Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676437 ACCEL AT        | COLLEGE STA | TION               |                  |        | Proprietary - Partnershi | р        |
|------------------------|-------------|--------------------|------------------|--------|--------------------------|----------|
| ACCEL AT COLLEGE       | E STATION   | 12/31/2020         | 366 Days Settled | t      |                          |          |
| COLLEGE STATION,       | , TX 77845  |                    |                  |        | CR Beds 116 POS B        | seds 0   |
| BRAZOS                 |             |                    |                  |        | Key Performana           | ce Ind.  |
| NOVITAS (TEXAS)        |             |                    |                  |        | Occupancy Rate           | 74.5%    |
| Balance S              | Sheet       | Income             | Statement        |        | Length of Stay           | 101.4    |
| Current Assets         | 1,051,884   | Total Charges      | 12,651,678       |        | Average Wages            | 23.60    |
| Fixed Assets           | 55,511      | Contract Allowance | 4,149,404        | 32.8%  | Skilled Nursing          | 66.1%    |
| Other Assets           | 413,267     | Operating Revenue  | 8,502,274        | 67.2%  | Ancillary Service        | 33.9%    |
| Total Assets           | 1,520,662   | Operating Expense  | 10,090,834       | 118.7% | Current Ratio            | 0.4      |
| Current Liabilities    | 2,738,157   | Operating Margin   | -1,588,560       | -18.7% | Days to Collect          | 35.3     |
| Long Term Liabilities  | 183,619     | Other Income       | 536,681          | 6.3%   | Avg Payment Days         | 74.8     |
| Total Equity           | -1,401,114  | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 2,315.8% |
| Total Liab. and Equity | 1,520,662   | Net Profit or Loss | (1,051,879)      | -12.4% | Return on Equity         | 75.1%    |
| 676349 ACCEL AT        | WILLOW BEND | )                  |                  |        | Nonprofit - Church       |          |
| ACCEL AT WILLOW        | BEND        | 9/30/2020          | 366 Days Settled |        |                          |          |
| PLANO, TX 75093        |             |                    |                  |        | CR Beds 100 POS B        | seds 0   |
| COLLIN                 |             |                    |                  |        | Key Performana           | ce Ind.  |
| NOVITAS (TEXAS)        |             |                    |                  |        | Occupancy Rate           | 75.6%    |
| Balance S              | Sheet       | Income             | Statement        |        | Length of Stay           | 41.7     |
| Current Assets         | 1,731,419   | Total Charges      | 16,317,153       |        | Average Wages            | 21.62    |
| Fixed Assets           | 0           | Contract Allowance | 5,576,959        | 34.2%  | Skilled Nursing          | 64.9%    |
| Other Assets           | 0           | Operating Revenue  | 10,740,194       | 65.8%  | Ancillary Service        | 35.1%    |
| Total Assets           | 1,731,419   | Operating Expense  | 10,447,623       | 97.3%  | Current Ratio            | 1.2      |
| Current Liabilities    | 1,450,287   | Operating Margin   | 292,571          | 2.7%   | Days to Collect          | 54.3     |
| Long Term Liabilities  | 56,658      | Other Income       | 1,142,071        | 10.6%  | Avg Payment Days         | 44.3     |
| Total Equity           | 224,474     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%     |
| Total Liab. and Equity | 1,731,419   | Net Profit or Loss | 1,434,642        | 13.4%  | Return on Equity         | 639.1%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676451 ADORA MII  | DTOWN PARK  |  |  |  | Proprietary - Corporation   | n  |
|---|---|--|--|--|---|--|
| ADORA MIDTOWN P   | PARK  | 12/31/2020   | 366 Days Settled   | l  |   |  |
| DALLAS, TX 75231  |   |  |  |  | CR Beds 111 POS E   | Beds 0   |
| DALLAS  |   |  |  |  | Key Performana  | ce Ind.  |
| NOVITAS (TEXAS)   |   |  |  |  | Occupancy Rate  | 39.4%  |
| Balance S   | heet  | Income Statement   |  |  | Length of Stay  | 33.2   |
| Current Assets  | 2,740,796   | Total Charges  | 10,781,991   |  | Average Wages   | 22.42  |
| Fixed Assets  | 96,178  | Contract Allowance   | 2,929,501  | 27.2%                                      | Skilled Nursing   | 72.0%  |
| Other Assets  | 1,207   | Operating Revenue  | 7,852,490  | 72.8%                                      | Ancillary Service   | 28.0%  |
| Total Assets  | 2,838,181   | Operating Expense  | 11,978,605   | 152.5%                                     | Current Ratio   | 0.3  |
| Current Liabilities   | 8,472,538   | Operating Margin   | -4,126,115   | -52.5%                                     | Days to Collect   | 64.7   |
| Long Term Liabilities   | 78,273  | Other Income   | 1,425,718  | 18.2%                                      | Avg Payment Days  | 36.4   |
| Total Equity  | -5,712,630  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 1,950.6%   |
| Total Liab. and Equity  | 2,838,181   | Net Profit or Loss   | (2,700,399)  | -34.4%                                     | Return on Equity  | 47.3%  |
| 455731 ADVANCED HEALTH & REHAB CENTER OF GARLAND Proprietary - Corporation  |   |  |  |  |   |  |
|   | D HEALIH & KE   | HAB CENTER OF G  | ARLAND   |  | Proprietary - Corporation   | on   |
|   |   | TER OF 12/31/2020  |  | I  | Proprietary - Corporation   | n  |
| ADVANCED HEALTH   | l & REHAB CEN   |  |  | I  | Proprietary - Corporation  CR Beds 139 POS E  |  |
| ADVANCED HEALTH<br>GARLAND  | l & REHAB CEN   |  |  | l  |   | Beds 0   |
| ADVANCED HEALTH<br>GARLAND<br>GARLAND, TX 75043   | 1 & REHAB CEN   |  |  | l  | CR Beds 139 POS E   | Beds 0   |
| ADVANCED HEALTH<br>GARLAND<br>GARLAND, TX 75043<br>DALLAS   | 1 & REHAB CEN<br>3<br>AS)                                   | TER OF 12/31/2020  |  | l  | CR Beds 139 POS E  Key Performana   | eds 0<br>ce Ind.   |
| ADVANCED HEALTH<br>GARLAND<br>GARLAND, TX 75043<br>DALLAS<br>BLUE CROSS (TEXA   | H & REHAB CEN<br>B<br>AS)<br>Sheet                          | TER OF 12/31/2020  | 366 Days Settled   | l  | CR Beds 139 POS E  Key Performana  Occupancy Rate   | Beds 0<br><b>ce Ind.</b><br>79.4%                                  |
| ADVANCED HEALTH<br>GARLAND<br>GARLAND, TX 75043<br>DALLAS<br>BLUE CROSS (TEXA<br>Balance S  | H & REHAB CEN<br>B<br>AS)<br>Sheet                          | TER OF 12/31/2020  | 366 Days Settled   |  | CR Beds 139 POS E  Key Performana  Occupancy Rate  Length of Stay   | eds 0<br><b>ce Ind.</b><br>79.4%<br>205.0                          |
| ADVANCED HEALTH<br>GARLAND<br>GARLAND, TX 75043<br>DALLAS<br>BLUE CROSS (TEXA<br>Balance S<br>Current Assets  | H & REHAB CEN<br>AS)<br>Sheet<br>3,298,218                  | TER OF 12/31/2020  Income  Total Charges   | 366 Days Settled  Statement  11,071,193                                  | 28.3%                                      | CR Beds 139 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 3eds 0 <b>ce Ind.</b> 79.4%  205.0  22.09                          |
| ADVANCED HEALTH GARLAND GARLAND, TX 75043 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | AS) Sheet 3,298,218 226,751                                 | Income Total Charges Contract Allowance  | 366 Days Settled  Statement  11,071,193  3,134,290                       | 28.3%<br>71.7%                             | CR Beds 139 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | geds 0  ce Ind.  79.4%  205.0  22.09  64.5%                        |
| ADVANCED HEALTH GARLAND GARLAND, TX 75043 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet 3,298,218 226,751 40,327                          | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  11,071,193  3,134,290  7,936,903            | 28.3%<br>71.7%<br>118.7%                   | CR Beds 139 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | seds 0  ce Ind.  79.4%  205.0  22.09  64.5%  35.5%                 |
| ADVANCED HEALTH GARLAND GARLAND, TX 75043 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet  3,298,218  226,751  40,327  3,565,296            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  11,071,193  3,134,290  7,936,903  9,417,776 | 28.3%<br>71.7%<br>118.7%<br>-18.7%         | CR Beds 139 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | Seds 0 <b>ce Ind.</b> 79.4%  205.0  22.09  64.5%  35.5%  1.0       |
| ADVANCED HEALTH GARLAND GARLAND, TX 75043 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  3,298,218  226,751  40,327  3,565,296  3,236,747 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 11,071,193 3,134,290 7,936,903 9,417,776 -1,480,873            | 28.3%<br>71.7%<br>118.7%<br>-18.7%<br>7.1% | CR Beds 139 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | Seds 0 <b>ce Ind.</b> 79.4%  205.0  22.09  64.5%  35.5%  1.0  63.9 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 0/043/ ADVANCEI  | D REHABILITAT                                    | ION & HEALTHCARE   | OF LIVE OAK  |                                  | Proprietary - Corporatio  | n  |
|--|--|--|--|----------------------------------|---|--|
| ADVANCED REHABI<br>HEALTHCARE OF LI  |  | 12/31/2020   | 366 Days Settled   |                                  |   |  |
| LIVE OAK, TX 78233   |  |  |  |                                  | CR Beds 123 POS B   | eds 0                                    |
| BEXAR  |  |  |  |                                  | Key Performana  | ce Ind.                                  |
| NOVITAS  |  |  |  |                                  | Occupancy Rate  | 67.9%                                    |
| Balance S  | Sheet  | Income   | Statement  |                                  | Length of Stay  | 106.1                                    |
| Current Assets   | 2,704,144  | Total Charges  | 10,686,307   |                                  | Average Wages   | 22.85                                    |
| Fixed Assets   | 255,408  | Contract Allowance   | 3,681,694  | 34.5%                            | Skilled Nursing   | 55.0%                                    |
| Other Assets   | 4,902  | Operating Revenue  | 7,004,613  | 65.5%                            | Ancillary Service   | 45.0%                                    |
| Total Assets   | 2,964,454  | Operating Expense  | 8,528,671  | 121.8%                           | Current Ratio   | 1.1                                      |
| Current Liabilities  | 2,508,698  | Operating Margin   | -1,524,058   | -21.8%                           | Days to Collect   | 45.1                                     |
| Long Term Liabilities  | 0  | Other Income   | 885,361  | 12.6%                            | Avg Payment Days  | 79.9                                     |
| Total Equity   | 455,756  | Other Expense  | 0  | 0.0%                             | Depreciation Rate   | 202.8%                                   |
| Total Liab. and Equity   | 2,964,454  | Net Profit or Loss   | (638,697)  | -9.1%                            | Return on Equity  | -140.1%                                  |
| 675424 ADVANCE   | D REHABILITAT                                    | TION AND HEALTHCA  | ARE OF ATHENS  |                                  | Proprietary - Corporatio  | n  |
| VD//VNCED DEFIVE   |  |  |  |                                  |   |  |
| HEALTHCARE OF A  | ILITATION AND<br>THENS                           | 8/31/2020 3  | 366 Days Settled   |                                  |   |  |
|  |  | 8/31/2020 3  | 866 Days Settled   |                                  | CR Beds 120 POS B   | eds 0                                    |
| HEALTHCARE OF A  |  | 8/31/2020 3  | 366 Days Settled   |                                  | CR Beds 120 POS B   |  |
| HEALTHCARE OF A  |  | 8/31/2020 3  | 366 Days Settled   |                                  |   |  |
| HEALTHCARE OF A<br>ATHENS, TX 75751<br>HENDERSON   | THENS  |  | Statement  |                                  | Key Performana  | ce Ind.                                  |
| HEALTHCARE OF ATHENS, TX 75751 HENDERSON NOVITAS (TEXAS)   | THENS  |  |  |                                  | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 66.1%                     |
| HEALTHCARE OF ATHENS, TX 75751 HENDERSON NOVITAS (TEXAS) Balance S   | THENS  | Income   | Statement  | 29.9%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 66.1%<br>82.8                            |
| HEALTHCARE OF ATATHENS, TX 75751 HENDERSON NOVITAS (TEXAS) Balance S Current Assets  | THENS  Sheet  2,214,730                          | Income<br>Total Charges  | <b>Statement</b> 9,899,359                                 |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 66.1%<br>82.8<br>10.00                   |
| HEALTHCARE OF ATATHENS, TX 75751 HENDERSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | THENS  Sheet  2,214,730 0                        | Income Total Charges Contract Allowance  | <b>Statement</b> 9,899,359 2,956,005                       | 70.1%                            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 66.1%<br>82.8<br>10.00<br>64.1%          |
| HEALTHCARE OF ATATHENS, TX 75751 HENDERSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | THENS  Sheet  2,214,730  0                       | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b> 9,899,359 2,956,005 6,943,354             | 70.1%<br>104.8%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 66.1%<br>82.8<br>10.00<br>64.1%<br>35.9% |
| HEALTHCARE OF ATATHENS, TX 75751 HENDERSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | THENS  Sheet  2,214,730  0  0  2,214,730         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 9,899,359 2,956,005 6,943,354 7,275,340          | 70.1%<br>104.8%<br>-4.8%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 66.1% 82.8 10.00 64.1% 35.9% 0.9         |
| HEALTHCARE OF ATATHENS, TX 75751 HENDERSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | THENS  Sheet  2,214,730  0  2,214,730  2,542,196 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 9,899,359 2,956,005 6,943,354 7,275,340 -331,986 | 70.1%<br>104.8%<br>-4.8%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 66.1% 82.8 10.00 64.1% 35.9% 0.9 112.0   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455849 ADVANCE  | D REHABILITAT   | TION AND HEALTHCA  | RE OF BOWIE  |   | Proprietary - Corporatio   | n  |
|---|---|--|--|---|--|--|
| ADVANCED REHAB<br>HEALTHCARE OF B   |   | 8/31/2020 3  | 66 Days Settled  |   |  |  |
| BOWIE, TX 76230   |   |  |  |   | CR Beds 180 POS B  | eds 0  |
| MONTAGUE  |   |  |  |   | Key Performana   | ce Ind.  |
| BLUE CROSS (TEXA  | AS)   |  |  |   | Occupancy Rate   | 76.0%  |
| Balance S   | Sheet   | Income   | Statement  |   | Length of Stay   | 142.2  |
| Current Assets  | 1,936,245   | Total Charges  | 17,108,983   |   | Average Wages  | 10.00  |
| Fixed Assets  | 0   | Contract Allowance   | 6,333,078  | 37.0%                                     | Skilled Nursing  | 57.7%  |
| Other Assets  | 0   | Operating Revenue  | 10,775,905   | 63.0%                                     | Ancillary Service  | 42.3%  |
| Total Assets  | 1,936,245   | Operating Expense  | 11,849,934   | 110.0%                                    | Current Ratio  | 0.7  |
| Current Liabilities   | 2,802,072   | Operating Margin   | -1,074,029   | -10.0%                                    | Days to Collect  | 60.2   |
| Long Term Liabilities   | 0   | Other Income   | 2,670  | 0.0%                                      | Avg Payment Days   | 86.5   |
| Total Equity  | -865,827  | Other Expense  | 0  | 0.0%                                      | Depreciation Rate  | 0.0%   |
| • •   |   |  |  |   |  |  |
| Total Liab. and Equity  | 1,936,245   | Net Profit or Loss   | (1,071,359)  | -9.9%                                     | Return on Equity   | 123.7%   |
| Total Liab. and Equity  |   | Net Profit or Loss   |  |   | Return on Equity  Proprietary - Corporatio   |  |
| Total Liab. and Equity  | D REHABILITAT   | ION AND HEALTHCA   |  |   | . , ,  |  |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB  | D REHABILITAT   | ION AND HEALTHCA   | RE OF VERNON   |   | . , ,  | n  |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB HEALTHCARE OF V  | D REHABILITAT   | ION AND HEALTHCA   | RE OF VERNON   |   | Proprietary - Corporatio   | n<br>eds 0   |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB HEALTHCARE OF V VERNON, TX 76384   | D REHABILITAT  ILITATION AND ERNON  | ION AND HEALTHCA   | RE OF VERNON   |   | Proprietary - Corporatio  CR Beds 120 POS B  | n<br>eds 0   |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB HEALTHCARE OF V VERNON, TX 76384 WILBARGER   | D REHABILITAT  ILITATION AND ERNON  AS)   |  | RE OF VERNON   |   | Proprietary - Corporatio  CR Beds 120 POS B  Key Performanae   | eds 0  |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB HEALTHCARE OF V VERNON, TX 76384 WILBARGER BLUE CROSS (TEXA  | D REHABILITAT  ILITATION AND ERNON  AS)   |  | RE OF VERNON   |   | Proprietary - Corporatio  CR Beds 120 POS B  Key Performanae  Occupancy Rate   | eds 0<br>ce Ind.<br>90.1%                                    |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB HEALTHCARE OF V VERNON, TX 76384 WILBARGER BLUE CROSS (TEXA Balance S  | D REHABILITAT  ILITATION AND ERNON  AS)   | Income   | RE OF VERNON 66 Days Settled Statement                               |   | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 90.1%  |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB HEALTHCARE OF V VERNON, TX 76384 WILBARGER BLUE CROSS (TEXA Balance S  Current Assets  | D REHABILITAT  ILITATION AND ERNON  AS)  Sheet  1,261,824                             | Income Total Charges   | Statement 13,558,473   | 33.1%                                     | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | neds 0  ce Ind.  90.1%  157.6                                |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB HEALTHCARE OF V VERNON, TX 76384 WILBARGER BLUE CROSS (TEXA Balance S Current Assets Fixed Assets  | D REHABILITAT  ILITATION AND ERNON  AS)  Sheet  1,261,824                             | Income Total Charges Contract Allowance Operating Revenue                                    | ### ARE OF VERNON  66 Days Settled  Statement  13,558,473  4,487,257 | 33.1%<br>66.9%                            | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | n eds 0 <b>ce Ind.</b> 90.1%  157.6  10.00  55.8%  44.2%     |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB HEALTHCARE OF V VERNON, TX 76384 WILBARGER BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                   | D REHABILITAT  ILITATION AND ERNON  AS)  Sheet  1,261,824  0 0                        | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 13,558,473 4,487,257 9,071,216                             | 33.1%<br>66.9%<br>106.6%                  | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | n eds 0 <b>ce Ind.</b> 90.1%  157.6  10.00  55.8%  44.2%     |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB HEALTHCARE OF V VERNON, TX 76384 WILBARGER BLUE CROSS (TEXA Balance S  Current Assets Fixed Assets Other Assets Total Assets                     | D REHABILITAT  ILITATION AND ERNON  AS)  Sheet  1,261,824  0  0  1,261,824            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 13,558,473 4,487,257 9,071,216 9,670,941                   | 33.1%<br>66.9%<br>106.6%<br>-6.6%         | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | n eds 0 ce Ind. 90.1% 157.6 10.00 55.8%                      |
| Total Liab. and Equity  455931 ADVANCE  ADVANCED REHAB HEALTHCARE OF V VERNON, TX 76384 WILBARGER BLUE CROSS (TEXA Balance S  Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | D REHABILITAT  ILITATION AND ERNON  AS)  Sheet  1,261,824  0  0  1,261,824  1,911,939 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 13,558,473 4,487,257 9,071,216 9,670,941 -599,725          | 33.1%<br>66.9%<br>106.6%<br>-6.6%<br>0.0% | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | neds 0 <b>ce Ind.</b> 90.1%  157.6  10.00  55.8%  44.2%  0.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 0/3852 ADVANCE   | D REHABILITAT   | ION AND HEALTHCA   | RE OF WICHITA  |  | Proprietary - Corporation  | n   |
|--|---|--|--|--|--|---|
| ADVANCED REHAB<br>HEALTHCARE OF W  |   | 12/31/2020   | 366 Days Settled   |  |  |   |
| WICHITA FALLS, TX  | 76308   |  |  |  | CR Beds 180 POS B  | eds 0   |
| WICHITA  |   |  |  |  | Key Performana   | e Ind.  |
| BLUE CROSS (TEXA   | AS)   |  |  |  | Occupancy Rate   | 88.7%   |
| Balance S  | Sheet   | Income Statement   |  | Length of Stay                             | 108.4  |   |
| Current Assets   | 4,780,206   | Total Charges  | 19,024,236   |  | Average Wages  | 21.70   |
| Fixed Assets   | 261,532   | Contract Allowance   | 4,516,774  | 23.7%                                      | Skilled Nursing  | 66.3%   |
| Other Assets   | 197,125   | Operating Revenue  | 14,507,462   | 76.3%                                      | Ancillary Service  | 33.7%   |
| Total Assets   | 5,238,863   | Operating Expense  | 13,884,855   | 95.7%                                      | Current Ratio  | 1.0   |
| Current Liabilities  | 4,866,914   | Operating Margin   | 622,607  | 4.3%                                       | Days to Collect  | 30.6  |
| Long Term Liabilities  | 0   | Other Income   | 767,967  | 5.3%                                       | Avg Payment Days   | 111.4   |
| Total Equity   | 371,949   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 466.9%  |
| Total Liab. and Equity   | 5,238,863   | Net Profit or Loss   | 1,390,574  | 9.6%                                       | Return on Equity   | 373.9%  |
| . ,  |   | -  | 1,000,07 +   | 0.070                                      | rectain on Equity  | 0.0.07  |
|  |   | ENTER SAN MARCOS   |  |  | Nonprofit - Church   |   |
|  | EALTH CARE C  | ENTER SAN MARCOS   |  | 0.070                                      | . , ,  |   |
| 455960 ADVENTHI  | EALTH CARE C  | ENTER SAN MARCOS   | <u> </u>   | 0.076                                      | . , ,  |   |
| 455960 ADVENTHI<br>ADVENTHEALTH CA<br>MARCOS   | EALTH CARE C  | ENTER SAN MARCOS   | <u> </u>   | 0.076                                      | Nonprofit - Church   | eds 0   |
| 455960 ADVENTHI<br>ADVENTHEALTH CA<br>MARCOS<br>SAN MARCOS, TX 7   | EALTH CARE C  | ENTER SAN MARCOS   | <u> </u>   | 0.076                                      | Nonprofit - Church  CR Beds 116 POS B  | eds 0   |
| ADVENTHEALTH CAMARCOS SAN MARCOS, TX 7   | EALTH CARE CI<br>ARE CENTER SA<br>8666<br>CIANS SERVICE   | ENTER SAN MARCOS   | <u> </u>   | 0.076                                      | Nonprofit - Church  CR Beds 116 POS B  Key Performanae   | eds 0<br>ce Ind.  |
| ADVENTHEALTH CAMARCOS SAN MARCOS, TX 7 HAYS WISCONSIN PHYSIC   | EALTH CARE CI<br>ARE CENTER SA<br>8666<br>CIANS SERVICE   | ENTER SAN MARCOS   | 335 Days Settled   |  | Nonprofit - Church  CR Beds 116 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>49.5%  |
| ADVENTHEALTH CAMARCOS SAN MARCOS, TX 7 HAYS WISCONSIN PHYSIC Balance S   | EALTH CARE CI<br>ARE CENTER SA<br>8666<br>CIANS SERVICE   | ENTER SAN MARCOS   | 335 Days Settled Statement                                 | 8.2%                                       | Nonprofit - Church  CR Beds 116 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>49.5%<br>177.7                                   |
| ADVENTHEALTH CAMARCOS SAN MARCOS, TX 7 HAYS WISCONSIN PHYSIC Balance S Current Assets  | EALTH CARE CI<br>ARE CENTER SA<br>8666<br>CIANS SERVICE<br>Sheet<br>1,165,339                                   | ENTER SAN MARCOS AN 11/30/2020  Income  Total Charges  | Statement 4,806,615  | 8.2%                                       | Nonprofit - Church  CR Beds 116 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 <b>ce Ind.</b> 49.5%  177.7  21.98  83.9%                             |
| ADVENTHEALTH CAMARCOS SAN MARCOS, TX 7 HAYS WISCONSIN PHYSIC Balance S Current Assets  | EALTH CARE CI<br>ARE CENTER SA<br>8666<br>CIANS SERVICE<br>Sheet<br>1,165,339                                   | ENTER SAN MARCOS  AN 11/30/2020  Income  Total Charges  Contract Allowance                   | Statement 4,806,615 393,082                                | 8.2%<br>91.8%                              | Nonprofit - Church  CR Beds 116 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0<br><b>ce Ind.</b><br>49.5%<br>177.7<br>21.98                          |
| ADVENTHEALTH CAMARCOS SAN MARCOS, TX 7 HAYS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | EALTH CARE CI<br>ARE CENTER SA<br>8666<br>CIANS SERVICE<br>Sheet<br>1,165,339<br>0                              | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 4,806,615 393,082 4,413,533                      | 8.2%<br>91.8%<br>150.0%                    | Nonprofit - Church  CR Beds 116 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0 <b>ce Ind.</b> 49.5%  177.7  21.98  83.9%  16.1%                      |
| ADVENTHEALTH CAMARCOS SAN MARCOS, TX 7 HAYS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | EALTH CARE CI<br>ARE CENTER SA<br>8666<br>CIANS SERVICE<br>Sheet<br>1,165,339<br>0<br>0                         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,806,615 393,082 4,413,533 6,618,305            | 8.2%<br>91.8%<br>150.0%<br>-50.0%          | Nonprofit - Church  CR Beds 116 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0<br><b>2e Ind.</b><br>49.5%<br>177.7<br>21.98<br>83.9%<br>16.1%<br>2.4 |
| 455960 ADVENTHI ADVENTHEALTH CAMARCOS SAN MARCOS, TX 7 HAYS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets     | EALTH CARE CI<br>ARE CENTER SA<br>8666<br>CIANS SERVICE<br>5heet<br>1,165,339<br>0<br>0<br>1,165,339<br>554,119 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 4,806,615 393,082 4,413,533 6,618,305 -2,204,772 | 8.2%<br>91.8%<br>150.0%<br>-50.0%<br>14.2% | Nonprofit - Church  CR Beds 116 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0<br><b>ce Ind.</b><br>49.5%<br>177.7<br>21.98<br>83.9%<br>16.1%<br>2.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455682 AFTON OA                               | KS NURSING C                  | ENTER  |                                  |                                 | Proprietary - Corporation                       | 1                    |
|---|-------------------------------|--|----------------------------------|---------------------------------|---|----------------------|
| AFTON OAKS NURS                               | ING CENTER                    | 6/30/2020 3  | 366 Days Settled                 |                                 |   |                      |
| HOUSTON, TX 7708                              | 7                             |  |                                  |                                 | CR Beds 169 POS Be                              | eds 0                |
| HARRIS  |                               |  |                                  |                                 | Key Performanac                                 | e Ind.               |
| NATIONAL GOVERN                               | IMENT SERVICE                 | ES   |                                  |                                 | Occupancy Rate                                  | 74.9%                |
| Balance S                                     | heet                          | Income   | Statement                        |                                 | Length of Stay                                  | 133.5                |
| Current Assets                                | 1,753,624                     | Total Charges  | 12,068,276                       |                                 | Average Wages                                   | 20.98                |
| Fixed Assets                                  | 0                             | Contract Allowance                                   | 3,257,341                        | 27.0%                           | Skilled Nursing                                 | 70.2%                |
| Other Assets                                  | 10,780                        | Operating Revenue                                    | 8,810,935                        | 73.0%                           | Ancillary Service                               | 29.8%                |
| Total Assets                                  | 1,764,404                     | Operating Expense                                    | 9,046,775                        | 102.7%                          | Current Ratio                                   | 3.5                  |
| Current Liabilities                           | 502,788                       | Operating Margin                                     | -235,840                         | -2.7%                           | Days to Collect                                 | 68.0                 |
| Long Term Liabilities                         | 173,937                       | Other Income   | 1,288,350                        | 14.6%                           | Avg Payment Days                                | 19.7                 |
| Total Equity                                  | 1,087,679                     | Other Expense  | 0                                | 0.0%                            | Depreciation Rate                               | 0.0%                 |
| Total Liab. and Equity                        | 1,764,404                     | Net Profit or Loss                                   | 1,052,510                        | 11.9%                           | Return on Equity                                | 96.8%                |
| 455687 ALAMEDA                                | OAKS NURSING                  | G CENTER   |                                  |                                 | Proprietary - Other                             |                      |
| ALAMEDA OAKS NU                               | RSING CENTER                  | 9/30/2020 3  | 366 Days Settled                 |                                 |   |                      |
| CORPUS CHRISTI, 1                             | ΓX 78404                      |  |                                  |                                 | CR Beds 142 POS Be                              | eds 0                |
| NUECES  |                               |  |                                  |                                 | Key Performanad                                 | e Ind.               |
| BLUE CROSS (TEN                               | NESSEE)                       |  |                                  |                                 | Occupancy Rate                                  | 51.9%                |
| Balance S                                     | heet                          | Income   | Statement                        |                                 | Length of Stay                                  | 82.0                 |
| Current Assets                                | 470,164                       | Total Charges  | 5,613,985                        |                                 | Average Wages                                   | 18.86                |
| Fired Assets                                  |                               | Contract Allowance                                   | 0                                | 0.0%                            | Skilled Nursing                                 |                      |
| Fixed Assets                                  | 213,535                       | Contract Allowance                                   | U                                |                                 | Chinoa Haroling                                 | 87.7%                |
| Other Assets                                  | 213,535<br>123,691            | Operating Revenue                                    | 5,613,985                        |                                 | Ancillary Service                               | 87.7%<br>12.3%       |
|   |                               |  |                                  | 100.0%                          | _   |                      |
| Other Assets                                  | 123,691                       | Operating Revenue                                    | 5,613,985                        | 100.0%<br>99.6%                 | Ancillary Service                               | 12.3%                |
| Other Assets Total Assets                     | 123,691<br>807,390            | Operating Revenue Operating Expense                  | 5,613,985<br>5,590,617           | 100.0%<br>99.6%<br>0.4%         | Ancillary Service Current Ratio                 | 12.3%<br>1.3         |
| Other Assets Total Assets Current Liabilities | 123,691<br>807,390<br>360,748 | Operating Revenue Operating Expense Operating Margin | 5,613,985<br>5,590,617<br>23,368 | 100.0%<br>99.6%<br>0.4%<br>1.2% | Ancillary Service Current Ratio Days to Collect | 12.3%<br>1.3<br>29.7 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455467 ALAMOTIL  | IGHTS HEALTH                                   | I AND REHABILITATI  | ON CENTER  |                                   | Nonprofit - Church  |  |
|--|--|---|--|-----------------------------------|---|--|
| ALAMO HEIGHTS HI<br>REHABILITATION CI  |  | 12/31/2020  | 366 Days Settled   | I                                 |   |  |
| SAN ANTONIO, TX 7  | '8209  |   |  |                                   | CR Beds 237 POS Be  | eds 0  |
| BEXAR  |  |   |  |                                   | Key Performanad   | e Ind.   |
| NATIONAL GOVERN  | MENT SERVICE                                   | ΞS  |  |                                   | Occupancy Rate  | 46.1%  |
| Balance S  | heet   | Income Statement  |  |                                   | Length of Stay  | 909.7  |
| Current Assets   | 820,521  | Total Charges   | 9,435,438  |                                   | Average Wages   | 21.00  |
| Fixed Assets   | 332,570  | Contract Allowance  | 2,275,525  | 24.1%                             | Skilled Nursing   | 75.9%  |
| Other Assets   | 0  | Operating Revenue   | 7,159,913  | 75.9%                             | Ancillary Service   | 24.1%  |
| Total Assets   | 1,153,091                                      | Operating Expense   | 8,503,858  | 118.8%                            | Current Ratio   | 0.4  |
| Current Liabilities  | 1,880,090                                      | Operating Margin  | -1,343,945   | -18.8%                            | Days to Collect   | 41.4   |
| Long Term Liabilities  | 1,197,530                                      | Other Income  | 1,421,960  | 19.9%                             | Avg Payment Days  | 44.3   |
| Total Equity   | -1,924,529                                     | Other Expense   | 0  | 0.0%                              | Depreciation Rate   | 190.2%   |
| Total Liab. and Equity   | 1,153,091                                      | Net Profit or Loss  | 78,015   | 1.1%                              | Return on Equity  | -4.1%  |
| 676063 ALFREDO   | GONZALEZ TEX                                   | KAS STATE VETERA  | NS HOME  |                                   | Nonprofit - Church  |  |
| ALFREDO GONZALE<br>VETERANS HOME   | EZ TEXAS STAT                                  | E 8/31/2020 3   | 666 Days Settled   |                                   |   |  |
| MCALLEN, TX 78503  |  |   |  |                                   |   |  |
| HIDALGO  | 3  |   |  |                                   | CR Beds 160 POS Be  | eds 0  |
| TIIDALGO   | 3  |   |  |                                   | CR Beds 160 POS Be  |  |
| BLUE CROSS (TEXA   |  |   |  |                                   |   |  |
|  | AS)  | Income  | Statement  |                                   | Key Performanac   | e Ind.   |
| BLUE CROSS (TEXA   | AS)<br>Sheet                                   | Income<br>Total Charges   | <b>Statement</b> 11,936,962                                      |                                   | Key Performanao<br>Occupancy Rate   | ee Ind.<br>91.5%   |
| BLUE CROSS (TEXA   | AS)<br>Sheet                                   |   |  | -18.4%                            | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 91.5%<br>209.3   |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets  | AS)<br><b>Sheet</b><br>6,370,522               | Total Charges   | 11,936,962   |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 91.5%<br>209.3<br>17.05                                  |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets  | AS) <b>Sheet</b> 6,370,522 8,262,099           | Total Charges Contract Allowance  | 11,936,962<br>-2,196,526   | 118.4%                            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 91.5%<br>209.3<br>17.05<br>76.9%                         |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets  | AS) <b>Sheet</b> 6,370,522 8,262,099 0         | Total Charges Contract Allowance Operating Revenue                                    | 11,936,962<br>-2,196,526<br>14,133,488                           | 118.4%<br>101.4%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 91.5%<br>209.3<br>17.05<br>76.9%<br>23.1%                |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | AS) 6,370,522 8,262,099 0 14,632,621           | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 11,936,962<br>-2,196,526<br>14,133,488<br>14,329,824             | 118.4%<br>101.4%<br>-1.4%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 91.5%<br>209.3<br>17.05<br>76.9%<br>23.1%<br>3.4         |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | AS) 6,370,522 8,262,099 0 14,632,621 1,873,135 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 11,936,962<br>-2,196,526<br>14,133,488<br>14,329,824<br>-196,336 | 118.4%<br>101.4%<br>-1.4%<br>9.9% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 91.5%<br>209.3<br>17.05<br>76.9%<br>23.1%<br>3.4<br>73.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676452 ALLEGIAN        | T WELLNESS A | ND REHAB           |                  |        | Proprietary - Corporatio | n       |
|------------------------|--------------|--------------------|------------------|--------|--------------------------|---------|
| ALLEGIANT WELLNE       | ESS AND REHA | B 12/31/2020       | 366 Days Settled | d      |                          |         |
| CROWLEY, TX 76030      | 6            |                    |                  |        | CR Beds 60 POS B         | eds 0   |
| TARRANT                |              |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate           | 45.1%   |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay           | 43.9    |
| Current Assets         | 2,416,594    | Total Charges      | 4,176,527        |        | Average Wages            | 23.57   |
| Fixed Assets           | 121,485      | Contract Allowance | 46,147           | 1.1%   | Skilled Nursing          | 99.7%   |
| Other Assets           | 15,456       | Operating Revenue  | 4,130,380        | 98.9%  | Ancillary Service        | 0.0%    |
| Total Assets           | 2,553,535    | Operating Expense  | 4,814,576        | 116.6% | Current Ratio            | 1.8     |
| Current Liabilities    | 1,375,380    | Operating Margin   | -684,196         | -16.6% | Days to Collect          | 69.6    |
| Long Term Liabilities  | 435,665      | Other Income       | 12,060           | 0.3%   | Avg Payment Days         | 3.7     |
| Total Equity           | 742,490      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity | 2,553,535    | Net Profit or Loss | (672,136)        | -16.3% | Return on Equity         | -90.5%  |
| 675506 ALPINE TE       | RRACE        |                    |                  |        | Proprietary - Corporatio | n       |
| ALPINE TERRACE         |              | 6/30/2020 3        | 366 Days Settled |        |                          |         |
| KERRVILLE, TX 7802     | 28           |                    |                  |        | CR Beds 108 POS B        | eds 0   |
| KERR                   |              |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate           | 59.7%   |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay           | 108.8   |
| Current Assets         | 433,691      | Total Charges      | 12,870,236       |        | Average Wages            | 28.01   |
| Fixed Assets           | 367,646      | Contract Allowance | 8,615,976        | 66.9%  | Skilled Nursing          | 54.1%   |
| Other Assets           | 10,507       | Operating Revenue  | 4,254,260        | 33.1%  | Ancillary Service        | 7.7%    |
| Total Assets           | 811,844      | Operating Expense  | 4,673,606        | 109.9% | Current Ratio            | 0.8     |
| Current Liabilities    | 568,357      | Operating Margin   | -419,346         | -9.9%  | Days to Collect          | 30.1    |
| Long Term Liabilities  | 113,338      | Other Income       | 550,698          | 12.9%  | Avg Payment Days         | 40.7    |
| Total Equity           | 130,149      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 54.8%   |
| Total Liab. and Equity | 811,844      | Net Profit or Loss | 131,352          | 3.1%   | Return on Equity         | 100.9%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455025 ALIA VIOTA  | A REHABILITAT                                 | TION AND HEALTHCA  | RE   |                                 | Proprietary - Corporation   | n  |
|--|---|--|--|---------------------------------|---|--|
| ALTA VISTA REHABII<br>HEALTHCARE   | LITATION AND                                  | 12/31/2020 3   | 666 Days Settled   | i                               |   |  |
| BROWNSVILLE, TX 7  | '8521   |  |  |                                 | CR Beds 100 POS Be  | eds 0  |
| CAMERON  |   |  |  |                                 | Key Performanad   | e Ind.   |
| NORIDIAN (SOUTH D  | DAKOTA)                                       |  |  |                                 | Occupancy Rate  | 80.2%  |
| Balance SI   | heet  | Income S   | Statement  |                                 | Length of Stay  | 125.9  |
| Current Assets   | 10,193,585                                    | Total Charges  | 7,856,188  |                                 | Average Wages   | 18.18  |
| Fixed Assets   | 1,201,558                                     | Contract Allowance   | -121,265   | -1.5%                           | Skilled Nursing   | 67.2%  |
| Other Assets   | 5,370,780                                     | Operating Revenue  | 7,977,453  | 101.5%                          | Ancillary Service   | 32.8%  |
| Total Assets   | 16,765,923                                    | Operating Expense  | 6,341,219  | 79.5%                           | Current Ratio   | 7.9  |
| Current Liabilities  | 1,286,313                                     | Operating Margin   | 1,636,234  | 20.5%                           | Days to Collect   | 25.3   |
| Long Term Liabilities  | 5,370,780                                     | Other Income   | 2,433  | 0.0%                            | Avg Payment Days  | 25.  |
| Total Equity   | 10,108,830                                    | Other Expense  | 0  | 0.0%                            | Depreciation Rate   | 42.4%  |
| Total Liab. and Equity   | 16,765,923                                    | Net Profit or Loss   | 1,638,667  | 20.5%                           | Return on Equity  | 16.2%  |
| 455601 ALVARADO  | LTC PARTNE                                    | RS INC   |  |                                 | Proprietary - Corporation   | n  |
| ALVARADO LTC PAR   | TNERS INC                                     | 12/31/2020 3   | 666 Days Settled   | i                               |   |  |
| 44.1/4.D.4.D.0. TV/=000  |   |  |  |                                 |   |  |
| ALVARADO, TX 7600  | 9   |  |  |                                 | CR Beds 115 POS Be  | eds 0  |
| JOHNSON  | 9   |  |  |                                 | CR Beds 115 POS Be  |  |
| •  |   |  |  |                                 |   |  |
| JOHNSON  | S)  | Income S   | Statement  |                                 | Key Performanad   | e Ind.   |
| JOHNSON<br>BLUE CROSS (TEXA  | S)  | Income S Total Charges   | Statement<br>6,159,505                                   |                                 | Key Performanao<br>Occupancy Rate   | 63.6%  |
| JOHNSON  BLUE CROSS (TEXA  Balance SI  | S)<br>heet                                    |  |  | 5.3%                            | Key Performana<br>Occupancy Rate<br>Length of Stay  | <b>ce Ind.</b><br>63.6%                          |
| JOHNSON  BLUE CROSS (TEXA  Balance SI  Current Assets  | S)<br>heet<br>806,553                         | Total Charges  | 6,159,505  |                                 | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 63.6%<br>170.4                                   |
| JOHNSON  BLUE CROSS (TEXA  Balance SI  Current Assets  Fixed Assets  | S)<br>heet<br>806,553<br>9,216                | Total Charges  Contract Allowance  | 6,159,505<br>328,058                                     |                                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 63.6%<br>170.4<br>18.09<br>83.0%                 |
| JOHNSON  BLUE CROSS (TEXA  Balance SI  Current Assets  Fixed Assets  Other Assets                                    | S) heet  806,553  9,216  375                  | Total Charges  Contract Allowance  Operating Revenue                                   | 6,159,505<br>328,058<br>5,831,447                        | 94.7%<br>98.5%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 63.6%<br>170.4<br>18.09<br>83.0%<br>17.0%        |
| JOHNSON  BLUE CROSS (TEXA  Balance SI  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 806,553<br>9,216<br>375<br>816,144            | Total Charges  Contract Allowance Operating Revenue Operating Expense                  | 6,159,505<br>328,058<br>5,831,447<br>5,743,095           | 94.7%<br>98.5%<br>1.5%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 63.6%<br>170.4<br>18.09<br>83.0%<br>17.0%<br>1.0 |
| JOHNSON  BLUE CROSS (TEXA  Balance SI  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 806,553<br>9,216<br>375<br>816,144<br>809,544 | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,159,505<br>328,058<br>5,831,447<br>5,743,095<br>88,352 | 94.7%<br>98.5%<br>1.5%<br>15.9% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 63.6%<br>170.4<br>18.09<br>83.0%                 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676347 AMARILLO                   | CENTER FOR    | SKILLED CARE       |                  |        | Proprietary - Corporatio | n       |
|-----------------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| AMARILLO CENTER                   | FOR SKILLED   | CARE 12/31/2020    | 366 Days Settled | t      |                          |         |
| AMARILLO, TX 7910                 | 6             |                    |                  |        | CR Beds 122 POS B        | eds 0   |
| POTTER                            |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)                   |               |                    |                  |        | Occupancy Rate           | 62.8%   |
| Balance S                         | Sheet         | Income             | e Statement      |        | Length of Stay           | 54.5    |
| Current Assets                    | 2,555,088     | Total Charges      | 9,078,582        |        | Average Wages            | 19.00   |
| Fixed Assets                      | 121,732       | Contract Allowance | 1,461,081        | 16.1%  | Skilled Nursing          | 72.0%   |
| Other Assets                      | 7,280         | Operating Revenue  | 7,617,501        | 83.9%  | Ancillary Service        | 28.0%   |
| Total Assets                      | 2,684,100     | Operating Expense  | 8,244,233        | 108.2% | Current Ratio            | 0.9     |
| Current Liabilities               | 2,906,862     | Operating Margin   | -626,732         | -8.2%  | Days to Collect          | 27.8    |
| Long Term Liabilities             | 24,673        | Other Income       | 768,845          | 10.1%  | Avg Payment Days         | 192.6   |
| Total Equity                      | -2,526,873    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 734.5%  |
| Total Liab. and Equity            | 404,662       | Net Profit or Loss | 142,113          | 1.9%   | Return on Equity         | -5.6%   |
| 676060 AMBROSIC                   | GUILLEN TEX   | AS STATE VETERAN   | NS HOME          |        | Nonprofit - Church       |         |
| AMBROSIO GUILLEI<br>VETERANS HOME | N TEXAS STATE | 8/31/2020          | 366 Days Settled |        |                          |         |
| EL PASO, TX 79924                 |               |                    |                  |        | CR Beds 160 POS B        | eds 0   |
| EL PASO                           |               |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA                  | AS)           |                    |                  |        | Occupancy Rate           | 94.1%   |
| Balance S                         | Sheet         | Income             | e Statement      |        | Length of Stay           | 689.0   |
| Current Assets                    | 9,901,451     | Total Charges      | 10,418,121       |        | Average Wages            | 19.11   |
| Fixed Assets                      | 7,645,324     | Contract Allowance | -5,663,844       | -54.4% | Skilled Nursing          | 84.0%   |
| Other Assets                      | 3,790         | Operating Revenue  | 16,081,965       | 154.4% | Ancillary Service        | 16.0%   |
| Total Assets                      | 17,550,565    | Operating Expense  | 13,240,545       | 82.3%  | Current Ratio            | 3.1     |
| Current Liabilities               | 3,152,205     | Operating Margin   | 2,841,420        | 17.7%  | Days to Collect          | 131.8   |
| Long Term Liabilities             | 0             | Other Income       | 311,599          | 1.9%   | Avg Payment Days         | 77.9    |
| Total Equity                      | 14,398,360    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 4.1%    |
|                                   | 47.550.505    | Net Drefit on Loop | 0.440.404        | 40.00/ | D                        |         |
| Total Liab. and Equity            | 17,550,565    | Net Profit or Loss | 3,149,494        | 19.6%  | Return on Equity         | 21.9%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455536 AMISTAD  | NURSING AND I   | REHABILITATION CE   | NTER   |                                  | Government - City-Coun  | ty  |
|---|---|---|--|----------------------------------|---|---|
| AMISTAD NURSING<br>CENTER   | AND REHABILI  | TATION 9/30/2020 3  | 366 Days Settled   |                                  |   |   |
| UVALDE, TX 78801  |   |   |  |                                  | CR Beds 200 POS Be  | eds 0   |
| UVALDE  |   |   |  |                                  | Key Performanac   | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |   |  |                                  | Occupancy Rate  | 43.6%   |
| Balance S   | Sheet   | Income  | Statement  |                                  | Length of Stay  | 125.0   |
| Current Assets  | 952,124   | Total Charges   | 9,638,056  |                                  | Average Wages   | 17.04   |
| Fixed Assets  | 0   | Contract Allowance  | 1,583,792  | 16.4%                            | Skilled Nursing   | 80.6%   |
| Other Assets  | 0   | Operating Revenue   | 8,054,264  | 83.6%                            | Ancillary Service   | 19.4%   |
| Total Assets  | 952,124   | Operating Expense   | 8,820,414  | 109.5%                           | Current Ratio   |   |
| Current Liabilities   | 0   | Operating Margin  | -766,150   | -9.5%                            | Days to Collect   | 26.5  |
| Long Term Liabilities   | 0   | Other Income  | 1,576,399  | 19.6%                            | Avg Payment Days  | 0.0   |
| Total Equity  | 952,124   | Other Expense   | 0  | 0.0%                             | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity  | 952,124   | Net Profit or Loss  | 808,519  | 10.0%                            | Return on Equity  | 84.9%   |
| 675320 ANDERSO  | N NURSING CE  | NTER  |  |                                  | Proprietary - Corporation   | 1   |
| ANDERSON NURSIN   | NG CENTER   | 12/31/2020  | 366 Days Settled   | i                                |   |   |
| GRAND SALINE, TX  | 75140   |   |  |                                  | CR Beds 76 POS Be   | eds 0   |
| VAN ZANDT   |   |   |  |                                  | Key Performanac   | e Ind.  |
| BLUE CROSS (TEXA  | 18)   |   |  |                                  | O   |   |
|   | 13)   |   |  |                                  | Occupancy Rate  | 57.6%   |
| Balance S   | ŕ   | Income  | Statement  |                                  | Length of Stay  | 57.6%<br>572.6                                  |
| Balance S<br>Current Assets   | Sheet   | Income<br>Total Charges   | 2,791,850  |                                  |   |   |
|   | Sheet   |   |  | -33.5%                           | Length of Stay  | 572.6   |
| Current Assets  | 2,231,728   | Total Charges   | 2,791,850  |                                  | Length of Stay  Average Wages   | 572.6<br>16.21                                  |
| Current Assets Fixed Assets   | 2,231,728<br>59,217                                   | Total Charges Contract Allowance  | 2,791,850<br>-936,425                                      | 133.5%                           | Length of Stay  Average Wages  Skilled Nursing  | 572.6<br>16.21<br>74.4%                         |
| Current Assets Fixed Assets Other Assets                                  | 2,231,728<br>59,217<br>32,677                         | Total Charges Contract Allowance Operating Revenue                                    | 2,791,850<br>-936,425<br>3,728,275                         | 133.5%<br>79.2%                  | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 572.6<br>16.21<br>74.4%<br>25.6%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 2,231,728<br>59,217<br>32,677<br>2,323,622            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,791,850<br>-936,425<br>3,728,275<br>2,953,618            | 133.5%<br>79.2%<br>20.8%         | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 572.6<br>16.21<br>74.4%<br>25.6%<br>6.5         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,231,728<br>59,217<br>32,677<br>2,323,622<br>344,855 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,791,850<br>-936,425<br>3,728,275<br>2,953,618<br>774,657 | 133.5%<br>79.2%<br>20.8%<br>1.2% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 572.6<br>16.21<br>74.4%<br>25.6%<br>6.5<br>17.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675019 APEX SEC        | URE CARE BRO  | OWNFIELD           |                  |        | Proprietary - Partnership | p       |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| APEX SECURE CAR        | E BROWNFIELD  | 8/31/2020 3        | 366 Days Settled |        |                           |         |
| BROWNFIELD, TX 7       | 9316          |                    |                  |        | CR Beds 108 POS B         | eds 0   |
| TERRY                  |               |                    |                  |        | Key Performana            | ce Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate            | 73.8%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 350.7   |
| Current Assets         | 1,470,312     | Total Charges      | 5,937,161        |        | Average Wages             | 17.47   |
| Fixed Assets           | 607,448       | Contract Allowance | 744,847          | 12.5%  | Skilled Nursing           | 78.9%   |
| Other Assets           | 102,431       | Operating Revenue  | 5,192,314        | 87.5%  | Ancillary Service         | 21.1%   |
| Total Assets           | 2,180,191     | Operating Expense  | 5,288,491        | 101.9% | Current Ratio             | 1.7     |
| Current Liabilities    | 860,741       | Operating Margin   | -96,177          | -1.9%  | Days to Collect           | 36.2    |
| Long Term Liabilities  | 525,213       | Other Income       | 20,887           | 0.4%   | Avg Payment Days          | 3.2     |
| Total Equity           | 794,237       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 48.0%   |
| Total Liab. and Equity | 2,180,191     | Net Profit or Loss | (75,290)         | -1.5%  | Return on Equity          | -9.5%   |
| 675814 ARBOR GF        | RACE OF KILGO | RE                 |                  |        | Proprietary - Corporatio  | n       |
| ARBOR GRACE OF         | KILGORE       | 12/31/2020         | 366 Days Settled | d      |                           |         |
| KILGORE, TX 75662      |               |                    |                  |        | CR Beds 127 POS B         | eds 0   |
| GREGG                  |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 42.8%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 148.4   |
| Current Assets         | 985,144       | Total Charges      | 3,758,425        |        | Average Wages             | 18.17   |
| Fixed Assets           | 146,573       | Contract Allowance | -1,270,457       | -33.8% | Skilled Nursing           | 68.8%   |
| Other Assets           | 5,548         | Operating Revenue  | 5,028,882        | 133.8% | Ancillary Service         | 31.2%   |
| Total Assets           | 1,137,265     | Operating Expense  | 5,462,769        | 108.6% | Current Ratio             | 0.7     |
| Current Liabilities    | 1,348,110     | Operating Margin   | -433,887         | -8.6%  | Days to Collect           | 51.5    |
| Long Term Liabilities  | 418,078       | Other Income       | 481,370          | 9.6%   | Avg Payment Days          | 43.6    |
| Total Equity           | -628,923      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 117.2%  |
| Total Liab. and Equity | 1,137,265     | Net Profit or Loss | 47,483           | 0.9%   | Return on Equity          | -7.5%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675978 ARBOR GR        | RACE WELLNES  | SS CENTER          |                  |        | Proprietary - Other |          |
|------------------------|---------------|--------------------|------------------|--------|---------------------|----------|
| ARBOR GRACE WEL        | LLNESS CENTE  | R 12/31/2020       | 366 Days *Settle | ed     |                     |          |
| LITTLEFIELD, TX 793    | 339           |                    |                  |        | CR Beds 80 POS B    | eds 0    |
| LAMB                   |               |                    |                  |        | Key Performana      | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate      | 55.2%    |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay      | 179.6    |
| Current Assets         | 441,310       | Total Charges      | 3,209,078        |        | Average Wages       | 18.24    |
| Fixed Assets           | 48,476        | Contract Allowance | -471,816         | -14.7% | Skilled Nursing     | 73.7%    |
| Other Assets           | 642,369       | Operating Revenue  | 3,680,894        | 114.7% | Ancillary Service   | 26.3%    |
| Total Assets           | 1,132,155     | Operating Expense  | 3,970,308        | 107.9% | Current Ratio       | 0.7      |
| Current Liabilities    | 676,303       | Operating Margin   | -289,414         | -7.9%  | Days to Collect     | 54.4     |
| Long Term Liabilities  | 527,083       | Other Income       | 169,137          | 4.6%   | Avg Payment Days    | 62.2     |
| Total Equity           | -71,231       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 719.3%   |
| Total Liab. and Equity | 1,132,155     | Net Profit or Loss | (120,277)        | -3.3%  | Return on Equity    | 168.9%   |
| 675932 ARBOR TE        | RRACE HEALT   | HCARE CENTER       |                  |        | Nonprofit - Church  |          |
| ARBOR TERRACE H        | IEALTHCARE C  | ENTER 12/31/2020   | 366 Days Settled | t      |                     |          |
| SAN ANGELO, TX 76      | 6903          |                    |                  |        | CR Beds 126 POS B   | eds 0    |
| TOM GREEN              |               |                    |                  |        | Key Performana      | ce Ind.  |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate      | 72.7%    |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay      | 216.3    |
| Current Assets         | 14,492,298    | Total Charges      | 9,046,527        |        | Average Wages       | 19.50    |
| Fixed Assets           | 28,527        | Contract Allowance | 1,727,221        | 19.1%  | Skilled Nursing     | 88.7%    |
| Other Assets           | 0             | Operating Revenue  | 7,319,306        | 80.9%  | Ancillary Service   | 11.3%    |
| Total Assets           | 14,520,825    | Operating Expense  | 5,840,883        | 79.8%  | Current Ratio       | 1.6      |
| Current Liabilities    | 9,165,036     | Operating Margin   | 1,478,423        | 20.2%  | Days to Collect     | 43.5     |
| Long Term Liabilities  | 0             | Other Income       | 534,347          | 7.3%   | Avg Payment Days    | 8.1      |
| Total Equity           | 5,355,789     | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 1,166.0% |
| Total Liab. and Equity | 14,520,825    | Net Profit or Loss | 2,012,770        | 27.5%  | Return on Equity    | 37.6%    |
| •                      |               |                    |                  |        |                     |          |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675798 ARBORETI   | UM NURSING A  | ND REHABILITATION   | I CENTER OF W  | IN                             | Nonprofit - Church  |  |
|---|---|---|--|--------------------------------|---|--|
| ARBORETUM NURS<br>REHABILITATION CE   |   | 12/31/2020  | 366 Days Settled   | I                              |   |  |
| WINNIE, TX 77665  |   |   |  |                                | CR Beds 120 POS B   | eds 0                                    |
| CHAMBERS  |   |   |  |                                | Key Performana  | ce Ind.                                  |
| WISCONSIN PHYSIC  | CIANS SERVICE                                       |   |  |                                | Occupancy Rate  | 73.9%                                    |
| Balance S   | heet  | Income  | Statement  |                                | Length of Stay  | 386.3                                    |
| Current Assets  | 3,053,217   | Total Charges   | 9,817,219  |                                | Average Wages   | 17.14                                    |
| Fixed Assets  | 113,862   | Contract Allowance  | 1,268,945  | 12.9%                          | Skilled Nursing   | 80.1%                                    |
| Other Assets  | 10,000  | Operating Revenue   | 8,548,274  | 87.1%                          | Ancillary Service   | 19.9%                                    |
| Total Assets  | 3,177,079   | Operating Expense   | 8,074,802  | 94.5%                          | Current Ratio   | 4.3                                      |
| Current Liabilities   | 710,586   | Operating Margin  | 473,472  | 5.5%                           | Days to Collect   | 121.6                                    |
| Long Term Liabilities   | 606,200   | Other Income  | 1,219,006  | 14.3%                          | Avg Payment Days  | 29.0                                     |
| Total Equity  | 1,860,293   | Other Expense   | 0  | 0.0%                           | Depreciation Rate   | 347.3%                                   |
| Total Liab. and Equity  | 3,177,079   | Net Profit or Loss  | 1,692,478  | 19.8%                          | Return on Equity  | 91.0%                                    |
| 675930 ARBROOK  | PLAZA   |   |  |                                | Nonprofit - Church  |  |
| ARBROOK PLAZA   |   | 9/30/2020 3   | 866 Days Settled   |                                |   |  |
|   |   |   | -  |                                |   |  |
| ARLINGTON, TX 760   | )14   |   | ·  |                                | CR Beds 120 POS B   | eds 0                                    |
| ARLINGTON, TX 760<br>TARRANT  | )14   |   |  |                                | CR Beds 120 POS B   |  |
|   |   |   |  |                                |   |  |
| TARRANT   | A)  | Income  | Statement  |                                | Key Performana  | ce Ind.                                  |
| TARRANT<br>NORIDAN (ARIZONA   | A)<br>Sheet   | Income<br>Total Charges   | Statement<br>12,275,585                                      |                                | Key Performana<br>Occupancy Rate  | ce Ind.<br>72.6%                         |
| TARRANT NORIDAN (ARIZONA Balance S  | A)<br>Sheet   |   |  | 29.3%                          | Key Performana<br>Occupancy Rate<br>Length of Stay  | 72.6%<br>69.2                            |
| TARRANT  NORIDAN (ARIZONA  Balance S  Current Assets  | A)<br>S <b>heet</b><br>2,413,454                    | Total Charges   | 12,275,585   |                                | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 72.6%<br>69.2<br>23.34                   |
| TARRANT  NORIDAN (ARIZONA  Balance S  Current Assets  Fixed Assets  | A)<br><b>Sheet</b><br>2,413,454<br>0                | Total Charges Contract Allowance  | 12,275,585<br>3,599,184                                      | 70.7%                          | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 72.6%<br>69.2<br>23.34<br>68.9%          |
| TARRANT  NORIDAN (ARIZONA  Balance S  Current Assets  Fixed Assets  Other Assets                                    | A) Sheet 2,413,454 0 -74,195                        | Total Charges Contract Allowance Operating Revenue                                    | 12,275,585<br>3,599,184<br>8,676,401                         | 70.7%<br>98.7%                 | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 72.6%<br>69.2<br>23.34<br>68.9%<br>31.1% |
| TARRANT  NORIDAN (ARIZONA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | A) Sheet 2,413,454 0 -74,195 2,339,259              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 12,275,585<br>3,599,184<br>8,676,401<br>8,567,374            | 70.7%<br>98.7%<br>1.3%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 72.6%<br>69.2<br>23.34<br>68.9%<br>31.1% |
| TARRANT  NORIDAN (ARIZONA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 2,413,454<br>0<br>-74,195<br>2,339,259<br>1,961,956 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 12,275,585<br>3,599,184<br>8,676,401<br>8,567,374<br>109,027 | 70.7%<br>98.7%<br>1.3%<br>2.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 69.2<br>23.34<br>68.9%<br>31.1%<br>1.2   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675793 ARDEN HE        | IGHTS      |                    |                   |        | Proprietary - Partnership | )       |
|------------------------|------------|--------------------|-------------------|--------|---------------------------|---------|
| ARDEN HEIGHTS          |            | 7/17/2020 1        | 127 Days Settled* |        |                           |         |
| HOUSTON, TX 77008      | 8          | 3/12/2020 7        | '2 Days Settled   |        | CR Beds 200 POS B         | eds 0   |
| HARRIS                 |            |                    |                   |        | Key Performana            | ce Ind. |
| NOVITAS (TEXAS)        |            |                    |                   |        | Occupancy Rate            | 58.8%   |
| Balance S              | Sheet      | Income             | Statement         |        | Length of Stay            | 193.0   |
| Current Assets         | 1,666,911  | Total Charges      | 3,254,298         |        | Average Wages             | 22.94   |
| Fixed Assets           | 1,612,296  | Contract Allowance | 1,368,035         | 42.0%  | Skilled Nursing           | 51.8%   |
| Other Assets           | 6,566      | Operating Revenue  | 1,886,263         | 58.0%  | Ancillary Service         | 48.2%   |
| Total Assets           | 3,285,773  | Operating Expense  | 2,051,024         | 108.7% | Current Ratio             | 0.8     |
| Current Liabilities    | 2,211,505  | Operating Margin   | -164,761          | -8.7%  | Days to Collect           | 169.0   |
| Long Term Liabilities  | 0          | Other Income       | 17,229            | 0.9%   | Avg Payment Days          | 45.6    |
| Total Equity           | 1,074,268  | Other Expense      | 0                 | 0.0%   | Depreciation Rate         | 1.7%    |
| Total Liab. and Equity | 3,285,773  | Net Profit or Loss | (158,894)         | -8.4%  | Return on Equity          | -14.8%  |
| 675793 ARDEN HE        | IGHTS      |                    |                   |        | Proprietary - Corporatio  | n       |
| ARDEN HEIGHTS          |            | 7/17/2020 1        | 127 Days Settled* | •      |                           |         |
| HOUSTON, TX 77008      | 8          | 3/12/2020 7        | '2 Days Settled   |        | CR Beds 200 POS B         | eds 0   |
| HARRIS                 |            |                    |                   |        | Key Performana            | ce Ind. |
| NOVITAS (TEXAS)        |            |                    |                   |        | Occupancy Rate            | 43.9%   |
| Balance S              | Sheet      | Income             | Statement         |        | Length of Stay            | 79.6    |
| Current Assets         | 1,224,734  | Total Charges      | 2,079,173         |        | Average Wages             | 22.94   |
| Fixed Assets           | 3,154      | Contract Allowance | 130,538           | 6.3%   | Skilled Nursing           | 77.7%   |
| Other Assets           | 871        | Operating Revenue  | 1,948,635         | 93.7%  | Ancillary Service         | 22.3%   |
| Total Assets           | 1,228,759  | Operating Expense  | 2,276,027         | 116.8% | Current Ratio             | 0.9     |
| Current Liabilities    | 1,426,855  | Operating Margin   | -327,392          | -16.8% | Days to Collect           | 96.6    |
| Long Term Liabilities  | 0          | Other Income       | 182,121           | 9.3%   | Avg Payment Days          | 52.2    |
|                        |            | O.1 =              | 0                 | 0.00/  | Depresiation Data         | 700.00/ |
| Total Equity           | -6,959,378 | Other Expense      | 0                 | 0.0%   | Depreciation Rate         | 789.2%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675791 ARDEN PL        | ACE           |                    |                  |        | Proprietary - Partnership | o             |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|---------------|
| ARDEN PLACE            |               | 12/31/2020         | 294 Days Settled | i      |                           |               |
| HOUSTON, TX 7706       | 1             | 3/12/2020 7        | 2 Days Settled   |        | CR Beds 200 POS B         | eds 0         |
| HARRIS                 |               |                    |                  |        | Key Performana            | ce Ind.       |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 80.6%         |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 223.2         |
| Current Assets         | 1,392,493     | Total Charges      | 3,067,515        |        | Average Wages             | 21.11         |
| Fixed Assets           | 1,252,396     | Contract Allowance | 890,071          | 29.0%  | Skilled Nursing           | 65.3%         |
| Other Assets           | 5,793         | Operating Revenue  | 2,177,444        | 71.0%  | Ancillary Service         | 34.7%         |
| Total Assets           | 2,650,682     | Operating Expense  | 1,982,441        | 91.0%  | Current Ratio             | 1.5           |
| Current Liabilities    | 911,975       | Operating Margin   | 195,003          | 9.0%   | Days to Collect           | 228.6         |
| Long Term Liabilities  | 0             | Other Income       | 36,437           | 1.7%   | Avg Payment Days          | 71.4          |
| Total Equity           | 1,738,707     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 2.0%          |
| Total Liab. and Equity | 2,650,682     | Net Profit or Loss | 231,440          | 10.6%  | Return on Equity          | 13.3%         |
| 675791 ARDEN PL        | ACE           |                    |                  |        | Proprietary - Partnership | )             |
| ARDEN PLACE            |               | 12/31/2020         | 294 Days Settled | i      |                           |               |
| HOUSTON, TX 7706       | 1             | 3/12/2020 7        | 2 Days Settled   |        | CR Beds 200 POS B         | eds 0         |
| HARRIS                 |               |                    |                  |        | Key Performana            | ce Ind.       |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 72.8%         |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 140.4         |
| Current Assets         | 3,844,353     | Total Charges      | 10,983,385       |        | Average Wages             | 21.11         |
| Fixed Assets           | 2,666         | Contract Allowance | 1,699,041        | 15.5%  | Skilled Nursing           | 82.9%         |
| Other Assets           | 102,926       | Operating Revenue  | 9,284,344        | 84.5%  | Ancillary Service         | 17.1%         |
| Total Assets           | 3,949,945     | Operating Expense  | 9,550,271        | 102.9% | Current Ratio             | 2.4           |
| Current Liabilities    | 1,613,269     | Operating Margin   | -265,927         | -2.9%  | Days to Collect           | 133.6         |
| Long Term Liabilities  | 180,408       | Other Income       | 2,423,411        | 26.1%  | Avg Payment Days          | 47.6          |
| Total Equity           | 2,156,268     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 17,524.6<br>% |
| Total Liab. and Equity | 3,949,945     | Net Profit or Loss | 2,156,268        | 23.2%  | Return on Equity          | 100.0%        |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455001 ARDEN PL        | ACE OF BEAUN | MONT               |                  |        | Proprietary - Partnershi | р        |
|------------------------|--------------|--------------------|------------------|--------|--------------------------|----------|
| ARDEN PLACE OF B       | BEAUMONT     | 12/31/2020         | 294 Days Settled | d      |                          |          |
| BEAUMONT, TX 777       | 07           | 3/12/2020 7        | '2 Days Settled  |        | CR Beds 214 POS E        | Beds 0   |
| JEFFERSON              |              |                    |                  |        | Key Performana           | ce Ind.  |
| NOVITAS                |              |                    |                  |        | Occupancy Rate           | 46.1%    |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay           | 197.3    |
| Current Assets         | 868,485      | Total Charges      | 1,968,891        |        | Average Wages            | 19.71    |
| Fixed Assets           | 684,992      | Contract Allowance | 688,003          | 34.9%  | Skilled Nursing          | 58.3%    |
| Other Assets           | 5,514        | Operating Revenue  | 1,280,888        | 65.1%  | Ancillary Service        | 41.7%    |
| Total Assets           | 1,558,991    | Operating Expense  | 1,535,207        | 119.9% | Current Ratio            | 1.0      |
| Current Liabilities    | 830,250      | Operating Margin   | -254,319         | -19.9% | Days to Collect          | 226.6    |
| Long Term Liabilities  | 0            | Other Income       | 44,429           | 3.5%   | Avg Payment Days         | 81.2     |
| Total Equity           | 728,741      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 2.2%     |
| Total Liab. and Equity | 1,558,991    | Net Profit or Loss | (209,890)        | -16.4% | Return on Equity         | -28.8%   |
| 455001 ARDEN PL        | ACE OF BEAUN | MONT               |                  |        | Proprietary - Individual |          |
| ARDEN PLACE OF B       | BEAUMONT     | 12/31/2020         | 294 Days Settled | d      |                          |          |
| BEAUMONT, TX 777       | 07           | 3/12/2020 7        | '2 Days Settled  |        | CR Beds 214 POS E        | Beds 0   |
| JEFFERSON              |              |                    |                  |        | Key Performana           | ce Ind.  |
| NOVITAS                |              |                    |                  |        | Occupancy Rate           | 42.3%    |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay           | 146.3    |
| Current Assets         | 2,593,233    | Total Charges      | 6,512,509        |        | Average Wages            | 19.71    |
| Fixed Assets           | 16,376       | Contract Allowance | 1,106,931        | 17.0%  | Skilled Nursing          | 82.5%    |
| Other Assets           | 0            | Operating Revenue  | 5,405,578        | 83.0%  | Ancillary Service        | 17.5%    |
| Total Assets           | 2,609,609    | Operating Expense  | 6,876,387        | 127.2% | Current Ratio            | 2.4      |
| Current Liabilities    | 1,103,169    | Operating Margin   | -1,470,809       | -27.2% | Days to Collect          | 145.9    |
| Long Term Liabilities  | 923,708      | Other Income       | 2,053,541        | 38.0%  | Avg Payment Days         | 39.9     |
| Total Equity           | 582,732      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 3,825.4% |
| Total Liab. and Equity | 2,609,609    | Net Profit or Loss | 582,732          | 10.8%  | Return on Equity         | 100.0%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455923 ARDEN PL        | ACE OF BEEVIL | LE                 |                  |        | Proprietary - Partnershi  | р        |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|----------|
| ARDEN PLACE OF B       | BEEVILLE      | 12/31/2020         | 294 Days Settled | i      |                           |          |
| BEEVILLE, TX 78102     |               | 3/12/2020 7        | '2 Days Settled  |        | CR Beds 120 POS E         | seds 0   |
| BEE                    |               |                    |                  |        | Key Performana            | ce Ind.  |
| NOVITAS                |               |                    |                  |        | Occupancy Rate            | 69.0%    |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 161.1    |
| Current Assets         | 598,422       | Total Charges      | 1,674,548        |        | Average Wages             | 22.21    |
| Fixed Assets           | 246,734       | Contract Allowance | 536,723          | 32.1%  | Skilled Nursing           | 61.0%    |
| Other Assets           | 3,289         | Operating Revenue  | 1,137,825        | 67.9%  | Ancillary Service         | 39.0%    |
| Total Assets           | 848,445       | Operating Expense  | 1,153,101        | 101.3% | Current Ratio             | 0.6      |
| Current Liabilities    | 969,630       | Operating Margin   | -15,276          | -1.3%  | Days to Collect           | 104.6    |
| Long Term Liabilities  | 0             | Other Income       | 11,980           | 1.1%   | Avg Payment Days          | 91.3     |
| Total Equity           | -121,185      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1.6%     |
| Total Liab. and Equity | 848,445       | Net Profit or Loss | (5,811)          | -0.5%  | Return on Equity          | 4.8%     |
| 455923 ARDEN PL        | ACE OF BEEVIL | LE                 |                  |        | Proprietary - Corporation | n        |
| ARDEN PLACE OF B       | BEEVILLE      | 12/31/2020         | 294 Days Settled | i      |                           |          |
| BEEVILLE, TX 78102     | <u>.</u>      | 3/12/2020 7        | '2 Days Settled  |        | CR Beds 120 POS E         | seds 0   |
| BEE                    |               |                    |                  |        | Key Performana            | ce Ind.  |
| NOVITAS                |               |                    |                  |        | Occupancy Rate            | 126.9%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 319.7    |
| Current Assets         | 1,722,922     | Total Charges      | 6,985,529        |        | Average Wages             | 22.21    |
| Fixed Assets           | 6,136         | Contract Allowance | 1,618,464        | 23.2%  | Skilled Nursing           | 74.2%    |
| Other Assets           | 1,954,076     | Operating Revenue  | 5,367,065        | 76.8%  | Ancillary Service         | 25.8%    |
| Total Assets           | 3,683,134     | Operating Expense  | 5,299,052        | 98.7%  | Current Ratio             | 1.9      |
| Current Liabilities    | 905,438       | Operating Margin   | 68,013           | 1.3%   | Days to Collect           | 106.3    |
| Long Term Liabilities  | 1,683,983     | Other Income       | 1,025,700        | 19.1%  | Avg Payment Days          | 48.7     |
| Total Equity           | 1,093,713     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 5,105.1% |
| Total Liab. and Equity | 3,683,134     | Net Profit or Loss | 1,093,713        | 20.4%  | Return on Equity          | 100.0%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675905 ARDEN PL  | ACE OF GRAPE  | EVINE  |   |  | Proprietary - Partnership  | p  |
|--|---|--|---|--|--|--|
| ARDEN PLACE OF (   | GRAPEVINE   | 12/31/2020 2   | 294 Days Settled  | i  |  |  |
| GRAPEVINE, TX 760  | 051   | 3/12/2020 72   | 2 Days Settled  |  | CR Beds 126 POS B  | eds 0  |
| TARRANT  |   |  |   |  | Key Performana   | ce Ind.  |
| NOVITAS  |   |  |   |  | Occupancy Rate   | 63.0%  |
| Balance S  | Sheet   | Income \$  | Statement   |  | Length of Stay   | 124.2  |
| Current Assets   | 381,571   | Total Charges  | 1,772,416   |  | Average Wages  | 22.51  |
| Fixed Assets   | 408,159   | Contract Allowance   | 675,946   | 38.1%                                      | Skilled Nursing  | 54.0%  |
| Other Assets   | 478,917   | Operating Revenue  | 1,096,470   | 61.9%                                      | Ancillary Service  | 46.0%  |
| Total Assets   | 1,268,647   | Operating Expense  | 1,387,445   | 126.5%                                     | Current Ratio  | 0.1  |
| Current Liabilities  | 2,692,157   | Operating Margin   | -290,975  | -26.5%                                     | Days to Collect  | 130.8  |
| Long Term Liabilities  | 0   | Other Income   | 31,164  | 2.8%                                       | Avg Payment Days   | 139.7  |
| Total Equity   | -1,423,510  | Other Expense  | 0   | 0.0%                                       | Depreciation Rate  | 1.9%   |
| 17   |   |  |   |  |  |  |
| , ,  | 1,268,647   | Net Profit or Loss   | (259,811)   | -23.7%                                     | Return on Equity   | 18.3%  |
| , ,  |   | <del>_</del>   | (259,811)   | -23.7%                                     | Return on Equity  Proprietary - Partnership  | 18.3%<br>o                                       |
| Total Liab. and Equity   | ACE OF GRAPE  | EVINE  | (259,811)<br>294 Days Settled   |  | . ,  |  |
| Total Liab. and Equity  675905 ARDEN PL  | ACE OF GRAPE  | EVINE<br>12/31/2020 2  | <u> </u>  |  | . ,  | o<br>O   |
| Total Liab. and Equity  675905 ARDEN PL  ARDEN PLACE OF C  | ACE OF GRAPE  | EVINE<br>12/31/2020 2  | 294 Days Settled  |  | Proprietary - Partnership  | eds 0  |
| Total Liab. and Equity  675905 ARDEN PL  ARDEN PLACE OF C  | ACE OF GRAPE  | EVINE<br>12/31/2020 2  | 294 Days Settled  |  | Proprietary - Partnership  CR Beds 126 POS B   | eds 0  |
| Total Liab. and Equity  675905 ARDEN PL  ARDEN PLACE OF C  GRAPEVINE, TX 760  TARRANT  | ACE OF GRAPE GRAPEVINE 051  |  | 294 Days Settled  |  | Proprietary - Partnership  CR Beds 126 POS B  Key Performanae  | eds 0  |
| Total Liab. and Equity  675905 ARDEN PL  ARDEN PLACE OF C  GRAPEVINE, TX 760  TARRANT  NOVITAS   | ACE OF GRAPE GRAPEVINE 051  |  | 294 Days Settled  2 Days Settled  |  | Proprietary - Partnership  CR Beds 126 POS B  Key Performanae  Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>61.2%                 |
| Total Liab. and Equity  675905 ARDEN PL  ARDEN PLACE OF C  GRAPEVINE, TX 760  TARRANT  NOVITAS  Balance S  | ACE OF GRAPE GRAPEVINE 051  | 12/31/2020 2<br>3/12/2020 72   | 294 Days Settled 2 Days Settled Statement   |  | Proprietary - Partnership  CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>61.2%                 |
| Total Liab. and Equity  675905 ARDEN PL  ARDEN PLACE OF C  GRAPEVINE, TX 760  TARRANT  NOVITAS  Balance S  Current Assets  | ACE OF GRAPE  GRAPEVINE  051  Sheet  2,118,354                                    | 12/31/2020 2<br>3/12/2020 72<br>Income \$  | 294 Days Settled 2 Days Settled Statement 7,709,628   | 22.8%                                      | Proprietary - Partnership  CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind. 61.2% 154.3                       |
| Total Liab. and Equity  675905 ARDEN PL  ARDEN PLACE OF C  GRAPEVINE, TX 76C  TARRANT  NOVITAS  Balance S  Current Assets  Fixed Assets  | ACE OF GRAPE  GRAPEVINE  051  Sheet  2,118,354  1,680                             | Income S Total Charges Contract Allowance  | 294 Days Settled 2 Days Settled  Statement 7,709,628 1,761,056                              | 22.8%<br>77.2%                             | Proprietary - Partnership  CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind. 61.2% 154.3 22.5                  |
| Total Liab. and Equity  675905 ARDEN PL  ARDEN PLACE OF C  GRAPEVINE, TX 76C  TARRANT  NOVITAS  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ACE OF GRAPE  GRAPEVINE  051  Sheet  2,118,354  1,680  18,983                     | Income S Total Charges Contract Allowance Operating Revenue                                    | 294 Days Settled 2 Days Settled  Statement 7,709,628 1,761,056 5,948,572                    | 22.8%<br>77.2%<br>102.6%                   | Proprietary - Partnership  CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 61.2% 154.3 22.5 74.6% 25.4%      |
| Total Liab. and Equity  675905 ARDEN PL  ARDEN PLACE OF C  GRAPEVINE, TX 760  TARRANT  NOVITAS  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ACE OF GRAPE  GRAPEVINE  051  Sheet  2,118,354  1,680  18,983  2,139,017          | Income S Total Charges Contract Allowance Operating Revenue Operating Expense                  | 294 Days Settled 2 Days Settled  Statement 7,709,628 1,761,056 5,948,572 6,105,751          | 22.8%<br>77.2%<br>102.6%<br>-2.6%          | Proprietary - Partnership  CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 61.2% 154.3 22.5 74.6% 25.4%      |
| Total Liab. and Equity  675905 ARDEN PL  ARDEN PLACE OF C  GRAPEVINE, TX 760  TARRANT  NOVITAS  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ACE OF GRAPE  GRAPEVINE  051  Sheet  2,118,354  1,680  18,983  2,139,017  880,918 | Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 294 Days Settled 2 Days Settled  Statement 7,709,628 1,761,056 5,948,572 6,105,751 -157,179 | 22.8%<br>77.2%<br>102.6%<br>-2.6%<br>21.3% | Proprietary - Partnership  CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind. 61.2% 154.3 22.5 74.6% 25.4% 29.3 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675840 ARDEN PL  | ACE OF RICHLA   | AND HILLS   |  |  | Proprietary - Partnership   | o   |
|--|---|---|--|--|---|---|
| ARDEN PLACE OF F   | RICHLAND HILLS  | S 12/31/2020  | 294 Days Settled   | I  |   |   |
| RICHLAND HILLS, T  | X 76118   | 3/12/2020 7   | 2 Days Settled   |  | CR Beds 114 POS B   | eds 0   |
| TARRANT  |   |   |  |  | Key Performana  | ce Ind.   |
| NOVITAS  |   |   |  |  | Occupancy Rate  | 73.9%   |
| Balance S  | Sheet   | Income  | Statement  |  | Length of Stay  | 173.4   |
| Current Assets   | 312,692   | Total Charges   | 1,678,284  |  | Average Wages   | 32.93   |
| Fixed Assets   | 101,131   | Contract Allowance  | 431,916  | 25.7%                                      | Skilled Nursing   | 68.1%   |
| Other Assets   | 3,775   | Operating Revenue   | 1,246,368  | 74.3%                                      | Ancillary Service   | 31.9%   |
| Total Assets   | 417,598   | Operating Expense   | 1,163,829  | 93.4%                                      | Current Ratio   | 0.3   |
| Current Liabilities  | 965,307   | Operating Margin  | 82,539   | 6.6%                                       | Days to Collect   | 97.9  |
| Long Term Liabilities  | 0   | Other Income  | 35,089   | 2.8%                                       | Avg Payment Days  | 52.9  |
| Total Equity   | -547,709  | Other Expense   | 0  | 0.0%                                       | Depreciation Rate   | 2.7%  |
|  |   |   |  |  |   |   |
| Total Liab. and Equity   | 417,598   | Net Profit or Loss  | 117,628  | 9.4%                                       | Return on Equity  | -21.5%  |
| Total Liab. and Equity  675840 ARDEN PL  |   |   | 117,628  | 9.4%                                       | Return on Equity  Proprietary - Individual  | -21.5%  |
|  | ACE OF RICHL  | AND HILLS   | 117,628<br>294 Days Settled  |  |   | -21.5%  |
| 675840 ARDEN PL  | ACE OF RICHLARICHLARICHLAND HILLS   | AND HILLS  5 12/31/2020   |  |  |   |   |
| 675840 ARDEN PL  | ACE OF RICHLARICHLARICHLAND HILLS   | AND HILLS  5 12/31/2020   | 294 Days Settled   |  | Proprietary - Individual  | eds 0   |
| 675840 ARDEN PL  ARDEN PLACE OF F  | ACE OF RICHLARICHLARICHLAND HILLS   | AND HILLS  5 12/31/2020   | 294 Days Settled   |  | Proprietary - Individual  CR Beds 114 POS B   | eds 0   |
| 675840 ARDEN PL  ARDEN PLACE OF F  RICHLAND HILLS, T  TARRANT  | ACE OF RICHLARICHLARICHLAND HILLS   | AND HILLS  12/31/2020  3/12/2020 7  | 294 Days Settled   |  | Proprietary - Individual  CR Beds 114 POS B  Key Performanae  | eds 0<br>ce Ind.  |
| 675840 ARDEN PL  ARDEN PLACE OF F  RICHLAND HILLS, T  TARRANT  NOVITAS   | ACE OF RICHLARICHLARICHLAND HILLS   | AND HILLS  S 12/31/2020  3/12/2020 7  | 294 Days Settled 2 Days Settled  |  | Proprietary - Individual  CR Beds 114 POS B  Key Performanae  Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>71.0%                            |
| 675840 ARDEN PL  ARDEN PLACE OF F  RICHLAND HILLS, T  TARRANT  NOVITAS  Balance S  | ACE OF RICHLARICHLARICHLAND HILLS X 76118   | AND HILLS  S 12/31/2020  3/12/2020 7  | 294 Days Settled 2 Days Settled Statement  | I  | Proprietary - Individual  CR Beds 114 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>71.0%<br>156.6                   |
| ARDEN PLACE OF F RICHLAND HILLS, T TARRANT NOVITAS Balance S Current Assets  | ACE OF RICHLAR RICHLAND HILLS X 76118 Sheet 3,386,577   | AND HILLS  S 12/31/2020  3/12/2020 7  Income  Total Charges   | 294 Days Settled 2 Days Settled  Statement 6,081,340                                       | 14.7%                                      | Proprietary - Individual  CR Beds 114 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind.  71.0%  156.6  32.93                         |
| ARDEN PLACE OF F RICHLAND HILLS, T TARRANT NOVITAS Balance S Current Assets Fixed Assets   | ACE OF RICHLA<br>RICHLAND HILLS<br>X 76118<br>Sheet<br>3,386,577<br>1,519                       | AND HILLS  12/31/2020 3/12/2020 7  Income  Total Charges  Contract Allowance  | 294 Days Settled 2 Days Settled  Statement 6,081,340 894,020                               | 14.7%<br>85.3%                             | Proprietary - Individual  CR Beds 114 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind.  71.0%  156.6  32.93  84.0%                  |
| ARDEN PLACE OF FOR RICHLAND HILLS, TO TARRANT NOVITAS  Balance Stock Current Assets  Fixed Assets  Other Assets                        | ACE OF RICHLAND HILLS X 76118 Sheet 3,386,577 1,519 9,175                                       | AND HILLS  12/31/2020 3/12/2020 7  Income  Total Charges  Contract Allowance  Operating Revenue                                   | 294 Days Settled  2 Days Settled  Statement  6,081,340  894,020  5,187,320                 | 14.7%<br>85.3%<br>107.6%                   | Proprietary - Individual  CR Beds 114 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind.  71.0%  156.6  32.93  84.0%  16.0%           |
| ARDEN PLACE OF F RICHLAND HILLS, T TARRANT NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ACE OF RICHLA<br>RICHLAND HILLS<br>X 76118<br>Sheet<br>3,386,577<br>1,519<br>9,175<br>3,397,271 | AND HILLS  12/31/2020 3/12/2020 7  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense                  | 294 Days Settled  2 Days Settled  Statement  6,081,340  894,020  5,187,320  5,581,941      | 14.7%<br>85.3%<br>107.6%<br>-7.6%          | Proprietary - Individual  CR Beds 114 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 <b>ce Ind.</b> 71.0%  156.6  32.93  84.0%  16.0%  3.2 |
| ARDEN PLACE OF F RICHLAND HILLS, T TARRANT NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ACE OF RICHLAND HILLS X 76118  Sheet  3,386,577  1,519  9,175  3,397,271  1,059,799             | AND HILLS  12/31/2020 3/12/2020 7  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 294 Days Settled  2 Days Settled  Statement 6,081,340 894,020 5,187,320 5,581,941 -394,621 | 14.7%<br>85.3%<br>107.6%<br>-7.6%<br>27.9% | Proprietary - Individual  CR Beds 114 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 71.0% 156.6 32.93 84.0% 16.0% 3.2 111.9               |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675789 ARDEN WO        | OOD       |                    |                  |        | Proprietary - Partnership | )      |
|------------------------|-----------|--------------------|------------------|--------|---------------------------|--------|
| ARDEN WOOD             |           | 12/31/2020         | 294 Days Settled | d      |                           |        |
| HOUSTON, TX 7705       | 5         | 3/12/2020 7        | 2 Days Settled   |        | CR Beds 174 POS B         | eds 0  |
| HARRIS                 |           |                    |                  |        | Key Performanad           | e Ind. |
| NOVITAS                |           |                    |                  |        | Occupancy Rate            | 59.5%  |
| Balance S              | Sheet     | Income             | Statement        |        | Length of Stay            | 146.1  |
| Current Assets         | 969,087   | Total Charges      | 1,996,500        |        | Average Wages             | 25.73  |
| Fixed Assets           | 511,510   | Contract Allowance | 613,074          | 30.7%  | Skilled Nursing           | 65.9%  |
| Other Assets           | -470,441  | Operating Revenue  | 1,383,426        | 69.3%  | Ancillary Service         | 34.1%  |
| Total Assets           | 1,010,156 | Operating Expense  | 1,585,110        | 114.6% | Current Ratio             | 0.5    |
| Current Liabilities    | 1,989,850 | Operating Margin   | -201,684         | -14.6% | Days to Collect           | 206.7  |
| Long Term Liabilities  | 0         | Other Income       | 13,721           | 1.0%   | Avg Payment Days          | 103.4  |
| Total Equity           | -979,694  | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1.9%   |
| Total Liab. and Equity | 1,010,156 | Net Profit or Loss | (188,418)        | -13.6% | Return on Equity          | 19.2%  |
| 675789 ARDEN WO        | OOD       |                    |                  |        | Proprietary - Partnership | )      |
| ARDEN WOOD             |           | 12/31/2020         | 294 Days Settled | d      |                           |        |
| HOUSTON, TX 7705       | 5         | 3/12/2020 7        | 2 Days Settled   |        | CR Beds 174 POS B         | eds 0  |
| HARRIS                 |           |                    |                  |        | Key Performanad           | e Ind. |
| NOVITAS                |           |                    |                  |        | Occupancy Rate            | 64.0%  |
| Balance S              | Sheet     | Income             | Statement        |        | Length of Stay            | 163.0  |
| Current Assets         | 2,582,792 | Total Charges      | 7,672,380        |        | Average Wages             | 25.73  |
| Fixed Assets           | 67,631    | Contract Allowance | 902,213          | 11.8%  | Skilled Nursing           | 84.4%  |
| Other Assets           | 0         | Operating Revenue  | 6,770,167        | 88.2%  | Ancillary Service         | 15.6%  |
| Total Assets           | 2,650,423 | Operating Expense  | 8,328,035        | 123.0% | Current Ratio             | 1.8    |
| Current Liabilities    | 1,450,752 | Operating Margin   | -1,557,868       | -23.0% | Days to Collect           | 131.7  |
| Long Term Liabilities  | 605,439   | Other Income       | 2,158,462        | 31.9%  | Avg Payment Days          | 48.0   |
| Total Equity           | 594,232   | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 801.8% |
| Total Equity           |           |                    |                  |        |                           |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455819 ARLINGTO   | N HEIGHTS HE   | ALTH AND REHABIL   | ITATION CENTE   | ₹                              | Proprietary - Corporation   | 1  |
|---|--|--|---|--------------------------------|---|--|
| ARLINGTON HEIGHT<br>REHABILITATION CE   |  | D 12/31/2020   | 366 Days Settled  |                                |   |  |
| FORT WORTH, TX 7  | 6107   |  |   |                                | CR Beds 180 POS Be  | eds 0  |
| TARRANT   |  |  |   |                                | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |                                | Occupancy Rate  | 62.3%  |
| Balance S   | heet   | Income   | Statement   |                                | Length of Stay  | 126.3  |
| Current Assets  | -500,281   | Total Charges  | 13,900,447  |                                | Average Wages   | 23.81  |
| Fixed Assets  | 3,828,232  | Contract Allowance   | 5,330,221   | 38.3%                          | Skilled Nursing   | 71.1%  |
| Other Assets  | 5,440  | Operating Revenue  | 8,570,226   | 61.7%                          | Ancillary Service   | 14.5%  |
| Total Assets  | 3,333,391  | Operating Expense  | 9,129,876   | 106.5%                         | Current Ratio   | (0.3)  |
| Current Liabilities   | 1,651,680  | Operating Margin   | -559,650  | -6.5%                          | Days to Collect   | (20.8)   |
| Long Term Liabilities   | 141,210  | Other Income   | 2,978,551   | 34.8%                          | Avg Payment Days  | 63.5   |
| Total Equity  | 1,540,501  | Other Expense  | 0   | 0.0%                           | Depreciation Rate   | 12.6%  |
| Total Liab. and Equity  | 3,333,391  | Net Profit or Loss   | 2,418,901   | 28.2%                          | Return on Equity  | 157.0%   |
| 455872 ARLINGTO   | N RESIDENCE  | AND REHABILITATIO  | ON CENTER   |                                | Proprietary - Corporation   | 1  |
| ARLINGTON RESIDE  |  | 12/31/2020   | 366 Days Settled  |                                |   |  |
| ARLINGTON, TX 760   |  |  |   |                                |   |  |
|   | )11  |  |   |                                | CR Beds 118 POS Be  | eds 0  |
| TARRANT   | )11  |  |   |                                | CR Beds 118 POS Be  |  |
| TARRANT  NATIONAL GOVERN  |  | ≣S   |   |                                |   |  |
|   | IMENT SERVICE  |  | Statement   |                                | Key Performanac   | e Ind.   |
| NATIONAL GOVERN   | IMENT SERVICE  |  | <b>Statement</b> 7,410,174                                |                                | Key Performanao<br>Occupancy Rate   | se Ind.<br>56.4%   |
| NATIONAL GOVERN   | IMENT SERVICE  | Income   |   | 3.8%                           | Key Performanac<br>Occupancy Rate<br>Length of Stay   | 56.4%<br>60.9  |
| NATIONAL GOVERN<br>Balance S<br>Current Assets  | NMENT SERVICE<br>Sheet<br>2,240,010  | Income<br>Total Charges  | 7,410,174   |                                | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 56.4%<br>60.9<br>21.77                                   |
| NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets  | NMENT SERVICE<br>Sheet<br>2,240,010<br>148,448                                   | Income Total Charges Contract Allowance  | 7,410,174<br>280,048                                      | 96.2%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 56.4%<br>60.9<br>21.77<br>87.3%                          |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | NMENT SERVICE<br>Sheet<br>2,240,010<br>148,448<br>75,000                         | Income Total Charges Contract Allowance Operating Revenue                                    | 7,410,174<br>280,048<br>7,130,126                         | 96.2%<br>92.2%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 56.4%<br>60.9<br>21.77<br>87.3%<br>12.7%                 |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | NMENT SERVICE<br>Sheet<br>2,240,010<br>148,448<br>75,000<br>2,463,458            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,410,174<br>280,048<br>7,130,126<br>6,571,590            | 96.2%<br>92.2%<br>7.8%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 56.4%<br>60.9<br>21.77<br>87.3%<br>12.7%<br>2.8          |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | NMENT SERVICE<br>Sheet<br>2,240,010<br>148,448<br>75,000<br>2,463,458<br>803,561 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,410,174<br>280,048<br>7,130,126<br>6,571,590<br>558,536 | 96.2%<br>92.2%<br>7.8%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 56.4%<br>60.9<br>21.77<br>87.3%<br>12.7%<br>2.8<br>112.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675916 ARLINGTO                    | N VILLAS REH  | ABILITATION AND HE            | ALTHCARE CE          | N      | Proprietary - Corporation         | n            |
|------------------------------------|---------------|-------------------------------|----------------------|--------|-----------------------------------|--------------|
| ARLINGTON VILLAS<br>HEALTHCARE CEN | REHABILITATIO | ON AND 12/31/2020             | 366 Days Reope       | ned    |                                   |              |
| ARLINGTON, TX 760                  | )12           |                               |                      |        | CR Beds 258 POS B                 | eds 0        |
| TARRANT                            |               |                               |                      |        | Key Performanad                   | ce Ind.      |
| WISCONSIN PHYSIC                   | CIANS SERVICE |                               |                      |        | Occupancy Rate                    | 50.2%        |
| Balance S                          | Sheet         | Income                        | Statement            |        | Length of Stay                    | 140.6        |
| Current Assets                     | 181,329       | Total Charges                 | 12,125,931           |        | Average Wages                     | 22.00        |
| Fixed Assets                       | 152,807       | Contract Allowance            | 3,228,143            | 26.6%  | Skilled Nursing                   | 51.4%        |
| Other Assets                       | 35,000        | Operating Revenue             | 8,897,788            | 73.4%  | Ancillary Service                 | 32.1%        |
| Total Assets                       | 369,136       | Operating Expense             | 10,329,713           | 116.1% | Current Ratio                     | 1.0          |
| Current Liabilities                | 181,597       | Operating Margin              | -1,431,925           | -16.1% | Days to Collect                   | 13.9         |
| Long Term Liabilities              | 0             | Other Income                  | 721,451              | 8.1%   | Avg Payment Days                  | 6.4          |
| Total Equity                       | 187,539       | Other Expense                 | 0                    | 0.0%   | Depreciation Rate                 | 550.3%       |
| Total Liab. and Equity             | 369,136       | Net Profit or Loss            | (710,474)            | -8.0%  | Return on Equity                  | -378.8%      |
| 675423 ASHFORD                     | GARDENS       |                               |                      |        | Nonprofit - Church                |              |
| ASHFORD GARDEN                     | S             | 12/31/2020                    | 366 Days Settled     | I      |                                   |              |
| HOUSTON, TX 7707                   | 6             |                               |                      |        | CR Beds 202 POS B                 | eds 0        |
| HARRIS                             |               |                               |                      |        | Key Performanad                   | ce Ind.      |
| WISCONSIN PHYSIC                   | CIANS SERVICE |                               |                      |        | Occupancy Rate                    | 46.8%        |
| Balance S                          | Sheet         | Income                        | Statement            |        | Length of Stay                    | 252.3        |
| Current Assets                     | 4,864,075     | Total Charges                 | 9,118,682            |        | Average Wages                     | 19.28        |
| Fixed Assets                       | 0             | Contract Allowance            | 1,655,718            | 18.2%  | Skilled Nursing                   | 79.7%        |
| Other Assets                       | 0             | Operating Revenue             | 7,462,964            | 81.8%  | Ancillary Service                 | 20.3%        |
|                                    | 4,864,075     | Operating Expense             | 7,157,054            | 95.9%  | Current Ratio                     | 9.2          |
| Total Assets                       | 1,001,010     |                               |                      |        |                                   |              |
| Total Assets Current Liabilities   |               | Operating Margin              | 305,910              | 4.1%   | Days to Collect                   | 159.4        |
|                                    |               | Operating Margin Other Income | 305,910<br>1,052,677 |        | Days to Collect  Avg Payment Days | 159.4<br>4.0 |
| Current Liabilities                | 531,454       |                               |                      | 14.1%  | •                                 |              |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455748 ASHFORD  | HALL   |   |   |                                | Proprietary - Corporation  | n   |
|---|--|---|---|--------------------------------|--|---|
| ASHFORD HALL  |  | 12/31/2020  | 366 Days Settled  |                                |  |   |
| IRVING, TX 75061  |  |   |   |                                | CR Beds 330 POS B  | eds 0   |
| DALLAS  |  |   |   |                                | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |   |   |                                | Occupancy Rate   | 28.6%   |
| Balance S   | heet   | Income  | Statement   |                                | Length of Stay   | 396.4   |
| Current Assets  | 1,496,349  | Total Charges   | 7,850,600   |                                | Average Wages  | 19.82   |
| Fixed Assets  | 393,912  | Contract Allowance  | 1,831,835   | 23.3%                          | Skilled Nursing  | 82.2%   |
| Other Assets  | 125,000  | Operating Revenue   | 6,018,765   | 76.7%                          | Ancillary Service  | 17.8%   |
| Total Assets  | 2,015,261  | Operating Expense   | 8,073,629   | 134.1%                         | Current Ratio  | 1.5   |
| Current Liabilities   | 1,022,584  | Operating Margin  | -2,054,864  | -34.1%                         | Days to Collect  | 65.8  |
| Long Term Liabilities   | 1,907,321  | Other Income  | 398,351   | 6.6%                           | Avg Payment Days   | 57.5  |
| Total Equity  | -914,644   | Other Expense   | 0   | 0.0%                           | Depreciation Rate  | 164.7%  |
| Total Liab. and Equity  | 2,015,261  | Net Profit or Loss  | (1,656,513)   | -27.5%                         | Return on Equity   | 181.1%  |
| 676430 ASHTON M   | IEDICAL LODGI  | <u> </u>  |   |                                | Proprietary - Corporation  | n   |
| ASHTON MEDICAL L  | _ODGE  | 12/31/2020  | 366 Days Settled  |                                |  |   |
| MIDLAND, TX 79703   |  |   |   |                                |  |   |
|   |  |   |   |                                | CR Beds 144 POS B  | eds 0   |
| MIDLAND   |  |   |   |                                | CR Beds 144 POS B  |   |
| MIDLAND<br>NOVITAS (TEXAS)  |  |   |   |                                |  |   |
|   |  | Income  | Statement   |                                | Key Performana   | ce Ind.   |
| NOVITAS (TEXAS)   | Sheet  | Income<br>Total Charges   | <b>Statement</b> 24,648,067                                     |                                | Key Performana Occupancy Rate  | <b>ce Ind.</b> 75.6%                            |
| NOVITAS (TEXAS)  Balance S  | Sheet  |   |   | 50.8%                          | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 75.6% 87.7                       |
| NOVITAS (TEXAS)  Balance S  Current Assets  | Sheet<br>1,397,674                                     | Total Charges   | 24,648,067  |                                | Key Performana Occupancy Rate Length of Stay Average Wages   | 75.6%<br>87.7<br>24.35                          |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | Sheet<br>1,397,674<br>1,141                            | Total Charges Contract Allowance  | 24,648,067<br>12,527,942  | 49.2%                          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 75.6%<br>87.7<br>24.35<br>81.5%                 |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | Sheet<br>1,397,674<br>1,141<br>15,874                  | Total Charges Contract Allowance Operating Revenue                                    | 24,648,067<br>12,527,942<br>12,120,125                          | 49.2%<br>93.4%                 | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 75.6%<br>87.7<br>24.35<br>81.5%<br>18.5%        |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 1,397,674<br>1,141<br>15,874<br>1,414,689              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 24,648,067<br>12,527,942<br>12,120,125<br>11,320,548            | 49.2%<br>93.4%<br>6.6%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 75.6%<br>87.7<br>24.35<br>81.5%<br>18.5%        |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 1,397,674<br>1,141<br>15,874<br>1,414,689<br>1,005,010 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 24,648,067<br>12,527,942<br>12,120,125<br>11,320,548<br>799,577 | 49.2%<br>93.4%<br>6.6%<br>8.1% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 75.6%<br>87.7<br>24.35<br>81.5%<br>18.5%<br>1.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| U/OUS/ ASITION F   | PARKE CARE CE  | ENTER INC  |  |                                   | Proprietary - Corporation  | 1  |
|--|--|--|--|-----------------------------------|--|--|
| ASHTON PARKE CA  | RE CENTER IN   | C 12/31/2020   | 366 Days Settled   | i                                 |  |  |
| TEXAS CITY, TX 775   | 591  |  |  |                                   | CR Beds 100 POS Be   | eds 0                                      |
| GALVESTON  |  |  |  |                                   | Key Performanac  | e Ind.                                     |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |  |                                   | Occupancy Rate   | 50.8%                                      |
| Balance S  | Sheet  | Income   | Statement  |                                   | Length of Stay   | 84.5                                       |
| Current Assets   | 1,279,321  | Total Charges  | 3,729,774  |                                   | Average Wages  | 17.52                                      |
| Fixed Assets   | 2,695,412  | Contract Allowance   | -685,894   | -18.4%                            | Skilled Nursing  | 84.5%                                      |
| Other Assets   | 2,000  | Operating Revenue  | 4,415,668  | 118.4%                            | Ancillary Service  | 15.5%                                      |
| Total Assets   | 3,976,733  | Operating Expense  | 4,604,087  | 104.3%                            | Current Ratio  | 0.8  |
| Current Liabilities  | 1,666,123  | Operating Margin   | -188,419   | -4.3%                             | Days to Collect  | 61.0                                       |
| Long Term Liabilities  | 2,913,092  | Other Income   | 200,052  | 4.5%                              | Avg Payment Days   | 24.6                                       |
| Total Equity   | -602,482   | Other Expense  | 0  | 0.0%                              | Depreciation Rate  | 7.3%                                       |
| Total Liab. and Equity   | 3,976,733  | Net Profit or Loss   | 11,633   | 0.3%                              | Return on Equity   | -1.9%                                      |
|  |  | ND REHABILITATION  |  |                                   | Proprietary - Corporation  | 1  |
| ATHENS HEALTHCA<br>REHABILITATION C  |  | 12/31/2020   | 366 Days Settled   | d                                 |  |  |
| ATLICNO TV 75754   |  |  |  |                                   |  |  |
| ATHENS, TX 75751   |  |  |  |                                   | CR Beds 60 POS Be  | eds 0                                      |
| HENDERSON  |  |  |  |                                   | CR Beds 60 POS Be  |  |
| •  |  |  |  |                                   |  |  |
| HENDERSON  | AS)  | Income   | Statement  |                                   | Key Performanac  | e Ind.                                     |
| HENDERSON<br>BLUE CROSS (TEXA  | AS)  | Income Total Charges   | <b>Statement</b> 2,506,978                                 |                                   | Key Performanac  | <b>e Ind.</b> 62.2% 471.2                  |
| HENDERSON BLUE CROSS (TEXABILITY BALANCE S   | AS)<br>Sheet   |  |  | -23.1%                            | Key Performanac<br>Occupancy Rate<br>Length of Stay  | <b>e Ind.</b> 62.2% 471.2                  |
| HENDERSON BLUE CROSS (TEXABLANCE S Current Assets  | AS)<br><b>Sheet</b><br>1,582,121                     | Total Charges  | 2,506,978  |                                   | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | e Ind.<br>62.2%<br>471.2<br>16.60<br>71.8% |
| HENDERSON  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets   | AS)<br><b>Sheet</b><br>1,582,121<br>64,210           | Total Charges  Contract Allowance Operating Revenue                                    | 2,506,978<br>-579,817                                      |                                   | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                                     | <b>e Ind.</b><br>62.2%                     |
| HENDERSON BLUE CROSS (TEXABLUE | AS) <b>Sheet</b> 1,582,121  64,210  6,769            | Total Charges  Contract Allowance Operating Revenue                                    | 2,506,978<br>-579,817<br>3,086,795                         | 123.1%<br>86.2%                   | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                                     | e Ind. 62.2% 471.2 16.66 71.8% 28.2%       |
| HENDERSON BLUE CROSS (TEXABLUE CROSS (TEXABLUE CROSS (TEXABLUE CROSS (TEXABLUE CROSS (TEXABLUE CROSS COLORS (TEXABLUE CROSS COLORS (TEXABLUE CROSS CROSS COLORS (TEXABLUE CROSS CROSS COLORS (TEXABLUE CROSS | AS) Sheet  1,582,121  64,210  6,769  1,653,100       | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,506,978<br>-579,817<br>3,086,795<br>2,660,939            | 123.1%<br>86.2%<br>13.8%          | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio                    | e Ind. 62.2% 471.3 16.66 71.8% 28.2% 53.6  |
| HENDERSON BLUE CROSS (TEXABLUE CROSS (TEXABLUE CROSS (TEXABLUE SET SET SET SET SET SET SET SET SET SE  | AS) Sheet  1,582,121 64,210 6,769  1,653,100 273,438 | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,506,978<br>-579,817<br>3,086,795<br>2,660,939<br>425,856 | 123.1%<br>86.2%<br>13.8%<br>11.0% | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio<br>Days to Collect | e Ind. 62.2% 471.2 16.66 71.8% 28.2%       |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675459 AUSTIN HE  | ALTHCARE AN  | ID REHABILITATION   | CENTER   |                                  | Proprietary - Corporation   | n                                      |
|---|--|---|--|----------------------------------|---|--|
| AUSTIN HEALTHCAI<br>REHABILITATION CE   |  | 7/31/2020 3   | 366 Days Settled   |                                  |   |  |
| AUSTIN, TX 78723  |  |   |  |                                  | CR Beds 120 POS B   | eds 0                                  |
| TRAVIS  |  |   |  |                                  | Key Performana  | ce Ind.                                |
| WISCONSIN PHYSIC  | CIANS SERVICE  |   |  |                                  | Occupancy Rate  | 40.7%                                  |
| Balance S   | heet   | Income  | Statement  |                                  | Length of Stay  | 159.6                                  |
| Current Assets  | 1,138,731  | Total Charges   | 6,073,191  |                                  | Average Wages   | 21.11                                  |
| Fixed Assets  | 52,215   | Contract Allowance  | 82,283   | 1.4%                             | Skilled Nursing   | 93.8%                                  |
| Other Assets  | 345,645  | Operating Revenue   | 5,990,908  | 98.6%                            | Ancillary Service   | 6.2%                                   |
| Total Assets  | 1,536,591  | Operating Expense   | 5,061,797  | 84.5%                            | Current Ratio   | 0.7                                    |
| Current Liabilities   | 1,554,522  | Operating Margin  | 929,111  | 15.5%                            | Days to Collect   | 60.4                                   |
| Long Term Liabilities   | 650,179  | Other Income  | 424,016  | 7.1%                             | Avg Payment Days  | 69.6                                   |
| Total Equity  | -668,110   | Other Expense   | 0  | 0.0%                             | Depreciation Rate   | 1,808.2%                               |
| Total Liab. and Equity  | 1,536,591  | Net Profit or Loss  | 1,353,127  | 22.6%                            | Return on Equity  | -202.5%                                |
|   |  |   |  |                                  |   |  |
| 455799 AUSTIN WI  | ELLNESS & REI  | HABILITATION  |  |                                  | Nonprofit - Church  |  |
| 455799 AUSTIN WI  |  |   | 366 Days Settled   |                                  | Nonprofit - Church  |  |
|   |  |   | 366 Days Settled   |                                  | Nonprofit - Church  CR Beds 120 POS B   | eds 0                                  |
| AUSTIN WELLNESS   |  |   | 366 Days Settled   |                                  | ·   |  |
| AUSTIN WELLNESS AUSTIN, TX 78750  | & REHABILITAT  | ΓΙΟΝ 8/31/2020 3  | 366 Days Settled   |                                  | CR Beds 120 POS B   |  |
| AUSTIN WELLNESS AUSTIN, TX 78750 TRAVIS   | & REHABILITAT  | ΓΙΟΝ 8/31/2020 3<br>ΞS  | 366 Days Settled   |                                  | CR Beds 120 POS B   | ce Ind.                                |
| AUSTIN WELLNESS AUSTIN, TX 78750 TRAVIS NATIONAL GOVERN   | & REHABILITAT  | ΓΙΟΝ 8/31/2020 3<br>ΞS  | ·  |                                  | CR Beds 120 POS B <b>Key Performana</b> Occupancy Rate  | ce Ind.<br>74.4%                       |
| AUSTIN WELLNESS AUSTIN, TX 78750 TRAVIS NATIONAL GOVERN Balance S   | & REHABILITAT  | FION 8/31/2020 3<br>ES Income   | Statement  | 19.1%                            | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay   | <b>ce Ind.</b> 74.4% 111.2             |
| AUSTIN WELLNESS AUSTIN, TX 78750 TRAVIS NATIONAL GOVERN Balance S Current Assets  | & REHABILITAT  IMENT SERVICE  Sheet  26,910,176  | FION 8/31/2020 3  ES  Income  Total Charges   | • <b>Statement</b> 10,300,107                                  |                                  | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 74.4%<br>111.2<br>24.17                |
| AUSTIN WELLNESS AUSTIN, TX 78750 TRAVIS NATIONAL GOVERN Balance S Current Assets Fixed Assets   | & REHABILITAT<br>IMENT SERVICE<br>Sheet<br>26,910,176<br>384,706                           | FION 8/31/2020 3  ES  Income  Total Charges  Contract Allowance   | Statement<br>10,300,107<br>1,964,640                           | 80.9%                            | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 74.4%<br>111.2<br>24.17<br>80.2%       |
| AUSTIN WELLNESS AUSTIN, TX 78750 TRAVIS NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | & REHABILITAT  IMENT SERVICE  Sheet  26,910,176  384,706  -133,584                         | FION 8/31/2020 3  S Income  Total Charges  Contract Allowance  Operating Revenue  | 2 <b>Statement</b><br>10,300,107<br>1,964,640<br>8,335,467     | 80.9%<br>101.9%                  | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 74.4% 111.2 24.17 80.2% 19.8%          |
| AUSTIN WELLNESS AUSTIN, TX 78750 TRAVIS NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | & REHABILITAT  IMENT SERVICE  Sheet  26,910,176  384,706  -133,584  27,161,298             | FION 8/31/2020 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | Statement<br>10,300,107<br>1,964,640<br>8,335,467<br>8,491,204 | 80.9%<br>101.9%<br>-1.9%         | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 74.4% 111.2 24.17 80.2% 19.8% 1.0      |
| AUSTIN WELLNESS AUSTIN, TX 78750 TRAVIS NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | & REHABILITAT  IMENT SERVICE  Sheet  26,910,176  384,706  -133,584  27,161,298  27,285,787 | FION 8/31/2020 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | Statement 10,300,107 1,964,640 8,335,467 8,491,204 -155,737    | 80.9%<br>101.9%<br>-1.9%<br>7.9% | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 74.4% 111.2 24.17 80.2% 19.8% 1.0 45.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675830 AUTUMN L   | EAVES   |  |   |   | Proprietary - Other  |   |
|---|---|--|---|---|--|---|
| AUTUMN LEAVES   |   | 12/31/2020   | 366 Days Settled  | I   |  |   |
| DALLAS, TX 75218  |   |  |   |   | CR Beds 200 POS B  | eds 0   |
| DALLAS  |   |  |   |   | Key Performana   | e Ind.  |
| BLUE CROSS (TEXA  | AS)   |  |   |   | Occupancy Rate   | 31.1%   |
| Balance S   | Sheet   | Income   | Statement   |   | Length of Stay   | 131.6   |
| Current Assets  | 1,354,005   | Total Charges  | 5,966,599   |   | Average Wages  | 24.09   |
| Fixed Assets  | 164,106   | Contract Allowance   | 438,233   | 7.3%  | Skilled Nursing  | 62.2%   |
| Other Assets  | 19,136  | Operating Revenue  | 5,528,366   | 92.7%                                       | Ancillary Service  | 21.2%   |
| Total Assets  | 1,537,247   | Operating Expense  | 6,845,550   | 123.8%                                      | Current Ratio  | 0.9   |
| Current Liabilities   | 1,510,399   | Operating Margin   | -1,317,184  | -23.8%                                      | Days to Collect  | 66.9  |
| Long Term Liabilities   | 0   | Other Income   | 1,317,185   | 23.8%                                       | Avg Payment Days   | 42.7  |
| Total Equity  | 26,848  | Other Expense  | 0   | 0.0%  | Depreciation Rate  | 0.0%  |
|   | 4 507 047   | Not Doofft on Loca   |   | 0.00/                                       | B .  | 0.00/   |
| Total Liab. and Equity  | 1   | 0.0%   | Return on Equity  | 0.0%  |  |   |
|   |   | Net Profit or Loss   | 1   | 0.0%  | Proprietary - Corporation  |   |
|   | EAVES NURSIN  | IG AND REHAB INC   | 366 Days Settled  |   |  |   |
| 676025 AUTUMN L   | EAVES NURSIN  | IG AND REHAB INC   | <u> </u>  |   |  | 1   |
| 676025 AUTUMN L AUTUMN LEAVES N INC   | EAVES NURSIN  | IG AND REHAB INC   | <u> </u>  |   | Proprietary - Corporation  | n<br>eds 0  |
| AUTUMN LEAVES NINC HENDERSON, TX 75   | EAVES NURSINURSINURSING AND R   | IG AND REHAB INC   | <u> </u>  |   | Proprietary - Corporation  CR Beds 125 POS B   | n<br>eds 0  |
| AUTUMN LEAVES NINC HENDERSON, TX 75   | EAVES NURSINURSING AND R  | IG AND REHAB INC EHAB 12/31/2020   | <u> </u>  |   | Proprietary - Corporation  CR Beds 125 POS B  Key Performana   | eds 0   |
| AUTUMN LEAVES NINC HENDERSON, TX 75 RUSK BLUE CROSS (TEXA   | LEAVES NURSING AND R 6652 AS)   | IG AND REHAB INC EHAB 12/31/2020   | 366 Days Settled  |   | Proprietary - Corporation  CR Beds 125 POS B  Key Performanac  Occupancy Rate  | eds 0<br>ce Ind.<br>74.9%                                   |
| AUTUMN LEAVES NINC HENDERSON, TX 75 RUSK BLUE CROSS (TEXA   | LEAVES NURSING AND R 5652 AS) Sheet 1,186,824                                   | IG AND REHAB INC  EHAB 12/31/2020  Income  | 366 Days Settled  | I   | Proprietary - Corporation  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0 ce Ind. 74.9% 250.3                                   |
| AUTUMN LEAVES NINC HENDERSON, TX 75 RUSK BLUE CROSS (TEXABLIANCE S  | LEAVES NURSING AND R 5652 AS) Sheet 1,186,824                                   | IG AND REHAB INC  EHAB 12/31/2020  Income  Total Charges                                     | 366 Days Settled Statement 9,093,798  | 28.2%                                       | Proprietary - Corporation  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 74.9% 250.3 17.34                             |
| AUTUMN LEAVES NINC HENDERSON, TX 75 RUSK BLUE CROSS (TEXABLANCE S Current Assets Fixed Assets   | EAVES NURSING AND R 6652 AS) Sheet 1,186,824 169,464                            | Income Total Charges Contract Allowance  | 366 Days Settled  Statement  9,093,798  2,560,789                                   | 28.2%<br>71.8%                              | Proprietary - Corporation  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 ce Ind. 74.9% 250.3 17.34 93.8%                       |
| AUTUMN LEAVES NINC HENDERSON, TX 75 RUSK BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | EAVES NURSING AND R  5652  AS)  5heet  1,186,824  169,464                       | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  9,093,798  2,560,789  6,533,009                        | 28.2%<br>71.8%<br>126.1%                    | Proprietary - Corporation  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind.  74.9%  250.3  17.34  93.8%  0.0%            |
| AUTUMN LEAVES NINC HENDERSON, TX 75 RUSK BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | EAVES NURSING AND R  5652  AS) Sheet  1,186,824  169,464  0  1,356,288          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  9,093,798  2,560,789  6,533,009  8,235,504             | 28.2%<br>71.8%<br>126.1%<br>-26.1%          | Proprietary - Corporation  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind.  74.9%  250.3  17.34  93.8%  0.0%  3.3       |
| AUTUMN LEAVES NINC HENDERSON, TX 75 RUSK BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | EAVES NURSING AND R  5652  AS) Sheet  1,186,824  169,464  0  1,356,288  362,954 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  9,093,798  2,560,789  6,533,009  8,235,504  -1,702,495 | 28.2%<br>71.8%<br>126.1%<br>-26.1%<br>23.1% | Proprietary - Corporation  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind.  74.9%  250.3  17.34  93.8%  0.0%  3.3  21.3 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676301 AUTUMN V                               | VINDS LIVING &                   | REHABILITATION                                       |                        |                        | Nonprofit - Church              |                     |
|---|----------------------------------|--|------------------------|------------------------|---------------------------------|---------------------|
| AUTUMN WINDS LIV                              | /ING &                           | 9/30/2020 3  | 366 Days Settled       |                        |                                 |                     |
| SCHERTZ, TX 78154                             | ŀ                                |  |                        |                        | CR Beds 96 POS B                | eds 0               |
| GUADALUPE                                     |                                  |  |                        |                        | Key Performanad                 | e Ind.              |
| TRAILBLAZER (TEX                              | AS)                              |  |                        |                        | Occupancy Rate                  | 74.2%               |
| Balance S                                     | heet                             | Income   | Statement              |                        | Length of Stay                  | 203.8               |
| Current Assets                                | 2,667,975                        | Total Charges  | 7,703,176              |                        | Average Wages                   | 17.95               |
| Fixed Assets                                  | 209,160                          | Contract Allowance                                   | 1,186,405              | 15.4%                  | Skilled Nursing                 | 60.2%               |
| Other Assets                                  | 26,051                           | Operating Revenue                                    | 6,516,771              | 84.6%                  | Ancillary Service               | 39.8%               |
| Total Assets                                  | 2,903,186                        | Operating Expense                                    | 5,697,115              | 87.4%                  | Current Ratio                   | 2.8                 |
| Current Liabilities                           | 953,581                          | Operating Margin                                     | 819,656                | 12.6%                  | Days to Collect                 | (14.0)              |
| Long Term Liabilities                         | 23,246                           | Other Income   | 980                    | 0.0%                   | Avg Payment Days                | 19.8                |
| Total Equity                                  | 1,926,359                        | Other Expense  | 0                      | 0.0%                   | Depreciation Rate               | 159.0%              |
| Total Liab. and Equity                        | 2,903,186                        | Net Profit or Loss                                   | 820,636                | 12.6%                  | Return on Equity                | 42.6%               |
| 675220 AVALON P                               | LACE KIRBYVII                    | LLE  |                        |                        | Nonprofit - Church              |                     |
| AVALON PLACE KIR                              | BYVILLE                          | 9/30/2020 3  | 366 Days Settled       |                        |                                 |                     |
| KIRBYVILLE, TX 759                            | 56                               |  |                        |                        | CR Beds 114 POS B               | eds 0               |
| JASPER  |                                  |  |                        |                        | Key Performanad                 | e Ind.              |
| WISCONSIN PHYSIC                              | CIANS SERVICE                    | :  |                        |                        | Occupancy Rate                  | 61.0%               |
| Balance S                                     | heet                             | Income   | Statement              |                        | Length of Stay                  | 215.8               |
| Current Assets                                | 1,456,391                        | Total Charges  | 4,564,157              |                        | Average Wages                   | 14.16               |
|   |                                  | Contract Allowance                                   | 0                      | 0.0%                   | Skilled Nursing                 | 94.1%               |
| Fixed Assets                                  | 22,476                           |  |                        |                        |                                 |                     |
| Fixed Assets Other Assets                     | 22,476<br>23,766                 | Operating Revenue                                    | 4,564,157              | 100.0%                 | Ancillary Service               | 5.9%                |
|   |                                  | Operating Revenue                                    | 4,564,157<br>4,566,391 |                        | Ancillary Service Current Ratio |                     |
| Other Assets                                  | 23,766                           | Operating Revenue                                    |                        | 100.0%                 | ·                               | 5.9%<br>1.0         |
| Other Assets Total Assets                     | 23,766                           | Operating Revenue Operating Expense                  | 4,566,391              | 100.0%<br>0.0%         | Current Ratio                   | 5.9%<br>1.0<br>28.4 |
| Other Assets Total Assets Current Liabilities | 23,766<br>1,502,633<br>1,412,398 | Operating Revenue Operating Expense Operating Margin | 4,566,391              | 100.0%<br>0.0%<br>0.0% | Current Ratio  Days to Collect  | 5.9%                |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675900 AVALON P        | LACE TRINITY  |                    |                  |        | Nonprofit - Church |        |
|------------------------|---------------|--------------------|------------------|--------|--------------------|--------|
| AVALON PLACE TRI       | NITY          | 9/30/2020          | 366 Days Settled |        |                    |        |
| TRINITY, TX 75862      |               |                    |                  |        | CR Beds 118 POS Be | eds 0  |
| TRINITY                |               |                    |                  |        | Key Performanac    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 51.9%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay     | 122.4  |
| Current Assets         | 1,304,556     | Total Charges      | 4,699,796        |        | Average Wages      | 17.17  |
| Fixed Assets           | 0             | Contract Allowance | 0                | 0.0%   | Skilled Nursing    | 92.5%  |
| Other Assets           | 32,474        | Operating Revenue  | 4,699,796        | 100.0% | Ancillary Service  | 7.5%   |
| Total Assets           | 1,337,030     | Operating Expense  | 4,703,548        | 100.1% | Current Ratio      | 1.0    |
| Current Liabilities    | 1,257,626     | Operating Margin   | -3,752           | -0.1%  | Days to Collect    | 33.0   |
| Long Term Liabilities  | 79,404        | Other Income       | 3,752            | 0.1%   | Avg Payment Days   | 32.3   |
| Total Equity           | 0             | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity | 1,337,030     | Net Profit or Loss | 0                | 0.0%   | Return on Equity   | 0.0%   |
| 455699 AVALON P        | LACE WHARTO   | N                  |                  |        | Nonprofit - Church |        |
| AVALON PLACE WH        | ARTON         | 12/31/2020         | 366 Days Settled | d      |                    |        |
| WHARTON, TX 7748       | 8             |                    |                  |        | CR Beds 120 POS Be | eds 0  |
| WHARTON                |               |                    |                  |        | Key Performanac    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 55.8%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay     | 143.3  |
| Current Assets         | 1,151,700     | Total Charges      | 6,375,946        |        | Average Wages      | 16.64  |
| Fixed Assets           | 127,317       | Contract Allowance | 394,517          | 6.2%   | Skilled Nursing    | 69.8%  |
| Other Assets           | 54,521        | Operating Revenue  | 5,981,429        | 93.8%  | Ancillary Service  | 30.2%  |
| Total Assets           | 1,333,538     | Operating Expense  | 5,192,453        | 86.8%  | Current Ratio      | 1.1    |
| Current Liabilities    | 1,074,672     | Operating Margin   | 788,976          | 13.2%  | Days to Collect    | (39.0) |
| Long Term Liabilities  | 6,043         | Other Income       | 105,275          | 1.8%   | Avg Payment Days   | 18.9   |
| Total Equity           | 252,823       | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 206.0% |
| Total Liab. and Equity | 1,333,538     | Net Profit or Loss | 894,251          | 15.0%  | Return on Equity   | 353.7% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675908 AVANTE R                      | EHABILITATION | N CENTER           |                  |        | Proprietary - Other       |         |
|--------------------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| AVANTE REHABILIT                     | ATION CENTER  | 12/31/2020         | 366 Days Settled | t      |                           |         |
| IRVING, TX 75061                     |               |                    |                  |        | CR Beds 120 POS E         | Beds 0  |
| DALLAS                               |               |                    |                  |        | Key Performana            | ce Ind. |
| BLUE CROSS (TEXA                     | AS)           |                    |                  |        | Occupancy Rate            | 47.4%   |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay            | 310.6   |
| Current Assets                       | 2,991,559     | Total Charges      | 6,896,388        |        | Average Wages             | 20.90   |
| Fixed Assets                         | 292,822       | Contract Allowance | -1,081,057       | -15.7% | Skilled Nursing           | 48.0%   |
| Other Assets                         | 1,602         | Operating Revenue  | 7,977,445        | 115.7% | Ancillary Service         | 52.0%   |
| Total Assets                         | 3,285,983     | Operating Expense  | 8,168,672        | 102.4% | Current Ratio             | 4.9     |
| Current Liabilities                  | 606,469       | Operating Margin   | -191,227         | -2.4%  | Days to Collect           | 89.4    |
| Long Term Liabilities                | 2,753,153     | Other Income       | 38,852           | 0.5%   | Avg Payment Days          | 26.0    |
| Total Equity                         | -73,639       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 26.5%   |
| Total Liab. and Equity               | 3,285,983     | Net Profit or Loss | (152,375)        | -1.9%  | Return on Equity          | 206.9%  |
| 675253 AZALEA T                      | RAIL NURSING  | AND REHABILITATION | ON CENTER        |        | Proprietary - Corporation | n       |
| AZALEA TRAIL NUR<br>REHABILITATION C |               | 12/31/2020         | 366 Days Settled | t      |                           |         |
| GRAND SALINE, TX                     | 75140         |                    |                  |        | CR Beds 76 POS E          | Beds 0  |
| VAN ZANDT                            |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                     | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 69.8%   |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay            | 303.4   |
| Current Assets                       | 1,161,075     | Total Charges      | 3,042,716        |        | Average Wages             | 17.67   |
| Fixed Assets                         | 153,276       | Contract Allowance | -675,837         | -22.2% | Skilled Nursing           | 76.8%   |
| Other Assets                         | 0             | Operating Revenue  | 3,718,553        | 122.2% | Ancillary Service         | 23.2%   |
| Total Assets                         | 1,314,351     | Operating Expense  | 3,815,084        | 102.6% | Current Ratio             | 3.9     |
| Current Liabilities                  | 296,314       | Operating Margin   | -96,531          | -2.6%  | Days to Collect           | 36.4    |
| Long Term Liabilities                | 446,400       | Other Income       | 414,056          | 11.1%  | Avg Payment Days          | 15.5    |
| Total Equity                         | 571,637       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 26.5%   |
| Total Liab. and Equity               | 1,314,351     | Net Profit or Loss | 317,525          | 8.5%   | Return on Equity          | 55.5%   |

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| 676003 AZLE MAN                | OR HEALTH CA  | ARE AND REHABILIT  | ATION            |        | Proprietary - Corporation | า      |
|--------------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| AZLE MANOR HEAL REHABILITATION | TH CARE AND   | 8/31/2020 3        | 366 Days Settled |        |                           |        |
| AZLE, TX 76020                 |               |                    |                  |        | CR Beds 142 POS B         | eds 0  |
| TARRANT                        |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC               | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 28.0%  |
| Balance S                      | Sheet         | Income             | Statement        |        | Length of Stay            | 175.6  |
| Current Assets                 | 652,814       | Total Charges      | 9,780,047        |        | Average Wages             | 11.93  |
| Fixed Assets                   | 3,835,409     | Contract Allowance | 1,649,829        | 16.9%  | Skilled Nursing           | 36.2%  |
| Other Assets                   | 0             | Operating Revenue  | 8,130,218        | 83.1%  | Ancillary Service         | 0.0%   |
| Total Assets                   | 4,488,223     | Operating Expense  | 8,810,789        | 108.4% | Current Ratio             | 0.5    |
| Current Liabilities            | 1,226,872     | Operating Margin   | -680,571         | -8.4%  | Days to Collect           | 31.8   |
| Long Term Liabilities          | 2,329,658     | Other Income       | 0                | 0.0%   | Avg Payment Days          | 13.8   |
| Total Equity                   | 931,693       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 17.9%  |
| Total Liab. and Equity         | 4,488,223     | Net Profit or Loss | (680,571)        | -8.4%  | Return on Equity          | -73.0% |
| 675057 BALCH SP                | RINGS NURSIN  | G HOME             |                  |        | Proprietary - Corporation | า      |
| BALCH SPRINGS NU               | JRSING HOME   | 12/31/2020         | 366 Days Settled | I      |                           |        |
| BALCH SPRINGS, T               | X 75180       |                    |                  |        | CR Beds 120 POS B         | eds 0  |
| DALLAS                         |               |                    |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA               | AS)           |                    |                  |        | Occupancy Rate            | 62.1%  |
| Balance S                      | Sheet         | Income             | Statement        |        | Length of Stay            | 193.5  |
| Current Assets                 | 1,830,730     | Total Charges      | 6,809,552        |        | Average Wages             | 21.55  |
| Fixed Assets                   | 213,241       | Contract Allowance | 1,769,835        | 26.0%  | Skilled Nursing           | 64.0%  |
| Other Assets                   | 4,000         | Operating Revenue  | 5,039,717        | 74.0%  | Ancillary Service         | 36.0%  |
| Total Assets                   | 2,047,971     | Operating Expense  | 5,930,508        | 117.7% | Current Ratio             | 0.8    |
| Current Liabilities            | 2,176,068     | Operating Margin   | -890,791         | -17.7% | Days to Collect           | 42.9   |
| Long Term Liabilities          | 0             | Other Income       | 777,263          | 15.4%  | Avg Payment Days          | 89.5   |
| Total Equity                   | -128,097      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 135.3% |
|                                | 2,047,971     | Net Profit or Loss | (113,528)        |        | Return on Equity          | 88.6%  |

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| 675614 BALLINGE   | R HEALTHCAR   | E AND REHABILITATI   | ON CENTER   |   | Proprietary - Corporation  | n   |
|---|---|--|---|---|--|---|
| BALLINGER HEALTH<br>REHABILITATION CE   |   | 8/31/2020 30   | 66 Days Settled   |   |  |   |
| BALLINGER, TX 7682  | 21  |  |   |   | CR Beds 120 POS B  | seds 0  |
| RUNNELS   |   |  |   |   | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   | :  |   |   | Occupancy Rate   | 39.7%   |
| Balance S   | heet  | Income   | Statement   |   | Length of Stay   | 200.4   |
| Current Assets  | 329,663   | Total Charges  | 4,112,244   |   | Average Wages  | 19.42   |
| Fixed Assets  | -247,378  | Contract Allowance   | 835,688   | 20.3%                                   | Skilled Nursing  | 75.0%   |
| Other Assets  | 1,661,332   | Operating Revenue  | 3,276,556   | 79.7%                                   | Ancillary Service  | 25.0%   |
| Total Assets  | 1,743,617   | Operating Expense  | 3,693,030   | 112.7%                                  | Current Ratio  | (8.5)   |
| Current Liabilities   | -38,664   | Operating Margin   | -416,474  | -12.7%                                  | Days to Collect  | 33.4  |
| Long Term Liabilities   | 7,343,522   | Other Income   | 221,654   | 6.8%                                    | Avg Payment Days   | 13.4  |
| Total Equity  | -5,561,241  | Other Expense  | 0   | 0.0%                                    | Depreciation Rate  | 74.0%   |
|   | 1 712 617   | Net Profit or Loss   | (104.920)   | 5.00/                                   | Dotum on Fauity  | 3.5%  |
| Total Liab. and Equity  | 1,743,617   | Net Profit of Loss   | (194,820)   | -3.970                                  | Return on Equity   | 3.370   |
| •   |   | :HABILITATION  | (194,620)   | -3.9 /6                                 | Nonprofit - Church   | 3.370   |
|   | NURSING & RE  | :HABILITATION  | 66 Days Settled   | -3.976                                  |  | 3.370   |
| 676233 BANDERA  | NURSING & RE  | :HABILITATION  | <u>-</u>  | -3.976                                  |  |   |
| 676233 BANDERA BANDERA NURSING  | NURSING & RE  | :HABILITATION  | <u>-</u>  | -9.976                                  | Nonprofit - Church   | seds 0  |
| 676233 BANDERA BANDERA NURSING BANDERA, TX 78003  | NURSING & RE  | :HABILITATION  | <u>-</u>  | -5.976                                  | Nonprofit - Church  CR Beds 118 POS B  | seds 0  |
| BANDERA, TX 78003 BANDERA   | NURSING & RE  | HABILITATION TION 9/30/2020 36   | <u>-</u>  | -5.976                                  | Nonprofit - Church  CR Beds 118 POS B  Key Performana  | eds 0<br>ce Ind.  |
| BANDERA, TX 78003 BANDERA NOVITAS (TEXAS)   | NURSING & RE  6 & REHABILITA  3   | HABILITATION TION 9/30/2020 36   | 66 Days Settled   | -5.976                                  | Nonprofit - Church  CR Beds 118 POS B  Key Performana  Occupancy Rate  | seds 0<br><b>ce Ind.</b><br>57.2%<br>55.9                   |
| BANDERA, TX 78003 BANDERA NOVITAS (TEXAS) Balance S   | NURSING & RE  6 & REHABILITA  3   | HABILITATION TION 9/30/2020 30   | 66 Days Settled Statement                                 |   | Nonprofit - Church  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  | seds 0<br><b>ce Ind.</b><br>57.2%<br>55.9<br>19.23          |
| BANDERA NURSING BANDERA, TX 78003 BANDERA NOVITAS (TEXAS) Balance S Current Assets  | NURSING & RE  6 & REHABILITA  3  4  4  4  4  5  6  6  7  7  7  7  8  7  8  8  8  8  8  8  8     | HABILITATION TION 9/30/2020 30 Income Total Charges  | Statement 6,603,146                                       | 17.7%                                   | Nonprofit - Church  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>57.2%                            |
| BANDERA NURSING BANDERA, TX 78003 BANDERA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | NURSING & RE  6 & REHABILITA  3  4  4  6 & REHABILITA  7  8  1  1  1  1  1  1  1  1  1  1  1  1 | Income Total Charges Contract Allowance  | 66 Days Settled  Statement  6,603,146  1,170,922          | 17.7%<br>82.3%                          | Nonprofit - Church  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | seds 0<br><b>ce Ind.</b> 57.2% 55.9 19.23 75.7%             |
| BANDERA NURSING BANDERA, TX 78003 BANDERA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | NURSING & RE  6 & REHABILITA  8  8  9  9  10  10  10  10  10  10  10  10                        | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 6,603,146 1,170,922 5,432,224                   | 17.7%<br>82.3%<br>96.0%                 | Nonprofit - Church  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | seds 0 <b>ce Ind.</b> 57.2%  55.9  19.23  75.7%  24.3%  0.9 |
| BANDERA NURSING BANDERA, TX 78003 BANDERA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | NURSING & RE  6 & REHABILITA  7   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,603,146 1,170,922 5,432,224 5,217,317         | 17.7%<br>82.3%<br>96.0%<br>4.0%         | Nonprofit - Church  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | seds 0 <b>ce Ind.</b> 57.2%  55.9  19.23  75.7%  24.3%  0.9 |
| BANDERA NURSING BANDERA, TX 78003 BANDERA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | NURSING & RE  6 & REHABILITA  8  8 heet  374,837  0  374,837  410,125                           | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,603,146 1,170,922 5,432,224 5,217,317 214,907 | 17.7%<br>82.3%<br>96.0%<br>4.0%<br>4.0% | Nonprofit - Church  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | seds 0 <b>ce Ind.</b> 57.2%  55.9  19.23  75.7%  24.3%      |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675377 BANGS NU  | IRSING AND RE   | HABILITATION CENT  | ΓER  |   | Proprietary - Corporation   | n  |
|--|---|--|--|---|---|--|
| BANGS NURSING AI   | ND REHABILITA   | TION 3/31/2020 3   | 666 Days Settled                                   |   |   |  |
| BANGS, TX 76823  |   |  |  |   | CR Beds 48 POS B  | eds 0  |
| BROWN  |   |  |  |   | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |   | Occupancy Rate  | 72.7%  |
| Balance S  | Sheet   | Income   | Statement  |   | Length of Stay  | 152.0  |
| Current Assets   | 90,187  | Total Charges  | 3,951,353  |   | Average Wages   | 22.84  |
| Fixed Assets   | 2,567,677   | Contract Allowance   | 1,240,672  | 31.4%                                     | Skilled Nursing   | 83.9%  |
| Other Assets   | 6,286   | Operating Revenue  | 2,710,681  | 68.6%                                     | Ancillary Service   | 16.1%  |
| Total Assets   | 2,664,150   | Operating Expense  | 3,072,066  | 113.3%                                    | Current Ratio   | 0.3  |
| Current Liabilities  | 311,693   | Operating Margin   | -361,385   | -13.3%                                    | Days to Collect   | 9.7  |
| Long Term Liabilities  | 2,067,835   | Other Income   | 2,587  | 0.1%                                      | Avg Payment Days  | 33.3   |
| Total Equity   | 284,622   | Other Expense  | 0  | 0.0%                                      | Depreciation Rate   | 16.0%  |
| •  |   | -  |  |   |   |  |
| Total Liab. and Equity   | 2,664,150   | Net Profit or Loss   | (358,798)  | -13.2%                                    | Return on Equity  | -126.1%  |
| · · ·  |   | Net Profit or Loss JRSING AND REHAB  |  |   | Return on Equity  Government - City-Cou   |  |
| · · ·  | LOST PINES NU   | JRSING AND REHAB   |  |   |   |  |
| 676222 BASTROP  BASTROP LOST PIN   | LOST PINES NU<br>IES NURSING A<br>ENT   | JRSING AND REHAB   | ILITATION CENT                                     |   |   | nty  |
| 676222 BASTROP  BASTROP LOST PIN REHABILITATION CE   | LOST PINES NU<br>IES NURSING A<br>ENT   | JRSING AND REHAB   | ILITATION CENT                                     |   | Government - City-Cou   | nty<br>seds 0  |
| BASTROP LOST PIN<br>REHABILITATION CE<br>BASTROP, TX 78602   | LOST PINES NU<br>IES NURSING A<br>ENT   | JRSING AND REHAB   | ILITATION CENT                                     |   | Government - City-Cou   | nty<br>seds 0  |
| BASTROP LOST PIN REHABILITATION CE BASTROP, TX 78602   | LOST PINES NUI<br>IES NURSING A<br>ENT  | JRSING AND REHABI  | ILITATION CENT                                     |   | Government - City-Cou  CR Beds 120 POS B  Key Performana  | nty<br>eds 0<br>ce Ind.  |
| BASTROP LOST PIN REHABILITATION CE BASTROP, TX 78602 BASTROP NOVITAS (TEXAS)   | LOST PINES NU IES NURSING A ENT   | JRSING AND REHABI  | ILITATION CENT                                     |   | CR Beds 120 POS B  Key Performana  Occupancy Rate   | nty eds 0 ce Ind. 82.4%  |
| BASTROP LOST PIN REHABILITATION CE BASTROP, TX 78602 BASTROP NOVITAS (TEXAS) Balance S   | LOST PINES NU IES NURSING A ENT   | JRSING AND REHABI<br>ND 6/30/2020 3  | ILITATION CENT 666 Days Settled Statement          | Г   | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay   | nty  eds 0  ce Ind.  82.4%  104.3                                      |
| BASTROP LOST PIN REHABILITATION CE BASTROP, TX 78602 BASTROP NOVITAS (TEXAS) Balance S Current Assets  | LOST PINES NURSING A ENT  | JRSING AND REHABI  ND 6/30/2020 3  Income  Total Charges                                     | Statement 9,155,015                                | 0.0%                                      | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | nty  eds 0  ce Ind.  82.4%  104.3  21.61                               |
| BASTROP LOST PIN REHABILITATION CEBASTROP, TX 78602 BASTROP NOVITAS (TEXAS) Balance S Current Assets Fixed Assets  | LOST PINES NURSING A ENT 2 Sheet -2,950,554 661,090                                   | Income Total Charges Contract Allowance  | Statement 9,155,015 0                              | 0.0%<br>100.0%                            | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | nty  eds 0  ce Ind.  82.4%  104.3  21.61  76.3%                        |
| BASTROP LOST PIN REHABILITATION CEBASTROP, TX 78602 BASTROP NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets   | LOST PINES NURSING A ENT 2  Sheet -2,950,554 661,090 9,098,396                        | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 9,155,015 0 9,155,015                    | 0.0%<br>100.0%<br>104.2%                  | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | nty  eds 0  ce Ind.  82.4%  104.3  21.61  76.3%  23.7%                 |
