MI 48616		CR Beds 39 POS Beds 0			
SAGINAW		Key Performance Ind.			
WPS MI		Occupancy Rate		82.3%	
Balance Sheet		Income Statement		Length of Stay 110.5	
Current Assets	2,974,457	Total Charges	6,573,483	Average Wages	23.13
Fixed Assets	70,495	Contract Allowance	3,207,609	48.8% Skilled Nursing	90.7%
Other Assets	0	Operating Revenue	3,365,874	51.2% Ancillary Service	9.3%
Total Assets	<u>3,044,952</u>	Operating Expense	4,323,181	128.4% Current Ratio	1.5
Current Liabilities	2,001,493	Operating Margin	-957,307	-28.4% Days to Collect	57.8
Long Term Liabilities	-1,074,660	Other Income	1,239,521	36.8% Avg Payment Days	90.0
Total Equity	2,118,119	Other Expense	0	0.0% Depreciation Rate	241.6%
Total Liab. and Equity	<u>3,044,952</u>	Net Profit or Loss	<u>282,214</u>	8.4% Return on Equity	13.3%
235656 CHRISTIAN CARE NURSING CENTER				Nonprofit - Church	
CHRISTIAN CARE NURSING CENTER		12/31/2021 365 Days Settled			
MUSKEGON, MI 49442		CR Beds 49 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		54.3%	
Balance Sheet		Income Statement		Length of Stay 1,214.1	
Current Assets	957,932	Total Charges	3,522,094	Average Wages	20.27
Fixed Assets	3,224,056	Contract Allowance	709,275	20.1% Skilled Nursing	83.4%
Other Assets	0	Operating Revenue	2,812,819	79.9% Ancillary Service	16.6%
Total Assets	<u>4,181,988</u>	Operating Expense	4,327,356	153.8% Current Ratio	0.3
Current Liabilities	3,780,501	Operating Margin	-1,514,537	-53.8% Days to Collect	112.9
Long Term Liabilities	2,370	Other Income	1,635,718	58.2% Avg Payment Days	37.1
Total Equity	399,117	Other Expense	0	0.0% Depreciation Rate	7.7%
Total Liab. and Equity	<u>4,181,988</u>	Net Profit or Loss	<u>121,181</u>	4.3% Return on Equity	30.4%

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235244 CHRISTIAN PARK HEALTH CARE CENTER				Proprietary - Corporation	
CHRISTIAN PARK HEALTH CARE CENTER 12/31/2021 365 Days Settled					
ESCANABA, MI 49829				CR Beds 99 POS Beds 0	
DELTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 70.2%	
Balance Sheet		Income Statement		Length of Stay 130.1	
Current Assets	1,033,436	Total Charges	14,083,067	Average Wages 17.16	
Fixed Assets	304,744	Contract Allowance	6,375,380	45.3%	Skilled Nursing 77.6%
Other Assets	2,995	Operating Revenue	7,707,687	54.7%	Ancillary Service 22.4%
Total Assets	<u>1,341,175</u>	Operating Expense	7,889,298	102.4%	Current Ratio 0.6
Current Liabilities	1,654,074	Operating Margin	-181,611	-2.4%	Days to Collect 66.8
Long Term Liabilities	-5,417,941	Other Income	967,471	12.6%	Avg Payment Days 16.2
Total Equity	5,105,042	Other Expense	0	0.0%	Depreciation Rate 117.2%
Total Liab. and Equity	<u>1,341,175</u>	Net Profit or Loss	<u>785,860</u>	10.2%	Return on Equity 15.4%
<hr/>					
235179 CHRISTIAN PARK VILLAGE				Proprietary - Corporation	
CHRISTIAN PARK VILLAGE 12/31/2021 365 Days Settled					
ESCANABA, MI 49829				CR Beds 59 POS Beds 0	
DELTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 69.2%	
Balance Sheet		Income Statement		Length of Stay 147.5	
Current Assets	436,924	Total Charges	8,925,466	Average Wages 17.92	
Fixed Assets	239,259	Contract Allowance	4,403,772	49.3%	Skilled Nursing 77.2%
Other Assets	2,497	Operating Revenue	4,521,694	50.7%	Ancillary Service 22.8%
Total Assets	<u>678,680</u>	Operating Expense	5,262,792	116.4%	Current Ratio 0.4
Current Liabilities	1,029,283	Operating Margin	-741,098	-16.4%	Days to Collect 42.8
Long Term Liabilities	-1,168,744	Other Income	1,152,251	25.5%	Avg Payment Days 9.3
Total Equity	818,141	Other Expense	0	0.0%	Depreciation Rate 151.3%
Total Liab. and Equity	<u>678,680</u>	Net Profit or Loss	<u>411,153</u>	9.1%	Return on Equity 50.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235619 CHURCH OF CHRIST CARE CENTER		Proprietary - Corporation	
CHURCH OF CHRIST CARE CENTER		12/31/2021 365 Days Settled	
CLINTON TOWNSHIP, MI 48035		CR Beds 129 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	67.1%
Balance Sheet		Income Statement	
Current Assets	5,057,402	Total Charges	11,047,271
Fixed Assets	4,420,174	Contract Allowance	678,479
Other Assets	28,537	Operating Revenue	10,368,792
Total Assets	9,506,113	Operating Expense	12,612,332
Current Liabilities	4,071,882	Operating Margin	-2,243,540
Long Term Liabilities	0	Other Income	2,616,513
Total Equity	5,434,231	Other Expense	0
Total Liab. and Equity	9,506,113	Net Profit or Loss	372,973
		6.1%	Skilled Nursing 81.7%
		93.9%	Ancillary Service 18.3%
		121.6%	Current Ratio 1.2
		-21.6%	Days to Collect 111.1
		25.2%	Avg Payment Days 60.3
		0.0%	Depreciation Rate 4.2%
		3.6%	Return on Equity 6.9%

235401 CLARK RETIREMENT COMMUNITY		Nonprofit - Church	
CLARK RETIREMENT COMMUNITY		4/30/2021 365 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 387 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	58.4%
Balance Sheet		Income Statement	
Current Assets	32,484,193	Total Charges	17,149,088
Fixed Assets	61,937,460	Contract Allowance	1,234,023
Other Assets	7,610,548	Operating Revenue	15,915,065
Total Assets	102,032,201	Operating Expense	23,292,926
Current Liabilities	17,545,127	Operating Margin	-7,377,861
Long Term Liabilities	73,682,582	Other Income	7,435,330
Total Equity	10,804,492	Other Expense	0
Total Liab. and Equity	102,032,201	Net Profit or Loss	(2,531)
		7.2%	Skilled Nursing 28.9%
		92.8%	Ancillary Service 0.2%
		146.4%	Current Ratio 1.9
		-46.4%	Days to Collect 13.5
		46.7%	Avg Payment Days 37.0
		0.0%	Depreciation Rate 2.4%
		0.0%	Return on Equity 0.0%

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235574 COUNTRYSIDE CARE CENTER		Proprietary - Corporation	
COUNTRYSIDE CARE CENTER		12/31/2021 365 Days Settled	
JACKSON, MI 49203		CR Beds 108 POS Beds 0	
JACKSON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	56.3%
Balance Sheet		Income Statement	
Current Assets	2,049,558	Total Charges	8,491,153
Fixed Assets	783,930	Contract Allowance	1,497,211
Other Assets	0	Operating Revenue	6,993,942
Total Assets	2,833,488	Operating Expense	7,992,298
Current Liabilities	932,883	Operating Margin	-998,356
Long Term Liabilities	0	Other Income	1,305,300
Total Equity	1,900,605	Other Expense	0
Total Liab. and Equity	2,833,488	Net Profit or Loss	306,944
		17.6%	Skilled Nursing 85.5%
		82.4%	Ancillary Service 14.5%
		114.3%	Current Ratio 2.2
		-14.3%	Days to Collect 40.8
		18.7%	Avg Payment Days 19.5
		0.0%	Depreciation Rate 20.6%
		4.4%	Return on Equity 16.1%

235456 COURTNEY MANOR		Proprietary - Corporation	
COURTNEY MANOR		12/31/2021 365 Days Settled	
BAD AXE, MI 48413		CR Beds 125 POS Beds 0	
HURON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	65.0%
Balance Sheet		Income Statement	
Current Assets	484,165	Total Charges	19,456,129
Fixed Assets	428,880	Contract Allowance	8,851,572
Other Assets	5,492	Operating Revenue	10,604,557
Total Assets	918,537	Operating Expense	10,234,408
Current Liabilities	1,337,147	Operating Margin	370,149
Long Term Liabilities	-11,301,495	Other Income	1,081,297
Total Equity	10,882,885	Other Expense	0
Total Liab. and Equity	918,537	Net Profit or Loss	1,451,446
		45.5%	Skilled Nursing 78.4%
		54.5%	Ancillary Service 21.6%
		96.5%	Current Ratio 0.4
		3.5%	Days to Collect 31.4
		10.2%	Avg Payment Days 1.7
		0.0%	Depreciation Rate 98.4%
		13.7%	Return on Equity 13.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235614 COVENANT VILLAGE OF THE GREAT LAKES				Nonprofit - Other	
COVENANT VILLAGE OF THE GREAT LAKES		9/30/2021 365 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 37 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 76.6%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	506,521	Total Charges	4,197,471	Average Wages 25.51	
Fixed Assets	3,116,924	Contract Allowance	0	0.0% Skilled Nursing 93.4%	
Other Assets	0	Operating Revenue	4,197,471	100.0% Ancillary Service 6.6%	
Total Assets	<u>3,623,445</u>	Operating Expense	5,303,746	126.4% Current Ratio 2.2	
Current Liabilities	232,369	Operating Margin	-1,106,275	-26.4% Days to Collect 43.0	
Long Term Liabilities	6,592,428	Other Income	1,677,844	40.0% Avg Payment Days 16.0	
Total Equity	-3,201,352	Other Expense	0	0.0% Depreciation Rate 8.4%	
Total Liab. and Equity	<u>3,623,445</u>	Net Profit or Loss	<u>571,569</u>	13.6% Return on Equity -17.9%	

235605 COVENTRY HOUSE INN				Proprietary - Other	
COVENTRY HOUSE INN		9/30/2021 365 Days Settled			
ST JOSEPH, MI 49085		12/31/2021 92 Days Settled		CR Beds 142 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.5%	
Balance Sheet		Income Statement		Length of Stay 97.1	
Current Assets	-679,252	Total Charges	11,008,034	Average Wages 17.08	
Fixed Assets	158,224	Contract Allowance	1,558,755	14.2% Skilled Nursing 41.4%	
Other Assets	1,849,464	Operating Revenue	9,449,279	85.8% Ancillary Service 13.8%	
Total Assets	<u>1,328,436</u>	Operating Expense	8,240,984	87.2% Current Ratio 6.7	
Current Liabilities	-101,223	Operating Margin	1,208,295	12.8% Days to Collect 0.6	
Long Term Liabilities	0	Other Income	221,364	2.3% Avg Payment Days 11.0	
Total Equity	1,429,659	Other Expense	0	0.0% Depreciation Rate 409.0%	
Total Liab. and Equity	<u>1,328,436</u>	Net Profit or Loss	<u>1,429,659</u>	15.1% Return on Equity 100.0%	

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235605 COVENTRY HOUSE INN				Proprietary - Other	
COVENTRY HOUSE INN		9/30/2021 365 Days Settled			
ST JOSEPH, MI 49085		12/31/2021 92 Days Settled		CR Beds 142 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.6%
Balance Sheet		Income Statement		Length of Stay	101.8
Current Assets	1,826,642	Total Charges	2,763,828	Average Wages	17.08
Fixed Assets	575,644	Contract Allowance	341,409	12.4%	Skilled Nursing 39.9%
Other Assets	2,664,180	Operating Revenue	2,422,419	87.6%	Ancillary Service 12.6%
Total Assets	5,066,466	Operating Expense	2,362,381	97.5%	Current Ratio 0.9
Current Liabilities	2,115,908	Operating Margin	60,038	2.5%	Days to Collect 191.3
Long Term Liabilities	0	Other Income	94,388	3.9%	Avg Payment Days 219.9
Total Equity	2,950,558	Other Expense	0	0.0%	Depreciation Rate 37.2%
Total Liab. and Equity	5,066,466	Net Profit or Loss	154,426	6.4%	Return on Equity 5.2%
235256 DIMONDALE NURSING CARE CENTER				Proprietary - Corporation	
DIMONDALE NURSING CARE CENTER		12/31/2021 365 Days Settled			
DIMONDALE, MI 48821				CR Beds 150 POS Beds 0	
EATON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.6%
Balance Sheet		Income Statement		Length of Stay	117.9
Current Assets	-8,693,735	Total Charges	19,717,843	Average Wages	16.04
Fixed Assets	1,231,609	Contract Allowance	5,531,602	28.1%	Skilled Nursing 86.1%
Other Assets	0	Operating Revenue	14,186,241	71.9%	Ancillary Service 13.9%
Total Assets	-7,462,126	Operating Expense	14,683,474	103.5%	Current Ratio (41.6)
Current Liabilities	208,907	Operating Margin	-497,233	-3.5%	Days to Collect 39.2
Long Term Liabilities	0	Other Income	1,624,750	11.5%	Avg Payment Days 20.7
Total Equity	-7,671,033	Other Expense	0	0.0%	Depreciation Rate 18.4%
Total Liab. and Equity	-7,462,126	Net Profit or Loss	1,127,517	7.9%	Return on Equity -14.7%

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235724 DJ JACOBETTI HOME FOR VETERANS				Nonprofit - Church	
DJ JACOBETTI HOME FOR VETERANS				9/30/2021 365 Days Settled	
MARQUETTE, MI 49855				CR Beds 186 POS Beds 0	
MARQUETTE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.7%
Balance Sheet				Income Statement	
Current Assets	0	Total Charges	17,628,729	Length of Stay	800.9
Fixed Assets	0	Contract Allowance	12,575,186	Average Wages	26.33
Other Assets	3,065,413	Operating Revenue	5,053,543	71.3% Skilled Nursing	100.0%
Total Assets	<u>3,065,413</u>	Operating Expense	24,452,661	28.7% Ancillary Service	0.0%
Current Liabilities	0	Operating Margin	-19,399,118	483.9% Current Ratio	0.0
Long Term Liabilities	0	Other Income	18,958,489	-383.9% Days to Collect	0.0
Total Equity	3,065,413	Other Expense	0	375.2% Avg Payment Days	0.0
Total Liab. and Equity	<u>3,065,413</u>	Net Profit or Loss	<u>(440,629)</u>	0.0% Depreciation Rate	0.0%
			-8.7%	Return on Equity	-14.4%
235123 DURAND SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
DURAND SENIOR CARE AND REHAB CENTER, L L C				12/31/2021 365 Days Settled	
DURAND, MI 48429				CR Beds 141 POS Beds 0	
SHIAWASSEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.9%
Balance Sheet				Income Statement	
Current Assets	2,206,735	Total Charges	15,776,949	Length of Stay	107.3
Fixed Assets	602,569	Contract Allowance	4,604,936	Average Wages	19.64
Other Assets	0	Operating Revenue	11,172,013	29.2% Skilled Nursing	84.9%
Total Assets	<u>2,809,304</u>	Operating Expense	11,727,662	70.8% Ancillary Service	15.1%
Current Liabilities	739,183	Operating Margin	-555,649	105.0% Current Ratio	3.0
Long Term Liabilities	0	Other Income	1,797,557	-5.0% Days to Collect	43.5
Total Equity	2,070,121	Other Expense	0	16.1% Avg Payment Days	19.5
Total Liab. and Equity	<u>2,809,304</u>	Net Profit or Loss	<u>1,241,908</u>	0.0% Depreciation Rate	30.9%
			11.1%	Return on Equity	60.0%

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235554 EASTWOOD NURSING CENTER				Proprietary - Corporation	
EASTWOOD NURSING CENTER		12/31/2021 365 Days Settled			
NEGAUNEE, MI 49866		CR Beds 100 POS Beds 0			
MARQUETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.5%	
		Length of Stay		507.7	
		Average Wages		19.33	
		25.4% Skilled Nursing		91.8%	
		74.6% Ancillary Service		8.2%	
		118.8% Current Ratio		6.2	
		-18.8% Days to Collect		35.4	
		21.7% Avg Payment Days		28.2	
		0.0% Depreciation Rate		7.2%	
		2.8% Return on Equity		6.9%	
<hr/>					
235027 EATON COUNTY MEDICAL CARE FACI				Government - County	
EATON COUNTY MEDICAL CARE FACI		9/30/2021 365 Days Settled			
CHARLOTTE, MI 48813		CR Beds 142 POS Beds 0			
EATON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.0%	
		Length of Stay		85.1	
		Average Wages		24.54	
		11.5% Skilled Nursing		79.0%	
		88.5% Ancillary Service		21.0%	
		124.9% Current Ratio		1.5	
		-24.9% Days to Collect		142.8	
		61.7% Avg Payment Days		42.5	
		0.0% Depreciation Rate		2.9%	
		36.8% Return on Equity		46.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235339 EDISON CHRISTIAN HEALTH CENTER				Nonprofit - Other	
EDISON CHRISTIAN HEALTH CENTER				5/31/2021 365 Days Settled	
GRAND RAPIDS, MI 49504				CR Beds 169 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.6%
Balance Sheet				Income Statement	
Current Assets	18,227,669	Total Charges	13,768,748	Length of Stay	622.1
Fixed Assets	3,260,048	Contract Allowance	1,454,952	Average Wages	22.96
Other Assets	3,620	Operating Revenue	12,313,796	10.6% Skilled Nursing	82.4%
Total Assets	21,491,337	Operating Expense	15,022,045	89.4% Ancillary Service	2.8%
Current Liabilities	2,223,221	Operating Margin	-2,708,249	122.0% Current Ratio	8.2
Long Term Liabilities	-11,775,051	Other Income	6,059,043	-22.0% Days to Collect	20.0
Total Equity	31,043,167	Other Expense	0	49.2% Avg Payment Days	15.6
Total Liab. and Equity	21,491,337	Net Profit or Loss	3,300,794	0.0% Depreciation Rate	2.5%
			26.8%	Return on Equity	10.6%

235264 ELY MANOR				Proprietary - Corporation	
ELY MANOR				12/31/2021 365 Days Settled	
ALLEGAN, MI 49010				CR Beds 101 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.4%
Balance Sheet				Income Statement	
Current Assets	1,198,629	Total Charges	12,525,807	Length of Stay	166.8
Fixed Assets	217,045	Contract Allowance	5,322,798	Average Wages	21.45
Other Assets	0	Operating Revenue	7,203,009	42.5% Skilled Nursing	74.5%
Total Assets	1,415,674	Operating Expense	7,691,195	57.5% Ancillary Service	25.5%
Current Liabilities	818,819	Operating Margin	-488,186	106.8% Current Ratio	1.5
Long Term Liabilities	1,605,239	Other Income	876,953	-6.8% Days to Collect	41.6
Total Equity	-1,008,384	Other Expense	0	12.2% Avg Payment Days	34.1
Total Liab. and Equity	1,415,674	Net Profit or Loss	388,767	0.0% Depreciation Rate	302.3%
			5.4%	Return on Equity	-38.6%

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235238 EVANGELICAL HOME - SALINE				Nonprofit - Church	
EVANGELICAL HOME - SALINE		4/30/2021 365 Days Settled			
SALINE, MI 48176		CR Beds 215 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		54.6%	
		Length of Stay		100.5	
		Average Wages		19.14	
		Skilled Nursing		76.1%	
		Ancillary Service		23.9%	
		Current Ratio		3.6	
		Days to Collect		43.5	
		Avg Payment Days		(89.9)	
		Depreciation Rate		4.5%	
		Return on Equity		32.5%	
Balance Sheet		Income Statement			
Current Assets	-21,616,788	Total Charges	25,893,894		
Fixed Assets	8,176,274	Contract Allowance	7,663,346	29.6%	
Other Assets	0	Operating Revenue	18,230,548	70.4%	
Total Assets	-13,440,514	Operating Expense	24,340,579	133.5%	
Current Liabilities	-5,969,264	Operating Margin	-6,110,031	-33.5%	
Long Term Liabilities	28,819	Other Income	3,674,280	20.2%	
Total Equity	-7,500,069	Other Expense	0	0.0%	
Total Liab. and Equity	-13,440,514	Net Profit or Loss	(2,435,751)	-13.4%	
<hr/>					
235582 EVERGREEN HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
EVERGREEN HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
SOUTHFIELD, MI 48076		CR Beds 172 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.6%	
		Length of Stay		36.8	
		Average Wages		27.08	
		Skilled Nursing		69.1%	
		Ancillary Service		30.9%	
		Current Ratio		0.4	
		Days to Collect		71.8	
		Avg Payment Days		12.5	
		Depreciation Rate		1,000.0%	
		Return on Equity		131.0%	
Balance Sheet		Income Statement			
Current Assets	3,992,631	Total Charges	20,301,621		
Fixed Assets	216,328	Contract Allowance	1,571,821	7.7%	
Other Assets	6,036,525	Operating Revenue	18,729,800	92.3%	
Total Assets	10,245,484	Operating Expense	21,269,043	113.6%	
Current Liabilities	11,361,199	Operating Margin	-2,539,243	-13.6%	
Long Term Liabilities	96,907	Other Income	950,604	5.1%	
Total Equity	-1,212,622	Other Expense	0	0.0%	
Total Liab. and Equity	10,245,484	Net Profit or Loss	(1,588,639)	-8.5%	

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235054 EVERGREEN MANOR SENIOR CARE CE				Proprietary - Corporation	
EVERGREEN MANOR SENIOR CARE CE 12/31/2021 365 Days Settled					
BATTLE CREEK, MI 49015				CR Beds 91 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 61.4%	
Balance Sheet				Income Statement	
Current Assets	2,840,114	Total Charges	11,393,740	Length of Stay	109.6
Fixed Assets	422,504	Contract Allowance	3,012,777	Average Wages	22.62
Other Assets	0	Operating Revenue	8,380,963	26.4%	Skilled Nursing 83.1%
Total Assets	<u>3,262,618</u>	Operating Expense	9,135,238	73.6%	Ancillary Service 16.9%
Current Liabilities	615,529	Operating Margin	-754,275	109.0%	Current Ratio 4.6
Long Term Liabilities	0	Other Income	1,500,438	-9.0%	Days to Collect 50.6
Total Equity	2,647,089	Other Expense	0	17.9%	Avg Payment Days 19.5
Total Liab. and Equity	<u>3,262,618</u>	Net Profit or Loss	<u>746,163</u>	0.0%	Depreciation Rate 34.8%
				8.9%	Return on Equity 28.2%

235445 FAIRLANE SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
FAIRLANE SENIOR CARE AND REHAB CENTER 12/31/2021 365 Days Settled					
DETROIT, MI 48228				CR Beds 183 POS Beds 0	
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 0.4%	
Balance Sheet				Income Statement	
Current Assets	-5,474,716	Total Charges	225,175	Length of Stay	81.0
Fixed Assets	2,906,245	Contract Allowance	41,317	Average Wages	24.00
Other Assets	0	Operating Revenue	183,858	18.3%	Skilled Nursing 95.8%
Total Assets	<u>-2,568,471</u>	Operating Expense	7,987,720	81.7%	Ancillary Service 4.2%
Current Liabilities	2,625,608	Operating Margin	-7,803,862	4,344.5%	Current Ratio (2.1)
Long Term Liabilities	0	Other Income	4,053,425	-	Days to Collect 201.9
Total Equity	-5,194,079	Other Expense	0	4,244.5%	Avg Payment Days 23.9
Total Liab. and Equity	<u>-2,568,471</u>	Net Profit or Loss	<u>(3,750,437)</u>	2,204.6%	Depreciation Rate 18.2%
				0.0%	Return on Equity 72.2%
				2,039.9%	

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235013 FAIRVIEW NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
FAIRVIEW NURSING AND REHABILITATION COMMUNITY		12/31/2021 365 Days Settled			
CENTREVILLE, MI 49032		CR Beds 97 POS Beds 0			
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		49.4%	
Balance Sheet		Income Statement		Length of Stay	
				143.2	
Current Assets	3,301,458	Total Charges	6,294,178	Average Wages	
Fixed Assets	737,986	Contract Allowance	1,717,204	24.77	
Other Assets	47,646	Operating Revenue	4,576,974	27.3%	
Total Assets	4,087,090	Operating Expense	5,553,841	72.7%	
Current Liabilities	2,207,447	Operating Margin	-976,867	121.3%	
Long Term Liabilities	0	Other Income	793,580	-21.3%	
Total Equity	1,879,643	Other Expense	0	17.3%	
Total Liab. and Equity	4,087,090	Net Profit or Loss	(183,287)	0.0%	
				Days to Collect	
				249.0	
				Avg Payment Days	
				121.7	
				Depreciation Rate	
				37.1%	
				Return on Equity	
				-9.8%	

235359 FAITH HAVEN SENIOR CARE CENTRE				Proprietary - Corporation	
FAITH HAVEN SENIOR CARE CENTRE		12/31/2021 365 Days Settled			
JACKSON, MI 49201		CR Beds 83 POS Beds 0			
JACKSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.8%	
Balance Sheet		Income Statement		Length of Stay	
				83.1	
Current Assets	-1,660,743	Total Charges	10,802,363	Average Wages	
Fixed Assets	466,876	Contract Allowance	3,704,858	23.73	
Other Assets	0	Operating Revenue	7,097,505	34.3%	
Total Assets	-1,193,867	Operating Expense	7,678,720	65.7%	
Current Liabilities	-6,231	Operating Margin	-581,215	108.2%	
Long Term Liabilities	0	Other Income	766,826	-8.2%	
Total Equity	-1,187,636	Other Expense	0	10.8%	
Total Liab. and Equity	-1,193,867	Net Profit or Loss	185,611	0.0%	
				Days to Collect	
				45.2	
				Avg Payment Days	
				25.1	
				Depreciation Rate	
				19.7%	
				Return on Equity	
				-15.6%	

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235298 FATHER MURRAY, A VILLA CENTER				Proprietary - Other	
FATHER MURRAY, A VILLA CENTER		12/31/2021 365 Days Settled			
CENTER LINE, MI 48015		CR Beds 231 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.8%	
Balance Sheet		Income Statement		Length of Stay 141.4	
Current Assets	6,346,323	Total Charges	25,441,619	Average Wages	25.90
Fixed Assets	616,446	Contract Allowance	7,142,379	28.1%	Skilled Nursing 82.6%
Other Assets	0	Operating Revenue	18,299,240	71.9%	Ancillary Service 17.4%
Total Assets	6,962,769	Operating Expense	20,996,212	114.7%	Current Ratio 4.4
Current Liabilities	1,436,893	Operating Margin	-2,696,972	-14.7%	Days to Collect 87.0
Long Term Liabilities	500,000	Other Income	6,502,632	35.5%	Avg Payment Days 25.0
Total Equity	5,025,876	Other Expense	0	0.0%	Depreciation Rate 209.8%
Total Liab. and Equity	6,962,769	Net Profit or Loss	3,805,660	20.8%	Return on Equity 75.7%
235482 FENTON HEALTHCARE				Proprietary - Other	
FENTON HEALTHCARE		12/31/2021 365 Days Settled			
FENTON, MI 48430		CR Beds 92 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.8%	
Balance Sheet		Income Statement		Length of Stay 191.0	
Current Assets	1,125,385	Total Charges	12,740,472	Average Wages	24.15
Fixed Assets	361,235	Contract Allowance	6,532,128	51.3%	Skilled Nursing 91.9%
Other Assets	7,150	Operating Revenue	6,208,344	48.7%	Ancillary Service 8.1%
Total Assets	1,493,770	Operating Expense	6,612,532	106.5%	Current Ratio 1.6
Current Liabilities	704,550	Operating Margin	-404,188	-6.5%	Days to Collect 82.2
Long Term Liabilities	199,280	Other Income	547,608	8.8%	Avg Payment Days 9.1
Total Equity	589,940	Other Expense	0	0.0%	Depreciation Rate 58.2%
Total Liab. and Equity	1,493,770	Net Profit or Loss	143,420	2.3%	Return on Equity 24.3%

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235606 FISHER SENIOR CARE AND REHAB				Proprietary - Corporation		
FISHER SENIOR CARE AND REHAB		12/31/2021 365 Days Settled				
MAYVILLE, MI 48744				CR Beds 53	POS Beds 0	
TUSCOLA		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	28.3%	
Balance Sheet		Income Statement		Length of Stay	25.6	
Current Assets	1,838,543	Total Charges	7,331,632	Average Wages	22.45	
Fixed Assets	558,796	Contract Allowance	1,968,743	26.9%	Skilled Nursing	76.1%
Other Assets	1,000	Operating Revenue	5,362,889	73.1%	Ancillary Service	23.9%
Total Assets	2,398,339	Operating Expense	5,894,821	109.9%	Current Ratio	(19.6)
Current Liabilities	-93,979	Operating Margin	-531,932	-9.9%	Days to Collect	37.6
Long Term Liabilities	0	Other Income	1,150,164	21.4%	Avg Payment Days	23.6
Total Equity	2,492,318	Other Expense	0	0.0%	Depreciation Rate	32.2%
Total Liab. and Equity	2,398,339	Net Profit or Loss	618,232	11.5%	Return on Equity	24.8%
235587 FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER				Proprietary - Corporation		
FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER		9/30/2021 365 Days Settled				
LIVONIA, MI 48150				CR Beds 108	POS Beds 0	
WAYNE		Key Performance Ind.				
NGS (WI)				Occupancy Rate	80.6%	
Balance Sheet		Income Statement		Length of Stay	109.5	
Current Assets	1,098,183	Total Charges	17,856,586	Average Wages	22.24	
Fixed Assets	703,169	Contract Allowance	7,435,444	41.6%	Skilled Nursing	83.2%
Other Assets	1,989	Operating Revenue	10,421,142	58.4%	Ancillary Service	16.8%
Total Assets	1,803,341	Operating Expense	10,228,272	98.1%	Current Ratio	1.3
Current Liabilities	815,994	Operating Margin	192,870	1.9%	Days to Collect	29.4
Long Term Liabilities	0	Other Income	2,143,830	20.6%	Avg Payment Days	17.9
Total Equity	987,347	Other Expense	0	0.0%	Depreciation Rate	97.5%
Total Liab. and Equity	1,803,341	Net Profit or Loss	2,336,700	22.4%	Return on Equity	236.7%

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235225 FOUNTAIN VIEW OF MONROE				Proprietary - Corporation			
FOUNTAIN VIEW OF MONROE		12/31/2021 365 Days Settled					
MONROE, MI 48162		CR Beds 119 POS Beds 0					
MONROE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.6%			
Balance Sheet		Income Statement		Length of Stay		68.0	
				Average Wages		21.66	
Current Assets	905,449	Total Charges	23,176,730				
Fixed Assets	547,995	Contract Allowance	9,573,203	41.3%	Skilled Nursing		70.7%
Other Assets	31,457	Operating Revenue	13,603,527	58.7%	Ancillary Service		29.3%
Total Assets	1,484,901	Operating Expense	14,325,778	105.3%	Current Ratio		0.3
Current Liabilities	2,812,349	Operating Margin	-722,251	-5.3%	Days to Collect		52.6
Long Term Liabilities	-7,026,529	Other Income	1,083,826	8.0%	Avg Payment Days		3.7
Total Equity	5,699,081	Other Expense	0	0.0%	Depreciation Rate		145.6%
Total Liab. and Equity	1,484,901	Net Profit or Loss	361,575	2.7%	Return on Equity		6.3%
<hr/>							
235467 FOUR CHAPLAINS NRSG CARE CTR				Proprietary - Corporation			
FOUR CHAPLAINS NRSG CARE CTR		12/31/2021 365 Days Settled					
WESTLAND, MI 48185		CR Beds 103 POS Beds 0					
WAYNE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.9%			
Balance Sheet		Income Statement		Length of Stay		41.9	
				Average Wages		19.79	
Current Assets	3,348,683	Total Charges	13,305,201				
Fixed Assets	455,394	Contract Allowance	4,420,579	33.2%	Skilled Nursing		78.3%
Other Assets	0	Operating Revenue	8,884,622	66.8%	Ancillary Service		21.7%
Total Assets	3,804,077	Operating Expense	9,181,721	103.3%	Current Ratio		5.6
Current Liabilities	593,718	Operating Margin	-297,099	-3.3%	Days to Collect		52.5
Long Term Liabilities	0	Other Income	1,389,128	15.6%	Avg Payment Days		21.4
Total Equity	3,210,359	Other Expense	0	0.0%	Depreciation Rate		29.4%
Total Liab. and Equity	3,804,077	Net Profit or Loss	1,092,029	12.3%	Return on Equity		34.0%

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235578 FOUR SEASONS NURSING CENTER OF WESTLAND				Proprietary - Corporation	
FOUR SEASONS NURSING CENTER OF WESTLAND		12/31/2021 365 Days Settled			
WESTLAND, MI 48185				CR Beds 180 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 66.0%	
Balance Sheet		Income Statement		Length of Stay 111.1	
Current Assets	5,246,590	Total Charges	24,418,745	Average Wages 23.82	
Fixed Assets	331,187	Contract Allowance	10,971,363	44.9%	Skilled Nursing 89.8%
Other Assets	2,482,432	Operating Revenue	13,447,382	55.1%	Ancillary Service 10.2%
Total Assets	<u>8,060,209</u>	Operating Expense	15,947,273	118.6%	Current Ratio 3.2
Current Liabilities	1,633,350	Operating Margin	-2,499,891	-18.6%	Days to Collect 43.9
Long Term Liabilities	0	Other Income	6,075,643	45.2%	Avg Payment Days 7.6
Total Equity	<u>6,426,859</u>	Other Expense	0	0.0%	Depreciation Rate 60.2%
Total Liab. and Equity	<u>8,060,209</u>	Net Profit or Loss	<u>3,575,752</u>	26.6%	Return on Equity 55.6%
235634 FOX RUN VILLAGE				Nonprofit - Other	
FOX RUN VILLAGE		12/31/2021 365 Days Settled			
NOVI, MI 48377				CR Beds 44 POS Beds 0	
OAKLAND				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate 79.9%	
Balance Sheet		Income Statement		Length of Stay 49.2	
Current Assets	30,701,242	Total Charges	7,313,300	Average Wages 31.48	
Fixed Assets	182,957,724	Contract Allowance	1,543,543	21.1%	Skilled Nursing 59.9%
Other Assets	246,454,230	Operating Revenue	5,769,757	78.9%	Ancillary Service 10.6%
Total Assets	<u>460,113,196</u>	Operating Expense	80,937,408	1,402.8%	Current Ratio 0.1
Current Liabilities	299,671,993	Operating Margin	-75,167,651	-	Days to Collect 75.0
Long Term Liabilities	194,575,250	Other Income	63,884,278	1,107.2%	Avg Payment Days 20.0
Total Equity	<u>-34,134,047</u>	Other Expense	0	0.0%	Depreciation Rate 14.4%
Total Liab. and Equity	<u>460,113,196</u>	Net Profit or Loss	<u>(11,283,373)</u>	-195.6%	Return on Equity 33.1%

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235612 FREEMAN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
FREEMAN NURSING & REHAB COMMUNITY		12/31/2021 365 Days Settled			
KINGSFORD, MI 49802				CR Beds 45	POS Beds 0
DICKINSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	65.8%
Balance Sheet		Income Statement		Length of Stay	115.0
Current Assets	4,811,096	Total Charges	4,551,668	Average Wages	22.86
Fixed Assets	525,610	Contract Allowance	847,544	18.6% Skilled Nursing	75.8%
Other Assets	55,838	Operating Revenue	3,704,124	81.4% Ancillary Service	24.2%
Total Assets	5,392,544	Operating Expense	3,917,400	105.8% Current Ratio	3.2
Current Liabilities	1,496,180	Operating Margin	-213,276	-5.8% Days to Collect	476.4
Long Term Liabilities	0	Other Income	477,862	12.9% Avg Payment Days	120.3
Total Equity	3,896,364	Other Expense	0	0.0% Depreciation Rate	64.0%
Total Liab. and Equity	5,392,544	Net Profit or Loss	264,586	7.1% Return on Equity	6.8%
235248 FRIENDSHIP VILLAGE				Proprietary - Other	
FRIENDSHIP VILLAGE		9/30/2021 365 Days Settled			
KALAMAZOO, MI 49006				CR Beds 57	POS Beds 0
KALAMAZOO				Key Performance Ind.	
WPS (IOWA)				Occupancy Rate	86.0%
Balance Sheet		Income Statement		Length of Stay	57.0
Current Assets	3,571,813	Total Charges	17,759,866	Average Wages	21.46
Fixed Assets	42,122,415	Contract Allowance	575,441	3.2% Skilled Nursing	23.0%
Other Assets	14,572,557	Operating Revenue	17,184,425	96.8% Ancillary Service	8.8%
Total Assets	60,266,785	Operating Expense	24,684,872	143.6% Current Ratio	0.2
Current Liabilities	23,252,585	Operating Margin	-7,500,447	-43.6% Days to Collect	13.2
Long Term Liabilities	35,420,023	Other Income	7,847,661	45.7% Avg Payment Days	13.9
Total Equity	1,594,177	Other Expense	0	0.0% Depreciation Rate	5.0%
Total Liab. and Equity	60,266,785	Net Profit or Loss	347,214	2.0% Return on Equity	21.8%

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235345 FROH COMMUNITY HOME				Nonprofit - Other	
FROH COMMUNITY HOME		3/31/2021 365 Days Settled			
STURGIS, MI 49091		CR Beds 192 POS Beds 0			
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.4%	
Balance Sheet		Income Statement		Length of Stay	
				599.9	
Current Assets	1,918,330	Total Charges	9,883,686	Average Wages	
Fixed Assets	13,611,238	Contract Allowance	1,720,721	26.69	
Other Assets	2,656,974	Operating Revenue	8,162,965	17.4%	
Total Assets	18,186,542	Operating Expense	12,490,341	82.6%	
Current Liabilities	1,223,447	Operating Margin	-4,327,376	153.0%	
Long Term Liabilities	10,060,981	Other Income	4,586,962	-53.0%	
Total Equity	6,902,114	Other Expense	0	56.2%	
Total Liab. and Equity	18,186,542	Net Profit or Loss	242,157	0.0%	
				3.0%	
				Return on Equity	
				3.5%	
235713 GENESYS SHORT-TERM REHABILITATION CENTER				Nonprofit - Other	
GENESYS SHORT-TERM REHABILITATION CENTER		6/30/2021 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 12 POS Beds 0			
GENESEE		Key Performance Ind.			
WPS MI		Occupancy Rate		36.5%	
Balance Sheet		Income Statement		Length of Stay	
				8.6	
Current Assets	0	Total Charges	2,065,260	Average Wages	
Fixed Assets	0	Contract Allowance	0	19.97	
Other Assets	480,730	Operating Revenue	2,065,260	0.0%	
Total Assets	480,730	Operating Expense	1,272,180	100.0%	
Current Liabilities	0	Operating Margin	793,080	61.6%	
Long Term Liabilities	0	Other Income	0	38.4%	
Total Equity	480,730	Other Expense	0	0.0%	
Total Liab. and Equity	480,730	Net Profit or Loss	793,080	0.0%	
				38.4%	
				Return on Equity	
				165.0%	

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235335 GLADWIN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
GLADWIN NURSING AND REHABILITATION COMMUNITY 12/31/2021 365 Days Settled					
GLADWIN, MI 48624				CR Beds 60 POS Beds 0	
GLADWIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	53.2%
Balance Sheet		Income Statement		Length of Stay	107.8
Current Assets	2,367,677	Total Charges	4,411,140	Average Wages	23.38
Fixed Assets	208,491	Contract Allowance	1,180,521	26.8%	Skilled Nursing 83.1%
Other Assets	71,422	Operating Revenue	3,230,619	73.2%	Ancillary Service 16.9%
Total Assets	2,647,590	Operating Expense	4,286,334	132.7%	Current Ratio 1.4
Current Liabilities	1,682,870	Operating Margin	-1,055,715	-32.7%	Days to Collect 274.6
Long Term Liabilities	0	Other Income	575,313	17.8%	Avg Payment Days 122.3
Total Equity	964,720	Other Expense	0	0.0%	Depreciation Rate 133.2%
Total Liab. and Equity	2,647,590	Net Profit or Loss	(480,402)	-14.9%	Return on Equity -49.8%
235485 GLADWIN PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GLADWIN PINES NURSING AND REHABILITATION CENTER 12/31/2021 365 Days Settled					
GLADWIN, MI 48624				CR Beds 84 POS Beds 0	
GLADWIN				Key Performance Ind.	
WPS MI				Occupancy Rate	80.6%
Balance Sheet		Income Statement		Length of Stay	117.1
Current Assets	3,088,461	Total Charges	10,997,822	Average Wages	20.21
Fixed Assets	177,054	Contract Allowance	2,482,408	22.6%	Skilled Nursing 83.8%
Other Assets	0	Operating Revenue	8,515,414	77.4%	Ancillary Service 16.2%
Total Assets	3,265,515	Operating Expense	8,890,691	104.4%	Current Ratio 3.0
Current Liabilities	1,031,346	Operating Margin	-375,277	-4.4%	Days to Collect 24.7
Long Term Liabilities	0	Other Income	1,446,663	17.0%	Avg Payment Days 26.2
Total Equity	2,234,169	Other Expense	0	0.0%	Depreciation Rate 263.8%
Total Liab. and Equity	3,265,515	Net Profit or Loss	1,071,386	12.6%	Return on Equity 48.0%

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235026 GOGEBIC MEDICAL CARE FACILITY				Government - Federal	
GOGEBIC MEDICAL CARE FACILITY		12/31/2021 365 Days Settled			
WAKEFIELD, MI 49968		CR Beds 109 POS Beds 0			
GOGEBIC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.3%	
Balance Sheet		Income Statement		Length of Stay 275.1	
Current Assets	13,056,630	Total Charges	9,962,256	Average Wages	22.00
Fixed Assets	1,925,828	Contract Allowance	51,550	0.5%	Skilled Nursing 90.2%
Other Assets	527,455	Operating Revenue	9,910,706	99.5%	Ancillary Service 9.8%
Total Assets	15,509,913	Operating Expense	10,772,866	108.7%	Current Ratio 11.2
Current Liabilities	1,165,814	Operating Margin	-862,160	-8.7%	Days to Collect 105.6
Long Term Liabilities	3,177,876	Other Income	5,242,611	52.9%	Avg Payment Days 19.4
Total Equity	11,166,223	Other Expense	0	0.0%	Depreciation Rate 3.1%
Total Liab. and Equity	15,509,913	Net Profit or Loss	4,380,451	44.2%	Return on Equity 39.2%
235354 GRACE HEALTHCARE OF THREE RIVERS				Proprietary - Corporation	
GRACE HEALTHCARE OF THREE RIVERS		12/31/2021 365 Days Settled			
THREE RIVERS, MI 49093		CR Beds 87 POS Beds 0			
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		56.1%	
Balance Sheet		Income Statement		Length of Stay 1,485.8	
Current Assets	450,652	Total Charges	7,262,544	Average Wages	22.16
Fixed Assets	144,237	Contract Allowance	1,655,709	22.8%	Skilled Nursing 72.6%
Other Assets	0	Operating Revenue	5,606,835	77.2%	Ancillary Service 27.4%
Total Assets	594,889	Operating Expense	6,734,489	120.1%	Current Ratio 0.6
Current Liabilities	721,789	Operating Margin	-1,127,654	-20.1%	Days to Collect 28.2
Long Term Liabilities	535,349	Other Income	591,924	10.6%	Avg Payment Days 32.5
Total Equity	-662,249	Other Expense	0	0.0%	Depreciation Rate 363.0%
Total Liab. and Equity	594,889	Net Profit or Loss	(535,730)	-9.6%	Return on Equity 80.9%

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235447 GRACE OF DOUGLAS				Proprietary - Corporation	
GRACE OF DOUGLAS		12/31/2021 365 Days Settled			
DOUGLAS, MI 49406				CR Beds 79 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 74.3%	
Balance Sheet		Income Statement		Length of Stay 1,263.2	
Current Assets	1,026,164	Total Charges	7,118,114	Average Wages	15.75
Fixed Assets	150,989	Contract Allowance	1,691,708	23.8% Skilled Nursing	71.4%
Other Assets	4,709	Operating Revenue	5,426,406	76.2% Ancillary Service	28.6%
Total Assets	1,181,862	Operating Expense	5,300,145	97.7% Current Ratio	1.9
Current Liabilities	542,670	Operating Margin	126,261	2.3% Days to Collect	72.7
Long Term Liabilities	189,844	Other Income	290,476	5.4% Avg Payment Days	35.4
Total Equity	449,348	Other Expense	0	0.0% Depreciation Rate	216.9%
Total Liab. and Equity	1,181,862	Net Profit or Loss	416,737	7.7% Return on Equity	92.7%
235499 GRAND OAKS NURSING CENTER				Proprietary - Corporation	
GRAND OAKS NURSING CENTER		12/31/2021 365 Days Settled			
BALDWIN, MI 49304				CR Beds 79 POS Beds 0	
LAKE				Key Performance Ind.	
NGS (WI)				Occupancy Rate 74.2%	
Balance Sheet		Income Statement		Length of Stay 147.5	
Current Assets	2,374,973	Total Charges	7,010,815	Average Wages	22.91
Fixed Assets	1,450,852	Contract Allowance	551,987	7.9% Skilled Nursing	85.0%
Other Assets	45,234	Operating Revenue	6,458,828	92.1% Ancillary Service	15.0%
Total Assets	3,871,059	Operating Expense	6,672,393	103.3% Current Ratio	3.2
Current Liabilities	747,389	Operating Margin	-213,565	-3.3% Days to Collect	24.5
Long Term Liabilities	1,449,902	Other Income	1,089,102	16.9% Avg Payment Days	26.5
Total Equity	1,673,768	Other Expense	0	0.0% Depreciation Rate	9.6%
Total Liab. and Equity	3,871,059	Net Profit or Loss	875,537	13.6% Return on Equity	52.3%

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235088 GRAND TRAVERSE PAVILIONS				Government - County	
GRAND TRAVERSE PAVILIONS		12/31/2021 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 216 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.0%		
		Length of Stay	176.7		
		Average Wages	27.19		
		Skilled Nursing	89.8%		
		Ancillary Service	10.2%		
		Current Ratio	1.4		
		Days to Collect	183.1		
		Avg Payment Days	32.3		
		Depreciation Rate	2.0%		
		Return on Equity	22.6%		
Balance Sheet		Income Statement			
Current Assets	20,290,122	Total Charges	22,405,405		
Fixed Assets	17,608,782	Contract Allowance	3,007,189	13.4%	
Other Assets	0	Operating Revenue	19,398,216	86.6%	
Total Assets	37,898,904	Operating Expense	27,189,281	140.2%	
Current Liabilities	14,215,751	Operating Margin	-7,791,065	-40.2%	
Long Term Liabilities	3,610,682	Other Income	12,334,877	63.6%	
Total Equity	20,072,471	Other Expense	0	0.0%	
Total Liab. and Equity	37,898,904	Net Profit or Loss	4,543,812	23.4%	
235062 GRANDVUE MEDICAL CARE FACILITY				Government - County	
GRANDVUE MEDICAL CARE FACILITY		12/31/2021 365 Days Settled			
EAST JORDAN, MI 49727		CR Beds 113 POS Beds 0			
CHARLEVOIX		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.1%		
		Length of Stay	762.4		
		Average Wages	20.21		
		Skilled Nursing	86.6%		
		Ancillary Service	13.4%		
		Current Ratio	2.9		
		Days to Collect	72.1		
		Avg Payment Days	36.5		
		Depreciation Rate	3.7%		
		Return on Equity	1.6%		
Balance Sheet		Income Statement			
Current Assets	10,933,573	Total Charges	13,597,382		
Fixed Assets	9,442,513	Contract Allowance	1,210,353	8.9%	
Other Assets	6,295,925	Operating Revenue	12,387,029	91.1%	
Total Assets	26,672,011	Operating Expense	16,531,132	133.5%	
Current Liabilities	3,791,551	Operating Margin	-4,144,103	-33.5%	
Long Term Liabilities	1,582,401	Other Income	4,484,911	36.2%	
Total Equity	21,298,059	Other Expense	0	0.0%	
Total Liab. and Equity	26,672,011	Net Profit or Loss	340,808	2.8%	

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235432 GRAYLING NURSING & REHAB COMMUNITY		Proprietary - Other	
GRAYLING NURSING & REHAB COMMUNITY		12/31/2021 365 Days Settled	
GRAYLING, MI 49738		CR Beds 72 POS Beds 0	
CRAWFORD		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 75.4%	
Balance Sheet		Income Statement	
Current Assets	12,037,416	Total Charges	7,725,544
Fixed Assets	200,696	Contract Allowance	2,431,369
Other Assets	68,000	Operating Revenue	5,294,175
Total Assets	12,306,112	Operating Expense	4,904,082
Current Liabilities	1,903,768	Operating Margin	390,093
Long Term Liabilities	0	Other Income	599,846
Total Equity	10,402,344	Other Expense	0
Total Liab. and Equity	12,306,112	Net Profit or Loss	989,939
		31.5%	Skilled Nursing 82.4%
		68.5%	Ancillary Service 17.6%
		92.6%	Current Ratio 6.3
		7.4%	Days to Collect 841.4
		11.3%	Avg Payment Days 118.3
		0.0%	Depreciation Rate 138.4%
		18.7%	Return on Equity 9.5%
235442 GREAT LAKES REHAB CENTER		Proprietary - Partnership	
GREAT LAKES REHAB CENTER		12/31/2021 365 Days Settled	
SAGINAW, MI 48604		CR Beds 55 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 76.1%	
Balance Sheet		Income Statement	
Current Assets	948,588	Total Charges	5,416,181
Fixed Assets	0	Contract Allowance	-166,388
Other Assets	11,534	Operating Revenue	5,582,569
Total Assets	960,122	Operating Expense	6,309,216
Current Liabilities	-296,619	Operating Margin	-726,647
Long Term Liabilities	3,854,110	Other Income	316,343
Total Equity	-2,597,369	Other Expense	0
Total Liab. and Equity	960,122	Net Profit or Loss	(410,304)
		-3.1%	Skilled Nursing 83.4%
		103.1%	Ancillary Service 16.6%
		113.0%	Current Ratio (3.2)
		-13.0%	Days to Collect 36.7
		5.7%	Avg Payment Days 5.5
		0.0%	Depreciation Rate 1,496.6%
		-7.3%	Return on Equity 15.8%

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235433 GREENFIELD REHAB AND NURSING CENTER				Proprietary - Partnership	
GREENFIELD REHAB AND NURSING CENTER		12/31/2021 365 Days Settled			
ROYAL OAK, MI 48073				CR Beds 105 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	54.1%
				Length of Stay	111.5
				Average Wages	23.65
				9.3% Skilled Nursing	82.6%
				90.7% Ancillary Service	17.4%
				141.8% Current Ratio	2.6
				-41.8% Days to Collect	23.8
				68.0% Avg Payment Days	20.8
				0.0% Depreciation Rate	8.5%
				26.2% Return on Equity	121.4%
<hr/>					
235551 GREENTREE OF HUBBELL REHAB AND HEALTH				Proprietary - Corporation	
GREENTREE OF HUBBELL REHAB AND HEALTH		12/31/2021 365 Days Settled			
HUBBELL, MI 49934				CR Beds 55 POS Beds 0	
HOUGHTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.5%
				Length of Stay	168.1
				Average Wages	24.19
				2.9% Skilled Nursing	96.2%
				97.1% Ancillary Service	3.8%
				116.6% Current Ratio	0.8
				-16.6% Days to Collect	201.7
				3.9% Avg Payment Days	112.8
				0.0% Depreciation Rate	38.2%
				-12.7% Return on Equity	39.0%

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235382 HAMILTON NURSING HOME				Proprietary - Partnership		
HAMILTON NURSING HOME		12/31/2021 365 Days Settled				
DETROIT, MI 48207				CR Beds 64 POS Beds 0		
WAYNE		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.0%	
				Length of Stay	195.0	
				Average Wages	24.85	
				41.5%	Skilled Nursing	81.5%
				58.5%	Ancillary Service	18.5%
				109.2%	Current Ratio	1.3
				-9.2%	Days to Collect	99.1
				10.6%	Avg Payment Days	89.8
				0.0%	Depreciation Rate	102.4%
				1.4%	Return on Equity	9.7%