| BASTROP LOST PIN REHABILITATION CEBASTROP, TX 78602 BASTROP NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                            | LOST PINES NU  JES NURSING A ENT  2  Sheet  -2,950,554  661,090  9,098,396  6,808,932 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 9,155,015 0 9,155,015 9,536,707          | 0.0%<br>100.0%<br>104.2%<br>-4.2%         | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio   | nty  eds 0  ce Ind.  82.4%  104.3  21.61  76.3%  23.7%  (0.8)          |
| BASTROP LOST PIN REHABILITATION CE BASTROP, TX 78602 BASTROP NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | LOST PINES NURSING A ENT 2  Sheet -2,950,554 661,090 9,098,396 6,808,932 3,523,270    | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 9,155,015 0 9,155,015 9,536,707 -381,692 | 0.0%<br>100.0%<br>104.2%<br>-4.2%<br>7.3% | Government - City-Cou  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | nty  eds 0  ce Ind.  82.4%  104.3  21.61  76.3%  23.7%  (0.8)  (118.7) |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675356 BASTROP         | NURSING CENT  | ΓER                |                  |        | Proprietary - Corporatio | n       |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| BASTROP NURSING        | CENTER        | 12/31/2020         | 366 Days Settled | I      |                          |         |
| BASTROP, TX 78602      | 2             |                    |                  |        | CR Beds 96 POS B         | eds 0   |
| BASTROP                |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS                |               |                    |                  |        | Occupancy Rate           | 63.6%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 173.2   |
| Current Assets         | 959,663       | Total Charges      | 8,922,180        |        | Average Wages            | 19.29   |
| Fixed Assets           | 366,875       | Contract Allowance | 4,236,001        | 47.5%  | Skilled Nursing          | 77.3%   |
| Other Assets           | 0             | Operating Revenue  | 4,686,179        | 52.5%  | Ancillary Service        | 14.2%   |
| Total Assets           | 1,326,538     | Operating Expense  | 5,733,264        | 122.3% | Current Ratio            | 1.1     |
| Current Liabilities    | 906,364       | Operating Margin   | -1,047,085       | -22.3% | Days to Collect          | 66.0    |
| Long Term Liabilities  | 259,698       | Other Income       | 1,411,513        | 30.1%  | Avg Payment Days         | 56.9    |
| Total Equity           | 160,468       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 143.7%  |
| Total Liab. and Equity | 1,326,530     | Net Profit or Loss | 364,428          | 7.8%   | Return on Equity         | 227.1%  |
| 455582 BAY VILLA       | HEALTHCARE    | CENTER             |                  |        | Proprietary - Corporatio | n       |
| BAY VILLA HEALTH       | CARE CENTER   | 12/31/2020         | 366 Days Settled | I      |                          |         |
| BAY CITY, TX 77414     |               |                    |                  |        | CR Beds 105 POS B        | eds 0   |
| MATAGORDA              |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 45.1%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 81.7    |
| Current Assets         | 1,110,604     | Total Charges      | 7,450,309        |        | Average Wages            | 16.64   |
| Fixed Assets           | 193,457       | Contract Allowance | 3,533,852        | 47.4%  | Skilled Nursing          | 83.5%   |
| Other Assets           | 6,062         | Operating Revenue  | 3,916,457        | 52.6%  | Ancillary Service        | 10.4%   |
| Total Assets           | 1,310,123     | Operating Expense  | 4,831,171        | 123.4% | Current Ratio            | 1.4     |
| Current Liabilities    | 773,991       | Operating Margin   | -914,714         | -23.4% | Days to Collect          | 95.3    |
| Long Term Liabilities  | 383,971       | Other Income       | 1,222,643        | 31.2%  | Avg Payment Days         | 58.3    |
| Total Equity           | 152,162       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 105.0%  |
| Total Liab. and Equity | 1,310,124     | Net Profit or Loss | 307,929          | 7.9%   | Return on Equity         | 202.4%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676096 BAYBROO         | KE VILLAGE CA             | ARE AND REHAB CE              | NTER                      |                 | Nonprofit - Church |               |
|------------------------|---------------------------|-------------------------------|---------------------------|-----------------|--------------------|---------------|
| BAYBROOKE VILLAG       | GE CARE AND F             | REHAB 9/30/2020 3             | 366 Days Settled          |                 |                    |               |
| MCKINNEY, TX 7507      | 0                         |                               |                           |                 | CR Beds 128 POS B  | eds 0         |
| COLLIN                 |                           |                               |                           |                 | Key Performana     | ce Ind.       |
| BLUE CROSS (TEXA       | NS)                       |                               |                           |                 | Occupancy Rate     | 75.7%         |
| Balance S              | heet                      | Income                        | Statement                 |                 | Length of Stay     | 59.5          |
| Current Assets         | 1,213,456                 | Total Charges                 | 13,615,432                |                 | Average Wages      | 21.06         |
| Fixed Assets           | 0                         | Contract Allowance            | 3,397,381                 | 25.0%           | Skilled Nursing    | 72.1%         |
| Other Assets           | 0                         | Operating Revenue             | 10,218,051                | 75.0%           | Ancillary Service  | 27.9%         |
| Total Assets           | 1,213,456                 | Operating Expense             | 10,693,405                | 104.7%          | Current Ratio      | 0.8           |
| Current Liabilities    | 1,555,653                 | Operating Margin              | -475,354                  | -4.7%           | Days to Collect    | 35.8          |
| Long Term Liabilities  | 74,275                    | Other Income                  | 1,578,128                 | 15.4%           | Avg Payment Days   | 45.0          |
| Total Equity           | -416,472                  | Other Expense                 | 0                         | 0.0%            | Depreciation Rate  | 0.0%          |
| Total Liab. and Equity | 1,213,456                 | Net Profit or Loss            | 1,102,774                 | 10.8%           | Return on Equity   | -264.8%       |
| 676282 BAYOU MA        | NOR                       |                               |                           |                 | Nonprofit - Other  |               |
| BAYOU MANOR            |                           | 12/31/2020                    | 366 Days Settled          | l               |                    |               |
| HOUSTON, TX 77025      | 5                         |                               |                           |                 | CR Beds 37 POS B   | eds 0         |
| HARRIS                 |                           |                               |                           |                 | Key Performana     | ce Ind.       |
| TRAILBLAZER (TEXA      | AS)                       |                               |                           |                 | Occupancy Rate     | 71.2%         |
| Balance S              | heet                      | Income                        | Statement                 |                 | Length of Stay     | 56.4          |
| Current Assets         | 11,256,383                | Total Charges                 | 4,894,105                 |                 | Average Wages      | 23.97         |
| Fixed Assets           | 90,578,162                | Contract Allowance            | 1,173,089                 | 24.0%           | Skilled Nursing    | 80.7%         |
| Other Assets           | 26,973,086                | Operating Revenue             | 3,721,016                 | 76.0%           | Ancillary Service  | 19.3%         |
| Total Assets           | 128,807,631               | Operating Expense             | 23,643,258                | 635.4%          | Current Ratio      | 0.9           |
| . 3.0.7.00010          |                           |                               |                           | 525 <i>1</i> 0/ | Davis to Callest   |               |
| Current Liabilities    | 12,027,574                | Operating Margin              | -19,922,242               | -555.4 /6       | Days to Collect    | 114.8         |
| -                      | 12,027,574<br>164,676,829 | Operating Margin Other Income | -19,922,242<br>17,341,669 |                 | Avg Payment Days   | 114.8<br>65.0 |
| Current Liabilities    |                           |                               |                           | 466.0%          | •                  |               |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|   | NES CARE CEN  | TER  |   |  | Proprietary - Corporation   | n   |
|---|---|--|---|--|---|---|
| BAYOU PINES CARE  | E CENTER  | 12/31/2020   | 366 Days Settled  | t                                      |   |   |
| LA MARQUE, TX 775   | 568   |  |   |  | CR Beds 120 POS E   | Beds 0  |
| GALVESTON   |   |  |   |  | Key Performana  | ce Ind.   |
| BLUE CROSS (TEXA  | AS)   |  |   |  | Occupancy Rate  | 71.2%   |
| Balance S   | Sheet   | Income   | Statement   |  | Length of Stay  | 162.1   |
| Current Assets  | 2,939,886   | Total Charges  | 6,610,570   |  | Average Wages   | 18.60   |
| Fixed Assets  | 4,319,934   | Contract Allowance   | -640,727  | -9.7%                                  | Skilled Nursing   | 82.0%   |
| Other Assets  | 8,758   | Operating Revenue  | 7,251,297   | 109.7%                                 | Ancillary Service   | 18.0%   |
| Total Assets  | 7,268,578   | Operating Expense  | 6,572,092   | 90.6%                                  | Current Ratio   | 0.6   |
| Current Liabilities   | 4,989,176   | Operating Margin   | 679,205   | 9.4%                                   | Days to Collect   | 40.8  |
| Long Term Liabilities   | 0   | Other Income   | 73,711  | 1.0%                                   | Avg Payment Days  | 25.0  |
| Total Equity  | 2,279,402   | Other Expense  | 0   | 0.0%                                   | Depreciation Rate   | 5.5%  |
| Total Liab. and Equity  | 7,268,578   | Net Profit or Loss   | 752,916   | 10.4%                                  | Return on Equity  | 33.0%   |
|   |   |  |   |  |   |   |
| 675323 BAYWIND  | VILLAGE SKILL   | ED NURSING & REH   | AB  |  | Proprietary - Corporation   | on  |
| 675323 BAYWIND  BAYWIND VILLAGE REHAB   |   |  | AB 366 Days Settled   | d                                      | Proprietary - Corporation   | on  |
| BAYWIND VILLAGE   | SKILLED NURS  |  |   | d                                      | Proprietary - Corporation  CR Beds 113 POS E  |   |
| BAYWIND VILLAGE<br>REHAB  | SKILLED NURS  |  |   | d                                      |   | Beds 0  |
| BAYWIND VILLAGE<br>REHAB<br>LEAGUE CITY, TX 7   | SKILLED NURSI<br>7573   | ING & 12/31/2020   |   | d                                      | CR Beds 113 POS E   | Beds 0  |
| BAYWIND VILLAGE<br>REHAB<br>LEAGUE CITY, TX 7°<br>GALVESTON   | SKILLED NURSI<br>7573<br>CIANS SERVICE  | ING & 12/31/2020   |   | d                                      | CR Beds 113 POS E  Key Performana   | Beds 0<br><b>ce Ind</b> .                             |
| BAYWIND VILLAGE<br>REHAB<br>LEAGUE CITY, TX 7'<br>GALVESTON<br>WISCONSIN PHYSIC   | SKILLED NURSI<br>7573<br>CIANS SERVICE<br>Sheet   | ING & 12/31/2020   | 366 Days Settled  | d                                      | CR Beds 113 POS E  Key Performana  Occupancy Rate   | Beds 0<br><b>ce Ind.</b><br>76.3%                     |
| BAYWIND VILLAGE<br>REHAB<br>LEAGUE CITY, TX 7°<br>GALVESTON<br>WISCONSIN PHYSIC<br>Balance S  | SKILLED NURSI<br>7573<br>CIANS SERVICE<br>Sheet   | ING & 12/31/2020   | 366 Days Settled  |  | CR Beds 113 POS E  Key Performana  Occupancy Rate  Length of Stay   | Beds 0 <b>ce Ind.</b> 76.3%  35.4                     |
| BAYWIND VILLAGE REHAB LEAGUE CITY, TX 77 GALVESTON WISCONSIN PHYSIC Balance S Current Assets  | SKILLED NURSI<br>7573<br>CIANS SERVICE<br>Sheet<br>3,475,985                            | ING & 12/31/2020  Income  Total Charges  Contract Allowance  | 366 Days Settled  Statement 12,958,145  | 8.2%                                   | CR Beds 113 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 35.4<br>20.98   |
| BAYWIND VILLAGE REHAB LEAGUE CITY, TX 7' GALVESTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | SKILLED NURSI 7573  CIANS SERVICE Sheet  3,475,985  4,710                               | ING & 12/31/2020  Income  Total Charges  Contract Allowance  | 366 Days Settled  • Statement  12,958,145  1,063,719                                | 8.2%<br>91.8%                          | CR Beds 113 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 3eds 0  ce Ind.  76.3%  35.4  20.98  88.2%            |
| BAYWIND VILLAGE REHAB LEAGUE CITY, TX 7' GALVESTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | SKILLED NURSI 7573  CIANS SERVICE Sheet  3,475,985  4,710  31,167                       | ING & 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                 | 366 Days Settled  Statement  12,958,145  1,063,719  11,894,426                      | 8.2%<br>91.8%<br>99.0%                 | CR Beds 113 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 3eds 0  ce Ind.  76.3%  35.4  20.98  88.2%  11.8%     |
| BAYWIND VILLAGE REHAB LEAGUE CITY, TX 7' GALVESTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | SKILLED NURSI 7573  CIANS SERVICE Sheet  3,475,985  4,710  31,167  3,511,862            | ING & 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense              | 366 Days Settled  Statement  12,958,145  1,063,719  11,894,426  11,775,131          | 8.2%<br>91.8%<br>99.0%<br>1.0%         | CR Beds 113 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 3eds 0  ce Ind. 76.3% 35.4 20.98 88.2% 11.8% 1.9      |
| BAYWIND VILLAGE REHAB LEAGUE CITY, TX 7' GALVESTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | SKILLED NURSI 7573  CIANS SERVICE Sheet  3,475,985  4,710  31,167  3,511,862  1,841,617 | ING & 12/31/2020  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  12,958,145  1,063,719  11,894,426  11,775,131  119,295 | 8.2%<br>91.8%<br>99.0%<br>1.0%<br>8.0% | CR Beds 113 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 3eds 0  ce Ind. 76.3% 35.4 20.98 88.2% 11.8% 1.9 31.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | CROSSING RE   | HABILITATION & HE  | ALTHCARE CEN  | NTE                                      | Proprietary - Corporatio  | n  |
|--|---|--|---|--|---|--|
| BAYWOOD CROSSII<br>HEALTHCARE CENT   |   | TION & 12/31/2020  | 366 Days Settled  | d  |   |  |
| PASADENA, TX 7750  | 05  |  |   |  | CR Beds 124 POS B   | eds 0  |
| HARRIS   |   |  |   |  | Key Performana  | ce Ind.  |
| TRAILBLAZER (TEX   | AS)   |  |   |  | Occupancy Rate  | 74.9%  |
| Balance S  | Sheet   | Income   | Statement   |  | Length of Stay  | 69.1   |
| Current Assets   | 3,133,206   | Total Charges  | 8,618,337   |  | Average Wages   | 18.51  |
| Fixed Assets   | 70,147  | Contract Allowance   | 0   | 0.0%                                     | Skilled Nursing   | 19.6%  |
| Other Assets   | -2,287,495  | Operating Revenue  | 8,618,337   | 100.0%                                   | Ancillary Service   | 0.0%   |
| Total Assets   | 915,858   | Operating Expense  | 7,665,563   | 88.9%                                    | Current Ratio   | 5.0  |
| Current Liabilities  | 621,211   | Operating Margin   | 952,774   | 11.1%                                    | Days to Collect   | 5.0  |
| Long Term Liabilities  | 0   | Other Income   | 0   | 0.0%                                     | Avg Payment Days  | 17.1   |
| Total Equity   | 294,647   | Other Expense  | 0   | 0.0%                                     | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 915,858   | Net Profit or Loss   | 952,774   | 11.1%                                    | Return on Equity  | 323.4%   |
| 675579 BEACON H  | IARBOR HEALT  | HCARE AND REHAB  | BILITATION  |  | Proprietary - Corporatio  | n  |
|  |   |  |   |  |   |  |
| BEACON HARBOR F  | HEALTHCARE A  | ND 12/31/2020  | 397 Days Settled  | d  |   |  |
|  |   | ND 12/31/2020  | 397 Days Settled  | t  | CR Beds 190 POS B   | eds 0  |
| REHABILITATION   |   | ND 12/31/2020  | 397 Days Settled  | d  | CR Beds 190 POS B   |  |
| REHABILITATION<br>ROCKWALL, TX 750   |   | ND 12/31/2020  | 397 Days Settled  | d  |   |  |
| REHABILITATION<br>ROCKWALL, TX 750<br>ROCKWALL   | 87  |  | 397 Days Settled  | d  | Key Performana  | ce Ind.  |
| REHABILITATION ROCKWALL, TX 750 ROCKWALL NOVITAS (TEXAS)   | 87<br>Sheet   |  | ·   | d  | Key Performana<br>Occupancy Rate  | <b>ce Ind.</b> 54.7%                             |
| REHABILITATION ROCKWALL, TX 750 ROCKWALL NOVITAS (TEXAS) Balance S   | 87<br>Sheet   | Income   | Statement   |  | Key Performana<br>Occupancy Rate<br>Length of Stay  | 54.7%<br>161.0                                   |
| REHABILITATION ROCKWALL, TX 750 ROCKWALL NOVITAS (TEXAS) Balance S Current Assets  | 87<br>Sheet<br>3,295,793                                  | Income<br>Total Charges  | Statement<br>15,981,539   | 13.9%                                    | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 54.7%<br>161.0<br>21.88                          |
| REHABILITATION ROCKWALL, TX 750 ROCKWALL NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | 87 Sheet 3,295,793 507,643                                | Income Total Charges Contract Allowance  | Statement<br>15,981,539<br>2,220,841  | 13.9%<br>86.1%                           | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 54.7%<br>161.0<br>21.88<br>51.8%                 |
| REHABILITATION ROCKWALL, TX 750 ROCKWALL NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | 87 Sheet 3,295,793 507,643 8,110,504                      | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 15,981,539 2,220,841 13,760,698                                       | 13.9%<br>86.1%<br>81.8%                  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 54.7%<br>161.0<br>21.88<br>51.8%<br>48.2%        |
| REHABILITATION ROCKWALL, TX 750 ROCKWALL NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 87 Sheet 3,295,793 507,643 8,110,504 11,913,940           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>15,981,539<br>2,220,841<br>13,760,698<br>11,251,683              | 13.9%<br>86.1%<br>81.8%<br>18.2%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 54.7%<br>161.0<br>21.88<br>51.8%<br>48.2%<br>2.4 |
| REHABILITATION ROCKWALL, TX 750 ROCKWALL NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 87 Sheet 3,295,793 507,643 8,110,504 11,913,940 1,373,741 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>15,981,539<br>2,220,841<br>13,760,698<br>11,251,683<br>2,509,015 | 13.9%<br>86.1%<br>81.8%<br>18.2%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 54.7% 161.0 21.88 51.8% 48.2% 2.4 46.4           |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675503 BEACON H   | IILL   |   |  |   | Nonprofit - Church  |  |
|---|--|---|--|---|---|--|
| BEACON HILL   |  | 9/30/2020 3   | 396 Days Settled   |   |   |  |
| DENISON, TX 75020   |  |   |  |   | CR Beds 150 POS B   | eds 0  |
| GRAYSON   |  |   |  |   | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |   |  |   | Occupancy Rate  | 61.6%  |
| Balance S   | Sheet  | Income  | Statement  |   | Length of Stay  | 79.4   |
| Current Assets  | 1,698,788  | Total Charges   | 13,418,290   |   | Average Wages   | 22.74  |
| Fixed Assets  | 0  | Contract Allowance  | 3,672,482  | 27.4%   | Skilled Nursing   | 71.5%  |
| Other Assets  | 0  | Operating Revenue   | 9,745,808  | 72.6%   | Ancillary Service   | 28.5%  |
| Total Assets  | 1,698,788  | Operating Expense   | 9,996,719  | 102.6%  | Current Ratio   | 7.6  |
| Current Liabilities   | 223,741  | Operating Margin  | -250,911   | -2.6%   | Days to Collect   | 76.0   |
| Long Term Liabilities   | 0  | Other Income  | 547,083  | 5.6%  | Avg Payment Days  | 5.0  |
| Total Equity  | 1,475,047  | Other Expense   | 0  | 0.0%  | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 1,698,788  | Net Profit or Loss  | 266,545  | 2.7%  | Return on Equity  | 18.1%  |
| AFFECA DEALIMON   |  |   |  |   |   |  |
|   | T HEALTH CAR   |   | 000 Day of Oaklas  |   | Nonprofit - Other   |  |
| BEAUMONT HEALTH   |  |   | 366 Days Settled   | I   | Nonprofit - Other   |  |
|   | H CARE CENTE   |   | 366 Days Settled   | I   | Nonprofit - Other  CR Beds 82 POS B   | eds 0  |
| BEAUMONT HEALTI   | H CARE CENTE   |   | 366 Days Settled   | I   |   | ce Ind.  |
| BEAUMONT HEALTI   | H CARE CENTE   |   | 366 Days Settled   | I   | CR Beds 82 POS B  | ce Ind.  |
| BEAUMONT HEALTI<br>BEAUMONT, TX 777<br>JEFFERSON  | H CARE CENTE<br>07<br>TH CAROLINA)   | R 12/31/2020  | 366 Days Settled   | I   | CR Beds 82 POS B  |  |
| BEAUMONT HEALTI BEAUMONT, TX 777 JEFFERSON BLUE CROSS (SOU  | H CARE CENTE<br>07<br>TH CAROLINA)<br>Sheet  | R 12/31/2020  | ·  | I   | CR Beds 82 POS B <b>Key Performana</b> Occupancy Rate   | <b>ce Ind.</b><br>63.7%                        |
| BEAUMONT HEALTI BEAUMONT, TX 777 JEFFERSON BLUE CROSS (SOU' Balance S   | H CARE CENTE<br>07<br>TH CAROLINA)<br>Sheet  | R 12/31/2020<br>Income  | Statement  |   | CR Beds 82 POS B <b>Key Performana</b> Occupancy Rate  Length of Stay   | <b>ce Ind.</b> 63.7% 134.5                     |
| BEAUMONT HEALTH BEAUMONT, TX 777 JEFFERSON BLUE CROSS (SOU' Balance S Current Assets  | H CARE CENTER  707  TH CAROLINA)  Sheet  2,316,702                                 | R 12/31/2020  Income  Total Charges   | <b>Statement</b> 5,885,229   | 21.7%   | CR Beds 82 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | 63.7%<br>134.5<br>18.60<br>75.8%               |
| BEAUMONT HEALTH BEAUMONT, TX 777 JEFFERSON BLUE CROSS (SOU' Balance S Current Assets Fixed Assets   | H CARE CENTER  TH CAROLINA)  Sheet  2,316,702                                      | R 12/31/2020  Income  Total Charges  Contract Allowance   | Statement<br>5,885,229<br>1,276,512                                    | 21.7%<br>78.3%                                  | CR Beds 82 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | <b>ce Ind.</b> 63.7% 134.5 18.60               |
| BEAUMONT HEALTH BEAUMONT, TX 777 JEFFERSON BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets  | H CARE CENTER  TH CAROLINA)  Sheet  2,316,702  0  878,399                          | Income Total Charges Contract Allowance Operating Revenue   | Statement<br>5,885,229<br>1,276,512<br>4,608,717                       | 21.7%<br>78.3%<br>92.5%                         | CR Beds 82 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | ce Ind. 63.7% 134.5 18.60 75.8% 24.2%          |
| BEAUMONT HEALTI BEAUMONT, TX 777 JEFFERSON BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets   | H CARE CENTER  TH CAROLINA)  Sheet  2,316,702  0  878,399  3,195,101               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | Statement 5,885,229 1,276,512 4,608,717 4,263,380                      | 21.7%<br>78.3%<br>92.5%<br>7.5%                 | CR Beds 82 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | 63.7%<br>134.5<br>18.60<br>75.8%<br>24.2%      |
| BEAUMONT HEALTH BEAUMONT, TX 777 JEFFERSON BLUE CROSS (SOUTH Balance Section of the Courtent Assets Fixed Assets Other Assets Total Assets Current Liabilities        | CARE CENTER  TH CAROLINA)  Sheet  2,316,702  0  878,399  3,195,101  1,044,552      | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 5,885,229<br>1,276,512<br>4,608,717<br>4,263,380<br>345,337            | 21.7%<br>78.3%<br>92.5%<br>7.5%<br>6.7%         | CR Beds 82 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect                  | ce Ind. 63.7% 134.5 18.60 75.8% 24.2% 2.2      |
| BEAUMONT HEALTI BEAUMONT, TX 777 JEFFERSON BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | H CARE CENTER  TH CAROLINA)  Sheet  2,316,702  0  878,399  3,195,101  1,044,552  0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 5,885,229<br>1,276,512<br>4,608,717<br>4,263,380<br>345,337<br>307,638 | 21.7%<br>78.3%<br>92.5%<br>7.5%<br>6.7%<br>0.0% | CR Beds 82 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | ce Ind. 63.7% 134.5 18.60 75.8% 24.2% 2.2 12.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| NURSING AN  | D REHABILITATION  |  |                                  | Proprietary - Corporation   | 1   |
|---|---|--|----------------------------------|---|---|
| G AND   | 12/31/2020  | 366 Days Settled   |                                  |   |   |
| )7  |   |  |                                  | CR Beds 120 POS Be  | eds 0   |
|   |   |  |                                  | Key Performanad   | e Ind.  |
| IANS SERVICE  |   |  |                                  | Occupancy Rate  | 44.3%   |
| heet  | Income  | Statement  |                                  | Length of Stay  | 256.0   |
| 1,873,789   | Total Charges   | 4,528,210  |                                  | Average Wages   | 17.78   |
| 304,047   | Contract Allowance  | 629,707  | 13.9%                            | Skilled Nursing   | 73.3%   |
| 14,344  | Operating Revenue   | 3,898,503  | 86.1%                            | Ancillary Service   | 26.7%   |
| 2,192,180   | Operating Expense   | 4,468,359  | 114.6%                           | Current Ratio   | 0.9   |
| 2,051,903   | Operating Margin  | -569,856   | -14.6%                           | Days to Collect   | 43.0  |
| 4,920   | Other Income  | 928,615  | 23.8%                            | Avg Payment Days  | 177.0   |
| -1,496,543  | Other Expense   | 0  | 0.0%                             | Depreciation Rate   | 76.7%   |
| 560,280   | Net Profit or Loss  | 358,759  | 9.2%                             | Return on Equity  | -24.0%  |
| NELLNESS & F  | REHABILITATION  |  |                                  | Nonprofit - Church  |   |
| S & REHABILIT   | ATION 8/31/2020 3   | 866 Days Settled   |                                  |   |   |
|   |   |  |                                  |   |   |
|   |   |  |                                  | CR Beds 120 POS Be  | eds 0   |
|   |   |  |                                  | CR Beds 120 POS Be  |   |
| MENT SERVICE  | ≣S  |  |                                  |   |   |
|   |   | Statement  |                                  | Key Performanac   | e Ind.  |
| MENT SERVICE  |   | <b>Statement</b> 8,284,006   |                                  | Key Performanao<br>Occupancy Rate   | e Ind.<br>61.0%   |
| MENT SERVICE  | Income  |  | 12.6%                            | Key Performanac<br>Occupancy Rate<br>Length of Stay   | e Ind.<br>61.0%<br>83.0                                   |
| MENT SERVICE<br>heet<br>14,470,882  | Income<br>Total Charges   | 8,284,006  |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | e Ind.<br>61.0%<br>83.0<br>20.61                          |
| MENT SERVICE<br>heet<br>14,470,882<br>2,209,995   | Income Total Charges Contract Allowance   | 8,284,006<br>1,047,705   | 87.4%                            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | e Ind.<br>61.0%<br>83.0<br>20.61<br>77.8%                 |
| MENT SERVICE<br>heet<br>14,470,882<br>2,209,995<br>-805,994                             | Income Total Charges Contract Allowance Operating Revenue   | 8,284,006<br>1,047,705<br>7,236,301  | 87.4%<br>98.9%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | e Ind.<br>61.0%<br>83.0<br>20.61<br>77.8%<br>22.2%        |
| MENT SERVICE<br>heet<br>14,470,882<br>2,209,995<br>-805,994<br>15,874,883               | Income Total Charges Contract Allowance Operating Revenue Operating Expense   | 8,284,006<br>1,047,705<br>7,236,301<br>7,158,585   | 87.4%<br>98.9%<br>1.1%           | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | e Ind.<br>61.0%<br>83.0<br>20.61<br>77.8%<br>22.2%<br>0.9 |
| MENT SERVICE<br>heet<br>14,470,882<br>2,209,995<br>-805,994<br>15,874,883<br>15,382,092 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                          | 8,284,006<br>1,047,705<br>7,236,301<br>7,158,585<br>77,716   | 87.4%<br>98.9%<br>1.1%<br>9.8%   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | e Ind. 61.0% 83.0 20.61 77.8% 22.2% 0.9 52.4              |
| ; F   | G AND  IANS SERVICE  neet  1,873,789  304,047  14,344  2,192,180  2,051,903  4,920  -1,496,543  560,280  WELLNESS & F | IANS SERVICE  neet Income  1,873,789 Total Charges  304,047 Contract Allowance  14,344 Operating Revenue  2,192,180 Operating Expense  2,051,903 Operating Margin  4,920 Other Income  -1,496,543 Other Expense  560,280 Net Profit or Loss  WELLNESS & REHABILITATION | IANS SERVICE    Income Statement | IANS SERVICE    Income Statement   1,873,789   Total Charges   4,528,210  | CR Beds 120   POS Beat                                    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676345 BEL AIR A  | T TERAVISTA   |   |  |                                   | Nonprofit - Church  |   |
|---|---|---|--|-----------------------------------|---|---|
| BEL AIR AT TERAVIS  | STA   | 9/30/2020 3   | 366 Days Settled   |                                   |   |   |
| ROUND ROCK, TX 7  | 8665  |   |  |                                   | CR Beds 112 POS B   | eds 0                                     |
| WILLIAMSON  |   |   |  |                                   | Key Performanad   | ce Ind.                                   |
| NOVITAS (TEXAS)   |   |   |  |                                   | Occupancy Rate  | 67.8%                                     |
| Balance S   | heet  | Income  | Statement  |                                   | Length of Stay  | 72.0                                      |
| Current Assets  | 621,942   | Total Charges   | 11,472,114   |                                   | Average Wages   | 22.95                                     |
| Fixed Assets  | 0   | Contract Allowance  | 3,411,181  | 29.7%                             | Skilled Nursing   | 69.5%                                     |
| Other Assets  | 0   | Operating Revenue   | 8,060,933  | 70.3%                             | Ancillary Service   | 30.5%                                     |
| Total Assets  | 621,942   | Operating Expense   | 8,232,698  | 102.1%                            | Current Ratio   | 1.0                                       |
| Current Liabilities   | 624,564   | Operating Margin  | -171,765   | -2.1%                             | Days to Collect   | 11.8                                      |
| Long Term Liabilities   | 0   | Other Income  | 347,773  | 4.3%                              | Avg Payment Days  | 4.2                                       |
| Total Equity  | -2,622  | Other Expense   | 0  | 0.0%                              | Depreciation Rate   | 0.0%                                      |
| Total Liab. and Equity  | 621,942   | Net Profit or Loss  | 173,873  | 2.2%                              | Return on Equity  | -<br>6,631.3%                             |
| 676367 BELTERRA   | HEALTH & RE   | НАВ   |  |                                   | Proprietary - Corporation   | n   |
| BELTERRA HEALTH   | & REHAB   | 12/31/2020  | 366 Days Settled   |                                   |   |   |
| MCKINNEY, TX 7507   | <b>'</b> 1  |   |  |                                   | CR Beds 103 POS B   |   |
| COLLIN  |   |   |  |                                   | CR beus 103 POS B   | eds 0                                     |
|   |   |   |  |                                   | Key Performana  |   |
| NOVITAS (TEXAS)   |   |   |  |                                   |   |   |
| NOVITAS (TEXAS)  Balance S  | heet  | Income  | : Statement  |                                   | Key Performana  | ce Ind.                                   |
| , , ,   |   | Income Total Charges  | • <b>Statement</b><br>6,925,976                                |                                   | Key Performanao<br>Occupancy Rate   | ce Ind.<br>67.5%                          |
| Balance S   |   |   |  | 16.6%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 67.5%                                     |
| Balance S Current Assets  | 721,633   | Total Charges   | 6,925,976  |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 67.5%<br>133.9<br>23.49                   |
| Balance S Current Assets Fixed Assets   | 721,633<br>549,055                                      | Total Charges Contract Allowance  | 6,925,976<br>1,147,045   | 83.4%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 67.5%<br>133.9<br>23.49<br>69.7%          |
| Balance S Current Assets Fixed Assets Other Assets                                  | 721,633<br>549,055<br>106,400                           | Total Charges Contract Allowance Operating Revenue                                    | 6,925,976<br>1,147,045<br>5,778,931                            | 83.4%<br>134.7%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 67.5%<br>133.9<br>23.49<br>69.7%<br>30.3% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 721,633<br>549,055<br>106,400<br>1,377,088              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 6,925,976<br>1,147,045<br>5,778,931<br>7,784,937               | 83.4%<br>134.7%<br>-34.7%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 67.5% 133.9 23.49 69.7% 30.3% 0.3         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 721,633<br>549,055<br>106,400<br>1,377,088<br>2,363,227 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,925,976<br>1,147,045<br>5,778,931<br>7,784,937<br>-2,006,006 | 83.4%<br>134.7%<br>-34.7%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 67.5% 133.9 23.49 69.7% 30.3% 0.3 83.2    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| K NURSING & R                               | REHABILITATION CEI   | NTER  |   | Nonprofit - Church  |   |
|---|--|---|---|---|---|
| NG & REHABILIT                              | ATION 8/31/2020 3  | 666 Days Settled  |   |   |   |
| 26  |  |   |   | CR Beds 115 POS Be  | eds 0                                   |
|   |  |   |   | Key Performanad   | e Ind.                                  |
| AS)   |  |   |   | Occupancy Rate  | 44.2%                                   |
| Sheet                                       | Income   | Statement   |   | Length of Stay  | 68.1                                    |
| 1,483,112                                   | Total Charges  | 4,262,794   |   | Average Wages   | 18.76                                   |
| 132,506                                     | Contract Allowance   | -1,226  | 0.0%  | Skilled Nursing   | 84.3%                                   |
| 0   | Operating Revenue  | 4,264,020   | 100.0%  | Ancillary Service   | 15.7%                                   |
| 1,615,618                                   | Operating Expense  | 4,792,126   | 112.4%  | Current Ratio   | 1.7                                     |
| 885,968                                     | Operating Margin   | -528,106  | -12.4%  | Days to Collect   | 59.7                                    |
| 0   | Other Income   | 928,330   | 21.8%   | Avg Payment Days  | 6.8                                     |
| 729,650                                     | Other Expense  | 0   | 0.0%  | Depreciation Rate   | 316.0%                                  |
| 1,615,618                                   | Net Profit or Loss   | 400,224   | 9.4%  | Return on Equity  | 54.9%                                   |
| ERRACE OF LU                                | ВВОСК  |   |   | Proprietary - Other   |   |
| OF LUBBOCK                                  | 12/31/2020   | 366 Days Settled  | t   |   |   |
|   |  |   |   |   |   |
| 0   |  |   |   | CR Beds 120 POS Bo  | eds 0                                   |
| )   |  |   |   | CR Beds 120 POS Bo  |   |
| O<br>AS)                                    |  |   |   |   |   |
|   | Income   | Statement   |   | Key Performanad   | e Ind.                                  |
| AS)   | Income<br>Total Charges  | <b>Statement</b> 5,780,171  |   | Key Performanao<br>Occupancy Rate   | e Ind.<br>64.5%                         |
| AS)<br>Sheet                                |  |   | -10.7%  | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 64.5%<br>201.0                          |
| AS)<br><b>Sheet</b><br>1,286,280            | Total Charges  | 5,780,171   |   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 64.5%<br>201.0                          |
| AS)<br><b>Sheet</b><br>1,286,280<br>108,001 | Total Charges Contract Allowance   | 5,780,171<br>-618,623   | 110.7%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 64.5%<br>201.0<br>19.19<br>76.6%        |
| AS) Sheet 1,286,280 108,001 456,055         | Total Charges Contract Allowance Operating Revenue   | 5,780,171<br>-618,623<br>6,398,794  | 110.7%<br>101.3%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 201.0<br>19.19<br>76.69<br>23.49        |
| AS) Sheet  1,286,280                        | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 5,780,171<br>-618,623<br>6,398,794<br>6,479,661   | 110.7%<br>101.3%<br>-1.3%   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 201.0<br>19.19<br>76.6%<br>23.4%<br>1.4 |
| AS) Sheet  1,286,280                        | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 5,780,171<br>-618,623<br>6,398,794<br>6,479,661<br>-80,867  | 110.7%<br>101.3%<br>-1.3%<br>1.7%   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 201.0<br>19.19<br>76.69<br>23.49        |
| ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` `       | NG & REHABILIT 26 AS) Sheet 1,483,112 132,506 0 1,615,618 885,968 0 729,650 1,615,618 ERRACE OF LU | AS) Sheet Income  1,483,112 Total Charges  132,506 Contract Allowance  0 Operating Revenue  1,615,618 Operating Expense  885,968 Operating Margin  0 Other Income  729,650 Other Expense  1,615,618 Net Profit or Loss  ERRACE OF LUBBOCK | AS) Sheet Income Statement  1,483,112 Total Charges 4,262,794  132,506 Contract Allowance -1,226  0 Operating Revenue 4,264,020  1,615,618 Operating Expense 4,792,126  885,968 Operating Margin -528,106  0 Other Income 928,330  729,650 Other Expense 0  1,615,618 Net Profit or Loss 400,224  ERRACE OF LUBBOCK | AS)  Sheet  | CR Beds 115   POS Beat                  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676117 BERTRAM  | NURSING AND                                      | REHABILITATION  |  |                                    | Proprietary - Corporation   | n   |
|---|--|---|--|------------------------------------|---|---|
| BERTRAM NURSING<br>REHABILITATION   | G AND  | 12/31/2020  | 366 Days Settled                                     | d                                  |   |   |
| BERTRAM, TX 78605   | 5  |   |  |                                    | CR Beds 74 POS B  | eds 0   |
| BURNET  |  |   |  |                                    | Key Performana  | ce Ind.   |
| TRAILBLAZER (TEX  | AS)  |   |  |                                    | Occupancy Rate  | 64.6%   |
| Balance S   | Sheet  | Income  | Statement  |                                    | Length of Stay  | 126.5   |
| Current Assets  | 249,209  | Total Charges   | 2,130,043  |                                    | Average Wages   | 19.61   |
| Fixed Assets  | 88,846   | Contract Allowance  | -100,625   | -4.7%                              | Skilled Nursing   | 127.9%  |
| Other Assets  | -385,662   | Operating Revenue   | 2,230,668  | 104.7%                             | Ancillary Service   | -27.9%  |
| Total Assets  | -47,607  | Operating Expense   | 3,836,598  | 172.0%                             | Current Ratio   | (1.5)   |
| Current Liabilities   | -170,572   | Operating Margin  | -1,605,930   | -72.0%                             | Days to Collect   | 66.3  |
| Long Term Liabilities   | 0  | Other Income  | -380,912   | -17.1%                             | Avg Payment Days  | (14.5)  |
| Total Equity  | 218,179  | Other Expense   | 0  | 0.0%                               | Depreciation Rate   | 584.0%  |
| Total Liab. and Equity  | 47,607   | Net Profit or Loss  | 34,497   | 1.5%                               | Return on Equity  | 15.8%   |
| 676481 BETHANY  | SENIOR LIVING                                    | i   |  |                                    | Government - City-Cou   | nty   |
| BETHANY SENIOR L  | _IVING   | 12/31/2020  | 303 Days *Settle                                     | d                                  |   |   |
| PORT LAVACA, TX 7   | 77979  |   |  |                                    | CR Beds 130 POS B   | eds 0   |
| CALHOUN   |  |   |  |                                    | Key Performana  |   |
| NOVITAS (TEXAS)   |  |   |  |                                    |   | ce Ind.   |
|   |  |   |  |                                    | Occupancy Rate  | <b>ce Ind.</b> 50.1%                                      |
| Balance S   | Sheet  | Income  | Statement  |                                    | Occupancy Rate Length of Stay   |   |
| Balance S<br>Current Assets   | Sheet<br>3,754,966                               | Income Total Charges  | <b>Statement</b> 5,759,753                           |                                    |   | 50.1%   |
|   | 3,754,966  |   |  | 0.0%                               | Length of Stay  | 50.1%<br>214.7  |
| Current Assets  | 3,754,966  | Total Charges   | 5,759,753  |                                    | Length of Stay  Average Wages   | 50.1%<br>214.7<br>23.71                                   |
| Current Assets Fixed Assets   | 3,754,966<br>29,178                              | Total Charges Contract Allowance  | 5,759,753  | 100.0%                             | Length of Stay Average Wages Skilled Nursing  | 50.1%<br>214.7<br>23.71<br>83.1%                          |
| Current Assets Fixed Assets Other Assets                                  | 3,754,966<br>29,178<br>0                         | Total Charges Contract Allowance Operating Revenue                                    | 5,759,753<br>0<br>5,759,753                          | 100.0%<br>112.9%                   | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 50.1%<br>214.7<br>23.71<br>83.1%<br>16.9%                 |
| Current Assets Fixed Assets Other Assets Total Assets                     | 3,754,966<br>29,178<br>0<br>3,784,144            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,759,753<br>0<br>5,759,753<br>6,499,994             | 100.0%<br>112.9%<br>-12.9%         | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 50.1%<br>214.7<br>23.71<br>83.1%<br>16.9%<br>7.3          |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 3,754,966<br>29,178<br>0<br>3,784,144<br>513,473 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,759,753<br>0<br>5,759,753<br>6,499,994<br>-740,241 | 100.0%<br>112.9%<br>-12.9%<br>0.0% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 50.1%<br>214.7<br>23.71<br>83.1%<br>16.9%<br>7.3<br>110.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676380 BIG SPRIN  | G CENTER FOR   | SKILLED CARE   |   |                                      | Proprietary - Corporation   | 1   |
|---|--|--|---|--------------------------------------|---|---|
| BIG SPRING CENTE  | R FOR SKILLED  | ) CARE 12/31/2020 (  | 366 Days Settled  | I                                    |   |   |
| BIG SPRING, TX 797  | <b>'</b> 20  |  |   |                                      | CR Beds 120 POS Be  | eds 0   |
| HOWARD  |  |  |   |                                      | Key Performanad   | e Ind.  |
| NOVITAS (TEXAS)   |  |  |   |                                      | Occupancy Rate  | 56.5%   |
| Balance S   | heet   | Income   | Statement   |                                      | Length of Stay  | 156.1   |
| Current Assets  | 3,612,349  | Total Charges  | 5,957,717   |                                      | Average Wages   | 20.53   |
| Fixed Assets  | 259,534  | Contract Allowance   | 369,079   | 6.2%                                 | Skilled Nursing   | 81.7%   |
| Other Assets  | 39,927   | Operating Revenue  | 5,588,638   | 93.8%                                | Ancillary Service   | 18.3%   |
| Total Assets  | 3,911,810  | Operating Expense  | 6,755,897   | 120.9%                               | Current Ratio   | 0.8   |
| Current Liabilities   | 4,520,431  | Operating Margin   | -1,167,259  | -20.9%                               | Days to Collect   | 14.5  |
| Long Term Liabilities   | 4,168  | Other Income   | 780,595   | 14.0%                                | Avg Payment Days  | 169.6   |
| Total Equity  | -3,864,603   | Other Expense  | 0   | 0.0%                                 | Depreciation Rate   | 250.2%  |
| Total Liab. and Equity  | 659,996  | Net Profit or Loss   | (386,664)   | -6.9%                                | Return on Equity  | 10.0%   |
| 675838 BIRCHWO  | OD NURSING A   | ND REHABILITATION  | LP  |                                      | Proprietary - Corporation   | 1   |
| BIRCHWOOD NURS<br>REHABILITATION LE                                       |  | 12/31/2020   | 366 Days Settled  | l                                    |   |   |
| COOPER, TX 75432  |  |  |   |                                      | CR Beds 100 POS Be  | eds 0   |
| DELTA   |  |  |   |                                      | Key Performanad   | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |                                      | Ossumanau Data  |   |
|   |  |  |   |                                      | Occupancy Rate  | 57.0%   |
| Balance S   |  |  | Statement   |                                      | Length of Stay  | 57.0%<br>270.2                                      |
| Balance S<br>Current Assets   |  |  | <b>Statement</b> 2,291,832                                    |                                      |   |   |
|   | Sheet  | Income   |   | -16.1%                               | Length of Stay  | 270.2   |
| Current Assets  | Sheet<br>137,965   | Income a   | 2,291,832   |                                      | Length of Stay  Average Wages   | 270.2<br>17.27                                      |
| Current Assets Fixed Assets   | 137,965<br>451,130                                       | Income S Total Charges Contract Allowance  | 2,291,832<br>-368,076   | 116.1%                               | Length of Stay  Average Wages  Skilled Nursing  | 270.2<br>17.27<br>136.0%                            |
| Current Assets Fixed Assets Other Assets                                  | 137,965<br>451,130<br>7,223,055                          | Income S Total Charges Contract Allowance Operating Revenue                                  | 2,291,832<br>-368,076<br>2,659,908                            | 116.1%<br>138.4%                     | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 270.2<br>17.27<br>136.0%<br>-36.0%<br>(0.8)         |
| Current Assets Fixed Assets Other Assets Total Assets                     | 137,965<br>451,130<br>7,223,055<br>7,812,150             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,291,832<br>-368,076<br>2,659,908<br>3,682,418               | 116.1%<br>138.4%<br>-38.4%           | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 270.2<br>17.27<br>136.0%<br>-36.0%<br>(0.8)<br>36.4 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 137,965<br>451,130<br>7,223,055<br>7,812,150<br>-180,680 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,291,832<br>-368,076<br>2,659,908<br>3,682,418<br>-1,022,510 | 116.1%<br>138.4%<br>-38.4%<br>-20.0% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 270.2<br>17.27<br>136.0%<br>-36.0%                  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455456 BIVINS PO  | INTE   |  |   |  | Nonprofit - Other  |   |
|---|--|--|---|--|--|---|
| BIVINS POINTE   |  | 9/30/2020 3  | 866 Days Settled  |  |  |   |
| AMARILLO, TX 7910   | 6  |  |   |  | CR Beds 60 POS   | Beds 0  |
| POTTER  |  |  |   |  | Key Performana   | ace Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |  | Occupancy Rate   | 64.4%   |
| Balance S   | Sheet  | Income   | Statement   |  | Length of Stay   | 28.0  |
| Current Assets  | 984,515  | Total Charges  | 7,089,568   |  | Average Wages  | 21.69   |
| Fixed Assets  | 6,174,523  | Contract Allowance   | 1,487,913   | 21.0%  | Skilled Nursing  | 30.6%   |
| Other Assets  | 0  | Operating Revenue  | 5,601,655   | 79.0%  | Ancillary Service  | 39.8%   |
| Total Assets  | 7,159,038  | Operating Expense  | 7,952,629   | 142.0%   | Current Ratio  | 2.2   |
| Current Liabilities   | 452,801  | Operating Margin   | -2,350,974  | -42.0%   | Days to Collect  | 33.3  |
| Long Term Liabilities   | 7,707,458  | Other Income   | 1,975,726   | 35.3%  | Avg Payment Days   | 11.9  |
| Total Equity  | -1,001,221   | Other Expense  | 0   | 0.0%   | Depreciation Rate  | 2.1%  |
| Total Liab. and Equity  | 7,159,038  | Net Profit or Loss   | (375,248)   | -6.7%  | Return on Equity   | 37.5%   |
| 455510 BLANCO V   | ILLA NURSING   | AND REHABILITATION   | ON LP   |  | Proprietary - Corporation  | on  |
| BLANCO VILLA NUR  | OCINIC AND   |  |   |  |  |   |
| REHABILITATION LF   |  | 11/30/2020   | 335 Days Settled  | ł  |  |   |
|   | 0  | 11/30/2020   | 335 Days Settled  | d  | CR Beds 143 POS  | Beds 0  |
| REHABILITATION LF   | 0  | 11/30/2020   | 335 Days Settled  | d  | CR Beds 143 POS  |   |
| REHABILITATION LE<br>SAN ANTONIO, TX 7  | 78216  |  | 335 Days Settled  | i  |  |   |
| REHABILITATION LE<br>SAN ANTONIO, TX 7<br>BEXAR   | 78216<br>CIANS SERVICE   |  | 335 Days Settled  | d  | Key Performana   | ace Ind.  |
| REHABILITATION LE<br>SAN ANTONIO, TX 7<br>BEXAR<br>WISCONSIN PHYSIC   | 78216<br>CIANS SERVICE<br>Sheet  |  | ·   | d  | Key Performana<br>Occupancy Rate   | ace Ind.<br>33.2%                                   |
| REHABILITATION LE<br>SAN ANTONIO, TX 7<br>BEXAR<br>WISCONSIN PHYSIC<br>Balance S  | 78216<br>CIANS SERVICE<br>Sheet  | Income<br>Total Charges  | Statement   |  | Key Performana Occupancy Rate Length of Stay   | 33.2%<br>480.0                                      |
| REHABILITATION LE SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets   | 78216<br>CIANS SERVICE<br>Sheet<br>124,717                               | Income Total Charges Contract Allowance  | Statement 2,103,303   | -12.3%   | Key Performana Occupancy Rate Length of Stay Average Wages   | 33.2%<br>480.0<br>22.61                             |
| REHABILITATION LE SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets  | 78216<br>CIANS SERVICE<br>Sheet<br>124,717<br>166,937                    | Income Total Charges Contract Allowance  | Statement<br>2,103,303<br>-258,087                            | -12.3%<br>112.3%                               | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 480.0<br>22.61<br>121.6%                            |
| REHABILITATION LESAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 78216 CIANS SERVICE Sheet 124,717 166,937 -6,759,475                     | Income Total Charges Contract Allowance Operating Revenue                                    | 2,103,303<br>-258,087<br>2,361,390                            | -12.3%<br>112.3%<br>188.4%                     | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 480.0<br>22.61<br>121.6%<br>-21.6%                  |
| REHABILITATION LESAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 78216 CIANS SERVICE Sheet 124,717 166,937 -6,759,475 -6,467,821          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,103,303<br>-258,087<br>2,361,390<br>4,448,989               | -12.3%<br>112.3%<br>188.4%<br>-88.4%           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 480.0<br>22.61<br>121.6%<br>-21.6%<br>(0.3)         |
| REHABILITATION LESAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 78216 CIANS SERVICE Sheet 124,717 166,937 -6,759,475 -6,467,821 -491,405 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,103,303<br>-258,087<br>2,361,390<br>4,448,989<br>-2,087,599 | -12.3%<br>112.3%<br>188.4%<br>-88.4%<br>-32.1% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 480.0<br>22.61<br>121.6%<br>-21.6%<br>(0.3)<br>27.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675306 BLUEBON                       | NET NURSING A | AND REHABILITATIO  | N LP             |         | Proprietary - Corporatio  | n       |
|--------------------------------------|---------------|--------------------|------------------|---------|---------------------------|---------|
| BLUEBONNET NUR:<br>REHABILITATION LF |               | 12/31/2020         | 366 Days Settled | d       |                           |         |
| KARNES CITY, TX 7                    | 8118          |                    |                  |         | CR Beds 120 POS B         | eds 0   |
| KARNES                               |               |                    |                  |         | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                     | CIANS SERVICE |                    |                  |         | Occupancy Rate            | 41.1%   |
| Balance S                            | Sheet         | Income             | Statement        |         | Length of Stay            | 599.4   |
| Current Assets                       | 124,083       | Total Charges      | 2,138,506        |         | Average Wages             | 19.18   |
| Fixed Assets                         | 221,041       | Contract Allowance | -537,876         | -25.2%  | Skilled Nursing           | 126.7%  |
| Other Assets                         | -1,244,070    | Operating Revenue  | 2,676,382        | 125.2%  | Ancillary Service         | -26.7%  |
| Total Assets                         | -898,946      | Operating Expense  | 3,967,528        | 148.2%  | Current Ratio             | (0.6)   |
| Current Liabilities                  | -197,157      | Operating Margin   | -1,291,146       | -48.2%  | Days to Collect           | 24.8    |
| Long Term Liabilities                | 0             | Other Income       | -710,181         | -26.5%  | Avg Payment Days          | (18.3)  |
| Total Equity                         | 1,096,103     | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 108.0%  |
| Total Liab. and Equity               | 898,946       | Net Profit or Loss | (566,187)        | -21.2%  | Return on Equity          | -51.7%  |
| 676494 BLUEBON                       | NET POINT WEI | LNESS              |                  |         | Proprietary - Corporation | n       |
| BLUEBONNET POIN                      | IT WELLNESS   | 12/31/2020         | 45 Days *Settled |         |                           |         |
| BULLARD, TX                          |               |                    |                  |         | CR Beds 119 POS B         | eds 0   |
| Invalid POS FIPS Co                  | des           |                    |                  |         | Key Performana            | ce Ind. |
|                                      |               |                    |                  |         | Occupancy Rate            | 15.0%   |
| Balance S                            | Sheet         | Income             | Statement        |         | Length of Stay            | 133.7   |
| Current Assets                       | 150,353       | Total Charges      | 148,696          |         | Average Wages             | 21.12   |
| Fixed Assets                         | 89,855        | Contract Allowance | 4,976            | 3.3%    | Skilled Nursing           | 96.5%   |
| Other Assets                         | 0             | Operating Revenue  | 143,720          | 96.7%   | Ancillary Service         | 3.5%    |
| Total Assets                         | 240,208       | Operating Expense  | 557,573          | 388.0%  | Current Ratio             | 0.1     |
| Current Liabilities                  | 1,194,419     | Operating Margin   | -413,853         | -288.0% | Days to Collect           | 28.2    |
| Long Term Liabilities                | 38,916        | Other Income       | 0                | 0.0%    | Avg Payment Days          | 11.0    |
| Total Equity                         | -993,127      | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 162.8%  |
| Total Liab. and Equity               | 240,208       | Net Profit or Loss | (413,853)        | -288.0% | Return on Equity          | 41.7%   |
| Total Liab. and Equity               | ,             |                    | , , ,            |         |                           |         |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675150 BLUEBONI  | NET REHAB AT   | ENNIS  |  |  | Nonprofit - Church   |   |
|--|--|--|--|--|--|---|
| BLUEBONNET REHA  | AB AT ENNIS  | 12/31/2020   | 366 Days Settled   | i  |  |   |
| ENNIS, TX 75119  |  |  |  |  | CR Beds 136 POS B  | eds 0   |
| ELLIS  |  |  |  |  | Key Performana   | ce Ind.   |
| BLUE CROSS (TEXA   | AS)  |  |  |  | Occupancy Rate   | 56.2%   |
| Balance S  | Sheet  | Income   | Statement  |  | Length of Stay   | 213.5   |
| Current Assets   | 2,956,004  | Total Charges  | 8,208,147  |  | Average Wages  | 16.83   |
| Fixed Assets   | 51,081   | Contract Allowance   | 1,316,432  | 16.0%  | Skilled Nursing  | 77.6%   |
| Other Assets   | 0  | Operating Revenue  | 6,891,715  | 84.0%  | Ancillary Service  | 22.4%   |
| Total Assets   | 3,007,085  | Operating Expense  | 5,371,483  | 77.9%  | Current Ratio  | 5.9   |
| Current Liabilities  | 497,364  | Operating Margin   | 1,520,232  | 22.1%  | Days to Collect  | 50.6  |
| Long Term Liabilities  | 0  | Other Income   | 1,343,545  | 19.5%  | Avg Payment Days   | 15.0  |
| Total Equity   | 2,509,721  | Other Expense  | 0  | 0.0%   | Depreciation Rate  | 565.4%  |
|  |  | -  |  |  |  | 440.50/   |
| Total Liab. and Equity   | 3,007,085  | Net Profit or Loss   | 2,848,233  | 41.3%  | Return on Equity   | 113.5%  |
| 675471 BONHAM N  | NURSING AND F  | REHABILITATION LP  |  |  | Proprietary - Corporation  |   |
|  | NURSING AND F  | REHABILITATION LP  | 2,848,233<br>335 Days Settled  |  |  |   |
| 675471 BONHAM N  | NURSING AND F  | REHABILITATION LP  |  |  |  | n   |
| BONHAM NURSING   | NURSING AND F  | REHABILITATION LP  |  |  | Proprietary - Corporatio   | n<br>eds 0  |
| BONHAM NURSING<br>LP<br>BONHAM, TX 75418   | NURSING AND F  | REHABILITATION LP TATION 11/30/2020  |  |  | Proprietary - Corporation  CR Beds 65 POS B  | n<br>eds 0  |
| BONHAM NURSING<br>LP<br>BONHAM, TX 75418<br>FANNIN   | AND REHABILIT  | REHABILITATION LP TATION 11/30/2020  |  |  | Proprietary - Corporation  CR Beds 65 POS B  Key Performana  | n<br>eds 0<br><b>ce Ind.</b>                              |
| BONHAM NURSING LP BONHAM, TX 75418 FANNIN WISCONSIN PHYSIC   | AND REHABILIT  | REHABILITATION LP TATION 11/30/2020  | 335 Days Settled   |  | Proprietary - Corporation  CR Beds 65 POS B  Key Performana  Occupancy Rate  | eds 0<br>ce Ind.<br>61.8%                                 |
| BONHAM NURSING LP BONHAM, TX 75418 FANNIN WISCONSIN PHYSIC Balance S   | AND REHABILITE   | REHABILITATION LP TATION 11/30/2020 Income   | 335 Days Settled   | I  | Proprietary - Corporation  CR Beds 65 POS B  Key Performana  Occupancy Rate  Length of Stay  | eds 0  ce Ind. 61.8% 610.3                                |
| BONHAM NURSING LP BONHAM, TX 75418 FANNIN WISCONSIN PHYSIC Balance S Current Assets  | AND REHABILITED CIANS SERVICE Sheet 306,235  | REHABILITATION LP TATION 11/30/2020  Income Total Charges  | 335 Days Settled Statement 1,494,006   | -19.6%   | Proprietary - Corporation  CR Beds 65 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind. 61.8% 610.3 19.75                          |
| BONHAM NURSING LP BONHAM, TX 75418 FANNIN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | AND REHABILITED AND SERVICE Sheet 306,235  | REHABILITATION LP TATION 11/30/2020  Income Total Charges Contract Allowance   | 335 Days Settled  Statement  1,494,006  -292,846                                 | -19.6%<br>119.6%                               | Proprietary - Corporation  CR Beds 65 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind. 61.8% 610.3 19.75 130.9%                   |
| BONHAM NURSING LP BONHAM, TX 75418 FANNIN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | AND REHABILITED Sheet  306,235 116,971 3,406,409   | REHABILITATION LP TATION 11/30/2020  Income Total Charges Contract Allowance Operating Revenue                                       | 335 Days Settled  Statement  1,494,006  -292,846  1,786,852                      | -19.6%<br>119.6%<br>135.7%                     | Proprietary - Corporation  CR Beds 65 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | neds 0  ce Ind. 61.8% 610.3 19.75 130.9% -30.9%           |
| BONHAM NURSING LP BONHAM, TX 75418 FANNIN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AND REHABILITED Sheet  306,235 116,971 3,406,409 3,829,615                                   | REHABILITATION LP TATION 11/30/2020  Income Total Charges Contract Allowance Operating Revenue Operating Expense                     | 335 Days Settled  Statement  1,494,006  -292,846  1,786,852  2,424,531           | -19.6%<br>119.6%<br>135.7%<br>-35.7%           | Proprietary - Corporation  CR Beds 65 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 61.8% 610.3 19.75 130.9% -30.9% (1.4)      |
| BONHAM NURSING LP BONHAM, TX 75418 FANNIN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | NURSING AND F AND REHABILIT CIANS SERVICE Sheet 306,235 116,971 3,406,409 3,829,615 -218,317 | REHABILITATION LP  TATION 11/30/2020  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 335 Days Settled  Statement  1,494,006  -292,846  1,786,852  2,424,531  -637,679 | -19.6%<br>119.6%<br>135.7%<br>-35.7%<br>-22.2% | Proprietary - Corporation  CR Beds 65 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind. 61.8% 610.3 19.75 130.9% -30.9% (1.4) 74.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676444 BONNE VI                    | Ē        |                    |                 |        | Proprietary - Partnershi | p       |  |
|------------------------------------|----------|--------------------|-----------------|--------|--------------------------|---------|--|
| BONNE VIE                          |          | 4/30/2020 1        | 21 Days Settled |        |                          |         |  |
| PORT ARTHUR, TX                    | 77640    | 6/30/2020 6        | 1 Days Settled  |        | CR Beds 140 POS B        | eds 0   |  |
| JEFFERSON                          |          |                    |                 |        | Key Performana           | ce Ind. |  |
| NOVITAS (TEXAS)                    |          |                    |                 |        | Occupancy Rate           | 79.8%   |  |
| Balance S                          | heet     | Income             | Statement       |        | Length of Stay           | 73.1    |  |
| Current Assets                     | 333,579  | Total Charges      | 5,993,283       |        | Average Wages            | 19.05   |  |
| Fixed Assets                       | 0        | Contract Allowance | 1,646,659       | 27.5%  | Skilled Nursing          | 72.2%   |  |
| Other Assets                       | 5,880    | Operating Revenue  | 4,346,624       | 72.5%  | Ancillary Service        | 27.8%   |  |
| Total Assets                       | 339,459  | Operating Expense  | 3,962,606       | 91.2%  | Current Ratio            | 0.5     |  |
| Current Liabilities                | 622,928  | Operating Margin   | 384,018         | 8.8%   | Days to Collect          | 9.9     |  |
| Long Term Liabilities              | 0        | Other Income       | -12,832         | -0.3%  | Avg Payment Days         | 22.8    |  |
| Total Equity                       | -283,469 | Other Expense      | 0               | 0.0%   | Depreciation Rate        | 0.0%    |  |
| Total Liab. and Equity             | 339,459  | Net Profit or Loss | 371,186         | 8.5%   | Return on Equity         | -130.9% |  |
| 676444 BONNE VII                   | <u> </u> |                    |                 |        | Nonprofit - Church       |         |  |
| BONNE VIE                          |          | 4/30/2020 1        | 21 Days Settled |        |                          |         |  |
| PORT ARTHUR, TX                    | 77640    | 6/30/2020 6        | 1 Days Settled  |        | CR Beds 140 POS B        | eds 0   |  |
| JEFFERSON                          |          |                    |                 |        | Key Performana           | ce Ind. |  |
| NOVITAS (TEXAS)                    |          |                    |                 |        | Occupancy Rate           | 73.8%   |  |
| Balance S                          | heet     | Income             | Statement       |        | Length of Stay           | 100.1   |  |
| Current Assets                     | 758,334  | Total Charges      | 2,754,429       |        | Average Wages            | 19.05   |  |
| Fixed Assets                       | 0        | Contract Allowance | 735,817         | 26.7%  | Skilled Nursing          | 72.2%   |  |
| Other Assets                       | 0        | Operating Revenue  | 2,018,612       | 73.3%  | Ancillary Service        | 27.8%   |  |
| Total Assets                       | 758,334  | Operating Expense  | 2,018,621       | 100.0% | Current Ratio            | 2.9     |  |
| Current Liabilities                | 257,698  | Operating Margin   | -9              | 0.0%   | Days to Collect          | 68.4    |  |
|                                    | 0        | Other Income       | 10              | 0.0%   | Avg Payment Days         | 21.8    |  |
| Long Term Liabilities              | 0        |                    |                 |        |                          |         |  |
| Long Term Liabilities Total Equity | 500,636  | Other Expense      | 0               | 0.0%   | Depreciation Rate        | 0.0%    |  |

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| IEALTHCARE C | ENTER   |   |  | Nonprofit - Church  |   |
|--------------|---|---|--|---|---|
| ARE CENTER   | 8/31/2020 3   | 366 Days Settled  |  |   |   |
|              |   |   |  | CR Beds 110 POS B   | eds 0   |
|              |   |   |  | Key Performana  | e Ind.  |
| AS)          |   |   |  | Occupancy Rate  | 46.2%   |
| heet         | Income  | Statement   |  | Length of Stay  | 254.9   |
| 8,405,528    | Total Charges   | 4,864,181   |  | Average Wages   | 17.82   |
| 28,366       | Contract Allowance  | 845,735   | 17.4%  | Skilled Nursing   | 81.9%   |
| 0            | Operating Revenue   | 4,018,446   | 82.6%  | Ancillary Service   | 18.1%   |
| 8,433,894    | Operating Expense   | 2,941,668   | 73.2%  | Current Ratio   | 2.2   |
| 3,795,422    | Operating Margin  | 1,076,778   | 26.8%  | Days to Collect   | 37.1  |
| 0            | Other Income  | 164,679   | 4.1%   | Avg Payment Days  | 18.6  |
| 4,638,472    | Other Expense   | 0   | 0.0%   | Depreciation Rate   | 812.0%  |
| 8,433,894    | Net Profit or Loss  | 1,241,457   | 30.9%  | Return on Equity  | 26.8%   |
| ST REHAB & N | URSING  |   |  | Proprietary - Corporatio  | n   |
| B & NURSING  | 8/31/2020 3   | 366 Days Settled  |  |   |   |
|              |   |   |  | CR Beds 106 POS B   | eds 0   |
|              |   |   |  | Key Performana  | e Ind.  |
| AS)          |   |   |  | Occupancy Rate  | 40.3%   |
| heet         | Income  | Statement   |  | Length of Stay  | 164.7   |
| 392,417      | Total Charges   | 4,525,211   |  | Average Wages   | 10.00   |
| 0            | Contract Allowance  | 1,397,644   | 30.9%  | Skilled Nursing   | 61.5%   |
| 0            | Operating Revenue   | 3,127,567   | 69.1%  | Ancillary Service   | 38.5%   |
| 392,417      | Operating Expense   | 3,473,492   | 111.1%   | Current Ratio   | 0.5   |
| 738,443      | Operating Margin  | -345,925  | -11.1%   | Days to Collect   | 36.5  |
| 0            | Other Income  | 48,514  | 1.6%   | Avg Payment Days  | 77.8  |
| 0.40.000     | Other Evnence   | 0   | 0.0%   | Depreciation Rate   | 0.0%  |
| -346,026     | Other Expense   | 9   | 0.070  | Depreciation Nate   | 0.070   |
|              | ARE CENTER  AS)  Cheet  8,405,528  28,366  0  8,433,894  3,795,422  0  4,638,472  8,433,894  EST REHAB & N  AB & NURSING  AS)  Cheet  392,417  0  0  392,417  738,443 | AS) Sheet Income  8,405,528 Total Charges  28,366 Contract Allowance  0 Operating Revenue  8,433,894 Operating Expense  3,795,422 Operating Margin  0 Other Income  4,638,472 Other Expense  8,433,894 Net Profit or Loss  EST REHAB & NURSING  AS NURSING  AS NURSING  392,417 Total Charges  0 Contract Allowance  0 Operating Revenue  392,417 Operating Expense  738,443 Operating Margin | ARE CENTER  8/31/2020 366 Days Settled  AS)  ASS)  ANSING  ASS  ANSING  ANSI | ARE CENTER 8/31/2020 366 Days Settled  AS)  Sheet Income Statement  8,405,528 Total Charges 4,864,181  28,366 Contract Allowance 845,735 17.4%  0 Operating Revenue 4,018,446 82.6%  8,433,894 Operating Expense 2,941,668 73.2%  3,795,422 Operating Margin 1,076,778 26.8%  0 Other Income 164,679 4.1%  4,638,472 Other Expense 0 0.0%  8,433,894 Net Profit or Loss 1,241,457 30.9%  EST REHAB & NURSING  AS)  Sheet Income Statement  392,417 Total Charges 4,525,211  0 Contract Allowance 1,397,644 30.9%  4,392,417 Operating Revenue 3,127,567 69.1%  392,417 Operating Revenue 3,473,492 111.1%  738,443 Operating Margin -345,925 -11.1% | ARE CENTER 8/31/2020 366 Days Settled  CR Beds 110 POS B.  Key Performance Occupancy Rate Length of Stay Average Wages 4,864,181 Average Wages 28,366 Contract Allowance 845,735 17.4% Skilled Nursing 0 Operating Revenue 4,018,446 82.6% Ancillary Service 8,433,894 Operating Expense 2,941,668 73.2% Current Ratio 3,795,422 Operating Margin 1,076,778 26.8% Days to Collect 0 Other Income 164,679 4.1% Avg Payment Days 4,638,472 Other Expense 0 0.0% Depreciation Rate 8,433,894 Net Profit or Loss 1,241,457 30.9% Return on Equity EST REHAB & NURSING 8/31/2020 366 Days Settled  CR Beds 106 POS B  Key Performance Occupancy Rate Length of Stay Average Wages AS) Ass August 10 Contract Allowance 1,397,644 30.9% Skilled Nursing 0 Operating Revenue 3,127,567 69.1% Ancillary Service 392,417 Operating Expense 3,473,492 111.1% Current Ratio 738,443 Operating Margin -345,925 -11.1% Days to Collect |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675989 BRAZOS V                  | ALLEY CARE H       |                                     | Nonprofit - Church     |                           |                                 |                      |
|----------------------------------|--------------------|-------------------------------------|------------------------|---------------------------|---------------------------------|----------------------|
| BRAZOS VALLEY CA                 | ARE HOME           | 12/31/2020                          | 366 Days Settled       |                           |                                 |                      |
| KNOX CITY, TX 7952               | 29                 |                                     |                        |                           | CR Beds 66 POS B                | eds 0                |
| KNOX                             |                    |                                     |                        |                           | Key Performana                  | ce Ind.              |
| WISCONSIN PHYSIC                 | CIANS SERVICE      |                                     |                        |                           | Occupancy Rate                  | 70.4%                |
| Balance S                        | Sheet              | Income                              | Statement              |                           | Length of Stay                  | 1,214.5              |
| Current Assets                   | 12,110,770         | Total Charges                       | 4,732,378              |                           | Average Wages                   | 18.05                |
| Fixed Assets                     | 2,624              | Contract Allowance                  | 1,355,981              | 28.7%                     | Skilled Nursing                 | 85.3%                |
| Other Assets                     | 0                  | Operating Revenue                   | 3,376,397              | 71.3%                     | Ancillary Service               | 14.7%                |
| Total Assets                     | 12,113,394         | Operating Expense                   | 2,630,696              | 77.9%                     | Current Ratio                   | 1.3                  |
| Current Liabilities              | 9,216,063          | Operating Margin                    | 745,701                | 22.1%                     | Days to Collect                 | 22.8                 |
| Long Term Liabilities            | 0                  | Other Income                        | 347,512                | 10.3%                     | Avg Payment Days                | 12.2                 |
| Total Equity                     | 2,897,331          | Other Expense                       | 0                      | 0.0%                      | Depreciation Rate               | 1,132.1%             |
| Total Liab. and Equity           | 12,113,394         | Net Profit or Loss                  | 1,093,213              | 32.4%                     | Return on Equity                | 37.7%                |
| 675420 BRAZOSV                   | IEW HEALTHCA       | RE CENTER                           |                        |                           | Proprietary - Corporation       | n                    |
| BRAZOSVIEW HEAL                  | THCARE CENT        | ER 12/31/2020                       | 366 Days Settled       |                           |                                 |                      |
| RICHMOND, TX 774                 | 69                 |                                     |                        |                           | CR Beds 56 POS B                | eds 0                |
| FORT BEND                        |                    |                                     |                        |                           | Key Performana                  | ce Ind.              |
| NOVITAS (TEXAS)                  |                    |                                     |                        |                           | Occupancy Rate                  | 68.6%                |
| Balance S                        | Sheet              | Income                              | Statement              |                           | Length of Stay                  | 230.4                |
| Current Assets                   | 377,723            | Total Charges                       | 3,900,084              |                           | Average Wages                   | 17.29                |
| Fixed Assets                     | 256,377            | Contract Allowance                  | 1,218,664              | 31.2%                     | Skilled Nursing                 | 72.3%                |
|                                  |                    |                                     |                        |                           |                                 | 72.070               |
| Other Assets                     | 3,700              | Operating Revenue                   | 2,681,420              | 68.8%                     | Ancillary Service               | 16.0%                |
| Other Assets Total Assets        | 3,700<br>637,800   | Operating Revenue Operating Expense | 2,681,420<br>3,386,284 |                           | Ancillary Service Current Ratio |                      |
|                                  |                    |                                     |                        | 126.3%                    | •                               | 16.0%                |
| Total Assets                     | 637,800            | Operating Expense                   | 3,386,284              | 126.3%<br>-26.3%          | Current Ratio                   | 16.0%<br>0.9         |
| Total Assets Current Liabilities | 637,800<br>426,712 | Operating Expense Operating Margin  | 3,386,284              | 126.3%<br>-26.3%<br>35.4% | Current Ratio  Days to Collect  | 16.0%<br>0.9<br>46.7 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675132 BREMOND NURSING AND REHABILITATION CENTER            |  |  |   |   |   |
|---|--|--|---|---|---|
| AND<br>NTER   | 12/31/2020   | 366 Days Settled   | i   |   |   |
| )   |  |  |   | CR Beds 82 POS B  | eds 0   |
|   |  |  |   | Key Performana  | e Ind.  |
| MENT SERVICE  | ES   |  |   | Occupancy Rate  | 44.5%   |
| neet  | Income   | Statement  |   | Length of Stay  | 1,482.3   |
| 474,288   | Total Charges  | 2,877,707  |   | Average Wages   | 18.60   |
| 139,901   | Contract Allowance   | 526,918  | 18.3%   | Skilled Nursing   | 62.4%   |
| 0   | Operating Revenue  | 2,350,789  | 81.7%   | Ancillary Service   | 37.6%   |
| 614,189   | Operating Expense  | 2,803,185  | 119.2%  | Current Ratio   | 0.6   |
| 796,203   | Operating Margin   | -452,396   | -19.2%  | Days to Collect   | 73.3  |
| -517,382  | Other Income   | 396,656  | 16.9%   | Avg Payment Days  | 45.7  |
| 335,368   | Other Expense  | 0  | 0.0%  | Depreciation Rate   | 320.7%  |
| 614,189   | Net Profit or Loss   | (55,740)   | -2.4%   | Return on Equity  | -16.6%  |
| NURSING AND   | REHABILITATION C   | ENTER  |   | Government - City-Cour  | nty   |
| AND<br>NTER   | 12/31/2020   | 366 Days Settled   | i   |   |   |
| REHABILITATION CENTER BRENHAM, TX 77833                     |  |  |   |   |   |
|   |  |  |   | CR Beds 128 POS B   | eds 0   |
|   |  |  |   | CR Beds 128 POS B   |   |
| IANS SERVICE  |  |  |   |   |   |
|   |  | Statement  |   | Key Performana  | ce Ind.   |
| IANS SERVICE  |  | <b>Statement</b> 8,770,388   |   | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 74.1%  |
| IANS SERVICE  | Income   |  | 0.0%  | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 74.1%<br>110.2  |
| IANS SERVICE<br>neet<br>1,642,929                           | Income<br>Total Charges  | 8,770,388  |   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 74.1%<br>110.2<br>23.31   |
| IANS SERVICE<br>neet<br>1,642,929<br>319,704                | Income Total Charges Contract Allowance  | 8,770,388  | 100.0%  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 74.1%<br>110.2<br>23.31<br>78.9%  |
| IANS SERVICE<br>neet<br>1,642,929<br>319,704<br>3,893,204   | Income Total Charges Contract Allowance Operating Revenue  | 8,770,388<br>0<br>8,770,388  | 100.0%<br>119.3%                                      | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 74.1%<br>110.2<br>23.31<br>78.9%<br>21.1%   |
| IANS SERVICE  1,642,929 319,704 3,893,204 5,855,837         | Income Total Charges Contract Allowance Operating Revenue Operating Expense  | 8,770,388<br>0<br>8,770,388<br>10,465,802  | 100.0%<br>119.3%<br>-19.3%                            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 74.1%<br>110.2<br>23.31<br>78.9%<br>21.1%<br>0.7  |
| 1,642,929<br>319,704<br>3,893,204<br>5,855,837<br>2,397,631 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                           | 8,770,388<br>0<br>8,770,388<br>10,465,802<br>-1,695,414  | 100.0%<br>119.3%<br>-19.3%<br>23.4%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 74.1% 110.2 23.31 78.9% 21.1% 0.7 67.9  |
| ייייייייייייייייייייייייייייייייייייי                       | MENT SERVICE<br>meet<br>474,288<br>139,901<br>0<br>614,189<br>796,203<br>-517,382<br>335,368<br>614,189<br>NURSING AND | MENT SERVICES  Meet Income  474,288 Total Charges  139,901 Contract Allowance  0 Operating Revenue  614,189 Operating Expense  796,203 Operating Margin  -517,382 Other Income  335,368 Other Expense  614,189 Net Profit or Loss  NURSING AND REHABILITATION CI  AND 12/31/2020 | 12/31/2020 366 Days Settled NTER  MENT SERVICES  neet | ## AND ## 12/31/2020 366 Days Settled NTER    MENT SERVICES   Income Statement  | CR Beds 82 POS B   Key Performance   CR Beds 82 POS B   CR |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676270 BRENTWO         | OD PLACE FOU  | JR                 |                  |        | Nonprofit - Church |         |
|------------------------|---------------|--------------------|------------------|--------|--------------------|---------|
| BRENTWOOD PLAC         | E FOUR        | 9/30/2020 3        | 366 Days Settled |        |                    |         |
| DALLAS, TX 75227       |               |                    |                  |        | CR Beds 90 POS Be  | eds 0   |
| DALLAS                 |               |                    |                  |        | Key Performanac    | e Ind.  |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate     | 54.1%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay     | 79.9    |
| Current Assets         | 3,489,787     | Total Charges      | 6,091,835        |        | Average Wages      | 25.23   |
| Fixed Assets           | 1,016,122     | Contract Allowance | 259,220          | 4.3%   | Skilled Nursing    | 75.1%   |
| Other Assets           | -54,282       | Operating Revenue  | 5,832,615        | 95.7%  | Ancillary Service  | 24.9%   |
| Total Assets           | 4,451,627     | Operating Expense  | 6,813,612        | 116.8% | Current Ratio      | 0.5     |
| Current Liabilities    | 6,650,217     | Operating Margin   | -980,997         | -16.8% | Days to Collect    | 145.4   |
| Long Term Liabilities  | 521,133       | Other Income       | 555,137          | 9.5%   | Avg Payment Days   | 62.3    |
| Total Equity           | -2,719,723    | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 46.9%   |
| Total Liab. and Equity | 4,451,627     | Net Profit or Loss | (425,860)        | -7.3%  | Return on Equity   | 15.7%   |
| 675680 BRENTWO         | OD PLACE ONE  |                    |                  |        | Nonprofit - Church |         |
| BRENTWOOD PLAC         | E ONE         | 7/31/2020 3        | 366 Days Settled |        |                    |         |
| DALLAS, TX 75227       |               |                    |                  |        | CR Beds 120 POS Be | eds 0   |
| DALLAS                 |               |                    |                  |        | Key Performanac    | e Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 69.4%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay     | 176.1   |
| Current Assets         | 46,973,413    | Total Charges      | 7,560,623        |        | Average Wages      | 19.55   |
| Fixed Assets           | 306,377       | Contract Allowance | 600,923          | 7.9%   | Skilled Nursing    | 82.2%   |
| Other Assets           | -466,954      | Operating Revenue  | 6,959,700        | 92.1%  | Ancillary Service  | 17.8%   |
| Total Assets           | 46,812,836    | Operating Expense  | 8,043,573        | 115.6% | Current Ratio      | 1.0     |
| Current Liabilities    | 45,758,931    | Operating Margin   | -1,083,873       | -15.6% | Days to Collect    | (285.6) |
| Long Term Liabilities  | 2,159,967     | Other Income       | 720,710          | 10.4%  | Avg Payment Days   | (51.3)  |
| Total Equity           | -1,106,062    | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 165.5%  |
|                        |               |                    |                  |        |                    |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675352 BRENTWO         | OD PLACE THR  |                    | Nonprofit - Church |        |                    |        |
|------------------------|---------------|--------------------|--------------------|--------|--------------------|--------|
| BRENTWOOD PLAC         | E THREE       | 7/31/2020          | 366 Days Settled   |        |                    |        |
| DALLAS, TX 75227       |               |                    |                    |        | CR Beds 120 POS B  | eds 0  |
| DALLAS                 |               |                    |                    |        | Key Performanad    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                    |        | Occupancy Rate     | 76.6%  |
| Balance S              | heet          | Income             | Statement          |        | Length of Stay 141 |        |
| Current Assets         | 23,861,913    | Total Charges      | 7,704,057          |        | Average Wages      | 19.57  |
| Fixed Assets           | 667,069       | Contract Allowance | 719,705            | 9.3%   | Skilled Nursing    | 84.3%  |
| Other Assets           | -278,625      | Operating Revenue  | 6,984,352          | 90.7%  | Ancillary Service  | 15.7%  |
| Total Assets           | 24,250,357    | Operating Expense  | 7,226,755          | 103.5% | Current Ratio      | 1.0    |
| Current Liabilities    | 23,706,658    | Operating Margin   | -242,403           | -3.5%  | Days to Collect    | 267.8  |
| Long Term Liabilities  | 195,719       | Other Income       | 716,083            | 10.3%  | Avg Payment Days   | 120.2  |
| Total Equity           | 347,980       | Other Expense      | 0                  | 0.0%   | Depreciation Rate  | 84.5%  |
| Total Liab. and Equity | 24,250,357    | Net Profit or Loss | 473,680            | 6.8%   | Return on Equity   | 136.1% |
| 675702 BRENTWO         | OD PLACE TWO  | )                  |                    |        | Nonprofit - Church |        |
| BRENTWOOD PLAC         | E TWO         | 7/31/2020          | 366 Days Settled   |        |                    |        |
| DALLAS, TX 75227       |               |                    |                    |        | CR Beds 120 POS B  | eds 0  |
| DALLAS                 |               |                    |                    |        | Key Performanad    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                    |        | Occupancy Rate     | 83.5%  |
| Balance S              | heet          | Income             | Statement          |        | Length of Stay     | 208.4  |
| Current Assets         | 27,573,534    | Total Charges      | 8,097,840          |        | Average Wages      | 19.02  |
| Fixed Assets           | 240,294       | Contract Allowance | 778,513            | 9.6%   | Skilled Nursing    | 83.6%  |
| Other Assets           | 26,085        | Operating Revenue  | 7,319,327          | 90.4%  | Ancillary Service  | 16.4%  |
| Total Assets           | 27,839,913    | Operating Expense  | 7,279,886          | 99.5%  | Current Ratio      | 1.1    |
| Current Liabilities    | 25,686,093    | Operating Margin   | 39,441             | 0.5%   | Days to Collect    | 270.1  |
| Long Term Liabilities  | 145,137       | Other Income       | 671,850            | 9.2%   | Avg Payment Days   | 130.9  |
| Total Equity           | 2,008,683     | Other Expense      | 0                  | 0.0%   | Depreciation Rate  | 191.8% |
| Total Liab. and Equity | 27,839,913    | Net Profit or Loss | 711,291            |        |                    |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676045 BRENTWO                                      | OD TERRACE I                      | HEALTHCARE AND R                                     | EHABILITATION                       |                                | Proprietary - Corporation                       | า                    |  |
|---|-----------------------------------|--|-------------------------------------|--------------------------------|---|----------------------|--|
| BRENTWOOD TERR                                      |                                   | ARE 8/31/2020 3                                      | 366 Days Settled                    |                                |   |                      |  |
| PARIS, TX 75460                                     |                                   |  |                                     |                                | CR Beds 119 POS Be                              | eds 0                |  |
| LAMAR   |                                   |  |                                     |                                | Key Performanac                                 | e Ind.               |  |
| WISCONSIN PHYSIC                                    | CIANS SERVICE                     |  |                                     |                                | Occupancy Rate                                  | 76.5%                |  |
| Balance S   | heet                              | Income   | Statement                           |                                | Length of Stay 208.2                            |                      |  |
| Current Assets                                      | 867,087                           | Total Charges  | 7,888,458                           |                                | Average Wages                                   | 20.38                |  |
| Fixed Assets  | 250,731                           | Contract Allowance                                   | 1,406,283                           | 17.8%                          | Skilled Nursing                                 | 75.8%                |  |
| Other Assets  | 6,417,371                         | Operating Revenue                                    | 6,482,175                           | 82.2%                          | Ancillary Service                               | 24.2%                |  |
| Total Assets  | 7,535,189                         | Operating Expense                                    | 6,643,732                           | 102.5%                         | Current Ratio                                   | 8.9                  |  |
| Current Liabilities                                 | 97,883                            | Operating Margin                                     | -161,557                            | -2.5%                          | Days to Collect                                 | 42.3                 |  |
| Long Term Liabilities                               | 8,609,511                         | Other Income   | 475,344                             | 7.3%                           | Avg Payment Days                                | 9.1                  |  |
| Total Equity  | -1,172,205                        | Other Expense  | 0                                   | 0.0%                           | Depreciation Rate                               | 146.7%               |  |
| Total Liab. and Equity                              | 7,535,189                         | Net Profit or Loss                                   | 313,787                             | 4.8%                           | Return on Equity                                | -26.8%               |  |
| 675142 BRIARCLIF                                    | FF HEALTH CEN                     | ITER   |                                     |                                | Nonprofit - Church                              |                      |  |
| BRIARCLIFF HEALT                                    | H CENTER                          | 9/30/2020 3  | 366 Days Settled                    |                                |   |                      |  |
| TYLER, TX 75701                                     |                                   |  |                                     |                                | CR Beds 230 POS Be                              | eds 0                |  |
| SMITH   |                                   |  |                                     |                                | Key Performanac                                 | e Ind.               |  |
| WISCONSIN PHYSIC                                    | CIANS SERVICE                     |  |                                     |                                | Occupancy Rate                                  | 60.5%                |  |
| Balance S   | heet                              | Income   | Statement                           |                                | Length of Stay                                  | 174.3                |  |
| Current Assets                                      | 4,855,836                         | Total Charges  | 13,907,077                          |                                | Average Wages                                   | 15.77                |  |
|   |                                   |  |                                     |                                |   |                      |  |
| Fixed Assets  | 480,424                           | Contract Allowance                                   | 635,096                             | 4.6%                           | Skilled Nursing                                 | 56.6%                |  |
| Fixed Assets Other Assets                           | 480,424<br>226,555                | Contract Allowance Operating Revenue                 | 13,271,981                          |                                | Skilled Nursing Ancillary Service               | 56.6%<br>43.4%       |  |
|   |                                   | Operating Revenue                                    |                                     |                                | Ancillary Service                               |                      |  |
| Other Assets  | 226,555                           | Operating Revenue                                    | 13,271,981                          | 95.4%                          | Ancillary Service Current Ratio                 | 43.4%<br>1.2         |  |
| Other Assets<br>Total Assets<br>Current Liabilities | 226,555<br>5,562,815              | Operating Revenue Operating Expense                  | 13,271,981<br>13,067,357            | 95.4%<br>98.5%<br>1.5%         | Ancillary Service Current Ratio                 | 43.4%<br>1.2<br>87.2 |  |
| Other Assets Total Assets                           | 226,555<br>5,562,815<br>3,904,867 | Operating Revenue Operating Expense Operating Margin | 13,271,981<br>13,067,357<br>204,624 | 95.4%<br>98.5%<br>1.5%<br>9.2% | Ancillary Service Current Ratio Days to Collect | 43.4%                |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675666 BRIARCLIF  | F HEALTH CEN  | ITER OF GREENVILL  | E INC   |                           | Proprietary - Corporatio  | n  |
|---|---|--|---|---------------------------|---|--|
| BRIARCLIFF HEALT  | H CENTER OF   | 12/31/2020   | 366 Days Settled  | i                         |   |  |
| GREENVILLE, TX 75   | 401   |  |   |                           | CR Beds 120 POS B   | eds 0                                    |
| HUNT  |   |  |   |                           | Key Performana  | ce Ind.                                  |
| BLUE CROSS (TEXA  | <b>√S</b> )   |  |   |                           | Occupancy Rate  | 75.5%                                    |
| Balance S   | heet  | Income   | Statement   |                           | Length of Stay 17   |  |
| Current Assets  | 1,979,939   | Total Charges  | 7,171,906   |                           | Average Wages   | 17.36                                    |
| Fixed Assets  | -41,262   | Contract Allowance   | 188,968   | 2.6%                      | Skilled Nursing   | 84.2%                                    |
| Other Assets  | 415,000   | Operating Revenue  | 6,982,938   | 97.4%                     | Ancillary Service   | 0.0%                                     |
| Total Assets  | 2,353,677   | Operating Expense  | 7,962,760   | 114.0%                    | Current Ratio   | 0.9                                      |
| Current Liabilities   | 2,192,483   | Operating Margin   | -979,822  | -14.0%                    | Days to Collect   | 89.6                                     |
| Long Term Liabilities   | 150,001   | Other Income   | 7,789   | 0.1%                      | Avg Payment Days  | 20.3                                     |
| Total Equity  | 11,193  | Other Expense  | 0   | 0.0%                      | Depreciation Rate   | 0.0%                                     |
| Total Liab. and Equity  | 2,353,677   | Net Profit or Loss   | (972,033)   | -13.9%                    | Return on Equity  | -<br>8,684.3%                            |
| 675162 BRIARCLIF  | F NURSING AN  | ID REHABILITATION  | CENTER  |                           | Government - City-Cou   | nty                                      |
| BRIARCLIFF NURSII<br>REHABILITATION CI  |   | 6/30/2020 3  | 366 Days Settled  |                           |   |  |
| MCALLEN, TX 78501   |   |  |   |                           |   |  |
| HIDALGO   |   |  |   |                           | CR Beds 194 POS B   | eds 0                                    |
| HIDALGO   | I   |  |   |                           | CR Beds 194 POS B   |  |
| HIDALGO<br>NATIONAL GOVERN  |   | ≣S   |   |                           |   | ce Ind.                                  |
|   | NMENT SERVICE   |  | Statement   |                           | Key Performana  |  |
| NATIONAL GOVERN   | NMENT SERVICE   |  | <b>Statement</b> 12,651,147                             |                           | Key Performana Occupancy Rate   | <b>ce Ind.</b><br>81.6%<br>195.7         |
| NATIONAL GOVERN Balance S   | NMENT SERVICE   | Income<br>Total Charges  |   | 0.0%                      | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | se Ind.<br>81.6%<br>195.7<br>16.66       |
| NATIONAL GOVERN  Balance S  Current Assets  | NMENT SERVICE<br>Sheet<br>1,911,210                           | Income<br>Total Charges  | 12,651,147  |                           | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | <b>ce Ind.</b><br>81.6%                  |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  | NMENT SERVICE<br>Sheet<br>1,911,210<br>2,153,028              | Income Total Charges Contract Allowance  | 12,651,147  | 100.0%                    | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | se Ind. 81.6% 195.7 16.66 81.4%          |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | NMENT SERVICE<br>Sheet<br>1,911,210<br>2,153,028<br>2,876,488 | Income Total Charges Contract Allowance Operating Revenue                                    | 12,651,147<br>0<br>12,651,147                           | 100.0%<br>107.2%          | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service   | 2 Ind. 81.6% 195.7 16.66 81.4% 18.6% 0.7 |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 1,911,210<br>2,153,028<br>2,876,488<br>6,940,726              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 12,651,147<br>0<br>12,651,147<br>13,562,219             | 100.0%<br>107.2%<br>-7.2% | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio  | 2 Ind. 81.6% 195.7 16.66 81.4% 18.6% 0.7 |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 1,911,210<br>2,153,028<br>2,876,488<br>6,940,726<br>2,753,878 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 12,651,147<br>0<br>12,651,147<br>13,562,219<br>-911,072 | 100.0%<br>107.2%<br>-7.2% | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio<br>Days to Collect<br>Avg Payment Days | 2 Ind. 81.6% 195.7 16.66 81.4% 18.6%     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676051 BRIARCLIFF SKILLED NURSING FACILITY Nonprofit - Church |              |                    |                  |        |                          |               |
|---|--------------|--------------------|------------------|--------|--------------------------|---------------|
| BRIARCLIFF SKILLE   | D NURSING FA | CILITY 9/30/2020 : | 366 Days Settled |        |                          |               |
| CARTHAGE, TX 756  | 33           |                    |                  |        | CR Beds 93 POS B         | eds 0         |
| PANOLA  |              |                    |                  |        | Key Performana           | ce Ind.       |
| NORIDIAN ADMIN S  | ERVICES      |                    |                  |        | Occupancy Rate           | 73.4%         |
| Balance S   | heet         | Income             | Statement        |        | Length of Stay           | 81.1          |
| Current Assets  | 885,636      | Total Charges      | 6,605,018        |        | Average Wages            | 18.44         |
| Fixed Assets  | 0            | Contract Allowance | 935,973          | 14.2%  | Skilled Nursing          | 80.3%         |
| Other Assets  | 0            | Operating Revenue  | 5,669,045        | 85.8%  | Ancillary Service        | 19.7%         |
| Total Assets  | 885,636      | Operating Expense  | 6,134,802        | 108.2% | Current Ratio            | 1.0           |
| Current Liabilities   | 898,105      | Operating Margin   | -465,757         | -8.2%  | Days to Collect          | 53.0          |
| Long Term Liabilities   | 24,446       | Other Income       | 1,175,932        | 20.7%  | Avg Payment Days         | 31.3          |
| Total Equity  | -36,915      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%          |
| Total Liab. and Equity  | 885,636      | Net Profit or Loss | 710,175          | 12.5%  | Return on Equity         | -<br>1,923.8% |
| 676445 BRIARWOO   | OD MANOR CAR | RE CENTER          |                  |        | Proprietary - Partnershi | o             |
| BRIARWOOD MANO  | R CARE CENTE | ER 12/31/2020      | 366 Days Settled |        |                          |               |
| BELLVILLE, TX 7741  | 8            |                    |                  |        | CR Beds 116 POS B        | eds 0         |
| AUSTIN  |              |                    |                  |        | Key Performana           | ce Ind.       |
| NOVITAS (TEXAS)   |              |                    |                  |        | Occupancy Rate           | 35.8%         |
| Balance S   | heet         | Income             | Statement        |        | Length of Stay           | 345.0         |
| Current Assets  | 1,474,077    | Total Charges      | 2,464,325        |        | Average Wages            | 13.91         |
| Fixed Assets  | 20,257       | Contract Allowance | 23,578           | 1.0%   | Skilled Nursing          | 11.2%         |
| Other Assets  | 0            | Operating Revenue  | 2,440,747        | 99.0%  | Ancillary Service        | 9.7%          |
| Total Assets  | 1,494,334    | Operating Expense  | 2,360,406        | 96.7%  | Current Ratio            | 1.4           |
| Current Liabilities   | 1,082,042    | Operating Margin   | 80,341           | 3.3%   | Days to Collect          | 88.7          |
| Long Term Liabilities   | 192,771      | Other Income       | 310,234          | 12.7%  | Avg Payment Days         | 108.1         |
| Total Equity  | 219,521      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 16.6%         |
| Total Liab. and Equity  | 1,494,334    | Net Profit or Loss | 390,575          | 16.0%  | Return on Equity         | 177.9%        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| EST REHABILI  | FATION SUITES  |   |                                   | Nonprofit - Church  |  |
|---|--|---|-----------------------------------|---|--|
| IABILITATION S  | UITES 5/31/2020 3  | 66 Days Settled   |                                   |   |  |
| 9   |  |   |                                   | CR Beds 130 POS Be  | eds 0  |
|   |  |   |                                   | Key Performanac   | e Ind.   |
|   |  |   |                                   | Occupancy Rate  | 71.2%  |
| heet  | Income   | Statement   |                                   | Length of Stay  | 98.2   |
| 1,031,388   | Total Charges  | 9,775,537   |                                   | Average Wages   | 19.42  |
| 8,413,701   | Contract Allowance   | 1,993,624   | 20.4%                             | Skilled Nursing   | 64.3%  |
| 395   | Operating Revenue  | 7,781,913   | 79.6%                             | Ancillary Service   | 35.7%  |
| 9,445,484   | Operating Expense  | 8,855,026   | 113.8%                            | Current Ratio   | 0.6  |
| 1,867,813   | Operating Margin   | -1,073,113  | -13.8%                            | Days to Collect   | 41.5   |
| 9,686,279   | Other Income   | 340,538   | 4.4%                              | Avg Payment Days  | 16.8   |
| -2,108,608  | Other Expense  | 0   | 0.0%                              | Depreciation Rate   | 24.2%  |
| 9,445,484   | Net Profit or Loss   | (732,575)   | -9.4%                             | Return on Equity  | 34.7%  |
| OOR OF ROUND  | ROCK   |   |                                   | Proprietary - Corporation   | 1  |
| OUND ROCK   | 12/31/2020   | 366 Days Settled  |                                   |   |  |
|   |  |   |                                   | CR Beds 70 POS Be   | eds 0  |
|   |  |   |                                   | Key Performanad   | e Ind.   |
|   |  |   |                                   | O   |  |
| NOVITAS (TEXAS)  Balance Sheet                              |  |   |                                   | Occupancy Rate  | 41.8%  |
| heet  | Income   | Statement   |                                   | Length of Stay  | 41.8%<br>14.1                                  |
| <b>501,099</b>  | <b>Income</b> Total Charges  | <b>Statement</b> 17,524,962   |                                   |   |  |
|   |  |   | 67.1%                             | Length of Stay  Average Wages   | 14.1   |
| 501,099   | Total Charges  | 17,524,962  |                                   | Length of Stay  Average Wages   | 14.1<br>26.32                                  |
| 501,099<br>286,410  | Total Charges Contract Allowance   | 17,524,962<br>11,755,891  | 32.9%                             | Length of Stay  Average Wages  Skilled Nursing  | 14.1<br>26.32<br>71.4%                         |
| 501,099<br>286,410<br>-9,831,883                            | Total Charges Contract Allowance Operating Revenue                                     | 17,524,962<br>11,755,891<br>5,769,071   | 32.9%<br>188.6%                   | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service   | 14.1<br>26.32<br>71.4%<br>28.6%                |
| 501,099<br>286,410<br>-9,831,883<br>-9,044,374              | Total Charges Contract Allowance Operating Revenue Operating Expense                   | 17,524,962<br>11,755,891<br>5,769,071<br>10,878,453   | 32.9%<br>188.6%<br>-88.6%         | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  | 14.1<br>26.32<br>71.4%<br>28.6%<br>0.1         |
| 501,099<br>286,410<br>-9,831,883<br>-9,044,374<br>5,964,373 | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 17,524,962<br>11,755,891<br>5,769,071<br>10,878,453<br>-5,109,382   | 32.9%<br>188.6%<br>-88.6%<br>0.1% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect   | 14.1<br>26.32<br>71.4%<br>28.6%<br>0.1<br>29.7 |
|   | Sheet  1,031,388 8,413,701 395 9,445,484 1,867,813 9,686,279 -2,108,608 9,445,484      | Income  1,031,388 Total Charges 8,413,701 Contract Allowance 395 Operating Revenue 9,445,484 Operating Expense 1,867,813 Operating Margin 9,686,279 Other Income -2,108,608 Other Expense 9,445,484 Net Profit or Loss  OOR OF ROUND ROCK | Sheet                             | IABILITATION SUITES 5/31/2020 366 Days Settled  Income Statement  1,031,388 Total Charges 9,775,537  8,413,701 Contract Allowance 1,993,624 20.4%  395 Operating Revenue 7,781,913 79.6%  9,445,484 Operating Expense 8,855,026 113.8%  1,867,813 Operating Margin -1,073,113 -13.8%  9,686,279 Other Income 340,538 4.4%  -2,108,608 Other Expense 0 0.0%  9,445,484 Net Profit or Loss (732,575) -9.4%  DOR OF ROUND ROCK | CR Beds 130   POS Beat                         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676447 BRIDGEMO        | OOR OF SAN AN | NTONIO             | 76447 BRIDGEMOOR OF SAN ANTONIO |        |                           |        |  |
|------------------------|---------------|--------------------|---------------------------------|--------|---------------------------|--------|--|
| BRIDGEMOOR OF S        | SAN ANTONIO   | 12/31/2020         | 366 Days Settled                | I      |                           |        |  |
| SAN ANTONIO, TX 7      | <b>'</b> 8229 |                    |                                 |        | CR Beds 105 POS B         | eds 0  |  |
| BEXAR                  |               |                    |                                 |        | Key Performana            | e Ind. |  |
| NOVITAS (TEXAS)        |               |                    |                                 |        | Occupancy Rate            | 41.2%  |  |
| Balance S              | Sheet         | Income             | Statement                       |        | Length of Stay            | 18.0   |  |
| Current Assets         | 1,178,028     | Total Charges      | 25,608,352                      |        | Average Wages             | 26.31  |  |
| Fixed Assets           | 326,132       | Contract Allowance | 17,650,475                      | 68.9%  | Skilled Nursing           | 72.1%  |  |
| Other Assets           | 6,134,890     | Operating Revenue  | 7,957,877                       | 31.1%  | Ancillary Service         | 27.9%  |  |
| Total Assets           | 7,639,050     | Operating Expense  | 13,939,519                      | 175.2% | Current Ratio             | 0.1    |  |
| Current Liabilities    | 18,978,337    | Operating Margin   | -5,981,642                      | -75.2% | Days to Collect           | 51.7   |  |
| Long Term Liabilities  | 0             | Other Income       | 12,676                          | 0.2%   | Avg Payment Days          | 203.5  |  |
| Total Equity           | -11,339,287   | Other Expense      | 0                               | 0.0%   | Depreciation Rate         | 537.3% |  |
| Total Liab. and Equity | 7,639,050     | Net Profit or Loss | (5,968,966)                     | -75.0% | Return on Equity          | 52.6%  |  |
| 676460 BRIDGEMO        | OOR OF WEBST  | ER                 |                                 |        | Proprietary - Corporation | n      |  |
| BRIDGEMOOR OF V        | VEBSTER       | 12/31/2020         | 366 Days Settled                | I      |                           |        |  |
| WEBSTER, TX 77598      | 8             |                    |                                 |        | CR Beds 70 POS B          | eds 0  |  |
| HARRIS                 |               |                    |                                 |        | Key Performana            | e Ind. |  |
| NOVITAS (TEXAS)        |               |                    |                                 |        | Occupancy Rate            | 35.3%  |  |
| Balance S              | Sheet         | Income             | Statement                       |        | Length of Stay            | 19.7   |  |
| Current Assets         | 866,378       | Total Charges      | 14,870,846                      |        | Average Wages             | 26.85  |  |
| Fixed Assets           | 82,964        | Contract Allowance | 9,609,483                       | 64.6%  | Skilled Nursing           | 72.5%  |  |
| Other Assets           | -3,481,846    | Operating Revenue  | 5,261,363                       | 35.4%  | Ancillary Service         | 27.5%  |  |
| Total Assets           | -2,532,504    | Operating Expense  | 9,092,141                       | 172.8% | Current Ratio             | 0.2    |  |
| Current Liabilities    | 5,518,031     | Operating Margin   | -3,830,778                      | -72.8% | Days to Collect           | 57.3   |  |
| Long Term Liabilities  | 0             | Other Income       | 9,087                           | 0.2%   | Avg Payment Days          | 222.1  |  |
| Total Equity           | -8,050,535    | Other Expense      | 0                               | 0.0%   | Depreciation Rate         | 556.6% |  |
| Total Liab. and Equity | -2,532,504    | Net Profit or Loss | (3,821,691)                     | -72.6% | Return on Equity          | 47.5%  |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676416 BRIGHTPC        | 676416 BRIGHTPOINTE AT LYTLE LAKE |                           |   |        |                          |         |
|------------------------|-----------------------------------|---------------------------|---|--------|--------------------------|---------|
| BRIGHTPOINTE AT        | LYTLE LAKE                        | 12/31/2020                | 306 Days Settled                          | t      |                          |         |
| ABILENE, TX 79602      |                                   | 2/29/2020 60 Days Settled |   |        | CR Beds 120 POS B        | eds 0   |
| TAYLOR                 |                                   |                           |   |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |                                   |                           |   |        | Occupancy Rate           | 69.8%   |
| Balance S              | Sheet                             | Income                    | Statement                                 |        | Length of Stay           | 201.0   |
| Current Assets         | 770,252                           | Total Charges             | 933,771                                   |        | Average Wages            | 18.28   |
| Fixed Assets           | 60,288                            | Contract Allowance        | -34,012                                   | -3.6%  | Skilled Nursing          | 83.1%   |
| Other Assets           | 170,000                           | Operating Revenue         | 967,783                                   | 103.6% | Ancillary Service        | 16.9%   |
| Total Assets           | 1,000,540                         | Operating Expense         | 1,087,862                                 | 112.4% | Current Ratio            | 0.5     |
| Current Liabilities    | 1,520,684                         | Operating Margin          | -120,079                                  | -12.4% | Days to Collect          | 282.1   |
| Long Term Liabilities  | 1,802,317                         | Other Income              | 1   | 0.0%   | Avg Payment Days         | 491.6   |
| Total Equity           | -2,322,461                        | Other Expense             | 0   | 0.0%   | Depreciation Rate        | 46.6%   |
| Total Liab. and Equity | 1,000,540                         | Net Profit or Loss        | (120,078)                                 | -12.4% | Return on Equity         | 5.2%    |
| 676416 BRIGHTPC        | INTE AT LYTLE                     | LAKE                      |   |        | Proprietary - Corporatio | n       |
| BRIGHTPOINTE AT        | LYTLE LAKE                        | 12/31/2020                | 306 Days Settled                          | t      |                          |         |
| ABILENE, TX 79602      |                                   | 2/29/2020 6               | 2020 60 Days Settled CR Beds 124 POS Beds |        |                          | eds 0   |
| TAYLOR                 |                                   |                           |   |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |                                   |                           |   |        | Occupancy Rate           | 61.3%   |
| Balance S              | Sheet                             | Income                    | Statement                                 |        | Length of Stay           | 230.1   |
| Current Assets         | 3,480,021                         | Total Charges             | 6,046,239                                 |        | Average Wages            | 18.28   |
| Fixed Assets           | 46,232                            | Contract Allowance        | 21,871                                    | 0.4%   | Skilled Nursing          | 86.7%   |
| Other Assets           | 45,638                            | Operating Revenue         | 6,024,368                                 | 99.6%  | Ancillary Service        | 13.3%   |
| Total Assets           | 3,571,891                         | Operating Expense         | 6,140,576                                 | 101.9% | Current Ratio            | 1.3     |
| Current Liabilities    | 2,689,473                         | Operating Margin          | -116,208                                  | -1.9%  | Days to Collect          | 180.6   |
| Long Term Liabilities  | 493,600                           | Other Income              | 506,146                                   | 8.4%   | Avg Payment Days         | 63.0    |
| Total Equity           | 388,818                           | Other Expense             | 0   | 0.0%   | Depreciation Rate        | 939.0%  |
| Total Liab. and Equity | 3,571,891                         | Net Profit or Loss        | 389,938                                   | 6.5%   | Return on Equity         | 100.3%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676420 BRIGHTPO                               | INTE AT RIVER                    | SHIRE  | 676420 BRIGHTPOINTE AT RIVERSHIRE Proprietary - Corporation |                                  |   |                       |  |  |  |
|---|----------------------------------|--|---|----------------------------------|---|-----------------------|--|--|--|
| BRIGHTPOINTE AT I                             | RIVERSHIRE                       | 12/31/2020   | 366 Days Settled  | d                                |   |                       |  |  |  |
| CONROE, TX 77304                              |                                  |  |   |                                  | CR Beds 150 POS Be                              | eds 0                 |  |  |  |
| MONTGOMERY                                    |                                  |  |   |                                  | Key Performanad                                 | e Ind.                |  |  |  |
| NOVITAS (TEXAS)                               |                                  |  |   |                                  | Occupancy Rate                                  | 38.4%                 |  |  |  |
| Balance S                                     | heet                             | Income   | Statement   |                                  | Length of Stay                                  | 47.6                  |  |  |  |
| Current Assets                                | 8,764,059                        | Total Charges  | 7,198,390   |                                  | Average Wages                                   | 27.91                 |  |  |  |
| Fixed Assets                                  | 325,151                          | Contract Allowance                                   | -895,710  | -12.4%                           | Skilled Nursing                                 | 71.0%                 |  |  |  |
| Other Assets                                  | -6,148,129                       | Operating Revenue                                    | 8,094,100   | 112.4%                           | Ancillary Service                               | 29.0%                 |  |  |  |
| Total Assets                                  | 2,941,081                        | Operating Expense                                    | 7,930,496   | 98.0%                            | Current Ratio                                   | 2.2                   |  |  |  |
| Current Liabilities                           | 4,010,874                        | Operating Margin                                     | 163,604   | 2.0%                             | Days to Collect                                 | 403.3                 |  |  |  |
| Long Term Liabilities                         | 366,984                          | Other Income   | 3,157   | 0.0%                             | Avg Payment Days                                | 34.0                  |  |  |  |
| Total Equity                                  | -1,436,777                       | Other Expense  | 0   | 0.0%                             | Depreciation Rate                               | 299.8%                |  |  |  |
| Total Liab. and Equity                        | 2,941,081                        | Net Profit or Loss                                   | 166,761   | 2.1%                             | Return on Equity                                | -11.6%                |  |  |  |
| 676335 BROADMO                                | OR MEDICAL L                     | ODGE   |   |                                  | Proprietary - Other                             |                       |  |  |  |
| BROADMOOR MEDI                                | CAL LODGE                        | 12/31/2020   | 245 Days Settled  | d                                |   |                       |  |  |  |
| ROCKWALL, TX 750                              | 32                               | 4/30/2020 1  | 4/30/2020 121 Days Settled CR Beds 140 PC                   |                                  | CR Beds 140 POS Be                              | eds 0                 |  |  |  |
| ROCKWALL                                      |                                  |  |   |                                  | Key Performanad                                 | e Ind.                |  |  |  |
| NOVITAS (TEXAS)                               |                                  |  |   |                                  | Occupancy Rate                                  | 69.3%                 |  |  |  |
| Balance S                                     | heet                             | Income   | Statement   |                                  | Length of Stay                                  | 71.6                  |  |  |  |
| Current Assets                                | 3,320,730                        | Total Charges  | 3,906,983   |                                  | Average Wages                                   | 19.40                 |  |  |  |
|   |                                  |  |   |                                  |   |                       |  |  |  |
| Fixed Assets                                  | 86,383                           | Contract Allowance                                   | 17,113  | 0.4%                             | Skilled Nursing                                 | 55.3%                 |  |  |  |
| Fixed Assets Other Assets                     | 86,383<br>68,497                 | Contract Allowance Operating Revenue                 | 3,889,870   |                                  | Skilled Nursing Ancillary Service               | 55.3%<br>44.7%        |  |  |  |
|   |                                  |  |   | 99.6%                            | _   |                       |  |  |  |
| Other Assets                                  | 68,497                           | Operating Revenue                                    | 3,889,870   | 99.6%<br>103.6%                  | Ancillary Service                               | 44.7%                 |  |  |  |
| Other Assets Total Assets                     | 68,497<br>3,475,610              | Operating Revenue Operating Expense                  | 3,889,870<br>4,031,167                                      | 99.6%<br>103.6%<br>-3.6%         | Ancillary Service Current Ratio                 | 44.7%<br>1.3          |  |  |  |
| Other Assets Total Assets Current Liabilities | 68,497<br>3,475,610<br>2,569,832 | Operating Revenue Operating Expense Operating Margin | 3,889,870<br>4,031,167<br>-141,297                          | 99.6%<br>103.6%<br>-3.6%<br>8.5% | Ancillary Service Current Ratio Days to Collect | 44.7%<br>1.3<br>296.9 |  |  |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676335 BROADMO                      | 576335 BROADMOOR MEDICAL LODGE |                    |                  |        |                       |         |
|-------------------------------------|--------------------------------|--------------------|------------------|--------|-----------------------|---------|
| BROADMOOR MEDI                      | CAL LODGE                      | 12/31/2020         | 245 Days Settled | I      |                       |         |
| ROCKWALL, TX 750                    | 32                             | 4/30/2020 1        | 21 Days Settled  |        | CR Beds 140 POS B     | eds 0   |
| ROCKWALL                            |                                |                    |                  |        | Key Performana        | ce Ind. |
| NOVITAS (TEXAS)                     |                                |                    |                  |        | Occupancy Rate        | 44.0%   |
| Balance S                           | Sheet                          | Income             | Statement        |        | Length of Stay        | 111.8   |
| Current Assets                      | 4,589,715                      | Total Charges      | 5,101,491        |        | Average Wages         | 19.40   |
| Fixed Assets                        | 108,719                        | Contract Allowance | -762,924         | -15.0% | Skilled Nursing       | 54.2%   |
| Other Assets                        | 68,497                         | Operating Revenue  | 5,864,415        | 115.0% | Ancillary Service     | 45.8%   |
| Total Assets                        | 4,766,931                      | Operating Expense  | 6,591,115        | 112.4% | Current Ratio         | 2.0     |
| Current Liabilities                 | 2,323,892                      | Operating Margin   | -726,700         | -12.4% | Days to Collect       | 269.2   |
| Long Term Liabilities               | 0                              | Other Income       | 270,455          | 4.6%   | Avg Payment Days      | 37.4    |
| Total Equity                        | 2,443,039                      | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 818.3%  |
| Total Liab. and Equity              | 4,766,931                      | Net Profit or Loss | (456,245)        | -7.8%  | Return on Equity      | -18.7%  |
| 676267 BRODIE R                     | ANCH NURSING                   | AND REHABILITAT    | ION CENTER       |        | Government - City-Cou | nty     |
| BRODIE RANCH NU<br>REHABILITATION C |                                | 9/30/2020          | 366 Days Settled |        |                       |         |
| AUSTIN, TX 78748                    |                                |                    |                  |        | CR Beds 120 POS B     | eds 0   |
| TRAVIS                              |                                |                    |                  |        | Key Performana        | ce Ind. |
| TRAILBLAZER (TEX                    | AS)                            |                    |                  |        | Occupancy Rate        | 71.0%   |
| Balance S                           | Sheet                          | Income             | Statement        |        | Length of Stay        | 128.8   |
| Current Assets                      | 1,366,099                      | Total Charges      | 6,970,165        |        | Average Wages         | 23.02   |
| Fixed Assets                        | 208,599                        | Contract Allowance | 0                | 0.0%   | Skilled Nursing       | 82.9%   |
| Other Assets                        | -720,408                       | Operating Revenue  | 6,970,165        | 100.0% | Ancillary Service     | 17.1%   |
| Total Assets                        | 854,290                        | Operating Expense  | 7,795,593        | 111.8% | Current Ratio         | 0.7     |
| Current Liabilities                 | 1,862,573                      | Operating Margin   | -825,428         | -11.8% | Days to Collect       | 70.0    |
| Long Term Liabilities               | 519,495                        | Other Income       | 1,119,284        | 16.1%  | Avg Payment Days      | 59.7    |
| Total Equity                        | -1,527,778                     | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 400.0%  |
| Total Liab. and Equity              | 854,290                        | Net Profit or Loss | 293,856          | 4.2%   | Return on Equity      | -19.2%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675681 BRONTE H        | IEALTH AND RE | HAB CENTER         |                  |        | Nonprofit - Church        |        |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| BRONTE HEALTH A        | ND REHAB CEN  | ITER 6/30/2020 :   | 366 Days Settled |        |                           |        |
| BRONTE, TX 76933       |               |                    |                  |        | CR Beds 62 POS B          | eds 0  |
| COKE                   |               |                    |                  |        | Key Performana            | e Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate            | 53.5%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 269.8  |
| Current Assets         | 1,334,525     | Total Charges      | 2,098,936        |        | Average Wages             | 18.33  |
| Fixed Assets           | 544,958       | Contract Allowance | 14,872           | 0.7%   | Skilled Nursing           | 85.2%  |
| Other Assets           | 0             | Operating Revenue  | 2,084,064        | 99.3%  | Ancillary Service         | 14.8%  |
| Total Assets           | 1,879,483     | Operating Expense  | 2,736,886        | 131.3% | Current Ratio             | 3.7    |
| Current Liabilities    | 363,980       | Operating Margin   | -652,822         | -31.3% | Days to Collect           | 54.8   |
| Long Term Liabilities  | 25,635        | Other Income       | 677,527          | 32.5%  | Avg Payment Days          | 15.2   |
| Total Equity           | 1,489,868     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 2.4%   |
| Total Liab. and Equity | 1,879,483     | Net Profit or Loss | 24,705           | 1.2%   | Return on Equity          | 1.7%   |
| 675542 BROOKDA         | LE ALAMO HEI  | GHTS               |                  |        | Proprietary - Corporation | n      |
| BROOKDALE ALAM         | O HEIGHTS     | 12/31/2020         | 366 Days Settled | d      |                           |        |
| SAN ANTONIO, TX 7      | 78209         |                    |                  |        | CR Beds 143 POS B         | eds 0  |
| BEXAR                  |               |                    |                  |        | Key Performanad           | e Ind. |
| NATIONAL GOVERN        | NMENT SERVICI | ≣S                 |                  |        | Occupancy Rate            | 61.8%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 121.1  |
| Current Assets         | 364,786       | Total Charges      | 4,759,711        |        | Average Wages             | 23.96  |
| Fixed Assets           | 429,933       | Contract Allowance | -2,278,268       | -47.9% | Skilled Nursing           | 51.1%  |
| Other Assets           | -1,959        | Operating Revenue  | 7,037,979        | 147.9% | Ancillary Service         | 33.8%  |
| Total Assets           | 792,760       | Operating Expense  | 9,060,450        | 128.7% | Current Ratio             | 0.4    |
| Current Liabilities    | 1,019,083     | Operating Margin   | -2,022,471       | -28.7% | Days to Collect           | 18.7   |
| Long Term Liabilities  | 97,289        | Other Income       | 521,588          | 7.4%   | Avg Payment Days          | 12.3   |
| Total Equity           | -323,612      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 129.2% |
| Total Liab. and Equity | 792,760       | Net Profit or Loss | (1,500,883)      | -21.3% | Return on Equity          | 463.8% |
|                        |               |                    |                  |        |                           |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455810 BROOKDALE BROADWAY CITYVIEW Proprietary - Corporation |               |                    |                  |        |                          |         |  |  |
|--|---------------|--------------------|------------------|--------|--------------------------|---------|--|--|
| BROOKDALE BROADWAY CITYVIEW 8/31/2020 244 Days Settled       |               |                    |                  |        |                          |         |  |  |
| FORT WORTH, TX 7   | 6132          | 12/31/2020         | 122 Days Settled | l      | CR Beds 159 POS B        | eds 0   |  |  |
| TARRANT  |               |                    |                  |        | Key Performana           | ce Ind. |  |  |
| WISCONSIN PHYSIC   | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 60.9%   |  |  |
| Balance Sheet Income Statement                               |               |                    |                  |        | Length of Stay           | 60.6    |  |  |
| Current Assets   | 2,326,544     | Total Charges      | 6,590,966        |        | Average Wages            | 18.89   |  |  |
| Fixed Assets   | 67,611,542    | Contract Allowance | -31,823          | -0.5%  | Skilled Nursing          | 21.8%   |  |  |
| Other Assets   | -200,025      | Operating Revenue  | 6,622,789        | 100.5% | Ancillary Service        | 11.7%   |  |  |
| Total Assets   | 69,738,061    | Operating Expense  | 8,404,668        | 126.9% | Current Ratio            | 1.2     |  |  |
| Current Liabilities  | 1,863,746     | Operating Margin   | -1,781,879       | -26.9% | Days to Collect          | 97.7    |  |  |
| Long Term Liabilities  | 69,917,877    | Other Income       | -261,683         | -4.0%  | Avg Payment Days         | 121.1   |  |  |
| Total Equity   | -2,043,562    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 2.1%    |  |  |
| Total Liab. and Equity                                       | 69,738,061    | Net Profit or Loss | (2,043,562)      | -30.9% | Return on Equity         | 100.0%  |  |  |
| 455810 BROOKDA   | LE BROADWAY   | CITYVIEW           |                  |        | Proprietary - Corporatio | n       |  |  |
| BROOKDALE BROA   | DWAY CITYVIE\ | N 8/31/2020 2      | 244 Days Settled |        |                          |         |  |  |
| FORT WORTH, TX 7   | 6132          | 12/31/2020         | 122 Days Settled |        | CR Beds 159 POS B        | eds 0   |  |  |
| TARRANT  |               |                    |                  |        | Key Performana           | ce Ind. |  |  |
| WISCONSIN PHYSIC   | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 50.5%   |  |  |
| Balance S  | Sheet         | Income             | Statement        |        | Length of Stay           | 54.2    |  |  |
| Current Assets   | 28,719        | Total Charges      | 8,216,134        |        | Average Wages            | 18.89   |  |  |
| Fixed Assets   | 0             | Contract Allowance | -6,724,752       | -81.8% | Skilled Nursing          | 60.5%   |  |  |
| Other Assets   | 0             | Operating Revenue  | 14,940,886       | 181.8% | Ancillary Service        | 32.4%   |  |  |
| Total Assets   | 28,719        | Operating Expense  | 17,211,894       | 115.2% | Current Ratio            | 1.0     |  |  |
| Current Liabilities  | 28,719        | Operating Margin   | -2,271,008       | -15.2% | Days to Collect          | 0.7     |  |  |
| Long Term Liabilities  | 0             | Other Income       | 1,367,436        | 9.2%   | Avg Payment Days         | 0.6     |  |  |
| Total Equity   | 0             | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |  |  |
| Total Liab. and Equity                                       | 28,719        | Net Profit or Loss | (903,572)        | -6.0%  | Return on Equity         | 0.0%    |  |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675834 BROOKDA   | LE GALLERIA  |  |   |   | Proprietary - Corporatio   | n   |
|--|--|--|---|---|--|---|
| BROOKDALE GALLE  | ERIA   | 12/31/2020 3   | 366 Days Settled  | d   |  |   |
| HOUSTON, TX 7705   | 6  |  |   |   | CR Beds 95 POS B   | eds 0   |
| HARRIS   |  |  |   |   | Key Performana   | e Ind.  |
| WISCONSIN PHYSICIANS SERVICE Occupa  |  |  |   |   |  | 75.0%   |
| Balance S  | Sheet  | Income   | Statement   |   | Length of Stay   | 50.1  |
| Current Assets   | 1,488,873  | Total Charges  | 7,274,363   |   | Average Wages  | 19.79   |
| Fixed Assets   | 6,633,693  | Contract Allowance   | -6,847,181  | -94.1%                                    | Skilled Nursing  | 58.1%   |
| Other Assets   | 0  | Operating Revenue  | 14,121,544  | 194.1%                                    | Ancillary Service  | 31.2%   |
| Total Assets   | 8,122,566  | Operating Expense  | 19,053,318  | 134.9%                                    | Current Ratio  | 0.6   |
| Current Liabilities  | 2,375,432  | Operating Margin   | -4,931,774  | -34.9%                                    | Days to Collect  | 24.7  |
| Long Term Liabilities  | 182,399  | Other Income   | 3,068,741   | 21.7%                                     | Avg Payment Days   | 27.6  |
| Total Equity   | 5,564,735  | Other Expense  | 0   | 0.0%                                      | Depreciation Rate  | 59.7%   |
|  |  | _  | (4.000.000)   | 40.00/                                    | D .  | 22 50/  |
| Total Liab. and Equity   | 8,122,566  | Net Profit or Loss   | (1,863,033)   | -13.2%                                    | Return on Equity   | -33.5%  |
| 675654 BROOKDA   | LE GUADALUP  | E RIVER PLAZA  |   |   | Proprietary - Corporatio   |   |
| . ,  | ALUPE RIVER F  | E RIVER PLAZA  | (1,863,033)<br>366 Days Settled                             |   |  | n   |
| 675654 BROOKDA<br>BROOKDALE GUAD   | LE GUADALUP  | E RIVER PLAZA  |   |   | Proprietary - Corporatio   | n<br>eds 0  |
| 675654 BROOKDA  BROOKDALE GUAD  KERRVILLE, TX 7802   | LE GUADALUP ALUPE RIVER F  | E RIVER PLAZA  |   |   | Proprietary - Corporatio   | n<br>eds 0  |
| 675654 BROOKDA  BROOKDALE GUAD  KERRVILLE, TX 7802  KERR   | AS)  | E RIVER PLAZA<br>PLAZA 12/31/2020 3  |   |   | Proprietary - Corporatio  CR Beds 244 POS B  Key Performanae   | eds 0   |
| 675654 BROOKDA  BROOKDALE GUAD  KERRVILLE, TX 7802  KERR  BLUE CROSS (TEXA   | AS)  Cheet   | E RIVER PLAZA<br>PLAZA 12/31/2020 3  | 366 Days Settled  |   | Proprietary - Corporatio  CR Beds 244 POS B  Key Performanae  Occupancy Rate   | eds 0<br>ce Ind.<br>34.8%                             |
| 675654 BROOKDA  BROOKDALE GUAD  KERRVILLE, TX 7802  KERR  BLUE CROSS (TEXABLUE CROSS S   | AS) Sheet 101,278  | E RIVER PLAZA PLAZA 12/31/2020 3   | 366 Days Settled  | i   | Proprietary - Corporation  CR Beds 244 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0 ce Ind. 34.8% 205.7                             |
| 675654 BROOKDA  BROOKDALE GUAD  KERRVILLE, TX 7802  KERR  BLUE CROSS (TEXA  Balance S  Current Assets  | AS) Sheet 101,278  | E RIVER PLAZA PLAZA 12/31/2020 3 Income S Total Charges  | Statement 9,225,633   | 4.3%                                      | Proprietary - Corporation  CR Beds 244 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 34.8%                                   |
| 675654 BROOKDA  BROOKDALE GUAD  KERRVILLE, TX 7802  KERR  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  | AS) Sheet 101,278 1,556,635                                      | E RIVER PLAZA PLAZA 12/31/2020 3 Income 3 Total Charges Contract Allowance                       | Statement 9,225,633 400,756                                 | 4.3%<br>95.7%                             | Proprietary - Corporation  CR Beds 244 POS B  Key Performance Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind.  34.8%  205.7  21.18                   |
| 675654 BROOKDA  BROOKDALE GUAD  KERRVILLE, TX 7802  KERR  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ALUPE RIVER F  28  AS)  Sheet  101,278  1,556,635                | Income S Total Charges Contract Allowance Operating Revenue Operating Expense                    | Statement 9,225,633 400,756 8,824,877                       | 4.3%<br>95.7%<br>121.6%                   | Proprietary - Corporation  CR Beds 244 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind.  34.8%  205.7  21.18  28.5%  4.8%      |
| 675654 BROOKDA  BROOKDALE GUAD  KERRVILLE, TX 7802  KERR  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ALUPE RIVER F  28  AS)  Sheet  101,278  1,556,635  0  1,657,913  | Income S Total Charges Contract Allowance Operating Revenue Operating Expense                    | Statement 9,225,633 400,756 8,824,877 10,734,157            | 4.3%<br>95.7%<br>121.6%<br>-21.6%         | Proprietary - Corporation  CR Beds 244 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind.  34.8%  205.7  21.18  28.5%  4.8%  0.7 |
| 675654 BROOKDA  BROOKDALE GUAD  KERRVILLE, TX 7802  KERR  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ALUPE RIVER F 28 AS) Sheet 101,278 1,556,635 0 1,657,913 868,632 | Income S  Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 9,225,633 400,756 8,824,877 10,734,157 -1,909,280 | 4.3%<br>95.7%<br>121.6%<br>-21.6%<br>5.9% | Proprietary - Corporation  CR Beds 244 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind.  34.8%  205.7  21.18  28.5%  4.8%  0.4 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676131 BROOKDA   | LE LAKEWAY 2   |  | Proprietary - Corporation  | n  |  |  |
|--|--|--|--|--|--|--|
| BROOKDALE LAKEV  | VAY 2  | 12/31/2020   | 366 Days Settled   | i  |  |  |
| LAKEWAY, TX 78734  | 1  |  |  |  | CR Beds 179 POS B  | eds 0  |
| TRAVIS   |  |  |  |  | Key Performana   | ce Ind.  |
| BLUE CROSS (TEXA   | AS)  |  |  |  | Occupancy Rate   | 36.0%  |
| Balance S  | heet   | Income   | Statement  |  | Length of Stay   | 34.9   |
| Current Assets   | 1,201,118  | Total Charges  | 12,243,007   |  | Average Wages  | 25.34  |
| Fixed Assets   | 10,341,469   | Contract Allowance   | 3,781,559  | 30.9%  | Skilled Nursing  | 70.4%  |
| Other Assets   | -8,944,540   | Operating Revenue  | 8,461,448  | 69.1%  | Ancillary Service  | 25.3%  |
| Total Assets   | 2,598,047  | Operating Expense  | 11,188,854   | 132.2%                                       | Current Ratio  | 0.1  |
| Current Liabilities  | 20,539,483   | Operating Margin   | -2,727,406   | -32.2%                                       | Days to Collect  | 49.0   |
| Long Term Liabilities  | 362,955  | Other Income   | 647,287  | 7.6%   | Avg Payment Days   | 11.8   |
| Total Equity   | -18,304,391  | Other Expense  | 0  | 0.0%   | Depreciation Rate  | 3.9%   |
|  |  | •  |  |  | <b>.</b>   | 11.4%  |
| Total Liab. and Equity   | 2,598,047  | Net Profit or Loss   | (2,080,119)  | -24.6%                                       | Return on Equity   | 11.470   |
|  | 2,598,047 LE PLACE WILI  |  | (2,080,119)  | -24.6%                                       | Proprietary - Corporation  |  |
|  | LE PLACE WILI  | LOWBROOK   | (2,080,119)<br>366 Days Settled  |  |  |  |
| 676236 BROOKDA   | LE PLACE WILI  | LOWBROOK   |  |  |  | n  |
| 676236 BROOKDA BROOKDALE PLACE   | LE PLACE WILI  | LOWBROOK   |  |  | Proprietary - Corporation  | n<br>eds 0   |
| 676236 BROOKDA  BROOKDALE PLACE  HOUSTON, TX 77076   | LE PLACE WILI  WILLOWBROO  | LOWBROOK   |  |  | Proprietary - Corporation  CR Beds 188 POS B   | n<br>eds 0   |
| 676236 BROOKDA<br>BROOKDALE PLACE<br>HOUSTON, TX 77070<br>HARRIS   | LE PLACE WILI  WILLOWBROO  AS)   | LOWBROOK  DK 12/31/2020  |  |  | Proprietary - Corporation  CR Beds 188 POS B  Key Performana   | eds 0  |
| 676236 BROOKDA  BROOKDALE PLACE  HOUSTON, TX 77070  HARRIS  TRAILBLAZER (TEX   | LE PLACE WILI  WILLOWBROO  AS)   | LOWBROOK  DK 12/31/2020  | 366 Days Settled   |  | Proprietary - Corporation  CR Beds 188 POS B  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>54.0%                                      |
| 676236 BROOKDA  BROOKDALE PLACE  HOUSTON, TX 77070  HARRIS  TRAILBLAZER (TEX.  Balance S   | LE PLACE WILI  WILLOWBROO  AS)   | LOWBROOK  DK 12/31/2020  Income  Total Charges   | 366 Days Settled   | j  | Proprietary - Corporation  CR Beds 188 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0 ce Ind. 54.0% 55.4                                       |
| BROOKDALE PLACE HOUSTON, TX 77070 HARRIS TRAILBLAZER (TEX. Balance S Current Assets  | LE PLACE WILI  WILLOWBROO  AS)  Sheet  -25,990,190   | LOWBROOK  DK 12/31/2020  Income  Total Charges  Contract Allowance                           | 366 Days Settled Statement 9,514,883   | -5.4%  | Proprietary - Corporation  CR Beds 188 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 54.0% 55.4 29.07                                 |
| BROOKDALE PLACE HOUSTON, TX 77070 HARRIS TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets   | LE PLACE WILL  E WILLOWBROO  AS)  Sheet  -25,990,190  15,279,886                               | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  9,514,883  -511,364                                     | -5.4%<br>105.4%                              | Proprietary - Corporation  CR Beds 188 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 ce Ind. 54.0% 55.4 29.07 63.2%                           |
| BROOKDALE PLACE HOUSTON, TX 77070 HARRIS TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets                                  | LE PLACE WILL  WILLOWBROO  AS)  Sheet  -25,990,190  15,279,886  25,814                         | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  9,514,883  -511,364  10,026,247                         | -5.4%<br>105.4%<br>148.3%                    | Proprietary - Corporation  CR Beds 188 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 54.0% 55.4 29.07 63.2% 31.5%                    |
| BROOKDALE PLACE HOUSTON, TX 77070 HARRIS TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets Total Assets                     | LE PLACE WILL  E WILLOWBROC  AS)  Sheet  -25,990,190  15,279,886  25,814  -10,684,490          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  9,514,883  -511,364  10,026,247 14,870,791              | -5.4%<br>105.4%<br>148.3%<br>-48.3%          | Proprietary - Corporation  CR Beds 188 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 54.0% 55.4 29.07 63.2% 31.5% (16.3)             |
| BROOKDALE PLACE HOUSTON, TX 77070 HARRIS TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | LE PLACE WILL  WILLOWBROO  AS)  Sheet  -25,990,190  15,279,886  25,814  -10,684,490  1,598,426 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  9,514,883  -511,364  10,026,247  14,870,791  -4,844,544 | -5.4%<br>105.4%<br>148.3%<br>-48.3%<br>12.3% | Proprietary - Corporation  CR Beds 188 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind.  54.0%  55.4  29.07  63.2%  31.5%  (16.3)  45.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675533 BROOKDA         | LE SPICEWOOI                   | O SPRINGS          |                  |         | Proprietary - Corporation | n       |
|------------------------|--------------------------------|--------------------|------------------|---------|---------------------------|---------|
| BROOKDALE SPICE        | WOOD SPRING                    | S 12/31/2020       | 366 Days Settled | d       |                           |         |
| AUSTIN, TX 78759       |                                |                    |                  |         | CR Beds 155 POS B         | eds 0   |
| TRAVIS                 |                                |                    |                  |         | Key Performanad           | e Ind.  |
| NATIONAL GOVERN        | MENT SERVICE                   | ≣S                 |                  |         | Occupancy Rate            | 56.3%   |
| Balance S              | Balance Sheet Income Statement |                    |                  |         |                           | 95.8    |
| Current Assets         | 235,780                        | Total Charges      | 4,864,836        |         | Average Wages             | 34.07   |
| Fixed Assets           | 285,822                        | Contract Allowance | -2,907,573       | -59.8%  | Skilled Nursing           | 48.0%   |
| Other Assets           | -8,199                         | Operating Revenue  | 7,772,409        | 159.8%  | Ancillary Service         | 31.8%   |
| Total Assets           | 513,403                        | Operating Expense  | 11,119,160       | 143.1%  | Current Ratio             | 0.2     |
| Current Liabilities    | 987,853                        | Operating Margin   | -3,346,751       | -43.1%  | Days to Collect           | 10.9    |
| Long Term Liabilities  | 168,112                        | Other Income       | 584,584          | 7.5%    | Avg Payment Days          | 10.5    |
| Total Equity           | -642,562                       | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 327.4%  |
| Total Liab. and Equity | 513,403                        | Net Profit or Loss | (2,762,167)      | -35.5%  | Return on Equity          | 429.9%  |
| 455866 BROOKDA         | LE WESTLAKE                    | HILLS              |                  |         | Proprietary - Corporation | n       |
| BROOKDALE WEST         | LAKE HILLS                     | 12/31/2020         | 366 Days Settled | d       |                           |         |
| AUSTIN, TX 78746       |                                |                    |                  |         | CR Beds 120 POS B         | eds 0   |
| TRAVIS                 |                                |                    |                  |         | Key Performanad           | e Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE                  |                    |                  |         | Occupancy Rate            | 65.0%   |
| Balance S              | Sheet                          | Income             | Statement        |         | Length of Stay            | 46.7    |
| Current Assets         | 5,017,967                      | Total Charges      | 8,809,803        |         | Average Wages             | 21.10   |
| Fixed Assets           | 38,433,057                     | Contract Allowance | -9,050,734       | -102.7% | Skilled Nursing           | 57.4%   |
| Other Assets           | 0                              | Operating Revenue  | 17,860,537       | 202.7%  | Ancillary Service         | 34.2%   |
| Total Assets           | 43,451,024                     | Operating Expense  | 25,538,697       | 143.0%  | Current Ratio             | 0.9     |
| Current Liabilities    | 5,769,126                      | Operating Margin   | -7,678,160       | -43.0%  | Days to Collect           | 29.9    |
| Long Term Liabilities  | 32,958,011                     | Other Income       | 3,184,646        | 17.8%   | Avg Payment Days          | 7.8     |
| Total Equity           | 4,723,887                      | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 14.3%   |
| Total Lich and Equity  | 43,451,024                     | Net Profit or Loss | (4,493,514)      | -25 2%  | Return on Equity          | -95.1%  |
| Total Liab. and Equity | 10, 10 1,02 1                  | NOT FOR OF E000    | (4,430,514)      | 20.270  | Return on Equity          | -33.170 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|   |   | AND REHABILITATIO  | N CENTER  |                                  | Proprietary - Corporation   | 1  |
|---|---|--|---|----------------------------------|---|--|
| BROOKHAVEN NUR REHABILITATION CE  |   | 12/31/2020   | 366 Days Settled  |                                  |   |  |
| CARROLLTON, TX 7  | 5010  |  |   |                                  | CR Beds 180 POS Be  | eds 0  |
| DENTON  |   |  |   |                                  | Key Performanad   | e Ind.   |
| TRAILBLAZER (TEXA   | AS)   |  |   |                                  | Occupancy Rate  | 52.4%  |
| Balance S   | heet  | Income   | Statement   |                                  | Length of Stay  | 263.6  |
| Current Assets  | 1,782,464   | Total Charges  | 11,680,104  |                                  | Average Wages   | 18.38  |
| Fixed Assets  | 386,060   | Contract Allowance   | 3,229,760   | 27.7%                            | Skilled Nursing   | 66.7%  |
| Other Assets  | 2,845,300   | Operating Revenue  | 8,450,344   | 72.3%                            | Ancillary Service   | 33.3%  |
| Total Assets  | 5,013,824   | Operating Expense  | 8,846,736   | 104.7%                           | Current Ratio   | 4.0  |
| Current Liabilities   | 451,130   | Operating Margin   | -396,392  | -4.7%                            | Days to Collect   | 61.4   |
| Long Term Liabilities   | 1,618,831   | Other Income   | 1,040,750   | 12.3%                            | Avg Payment Days  | 22.6   |
| Total Equity  | 2,943,863   | Other Expense  | 0   | 0.0%                             | Depreciation Rate   | 62.3%  |
| Total Liab. and Equity  | 5,013,824   | Net Profit or Loss   | 644,358   | 7.6%                             | Return on Equity  | 21.9%  |
| 675700 BROOKSH  | IRE RESIDENC  | E AND REHABILITAT  | ION CENTER  |                                  | Nonprofit - Other   |  |
| BROOKSHIRE RESIGNED   | DENCE AND   | 8/31/2020 3  | 66 Days Settled   |                                  |   |  |
| REHABILITATION CE   | ENTER   | 5.5  | oo Dayo Comoa   |                                  |   |  |
| BROOKSHIRE, TX 77   |   |  | oo bayo comoa   |                                  | CR Beds 134 POS Be  | eds 0  |
|   |   |  | oo Bayo Comou   |                                  | CR Beds 134 POS Be  |  |
| BROOKSHIRE, TX 77   | 7423  |  | oo Bayo Comou   |                                  |   |  |
| BROOKSHIRE, TX 77   | 7423<br>CIANS SERVICE   |  | Statement   |                                  | Key Performanac   | e Ind.   |
| BROOKSHIRE, TX 77 WALLER WISCONSIN PHYSIC   | 7423<br>CIANS SERVICE<br>Sheet                                      |  |   |                                  | Key Performanao<br>Occupancy Rate   | se Ind.<br>52.7%   |
| BROOKSHIRE, TX 77 WALLER WISCONSIN PHYSIC Balance S   | 7423<br>CIANS SERVICE<br>Sheet                                      | Income   | Statement   | 12.5%                            | Key Performanac<br>Occupancy Rate<br>Length of Stay   | 52.7%<br>120.2   |
| BROOKSHIRE, TX 77 WALLER WISCONSIN PHYSIC Balance S Current Assets  | 7423<br>CIANS SERVICE<br>Sheet<br>1,798,136                         | <b>Income</b><br>Total Charges   | <b>Statement</b> 7,165,960                              |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 52.7%<br>120.2<br>21.70                                  |
| BROOKSHIRE, TX 77 WALLER WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 7423<br>CIANS SERVICE<br>Sheet<br>1,798,136<br>1,090,278            | Income Total Charges Contract Allowance  | <b>Statement</b> 7,165,960 895,432                      | 87.5%                            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 52.7%<br>120.2<br>21.70<br>87.4%                         |
| BROOKSHIRE, TX 77 WALLER WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 7423 CIANS SERVICE Sheet 1,798,136 1,090,278 0                      | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b> 7,165,960 895,432 6,270,528            | 87.5%<br>100.2%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 52.7%<br>120.2<br>21.70<br>87.4%<br>12.6%                |
| BROOKSHIRE, TX 77 WALLER WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 7423 CIANS SERVICE Sheet 1,798,136 1,090,278 0 2,888,414            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,165,960 895,432 6,270,528 6,280,678         | 87.5%<br>100.2%<br>-0.2%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 52.7%<br>120.2<br>21.70<br>87.4%<br>12.6%<br>0.7         |
| BROOKSHIRE, TX 77 WALLER WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 7423 CIANS SERVICE Sheet  1,798,136 1,090,278 0 2,888,414 2,654,055 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,165,960 895,432 6,270,528 6,280,678 -10,150 | 87.5%<br>100.2%<br>-0.2%<br>9.7% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 52.7%<br>120.2<br>21.70<br>87.4%<br>12.6%<br>0.7<br>52.2 |
| BROOKSHIRE, TX 77 WALLER WISCONSIN PHYSIC Balance S Current Assets  | 7423<br>CIANS SERVICE<br>Sheet<br>1,798,136                         | <b>Income</b><br>Total Charges   | <b>Statement</b> 7,165,960                              | 12.5%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 52.7%<br>120.<br>21.7                                    |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675182 BROWNFIE                               | ELD REHABILIT  | ATION AND CARE C   | ENTER            |        | Nonprofit - Church  |        |
|---|----------------|--------------------|------------------|--------|---------------------|--------|
| BROWNFIELD REHA<br>CARE CENTER                | ABILITATION AN | ID 12/31/2020      | 366 Days Settled | d      |                     |        |
| BROWNFIELD, TX 79                             | 9316           |                    |                  |        | CR Beds 54 POS B    | eds 0  |
| TERRY   |                |                    |                  |        | Key Performanad     | e Ind. |
| NATIONAL GOVERN                               | IMENT SERVICI  | ≣S                 |                  |        | Occupancy Rate      | 70.0%  |
| Balance Sheet Income Statement Length of Stay |                |                    |                  |        |                     | 177.2  |
| Current Assets                                | 309,932        | Total Charges      | 3,033,638        |        | Average Wages       | 20.47  |
| Fixed Assets                                  | 121,355        | Contract Allowance | 382,259          | 12.6%  | Skilled Nursing     | 58.3%  |
| Other Assets                                  | 0              | Operating Revenue  | 2,651,379        | 87.4%  | Ancillary Service   | 41.7%  |
| Total Assets                                  | 431,287        | Operating Expense  | 3,298,851        | 124.4% | Current Ratio       | 0.7    |
| Current Liabilities                           | 454,513        | Operating Margin   | -647,472         | -24.4% | Days to Collect     | 42.5   |
| Long Term Liabilities                         | 558,433        | Other Income       | 557,732          | 21.0%  | Avg Payment Days    | 34.4   |
| Total Equity                                  | -581,659       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 375.0% |
| Total Liab. and Equity                        | 431,287        | Net Profit or Loss | (89,740)         | -3.4%  | Return on Equity    | 15.4%  |
| 676083 BROWNSV                                | ILLE NURSING   | AND REHABILITATION | ON CENTER        |        | Proprietary - Other |        |
| BROWNSVILLE NUR<br>REHABILITATION CE          |                | 12/31/2020         | 366 Days Settled | d      |                     |        |
| BROWNSVILLE, TX                               | 78520          |                    |                  |        | CR Beds 120 POS B   | eds 0  |
| CAMERON                                       |                |                    |                  |        | Key Performanad     | e Ind. |
| BLUE CROSS (TEXA                              | AS)            |                    |                  |        | Occupancy Rate      | 70.7%  |
| Balance S                                     | heet           | Income             | Statement        |        | Length of Stay      | 109.0  |
| Current Assets                                | 332,087        | Total Charges      | 6,036,700        |        | Average Wages       | 17.44  |
| Fixed Assets                                  | 1,818,222      | Contract Allowance | 0                | 0.0%   | Skilled Nursing     | 76.2%  |
| Other Assets                                  | -922,913       | Operating Revenue  | 6,036,700        | 100.0% | Ancillary Service   | 23.8%  |
| Total Assets                                  | 1,227,396      | Operating Expense  | 7,497,790        | 124.2% | Current Ratio       | (8.0)  |
| Current Liabilities                           | -401,897       | Operating Margin   | -1,461,090       | -24.2% | Days to Collect     | 18.6   |
| Long Term Liabilities                         | 0              | Other Income       | 1,618,910        | 26.8%  | Avg Payment Days    | 6.4    |
|   |                |                    |                  |        |                     |        |
| Total Equity                                  | 1,629,293      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 68.1%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675537 BROWNW  | OOD NURSING   | AND REHABILITATIO  | N LP  |  | Proprietary - Corporatio  | n   |
|--|---|--|---|--|---|---|
| BROWNWOOD NUR<br>REHABILITATION LE   |   | 11/30/2020   | 335 Days Settled  | I  |   |   |
| BROWNWOOD, TX  | 76801   | 12/31/2020   | 31 Days Settled   |  | CR Beds 128 POS B   | eds 0   |
| BROWN  |   |  |   |  | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC   | WISCONSIN PHYSICIANS SERVICE  |  |   |  |   | 41.3%   |
| Balance S  | Sheet   | Income   | Statement   |  | Length of Stay  | 136.5   |
| Current Assets   | 607,335   | Total Charges  | 300,408   |  | Average Wages   | 19.12   |
| Fixed Assets   | 281,868   | Contract Allowance   | 3,119   | 1.0%   | Skilled Nursing   | 87.4%   |
| Other Assets   | 8,769   | Operating Revenue  | 297,289   | 99.0%  | Ancillary Service   | 12.6%   |
| Total Assets   | 897,972   | Operating Expense  | 386,093   | 129.9%   | Current Ratio   | 0.7   |
| Current Liabilities  | 840,405   | Operating Margin   | -88,804   | -29.9%   | Days to Collect   | 788.2   |
| Long Term Liabilities  | 88,150  | Other Income   | 68,837  | 23.2%  | Avg Payment Days  | 431.4   |
| Total Equity   | -19,967   | Other Expense  | 0   | 0.0%   | Depreciation Rate   | 19.6%   |
| Total Liab. and Equity   | 908,588   | Net Profit or Loss   | (19,967)  | -6.7%  | Return on Equity  | 100.0%  |
|  |   |  |   |  | . ,   |   |
| 675537 BROWNW  | OOD NURSING   | AND REHABILITATIO  |   |  | Proprietary - Corporatio  | n   |
| 675537 BROWNWO BROWNWOOD NUR REHABILITATION LE   | RSING AND   |  |   | ı  | Proprietary - Corporatio  | n   |
| BROWNWOOD NUR  | RSING AND   | 11/30/2020   | N LP  | I  | Proprietary - Corporatio  CR Beds 130 POS B   |   |
| BROWNWOOD NUR<br>REHABILITATION LE   | RSING AND   | 11/30/2020   | N LP  335 Days Settled  | I  |   | eds 0   |
| BROWNWOOD NUR<br>REHABILITATION LE<br>BROWNWOOD, TX  | RSING AND<br>76801  | 11/30/2020<br>12/31/2020   | N LP  335 Days Settled  | I  | CR Beds 130 POS B   | eds 0   |
| BROWNWOOD NUR<br>REHABILITATION LE<br>BROWNWOOD, TX  | RSING AND<br>76801<br>CIANS SERVICE   | 11/30/2020<br>12/31/2020   | N LP  335 Days Settled  | I  | CR Beds 130 POS B   | eds 0<br>ce Ind.  |
| BROWNWOOD NUR<br>REHABILITATION LE<br>BROWNWOOD, TX T<br>BROWN<br>WISCONSIN PHYSIC<br>Balance S  | RSING AND<br>76801<br>CIANS SERVICE   | 11/30/2020<br>12/31/2020   | 335 Days Settled 31 Days Settled  | I  | CR Beds 130 POS B <b>Key Performana</b> Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>46.8%<br>398.4                             |
| BROWNWOOD NUR<br>REHABILITATION LE<br>BROWNWOOD, TX T<br>BROWN<br>WISCONSIN PHYSIC   | RSING AND<br>76801<br>CIANS SERVICE   | 11/30/2020<br>12/31/2020<br>Income   | 335 Days Settled 31 Days Settled Statement  |  | CR Beds 130 POS B  Key Performana  Occupancy Rate  Length of Stay   | eds 0<br><b>ce Ind.</b><br>46.8%<br>398.4<br>19.12                    |
| BROWNWOOD NUR REHABILITATION LE BROWNWOOD, TX TE BROWN WISCONSIN PHYSIC Balance S Current Assets   | RSING AND 76801  CIANS SERVICE Sheet 219,310 75,265                                 | 11/30/2020<br>12/31/2020<br>Income<br>Total Charges  | 335 Days Settled 31 Days Settled Statement 2,232,030  | -32.4%   | CR Beds 130 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>46.8%                                      |
| BROWNWOOD NUR REHABILITATION LE BROWNWOOD, TX BROWN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | RSING AND 76801  CIANS SERVICE Sheet 219,310 75,265                                 | 11/30/2020 12/31/2020 Income Total Charges Contract Allowance Operating Revenue                                    | 335 Days Settled 31 Days Settled Statement 2,232,030 -723,806                                 | -32.4%<br>132.4%                               | CR Beds 130 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0 <b>ce Ind.</b> 46.8%  398.4  19.12                              |
| BROWNWOOD NUR REHABILITATION LE BROWNWOOD, TX BROWN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | RSING AND 76801  CIANS SERVICE Sheet  219,310 75,265 4,970,072                      | 11/30/2020 12/31/2020 Income Total Charges Contract Allowance Operating Revenue                                    | 335 Days Settled 31 Days Settled  Statement 2,232,030 -723,806 2,955,836                      | -32.4%<br>132.4%<br>147.5%                     | CR Beds 130 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0 <b>ce Ind.</b> 46.8%  398.4  19.12  129.7%  -29.7%              |
| BROWNWOOD NUR REHABILITATION LE BROWNWOOD, TX BROWN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | RSING AND 76801  CIANS SERVICE Sheet  219,310 75,265 4,970,072 5,264,647            | 11/30/2020 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 335 Days Settled 31 Days Settled  Statement 2,232,030 -723,806 2,955,836 4,359,404            | -32.4%<br>132.4%<br>147.5%<br>-47.5%           | CR Beds 130 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0 <b>ce Ind.</b> 46.8%  398.4  19.12  129.7%  -29.7%  (0.4        |
| BROWNWOOD NUR REHABILITATION LE BROWNWOOD, TX BROWN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | RSING AND 76801  CIANS SERVICE Sheet  219,310 75,265 4,970,072  5,264,647  -494,176 | 11/30/2020 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 335 Days Settled 31 Days Settled  Statement 2,232,030 -723,806 2,955,836 4,359,404 -1,403,568 | -32.4%<br>132.4%<br>147.5%<br>-47.5%<br>-24.6% | CR Beds 130 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 <b>ce Ind.</b> 46.8%  398.4  19.12  129.7%  -29.7%  (0.4)  35.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675118 BRUSH CO                     | OUNTRY NURSI            | NG AND REHABILITA  | TION             |         | Proprietary - Partnership |        |
|-------------------------------------|-------------------------|--------------------|------------------|---------|---------------------------|--------|
| BRUSH COUNTRY N<br>REHABILITATION   | IURSING AND             | 12/31/2020         | 366 Days Settled | I       |                           |        |
| AUSTIN, TX 78749                    |                         |                    |                  |         | CR Beds 118 POS Be        | eds 0  |
| TRAVIS                              |                         |                    |                  |         | Key Performanad           | e Ind. |
| NOVITAS (TEXAS)                     |                         |                    |                  |         | Occupancy Rate            | 63.0%  |
| Balance S                           | Sheet                   | Income             | Statement        |         | Length of Stay            | 316.6  |
| Current Assets                      | 855,501                 | Total Charges      | 8,028,768        |         | Average Wages             | 16.55  |
| Fixed Assets                        | 261,918                 | Contract Allowance | 1,765,298        | 22.0%   | Skilled Nursing           | 70.0%  |
| Other Assets                        | 1,433,270               | Operating Revenue  | 6,263,470        | 78.0%   | Ancillary Service         | 30.0%  |
| Total Assets                        | 2,550,689               | Operating Expense  | 6,586,201        | 105.2%  | Current Ratio             | 1.2    |
| Current Liabilities                 | 719,045                 | Operating Margin   | -322,731         | -5.2%   | Days to Collect           | 45.9   |
| Long Term Liabilities               | 1,208,788               | Other Income       | 561,990          | 9.0%    | Avg Payment Days          | 33.6   |
| Total Equity                        | 622,856                 | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 84.9%  |
| Total Liab. and Equity              | 2,550,689               | Net Profit or Loss | 239,259          | 3.8%    | Return on Equity          | 38.4%  |
| 676013 BUCKNER                      | VILLA SIESTA            | HOME               |                  |         | Nonprofit - Church        |        |
| BUCKNER VILLA SIE                   | ESTA HOME               | 12/31/2020         | 366 Days Settled | I       |                           |        |
| AUSTIN, TX 78753                    |                         |                    |                  |         | CR Beds 76 POS Be         | eds 0  |
| TRAVIS                              |                         |                    |                  |         | Key Performanac           | e Ind. |
| BLUE CROSS (TEXA                    | AS)                     |                    |                  |         | Occupancy Rate            | 74.9%  |
| Balance S                           | Sheet                   | Income             | Statement        |         | Length of Stay            | 141.8  |
| Current Assets                      | 10,074,243              | Total Charges      | 7,560,712        |         | Average Wages             | 18.79  |
| Fixed Assets                        | 134,765,064             | Contract Allowance | 2,400,224        | 31.7%   | Skilled Nursing           | 82.0%  |
| Other Assets                        | 3,156,667               | Operating Revenue  | 5,160,488        | 68.3%   | Ancillary Service         | 18.0%  |
| Total Assets                        | 147,995,974             | Operating Expense  | 15,813,045       | 306.4%  | Current Ratio             | 0.1    |
| Current Liabilities                 | 159,406,845             | Operating Margin   | -10,652,557      | -206.4% | Days to Collect           | 200.8  |
|                                     |                         | Other Income       | 11,085,937       | 214.8%  | Avg Payment Days          | 12.7   |
| Long Term Liabilities               | -467,154                |                    |                  |         |                           |        |
| Long Term Liabilities  Total Equity | -467,154<br>-10,943,717 | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 2.6%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676167 BUCKNER WESTMINSTER PLACE Nonprofit - Church |               |                    |                  |         |                           |        |  |
|---|---------------|--------------------|------------------|---------|---------------------------|--------|--|
| BUCKNER WESTMIN                                     | NSTER PLACE   | 12/31/2020         | 366 Days Settled | t       |                           |        |  |
| LONGVIEW, TX 7560                                   | )5            |                    |                  |         | CR Beds 20 POS B          | eds 0  |  |
| GREGG   |               |                    |                  |         | Key Performanad           | e Ind. |  |
| BLUE CROSS (TEXAS)  Occupancy Rate 86.8%            |               |                    |                  |         |                           |        |  |
| Balance Sheet Income Statement Length               |               |                    |                  |         | Length of Stay            | 117.7  |  |
| Current Assets                                      | 10,074,243    | Total Charges      | 3,646,021        |         | Average Wages             | 15.73  |  |
| Fixed Assets  | 134,765,064   | Contract Allowance | 1,387,948        | 38.1%   | Skilled Nursing           | 77.5%  |  |
| Other Assets  | 3,156,667     | Operating Revenue  | 2,258,073        | 61.9%   | Ancillary Service         | 22.5%  |  |
| Total Assets  | 147,995,974   | Operating Expense  | 7,454,927        | 330.1%  | Current Ratio             | 0.1    |  |
| Current Liabilities                                 | 159,406,845   | Operating Margin   | -5,196,854       | -230.1% | Days to Collect           | 458.9  |  |
| Long Term Liabilities                               | -467,154      | Other Income       | 5,941,624        | 263.1%  | Avg Payment Days          | 26.8   |  |
| Total Equity  | -10,943,717   | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 0.7%   |  |
| Total Liab. and Equity                              | 147,995,974   | Net Profit or Loss | 744,770          | 33.0%   | Return on Equity          | -6.8%  |  |
| 455390 BUENA VII                                    | DA NURSING AN | ND REHAB-SAN ANT   | ONIO             |         | Proprietary - Corporation | n      |  |
| BUENA VIDA NURSI<br>ANTONIO                         | NG AND REHAE  | 3-SAN 12/31/2020   | 366 Days Settled | t       |                           |        |  |
| SAN ANTONIO, TX 7                                   | 8222          |                    |                  |         | CR Beds 222 POS B         | eds 0  |  |
| BEXAR   |               |                    |                  |         | Key Performana            | e Ind. |  |
| NOVITAS   |               |                    |                  |         | Occupancy Rate            | 36.0%  |  |
| Balance S   | heet          | Income             | Statement        |         | Length of Stay            | 212.0  |  |
| Current Assets                                      | -420,189      | Total Charges      | 7,532,086        |         | Average Wages             | 19.67  |  |
| Fixed Assets  | 250,028       | Contract Allowance | 1,100,231        | 14.6%   | Skilled Nursing           | 72.4%  |  |
| Other Assets  | 41,925        | Operating Revenue  | 6,431,855        | 85.4%   | Ancillary Service         | 27.6%  |  |
| Total Assets  | -128,236      | Operating Expense  | 6,780,805        | 105.4%  | Current Ratio             | 0.5    |  |
| Current Liabilities                                 | -811,809      | Operating Margin   | -348,950         | -5.4%   | Days to Collect           | (9.2)  |  |
| Long Term Liabilities                               | 0             | Other Income       | 1,595,951        | 24.8%   | Avg Payment Days          | 100.3  |  |
| Total Equity  | 358,720       | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 211.1% |  |
| Total Liab. and Equity                              | -453,089      | Net Profit or Loss | 1,247,001        | 19.4%   | Return on Equity          | 347.6% |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675145 BUENA VIDA NURSING AND REHAB ODESSA Proprietary - Corporation |               |                    |                  |        |                     |         |  |  |
|--|---------------|--------------------|------------------|--------|---------------------|---------|--|--|
| BUENA VIDA NURSI<br>ODESSA   | NG AND REHAE  | 3 12/31/2020       | 366 Days Settled | d      |                     |         |  |  |
| ODESSA, TX 79762   |               |                    |                  |        | CR Beds 117 POS B   | eds 0   |  |  |
| ECTOR  |               |                    |                  |        | Key Performana      | ce Ind. |  |  |
| NOVITAS (TEXAS)  |               |                    |                  |        | Occupancy Rate      | 65.4%   |  |  |
| Balance Sheet Income Statement Length of Stay 166.6                  |               |                    |                  |        |                     |         |  |  |
| Current Assets   | -197,855      | Total Charges      | 7,683,111        |        | Average Wages       | 22.00   |  |  |
| Fixed Assets   | 165,290       | Contract Allowance | 1,079,538        | 14.1%  | Skilled Nursing     | 75.4%   |  |  |
| Other Assets   | 46,484        | Operating Revenue  | 6,603,573        | 85.9%  | Ancillary Service   | 24.6%   |  |  |
| Total Assets   | 13,919        | Operating Expense  | 7,004,784        | 106.1% | Current Ratio       | 0.2     |  |  |
| Current Liabilities  | -842,280      | Operating Margin   | -401,211         | -6.1%  | Days to Collect     | 3.8     |  |  |
| Long Term Liabilities  | 505,102       | Other Income       | 1,199,221        | 18.2%  | Avg Payment Days    | 84.7    |  |  |
| Total Equity   | 576,399       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 293.6%  |  |  |
| Total Liab. and Equity   | 239,221       | Net Profit or Loss | 798,010          | 12.1%  | Return on Equity    | 138.4%  |  |  |
| 675885 BURLESO   | N ST JOSEPH M | IANOR              |                  |        | Government - County |         |  |  |
| BURLESON ST JOS  | EPH MANOR     | 12/31/2020         | 366 Days Settled | t      |                     |         |  |  |
| CALDWELL, TX 7783  | 36            |                    |                  |        | CR Beds 112 POS B   | eds 0   |  |  |
| BURLESON   |               |                    |                  |        | Key Performana      | ce Ind. |  |  |
| BLUE CROSS (TEXA   | AS)           |                    |                  |        | Occupancy Rate      | 64.7%   |  |  |
| Balance S  | Sheet         | Income             | Statement        |        | Length of Stay      | 265.0   |  |  |
| Current Assets   | 1,517,659     | Total Charges      | 6,209,939        |        | Average Wages       | 21.49   |  |  |
| Fixed Assets   | 0             | Contract Allowance | 923,443          | 14.9%  | Skilled Nursing     | 76.6%   |  |  |
| Other Assets   | 0             | Operating Revenue  | 5,286,496        | 85.1%  | Ancillary Service   | 23.4%   |  |  |
| Total Assets   | 1,517,659     | Operating Expense  | 5,457,259        | 103.2% | Current Ratio       | 1.2     |  |  |
| Current Liabilities  | 1,299,647     | Operating Margin   | -170,763         | -3.2%  | Days to Collect     | 45.8    |  |  |
| Long Term Liabilities  | 0             | Other Income       | 396,487          | 7.5%   | Avg Payment Days    | 0.0     |  |  |
| Long ronn Liabilities  |               |                    |                  |        |                     |         |  |  |
| Total Equity   | 218,012       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 0.0%    |  |  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675592 C C YOUNG MEMORIAL HOME Nonprofit - Other |               |                    |                  |         |                    |          |  |
|--|---------------|--------------------|------------------|---------|--------------------|----------|--|
| C C YOUNG MEMOR                                  | RIAL HOME     | 3/31/2020 3        | 366 Days Settled |         |                    |          |  |
| DALLAS, TX 75214                                 |               |                    |                  |         | CR Beds 530 POS    | Beds 0   |  |
| DALLAS   |               |                    |                  |         | Key Performana     | ace Ind. |  |
| WISCONSIN PHYSIC                                 | CIANS SERVICE |                    |                  |         | Occupancy Rate     | 82.6%    |  |
| Balance S  | heet          | Income             | Statement        |         | Length of Stay     | 237.7    |  |
| Current Assets                                   | 5,652,187     | Total Charges      | 28,644,371       |         | Average Wages      | 18.92    |  |
| Fixed Assets                                     | 183,477,669   | Contract Allowance | 5,642,778        | 19.7%   | Skilled Nursing    | 17.3%    |  |
| Other Assets                                     | 27,459,650    | Operating Revenue  | 23,001,593       | 80.3%   | Ancillary Service  | 7.9%     |  |
| Total Assets                                     | 216,589,506   | Operating Expense  | 43,544,094       | 189.3%  | Current Ratio      | 0.3      |  |
| Current Liabilities                              | 19,012,022    | Operating Margin   | -20,542,501      | -89.3%  | Days to Collect    | 50.5     |  |
| Long Term Liabilities                            | 212,264,794   | Other Income       | 12,063,425       | 52.4%   | Avg Payment Days   | 98.8     |  |
| Total Equity                                     | -14,687,310   | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 4.2%     |  |
| Total Liab. and Equity                           | 216,589,506   | Net Profit or Loss | (8,479,076)      | -36.9%  | Return on Equity   | 57.7%    |  |
| 676109 CALDER W                                  | OODS          |                    |                  |         | Nonprofit - Church |          |  |
| CALDER WOODS                                     |               | 12/31/2020         | 366 Days Settled | t       |                    |          |  |
| BEAUMONT, TX 777                                 | 06            |                    |                  |         | CR Beds 46 POS     | Beds 0   |  |
| JEFFERSON  |               |                    |                  |         | Key Performana     | ace Ind. |  |
| BLUE CROSS (TEXA                                 | AS)           |                    |                  |         | Occupancy Rate     | 81.7%    |  |
| Balance S  | heet          | Income             | Statement        |         | Length of Stay     | 134.8    |  |
| Current Assets                                   | 10,074,243    | Total Charges      | 5,292,644        |         | Average Wages      | 17.17    |  |
| Fixed Assets                                     | 134,765,064   | Contract Allowance | 1,509,343        | 28.5%   | Skilled Nursing    | 81.8%    |  |
| Other Assets                                     | 3,156,667     | Operating Revenue  | 3,783,301        | 71.5%   | Ancillary Service  | 18.2%    |  |
| Total Assets                                     | 147,995,974   | Operating Expense  | 12,018,010       | 317.7%  | Current Ratio      | 0.1      |  |
| Current Liabilities                              | 159,406,845   | Operating Margin   | -8,234,709       | -217.7% | Days to Collect    | 273.9    |  |
| Long Term Liabilities                            | -467,154      | Other Income       | 8,232,659        | 217.6%  | Avg Payment Days   | 16.6     |  |
| Total Equity                                     | -10,943,717   | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 2.1%     |  |
| Total Liab. and Equity                           | 147,995,974   | Net Profit or Loss | (2,050)          | -0.1%   | Return on Equity   | 0.0%     |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675901 CAMBRIDO                           | SE HEALTH AN  | D REHABILITATION (     | CENTER           |        | Nonprofit - Church        |        |
|---|---------------|------------------------|------------------|--------|---------------------------|--------|
| CAMBRIDGE HEALT<br>REHABILITATION CI      |               | 12/31/2020             | 366 Days Settled | d      |                           |        |
| RICHMOND, TX 774                          | 69            |                        |                  |        | CR Beds 112 POS Be        | eds 0  |
| FORT BEND                                 |               |                        |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA                          | AS)           |                        |                  |        | Occupancy Rate            | 84.3%  |
| Balance S                                 | Sheet         | Income Statement       |                  |        | Length of Stay            | 100.1  |
| Current Assets                            | 18,971,506    | Total Charges          | 10,880,337       |        | Average Wages             | 23.30  |
| Fixed Assets                              | 1,308,715     | Contract Allowance     | -839,238         | -7.7%  | Skilled Nursing           | 58.2%  |
| Other Assets                              | 8,721,391     | Operating Revenue      | 11,719,575       | 107.7% | Ancillary Service         | 41.8%  |
| Total Assets                              | 29,001,612    | Operating Expense      | 9,087,680        | 77.5%  | Current Ratio             | 13.2   |
| Current Liabilities                       | 1,432,109     | Operating Margin       | 2,631,895        | 22.5%  | Days to Collect           | 43.6   |
| Long Term Liabilities                     | 8,721,391     | Other Income           | 4,213            | 0.0%   | Avg Payment Days          | 26.3   |
| Total Equity                              | 18,848,112    | Other Expense          | 0                | 0.0%   | Depreciation Rate         | 62.7%  |
| Total Liab. and Equity                    | 29,001,612    | Net Profit or Loss     | 2,636,108        | 22.5%  | Return on Equity          | 14.0%  |
| 676186 CAMBRIDO                           | GE LTC PARTNE | ERS INC                |                  |        | Proprietary - Corporation | 1      |
| CAMBRIDGE LTC PA                          | ARTNERS INC   | 12/31/2020             | 366 Days Settled | t      |                           |        |
| DIMMITT, TX 79027                         |               |                        |                  |        | CR Beds 114 POS Be        | eds 0  |
| CASTRO                                    |               |                        |                  |        | Key Performanac           | e Ind. |
| BLUE CROSS (TEXA                          | AS)           |                        |                  |        | Occupancy Rate            | 29.5%  |
| Balance S                                 | Sheet         | Income                 | Statement        |        | Length of Stay            | 273.7  |
| Current Assets                            | 531,579       | Total Charges          | 2,377,399        |        | Average Wages             | 18.01  |
| Fixed Assets                              | 1,421         | Contract Allowance     | 41,782           | 1.8%   | Skilled Nursing           | 86.1%  |
| Other Assets                              | 850           | Operating Revenue      | 2,335,617        | 98.2%  | Ancillary Service         | 13.9%  |
| Total Assets                              | 533,850       | Operating Expense      | 2,669,492        | 114.3% | Current Ratio             | 1.3    |
|   |               | O a serial and Manager | -333,875         | -14.3% | Days to Collect           | 20.4   |
| Current Liabilities                       | 399,507       | Operating Margin       | 000,070          |        | Dayo to Concot            | 28.1   |
| Current Liabilities Long Term Liabilities | 399,507<br>0  | Other Income           | 771,092          |        | Avg Payment Days          | 54.8   |
|   |               |                        |                  | 33.0%  | •                         |        |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676300 CANTON O  | AKS   |  |   |  | Nonprofit - Church  |  |
|--|---|--|---|--|---|--|
| CANTON OAKS  |   | 5/31/2020 3  | 866 Days Settled  |  |   |  |
| CANTON, TX 75103   |   |  |   |  | CR Beds 120 POS E   | Beds 0   |
| VAN ZANDT  |   |  |   |  | Key Performana  | ce Ind.  |
| NOVITAS (TEXAS)  |   |  |   |  | Occupancy Rate  | 63.9%  |
| Balance Sh   | neet  | Income   | Statement   |  | Length of Stay  | 98.1   |
| Current Assets   | 676,354   | Total Charges  | 8,143,597   |  | Average Wages   | 17.87  |
| Fixed Assets   | 91,366  | Contract Allowance   | 1,738,686   | 21.4%                                    | Skilled Nursing   | 59.6%  |
| Other Assets   | 714   | Operating Revenue  | 6,404,911   | 78.6%                                    | Ancillary Service   | 40.4%  |
| Total Assets   | 768,434   | Operating Expense  | 6,819,186   | 106.5%                                   | Current Ratio   | 1.5  |
| Current Liabilities  | 456,904   | Operating Margin   | -414,275  | -6.5%                                    | Days to Collect   | 36.8   |
| Long Term Liabilities  | 68,298  | Other Income   | 250,280   | 3.9%                                     | Avg Payment Days  | 14.0   |
| Total Equity   | 243,232   | Other Expense  | 0   | 0.0%                                     | Depreciation Rate   | 1,350.1%   |
|  |   | •  |   |  |   |  |
| Total Liab. and Equity   | 768,434   | Net Profit or Loss   | (163,995)   | -2.6%                                    | Return on Equity  | -67.4%   |
|  |   | Net Profit or Loss  HABILITATION   | (163,995)   | -2.6%                                    | Proprietary - Corporation   |  |
| <u> </u>   | NURSING & RE  | HABILITATION   | (163,995)<br>366 Days Settled   |  |   |  |
| 676341 CAPROCK   | NURSING & RE  | HABILITATION   | <u>-</u>  |  |   | on   |
| 676341 CAPROCK I   | NURSING & RE  | HABILITATION   | <u>-</u>  |  | Proprietary - Corporation   | on<br>Beds 0   |
| 676341 CAPROCK II CAPROCK NURSING BORGER, TX 79007   | NURSING & RE  | HABILITATION   | <u>-</u>  |  | Proprietary - Corporation  CR Beds 120 POS E  | on<br>Beds 0   |
| 676341 CAPROCK II CAPROCK NURSING BORGER, TX 79007 HUTCHINSON  | NURSING & RE  | HABILITATION TION 12/31/2020   | <u>-</u>  |  | Proprietary - Corporation  CR Beds 120 POS E  Key Performana  | en<br>Beds 0<br><b>ce Ind.</b>                             |
| 676341 CAPROCK II CAPROCK NURSING BORGER, TX 79007 HUTCHINSON NOVITAS (TEXAS)  | NURSING & RE & REHABILITA   | HABILITATION TION 12/31/2020   | 366 Days Settled  |  | CR Beds 120 POS E  Key Performana  Occupancy Rate   | en Beds 0 ce Ind. 55.1%                                    |
| 676341 CAPROCK II CAPROCK NURSING BORGER, TX 79007 HUTCHINSON NOVITAS (TEXAS) Balance Sh   | NURSING & RE & REHABILITA   | HABILITATION TION 12/31/2020   | 366 Days Settled  | I  | CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay   | Beds 0  ce Ind. 55.1% 131.4                                |
| 676341 CAPROCK II CAPROCK NURSING BORGER, TX 79007 HUTCHINSON NOVITAS (TEXAS) Balance Sh   | NURSING & RE & REHABILITA neet -741,033                                   | HABILITATION TION 12/31/2020 Income Total Charges  | 366 Days Settled Statement 6,968,212  | 14.3%                                    | CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | seds 0  ce Ind. 55.1% 131.4 17.07                          |
| 676341 CAPROCK II CAPROCK NURSING BORGER, TX 79007 HUTCHINSON NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets   | NURSING & RE & REHABILITA  neet -741,033 168,291                          | Income Total Charges Contract Allowance  | 366 Days Settled  Statement  6,968,212  998,555                               | 14.3%<br>85.7%                           | CR Beds 120 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | seds 0  ce Ind. 55.1% 131.4 17.07 74.6%                    |
| 676341 CAPROCK II CAPROCK NURSING BORGER, TX 79007 HUTCHINSON NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets  | NURSING & RE & REHABILITA  neet -741,033 168,291 97,328                   | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  6,968,212  998,555  5,969,657                    | 14.3%<br>85.7%<br>99.4%                  | CR Beds 120 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | on  Beds 0  ce Ind. 55.1% 131.4 17.07 74.6% 25.4%          |
| 676341 CAPROCK II CAPROCK NURSING BORGER, TX 79007 HUTCHINSON NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets                                 | NURSING & RE & REHABILITA  -741,033  168,291  97,328  -475,414            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  6,968,212  998,555  5,969,657  5,933,706         | 14.3%<br>85.7%<br>99.4%<br>0.6%          | CR Beds 120 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio   | nn Beds 0 <b>ce Ind.</b> 55.1% 131.4 17.07 74.6% 25.4% 0.8 |
| 676341 CAPROCK INC.  CAPROCK NURSING  BORGER, TX 79007  HUTCHINSON  NOVITAS (TEXAS)  Balance Sh  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | NURSING & RE & REHABILITA  neet -741,033 168,291 97,328 -475,414 -981,294 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  6,968,212  998,555  5,969,657  5,933,706  35,951 | 14.3%<br>85.7%<br>99.4%<br>0.6%<br>12.2% | Proprietary - Corporation  CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | seds 0  ce Ind. 55.1% 131.4 17.07 74.6% 25.4% 0.8 24.3     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676252 CAPSTONE                           | E HEALTHCARE | ESTATES AT VETE               | RANS MEMORIA         | L             | Nonprofit - Church                |              |
|---|--------------|-------------------------------|----------------------|---------------|-----------------------------------|--------------|
| CAPSTONE HEALTH<br>VETERANS MEMOR         |              | S AT 12/31/2020               | 366 Days Settled     |               |                                   |              |
| HOUSTON, TX 77038                         | 8            |                               |                      |               | CR Beds 120 POS B                 | eds 0        |
| HARRIS                                    |              |                               |                      |               | Key Performana                    | ce Ind.      |
| NOVITAS (TEXAS)                           |              |                               |                      |               | Occupancy Rate                    | 58.8%        |
| Balance S                                 | heet         | Income                        | Statement            |               | Length of Stay                    | 135.2        |
| Current Assets                            | 2,942,055    | Total Charges                 | 11,500,818           |               | Average Wages                     | 18.26        |
| Fixed Assets                              | 37,109       | Contract Allowance            | 5,023,364            | 43.7%         | Skilled Nursing                   | 94.2%        |
| Other Assets                              | 0            | Operating Revenue             | 6,477,454            | 56.3%         | Ancillary Service                 | 5.8%         |
| Total Assets                              | 2,979,164    | Operating Expense             | 6,488,145            | 100.2%        | Current Ratio                     | 1.5          |
| Current Liabilities                       | 1,928,567    | Operating Margin              | -10,691              | -0.2%         | Days to Collect                   | 100.7        |
| Long Term Liabilities                     | 0            | Other Income                  | 730,274              | 11.3%         | Avg Payment Days                  | 29.3         |
| Total Equity                              | 1,050,597    | Other Expense                 | 0                    | 0.0%          | Depreciation Rate                 | 1,932.8%     |
| Total Liab. and Equity                    | 2,979,164    | Net Profit or Loss            | 719,583              | 11.1%         | Return on Equity                  | 68.5%        |
| 676314 CAPSTONE                           | E HEALTHCARE | ESTATES ON ORE                | И                    |               | Proprietary - Other               |              |
| CAPSTONE HEALTH OREM                      | ICARE ESTATE | S ON 12/31/2020               | 366 Days Settled     |               |                                   |              |
| HOUSTON, TX 7704                          | 5            |                               |                      |               | CR Beds 120 POS B                 | eds 0        |
| HARRIS                                    |              |                               |                      |               | Key Performana                    | ce Ind.      |
| TRAILBLAZER (TEX                          | AS)          |                               |                      |               | Occupancy Rate                    | 66.6%        |
| Balance S                                 | heet         | Income                        | Statement            |               | Length of Stay                    | 113.0        |
| Current Assets                            | 2,737,357    | Total Charges                 | 11,714,646           |               | Average Wages                     | 17.75        |
| Fixed Assets                              | 124,197      | Contract Allowance            | 3,307,122            | 28.2%         | Skilled Nursing                   | 82.3%        |
| Other Assets                              | 13,365       | Operating Revenue             | 8,407,524            | 71.8%         | Ancillary Service                 | 17.7%        |
| Total Assets                              | 2,874,919    | Operating Expense             | 8,048,411            | 95.7%         | Current Ratio                     |              |
|   | 2,017,010    |                               |                      |               |                                   | 3.1          |
| Current Liabilities                       | 893,365      | Operating Margin              | 359,113              | 4.3%          | Days to Collect                   | 3.1<br>68.9  |
| Current Liabilities Long Term Liabilities |              | Operating Margin Other Income | 359,113<br>1,071,232 |               | Days to Collect  Avg Payment Days | 68.9         |
|   | 893,365      |                               |                      | 12.7%         | •                                 |              |
| Long Term Liabilities                     | 893,365<br>0 | Other Income Other Expense    | 1,071,232            | 12.7%<br>0.0% | Avg Payment Days                  | 68.9<br>30.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675277 CARE INN        | OF LA GRANGE   |                    | Nonprofit - Church |        |                           |         |  |
|------------------------|----------------|--------------------|--------------------|--------|---------------------------|---------|--|
| CARE INN OF LA GF      | RANGE          | 12/31/2020         | 366 Days Settled   | t      |                           |         |  |
| LA GRANGE, TX 789      | 945            |                    |                    |        | CR Beds 98 POS B          | eds 0   |  |
| FAYETTE                |                |                    |                    |        | Key Performana            | ce Ind. |  |
| WISCONSIN PHYSIC       | CIANS SERVICE  |                    |                    |        | Occupancy Rate            | 43.8%   |  |
| Balance S              | Sheet          | Income             | Statement          |        | Length of Stay            | 185.0   |  |
| Current Assets         | 2,207,196      | Total Charges      | 3,681,166          |        | Average Wages             | 20.08   |  |
| Fixed Assets           | 4,718,061      | Contract Allowance | -349,869           | -9.5%  | Skilled Nursing           | 69.6%   |  |
| Other Assets           | 3,180          | Operating Revenue  | 4,031,035          | 109.5% | Ancillary Service         | 30.4%   |  |
| Total Assets           | 6,928,437      | Operating Expense  | 3,710,244          | 92.0%  | Current Ratio             | 5.2     |  |
| Current Liabilities    | 425,167        | Operating Margin   | 320,791            | 8.0%   | Days to Collect           | 36.1    |  |
| Long Term Liabilities  | 5,170,473      | Other Income       | 426,402            | 10.6%  | Avg Payment Days          | 24.4    |  |
| Total Equity           | 1,332,797      | Other Expense      | 0                  | 0.0%   | Depreciation Rate         | 6.7%    |  |
| Total Liab. and Equity | 6,928,437      | Net Profit or Loss | 747,193            | 18.5%  | Return on Equity          | 56.1%   |  |
| 676046 CARE NUR        | SING & REHAB   | ILITATION          |                    |        | Proprietary - Corporation | n       |  |
| CARE NURSING & R       | REHABILITATION | N 12/31/2020       | 214 Days Settled   | t      |                           |         |  |
| BROWNWOOD, TX 7        | 76802          | 5/31/2020 1        | 52 Days Settled    |        | CR Beds 97 POS Beds 0     |         |  |
| BROWN                  |                |                    |                    |        | Key Performana            | ce Ind. |  |
| BLUE CROSS (TEXA       | AS)            |                    |                    |        | Occupancy Rate            | 66.1%   |  |
| Balance S              | Sheet          | Income             | Statement          |        | Length of Stay            | 195.0   |  |
| Current Assets         | 340,224        | Total Charges      | 2,784,578          |        | Average Wages             | 16.89   |  |
| Fixed Assets           | 40,901         | Contract Allowance | 272,756            | 9.8%   | Skilled Nursing           | 71.4%   |  |
| Other Assets           | -71,818        | Operating Revenue  | 2,511,822          | 90.2%  | Ancillary Service         | 23.3%   |  |
| Total Assets           | 309,307        | Operating Expense  | 2,321,079          | 92.4%  | Current Ratio             | (1.1)   |  |
| Current Liabilities    | -296,779       | Operating Margin   | 190,743            | 7.6%   | Days to Collect           | 32.9    |  |
| Long Term Liabilities  | -3,657         | Other Income       | 17,335             | 0.7%   | Avg Payment Days          | 28.6    |  |
| Total Equity           | 293,667        | Other Expense      | 0                  | 0.0%   | Depreciation Rate         | 414.6%  |  |
| Total Liab. and Equity | -6,769         | Net Profit or Loss | 208,078            | 8.3%   | Return on Equity          | 70.9%   |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| ING & REHAB                       | ILITATION   |  |  | Nonprofit - Church  |                      |
|-----------------------------------|---|--|--|---|----------------------|
| HABILITATION                      | N 12/31/2020  | 214 Days Settled   |  |   |                      |
| 802                               | 5/31/2020 1   | 52 Days Settled  |  | CR Beds 97 POS Be   | eds 0                |
|                                   |   |  |  | Key Performanac   | e Ind.               |
| 3)                                |   |  |  | Occupancy Rate  | 65.3%                |
| eet                               | Income Statement  |  |  | Length of Stay  | 155.8                |
| 3,100,824                         | Total Charges   | 3,911,585  |  | Average Wages   | 16.89                |
| 668,683                           | Contract Allowance  | 306,806  | 7.8%   | Skilled Nursing   | 75.2%                |
| 85,656                            | Operating Revenue   | 3,604,779  | 92.2%  | Ancillary Service   | 20.0%                |
| 3,855,163                         | Operating Expense   | 3,365,392  | 93.4%  | Current Ratio   | 0.9                  |
| 3,634,786                         | Operating Margin  | 239,387  | 6.6%   | Days to Collect   | 336.5                |
| 27,632                            | Other Income  | 237,195  | 6.6%   | Avg Payment Days  | 325.8                |
| 562,171                           | Other Expense   | 0  | 0.0%   | Depreciation Rate   | 42.8%                |
| 4,224,589                         | Net Profit or Loss  | 476,582  | 13.2%  | Return on Equity  | 84.8%                |
| E OF BOERN                        | Ē   |  |  | Proprietary - Other   |                      |
| ERNE                              | 12/31/2020  | 366 Days Settled   |  |   |                      |
|                                   |   |  |  | CR Beds 74 POS Be   | eds 0                |
|                                   |   |  |  | Key Performanad   | e Ind.               |
| 3)                                |   |  |  | Occupancy Rate  | 72.9%                |
| eet                               | Income  | Statement  |  | Length of Stay  | 448.5                |
| 1,850,158                         | Total Charges   | 7,042,169  |  | Average Wages   | 22.43                |
|                                   | Contract Allowance  | 2,159,876  | 30.7%  | Skilled Nursing   |                      |
| 276,961                           | Contract Allowance  | 2,100,070  | 30.7 /6  | Skilled Nursing   | 58.7%                |
| 276,961<br>814,153                | Operating Revenue   | 4,882,293  |  | Ancillary Service   | 58.7%<br>41.3%       |
|                                   |   |  | 69.3%  | · ·   |                      |
| 814,153                           | Operating Revenue   | 4,882,293  | 69.3%<br>95.9%   | Ancillary Service   | 41.3%                |
| 814,153<br>2,941,272              | Operating Revenue Operating Expense   | 4,882,293<br>4,679,793   | 69.3%<br>95.9%<br>4.1%   | Ancillary Service Current Ratio   | 41.3%<br>1.6         |
| 814,153<br>2,941,272<br>1,139,990 | Operating Revenue Operating Expense Operating Margin  | 4,882,293<br>4,679,793<br>202,500  | 69.3%<br>95.9%<br>4.1%<br>3.3%   | Ancillary Service Current Ratio Days to Collect                         | 41.3%<br>1.6<br>15.5 |
|                                   | HABILITATION 802 3,100,824 668,683 85,656 3,855,163 3,634,786 27,632 562,171 4,224,589 E OF BOERNI ERNE | Income   3,100,824   Total Charges   668,683   Contract Allowance   85,656   Operating Revenue   3,855,163   Operating Expense   3,634,786   Operating Margin   27,632   Other Income   562,171   Other Expense   4,224,589   Net Profit or Loss | ### HABILITATION 12/31/2020 214 Days Settled 5/31/2020 152 Days Settled 5/3 | HABILITATION 12/31/2020 214 Days Settled  5/31/2020 152 Days Settled  1 | HABILITATION         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675997 CARILLON        | INC         |                    |                  |         | Nonprofit - Other        |               |
|------------------------|-------------|--------------------|------------------|---------|--------------------------|---------------|
| CARILLON INC           |             | 6/30/2020          | 366 Days Settled |         |                          |               |
| LUBBOCK, TX 79416      | 3           |                    |                  |         | CR Beds 140 POS E        | Beds 0        |
| LUBBOCK                |             |                    |                  |         | Key Performana           | ce Ind.       |
| NOVITAS                |             |                    |                  |         | Occupancy Rate           | 84.5%         |
| Balance S              | Sheet       | Income             | Statement        |         | Length of Stay           | 93.3          |
| Current Assets         | 5,015,790   | Total Charges      | 16,204,399       |         | Average Wages            | 18.82         |
| Fixed Assets           | 37,726,056  | Contract Allowance | 5,775,953        | 35.6%   | Skilled Nursing          | 77.4%         |
| Other Assets           | 13,197,749  | Operating Revenue  | 10,428,446       | 64.4%   | Ancillary Service        | 22.6%         |
| Total Assets           | 55,939,595  | Operating Expense  | 26,910,426       | 258.0%  | Current Ratio            | 0.2           |
| Current Liabilities    | 28,605,169  | Operating Margin   | -16,481,980      | -158.0% | Days to Collect          | 42.8          |
| Long Term Liabilities  | 65,526,237  | Other Income       | 16,298,502       | 156.3%  | Avg Payment Days         | 20.3          |
| Total Equity           | -38,191,811 | Other Expense      | 0                | 0.0%    | Depreciation Rate        | 5.9%          |
| Total Liab. and Equity | 55,939,595  | Net Profit or Loss | (183,478)        | -1.8%   | Return on Equity         | 0.5%          |
| 676429 CARRARA         |             |                    |                  |         | Proprietary - Partnershi | р             |
| CARRARA                |             | 9/30/2020          | 153 Days Settled |         |                          |               |
| PLANO, TX 75093        |             | 4/30/2020 1        | 21 Days Settled  |         | CR Beds 112 POS E        | Beds 0        |
| COLLIN                 |             |                    |                  |         | Key Performana           | ce Ind.       |
| NOVITAS (TEXAS)        |             |                    |                  |         | Occupancy Rate           | 52.0%         |
| Balance S              | Sheet       | Income             | Statement        |         | Length of Stay           | 57.3          |
| Current Assets         | 413,841     | Total Charges      | 2,997,297        |         | Average Wages            | 26.89         |
| Fixed Assets           | 17,782      | Contract Allowance | 864,291          | 28.8%   | Skilled Nursing          | 70.8%         |
| Other Assets           | 1,849       | Operating Revenue  | 2,133,006        | 71.2%   | Ancillary Service        | 29.2%         |
| Total Assets           | 433,472     | Operating Expense  | 2,825,547        | 132.5%  | Current Ratio            | 1.0           |
| Current Liabilities    | 403,348     | Operating Margin   | -692,541         | -32.5%  | Days to Collect          | 47.5          |
| Long Term Liabilities  | 0           | Other Income       | 5,490            | 0.3%    | Avg Payment Days         | 33.3          |
| Total Equity           | 30,124      | Other Expense      | 0                | 0.0%    | Depreciation Rate        | 2,725.4%      |
| Total Liab. and Equity | 433,472     | Net Profit or Loss | (687,053)        | -32.2%  | Return on Equity         | -<br>2,280.7% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676429 CARRARA   |   |  |  |                                 | Nonprofit - Church   |   |
|--|---|--|--|---------------------------------|--|---|
| CARRARA  |   | 9/30/2020 1  | 53 Days Settled  |                                 |  |   |
| PLANO, TX 75093  |   | 4/30/2020 1  | 21 Days Settled  |                                 | CR Beds 112 POS B  | eds 0   |
| COLLIN   |   |  |  |                                 | Key Performana   | ce Ind.                                       |
| NOVITAS (TEXAS)  |   |  |  |                                 | Occupancy Rate   | 46.9%   |
| Balance S  | heet  | Income   | Statement  |                                 | Length of Stay   | 52.8  |
| Current Assets   | 762,064   | Total Charges  | 3,672,290  |                                 | Average Wages  | 26.89   |
| Fixed Assets   | 0   | Contract Allowance   | 653,111  | 17.8%                           | Skilled Nursing  | 80.8%   |
| Other Assets   | 0   | Operating Revenue  | 3,019,179  | 82.2%                           | Ancillary Service  | 19.2%   |
| Total Assets   | 762,064   | Operating Expense  | 3,041,343  | 100.7%                          | Current Ratio  | 2.4   |
| Current Liabilities  | 320,067   | Operating Margin   | -22,164  | -0.7%                           | Days to Collect  | 69.7  |
| Long Term Liabilities  | 0   | Other Income   | 44,224   | 1.5%                            | Avg Payment Days   | 13.3  |
| Total Equity   | 441,997   | Other Expense  | 0  | 0.0%                            | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity   | 762,064   | Net Profit or Loss   | 22,060   | 0.7%                            | Return on Equity   | 5.0%  |
| 675181 CARRIAGE  | HOUSE MANO  | R  |  |                                 | Proprietary - Individual   |   |
| CARRIAGE HOUSE   | MANOR   | 12/31/2020   | 366 Days Settled   |                                 |  |   |
| SULPHUR SPRINGS  |   |  |  |                                 |  |   |
|  | , TX 75482  |  |  |                                 | CR Beds 144 POS B  | eds 0   |
| HOPKINS  | , TX 75482  |  |  |                                 | CR Beds 144 POS B  |   |
|  |   |  |  |                                 |  |   |
| HOPKINS  | CIANS SERVICE                                       |  | Statement  |                                 | Key Performana   | ce Ind.                                       |
| HOPKINS<br>WISCONSIN PHYSIC  | CIANS SERVICE                                       |  | Statement<br>10,034,517                                      |                                 | Key Performana Occupancy Rate  | <b>ce Ind.</b> 47.3%                          |
| HOPKINS WISCONSIN PHYSIC Balance S   | CIANS SERVICE<br>Sheet<br>3,212,963                 | Income   |  | 23.5%                           | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 47.3% 115.9                    |
| HOPKINS WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>3,212,963                 | Income<br>Total Charges  | 10,034,517   |                                 | Key Performana Occupancy Rate Length of Stay Average Wages   | 47.3%<br>115.9<br>15.64                       |
| HOPKINS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>3,212,963<br>591,250      | Income Total Charges Contract Allowance  | 10,034,517<br>2,356,940                                      | 76.5%                           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind.<br>47.3%<br>115.9<br>15.64<br>89.3%   |
| HOPKINS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br>Sheet<br>3,212,963<br>591,250<br>0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 10,034,517<br>2,356,940<br>7,677,577                         | 76.5%<br>89.9%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 47.3% 115.9 15.64 89.3% 0.0%          |
| HOPKINS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  3,212,963  591,250  0  3,804,213     | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 10,034,517<br>2,356,940<br>7,677,577<br>6,904,045            | 76.5%<br>89.9%<br>10.1%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 47.3% 115.9 15.64 89.3% 0.0% 6.3      |
| HOPKINS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 3,212,963 591,250 0 3,804,213 509,199               | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 10,034,517<br>2,356,940<br>7,677,577<br>6,904,045<br>773,532 | 76.5%<br>89.9%<br>10.1%<br>0.1% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 47.3% 115.9 15.64 89.3% 0.0% 6.3 72.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675373 CARRIZO S                              | SPRINGS NURS                 | ING AND REHABILIT                                    | ATION LP                           |                                    | Proprietary - Corporation                       | 1                              |
|---|------------------------------|--|------------------------------------|------------------------------------|---|--------------------------------|
| CARRIZO SPRINGS<br>REHABILITATION LF          |                              | 12/31/2020   | 275 Days Settled                   | I                                  |   |                                |
| CARRIZO SPRINGS                               | TX 78834                     | 3/31/2020 9  | 1 Days Settled                     |                                    | CR Beds 100 POS Be                              | eds 0                          |
| DIMMIT  |                              |  |                                    |                                    | Key Performanad                                 | e Ind.                         |
| WISCONSIN PHYSIC                              | CIANS SERVICE                |  |                                    |                                    | Occupancy Rate                                  | 47.7%                          |
| Balance S                                     | Sheet                        | Income   | Statement                          |                                    | Length of Stay                                  | 60.3                           |
| Current Assets                                | 239,757                      | Total Charges  | 906,681                            |                                    | Average Wages                                   | 17.67                          |
| Fixed Assets                                  | 198,182                      | Contract Allowance                                   | 33,911                             | 3.7%                               | Skilled Nursing                                 | 79.4%                          |
| Other Assets                                  | 331,018                      | Operating Revenue                                    | 872,770                            | 96.3%                              | Ancillary Service                               | 20.6%                          |
| Total Assets                                  | 768,957                      | Operating Expense                                    | 906,023                            | 103.8%                             | Current Ratio                                   | 0.5                            |
| Current Liabilities                           | 525,439                      | Operating Margin                                     | -33,253                            | -3.8%                              | Days to Collect                                 | 200.3                          |
| Long Term Liabilities                         | 0                            | Other Income   | 1,022                              | 0.1%                               | Avg Payment Days                                | 151.6                          |
| Total Equity                                  | 243,518                      | Other Expense  | 0                                  | 0.0%                               | Depreciation Rate                               | 15.8%                          |
| Total Liab. and Equity                        | 768,957                      | Net Profit or Loss                                   | (32,227)                           | -3.7%                              | Return on Equity                                | -13.2%                         |
| 675373 CARRIZO S                              | SPRINGS NURS                 | ING AND REHABILIT                                    | ATION LP                           |                                    | Proprietary - Corporation                       | 1                              |
| CARRIZO SPRINGS<br>REHABILITATION LF          |                              | 12/31/2020   | 275 Days Settled                   | I                                  |   |                                |
| CARRIZO SPRINGS                               | TX 78834                     | 3/31/2020 9  | 1 Days Settled                     |                                    | CR Beds 100 POS Be                              | eds 0                          |
| DIMMIT  |                              |  |                                    |                                    | Key Performanad                                 | e Ind.                         |
| WISCONSIN PHYSIC                              | CIANS SERVICE                |  |                                    |                                    | Occupancy Rate                                  | 39.6%                          |
| Balance S                                     | Sheet                        | Income   | Statement                          |                                    | Length of Stay                                  | 170.0                          |
| Current Assets                                | 733,724                      | Total Charges  | 2,497,063                          |                                    | Average Wages                                   | 17.67                          |
|   |                              |  |                                    |                                    |   |                                |
| Fixed Assets                                  | 30,425                       | Contract Allowance                                   | -135,735                           | -5.4%                              | Skilled Nursing                                 | 84.7%                          |
| Fixed Assets Other Assets                     | 30,425<br>-6,734             | Contract Allowance Operating Revenue                 | -135,735<br>2,632,798              |                                    | Skilled Nursing Ancillary Service               |                                |
|   |                              |  |                                    | 105.4%                             | _   | 84.7%                          |
| Other Assets                                  | -6,734                       | Operating Revenue                                    | 2,632,798                          | 105.4%<br>116.5%                   | Ancillary Service                               | 84.7%<br>15.3%                 |
| Other Assets Total Assets                     | -6,734<br>757,415            | Operating Revenue Operating Expense                  | 2,632,798<br>3,066,074             | 105.4%<br>116.5%<br>-16.5%         | Ancillary Service Current Ratio                 | 84.7%<br>15.3%<br>0.8          |
| Other Assets Total Assets Current Liabilities | -6,734<br>757,415<br>958,847 | Operating Revenue Operating Expense Operating Margin | 2,632,798<br>3,066,074<br>-433,276 | 105.4%<br>116.5%<br>-16.5%<br>8.8% | Ancillary Service Current Ratio Days to Collect | 84.7%<br>15.3%<br>0.8<br>116.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | TON HEALTH A   | ND REHABILITATION  | CENTER  |  | Nonprofit - Church  |  |
|--|--|--|---|--|---|--|
| CARROLLTON HEAI<br>REHABILITATION CI   |  | 6/30/2020 3  | 66 Days Settled   |  |   |  |
| CARROLLTON, TX 7   | 75006  |  |   |  | CR Beds 108 POS Be  | eds 0  |
| DALLAS   |  |  |   |  | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |   |  | Occupancy Rate  | 74.7%  |
| Balance S  | Sheet  | Income Statement   |   | Length of Stay                           | 125.6   |  |
| Current Assets   | 8,162,213  | Total Charges  | 7,560,298   |  | Average Wages   | 23.78  |
| Fixed Assets   | 451,165  | Contract Allowance   | -1,147,525  | -15.2%                                   | Skilled Nursing   | 57.4%  |
| Other Assets   | 4,477,811  | Operating Revenue  | 8,707,823   | 115.2%                                   | Ancillary Service   | 42.6%  |
| Total Assets   | 13,091,189   | Operating Expense  | 6,403,050   | 73.5%                                    | Current Ratio   | 3.8  |
| Current Liabilities  | 2,147,016  | Operating Margin   | 2,304,773   | 26.5%                                    | Days to Collect   | 48.3   |
| Long Term Liabilities  | 4,477,811  | Other Income   | 3,743   | 0.0%                                     | Avg Payment Days  | 19.8   |
| Total Equity   | 6,466,362  | Other Expense  | 0   | 0.0%                                     | Depreciation Rate   | 67.5%  |
| Total Liab. and Equity   | 13,091,189   | Net Profit or Loss   | 2,308,516   | 26.5%                                    | Return on Equity  | 35.7%  |
|  | E HEALTHCARI   | CENTER   |   |  | Proprietary - Corporation   | 1  |
| CARTHAGE HEALTH  |  |  |   |  |   |  |
|  | HCARE CENTER   | 12/31/2020   | 366 Days Settled  | d  |   |  |
| CARTHAGE, TX 756   |  | 12/31/2020   | 366 Days Settled  | i  | CR Beds 104 POS Be  | eds 0  |
| CARTHAGE, TX 756<br>PANOLA   |  | 12/31/2020   | 366 Days Settled  | d  | CR Beds 104 POS Be  |  |
| •  | 33   | 12/31/2020   | 366 Days Settled  | i  |   |  |
| PANOLA   | 33<br>AS)  |  | 366 Days Settled  | 1  | Key Performanac   | e Ind.   |
| PANOLA BLUE CROSS (TEXA  | 33<br>AS)<br>Sheet                                     |  | ·   | d  | Key Performanao<br>Occupancy Rate   | 53.9%<br>315.7   |
| PANOLA BLUE CROSS (TEXA  | 33<br>AS)<br>Sheet                                     | <b>Income</b><br>Total Charges   | Statement   | 22.5%                                    | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 53.9%<br>315.7<br>16.05                                  |
| PANOLA  BLUE CROSS (TEXA  Balance S  Current Assets  | 33<br>AS)<br><b>Sheet</b><br>17,020,870                | <b>Income</b><br>Total Charges   | <b>Statement</b> 6,084,763                                  | 22.5%                                    | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 53.9%<br>315.7   |
| PANOLA  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  | 33<br>AS)<br>Sheet<br>17,020,870<br>26,534             | Income Total Charges Contract Allowance  | <b>Statement</b> 6,084,763 1,366,196                        | 22.5%                                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 53.9%<br>315.7<br>16.05<br>80.5%                         |
| PANOLA  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 33 AS) Sheet 17,020,870 26,534                         | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 6,084,763 1,366,196 4,718,567                     | 22.5%<br>77.5%<br>73.5%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 53.9%<br>315.7<br>16.05<br>80.5%<br>19.5%                |
| PANOLA  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 33 AS) Sheet 17,020,870 26,534 0 17,047,404            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,084,763 1,366,196 4,718,567 3,466,438           | 22.5%<br>77.5%<br>73.5%<br>26.5%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 53.9%<br>315.7<br>16.05<br>80.5%<br>19.5%<br>1.4<br>32.8 |
| PANOLA  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 33 AS) Sheet 17,020,870 26,534 0 17,047,404 12,342,390 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,084,763 1,366,196 4,718,567 3,466,438 1,252,129 | 22.5%<br>77.5%<br>73.5%<br>26.5%<br>9.6% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 53.9%<br>315.7<br>16.05<br>80.5%<br>19.5%                |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675387 CARTHAG                     | E LTC PARTNE  | RS INC             |                  |        | Proprietary - Corporatio | n       |
|------------------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| CARTHAGE LTC PA                    | RTNERS INC    | 12/31/2020         | 366 Days Settled | I      |                          |         |
| CARTHAGE, TX 756                   | 33            |                    |                  |        | CR Beds 108 POS B        | eds 0   |
| PANOLA                             |               |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA                   | AS)           |                    |                  |        | Occupancy Rate           | 42.1%   |
| Balance S                          | Sheet         | Income Statement   |                  |        | Length of Stay           | 203.1   |
| Current Assets                     | 797,893       | Total Charges      | 3,884,121        |        | Average Wages            | 17.35   |
| Fixed Assets                       | 29,234        | Contract Allowance | 92,071           | 2.4%   | Skilled Nursing          | 77.1%   |
| Other Assets                       | 0             | Operating Revenue  | 3,792,050        | 97.6%  | Ancillary Service        | 22.9%   |
| Total Assets                       | 827,127       | Operating Expense  | 4,381,222        | 115.5% | Current Ratio            | 1.2     |
| Current Liabilities                | 651,103       | Operating Margin   | -589,172         | -15.5% | Days to Collect          | 15.0    |
| Long Term Liabilities              | 0             | Other Income       | 754,390          | 19.9%  | Avg Payment Days         | 53.6    |
| Total Equity                       | 176,024       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 183.2%  |
| Total Liab. and Equity             | 827,127       | Net Profit or Loss | 165,218          | 4.4%   | Return on Equity         | 93.9%   |
| 675960 CASTLE P                    | INES HEALTH A | ND REHABILITATION  | N                |        | Proprietary - Corporatio | n       |
| CASTLE PINES HEA<br>REHABILITATION | LTH AND       | 12/31/2020         | 366 Days Settled | I      |                          |         |
| LUFKIN, TX 75904                   |               |                    |                  |        | CR Beds 120 POS B        | eds 0   |
| ANGELINA                           |               |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA                   | AS)           |                    |                  |        | Occupancy Rate           | 67.8%   |
| Balance S                          | Sheet         | Income             | Statement        |        | Length of Stay           | 107.4   |
| Current Assets                     | 1,969,669     | Total Charges      | 8,339,288        |        | Average Wages            | 17.70   |
| Fixed Assets                       | 2,286,472     | Contract Allowance | 977,728          | 11.7%  | Skilled Nursing          | 75.8%   |
| Other Assets                       | 69,466        | Operating Revenue  | 7,361,560        | 88.3%  | Ancillary Service        | 24.2%   |
| Total Assets                       | 4,325,607     | Operating Expense  | 7,077,422        | 96.1%  | Current Ratio            | 0.9     |
| Current Liabilities                | 2,189,519     | Operating Margin   | 284,138          | 3.9%   | Days to Collect          | 35.5    |
| Long Term Liabilities              | 1,063,120     | Other Income       | 1,049,826        | 14.3%  | Avg Payment Days         | 214.0   |
| Total Equity                       | -960,013      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |
|                                    |               |                    |                  |        |                          |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676461 CASTRO C   | OUNTY HOSPIT  | TAL DISTRICT DBA C   | OUNTRY VIEW I   | _                                 | Nonprofit - Church  |  |
|---|---|--|---|-----------------------------------|---|--|
| CASTRO COUNTY H   |   | RICT 9/30/2020 3   | 66 Days Settled   |                                   |   |  |
| DIMMITT, TX 79027   |   |  |   |                                   | CR Beds 60 POS Be   | eds 0  |
| CASTRO  |   |  |   |                                   | Key Performanad   | e Ind.   |
| NOVITAS (TEXAS)   |   |  |   |                                   | Occupancy Rate  | 75.1%  |
| Balance S   | heet  | Income   | Statement   |                                   | Length of Stay  | 392.7  |
| Current Assets  | 410,302   | Total Charges  | 2,726,142   |                                   | Average Wages   | 16.53  |
| Fixed Assets  | 11,584,378  | Contract Allowance   | 0   | 0.0%                              | Skilled Nursing   | 100.0%   |
| Other Assets  | 0   | Operating Revenue  | 2,726,142   | 100.0%                            | Ancillary Service   | 0.0%   |
| Total Assets  | 11,994,680  | Operating Expense  | 4,628,180   | 169.8%                            | Current Ratio   | 273.5  |
| Current Liabilities   | 1,500   | Operating Margin   | -1,902,038  | -69.8%                            | Days to Collect   | 17.4   |
| Long Term Liabilities   | 9,775,649   | Other Income   | 71,534  | 2.6%                              | Avg Payment Days  | 0.1  |
| Total Equity  | 2,217,531   | Other Expense  | 0   | 0.0%                              | Depreciation Rate   | 3.9%   |
| Total Liab. and Equity  | 11,994,680  | Net Profit or Loss   | (1,830,504)   | -67.1%                            | Return on Equity  | -82.5%   |
| 0.00=0  |   | AND REHABILITATIO  |   |                                   | Proprietary - Corporation   | า  |
| CEDAR CREEK NUR<br>REHABILITATION CI                                      |   | 12/31/2020   | 366 Days Settled  |                                   |   |  |
| BANDERA, TX 78003   | 3   |  |   |                                   | CR Beds 62 POS Bo   | eds 0  |
| BANDERA   |   |  |   |                                   | Key Performanac   |  |
| WISCONSIN PHYSIC  |   |  |   |                                   | •   | e Ind.   |
|   | CIANS SERVICE                                       |  |   |                                   | Occupancy Rate  | <b>6</b> 0.2%                                    |
| Balance S   |   |  | Statement   |                                   | •   | 60.2%  |
| Balance S<br>Current Assets   |   |  | <b>Statement</b> 3,134,514                                |                                   | Occupancy Rate  | 60.2%<br>273.1                                   |
|   | Sheet   | Income   |   | 11.8%                             | Occupancy Rate Length of Stay Average Wages   | 60.2%<br>273.1<br>18.88                          |
| Current Assets  | <b>Sheet</b> 987,790                                | Income<br>Total Charges  | 3,134,514   |                                   | Occupancy Rate Length of Stay Average Wages   | 60.2%<br>273.1<br>18.88<br>75.3%                 |
| Current Assets Fixed Assets   | 987,790<br>181,458                                  | Income Total Charges Contract Allowance Operating Revenue                                    | 3,134,514<br>370,506                                      | 88.2%                             | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 60.2%<br>273.1<br>18.88<br>75.3%<br>24.7%        |
| Current Assets Fixed Assets Other Assets                                  | 987,790<br>181,458<br>9,919                         | Income Total Charges Contract Allowance Operating Revenue                                    | 3,134,514<br>370,506<br>2,764,008                         | 88.2%<br>101.3%                   | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 60.2%<br>273.1<br>18.88<br>75.3%<br>24.7%        |
| Current Assets Fixed Assets Other Assets Total Assets                     | 987,790<br>181,458<br>9,919<br>1,179,167            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 3,134,514<br>370,506<br>2,764,008<br>2,801,249            | 88.2%<br>101.3%<br>-1.3%          | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 |  |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 987,790<br>181,458<br>9,919<br>1,179,167<br>656,934 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,134,514<br>370,506<br>2,764,008<br>2,801,249<br>-37,241 | 88.2%<br>101.3%<br>-1.3%<br>21.6% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 60.2%<br>273.1<br>18.88<br>75.3%<br>24.7%<br>1.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675032 CEDAR HILL HEALTHCARE CENTER Nonprofit - Church |              |                    |                  |        |                     |          |  |
|--|--------------|--------------------|------------------|--------|---------------------|----------|--|
| CEDAR HILL HEALT                                       | HCARE CENTEI | R 9/30/2020 :      | 366 Days Settled |        |                     |          |  |
| CEDAR HILL, TX 751                                     | 104          |                    |                  |        | CR Beds 120 POS B   | Beds 0   |  |
| DALLAS   |              |                    |                  |        | Key Performana      | ce Ind.  |  |
| BLUE CROSS (TEXA                                       | AS)          |                    |                  |        | Occupancy Rate      | 66.0%    |  |
| Balance S  | Sheet        | Income             | Statement        |        | Length of Stay      | 239.7    |  |
| Current Assets   | 1,856,283    | Total Charges      | 5,438,129        |        | Average Wages       | 16.64    |  |
| Fixed Assets   | 0            | Contract Allowance | 0                | 0.0%   | Skilled Nursing     | 90.8%    |  |
| Other Assets   | 17,756       | Operating Revenue  | 5,438,129        | 100.0% | Ancillary Service   | 9.2%     |  |
| Total Assets   | 1,874,039    | Operating Expense  | 5,442,216        | 100.1% | Current Ratio       | 1.0      |  |
| Current Liabilities                                    | 1,770,982    | Operating Margin   | -4,087           | -0.1%  | Days to Collect     | 28.3     |  |
| Long Term Liabilities                                  | 103,057      | Other Income       | 4,087            | 0.1%   | Avg Payment Days    | 51.4     |  |
| Total Equity   | 0            | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 0.0%     |  |
| Total Liab. and Equity                                 | 1,874,039    | Net Profit or Loss | 0                | 0.0%   | Return on Equity    | 0.0%     |  |
| 676473 CEDAR HIL                                       | L HEALTHCAR  | E CENTRE           |                  |        | Proprietary - Other |          |  |
| CEDAR HILL HEALT                                       | HCARE CENTRI | E 12/31/2020       | 344 Days *Settle | ed     |                     |          |  |
| LAMPASAS, TX 7655                                      | 50           |                    |                  |        | CR Beds 76 POS B    | Beds 0   |  |
| LAMPASAS   |              |                    |                  |        | Key Performana      | ce Ind.  |  |
| NORIDIAN   |              |                    |                  |        | Occupancy Rate      | 44.0%    |  |
| Balance S  | Sheet        | Income             | Statement        |        | Length of Stay      | 198.3    |  |
| Current Assets   | 779,793      | Total Charges      | 2,311,896        |        | Average Wages       | 21.25    |  |
| Fixed Assets   | 3,874        | Contract Allowance | 230,296          | 10.0%  | Skilled Nursing     | 86.1%    |  |
| Other Assets   | 0            | Operating Revenue  | 2,081,600        | 90.0%  | Ancillary Service   | 13.9%    |  |
| Total Assets   | 783,667      | Operating Expense  | 3,788,995        | 182.0% | Current Ratio       | 0.3      |  |
| Current Liabilities                                    | 2,823,600    | Operating Margin   | -1,707,395       | -82.0% | Days to Collect     | 123.2    |  |
| Long Term Liabilities                                  | 0            | Other Income       | 236,636          | 11.4%  | Avg Payment Days    | 213.9    |  |
| Total Equity   | -2,039,933   | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 1,810.9% |  |
| Total Liab. and Equity                                 | 783,667      | Net Profit or Loss | (1,470,759)      | -70.7% | Return on Equity    | 72.1%    |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675931 CEDAR HIL       | LS GERIATRIC        | CENTER                     |                  |        | Proprietary - Partnership | )              |
|------------------------|---------------------|----------------------------|------------------|--------|---------------------------|----------------|
| CEDAR HILLS GERIA      | ATRIC CENTER        | 6/30/2020                  | 366 Days Settled |        |                           |                |
| CAMP WOOD, TX 78       | 8833                |                            |                  |        | CR Beds 86 POS B          | eds 0          |
| REAL                   |                     |                            |                  |        | Key Performanad           | e Ind.         |
| WISCONSIN PHYSIC       | CIANS SERVICE       | :                          |                  |        | Occupancy Rate            | 92.6%          |
| Balance S              | Sheet               | Income                     | Statement        |        | Length of Stay            | 331.3          |
| Current Assets         | 1,646,486           | Total Charges              | 4,154,492        |        | Average Wages             | 16.26          |
| Fixed Assets           | 21,625              | Contract Allowance         | 253,398          | 6.1%   | Skilled Nursing           | 89.9%          |
| Other Assets           | 0                   | Operating Revenue          | 3,901,094        | 93.9%  | Ancillary Service         | 10.1%          |
| Total Assets           | 1,668,111           | Operating Expense          | 4,055,962        | 104.0% | Current Ratio             | 3.1            |
| Current Liabilities    | 535,545             | Operating Margin           | -154,868         | -4.0%  | Days to Collect           | 91.3           |
| Long Term Liabilities  | 0                   | Other Income               | 706,110          | 18.1%  | Avg Payment Days          | 48.3           |
| Total Equity           | 1,132,566           | Other Expense              | 0                | 0.0%   | Depreciation Rate         | 960.7%         |
| Total Liab. and Equity | 1,668,111           | Net Profit or Loss         | 551,242          | 14.1%  | Return on Equity          | 48.7%          |
| 676488 CEDAR HO        | LLOW REHABI         | LITATION CENTER            |                  |        | Proprietary - Partnership | )              |
| CEDAR HOLLOW RE        | EHABILITATION       | 12/31/2020                 | 203 Days *Settle | d      |                           |                |
| SHERMAN, TX 75090      | 0                   |                            |                  |        | CR Beds 142 POS B         | eds 0          |
| GRAYSON                |                     |                            |                  |        | Key Performanad           | e Ind.         |
| NOVITAS (TEXAS)        |                     |                            |                  |        | Occupancy Rate            | 10.6%          |
| Balance S              | Sheet               | Income                     | Statement        |        | Length of Stay            | 47.2           |
| Current Assets         | 2,295,151           | Total Charges              | 2,840,851        |        | Average Wages             | 28.76          |
| Fixed Assets           | 31,255              | Contract Allowance         | 262,803          | 9.3%   | Skilled Nursing           | 53.4%          |
| Other Assets           | 0                   | Operating Revenue          | 2,578,048        | 90.7%  | Ancillary Service         | 46.6%          |
| Total Assets           | 2,326,406           | Operating Expense          | 2,568,060        | 99.6%  | Current Ratio             | 2.3            |
| Current Liabilities    | 1,014,643           | Operating Margin           | 9,988            | 0.4%   | Days to Collect           | 182.3          |
|                        |                     |                            | 1 260            | 0.1%   | Ava Dovement Dove         |                |
| Long Term Liabilities  | 1,300,415           | Other Income               | 1,360            | 0.170  | Avg Payment Days          | 43.6           |
|                        | 1,300,415<br>11,348 | Other Income Other Expense | 0                |        | Depreciation Rate         | 43.6<br>627.9% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675898 CEDAR LA                               | KE NURSING H                      | ОМЕ  |                                    |                                  | Proprietary - Corporation                       | l                             |
|---|-----------------------------------|--|------------------------------------|----------------------------------|---|-------------------------------|
| CEDAR LAKE NURS                               | ING HOME                          | 9/30/2020 3  | 366 Days Settled                   |                                  |   |                               |
| MALAKOFF, TX 7514                             | 18                                |  |                                    |                                  | CR Beds 90 POS Be                               | eds 0                         |
| HENDERSON                                     |                                   |  |                                    |                                  | Key Performanac                                 | e Ind.                        |
| WISCONSIN PHYSIC                              | CIANS SERVICE                     | :  |                                    |                                  | Occupancy Rate                                  | 78.9%                         |
| Balance S                                     | heet                              | Income   | Statement                          |                                  | Length of Stay                                  | 204.5                         |
| Current Assets                                | 2,914,086                         | Total Charges  | 6,705,553                          |                                  | Average Wages                                   | 18.95                         |
| Fixed Assets                                  | 527,943                           | Contract Allowance                                   | 603,349                            | 9.0%                             | Skilled Nursing                                 | 85.0%                         |
| Other Assets                                  | 55                                | Operating Revenue                                    | 6,102,204                          | 91.0%                            | Ancillary Service                               | 15.0%                         |
| Total Assets                                  | 3,442,084                         | Operating Expense                                    | 5,184,339                          | 85.0%                            | Current Ratio                                   | 11.6                          |
| Current Liabilities                           | 251,924                           | Operating Margin                                     | 917,865                            | 15.0%                            | Days to Collect                                 | 38.9                          |
| Long Term Liabilities                         | 152,096                           | Other Income   | 1,488,843                          | 24.4%                            | Avg Payment Days                                | 17.8                          |
| Total Equity                                  | 3,038,064                         | Other Expense  | 0                                  | 0.0%                             | Depreciation Rate                               | 4.7%                          |
| Total Liab. and Equity                        | 3,442,084                         | Net Profit or Loss                                   | 2,406,708                          | 39.4%                            | Return on Equity                                | 79.2%                         |
| 676432 CEDAR PC                               | INTE HEALTH                       | AND WELLNESS SUI                                     | TES                                |                                  | Proprietary - Other                             |                               |
| CEDAR POINTE HEA                              | ALTH AND WELI                     | LNESS 5/31/2020 3                                    | 366 Days Settled                   |                                  |   |                               |
| CEDAR PARK, TX 78                             | 3613                              |  |                                    |                                  | CR Beds 122 POS Be                              | eds 0                         |
| WILLIAMSON                                    |                                   |  |                                    |                                  | Key Performanac                                 | e Ind.                        |
| NOVITAS (TEXAS)                               |                                   |  |                                    |                                  | Occupancy Rate                                  | 85.5%                         |
| Balance S                                     | heet                              | Income   | Statement                          |                                  | Length of Stay                                  | 137.3                         |
| Current Assets                                | 1,406,187                         | Total Charges  | 13,924,595                         |                                  | Average Wages                                   |                               |
| Fixed Assets                                  |                                   |  |                                    |                                  |   | 22.84                         |
| I IXEU ASSEIS                                 | 6,671,363                         | Contract Allowance                                   | 4,518,355                          | 32.4%                            | Skilled Nursing                                 | 22.84<br>63.2%                |
| Other Assets                                  | 6,671,363<br>279,244              | Contract Allowance Operating Revenue                 | 9,406,240                          |                                  | Skilled Nursing Ancillary Service               |                               |
|   |                                   |  |                                    | 67.6%                            | _   | 63.2%                         |
| Other Assets                                  | 279,244                           | Operating Revenue                                    | 9,406,240                          | 67.6%<br>106.2%                  | Ancillary Service                               | 63.2%<br>36.8%                |
| Other Assets Total Assets                     | 279,244<br>8,356,794              | Operating Revenue Operating Expense                  | 9,406,240<br>9,992,543             | 67.6%<br>106.2%<br>-6.2%         | Ancillary Service Current Ratio                 | 63.2%<br>36.8%<br>0.8         |
| Other Assets Total Assets Current Liabilities | 279,244<br>8,356,794<br>1,750,212 | Operating Revenue Operating Expense Operating Margin | 9,406,240<br>9,992,543<br>-586,303 | 67.6%<br>106.2%<br>-6.2%<br>2.0% | Ancillary Service Current Ratio Days to Collect | 63.2%<br>36.8%<br>0.8<br>50.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| LLE HEALTHCA                          | ARE CENTER   |   |   | Nonprofit - Church                         |              |
|---------------------------------------|--|---|---|--|--------------|
| THCARE CENT                           | ER 9/30/2020 3   | 666 Days Settled  |   |  |              |
| 5833                                  |  |   |   | CR Beds 74 POS Bo                          | eds 0        |
|                                       |  |   |   | Key Performanad                            | e Ind.       |
| AS)                                   |  |   |   | Occupancy Rate                             | 41.9%        |
| heet                                  | Income   | Statement   |   | Length of Stay                             | 436.3        |
| 1,949,186                             | Total Charges  | 2,971,512   |   | Average Wages                              | 18.18        |
| 28,850                                | Contract Allowance   | 597,830   | 20.1%                                       | Skilled Nursing                            | 81.9%        |
| 0                                     | Operating Revenue  | 2,373,682   | 79.9%                                       | Ancillary Service                          | 18.1%        |
| 1,978,036                             | Operating Expense  | 2,316,966   | 97.6%                                       | Current Ratio                              | 0.6          |
| 3,113,774                             | Operating Margin   | 56,716  | 2.4%  | Days to Collect                            | 39.1         |
| 0                                     | Other Income   | 322,534   | 13.6%                                       | Avg Payment Days                           | 24.4         |
| -1,135,738                            | Other Expense  | 0   | 0.0%  | Depreciation Rate                          | 381.2%       |
| 1,978,036                             | Net Profit or Loss   | 379,250   | 16.0%                                       | Return on Equity                           | -33.4%       |
| TEXAS NURSIN                          | G & REHABILITATIO  | N   |   | Proprietary - Corporation                  | า            |
| JRSING &                              | 12/31/2020   | 366 Days Settled  |   |  |              |
| 21                                    |  |   |   | CR Beds 126 POS Be                         | eds 0        |
|                                       |  |   |   | Key Performanad                            | e Ind.       |
| CIANS SERVICE                         |  |   |   | Occupancy Rate                             | 46.9%        |
| heet                                  | Income   | Statement   |   | Length of Stay                             | 218.5        |
| 1,481,981                             | Total Charges  | 4,902,831   |   | Average Wages                              | 19.81        |
| 189,762                               | Contract Allowance   | 539,287   | 11.0%                                       | Skilled Nursing                            | 78.3%        |
|                                       | 0  | 4 000 544   | 90 00/                                      | Anaillan Candaa                            |              |
| 28,399                                | Operating Revenue  | 4,363,544   | 09.0%                                       | Ancillary Service                          | 21.7%        |
| 28,399<br>1,700,142                   |  | 4,789,728   |   | Current Ratio                              | 21.7%<br>0.9 |
| · · · · · · · · · · · · · · · · · · · |  |   |   | Current Ratio                              | 0.9          |
| 1,700,142                             | Operating Expense  | 4,789,728   | 109.8%<br>-9.8%                             | Current Ratio                              | 0.9          |
| 1,700,142                             | Operating Expense Operating Margin   | 4,789,728   | 109.8%<br>-9.8%<br>15.9%                    | Current Ratio  Days to Collect             | 0.9<br>32.8  |
|                                       | THCARE CENT 5833  AS) Sheet  1,949,186 28,850 0 1,978,036 3,113,774 0 -1,135,738 1,978,036  TEXAS NURSIN  JRSING & 21  CIANS SERVICE Sheet 1,481,981 | Income  1,949,186 Total Charges 28,850 Contract Allowance 0 Operating Revenue 1,978,036 Operating Expense 3,113,774 Operating Margin 0 Other Income -1,135,738 Other Expense 1,978,036 Net Profit or Loss  TEXAS NURSING & REHABILITATIO  JRSING & 12/31/2020  21  CIANS SERVICE Sheet Income 1,481,981 Total Charges | ## THCARE CENTER 9/30/2020 366 Days Settled | ## CHARE CENTER 9/30/2020 366 Days Settled | CR Beds 74   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455910 CHANDLER         | R NURSING CE  | NTER               |                  |        | Nonprofit - Church       |         |
|-------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| CHANDLER NURSIN         | IG CENTER     | 9/30/2020 3        | 366 Days Settled |        |                          |         |
| CHANDLER, TX 7575       | 58            |                    |                  |        | CR Beds 90 POS B         | eds 0   |
| HENDERSON               |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC        | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 69.5%   |
| Balance S               | heet          | Income             | Statement        |        | Length of Stay           | 178.9   |
| Current Assets          | 3,327,081     | Total Charges      | 7,516,726        |        | Average Wages            | 15.83   |
| Fixed Assets            | 162,939       | Contract Allowance | 972,243          | 12.9%  | Skilled Nursing          | 47.2%   |
| Other Assets            | 114,951       | Operating Revenue  | 6,544,483        | 87.1%  | Ancillary Service        | 52.8%   |
| Total Assets            | 3,604,971     | Operating Expense  | 6,529,726        | 99.8%  | Current Ratio            | 1.1     |
| Current Liabilities     | 2,959,122     | Operating Margin   | 14,757           | 0.2%   | Days to Collect          | 159.4   |
| Long Term Liabilities   | 0             | Other Income       | 626,784          | 9.6%   | Avg Payment Days         | 79.3    |
| Total Equity            | 645,849       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 222.6%  |
| Total Liab. and Equity  | 3,604,971     | Net Profit or Loss | 641,541          | 9.8%   | Return on Equity         | 99.3%   |
| 676334 CHELSEA          | GARDENS       |                    |                  |        | Proprietary - Corporatio | n       |
| CHELSEA GARDENS         | 5             | 12/31/2020         | 366 Days Settled | t      |                          |         |
| MISSOURI CITY, TX       | 77459         |                    |                  |        | CR Beds 60 POS B         | eds 0   |
| FORT BEND               |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)         |               |                    |                  |        | Occupancy Rate           | 30.9%   |
| Balance S               | heet          | Income             | Statement        |        | Length of Stay           | 62.3    |
| Current Assets          | 200,626       | Total Charges      | 2,075,577        |        | Average Wages            | 17.80   |
| Fixed Assets            | 352,603       | Contract Allowance | 0                | 0.0%   | Skilled Nursing          | 100.0%  |
| Other Assets            | 416,761       | Operating Revenue  | 2,075,577        | 100.0% | Ancillary Service        | 0.0%    |
| Total Assets            | 969,990       | Operating Expense  | 3,288,139        | 158.4% | Current Ratio            | 1.1     |
| Current Liabilities     | 176,589       | Operating Margin   | -1,212,562       | -58.4% | Days to Collect          | 29.5    |
| Long Term Liabilities   | 2,569,515     | Other Income       | 0                | 0.0%   | Avg Payment Days         | 18.9    |
| Total Equity            | -1,776,114    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 58.5%   |
| Total Liab. and Equity  | 969,990       | Net Profit or Loss | (1,212,562)      | -58.4% | Return on Equity         | 68.3%   |
| i otai Liab. and Equity | 969,990       | Net Profit or Loss | (1,212,562)      | -58.4% | Return on Equity         | 68.3%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675008 CHEROKE                    | E ROSE NURSI  | NG AND REHABILITA  | ATION            |        | Proprietary - Corporation | 1      |
|-----------------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| CHEROKEE ROSE N<br>REHABILITATION | NURSING AND   | 12/31/2020         | 366 Days Settled |        |                           |        |
| GLEN ROSE, TX 760                 | 043           |                    |                  |        | CR Beds 102 POS Be        | eds 0  |
| SOMERVELL                         |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC                  | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 49.4%  |
| Balance S                         | Sheet         | Income             | Statement        |        | Length of Stay            | 207.1  |
| Current Assets                    | 477,979       | Total Charges      | 4,231,631        |        | Average Wages             | 18.40  |
| Fixed Assets                      | 232,068       | Contract Allowance | 476,740          | 11.3%  | Skilled Nursing           | 75.8%  |
| Other Assets                      | 13,756        | Operating Revenue  | 3,754,891        | 88.7%  | Ancillary Service         | 24.2%  |
| Total Assets                      | 723,803       | Operating Expense  | 3,995,175        | 106.4% | Current Ratio             | 1.4    |
| Current Liabilities               | 337,639       | Operating Margin   | -240,284         | -6.4%  | Days to Collect           | 35.3   |
| Long Term Liabilities             | 0             | Other Income       | 820,856          | 21.9%  | Avg Payment Days          | 202.5  |
| Total Equity                      | 277,849       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 95.5%  |
| Total Liab. and Equity            | 615,488       | Net Profit or Loss | 580,572          | 15.5%  | Return on Equity          | 209.0% |
| 675835 CHEROKE                    |               |                    |                  |        | Proprietary - Corporation | 1      |
| CHEROKEE TRAILS                   | NURSING HOM   | IE 12/31/2020      | 366 Days Settled |        |                           |        |
| RUSK, TX 75785                    |               |                    |                  |        | CR Beds 140 POS Be        | eds 0  |
| CHEROKEE                          |               |                    |                  |        | Key Performanac           | e Ind. |
| WISCONSIN PHYSIC                  | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 41.6%  |
| Balance S                         | Sheet         | Income             | Statement        |        | Length of Stay            | 155.8  |
| Current Assets                    | 2,362,537     | Total Charges      | 5,464,329        |        | Average Wages             | 16.49  |
| Fixed Assets                      | 12,645        | Contract Allowance | 2,738            | 0.1%   | Skilled Nursing           | 76.4%  |
| Other Assets                      | 0             | Operating Revenue  | 5,461,591        | 99.9%  | Ancillary Service         | 23.6%  |
| Total Assets                      | 2,375,182     | Operating Expense  | 4,919,931        | 90.1%  | Current Ratio             | 4.7    |
| Current Liabilities               | 502,202       | Operating Margin   | 541,660          | 9.9%   | Days to Collect           | 76.6   |
| Long Term Liabilities             | 0             | Other Income       | 1,757,322        | 32.2%  | Avg Payment Days          | 6.7    |
| Total Equity                      | 1,872,980     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 483.5% |
|                                   |               |                    |                  |        |                           |        |
| Total Liab. and Equity            | 2,375,182     | Net Profit or Loss | 2,264,168        | 41.5%  | Return on Equity          | 120.9% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 0/0400 CITETEININ   | E MEDICAL LOD                              |   | Proprietary - Corporation                                 | n                               |  |  |
|---|--|---|---|---------------------------------|--|--|
| CHEYENNE MEDICA   | AL LODGE                                   | 12/31/2020  | 366 Days Settled  |                                 |  |  |
| MESQUITE, TX 7514   | 19   |   |   |                                 | CR Beds 139 POS B  | eds 0  |
| DALLAS  |  |   |   |                                 | Key Performana   | ce Ind.  |
| NOVITAS (TEXAS)   |  |   |   |                                 | Occupancy Rate   | 49.7%  |
| Balance S   | heet                                       | Income  | Statement   |                                 | Length of Stay   | 91.0   |
| Current Assets  | 809,120                                    | Total Charges   | 15,201,508  |                                 | Average Wages  | 22.39  |
| Fixed Assets  | 0  | Contract Allowance  | 6,398,574   | 42.1%                           | Skilled Nursing  | 83.2%  |
| Other Assets  | 48,353                                     | Operating Revenue   | 8,802,934   | 57.9%                           | Ancillary Service  | 16.8%  |
| Total Assets  | 857,473                                    | Operating Expense   | 8,186,048   | 93.0%                           | Current Ratio  | 1.0  |
| Current Liabilities   | 826,210                                    | Operating Margin  | 616,886   | 7.0%                            | Days to Collect  | 32.7   |
| Long Term Liabilities   | 0  | Other Income  | 766,266   | 8.7%                            | Avg Payment Days   | 10.4   |
| Total Equity  | 31,263                                     | Other Expense   | 0   | 0.0%                            | Depreciation Rate  | 1,157.8%   |
| Total Liab. and Equity  | 857,473                                    | Net Profit or Loss  | 1,383,152   | 15.7%                           | Return on Equity   | 4,424.2%   |
| 675055 CHILDRES   | S HEALTHCARI                               | E CENTER  |   |                                 | Nonprofit - Church   |  |
| CHILDRESS HEALTI  | HCARE CENTER                               | 8/31/2020 3   | 666 Days Settled  |                                 |  |  |
| CHILDRESS, TX 792   | 201  |   |   |                                 | 00 D   100 D00 D   |  |
| CHILDRESS   |  |   |   |                                 | CR Beds 120 POS B  | eds 0  |
|   |  |   |   |                                 | Key Performana   |  |
| BLUE CROSS (TEXA  |  |   |   |                                 |  |  |
| BLUE CROSS (TEXA  | AS)  | Income  | Statement   |                                 | Key Performana   | ce Ind.  |
| ,   | AS)<br>Sheet                               | Income Total Charges  | <b>Statement</b> 4,311,004                                |                                 | Key Performana Occupancy Rate  | <b>ce Ind.</b> 39.9%                                     |
| Balance S   | AS)<br>Sheet                               |   |   | 17.8%                           | Key Performana Occupancy Rate Length of Stay   | 39.9%<br>381.4   |
| Balance S Current Assets  | AS)<br><b>Sheet</b><br>5,679,168           | Total Charges   | 4,311,004   |                                 | Key Performana Occupancy Rate Length of Stay Average Wages   | 39.9%<br>381.4<br>16.00                                  |
| Balance S Current Assets Fixed Assets   | AS)<br><b>Sheet</b><br>5,679,168<br>31,027 | Total Charges Contract Allowance  | 4,311,004<br>765,708                                      | 82.2%                           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 39.9%<br>381.4<br>16.00<br>87.1%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet 5,679,168 31,027                 | Total Charges Contract Allowance Operating Revenue                                    | 4,311,004<br>765,708<br>3,545,296                         | 82.2%<br>74.7%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 39.9%<br>381.4<br>16.00<br>87.1%<br>12.9%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet 5,679,168 31,027 0 5,710,195     | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 4,311,004<br>765,708<br>3,545,296<br>2,648,746            | 82.2%<br>74.7%<br>25.3%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 39.9%<br>381.4<br>16.00<br>87.1%<br>12.9%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) 5,679,168 31,027 0 5,710,195 3,459,574 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,311,004<br>765,708<br>3,545,296<br>2,648,746<br>896,550 | 82.2%<br>74.7%<br>25.3%<br>6.5% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 39.9%<br>381.4<br>16.00<br>87.1%<br>12.9%<br>1.6<br>37.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675053 CHISOLM                        | TRAIL NURSING           | S AND REHABILITATI                  | ON CENTER        |                             | Proprietary - Corporation      | l            |
|---------------------------------------|-------------------------|-------------------------------------|------------------|-----------------------------|--------------------------------|--------------|
| CHISOLM TRAIL NU<br>REHABILITATION CE |                         | 3/31/2020 3                         | 366 Days Settled |                             |                                |              |
| LOCKHART, TX 7864                     | 14                      |                                     |                  |                             | CR Beds 100 POS Be             | eds 0        |
| CALDWELL                              |                         |                                     |                  |                             | Key Performanac                | e Ind.       |
| NATIONAL GOVERN                       | IMENT SERVICE           | ES                                  |                  |                             | Occupancy Rate                 | 68.5%        |
| Balance S                             | heet                    | Income                              | Statement        |                             | Length of Stay                 | 166.0        |
| Current Assets                        | 2,929,152               | Total Charges                       | 5,679,631        |                             | Average Wages                  | 19.22        |
| Fixed Assets                          | 0                       | Contract Allowance                  | 922,403          | 16.2%                       | Skilled Nursing                | 77.3%        |
| Other Assets                          | 0                       | Operating Revenue                   | 4,757,228        | 83.8%                       | Ancillary Service              | 22.7%        |
| Total Assets                          | 2,929,152               | Operating Expense                   | 4,165,162        | 87.6%                       | Current Ratio                  | 15.4         |
| Current Liabilities                   | 190,529                 | Operating Margin                    | 592,066          | 12.4%                       | Days to Collect                | 45.2         |
| Long Term Liabilities                 | -555,012                | Other Income                        | 145,908          | 3.1%                        | Avg Payment Days               | 14.8         |
| Total Equity                          | 3,293,635               | Other Expense                       | 0                | 0.0%                        | Depreciation Rate              | 0.0%         |
| Total Liab. and Equity                | 2,929,152               | Net Profit or Loss                  | 737,974          | 15.5%                       | Return on Equity               | 22.4%        |
| 455617 CHRISTIAN                      | I CARE CENTE            | २                                   |                  |                             | Nonprofit - Church             |              |
| CHRISTIAN CARE C                      | ENTER                   | 12/31/2020                          | 366 Days Settled | d                           |                                |              |
| MESQUITE, TX 7515                     | 0                       |                                     |                  |                             | CR Beds 180 POS Be             | eds 0        |
| DALLAS                                |                         |                                     |                  |                             | Key Performanac                | e Ind.       |
| WISCONSIN PHYSIC                      | CIANS SERVICE           |                                     |                  |                             | Occupancy Rate                 | 71.4%        |
| Balance S                             | heet                    | Income                              | Statement        |                             | Length of Stay                 | 139.6        |
| Current Assets                        | 10,846,645              | Total Charges                       | 7,498,190        |                             | Average Wages                  | 20.27        |
| Fixed Assets                          | 25,308,095              | Contract Allowance                  | 1,297,049        | 17.3%                       | Skilled Nursing                | 76.1%        |
|                                       |                         |                                     | 6,201,141        | 92 70/                      | Ancillary Service              |              |
| Other Assets                          | 0                       | Operating Revenue                   | 0,201,141        | 02.7 /0                     | Andmary Service                | 23.9%        |
| Other Assets Total Assets             | 36,154,740              | Operating Revenue Operating Expense | 26,776,813       |                             | Current Ratio                  | 23.9%<br>1.1 |
|                                       |                         |                                     |                  | 431.8%                      | •                              |              |
| Total Assets                          | 36,154,740              | Operating Expense                   | 26,776,813       | 431.8%<br>-331.8%           | Current Ratio                  | 1.1          |
| Total Assets Current Liabilities      | 36,154,740<br>9,646,011 | Operating Expense Operating Margin  | 26,776,813       | 431.8%<br>-331.8%<br>319.6% | Current Ratio  Days to Collect | 1.1<br>147.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675958 CHRISTIAN  | N CARE CENTE  | ₹  |   |                                    | Proprietary - Corporation   | 1  |
|---|---|--|---|------------------------------------|---|--|
| CHRISTIAN CARE C  | ENTER   | 12/31/2020   | 366 Days Settled  | d                                  |   |  |
| TEXARKANA, TX 75  | 501   |  |   |                                    | CR Beds 114 POS Be  | eds 0  |
| BOWIE   |   |  |   |                                    | Key Performanac   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |                                    | Occupancy Rate  | 39.7%  |
| Balance S   | heet  | Income   | Statement   |                                    | Length of Stay  | 167.1  |
| Current Assets  | 1,319,277   | Total Charges  | 3,418,790   |                                    | Average Wages   | 16.49  |
| Fixed Assets  | 102,282   | Contract Allowance   | -642,470  | -18.8%                             | Skilled Nursing   | 64.5%  |
| Other Assets  | 0   | Operating Revenue  | 4,061,260   | 118.8%                             | Ancillary Service   | 35.5%  |
| Total Assets  | 1,421,559   | Operating Expense  | 3,694,488   | 91.0%                              | Current Ratio   | 6.4  |
| Current Liabilities   | 207,012   | Operating Margin   | 366,772   | 9.0%                               | Days to Collect   | 19.1   |
| Long Term Liabilities   | 436,360   | Other Income   | 394,577   | 9.7%                               | Avg Payment Days  | 18.5   |
| Total Equity  | 778,187   | Other Expense  | 0   | 0.0%                               | Depreciation Rate   | 187.1%   |
| Total Liab. and Equity  | 1,421,559   | Net Profit or Loss   | 761,349   | 18.7%                              | Return on Equity  | 97.8%  |
| 676240 CIBOLO CI  | REEK  |  |   |                                    | Proprietary - Partnership   | )  |
| CIBOLO CREEK  |   | 12/31/2020   | 366 Days Settled  | ł                                  |   |  |
| BOERNE, TX 78006  |   |  |   |                                    | 00 0 1 400 000 0  |  |
| KENDALL   |   |  |   |                                    | CR Beds 120 POS Be  | eds 0  |
|   |   |  |   |                                    | Key Performanac   |  |
| TRAILBLAZER (TEX  | AS)   |  |   |                                    |   |  |
| TRAILBLAZER (TEX  |   | Income   | Statement   |                                    | Key Performanac   | e Ind.   |
|   | Sheet   | <b>Income</b> Total Charges  | <b>Statement</b> 8,188,625                                  |                                    | Key Performanao<br>Occupancy Rate   | ee Ind.<br>90.4%   |
| Balance S   | Sheet<br>1,774,044  |  |   | -3.5%                              | Key Performanac<br>Occupancy Rate<br>Length of Stay   | 90.4%<br>218.2   |
| Balance S<br>Current Assets   | 1,774,044<br>118,836                                      | Total Charges  | 8,188,625   |                                    | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 90.4%<br>218.2<br>24.99                                  |
| Balance S Current Assets Fixed Assets   | 1,774,044<br>118,836                                      | Total Charges Contract Allowance Operating Revenue                                     | 8,188,625<br>-284,301                                       | 103.5%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 90.4%<br>218.2<br>24.99<br>73.8%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 1,774,044<br>118,836<br>183,062                           | Total Charges  Contract Allowance  Operating Revenue                                   | 8,188,625<br>-284,301<br>8,472,926                          | 103.5%<br>110.4%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 90.4%<br>218.2<br>24.99<br>73.8%<br>26.2%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,774,044<br>118,836<br>183,062<br>2,075,942              | Total Charges Contract Allowance Operating Revenue Operating Expense                   | 8,188,625<br>-284,301<br>8,472,926<br>9,355,678             | 103.5%<br>110.4%<br>-10.4%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 90.4%<br>218.2<br>24.99<br>73.8%<br>26.2%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,774,044<br>118,836<br>183,062<br>2,075,942<br>1,271,484 | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,188,625<br>-284,301<br>8,472,926<br>9,355,678<br>-882,752 | 103.5%<br>110.4%<br>-10.4%<br>8.9% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 90.4%<br>218.2<br>24.99<br>73.8%<br>26.2%<br>1.4<br>42.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676431 CIMARRON  | I PARK NURSIN                                      | IG AND REHABILITA  | TION CENTER  |                                  | Proprietary - Other   |   |
|--|--|--|--|----------------------------------|---|---|
| CIMARRON PARK N<br>REHABILITATION CI   |  | 12/31/2020   | 306 Days Settled   | d                                |   |   |
| EL PASO, TX 79911  |  | 2/29/2020 6  | 60 Days Settled  |                                  | CR Beds 124 POS Be  | eds 0   |
| EL PASO  |  |  |  |                                  | Key Performanad   | e Ind.  |
| NOVITAS (TEXAS)  |  |  |  |                                  | Occupancy Rate  | 61.6%   |
| Balance S  | heet   | Income   | Statement  |                                  | Length of Stay  | 89.9  |
| Current Assets   | 1,570,575  | Total Charges  | 933,464  |                                  | Average Wages   | 107.55  |
| Fixed Assets   | 28,104   | Contract Allowance   | -11,002  | -1.2%                            | Skilled Nursing   | 74.6%   |
| Other Assets   | 235,184  | Operating Revenue  | 944,466  | 101.2%                           | Ancillary Service   | 25.4%   |
| Total Assets   | 1,833,863  | Operating Expense  | 1,121,616  | 118.8%                           | Current Ratio   | 0.9   |
| Current Liabilities  | 1,817,001  | Operating Margin   | -177,150   | -18.8%                           | Days to Collect   | 611.3   |
| Long Term Liabilities  | 2,174,298  | Other Income   | 131  | 0.0%                             | Avg Payment Days  | 496.8   |
| Total Equity   | -2,157,436   | Other Expense  | 0  | 0.0%                             | Depreciation Rate   | 355.2%  |
| Total Liab. and Equity   | 1,833,863  | Net Profit or Loss   | (177,019)  | -18.7%                           | Return on Equity  | 8.2%  |
| 676431 CIMARRON  | N PARK NURSIN                                      | IG AND REHABILITA  | TION CENTER  |                                  | Proprietary - Corporation   | 1   |
| CIMARRON PARK N<br>REHABILITATION CI   |  | 12/31/2020   | 306 Days Settled   | k                                |   |   |
| aa   |  |  |  |                                  |   |   |
| EL PASO, TX 79911  |  | 2/29/2020 6  | 60 Days Settled  |                                  | CR Beds 124 POS Be  | eds 0   |
| EL PASO, TX 79911<br>EL PASO   |  | 2/29/2020 6  | 60 Days Settled  |                                  | CR Beds 124 POS Be  |   |
| -  |  | 2/29/2020 6  | 60 Days Settled  |                                  |   |   |
| EL PASO  |  |  | 60 Days Settled  |                                  | Key Performanac   | e Ind.  |
| EL PASO<br>NOVITAS (TEXAS)   | Sheet  |  | ·  |                                  | Key Performanao<br>Occupancy Rate   | se Ind.<br>57.4%                                  |
| EL PASO  NOVITAS (TEXAS)  Balance S  | Sheet  | Income   | Statement  | 0.4%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 57.4%<br>217.6                                    |
| EL PASO  NOVITAS (TEXAS)  Balance S  Current Assets  | Sheet<br>5,235,005                                 | Income<br>Total Charges  | • <b>Statement</b> 7,583,034                               |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 57.4%<br>217.6<br>107.55                          |
| EL PASO  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | <b>Sheet</b> 5,235,005 60,859                      | Income Total Charges Contract Allowance  | 2 <b>Statement</b><br>7,583,034<br>31,717                  | 99.6%                            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 217.6<br>107.55<br>73.3%                          |
| EL PASO  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | <b>Sheet</b> 5,235,005 60,859 0                    | Income Total Charges Contract Allowance Operating Revenue                                    | 7,583,034<br>31,717<br>7,551,317                           | 99.6%<br>84.7%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 217.6<br>107.55<br>73.3%<br>26.7%                 |
| EL PASO  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 5,235,005<br>60,859<br>0<br>5,295,864              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,583,034<br>31,717<br>7,551,317<br>6,392,750              | 99.6%<br>84.7%<br>15.3%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 217.6<br>107.55<br>73.3%<br>26.7%                 |
| EL PASO  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 5,235,005<br>60,859<br>0<br>5,295,864<br>3,181,625 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,583,034<br>31,717<br>7,551,317<br>6,392,750<br>1,158,567 | 99.6%<br>84.7%<br>15.3%<br>12.7% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 217.6<br>107.55<br>73.3%<br>26.7%<br>1.6<br>187.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| PLACE HEALT   | H & REHABILITATIO   | N CENTER   |                                 | Proprietary - Partnership   | )  |
|---|---|--|---------------------------------|---|--|
| IEALTH &<br>NTER                                      | 12/31/2020  | 366 Days Settled   |                                 |   |  |
| X 78414   |   |  |                                 | CR Beds 120 POS Be  | eds 0  |
|   |   |  |                                 | Key Performanad   | e Ind.   |
| S)  |   |  |                                 | Occupancy Rate  | 63.2%  |
| neet  | Income  | Statement  |                                 | Length of Stay  | 131.6  |
| 1,351,652   | Total Charges   | 9,662,557  |                                 | Average Wages   | 22.24  |
| 683,105   | Contract Allowance  | 2,167,218  | 22.4%                           | Skilled Nursing   | 78.1%  |
| 308,925   | Operating Revenue   | 7,495,339  | 77.6%                           | Ancillary Service   | 21.9%  |
| 2,343,682   | Operating Expense   | 8,401,757  | 112.1%                          | Current Ratio   | 1.3  |
| 1,074,304   | Operating Margin  | -906,418   | -12.1%                          | Days to Collect   | 46.9   |
| 146,585   | Other Income  | 492,102  | 6.6%                            | Avg Payment Days  | 46.8   |
| 1,122,793   | Other Expense   | 0  | 0.0%                            | Depreciation Rate   | 192.3%   |
| 2,343,682   | Net Profit or Loss  | (414,316)  | -5.5%                           | Return on Equity  | -36.9%   |
| SING & REHAR  | BILITATION  |  |                                 | Nonprofit - Church  |  |
| EHABILITATIO  | N 6/30/2020 3   | 66 Days Settled  |                                 |   |  |
|   |   |  |                                 |   |  |
| CISCO, TX 76437<br>EASTLAND                           |   |  |                                 | CR Beds 106 POS Bo  | eds 0  |
|   |   |  |                                 | Key Performanac   |  |
| IANS SERVICE  |   |  |                                 |   |  |
| IANS SERVICE  |   | Statement  |                                 | Key Performanac   | e Ind.   |
| neet  |   | <b>Statement</b> 4,115,612   |                                 | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 36.7%   |
| neet  | Income  |  | 9.2%                            | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 36.7%  |
| neet<br>1,335,284                                     | Income<br>Total Charges   | 4,115,612  |                                 | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 36.7%<br>171.7<br>15.97  |
| 1,335,284<br>83,731                                   | Income Total Charges Contract Allowance   | 4,115,612<br>380,494   | 90.8%                           | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 36.7%<br>171.7<br>15.97<br>59.3%   |
| 1,335,284<br>83,731<br>23,050                         | Total Charges Contract Allowance Operating Revenue  | 4,115,612<br>380,494<br>3,735,118  | 90.8%<br>77.2%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 36.7%<br>171.7<br>15.97<br>59.3%<br>40.7%  |
| 1,335,284<br>83,731<br>23,050<br>1,442,065            | Income Total Charges Contract Allowance Operating Revenue Operating Expense   | 4,115,612<br>380,494<br>3,735,118<br>2,882,108   | 90.8%<br>77.2%<br>22.8%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 36.7%<br>171.7<br>15.97<br>59.3%<br>40.7%<br>2.3   |
| 1,335,284<br>83,731<br>23,050<br>1,442,065<br>577,359 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                        | 4,115,612<br>380,494<br>3,735,118<br>2,882,108<br>853,010  | 90.8%<br>77.2%<br>22.8%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 36.7% 171.7 15.97 59.3% 40.7% 2.3 (2.8)  |
|   | EALTH & NTER X 78414 S) neet 1,351,652 683,105 308,925 2,343,682 1,074,304 146,585 1,122,793 2,343,682 SING & REHAE | EALTH & 12/31/2020 NTER X 78414  S)  Neet Income  1,351,652 Total Charges 683,105 Contract Allowance 308,925 Operating Revenue 2,343,682 Operating Expense 1,074,304 Operating Margin 146,585 Other Income 1,122,793 Other Expense 2,343,682 Net Profit or Loss  SING & REHABILITATION | NTER X 78414  S)  neet          | EALTH & NTER X 78414  S)  neet  | EALTH & 12/31/2020 366 Days Settled NTER  X 78414  CR Beds 120 POS Beauty Revenue Note of Stay N |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675622 CITYVIEW  | NURSING AND  | REHABILITATION CE  | NTER   |                                     | Government - City-Cour  | nty  |
|--|--|--|--|-------------------------------------|---|--|
| CITYVIEW NURSING<br>REHABILITATION CE  |  | 12/31/2020   | 366 Days Settled                                       | t                                   |   |  |
| FORT WORTH, TX 7   | 6132   |  |  |                                     | CR Beds 210 POS B   | eds 0  |
| TARRANT  |  |  |  |                                     | Key Performanad   | e Ind.   |
| BLUE CROSS (CALI   | FORNIA)  |  |  |                                     | Occupancy Rate  | 61.7%  |
| Balance S  | heet   | Income   | Statement  |                                     | Length of Stay  | 137.4  |
| Current Assets   | 1,348,167  | Total Charges  | 9,748,418  |                                     | Average Wages   | 21.94  |
| Fixed Assets   | 2,303,514  | Contract Allowance   | 0  | 0.0%                                | Skilled Nursing   | 83.8%  |
| Other Assets   | -3,071,306   | Operating Revenue  | 9,748,418  | 100.0%                              | Ancillary Service   | 16.2%  |
| Total Assets   | 580,375  | Operating Expense  | 11,279,644   | 115.7%                              | Current Ratio   | 0.7  |
| Current Liabilities  | 2,003,398  | Operating Margin   | -1,531,226   | -15.7%                              | Days to Collect   | 48.9   |
| Long Term Liabilities  | 0  | Other Income   | 2,248,836  | 23.1%                               | Avg Payment Days  | 35.7   |
| Total Equity   | -1,423,023   | Other Expense  | 0  | 0.0%                                | Depreciation Rate   | 23.7%  |
| Total Liab. and Equity   | 580,375  | Net Profit or Loss   | 717,610  | 7.4%                                | Return on Equity  | -50.4%   |
| 455757 CLAIRMONT BEAUMONT  |  |  |  |                                     | Government - City-Cour  | nty  |
| CLAIRMONT BEAUM  | 1ONT   | 12/31/2020   | 366 Days Settled                                       | t                                   |   |  |
| BEAUMONT, TX 777   |  |  |  |                                     |   |  |
|  |  |  |  |                                     | CR Beds 148 POS B   | eds 0  |
| JEFFERSON  | 07   |  |  |                                     | CR Beds 148 POS B   |  |
|  |  | ΞS   |  |                                     |   |  |
| JEFFERSON  | IMENT SERVICE  |  | Statement  |                                     | Key Performanad   | e Ind.   |
| JEFFERSON<br>NATIONAL GOVERN   | IMENT SERVICE  |  | <b>Statement</b><br>8,109,737                          |                                     | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b><br>68.6%                                  |
| JEFFERSON  NATIONAL GOVERN  Balance S  | IMENT SERVICE Sheet 1,900,536  | Income   |  | 0.0%                                | Key Performana<br>Occupancy Rate<br>Length of Stay  | 68.6%<br>68.0%   |
| JEFFERSON  NATIONAL GOVERN  Balance S  Current Assets  | IMENT SERVICE Sheet 1,900,536  | Income Total Charges Contract Allowance  | 8,109,737  |                                     | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 68.6%<br>103.0<br>19.02                                  |
| JEFFERSON  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  | IMENT SERVICE<br>Sheet<br>1,900,536<br>954,102                         | Income Total Charges Contract Allowance  | 8,109,737<br>0   | 100.0%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 68.6%<br>103.0<br>19.02<br>85.1%                         |
| JEFFERSON  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | IMENT SERVICE<br>Sheet<br>1,900,536<br>954,102<br>674,421              | Income Total Charges Contract Allowance Operating Revenue                                    | 8,109,737<br>0<br>8,109,737                            | 100.0%<br>119.2%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 68.6%<br>103.0<br>19.02<br>85.1%<br>14.9%                |
| JEFFERSON  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | IMENT SERVICE<br>Sheet<br>1,900,536<br>954,102<br>674,421<br>3,529,059 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 8,109,737<br>0<br>8,109,737<br>9,663,736               | 100.0%<br>119.2%<br>-19.2%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 68.6%<br>103.0<br>19.02<br>85.1%<br>14.9%                |
| JEFFERSON  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 1,900,536<br>954,102<br>674,421<br>3,529,059<br>1,599,838              | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,109,737<br>0<br>8,109,737<br>9,663,736<br>-1,553,999 | 100.0%<br>119.2%<br>-19.2%<br>23.6% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 68.6%<br>103.0<br>19.02<br>85.1%<br>14.9%<br>1.2<br>84.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676411 CLAREND         | ON NURSING H  | OME                |                  |        | Proprietary - Partnershi | p       |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| CLARENDON NURS         | ING HOME      | 8/31/2020          | 366 Days Settled |        |                          |         |
| CLARENDON, TX 79       | 226           |                    |                  |        | CR Beds 61 POS B         | eds 0   |
| DONLEY                 |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate           | 86.6%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 306.0   |
| Current Assets         | 1,031,104     | Total Charges      | 2,869,094        |        | Average Wages            | 17.79   |
| Fixed Assets           | 42,313        | Contract Allowance | 164,665          | 5.7%   | Skilled Nursing          | 82.9%   |
| Other Assets           | 0             | Operating Revenue  | 2,704,429        | 94.3%  | Ancillary Service        | 17.1%   |
| Total Assets           | 1,073,417     | Operating Expense  | 2,966,627        | 109.7% | Current Ratio            | 1.9     |
| Current Liabilities    | 541,483       | Operating Margin   | -262,198         | -9.7%  | Days to Collect          | 108.1   |
| Long Term Liabilities  | 921,502       | Other Income       | 9,567            | 0.4%   | Avg Payment Days         | 12.2    |
| Total Equity           | -389,568      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 274.5%  |
| Total Liab. and Equity | 1,073,417     | Net Profit or Loss | (252,631)        | -9.3%  | Return on Equity         | 64.8%   |
| 676021 CLAREWO         | OD HOUSE EXT  | ENDED CARE CENT    | ER               |        | Nonprofit - Church       |         |
| CLAREWOOD HOUS         | SE EXTENDED ( | CARE 12/31/2020    | 366 Days Settled | i      |                          |         |
| HOUSTON, TX 7703       | 6             |                    |                  |        | CR Beds 321 POS B        | eds 0   |
| HARRIS                 |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate           | 78.8%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 1,653.3 |
| Current Assets         | 7,862,786     | Total Charges      | 10,518,282       |        | Average Wages            | 16.58   |
| Fixed Assets           | 11,910,161    | Contract Allowance | 420,549          | 4.0%   | Skilled Nursing          | 37.0%   |
| Other Assets           | 17,338,618    | Operating Revenue  | 10,097,733       | 96.0%  | Ancillary Service        | 6.1%    |
| Total Assets           | 37,111,565    | Operating Expense  | 9,845,339        | 97.5%  | Current Ratio            | 3.8     |
| Current Liabilities    | 2,054,165     | Operating Margin   | 252,394          | 2.5%   | Days to Collect          | 12.8    |
| Long Term Liabilities  | 551,000       | Other Income       | 2,388,787        | 23.7%  | Avg Payment Days         | 32.7    |
| 1                      |               |                    |                  |        | <b>D</b> D .             |         |
| Total Equity           | 34,506,400    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 3.8%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455985 CLARKSVI        | LLE NURSING ( | CENTER             |                  |        | Proprietary - Corporation | 1      |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| CLARKSVILLE NURS       | SING CENTER   | 12/31/2020         | 366 Days Settled |        |                           |        |
| CLARKSVILLE, TX 7      | 5426          |                    |                  |        | CR Beds 132 POS Be        | eds 0  |
| RED RIVER              |               |                    |                  |        | Key Performanac           | e Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate            | 40.2%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 151.7  |
| Current Assets         | 1,643,912     | Total Charges      | 5,909,961        |        | Average Wages             | 22.37  |
| Fixed Assets           | 440,631       | Contract Allowance | 1,799,356        | 30.4%  | Skilled Nursing           | 63.8%  |
| Other Assets           | 140,809       | Operating Revenue  | 4,110,605        | 69.6%  | Ancillary Service         | 36.2%  |
| Total Assets           | 2,225,352     | Operating Expense  | 5,198,182        | 126.5% | Current Ratio             | 0.9    |
| Current Liabilities    | 1,884,120     | Operating Margin   | -1,087,577       | -26.5% | Days to Collect           | 52.7   |
| Long Term Liabilities  | 0             | Other Income       | 960,405          | 23.4%  | Avg Payment Days          | 101.5  |
| Total Equity           | 341,232       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 81.8%  |
| Total Liab. and Equity | 2,225,352     | Net Profit or Loss | (127,172)        | -3.1%  | Return on Equity          | -37.3% |
| 455952 CLEVELAN        | ID HEALTH CAI | RE CENTER          |                  |        | Nonprofit - Other         |        |
| CLEVELAND HEALT        | H CARE CENTE  | R 12/31/2020       | 366 Days Settled |        |                           |        |
| CLEVELAND, TX 773      | 327           |                    |                  |        | CR Beds 142 POS Be        | eds 0  |
| LIBERTY                |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 58.0%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 121.0  |
| Current Assets         | 3,875,826     | Total Charges      | 9,470,022        |        | Average Wages             | 18.11  |
| Fixed Assets           | 0             | Contract Allowance | 1,906,636        | 20.1%  | Skilled Nursing           | 71.2%  |
| Other Assets           | 654,033       | Operating Revenue  | 7,563,386        | 79.9%  | Ancillary Service         | 28.8%  |
| Total Assets           | 4,529,859     | Operating Expense  | 6,895,993        | 91.2%  | Current Ratio             | 2.7    |
| Current Liabilities    | 1,444,834     | Operating Margin   | 667,393          | 8.8%   | Days to Collect           | 40.9   |
| Long Term Liabilities  | 0             | Other Income       | 668,246          | 8.8%   | Avg Payment Days          | 28.8   |
| Total Equity           | 3,085,025     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 4,529,859     | Net Profit or Loss | 1,335,639        | 17.7%  | Return on Equity          | 43.3%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| RSING AND R                                     | EHABILITATION LP  |   |                                  | Proprietary - Corporation   | า  |
|---|---|---|----------------------------------|---|--|
| ND REHABILIT                                    | TATION 11/30/2020   | 335 Days Settled  | i                                |   |  |
|   |   |   |                                  | CR Beds 112 POS B   | eds 0  |
|   |   |   |                                  | Key Performanad   | e Ind.   |
| ANS SERVICE                                     |   |   |                                  | Occupancy Rate  | 60.9%  |
| eet   | Income  | Statement   |                                  | Length of Stay  | 165.0  |
| 252,728   | Total Charges   | 2,996,769   |                                  | Average Wages   | 19.26  |
| 85,662  | Contract Allowance  | -173,374  | -5.8%                            | Skilled Nursing   | 118.9%   |
| 2,682,717                                       | Operating Revenue   | 3,170,143   | 105.8%                           | Ancillary Service   | -18.9%   |
| 3,021,107                                       | Operating Expense   | 4,387,059   | 138.4%                           | Current Ratio   | (0.4)  |
| -578,883  | Operating Margin  | -1,216,916  | -38.4%                           | Days to Collect   | 35.0   |
| 0   | Other Income  | -657,742  | -20.7%                           | Avg Payment Days  | (16.1)   |
| -2,442,224                                      | Other Expense   | 0   | 0.0%                             | Depreciation Rate   | 123.4%   |
| -3,021,107                                      | Net Profit or Loss  | (578,844)   | -18.3%                           | Return on Equity  | 23.7%  |
| PARTNERS, II                                    | NC.   |   |                                  | Proprietary - Corporation   | า  |
| RS, INC.  | 12/31/2020  | 366 Days Settled  | i                                |   |  |
|   |   |   |                                  |   |  |
|   |   |   |                                  | CR Beds 93 POS B  | eds 0  |
|   |   |   |                                  | CR Beds 93 POS B  |  |
|   |   |   |                                  |   |  |
| eet   | Income  | Statement   |                                  | Key Performanad   | e Ind.   |
|   | <b>Income</b> Total Charges   | <b>Statement</b> 5,341,586  |                                  | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 56.0%                                     |
|   |   |   | -1.8%                            | Key Performana<br>Occupancy Rate<br>Length of Stay  | 56.0%<br>168.8   |
| 783,784   | Total Charges Contract Allowance  | 5,341,586   |                                  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 56.0%<br>168.8<br>18.31                                  |
| 783,784<br>5,320                                | Total Charges Contract Allowance  | 5,341,586<br>-98,588  | 101.8%                           | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 56.0%<br>168.8<br>18.31<br>74.4%                         |
| 783,784<br>5,320<br>1,160                       | Total Charges Contract Allowance Operating Revenue  | 5,341,586<br>-98,588<br>5,440,174   | 101.8%<br>92.1%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 56.0%<br>168.8<br>18.31<br>74.4%<br>25.6%                |
| 783,784<br>5,320<br>1,160<br>790,264            | Total Charges Contract Allowance Operating Revenue Operating Expense                                  | 5,341,586<br>-98,588<br>5,440,174<br>5,011,249  | 101.8%<br>92.1%<br>7.9%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 56.0%<br>168.8<br>18.31<br>74.4%<br>25.6%                |
| 783,784<br>5,320<br>1,160<br>790,264<br>514,413 | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin                | 5,341,586<br>-98,588<br>5,440,174<br>5,011,249<br>428,925   | 101.8%<br>92.1%<br>7.9%<br>12.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 56.0%<br>168.8<br>18.31<br>74.4%<br>25.6%<br>1.5<br>37.7 |
| ^ = = = = = = = = = = = = = = = = = = =         | ANS SERVICE  252,728  85,662  2,682,717  3,021,107  -578,883  0  -2,442,224  -3,021,107  PARTNERS, II | ANS SERVICE  252,728 Total Charges  85,662 Contract Allowance  2,682,717 Operating Revenue  3,021,107 Operating Expense  -578,883 Operating Margin  0 Other Income  -2,442,224 Other Expense  -3,021,107 Net Profit or Loss  PARTNERS, INC. | ANS SERVICE  eet                 | ANS SERVICE  eet  | ANS SERVICE  eet   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675038 CLYDE NU   | RSING CENTER   | l .   |   |                                   | Proprietary - Corporatio  | n   |
|---|--|---|---|-----------------------------------|---|---|
| CLYDE NURSING C   | ENTER  | 8/31/2020 3   | 66 Days Settled   |                                   |   |   |
| CLYDE, TX 79510   |  |   |   |                                   | CR Beds 48 POS B  | eds 0                                     |
| CALLAHAN  |  |   |   |                                   | Key Performana  | ce Ind.                                   |
| BLUE CROSS (TEXA  | AS)  |   |   |                                   | Occupancy Rate  | 77.8%                                     |
| Balance S   | Sheet  | Income  | Statement   |                                   | Length of Stay  | 231.6                                     |
| Current Assets  | 130,110  | Total Charges   | 4,476,899   |                                   | Average Wages   | 10.00                                     |
| Fixed Assets  | 0  | Contract Allowance  | 1,457,681   | 32.6%                             | Skilled Nursing   | 58.2%                                     |
| Other Assets  | 0  | Operating Revenue   | 3,019,218   | 67.4%                             | Ancillary Service   | 41.8%                                     |
| Total Assets  | 130,110  | Operating Expense   | 3,312,430   | 109.7%                            | Current Ratio   | 0.5                                       |
| Current Liabilities   | 244,753  | Operating Margin  | -293,212  | -9.7%                             | Days to Collect   | 14.9                                      |
| Long Term Liabilities   | 0  | Other Income  | 221   | 0.0%                              | Avg Payment Days  | 27.0                                      |
| Total Equity  | -114,643   | Other Expense   | 0   | 0.0%                              | Depreciation Rate   | 0.0%                                      |
| Total Liab. and Equity  | 130,110  | Net Profit or Loss  | (292,991)   | -9.7%                             | Return on Equity  | 255.6%                                    |
| 675873 CLYDE W  | COSPER TEXAS   | S STATE VETERANS  | HOME  |                                   | Nonprofit - Church  |   |
| CLYDE W COSPER<br>VETERANS HOME   | TEXAS STATE  | 8/31/2020 3   | 66 Days Settled   |                                   |   |   |
| BONHAM, TX 75418  |  |   |   |                                   |   |   |
| FANNIN  |  |   |   |                                   | CR Beds 160 POS B   | eds 0                                     |
|   |  |   |   |                                   | CR Beds 160 POS B  Key Performanae  |   |
| BLUE CROSS (TEXA  | AS)  |   |   |                                   |   | ce Ind.                                   |
| BLUE CROSS (TEXA  | ,  | Income  | Statement   |                                   | Key Performana  | e Ind.<br>91.7%                           |
| `   | Sheet  | <b>Income</b> Total Charges   | <b>Statement</b> 9,397,078  |                                   | Key Performanae<br>Occupancy Rate   | 91.7%<br>603.2                            |
| Balance S   | Sheet  | Total Charges   |   | -27.4%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 91.7%<br>603.2<br>19.26                   |
| Balance S Current Assets  | <b>Sheet</b> 4,215,639                                   | Total Charges Contract Allowance  | 9,397,078   |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 91.7%<br>603.2<br>19.26<br>89.0%          |
| Balance S Current Assets Fixed Assets   | 4,215,639<br>6,899,894                                   | Total Charges Contract Allowance Operating Revenue                                    | 9,397,078<br>-2,574,896   | 127.4%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 91.7%<br>603.2<br>19.26<br>89.0%          |
| Balance S Current Assets Fixed Assets Other Assets                                  | 4,215,639<br>6,899,894<br>120                            | Total Charges Contract Allowance Operating Revenue                                    | 9,397,078<br>-2,574,896<br>11,971,974                             | 127.4%<br>109.3%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 91.7%<br>603.2<br>19.26<br>89.0%<br>11.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 4,215,639<br>6,899,894<br>120<br>11,115,653              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 9,397,078<br>-2,574,896<br>11,971,974<br>13,091,180               | 127.4%<br>109.3%<br>-9.3%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 91.7% 603.2 19.26 89.0% 11.0% 1.0         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 4,215,639<br>6,899,894<br>120<br>11,115,653<br>4,213,493 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,397,078<br>-2,574,896<br>11,971,974<br>13,091,180<br>-1,119,206 | 127.4%<br>109.3%<br>-9.3%<br>2.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect |   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675850 COASTAL                                | PALMS NURSIN | IG & REHABILITATIO                 | N                |                       | Nonprofit - Church             |              |
|---|--------------|------------------------------------|------------------|-----------------------|--------------------------------|--------------|
| COASTAL PALMS N<br>REHABILITATION             | URSING &     | 3/31/2020 3                        | 666 Days Settled |                       |                                |              |
| PORTLAND, TX 783                              | 74           |                                    |                  |                       | CR Beds 97 POS B               | eds 0        |
| SAN PATRICIO                                  |              |                                    |                  |                       | Key Performana                 | ce Ind.      |
| BLUE CROSS (TEXA                              | <i>4</i> S)  |                                    |                  |                       | Occupancy Rate                 | 73.7%        |
| Balance S                                     | Sheet        | Income                             | Statement        |                       | Length of Stay                 | 102.7        |
| Current Assets                                | 654,229      | Total Charges                      | 7,154,700        |                       | Average Wages                  | 18.77        |
| Fixed Assets                                  | 0            | Contract Allowance                 | 835,614          | 11.7%                 | Skilled Nursing                | 66.5%        |
| Other Assets                                  | 0            | Operating Revenue                  | 6,319,086        | 88.3%                 | Ancillary Service              | 33.5%        |
| Total Assets                                  | 654,229      | Operating Expense                  | 5,831,992        | 92.3%                 | Current Ratio                  | 0.9          |
| Current Liabilities                           | 730,155      | Operating Margin                   | 487,094          | 7.7%                  | Days to Collect                | 37.9         |
| Long Term Liabilities                         | 0            | Other Income                       | 6,329            | 0.1%                  | Avg Payment Days               | 45.8         |
| Total Equity                                  | -75,926      | Other Expense                      | 0                | 0.0%                  | Depreciation Rate              | 0.0%         |