Balance Sheet		Income Statement			
Current Assets	2,278,846	Total Charges	9,495,943		
Fixed Assets	293,100	Contract Allowance	3,937,644		
Other Assets	0	Operating Revenue	5,558,299		
Total Assets	2,571,946	Operating Expense	6,067,450		
Current Liabilities	1,746,697	Operating Margin	-509,151		
Long Term Liabilities	0	Other Income	588,862		
Total Equity	825,249	Other Expense	0		
Total Liab. and Equity	2,571,946	Net Profit or Loss	79,711		

235050 HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER				Nonprofit - Other		
HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER		6/30/2021 365 Days Settled				
KALAMAZOO, MI 49001				CR Beds 90 POS Beds 0		
KALAMAZOO		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.9%	
				Length of Stay	182.6	
				Average Wages	20.87	
				16.5%	Skilled Nursing	81.8%
				83.5%	Ancillary Service	18.2%
				114.6%	Current Ratio	7.3
				-14.6%	Days to Collect	380.2
				22.0%	Avg Payment Days	26.6
				0.0%	Depreciation Rate	5.4%
				5.9%	Return on Equity	6.2%

Balance Sheet		Income Statement			
Current Assets	10,589,821	Total Charges	12,107,717		
Fixed Assets	3,269,451	Contract Allowance	2,003,075		
Other Assets	188,459	Operating Revenue	10,104,642		
Total Assets	14,047,731	Operating Expense	11,576,427		
Current Liabilities	1,451,126	Operating Margin	-1,471,785		
Long Term Liabilities	3,121,499	Other Income	2,227,539		
Total Equity	9,475,106	Other Expense	0		
Total Liab. and Equity	14,047,731	Net Profit or Loss	591,654		

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235177 HARTFORD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
HARTFORD NURSING & REHABILITATION CENTER				12/31/2021 365 Days Settled	
DETROIT, MI 48235				CR Beds 140 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.0%
Balance Sheet		Income Statement		Length of Stay	101.5
Current Assets	4,343,001	Total Charges	30,912,714	Average Wages	19.69
Fixed Assets	2,390,542	Contract Allowance	14,320,385	46.3% Skilled Nursing	69.6%
Other Assets	43,029	Operating Revenue	16,592,329	53.7% Ancillary Service	30.4%
Total Assets	6,776,572	Operating Expense	18,271,013	110.1% Current Ratio	1.0
Current Liabilities	4,189,811	Operating Margin	-1,678,684	-10.1% Days to Collect	112.8
Long Term Liabilities	-12,324,928	Other Income	1,645,860	9.9% Avg Payment Days	17.6
Total Equity	14,911,689	Other Expense	0	0.0% Depreciation Rate	57.0%
Total Liab. and Equity	6,776,572	Net Profit or Loss	(32,824)	-0.2% Return on Equity	-0.2%
235281 HASTINGS REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
HASTINGS REHABILITATION AND HEALTHCARE CENTER				12/31/2021 365 Days Settled	
HASTINGS, MI 49058				CR Beds 98 POS Beds 0	
BARRY				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	64.7%
Balance Sheet		Income Statement		Length of Stay	220.3
Current Assets	-1,926,924	Total Charges	6,532,661	Average Wages	18.53
Fixed Assets	329,609	Contract Allowance	458,997	7.0% Skilled Nursing	88.0%
Other Assets	220,833	Operating Revenue	6,073,664	93.0% Ancillary Service	12.0%
Total Assets	-1,376,482	Operating Expense	7,356,430	121.1% Current Ratio	(2.0)
Current Liabilities	967,887	Operating Margin	-1,282,766	-21.1% Days to Collect	79.5
Long Term Liabilities	0	Other Income	1,765,739	29.1% Avg Payment Days	49.7
Total Equity	-2,344,369	Other Expense	0	0.0% Depreciation Rate	142.5%
Total Liab. and Equity	-1,376,482	Net Profit or Loss	482,973	8.0% Return on Equity	-20.6%

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235602 HAZEL I FINDLAY COUNTRY MANOR				Nonprofit - Other	
HAZEL I FINDLAY COUNTRY MANOR				12/31/2021 365 Days Settled	
SAINT JOHNS, MI 48879				CR Beds 150 POS Beds 0	
CLINTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.5%
Balance Sheet				Income Statement	
Current Assets	2,856,504	Total Charges	10,540,365	Length of Stay	121.0
Fixed Assets	5,571,763	Contract Allowance	-96,867	Average Wages	26.17
Other Assets	13,536,368	Operating Revenue	10,637,232	Skilled Nursing	81.5%
Total Assets	<u>21,964,635</u>	Operating Expense	12,327,353	Ancillary Service	18.5%
Current Liabilities	864,899	Operating Margin	-1,690,121	Current Ratio	3.3
Long Term Liabilities	0	Other Income	2,933,950	Days to Collect	24.3
Total Equity	<u>21,099,736</u>	Other Expense	0	Avg Payment Days	22.5
Total Liab. and Equity	<u>21,964,635</u>	Net Profit or Loss	<u>1,243,829</u>	Depreciation Rate	3.2%
			11.7%	Return on Equity	5.9%
235723 HEALTHBRIDGE POST-ACUTE REHABILITATION				Proprietary - Corporation	
HEALTHBRIDGE POST-ACUTE REHABILITATION				12/31/2021 365 Days Settled	
WYOMING, MI 49519				CR Beds 65 POS Beds 0	
KENT				Key Performance Ind.	
NGS (WI)				Occupancy Rate	76.2%
Balance Sheet				Income Statement	
Current Assets	4,248,598	Total Charges	21,603,428	Length of Stay	21.1
Fixed Assets	316,618	Contract Allowance	13,420,622	Average Wages	28.77
Other Assets	0	Operating Revenue	8,182,806	Skilled Nursing	37.4%
Total Assets	<u>4,565,216</u>	Operating Expense	9,857,099	Ancillary Service	62.6%
Current Liabilities	1,313,898	Operating Margin	-1,674,293	Current Ratio	3.2
Long Term Liabilities	0	Other Income	2,324,259	Days to Collect	157.0
Total Equity	<u>3,251,318</u>	Other Expense	0	Avg Payment Days	50.8
Total Liab. and Equity	<u>4,565,216</u>	Net Profit or Loss	<u>649,966</u>	Depreciation Rate	95.7%
			7.9%	Return on Equity	20.0%

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235439 HEARTLAND HEALTH CARE CENTER-ALLEN PARK				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-ALLEN PARK		12/31/2021 365 Days Settled			
ALLEN PARK, MI 48101				CR Beds 171 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	53.0%
Balance Sheet		Income Statement		Length of Stay	37.7
Current Assets	1,282,511	Total Charges	15,680,353	Average Wages	21.25
Fixed Assets	1,094,192	Contract Allowance	4,899,971	31.2%	Skilled Nursing 76.3%
Other Assets	0	Operating Revenue	10,780,382	68.8%	Ancillary Service 23.7%
Total Assets	2,376,703	Operating Expense	12,941,428	120.0%	Current Ratio 1.7
Current Liabilities	774,623	Operating Margin	-2,161,046	-20.0%	Days to Collect 43.1
Long Term Liabilities	0	Other Income	1,174,267	10.9%	Avg Payment Days 15.3
Total Equity	1,602,080	Other Expense	0	0.0%	Depreciation Rate 13.9%
Total Liab. and Equity	2,376,703	Net Profit or Loss	(988,647)	-9.2%	Return on Equity -61.7%
235234 HERITAGE MANOR NURSING AND REHAB CENTER				Proprietary - Corporation	
HERITAGE MANOR NURSING AND REHAB CENTER		12/31/2021 365 Days Settled			
DETROIT, MI 48204				CR Beds 122 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate	90.6%
Balance Sheet		Income Statement		Length of Stay	84.3
Current Assets	3,159,245	Total Charges	12,306,835	Average Wages	26.63
Fixed Assets	493,082	Contract Allowance	937,410	7.6%	Skilled Nursing 75.7%
Other Assets	26,588	Operating Revenue	11,369,425	92.4%	Ancillary Service 24.3%
Total Assets	3,678,915	Operating Expense	12,214,777	107.4%	Current Ratio 0.7
Current Liabilities	4,335,837	Operating Margin	-845,352	-7.4%	Days to Collect 102.4
Long Term Liabilities	0	Other Income	1,225,819	10.8%	Avg Payment Days 155.2
Total Equity	-656,922	Other Expense	0	0.0%	Depreciation Rate 49.3%
Total Liab. and Equity	3,678,915	Net Profit or Loss	380,467	3.3%	Return on Equity -57.9%

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235525 HERITAGE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HERITAGE NURSING AND REHABILITATION COMMUNITY		12/31/2021 365 Days Settled			
ZEELAND, MI 49464		CR Beds 39 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.3%	
Balance Sheet		Income Statement		Length of Stay	
				80.9	
Current Assets	4,651,609	Total Charges	5,802,204	Average Wages	25.37
Fixed Assets	466,156	Contract Allowance	1,621,998	28.0% Skilled Nursing	82.4%
Other Assets	66,761	Operating Revenue	4,180,206	72.0% Ancillary Service	17.6%
Total Assets	<u>5,184,526</u>	Operating Expense	3,940,293	94.3% Current Ratio	3.6
Current Liabilities	1,290,176	Operating Margin	239,913	5.7% Days to Collect	408.1
Long Term Liabilities	0	Other Income	446,088	10.7% Avg Payment Days	93.6
Total Equity	<u>3,894,350</u>	Other Expense	0	0.0% Depreciation Rate	58.9%
Total Liab. and Equity	<u>5,184,526</u>	Net Profit or Loss	<u>686,001</u>	16.4% Return on Equity	17.6%
<hr/>					
235644 HICKORY RIDGE OF TEMPERANCE				Proprietary - Corporation	
HICKORY RIDGE OF TEMPERANCE		12/31/2021 365 Days Settled			
TEMPERANCE, MI 48182		CR Beds 88 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.6%	
Balance Sheet		Income Statement		Length of Stay	
				46.0	
Current Assets	989,830	Total Charges	15,540,051	Average Wages	20.68
Fixed Assets	585,339	Contract Allowance	6,475,935	41.7% Skilled Nursing	71.9%
Other Assets	0	Operating Revenue	9,064,116	58.3% Ancillary Service	28.1%
Total Assets	<u>1,575,169</u>	Operating Expense	10,177,174	112.3% Current Ratio	0.6
Current Liabilities	1,618,790	Operating Margin	-1,113,058	-12.3% Days to Collect	57.2
Long Term Liabilities	-157,214	Other Income	1,027,328	11.3% Avg Payment Days	4.3
Total Equity	<u>113,593</u>	Other Expense	0	0.0% Depreciation Rate	197.3%
Total Liab. and Equity	<u>1,575,169</u>	Net Profit or Loss	<u>(85,730)</u>	-0.9% Return on Equity	-75.5%

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235522 HILLCREST NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HILLCREST NURSING AND REHABILITATION COMMUNITY		12/31/2021 365 Days Settled			
NORTH MUSKEGON, MI 49445				CR Beds 39	POS Beds 0
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.7%
Balance Sheet		Income Statement		Length of Stay	80.7
Current Assets	6,104,512	Total Charges	5,493,730	Average Wages	25.77
Fixed Assets	338,736	Contract Allowance	1,531,674	27.9%	Skilled Nursing 86.9%
Other Assets	31,785	Operating Revenue	3,962,056	72.1%	Ancillary Service 13.1%
Total Assets	6,475,033	Operating Expense	3,890,354	98.2%	Current Ratio 4.8
Current Liabilities	1,273,004	Operating Margin	71,702	1.8%	Days to Collect 574.0
Long Term Liabilities	0	Other Income	418,010	10.6%	Avg Payment Days 91.9
Total Equity	5,202,029	Other Expense	0	0.0%	Depreciation Rate 44.4%
Total Liab. and Equity	6,475,033	Net Profit or Loss	489,712	12.4%	Return on Equity 9.4%
235197 HILLSDALE CO MEDICAL CARE FACI				Government - County	
HILLSDALE CO MEDICAL CARE FACI		12/31/2021 365 Days Settled			
HILLSDALE, MI 49242				CR Beds 170	POS Beds 0
HILLSDALE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.0%
Balance Sheet		Income Statement		Length of Stay	705.4
Current Assets	14,359,608	Total Charges	15,565,917	Average Wages	20.06
Fixed Assets	8,890,660	Contract Allowance	1,116,313	7.2%	Skilled Nursing 91.9%
Other Assets	0	Operating Revenue	14,449,604	92.8%	Ancillary Service 8.1%
Total Assets	23,250,268	Operating Expense	20,688,478	143.2%	Current Ratio 5.9
Current Liabilities	2,435,409	Operating Margin	-6,238,874	-43.2%	Days to Collect 145.1
Long Term Liabilities	0	Other Income	14,121,992	97.7%	Avg Payment Days 29.8
Total Equity	20,814,859	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	23,250,268	Net Profit or Loss	7,883,118	54.6%	Return on Equity 37.9%

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235440 HOLLAND HOME - RAYBROOK MANOR				Proprietary - Other	
HOLLAND HOME - RAYBROOK MANOR				12/31/2021 365 Days Settled	
GRAND RAPIDS, MI 49546				CR Beds 339 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.5%
Balance Sheet				Income Statement	
Current Assets	889,257	Total Charges	23,011,107	Length of Stay	680.0
Fixed Assets	20,625,884	Contract Allowance	3,448,793	Average Wages	24.26
Other Assets	993,453	Operating Revenue	19,562,314	15.0% Skilled Nursing	39.9%
Total Assets	22,508,594	Operating Expense	19,466,189	85.0% Ancillary Service	8.1%
Current Liabilities	222,362	Operating Margin	96,125	99.5% Current Ratio	4.0
Long Term Liabilities	9,306,834	Other Income	466,781	0.5% Days to Collect	15.8
Total Equity	12,979,398	Other Expense	0	2.4% Avg Payment Days	1.0
Total Liab. and Equity	22,508,594	Net Profit or Loss	562,906	0.0% Depreciation Rate	8.1%
				2.9% Return on Equity	4.3%

235540 HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE				Nonprofit - Other	
HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE				12/31/2021 365 Days Settled	
GRAND RAPIDS, MI 49512				CR Beds 58 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.1%
Balance Sheet				Income Statement	
Current Assets	468,957	Total Charges	6,395,383	Length of Stay	177.5
Fixed Assets	4,043,487	Contract Allowance	1,354,759	Average Wages	25.26
Other Assets	0	Operating Revenue	5,040,624	21.2% Skilled Nursing	77.8%
Total Assets	4,512,444	Operating Expense	5,440,576	78.8% Ancillary Service	22.2%
Current Liabilities	163,647	Operating Margin	-399,952	107.9% Current Ratio	2.9
Long Term Liabilities	0	Other Income	46,759	-7.9% Days to Collect	32.2
Total Equity	4,348,797	Other Expense	0	0.9% Avg Payment Days	0.0
Total Liab. and Equity	4,512,444	Net Profit or Loss	(353,193)	0.0% Depreciation Rate	6.2%
				-7.0% Return on Equity	-8.1%

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235279 HOLT SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
HOLT SENIOR CARE AND REHAB CENTER, L L C		12/31/2021 365 Days Settled			
HOLT, MI 48842				CR Beds 101 POS Beds 0	
INGHAM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.9%
Balance Sheet		Income Statement		Length of Stay	84.8
Current Assets	1,903,889	Total Charges	13,943,135	Average Wages	24.45
Fixed Assets	559,145	Contract Allowance	3,816,025	27.4%	Skilled Nursing 78.0%
Other Assets	1,195,098	Operating Revenue	10,127,110	72.6%	Ancillary Service 22.0%
Total Assets	3,658,132	Operating Expense	10,357,224	102.3%	Current Ratio (7.6)
Current Liabilities	-248,941	Operating Margin	-230,114	-2.3%	Days to Collect 39.9
Long Term Liabilities	1,133,014	Other Income	1,154,719	11.4%	Avg Payment Days 22.9
Total Equity	2,774,059	Other Expense	0	0.0%	Depreciation Rate 56.8%
Total Liab. and Equity	3,658,132	Net Profit or Loss	924,605	9.1%	Return on Equity 33.3%

235056 HOYT NURSING & REHAB CENTRE				Proprietary - Corporation	
HOYT NURSING & REHAB CENTRE		12/31/2021 365 Days Settled			
SAGINAW, MI 48602				CR Beds 128 POS Beds 0	
SAGINAW				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.2%
Balance Sheet		Income Statement		Length of Stay	75.7
Current Assets	1,420,966	Total Charges	14,430,563	Average Wages	16.46
Fixed Assets	375,184	Contract Allowance	4,450,467	30.8%	Skilled Nursing 76.2%
Other Assets	0	Operating Revenue	9,980,096	69.2%	Ancillary Service 23.8%
Total Assets	1,796,150	Operating Expense	10,770,542	107.9%	Current Ratio (5.6)
Current Liabilities	-253,812	Operating Margin	-790,446	-7.9%	Days to Collect 47.9
Long Term Liabilities	14,090	Other Income	1,296,198	13.0%	Avg Payment Days 20.4
Total Equity	2,035,872	Other Expense	0	0.0%	Depreciation Rate 131.8%
Total Liab. and Equity	1,796,150	Net Profit or Loss	505,752	5.1%	Return on Equity 24.8%

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235028 HURON CO MED CARE FACILITY				Government - County	
HURON CO MED CARE FACILITY		12/31/2021 365 Days Settled			
BAD AXE, MI 48413		CR Beds 112 POS Beds 0			
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay 292.7	
Current Assets	8,000,224	Total Charges	14,176,128	Average Wages	22.52
Fixed Assets	6,205,870	Contract Allowance	737,321	5.2%	Skilled Nursing 90.5%
Other Assets	2,223,767	Operating Revenue	13,438,807	94.8%	Ancillary Service 9.5%
Total Assets	16,429,861	Operating Expense	14,231,639	105.9%	Current Ratio 3.2
Current Liabilities	2,523,419	Operating Margin	-792,832	-5.9%	Days to Collect 54.4
Long Term Liabilities	11,263,026	Other Income	2,716,036	20.2%	Avg Payment Days 13.9
Total Equity	2,643,416	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	16,429,861	Net Profit or Loss	1,923,204	14.3%	Return on Equity 72.8%

235592 HURON WOODS NURSING CENTER				Proprietary - Corporation	
HURON WOODS NURSING CENTER		12/31/2021 365 Days Settled			
KAWKAWLIN, MI 48631		CR Beds 60 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.1%	
Balance Sheet		Income Statement		Length of Stay 116.1	
Current Assets	1,829,201	Total Charges	6,049,099	Average Wages	22.02
Fixed Assets	161,097	Contract Allowance	1,538,327	25.4%	Skilled Nursing 83.5%
Other Assets	31,374	Operating Revenue	4,510,772	74.6%	Ancillary Service 16.5%
Total Assets	2,021,672	Operating Expense	5,275,878	117.0%	Current Ratio 2.1
Current Liabilities	860,183	Operating Margin	-765,106	-17.0%	Days to Collect 33.8
Long Term Liabilities	0	Other Income	586,520	13.0%	Avg Payment Days 26.3
Total Equity	1,161,489	Other Expense	0	0.0%	Depreciation Rate 50.9%
Total Liab. and Equity	2,021,672	Net Profit or Loss	(178,586)	-4.0%	Return on Equity -15.4%

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235648 IHM SENIOR LIVING COMMUNITY				Nonprofit - Church	
IHM SENIOR LIVING COMMUNITY		6/30/2021 365 Days Settled			
MONROE, MI 48162				CR Beds 117 POS Beds 0	
MONROE				Key Performance Ind.	
WPS MI				Occupancy Rate	77.5%
				Length of Stay	151.2
				Average Wages	23.03
				6.9%	Skilled Nursing 44.2%
				93.1%	Ancillary Service 9.8%
				161.3%	Current Ratio 1.5
				-61.3%	Days to Collect 21.2
				61.5%	Avg Payment Days 50.2
				0.0%	Depreciation Rate 1,149.5%
				0.2%	Return on Equity 5.6%
Balance Sheet		Income Statement			
Current Assets	3,677,526	Total Charges	10,999,871		
Fixed Assets	81,231	Contract Allowance	756,952		
Other Assets	19,360	Operating Revenue	10,242,919		
Total Assets	3,778,117	Operating Expense	16,525,349		
Current Liabilities	2,403,516	Operating Margin	-6,282,430		
Long Term Liabilities	1,091,129	Other Income	6,298,175		
Total Equity	283,472	Other Expense	0		
Total Liab. and Equity	3,778,117	Net Profit or Loss	15,745		
235514 IMPERIAL, A VILLA CENTER				Proprietary - Corporation	
IMPERIAL, A VILLA CENTER		12/31/2021 365 Days Settled			
DEARBORN HEIGHTS, MI 48125				CR Beds 265 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.5%
				Length of Stay	120.3
				Average Wages	24.87
				36.3%	Skilled Nursing 82.6%
				63.7%	Ancillary Service 17.4%
				112.0%	Current Ratio 4.9
				-12.0%	Days to Collect 108.5
				34.8%	Avg Payment Days 27.4
				0.0%	Depreciation Rate 91.5%
				22.8%	Return on Equity 61.1%
Balance Sheet		Income Statement			
Current Assets	7,564,728	Total Charges	28,751,150		
Fixed Assets	1,321,320	Contract Allowance	10,434,517		
Other Assets	0	Operating Revenue	18,316,633		
Total Assets	8,886,048	Operating Expense	20,510,443		
Current Liabilities	1,542,355	Operating Margin	-2,193,810		
Long Term Liabilities	500,000	Other Income	6,375,255		
Total Equity	6,843,693	Other Expense	0		
Total Liab. and Equity	8,886,048	Net Profit or Loss	4,181,445		

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235015 INGHAM COUNTY MEDICAL CARE FAC				Government - County		
INGHAM COUNTY MEDICAL CARE FAC				12/31/2021 365 Days Settled		
OKEMOS, MI 48864				CR Beds 236 POS Beds 0		
INGHAM				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.5%	
Balance Sheet				Length of Stay	119.8	
Income Statement				Average Wages	27.35	
Current Assets	8,660,352	Total Charges	36,472,400	20.8%	Skilled Nursing	81.4%
Fixed Assets	25,147,957	Contract Allowance	7,570,240	79.2%	Ancillary Service	18.6%
Other Assets	9,197,348	Operating Revenue	28,902,160	113.0%	Current Ratio	1.3
Total Assets	43,005,657	Operating Expense	32,662,885	-13.0%	Days to Collect	21.2
Current Liabilities	6,683,425	Operating Margin	-3,760,725	8.1%	Avg Payment Days	16.6
Long Term Liabilities	7,052,554	Other Income	2,343,186	0.0%	Depreciation Rate	4.4%
Total Equity	29,269,678	Other Expense	0	-4.9%	Return on Equity	-4.8%
Total Liab. and Equity	43,005,657	Net Profit or Loss	(1,417,539)			
235548 INN AT FREEDOM VILLAGE, THE				Proprietary - Partnership		
INN AT FREEDOM VILLAGE, THE				12/31/2021 365 Days Settled		
HOLLAND, MI 49423				CR Beds 108 POS Beds 0		
OTTAWA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.8%	
Balance Sheet				Length of Stay	117.9	
Income Statement				Average Wages	20.26	
Current Assets	5,136,238	Total Charges	23,627,660	13.3%	Skilled Nursing	9.0%
Fixed Assets	11,993,459	Contract Allowance	3,147,477	86.7%	Ancillary Service	4.1%
Other Assets	24,564,315	Operating Revenue	20,480,183	122.5%	Current Ratio	0.4
Total Assets	41,694,012	Operating Expense	25,092,160	-22.5%	Days to Collect	19.1
Current Liabilities	12,548,255	Operating Margin	-4,611,977	36.9%	Avg Payment Days	16.5
Long Term Liabilities	36,846,308	Other Income	7,564,492	0.0%	Depreciation Rate	51.0%
Total Equity	-7,700,551	Other Expense	0	14.4%	Return on Equity	-38.3%
Total Liab. and Equity	41,694,012	Net Profit or Loss	2,952,515			

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235011 IOSCO CO MEDICAL CARE FACILITY				Government - County	
IOSCO CO MEDICAL CARE FACILITY				12/31/2021 365 Days Settled	
TAWAS CITY, MI 48763				CR Beds 78 POS Beds 0	
IOSCO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 58.5%	
Balance Sheet		Income Statement		Length of Stay 152.8	
Current Assets	11,011,671	Total Charges	7,295,635	Average Wages 24.30	
Fixed Assets	4,863,045	Contract Allowance	1,337,897	18.3% Skilled Nursing 81.8%	
Other Assets	29,537	Operating Revenue	5,957,738	81.7% Ancillary Service 18.2%	
Total Assets	15,904,253	Operating Expense	7,918,952	132.9% Current Ratio 9.7	
Current Liabilities	1,130,586	Operating Margin	-1,961,214	-32.9% Days to Collect 165.9	
Long Term Liabilities	470,520	Other Income	3,653,669	61.3% Avg Payment Days 18.5	
Total Equity	14,303,147	Other Expense	0	0.0% Depreciation Rate 2.9%	
Total Liab. and Equity	15,904,253	Net Profit or Loss	1,692,455	28.4% Return on Equity 11.8%	

235257 IRON CO MEDICAL CARE FACILITY				Government - County	
IRON CO MEDICAL CARE FACILITY				12/31/2021 365 Days Settled	
CRYSTAL FALLS, MI 49920				CR Beds 200 POS Beds 0	
IRON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 57.2%	
Balance Sheet		Income Statement		Length of Stay 409.3	
Current Assets	6,019,227	Total Charges	16,452,721	Average Wages 18.21	
Fixed Assets	18,041,336	Contract Allowance	721,960	4.4% Skilled Nursing 90.9%	
Other Assets	4,925,097	Operating Revenue	15,730,761	95.6% Ancillary Service 9.1%	
Total Assets	28,985,660	Operating Expense	21,655,285	137.7% Current Ratio 1.2	
Current Liabilities	5,221,786	Operating Margin	-5,924,524	-37.7% Days to Collect 18.0	
Long Term Liabilities	12,952,502	Other Income	5,565,858	35.4% Avg Payment Days 38.3	
Total Equity	10,811,372	Other Expense	0	0.0% Depreciation Rate 3.4%	
Total Liab. and Equity	28,985,660	Net Profit or Loss	(358,666)	-2.3% Return on Equity -3.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235601 IRON RIVER CARE CENTER		Proprietary - Corporation	
IRON RIVER CARE CENTER		12/31/2021 365 Days Settled	
IRON RIVER, MI 49935		CR Beds 69 POS Beds 0	
IRON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.4%
Balance Sheet		Length of Stay	194.3
Income Statement		Average Wages	25.78
Current Assets	3,833,841	Total Charges	6,127,098
Fixed Assets	295,729	Contract Allowance	637,407
Other Assets	0	Operating Revenue	5,489,691
Total Assets	4,129,570	Operating Expense	5,098,418
Current Liabilities	2,341,297	Operating Margin	391,273
Long Term Liabilities	442,040	Other Income	266,427
Total Equity	1,346,233	Other Expense	0
Total Liab. and Equity	4,129,570	Net Profit or Loss	657,700
		10.4%	Skilled Nursing
		89.6%	Ancillary Service
		92.9%	Current Ratio
		7.1%	Days to Collect
		4.9%	Avg Payment Days
		0.0%	Depreciation Rate
		12.0%	Return on Equity
235037 ISABELLA CO MEDICAL CARE FACIL		Government - City-County	
ISABELLA CO MEDICAL CARE FACIL		9/30/2021 365 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 100 POS Beds 0	
ISABELLA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.6%
Balance Sheet		Length of Stay	131.1
Income Statement		Average Wages	22.66
Current Assets	8,932,469	Total Charges	15,232,392
Fixed Assets	10,820,186	Contract Allowance	4,666,430
Other Assets	2,098,710	Operating Revenue	10,565,962
Total Assets	21,851,365	Operating Expense	15,303,965
Current Liabilities	537,741	Operating Margin	-4,738,003
Long Term Liabilities	1,808,838	Other Income	8,049,507
Total Equity	19,504,786	Other Expense	0
Total Liab. and Equity	21,851,365	Net Profit or Loss	3,311,504
		30.6%	Skilled Nursing
		69.4%	Ancillary Service
		144.8%	Current Ratio
		-44.8%	Days to Collect
		76.2%	Avg Payment Days
		0.0%	Depreciation Rate
		31.3%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235019 JACKSON COUNTY MEDICAL CARE FACILITY				Government - County	
JACKSON COUNTY MEDICAL CARE FACILITY		12/31/2021 365 Days Settled			
JACKSON, MI 49201				CR Beds 210 POS Beds 0	
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.2%
				Length of Stay	229.9
				Average Wages	28.92
				Skilled Nursing	93.2%
				Ancillary Service	6.8%
				Current Ratio	5.9
				Days to Collect	50.5
				Avg Payment Days	17.2
				Depreciation Rate	3.2%
				Return on Equity	49.8%
Balance Sheet		Income Statement			
Current Assets	15,968,580	Total Charges	23,907,393		
Fixed Assets	15,702,800	Contract Allowance	3,523,073	14.7%	
Other Assets	23,698,674	Operating Revenue	20,384,320	85.3%	
Total Assets	55,370,054	Operating Expense	22,793,505	111.8%	
Current Liabilities	2,693,075	Operating Margin	-2,409,185	-11.8%	
Long Term Liabilities	44,919,237	Other Income	6,547,251	32.1%	
Total Equity	7,757,742	Other Expense	0	0.0%	
Total Liab. and Equity	55,370,054	Net Profit or Loss	3,863,079	19.0%	
235628 JAMIESON NURSING HOME				Proprietary - Corporation	
JAMIESON NURSING HOME		6/30/2021 365 Days Settled			
HARRISVILLE, MI 48740				CR Beds 39 POS Beds 0	
ALCONA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	64.5%
				Length of Stay	483.4
				Average Wages	22.65
				Skilled Nursing	100.0%
				Ancillary Service	0.0%
				Current Ratio	4.8
				Days to Collect	4.9
				Avg Payment Days	14.9
				Depreciation Rate	3.5%
				Return on Equity	48.6%
Balance Sheet		Income Statement			
Current Assets	419,720	Total Charges	1,305,788		
Fixed Assets	297,332	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	1,305,788	100.0%	
Total Assets	717,052	Operating Expense	1,412,831	108.2%	
Current Liabilities	87,672	Operating Margin	-107,043	-8.2%	
Long Term Liabilities	63,835	Other Income	381,849	29.2%	
Total Equity	565,545	Other Expense	0	0.0%	
Total Liab. and Equity	717,052	Net Profit or Loss	274,806	21.0%	

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235519 KING NURSING & REHABILITATION COMMUNITY				Proprietary - Corporation	
KING NURSING & REHABILITATION COMMUNITY		12/31/2021 365 Days Settled			
HOUGHTON LAKE, MI 48629				CR Beds 61	POS Beds 0
ROSCOMMON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	65.3%
Balance Sheet		Income Statement		Length of Stay	102.4
Current Assets	9,288,519	Total Charges	5,318,618	Average Wages	22.87
Fixed Assets	325,292	Contract Allowance	1,312,997	24.7% Skilled Nursing	82.1%
Other Assets	55,430	Operating Revenue	4,005,621	75.3% Ancillary Service	17.9%
Total Assets	9,669,241	Operating Expense	4,206,121	105.0% Current Ratio	4.9
Current Liabilities	1,885,186	Operating Margin	-200,500	-5.0% Days to Collect	853.3
Long Term Liabilities	0	Other Income	441,491	11.0% Avg Payment Days	135.6
Total Equity	7,784,055	Other Expense	0	0.0% Depreciation Rate	69.1%
Total Liab. and Equity	9,669,241	Net Profit or Loss	240,991	6.0% Return on Equity	3.1%

235343 KITH HAVEN				Proprietary - Corporation	
KITH HAVEN		12/31/2021 365 Days Settled			
FLINT, MI 48504				CR Beds 159	POS Beds 0
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.9%
Balance Sheet		Income Statement		Length of Stay	129.0
Current Assets	2,087,701	Total Charges	23,268,627	Average Wages	19.09
Fixed Assets	615,131	Contract Allowance	9,777,614	42.0% Skilled Nursing	84.9%
Other Assets	9,050	Operating Revenue	13,491,013	58.0% Ancillary Service	15.1%
Total Assets	2,711,882	Operating Expense	16,970,000	125.8% Current Ratio	0.7
Current Liabilities	2,829,759	Operating Margin	-3,478,987	-25.8% Days to Collect	68.7
Long Term Liabilities	-3,679,435	Other Income	1,168,570	8.7% Avg Payment Days	19.4
Total Equity	3,561,558	Other Expense	0	0.0% Depreciation Rate	142.4%
Total Liab. and Equity	2,711,882	Net Profit or Loss	(2,310,417)	-17.1% Return on Equity	-64.9%

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235320 LAHSER HILLS CARE CENTRE		Proprietary - Corporation	
LAHSER HILLS CARE CENTRE		12/31/2021 365 Days Settled	
SOUTHFIELD, MI 48034		CR Beds 143 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.5%
Balance Sheet		Income Statement	
Current Assets	1,905,077	Total Charges	15,864,439
Fixed Assets	474,712	Contract Allowance	4,124,801
Other Assets	0	Operating Revenue	11,739,638
Total Assets	2,379,789	Operating Expense	12,698,309
Current Liabilities	-123,315	Operating Margin	-958,671
Long Term Liabilities	0	Other Income	1,868,749
Total Equity	2,503,104	Other Expense	0
Total Liab. and Equity	2,379,789	Net Profit or Loss	910,078
		26.0%	Skilled Nursing 84.2%
		74.0%	Ancillary Service 15.8%
		108.2%	Current Ratio (15.4)
		-8.2%	Days to Collect 42.6
		15.9%	Avg Payment Days 21.6
		0.0%	Depreciation Rate 40.1%
		7.8%	Return on Equity 36.4%

235481 LAKE ORION NURSING CENTER		Nonprofit - Other	
LAKE ORION NURSING CENTER		9/30/2021 365 Days Settled	
LAKE ORION, MI 48362		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.0%
Balance Sheet		Income Statement	
Current Assets	22,572,552	Total Charges	13,328,584
Fixed Assets	1,430,992	Contract Allowance	3,724,270
Other Assets	11,664	Operating Revenue	9,604,314
Total Assets	24,015,208	Operating Expense	11,463,607
Current Liabilities	2,042,962	Operating Margin	-1,859,293
Long Term Liabilities	0	Other Income	2,868,944
Total Equity	21,972,246	Other Expense	0
Total Liab. and Equity	24,015,208	Net Profit or Loss	1,009,651
		27.9%	Skilled Nursing 63.5%
		72.1%	Ancillary Service 36.5%
		119.4%	Current Ratio 11.0
		-19.4%	Days to Collect 449.6
		29.9%	Avg Payment Days 39.1
		0.0%	Depreciation Rate 0.0%
		10.5%	Return on Equity 4.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235116 LAKE WOODS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LAKE WOODS NURSING & REHABILITATION CENTER		12/31/2021 365 Days Settled			
MUSKEGON, MI 49442				CR Beds 90	POS Beds 0
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	57.0%
Balance Sheet		Income Statement		Length of Stay	185.3
Current Assets	1,551,283	Total Charges	7,698,310	Average Wages	21.91
Fixed Assets	399,286	Contract Allowance	2,393,292	31.1% Skilled Nursing	85.4%
Other Assets	42,590	Operating Revenue	5,305,018	68.9% Ancillary Service	14.6%
Total Assets	1,993,159	Operating Expense	6,455,680	121.7% Current Ratio	1.6
Current Liabilities	944,668	Operating Margin	-1,150,662	-21.7% Days to Collect	29.6
Long Term Liabilities	0	Other Income	1,101,647	20.8% Avg Payment Days	23.5
Total Equity	1,048,491	Other Expense	0	0.0% Depreciation Rate	48.4%
Total Liab. and Equity	1,993,159	Net Profit or Loss	(49,015)	-0.9% Return on Equity	-4.7%
235589 LAKELAND CENTER (THE)				Proprietary - Partnership	
LAKELAND CENTER (THE)		12/31/2021 365 Days Settled			
SOUTHFIELD, MI 48034				CR Beds 91	POS Beds 0
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.7%
Balance Sheet		Income Statement		Length of Stay	61.1
Current Assets	2,540,728	Total Charges	21,407,012	Average Wages	26.41
Fixed Assets	4,326,712	Contract Allowance	11,459,425	53.5% Skilled Nursing	80.3%
Other Assets	21,679	Operating Revenue	9,947,587	46.5% Ancillary Service	19.7%
Total Assets	6,889,119	Operating Expense	13,434,237	135.1% Current Ratio	0.3
Current Liabilities	8,095,987	Operating Margin	-3,486,650	-35.1% Days to Collect	83.1
Long Term Liabilities	0	Other Income	5,359,843	53.9% Avg Payment Days	22.3
Total Equity	-1,206,868	Other Expense	0	0.0% Depreciation Rate	17.6%
Total Liab. and Equity	6,889,119	Net Profit or Loss	1,873,193	18.8% Return on Equity	-155.2%

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235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C				12/31/2021 365 Days Settled	
CLINTON TOWNSHIP, MI 48036				CR Beds 134 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.5%
Balance Sheet		Income Statement		Length of Stay	75.1
Current Assets	1,779,842	Total Charges	17,499,081	Average Wages	25.58
Fixed Assets	798,013	Contract Allowance	5,602,094	32.0% Skilled Nursing	80.4%
Other Assets	0	Operating Revenue	11,896,987	68.0% Ancillary Service	19.6%
Total Assets	2,577,855	Operating Expense	13,522,441	113.7% Current Ratio	10.4
Current Liabilities	170,339	Operating Margin	-1,625,454	-13.7% Days to Collect	51.0
Long Term Liabilities	0	Other Income	1,689,593	14.2% Avg Payment Days	22.0
Total Equity	2,407,516	Other Expense	0	0.0% Depreciation Rate	30.5%
Total Liab. and Equity	2,577,855	Net Profit or Loss	64,139	0.5% Return on Equity	2.7%
235719 LAKESIDE MANOR NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LAKESIDE MANOR NURSING AND REHABILITATION CENTER				12/31/2021 365 Days Settled	
STERLING HEIGHTS, MI 48313				CR Beds 66 POS Beds 0	
MACOMB				Key Performance Ind.	
WPS MI				Occupancy Rate	77.6%
Balance Sheet		Income Statement		Length of Stay	66.8
Current Assets	1,283,679	Total Charges	7,817,243	Average Wages	28.99
Fixed Assets	454,225	Contract Allowance	1,907,055	24.4% Skilled Nursing	74.0%
Other Assets	0	Operating Revenue	5,910,188	75.6% Ancillary Service	26.0%
Total Assets	1,737,904	Operating Expense	7,586,327	128.4% Current Ratio	0.4
Current Liabilities	3,139,203	Operating Margin	-1,676,139	-28.4% Days to Collect	75.7
Long Term Liabilities	-479,346	Other Income	719,663	12.2% Avg Payment Days	149.4
Total Equity	-921,953	Other Expense	0	0.0% Depreciation Rate	121.3%
Total Liab. and Equity	1,737,904	Net Profit or Loss	(956,476)	-16.2% Return on Equity	103.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235515 LAKEVIEW MANOR HEALTHCARE CENTER				Proprietary - Corporation	
LAKEVIEW MANOR HEALTHCARE CENTER 12/31/2021 365 Days Settled					
TAWAS CITY, MI 48763				CR Beds 60 POS Beds 0	
IOSCO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 92.2%	
Balance Sheet		Income Statement		Length of Stay 107.4	
Current Assets	701,811	Total Charges	12,583,165	Average Wages 18.41	
Fixed Assets	310,031	Contract Allowance	5,665,743	45.0%	Skilled Nursing 80.6%
Other Assets	5,637	Operating Revenue	6,917,422	55.0%	Ancillary Service 19.4%
Total Assets	<u>1,017,479</u>	Operating Expense	6,202,159	89.7%	Current Ratio 0.8
Current Liabilities	848,690	Operating Margin	715,263	10.3%	Days to Collect 37.1
Long Term Liabilities	-6,965,101	Other Income	630,420	9.1%	Avg Payment Days 6.0
Total Equity	<u>7,133,890</u>	Other Expense	0	0.0%	Depreciation Rate 50.1%
Total Liab. and Equity	<u>1,017,479</u>	Net Profit or Loss	<u>1,345,683</u>	19.5%	Return on Equity 18.9%

235058 LAPEER COUNTY MEDICAL CARE FAC				Government - County	
LAPEER COUNTY MEDICAL CARE FAC 12/31/2021 365 Days Settled					
LAPEER, MI 48446				CR Beds 202 POS Beds 0	
LAPEER				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 71.9%	
Balance Sheet		Income Statement		Length of Stay 564.0	
Current Assets	8,847,206	Total Charges	22,181,625	Average Wages 17.99	
Fixed Assets	16,984,790	Contract Allowance	-589,602	-2.7%	Skilled Nursing 82.0%
Other Assets	1,324,040	Operating Revenue	22,771,227	102.7%	Ancillary Service 18.0%
Total Assets	<u>27,156,036</u>	Operating Expense	26,944,654	118.3%	Current Ratio 1.9
Current Liabilities	4,701,892	Operating Margin	-4,173,427	-18.3%	Days to Collect 63.2
Long Term Liabilities	9,381,995	Other Income	7,199,477	31.6%	Avg Payment Days 39.2
Total Equity	<u>13,072,149</u>	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	<u>27,156,036</u>	Net Profit or Loss	<u>3,026,050</u>	13.3%	Return on Equity 23.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235299 LAURELS OF BEDFORD (THE)		Proprietary - Corporation	
LAURELS OF BEDFORD (THE)		12/31/2021 365 Days Settled	
BATTLE CREEK, MI 49017		CR Beds 123 POS Beds 0	
CALHOUN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	79.4%
Balance Sheet		Income Statement	Length of Stay 94.0
Current Assets	1,190,766	Total Charges	19,610,685
Fixed Assets	105,014	Contract Allowance	7,816,292
Other Assets	0	Operating Revenue	11,794,393
Total Assets	1,295,780	Operating Expense	12,458,264
Current Liabilities	1,081,321	Operating Margin	-663,871
Long Term Liabilities	-21,960	Other Income	900,291
Total Equity	236,419	Other Expense	0
Total Liab. and Equity	1,295,780	Net Profit or Loss	236,420
		39.9%	Skilled Nursing 84.6%
		60.1%	Ancillary Service 15.4%
		105.6%	Current Ratio 1.1
		-5.6%	Days to Collect 49.3
		7.6%	Avg Payment Days 4.8
		0.0%	Depreciation Rate 1,114.2%
		2.0%	Return on Equity 100.0%

235636 LAURELS OF CARSON CITY		Proprietary - Corporation	
LAURELS OF CARSON CITY		12/31/2021 365 Days Settled	
CARSON CITY, MI 48811		CR Beds 82 POS Beds 0	
MONTCALM		Key Performance Ind.	
WPS MI		Occupancy Rate	72.8%
Balance Sheet		Income Statement	Length of Stay 90.1
Current Assets	274,423	Total Charges	11,898,448
Fixed Assets	156,851	Contract Allowance	5,050,879
Other Assets	500	Operating Revenue	6,847,569
Total Assets	431,774	Operating Expense	8,892,067
Current Liabilities	851,707	Operating Margin	-2,044,498
Long Term Liabilities	26,102	Other Income	1,598,463
Total Equity	-446,035	Other Expense	0
Total Liab. and Equity	431,774	Net Profit or Loss	(446,035)
		42.4%	Skilled Nursing 89.9%
		57.6%	Ancillary Service 10.1%
		129.9%	Current Ratio 0.3
		-29.9%	Days to Collect 24.9
		23.3%	Avg Payment Days 5.5
		0.0%	Depreciation Rate 430.8%
		-6.5%	Return on Equity 100.0%

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235302 LAURELS OF COLDWATER,THE		Proprietary - Corporation	
LAURELS OF COLDWATER,THE		12/31/2021 365 Days Settled	
COLDWATER, MI 49036		CR Beds 169 POS Beds 0	
BRANCH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	68.3%
		Length of Stay	143.3
		Average Wages	21.71
		Skilled Nursing	90.5%
		Ancillary Service	9.5%
		Current Ratio	0.6
		Days to Collect	36.2
		Avg Payment Days	5.5
		Depreciation Rate	1,690.7%
		Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	828,931	Total Charges	20,157,112
Fixed Assets	80,786	Contract Allowance	7,985,906
Other Assets	0	Operating Revenue	12,171,206
Total Assets	909,717	Operating Expense	13,511,274
Current Liabilities	1,350,541	Operating Margin	-1,340,068
Long Term Liabilities	-1,443,127	Other Income	2,342,375
Total Equity	1,002,303	Other Expense	0
Total Liab. and Equity	909,717	Net Profit or Loss	1,002,307

235513 LAURELS OF FULTON,THE		Proprietary - Corporation	
LAURELS OF FULTON,THE		12/31/2021 365 Days Settled	
PERRINTON, MI 48871		CR Beds 50 POS Beds 0	
GRATIOT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	65.2%
		Length of Stay	216.3
		Average Wages	20.12
		Skilled Nursing	91.6%
		Ancillary Service	8.4%
		Current Ratio	0.3
		Days to Collect	27.3
		Avg Payment Days	4.3
		Depreciation Rate	2,482.6%
		Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	128,530	Total Charges	6,462,657
Fixed Assets	22,574	Contract Allowance	2,761,963
Other Assets	0	Operating Revenue	3,700,694
Total Assets	151,104	Operating Expense	4,596,403
Current Liabilities	488,547	Operating Margin	-895,709
Long Term Liabilities	-193,018	Other Income	751,286
Total Equity	-144,425	Other Expense	0
Total Liab. and Equity	151,104	Net Profit or Loss	(144,423)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235483 LAURELS OF GALESBURG (THE)				Proprietary - Corporation	
LAURELS OF GALESBURG (THE)		12/31/2021 365 Days Settled			
GALESBURG, MI 49053		CR Beds 93 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.0%	
Balance Sheet		Income Statement		Length of Stay	
				140.4	
Current Assets	719,632	Total Charges	15,675,557	Average Wages	
				23.48	
Fixed Assets	70,016	Contract Allowance	6,926,549	Skilled Nursing	
			44.2%	88.1%	
Other Assets	322	Operating Revenue	8,749,008	Ancillary Service	
			55.8%	11.9%	
Total Assets	789,970	Operating Expense	8,969,475	Current Ratio	
			102.5%	0.8	
Current Liabilities	895,459	Operating Margin	-220,467	Days to Collect	
			-2.5%	42.6	
Long Term Liabilities	-935,727	Other Income	1,050,708	Avg Payment Days	
			12.0%	6.0	
Total Equity	830,238	Other Expense	0	Depreciation Rate	
			0.0%	1,149.3%	
Total Liab. and Equity	789,970	Net Profit or Loss	830,241	Return on Equity	
			9.5%	100.0%	

235327 LAURELS OF HUDSONVILLE (THE)				Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2021 365 Days Settled			
HUDSONVILLE, MI 49426		CR Beds 108 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.5%	
Balance Sheet		Income Statement		Length of Stay	
				176.1	
Current Assets	685,540	Total Charges	16,351,913	Average Wages	
				22.16	
Fixed Assets	70,252	Contract Allowance	8,174,171	Skilled Nursing	
			50.0%	89.9%	
Other Assets	0	Operating Revenue	8,177,742	Ancillary Service	
			50.0%	10.1%	
Total Assets	755,792	Operating Expense	9,416,520	Current Ratio	
			115.1%	0.8	
Current Liabilities	848,028	Operating Margin	-1,238,778	Days to Collect	
			-15.1%	38.1	
Long Term Liabilities	-363,128	Other Income	1,509,668	Avg Payment Days	
			18.5%	2.8	
Total Equity	270,892	Other Expense	0	Depreciation Rate	
			0.0%	1,340.2%	
Total Liab. and Equity	755,792	Net Profit or Loss	270,890	Return on Equity	
			3.3%	100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235253 LAURELS OF KENT (THE)				Proprietary - Corporation	
LAURELS OF KENT (THE)		12/31/2021 365 Days Settled			
LOWELL, MI 49331		CR Beds 153 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.6%	
Balance Sheet		Income Statement		Length of Stay 222.9	
Current Assets	987,639	Total Charges	20,857,587	Average Wages	21.29
Fixed Assets	137,795	Contract Allowance	10,519,672	50.4%	Skilled Nursing 91.5%
Other Assets	0	Operating Revenue	10,337,915	49.6%	Ancillary Service 8.5%
Total Assets	1,125,434	Operating Expense	12,028,001	116.3%	Current Ratio 0.9
Current Liabilities	1,144,344	Operating Margin	-1,690,086	-16.3%	Days to Collect 45.7
Long Term Liabilities	137,147	Other Income	1,534,029	14.8%	Avg Payment Days 3.6
Total Equity	-156,057	Other Expense	0	0.0%	Depreciation Rate 909.0%
Total Liab. and Equity	1,125,434	Net Profit or Loss	(156,057)	-1.5%	Return on Equity 100.0%
235385 LAURELS OF MT. PLEASANT (THE)				Proprietary - Corporation	
LAURELS OF MT. PLEASANT (THE)		12/31/2021 365 Days Settled			
MOUNT PLEASANT, MI 48858		CR Beds 112 POS Beds 0			
ISABELLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.2%	
Balance Sheet		Income Statement		Length of Stay 88.9	
Current Assets	767,671	Total Charges	15,075,238	Average Wages	21.04
Fixed Assets	43,307	Contract Allowance	6,883,089	45.7%	Skilled Nursing 87.4%
Other Assets	0	Operating Revenue	8,192,149	54.3%	Ancillary Service 12.6%
Total Assets	810,978	Operating Expense	9,996,041	122.0%	Current Ratio 0.9
Current Liabilities	890,395	Operating Margin	-1,803,892	-22.0%	Days to Collect 50.9
Long Term Liabilities	-704,575	Other Income	2,429,048	29.7%	Avg Payment Days 4.6
Total Equity	625,158	Other Expense	0	0.0%	Depreciation Rate 1,820.4%
Total Liab. and Equity	810,978	Net Profit or Loss	625,156	7.6%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235313 LAURELS OF SANDY CREEK (THE)				Proprietary - Corporation	
LAURELS OF SANDY CREEK (THE)				12/31/2021 365 Days Settled	
WAYLAND, MI 49348				CR Beds 119 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	50.7%
Balance Sheet		Income Statement		Length of Stay	117.1
Current Assets	382,752	Total Charges	11,277,728	Average Wages	23.00
Fixed Assets	43,085	Contract Allowance	5,061,314	44.9%	Skilled Nursing 88.2%
Other Assets	0	Operating Revenue	6,216,414	55.1%	Ancillary Service 9.7%
Total Assets	425,837	Operating Expense	7,912,552	127.3%	Current Ratio 0.5
Current Liabilities	729,937	Operating Margin	-1,696,138	-27.3%	Days to Collect 38.9
Long Term Liabilities	462,797	Other Income	929,242	14.9%	Avg Payment Days 4.6
Total Equity	-766,897	Other Expense	0	0.0%	Depreciation Rate 2,403.3%
Total Liab. and Equity	425,837	Net Profit or Loss	(766,896)	-12.3%	Return on Equity 100.0%
235224 LENAWEЕ MEDICAL CARE FACILITY				Government - County	
LENAWEЕ MEDICAL CARE FACILITY				12/31/2021 365 Days Settled	
ADRIAN, MI 49221				CR Beds 144 POS Beds 0	
LENAWEЕ				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	65.9%
Balance Sheet		Income Statement		Length of Stay	137.5
Current Assets	9,265,057	Total Charges	16,474,693	Average Wages	27.11
Fixed Assets	5,829,708	Contract Allowance	4,477,177	27.2%	Skilled Nursing 72.0%
Other Assets	2,324,930	Operating Revenue	11,997,516	72.8%	Ancillary Service 28.0%
Total Assets	17,419,695	Operating Expense	16,282,435	135.7%	Current Ratio 3.3
Current Liabilities	2,843,120	Operating Margin	-4,284,919	-35.7%	Days to Collect 35.5
Long Term Liabilities	193,426	Other Income	4,175,861	34.8%	Avg Payment Days 21.1
Total Equity	14,383,149	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	17,419,695	Net Profit or Loss	(109,058)	-0.9%	Return on Equity -0.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235471 LIFE CARE CENTER OF PLAINWELL				Proprietary - Other	
LIFE CARE CENTER OF PLAINWELL		12/31/2021 365 Days Settled			
PLAINWELL, MI 49080		CR Beds 119 POS Beds 0			
ALLEGAN		Key Performance Ind.			
CAHABA GBA (TN)		Occupancy Rate		58.1%	
Balance Sheet		Income Statement		Length of Stay 72.1	
Current Assets	1,088,405	Total Charges	10,024,315	Average Wages 26.45	
Fixed Assets	574,647	Contract Allowance	2,874,982	28.7%	Skilled Nursing 80.9%
Other Assets	126,905	Operating Revenue	7,149,333	71.3%	Ancillary Service 19.1%
Total Assets	1,789,957	Operating Expense	9,888,866	138.3%	Current Ratio 1.2
Current Liabilities	922,860	Operating Margin	-2,739,533	-38.3%	Days to Collect 53.6
Long Term Liabilities	7,868,676	Other Income	730,752	10.2%	Avg Payment Days 24.1
Total Equity	-7,001,579	Other Expense	0	0.0%	Depreciation Rate 16.6%
Total Liab. and Equity	1,789,957	Net Profit or Loss	(2,008,781)	-28.1%	Return on Equity 28.7%
235543 LINCOLN HAVEN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
LINCOLN HAVEN NURSING & REHAB COMMUNITY		12/31/2021 365 Days Settled			
LINCOLN, MI 48742		CR Beds 39 POS Beds 0			
ALCONA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay 155.8	
Current Assets	4,314,345	Total Charges	4,260,617	Average Wages 23.48	
Fixed Assets	470,799	Contract Allowance	1,069,635	25.1%	Skilled Nursing 80.1%
Other Assets	40,280	Operating Revenue	3,190,982	74.9%	Ancillary Service 19.9%
Total Assets	4,825,424	Operating Expense	2,990,382	93.7%	Current Ratio 4.4
Current Liabilities	990,720	Operating Margin	200,600	6.3%	Days to Collect 481.3
Long Term Liabilities	0	Other Income	307,618	9.6%	Avg Payment Days 103.8
Total Equity	3,834,704	Other Expense	0	0.0%	Depreciation Rate 50.2%
Total Liab. and Equity	4,825,424	Net Profit or Loss	508,218	15.9%	Return on Equity 13.3%