| Total Liab. and Equity                        | 654,229      | Net Profit or Loss                 | 493,423          | 7.8%                  | Return on Equity               | -649.9%      |
| 675009 COLEMAN                                | HEALTHCARE   | CENTER                             |                  |                       | Nonprofit - Church             |              |
| COLEMAN HEALTH                                | CARE CENTER  | 8/31/2020 3                        | 66 Days Settled  |                       |                                |              |
| COLEMAN, TX 7683                              | 4            |                                    |                  |                       | CR Beds 54 POS B               | eds 0        |
| COLEMAN                                       |              |                                    |                  |                       | Key Performana                 | ce Ind.      |
| BLUE CROSS (TEXA                              | AS)          |                                    |                  |                       | Occupancy Rate                 | 57.6%        |
| Balance S                                     | Sheet        | Income                             | Statement        |                       | Length of Stay                 | 367.2        |
| Current Assets                                | 4,660,512    | Total Charges                      | 2,727,972        |                       | Average Wages                  | 16.67        |
| Fixed Assets                                  | 19,980       | Contract Allowance                 | 593,978          | 21.8%                 | Skilled Nursing                | 87.6%        |
|   |              |                                    | 2 122 004        | 78 2%                 | Ancillary Service              | 40.40        |
| Other Assets                                  | 0            | Operating Revenue                  | 2,133,994        | 10.270                | Andilary Service               | 12.4%        |
|   | 4,680,492    |                                    | 1,930,071        |                       | Current Ratio                  | 12.4%<br>1.9 |
| Other Assets                                  |              |                                    |                  | 90.4%                 | •                              |              |
| Other Assets Total Assets                     | 4,680,492    | Operating Expense                  | 1,930,071        | 90.4%<br>9.6%         | Current Ratio                  | 1.9<br>43.7  |
| Other Assets Total Assets Current Liabilities | 4,680,492    | Operating Expense Operating Margin | 1,930,071        | 90.4%<br>9.6%<br>9.1% | Current Ratio  Days to Collect | 1.9          |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676212 COLLEGE                                | PARK REHABIL                     | ITATION AND CARE                                     | CENTER                             |                           | Proprietary - Other             |                       |
|---|----------------------------------|--|------------------------------------|---------------------------|---------------------------------|-----------------------|
| COLLEGE PARK RE<br>CARE CENTER                | HABILITATION A                   | AND 9/30/2020 3                                      | 66 Days Settled                    |                           |                                 |                       |
| WEATHERFORD, TX                               | ( 76086                          |  |                                    |                           | CR Beds 132 POS Be              | eds 0                 |
| PARKER  |                                  |  |                                    |                           | Key Performanad                 | e Ind.                |
| BLUE CROSS (TEXA                              | √S)                              |  |                                    |                           | Occupancy Rate                  | 80.8%                 |
| Balance S                                     | heet                             | Income   | Statement                          |                           | Length of Stay                  | 101.7                 |
| Current Assets                                | 1,575,745                        | Total Charges  | 10,717,857                         |                           | Average Wages                   | 22.99                 |
| Fixed Assets                                  | 0                                | Contract Allowance                                   | 1,271,905                          | 11.9%                     | Skilled Nursing                 | 96.1%                 |
| Other Assets                                  | 658,532                          | Operating Revenue                                    | 9,445,952                          | 88.1%                     | Ancillary Service               | 0.0%                  |
| Total Assets                                  | 2,234,277                        | Operating Expense                                    | 9,619,637                          | 101.8%                    | Current Ratio                   | 0.7                   |
| Current Liabilities                           | 2,234,282                        | Operating Margin                                     | -173,685                           | -1.8%                     | Days to Collect                 | 42.7                  |
| Long Term Liabilities                         | 0                                | Other Income   | 173,680                            | 1.8%                      | Avg Payment Days                | 26.5                  |
| Total Equity                                  | -5                               | Other Expense  | 0                                  | 0.0%                      | Depreciation Rate               | 0.0%                  |
| Total Liab. and Equity                        | 2,234,277                        | Net Profit or Loss                                   | (5)                                | 0.0%                      | Return on Equity                | 100.0%                |
| 675695 COLLEGE                                |                                  |  |                                    |                           | Nonprofit - Church              |                       |
| COLLEGE STREET I<br>CENTER                    | HEALTH CARE                      | 12/31/2020   | 366 Days Settled                   |                           |                                 |                       |
| BEAUMONT, TX 777                              | 07                               |  |                                    |                           | CR Beds 50 POS Be               | eds 0                 |
| JEFFERSON                                     |                                  |  |                                    |                           | Key Performanad                 | e Ind.                |
| WISCONSIN PHYSIC                              | CIANS SERVICE                    |  |                                    |                           | Occupancy Rate                  | 80.7%                 |
| Balance S                                     | heet                             | Income   | Statement                          |                           | Length of Stay                  | 116.3                 |
| Current Assets                                | 1,835,353                        | Total Charges  | 4,094,892                          |                           | Average Wages                   | 22.26                 |
| Fixed Assets                                  | 0                                | Contract Allowance                                   | 950,649                            | 23.2%                     | Skilled Nursing                 |                       |
| 1 1200 7 100010                               | 0                                | Contract / tilewaries                                |                                    |                           | <del>-</del>                    | 60.8%                 |
| Other Assets                                  | 85,738                           | Operating Revenue                                    | 3,144,243                          | 76.8%                     | Ancillary Service               |                       |
|   |                                  | -  |                                    |                           | Ancillary Service Current Ratio | 60.8%<br>39.2%<br>1.1 |
| Other Assets                                  | 85,738                           | Operating Revenue                                    | 3,144,243                          | 110.2%                    | ·                               | 39.2%<br>1.1          |
| Other Assets Total Assets                     | 85,738<br>1,921,091              | Operating Revenue Operating Expense                  | 3,144,243<br>3,463,895             | 110.2%<br>-10.2%          | Current Ratio                   | 39.2%                 |
| Other Assets Total Assets Current Liabilities | 85,738<br>1,921,091<br>1,744,891 | Operating Revenue Operating Expense Operating Margin | 3,144,243<br>3,463,895<br>-319,652 | 110.2%<br>-10.2%<br>16.1% | Current Ratio  Days to Collect  | 39.2%<br>1.1<br>78.2  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| D CARE CEN                          | TER  |  |   | Proprietary - Corporation  | 1  |
|-------------------------------------|--|--|---|--|--|
| CENTER                              | 12/31/2020   | 366 Days Settled   | i   |  |  |
|                                     |  |  |   | CR Beds 120 POS Be   | eds 0  |
|                                     |  |  |   | Key Performanac  | e Ind.   |
| NS SERVICE                          |  |  |   | Occupancy Rate   | 71.3%  |
| et                                  | Income   | Statement  |   | Length of Stay   | 203.2  |
| 3,251,091                           | Total Charges  | 7,802,200  |   | Average Wages  | 25.23  |
| 349,091                             | Contract Allowance   | -483,752   | -6.2%   | Skilled Nursing  | 79.3%  |
| 615,601                             | Operating Revenue  | 8,285,952  | 106.2%  | Ancillary Service  | 20.7%  |
| 4,215,783                           | Operating Expense  | 7,490,349  | 90.4%   | Current Ratio  | 1.0  |
| 3,297,479                           | Operating Margin   | 795,603  | 9.6%  | Days to Collect  | 70.7   |
| 0                                   | Other Income   | 102,891  | 1.2%  | Avg Payment Days   | 43.2   |
| 918,304                             | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 28.8%  |
| 4,215,783                           | Net Profit or Loss   | 898,494  | 10.8%   | Return on Equity   | 97.8%  |
| ELLE NURSIN                         | NG HOME  |  |   | Nonprofit - Church   |  |
| RSING HOME                          | 12/31/2020   | 366 Days Settled   | i   |  |  |
|                                     |  |  |   | CR Beds 85 POS Be  | eds 0  |
|                                     |  |  |   | Key Performanac  | e Ind.   |
|                                     |  |  |   | Occupancy Rate   | 35.6%  |
| et                                  | Income   | Statement  |   | Length of Stay   | 124.5  |
|                                     |  |  |   |  |  |
| 2,130,748                           | Total Charges  | 2,421,894  |   | Average Wages  | 16.33  |
| 2,130,748                           | Total Charges  Contract Allowance  | 2,421,894<br>15,815  | 0.7%  | Average Wages Skilled Nursing  | 16.33<br>12.4%   |
|                                     | -  |  |   |  |  |
| 61,750                              | Contract Allowance   | 15,815   | 99.3%   | Skilled Nursing  | 12.4%  |
| 61,750<br>0                         | Contract Allowance Operating Revenue   | 2,406,079  | 99.3%<br>98.7%  | Skilled Nursing Ancillary Service  | 12.4%<br>18.4%   |
| 61,750<br>0<br>2,192,498            | Contract Allowance Operating Revenue Operating Expense   | 15,815<br>2,406,079<br>2,374,224   | 99.3%<br>98.7%<br>1.3%  | Skilled Nursing Ancillary Service Current Ratio  | 12.4%<br>18.4%<br>5.1  |
| 61,750<br>0<br>2,192,498<br>421,106 | Contract Allowance Operating Revenue Operating Expense Operating Margin                                | 15,815<br>2,406,079<br>2,374,224<br>31,855   | 99.3%<br>98.7%<br>1.3%<br>18.5%   | Skilled Nursing Ancillary Service Current Ratio Days to Collect  | 12.4%<br>18.4%<br>5.1<br>124.8   |
|                                     | NS SERVICE et  3,251,091 349,091 615,601 4,215,783 3,297,479 0 918,304 4,215,783 ELLE NURSIN SING HOME | NS SERVICE  at Income  3,251,091 Total Charges  349,091 Contract Allowance  615,601 Operating Revenue  4,215,783 Operating Expense  3,297,479 Operating Margin  0 Other Income  918,304 Other Expense  4,215,783 Net Profit or Loss  ELLE NURSING HOME  SSING HOME  12/31/2020 | NS SERVICE et Income Statement  3,251,091 Total Charges 7,802,200  349,091 Contract Allowance -483,752  615,601 Operating Revenue 8,285,952  4,215,783 Operating Expense 7,490,349  3,297,479 Operating Margin 795,603  0 Other Income 102,891  918,304 Other Expense 0  4,215,783 Net Profit or Loss 898,494  ELLE NURSING HOME  12/31/2020 366 Days Settled | NS SERVICE et Income Statement  3,251,091 Total Charges 7,802,200  349,091 Contract Allowance -483,752 -6.2% 615,601 Operating Revenue 8,285,952 106.2%  4,215,783 Operating Expense 7,490,349 90.4%  3,297,479 Operating Margin 795,603 9.6% 0 Other Income 102,891 1.2% 918,304 Other Expense 0 0.0%  4,215,783 Net Profit or Loss 898,494 10.8%  ELLE NURSING HOME  SING HOME 12/31/2020 366 Days Settled | ENTER 12/31/2020 366 Days Settled  CR Beds 120 POS Be  Key Performanac  Occupancy Rate  Length of Stay  3,251,091 Total Charges 7,802,200 Average Wages  349,091 Contract Allowance -483,752 -6.2% Skilled Nursing  615,601 Operating Revenue 8,285,952 106.2% Ancillary Service  4,215,783 Operating Expense 7,490,349 90.4% Current Ratio  3,297,479 Operating Margin 795,603 9.6% Days to Collect  0 Other Income 102,891 1.2% Avg Payment Days  918,304 Other Expense 0 0.0% Depreciation Rate  4,215,783 Net Profit or Loss 898,494 10.8% Return on Equity  ELLE NURSING HOME  12/31/2020 366 Days Settled  CR Beds 85 POS Be  Key Performanace  Occupancy Rate |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| BELLE NURSI   | NG HOME SEALY   |   |          | Nonprofit - Church   |  |
|---------------|---|---|----------|--|--|
| URSING HOME   | SEALY 12/31/2020  | 366 Days Settled  |          |  |  |
|               |   |   |          | CR Beds 90 POS Be  | eds 0  |
|               |   |   |          | Key Performanac  | e Ind.   |
| vS)           |   |   |          | Occupancy Rate   | 62.9%  |
| heet          | Income  | Statement   |          | Length of Stay   | 272.6  |
| 2,724,743     | Total Charges   | 4,109,931   |          | Average Wages  | 15.98  |
| 93,982        | Contract Allowance  | 90,011  | 2.2%     | Skilled Nursing  | 4.6%   |
| 900           | Operating Revenue   | 4,019,920   | 97.8%    | Ancillary Service  | 20.5%  |
| 2,819,625     | Operating Expense   | 3,893,928   | 96.9%    | Current Ratio  | 3.0  |
| 915,638       | Operating Margin  | 125,992   | 3.1%     | Days to Collect  | 110.7  |
| 240,746       | Other Income  | 512,033   | 12.7%    | Avg Payment Days   | 55.3   |
| 1,663,241     | Other Expense   | 0   | 0.0%     | Depreciation Rate  | 56.1%  |
| 2,819,625     | Net Profit or Loss  | 638,025   | 15.9%    | Return on Equity   | 38.4%  |
| CARE CENTER   | R   |   |          | Nonprofit - Church   |  |
| NTER          | 12/31/2020  | 366 Days Settled  |          |  |  |
| 78956         |   |   |          | CR Beds 90 POS Be  | eds 0  |
|               |   |   |          | Key Performanac  | e Ind.   |
| CIANS SERVICE |   |   |          | Occupancy Rate   | 75.0%  |
| heet          | Income  | Statement   |          | Length of Stay   | 277.4  |
| 890,345       | Total Charges   | 6,373,062   |          | Average Wages  | 16.69  |
| 73,912        | Contract Allowance  | 292,303   | 4.6%     | Skilled Nursing  | 79.5%  |
| 47,268        | Operating Revenue   | 6,080,759   | 95.4%    | Ancillary Service  | 20.5%  |
| 1,011,525     | Operating Expense   | 3,779,814   | 62.2%    | Current Ratio  | 1.2  |
| 737,923       | Operating Margin  | 2,300,945   | 37.8%    | Days to Collect  | 0.8  |
| •             |   |   |          |  |  |
| 5,749         | Other Income  | 97,958  | 1.6%     | Avg Payment Days   | 17.7   |
|               | Other Income Other Expense  | 97,958<br>0   |          | Avg Payment Days  Depreciation Rate  | 17.7<br>175.7%   |
|               | URSING HOME  S) heet  2,724,743 93,982 900 2,819,625 915,638 240,746 1,663,241 2,819,625  CARE CENTER  78956  CIANS SERVICE heet  890,345 73,912 47,268 1,011,525 | Income  2,724,743 Total Charges  93,982 Contract Allowance  900 Operating Revenue  2,819,625 Operating Margin  240,746 Other Income  1,663,241 Other Expense  2,819,625 Net Profit or Loss  CARE CENTER  ENTER 12/31/2020  78956  CIANS SERVICE  heet Income  890,345 Total Charges  73,912 Contract Allowance  47,268 Operating Revenue  1,011,525 Operating Expense | Solution | Solution   Seally   12/31/2020 366 Days Settled   1,011,525   1,011,525   1,011,525   1,023   1,023   1,023   1,023   1,033   1,034   1,011,525   1,034   1,011,525   1,034   1, | CR Beds 90   POS Becomposed   Pos Beco |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675044 COLONIAL                      | . MANOR ADVA            | NCED REHAB & HEA                  | ALTHCARE         |        | Proprietary - Corporatio           | n               |
|--------------------------------------|-------------------------|-----------------------------------|------------------|--------|------------------------------------|-----------------|
| COLONIAL MANOR A                     | ADVANCED REI            | HAB & 12/31/2020                  | 366 Days Settled |        |                                    |                 |
| PHARR, TX 78577                      |                         |                                   |                  |        | CR Beds 123 POS B                  | eds 0           |
| HIDALGO                              |                         |                                   |                  |        | Key Performana                     | ce Ind.         |
| BLUE CROSS (TEXA                     | AS)                     |                                   |                  |        | Occupancy Rate                     | 82.9%           |
| Balance S                            | Sheet                   | Income                            | Statement        |        | Length of Stay                     | 114.5           |
| Current Assets                       | 3,838,264               | Total Charges                     | 13,183,235       |        | Average Wages                      | 21.25           |
| Fixed Assets                         | 310,356                 | Contract Allowance                | 3,310,839        | 25.1%  | Skilled Nursing                    | 66.3%           |
| Other Assets                         | 3,312                   | Operating Revenue                 | 9,872,396        | 74.9%  | Ancillary Service                  | 33.7%           |
| Total Assets                         | 4,151,932               | Operating Expense                 | 9,537,851        | 96.6%  | Current Ratio                      | 1.0             |
| Current Liabilities                  | 3,969,723               | Operating Margin                  | 334,545          | 3.4%   | Days to Collect                    | 43.5            |
| Long Term Liabilities                | 0                       | Other Income                      | 479,754          | 4.9%   | Avg Payment Days                   | 129.8           |
| Total Equity                         | 182,209                 | Other Expense                     | 0                | 0.0%   | Depreciation Rate                  | 158.2%          |
| Total Liab. and Equity               | 4,151,932               | Net Profit or Loss                | 814,299          | 8.2%   | Return on Equity                   | 446.9%          |
| 455020 COLONIAL                      | MANOR CARE              | CENTER                            |                  |        | Proprietary - Corporatio           | n               |
| COLONIAL MANOR                       | CARE CENTER             | 12/31/2020                        | 382 Days Settled |        |                                    |                 |
| NEW BRAUNFELS,                       | TX 78130                |                                   |                  |        | CR Beds 154 POS B                  | eds 0           |
| COMAL                                |                         |                                   |                  |        | Key Performana                     | ce Ind.         |
| NATIONAL GOVERN                      | MENT SERVIC             | ≣S                                |                  |        | Occupancy Rate                     | 79.4%           |
| Balance S                            | Sheet                   | Income                            | Statement        |        | Length of Stay                     | 502.3           |
| Current Assets                       | 24,022,970              | Total Charges                     | 12,842,903       |        | Average Wages                      | 20.75           |
| Fixed Assets                         | 375,514                 | Contract Allowance                | 4,281,186        | 33.3%  | Skilled Nursing                    | 82.6%           |
| Other Assets                         | 0                       | Operating Revenue                 | 8,561,717        | 66.7%  | Ancillary Service                  | 17.4%           |
| Total Assets                         | 24,398,484              | Operating Expense                 | 8,912,977        | 104.1% | Current Ratio                      | 1.0             |
| Current Liabilities                  | 23,069,787              | Operating Margin                  | -351,260         | -4.1%  | Days to Collect                    | 75.0            |
| Long Term Liabilities                | 22,290                  | Other Income                      | 1,076,006        | 12.6%  | Avg Payment Days                   | 6.0             |
|                                      |                         |                                   |                  |        |                                    |                 |
| Total Equity                         | 1,306,407               | Other Expense                     | 0                | 0.0%   | Depreciation Rate                  | 220.9%          |
| Total Equity  Total Liab. and Equity | 1,306,407<br>24,398,484 | Other Expense  Net Profit or Loss | 724,746          |        | Depreciation Rate Return on Equity | 220.9%<br>55.5% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455631 COLONIAL        | MANOR NURS   | ING CENTER         |                  |        | Proprietary - Corpora | tion     |
|------------------------|--------------|--------------------|------------------|--------|-----------------------|----------|
| COLONIAL MANOR         | NURSING CENT | ER 8/31/2020 3     | 366 Days Settled |        |                       |          |
| CLEBURNE, TX 7603      | 31           |                    |                  |        | CR Beds 140 POS       | Beds 0   |
| JOHNSON                |              |                    |                  |        | Key Performar         | ace Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate        | 68.4%    |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay        | 190.5    |
| Current Assets         | 1,795,734    | Total Charges      | 8,532,449        |        | Average Wages         | 10.00    |
| Fixed Assets           | 0            | Contract Allowance | 1,892,594        | 22.2%  | Skilled Nursing       | 73.5%    |
| Other Assets           | 0            | Operating Revenue  | 6,639,855        | 77.8%  | Ancillary Service     | 26.5%    |
| Total Assets           | 1,795,734    | Operating Expense  | 7,142,963        | 107.6% | Current Ratio         | 1.0      |
| Current Liabilities    | 1,724,441    | Operating Margin   | -503,108         | -7.6%  | Days to Collect       | 91.9     |
| Long Term Liabilities  | 0            | Other Income       | 63,764           | 1.0%   | Avg Payment Days      | 88.4     |
| Total Equity           | 71,293       | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 0.0%     |
| Total Liab. and Equity | 1,795,734    | Net Profit or Loss | (439,344)        | -6.6%  | Return on Equity      | -616.3%  |

Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675563 COLONIAL        | NURSING & RE   | EHABILITATION CEN  | TER              |        | Nonprofit - Church |                   |
|------------------------|----------------|--------------------|------------------|--------|--------------------|-------------------|
| COLONIAL NURSING       | 3 & REHABILITA | ATION 9/30/2020    | 366 Days Settled |        |                    |                   |
| LINDALE, TX 75771      |                |                    |                  |        | CR Beds 90 POS     | Beds 0            |
| SMITH                  |                |                    |                  |        | Key Performana     | ace Ind.          |
| NOVITAS (TEXAS)        |                |                    |                  |        | Occupancy Rate     | 69.3%             |
| Balance S              | heet           | Income             | Statement        |        | Length of Stay     | 121.4             |
| Current Assets         | 1,374,520      | Total Charges      | 4,642,787        |        | Average Wages      | 17.35             |
| Fixed Assets           | 0              | Contract Allowance | 162,764          | 3.5%   | Skilled Nursing    | 77.1%             |
| Other Assets           | 3,350          | Operating Revenue  | 4,480,023        | 96.5%  | Ancillary Service  | 22.9%             |
| Total Assets           | 1,377,870      | Operating Expense  | 5,537,974        | 123.6% | Current Ratio      | 1.0               |
| Current Liabilities    | 1,377,869      | Operating Margin   | -1,057,951       | -23.6% | Days to Collect    | 94.5              |
| Long Term Liabilities  | 0              | Other Income       | 479,874          | 10.7%  | Avg Payment Days   | 41.1              |
| Total Equity           | 1              | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%              |
| Total Liab. and Equity | 1,377,870      | Net Profit or Loss | (578,077)        | -12.9% | Return on Equity   | 57,807,70<br>0.0% |

Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675358 COLONIAL  | PINES HEALTH                               | ICARE CENTER  |   |                                    | Nonprofit - Church  |   |
|--|--|---|---|------------------------------------|---|---|
| COLONIAL PINES H   | EALTHCARE CE                               | ENTER 9/30/2020 3   | 66 Days Settled                                   |                                    |   |   |
| SAN AUGUSTINE, T   | X 75972                                    |   |   |                                    | CR Beds 107 POS B   | eds 0   |
| SAN AUGUSTINE  |  |   |   |                                    | Key Performana  | ce Ind.   |
| NORIDIAN ADMIN S   | ERVICES                                    |   |   |                                    | Occupancy Rate  | 63.0%   |
| Balance S  | heet                                       | Income  | Statement   |                                    | Length of Stay  | 218.3   |
| Current Assets   | 1,048,690                                  | Total Charges   | 5,773,047   |                                    | Average Wages   | 18.24   |
| Fixed Assets   | 0  | Contract Allowance  | 736,576   | 12.8%                              | Skilled Nursing   | 84.7%   |
| Other Assets   | 0  | Operating Revenue   | 5,036,471   | 87.2%                              | Ancillary Service   | 15.3%   |
| Total Assets   | 1,048,690                                  | Operating Expense   | 5,527,009   | 109.7%                             | Current Ratio   | 0.9   |
| Current Liabilities  | 1,135,406                                  | Operating Margin  | -490,538  | -9.7%                              | Days to Collect   | 67.9  |
| Long Term Liabilities                                      | 21,281                                     | Other Income  | 1,325,971   | 26.3%                              | Avg Payment Days  | 59.4  |
| Total Equity   | -107,997                                   | Other Expense   | 0   | 0.0%                               | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity                                     | 1,048,690                                  | Net Profit or Loss  | 835,433   | 16.6%                              | Return on Equity  | -773.6%   |
| 675996 COLUMBU   | S OAKS HEALT                               | HCARE COMMUNITY   | ,   |                                    | Proprietary - Partnershi  | 0   |
| COLUMBUS OAKS F  | IEALTHCARE                                 | 12/31/2020  | 366 Days Settled                                  |                                    |   |   |
| COLUMBUS, TX 789   | 34   |   |   |                                    | CR Beds 137 POS B   | eds 0   |
| COLORADO   |  |   |   |                                    | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE                              |   |   |                                    | Occupancy Rate  | 38.4%   |
| Balance S  | heet                                       | Income  | Statement   |                                    | Length of Stay  | 331.7   |
| Current Assets   | 4 007 050                                  | Total Charges   | 8,584,321   |                                    | Average Wages   |   |
|  | 1,237,052                                  | 3   | 0,001,021   |                                    | 0 0   | 14.13   |
| Fixed Assets   | 492,065                                    | Contract Allowance  | 2,791,351   | 32.5%                              |   |   |
|  |  | J   |   |                                    |   | 51.1%   |
| Fixed Assets   | 492,065                                    | Contract Allowance Operating Revenue                                    | 2,791,351   | 67.5%                              | Skilled Nursing   | 51.1%<br>48.9%  |
| Fixed Assets Other Assets                                  | 492,065<br>202,493                         | Contract Allowance Operating Revenue                                    | 2,791,351<br>5,792,970                            | 67.5%<br>122.8%                    | Skilled Nursing Ancillary Service                               | 51.1%<br>48.9%<br>1.9                                   |
| Fixed Assets Other Assets Total Assets                     | 492,065<br>202,493<br>1,931,610            | Contract Allowance Operating Revenue Operating Expense                  | 2,791,351<br>5,792,970<br>7,116,385               | 67.5%<br>122.8%<br>-22.8%          | Skilled Nursing Ancillary Service Current Ratio                 | 51.1%<br>48.9%<br>1.9<br>73.2                           |
| Fixed Assets Other Assets Total Assets Current Liabilities | 492,065<br>202,493<br>1,931,610<br>659,441 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,791,351<br>5,792,970<br>7,116,385<br>-1,323,415 | 67.5%<br>122.8%<br>-22.8%<br>32.0% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 14.13<br>51.1%<br>48.9%<br>1.9<br>73.2<br>32.0<br>45.7% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455577 COMMUNIT  | TY CARE CENT  | ER OF CROCKETT  |  |   | Proprietary - Corporatio   | n  |
|--|---|---|--|---|--|--|
| COMMUNITY CARE CROCKETT  | CENTER OF   | 8/31/2020 3   | 666 Days Settled   |   |  |  |
| CROCKETT, TX 7583  | 35  |   |  |   | CR Beds 104 POS B  | eds 0  |
| HOUSTON  |   |   |  |   | Key Performana   | ce Ind.  |
| BLUE CROSS (TEXA   | AS)   |   |  |   | Occupancy Rate   | 34.0%  |
| Balance S  | Sheet   | Income  | Statement  |   | Length of Stay   | 172.5  |
| Current Assets   | 1,415,863   | Total Charges   | 4,822,935  |   | Average Wages  | 10.00  |
| Fixed Assets   | 0   | Contract Allowance  | 1,926,747  | 39.9%   | Skilled Nursing  | 49.9%  |
| Other Assets   | 0   | Operating Revenue   | 2,896,188  | 60.1%   | Ancillary Service  | 50.1%  |
| Total Assets   | 1,415,863   | Operating Expense   | 3,206,190  | 110.7%  | Current Ratio  | 0.8  |
| Current Liabilities  | 1,696,101   | Operating Margin  | -310,002   | -10.7%  | Days to Collect  | 177.7  |
| Long Term Liabilities  | 0   | Other Income  | 12,455   | 0.4%  | Avg Payment Days   | 193.6  |
| Total Equity   | -280,238  | Other Expense   | 0  | 0.0%  | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity   | 1,415,863   | Net Profit or Loss  | (297,547)  | -10.3%  | Return on Equity   | 106.2%   |
| 455676 COMMUNIT  |   |   |  |   |  |  |
|  |   |   | 266 Dava Sattlad   | ı   | Nonprofit - Church   |  |
| COMMUNITY CARE HONDO, TX 78861   |   |   | 366 Days Settled   | I   | Nonprofit - Church  CR Beds 75 POS B   | eds 0  |
| COMMUNITY CARE   |   |   | 366 Days Settled   | l   |  |  |
| COMMUNITY CARE<br>HONDO, TX 78861  | CENTER OF HO  |   | 366 Days Settled   | l   | CR Beds 75 POS B   |  |
| COMMUNITY CARE<br>HONDO, TX 78861<br>MEDINA  | CENTER OF HO  | ONDO 12/31/2020   | 366 Days Settled   | l   | CR Beds 75 POS B   | ce Ind.  |
| COMMUNITY CARE HONDO, TX 78861 MEDINA BLUE CROSS (MAR  | CENTER OF HO  | ONDO 12/31/2020   | ·  | l   | CR Beds 75 POS B <b>Key Performana</b> Occupancy Rate  | <b>ce Ind.</b><br>71.5%                                    |
| COMMUNITY CARE HONDO, TX 78861 MEDINA BLUE CROSS (MAR' Balance S   | CENTER OF HO<br>YLAND)<br>Sheet                                   | Income Total Charges  | Statement  |   | CR Beds 75 POS B  Key Performana  Occupancy Rate  Length of Stay   | 71.5%<br>735.4<br>135.4                                    |
| COMMUNITY CARE HONDO, TX 78861 MEDINA BLUE CROSS (MAR' Balance S Current Assets  | CENTER OF HO<br>YLAND)<br>Sheet<br>883,766                        | Income Total Charges  | <b>Statement</b> 5,944,276                                       | 3.7%  | CR Beds 75 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | <b>ce Ind.</b><br>71.5%<br>135.4                           |
| COMMUNITY CARE HONDO, TX 78861 MEDINA BLUE CROSS (MAR' Balance S Current Assets Fixed Assets   | CENTER OF HO<br>YLAND)<br>Sheet<br>883,766<br>80,972              | Income Total Charges Contract Allowance   | <b>Statement</b> 5,944,276 217,330                               | 3.7%<br>96.3%                                   | CR Beds 75 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 71.5%<br>135.4<br>18.44<br>72.6%                           |
| COMMUNITY CARE HONDO, TX 78861 MEDINA BLUE CROSS (MAR' Balance S Current Assets Fixed Assets Other Assets  | YLAND) Sheet  883,766  80,972  2,486                              | Income Total Charges Contract Allowance Operating Revenue   | Statement 5,944,276 217,330 5,726,946                            | 3.7%<br>96.3%<br>72.4%                          | CR Beds 75 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  | 71.5%<br>135.4<br>18.44<br>72.6%<br>27.4%                  |
| COMMUNITY CARE HONDO, TX 78861 MEDINA BLUE CROSS (MAR' Balance S Current Assets Fixed Assets Other Assets Total Assets   | YLAND) Sheet  883,766 80,972 2,486 967,224                        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | Statement 5,944,276 217,330 5,726,946 4,145,091                  | 3.7%<br>96.3%<br>72.4%<br>27.6%                 | CR Beds 75 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                             | 71.5%<br>135.4<br>18.44<br>72.6%<br>27.4%<br>1.3<br>(17.4) |
| COMMUNITY CARE HONDO, TX 78861 MEDINA BLUE CROSS (MAR' Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | YLAND) Sheet  883,766 80,972 2,486  967,224 686,264               | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | Statement 5,944,276 217,330 5,726,946 4,145,091 1,581,855        | 3.7%<br>96.3%<br>72.4%<br>27.6%                 | CR Beds 75 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days  | 71.5%<br>135.4<br>18.44<br>72.6%<br>27.4%<br>1.3<br>(17.4) |
| COMMUNITY CARE HONDO, TX 78861 MEDINA BLUE CROSS (MAR' Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | YLAND) Sheet  883,766 80,972 2,486  967,224 686,264 3,833 277,127 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | Statement 5,944,276 217,330 5,726,946 4,145,091 1,581,855 60,431 | 3.7%<br>96.3%<br>72.4%<br>27.6%<br>1.1%<br>0.0% | CR Beds 75 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 71.5%<br>135.4<br>18.44<br>72.6%<br>27.4%                  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455737 CONCHO H        | HEALTH & REH   | ABILITATION CENTE  | R                |        | Proprietary - Corporatio | n       |
|------------------------|----------------|--------------------|------------------|--------|--------------------------|---------|
| CONCHO HEALTH & CENTER | k REHABILITATI | ON 12/31/2020      | 366 Days Settled | l      |                          |         |
| EDEN, TX 76837         |                |                    |                  |        | CR Beds 66 POS B         | eds 0   |
| CONCHO                 |                |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE  |                    |                  |        | Occupancy Rate           | 69.0%   |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay           | 177.3   |
| Current Assets         | 489,794        | Total Charges      | 3,940,643        |        | Average Wages            | 20.28   |
| Fixed Assets           | 130,853        | Contract Allowance | 276,871          | 7.0%   | Skilled Nursing          | 80.2%   |
| Other Assets           | 21,523         | Operating Revenue  | 3,663,772        | 93.0%  | Ancillary Service        | 19.8%   |
| Total Assets           | 642,170        | Operating Expense  | 3,879,071        | 105.9% | Current Ratio            | 1.2     |
| Current Liabilities    | 425,779        | Operating Margin   | -215,299         | -5.9%  | Days to Collect          | 23.9    |
| Long Term Liabilities  | 20,444         | Other Income       | 638,070          | 17.4%  | Avg Payment Days         | 191.9   |
| Total Equity           | -58,494        | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 36.1%   |
| Total Liab. and Equity | 387,729        | Net Profit or Loss | 422,771          | 11.5%  | Return on Equity         | -722.8% |
| 675648 CONROE H        | HEALTH CARE    | CENTER             |                  |        | Nonprofit - Other        |         |
| CONROE HEALTH C        | CARE CENTER    | 12/31/2020         | 366 Days Settled | l      |                          |         |
| CONROE, TX 77301       |                |                    |                  |        | CR Beds 108 POS B        | eds 0   |
| MONTGOMERY             |                |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE  |                    |                  |        | Occupancy Rate           | 55.9%   |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay           | 87.3    |
| Current Assets         | 1,913,817      | Total Charges      | 8,193,421        |        | Average Wages            | 20.43   |
| Fixed Assets           | 0              | Contract Allowance | 1,908,477        | 23.3%  | Skilled Nursing          | 65.3%   |
| Other Assets           | 578,733        | Operating Revenue  | 6,284,944        | 76.7%  | Ancillary Service        | 34.7%   |
| Total Assets           | 2,492,550      | Operating Expense  | 6,029,463        | 95.9%  | Current Ratio            | 0.9     |
| Current Liabilities    | 2,077,365      | Operating Margin   | 255,481          | 4.1%   | Days to Collect          | 43.6    |
| Long Term Liabilities  | 0              | Other Income       | 271,951          | 4.3%   | Avg Payment Days         | 28.3    |
| Total Equity           | 415,185        | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity | 2,492,550      | Net Profit or Loss | 527,432          | 8.4%   | Return on Equity         | 127.0%  |
|                        |                |                    |                  |        |                          |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676336 CONTINUIN  | NG CARE AT EA  | AGLES TRACE  |   |  | Nonprofit - Other   |   |
|---|--|--|---|--|---|---|
| CONTINUING CARE   | AT EAGLES TR   | ACE 12/31/2020   | 366 Days Settle   | d  |   |   |
| HOUSTON, TX 77077   | 7  |  |   |  | CR Beds 44 POS E  | Beds 0  |
| HARRIS  |  |  |   |  | Key Performana  | ce Ind.   |
| TRAILBLAZER (TEXA   | AS)  |  |   |  | Occupancy Rate  | 76.0%   |
| Balance S   | heet   | Income   | Statement   |  | Length of Stay  | 86.8  |
| Current Assets  | 13,955,023   | Total Charges  | 4,933,620   |  | Average Wages   | 26.18   |
| Fixed Assets  | 151,993,071  | Contract Allowance   | -33,427   | -0.7%  | Skilled Nursing   | 83.6%   |
| Other Assets  | 159,471,621  | Operating Revenue  | 4,967,047   | 100.7%   | Ancillary Service   | 8.4%  |
| Total Assets  | 325,419,715  | Operating Expense  | 49,619,423  | 999.0%   | Current Ratio   | 0.1   |
| Current Liabilities   | 188,424,206  | Operating Margin   | -44,652,376   | -899.0%  | Days to Collect   | 149.6   |
| Long Term Liabilities   | 162,503,581  | Other Income   | 42,628,113  | 858.2%   | Avg Payment Days  | 20.3  |
|   | -25,508,072  | Other Expense  | 0   | 0.0%   | Depreciation Rate   | 9.0%  |
| Total Equity  | 20,000,072   | •  |   |  |   |   |
| Total Equity  Total Liab. and Equity  |  | Net Profit or Loss   | (2,024,263)   | -40.8%   | Return on Equity  | 7.9%  |
| Total Liab. and Equity  | 325,419,715  | •  | (2,024,263)   | -40.8%   | Return on Equity  Nonprofit - Other   | 7.9%  |
| Total Liab. and Equity  | 325,419,715  | Net Profit or Loss  GHLAND SPRINGS   | (2,024,263) 366 Days Settle   |  |   | 7.9%  |
| Total Liab. and Equity  676329 CONTINUIN  CONTINUING CARE   | 325,419,715  | Net Profit or Loss  GHLAND SPRINGS   |   |  |   |   |
| Total Liab. and Equity  676329 CONTINUIN  CONTINUING CARE SPRINGS   | 325,419,715  | Net Profit or Loss  GHLAND SPRINGS   |   |  | Nonprofit - Other   | Beds 0  |
| Total Liab. and Equity  676329 CONTINUIN  CONTINUING CARE SPRINGS  DALLAS, TX 75252   | 325,419,715  | Net Profit or Loss  GHLAND SPRINGS   |   |  | Nonprofit - Other  CR Beds 44 POS E   | Beds 0  |
| Total Liab. and Equity  676329 CONTINUIN  CONTINUING CARE SPRINGS  DALLAS, TX 75252  DALLAS   | 325,419,715  NG CARE AT HI  AT HIGHLAND  | Net Profit or Loss  GHLAND SPRINGS  12/31/2020   |   |  | Nonprofit - Other  CR Beds 44 POS E  Key Performana   | Beds 0<br><b>ce Ind.</b><br>74.4%                                 |
| Total Liab. and Equity  676329 CONTINUIN  CONTINUING CARE SPRINGS  DALLAS, TX 75252  DALLAS  NOVITAS (TEXAS)  | 325,419,715  NG CARE AT HI  AT HIGHLAND  | Net Profit or Loss  GHLAND SPRINGS  12/31/2020   | 366 Days Settle   |  | Nonprofit - Other  CR Beds 44 POS E  Key Performana  Occupancy Rate   | Beds 0<br><b>ce Ind.</b><br>74.4%<br>92.9                         |
| Total Liab. and Equity  676329 CONTINUIN  CONTINUING CARE SPRINGS  DALLAS, TX 75252  DALLAS  NOVITAS (TEXAS)  Balance S   | 325,419,715  NG CARE AT HI  AT HIGHLAND  | Net Profit or Loss  GHLAND SPRINGS  12/31/2020  Income   | 366 Days Settle   |  | Nonprofit - Other  CR Beds 44 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | Beds 0<br>ce Ind.   |
| Total Liab. and Equity  676329 CONTINUIN  CONTINUING CARE SPRINGS  DALLAS, TX 75252  DALLAS  NOVITAS (TEXAS)  Balance S  Current Assets   | 325,419,715  NG CARE AT HI  AT HIGHLAND  Cheet 24,055,166  | Net Profit or Loss  GHLAND SPRINGS  12/31/2020  Income  Total Charges  | 366 Days Settle  Statement 4,719,269  | -5.0%  | Nonprofit - Other  CR Beds 44 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 3eds 0 <b>ce Ind.</b> 74.4%  92.9  27.70  87.3%                   |
| Total Liab. and Equity  676329 CONTINUIN  CONTINUING CARE SPRINGS  DALLAS, TX 75252  DALLAS  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets   | 325,419,715  NG CARE AT HI  AT HIGHLAND  Cheet  24,055,166  171,081,270  | Net Profit or Loss  GHLAND SPRINGS  12/31/2020  Income  Total Charges  Contract Allowance                    | 366 Days Settle  Statement  4,719,269  -234,759  4,954,028                          | -5.0%<br>105.0%  | Nonprofit - Other  CR Beds 44 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | Beds 0<br><b>ce Ind.</b><br>74.4%<br>92.9                         |
| Total Liab. and Equity  676329 CONTINUIN  CONTINUING CARE SPRINGS  DALLAS, TX 75252  DALLAS  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                     | 325,419,715  NG CARE AT HI  AT HIGHLAND  Cheet  24,055,166  171,081,270  220,636,539                           | Net Profit or Loss  GHLAND SPRINGS  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue | 366 Days Settle  Statement  4,719,269  -234,759  4,954,028                          | -5.0%<br>105.0%  | Nonprofit - Other  CR Beds 44 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 3eds 0 <b>ce Ind.</b> 74.4%  92.9  27.70  87.3%                   |
| Total Liab. and Equity  676329 CONTINUIN  CONTINUING CARE SPRINGS  DALLAS, TX 75252  DALLAS  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                       | 325,419,715  NG CARE AT HI  AT HIGHLAND  Cheet  24,055,166 171,081,270 220,636,539 415,772,975                 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                                  | 366 Days Settle  Statement  4,719,269  -234,759  4,954,028  58,908,825              | -5.0%<br>105.0%<br>1,189.1%<br>-<br>1,089.1%             | Nonprofit - Other  CR Beds 44 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | 3eds 0 <b>ce Ind.</b> 74.4%  92.9  27.70  87.3%  5.7%             |
| Total Liab. and Equity  676329 CONTINUING  CONTINUING CARE SPRINGS  DALLAS, TX 75252  DALLAS  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 325,419,715  NG CARE AT HI  AT HIGHLAND  Cheet  24,055,166  171,081,270  220,636,539  415,772,975  253,099,996 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                 | 366 Days Settle  Statement  4,719,269  -234,759  4,954,028  58,908,825  -53,954,797 | -5.0%<br>105.0%<br>1,189.1%<br>-<br>1,089.1%<br>1,088.0% | Nonprofit - Other  CR Beds 44 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | seds 0 <b>ce Ind.</b> 74.4%  92.9  27.70  87.3%  5.7%  0.1  219.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455515 COPPERAS                      | S COVE LTC PA | RTNERS INC         |                  |        | Proprietary - Corporatio | n       |
|--------------------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| COPPERAS COVE L                      | TC PARTNERS   | INC 12/31/2020     | 366 Days Settled | d      |                          |         |
| COPPERAS COVE, 7                     | ΓX 76522      |                    |                  |        | CR Beds 124 POS B        | eds 0   |
| CORYELL                              |               |                    |                  |        | Key Performana           | ce Ind. |
| TRAILBLAZER (TEX                     | AS)           |                    |                  |        | Occupancy Rate           | 56.7%   |
| Balance S                            | heet          | Income             | Statement        |        | Length of Stay           | 155.0   |
| Current Assets                       | 1,124,647     | Total Charges      | 5,476,359        |        | Average Wages            | 16.88   |
| Fixed Assets                         | 13,873        | Contract Allowance | 32,136           | 0.6%   | Skilled Nursing          | 80.3%   |
| Other Assets                         | 0             | Operating Revenue  | 5,444,223        | 99.4%  | Ancillary Service        | 19.7%   |
| Total Assets                         | 1,138,520     | Operating Expense  | 5,307,091        | 97.5%  | Current Ratio            | 1.6     |
| Current Liabilities                  | 711,324       | Operating Margin   | 137,132          | 2.5%   | Days to Collect          | 44.0    |
| Long Term Liabilities                | 0             | Other Income       | 783,641          | 14.4%  | Avg Payment Days         | 46.9    |
| Total Equity                         | 427,196       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 566.2%  |
| Total Liab. and Equity               | 1,138,520     | Net Profit or Loss | 920,773          | 16.9%  | Return on Equity         | 215.5%  |
| 676227 COPPERAS                      | S HOLLOW NUF  | RSING & REHABILITA | ATION CENTER     |        | Nonprofit - Church       |         |
| COPPERAS HOLLON<br>REHABILITATION CE |               | 12/31/2020         | 366 Days Settled | t      |                          |         |
| CALDWELL, TX 7783                    | 36            |                    |                  |        | CR Beds 90 POS B         | eds 0   |
| BURLESON                             |               |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA                     | AS)           |                    |                  |        | Occupancy Rate           | 55.7%   |
| Balance S                            | heet          | Income             | Statement        |        | Length of Stay           | 173.0   |
| Current Assets                       | 1,752,447     | Total Charges      | 4,277,473        |        | Average Wages            | 18.60   |
| Fixed Assets                         | 2,689,349     | Contract Allowance | -11,987          | -0.3%  | Skilled Nursing          | 86.4%   |
| Other Assets                         | 0             | Operating Revenue  | 4,289,460        | 100.3% | Ancillary Service        | 13.6%   |
| Total Assets                         | 4,441,796     | Operating Expense  | 3,770,180        | 87.9%  | Current Ratio            | 0.5     |
| Current Liabilities                  | 3,504,526     | Operating Margin   | 519,280          | 12.1%  | Days to Collect          | 65.0    |
| Long Term Liabilities                | 0             | Other Income       | 411,855          | 9.6%   | Avg Payment Days         | 9.8     |
| Total Equity                         | 937,270       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 24.5%   |
| Total Liab. and Equity               | 4,441,796     | Net Profit or Loss | 931,135          | 21.7%  | Return on Equity         | 99.3%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676319 CORINTH F   | REHABILITATIO                                       | N SUITES ON THE P  | ARKWAY  |                                  | Nonprofit - Church  |  |
|--|---|--|---|----------------------------------|---|--|
| CORINTH REHABILI<br>THE PARKWAY  | TATION SUITES                                       | S ON 5/31/2020 3   | 666 Days Settled  |                                  |   |  |
| CORINTH, TX 76208  |   |  |   |                                  | CR Beds 134 POS B   | eds 0  |
| DENTON   |   |  |   |                                  | Key Performanad   | e Ind.   |
| TRAILBLAZER (TEX   | AS)   |  |   |                                  | Occupancy Rate  | 64.3%  |
| Balance S  | Sheet   | Income   | Statement   |                                  | Length of Stay  | 110.2  |
| Current Assets   | 740,716   | Total Charges  | 10,237,426  |                                  | Average Wages   | 21.38  |
| Fixed Assets   | 201,917   | Contract Allowance   | 2,632,634   | 25.7%                            | Skilled Nursing   | 57.9%  |
| Other Assets   | 0   | Operating Revenue  | 7,604,792   | 74.3%                            | Ancillary Service   | 42.1%  |
| Total Assets   | 942,633   | Operating Expense  | 8,749,150   | 115.0%                           | Current Ratio   | 0.8  |
| Current Liabilities  | 968,524   | Operating Margin   | -1,144,358  | -15.0%                           | Days to Collect   | 35.1   |
| Long Term Liabilities  | 1,231,491   | Other Income   | 308,455   | 4.1%                             | Avg Payment Days  | 32.5   |
| Total Equity   | -1,257,382  | Other Expense  | 0   | 0.0%                             | Depreciation Rate   | 712.4%   |
| Total Liab. and Equity   | 942,633   | Net Profit or Loss   | (835,903)   | -11.0%                           | Return on Equity  | 66.5%  |
| 676196 CORNERS   | TONE GARDEN   | SLLP   |   |                                  | Proprietary - Partnership   | )  |
| CODNEDSTONE CA   |   |  |   |                                  |   |  |
| CORNERSTONE GA   | RDENS LLP   | 8/31/2020 3  | 666 Days Settled  |                                  |   |  |
| TEMPLE, TX 76505   | RDENS LLP   | 8/31/2020 3  | 666 Days Settled  |                                  | CR Beds 130 POS B   | eds 0  |
|  | RDENS LLP   | 8/31/2020 3  | 666 Days Settled  |                                  | CR Beds 130 POS B   |  |
| TEMPLE, TX 76505   |   | 8/31/2020 3  | 666 Days Settled  |                                  |   |  |
| TEMPLE, TX 76505<br>BELL   | AS)   |  | 666 Days Settled Statement                                  |                                  | Key Performana  | e Ind.   |
| TEMPLE, TX 76505 BELL BLUE CROSS (TEXA   | AS)<br>Sheet  |  | ·   |                                  | Key Performanao<br>Occupancy Rate   | ce Ind.<br>71.5%                                 |
| TEMPLE, TX 76505 BELL BLUE CROSS (TEXA   | AS)<br>Sheet  | Income   | Statement   | 25.7%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 71.5%<br>210.0                                   |
| TEMPLE, TX 76505 BELL BLUE CROSS (TEXABLANCE S Current Assets  | AS)<br>Sheet<br>410,924                             | Income<br>Total Charges  | Statement<br>12,299,224                                     |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 71.5%<br>210.0<br>11.92                          |
| TEMPLE, TX 76505 BELL BLUE CROSS (TEXABLANCE S Current Assets Fixed Assets   | AS)<br>Sheet<br>410,924<br>5,791,900                | Income Total Charges Contract Allowance  | <b>Statement</b> 12,299,224 3,158,958                       | 74.3%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 71.5%<br>210.0<br>11.92<br>50.9%                 |
| TEMPLE, TX 76505 BELL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet 410,924 5,791,900                         | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>12,299,224<br>3,158,958<br>9,140,266           | 74.3%<br>108.5%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 210.0<br>11.92<br>50.9%                          |
| TEMPLE, TX 76505 BELL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet 410,924 5,791,900 0 6,202,824             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 12,299,224 3,158,958 9,140,266 9,912,653          | 74.3%<br>108.5%<br>-8.5%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 210.0<br>11.92<br>50.9%<br>0.0%<br>(0.3)         |
| TEMPLE, TX 76505 BELL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  410,924 5,791,900 0 6,202,824 -1,240,320 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 12,299,224 3,158,958 9,140,266 9,912,653 -772,387 | 74.3%<br>108.5%<br>-8.5%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 210.0<br>11.92<br>50.9%<br>0.0%<br>(0.3)<br>26.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676359 CORNERS         | TONE RETIREM | ENT COMMUNITY      |                  |         | Nonprofit - Church |        |
|------------------------|--------------|--------------------|------------------|---------|--------------------|--------|
| CORNERSTONE RE         | TIREMENT     | 12/31/2020         | 366 Days Settled | i       |                    |        |
| TEXARKANA, TX 755      | 503          |                    |                  |         | CR Beds 40 POS Be  | eds 0  |
| BOWIE                  |              |                    |                  |         | Key Performanad    | e Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |         | Occupancy Rate     | 70.3%  |
| Balance S              | heet         | Income             | Statement        |         | Length of Stay     | 85.1   |
| Current Assets         | 1,680,385    | Total Charges      | 3,222,384        |         | Average Wages      | 17.87  |
| Fixed Assets           | 13,193,210   | Contract Allowance | 338,514          | 10.5%   | Skilled Nursing    | 66.0%  |
| Other Assets           | 8,352,146    | Operating Revenue  | 2,883,870        | 89.5%   | Ancillary Service  | 45.9%  |
| Total Assets           | 23,225,741   | Operating Expense  | 10,826,492       | 375.4%  | Current Ratio      | 0.2    |
| Current Liabilities    | 10,637,176   | Operating Margin   | -7,942,622       | -275.4% | Days to Collect    | 86.6   |
| Long Term Liabilities  | 5,154,166    | Other Income       | 7,214,440        | 250.2%  | Avg Payment Days   | 15.6   |
| Total Equity           | 7,434,399    | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 5.8%   |
| Total Liab. and Equity | 23,225,741   | Net Profit or Loss | (728,182)        | -25.3%  | Return on Equity   | -9.8%  |
| 676353 CORONAD         | O AT STONE O | AK                 |                  |         | Nonprofit - Church |        |
| CORONADO AT STO        | ONE OAK      | 6/30/2020 3        | 366 Days Settled |         |                    |        |
| SAN ANTONIO, TX 7      | 8258         |                    |                  |         | CR Beds 112 POS Be | eds 0  |
| BEXAR                  |              |                    |                  |         | Key Performanad    | e Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |         | Occupancy Rate     | 64.7%  |
| Balance S              | heet         | Income             | Statement        |         | Length of Stay     | 44.0   |
| Current Assets         | 1,362,904    | Total Charges      | 13,145,450       |         | Average Wages      | 23.31  |
| Fixed Assets           | 0            | Contract Allowance | 4,765,170        | 36.2%   | Skilled Nursing    | 63.5%  |
| Other Assets           | 0            | Operating Revenue  | 8,380,280        | 63.8%   | Ancillary Service  | 36.5%  |
| Total Assets           | 1,362,904    | Operating Expense  | 8,294,449        | 99.0%   | Current Ratio      | 4.9    |
| Current Liabilities    | 278,946      | Operating Margin   | 85,831           | 1.0%    | Days to Collect    | 51.1   |
| Long Term Liabilities  | 0            | Other Income       | 669              | 0.0%    | Avg Payment Days   | 6.1    |
| Total Equity           | 1,083,958    | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity | 1,362,904    | Net Profit or Loss | 72,037           | 0.9%    |                    | 6.6%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675049 CORONAD         | O HEALTHCAR  | E CENTER           |                  |       | Nonprofit - Church |          |
|------------------------|--------------|--------------------|------------------|-------|--------------------|----------|
| CORONADO HEALT         | HCARE CENTE  | R 8/31/2020 3      | 366 Days Settled |       |                    |          |
| PAMPA, TX 79065        |              |                    |                  |       | CR Beds 120 POS E  | Beds 0   |
| GRAY                   |              |                    |                  |       | Key Performana     | ce Ind.  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |       | Occupancy Rate     | 39.1%    |
| Balance S              | heet         | Income             | Statement        |       | Length of Stay     | 105.9    |
| Current Assets         | 10,385,123   | Total Charges      | 4,621,355        |       | Average Wages      | 17.00    |
| Fixed Assets           | 29,235       | Contract Allowance | 429,879          | 9.3%  | Skilled Nursing    | 78.8%    |
| Other Assets           | 0            | Operating Revenue  | 4,191,476        | 90.7% | Ancillary Service  | 21.2%    |
| Total Assets           | 10,414,358   | Operating Expense  | 3,434,530        | 81.9% | Current Ratio      | 2.1      |
| Current Liabilities    | 4,951,863    | Operating Margin   | 756,946          | 18.1% | Days to Collect    | 43.5     |
| Long Term Liabilities  | 0            | Other Income       | 150,424          | 3.6%  | Avg Payment Days   | 13.7     |
| Total Equity           | 5,462,495    | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 1,011.9% |
| Total Liab. and Equity | 10,414,358   | Net Profit or Loss | 907,370          | 21.6% | Return on Equity   | 16.6%    |
| 675746 CORONAD         | O NURSING CE | NTER               |                  |       | Nonprofit - Church |          |
| CORONADO NURSII        | NG CENTER    | 6/30/2020          | 366 Days Settled |       |                    |          |
| ABILENE, TX 79603      |              |                    |                  |       | CR Beds 188 POS E  | Beds 0   |
| TAYLOR                 |              |                    |                  |       | Key Performana     | ce Ind.  |
| PALMETTO (CALIFO       | PRNIA)       |                    |                  |       | Occupancy Rate     | 25.0%    |
| Balance S              | heet         | Income             | Statement        |       | Length of Stay     | 220.6    |
| Current Assets         | 8,895,872    | Total Charges      | 8,321,579        |       | Average Wages      | 18.61    |
| Fixed Assets           | 37,697       | Contract Allowance | 1,206,736        | 14.5% | Skilled Nursing    | 87.3%    |
| Other Assets           | 807          | Operating Revenue  | 7,114,843        | 85.5% | Ancillary Service  | 12.7%    |
| Total Assets           | 8,934,376    | Operating Expense  | 6,639,559        | 93.3% | Current Ratio      | 1.2      |
| Current Liabilities    | 7,514,380    | Operating Margin   | 475,284          | 6.7%  | Days to Collect    | 459.5    |
| Long Term Liabilities  | 0            | Other Income       | 358,193          | 5.0%  | Avg Payment Days   | 392.5    |
| Total Equity           | 1,419,996    | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 1,573.9% |
| Total Liab. and Equity | 8,934,376    | Net Profit or Loss | 833,477          |       | Return on Equity   | 58.7%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676107 CORPUS C   | CHRISTI NURSIN                               | IG AND REHABILITA  | TION CENTER  |  | Government - City-Cour  | ity   |
|---|--|--|--|--|---|---|
| CORPUS CHRISTI N<br>REHABILITATION CI   |  | 9/30/2020 3  | 366 Days Settled   |  |   |   |
| CORPUS CHRISTI, T   | ΓX 78414                                     |  |  |  | CR Beds 120 POS Be  | eds 0   |
| NUECES  |  |  |  |  | Key Performanad   | e Ind.  |
| BLUE CROSS (TEXA  | AS)  |  |  |  | Occupancy Rate  | 87.3%   |
| Balance S   | Sheet  | Income   | Statement  |  | Length of Stay  | 94.0  |
| Current Assets  | 1,572,776                                    | Total Charges  | 9,515,205  |  | Average Wages   | 20.97   |
| Fixed Assets  | 387,891                                      | Contract Allowance   | 0  | 0.0%                                       | Skilled Nursing   | 77.7%   |
| Other Assets  | 5,055,576                                    | Operating Revenue  | 9,515,205  | 100.0%                                     | Ancillary Service   | 22.3%   |
| Total Assets  | 7,016,243                                    | Operating Expense  | 10,298,478   | 108.2%                                     | Current Ratio   | 0.9   |
| Current Liabilities   | 1,656,423                                    | Operating Margin   | -783,273   | -8.2%                                      | Days to Collect   | 59.7  |
| Long Term Liabilities   | 0  | Other Income   | 1,133,241  | 11.9%                                      | Avg Payment Days  | 12.8  |
| Total Equity  | 5,359,820                                    | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 148.6%  |
| Total Liab. and Equity  | 7,016,243                                    | Net Profit or Loss   | 349,968  | 3.7%                                       | Return on Equity  | 6.5%  |
| 676072 CORRIGAN   | N LTC PARTNER                                | RSINC  |  |  | Proprietary - Corporation   | 1   |
| CORRIGAN LTC PAI  | RTNERS INC                                   | 12/31/2020   | 366 Days Settled   | d  |   |   |
| CORRIGAN, TX 7593   | 39   |  |  |  | CR Beds 86 POS Bo   | eds 0   |
| POLK  |  |  |  |  | Key Performanad   | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE                                |  |  |  | Ossumana : Data   |   |
| Balance S   |  |  |  |  | Occupancy Rate  | 54.9%   |
|   | Sheet  | Income   | Statement  |  | Length of Stay  | 54.9%<br>116.9  |
| Current Assets  |  | Income<br>Total Charges  | <b>Statement</b> 3,891,844   |  |   |   |
|   |  |  |  | -5.6%                                      | Length of Stay  | 116.9   |
| Current Assets  | 515,766                                      | Total Charges  | 3,891,844  |  | Length of Stay  Average Wages   | 116.9<br>16.62  |
| Current Assets Fixed Assets   | 515,766<br>68,897                            | Total Charges Contract Allowance   | 3,891,844  | 105.6%                                     | Length of Stay  Average Wages  Skilled Nursing  | 116.9<br>16.62<br>83.4%                                 |
| Current Assets Fixed Assets Other Assets  | 515,766<br>68,897<br>0                       | Total Charges Contract Allowance Operating Revenue   | 3,891,844<br>-217,269<br>4,109,113                                   | 105.6%<br>100.2%                           | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service   | 116.9<br>16.62<br>83.4%<br>16.6%                        |
| Current Assets Fixed Assets Other Assets Total Assets   | 515,766<br>68,897<br>0<br>584,663            | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 3,891,844<br>-217,269<br>4,109,113<br>4,118,524                      | 105.6%<br>100.2%<br>-0.2%                  | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                                    | 116.9<br>16.62<br>83.4%<br>16.6%<br>1.1                 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | 515,766<br>68,897<br>0<br>584,663<br>456,667 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 3,891,844<br>-217,269<br>4,109,113<br>4,118,524<br>-9,411            | 105.6%<br>100.2%<br>-0.2%<br>14.7%         | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect                   | 116.9<br>16.62<br>83.4%<br>16.6%<br>1.1<br>23.8         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 515,766<br>68,897<br>0<br>584,663<br>456,667 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 3,891,844<br>-217,269<br>4,109,113<br>4,118,524<br>-9,411<br>604,998 | 105.6%<br>100.2%<br>-0.2%<br>14.7%<br>0.0% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect  Avg Payment Days | 116.9<br>16.62<br>83.4%<br>16.6%<br>1.1<br>23.8<br>39.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675281 COTTONW  | OOD CREEK HI   | EALTHCARE COMMU  | JNITY  |  | Proprietary - Corporatio  | n  |
|---|--|--|--|--|---|--|
| COTTONWOOD CRE  | EEK HEALTHCA   | RE 12/31/2020  | 366 Days Settled   |  |   |  |
| RICHARDSON, TX 7  | 5080   |  |  |  | CR Beds 106 POS B   | eds 0                                    |
| DALLAS  |  |  |  |  | Key Performana  | e Ind.                                   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |  |  | Occupancy Rate  | 59.1%                                    |
| Balance S   | Sheet  | Income   | Statement  |  | Length of Stay  | 293.8                                    |
| Current Assets  | 1,886,498  | Total Charges  | 6,554,018  |  | Average Wages   | 17.94                                    |
| Fixed Assets  | 394,093  | Contract Allowance   | 1,636,233  | 25.0%                                      | Skilled Nursing   | 65.1%                                    |
| Other Assets  | 1,545,775  | Operating Revenue  | 4,917,785  | 75.0%                                      | Ancillary Service   | 34.9%                                    |
| Total Assets  | 3,826,366  | Operating Expense  | 6,845,987  | 139.2%                                     | Current Ratio   | 2.2                                      |
| Current Liabilities   | 857,451  | Operating Margin   | -1,928,202   | -39.2%                                     | Days to Collect   | 135.6                                    |
| Long Term Liabilities   | 1,182,816  | Other Income   | 1,326,569  | 27.0%                                      | Avg Payment Days  | 28.5                                     |
| Total Equity  | 1,786,099  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 108.1%                                   |
| Total Liab. and Equity  | 3,826,366  | Net Profit or Loss   | (601,633)  | -12.2%                                     | Return on Equity  | -33.7%                                   |
| 675292 COTTONW  | OOD NURSING  | AND REHABILITATION   | ON LP  |  | Proprietary - Corporatio  | n  |
| COTTONWOOD NUF  |  |  |  |  |   |  |
| REHABILITATION LF   |  | 11/30/2020   | 335 Days Settled   |  |   |  |
|   |  |  | 335 Days Settled<br>31 Days Settled                                    |  | CR Beds 60 POS B  | eds 0                                    |
| REHABILITATION LF   |  |  | •  |  | CR Beds 60 POS B  |  |
| REHABILITATION LE<br>DENTON, TX 76201   | •  | 12/31/2020   | •  |  |   |  |
| REHABILITATION LE<br>DENTON, TX 76201<br>DENTON   | CIANS SERVICE  | 12/31/2020   | •  |  | Key Performana  | e Ind.                                   |
| REHABILITATION LE<br>DENTON, TX 76201<br>DENTON<br>WISCONSIN PHYSIC   | CIANS SERVICE  | 12/31/2020   | 31 Days Settled  |  | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 49.4%                     |
| REHABILITATION LED<br>DENTON, TX 76201<br>DENTON<br>WISCONSIN PHYSIC<br>Balance S   | CIANS SERVICE  | 12/31/2020<br>Income   | 31 Days Settled Statement  |  | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 49.4%<br>306.3                           |
| REHABILITATION LED DENTON, TX 76201 DENTON WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>474,709                              | 12/31/2020 Income Total Charges  | 31 Days Settled  Statement  197,033                                    | 6.8%                                       | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 49.4%<br>306.3<br>1.96                   |
| REHABILITATION LEDENTON, TX 76201 DENTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>474,709<br>230,296                   | 12/31/2020  Income  Total Charges  Contract Allowance  | 31 Days Settled  Statement  197,033  13,445                            | 6.8%<br>93.2%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 49.4%<br>306.3<br>1.96<br>71.5%          |
| REHABILITATION LEDENTON, TX 76201 DENTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br>Sheet<br>474,709<br>230,296<br>3,617          | Income Total Charges Contract Allowance Operating Revenue                                    | 31 Days Settled  Statement  197,033  13,445  183,588                   | 6.8%<br>93.2%<br>137.5%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 49.4%<br>306.3<br>1.96<br>71.5%<br>28.5% |
| REHABILITATION LEDENTON, TX 76201 DENTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE Sheet  474,709  230,296  3,617  708,622          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 31 Days Settled  Statement  197,033  13,445  183,588  252,508          | 6.8%<br>93.2%<br>137.5%<br>-37.5%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 306.3<br>1.96<br>71.5%<br>28.5%          |
| REHABILITATION LEDENTON, TX 76201 DENTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE Sheet  474,709  230,296  3,617  708,622  653,088 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 31 Days Settled  Statement  197,033  13,445  183,588  252,508  -68,920 | 6.8%<br>93.2%<br>137.5%<br>-37.5%<br>23.6% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 28.5%<br>0.7<br>818.6                    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675292 COTTONWO                     | OOD NURSING  | AND REHABILITATION | ON LP            |         | Proprietary - Corporation | n       |
|-------------------------------------|--------------|--------------------|------------------|---------|---------------------------|---------|
| COTTONWOOD NUR<br>REHABILITATION LP |              | 11/30/2020         | 335 Days Settled | d       |                           |         |
| DENTON, TX 76201                    |              | 12/31/2020         | 31 Days Settled  |         | CR Beds 60 POS E          | Beds 0  |
| DENTON                              |              |                    |                  |         | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                    | IANS SERVICE | :                  |                  |         | Occupancy Rate            | 65.2%   |
| Balance St                          | heet         | Income             | Statement        |         | Length of Stay            | 568.4   |
| Current Assets                      | 118,105      | Total Charges      | 1,334,645        |         | Average Wages             | 1.96    |
| Fixed Assets                        | 103,708      | Contract Allowance | 205,728          | 15.4%   | Skilled Nursing           | 152.6%  |
| Other Assets                        | 3,110,772    | Operating Revenue  | 1,128,917        | 84.6%   | Ancillary Service         | -52.6%  |
| Total Assets                        | 3,332,585    | Operating Expense  | 2,735,101        | 242.3%  | Current Ratio             | (0.4    |
| Current Liabilities                 | -273,695     | Operating Margin   | -1,606,184       | -142.3% | Days to Collect           | 121.5   |
| Long Term Liabilities               | 0            | Other Income       | -386,368         | -34.2%  | Avg Payment Days          | (16.6   |
| Total Equity                        | -3,058,890   | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 74.3%   |
| Total Liab. and Equity              | -3,332,585   | Net Profit or Loss | (185,438)        | -16.4%  | Return on Equity          | 6.1%    |
| 675947 COUNTRY (                    | CARE MANOR   |                    |                  |         | Nonprofit - Church        |         |
| COUNTRY CARE MA                     | NOR          | 12/31/2020         | 366 Days Settled | d       |                           |         |
| LA VERNIA, TX 7812                  | 1            |                    |                  |         | CR Beds 91 POS E          | Beds 0  |
| WILSON                              |              |                    |                  |         | Key Performana            | ce Ind. |
| TRAILBLAZERS HEA                    | LTH ENTERPR  | ISES               |                  |         | Occupancy Rate            | 78.4%   |
| Balance St                          | heet         | Income             | Statement        |         | Length of Stay            | 92.0    |
| Current Assets                      | 1,081,551    | Total Charges      | 10,087,837       |         | Average Wages             | 19.14   |
| Fixed Assets                        | 0            | Contract Allowance | 2,549,696        | 25.3%   | Skilled Nursing           | 78.4%   |
| Other Assets                        | 0            | Operating Revenue  | 7,538,141        | 74.7%   | Ancillary Service         | 21.6%   |
| Total Assets                        | 1,081,551    | Operating Expense  | 6,845,587        | 90.8%   | Current Ratio             | 1.0     |
| Current Liabilities                 | 1,097,301    | Operating Margin   | 692,554          | 9.2%    | Days to Collect           | 52.     |
| Long Term Liabilities               | 0            | Other Income       | 353,335          | 4.7%    | Avg Payment Days          | 58.7    |
| Total Equity                        | -15,750      | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 0.0%    |
| Total Liab. and Equity              | 1,081,551    | Net Profit or Loss | 1,045,889        | 13 9%   | Return on Equity          |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675282 COUNTRY  | CLUB NURSING   | S AND REHABILITAT  | ION LP  |   | Proprietary - Corporatio   | n   |
|---|--|--|---|---|--|---|
| COUNTRY CLUB NU<br>REHABILITATION LF  |  | 10/31/2020   | 305 Days Settled  | t   |  |   |
| AMARILLO, TX 7910   | 6  |  |   |   | CR Beds 102 POS B  | eds 0   |
| POTTER  |  |  |   |   | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |   | Occupancy Rate   | 38.5%   |
| Balance S   | heet   | Income   | Statement   |   | Length of Stay   | 1,084.4   |
| Current Assets  | 143,164  | Total Charges  | 1,625,837   |   | Average Wages  | 18.43   |
| Fixed Assets  | 145,810  | Contract Allowance   | 98,380  | 6.1%  | Skilled Nursing  | 117.2%  |
| Other Assets  | -2,157,344   | Operating Revenue  | 1,527,457   | 93.9%                                       | Ancillary Service  | -17.2%  |
| Total Assets  | -1,868,370   | Operating Expense  | 2,461,590   | 161.2%                                      | Current Ratio  | (0.5)   |
| Current Liabilities   | -303,996   | Operating Margin   | -934,133  | -61.2%                                      | Days to Collect  | 41.7  |
| Long Term Liabilities   | 0  | Other Income   | -537,468  | -35.2%                                      | Avg Payment Days   | (18.2)  |
| Total Equity  | 2,172,366  | Other Expense  | 0   | 0.0%  | Depreciation Rate  | 57.4%   |
| •   |  |  |   |   |  |   |
| Total Liab. and Equity  | 1,868,370  | Net Profit or Loss   | (166,044)   | -10.9%                                      | Return on Equity   | -7.6%   |
| · · ·   |  | Net Profit or Loss  RSING & REHABILITA   |   | -10.9%                                      | Proprietary - Other  | -7.6%   |
|   | MEADOWS NUI  | RSING & REHABILITA   |   |   | . , ,  | -7.6%   |
| 675251 COUNTRY  COUNTRY MEADOW  | MEADOWS NUI<br>VS NURSING &<br>ENTER   | RSING & REHABILITA   | ATION CENTER  |   | . , ,  |   |
| 675251 COUNTRY  COUNTRY MEADOW REHABILITATION CE  | MEADOWS NUI<br>VS NURSING &<br>ENTER   | RSING & REHABILITA   | ATION CENTER  |   | Proprietary - Other  | eds 0   |
| 675251 COUNTRY  COUNTRY MEADOW REHABILITATION CE CORSICANA, TX 751  | MEADOWS NUI<br>VS NURSING &<br>ENTER   | RSING & REHABILITA   | ATION CENTER  |   | Proprietary - Other  CR Beds 96 POS B  | eds 0   |
| 675251 COUNTRY  COUNTRY MEADOW REHABILITATION CE CORSICANA, TX 751 NAVARRO  | MEADOWS NUI<br>VS NURSING &<br>ENTER   | RSING & REHABILITA<br>12/31/2020   | ATION CENTER  |   | Proprietary - Other  CR Beds 96 POS B  Key Performanae   | eds 0<br>ce Ind.  |
| COUNTRY MEADOW<br>REHABILITATION CE<br>CORSICANA, TX 751<br>NAVARRO<br>NOVITAS (TEXAS)  | MEADOWS NUI<br>VS NURSING &<br>ENTER   | RSING & REHABILITA<br>12/31/2020   | ATION CENTER  366 Days Settled                          |   | Proprietary - Other  CR Beds 96 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>44.4%                              |
| 675251 COUNTRY  COUNTRY MEADOW REHABILITATION CE CORSICANA, TX 751 NAVARRO NOVITAS (TEXAS)  Balance S   | MEADOWS NUMBER N | RSING & REHABILITA<br>12/31/2020<br>Income   | ATION CENTER  366 Days Settled                          | d   | Proprietary - Other  CR Beds 96 POS B  Key Performanae  Occupancy Rate  Length of Stay   | eds 0  ce Ind.  44.4%  226.2                                  |
| COUNTRY MEADOW REHABILITATION CE CORSICANA, TX 751 NAVARRO NOVITAS (TEXAS)  Balance S  Current Assets   | MEADOWS NUMBER N | RSING & REHABILITA  12/31/2020  Income  Total Charges  | ATION CENTER  366 Days Settled  Statement  2,873,917    | 0.0%  | Proprietary - Other  CR Beds 96 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0  ce Ind.  44.4%  226.2  19.20                           |
| COUNTRY MEADOW REHABILITATION CE CORSICANA, TX 751 NAVARRO NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets   | MEADOWS NUI<br>VS NURSING &<br>ENTER<br>110<br>Sheet<br>841,221<br>101,406   | Income Total Charges Contract Allowance  | ATION CENTER  366 Days Settled  Statement  2,873,917    | 0.0%<br>100.0%                              | Proprietary - Other  CR Beds 96 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind.  44.4%  226.2  19.20  77.9%                    |
| COUNTRY MEADOW REHABILITATION CE CORSICANA, TX 751 NAVARRO NOVITAS (TEXAS)  Balance S Current Assets Fixed Assets Other Assets                                  | MEADOWS NUMBER WEST NURSING & ENTER 110 Sheet 841,221 101,406 0  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement  2,873,917  0  2,873,917                      | 0.0%<br>100.0%<br>134.1%                    | Proprietary - Other  CR Beds 96 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0  ce Ind.  44.4%  226.2  19.20  77.9%  22.1%             |
| COUNTRY MEADOW REHABILITATION CE CORSICANA, TX 751 NAVARRO NOVITAS (TEXAS)  Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MEADOWS NUI<br>VS NURSING &<br>ENTER<br>110<br>Sheet<br>841,221<br>101,406<br>0<br>942,627   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement  2,873,917  0  2,873,917  3,854,080           | 0.0%<br>100.0%<br>134.1%<br>-34.1%          | Proprietary - Other  CR Beds 96 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0 <b>ce Ind.</b> 44.4%  226.2  19.20  77.9%  22.1%  0.8   |
| COUNTRY MEADOW REHABILITATION CE CORSICANA, TX 751 NAVARRO NOVITAS (TEXAS)  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MEADOWS NUMER WEST NURSING & ENTER 110 11,406 0 942,627 1,100,772  | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement  2,873,917  0  2,873,917  3,854,080  -980,163 | 0.0%<br>100.0%<br>134.1%<br>-34.1%<br>29.4% | Proprietary - Other  CR Beds 96 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0  ce Ind.  44.4%  226.2  19.20  77.9%  22.1%  0.8  105.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675878 COUNTRY                       | TRAILS WELLN  | IESS & REHABILITA             | TION CENTER            |        | Proprietary - Corporatio          | n              |
|--------------------------------------|---------------|-------------------------------|------------------------|--------|-----------------------------------|----------------|
| COUNTRY TRAILS V                     |               | 12/31/2020                    | 366 Days Settled       | d      |                                   |                |
| GRAND SALINE, TX                     | 75140         |                               |                        |        | CR Beds 120 POS B                 | eds 0          |
| VAN ZANDT                            |               |                               |                        |        | Key Performana                    | e Ind.         |
| NOVITAS (TEXAS)                      |               |                               |                        |        | Occupancy Rate                    | 59.0%          |
| Balance S                            | Sheet         | Income                        | Statement              |        | Length of Stay                    | 217.7          |
| Current Assets                       | 1,516,430     | Total Charges                 | 4,783,935              |        | Average Wages                     | 17.44          |
| Fixed Assets                         | 68,356        | Contract Allowance            | -1,027,147             | -21.5% | Skilled Nursing                   | 66.0%          |
| Other Assets                         | 2,670         | Operating Revenue             | 5,811,082              | 121.5% | Ancillary Service                 | 34.0%          |
| Total Assets                         | 1,587,456     | Operating Expense             | 6,391,706              | 110.0% | Current Ratio                     | 9.4            |
| Current Liabilities                  | 161,196       | Operating Margin              | -580,624               | -10.0% | Days to Collect                   | 53.9           |
| Long Term Liabilities                | 0             | Other Income                  | 1,032,571              | 17.8%  | Avg Payment Days                  | 9.2            |
| Total Equity                         | 1,426,260     | Other Expense                 | 0                      | 0.0%   | Depreciation Rate                 | 475.2%         |
| Total Liab. and Equity               | 1,587,456     | Net Profit or Loss            | 451,947                | 7.8%   | Return on Equity                  | 31.7%          |
| 675105 COUNTRY                       | VIEW NURSING  | AND REHABILITAT               | ION LP                 |        | Proprietary - Corporatio          | n              |
| COUNTRY VIEW NU<br>REHABILITATION LE |               | 12/31/2020                    | 366 Days Settled       | t      |                                   |                |
| TERRELL, TX 75160                    |               |                               |                        |        | CR Beds 115 POS B                 | eds 0          |
| KAUFMAN                              |               |                               |                        |        | Key Performana                    | e Ind.         |
| WISCONSIN PHYSIC                     | CIANS SERVICE |                               |                        |        | Occupancy Rate                    | 40.2%          |
| Balance S                            | Sheet         | Income                        | Statement              |        | Length of Stay                    | 201.0          |
| Current Assets                       | 128,595       | Total Charges                 | 1,825,742              |        | Average Wages                     | 19.35          |
| Fixed Assets                         | 116,369       | Contract Allowance            | -365,605               | -20.0% | Skilled Nursing                   | 132.8%         |
| Other Assets                         | -505,287      | Operating Revenue             | 2,191,347              | 120.0% | Ancillary Service                 | -32.8%         |
| 1                                    | -260,323      | Operating Expense             | 3,609,399              | 164.7% | Current Ratio                     | (0.3)          |
| Total Assets                         | -200,323      |                               |                        |        |                                   |                |
| Total Assets  Current Liabilities    | -370,706      | Operating Margin              | -1,418,052             | -64.7% | Days to Collect                   | 58.2           |
|                                      |               | Operating Margin Other Income | -1,418,052<br>-619,195 |        | Days to Collect  Avg Payment Days | 58.2<br>(15.8) |
| Current Liabilities                  | -370,706      |                               |                        | -28.3% | •                                 |                |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675696 COUNTRY   | VILLAGE CARE   | i .  |   |  | Proprietary - Corporation  | n  |
|--|--|--|---|--|--|--|
| COUNTRY VILLAGE  | CARE   | 12/31/2020   | 366 Days Settled  | I  |  |  |
| ANGLETON, TX 775   | 15   |  |   |  | CR Beds 128 POS E  | Beds 0   |
| BRAZORIA   |  |  |   |  | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |   |  | Occupancy Rate   | 65.7%  |
| Balance S  | Sheet  | Income   | Statement   |  | Length of Stay   | 93.2   |
| Current Assets   | 3,100,939  | Total Charges  | 9,015,573   |  | Average Wages  | 18.95  |
| Fixed Assets   | 11,886,545   | Contract Allowance   | 142,367   | 1.6%   | Skilled Nursing  | 91.2%  |
| Other Assets   | 22,755   | Operating Revenue  | 8,873,206   | 98.4%  | Ancillary Service  | 0.0%   |
| Total Assets   | 15,010,239   | Operating Expense  | 9,386,738   | 105.8%   | Current Ratio  | 1.4  |
| Current Liabilities  | 2,142,018  | Operating Margin   | -513,532  | -5.8%  | Days to Collect  | 45.9   |
| Long Term Liabilities  | 9,372,127  | Other Income   | 839,828   | 9.5%   | Avg Payment Days   | 19.5   |
| Total Equity   | 3,496,094  | Other Expense  | 0   | 0.0%   | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity   | 15,010,239   | Net Profit or Loss   | 326,296   | 3.7%   | Return on Equity   | 9.3%   |
| 455930 COUNTRY   | SIDE NURSING   | AND REHABILITATION   | N LP  |  | Proprietary - Corporation  | n  |
| COUNTRYSIDE NUF  |  |  |   |  |  |  |
| REHABILITATION LE  |  | 11/30/2020   | 335 Days Settled  | I  |  |  |
|  |  | 11/30/2020   | 335 Days Settled  | I  | CR Beds 120 POS E  | Beds 0   |
| REHABILITATION LE  |  | 11/30/2020   | 335 Days Settled  | I  | CR Beds 120 POS E  |  |
| REHABILITATION LE<br>PILOT POINT, TX 76  | 258  |  | 335 Days Settled  | I  |  |  |
| REHABILITATION LE<br>PILOT POINT, TX 76<br>DENTON  | 258<br>CIANS SERVICE   |  | 335 Days Settled  | I  | Key Performana   | ce Ind.  |
| REHABILITATION LE<br>PILOT POINT, TX 76<br>DENTON<br>WISCONSIN PHYSIC  | 258<br>CIANS SERVICE   |  | ·   | I  | Key Performana Occupancy Rate  | <b>ce Ind.</b><br>59.1%                                |
| REHABILITATION LE PILOT POINT, TX 76 DENTON WISCONSIN PHYSIC Balance S   | 258<br>CIANS SERVICE   | Income<br>Total Charges  | Statement   |  | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 59.1% 717.6                             |
| REHABILITATION LE PILOT POINT, TX 76 DENTON WISCONSIN PHYSIC Balance S Current Assets  | 258<br>CIANS SERVICE<br>Sheet<br>336,732<br>190,965                      | Income<br>Total Charges  | <b>Statement</b> 2,871,626                                  | -15.9%   | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 59.1% 717.6 20.26                       |
| REHABILITATION LE PILOT POINT, TX 76 DENTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 258<br>CIANS SERVICE<br>Sheet<br>336,732<br>190,965                      | Income Total Charges Contract Allowance  | <b>Statement</b> 2,871,626 -457,771                         | -15.9%<br>115.9%                               | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 59.1%<br>717.6<br>20.26<br>135.2%                      |
| REHABILITATION LE PILOT POINT, TX 76 DENTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 258<br>CIANS SERVICE<br>Sheet<br>336,732<br>190,965<br>10,231,842        | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 2,871,626 -457,771 3,329,397                      | -15.9%<br>115.9%<br>152.2%                     | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind.<br>59.1%<br>717.6<br>20.26<br>135.2%<br>-35.2% |
| REHABILITATION LE PILOT POINT, TX 76 DENTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 258 CIANS SERVICE Sheet 336,732 190,965 10,231,842 10,759,539            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 2,871,626 -457,771 3,329,397 5,067,152            | -15.9%<br>115.9%<br>152.2%<br>-52.2%           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 59.1%<br>717.6<br>20.26<br>135.2%<br>-35.2%<br>(0.3)   |
| REHABILITATION LE PILOT POINT, TX 76 DENTON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 258 CIANS SERVICE Sheet 336,732 190,965 10,231,842 10,759,539 -1,343,184 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 2,871,626 -457,771 3,329,397 5,067,152 -1,737,755 | -15.9%<br>115.9%<br>152.2%<br>-52.2%<br>-20.5% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 59.1% 717.6 20.26 135.2% -35.2% (0.3) 54.6             |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675497 COURTYAI  | RD GARDENS                       |   |   |                                     | Proprietary - Corporation   | n                                      |
|--|----------------------------------|---|---|-------------------------------------|---|--|
| COURTYARD GARD   | ENS                              | 12/31/2020  | 366 Days Settled  | i                                   |   |  |
| WICHITA FALLS, TX  | 76301                            |   |   |                                     | CR Beds 109 POS B   | seds 0                                 |
| WICHITA  |                                  |   |   |                                     | Key Performana  | ce Ind.                                |
| WISCONSIN PHYSIC   | CIANS SERVICE                    |   |   |                                     | Occupancy Rate  | 44.6%                                  |
| Balance S  | heet                             | Income  | Statement   |                                     | Length of Stay  | 135.8                                  |
| Current Assets   | 61,785                           | Total Charges   | 2,832,227   |                                     | Average Wages   | 17.99                                  |
| Fixed Assets   | 241,116                          | Contract Allowance  | 8,453   | 0.3%                                | Skilled Nursing   | 86.9%                                  |
| Other Assets   | 0                                | Operating Revenue   | 2,823,774   | 99.7%                               | Ancillary Service   | 13.1%                                  |
| Total Assets   | 302,901                          | Operating Expense   | 3,629,260   | 128.5%                              | Current Ratio   | 0.4                                    |
| Current Liabilities  | 166,818                          | Operating Margin  | -805,486  | -28.5%                              | Days to Collect   | 0.0                                    |
| Long Term Liabilities                                      | 0                                | Other Income  | 858,545   | 30.4%                               | Avg Payment Days  | 14.7                                   |
| Total Equity   | 136,083                          | Other Expense   | 0   | 0.0%                                | Depreciation Rate   | 59.6%                                  |
| Total Liab. and Equity                                     | 302,901                          | Net Profit or Loss  | 53,059  | 1.9%                                | Return on Equity  | 39.0%                                  |
| 455613 COURTYAI  | RD NURSING A                     | ND REHABILITATION   | I   |                                     | Proprietary - Other   |  |
| COURTYARD NURS<br>REHABILITATION                           | ING AND                          | 12/31/2020  | 366 Days Settled  | i                                   |   |  |
| HOUSTON, TX 7708   | 7                                |   |   |                                     | CR Beds 120 POS B   | seds 0                                 |
| HARRIS   |                                  |   |   |                                     | Key Performana  | ce Ind.                                |
| BLUE CROSS (TEXA   | NS)                              |   |   |                                     | Occupancy Rate  | 64.5%                                  |
| Balance S  | heet                             | Income  | Statement   |                                     | Length of Stay  |  |
| i e e e e e e e e e e e e e e e e e e e                    |                                  |   | Statement   |                                     | =0g 0. 0.a.)  | 363.2                                  |
| Current Assets   | 805,743                          | Total Charges   | 6,459,655   |                                     | Average Wages   | 363.2<br>21.12                         |
| Current Assets Fixed Assets                                | 805,743<br>25,728                | Total Charges Contract Allowance  |   | 0.0%                                |   |  |
|  | ·                                | G   | 6,459,655   |                                     | Average Wages   | 21.12                                  |
| Fixed Assets   | 25,728                           | Contract Allowance  | 6,459,655   | 100.0%                              | Average Wages Skilled Nursing   | 21.12<br>87.0%                         |
| Fixed Assets Other Assets                                  | 25,728                           | Contract Allowance Operating Revenue                                    | 6,459,655<br>-291<br>6,459,946                          | 100.0%<br>112.0%                    | Average Wages Skilled Nursing Ancillary Service                               | 21.12<br>87.0%<br>13.0%                |
| Fixed Assets Other Assets Total Assets                     | 25,728<br>0<br>831,471           | Contract Allowance Operating Revenue Operating Expense                  | 6,459,655<br>-291<br>6,459,946<br>7,237,372             | 100.0%<br>112.0%<br>-12.0%          | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 21.12<br>87.0%<br>13.0%<br>8.2         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 25,728<br>0<br>831,471<br>98,528 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,459,655<br>-291<br>6,459,946<br>7,237,372<br>-777,426 | 100.0%<br>112.0%<br>-12.0%<br>30.0% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 21.12<br>87.0%<br>13.0%<br>8.2<br>29.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 013921 CHANE NO   | RSING & REHA   | BILITATION CENTER  | ₹   |   | Nonprofit - Church  |  |
|---|--|--|---|---|---|--|
| CRANE NURSING & CENTER  | REHABILITATIO  | ON 8/31/2020 3   | 366 Days Settled  |   |   |  |
| CRANE, TX 79731   |  |  |   |   | CR Beds 110 POS E   | Beds 0   |
| CRANE   |  |  |   |   | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |   | Occupancy Rate  | 43.8%  |
| Balance S   | heet   | Income   | Statement   |   | Length of Stay  | 106.2  |
| Current Assets  | 803,534  | Total Charges  | 8,583,168   |   | Average Wages   | 21.08  |
| Fixed Assets  | 29,103   | Contract Allowance   | 2,766,453   | 32.2%                                   | Skilled Nursing   | 66.3%  |
| Other Assets  | 0  | Operating Revenue  | 5,816,715   | 67.8%                                   | Ancillary Service   | 33.7%  |
| Total Assets  | 832,637  | Operating Expense  | 7,345,228   | 126.3%                                  | Current Ratio   | 0.9  |
| Current Liabilities   | 880,213  | Operating Margin   | -1,528,513  | -26.3%                                  | Days to Collect   | 31.7   |
| Long Term Liabilities   | 1,639,248  | Other Income   | 906,623   | 15.6%                                   | Avg Payment Days  | 29.6   |
| Total Equity  | -1,686,824   | Other Expense  | 0   | 0.0%                                    | Depreciation Rate   | 3,737.9%                                       |
| Total Liab. and Equity  | 832,637  | Net Profit or Loss   | (621,890)   | -10.7%                                  | Return on Equity  | 36.9%  |
|   |  |  |   |   |   |  |
| 455497 CREEKSID   | E TERRACE RE   | HABILITATION   |   |   | Nonprofit - Church  |  |
| 455497 CREEKSIDE CREEKSIDE TERRA  |  |  | 366 Days Settled  | i                                       | Nonprofit - Church  |  |
|   |  |  | 366 Days Settled  | i                                       | Nonprofit - Church  CR Beds 126 POS E   | 3eds 0   |
| CREEKSIDE TERRA   |  |  | 366 Days Settled  | I                                       |   |  |
| CREEKSIDE TERRA<br>BELTON, TX 76513   | CE REHABILITA  | ATION 12/31/2020   | 366 Days Settled  | i                                       | CR Beds 126 POS E   |  |
| CREEKSIDE TERRA<br>BELTON, TX 76513<br>BELL   | CE REHABILITA  | ATION 12/31/2020   | 366 Days Settled  | i                                       | CR Beds 126 POS E   | ce Ind.  |
| CREEKSIDE TERRA<br>BELTON, TX 76513<br>BELL<br>WISCONSIN PHYSIC   | CE REHABILITA<br>CIANS SERVICE   | ATION 12/31/2020   | ·   | j                                       | CR Beds 126 POS E  Key Performana  Occupancy Rate   | <b>ce Ind.</b> 75.6%                           |
| CREEKSIDE TERRA<br>BELTON, TX 76513<br>BELL<br>WISCONSIN PHYSIC<br>Balance S  | CE REHABILITA<br>CIANS SERVICE   | ATION 12/31/2020   | Statement   |   | CR Beds 126 POS E  Key Performana  Occupancy Rate  Length of Stay   | <b>ce Ind.</b> 75.6% 171.8                     |
| CREEKSIDE TERRAL BELTON, TX 76513 BELL WISCONSIN PHYSIC Balance S Current Assets  | CE REHABILITA<br>CIANS SERVICE<br>Cheet<br>1,628,039                               | ATION 12/31/2020  Income  Total Charges  | • <b>Statement</b><br>10,904,524  | 20.4%                                   | CR Beds 126 POS E  Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 75.6% 171.8 20.56               |
| CREEKSIDE TERRAL BELTON, TX 76513 BELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CE REHABILITA<br>CIANS SERVICE<br>theet<br>1,628,039<br>3,710,039                  | Income Total Charges Contract Allowance  | 2 Statement<br>10,904,524<br>2,227,328                                      | 20.4%<br>79.6%                          | CR Beds 126 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 75.6%<br>171.8<br>20.56<br>68.8%               |
| CREEKSIDE TERRAL BELTON, TX 76513 BELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CE REHABILITA  CIANS SERVICE  theet  1,628,039  3,710,039  0                       | Income Total Charges Contract Allowance Operating Revenue                                    | 2,227,328<br>8,677,196  | 20.4%<br>79.6%<br>97.8%                 | CR Beds 126 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 75.6% 171.8 20.56 68.8% 31.2%          |
| CREEKSIDE TERRAL BELTON, TX 76513 BELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CE REHABILITA  CIANS SERVICE  theet  1,628,039  3,710,039  0  5,338,078            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,227,328<br>8,677,196<br>8,485,718   | 20.4%<br>79.6%<br>97.8%<br>2.2%         | CR Beds 126 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 75.6% 171.8 20.56 68.8% 31.2% 0.5      |
| CREEKSIDE TERRAL BELTON, TX 76513 BELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CE REHABILITA  CIANS SERVICE  theet  1,628,039  3,710,039  0  5,338,078  2,990,203 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>10,904,524<br>2,227,328<br>8,677,196<br>8,485,718<br>191,478 | 20.4%<br>79.6%<br>97.8%<br>2.2%<br>9.2% | CR Beds 126 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 75.6% 171.8 20.56 68.8% 31.2% 0.5 63.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676304 CREEKSID                   | E VILLAGE HEA | ALTHCARE LTC PAR   | TNERS, INC       |        | Proprietary - Corporation | n        |
|-----------------------------------|---------------|--------------------|------------------|--------|---------------------------|----------|
| CREEKSIDE VILLAG<br>PARTNERS, INC | E HEALTHCARI  | E LTC 12/31/2020   | 366 Days Settled | t      |                           |          |
| CLUTE, TX 77531                   |               |                    |                  |        | CR Beds 119 POS E         | Beds 0   |
| BRAZORIA                          |               |                    |                  |        | Key Performana            | ce Ind.  |
| TRAILBLAZER (TEXA                 | AS)           |                    |                  |        | Occupancy Rate            | 49.0%    |
| Balance S                         | heet          | Income             | Statement        |        | Length of Stay            | 147.1    |
| Current Assets                    | 1,172,595     | Total Charges      | 5,753,171        |        | Average Wages             | 17.95    |
| Fixed Assets                      | 0             | Contract Allowance | -144,634         | -2.5%  | Skilled Nursing           | 78.6%    |
| Other Assets                      | 1,060         | Operating Revenue  | 5,897,805        | 102.5% | Ancillary Service         | 21.4%    |
| Total Assets                      | 1,173,655     | Operating Expense  | 5,312,540        | 90.1%  | Current Ratio             | 1.0      |
| Current Liabilities               | 1,156,979     | Operating Margin   | 585,265          | 9.9%   | Days to Collect           | 51.8     |
| Long Term Liabilities             | 0             | Other Income       | 660,480          | 11.2%  | Avg Payment Days          | 73.8     |
| Total Equity                      | 16,676        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 149.6%   |
| Total Liab. and Equity            | 1,173,655     | Net Profit or Loss | 1,245,745        | 21.1%  | Return on Equity          | 7,470.3% |
| 676112 CRESTVIE                   | W COURT       |                    |                  |        | Nonprofit - Church        |          |
| CRESTVIEW COURT                   | -             | 9/30/2020 3        | 866 Days Settled |        |                           |          |
| CEDAR HILL, TX 751                | 04            |                    |                  |        | CR Beds 125 POS E         | Beds 0   |
| DALLAS                            |               |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA                  | AS)           |                    |                  |        | Occupancy Rate            | 60.6%    |
| Balance S                         | heet          | Income             | Statement        |        | Length of Stay            | 80.9     |
| Current Assets                    | 3,199,772     | Total Charges      | 10,470,169       |        | Average Wages             | 20.96    |
| Fixed Assets                      | 0             | Contract Allowance | 3,066,959        | 29.3%  | Skilled Nursing           | 69.8%    |
| Other Assets                      | 0             | Operating Revenue  | 7,403,210        | 70.7%  | Ancillary Service         | 30.2%    |
| Total Assets                      | 3,199,772     | Operating Expense  | 7,641,056        | 103.2% | Current Ratio             | 110.1    |
| Current Liabilities               | 29,057        | Operating Margin   | -237,846         | -3.2%  | Days to Collect           | 81.2     |
| Long Term Liabilities             | 0             | Other Income       | 469,279          | 6.3%   | Avg Payment Days          | 3.8      |
| Total Equity                      | 3,170,715     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%     |
|                                   |               |                    |                  |        |                           |          |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675141 CRESTVIE   | W HEALTHCAR  | E RESIDENCE  |  |  | Nonprofit - Church  |  |
|---|--|--|--|--|---|--|
| CRESTVIEW HEALT   | HCARE RESIDE   | :NCE 7/31/2020 3   | 666 Days Settled   |  |   |  |
| WACO, TX 76708  |  |  |  |  | CR Beds 194 POS B   | seds 0   |
| MCLENNAN  |  |  |  |  | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |  |  | Occupancy Rate  | 40.1%  |
| Balance S   | heet   | Income   | Statement  |  | Length of Stay  | 331.5  |
| Current Assets  | 2,602,691  | Total Charges  | 5,486,723  |  | Average Wages   | 18.76  |
| Fixed Assets  | 21,681   | Contract Allowance   | -88,182  | -1.6%  | Skilled Nursing   | 83.2%  |
| Other Assets  | 3,000  | Operating Revenue  | 5,574,905  | 101.6%                                       | Ancillary Service   | 16.8%  |
| Total Assets  | 2,627,372  | Operating Expense  | 5,020,799  | 90.1%  | Current Ratio   | 2.7  |
| Current Liabilities   | 980,147  | Operating Margin   | 554,106  | 9.9%   | Days to Collect   | 56.2   |
| Long Term Liabilities   | 874,763  | Other Income   | 506,551  | 9.1%   | Avg Payment Days  | 60.4   |
| Total Equity  | 772,462  | Other Expense  | 0  | 0.0%   | Depreciation Rate   | 4,126.0%   |
| Total Liab. and Equity  | 2,627,372  | Net Profit or Loss   | 1,060,657  | 19.0%  | Return on Equity  | 137.3%   |
|   | W RETIREMENT   |  | 200 Davis Calllan  |  | Nonprofit - Church  |  |
| CRESTVIEW RETIRI  | EMENT COMMU  | NITY 12/31/2020  | 366 Days Settled   | 1  |   |  |
| BRYAN, TX 77802   |  |  |  |  | CR Beds 48 POS B  |  |
| BRAZOS  |  |  |  |  |   | seds 0   |
| BLUE CROSS (TEXA  |  |  |  |  | Key Performana  | ce Ind.  |
| ·   | ,  |  |  |  | <b>Key Performana</b> Occupancy Rate  | <b>ce Ind.</b><br>83.6%                              |
| Balance S   | Sheet  |  | Statement  |  | Key Performana Occupancy Rate Length of Stay  | <b>ce Ind.</b><br>83.6%<br>51.2                      |
| Balance S Current Assets  | 2,933,486  | Total Charges  | 7,490,260  |  | Key Performana Occupancy Rate Length of Stay Average Wages  | <b>ce Ind.</b> 83.6% 51.2                            |
| Balance S Current Assets Fixed Assets   | 2,933,486<br>28,240,552  | Total Charges  Contract Allowance  | 7,490,260<br>2,500,508   | 33.4%  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing  | ce Ind.<br>83.6%<br>51.2<br>14.80<br>57.4%           |
| Balance S Current Assets  | 2,933,486<br>28,240,552<br>23,565,437  | Total Charges  | 7,490,260  |  | Key Performana Occupancy Rate Length of Stay Average Wages  |  |
| Balance S Current Assets Fixed Assets   | 2,933,486<br>28,240,552  | Total Charges  Contract Allowance  | 7,490,260<br>2,500,508   | 66.6%  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing  | ce Ind.<br>83.6%<br>51.2<br>14.80<br>57.4%<br>42.6%  |
| Balance S Current Assets Fixed Assets Other Assets  | 2,933,486<br>28,240,552<br>23,565,437  | Total Charges Contract Allowance Operating Revenue   | 7,490,260<br>2,500,508<br>4,989,752  | 66.6%<br>306.6%                              | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | ce Ind.  83.6%  51.2  14.80  57.4%  42.6%  1.4       |
| Balance S Current Assets Fixed Assets Other Assets Total Assets   | 2,933,486<br>28,240,552<br>23,565,437<br>54,739,475                            | Total Charges  Contract Allowance  Operating Revenue  Operating Expense  | 7,490,260<br>2,500,508<br>4,989,752<br>15,296,342                              | 66.6%<br>306.6%<br>-206.6%                   | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | ce Ind.<br>83.6%<br>51.2<br>14.80<br>57.4%           |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | 2,933,486<br>28,240,552<br>23,565,437<br>54,739,475<br>2,048,181               | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin                           | 7,490,260<br>2,500,508<br>4,989,752<br>15,296,342<br>-10,306,590               | 66.6%<br>306.6%<br>-206.6%                   | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | ce Ind.  83.6%  51.2  14.80  57.4%  42.6%  1.4  74.2 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 2,933,486<br>28,240,552<br>23,565,437<br>54,739,475<br>2,048,181<br>77,684,840 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income Other Expense | 7,490,260<br>2,500,508<br>4,989,752<br>15,296,342<br>-10,306,590<br>10,411,494 | 66.6%<br>306.6%<br>-206.6%<br>208.7%<br>0.0% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 51.2<br>14.80<br>57.4%<br>42.6%<br>1.4<br>74.2       |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675597 CRESTWO   | OD HEALTH AN  | ID REHABILITATION  | CENTER   |  | Nonprofit - Church  |   |
|--|---|--|--|--|---|---|
| CRESTWOOD HEAL<br>REHABILITATION CE  |   | 6/30/2020 2  | 213 Days Settled   |  |   |   |
| WILLS POINT, TX 75   | 169   |  |  |  | CR Beds 112 POS B   | eds 0                                     |
| VAN ZANDT  |   |  |  |  | Key Performana  | ce Ind.                                   |
| NOVITAS (TEXAS)  |   |  |  |  | Occupancy Rate  | 52.4%                                     |
| Balance S  | heet  | Income   | Statement  |  | Length of Stay  | 168.8                                     |
| Current Assets   | 93,448  | Total Charges  | 3,343,462  |  | Average Wages   | 20.70                                     |
| Fixed Assets   | 470,668   | Contract Allowance   | 114,793  | 3.4%                                       | Skilled Nursing   | 56.6%                                     |
| Other Assets   | 8,223,109   | Operating Revenue  | 3,228,669  | 96.6%                                      | Ancillary Service   | 43.4%                                     |
| Total Assets   | 8,787,225   | Operating Expense  | 3,104,769  | 96.2%                                      | Current Ratio   | 0.2                                       |
| Current Liabilities  | 480,231   | Operating Margin   | 123,900  | 3.8%                                       | Days to Collect   | 61.7                                      |
| Long Term Liabilities  | 8,201,832   | Other Income   | 61   | 0.0%                                       | Avg Payment Days  | 19.0                                      |
| Total Equity   | 105,162   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 104.0%                                    |
| Total Liab. and Equity   | 8,787,225   | Net Profit or Loss   | 123,961  | 3.8%                                       | Return on Equity  | 117.9%                                    |
| . Star Elab. and Equity  |   |  |  |  |   |   |
| 676463 CRIMSON I   | HEIGHTS HEAL  | TH & WELLNESS  |  |  | Proprietary - Other   |   |
| 676463 CRIMSON I   |   | TH & WELLNESS  LINESS 5/31/2020 3  | <u></u>  |  |   |   |
| 676463 CRIMSON I   |   |  | <u></u>  |  |   | eds 0                                     |
| 676463 CRIMSON I   |   |  | <u></u>  |  | Proprietary - Other   |   |
| 676463 CRIMSON I<br>CRIMSON HEIGHTS<br>HUMBLE, TX 77338  |   |  | <u></u>  |  | Proprietary - Other  CR Beds 118 POS B  |   |
| 676463 CRIMSON I<br>CRIMSON HEIGHTS<br>HUMBLE, TX 77338<br>HARRIS  | HEALTH & WEL  | LLNESS 5/31/20203  | <u></u>  |  | Proprietary - Other  CR Beds 118 POS B  Key Performana  | ce Ind.                                   |
| 676463 CRIMSON I CRIMSON HEIGHTS HUMBLE, TX 77338 HARRIS NOVITAS (TEXAS)   | HEALTH & WEL  | LLNESS 5/31/20203  | 866 Days Settled   |  | Proprietary - Other  CR Beds 118 POS B  Key Performana  Occupancy Rate  | <b>ce Ind.</b> 42.3%                      |
| 676463 CRIMSON I CRIMSON HEIGHTS HUMBLE, TX 77338 HARRIS NOVITAS (TEXAS) Balance S   | HEALTH & WEL  | LLNESS 5/31/2020 3   | 866 Days Settled   |  | Proprietary - Other  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  | <b>ce Ind.</b> 42.3% 105.1                |
| 676463 CRIMSON I CRIMSON HEIGHTS HUMBLE, TX 77338 HARRIS NOVITAS (TEXAS) Balance S Current Assets  | HEALTH & WEL  | LNESS 5/31/2020 3  Income  Total Charges   | Statement 6,612,603  | 23.3%                                      | Proprietary - Other  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | 42.3%<br>105.1<br>20.32                   |
| 676463 CRIMSON I CRIMSON HEIGHTS HUMBLE, TX 77338 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | HEALTH & WEL  | Income Total Charges Contract Allowance  | Statement<br>6,612,603<br>1,541,071                        | 23.3%<br>76.7%                             | Proprietary - Other  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | 42.3%<br>105.1<br>20.32<br>50.0%          |
| 676463 CRIMSON I CRIMSON HEIGHTS HUMBLE, TX 77338 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | HEALTH & WEL  | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 6,612,603 1,541,071 5,071,532                    | 23.3%<br>76.7%<br>110.5%                   | Proprietary - Other  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                           | 42.3%<br>105.1<br>20.32<br>50.0%<br>42.3% |
| 676463 CRIMSON I CRIMSON HEIGHTS HUMBLE, TX 77338 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | HEALTH & WEL  5heet  734,363  189,322  301,050  1,224,735 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,612,603 1,541,071 5,071,532 5,601,515          | 23.3%<br>76.7%<br>110.5%<br>-10.5%         | Proprietary - Other  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio            | 20.32<br>50.0%<br>42.3%<br>0.3            |
| 676463 CRIMSON I CRIMSON HEIGHTS HUMBLE, TX 77338 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | HEALTH & WEL  734,363 189,322 301,050 1,224,735 2,129,268 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,612,603 1,541,071 5,071,532 5,601,515 -529,983 | 23.3%<br>76.7%<br>110.5%<br>-10.5%<br>1.7% | Proprietary - Other  CR Beds 118 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 20.32<br>50.0%<br>42.3%<br>0.3<br>49.5    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675291 CROSBYTO   | ON NURSING A   | ND REHABILITATION  | I CENTER  |                                 | Nonprofit - Church   |  |
|---|--|--|---|---------------------------------|--|--|
| CROSBYTON NURS<br>REHABILITATION CI   |  | 12/31/2020   | 366 Days Settled  | t                               |  |  |
| CROSBYTON, TX 79  | 322  |  |   |                                 | CR Beds 53 POS B   | eds 0  |
| CROSBY  |  |  |   |                                 | Key Performana   | ce Ind.  |
| NATIONAL GOVERN   | IMENT SERVICE  | ES   |   |                                 | Occupancy Rate   | 37.6%  |
| Balance S   | Sheet  | Income   | Statement   |                                 | Length of Stay   | 125.6  |
| Current Assets  | 238,180  | Total Charges  | 1,713,252   |                                 | Average Wages  | 19.62  |
| Fixed Assets  | 36,661   | Contract Allowance   | 0   | 0.0%                            | Skilled Nursing  | 50.0%  |
| Other Assets  | 1,500  | Operating Revenue  | 1,713,252   | 100.0%                          | Ancillary Service  | 50.0%  |
| Total Assets  | 276,341  | Operating Expense  | 2,236,567   | 130.5%                          | Current Ratio  | 0.7  |
| Current Liabilities   | 319,843  | Operating Margin   | -523,315  | -30.5%                          | Days to Collect  | 50.5   |
| Long Term Liabilities   | 1,430,956  | Other Income   | 413,888   | 24.2%                           | Avg Payment Days   | 31.2   |
| Total Equity  | -1,474,458   | Other Expense  | 0   | 0.0%                            | Depreciation Rate  | 458.8%   |
| Total Liab. and Equity  | 276,341  | Net Profit or Loss   | (109,427)   | -6.4%                           | Return on Equity   | 7.4%   |
| CZENIZ CDOSS CO   |  |  |   |                                 |  |  |
| 6/501/ CROSS CC   | OUNTRY HEALT   | HCARE CENTER   |   |                                 | Nonprofit - Church   |  |
| CROSS COUNTRY H   |  |  | 866 Days Settled  |                                 | Nonprofit - Church   |  |
|   | HEALTHCARE C   |  | 366 Days Settled  |                                 | Nonprofit - Church  CR Beds 112 POS B  | eds 0  |
| CROSS COUNTRY H   | HEALTHCARE C   |  | 366 Days Settled  |                                 | ·  |  |
| CROSS COUNTRY H   | HEALTHCARE C   |  | 866 Days Settled  |                                 | CR Beds 112 POS B  |  |
| CROSS COUNTRY H<br>BROWNWOOD, TX 7<br>BROWN   | HEALTHCARE C<br>76801                                      | ENTER 9/30/2020 (  | 866 Days Settled  |                                 | CR Beds 112 POS B  Key Performanae   | ce Ind.  |
| CROSS COUNTRY H BROWNWOOD, TX 7 BROWN NOVITAS (TEXAS)   | HEALTHCARE C<br>76801<br>Sheet                             | ENTER 9/30/2020 (  | ŕ   |                                 | CR Beds 112 POS B <b>Key Performana</b> Occupancy Rate   | ce Ind.<br>54.2%                                 |
| CROSS COUNTRY H BROWNWOOD, TX 7 BROWN NOVITAS (TEXAS) Balance S   | HEALTHCARE C<br>76801<br>Sheet                             | ENTER 9/30/2020 3  | Statement   | 24.8%                           | CR Beds 112 POS B  Key Performanae  Occupancy Rate  Length of Stay   | 54.2%<br>504.6                                   |
| CROSS COUNTRY H BROWNWOOD, TX 7 BROWN NOVITAS (TEXAS) Balance S Current Assets  | HEALTHCARE C<br>76801<br>Sheet<br>7,321,115                | ENTER 9/30/2020 3  Income  Total Charges   | • <b>Statement</b> 5,696,203                                |                                 | CR Beds 112 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | 54.2%<br>504.6<br>17.95                          |
| CROSS COUNTRY H BROWNWOOD, TX 7 BROWN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | HEALTHCARE C<br>76801<br>Sheet<br>7,321,115<br>27,183      | Income Total Charges Contract Allowance  | <b>Statement</b> 5,696,203 1,410,319                        | 75.2%                           | CR Beds 112 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 54.2%<br>504.6<br>17.95<br>85.3%                 |
| CROSS COUNTRY H BROWNWOOD, TX 7 BROWN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | HEALTHCARE C<br>76801<br>Sheet<br>7,321,115<br>27,183<br>0 | Income Total Charges Contract Allowance Operating Revenue                                    | 5,696,203<br>1,410,319<br>4,285,884                         | 75.2%<br>82.5%                  | CR Beds 112 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 54.2%<br>504.6<br>17.95<br>85.3%<br>14.7%        |
| CROSS COUNTRY H BROWNWOOD, TX 7 BROWN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | HEALTHCARE C 76801 Sheet 7,321,115 27,183 0 7,348,298      | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,696,203<br>1,410,319<br>4,285,884<br>3,535,617            | 75.2%<br>82.5%<br>17.5%         | CR Beds 112 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 54.2%<br>504.6<br>17.95<br>85.3%<br>14.7%        |
| CROSS COUNTRY F BROWNWOOD, TX 7 BROWN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 76801  Sheet  7,321,115  27,183  0  7,348,298  4,912,385   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,696,203<br>1,410,319<br>4,285,884<br>3,535,617<br>750,267 | 75.2%<br>82.5%<br>17.5%<br>5.4% | CR Beds 112 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 54.2%<br>504.6<br>17.95<br>85.3%<br>14.7%<br>1.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675703 CROSS TIM                    | MBERS REHABI | LITATION AND HEAL                  | THCARE CENT      | ER     | Proprietary - Corporation         | n      |
|-------------------------------------|--------------|------------------------------------|------------------|--------|-----------------------------------|--------|
| CROSS TIMBERS RI<br>HEALTHCARE CENT |              | AND 12/31/2020                     | 366 Days Settled | t      |                                   |        |
| FLOWER MOUND, T                     | X 75028      |                                    |                  |        | CR Beds 120 POS Be                | eds 0  |
| DENTON                              |              |                                    |                  |        | Key Performanad                   | e Ind. |
| NOVITAS (TEXAS)                     |              |                                    |                  |        | Occupancy Rate                    | 70.0%  |
| Balance S                           | Sheet        | Income                             | Statement        |        | Length of Stay                    | 109.3  |
| Current Assets                      | 1,223,141    | Total Charges                      | 6,595,307        |        | Average Wages                     | 21.52  |
| Fixed Assets                        | 0            | Contract Allowance                 | -1,049,984       | -15.9% | Skilled Nursing                   | 75.7%  |
| Other Assets                        | 0            | Operating Revenue                  | 7,645,291        | 115.9% | Ancillary Service                 | 24.3%  |
| Total Assets                        | 1,223,141    | Operating Expense                  | 7,579,821        | 99.1%  | Current Ratio                     | 2.4    |
| Current Liabilities                 | 501,667      | Operating Margin                   | 65,470           | 0.9%   | Days to Collect                   | 78.7   |
| Long Term Liabilities               | 0            | Other Income                       | 217,706          | 2.8%   | Avg Payment Days                  | 24.2   |
| Total Equity                        | 721,474      | Other Expense                      | 0                | 0.0%   | Depreciation Rate                 | 0.0%   |
| Total Liab. and Equity              | 1,223,141    | Net Profit or Loss                 | 283,176          | 3.7%   | Return on Equity                  | 39.2%  |
| 676385 CROSSRO                      | ADS NURSING  | & REHABILITATION                   |                  |        | Proprietary - Corporation         | n      |
| CROSSROADS NUR<br>REHABILITATION    | SING &       | 12/31/2020                         | 366 Days Settled | t      |                                   |        |
| HEARNE, TX 77859                    |              |                                    |                  |        | CR Beds 80 POS Be                 | eds 0  |
| ROBERTSON                           |              |                                    |                  |        | Key Performanad                   | e Ind. |
| TRAILBLAZER (TEX                    | AS)          |                                    |                  |        | Occupancy Rate                    | 85.0%  |
| Balance S                           | Sheet        | Income                             | Statement        |        | Length of Stay                    | 204.0  |
| Current Assets                      | 2,034,674    | Total Charges                      | 6,585,672        |        | Average Wages                     | 18.26  |
| Fixed Assets                        | 76,875       | Contract Allowance                 | 1,092,497        | 16.6%  | Skilled Nursing                   | 72.0%  |
| Other Assets                        | -47,890      | Operating Revenue                  | 5,493,175        | 83.4%  | Ancillary Service                 | 28.0%  |
|                                     |              | O                                  | 5,908,705        | 107.6% | Current Ratio                     | 1.0    |
| Total Assets                        | 2,063,659    | Operating Expense                  | 2,222,122        |        |                                   | 1.0    |
|                                     | 2,063,659    | Operating Expense Operating Margin | -415,530         | -7.6%  | Days to Collect                   | 26.9   |
| Total Assets                        |              |                                    |                  |        | Days to Collect  Avg Payment Days |        |
| Total Assets Current Liabilities    | 2,110,097    | Operating Margin                   | -415,530         | 11.5%  | •                                 | 26.9   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675013 CROWELL         | NURSING CEN   | TER                |                  |        | Proprietary - Corporation | n      |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| CROWELL NURSING        | G CENTER      | 8/31/2020 3        | 366 Days Settled |        |                           |        |
| CROWELL, TX 7922       | 7             |                    |                  |        | CR Beds 80 POS B          | eds 0  |
| FOARD                  |               |                    |                  |        | Key Performana            | e Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate            | 49.6%  |
| Balance S              | Sheet         | Income Statement   |                  |        | Length of Stay            | 309.1  |
| Current Assets         | 810,047       | Total Charges      | 4,334,064        |        | Average Wages             | 10.00  |
| Fixed Assets           | 0             | Contract Allowance | 1,196,455        | 27.6%  | Skilled Nursing           | 61.8%  |
| Other Assets           | 0             | Operating Revenue  | 3,137,609        | 72.4%  | Ancillary Service         | 38.2%  |
| Total Assets           | 810,047       | Operating Expense  | 3,416,266        | 108.9% | Current Ratio             | 0.8    |
| Current Liabilities    | 979,056       | Operating Margin   | -278,657         | -8.9%  | Days to Collect           | 90.6   |
| Long Term Liabilities  | 0             | Other Income       | 10,654           | 0.3%   | Avg Payment Days          | 104.9  |
| Total Equity           | -169,009      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 810,047       | Net Profit or Loss | (268,003)        | -8.5%  | Return on Equity          | 158.6% |
| 676279 CROWN PO        | OINT HEALTH S | UITES              |                  |        | Proprietary - Corporation | n      |
| CROWN POINT HEA        | LTH SUITES    | 12/31/2020         | 366 Days Settled | t      |                           |        |
| LUBBOCK, TX 79424      | 1             |                    |                  |        | CR Beds 108 POS B         | eds 0  |
| LUBBOCK                |               |                    |                  |        | Key Performana            | e Ind. |
| TRAILBLAZER (TEX       | AS)           |                    |                  |        | Occupancy Rate            | 76.2%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 21.6   |
| Current Assets         | 4,335,933     | Total Charges      | 11,476,462       |        | Average Wages             | 19.98  |
| Fixed Assets           | 244,838       | Contract Allowance | 96,206           | 0.8%   | Skilled Nursing           | 74.5%  |
| Other Assets           | 0             | Operating Revenue  | 11,380,256       | 99.2%  | Ancillary Service         | 25.5%  |
| Total Assets           | 4,580,771     | Operating Expense  | 12,755,223       | 112.1% | Current Ratio             | 3.1    |
| Current Liabilities    | 1,401,646     | Operating Margin   | -1,374,967       | -12.1% | Days to Collect           | 52.9   |
| Long Term Liabilities  | 4,925,815     | Other Income       | 1,095,835        | 9.6%   | Avg Payment Days          | 40.2   |
| Total Equity           | -1,746,690    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 322.6% |
| Total Liab. and Equity | 4,580,771     | Net Profit or Loss | (279,132)        | -2.5%  | Return on Equity          | 16.0%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675893 CRYSTAL            | CREEK AT PRE   | STON HOLLOW            |                  |        | Proprietary - Corporation | 1           |
|---------------------------|----------------|------------------------|------------------|--------|---------------------------|-------------|
| CRYSTAL CREEK A           | T PRESTON HO   | LLOW 9/30/2020 3       | 366 Days Settled |        |                           |             |
| DALLAS, TX 75243          |                |                        |                  |        | CR Beds 139 POS Be        | eds 0       |
| DALLAS                    |                |                        |                  |        | Key Performanac           | e Ind.      |
| NORIDIAN ADMIN S          | ERVICES        |                        |                  |        | Occupancy Rate            | 61.3%       |
| Balance S                 | Sheet          | Income                 | Statement        |        | Length of Stay            | 71.7        |
| Current Assets            | -79,681        | Total Charges          | 11,709,941       |        | Average Wages             | 22.34       |
| Fixed Assets              | 4,657,666      | Contract Allowance     | 4,569,417        | 39.0%  | Skilled Nursing           | 62.4%       |
| Other Assets              | 4,267,716      | Operating Revenue      | 7,140,524        | 61.0%  | Ancillary Service         | 37.6%       |
| Total Assets              | 8,845,701      | Operating Expense      | 9,826,454        | 137.6% | Current Ratio             | 0.0         |
| Current Liabilities       | 12,590,107     | Operating Margin       | -2,685,930       | -37.6% | Days to Collect           | (4.7)       |
| Long Term Liabilities     | 0              | Other Income           | 332,238          | 4.7%   | Avg Payment Days          | 449.9       |
| Total Equity              | -3,744,406     | Other Expense          | 0                | 0.0%   | Depreciation Rate         | 35.0%       |
| Total Liab. and Equity    | 8,845,701      | Net Profit or Loss     | (2,353,692)      | -33.0% | Return on Equity          | 62.9%       |
| 675110 CUERO NU           | IRSING AND RE  | HABILITATION CEN       | TER              |        | Government - City-Cour    | ty          |
| CUERO NURSING A<br>CENTER | ND REHABILITA  | ATION 6/30/2020 3      | 366 Days Settled |        |                           |             |
| CUERO, TX 77954           |                |                        |                  |        | CR Beds 120 POS Be        | eds 0       |
| DE WITT                   |                |                        |                  |        | Key Performanac           | e Ind.      |
| WISCONSIN PHYSIC          | CIANS SERVICE  |                        |                  |        | Occupancy Rate            | 85.4%       |
| Balance S                 | Sheet          | Income                 | Statement        |        | Length of Stay            | 144.3       |
| Current Assets            | 1,297,851      | Total Charges          | 7,903,112        |        | Average Wages             | 17.47       |
| Fixed Assets              | 311,154        | Contract Allowance     | 0                | 0.0%   | Skilled Nursing           | 80.3%       |
| Other Assets              | 4,488,085      | Operating Revenue      | 7,903,112        | 100.0% | Ancillary Service         | 19.7%       |
| Total Assets              | 6,097,090      | Operating Expense      | 8,446,685        | 106.9% | Current Ratio             | 0.5         |
| 0 (1:1:22)                |                | On a nation of Managin | -543,573         | -6.9%  | Days to Collect           |             |
| Current Liabilities       | 2,430,506      | Operating Margin       | 0-10,070         |        | •                         | 59.3        |
| Long Term Liabilities     | 2,430,506<br>0 | Other Income           | 835,048          |        | Avg Payment Days          | 59.3<br>8.0 |
|                           |                |                        |                  | 10.6%  | •                         |             |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676467 CYPRESS  | CREEK REHAB   | ILITATION AND HEAL   | LTHCARE CENT   | ER                                       | Proprietary - Corporatio  | n  |
|---|---|--|--|--|---|--|
| CYPRESS CREEK R<br>HEALTHCARE CENT  |   | I AND 12/31/2020   | 366 Days Settled   |  |   |  |
| CYPRESS, TX 77429   | •   |  |  |  | CR Beds 122 POS B   | eds 0  |
| HARRIS  |   |  |  |  | Key Performana  | ce Ind.  |
| NOVITAS (TEXAS)   |   |  |  |  | Occupancy Rate  | 58.1%  |
| Balance S   | Sheet   | Income   | Statement  |  | Length of Stay  | 106.3  |
| Current Assets  | 1,431,593   | Total Charges  | 10,844,675   |  | Average Wages   | 20.12  |
| Fixed Assets  | 49,284  | Contract Allowance   | 3,891,168  | 35.9%                                    | Skilled Nursing   | 41.2%  |
| Other Assets  | 6,750   | Operating Revenue  | 6,953,507  | 64.1%                                    | Ancillary Service   | 58.8%  |
| Total Assets  | 1,487,627   | Operating Expense  | 7,920,770  | 113.9%                                   | Current Ratio   | 0.5  |
| Current Liabilities   | 2,855,079   | Operating Margin   | -967,263   | -13.9%                                   | Days to Collect   | 42.  |
| Long Term Liabilities   | 0   | Other Income   | 712,046  | 10.2%                                    | Avg Payment Days  | 33.0   |
| Total Equity  | -1,367,452  | Other Expense  | 0  | 0.0%                                     | Depreciation Rate   | 1,666.4%   |
| Total Liab. and Equity  | 1,487,627   | Net Profit or Loss   | (255,217)  | -3.7%                                    | Return on Equity  | 18.7%  |
| 676226 CYPRESS  | HEALTHCARE A  | AND REHABILITATIO  | N CENTER   |  | Proprietary - Partnershi  | p  |
| CYPRESS HEALTHOR CI   |   | 12/31/2020   | 366 Days Settled   |  |   |  |
| SAN MARCOS, TX 7  | 8666  |  |  |  | CR Beds 174 POS B   |  |
| HAYS  | 0000  |  |  |  | CR Beus 174 POS B   | eds 0  |
|   | 0000  |  |  |  | Key Performana  |  |
| BLUE CROSS (TEXA  |   |  |  |  |   | ce Ind.  |
|   | AS)   | Income   | Statement  |  | Key Performana  | <b>ce Ind.</b><br>54.5%                              |
| BLUE CROSS (TEXA  | AS)   | Income<br>Total Charges  | Statement<br>11,414,672  |  | Key Performana Occupancy Rate   | <b>ce Ind.</b> 54.5%                                 |
| BLUE CROSS (TEXA  | AS)<br>Sheet  |  |  | 28.8%                                    | Key Performana<br>Occupancy Rate<br>Length of Stay  | 54.5%<br>128.5<br>18.2°                              |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets   | AS)<br><b>Sheet</b><br>1,981,489  | Total Charges  | 11,414,672   |  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 54.5%<br>128.4<br>18.2<br>65.7%                      |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets   | AS)<br><b>Sheet</b><br>1,981,489<br>49,168                                | Total Charges  Contract Allowance  Operating Revenue   | 11,414,672<br>3,282,809  |  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service   | 54.5%<br>128.4<br>18.2'<br>65.7%<br>34.3%            |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets   | AS) Sheet 1,981,489 49,168 30,125   | Total Charges  Contract Allowance  Operating Revenue   | 11,414,672<br>3,282,809<br>8,131,863                                     | 71.2%                                    | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio  | 54.5%<br>128.4<br>18.2<br>65.7%<br>34.3%             |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities                          | AS) Sheet 1,981,489 49,168 30,125 2,060,782                               | Total Charges  Contract Allowance  Operating Revenue  Operating Expense                            | 11,414,672<br>3,282,809<br>8,131,863<br>8,856,700                        | 71.2%<br>108.9%<br>-8.9%                 | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio  | 54.5%<br>128.4<br>18.2<br>65.7%<br>34.3%<br>1.0      |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities<br>Long Term Liabilities | AS) Sheet 1,981,489 49,168 30,125 2,060,782 1,201,292                     | Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin          | 11,414,672<br>3,282,809<br>8,131,863<br>8,856,700<br>-724,837            | 71.2%<br>108.9%<br>-8.9%<br>4.6%         | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio<br>Days to Collect                     | 54.59<br>128.<br>18.2<br>65.79<br>34.39<br>1.<br>81. |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets   | AS) Sheet  1,981,489 49,168 30,125 2,060,782 1,201,292 1,588,648 -729,158 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 11,414,672<br>3,282,809<br>8,131,863<br>8,856,700<br>-724,837<br>371,739 | 71.2%<br>108.9%<br>-8.9%<br>4.6%<br>0.0% | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio<br>Days to Collect<br>Avg Payment Days |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676482 CYPRESS         | POINTE HEALT  | H & WELLNESS       |                  |        | Proprietary - Partnershi | p        |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|----------|
| CYPRESS POINTE H       | HEALTH & WELL | .NESS 12/31/2020   | 274 Days *Settle | d      |                          |          |
| HOUSTON, TX 7709       | 5             |                    |                  |        | CR Beds 124 POS B        | eds 0    |
| HARRIS                 |               |                    |                  |        | Key Performana           | ce Ind.  |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate           | 28.8%    |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay           | 107.7    |
| Current Assets         | 1,134,271     | Total Charges      | 5,284,758        |        | Average Wages            | 21.90    |
| Fixed Assets           | -7,314        | Contract Allowance | 1,578,016        | 29.9%  | Skilled Nursing          | 58.6%    |
| Other Assets           | 10,800        | Operating Revenue  | 3,706,742        | 70.1%  | Ancillary Service        | 41.4%    |
| Total Assets           | 1,137,757     | Operating Expense  | 4,607,440        | 124.3% | Current Ratio            | 1.0      |
| Current Liabilities    | 1,179,319     | Operating Margin   | -900,698         | -24.3% | Days to Collect          | 69.5     |
| Long Term Liabilities  | 667,438       | Other Income       | 191,700          | 5.2%   | Avg Payment Days         | 22.8     |
| Total Equity           | -709,000      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 4,710.6% |
| Total Liab. and Equity | 1,137,757     | Net Profit or Loss | (708,998)        | -19.1% | Return on Equity         | 100.0%   |
| 675556 CYPRESS         | WOODS CARE    | CENTER             |                  |        | Proprietary - Partnershi | р        |
| CYPRESS WOODS          | CARE CENTER   | 12/31/2020         | 366 Days Settled | l      |                          |          |
| ANGLETON, TX 775       | 15            |                    |                  |        | CR Beds 105 POS B        | eds 0    |
| BRAZORIA               |               |                    |                  |        | Key Performana           | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 70.3%    |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay           | 180.1    |
| Current Assets         | 687,644       | Total Charges      | 9,175,355        |        | Average Wages            | 19.84    |
| Fixed Assets           | 380,702       | Contract Allowance | 2,897,179        | 31.6%  | Skilled Nursing          | 62.3%    |
| Other Assets           | 36,478        | Operating Revenue  | 6,278,176        | 68.4%  | Ancillary Service        | 37.7%    |
| Total Assets           | 1,104,824     | Operating Expense  | 7,292,619        | 116.2% | Current Ratio            | 0.8      |
| Current Liabilities    | 904,831       | Operating Margin   | -1,014,443       | -16.2% | Days to Collect          | 18.9     |
| Long Term Liabilities  | 11,926        | Other Income       | 1,198,281        | 19.1%  | Avg Payment Days         | 16.5     |
| Total Equity           | 188,067       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 68.8%    |
|                        |               |                    |                  |        |                          |          |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676209 DECATUR         | MEDICAL LODO | GE                         |                  |                   | Proprietary - Other    |         |
|------------------------|--------------|----------------------------|------------------|-------------------|------------------------|---------|
| DECATUR MEDICAL        | LODGE        | 12/31/2020                 | 245 Days Settled | d                 |                        |         |
| DECATUR, TX 76234      | ļ            | 4/30/2020 121 Days Settled |                  | CR Beds 124 POS B | eds 0                  |         |
| WISE                   |              |                            |                  |                   | Key Performana         | ce Ind. |
| NOVITAS (TEXAS)        |              |                            |                  |                   | Occupancy Rate         | 82.4%   |
| Balance S              | heet         | Income Statement           |                  |                   | Length of Stay         | 88.9    |
| Current Assets         | 1,822,411    | Total Charges              | 2,866,585        |                   | Average Wages          | 18.19   |
| Fixed Assets           | 67,663       | Contract Allowance         | -349,682         | -12.2%            | Skilled Nursing        | 78.1%   |
| Other Assets           | 26,090       | Operating Revenue          | 3,216,267        | 112.2%            | Ancillary Service      | 21.9%   |
| Total Assets           | 1,916,164    | Operating Expense          | 2,910,153        | 90.5%             | Current Ratio          | 1.8     |
| Current Liabilities    | 1,013,013    | Operating Margin           | 306,114          | 9.5%              | Days to Collect        | 196.1   |
| Long Term Liabilities  | 0            | Other Income               | 257,463          | 8.0%              | Avg Payment Days       | 46.3    |
| Total Equity           | 903,151      | Other Expense              | 0                | 0.0%              | Depreciation Rate      | 501.8%  |
| Total Liab. and Equity | 1,916,164    | Net Profit or Loss         | 563,577          | 17.5%             | Return on Equity       | 62.4%   |
| 676209 DECATUR         | MEDICAL LODG | GE .                       |                  |                   | Proprietary - Other    |         |
| DECATUR MEDICAL        | LODGE        | 12/31/2020                 | 245 Days Settled | d                 |                        |         |
| DECATUR, TX 76234      | 1            | 4/30/2020 1                | 21 Days Settled  |                   | CR Beds 124 POS Beds 0 |         |
| WISE                   |              |                            |                  |                   | Key Performana         | ce Ind. |
| NOVITAS (TEXAS)        |              |                            |                  |                   | Occupancy Rate         | 68.9%   |
| Balance S              | heet         | Income                     | Statement        |                   | Length of Stay         | 145.3   |
| Current Assets         | 2,227,962    | Total Charges              | 4,881,515        |                   | Average Wages          | 18.19   |
| Fixed Assets           | 71,617       | Contract Allowance         | -1,358,090       | -27.8%            | Skilled Nursing        | 77.1%   |
| Other Assets           | 26,090       | Operating Revenue          | 6,239,605        | 127.8%            | Ancillary Service      | 22.9%   |
| Total Assets           | 2,325,669    | Operating Expense          | 5,767,668        | 92.4%             | Current Ratio          | 1.1     |
| Current Liabilities    | 2,034,756    | Operating Margin           | 471,937          | 7.6%              | Days to Collect        | 126.5   |
| Long Term Liabilities  | 0            | Other Income               | 243,786          | 3.9%              | Avg Payment Days       | 34.0    |
| Total Equity           | 290,913      | Other Expense              | 0                | 0.0%              | Depreciation Rate      | 862.4%  |
| Total Liab. and Equity | 2,325,669    | Net Profit or Loss         | 715,723          | 11.5%             | Return on Equity       | 246.0%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455917 DEER CRE   | EK OF WIMBER   | RLEY   |  |                                   | Proprietary - Corporatio   | n   |
|---|--|--|--|-----------------------------------|--|---|
| DEER CREEK OF W   | IMBERLEY   | 6/30/2020 3  | 666 Days Settled   |                                   |  |   |
| WIMBERLEY, TX 786   | 676  |  |  |                                   | CR Beds 122 POS B  | eds 0                                     |
| HAYS  |  |  |  |                                   | Key Performana   | ce Ind.                                   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |  |                                   | Occupancy Rate   | 70.3%                                     |
| Balance S   | Sheet  | Income   | Statement  |                                   | Length of Stay   | 168.7                                     |
| Current Assets  | 921,361  | Total Charges  | 11,159,145   |                                   | Average Wages  | 28.00                                     |
| Fixed Assets  | 370,012  | Contract Allowance   | 4,690,824  | 42.0%                             | Skilled Nursing  | 85.8%                                     |
| Other Assets  | 7,262  | Operating Revenue  | 6,468,321  | 58.0%                             | Ancillary Service  | 14.2%                                     |
| Total Assets  | 1,298,635  | Operating Expense  | 7,203,666  | 111.4%                            | Current Ratio  | 0.9                                       |
| Current Liabilities   | 979,702  | Operating Margin   | -735,345   | -11.4%                            | Days to Collect  | 47.7                                      |
| Long Term Liabilities   | 215,400  | Other Income   | 977,706  | 15.1%                             | Avg Payment Days   | 49.2                                      |
| Total Equity  | 103,533  | Other Expense  | 0  | 0.0%                              | Depreciation Rate  | 95.1%                                     |
| Total Liab. and Equity  | 1,298,635  | Net Profit or Loss   | 242,361  | 3.7%                              | Return on Equity   | 234.1%                                    |
|   |  | •  |  |                                   | . ,  |   |
| 676263 DEERBRO  | OK SKILLED NU  | JRSING AND REHAB   | CENTER   |                                   | Nonprofit - Church   |   |
| DEERBROOK SKILL REHAB CENTER  |  |  | CENTER<br>244 Days Settled                                 |                                   |  |   |
| DEERBROOK SKILL   |  |  |  |                                   |  | eds 0                                     |
| DEERBROOK SKILL<br>REHAB CENTER   |  |  |  |                                   | Nonprofit - Church   |   |
| DEERBROOK SKILL<br>REHAB CENTER<br>HUMBLE, TX 77338   | ED NURSING AI  |  |  |                                   | Nonprofit - Church  CR Beds 124 POS B  |   |
| DEERBROOK SKILL<br>REHAB CENTER<br>HUMBLE, TX 77338<br>HARRIS   | ED NURSING AI  | ND 8/31/2020 2   |  |                                   | Nonprofit - Church  CR Beds 124 POS B  Key Performanae   | ce Ind.                                   |
| DEERBROOK SKILL<br>REHAB CENTER<br>HUMBLE, TX 77338<br>HARRIS<br>BLUE CROSS (TEXA   | ED NURSING AI<br>AS)<br><b>Sheet</b>                     | ND 8/31/2020 2   | 244 Days Settled   |                                   | Nonprofit - Church  CR Beds 124 POS B  Key Performanae  Occupancy Rate   | <b>ce Ind.</b> 72.5%                      |
| DEERBROOK SKILL<br>REHAB CENTER<br>HUMBLE, TX 77338<br>HARRIS<br>BLUE CROSS (TEXA<br>Balance S  | ED NURSING AI<br>AS)<br><b>Sheet</b>                     | ND 8/31/2020 2   | 244 Days Settled Statement                                 | 17.9%                             | Nonprofit - Church  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay   | 72.5%<br>126.1                            |
| DEERBROOK SKILL REHAB CENTER HUMBLE, TX 77338 HARRIS BLUE CROSS (TEXA Balance S Current Assets  | ED NURSING AI<br>AS)<br>Sheet<br>1,173,948               | ND 8/31/2020 2  Income  Total Charges  | Statement 5,953,699  |                                   | Nonprofit - Church  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | 72.5%<br>126.1<br>21.82                   |
| DEERBROOK SKILL REHAB CENTER HUMBLE, TX 77338 HARRIS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | ED NURSING AI AS) Sheet 1,173,948 0                      | ND 8/31/2020 2  Income  Total Charges  Contract Allowance                                    | Statement 5,953,699 1,063,590                              | 82.1%                             | Nonprofit - Church  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 72.5%<br>126.1<br>21.82<br>81.6%          |
| DEERBROOK SKILL REHAB CENTER HUMBLE, TX 77338 HARRIS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet  1,173,948  0  -1,442,792                      | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 5,953,699 1,063,590 4,890,109                    | 82.1%<br>112.2%                   | Nonprofit - Church  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | 72.5%<br>126.1<br>21.82<br>81.6%<br>18.4% |
| DEERBROOK SKILL REHAB CENTER HUMBLE, TX 77338 HARRIS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet  1,173,948  0  -1,442,792  -268,844            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 5,953,699 1,063,590 4,890,109 5,486,027          | 82.1%<br>112.2%<br>-12.2%         | Nonprofit - Church  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | 72.5%<br>126.1<br>21.82<br>81.6%<br>18.4% |
| DEERBROOK SKILL REHAB CENTER HUMBLE, TX 77338 HARRIS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  1,173,948  0  -1,442,792  -268,844  1,022,877 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 5,953,699 1,063,590 4,890,109 5,486,027 -595,918 | 82.1%<br>112.2%<br>-12.2%<br>0.0% | Nonprofit - Church  CR Beds 124 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 72.5% 126.1 21.82 81.6% 18.4% 1.1 56.4    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675317 DEERINGS                       | NURSING AND   | REHABILITATION L   | Р                |         | Proprietary - Corporatio | n        |
|---------------------------------------|---------------|--------------------|------------------|---------|--------------------------|----------|
| DEERINGS NURSING<br>REHABILITATION LF |               | 12/31/2020         | 335 Days Settled | d       |                          |          |
| ODESSA, TX 79763                      |               | 1/31/2020 3        | 31 Days Settled  |         | CR Beds 111 POS B        | eds 0    |
| ECTOR                                 |               |                    |                  |         | Key Performana           | ce Ind.  |
| WISCONSIN PHYSIC                      | CIANS SERVICE | :                  |                  |         | Occupancy Rate           | 66.2%    |
| Balance S                             | heet          | Income             | Statement        |         | Length of Stay           | 81.3     |
| Current Assets                        | 546,393       | Total Charges      | -51,176          |         | Average Wages            | 21.35    |
| Fixed Assets                          | 229,604       | Contract Allowance | 30,118           | -58.9%  | Skilled Nursing          | -181.9%  |
| Other Assets                          | 7,671,356     | Operating Revenue  | -81,294          | 158.9%  | Ancillary Service        | 281.9%   |
| Total Assets                          | 8,447,353     | Operating Expense  | 552,932          | -680.2% | Current Ratio            | (0.9)    |
| Current Liabilities                   | -607,268      | Operating Margin   | -634,226         | 780.2%  | Days to Collect          | (4,437.8 |
| Long Term Liabilities                 | 0             | Other Income       | -1,417           | 1.7%    | Avg Payment Days         | (300.1   |
| Total Equity                          | -7,840,085    | Other Expense      | 0                | 0.0%    | Depreciation Rate        | 9.4%     |