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235590 LIVONIA WOODS NURSING AND REHABILITATION				Nonprofit - Church	
LIVONIA WOODS NURSING AND REHABILITATION		12/31/2021 365 Days Settled			
LIVONIA, MI 48154				CR Beds 72	POS Beds 0
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.3%
				Length of Stay	81.7
				Average Wages	31.21
				13.5%	Skilled Nursing 87.0%
				86.5%	Ancillary Service 13.0%
				112.0%	Current Ratio 2.4
				-12.0%	Days to Collect 131.8
				34.0%	Avg Payment Days 19.1
				0.0%	Depreciation Rate 6.4%
				22.0%	Return on Equity 58.9%
<hr/>					
235252 LOURDES REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church	
LOURDES REHABILITATION AND HEALTHCARE CENTER		12/31/2021 365 Days Settled			
WATERFORD, MI 48328				CR Beds 100	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.5%
				Length of Stay	59.7
				Average Wages	28.57
				38.1%	Skilled Nursing 59.7%
				61.9%	Ancillary Service 40.3%
				110.7%	Current Ratio 0.2
				-10.7%	Days to Collect 29.1
				28.3%	Avg Payment Days 149.2
				0.0%	Depreciation Rate 4.7%
				17.6%	Return on Equity 21.7%

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235182 LYNWOOD MANOR HEALTHCARE CENTER				Proprietary - Corporation	
LYNWOOD MANOR HEALTHCARE CENTER 12/31/2021 365 Days Settled					
ADRIAN, MI 49221				CR Beds 84 POS Beds 0	
LENAWEE				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate 62.9%	
Balance Sheet		Income Statement		Length of Stay 200.8	
Current Assets	1,290,362	Total Charges	7,547,081	Average Wages 20.52	
Fixed Assets	420,633	Contract Allowance	874,277	11.6% Skilled Nursing 81.4%	
Other Assets	0	Operating Revenue	6,672,804	88.4% Ancillary Service 18.6%	
Total Assets	<u>1,710,995</u>	Operating Expense	7,460,288	111.8% Current Ratio 0.6	
Current Liabilities	2,139,128	Operating Margin	-787,484	-11.8% Days to Collect 72.4	
Long Term Liabilities	263,604	Other Income	1,233,964	18.5% Avg Payment Days 77.4	
Total Equity	-691,737	Other Expense	0	0.0% Depreciation Rate 9.6%	
Total Liab. and Equity	<u>1,710,995</u>	Net Profit or Loss	<u>446,480</u>	6.7% Return on Equity -64.5%	
235023 MAJESTIC CARE OF BATTLE CREEK				Nonprofit - Other	
MAJESTIC CARE OF BATTLE CREEK 4/30/2021 365 Days Settled					
BATTLE CREEK, MI 49017				12/31/2021 184 Days Settled	
CALHOUN				6/30/2021 61 Days Settled	
CGS (OHIO)				Key Performance Ind.	
				Occupancy Rate 66.9%	
Balance Sheet		Income Statement		Length of Stay 56.1	
Current Assets	618,846	Total Charges	6,675,742	Average Wages 17.26	
Fixed Assets	183,613	Contract Allowance	1,792,122	26.8% Skilled Nursing 76.9%	
Other Assets	-149,479	Operating Revenue	4,883,620	73.2% Ancillary Service 23.1%	
Total Assets	<u>652,980</u>	Operating Expense	6,695,886	137.1% Current Ratio 0.7	
Current Liabilities	913,360	Operating Margin	-1,812,266	-37.1% Days to Collect 77.2	
Long Term Liabilities	0	Other Income	715,926	14.7% Avg Payment Days 65.8	
Total Equity	-260,380	Other Expense	0	0.0% Depreciation Rate 10.0%	
Total Liab. and Equity	<u>652,980</u>	Net Profit or Loss	<u>(1,103,571)</u>	-22.6% Return on Equity 423.8%	

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235023 MAJESTIC CARE OF BATTLE CREEK				Nonprofit - Other	
MAJESTIC CARE OF BATTLE CREEK		4/30/2021 365 Days Settled			
BATTLE CREEK, MI 49017		12/31/2021 184 Days Settled		CR Beds 65	POS Beds 0
CALHOUN		6/30/2021 61 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	75.9%
Balance Sheet		Income Statement		Length of Stay	62.7
Current Assets	630,722	Total Charges	1,239,171	Average Wages	17.26
Fixed Assets	219,883	Contract Allowance	282,166	22.8% Skilled Nursing	77.3%
Other Assets	-107,904	Operating Revenue	957,005	77.2% Ancillary Service	22.7%
Total Assets	742,701	Operating Expense	981,392	102.5% Current Ratio	1.3
Current Liabilities	474,702	Operating Margin	-24,387	-2.5% Days to Collect	401.8
Long Term Liabilities	0	Other Income	46,941	4.9% Avg Payment Days	221.8
Total Equity	267,999	Other Expense	0	0.0% Depreciation Rate	0.4%
Total Liab. and Equity	742,701	Net Profit or Loss	21,764	2.3% Return on Equity	8.1%

235023 MAJESTIC CARE OF BATTLE CREEK				Proprietary - Other	
MAJESTIC CARE OF BATTLE CREEK		4/30/2021 365 Days Settled			
BATTLE CREEK, MI 49017		12/31/2021 184 Days Settled		CR Beds 65	POS Beds 0
CALHOUN		6/30/2021 61 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	83.2%
Balance Sheet		Income Statement		Length of Stay	78.3
Current Assets	3,112,861	Total Charges	3,132,912	Average Wages	17.26
Fixed Assets	126,697	Contract Allowance	46,082	1.5% Skilled Nursing	95.5%
Other Assets	0	Operating Revenue	3,086,830	98.5% Ancillary Service	4.5%
Total Assets	3,239,558	Operating Expense	3,015,599	97.7% Current Ratio	1.0
Current Liabilities	3,164,103	Operating Margin	71,231	2.3% Days to Collect	553.4
Long Term Liabilities	0	Other Income	4,224	0.1% Avg Payment Days	108.6
Total Equity	75,455	Other Expense	0	0.0% Depreciation Rate	41.7%
Total Liab. and Equity	3,239,558	Net Profit or Loss	75,455	2.4% Return on Equity	100.0%

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235132 MAJESTIC CARE OF FLUSHING				Nonprofit - Other	
MAJESTIC CARE OF FLUSHING		4/30/2021 365 Days Settled			
FLUSHING, MI 48433		8/31/2021 123 Days Settled		CR Beds 140 POS Beds 0	
GENESEE		12/31/2021 122 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	60.8%
Balance Sheet		Income Statement		Length of Stay	76.5
Current Assets	472,147	Total Charges	10,670,263	Average Wages	20.63
Fixed Assets	508,497	Contract Allowance	2,140,600	20.1% Skilled Nursing	79.9%
Other Assets	-462,692	Operating Revenue	8,529,663	79.9% Ancillary Service	20.1%
Total Assets	517,952	Operating Expense	11,642,277	136.5% Current Ratio	0.5
Current Liabilities	976,131	Operating Margin	-3,112,614	-36.5% Days to Collect	33.7
Long Term Liabilities	0	Other Income	1,420,267	16.7% Avg Payment Days	27.7
Total Equity	-458,179	Other Expense	0	0.0% Depreciation Rate	24.9%
Total Liab. and Equity	517,952	Net Profit or Loss	(1,698,783)	-19.9% Return on Equity	370.8%

235132 MAJESTIC CARE OF FLUSHING				Nonprofit - Other	
MAJESTIC CARE OF FLUSHING		4/30/2021 365 Days Settled			
FLUSHING, MI 48433		8/31/2021 123 Days Settled		CR Beds 140 POS Beds 0	
GENESEE		12/31/2021 122 Days Settled		Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	57.5%
Balance Sheet		Income Statement		Length of Stay	67.8
Current Assets	17,669	Total Charges	3,015,146	Average Wages	20.63
Fixed Assets	-31,621	Contract Allowance	516,164	17.1% Skilled Nursing	79.4%
Other Assets	0	Operating Revenue	2,498,982	82.9% Ancillary Service	20.6%
Total Assets	-13,952	Operating Expense	4,195,513	167.9% Current Ratio	0.0
Current Liabilities	1,648,935	Operating Margin	-1,696,531	-67.9% Days to Collect	4.5
Long Term Liabilities	0	Other Income	37,371	1.5% Avg Payment Days	187.3
Total Equity	-1,662,887	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	-13,952	Net Profit or Loss	(1,662,887)	-66.5% Return on Equity	100.0%

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235132 MAJESTIC CARE OF FLUSHING				Proprietary - Other		
MAJESTIC CARE OF FLUSHING		4/30/2021 365 Days Settled				
FLUSHING, MI 48433		8/31/2021 123 Days Settled		CR Beds 140 POS Beds 0		
GENESEE		12/31/2021 122 Days Settled		Key Performance Ind.		
CGS (OHIO)				Occupancy Rate	57.8%	
Balance Sheet		Income Statement		Length of Stay	85.9	
Current Assets	3,224,959	Total Charges	3,006,358	Average Wages	20.63	
Fixed Assets	182,882	Contract Allowance	16,403	0.5%	Skilled Nursing	97.0%
Other Assets	0	Operating Revenue	2,989,955	99.5%	Ancillary Service	3.0%
Total Assets	3,407,841	Operating Expense	3,954,980	132.3%	Current Ratio	0.7
Current Liabilities	4,354,747	Operating Margin	-965,025	-32.3%	Days to Collect	568.7
Long Term Liabilities	0	Other Income	18,119	0.6%	Avg Payment Days	164.2
Total Equity	-946,906	Other Expense	0	0.0%	Depreciation Rate	26.6%
Total Liab. and Equity	3,407,841	Net Profit or Loss	(946,906)	-31.7%	Return on Equity	100.0%
235057 MAJESTIC CARE OF LIVONIA				Nonprofit - Other		
MAJESTIC CARE OF LIVONIA		12/31/2021 184 Days Settled				
LIVONIA, MI 48154		6/30/2021 181 Days Settled		CR Beds 142 POS Beds 0		
WAYNE				Key Performance Ind.		
CGS (OHIO)				Occupancy Rate	55.5%	
Balance Sheet		Income Statement		Length of Stay	66.1	
Current Assets	354,647	Total Charges	5,554,996	Average Wages	19.83	
Fixed Assets	364,839	Contract Allowance	1,359,978	24.5%	Skilled Nursing	81.2%
Other Assets	-168,576	Operating Revenue	4,195,018	75.5%	Ancillary Service	18.8%
Total Assets	550,910	Operating Expense	5,174,610	123.4%	Current Ratio	0.4
Current Liabilities	865,177	Operating Margin	-979,592	-23.4%	Days to Collect	30.8
Long Term Liabilities	0	Other Income	300,337	7.2%	Avg Payment Days	41.9
Total Equity	-314,267	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	550,910	Net Profit or Loss	(684,835)	-16.3%	Return on Equity	217.9%

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235057 MAJESTIC CARE OF LIVONIA				Proprietary - Other	
MAJESTIC CARE OF LIVONIA		12/31/2021 184 Days Settled			
LIVONIA, MI 48154		6/30/2021 181 Days Settled		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	58.9%
				Length of Stay	85.9
				Average Wages	19.83
				1.1% Skilled Nursing	96.0%
				98.9% Ancillary Service	4.0%
				117.6% Current Ratio	0.8
				-17.6% Days to Collect	310.6
				0.3% Avg Payment Days	58.9
				0.0% Depreciation Rate	34.8%
				-17.3% Return on Equity	100.0%
<hr/>					
235003 MANISTEE COUNTY MEDICAL CARE FACILITY				Government - Federal	
MANISTEE COUNTY MEDICAL CARE FACILITY		9/30/2021 365 Days Settled			
MANISTEE, MI 49660				CR Beds 96 POS Beds 0	
MANISTEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	55.1%
				Length of Stay	244.5
				Average Wages	21.21
				5.6% Skilled Nursing	95.5%
				94.4% Ancillary Service	4.5%
				140.5% Current Ratio	3.6
				-40.5% Days to Collect	28.4
				31.8% Avg Payment Days	30.9
				0.0% Depreciation Rate	3.0%
				-8.7% Return on Equity	-48.9%

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235008 MAPLE LAWN MEDICAL CARE FACILI				Government - County	
MAPLE LAWN MEDICAL CARE FACILI		12/31/2021 365 Days Settled			
COLDWATER, MI 49036				CR Beds 101	POS Beds 0
BRANCH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.5%
Balance Sheet		Income Statement		Length of Stay	128.9
Current Assets	2,352,780	Total Charges	15,057,123	Average Wages	33.52
Fixed Assets	15,390,248	Contract Allowance	1,594,491	10.6%	Skilled Nursing 84.9%
Other Assets	0	Operating Revenue	13,462,632	89.4%	Ancillary Service 15.1%
Total Assets	17,743,028	Operating Expense	15,696,932	116.6%	Current Ratio 1.9
Current Liabilities	1,229,299	Operating Margin	-2,234,300	-16.6%	Days to Collect (1.0)
Long Term Liabilities	13,460,305	Other Income	2,223,134	16.5%	Avg Payment Days 23.2
Total Equity	3,053,424	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	17,743,028	Net Profit or Loss	(11,166)	-0.1%	Return on Equity -0.4%
235613 MAPLE MANOR REHAB CENTER				Proprietary - Corporation	
MAPLE MANOR REHAB CENTER		12/31/2021 365 Days Settled			
WAYNE, MI 48184				CR Beds 59	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.2%
Balance Sheet		Income Statement		Length of Stay	86.4
Current Assets	1,724,265	Total Charges	7,048,545	Average Wages	27.90
Fixed Assets	877,353	Contract Allowance	3,657,640	51.9%	Skilled Nursing 64.3%
Other Assets	0	Operating Revenue	3,390,905	48.1%	Ancillary Service 35.7%
Total Assets	2,601,618	Operating Expense	5,052,202	149.0%	Current Ratio
Current Liabilities	0	Operating Margin	-1,661,297	-49.0%	Days to Collect 175.9
Long Term Liabilities	1,927,021	Other Income	1,405,747	41.5%	Avg Payment Days 0.0
Total Equity	674,597	Other Expense	0	0.0%	Depreciation Rate 36.5%
Total Liab. and Equity	2,601,618	Net Profit or Loss	(255,550)	-7.5%	Return on Equity -37.9%

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235669 MAPLE MANOR REHAB CENTER OF NOVI INC		Proprietary - Corporation	
MAPLE MANOR REHAB CENTER OF NOVI INC		12/31/2021 365 Days Settled	
NOVI, MI 48377		CR Beds 144 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	28.3%
Balance Sheet		Income Statement	
Current Assets	154,917	Total Charges	9,667,622
Fixed Assets	4,561,144	Contract Allowance	992,579
Other Assets	0	Operating Revenue	8,675,043
Total Assets	4,716,061	Operating Expense	8,882,466
Current Liabilities	0	Operating Margin	-207,423
Long Term Liabilities	6,403,075	Other Income	0
Total Equity	-1,687,014	Other Expense	0
Total Liab. and Equity	4,716,061	Net Profit or Loss	(207,423)
		10.3%	Skilled Nursing 64.7%
		89.7%	Ancillary Service 35.3%
		102.4%	Current Ratio
		-2.4%	Days to Collect 0.0
		0.0%	Avg Payment Days 0.0
		0.0%	Depreciation Rate 25.2%
		-2.4%	Return on Equity 12.3%

235588 MAPLE VALLEY NURSING HOME		Proprietary - Individual	
MAPLE VALLEY NURSING HOME		12/31/2021 365 Days Settled	
MAPLE CITY, MI 49664		CR Beds 0 POS Beds 0	
LEELANAU		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	0.0%
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		0.0%	Skilled Nursing 0.0%
		0.0%	Ancillary Service 0.0%
		0.0%	Current Ratio
		0.0%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 0.0%

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235518 MAPLE WOODS MANOR				Proprietary - Corporation	
MAPLE WOODS MANOR		12/31/2021 365 Days Settled			
CLIO, MI 48420				CR Beds 151 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.3%
Balance Sheet		Income Statement		Length of Stay	115.6
Current Assets	3,855,327	Total Charges	15,717,582	Average Wages	24.08
Fixed Assets	397,773	Contract Allowance	3,387,770	21.6%	Skilled Nursing 82.3%
Other Assets	38,413	Operating Revenue	12,329,812	78.4%	Ancillary Service 17.7%
Total Assets	4,291,513	Operating Expense	13,207,389	107.1%	Current Ratio 2.5
Current Liabilities	1,557,120	Operating Margin	-877,577	-7.1%	Days to Collect 31.2
Long Term Liabilities	0	Other Income	2,020,333	16.4%	Avg Payment Days 24.6
Total Equity	2,734,393	Other Expense	0	0.0%	Depreciation Rate 62.0%
Total Liab. and Equity	4,291,513	Net Profit or Loss	1,142,756	9.3%	Return on Equity 41.8%
235005 MAPLES BENZIE CO MEDICAL CARE				Government - City-County	
MAPLES BENZIE CO MEDICAL CARE		9/30/2021 365 Days Settled			
FRANKFORT, MI 49635				CR Beds 78 POS Beds 0	
BENZIE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.2%
Balance Sheet		Income Statement		Length of Stay	122.2
Current Assets	5,729,150	Total Charges	9,744,184	Average Wages	23.04
Fixed Assets	13,647,318	Contract Allowance	604,463	6.2%	Skilled Nursing 90.0%
Other Assets	0	Operating Revenue	9,139,721	93.8%	Ancillary Service 10.0%
Total Assets	19,376,468	Operating Expense	10,596,605	115.9%	Current Ratio 2.9
Current Liabilities	1,970,308	Operating Margin	-1,456,884	-15.9%	Days to Collect 76.0
Long Term Liabilities	5,003,401	Other Income	2,221,935	24.3%	Avg Payment Days 23.4
Total Equity	12,402,759	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	19,376,468	Net Profit or Loss	765,051	8.4%	Return on Equity 6.2%

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235321 MARQUETTE COUNTY MEDICAL CARE FACILITY				Government - County	
MARQUETTE COUNTY MEDICAL CARE FACILITY				12/31/2021 365 Days Settled	
ISHPEMING, MI 49849				CR Beds 140 POS Beds 0	
MARQUETTE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.7%	
Balance Sheet		Income Statement		Length of Stay 342.3	
Current Assets	5,998,098	Total Charges	16,798,401	Average Wages 23.87	
Fixed Assets	6,980,498	Contract Allowance	-271,522	-1.6%	Skilled Nursing 94.2%
Other Assets	4,673,889	Operating Revenue	17,069,923	101.6%	Ancillary Service 5.8%
Total Assets	<u>17,652,485</u>	Operating Expense	19,562,768	114.6%	Current Ratio 1.1
Current Liabilities	5,302,545	Operating Margin	-2,492,845	-14.6%	Days to Collect 41.6
Long Term Liabilities	0	Other Income	2,321,178	13.6%	Avg Payment Days 34.1
Total Equity	12,349,940	Other Expense	0	0.0%	Depreciation Rate 3.5%
Total Liab. and Equity	<u>17,652,485</u>	Net Profit or Loss	<u>(171,667)</u>	-1.0%	Return on Equity -1.4%
235174 MARSHALL NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
MARSHALL NURSING AND REHABILITATION COMMUNITY				12/31/2021 365 Days Settled	
MARSHALL, MI 49068				CR Beds 60 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 92.4%	
Balance Sheet		Income Statement		Length of Stay 87.6	
Current Assets	13,331,596	Total Charges	8,160,823	Average Wages 29.27	
Fixed Assets	156,243	Contract Allowance	1,822,020	22.3%	Skilled Nursing 81.8%
Other Assets	48,000	Operating Revenue	6,338,803	77.7%	Ancillary Service 18.2%
Total Assets	<u>13,535,839</u>	Operating Expense	5,563,911	87.8%	Current Ratio 6.9
Current Liabilities	1,929,073	Operating Margin	774,892	12.2%	Days to Collect 766.1
Long Term Liabilities	0	Other Income	407,871	6.4%	Avg Payment Days 98.4
Total Equity	11,606,766	Other Expense	0	0.0%	Depreciation Rate 109.0%
Total Liab. and Equity	<u>13,535,839</u>	Net Profit or Loss	<u>1,182,763</u>	18.7%	Return on Equity 10.2%

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235155 MARTHA T BERRY MCF				Government - County	
MARTHA T BERRY MCF		12/31/2021 365 Days Settled			
MOUNT CLEMENS, MI 48043				CR Beds 217 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.0%
Balance Sheet		Income Statement		Length of Stay	313.8
Current Assets	13,500,686	Total Charges	28,168,732	Average Wages	26.89
Fixed Assets	5,299,860	Contract Allowance	1,109,996	3.9%	Skilled Nursing
Other Assets	-7,562,825	Operating Revenue	27,058,736	96.1%	Ancillary Service
Total Assets	11,237,721	Operating Expense	34,216,872	126.5%	Current Ratio
Current Liabilities	-1,608,021	Operating Margin	-7,158,136	-26.5%	Days to Collect
Long Term Liabilities	21,701,682	Other Income	10,612,881	39.2%	Avg Payment Days
Total Equity	-8,855,940	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	11,237,721	Net Profit or Loss	3,454,745	12.8%	Return on Equity
235369 MARWOOD MANOR NURSING HOME				Nonprofit - Other	
MARWOOD MANOR NURSING HOME		9/30/2021 365 Days Settled			
PORT HURON, MI 48060				CR Beds 240 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.8%
Balance Sheet		Income Statement		Length of Stay	96.1
Current Assets	27,745,606	Total Charges	22,523,685	Average Wages	24.17
Fixed Assets	8,205,656	Contract Allowance	919,806	4.1%	Skilled Nursing
Other Assets	213,199	Operating Revenue	21,603,879	95.9%	Ancillary Service
Total Assets	36,164,461	Operating Expense	22,704,602	105.1%	Current Ratio
Current Liabilities	5,488,202	Operating Margin	-1,100,723	-5.1%	Days to Collect
Long Term Liabilities	1,519,479	Other Income	4,250,346	19.7%	Avg Payment Days
Total Equity	29,156,780	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	36,164,461	Net Profit or Loss	3,149,623	14.6%	Return on Equity

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235708 MARY FREE BED SUB-ACUTE REHABILITATION				Nonprofit - Church	
MARY FREE BED SUB-ACUTE REHABILITATION		6/30/2021 365 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 48 POS Beds 0	
KENT		Key Performance Ind.			
WPS MI				Occupancy Rate	77.8%
Balance Sheet		Income Statement		Length of Stay	13.5
Current Assets	3,202,722	Total Charges	17,899,800	Average Wages	26.31
Fixed Assets	9,809,578	Contract Allowance	10,352,285	57.8% Skilled Nursing	46.4%
Other Assets	0	Operating Revenue	7,547,515	42.2% Ancillary Service	53.6%
Total Assets	<u>13,012,300</u>	Operating Expense	9,394,384	124.5% Current Ratio	1.3
Current Liabilities	2,447,647	Operating Margin	-1,846,869	-24.5% Days to Collect	56.5
Long Term Liabilities	0	Other Income	177,337	2.3% Avg Payment Days	93.3
Total Equity	<u>10,564,653</u>	Other Expense	0	0.0% Depreciation Rate	3.4%
Total Liab. and Equity	<u>13,012,300</u>	Net Profit or Loss	<u>(1,669,532)</u>	-22.1% Return on Equity	-15.8%
235120 MARYCREST MANOR				Nonprofit - Church	
MARYCREST MANOR		3/21/2021 264 Days Settled*			
LIVONIA, MI 48154				CR Beds 122 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	63.8%
Balance Sheet		Income Statement		Length of Stay	38.4
Current Assets	1,475,929	Total Charges	13,935,907	Average Wages	22.34
Fixed Assets	30,157,283	Contract Allowance	5,986,783	43.0% Skilled Nursing	41.0%
Other Assets	0	Operating Revenue	7,949,124	57.0% Ancillary Service	51.8%
Total Assets	<u>31,633,212</u>	Operating Expense	9,064,130	114.0% Current Ratio	0.1
Current Liabilities	22,692,454	Operating Margin	-1,115,006	-14.0% Days to Collect	47.0
Long Term Liabilities	19,324,893	Other Income	2,925,366	36.8% Avg Payment Days	650.3
Total Equity	<u>-10,384,135</u>	Other Expense	0	0.0% Depreciation Rate	4.1%
Total Liab. and Equity	<u>31,633,212</u>	Net Profit or Loss	<u>1,810,360</u>	22.8% Return on Equity	-17.4%

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235530 MARYWOOD NURSING CARE CENTER				Nonprofit - Other	
MARYWOOD NURSING CARE CENTER				6/30/2021 365 Days Settled	
LIVONIA, MI 48154				CR Beds 103 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.2%
Balance Sheet				Income Statement	
Current Assets	9,721,898	Total Charges	24,401,627	Length of Stay	31.3
Fixed Assets	12,005,004	Contract Allowance	11,357,892	Average Wages	24.14
Other Assets	0	Operating Revenue	13,043,735	46.5% Skilled Nursing	48.7%
Total Assets	21,726,902	Operating Expense	15,545,131	53.5% Ancillary Service	51.3%
Current Liabilities	2,982,681	Operating Margin	-2,501,396	119.2% Current Ratio	3.3
Long Term Liabilities	550,706	Other Income	2,417,475	-19.2% Days to Collect	54.5
Total Equity	18,193,515	Other Expense	0	18.5% Avg Payment Days	29.1
Total Liab. and Equity	21,726,902	Net Profit or Loss	(152,871)	0.0% Depreciation Rate	2.8%
				-1.2% Return on Equity	-0.8%
235025 MEADOW BROOK MEDICAL CARE FACILITY				Government - County	
MEADOW BROOK MEDICAL CARE FACILITY				12/31/2021 365 Days Settled	
BELLAIRE, MI 49615				CR Beds 133 POS Beds 0	
ANTRIM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.0%
Balance Sheet				Income Statement	
Current Assets	12,454,125	Total Charges	16,168,448	Length of Stay	248.0
Fixed Assets	10,710,655	Contract Allowance	1,120,151	Average Wages	26.01
Other Assets	2,868,992	Operating Revenue	15,048,297	6.9% Skilled Nursing	88.1%
Total Assets	26,033,772	Operating Expense	19,308,073	93.1% Ancillary Service	11.9%
Current Liabilities	3,404,208	Operating Margin	-4,259,776	128.3% Current Ratio	3.7
Long Term Liabilities	6,250,671	Other Income	3,125,079	-28.3% Days to Collect	(25.8)
Total Equity	16,378,893	Other Expense	0	20.8% Avg Payment Days	24.8
Total Liab. and Equity	26,033,772	Net Profit or Loss	(1,134,697)	0.0% Depreciation Rate	7.6%
				-7.5% Return on Equity	-6.9%

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235640 MEADOW WOODS NURSING AND REHAB CENTER				Proprietary - Corporation	
MEADOW WOODS NURSING AND REHAB CENTER 12/31/2021 365 Days Settled					
BLOOMINGDALE, MI 49026				CR Beds 67 POS Beds 0	
VAN BUREN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 68.8%	
Balance Sheet		Income Statement		Length of Stay 141.4	
Current Assets	822,496	Total Charges	8,154,491	Average Wages 20.52	
Fixed Assets	208,289	Contract Allowance	2,924,362	35.9%	Skilled Nursing 70.9%
Other Assets	0	Operating Revenue	5,230,129	64.1%	Ancillary Service 29.1%
Total Assets	<u>1,030,785</u>	Operating Expense	5,782,805	110.6%	Current Ratio 1.1
Current Liabilities	741,486	Operating Margin	-552,676	-10.6%	Days to Collect 41.1
Long Term Liabilities	0	Other Income	275,269	5.3%	Avg Payment Days 42.2
Total Equity	289,299	Other Expense	0	0.0%	Depreciation Rate 133.1%
Total Liab. and Equity	<u>1,030,785</u>	Net Profit or Loss	<u>(277,407)</u>	-5.3%	Return on Equity -95.9%
235356 MEDILODGE AT THE SHORE				Proprietary - Corporation	
MEDILODGE AT THE SHORE 12/31/2021 365 Days Settled					
GRAND HAVEN, MI 49417				CR Beds 126 POS Beds 0	
OTTAWA				Key Performance Ind.	
NGS (WI)				Occupancy Rate 79.2%	
Balance Sheet		Income Statement		Length of Stay 192.6	
Current Assets	2,955,405	Total Charges	14,066,001	Average Wages 13.27	
Fixed Assets	1,811,239	Contract Allowance	3,224,884	22.9%	Skilled Nursing 77.2%
Other Assets	315,023	Operating Revenue	10,841,117	77.1%	Ancillary Service 22.8%
Total Assets	<u>5,081,667</u>	Operating Expense	10,482,140	96.7%	Current Ratio 1.0
Current Liabilities	3,108,456	Operating Margin	358,977	3.3%	Days to Collect 10.9
Long Term Liabilities	32,006	Other Income	456,890	4.2%	Avg Payment Days 21.3
Total Equity	1,941,205	Other Expense	0	0.0%	Depreciation Rate 8.4%
Total Liab. and Equity	<u>5,081,667</u>	Net Profit or Loss	<u>815,867</u>	7.5%	Return on Equity 42.0%

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235280 MEDILODGE OF ALPENA				Proprietary - Corporation	
MEDILODGE OF ALPENA		12/31/2021 365 Days Settled			
ALPENA, MI 49707				CR Beds 132 POS Beds 0	
ALPENA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	82.4%
Balance Sheet		Income Statement		Length of Stay	62.8
Current Assets	4,299,345	Total Charges	16,064,200	Average Wages	11.49
Fixed Assets	446,259	Contract Allowance	4,521,132	28.1% Skilled Nursing	71.7%
Other Assets	82,491	Operating Revenue	11,543,068	71.9% Ancillary Service	28.3%
Total Assets	4,828,095	Operating Expense	10,359,316	89.7% Current Ratio	2.9
Current Liabilities	1,505,976	Operating Margin	1,183,752	10.3% Days to Collect	(89.7)
Long Term Liabilities	-126,594	Other Income	448,389	3.9% Avg Payment Days	20.3
Total Equity	3,448,713	Other Expense	0	0.0% Depreciation Rate	11.0%
Total Liab. and Equity	4,828,095	Net Profit or Loss	1,632,141	14.1% Return on Equity	47.3%
235517 MEDILODGE OF CAMPUS AREA				Proprietary - Corporation	
MEDILODGE OF CAMPUS AREA		12/31/2021 365 Days Settled			
EAST LANSING, MI 48823				CR Beds 102 POS Beds 0	
INGHAM				Key Performance Ind.	
Novitas AR				Occupancy Rate	71.3%
Balance Sheet		Income Statement		Length of Stay	142.8
Current Assets	78,182	Total Charges	7,716,541	Average Wages	20.43
Fixed Assets	1,775,600	Contract Allowance	1,260,222	16.3% Skilled Nursing	77.1%
Other Assets	551,141	Operating Revenue	6,456,319	83.7% Ancillary Service	22.9%
Total Assets	2,404,923	Operating Expense	6,591,423	102.1% Current Ratio	0.0
Current Liabilities	5,729,750	Operating Margin	-135,104	-2.1% Days to Collect	(18.8)
Long Term Liabilities	170,434	Other Income	170,192	2.6% Avg Payment Days	18.3
Total Equity	-3,495,261	Other Expense	0	0.0% Depreciation Rate	5.9%
Total Liab. and Equity	2,404,923	Net Profit or Loss	35,088	0.5% Return on Equity	-1.0%

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235653 MEDILODGE OF CAPITAL AREA				Proprietary - Corporation	
MEDILODGE OF CAPITAL AREA		12/31/2021 365 Days Settled			
LANSING, MI 48910		CR Beds 120 POS Beds 0			
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		61.0%	
Balance Sheet		Income Statement		Length of Stay 63.4	
Current Assets	1,829,308	Total Charges	10,753,417	Average Wages	19.34
Fixed Assets	95,007	Contract Allowance	1,939,368	18.0%	Skilled Nursing 69.4%
Other Assets	70,429	Operating Revenue	8,814,049	82.0%	Ancillary Service 30.6%
Total Assets	1,994,744	Operating Expense	9,647,279	109.5%	Current Ratio 1.0
Current Liabilities	1,785,193	Operating Margin	-833,230	-9.5%	Days to Collect (87.1)
Long Term Liabilities	1,095,770	Other Income	424,098	4.8%	Avg Payment Days 22.1
Total Equity	-886,219	Other Expense	0	0.0%	Depreciation Rate 54.3%
Total Liab. and Equity	1,994,744	Net Profit or Loss	(409,132)	-4.6%	Return on Equity 46.2%

235286 MEDILODGE OF CASS CITY				Proprietary - Corporation	
MEDILODGE OF CASS CITY		12/31/2021 365 Days Settled			
CASS CITY, MI 48726		CR Beds 80 POS Beds 0			
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.5%	
Balance Sheet		Income Statement		Length of Stay 66.5	
Current Assets	1,800,879	Total Charges	7,943,082	Average Wages	22.11
Fixed Assets	168,232	Contract Allowance	1,648,033	20.7%	Skilled Nursing 74.4%
Other Assets	46,952	Operating Revenue	6,295,049	79.3%	Ancillary Service 25.6%
Total Assets	2,016,063	Operating Expense	6,095,892	96.8%	Current Ratio 2.2
Current Liabilities	801,808	Operating Margin	199,157	3.2%	Days to Collect (357.1)
Long Term Liabilities	1,122,160	Other Income	340,784	5.4%	Avg Payment Days 24.3
Total Equity	92,095	Other Expense	0	0.0%	Depreciation Rate 13.2%
Total Liab. and Equity	2,016,063	Net Profit or Loss	539,941	8.6%	Return on Equity 586.3%

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235566 MEDILODGE OF CHEBOYGAN		Proprietary - Corporation	
MEDILODGE OF CHEBOYGAN		12/31/2021 365 Days Settled	
CHEBOYGAN, MI 49721		CR Beds 85 POS Beds 0	
CHEBOYGAN		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 63.7%	
Balance Sheet		Income Statement	
Current Assets	1,702,283	Total Charges	8,666,309
Fixed Assets	154,666	Contract Allowance	2,692,501
Other Assets	53,174	Operating Revenue	5,973,808
Total Assets	1,910,123	Operating Expense	6,410,270
Current Liabilities	791,612	Operating Margin	-436,462
Long Term Liabilities	43,633	Other Income	505,758
Total Equity	1,074,878	Other Expense	0
Total Liab. and Equity	1,910,123	Net Profit or Loss	69,296
		31.1%	Skilled Nursing 72.1%
		68.9%	Ancillary Service 27.9%
		107.3%	Current Ratio 2.2
		-7.3%	Days to Collect 86.7
		8.5%	Avg Payment Days 21.7
		0.0%	Depreciation Rate 30.8%
		1.2%	Return on Equity 6.4%

235022 MEDILODGE OF CLARE		Proprietary - Corporation	
MEDILODGE OF CLARE		12/31/2021 365 Days Settled	
CLARE, MI 48617		CR Beds 92 POS Beds 0	
CLARE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 68.2%	
Balance Sheet		Income Statement	
Current Assets	-288,604	Total Charges	9,363,887
Fixed Assets	98,453	Contract Allowance	2,175,746
Other Assets	328,995	Operating Revenue	7,188,141
Total Assets	138,844	Operating Expense	7,911,631
Current Liabilities	1,597,759	Operating Margin	-723,490
Long Term Liabilities	493,478	Other Income	461,023
Total Equity	-1,952,393	Other Expense	0
Total Liab. and Equity	138,844	Net Profit or Loss	(262,467)
		23.2%	Skilled Nursing 67.9%
		76.8%	Ancillary Service 32.1%
		110.1%	Current Ratio (0.2)
		-10.1%	Days to Collect (12.9)
		6.4%	Avg Payment Days 23.5
		0.0%	Depreciation Rate 46.9%
		-3.7%	Return on Equity 13.4%

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235283 MEDILODGE OF EAST LANSING				Proprietary - Corporation	
MEDILODGE OF EAST LANSING		12/31/2021 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 99 POS Beds 0			
INGHAM		Key Performance Ind.			
Novitas LA		Occupancy Rate		62.0%	
Balance Sheet		Income Statement		Length of Stay	
				85.3	
Current Assets	811,629	Total Charges	13,645,352	Average Wages	
Fixed Assets	1,911,134	Contract Allowance	5,065,021	17.29	
Other Assets	62,951	Operating Revenue	8,580,331	37.1%	
Total Assets	2,785,714	Operating Expense	8,868,252	62.9%	
Current Liabilities	4,537,658	Operating Margin	-287,921	103.4%	
Long Term Liabilities	256,363	Other Income	334,741	0.2	
Total Equity	-2,008,307	Other Expense	0	-3.4%	
Total Liab. and Equity	2,785,714	Net Profit or Loss	46,820	3.9%	
				0.0%	
				0.5%	
				37.1%	
				19.8	
				18.7	
				4.5%	
				-2.3%	

235293 MEDILODGE OF FARMINGTON				Proprietary - Corporation	
MEDILODGE OF FARMINGTON		12/31/2021 365 Days Settled			
FARMINGTON, MI 48335		CR Beds 124 POS Beds 0			
OAKLAND		Key Performance Ind.			
Novitas MD		Occupancy Rate		49.6%	
Balance Sheet		Income Statement		Length of Stay	
				83.5	
Current Assets	1,708,372	Total Charges	20,053,963	Average Wages	
Fixed Assets	1,745,516	Contract Allowance	10,646,968	12.52	
Other Assets	461,330	Operating Revenue	9,406,995	53.1%	
Total Assets	3,915,218	Operating Expense	9,572,456	46.9%	
Current Liabilities	4,127,674	Operating Margin	-165,461	101.8%	
Long Term Liabilities	190,697	Other Income	335,674	0.4	
Total Equity	-403,153	Other Expense	0	-1.8%	
Total Liab. and Equity	3,915,218	Net Profit or Loss	170,213	3.6%	
				0.0%	
				1.8%	
				50.6%	
				18.6	
				20.6	
				5.1%	
				-42.2%	

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235175 MEDILODGE OF FRANKENMUTH				Proprietary - Corporation	
MEDILODGE OF FRANKENMUTH		12/31/2021 365 Days Settled			
FRANKENMUTH, MI 48734		CR Beds 105 POS Beds 0			
SAGINAW		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		53.8%	
Balance Sheet		Income Statement		Length of Stay	
				29.8	
Current Assets	-1,186,626	Total Charges	8,975,808	Average Wages	20.05
Fixed Assets	220,669	Contract Allowance	1,701,143	19.0% Skilled Nursing	62.5%
Other Assets	64,125	Operating Revenue	7,274,665	81.0% Ancillary Service	37.5%
Total Assets	-901,832	Operating Expense	6,783,943	93.3% Current Ratio	(1.1)
Current Liabilities	1,088,832	Operating Margin	490,722	6.7% Days to Collect	(65.1)
Long Term Liabilities	497,537	Other Income	1,262,279	17.4% Avg Payment Days	27.1
Total Equity	-2,488,201	Other Expense	0	0.0% Depreciation Rate	15.9%
Total Liab. and Equity	-901,832	Net Profit or Loss	1,753,001	24.1% Return on Equity	-70.5%
<hr/>					
235350 MEDILODGE OF GAYLORD				Proprietary - Corporation	
MEDILODGE OF GAYLORD		12/31/2021 365 Days Settled			
GAYLORD, MI 49735		CR Beds 96 POS Beds 0			
OTSEGO		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		74.9%	
Balance Sheet		Income Statement		Length of Stay	
				83.5	
Current Assets	873,474	Total Charges	14,327,616	Average Wages	13.38
Fixed Assets	295,548	Contract Allowance	5,927,916	41.4% Skilled Nursing	67.7%
Other Assets	58,355	Operating Revenue	8,399,700	58.6% Ancillary Service	32.3%
Total Assets	1,227,377	Operating Expense	8,095,178	96.4% Current Ratio	1.0
Current Liabilities	846,361	Operating Margin	304,522	3.6% Days to Collect	29.7
Long Term Liabilities	9,026	Other Income	438,579	5.2% Avg Payment Days	18.7
Total Equity	371,990	Other Expense	0	0.0% Depreciation Rate	18.5%
Total Liab. and Equity	1,227,377	Net Profit or Loss	743,101	8.8% Return on Equity	199.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235226 MEDILODGE OF GRAND BLANC				Proprietary - Corporation	
MEDILODGE OF GRAND BLANC		12/31/2021 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 146 POS Beds 0			
GENESEE		Key Performance Ind.			
Novitas Solutions DC, DE, MD, PA		Occupancy Rate		58.8%	
Balance Sheet		Income Statement		Length of Stay 90.0	
Current Assets	-2,624,018	Total Charges	24,701,881	Average Wages 12.63	
Fixed Assets	2,525,412	Contract Allowance	11,758,355	47.6%	Skilled Nursing 59.0%
Other Assets	726,536	Operating Revenue	12,943,526	52.4%	Ancillary Service 41.0%
Total Assets	627,930	Operating Expense	15,526,747	120.0%	Current Ratio (0.4)
Current Liabilities	6,020,678	Operating Margin	-2,583,221	-20.0%	Days to Collect (88.2)
Long Term Liabilities	10,400	Other Income	689,765	5.3%	Avg Payment Days 16.9
Total Equity	-5,403,148	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	627,930	Net Profit or Loss	(1,893,456)	-14.6%	Return on Equity 35.0%
<hr/>					
235583 MEDILODGE OF GREEN VIEW				Proprietary - Corporation	
MEDILODGE OF GREEN VIEW		12/31/2021 365 Days Settled			
ALPENA, MI 49707		CR Beds 39 POS Beds 0			
ALPENA		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		83.1%	
Balance Sheet		Income Statement		Length of Stay 42.6	
Current Assets	1,451,939	Total Charges	5,019,938	Average Wages 12.33	
Fixed Assets	53,352	Contract Allowance	1,143,407	22.8%	Skilled Nursing 71.5%
Other Assets	23,420	Operating Revenue	3,876,531	77.2%	Ancillary Service 28.5%
Total Assets	1,528,711	Operating Expense	3,294,811	85.0%	Current Ratio 3.5
Current Liabilities	414,267	Operating Margin	581,720	15.0%	Days to Collect 125.0
Long Term Liabilities	6,143	Other Income	185,598	4.8%	Avg Payment Days 24.6
Total Equity	1,108,301	Other Expense	0	0.0%	Depreciation Rate 25.9%
Total Liab. and Equity	1,528,711	Net Profit or Loss	767,318	19.8%	Return on Equity 69.2%

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235243 MEDILODGE OF GTC				Proprietary - Corporation	
MEDILODGE OF GTC		12/31/2021 365 Days Settled			
TRAVERSE CITY, MI 49686				CR Beds 125	POS Beds 0
GRAND TRAVERSE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	72.3%
Balance Sheet		Income Statement		Length of Stay	52.5
Current Assets	3,039,487	Total Charges	15,321,456	Average Wages	12.03
Fixed Assets	212,029	Contract Allowance	4,084,880	26.7%	Skilled Nursing 71.2%
Other Assets	80,589	Operating Revenue	11,236,576	73.3%	Ancillary Service 28.8%
Total Assets	3,332,105	Operating Expense	10,112,079	90.0%	Current Ratio 2.8
Current Liabilities	1,076,673	Operating Margin	1,124,497	10.0%	Days to Collect 95.8
Long Term Liabilities	9,330	Other Income	906,018	8.1%	Avg Payment Days 18.8
Total Equity	2,246,102	Other Expense	0	0.0%	Depreciation Rate 18.9%
Total Liab. and Equity	3,332,105	Net Profit or Loss	2,030,515	18.1%	Return on Equity 90.4%
235423 MEDILODGE OF HILLMAN				Proprietary - Corporation	
MEDILODGE OF HILLMAN		12/31/2021 365 Days Settled			
HILLMAN, MI 49746				CR Beds 39	POS Beds 0
MONTMORENCY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.3%
Balance Sheet		Income Statement		Length of Stay	58.2
Current Assets	488,128	Total Charges	4,719,521	Average Wages	12.53
Fixed Assets	236,132	Contract Allowance	476,589	10.1%	Skilled Nursing 74.0%
Other Assets	35,164	Operating Revenue	4,242,932	89.9%	Ancillary Service 26.0%
Total Assets	759,424	Operating Expense	4,304,611	101.5%	Current Ratio 0.4
Current Liabilities	1,237,429	Operating Margin	-61,679	-1.5%	Days to Collect 19.4
Long Term Liabilities	0	Other Income	125,234	3.0%	Avg Payment Days 18.4
Total Equity	-478,005	Other Expense	0	0.0%	Depreciation Rate 4.8%
Total Liab. and Equity	759,424	Net Profit or Loss	63,555	1.5%	Return on Equity -13.3%

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235638 MEDILODGE OF HOLLAND				Proprietary - Corporation	
MEDILODGE OF HOLLAND		12/31/2021 365 Days Settled			
HOLLAND, MI 49423				CR Beds 77 POS Beds 0	
OTTAWA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	93.9%
Balance Sheet		Income Statement		Length of Stay	78.1
Current Assets	1,213,794	Total Charges	10,587,688	Average Wages	21.64
Fixed Assets	215,880	Contract Allowance	2,316,481	21.9%	Skilled Nursing 81.5%
Other Assets	46,483	Operating Revenue	8,271,207	78.1%	Ancillary Service 18.5%
Total Assets	1,476,157	Operating Expense	8,002,015	96.7%	Current Ratio 0.9
Current Liabilities	1,297,491	Operating Margin	269,192	3.3%	Days to Collect 51.9
Long Term Liabilities	415,390	Other Income	199,919	2.4%	Avg Payment Days 21.8
Total Equity	-236,724	Other Expense	0	0.0%	Depreciation Rate 29.0%
Total Liab. and Equity	1,476,157	Net Profit or Loss	469,111	5.7%	Return on Equity -198.2%

235331 MEDILODGE OF HOWELL				Proprietary - Corporation	
MEDILODGE OF HOWELL		12/31/2021 365 Days Settled			
HOWELL, MI 48843				CR Beds 206 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	65.8%
Balance Sheet		Income Statement		Length of Stay	129.2
Current Assets	2,303,683	Total Charges	16,018,443	Average Wages	18.95
Fixed Assets	1,457,925	Contract Allowance	3,544,044	22.1%	Skilled Nursing 84.3%
Other Assets	1,205,543	Operating Revenue	12,474,399	77.9%	Ancillary Service 15.7%
Total Assets	4,967,151	Operating Expense	15,568,049	124.8%	Current Ratio 0.6
Current Liabilities	3,988,183	Operating Margin	-3,093,650	-24.8%	Days to Collect 79.0
Long Term Liabilities	27,629	Other Income	762,793	6.1%	Avg Payment Days 13.4
Total Equity	951,339	Other Expense	0	0.0%	Depreciation Rate 11.8%
Total Liab. and Equity	4,967,151	Net Profit or Loss	(2,330,857)	-18.7%	Return on Equity -245.0%

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235282 MEDILODGE OF KALAMAZOO				Proprietary - Corporation	
MEDILODGE OF KALAMAZOO		12/31/2021 365 Days Settled			
KALAMAZOO, MI 49009				CR Beds 39 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	96.4%
Balance Sheet		Income Statement		Length of Stay	119.4
Current Assets	-1,973,353	Total Charges	5,574,335	Average Wages	22.54
Fixed Assets	190,562	Contract Allowance	1,565,593	28.1% Skilled Nursing	85.0%
Other Assets	43,629	Operating Revenue	4,008,742	71.9% Ancillary Service	15.0%
Total Assets	-1,739,162	Operating Expense	3,727,837	93.0% Current Ratio	(2.9)
Current Liabilities	682,270	Operating Margin	280,905	7.0% Days to Collect	(187.1)
Long Term Liabilities	168,212	Other Income	133,035	3.3% Avg Payment Days	25.8
Total Equity	-2,589,644	Other Expense	0	0.0% Depreciation Rate	15.0%
Total Liab. and Equity	-1,739,162	Net Profit or Loss	413,940	10.3% Return on Equity	-16.0%

235285 MEDILODGE OF LANSING				Proprietary - Corporation	
MEDILODGE OF LANSING		12/31/2021 365 Days Settled			
LANSING, MI 48917				CR Beds 85 POS Beds 0	
EATON				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	53.5%
Balance Sheet		Income Statement		Length of Stay	59.9
Current Assets	-2,811,364	Total Charges	7,525,464	Average Wages	17.69
Fixed Assets	768,226	Contract Allowance	1,957,270	26.0% Skilled Nursing	74.6%
Other Assets	49,887	Operating Revenue	5,568,194	74.0% Ancillary Service	25.4%
Total Assets	-1,993,251	Operating Expense	6,174,882	110.9% Current Ratio	(2.0)
Current Liabilities	1,440,113	Operating Margin	-606,688	-10.9% Days to Collect	(197.4)
Long Term Liabilities	306,654	Other Income	227,616	4.1% Avg Payment Days	20.5
Total Equity	-3,740,018	Other Expense	0	0.0% Depreciation Rate	5.3%
Total Liab. and Equity	-1,993,251	Net Profit or Loss	(379,072)	-6.8% Return on Equity	10.1%

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235209 MEDILODGE OF LEELANAU				Proprietary - Corporation	
MEDILODGE OF LEELANAU		12/31/2021 365 Days Settled			
SUTTONS BAY, MI 49682		CR Beds 72 POS Beds 0			
LEELANAU		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		86.3%	
Balance Sheet		Income Statement		Length of Stay 81.9	
Current Assets	1,864,482	Total Charges	10,180,018	Average Wages	11.10
Fixed Assets	36,668	Contract Allowance	2,755,355	27.1%	Skilled Nursing 76.8%
Other Assets	41,202	Operating Revenue	7,424,663	72.9%	Ancillary Service 23.2%
Total Assets	1,942,352	Operating Expense	6,841,439	92.1%	Current Ratio 2.5
Current Liabilities	748,528	Operating Margin	583,224	7.9%	Days to Collect 85.1
Long Term Liabilities	12,658	Other Income	222,936	3.0%	Avg Payment Days 19.2
Total Equity	1,181,166	Other Expense	0	0.0%	Depreciation Rate 54.3%
Total Liab. and Equity	1,942,352	Net Profit or Loss	806,160	10.9%	Return on Equity 68.3%
235330 MEDILODGE OF LIVINGSTON				Proprietary - Corporation	
MEDILODGE OF LIVINGSTON		12/31/2021 365 Days Settled			
HOWELL, MI 48843		CR Beds 125 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
Novitas MD		Occupancy Rate		59.9%	
Balance Sheet		Income Statement		Length of Stay 84.3	
Current Assets	-151,791	Total Charges	18,693,789	Average Wages	15.16
Fixed Assets	2,391,948	Contract Allowance	7,824,720	41.9%	Skilled Nursing 55.4%
Other Assets	404,093	Operating Revenue	10,869,069	58.1%	Ancillary Service 44.6%
Total Assets	2,644,250	Operating Expense	10,117,429	93.1%	Current Ratio 0.0
Current Liabilities	4,610,884	Operating Margin	751,640	6.9%	Days to Collect (12.0)
Long Term Liabilities	249,991	Other Income	318,245	2.9%	Avg Payment Days 18.5
Total Equity	-2,216,625	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	2,644,250	Net Profit or Loss	1,069,885	9.8%	Return on Equity -48.3%