| Total Liab. and Equity                | -8,447,353    | Net Profit or Loss | 35,036           | -43.1%  | Return on Equity         | -0.4%    |
| 675317 DEERINGS                       | NURSING AND   | REHABILITATION L   | Р                |         | Proprietary - Corporatio | n        |
| DEERINGS NURSING<br>REHABILITATION LF |               | 12/31/2020         | 335 Days Settled | d       |                          |          |
| ODESSA, TX 79763                      |               | 1/31/2020 3        | 31 Days Settled  |         | CR Beds 109 POS B        | eds 0    |
| ECTOR                                 |               |                    |                  |         | Key Performana           | ce Ind.  |
| WISCONSIN PHYSIC                      | CIANS SERVICE |                    |                  |         | Occupancy Rate           | 62.0%    |
| Balance S                             | heet          | Income             | Statement        |         | Length of Stay           | 188.6    |
| Current Assets                        | 3,535,170     | Total Charges      | 5,353,950        |         | Average Wages            | 21.35    |
| Fixed Assets                          | 198,831       | Contract Allowance | 274,443          | 5.1%    | Skilled Nursing          | 82.3%    |
| Other Assets                          | 37,462        | Operating Revenue  | 5,079,507        | 94.9%   | Ancillary Service        | 17.7%    |
| Total Assets                          | 3,771,463     | Operating Expense  | 5,536,070        | 109.0%  | Current Ratio            | 0.8      |
| Current Liabilities                   | 4,229,975     | Operating Margin   | -456,563         | -9.0%   | Days to Collect          | 242.4    |
| Long Term Liabilities                 | 77,122        | Other Income       | 663,127          | 13.1%   | Avg Payment Days         | 91.2     |
| Total Equity                          | 206,564       | Other Expense      | 0                | 0.0%    | Depreciation Rate        | 281.2%   |
| Total Liab. and Equity                | 4,513,661     | Net Profit or Loss | 206,564          | 4.1%    | Return on Equity         | 100.0%   |
| . Otal Elab. and Equity               | .,010,001     | THE POINT OF LOOP  |                  | T. 1 /0 | Rotain on Equity         | 100.07   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675677 DEL RIO N  | URSING AND R   | EHABILITATION CEN  | ITER  |   | Nonprofit - Church   |  |
|---|--|--|---|---|--|--|
| DEL RIO NURSING A   | AND REHABILIT.   | ATION 9/30/2020 3  | 366 Days Settled  |   |  |  |
| DEL RIO, TX 78840   |  |  |   |   | CR Beds 60 POS B   | seds 0   |
| VAL VERDE   |  |  |   |   | Key Performana   | ce Ind.  |
| BLUE CROSS (TEXA  | AS)  |  |   |   | Occupancy Rate   | 74.0%  |
| Balance S   | Sheet  | Income   | Statement   |   | Length of Stay   | 60.4   |
| Current Assets  | 247,828  | Total Charges  | 4,839,114   |   | Average Wages  | 17.02  |
| Fixed Assets  | 0  | Contract Allowance   | 589,796   | 12.2%   | Skilled Nursing  | 68.4%  |
| Other Assets  | 0  | Operating Revenue  | 4,249,318   | 87.8%   | Ancillary Service  | 31.6%  |
| Total Assets  | 247,828  | Operating Expense  | 3,862,959   | 90.9%   | Current Ratio  | 0.5  |
| Current Liabilities   | 550,409  | Operating Margin   | 386,359   | 9.1%  | Days to Collect  | 21.3   |
| Long Term Liabilities   | 0  | Other Income   | 285,006   | 6.7%  | Avg Payment Days   | 52.1   |
| Total Equity  | -302,581   | Other Expense  | 0   | 0.0%  | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity  | 247,828  | Net Profit or Loss   | 671,365   | 15.8%   | Return on Equity   | -221.9%  |
|   |  |  |   |   |  |  |
| 675319 DELEON N   | URSING AND R   | EHABILITATION  |   |   | Proprietary - Corporation  | n  |
| DELEON NURSING  |  |  | 335 Days Settled  | d   | Proprietary - Corporation  | n  |
|   |  | ATION 12/31/2020   | 335 Days Settled  | d   | Proprietary - Corporation  CR Beds 98 POS B  |  |
| DELEON NURSING  |  | ATION 12/31/2020   |   | d   |  | seds 0   |
| DELEON NURSING  |  | ATION 12/31/2020   |   | d   | CR Beds 98 POS B   | seds 0   |
| DELEON NURSING A DE LEON, TX 76444 COMANCHE   | AND REHABILIT  | ATION 12/31/2020<br>1/31/2020 3  |   | d   | CR Beds 98 POS B   | eds 0<br>ce Ind.   |
| DELEON NURSING A DE LEON, TX 76444 COMANCHE NOVITAS   | AND REHABILIT  | ATION 12/31/2020<br>1/31/2020 3  | 31 Days Settled   | d   | CR Beds 98 POS B  Key Performana  Occupancy Rate   | seds 0<br><b>ce Ind.</b><br>49.8%                                    |
| DELEON NURSING A DE LEON, TX 76444 COMANCHE NOVITAS Balance S   | AND REHABILIT  | ATION 12/31/2020<br>1/31/2020 3  | a1 Days Settled   |   | CR Beds 98 POS B  Key Performana  Occupancy Rate  Length of Stay   | seds 0<br><b>ce Ind.</b><br>49.8%<br>48.8                            |
| DELEON NURSING A DE LEON, TX 76444 COMANCHE NOVITAS Balance S Current Assets  | AND REHABILIT Sheet 300,022                              | ATION 12/31/2020<br>1/31/2020 3<br>Income<br>Total Charges                                   | Statement 12,246  | -247.2%   | CR Beds 98 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | seds 0 <b>ce Ind.</b> 49.8%  48.8  13.23                             |
| DELEON NURSING A DE LEON, TX 76444 COMANCHE NOVITAS Balance S Current Assets Fixed Assets   | AND REHABILIT  Sheet  300,022  156,298                   | Income Total Charges Contract Allowance  | 21 Days Settled<br>2 Statement<br>12,246<br>-30,274               | -247.2%<br>347.2%                               | CR Beds 98 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | seds 0  ce Ind.  49.8%  48.8  13.23  779.0%                          |
| DELEON NURSING A DE LEON, TX 76444 COMANCHE NOVITAS Balance S Current Assets Fixed Assets Other Assets                                  | Sheet  300,022  156,298  3,853,587                       | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>12,246<br>-30,274<br>42,520                        | -247.2%<br>347.2%<br>699.2%                     | CR Beds 98 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | seds 0  ce Ind.  49.8%  48.8  13.23  779.0%  -679.0%                 |
| DELEON NURSING A DE LEON, TX 76444 COMANCHE NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 300,022<br>156,298<br>3,853,587<br>4,309,907             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 21 Days Settled 2 Statement 12,246 -30,274 42,520 297,285         | -247.2%<br>347.2%<br>699.2%<br>-599.2%          | CR Beds 98 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | seds 0  ce Ind.  49.8%  48.8  13.23  779.0%  -679.0%  (1.3)          |
| DELEON NURSING A DE LEON, TX 76444 COMANCHE NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 300,022<br>156,298<br>3,853,587<br>4,309,907<br>-232,914 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>12,246<br>-30,274<br>42,520<br>297,285<br>-254,765 | -247.2%<br>347.2%<br>699.2%<br>-599.2%<br>-0.4% | CR Beds 98 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | seds 0  ce Ind.  49.8%  48.8  13.23  779.0%  -679.0%  (1.3)  3,842.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 8 POS Beds 0  |
|---|
| erformanace Ind.  |
| y Rate 47.0%  |
| Stay 162.3  |
| Vages 13.23   |
| rsing 75.4%   |
| Service 24.6%   |
| atio 1.1  |
| ollect 318.5  |
| ent Days 124.1  |
| on Rate 219.3%  |
| Equity 100.0%   |
| - Corporation   |
|   |
|   |
| 1 POS Beds 0  |
| 1 POS Beds 0  |
|   |
| erformanace Ind.  |
| erformanace Ind. by Rate 40.5%  |
| erformanace Ind. by Rate 40.5% Stay 163.8   |
| erformanace Ind. by Rate 40.5% Stay 163.8 Vages 20.39   |
| erformanace Ind. by Rate 40.5% Stay 163.8 Vages 20.39 ursing 130.3%                                       |
| erformanace Ind. by Rate 40.5% Stay 163.8 Vages 20.39 ursing 130.3% Service -30.3% atio (0.3)             |
| erformanace Ind. by Rate 40.5% Stay 163.8 Vages 20.39 ursing 130.3% Service -30.3% atio (0.3)             |
| erformanace Ind. Ey Rate 40.5% Stay 163.8 Vages 20.39 Irsing 130.3% Service -30.3% atio (0.3) ollect 91.6 |
| ( ) / u S   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675136 DENTON R        | EHABILITATIO  | N AND NURSING CEN          | NTER             |        | Nonprofit - Church        |         |
|------------------------|---------------|----------------------------|------------------|--------|---------------------------|---------|
| DENTON REHABILIT       | TATION AND NU | RSING 9/30/2020 3          | 366 Days Settled |        |                           |         |
| DENTON, TX 76201       |               |                            |                  |        | CR Beds 196 POS B         | eds 0   |
| DENTON                 |               |                            |                  |        | Key Performanad           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                            |                  |        | Occupancy Rate            | 36.7%   |
| Balance S              | Sheet         | Income                     | Statement        |        | Length of Stay            | 101.7   |
| Current Assets         | 2,257,684     | Total Charges              | 6,858,634        |        | Average Wages             | 18.71   |
| Fixed Assets           | 85,377        | Contract Allowance         | 124,992          | 1.8%   | Skilled Nursing           | 68.4%   |
| Other Assets           | 0             | Operating Revenue          | 6,733,642        | 98.2%  | Ancillary Service         | 31.6%   |
| Total Assets           | 2,343,061     | Operating Expense          | 7,497,370        | 111.3% | Current Ratio             | 3.1     |
| Current Liabilities    | 722,197       | Operating Margin           | -763,728         | -11.3% | Days to Collect           | 30.4    |
| Long Term Liabilities  | 1,147,946     | Other Income               | 782,980          | 11.6%  | Avg Payment Days          | 35.3    |
| Total Equity           | 472,918       | Other Expense              | 0                | 0.0%   | Depreciation Rate         | 158.4%  |
| Total Liab. and Equity | 2,343,061     | Net Profit or Loss         | 19,252           | 0.3%   | Return on Equity          | 4.1%    |
| 455994 DESOTO L        | TC PARTNERS,  | INC                        |                  |        | Proprietary - Corporation | n       |
| DESOTO LTC PART        | NERS, INC     | 12/31/2020                 | 366 Days Settled |        |                           |         |
| DESOTO, TX 75115       |               |                            |                  |        | CR Beds 116 POS B         | eds 0   |
| DALLAS                 |               |                            |                  |        | Key Performanad           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE | :                          |                  |        | Occupancy Rate            | 41.5%   |
| Balance S              | Sheet         | Income                     | Statement        |        | Length of Stay            | 157.3   |
| Current Assets         | 609,597       | Total Charges              | 3,774,858        |        | Average Wages             | 20.73   |
| Fixed Assets           | 193,148       | Contract Allowance         | 262,032          | 6.9%   | Skilled Nursing           | 85.1%   |
| Other Assets           | 0             | Operating Revenue          | 3,512,826        | 93.1%  | Ancillary Service         | 14.9%   |
| Total Assets           | 802,745       | Operating Expense          | 4,252,530        | 121.1% | Current Ratio             | 0.7     |
| Current Liabilities    | 851,847       | Operating Margin           | -739,704         | -21.1% | Days to Collect           | 30.0    |
| Carront Elabilities    |               |                            | 894,543          | 25.5%  | Avg Payment Days          | 72.2    |
| Long Term Liabilities  | 0             | Other Income               | 00 1,0 10        |        | g                         | 12.2    |
|                        | -49,102       | Other Income Other Expense | 0                |        | Depreciation Rate         | 154.7%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675489 DEVINE HE  | EALTH & REHA   | BILITATION   |   |   | Proprietary - Corporation   | n   |
|---|--|--|---|---|---|---|
| DEVINE HEALTH & F   | REHABILITATIO  | N 12/31/2020   | 366 Days Settled  | l                                       |   |   |
| DEVINE, TX 78016  |  |  |   |   | CR Beds 100 POS B   | eds 0   |
| MEDINA  |  |  |   |   | Key Performanad   | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |   | Occupancy Rate  | 46.6%   |
| Balance S   | heet   | Income   | Statement   |   | Length of Stay  | 156.3   |
| Current Assets  | 1,660,656  | Total Charges  | 3,657,379   |   | Average Wages   | 18.34   |
| Fixed Assets  | 160,817  | Contract Allowance   | 355,717   | 9.7%                                    | Skilled Nursing   | 77.9%   |
| Other Assets  | 53,304   | Operating Revenue  | 3,301,662   | 90.3%                                   | Ancillary Service   | 22.1%   |
| Total Assets  | 1,874,777  | Operating Expense  | 3,606,358   | 109.2%                                  | Current Ratio   | 0.9   |
| Current Liabilities   | 1,748,443  | Operating Margin   | -304,696  | -9.2%                                   | Days to Collect   | 40.1  |
| Long Term Liabilities   | 0  | Other Income   | 589,870   | 17.9%                                   | Avg Payment Days  | 208.4   |
| Total Equity  | -1,275,137   | Other Expense  | 0   | 0.0%                                    | Depreciation Rate   | 44.8%   |
| Total Liab. and Equity  | 473,306  | Net Profit or Loss   | 285,174   | 8.6%                                    | Return on Equity  | -22.4%  |
| 455881 DFW NURS   | SING & REHAB   |  |   |   | Proprietary - Other   |   |
| DFW NURSING & RE  | EHAB   | 12/31/2020   | 366 Days Settled  | I                                       |   |   |
|   |  |  | ooo bayo oomoo  | =                                       |   |   |
| FORT WORTH, TX 7  |  |  | ooo bayo comoa  |   | CR Beds 98 POS B  | eds 0   |
| FORT WORTH, TX 7<br>TARRANT   |  |  |   |   | CR Beds 98 POS B  |   |
| •   |  |  | 300 Zayo 304100   |   |   |   |
| TARRANT   | 6104   |  | Statement   |   | Key Performana  | e Ind.  |
| TARRANT<br>NOVITAS  | 6104<br>Sheet  |  | ·   |   | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b><br>72.1%                         |
| TARRANT NOVITAS Balance S   | 6104<br>Sheet  | Income   | Statement   |   | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 72.1%<br>281.3                                  |
| TARRANT NOVITAS Balance S Current Assets  | 6104<br>Sheet<br>2,209,850                             | Income<br>Total Charges  | <b>Statement</b> 7,753,649                                | 25.5%                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 72.1%<br>281.3<br>20.22                         |
| TARRANT NOVITAS Balance S Current Assets Fixed Assets   | 6104<br>Sheet<br>2,209,850<br>173,421                  | Income Total Charges Contract Allowance  | <b>Statement</b> 7,753,649 1,979,590                      | 25.5%<br>74.5%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 281.3<br>20.22<br>71.5%                         |
| TARRANT NOVITAS Balance S Current Assets Fixed Assets Other Assets                                    | 6104<br>Sheet<br>2,209,850<br>173,421<br>1,926         | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>7,753,649<br>1,979,590<br>5,774,059          | 25.5%<br>74.5%<br>94.8%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 281.3<br>20.22<br>71.5%<br>28.5%                |
| TARRANT NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets                       | 6104  Sheet  2,209,850  173,421  1,926  2,385,197      | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,753,649 1,979,590 5,774,059 5,473,650         | 25.5%<br>74.5%<br>94.8%<br>5.2%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 281.3<br>20.22<br>71.5%<br>28.5%                |
| TARRANT NOVITAS  Balance S  Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | Sheet  2,209,850  173,421  1,926  2,385,197  1,271,524 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,753,649 1,979,590 5,774,059 5,473,650 300,409 | 25.5%<br>74.5%<br>94.8%<br>5.2%<br>4.8% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 281.3<br>20.22<br>71.5%<br>28.5%<br>1.7<br>28.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676351 DISCOVER   | Y VILLAGE AT   | SOUTHLAKE  |  |                                   | Proprietary - Other  |  |
|---|--|--|--|-----------------------------------|--|--|
| DISCOVERY VILLAG  | GE AT SOUTHLA  | KE 12/31/2020  | 366 Days Settled   | i                                 |  |  |
| SOUTHLAKE, TX 76  | 092  |  |  |                                   | CR Beds 84 POS B   | eds 0  |
| TARRANT   |  |  |  |                                   | Key Performana   | ce Ind.  |
| NOVITAS (TEXAS)   |  |  |  |                                   | Occupancy Rate   | 26.6%  |
| Balance S   | Sheet  | Income   | Statement  |                                   | Length of Stay   | 37.5   |
| Current Assets  | 682,138  | Total Charges  | 8,556,025  |                                   | Average Wages  | 16.70  |
| Fixed Assets  | 820,882  | Contract Allowance   | 719,750  | 8.4%                              | Skilled Nursing  | 39.8%  |
| Other Assets  | 0  | Operating Revenue  | 7,836,275  | 91.6%                             | Ancillary Service  | 0.0%   |
| Total Assets  | 1,503,020  | Operating Expense  | 9,562,659  | 122.0%                            | Current Ratio  | 0.2  |
| Current Liabilities   | 4,041,759  | Operating Margin   | -1,726,384   | -22.0%                            | Days to Collect  | 26.4   |
| Long Term Liabilities   | 0  | Other Income   | 70,912   | 0.9%                              | Avg Payment Days   | 23.8   |
| Total Equity  | -2,538,739   | Other Expense  | 0  | 0.0%                              | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity  | 1,503,020  | Net Profit or Loss   | (1,655,472)  | -21.1%                            | Return on Equity   | 65.2%  |
|   |  |  |  |                                   |  |  |
| 455895 DIVERSICA  | ARE OF LAKE H  | IGHLANDS   |  |                                   | Proprietary - Corporatio   | n  |
| 455895 DIVERSICAL DIVERSICARE OF L  |  |  | 366 Days Settled   |                                   | Proprietary - Corporatio   | n  |
|   |  |  | 366 Days Settled   |                                   | Proprietary - Corporatio   |  |
| DIVERSICARE OF L  |  |  | 366 Days Settled   |                                   |  | eds 0  |
| DIVERSICARE OF L  | AKE HIGHLAND   | S 8/31/2020 3  | 366 Days Settled   |                                   | CR Beds 280 POS B  | eds 0  |
| DIVERSICARE OF L<br>DALLAS, TX 75238<br>DALLAS  | AKE HIGHLAND<br>CIANS SERVICE  | S 8/31/2020 3  | 366 Days Settled   |                                   | CR Beds 280 POS B  | eds 0<br>ce Ind.                                     |
| DIVERSICARE OF LADALLAS, TX 75238 DALLAS WISCONSIN PHYSIC   | AKE HIGHLAND<br>CIANS SERVICE  | S 8/31/2020 3  | ·  |                                   | CR Beds 280 POS B <b>Key Performana</b> Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>62.5%                     |
| DIVERSICARE OF LADALLAS, TX 75238 DALLAS WISCONSIN PHYSIC Balance S   | AKE HIGHLAND<br>CIANS SERVICE<br>Sheet                                   | S 8/31/2020 3  | Statement  | 24.6%                             | CR Beds 280 POS B <b>Key Performana</b> Occupancy Rate  Length of Stay   | eds 0<br><b>ce Ind.</b><br>62.5%<br>207.8            |
| DIVERSICARE OF LADALLAS, TX 75238 DALLAS WISCONSIN PHYSIC Balance S Current Assets  | AKE HIGHLAND CIANS SERVICE Sheet 1,831,039                               | S 8/31/2020 3  Income  Total Charges   | Statement<br>18,562,270  |                                   | CR Beds 280 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 ce Ind. 62.5% 207.8 22.03                      |
| DIVERSICARE OF LADALLAS, TX 75238 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | AKE HIGHLAND CIANS SERVICE Sheet 1,831,039 896,259                       | S 8/31/2020 3  Income  Total Charges  Contract Allowance                                     | Statement<br>18,562,270<br>4,557,546                                     | 75.4%                             | CR Beds 280 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | eds 0 ce Ind. 62.5% 207.8 22.03 66.7%                |
| DIVERSICARE OF LADALLAS, TX 75238 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | AKE HIGHLAND  CIANS SERVICE  Sheet  1,831,039  896,259  10,565,391       | S 8/31/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue                  | 2 <b>Statement</b> 18,562,270 4,557,546 14,004,724                       | 75.4%<br>111.8%                   | CR Beds 280 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | eds 0  ce Ind. 62.5% 207.8 22.03 66.7% 33.3%         |
| DIVERSICARE OF LADALLAS, TX 75238 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  CIANS SERVICE  1,831,039  896,259  10,565,391  13,292,689 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 <b>Statement</b> 18,562,270 4,557,546 14,004,724 15,662,502            | 75.4%<br>111.8%<br>-11.8%         | CR Beds 280 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0 ce Ind. 62.5% 207.8 22.03 66.7% 33.3% 4.8      |
| DIVERSICARE OF LADALLAS, TX 75238 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  1,831,039  896,259  10,565,391  13,292,689  382,313       | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 <b>Statement</b> 18,562,270 4,557,546 14,004,724 15,662,502 -1,657,778 | 75.4%<br>111.8%<br>-11.8%<br>5.8% | CR Beds 280 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 ce Ind. 62.5% 207.8 22.03 66.7% 33.3% 4.8 41.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675075 DIVERSICA       | ARE OF LULING |                    |                  |       | Proprietary - Corporation | า      |
|------------------------|---------------|--------------------|------------------|-------|---------------------------|--------|
| DIVERSICARE OF LU      | ULING         | 9/30/2020          | 366 Days Settled |       |                           |        |
| LULING, TX 78648       |               |                    |                  |       | CR Beds 60 POS B          | eds 0  |
| CALDWELL               |               |                    |                  |       | Key Performanad           | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |                  |       | Occupancy Rate            | 55.3%  |
| Balance S              | Sheet         | Income             | Statement        |       | Length of Stay            | 202.4  |
| Current Assets         | 237,644       | Total Charges      | 3,649,309        |       | Average Wages             | 21.52  |
| Fixed Assets           | 0             | Contract Allowance | 752,850          | 20.6% | Skilled Nursing           | 68.1%  |
| Other Assets           | 1,334         | Operating Revenue  | 2,896,459        | 79.4% | Ancillary Service         | 31.9%  |
| Total Assets           | 238,978       | Operating Expense  | 2,879,863        | 99.4% | Current Ratio             | 1.3    |
| Current Liabilities    | 182,696       | Operating Margin   | 16,596           | 0.6%  | Days to Collect           | 29.4   |
| Long Term Liabilities  | 163,982       | Other Income       | 2,500            | 0.1%  | Avg Payment Days          | 13.6   |
| Total Equity           | -107,700      | Other Expense      | 0                | 0.0%  | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 238,978       | Net Profit or Loss | 19,096           | 0.7%  | Return on Equity          | -17.7% |
| 675152 DOGWOOD         | TRAILS MANC   | PR .               |                  |       | Proprietary - Corporation | า      |
| DOGWOOD TRAILS         | MANOR         | 12/31/2020         | 366 Days Settled | i     |                           |        |
| WOODVILLE, TX 759      | 979           |                    |                  |       | CR Beds 90 POS B          | eds 0  |
| TYLER                  |               |                    |                  |       | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |       | Occupancy Rate            | 75.0%  |
| Balance S              | Sheet         | Income             | Statement        |       | Length of Stay            | 242.2  |
| Current Assets         | -561,040      | Total Charges      | 5,517,300        |       | Average Wages             | 17.12  |
| Fixed Assets           | 166,878       | Contract Allowance | 482,233          | 8.7%  | Skilled Nursing           | 79.2%  |
| Other Assets           | 236,439       | Operating Revenue  | 5,035,067        | 91.3% | Ancillary Service         | 20.8%  |
| Total Assets           | -157,723      | Operating Expense  | 4,858,722        | 96.5% | Current Ratio             | 0.5    |
| Current Liabilities    | -1,126,040    | Operating Margin   | 176,345          | 3.5%  | Days to Collect           | 32.0   |
| Long Term Liabilities  | 9,518         | Other Income       | 951,105          | 18.9% | Avg Payment Days          | 215.2  |
| Total Equity           | 1,501,097     | Other Expense      | 0                | 0.0%  | Depreciation Rate         | 124.2% |
| Total Liab. and Equity | 384,575       | Net Profit or Loss | 1,127,450        | 22.4% | Return on Equity          | 75.1%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455651 DOWNTOV                      | N HEALTH AN   | D REHABILITATION ( | CENTER           |        | Proprietary - Corporation | า      |
|-------------------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| DOWNTOWN HEALT<br>REHABILITATION CI |               | 12/31/2020         | 366 Days Settled | i      |                           |        |
| FORT WORTH, TX 7                    | 6104          |                    |                  |        | CR Beds 161 POS Be        | eds 0  |
| TARRANT                             |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC                    | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 68.1%  |
| Balance S                           | heet          | Income             | Statement        |        | Length of Stay            | 82.3   |
| Current Assets                      | 1,896,054     | Total Charges      | 14,494,162       |        | Average Wages             | 18.90  |
| Fixed Assets                        | 266,585       | Contract Allowance | 5,663,166        | 39.1%  | Skilled Nursing           | 77.2%  |
| Other Assets                        | 0             | Operating Revenue  | 8,830,996        | 60.9%  | Ancillary Service         | 15.1%  |
| Total Assets                        | 2,162,639     | Operating Expense  | 10,774,596       | 122.0% | Current Ratio             | 1.6    |
| Current Liabilities                 | 1,195,536     | Operating Margin   | -1,943,600       | -22.0% | Days to Collect           | 72.3   |
| Long Term Liabilities               | 663,938       | Other Income       | 2,561,863        | 29.0%  | Avg Payment Days          | 40.0   |
| Total Equity                        | 303,166       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 293.4% |
| Total Liab. and Equity              | 2,162,640     | Net Profit or Loss | 618,263          | 7.0%   | Return on Equity          | 203.9% |
| 676178 DUNCANV                      | LLE HEALTHC   | ARE AND REHABILIT  | TATION CENTER    |        | Nonprofit - Church        |        |
| DUNCANVILLE HEAR                    |               | 9/30/2020 3        | 366 Days Settled |        |                           |        |
| DUNCANVILLE, TX 7                   | 75116         |                    |                  |        | CR Beds 124 POS Be        | eds 0  |
| DALLAS                              |               |                    |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA                    | AS)           |                    |                  |        | Occupancy Rate            | 69.9%  |
| Balance S                           | heet          | Income             | Statement        |        | Length of Stay            | 111.6  |
| Current Assets                      | 3,949,150     | Total Charges      | 7,272,541        |        | Average Wages             | 20.67  |
| Fixed Assets                        | 0             | Contract Allowance | -1,822,340       | -25.1% | Skilled Nursing           | 70.4%  |
| Other Assets                        | 0             | Operating Revenue  | 9,094,881        | 125.1% | Ancillary Service         | 29.6%  |
| Total Assets                        | 3,949,150     | Operating Expense  | 9,486,351        | 104.3% | Current Ratio             | 1.5    |
| Current Liabilities                 | 2,626,699     | Operating Margin   | -391,470         | -4.3%  | Days to Collect           | 194.1  |
| Long Term Liabilities               | 0             | Other Income       | 501,360          | 5.5%   | Avg Payment Days          | 101.3  |
| Total Carrity                       | 1,322,451     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Equity                        | .,0==, .0 .   |                    |                  |        | •                         |        |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675837 E F AND B                     | ERTHA KRUSE    | MEMORIAL LUTHER            | AN VILLAGE       |         | Proprietary - Corporatio | n                |
|--------------------------------------|----------------|----------------------------|------------------|---------|--------------------------|------------------|
| E F AND BERTHA K<br>LUTHERAN VILLAGI |                | AL 12/31/2020              | 366 Days Settled | d       |                          |                  |
| BRENHAM, TX 7783                     | 3              |                            |                  |         | CR Beds 65 POS B         | eds 0            |
| WASHINGTON                           |                |                            |                  |         | Key Performana           | ce Ind.          |
| BLUE CROSS (TEXA                     | AS)            |                            |                  |         | Occupancy Rate           | 74.5%            |
| Balance S                            | Sheet          | Income                     | Statement        |         | Length of Stay           | 112.2            |
| Current Assets                       | 1,995,398      | Total Charges              | 9,791,596        |         | Average Wages            | 20.73            |
| Fixed Assets                         | 980,375        | Contract Allowance         | -96,754          | -1.0%   | Skilled Nursing          | 32.4%            |
| Other Assets                         | 6,643,389      | Operating Revenue          | 9,888,350        | 101.0%  | Ancillary Service        | 13.0%            |
| Total Assets                         | 9,619,162      | Operating Expense          | 11,255,643       | 113.8%  | Current Ratio            | 0.2              |
| Current Liabilities                  | 13,188,736     | Operating Margin           | -1,367,293       | -13.8%  | Days to Collect          | 17.2             |
| Long Term Liabilities                | 0              | Other Income               | 506,778          | 5.1%    | Avg Payment Days         | 342.8            |
| Total Equity                         | -3,569,574     | Other Expense              | 0                | 0.0%    | Depreciation Rate        | 115.8%           |
| Total Liab. and Equity               | 9,619,162      | Net Profit or Loss         | (860,515)        | -8.7%   | Return on Equity         | 24.1%            |
| 676361 EAGLE LA                      | KE NURSING A   | ND REHABILITATION          | I, LP            |         | Proprietary - Corporatio | n                |
| EAGLE LAKE NURS<br>REHABILITATION, L |                | 11/30/2020                 | 335 Days Settled | t       |                          |                  |
| EAGLE LAKE, TX 77                    | 434            |                            |                  |         | CR Beds 80 POS B         | eds 0            |
| COLORADO                             |                |                            |                  |         | Key Performana           | ce Ind.          |
| NOVITAS (TEXAS)                      |                |                            |                  |         | Occupancy Rate           | 60.1%            |
| Balance S                            | Sheet          | Income                     | Statement        |         | Length of Stay           | 458.7            |
| Current Assets                       | 114,818        | Total Charges              | 1,614,852        |         | Average Wages            | 19.03            |
| Fixed Assets                         | 51,566         | Contract Allowance         | -140,596         | -8.7%   | Skilled Nursing          | 143.8%           |
| Other Assets                         | -3,031,460     | Operating Revenue          | 1,755,448        | 108.7%  | Ancillary Service        | -43.8%           |
| Total Assets                         | -2,865,076     | Operating Expense          | 4,197,118        | 239.1%  | Current Ratio            | (0.2)            |
| Current Liabilities                  | -744,935       | Operating Margin           | -2,441,670       | -139.1% | Days to Collect          | 34.0             |
|                                      |                |                            | 400.000          | -27 7%  | Aver Devise and Devis    | (40.0)           |
| Long Term Liabilities                | 0              | Other Income               | -486,683         | -21.170 | Avg Payment Days         | (13.2)           |
| Long Term Liabilities  Total Equity  | 0<br>3,610,011 | Other Income Other Expense | -486,683<br>0    |         | Depreciation Rate        | (13.2)<br>531.0% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675617 EAGLE PA   | SS NURSING A                                       | ND REHABILITATION  | I  |                                | Proprietary - Corporatio  | n  |
|---|--|--|--|--------------------------------|---|--|
| EAGLE PASS NURS<br>REHABILITATION   | ING AND  | 12/31/2020   | 366 Days Settled   | i                              |   |  |
| EAGLE PASS, TX 78   | 852  |  |  |                                | CR Beds 114 POS B   | eds 0                                    |
| MAVERICK  |  |  |  |                                | Key Performana  | ce Ind.                                  |
| NATIONAL GOVERN   | IMENT SERVICI                                      | ES   |  |                                | Occupancy Rate  | 53.2%                                    |
| Balance S   | heet   | Income   | Statement  |                                | Length of Stay  | 191.5                                    |
| Current Assets  | -1,589,121   | Total Charges  | 5,941,163  |                                | Average Wages   | 17.89                                    |
| Fixed Assets  | 114,273  | Contract Allowance   | 837,734  | 14.1%                          | Skilled Nursing   | 76.3%                                    |
| Other Assets  | 11,850   | Operating Revenue  | 5,103,429  | 85.9%                          | Ancillary Service   | 23.7%                                    |
| Total Assets  | -1,462,998   | Operating Expense  | 5,162,189  | 101.2%                         | Current Ratio   | 0.7                                      |
| Current Liabilities   | -2,220,855   | Operating Margin   | -58,760  | -1.2%                          | Days to Collect   | 33.7                                     |
| Long Term Liabilities   | 0  | Other Income   | 1,057,699  | 20.7%                          | Avg Payment Days  | 204.0                                    |
| Total Equity  | 2,393,206  | Other Expense  | 0  | 0.0%                           | Depreciation Rate   | 204.2%                                   |
| Total Liab. and Equity  | 172,351  | Net Profit or Loss   | 998,939  | 19.6%                          | Return on Equity  | 41.7%                                    |
| 676081 EAST VIEW  | / HEALTHCARE                                       |  |  |                                | Nonprofit - Church  |  |
| EAST VIEW HEALTH  | ICADE  | 9/30/2020 3  | 200 5 0 11 1   |                                |   |  |
|   | ICARE  | 3/30/2020 0  | 366 Days Settled   |                                |   |  |
| HOUSTON, TX 77049   |  | 3/30/2020  | 366 Days Settled   |                                | CR Beds 125 POS B   | eds 0                                    |
| HOUSTON, TX 77049   |  | 3/30/2020  | 366 Days Settled   |                                | CR Beds 125 POS B   |  |
|   |  | 3/30/2020  | 366 Days Settled   |                                |   |  |
| HARRIS  | 9  |  | Statement  |                                | Key Performana  | ce Ind.                                  |
| HARRIS<br>NOVITAS (TEXAS)   | 9<br>Sheet   |  | ·  |                                | Key Performana<br>Occupancy Rate  | ce Ind.<br>72.4%                         |
| HARRIS  NOVITAS (TEXAS)  Balance S  | 9<br>Sheet   | Income   | Statement  | 4.5%                           | Key Performana<br>Occupancy Rate<br>Length of Stay  | 72.4%<br>83.7                            |
| HARRIS  NOVITAS (TEXAS)  Balance S  Current Assets  | 9<br>Sheet<br>-1,908,872                           | Income<br>Total Charges  | Statement 10,073,837                                     |                                | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 72.4%<br>83.7<br>21.41                   |
| HARRIS  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | 9<br>Sheet<br>-1,908,872<br>0                      | Income Total Charges Contract Allowance  | Statement<br>10,073,837<br>450,810                       | 95.5%                          | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 72.4%<br>83.7<br>21.41<br>51.4%          |
| HARRIS  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 9<br>Sheet<br>-1,908,872<br>0<br>4,907,138         | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>10,073,837<br>450,810<br>9,623,027          | 95.5%<br>94.5%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 21.41<br>51.4%<br>48.6%                  |
| HARRIS  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | Sheet -1,908,872 0 4,907,138 2,998,266             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,073,837 450,810 9,623,027 9,097,170         | 95.5%<br>94.5%<br>5.5%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 21.41<br>51.4%<br>48.6%<br>(1.0)         |
| HARRIS  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 9 Sheet -1,908,872 0 4,907,138 2,998,266 1,854,295 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,073,837 450,810 9,623,027 9,097,170 525,857 | 95.5%<br>94.5%<br>5.5%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 21.41<br>51.4%<br>48.6%<br>(1.0)<br>42.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| NURSING & R  | EHABILITATION   |   |                                    | Nonprofit - Church  |   |
|--|---|---|------------------------------------|---|---|
| G & REHABILITA   | ATION 6/30/2020 3   | 366 Days Settled  |                                    |   |   |
| 18   |   |   |                                    | CR Beds 102 POS B   | eds 0                                   |
|  |   |   |                                    | Key Performana  | ce Ind.                                 |
| AS)  |   |   |                                    | Occupancy Rate  | 46.3%                                   |
| Sheet  | Income  | Statement   |                                    | Length of Stay  | 182.0                                   |
| 2,193,092  | Total Charges   | 4,953,507   |                                    | Average Wages   | 15.85                                   |
| 17,745   | Contract Allowance  | 642,222   | 13.0%                              | Skilled Nursing   | 59.9%                                   |
| 41,713   | Operating Revenue   | 4,311,285   | 87.0%                              | Ancillary Service   | 40.1%                                   |
| 2,252,550  | Operating Expense   | 3,445,791   | 79.9%                              | Current Ratio   | 3.1                                     |
| 705,078  | Operating Margin  | 865,494   | 20.1%                              | Days to Collect   | (41.6)                                  |
| 11,818   | Other Income  | 1,586   | 0.0%                               | Avg Payment Days  | 23.5                                    |
| 1,535,654  | Other Expense   | 0   | 0.0%                               | Depreciation Rate   | 280.9%                                  |
| 2,252,550  | Net Profit or Loss  | 867,079   | 20.1%                              | Return on Equity  | 56.5%                                   |
| KE NURSING A   | ND REHABILITATION   | CENTER  |                                    | Proprietary - Other   |   |
| ING AND<br>ENTER   | 12/31/2020  | 366 Days Settled  | i                                  |   |   |
| 78520  |   |   |                                    | CR Beds 122 POS B   | eds 0                                   |
|  |   |   |                                    | Key Performana  | e Ind.                                  |
| AS)  |   |   |                                    | Occupancy Rate  | 69.7%                                   |
| sheet  | Income  | Statement   |                                    | Length of Stay  |   |
| ······································                   |   | Statement   |                                    | = -   | 184.1                                   |
|  | Total Charges   | 7,088,598   |                                    | Average Wages   |   |
|  | Total Charges Contract Allowance  |   | 0.0%                               |   | 17.28                                   |
| 362,544  | -   | 7,088,598   |                                    |   | 184.1<br>17.28<br>82.2%<br>17.8%        |
| 362,544<br>1,712,073                                     | Contract Allowance Operating Revenue  | 7,088,598   | 100.0%                             | Skilled Nursing   | 17.28<br>82.2%                          |
| 362,544<br>1,712,073<br>1,497,955                        | Contract Allowance Operating Revenue  | 7,088,598<br>0<br>7,088,598   | 100.0%<br>104.4%                   | Skilled Nursing Ancillary Service                               | 17.28<br>82.2%<br>17.8%<br>22.6         |
| 362,544<br>1,712,073<br>1,497,955<br>3,572,572           | Contract Allowance Operating Revenue Operating Expense  | 7,088,598<br>0<br>7,088,598<br>7,399,301  | 100.0%<br>104.4%<br>-4.4%          | Skilled Nursing Ancillary Service Current Ratio                 | 17.28<br>82.2%<br>17.8%<br>22.6<br>17.6 |
| 362,544<br>1,712,073<br>1,497,955<br>3,572,572<br>16,054 | Contract Allowance Operating Revenue Operating Expense Operating Margin   | 7,088,598<br>0<br>7,088,598<br>7,399,301<br>-310,703  | 100.0%<br>104.4%<br>-4.4%<br>29.3% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 17.28<br>82.2%<br>17.8%                 |
|  | G & REHABILITA  88  AS) Sheet  2,193,092  17,745  41,713  2,252,550  705,078  11,818  1,535,654  2,252,550  KE NURSING A  ING AND ENTER 78520 | Income  2,193,092 Total Charges  17,745 Contract Allowance  41,713 Operating Revenue  2,252,550 Operating Expense  705,078 Operating Margin  11,818 Other Income  1,535,654 Other Expense  2,252,550 Net Profit or Loss  KE NURSING AND REHABILITATION  ING AND ENTER  78520  AS) | Section   Color                    | ## AS)  ## AS)  ## AS)  ## AS)  ## Beet                         | CR Beds 102   POS B                     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455618 EDEN HON        | IE INC        |                    |                  |        | Nonprofit - Other  |        |
|------------------------|---------------|--------------------|------------------|--------|--------------------|--------|
| EDEN HOME INC          |               | 12/31/2020         | 366 Days Settled | d      |                    |        |
| NEW BRAUNFELS,         | TX 78130      |                    |                  |        | CR Beds 184 POS B  | eds 0  |
| COMAL                  |               |                    |                  |        | Key Performanad    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 66.6%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 95.1   |
| Current Assets         | 13,194,699    | Total Charges      | 13,651,791       |        | Average Wages      | 19.06  |
| Fixed Assets           | 32,222,353    | Contract Allowance | 158,434          | 1.2%   | Skilled Nursing    | 67.1%  |
| Other Assets           | 1,952,424     | Operating Revenue  | 13,493,357       | 98.8%  | Ancillary Service  | 32.9%  |
| Total Assets           | 47,369,476    | Operating Expense  | 17,564,800       | 130.2% | Current Ratio      | 0.8    |
| Current Liabilities    | 17,218,261    | Operating Margin   | -4,071,443       | -30.2% | Days to Collect    | 49.6   |
| Long Term Liabilities  | 48,301,795    | Other Income       | 1,158,788        | 8.6%   | Avg Payment Days   | 143.4  |
| Total Equity           | -18,150,580   | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 5.2%   |
| Total Liab. and Equity | 47,369,476    | Net Profit or Loss | (2,912,655)      | -21.6% | Return on Equity   | 16.0%  |
| 455724 EDGEWAT         | ER CARE CENT  | ER                 |                  |        | Nonprofit - Church |        |
| EDGEWATER CARE         | CENTER        | 6/30/2020          | 366 Days Settled |        |                    |        |
| KERRVILLE, TX 7802     | 28            |                    |                  |        | CR Beds 179 POS B  | eds 0  |
| KERR                   |               |                    |                  |        | Key Performanad    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 46.4%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 206.9  |
| Current Assets         | 2,946,650     | Total Charges      | 7,234,472        |        | Average Wages      | 18.51  |
| Fixed Assets           | 128,372       | Contract Allowance | 668,114          | 9.2%   | Skilled Nursing    | 66.4%  |
| Other Assets           | 59,016        | Operating Revenue  | 6,566,358        | 90.8%  | Ancillary Service  | 33.6%  |
| Total Assets           | 3,134,038     | Operating Expense  | 5,294,708        | 80.6%  | Current Ratio      | 2.2    |
| Current Liabilities    | 1,334,591     | Operating Margin   | 1,271,650        | 19.4%  | Days to Collect    | (5.1)  |
| Long Term Liabilities  | 22,455        | Other Income       | 1,091            | 0.0%   | Avg Payment Days   | 25.6   |
| Total Equity           | 1,776,992     | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 178.9% |
| Total Liab. and Equity | 3,134,038     | Net Profit or Loss | 1,272,741        |        | Return on Equity   | 71.6%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676069 EDGEWOO           | DD MANOR       |                    |                  |        | Proprietary - Corporation | n        |
|--------------------------|----------------|--------------------|------------------|--------|---------------------------|----------|
| EDGEWOOD MANO            | R              | 12/31/2020         | 366 Days Settled | t      |                           |          |
| TEXARKANA, TX 75         | 503            |                    |                  |        | CR Beds 110 POS B         | seds 0   |
| BOWIE                    |                |                    |                  |        | Key Performana            | ce Ind.  |
| NOVITAS (TEXAS)          |                |                    |                  |        | Occupancy Rate            | 55.3%    |
| Balance S                | Sheet          | Income             | Statement        |        | Length of Stay            | 371.4    |
| Current Assets           | 2,248,852      | Total Charges      | 4,828,341        |        | Average Wages             | 17.11    |
| Fixed Assets             | 3,308          | Contract Allowance | -501,790         | -10.4% | Skilled Nursing           | 75.4%    |
| Other Assets             | 5,075          | Operating Revenue  | 5,330,131        | 110.4% | Ancillary Service         | 24.6%    |
| Total Assets             | 2,257,235      | Operating Expense  | 4,329,695        | 81.2%  | Current Ratio             | 8.6      |
| Current Liabilities      | 260,834        | Operating Margin   | 1,000,436        | 18.8%  | Days to Collect           | 71.5     |
| Long Term Liabilities    | 1,001,852      | Other Income       | 83,777           | 1.6%   | Avg Payment Days          | 20.5     |
| Total Equity             | 994,549        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 5,843.5% |
| Total Liab. and Equity   | 2,257,235      | Net Profit or Loss | 1,084,213        | 20.3%  | Return on Equity          | 109.0%   |
| 676326 EDGEWOO           | D REHABILITA   | TION AND CARE CEI  | NTER             |        | Nonprofit - Church        |          |
| EDGEWOOD REHAE<br>CENTER | BILITATION AND | CARE 5/31/2020 3   | 366 Days Settled |        |                           |          |
| MESQUITE, TX 7514        | 19             |                    |                  |        | CR Beds 142 POS E         | seds 0   |
| DALLAS                   |                |                    |                  |        | Key Performana            | ce Ind.  |
| TRAILBLAZER (TEX         | AS)            |                    |                  |        | Occupancy Rate            | 54.4%    |
| Balance S                | Sheet          | Income             | Statement        |        | Length of Stay            | 142.8    |
| Current Assets           | 901,137        | Total Charges      | 8,641,830        |        | Average Wages             | 20.65    |
| Fixed Assets             | 54,244         | Contract Allowance | 2,004,415        | 23.2%  | Skilled Nursing           | 58.2%    |
| Other Assets             | 8,031          | Operating Revenue  | 6,637,415        | 76.8%  | Ancillary Service         | 41.8%    |
| Total Assets             | 963,412        | Operating Expense  | 7,914,724        | 119.2% | Current Ratio             | 1.2      |
| Current Liabilities      | 765,712        | Operating Margin   | -1,277,309       | -19.2% | Days to Collect           | 46.3     |
| Long Term Liabilities    | 2,716,717      | Other Income       | 214,468          | 3.2%   | Avg Payment Days          | 25.8     |
| Total Equity             | -2,519,017     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 2,520.6% |
| Total Liab. and Equity   | 963,412        | Net Profit or Loss | (1,062,841)      | -16.0% | Return on Equity          | 42.2%    |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675785 EDINBURG  | NURSING AND  | REHABILITATION C   | ENTER  |  | Proprietary - Other  |   |
|--|--|--|--|--|--|---|
| EDINBURG NURSIN<br>REHABILITATION CI   |  | 12/31/2020   | 366 Days Settled   | i  |  |   |
| EDINBURG, TX 7853  | 39   |  |  |  | CR Beds 120 POS B  | eds 0   |
| HIDALGO  |  |  |  |  | Key Performana   | ce Ind.   |
| NOVITAS (TEXAS)  |  |  |  |  | Occupancy Rate   | 72.0%   |
| Balance S  | Sheet  | Income   | Statement  |  | Length of Stay   | 116.3   |
| Current Assets   | 369,660  | Total Charges  | 6,956,468  |  | Average Wages  | 18.89   |
| Fixed Assets   | 1,605,787  | Contract Allowance   | 0  | 0.0%                                       | Skilled Nursing  | 73.8%   |
| Other Assets   | 1,204,332  | Operating Revenue  | 6,956,468  | 100.0%                                     | Ancillary Service  | 26.2%   |
| Total Assets   | 3,179,779  | Operating Expense  | 8,530,904  | 122.6%                                     | Current Ratio  | 2.4   |
| Current Liabilities  | 151,822  | Operating Margin   | -1,574,436   | -22.6%                                     | Days to Collect  | 16.8  |
| Long Term Liabilities  | 0  | Other Income   | 2,339,696  | 33.6%                                      | Avg Payment Days   | 15.3  |
| Total Equity   | 3,027,957  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 78.8%   |
| Total Liab. and Equity   | 3,179,779  | Net Profit or Loss   | 765,260  | 11.0%                                      | Return on Equity   | 25.3%   |
|  |  | •  |  |  |  |   |
|  |  | ABILITATION CENTER   |  | ı  | Proprietary - Corporatio   | n   |
| 455935 EL PASO HEALTH & CENTER   |  |  | R<br>366 Days Settled  | i  | Proprietary - Corporatio   | n   |
| EL PASO HEALTH &   |  |  |  | i  | Proprietary - Corporatio  CR Beds 150 POS B  |   |
| EL PASO HEALTH &<br>CENTER   |  |  |  | i  |  | eds 0   |
| EL PASO HEALTH &<br>CENTER<br>EL PASO, TX 79936  | REHABILITATIO  |  |  | i  | CR Beds 150 POS B  | eds 0   |
| EL PASO HEALTH &<br>CENTER<br>EL PASO, TX 79936<br>EL PASO   | REHABILITATION   | ON 12/31/2020  |  | i  | CR Beds 150 POS B  | eds 0<br>ce Ind.  |
| EL PASO HEALTH & CENTER EL PASO, TX 79936 EL PASO TRAILBLAZER (TEX   | REHABILITATION   | ON 12/31/2020  | 366 Days Settled   | i  | CR Beds 150 POS B <b>Key Performana</b> Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>57.0%<br>111.0                         |
| EL PASO HEALTH & CENTER EL PASO, TX 79936 EL PASO TRAILBLAZER (TEX   | REHABILITATION   | ON 12/31/2020<br>Income  | 366 Days Settled   | 38.3%                                      | CR Beds 150 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>57.0%<br>111.0<br>21.34                |
| EL PASO HEALTH & CENTER EL PASO, TX 79936 EL PASO TRAILBLAZER (TEX. Balance S Current Assets   | AS) Sheet 3,301,331  | ON 12/31/2020 Income Total Charges   | 366 Days Settled  Statement  10,526,745  | 38.3%                                      | CR Beds 150 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>57.0%                                  |
| EL PASO HEALTH & CENTER EL PASO, TX 79936 EL PASO TRAILBLAZER (TEX Balance S Current Assets Fixed Assets   | AS) Sheet  3,301,331  414,657                                | Income Total Charges Contract Allowance  | 366 Days Settled  Statement  10,526,745  4,036,312                                 | 38.3%<br>61.7%                             | CR Beds 150 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0 <b>ce Ind.</b> 57.0%  111.0  21.34  57.6%  42.4%            |
| EL PASO HEALTH & CENTER EL PASO, TX 79936 EL PASO TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet  3,301,331  414,657  184,491                       | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  10,526,745  4,036,312  6,490,433                      | 38.3%<br>61.7%<br>110.9%                   | CR Beds 150 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | eds 0 <b>ce Ind.</b> 57.0%  111.0  21.34  57.6%  42.4%  1.0       |
| EL PASO HEALTH & CENTER EL PASO, TX 79936 EL PASO TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet  3,301,331  414,657  184,491  3,900,479            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  10,526,745  4,036,312  6,490,433  7,198,195           | 38.3%<br>61.7%<br>110.9%<br>-10.9%         | CR Beds 150 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0 <b>ce Ind.</b> 57.0%  111.0  21.34  57.6%  42.4%  1.0  65.5 |
| EL PASO HEALTH & CENTER EL PASO, TX 79936 EL PASO TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  3,301,331  414,657  184,491  3,900,479  3,417,465 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  10,526,745  4,036,312  6,490,433  7,198,195  -707,762 | 38.3%<br>61.7%<br>110.9%<br>-10.9%<br>9.1% | CR Beds 150 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0  ce Ind.  57.0%  111.0  21.34  57.6%                        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | HEALTHCARE (   | CENTER   |  |                                    | Nonprofit - Church   |   |
|--|--|--|--|------------------------------------|--|---|
| ELECTRA HEALTHC  | CARE CENTER  | 8/31/2020 3  | 66 Days Settled                                    |                                    |  |   |
| ELECTRA, TX 76360  | )  |  |  |                                    | CR Beds 64 POS E   | Beds 0  |
| WICHITA  |  |  |  |                                    | Key Performana   | ce Ind.   |
| BLUE CROSS (TEXA   | AS)  |  |  |                                    | Occupancy Rate   | 43.5%   |
| Balance S  | Sheet  | Income   | Statement  |                                    | Length of Stay   | 291.1   |
| Current Assets   | 3,086,233  | Total Charges  | 2,667,738  |                                    | Average Wages  | 17.40   |
| Fixed Assets   | 0  | Contract Allowance   | 301,767  | 11.3%                              | Skilled Nursing  | 81.6%   |
| Other Assets   | 0  | Operating Revenue  | 2,365,971  | 88.7%                              | Ancillary Service  | 18.4%   |
| Total Assets   | 3,086,233  | Operating Expense  | 1,770,270  | 74.8%                              | Current Ratio  | 1.3   |
| Current Liabilities  | 2,431,028  | Operating Margin   | 595,701  | 25.2%                              | Days to Collect  | 35.9  |
| Long Term Liabilities  | 0  | Other Income   | 123,861  | 5.2%                               | Avg Payment Days   | 26.4  |
| Total Equity   | 655,205  | Other Expense  | 0  | 0.0%                               | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity   | 3,086,233  | Net Profit or Loss   | 719,562  | 30.4%                              | Return on Equity   | 109.8%  |
| 676180 ELGIN NUF   | RSING AND RE   | ABILITATION CENTE  | ER   |                                    | Government - City-Cou  | nty   |
| ELGIN NURSING AN   | ID REHABILITAT   | TION 6/30/2020 3   | 66 Days Settled                                    |                                    |  |   |
| CENTER   | ID REHABILITAT   | TION 6/30/2020 3   | 66 Days Settled                                    |                                    |  |   |
| CENTER<br>ELGIN, TX 78621  | ID REHABILITAT   | TION 6/30/2020 3   | 66 Days Settled                                    |                                    | CR Beds 120 POS E  | Beds 0  |
| CENTER<br>ELGIN, TX 78621<br>BASTROP   |  | TION 6/30/2020 3   | 66 Days Settled                                    |                                    | Key Performana   | ce Ind.   |
| CENTER ELGIN, TX 78621 BASTROP BLUE CROSS (TEXA  | AS)  |  | ·  |                                    | Key Performana Occupancy Rate  | <b>ce Ind.</b><br>85.1%                               |
| CENTER<br>ELGIN, TX 78621<br>BASTROP   | AS)  |  | 66 Days Settled Statement                          |                                    | Key Performana   | ce Ind.   |
| CENTER ELGIN, TX 78621 BASTROP BLUE CROSS (TEXA  | AS)<br>Sheet   |  | ·  |                                    | Key Performana Occupancy Rate  | <b>ce Ind.</b><br>85.1%                               |
| CENTER ELGIN, TX 78621 BASTROP BLUE CROSS (TEXABLANCE S  | AS)<br>Sheet   | <b>Income</b><br>Total Charges   | Statement  | 0.0%                               | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 85.1% 154.4                            |
| CENTER ELGIN, TX 78621 BASTROP BLUE CROSS (TEXABLANCE S Current Assets   | AS)<br><b>Sheet</b><br>1,891,290                           | Income Total Charges Contract Allowance  | <b>Statement</b> 7,629,531                         |                                    | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 85.1% 154.4 20.21                      |
| CENTER ELGIN, TX 78621 BASTROP BLUE CROSS (TEXABLE SECTION OF SECT | AS)<br><b>Sheet</b><br>1,891,290<br>273,242                | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b> 7,629,531 0                       | 100.0%                             | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind. 85.1% 154.4 20.21 83.7%                       |
| CENTER ELGIN, TX 78621 BASTROP BLUE CROSS (TEXABLANCE S Current Assets Fixed Assets Other Assets   | AS) Sheet  1,891,290  273,242  2,495,143                   | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b> 7,629,531 0 7,629,531             | 100.0%<br>106.7%                   | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 85.1% 154.4 20.21 83.7% 16.3%                 |
| CENTER ELGIN, TX 78621 BASTROP BLUE CROSS (TEXABLE  | AS) Sheet  1,891,290 273,242 2,495,143 4,659,675           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,629,531 0 7,629,531 8,140,777          | 100.0%<br>106.7%<br>-6.7%          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 85.1% 154.4 20.21 83.7% 16.3% 1.3             |
| CENTER ELGIN, TX 78621 BASTROP BLUE CROSS (TEXABLE SECTION OF SECT | AS) Sheet  1,891,290 273,242 2,495,143 4,659,675 1,487,160 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,629,531 0 7,629,531 8,140,777 -511,246 | 100.0%<br>106.7%<br>-6.7%<br>11.2% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind.  85.1%  154.4  20.21  83.7%  16.3%  1.3  89.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675217 ELKHART                     | OAKS CARE CE    | ENTER              |                  |        | Proprietary - Corporation | n       |
|------------------------------------|-----------------|--------------------|------------------|--------|---------------------------|---------|
| ELKHART OAKS CA                    | RE CENTER       | 12/31/2020         | 366 Days Settled | d      |                           |         |
| ELKHART, TX 75839                  | )               |                    |                  |        | CR Beds 98 POS B          | eds 0   |
| ANDERSON                           |                 |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                   | CIANS SERVICE   |                    |                  |        | Occupancy Rate            | 56.3%   |
| Balance S                          | Sheet           | Income             | Statement        |        | Length of Stay            | 546.0   |
| Current Assets                     | 2,146,144       | Total Charges      | 3,896,627        |        | Average Wages             | 17.02   |
| Fixed Assets                       | 58,110          | Contract Allowance | -419,634         | -10.8% | Skilled Nursing           | 82.3%   |
| Other Assets                       | 3,454           | Operating Revenue  | 4,316,261        | 110.8% | Ancillary Service         | 17.7%   |
| Total Assets                       | 2,207,708       | Operating Expense  | 3,495,190        | 81.0%  | Current Ratio             | 9.3     |
| Current Liabilities                | 229,815         | Operating Margin   | 821,071          | 19.0%  | Days to Collect           | 59.5    |
| Long Term Liabilities              | 616,766         | Other Income       | 240,320          | 5.6%   | Avg Payment Days          | 23.6    |
| Total Equity                       | 1,361,127       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 410.4%  |
| Total Liab. and Equity             | 2,207,708       | Net Profit or Loss | 1,061,391        | 24.6%  | Return on Equity          | 78.0%   |
|                                    |                 | LITATION AND HEAL  |                  | ĒR     | Nonprofit - Church        |         |
| EMERALD HILLS RE<br>HEALTHCARE CEN |                 | AND 9/30/2020      | 366 Days Settled |        |                           |         |
| NORTH RICHLAND                     | HILLS, TX 76180 | )                  |                  |        | CR Beds 118 POS B         | eds 0   |
| TARRANT                            |                 |                    |                  |        | Key Performana            | ce Ind. |
| BLUE CROSS (TEXA                   | AS)             |                    |                  |        | Occupancy Rate            | 51.5%   |
| Balance S                          | Sheet           | Income             | Statement        |        | Length of Stay            | 133.1   |
| Current Assets                     | 432,313         | Total Charges      | 4,694,894        |        | Average Wages             | 20.11   |
| Fixed Assets                       | 0               | Contract Allowance | 687,736          | 14.6%  | Skilled Nursing           | 54.8%   |
| Other Assets                       | 0               | Operating Revenue  | 4,007,158        | 85.4%  | Ancillary Service         | 45.2%   |
| Total Assets                       | 432,313         | Operating Expense  | 4,986,468        | 124.4% | Current Ratio             | 0.9     |
| Current Liabilities                | 470,337         | Operating Margin   | -979,310         | -24.4% | Days to Collect           | 34.3    |
| Long Term Liabilities              | 1,624           | Other Income       | 979,311          | 24.4%  | Avg Payment Days          | 34.5    |
| Total Equity                       | -39,648         | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%    |
| Total Liab. and Equity             | 432,313         | Net Profit or Loss | 1                | 0.0%   | Return on Equity          | 0.0%    |
|                                    |                 |                    |                  |        |                           |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455486 ENNIS CAF                    | RE CENTER         |                            |                  |        | Proprietary - Other                 |                  |
|-------------------------------------|-------------------|----------------------------|------------------|--------|-------------------------------------|------------------|
| ENNIS CARE CENTE                    | ĒR                | 12/31/2020                 | 366 Days Settled |        |                                     |                  |
| ENNIS, TX 75119                     |                   |                            |                  |        | CR Beds 155 POS B                   | seds 0           |
| ELLIS                               |                   |                            |                  |        | Key Performana                      | ce Ind.          |
| BLUE CROSS (MAR                     | YLAND)            |                            |                  |        | Occupancy Rate                      | 52.4%            |
| Balance S                           | Sheet             | Income                     | Statement        |        | Length of Stay                      | 194.2            |
| Current Assets                      | 1,857,632         | Total Charges              | 12,615,977       |        | Average Wages                       | 21.32            |
| Fixed Assets                        | 89,292            | Contract Allowance         | 5,002,199        | 39.6%  | Skilled Nursing                     | 72.3%            |
| Other Assets                        | 177,346           | Operating Revenue          | 7,613,778        | 60.4%  | Ancillary Service                   | 27.7%            |
| Total Assets                        | 2,124,270         | Operating Expense          | 7,709,492        | 101.3% | Current Ratio                       | 1.3              |
| Current Liabilities                 | 1,438,733         | Operating Margin           | -95,714          | -1.3%  | Days to Collect                     | 26.4             |
| Long Term Liabilities               | 0                 | Other Income               | 722,338          | 9.5%   | Avg Payment Days                    | 29.3             |
| Total Equity                        | 685,537           | Other Expense              | 0                | 0.0%   | Depreciation Rate                   | 91.7%            |
| Total Liab. and Equity              | 2,124,270         | Net Profit or Loss         | 626,624          | 8.2%   | Return on Equity                    | 91.4%            |
| 676295 EPIC NURS                    | SING & REHABI     | LITATION                   |                  |        | Nonprofit - Church                  |                  |
| EPIC NURSING & RI                   | EHABILITATION     | 12/31/2020                 | 366 Days Settled |        |                                     |                  |
| CORSICANA, TX 75                    | 110               |                            |                  |        | CR Beds 124 POS B                   | seds 0           |
| NAVARRO                             |                   |                            |                  |        | Key Performana                      | ce Ind.          |
| TRAILBLAZER (TEX                    | AS)               |                            |                  |        | Occupancy Rate                      | 64.9%            |
| Balance S                           | Sheet             | Income                     | Statement        |        | Length of Stay                      | 194.9            |
| Current Assets                      | 1,032,661         | Total Charges              | 7,874,439        |        | Average Wages                       | 17.43            |
| Fixed Assets                        | 31,426            | Contract Allowance         | 412,874          | 5.2%   | Skilled Nursing                     | 81.8%            |
| Other Assets                        | 85,795            | Operating Revenue          | 7,461,565        | 94.8%  | Ancillary Service                   | 18.2%            |
| Total Assets                        | 1,149,882         | Operating Expense          | 5,561,038        | 74.5%  | Current Ratio                       | 1.2              |
| Current Liabilities                 | 837,611           | Operating Margin           | 1,900,527        | 25.5%  | Days to Collect                     | (2.2)            |
|                                     |                   |                            |                  |        |                                     |                  |
| Long Term Liabilities               | 16,704            | Other Income               | 132,740          | 1.8%   | Avg Payment Days                    | 13.7             |
| Long Term Liabilities  Total Equity | 16,704<br>295,567 | Other Income Other Expense | 132,740<br>0     |        | Avg Payment Days  Depreciation Rate | 13.7<br>1,750.4% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675028 ESTATES I  | HEALTHCARE A  | AND REHABILITATIO  | N CENTER  |   | Proprietary - Corporation   | า   |
|---|---|--|---|---|---|---|
| ESTATES HEALTHC<br>REHABILITATION CI  |   | 8/31/2020 3  | 366 Days Settled  |   |   |   |
| FORT WORTH, TX 7  | 6134  |  |   |   | CR Beds 152 POS B   | eds 0   |
| TARRANT   |   |  |   |   | Key Performanad   | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |   | Occupancy Rate  | 55.0%   |
| Balance S   | Sheet   | Income   | Statement   |   | Length of Stay  | 124.9   |
| Current Assets  | 894,468   | Total Charges  | 7,497,664   |   | Average Wages   | 21.42   |
| Fixed Assets  | 736,093   | Contract Allowance   | 1,352,532   | 18.0%                                       | Skilled Nursing   | 76.1%   |
| Other Assets  | 4,633,886   | Operating Revenue  | 6,145,132   | 82.0%                                       | Ancillary Service   | 23.9%   |
| Total Assets  | 6,264,447   | Operating Expense  | 7,099,943   | 115.5%                                      | Current Ratio   | 7.5   |
| Current Liabilities   | 118,482   | Operating Margin   | -954,811  | -15.5%                                      | Days to Collect   | 45.2  |
| Long Term Liabilities   | 12,296,456  | Other Income   | 498,667   | 8.1%  | Avg Payment Days  | 10.5  |
| Total Equity  | -6,150,491  | Other Expense  | 0   | 0.0%  | Depreciation Rate   | 32.7%   |
| Total Liab. and Equity  | 6,264,447   | Net Profit or Loss   | (456,144)   | -7.4%                                       | Return on Equity  | 7.4%  |
|   |   |  |   |   | . ,   |   |
| 676280 ESTRELLA   | OAKS REHABI   | ILITATION AND CARI   |   |   | Nonprofit - Church  |   |
| 676280 ESTRELLA ESTRELLA OAKS RE CARE CENTER  |   |  |   |   |   |   |
| ESTRELLA OAKS RE  | EHABILITATION   |  | E CENTER  |   |   | eds 0   |
| ESTRELLA OAKS RE  | EHABILITATION   |  | E CENTER  |   | Nonprofit - Church  |   |
| ESTRELLA OAKS RE<br>CARE CENTER<br>GEORGETOWN, TX   | EHABILITATION   |  | E CENTER  |   | Nonprofit - Church  CR Beds 142 POS B   |   |
| ESTRELLA OAKS RECARE CENTER GEORGETOWN, TX WILLIAMSON   | EHABILITATION<br>78628  | AND 5/31/2020 3  | E CENTER  |   | Nonprofit - Church  CR Beds 142 POS B  Key Performanae  | e Ind.  |
| ESTRELLA OAKS RECARE CENTER GEORGETOWN, TX WILLIAMSON NOVITAS (TEXAS)   | EHABILITATION<br>78628<br>Sheet                                       | AND 5/31/2020 3  | E CENTER  366 Days Settled  |   | Nonprofit - Church  CR Beds 142 POS B  Key Performanae  Occupancy Rate  | <b>ce Ind.</b> 54.9%                                    |
| ESTRELLA OAKS RECARE CENTER GEORGETOWN, TX WILLIAMSON NOVITAS (TEXAS) Balance S   | EHABILITATION<br>78628<br>Sheet                                       | AND 5/31/2020 3  | E CENTER  366 Days Settled  Statement   |   | Nonprofit - Church  CR Beds 142 POS B  Key Performanae  Occupancy Rate  Length of Stay  | 54.9%<br>91.2   |
| ESTRELLA OAKS RECARE CENTER GEORGETOWN, TX WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets  | EHABILITATION 78628 Sheet 992,833                                     | AND 5/31/2020 3  Income  Total Charges   | E CENTER  366 Days Settled  Statement  8,313,734  | 26.4%                                       | Nonprofit - Church  CR Beds 142 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | 54.9%<br>91.2<br>16.16                                  |
| ESTRELLA OAKS RECARE CENTER GEORGETOWN, TX WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | EHABILITATION 78628  Sheet 992,833 16,451,508                         | Income Total Charges Contract Allowance  | E CENTER  366 Days Settled  Statement  8,313,734  2,191,805                                   | 26.4%<br>73.6%                              | Nonprofit - Church  CR Beds 142 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | 54.9%<br>91.2<br>16.16<br>68.2%                         |
| ESTRELLA OAKS RECARE CENTER GEORGETOWN, TX WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | EHABILITATION 78628  Sheet 992,833 16,451,508 0                       | Income Total Charges Contract Allowance Operating Revenue                                    | E CENTER  866 Days Settled  Statement  8,313,734  2,191,805  6,121,929                        | 26.4%<br>73.6%<br>124.7%                    | Nonprofit - Church  CR Beds 142 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 54.9%<br>91.2<br>16.16<br>68.2%<br>31.8%                |
| ESTRELLA OAKS RECARE CENTER GEORGETOWN, TX WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | EHABILITATION 78628 Sheet 992,833 16,451,508 0 17,444,341             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | E CENTER  366 Days Settled  Statement  8,313,734  2,191,805  6,121,929  7,633,051             | 26.4%<br>73.6%<br>124.7%<br>-24.7%          | Nonprofit - Church  CR Beds 142 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 54.9%<br>91.2<br>16.16<br>68.2%<br>31.8%<br>0.1         |
| ESTRELLA OAKS RECARE CENTER GEORGETOWN, TX WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | EHABILITATION 78628  Sheet 992,833 16,451,508 0 17,444,341 18,116,747 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | E CENTER  366 Days Settled  Statement  8,313,734  2,191,805  6,121,929  7,633,051  -1,511,122 | 26.4%<br>73.6%<br>124.7%<br>-24.7%<br>13.3% | Nonprofit - Church  CR Beds 142 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 54.9%<br>91.2<br>16.16<br>68.2%<br>31.8%<br>0.1<br>53.6 |

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| 675035 EVERGREI        | EN HEALTHCAF   | RE CENTER          |                       |       | Nonprofit - Church       |         |
|------------------------|----------------|--------------------|-----------------------|-------|--------------------------|---------|
| EVERGREEN HEAL         | THCARE CENTE   | R 8/31/2020 3      | 366 Days Settled      |       |                          |         |
| BURKBURNETT, TX        | 76354          |                    |                       |       | CR Beds 60 POS B         | eds 0   |
| WICHITA                |                |                    |                       |       | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | AS)            |                    |                       |       | Occupancy Rate           | 55.4%   |
| Balance S              | Sheet          | Income             | Statement             |       | Length of Stay           | 304.1   |
| Current Assets         | 5,687,304      | Total Charges      | 3,139,874             |       | Average Wages            | 17.74   |
| Fixed Assets           | 27,243         | Contract Allowance | 426,426               | 13.6% | Skilled Nursing          | 83.1%   |
| Other Assets           | 0              | Operating Revenue  | 2,713,448             | 86.4% | Ancillary Service        | 16.9%   |
| Total Assets           | 5,714,547      | Operating Expense  | 2,215,735             | 81.7% | Current Ratio            | 2.0     |
| Current Liabilities    | 2,810,113      | Operating Margin   | 497,713               | 18.3% | Days to Collect          | 32.6    |
| Long Term Liabilities  | 0              | Other Income       | 202,922               | 7.5%  | Avg Payment Days         | 11.6    |
| Total Equity           | 2,904,434      | Other Expense      | 0                     | 0.0%  | Depreciation Rate        | 884.4%  |
| Total Liab. and Equity | 5,714,547      | Net Profit or Loss | 700,635               | 25.8% | Return on Equity         | 24.1%   |
| 676123 FAIRFIELD       |                | ATION 12/31/2020   | TER  366 Days Settled |       | Proprietary - Corporatio | n       |
| CENTER                 | O & NETINDIETT | 12/31/2020         | ooo bays octiled      |       |                          |         |
| FAIRFIELD, TX 7584     | .0             |                    |                       |       | CR Beds 101 POS B        | eds 0   |
| FREESTONE              |                |                    |                       |       | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | AS)            |                    |                       |       | Occupancy Rate           | 79.8%   |
| Balance S              | Sheet          | Income             | Statement             |       | Length of Stay           | 177.6   |
| Current Assets         | 10,317         | Total Charges      | 7,183,035             |       | Average Wages            | 18.52   |
| Fixed Assets           | 261,297        | Contract Allowance | 947,070               | 13.2% | Skilled Nursing          | 78.3%   |
| Other Assets           | -8,569         | Operating Revenue  | 6,235,965             | 86.8% | Ancillary Service        | 21.7%   |
| Total Assets           | 263,045        | Operating Expense  | 6,224,017             | 99.8% | Current Ratio            | 0.0     |
| Current Liabilities    | -211,157       | Operating Margin   | 11,948                | 0.2%  | Days to Collect          | 39.5    |
| Long Term Liabilities  | 18,339         | Other Income       | 881,181               | 14.1% | Avg Payment Days         | 199.7   |
| Total Equity           | 1,042,027      | Other Expense      | 0                     | 0.0%  | Depreciation Rate        | 146.1%  |
| Total Liab. and Equity | 849,209        | Net Profit or Loss | 893,129               | 14.3% | Return on Equity         | 85.7%   |
|                        |                |                    |                       |       |                          |         |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675311 FAIRVIEW   | HEALTHCARE  | RESIDENCE  |   |                                  | Nonprofit - Church  |   |
|---|---|--|---|----------------------------------|---|---|
| FAIRVIEW HEALTHO  | CARE RESIDEN  | CE 7/31/2020 3   | 366 Days Settled  |                                  |   |   |
| FAIRFIELD, TX 7584  | 0   |  |   |                                  | CR Beds 84 POS B  | eds 0   |
| FREESTONE   |   |  |   |                                  | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |                                  | Occupancy Rate  | 46.8%   |
| Balance S   | Sheet   | Income   | Statement   |                                  | Length of Stay  | 194.5   |
| Current Assets  | 999,502   | Total Charges  | 4,041,443   |                                  | Average Wages   | 18.22   |
| Fixed Assets  | 3,877   | Contract Allowance   | 634,874   | 15.7%                            | Skilled Nursing   | 51.8%   |
| Other Assets  | 0   | Operating Revenue  | 3,406,569   | 84.3%                            | Ancillary Service   | 48.2%   |
| Total Assets  | 1,003,379   | Operating Expense  | 3,246,398   | 95.3%                            | Current Ratio   | 3.5   |
| Current Liabilities   | 282,614   | Operating Margin   | 160,171   | 4.7%                             | Days to Collect   | 35.4  |
| Long Term Liabilities   | 0   | Other Income   | 779,121   | 22.9%                            | Avg Payment Days  | 29.9  |
| Total Equity  | 720,765   | Other Expense  | 0   | 0.0%                             | Depreciation Rate   | 1,562.6%  |
| Total Liab. and Equity  | 1,003,379   | Net Profit or Loss   | 939,292   | 27.6%                            | Return on Equity  | 130.3%  |
| 675321 FAITH MEN  | MORIAL NURSIN   | IG HOME  |   |                                  | Proprietary - Corporatio  | n   |
| FAITH MEMORIAL N  |   | - /- / /   |   |                                  |   |   |
|   | IURSING HOME  | 3/31/2020 3  | 866 Days Settled  |                                  |   |   |
| PASADENA, TX 7750   |   | 3/31/2020 3  | 366 Days Settled  |                                  | CR Beds 112 POS B   | eds 0   |
| PASADENA, TX 7750<br>HARRIS   |   | 3/31/2020 3  | 366 Days Settled  |                                  | CR Beds 112 POS B   |   |
|   | 02  |  | 366 Days Settled  |                                  |   |   |
| HARRIS  | 02<br>CIANS SERVICE   |  | Statement   |                                  | Key Performana  | ce Ind.   |
| HARRIS<br>WISCONSIN PHYSIC  | 02<br>CIANS SERVICE   |  | ·   |                                  | Key Performana<br>Occupancy Rate  | ce Ind.<br>90.2%  |
| HARRIS WISCONSIN PHYSIC Balance S   | 02<br>CIANS SERVICE<br>Sheet  | Income   | Statement   | 49.0%                            | Key Performana<br>Occupancy Rate<br>Length of Stay  | 90.2%<br>88.5   |
| HARRIS WISCONSIN PHYSIC Balance S Current Assets  | 02<br>CIANS SERVICE<br>Sheet<br>767,090                               | Income<br>Total Charges  | Statement<br>14,393,226                                     |                                  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 90.2%<br>88.5<br>22.68                                  |
| HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 02<br>CIANS SERVICE<br>Sheet<br>767,090<br>6,986,659                  | Income Total Charges Contract Allowance  | Statement<br>14,393,226<br>7,050,799                        | 51.0%                            | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | 90.2%<br>88.5<br>22.68<br>88.3%                         |
| HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 02<br>CIANS SERVICE<br><b>Sheet</b><br>767,090<br>6,986,659<br>56,094 | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 14,393,226 7,050,799 7,342,427                    | 51.0%<br>102.6%                  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                                     | 90.2%<br>88.5<br>22.68<br>88.3%<br>11.7%                |
| HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE Sheet  767,090 6,986,659 56,094 7,809,843               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 14,393,226 7,050,799 7,342,427 7,536,938          | 51.0%<br>102.6%<br>-2.6%         | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio                    | 90.2%<br>88.5<br>22.68<br>88.3%<br>11.7%<br>0.8         |
| HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE Sheet  767,090 6,986,659 56,094 7,809,843 933,518       | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 14,393,226 7,050,799 7,342,427 7,536,938 -194,511 | 51.0%<br>102.6%<br>-2.6%<br>6.3% | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio<br>Days to Collect | 90.2%<br>88.5<br>22.68<br>88.3%<br>11.7%<br>0.8<br>37.4 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676214 FALCON L        | AKE NURSING  | HOME               |                  |        | Proprietary - Other |         |
|------------------------|--------------|--------------------|------------------|--------|---------------------|---------|
| FALCON LAKE NUR        | SING HOME    | 12/31/2020         | 366 Days Settled | I      |                     |         |
| ZAPATA, TX 78076       |              |                    |                  |        | CR Beds 59 POS B    | eds 0   |
| ZAPATA                 |              |                    |                  |        | Key Performana      | ce Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate      | 63.5%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay      | 225.0   |
| Current Assets         | 1,336,969    | Total Charges      | 2,567,093        |        | Average Wages       | 15.35   |
| Fixed Assets           | 100,143      | Contract Allowance | 200,887          | 7.8%   | Skilled Nursing     | 87.2%   |
| Other Assets           | 0            | Operating Revenue  | 2,366,206        | 92.2%  | Ancillary Service   | 12.8%   |
| Total Assets           | 1,437,112    | Operating Expense  | 2,574,863        | 108.8% | Current Ratio       | 2.2     |
| Current Liabilities    | 598,042      | Operating Margin   | -208,657         | -8.8%  | Days to Collect     | 55.6    |
| Long Term Liabilities  | 52,060       | Other Income       | 754,415          | 31.9%  | Avg Payment Days    | 38.7    |
| Total Equity           | 787,010      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 31.2%   |
| Total Liab. and Equity | 1,437,112    | Net Profit or Loss | 545,758          | 23.1%  | Return on Equity    | 69.3%   |
| 676382 FALCON R        | IDGE REHABIL | ITATION            |                  |        | Nonprofit - Church  |         |
| FALCON RIDGE REI       | HABILITATION | 5/31/2020          | 366 Days Settled |        |                     |         |
| HUTTO, TX 78634        |              |                    |                  |        | CR Beds 140 POS B   | eds 0   |
| WILLIAMSON             |              |                    |                  |        | Key Performana      | ce Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate      | 63.2%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay      | 132.2   |
| Current Assets         | 1,017,729    | Total Charges      | 9,320,213        |        | Average Wages       | 21.81   |
| Fixed Assets           | 9,012,083    | Contract Allowance | 1,605,491        | 17.2%  | Skilled Nursing     | 62.5%   |
| Other Assets           | 0            | Operating Revenue  | 7,714,722        | 82.8%  | Ancillary Service   | 37.5%   |
| Total Assets           | 10,029,812   | Operating Expense  | 8,034,385        | 104.1% | Current Ratio       | 2.3     |
| Current Liabilities    | 441,109      | Operating Margin   | -319,663         | -4.1%  | Days to Collect     | 33.5    |
| Long Term Liabilities  | 9,766,605    | Other Income       | 141,761          | 1.8%   | Avg Payment Days    | 11.2    |
| Total Equity           | -177,902     | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 13.5%   |
| Total Liab. and Equity | 10,029,812   | Net Profit or Loss | (177,902)        | -2.3%  | Return on Equity    | 100.0%  |

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| 0,0000   | AS NURSING A  | ND REHABILITATION  | LP   |   | Proprietary - Corporation   | n  |
|--|---|--|--|---|---|--|
| FALFURRIAS NURS  |   | 11/30/2020   | 335 Days Settled   | d   |   |  |
| FALFURRIAS, TX 78  | 355   |  |  |   | CR Beds 98 POS B  | eds 0  |
| BROOKS   |   |  |  |   | Key Performanad   | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |   | Occupancy Rate  | 42.7%  |
| Balance S  | Sheet   | Income   | Statement  |   | Length of Stay  | 388.6  |
| Current Assets   | 109,538   | Total Charges  | 1,459,283  |   | Average Wages   | 19.50  |
| Fixed Assets   | 120,743   | Contract Allowance   | -607,695   | -41.6%                                    | Skilled Nursing   | 141.0%   |
| Other Assets   | 3,824,726   | Operating Revenue  | 2,066,978  | 141.6%                                    | Ancillary Service   | -41.0%   |
| Total Assets   | 4,055,007   | Operating Expense  | 3,276,285  | 158.5%                                    | Current Ratio   | (0.4)  |
| Current Liabilities  | -298,436  | Operating Margin   | -1,209,307   | -58.5%                                    | Days to Collect   | 78.9   |
| Long Term Liabilities  | 0   | Other Income   | -546,921   | -26.5%                                    | Avg Payment Days  | (20.3)   |
| Total Equity   | -3,756,571  | Other Expense  | 0  | 0.0%                                      | Depreciation Rate   | 82.4%  |
| Total Liab. and Equity   | -4,055,007  | Net Profit or Loss   | (535,439)  | -25.9%                                    | Return on Equity  | 14.3%  |
| 676412 FALL CREI   |   |  |  |   |   |  |
| ••••   | EK KEHABILITA   | ATION AND HEALTHO  | CARE CENTER  |   | Proprietary - Corporation   | n  |
| FALL CREEK REHARMENT CENT  | BILITATION AND  |  | CARE CENTER  366 Days Settled  | d   | Proprietary - Corporation   | n  |
| FALL CREEK REHA  | BILITATION AND  |  |  | t   | Proprietary - Corporation  CR Beds 126 POS B  |  |
| FALL CREEK REHAL<br>HEALTHCARE CENT  | BILITATION AND  |  |  | d   |   | eds 0  |
| FALL CREEK REHAL<br>HEALTHCARE CENT<br>HUMBLE, TX 77396  | BILITATION AND  |  |  | d   | CR Beds 126 POS B   | eds 0  |
| FALL CREEK REHAR<br>HEALTHCARE CENT<br>HUMBLE, TX 77396<br>HARRIS  | BILITATION AND<br>TER   | ) 12/31/2020   |  | d   | CR Beds 126 POS B <b>Key Performana</b>   | eds 0<br>ce Ind.   |
| FALL CREEK REHAR<br>HEALTHCARE CENT<br>HUMBLE, TX 77396<br>HARRIS<br>NOVITAS (TEXAS)   | BILITATION AND<br>TER<br>Sheet  | ) 12/31/2020   | 366 Days Settled   | d   | CR Beds 126 POS B <b>Key Performana</b> Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>68.5%                                 |
| FALL CREEK REHARMENT HEALTHCARE CENTHUMBLE, TX 77396 HARRIS NOVITAS (TEXAS)  Balance S   | BILITATION AND<br>TER<br>Sheet  | ) 12/31/2020<br>Income   | 366 Days Settled   |   | CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>68.5%<br>67.8                         |
| FALL CREEK REHAR HEALTHCARE CENT HUMBLE, TX 77396 HARRIS NOVITAS (TEXAS) Balance S Current Assets  | BILITATION AND<br>TER<br>Sheet<br>2,224,463                             | Income Total Charges   | 366 Days Settled  Statement  15,414,505  | 41.5%                                     | CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 68.5% 67.8 20.20                                   |
| FALL CREEK REHAR HEALTHCARE CENT HUMBLE, TX 77396 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | BILITATION AND<br>TER<br>Sheet<br>2,224,463<br>63,111                   | Income Total Charges Contract Allowance  | 366 Days Settled  Statement  15,414,505 6,398,986                              | 41.5%<br>58.5%                            | CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind. 68.5% 67.8 20.20 36.7%                            |
| FALL CREEK REHAR HEALTHCARE CENT HUMBLE, TX 77396 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | BILITATION AND FER  Sheet  2,224,463  63,111  500                       | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  15,414,505 6,398,986  9,015,519                   | 41.5%<br>58.5%<br>106.2%                  | CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 68.5% 67.8 20.20 36.7% 63.3%                      |
| FALL CREEK REHAR HEALTHCARE CENT HUMBLE, TX 77396 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | BILITATION AND FER  Sheet  2,224,463  63,111  500  2,288,074            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  15,414,505 6,398,986  9,015,519 9,571,609         | 41.5%<br>58.5%<br>106.2%<br>-6.2%         | CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 68.5% 67.8 20.20 36.7% 63.3% 2.2                  |
| FALL CREEK REHAR HEALTHCARE CENT HUMBLE, TX 77396 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | BILITATION AND TER  Sheet  2,224,463  63,111  500  2,288,074  1,025,077 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  15,414,505 6,398,986 9,015,519 9,571,609 -556,090 | 41.5%<br>58.5%<br>106.2%<br>-6.2%<br>9.9% | CR Beds 126 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 <b>ce Ind.</b> 68.5%  67.8  20.20  36.7%  63.3%  2.2  45.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 070424 TAKMENO   | VILLE HEALTH   | AND REHABILITATIO  | N   |  | Nonprofit - Church  |  |
|--|--|--|---|--|---|--|
| FARMERSVILLE HEAREMANN   | ALTH AND   | 8/31/2020 3  | 66 Days Settled   |  |   |  |
| FARMERSVILLE, TX   | 75442  |  |   |  | CR Beds 74 POS B  | eds 0  |
| COLLIN   |  |  |   |  | Key Performana  | ce Ind.  |
| NOVITAS (TEXAS)  |  |  |   |  | Occupancy Rate  | 69.7%  |
| Balance S  | heet   | Income   | Statement   |  | Length of Stay  | 156.0  |
| Current Assets   | 722,285  | Total Charges  | 10,990,104  |  | Average Wages   | 19.99  |
| Fixed Assets   | 0  | Contract Allowance   | 6,416,692   | 58.4%                                      | Skilled Nursing   | 89.4%  |
| Other Assets   | 0  | Operating Revenue  | 4,573,412   | 41.6%                                      | Ancillary Service   | 10.6%  |
| Total Assets   | 722,285  | Operating Expense  | 4,637,123   | 101.4%                                     | Current Ratio   | 1.7  |
| Current Liabilities  | 433,973  | Operating Margin   | -63,711   | -1.4%                                      | Days to Collect   | 43.1   |
| Long Term Liabilities  | 0  | Other Income   | 556,361   | 12.2%                                      | Avg Payment Days  | 23.7   |
| Total Equity   | 288,312  | Other Expense  | 0   | 0.0%                                       | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 722,285  | Net Profit or Loss   | 492,650   | 10.8%                                      | Return on Equity  | 170.9%   |
| 675098 FARWELL   | CARE AND REI   | HABILITATION CENT  | ER  |  | Nonprofit - Church  |  |
|  |  |  |   |  |   |  |
| FARWELL CARE AN<br>CENTER  | D REHABILITAT  | TION 12/31/2020  | 366 Days Settled  |  |   |  |
|  |  | TION 12/31/2020  | 366 Days Settled  |  | CR Beds 75 POS B  | eds 0  |
| CENTER   |  | TION 12/31/2020  | 366 Days Settled  |  | CR Beds 75 POS B  |  |
| CENTER<br>FARWELL, TX 79325  | ;  |  | 366 Days Settled  |  |   |  |
| CENTER<br>FARWELL, TX 79325<br>PARMER  | ;<br>A/SOUTH DAKO  | TA)  | 366 Days Settled Statement                                |  | Key Performana  | ce Ind.  |
| CENTER FARWELL, TX 79325 PARMER BLUE CROSS (IOWA   | ;<br>A/SOUTH DAKO<br>Sheet   | TA)  | ·   |  | Key Performanae<br>Occupancy Rate   | ce Ind.<br>83.7%                               |
| CENTER FARWELL, TX 79325 PARMER BLUE CROSS (IOWA Balance S   | ;<br>A/SOUTH DAKO<br>Sheet   | TA)<br>Income  | Statement   |  | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 83.7%<br>276.8                                 |
| CENTER FARWELL, TX 79325 PARMER BLUE CROSS (IOWA Balance S Current Assets  | SA/SOUTH DAKO<br>Sheet<br>3,475,040  | TA)<br><b>Income</b><br>Total Charges  | <b>Statement</b> 3,514,370                                | 0.4%                                       | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 83.7%<br>276.8<br>15.39                        |
| CENTER FARWELL, TX 79325 PARMER BLUE CROSS (IOWA Balance S Current Assets Fixed Assets   | 3,475,040<br>611,787   | TA) Income Total Charges Contract Allowance  | <b>Statement</b> 3,514,370 14,120                         | 0.4%<br>99.6%                              | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 276.8<br>15.39<br>5.1%                         |
| CENTER FARWELL, TX 79325 PARMER BLUE CROSS (IOWA Balance S Current Assets Fixed Assets Other Assets                                  | 3,475,040<br>611,787   | TA) Income Total Charges Contract Allowance Operating Revenue                                      | Statement 3,514,370 14,120 3,500,250                      | 0.4%<br>99.6%<br>131.4%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 276.8<br>15.39<br>5.1%<br>7.4%                 |
| CENTER FARWELL, TX 79325 PARMER BLUE CROSS (IOWA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 3,475,040<br>611,787<br>0<br>4,086,827                                     | TA)  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense               | Statement 3,514,370 14,120 3,500,250 4,599,389            | 0.4%<br>99.6%<br>131.4%<br>-31.4%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 276.8<br>15.39<br>5.1%<br>7.4%                 |
| CENTER FARWELL, TX 79325 PARMER BLUE CROSS (IOWA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | A/SOUTH DAKO<br>Sheet<br>3,475,040<br>611,787<br>0<br>4,086,827<br>192,702 | TA)  Income Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 3,514,370 14,120 3,500,250 4,599,389 -1,099,139 | 0.4%<br>99.6%<br>131.4%<br>-31.4%<br>29.9% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 276.8<br>15.39<br>5.1%<br>7.4%<br>18.0<br>66.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675147 FIRESIDE I                 | LODGE RETIRE  | MENT CENTER INC    |                  |        | Unknown            |         |
|-----------------------------------|---------------|--------------------|------------------|--------|--------------------|---------|
| FIRESIDE LODGE R                  | ETIREMENT CE  | NTER 2/29/2020 6   | 60 Days Settled* |        |                    |         |
| FORT WORTH, TX 7                  | 6114          |                    |                  |        | CR Beds 0 POS B    | eds 0   |
| TARRANT                           |               |                    |                  |        | Key Performanad    | ce Ind. |
| NOVITAS (TEXAS)                   |               |                    |                  |        | Occupancy Rate     | 0.0%    |
| Balance S                         | Sheet         | Income             | Statement        |        | Length of Stay     |         |
| Current Assets                    | 0             | Total Charges      | 0                |        | Average Wages      |         |
| Fixed Assets                      | 0             | Contract Allowance | 0                | 0.0%   | Skilled Nursing    | 0.0%    |
| Other Assets                      | 0             | Operating Revenue  | 0                | 0.0%   | Ancillary Service  | 0.0%    |
| Total Assets                      | 0             | Operating Expense  | 0                | 0.0%   | Current Ratio      |         |
| Current Liabilities               | 0             | Operating Margin   | 0                | 0.0%   | Days to Collect    |         |
| Long Term Liabilities             | 0             | Other Income       | 0                | 0.0%   | Avg Payment Days   |         |
| Total Equity                      | 0             | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%    |
| Total Liab. and Equity            | 0             | Net Profit or Loss | 0                | 0.0%   | Return on Equity   | 0.0%    |
| 455812 FIRST COL                  | ONY HEALTH A  | AND REHABILITATIO  | N CENTER         |        | Nonprofit - Church |         |
| FIRST COLONY HEAREHABILITATION CI |               | 12/31/2020         | 366 Days Settled | d      |                    |         |
| MISSOURI CITY, TX                 | 77459         |                    |                  |        | CR Beds 150 POS B  | eds 0   |
| FORT BEND                         |               |                    |                  |        | Key Performana     | ce Ind. |
| WISCONSIN PHYSIC                  | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 63.9%   |
| Balance S                         | Sheet         | Income             | Statement        |        | Length of Stay     | 89.0    |
| Current Assets                    | 3,924,122     | Total Charges      | 9,003,927        |        | Average Wages      | 16.68   |
| Fixed Assets                      | 171,206       | Contract Allowance | -66,292          | -0.7%  | Skilled Nursing    | 83.7%   |
| Other Assets                      | 389,375       | Operating Revenue  | 9,070,219        | 100.7% | Ancillary Service  | 16.3%   |
| Total Assets                      | 4,484,703     | Operating Expense  | 8,556,578        | 94.3%  | Current Ratio      | 1.9     |
| Current Liabilities               | 2,018,973     | Operating Margin   | 513,641          | 5.7%   | Days to Collect    | 36.2    |
| Long Term Liabilities             | 1,286         | Other Income       | 1,254,677        | 13.8%  | Avg Payment Days   | 23.9    |
| Total Equity                      | 2,464,444     | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 515.3%  |
| Total Liab. and Equity            | 4,484,703     | Net Profit or Loss | 1,768,318        | 19.5%  | Return on Equity   | 71.8%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676455 FIVE POIN  | TS NURSING AN                                     |   | Proprietary - Corporation                                   | า                                |   |   |
|---|---|---|---|----------------------------------|---|---|
| FIVE POINTS NURS REHABILITATION   | ING AND   | 12/31/2020  | 366 Days Settled  |                                  |   |   |
| AMARILLO, TX 7912   | 4   |   |   |                                  | CR Beds 120 POS Be  | eds 0   |
| POTTER  |   |   |   |                                  | Key Performanad   | e Ind.  |
| NOVITAS (TEXAS)   |   |   |   |                                  | Occupancy Rate  | 61.4%   |
| Balance S   | heet  | Income  | Statement   |                                  | Length of Stay  | 80.0  |
| Current Assets  | 1,721,558   | Total Charges   | 7,544,850   |                                  | Average Wages   | 19.43   |
| Fixed Assets  | 85,500  | Contract Allowance  | 592,489   | 7.9%                             | Skilled Nursing   | 78.0%   |
| Other Assets  | 304,973   | Operating Revenue   | 6,952,361   | 92.1%                            | Ancillary Service   | 22.0%   |
| Total Assets  | 2,112,031   | Operating Expense   | 7,101,242   | 102.1%                           | Current Ratio   | 5.4   |
| Current Liabilities   | 320,645   | Operating Margin  | -148,881  | -2.1%                            | Days to Collect   | 26.8  |
| Long Term Liabilities   | 1,527,545   | Other Income  | 823,284   | 11.8%                            | Avg Payment Days  | 120.8   |
| Total Equity  | -1,423,338  | Other Expense   | 0   | 0.0%                             | Depreciation Rate   | 813.1%  |
| Total Liab. and Equity  | 424,852   | Net Profit or Loss  | 674,403   | 9.7%                             | Return on Equity  | -47.4%  |
| 675469 FLORESVI   | LLE RESIDENC                                      | E AND REHABILITAT   | ION CENTER  |                                  | Nonprofit - Other   |   |
| FLORESVILLE RESI<br>REHABILITATION CI   |   | 9/30/2020 3   | 366 Days Settled  |                                  |   |   |
| FLORESVILLE, TX 7   | 8114  |   |   |                                  | CR Beds 144 POS Bo  |   |
| WILSON  |   |   |   |                                  |   | eds 0   |
|   |   |   |   |                                  | Key Performanac   |   |
| NOVITAS (TEXAS)   |   |   |   |                                  | Key Performanao   |   |
| NOVITAS (TEXAS)  Balance S  | heet  | Income  | Statement   |                                  | •   | e Ind.  |
| , , ,   |   | Income<br>Total Charges   | • <b>Statement</b><br>9,027,551                             |                                  | Occupancy Rate  | <b>ce Ind.</b> 62.1%                            |
| Balance S   |   |   |   | 9.7%                             | Occupancy Rate Length of Stay   | 62.1%<br>156.5                                  |
| Balance S Current Assets  | 2,734,274   | Total Charges   | 9,027,551   |                                  | Occupancy Rate Length of Stay Average Wages   | 62.1%<br>156.5<br>16.52                         |
| Balance S Current Assets Fixed Assets   | 2,734,274<br>529,986                              | Total Charges Contract Allowance  | 9,027,551<br>871,390  | 90.3%                            | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 62.1%<br>156.5<br>16.52<br>90.3%                |
| Balance S Current Assets Fixed Assets Other Assets                                  | 2,734,274<br>529,986<br>0                         | Total Charges Contract Allowance Operating Revenue                                    | 9,027,551<br>871,390<br>8,156,161                           | 90.3%<br>87.7%                   | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 62.1%<br>156.5<br>16.52<br>90.3%<br>9.7%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 2,734,274<br>529,986<br>0<br>3,264,260            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 9,027,551<br>871,390<br>8,156,161<br>7,152,880              | 90.3%<br>87.7%<br>12.3%          | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 62.1%<br>156.5<br>16.52<br>90.3%<br>9.7%<br>3.5 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,734,274<br>529,986<br>0<br>3,264,260<br>785,073 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,027,551<br>871,390<br>8,156,161<br>7,152,880<br>1,003,281 | 90.3%<br>87.7%<br>12.3%<br>11.9% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ee Ind. 62.1% 156.5 16.52 90.3% 9.7% 3.5 26.4   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675079 FOCUSED         | CARE AT ALLE  |                    | Proprietary - Corporation | n      |                           |          |
|------------------------|---------------|--------------------|---------------------------|--------|---------------------------|----------|
| FOCUSED CARE AT        | ALLENBROOK    | 12/31/2020         | 366 Days Settled          |        |                           |          |
| BAYTOWN, TX 7752       | 1             |                    |                           |        | CR Beds 120 POS B         | eds 0    |
| HARRIS                 |               |                    |                           |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                           |        | Occupancy Rate            | 56.2%    |
| Balance S              | Sheet         | Income             | Statement                 |        | Length of Stay            | 97.1     |
| Current Assets         | 555,188       | Total Charges      | 7,944,329                 |        | Average Wages             | 18.65    |
| Fixed Assets           | 77,485        | Contract Allowance | 2,735,985                 | 34.4%  | Skilled Nursing           | 62.3%    |
| Other Assets           | -35,641       | Operating Revenue  | 5,208,344                 | 65.6%  | Ancillary Service         | 37.7%    |
| Total Assets           | 597,032       | Operating Expense  | 5,565,161                 | 106.9% | Current Ratio             | 1.1      |
| Current Liabilities    | 528,006       | Operating Margin   | -356,817                  | -6.9%  | Days to Collect           | 34.3     |
| Long Term Liabilities  | -712,803      | Other Income       | 967,847                   | 18.6%  | Avg Payment Days          | 31.5     |
| Total Equity           | 781,829       | Other Expense      | 0                         | 0.0%   | Depreciation Rate         | 488.2%   |
| Total Liab. and Equity | 597,032       | Net Profit or Loss | 611,030                   | 11.7%  | Return on Equity          | 78.2%    |
| 675225 FOCUSED         | CARE AT BAYT  | OWN                |                           |        | Proprietary - Corporation | n        |
| FOCUSED CARE AT        | BAYTOWN       | 12/31/2020         | 366 Days Settled          |        |                           |          |
| BAYTOWN, TX 7752       | 0             |                    |                           |        | CR Beds 100 POS B         | eds 0    |
| HARRIS                 |               |                    |                           |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                           |        | Occupancy Rate            | 50.3%    |
| Balance S              | Sheet         | Income             | Statement                 |        | Length of Stay            | 36.2     |
| Current Assets         | 1,602,048     | Total Charges      | 6,544,122                 |        | Average Wages             | 20.81    |
| Fixed Assets           | 31,603        | Contract Allowance | 294,458                   | 4.5%   | Skilled Nursing           | 56.3%    |
| Other Assets           | -17,881       | Operating Revenue  | 6,249,664                 | 95.5%  | Ancillary Service         | 43.7%    |
| Total Assets           | 1,615,770     | Operating Expense  | 5,615,493                 | 89.9%  | Current Ratio             | 2.4      |
| Current Liabilities    | 670,822       | Operating Margin   | 634,171                   | 10.1%  | Days to Collect           | 90.5     |
| Long Term Liabilities  | -1,708,457    | Other Income       | 861,702                   | 13.8%  | Avg Payment Days          | 37.3     |
| Total Equity           | 2,653,405     | Other Expense      | 0                         | 0.0%   | Depreciation Rate         | 1,958.3% |
| Total Liab. and Equity | 1,615,770     | Net Profit or Loss | 1,495,873                 | 23.9%  | Return on Equity          | 56.4%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675000 FOCUSED                      | CARE AT BEEC        |                            | Proprietary - Corporation | n      |                           |          |
|-------------------------------------|---------------------|----------------------------|---------------------------|--------|---------------------------|----------|
| FOCUSED CARE AT                     | BEECHNUT            | 12/31/2020                 | 366 Days Settled          | I      |                           |          |
| HOUSTON, TX 7707                    | 2                   |                            |                           |        | CR Beds 146 POS B         | eds 0    |
| HARRIS                              |                     |                            |                           |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC                    | CIANS SERVICE       |                            |                           |        | Occupancy Rate            | 70.1%    |
| Balance S                           | heet                | Income                     | Statement                 |        | Length of Stay            | 117.1    |
| Current Assets                      | 656,761             | Total Charges              | 11,360,612                |        | Average Wages             | 18.81    |
| Fixed Assets                        | 11,662              | Contract Allowance         | 3,245,386                 | 28.6%  | Skilled Nursing           | 66.0%    |
| Other Assets                        | -63,560             | Operating Revenue          | 8,115,226                 | 71.4%  | Ancillary Service         | 34.0%    |
| Total Assets                        | 604,863             | Operating Expense          | 7,812,828                 | 96.3%  | Current Ratio             | 0.9      |
| Current Liabilities                 | 706,955             | Operating Margin           | 302,398                   | 3.7%   | Days to Collect           | 26.9     |
| Long Term Liabilities               | -3,369,528          | Other Income               | 1,324,514                 | 16.3%  | Avg Payment Days          | 28.5     |
| Total Equity                        | 3,267,436           | Other Expense              | 0                         | 0.0%   | Depreciation Rate         | 4,557.7% |
| Total Liab. and Equity              | 604,863             | Net Profit or Loss         | 1,626,912                 | 20.0%  | Return on Equity          | 49.8%    |
| 676355 FOCUSED                      | CARE AT BREN        | IHAM                       |                           |        | Proprietary - Corporation | n        |
| FOCUSED CARE AT                     | BRENHAM             | 9/30/2020 1                | 183 Days Settled          |        |                           |          |
| BRENHAM, TX 7783                    | 3                   | 3/31/2020 91 Days Settled  |                           |        | CR Beds 62 POS Beds 0     |          |
| WASHINGTON                          |                     |                            |                           |        | Key Performana            | ce Ind.  |
| NOVITAS (TEXAS)                     |                     |                            |                           |        | Occupancy Rate            | 77.6%    |
| Balance S                           | heet                | Income                     | Statement                 |        | Length of Stay            | 101.8    |
| Current Assets                      | 261,476             | Total Charges              | 1,446,373                 |        | Average Wages             | 26.50    |
| Fixed Assets                        | 68,225              | Contract Allowance         | 529,399                   | 36.6%  | Skilled Nursing           | 58.5%    |
| Other Assets                        | 75,310              | Operating Revenue          | 916,974                   | 63.4%  | Ancillary Service         | 41.5%    |
| Total Assets                        | 405,011             | Operating Expense          | 1,041,971                 | 113.6% | Current Ratio             | 0.6      |
| Current Liabilities                 | 425,737             | Operating Margin           | -124,997                  | -13.6% | Days to Collect           | 99.3     |
|                                     |                     |                            | 22                        | 0.0%   | Avg Payment Days          | 99.4     |
| Long Term Liabilities               | 130,610             | Other Income               | 22                        | 0.070  | Avy Fayineil Days         | 33.4     |
| Long Term Liabilities  Total Equity | 130,610<br>-151,336 | Other Income Other Expense | 0                         |        | Depreciation Rate         | 102.5%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676355 FOCUSED         | CARE AT BREN  |                           | Proprietary - Corporation | n                |                     |          |
|------------------------|---------------|---------------------------|---------------------------|------------------|---------------------|----------|
| FOCUSED CARE AT        | BRENHAM       | 9/30/2020                 | 183 Days Settled          |                  |                     |          |
| BRENHAM, TX 7783       | 3             | 3/31/2020 91 Days Settled |                           | CR Beds 62 POS E | Beds 0              |          |
| WASHINGTON             |               |                           |                           |                  | Key Performana      | ce Ind.  |
| NOVITAS (TEXAS)        |               |                           |                           |                  | Occupancy Rate      | 58.0%    |
| Balance S              | Sheet         | Income                    | Statement                 |                  | Length of Stay      | 205.5    |
| Current Assets         | 412,261       | Total Charges             | 3,668,598                 |                  | Average Wages       | 26.50    |
| Fixed Assets           | 105,806       | Contract Allowance        | 1,232,401                 | 33.6%            | Skilled Nursing     | 62.3%    |
| Other Assets           | 59,667        | Operating Revenue         | 2,436,197                 | 66.4%            | Ancillary Service   | 37.7%    |
| Total Assets           | 577,734       | Operating Expense         | 2,944,406                 | 120.9%           | Current Ratio       | 1.3      |
| Current Liabilities    | 321,678       | Operating Margin          | -508,209                  | -20.9%           | Days to Collect     | 36.3     |
| Long Term Liabilities  | 308,616       | Other Income              | 482,010                   | 19.8%            | Avg Payment Days    | 25.4     |
| Total Equity           | -52,560       | Other Expense             | 0                         | 0.0%             | Depreciation Rate   | 206.7%   |
| Total Liab. and Equity | 577,734       | Net Profit or Loss        | (26,199)                  | -1.1%            | Return on Equity    | 49.8%    |
| 675849 FOCUSED         | CARE AT BURN  | IET BAY                   |                           |                  | Proprietary - Other |          |
| FOCUSED CARE AT        | BURNET BAY    | 12/31/2020                | 366 Days Settled          | i                |                     |          |
| BAYTOWN, TX 7752       | 1             |                           |                           |                  | CR Beds 120 POS E   | Beds 0   |
| HARRIS                 |               |                           |                           |                  | Key Performana      | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                           |                           |                  | Occupancy Rate      | 50.7%    |
| Balance S              | Sheet         | Income                    | Statement                 |                  | Length of Stay      | 55.6     |
| Current Assets         | 816,892       | Total Charges             | 6,769,542                 |                  | Average Wages       | 18.82    |
| Fixed Assets           | 13,522        | Contract Allowance        | 1,299,124                 | 19.2%            | Skilled Nursing     | 61.9%    |
| Other Assets           | -18,540       | Operating Revenue         | 5,470,418                 | 80.8%            | Ancillary Service   | 38.1%    |
| Total Assets           | 811,874       | Operating Expense         | 5,817,264                 | 106.3%           | Current Ratio       | 0.8      |
| Current Liabilities    | 1,000,412     | Operating Margin          | -346,846                  | -6.3%            | Days to Collect     | 48.3     |
| Long Term Liabilities  | -334,085      | Other Income              | 766,033                   | 14.0%            | Avg Payment Days    | 29.0     |
| Total Equity           | 145,547       | Other Expense             | 0                         | 0.0%             | Depreciation Rate   | 5,762.7% |
| Total Liab. and Equity | 811,874       | Net Profit or Loss        | 419,187                   | 7.7%             | Return on Equity    | 288.0%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676204 FOCUSED         | CARE AT CEDA | AR BAYOU           |                  |        | Proprietary - Other       |          |  |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|----------|--|
| FOCUSED CARE AT        | CEDAR BAYOL  | J 12/31/2020       | 366 Days Settled |        |                           |          |  |
| BAYTOWN, TX 7752       | 1            |                    |                  |        | CR Beds 125 POS B         | eds 0    |  |
| HARRIS                 |              |                    |                  |        | Key Performana            | ce Ind.  |  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 53.3%    |  |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 74.7     |  |
| Current Assets         | 751,536      | Total Charges      | 7,575,526        |        | Average Wages             | 19.50    |  |
| Fixed Assets           | 0            | Contract Allowance | 1,270,382        | 16.8%  | Skilled Nursing           | 64.3%    |  |
| Other Assets           | 35,540       | Operating Revenue  | 6,305,144        | 83.2%  | Ancillary Service         | 35.7%    |  |
| Total Assets           | 787,076      | Operating Expense  | 6,762,636        | 107.3% | Current Ratio             | 0.6      |  |
| Current Liabilities    | 1,267,830    | Operating Margin   | -457,492         | -7.3%  | Days to Collect           | 39.9     |  |
| Long Term Liabilities  | -489,776     | Other Income       | 764,769          | 12.1%  | Avg Payment Days          | 25.9     |  |
| Total Equity           | 9,022        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%     |  |
| Total Liab. and Equity | 787,076      | Net Profit or Loss | 307,277          | 4.9%   | Return on Equity          | 3,405.9% |  |
| 455944 FOCUSED         | CARE AT CLAR | KSVILLE            |                  |        | Proprietary - Corporation | n        |  |
| FOCUSED CARE AT        | CLARKSVILLE  | 12/31/2020         | 366 Days Settled |        |                           |          |  |
| CLARKSVILLE, TX 7      | 5426         |                    |                  |        | CR Beds 120 POS Beds 0    |          |  |
| RED RIVER              |              |                    |                  |        | Key Performana            | ce Ind.  |  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 38.9%    |  |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 96.6     |  |
| Current Assets         | 295,332      | Total Charges      | 6,030,362        |        | Average Wages             | 18.47    |  |
| Fixed Assets           | 30,216       | Contract Allowance | 2,020,146        | 33.5%  | Skilled Nursing           | 56.7%    |  |
| Other Assets           | -2,538       | Operating Revenue  | 4,010,216        | 66.5%  | Ancillary Service         | 43.3%    |  |
| Total Assets           | 323,010      | Operating Expense  | 3,982,689        | 99.3%  | Current Ratio             | 0.4      |  |
| Current Liabilities    | 686,947      | Operating Margin   | 27,527           | 0.7%   | Days to Collect           | 22.2     |  |
| Long Term Liabilities  | -1,695,565   | Other Income       | 648,817          | 16.2%  | Avg Payment Days          | 31.6     |  |
| Total Equity           | 1,331,628    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 618.1%   |  |
| Total Liab. and Equity | 323,010      | Net Profit or Loss | 676,344          | 16 9%  | Return on Equity          | 50.8%    |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675670 FOCUSED         | CARE AT CORF | PUS                |                  |        | Proprietary - Other       |          |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|----------|
| FOCUSED CARE AT        | CORPUS       | 12/31/2020         | 366 Days Settled | d      |                           |          |
| CORPUS CHRISTI, 1      | ΓX 78408     |                    |                  |        | CR Beds 94 POS E          | Beds 0   |
| NUECES                 |              |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 45.0%    |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 146.1    |
| Current Assets         | 349,214      | Total Charges      | 4,646,961        |        | Average Wages             | 20.42    |
| Fixed Assets           | 8,680        | Contract Allowance | 1,403,690        | 30.2%  | Skilled Nursing           | 64.3%    |
| Other Assets           | -41,760      | Operating Revenue  | 3,243,271        | 69.8%  | Ancillary Service         | 35.7%    |
| Total Assets           | 316,134      | Operating Expense  | 3,912,599        | 120.6% | Current Ratio             | 0.5      |
| Current Liabilities    | 742,765      | Operating Margin   | -669,328         | -20.6% | Days to Collect           | 33.1     |
| Long Term Liabilities  | -263,140     | Other Income       | 811,974          | 25.0%  | Avg Payment Days          | 23.9     |
| Total Equity           | -163,491     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1,029.4% |
| Total Liab. and Equity | 316,134      | Net Profit or Loss | 142,646          | 4.4%   | Return on Equity          | -87.3%   |
| 675140 FOCUSED         | CARE AT HAMI | LTON               |                  |        | Proprietary - Corporation | on       |
| FOCUSED CARE AT        | HAMILTON     | 9/30/2020          | 366 Days Settled |        |                           |          |
| HAMILTON, TX 7653      | 11           |                    |                  |        | CR Beds 82 POS E          | Beds 0   |
| HAMILTON               |              |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 38.0%    |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 59.8     |
| Current Assets         | 625,027      | Total Charges      | 4,678,946        |        | Average Wages             | 17.81    |
| Fixed Assets           | 91,007       | Contract Allowance | 1,574,007        | 33.6%  | Skilled Nursing           | 71.0%    |
| Other Assets           | -6,329       | Operating Revenue  | 3,104,939        | 66.4%  | Ancillary Service         | 29.0%    |
| Total Assets           | 709,705      | Operating Expense  | 3,730,434        | 120.1% | Current Ratio             | 1.7      |
| Current Liabilities    | 376,819      | Operating Margin   | -625,495         | -20.1% | Days to Collect           | 65.0     |
| Long Term Liabilities  | 729,735      | Other Income       | 612,953          | 19.7%  | Avg Payment Days          | 23.9     |
| Total Equity           | -396,849     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 299.8%   |
| Total Liab. and Equity | 709,705      | Net Profit or Loss | (12,542)         | -0.4%  | Return on Equity          | 3.2%     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675910 FOCUSED                   | CARE AT HOG        | AN PARK                             |                        |                          | Proprietary - Corporation       | n           |
|----------------------------------|--------------------|-------------------------------------|------------------------|--------------------------|---------------------------------|-------------|
| FOCUSED CARE AT                  | HOGAN PARK         | 9/30/2020 3                         | 366 Days Settled       |                          |                                 |             |
| MIDLAND, TX 79705                |                    |                                     |                        |                          | CR Beds 106 POS B               | eds 0       |
| MIDLAND                          |                    |                                     |                        |                          | Key Performana                  | ce Ind.     |
| NOVITAS (TEXAS)                  |                    |                                     |                        |                          | Occupancy Rate                  | 54.6%       |
| Balance S                        | heet               | Income                              | Statement              |                          | Length of Stay                  | 109.2       |
| Current Assets                   | 600,900            | Total Charges                       | 9,236,216              |                          | Average Wages                   | 22.51       |
| Fixed Assets                     | 24,533             | Contract Allowance                  | 2,534,993              | 27.4%                    | Skilled Nursing                 | 64.8%       |
| Other Assets                     | 0                  | Operating Revenue                   | 6,701,223              | 72.6%                    | Ancillary Service               | 35.2%       |
| Total Assets                     | 625,433            | Operating Expense                   | 6,941,420              | 103.6%                   | Current Ratio                   | 0.9         |
| Current Liabilities              | 649,683            | Operating Margin                    | -240,197               | -3.6%                    | Days to Collect                 | 20.2        |
| Long Term Liabilities            | 455,969            | Other Income                        | 481,517                | 7.2%                     | Avg Payment Days                | 27.1        |
| Total Equity                     | -480,219           | Other Expense                       | 0                      | 0.0%                     | Depreciation Rate               | 2,056.5%    |
| Total Liab. and Equity           | 625,433            | Net Profit or Loss                  | 241,320                | 3.6%                     | Return on Equity                | -50.3%      |
| 675127 FOCUSED                   | CARE AT HUMI       | BLE                                 |                        |                          | Proprietary - Corporation       | n           |
| FOCUSED CARE AT                  | HUMBLE             | 12/31/2020                          | 366 Days Settled       |                          |                                 |             |
| HUMBLE, TX 77338                 |                    |                                     |                        |                          | CR Beds 134 POS B               | eds 0       |
| HARRIS                           |                    |                                     |                        |                          | Key Performana                  | ce Ind.     |
| WISCONSIN PHYSIC                 | CIANS SERVICE      |                                     |                        |                          | Occupancy Rate                  | 51.9%       |
| Balance S                        | heet               | Income                              | Statement              |                          | Length of Stay                  | 114.7       |
| Current Assets                   | 595,653            | Total Charges                       | 7,636,069              |                          | Average Wages                   | 18.25       |
| Fixed Assets                     | 0                  | Contract Allowance                  | 2,358,560              | 30.9%                    | Skilled Nursing                 | 66.7%       |
|                                  |                    |                                     |                        |                          |                                 |             |
| Other Assets                     | -74,781            | Operating Revenue                   | 5,277,509              | 69.1%                    | Ancillary Service               | 33.3%       |
| Other Assets Total Assets        | -74,781<br>520,872 | Operating Revenue Operating Expense | 5,277,509<br>5,404,029 |                          | Ancillary Service Current Ratio | 33.3%       |
|                                  |                    |                                     |                        | 102.4%                   | •                               |             |
| Total Assets                     | 520,872            | Operating Expense                   | 5,404,029              | 102.4%<br>-2.4%          | Current Ratio                   | 0.7         |
| Total Assets Current Liabilities | 520,872<br>846,963 | Operating Expense Operating Margin  | -126,520               | 102.4%<br>-2.4%<br>22.3% | Current Ratio  Days to Collect  | 0.7<br>36.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675433 FOCUSED         | CARE AT HUNT  | SVILLE             |                  |        | Proprietary - Corporation | n        |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|----------|
| FOCUSED CARE AT        | HUNTSVILLE    | 12/31/2020         | 366 Days Settled | d      |                           |          |
| HUNTSVILLE, TX 77      | 340           |                    |                  |        | CR Beds 88 POS E          | Beds 0   |
| WALKER                 |               |                    |                  |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 64.1%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 97.4     |
| Current Assets         | 654,372       | Total Charges      | 6,551,860        |        | Average Wages             | 19.04    |
| Fixed Assets           | 15,497        | Contract Allowance | 2,163,556        | 33.0%  | Skilled Nursing           | 63.0%    |
| Other Assets           | -17,495       | Operating Revenue  | 4,388,304        | 67.0%  | Ancillary Service         | 37.0%    |
| Total Assets           | 652,374       | Operating Expense  | 4,438,874        | 101.2% | Current Ratio             | 0.9      |
| Current Liabilities    | 766,086       | Operating Margin   | -50,570          | -1.2%  | Days to Collect           | 47.0     |
| Long Term Liabilities  | 504,779       | Other Income       | 794,959          | 18.1%  | Avg Payment Days          | 35.8     |
| Total Equity           | -618,491      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 2,059.3% |
| Total Liab. and Equity | 652,374       | Net Profit or Loss | 744,389          | 17.0%  | Return on Equity          | -120.4%  |
| 455936 FOCUSED         | CARE AT LAME  | ESA                |                  |        | Nonprofit - Church        |          |
| FOCUSED CARE AT        | LAMESA        | 8/31/2020          | 366 Days Settled |        |                           |          |
| LAMESA, TX 79331       |               |                    |                  |        | CR Beds 80 POS E          | Beds 0   |
| DAWSON                 |               |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate            | 30.3%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 50.1     |
| Current Assets         | 606,365       | Total Charges      | 4,370,273        |        | Average Wages             | 19.26    |
| Fixed Assets           | 39,087        | Contract Allowance | 1,410,412        | 32.3%  | Skilled Nursing           | 57.5%    |
| Other Assets           | 0             | Operating Revenue  | 2,959,861        | 67.7%  | Ancillary Service         | 42.5%    |
| Total Assets           | 645,452       | Operating Expense  | 3,845,806        | 129.9% | Current Ratio             | 1.4      |
| Current Liabilities    | 443,278       | Operating Margin   | -885,945         | -29.9% | Days to Collect           | 50.7     |
| Long Term Liabilities  | 1,839,057     | Other Income       | 298,634          | 10.1%  | Avg Payment Days          | 25.4     |
| Total Equity           | -1,636,883    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1,139.8% |
| Total Liab. and Equity | 645,452       | Net Profit or Loss | (587,311)        | -19.8% | Return on Equity          | 35.9%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675293 FOCUSED         | CARE AT LINDI |                    | Proprietary - Corporation | n      |                           |          |
|------------------------|---------------|--------------------|---------------------------|--------|---------------------------|----------|
| FOCUSED CARE AT        | LINDEN        | 12/31/2020         | 366 Days Settled          | b      |                           |          |
| LINDEN, TX 75563       |               |                    |                           |        | CR Beds 131 POS E         | seds 0   |
| CASS                   |               |                    |                           |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                           |        | Occupancy Rate            | 34.9%    |
| Balance S              | Sheet         | Income             | Statement                 |        | Length of Stay            | 95.0     |
| Current Assets         | 481,441       | Total Charges      | 5,096,356                 |        | Average Wages             | 18.28    |
| Fixed Assets           | 51,297        | Contract Allowance | 1,371,440                 | 26.9%  | Skilled Nursing           | 65.9%    |
| Other Assets           | 19,523        | Operating Revenue  | 3,724,916                 | 73.1%  | Ancillary Service         | 34.1%    |
| Total Assets           | 552,261       | Operating Expense  | 3,576,755                 | 96.0%  | Current Ratio             | 0.8      |
| Current Liabilities    | 579,899       | Operating Margin   | 148,161                   | 4.0%   | Days to Collect           | 43.4     |
| Long Term Liabilities  | -1,395,954    | Other Income       | 666,236                   | 17.9%  | Avg Payment Days          | 29.5     |
| Total Equity           | 1,368,316     | Other Expense      | 0                         | 0.0%   | Depreciation Rate         | 141.4%   |
| Total Liab. and Equity | 552,261       | Net Profit or Loss | 814,397                   | 21.9%  | Return on Equity          | 59.5%    |
| 675985 FOCUSED         | CARE AT MIDL  | AND                |                           |        | Proprietary - Corporation | n        |
| FOCUSED CARE AT        | MIDLAND       | 9/30/2020          | 366 Days Settled          |        |                           |          |
| MIDLAND, TX 79705      |               |                    |                           |        | CR Beds 112 POS B         | seds 0   |
| MIDLAND                |               |                    |                           |        | Key Performana            | ce Ind.  |
| NOVITAS (TEXAS)        |               |                    |                           |        | Occupancy Rate            | 56.4%    |
| Balance S              | Sheet         | Income             | Statement                 |        | Length of Stay            | 129.8    |
| Current Assets         | 1,270,135     | Total Charges      | 9,142,162                 |        | Average Wages             | 21.41    |
| Fixed Assets           | 45,803        | Contract Allowance | 2,876,190                 | 31.5%  | Skilled Nursing           | 73.2%    |
| Other Assets           | 6,630         | Operating Revenue  | 6,265,972                 | 68.5%  | Ancillary Service         | 26.8%    |
| Total Assets           | 1,322,568     | Operating Expense  | 7,058,990                 | 112.7% | Current Ratio             | 1.9      |
| Current Liabilities    | 675,079       | Operating Margin   | -793,018                  | -12.7% | Days to Collect           | 59.9     |
| Long Term Liabilities  | 1,763,985     | Other Income       | 918,595                   | 14.7%  | Avg Payment Days          | 22.7     |
| Total Equity           | -1,116,496    | Other Expense      | 0                         | 0.0%   | Depreciation Rate         | 1,622.7% |
|                        |               |                    |                           |        |                           |          |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455900 FOCUSED   | CARE AT MOUI                                      | NT PLEASANT   |  |                                   | Proprietary - Corporatio  | n                                      |
|--|---|---|--|-----------------------------------|---|--|
| FOCUSED CARE AT  | MOUNT PLEAS                                       | SANT 12/31/2020   | 366 Days Settled   |                                   |   |  |
| MOUNT PLEASANT,  | TX 75455  |   |  |                                   | CR Beds 128 POS B   | eds 0                                  |
| TITUS  |   |   |  |                                   | Key Performana  | e Ind.                                 |
| WISCONSIN PHYSIC   | CIANS SERVICE                                     |   |  |                                   | Occupancy Rate  | 47.1%                                  |
| Balance S  | Sheet   | Income  | Statement  |                                   | Length of Stay  | 137.1                                  |
| Current Assets   | 599,435   | Total Charges   | 6,711,177  |                                   | Average Wages   | 18.14                                  |
| Fixed Assets   | 217,247   | Contract Allowance  | 2,233,424  | 33.3%                             | Skilled Nursing   | 65.7%                                  |
| Other Assets   | -59,008   | Operating Revenue   | 4,477,753  | 66.7%                             | Ancillary Service   | 34.3%                                  |
| Total Assets   | 757,674   | Operating Expense   | 5,128,127  | 114.5%                            | Current Ratio   | 0.8                                    |
| Current Liabilities  | 763,161   | Operating Margin  | -650,374   | -14.5%                            | Days to Collect   | 43.8                                   |
| Long Term Liabilities                                      | 1,031,892   | Other Income  | 871,414  | 19.5%                             | Avg Payment Days  | 26.9                                   |
| Total Equity   | -1,037,379  | Other Expense   | 0  | 0.0%                              | Depreciation Rate   | 275.1%                                 |
| Total Liab. and Equity                                     | 757,674   | Net Profit or Loss  | 221,040  | 4.9%                              | Return on Equity  | -21.3%                                 |
| 676094 FOCUSED   | CARE AT ORAI                                      | <b>IGE</b>  |  |                                   | Proprietary - Other   |  |
| FOCUSED CARE AT  | ORANGE  | 12/31/2020  | 366 Days Settled   |                                   |   |  |
| ORANGE, TX 77630   |   |   |  |                                   | CR Beds 120 POS B   | eds 0                                  |
| ORANGE   |   |   |  |                                   | Key Performana  | e Ind.                                 |
| BLUE CROSS (TEXA   | AS)   |   |  |                                   | Occupancy Rate  | 55.4%                                  |
| Balance S  | Sheet   | Income Statement  |  | Length of Stay                    |   |  |
| Current Assets   |   |   | Statement  |                                   | ,   | 64.7                                   |
| Current Assets   |   | Total Charges   | 7,361,850  |                                   | Average Wages   | 64.7<br>17.50                          |
| Fixed Assets   |   | Total Charges Contract Allowance  |  | 27.0%                             |   |  |
|  | 691,575   | _   | 7,361,850  |                                   | Average Wages   | 17.50                                  |
| Fixed Assets   | 691,575<br>7,171                                  | Contract Allowance  | 7,361,850<br>1,985,858                                       | 73.0%                             | Average Wages Skilled Nursing   | 17.50<br>66.1%                         |
| Fixed Assets Other Assets                                  | 691,575<br>7,171<br>9,234                         | Contract Allowance Operating Revenue                                    | 7,361,850<br>1,985,858<br>5,375,992                          | 73.0%<br>106.7%                   | Average Wages Skilled Nursing Ancillary Service                               | 17.50<br>66.1%<br>33.9%                |
| Fixed Assets Other Assets Total Assets                     | 691,575<br>7,171<br>9,234<br>707,980              | Contract Allowance Operating Revenue Operating Expense                  | 7,361,850<br>1,985,858<br>5,375,992<br>5,735,109             | 73.0%<br>106.7%<br>-6.7%          | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 17.50<br>66.1%<br>33.9%<br>0.5         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 691,575<br>7,171<br>9,234<br>707,980<br>1,395,366 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,361,850<br>1,985,858<br>5,375,992<br>5,735,109<br>-359,117 | 73.0%<br>106.7%<br>-6.7%<br>12.4% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 17.50<br>66.1%<br>33.9%<br>0.5<br>43.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676050 FOCUSED CARE AT PASADENA |               |                    |                  |        | Proprietary - Other       |          |
|---------------------------------|---------------|--------------------|------------------|--------|---------------------------|----------|
| FOCUSED CARE AT                 | PASADENA      | 12/31/2020         | 366 Days Settled |        |                           |          |
| PASADENA, TX 7750               | 04            |                    |                  |        | CR Beds 125 POS E         | seds 0   |
| HARRIS                          |               |                    |                  |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC                | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 69.0%    |
| Balance S                       | Sheet         | Income             | Statement        |        | Length of Stay            | 75.9     |
| Current Assets                  | 895,796       | Total Charges      | 12,854,984       |        | Average Wages             | 21.04    |
| Fixed Assets                    | 30,653        | Contract Allowance | 3,781,072        | 29.4%  | Skilled Nursing           | 49.2%    |
| Other Assets                    | 2,561         | Operating Revenue  | 9,073,912        | 70.6%  | Ancillary Service         | 50.8%    |
| Total Assets                    | 929,010       | Operating Expense  | 9,022,406        | 99.4%  | Current Ratio             | 0.4      |
| Current Liabilities             | 2,150,322     | Operating Margin   | 51,506           | 0.6%   | Days to Collect           | 33.4     |
| Long Term Liabilities           | -2,427,767    | Other Income       | 828,545          | 9.1%   | Avg Payment Days          | 33.7     |
| Total Equity                    | 1,206,455     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 4,208.3% |
| Total Liab. and Equity          | 929,010       | Net Profit or Loss | 880,051          | 9.7%   | Return on Equity          | 72.9%    |
| 675881 FOCUSED                  | CARE AT PECC  | OS                 |                  |        | Proprietary - Corporation | n        |
| FOCUSED CARE AT                 | PECOS         | 12/31/2020         | 366 Days Settled |        |                           |          |
| PECOS, TX 79772                 |               |                    |                  |        | CR Beds 89 POS B          | seds 0   |
| REEVES                          |               |                    |                  |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC                | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 61.3%    |
| Balance S                       | Sheet         | Income             | Statement        |        | Length of Stay            | 84.5     |
| Current Assets                  | 313,984       | Total Charges      | 5,955,626        |        | Average Wages             | 22.93    |
| Fixed Assets                    | 34,229        | Contract Allowance | 1,809,635        | 30.4%  | Skilled Nursing           | 68.1%    |
| Other Assets                    | 43,159        | Operating Revenue  | 4,145,991        | 69.6%  | Ancillary Service         | 31.9%    |
| Total Assets                    | 391,372       | Operating Expense  | 5,050,575        | 121.8% | Current Ratio             | 0.4      |
| Current Liabilities             | 838,071       | Operating Margin   | -904,584         | -21.8% | Days to Collect           | 30.1     |
| Long Term Liabilities           | -1,051,252    | Other Income       | 1,017,659        | 24.5%  | Avg Payment Days          | 29.8     |
| Total Equity                    | 604,553       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1,188.2% |
| Total Liab. and Equity          | 391,372       | Net Profit or Loss | 113,075          | 2.7%   | Return on Equity          | 18.7%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675089 FOCUSED         | CARE AT SHER  | MAN                |                  |        | Proprietary - Corporation | n        |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|----------|
| FOCUSED CARE AT        | SHERMAN       | 12/31/2020         | 366 Days Settled | d      |                           |          |
| SHERMAN, TX 7509       | 0             |                    |                  |        | CR Beds 116 POS E         | Beds 0   |
| GRAYSON                |               |                    |                  |        | Key Performana            | ce Ind.  |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate            | 56.8%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 81.8     |
| Current Assets         | 544,578       | Total Charges      | 7,566,293        |        | Average Wages             | 19.93    |
| Fixed Assets           | 19,741        | Contract Allowance | 2,331,085        | 30.8%  | Skilled Nursing           | 63.8%    |
| Other Assets           | -15,096       | Operating Revenue  | 5,235,208        | 69.2%  | Ancillary Service         | 36.2%    |
| Total Assets           | 549,223       | Operating Expense  | 5,571,259        | 106.4% | Current Ratio             | 0.6      |
| Current Liabilities    | 883,972       | Operating Margin   | -336,051         | -6.4%  | Days to Collect           | 33.9     |
| Long Term Liabilities  | -947,153      | Other Income       | 906,200          | 17.3%  | Avg Payment Days          | 29.5     |
| Total Equity           | 612,404       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 2,954.0% |
| Total Liab. and Equity | 549,223       | Net Profit or Loss | 570,149          | 10.9%  | Return on Equity          | 93.1%    |
| 675733 FOCUSED         | CARE AT STON  | IEBRIAR            |                  |        | Proprietary - Corporation | n        |
| FOCUSED CARE AT        | STONEBRIAR    | 9/30/2020          | 366 Days Settled |        |                           |          |
| AUSTIN, TX 78704       |               |                    |                  |        | CR Beds 134 POS E         | Beds 0   |
| TRAVIS                 |               |                    |                  |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 50.1%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 79.3     |
| Current Assets         | 203,386       | Total Charges      | 10,363,045       |        | Average Wages             | 21.95    |
| Fixed Assets           | 35,054        | Contract Allowance | 3,004,043        | 29.0%  | Skilled Nursing           | 69.0%    |
| Other Assets           | 0             | Operating Revenue  | 7,359,002        | 71.0%  | Ancillary Service         | 31.0%    |
| Total Assets           | 238,440       | Operating Expense  | 7,257,199        | 98.6%  | Current Ratio             | 0.3      |
| Current Liabilities    | 670,526       | Operating Margin   | 101,803          | 1.4%   | Days to Collect           | (5.9)    |
| Long Term Liabilities  | -714,970      | Other Income       | 463,282          | 6.3%   | Avg Payment Days          | 27.1     |
| Total Equity           | 282,884       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1,096.3% |
| Total Liab. and Equity | 238,440       | Net Profit or Loss | 565,085          | 7.7%   | Return on Equity          | 199.8%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676210 FOCUSED         | CARE AT SUMI  | MER PLACE          |                  |        | Proprietary - Other |               |
|------------------------|---------------|--------------------|------------------|--------|---------------------|---------------|
| FOCUSED CARE AT        | SUMMER PLAC   | DE 12/31/2020      | 366 Days Settled | I      |                     |               |
| BEAUMONT, TX 777       | 07            |                    |                  |        | CR Beds 132 POS B   | eds 0         |
| JEFFERSON              |               |                    |                  |        | Key Performana      | e Ind.        |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate      | 74.1%         |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay      | 70.6          |
| Current Assets         | 1,450,026     | Total Charges      | 12,217,599       |        | Average Wages       | 18.42         |
| Fixed Assets           | 12,362        | Contract Allowance | 2,934,320        | 24.0%  | Skilled Nursing     | 59.2%         |
| Other Assets           | 21,506        | Operating Revenue  | 9,283,279        | 76.0%  | Ancillary Service   | 40.8%         |
| Total Assets           | 1,483,894     | Operating Expense  | 9,646,500        | 103.9% | Current Ratio       | 0.6           |
| Current Liabilities    | 2,268,161     | Operating Margin   | -363,221         | -3.9%  | Days to Collect     | 56.0          |
| Long Term Liabilities  | -1,164,165    | Other Income       | 893,084          | 9.6%   | Avg Payment Days    | 33.6          |
| Total Equity           | 379,898       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 13,834.0<br>% |
| Total Liab. and Equity | 1,483,894     | Net Profit or Loss | 529,863          | 5.7%   | Return on Equity    | 139.5%        |
| 675848 FOCUSED         | CARE AT WEBS  | STER               |                  |        | Proprietary - Other |               |
| FOCUSED CARE AT        | WEBSTER       | 12/31/2020         | 366 Days Settled | I      |                     |               |
| WEBSTER, TX 77598      | 3             |                    |                  |        | CR Beds 120 POS B   | eds 0         |
| HARRIS                 |               |                    |                  |        | Key Performanad     | e Ind.        |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate      | 65.7%         |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay      | 100.9         |
| Current Assets         | 576,297       | Total Charges      | 8,055,252        |        | Average Wages       | 21.64         |
| Fixed Assets           | 0             | Contract Allowance | 2,019,643        | 25.1%  | Skilled Nursing     | 71.7%         |
| Other Assets           | -25,443       | Operating Revenue  | 6,035,609        | 74.9%  | Ancillary Service   | 28.3%         |
| Total Assets           | 550,854       | Operating Expense  | 6,141,249        | 101.8% | Current Ratio       | 0.4           |
| Current Liabilities    | 1,458,570     | Operating Margin   | -105,640         | -1.8%  | Days to Collect     | 31.2          |
| Long Term Liabilities  | -1,595,392    | Other Income       | 796,504          | 13.2%  | Avg Payment Days    | 34.0          |
| Total Equity           | 687,676       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 0.0%          |
| • •                    |               |                    |                  |        |                     |               |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676116 FOCUSED                                | CARE AT WEST                  | TWOOD  |                                  |                                 | Proprietary - Other                             |                      |
|---|-------------------------------|--|----------------------------------|---------------------------------|---|----------------------|
| FOCUSED CARE AT                               | WESTWOOD                      | 12/31/2020   | 366 Days Settled                 |                                 |   |                      |
| HOUSTON, TX 7709                              | 9                             |  |                                  |                                 | CR Beds 125 POS B                               | eds 0                |
| HARRIS  |                               |  |                                  |                                 | Key Performana                                  | ce Ind.              |
| BLUE CROSS (TEXA                              | AS)                           |  |                                  |                                 | Occupancy Rate                                  | 52.5%                |
| Balance S                                     | heet                          | Income   | Statement                        |                                 | Length of Stay                                  | 45.1                 |
| Current Assets                                | 526,678                       | Total Charges  | 7,034,912                        |                                 | Average Wages                                   | 19.94                |
| Fixed Assets                                  | 31,070                        | Contract Allowance                                   | 1,856,668                        | 26.4%                           | Skilled Nursing                                 | 68.3%                |
| Other Assets                                  | -46,908                       | Operating Revenue                                    | 5,178,244                        | 73.6%                           | Ancillary Service                               | 31.7%                |
| Total Assets                                  | 510,840                       | Operating Expense                                    | 6,773,364                        | 130.8%                          | Current Ratio                                   | 0.4                  |
| Current Liabilities                           | 1,492,298                     | Operating Margin                                     | -1,595,120                       | -30.8%                          | Days to Collect                                 | 32.8                 |
| Long Term Liabilities                         | -462,328                      | Other Income   | 1,133,684                        | 21.9%                           | Avg Payment Days                                | 22.8                 |
| Total Equity                                  | -519,130                      | Other Expense  | 0                                | 0.0%                            | Depreciation Rate                               | 3,841.7%             |
| Total Liab. and Equity                        | 510,840                       | Net Profit or Loss                                   | (461,436)                        | -8.9%                           | Return on Equity                                | 88.9%                |
| 675398 FOCUSED                                | CARE OF CENT                  | ER   |                                  |                                 | Proprietary - Corporation                       | n                    |
| FOCUSED CARE OF                               | CENTER                        | 12/31/2020   | 366 Days Settled                 |                                 |   |                      |
| CENTER, TX 75935                              |                               |  |                                  |                                 | CR Beds 96 POS B                                | eds 0                |
| SHELBY  |                               |  |                                  |                                 | Key Performana                                  | ce Ind.              |
| WISCONSIN PHYSIC                              | CIANS SERVICE                 |  |                                  |                                 | Occupancy Rate                                  | 48.4%                |
| Balance S                                     | heet                          | Income   | Statement                        |                                 | Length of Stay                                  | 136.0                |
| Current Assets                                | 536,936                       | Total Charges  | 6,099,867                        |                                 | Average Wages                                   | 17.29                |
|   |                               | Contract Allawanea                                   | 2,157,980                        | 35.4%                           | Skilled Nursing                                 |                      |
| Fixed Assets                                  | 56,749                        | Contract Allowance                                   | 2,107,000                        | 00.170                          | Skilled Nursing                                 | 53.5%                |
| Fixed Assets Other Assets                     | 56,749<br>-37,991             | Operating Revenue                                    | 3,941,887                        |                                 | Ancillary Service                               | 53.5%<br>46.5%       |
|   |                               |  |                                  | 64.6%                           | _   |                      |
| Other Assets                                  | -37,991                       | Operating Revenue                                    | 3,941,887                        | 64.6%<br>99.2%                  | Ancillary Service                               | 46.5%                |
| Other Assets Total Assets                     | -37,991<br>555,694            | Operating Revenue Operating Expense                  | 3,941,887<br>3,911,787           | 64.6%<br>99.2%<br>0.8%          | Ancillary Service Current Ratio                 | 46.5%<br>1.5         |
| Other Assets Total Assets Current Liabilities | -37,991<br>555,694<br>354,982 | Operating Revenue Operating Expense Operating Margin | 3,941,887<br>3,911,787<br>30,100 | 64.6%<br>99.2%<br>0.8%<br>18.5% | Ancillary Service Current Ratio Days to Collect | 46.5%<br>1.5<br>44.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675602 FOCUSED         | CARE OF GILM | ER                 |                  |        | Proprietary - Corporation | n        |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|----------|
| FOCUSED CARE OF        | GILMER       | 12/31/2020         | 366 Days Settled | I      |                           |          |
| GILMER, TX 75644       |              |                    |                  |        | CR Beds 111 POS E         | Beds 0   |
| UPSHUR                 |              |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 42.0%    |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay            | 63.7     |
| Current Assets         | 519,180      | Total Charges      | 4,976,589        |        | Average Wages             | 20.32    |
| Fixed Assets           | 10,011       | Contract Allowance | 1,111,401        | 22.3%  | Skilled Nursing           | 68.7%    |
| Other Assets           | -29,615      | Operating Revenue  | 3,865,188        | 77.7%  | Ancillary Service         | 31.3%    |
| Total Assets           | 499,576      | Operating Expense  | 4,545,091        | 117.6% | Current Ratio             | 0.7      |
| Current Liabilities    | 779,783      | Operating Margin   | -679,903         | -17.6% | Days to Collect           | 44.5     |
| Long Term Liabilities  | -430,823     | Other Income       | 706,672          | 18.3%  | Avg Payment Days          | 26.3     |
| Total Equity           | 150,616      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 4,808.8% |
| Total Liab. and Equity | 499,576      | Net Profit or Loss | 26,769           | 0.7%   | Return on Equity          | 17.8%    |
| 455591 FOCUSED         | CARE OF WAX  | AHACHIE            |                  |        | Proprietary - Corporation | n        |
| FOCUSED CARE OF        | WAXAHACHIE   | 12/31/2020         | 366 Days Settled | I      |                           |          |
| WAXAHACHIE, TX 7       | 5165         |                    |                  |        | CR Beds 152 POS E         | Beds 0   |
| ELLIS                  |              |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 47.2%    |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay            | 110.4    |
| Current Assets         | 532,021      | Total Charges      | 7,307,090        |        | Average Wages             | 19.50    |
| Fixed Assets           | 13,570       | Contract Allowance | 1,262,916        | 17.3%  | Skilled Nursing           | 71.9%    |
| Other Assets           | 43,679       | Operating Revenue  | 6,044,174        | 82.7%  | Ancillary Service         | 28.1%    |
| Total Assets           | 589,270      | Operating Expense  | 6,214,820        | 102.8% | Current Ratio             | 0.5      |
| Current Liabilities    | 1,021,737    | Operating Margin   | -170,646         | -2.8%  | Days to Collect           | 28.0     |
| Long Term Liabilities  | -39,634      | Other Income       | 1,140,113        | 18.9%  | Avg Payment Days          | 32.9     |
| Total Equity           | -392,833     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 4,760.5% |
| Total Liab. and Equity | 589,270      | Net Profit or Loss | 969,467          | 16.0%  | Return on Equity          | -246.8%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675663 FORT BEN                   | D HEALTHCAR  | E CENTER           |                  |        | Nonprofit - Church        |          |
|-----------------------------------|--------------|--------------------|------------------|--------|---------------------------|----------|
| FORT BEND HEALT                   | HCARE CENTER | R 12/31/2020       | 366 Days Settled | i      |                           |          |
| ROSENBERG, TX 77                  | <b>7</b> 471 |                    |                  |        | CR Beds 56 POS E          | eds 0    |
| FORT BEND                         |              |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA                  | AS)          |                    |                  |        | Occupancy Rate            | 71.0%    |
| Balance S                         | Sheet        | Income             | Statement        |        | Length of Stay            | 161.6    |
| Current Assets                    | 1,676,685    | Total Charges      | 4,103,694        |        | Average Wages             | 21.22    |
| Fixed Assets                      | 0            | Contract Allowance | 721,339          | 17.6%  | Skilled Nursing           | 79.7%    |
| Other Assets                      | 0            | Operating Revenue  | 3,382,355        | 82.4%  | Ancillary Service         | 20.3%    |
| Total Assets                      | 1,676,685    | Operating Expense  | 3,298,329        | 97.5%  | Current Ratio             | 8.8      |
| Current Liabilities               | 189,829      | Operating Margin   | 84,026           | 2.5%   | Days to Collect           | 127.6    |
| Long Term Liabilities             | 0            | Other Income       | 447,202          | 13.2%  | Avg Payment Days          | 3.5      |
| Total Equity                      | 1,486,856    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%     |
| Total Liab. and Equity            | 1,676,685    | Net Profit or Loss | 520,594          | 15.4%  | Return on Equity          | 35.0%    |
| 675722 FORT STO                   | CKTON LIVING | & REHABILITATION   |                  |        | Proprietary - Corporation | n        |
| FORT STOCKTON L<br>REHABILITATION | IVING &      | 9/30/2020          | 366 Days Settled |        |                           |          |
| FORT STOCKTON, 1                  | ΓX 79735     |                    |                  |        | CR Beds 120 POS B         | eds 0    |
| PECOS                             |              |                    |                  |        | Key Performana            | ce Ind.  |
| NOVITAS                           |              |                    |                  |        | Occupancy Rate            | 44.4%    |
| Balance S                         | Sheet        | Income             | Statement        |        | Length of Stay            | 108.8    |
| Current Assets                    | 934,019      | Total Charges      | 9,389,915        |        | Average Wages             | 22.03    |
| Fixed Assets                      | 41,620       | Contract Allowance | 3,547,147        | 37.8%  | Skilled Nursing           | 60.2%    |
| Other Assets                      | 0            | Operating Revenue  | 5,842,768        | 62.2%  | Ancillary Service         | 39.8%    |
| Total Assets                      | 975,639      | Operating Expense  | 6,261,242        | 107.2% | Current Ratio             | 1.2      |
| Current Liabilities               | 804,296      | Operating Margin   | -418,474         | -7.2%  | Days to Collect           | 47.1     |
| Long Term Liabilities             | 374,811      | Other Income       | 653,881          | 11.2%  | Avg Payment Days          | 25.8     |
| Total Equity                      | -203,468     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1,572.3% |
| Total Liab. and Equity            | 975,639      | Net Profit or Loss | 235,407          | 4.0%   | Return on Equity          | -115.7%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676255 FORT WOF                               | RTH TRANSITIO                        | NAL CARE CENTER                                      |                                  |                                | Government - City-Coun                          | ty                   |
|---|--------------------------------------|--|----------------------------------|--------------------------------|---|----------------------|
| FORT WORTH TRAN                               | ISITIONAL CAR                        | E 12/31/2020   | 366 Days Settled                 | d                              |   |                      |
| FORT WORTH, TX 7                              | 6104                                 |  |                                  |                                | CR Beds 136 POS Be                              | eds 0                |
| TARRANT                                       |                                      |  |                                  |                                | Key Performanac                                 | e Ind.               |
| PALMETTO (CALIFO                              | PRNIA)                               |  |                                  |                                | Occupancy Rate                                  | 52.8%                |
| Balance S                                     | heet                                 | Income   | Statement                        |                                | Length of Stay                                  | 54.2                 |
| Current Assets                                | 1,222,281                            | Total Charges  | 6,934,929                        |                                | Average Wages                                   | 24.50                |
| Fixed Assets                                  | 1,477,829                            | Contract Allowance                                   | 0                                | 0.0%                           | Skilled Nursing                                 | 72.2%                |
| Other Assets                                  | -2,066,932                           | Operating Revenue                                    | 6,934,929                        | 100.0%                         | Ancillary Service                               | 27.8%                |
| Total Assets                                  | 633,178                              | Operating Expense                                    | 9,504,663                        | 137.1%                         | Current Ratio                                   | 0.7                  |
| Current Liabilities                           | 1,870,492                            | Operating Margin                                     | -2,569,734                       | -37.1%                         | Days to Collect                                 | 63.2                 |
| Long Term Liabilities                         | 0                                    | Other Income   | 2,905,392                        | 41.9%                          | Avg Payment Days                                | 46.8                 |
| Total Equity                                  | -1,237,314                           | Other Expense  | 0                                | 0.0%                           | Depreciation Rate                               | 46.6%                |
| Total Liab. and Equity                        | 633,178                              | Net Profit or Loss                                   | 335,658                          | 4.8%                           | Return on Equity                                | -27.1%               |
| 455457 FORT WOR                               | TH WELLNESS                          | & REHABILITATION                                     | I                                |                                | Nonprofit - Church                              |                      |
| FORT WORTH WELL<br>REHABILITATION             | _NESS &                              | 8/31/2020 3  | 366 Days Settled                 |                                |   |                      |
| FORT WORTH, TX 7                              | 6114                                 |  |                                  |                                | CR Beds 104 POS Be                              | eds 0                |
| TARRANT                                       |                                      |  |                                  |                                | Key Performanad                                 | e Ind.               |
| Novitas MD                                    |                                      |  |                                  |                                | Occupancy Rate                                  | 76.5%                |
| Balance S                                     | heet                                 | Income   | Statement                        |                                | Length of Stay                                  | 76.2                 |
| Current Assets                                | 15,192,478                           | Total Charges  | 8,144,129                        |                                | Average Wages                                   | 21.10                |
|   |                                      | Contract Allowance                                   | 592,966                          | 7.3%                           | Skilled Nursing                                 | 75 40/               |
| Fixed Assets                                  | 465,589                              | Contract Allowance                                   |                                  |                                | Omnou Haroning                                  | 75.1%                |
| Fixed Assets Other Assets                     | 465,589<br>-280,097                  | Operating Revenue                                    | 7,551,163                        |                                | Ancillary Service                               | 75.1%<br>24.9%       |
|   | ,                                    |  |                                  | 92.7%                          | _   |                      |
| Other Assets                                  | -280,097                             | Operating Revenue                                    | 7,551,163                        | 92.7%<br>98.9%                 | Ancillary Service                               | 24.9%                |
| Other Assets Total Assets                     | -280,097<br>15,377,970               | Operating Revenue Operating Expense                  | 7,551,163<br>7,465,749           | 92.7%<br>98.9%<br>1.1%         | Ancillary Service Current Ratio                 | 24.9%                |
| Other Assets Total Assets Current Liabilities | -280,097<br>15,377,970<br>14,917,084 | Operating Revenue Operating Expense Operating Margin | 7,551,163<br>7,465,749<br>85,414 | 92.7%<br>98.9%<br>1.1%<br>9.1% | Ancillary Service Current Ratio Days to Collect | 24.9%<br>1.0<br>54.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455589 FORTRESS   | S NURSING AND               | REHABILITATION                                  |                                  |                                 | Proprietary - Corporation                        | า                            |
|---|-----------------------------|---|----------------------------------|---------------------------------|--|------------------------------|
| FORTRESS NURSIN<br>REHABILITATION                                   | IG AND                      | 12/31/2020                                      | 366 Days Settled                 |                                 |  |                              |
| COLLEGE STATION   | , TX 77845                  |   |                                  |                                 | CR Beds 120 POS Be                               | eds 0                        |
| BRAZOS  |                             |   |                                  |                                 | Key Performanad                                  | e Ind.                       |
| NOVITAS (TEXAS)   |                             |   |                                  |                                 | Occupancy Rate                                   | 57.8%                        |
| Balance S   | Sheet                       | Income  | Statement                        |                                 | Length of Stay                                   | 98.4                         |
| Current Assets  | 1,345,591                   | Total Charges                                   | 6,266,929                        |                                 | Average Wages                                    | 21.51                        |
| Fixed Assets  | 97,883                      | Contract Allowance                              | 854,864                          | 13.6%                           | Skilled Nursing                                  | 78.1%                        |
| Other Assets  | 140,551                     | Operating Revenue                               | 5,412,065                        | 86.4%                           | Ancillary Service                                | 21.9%                        |
| Total Assets  | 1,584,025                   | Operating Expense                               | 5,972,529                        | 110.4%                          | Current Ratio                                    | 0.9                          |
| Current Liabilities   | 1,525,997                   | Operating Margin                                | -560,464                         | -10.4%                          | Days to Collect                                  | 95.0                         |
| Long Term Liabilities   | 26,330                      | Other Income                                    | 908,909                          | 16.8%                           | Avg Payment Days                                 | 88.2                         |
| Total Equity  | 476,577                     | Other Expense                                   | 0                                | 0.0%                            | Depreciation Rate                                | 494.8%                       |
| Total Liab. and Equity  | 2,028,904                   | Net Profit or Loss                              | 348,445                          | 6.4%                            | Return on Equity                                 | 73.1%                        |
| 676405 FORUM PA   | ARKWAY HEALT                | TH & REHABILITATIO                              | N                                |                                 | Nonprofit - Church                               |                              |
| FORUM PARKWAY I<br>REHABILITATION                                   | HEALTH &                    | 9/30/2020 3                                     | 866 Days Settled                 |                                 |  |                              |
| BEDFORD, TX 7602  | 1                           |   |                                  |                                 | CR Beds 139 POS Be                               | eds 0                        |
| TARRANT   |                             |   |                                  |                                 | Key Performanad                                  | e Ind.                       |
| NOVITAS (TEXAS)   |                             |   |                                  |                                 | Occupancy Rate                                   | 66.7%                        |
| Balance S   | Sheet                       | Income  | Statement                        |                                 | Length of Stay                                   | 67.6                         |
| Current Assets  | 1,726,435                   | Total Charges                                   | 15,395,117                       |                                 | Average Wages                                    | 24.05                        |
| Fixed Assets  | 0                           | Contract Allowance                              | 5,121,419                        | 33.3%                           | Skilled Nursing                                  |                              |
|   |                             |   |                                  |                                 |  | 65.8%                        |
| Other Assets  | 13,746                      | Operating Revenue                               | 10,273,698                       | 66.7%                           | Ancillary Service                                | 65.8%<br>34.2%               |
|   | 13,746                      | Operating Revenue Operating Expense             | 10,273,698<br>10,358,253         |                                 | Ancillary Service Current Ratio                  |                              |
| Other Assets  |                             |   |                                  | 100.8%                          | •  | 34.2%                        |
| Other Assets Total Assets   | 1,740,181                   | Operating Expense                               | 10,358,253                       | 100.8%                          | Current Ratio                                    | 34.2%<br>1.4                 |
| Other Assets Total Assets Current Liabilities                       | 1,740,181                   | Operating Expense Operating Margin              | 10,358,253                       | 100.8%<br>-0.8%<br>4.6%         | Current Ratio  Days to Collect                   | 34.2%<br>1.4<br>48.4         |
| Other Assets Total Assets Current Liabilities Long Term Liabilities | 1,740,181<br>1,232,955<br>0 | Operating Expense Operating Margin Other Income | 10,358,253<br>-84,555<br>467,584 | 100.8%<br>-0.8%<br>4.6%<br>0.0% | Current Ratio  Days to Collect  Avg Payment Days | 34.2%<br>1.4<br>48.4<br>38.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676248 FOUNDERS                               | S PLAZA NURS                      | NG & REHAB   |                                      |                                  | Proprietary - Partnershi                        | p                    |
|---|-----------------------------------|--|--------------------------------------|----------------------------------|---|----------------------|
| FOUNDERS PLAZA                                | NURSING & REI                     | HAB 12/31/2020                                       | 366 Days Settled                     | I                                |   |                      |
| WYLIE, TX 75098                               |                                   |  |                                      |                                  | CR Beds 106 POS B                               | eds 0                |
| DALLAS  |                                   |  |                                      |                                  | Key Performana                                  | ce Ind.              |
| TRAILBLAZER (TEX                              | AS)                               |  |                                      |                                  | Occupancy Rate                                  | 75.2%                |
| Balance S                                     | Sheet                             | Income   | Statement                            |                                  | Length of Stay                                  | 241.1                |
| Current Assets                                | 1,656,152                         | Total Charges  | 5,512,885                            |                                  | Average Wages                                   | 22.60                |
| Fixed Assets                                  | 8,140                             | Contract Allowance                                   | -1,107,251                           | -20.1%                           | Skilled Nursing                                 | 78.5%                |
| Other Assets                                  | 0                                 | Operating Revenue                                    | 6,620,136                            | 120.1%                           | Ancillary Service                               | 21.5%                |
| Total Assets                                  | 1,664,292                         | Operating Expense                                    | 7,122,180                            | 107.6%                           | Current Ratio                                   | 2.4                  |
| Current Liabilities                           | 685,644                           | Operating Margin                                     | -502,044                             | -7.6%                            | Days to Collect                                 | 3.4                  |
| Long Term Liabilities                         | 614,717                           | Other Income   | 861,575                              | 13.0%                            | Avg Payment Days                                | 25.6                 |
| Total Equity                                  | 363,931                           | Other Expense  | 0                                    | 0.0%                             | Depreciation Rate                               | 15,970.3<br>%        |
| Total Liab. and Equity                        | 1,664,292                         | Net Profit or Loss                                   | 359,531                              | 5.4%                             | Return on Equity                                | 98.8%                |
| 676398 FOX HOLL                               | OW POST ACU                       | ГЕ   |                                      |                                  | Proprietary - Partnershi                        | р                    |
| FOX HOLLOW POST                               | ACUTE                             | 12/31/2020   | 366 Days Settled                     | I                                |   |                      |
| BROWNSVILLE, TX                               | 78526                             |  |                                      |                                  | CR Beds 126 POS B                               | eds 0                |
| CAMERON                                       |                                   |  |                                      |                                  | Key Performana                                  | ce Ind.              |
| NOVITAS (TEXAS)                               |                                   |  |                                      |                                  | Occupancy Rate                                  | 72.2%                |
| Balance S                                     | Sheet                             | Income   | Statement                            |                                  | Length of Stay                                  | 98.0                 |
| Current Assets                                | 2,121,654                         | Total Charges  | 14,236,452                           |                                  | Average Wages                                   | 21.89                |
| F: - 1 A 1                                    |                                   |  |                                      |                                  |   |                      |
| Fixed Assets                                  | 109,060                           | Contract Allowance                                   | 3,258,506                            | 22.9%                            | Skilled Nursing                                 | 48.6%                |
| Other Assets                                  | 109,060<br>134,369                | Contract Allowance Operating Revenue                 | 3,258,506                            |                                  | Skilled Nursing Ancillary Service               | 48.6%<br>51.4%       |
|   | ·                                 |  |                                      | 77.1%                            | G   |                      |
| Other Assets                                  | 134,369                           | Operating Revenue                                    | 10,977,946                           | 77.1%<br>108.7%                  | Ancillary Service                               | 51.4%                |
| Other Assets Total Assets                     | 134,369 2,365,083                 | Operating Revenue Operating Expense                  | 10,977,946<br>11,936,924             | 77.1%<br>108.7%<br>-8.7%         | Ancillary Service Current Ratio                 | 51.4%<br>1.3         |
| Other Assets Total Assets Current Liabilities | 134,369<br>2,365,083<br>1,679,024 | Operating Revenue Operating Expense Operating Margin | 10,977,946<br>11,936,924<br>-958,978 | 77.1%<br>108.7%<br>-8.7%<br>6.7% | Ancillary Service Current Ratio Days to Collect | 51.4%<br>1.3<br>70.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675863 FRANK M  | TEJEDA TEXAS  | STATE VETERANS H   | HOME  |                                  | Nonprofit - Church  |  |
|---|---|--|---|----------------------------------|---|--|
| FRANK M TEJEDA T<br>VETERANS HOME   | EXAS STATE  | 8/31/2020 3  | 66 Days Settled   |                                  |   |  |
| FLORESVILLE, TX 7   | 8114  |  |   |                                  | CR Beds 160 POS Be  | eds 0  |
| WILSON  |   |  |   |                                  | Key Performanac   | e Ind.   |
| BLUE CROSS (TEXA  | AS)   |  |   |                                  | Occupancy Rate  | 87.1%  |
| Balance S   | Sheet   | Income   | Statement   |                                  | Length of Stay  | 142.9  |
| Current Assets  | 4,002,576   | Total Charges  | 10,322,108  |                                  | Average Wages   | 18.86  |
| Fixed Assets  | 5,895,017   | Contract Allowance   | -1,746,961  | -16.9%                           | Skilled Nursing   | 84.2%  |
| Other Assets  | 0   | Operating Revenue  | 12,069,069  | 116.9%                           | Ancillary Service   | 15.8%  |
| Total Assets  | 9,897,593   | Operating Expense  | 13,303,397  | 110.2%                           | Current Ratio   | 2.1  |
| Current Liabilities   | 1,913,180   | Operating Margin   | -1,234,328  | -10.2%                           | Days to Collect   | 55.3   |
| Long Term Liabilities   | -568,989  | Other Income   | 729,254   | 6.0%                             | Avg Payment Days  | 52.6   |
| Total Equity  | 8,553,402   | Other Expense  | 0   | 0.0%                             | Depreciation Rate   | 4.6%   |
| Total Liab. and Equity  | 9,897,593   | Net Profit or Loss   | (505,074)   | -4.2%                            | Return on Equity  | -5.9%  |
| 675479 FRANKLIN   | HEIGHTS NUR   | SING & REHABILITAT   | TION  |                                  | Proprietary - Corporation   | 1  |
| FRANKLIN HEIGHTS REHABILITATION   | S NURSING &   | 12/31/2020   | 366 Days Settled  | I                                |   |  |
| EL PASO, TX 79912   |   |  |   |                                  | CR Beds 132 POS Be  |  |
| EL PASO   |   |  |   |                                  |   | eds 0  |
| WISCONSIN PHYSIC  |   |  |   |                                  | Key Performanac   |  |
|   | CIANS SERVICE   |  |   |                                  | Key Performanac<br>Occupancy Rate   |  |
| Balance S   |   |  | Statement   |                                  | •   | e Ind.   |
|   |   |  | <b>Statement</b> 9,899,603                                    |                                  | Occupancy Rate  | 76.0%  |
| Balance S   | Sheet   | Income   |   | 14.8%                            | Occupancy Rate Length of Stay   | 76.0%<br>177.5<br>16.39                          |
| Balance S<br>Current Assets   | -7,126,089  | Income<br>Total Charges  | 9,899,603   |                                  | Occupancy Rate Length of Stay Average Wages   | e Ind.<br>76.0%                                  |
| Balance S Current Assets Fixed Assets   | -7,126,089<br>102,504                                       | Income Total Charges Contract Allowance  | 9,899,603<br>1,466,305  |                                  | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 76.0%<br>177.5<br>16.39<br>80.4%                 |
| Balance S Current Assets Fixed Assets Other Assets                                  | -7,126,089<br>102,504<br>38,756                             | Income Total Charges Contract Allowance Operating Revenue                                    | 9,899,603<br>1,466,305<br>8,433,298                           | 85.2%<br>86.2%                   | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 76.0%<br>177.5<br>16.39<br>80.4%<br>19.6%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | -7,126,089<br>102,504<br>38,756<br>-6,984,829               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 9,899,603<br>1,466,305<br>8,433,298<br>7,267,508              | 85.2%<br>86.2%<br>13.8%          | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 76.0%<br>177.5<br>16.39<br>80.4%<br>19.6%<br>0.7 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | -7,126,089<br>102,504<br>38,756<br>-6,984,829<br>-9,638,881 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,899,603<br>1,466,305<br>8,433,298<br>7,267,508<br>1,165,790 | 85.2%<br>86.2%<br>13.8%<br>20.6% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 76.0%<br>177.5<br>16.39<br>80.4%<br>19.6%        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675897 FRANKLIN   | NURSING HOM  | E  |  |                                      | Proprietary - Corporation   | n  |
|---|--|--|--|--------------------------------------|---|--|
| FRANKLIN NURSING  | HOME   | 12/31/2020   | 366 Days Settled   |                                      |   |  |
| FRANKLIN, TX 7785   | 6  |  |  |                                      | CR Beds 90 POS B  | eds 0  |
| ROBERTSON   |  |  |  |                                      | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |  |                                      | Occupancy Rate  | 53.8%  |
| Balance S   | heet   | Income   | Statement  |                                      | Length of Stay  | 239.5  |
| Current Assets  | 1,548,714  | Total Charges  | 4,575,674  |                                      | Average Wages   | 18.88  |
| Fixed Assets  | 96,748   | Contract Allowance   | 562,259  | 12.3%                                | Skilled Nursing   | 72.9%  |
| Other Assets  | -16,683  | Operating Revenue  | 4,013,415  | 87.7%                                | Ancillary Service   | 27.1%  |
| Total Assets  | 1,628,779  | Operating Expense  | 4,319,775  | 107.6%                               | Current Ratio   | 1.1  |
| Current Liabilities   | 1,406,846  | Operating Margin   | -306,360   | -7.6%                                | Days to Collect   | 43.7   |
| Long Term Liabilities   | 0  | Other Income   | 784,681  | 19.6%                                | Avg Payment Days  | 194.7  |
| Total Equity  | -1,245,928   | Other Expense  | 0  | 0.0%                                 | Depreciation Rate   | 149.0%   |
| Total Liab. and Equity  | 160,918  | Net Profit or Loss   | 478,321  | 11.9%                                | Return on Equity  | -38.4%   |
| 675169 FREDERIC<br>FREDERICKSBURG   |  | 10/31/2020   | ATION LP 305 Days Settled                                    | [                                    | Proprietary - Corporation   | n  |
| REHABILITATION LE   |  |  | ·  |                                      |   |  |
| FREDERICKSBURG  | , TX 78624   |  |  |                                      | CR Beds 90 POS B  | eds 0  |
| GILLESPIE   |  |  |  |                                      | Key Performanad   |  |
| WISCONSIN PHYSIC  |  |  |  |                                      | •   |  |
|   | CIANS SERVICE  |  |  |                                      | Occupancy Rate  |  |
| Balance S   |  |  | Statement  |                                      | •   | 44.5%  |
| Balance S Current Assets  | Sheet  |  | <b>Statement</b><br>1,480,820                                |                                      | Occupancy Rate  | 44.5%<br>369.3   |
|   | Sheet  | Income   |  | -5.0%                                | Occupancy Rate Length of Stay   | 44.5%<br>369.3<br>21.77                                      |
| Current Assets  | Sheet<br>175,588                                     | Income Total Charges Contract Allowance  | 1,480,820  |                                      | Occupancy Rate Length of Stay Average Wages   | 44.5%<br>369.3<br>21.77<br>124.9%                            |
| Current Assets Fixed Assets   | 5heet<br>175,588<br>137,073                          | Income Total Charges Contract Allowance  | 1,480,820<br>-73,518   | 105.0%                               | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 44.5%<br>369.3<br>21.77<br>124.9%<br>-24.9%                  |
| Current Assets Fixed Assets Other Assets                                  | 175,588<br>137,073<br>473,292                        | Income Total Charges Contract Allowance Operating Revenue                                    | 1,480,820<br>-73,518<br>1,554,338                            | 105.0%<br>199.7%                     | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 44.5%<br>369.3<br>21.77<br>124.9%<br>-24.9%<br>(0.5)         |
| Current Assets Fixed Assets Other Assets Total Assets                     | 175,588<br>137,073<br>473,292<br>785,953             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 1,480,820<br>-73,518<br>1,554,338<br>3,104,507               | 105.0%<br>199.7%<br>-99.7%           | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 24.5% 369.3 21.77 124.9% -24.9% (0.5) 54.3 (20.3)            |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 175,588<br>137,073<br>473,292<br>785,953<br>-382,426 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,480,820<br>-73,518<br>1,554,338<br>3,104,507<br>-1,550,169 | 105.0%<br>199.7%<br>-99.7%<br>-32.9% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 44.5%<br>369.3<br>21.77<br>124.9%<br>-24.9%<br>(0.5)<br>54.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|   | IP HAVEN HEAL   | LTHCARE AND REHA   | BILITATION CEI  | N                                 | Nonprofit - Church  |  |
|---|---|--|---|-----------------------------------|---|--|
| FRIENDSHIP HAVEN  |   | AND 8/31/2020 2  | 244 Days Settled  |                                   |   |  |
| FRIENDSWOOD, TX   | 77546   |  |   |                                   | CR Beds 150 POS Be  | eds 0  |
| GALVESTON   |   |  |   |                                   | Key Performanad   | e Ind.   |
| BLUE CROSS (TEXA  | AS)   |  |   |                                   | Occupancy Rate  | 67.9%  |
| Balance S   | Sheet   | Income   | Statement   |                                   | Length of Stay  | 143.7  |
| Current Assets  | 4,059,368   | Total Charges  | 9,982,152   |                                   | Average Wages   | 21.00  |
| Fixed Assets  | 0   | Contract Allowance   | 2,541,563   | 25.5%                             | Skilled Nursing   | 74.2%  |
| Other Assets  | -43,159   | Operating Revenue  | 7,440,589   | 74.5%                             | Ancillary Service   | 25.8%  |
| Total Assets  | 4,016,209   | Operating Expense  | 6,631,917   | 89.1%                             | Current Ratio   | 3.7  |
| Current Liabilities   | 1,090,472   | Operating Margin   | 808,672   | 10.9%                             | Days to Collect   | 96.7   |
| Long Term Liabilities   | 0   | Other Income   | 7,936   | 0.1%                              | Avg Payment Days  | 40.1   |
| Total Equity  | 2,925,737   | Other Expense  | 0   | 0.0%                              | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 4,016,209   | Net Profit or Loss   | 816,608   | 11.0%                             | Return on Equity  | 27.9%  |
|   | I SOUTHWEST I   | NURSING CENTER   |   |                                   | Nonprofit - Church  |  |
| FT WORTH SOUTH  |   |  |   |                                   |   |  |
| CENTER  | NEST NURSING  | 7/31/2020 3  | 666 Days Settled  |                                   |   |  |
| CENTER<br>FORT WORTH, TX 7  |   | 7/31/2020 3  | 666 Days Settled  |                                   | CR Beds 198 POS Bo  | eds 0  |
|   |   | 7/31/2020 3  | 666 Days Settled  |                                   | CR Beds 198 POS Bo  |  |
| FORT WORTH, TX 7  | 76133   |  | 666 Days Settled  |                                   |   |  |
| FORT WORTH, TX 7<br>TARRANT   | 76133<br>CIANS SERVICE  | :  | Statement   |                                   | Key Performanac   | e Ind.   |
| FORT WORTH, TX 7 TARRANT WISCONSIN PHYSIC   | 76133<br>CIANS SERVICE<br>Sheet   | :  | ·   |                                   | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b><br>64.2%                          |
| FORT WORTH, TX 7 TARRANT WISCONSIN PHYSIC Balance S   | 76133<br>CIANS SERVICE<br>Sheet   | Income   | Statement   | 9.8%                              | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 64.2%<br>182.4<br>20.51                          |
| FORT WORTH, TX 7 TARRANT WISCONSIN PHYSIC Balance S Current Assets  | 76133<br>CIANS SERVICE<br><b>Sheet</b><br>12,650,734                              | Income<br>Total Charges  | <b>Statement</b> 11,615,902                                   |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 64.2%  |
| FORT WORTH, TX 7 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 76133<br>CIANS SERVICE<br>Sheet<br>12,650,734<br>988,051                          | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>11,615,902<br>1,141,749                          | 90.2%                             | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 64.2%<br>182.4<br>20.51<br>81.8%                 |
| FORT WORTH, TX 7 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 76133  CIANS SERVICE  Sheet  12,650,734  988,051  -14,978                         | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 11,615,902 1,141,749 10,474,153                     | 90.2%<br>102.0%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 64.2%<br>182.4<br>20.57<br>81.8%                 |
| FORT WORTH, TX 7 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 76133  CIANS SERVICE  Sheet  12,650,734  988,051  -14,978  13,623,807             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 11,615,902 1,141,749 10,474,153 10,688,156          | 90.2%<br>102.0%<br>-2.0%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 64.2%<br>182.4<br>20.57<br>81.8%<br>18.2%        |
| FORT WORTH, TX 7 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 76133  CIANS SERVICE  Sheet  12,650,734  988,051  -14,978  13,623,807  11,737,731 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 11,615,902 1,141,749 10,474,153 10,688,156 -214,003 | 90.2%<br>102.0%<br>-2.0%<br>11.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 64.2%<br>182.4<br>20.57<br>81.8%<br>18.2%<br>1.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675067 GAINESVIL   | LE CONVALES                            | CENT CENTER  |                                      |                                    | Nonprofit - Church                              |                               |
|--|--|--|--------------------------------------|------------------------------------|---|-------------------------------|
| GAINESVILLE CONV   | /ALESCENT CE                           | NTER 12/31/2020                                      | 366 Days Settled                     |                                    |   |                               |
| GAINESVILLE, TX 76   | 6240                                   |  |                                      |                                    | CR Beds 112 POS B                               | eds 0                         |
| COOKE  |  |  |                                      |                                    | Key Performana                                  | ce Ind.                       |
| WISCONSIN PHYSIC   | CIANS SERVICE                          |  |                                      |                                    | Occupancy Rate                                  | 38.8%                         |
| Balance S  | Sheet                                  | Income   | Statement                            |                                    | Length of Stay                                  | 331.1                         |
| Current Assets   | 1,242,691                              | Total Charges  | 3,144,021                            |                                    | Average Wages                                   | 20.89                         |
| Fixed Assets   | 0                                      | Contract Allowance                                   | 75,610                               | 2.4%                               | Skilled Nursing                                 | 82.2%                         |
| Other Assets   | 2,306                                  | Operating Revenue                                    | 3,068,411                            | 97.6%                              | Ancillary Service                               | 17.8%                         |
| Total Assets   | 1,244,997                              | Operating Expense                                    | 3,213,541                            | 104.7%                             | Current Ratio                                   | 4.9                           |
| Current Liabilities  | 252,220                                | Operating Margin                                     | -145,130                             | -4.7%                              | Days to Collect                                 | 75.8                          |
| Long Term Liabilities                                      | 1,069,026                              | Other Income   | 603,546                              | 19.7%                              | Avg Payment Days                                | 29.1                          |
| Total Equity   | -76,249                                | Other Expense  | 0                                    | 0.0%                               | Depreciation Rate                               | 0.0%                          |
| Total Liab. and Equity                                     | 1,244,997                              | Net Profit or Loss                                   | 458,416                              | 14.9%                              | Return on Equity                                | -601.2%                       |
| 675078 GALLERIA  | RESIDENCE A                            | ND REHABILITATION                                    | CENTER                               |                                    | Proprietary - Other                             |                               |
| GALLERIA RESIDEN<br>REHABILITATION CI                      |  | 8/31/2020 3  | 666 Days Settled                     |                                    |   |                               |
| HOUSTON, TX 7706   | 3                                      |  |                                      |                                    | CR Beds 112 POS B                               | eds 0                         |
| HARRIS   |  |  |                                      |                                    | Key Performana                                  | ce Ind.                       |
| NOVITAS  |  |  |                                      |                                    | Occupancy Rate                                  | 39.8%                         |
| Balance S  | Sheet                                  | Income   | Statement                            |                                    | Length of Stay                                  | 97.0                          |
| Current Assets   | 1,260,838                              | Total Charges  | 4,530,956                            |                                    | Average Wages                                   | 04.07                         |
|  | 1,200,000                              |  |                                      |                                    |   | 21.67                         |
| Fixed Assets   | 309,199                                | Contract Allowance                                   | 506,834                              | 11.2%                              | Skilled Nursing                                 | 89.4%                         |
|  |  | Contract Allowance Operating Revenue                 | 506,834<br>4,024,122                 |                                    | Skilled Nursing Ancillary Service               |                               |
| Fixed Assets   | 309,199                                |  |                                      | 88.8%                              | · ·   | 89.4%                         |
| Fixed Assets Other Assets                                  | 309,199                                | Operating Revenue                                    | 4,024,122                            | 88.8%<br>142.1%                    | Ancillary Service                               | 89.4%<br>10.6%<br>0.6         |
| Fixed Assets Other Assets Total Assets                     | 309,199 0                              | Operating Revenue Operating Expense                  | 4,024,122<br>5,718,528               | 88.8%<br>142.1%<br>-42.1%          | Ancillary Service Current Ratio                 | 89.4%<br>10.6%<br>0.6<br>64.3 |
| Fixed Assets Other Assets Total Assets Current Liabilities | 309,199<br>0<br>1,570,037<br>1,949,240 | Operating Revenue Operating Expense Operating Margin | 4,024,122<br>5,718,528<br>-1,694,406 | 88.8%<br>142.1%<br>-42.1%<br>14.0% | Ancillary Service Current Ratio Days to Collect | 89.4%<br>10.6%                |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| UIULTL CARADOR   | IURSING AND F   | REHABILITATION CE  | NTER   |                                    | Government - City-Cour  | nty  |
|--|---|--|--|------------------------------------|---|--|
| GANADO NURSING A   | AND REHABILIT   | TATION 6/30/2020 3   | 366 Days Settled                                       |                                    |   |  |
| GANADO, TX 77962   |   |  |  |                                    | CR Beds 91 POS B  | eds 0  |
| JACKSON  |   |  |  |                                    | Key Performanad   | e Ind.   |
| BLUE CROSS (TEXA   | AS)   |  |  |                                    | Occupancy Rate  | 67.2%  |
| Balance S  | heet  | Income   | Statement  |                                    | Length of Stay  | 233.2  |
| Current Assets   | 568,165   | Total Charges  | 6,297,898  |                                    | Average Wages   | 17.12  |
| Fixed Assets   | 0   | Contract Allowance   | 1,062,748  | 16.9%                              | Skilled Nursing   | 82.1%  |
| Other Assets   | 0   | Operating Revenue  | 5,235,150  | 83.1%                              | Ancillary Service   | 17.9%  |
| Total Assets   | 568,165   | Operating Expense  | 4,901,325  | 93.6%                              | Current Ratio   |  |
| Current Liabilities  | 0   | Operating Margin   | 333,825  | 6.4%                               | Days to Collect   | 35.7   |
| Long Term Liabilities  | 0   | Other Income   | 491,962  | 9.4%                               | Avg Payment Days  | 0.0  |
| Total Equity   | 568,165   | Other Expense  | 0  | 0.0%                               | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 568,165   | Net Profit or Loss   | 825,785  | 15.8%                              | Return on Equity  | 145.3%   |
| 675650 GARDEN T  | ERRACE ALZH   | EIMER'S CENTER OF  | EXCELLENCE   |                                    | Proprietary - Other   |  |
| GARDEN TERRACE<br>OF EXCELLENCE  | AL ZHEIMER'S  |  |  |                                    |   |  |
| OI EVOETENCE   | ALZITETIMENO  | CENTER 9/30/2020 3   | 366 Days Settled                                       |                                    |   |  |
| FORT WORTH, TX 76  |   | CENTER 9/30/2020 3   | 366 Days Settled                                       |                                    | CR Beds 120 POS B   | eds 0  |
|  |   | CENTER 9/30/2020 3   | 366 Days Settled                                       |                                    | CR Beds 120 POS B   |  |
| FORT WORTH, TX 70  | 6132  | CENTER 9/30/2020 3   | 366 Days Settled                                       |                                    |   |  |
| FORT WORTH, TX 70  | 6132<br>NESSEE)   |  | Statement  |                                    | Key Performana  | e Ind.   |
| FORT WORTH, TX 70<br>TARRANT<br>BLUE CROSS (TENN   | 6132<br>NESSEE)<br>heet   |  | ·  |                                    | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 41.4%                           |
| FORT WORTH, TX 70 TARRANT BLUE CROSS (TENN Balance S   | 6132<br>NESSEE)<br>heet   | Income   | Statement  | 0.0%                               | Key Performanae<br>Occupancy Rate<br>Length of Stay   | <b>ce Ind.</b> 41.4% 35.2                      |
| FORT WORTH, TX 70 TARRANT BLUE CROSS (TENN Balance S Current Assets  | 6132<br>NESSEE)<br>heet<br>756,084  | Income<br>Total Charges  | • <b>Statement</b> 5,995,265                           |                                    | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 35.2<br>23.52                                  |
| FORT WORTH, TX 70 TARRANT BLUE CROSS (TENN Balance S Current Assets Fixed Assets   | 6132<br>NESSEE)<br>Cheet<br>756,084<br>537,022                                  | Income Total Charges Contract Allowance  | • <b>Statement</b> 5,995,265                           | 100.0%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 35.2<br>23.52<br>62.7%                         |
| FORT WORTH, TX 70 TARRANT BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets                                  | 6132<br>NESSEE)<br>Cheet<br>756,084<br>537,022<br>2,346                         | Income Total Charges Contract Allowance Operating Revenue                                    | 5,995,265<br>0<br>5,995,265                            | 100.0%<br>116.9%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 35.2<br>23.52<br>62.7%<br>37.3%                |
| FORT WORTH, TX 70 TARRANT BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 6132<br>NESSEE)<br>Sheet<br>756,084<br>537,022<br>2,346<br>1,295,452            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,995,265<br>0<br>5,995,265<br>7,010,483               | 100.0%<br>116.9%<br>-16.9%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 35.2<br>23.52<br>62.7%<br>37.3%                |
| FORT WORTH, TX 70 TARRANT BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 6132<br>NESSEE)<br>Sheet<br>756,084<br>537,022<br>2,346<br>1,295,452<br>586,590 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,995,265<br>0<br>5,995,265<br>7,010,483<br>-1,015,218 | 100.0%<br>116.9%<br>-16.9%<br>0.7% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 35.2<br>23.52<br>62.7%<br>37.3%<br>1.3<br>43.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675671 GARDEN T                    | ERRACE ALZH   | EIMER'S CENTER OF  | EXCELLENCE       |        | Proprietary - Other |        |
|------------------------------------|---------------|--------------------|------------------|--------|---------------------|--------|
| GARDEN TERRACE<br>OF EXCELLENCE    | ALZHEIMER'S ( | CENTER 11/30/2020  | 366 Days Settled |        |                     |        |
| HOUSTON, TX 7705                   | 4             |                    |                  |        | CR Beds 110 POS Be  | eds 0  |
| HARRIS                             |               |                    |                  |        | Key Performanad     | e Ind. |
| BLUE CROSS (TEN                    | NESSEE)       |                    |                  |        | Occupancy Rate      | 44.4%  |
| Balance S                          | Sheet         | Income             | Statement        |        | Length of Stay      | 26.7   |
| Current Assets                     | 2,400,857     | Total Charges      | 7,512,083        |        | Average Wages       | 23.46  |
| Fixed Assets                       | 13,411        | Contract Allowance | 221,570          | 2.9%   | Skilled Nursing     | 64.6%  |
| Other Assets                       | 311,573       | Operating Revenue  | 7,290,513        | 97.1%  | Ancillary Service   | 35.4%  |
| Total Assets                       | 2,725,841     | Operating Expense  | 8,137,539        | 111.6% | Current Ratio       | 1.7    |
| Current Liabilities                | 1,377,014     | Operating Margin   | -847,026         | -11.6% | Days to Collect     | 35.3   |
| Long Term Liabilities              | 724,841       | Other Income       | 656,299          | 9.0%   | Avg Payment Days    | 17.3   |
| Total Equity                       | 623,986       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 276.6% |
| Total Liab. and Equity             | 2,725,841     | Net Profit or Loss | (190,727)        | -2.6%  | Return on Equity    | -30.6% |
| 455555 GARDEN T                    | ERRACE HEAL   | THCARE CENTER      |                  |        | Nonprofit - Church  |        |
| GARDEN TERRACE<br>CENTER           | HEALTHCARE    | 8/31/2020 3        | 366 Days Settled |        |                     |        |
| GRAHAM, TX 76450                   |               |                    |                  |        | CR Beds 116 POS Bo  | eds 0  |
| YOUNG                              |               |                    |                  |        | Key Performanad     | e Ind. |
| BLUE CROSS (TEXA                   | AS)           |                    |                  |        | Occupancy Rate      | 47.0%  |
| Balance S                          | Sheet         | Income             | Statement        |        | Length of Stay      | 246.5  |
| Current Assets                     | 8,415,988     | Total Charges      | 5,378,738        |        | Average Wages       | 17.52  |
| Fixed Assets                       | 29,211        | Contract Allowance | 865,141          | 16.1%  | Skilled Nursing     | 79.8%  |
| Other Assets                       | 0             | Operating Revenue  | 4,513,597        | 83.9%  | Ancillary Service   | 20.2%  |
| Total Assets                       | 8,445,199     | Operating Expense  | 3,198,193        | 70.9%  | Current Ratio       | 1.8    |
| Current Liabilities                | 4,599,162     | Operating Margin   | 1,315,404        | 29.1%  | Days to Collect     | 40.7   |
|                                    |               | Other Income       | 110,384          | 2.4%   | Avg Payment Days    | 17.6   |
| Long Term Liabilities              | 0             | Other meetine      |                  |        | • • •               |        |
| Long Term Liabilities Total Equity | 3,846,037     | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 905.5% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676040 GARDEN V  | ILLA NURSING  | HOME AND REHABII   | LITATION  |   | Proprietary - Corporation   | n   |
|--|---|--|---|---|---|---|
| GARDEN VILLA NUF   | RSING HOME AN   | ND 3/31/2020 1   | 83 Days Settled   |   |   |   |
| EL CAMPO, TX 7743  | 37  |  |   |   | CR Beds 150 POS B   | eds 0   |
| WHARTON  |   |  |   |   | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   | •  |   |   | Occupancy Rate  | 67.3%   |
| Balance S  | Sheet   | Income   | Statement   |   | Length of Stay  | 150.2   |
| Current Assets   | 2,683,565   | Total Charges  | 4,923,923   |   | Average Wages   | 20.24   |
| Fixed Assets   | 13,375  | Contract Allowance   | 398,873   | 8.1%  | Skilled Nursing   | 66.6%   |
| Other Assets   | 7,079   | Operating Revenue  | 4,525,050   | 91.9%   | Ancillary Service   | 33.4%   |
| Total Assets   | 2,704,019   | Operating Expense  | 3,431,929   | 75.8%   | Current Ratio   | 4.9   |
| Current Liabilities  | 552,273   | Operating Margin   | 1,093,121   | 24.2%   | Days to Collect   | 2.5   |
| Long Term Liabilities  | 2,488   | Other Income   | 199   | 0.0%  | Avg Payment Days  | 23.2  |
| Total Equity   | 2,149,258   | Other Expense  | 0   | 0.0%  | Depreciation Rate   | 1,613.6%  |
| T-2-1112-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1   | 0.704.040   | ·  |   |   |   | =0.00   |
| i otal Liab. and Equity  | 2,704,019   | Net Profit or Loss   | 1,093,320   | 24.2%   | Return on Equity  | 50.9%   |
|  | NURSING AND   | REHABILITATION LF  | •   |   | Proprietary - Corporation   |   |
| 675790 GARLAND   | NURSING AND   | -  | •   |   |   |   |
| 675790 GARLAND GARLAND NURSING   | NURSING AND   | REHABILITATION LF  | •   |   |   | n   |
| 675790 GARLAND GARLAND NURSING   | NURSING AND   | REHABILITATION LF  | •   |   | Proprietary - Corporatio  | n<br>eds 0  |
| 675790 GARLAND GARLAND NURSING LP GARLAND, TX 75042  | NURSING AND  S AND REHABIL  | REHABILITATION LF  | •   |   | Proprietary - Corporation  CR Beds 120 POS B  | n<br>eds 0  |
| GARLAND NURSING<br>LP<br>GARLAND, TX 75042<br>DALLAS   | NURSING AND  S AND REHABIL  CIANS SERVICE   | REHABILITATION LE  | •   |   | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  | n<br>eds 0<br><b>ce Ind.</b>                          |
| GARLAND NURSING<br>LP<br>GARLAND, TX 75042<br>DALLAS<br>WISCONSIN PHYSIC   | NURSING AND  S AND REHABIL  CIANS SERVICE   | REHABILITATION LE  | 366 Days Settled  |   | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  | neds 0  ce Ind. 50.3%                                 |
| GARLAND NURSING LP GARLAND, TX 75042 DALLAS WISCONSIN PHYSIC Balance S   | NURSING AND  AND REHABIL  CIANS SERVICE   | REHABILITATION LE ITATION 12/31/2020   | 366 Days Settled  |   | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | n<br>eds 0<br><b>ce Ind.</b><br>50.3%                 |
| GARLAND NURSING LP GARLAND, TX 75042 DALLAS WISCONSIN PHYSIC Balance S Current Assets  | NURSING AND  B AND REHABIL  CIANS SERVICE  Sheet  221,446   | REHABILITATION LE  ITATION 12/31/2020  Income  Total Charges  Contract Allowance   | 366 Days Settled Statement 2,759,344                        | -9.4%   | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | neds 0  ce Ind. 50.3% 282.7                           |
| GARLAND NURSING LP GARLAND, TX 75042 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | NURSING AND  B AND REHABIL  CIANS SERVICE  Sheet  221,446  120,063                                | REHABILITATION LE  ITATION 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 366 Days Settled  Statement  2,759,344  -259,476            | -9.4%<br>109.4%                               | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | neds 0  ce Ind. 50.3% 282.7 20.93                     |
| GARLAND NURSING LP GARLAND, TX 75042 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | NURSING AND  B AND REHABIL  CIANS SERVICE  Sheet  221,446  120,063  4,354,485                     | REHABILITATION LE  ITATION 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                      | Statement 2,759,344 -259,476 3,018,820                      | -9.4%<br>109.4%<br>162.4%                     | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | n seds 0 ce Ind. 50.3% 282.7 20.93 124.6% -24.6% (0.2 |
| GARLAND NURSING LP GARLAND, TX 75042 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | NURSING AND  B AND REHABIL  CIANS SERVICE  Sheet  221,446  120,063  4,354,485  4,695,994          | REHABILITATION LE  ITATION 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | Statement 2,759,344 -259,476 3,018,820 4,902,867            | -9.4%<br>109.4%<br>162.4%<br>-62.4%           | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | neds 0  ce Ind. 50.3% 282.7 20.93 124.6% -24.6%       |
| GARLAND NURSING LP GARLAND, TX 75042 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | NURSING AND E AND REHABIL CIANS SERVICE Sheet  221,446  120,063  4,354,485  4,695,994  -1,137,898 | REHABILITATION LE  ITATION 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | Statement 2,759,344 -259,476 3,018,820 4,902,867 -1,884,047 | -9.4%<br>109.4%<br>162.4%<br>-62.4%<br>-23.8% | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | n seds 0 ce Ind. 50.3% 282.7 20.9% 124.6% (0.2 46.6   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676192 GARNET H   | ILL REHABILIT                                   | ATION AND SKILLED   | CARE  |                                   | Nonprofit - Church  |  |
|---|---|---|---|-----------------------------------|---|--|
| GARNET HILL REHA<br>SKILLED CARE  | BILITATION AN                                   | D 9/30/2020 3   | 366 Days Settled  |                                   |   |  |
| WYLIE, TX 75098   |   |   |   |                                   | CR Beds 128 POS Be  | eds 0  |
| DALLAS  |   |   |   |                                   | Key Performanad   | e Ind.   |
| BLUE CROSS (TEXA  | AS)   |   |   |                                   | Occupancy Rate  | 79.6%  |
| Balance S   | heet  | Income  | Statement   |                                   | Length of Stay  | 90.1   |
| Current Assets  | 1,554,828                                       | Total Charges   | 12,454,228  |                                   | Average Wages   | 19.11  |
| Fixed Assets  | 0   | Contract Allowance  | 2,203,509   | 17.7%                             | Skilled Nursing   | 75.4%  |
| Other Assets  | 0   | Operating Revenue   | 10,250,719  | 82.3%                             | Ancillary Service   | 24.6%  |
| Total Assets  | 1,554,828                                       | Operating Expense   | 10,093,663  | 98.5%                             | Current Ratio   | 1.4  |
| Current Liabilities   | 1,082,206                                       | Operating Margin  | 157,056   | 1.5%                              | Days to Collect   | 48.7   |
| Long Term Liabilities   | 75,110  | Other Income  | 1,707,585   | 16.7%                             | Avg Payment Days  | 27.4   |
| Total Equity  | 397,512   | Other Expense   | 0   | 0.0%                              | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 1,554,828                                       | Net Profit or Loss  | 1,864,639   | 18.2%                             | Return on Equity  | 469.1%   |
| 676177 GARRISON   | I NURSING HOM                                   | /IE & REHABILITATIO   | ON CENTER   |                                   | Proprietary - Corporation   | า  |
| GARRISON NURSIN<br>REHABILITATION C   |   | 12/31/2020  | 366 Days Settled  |                                   |   |  |
| GARRISON, TX 7594   | 16  |   |   |                                   | 00 0 1 00 000 0   |  |
| NACOGDOCHES   | .0  |   |   |                                   | CR Beds 93 POS Bo   | eds 0  |
|   |   |   |   |                                   | Key Performanac   |  |
| BLUE CROSS (TEXA  |   |   |   |                                   |   |  |
| BLUE CROSS (TEXA  | AS)   | Income  | Statement   |                                   | Key Performanac   | e Ind.   |
| ,   | AS)<br>Sheet                                    | Income<br>Total Charges   | • <b>Statement</b><br>6,081,474                           |                                   | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 73.7%                             |
| Balance S   | AS)<br>Sheet                                    |   |   | 14.1%                             | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 73.7%<br>195.9                                   |
| Balance S Current Assets  | AS)<br>Sheet<br>3,072,968                       | Total Charges   | 6,081,474   |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 73.7%<br>195.9<br>15.56                          |
| Balance S Current Assets Fixed Assets   | AS)<br>Sheet<br>3,072,968<br>101,072            | Total Charges Contract Allowance  | 6,081,474<br>858,742                                      | 85.9%                             | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 73.7%<br>195.9<br>15.56<br>81.7%                 |
| Balance S Current Assets Fixed Assets Other Assets                                  | AS)<br>Sheet<br>3,072,968<br>101,072<br>0       | Total Charges Contract Allowance Operating Revenue                                    | 6,081,474<br>858,742<br>5,222,732                         | 85.9%<br>100.7%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 73.7%<br>195.9<br>15.56<br>81.7%<br>18.3%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet 3,072,968 101,072 0 3,174,040         | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 6,081,474<br>858,742<br>5,222,732<br>5,257,549            | 85.9%<br>100.7%<br>-0.7%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 73.7%<br>195.9<br>15.56<br>81.7%<br>18.3%<br>3.9 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet 3,072,968 101,072 0 3,174,040 791,169 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,081,474<br>858,742<br>5,222,732<br>5,257,549<br>-34,817 | 85.9%<br>100.7%<br>-0.7%<br>23.8% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 73.7%<br>195.9<br>15.56<br>81.7%<br>18.3%<br>3.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| MANOR NURSI   | NG HOME  |   |  | Proprietary - Corporation       | l                     |
|---------------|--|---|--|---------------------------------|-----------------------|
| URSING HOME   | 12/31/2020   | 366 Days Settled  | I  |                                 |                       |
| 0             |  |   |  | CR Beds 76 POS Be               | eds 0                 |
|               |  |   |  | Key Performanac                 | e Ind.                |
| CIANS SERVICE |  |   |  | Occupancy Rate                  | 56.8%                 |
| heet          | Income   | Statement   |  | Length of Stay                  | 120.7                 |
| 726,816       | Total Charges  | 3,381,180   |  | Average Wages                   | 19.10                 |
| 100,586       | Contract Allowance   | 217,073   | 6.4%   | Skilled Nursing                 | 84.3%                 |
| 6,055         | Operating Revenue  | 3,164,107   | 93.6%  | Ancillary Service               | 15.7%                 |
| 833,457       | Operating Expense  | 3,987,387   | 126.0%   | Current Ratio                   | 0.6                   |
| 1,129,061     | Operating Margin   | -823,280  | -26.0%   | Days to Collect                 | 26.5                  |
| 0             | Other Income   | 798,619   | 25.2%  | Avg Payment Days                | 175.5                 |
| -460,285      | Other Expense  | 0   | 0.0%   | Depreciation Rate               | 63.7%                 |
| 668,776       | Net Profit or Loss   | (24,661)  | -0.8%  | Return on Equity                | 5.4%                  |
| ARE CENTER    |  |   |  | Unknown                         |                       |
| ΓER           | 9/30/2020 3  | 666 Days Settled  |  |                                 |                       |
| 502           |  |   |  | CR Beds 0 POS Be                | eds 0                 |
|               |  |   |  | Key Performanac                 | e Ind.                |
| NS)           |  |   |  | Occupancy Rate                  | 0.0%                  |
| heet          | Income   | Statement   |  | Length of Stay                  |                       |
| 0             | Total Charges  | 0   |  | Average Wages                   |                       |
| 0             | Contract Allowance   | 0   | 0.0%   | Skilled Nursing                 | 0.0%                  |
|               |  |   |  |                                 |                       |
| 0             | Operating Revenue  | 0   | 0.0%   | Ancillary Service               | 0.0%                  |
| 0             | Operating Revenue Operating Expense  | 0   |  | Ancillary Service Current Ratio |                       |
|               | _  |   | 0.0%   | •                               |                       |
| 0             | Operating Expense  | 0   | 0.0%<br>0.0%   | Current Ratio                   |                       |
| 0             | Operating Expense Operating Margin   | 0   | 0.0%<br>0.0%<br>0.0%   | Current Ratio  Days to Collect  |                       |
|               | CIANS SERVICE heet  726,816 100,586 6,055 833,457 1,129,061 0 -460,285 668,776 ARE CENTER FER 502 AS) heet | CIANS SERVICE heet Income  726,816 Total Charges  100,586 Contract Allowance 6,055 Operating Revenue  833,457 Operating Expense  1,129,061 Operating Margin 0 Other Income  -460,285 Other Expense 668,776 Net Profit or Loss  ARE CENTER  FER 9/30/2020 3  S) heet Income  0 Total Charges | 12/31/2020 366 Days Settled   12/3 | CIANS SERVICE                   | CR Beds 76   POS Beta |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 073304 0.22  | RESIDENCE AN   | ID REHABILITATION  | CENTER  |  | Government - County  |  |
|--|--|--|---|--|--|--|
| GIDDINGS RESIDEN<br>REHABILITATION CE  |  | 8/31/2020 3  | 366 Days Settled  |  |  |  |
| GIDDINGS, TX 78942   | 2  |  |   |  | CR Beds 88 POS B   | eds 0  |
| LEE  |  |  |   |  | Key Performana   | ce Ind.  |
| NOVITAS  |  |  |   |  | Occupancy Rate   | 47.9%  |
| Balance S  | heet   | Income   | Statement   |  | Length of Stay   | 181.6  |
| Current Assets   | 590,677  | Total Charges  | 4,688,009   |  | Average Wages  | 15.99  |
| Fixed Assets   | 167,202  | Contract Allowance   | 513,532   | 11.0%  | Skilled Nursing  | 87.4%  |
| Other Assets   | 0  | Operating Revenue  | 4,174,477   | 89.0%  | Ancillary Service  | 12.6%  |
| Total Assets   | 757,879  | Operating Expense  | 3,615,636   | 86.6%  | Current Ratio  | (3.2)  |
| Current Liabilities  | -184,718   | Operating Margin   | 558,841   | 13.4%  | Days to Collect  | 29.5   |
| Long Term Liabilities  | 0  | Other Income   | 287,541   | 6.9%   | Avg Payment Days   | 64.3   |
| Total Equity   | 942,597  | Other Expense  | 0   | 0.0%   | Depreciation Rate  | -62.8%   |
| Total Liab. and Equity   | 757,879  | Net Profit or Loss   | 846,382   | 20.3%  | Return on Equity   | 89.8%  |
| OZEGOA CU MED NI   |  |  |   |  |  |  |
| 675801 GILMER NU   | JRSING AND RI  | EHABILITATION LP   |   |  | Proprietary - Corporatio   | n  |
| GILMER NURSING A   |  |  | 366 Days Settled  | t  | Proprietary - Corporatio   | n  |
| 0.000  |  |  | 366 Days Settled  | d  | Proprietary - Corporatio  CR Beds 111 POS B  |  |
| GILMER NURSING A<br>LP   |  |  | 366 Days Settled  | d  |  | eds 0  |
| GILMER NURSING A<br>LP<br>GILMER, TX 75644   | ND REHABILITA  |  | 366 Days Settled  | d  | CR Beds 111 POS B  | eds 0  |
| GILMER NURSING A<br>LP<br>GILMER, TX 75644<br>UPSHUR   | ND REHABILITA  | ATION 12/31/2020   | 366 Days Settled  | d  | CR Beds 111 POS B  | eds 0<br>ce Ind.                               |
| GILMER NURSING A<br>LP<br>GILMER, TX 75644<br>UPSHUR<br>BLUE CROSS (TEXA   | ND REHABILITA<br>S)<br>heet  | ATION 12/31/2020   | ·   | d  | CR Beds 111 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>52.9%               |
| GILMER NURSING A<br>LP<br>GILMER, TX 75644<br>UPSHUR<br>BLUE CROSS (TEXA<br>Balance S  | ND REHABILITA<br>S)<br>heet  | ATION 12/31/2020<br>Income   | Statement   |  | CR Beds 111 POS B  Key Performanae  Occupancy Rate  Length of Stay   | eds 0 ce Ind. 52.9% 223.3                      |
| GILMER NURSING A<br>LP<br>GILMER, TX 75644<br>UPSHUR<br>BLUE CROSS (TEXA<br>Balance S<br>Current Assets  | .ND REHABILITA<br>.S)<br>heet<br>-55,823   | ATION 12/31/2020<br>Income<br>Total Charges  | <b>Statement</b> 2,697,816                                    | -14.6%   | CR Beds 111 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 ce Ind. 52.9% 223.3 18.33                |
| GILMER NURSING A<br>LP<br>GILMER, TX 75644<br>UPSHUR<br>BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets                          | .ND REHABILITA<br>AS)<br>heet<br>-55,823<br>162,674                                    | ATION 12/31/2020  Income  Total Charges  Contract Allowance                                  | Statement<br>2,697,816<br>-393,572                            | -14.6%<br>114.6%                               | CR Beds 111 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind. 52.9% 223.3 18.33 121.1%        |
| GILMER NURSING A LP GILMER, TX 75644 UPSHUR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | .ND REHABILITA<br>AS)<br>heet<br>-55,823<br>162,674<br>-580,174                        | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 2,697,816 -393,572 3,091,388                        | -14.6%<br>114.6%<br>141.9%                     | CR Beds 111 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0  ce Ind. 52.9% 223.3 18.33 121.1% -21.1% |
| GILMER NURSING ALP GILMER, TX 75644 UPSHUR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                      | .ND REHABILITA<br>AS)<br>heet<br>-55,823<br>162,674<br>-580,174<br>-473,323            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 2,697,816 -393,572 3,091,388 4,386,036              | -14.6%<br>114.6%<br>141.9%<br>-41.9%           | CR Beds 111 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0 52.9% 223.3 18.33 121.1% -21.1% 0.7      |
| GILMER NURSING A LP GILMER, TX 75644 UPSHUR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | .ND REHABILITA<br>AS)<br>heet<br>-55,823<br>162,674<br>-580,174<br>-473,323<br>-78,898 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,697,816<br>-393,572<br>3,091,388<br>4,386,036<br>-1,294,648 | -14.6%<br>114.6%<br>141.9%<br>-41.9%<br>-17.7% | CR Beds 111 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 52.9% 223.3 18.33 121.1% -21.1% 0.7 7.4  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675572 GLEN ROS                               | E NURSING AN                                    | D REHAB CENTER  |  |                                 | Proprietary - Corporation                                       | า                                      |
|---|---|---|--|---------------------------------|---|--|
| GLEN ROSE NURSI<br>CENTER                     | NG AND REHAB                                    | 12/31/2020  | 366 Days Settled                               |                                 |   |  |
| GLEN ROSE, TX 760                             | )43   |   |  |                                 | CR Beds 118 POS B   | eds 0                                  |
| SOMERVELL                                     |   |   |  |                                 | Key Performanad   | e Ind.                                 |
| WISCONSIN PHYSI                               | CIANS SERVICE                                   |   |  |                                 | Occupancy Rate  | 59.5%                                  |
| Balance S                                     | Sheet   | Income  | Statement                                      |                                 | Length of Stay  | 118.0                                  |
| Current Assets                                | 2,883,341                                       | Total Charges   | 8,012,895                                      |                                 | Average Wages   | 21.39                                  |
| Fixed Assets                                  | 22,248  | Contract Allowance  | 767,910  | 9.6%                            | Skilled Nursing   | 63.5%                                  |
| Other Assets                                  | 750   | Operating Revenue   | 7,244,985                                      | 90.4%                           | Ancillary Service   | 36.5%                                  |
| Total Assets                                  | 2,906,339                                       | Operating Expense   | 6,630,892                                      | 91.5%                           | Current Ratio   | 3.0                                    |
| Current Liabilities                           | 961,307   | Operating Margin  | 614,093  | 8.5%                            | Days to Collect   | 58.6                                   |
| Long Term Liabilities                         | 31,995  | Other Income  | 721,962  | 10.0%                           | Avg Payment Days  | 14.0                                   |
| Total Equity                                  | 1,913,037                                       | Other Expense   | 0  | 0.0%                            | Depreciation Rate   | 117.0%                                 |
| Total Liab. and Equity                        | 2,906,339                                       | Net Profit or Loss  | 1,336,055                                      | 18.4%                           | Return on Equity  | 69.8%                                  |
| 455494 GLENVIEV                               | / WELLNESS &                                    | REHABILITATION  |  |                                 | Nonprofit - Church  |  |
| GLENVIEW WELLNE                               | ESS & REHABILI                                  | TATION 8/31/2020 3  | 366 Days Settled                               |                                 |   |  |
| NORTH RICHLAND                                | HILLS, TX 76180                                 | )   |  |                                 | CR Beds 163 POS B   | eds 0                                  |
| TARRANT                                       |   |   |  |                                 | Key Performanad   | e Ind.                                 |
| HIGHMARK MEDICA                               | ARE SERVICES                                    |   |  |                                 | Occupancy Rate  | 52.1%                                  |
| Balance S                                     | Sheet   | Income  | Statement                                      |                                 | Length of Stay  | 75.9                                   |
| Current Assets                                |   | Total Charges   | 9,834,391                                      |                                 | Average Wages   |  |
|   | 18,580,753                                      | Total Charges   | 3,004,031                                      |                                 | Trolago Tragos  | 20.31                                  |
| Fixed Assets                                  | 18,580,753<br>442,281                           | Contract Allowance  | 1,115,503                                      | 11.3%                           | Skilled Nursing   |  |
| Fixed Assets Other Assets                     |   | Contract Allowance  |  |                                 |   | 20.31                                  |
|   | 442,281   | Contract Allowance  | 1,115,503                                      | 88.7%                           | Skilled Nursing   | 20.31<br>74.5%                         |
| Other Assets                                  | 442,281<br>-150,292                             | Contract Allowance Operating Revenue                                    | 1,115,503<br>8,718,888                         | 88.7%                           | Skilled Nursing Ancillary Service Current Ratio                 | 20.31<br>74.5%<br>25.5%                |
| Other Assets Total Assets                     | 442,281<br>-150,292<br>18,872,742               | Contract Allowance Operating Revenue Operating Expense                  | 1,115,503<br>8,718,888<br>8,390,324            | 88.7%<br>96.2%<br>3.8%          | Skilled Nursing Ancillary Service Current Ratio                 | 20.31<br>74.5%<br>25.5%<br>1.1         |
| Other Assets Total Assets Current Liabilities | 442,281<br>-150,292<br>18,872,742<br>16,803,015 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,115,503<br>8,718,888<br>8,390,324<br>328,564 | 88.7%<br>96.2%<br>3.8%<br>11.0% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 20.31<br>74.5%<br>25.5%<br>1.1<br>47.3 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| CRES LIVING A                              | AND REHABILITATION  | N CENTER  |   | Nonprofit - Church  |  |
|--|---|---|---|---|--|
| /ING AND<br>ENTER                          | 6/30/2020 3   | 366 Days Settled  |   |   |  |
|  |   |   |   | CR Beds 264 POS B   | eds 0  |
|  |   |   |   | Key Performana  | ce Ind.  |
| CIANS SERVICE                              |   |   |   | Occupancy Rate  | 70.8%  |
| heet                                       | Income  | Statement   |   | Length of Stay  | 453.2  |
| 13,671,937                                 | Total Charges   | 26,840,068  |   | Average Wages   | 21.18  |
| 993,475                                    | Contract Allowance  | 8,034,399   | 29.9%   | Skilled Nursing   | 62.5%  |
| 9,218,028                                  | Operating Revenue   | 18,805,669  | 70.1%   | Ancillary Service   | 37.5%  |
| 23,883,440                                 | Operating Expense   | 15,723,215  | 83.6%   | Current Ratio   | 3.2  |
| 4,312,817                                  | Operating Margin  | 3,082,454   | 16.4%   | Days to Collect   | 43.3   |
| 9,288,012                                  | Other Income  | 22,845  | 0.1%  | Avg Payment Days  | 20.8   |
| 10,282,611                                 | Other Expense   | 0   | 0.0%  | Depreciation Rate   | 62.1%  |
| 23,883,440                                 | Net Profit or Loss  | 3,105,299   | 16.5%   | Return on Equity  | 30.2%  |
| ALTHCARE AN                                |   |   |   | Proprietary - Corporatio  | n  |
| ENTER                                      |   |   | A .   |   |  |
|  |   | ooo Days Collice  | 4   |   |  |
| 68   |   | ood Days Comoc  | 4   | CR Beds 125 POS B   | eds 0  |
|  |   | ooo bays oomoo  | 1   | Key Performana  |  |
|  |   | ooo bays oomoo  | •   |   |  |
| 68   | Income  | Statement   | •   | Key Performana  | ce Ind.  |
| 68<br>AS)<br>Sheet                         | Income<br>Total Charges   | ŕ   | •   | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 55.6%   |
| 68<br>AS)<br>Sheet                         |   | Statement   |   | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 55.6%<br>195.8   |
| AS) Sheet 1,177,765                        | Total Charges   | • <b>Statement</b><br>5,279,757   | -13.2%  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 55.6%<br>195.8<br>20.58  |
| 68<br>AS)<br>Sheet<br>1,177,765<br>0       | Total Charges Contract Allowance  | Statement<br>5,279,757<br>-697,818  | -13.2%<br>113.2%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 55.6%<br>195.8<br>20.58<br>75.3%   |
| AS) Sheet 1,177,765 0                      | Total Charges Contract Allowance Operating Revenue  | 5,279,757<br>-697,818<br>5,977,575  | -13.2%<br>113.2%<br>101.2%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 55.6%<br>195.8<br>20.58<br>75.3%<br>24.7%  |
| AS) Sheet 1,177,765 0 1,177,765            | Total Charges Contract Allowance Operating Revenue Operating Expense  | 5,279,757<br>-697,818<br>5,977,575<br>6,047,969   | -13.2%<br>113.2%<br>101.2%<br>-1.2%   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 55.6%<br>195.8<br>20.58<br>75.3%<br>24.7%<br>2.7   |
| 68 AS) Sheet 1,177,765 0 1,177,765 432,042 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin   | 5,279,757<br>-697,818<br>5,977,575<br>6,047,969<br>-70,394  | -13.2%<br>113.2%<br>101.2%<br>-1.2%<br>5.3%   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 55.6%<br>195.8<br>20.58<br>75.3%<br>24.7%<br>2.7<br>99.7   |
|  | VING AND ENTER  CIANS SERVICE 13,671,937 993,475 9,218,028 23,883,440 4,312,817 9,288,012 10,282,611 23,883,440  EREEK HEALTH | CIANS SERVICE  Sheet Income  13,671,937 Total Charges  993,475 Contract Allowance  9,218,028 Operating Revenue  23,883,440 Operating Expense  4,312,817 Operating Margin  9,288,012 Other Income  10,282,611 Other Expense  23,883,440 Net Profit or Loss  EREEK HEALTHCARE AND REHABIL | Income Statement  13,671,937 Total Charges 26,840,068 993,475 Contract Allowance 8,034,399 9,218,028 Operating Revenue 18,805,669 23,883,440 Operating Expense 15,723,215 4,312,817 Operating Margin 3,082,454 9,288,012 Other Income 22,845 10,282,611 Other Expense 0 23,883,440 Net Profit or Loss 3,105,299 | ## CIANS SERVICE   CIANS SERVICE   Income Statement   | CR Beds 264   POS B     Key Performance   Clans Service   Cl |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675690 GOLDEN E   | STATES REHA  | BILITATION CENTER  |  |   | Proprietary - Other  |  |
|---|--|--|--|---|--|--|
| GOLDEN ESTATES<br>CENTER  | REHABILITATIO  | N 12/31/2020   | 366 Days Settled   | d   |  |  |
| SAN ANTONIO, TX 7   | 78201  |  |  |   | CR Beds 93 POS B   | eds 0  |
| BEXAR   |  |  |  |   | Key Performana   | ce Ind.  |
| BLUE CROSS (TEXA  | AS)  |  |  |   | Occupancy Rate   | 71.4%  |
| Balance S   | Sheet  | Income   | Statement  |   | Length of Stay   | 119.2  |
| Current Assets  | 4,957,066  | Total Charges  | 8,354,986  |   | Average Wages  | 22.79  |
| Fixed Assets  | 91,866   | Contract Allowance   | -192,883   | -2.3%                                       | Skilled Nursing  | 74.1%  |
| Other Assets  | 469,943  | Operating Revenue  | 8,547,869  | 102.3%                                      | Ancillary Service  | 25.9%  |
| Total Assets  | 5,518,875  | Operating Expense  | 7,554,641  | 88.4%                                       | Current Ratio  | 2.1  |
| Current Liabilities   | 2,408,503  | Operating Margin   | 993,228  | 11.6%                                       | Days to Collect  | 89.3   |
| Long Term Liabilities   | 0  | Other Income   | 2,560  | 0.0%  | Avg Payment Days   | 22.9   |
| Total Equity  | 3,110,372  | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 43.6%  |
| Total Liab. and Equity  | 5,518,875  | Net Profit or Loss   | 995,788  | 11.6%                                       | Return on Equity   | 32.0%  |
|   |  |  |  |   |  |  |
| 455672 GOLDEN P   | PALMS RETIREN  | MENT AND HEALTH (  | CENTER   |   | Proprietary - Corporatio   | n  |
| 455672 GOLDEN P  GOLDEN PALMS RE HEALTH CENTER  |  |  | CENTER  366 Days Settled   | d   | Proprietary - Corporatio   | n  |
| GOLDEN PALMS RE   | TIREMENT AND   |  |  | d   | Proprietary - Corporation  CR Beds 60 POS B  |  |
| GOLDEN PALMS RE<br>HEALTH CENTER  | TIREMENT AND   |  |  | d   |  | eds 0  |
| GOLDEN PALMS RE<br>HEALTH CENTER<br>HARLINGEN, TX 785   | TIREMENT AND   | ) 12/31/2020   |  | d   | CR Beds 60 POS B   | eds 0  |
| GOLDEN PALMS RE<br>HEALTH CENTER<br>HARLINGEN, TX 785<br>CAMERON  | ETIREMENT AND<br>550<br>CIANS SERVICE                                  | 0 12/31/2020   |  | 1   | CR Beds 60 POS B <b>Key Performana</b>   | eds 0<br>ce Ind.   |
| GOLDEN PALMS RE<br>HEALTH CENTER<br>HARLINGEN, TX 785<br>CAMERON<br>WISCONSIN PHYSIC  | ETIREMENT AND<br>550<br>CIANS SERVICE<br>Sheet                         | 0 12/31/2020   | 366 Days Settled   | 1   | CR Beds 60 POS B <b>Key Performana</b> Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>55.2%                                   |
| GOLDEN PALMS REHEALTH CENTER HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC   | ETIREMENT AND<br>550<br>CIANS SERVICE<br>Sheet                         | ) 12/31/2020<br>Income   | 366 Days Settled   |   | CR Beds 60 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>55.2%<br>31.0                           |
| GOLDEN PALMS REHEALTH CENTER HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S Current Assets  | ETIREMENT AND 550  CIANS SERVICE 6heet  -1,050,264                     | Income Total Charges   | 366 Days Settled  • Statement  5,376,687   | -7.5%                                       | CR Beds 60 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>55.2%<br>31.0<br>17.09                         |
| GOLDEN PALMS REHEALTH CENTER HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | ETIREMENT AND 550  CIANS SERVICE Sheet  -1,050,264                     | Income Total Charges Contract Allowance  | 366 Days Settled  • Statement  5,376,687  -405,008                                 | -7.5%<br>107.5%                             | CR Beds 60 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind.  55.2%  31.0  17.09  42.8%                          |
| GOLDEN PALMS REHEALTH CENTER HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE  CHARS SERVICE  CHARS -1,050,264  0 0                    | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  5,376,687  -405,008  5,781,695                        | -7.5%<br>107.5%<br>125.5%                   | CR Beds 60 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                                      | eds 0  ce Ind.  55.2%  31.0  17.09  42.8%  57.2%                   |
| GOLDEN PALMS REHEALTH CENTER HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ETIREMENT AND  550  CIANS SERVICE  6heet  -1,050,264  0  0  -1,050,264 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  5,376,687  -405,008  5,781,695  7,255,710             | -7.5%<br>107.5%<br>125.5%<br>-25.5%         | CR Beds 60 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                        | eds 0 <b>ce Ind.</b> 55.2%  31.0  17.09  42.8%  57.2%  (0.7)       |
| GOLDEN PALMS REHEALTH CENTER HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  CIANS SERVICE  -1,050,264  0  -1,050,264  1,457,637     | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  5,376,687  -405,008  5,781,695  7,255,710  -1,474,015 | -7.5%<br>107.5%<br>125.5%<br>-25.5%<br>0.0% | CR Beds 60 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 <b>ce Ind.</b> 55.2%  31.0  17.09  42.8%  57.2%  (0.7)  52.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675490 GOLDEN V                      | 'ILLA         |                    |                  |        | Proprietary - Corporatio | n       |
|--------------------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| GOLDEN VILLA                         |               | 12/31/2020         | 366 Days Settled | ł      |                          |         |
| ATLANTA, TX 75551                    |               |                    |                  |        | CR Beds 120 POS B        | eds 0   |
| CASS                                 |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC                     | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 70.7%   |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay           | 101.8   |
| Current Assets                       | 4,288,943     | Total Charges      | 12,752,476       |        | Average Wages            | 15.84   |
| Fixed Assets                         | 428,015       | Contract Allowance | 2,523,672        | 19.8%  | Skilled Nursing          | 78.5%   |
| Other Assets                         | 0             | Operating Revenue  | 10,228,804       | 80.2%  | Ancillary Service        | 21.5%   |
| Total Assets                         | 4,716,958     | Operating Expense  | 7,507,920        | 73.4%  | Current Ratio            | 7.3     |
| Current Liabilities                  | 590,230       | Operating Margin   | 2,720,884        | 26.6%  | Days to Collect          | 49.8    |
| Long Term Liabilities                | 0             | Other Income       | 1,250,356        | 12.2%  | Avg Payment Days         | 19.6    |
| Total Equity                         | 4,126,728     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 125.6%  |
| Total Liab. and Equity               | 4,716,958     | Net Profit or Loss | 3,963,579        | 38.7%  | Return on Equity         | 96.0%   |
| 675406 GOLDEN Y                      | EARS NURSING  | AND REHABILITAT    | ION CENTER       |        | Proprietary - Corporatio | n       |
| GOLDEN YEARS NU<br>REHABILITATION CI |               | 9/30/2020 3        | 366 Days Settled |        |                          |         |
| MARLIN, TX 76661                     |               |                    |                  |        | CR Beds 96 POS B         | eds 0   |
| FALLS                                |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC                     | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 39.6%   |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay           | 137.8   |
| Current Assets                       | 746,020       | Total Charges      | 6,791,274        |        | Average Wages            | 25.00   |
| Fixed Assets                         | 205,505       | Contract Allowance | 3,128,690        | 46.1%  | Skilled Nursing          | 81.9%   |
| Other Assets                         | 1,942         | Operating Revenue  | 3,662,584        | 53.9%  | Ancillary Service        | 18.1%   |
| Total Assets                         | 953,467       | Operating Expense  | 4,284,849        | 117.0% | Current Ratio            | 1.3     |
| Current Liabilities                  | 583,419       | Operating Margin   | -622,265         | -17.0% | Days to Collect          | 46.2    |
| Long Term Liabilities                | 180,189       | Other Income       | 769,816          | 21.0%  | Avg Payment Days         | 48.9    |
| Total Equity                         | 189,859       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 135.8%  |
| Total Liab. and Equity               | 953,467       | Net Profit or Loss | 147,551          | 4.0%   | Return on Equity         | 77.7%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676086 GOLDTHW   | AITE HEALTH 8  | REHAB CENTER   |  |   | Nonprofit - Church  |                                  |
|--|--|--|--|---|---|----------------------------------|
| GOLDTHWAITE HEA  | LTH & REHAB  | 8/31/2020 3  | 866 Days Settled   |   |   |                                  |
| GOLDTHWAITE, TX  | 76844  |  |  |   | CR Beds 94 POS B  | eds 0                            |
| MILLS  |  |  |  |   | Key Performana  | ce Ind.                          |
| BLUE CROSS (TEXA   | AS)  |  |  |   | Occupancy Rate  | 45.6%                            |
| Balance S  | heet   | Income   | Statement  |   | Length of Stay  | 227.4                            |
| Current Assets   | 1,017,741  | Total Charges  | 4,325,386  |   | Average Wages   | 17.84                            |
| Fixed Assets   | 2,403  | Contract Allowance   | 807,079  | 18.7%                                       | Skilled Nursing   | 59.9%                            |
| Other Assets   | 0  | Operating Revenue  | 3,518,307  | 81.3%                                       | Ancillary Service   | 40.1%                            |
| Total Assets   | 1,020,144  | Operating Expense  | 3,462,510  | 98.4%                                       | Current Ratio   | 4.8                              |
| Current Liabilities  | 212,753  | Operating Margin   | 55,797   | 1.6%  | Days to Collect   | 40.1                             |
| Long Term Liabilities  | 9,142  | Other Income   | 798,059  | 22.7%                                       | Avg Payment Days  | 18.6                             |
| Total Equity   | 798,249  | Other Expense  | 0  | 0.0%  | Depreciation Rate   | 277.2%                           |
| Total Liab. and Equity   | 1,020,144  | Net Profit or Loss   | 853,856  | 24.3%                                       | Return on Equity  | 107.0%                           |
| 675025 GOOD SAN  | MARITAN SOCIE  | TYWHITE ACRES  |  |   | Nonprofit - Church  |                                  |
| GOOD SAMARITAN<br>ACRES  | SOCIETYWHI7  | TF 12/31/2020  | 000 5 0 44 1   |   |   |                                  |
|  |  | 12/01/2020   | 366 Days Settled   |   |   |                                  |
| EL PASO, TX 79912  |  | 12/01/2020   | 366 Days Settled   |   | CR Beds 128 POS B   | eds 0                            |
| EL PASO, TX 79912<br>EL PASO   |  | 120112020  | 366 Days Settled   |   | CR Beds 128 POS B   |                                  |
| •  | STATE)   | 120112020  | 366 Days Settled   |   |   |                                  |
| EL PASO  | ŕ  |  | Statement  |   | Key Performana  | ce Ind.                          |
| EL PASO<br>BLUE SHIELD (TRI-S  | Sheet  |  | ·  |   | Key Performanae<br>Occupancy Rate   | ce Ind.<br>81.6%                 |
| EL PASO BLUE SHIELD (TRI-S Balance S   | Sheet  | Income   | Statement  |   | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 81.6%<br>130.4                   |
| EL PASO  BLUE SHIELD (TRI-S  Balance S  Current Assets   | 1,207,635  | Income<br>Total Charges  | Statement<br>11,460,917  | 33.7%                                       | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 81.6%<br>130.4<br>20.55          |
| EL PASO  BLUE SHIELD (TRI-S  Balance S  Current Assets  Fixed Assets   | 1,207,635<br>10,966,363                                    | Income Total Charges Contract Allowance  | Statement<br>11,460,917<br>3,867,738                           | 33.7%<br>66.3%                              | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 81.6%<br>130.4<br>20.55<br>51.7% |
| EL PASO BLUE SHIELD (TRI-S Balance S Current Assets Fixed Assets Other Assets                                  | 1,207,635<br>10,966,363<br>12,455                          | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 11,460,917 3,867,738 7,593,179                       | 33.7%<br>66.3%<br>133.1%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 20.55<br>51.7%<br>23.0%          |
| EL PASO BLUE SHIELD (TRI-S Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,207,635<br>10,966,363<br>12,455<br>12,186,453            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 11,460,917 3,867,738 7,593,179 10,108,105            | 33.7%<br>66.3%<br>133.1%<br>-33.1%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 20.55<br>51.7%<br>23.0%          |
| EL PASO BLUE SHIELD (TRI-S Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,207,635<br>10,966,363<br>12,455<br>12,186,453<br>225,188 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 11,460,917 3,867,738 7,593,179 10,108,105 -2,514,926 | 33.7%<br>66.3%<br>133.1%<br>-33.1%<br>24.5% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 20.55<br>51.7%<br>23.0%<br>54.6  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455627 GOOD SAN  | MARITAN SOCIE   | ETY-DENTON VILLAG  | E  |   | Nonprofit - Church  |   |
|--|---|--|--|---|---|---|
| GOOD SAMARITAN S   | SOCIETY-DENT  | ON 12/31/2020  | 366 Days Settled   | I   |   |   |
| DENTON, TX 76201   |   |  |  |   | CR Beds 103 POS B   | eds 0   |
| DENTON   |   |  |  |   | Key Performana  | ce Ind.   |
| BLUE CROSS (TEXA   | NS)   |  |  |   | Occupancy Rate  | 75.5%   |
| Balance S  | heet  | Income   | Statement  |   | Length of Stay  | 104.2   |
| Current Assets   | 1,448,245   | Total Charges  | 13,147,791   |   | Average Wages   | 19.30   |
| Fixed Assets   | 23,045,419  | Contract Allowance   | 5,304,967  | 40.3%                                       | Skilled Nursing   | 56.6%   |
| Other Assets   | 9,927   | Operating Revenue  | 7,842,824  | 59.7%                                       | Ancillary Service   | 37.9%   |
| Total Assets   | 24,503,591  | Operating Expense  | 10,983,324   | 140.0%                                      | Current Ratio   | 3.9   |
| Current Liabilities  | 368,401   | Operating Margin   | -3,140,500   | -40.0%                                      | Days to Collect   | 44.6  |
| Long Term Liabilities  | 8,291,118   | Other Income   | 3,434,588  | 43.8%                                       | Avg Payment Days  | 2.1   |
| Total Equity   | 15,844,072  | Other Expense  | 0  | 0.0%  | Depreciation Rate   | 2.9%  |
| -  |   | -  |  |   | _   |   |
| Total Liab. and Equity   | 24,503,591  | Net Profit or Loss   | 95,996   | 1.2%  | Return on Equity  | 0.6%  |
| <u> </u>   |   | Net Profit or Loss   | ·  | 1.2%  | Nonprofit - Church  | 0.6%  |
| <u> </u>   | MARITAN SOCIE   | ETY LAKE FOREST  | ·  |   | . , ,   | 0.6%  |
| 455685 GOOD SAN  | MARITAN SOCIE   | ETY LAKE FOREST  | VILLAGE  |   | . , ,   |   |
| 455685 GOOD SAM<br>GOOD SAMARITAN S<br>FOREST VILLAGE  | MARITAN SOCIE   | ETY LAKE FOREST  | VILLAGE  |   | Nonprofit - Church  | eds 0   |
| 455685 GOOD SAM<br>GOOD SAMARITAN S<br>FOREST VILLAGE<br>DENTON, TX 76210  | MARITAN SOCIE SOCIETY LAK   | ETY LAKE FOREST  | VILLAGE  |   | Nonprofit - Church  CR Beds 76 POS B  | eds 0   |
| GOOD SAMARITAN S<br>FOREST VILLAGE<br>DENTON, TX 76210<br>DENTON   | MARITAN SOCIE SOCIETY LAK   | ETY LAKE FOREST (E 12/31/2020  | VILLAGE  |   | Nonprofit - Church  CR Beds 76 POS B  Key Performanae   | eds 0<br>ce Ind.  |
| GOOD SAMARITAN S<br>FOREST VILLAGE<br>DENTON, TX 76210<br>DENTON<br>BLUE SHIELD (TRI-S   | MARITAN SOCIE SOCIETY LAK   | ETY LAKE FOREST (E 12/31/2020  | VILLAGE 366 Days Settled   |   | Nonprofit - Church  CR Beds 76 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>66.9%                            |
| GOOD SAMARITAN S<br>FOREST VILLAGE<br>DENTON, TX 76210<br>DENTON<br>BLUE SHIELD (TRI-S<br>Balance S  | MARITAN SOCIE SOCIETY LAK STATE)  | ETY LAKE FOREST (E 12/31/2020 Income   | VILLAGE 366 Days Settled   |   | Nonprofit - Church  CR Beds 76 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>66.9%<br>77.5                    |
| GOOD SAMARITAN S FOREST VILLAGE DENTON, TX 76210 DENTON BLUE SHIELD (TRI-S Balance S Current Assets  | MARITAN SOCIE SOCIETY LAK STATE) Cheet 662,066                                      | ETY LAKE FOREST  (E 12/31/2020  Income  Total Charges  | VILLAGE  366 Days Settled  Statement  7,597,343  | 38.5%                                       | Nonprofit - Church  CR Beds 76 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0  ce Ind.  66.9%  77.5  19.69                          |
| GOOD SAMARITAN SET FOREST VILLAGE DENTON, TX 76210 DENTON BLUE SHIELD (TRI-SET Balance SET) Current Assets Fixed Assets  | STATE) theet 662,066 13,472,501   | Income Total Charges Contract Allowance  | VILLAGE  366 Days Settled  Statement  7,597,343  2,927,756                                   | 38.5%<br>61.5%                              | Nonprofit - Church  CR Beds 76 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind.  66.9%  77.5  19.69  56.1%                   |
| GOOD SAMARITAN SERVICE TO SERVICE | MARITAN SOCIE SOCIETY LAK STATE) Sheet 662,066 13,472,501 4,295                     | Income Total Charges Contract Allowance Operating Revenue                                    | VILLAGE  366 Days Settled  Statement  7,597,343  2,927,756  4,669,587                        | 38.5%<br>61.5%<br>184.2%                    | Nonprofit - Church  CR Beds 76 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0  ce Ind.  66.9%  77.5  19.69  56.1%  35.9%            |
| GOOD SAMARITAN SECREST VILLAGE DENTON, TX 76210 DENTON BLUE SHIELD (TRI-SECUTION ASSETS Current Assets Fixed Assets Other Assets Total Assets  | MARITAN SOCIE SOCIETY LAK STATE) Sheet 662,066 13,472,501 4,295 14,138,862          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | VILLAGE  366 Days Settled  Statement  7,597,343  2,927,756  4,669,587  8,599,171             | 38.5%<br>61.5%<br>184.2%<br>-84.2%          | Nonprofit - Church  CR Beds 76 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0  ce Ind.  66.9%  77.5  19.69  56.1%  35.9%  3.4       |
| GOOD SAMARITAN SECREST VILLAGE DENTON, TX 76210 DENTON BLUE SHIELD (TRI-SECUTION ASSETS Current Assets Fixed Assets Other Assets Total Assets Current Liabilities  | MARITAN SOCIE SOCIETY LAK  STATE) Sheet 662,066 13,472,501 4,295 14,138,862 194,214 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | VILLAGE  366 Days Settled  Statement  7,597,343  2,927,756  4,669,587  8,599,171  -3,929,584 | 38.5%<br>61.5%<br>184.2%<br>-84.2%<br>69.3% | Nonprofit - Church  CR Beds 76 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0  ce Ind.  66.9%  77.5  19.69  56.1%  35.9%  3.4  46.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676244 GRACE CA        | RE CENTER AT  | NORTHPOINTE                 |                  |        | Proprietary - Corporation | n      |
|------------------------|---------------|-----------------------------|------------------|--------|---------------------------|--------|
| GRACE CARE CENT        | ER AT NORTHE  | POINTE 9/30/2020 2          | 274 Days Settled |        |                           |        |
| TOMBALL, TX 77377      | ,             | 12/31/2020                  | 92 Days Reopen   | ed     | CR Beds 135 POS B         | eds 0  |
| HARRIS                 |               |                             |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA       | AS)           |                             |                  |        | Occupancy Rate            | 60.4%  |
| Balance S              | Sheet         | Income                      | Statement        |        | Length of Stay            | 111.9  |
| Current Assets         | 1,619,528     | Total Charges               | 3,050,367        |        | Average Wages             | 52.89  |
| Fixed Assets           | 0             | Contract Allowance          | 1,138,419        | 37.3%  | Skilled Nursing           | 87.7%  |
| Other Assets           | 0             | Operating Revenue           | 1,911,948        | 62.7%  | Ancillary Service         | 12.3%  |
| Total Assets           | 1,619,528     | Operating Expense           | 2,013,822        | 105.3% | Current Ratio             | 0.9    |
| Current Liabilities    | 1,721,402     | Operating Margin            | -101,874         | -5.3%  | Days to Collect           | 262.0  |
| Long Term Liabilities  | 0             | Other Income                | 0                | 0.0%   | Avg Payment Days          | 59.9   |
| Total Equity           | -101,874      | Other Expense               | 0                | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 1,619,528     | Net Profit or Loss          | (101,874)        | -5.3%  | Return on Equity          | 100.0% |
| 676244 GRACE CA        | ARE CENTER AT | NORTHPOINTE                 |                  |        | Proprietary - Corporation | n      |
| GRACE CARE CENT        | ER AT NORTHE  | POINTE 9/30/2020 2          | 274 Days Settled |        |                           |        |
| TOMBALL, TX 77377      | •             | 12/31/2020 92 Days Reopened |                  | ed     | CR Beds 135 POS Beds 0    |        |
| HARRIS                 |               |                             |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA       | AS)           |                             |                  |        | Occupancy Rate            | 63.9%  |
| Balance S              | Sheet         | Income                      | Statement        |        | Length of Stay            | 71.5   |
| Current Assets         | 1,982,126     | Total Charges               | 11,880,343       |        | Average Wages             | 52.89  |
| Fixed Assets           | 51,654        | Contract Allowance          | 5,432,938        | 45.7%  | Skilled Nursing           | 92.1%  |
| Other Assets           | 14,918        | Operating Revenue           | 6,447,405        | 54.3%  | Ancillary Service         | 7.9%   |
| Total Assets           | 2,048,698     | Operating Expense           | 7,594,640        | 117.8% | Current Ratio             | 0.7    |
| Current Liabilities    | 2,753,513     | Operating Margin            | -1,147,235       | -17.8% | Days to Collect           | 44.8   |
| Long Term Liabilities  | 0             | Other Income                | 904,442          | 14.0%  | Avg Payment Days          | 54.8   |
| Total Equity           | -704,815      | Other Expense               | 0                | 0.0%   | Depreciation Rate         | 122.6% |
| Total Liab. and Equity | 2,048,698     | Net Profit or Loss          | (242,793)        | -3.8%  | Return on Equity          | 34.4%  |
|                        |               |                             |                  |        |                           |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676208 GRACE CA  | RE CENTER OF                                  |   | Proprietary - Corporatio                                   | n                                 |   |   |
|--|---|---|--|-----------------------------------|---|---|
| GRACE CARE CENT  | ER OF CYPRES                                  | SS 9/30/2020 2  | 274 Days Settled   |                                   |   |   |
| HOUSTON, TX 7709   | 5   | 12/31/2020  | 92 Days Reopene  | ed                                | CR Beds 125 POS B   | eds 0   |
| HARRIS   |   |   |  |                                   | Key Performana  | ce Ind.   |
| BLUE CROSS (TEXA   | √S)   |   |  |                                   | Occupancy Rate  | 66.0%   |
| Balance S  | heet  | Income  | Statement  |                                   | Length of Stay  | 81.9  |
| Current Assets   | 1,807,373                                     | Total Charges   | 9,451,454  |                                   | Average Wages   | 22.84   |
| Fixed Assets   | 123,917                                       | Contract Allowance  | 3,818,987  | 40.4%                             | Skilled Nursing   | 88.7%   |
| Other Assets   | 149,750                                       | Operating Revenue   | 5,632,467  | 59.6%                             | Ancillary Service   | 11.3%   |
| Total Assets   | 2,081,040                                     | Operating Expense   | 7,237,886  | 128.5%                            | Current Ratio   | 1.0   |
| Current Liabilities  | 1,875,022                                     | Operating Margin  | -1,605,419   | -28.5%                            | Days to Collect   | 44.2  |
| Long Term Liabilities                                      | 0   | Other Income  | 897,519  | 15.9%                             | Avg Payment Days  | 38.3  |
| Total Equity   | 206,018                                       | Other Expense   | 0  | 0.0%                              | Depreciation Rate   | 176.6%  |
| Total Liab. and Equity                                     | 2,081,040                                     | Net Profit or Loss  | (707,900)  | -12.6%                            | Return on Equity  | -343.6%   |
| 676208 GRACE CA  | RE CENTER OF                                  | CYPRESS   |  |                                   | Proprietary - Corporatio  | n   |
| GRACE CARE CENT  | ER OF CYPRES                                  | SS 9/30/2020 2  | 274 Days Settled   |                                   |   |   |
| HOUSTON, TX 7709   | 5   | 12/31/2020  | 92 Days Reopene  | ed                                | CR Beds 125 POS B   | eds 0   |
| HARRIS   |   |   |  |                                   | Key Performana  | ce Ind.   |
| BLUE CROSS (TEXA   | <del>1</del> S)                               |   |  |                                   | Occupancy Rate  |   |
| Balance S  |   |   |  |                                   |   | 51.1%   |
|  | heet  | Income  | Statement  |                                   | Length of Stay  | 51.1%<br>85.2                                   |
| Current Assets   |   | Income<br>Total Charges   | 2,013,779  |                                   | Length of Stay Average Wages  |   |
| Current Assets Fixed Assets                                |   |   |  | 32.8%                             |   | 85.2  |
|  | 1,070,370                                     | Total Charges   | 2,013,779  |                                   | Average Wages   | 85.2<br>22.84                                   |
| Fixed Assets   | 1,070,370<br>0                                | Total Charges Contract Allowance  | 2,013,779<br>661,125                                       | 67.2%                             | Average Wages Skilled Nursing   | 85.2<br>22.84<br>87.8%                          |
| Fixed Assets Other Assets                                  | 1,070,370<br>0<br>0                           | Total Charges Contract Allowance Operating Revenue                                    | 2,013,779<br>661,125<br>1,352,654                          | 67.2%<br>138.6%                   | Average Wages Skilled Nursing Ancillary Service                               | 85.2<br>22.84<br>87.8%<br>12.2%                 |
| Fixed Assets Other Assets Total Assets                     | 1,070,370<br>0<br>0<br>1,070,370              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,013,779<br>661,125<br>1,352,654<br>1,874,163             | 67.2%<br>138.6%<br>-38.6%         | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 85.2<br>22.84<br>87.8%<br>12.2%<br>0.7          |
| Fixed Assets Other Assets Total Assets Current Liabilities | 1,070,370<br>0<br>0<br>1,070,370<br>1,551,335 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,013,779<br>661,125<br>1,352,654<br>1,874,163<br>-521,509 | 67.2%<br>138.6%<br>-38.6%<br>3.0% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 85.2<br>22.84<br>87.8%<br>12.2%<br>0.7<br>253.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455893 GRACE CA  | ARE CENTER OF   | HENRIETTA  |   |                                  | Proprietary - Corporation   | 1  |
|--|---|--|---|----------------------------------|---|--|
| GRACE CARE CENT  | ER OF HENRIE  | TTA 8/31/2020 3  | 866 Days Settled  |                                  |   |  |
| HENRIETTA, TX 763  | 65  |  |   |                                  | CR Beds 60 POS Be   | eds 0  |
| CLAY   |   |  |   |                                  | Key Performanac   | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |   |                                  | Occupancy Rate  | 62.8%  |
| Balance S  | heet  | Income   | Statement   |                                  | Length of Stay  | 250.6  |
| Current Assets   | 932,117   | Total Charges  | 4,707,466   |                                  | Average Wages   | 17.32  |
| Fixed Assets   | 26,804  | Contract Allowance   | 1,983,363   | 42.1%                            | Skilled Nursing   | 87.6%  |
| Other Assets   | 899   | Operating Revenue  | 2,724,103   | 57.9%                            | Ancillary Service   | 12.4%  |
| Total Assets   | 959,820   | Operating Expense  | 2,985,060   | 109.6%                           | Current Ratio   | 1.3  |
| Current Liabilities  | 700,539   | Operating Margin   | -260,957  | -9.6%                            | Days to Collect   | 24.1   |
| Long Term Liabilities  | 0   | Other Income   | 281,476   | 10.3%                            | Avg Payment Days  | 24.4   |
| Total Equity   | 259,281   | Other Expense  | 0   | 0.0%                             | Depreciation Rate   | 385.8%   |
| Total Liab. and Equity   | 959,820   | Net Profit or Loss   | 20,519  | 0.8%                             | Return on Equity  | 7.9%   |
| 675554 GRACE CA  | RE CENTER OF  | NOCONA   |   |                                  | Proprietary - Corporation   | 1  |
| GRACE CARE CENT  | ER OF NOCON   | A 8/31/2020 3  | 366 Days Settled  |                                  |   |  |
| NOCONA, TX 76255   |   |  |   |                                  |   |  |
|  |   |  |   |                                  | CR Beds 91 POS Be   | eds 0  |
| MONTAGUE   |   |  |   |                                  | CR Beds 91 POS Be   |  |
| MONTAGUE WISCONSIN PHYSIC  |   |  |   |                                  |   |  |
|  | CIANS SERVICE   |  | · Statement   |                                  | Key Performanac   | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE<br>Sheet                                      |  | • <b>Statement</b> 5,028,779                                |                                  | Key Performanao<br>Occupancy Rate   | e Ind.<br>52.6%                                  |
| WISCONSIN PHYSIC   | CIANS SERVICE<br>Sheet                                      | Income   |   | 33.1%                            | Key Performanac<br>Occupancy Rate<br>Length of Stay   | 52.6%<br>213.6                                   |
| WISCONSIN PHYSIC  Balance S  Current Assets  | CIANS SERVICE<br>Sheet<br>1,488,233                         | Income<br>Total Charges  | 5,028,779   |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 52.6%<br>213.6<br>16.55                          |
| WISCONSIN PHYSIC<br>Balance S<br>Current Assets<br>Fixed Assets  | CIANS SERVICE<br>Sheet<br>1,488,233<br>13,257               | Income Total Charges Contract Allowance  | 5,028,779<br>1,666,875                                      | 66.9%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 52.6%<br>213.6<br>16.55<br>87.2%                 |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | CIANS SERVICE<br>Sheet<br>1,488,233<br>13,257<br>3,351      | Income Total Charges Contract Allowance Operating Revenue                                    | 5,028,779<br>1,666,875<br>3,361,904                         | 66.9%<br>102.9%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 52.6%<br>213.6<br>16.55<br>87.2%<br>12.8%        |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | CIANS SERVICE  1,488,233  13,257  3,351  1,504,841          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,028,779<br>1,666,875<br>3,361,904<br>3,459,915            | 66.9%<br>102.9%<br>-2.9%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 52.6%<br>213.6<br>16.55<br>87.2%<br>12.8%        |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | CIANS SERVICE  1,488,233  13,257  3,351  1,504,841  996,544 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,028,779<br>1,666,875<br>3,361,904<br>3,459,915<br>-98,011 | 66.9%<br>102.9%<br>-2.9%<br>6.8% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 52.6%<br>213.6<br>16.55<br>87.2%<br>12.8%<br>1.5 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455611 GRACE CA        | ARE CENTER OF | OLNEY              |                  |        | Proprietary - Corporatio | n       |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| GRACE CARE CENT        | TER OF OLNEY  | 8/31/2020          | 366 Days Settled |        |                          |         |
| OLNEY, TX 76374        |               |                    |                  |        | CR Beds 99 POS B         | eds 0   |
| YOUNG                  |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 41.3%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 267.0   |
| Current Assets         | 1,552,515     | Total Charges      | 5,274,964        |        | Average Wages            | 16.15   |
| Fixed Assets           | 25,127        | Contract Allowance | 2,195,408        | 41.6%  | Skilled Nursing          | 87.2%   |
| Other Assets           | 774           | Operating Revenue  | 3,079,556        | 58.4%  | Ancillary Service        | 12.8%   |
| Total Assets           | 1,578,416     | Operating Expense  | 3,226,592        | 104.8% | Current Ratio            | 1.2     |
| Current Liabilities    | 1,317,182     | Operating Margin   | -147,036         | -4.8%  | Days to Collect          | 60.8    |
| Long Term Liabilities  | 0             | Other Income       | 263,145          | 8.5%   | Avg Payment Days         | 57.7    |
| Total Equity           | 261,234       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 214.1%  |
| Total Liab. and Equity | 1,578,416     | Net Profit or Loss | 116,109          | 3.8%   | Return on Equity         | 44.4%   |
| 676154 GRACE HI        | LL NURSING CE | ENTER              |                  |        | Proprietary - Corporatio | n       |
| GRACE HILL NURSI       | NG CENTER     | 12/31/2020         | 366 Days Settled | t      |                          |         |
| HUGHES SPRINGS,        | TX 75656      |                    |                  |        | CR Beds 69 POS B         | eds 0   |
| CASS                   |               |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate           | 49.1%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 233.8   |
| Current Assets         | 678,964       | Total Charges      | 2,522,823        |        | Average Wages            | 15.54   |
| Fixed Assets           | 26,083        | Contract Allowance | -428,519         | -17.0% | Skilled Nursing          | 62.9%   |
| Other Assets           | 139,766       | Operating Revenue  | 2,951,342        | 117.0% | Ancillary Service        | 37.1%   |
| Total Assets           | 844,813       | Operating Expense  | 2,782,577        | 94.3%  | Current Ratio            | (4.7)   |
| Current Liabilities    | -144,923      | Operating Margin   | 168,765          | 5.7%   | Days to Collect          | 65.6    |
| Long Term Liabilities  | -284,000      | Other Income       | 687,503          | 23.3%  | Avg Payment Days         | 46.4    |
| Total Equity           | 1,273,736     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 396.5%  |
| Total Liab. and Equity | 844,813       | Net Profit or Loss | 856,268          | 29.0%  | Return on Equity         | 67.2%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675106 GRACE PO        | INTE WELLNES   | SS CENTER          |                  |        | Proprietary - Other |          |
|------------------------|----------------|--------------------|------------------|--------|---------------------|----------|
| GRACE POINTE WE        | LLNESS CENTE   | ER 12/31/2020      | 366 Days Settled | t      |                     |          |
| EL PASO, TX 79902      |                |                    |                  |        | CR Beds 182 POS B   | eds 0    |
| EL PASO                |                |                    |                  |        | Key Performana      | ce Ind.  |
| BLUE CROSS (MAR        | YLAND)         |                    |                  |        | Occupancy Rate      | 49.0%    |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay      | 142.5    |
| Current Assets         | 1,452,389      | Total Charges      | 7,372,767        |        | Average Wages       | 18.41    |
| Fixed Assets           | 160,588        | Contract Allowance | -288,678         | -3.9%  | Skilled Nursing     | 86.1%    |
| Other Assets           | 74,332         | Operating Revenue  | 7,661,445        | 103.9% | Ancillary Service   | 13.9%    |
| Total Assets           | 1,687,309      | Operating Expense  | 7,548,475        | 98.5%  | Current Ratio       | 2.5      |
| Current Liabilities    | 589,506        | Operating Margin   | 112,970          | 1.5%   | Days to Collect     | 97.2     |
| Long Term Liabilities  | 1,917,957      | Other Income       | 11,752           | 0.2%   | Avg Payment Days    | 23.1     |
| Total Equity           | -820,154       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 230.4%   |
| Total Liab. and Equity | 1,687,309      | Net Profit or Loss | 124,722          | 1.6%   | Return on Equity    | -15.2%   |
| 675914 GRACY WO        | OODS II LIVING | CENTER             |                  |        | Nonprofit - Church  |          |
| GRACY WOODS II L       | IVING CENTER   | 8/31/2020 3        | 366 Days Settled |        |                     |          |
| AUSTIN, TX 78758       |                |                    |                  |        | CR Beds 110 POS E   | eds 0    |
| TRAVIS                 |                |                    |                  |        | Key Performana      | ce Ind.  |
|                        |                |                    |                  |        | Occupancy Rate      | 82.1%    |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay      | 355.5    |
| Current Assets         | 3,111,482      | Total Charges      | 8,986,388        |        | Average Wages       | 19.33    |
| Fixed Assets           | 43,488         | Contract Allowance | 1,364,311        | 15.2%  | Skilled Nursing     | 76.0%    |
| Other Assets           | 0              | Operating Revenue  | 7,622,077        | 84.8%  | Ancillary Service   | 24.0%    |
| Total Assets           | 3,154,970      | Operating Expense  | 6,961,640        | 91.3%  | Current Ratio       | 7.1      |
| Current Liabilities    | 435,808        | Operating Margin   | 660,437          | 8.7%   | Days to Collect     | 36.4     |
| Long Term Liabilities  | 0              | Other Income       | 1,072,320        | 14.1%  | Avg Payment Days    | 18.7     |
| Total Equity           | 2,719,162      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 1,430.1% |
| Total Liab. and Equity | 3,154,970      | Net Profit or Loss | 1,727,439        | 22.7%  | Return on Equity    | 63.5%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675918 GRACY WO        | OODS NURSING  | CENTER             |                  |        | Proprietary - Other |          |
|------------------------|---------------|--------------------|------------------|--------|---------------------|----------|
| GRACY WOODS NU         | RSING CENTER  | 12/31/2020         | 366 Days Settled | i      |                     |          |
| AUSTIN, TX 78758       |               |                    |                  |        | CR Beds 118 POS E   | seds 0   |
| TRAVIS                 |               |                    |                  |        | Key Performana      | ce Ind.  |
|                        |               |                    |                  |        | Occupancy Rate      | 68.1%    |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay      | 213.2    |
| Current Assets         | 2,238,246     | Total Charges      | 7,711,761        |        | Average Wages       | 20.02    |
| Fixed Assets           | 12,952        | Contract Allowance | 838,840          | 10.9%  | Skilled Nursing     | 83.3%    |
| Other Assets           | 0             | Operating Revenue  | 6,872,921        | 89.1%  | Ancillary Service   | 16.7%    |
| Total Assets           | 2,251,198     | Operating Expense  | 7,753,956        | 112.8% | Current Ratio       | 5.6      |
| Current Liabilities    | 398,757       | Operating Margin   | -881,035         | -12.8% | Days to Collect     | 27.6     |
| Long Term Liabilities  | 370,291       | Other Income       | 1,383,831        | 20.1%  | Avg Payment Days    | 16.3     |
| Total Equity           | 1,482,150     | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 1,758.4% |
| Total Liab. and Equity | 2,251,198     | Net Profit or Loss | 496,431          | 7.2%   | Return on Equity    | 33.5%    |
| 455968 GRAHAM C        | DAKS CARE CE  | NTER               |                  |        | Nonprofit - Church  |          |
| GRAHAM OAKS CAF        | RE CENTER     | 12/31/2020         | 366 Days Settled | i      |                     |          |
| GRAHAM, TX 76450       |               |                    |                  |        | CR Beds 120 POS E   | seds 0   |
| YOUNG                  |               |                    |                  |        | Key Performana      | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate      | 58.3%    |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay      | 92.1     |
| Current Assets         | 1,616,939     | Total Charges      | 6,957,119        |        | Average Wages       | 19.15    |
| Fixed Assets           | 764,970       | Contract Allowance | 603,136          | 8.7%   | Skilled Nursing     | 77.9%    |
| Other Assets           | 202,642       | Operating Revenue  | 6,353,983        | 91.3%  | Ancillary Service   | 22.1%    |
| Total Assets           | 2,584,551     | Operating Expense  | 6,855,646        | 107.9% | Current Ratio       | 0.6      |
| Current Liabilities    | 2,836,524     | Operating Margin   | -501,663         | -7.9%  | Days to Collect     | 1.9      |
| Long Term Liabilities  | 23,862        | Other Income       | 838,052          | 13.2%  | Avg Payment Days    | 104.6    |
| Total Equity           | -168,518      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 79.9%    |
| Total Liab. and Equity | 2,691,868     | Net Profit or Loss | 336,389          | 5.3%   | Return on Equity    | -199.6%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455915 GRANBUR  | Y CARE CENTE                                  | :R   |  |                                  | Proprietary - Corporation   | 1  |
|---|---|--|--|----------------------------------|---|--|
| GRANBURY CARE (   | ENTER   | 12/31/2020   | 366 Days Settled   |                                  |   |  |
| GRANBURY, TX 760  | 48  |  |  |                                  | CR Beds 174 POS Be  | eds 0  |
| HOOD  |   |  |  |                                  | Key Performanac   | e Ind.   |
| BLUE CROSS (TEXA  | <del>/</del> S)                               |  |  |                                  | Occupancy Rate  | 69.6%  |
| Balance S   | heet  | Income   | Statement  |                                  | Length of Stay  | 173.2  |
| Current Assets  | 11,979,321                                    | Total Charges  | 11,056,967   |                                  | Average Wages   | 19.11  |
| Fixed Assets  | 535,668                                       | Contract Allowance   | 1,328,753  | 12.0%                            | Skilled Nursing   | 74.7%  |
| Other Assets  | 653,604                                       | Operating Revenue  | 9,728,214  | 88.0%                            | Ancillary Service   | 25.3%  |
| Total Assets  | 13,168,593                                    | Operating Expense  | 10,070,267   | 103.5%                           | Current Ratio   | 1.0  |
| Current Liabilities   | 12,195,009                                    | Operating Margin   | -342,053   | -3.5%                            | Days to Collect   | 35.8   |
| Long Term Liabilities   | -11,366                                       | Other Income   | 1,945,531  | 20.0%                            | Avg Payment Days  | 197.1  |
| Total Equity  | 1,952,234                                     | Other Expense  | 0  | 0.0%                             | Depreciation Rate   | 80.9%  |
| Total Liab. and Equity  | 14,135,877                                    | Net Profit or Loss   | 1,603,478  | 16.5%                            | Return on Equity  | 82.1%  |
| 455929 GRANBUR  | Y REHAB & NU                                  | RSING  |  |                                  | Proprietary - Corporation   | 1  |
| GRANBURY REHAB  | & NURSING                                     | 8/31/2020 3  | 866 Days Settled   |                                  |   |  |
| GRANBURY, TX 760  | 48  |  |  |                                  | CR Beds 95 POS Be   | ade O  |
| HOOD  |   |  |  |                                  |   | Jus 0  |
|   |   |  |  |                                  | Key Performanac   |  |
| WISCONSIN PHYSIC  | CIANS SERVICE                                 |  |  |                                  | Key Performanac   |  |
| WISCONSIN PHYSIC Balance S  |   |  | Statement  |                                  | •   | e Ind.   |
|   | Sheet   |  | <b>Statement</b> 9,728,387                                   |                                  | Occupancy Rate  | e Ind.<br>75.6%                                  |
| Balance S   | Sheet   | Income   |  | 35.4%                            | Occupancy Rate Length of Stay Average Wages   | e Ind.<br>75.6%<br>127.5                         |
| Balance S<br>Current Assets   | Sheet<br>1,324,665                            | Income<br>Total Charges  | 9,728,387  |                                  | Occupancy Rate Length of Stay Average Wages   | 75.6%<br>127.5                                   |
| Balance S Current Assets Fixed Assets   | <b>Sheet</b> 1,324,665                        | Income Total Charges Contract Allowance  | 9,728,387<br>3,448,686                                       | 64.6%                            | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 75.6%<br>127.5<br>10.00<br>53.4%                 |
| Balance S Current Assets Fixed Assets Other Assets                                  | 5 <b>heet</b> 1,324,665 0                     | Total Charges Contract Allowance Operating Revenue   | 9,728,387<br>3,448,686<br>6,279,701                          | 64.6%<br>107.7%                  | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 75.6%<br>127.5<br>10.00<br>53.4%<br>46.6%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,324,665<br>0<br>0<br>1,324,665              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 9,728,387<br>3,448,686<br>6,279,701<br>6,763,052             | 64.6%<br>107.7%<br>-7.7%         | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 75.6%<br>127.5<br>10.00<br>53.4%<br>46.6%<br>0.8 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,324,665<br>0<br>0<br>1,324,665<br>1,713,636 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,728,387<br>3,448,686<br>6,279,701<br>6,763,052<br>-483,351 | 64.6%<br>107.7%<br>-7.7%<br>0.0% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 75.6%<br>127.5<br>10.00<br>53.4%<br>46.6%        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455586 GRAND TE                     | RRACE REHAE          | SILITATION AND HEA                 | LTHCARE          |                | Proprietary - Corporation      | 1           |
|-------------------------------------|----------------------|------------------------------------|------------------|----------------|--------------------------------|-------------|
| GRAND TERRACE F<br>HEALTHCARE       | REHABILITATION       | N AND 12/31/2020                   | 366 Days Settled | i              |                                |             |
| MCALLEN, TX 78501                   |                      |                                    |                  |                | CR Beds 93 POS Be              | eds 0       |
| HIDALGO                             |                      |                                    |                  |                | Key Performanad                | e Ind.      |
| NORIDIAN (SOUTH                     | DAKOTA)              |                                    |                  |                | Occupancy Rate                 | 70.3%       |
| Balance S                           | Sheet                | Income                             | Statement        |                | Length of Stay                 | 137.5       |
| Current Assets                      | 9,736,647            | Total Charges                      | 6,543,296        |                | Average Wages                  | 18.82       |
| Fixed Assets                        | 182,047              | Contract Allowance                 | -780,652         | -11.9%         | Skilled Nursing                | 63.8%       |
| Other Assets                        | 5,866,381            | Operating Revenue                  | 7,323,948        | 111.9%         | Ancillary Service              | 36.2%       |
| Total Assets                        | 15,785,075           | Operating Expense                  | 5,975,640        | 81.6%          | Current Ratio                  | 7.5         |
| Current Liabilities                 | 1,296,300            | Operating Margin                   | 1,348,308        | 18.4%          | Days to Collect                | 29.3        |
| Long Term Liabilities               | 5,894,162            | Other Income                       | 1,937            | 0.0%           | Avg Payment Days               | 26.1        |
| Total Equity                        | 8,594,613            | Other Expense                      | 0                | 0.0%           | Depreciation Rate              | 138.8%      |
| Total Liab. and Equity              | 15,785,075           | Net Profit or Loss                 | 1,347,361        | 18.4%          | Return on Equity               | 15.7%       |
| 675369 GRANDVIE                     | W NURSING AI         | ND REHABILITATION                  | CENTER           |                | Proprietary - Other            |             |
| GRANDVIEW NURS                      |                      | 8/31/2020 3                        | 866 Days Settled |                |                                |             |
| GRANDVIEW, TX 76                    | 050                  |                                    |                  |                | CR Beds 82 POS Be              | eds 0       |
| JOHNSON                             |                      |                                    |                  |                | Key Performanad                | e Ind.      |
| WISCONSIN PHYSIC                    | CIANS SERVICE        |                                    |                  |                | Occupancy Rate                 | 85.6%       |
| Balance S                           | Sheet                | Income                             | Statement        |                | Length of Stay                 | 165.7       |
| Current Assets                      | 4,084,193            | Total Charges                      | 5,555,995        |                | Average Wages                  | 18.41       |
| Fixed Assets                        | 1,561,143            | Contract Allowance                 | 695,731          | 12.5%          | Skilled Nursing                | 87.8%       |
|                                     | •                    | Operating Revenue                  | 4,860,264        | 87.5%          | Ancillary Service              | 12.2%       |
| Other Assets                        | 0                    | - p                                |                  |                |                                |             |
| Other Assets Total Assets           | 5,645,336            | Operating Expense                  | 4,930,349        | 101.4%         | Current Ratio                  | 4.3         |
|                                     |                      |                                    | 4,930,349        |                | Current Ratio  Days to Collect | 4.3<br>35.4 |
| Total Assets                        | 5,645,336            | Operating Expense                  |                  | -1.4%          |                                |             |
| Total Assets<br>Current Liabilities | 5,645,336<br>958,031 | Operating Expense Operating Margin | -70,085          | -1.4%<br>14.9% | Days to Collect                | 35.4        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676220 GRANITE I       | MESA HEALTH   | CENTER             |                  |        | Nonprofit - Church        |          |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|----------|
| GRANITE MESA HE        | ALTH CENTER   | 9/30/2020          | 366 Days Settled |        |                           |          |
| MARBLE FALLS, TX       | 78654         |                    |                  |        | CR Beds 124 POS E         | Beds 0   |
| BURNET                 |               |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate            | 69.5%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 100.2    |
| Current Assets         | 2,386,039     | Total Charges      | 10,116,598       |        | Average Wages             | 24.16    |
| Fixed Assets           | 463,763       | Contract Allowance | 739,656          | 7.3%   | Skilled Nursing           | 54.6%    |
| Other Assets           | 8,154,137     | Operating Revenue  | 9,376,942        | 92.7%  | Ancillary Service         | 45.4%    |
| Total Assets           | 11,003,939    | Operating Expense  | 8,732,993        | 93.1%  | Current Ratio             | 2.1      |
| Current Liabilities    | 1,162,358     | Operating Margin   | 643,949          | 6.9%   | Days to Collect           | 41.3     |
| Long Term Liabilities  | 8,175,181     | Other Income       | 4,227            | 0.0%   | Avg Payment Days          | 20.5     |
| Total Equity           | 1,666,400     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 131.8%   |
| Total Liab. and Equity | 11,003,939    | Net Profit or Loss | 648,176          | 6.9%   | Return on Equity          | 38.9%    |
| 675016 GREAT PL        | AINS NURSING  | AND REHABILITATION | ON               |        | Proprietary - Corporation | n        |
| GREAT PLAINS NUF       | RSING AND     | 12/31/2020         | 366 Days Settled | t      |                           |          |
| DUMAS, TX 79029        |               |                    |                  |        | CR Beds 120 POS E         | Beds 0   |
| MOORE                  |               |                    |                  |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSI        | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 39.4%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 145.2    |
| Current Assets         | 360,752       | Total Charges      | 3,577,380        |        | Average Wages             | 20.06    |
| Fixed Assets           | 238,652       | Contract Allowance | -199,448         | -5.6%  | Skilled Nursing           | 76.0%    |
| Other Assets           | -17,988       | Operating Revenue  | 3,776,828        | 105.6% | Ancillary Service         | 24.0%    |
| Total Assets           | 581,416       | Operating Expense  | 4,114,861        | 109.0% | Current Ratio             | 1.5      |
| Current Liabilities    | 242,773       | Operating Margin   | -338,033         | -9.0%  | Days to Collect           | 54.8     |
| Long Term Liabilities  | 18,430        | Other Income       | 928,595          | 24.6%  | Avg Payment Days          | 201.0    |
| Total Equity           | 18,403        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 72.4%    |
| Total Liab. and Equity | 279,606       | Net Profit or Loss | 590,562          | 15.6%  | Return on Equity          | 3,209.1% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676161 GREEN VA  | LLEY HEALTHO   | CARE AND REHABILI  | TATION CENTE   | R   | Proprietary - Corporatio   | n   |
|--|--|--|--|---|--|---|
| GREEN VALLEY HEAREHABILITATION C   |  | 12/31/2020   | 366 Days Settled   | I   |  |   |
| FORT WORTH, TX 7   | 6148   |  |  |   | CR Beds 124 POS B  | eds 0   |
| TARRANT  |  |  |  |   | Key Performana   | ce Ind.   |
| BLUE CROSS (TEXA   | AS)  |  |  |   | Occupancy Rate   | 72.2%   |
| Balance S  | Sheet  | Income   | Statement  |   | Length of Stay   | 159.0   |
| Current Assets   | 1,557,603  | Total Charges  | 8,379,627  |   | Average Wages  | 21.50   |
| Fixed Assets   | 0  | Contract Allowance   | 190,553  | 2.3%  | Skilled Nursing  | 72.9%   |
| Other Assets   | 0  | Operating Revenue  | 8,189,074  | 97.7%                                       | Ancillary Service  | 27.1%   |
| Total Assets   | 1,557,603  | Operating Expense  | 8,439,509  | 103.1%                                      | Current Ratio  | 1.9   |
| Current Liabilities  | 804,188  | Operating Margin   | -250,435   | -3.1%                                       | Days to Collect  | 87.9  |
| Long Term Liabilities  | 0  | Other Income   | 516,252  | 6.3%  | Avg Payment Days   | 34.7  |
| Total Equity   | 753,415  | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 0.0%  |
|  |  | -  |  |   |  |   |
| Total Liab. and Equity   | 1,557,603  | Net Profit or Loss   | 265,817  | 3.2%  | Return on Equity   | 35.3%   |
|  |  | Net Profit or Loss   |  |   | Proprietary - Corporatio   |   |
|  | IER NURSING &  | REHABILITATION CI  |  | <u> </u>                                    | . , ,  |   |
| 675816 GREENBRI  | IER NURSING & SING & ENTER OF PALE   | REHABILITATION CI  | ENTER OF PALE  | <u> </u>                                    | . , ,  | n   |
| 675816 GREENBRI<br>GREENBRIER NURS<br>REHABILITATION CE  | IER NURSING & SING & ENTER OF PALE   | REHABILITATION CI  | ENTER OF PALE  | <u> </u>                                    | Proprietary - Corporatio   | n<br>eds 0  |
| GREENBRIER NURS<br>REHABILITATION CE<br>PALESTINE, TX 7586   | IER NURSING & SING & ENTER OF PALE   | REHABILITATION CI  | ENTER OF PALE  | <u> </u>                                    | Proprietary - Corporatio  CR Beds 120 POS B  | n<br>eds 0  |
| GREENBRIER NURS<br>REHABILITATION CE<br>PALESTINE, TX 7586<br>ANDERSON   | IER NURSING & SING & ENTER OF PALE 03 CIANS SERVICE  | TEHABILITATION CI  | ENTER OF PALE  | <u> </u>                                    | Proprietary - Corporation  CR Beds 120 POS B  Key Performana   | n<br>eds 0<br>ce Ind.                                   |