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235358 MEDILODGE OF LUDINGTON		Proprietary - Corporation	
MEDILODGE OF LUDINGTON		12/31/2021 365 Days Settled	
LUDINGTON, MI 49431		CR Beds 93 POS Beds 0	
MASON		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	68.0%
Balance Sheet		Income Statement	
Current Assets	138,276	Total Charges	10,388,490
Fixed Assets	1,376,216	Contract Allowance	3,184,946
Other Assets	54,651	Operating Revenue	7,203,544
Total Assets	1,569,143	Operating Expense	7,440,415
Current Liabilities	1,894,743	Operating Margin	-236,871
Long Term Liabilities	3,175	Other Income	332,041
Total Equity	-328,775	Other Expense	0
Total Liab. and Equity	1,569,143	Net Profit or Loss	95,170
		30.7%	Skilled Nursing 78.6%
		69.3%	Ancillary Service 21.4%
		103.3%	Current Ratio 0.1
		-3.3%	Days to Collect (5.8)
		4.6%	Avg Payment Days 18.7
		0.0%	Depreciation Rate 3.7%
		1.3%	Return on Equity -28.9%

235495 MEDILODGE OF MARSHALL		Proprietary - Corporation	
MEDILODGE OF MARSHALL		12/31/2021 365 Days Settled	
MARSHALL, MI 49068		CR Beds 98 POS Beds 0	
CALHOUN		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	63.1%
Balance Sheet		Income Statement	
Current Assets	-1,042,139	Total Charges	9,034,151
Fixed Assets	207,594	Contract Allowance	1,830,581
Other Assets	57,820	Operating Revenue	7,203,570
Total Assets	-776,725	Operating Expense	7,758,553
Current Liabilities	1,461,199	Operating Margin	-554,983
Long Term Liabilities	483,234	Other Income	217,278
Total Equity	-2,721,158	Other Expense	0
Total Liab. and Equity	-776,725	Net Profit or Loss	(337,705)
		20.3%	Skilled Nursing 69.9%
		79.7%	Ancillary Service 30.1%
		107.7%	Current Ratio (0.7)
		-7.7%	Days to Collect (60.6)
		3.0%	Avg Payment Days 25.1
		0.0%	Depreciation Rate 14.4%
		-4.7%	Return on Equity 12.4%

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235284 MEDILODGE OF MIDLAND				Proprietary - Corporation	
MEDILODGE OF MIDLAND		12/31/2021 365 Days Settled			
MIDLAND, MI 48640		CR Beds 92 POS Beds 0			
MIDLAND		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		60.3%	
Balance Sheet		Income Statement		Length of Stay 45.5	
Current Assets	-2,190,394	Total Charges	8,490,413	Average Wages	21.20
Fixed Assets	83,570	Contract Allowance	1,952,402	23.0%	Skilled Nursing 70.6%
Other Assets	66,147	Operating Revenue	6,538,011	77.0%	Ancillary Service 29.4%
Total Assets	-2,040,677	Operating Expense	6,978,454	106.7%	Current Ratio (1.8)
Current Liabilities	1,208,985	Operating Margin	-440,443	-6.7%	Days to Collect (124.5)
Long Term Liabilities	393,476	Other Income	365,867	5.6%	Avg Payment Days 27.9
Total Equity	-3,643,138	Other Expense	0	0.0%	Depreciation Rate 40.7%
Total Liab. and Equity	-2,040,677	Net Profit or Loss	(74,576)	-1.1%	Return on Equity 2.0%
235650 MEDILODGE OF MILFORD				Proprietary - Corporation	
MEDILODGE OF MILFORD		12/31/2021 365 Days Settled			
MILFORD, MI 48381		CR Beds 111 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		76.4%	
Balance Sheet		Income Statement		Length of Stay 42.6	
Current Assets	1,582,664	Total Charges	14,601,595	Average Wages	23.50
Fixed Assets	1,082,229	Contract Allowance	4,388,213	30.1%	Skilled Nursing 70.0%
Other Assets	108,121	Operating Revenue	10,213,382	69.9%	Ancillary Service 30.0%
Total Assets	2,773,014	Operating Expense	11,406,539	111.7%	Current Ratio 0.4
Current Liabilities	3,599,022	Operating Margin	-1,193,157	-11.7%	Days to Collect 57.2
Long Term Liabilities	-2,278	Other Income	641,284	6.3%	Avg Payment Days 13.4
Total Equity	-823,730	Other Expense	0	0.0%	Depreciation Rate 8.7%
Total Liab. and Equity	2,773,014	Net Profit or Loss	(551,873)	-5.4%	Return on Equity 67.0%

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235563 MEDILODGE OF MONROE				Proprietary - Corporation	
MEDILODGE OF MONROE		12/31/2021 365 Days Settled			
MONROE, MI 48162				CR Beds 103 POS Beds 0	
MONROE				Key Performance Ind.	
				Occupancy Rate	79.4%
				Length of Stay	63.1
				Average Wages	21.17
				Skilled Nursing	71.2%
				Ancillary Service	28.8%
				Current Ratio	1.2
				Days to Collect	141.5
				Avg Payment Days	13.8
				Depreciation Rate	9.3%
				Return on Equity	-17.8%
Balance Sheet		Income Statement			
Current Assets	3,668,404	Total Charges	11,694,245		
Fixed Assets	416,077	Contract Allowance	2,525,470	21.6%	
Other Assets	94,689	Operating Revenue	9,168,775	78.4%	
Total Assets	4,179,170	Operating Expense	9,752,705	106.4%	
Current Liabilities	2,970,644	Operating Margin	-583,930	-6.4%	
Long Term Liabilities	27,737	Other Income	373,574	4.1%	
Total Equity	1,180,789	Other Expense	0	0.0%	
Total Liab. and Equity	4,179,170	Net Profit or Loss	(210,356)	-2.3%	

235600 MEDILODGE OF MONTROSE INC				Proprietary - Corporation	
MEDILODGE OF MONTROSE INC		12/31/2021 365 Days Settled			
MONTROSE, MI 48457				CR Beds 121 POS Beds 0	
GENESEE				Key Performance Ind.	
				Occupancy Rate	66.0%
				Length of Stay	51.8
				Average Wages	19.33
				Skilled Nursing	75.3%
				Ancillary Service	24.7%
				Current Ratio	0.9
				Days to Collect	97.2
				Avg Payment Days	13.3
				Depreciation Rate	9.6%
				Return on Equity	-131.7%
Balance Sheet		Income Statement			
Current Assets	3,093,237	Total Charges	11,085,537		
Fixed Assets	597,936	Contract Allowance	1,831,619	16.5%	
Other Assets	924,561	Operating Revenue	9,253,918	83.5%	
Total Assets	4,615,734	Operating Expense	11,596,394	125.3%	
Current Liabilities	3,319,632	Operating Margin	-2,342,476	-25.3%	
Long Term Liabilities	0	Other Income	635,570	6.9%	
Total Equity	1,296,102	Other Expense	0	0.0%	
Total Liab. and Equity	4,615,734	Net Profit or Loss	(1,706,906)	-18.4%	

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235490 MEDILODGE OF MT PLEASANT		Proprietary - Corporation	
MEDILODGE OF MT PLEASANT	12/31/2021	365 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 104	POS Beds 0
ISABELLA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	6,076.2%
		Length of Stay	61.3
		Average Wages	21.22
		23.6%	Skilled Nursing 67.4%
		76.4%	Ancillary Service 32.6%
		101.2%	Current Ratio (0.3)
		-1.2%	Days to Collect 14.4
		2.8%	Avg Payment Days 25.0
		0.0%	Depreciation Rate 11.8%
		1.5%	Return on Equity -8.0%

Balance Sheet		Income Statement	
Current Assets	-322,734	Total Charges	9,006,117
Fixed Assets	351,967	Contract Allowance	2,124,847
Other Assets	61,038	Operating Revenue	6,881,270
Total Assets	90,271	Operating Expense	6,966,235
Current Liabilities	925,198	Operating Margin	-84,965
Long Term Liabilities	466,160	Other Income	189,441
Total Equity	-1,301,087	Other Expense	0
Total Liab. and Equity	90,271	Net Profit or Loss	104,476

235410 MEDILODGE OF MUNISING		Proprietary - Corporation	
MEDILODGE OF MUNISING	12/31/2021	365 Days Settled	
MUNISING, MI 49862		CR Beds 90	POS Beds 0
ALGER		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	71.4%
		Length of Stay	128.8
		Average Wages	13.53
		28.4%	Skilled Nursing 80.1%
		71.6%	Ancillary Service 19.9%
		96.2%	Current Ratio 0.0
		3.8%	Days to Collect (8.1)
		0.5%	Avg Payment Days 18.6
		0.0%	Depreciation Rate 16.1%
		4.3%	Return on Equity -67.7%

Balance Sheet		Income Statement	
Current Assets	46,972	Total Charges	10,123,193
Fixed Assets	403,118	Contract Allowance	2,879,551
Other Assets	49,546	Operating Revenue	7,243,642
Total Assets	499,636	Operating Expense	6,967,620
Current Liabilities	975,732	Operating Margin	276,022
Long Term Liabilities	-20,190	Other Income	32,699
Total Equity	-455,906	Other Expense	0
Total Liab. and Equity	499,636	Net Profit or Loss	308,721

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235647 MEDILODGE OF OKEMOS		Proprietary - Corporation	
MEDILODGE OF OKEMOS		12/31/2021 365 Days Settled	
OKEMOS, MI 48864		CR Beds 100 POS Beds 0	
INGHAM		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	52.9%
Balance Sheet		Income Statement	
Current Assets	942,903	Total Charges	10,014,243
Fixed Assets	81,308	Contract Allowance	3,229,994
Other Assets	76,578	Operating Revenue	6,784,249
Total Assets	1,100,789	Operating Expense	6,682,333
Current Liabilities	1,339,469	Operating Margin	101,916
Long Term Liabilities	332,761	Other Income	391,613
Total Equity	-571,441	Other Expense	0
Total Liab. and Equity	1,100,789	Net Profit or Loss	493,529
		32.3%	Skilled Nursing 74.1%
		67.7%	Ancillary Service 25.9%
		98.5%	Current Ratio 0.7
		1.5%	Days to Collect 47.4
		5.8%	Avg Payment Days 23.9
		0.0%	Depreciation Rate 89.7%
		7.3%	Return on Equity -86.4%

235507 MEDILODGE OF PLYMOUTH		Proprietary - Corporation	
MEDILODGE OF PLYMOUTH		12/31/2021 365 Days Settled	
PLYMOUTH, MI 48170		CR Beds 39 POS Beds 0	
WAYNE		Key Performance Ind.	
		Occupancy Rate	82.1%
Balance Sheet		Income Statement	
Current Assets	2,956,054	Total Charges	4,314,564
Fixed Assets	514,662	Contract Allowance	469,639
Other Assets	197,502	Operating Revenue	3,844,925
Total Assets	3,668,218	Operating Expense	3,848,861
Current Liabilities	683,597	Operating Margin	-3,936
Long Term Liabilities	36,202	Other Income	203,446
Total Equity	2,948,419	Other Expense	0
Total Liab. and Equity	3,668,218	Net Profit or Loss	199,510
		10.9%	Skilled Nursing 77.3%
		89.1%	Ancillary Service 22.7%
		100.1%	Current Ratio 4.3
		-0.1%	Days to Collect 278.1
		5.3%	Avg Payment Days 16.5
		0.0%	Depreciation Rate 4.4%
		5.2%	Return on Equity 6.8%

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235421 MEDILODGE OF PORT HURON		Proprietary - Corporation			
MEDILODGE OF PORT HURON		12/31/2021 365 Days Settled			
FORT GRATIOT, MI 48059		CR Beds 127 POS Beds 0			
SAINT CLAIR		Key Performance Ind.			
				Occupancy Rate	85.3%
				Length of Stay	76.2
				Average Wages	21.53
				Skilled Nursing	82.5%
				Ancillary Service	17.5%
				Current Ratio	0.2
				Days to Collect	21.6
				Avg Payment Days	12.9
				Depreciation Rate	2.1%
				Return on Equity	-334.2%
Balance Sheet		Income Statement			
Current Assets	963,658	Total Charges	13,309,631		
Fixed Assets	3,605,151	Contract Allowance	2,435,794	18.3%	
Other Assets	121,688	Operating Revenue	10,873,837	81.7%	
Total Assets	<u>4,690,497</u>	Operating Expense	10,893,546	100.2%	
Current Liabilities	4,847,216	Operating Margin	-19,709	-0.2%	
Long Term Liabilities	31,273	Other Income	648,007	6.0%	
Total Equity	<u>-187,992</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>4,690,497</u>	Net Profit or Loss	<u>628,298</u>	5.8%	

235399 MEDILODGE OF PORTAGE		Proprietary - Corporation			
MEDILODGE OF PORTAGE		12/31/2021 365 Days Settled			
PORTAGE, MI 49002		CR Beds 120 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	75.3%
				Length of Stay	79.3
				Average Wages	21.26
				Skilled Nursing	78.9%
				Ancillary Service	21.1%
				Current Ratio	(1.0)
				Days to Collect	(74.8)
				Avg Payment Days	19.4
				Depreciation Rate	10.7%
				Return on Equity	20.0%
Balance Sheet		Income Statement			
Current Assets	-1,763,909	Total Charges	13,379,989		
Fixed Assets	297,266	Contract Allowance	4,347,138	32.5%	
Other Assets	120,430	Operating Revenue	9,032,851	67.5%	
Total Assets	<u>-1,346,213</u>	Operating Expense	10,078,502	111.6%	
Current Liabilities	1,841,044	Operating Margin	-1,045,651	-11.6%	
Long Term Liabilities	410,883	Other Income	325,256	3.6%	
Total Equity	<u>-3,598,140</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>-1,346,213</u>	Net Profit or Loss	<u>(720,395)</u>	-8.0%	

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235486 MEDILODGE OF RICHMOND		Proprietary - Corporation	
MEDILODGE OF RICHMOND		12/31/2021 365 Days Settled	
RICHMOND, MI 48062		CR Beds 126 POS Beds 0	
MACOMB		Key Performance Ind.	
		Occupancy Rate	64.0%
		Length of Stay	59.3
		Average Wages	20.28
		20.4% Skilled Nursing	75.3%
		79.6% Ancillary Service	24.7%
		126.7% Current Ratio	(1.0)
		-26.7% Days to Collect	(266.7)
		3.2% Avg Payment Days	10.8
		0.0% Depreciation Rate	12.1%
		-23.5% Return on Equity	18.1%
Balance Sheet		Income Statement	
Current Assets	-6,422,346	Total Charges	11,088,556
Fixed Assets	1,317,843	Contract Allowance	2,266,666
Other Assets	352,355	Operating Revenue	8,821,890
Total Assets	-4,752,148	Operating Expense	11,180,450
Current Liabilities	6,698,890	Operating Margin	-2,358,560
Long Term Liabilities	23,820	Other Income	281,358
Total Equity	-11,474,858	Other Expense	0
Total Liab. and Equity	-4,752,148	Net Profit or Loss	(2,077,202)

235036 MEDILODGE OF ROCHESTER HILLS, INC		Proprietary - Corporation	
MEDILODGE OF ROCHESTER HILLS, INC		12/31/2021 365 Days Settled	
ROCHESTER HILLS, MI 48309		CR Beds 126 POS Beds 0	
OAKLAND		Key Performance Ind.	
		Occupancy Rate	71.8%
		Length of Stay	88.1
		Average Wages	22.31
		10.1% Skilled Nursing	84.4%
		89.9% Ancillary Service	15.6%
		138.1% Current Ratio	(1.4)
		-38.1% Days to Collect	(500.8)
		4.0% Avg Payment Days	11.8
		0.0% Depreciation Rate	14.3%
		-34.1% Return on Equity	15.8%
Balance Sheet		Income Statement	
Current Assets	-8,511,591	Total Charges	7,103,209
Fixed Assets	409,773	Contract Allowance	718,685
Other Assets	248,848	Operating Revenue	6,384,524
Total Assets	-7,852,970	Operating Expense	8,818,125
Current Liabilities	5,884,272	Operating Margin	-2,433,601
Long Term Liabilities	35,975	Other Income	253,686
Total Equity	-13,773,217	Other Expense	0
Total Liab. and Equity	-7,852,970	Net Profit or Loss	(2,179,915)

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235553 MEDILODGE OF ROGERS CITY		Proprietary - Corporation	
MEDILODGE OF ROGERS CITY	12/31/2021	365 Days Settled	
ROGERS CITY, MI 49779		CR Beds 90	POS Beds 0
PRESQUE ISLE		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	57.7%
		Length of Stay	59.9
		Average Wages	13.40
		26.6%	Skilled Nursing 71.0%
		73.4%	Ancillary Service 29.0%
		106.0%	Current Ratio (0.7)
		-6.0%	Days to Collect (59.5)
		4.9%	Avg Payment Days 20.2
		0.0%	Depreciation Rate 26.2%
		-1.1%	Return on Equity 5.3%

Balance Sheet		Income Statement	
Current Assets	-582,422	Total Charges	8,501,251
Fixed Assets	68,922	Contract Allowance	2,260,542
Other Assets	54,654	Operating Revenue	6,240,709
Total Assets	-458,846	Operating Expense	6,612,783
Current Liabilities	777,490	Operating Margin	-372,074
Long Term Liabilities	37,812	Other Income	304,768
Total Equity	-1,274,148	Other Expense	0
Total Liab. and Equity	-458,846	Net Profit or Loss	(67,306)

235292 MEDILODGE OF SAULT STE MARIE		Proprietary - Corporation	
MEDILODGE OF SAULT STE MARIE	12/31/2021	365 Days Settled	
SAULT SAINTE MARIE, MI 49783		CR Beds 106	POS Beds 0
CHIPPEWA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	60.6%
		Length of Stay	70.8
		Average Wages	12.26
		20.4%	Skilled Nursing 77.8%
		79.6%	Ancillary Service 22.2%
		97.9%	Current Ratio 0.1
		2.1%	Days to Collect 2.4
		3.5%	Avg Payment Days 18.5
		0.0%	Depreciation Rate 10.5%
		5.6%	Return on Equity -73.0%

Balance Sheet		Income Statement	
Current Assets	83,684	Total Charges	10,133,464
Fixed Assets	436,528	Contract Allowance	2,065,366
Other Assets	58,355	Operating Revenue	8,068,098
Total Assets	578,567	Operating Expense	7,900,016
Current Liabilities	1,191,709	Operating Margin	168,082
Long Term Liabilities	7,515	Other Income	284,964
Total Equity	-620,657	Other Expense	0
Total Liab. and Equity	578,567	Net Profit or Loss	453,046

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235473 MEDILODGE OF SHORELINE				Proprietary - Corporation	
MEDILODGE OF SHORELINE		12/31/2021 365 Days Settled			
STERLING HEIGHTS, MI 48313		CR Beds 112 POS Beds 0			
MACOMB		Key Performance Ind.			
NGS (WI)		Occupancy Rate		80.5%	
Balance Sheet		Income Statement		Length of Stay 45.5	
Current Assets	4,911,200	Total Charges	17,437,941	Average Wages	12.50
Fixed Assets	987,700	Contract Allowance	6,136,292	35.2% Skilled Nursing	71.3%
Other Assets	442,297	Operating Revenue	11,301,649	64.8% Ancillary Service	28.7%
Total Assets	6,341,197	Operating Expense	10,190,026	90.2% Current Ratio	1.6
Current Liabilities	3,020,090	Operating Margin	1,111,623	9.8% Days to Collect	37.2
Long Term Liabilities	0	Other Income	624,607	5.5% Avg Payment Days	19.9
Total Equity	3,321,107	Other Expense	0	0.0% Depreciation Rate	17.0%
Total Liab. and Equity	6,341,197	Net Profit or Loss	1,736,230	15.4% Return on Equity	52.3%
235296 MEDILODGE OF SOUTHFIELD				Proprietary - Corporation	
MEDILODGE OF SOUTHFIELD		12/31/2021 365 Days Settled			
SOUTHFIELD, MI 48076		CR Beds 182 POS Beds 0			
OAKLAND		Key Performance Ind.			
		Occupancy Rate		75.5%	
Balance Sheet		Income Statement		Length of Stay 111.4	
Current Assets	-2,869,293	Total Charges	15,658,306	Average Wages	22.67
Fixed Assets	4,971,615	Contract Allowance	2,109,325	13.5% Skilled Nursing	83.8%
Other Assets	418,367	Operating Revenue	13,548,981	86.5% Ancillary Service	16.2%
Total Assets	2,520,689	Operating Expense	13,419,293	99.0% Current Ratio	(0.4)
Current Liabilities	6,655,910	Operating Margin	129,688	1.0% Days to Collect	(70.0)
Long Term Liabilities	897	Other Income	403,450	3.0% Avg Payment Days	14.7
Total Equity	-4,136,118	Other Expense	0	0.0% Depreciation Rate	3.1%
Total Liab. and Equity	2,520,689	Net Profit or Loss	533,138	3.9% Return on Equity	-12.9%

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235370 MEDILODGE OF ST CLAIR				Proprietary - Corporation	
MEDILODGE OF ST CLAIR		12/31/2021 365 Days Settled			
EAST CHINA, MI 48054		CR Beds 158 POS Beds 0			
SAINT CLAIR		Key Performance Ind.			
				Occupancy Rate	60.9%
				Length of Stay	66.4
				Average Wages	20.67
				26.9%	Skilled Nursing 79.6%
				73.1%	Ancillary Service 20.4%
				112.9%	Current Ratio 0.5
				-12.9%	Days to Collect 102.0
				6.4%	Avg Payment Days 13.8
				0.0%	Depreciation Rate 2.9%
				-6.4%	Return on Equity 100.6%
<hr/>					
235416 MEDILODGE OF STERLING				Proprietary - Corporation	
MEDILODGE OF STERLING		12/31/2021 365 Days Settled			
STERLING, MI 48659		CR Beds 39 POS Beds 0			
ARENAC		Key Performance Ind.			
NGS (WI)				Occupancy Rate	79.0%
				Length of Stay	49.3
				Average Wages	20.62
				17.9%	Skilled Nursing 68.6%
				82.1%	Ancillary Service 31.4%
				110.6%	Current Ratio (0.1)
				-10.6%	Days to Collect (38.9)
				3.9%	Avg Payment Days 17.1
				0.0%	Depreciation Rate 5.1%
				-6.7%	Return on Equity 20.9%

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235263 MEDILODGE OF STERLING HEIGHTS		Proprietary - Corporation	
MEDILODGE OF STERLING HEIGHTS	12/31/2021	365 Days Settled	
STERLING HEIGHTS, MI 48312		CR Beds 248	POS Beds 0
MACOMB		Key Performance Ind.	
		Occupancy Rate	72.7%
		Length of Stay	80.0
		Average Wages	21.70
		Skilled Nursing	82.6%
		Ancillary Service	17.4%
		Current Ratio	0.5
		Days to Collect	84.6
		Avg Payment Days	13.6
		Depreciation Rate	3.3%
		Return on Equity	5,635.7%
Balance Sheet		Income Statement	
Current Assets	4,178,484	Total Charges	20,055,291
Fixed Assets	3,159,996	Contract Allowance	3,697,635
Other Assets	298,092	Operating Revenue	16,357,656
Total Assets	7,636,572	Operating Expense	18,045,854
Current Liabilities	7,634,417	Operating Margin	-1,688,198
Long Term Liabilities	20,957	Other Income	628,576
Total Equity	-18,802	Other Expense	0
Total Liab. and Equity	7,636,572	Net Profit or Loss	(1,059,622)
		18.4%	81.6%
		110.3%	-10.3%
		3.8%	0.0%
		-6.5%	

235379 MEDILODGE OF TAWAS CITY		Proprietary - Corporation	
MEDILODGE OF TAWAS CITY	12/31/2021	365 Days Settled	
TAWAS CITY, MI 48763		CR Beds 85	POS Beds 0
IOSCO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	70.4%
		Length of Stay	74.3
		Average Wages	13.14
		Skilled Nursing	72.1%
		Ancillary Service	27.9%
		Current Ratio	0.0
		Days to Collect	(4.7)
		Avg Payment Days	22.3
		Depreciation Rate	14.9%
		Return on Equity	-31.4%
Balance Sheet		Income Statement	
Current Assets	25,706	Total Charges	8,790,083
Fixed Assets	112,172	Contract Allowance	1,860,038
Other Assets	46,794	Operating Revenue	6,930,045
Total Assets	184,672	Operating Expense	6,980,563
Current Liabilities	816,069	Operating Margin	-50,518
Long Term Liabilities	34,120	Other Income	259,662
Total Equity	-665,517	Other Expense	0
Total Liab. and Equity	184,672	Net Profit or Loss	209,144
		21.2%	78.8%
		100.7%	-0.7%
		3.7%	0.0%
		3.0%	

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235300 MEDILODGE OF TAYLOR				Proprietary - Corporation	
MEDILODGE OF TAYLOR		12/31/2021 365 Days Settled			
TAYLOR, MI 48180				CR Beds 142 POS Beds 0	
WAYNE				Key Performance Ind.	
				Occupancy Rate	98.2%
				Length of Stay	75.6
				Average Wages	20.31
				16.8%	Skilled Nursing 81.7%
				83.2%	Ancillary Service 18.3%
				105.4%	Current Ratio 1.3
				-5.4%	Days to Collect 227.1
				3.9%	Avg Payment Days 18.8
				0.0%	Depreciation Rate 4.2%
				-1.5%	Return on Equity -3.4%
Balance Sheet		Income Statement			
Current Assets	7,071,202	Total Charges	12,652,242		
Fixed Assets	2,422,111	Contract Allowance	2,125,893		
Other Assets	338,517	Operating Revenue	10,526,349		
Total Assets	9,831,830	Operating Expense	11,095,838		
Current Liabilities	5,270,045	Operating Margin	-569,489		
Long Term Liabilities	6,117	Other Income	415,619		
Total Equity	4,555,668	Other Expense	0		
Total Liab. and Equity	9,831,830	Net Profit or Loss	(153,870)		
235336 MEDILODGE OF TRAVERSE CITY				Proprietary - Corporation	
MEDILODGE OF TRAVERSE CITY		12/31/2021 365 Days Settled			
TRAVERSE CITY, MI 49686				CR Beds 84 POS Beds 0	
GRAND TRAVERSE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	73.0%
				Length of Stay	69.5
				Average Wages	12.42
				22.7%	Skilled Nursing 79.9%
				77.3%	Ancillary Service 20.1%
				92.2%	Current Ratio 0.2
				7.8%	Days to Collect 7.0
				3.3%	Avg Payment Days 21.8
				0.0%	Depreciation Rate 6.3%
				11.1%	Return on Equity -219.2%
Balance Sheet		Income Statement			
Current Assets	223,706	Total Charges	9,162,642		
Fixed Assets	817,207	Contract Allowance	2,082,936		
Other Assets	46,243	Operating Revenue	7,079,706		
Total Assets	1,087,156	Operating Expense	6,529,022		
Current Liabilities	1,435,663	Operating Margin	550,684		
Long Term Liabilities	10,242	Other Income	235,661		
Total Equity	-358,749	Other Expense	0		
Total Liab. and Equity	1,087,156	Net Profit or Loss	786,345		

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235542 MEDILODGE OF WESTWOOD				Proprietary - Corporation	
MEDILODGE OF WESTWOOD		12/31/2021 365 Days Settled			
KALAMAZOO, MI 49007		CR Beds 97 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		67.7%	
Balance Sheet		Income Statement		Length of Stay	
				66.6	
Current Assets	-1,881,479	Total Charges	10,195,066	Average Wages	
Fixed Assets	189,084	Contract Allowance	2,812,736	22.30	
Other Assets	64,430	Operating Revenue	7,382,330	27.6%	
Total Assets	-1,627,965	Operating Expense	7,899,337	72.4%	
Current Liabilities	1,322,563	Operating Margin	-517,007	107.0%	
Long Term Liabilities	505,348	Other Income	251,462	-7.0%	
Total Equity	-3,455,876	Other Expense	0	3.4%	
Total Liab. and Equity	-1,627,965	Net Profit or Loss	(265,545)	0.0%	
				Return on Equity	
				7.7%	
<hr/>					
235630 MEDILODGE OF WYOMING				Proprietary - Corporation	
MEDILODGE OF WYOMING		12/31/2021 365 Days Settled			
WYOMING, MI 49418		CR Beds 80 POS Beds 0			
KENT		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		93.8%	
Balance Sheet		Income Statement		Length of Stay	
				67.6	
Current Assets	2,894,361	Total Charges	10,737,574	Average Wages	
Fixed Assets	144,441	Contract Allowance	2,121,308	21.10	
Other Assets	46,952	Operating Revenue	8,616,266	19.8%	
Total Assets	3,085,754	Operating Expense	8,352,625	80.2%	
Current Liabilities	1,255,144	Operating Margin	263,641	96.9%	
Long Term Liabilities	544,480	Other Income	312,689	3.1%	
Total Equity	1,286,130	Other Expense	0	3.6%	
Total Liab. and Equity	3,085,754	Net Profit or Loss	576,330	0.0%	
				Return on Equity	
				44.8%	

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235371 MEDILODGE OF YALE				Proprietary - Corporation	
MEDILODGE OF YALE		12/31/2021 365 Days Settled			
YALE, MI 48097				CR Beds 108 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.4%
				Length of Stay	54.2
Balance Sheet		Income Statement		Average Wages	21.19
Current Assets	2,770,409	Total Charges	8,741,168	22.2%	Skilled Nursing 71.9%
Fixed Assets	224,147	Contract Allowance	1,941,996	77.8%	Ancillary Service 28.1%
Other Assets	78,734	Operating Revenue	6,799,172	107.6%	Current Ratio 1.4
Total Assets	<u>3,073,290</u>	Operating Expense	7,319,270	-7.6%	Days to Collect 130.1
Current Liabilities	1,986,378	Operating Margin	-520,098	6.1%	Avg Payment Days 18.3
Long Term Liabilities	38,218	Other Income	416,924	0.0%	Depreciation Rate 9.8%
Total Equity	<u>1,048,694</u>	Other Expense	0	-1.5%	Return on Equity -9.8%
Total Liab. and Equity	<u>3,073,290</u>	Net Profit or Loss	<u>(103,174)</u>		
235558 MENOMINEE HEALTH SERVICES				Proprietary - Corporation	
MENOMINEE HEALTH SERVICES		12/31/2021 365 Days Settled			
MENOMINEE, MI 49858				CR Beds 59 POS Beds 0	
MENOMINEE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	48.3%
				Length of Stay	140.6
Balance Sheet		Income Statement		Average Wages	21.44
Current Assets	685,474	Total Charges	4,330,724	29.6%	Skilled Nursing 70.8%
Fixed Assets	142,555	Contract Allowance	1,282,901	70.4%	Ancillary Service 29.2%
Other Assets	184	Operating Revenue	3,047,823	122.3%	Current Ratio 0.9
Total Assets	<u>828,213</u>	Operating Expense	3,727,037	-22.3%	Days to Collect 20.0
Current Liabilities	764,982	Operating Margin	-679,214	30.1%	Avg Payment Days 37.2
Long Term Liabilities	15,655	Other Income	917,305	0.0%	Depreciation Rate 73.9%
Total Equity	<u>47,576</u>	Other Expense	0	7.8%	Return on Equity 500.4%
Total Liab. and Equity	<u>828,213</u>	Net Profit or Loss	<u>238,091</u>		

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235020 MICHIGAN MASONIC HOME				Nonprofit - Other	
MICHIGAN MASONIC HOME		3/31/2021 365 Days Settled			
ALMA, MI 48801				CR Beds 425 POS Beds 0	
GRATIOT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.1%
				Length of Stay	585.9
				Average Wages	26.21
				Skilled Nursing	67.4%
				Ancillary Service	15.8%
				Current Ratio	0.7
				Days to Collect	64.9
				Avg Payment Days	41.4
				Depreciation Rate	2.9%
				Return on Equity	10.6%
Balance Sheet		Income Statement			
Current Assets	15,150,067	Total Charges	37,742,547		
Fixed Assets	33,143,272	Contract Allowance	8,901,948	23.6%	
Other Assets	8,757,376	Operating Revenue	28,840,599	76.4%	
Total Assets	57,050,715	Operating Expense	34,803,352	120.7%	
Current Liabilities	21,919,685	Operating Margin	-5,962,753	-20.7%	
Long Term Liabilities	0	Other Income	9,892,841	34.3%	
Total Equity	35,131,030	Other Expense	0	0.0%	
Total Liab. and Equity	57,050,715	Net Profit or Loss	3,712,669	12.9%	
235728 MICHIGAN VETERANS HOME OF CHESTERFIELD TOWNSHIP				Nonprofit - Church	
MICHIGAN VETERANS HOME OF CHESTERFIELD TOWNSHIP		9/30/2021 43 Days Settled			
CHESTERFIELD TOWNSHIP, MI 48047				CR Beds 128 POS Beds 0	
MACOMB				Key Performance Ind.	
WPS MI				Occupancy Rate	34.9%
				Length of Stay	480.3
				Average Wages	32.46
				Skilled Nursing	100.0%
				Ancillary Service	0.0%
				Current Ratio	0.0
				Days to Collect	0.0
				Avg Payment Days	0.4
				Depreciation Rate	0.0%
				Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	0	Total Charges	1,252,964		
Fixed Assets	0	Contract Allowance	888,821	70.9%	
Other Assets	0	Operating Revenue	364,143	29.1%	
Total Assets	0	Operating Expense	7,521,328	2,065.5%	
Current Liabilities	69,267	Operating Margin	-7,157,185	-1,965.5%	
Long Term Liabilities	0	Other Income	7,087,918	1,946.5%	
Total Equity	-69,267	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	(69,267)	-19.0%	

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235538 MISSION POINT HEALTH CAMPUS OF JACKSON		Proprietary - Corporation	
MISSION POINT HEALTH CAMPUS OF JACKSON		12/31/2021 365 Days Settled	
JACKSON, MI 49203		CR Beds 90 POS Beds 0	
JACKSON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 74.9%	
Balance Sheet		Income Statement	
Current Assets	494,331	Total Charges	10,194,878
Fixed Assets	85,740	Contract Allowance	2,777,595
Other Assets	0	Operating Revenue	7,417,283
Total Assets	<u>580,071</u>	Operating Expense	9,263,742
Current Liabilities	1,713,676	Operating Margin	-1,846,459
Long Term Liabilities	0	Other Income	715,032
Total Equity	-1,133,605	Other Expense	0
Total Liab. and Equity	<u>580,071</u>	Net Profit or Loss	<u>(1,131,427)</u>
		27.2%	Skilled Nursing 44.5%
		72.8%	Ancillary Service 40.4%
		124.9%	Current Ratio 0.3
		-24.9%	Days to Collect 14.6
		9.6%	Avg Payment Days 63.0
		0.0%	Depreciation Rate 1,234.6%
		-15.3%	Return on Equity 99.8%
235664 MISSION POINT NSG & PHY REHAB CTR OF BEVERLY HILLS		Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF BEVERLY HILLS		12/31/2021 275 Days Settled	
BEVERLY HILLS, MI 48025		3/31/2021 90 Days Settled	
OAKLAND		CR Beds 102 POS Beds 0	
WPS MI		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	-265,671	Total Charges	4,122,500
Fixed Assets	1,132,088	Contract Allowance	2,851,109
Other Assets	3,059	Operating Revenue	1,271,391
Total Assets	<u>869,476</u>	Operating Expense	1,750,993
Current Liabilities	1,680,125	Operating Margin	-479,602
Long Term Liabilities	12,691,578	Other Income	103,508
Total Equity	-13,502,227	Other Expense	0
Total Liab. and Equity	<u>869,476</u>	Net Profit or Loss	<u>(376,094)</u>
		69.2%	Skilled Nursing 94.3%
		30.8%	Ancillary Service 5.7%
		137.7%	Current Ratio (0.2)
		-37.7%	Days to Collect (75.8)
		8.1%	Avg Payment Days 286.3
		0.0%	Depreciation Rate 3.3%
		-29.6%	Return on Equity 2.8%

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235664 MISSION POINT NSG & PHY REHAB CTR OF BEVERLY HILLS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF BEVERLY HILLS		12/31/2021 275 Days Settled			
BEVERLY HILLS, MI 48025		3/31/2021 90 Days Settled		CR Beds 115 POS Beds 0	
OAKLAND		Key Performance Ind.			
WPS MI				Occupancy Rate	44.2%
				Length of Stay	93.2
				Average Wages	18.31
				45.2% Skilled Nursing	70.8%
				54.8% Ancillary Service	29.2%
				127.4% Current Ratio	0.5
				-27.4% Days to Collect	(15.3)
				7.0% Avg Payment Days	11.8
				0.0% Depreciation Rate	1,877.4%
				-20.5% Return on Equity	100.0%
<hr/>					
235312 MISSION POINT NSG & PHY REHAB CTR OF BIG RAPIDS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF BIG RAPIDS		12/31/2021 365 Days Settled			
BIG RAPIDS, MI 49307				CR Beds 78 POS Beds 0	
MECOSTA		Key Performance Ind.			
NGS (WI)				Occupancy Rate	74.2%
				Length of Stay	85.1
				Average Wages	22.72
				47.9% Skilled Nursing	65.9%
				52.1% Ancillary Service	34.1%
				122.1% Current Ratio	1.0
				-22.1% Days to Collect	117.0
				21.8% Avg Payment Days	73.1
				0.0% Depreciation Rate	246.4%
				-0.4% Return on Equity	-6.8%

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235294 MISSION POINT NSG & PHY REHAB CTR OF CEDAR SPRINGS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CEDAR SPRINGS				12/31/2021 365 Days Settled	
CEDAR SPRINGS, MI 49319				CR Beds 77 POS Beds 0	
KENT				Key Performance Ind.	
NGS (WI)				Occupancy Rate	77.6%
Balance Sheet		Income Statement		Length of Stay	69.7
Current Assets	999,735	Total Charges	12,243,944	Average Wages	24.57
Fixed Assets	308,399	Contract Allowance	5,915,769	48.3% Skilled Nursing	63.0%
Other Assets	0	Operating Revenue	6,328,175	51.7% Ancillary Service	37.0%
Total Assets	1,308,134	Operating Expense	7,966,019	125.9% Current Ratio	0.6
Current Liabilities	1,739,901	Operating Margin	-1,637,844	-25.9% Days to Collect	48.6
Long Term Liabilities	0	Other Income	1,359,902	21.5% Avg Payment Days	57.8
Total Equity	-431,767	Other Expense	0	0.0% Depreciation Rate	341.5%
Total Liab. and Equity	1,308,134	Net Profit or Loss	(277,942)	-4.4% Return on Equity	64.4%
235461 MISSION POINT NSG & PHY REHAB CTR OF CLARKSTON				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CLARKSTON				12/31/2021 275 Days Settled	
CLARKSTON, MI 48346				3/31/2021 182 Days Settled	
OAKLAND				Key Performance Ind.	
Novitas MD				Occupancy Rate	57.8%
Balance Sheet		Income Statement		Length of Stay	91.2
Current Assets	1,989,007	Total Charges	10,150,853	Average Wages	25.74
Fixed Assets	20,062	Contract Allowance	4,039,099	39.8% Skilled Nursing	61.1%
Other Assets	0	Operating Revenue	6,111,754	60.2% Ancillary Service	38.9%
Total Assets	2,009,069	Operating Expense	6,811,508	111.4% Current Ratio	0.9
Current Liabilities	2,241,993	Operating Margin	-699,754	-11.4% Days to Collect	73.7
Long Term Liabilities	0	Other Income	466,830	7.6% Avg Payment Days	16.1
Total Equity	-232,924	Other Expense	0	0.0% Depreciation Rate	2,712.2%
Total Liab. and Equity	2,009,069	Net Profit or Loss	(232,924)	-3.8% Return on Equity	100.0%

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235461 MISSION POINT NSG & PHY REHAB CTR OF CLARKSTON		Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CLARKSTON		12/31/2021 275 Days Settled	
CLARKSTON, MI 48346		3/31/2021 182 Days Settled	
OAKLAND		CR Beds 120 POS Beds 0	
Novitas MD		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	-1,412,837	Total Charges	10,881,186
Fixed Assets	6,622,944	Contract Allowance	7,184,005
Other Assets	28,490	Operating Revenue	3,697,181
Total Assets	5,238,597	Operating Expense	5,958,761
Current Liabilities	2,499,564	Operating Margin	-2,261,580
Long Term Liabilities	8,714,147	Other Income	317,838
Total Equity	-5,975,114	Other Expense	0
Total Liab. and Equity	5,238,597	Net Profit or Loss	(1,943,742)
			66.0%
			34.0%
			161.2%
			-61.2%
			8.6%
			0.0%
			-52.6%
			Occupancy Rate 51.9%
			Length of Stay 64.8
			Average Wages 25.74
			Skilled Nursing 93.3%
			Ancillary Service 6.7%
			Current Ratio (0.6)
			Days to Collect (176.7)
			Avg Payment Days 161.2
			Depreciation Rate 14.2%
			Return on Equity 32.5%

235214 MISSION POINT NSG & PHY REHAB CTR OF CLAWSON		Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CLAWSON		12/31/2021 275 Days Settled	
CLAWSON, MI 48017		3/31/2021 182 Days Settled	
OAKLAND		CR Beds 120 POS Beds 0	
NOVITAS		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	-224,828	Total Charges	12,914,260
Fixed Assets	4,142,248	Contract Allowance	8,807,148
Other Assets	3,950	Operating Revenue	4,107,112
Total Assets	3,921,370	Operating Expense	5,523,273
Current Liabilities	1,906,626	Operating Margin	-1,416,161
Long Term Liabilities	3,233,793	Other Income	550,845
Total Equity	-1,219,050	Other Expense	0
Total Liab. and Equity	3,921,369	Net Profit or Loss	(865,316)
			68.2%
			31.8%
			134.5%
			-34.5%
			13.4%
			0.0%
			-21.1%
			Occupancy Rate 68.4%
			Length of Stay 166.0
			Average Wages 36.15
			Skilled Nursing 93.6%
			Ancillary Service 6.4%
			Current Ratio (0.1)
			Days to Collect (26.0)
			Avg Payment Days 133.1
			Depreciation Rate 9.2%
			Return on Equity 71.0%

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235214 MISSION POINT NSG & PHY REHAB CTR OF CLAWSON				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CLAWSON		12/31/2021 275 Days Settled			
CLAWSON, MI 48017		3/31/2021 182 Days Settled		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.			
NOVITAS				Occupancy Rate	65.4%
Balance Sheet		Income Statement		Length of Stay	154.2
Current Assets	1,362,665	Total Charges	10,254,281	Average Wages	36.15
Fixed Assets	33,896	Contract Allowance	4,465,180	43.5%	Skilled Nursing 73.9%
Other Assets	0	Operating Revenue	5,789,101	56.5%	Ancillary Service 26.1%
Total Assets	1,396,561	Operating Expense	7,022,698	121.3%	Current Ratio 0.6
Current Liabilities	2,205,815	Operating Margin	-1,233,597	-21.3%	Days to Collect 28.8
Long Term Liabilities	0	Other Income	424,343	7.3%	Avg Payment Days 12.8
Total Equity	-809,254	Other Expense	0	0.0%	Depreciation Rate 1,491.3%
Total Liab. and Equity	1,396,561	Net Profit or Loss	(809,254)	-14.0%	Return on Equity 100.0%
235405 MISSION POINT NSG & PHY REHAB CTR OF CLINTON TWP				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CLINTON TWP		12/31/2021 275 Days Settled			
CLINTON TOWNSHIP, MI 48038		3/31/2021 182 Days Settled		CR Beds 150 POS Beds 0	
MACOMB		Key Performance Ind.			
NOVITAS				Occupancy Rate	73.5%
Balance Sheet		Income Statement		Length of Stay	138.4
Current Assets	-454,240	Total Charges	17,313,714	Average Wages	24.68
Fixed Assets	3,922,324	Contract Allowance	12,582,539	72.7%	Skilled Nursing 95.0%
Other Assets	34,952	Operating Revenue	4,731,175	27.3%	Ancillary Service 5.0%
Total Assets	3,503,036	Operating Expense	6,087,247	128.7%	Current Ratio (0.2)
Current Liabilities	2,388,239	Operating Margin	-1,356,072	-28.7%	Days to Collect (46.0)
Long Term Liabilities	-230,037	Other Income	388,811	8.2%	Avg Payment Days 149.9
Total Equity	1,344,837	Other Expense	0	0.0%	Depreciation Rate 10.2%
Total Liab. and Equity	3,503,039	Net Profit or Loss	(967,261)	-20.4%	Return on Equity -71.9%

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235405 MISSION POINT NSG & PHY REHAB CTR OF CLINTON TWP				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CLINTON TWP		12/31/2021 275 Days Settled			
CLINTON TOWNSHIP, MI 48038		3/31/2021 182 Days Settled		CR Beds 132 POS Beds 0	
MACOMB		Key Performance Ind.			
NOVITAS				Occupancy Rate	82.3%
Balance Sheet		Income Statement		Length of Stay	198.0
Current Assets	2,178,435	Total Charges	13,581,292	Average Wages	24.68
Fixed Assets	75,831	Contract Allowance	6,617,102	48.7% Skilled Nursing	75.4%
Other Assets	0	Operating Revenue	6,964,190	51.3% Ancillary Service	24.6%
Total Assets	<u>2,254,266</u>	Operating Expense	8,278,862	118.9% Current Ratio	0.8
Current Liabilities	2,883,628	Operating Margin	-1,314,672	-18.9% Days to Collect	74.2
Long Term Liabilities	0	Other Income	685,310	9.8% Avg Payment Days	12.4
Total Equity	<u>-629,362</u>	Other Expense	0	0.0% Depreciation Rate	675.9%
Total Liab. and Equity	<u>2,254,266</u>	Net Profit or Loss	<u>(629,362)</u>	-9.0% Return on Equity	100.0%
235372 MISSION POINT NSG & PHY REHAB CTR OF CRANBROOK				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CRANBROOK		12/31/2021 380 Days Settled			
DETROIT, MI 48234				CR Beds 39 POS Beds 0	
WAYNE		Key Performance Ind.			
NGS (WI)				Occupancy Rate	76.6%
Balance Sheet		Income Statement		Length of Stay	276.8
Current Assets	-475,732	Total Charges	4,000,821	Average Wages	23.59
Fixed Assets	130,669	Contract Allowance	1,442,297	36.1% Skilled Nursing	71.9%
Other Assets	137,413	Operating Revenue	2,558,524	63.9% Ancillary Service	28.1%
Total Assets	<u>-207,650</u>	Operating Expense	3,713,857	145.2% Current Ratio	(0.7)
Current Liabilities	678,191	Operating Margin	-1,155,333	-45.2% Days to Collect	54.3
Long Term Liabilities	0	Other Income	152,318	6.0% Avg Payment Days	90.8
Total Equity	<u>-885,841</u>	Other Expense	0	0.0% Depreciation Rate	182.6%
Total Liab. and Equity	<u>-207,650</u>	Net Profit or Loss	<u>(1,003,015)</u>	-39.2% Return on Equity	113.2%

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235454 MISSION POINT NSG & PHY REHAB CTR OF ELMWOOD				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF ELMWOOD				12/31/2021 380 Days Settled	
DETROIT, MI 48211				CR Beds 120 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (IL)				Occupancy Rate	77.0%
Balance Sheet		Income Statement		Length of Stay	168.8
Current Assets	-36,849	Total Charges	10,467,940	Average Wages	24.04
Fixed Assets	294,566	Contract Allowance	3,079,924	29.4%	Skilled Nursing 84.4%
Other Assets	-90,523	Operating Revenue	7,388,016	70.6%	Ancillary Service 15.6%
Total Assets	167,194	Operating Expense	9,352,920	126.6%	Current Ratio 0.0
Current Liabilities	1,182,287	Operating Margin	-1,964,904	-26.6%	Days to Collect 57.2
Long Term Liabilities	0	Other Income	670,906	9.1%	Avg Payment Days 68.8
Total Equity	-1,015,093	Other Expense	0	0.0%	Depreciation Rate 180.7%
Total Liab. and Equity	167,194	Net Profit or Loss	(1,293,998)	-17.5%	Return on Equity 127.5%
235363 MISSION POINT NSG & PHY REHAB CTR OF FLINT				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF FLINT				12/31/2021 275 Days Settled	
FLINT, MI 48532				3/31/2021 182 Days Settled	
GENESEE				Key Performance Ind.	
NOVITAS				Occupancy Rate	61.1%
Balance Sheet		Income Statement		Length of Stay	182.0
Current Assets	-67,676	Total Charges	17,434,758	Average Wages	30.86
Fixed Assets	6,421,751	Contract Allowance	11,917,170	68.4%	Skilled Nursing 93.6%
Other Assets	34,081	Operating Revenue	5,517,588	31.6%	Ancillary Service 6.4%
Total Assets	6,388,156	Operating Expense	8,958,721	162.4%	Current Ratio 0.0
Current Liabilities	2,885,309	Operating Margin	-3,441,133	-62.4%	Days to Collect (5.9)
Long Term Liabilities	11,591,825	Other Income	498,278	9.0%	Avg Payment Days 121.5
Total Equity	-8,088,975	Other Expense	0	0.0%	Depreciation Rate 22.0%
Total Liab. and Equity	6,388,159	Net Profit or Loss	(2,942,855)	-53.3%	Return on Equity 36.4%

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235363 MISSION POINT NSG & PHY REHAB CTR OF FLINT				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF FLINT		12/31/2021 275 Days Settled			
FLINT, MI 48532		3/31/2021 182 Days Settled		CR Beds 167 POS Beds 0	
GENESEE		Key Performance Ind.			
NOVITAS				Occupancy Rate	63.7%
Balance Sheet		Income Statement		Length of Stay	237.9
Current Assets	1,712,881	Total Charges	13,587,564	Average Wages	30.86
Fixed Assets	31,640	Contract Allowance	6,142,438	45.2% Skilled Nursing	75.8%
Other Assets	0	Operating Revenue	7,445,126	54.8% Ancillary Service	24.2%
Total Assets	1,744,521	Operating Expense	8,889,897	119.4% Current Ratio	0.7
Current Liabilities	2,408,055	Operating Margin	-1,444,771	-19.4% Days to Collect	40.8
Long Term Liabilities	0	Other Income	781,237	10.5% Avg Payment Days	14.5
Total Equity	-663,534	Other Expense	0	0.0% Depreciation Rate	1,717.7%
Total Liab. and Equity	1,744,521	Net Profit or Loss	(663,534)	-8.9% Return on Equity	100.0%
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235366 MISSION POINT NSG & PHY REHAB CTR OF FOREST HILLS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF FOREST HILLS		12/31/2021 365 Days Settled			
GRAND RAPIDS, MI 49506				CR Beds 58 POS Beds 0	
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.2%
Balance Sheet		Income Statement		Length of Stay	120.8
Current Assets	1,732,072	Total Charges	8,866,710	Average Wages	24.18
Fixed Assets	308,177	Contract Allowance	3,482,198	39.3% Skilled Nursing	75.9%
Other Assets	0	Operating Revenue	5,384,512	60.7% Ancillary Service	24.1%
Total Assets	2,040,249	Operating Expense	6,086,287	113.0% Current Ratio	1.3
Current Liabilities	1,337,381	Operating Margin	-701,775	-13.0% Days to Collect	113.6
Long Term Liabilities	0	Other Income	1,194,723	22.2% Avg Payment Days	55.1
Total Equity	702,868	Other Expense	0	0.0% Depreciation Rate	100.3%
Total Liab. and Equity	2,040,249	Net Profit or Loss	492,948	9.2% Return on Equity	70.1%