| GREENBRIER NURS REHABILITATION CE PALESTINE, TX 7586 ANDERSON WISCONSIN PHYSIC   | IER NURSING & SING & ENTER OF PALE 03 CIANS SERVICE  | TEHABILITATION CI  | ENTER OF PALE  | <u> </u>                                    | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate   | eds 0<br>ce Ind.<br>34.5%                               |
| GREENBRIER NURS REHABILITATION CE PALESTINE, TX 7586 ANDERSON WISCONSIN PHYSIC Balance S   | IER NURSING & SING & ENTER OF PALE 03 CIANS SERVICE  | 12/31/2020   | ENTER OF PALE 366 Days Settled                           | <u> </u>                                    | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eds 0 ce Ind. 34.5% 121.2                               |
| GREENBRIER NURS REHABILITATION CE PALESTINE, TX 7586 ANDERSON WISCONSIN PHYSIC Balance S Current Assets  | IER NURSING & SING & ENTER OF PALE 03 CIANS SERVICE Sheet 1,678,762                                    | REHABILITATION CI  | Statement 4,208,542                                      | 18.0%                                       | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eds 0  ce Ind.  34.5%  121.2  17.50                     |
| GREENBRIER NURS REHABILITATION CE PALESTINE, TX 7586 ANDERSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | IER NURSING & SING & ENTER OF PALE 03 CIANS SERVICE Sheet 1,678,762 226,366                            | Income Total Charges Contract Allowance  | Statement 4,208,542 757,843                              | 18.0%<br>82.0%                              | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | neds 0  ce Ind.  34.5%  121.2  17.50  69.9%             |
| GREENBRIER NURS REHABILITATION CO PALESTINE, TX 7580 ANDERSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | IER NURSING & SING & ENTER OF PALE 03 CIANS SERVICE Sheet 1,678,762 226,366 18,980                     | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 4,208,542 757,843 3,450,699                    | 18.0%<br>82.0%<br>112.7%                    | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                | neds 0  ce Ind. 34.5% 121.2 17.50 69.9% 30.1%           |
| GREENBRIER NURS REHABILITATION CE PALESTINE, TX 7586 ANDERSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IER NURSING & SING & ENTER OF PALE 03 CIANS SERVICE Sheet 1,678,762 226,366 18,980 1,924,108           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,208,542 757,843 3,450,699 3,889,387          | 18.0%<br>82.0%<br>112.7%<br>-12.7%          | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                 | neds 0  ce Ind.  34.5%  121.2  17.50  69.9%  30.1%  0.8 |
| GREENBRIER NURS REHABILITATION CE PALESTINE, TX 7586 ANDERSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IER NURSING & SING & ENTER OF PALE 03 CIANS SERVICE Sheet 1,678,762 226,366 18,980 1,924,108 2,026,683 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 4,208,542 757,843 3,450,699 3,889,387 -438,688 | 18.0%<br>82.0%<br>112.7%<br>-12.7%<br>12.6% | Proprietary - Corporation  CR Beds 120 POS B  Key Performana Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | neds 0 ce Ind. 34.5% 121.2 17.50 69.9% 30.1% 0.8 16.0   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675267 GREENBRI        | ER NURSING &      | REHABILITATION C           | ENTER OF TYLE    |        | Proprietary - Corporatio            | n               |
|------------------------|-------------------|----------------------------|------------------|--------|-------------------------------------|-----------------|
| GREENBRIER NURS        |                   |                            | 366 Days Settled |        |                                     |                 |
| TYLER, TX 75702        |                   |                            |                  |        | CR Beds 120 POS B                   | eds 0           |
| SMITH                  |                   |                            |                  |        | Key Performana                      | ce Ind.         |
| WISCONSIN PHYSIC       | CIANS SERVICE     |                            |                  |        | Occupancy Rate                      | 49.5%           |
| Balance S              | heet              | Income                     | Statement        |        | Length of Stay                      | 146.8           |
| Current Assets         | 305,312           | Total Charges              | 5,378,811        |        | Average Wages                       | 18.66           |
| Fixed Assets           | 501,271           | Contract Allowance         | 765,034          | 14.2%  | Skilled Nursing                     | 76.4%           |
| Other Assets           | 1,760             | Operating Revenue          | 4,613,777        | 85.8%  | Ancillary Service                   | 23.6%           |
| Total Assets           | 808,343           | Operating Expense          | 4,475,910        | 97.0%  | Current Ratio                       | (6.1)           |
| Current Liabilities    | -49,733           | Operating Margin           | 137,867          | 3.0%   | Days to Collect                     | 20.9            |
| Long Term Liabilities  | 57,728            | Other Income               | 842,349          | 18.3%  | Avg Payment Days                    | 202.8           |
| Total Equity           | 270,954           | Other Expense              | 0                | 0.0%   | Depreciation Rate                   | 44.0%           |
| Total Liab. and Equity | 278,949           | Net Profit or Loss         | 980,216          | 21.2%  | Return on Equity                    | 361.8%          |
| 676241 GREENHIL        | L VILLAS          |                            |                  |        | Proprietary - Corporatio            | n               |
| GREENHILL VILLAS       |                   | 12/31/2020                 | 366 Days Settled |        |                                     |                 |
| MOUNT PLEASANT,        | TX 75455          |                            |                  |        | CR Beds 150 POS B                   | eds 0           |
| TITUS                  |                   |                            |                  |        | Key Performana                      | ce Ind.         |
| NOVITAS (TEXAS)        |                   |                            |                  |        | Occupancy Rate                      | 41.8%           |
| Balance S              | heet              | Income                     | Statement        |        | Length of Stay                      | 106.2           |
| Current Assets         | -746              | Total Charges              | 6,296,803        |        | Average Wages                       | 18.21           |
| Fixed Assets           | 295,344           | Contract Allowance         | 592,347          | 9.4%   | Skilled Nursing                     | 76.3%           |
| Other Assets           | 271,145           | Operating Revenue          | 5,704,456        | 90.6%  | Ancillary Service                   | 23.7%           |
| Total Assets           | 565,743           | Operating Expense          | 5,725,458        | 100.4% | Current Ratio                       | 0.0             |
| Current Liabilities    | 102,699           | Operating Margin           | -21,002          | -0.4%  | Days to Collect                     | 50.9            |
| Ourient Liabilities    |                   |                            |                  | 40.40/ |                                     |                 |
| Long Term Liabilities  | 25,859            | Other Income               | 763,325          | 13.4%  | Avg Payment Days                    | 105.2           |
|                        | 25,859<br>709,722 | Other Income Other Expense | 763,325<br>0     |        | Avg Payment Days  Depreciation Rate | 105.2<br>169.2% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455638 GREENVIE        | W MANOR       |                    |                  |        | Proprietary - Corporatio | n       |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| GREENVIEW MANO         | R             | 9/30/2020 3        | 666 Days Settled |        |                          |         |
| WACO, TX 76710         |               |                    |                  |        | CR Beds 128 POS B        | eds 0   |
| MCLENNAN               |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 76.6%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 161.6   |
| Current Assets         | 1,522,463     | Total Charges      | 13,997,960       |        | Average Wages            | 30.00   |
| Fixed Assets           | 275,689       | Contract Allowance | 7,021,022        | 50.2%  | Skilled Nursing          | 75.5%   |
| Other Assets           | 10,198        | Operating Revenue  | 6,976,938        | 49.8%  | Ancillary Service        | 12.8%   |
| Total Assets           | 1,808,350     | Operating Expense  | 7,925,255        | 113.6% | Current Ratio            | 1.3     |
| Current Liabilities    | 1,157,397     | Operating Margin   | -948,317         | -13.6% | Days to Collect          | 52.0    |
| Long Term Liabilities  | 352,740       | Other Income       | 1,156,882        | 16.6%  | Avg Payment Days         | 46.6    |
| Total Equity           | 298,213       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 146.3%  |
| Total Liab. and Equity | 1,808,350     | Net Profit or Loss | 208,565          | 3.0%   | Return on Equity         | 69.9%   |
| 675367 GREENVIL        | LE GARDENS    |                    |                  |        | Nonprofit - Church       |         |
| GREENVILLE GARD        | ENS           | 6/30/2020 3        | 366 Days Reopen  | ed     |                          |         |
| GREENVILLE, TX 75      | 5401          |                    |                  |        | CR Beds 103 POS B        | eds 0   |
| HUNT                   |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate           | 72.4%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 184.5   |
| Current Assets         | 4,082,331     | Total Charges      | 6,856,291        |        | Average Wages            | 18.39   |
| Fixed Assets           | 510,915       | Contract Allowance | 946,516          | 13.8%  | Skilled Nursing          | 79.4%   |
| Other Assets           | -214,571      | Operating Revenue  | 5,909,775        | 86.2%  | Ancillary Service        | 20.6%   |
| Total Assets           | 4,378,675     | Operating Expense  | 5,596,859        | 94.7%  | Current Ratio            | 2.2     |
| Current Liabilities    | 1,830,456     | Operating Margin   | 312,916          | 5.3%   | Days to Collect          | 144.1   |
| Long Term Liabilities  | 279,592       | Other Income       | 557,875          | 9.4%   | Avg Payment Days         | 45.7    |
|                        | 0.000.007     | Other Evenence     | 0                | 0.0%   | Depreciation Rate        | 90.9%   |
| Total Equity           | 2,268,627     | Other Expense      | U                | 0.076  | Depreciation Rate        | 90.976  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675020 GREENVIL   | LE HEALTH & F  | REHABILITATION CEN  | NTER   |                                  | Proprietary - Corporation   | า                                      |
|---|--|---|--|----------------------------------|---|--|
| GREENVILLE HEALT  | TH & REHABILIT                                       | ATION 12/31/2020  | 366 Days Settled   | I                                |   |  |
| GREENVILLE, TX 75   | 402  |   |  |                                  | CR Beds 120 POS B   | eds 0                                  |
| HUNT  |  |   |  |                                  | Key Performanad   | e Ind.                                 |
| BLUE CROSS (TEXA  | AS)  |   |  |                                  | Occupancy Rate  | 69.6%                                  |
| Balance S   | Sheet  | Income  | Statement  |                                  | Length of Stay  | 123.3                                  |
| Current Assets  | 2,481,195  | Total Charges   | 10,749,851   |                                  | Average Wages   | 21.35                                  |
| Fixed Assets  | 291,351  | Contract Allowance  | 4,131,036  | 38.4%                            | Skilled Nursing   | 56.0%                                  |
| Other Assets  | 3,266  | Operating Revenue   | 6,618,815  | 61.6%                            | Ancillary Service   | 44.0%                                  |
| Total Assets  | 2,775,812  | Operating Expense   | 8,267,018  | 124.9%                           | Current Ratio   | 0.9                                    |
| Current Liabilities   | 2,673,589  | Operating Margin  | -1,648,203   | -24.9%                           | Days to Collect   | 56.1                                   |
| Long Term Liabilities   | 0  | Other Income  | 962,160  | 14.5%                            | Avg Payment Days  | 94.1                                   |
| Total Equity  | 102,223  | Other Expense   | 0  | 0.0%                             | Depreciation Rate   | 242.5%                                 |
| Total Liab. and Equity  | 2,775,812  | Net Profit or Loss  | (686,043)  | -10.4%                           | Return on Equity  | -671.1%                                |
| 676071 GROESBE  | CK LTC NURSIN  | IG AND REHABILITA   | TION   |                                  | Government - County   |  |
| GROESBECK LTC N<br>REHABILITATION   | IURSING AND  | 9/30/2020 3   | 666 Days Settled   |                                  |   |  |
| GROESBECK, TX 76  | 642  |   |  |                                  | CR Beds 90 POS B  | eds 0                                  |
| LIMESTONE   |  |   |  |                                  | Key Performana  | e Ind.                                 |
| WISCONSIN PHYSIC  | CIANS SERVICE  |   |  |                                  | Occupancy Rate  | 80.6%                                  |
| Palanaa S   |  |   |  |                                  |   |  |
| Balance S   | Sheet  | Income  | Statement  |                                  | Length of Stay  | 248.1                                  |
| Current Assets  |  | Income Total Charges  | <b>Statement</b> 5,083,831                                 |                                  | Length of Stay Average Wages  | 248. <sup>2</sup><br>15.82             |
|   |  |   |  | -3.7%                            | Average Wages   | 15.82                                  |
| Current Assets  | 1,058,646  | Total Charges   | 5,083,831  |                                  | Average Wages   |  |
| Current Assets Fixed Assets   | 1,058,646<br>18,407                                  | Total Charges  Contract Allowance   | 5,083,831  | 103.7%                           | Average Wages Skilled Nursing   | 15.82<br>75.6%                         |
| Current Assets Fixed Assets Other Assets                                  | 1,058,646<br>18,407<br>2,500                         | Total Charges Contract Allowance Operating Revenue  | 5,083,831<br>-189,632<br>5,273,463                         | 103.7%<br>93.4%                  | Average Wages Skilled Nursing Ancillary Service                               | 15.82<br>75.6%<br>24.4%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 1,058,646<br>18,407<br>2,500<br>1,079,553            | Total Charges Contract Allowance Operating Revenue Operating Expense                      | 5,083,831<br>-189,632<br>5,273,463<br>4,926,947            | 103.7%<br>93.4%<br>6.6%          | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 15.82<br>75.6%<br>24.4%<br>2.4         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,058,646<br>18,407<br>2,500<br>1,079,553<br>440,879 | Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 5,083,831<br>-189,632<br>5,273,463<br>4,926,947<br>346,516 | 103.7%<br>93.4%<br>6.6%<br>14.1% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 15.82<br>75.69<br>24.49<br>2.4<br>33.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676172 GROVETO         | N NURSING HO | ME                 |                  |        | Proprietary - Corporation | on      |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|---------|
| GROVETON NURSIN        | NG HOME      | 12/31/2020         | 366 Days Settled | d      |                           |         |
| GROVETON, TX 758       | 345          |                    |                  |        | CR Beds 47 POS E          | Beds 0  |
| TRINITY                |              |                    |                  |        | Key Performana            | ce Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 90.1%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 553.8   |
| Current Assets         | 394,375      | Total Charges      | 3,655,757        |        | Average Wages             | 18.81   |
| Fixed Assets           | 340,989      | Contract Allowance | 507,493          | 13.9%  | Skilled Nursing           | 71.4%   |
| Other Assets           | -11,479      | Operating Revenue  | 3,148,264        | 86.1%  | Ancillary Service         | 28.6%   |
| Total Assets           | 723,885      | Operating Expense  | 3,312,355        | 105.2% | Current Ratio             | 0.8     |
| Current Liabilities    | 510,261      | Operating Margin   | -164,091         | -5.2%  | Days to Collect           | 2.3     |
| Long Term Liabilities  | 26,075       | Other Income       | 487,422          | 15.5%  | Avg Payment Days          | 171.9   |
| Total Equity           | -307,700     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 24.4%   |
| Total Liab. and Equity | 228,636      | Net Profit or Loss | 323,331          | 10.3%  | Return on Equity          | -105.1% |
| 455869 GUADALU         |              |                    |                  |        | Government - City-Cou     | nty     |
| GUADALUPE VALLE        | Y NURSING CE | NTER 12/31/2020    | 366 Days Settled | d      |                           |         |
| SEGUIN, TX 78155       |              |                    |                  |        | CR Beds 150 POS E         |         |
| GUADALUPE              |              |                    |                  |        | Key Performana            |         |
| NATIONAL GOVERN        |              |                    | •                |        | Occupancy Rate            | 66.6%   |
| Balance S              |              |                    | Statement        |        | Length of Stay            | 156.3   |
| Current Assets         | 765,322      | Total Charges      | 7,431,052        |        | Average Wages             | 21.13   |
| Fixed Assets           | 923,691      | Contract Allowance | 0                | 0.0%   | Skilled Nursing           | 81.8%   |
| Other Assets           |              | Operating Revenue  | 7,431,052        | 100.0% | Ancillary Service         | 18.2%   |
| Total Assets           | 3,532,545    | Operating Expense  | 8,651,837        | 116.4% | Current Ratio             | 0.5     |
| Current Liabilities    | 1,523,308    | Operating Margin   | -1,220,785       | -16.4% | Days to Collect           | 36.0    |
| Long Term Liabilities  | 0            | Other Income       | 1,361,988        | 18.3%  | Avg Payment Days          | 46.2    |
| Total Equity           | 2,009,237    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 52.3%   |
| Total Liab. and Equity | 3,532,545    | Net Profit or Loss | 141,203          | 1.9%   | Return on Equity          | 7.0%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|   | LTH CARE CEN   | ITER IN GALVESTON  |   |                                   | Proprietary - Partnersh  | ip  |
|---|--|--|---|-----------------------------------|--|---|
| GULF HEALTH CAR<br>GALVESTON  | E CENTER IN  | 12/31/2020   | 366 Days Settled                                    | d                                 |  |   |
| GALVESTON, TX 77  | 554  |  |   |                                   | CR Beds 150 POS E  | Beds 0  |
| GALVESTON   |  |  |   |                                   | Key Performana   | ce Ind.                                       |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |                                   | Occupancy Rate   | 47.6%   |
| Balance S   | Sheet  | Income   | Statement   |                                   | Length of Stay   | 109.4   |
| Current Assets  | 2,118,367  | Total Charges  | 5,794,585   |                                   | Average Wages  | 21.60   |
| Fixed Assets  | 158,820  | Contract Allowance   | 0   | 0.0%                              | Skilled Nursing  | 93.4%   |
| Other Assets  | 42,555   | Operating Revenue  | 5,794,585   | 100.0%                            | Ancillary Service  | 6.6%  |
| Total Assets  | 2,319,742  | Operating Expense  | 7,246,061   | 125.0%                            | Current Ratio  | 0.8   |
| Current Liabilities   | 2,664,297  | Operating Margin   | -1,451,476  | -25.0%                            | Days to Collect  | 78.7  |
| Long Term Liabilities   | 59,197   | Other Income   | 386,992   | 6.7%                              | Avg Payment Days   | 49.9  |
| Total Equity  | -403,752   | Other Expense  | 0   | 0.0%                              | Depreciation Rate  | 259.8%  |
| Total Liab. and Equity  | 2,319,742  | Net Profit or Loss   | (1,064,484)   | -18.4%                            | Return on Equity   | 263.6%  |
| 675172 GULF HEA   | LTHCARE CEN  | TER - PORT ARTHUR  |   |                                   | Government - City-Cou  | nty   |
| CHIE HENITHONDS   |  |  |   |                                   |  |   |
| ARTHUR  | E CENTER - POF   | RT 9/30/2020 3   | 66 Days Settled                                     |                                   |  |   |
|   |  | RT 9/30/2020 3   | 66 Days Settled                                     |                                   | CR Beds 150 POS E  | 3eds 0  |
| ARTHUR  |  | RT 9/30/2020 3   | 66 Days Settled                                     |                                   | CR Beds 150 POS E  |   |
| ARTHUR<br>PORT ARTHUR, TX   | 77642  |  | 66 Days Settled                                     |                                   |  |   |
| ARTHUR PORT ARTHUR, TX JEFFERSON  | 77642<br>CIANS SERVICE   |  | 666 Days Settled Statement                          |                                   | Key Performana   | ce Ind.                                       |
| ARTHUR PORT ARTHUR, TX JEFFERSON WISCONSIN PHYSIC   | 77642<br>CIANS SERVICE<br>Sheet                                  |  |   |                                   | Key Performana Occupancy Rate  | <b>ce Ind.</b> 45.6%                          |
| ARTHUR PORT ARTHUR, TX JEFFERSON WISCONSIN PHYSIC Balance S   | 77642<br>CIANS SERVICE<br>Sheet                                  | Income   | Statement   | 0.0%                              | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 45.6% 108.3                    |
| ARTHUR PORT ARTHUR, TX JEFFERSON WISCONSIN PHYSIC Balance S Current Assets  | 77642<br>CIANS SERVICE<br><b>Sheet</b><br>1,869,336              | Income Total Charges   | <b>Statement</b> 7,213,382                          |                                   | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 45.6% 108.3 15.70              |
| ARTHUR PORT ARTHUR, TX JEFFERSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 77642<br>CIANS SERVICE<br><b>Sheet</b><br>1,869,336<br>0         | Income Total Charges Contract Allowance  | <b>Statement</b> 7,213,382 0                        | 100.0%                            | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind. 45.6% 108.3 15.70 95.3%               |
| ARTHUR PORT ARTHUR, TX JEFFERSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 77642 CIANS SERVICE Sheet 1,869,336 0 64,397                     | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b> 7,213,382 0 7,213,382              | 100.0%<br>100.2%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 45.6% 108.3 15.70 95.3% 4.7%          |
| ARTHUR PORT ARTHUR, TX JEFFERSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 77642 CIANS SERVICE Sheet 1,869,336 0 64,397 1,933,733           | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,213,382 0 7,213,382 7,224,803           | 100.0%<br>100.2%<br>-0.2%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 45.6% 108.3 15.70 95.3% 4.7% 1.0      |
| ARTHUR PORT ARTHUR, TX JEFFERSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 77642 CIANS SERVICE Sheet 1,869,336 0 64,397 1,933,733 1,917,209 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,213,382<br>0<br>7,213,382<br>7,224,803<br>-11,421 | 100.0%<br>100.2%<br>-0.2%<br>0.2% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 45.6% 108.3 15.70 95.3% 4.7% 1.0 54.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675892 GULF POIN       | NTE PLAZA            |                                     |                     |                | Nonprofit - Church        |        |
|------------------------|----------------------|-------------------------------------|---------------------|----------------|---------------------------|--------|
| GULF POINTE PLAZ       | A                    | 12/31/2020                          | 366 Days Settled    | I              |                           |        |
| ROCKPORT, TX 783       | 82                   |                                     |                     |                | CR Beds 120 POS B         | eds 0  |
| ARANSAS                |                      |                                     |                     |                | Key Performana            | e Ind. |
| NORIDIAN ADMIN S       | ERVICES              |                                     |                     |                | Occupancy Rate            | 55.2%  |
| Balance S              | Sheet                | Income                              | Statement           |                | Length of Stay            | 168.2  |
| Current Assets         | 2,195,939            | Total Charges                       | 9,991,458           |                | Average Wages             | 23.10  |
| Fixed Assets           | 0                    | Contract Allowance                  | 2,980,504           | 29.8%          | Skilled Nursing           | 68.2%  |
| Other Assets           | 421,221              | Operating Revenue                   | 7,010,954           | 70.2%          | Ancillary Service         | 31.8%  |
| Total Assets           | 2,617,160            | Operating Expense                   | 6,709,704           | 95.7%          | Current Ratio             | 1.2    |
| Current Liabilities    | 1,787,905            | Operating Margin                    | 301,250             | 4.3%           | Days to Collect           | 113.9  |
| Long Term Liabilities  | 0                    | Other Income                        | 130,943             | 1.9%           | Avg Payment Days          | 70.4   |
| Total Equity           | 829,255              | Other Expense                       | 0                   | 0.0%           | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 2,617,160            | Net Profit or Loss                  | 432,193             | 6.2%           | Return on Equity          | 52.1%  |
| 455608 HACIENDA        | OAKS AT BEE          | VILLE                               |                     |                | Proprietary - Partnership | )      |
| HACIENDA OAKS AT       | ΓBEEVILLE            | 12/31/2020                          | 366 Days Settled    | I              |                           |        |
| BEEVILLE, TX 78102     | 2                    |                                     |                     |                | CR Beds 101 POS B         | eds 0  |
| BEE                    |                      |                                     |                     |                | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE        |                                     |                     |                | Occupancy Rate            | 57.5%  |
| Balance S              | Sheet                | Income                              | Statement           |                | Length of Stay            | 132.1  |
| Current Assets         | 1,505,759            | Total Charges                       | 9,402,520           |                | Average Wages             | 21.24  |
| Fixed Assets           | 47,897               | Contract Allowance                  | 3,793,846           | 40.3%          | Skilled Nursing           | 54.1%  |
| Other Assets           | 18,871               | Operating Revenue                   | 5,608,674           | 59.7%          | Ancillary Service         | 45.9%  |
| Total Assets           |                      | Operating Expense                   | 5,904,172           | 105.3%         | Current Ratio             | 2.8    |
| Total Assets           | 1,572,527            | Operating Expense                   |                     |                |                           | 2.0    |
| Current Liabilities    | 1,572,527<br>546,917 | Operating Expense  Operating Margin | -295,498            |                | Days to Collect           | 15.0   |
|                        |                      |                                     | -295,498<br>922,013 | -5.3%          |                           |        |
| Current Liabilities    | 546,917              | Operating Margin                    |                     | -5.3%<br>16.4% | Days to Collect           | 15.0   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675656 HACIENDA   | OAKS NURSIN  | G & REHAB  |  |                                   | Nonprofit - Church  |  |
|---|--|--|--|-----------------------------------|---|--|
| HACIENDA OAKS NI  | JRSING & REH   | AB 8/31/2020 2   | 244 Days Settled   |                                   |   |  |
| SEGUIN, TX 78155  |  | 12/31/2020   | 122 Days Settled   |                                   | CR Beds 113 POS Be  | eds 0  |
| GUADALUPE   |  |  |  |                                   | Key Performanac   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |  |                                   | Occupancy Rate  | 55.8%  |
| Balance S   | heet   | Income   | Statement  |                                   | Length of Stay  | 62.6   |
| Current Assets  | 1,444,605  | Total Charges  | 1,841,514  |                                   | Average Wages   | 22.09  |
| Fixed Assets  | 44,497   | Contract Allowance   | 14,565   | 0.8%                              | Skilled Nursing   | 75.1%  |
| Other Assets  | 7,905  | Operating Revenue  | 1,826,949  | 99.2%                             | Ancillary Service   | 24.9%  |
| Total Assets  | 1,497,007  | Operating Expense  | 1,824,502  | 99.9%                             | Current Ratio   | 12.1   |
| Current Liabilities   | 119,459  | Operating Margin   | 2,447  | 0.1%                              | Days to Collect   | 285.6  |
| Long Term Liabilities   | 0  | Other Income   | 145,042  | 7.9%                              | Avg Payment Days  | 25.9   |
| Total Equity  | 1,377,548  | Other Expense  | 0  | 0.0%                              | Depreciation Rate   | 120.8%   |
| Total Liab. and Equity  | 1,497,007  | Net Profit or Loss   | 147,489  | 8.1%                              | Return on Equity  | 10.7%  |
| 675656 HACIENDA   | OAKS NURSIN  | G & REHAB  |  |                                   | Proprietary - Partnership   | )  |
| HACIENDA OAKS N   | JRSING & REH   | AB 8/31/2020 2   | 244 Days Settled   |                                   |   |  |
| SEGUIN, TX 78155  |  | 12/31/2020   | 122 Dave Settled   |                                   | CR Beds 113 POS Be  |  |
| GUADALUPE   |  |  | 122 Days Sellied   |                                   | ON DOGS 110 1 OO DO   | eds 0  |
| 14/10000110111 71 11/01/  |  |  | 122 Days Settled   |                                   | Key Performanac   |  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  | 122 Days Sellied   |                                   |   |  |
| WISCONSIN PHYSIC  Balance S   |  |  | Statement  |                                   | Key Performanac   | e Ind.   |
|   | Sheet  |  | ·  |                                   | Key Performanac   | e Ind.<br>59.4%  |
| Balance S   | Sheet  | Income   | Statement  | 41.6%                             | Key Performanac<br>Occupancy Rate<br>Length of Stay   | 59.4%  |
| Balance S Current Assets  | Sheet<br>826,927                                     | Income<br>Total Charges  | Statement 6,256,699  |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 59.4%<br>114.6<br>22.09                                  |
| Balance S Current Assets Fixed Assets   | 826,927<br>133,198                                   | Income Total Charges Contract Allowance  | <b>Statement</b> 6,256,699 2,600,197                         | 58.4%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 59.4%<br>114.6<br>22.09<br>54.2%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 826,927<br>133,198<br>30,598                         | Income Total Charges Contract Allowance Operating Revenue                                    | 6,256,699<br>2,600,197<br>3,656,502                          | 58.4%<br>124.2%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 59.4%<br>114.6<br>22.09<br>54.2%<br>45.8%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 826,927<br>133,198<br>30,598<br>990,723              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 6,256,699<br>2,600,197<br>3,656,502<br>4,540,316             | 58.4%<br>124.2%<br>-24.2%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 59.4%<br>114.6<br>22.09<br>54.2%<br>45.8%<br>0.4         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 826,927<br>133,198<br>30,598<br>990,723<br>2,297,585 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,256,699<br>2,600,197<br>3,656,502<br>4,540,316<br>-883,814 | 58.4%<br>124.2%<br>-24.2%<br>9.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 59.4%<br>114.6<br>22.09<br>54.2%<br>45.8%<br>0.4<br>77.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675095 HALLETTS  | VILLE REHABII                                      | LITATION AND NURS   | ING CENTER   |                                   | Government - City-Coun  | ty                                     |
|--|--|---|--|-----------------------------------|---|--|
| HALLETTSVILLE RE<br>NURSING CENTER                         | HABILITATION /                                     | AND 12/31/2020  | 366 Days Settled   | d                                 |   |  |
| HALLETTSVILLE, TX  | 77964  |   |  |                                   | CR Beds 120 POS Be  | eds 0                                  |
| LAVACA   |  |   |  |                                   | Key Performanad   | e Ind.                                 |
| NATIONAL GOVERN  | IMENT SERVICE                                      | ΞS  |  |                                   | Occupancy Rate  | 67.4%                                  |
| Balance S  | heet   | Income  | Statement  |                                   | Length of Stay  | 185.0                                  |
| Current Assets   | 822,524  | Total Charges   | 6,093,198  |                                   | Average Wages   | 19.30                                  |
| Fixed Assets   | 901,549  | Contract Allowance  | 0  | 0.0%                              | Skilled Nursing   | 86.2%                                  |
| Other Assets   | -179,017   | Operating Revenue   | 6,093,198  | 100.0%                            | Ancillary Service   | 13.8%                                  |
| Total Assets   | 1,545,056  | Operating Expense   | 6,731,128  | 110.5%                            | Current Ratio   | 0.8                                    |
| Current Liabilities  | 1,011,407  | Operating Margin  | -637,930   | -10.5%                            | Days to Collect   | 47.8                                   |
| Long Term Liabilities                                      | 0  | Other Income  | 835,682  | 13.7%                             | Avg Payment Days  | 37.1                                   |
| Total Equity   | 533,649  | Other Expense   | 0  | 0.0%                              | Depreciation Rate   | 49.3%                                  |
| Total Liab. and Equity                                     | 1,545,056  | Net Profit or Loss  | 197,752  | 3.2%                              | Return on Equity  | 37.1%                                  |
| 455954 HAMILTON  | HEALTHCARE   | CENTER  |  |                                   | Nonprofit - Church  |  |
| HAMILTON HEALTH  | CARE CENTER  | 8/31/2020 3   | 666 Days Settled   |                                   |   |  |
| HAMILTON, TX 7653  | 1  |   |  |                                   | CR Beds 76 POS Be   | eds 0                                  |
| HAMILTON   |  |   |  |                                   | Key Performanac   | e Ind.                                 |
| BLUE CROSS (TEXA   | NS)  |   |  |                                   | Occupancy Rate  | 47.4%                                  |
| Balance S  | heet   | Income  | Statement  |                                   | Length of Stay  | 204.7                                  |
|  |  |   | Otatement  |                                   |   | 321.7                                  |
| Current Assets   |  | Total Charges   | 3,294,971  |                                   | Average Wages   | 17.64                                  |
| Current Assets Fixed Assets                                |  | Total Charges Contract Allowance  |  | 28.3%                             | Average Wages Skilled Nursing                                   |  |
|  | 5,884,465  | G   | 3,294,971  |                                   |   | 17.64                                  |
| Fixed Assets   | 5,884,465<br>27,243                                | Contract Allowance  | 3,294,971<br>932,994                                       | 71.7%                             | Skilled Nursing   | 17.64<br>84.6%                         |
| Fixed Assets Other Assets                                  | 5,884,465<br>27,243<br>0                           | Contract Allowance Operating Revenue                                    | 3,294,971<br>932,994<br>2,361,977                          | 71.7%<br>106.0%                   | Skilled Nursing Ancillary Service                               | 17.64<br>84.6%<br>15.4%                |
| Fixed Assets Other Assets Total Assets                     | 5,884,465<br>27,243<br>0<br>5,911,708              | Contract Allowance Operating Revenue Operating Expense                  | 3,294,971<br>932,994<br>2,361,977<br>2,504,050             | 71.7%<br>106.0%<br>-6.0%          | Skilled Nursing Ancillary Service Current Ratio                 | 17.64<br>84.6%<br>15.4%<br>1.8         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 5,884,465<br>27,243<br>0<br>5,911,708<br>3,347,323 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,294,971<br>932,994<br>2,361,977<br>2,504,050<br>-142,073 | 71.7%<br>106.0%<br>-6.0%<br>13.7% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 17.64<br>84.6%<br>15.4%<br>1.8<br>38.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676478 HARBOR V                               | ALLEY HEALTI                     | H AND REHABILITAT                                    | ION                    |                           | Proprietary - Individual        |                      |
|---|----------------------------------|--|------------------------|---------------------------|---------------------------------|----------------------|
| HARBOR VALLEY H<br>REHABILITATION             | EALTH AND                        | 12/31/2020   | 352 Days *Settle       | d                         |                                 |                      |
| SAN ANTONIO, TX 7                             | '8242                            |  |                        |                           | CR Beds 122 POS B               | eds 0                |
| BEXAR   |                                  |  |                        |                           | Key Performanad                 | e Ind.               |
| NOVITAS (TEXAS)                               |                                  |  |                        |                           | Occupancy Rate                  | 34.1%                |
| Balance S                                     | heet                             | Income   | Statement              |                           | Length of Stay                  | 103.1                |
| Current Assets                                | 1,205,752                        | Total Charges  | 3,556,391              |                           | Average Wages                   | 21.51                |
| Fixed Assets                                  | 161,700                          | Contract Allowance                                   | 21,164                 | 0.6%                      | Skilled Nursing                 | 77.1%                |
| Other Assets                                  | 5,349                            | Operating Revenue                                    | 3,535,227              | 99.4%                     | Ancillary Service               | 22.9%                |
| Total Assets                                  | 1,372,801                        | Operating Expense                                    | 4,940,484              | 139.8%                    | Current Ratio                   | 0.6                  |
| Current Liabilities                           | 1,941,560                        | Operating Margin                                     | -1,405,257             | -39.8%                    | Days to Collect                 | 98.4                 |
| Long Term Liabilities                         | 1,003,396                        | Other Income   | 30,277                 | 0.9%                      | Avg Payment Days                | 15.9                 |
| Total Equity                                  | -1,572,155                       | Other Expense  | 0                      | 0.0%                      | Depreciation Rate               | 810.8%               |
| Total Liab. and Equity                        | 1,372,801                        | Net Profit or Loss                                   | (1,374,980)            | -38.9%                    | Return on Equity                | 87.5%                |
| 675606 HARLINGE                               | N NURSING AN                     | ID REHABILITATION                                    | CENTER                 |                           | Proprietary - Other             |                      |
| HARLINGEN NURSII<br>REHABILITATION CI         |                                  | 12/31/2020   | 366 Days Settled       | d                         |                                 |                      |
| HARLINGEN, TX 785                             | 550                              |  |                        |                           | CR Beds 120 POS B               | eds 0                |
| CAMERON                                       |                                  |  |                        |                           | Key Performanad                 | e Ind.               |
| NOVITAS (TEXAS)                               |                                  |  |                        |                           | Occupancy Rate                  | 79.7%                |
| Balance S                                     | heet                             | Income   | Statement              |                           | Length of Stay                  | 124.6                |
| Current Assets                                | 758,392                          | Total Charges  | 7,449,033              |                           | Average Wages                   | 17.22                |
| Fixed Assets                                  | 1 616 F06                        | Contract Allowance                                   | 0                      | 0.0%                      | Skilled Nursing                 | 76.7%                |
| 1 IXCU ASSCIS                                 | 1,616,536                        | Contract / mowarioc                                  |                        |                           |                                 | 70.77                |
| Other Assets                                  | 2,030,387                        | Operating Revenue                                    | 7,449,033              | 100.0%                    | Ancillary Service               | 23.3%                |
|   |                                  | Operating Revenue                                    | 7,449,033<br>8,395,988 |                           | Ancillary Service Current Ratio |                      |
| Other Assets                                  | 2,030,387                        | Operating Revenue                                    |                        | 112.7%                    | •                               | 23.3%<br>7.8         |
| Other Assets Total Assets                     | 2,030,387                        | Operating Revenue Operating Expense                  | 8,395,988              | 112.7%<br>-12.7%          | Current Ratio                   | 23.3%<br>7.8<br>35.7 |
| Other Assets Total Assets Current Liabilities | 2,030,387<br>4,405,315<br>97,498 | Operating Revenue Operating Expense Operating Margin | -946,955               | 112.7%<br>-12.7%<br>23.2% | Current Ratio  Days to Collect  | 23.3%                |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676370 HARMONE         | E HOUSE      |                    |                  |       | Unknown            |          |
|------------------------|--------------|--------------------|------------------|-------|--------------------|----------|
| HARMONEE HOUSE         | <b>.</b>     | 6/30/2020 3        | 366 Days Settled |       |                    |          |
| AMHERST, TX 79312      | 2            |                    |                  |       | CR Beds 0 POS      | Beds 0   |
| LAMB                   |              |                    |                  |       | Key Performan      | ace Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |       | Occupancy Rate     | 0.0%     |
| Balance S              | Sheet        | Income             | Statement        |       | Length of Stay     |          |
| Current Assets         | 0            | Total Charges      | 0                |       | Average Wages      |          |
| Fixed Assets           | 0            | Contract Allowance | 0                | 0.0%  | Skilled Nursing    | 0.0%     |
| Other Assets           | 0            | Operating Revenue  | 0                | 0.0%  | Ancillary Service  | 0.0%     |
| Total Assets           | 0            | Operating Expense  | 0                | 0.0%  | Current Ratio      |          |
| Current Liabilities    | 0            | Operating Margin   | 0                | 0.0%  | Days to Collect    |          |
| Long Term Liabilities  | 0            | Other Income       | 0                | 0.0%  | Avg Payment Days   |          |
| Total Equity           | 0            | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 0.0%     |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0                | 0.0%  | Return on Equity   | 0.0%     |
| 675014 HASKELL         | HEALTHCARE ( | CENTER             |                  |       | Nonprofit - Church |          |
| HASKELL HEALTHC        | ARE CENTER   | 8/31/2020 3        | 366 Days Settled |       |                    |          |
| HASKELL, TX 79521      |              |                    |                  |       | CR Beds 68 POS     | Beds 0   |
| HASKELL                |              |                    |                  |       | Key Performan      | ace Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |       | Occupancy Rate     | 55.9%    |
| Balance S              | Sheet        | Income             | Statement        |       | Length of Stay     | 339.1    |
| Current Assets         | 6,148,445    | Total Charges      | 3,489,508        |       | Average Wages      | 15.63    |
| Fixed Assets           | 24,815       | Contract Allowance | 590,049          | 16.9% | Skilled Nursing    | 84.3%    |
| Other Assets           | 0            | Operating Revenue  | 2,899,459        | 83.1% | Ancillary Service  | 15.7%    |
| Total Assets           | 6,173,260    | Operating Expense  | 2,219,120        | 76.5% | Current Ratio      | 2.1      |
| Current Liabilities    | 2,935,907    | Operating Margin   | 680,339          | 23.5% | Days to Collect    | 39.0     |
| Long Term Liabilities  | 0            | Other Income       | 146,675          | 5.1%  | Avg Payment Days   | 16.6     |
| Total Equity           | 3,237,353    | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 435.3%   |
| Total Liab. and Equity | 6,173,260    | Net Profit or Loss | 827,014          | 28.5% | Return on Equity   | 25.5%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675379 HAVENCAR   | RE NURSING AI                                       | ND REHABILITATION   | CENTER LLC  |  | Proprietary - Corporation   | n   |
|---|---|---|---|--|---|---|
| HAVENCARE NURSI<br>REHABILITATION CE  |   | 12/31/2020  | 366 Days Settled  | i                                      |   |   |
| LONGVIEW, TX 7560   | 1   |   |   |  | CR Beds 108 POS E   | seds 0  |
| GREGG   |   |   |   |  | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC  | IANS SERVICE  |   |   |  | Occupancy Rate  | 55.6%   |
| Balance S   | heet  | Income  | Statement   |  | Length of Stay  | 249.7   |
| Current Assets  | 1,782,231   | Total Charges   | 4,802,205   |  | Average Wages   | 19.13   |
| Fixed Assets  | 115,015   | Contract Allowance  | -839,654  | -17.5%                                 | Skilled Nursing   | 61.4%   |
| Other Assets  | 2,372,267   | Operating Revenue   | 5,641,859   | 117.5%                                 | Ancillary Service   | 38.6%   |
| Total Assets  | 4,269,513   | Operating Expense   | 6,084,985   | 107.9%                                 | Current Ratio   | 1.3   |
| Current Liabilities   | 1,370,816   | Operating Margin  | -443,126  | -7.9%                                  | Days to Collect   | 41.5  |
| Long Term Liabilities   | 1,282,844   | Other Income  | 567,107   | 10.1%                                  | Avg Payment Days  | 22.9  |
| Total Equity  | 1,615,853   | Other Expense   | 0   | 0.0%                                   | Depreciation Rate   | 35.8%   |
| ' '   |   |   |   |  |   |   |
| -   | 4,269,513   | Net Profit or Loss  | 123,981   | 2.2%                                   | Return on Equity  | 7.7%  |
| Total Liab. and Equity  | · · ·   | Net Profit or Loss  T THE FORUM AT PA   |   | 2.2%                                   | Return on Equity  Proprietary - Corporation   |   |
| Total Liab. and Equity  | RE CENTER A   | T THE FORUM AT PA   |   |  |   |   |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT  | RE CENTER A   | T THE FORUM AT PA   | RK LANE   |  |   | n   |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT PARK LANE  DALLAS, TX 75225  | RE CENTER A   | T THE FORUM AT PA   | RK LANE   |  | Proprietary - Corporation   | en<br>Beds 0  |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT PARK LANE  DALLAS, TX 75225  | RE CENTER A   | T THE FORUM AT PA   | RK LANE   |  | Proprietary - Corporation  CR Beds 318 POS E  | eds 0   |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT PARK LANE  DALLAS, TX 75225  DALLAS  | RE CENTER AT  | -<br>T THE FORUM AT PAI<br>RUM AT 12/31/2020  | RK LANE   |  | Proprietary - Corporation  CR Beds 318 POS B  Key Performana  | eds 0   |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT PARK LANE  DALLAS, TX 75225  DALLAS  WPS IN  Balance Si  | RE CENTER AT  | -<br>T THE FORUM AT PAI<br>RUM AT 12/31/2020  | RK LANE  366 Days Settled   |  | CR Beds 318 POS E  Key Performana  Occupancy Rate   | eds 0<br>ce Ind.<br>63.0%                           |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT PARK LANE  DALLAS, TX 75225  DALLAS  WPS IN  | RE CENTER AT THE FOI                                | T THE FORUM AT PAIRUM AT 12/31/2020   | RK LANE  366 Days Settled   | ł                                      | CR Beds 318 POS E  Key Performana  Occupancy Rate  Length of Stay   | eds 0 ce Ind. 63.0% 251.3                           |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT PARK LANE  DALLAS, TX 75225  DALLAS  WPS IN  Balance Si  Current Assets  | heet 360,600  | T THE FORUM AT PAIRUM AT 12/31/2020  Income  Total Charges  | RK LANE  366 Days Settled  Statement  11,459,232                                  | 1.1%                                   | CR Beds 318 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eds 0  ce Ind. 63.0% 251.3                          |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT PARK LANE  DALLAS, TX 75225  DALLAS  WPS IN  Balance Si  Current Assets  Fixed Assets  | heet  360,600 1,461,430                             | T THE FORUM AT PAIR RUM AT 12/31/2020  Income Total Charges Contract Allowance  | RK LANE  366 Days Settled  Statement  11,459,232  128,395                         | 1.1%<br>98.9%                          | CR Beds 318 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind. 63.0% 251.3 18.39 20.3% 6.9%         |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT PARK LANE  DALLAS, TX 75225  DALLAS  WPS IN  Balance Si  Current Assets  Fixed Assets  Other Assets                                    | heet  360,600 1,461,430 159,191                     | T THE FORUM AT PAIR RUM AT 12/31/2020  Income Total Charges Contract Allowance Operating Revenue                                    | RK LANE  366 Days Settled  Statement  11,459,232  128,395  11,330,837             | 1.1%<br>98.9%<br>95.6%                 | CR Beds 318 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | eds 0  ce Ind. 63.0% 251.3 18.39 20.3% 6.9% 0.2     |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT PARK LANE  DALLAS, TX 75225  DALLAS  WPS IN  Balance SI  Current Assets  Fixed Assets  Other Assets  Total Assets                      | heet  360,600 1,461,430 159,191 1,981,221           | T THE FORUM AT PAIR RUM AT 12/31/2020  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | RK LANE  366 Days Settled  Statement  11,459,232  128,395  11,330,837  10,829,549 | 1.1%<br>98.9%<br>95.6%<br>4.4%         | Proprietary - Corporation  CR Beds 318 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 63.0% 251.3 18.39 20.3% 6.9% 0.2 7.5 |
| Total Liab. and Equity  455913 HEALTHCA  HEALTHCARE CENT PARK LANE  DALLAS, TX 75225  DALLAS  WPS IN  Balance Si  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | heet  360,600 1,461,430 159,191 1,981,221 1,978,822 | T THE FORUM AT PAIR RUM AT 12/31/2020  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 11,459,232 128,395 11,330,837 10,829,549 501,288                        | 1.1%<br>98.9%<br>95.6%<br>4.4%<br>1.5% | Proprietary - Corporation  CR Beds 318 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind. 63.0% 251.3 18.39 20.3%              |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455771 HEARTHST   | ONE NURSING                                   | AND REHABILITATION   | ON   |                                    | Proprietary - Other   |   |
|---|---|--|--|------------------------------------|---|---|
| HEARTHSTONE NUF   | RSING AND                                     | 12/31/2020   | 214 Days Settled   |                                    |   |   |
| ROUND ROCK, TX 7  | 8681  | 5/31/2020 1  | 52 Days Settled  |                                    | CR Beds 120 POS B   | eds 0   |
| WILLIAMSON  |   |  |  |                                    | Key Performana  | e Ind.  |
| BLUE CROSS (TEXA  | (S)   |  |  |                                    | Occupancy Rate  | 50.1%   |
| Balance S   | heet  | Income   | Statement  |                                    | Length of Stay  | 87.8  |
| Current Assets  | 150,288                                       | Total Charges  | 2,494,474  |                                    | Average Wages   | 25.35   |
| Fixed Assets  | 56,355  | Contract Allowance   | 219,623  | 8.8%                               | Skilled Nursing   | 81.5%   |
| Other Assets  | 43,786  | Operating Revenue  | 2,274,851  | 91.2%                              | Ancillary Service   | 18.5%   |
| Total Assets  | 250,429                                       | Operating Expense  | 2,871,610  | 126.2%                             | Current Ratio   | 0.3   |
| Current Liabilities   | 560,315                                       | Operating Margin   | -596,759   | -26.2%                             | Days to Collect   | 10.5  |
| Long Term Liabilities   | 0   | Other Income   | 286,946  | 12.6%                              | Avg Payment Days  | 33.7  |
| Total Equity  | -309,886                                      | Other Expense  | 0  | 0.0%                               | Depreciation Rate   | 653.8%  |
| Total Liab. and Equity  | 250,429                                       | Net Profit or Loss   | (309,813)  | -13.6%                             | Return on Equity  | 100.0%  |
| 455771 HEARTHST   | ONE NURSING                                   | AND REHABILITATION   | ON   |                                    | Proprietary - Other   |   |
| HEARTHSTONE NUR   | RSING AND                                     | 12/31/2020   | 214 Days Settled   |                                    |   |   |
| ROUND ROCK, TX 7  |   |  |  |                                    |   |   |
| ROOMB ROOM, 127   | 8681  | 5/31/2020 1  | 52 Days Settled  |                                    | CR Beds 120 POS B   | eds 0   |
| WILLIAMSON  | 8681  | 5/31/2020 1  | 52 Days Settled  |                                    | CR Beds 120 POS B   |   |
|   |   | 5/31/2020 1  | 52 Days Settled  |                                    |   |   |
| WILLIAMSON  | AS)   |  | 52 Days Settled  Statement                                   |                                    | Key Performana  | e Ind.  |
| WILLIAMSON BLUE CROSS (TEXA   | AS)<br>heet                                   |  |  |                                    | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 52.3%                            |
| WILLIAMSON BLUE CROSS (TEXA   | AS)<br>heet                                   | Income   | Statement  | 5.1%                               | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 52.3%<br>53.3                                   |
| WILLIAMSON  BLUE CROSS (TEXA  Balance S  Current Assets   | AS)<br>heet<br>698,055                        | <b>Income</b> Total Charges  | Statement 4,405,498  |                                    | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 52.3%<br>53.3<br>25.35                          |
| WILLIAMSON  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets   | AS)  heet  698,055  126,188                   | Income Total Charges Contract Allowance  | Statement<br>4,405,498<br>224,422                            | 94.9%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 52.3%<br>53.3<br>25.35<br>81.9%                 |
| WILLIAMSON  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets                               | AS)  heet  698,055  126,188  0                | Income Total Charges Contract Allowance Operating Revenue                                    | 25tatement<br>4,405,498<br>224,422<br>4,181,076              | 94.9%<br>113.0%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 52.3%<br>53.3<br>25.35<br>81.9%<br>18.1%        |
| WILLIAMSON  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                 | AS) <b>Sheet</b> 698,055  126,188  0  824,243 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 25tatement<br>4,405,498<br>224,422<br>4,181,076<br>4,724,902 | 94.9%<br>113.0%<br>-13.0%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 52.3%<br>53.3<br>25.35<br>81.9%<br>18.1%        |
| WILLIAMSON BLUE CROSS (TEXA  Balance S  Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 698,055<br>126,188<br>0<br>824,243<br>686,197 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,405,498<br>224,422<br>4,181,076<br>4,724,902<br>-543,826   | 94.9%<br>113.0%<br>-13.0%<br>23.3% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 52.3%<br>53.3<br>25.35<br>81.9%<br>18.1%<br>1.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675940 HEMPHILL  | CARE CENTER   | 1  |  |  | Proprietary - Corporation  | n   |
|--|---|--|--|--|--|---|
| HEMPHILL CARE CE   | ENTER   | 12/31/2020   | 366 Days Settled   | d  |  |   |
| HEMPHILL, TX 7594  | 8   |  |  |  | CR Beds 90 POS B   | eds 0   |
| SABINE   |   |  |  |  | Key Performanad  | e Ind.  |
| BLUE CROSS (TEXA   | AS)   |  |  |  | Occupancy Rate   | 85.2%   |
| Balance S  | Sheet   | Income   | Statement  |  | Length of Stay   | 342.1   |
| Current Assets   | 836,762   | Total Charges  | 5,696,371  |  | Average Wages  | 16.40   |
| Fixed Assets   | 15,249  | Contract Allowance   | -126,636   | -2.2%                                      | Skilled Nursing  | 80.0%   |
| Other Assets   | 13,500  | Operating Revenue  | 5,823,007  | 102.2%                                     | Ancillary Service  | 20.0%   |
| Total Assets   | 865,511   | Operating Expense  | 5,537,606  | 95.1%                                      | Current Ratio  | 1.2   |
| Current Liabilities  | 703,250   | Operating Margin   | 285,401  | 4.9%                                       | Days to Collect  | 24.8  |
| Long Term Liabilities  | 0   | Other Income   | 565,738  | 9.7%                                       | Avg Payment Days   | 46.4  |
| Total Equity   | 162,261   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 227.2%  |
|  |   |  | 054 400  | 4.4.60/                                    | Datum as Faults  | 524.5%  |
| Total Liab. and Equity   | 865,511   | Net Profit or Loss   | 851,139  | 14.0%                                      | Return on Equity   | 324.376   |
|  |   | Net Profit or Loss  REHABILITATION CEI   |  | 14.0%                                      | Proprietary - Corporation  |   |
|  | ON HEALTH & R   | REHABILITATION CEI   |  |  |  |   |
| 455986 HENDERSON HEAL  | ON HEALTH & R   | REHABILITATION CEI   | NTER   |  |  | า   |
| 455986 HENDERSON HEAL CENTER   | ON HEALTH & R   | REHABILITATION CEI   | NTER   |  | Proprietary - Corporation  | eds 0   |
| 455986 HENDERSON<br>HENDERSON HEAL<br>CENTER<br>HENDERSON, TX 75   | ON HEALTH & R   | REHABILITATION CEI   | NTER   |  | Proprietary - Corporation  CR Beds 173 POS B   | eds 0   |
| 455986 HENDERSON HENDERSON HEAL CENTER HENDERSON, TX 75 RUSK   | ON HEALTH & R TH & REHABILIT 5652   | REHABILITATION CEI   | NTER   |  | Proprietary - Corporation  CR Beds 173 POS B  Key Performana   | eds 0   |
| HENDERSON HEAL CENTER HENDERSON, TX 75 RUSK BLUE CROSS (TEXA   | ON HEALTH & R TH & REHABILIT 5652 AS) Sheet   | REHABILITATION CEI   | NTER  366 Days Settled   |  | Proprietary - Corporation  CR Beds 173 POS B  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>54.2%                                   |
| HENDERSON HEAL CENTER HENDERSON, TX 75 RUSK BLUE CROSS (TEXABLUE CROSS (TEXABLUE SECTION 1)  | ON HEALTH & R TH & REHABILIT 5652 AS) Sheet   | REHABILITATION CEI   | NTER  366 Days Settled   | d  | Proprietary - Corporation  CR Beds 173 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0  ce Ind. 54.2% 131.9                                  |
| HENDERSON HEAL CENTER HENDERSON, TX 75 RUSK BLUE CROSS (TEXABLE) Balance S Current Assets  | ON HEALTH & R TH & REHABILIT 5652 AS) Sheet 3,328,864                                     | REHABILITATION CEI  TATION 12/31/2020  Income  Total Charges   | NTER  366 Days Settled  Statement  9,715,251                       | d<br>26.5%                                 | Proprietary - Corporation  CR Beds 173 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 54.2% 131.9 22.51                             |
| HENDERSON HEAL CENTER HENDERSON, TX 75 RUSK BLUE CROSS (TEXABLUE CROSS (TEXABL | ON HEALTH & R TH & REHABILIT 5652 AS) Sheet 3,328,864 351,095                             | REHABILITATION CEI  TATION 12/31/2020  Income  Total Charges  Contract Allowance                                       | NTER  366 Days Settled  Statement  9,715,251  2,570,423            | 26.5%<br>73.5%                             | Proprietary - Corporation  CR Beds 173 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind. 54.2% 131.9 22.51 65.2%                      |
| HENDERSON HEAL CENTER HENDERSON, TX 75 RUSK BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets  | ON HEALTH & R TH & REHABILIT 5652 AS) Sheet 3,328,864 351,095 151,008                     | REHABILITATION CEI  TATION 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                    | NTER  366 Days Settled  Statement  9,715,251  2,570,423  7,144,828 | 26.5%<br>73.5%<br>102.6%                   | Proprietary - Corporation  CR Beds 173 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0 <b>Se Ind.</b> 54.2%  131.9  22.51  65.2%  34.8%      |
| HENDERSON HEAL CENTER HENDERSON, TX 75 RUSK BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets   | ON HEALTH & R TH & REHABILIT 5652 AS) Sheet 3,328,864 351,095 151,008 3,830,967           | REHABILITATION CEI  TATION 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense | Statement 9,715,251 2,570,423 7,144,828 7,328,866                  | 26.5%<br>73.5%<br>102.6%<br>-2.6%          | Proprietary - Corporation  CR Beds 173 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 <b>Se Ind.</b> 54.2%  131.9  22.51  65.2%  34.8%  1.2 |
| HENDERSON HEAL CENTER HENDERSON, TX 75 RUSK BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities   | ON HEALTH & R TH & REHABILIT 5652 AS) Sheet 3,328,864 351,095 151,008 3,830,967 2,681,882 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                           | Statement 9,715,251 2,570,423 7,144,828 7,328,866 -184,038         | 26.5%<br>73.5%<br>102.6%<br>-2.6%<br>11.7% | Proprietary - Corporation  CR Beds 173 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 54.2% 131.9 22.51 65.2% 34.8% 1.2 49.1                |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|   | O NURSING & R   | EHABILITATION  |  |                                     | Proprietary - Corporation   | n  |
|---|---|--|--|-------------------------------------|---|--|
| HEREFORD NURSIN   | IG & REHABILIT  | ATION 12/31/2020   | 366 Days Settled                                   | d                                   |   |  |
| HEREFORD, TX 790  | 45  |  |  |                                     | CR Beds 120 POS E   | Beds 0   |
| DEAF SMITH  |   |  |  |                                     | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |  |                                     | Occupancy Rate  | 47.4%  |
| Balance S   | heet  | Income   | Statement  |                                     | Length of Stay  | 208.0  |
| Current Assets  | 1,463,269   | Total Charges  | 6,431,381  |                                     | Average Wages   | 18.31  |
| Fixed Assets  | -3  | Contract Allowance   | 0  | 0.0%                                | Skilled Nursing   | 100.0%   |
| Other Assets  | 0   | Operating Revenue  | 6,431,381  | 100.0%                              | Ancillary Service   | 0.0%   |
| Total Assets  | 1,463,266   | Operating Expense  | 4,961,007  | 77.1%                               | Current Ratio   | 4.1  |
| Current Liabilities   | 356,739   | Operating Margin   | 1,470,374  | 22.9%                               | Days to Collect   | 45.2   |
| Long Term Liabilities   | 556,196   | Other Income   | 663,530  | 10.3%                               | Avg Payment Days  | 22.7   |
| Total Equity  | 550,331   | Other Expense  | 0  | 0.0%                                | Depreciation Rate   | 201.2%   |
| Total Liab. and Equity  | 1,463,266   | Net Profit or Loss   | 2,133,904  | 33.2%                               | Return on Equity  | 387.7%   |
|   |   |  |  |                                     |   |  |
| 455569 HERITAGE   | AT LONGVIEW   | HEALTHCARE CEN   | TER  |                                     | Nonprofit - Church  |  |
| 455569 HERITAGE HERITAGE AT LONG CENTER   |   |  | TER<br>366 Days Settled                            |                                     | Nonprofit - Church  |  |
| HERITAGE AT LONG  | SVIEW HEALTH  |  |  |                                     | Nonprofit - Church  CR Beds 150 POS E   | Beds 0   |
| HERITAGE AT LONG<br>CENTER  | SVIEW HEALTH  |  |  |                                     | ·   |  |
| HERITAGE AT LONG<br>CENTER<br>LONGVIEW, TX 7560   | SVIEW HEALTH  |  |  |                                     | CR Beds 150 POS E   |  |
| HERITAGE AT LONG<br>CENTER<br>LONGVIEW, TX 7560<br>GREGG  | GVIEW HEALTHO   | CARE 6/30/2020 3   |  |                                     | CR Beds 150 POS E   | ce Ind.  |
| HERITAGE AT LONG<br>CENTER<br>LONGVIEW, TX 7560<br>GREGG<br>NOVITAS (TEXAS)   | GVIEW HEALTHO<br>05<br>Sheet                                      | CARE 6/30/2020 3   | 366 Days Settled                                   |                                     | CR Beds 150 POS E  Key Performana  Occupancy Rate   | <b>ce Ind.</b> 48.1%                                 |
| HERITAGE AT LONG<br>CENTER<br>LONGVIEW, TX 7560<br>GREGG<br>NOVITAS (TEXAS)<br>Balance S  | GVIEW HEALTHO<br>05<br>Sheet                                      | CARE 6/30/2020 3   | 366 Days Settled  Statement                        | 0.0%                                | CR Beds 150 POS E  Key Performana  Occupancy Rate  Length of Stay   | <b>ce Ind.</b> 48.1% 141.9                           |
| HERITAGE AT LONG CENTER LONGVIEW, TX 7560 GREGG NOVITAS (TEXAS) Balance S Current Assets  | SVIEW HEALTHO<br>05<br>Sheet<br>767,201                           | CARE 6/30/2020 3  Income  Total Charges  | Statement<br>5,092,302                             |                                     | CR Beds 150 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | <b>ce Ind.</b> 48.1% 141.9 16.60                     |
| HERITAGE AT LONG CENTER LONGVIEW, TX 7560 GREGG NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | 6VIEW HEALTH0<br>05<br>6 <b>heet</b><br>767,201<br>0              | CARE 6/30/2020 3  Income  Total Charges  Contract Allowance                                  | Statement 5,092,302                                | 100.0%                              | CR Beds 150 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind. 48.1% 141.9 16.60 93.7%                      |
| HERITAGE AT LONG CENTER LONGVIEW, TX 7560 GREGG NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | 6VIEW HEALTH0<br>05<br>6heet<br>767,201<br>0<br>28,687            | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 5,092,302 0 5,092,302                    | 100.0%<br>110.7%                    | CR Beds 150 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 48.1% 141.9 16.60 93.7% 6.3%                 |
| HERITAGE AT LONG CENTER LONGVIEW, TX 7560 GREGG NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 6VIEW HEALTH0<br>05<br>6heet<br>767,201<br>0<br>28,687<br>795,888 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 5,092,302 0 5,092,302 5,636,623          | 100.0%<br>110.7%<br>-10.7%          | CR Beds 150 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 48.1% 141.9 16.60 93.7% 6.3% 1.1             |
| HERITAGE AT LONG CENTER LONGVIEW, TX 7560 GREGG NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 767,201<br>0<br>28,687<br>795,888<br>705,408                      | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 5,092,302 0 5,092,302 5,636,623 -544,321 | 100.0%<br>110.7%<br>-10.7%<br>10.7% | CR Beds 150 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind.  48.1%  141.9  16.60  93.7%  6.3%  1.1  50.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455733 HERITAGE   | AT TURNER PA                                   | ARK HEALTH & REH   | AB   |   | Nonprofit - Church   |  |
|---|--|--|--|---|--|--|
| HERITAGE AT TURN<br>REHAB   | NER PARK HEAL                                  | TH & 9/30/2020 3   | 366 Days Settled                               |   |  |  |
| GRAND PRAIRIE, TX   | < 75050  |  |  |   | CR Beds 164 POS Be   | eds 0  |
| DALLAS  |  |  |  |   | Key Performanad  | e Ind.   |
| BLUE CROSS (MAR   | YLAND)   |  |  |   | Occupancy Rate   | 59.2%  |
| Balance S   | Sheet  | Income   | Statement                                      |   | Length of Stay   | 193.1  |
| Current Assets  | 2,302,149                                      | Total Charges  | 6,706,407                                      |   | Average Wages  | 17.62  |
| Fixed Assets  | 0  | Contract Allowance   | 0  | 0.0%                                      | Skilled Nursing  | 88.3%  |
| Other Assets  | 69,540   | Operating Revenue  | 6,706,407                                      | 100.0%                                    | Ancillary Service  | 11.7%  |
| Total Assets  | 2,371,689                                      | Operating Expense  | 6,719,216                                      | 100.2%                                    | Current Ratio  | 1.0  |
| Current Liabilities   | 2,292,793                                      | Operating Margin   | -12,809  | -0.2%                                     | Days to Collect  | 41.7   |
| Long Term Liabilities   | 78,896   | Other Income   | 12,809   | 0.2%                                      | Avg Payment Days   | 54.0   |
| Total Equity  | 0  | Other Expense  | 0  | 0.0%                                      | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity  | 2,371,689                                      | Net Profit or Loss   | 0  | 0.0%                                      | Return on Equity   | 0.0%   |
|   | CONVALESCE                                     |  |  |   | Proprietary - Partnership  | )  |
| HERITAGE CONVAL   | ESCENT CENTI                                   | =R 12/31/2020  | 366 Days Settled                               | d   |  |  |
| AMARILLO, TX 7910   | 6  |  |  |   | CR Beds 116 POS Be   | eds 0  |
| POTTER  |  |  |  |   | Key Performanac  | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE                                  |  |  |   | Occupancy Rate   | 61.4%  |
| Balance S   | Sheet  | Income   | Statement                                      |   | Length of Stay   | 170.3  |
| Current Assets  | 0 400 500                                      | Tatal Observes   |  |   | Average Megas  | 110.0  |
|   | 2,488,533                                      | Total Charges  | 7,312,991                                      |   | Average Wages  | 18.95  |
| Fixed Assets  | 2,488,533                                      | Contract Allowance   | 7,312,991                                      | 0.0%                                      | Skilled Nursing  |  |
| Fixed Assets Other Assets   |  | _  |  |   |  | 18.95  |
|   | 40,446   | Contract Allowance   | 0  | 100.0%                                    | Skilled Nursing  | 18.95<br>100.0%                                |
| Other Assets  | 40,446   | Contract Allowance Operating Revenue   | 7,312,991                                      | 100.0%<br>85.6%                           | Skilled Nursing Ancillary Service  | 18.95<br>100.0%<br>0.0%                        |
| Other Assets Total Assets   | 40,446<br>0<br>2,528,979                       | Contract Allowance Operating Revenue Operating Expense                               | 7,312,991<br>6,260,973                         | 100.0%<br>85.6%<br>14.4%                  | Skilled Nursing Ancillary Service Current Ratio                                  | 18.95<br>100.0%<br>0.0%<br>6.0                 |
| Other Assets Total Assets Current Liabilities                       | 40,446<br>0<br>2,528,979<br>412,860            | Contract Allowance Operating Revenue Operating Expense Operating Margin              | 7,312,991<br>6,260,973<br>1,052,018            | 100.0%<br>85.6%<br>14.4%<br>11.4%         | Skilled Nursing Ancillary Service Current Ratio Days to Collect                  | 18.95<br>100.0%<br>0.0%<br>6.0<br>74.0         |
| Other Assets Total Assets Current Liabilities Long Term Liabilities | 40,446<br>0<br>2,528,979<br>412,860<br>858,911 | Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 7,312,991<br>6,260,973<br>1,052,018<br>832,038 | 100.0%<br>85.6%<br>14.4%<br>11.4%<br>0.0% | Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 18.95<br>100.0%<br>0.0%<br>6.0<br>74.0<br>24.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675111 HERITAGE   | GARDENS REI                         | HABILITATION AND H   | EALTHCARE   |   | Nonprofit - Church  |  |
|---|-------------------------------------|--|---|---|---|--|
| HERITAGE GARDEN<br>AND HEALTHCARE   | IS REHABILITAT                      | ΓΙΟΝ 6/30/2020 3   | 66 Days Settled   |   |   |  |
| CARROLLTON, TX 7  | 5006                                |  |   |   | CR Beds 140 POS E   | seds 0   |
| DALLAS  |                                     |  |   |   | Key Performana  | ce Ind.  |
| BLUE CROSS (MAR'  | YLAND)                              |  |   |   | Occupancy Rate  | 47.5%  |
| Balance S   | Sheet                               | Income   | Statement   |   | Length of Stay  | 148.3  |
| Current Assets  | 6,132,732                           | Total Charges  | 6,231,682   |   | Average Wages   | 22.38  |
| Fixed Assets  | 519,007                             | Contract Allowance   | -568,365  | -9.1%                                     | Skilled Nursing   | 57.8%  |
| Other Assets  | 3,481,553                           | Operating Revenue  | 6,800,047   | 109.1%                                    | Ancillary Service   | 42.2%  |
| Total Assets  | 10,133,292                          | Operating Expense  | 5,803,658   | 85.3%                                     | Current Ratio   | 4.8  |
| Current Liabilities   | 1,284,062                           | Operating Margin   | 996,389   | 14.7%                                     | Days to Collect   | 41.3   |
| Long Term Liabilities   | 3,481,553                           | Other Income   | 4,190   | 0.1%                                      | Avg Payment Days  | 20.6   |
| Total Equity  | 5,367,677                           | Other Expense  | 0   | 0.0%                                      | Depreciation Rate   | 46.2%  |
|   |                                     |  |   |   |   |  |
| Total Liab. and Equity  | 10,133,292                          | Net Profit or Loss   | 1,000,579   | 14.7%                                     | Return on Equity  | 18.6%  |
| Total Liab. and Equity  |                                     | Net Profit or Loss - LLER REHAB & NURS   |   | 14.7%                                     | Return on Equity  Proprietary - Corporation   |  |
| Total Liab. and Equity  | HOUSE AT KE                         | LLER REHAB & NURS  |   | 14.7%                                     |   |  |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE A   | HOUSE AT KE                         | LLER REHAB & NURS  | BING  | 14.7%                                     |   | n  |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE A NURSING   | HOUSE AT KE                         | LLER REHAB & NURS  | BING  | 14.7%                                     | Proprietary - Corporation   | en<br>Beds 0   |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE A NURSING  KELLER, TX 76248   | HOUSE AT KE                         | LLER REHAB & NURS  | BING  | 14.7%                                     | Proprietary - Corporation  CR Beds 120 POS E  | en<br>Beds 0   |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE A NURSING  KELLER, TX 76248  TARRANT  | HOUSE AT KE                         | -<br>LLER REHAB & NURS<br>HAB & 8/31/2020 3  | BING  | 14.7%                                     | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  | eds 0  |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE A NURSING  KELLER, TX 76248  TARRANT  NOVITAS (TEXAS)   | HOUSE AT KE                         | -<br>LLER REHAB & NURS<br>HAB & 8/31/2020 3  | SING<br>66 Days Settled   | 14.7%                                     | CR Beds 120 POS E  Key Performana  Occupancy Rate   | eds 0 ce Ind. 91.1% 120.9                              |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE A NURSING  KELLER, TX 76248  TARRANT  NOVITAS (TEXAS)  Balance S  | HOUSE AT KE                         | LLER REHAB & NURS HAB & 8/31/2020 3  | SING 66 Days Settled Statement  |   | CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay   | eds 0 ce Ind. 91.1% 120.9 10.00                        |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE A NURSING  KELLER, TX 76248  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  | HOUSE AT KE                         | LLER REHAB & NURS HAB & 8/31/2020 3  Income  Total Charges                                   | SiNG 66 Days Settled Statement 12,345,912   | 32.2%                                     | Proprietary - Corporation  CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 91.1% 120.9 10.00 61.8%                  |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE A NURSING  KELLER, TX 76248  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | Sheet  554,410                      | LLER REHAB & NURS HAB & 8/31/2020 3  Income  Total Charges  Contract Allowance               | SiNG 66 Days Settled Statement 12,345,912 3,970,613                               | 32.2%<br>67.8%                            | CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0 ce Ind. 91.1% 120.9 10.00 61.8% 38.2%            |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE A NURSING  KELLER, TX 76248  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                      | Sheet  554,410 0                    | Income Total Charges Contract Allowance Operating Revenue                                    | SiNG 66 Days Settled Statement 12,345,912 3,970,613 8,375,299                     | 32.2%<br>67.8%<br>107.9%                  | CR Beds 120 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | eds 0  ce Ind. 91.1% 120.9 10.00 61.8% 38.2% 1.0       |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE AND NURSING  KELLER, TX 76248  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | Sheet 554,410 0 0 554,410           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | SiNG 66 Days Settled  Statement 12,345,912 3,970,613 8,375,299 9,036,867          | 32.2%<br>67.8%<br>107.9%<br>-7.9%         | CR Beds 120 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio   | seds 0  ce Ind. 91.1% 120.9 10.00 61.8% 38.2% 1.0 24.0 |
| Total Liab. and Equity  675153 HERITAGE  HERITAGE HOUSE AND NURSING  KELLER, TX 76248  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | Sheet  554,410  0  554,410  552,117 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | SiNG 66 Days Settled  Statement 12,345,912 3,970,613 8,375,299 9,036,867 -661,568 | 32.2%<br>67.8%<br>107.9%<br>-7.9%<br>6.8% | Proprietary - Corporation  CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 ce Ind. 91.1% 120.9                              |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676294 HERITAGE        | HOUSE AT PAI  | RIS REHAB & NURSI  | NG               |        | Proprietary - Corporation | 1      |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| HERITAGE HOUSE A       | AT PARIS REHA | B & 12/31/2020     | 366 Days Settled |        |                           |        |
| PARIS, TX 75462        |               |                    |                  |        | CR Beds 90 POS Be         | eds 0  |
| LAMAR                  |               |                    |                  |        | Key Performanad           | e Ind. |
| TRAILBLAZER (TEX       | AS)           |                    |                  |        | Occupancy Rate            | 85.8%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 130.2  |
| Current Assets         | 3,088,860     | Total Charges      | 9,588,430        |        | Average Wages             | 21.75  |
| Fixed Assets           | 191,949       | Contract Allowance | 3,168,955        | 33.0%  | Skilled Nursing           | 58.8%  |
| Other Assets           | 186,770       | Operating Revenue  | 6,419,475        | 67.0%  | Ancillary Service         | 41.2%  |
| Total Assets           | 3,467,579     | Operating Expense  | 6,932,160        | 108.0% | Current Ratio             | 1.0    |
| Current Liabilities    | 3,104,473     | Operating Margin   | -512,685         | -8.0%  | Days to Collect           | 35.6   |
| Long Term Liabilities  | 0             | Other Income       | 184,632          | 2.9%   | Avg Payment Days          | 140.7  |
| Total Equity           | 363,106       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 225.8% |
| Total Liab. and Equity | 3,467,579     | Net Profit or Loss | (328,053)        | -5.1%  | Return on Equity          | -90.3% |
| 675553 HERITAGE        | HOUSE HEALT   | H CARE CENTRE      |                  |        | Proprietary - Corporation | 1      |
| HERITAGE HOUSE F       | HEALTH CARE   | 12/31/2020         | 366 Days Settled |        |                           |        |
| QUITMAN, TX 75783      |               |                    |                  |        | CR Beds 156 POS Be        | eds 0  |
| WOOD                   |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 24.9%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 156.4  |
| Current Assets         | 1,132,806     | Total Charges      | 4,245,694        |        | Average Wages             | 20.33  |
| Fixed Assets           | 112,907       | Contract Allowance | 865,393          | 20.4%  | Skilled Nursing           | 75.3%  |
| Other Assets           | 0             | Operating Revenue  | 3,380,301        | 79.6%  | Ancillary Service         | 24.7%  |
| Total Assets           | 1,245,713     | Operating Expense  | 4,823,079        | 142.7% | Current Ratio             | 0.4    |
| Current Liabilities    | 2,906,681     | Operating Margin   | -1,442,778       | -42.7% | Days to Collect           | 122.9  |
| Long Term Liabilities  | 0             | Other Income       | 958,580          | 28.4%  | Avg Payment Days          | 53.8   |
| Total Equity           | -1,660,968    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 512.8% |
|                        |               |                    |                  |        |                           |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675210 HERITAGE   | HOUSE NURSI                                     | NG AND REHABILITA  | ATION   |   | Proprietary - Corporatio   | n   |
|---|---|--|---|---|--|---|
| HERITAGE HOUSE I<br>REHABILITATION  | NURSING AND                                     | 12/31/2020   | 366 Days Settled  | i   |  |   |
| ROSEBUD, TX 7657  | 0   |  |   |   | CR Beds 85 POS B   | eds 0   |
| FALLS   |   |  |   |   | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE                                   |  |   |   | Occupancy Rate   | 48.9%   |
| Balance S   | Sheet   | Income   | Statement   |   | Length of Stay   | 190.1   |
| Current Assets  | 1,714,630                                       | Total Charges  | 3,601,483   |   | Average Wages  | 18.44   |
| Fixed Assets  | 136,297   | Contract Allowance   | 372,941   | 10.4%                                     | Skilled Nursing  | 75.5%   |
| Other Assets  | -8,146  | Operating Revenue  | 3,228,542   | 89.6%                                     | Ancillary Service  | 24.5%   |
| Total Assets  | 1,842,781                                       | Operating Expense  | 3,632,017   | 112.5%                                    | Current Ratio  | 1.0   |
| Current Liabilities   | 1,787,626                                       | Operating Margin   | -403,475  | -12.5%                                    | Days to Collect  | 34.7  |
| Long Term Liabilities   | 0   | Other Income   | 607,160   | 18.8%                                     | Avg Payment Days   | 188.6   |
| Total Equity  | -1,624,953                                      | Other Expense  | 0   | 0.0%                                      | Depreciation Rate  | 145.8%  |
| T ( 11 ) - 2 - 5  | 400.070   |  |   |   |  |   |
| i otal Liab. and Equity   | 162,673   | Net Profit or Loss   | 203,685   | 6.3%                                      | Return on Equity   | -12.5%  |
|   | HOUSE OF MA                                     | RSHALL HEALTH & I  | REHABILITATIO   |   | Nonprofit - Church   | -12.5%  |
| 676187 HERITAGE HERITAGE HOUSE ( & REHABILITATION   | HOUSE OF MA                                     | RSHALL HEALTH & I  | REHABILITATIO   |   | Nonprofit - Church   |   |
| 676187 HERITAGE HERITAGE HOUSE ( & REHABILITATION MARSHALL, TX 7567   | HOUSE OF MA                                     | RSHALL HEALTH & I  | REHABILITATIO   |   | . , ,  |   |
| 676187 HERITAGE HERITAGE HOUSE ( & REHABILITATION   | HOUSE OF MA                                     | RSHALL HEALTH & I  | REHABILITATIO   |   | Nonprofit - Church  CR Beds 125 POS B  Key Performanae   | eds 0<br>ce Ind.  |
| HERITAGE HOUSE (<br>& REHABILITATION<br>MARSHALL, TX 7567<br>HARRISON<br>BLUE CROSS (TEXA   | HOUSE OF MA OF MARSHALL I                       | RSHALL HEALTH & I  | REHABILITATIO   |   | Nonprofit - Church  CR Beds 125 POS B  | eds 0   |
| HERITAGE HOUSE (<br>& REHABILITATION<br>MARSHALL, TX 7567<br>HARRISON   | HOUSE OF MA OF MARSHALL I                       | RSHALL HEALTH & I  | REHABILITATIO   |   | Nonprofit - Church  CR Beds 125 POS B  Key Performanae   | eds 0<br>ce Ind.  |
| HERITAGE HOUSE (<br>& REHABILITATION<br>MARSHALL, TX 7567<br>HARRISON<br>BLUE CROSS (TEXA   | HOUSE OF MA OF MARSHALL I 72 AS) Sheet          | RSHALL HEALTH & I  | REHABILITATIO   |   | Nonprofit - Church  CR Beds 125 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>60.0%<br>96.0                        |
| HERITAGE HOUSE (<br>& REHABILITATION<br>MARSHALL, TX 7567<br>HARRISON<br>BLUE CROSS (TEXA<br>Balance S  | HOUSE OF MA OF MARSHALL I 72 AS) Sheet          | RSHALL HEALTH & I HEALTH 6/30/2020 3   | REHABILITATIO 366 Days Settled Statement                            |   | Nonprofit - Church  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>60.0%<br>96.0<br>17.08               |
| HERITAGE HOUSE ( & REHABILITATION MARSHALL, TX 7567 HARRISON BLUE CROSS (TEXABILITATION) BLUE CROSS (TEXABILITATION) Current Assets   | THOUSE OF MA OF MARSHALL I T2 AS) Sheet 841,945 | RSHALL HEALTH & I HEALTH 6/30/2020 3 Income Total Charges                                    | REHABILITATIO  366 Days Settled  Statement  6,331,517               | <b>N</b>                                  | Nonprofit - Church  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>60.0%                                |
| HERITAGE HOUSE (<br>& REHABILITATION<br>MARSHALL, TX 7567<br>HARRISON<br>BLUE CROSS (TEXA<br>Balance S<br>Current Assets  | AS) 841,945                                     | Income Total Charges Contract Allowance Operating Revenue                                    | REHABILITATIO  366 Days Settled  Statement  6,331,517               | 0.0%<br>100.0%                            | Nonprofit - Church  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0 <b>ce Ind.</b> 60.0%  96.0  17.08                         |
| HERITAGE HOUSE OF A REHABILITATION MARSHALL, TX 7567 HARRISON BLUE CROSS (TEXABILITATION BLUE CROSS (TEXABILITATION Balance STORTS Current Assets Fixed Assets Other Assets                     | AS) Sheet  841,945 0 150,005                    | Income Total Charges Contract Allowance Operating Revenue                                    | REHABILITATIO  366 Days Settled  Statement  6,331,517  0  6,331,517 | 0.0%<br>100.0%<br>108.2%                  | Nonprofit - Church  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0 <b>ce Ind.</b> 60.0%  96.0  17.08  95.4%  4.6%            |
| HERITAGE HOUSE ( & REHABILITATION) MARSHALL, TX 7567 HARRISON BLUE CROSS (TEXABILITATION) BLUE CROSS (TEXABILITATION) Current Assets Fixed Assets Other Assets Total Assets                     | AS) 841,945 0 150,005 991,950                   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,331,517 0 6,331,517 6,847,847                           | 0.0%<br>100.0%<br>108.2%<br>-8.2%         | Nonprofit - Church  CR Beds 125 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0 <b>ce Ind.</b> 60.0%  96.0  17.08  95.4%  4.6%            |
| HERITAGE HOUSE ( & REHABILITATION) MARSHALL, TX 7567 HARRISON BLUE CROSS (TEXABILITATION) BLUE CROSS (TEXABILITATION) Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  841,945 0 150,005 991,950 867,313    | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement  6,331,517  0  6,331,517  6,847,847  -516,330             | 0.0%<br>100.0%<br>108.2%<br>-8.2%<br>8.2% | Nonprofit - Church  CR Beds 125 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 <b>ce Ind.</b> 60.0%  96.0  17.08  95.4%  4.6%  1.0  43.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675858 HERITAGE                  | NURSING & RE           | HABILITATION                       |                  |                           | Nonprofit - Church             |             |
|----------------------------------|------------------------|------------------------------------|------------------|---------------------------|--------------------------------|-------------|
| HERITAGE NURSING                 | G & REHABILIT <i>I</i> | ATION 3/31/2020 3                  | 366 Days Settled |                           |                                |             |
| SAN ANTONIO, TX 7                | 8218                   |                                    |                  |                           | CR Beds 150 POS B              | eds 0       |
| BEXAR                            |                        |                                    |                  |                           | Key Performana                 | ce Ind.     |
| WISCONSIN PHYSIC                 | CIANS SERVICE          |                                    |                  |                           | Occupancy Rate                 | 54.4%       |
| Balance S                        | heet                   | Income                             | Statement        |                           | Length of Stay                 | 113.1       |
| Current Assets                   | 1,128,858              | Total Charges                      | 6,384,937        |                           | Average Wages                  | 18.06       |
| Fixed Assets                     | 0                      | Contract Allowance                 | 601,477          | 9.4%                      | Skilled Nursing                | 77.3%       |
| Other Assets                     | 0                      | Operating Revenue                  | 5,783,460        | 90.6%                     | Ancillary Service              | 22.7%       |
| Total Assets                     | 1,128,858              | Operating Expense                  | 6,199,437        | 107.2%                    | Current Ratio                  | 1.0         |
| Current Liabilities              | 1,146,152              | Operating Margin                   | -415,977         | -7.2%                     | Days to Collect                | 71.4        |
| Long Term Liabilities            | 0                      | Other Income                       | 360              | 0.0%                      | Avg Payment Days               | 67.7        |
| Total Equity                     | -17,294                | Other Expense                      | 0                | 0.0%                      | Depreciation Rate              | 0.0%        |
| Total Liab. and Equity           | 1,128,858              | Net Profit or Loss                 | (415,617)        | -7.2%                     | Return on Equity               | 2,403.2%    |
| 675112 HERITAGE                  | OAKS                   |                                    |                  |                           | Proprietary - Other            |             |
| HERITAGE OAKS                    |                        | 12/31/2020                         | 366 Days Settled |                           |                                |             |
| ARLINGTON, TX 760                | )11                    |                                    |                  |                           | CR Beds 204 POS B              | eds 0       |
| TARRANT                          |                        |                                    |                  |                           | Key Performana                 | ce Ind.     |
| BLUE CROSS (MAR                  | YLAND)                 |                                    |                  |                           | Occupancy Rate                 | 37.5%       |
| Balance S                        | heet                   | Income                             | Statement        |                           | Length of Stay                 | 91.1        |
| Current Assets                   | 613,079                | Total Charges                      | 7,457,212        |                           | Average Wages                  | 20.93       |
| Fixed Assets                     | 132,578                | Contract Allowance                 | 205,595          | 2.8%                      | Skilled Nursing                | 76.2%       |
|                                  |                        | On anotice Decree                  | 7,251,617        | 97.2%                     | Ancillary Service              | 00.00/      |
| Other Assets                     | 4,000                  | Operating Revenue                  | 7,201,017        | 01.270                    | Allomary Corvice               | 23.8%       |
| Other Assets Total Assets        | 4,000<br>749,657       | Operating Expense                  | 10,980,165       |                           | Current Ratio                  | 0.2         |
|                                  |                        |                                    |                  | 151.4%                    | •                              |             |
| Total Assets                     | 749,657                | Operating Expense                  | 10,980,165       | 151.4%<br>-51.4%          | Current Ratio                  | 0.2         |
| Total Assets Current Liabilities | 749,657<br>2,832,286   | Operating Expense Operating Margin | 10,980,165       | 151.4%<br>-51.4%<br>29.7% | Current Ratio  Days to Collect | 0.2<br>37.7 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675346 HERITAGE  | OAKS NURSIN  | G AND REHABILITA   | TION CENTER  |   | Nonprofit - Church  |  |
|--|--|--|--|---|---|--|
| HERITAGE OAKS NU<br>REHABILITATION CI  |  | 12/31/2020   | 366 Days Settled   | t   |   |  |
| LUBBOCK, TX 79413  | 3  |  |  |   | CR Beds 159 POS B   | eds 0  |
| LUBBOCK  |  |  |  |   | Key Performana  | ce Ind.  |
| NATIONAL GOVERN  | IMENT SERVICI                                      | ES   |  |   | Occupancy Rate  | 58.9%  |
| Balance S  | Sheet  | Income   | Statement  |   | Length of Stay  | 163.3  |
| Current Assets   | 14,151,479   | Total Charges  | 10,195,622   |   | Average Wages   | 18.97  |
| Fixed Assets   | 216,539  | Contract Allowance   | 2,302,668  | 22.6%                                     | Skilled Nursing   | 79.4%  |
| Other Assets   | 0  | Operating Revenue  | 7,892,954  | 77.4%                                     | Ancillary Service   | 20.6%  |
| Total Assets   | 14,368,018   | Operating Expense  | 8,188,198  | 103.7%                                    | Current Ratio   | 1.1  |
| Current Liabilities  | 13,245,663   | Operating Margin   | -295,244   | -3.7%                                     | Days to Collect   | 40.3   |
| Long Term Liabilities  | 0  | Other Income   | 874,951  | 11.1%                                     | Avg Payment Days  | 10.1   |
| Total Equity   | 1,122,355  | Other Expense  | 0  | 0.0%                                      | Depreciation Rate   | 514.3%   |
|  |  |  |  |   |   |  |
| Total Liab. and Equity   | 14,368,018   | Net Profit or Loss   | 579,707  | 7.3%                                      | Return on Equity  | 51.7%  |
|  |  | Net Profit or Loss Y NURSING AND REF   | <u> </u>   | 7.3%                                      | Return on Equity  Proprietary - Corporatio  |  |
|  | PARK OF KAT  | Y NURSING AND RE   | <u> </u>   |   | . ,   |  |
| 676221 HERITAGE HERITAGE PARK OF   | PARK OF KAT  | Y NURSING AND RE   | HABILITATION   |   | . ,   | n  |
| 676221 HERITAGE HERITAGE PARK OF REHABILITATION  | PARK OF KAT  | Y NURSING AND RE   | HABILITATION   |   | Proprietary - Corporatio  | n<br>eds 0   |
| 676221 HERITAGE HERITAGE PARK OF REHABILITATION KATY, TX 77493   | PARK OF KAT  | Y NURSING AND RE   | HABILITATION   |   | Proprietary - Corporatio  CR Beds 118 POS B   | n<br>eds 0   |
| HERITAGE PARK OF REHABILITATION KATY, TX 77493 HARRIS  | F KATY NURSIN                                      | Y NURSING AND REF  | HABILITATION   |   | Proprietary - Corporation  CR Beds 118 POS B  Key Performana  | n<br>eds 0<br>ce Ind.                                |
| HERITAGE PARK OF REHABILITATION KATY, TX 77493 HARRIS BLUE CROSS (TEXA   | PARK OF KAT  KATY NURSIN  AS)                      | Y NURSING AND REF  | HABILITATION  366 Days Settled   |   | Proprietary - Corporation  CR Beds 118 POS B  Key Performana  Occupancy Rate  | eds 0<br>ce Ind.<br>68.2%                            |
| HERITAGE PARK OF REHABILITATION KATY, TX 77493 HARRIS BLUE CROSS (TEXABILITATION Balance S   | PARK OF KAT  KATY NURSIN  AS)                      | Y NURSING AND REF  | HABILITATION  366 Days Settled   | d   | Proprietary - Corporation  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  | eds 0 ce Ind. 68.2% 334.5                            |
| HERITAGE PARK OF REHABILITATION KATY, TX 77493 HARRIS BLUE CROSS (TEXABLE) Balance S Current Assets  | F KATY NURSING AS) Sheet 3,358,776                 | Y NURSING AND REF  | HABILITATION  366 Days Settled  Statement  8,748,394                             | -6.9%                                     | Proprietary - Corporation  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 68.2% 334.5 21.38                      |
| HERITAGE PARK OF REHABILITATION KATY, TX 77493 HARRIS BLUE CROSS (TEXABLE CROSS ( | AS) Sheet 3,358,776 4,951                          | Y NURSING AND REM G AND 12/31/2020  Income Total Charges Contract Allowance                  | HABILITATION  366 Days Settled  Statement  8,748,394  -606,247                   | -6.9%<br>106.9%                           | Proprietary - Corporation  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 ce Ind. 68.2% 334.5 21.38 100.8%               |
| HERITAGE PARK OF REHABILITATION KATY, TX 77493 HARRIS BLUE CROSS (TEXABILITATION Balance Statement Assets Fixed Assets Other Assets  | AS) Sheet 3,358,776 4,951                          | Income Total Charges Contract Allowance Operating Revenue                                    | ### ABILITATION  366 Days Settled  **Statement**  8,748,394  -606,247  9,354,641 | -6.9%<br>106.9%<br>80.4%                  | Proprietary - Corporation  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 68.2% 334.5 21.38 100.8% 0.0%         |
| HERITAGE PARK OF REHABILITATION KATY, TX 77493 HARRIS BLUE CROSS (TEXABILITATION Balance Statement Assets Fixed Assets Other Assets Total Assets   | AS) Sheet  3,358,776  4,951  0  3,363,727          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | **Statement 8,748,394 -606,247 9,354,641 7,519,812                               | -6.9%<br>106.9%<br>80.4%<br>19.6%         | Proprietary - Corporation  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 68.2% 334.5 21.38 100.8% 0.0% 7.2     |
| HERITAGE PARK OF REHABILITATION KATY, TX 77493 HARRIS BLUE CROSS (TEXABILITATION Balance Street Assets Current Assets Total Assets Current Liabilities   | AS) Sheet  3,358,776  4,951  0  3,363,727  468,963 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | **Statement 8,748,394 -606,247 9,354,641 7,519,812 1,834,829                     | -6.9%<br>106.9%<br>80.4%<br>19.6%<br>7.7% | Proprietary - Corporation  CR Beds 118 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind. 68.2% 334.5 21.38 100.8% 0.0% 7.2 1.8 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455599 HERITAGE                     | PARK REHABI   | LITATION AND SKILI | LED NURSING C    | ;      | Proprietary - Other      |         |
|-------------------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| HERITAGE PARK RE<br>SKILLED NURSING |               | AND 12/31/2020     | 366 Days Settled | t      |                          |         |
| AUSTIN, TX 78722                    |               |                    |                  |        | CR Beds 197 POS B        | eds 0   |
| TRAVIS                              |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC                    | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 88.6%   |
| Balance S                           | Sheet         | Income             | Statement        |        | Length of Stay           | 199.7   |
| Current Assets                      | 1,018,834     | Total Charges      | 11,318,751       |        | Average Wages            | 20.58   |
| Fixed Assets                        | 434,401       | Contract Allowance | 0                | 0.0%   | Skilled Nursing          | 87.6%   |
| Other Assets                        | 6,918,745     | Operating Revenue  | 11,318,751       | 100.0% | Ancillary Service        | 12.4%   |
| Total Assets                        | 8,371,980     | Operating Expense  | 14,991,612       | 132.4% | Current Ratio            | 0.2     |
| Current Liabilities                 | 4,274,986     | Operating Margin   | -3,672,861       | -32.4% | Days to Collect          | 28.5    |
| Long Term Liabilities               | 0             | Other Income       | 3,278,096        | 29.0%  | Avg Payment Days         | 26.3    |
| Total Equity                        | 4,096,994     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 374.2%  |
| Total Liab. and Equity              | 8,371,980     | Net Profit or Loss | (394,765)        | -3.5%  | Return on Equity         | -9.6%   |
| 675513 HERITAGE                     | PLACE OF DEC  | CATUR              |                  |        | Proprietary - Corporatio | n       |
| HERITAGE PLACE C                    | OF DECATUR    | 12/31/2020         | 366 Days Settled | t      |                          |         |
| DECATUR, TX 76234                   | 4             |                    |                  |        | CR Beds 60 POS B         | eds 0   |
| WISE                                |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC                    | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 63.3%   |
| Balance S                           | Sheet         | Income             | Statement        |        | Length of Stay           | 346.5   |
| Current Assets                      | 89,250        | Total Charges      | 1,385,038        |        | Average Wages            | 18.89   |
| Fixed Assets                        | 110,908       | Contract Allowance | -550,408         | -39.7% | Skilled Nursing          | 149.7%  |
| Other Assets                        | 2,547,272     | Operating Revenue  | 1,935,446        | 139.7% | Ancillary Service        | -49.7%  |
| Total Assets                        | 2,747,430     | Operating Expense  | 3,039,986        | 157.1% | Current Ratio            | (0.4)   |
| Current Liabilities                 | -227,482      | Operating Margin   | -1,104,540       | -57.1% | Days to Collect          | 24.2    |
| Long Term Liabilities               | 0             | Other Income       | -390,749         | -20.2% | Avg Payment Days         | (19.6)  |
| Total Equity                        | -2,519,948    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 71.1%   |
|                                     |               |                    |                  |        |                          |         |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675561 HERITAGE                        | PLAZA NURSII  | NG CENTER          |                  |        | Nonprofit - Church        |         |
|--|---------------|--------------------|------------------|--------|---------------------------|---------|
| HERITAGE PLAZA N                       | IURSING CENTE | ER 12/31/2020      | 366 Days Settled | i      |                           |         |
| TEXARKANA, TX 75                       | 501           |                    |                  |        | CR Beds 95 POS B          | eds 0   |
| BOWIE                                  |               |                    |                  |        | Key Performana            | ce Ind. |
| NORIDIAN ADMIN S                       | ERVICES       |                    |                  |        | Occupancy Rate            | 60.4%   |
| Balance S                              | Sheet         | Income             | Statement        |        | Length of Stay            | 92.6    |
| Current Assets                         | 1,327,268     | Total Charges      | 5,105,731        |        | Average Wages             | 18.63   |
| Fixed Assets                           | 0             | Contract Allowance | 562,728          | 11.0%  | Skilled Nursing           | 82.6%   |
| Other Assets                           | 0             | Operating Revenue  | 4,543,003        | 89.0%  | Ancillary Service         | 17.4%   |
| Total Assets                           | 1,327,268     | Operating Expense  | 5,455,969        | 120.1% | Current Ratio             | 1.1     |
| Current Liabilities                    | 1,218,832     | Operating Margin   | -912,966         | -20.1% | Days to Collect           | 103.4   |
| Long Term Liabilities                  | 27,125        | Other Income       | 1,476,374        | 32.5%  | Avg Payment Days          | 63.7    |
| Total Equity                           | 81,311        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%    |
| Total Liab. and Equity                 | 1,327,268     | Net Profit or Loss | 563,408          | 12.4%  | Return on Equity          | 692.9%  |
| 675748 HERITAGE                        | TRAILS NURSI  | NG AND REHABILIT   | ATION CENTER     |        | Proprietary - Partnership | )       |
| HERITAGE TRAILS I<br>REHABILITATION CI |               | 12/31/2020         | 366 Days Settled | i      |                           |         |
| CLEBURNE, TX 7603                      | 33            |                    |                  |        | CR Beds 122 POS B         | eds 0   |
| JOHNSON                                |               |                    |                  |        | Key Performana            | e Ind.  |
| WISCONSIN PHYSIC                       | CIANS SERVICE | E                  |                  |        | Occupancy Rate            | 86.4%   |
| Balance S                              | Sheet         | Income             | Statement        |        | Length of Stay            | 169.1   |
| Current Assets                         | 2,322,748     | Total Charges      | 14,058,095       |        | Average Wages             | 20.37   |
| Fixed Assets                           | 192,572       | Contract Allowance | 4,470,624        | 31.8%  | Skilled Nursing           | 63.8%   |
| Other Assets                           | 29,929        | Operating Revenue  | 9,587,471        | 68.2%  | Ancillary Service         | 36.2%   |
| Total Assets                           | 2,545,249     | Operating Expense  | 9,384,761        | 97.9%  | Current Ratio             | 1.1     |
| Current Liabilities                    | 2,110,114     | Operating Margin   | 202,710          | 2.1%   | Days to Collect           | 31.5    |
| Long Term Liabilities                  | 138,560       | Other Income       | 604,318          | 6.3%   | Avg Payment Days          | 61.8    |
| Total Equity                           | 296,575       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 72.4%   |
| Total Liab. and Equity                 | 2,545,249     | Net Profit or Loss | 807,028          | 8.4%   | Return on Equity          | 272.1%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455642 HERITAGE   | VILLA NURSIN  | G AND REHABILITA  | TION LP  |   | Proprietary - Corporatio   | n   |
|---|---|---|--|---|--|---|
| HERITAGE VILLA NU<br>REHABILITATION LE  |   | 10/31/2020  | 305 Days Settled   | t   |  |   |
| DAYTON, TX 77535  |   | 12/31/2020  | 61 Days Settled  |   | CR Beds 60 POS B   | eds 0   |
| LIBERTY   |   |   |  |   | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |   |  |   | Occupancy Rate   | 41.9%   |
| Balance S   | Sheet   | Income  | Statement  |   | Length of Stay   | 76.4  |
| Current Assets  | 92,373  | Total Charges   | 885,127  |   | Average Wages  | 20.49   |
| Fixed Assets  | 51,453  | Contract Allowance  | -142,802   | -16.1%                                    | Skilled Nursing  | 127.0%  |
| Other Assets  | -1,104,566  | Operating Revenue   | 1,027,929  | 116.1%                                    | Ancillary Service  | -27.0%  |
| Total Assets  | -960,740  | Operating Expense   | 2,096,070  | 203.9%                                    | Current Ratio  | (0.4)   |
| Current Liabilities   | -237,152  | Operating Margin  | -1,068,141   | -103.9%                                   | Days to Collect  | 55.3  |
| Long Term Liabilities   | 0   | Other Income  | -346,140   | -33.7%                                    | Avg Payment Days   | (22.7)  |
| Total Equity  | 1,197,892   | Other Expense   | 0  | 0.0%                                      | Depreciation Rate  | 58.2%   |
| Total Liab. and Equity  | 960,740   | Net Profit or Loss  | (239,765)  | -23.3%                                    | Return on Equity   | -20.0%  |
| 455642 HERITAGE   | VILLA NURSIN  | G AND REHABILITA  | TION LP  |   | Proprietary - Corporatio   | n   |
| HERITAGE VILLA NU<br>REHABILITATION LE  | IRSING AND  | 10/21/2020  |  |   |  |   |
| KEHADILITATION LE   |   | 10/31/2020  | 305 Days Settled   | d   |  |   |
| DAYTON, TX 77535  |   |   | 305 Days Settled 61 Days Settled                                     | d   | CR Beds 60 POS B   | eds 0   |
|   |   |   | •  | d   | CR Beds 60 POS B   |   |
| DAYTON, TX 77535  | 0   | 12/31/2020  | •  | d   |  |   |
| DAYTON, TX 77535<br>LIBERTY   | CIANS SERVICE   | 12/31/2020  | •  | d   | Key Performana   | ce Ind.   |
| DAYTON, TX 77535<br>LIBERTY<br>WISCONSIN PHYSIC   | CIANS SERVICE<br>Sheet  | 12/31/2020  | 61 Days Settled  | d   | Key Performanae<br>Occupancy Rate  | ce Ind.<br>43.2%  |
| DAYTON, TX 77535<br>LIBERTY<br>WISCONSIN PHYSIC<br>Balance S  | CIANS SERVICE<br>Sheet  | 12/31/2020<br>Income  | 61 Days Settled  Statement   |   | Key Performanae<br>Occupancy Rate<br>Length of Stay  | 43.2%<br>175.7  |
| DAYTON, TX 77535 LIBERTY WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>369,028                                   | 12/31/2020 Income Total Charges   | 61 Days Settled  • Statement  360,893                                | 0.0%                                      | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 43.2%<br>175.7<br>20.49                                   |
| DAYTON, TX 77535 LIBERTY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>369,028<br>0                              | 12/31/2020  Income  Total Charges  Contract Allowance   | 61 Days Settled  Statement  360,893                                  | 0.0%<br>100.0%                            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing  | 43.2%<br>175.7<br>20.49<br>100.0%                         |
| DAYTON, TX 77535 LIBERTY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets  | CIANS SERVICE  Sheet  369,028  0  15,000                            | Income Total Charges Contract Allowance Operating Revenue   | 61 Days Settled  • Statement  360,893  0  360,893                    | 0.0%<br>100.0%<br>106.7%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | 43.2%<br>175.7<br>20.49<br>100.0%<br>0.0%                 |
| DAYTON, TX 77535 LIBERTY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets   | CIANS SERVICE Sheet  369,028  0  15,000  384,028                    | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 61 Days Settled  Statement  360,893  0  360,893  384,898             | 0.0%<br>100.0%<br>106.7%<br>-6.7%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | 43.2%<br>175.7<br>20.49<br>100.0%<br>0.0%<br>2.8          |
| DAYTON, TX 77535 LIBERTY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | CIANS SERVICE  Sheet  369,028  0  15,000  384,028  133,033          | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 61 Days Settled  Statement  360,893  0  360,893  384,898  -24,005    | 0.0%<br>100.0%<br>106.7%<br>-6.7%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect                  | 43.2%<br>175.7<br>20.49<br>100.0%<br>0.0%<br>2.8<br>317.8 |
| DAYTON, TX 77535 LIBERTY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | CIANS SERVICE  Sheet  369,028  0  15,000  384,028  133,033  100,000 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 61 Days Settled  Statement  360,893  0  360,893  384,898  -24,005  0 | 0.0%<br>100.0%<br>106.7%<br>-6.7%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 20.49<br>100.0%<br>0.0%<br>2.8<br>317.8<br>83.9           |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | SING AND REH   | ABILITATION  |  |   | Proprietary - Other  |  |
|--|--|--|--|---|--|--|
| HICO NURSING ANI   | O REHABILITATI   | ON 12/31/2020  | 366 Days Settled   | d   |  |  |
| HICO, TX 76457   |  |  |  |   | CR Beds 80 POS E   | Beds 0   |
| HAMILTON   |  |  |  |   | Key Performana   | ce Ind.  |
| WISCONSIN PHYSI  | CIANS SERVICE  |  |  |   | Occupancy Rate   | 54.9%  |
| Balance S  | Sheet  | Income   | Statement  |   | Length of Stay   | 342.1  |
| Current Assets   | 2,039,097  | Total Charges  | 3,452,029  |   | Average Wages  | 18.25  |
| Fixed Assets   | 15,827   | Contract Allowance   | -45,409  | -1.3%                                       | Skilled Nursing  | 84.8%  |
| Other Assets   | 0  | Operating Revenue  | 3,497,438  | 101.3%                                      | Ancillary Service  | 15.2%  |
| Total Assets   | 2,054,924  | Operating Expense  | 2,771,472  | 79.2%                                       | Current Ratio  | 5.2  |
| Current Liabilities  | 394,485  | Operating Margin   | 725,966  | 20.8%                                       | Days to Collect  | 99.6   |
| Long Term Liabilities  | 0  | Other Income   | 543,146  | 15.5%                                       | Avg Payment Days   | 16.0   |
| Total Equity   | 1,660,439  | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 166.4%   |
| Total Liab. and Equity   | 2,054,924  | Net Profit or Loss   | 1,269,112  | 36.3%                                       | Return on Equity   | 76.4%  |
| 676316 HIGH HOP  | E CARE CENTE   | R OF BRENHAM   |  |   | Proprietary - Other  |  |
| HIGH HOPE CARE (   |  |  |  |   |  |  |
| THOM I OTHER   | CENTER OF BRE  | ENHAM 12/31/2020   | 366 Days Settled   | t   |  |  |
| BRENHAM, TX 7783   |  | ENHAM 12/31/2020   | 366 Days Settled   | d   | CR Beds 96 POS E   | Beds 0   |
|  |  | ENHAM 12/31/2020   | 366 Days Settled   | i   | CR Beds 96 POS E   |  |
| BRENHAM, TX 7783   | 3  | ENHAM 12/31/2020   | 366 Days Settled   | i   |  |  |
| BRENHAM, TX 7783<br>WASHINGTON   | 3<br>AS)   |  | 366 Days Settled   | 1   | Key Performana   | ce Ind.  |
| BRENHAM, TX 7783<br>WASHINGTON<br>TRAILBLAZER (TEX   | 3<br>AS)   |  | ·  | 1   | Key Performana Occupancy Rate  | <b>47</b> .9%  |
| BRENHAM, TX 7783 WASHINGTON TRAILBLAZER (TEX Balance S   | 3<br>AS)<br>Sheet  | Income   | Statement  |   | Key Performana Occupancy Rate Length of Stay   | 47.9%<br>480.6   |
| BRENHAM, TX 7783 WASHINGTON TRAILBLAZER (TEX Balance S Current Assets  | 3<br>AS)<br><b>Sheet</b><br>954,706                      | Income Total Charges Contract Allowance  | <b>Statement</b> 4,964,391                               | 18.0%                                       | Key Performana Occupancy Rate Length of Stay Average Wages   | 47.9%<br>480.6<br>21.29                                  |
| BRENHAM, TX 7783 WASHINGTON TRAILBLAZER (TEX Balance S Current Assets Fixed Assets   | 3<br>AS)<br>Sheet<br>954,706<br>160,384                  | Income Total Charges Contract Allowance  | <b>Statement</b> 4,964,391 895,274                       | 18.0%<br>82.0%                              | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 47.9%<br>480.6<br>21.29<br>72.2%                         |
| BRENHAM, TX 7783 WASHINGTON TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets                                  | 3<br>AS)<br>Sheet<br>954,706<br>160,384<br>938,324       | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 4,964,391 895,274 4,069,117                    | 18.0%<br>82.0%<br>111.9%                    | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 47.9%<br>480.6<br>21.29<br>72.2%<br>27.8%                |
| BRENHAM, TX 7783 WASHINGTON TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 3 AS) Sheet  954,706 160,384 938,324 2,053,414           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,964,391 895,274 4,069,117 4,554,433          | 18.0%<br>82.0%<br>111.9%<br>-11.9%          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 47.9%<br>480.6<br>21.29<br>72.2%<br>27.8%<br>0.3         |
| BRENHAM, TX 7783 WASHINGTON TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 3 AS) Sheet  954,706 160,384 938,324 2,053,414 2,906,650 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 4,964,391 895,274 4,069,117 4,554,433 -485,316 | 18.0%<br>82.0%<br>111.9%<br>-11.9%<br>18.5% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 47.9%<br>480.6<br>21.29<br>72.2%<br>27.8%<br>0.3<br>25.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676387 HIGHLAND                           | MEADOWS HE           | ALTH & REHAB       |                  |       | Unknown                            |         |
|---|----------------------|--------------------|------------------|-------|------------------------------------|---------|
| HIGHLAND MEADOV                           | VS HEALTH & R        | EHAB 12/31/2020    | 335 Days Settled |       |                                    |         |
| ROCKWALL, TX 7503                         | 32                   | 1/31/2020 3        | 1 Days Settled   |       | CR Beds 0 POS E                    | eds 0   |
| ROCKWALL                                  |                      |                    |                  |       | Key Performana                     | ce Ind. |
| NOVITAS (TEXAS)                           |                      |                    |                  |       | Occupancy Rate                     | 0.0%    |
| Balance S                                 | heet                 | Income             | Statement        |       | Length of Stay                     |         |
| Current Assets                            | 0                    | Total Charges      | 0                |       | Average Wages                      | 19.87   |
| Fixed Assets                              | 0                    | Contract Allowance | 0                | 0.0%  | Skilled Nursing                    | 0.0%    |
| Other Assets                              | 0                    | Operating Revenue  | 0                | 0.0%  | Ancillary Service                  | 0.0%    |
| Total Assets                              | 0                    | Operating Expense  | 0                | 0.0%  | Current Ratio                      |         |
| Current Liabilities                       | 0                    | Operating Margin   | 0                | 0.0%  | Days to Collect                    |         |
| Long Term Liabilities                     | 0                    | Other Income       | 0                | 0.0%  | Avg Payment Days                   |         |
| Total Equity                              | 0                    | Other Expense      | 0                | 0.0%  | Depreciation Rate                  | 0.0%    |
| Total Liab. and Equity                    | 0                    | Net Profit or Loss | 0                | 0.0%  | Return on Equity                   | 0.0%    |
| 676387 HIGHLAND                           | MEADOWS HE           | ALTH & REHAB       |                  |       | Proprietary - Other                |         |
| HIGHLAND MEADOV                           | VS HEALTH & R        | EHAB 12/31/2020    | 335 Days Settled |       |                                    |         |
| ROCKWALL, TX 7503                         | 32                   | 1/31/2020 3        | 1 Days Settled   |       | CR Beds 120 POS E                  | eds 0   |
| ROCKWALL                                  |                      |                    |                  |       | Key Performana                     | ce Ind. |
| NOVITAS (TEXAS)                           |                      |                    |                  |       | Occupancy Rate                     | 75.9%   |
| Balance S                                 | heet                 | Income             | Statement        |       | Length of Stay                     | 134.4   |
| Current Assets                            | 2,208,772            | Total Charges      | 8,400,387        |       | Average Wages                      | 19.87   |
| Fixed Assets                              | 9,670                | Contract Allowance | 10,033           | 0.1%  | Skilled Nursing                    | 82.2%   |
| Other Assets                              | 0                    | Operating Revenue  | 8,390,354        | 99.9% | Ancillary Service                  | 0.0%    |
| Total Assets                              | 2,218,442            | Operating Expense  | 7,053,338        | 84.1% | Current Ratio                      | 3.0     |
| ·   |                      | Operating Margin   | 1,337,016        | 15.9% | Days to Collect                    | 51.8    |
| Current Liabilities                       | 748,708              | Operating Margin   |                  |       |                                    | 01.0    |
| Current Liabilities Long Term Liabilities | 748,708<br>1,426,582 | Other Income       | 4,381            | 0.1%  | Avg Payment Days                   | 15.8    |
|   |                      |                    | 4,381<br>0       |       | Avg Payment Days Depreciation Rate |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| HIGHLAND PARK CA   | ARE CENTER   |   |   |   |   |              |
|--|--|---|---|---|---|--------------|
|  | OLIVILIY   | 12/31/2020  | 366 Days Settled  |   |   |              |
| HOUSTON, TX 77022  | 2  |   |   |   | CR Beds 120 POS B   | eds 0        |
| HARRIS   |  |   |   |   | Key Performana  | ce Ind.      |
| NOVITAS (TEXAS)  |  |   |   |   | Occupancy Rate  | 55.9%        |
| Balance S  | Sheet  | Income  | Statement   |   | Length of Stay  | 213.5        |
| Current Assets   | 2,383,602  | Total Charges   | 6,215,435   |   | Average Wages   | 16.21        |
| Fixed Assets   | 10,277   | Contract Allowance  | 718,067   | 11.6%                                   | Skilled Nursing   | 83.3%        |
| Other Assets   | 0  | Operating Revenue   | 5,497,368   | 88.4%                                   | Ancillary Service   | 16.7%        |
| Total Assets   | 2,393,879  | Operating Expense   | 6,114,773   | 111.2%                                  | Current Ratio   | 8.7          |
| Current Liabilities  | 273,681  | Operating Margin  | -617,405  | -11.2%                                  | Days to Collect   | 37.3         |
| Long Term Liabilities  | 0  | Other Income  | 1,274,268   | 23.2%                                   | Avg Payment Days  | 11.6         |
| Total Equity   | 2,120,198  | Other Expense   | 0   | 0.0%                                    | Depreciation Rate   | 2,294.6%     |
| Total Liab. and Equity   | 2,393,879  | Net Profit or Loss  | 655,457   | 11.9%                                   | Return on Equity  | 30.9%        |
| 675133 HIGHLAND  | PINES NURSIN   | IG HOME   |   |   | Proprietary - Partnershi  | р            |
| HIGHLAND PINES N   | URSING HOME  | 12/31/2020  | 366 Days Settled  |   |   |              |
| LONGVIEW, TX 7560  | 01   |   |   |   | CR Beds 171 POS B   | eds 0        |
| GREGG  |  |   |   |   | Key Performana  | ce Ind.      |
| WISCONSIN PHYSIC   | CIANS SERVICE  |   |   |   | Occupancy Rate  | 56.3%        |
| Balance S  | Sheet  | Income  | Statement   |   | Length of Stay  | 89.4         |
| Current Assets   | 10,187,984   | Total Charges   | 11,332,383  |   | Average Wages   | 19.89        |
| Fixed Assets   | 905,981  | Contract Allowance  | 1,326,518   | 11.7%                                   | Skilled Nursing   | 76.9%        |
| Other Assets   | -330,035   | Operating Revenue   | 10,005,865  | 88.3%                                   | Ancillary Service   | 23.1%        |
| Total Assets   | 10,763,930   | Operating Expense   | 9,251,551   | 92.5%                                   | Current Ratio   | 1.4          |
| Current Liabilities  | 7,303,431  | Operating Margin  | 754,314   | 7.5%                                    | Days to Collect   | 100.1        |
| Long Term Liabilities  | 1,194,255  | Other Income  | 957,234   | 9.6%                                    | Avg Payment Days  | 36.9         |
|  |  |   |   | 0.00/                                   |   | 07.70/       |
| Total Equity   | 2,266,244  | Other Expense   | 0   | 0.0%                                    | Depreciation Rate   | 97.7%        |
| LONGVIEW, TX 7560 GREGG WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | D1<br>CIANS SERVICE<br>Sheet<br>10,187,984<br>905,981<br>-330,035<br>10,763,930<br>7,303,431 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | Statement 11,332,383 1,326,518 10,005,865 9,251,551 754,314 957,234 | 11.7%<br>88.3%<br>92.5%<br>7.5%<br>9.6% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 76.9<br>23.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675980 HILL COUN   | NTRY NURSING   | AND REHAB  |  |  | Proprietary - Other   |   |
|--|--|--|--|--|---|---|
| HILL COUNTRY NUF   | RSING AND REF  | IAB 12/31/2020   | 366 Days Settled   | ł  |   |   |
| DRIPPING SPRINGS   | s, TX 78620  |  |  |  | CR Beds 60 POS B  | eds 0                                     |
| HAYS   |  |  |  |  | Key Performanad   | e Ind.                                    |
| TRAILBLAZER (TEX   | AS)  |  |  |  | Occupancy Rate  | 79.0%                                     |
| Balance S  | Sheet  | Income   | Statement  |  | Length of Stay  | 247.8                                     |
| Current Assets   | 1,563,878  | Total Charges  | 4,056,210  |  | Average Wages   | 23.25                                     |
| Fixed Assets   | 0  | Contract Allowance   | 0  | 0.0%                                       | Skilled Nursing   | 79.6%                                     |
| Other Assets   | 0  | Operating Revenue  | 4,056,210  | 100.0%                                     | Ancillary Service   | 20.4%                                     |
| Total Assets   | 1,563,878  | Operating Expense  | 3,596,908  | 88.7%                                      | Current Ratio   | 2.2                                       |
| Current Liabilities  | 696,156  | Operating Margin   | 459,302  | 11.3%                                      | Days to Collect   | 125.3                                     |
| Long Term Liabilities  | 0  | Other Income   | 450,862  | 11.1%                                      | Avg Payment Days  | 50.5                                      |
| Total Equity   | 867,722  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 0.0%                                      |
| Total Liab. and Equity   | 1,563,878  | Net Profit or Loss   | 910,164  | 22.4%                                      | Return on Equity  | 104.9%                                    |
| 675536 HILL COUN   | TRY REHAB A  | ND NURSING CENTE   | R  |  | Proprietary - Other   |   |
| LIII L COLINTOV DEL  |  |  |  |  |   |   |
| CENTER CENTER  | HAB AND NURSI  | NG 12/31/2020  | 366 Days Settled   | d  |   |   |
|  |  | NG 12/31/2020  | 366 Days Settled   | d  | CR Beds 96 POS B  | eds 0                                     |
| CENTER   |  | NG 12/31/2020  | 366 Days Settled   | d  | CR Beds 96 POS B  |   |
| CENTER<br>COPPERAS COVE, T   | TX 76522   | NG 12/31/2020  | 366 Days Settled   | d  |   |   |
| CENTER COPPERAS COVE, T  | TX 76522<br>AS)  |  | 366 Days Settled   | d  | Key Performanac   | e Ind.                                    |
| CENTER COPPERAS COVE, T CORYELL TRAILBLAZER (TEX   | TX 76522<br>AS)<br>Sheet                                     |  | ·  | i  | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 74.1%                      |
| CENTER COPPERAS COVE, T CORYELL TRAILBLAZER (TEX   | TX 76522<br>AS)<br>Sheet                                     | Income   | Statement  |  | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 74.1%<br>152.2                            |
| CENTER COPPERAS COVE, T CORYELL TRAILBLAZER (TEXA Balance S Current Assets   | TX 76522  AS) Sheet -13,071,455                              | Income<br>Total Charges  | <b>Statement</b> 7,735,798                                 | 18.0%                                      | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 74.1%<br>152.2<br>20.27                   |
| CENTER COPPERAS COVE, TO CORYELL TRAILBLAZER (TEXABLANCE SECURIES CONTROLL) Current Assets Fixed Assets  | TX 76522  AS) Sheet -13,071,455 404,063                      | Income Total Charges Contract Allowance  | Statement<br>7,735,798<br>1,388,606                        | 18.0%<br>82.0%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 74.1%<br>152.2<br>20.27<br>79.8%          |
| CENTER COPPERAS COVE, TO CORYELL TRAILBLAZER (TEXABLACE SECURITY OF THE PROPERTY OF THE PROPER | TX 76522  AS) Sheet -13,071,455 404,063 73,332               | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 7,735,798 1,388,606 6,347,192                    | 18.0%<br>82.0%<br>102.8%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 74.1%<br>152.2<br>20.27<br>79.8%<br>20.2% |
| CENTER COPPERAS COVE, TO CORYELL TRAILBLAZER (TEXABLACE SECURITY OF THE PROPERTY OF THE PROPER | AS) Sheet -13,071,455 404,063 73,332 -12,594,060             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,735,798 1,388,606 6,347,192 6,523,703          | 18.0%<br>82.0%<br>102.8%<br>-2.8%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 74.1% 152.2 20.27 79.8% 20.2% 0.9         |
| CENTER COPPERAS COVE, TO CORYELL TRAILBLAZER (TEXABLANCE SECURIES CONTENT Assets Fixed Assets Other Assets Total Assets Current Liabilities  | AS) Sheet -13,071,455 404,063 73,332 -12,594,060 -13,964,633 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,735,798 1,388,606 6,347,192 6,523,703 -176,511 | 18.0%<br>82.0%<br>102.8%<br>-2.8%<br>11.7% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 74.1% 152.2 20.27 79.8% 20.2% 0.9 52.4    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675498 HILLSIDE H                | HEIGHTS REHA         | BILITATION SUITES                   |                         |                        | Nonprofit - Church              |              |
|----------------------------------|----------------------|-------------------------------------|-------------------------|------------------------|---------------------------------|--------------|
| HILLSIDE HEIGHTS<br>SUITES       | REHABILITATIC        | DN 5/31/2020 3                      | 366 Days Settled        |                        |                                 |              |
| AMARILLO, TX 7911                | 9                    |                                     |                         |                        | CR Beds 120 POS E               | eds 0        |
| RANDALL                          |                      |                                     |                         |                        | Key Performana                  | ce Ind.      |
| BLUE CROSS (MAR)                 | YLAND)               |                                     |                         |                        | Occupancy Rate                  | 79.5%        |
| Balance S                        | heet                 | Income                              | Statement               |                        | Length of Stay                  | 141.4        |
| Current Assets                   | 856,800              | Total Charges                       | 9,415,514               |                        | Average Wages                   | 20.05        |
| Fixed Assets                     | 87,642               | Contract Allowance                  | 2,225,036               | 23.6%                  | Skilled Nursing                 | 66.2%        |
| Other Assets                     | 2,007                | Operating Revenue                   | 7,190,478               | 76.4%                  | Ancillary Service               | 33.8%        |
| Total Assets                     | 946,449              | Operating Expense                   | 7,810,982               | 108.6%                 | Current Ratio                   | 1.6          |
| Current Liabilities              | 545,982              | Operating Margin                    | -620,504                | -8.6%                  | Days to Collect                 | 41.7         |
| Long Term Liabilities            | -1,863,733           | Other Income                        | 461,108                 | 6.4%                   | Avg Payment Days                | 10.6         |
| Total Equity                     | 2,264,200            | Other Expense                       | 0                       | 0.0%                   | Depreciation Rate               | 861.7%       |
| Total Liab. and Equity           | 946,449              | Net Profit or Loss                  | (159,396)               | -2.2%                  | Return on Equity                | -7.0%        |
| 675201 HILLSIDE                  | MEDICAL LODG         | E                                   |                         |                        | Proprietary - Corporation       | n            |
| HILLSIDE MEDICAL                 | LODGE                | 12/31/2020                          | 366 Days Settled        | I                      |                                 |              |
| GATESVILLE, TX 76                | 528                  |                                     |                         |                        | CR Beds 128 POS E               | eds 0        |
| CORYELL                          |                      |                                     |                         |                        | Key Performana                  | ce Ind.      |
| WISCONSIN PHYSIC                 | CIANS SERVICE        |                                     |                         |                        | Occupancy Rate                  | 79.9%        |
| Balance S                        | heet                 | Income                              | Statement               |                        | Length of Stay                  | 114.5        |
| Current Assets                   | 3,680,937            | Total Charges                       | 22,249,415              |                        | Average Wages                   | 20.21        |
| Fixed Assets                     | -5,342               | Contract Allowance                  | 11,983,657              | 53.9%                  | Skilled Nursing                 | 84.0%        |
|                                  |                      |                                     |                         |                        |                                 |              |
| Other Assets                     | 27,534               | Operating Revenue                   | 10,265,758              | 46.1%                  | Ancillary Service               | 16.0%        |
| Other Assets Total Assets        | 27,534<br>3,703,129  | Operating Revenue Operating Expense | 10,265,758<br>8,882,140 |                        | Ancillary Service Current Ratio | 16.0%<br>4.7 |
|                                  |                      |                                     |                         | 86.5%                  | •                               |              |
| Total Assets                     | 3,703,129            | Operating Expense                   | 8,882,140               | 86.5%<br>13.5%         | Current Ratio                   | 4.7          |
| Total Assets Current Liabilities | 3,703,129<br>790,111 | Operating Expense Operating Margin  | 8,882,140<br>1,383,618  | 86.5%<br>13.5%<br>7.7% | Current Ratio  Days to Collect  | 4.7<br>32.1  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675988 HILLTOP P  | 'ARK REHABILI   | TATION AND CARE O   | ENTER   |                                   | Proprietary - Partnership   | )  |
|---|---|---|---|-----------------------------------|---|--|
| HILLTOP PARK REF  | IABILITATION A  | ND 9/30/2020 3  | 666 Days Settled  |                                   |   |  |
| WEATHERFORD, TX   | 〈 76086   |   |   |                                   | CR Beds 168 POS B   | eds 0  |
| PARKER  |   |   |   |                                   | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |   |   |                                   | Occupancy Rate  | 74.4%  |
| Balance S   | Sheet   | Income  | Statement   |                                   | Length of Stay  | 163.5  |
| Current Assets  | 1,110,612   | Total Charges   | 9,402,208   |                                   | Average Wages   | 20.18  |
| Fixed Assets  | 0   | Contract Allowance  | 1,268,881   | 13.5%                             | Skilled Nursing   | 89.1%  |
| Other Assets  | 0   | Operating Revenue   | 8,133,327   | 86.5%                             | Ancillary Service   | 0.0%   |
| Total Assets  | 1,110,612   | Operating Expense   | 8,307,263   | 102.1%                            | Current Ratio   | 1.0  |
| Current Liabilities   | 1,110,614   | Operating Margin  | -173,936  | -2.1%                             | Days to Collect   | 37.3   |
| Long Term Liabilities   | 0   | Other Income  | 173,934   | 2.1%                              | Avg Payment Days  | 15.1   |
| Total Equity  | -2  | Other Expense   | 0   | 0.0%                              | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 1,110,612   | Net Profit or Loss  | (2)   | 0.0%                              | Return on Equity  | 100.0%   |
| 455628 HILLTOP V  | 'ILLAGE NURSI   | NG AND REHABILITA   | TION CENTER   |                                   | Proprietary - Corporation   | า  |
| HILLTOP VILLAGE N<br>REHABILITATION C   |   | 6/30/2020 3   | 666 Days Settled  |                                   |   |  |
| KERRVILLE, TX 780   | 28  |   |   |                                   | CR Beds 150 POS B   |  |
| KERR  |   |   |   |                                   | ON Deas 100 1 00 D  | eds 0  |
|   |   |   |   |                                   | Key Performana  |  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |   |   |                                   |   | e Ind.   |
| WISCONSIN PHYSIC Balance S  |   |   | Statement   |                                   | Key Performanac   | <b>ce Ind.</b><br>79.6%                          |
|   | Sheet   |   | <b>Statement</b> 22,958,279                                     |                                   | Key Performanao<br>Occupancy Rate   | 79.6%<br>79.87                                   |
| Balance S   | Sheet   | Income  |   | 59.0%                             | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 79.6%<br>108.7<br>28.01                          |
| Balance S Current Assets  | Sheet<br>1,726,127                                      | Income Total Charges Contract Allowance   | 22,958,279  |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 79.6%<br>108.7<br>28.01<br>89.4%                 |
| Balance S Current Assets Fixed Assets   | Sheet<br>1,726,127<br>452,418                           | Total Charges Contract Allowance Operating Revenue  | 22,958,279<br>13,555,768  | 41.0%                             | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 79.6%<br>108.7<br>28.01<br>89.4%<br>10.6%        |
| Balance S Current Assets Fixed Assets Other Assets                                  | 5heet<br>1,726,127<br>452,418<br>6,782                  | Income Total Charges Contract Allowance Operating Revenue   | 22,958,279<br>13,555,768<br>9,402,511                           | 41.0%<br>109.7%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 79.6%<br>108.7<br>28.01<br>89.4%<br>10.6%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,726,127<br>452,418<br>6,782<br>2,185,327              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 22,958,279<br>13,555,768<br>9,402,511<br>10,309,911             | 41.0%<br>109.7%<br>-9.7%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 79.6%<br>108.7<br>28.01<br>89.4%<br>10.6%<br>1.1 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,726,127<br>452,418<br>6,782<br>2,185,327<br>1,615,735 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 22,958,279<br>13,555,768<br>9,402,511<br>10,309,911<br>-907,400 | 41.0%<br>109.7%<br>-9.7%<br>13.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675388 HILLVIEW        | NURSING & RE  | HABILITATION       |                  |       | Nonprofit - Church |         |
|------------------------|---------------|--------------------|------------------|-------|--------------------|---------|
| HILLVIEW NURSING       | & REHABILITA  | TION 8/31/2020 :   | 366 Days Settled |       |                    |         |
| GOLDTHWAITE, TX        | 76844         |                    |                  |       | CR Beds 52 POS B   | eds 0   |
| MILLS                  |               |                    |                  |       | Key Performana     | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |       | Occupancy Rate     | 75.3%   |
| Balance S              | Sheet         | Income             | Statement        |       | Length of Stay     | 220.3   |
| Current Assets         | 963,466       | Total Charges      | 3,694,010        |       | Average Wages      | 18.31   |
| Fixed Assets           | 0             | Contract Allowance | 624,891          | 16.9% | Skilled Nursing    | 64.6%   |
| Other Assets           | 9,835         | Operating Revenue  | 3,069,119        | 83.1% | Ancillary Service  | 35.4%   |
| Total Assets           | 973,301       | Operating Expense  | 2,828,571        | 92.2% | Current Ratio      | 3.9     |
| Current Liabilities    | 248,201       | Operating Margin   | 240,548          | 7.8%  | Days to Collect    | 60.6    |
| Long Term Liabilities  | 0             | Other Income       | 591,500          | 19.3% | Avg Payment Days   | 28.8    |
| Total Equity           | 725,100       | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 735.9%  |
| Total Liab. and Equity | 973,301       | Net Profit or Loss | 832,048          | 27.1% | Return on Equity   | 114.7%  |
| 675687 HOLIDAY H       | HILL INC      |                    |                  |       | Nonprofit - Other  |         |
| HOLIDAY HILL INC       |               | 12/31/2020         | 366 Days Settled | t     |                    |         |
| COLEMAN, TX 76834      | 4             |                    |                  |       | CR Beds 108 POS B  | eds 0   |
| COLEMAN                |               |                    |                  |       | Key Performana     | ce Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |       | Occupancy Rate     | 59.3%   |
| Balance S              | Sheet         | Income             | Statement        |       | Length of Stay     | 558.1   |
| Current Assets         | 1,234,269     | Total Charges      | 4,725,415        |       | Average Wages      | 16.98   |
| Fixed Assets           | 2,897,060     | Contract Allowance | 373,683          | 7.9%  | Skilled Nursing    | 94.1%   |
| Other Assets           | 370,960       | Operating Revenue  | 4,351,732        | 92.1% | Ancillary Service  | 0.0%    |
| Total Assets           | 4,502,289     | Operating Expense  | 3,848,969        | 88.4% | Current Ratio      | 1.7     |
| Current Liabilities    | 734,666       | Operating Margin   | 502,763          | 11.6% | Days to Collect    | 57.1    |
| Long Term Liabilities  | 1,238,514     | Other Income       | 24,984           | 0.6%  | Avg Payment Days   | 57.4    |
| Total Equity           | 2,529,109     | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 0.0%    |
| Total Liab. and Equity | 4,502,289     | Net Profit or Loss | 527,747          | 12.1% | Return on Equity   | 20.9%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455550 HOLIDAY         | NURSING & REF | ABILITATION        |                  |        | Proprietary - Corporation | า      |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| HOLIDAY NURSING        | & REHABILITAT | TION 12/31/2020    | 366 Days Settled | d      |                           |        |
| CENTER, TX 75935       |               |                    |                  |        | CR Beds 137 POS B         | eds 0  |
| SHELBY                 |               |                    |                  |        | Key Performanad           | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ≣S                 |                  |        | Occupancy Rate            | 36.7%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 259.1  |
| Current Assets         | 1,841,478     | Total Charges      | 4,307,402        |        | Average Wages             | 17.67  |
| Fixed Assets           | 90,609        | Contract Allowance | -342,438         | -7.9%  | Skilled Nursing           | 73.3%  |
| Other Assets           | 640           | Operating Revenue  | 4,649,840        | 107.9% | Ancillary Service         | 26.7%  |
| Total Assets           | 1,932,727     | Operating Expense  | 4,209,951        | 90.5%  | Current Ratio             | 29.6   |
| Current Liabilities    | 62,231        | Operating Margin   | 439,889          | 9.5%   | Days to Collect           | 100.5  |
| Long Term Liabilities  | 491,390       | Other Income       | 596,706          | 12.8%  | Avg Payment Days          | 18.1   |
| Total Equity           | 1,379,106     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 500.0% |
| Total Liab. and Equity | 1,932,727     | Net Profit or Loss | 1,036,595        | 22.3%  | Return on Equity          | 75.2%  |
| 676306 HOLLY HA        | LL            |                    |                  |        | Nonprofit - Other         |        |
| HOLLY HALL             |               | 3/31/2020 3        | 366 Days Settled |        |                           |        |
| HOUSTON, TX 77054      | 4             |                    |                  |        | CR Beds 229 POS B         | eds 0  |
| HARRIS                 |               |                    |                  |        | Key Performanad           | e Ind. |
| TRAILBLAZER (TEX       | AS)           |                    |                  |        | Occupancy Rate            | 73.7%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 165.1  |
| Current Assets         | 9,989,956     | Total Charges      | 11,216,532       |        | Average Wages             | 20.49  |
| Fixed Assets           | 18,796,873    | Contract Allowance | 1,278,108        | 11.4%  | Skilled Nursing           | 36.7%  |
| Other Assets           | 11,792,891    | Operating Revenue  | 9,938,424        | 88.6%  | Ancillary Service         | 19.6%  |
| Total Assets           | 40,579,720    | Operating Expense  | 12,760,380       | 128.4% | Current Ratio             | 5.2    |
| Current Liabilities    | 1,923,214     | Operating Margin   | -2,821,956       | -28.4% | Days to Collect           | 43.5   |
| Long Term Liabilities  | 1,091,722     | Other Income       | 2,260,919        | 22.7%  | Avg Payment Days          | 20.4   |
| Total Equity           | 37,564,784    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 3.5%   |
| ·                      |               |                    |                  |        |                           |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676369 HOLLYME         | AD            |                    |                  |        | Nonprofit - Church        |         |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| HOLLYMEAD              |               | 9/30/2020          | 396 Days Settled |        |                           |         |
| FLOWER MOUND, T        | X 75028       |                    |                  |        | CR Beds 112 POS E         | Beds 0  |
| DENTON                 |               |                    |                  |        | Key Performana            | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate            | 68.5%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 62.3    |
| Current Assets         | 759,753       | Total Charges      | 13,473,735       |        | Average Wages             | 24.07   |
| Fixed Assets           | 0             | Contract Allowance | 3,868,463        | 28.7%  | Skilled Nursing           | 71.3%   |
| Other Assets           | 0             | Operating Revenue  | 9,605,272        | 71.3%  | Ancillary Service         | 28.7%   |
| Total Assets           | 759,753       | Operating Expense  | 9,815,003        | 102.2% | Current Ratio             | 2.0     |
| Current Liabilities    | 375,875       | Operating Margin   | -209,731         | -2.2%  | Days to Collect           | 32.9    |
| Long Term Liabilities  | 0             | Other Income       | 265,176          | 2.8%   | Avg Payment Days          | 3.7     |
| Total Equity           | 383,878       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%    |
| Total Liab. and Equity | 759,753       | Net Profit or Loss | 55,445           | 0.6%   | Return on Equity          | 14.4%   |
| 675773 HOLMGRE         | EN CENTER     |                    |                  |        | Proprietary - Corporation | on      |
| HOLMGREEN CENT         | ER            | 12/31/2020         | 366 Days Settled | ł      |                           |         |
| CORPUS CHRISTI, 1      | ΓX 78401      |                    |                  |        | CR Beds 157 POS E         | Beds 0  |
| NUECES                 |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 65.8%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 97.5    |
| Current Assets         | 528,777       | Total Charges      | 15,650,927       |        | Average Wages             | 19.07   |
| Fixed Assets           | 38,965,090    | Contract Allowance | 1,596,750        | 10.2%  | Skilled Nursing           | 18.9%   |