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235290 MISSION POINT NSG & PHY REHAB CTR OF GREENVILLE				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF GREENVILLE				12/31/2021 365 Days Settled	
GREENVILLE, MI 48838				CR Beds 120 POS Beds 0	
MONTCALM				Key Performance Ind.	
NGS (WI)				Occupancy Rate	71.1%
Balance Sheet		Income Statement		Length of Stay	87.2
Current Assets	3,320,545	Total Charges	18,779,969	Average Wages	23.59
Fixed Assets	465,614	Contract Allowance	7,960,651	42.4%	Skilled Nursing 74.1%
Other Assets	0	Operating Revenue	10,819,318	57.6%	Ancillary Service 25.9%
Total Assets	3,786,159	Operating Expense	11,352,112	104.9%	Current Ratio 1.4
Current Liabilities	2,327,302	Operating Margin	-532,794	-4.9%	Days to Collect 109.6
Long Term Liabilities	0	Other Income	1,705,688	15.8%	Avg Payment Days 59.8
Total Equity	1,458,857	Other Expense	0	0.0%	Depreciation Rate 184.1%
Total Liab. and Equity	3,786,159	Net Profit or Loss	1,172,894	10.8%	Return on Equity 80.4%
235552 MISSION POINT NSG & PHY REHAB CTR OF HANCOCK				Proprietary - Partnership	
MISSION POINT NSG & PHY REHAB CTR OF HANCOCK				12/31/2021 365 Days Settled	
HANCOCK, MI 49930				CR Beds 63 POS Beds 0	
HOUGHTON				Key Performance Ind.	
WPS IN				Occupancy Rate	78.4%
Balance Sheet		Income Statement		Length of Stay	143.2
Current Assets	1,078,874	Total Charges	8,383,212	Average Wages	25.74
Fixed Assets	160,536	Contract Allowance	2,666,717	31.8%	Skilled Nursing 68.9%
Other Assets	-27,108	Operating Revenue	5,716,495	68.2%	Ancillary Service 31.1%
Total Assets	1,212,302	Operating Expense	6,312,338	110.4%	Current Ratio 0.8
Current Liabilities	1,278,047	Operating Margin	-595,843	-10.4%	Days to Collect 65.2
Long Term Liabilities	115,502	Other Income	212,349	3.7%	Avg Payment Days 66.4
Total Equity	-181,247	Other Expense	0	0.0%	Depreciation Rate 227.0%
Total Liab. and Equity	1,212,302	Net Profit or Loss	(383,494)	-6.7%	Return on Equity 211.6%

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235349 MISSION POINT NSG & PHY REHAB CTR OF ISHPEMING				Proprietary - Partnership	
MISSION POINT NSG & PHY REHAB CTR OF ISHPEMING				12/31/2021 365 Days Settled	
ISHPEMING, MI 49849				CR Beds 96 POS Beds 0	
MARQUETTE				Key Performance Ind.	
WPS IN				Occupancy Rate	51.9%
Balance Sheet		Income Statement		Length of Stay	363.9
Current Assets	962,364	Total Charges	8,174,210	Average Wages	26.30
Fixed Assets	254,126	Contract Allowance	2,912,181	35.6% Skilled Nursing	75.0%
Other Assets	-36,553	Operating Revenue	5,262,029	64.4% Ancillary Service	25.0%
Total Assets	1,179,937	Operating Expense	7,046,349	133.9% Current Ratio	0.4
Current Liabilities	2,270,260	Operating Margin	-1,784,320	-33.9% Days to Collect	65.3
Long Term Liabilities	0	Other Income	595,246	11.3% Avg Payment Days	79.1
Total Equity	-1,090,323	Other Expense	0	0.0% Depreciation Rate	274.8%
Total Liab. and Equity	1,179,937	Net Profit or Loss	(1,189,074)	-22.6% Return on Equity	109.1%
235511 MISSION POINT NSG & PHY REHAB CTR OF ROSCOMMON				Proprietary - Partnership	
MISSION POINT NSG & PHY REHAB CTR OF ROSCOMMON				12/31/2021 365 Days Settled	
ROSCOMMON, MI 48653				CR Beds 39 POS Beds 0	
ROSCOMMON				Key Performance Ind.	
WPS IN				Occupancy Rate	84.6%
Balance Sheet		Income Statement		Length of Stay	146.9
Current Assets	-414,195	Total Charges	5,298,237	Average Wages	24.67
Fixed Assets	199,647	Contract Allowance	2,352,789	44.4% Skilled Nursing	55.3%
Other Assets	126,100	Operating Revenue	2,945,448	55.6% Ancillary Service	44.7%
Total Assets	-88,448	Operating Expense	4,193,892	142.4% Current Ratio	(0.5)
Current Liabilities	877,070	Operating Margin	-1,248,444	-42.4% Days to Collect	25.5
Long Term Liabilities	0	Other Income	426,164	14.5% Avg Payment Days	43.8
Total Equity	-965,518	Other Expense	0	0.0% Depreciation Rate	201.6%
Total Liab. and Equity	-88,448	Net Profit or Loss	(822,280)	-27.9% Return on Equity	85.2%

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235259 MISSION POINT NSG & PHY REHAB CTR OF WARREN				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF WARREN		12/31/2021 275 Days Settled			
WARREN, MI 48089		3/31/2021 182 Days Settled		CR Beds 185 POS Beds 0	
MACOMB		Key Performance Ind.			
NOVITAS				Occupancy Rate	68.1%
Balance Sheet		Income Statement		Length of Stay	131.8
Current Assets	-516,246	Total Charges	19,150,315	Average Wages	34.35
Fixed Assets	10,317,575	Contract Allowance	13,762,578	71.9% Skilled Nursing	95.7%
Other Assets	51,388	Operating Revenue	5,387,737	28.1% Ancillary Service	4.3%
Total Assets	<u>9,852,717</u>	Operating Expense	7,285,257	135.2% Current Ratio	(0.2)
Current Liabilities	2,631,945	Operating Margin	-1,897,520	-35.2% Days to Collect	(44.1)
Long Term Liabilities	13,578,012	Other Income	751,754	14.0% Avg Payment Days	150.2
Total Equity	-6,357,241	Other Expense	0	0.0% Depreciation Rate	9.7%
Total Liab. and Equity	<u>9,852,716</u>	Net Profit or Loss	<u>(1,145,766)</u>	-21.3% Return on Equity	18.0%

235259 MISSION POINT NSG & PHY REHAB CTR OF WARREN				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF WARREN		12/31/2021 275 Days Settled			
WARREN, MI 48089		3/31/2021 182 Days Settled		CR Beds 178 POS Beds 0	
MACOMB		Key Performance Ind.			
NOVITAS				Occupancy Rate	75.5%
Balance Sheet		Income Statement		Length of Stay	142.7
Current Assets	2,291,970	Total Charges	15,078,270	Average Wages	34.35
Fixed Assets	0	Contract Allowance	6,366,759	42.2% Skilled Nursing	76.2%
Other Assets	0	Operating Revenue	8,711,511	57.8% Ancillary Service	23.8%
Total Assets	<u>2,291,970</u>	Operating Expense	10,187,333	116.9% Current Ratio	0.7
Current Liabilities	3,143,263	Operating Margin	-1,475,822	-16.9% Days to Collect	67.4
Long Term Liabilities	0	Other Income	624,529	7.2% Avg Payment Days	12.8
Total Equity	-851,293	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>2,291,970</u>	Net Profit or Loss	<u>(851,293)</u>	-9.8% Return on Equity	100.0%

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235468 MISSION POINT NSG & PHY REHAB CTR OF WOODWARD				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF WOODWARD		12/31/2021 380 Days Settled			
DETROIT, MI 48202				CR Beds 110 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	59.8%
				Length of Stay	125.6
				Average Wages	22.21
				43.5% Skilled Nursing	71.7%
				56.5% Ancillary Service	28.3%
				162.2% Current Ratio	(0.4)
				-62.2% Days to Collect	(27.5)
				18.4% Avg Payment Days	65.0
				0.0% Depreciation Rate	194.5%
				-43.8% Return on Equity	112.0%
<hr/>					
235596 MISSION POINT NSG & PHY REHAB OF SUPERIOR WOODS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB OF SUPERIOR WOODS		12/31/2021 275 Days Settled			
YPSILANTI, MI 48198		3/31/2021 182 Days Settled		CR Beds 120 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NOVITAS				Occupancy Rate	75.8%
				Length of Stay	101.0
				Average Wages	29.17
				65.5% Skilled Nursing	84.3%
				34.5% Ancillary Service	5.5%
				120.0% Current Ratio	(0.3)
				-20.0% Days to Collect	(62.9)
				10.0% Avg Payment Days	151.3
				0.0% Depreciation Rate	8.9%
				-10.0% Return on Equity	-6.1%

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235596 MISSION POINT NSG & PHY REHAB OF SUPERIOR WOODS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB OF SUPERIOR WOODS		12/31/2021 275 Days Settled			
YPSILANTI, MI 48198		3/31/2021 182 Days Settled		CR Beds 120 POS Beds 0	
WASHTENAW		Key Performance Ind.			
NOVITAS				Occupancy Rate	63.5%
Balance Sheet		Income Statement		Length of Stay	82.5
Current Assets	1,783,315	Total Charges	12,094,828	Average Wages	29.17
Fixed Assets	7,225	Contract Allowance	5,055,238	41.8%	Skilled Nursing 70.7%
Other Assets	0	Operating Revenue	7,039,590	58.2%	Ancillary Service 29.3%
Total Assets	1,790,540	Operating Expense	8,155,003	115.8%	Current Ratio 0.7
Current Liabilities	2,505,902	Operating Margin	-1,115,413	-15.8%	Days to Collect 49.3
Long Term Liabilities	0	Other Income	400,051	5.7%	Avg Payment Days 4.8
Total Equity	-715,362	Other Expense	0	0.0%	Depreciation Rate 12,024.0%
Total Liab. and Equity	1,790,540	Net Profit or Loss	(715,362)	-10.2%	Return on Equity 100.0%
235039 MISSION POINT NSG & PHYS REHAB CENTER OF GRANDVILL				Nonprofit - Other	
MISSION POINT NSG & PHYS REHAB CENTER OF GRANDVILL		12/30/2021 364 Days Settled			
GRANDVILLE, MI 49418				CR Beds 114 POS Beds 0	
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.4%
Balance Sheet		Income Statement		Length of Stay	101.7
Current Assets	0	Total Charges	11,029,437	Average Wages	23.81
Fixed Assets	0	Contract Allowance	2,357,260	21.4%	Skilled Nursing 92.0%
Other Assets	0	Operating Revenue	8,672,177	78.6%	Ancillary Service 8.0%
Total Assets	0	Operating Expense	10,268,360	118.4%	Current Ratio 0.0
Current Liabilities	-179,269	Operating Margin	-1,596,183	-18.4%	Days to Collect 0.0
Long Term Liabilities	179,269	Other Income	-6,174,713	-71.2%	Avg Payment Days (6.4)
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	(7,770,896)	-89.6%	Return on Equity 0.0%

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235357 MISSION POINT NSG & PHYSICAL REHAB CTR OF BELDING				Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF BELDING				12/31/2021 365 Days Settled	
BELDING, MI 48809				CR Beds 128 POS Beds 0	
IONIA				Key Performance Ind.	
NGS (WI)				Occupancy Rate	62.0%
Balance Sheet		Income Statement		Length of Stay	169.4
Current Assets	2,182,929	Total Charges	13,060,961	Average Wages	24.64
Fixed Assets	318,081	Contract Allowance	5,043,443	38.6% Skilled Nursing	79.7%
Other Assets	0	Operating Revenue	8,017,518	61.4% Ancillary Service	20.3%
Total Assets	2,501,010	Operating Expense	9,476,944	118.2% Current Ratio	1.1
Current Liabilities	1,976,768	Operating Margin	-1,459,426	-18.2% Days to Collect	91.9
Long Term Liabilities	0	Other Income	1,758,536	21.9% Avg Payment Days	55.9
Total Equity	524,242	Other Expense	0	0.0% Depreciation Rate	326.2%
Total Liab. and Equity	2,501,010	Net Profit or Loss	299,110	3.7% Return on Equity	57.1%

235595 MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT				Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT				12/31/2021 365 Days Settled	
DETROIT, MI 48207				CR Beds 59 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	92.6%
Balance Sheet		Income Statement		Length of Stay	87.5
Current Assets	812,638	Total Charges	11,264,189	Average Wages	22.22
Fixed Assets	1,763,737	Contract Allowance	3,816,836	33.9% Skilled Nursing	65.9%
Other Assets	2,444,259	Operating Revenue	7,447,353	66.1% Ancillary Service	34.1%
Total Assets	5,020,634	Operating Expense	8,533,804	114.6% Current Ratio	0.7
Current Liabilities	1,126,632	Operating Margin	-1,086,451	-14.6% Days to Collect	108.0
Long Term Liabilities	2,589,287	Other Income	925,207	12.4% Avg Payment Days	62.0
Total Equity	1,304,715	Other Expense	0	0.0% Depreciation Rate	33.8%
Total Liab. and Equity	5,020,634	Net Profit or Loss	(161,244)	-2.2% Return on Equity	-12.4%

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235355 MISSION POINT NSG & PHYSICAL REHAB CTR OF LAMONT				Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF LAMONT				12/31/2021 365 Days Settled	
LAMONT, MI 49430				CR Beds 39 POS Beds 0	
OTTAWA				Key Performance Ind.	
NGS (WI)				Occupancy Rate	78.2%
Balance Sheet		Income Statement		Length of Stay	98.5
Current Assets	1,002,737	Total Charges	6,311,644	Average Wages	24.38
Fixed Assets	111,355	Contract Allowance	2,849,021	45.1% Skilled Nursing	66.2%
Other Assets	0	Operating Revenue	3,462,623	54.9% Ancillary Service	33.8%
Total Assets	1,114,092	Operating Expense	3,709,676	107.1% Current Ratio	1.7
Current Liabilities	606,007	Operating Margin	-247,053	-7.1% Days to Collect	91.3
Long Term Liabilities	0	Other Income	514,854	14.9% Avg Payment Days	47.5
Total Equity	508,085	Other Expense	0	0.0% Depreciation Rate	449.6%
Total Liab. and Equity	1,114,092	Net Profit or Loss	267,801	7.7% Return on Equity	52.7%
<hr/>					
235187 MISSION POINT NSG PHY REHAB CTR OF MADISON HEIGHTS				Proprietary - Corporation	
MISSION POINT NSG PHY REHAB CTR OF MADISON HEIGHTS				12/31/2021 275 Days Settled	
MADISON HEIGHTS, MI 48071				3/31/2021 182 Days Settled	
OAKLAND				Key Performance Ind.	
NOVITAS				Occupancy Rate	47.2%
Balance Sheet		Income Statement		Length of Stay	137.3
Current Assets	-693,525	Total Charges	12,299,911	Average Wages	25.50
Fixed Assets	3,475,081	Contract Allowance	8,790,640	71.5% Skilled Nursing	94.2%
Other Assets	48,358	Operating Revenue	3,509,271	28.5% Ancillary Service	5.8%
Total Assets	2,829,914	Operating Expense	4,945,987	140.9% Current Ratio	(0.4)
Current Liabilities	1,790,273	Operating Margin	-1,436,716	-40.9% Days to Collect	(90.1)
Long Term Liabilities	4,883,711	Other Income	442,799	12.6% Avg Payment Days	140.0
Total Equity	-3,844,070	Other Expense	0	0.0% Depreciation Rate	15.9%
Total Liab. and Equity	2,829,914	Net Profit or Loss	(993,917)	-28.3% Return on Equity	25.9%

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235187 MISSION POINT NSG PHY REHAB CTR OF MADISON HEIGHTS				Proprietary - Corporation	
MISSION POINT NSG PHY REHAB CTR OF MADISON HEIGHTS		12/31/2021 275 Days Settled			
MADISON HEIGHTS, MI 48071		3/31/2021 182 Days Settled		CR Beds 154 POS Beds 0	
OAKLAND		Key Performance Ind.			
NOVITAS				Occupancy Rate	51.6%
Balance Sheet		Income Statement		Length of Stay	150.6
Current Assets	1,139,305	Total Charges	10,850,198	Average Wages	25.50
Fixed Assets	0	Contract Allowance	5,556,006	51.2% Skilled Nursing	73.4%
Other Assets	0	Operating Revenue	5,294,192	48.8% Ancillary Service	26.6%
Total Assets	1,139,305	Operating Expense	6,601,849	124.7% Current Ratio	0.6
Current Liabilities	1,889,954	Operating Margin	-1,307,657	-24.7% Days to Collect	8.4
Long Term Liabilities	0	Other Income	557,008	10.5% Avg Payment Days	15.7
Total Equity	-750,649	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,139,305	Net Profit or Loss	(750,649)	-14.2% Return on Equity	100.0%
235722 MISSION POINT NURSING AND REHAB CENTER OF HOLLY				Proprietary - Corporation	
MISSION POINT NURSING AND REHAB CENTER OF HOLLY		12/31/2021 365 Days Settled			
HOLLY, MI 48442				CR Beds 66 POS Beds 0	
OAKLAND		Key Performance Ind.			
WPS MI				Occupancy Rate	84.6%
Balance Sheet		Income Statement		Length of Stay	89.0
Current Assets	1,803,187	Total Charges	9,226,754	Average Wages	25.20
Fixed Assets	19,458	Contract Allowance	2,358,704	25.6% Skilled Nursing	74.5%
Other Assets	0	Operating Revenue	6,868,050	74.4% Ancillary Service	25.5%
Total Assets	1,822,645	Operating Expense	8,246,461	120.1% Current Ratio	1.4
Current Liabilities	1,247,962	Operating Margin	-1,378,411	-20.1% Days to Collect	59.1
Long Term Liabilities	0	Other Income	1,683,490	24.5% Avg Payment Days	55.8
Total Equity	574,683	Other Expense	0	0.0% Depreciation Rate	3,485.8%
Total Liab. and Equity	1,822,645	Net Profit or Loss	305,079	4.4% Return on Equity	53.1%

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235536 MOMENTOUS HEALTH AT BATTLE CREEK				Proprietary - Corporation	
MOMENTOUS HEALTH AT BATTLE CREEK 12/31/2021 184 Days Settled					
BATTLE CREEK, MI 49017		6/30/2021 181 Days Settled		CR Beds 82 POS Beds 0	
CALHOUN				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 65.5%	
Balance Sheet		Income Statement		Length of Stay 90.8	
Current Assets	611,442	Total Charges	3,209,327	Average Wages 22.68	
Fixed Assets	269,715	Contract Allowance	232,407	7.2%	Skilled Nursing 87.1%
Other Assets	0	Operating Revenue	2,976,920	92.8%	Ancillary Service 12.9%
Total Assets	881,157	Operating Expense	3,239,139	108.8%	Current Ratio 0.9
Current Liabilities	665,988	Operating Margin	-262,219	-8.8%	Days to Collect 59.4
Long Term Liabilities	2,381,730	Other Income	522,548	17.6%	Avg Payment Days (9.0)
Total Equity	-2,166,561	Other Expense	0	0.0%	Depreciation Rate 27.3%
Total Liab. and Equity	881,157	Net Profit or Loss	(72,225)	-2.4%	Return on Equity 3.3%

235536 MOMENTOUS HEALTH AT BATTLE CREEK				Proprietary - Other	
MOMENTOUS HEALTH AT BATTLE CREEK 12/31/2021 184 Days Settled					
BATTLE CREEK, MI 49017		6/30/2021 181 Days Settled		CR Beds 82 POS Beds 0	
CALHOUN				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 73.3%	
Balance Sheet		Income Statement		Length of Stay 134.8	
Current Assets	2,123,625	Total Charges	3,209,306	Average Wages 22.68	
Fixed Assets	106,169	Contract Allowance	127,234	4.0%	Skilled Nursing 94.0%
Other Assets	37,837	Operating Revenue	3,082,072	96.0%	Ancillary Service 6.0%
Total Assets	2,267,631	Operating Expense	3,403,544	110.4%	Current Ratio 1.8
Current Liabilities	1,212,825	Operating Margin	-321,472	-10.4%	Days to Collect 220.3
Long Term Liabilities	947,677	Other Income	428,601	13.9%	Avg Payment Days 130.1
Total Equity	107,129	Other Expense	0	0.0%	Depreciation Rate 138.4%
Total Liab. and Equity	2,267,631	Net Profit or Loss	107,129	3.5%	Return on Equity 100.0%

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235076 NEWAYGO CO MEDICAL CARE FACILI				Government - County	
NEWAYGO CO MEDICAL CARE FACILI		12/31/2021 365 Days Settled			
FREMONT, MI 49412		CR Beds 116 POS Beds 0			
NEWAYGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		52.9%	
Balance Sheet		Income Statement		Length of Stay 136.5	
Current Assets	5,820,874	Total Charges	10,008,455	Average Wages	21.82
Fixed Assets	3,195,350	Contract Allowance	2,439,690	24.4%	Skilled Nursing 87.4%
Other Assets	3,985,644	Operating Revenue	7,568,765	75.6%	Ancillary Service 12.6%
Total Assets	13,001,868	Operating Expense	9,234,235	122.0%	Current Ratio 5.3
Current Liabilities	1,091,119	Operating Margin	-1,665,470	-22.0%	Days to Collect 128.0
Long Term Liabilities	529,953	Other Income	3,945,623	52.1%	Avg Payment Days 28.4
Total Equity	11,380,796	Other Expense	0	0.0%	Depreciation Rate 2.4%
Total Liab. and Equity	13,001,868	Net Profit or Loss	2,280,153	30.1%	Return on Equity 20.0%
235367 NORLITE NURSING CENTER				Proprietary - Corporation	
NORLITE NURSING CENTER		12/31/2021 365 Days Settled			
MARQUETTE, MI 49855		CR Beds 99 POS Beds 0			
MARQUETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		60.6%	
Balance Sheet		Income Statement		Length of Stay 142.2	
Current Assets	5,947,981	Total Charges	9,709,590	Average Wages	20.26
Fixed Assets	706,784	Contract Allowance	2,125,015	21.9%	Skilled Nursing 84.4%
Other Assets	0	Operating Revenue	7,584,575	78.1%	Ancillary Service 15.6%
Total Assets	6,654,765	Operating Expense	8,603,551	113.4%	Current Ratio 8.4
Current Liabilities	704,785	Operating Margin	-1,018,976	-13.4%	Days to Collect 47.4
Long Term Liabilities	0	Other Income	1,249,985	16.5%	Avg Payment Days 30.8
Total Equity	5,949,980	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	6,654,765	Net Profit or Loss	216,849	2.9%	Return on Equity 3.6%

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235373 NORTH OTTAWA CARE CENTER				Nonprofit - Other	
NORTH OTTAWA CARE CENTER		6/30/2021 365 Days Settled			
SPRING LAKE, MI 49456		CR Beds 84 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.6%	
		Length of Stay		83.8	
		Average Wages		22.72	
		10.6%		Skilled Nursing	
		89.4%		Ancillary Service	
		122.5%		Current Ratio	
		-22.5%		Days to Collect	
		22.9%		Avg Payment Days	
		0.0%		Depreciation Rate	
		0.2%		Return on Equity	

Balance Sheet		Income Statement			
Current Assets	896,851	Total Charges	7,780,964		
Fixed Assets	4,884,729	Contract Allowance	824,063		
Other Assets	927,413	Operating Revenue	6,956,901		
Total Assets	6,708,993	Operating Expense	8,522,279		
Current Liabilities	6,354,600	Operating Margin	-1,565,378		
Long Term Liabilities	0	Other Income	1,595,445		
Total Equity	354,393	Other Expense	0		
Total Liab. and Equity	6,708,993	Net Profit or Loss	16,400		

235464 NORTH WOODS NURSING CENTER				Proprietary - Corporation	
NORTH WOODS NURSING CENTER		12/31/2021 365 Days Settled			
FARWELL, MI 48622		CR Beds 71 POS Beds 0			
CLARE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.1%	
		Length of Stay		137.8	
		Average Wages		23.98	
		23.0%		Skilled Nursing	
		77.0%		Ancillary Service	
		109.9%		Current Ratio	
		-9.9%		Days to Collect	
		17.3%		Avg Payment Days	
		0.0%		Depreciation Rate	
		7.4%		Return on Equity	

Balance Sheet		Income Statement			
Current Assets	2,148,882	Total Charges	7,888,974		
Fixed Assets	168,624	Contract Allowance	1,814,051		
Other Assets	-28,197	Operating Revenue	6,074,923		
Total Assets	2,289,309	Operating Expense	6,674,100		
Current Liabilities	944,015	Operating Margin	-599,177		
Long Term Liabilities	0	Other Income	1,051,211		
Total Equity	1,345,294	Other Expense	0		
Total Liab. and Equity	2,289,309	Net Profit or Loss	452,034		

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235663 NOTTING HILL OF WEST BLOOMFIELD				Proprietary - Corporation	
NOTTING HILL OF WEST BLOOMFIELD		12/31/2021 365 Days Settled			
WEST BLOOMFIELD, MI 48322		CR Beds 118 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		76.5%	
Balance Sheet		Income Statement		Length of Stay	
				75.4	
Current Assets	1,756,844	Total Charges	23,286,150	Average Wages	
Fixed Assets	289,845	Contract Allowance	10,668,973	21.28	
Other Assets	14,974	Operating Revenue	12,617,177	45.8%	
Total Assets	2,061,663	Operating Expense	15,315,101	54.2%	
Current Liabilities	3,134,137	Operating Margin	-2,697,924	121.4%	
Long Term Liabilities	10,597,800	Other Income	1,089,535	-21.4%	
Total Equity	-11,670,274	Other Expense	0	8.6%	
Total Liab. and Equity	2,061,663	Net Profit or Loss	(1,608,389)	0.0%	
				Days to Collect	
				76.8	
				Avg Payment Days	
				6.1	
				Depreciation Rate	
				153.4%	
				Return on Equity	
				13.8%	

235718 NOVI LAKES HEALTH CAMPUS				Proprietary - Corporation	
NOVI LAKES HEALTH CAMPUS		12/31/2021 365 Days Settled			
NOVI, MI 48377		CR Beds 92 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		79.0%	
Balance Sheet		Income Statement		Length of Stay	
				37.0	
Current Assets	209,259	Total Charges	12,286,494	Average Wages	
Fixed Assets	10,994,424	Contract Allowance	1,905,595	25.75	
Other Assets	-1,878,492	Operating Revenue	10,380,899	15.5%	
Total Assets	9,325,191	Operating Expense	9,460,849	84.5%	
Current Liabilities	544,472	Operating Margin	920,050	91.1%	
Long Term Liabilities	12,445,396	Other Income	222,559	8.9%	
Total Equity	-3,664,677	Other Expense	0	2.1%	
Total Liab. and Equity	9,325,191	Net Profit or Loss	1,142,609	0.0%	
				Days to Collect	
				38.5	
				Avg Payment Days	
				11.8	
				Depreciation Rate	
				6.5%	
				Return on Equity	
				-31.2%	

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235703 OAKLAND MANOR NURSING & REHAB CENTER LLC				Proprietary - Corporation	
OAKLAND MANOR NURSING & REHAB CENTER LLC		12/31/2021 365 Days Settled			
PONTIAC, MI 48342				CR Beds 29	POS Beds 0
OAKLAND		Key Performance Ind.			
WPS MI				Occupancy Rate	61.0%
Balance Sheet		Income Statement		Length of Stay	52.1
Current Assets	569,911	Total Charges	3,059,578	Average Wages	27.22
Fixed Assets	1,676,329	Contract Allowance	788,334	25.8%	Skilled Nursing 73.2%
Other Assets	0	Operating Revenue	2,271,244	74.2%	Ancillary Service 26.8%
Total Assets	2,246,240	Operating Expense	2,544,106	112.0%	Current Ratio 0.7
Current Liabilities	761,181	Operating Margin	-272,862	-12.0%	Days to Collect 92.2
Long Term Liabilities	1,258,559	Other Income	414,853	18.3%	Avg Payment Days 247.2
Total Equity	226,500	Other Expense	0	0.0%	Depreciation Rate 13.7%
Total Liab. and Equity	2,246,240	Net Profit or Loss	141,991	6.3%	Return on Equity 62.7%
235207 OAKPOINTE SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
OAKPOINTE SENIOR CARE AND REHAB CENTER		12/31/2021 365 Days Settled			
DETROIT, MI 48235				CR Beds 133	POS Beds 0
WAYNE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.9%
Balance Sheet		Income Statement		Length of Stay	123.7
Current Assets	3,537,424	Total Charges	17,560,491	Average Wages	23.57
Fixed Assets	523,386	Contract Allowance	4,236,385	24.1%	Skilled Nursing 82.0%
Other Assets	0	Operating Revenue	13,324,106	75.9%	Ancillary Service 18.0%
Total Assets	4,060,810	Operating Expense	13,785,132	103.5%	Current Ratio (24.9)
Current Liabilities	-141,794	Operating Margin	-461,026	-3.5%	Days to Collect 44.9
Long Term Liabilities	0	Other Income	1,295,143	9.7%	Avg Payment Days 20.7
Total Equity	4,202,604	Other Expense	0	0.0%	Depreciation Rate 19.4%
Total Liab. and Equity	4,060,810	Net Profit or Loss	834,117	6.3%	Return on Equity 19.8%

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235322 OAKRIDGE MANOR NURSING & REHAB CENTER LLC				Proprietary - Corporation	
OAKRIDGE MANOR NURSING & REHAB CENTER LLC		12/31/2021 365 Days Settled			
FERNDALE, MI 48220				CR Beds 64	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	49.4%
Balance Sheet		Income Statement		Length of Stay	78.5
Current Assets	1,025,796	Total Charges	3,268,972	Average Wages	25.33
Fixed Assets	77,745	Contract Allowance	310,098	9.5%	Skilled Nursing 80.1%
Other Assets	0	Operating Revenue	2,958,874	90.5%	Ancillary Service 19.9%
Total Assets	1,103,541	Operating Expense	3,590,916	121.4%	Current Ratio 0.3
Current Liabilities	3,107,640	Operating Margin	-632,042	-21.4%	Days to Collect 135.3
Long Term Liabilities	-695,921	Other Income	609,193	20.6%	Avg Payment Days 302.8
Total Equity	-1,308,178	Other Expense	0	0.0%	Depreciation Rate 97.1%
Total Liab. and Equity	1,103,541	Net Profit or Loss	(22,849)	-0.8%	Return on Equity 1.7%
235072 OAKVIEW MEDICAL CARE FACILITY				Government - City-County	
OAKVIEW MEDICAL CARE FACILITY		12/31/2021 365 Days Settled			
LUDINGTON, MI 49431				CR Beds 96	POS Beds 0
MASON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.4%
Balance Sheet		Income Statement		Length of Stay	255.3
Current Assets	14,183,380	Total Charges	9,859,217	Average Wages	26.01
Fixed Assets	3,385,847	Contract Allowance	411,479	4.2%	Skilled Nursing 98.1%
Other Assets	0	Operating Revenue	9,447,738	95.8%	Ancillary Service 1.9%
Total Assets	17,569,227	Operating Expense	12,357,475	130.8%	Current Ratio 11.2
Current Liabilities	1,264,269	Operating Margin	-2,909,737	-30.8%	Days to Collect 73.6
Long Term Liabilities	0	Other Income	3,806,001	40.3%	Avg Payment Days 27.0
Total Equity	16,304,958	Other Expense	0	0.0%	Depreciation Rate 2.4%
Total Liab. and Equity	17,569,227	Net Profit or Loss	896,264	9.5%	Return on Equity 5.5%

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235002 OCEANA CO MD CARE FACILITY				Government - County	
OCEANA CO MD CARE FACILITY		12/31/2021 365 Days Settled			
HART, MI 49420		CR Beds 115 POS Beds 0			
OCEANA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		61.7%	
Balance Sheet		Income Statement		Length of Stay 162.9	
Current Assets	11,266,967	Total Charges	12,782,654	Average Wages	25.64
Fixed Assets	13,793,991	Contract Allowance	1,230,263	9.6%	Skilled Nursing 88.1%
Other Assets	3,422,276	Operating Revenue	11,552,391	90.4%	Ancillary Service 11.9%
Total Assets	28,483,234	Operating Expense	20,163,182	174.5%	Current Ratio 2.8
Current Liabilities	4,016,100	Operating Margin	-8,610,791	-74.5%	Days to Collect 213.1
Long Term Liabilities	4,454,980	Other Income	10,106,205	87.5%	Avg Payment Days 8.0
Total Equity	20,012,154	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	28,483,234	Net Profit or Loss	1,495,414	12.9%	Return on Equity 7.5%
235500 OMNI CONTINUING CARE				Proprietary - Corporation	
OMNI CONTINUING CARE		12/31/2021 365 Days Settled			
DETROIT, MI 48213		CR Beds 136 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		61.1%	
Balance Sheet		Income Statement		Length of Stay 120.9	
Current Assets	4,909,955	Total Charges	22,982,858	Average Wages	22.74
Fixed Assets	1,322,466	Contract Allowance	7,014,576	30.5%	Skilled Nursing 81.8%
Other Assets	141,053	Operating Revenue	15,968,282	69.5%	Ancillary Service 18.2%
Total Assets	6,373,474	Operating Expense	17,231,134	107.9%	Current Ratio 1.7
Current Liabilities	2,829,443	Operating Margin	-1,262,852	-7.9%	Days to Collect 126.1
Long Term Liabilities	12,747,115	Other Income	1,124,076	7.0%	Avg Payment Days 7.2
Total Equity	-9,203,084	Other Expense	0	0.0%	Depreciation Rate 50.6%
Total Liab. and Equity	6,373,474	Net Profit or Loss	(138,776)	-0.9%	Return on Equity 1.5%

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235611 ORCHARD CREEK SKILLED NURSING				Proprietary - Corporation	
ORCHARD CREEK SKILLED NURSING		12/31/2021 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 22 POS Beds 0			
LEELANAU		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.3%	
Balance Sheet		Income Statement		Length of Stay 21.6	
Current Assets	1,009,509	Total Charges	7,422,892	Average Wages	23.66
Fixed Assets	29,140	Contract Allowance	1,369,749	18.5% Skilled Nursing	38.6%
Other Assets	0	Operating Revenue	6,053,143	81.5% Ancillary Service	19.2%
Total Assets	1,038,649	Operating Expense	6,070,342	100.3% Current Ratio	3.0
Current Liabilities	339,182	Operating Margin	-17,199	-0.3% Days to Collect	36.7
Long Term Liabilities	195,000	Other Income	904,104	14.9% Avg Payment Days	20.4
Total Equity	504,467	Other Expense	0	0.0% Depreciation Rate	183.1%
Total Liab. and Equity	1,038,649	Net Profit or Loss	886,905	14.7% Return on Equity	175.8%
235721 ORCHARD GROVE HEALTH CAMPUS				Proprietary - Corporation	
ORCHARD GROVE HEALTH CAMPUS		12/31/2021 365 Days Settled			
ROMEO, MI 48065		CR Beds 128 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		73.7%	
Balance Sheet		Income Statement		Length of Stay 63.4	
Current Assets	69,288	Total Charges	12,445,059	Average Wages	25.36
Fixed Assets	15,409,938	Contract Allowance	1,340,414	10.8% Skilled Nursing	55.4%
Other Assets	2,511,079	Operating Revenue	11,104,645	89.2% Ancillary Service	13.9%
Total Assets	17,990,305	Operating Expense	10,795,232	97.2% Current Ratio	0.0
Current Liabilities	1,992,667	Operating Margin	309,413	2.8% Days to Collect	23.7
Long Term Liabilities	15,200,652	Other Income	363,839	3.3% Avg Payment Days	56.2
Total Equity	796,986	Other Expense	0	0.0% Depreciation Rate	6.1%
Total Liab. and Equity	17,990,305	Net Profit or Loss	673,252	6.1% Return on Equity	84.5%

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235569 OVID HEALTHCARE CENTER				Proprietary - Other	
OVID HEALTHCARE CENTER		12/31/2021 365 Days Settled			
OVID, MI 48866		CR Beds 94 POS Beds 0			
CLINTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		47.6%	
		Length of Stay		206.7	
		Average Wages		20.42	
		Skilled Nursing		87.6%	
		Ancillary Service		12.4%	
		Current Ratio		0.9	
		Days to Collect		75.5	
		Avg Payment Days		9.2	
		Depreciation Rate		71.2%	
		Return on Equity		4.0%	
Balance Sheet		Income Statement			
Current Assets	669,246	Total Charges	9,091,173		
Fixed Assets	366,169	Contract Allowance	4,262,784	46.9%	
Other Assets	0	Operating Revenue	4,828,389	53.1%	
Total Assets	<u>1,035,415</u>	Operating Expense	5,784,338	119.8%	
Current Liabilities	778,692	Operating Margin	-955,949	-19.8%	
Long Term Liabilities	-1,253,754	Other Income	1,016,735	21.1%	
Total Equity	<u>1,510,477</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,035,415</u>	Net Profit or Loss	<u>60,786</u>	1.3%	
<hr/>					
235038 PILGRIM MANOR				Nonprofit - Church	
PILGRIM MANOR		12/31/2021 365 Days Settled			
GRAND RAPIDS, MI 49505		CR Beds 178 POS Beds 0			
KENT		Key Performance Ind.			
NGS (WI)		Occupancy Rate		55.6%	
		Length of Stay		201.9	
		Average Wages		23.18	
		Skilled Nursing		64.5%	
		Ancillary Service		10.9%	
		Current Ratio		0.0	
		Days to Collect		25.5	
		Avg Payment Days		23.2	
		Depreciation Rate		4.9%	
		Return on Equity		71.3%	
Balance Sheet		Income Statement			
Current Assets	558,573	Total Charges	10,119,912		
Fixed Assets	7,556,908	Contract Allowance	2,430,646	24.0%	
Other Assets	0	Operating Revenue	7,689,266	76.0%	
Total Assets	<u>8,115,481</u>	Operating Expense	11,105,588	144.4%	
Current Liabilities	12,380,601	Operating Margin	-3,416,322	-44.4%	
Long Term Liabilities	0	Other Income	377,038	4.9%	
Total Equity	<u>-4,265,120</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>8,115,481</u>	Net Profit or Loss	<u>(3,039,284)</u>	-39.5%	

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235559 PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				Proprietary - Corporation	
PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				12/31/2021 365 Days Settled	
WAYNE, MI 48184				CR Beds 49 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate	85.1%
Balance Sheet		Income Statement		Length of Stay	101.4
Current Assets	695,821	Total Charges	4,344,973	Average Wages	26.68
Fixed Assets	126,029	Contract Allowance	927,645	21.3% Skilled Nursing	82.5%
Other Assets	6,834	Operating Revenue	3,417,328	78.7% Ancillary Service	17.5%
Total Assets	828,684	Operating Expense	4,235,213	123.9% Current Ratio	0.4
Current Liabilities	1,879,715	Operating Margin	-817,885	-23.9% Days to Collect	71.6
Long Term Liabilities	371,681	Other Income	537,793	15.7% Avg Payment Days	156.1
Total Equity	-1,422,712	Other Expense	0	0.0% Depreciation Rate	145.2%
Total Liab. and Equity	828,684	Net Profit or Loss	(280,092)	-8.2% Return on Equity	19.7%
235164 PINE RIDGE - A REHABILITATION AND NURSING CENTER				Nonprofit - Other	
PINE RIDGE - A REHABILITATION AND NURSING CENTER				12/31/2021 365 Days Settled	
STEVENSVILLE, MI 49127				CR Beds 111 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.3%
Balance Sheet		Income Statement		Length of Stay	151.8
Current Assets	1,553,872	Total Charges	13,746,505	Average Wages	21.69
Fixed Assets	8,087,089	Contract Allowance	3,647,836	26.5% Skilled Nursing	81.4%
Other Assets	75,529	Operating Revenue	10,098,669	73.5% Ancillary Service	18.6%
Total Assets	9,716,490	Operating Expense	11,663,218	115.5% Current Ratio	0.6
Current Liabilities	2,482,894	Operating Margin	-1,564,549	-15.5% Days to Collect	31.8
Long Term Liabilities	6,291,595	Other Income	921,319	9.1% Avg Payment Days	11.2
Total Equity	942,001	Other Expense	0	0.0% Depreciation Rate	5.5%
Total Liab. and Equity	9,716,490	Net Profit or Loss	(643,230)	-6.4% Return on Equity	-68.3%

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235069 PINECREST MEDICAL CARE FACILITY				Government - County	
PINECREST MEDICAL CARE FACILITY		12/31/2021 365 Days Settled			
POWERS, MI 49874		CR Beds 130 POS Beds 0			
MENOMINEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	67.2%		
Balance Sheet		Income Statement		Length of Stay	279.6
Current Assets	5,751,335	Total Charges	10,518,787	Average Wages	22.55
Fixed Assets	7,654,126	Contract Allowance	455,233	4.3%	Skilled Nursing 93.9%
Other Assets	3,762,073	Operating Revenue	10,063,554	95.7%	Ancillary Service 6.1%
Total Assets	17,167,534	Operating Expense	14,612,365	145.2%	Current Ratio 2.3
Current Liabilities	2,521,096	Operating Margin	-4,548,811	-45.2%	Days to Collect 149.7
Long Term Liabilities	0	Other Income	4,187,111	41.6%	Avg Payment Days 33.5
Total Equity	14,646,438	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	17,167,534	Net Profit or Loss	(361,700)	-3.6%	Return on Equity -2.5%
235637 PLAINWELL PINES NURSING AND REHABILITATION COMMUNI				Proprietary - Corporation	
PLAINWELL PINES NURSING AND REHABILITATION COMMUNI		12/31/2021 365 Days Settled			
PLAINWELL, MI 49080		CR Beds 35 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.5%		
Balance Sheet		Income Statement		Length of Stay	124.1
Current Assets	1,484,456	Total Charges	4,744,962	Average Wages	25.15
Fixed Assets	254,869	Contract Allowance	1,517,849	32.0%	Skilled Nursing 82.7%
Other Assets	44,792	Operating Revenue	3,227,113	68.0%	Ancillary Service 17.3%
Total Assets	1,784,117	Operating Expense	3,248,502	100.7%	Current Ratio 1.6
Current Liabilities	912,966	Operating Margin	-21,389	-0.7%	Days to Collect 175.8
Long Term Liabilities	0	Other Income	327,803	10.2%	Avg Payment Days 79.7
Total Equity	871,151	Other Expense	0	0.0%	Depreciation Rate 63.3%
Total Liab. and Equity	1,784,117	Net Profit or Loss	306,414	9.5%	Return on Equity 35.2%

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235067 PLEASANT VIEW SHIAWASSEE COUNTY MED CARE FAC				Government - County	
PLEASANT VIEW SHIAWASSEE COUNTY MED CARE FAC				12/31/2021 365 Days Settled	
OWOSSO, MI 48867				CR Beds 136 POS Beds 0	
SHIAWASSEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.3%
Balance Sheet		Income Statement		Length of Stay	160.7
Current Assets	23,961,414	Total Charges	22,285,761	Average Wages	24.90
Fixed Assets	21,007,378	Contract Allowance	2,371,565	10.6% Skilled Nursing	75.2%
Other Assets	2,011,673	Operating Revenue	19,914,196	89.4% Ancillary Service	24.8%
Total Assets	46,980,465	Operating Expense	24,535,686	123.2% Current Ratio	1.6
Current Liabilities	15,208,087	Operating Margin	-4,621,490	-23.2% Days to Collect	202.7
Long Term Liabilities	6,887,317	Other Income	12,681,236	63.7% Avg Payment Days	9.4
Total Equity	24,885,061	Other Expense	0	0.0% Depreciation Rate	7.3%
Total Liab. and Equity	46,980,465	Net Profit or Loss	8,059,746	40.5% Return on Equity	32.4%
235477 POMEROY LIVING ROCHESTER SKILLED REHABILITATION				Proprietary - Corporation	
POMEROY LIVING ROCHESTER SKILLED REHABILITATION				12/31/2021 365 Days Settled	
ROCHESTER HILLS, MI 48309				CR Beds 182 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	49.3%
Balance Sheet		Income Statement		Length of Stay	76.9
Current Assets	3,239,805	Total Charges	15,238,737	Average Wages	26.00
Fixed Assets	855,560	Contract Allowance	2,715,120	17.8% Skilled Nursing	81.9%
Other Assets	0	Operating Revenue	12,523,617	82.2% Ancillary Service	18.1%
Total Assets	4,095,365	Operating Expense	15,181,373	121.2% Current Ratio	1.9
Current Liabilities	1,694,014	Operating Margin	-2,657,756	-21.2% Days to Collect	38.8
Long Term Liabilities	1,775,800	Other Income	1,476,450	11.8% Avg Payment Days	34.2
Total Equity	625,551	Other Expense	0	0.0% Depreciation Rate	43.3%
Total Liab. and Equity	4,095,365	Net Profit or Loss	(1,181,306)	-9.4% Return on Equity	-188.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235484 POMEROY LIVING STERLING SKILLED REHABILITATION				Proprietary - Corporation	
POMEROY LIVING STERLING SKILLED REHABILITATION		12/31/2021 365 Days Settled			
STERLING HEIGHTS, MI 48310				CR Beds 132 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.6%
Balance Sheet		Income Statement		Length of Stay	98.7
Current Assets	3,368,812	Total Charges	15,038,361	Average Wages	25.07
Fixed Assets	1,202,442	Contract Allowance	2,738,085	18.2%	Skilled Nursing 83.8%
Other Assets	0	Operating Revenue	12,300,276	81.8%	Ancillary Service 16.2%
Total Assets	4,571,254	Operating Expense	15,942,861	129.6%	Current Ratio 3.5
Current Liabilities	955,903	Operating Margin	-3,642,585	-29.6%	Days to Collect 32.2
Long Term Liabilities	2,630,572	Other Income	1,330,836	10.8%	Avg Payment Days 14.5
Total Equity	984,779	Other Expense	0	0.0%	Depreciation Rate 69.5%
Total Liab. and Equity	4,571,254	Net Profit or Loss	(2,311,749)	-18.8%	Return on Equity -234.7%
235310 PORTER HILLS HEALTH CENTER				Nonprofit - Church	
PORTER HILLS HEALTH CENTER		6/30/2021 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 293 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	49.7%
Balance Sheet		Income Statement		Length of Stay	70.9
Current Assets	8,005,624	Total Charges	18,709,617	Average Wages	22.56
Fixed Assets	56,553,701	Contract Allowance	2,297,045	12.3%	Skilled Nursing 48.5%
Other Assets	2,859,588	Operating Revenue	16,412,572	87.7%	Ancillary Service 6.5%
Total Assets	67,418,913	Operating Expense	26,789,456	163.2%	Current Ratio 0.8
Current Liabilities	9,985,003	Operating Margin	-10,376,884	-63.2%	Days to Collect 97.1
Long Term Liabilities	36,980,220	Other Income	8,406,603	51.2%	Avg Payment Days 21.7
Total Equity	20,453,690	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	67,418,913	Net Profit or Loss	(2,209,693)	-13.5%	Return on Equity -10.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235520 PROMEDICA MONROE SKILLED NURSING AND REHAB				Nonprofit - Other	
PROMEDICA MONROE SKILLED NURSING AND REHAB				12/31/2021 365 Days Settled	
MONROE, MI 48161				CR Beds 89 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.9%
Balance Sheet		Income Statement		Length of Stay	55.8
Current Assets	624,132	Total Charges	10,516,890	Average Wages	17.98
Fixed Assets	8,943,139	Contract Allowance	2,110,380	20.1% Skilled Nursing	75.3%
Other Assets	0	Operating Revenue	8,406,510	79.9% Ancillary Service	24.7%
Total Assets	9,567,271	Operating Expense	9,541,365	113.5% Current Ratio	(0.2)
Current Liabilities	-3,124,630	Operating Margin	-1,134,855	-13.5% Days to Collect	27.1
Long Term Liabilities	0	Other Income	570,445	6.8% Avg Payment Days	(121.1)
Total Equity	12,691,901	Other Expense	0	0.0% Depreciation Rate	7.8%
Total Liab. and Equity	9,567,271	Net Profit or Loss	(575,472)	-6.8% Return on Equity	-4.5%

235287 PROMEDICA SKILLED NSG & REHAB ADRIAN				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB ADRIAN				12/31/2021 365 Days Settled	
ADRIAN, MI 49221				CR Beds 117 POS Beds 0	
LENAWEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.3%
Balance Sheet		Income Statement		Length of Stay	54.0
Current Assets	2,632,395	Total Charges	9,349,483	Average Wages	16.84
Fixed Assets	1,023,379	Contract Allowance	1,589,989	17.0% Skilled Nursing	82.0%
Other Assets	0	Operating Revenue	7,759,494	83.0% Ancillary Service	18.0%
Total Assets	3,655,774	Operating Expense	10,533,451	135.7% Current Ratio	0.7
Current Liabilities	4,044,938	Operating Margin	-2,773,957	-35.7% Days to Collect	40.2
Long Term Liabilities	0	Other Income	831,899	10.7% Avg Payment Days	110.1
Total Equity	-389,164	Other Expense	0	0.0% Depreciation Rate	10.8%
Total Liab. and Equity	3,655,774	Net Profit or Loss	(1,948,466)	-25.1% Return on Equity	500.7%

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235580 PROMEDICA SKILLED NSG & REHAB ANN ARBOR				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB ANN ARBOR 5/31/2021 365 Days Settled					
ANN ARBOR, MI 48105				CR Beds 182 POS Beds 0	
WASHTENAW					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,388,683	Total Charges	18,073,379	Occupancy Rate	60.7%
Fixed Assets	931,959	Contract Allowance	4,938,878	Length of Stay	52.6
Other Assets	-726,171	Operating Revenue	13,134,501	Average Wages	19.32
Total Assets	1,594,471	Operating Expense	16,370,612	Skilled Nursing	77.0%
Current Liabilities	1,357,244	Operating Margin	-3,236,111	Ancillary Service	23.0%
Long Term Liabilities	0	Other Income	1,655,238	Current Ratio	1.0
Total Equity	237,227	Other Expense	0	Days to Collect	38.2
Total Liab. and Equity	1,594,471	Net Profit or Loss	(1,587,994)	Avg Payment Days	22.2
				Depreciation Rate	24.3%
				Return on Equity	-669.4%
235411 PROMEDICA SKILLED NSG & REHAB BAY CITY				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB BAY CITY 4/30/2021 365 Days Settled					
BAY CITY, MI 48708				CR Beds 51 POS Beds 0	
BAY					
CGS (OHIO)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	237,929	Total Charges	4,489,981	Occupancy Rate	51.7%
Fixed Assets	347,928	Contract Allowance	1,267,675	Length of Stay	64.6
Other Assets	-363,376	Operating Revenue	3,222,306	Average Wages	19.59
Total Assets	222,481	Operating Expense	4,896,746	Skilled Nursing	77.4%
Current Liabilities	325,134	Operating Margin	-1,674,440	Ancillary Service	22.6%
Long Term Liabilities	0	Other Income	557,240	Current Ratio	0.7
Total Equity	-102,653	Other Expense	0	Days to Collect	26.9
Total Liab. and Equity	222,481	Net Profit or Loss	(1,120,828)	Avg Payment Days	18.6
				Depreciation Rate	10.7%
				Return on Equity	1,091.9%

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235184 PROMEDICA SKILLED NSG & REHAB BRIARWOOD				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB BRIARWOOD		4/30/2021 365 Days Settled			
FLINT, MI 48506				CR Beds 117 POS Beds 0	
GENESEE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	55.3%
Balance Sheet		Income Statement		Length of Stay	50.5
Current Assets	696,987	Total Charges	10,624,920	Average Wages	17.51
Fixed Assets	1,078,826	Contract Allowance	2,271,940	21.4% Skilled Nursing	76.6%
Other Assets	-625,861	Operating Revenue	8,352,980	78.6% Ancillary Service	23.4%
Total Assets	1,149,952	Operating Expense	10,352,536	123.9% Current Ratio	1.1
Current Liabilities	651,217	Operating Margin	-1,999,556	-23.9% Days to Collect	30.4
Long Term Liabilities	0	Other Income	1,384,893	16.6% Avg Payment Days	17.3
Total Equity	498,735	Other Expense	0	0.0% Depreciation Rate	8.8%
Total Liab. and Equity	1,149,952	Net Profit or Loss	(619,352)	-7.4% Return on Equity	-124.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235618 PROMEDICA SKILLED NSG & REHAB CANTON				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB CANTON		12/31/2021 365 Days Settled			
CANTON, MI 48187				CR Beds 150 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	57.0%
				Length of Stay	26.6
				Average Wages	21.65
				34.5% Skilled Nursing	65.4%
				65.5% Ancillary Service	34.6%
				113.9% Current Ratio	0.8
				-13.9% Days to Collect	36.1
				6.0% Avg Payment Days	17.4
				0.0% Depreciation Rate	46.6%
				-7.9% Return on Equity	-
					67,763.3%

Balance Sheet		Income Statement	
Current Assets	1,286,080	Total Charges	19,912,581
Fixed Assets	324,900	Contract Allowance	6,876,220
Other Assets	0	Operating Revenue	13,036,361
Total Assets	1,610,980	Operating Expense	14,848,014
Current Liabilities	1,609,456	Operating Margin	-1,811,653
Long Term Liabilities	0	Other Income	780,336
Total Equity	1,524	Other Expense	0
Total Liab. and Equity	1,610,980	Net Profit or Loss	(1,032,713)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235288 PROMEDICA SKILLED NSG & REHAB DANTO FAMILY				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB DANTO FAMILY		12/31/2021 365 Days Settled			
WEST BLOOMFIELD, MI 48322				CR Beds 155	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.0%
Balance Sheet		Income Statement		Length of Stay	48.0
Current Assets	840,034	Total Charges	17,224,510	Average Wages	20.21
Fixed Assets	4,955,468	Contract Allowance	4,547,865	26.4%	Skilled Nursing 76.3%
Other Assets	0	Operating Revenue	12,676,645	73.6%	Ancillary Service 23.7%
Total Assets	5,795,502	Operating Expense	14,678,874	115.8%	Current Ratio 0.8
Current Liabilities	1,092,852	Operating Margin	-2,002,229	-15.8%	Days to Collect 21.4
Long Term Liabilities	0	Other Income	898,597	7.1%	Avg Payment Days 13.2
Total Equity	4,702,650	Other Expense	0	0.0%	Depreciation Rate 12.2%
Total Liab. and Equity	5,795,502	Net Profit or Loss	(1,117,434)	-8.8%	Return on Equity -23.8%

235428 PROMEDICA SKILLED NSG & REHAB DEARBORN HEIGHTS				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB DEARBORN HEIGHTS		12/31/2021 365 Days Settled			
DEARBORN HEIGHTS, MI 48127				CR Beds 151	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	54.1%
Balance Sheet		Income Statement		Length of Stay	29.6
Current Assets	1,380,744	Total Charges	16,465,858	Average Wages	19.95
Fixed Assets	347,590	Contract Allowance	4,797,930	29.1%	Skilled Nursing 70.4%
Other Assets	0	Operating Revenue	11,667,928	70.9%	Ancillary Service 29.6%
Total Assets	1,728,334	Operating Expense	12,987,488	111.3%	Current Ratio 1.0
Current Liabilities	1,357,853	Operating Margin	-1,319,560	-11.3%	Days to Collect 43.2
Long Term Liabilities	0	Other Income	1,151,973	9.9%	Avg Payment Days 14.7
Total Equity	370,481	Other Expense	0	0.0%	Depreciation Rate 23.5%
Total Liab. and Equity	1,728,334	Net Profit or Loss	(172,787)	-1.5%	Return on Equity -46.6%

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235109 PROMEDICA SKILLED NSG & REHAB GROSSE POINTE WOODS				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB GROSSE POINTE WOODS		12/31/2021 365 Days Settled			
GROSSE POINTE WOODS, MI 48236				CR Beds 80	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	54.1%
Balance Sheet		Income Statement		Length of Stay	17.5
Current Assets	996,078	Total Charges	11,398,003	Average Wages	21.79
Fixed Assets	342,008	Contract Allowance	4,280,258	37.6%	Skilled Nursing 63.1%
Other Assets	0	Operating Revenue	7,117,745	62.4%	Ancillary Service 36.9%
Total Assets	1,338,086	Operating Expense	8,727,172	122.6%	Current Ratio 0.3
Current Liabilities	3,415,343	Operating Margin	-1,609,427	-22.6%	Days to Collect 51.5
Long Term Liabilities	0	Other Income	358,971	5.0%	Avg Payment Days 126.5
Total Equity	-2,077,257	Other Expense	0	0.0%	Depreciation Rate 23.5%
Total Liab. and Equity	1,338,086	Net Profit or Loss	(1,255,238)	-17.6%	Return on Equity 60.4%
235267 PROMEDICA SKILLED NSG & REHAB KINGSFORD				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB KINGSFORD		5/31/2021 365 Days Settled			
KINGSFORD, MI 49801				CR Beds 107	POS Beds 0
DICKINSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.5%
Balance Sheet		Income Statement		Length of Stay	129.7
Current Assets	147,801	Total Charges	8,318,328	Average Wages	16.45
Fixed Assets	219,161	Contract Allowance	1,736,451	20.9%	Skilled Nursing 80.5%
Other Assets	-581,487	Operating Revenue	6,581,877	79.1%	Ancillary Service 19.5%
Total Assets	-214,525	Operating Expense	8,840,827	134.3%	Current Ratio 0.3
Current Liabilities	508,186	Operating Margin	-2,258,950	-34.3%	Days to Collect 8.2
Long Term Liabilities	0	Other Income	869,981	13.2%	Avg Payment Days 18.9
Total Equity	-722,711	Other Expense	0	0.0%	Depreciation Rate 17.1%
Total Liab. and Equity	-214,525	Net Profit or Loss	(1,402,706)	-21.3%	Return on Equity 194.1%

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235626 PROMEDICA SKILLED NSG & REHAB OAKLAND				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB OAKLAND		12/31/2021 365 Days Settled			
TROY, MI 48085				CR Beds 160	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	42.9%
Balance Sheet		Income Statement		Length of Stay	20.3
Current Assets	1,083,322	Total Charges	17,372,017	Average Wages	21.87
Fixed Assets	358,593	Contract Allowance	6,078,294	35.0%	Skilled Nursing 65.5%
Other Assets	0	Operating Revenue	11,293,723	65.0%	Ancillary Service 34.5%
Total Assets	1,441,915	Operating Expense	14,871,054	131.7%	Current Ratio 0.3
Current Liabilities	3,599,698	Operating Margin	-3,577,331	-31.7%	Days to Collect 35.0
Long Term Liabilities	0	Other Income	404,486	3.6%	Avg Payment Days 52.7
Total Equity	-2,157,783	Other Expense	0	0.0%	Depreciation Rate 25.6%
Total Liab. and Equity	1,441,915	Net Profit or Loss	(3,172,942)	-28.1%	Return on Equity 147.0%
235665 PROMEDICA SKILLED NSG & REHAB STERLING HEIGHTS				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB STERLING HEIGHTS		12/31/2021 365 Days Settled			
STERLING HEIGHTS, MI 48312				CR Beds 120	POS Beds 0
MACOMB				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	77.4%
Balance Sheet		Income Statement		Length of Stay	30.8
Current Assets	1,175,954	Total Charges	18,221,293	Average Wages	19.71
Fixed Assets	593,642	Contract Allowance	6,161,187	33.8%	Skilled Nursing 65.5%
Other Assets	0	Operating Revenue	12,060,106	66.2%	Ancillary Service 34.5%
Total Assets	1,769,596	Operating Expense	16,534,449	137.1%	Current Ratio 1.7
Current Liabilities	703,143	Operating Margin	-4,474,343	-37.1%	Days to Collect 38.3
Long Term Liabilities	0	Other Income	675,483	5.6%	Avg Payment Days 16.9
Total Equity	1,066,453	Other Expense	0	0.0%	Depreciation Rate 25.6%
Total Liab. and Equity	1,769,596	Net Profit or Loss	(3,813,938)	-31.6%	Return on Equity -357.6%

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235395 PROMEDICA SKILLED NSG & REHAB THREE RIVERS				Nonprofit - Other	
PROMEDICA SKILLED NSG & REHAB THREE RIVERS		4/30/2021 365 Days Settled			
THREE RIVERS, MI 49093				CR Beds 100	POS Beds 0
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.0%
Balance Sheet		Income Statement		Length of Stay	112.3
Current Assets	242,106	Total Charges	8,339,526	Average Wages	16.32
Fixed Assets	235,803	Contract Allowance	1,833,215	22.0%	Skilled Nursing 81.9%
Other Assets	-267,026	Operating Revenue	6,506,311	78.0%	Ancillary Service 18.1%
Total Assets	210,883	Operating Expense	8,667,379	133.2%	Current Ratio 0.4
Current Liabilities	539,410	Operating Margin	-2,161,068	-33.2%	Days to Collect 13.5
Long Term Liabilities	0	Other Income	1,272,287	19.6%	Avg Payment Days 17.6
Total Equity	-328,527	Other Expense	0	0.0%	Depreciation Rate 11.9%
Total Liab. and Equity	210,883	Net Profit or Loss	(896,143)	-13.8%	Return on Equity 272.8%
235622 QUALICARE NURSING HOME				Proprietary - Corporation	
QUALICARE NURSING HOME		12/31/2021 365 Days Settled			
DETROIT, MI 48207				CR Beds 96	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.0%
Balance Sheet		Income Statement		Length of Stay	131.6
Current Assets	350,911	Total Charges	18,430,289	Average Wages	19.70
Fixed Assets	1,225,754	Contract Allowance	7,979,024	43.3%	Skilled Nursing 84.2%
Other Assets	6,461	Operating Revenue	10,451,265	56.7%	Ancillary Service 15.8%
Total Assets	1,583,126	Operating Expense	10,503,273	100.5%	Current Ratio 0.2
Current Liabilities	2,252,569	Operating Margin	-52,008	-0.5%	Days to Collect 30.3
Long Term Liabilities	-5,369,621	Other Income	369,860	3.5%	Avg Payment Days 21.9
Total Equity	4,700,178	Other Expense	0	0.0%	Depreciation Rate 73.8%
Total Liab. and Equity	1,583,126	Net Profit or Loss	317,852	3.0%	Return on Equity 6.8%

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235658 REGENCY AT BLUFFS PARK		Proprietary - Corporation	
REGENCY AT BLUFFS PARK		12/31/2021 365 Days Settled	
ANN ARBOR, MI 48103		CR Beds 71 POS Beds 0	
WASHTENAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.1%
Balance Sheet		Length of Stay	29.4
Income Statement		Average Wages	22.08
Current Assets	625,567	Total Charges	18,277,942
Fixed Assets	154,972	Contract Allowance	8,205,170 44.9%
Other Assets	13,627	Operating Revenue	10,072,772 55.1%
Total Assets	794,166	Operating Expense	11,214,690 111.3%
Current Liabilities	1,933,078	Operating Margin	-1,141,918 -11.3%
Long Term Liabilities	11,533,283	Other Income	691,290 6.9%
Total Equity	-12,672,195	Other Expense	0 0.0%
Total Liab. and Equity	794,166	Net Profit or Loss	(450,628) -4.5%
		Skilled Nursing	58.2%
		Ancillary Service	41.8%
		Current Ratio	0.3
		Days to Collect	69.4
		Avg Payment Days	7.2
		Depreciation Rate	126.9%
		Return on Equity	3.6%

235657 REGENCY AT CANTON		Proprietary - Corporation	
REGENCY AT CANTON		12/31/2021 365 Days Settled	
CANTON, MI 48188		CR Beds 141 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.9%
Balance Sheet		Length of Stay	42.8
Income Statement		Average Wages	22.25
Current Assets	2,389,237	Total Charges	30,964,918
Fixed Assets	262,885	Contract Allowance	13,776,631 44.5%
Other Assets	12,014	Operating Revenue	17,188,287 55.5%
Total Assets	2,664,136	Operating Expense	18,286,668 106.4%
Current Liabilities	4,389,209	Operating Margin	-1,098,381 -6.4%
Long Term Liabilities	1,979,885	Other Income	1,146,922 6.7%
Total Equity	-3,704,958	Other Expense	0 0.0%
Total Liab. and Equity	2,664,136	Net Profit or Loss	48,541 0.3%
		Skilled Nursing	66.6%
		Ancillary Service	33.4%
		Current Ratio	0.5
		Days to Collect	66.7
		Avg Payment Days	5.2
		Depreciation Rate	222.2%
		Return on Equity	-1.3%

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235422 REGENCY AT CHENE				Proprietary - Corporation	
REGENCY AT CHENE		12/31/2021 365 Days Settled			
DETROIT, MI 48207		CR Beds 160 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.9%	
Balance Sheet		Income Statement		Length of Stay 62.7	
Current Assets	5,360,847	Total Charges	31,239,781	Average Wages	21.58
Fixed Assets	827,984	Contract Allowance	13,972,899	44.7%	Skilled Nursing 77.5%
Other Assets	24,918	Operating Revenue	17,266,882	55.3%	Ancillary Service 22.5%
Total Assets	6,213,749	Operating Expense	20,152,233	116.7%	Current Ratio 1.3
Current Liabilities	4,262,242	Operating Margin	-2,885,351	-16.7%	Days to Collect 125.6
Long Term Liabilities	6,096,049	Other Income	1,965,560	11.4%	Avg Payment Days 29.6
Total Equity	-4,144,542	Other Expense	0	0.0%	Depreciation Rate 152.7%
Total Liab. and Equity	6,213,749	Net Profit or Loss	(919,791)	-5.3%	Return on Equity 22.2%
235176 REGENCY AT FREMONT				Proprietary - Other	
REGENCY AT FREMONT		12/31/2021 365 Days Settled			
FREMONT, MI 49412		CR Beds 129 POS Beds 0			
NEWAYGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		54.8%	
Balance Sheet		Income Statement		Length of Stay 168.8	
Current Assets	703,222	Total Charges	13,932,148	Average Wages	18.38
Fixed Assets	423,237	Contract Allowance	7,395,402	53.1%	Skilled Nursing 93.8%
Other Assets	4,150	Operating Revenue	6,536,746	46.9%	Ancillary Service 6.2%
Total Assets	1,130,609	Operating Expense	7,071,059	108.2%	Current Ratio 0.8
Current Liabilities	921,921	Operating Margin	-534,313	-8.2%	Days to Collect 55.1
Long Term Liabilities	-1,257,322	Other Income	1,156,640	17.7%	Avg Payment Days 8.7
Total Equity	1,466,010	Other Expense	0	0.0%	Depreciation Rate 84.2%
Total Liab. and Equity	1,130,609	Net Profit or Loss	622,327	9.5%	Return on Equity 42.5%

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235666 REGENCY AT GRAND BLANC				Proprietary - Corporation	
REGENCY AT GRAND BLANC		12/31/2021 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 138 POS Beds 0			
GENESEE		Key Performance Ind.			
WPS MI		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay 44.8	
Current Assets	829,332	Total Charges	34,322,154	Average Wages 22.10	
Fixed Assets	660,774	Contract Allowance	14,576,362	42.5%	Skilled Nursing 61.9%
Other Assets	6,000	Operating Revenue	19,745,792	57.5%	Ancillary Service 38.1%
Total Assets	1,496,106	Operating Expense	19,860,878	100.6%	Current Ratio 0.2
Current Liabilities	3,923,323	Operating Margin	-115,086	-0.6%	Days to Collect 36.9
Long Term Liabilities	-19,307,499	Other Income	1,734,299	8.8%	Avg Payment Days 5.5
Total Equity	16,880,282	Other Expense	0	0.0%	Depreciation Rate 152.8%
Total Liab. and Equity	1,496,106	Net Profit or Loss	1,619,213	8.2%	Return on Equity 9.6%

235706 REGENCY AT LANSING WEST				Proprietary - Corporation	
REGENCY AT LANSING WEST		12/31/2021 365 Days Settled			
LANSING, MI 48917		CR Beds 120 POS Beds 0			
EATON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.9%	
Balance Sheet		Income Statement		Length of Stay 59.0	
Current Assets	1,472,652	Total Charges	21,830,225	Average Wages 22.71	
Fixed Assets	355,729	Contract Allowance	8,759,875	40.1%	Skilled Nursing 77.3%
Other Assets	5,918	Operating Revenue	13,070,350	59.9%	Ancillary Service 22.7%
Total Assets	1,834,299	Operating Expense	15,327,006	117.3%	Current Ratio 0.5
Current Liabilities	3,088,730	Operating Margin	-2,256,656	-17.3%	Days to Collect 62.4
Long Term Liabilities	741,675	Other Income	1,785,437	13.7%	Avg Payment Days 12.0
Total Equity	-1,996,106	Other Expense	0	0.0%	Depreciation Rate 147.6%
Total Liab. and Equity	1,834,299	Net Profit or Loss	(471,219)	-3.6%	Return on Equity 23.6%

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235479 REGENCY AT LIVONIA				Proprietary - Corporation	
REGENCY AT LIVONIA		12/31/2021 365 Days Settled			
LIVONIA, MI 48154		CR Beds 136 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.6%	
Balance Sheet		Income Statement		Length of Stay 116.3	
Current Assets	2,325,351	Total Charges	19,597,877	Average Wages	20.39
Fixed Assets	1,685,494	Contract Allowance	8,095,037	41.3%	Skilled Nursing 84.0%
Other Assets	5,942	Operating Revenue	11,502,840	58.7%	Ancillary Service 16.0%
Total Assets	4,016,787	Operating Expense	12,595,670	109.5%	Current Ratio 1.5
Current Liabilities	1,520,369	Operating Margin	-1,092,830	-9.5%	Days to Collect 94.4
Long Term Liabilities	1,891,399	Other Income	1,127,282	9.8%	Avg Payment Days 7.0
Total Equity	605,019	Other Expense	0	0.0%	Depreciation Rate 48.0%
Total Liab. and Equity	4,016,787	Net Profit or Loss	34,452	0.3%	Return on Equity 5.7%
235710 REGENCY AT SHELBY TOWNSHIP				Proprietary - Corporation	
REGENCY AT SHELBY TOWNSHIP		12/31/2021 365 Days Settled			
SHELBY TOWNSHIP, MI 48317		CR Beds 116 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay 57.3	
Current Assets	1,155,452	Total Charges	26,303,209	Average Wages	21.89
Fixed Assets	303,438	Contract Allowance	11,413,984	43.4%	Skilled Nursing 69.9%
Other Assets	3,000	Operating Revenue	14,889,225	56.6%	Ancillary Service 30.1%
Total Assets	1,461,890	Operating Expense	15,057,079	101.1%	Current Ratio 0.4
Current Liabilities	2,630,393	Operating Margin	-167,854	-1.1%	Days to Collect 57.8
Long Term Liabilities	-1,648,597	Other Income	1,069,498	7.2%	Avg Payment Days 6.9
Total Equity	480,094	Other Expense	0	0.0%	Depreciation Rate 121.8%
Total Liab. and Equity	1,461,890	Net Profit or Loss	901,644	6.1%	Return on Equity 187.8%

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235319 REGENCY AT ST CLAIR SHORES				Proprietary - Corporation	
REGENCY AT ST CLAIR SHORES		12/31/2021 365 Days Settled			
SAINT CLAIR SHORES, MI 48080		CR Beds 146 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.9%		
Balance Sheet		Income Statement		Length of Stay	59.4
Current Assets	1,836,015	Total Charges	28,717,008	Average Wages	21.25
Fixed Assets	508,220	Contract Allowance	12,833,164	44.7%	Skilled Nursing 69.2%
Other Assets	29,966	Operating Revenue	15,883,844	55.3%	Ancillary Service 30.8%
Total Assets	2,374,201	Operating Expense	17,236,037	108.5%	Current Ratio 0.6
Current Liabilities	3,101,431	Operating Margin	-1,352,193	-8.5%	Days to Collect 64.0
Long Term Liabilities	-7,332,357	Other Income	859,852	5.4%	Avg Payment Days 11.9
Total Equity	6,605,127	Other Expense	0	0.0%	Depreciation Rate 188.5%
Total Liab. and Equity	2,374,201	Net Profit or Loss	(492,341)	-3.1%	Return on Equity -7.5%
235260 REGENCY AT WATERFORD				Proprietary - Corporation	
REGENCY AT WATERFORD		12/31/2021 365 Days Settled			
WATERFORD, MI 48328		CR Beds 150 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.8%		
Balance Sheet		Income Statement		Length of Stay	106.9
Current Assets	1,529,477	Total Charges	27,986,833	Average Wages	21.66
Fixed Assets	801,809	Contract Allowance	13,025,193	46.5%	Skilled Nursing 77.8%
Other Assets	64,660	Operating Revenue	14,961,640	53.5%	Ancillary Service 22.2%
Total Assets	2,395,946	Operating Expense	17,383,716	116.2%	Current Ratio 0.3
Current Liabilities	5,312,741	Operating Margin	-2,422,076	-16.2%	Days to Collect 63.2
Long Term Liabilities	-10,552,148	Other Income	1,232,388	8.2%	Avg Payment Days 11.7
Total Equity	7,635,353	Other Expense	0	0.0%	Depreciation Rate 172.3%
Total Liab. and Equity	2,395,946	Net Profit or Loss	(1,189,688)	-8.0%	Return on Equity -15.6%

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235655 REGENCY AT WESTLAND				Proprietary - Corporation	
REGENCY AT WESTLAND		12/31/2021 365 Days Settled			
WESTLAND, MI 48185		CR Beds 120 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.7%	
Balance Sheet		Income Statement		Length of Stay 80.0	
Current Assets	2,777,887	Total Charges	23,022,768	Average Wages	20.36
Fixed Assets	898,513	Contract Allowance	10,038,137	43.6%	Skilled Nursing 79.8%
Other Assets	50,398	Operating Revenue	12,984,631	56.4%	Ancillary Service 20.2%
Total Assets	3,726,798	Operating Expense	13,992,919	107.8%	Current Ratio 1.2
Current Liabilities	2,320,215	Operating Margin	-1,008,288	-7.8%	Days to Collect 104.4
Long Term Liabilities	5,705,437	Other Income	473,728	3.6%	Avg Payment Days 5.7
Total Equity	-4,298,854	Other Expense	0	0.0%	Depreciation Rate 163.9%
Total Liab. and Equity	3,726,798	Net Profit or Loss	(534,560)	-4.1%	Return on Equity 12.4%
235545 REGENCY AT WHITMORE LAKE				Proprietary - Corporation	
REGENCY AT WHITMORE LAKE		12/31/2021 365 Days Settled			
WHITMORE LAKE, MI 48189		CR Beds 135 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.2%	
Balance Sheet		Income Statement		Length of Stay 206.0	
Current Assets	272,788	Total Charges	20,019,496	Average Wages	22.46
Fixed Assets	874,482	Contract Allowance	8,483,933	42.4%	Skilled Nursing 88.4%
Other Assets	7,160	Operating Revenue	11,535,563	57.6%	Ancillary Service 11.6%
Total Assets	1,154,430	Operating Expense	12,749,032	110.5%	Current Ratio 0.1
Current Liabilities	2,481,014	Operating Margin	-1,213,469	-10.5%	Days to Collect 35.0
Long Term Liabilities	-4,957,196	Other Income	1,013,757	8.8%	Avg Payment Days 11.9
Total Equity	3,630,612	Other Expense	0	0.0%	Depreciation Rate 85.1%
Total Liab. and Equity	1,154,430	Net Profit or Loss	(199,712)	-1.7%	Return on Equity -5.5%

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235452 REGENCY HEIGHTS-DETROIT				Proprietary - Corporation	
REGENCY HEIGHTS-DETROIT		12/31/2021 365 Days Settled			
DETROIT, MI 48219		CR Beds 201 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.4%	
Balance Sheet		Income Statement		Length of Stay 115.3	
Current Assets	5,029,243	Total Charges	33,750,684	Average Wages	21.16
Fixed Assets	1,139,071	Contract Allowance	15,600,751	46.2%	Skilled Nursing 70.5%
Other Assets	22,804	Operating Revenue	18,149,933	53.8%	Ancillary Service 29.5%
Total Assets	6,191,118	Operating Expense	19,736,865	108.7%	Current Ratio 1.0
Current Liabilities	4,807,267	Operating Margin	-1,586,932	-8.7%	Days to Collect 130.1
Long Term Liabilities	8,163,029	Other Income	1,585,520	8.7%	Avg Payment Days 5.1
Total Equity	-6,779,178	Other Expense	0	0.0%	Depreciation Rate 108.3%
Total Liab. and Equity	6,191,118	Net Profit or Loss	(1,412)	0.0%	Return on Equity 0.0%

235617 REGENCY MANOR NURSING & REHABILITATION CENTER				Proprietary - Corporation	
REGENCY MANOR NURSING & REHABILITATION CENTER		12/31/2021 365 Days Settled			
UTICA, MI 48317		CR Beds 39 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.4%	
Balance Sheet		Income Statement		Length of Stay 166.1	
Current Assets	1,104,300	Total Charges	2,720,861	Average Wages	28.34
Fixed Assets	107,203	Contract Allowance	617,359	22.7%	Skilled Nursing 90.2%
Other Assets	0	Operating Revenue	2,103,502	77.3%	Ancillary Service 9.8%
Total Assets	1,211,503	Operating Expense	2,811,583	133.7%	Current Ratio 1.3
Current Liabilities	846,093	Operating Margin	-708,081	-33.7%	Days to Collect 187.0
Long Term Liabilities	-1,452,729	Other Income	596,067	28.3%	Avg Payment Days 87.0
Total Equity	1,818,139	Other Expense	0	0.0%	Depreciation Rate 62.1%
Total Liab. and Equity	1,211,503	Net Profit or Loss	(112,014)	-5.3%	Return on Equity -6.2%

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235621 REGENCY ON THE LAKE - FORT GRATIOT				Proprietary - Corporation	
REGENCY ON THE LAKE - FORT GRATIOT 12/31/2021 365 Days Settled					
FORT GRATIOT, MI 48059				CR Beds 130 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 82.4%	
Balance Sheet		Income Statement		Length of Stay 56.9	
Current Assets	1,899,410	Total Charges	29,561,081	Average Wages 20.12	
Fixed Assets	628,356	Contract Allowance	12,880,740	43.6%	Skilled Nursing 68.2%
Other Assets	14,424	Operating Revenue	16,680,341	56.4%	Ancillary Service 31.8%
Total Assets	<u>2,542,190</u>	Operating Expense	15,724,380	94.3%	Current Ratio 0.6
Current Liabilities	3,397,020	Operating Margin	955,961	5.7%	Days to Collect 64.7
Long Term Liabilities	-17,655,986	Other Income	1,677,352	10.1%	Avg Payment Days 11.2
Total Equity	<u>16,801,156</u>	Other Expense	0	0.0%	Depreciation Rate 143.2%
Total Liab. and Equity	<u>2,542,190</u>	Net Profit or Loss	<u>2,633,313</u>	15.8%	Return on Equity 15.7%

235333 REGENCY, A VILLA CENTER				Proprietary - Corporation	
REGENCY, A VILLA CENTER 12/31/2021 365 Days Settled					
TAYLOR, MI 48180				CR Beds 244 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 77.1%	
Balance Sheet		Income Statement		Length of Stay 85.8	
Current Assets	9,568,946	Total Charges	26,186,761	Average Wages 24.76	
Fixed Assets	639,626	Contract Allowance	7,668,409	29.3%	Skilled Nursing 86.4%
Other Assets	0	Operating Revenue	18,518,352	70.7%	Ancillary Service 13.6%
Total Assets	<u>10,208,572</u>	Operating Expense	19,260,161	104.0%	Current Ratio 7.4
Current Liabilities	1,293,584	Operating Margin	-741,809	-4.0%	Days to Collect 108.9
Long Term Liabilities	500,000	Other Income	4,249,954	22.9%	Avg Payment Days 24.5
Total Equity	<u>8,414,988</u>	Other Expense	0	0.0%	Depreciation Rate 167.4%
Total Liab. and Equity	<u>10,208,572</u>	Net Profit or Loss	<u>3,508,145</u>	18.9%	Return on Equity 41.7%

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235378 RESTHAVEN CARE CENTER				Nonprofit - Other	
RESTHAVEN CARE CENTER		12/31/2021 365 Days Settled			
HOLLAND, MI 49423		CR Beds 145 POS Beds 0			
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.9%	
		Length of Stay		142.1	
		Average Wages		22.96	
		26.0% Skilled Nursing		91.5%	
		74.0% Ancillary Service		8.5%	
		98.7% Current Ratio		2.9	
		1.3% Days to Collect		43.5	
		18.4% Avg Payment Days		10.9	
		0.0% Depreciation Rate		4.7%	
		18.8% Return on Equity		62.1%	
Balance Sheet		Income Statement			
Current Assets	2,856,037	Total Charges	23,266,817		
Fixed Assets	6,199,833	Contract Allowance	6,048,409		
Other Assets	11,354	Operating Revenue	17,218,408		
Total Assets	9,067,224	Operating Expense	17,002,333		
Current Liabilities	978,339	Operating Margin	216,075		
Long Term Liabilities	2,884,000	Other Income	3,169,793		
Total Equity	5,204,885	Other Expense	0		
Total Liab. and Equity	9,067,224	Net Profit or Loss	3,233,917		
<hr/>					
235297 RIVERGATE HEALTH CARE CENTER				Proprietary - Other	
RIVERGATE HEALTH CARE CENTER		12/31/2021 365 Days Settled			
RIVERVIEW, MI 48193		CR Beds 205 POS Beds 0			
WAYNE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		74.6%	
		Length of Stay		92.8	
		Average Wages		27.14	
		29.9% Skilled Nursing		77.9%	
		70.1% Ancillary Service		22.1%	
		105.8% Current Ratio		1.9	
		-5.8% Days to Collect		46.1	
		6.1% Avg Payment Days		22.6	
		0.0% Depreciation Rate		18.8%	
		0.2% Return on Equity		1.2%	
Balance Sheet		Income Statement			
Current Assets	3,695,237	Total Charges	22,885,446		
Fixed Assets	1,647,837	Contract Allowance	6,840,535		
Other Assets	823,656	Operating Revenue	16,044,911		
Total Assets	6,166,730	Operating Expense	16,979,788		
Current Liabilities	1,909,503	Operating Margin	-934,877		
Long Term Liabilities	1,027,661	Other Income	974,073		
Total Equity	3,229,566	Other Expense	0		
Total Liab. and Equity	6,166,730	Net Profit or Loss	39,196		

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235516 RIVERGATE TERRACE				Proprietary - Other		
RIVERGATE TERRACE		12/31/2021 365 Days Settled				
RIVERVIEW, MI 48193				CR Beds 273 POS Beds 0		
WAYNE				Key Performance Ind.		
BLUE CROSS (TENNESSEE)				Occupancy Rate	68.9%	
				Length of Stay	80.1	
Balance Sheet		Income Statement		Average Wages	26.78	
Current Assets	4,654,343	Total Charges	28,341,825	26.8%	Skilled Nursing	83.5%
Fixed Assets	1,450,821	Contract Allowance	7,601,775	73.2%	Ancillary Service	16.5%
Other Assets	914,002	Operating Revenue	20,740,050	104.3%	Current Ratio	2.2
Total Assets	7,019,166	Operating Expense	21,624,952	-4.3%	Days to Collect	42.0
Current Liabilities	2,153,590	Operating Margin	-884,902	7.0%	Avg Payment Days	21.0
Long Term Liabilities	1,245,376	Other Income	1,448,323	0.0%	Depreciation Rate	24.9%
Total Equity	3,620,200	Other Expense	0	2.7%	Return on Equity	15.6%
Total Liab. and Equity	7,019,166	Net Profit or Loss	563,421			
235598 RIVERIDGE REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation		
RIVERIDGE REHABILITATION & HEALTHCARE CENTER		12/31/2021 365 Days Settled				
NILES, MI 49120				CR Beds 84 POS Beds 0		
BERRIEN				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.0%	
				Length of Stay	1,425.2	
Balance Sheet		Income Statement		Average Wages	14.95	
Current Assets	1,045,593	Total Charges	7,981,619	22.6%	Skilled Nursing	73.9%
Fixed Assets	200,552	Contract Allowance	1,805,300	77.4%	Ancillary Service	26.1%
Other Assets	0	Operating Revenue	6,176,319	110.1%	Current Ratio	1.4
Total Assets	1,246,145	Operating Expense	6,801,384	-10.1%	Days to Collect	51.1
Current Liabilities	741,277	Operating Margin	-625,065	7.9%	Avg Payment Days	30.9
Long Term Liabilities	658,588	Other Income	486,113	0.0%	Depreciation Rate	271.6%
Total Equity	-153,720	Other Expense	0	-2.2%	Return on Equity	90.4%
Total Liab. and Equity	1,246,145	Net Profit or Loss	(138,952)			

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235324 RIVERSIDE HEALTHCARE CENTER				Proprietary - Corporation	
RIVERSIDE HEALTHCARE CENTER		12/31/2021 365 Days Settled			
SAINT LOUIS, MI 48880		CR Beds 39 POS Beds 0			
GRATIOT		Key Performance Ind.			
WPS MI		Occupancy Rate		94.1%	
Balance Sheet		Income Statement		Length of Stay	
				197.0	
Current Assets	791,009	Total Charges	4,049,383	Average Wages	
Fixed Assets	46,518	Contract Allowance	1,639,929	24.00	
Other Assets	15,726	Operating Revenue	2,409,454	40.5%	
Total Assets	853,253	Operating Expense	3,121,108	59.5%	
Current Liabilities	1,437,217	Operating Margin	-711,654	129.5%	
Long Term Liabilities	1,081,073	Other Income	302,996	-29.5%	
Total Equity	-1,665,037	Other Expense	0	12.6%	
Total Liab. and Equity	853,253	Net Profit or Loss	(408,658)	0.0%	
				Days to Collect	
				112.9	
				Avg Payment Days	
				144.1	
				Depreciation Rate	
				454.3%	
				Return on Equity	
				24.5%	

235535 RIVERSIDE NURSING CENTRE				Proprietary - Corporation	
RIVERSIDE NURSING CENTRE		12/31/2021 365 Days Settled			
GRAND HAVEN, MI 49417		CR Beds 34 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.7%	
Balance Sheet		Income Statement		Length of Stay	
				55.1	
Current Assets	6,167,987	Total Charges	3,532,231	Average Wages	
Fixed Assets	267,362	Contract Allowance	671,709	27.19	
Other Assets	33,838	Operating Revenue	2,860,522	19.0%	
Total Assets	6,469,187	Operating Expense	3,197,454	81.0%	
Current Liabilities	1,168,351	Operating Margin	-336,932	111.8%	
Long Term Liabilities	0	Other Income	453,992	-11.8%	
Total Equity	5,300,836	Other Expense	0	15.9%	
Total Liab. and Equity	6,469,187	Net Profit or Loss	117,060	0.0%	
				Days to Collect	
				786.3	
				Avg Payment Days	
				113.5	
				Depreciation Rate	
				45.4%	
				Return on Equity	
				2.2%	

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235659 RIVERVIEW HEALTH & REHAB CENTER				Proprietary - Corporation	
RIVERVIEW HEALTH & REHAB CENTER 12/31/2021 365 Days Settled					
DETROIT, MI 48214				CR Beds 203 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate 66.2%	
Balance Sheet		Income Statement		Length of Stay 94.2	
Current Assets	4,992,432	Total Charges	22,112,707	Average Wages 21.98	
Fixed Assets	804,025	Contract Allowance	1,795,665	8.1%	Skilled Nursing 84.1%
Other Assets	0	Operating Revenue	20,317,042	91.9%	Ancillary Service 15.9%
Total Assets	<u>5,796,457</u>	Operating Expense	22,339,957	110.0%	Current Ratio 4.4
Current Liabilities	1,125,479	Operating Margin	-2,022,915	-10.0%	Days to Collect 77.8
Long Term Liabilities	238,023	Other Income	6,017,606	29.6%	Avg Payment Days 28.9
Total Equity	4,432,955	Other Expense	0	0.0%	Depreciation Rate 104.8%
Total Liab. and Equity	<u>5,796,457</u>	Net Profit or Loss	<u>3,994,691</u>	19.7%	Return on Equity 90.1%

235476 RIVERVIEW HEALTH AND REHAB CENTER NORTH				Proprietary - Corporation	
RIVERVIEW HEALTH AND REHAB CENTER 12/31/2021 365 Days Settled NORTH					
DETROIT, MI 48224				CR Beds 180 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 63.0%	
Balance Sheet		Income Statement		Length of Stay 107.3	
Current Assets	3,830,508	Total Charges	13,956,083	Average Wages 23.88	
Fixed Assets	210,478	Contract Allowance	1,858,302	13.3%	Skilled Nursing 80.9%
Other Assets	0	Operating Revenue	12,097,781	86.7%	Ancillary Service 19.1%
Total Assets	<u>4,040,986</u>	Operating Expense	15,002,749	124.0%	Current Ratio 1.5
Current Liabilities	2,526,919	Operating Margin	-2,904,968	-24.0%	Days to Collect 83.7
Long Term Liabilities	417,858	Other Income	7,994,601	66.1%	Avg Payment Days 55.0
Total Equity	1,096,209	Other Expense	0	0.0%	Depreciation Rate 211.6%
Total Liab. and Equity	<u>4,040,986</u>	Net Profit or Loss	<u>5,089,633</u>	42.1%	Return on Equity 464.3%

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235549 ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT		Proprietary - Corporation	
ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT		12/31/2021 365 Days Settled	
MUSKEGON, MI 49441		CR Beds 39 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NGS (WI)		Occupancy Rate	90.5%
Balance Sheet		Income Statement	
Current Assets	4,096,576	Total Charges	5,327,073
Fixed Assets	165,982	Contract Allowance	1,306,954
Other Assets	38,911	Operating Revenue	4,020,119
Total Assets	4,301,469	Operating Expense	3,876,249
Current Liabilities	1,186,731	Operating Margin	143,870
Long Term Liabilities	0	Other Income	388,138
Total Equity	3,114,738	Other Expense	0
Total Liab. and Equity	4,301,469	Net Profit or Loss	532,008
		24.5%	Skilled Nursing 81.8%
		75.5%	Ancillary Service 18.2%
		96.4%	Current Ratio 3.5
		3.6%	Days to Collect 372.3
		9.7%	Avg Payment Days 80.2
		0.0%	Depreciation Rate 86.2%
		13.2%	Return on Equity 17.1%
235591 ROUBAL CARE AND REHAB CENTER		Proprietary - Corporation	
ROUBAL CARE AND REHAB CENTER		12/31/2021 365 Days Settled	
STEPHENSON, MI 49887		CR Beds 39 POS Beds 0	
MENOMINEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.1%
Balance Sheet		Income Statement	
Current Assets	2,033,130	Total Charges	2,982,858
Fixed Assets	384,383	Contract Allowance	0
Other Assets	1,361	Operating Revenue	2,982,858
Total Assets	2,418,874	Operating Expense	3,133,247
Current Liabilities	137,495	Operating Margin	-150,389
Long Term Liabilities	0	Other Income	595,857
Total Equity	2,281,379	Other Expense	0
Total Liab. and Equity	2,418,874	Net Profit or Loss	445,468
		0.0%	Skilled Nursing 97.4%
		100.0%	Ancillary Service 2.6%
		105.0%	Current Ratio 14.8
		-5.0%	Days to Collect 37.0
		20.0%	Avg Payment Days 16.0
		0.0%	Depreciation Rate 3.3%
		14.9%	Return on Equity 19.5%

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235623 ROYALTON MANOR, L L C				Proprietary - Corporation	
ROYALTON MANOR, L L C		12/31/2021 365 Days Settled			
ST JOSEPH, MI 49085				CR Beds 123 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	54.4%
				Length of Stay	301.6
				Average Wages	20.06
				41.8%	Skilled Nursing 90.8%
				58.2%	Ancillary Service 9.2%
				124.7%	Current Ratio 0.8
				-24.7%	Days to Collect 32.3
				13.6%	Avg Payment Days 16.1
				0.0%	Depreciation Rate 106.4%
				-11.1%	Return on Equity -17.0%
Balance Sheet					
Income Statement					
Current Assets	1,049,163	Total Charges	13,035,938		
Fixed Assets	515,589	Contract Allowance	5,444,784		
Other Assets	1,539	Operating Revenue	7,591,154		
Total Assets	1,566,291	Operating Expense	9,466,828		
Current Liabilities	1,267,107	Operating Margin	-1,875,674		
Long Term Liabilities	-4,678,909	Other Income	1,030,082		
Total Equity	4,978,093	Other Expense	0		
Total Liab. and Equity	1,566,291	Net Profit or Loss	(845,592)		
235113 SAGINAW SENIOR CARE AND REHAB CENTER, L L C					
SAGINAW SENIOR CARE AND REHAB CENTER, L L C		12/31/2021 365 Days Settled		Proprietary - Corporation	
SAGINAW, MI 48603				CR Beds 71 POS Beds 0	
SAGINAW				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.1%
				Length of Stay	59.4
				Average Wages	22.40
				24.5%	Skilled Nursing 78.3%
				75.5%	Ancillary Service 21.7%
				109.8%	Current Ratio 30.3
				-9.8%	Days to Collect 49.8
				17.9%	Avg Payment Days 21.9
				0.0%	Depreciation Rate 64.2%
				8.1%	Return on Equity 16.8%
Balance Sheet					
Income Statement					
Current Assets	1,978,205	Total Charges	8,582,032		
Fixed Assets	350,314	Contract Allowance	2,106,182		
Other Assets	858,779	Operating Revenue	6,475,850		
Total Assets	3,187,298	Operating Expense	7,110,371		
Current Liabilities	65,180	Operating Margin	-634,521		
Long Term Liabilities	0	Other Income	1,159,910		
Total Equity	3,122,118	Other Expense	0		
Total Liab. and Equity	3,187,298	Net Profit or Loss	525,389		

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235094 SAMARITAS SENIOR LIVING CADILLAC				Nonprofit - Church	
SAMARITAS SENIOR LIVING CADILLAC		12/31/2021 365 Days Settled			
CADILLAC, MI 49601		CR Beds 131 POS Beds 0			
WEXFORD		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		53.3%	
Balance Sheet		Income Statement		Length of Stay 76.5	
Current Assets	67,757,538	Total Charges	8,868,118	Average Wages 22.72	
Fixed Assets	39,736,922	Contract Allowance	0	0.0% Skilled Nursing 87.7%	
Other Assets	9,738,159	Operating Revenue	8,868,118	100.0% Ancillary Service 12.3%	
Total Assets	117,232,619	Operating Expense	10,407,083	117.4% Current Ratio 5.3	
Current Liabilities	12,730,393	Operating Margin	-1,538,965	-17.4% Days to Collect 822.9	
Long Term Liabilities	45,289,939	Other Income	2,064,814	23.3% Avg Payment Days 319.9	
Total Equity	59,212,287	Other Expense	0	0.0% Depreciation Rate 2.7%	
Total Liab. and Equity	117,232,619	Net Profit or Loss	525,849	5.9% Return on Equity 0.9%	

235458 SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE				Nonprofit - Church	
SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE		12/31/2021 365 Days Settled			
GRAND RAPIDS, MI 49508		CR Beds 125 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		59.8%	
Balance Sheet		Income Statement		Length of Stay 241.6	
Current Assets	67,757,538	Total Charges	9,229,233	Average Wages 26.52	
Fixed Assets	39,736,922	Contract Allowance	663,275	7.2% Skilled Nursing 92.4%	
Other Assets	9,738,159	Operating Revenue	8,565,958	92.8% Ancillary Service 7.6%	
Total Assets	117,232,619	Operating Expense	9,913,883	115.7% Current Ratio 5.3	
Current Liabilities	12,730,393	Operating Margin	-1,347,925	-15.7% Days to Collect 851.9	
Long Term Liabilities	45,289,939	Other Income	888,646	10.4% Avg Payment Days 335.9	
Total Equity	59,212,287	Other Expense	0	0.0% Depreciation Rate 1.1%	
Total Liab. and Equity	117,232,619	Net Profit or Loss	(459,279)	-5.4% Return on Equity -0.8%	

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235250 SAMARITAS SENIOR LIVING SAGINAW				Nonprofit - Church	
SAMARITAS SENIOR LIVING SAGINAW		12/31/2021 365 Days Settled			
SAGINAW, MI 48602		CR Beds 92 POS Beds 0			
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.2%	
Balance Sheet		Income Statement		Length of Stay 79.5	
Current Assets	67,757,538	Total Charges	7,175,454	Average Wages	26.84
Fixed Assets	39,736,922	Contract Allowance	878,317	12.2%	Skilled Nursing 83.6%
Other Assets	9,738,159	Operating Revenue	6,297,137	87.8%	Ancillary Service 16.4%
Total Assets	117,232,619	Operating Expense	10,738,787	170.5%	Current Ratio 5.3
Current Liabilities	12,730,393	Operating Margin	-4,441,650	-70.5%	Days to Collect 1,158.9
Long Term Liabilities	45,289,939	Other Income	653,234	10.4%	Avg Payment Days 310.1
Total Equity	59,212,287	Other Expense	0	0.0%	Depreciation Rate 1.6%
Total Liab. and Equity	117,232,619	Net Profit or Loss	(3,788,416)	-60.2%	Return on Equity -6.4%

235453 SANCTUARY AT FRASER VILLA				Nonprofit - Church	
SANCTUARY AT FRASER VILLA		6/30/2021 365 Days Settled			
FRASER, MI 48026		CR Beds 170 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.7%	
Balance Sheet		Income Statement		Length of Stay 50.5	
Current Assets	18,975,136	Total Charges	27,338,357	Average Wages	23.82
Fixed Assets	8,482,463	Contract Allowance	11,170,534	40.9%	Skilled Nursing 50.1%
Other Assets	66,928	Operating Revenue	16,167,823	59.1%	Ancillary Service 47.0%
Total Assets	27,524,527	Operating Expense	15,586,844	96.4%	Current Ratio 20.6
Current Liabilities	921,530	Operating Margin	580,979	3.6%	Days to Collect 427.4
Long Term Liabilities	7,036,219	Other Income	4,544,347	28.1%	Avg Payment Days 18.5
Total Equity	19,566,778	Other Expense	0	0.0%	Depreciation Rate 3.1%
Total Liab. and Equity	27,524,527	Net Profit or Loss	5,125,326	31.7%	Return on Equity 26.2%

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235301 SANCTUARY AT MCAULEY		Nonprofit - Church	
SANCTUARY AT MCAULEY		6/30/2021 365 Days Settled	
MUSKEGON, MI 49444		CR Beds 98 POS Beds 0	
MUSKEGON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 68.8%	
Balance Sheet		Income Statement	
Current Assets	10,694,105	Total Charges	12,151,775
Fixed Assets	1,659,912	Contract Allowance	3,686,194
Other Assets	12,786	Operating Revenue	8,465,581
Total Assets	12,366,803	Operating Expense	9,045,066
Current Liabilities	871,189	Operating Margin	-579,485
Long Term Liabilities	1,405,052	Other Income	521,402
Total Equity	10,090,562	Other Expense	0
Total Liab. and Equity	12,366,803	Net Profit or Loss	(58,083)
		30.3%	Skilled Nursing 69.3%
		69.7%	Ancillary Service 30.7%
		106.8%	Current Ratio 12.3
		-6.8%	Days to Collect 455.0
		6.2%	Avg Payment Days 34.1
		0.0%	Depreciation Rate 2.4%
		-0.7%	Return on Equity -0.6%

235157 SANILAC MEDICAL CARE FACILITY		Government - County	
SANILAC MEDICAL CARE FACILITY		12/31/2021 365 Days Settled	
SANDUSKY, MI 48471		CR Beds POS Beds 0 22,287	
SANILAC		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 0.3%	
Balance Sheet		Income Statement	
Current Assets	5,753,041	Total Charges	8,878,461
Fixed Assets	1,948,596	Contract Allowance	642,280
Other Assets	0	Operating Revenue	8,236,181
Total Assets	7,701,637	Operating Expense	10,422,101
Current Liabilities	1,470,610	Operating Margin	-2,185,920
Long Term Liabilities	0	Other Income	4,829,119
Total Equity	6,231,027	Other Expense	0
Total Liab. and Equity	7,701,637	Net Profit or Loss	2,643,199
		7.2%	Skilled Nursing 90.0%
		92.8%	Ancillary Service 10.0%
		126.5%	Current Ratio 3.9
		-26.5%	Days to Collect 157.2
		58.6%	Avg Payment Days 22.0
		0.0%	Depreciation Rate 4.0%
		32.1%	Return on Equity 42.4%

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235384 SCHNEPP SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
SCHNEPP SENIOR CARE AND REHAB CENTER 12/31/2021 365 Days Settled					
SAINT LOUIS, MI 48880				CR Beds 97 POS Beds 0	
GRATIOT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.0%	
Balance Sheet		Income Statement		Length of Stay 99.6	
Current Assets	2,399,675	Total Charges	12,718,658	Average Wages 22.55	
Fixed Assets	1,965,548	Contract Allowance	2,642,136	20.8%	Skilled Nursing 75.0%
Other Assets	0	Operating Revenue	10,076,522	79.2%	Ancillary Service 25.0%
Total Assets	<u>4,365,223</u>	Operating Expense	10,406,957	103.3%	Current Ratio 1.5
Current Liabilities	1,588,759	Operating Margin	-330,435	-3.3%	Days to Collect 49.4
Long Term Liabilities	0	Other Income	1,900,466	18.9%	Avg Payment Days 22.4
Total Equity	2,776,464	Other Expense	0	0.0%	Depreciation Rate 24.4%
Total Liab. and Equity	<u>4,365,223</u>	Net Profit or Loss	<u>1,570,031</u>	15.6%	Return on Equity 56.5%
235147 SCHOOLCRAFT MEDICAL CARE FACILITY				Government - County	
SCHOOLCRAFT MEDICAL CARE FACILITY 9/30/2021 365 Days Settled					
MANISTIQUE, MI 49854				CR Beds 85 POS Beds 0	
SCHOOLCRAFT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 61.6%	
Balance Sheet		Income Statement		Length of Stay 308.5	
Current Assets	6,953,354	Total Charges	6,067,915	Average Wages 11.77	
Fixed Assets	2,529,566	Contract Allowance	-202,394	-3.3%	Skilled Nursing 92.0%
Other Assets	9,070	Operating Revenue	6,270,309	103.3%	Ancillary Service 8.0%
Total Assets	<u>9,491,990</u>	Operating Expense	7,531,870	120.1%	Current Ratio 9.1
Current Liabilities	763,915	Operating Margin	-1,261,561	-20.1%	Days to Collect 65.3
Long Term Liabilities	7,230,095	Other Income	1,907,234	30.4%	Avg Payment Days 28.4
Total Equity	1,497,980	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	<u>9,491,990</u>	Net Profit or Loss	<u>645,673</u>	10.3%	Return on Equity 43.1%

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235492 SHEFFIELD MANOR NURSING & REHAB CENTER				Proprietary - Corporation	
SHEFFIELD MANOR NURSING & REHAB CENTER				12/31/2021 365 Days Settled	
DETROIT, MI 48227				CR Beds 106 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.6%
Balance Sheet		Income Statement		Length of Stay	144.0
Current Assets	49,821	Total Charges	13,949,146	Average Wages	18.79
Fixed Assets	1,075,637	Contract Allowance	6,047,867	43.4%	Skilled Nursing 86.5%
Other Assets	9,447	Operating Revenue	7,901,279	56.6%	Ancillary Service 13.5%
Total Assets	1,134,905	Operating Expense	9,619,597	121.7%	Current Ratio 0.0
Current Liabilities	1,837,848	Operating Margin	-1,718,318	-21.7%	Days to Collect 27.0
Long Term Liabilities	-534,550	Other Income	768,937	9.7%	Avg Payment Days 11.0
Total Equity	-168,393	Other Expense	0	0.0%	Depreciation Rate 30.2%
Total Liab. and Equity	1,134,905	Net Profit or Loss	(949,381)	-12.0%	Return on Equity 563.8%
235662 SHELBY CROSSING HEALTH CAMPUS				Proprietary - Corporation	
SHELBY CROSSING HEALTH CAMPUS				12/31/2021 365 Days Settled	
SHELBY TOWNSHIP, MI 48315				CR Beds 132 POS Beds 0	
MACOMB				Key Performance Ind.	
CGS (KENTUCKY)				Occupancy Rate	74.5%
Balance Sheet		Income Statement		Length of Stay	48.7
Current Assets	15,631,275	Total Charges	15,903,006	Average Wages	24.47
Fixed Assets	19,596,404	Contract Allowance	2,419,625	15.2%	Skilled Nursing 58.7%
Other Assets	14,349,093	Operating Revenue	13,483,381	84.8%	Ancillary Service 17.8%
Total Assets	49,576,772	Operating Expense	13,175,744	97.7%	Current Ratio 15.8
Current Liabilities	990,867	Operating Margin	307,637	2.3%	Days to Collect 32.6
Long Term Liabilities	17,392,993	Other Income	140,026	1.0%	Avg Payment Days 15.5
Total Equity	31,192,912	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	49,576,772	Net Profit or Loss	447,663	3.3%	Return on Equity 1.4%

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235506 SHELBY HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
SHELBY HEALTH AND REHABILITATION CENTER				12/31/2021 365 Days Settled	
SHELBY TOWNSHIP, MI 48315				CR Beds 212 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.9%
Balance Sheet		Income Statement		Length of Stay	35.6
Current Assets	3,506,526	Total Charges	29,637,463	Average Wages	26.20
Fixed Assets	523,948	Contract Allowance	5,964,021	20.1%	Skilled Nursing 70.1%
Other Assets	4,396,926	Operating Revenue	23,673,442	79.9%	Ancillary Service 29.9%
Total Assets	8,427,400	Operating Expense	26,751,335	113.0%	Current Ratio 0.3
Current Liabilities	10,323,392	Operating Margin	-3,077,893	-13.0%	Days to Collect 49.4
Long Term Liabilities	0	Other Income	1,588,031	6.7%	Avg Payment Days 16.6
Total Equity	-1,895,992	Other Expense	0	0.0%	Depreciation Rate 492.5%
Total Liab. and Equity	8,427,400	Net Profit or Loss	(1,489,862)	-6.3%	Return on Equity 78.6%
235443 SHOREPOINTE NURSING CENTER				Proprietary - Partnership	
SHOREPOINTE NURSING CENTER				12/31/2021 365 Days Settled	
SAINT CLAIR SHORES, MI 48081				CR Beds 200 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.2%
Balance Sheet		Income Statement		Length of Stay	47.6
Current Assets	4,469,048	Total Charges	22,582,601	Average Wages	27.85
Fixed Assets	451,414	Contract Allowance	966,152	4.3%	Skilled Nursing 76.6%
Other Assets	5,606,778	Operating Revenue	21,616,449	95.7%	Ancillary Service 23.4%
Total Assets	10,527,240	Operating Expense	23,424,763	108.4%	Current Ratio 0.6
Current Liabilities	6,903,500	Operating Margin	-1,808,314	-8.4%	Days to Collect 59.9
Long Term Liabilities	0	Other Income	2,077,517	9.6%	Avg Payment Days 8.5
Total Equity	3,623,740	Other Expense	0	0.0%	Depreciation Rate 347.8%
Total Liab. and Equity	10,527,240	Net Profit or Loss	269,203	1.2%	Return on Equity 7.4%

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235103 SKLD BELTLINE				Proprietary - Partnership	
SKLD BELTLINE		12/31/2021 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 182 POS Beds 0	
KENT				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	75.1%
Balance Sheet		Income Statement		Length of Stay	95.9
Current Assets	533,449	Total Charges	21,453,055	Average Wages	23.27
Fixed Assets	15,247,404	Contract Allowance	6,280,416	29.3%	Skilled Nursing 87.6%
Other Assets	0	Operating Revenue	15,172,639	70.7%	Ancillary Service 12.4%
Total Assets	15,780,853	Operating Expense	18,253,541	120.3%	Current Ratio 0.1
Current Liabilities	3,895,346	Operating Margin	-3,080,902	-20.3%	Days to Collect 96.4
Long Term Liabilities	13,402,665	Other Income	5,542,979	36.5%	Avg Payment Days 55.7
Total Equity	-1,517,158	Other Expense	0	0.0%	Depreciation Rate 12.9%
Total Liab. and Equity	15,780,853	Net Profit or Loss	2,462,077	16.2%	Return on Equity -162.3%
235217 SKLD BLOOMFIELD HILLS				Proprietary - Partnership	
SKLD BLOOMFIELD HILLS		12/31/2021 365 Days Settled			
BLOOMFIELD HILLS, MI 48304				CR Beds 159 POS Beds 0	
OAKLAND				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	83.2%
Balance Sheet		Income Statement		Length of Stay	74.3
Current Assets	3,662,274	Total Charges	25,950,039	Average Wages	23.91
Fixed Assets	13,301,484	Contract Allowance	8,446,562	32.5%	Skilled Nursing 84.3%
Other Assets	0	Operating Revenue	17,503,477	67.5%	Ancillary Service 15.7%
Total Assets	16,963,758	Operating Expense	18,394,054	105.1%	Current Ratio 1.1
Current Liabilities	3,419,904	Operating Margin	-890,577	-5.1%	Days to Collect 64.1
Long Term Liabilities	12,674,148	Other Income	2,316,239	13.2%	Avg Payment Days 67.8
Total Equity	869,706	Other Expense	0	0.0%	Depreciation Rate 10.6%
Total Liab. and Equity	16,963,758	Net Profit or Loss	1,425,662	8.1%	Return on Equity 163.9%

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235032 SKLD IONIA				Proprietary - Partnership	
SKLD IONIA		12/31/2021 365 Days Settled			
IONIA, MI 48846				CR Beds 107 POS Beds 0	
IONIA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 69.1%	
Balance Sheet		Income Statement		Length of Stay 86.5	
Current Assets	561,416	Total Charges	11,340,035	Average Wages 20.09	
Fixed Assets	8,561,661	Contract Allowance	3,307,966	29.2%	Skilled Nursing 83.6%
Other Assets	0	Operating Revenue	8,032,069	70.8%	Ancillary Service 16.4%
Total Assets	<u>9,123,077</u>	Operating Expense	9,404,066	117.1%	Current Ratio 0.3
Current Liabilities	1,803,616	Operating Margin	-1,371,997	-17.1%	Days to Collect 50.4
Long Term Liabilities	7,879,580	Other Income	2,828,977	35.2%	Avg Payment Days 44.8
Total Equity	-560,119	Other Expense	0	0.0%	Depreciation Rate 12.6%
Total Liab. and Equity	<u>9,123,077</u>	Net Profit or Loss	<u>1,456,980</u>	18.1%	Return on Equity -260.1%
235261 SKLD LEONARD				Proprietary - Partnership	
SKLD LEONARD		12/31/2021 365 Days Settled			
GRAND RAPIDS, MI 49505				CR Beds 69 POS Beds 0	
KENT				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 91.3%	
Balance Sheet		Income Statement		Length of Stay 131.3	
Current Assets	2,339,872	Total Charges	10,221,282	Average Wages 24.51	
Fixed Assets	5,578,611	Contract Allowance	2,740,174	26.8%	Skilled Nursing 86.5%
Other Assets	0	Operating Revenue	7,481,108	73.2%	Ancillary Service 13.5%
Total Assets	<u>7,918,483</u>	Operating Expense	8,369,062	111.9%	Current Ratio 1.3
Current Liabilities	1,789,765	Operating Margin	-887,954	-11.9%	Days to Collect 39.1
Long Term Liabilities	5,081,221	Other Income	1,707,280	22.8%	Avg Payment Days 59.3
Total Equity	1,047,497	Other Expense	0	0.0%	Depreciation Rate 7.7%
Total Liab. and Equity	<u>7,918,483</u>	Net Profit or Loss	<u>819,326</u>	11.0%	Return on Equity 78.2%

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235365 SKLD LIVONIA				Proprietary - Partnership	
SKLD LIVONIA		12/31/2021 365 Days Settled			
LIVONIA, MI 48152				CR Beds 110 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 82.1%	
Balance Sheet		Income Statement		Length of Stay 65.7	
Current Assets	6,781,845	Total Charges	14,017,503	Average Wages 23.17	
Fixed Assets	9,234,264	Contract Allowance	2,928,805	20.9% Skilled Nursing 79.0%	
Other Assets	0	Operating Revenue	11,088,698	79.1% Ancillary Service 21.0%	
Total Assets	<u>16,016,109</u>	Operating Expense	10,954,746	98.8% Current Ratio 2.7	
Current Liabilities	2,501,271	Operating Margin	133,952	1.2% Days to Collect 64.8	
Long Term Liabilities	8,100,511	Other Income	2,797,123	25.2% Avg Payment Days 56.0	
Total Equity	<u>5,414,327</u>	Other Expense	0	0.0% Depreciation Rate 9.2%	
Total Liab. and Equity	<u>16,016,109</u>	Net Profit or Loss	<u>2,931,075</u>	26.4% Return on Equity 54.1%	
235004 SKLD MUSKEGON				Proprietary - Partnership	
SKLD MUSKEGON		12/31/2021 365 Days Settled			
MUSKEGON, MI 49441				CR Beds 107 POS Beds 0	
MUSKEGON				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 75.0%	
Balance Sheet		Income Statement		Length of Stay 77.5	
Current Assets	4,085,611	Total Charges	13,402,762	Average Wages 22.79	
Fixed Assets	8,583,724	Contract Allowance	3,321,991	24.8% Skilled Nursing 81.1%	
Other Assets	0	Operating Revenue	10,080,771	75.2% Ancillary Service 18.9%	
Total Assets	<u>12,669,335</u>	Operating Expense	10,787,233	107.0% Current Ratio 1.7	
Current Liabilities	2,410,720	Operating Margin	-706,462	-7.0% Days to Collect 74.6	
Long Term Liabilities	7,879,580	Other Income	2,572,056	25.5% Avg Payment Days 63.7	
Total Equity	<u>2,379,035</u>	Other Expense	0	0.0% Depreciation Rate 12.2%	
Total Liab. and Equity	<u>12,669,335</u>	Net Profit or Loss	<u>1,865,594</u>	18.5% Return on Equity 78.4%	

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235351 SKLD PLYMOUTH				Proprietary - Partnership	
SKLD PLYMOUTH		12/31/2021 365 Days Settled			
PLYMOUTH, MI 48170				CR Beds 101 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	85.9%
Balance Sheet		Income Statement		Length of Stay	93.4
Current Assets	4,706,867	Total Charges	14,157,236	Average Wages	22.79
Fixed Assets	8,217,691	Contract Allowance	4,016,707	28.4%	Skilled Nursing 82.1%
Other Assets	0	Operating Revenue	10,140,529	71.6%	Ancillary Service 17.9%
Total Assets	12,924,558	Operating Expense	11,245,797	110.9%	Current Ratio 1.8
Current Liabilities	2,600,548	Operating Margin	-1,105,268	-10.9%	Days to Collect 48.5
Long Term Liabilities	7,437,734	Other Income	2,472,030	24.4%	Avg Payment Days 64.3
Total Equity	2,886,276	Other Expense	0	0.0%	Depreciation Rate 12.7%
Total Liab. and Equity	12,924,558	Net Profit or Loss	1,366,762	13.5%	Return on Equity 47.4%
235487 SKLD WEST BLOOMFIELD				Proprietary - Partnership	
SKLD WEST BLOOMFIELD		12/31/2021 365 Days Settled			
WEST BLOOMFIELD, MI 48322				CR Beds 140 POS Beds 0	
OAKLAND				Key Performance Ind.	
Novitas MD				Occupancy Rate	63.2%
Balance Sheet		Income Statement		Length of Stay	25.7
Current Assets	-61,549	Total Charges	16,782,761	Average Wages	24.85
Fixed Assets	11,622,373	Contract Allowance	4,890,916	29.1%	Skilled Nursing 72.4%
Other Assets	0	Operating Revenue	11,891,845	70.9%	Ancillary Service 27.6%
Total Assets	11,560,824	Operating Expense	15,418,489	129.7%	Current Ratio 0.0
Current Liabilities	3,666,193	Operating Margin	-3,526,644	-29.7%	Days to Collect 70.2
Long Term Liabilities	10,309,741	Other Income	3,852,201	32.4%	Avg Payment Days 66.9
Total Equity	-2,415,110	Other Expense	0	0.0%	Depreciation Rate 15.3%
Total Liab. and Equity	11,560,824	Net Profit or Loss	325,557	2.7%	Return on Equity -13.5%

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235206 SKLD WHITEHALL				Proprietary - Partnership	
SKLD WHITEHALL		12/31/2021 365 Days Settled			
WHITEHALL, MI 49461				CR Beds 125 POS Beds 0	
MUSKEGON				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	62.8%
Balance Sheet		Income Statement		Length of Stay	80.5
Current Assets	-1,587,393	Total Charges	12,806,433	Average Wages	21.64
Fixed Assets	10,063,335	Contract Allowance	4,705,294	36.7%	Skilled Nursing 80.9%
Other Assets	0	Operating Revenue	8,101,139	63.3%	Ancillary Service 19.1%
Total Assets	8,475,942	Operating Expense	10,533,193	130.0%	Current Ratio (0.7)
Current Liabilities	2,196,582	Operating Margin	-2,432,054	-30.0%	Days to Collect 62.4
Long Term Liabilities	9,205,119	Other Income	3,543,154	43.7%	Avg Payment Days 55.5
Total Equity	-2,925,759	Other Expense	0	0.0%	Depreciation Rate 12.3%
Total Liab. and Equity	8,475,942	Net Profit or Loss	1,111,100	13.7%	Return on Equity -38.0%
235441 SKLD WYOMING				Proprietary - Partnership	
SKLD WYOMING		12/31/2021 365 Days Settled			
WYOMING, MI 49509				CR Beds 92 POS Beds 0	
KENT				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	86.1%
Balance Sheet		Income Statement		Length of Stay	93.6
Current Assets	756,361	Total Charges	12,802,114	Average Wages	22.52
Fixed Assets	7,507,474	Contract Allowance	4,234,287	33.1%	Skilled Nursing 86.6%
Other Assets	0	Operating Revenue	8,567,827	66.9%	Ancillary Service 13.4%
Total Assets	8,263,835	Operating Expense	8,888,792	103.7%	Current Ratio 0.4
Current Liabilities	1,815,738	Operating Margin	-320,965	-3.7%	Days to Collect 64.3
Long Term Liabilities	6,774,973	Other Income	2,163,528	25.3%	Avg Payment Days 52.2
Total Equity	-326,876	Other Expense	0	0.0%	Depreciation Rate 12.4%
Total Liab. and Equity	8,263,835	Net Profit or Loss	1,842,563	21.5%	Return on Equity -563.7%

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235347 SKLD ZEELAND				Proprietary - Partnership		
SKLD ZEELAND		12/31/2021 365 Days Settled				
ZEELAND, MI 49464				CR Beds 138 POS Beds 0		
OTTAWA				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.1%	
				Length of Stay	115.7	
Balance Sheet		Income Statement		Average Wages	20.83	
Current Assets	4,005,638	Total Charges	15,536,290	17.4%	Skilled Nursing	88.1%
Fixed Assets	11,085,055	Contract Allowance	2,697,962	82.6%	Ancillary Service	11.9%
Other Assets	0	Operating Revenue	12,838,328	116.3%	Current Ratio	1.3
Total Assets	15,090,693	Operating Expense	14,934,804	-16.3%	Days to Collect	42.0
Current Liabilities	3,041,018	Operating Margin	-2,096,476	43.3%	Avg Payment Days	54.7
Long Term Liabilities	10,162,460	Other Income	5,560,091	0.0%	Depreciation Rate	22.9%
Total Equity	1,887,215	Other Expense	0	27.0%	Return on Equity	183.5%
Total Liab. and Equity	15,090,693	Net Profit or Loss	3,463,615			
235270 SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation		
SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY		12/31/2021 365 Days Settled				
SOUTH HAVEN, MI 49090				CR Beds 70 POS Beds 0		
VAN BUREN				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.1%	
				Length of Stay	114.3	
Balance Sheet		Income Statement		Average Wages	25.57	
Current Assets	4,117,485	Total Charges	8,918,243	27.2%	Skilled Nursing	83.1%
Fixed Assets	380,876	Contract Allowance	2,426,255	72.8%	Ancillary Service	16.9%
Other Assets	103,000	Operating Revenue	6,491,988	101.0%	Current Ratio	1.6
Total Assets	4,601,361	Operating Expense	6,558,158	-1.0%	Days to Collect	228.0
Current Liabilities	2,539,690	Operating Margin	-66,170	11.1%	Avg Payment Days	112.6
Long Term Liabilities	0	Other Income	723,313	0.0%	Depreciation Rate	117.3%
Total Equity	2,061,671	Other Expense	0	10.1%	Return on Equity	31.9%
Total Liab. and Equity	4,601,361	Net Profit or Loss	657,143			

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235065 SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		12/31/2021 365 Days Settled	
SOUTH LYON, MI 48178		CR Beds 74 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.4%
Balance Sheet		Income Statement	
Current Assets	2,141,600	Total Charges	8,540,679
Fixed Assets	861,642	Contract Allowance	2,676,603
Other Assets	1,116,995	Operating Revenue	5,864,076
Total Assets	4,120,237	Operating Expense	6,970,819
Current Liabilities	-1,302,357	Operating Margin	-1,106,743
Long Term Liabilities	0	Other Income	1,239,585
Total Equity	5,422,594	Other Expense	0
Total Liab. and Equity	4,120,237	Net Profit or Loss	132,842
		31.3%	68.7%
		118.9%	-18.9%
		21.1%	0.0%
		2.3%	
			118.1
			24.65
			83.7%
			16.3%
			(1.6)
			33.9
			23.8
			31.0%
			2.4%

235035 SPECTRUM HEALTH REHAB AND NURSING CENTER		Nonprofit - Other	
SPECTRUM HEALTH REHAB AND NURSING CENTER		12/31/2021 365 Days Settled	
GRAND RAPIDS, MI 49508		CR Beds 165 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	71.5%
Balance Sheet		Income Statement	
Current Assets	2,743,617	Total Charges	25,162,763
Fixed Assets	24,588,717	Contract Allowance	9,293,458
Other Assets	5,353	Operating Revenue	15,869,305
Total Assets	27,337,687	Operating Expense	23,530,285
Current Liabilities	7,304,586	Operating Margin	-7,660,980
Long Term Liabilities	25,233,181	Other Income	1,593,309
Total Equity	-5,200,080	Other Expense	0
Total Liab. and Equity	27,337,687	Net Profit or Loss	(6,067,673)
		36.9%	63.1%
		148.3%	-48.3%
		10.0%	0.0%
		-38.2%	
			95.3
			31.78
			98.2%
			1.8%
			0.4
			62.9
			78.8
			2.4%
			116.7%

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235643 ST ANNS HOME				Nonprofit - Church	
ST ANNS HOME		12/31/2021 365 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 144 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	57.4%
				Length of Stay	168.5
				Average Wages	15.90
				9.0%	Skilled Nursing 62.2%
				91.0%	Ancillary Service 7.0%
				137.4%	Current Ratio 9.4
				-37.4%	Days to Collect 10.9
				35.5%	Avg Payment Days 17.8
				0.0%	Depreciation Rate 3.0%
				-1.9%	Return on Equity -1.1%
Balance Sheet		Income Statement			
Current Assets	5,611,704	Total Charges	7,846,582		
Fixed Assets	5,464,346	Contract Allowance	703,412		
Other Assets	1,533,079	Operating Revenue	7,143,170		
Total Assets	12,609,129	Operating Expense	9,813,292		
Current Liabilities	599,343	Operating Margin	-2,670,122		
Long Term Liabilities	0	Other Income	2,535,387		
Total Equity	12,009,786	Other Expense	0		
Total Liab. and Equity	12,609,129	Net Profit or Loss	(134,735)		
235408 ST ANTHONY HEALTHCARE CENTER				Proprietary - Corporation	
ST ANTHONY HEALTHCARE CENTER		12/31/2021 365 Days Settled			
WARREN, MI 48092				CR Beds 142 POS Beds 0	
MACOMB				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.5%
				Length of Stay	90.8
				Average Wages	20.68
				49.0%	Skilled Nursing 66.9%
				51.0%	Ancillary Service 33.1%
				106.7%	Current Ratio 1.1
				-6.7%	Days to Collect 109.4
				8.5%	Avg Payment Days 28.5
				0.0%	Depreciation Rate 109.2%
				1.8%	Return on Equity 2.5%
Balance Sheet		Income Statement			
Current Assets	4,184,404	Total Charges	33,669,820		
Fixed Assets	804,721	Contract Allowance	16,514,902		
Other Assets	7,885	Operating Revenue	17,154,918		
Total Assets	4,997,010	Operating Expense	18,299,212		
Current Liabilities	3,660,783	Operating Margin	-1,144,294		
Long Term Liabilities	-11,079,576	Other Income	1,457,638		
Total Equity	12,415,803	Other Expense	0		
Total Liab. and Equity	4,997,010	Net Profit or Loss	313,344		

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235249 ST FRANCIS HOME				Nonprofit - Church	
ST FRANCIS HOME		12/31/2021 365 Days Settled			
SAGINAW, MI 48609				CR Beds 94	POS Beds 0
SAGINAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.9%
Balance Sheet		Income Statement		Length of Stay	355.8
Current Assets	6,287,002	Total Charges	11,214,744	Average Wages	21.97
Fixed Assets	644,891	Contract Allowance	2,640,716	23.5%	Skilled Nursing 66.2%
Other Assets	0	Operating Revenue	8,574,028	76.5%	Ancillary Service 33.8%
Total Assets	<u>6,931,893</u>	Operating Expense	10,926,154	127.4%	Current Ratio 3.5
Current Liabilities	1,782,262	Operating Margin	-2,352,126	-27.4%	Days to Collect 42.5
Long Term Liabilities	0	Other Income	3,249,108	37.9%	Avg Payment Days 46.3
Total Equity	<u>5,149,631</u>	Other Expense	0	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	<u>6,931,893</u>	Net Profit or Loss	896,982	10.5%	Return on Equity 17.4%
235527 ST JAMES NURSING CENTER				Proprietary - Corporation	
ST JAMES NURSING CENTER		12/31/2021 365 Days Settled			
DETROIT, MI 48205				CR Beds 143	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.6%
Balance Sheet		Income Statement		Length of Stay	124.2
Current Assets	1,897,103	Total Charges	14,127,355	Average Wages	22.13
Fixed Assets	636,038	Contract Allowance	4,360,361	30.9%	Skilled Nursing 72.6%
Other Assets	9,877	Operating Revenue	9,766,994	69.1%	Ancillary Service 27.4%
Total Assets	<u>2,543,018</u>	Operating Expense	12,461,095	127.6%	Current Ratio 0.4
Current Liabilities	4,680,030	Operating Margin	-2,694,101	-27.6%	Days to Collect 90.3
Long Term Liabilities	5,536,722	Other Income	184,141	1.9%	Avg Payment Days 122.5
Total Equity	<u>-7,673,734</u>	Other Expense	0	0.0%	Depreciation Rate 22.8%
Total Liab. and Equity	<u>2,543,018</u>	Net Profit or Loss	(2,509,960)	-25.7%	Return on Equity 32.7%

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235383 ST JOSEPH'S, A VILLA CENTER				Proprietary - Other	
ST JOSEPH'S, A VILLA CENTER		12/31/2021 365 Days Settled			
HAMTRAMCK, MI 48212		CR Beds 169 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.7%	
Balance Sheet		Income Statement		Length of Stay 121.0	
Current Assets	4,243,317	Total Charges	15,793,994	Average Wages	22.62
Fixed Assets	262,143	Contract Allowance	5,992,205	37.9%	Skilled Nursing 77.6%
Other Assets	0	Operating Revenue	9,801,789	62.1%	Ancillary Service 22.4%
Total Assets	4,505,460	Operating Expense	11,263,055	114.9%	Current Ratio 5.4
Current Liabilities	786,692	Operating Margin	-1,461,266	-14.9%	Days to Collect 91.8
Long Term Liabilities	0	Other Income	4,523,427	46.1%	Avg Payment Days 25.5
Total Equity	3,718,768	Other Expense	0	0.0%	Depreciation Rate 161.1%
Total Liab. and Equity	4,505,460	Net Profit or Loss	3,062,161	31.2%	Return on Equity 82.3%
235661 STONEGATE HEALTH CAMPUS				Proprietary - Corporation	
STONEGATE HEALTH CAMPUS		12/31/2021 365 Days Settled			
LAPEER, MI 48446		CR Beds 119 POS Beds 0			
LAPEER		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		83.0%	
Balance Sheet		Income Statement		Length of Stay 80.3	
Current Assets	12,854,917	Total Charges	13,269,771	Average Wages	23.28
Fixed Assets	12,021,687	Contract Allowance	1,422,693	10.7%	Skilled Nursing 68.9%
Other Assets	9,950,641	Operating Revenue	11,847,078	89.3%	Ancillary Service 14.9%
Total Assets	34,827,245	Operating Expense	10,992,545	92.8%	Current Ratio 35.2
Current Liabilities	365,304	Operating Margin	854,533	7.2%	Days to Collect 37.0
Long Term Liabilities	567,663	Other Income	618,344	5.2%	Avg Payment Days 17.4
Total Equity	33,894,278	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	34,827,245	Net Profit or Loss	1,472,877	12.4%	Return on Equity 4.3%

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235608 STRATFORD PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
STRATFORD PINES NURSING AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
MIDLAND, MI 48642				CR Beds 100 POS Beds 0	
MIDLAND				Key Performance Ind.	
WPS MI				Occupancy Rate	69.7%
				Length of Stay	100.6
				Average Wages	21.53
				19.3% Skilled Nursing	77.4%
				80.7% Ancillary Service	22.6%
				106.4% Current Ratio	2.5
				-6.4% Days to Collect	24.9
				14.6% Avg Payment Days	28.6
				0.0% Depreciation Rate	1,046.9%
				8.2% Return on Equity	39.3%
Balance Sheet		Income Statement			
Current Assets	2,968,041	Total Charges	11,087,769		
Fixed Assets	59,461	Contract Allowance	2,138,380		
Other Assets	35,492	Operating Revenue	8,949,389		
Total Assets	3,062,994	Operating Expense	9,524,950		
Current Liabilities	1,194,119	Operating Margin	-575,561		
Long Term Liabilities	0	Other Income	1,309,713		
Total Equity	1,868,875	Other Expense	0		
Total Liab. and Equity	3,062,994	Net Profit or Loss	734,152		
235541 THE LODGE AT TAYLOR				Proprietary - Corporation	
THE LODGE AT TAYLOR		12/31/2021 365 Days Settled			
TAYLOR, MI 48180				CR Beds 144 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	62.1%
				Length of Stay	36.5
				Average Wages	17.12
				21.8% Skilled Nursing	69.6%
				78.2% Ancillary Service	30.4%
				91.0% Current Ratio	1.8
				9.0% Days to Collect	187.3
				18.6% Avg Payment Days	24.7
				0.0% Depreciation Rate	18.6%
				27.6% Return on Equity	145.0%
Balance Sheet		Income Statement			
Current Assets	4,609,220	Total Charges	14,303,957		
Fixed Assets	577,605	Contract Allowance	3,113,205		
Other Assets	306,444	Operating Revenue	11,190,752		
Total Assets	5,493,269	Operating Expense	10,181,558		
Current Liabilities	2,581,350	Operating Margin	1,009,194		
Long Term Liabilities	782,215	Other Income	2,078,451		
Total Equity	2,129,704	Other Expense	0		
Total Liab. and Equity	5,493,269	Net Profit or Loss	3,087,645		

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235508 THE MANOR OF FARMINGTON HILLS				Proprietary - Corporation	
THE MANOR OF FARMINGTON HILLS		12/31/2021 365 Days Settled			
FARMINGTON HILLS, MI 48336		CR Beds 127 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.6%	
Balance Sheet		Income Statement		Length of Stay 96.0	
Current Assets	1,055,053	Total Charges	18,633,325	Average Wages 20.96	
Fixed Assets	1,423,732	Contract Allowance	9,070,553	48.7%	Skilled Nursing 83.7%
Other Assets	173,144	Operating Revenue	9,562,772	51.3%	Ancillary Service 16.3%
Total Assets	2,651,929	Operating Expense	11,315,911	118.3%	Current Ratio 0.4
Current Liabilities	2,557,960	Operating Margin	-1,753,139	-18.3%	Days to Collect 62.2
Long Term Liabilities	-2,386,900	Other Income	1,386,471	14.5%	Avg Payment Days 3.8
Total Equity	2,480,869	Other Expense	0	0.0%	Depreciation Rate 84.7%
Total Liab. and Equity	2,651,929	Net Profit or Loss	(366,668)	-3.8%	Return on Equity -14.8%
235529 THE MANOR OF NOVI				Proprietary - Corporation	
THE MANOR OF NOVI		12/31/2021 365 Days Settled			
NOVI, MI 48375		CR Beds 140 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.2%	
Balance Sheet		Income Statement		Length of Stay 229.5	
Current Assets	535,733	Total Charges	18,988,655	Average Wages 22.82	
Fixed Assets	1,272,304	Contract Allowance	9,237,565	48.6%	Skilled Nursing 85.4%
Other Assets	7,421	Operating Revenue	9,751,090	51.4%	Ancillary Service 14.6%
Total Assets	1,815,458	Operating Expense	12,278,268	125.9%	Current Ratio 0.2
Current Liabilities	2,679,317	Operating Margin	-2,527,178	-25.9%	Days to Collect 46.1
Long Term Liabilities	-10,470,697	Other Income	836,814	8.6%	Avg Payment Days 7.7
Total Equity	9,606,838	Other Expense	0	0.0%	Depreciation Rate 68.8%
Total Liab. and Equity	1,815,458	Net Profit or Loss	(1,690,364)	-17.3%	Return on Equity -17.6%

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235430 THE NEIGHBORHOODS OF WHITE LAKE				Nonprofit - Church	
THE NEIGHBORHOODS OF WHITE LAKE				6/30/2021 365 Days Settled	
WHITE LAKE, MI 48386				CR Beds 87 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 75.0%	
Balance Sheet				Length of Stay 183.2	
Income Statement				Average Wages 24.42	
Current Assets	20,988	Total Charges	9,698,366	Skilled Nursing 54.3%	
Fixed Assets	2,685,900	Contract Allowance	3,385,557	34.9%	Ancillary Service 27.3%
Other Assets	0	Operating Revenue	6,312,809	65.1%	Current Ratio 0.0
Total Assets	<u>2,706,888</u>	Operating Expense	17,567,079	278.3%	Days to Collect (3.5)
Current Liabilities	28,579,791	Operating Margin	-11,254,270	-178.3%	Avg Payment Days 593.8
Long Term Liabilities	0	Other Income	405,256	6.4%	Depreciation Rate 330.3%
Total Equity	<u>-25,872,903</u>	Other Expense	0	0.0%	Return on Equity 41.9%
Total Liab. and Equity	<u>2,706,888</u>	Net Profit or Loss	<u>(10,849,014)</u>	-171.9%	

235727 THE OAKS AT BELMONT				Proprietary - Corporation	
THE OAKS AT BELMONT				12/31/2021 192 Days Settled	
BELMONT, MI 49306				CR Beds 101 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate 41.2%	
Balance Sheet				Length of Stay 99.8	
Income Statement				Average Wages 25.33	
Current Assets	430,133	Total Charges	2,327,987	Skilled Nursing 49.2%	
Fixed Assets	19,267,775	Contract Allowance	169,458	7.3%	Ancillary Service 9.5%
Other Assets	-7,762,423	Operating Revenue	2,158,529	92.7%	Current Ratio 1.3
Total Assets	<u>11,935,485</u>	Operating Expense	3,527,725	163.4%	Days to Collect 13.5
Current Liabilities	340,185	Operating Margin	-1,369,196	-63.4%	Avg Payment Days 16.8
Long Term Liabilities	14,446,991	Other Income	29,386	1.4%	Depreciation Rate 2.5%
Total Equity	<u>-2,851,691</u>	Other Expense	0	0.0%	Return on Equity 47.0%
Total Liab. and Equity	<u>11,935,485</u>	Net Profit or Loss	<u>(1,339,810)</u>	-62.1%	

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235639 THE OAKS AT BYRON CENTER				Proprietary - Corporation	
THE OAKS AT BYRON CENTER		12/31/2021 365 Days Settled			
BYRON CENTER, MI 49315		CR Beds 101 POS Beds 0			
KENT		Key Performance Ind.			
WPS MI		Occupancy Rate		79.1%	
Balance Sheet		Income Statement		Length of Stay 108.1	
Current Assets	705,772	Total Charges	9,756,179	Average Wages	23.58
Fixed Assets	18,949,915	Contract Allowance	739,905	7.6%	Skilled Nursing 69.5%
Other Assets	-9,066,078	Operating Revenue	9,016,274	92.4%	Ancillary Service 10.3%
Total Assets	10,589,609	Operating Expense	9,672,430	107.3%	Current Ratio 2.3
Current Liabilities	303,149	Operating Margin	-656,156	-7.3%	Days to Collect 18.1
Long Term Liabilities	14,324,356	Other Income	300,016	3.3%	Avg Payment Days 15.6
Total Equity	-4,037,896	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	10,589,609	Net Profit or Loss	(356,140)	-3.9%	Return on Equity 8.8%
235451 THE OAKS AT NORTHPOINTE WOODS				Proprietary - Corporation	
THE OAKS AT NORTHPOINTE WOODS		12/31/2021 365 Days Settled			
BATTLE CREEK, MI 49017		CR Beds 107 POS Beds 0			
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		54.7%	
Balance Sheet		Income Statement		Length of Stay 74.7	
Current Assets	7,418,738	Total Charges	8,393,655	Average Wages	21.79
Fixed Assets	11,953,205	Contract Allowance	927,592	11.1%	Skilled Nursing 78.5%
Other Assets	7,676,126	Operating Revenue	7,466,063	88.9%	Ancillary Service 15.5%
Total Assets	27,048,069	Operating Expense	8,473,700	113.5%	Current Ratio 34.9
Current Liabilities	212,386	Operating Margin	-1,007,637	-13.5%	Days to Collect 48.6
Long Term Liabilities	158,743	Other Income	445,428	6.0%	Avg Payment Days 19.0
Total Equity	26,676,940	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	27,048,069	Net Profit or Loss	(562,209)	-7.5%	Return on Equity -2.1%

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235660 THE OAKS AT WOODFIELD				Proprietary - Corporation	
THE OAKS AT WOODFIELD		12/31/2021 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 89 POS Beds 0			
GENESEE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		87.2%	
Balance Sheet		Income Statement		Length of Stay	
				56.3	
Current Assets	15,099,864	Total Charges	11,016,927	Average Wages	
Fixed Assets	11,665,991	Contract Allowance	1,099,289	24.77	
Other Assets	9,364,535	Operating Revenue	9,917,638	10.0%	Skilled Nursing
Total Assets	<u>36,130,390</u>	Operating Expense	<u>8,780,987</u>	90.0%	Ancillary Service
Current Liabilities	399,495	Operating Margin	1,136,651	88.5%	Current Ratio
Long Term Liabilities	156,889	Other Income	349,977	11.5%	Days to Collect
Total Equity	<u>35,574,006</u>	Other Expense	0	3.5%	Avg Payment Days
Total Liab. and Equity	<u>36,130,390</u>	Net Profit or Loss	<u>1,486,628</u>	0.0%	Depreciation Rate
				15.0%	Return on Equity
					4.2%
235504 THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR				Proprietary - Corporation	
THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR		12/31/2021 365 Days Settled			
ADRIAN, MI 49221		CR Beds 114 POS Beds 0			
LENAWEE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		58.6%	
Balance Sheet		Income Statement		Length of Stay	
				125.0	
Current Assets	545,494	Total Charges	7,382,713	Average Wages	
Fixed Assets	49,931	Contract Allowance	563,416	19.58	
Other Assets	237,500	Operating Revenue	6,819,297	7.6%	Skilled Nursing
Total Assets	<u>832,925</u>	Operating Expense	<u>6,915,957</u>	92.4%	Ancillary Service
Current Liabilities	947,610	Operating Margin	-96,660	101.4%	Current Ratio
Long Term Liabilities	6,000	Other Income	1,370,693	-1.4%	Days to Collect
Total Equity	<u>-120,685</u>	Other Expense	0	20.1%	Avg Payment Days
Total Liab. and Equity	<u>832,925</u>	Net Profit or Loss	<u>1,274,033</u>	0.0%	Depreciation Rate
				18.7%	Return on Equity
					- 1,055.7%

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235232 THE OASIS AT MONROE REHABILITATION AND NURSING CTR				Proprietary - Corporation	
THE OASIS AT MONROE REHABILITATION AND NURSING CTR				12/31/2021 365 Days Settled	
MONROE, MI 48162				CR Beds 150 POS Beds 0	
MONROE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	40.5%
Balance Sheet		Income Statement		Length of Stay	109.7
Current Assets	-2,983,213	Total Charges	6,818,126	Average Wages	20.00
Fixed Assets	470,571	Contract Allowance	673,949	9.9% Skilled Nursing	75.9%
Other Assets	316,667	Operating Revenue	6,144,177	90.1% Ancillary Service	24.1%
Total Assets	-2,195,975	Operating Expense	7,198,082	117.2% Current Ratio	(2.9)
Current Liabilities	1,044,410	Operating Margin	-1,053,905	-17.2% Days to Collect	29.1
Long Term Liabilities	0	Other Income	1,527,471	24.9% Avg Payment Days	54.4
Total Equity	-3,240,385	Other Expense	0	0.0% Depreciation Rate	112.5%
Total Liab. and Equity	-2,195,975	Net Profit or Loss	473,566	7.7% Return on Equity	-14.6%
<hr/>					
235480 THE ORCHARDS AT HARPER WOODS				Proprietary - Corporation	
THE ORCHARDS AT HARPER WOODS				10/31/2021 304 Days Settled	
HARPER WOODS, MI 48225				12/31/2021 61 Days Settled	
WAYNE				Key Performance Ind.	
				Occupancy Rate	77.7%
Balance Sheet		Income Statement		Length of Stay	126.9
Current Assets	778,802	Total Charges	11,819,298	Average Wages	24.57
Fixed Assets	0	Contract Allowance	1,474,423	12.5% Skilled Nursing	89.1%
Other Assets	0	Operating Revenue	10,344,875	87.5% Ancillary Service	10.9%
Total Assets	778,802	Operating Expense	10,501,628	101.5% Current Ratio	(4.0)
Current Liabilities	-193,971	Operating Margin	-156,753	-1.5% Days to Collect	23.0
Long Term Liabilities	0	Other Income	1,058,570	10.2% Avg Payment Days	28.7
Total Equity	972,773	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	778,802	Net Profit or Loss	(688,367)	-6.7% Return on Equity	-70.8%

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235480 THE ORCHARDS AT HARPER WOODS				Proprietary - Individual	
THE ORCHARDS AT HARPER WOODS		10/31/2021 304 Days Settled			
HARPER WOODS, MI 48225		12/31/2021 61 Days Settled		CR Beds 151 POS Beds 0	
WAYNE		Key Performance Ind.			
				Occupancy Rate	88.3%
				Length of Stay	121.4
				Average Wages	24.57
				Skilled Nursing	96.1%
				Ancillary Service	3.9%
				Current Ratio	6.0
				Days to Collect	356.0
				Avg Payment Days	238.4
				Depreciation Rate	2,079.2%
				Return on Equity	19.0%
<hr/>					
235014 THE ORCHARDS AT REDFORD				Proprietary - Corporation	
THE ORCHARDS AT REDFORD		10/31/2021 304 Days Settled			
REDFORD, MI 48240		12/31/2021 61 Days Settled		CR Beds 88 POS Beds 0	
WAYNE		Key Performance Ind.			
				Occupancy Rate	84.5%
				Length of Stay	97.1
				Average Wages	29.22
				Skilled Nursing	83.1%
				Ancillary Service	16.9%
				Current Ratio	(24.9)
				Days to Collect	42.7
				Avg Payment Days	41.4
				Depreciation Rate	0.0%
				Return on Equity	37.0%
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235014 THE ORCHARDS AT REDFORD				Proprietary - Individual	
THE ORCHARDS AT REDFORD		10/31/2021 304 Days Settled			
REDFORD, MI 48240		12/31/2021 61 Days Settled		CR Beds 88 POS Beds 0	
WAYNE		Key Performance Ind.			
NGS (WI)				Occupancy Rate	75.2%
				Length of Stay	41.6
				Average Wages	29.22
				Skilled Nursing	97.2%
				Ancillary Service	2.8%
				Current Ratio	0.9
				Days to Collect	340.5
				Avg Payment Days	234.5
				Depreciation Rate	1,059.6%
				Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	945,972	Total Charges	1,506,783		
Fixed Assets	9,098	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	1,506,783	100.0%	
Total Assets	955,070	Operating Expense	1,563,746	103.8%	
Current Liabilities	1,004,463	Operating Margin	-56,963	-3.8%	
Long Term Liabilities	0	Other Income	7,570	0.5%	
Total Equity	-49,393	Other Expense	0	0.0%	
Total Liab. and Equity	955,070	Net Profit or Loss	(49,393)	-3.3%	
235491 THE ORCHARDS AT ROSEVILLE				Proprietary - Corporation	
THE ORCHARDS AT ROSEVILLE		10/31/2021 304 Days Settled			
ROSEVILLE, MI 48066		12/31/2021 61 Days Settled		CR Beds 169 POS Beds 0	
MACOMB		Key Performance Ind.			
				Occupancy Rate	67.8%
				Length of Stay	127.5
				Average Wages	26.67
				Skilled Nursing	88.6%
				Ancillary Service	11.4%
				Current Ratio	1.4
				Days to Collect	30.6
				Avg Payment Days	6.0
				Depreciation Rate	0.0%
				Return on Equity	-267.3%
Balance Sheet		Income Statement			
Current Assets	884,777	Total Charges	10,213,678		
Fixed Assets	0	Contract Allowance	671,740	6.6%	
Other Assets	0	Operating Revenue	9,541,938	93.4%	
Total Assets	884,777	Operating Expense	9,264,215	97.1%	
Current Liabilities	620,008	Operating Margin	277,723	2.9%	
Long Term Liabilities	11,319	Other Income	831,068	8.7%	
Total Equity	253,450	Other Expense	0	0.0%	
Total Liab. and Equity	884,777	Net Profit or Loss	(677,566)	-7.1%	

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235491 THE ORCHARDS AT ROSEVILLE				Proprietary - Individual	
THE ORCHARDS AT ROSEVILLE		10/31/2021 304 Days Settled			
ROSEVILLE, MI 48066		12/31/2021 61 Days Settled		CR Beds 169 POS Beds 0	
MACOMB		Key Performance Ind.			
				Occupancy Rate	71.2%
				Length of Stay	97.9
				Average Wages	26.67
				Skilled Nursing	96.8%
				Ancillary Service	3.2%
				Current Ratio	1.0
				Days to Collect	343.8
				Avg Payment Days	245.2
				Depreciation Rate	1,285.7%
				Return on Equity	99.9%
<hr/>					
235632 THE ORCHARDS AT SAMARITAN				Proprietary - Individual	
THE ORCHARDS AT SAMARITAN		10/31/2021 304 Days Settled			
DETROIT, MI 48213		12/31/2021 61 Days Settled		CR Beds 120 POS Beds 0	
WAYNE		Key Performance Ind.			
				Occupancy Rate	86.7%
				Length of Stay	93.3
				Average Wages	21.55
				Skilled Nursing	96.7%
				Ancillary Service	3.3%
				Current Ratio	1.7
				Days to Collect	361.0
				Avg Payment Days	224.4
				Depreciation Rate	1,210.4%
				Return on Equity	31.7%

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235632 THE ORCHARDS AT SAMARITAN				Proprietary - Corporation	
THE ORCHARDS AT SAMARITAN		10/31/2021 304 Days Settled			
DETROIT, MI 48213		12/31/2021 61 Days Settled		CR Beds 120 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.6%	
Balance Sheet		Income Statement		Length of Stay 113.7	
Current Assets	1,169,596	Total Charges	8,438,200	Average Wages	21.55
Fixed Assets	0	Contract Allowance	672,368	8.0%	Skilled Nursing 88.8%
Other Assets	0	Operating Revenue	7,765,832	92.0%	Ancillary Service 11.2%
Total Assets	1,169,596	Operating Expense	8,126,005	104.6%	Current Ratio 1.9
Current Liabilities	622,202	Operating Margin	-360,173	-4.6%	Days to Collect 43.6
Long Term Liabilities	-317,082	Other Income	842,488	10.8%	Avg Payment Days 18.8
Total Equity	864,476	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,169,596	Net Profit or Loss	(596,465)	-7.7%	Return on Equity -69.0%
235266 THE ORCHARDS AT SOUTHGATE				Proprietary - Corporation	
THE ORCHARDS AT SOUTHGATE		10/31/2021 304 Days Settled			
SOUTHGATE, MI 48195		12/31/2021 61 Days Settled		CR Beds 100 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.5%	
Balance Sheet		Income Statement		Length of Stay 107.7	
Current Assets	468,593	Total Charges	6,748,570	Average Wages	27.46
Fixed Assets	0	Contract Allowance	660,497	9.8%	Skilled Nursing 88.5%
Other Assets	0	Operating Revenue	6,088,073	90.2%	Ancillary Service 11.5%
Total Assets	468,593	Operating Expense	5,699,066	93.6%	Current Ratio 0.4
Current Liabilities	1,170,434	Operating Margin	389,007	6.4%	Days to Collect 21.2
Long Term Liabilities	0	Other Income	514,680	8.5%	Avg Payment Days 14.9
Total Equity	-701,841	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	468,593	Net Profit or Loss	(475,017)	-7.8%	Return on Equity 67.7%

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235266 THE ORCHARDS AT SOUTHGATE				Proprietary - Individual	
THE ORCHARDS AT SOUTHGATE		10/31/2021 304 Days Settled			
SOUTHGATE, MI 48195		12/31/2021 61 Days Settled		CR Beds 100 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.0%	
Balance Sheet		Income Statement		Length of Stay	
				67.6	
Current Assets	1,238,304	Total Charges	1,587,042	Average Wages	
Fixed Assets	10,854	Contract Allowance	0	27.46	
Other Assets	0	Operating Revenue	1,587,042	0.0%	
Total Assets	1,249,158	Operating Expense	1,389,474	100.0%	
Current Liabilities	1,046,293	Operating Margin	197,568	87.6%	
Long Term Liabilities	0	Other Income	5,297	12.4%	
Total Equity	202,865	Other Expense	0	0.3%	
Total Liab. and Equity	1,249,158	Net Profit or Loss	202,865	0.0%	
				12.8%	
				Return on Equity	
				100.0%	
<hr/>					
235521 THE ORCHARDS AT WAYNE				Proprietary - Individual	
THE ORCHARDS AT WAYNE		10/31/2021 304 Days Settled			
WAYNE, MI 48184		12/31/2021 61 Days Settled		CR Beds 179 POS Beds 0	
WAYNE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		41.9%	
Balance Sheet		Income Statement		Length of Stay	
				47.2	
Current Assets	1,253,223	Total Charges	1,758,293	Average Wages	
Fixed Assets	8,009	Contract Allowance	0	28.74	
Other Assets	0	Operating Revenue	1,758,293	0.0%	
Total Assets	1,261,232	Operating Expense	1,767,842	100.0%	
Current Liabilities	1,259,756	Operating Margin	-9,549	100.5%	
Long Term Liabilities	0	Other Income	11,249	-0.5%	
Total Equity	1,476	Other Expense	0	0.6%	
Total Liab. and Equity	1,261,232	Net Profit or Loss	1,700	0.0%	
				0.1%	
				Return on Equity	
				115.2%	

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235521 THE ORCHARDS AT WAYNE				Proprietary - Corporation	
THE ORCHARDS AT WAYNE		10/31/2021 304 Days Settled			
WAYNE, MI 48184		12/31/2021 61 Days Settled		CR Beds 179 POS Beds 0	
WAYNE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		43.6%	
Balance Sheet		Income Statement		Length of Stay 100.0	
Current Assets	1,826,130	Total Charges	11,696,425	Average Wages	28.74
Fixed Assets	618,176	Contract Allowance	638,504	5.5% Skilled Nursing	85.8%
Other Assets	0	Operating Revenue	11,057,921	94.5% Ancillary Service	14.2%
Total Assets	2,444,306	Operating Expense	8,314,651	75.2% Current Ratio	0.3
Current Liabilities	6,441,626	Operating Margin	2,743,270	24.8% Days to Collect	35.1
Long Term Liabilities	0	Other Income	639,782	5.8% Avg Payment Days	43.4
Total Equity	-3,997,320	Other Expense	0	0.0% Depreciation Rate	48.6%
Total Liab. and Equity	2,444,306	Net Profit or Loss	1,384,367	12.5% Return on Equity	-34.6%
235709 THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE				Proprietary - Corporation	
THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE		12/31/2021 365 Days Settled			
GROSSE POINTE WOODS, MI 48236				CR Beds 86 POS Beds 0	
WAYNE		Key Performance Ind.			
WPS MI		Occupancy Rate		59.8%	
Balance Sheet		Income Statement		Length of Stay 36.9	
Current Assets	2,004,632	Total Charges	9,710,780	Average Wages	27.44
Fixed Assets	77,868	Contract Allowance	2,163,097	22.3% Skilled Nursing	64.5%
Other Assets	0	Operating Revenue	7,547,683	77.7% Ancillary Service	35.5%
Total Assets	2,082,500	Operating Expense	8,968,135	118.8% Current Ratio	0.6
Current Liabilities	3,356,485	Operating Margin	-1,420,452	-18.8% Days to Collect	96.1
Long Term Liabilities	443,682	Other Income	2,858,023	37.9% Avg Payment Days	73.1
Total Equity	-1,717,667	Other Expense	0	0.0% Depreciation Rate	243.6%
Total Liab. and Equity	2,082,500	Net Profit or Loss	1,437,571	19.0% Return on Equity	-83.7%

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235524 THE SPRINGS AT THE FOUNTAINS				Proprietary - Partnership	
THE SPRINGS AT THE FOUNTAINS		12/31/2021 365 Days Settled			
KALAMAZOO, MI 49009		CR Beds 291 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
WPS MI		Occupancy Rate		59.6%	
Balance Sheet		Income Statement		Length of Stay 433.6	
Current Assets	7,862,659	Total Charges	8,710,978	Average Wages	21.53
Fixed Assets	1,789,284	Contract Allowance	629,098	7.2%	Skilled Nursing 22.4%
Other Assets	23,119,177	Operating Revenue	8,081,880	92.8%	Ancillary Service 4.7%
Total Assets	32,771,120	Operating Expense	11,315,111	140.0%	Current Ratio 4.1
Current Liabilities	1,916,732	Operating Margin	-3,233,231	-40.0%	Days to Collect 326.2
Long Term Liabilities	26,227,646	Other Income	8,024,398	99.3%	Avg Payment Days 18.1
Total Equity	4,626,742	Other Expense	0	0.0%	Depreciation Rate 184.4%
Total Liab. and Equity	32,771,120	Net Profit or Loss	4,791,167	59.3%	Return on Equity 103.6%

235652 THE TIMBERS OF CASS COUNTY				Proprietary - Corporation	
THE TIMBERS OF CASS COUNTY		12/31/2021 365 Days Settled			
DOWAGIAC, MI 49047		CR Beds 108 POS Beds 0			
CASS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.1%	
Balance Sheet		Income Statement		Length of Stay 150.3	
Current Assets	12,981,844	Total Charges	12,112,095	Average Wages	28.21
Fixed Assets	266,473	Contract Allowance	1,664,177	13.7%	Skilled Nursing 89.5%
Other Assets	155,792	Operating Revenue	10,447,918	86.3%	Ancillary Service 10.5%
Total Assets	13,404,109	Operating Expense	10,469,293	100.2%	Current Ratio 3.7
Current Liabilities	3,516,396	Operating Margin	-21,375	-0.2%	Days to Collect 458.9
Long Term Liabilities	0	Other Income	1,412,724	13.5%	Avg Payment Days 93.5
Total Equity	9,887,713	Other Expense	0	0.0%	Depreciation Rate 136.2%
Total Liab. and Equity	13,404,109	Net Profit or Loss	1,391,349	13.3%	Return on Equity 14.1%

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235325 THE VILLA AT CITY CENTER				Proprietary - Corporation	
THE VILLA AT CITY CENTER		12/31/2021 365 Days Settled			
WARREN, MI 48089		CR Beds 152 POS Beds 0			
MACOMB		Key Performance Ind.			
NGS (WI)		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay 88.5	
Current Assets	3,183,206	Total Charges	21,990,128	Average Wages	23.90
Fixed Assets	2,361,982	Contract Allowance	6,159,522	28.0%	Skilled Nursing 70.8%
Other Assets	0	Operating Revenue	15,830,606	72.0%	Ancillary Service 29.2%
Total Assets	5,545,188	Operating Expense	17,127,072	108.2%	Current Ratio 3.2
Current Liabilities	984,216	Operating Margin	-1,296,466	-8.2%	Days to Collect 71.9
Long Term Liabilities	0	Other Income	803,789	5.1%	Avg Payment Days 21.0
Total Equity	4,560,972	Other Expense	0	0.0%	Depreciation Rate 40.6%
Total Liab. and Equity	5,545,188	Net Profit or Loss	(492,677)	-3.1%	Return on Equity -10.8%
235402 THE VILLA AT GREAT LAKES CROSSING				Proprietary - Corporation	
THE VILLA AT GREAT LAKES CROSSING		12/31/2021 365 Days Settled			
DETROIT, MI 48219		CR Beds 96 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		95.2%	
Balance Sheet		Income Statement		Length of Stay 182.3	
Current Assets	1,110,818	Total Charges	11,894,232	Average Wages	24.19
Fixed Assets	1,224,256	Contract Allowance	2,089,726	17.6%	Skilled Nursing 81.6%
Other Assets	0	Operating Revenue	9,804,506	82.4%	Ancillary Service 18.4%
Total Assets	2,335,074	Operating Expense	10,735,638	109.5%	Current Ratio 1.8
Current Liabilities	603,839	Operating Margin	-931,132	-9.5%	Days to Collect 79.0
Long Term Liabilities	0	Other Income	1,561,368	15.9%	Avg Payment Days 20.5
Total Equity	1,731,235	Other Expense	0	0.0%	Depreciation Rate 35.2%
Total Liab. and Equity	2,335,074	Net Profit or Loss	630,236	6.4%	Return on Equity 36.4%

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235489 THE VILLA AT GREEN LAKE ESTATES				Proprietary - Corporation	
THE VILLA AT GREEN LAKE ESTATES		12/31/2021 365 Days Settled			
ORCHARD LAKE, MI 48324		CR Beds 85 POS Beds 0			
OAKLAND		Key Performance Ind.			
NGS (WI)		Occupancy Rate		80.4%	
Balance Sheet		Income Statement		Length of Stay 145.9	
Current Assets	1,025,748	Total Charges	10,005,740	Average Wages 26.62	
Fixed Assets	487,793	Contract Allowance	1,958,031	19.6%	Skilled Nursing 78.8%
Other Assets	0	Operating Revenue	8,047,709	80.4%	Ancillary Service 21.2%
Total Assets	1,513,541	Operating Expense	9,577,815	119.0%	Current Ratio 1.8
Current Liabilities	569,468	Operating Margin	-1,530,106	-19.0%	Days to Collect 77.9
Long Term Liabilities	0	Other Income	1,912,638	23.8%	Avg Payment Days 21.7
Total Equity	944,073	Other Expense	0	0.0%	Depreciation Rate 87.9%
Total Liab. and Equity	1,513,541	Net Profit or Loss	382,532	4.8%	Return on Equity 40.5%
235503 THE VILLA AT PARKRIDGE				Proprietary - Corporation	
THE VILLA AT PARKRIDGE		12/31/2021 365 Days Settled			
YPSILANTI, MI 48198		CR Beds 144 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay 146.4	
Current Assets	2,357,984	Total Charges	15,050,008	Average Wages 23.74	
Fixed Assets	940,125	Contract Allowance	3,396,598	22.6%	Skilled Nursing 79.9%
Other Assets	0	Operating Revenue	11,653,410	77.4%	Ancillary Service 20.1%
Total Assets	3,298,109	Operating Expense	13,886,125	119.2%	Current Ratio 2.6
Current Liabilities	890,344	Operating Margin	-2,232,715	-19.2%	Days to Collect 64.7
Long Term Liabilities	0	Other Income	2,264,563	19.4%	Avg Payment Days 23.4
Total Equity	2,407,765	Other Expense	0	0.0%	Depreciation Rate 63.5%
Total Liab. and Equity	3,298,109	Net Profit or Loss	31,848	0.3%	Return on Equity 1.3%

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235380 THE VILLA AT ROSE CITY				Proprietary - Corporation		
THE VILLA AT ROSE CITY		12/31/2021 365 Days Settled				
ROSE CITY, MI 48654				CR Beds 102 POS Beds 0		
OGEMAW				Key Performance Ind.		
NGS (WI)				Occupancy Rate	58.4%	
				Length of Stay	137.6	
Balance Sheet		Income Statement		Average Wages	20.66	
Current Assets	1,374,323	Total Charges	8,418,034	19.4%	Skilled Nursing	78.5%
Fixed Assets	1,438,560	Contract Allowance	1,633,725	80.6%	Ancillary Service	21.5%
Other Assets	0	Operating Revenue	6,784,309	117.5%	Current Ratio	2.7
Total Assets	2,812,883	Operating Expense	7,970,907	-17.5%	Days to Collect	33.8
Current Liabilities	507,629	Operating Margin	-1,186,598	13.5%	Avg Payment Days	23.2
Long Term Liabilities	0	Other Income	917,925	0.0%	Depreciation Rate	42.2%
Total Equity	2,305,254	Other Expense	0	-4.0%	Return on Equity	-11.7%
Total Liab. and Equity	2,812,883	Net Profit or Loss	(268,673)			
235396 THE VILLA AT SILVERBELL ESTATES				Proprietary - Corporation		
THE VILLA AT SILVERBELL ESTATES		12/31/2021 365 Days Settled				
ORION, MI 48359				CR Beds 106 POS Beds 0		
OAKLAND				Key Performance Ind.		
NGS (WI)				Occupancy Rate	78.6%	
				Length of Stay	134.0	
Balance Sheet		Income Statement		Average Wages	26.28	
Current Assets	338,293	Total Charges	11,431,219	22.6%	Skilled Nursing	78.0%
Fixed Assets	565,456	Contract Allowance	2,582,039	77.4%	Ancillary Service	22.0%
Other Assets	0	Operating Revenue	8,849,180	123.3%	Current Ratio	0.6
Total Assets	903,749	Operating Expense	10,909,650	-23.3%	Days to Collect	53.1
Current Liabilities	601,577	Operating Margin	-2,060,470	23.7%	Avg Payment Days	20.1
Long Term Liabilities	0	Other Income	2,097,451	0.0%	Depreciation Rate	61.9%
Total Equity	302,172	Other Expense	0	0.4%	Return on Equity	12.2%
Total Liab. and Equity	903,749	Net Profit or Loss	36,981			

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235429 THE VILLA AT THE BAY				Proprietary - Corporation	
THE VILLA AT THE BAY		12/31/2021 365 Days Settled			
PETOSKEY, MI 49770		CR Beds 110 POS Beds 0			
EMMET		Key Performance Ind.			
NGS (WI)		Occupancy Rate		67.6%	
Balance Sheet		Income Statement		Length of Stay 144.4	
Current Assets	3,789,838	Total Charges	11,115,842	Average Wages	23.23
Fixed Assets	1,282,725	Contract Allowance	2,832,755	25.5%	Skilled Nursing 76.6%
Other Assets	0	Operating Revenue	8,283,087	74.5%	Ancillary Service 23.4%
Total Assets	5,072,563	Operating Expense	8,753,327	105.7%	Current Ratio 6.6
Current Liabilities	573,934	Operating Margin	-470,240	-5.7%	Days to Collect 44.0
Long Term Liabilities	0	Other Income	1,764,236	21.3%	Avg Payment Days 23.9
Total Equity	4,498,629	Other Expense	0	0.0%	Depreciation Rate 41.7%
Total Liab. and Equity	5,072,563	Net Profit or Loss	1,293,996	15.6%	Return on Equity 28.8%
235463 THE VILLA AT THE PARK				Proprietary - Corporation	
THE VILLA AT THE PARK		12/31/2021 365 Days Settled			
HIGHLAND PARK, MI 48203		CR Beds 114 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		84.5%	
Balance Sheet		Income Statement		Length of Stay 215.7	
Current Assets	3,221,195	Total Charges	10,550,812	Average Wages	25.07
Fixed Assets	330,418	Contract Allowance	2,062,620	19.5%	Skilled Nursing 83.6%
Other Assets	0	Operating Revenue	8,488,192	80.5%	Ancillary Service 16.4%
Total Assets	3,551,613	Operating Expense	9,812,211	115.6%	Current Ratio 4.8
Current Liabilities	667,690	Operating Margin	-1,324,019	-15.6%	Days to Collect 97.7
Long Term Liabilities	0	Other Income	2,579,394	30.4%	Avg Payment Days 24.8
Total Equity	2,883,923	Other Expense	0	0.0%	Depreciation Rate 83.6%
Total Liab. and Equity	3,551,613	Net Profit or Loss	1,255,375	14.8%	Return on Equity 43.5%

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235412 THE VILLA AT TRAVERSE POINT				Proprietary - Corporation	
THE VILLA AT TRAVERSE POINT		12/31/2021 365 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 96 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		72.5%	
Balance Sheet		Income Statement		Length of Stay 91.1	
Current Assets	-908,285	Total Charges	12,647,701	Average Wages	24.34
Fixed Assets	958,728	Contract Allowance	4,311,165	34.1% Skilled Nursing	65.5%
Other Assets	0	Operating Revenue	8,336,536	65.9% Ancillary Service	34.5%
Total Assets	50,443	Operating Expense	9,273,151	111.2% Current Ratio	(2.2)
Current Liabilities	412,483	Operating Margin	-936,615	-11.2% Days to Collect	78.8
Long Term Liabilities	0	Other Income	990,066	11.9% Avg Payment Days	16.2
Total Equity	-362,040	Other Expense	0	0.0% Depreciation Rate	40.8%
Total Liab. and Equity	50,443	Net Profit or Loss	53,451	0.6% Return on Equity	-14.8%

235414 THE VILLA AT WEST BRANCH				Proprietary - Corporation	
THE VILLA AT WEST BRANCH		12/31/2021 365 Days Settled			
WEST BRANCH, MI 48661		CR Beds 70 POS Beds 0			
OGEMAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		79.8%	
Balance Sheet		Income Statement		Length of Stay 107.9	
Current Assets	5,393,146	Total Charges	9,244,583	Average Wages	20.84
Fixed Assets	272,148	Contract Allowance	2,616,864	28.3% Skilled Nursing	72.5%
Other Assets	0	Operating Revenue	6,627,719	71.7% Ancillary Service	27.5%
Total Assets	5,665,294	Operating Expense	6,664,907	100.6% Current Ratio	12.6
Current Liabilities	427,194	Operating Margin	-37,188	-0.6% Days to Collect	25.8
Long Term Liabilities	0	Other Income	871,949	13.2% Avg Payment Days	23.4
Total Equity	5,238,100	Other Expense	0	0.0% Depreciation Rate	101.2%
Total Liab. and Equity	5,665,294	Net Profit or Loss	834,761	12.6% Return on Equity	15.9%

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235528 THE VILLAGE OF EAST HARBOR				Nonprofit - Church	
THE VILLAGE OF EAST HARBOR		12/31/2021 365 Days Settled			
CHESTERFIELD TOWNSHI, MI 48047		CR Beds 271 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.8%	
Balance Sheet		Income Statement		Length of Stay 127.1	
Current Assets	1,976,263	Total Charges	17,974,455	Average Wages 23.73	
Fixed Assets	19,253,078	Contract Allowance	2,448,280	13.6%	Skilled Nursing 52.1%
Other Assets	1,915,268	Operating Revenue	15,526,175	86.4%	Ancillary Service 15.9%
Total Assets	23,144,609	Operating Expense	18,134,875	116.8%	Current Ratio 1.1
Current Liabilities	1,764,952	Operating Margin	-2,608,700	-16.8%	Days to Collect 36.1
Long Term Liabilities	21,533,603	Other Income	2,832,691	18.2%	Avg Payment Days 26.2
Total Equity	-153,946	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	23,144,609	Net Profit or Loss	223,991	1.4%	Return on Equity -145.5%

235654 THE VILLAGES OF LAPEER NURSING & REHABILITATION				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		12/31/2021 365 Days Settled			
LAPEER, MI 48446		CR Beds 87 POS Beds 0			
LAPEER		Key Performance Ind.			
WPS MI		Occupancy Rate		66.1%	
Balance Sheet		Income Statement		Length of Stay 122.0	
Current Assets	2,766,791	Total Charges	6,874,262	Average Wages 25.85	
Fixed Assets	396,106	Contract Allowance	1,543,896	22.5%	Skilled Nursing 86.8%
Other Assets	44,609	Operating Revenue	5,330,366	77.5%	Ancillary Service 13.2%
Total Assets	3,207,506	Operating Expense	7,116,912	133.5%	Current Ratio 2.3
Current Liabilities	1,193,482	Operating Margin	-1,786,546	-33.5%	Days to Collect 183.2
Long Term Liabilities	3,285,952	Other Income	3,076,684	57.7%	Avg Payment Days 38.1
Total Equity	-1,271,928	Other Expense	0	0.0%	Depreciation Rate 32.1%
Total Liab. and Equity	3,207,506	Net Profit or Loss	1,290,138	24.2%	Return on Equity -101.4%

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235700 THE WILLOWS AT EAST LANSING				Proprietary - Corporation	
THE WILLOWS AT EAST LANSING		12/31/2021 365 Days Settled			
EAST LANSING, MI 48823		CR Beds 136 POS Beds 0			
CLINTON		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		65.5%	
Balance Sheet		Income Statement		Length of Stay 80.9	
Current Assets	1,691,927	Total Charges	11,227,973	Average Wages	25.59
Fixed Assets	15,894,275	Contract Allowance	778,008	6.9%	Skilled Nursing 63.8%
Other Assets	14,479,971	Operating Revenue	10,449,965	93.1%	Ancillary Service 9.3%
Total Assets	32,066,173	Operating Expense	10,779,859	103.2%	Current Ratio 2.1
Current Liabilities	792,227	Operating Margin	-329,894	-3.2%	Days to Collect 33.3
Long Term Liabilities	16,853,265	Other Income	61,148	0.6%	Avg Payment Days 16.2
Total Equity	14,420,681	Other Expense	0	0.0%	Depreciation Rate 6.1%
Total Liab. and Equity	32,066,173	Net Profit or Loss	(268,746)	-2.6%	Return on Equity -1.9%
235707 THE WILLOWS AT HOWELL				Proprietary - Corporation	
THE WILLOWS AT HOWELL		12/31/2021 365 Days Settled			
HOWELL, MI 48855		CR Beds 130 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
WPS MI		Occupancy Rate		68.7%	
Balance Sheet		Income Statement		Length of Stay 55.6	
Current Assets	-2,293,285	Total Charges	10,825,501	Average Wages	24.90
Fixed Assets	18,443,287	Contract Allowance	833,247	7.7%	Skilled Nursing 63.8%
Other Assets	-4,319,782	Operating Revenue	9,992,254	92.3%	Ancillary Service 9.8%
Total Assets	11,830,220	Operating Expense	9,516,223	95.2%	Current Ratio (6.7)
Current Liabilities	342,581	Operating Margin	476,031	4.8%	Days to Collect 27.0
Long Term Liabilities	234,502	Other Income	339,098	3.4%	Avg Payment Days 14.8
Total Equity	11,253,137	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	11,830,220	Net Profit or Loss	815,129	8.2%	Return on Equity 7.2%

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235701 THE WILLOWS AT OKEMOS				Proprietary - Corporation	
THE WILLOWS AT OKEMOS		12/31/2021 365 Days Settled			
OKEMOS, MI 48864		CR Beds 92 POS Beds 0			
INGHAM		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		79.8%	
Balance Sheet		Income Statement		Length of Stay 66.7	
Current Assets	-438,442	Total Charges	10,608,369	Average Wages	24.25
Fixed Assets	12,245,724	Contract Allowance	1,051,822	9.9%	Skilled Nursing 73.6%
Other Assets	7,656,991	Operating Revenue	9,556,547	90.1%	Ancillary Service 12.5%
Total Assets	19,464,273	Operating Expense	8,782,974	91.9%	Current Ratio (0.5)
Current Liabilities	815,019	Operating Margin	773,573	8.1%	Days to Collect 31.8
Long Term Liabilities	7,847,331	Other Income	185,773	1.9%	Avg Payment Days 14.4
Total Equity	10,801,923	Other Expense	0	0.0%	Depreciation Rate 4.8%
Total Liab. and Equity	19,464,273	Net Profit or Loss	959,346	10.0%	Return on Equity 8.9%
235009 THORNAPPLE MANOR				Government - County	
THORNAPPLE MANOR		12/31/2021 365 Days Settled			
HASTINGS, MI 49058		CR Beds 161 POS Beds 0			
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.2%	
Balance Sheet		Income Statement		Length of Stay 244.6	
Current Assets	11,857,723	Total Charges	20,126,763	Average Wages	26.42
Fixed Assets	27,004,582	Contract Allowance	2,478,662	12.3%	Skilled Nursing 94.6%
Other Assets	3,688,157	Operating Revenue	17,648,101	87.7%	Ancillary Service 5.4%
Total Assets	42,550,462	Operating Expense	22,940,964	130.0%	Current Ratio 3.4
Current Liabilities	3,527,328	Operating Margin	-5,292,863	-30.0%	Days to Collect (0.5)
Long Term Liabilities	22,283,099	Other Income	2,879,289	16.3%	Avg Payment Days 37.6
Total Equity	16,740,035	Other Expense	0	0.0%	Depreciation Rate 2.9%
Total Liab. and Equity	42,550,462	Net Profit or Loss	(2,413,574)	-13.7%	Return on Equity -14.4%

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235089 TUSCOLA COUNTY MEDICAL CARE FACILITY				Government - County	
TUSCOLA COUNTY MEDICAL CARE FACILITY		12/31/2021 365 Days Settled			
CARO, MI 48723				CR Beds 159	POS Beds 0
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.7%
Balance Sheet		Income Statement		Length of Stay	216.1
Current Assets	13,448,056	Total Charges	21,640,628	Average Wages	23.45
Fixed Assets	11,284,830	Contract Allowance	2,186,324	10.1% Skilled Nursing	92.2%
Other Assets	136,408	Operating Revenue	19,454,304	89.9% Ancillary Service	7.8%
Total Assets	24,869,294	Operating Expense	21,585,698	111.0% Current Ratio	3.4
Current Liabilities	3,989,621	Operating Margin	-2,131,394	-11.0% Days to Collect	52.2
Long Term Liabilities	3,425,730	Other Income	5,352,106	27.5% Avg Payment Days	45.3
Total Equity	17,453,943	Other Expense	0	0.0% Depreciation Rate	5.3%
Total Liab. and Equity	24,869,294	Net Profit or Loss	3,220,712	16.6% Return on Equity	18.5%
235544 TWIN CITIES NURSING & REHAB				Proprietary - Corporation	
TWIN CITIES NURSING & REHAB		1/31/2021 397 Days Settled			
BENTON HARBOR, MI 49022		12/31/2021 334 Days Settled		CR Beds 95	POS Beds 0
BERRIEN		Key Performance Ind.			
NGS (WI)				Occupancy Rate	56.5%
Balance Sheet		Income Statement		Length of Stay	191.9
Current Assets	1,014,828	Total Charges	5,712,691	Average Wages	30.86
Fixed Assets	82,039	Contract Allowance	1,415,910	24.8% Skilled Nursing	91.6%
Other Assets	9,000	Operating Revenue	4,296,781	75.2% Ancillary Service	8.4%
Total Assets	1,105,867	Operating Expense	8,495,566	197.7% Current Ratio	0.2
Current Liabilities	5,435,977	Operating Margin	-4,198,785	-97.7% Days to Collect	160.5
Long Term Liabilities	0	Other Income	1,368,534	31.9% Avg Payment Days	448.6
Total Equity	-4,330,110	Other Expense	0	0.0% Depreciation Rate	45.3%
Total Liab. and Equity	1,105,867	Net Profit or Loss	(2,949,735)	-68.6% Return on Equity	68.1%

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235544 TWIN CITIES NURSING & REHAB				Proprietary - Corporation	
TWIN CITIES NURSING & REHAB		1/31/2021 397 Days Settled			
BENTON HARBOR, MI 49022		12/31/2021 334 Days Settled		CR Beds 95	POS Beds 0
BERRIEN		Key Performance Ind.			
NGS (WI)				Occupancy Rate	31.4%
Balance Sheet		Income Statement		Length of Stay	95.8
Current Assets	231,945	Total Charges	2,666,751	Average Wages	30.86
Fixed Assets	6,793	Contract Allowance	892,392	33.5% Skilled Nursing	91.4%
Other Assets	695	Operating Revenue	1,774,359	66.5% Ancillary Service	8.6%
Total Assets	239,433	Operating Expense	4,254,953	239.8% Current Ratio	0.1
Current Liabilities	2,115,884	Operating Margin	-2,480,594	-139.8% Days to Collect	152.2
Long Term Liabilities	0	Other Income	639,143	36.0% Avg Payment Days	363.5
Total Equity	-1,876,451	Other Expense	0	0.0% Depreciation Rate	5.1%
Total Liab. and Equity	239,433	Net Profit or Loss	(1,876,451)	-105.8% Return on Equity	100.0%
235649 VALLEY HEALTH CENTER				Nonprofit - Church	
VALLEY HEALTH CENTER		6/30/2021 365 Days Settled			
GRAND RAPIDS, MI 49546				CR Beds 20	POS Beds 0
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.3%
Balance Sheet		Income Statement		Length of Stay	546.1
Current Assets	100	Total Charges	2,553,072	Average Wages	24.78
Fixed Assets	0	Contract Allowance	314,554	12.3% Skilled Nursing	99.0%
Other Assets	0	Operating Revenue	2,238,518	87.7% Ancillary Service	1.0%
Total Assets	100	Operating Expense	2,343,939	104.7% Current Ratio	
Current Liabilities	0	Operating Margin	-105,421	-4.7% Days to Collect	0.0
Long Term Liabilities	-529,709	Other Income	248,669	11.1% Avg Payment Days	0.0
Total Equity	529,809	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	100	Net Profit or Loss	143,248	6.4% Return on Equity	27.0%

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235377 VALLEY VIEW CARE CENTER				Proprietary - Corporation	
VALLEY VIEW CARE CENTER		12/31/2021 365 Days Settled			
GRAND RAPIDS, MI 49544		CR Beds 139 POS Beds 0			
KENT		Key Performance Ind.			
NGS (WI)		Occupancy Rate		79.3%	
Balance Sheet		Income Statement		Length of Stay 117.3	
Current Assets	1,793,623	Total Charges	17,611,380	Average Wages 24.68	
Fixed Assets	546,158	Contract Allowance	5,005,091	28.4%	Skilled Nursing 88.8%
Other Assets	900,000	Operating Revenue	12,606,289	71.6%	Ancillary Service 11.2%
Total Assets	3,239,781	Operating Expense	13,667,372	108.4%	Current Ratio 0.7
Current Liabilities	2,615,726	Operating Margin	-1,061,083	-8.4%	Days to Collect 46.6
Long Term Liabilities	1,000,000	Other Income	1,583,565	12.6%	Avg Payment Days 16.8
Total Equity	-375,945	Other Expense	0	0.0%	Depreciation Rate 133.2%
Total Liab. and Equity	3,239,781	Net Profit or Loss	522,482	4.1%	Return on Equity -139.0%
235254 VISTA GRANDE VILLA				Nonprofit - Other	
VISTA GRANDE VILLA		12/31/2021 365 Days Settled			
JACKSON, MI 49202		CR Beds 60 POS Beds 0			
JACKSON		Key Performance Ind.			
WPS (IOWA)		Occupancy Rate		42.8%	
Balance Sheet		Income Statement		Length of Stay 35.9	
Current Assets	3,347,126	Total Charges	4,855,456	Average Wages 21.89	
Fixed Assets	12,470,525	Contract Allowance	1,800,033	37.1%	Skilled Nursing 53.4%
Other Assets	568,606	Operating Revenue	3,055,423	62.9%	Ancillary Service 46.6%
Total Assets	16,386,257	Operating Expense	15,677,311	513.1%	Current Ratio 1.0
Current Liabilities	3,469,378	Operating Margin	-12,621,888	-413.1%	Days to Collect 71.4
Long Term Liabilities	26,889,132	Other Income	11,210,245	366.9%	Avg Payment Days 42.9
Total Equity	-13,972,253	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	16,386,257	Net Profit or Loss	(1,411,643)	-46.2%	Return on Equity 10.1%

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235607 WARWICK LIVING CENTER				Nonprofit - Other	
WARWICK LIVING CENTER		3/31/2021 365 Days Settled			
ALMA, MI 48801		CR Beds 45 POS Beds 0			
GRATIOT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.5%	
Balance Sheet		Income Statement		Length of Stay 103.4	
Current Assets	-105,416	Total Charges	6,509,981	Average Wages	22.10
Fixed Assets	3,640,487	Contract Allowance	2,093,336	32.2%	Skilled Nursing 64.9%
Other Assets	0	Operating Revenue	4,416,645	67.8%	Ancillary Service 35.1%
Total Assets	3,535,071	Operating Expense	7,190,976	162.8%	Current Ratio (0.6)
Current Liabilities	165,615	Operating Margin	-2,774,331	-62.8%	Days to Collect 48.7
Long Term Liabilities	5,448,181	Other Income	398,248	9.0%	Avg Payment Days 2.7
Total Equity	-2,078,725	Other Expense	0	0.0%	Depreciation Rate 44.3%
Total Liab. and Equity	3,535,071	Net Profit or Loss	(2,410,180)	-54.6%	Return on Equity 115.9%
235668 WELLBRIDGE OF BRIGHTON				Proprietary - Corporation	
WELLBRIDGE OF BRIGHTON		12/31/2021 365 Days Settled			
HOWELL, MI 48843		CR Beds 88 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
WPS MI		Occupancy Rate		80.7%	
Balance Sheet		Income Statement		Length of Stay 42.4	
Current Assets	1,219,523	Total Charges	20,897,416	Average Wages	23.15
Fixed Assets	70,387	Contract Allowance	10,323,769	49.4%	Skilled Nursing 69.8%
Other Assets	50,459	Operating Revenue	10,573,647	50.6%	Ancillary Service 30.2%
Total Assets	1,340,369	Operating Expense	10,612,226	100.4%	Current Ratio (0.9)
Current Liabilities	-1,289,470	Operating Margin	-38,579	-0.4%	Days to Collect 33.3
Long Term Liabilities	0	Other Income	1,029,314	9.7%	Avg Payment Days 16.1
Total Equity	2,629,839	Other Expense	0	0.0%	Depreciation Rate 86.1%
Total Liab. and Equity	1,340,369	Net Profit or Loss	990,735	9.4%	Return on Equity 37.7%

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235726 WELLBRIDGE OF CLARKSTON		Proprietary - Corporation	
WELLBRIDGE OF CLARKSTON		12/31/2021 365 Days Settled	
CLARKSTON, MI 48348		CR Beds 100 POS Beds 0	
OAKLAND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	49.9%
Balance Sheet		Income Statement	
Current Assets	1,630,071	Total Charges	15,275,631
Fixed Assets	1,044,443	Contract Allowance	7,683,571
Other Assets	801,994	Operating Revenue	7,592,060
Total Assets	3,476,508	Operating Expense	9,276,166
Current Liabilities	7,876,948	Operating Margin	-1,684,106
Long Term Liabilities	0	Other Income	396,180
Total Equity	-4,400,440	Other Expense	0
Total Liab. and Equity	3,476,508	Net Profit or Loss	(1,287,926)
		50.3%	Skilled Nursing 68.6%
		49.7%	Ancillary Service 31.4%
		122.2%	Current Ratio 0.2
		-22.2%	Days to Collect 53.1
		5.2%	Avg Payment Days 64.2
		0.0%	Depreciation Rate 118.7%
		-17.0%	Return on Equity 29.3%

235715 WELLBRIDGE OF FENTON		Proprietary - Corporation	
WELLBRIDGE OF FENTON		12/31/2021 365 Days Settled	
FENTON, MI 48430		CR Beds 100 POS Beds 0	
GENESEE		Key Performance Ind.	
WPS MI		Occupancy Rate	57.9%
Balance Sheet		Income Statement	
Current Assets	1,541,247	Total Charges	14,861,679
Fixed Assets	1,441,872	Contract Allowance	6,948,262
Other Assets	49,197	Operating Revenue	7,913,417
Total Assets	3,032,316	Operating Expense	9,411,010
Current Liabilities	4,231,122	Operating Margin	-1,497,593
Long Term Liabilities	0	Other Income	1,236,603
Total Equity	-1,198,806	Other Expense	0
Total Liab. and Equity	3,032,316	Net Profit or Loss	(260,990)
		46.8%	Skilled Nursing 76.5%
		53.2%	Ancillary Service 23.5%
		118.9%	Current Ratio 0.4
		-18.9%	Days to Collect 39.9
		15.6%	Avg Payment Days 38.0
		0.0%	Depreciation Rate 63.6%
		-3.3%	Return on Equity 21.8%

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235171 WELLBRIDGE OF GRAND BLANC				Proprietary - Corporation	
WELLBRIDGE OF GRAND BLANC		12/31/2021 365 Days Settled			
GRAND BLANC, MI 48439		CR Beds 128 POS Beds 0			
GENESEE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		53.2%	
Balance Sheet		Income Statement		Length of Stay 48.3	
Current Assets	1,364,929	Total Charges	19,348,991	Average Wages	21.54
Fixed Assets	1,116,823	Contract Allowance	9,735,128	50.3% Skilled Nursing	70.7%
Other Assets	1,257,585	Operating Revenue	9,613,863	49.7% Ancillary Service	29.3%
Total Assets	3,739,337	Operating Expense	12,338,757	128.3% Current Ratio	0.2
Current Liabilities	6,834,241	Operating Margin	-2,724,894	-28.3% Days to Collect	36.0
Long Term Liabilities	0	Other Income	894,397	9.3% Avg Payment Days	32.0
Total Equity	-3,094,904	Other Expense	0	0.0% Depreciation Rate	138.1%
Total Liab. and Equity	3,739,337	Net Profit or Loss	(1,830,497)	-19.0% Return on Equity	59.1%
235702 WELLBRIDGE OF NOVI, LLC				Proprietary - Corporation	
WELLBRIDGE OF NOVI, LLC		12/31/2021 365 Days Settled			
NOVI, MI 48374		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		65.9%	
Balance Sheet		Income Statement		Length of Stay 27.6	
Current Assets	1,528,584	Total Charges	22,117,000	Average Wages	24.92
Fixed Assets	1,159,971	Contract Allowance	11,635,086	52.6% Skilled Nursing	62.8%
Other Assets	53,175	Operating Revenue	10,481,914	47.4% Ancillary Service	37.2%
Total Assets	2,741,730	Operating Expense	11,826,381	112.8% Current Ratio	0.2
Current Liabilities	8,093,980	Operating Margin	-1,344,467	-12.8% Days to Collect	40.4
Long Term Liabilities	0	Other Income	1,046,919	10.0% Avg Payment Days	112.6
Total Equity	-5,352,250	Other Expense	0	0.0% Depreciation Rate	52.3%
Total Liab. and Equity	2,741,730	Net Profit or Loss	(297,548)	-2.8% Return on Equity	5.6%

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235720 WELLBRIDGE OF PINCKNEY				Proprietary - Corporation	
WELLBRIDGE OF PINCKNEY		12/31/2021 365 Days Settled			
PINCKNEY, MI 48169		CR Beds 100 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
WPS MI		Occupancy Rate		81.4%	
Balance Sheet		Income Statement		Length of Stay 59.4	
Current Assets	1,971,585	Total Charges	22,051,950	Average Wages 20.82	
Fixed Assets	673,201	Contract Allowance	10,450,105	47.4%	Skilled Nursing 74.9%
Other Assets	42,767	Operating Revenue	11,601,845	52.6%	Ancillary Service 25.1%
Total Assets	2,687,553	Operating Expense	11,096,277	95.6%	Current Ratio 0.5
Current Liabilities	3,864,265	Operating Margin	505,568	4.4%	Days to Collect 29.3
Long Term Liabilities	0	Other Income	860,782	7.4%	Avg Payment Days 27.0
Total Equity	-1,176,712	Other Expense	0	0.0%	Depreciation Rate 112.2%
Total Liab. and Equity	2,687,553	Net Profit or Loss	1,366,350	11.8%	Return on Equity -116.1%
235716 WELLBRIDGE OF ROCHESTER HILLS				Proprietary - Corporation	
WELLBRIDGE OF ROCHESTER HILLS		12/31/2021 365 Days Settled			
ROCHESTER HILLS, MI 48307		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		68.3%	
Balance Sheet		Income Statement		Length of Stay 38.8	
Current Assets	3,838,061	Total Charges	21,689,649	Average Wages 26.01	
Fixed Assets	846,350	Contract Allowance	11,334,369	52.3%	Skilled Nursing 66.4%
Other Assets	84,136	Operating Revenue	10,355,280	47.7%	Ancillary Service 33.6%
Total Assets	4,768,547	Operating Expense	11,425,334	110.3%	Current Ratio 0.7
Current Liabilities	5,646,492	Operating Margin	-1,070,054	-10.3%	Days to Collect 42.3
Long Term Liabilities	0	Other Income	939,424	9.1%	Avg Payment Days 24.1
Total Equity	-877,945	Other Expense	0	0.0%	Depreciation Rate 65.1%
Total Liab. and Equity	4,768,547	Net Profit or Loss	(130,630)	-1.3%	Return on Equity 14.9%

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235704 WELLBRIDGE OF ROMEO, LLC				Proprietary - Corporation	
WELLBRIDGE OF ROMEO, LLC		12/31/2021 365 Days Settled			
ROMEO, MI 48065		CR Beds 124 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		69.6%	
Balance Sheet		Income Statement		Length of Stay 81.4	
Current Assets	1,371,617	Total Charges	22,450,858	Average Wages 25.15	
Fixed Assets	815,990	Contract Allowance	10,249,678	45.7%	Skilled Nursing 74.1%
Other Assets	116,009	Operating Revenue	12,201,180	54.3%	Ancillary Service 25.9%
Total Assets	2,303,616	Operating Expense	12,997,105	106.5%	Current Ratio 0.9
Current Liabilities	1,474,439	Operating Margin	-795,925	-6.5%	Days to Collect 36.0
Long Term Liabilities	0	Other Income	1,286,957	10.5%	Avg Payment Days 67.7
Total Equity	829,177	Other Expense	0	0.0%	Depreciation Rate 67.9%
Total Liab. and Equity	2,303,616	Net Profit or Loss	491,032	4.0%	Return on Equity 59.2%
235274 WELLSPRING LUTHERAN NURSING AND REHAB SERVICES				Nonprofit - Church	
WELLSPRING LUTHERAN NURSING AND REHAB SERVICES		12/31/2021 365 Days Settled			
MONROE, MI 48161		CR Beds 122 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.8%	
Balance Sheet		Income Statement		Length of Stay 124.0	
Current Assets	24,390,346	Total Charges	11,272,579	Average Wages 27.60	
Fixed Assets	1,372,434	Contract Allowance	1,336,913	11.9%	Skilled Nursing 88.5%
Other Assets	135,579	Operating Revenue	9,935,666	88.1%	Ancillary Service 11.5%
Total Assets	25,898,359	Operating Expense	9,029,518	90.9%	Current Ratio 4.6
Current Liabilities	5,312,971	Operating Margin	906,148	9.1%	Days to Collect 108.4
Long Term Liabilities	670,538	Other Income	3,077,352	31.0%	Avg Payment Days 26.5
Total Equity	19,914,850	Other Expense	0	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	25,898,359	Net Profit or Loss	3,983,500	40.1%	Return on Equity 20.0%

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235269 WELLSRING LUTHERAN SERVICES				Nonprofit - Church		
WELLSRING LUTHERAN SERVICES				12/31/2021 365 Days Settled		
FRANKENMUTH, MI 48734				CR Beds 112 POS Beds 0		
SAGINAW				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	54.7%	
Balance Sheet		Income Statement		Length of Stay	44.3	
Current Assets	15,021,634	Total Charges	8,757,866	Average Wages	27.68	
Fixed Assets	1,432,436	Contract Allowance	1,284,379	14.7%	Skilled Nursing	78.7%
Other Assets	3,318,288	Operating Revenue	7,473,487	85.3%	Ancillary Service	21.3%
Total Assets	19,772,358	Operating Expense	7,676,368	102.7%	Current Ratio	3.2
Current Liabilities	4,647,551	Operating Margin	-202,881	-2.7%	Days to Collect	104.7
Long Term Liabilities	669,188	Other Income	2,154,024	28.8%	Avg Payment Days	25.1
Total Equity	14,455,619	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	19,772,358	Net Profit or Loss	1,951,143	26.1%	Return on Equity	13.5%

235400 WELLSRING LUTHERAN SERVICES				Nonprofit - Other		
WELLSRING LUTHERAN SERVICES				12/31/2021 365 Days Settled		
FAIRVIEW, MI 48621				CR Beds 39 POS Beds 0		
OSCODA				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.1%	
Balance Sheet		Income Statement		Length of Stay	93.8	
Current Assets	1,505,901	Total Charges	3,984,649	Average Wages	21.60	
Fixed Assets	1,395,392	Contract Allowance	94,764	2.4%	Skilled Nursing	81.4%
Other Assets	38,697	Operating Revenue	3,889,885	97.6%	Ancillary Service	18.6%
Total Assets	2,939,990	Operating Expense	3,917,960	100.7%	Current Ratio	0.5
Current Liabilities	2,849,761	Operating Margin	-28,075	-0.7%	Days to Collect	132.6
Long Term Liabilities	1,052,457	Other Income	1,607,978	41.3%	Avg Payment Days	20.8
Total Equity	-962,228	Other Expense	0	0.0%	Depreciation Rate	5.5%
Total Liab. and Equity	2,939,990	Net Profit or Loss	1,579,903	40.6%	Return on Equity	-164.2%

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235488 WEST BLOOMFIELD HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
WEST BLOOMFIELD HEALTH AND REHABILITATION CENTER		12/31/2021 365 Days Settled			
WEST BLOOMFIELD, MI 48322				CR Beds 172 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.8%
				Length of Stay	78.9
				Average Wages	26.18
				5.1% Skilled Nursing	76.3%
				94.9% Ancillary Service	23.7%
				113.6% Current Ratio	1.6
				-13.6% Days to Collect	47.7
				24.5% Avg Payment Days	13.5
				0.0% Depreciation Rate	48.6%
				10.9% Return on Equity	114.2%
Balance Sheet		Income Statement			
Current Assets	2,625,373	Total Charges	16,298,841		
Fixed Assets	506,339	Contract Allowance	836,283		
Other Assets	0	Operating Revenue	15,462,558		
Total Assets	3,131,712	Operating Expense	17,565,375		
Current Liabilities	1,657,525	Operating Margin	-2,102,817		
Long Term Liabilities	0	Other Income	3,786,269		
Total Equity	1,474,187	Other Expense	0		
Total Liab. and Equity	3,131,712	Net Profit or Loss	1,683,452		
235262 WEST HICKORY HAVEN				Proprietary - Corporation	
WEST HICKORY HAVEN		12/31/2021 365 Days Settled			
MILFORD, MI 48380				CR Beds 101 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.4%
				Length of Stay	364.9
				Average Wages	23.64
				29.2% Skilled Nursing	89.1%
				70.8% Ancillary Service	10.9%
				120.5% Current Ratio	1.7
				-20.5% Days to Collect	16.8
				15.3% Avg Payment Days	22.2
				0.0% Depreciation Rate	43.9%
				-5.3% Return on Equity	-30.4%
Balance Sheet		Income Statement			
Current Assets	1,696,767	Total Charges	9,653,117		
Fixed Assets	907,394	Contract Allowance	2,820,248		
Other Assets	-205,849	Operating Revenue	6,832,869		
Total Assets	2,398,312	Operating Expense	8,235,422		
Current Liabilities	1,020,258	Operating Margin	-1,402,553		
Long Term Liabilities	191,754	Other Income	1,042,496		
Total Equity	1,186,300	Other Expense	0		
Total Liab. and Equity	2,398,312	Net Profit or Loss	(360,057)		

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235374 WEST OAKS SENIOR CARE & REHAB CENTER		Proprietary - Corporation	
WEST OAKS SENIOR CARE & REHAB CENTER		12/31/2021 365 Days Settled	
DETROIT, MI 48219		CR Beds 102 POS Beds 0	
WAYNE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 76.4%	
		Length of Stay 100.1	
		Average Wages 23.16	
		24.6% Skilled Nursing 82.9%	
		75.4% Ancillary Service 17.1%	
		109.0% Current Ratio (0.4)	
		-9.0% Days to Collect 44.5	
		14.0% Avg Payment Days 24.5	
		0.0% Depreciation Rate 28.0%	
		5.0% Return on Equity -45.8%	
Balance Sheet			
Income Statement			
Current Assets	-444,551	Total Charges	12,408,560
Fixed Assets	503,002	Contract Allowance	3,055,922
Other Assets	0	Operating Revenue	9,352,638
Total Assets	<u>58,451</u>	Operating Expense	<u>10,194,240</u>
Current Liabilities	1,083,314	Operating Margin	-841,602
Long Term Liabilities	0	Other Income	1,311,030
Total Equity	<u>-1,024,863</u>	Other Expense	0
Total Liab. and Equity	<u>58,451</u>	Net Profit or Loss	<u>469,428</u>
235625 WEST WOODS OF BRIDGMAN			
		Proprietary - Corporation	
WEST WOODS OF BRIDGMAN		12/31/2021 365 Days Settled	
BRIDGMAN, MI 49106		CR Beds 92 POS Beds 0	
BERRIEN		Key Performance Ind.	
		Occupancy Rate 57.6%	
		Length of Stay 140.1	
		Average Wages 22.29	
		26.7% Skilled Nursing 81.0%	
		73.3% Ancillary Service 19.0%	
		124.9% Current Ratio 0.8	
		-24.9% Days to Collect 24.7	
		14.8% Avg Payment Days 28.5	
		0.0% Depreciation Rate 330.8%	
		-10.1% Return on Equity 39.7%	
Balance Sheet			
Income Statement			
Current Assets	627,523	Total Charges	7,635,873
Fixed Assets	132,973	Contract Allowance	2,037,243
Other Assets	32,653	Operating Revenue	5,598,630
Total Assets	<u>793,149</u>	Operating Expense	<u>6,991,559</u>
Current Liabilities	768,001	Operating Margin	-1,392,929
Long Term Liabilities	1,450,375	Other Income	827,325
Total Equity	<u>-1,425,227</u>	Other Expense	0
Total Liab. and Equity	<u>793,149</u>	Net Profit or Loss	<u>(565,604)</u>

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235594 WEST WOODS OF NILES				Proprietary - Corporation	
WEST WOODS OF NILES		12/31/2021 365 Days Settled			
NILES, MI 49120				CR Beds 121 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.4%
Balance Sheet		Income Statement		Length of Stay	151.1
Current Assets	3,613,514	Total Charges	15,195,695	Average Wages	24.54
Fixed Assets	309,880	Contract Allowance	3,697,957	24.3%	Skilled Nursing 86.2%
Other Assets	-218,336	Operating Revenue	11,497,738	75.7%	Ancillary Service 13.8%
Total Assets	3,705,058	Operating Expense	11,832,389	102.9%	Current Ratio 3.4
Current Liabilities	1,061,797	Operating Margin	-334,651	-2.9%	Days to Collect 30.0
Long Term Liabilities	52,808	Other Income	1,802,029	15.7%	Avg Payment Days 23.3
Total Equity	2,590,453	Other Expense	0	0.0%	Depreciation Rate 96.8%
Total Liab. and Equity	3,705,058	Net Profit or Loss	1,467,378	12.8%	Return on Equity 56.6%
235565 WESTGATE NURSING & REHAB COMMUNITY				Proprietary - Corporation	
WESTGATE NURSING & REHAB COMMUNITY		12/31/2021 365 Days Settled			
IRONWOOD, MI 49938				CR Beds 99 POS Beds 0	
GOGEBIC				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.6%
Balance Sheet		Income Statement		Length of Stay	319.6
Current Assets	7,272,865	Total Charges	7,380,098	Average Wages	22.59
Fixed Assets	405,452	Contract Allowance	1,566,571	21.2%	Skilled Nursing 78.0%
Other Assets	59,452	Operating Revenue	5,813,527	78.8%	Ancillary Service 17.0%
Total Assets	7,737,769	Operating Expense	5,661,813	97.4%	Current Ratio 3.1
Current Liabilities	2,370,671	Operating Margin	151,714	2.6%	Days to Collect 462.1
Long Term Liabilities	0	Other Income	680,973	11.7%	Avg Payment Days 118.3
Total Equity	5,367,098	Other Expense	0	0.0%	Depreciation Rate 71.3%
Total Liab. and Equity	7,737,769	Net Profit or Loss	832,687	14.3%	Return on Equity 15.5%

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235642 WESTLAKE HEALTH CAMPUS				Proprietary - Corporation	
WESTLAKE HEALTH CAMPUS		12/31/2021 365 Days Settled			
COMMERCE, MI 48382		CR Beds 119 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.9%	
Balance Sheet		Income Statement		Length of Stay 53.3	
Current Assets	14,089,043	Total Charges	13,363,179	Average Wages	25.86
Fixed Assets	19,746,737	Contract Allowance	1,130,930	8.5% Skilled Nursing	52.5%
Other Assets	-123,526	Operating Revenue	12,232,249	91.5% Ancillary Service	12.5%
Total Assets	33,712,254	Operating Expense	11,977,381	97.9% Current Ratio	15.3
Current Liabilities	918,497	Operating Margin	254,868	2.1% Days to Collect	14.2
Long Term Liabilities	14,061,276	Other Income	448,522	3.7% Avg Payment Days	16.1
Total Equity	18,732,481	Other Expense	0	0.0% Depreciation Rate	5.5%
Total Liab. and Equity	33,712,254	Net Profit or Loss	703,390	5.8% Return on Equity	3.8%

235332 WESTLAND, A VILLA CENTER				Proprietary - Corporation	
WESTLAND, A VILLA CENTER		12/31/2021 365 Days Settled			
WESTLAND, MI 48185		CR Beds 230 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.9%	
Balance Sheet		Income Statement		Length of Stay 99.6	
Current Assets	9,612,920	Total Charges	26,039,705	Average Wages	23.65
Fixed Assets	520,970	Contract Allowance	8,028,400	30.8% Skilled Nursing	83.0%
Other Assets	0	Operating Revenue	18,011,305	69.2% Ancillary Service	17.0%
Total Assets	10,133,890	Operating Expense	18,499,252	102.7% Current Ratio	9.0
Current Liabilities	1,064,726	Operating Margin	-487,947	-2.7% Days to Collect	127.9
Long Term Liabilities	87,927	Other Income	4,178,342	23.2% Avg Payment Days	21.0
Total Equity	8,981,237	Other Expense	0	0.0% Depreciation Rate	154.0%
Total Liab. and Equity	10,133,890	Net Profit or Loss	3,690,395	20.5% Return on Equity	41.1%

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235444 WESTWOOD NURSING CENTER				Proprietary - Corporation	
WESTWOOD NURSING CENTER		9/30/2021 365 Days Settled			
DETROIT, MI 48235		CR Beds 121 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.4%	
Balance Sheet		Income Statement		Length of Stay 144.8	
Current Assets	2,489,722	Total Charges	13,711,173	Average Wages	21.79
Fixed Assets	609,653	Contract Allowance	7,882,490	57.5% Skilled Nursing	96.0%
Other Assets	0	Operating Revenue	5,828,683	42.5% Ancillary Service	4.0%
Total Assets	3,099,375	Operating Expense	8,191,821	140.5% Current Ratio	0.4
Current Liabilities	5,781,418	Operating Margin	-2,363,138	-40.5% Days to Collect	102.4
Long Term Liabilities	-207,754	Other Income	1,812,758	31.1% Avg Payment Days	209.9
Total Equity	-2,474,289	Other Expense	0	0.0% Depreciation Rate	37.2%
Total Liab. and Equity	3,099,375	Net Profit or Loss	(550,380)	-9.4% Return on Equity	22.2%
235550 WILLOWBROOK MANOR				Proprietary - Corporation	
WILLOWBROOK MANOR		12/31/2021 365 Days Settled			
FLINT, MI 48532		CR Beds 130 POS Beds 0			
GENESEE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		73.8%	
Balance Sheet		Income Statement		Length of Stay 68.1	
Current Assets	3,078,105	Total Charges	22,855,613	Average Wages	20.60
Fixed Assets	1,169,385	Contract Allowance	9,023,236	39.5% Skilled Nursing	78.3%
Other Assets	41,885	Operating Revenue	13,832,377	60.5% Ancillary Service	21.7%
Total Assets	4,289,375	Operating Expense	16,745,046	121.1% Current Ratio	1.0
Current Liabilities	3,151,494	Operating Margin	-2,912,669	-21.1% Days to Collect	107.7
Long Term Liabilities	-11,345,320	Other Income	848,801	6.1% Avg Payment Days	7.2
Total Equity	12,483,201	Other Expense	0	0.0% Depreciation Rate	151.7%
Total Liab. and Equity	4,289,375	Net Profit or Loss	(2,063,868)	-14.9% Return on Equity	-16.5%

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235714 WINDEMERE PARK HEALTH AND REHAB CENTER				Proprietary - Partnership	
WINDEMERE PARK HEALTH AND REHAB CENTER 12/31/2021 365 Days Settled					
WARREN, MI 48093				CR Beds 278 POS Beds 0	
MACOMB				Key Performance Ind.	
WPS MI				Occupancy Rate	53.7%
Balance Sheet		Income Statement		Length of Stay	187.3
Current Assets	2,948,066	Total Charges	12,300,702	Average Wages	23.61
Fixed Assets	14,140	Contract Allowance	2,506,683	20.4%	Skilled Nursing 44.0%
Other Assets	4,818	Operating Revenue	9,794,019	79.6%	Ancillary Service 24.0%
Total Assets	2,967,024	Operating Expense	11,460,455	117.0%	Current Ratio 1.5
Current Liabilities	2,005,891	Operating Margin	-1,666,436	-17.0%	Days to Collect 62.4
Long Term Liabilities	1,764,053	Other Income	2,767,627	28.3%	Avg Payment Days 48.1
Total Equity	-802,920	Other Expense	0	0.0%	Depreciation Rate 745.3%
Total Liab. and Equity	2,967,024	Net Profit or Loss	1,101,191	11.2%	Return on Equity -137.1%
235604 WOODHAVEN RETIREMENT COMMUNITY				Nonprofit - Church	
WOODHAVEN RETIREMENT COMMUNITY 6/30/2021 365 Days Settled					
LIVONIA, MI 48154				CR Beds 105 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	61.6%
Balance Sheet		Income Statement		Length of Stay	127.0
Current Assets	214,521	Total Charges	6,372,484	Average Wages	29.82
Fixed Assets	12,771,641	Contract Allowance	0	0.0%	Skilled Nursing 9.2%
Other Assets	6,707,170	Operating Revenue	6,372,484	100.0%	Ancillary Service 14.6%
Total Assets	19,693,332	Operating Expense	8,149,180	127.9%	Current Ratio 0.1
Current Liabilities	1,582,816	Operating Margin	-1,776,696	-27.9%	Days to Collect 6.6
Long Term Liabilities	1,660,447	Other Income	2,033,584	31.9%	Avg Payment Days 20.9
Total Equity	16,450,069	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	19,693,332	Net Profit or Loss	256,197	4.0%	Return on Equity 1.6%

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235556 WOODWARD HILLS HEALTH AND REHABILITATION CTR		Proprietary - Partnership	
WOODWARD HILLS HEALTH AND REHABILITATION CTR		12/31/2021 365 Days Settled	
BLOOMFIELD HILLS, MI 48304		CR Beds 190 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	61.2%
Balance Sheet		Length of Stay	38.9
Income Statement		Average Wages	22.53
Current Assets	2,701,504	Total Charges	20,616,787
Fixed Assets	253,901	Contract Allowance	1,655,231
Other Assets	4,576,082	Operating Revenue	18,961,556
Total Assets	7,531,487	Operating Expense	21,802,436
Current Liabilities	10,402,873	Operating Margin	-2,840,880
Long Term Liabilities	0	Other Income	1,270,089
Total Equity	-2,871,386	Other Expense	0
Total Liab. and Equity	7,531,487	Net Profit or Loss	(1,570,791)
		8.0%	Skilled Nursing 68.9%
		92.0%	Ancillary Service 31.1%
		115.0%	Current Ratio 0.3
		-15.0%	Days to Collect 43.6
		6.7%	Avg Payment Days 13.4
		0.0%	Depreciation Rate 1,026.7%
		-8.3%	Return on Equity 54.7%