| Other Assets           | -13,812,165   | Operating Revenue  | 14,054,177       | 89.8%  | Ancillary Service         | 9.6%    |
| Total Assets           | 25,681,702    | Operating Expense  | 18,558,266       | 132.0% | Current Ratio             | 0.0     |
| Current Liabilities    | 50,668,858    | Operating Margin   | -4,504,089       | -32.0% | Days to Collect           | 12.3    |
| Long Term Liabilities  | 97,769        | Other Income       | 981,855          | 7.0%   | Avg Payment Days          | 10.9    |
| Total Equity           | -25,084,925   | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 8.0%    |
| Total Liab. and Equity | 25,681,702    | Net Profit or Loss | (3,522,234)      | -25.1% | Return on Equity          | 14.0%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675058 HOMEPLA  | CE MANOR   |  |   |   | Proprietary - Corporatio  | n  |
|---|--|--|---|---|---|--|
| HOMEPLACE MANO  | PR   | 12/31/2020   | 366 Days Settled  |   |   |  |
| HAMLIN, TX 79520  |  |  |   |   | CR Beds 60 POS B  | eds 0  |
| JONES   |  |  |   |   | Key Performana  | ce Ind.  |
| BLUE CROSS (TEXA  | AS)  |  |   |   | Occupancy Rate  | 32.4%  |
| Balance S   | Sheet  | Income   | Statement   |   | Length of Stay  | 338.4  |
| Current Assets  | 3,336,696  | Total Charges  | 1,981,375   |   | Average Wages   | 16.71  |
| Fixed Assets  | 0  | Contract Allowance   | 407,751   | 20.6%                                   | Skilled Nursing   | 85.1%  |
| Other Assets  | 0  | Operating Revenue  | 1,573,624   | 79.4%                                   | Ancillary Service   | 14.9%  |
| Total Assets  | 3,336,696  | Operating Expense  | 1,371,047   | 87.1%                                   | Current Ratio   | 0.7  |
| Current Liabilities   | 4,759,020  | Operating Margin   | 202,577   | 12.9%                                   | Days to Collect   | 46.0   |
| Long Term Liabilities   | 0  | Other Income   | 155,216   | 9.9%                                    | Avg Payment Days  | 21.7   |
| Total Equity  | -1,422,324   | Other Expense  | 0   | 0.0%                                    | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 3,336,696  | Net Profit or Loss   | 357,793   | 22.7%                                   | Return on Equity  | -25.2%   |
| 675364 HOMESTE  | AD NURSING A   | ND REHABILITATION  | OF BAIRD  |   | Nonprofit - Church  |  |
| HOMESTEAD NURS  |  |  |   |   |   |  |
| REHABILITATION O  |  | 12/31/2020   | 366 Days Settled  |   |   |  |
|   |  | 12/31/2020   | 366 Days Settled  |   | CR Beds 74 POS B  | eds 0  |
| REHABILITATION O  |  | 12/31/2020   | 366 Days Settled  |   | CR Beds 74 POS B  |  |
| REHABILITATION OI<br>BAIRD, TX 79504  | F BAIRD  |  | 366 Days Settled  |   |   |  |
| REHABILITATION OI<br>BAIRD, TX 79504<br>CALLAHAN  | F BAIRD<br>CIANS SERVICE                                       |  | 366 Days Settled Statement                              |   | Key Performana  | ce Ind.  |
| REHABILITATION OF<br>BAIRD, TX 79504<br>CALLAHAN<br>WISCONSIN PHYSIC  | F BAIRD<br>CIANS SERVICE<br>Sheet                              |  | ·   |   | Key Performana<br>Occupancy Rate  | ce Ind.<br>39.3%   |
| REHABILITATION OF<br>BAIRD, TX 79504<br>CALLAHAN<br>WISCONSIN PHYSIC<br>Balance S   | F BAIRD<br>CIANS SERVICE<br>Sheet                              | Income   | Statement   |   | Key Performana<br>Occupancy Rate<br>Length of Stay  | 39.3%<br>186.8   |
| REHABILITATION OF BAIRD, TX 79504 CALLAHAN WISCONSIN PHYSIC Balance S Current Assets  | F BAIRD  CIANS SERVICE  Sheet  353,846                         | Income<br>Total Charges  | <b>Statement</b> 3,085,467                              | 9.3%                                    | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 39.3%<br>186.8<br>16.83                                    |
| REHABILITATION OF BAIRD, TX 79504 CALLAHAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | F BAIRD  CIANS SERVICE  Sheet  353,846  29,514                 | Income Total Charges Contract Allowance  | Statement<br>3,085,467<br>285,574                       | 9.3%<br>90.7%                           | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 39.3%<br>186.8<br>16.83<br>64.6%                           |
| REHABILITATION OF BAIRD, TX 79504 CALLAHAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | F BAIRD  CIANS SERVICE  Sheet  353,846  29,514  4,302          | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>3,085,467<br>285,574<br>2,799,893          | 9.3%<br>90.7%<br>80.1%                  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 39.3%<br>186.8<br>16.83<br>64.6%<br>35.4%                  |
| REHABILITATION OF BAIRD, TX 79504 CALLAHAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  Sheet  353,846  29,514  4,302  387,662          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 3,085,467 285,574 2,799,893 2,242,674         | 9.3%<br>90.7%<br>80.1%<br>19.9%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 39.3%<br>186.8<br>16.83<br>64.6%<br>35.4%<br>0.6           |
| REHABILITATION OF BAIRD, TX 79504 CALLAHAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  Sheet  353,846  29,514  4,302  387,662  569,289 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 3,085,467 285,574 2,799,893 2,242,674 557,219 | 9.3%<br>90.7%<br>80.1%<br>19.9%<br>1.4% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 39.3%<br>186.8<br>16.83<br>64.6%<br>35.4%<br>0.6<br>(10.2) |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675206 HOMESTE   | AD NURSING A  | ND REHABILITATION  | OF COLLINSVIL   |   | Nonprofit - Church   |  |
|--|---|--|---|---|--|--|
| HOMESTEAD NURS<br>REHABILITATION O   |   | 5/31/2020 3  | 666 Days Settled  |   |  |  |
| COLLINSVILLE, TX 7   | 76233   |  |   |   | CR Beds 88 POS E   | Beds 0   |
| GRAYSON  |   |  |   |   | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |   |   | Occupancy Rate   | 38.9%  |
| Balance S  | Sheet   | Income   | Statement   |   | Length of Stay   | 190.0  |
| Current Assets   | 713,245   | Total Charges  | 3,008,572   |   | Average Wages  | 17.79  |
| Fixed Assets   | 65,293  | Contract Allowance   | 211,396   | 7.0%                                    | Skilled Nursing  | 67.8%  |
| Other Assets   | 0   | Operating Revenue  | 2,797,176   | 93.0%                                   | Ancillary Service  | 32.2%  |
| Total Assets   | 778,538   | Operating Expense  | 2,210,228   | 79.0%                                   | Current Ratio  | 3.3  |
| Current Liabilities  | 214,816   | Operating Margin   | 586,948   | 21.0%                                   | Days to Collect  | (28.2)   |
| Long Term Liabilities  | 0   | Other Income   | 3,499   | 0.1%                                    | Avg Payment Days   | 23.0   |
| Total Equity   | 563,722   | Other Expense  | 0   | 0.0%                                    | Depreciation Rate  | 108.6%   |
| Total Liab. and Equity   | 778,538   | Net Profit or Loss   | 590,222   | 21.1%                                   | Return on Equity   | 104.7%   |
| 675096 HOMESTE   | AD NURSING A  | ND REHABILITATION  | OF HILLSBORO  | 1                                       | Nonprofit - Church   |  |
|  |   |  |   |   |  |  |
| HOMESTEAD NURS<br>REHABILITATION O   |   | 12/31/2020   | 366 Days Settled  |   |  |  |
|  | F HILLSBORO   | 12/31/2020   | 366 Days Settled  |   | CR Beds 166 POS E  | Beds 0   |
| REHABILITATION O   | F HILLSBORO   | 12/31/2020   | 366 Days Settled  |   | CR Beds 166 POS E  |  |
| REHABILITATION O<br>HILLSBORO, TX 766  | F HILLSBORO<br>645  |  | 366 Days Settled  |   |  |  |
| REHABILITATION O<br>HILLSBORO, TX 766<br>HILL  | F HILLSBORO<br>645<br>CIANS SERVICE   |  | 366 Days Settled Statement                                  |   | Key Performana   | ce Ind.  |
| REHABILITATION O<br>HILLSBORO, TX 766<br>HILL<br>WISCONSIN PHYSIC  | F HILLSBORO<br>645<br>CIANS SERVICE<br><b>Sheet</b>   |  |   |   | Key Performana Occupancy Rate  | <b>ce Ind.</b> 56.6%                             |
| REHABILITATION O HILLSBORO, TX 766 HILL WISCONSIN PHYSIC Balance S   | F HILLSBORO<br>645<br>CIANS SERVICE<br><b>Sheet</b>   | Income   | Statement   |   | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 56.6% 167.1                       |
| REHABILITATION O HILLSBORO, TX 766 HILL WISCONSIN PHYSIC Balance S Current Assets  | F HILLSBORO<br>645<br>CIANS SERVICE<br><b>Sheet</b><br>1,147,874  | Income Total Charges   | <b>Statement</b> 9,808,987                                  | 4.5%                                    | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 56.6% 167.1 16.07                 |
| REHABILITATION O HILLSBORO, TX 766 HILL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | F HILLSBORO<br>645<br>CIANS SERVICE<br><b>Sheet</b><br>1,147,874<br>86,864                              | Income Total Charges Contract Allowance  | <b>Statement</b> 9,808,987 444,163                          | 4.5%<br>95.5%                           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind.<br>56.6%<br>167.1<br>16.07<br>69.8%      |
| REHABILITATION O HILLSBORO, TX 766 HILL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | F HILLSBORO<br>645<br>CIANS SERVICE<br><b>Sheet</b><br>1,147,874<br>86,864<br>15,651                    | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b> 9,808,987 444,163 9,364,824                | 4.5%<br>95.5%<br>72.0%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 56.6% 167.1 16.07 69.8% 30.2%            |
| REHABILITATION O HILLSBORO, TX 766 HILL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | F HILLSBORO 645  CIANS SERVICE 6heet  1,147,874  86,864  15,651  1,250,389                              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 9,808,987 444,163 9,364,824 6,738,623             | 4.5%<br>95.5%<br>72.0%<br>28.0%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 56.6% 167.1 16.07 69.8% 30.2% 0.9        |
| REHABILITATION O HILLSBORO, TX 766 HILL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | F HILLSBORO<br>645<br>CIANS SERVICE<br>Sheet<br>1,147,874<br>86,864<br>15,651<br>1,250,389<br>1,249,253 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,808,987<br>444,163<br>9,364,824<br>6,738,623<br>2,626,201 | 4.5%<br>95.5%<br>72.0%<br>28.0%<br>0.6% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 56.6% 167.1 16.07 69.8% 30.2% 0.9 (10.2) |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 0/3/12   | AD NURSING A   | ND REHABILITATION  | OF ITASCA  |  | Nonprofit - Church  |  |
|--|--|--|--|--|---|--|
| HOMESTEAD NURS<br>REHABILITATION O   |  | 12/31/2020   | 366 Days Settled   | I  |   |  |
| ITASCA, TX 76055   |  |  |  |  | CR Beds 82 POS B  | eds 0  |
| HILL   |  |  |  |  | Key Performana  | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |  |  | Occupancy Rate  | 62.9%  |
| Balance S  | Sheet  | Income   | Statement  |  | Length of Stay  | 319.8  |
| Current Assets   | 851,043  | Total Charges  | 4,606,735  |  | Average Wages   | 15.96  |
| Fixed Assets   | 55,491   | Contract Allowance   | 255,582  | 5.5%   | Skilled Nursing   | 75.0%  |
| Other Assets   | 4,666  | Operating Revenue  | 4,351,153  | 94.5%  | Ancillary Service   | 25.0%  |
| Total Assets   | 911,200  | Operating Expense  | 2,857,701  | 65.7%  | Current Ratio   | 1.6  |
| Current Liabilities  | 542,261  | Operating Margin   | 1,493,452  | 34.3%  | Days to Collect   | (9.6)  |
| Long Term Liabilities  | 5,501  | Other Income   | 27,232   | 0.6%   | Avg Payment Days  | 24.3   |
| Total Equity   | 363,438  | Other Expense  | 0  | 0.0%   | Depreciation Rate   | 106.6%   |
| Total Liab. and Equity   | 911,200  | Net Profit or Loss   | 1,520,684  | 34.9%  | Return on Equity  | 418.4%   |
| 455534 HONDO NU  | JRSING AND RE  | HABILITATION LP  |  |  | Proprietary - Corporatio  | า  |
| HONDO NURSING A  |  |  |  |  |   |  |
| LP   | ND REHABILITA  | ATION 6/15/2020 1  | 67 Days Settled*   |  |   |  |
| LP<br>HONDO, TX 78861  | ND REHABILITA  | ATION 6/15/2020 1  | 67 Days Settled*   |  | CR Beds 90 POS B  | eds 0  |
|  | ND REHABILITA  | ATION 6/15/2020 1  | 67 Days Settled*   |  | CR Beds 90 POS B  |  |
| HONDO, TX 78861  | ND REHABILITA  | ATION 6/15/2020 1  | 67 Days Settled*   |  |   |  |
| HONDO, TX 78861<br>MEDINA  |  |  | 67 Days Settled*  Statement                              |  | Key Performana  | e Ind.   |
| HONDO, TX 78861<br>MEDINA<br>NOVITAS (TEXAS)   |  |  | ·  |  | Key Performanae<br>Occupancy Rate   | ce Ind.<br>36.6%                                 |
| HONDO, TX 78861 MEDINA NOVITAS (TEXAS) Balance S   | Sheet  | Income   | Statement  |  | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 36.6%<br>140.9                                   |
| HONDO, TX 78861 MEDINA NOVITAS (TEXAS) Balance S Current Assets  | S <b>heet</b><br>96,428                                  | Income<br>Total Charges  | Statement 1,012,469                                      | -4.6%  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 36.6%<br>140.9<br>19.10                          |
| HONDO, TX 78861 MEDINA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | Sheet<br>96,428<br>159,290                               | Income Total Charges Contract Allowance  | Statement<br>1,012,469<br>-46,257                        | -4.6%<br>104.6%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 36.6%<br>140.9<br>19.10<br>82.8%                 |
| HONDO, TX 78861 MEDINA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | Sheet<br>96,428<br>159,290<br>-1,343,323                 | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 1,012,469 -46,257 1,058,726                    | -4.6%<br>104.6%<br>131.2%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 36.6%<br>140.9<br>19.10<br>82.8%<br>17.2%        |
| HONDO, TX 78861 MEDINA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 96,428<br>159,290<br>-1,343,323<br>-1,087,605            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 1,012,469 -46,257 1,058,726 1,389,517          | -4.6%<br>104.6%<br>131.2%<br>-31.2%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 36.6%<br>140.9<br>19.10<br>82.8%<br>17.2%<br>0.3 |
| HONDO, TX 78861 MEDINA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 96,428<br>159,290<br>-1,343,323<br>-1,087,605<br>343,898 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 1,012,469 -46,257 1,058,726 1,389,517 -330,791 | -4.6%<br>104.6%<br>131.2%<br>-31.2%<br>30.3% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 36.6% 140.9 19.10 82.8% 17.2% 0.3 19.9           |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675066 HONEY GF        | ROVE NURSING  | CENTER             |                  |        | Proprietary - Other       |         |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| HONEY GROVE NUI        | RSING CENTER  | 12/31/2020         | 366 Days Settled |        |                           |         |
| HONEY GROVE, TX        | 75446         |                    |                  |        | CR Beds 102 POS E         | Beds 0  |
| FANNIN                 |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSI        | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 40.1%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 258.0   |
| Current Assets         | 784,890       | Total Charges      | 3,742,527        |        | Average Wages             | 19.77   |
| Fixed Assets           | 85,679        | Contract Allowance | 601,623          | 16.1%  | Skilled Nursing           | 86.3%   |
| Other Assets           | 151,261       | Operating Revenue  | 3,140,904        | 83.9%  | Ancillary Service         | 13.7%   |
| Total Assets           | 1,021,830     | Operating Expense  | 4,038,512        | 128.6% | Current Ratio             | 0.5     |
| Current Liabilities    | 1,555,809     | Operating Margin   | -897,608         | -28.6% | Days to Collect           | 40.7    |
| Long Term Liabilities  | 0             | Other Income       | 347,883          | 11.1%  | Avg Payment Days          | 57.5    |
| Total Equity           | -533,979      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 293.5%  |
| Total Liab. and Equity | 1,021,830     | Net Profit or Loss | (549,725)        | -17.5% | Return on Equity          | 102.9%  |
| 676043 HOUSTON         | COUNTY NURS   | ING HOME           |                  |        | Proprietary - Corporation | on      |
| HOUSTON COUNTY         | NURSING HOM   | IE 12/31/2020      | 366 Days Settled |        |                           |         |
| CROCKETT, TX 758       | 35            |                    |                  |        | CR Beds 0 POS E           | Beds 0  |
| HOUSTON                |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 0.0%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            |         |
| Current Assets         | 0             | Total Charges      | 0                |        | Average Wages             |         |
| Fixed Assets           | 0             | Contract Allowance | 0                | 0.0%   | Skilled Nursing           | 0.0%    |
| Other Assets           | 0             | Operating Revenue  | 0                | 0.0%   | Ancillary Service         | 0.0%    |
| Total Assets           | 0             | Operating Expense  | 0                | 0.0%   | Current Ratio             |         |
| Current Liabilities    | 0             | Operating Margin   | 0                | 0.0%   | Days to Collect           |         |
| Long Term Liabilities  | 0             | Other Income       | 0                | 0.0%   | Avg Payment Days          |         |
| Total Equity           | 0             | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0                | 0.0%   | Return on Equity          | 0.0%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676470 HOUSTON         | HEIGHTS HEAL | THCARE CENTRE      |                  |        | Proprietary - Corporatio  | n       |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|---------|
| HOUSTON HEIGHTS        | S HEALTHCARE | 12/31/2020         | 360 Days *Settle | d      |                           |         |
| HOUSTON, TX 7709       | 1            |                    |                  |        | CR Beds 150 POS B         | eds 0   |
| HARRIS                 |              |                    |                  |        | Key Performana            | ce Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate            | 37.5%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 184.2   |
| Current Assets         | 1,079,580    | Total Charges      | 4,218,163        |        | Average Wages             | 20.36   |
| Fixed Assets           | 442,905      | Contract Allowance | 457,629          | 10.8%  | Skilled Nursing           | 85.6%   |
| Other Assets           | 0            | Operating Revenue  | 3,760,534        | 89.2%  | Ancillary Service         | 14.4%   |
| Total Assets           | 1,522,485    | Operating Expense  | 4,706,335        | 125.2% | Current Ratio             | 0.3     |
| Current Liabilities    | 3,237,909    | Operating Margin   | -945,801         | -25.2% | Days to Collect           | 109.9   |
| Long Term Liabilities  | 0            | Other Income       | 601,600          | 16.0%  | Avg Payment Days          | 133.4   |
| Total Equity           | -1,715,424   | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 109.9%  |
| Total Liab. and Equity | 1,522,485    | Net Profit or Loss | (344,201)        | -9.2%  | Return on Equity          | 20.1%   |
| 676435 HOUSTON         | TRANSITIONAL | CARE               |                  |        | Proprietary - Partnership | )       |
| HOUSTON TRANSIT        | TONAL CARE   | 12/31/2020         | 366 Days Settled | i      |                           |         |
| HOUSTON, TX 7707       | 4            |                    |                  |        | CR Beds 70 POS B          | eds 0   |
| HARRIS                 |              |                    |                  |        | Key Performana            | ce Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate            | 63.4%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 38.8    |
| Current Assets         | 1,639,668    | Total Charges      | 12,645,318       |        | Average Wages             | 26.29   |
| Fixed Assets           | 106,125      | Contract Allowance | 4,350,785        | 34.4%  | Skilled Nursing           | 55.8%   |
| Other Assets           | 0            | Operating Revenue  | 8,294,533        | 65.6%  | Ancillary Service         | 44.2%   |
| Total Assets           | 1,745,793    | Operating Expense  | 8,879,220        | 107.0% | Current Ratio             | 0.4     |
| Current Liabilities    | 4,453,115    | Operating Margin   | -584,687         | -7.0%  | Days to Collect           | 71.2    |
| Long Term Liabilities  | 91,283       | Other Income       | 568,842          | 6.9%   | Avg Payment Days          | 7.0     |
| Total Equity           | -2,798,605   | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 657.9%  |
| Total Liab. and Equity | 1,745,793    | Net Profit or Loss | (15,845)         | 0.00/  | Return on Equity          | 0.6%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676136 HUEBNER                      | CREEK HEALT   | H & REHABILITATIO  | N CENTER         |        | Proprietary - Corporatio | n       |
|-------------------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| HUEBNER CREEK H<br>REHABILITATION C |               | 12/31/2020         | 366 Days Settled | I      |                          |         |
| SAN ANTONIO, TX 7                   | '8240         |                    |                  |        | CR Beds 146 POS B        | eds 0   |
| BEXAR                               |               |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA                    | AS)           |                    |                  |        | Occupancy Rate           | 59.3%   |
| Balance S                           | Sheet         | Income             | Statement        |        | Length of Stay           | 39.7    |
| Current Assets                      | 5,010,572     | Total Charges      | 12,103,379       |        | Average Wages            | 22.49   |
| Fixed Assets                        | 183,128       | Contract Allowance | 3,819,772        | 31.6%  | Skilled Nursing          | 66.9%   |
| Other Assets                        | 28,362        | Operating Revenue  | 8,283,607        | 68.4%  | Ancillary Service        | 33.1%   |
| Total Assets                        | 5,222,062     | Operating Expense  | 9,814,012        | 118.5% | Current Ratio            | 0.9     |
| Current Liabilities                 | 5,788,820     | Operating Margin   | -1,530,405       | -18.5% | Days to Collect          | 40.5    |
| Long Term Liabilities               | 422,130       | Other Income       | 843,260          | 10.2%  | Avg Payment Days         | 174.6   |
| Total Equity                        | -5,145,047    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 520.7%  |
| Total Liab. and Equity              | 1,065,903     | Net Profit or Loss | (687,145)        | -8.3%  | Return on Equity         | 13.4%   |
| 455763 HUGULEY                      | NURSING & RE  | HAB CENTER         |                  |        | Nonprofit - Church       |         |
| HUGULEY NURSING                     | & REHAB CEN   | TER 12/31/2020     | 366 Days Settled |        |                          |         |
| BURLESON, TX 7602                   | 28            |                    |                  |        | CR Beds 178 POS B        | eds 0   |
| JOHNSON                             |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC                    | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 56.8%   |
| Balance S                           | Sheet         | Income             | Statement        |        | Length of Stay           | 103.7   |
| Current Assets                      | 505,695       | Total Charges      | 9,446,195        |        | Average Wages            | 20.75   |
| Fixed Assets                        | 6,143,182     | Contract Allowance | 253,355          | 2.7%   | Skilled Nursing          | 86.9%   |
| Other Assets                        | 0             | Operating Revenue  | 9,192,840        | 97.3%  | Ancillary Service        | 13.1%   |
| Total Assets                        | 6,648,877     | Operating Expense  | 12,931,365       | 140.7% | Current Ratio            | 0.2     |
| Current Liabilities                 | 2,831,713     | Operating Margin   | -3,738,525       | -40.7% | Days to Collect          | 63.8    |
| Long Term Liabilities               | 2,118,098     | Other Income       | 1,143,298        | 12.4%  | Avg Payment Days         | 28.4    |
| Total Equity                        | 1,699,066     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 13.9%   |
| Total Liab. and Equity              | 6,648,877     | Net Profit or Loss | (2,686,798)      | -29.2% | Return on Equity         | -158.1% |
| Total Elab. and Equity              | , ,           |                    | (                |        | rtotain on Equity        | 100.170 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676331 HUNTERS                                | POND REHABIL                   | ITATION AND HEAL                                     | THCARE                             |                                   | Nonprofit - Church                              |                      |
|---|--------------------------------|--|------------------------------------|-----------------------------------|---|----------------------|
| HUNTERS POND RE<br>HEALTHCARE                 | EHABILITATION                  | AND 9/30/2020 3                                      | 335 Days Settled                   |                                   |   |                      |
| SAN ANTONIO, TX 7                             | '8224                          |  |                                    |                                   | CR Beds 128 POS B                               | eds 0                |
| BEXAR   |                                |  |                                    |                                   | Key Performanad                                 | e Ind.               |
| NOVITAS (TEXAS)                               |                                |  |                                    |                                   | Occupancy Rate                                  | 77.4%                |
| Balance S                                     | Sheet                          | Income   | Statement                          |                                   | Length of Stay                                  | 122.9                |
| Current Assets                                | 1,459,113                      | Total Charges  | 9,716,955                          |                                   | Average Wages                                   | 20.64                |
| Fixed Assets                                  | 0                              | Contract Allowance                                   | 1,438,883                          | 14.8%                             | Skilled Nursing                                 | 65.1%                |
| Other Assets                                  | 0                              | Operating Revenue                                    | 8,278,072                          | 85.2%                             | Ancillary Service                               | 34.9%                |
| Total Assets                                  | 1,459,113                      | Operating Expense                                    | 7,620,895                          | 92.1%                             | Current Ratio                                   | 1.7                  |
| Current Liabilities                           | 878,731                        | Operating Margin                                     | 657,177                            | 7.9%                              | Days to Collect                                 | 49.5                 |
| Long Term Liabilities                         | -72,844                        | Other Income   | 819                                | 0.0%                              | Avg Payment Days                                | 21.4                 |
| Total Equity                                  | 653,226                        | Other Expense  | 0                                  | 0.0%                              | Depreciation Rate                               | 0.0%                 |
| Total Liab. and Equity                        | 1,459,113                      | Net Profit or Loss                                   | 657,996                            | 7.9%                              | Return on Equity                                | 100.7%               |
| 676183 HUNTINGT                               | ON HEALTH CA                   | ARE & REHABILITATI                                   | ON CENTER                          |                                   | Proprietary - Partnership                       | )                    |
| HUNTINGTON HEAL<br>REHABILITATION CI          |                                | 12/31/2020   | 366 Days Settled                   | d                                 |   |                      |
| HUNTINGTON, TX 7                              | 5949                           |  |                                    |                                   | CR Beds 112 POS B                               | eds 0                |
| ANGELINA                                      |                                |  |                                    |                                   | Key Performanad                                 | e Ind.               |
| BLUE CROSS (TEXA                              | AS)                            |  |                                    |                                   | Occupancy Rate                                  | 47.7%                |
| Balance S                                     | Sheet                          | Income   | Statement                          |                                   | Length of Stay                                  | 383.8                |
| Current Assets                                | 815,269                        | Total Charges  | 3,458,754                          |                                   | Average Wages                                   | 17.73                |
|   |                                | Contract Allowance                                   | -907,100                           | -26 2%                            | Skilled Nursing                                 |                      |
| Fixed Assets                                  | 60,754                         | Contract Allowance                                   | 307,100                            | 20.270                            | Skilled Marsing                                 | 76.5%                |
| Fixed Assets Other Assets                     | -758,120                       | Operating Revenue                                    | 4,365,854                          |                                   | Ancillary Service                               | 76.5%<br>23.5%       |
|   | ŕ                              |  |                                    | 126.2%                            | -   |                      |
| Other Assets                                  | -758,120                       | Operating Revenue                                    | 4,365,854                          | 126.2%<br>102.5%                  | Ancillary Service                               | 23.5%                |
| Other Assets Total Assets                     | -758,120<br>117,903            | Operating Revenue Operating Expense                  | 4,365,854<br>4,473,229             | 126.2%<br>102.5%<br>-2.5%         | Ancillary Service Current Ratio                 | 23.5%                |
| Other Assets Total Assets Current Liabilities | -758,120<br>117,903<br>587,657 | Operating Revenue Operating Expense Operating Margin | 4,365,854<br>4,473,229<br>-107,375 | 126.2%<br>102.5%<br>-2.5%<br>0.0% | Ancillary Service Current Ratio Days to Collect | 23.5%<br>1.4<br>56.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675691 HUNTSVILLE HEALTH CARE CENTER Nonprofit - Other   |   |  |  |                                 |   |   |  |
|--|---|--|--|---------------------------------|---|---|--|
| HUNTSVILLE HEALT   | TH CARE CENTE   | ER 12/31/2020  | 366 Days Settled   |                                 |   |   |  |
| HUNTSVILLE, TX 77  | 340   |  |  |                                 | CR Beds 92 POS Be   | eds 0   |  |
| WALKER   |   |  |  |                                 | Key Performanad   | e Ind.  |  |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |                                 | Occupancy Rate  | 53.4%   |  |
| Balance S  | heet  | Income   | Statement  |                                 | Length of Stay  | 130.2   |  |
| Current Assets   | 506,341   | Total Charges  | 6,221,882  |                                 | Average Wages   | 19.97   |  |
| Fixed Assets   | 0   | Contract Allowance   | 1,887,998  | 30.3%                           | Skilled Nursing   | 63.1%   |  |
| Other Assets   | 1,473,456   | Operating Revenue  | 4,333,884  | 69.7%                           | Ancillary Service   | 36.9%   |  |
| Total Assets   | 1,979,797   | Operating Expense  | 4,726,616  | 109.1%                          | Current Ratio   | 0.2   |  |
| Current Liabilities  | 2,232,556   | Operating Margin   | -392,732   | -9.1%                           | Days to Collect   | 31.0  |  |
| Long Term Liabilities  | 0   | Other Income   | 232,340  | 5.4%                            | Avg Payment Days  | 26.7  |  |
| Total Equity   | -252,759  | Other Expense  | 0  | 0.0%                            | Depreciation Rate   | 0.0%  |  |
| Total Liab. and Equity   | 1,979,797   | Net Profit or Loss   | (160,392)  | -3.7%                           | Return on Equity  | 63.5%   |  |
| 455850 HURST PL  | AZA NURSING   | & REHAB  |  |                                 | Proprietary - Partnership   | )   |  |
| HURST PLAZA NUR  | SING & REHAB  | 12/31/2020   | 366 Days Settled   |                                 |   |   |  |
|  |   |  |  |                                 |   |   |  |
| HURST, TX 76053  |   |  |  |                                 | CR Beds 106 POS Bo  | eds 0   |  |
| TARRANT  |   |  |  |                                 | CR Beds 106 POS Be  |   |  |
|  | CIANS SERVICE   |  |  |                                 |   |   |  |
| TARRANT  |   |  | Statement  |                                 | Key Performanac   | e Ind.  |  |
| TARRANT WISCONSIN PHYSIC   | Sheet   |  | • <b>Statement</b><br>9,275,097                            |                                 | Key Performanao<br>Occupancy Rate   | ee Ind.<br>73.3%                                |  |
| TARRANT WISCONSIN PHYSIC Balance S   | Sheet   | Income   |  | 30.4%                           | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 73.3%<br>212.2                                  |  |
| TARRANT WISCONSIN PHYSIC Balance S Current Assets  | Sheet 2,265,275                                       | Income<br>Total Charges  | 9,275,097  |                                 | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 73.3%<br>212.2<br>22.34                         |  |
| TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 2,265,275<br>22,822                                   | Income Total Charges Contract Allowance  | 9,275,097<br>2,823,129                                     | 69.6%                           | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 73.3%<br>212.2<br>22.34<br>63.7%                |  |
| TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 2,265,275<br>22,822<br>26,764                         | Income Total Charges Contract Allowance Operating Revenue                                    | 9,275,097<br>2,823,129<br>6,451,968                        | 69.6%<br>99.6%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 212.2<br>22.34<br>63.7%<br>36.3%                |  |
| TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 2,265,275<br>22,822<br>26,764<br>2,314,861            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 9,275,097<br>2,823,129<br>6,451,968<br>6,427,015           | 69.6%<br>99.6%<br>0.4%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 212.2<br>22.34<br>63.7%<br>36.3%<br>3.1         |  |
| TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,265,275<br>22,822<br>26,764<br>2,314,861<br>741,831 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,275,097<br>2,823,129<br>6,451,968<br>6,427,015<br>24,953 | 69.6%<br>99.6%<br>0.4%<br>13.2% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 212.2<br>22.34<br>63.7%<br>36.3%<br>3.1<br>38.8 |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676052 IMMANUEL        | 'S HEALTHCAF     | RE                            |                  |        | Proprietary - Corporation | 1              |
|------------------------|------------------|-------------------------------|------------------|--------|---------------------------|----------------|
| IMMANUEL'S HEALT       | HCARE            | 12/31/2020                    | 366 Days Settled |        |                           |                |
| FORT WORTH, TX 7       | 6119             |                               |                  |        | CR Beds 84 POS Be         | eds 0          |
| TARRANT                |                  |                               |                  |        | Key Performanac           | e Ind.         |
| BLUE CROSS (TEXA       | AS)              |                               |                  |        | Occupancy Rate            | 86.4%          |
| Balance S              | Sheet            | Income                        | Statement        |        | Length of Stay            | 298.6          |
| Current Assets         | 2,704,497        | Total Charges                 | 7,276,518        |        | Average Wages             | 17.97          |
| Fixed Assets           | 24,084           | Contract Allowance            | 890,176          | 12.2%  | Skilled Nursing           | 62.7%          |
| Other Assets           | 0                | Operating Revenue             | 6,386,342        | 87.8%  | Ancillary Service         | 37.3%          |
| Total Assets           | 2,728,581        | Operating Expense             | 6,124,181        | 95.9%  | Current Ratio             | 2.6            |
| Current Liabilities    | 1,035,079        | Operating Margin              | 262,161          | 4.1%   | Days to Collect           | 89.5           |
| Long Term Liabilities  | 14,654           | Other Income                  | 935,689          | 14.7%  | Avg Payment Days          | 22.1           |
| Total Equity           | 1,678,848        | Other Expense                 | 0                | 0.0%   | Depreciation Rate         | 339.5%         |
| Total Liab. and Equity | 2,728,581        | Net Profit or Loss            | 1,197,850        | 18.8%  | Return on Equity          | 71.3%          |
| 675909 INDIAN OA       | KS LIVING CEN    | ITER                          |                  |        | Proprietary - Other       |                |
| INDIAN OAKS LIVING     | G CENTER         | 12/31/2020                    | 366 Days Settled |        |                           |                |
| HARKER HEIGHTS,        | TX 76548         |                               |                  |        | CR Beds 199 POS Be        | eds 0          |
| BELL                   |                  |                               |                  |        | Key Performanad           | e Ind.         |
| TRAILBLAZER (TEX       | AS)              |                               |                  |        | Occupancy Rate            | 69.6%          |
| Balance S              | Sheet            | Income                        | Statement        |        | Length of Stay            | 177.8          |
| Current Assets         | -21,047,305      | Total Charges                 | 13,881,311       |        | Average Wages             | 20.48          |
| Fixed Assets           | 437,476          | Contract Allowance            | 3,339,062        | 24.1%  | Skilled Nursing           | 85.3%          |
| Other Assets           | 154,262          | Operating Revenue             | 10,542,249       | 75.9%  | Ancillary Service         | 14.7%          |
| Total Assets           | -20,455,567      | Operating Expense             | 11,342,940       | 107.6% | Current Ratio             | 0.9            |
|                        |                  |                               | -800,691         | -7.6%  | Days to Collect           | 69.7           |
| Current Liabilities    | -22,197,907      | Operating Margin              | 000,001          |        | - 4, 0 10 00001           | 00.1           |
|                        | -22,197,907<br>0 | Operating Margin Other Income | 1,107,985        |        | Avg Payment Days          |                |
| Current Liabilities    |                  |                               |                  | 10.5%  | •                         | 26.6<br>122.8% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455835 INTERLOC                      | HEN HEALTH A  | ND REHABILITATION  | N CENTER         |        | Proprietary - Corporation | <u> </u> |
|--------------------------------------|---------------|--------------------|------------------|--------|---------------------------|----------|
| INTERLOCHEN HEA<br>REHABILITATION CI |               | 12/31/2020         | 366 Days Settled |        |                           |          |
| ARLINGTON, TX 760                    | )12           |                    |                  |        | CR Beds 122 POS B         | eds 0    |
| TARRANT                              |               |                    |                  |        | Key Performanad           | e Ind.   |
| WISCONSIN PHYSIC                     | CIANS SERVICE | :                  |                  |        | Occupancy Rate            | 68.3%    |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay 172.       |          |
| Current Assets                       | 1,485,289     | Total Charges      | 12,110,081       |        | Average Wages             | 18.41    |
| Fixed Assets                         | 151,290       | Contract Allowance | 5,026,630        | 41.5%  | Skilled Nursing           | 67.7%    |
| Other Assets                         | 0             | Operating Revenue  | 7,083,451        | 58.5%  | Ancillary Service         | 18.9%    |
| Total Assets                         | 1,636,579     | Operating Expense  | 8,464,452        | 119.5% | Current Ratio             | 1.4      |
| Current Liabilities                  | 1,065,255     | Operating Margin   | -1,381,001       | -19.5% | Days to Collect           | 75.      |
| Long Term Liabilities                | 348,077       | Other Income       | 1,852,531        | 26.2%  | Avg Payment Days          | 44.8     |
| Total Equity                         | 223,251       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 357.6%   |
| Total Liab. and Equity               | 1,636,583     | Net Profit or Loss | 471,530          | 6.7%   | Return on Equity          | 211.2%   |
| 675483 IOWA PAR                      |               |                    | 000 D 0 W        |        | Nonprofit - Church        |          |
| IOWA PARK HEALTI                     | HCARE CENTER  | R 12/31/2020       | 366 Days Settled |        |                           |          |
| IOWA PARK, TX 763                    | 67            |                    |                  |        | CR Beds 77 POS B          | eds 0    |
| WICHITA                              |               |                    |                  |        | Key Performanad           | e Ind.   |
| HIGHMARK MEDICA                      | ARE SERVICES  |                    |                  |        | Occupancy Rate            | 29.2%    |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay            | 164.8    |
| Current Assets                       | 498,534       | Total Charges      | 2,198,062        |        | Average Wages             | 20.16    |
| Fixed Assets                         | 13,553        | Contract Allowance | 168,314          | 7.7%   | Skilled Nursing           | 88.4%    |
| Other Assets                         | 12,806        | Operating Revenue  | 2,029,748        | 92.3%  | Ancillary Service         | 11.6%    |
| Total Assets                         | 524,893       | Operating Expense  | 2,235,409        | 110.1% | Current Ratio             | 1.0      |
| Current Liabilities                  | 515,267       | Operating Margin   | -205,661         | -10.1% | Days to Collect           | 56.6     |
| Long Term Liabilities                | 101,742       | Other Income       | 179,300          | 8.8%   | Avg Payment Days          | 43.2     |
| Total Equity                         | -92,116       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 717.0%   |
|                                      |               |                    |                  |        |                           |          |
| Total Liab. and Equity               | 524,893       | Net Profit or Loss | (26,361)         | -1.3%  | Return on Equity          | 28.6%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| RSING AND RE                                    |  | Proprietary - Corporatio   | n  |   |   |
|---|--|--|--|---|---|
| ND REHABILITA                                   | TION 10/31/2020  | 305 Days Settled   | i  |   |   |
|   | 12/31/2020   | 61 Days Settled  |  | CR Beds 88 POS B  | eds 0                                     |
|   |  |  |  | Key Performana  | ce Ind.                                   |
| CIANS SERVICE                                   |  |  |  | Occupancy Rate  | 54.4%                                     |
| Sheet   | Income   | Statement  |  | Length of Stay  | 766.4                                     |
| 7,509   | Total Charges  | 1,906,389  |  | Average Wages   | 20.31                                     |
| 130,968   | Contract Allowance   | 15,636   | 0.8%   | Skilled Nursing   | 117.5%                                    |
| 235,548   | Operating Revenue  | 1,890,753  | 99.2%  | Ancillary Service   | -17.5%                                    |
| 374,025   | Operating Expense  | 3,032,049  | 160.4%   | Current Ratio   | 0.0                                       |
| -383,018  | Operating Margin   | -1,141,296   | -60.4%   | Days to Collect   | 70.3                                      |
| 0   | Other Income   | -336,653   | -17.8%   | Avg Payment Days  | (26.6)                                    |
| 8,993   | Other Expense  | 0  | 0.0%   | Depreciation Rate   | 56.9%                                     |
| -374,025  | Net Profit or Loss   | (138,651)  | -7.3%  | Return on Equity  | -<br>1,541.8%                             |
| RSING AND RE                                    | HABILITATION LP  |  |  | Proprietary - Corporation   | n   |
| ND REHABILITA                                   | TION 10/31/2020  | 205 Davis Cattles  |  |   |   |
| LP 12/31/2020 61 Days Settled                   |  |  |  |   |   |
|   |  | 305 Days Settled   | 1  | CR Beds 88 POS B  | eds 0                                     |
|   |  | -  | 1  | CR Beds 88 POS B  |   |
| CIANS SERVICE                                   | 12/31/2020   | -  | 1  |   |   |
| CIANS SERVICE<br>Sheet                          | 12/31/2020   | -  | 1  | Key Performana  | ce Ind.                                   |
| Sheet   | 12/31/2020   | 61 Days Settled  | 1  | Key Performana<br>Occupancy Rate  | ce Ind.<br>45.4%                          |
| Sheet   | 12/31/2020<br>Income   | 61 Days Settled Statement  |  | Key Performana<br>Occupancy Rate<br>Length of Stay  | 45.4%<br>121.8                            |
| Sheet<br>196,342                                | 12/31/2020 Income Total Charges  | 61 Days Settled  • Statement  498,830  | -24.7%   | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 45.4%<br>121.8<br>20.31                   |
| 5heet<br>196,342<br>7,346                       | 12/31/2020  Income  Total Charges  Contract Allowance  | 61 Days Settled  Statement  498,830  -123,000  | -24.7%<br>124.7%   | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | 45.4%<br>121.8<br>20.31<br>81.4%          |
| 5heet<br>196,342<br>7,346<br>2,466              | Income Total Charges Contract Allowance Operating Revenue  | 61 Days Settled  Statement  498,830  -123,000  621,830   | -24.7%<br>124.7%<br>87.5%  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                                     | 45.4%<br>121.8<br>20.31<br>81.4%<br>18.6% |
| 7,346<br>2,466<br>206,154                       | Income Total Charges Contract Allowance Operating Revenue Operating Expense                        | 61 Days Settled  Statement  498,830  -123,000  621,830  544,272  | -24.7%<br>124.7%<br>87.5%<br>12.5%   | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio                    | 20.31<br>81.4%<br>18.6%                   |
| 196,342<br>7,346<br>2,466<br>206,154<br>124,503 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin       | 61 Days Settled  Statement  498,830  -123,000  621,830  544,272  77,558  | -24.7%<br>124.7%<br>87.5%<br>12.5%<br>0.7%   | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio<br>Days to Collect | 20.31<br>81.4%<br>18.6%<br>1.6<br>329.3   |
|   | CIANS SERVICE  CHeet  7,509  130,968  235,548  374,025  -383,018  0  8,993  -374,025  RSING AND RE | Total Charges Total Charges Total Charges Total Charges Total Charges Contract Allowance Coperating Revenue Coperating Expense Coperating Margin | 10/31/2020 305 Days Settled   12/31/2020 61 | ND REHABILITATION   | 12/31/2020 305 Days Settled               |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675231 JACINTO N  | IURSING & REF   | IABILITATION CENT  | ER, LLC   |                                 | Proprietary - Partnership   | )  |
|---|---|--|---|---------------------------------|---|--|
| JACINTO NURSING 8<br>CENTER, LLC  | & REHABILITAT   | TION 12/31/2020  | 366 Days Settled  |                                 |   |  |
| HOUSTON, TX 77029   | 9   |  |   |                                 | CR Beds 148 POS B   | eds 0  |
| HARRIS  |   |  |   |                                 | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |                                 | Occupancy Rate  | 45.1%  |
| Balance S   | heet  | Income   | Statement   |                                 | Length of Stay  | 251.8  |
| Current Assets  | 2,006,842   | Total Charges  | 7,427,659   |                                 | Average Wages   | 20.19  |
| Fixed Assets  | 101,394   | Contract Allowance   | 1,667,799   | 22.5%                           | Skilled Nursing   | 73.5%  |
| Other Assets  | 0   | Operating Revenue  | 5,759,860   | 77.5%                           | Ancillary Service   | 26.5%  |
| Total Assets  | 2,108,236   | Operating Expense  | 5,864,883   | 101.8%                          | Current Ratio   | 1.9  |
| Current Liabilities   | 1,058,389   | Operating Margin   | -105,023  | -1.8%                           | Days to Collect   | 116.5  |
| Long Term Liabilities   | 868,284   | Other Income   | 367,738   | 6.4%                            | Avg Payment Days  | 18.6   |
| Total Equity  | 181,563   | Other Expense  | 0   | 0.0%                            | Depreciation Rate   | 154.1%   |
| Total Liab. and Equity  | 2,108,236   | Net Profit or Loss   | 262,715   | 4.6%                            | Return on Equity  | 144.7%   |
| 455808 JACKSBOF   | RO HEALTHCAI  | RE CENTER  |   |                                 | Nonprofit - Church  |  |
|   |   |  |   |                                 |   |  |
| JACKOBOKO HEALI   | HCARE CENTE   | R 5/31/2020 3  | 866 Days Settled  |                                 |   |  |
| JACKSBORO HEALT   |   | R 5/31/2020 3  | 366 Days Settled  |                                 | CR Beds 104 POS B   | eds 0  |
|   |   | R 5/31/2020 3  | 366 Days Settled  |                                 | CR Beds 104 POS B <b>Key Performana</b>   |  |
| JACKSBORO, TX 764   | 458   | R 5/31/2020 3  | 866 Days Settled  |                                 |   |  |
| JACKSBORO, TX 764<br>JACK   | 458<br>.S)  |  | 866 Days Settled  |                                 | Key Performana  | e Ind.   |
| JACKSBORO, TX 764<br>JACK<br>BLUE CROSS (TEXA   | 458<br>(S)<br>heet  |  |   |                                 | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 36.1%                             |
| JACKSBORO, TX 764 JACK BLUE CROSS (TEXA Balance S   | 458<br>(S)<br>heet  | Income   | Statement   | 5.2%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 36.1%<br>176.2                                   |
| JACKSBORO, TX 764 JACK BLUE CROSS (TEXA Balance S Current Assets  | 458<br>AS)<br><b>heet</b><br>888,560                      | Income<br>Total Charges  | <b>Statement</b> 3,010,911                                |                                 | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 36.1%<br>176.2<br>14.76                          |
| JACKSBORO, TX 764 JACK BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | 458<br>AS)<br><b>heet</b><br>888,560<br>35,045            | Income Total Charges Contract Allowance  | Statement<br>3,010,911<br>155,906                         | 94.8%                           | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 36.1%<br>176.2<br>14.76<br>65.6%                 |
| JACKSBORO, TX 764 JACK BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | 458<br>AS)<br><b>heet</b><br>888,560<br>35,045<br>-5,777  | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 3,010,911 155,906 2,855,005                     | 94.8%<br>89.2%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 36.1%<br>176.2<br>14.76<br>65.6%<br>34.4%        |
| JACKSBORO, TX 764 JACK BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 458 AS) heet  888,560 35,045 -5,777 917,828               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 3,010,911 155,906 2,855,005 2,547,071           | 94.8%<br>89.2%<br>10.8%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 36.1%<br>176.2<br>14.76<br>65.6%<br>34.4%<br>4.8 |
| JACKSBORO, TX 764 JACK BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 458  AS)  heet  888,560  35,045  -5,777  917,828  186,414 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,010,911<br>155,906<br>2,855,005<br>2,547,071<br>307,934 | 94.8%<br>89.2%<br>10.8%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 36.1% 176.2 14.76 65.6% 34.4% 4.8 (64.5)         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675011 JACKSON                       | VILLE HEALTHO | CARE CENTER        |                  |        | Proprietary - Corporatio | n       |
|--------------------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| JACKSONVILLE HEA                     | ALTHCARE CEN  | TER 12/31/2020     | 366 Days Settled | k      |                          |         |
| JACKSONVILLE, TX                     | 75766         |                    |                  |        | CR Beds 53 POS B         | eds 0   |
| CHEROKEE                             |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)                      |               |                    |                  |        | Occupancy Rate           | 75.2%   |
| Balance S                            | Sheet         | Income             | e Statement      |        | Length of Stay           | 247.3   |
| Current Assets                       | 11,951,673    | Total Charges      | 4,181,571        |        | Average Wages            | 17.30   |
| Fixed Assets                         | 24,795        | Contract Allowance | 734,093          | 17.6%  | Skilled Nursing          | 82.6%   |
| Other Assets                         | 0             | Operating Revenue  | 3,447,478        | 82.4%  | Ancillary Service        | 17.4%   |
| Total Assets                         | 11,976,468    | Operating Expense  | 2,814,678        | 81.6%  | Current Ratio            | 1.3     |
| Current Liabilities                  | 9,254,412     | Operating Margin   | 632,800          | 18.4%  | Days to Collect          | 43.4    |
| Long Term Liabilities                | 0             | Other Income       | 415,850          | 12.1%  | Avg Payment Days         | 19.9    |
| Total Equity                         | 2,722,056     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 592.4%  |
| Total Liab. and Equity               | 11,976,468    | Net Profit or Loss | 1,048,650        | 30.4%  | Return on Equity         | 38.5%   |
| 676218 JEFFERSO                      | ON NURSING AN | ID REHABILITATION  | CENTER           |        | Government - City-Cou    | nty     |
| JEFFERSON NURSI<br>REHABILITATION CI |               | 9/30/2020          | 366 Days Settled |        |                          |         |
| BEAUMONT, TX 777                     | 706           |                    |                  |        | CR Beds 120 POS B        | eds 0   |
| JEFFERSON                            |               |                    |                  |        | Key Performana           | ce Ind. |
| TRAILBLAZER (TEX                     | AS)           |                    |                  |        | Occupancy Rate           | 75.5%   |
| Balance S                            | Sheet         | Income             | e Statement      |        | Length of Stay           | 86.2    |
| Current Assets                       | 1,449,480     | Total Charges      | 7,426,595        |        | Average Wages            | 18.73   |
| Fixed Assets                         | 398,297       | Contract Allowance | 0                | 0.0%   | Skilled Nursing          | 77.7%   |
| Other Assets                         | 3,832,111     | Operating Revenue  | 7,426,595        | 100.0% | Ancillary Service        | 22.3%   |
| Total Assets                         | 5,679,888     | Operating Expense  | 8,141,498        | 109.6% | Current Ratio            | 1.0     |
| Current Liabilities                  | 1,525,494     | Operating Margin   | -714,903         | -9.6%  | Days to Collect          | 70.4    |
| Long Term Liabilities                | 0             | Other Income       | 989,272          | 13.3%  | Avg Payment Days         | 25.5    |
| Total Equity                         | 4,154,394     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 151.5%  |
| Total Liab. and Equity               | 5,679,888     | Net Profit or Loss | 274,369          | 3.7%   | Return on Equity         | 6.6%    |
|                                      |               |                    |                  |        |                          |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455489 JEFFREY F       | PLACE HEALTH | CARE CENTER        |                  |       | Proprietary - Corporatio | n        |
|------------------------|--------------|--------------------|------------------|-------|--------------------------|----------|
| JEFFREY PLACE HE       | EALTHCARE CE | NTER 12/31/2020    | 366 Days Settled |       |                          |          |
| WACO, TX 76710         |              |                    |                  |       | CR Beds 95 POS B         | eds 0    |
| MCLENNAN               |              |                    |                  |       | Key Performana           | ce Ind.  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |       | Occupancy Rate           | 79.5%    |
| Balance S              | Sheet        | Income             | Statement        |       | Length of Stay           | 310.6    |
| Current Assets         | 24,650,519   | Total Charges      | 8,041,384        |       | Average Wages            | 17.78    |
| Fixed Assets           | 16,710       | Contract Allowance | 1,834,224        | 22.8% | Skilled Nursing          | 80.8%    |
| Other Assets           | 0            | Operating Revenue  | 6,207,160        | 77.2% | Ancillary Service        | 19.2%    |
| Total Assets           | 24,667,229   | Operating Expense  | 5,058,658        | 81.5% | Current Ratio            | 1.5      |
| Current Liabilities    | 16,155,788   | Operating Margin   | 1,148,502        | 18.5% | Days to Collect          | 35.9     |
| Long Term Liabilities  | 0            | Other Income       | 492,697          | 7.9%  | Avg Payment Days         | 4.2      |
| Total Equity           | 8,511,441    | Other Expense      | 0                | 0.0%  | Depreciation Rate        | 1,009.7% |
| Total Liab. and Equity | 24,667,229   | Net Profit or Loss | 1,641,199        | 26.4% | Return on Equity         | 19.3%    |
| 455962 KAUFMAN         | HEALTHCARE   | CENTER             |                  |       | Nonprofit - Church       |          |
| KAUFMAN HEALTHO        | CARE CENTER  | 9/30/2020 3        | 366 Days Settled |       |                          |          |
| KAUFMAN, TX 75142      | 2            |                    |                  |       | CR Beds 115 POS B        | eds 0    |
| KAUFMAN                |              |                    |                  |       | Key Performana           | ce Ind.  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |       | Occupancy Rate           | 39.7%    |
| Balance S              | Sheet        | Income             | Statement        |       | Length of Stay           | 225.8    |
| Current Assets         | 6,915,536    | Total Charges      | 4,374,510        |       | Average Wages            | 18.67    |
| Fixed Assets           | 0            | Contract Allowance | 923,688          | 21.1% | Skilled Nursing          | 82.7%    |
| Other Assets           | 0            | Operating Revenue  | 3,450,822        | 78.9% | Ancillary Service        | 17.3%    |
| Total Assets           | 6,915,536    | Operating Expense  | 2,743,014        | 79.5% | Current Ratio            | 1.3      |
| Current Liabilities    | 5,211,437    | Operating Margin   | 707,808          | 20.5% | Days to Collect          | 44.5     |
|                        | 0            | Other Income       | 164,568          | 4.8%  | Avg Payment Days         | 20.2     |
| Long Term Liabilities  |              |                    |                  |       |                          |          |
| Total Equity           | 1,704,099    | Other Expense      | 0                | 0.0%  | Depreciation Rate        | 0.0%     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 6/5/08 KEENELAN  | ND NURSING AN   |  | Proprietary - Corporation                       |                                 |   |  |
|--|---|--|---|---------------------------------|---|--|
| KEENELAND NURSI<br>REHABILITATION LF   |   | 12/31/2020   | 366 Days Settled                                | d                               |   |  |
| WEATHERFORD, TX  | 76086   |  |   |                                 | CR Beds 72 POS B  | eds 0  |
| PARKER   |   |  |   |                                 | Key Performanad   | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |   |                                 | Occupancy Rate  | 52.6%  |
| Balance S  | Sheet   | Income   | Statement                                       |                                 | Length of Stay  | 234.1  |
| Current Assets   | 50,660  | Total Charges  | 1,404,821                                       |                                 | Average Wages   | 19.31  |
| Fixed Assets   | 81,125  | Contract Allowance   | -266,959  | -19.0%                          | Skilled Nursing   | 140.4%   |
| Other Assets   | -2,875,607  | Operating Revenue  | 1,671,780                                       | 119.0%                          | Ancillary Service   | -40.4%   |
| Total Assets   | -2,743,822  | Operating Expense  | 3,154,593                                       | 188.7%                          | Current Ratio   | (0.4)  |
| Current Liabilities  | -136,071  | Operating Margin   | -1,482,813                                      | -88.7%                          | Days to Collect   | 67.2   |
| Long Term Liabilities  | 0   | Other Income   | -479,492  | -28.7%                          | Avg Payment Days  | (15.2)   |
| Total Equity   | 2,879,893   | Other Expense  | 0   | 0.0%                            | Depreciation Rate   | 64.0%  |
| Total Liab. and Equity   | 2,743,822   | Net Profit or Loss   | (131,805)                                       | -7.9%                           | Return on Equity  | -4.6%  |
|  |   |  |   |                                 |   |  |
| 676023 KELLER O  | AKS HEALTHC   | ARE CENTER   |   |                                 | Nonprofit - Church  |  |
| 676023 KELLER O  |   |  | 243 Days Settled                                |                                 | Nonprofit - Church  |  |
|  |   |  | 243 Days Settled                                |                                 | Nonprofit - Church  CR Beds 146 POS B   | eds 0  |
| KELLER OAKS HEAI   |   |  | 243 Days Settled                                |                                 | ·   |  |
| KELLER OAKS HEAD<br>KELLER, TX 76248   | LTHCARE CENT  | ER 6/30/2020 2   | 243 Days Settled                                |                                 | CR Beds 146 POS B   |  |
| KELLER OAKS HEAI<br>KELLER, TX 76248<br>TARRANT  | LTHCARE CENT  | ER 6/30/2020 2   | 243 Days Settled                                |                                 | CR Beds 146 POS B <b>Key Performana</b>   | ce Ind.  |
| KELLER OAKS HEAD KELLER, TX 76248 TARRANT WISCONSIN PHYSIC   | LTHCARE CENT<br>CIANS SERVICE                           | ER 6/30/2020 2   |   |                                 | CR Beds 146 POS B <b>Key Performana</b> Occupancy Rate  | ce Ind.<br>80.1%   |
| KELLER OAKS HEAD KELLER, TX 76248 TARRANT WISCONSIN PHYSIC Balance S   | LTHCARE CENT<br>CIANS SERVICE                           | TER 6/30/2020 2  | Statement                                       | 11.4%                           | CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  | 80.1%<br>111.5   |
| KELLER OAKS HEAR KELLER, TX 76248 TARRANT WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>2,105,437                     | TER 6/30/2020 2  Income  Total Charges   | Statement<br>8,499,616                          |                                 | CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | 80.1%<br>111.5<br>22.68                                  |
| KELLER OAKS HEAR KELLER, TX 76248 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>2,105,437                     | Income Total Charges Contract Allowance  | Statement<br>8,499,616<br>968,782               | 88.6%                           | CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | 80.1%<br>111.5<br>22.68<br>60.5%                         |
| KELLER OAKS HEAR KELLER, TX 76248 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE Sheet 2,105,437 0 0                       | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>8,499,616<br>968,782<br>7,530,834  | 88.6%<br>89.0%                  | CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 80.1%<br>111.5<br>22.68<br>60.5%<br>39.5%                |
| KELLER OAKS HEAD KELLER, TX 76248 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  Sheet  2,105,437  0  0  2,105,437        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 8,499,616 968,782 7,530,834 6,699,361 | 88.6%<br>89.0%<br>11.0%         | CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 80.1%<br>111.5<br>22.68<br>60.5%<br>39.5%<br>1.6         |
| KELLER OAKS HEAR KELLER, TX 76248 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE Sheet  2,105,437  0  2,105,437  1,286,709 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 968,782<br>7,530,834<br>6,699,361<br>831,473    | 88.6%<br>89.0%<br>11.0%<br>0.0% | CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 80.1%<br>111.5<br>22.68<br>60.5%<br>39.5%<br>1.6<br>51.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675802 KEMP CAR        | E CENTER  |                           |                  |        | Proprietary - Corporation | n        |  |
|------------------------|-----------|---------------------------|------------------|--------|---------------------------|----------|--|
| KEMP CARE CENTE        | R         | 12/31/2020                | 275 Days Settled | i      |                           |          |  |
| KEMP, TX 75143         |           | 3/31/2020 91 Days Settled |                  |        | CR Beds 124 POS B         | eds 0    |  |
| KAUFMAN                |           |                           |                  |        | Key Performana            | ce Ind.  |  |
| NOVITAS (TEXAS)        |           |                           |                  |        | Occupancy Rate            | 85.7%    |  |
| Balance S              | heet      | Income                    | Statement        |        | Length of Stay 151.       |          |  |
| Current Assets         | -135,228  | Total Charges             | 2,578,850        |        | Average Wages             | 16.44    |  |
| Fixed Assets           | -4,455    | Contract Allowance        | 349,546          | 13.6%  | Skilled Nursing           | 75.5%    |  |
| Other Assets           | -81,892   | Operating Revenue         | 2,229,304        | 86.4%  | Ancillary Service         | 24.5%    |  |
| Total Assets           | -221,575  | Operating Expense         | 2,220,305        | 99.6%  | Current Ratio             | 0.6      |  |
| Current Liabilities    | -227,923  | Operating Margin          | 8,999            | 0.4%   | Days to Collect           | (5.1)    |  |
| Long Term Liabilities  | -1,997    | Other Income              | 27               | 0.0%   | Avg Payment Days          | 2.0      |  |
| Total Equity           | -585,235  | Other Expense             | 0                | 0.0%   | Depreciation Rate         | 0.0%     |  |
| Total Liab. and Equity | -815,155  | Net Profit or Loss        | 9,026            | 0.4%   | Return on Equity          | -1.5%    |  |
| 675802 KEMP CAR        | E CENTER  |                           |                  |        | Nonprofit - Church        |          |  |
| KEMP CARE CENTE        | R         | 12/31/2020                | 275 Days Settled | i      |                           |          |  |
| KEMP, TX 75143         |           | 3/31/2020 9               | 1 Days Settled   |        | CR Beds 124 POS Beds 0    |          |  |
| KAUFMAN                |           |                           |                  |        | Key Performana            | ce Ind.  |  |
| NOVITAS (TEXAS)        |           |                           |                  |        | Occupancy Rate            | 75.3%    |  |
| Balance S              | heet      | Income                    | Statement        |        | Length of Stay            | 141.1    |  |
| Current Assets         | 5,251,625 | Total Charges             | 7,199,059        |        | Average Wages             | 16.44    |  |
| Fixed Assets           | 97,869    | Contract Allowance        | 630,318          | 8.8%   | Skilled Nursing           | 78.0%    |  |
| Other Assets           | 651,980   | Operating Revenue         | 6,568,741        | 91.2%  | Ancillary Service         | 22.0%    |  |
| Total Assets           | 6,001,474 | Operating Expense         | 6,603,529        | 100.5% | Current Ratio             | 1.0      |  |
| Current Liabilities    | 5,433,904 | Operating Margin          | -34,788          | -0.5%  | Days to Collect           | 155.9    |  |
| Long Term Liabilities  | 23,491    | Other Income              | 917,314          | 14.0%  | Avg Payment Days          | 152.4    |  |
| Total Equity           | 288,265   | Other Expense             | 0                | 0.0%   | Depreciation Rate         | 1,054.1% |  |
| Total Liab. and Equity | 5,745,660 | Net Profit or Loss        | 882,526          | 40.40/ | Return on Equity          | 306.2%   |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676228 KENDALL HOUSE WELLNESS & REHABILITATION        |   |  |   |   |  |
|---|---|--|---|---|--|
| ELLNESS &   | 12/31/2020  | 366 Days Settled   |   |   |  |
|   |   |  |   | CR Beds 40 POS Be   | eds 0  |
|   |   |  |   | Key Performanad   | e Ind.   |
| NS)   |   |  |   | Occupancy Rate  | 70.5%  |
| neet  | Income  | Statement  |   | ength of Stay 44.   |  |
| 9,545,268   | Total Charges   | 4,069,884  |   | Average Wages   | 24.35  |
| 81,678,848  | Contract Allowance  | 444,123  | 10.9%   | Skilled Nursing   | 79.9%  |
| 47,315,950  | Operating Revenue   | 3,625,761  | 89.1%   | Ancillary Service   | 20.1%  |
| 138,540,066   | Operating Expense   | 4,881,461  | 134.6%  | Current Ratio   | 0.3  |
| 35,871,832  | Operating Margin  | -1,255,700   | -34.6%  | Days to Collect   | 382.5  |
| 76,343,394  | Other Income  | 351,733  | 9.7%  | Avg Payment Days  | 145.7  |
| 26,324,840  | Other Expense   | 0  | 0.0%  | Depreciation Rate   | 0.6%   |
| 138,540,066   | Net Profit or Loss  | (903,967)  | -24.9%  | Return on Equity  | -3.4%  |
| EALTH & REHA  | BILITATION  |  |   | Proprietary - Corporation   | า  |
| REHABILITATIO   | DN 12/31/2020   | 366 Days Settled   |   |   |  |
|   |   |  |   | CR Beds 60 POS Be   |  |
|   |   |  |   |   | eds 0  |
|   |   |  |   | Key Performanac   |  |
| vS)   |   |  |   | Key Performanao   |  |
| aS)<br>neet   | Income  | Statement  |   | •   | e Ind.   |
| neet  | Income Total Charges  | <b>Statement</b> 4,010,758   |   | Occupancy Rate  | <b>ce Ind.</b> 66.1%   |
| neet  |   |  | 11.9%   | Occupancy Rate Length of Stay   | 66.1%<br>219.9   |
| -672,082  | Total Charges   | 4,010,758  |   | Occupancy Rate Length of Stay Average Wages   | 66.1%<br>219.9<br>19.23  |
| -672,082<br>257,254                                   | Total Charges Contract Allowance  | 4,010,758<br>475,790   | 88.1%   | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 219.9<br>19.23<br>72.8%  |
| -672,082<br>257,254<br>11,603                         | Total Charges Contract Allowance Operating Revenue  | 4,010,758<br>475,790<br>3,534,968  | 88.1%<br>104.7%   | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | 219.9<br>19.23<br>72.8%<br>27.2%   |
| -672,082<br>257,254<br>11,603<br>-403,225             | Total Charges Contract Allowance Operating Revenue Operating Expense  | 4,010,758<br>475,790<br>3,534,968<br>3,699,922   | 88.1%<br>104.7%<br>-4.7%  | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio   | 219.9<br>19.23<br>72.8%<br>27.2%<br>0.9  |
| -672,082<br>257,254<br>11,603<br>-403,225<br>-715,636 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                         | 4,010,758<br>475,790<br>3,534,968<br>3,699,922<br>-164,954   | 88.1%<br>104.7%<br>-4.7%<br>19.4%   | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect   | 219.9<br>19.23<br>72.8%<br>27.2%<br>0.9<br>31.3  |
|   | 9,545,268<br>81,678,848<br>47,315,950<br>138,540,066<br>35,871,832<br>76,343,394<br>26,324,840<br>138,540,066 | Income  9,545,268 Total Charges 81,678,848 Contract Allowance 47,315,950 Operating Revenue 138,540,066 Operating Expense 35,871,832 Operating Margin 76,343,394 Other Income 26,324,840 Other Expense 138,540,066 Net Profit or Loss  EALTH & REHABILITATION | Income Statement  9,545,268 Total Charges 4,069,884 81,678,848 Contract Allowance 444,123 47,315,950 Operating Revenue 3,625,761 138,540,066 Operating Expense 4,881,461 35,871,832 Operating Margin -1,255,700 76,343,394 Other Income 351,733 26,324,840 Other Expense 0 138,540,066 Net Profit or Loss (903,967)  EALTH & REHABILITATION | Income Statement  9,545,268 Total Charges 4,069,884 81,678,848 Contract Allowance 444,123 10.9% 47,315,950 Operating Revenue 3,625,761 89.1% 138,540,066 Operating Expense 4,881,461 134.6% 35,871,832 Operating Margin -1,255,700 -34.6% 76,343,394 Other Income 351,733 9.7% 26,324,840 Other Expense 0 0.0% 138,540,066 Net Profit or Loss (903,967) -24.9% EALTH & REHABILITATION | CR Beds 40 POS Beauty Post Research  RS) Coccupancy Rate  Income Statement Length of Stay  9,545,268 Total Charges 4,069,884 Average Wages  81,678,848 Contract Allowance 444,123 10.9% Skilled Nursing  47,315,950 Operating Revenue 3,625,761 89.1% Ancillary Service  138,540,066 Operating Expense 4,881,461 134.6% Current Ratio  35,871,832 Operating Margin -1,255,700 -34.6% Days to Collect  76,343,394 Other Income 351,733 9.7% Avg Payment Days  26,324,840 Other Expense 0 0.0% Depreciation Rate  138,540,066 Net Profit or Loss (903,967) -24.9% Return on Equity |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455855 KENNEDY         | HEALTH & REH  |                    | Proprietary - Corporatio             | n       |                          |         |  |
|------------------------|---------------|--------------------|--------------------------------------|---------|--------------------------|---------|--|
| KENNEDY HEALTH         | & REHAB       | 11/30/2020         | 335 Days Settled                     | d       |                          |         |  |
| LUFKIN, TX 75904       |               | 12/31/2020         | /2020 31 Days Settled CR Beds 145 PC |         | CR Beds 145 POS B        | eds 0   |  |
| ANGELINA               |               |                    |                                      |         | Key Performana           | ce Ind. |  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                                      |         | Occupancy Rate           | 11.1%   |  |
| Balance S              | Sheet         | Income             | Statement                            |         | Length of Stay 19.9      |         |  |
| Current Assets         | 1,316,953     | Total Charges      | 124,596                              |         | Average Wages            | 18.82   |  |
| Fixed Assets           | 192,787       | Contract Allowance | -95,265                              | -76.5%  | Skilled Nursing          | 186.3%  |  |
| Other Assets           | 7,405         | Operating Revenue  | 219,861                              | 176.5%  | Ancillary Service        | 0.0%    |  |
| Total Assets           | 1,517,145     | Operating Expense  | 470,940                              | 214.2%  | Current Ratio            | 1.6     |  |
| Current Liabilities    | 805,433       | Operating Margin   | -251,079                             | -114.2% | Days to Collect          | 332.8   |  |
| Long Term Liabilities  | 252,584       | Other Income       | 12,577                               | 5.7%    | Avg Payment Days         | 309.6   |  |
| Total Equity           | 459,128       | Other Expense      | 0                                    | 0.0%    | Depreciation Rate        | 0.0%    |  |
| Total Liab. and Equity | 1,517,145     | Net Profit or Loss | (238,502)                            | -108.5% | Return on Equity         | -51.9%  |  |
| 455855 KENNEDY         | HEALTH & REH  | AB                 |                                      |         | Proprietary - Corporatio | n       |  |
| KENNEDY HEALTH         | & REHAB       | 11/30/2020         | 335 Days Settled                     | t       |                          |         |  |
| LUFKIN, TX 75904       |               | 12/31/2020         | 31 Days Settled                      |         | CR Beds 145 POS Beds 0   |         |  |
| ANGELINA               |               |                    |                                      |         | Key Performana           | ce Ind. |  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                                      |         | Occupancy Rate           | 55.8%   |  |
| Balance S              | Sheet         | Income             | Statement                            |         | Length of Stay           | 263.3   |  |
| Current Assets         | 1,594,870     | Total Charges      | 4,355,338                            |         | Average Wages            | 18.82   |  |
| Fixed Assets           | 195,562       | Contract Allowance | -298,940                             | -6.9%   | Skilled Nursing          | 91.3%   |  |
| Other Assets           | 7,405         | Operating Revenue  | 4,654,278                            | 106.9%  | Ancillary Service        | 0.0%    |  |
| Total Assets           | 1,797,837     | Operating Expense  | 4,384,024                            | 94.2%   | Current Ratio            | 1.9     |  |
| Current Liabilities    | 826,628       | Operating Margin   | 270,254                              | 5.8%    | Days to Collect          | 15.6    |  |
| Long Term Liabilities  | 252,584       | Other Income       | 953,974                              | 20.5%   | Avg Payment Days         | 35.0    |  |
| Total Equity           | 718,625       | Other Expense      | 0                                    | 0.0%    | Depreciation Rate        | 0.0%    |  |
| Total Liab. and Equity | 1,797,837     | Net Profit or Loss | 1,224,228                            | 26.3%   | Return on Equity         | 170.4%  |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675867 KERENS C        | ARE CENTER    |                    |                  |        | Proprietary - Corporatio | n       |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| KERENS CARE CEN        | TER           | 12/31/2020         | 366 Days Settled | t      |                          |         |
| KERENS, TX 75144       |               |                    |                  |        | CR Beds 70 POS B         | eds 0   |
| NAVARRO                |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 69.8%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay           | 331.2   |
| Current Assets         | 664,013       | Total Charges      | 3,589,550        |        | Average Wages            | 17.04   |
| Fixed Assets           | 400,735       | Contract Allowance | 409,533          | 11.4%  | Skilled Nursing          | 78.2%   |
| Other Assets           | 162,355       | Operating Revenue  | 3,180,017        | 88.6%  | Ancillary Service        | 21.8%   |
| Total Assets           | 1,227,103     | Operating Expense  | 3,775,511        | 118.7% | Current Ratio            | 0.5     |
| Current Liabilities    | 1,238,071     | Operating Margin   | -595,494         | -18.7% | Days to Collect          | 10.8    |
| Long Term Liabilities  | 23,469        | Other Income       | 754,411          | 23.7%  | Avg Payment Days         | 102.9   |
| Total Equity           | -963,005      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 115.5%  |
| Total Liab. and Equity | 298,535       | Net Profit or Loss | 158,917          | 5.0%   | Return on Equity         | -16.5%  |
| 676438 KILLEEN N       | IURSING & REH | ABILITATION        |                  |        | Nonprofit - Church       |         |
| KILLEEN NURSING        | & REHABILITAT | ION 12/31/2020     | 275 Days Settled | t      |                          |         |
| KILLEEN, TX 76549      |               | 3/31/2020 9        | 1 Days Settled   |        | CR Beds 120 POS B        | eds 0   |
| BELL                   |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate           | 84.0%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay           | 81.2    |
| Current Assets         | 2,377,208     | Total Charges      | 2,862,630        |        | Average Wages            | 16.91   |
| Fixed Assets           | 123,590       | Contract Allowance | 111,150          | 3.9%   | Skilled Nursing          | 64.8%   |
| Other Assets           | 109,986       | Operating Revenue  | 2,751,480        | 96.1%  | Ancillary Service        | 35.2%   |
| Total Assets           | 2,610,784     | Operating Expense  | 2,098,946        | 76.3%  | Current Ratio            | 4.2     |
| Current Liabilities    | 560,563       | Operating Margin   | 652,534          | 23.7%  | Days to Collect          | (197.2) |
| Long Term Liabilities  | 4,061         | Other Income       | 3,025            | 0.1%   | Avg Payment Days         | 80.8    |
| Total Equity           | 2,046,160     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 154.0%  |
| Total Liab. and Equity | 2,610,784     | Net Profit or Loss | 655,558          | 23.8%  | Return on Equity         | 32.0%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676438 KILLEEN N   | IURSING & REH   | IABILITATION  |  |   | Nonprofit - Church  |   |
|--|---|---|--|---|---|---|
| KILLEEN NURSING  | & REHABILITAT   | ION 12/31/2020  | 275 Days Settled   | I   |   |   |
| KILLEEN, TX 76549  |   | 3/31/2020 9   | 1 Days Settled   |   | CR Beds 120 POS B   | eds 0   |
| BELL   |   |   |  |   | Key Performana  | ce Ind.   |
| NOVITAS (TEXAS)  |   |   |  |   | Occupancy Rate  | 74.2%   |
| Balance S  | Sheet   | Income  | Statement  |   | Length of Stay  | 139.1   |
| Current Assets   | 1,635,112   | Total Charges   | 8,046,739  |   | Average Wages   | 16.91   |
| Fixed Assets   | 100,340   | Contract Allowance  | 352,297  | 4.4%                                      | Skilled Nursing   | 68.8%   |
| Other Assets   | 21,719  | Operating Revenue   | 7,694,442  | 95.6%                                     | Ancillary Service   | 31.2%   |
| Total Assets   | 1,757,171   | Operating Expense   | 6,268,073  | 81.5%                                     | Current Ratio   | 1.0   |
| Current Liabilities  | 1,588,155   | Operating Margin  | 1,426,369  | 18.5%                                     | Days to Collect   | (75.3   |
| Long Term Liabilities  | 26,456  | Other Income  | 142,523  | 1.9%                                      | Avg Payment Days  | 27.8  |
| Total Equity   | 142,560   | Other Expense   | 0  | 0.0%                                      | Depreciation Rate   | 426.0%  |
| Total Liab. and Equity   | 1,757,171   | Net Profit or Loss  | 4.500.000  | 00.40/                                    | Datum an Emilia   | 1 100 50  |
| Total Liab. and Equity   |   | Net Fibilit of Loss   | 1,568,892  | 20.4%                                     | Return on Equity  | 1,100.5%  |
| 676104 KINDRED   | TRANSITIONAL  | CARE AND REHABIL  |  | E   | Proprietary - Corporation   |   |
|  | TRANSITIONAL ONAL CARE AN   | CARE AND REHABIL  |  | E   |   |   |
| 676104 KINDRED   | TRANSITIONAL ONAL CARE AN RAPE  | CARE AND REHABIL  |  | E   |   | n   |
| 676104 KINDRED TRANSITI REHABILITATION-G   | TRANSITIONAL ONAL CARE AN RAPE  | CARE AND REHABIL  |  | E   | Proprietary - Corporatio  | n<br>seds 0   |
| 676104 KINDRED  KINDRED TRANSITI REHABILITATION-G GRAPEVINE, TX 760  | TRANSITIONAL ONAL CARE AN RAPE 051  | CARE AND REHABIL  |  | E   | Proprietary - Corporation  CR Beds 132 POS B  | n<br>seds 0   |
| 676104 KINDRED  KINDRED TRANSITI REHABILITATION-G GRAPEVINE, TX 760 TARRANT  | TRANSITIONAL ONAL CARE AN RAPE 051  | CARE AND REHABIL D 12/31/2020   |  | E   | Proprietary - Corporation  CR Beds 132 POS B  Key Performana  | n<br>eds 0<br>ce Ind.                                   |
| 676104 KINDRED  KINDRED TRANSITI REHABILITATION-G GRAPEVINE, TX 760 TARRANT BLUE CROSS (TEXA   | TRANSITIONAL ONAL CARE AN RAPE 051  | CARE AND REHABIL D 12/31/2020   | LITATION-GRAPI   | E   | CR Beds 132 POS B  Key Performana  Occupancy Rate   | neds 0  ce Ind. 59.7%                                   |
| KINDRED TRANSITI REHABILITATION-G GRAPEVINE, TX 760 TARRANT BLUE CROSS (TEXABILITATION CONTROL OF TEXABILITATION CONTROL OF TEXABILITY CONTROL OF TEXABILI | TRANSITIONAL ONAL CARE AN RAPE 051 AS) Sheet  | CARE AND REHABIL D 12/31/2020 Income  | LITATION-GRAPI  366 Days Settled                             | E   | Proprietary - Corporation  CR Beds 132 POS B  Key Performana  Occupancy Rate  Length of Stay  | n<br>eds 0<br><b>ce Ind.</b><br>59.7%                   |
| KINDRED TRANSITI REHABILITATION-G GRAPEVINE, TX 760 TARRANT BLUE CROSS (TEXABILITATION CONTROL OF C | TRANSITIONAL  ONAL CARE AN RAPE  051  AS)  Sheet  4,852,428   | CARE AND REHABIL  D 12/31/2020  Income  Total Charges   | Statement  | E -21.2%                                  | Proprietary - Corporation  CR Beds 132 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | neds 0  ce Ind. 59.7% 94.9                              |
| KINDRED TRANSITI REHABILITATION-G GRAPEVINE, TX 760 TARRANT BLUE CROSS (TEXA Balance S Current Assets  | TRANSITIONAL  ONAL CARE AN RAPE  051  AS)  Sheet  4,852,428  72,084                                 | CARE AND REHABIL  D 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                    | 2 Statement 9,378,971 -1,985,445                             | E -21.2%                                  | CR Beds 132 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  | neds 0  ce Ind. 59.7% 94.9 18.76 56.6%                  |
| KINDRED TRANSITI REHABILITATION-G GRAPEVINE, TX 760 TARRANT BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets  | TRANSITIONAL  ONAL CARE AN RAPE  051  AS)  Sheet  4,852,428  72,084  -107,560                       | CARE AND REHABIL  D 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                    | Statement 9,378,971 -1,985,445 11,364,416                    | -21.2%<br>121.2%                          | Proprietary - Corporation  CR Beds 132 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | neds 0  ce Ind. 59.7% 94.9 18.76 56.6% 43.4%            |
| KINDRED TRANSITI REHABILITATION-G GRAPEVINE, TX 760 TARRANT BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets   | TRANSITIONAL  ONAL CARE AN RAPE  051  AS)  Sheet  4,852,428  72,084  -107,560  4,816,952            | CARE AND REHABIL  D 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense | Statement 9,378,971 -1,985,445 11,364,416 10,468,817         | -21.2%<br>121.2%<br>92.1%<br>7.9%         | Proprietary - Corporation  CR Beds 132 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | n seds 0 ce Ind. 59.7% 94.5 18.70 56.6% 43.4% 2.5       |
| KINDRED TRANSITI REHABILITATION-G GRAPEVINE, TX 760 TARRANT BLUE CROSS (TEXABILITATION SECURITY ASSETS Current Assets Fixed Assets Other Assets Total Assets Current Liabilities   | TRANSITIONAL  ONAL CARE AN RAPE  051  AS)  Sheet  4,852,428  72,084  -107,560  4,816,952  2,082,934 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                    | Statement 9,378,971 -1,985,445 11,364,416 10,468,817 895,599 | -21.2%<br>121.2%<br>92.1%<br>7.9%<br>1.9% | Proprietary - Corporation  CR Beds 132 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | n seds 0 ce Ind. 59.7% 94.5 18.70 56.6% 43.4% 2.5 153.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676143 KINDRED  | TRANSITIONAL   | CARE AND REHABIL  | ITATION-MANS  | F   | Proprietary - Corporation   | n  |
|---|--|---|---|---|---|--|
| KINDRED TRANSITION-M  |  | D 12/31/2020  | 366 Days Settled  | d   |   |  |
| MANSFIELD, TX 760   | 063  |   |   |   | CR Beds 118 POS B   | eds 0  |
| TARRANT   |  |   |   |   | Key Performana  | ce Ind.  |
| BLUE CROSS (TEXA  | AS)  |   |   |   | Occupancy Rate  | 70.6%  |
| Balance S   | Sheet  | Income  | Statement   |   | Length of Stay  | 72.3   |
| Current Assets  | 3,959,237  | Total Charges   | 9,877,857   |   | Average Wages   | 20.08  |
| Fixed Assets  | 98,452   | Contract Allowance  | -1,184,246  | -12.0%                                    | Skilled Nursing   | 58.0%  |
| Other Assets  | 78,776   | Operating Revenue   | 11,062,103  | 112.0%                                    | Ancillary Service   | 42.0%  |
| Total Assets  | 4,136,465  | Operating Expense   | 10,880,346  | 98.4%                                     | Current Ratio   | 1.6  |
| Current Liabilities   | 2,546,841  | Operating Margin  | 181,757   | 1.6%                                      | Days to Collect   | 120.9  |
| Long Term Liabilities   | 0  | Other Income  | 232,813   | 2.1%                                      | Avg Payment Days  | 74.8   |
| Total Equity  | 1,589,624  | Other Expense   | 0   | 0.0%                                      | Depreciation Rate   | 1,267.6%   |
| Total Liab. and Equity  | 4,136,465  | Net Profit or Loss  | 414,570   | 3.7%                                      | Return on Equity  | 26.1%  |
|   |  | 11011101110112000   | 414,070   | 0.1 70                                    | Return on Equity  | _0,0   |
| 676101 KINDRED  | TRANSITIONAL   | CARE AND REHABIL  | LITATION-RIDGN  | Л   | Proprietary - Corporatio  |  |
|   | TRANSITIONAL ONAL CARE AN  | CARE AND REHABIL  | <u> </u>  | Л   |   |  |
| 676101 KINDRED  | TRANSITIONAL ONAL CARE AN  | CARE AND REHABIL  | LITATION-RIDGN  | Л   |   | n  |
| 676101 KINDRED T<br>KINDRED TRANSITION-RICHABILITATION-RICHABILIT | TRANSITIONAL ONAL CARE AN  | CARE AND REHABIL  | LITATION-RIDGN  | Л   | Proprietary - Corporatio  | n<br>eds 0   |
| 676101 KINDRED T<br>KINDRED TRANSITION-RI<br>REHABILITATION-RI<br>FORT WORTH, TX 7  | TRANSITIONAL ONAL CARE AN IDGM   | CARE AND REHABIL  | LITATION-RIDGN  | Л   | Proprietary - Corporation  CR Beds 155 POS B  | n<br>eds 0   |
| 676101 KINDRED T<br>KINDRED TRANSITION-RI<br>REHABILITATION-RI<br>FORT WORTH, TX 7<br>TARRANT   | TRANSITIONAL ONAL CARE AN IDGM 6116 AS)  | <b>CARE AND REHABIL</b> D 12/31/2020  | LITATION-RIDGN  | Л   | Proprietary - Corporation  CR Beds 155 POS B  Key Performana  | n<br>eds 0<br><b>ce Ind.</b>                           |
| KINDRED TRANSITION-RITEREHABILITATION-RITEREHABILIT    | TRANSITIONAL ONAL CARE AN IDGM 6116 AS)  | <b>CARE AND REHABIL</b> D 12/31/2020  | JITATION-RIDGN  | Л   | CR Beds 155 POS B  Key Performana  Occupancy Rate   | n<br>eds 0<br><b>ce Ind.</b><br>60.8%                  |
| KINDRED TRANSITION-RITEREHABILITATION-RITEREHABILIT    | TRANSITIONAL ONAL CARE AN IDGM 6116 AS)  | CARE AND REHABIL D 12/31/2020 Income  | Jacobs Settled Statement  | <b>/</b>                                  | CR Beds 155 POS B  Key Performana  Occupancy Rate  Length of Stay   | needs 0 ce Ind. 60.8% 77.3                             |
| KINDRED TRANSITION-RITEREHABILITATION-RITEREHABILIT    | TRANSITIONAL ONAL CARE AN IDGM 6116 AS) Sheet 4,806,701  | CARE AND REHABIL  D 12/31/2020  Income  Total Charges   | Statement 10,212,530  | <b>1</b> -12.0%                           | CR Beds 155 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | needs 0  ce Ind. 60.8% 77.3 18.64                      |
| KINDRED TRANSITIONER TRANSITIONER TRANSITIONER TO TARRANT TARRANT TRAILBLAZER (TEX Balance S Current Assets Fixed Assets  | TRANSITIONAL ONAL CARE AN IDGM 66116 AS) Sheet 4,806,701 161,962                                     | CARE AND REHABIL  D 12/31/2020  Income  Total Charges  Contract Allowance   | Statement 10,212,530 -1,223,952                                 | -12.0%<br>112.0%                          | CR Beds 155 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | neds 0  ce Ind. 60.8% 77.3 18.64 65.2%                 |
| KINDRED TRANSITIONER TRANSITIONER TRANSITIONER TO TARRANT TARRANT TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets   | TRANSITIONAL  ONAL CARE AN IDGM  (6116  AS)  Sheet  4,806,701  161,962  108,388                      | CARE AND REHABIL  D 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                      | Statement 10,212,530 -1,223,952 11,436,482                      | -12.0%<br>112.0%<br>90.4%                 | CR Beds 155 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | neds 0  ce Ind. 60.8% 77.3 18.64 65.2% 34.8%           |
| KINDRED TRANSITION-RITEREHABILITATION-RITEREHABILIT    | TRANSITIONAL ONAL CARE AN IDGM (6116 AS) Sheet 4,806,701 161,962 108,388 5,077,051                   | CARE AND REHABIL  D 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | Statement 10,212,530 -1,223,952 11,436,482 10,334,610           | -12.0%<br>112.0%<br>90.4%<br>9.6%         | Proprietary - Corporation  CR Beds 155 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | neds 0  ce Ind. 60.8% 77.3 18.64 65.2% 34.8% 2.1       |
| KINDRED TRANSITION-RITEREHABILITATION-RITEREHABILIT    | TRANSITIONAL  ONAL CARE AN IDGM  6116  AS)  Sheet  4,806,701  161,962  108,388  5,077,051  2,288,154 | CARE AND REHABIL  D 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | Statement 10,212,530 -1,223,952 11,436,482 10,334,610 1,101,872 | -12.0%<br>112.0%<br>90.4%<br>9.6%<br>3.8% | Proprietary - Corporation  CR Beds 155 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | n eds 0 ce Ind. 60.8% 77.3 18.64 65.2% 34.8% 2.1 139.4 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676261 KINGS MA        | Unknown       |                    |                  |        |                           |         |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| KINGS MANOR MET        | HODIST HOME   | 4/27/2020 1        | 118 Days Settled |        |                           |         |
| HEREFORD, TX 790       | 45            |                    |                  |        | CR Beds 0 POS B           | eds 0   |
| DEAF SMITH             |               |                    |                  |        | Key Performanad           | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate            | 0.0%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            |         |
| Current Assets         | 0             | Total Charges      | 0                |        | Average Wages             |         |
| Fixed Assets           | 0             | Contract Allowance | 0                | 0.0%   | Skilled Nursing           | 0.0%    |
| Other Assets           | 0             | Operating Revenue  | 0                | 0.0%   | Ancillary Service         | 0.0%    |
| Total Assets           | 0             | Operating Expense  | 0                | 0.0%   | Current Ratio             |         |
| Current Liabilities    | 0             | Operating Margin   | 0                | 0.0%   | Days to Collect           |         |
| Long Term Liabilities  | 0             | Other Income       | 0                | 0.0%   | Avg Payment Days          |         |
| Total Equity           | 0             | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0                | 0.0%   | Return on Equity          | 0.0%    |
| 676035 KINGSLAN        | D HILLS CARE  | CENTER             |                  |        | Proprietary - Partnership | )       |
| KINGSLAND HILLS (      | CARE CENTER   | 9/30/2020 2        | 274 Days Settled |        |                           |         |
| KINGSLAND, TX 786      | 39            | 12/31/2020         | 92 Days Settled  |        | CR Beds 122 POS B         | eds 0   |
| LLANO                  |               |                    |                  |        | Key Performana            | e Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 56.4%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 135.6   |
| Current Assets         | 1,018,164     | Total Charges      | 6,783,224        |        | Average Wages             | 20.80   |
| Fixed Assets           | 478,038       | Contract Allowance | 2,576,937        | 38.0%  | Skilled Nursing           | 57.3%   |
| Other Assets           | 33,127        | Operating Revenue  | 4,206,287        | 62.0%  | Ancillary Service         | 42.7%   |
| Total Assets           | 1,529,329     | Operating Expense  | 4,707,208        | 111.9% | Current Ratio             | 0.9     |
| Current Liabilities    | 1,152,389     | Operating Margin   | -500,921         | -11.9% | Days to Collect           | 22.4    |
| Long Term Liabilities  | 318,852       | Other Income       | 532,647          | 12.7%  | Avg Payment Days          | 42.2    |
| Total Equity           | 58,088        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 29.9%   |
| Total Liab. and Equity | 1,529,329     | Net Profit or Loss | 31,726           | 0.8%   | Return on Equity          | 54.6%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676035 KINGSLAN                        | D HILLS CARE  | CENTER             |                  |        | Nonprofit - Church    |         |
|--|---------------|--------------------|------------------|--------|-----------------------|---------|
| KINGSLAND HILLS (                      | CARE CENTER   | 9/30/2020 2        | 274 Days Settled |        |                       |         |
| KINGSLAND, TX 786                      | 39            | 12/31/2020         | 92 Days Settled  |        | CR Beds 122 POS B     | eds 0   |
| LLANO                                  |               |                    |                  |        | Key Performana        | ce Ind. |
| WISCONSIN PHYSIC                       | CIANS SERVICE |                    |                  |        | Occupancy Rate        | 46.3%   |
| Balance S                              | Sheet         | Income             | Statement        |        | Length of Stay        | 88.1    |
| Current Assets                         | 599,591       | Total Charges      | 1,262,351        |        | Average Wages         | 20.80   |
| Fixed Assets                           | 21,642        | Contract Allowance | 56,722           | 4.5%   | Skilled Nursing       | 74.6%   |
| Other Assets                           | 11,390        | Operating Revenue  | 1,205,629        | 95.5%  | Ancillary Service     | 25.4%   |
| Total Assets                           | 632,623       | Operating Expense  | 1,251,057        | 103.8% | Current Ratio         | 9.1     |
| Current Liabilities                    | 65,759        | Operating Margin   | -45,428          | -3.8%  | Days to Collect       | 238.8   |
| Long Term Liabilities                  | 0             | Other Income       | 176,892          | 14.7%  | Avg Payment Days      | 27.5    |
| Total Equity                           | 566,864       | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 212.6%  |
| Total Liab. and Equity                 | 632,623       | Net Profit or Loss | 131,464          | 10.9%  | Return on Equity      | 23.2%   |
| 675815 KINGSVILL                       | E NURSING AN  | ID REHABILITATION  | CENTER           |        | Government - City-Cou | nty     |
| KINGSVILLE NURSII<br>REHABILITATION CI |               | 9/30/2020          | 366 Days Settled |        |                       |         |
| KINGSVILLE, TX 783                     | 363           |                    |                  |        | CR Beds 120 POS B     | eds 0   |
| KLEBERG                                |               |                    |                  |        | Key Performana        | ce Ind. |
| WISCONSIN PHYSIC                       | CIANS SERVICE |                    |                  |        | Occupancy Rate        | 70.7%   |
| Balance S                              | Sheet         | Income             | Statement        |        | Length of Stay        | 96.5    |
| Current Assets                         | 1,232,568     | Total Charges      | 7,543,584        |        | Average Wages         | 18.01   |
| Fixed Assets                           | 361,139       | Contract Allowance | 0                | 0.0%   | Skilled Nursing       | 76.1%   |
| Other Assets                           | 3,752,530     | Operating Revenue  | 7,543,584        | 100.0% | Ancillary Service     | 23.9%   |
| Total Assets                           | 5,346,237     | Operating Expense  | 8,437,657        | 111.9% | Current Ratio         | 1.0     |
| Current Liabilities                    | 1,248,301     | Operating Margin   | -894,073         | -11.9% | Days to Collect       | 58.8    |
| Long Term Liabilities                  | 0             | Other Income       | 1,246,042        | 16.5%  | Avg Payment Days      | 10.5    |
| Total Equity                           | 4,097,936     | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 167.2%  |
| Total Liab. and Equity                 | 5,346,237     | Net Profit or Loss | 351,969          | 4.7%   | Return on Equity      | 8.6%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675336 KIRKLAND                       | COURT HEALT | H AND REHABILITA   | TION CENTER      |        | Nonprofit - Church |        |
|---------------------------------------|-------------|--------------------|------------------|--------|--------------------|--------|
| KIRKLAND COURT F<br>REHABILITATION CE |             | 12/31/2020         | 366 Days Settled | I      |                    |        |
| AMARILLO, TX 7910                     | 6           |                    |                  |        | CR Beds 98 POS B   | eds 0  |
| POTTER                                |             |                    |                  |        | Key Performana     | e Ind. |
| NGS (WI)                              |             |                    |                  |        | Occupancy Rate     | 51.1%  |
| Balance S                             | heet        | Income             | Statement        |        | Length of Stay     | 232.0  |
| Current Assets                        | 611,570     | Total Charges      | 3,505,302        |        | Average Wages      | 20.63  |
| Fixed Assets                          | 126,124     | Contract Allowance | 114,234          | 3.3%   | Skilled Nursing    | 79.4%  |
| Other Assets                          | 0           | Operating Revenue  | 3,391,068        | 96.7%  | Ancillary Service  | 20.6%  |
| Total Assets                          | 737,694     | Operating Expense  | 5,075,187        | 149.7% | Current Ratio      | 1.1    |
| Current Liabilities                   | 565,541     | Operating Margin   | -1,684,119       | -49.7% | Days to Collect    | 65.8   |
| Long Term Liabilities                 | 1,528,099   | Other Income       | 958,392          | 28.3%  | Avg Payment Days   | 26.2   |
| Total Equity                          | -1,355,946  | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 479.4% |
| Total Liab. and Equity                | 737,694     | Net Profit or Loss | (725,727)        | -21.4% | Return on Equity   | 53.5%  |
| 455732 KIRKWOOI                       | D MANOR     |                    |                  |        | Nonprofit - Church |        |
| KIRKWOOD MANOR                        |             | 6/30/2020 3        | 366 Days Settled |        |                    |        |
| NEW BRAUNFELS, 1                      | ΓX 78130    |                    |                  |        | CR Beds 108 POS B  | eds 0  |
| COMAL                                 |             |                    |                  |        | Key Performanad    | e Ind. |
| BLUE CROSS (MAR                       | YLAND)      |                    |                  |        | Occupancy Rate     | 80.8%  |
| Balance S                             | heet        | Income             | Statement        |        | Length of Stay     | 140.1  |
| Current Assets                        | 2,944,056   | Total Charges      | 11,196,603       |        | Average Wages      | 22.19  |
| Fixed Assets                          | -679        | Contract Allowance | 1,986,666        | 17.7%  | Skilled Nursing    | 53.4%  |
| Other Assets                          | 0           | Operating Revenue  | 9,209,937        | 82.3%  | Ancillary Service  | 46.6%  |
| Total Assets                          | 2,943,377   | Operating Expense  | 7,964,874        | 86.5%  | Current Ratio      | 1.8    |
| Current Liabilities                   | 1,673,195   | Operating Margin   | 1,245,063        | 13.5%  | Days to Collect    | 55.5   |
| Long Term Liabilities                 | 12,608      | Other Income       | 12,507           | 0.1%   | Avg Payment Days   | 27.1   |
| Total Equity                          | 1,257,574   | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity                | 2,943,377   | Net Profit or Loss | 1,257,570        | 13.7%  | Return on Equity   | 100.0% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455278 KNOPP HE  | ALTHCARE AN  | D REHAB CENTER IN  | IC   |  | Proprietary - Corporatio   | n  |
|--|--|--|--|--|--|--|
| KNOPP HEALTHCAF  | RE AND REHAB   | 12/31/2020   | 366 Days Settled   | d  |  |  |
| FREDERICKSBURG,  | , TX 78624   |  |  |  | CR Beds 132 POS B  | eds 0  |
| GILLESPIE  |  |  |  |  | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |  |  | Occupancy Rate   | 44.5%  |
| Balance S  | heet   | Income   | Statement  |  | Length of Stay   | 208.9  |
| Current Assets   | 1,376,434  | Total Charges  | 5,584,913  |  | Average Wages  | 19.64  |
| Fixed Assets   | 784,410  | Contract Allowance   | 1  | 0.0%                                     | Skilled Nursing  | 100.0%   |
| Other Assets   | 0  | Operating Revenue  | 5,584,912  | 100.0%                                   | Ancillary Service  | 0.0%   |
| Total Assets   | 2,160,844  | Operating Expense  | 4,785,244  | 85.7%                                    | Current Ratio  | 0.6  |
| Current Liabilities  | 2,198,286  | Operating Margin   | 799,668  | 14.3%                                    | Days to Collect  | 23.6   |
| Long Term Liabilities  | 3,671  | Other Income   | 0  | 0.0%                                     | Avg Payment Days   | 7.3  |
| Total Equity   | -41,113  | Other Expense  | 0  | 0.0%                                     | Depreciation Rate  | 2.3%   |
| <u> </u>   | 0.400.044  | Not Drofit or Loop   | 700.000  | 1/1 30/                                  | Deturn on Facility   |  |
| Total Liab. and Equity   | 2,160,844  | Net Profit or Loss   | 799,668  | 14.576                                   | Return on Equity   | 1,945.0%   |
| Total Liab. and Equity 675740 KNOPP NU   |  |  | 799,668  | 14.576                                   | Proprietary - Corporatio   |  |
|  | RSING & REHA   | B CENTER INC   | 366 Days Settled   |  |  | -  |
| 675740 KNOPP NU  | RSING & REHA   | B CENTER INC   |  |  |  | n  |
| 675740 KNOPP NU KNOPP NURSING &  | RSING & REHA   | B CENTER INC   |  |  | Proprietary - Corporatio   | n<br>eds 0   |
| 675740 KNOPP NU KNOPP NURSING & FREDERICKSBURG,  | RSING & REHAR REHAB CENTE  | B CENTER INC  R INC 12/31/2020   |  |  | Proprietary - Corporation  CR Beds 60 POS B  | n<br>eds 0   |
| 675740 KNOPP NU KNOPP NURSING & FREDERICKSBURG, GILLESPIE  | RSING & REHAR REHAB CENTE TX 78624 CIANS SERVICE   | B CENTER INC  R INC 12/31/2020   |  |  | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  | eds 0  |
| 675740 KNOPP NU KNOPP NURSING & FREDERICKSBURG, GILLESPIE WISCONSIN PHYSIC   | RSING & REHAR REHAB CENTE TX 78624 CIANS SERVICE   | B CENTER INC  R INC 12/31/2020   | 366 Days Settled   |  | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  | eds 0<br>ce Ind.<br>57.8%                              |
| 675740 KNOPP NU KNOPP NURSING & FREDERICKSBURG, GILLESPIE WISCONSIN PHYSIC Balance S   | RSING & REHAR REHAB CENTE TX 78624 CIANS SERVICE   | B CENTER INC R INC 12/31/2020  | 366 Days Settled   | d  | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  | eds 0 ce Ind. 57.8% 109.5                              |
| 675740 KNOPP NURSING & FREDERICKSBURG, GILLESPIE WISCONSIN PHYSIC Balance S Current Assets   | RSING & REHAR REHAB CENTE TX 78624 CIANS SERVICE Sheet 2,187,288                                     | B CENTER INC  R INC 12/31/2020  Income  Total Charges  | 366 Days Settled Statement 4,061,866                                   | 0.0%                                     | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 57.8% 109.5 19.07                        |
| 675740 KNOPP NURSING &  FREDERICKSBURG, GILLESPIE WISCONSIN PHYSIC Balance S  Current Assets  Fixed Assets   | RSING & REHAR REHAB CENTE TX 78624 CIANS SERVICE Sheet 2,187,288 123,558                             | INC 12/31/2020  Income  Total Charges  Contract Allowance                                    | 366 Days Settled  Statement  4,061,866  1                              | 0.0%<br>100.0%                           | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | neds 0  ce Ind.  57.8%  109.5  19.07  100.0%           |
| 675740 KNOPP NURSING &  FREDERICKSBURG, GILLESPIE WISCONSIN PHYSIC Balance S  Current Assets Fixed Assets Other Assets   | RSING & REHAR REHAB CENTE TX 78624 CIANS SERVICE Sheet 2,187,288 123,558 0                           | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  4,061,866  1  4,061,865                   | 0.0%<br>100.0%<br>80.5%                  | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | neds 0  ce Ind. 57.8% 109.5 19.07 100.0% 0.0%          |
| 675740 KNOPP NURSING &  FREDERICKSBURG, GILLESPIE WISCONSIN PHYSIC Balance S  Current Assets Fixed Assets Other Assets Total Assets                            | RSING & REHA REHAB CENTE  TX 78624  CIANS SERVICE Sheet  2,187,288  123,558  0  2,310,846            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  4,061,866  1  4,061,865 3,270,394         | 0.0%<br>100.0%<br>80.5%<br>19.5%         | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | neds 0  ce Ind. 57.8% 109.5 19.07 100.0% 0.0% 2.0      |
| 675740 KNOPP NU KNOPP NURSING & FREDERICKSBURG, GILLESPIE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | RSING & REHA REHAB CENTE  TX 78624  CIANS SERVICE Sheet  2,187,288  123,558  0  2,310,846  1,115,059 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  4,061,866  1  4,061,865 3,270,394 791,471 | 0.0%<br>100.0%<br>80.5%<br>19.5%<br>0.0% | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | neds 0  ce Ind. 57.8% 109.5 19.07 100.0% 0.0% 2.0 27.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455594 KOUNTZE                        | NURSING CENT   | ΓER                |                  |        | Proprietary - Corporatio | n       |
|---------------------------------------|----------------|--------------------|------------------|--------|--------------------------|---------|
| KOUNTZE NURSING                       | CENTER         | 12/31/2020         | 366 Days Settled | I      |                          |         |
| KOUNTZE, TX 77625                     | 5              |                    |                  |        | CR Beds 60 POS B         | eds 0   |
| HARDIN                                |                |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC                      | CIANS SERVICE  |                    |                  |        | Occupancy Rate           | 79.2%   |
| Balance S                             | heet           | Income             | Statement        |        | Length of Stay           | 172.2   |
| Current Assets                        | 952,444        | Total Charges      | 7,202,399        |        | Average Wages            | 15.83   |
| Fixed Assets                          | 107,999        | Contract Allowance | 3,180,848        | 44.2%  | Skilled Nursing          | 61.3%   |
| Other Assets                          | 0              | Operating Revenue  | 4,021,551        | 55.8%  | Ancillary Service        | 13.0%   |
| Total Assets                          | 1,060,443      | Operating Expense  | 4,844,566        | 120.5% | Current Ratio            | 1.2     |
| Current Liabilities                   | 796,958        | Operating Margin   | -823,015         | -20.5% | Days to Collect          | 76.2    |
| Long Term Liabilities                 | 121,720        | Other Income       | 1,087,967        | 27.1%  | Avg Payment Days         | 60.3    |
| Total Equity                          | 141,762        | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 342.5%  |
| Total Liab. and Equity                | 1,060,440      | Net Profit or Loss | 264,952          | 6.6%   | Return on Equity         | 186.9%  |
| 455901 KPC PROM                       | IISE SKILLED N | IURSING FACILITY O | F WICHITA FA     |        | Proprietary - Corporatio | n       |
| KPC PROMISE SKIL<br>FACILITY OF WICHI |                | 8/31/2020          | 366 Days Settled |        |                          |         |
| WICHITA FALLS, TX                     | 76301          |                    |                  |        | CR Beds 72 POS B         | eds 0   |
| WICHITA                               |                |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (MAR                       | YLAND)         |                    |                  |        | Occupancy Rate           | 65.1%   |
| Balance S                             | heet           | Income             | Statement        |        | Length of Stay           | 100.3   |
| Current Assets                        | 1,185,938      | Total Charges      | 4,002,057        |        | Average Wages            | 27.66   |
| Fixed Assets                          | -23,554        | Contract Allowance | 119,473          | 3.0%   | Skilled Nursing          | 59.5%   |
| Other Assets                          | -1,777,598     | Operating Revenue  | 3,882,584        | 97.0%  | Ancillary Service        | 40.5%   |
| Total Assets                          | -615,214       | Operating Expense  | 5,212,819        | 134.3% | Current Ratio            | 6.2     |
| Current Liabilities                   | 189,759        | Operating Margin   | -1,330,235       | -34.3% | Days to Collect          | 117.8   |
| Long Term Liabilities                 | 0              | Other Income       | 525,264          | 13.5%  | Avg Payment Days         | 21.1    |
| Total Equity                          | -804,973       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | -58.6%  |
| Total Liab. and Equity                | -615,214       | Net Profit or Loss | (804,971)        | -20.7% | Return on Equity         | 100.0%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675372 LA BAHIA   | NURSING AND   | REHABILITATION LP  |   |   | Proprietary - Corporation   | n .  |
|---|---|--|---|---|---|--|
| LA BAHIA NURSING<br>LP  | AND REHABILI  | TATION 12/31/2020  | 366 Days Settled  | i   |   |  |
| GOLIAD, TX 77963  |   |  |   |   | CR Beds 90 POS B  | eds 0  |
| GOLIAD  |   |  |   |   | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   | <u> </u>   |   |   | Occupancy Rate  | 49.1%  |
| Balance S   | Sheet   | Income   | Statement   |   | Length of Stay  | 169.7  |
| Current Assets  | 122,941   | Total Charges  | 2,028,966   |   | Average Wages   | 18.15  |
| Fixed Assets  | 219,962   | Contract Allowance   | -540,064  | -26.6%                                    | Skilled Nursing   | 126.2%   |
| Other Assets  | 1,095,816   | Operating Revenue  | 2,569,030   | 126.6%                                    | Ancillary Service   | -26.2%   |
| Total Assets  | 1,438,719   | Operating Expense  | 3,848,828   | 149.8%                                    | Current Ratio   | (0.2)  |
| Current Liabilities   | -700,004  | Operating Margin   | -1,279,798  | -49.8%                                    | Days to Collect   | 61.5   |
| Long Term Liabilities   | 0   | Other Income   | -551,854  | -21.5%                                    | Avg Payment Days  | (16.4  |
| Total Cault   | -738,715  | Other Expense  | 0   | 0.0%                                      | Depreciation Rate   | 137.4%   |
| ı otaı Equity   | 700,710   | •  |   |   |   |  |
|   |   | Net Profit or Loss   | (336,712)   | -13.1%                                    | Return on Equity  | 45.6%  |
| Total Equity  Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING   | -1,438,719<br>NURSING AND I   | Net Profit or Loss   | NTER  |   | Return on Equity  Proprietary - Corporation   |  |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  | -1,438,719  NURSING AND I   | Net Profit or Loss   | <u> </u>  |   | Proprietary - Corporation   | n  |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  BEDFORD, TX 7602  | -1,438,719  NURSING AND I   | Net Profit or Loss   | NTER  |   |   | n  |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  | -1,438,719  NURSING AND I   | Net Profit or Loss   | NTER  |   | Proprietary - Corporation  CR Beds 62 POS B  Key Performana   | eds 0  |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  BEDFORD, TX 76027 TARRANT WISCONSIN PHYSIC  | -1,438,719  NURSING AND I  AND REHABILIT  | Net Profit or Loss  REHABILITATION CEN  TATION 12/31/2020  | NTER  366 Days Settled                                    |   | Proprietary - Corporation  CR Beds 62 POS B  Key Performanae  Occupancy Rate  | eds 0  |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  BEDFORD, TX 7602  | -1,438,719  NURSING AND I  AND REHABILIT  | Net Profit or Loss  REHABILITATION CEN  TATION 12/31/2020  | NTER  |   | Proprietary - Corporation  CR Beds 62 POS B  Key Performana   | eds 0  |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  BEDFORD, TX 76027 TARRANT WISCONSIN PHYSIC  | -1,438,719  NURSING AND I  AND REHABILIT  1  CIANS SERVICE  | Net Profit or Loss  REHABILITATION CEN  TATION 12/31/2020  | NTER  366 Days Settled                                    |   | Proprietary - Corporation  CR Beds 62 POS B  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>75.9%                              |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  BEDFORD, TX 76027  TARRANT  WISCONSIN PHYSIC  Balance S   | -1,438,719  NURSING AND I  AND REHABILIT  1  CIANS SERVICE  | Net Profit or Loss  REHABILITATION CEN  TATION 12/31/2020 :  | NTER  366 Days Settled  Statement                         |   | Proprietary - Corporation  CR Beds 62 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>75.9%<br>185.1                     |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  BEDFORD, TX 76027  TARRANT  WISCONSIN PHYSIC  Balance S  Current Assets   | -1,438,719  NURSING AND I  AND REHABILIT  CIANS SERVICE  Sheet  2,017,546                                   | Net Profit or Loss  REHABILITATION CEN  TATION 12/31/2020 :  Income  Total Charges   | NTER  366 Days Settled  Statement  5,163,472              | 16.0%                                     | Proprietary - Corporation  CR Beds 62 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 75.9% 185.1                              |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  BEDFORD, TX 76027  TARRANT  WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets   | -1,438,719  NURSING AND I  AND REHABILIT  CIANS SERVICE  Sheet  2,017,546  829                              | Net Profit or Loss  REHABILITATION CEN  TATION 12/31/2020 :  Income  Total Charges  Contract Allowance  Operating Revenue  | NTER  366 Days Settled  Statement  5,163,472  827,618     | 16.0%<br>84.0%                            | Proprietary - Corporation  CR Beds 62 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0<br>ce Ind.<br>75.9%                              |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  BEDFORD, TX 76027  TARRANT  WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                   | -1,438,719  NURSING AND I  AND REHABILI  CIANS SERVICE  Sheet  2,017,546  829  2,000                        | Net Profit or Loss  REHABILITATION CENTATION 12/31/2020 :  Income  Total Charges  Contract Allowance Operating Revenue   | Statement  5,163,472 827,618 4,335,854                    | 16.0%<br>84.0%<br>107.1%                  | Proprietary - Corporation  CR Beds 62 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind.  75.9%  185.1  19.96  45.8%  54.2%      |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  BEDFORD, TX 76026  TARRANT  WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                     | -1,438,719  NURSING AND I  AND REHABILI  CIANS SERVICE  Sheet  2,017,546  829  2,000  2,020,375             | Net Profit or Loss  REHABILITATION CENTERNATION 12/31/2020 :  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense  | Statement  5,163,472 827,618 4,335,854 4,645,178          | 16.0%<br>84.0%<br>107.1%<br>-7.1%         | Proprietary - Corporation  CR Beds 62 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 <b>ce Ind.</b> 75.9%  185.1  19.96  45.8%  54.2% |
| Total Liab. and Equity  675934 LA DORA I  LA DORA NURSING CENTER  BEDFORD, TX 7602  TARRANT  WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | -1,438,719  NURSING AND I  AND REHABILIT  CIANS SERVICE  Sheet  2,017,546  829  2,000  2,020,375  1,989,331 | Net Profit or Loss  REHABILITATION CENTER INCOME  TATION 12/31/2020 Section of the content of th | Statement  5,163,472 827,618 4,335,854 4,645,178 -309,324 | 16.0%<br>84.0%<br>107.1%<br>-7.1%<br>9.0% | Proprietary - Corporation  CR Beds 62 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>75.9%<br>185.<br>19.90<br>45.8%<br>54.2%      |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676419 LA HACIEN                     | NDA DE PAZ RE        | HABILITATION AND                    | CARE CENTER      |                           | Proprietary - Corporation      | ı           |
|--------------------------------------|----------------------|-------------------------------------|------------------|---------------------------|--------------------------------|-------------|
| LA HACIENDA DE PA<br>AND CARE CENTER |                      | TION 12/31/2020                     | 366 Days Settled |                           |                                |             |
| EAGLE PASS, TX 78                    | 852                  |                                     |                  |                           | CR Beds 104 POS Be             | eds 0       |
| MAVERICK                             |                      |                                     |                  |                           | Key Performanad                | e Ind.      |
| NOVITAS (TEXAS)                      |                      |                                     |                  |                           | Occupancy Rate                 | 80.1%       |
| Balance S                            | Sheet                | Income                              | Statement        |                           | Length of Stay                 | 145.2       |
| Current Assets                       | -34,879              | Total Charges                       | 9,393,793        |                           | Average Wages                  | 16.56       |
| Fixed Assets                         | 50,657               | Contract Allowance                  | 1,382,352        | 14.7%                     | Skilled Nursing                | 70.8%       |
| Other Assets                         | -111,887             | Operating Revenue                   | 8,011,441        | 85.3%                     | Ancillary Service              | 29.2%       |
| Total Assets                         | -96,109              | Operating Expense                   | 7,547,208        | 94.2%                     | Current Ratio                  | 0.0         |
| Current Liabilities                  | -2,135,380           | Operating Margin                    | 464,233          | 5.8%                      | Days to Collect                | 23.9        |
| Long Term Liabilities                | 987,545              | Other Income                        | 876,790          | 10.9%                     | Avg Payment Days               | 133.7       |
| Total Equity                         | 1,237,238            | Other Expense                       | 0                | 0.0%                      | Depreciation Rate              | 983.6%      |
| Total Liab. and Equity               | 89,403               | Net Profit or Loss                  | 1,341,023        | 16.7%                     | Return on Equity               | 108.4%      |
| 675170 LA PALOM                      | A NURSING CE         | NTER                                |                  |                           | Proprietary - Corporation      | 1           |
| LA PALOMA NURSIN                     | NG CENTER            | 6/30/2020 3                         | 366 Days Settled |                           |                                |             |
| SAN DIEGO, TX 783                    | 84                   |                                     |                  |                           | CR Beds 90 POS Be              | eds 0       |
| DUVAL                                |                      |                                     |                  |                           | Key Performanac                | e Ind.      |
| WISCONSIN PHYSIC                     | CIANS SERVICE        |                                     |                  |                           | Occupancy Rate                 | 67.1%       |
| Balance S                            | Sheet                | Income                              | Statement        |                           | Length of Stay                 | 138.2       |
| Current Assets                       | 1,045,374            | Total Charges                       | 7,234,239        |                           | Average Wages                  | 28.01       |
| Fixed Assets                         | 217,923              | Contract Allowance                  | 2,385,144        | 33.0%                     | Skilled Nursing                | 78.1%       |
|                                      |                      |                                     | 4 9 40 005       | 67.0%                     | Ancillary Service              | 04.007      |
| Other Assets                         | 9,308                | Operating Revenue                   | 4,849,095        | 07.070                    | Andilary Service               | 21.9%       |
| Other Assets Total Assets            | 9,308                | Operating Revenue Operating Expense | 5,498,829        |                           | Current Ratio                  | 21.9%       |
|                                      |                      |                                     |                  | 113.4%                    | •                              |             |
| Total Assets                         | 1,272,605            | Operating Expense                   | 5,498,829        | 113.4%<br>-13.4%          | Current Ratio                  | 1.4         |
| Total Assets Current Liabilities     | 1,272,605<br>736,209 | Operating Expense Operating Margin  | 5,498,829        | 113.4%<br>-13.4%<br>18.8% | Current Ratio  Days to Collect | 1.4<br>69.7 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675800 LA VIDA S  | ERENA NURSIN  | IG AND REHABILITAT   | ΓΙΟΝ  |  | Proprietary - Corporatio   | n   |
|---|---|--|---|--|--|---|
| LA VIDA SERENA NI<br>REHABILITATION   | URSING AND  | 12/31/2020   | 366 Days Settled  |  |  |   |
| DEL RIO, TX 78840   |   |  |   |  | CR Beds 120 POS B  | eds 0   |
| VAL VERDE   |   |  |   |  | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   | •  |   |  | Occupancy Rate   | 59.1%   |
| Balance S   | Sheet   | Income   | Statement   |  | Length of Stay   | 149.1   |
| Current Assets  | -1,198,232  | Total Charges  | 6,667,268   |  | Average Wages  | 17.00   |
| Fixed Assets  | 152,508   | Contract Allowance   | 745,413   | 11.2%                                    | Skilled Nursing  | 78.8%   |
| Other Assets  | -26,641   | Operating Revenue  | 5,921,855   | 88.8%                                    | Ancillary Service  | 21.2%   |
| Total Assets  | -1,072,365  | Operating Expense  | 6,026,466   | 101.8%                                   | Current Ratio  | 0.6   |
| Current Liabilities   | -1,859,022  | Operating Margin   | -104,611  | -1.8%                                    | Days to Collect  | 31.3  |
| Long Term Liabilities   | 0   | Other Income   | 1,178,587   | 19.9%                                    | Avg Payment Days   | 200.9   |
| Total Equity  | 2,009,812   | Other Expense  | 0   | 0.0%                                     | Depreciation Rate  | 286.3%  |
| . ,   |   |  |   |  |  |   |
| , ,   | 150,790   | Net Profit or Loss   | 1,073,976   | 18.1%                                    | Return on Equity   | 53.4%   |
| Total Liab. and Equity  455477 LAKE JAC   | KSON HEALTH   | CARE CENTER  |   | 18.1%                                    | Return on Equity  Nonprofit - Church   | 53.4%   |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA   | KSON HEALTH   | CARE CENTER  | 1,073,976<br>66 Days Settled                              | 18.1%                                    | Nonprofit - Church   |   |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEAL  LAKE JACKSON, TX  | KSON HEALTH   | CARE CENTER  |   | 18.1%                                    | . ,  |   |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA  LAKE JACKSON, TX  BRAZORIA   | KSON HEALTHO<br>ALTHCARE CEN  | CARE CENTER  |   | 18.1%                                    | Nonprofit - Church  CR Beds 120 POS B  Key Performanae   | eds 0<br>ce Ind.  |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA  LAKE JACKSON, TX  BRAZORIA  BLUE CROSS (TEXA   | KSON HEALTHO<br>ALTHCARE CEN<br>77566<br>AS)                                      | -<br>CARE CENTER<br>ITER 8/31/2020 3   | 66 Days Settled   | 18.1%                                    | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>42.9%                            |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA  LAKE JACKSON, TX  BRAZORIA   | KSON HEALTHO<br>ALTHCARE CEN<br>77566<br>AS)                                      | -<br>CARE CENTER<br>ITER 8/31/2020 3   |   | 18.1%                                    | Nonprofit - Church  CR Beds 120 POS B  Key Performanae   | eds 0   |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA  LAKE JACKSON, TX  BRAZORIA  BLUE CROSS (TEXA  Balance S  | KSON HEALTHO ALTHCARE CEN 77566 AS) Sheet   | -<br>CARE CENTER<br>ITER 8/31/2020 3   | 66 Days Settled   | 18.1%                                    | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>42.9%<br>897.0                   |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA  LAKE JACKSON, TX  BRAZORIA  BLUE CROSS (TEXA  Balance S  Current Assets  | KSON HEALTHO ALTHCARE CEN 77566 AS) Sheet   | CARE CENTER  ITER 8/31/2020 3  Income  Total Charges   | 66 Days Settled Statement                                 | 23.7%                                    | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>42.9%<br>897.0                   |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA  LAKE JACKSON, TX  BRAZORIA  BLUE CROSS (TEXA   | KSON HEALTHO ALTHCARE CEN 77566 AS) Sheet 4,561,564                               | CARE CENTER  ITER 8/31/2020 3  Income  Total Charges   | 66 Days Settled  Statement  5,220,268                     | 23.7%                                    | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>42.9%                            |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA  LAKE JACKSON, TX  BRAZORIA  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  | KSON HEALTHO ALTHCARE CEN 77566 AS) Sheet 4,561,564 36,780                        | CARE CENTER  STER 8/31/2020 3  Income  Total Charges  Contract Allowance                     | 66 Days Settled  Statement  5,220,268  1,235,226          | 23.7%<br>76.3%                           | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0<br><b>ce Ind.</b> 42.9% 897.0 19.90 77.5%             |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA  LAKE JACKSON, TX  BRAZORIA  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets                                    | KSON HEALTHO ALTHCARE CEN 77566 AS) Sheet 4,561,564 36,780 0                      | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 5,220,268 1,235,226 3,985,042                   | 23.7%<br>76.3%<br>86.2%                  | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0 <b>ce Ind.</b> 42.9%  897.0  19.90  77.5%  22.5%      |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA  LAKE JACKSON, TX  BRAZORIA  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | KSON HEALTHO ALTHCARE CEN 77566 AS) Sheet 4,561,564 36,780 0 4,598,344            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 5,220,268 1,235,226 3,985,042 3,436,103         | 23.7%<br>76.3%<br>86.2%<br>13.8%         | Nonprofit - Church  CR Beds 120 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0 <b>ce Ind.</b> 42.9%  897.0  19.90  77.5%  22.5%      |
| Total Liab. and Equity  455477 LAKE JAC  LAKE JACKSON HEA  LAKE JACKSON, TX  BRAZORIA  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | KSON HEALTHO ALTHCARE CEN 77566  AS) Sheet 4,561,564 36,780 0 4,598,344 4,795,622 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 5,220,268 1,235,226 3,985,042 3,436,103 548,939 | 23.7%<br>76.3%<br>86.2%<br>13.8%<br>6.9% | Nonprofit - Church  CR Beds 120 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 <b>ce Ind.</b> 42.9%  897.4  19.96  77.5%  22.5%  1.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455903 LAKE LOD  | GE NURSING A                            | ND REHABILITATION                               | N LP                          |                                    | Proprietary - Corporation                        | n                                       |
|--|---|---|-------------------------------|------------------------------------|--|---|
| LAKE LODGE NURS<br>REHABILITATION LF                   |   | 11/30/2020                                      | 335 Days Settled              | t                                  |  |   |
| LAKE WORTH, TX 7                                       | 6135                                    | 12/31/2020 31 Days Settled                      |                               |                                    | CR Beds 148 POS Be                               | eds 0                                   |
| TARRANT  |   |   |                               |                                    | Key Performanace Ind.                            |   |
| WISCONSIN PHYSIC                                       | CIANS SERVICE                           |   |                               |                                    | Occupancy Rate                                   | 12.4%                                   |
| Balance S  | Sheet                                   | Income Statement                                |                               | Length of Stay                     | 46.7   |   |
| Current Assets   | 221,982                                 | Total Charges                                   | 694,200                       |                                    | Average Wages                                    | 22.55                                   |
| Fixed Assets   | 702,043                                 | Contract Allowance                              | 138,094                       | 19.9%                              | Skilled Nursing                                  | 145.6%                                  |
| Other Assets   | 4,717,373                               | Operating Revenue                               | 556,106                       | 80.1%                              | Ancillary Service                                | -45.6%                                  |
| Total Assets   | 5,641,398                               | Operating Expense                               | 2,834,652                     | 509.7%                             | Current Ratio                                    | (0.2)                                   |
| Current Liabilities                                    | -1,192,401                              | Operating Margin                                | -2,278,546                    | -409.7%                            | Days to Collect                                  | (0.3)                                   |
| Long Term Liabilities                                  | 0                                       | Other Income                                    | -676,396                      | -121.6%                            | Avg Payment Days                                 | (19.6)                                  |
| Total Equity   | -4,448,997                              | Other Expense                                   | 0                             | 0.0%                               | Depreciation Rate                                | 53.9%                                   |
| Total Liab. and Equity                                 | -5,641,398                              | Net Profit or Loss                              | (969,074)                     | -174.3%                            | Return on Equity                                 | 21.8%                                   |
| 455903 LAKE LOD  | GE NURSING A                            | ND REHABILITATION                               | N LP                          |                                    | Proprietary - Corporation                        | n                                       |
| LAKE LODGE NURS<br>REHABILITATION LF                   |   | 11/30/2020                                      | 335 Days Settled              | t                                  |  |   |
| LAKE WORTH, TX 7                                       | 6135                                    | 12/31/2020                                      | 31 Days Settled               |                                    | CR Beds 140 POS Be                               | eds 0                                   |
| TARRANT  |   |   |                               |                                    | Key Performanad                                  | e Ind.                                  |
| WISCONSIN PHYSIC                                       | CIANS SERVICE                           |   |                               |                                    | Occupancy Rate                                   | 14.4%                                   |
| Balance S  | Sheet                                   | Income  | Statement                     |                                    | Length of Stay                                   | 311.5                                   |
| Current Assets   | 367,124                                 | Total Charges                                   | 95,253                        |                                    | Average Wages                                    | 22.55                                   |
| Fixed Assets   | 239,166                                 | Contract Allowance                              | 2,116                         | 2.2%                               | Skilled Nursing                                  | 93.0%                                   |
|  |   | 0 " 5   | 93,137                        | 97.8%                              | Ancillary Service                                | 7.00                                    |
| Other Assets   | 14,187                                  | Operating Revenue                               | 93,131                        | 01.070                             | Andilary Service                                 | 7.0%                                    |
| Other Assets Total Assets                              | 620,477                                 | Operating Revenue Operating Expense             | 196,563                       |                                    | Current Ratio                                    |   |
|  |   |   |                               | 211.0%                             | •  | 0.6                                     |
| Total Assets   | 620,477                                 | Operating Expense                               | 196,563                       | 211.0%<br>-111.0%                  | Current Ratio                                    | 0.6<br>1,077.4                          |
| Total Assets<br>Current Liabilities                    | 620,477<br>599,537                      | Operating Expense Operating Margin              | 196,563                       | 211.0%<br>-111.0%<br>64.4%         | Current Ratio  Days to Collect                   | 0.6<br>1,077.4<br>611.3                 |
| Total Assets Current Liabilities Long Term Liabilities | 620,477<br>599,537<br>93,620<br>-43,441 | Operating Expense Operating Margin Other Income | 196,563<br>-103,426<br>59,985 | 211.0%<br>-111.0%<br>64.4%<br>0.0% | Current Ratio  Days to Collect  Avg Payment Days | 7.0%<br>0.6<br>1,077.4<br>611.3<br>0.0% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 0/3438 LANE SHU  | RE VILLAGE HI  | EALTHCARE CENTER   | २  |                                  | Proprietary - Corporation  | า  |
|--|--|--|--|----------------------------------|--|--|
| LAKE SHORE VILLA<br>CENTER   | GE HEALTHCAF   | RE 9/30/2020 3   | 366 Days Settled   |                                  |  |  |
| WACO, TX 76708   |  |  |  |                                  | CR Beds 151 POS B  | eds 0  |
| MCLENNAN   |  |  |  |                                  | Key Performanad  | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |  |                                  | Occupancy Rate   | 82.5%  |
| Balance S  | Sheet  | Income   | Statement  |                                  | Length of Stay   | 105.3  |
| Current Assets   | 1,982,626  | Total Charges  | 22,150,120   |                                  | Average Wages  | 25.01  |
| Fixed Assets   | 487,253  | Contract Allowance   | 11,298,727   | 51.0%                            | Skilled Nursing  | 79.1%  |
| Other Assets   | 9,777  | Operating Revenue  | 10,851,393   | 49.0%                            | Ancillary Service  | 12.7%  |
| Total Assets   | 2,479,656  | Operating Expense  | 11,969,054   | 110.3%                           | Current Ratio  | 1.3  |
| Current Liabilities  | 1,576,120  | Operating Margin   | -1,117,661   | -10.3%                           | Days to Collect  | 33.5   |
| Long Term Liabilities  | 304,798  | Other Income   | 1,869,548  | 17.2%                            | Avg Payment Days   | 45.9   |
| Total Equity   | 598,738  | Other Expense  | 0  | 0.0%                             | Depreciation Rate  | 144.5%   |
| Total Liab. and Equity   | 2,479,656  | Net Profit or Loss   | 481,888  | 4.4%                             | Return on Equity   | 80.5%  |
| 675560 LAKE VILL   | AGE NURSING  | AND REHABILITATION   | NI CENTED  |                                  | Nonprofit - Church   |  |
|  |  | AND KLIIADILITATI  | ON CENTER  |                                  | Nonprolit - Church   |  |
| LAKE VILLAGE NUR<br>REHABILITATION CE  | SING AND   |  | 366 Days Settled   |                                  | Nonpront - Church  |  |
|  | SING AND<br>ENTER  |  |  |                                  | CR Beds 112 POS B  | eds 0  |
| REHABILITATION CE  | SING AND<br>ENTER  |  |  |                                  |  |  |
| REHABILITATION CE<br>LEWISVILLE, TX 750  | SING AND<br>ENTER<br>057   |  |  |                                  | CR Beds 112 POS B  |  |
| REHABILITATION CE<br>LEWISVILLE, TX 750<br>DENTON  | SING AND<br>ENTER<br>057<br>AS)  | 6/30/2020 3  |  |                                  | CR Beds 112 POS B  | e Ind.   |
| REHABILITATION CE<br>LEWISVILLE, TX 750<br>DENTON<br>BLUE CROSS (TEXA  | SING AND<br>ENTER<br>057<br>AS)  | 6/30/2020 3  | 866 Days Settled   |                                  | CR Beds 112 POS Book Key Performanaco  | <b>ce Ind.</b> 64.1%                                     |
| REHABILITATION CE<br>LEWISVILLE, TX 750<br>DENTON<br>BLUE CROSS (TEXA<br>Balance S   | SING AND<br>ENTER<br>057<br>AS)  | 6/30/2020 3  | 366 Days Settled  Statement                              | -2.0%                            | CR Beds 112 POS Be  Key Performanae  Occupancy Rate  Length of Stay  | 64.1%<br>156.5   |
| REHABILITATION CELEWISVILLE, TX 750 DENTON BLUE CROSS (TEXABLE) Balance S Current Assets   | SING AND<br>ENTER<br>057<br>AS)<br>Sheet<br>7,598,745                          | 6/30/2020 3  Income  Total Charges   | Statement<br>6,809,678                                   |                                  | CR Beds 112 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | 64.1%<br>156.5<br>22.09                                  |
| REHABILITATION CELEWISVILLE, TX 750 DENTON BLUE CROSS (TEXABILITATION CELEWISVILLE, TX 750 DENTON BLUE CROSS (TEXABILITATION CELEWISVILLE, TX 750 DENTON BLUE CROSS (TEXABILITATION CELEWISVILLE) Balance S Current Assets Fixed Assets  | SING AND<br>ENTER<br>057<br>AS)<br>Sheet<br>7,598,745<br>757,338               | Income Total Charges Contract Allowance  | Statement<br>6,809,678<br>-134,177                       | 102.0%                           | CR Beds 112 POS Book  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 64.1%<br>156.5<br>22.09<br>59.6%                         |
| REHABILITATION CELEWISVILLE, TX 750 DENTON BLUE CROSS (TEXABLE Balance Selection of the Control  | SING AND<br>ENTER<br>057<br>AS)<br>Sheet<br>7,598,745<br>757,338<br>4,515,850  | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 6,809,678 -134,177 6,943,855                   | 102.0%<br>86.3%                  | CR Beds 112 POS Book Key Performana Coccupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                                     | 64.1%<br>156.5<br>22.09<br>59.6%<br>40.4%                |
| REHABILITATION CELEWISVILLE, TX 750 DENTON BLUE CROSS (TEXABLANCE SELECTION CONTINUE SELE | SING AND ENTER 057  AS) Sheet 7,598,745 757,338 4,515,850 12,871,933           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,809,678 -134,177 6,943,855 5,991,022         | 102.0%<br>86.3%<br>13.7%         | CR Beds 112 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 64.1%<br>156.5<br>22.09<br>59.6%<br>40.4%<br>5.0         |
| REHABILITATION CELEWISVILLE, TX 750 DENTON BLUE CROSS (TEXABLANCE SELECTION  | SING AND ENTER 057  AS) Sheet 7,598,745 757,338 4,515,850 12,871,933 1,533,241 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,809,678 -134,177 6,943,855 5,991,022 952,833 | 102.0%<br>86.3%<br>13.7%<br>0.1% | CR Beds 112 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 64.1%<br>156.5<br>22.09<br>59.6%<br>40.4%<br>5.0<br>40.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675853 LAKERIDGE  | NURSING AN   | D REHABILITATION  |  |                                   | Government - County   |  |
|---|--|---|--|-----------------------------------|---|--|
| LAKERIDGE NURSING<br>REHABILITATION   | 3 AND  | 9/30/2020 3   | 666 Days Settled                                     |                                   |   |  |
| LUBBOCK, TX 79424   |  |   |  |                                   | CR Beds 93 POS B  | eds 0  |
| LUBBOCK   |  |   |  |                                   | Key Performanad   | e Ind.   |
| BLUE CROSS (TEXAS   | 3)   |   |  |                                   | Occupancy Rate  | 70.4%  |
| Balance Sh  | eet  | Income  | Statement  |                                   | Length of Stay  | 173.6  |
| Current Assets  | 1,113,585  | Total Charges   | 5,419,643  |                                   | Average Wages   | 18.03  |
| Fixed Assets  | 28,246   | Contract Allowance  | 133,289  | 2.5%                              | Skilled Nursing   | 75.5%  |
| Other Assets  | 0  | Operating Revenue   | 5,286,354  | 97.5%                             | Ancillary Service   | 24.5%  |
| Total Assets  | 1,141,831  | Operating Expense   | 4,951,177  | 93.7%                             | Current Ratio   | 2.0  |
| Current Liabilities   | 556,646  | Operating Margin  | 335,177  | 6.3%                              | Days to Collect   | 30.6   |
| Long Term Liabilities   | 0  | Other Income  | 739,356  | 14.0%                             | Avg Payment Days  | 39.0   |
| Total Equity  | 585,185  | Other Expense   | 0  | 0.0%                              | Depreciation Rate   | 451.6%   |
| Total Liab. and Equity  | 1,141,831  | Net Profit or Loss  | 1,074,533  | 20.3%                             | Return on Equity  | 183.6%   |
| 676325 LAKESIDE N   | URSING AND   | REHABILITATION CE   | ENTER  |                                   | Government - City-Cour  | ity  |
| LAKESIDE NURSING A  |  | 3/31/2020 3   | 666 Days Settled                                     |                                   |   |  |
| SAN ANTONIO, TX 78  |  |   |  |                                   |   |  |
|   | 245  |   |  |                                   | CR Beds 120 POS B   | eds 0  |
| BEXAR   | 245  |   |  |                                   | CR Beds 120 POS B   |  |
| BEXAR TRAILBLAZER (TEXAS  |  |   |  |                                   |   |  |
|   | S)   | Income  | Statement  |                                   | Key Performanac   | e Ind.   |
| TRAILBLAZER (TEXAS  | S)<br>neet   | Income<br>Total Charges   | <b>Statement</b> 7,141,848                           |                                   | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 78.9%                             |
| TRAILBLAZER (TEXAS  | S)<br>neet   |   |  | 0.0%                              | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 78.9%  |
| TRAILBLAZER (TEXAS  Balance Sh  Current Assets  | S)<br>neet<br>7,040,660                                      | Total Charges   | 7,141,848  |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 78.9%<br>122.9<br>19.22                          |
| TRAILBLAZER (TEXAS  Balance Sh  Current Assets  Fixed Assets  | S) neet 7,040,660 114,294                                    | Total Charges  Contract Allowance   | 7,141,848  | 100.0%                            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 78.9%<br>122.9<br>19.22<br>83.9%                 |
| TRAILBLAZER (TEXAS  Balance Sh  Current Assets  Fixed Assets  Other Assets                                    | 7,040,660<br>114,294<br>-4,909,005                           | Total Charges  Contract Allowance  Operating Revenue                                      | 7,141,848<br>0<br>7,141,848                          | 100.0%<br>103.1%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 78.9%<br>122.9<br>19.22<br>83.9%<br>16.1%        |
| TRAILBLAZER (TEXAS  Balance Sh  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 7,040,660<br>114,294<br>-4,909,005<br>2,245,949              | Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 7,141,848<br>0<br>7,141,848<br>7,361,599             | 100.0%<br>103.1%<br>-3.1%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 78.9%<br>122.9<br>19.22<br>83.9%<br>16.1%<br>4.1 |
| TRAILBLAZER (TEXAS  Balance Sh  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 7,040,660<br>114,294<br>-4,909,005<br>2,245,949<br>1,709,368 | Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 7,141,848<br>0<br>7,141,848<br>7,361,599<br>-219,751 | 100.0%<br>103.1%<br>-3.1%<br>5.5% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 78.9% 122.9 19.22 83.9% 16.1% 4.1 360.1          |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675093 LAKESIDE                               | REHABILITATION                  | ON AND CARE CENT                                     | ER                                 |                                  | Nonprofit - Church                              |                      |
|---|---------------------------------|--|------------------------------------|----------------------------------|---|----------------------|
| LAKESIDE REHABIL<br>CENTER                    | ITATION AND C                   | ARE 12/31/2020                                       | 366 Days Settled                   |                                  |   |                      |
| LUBBOCK, TX 79410                             | )                               |  |                                    |                                  | CR Beds 93 POS B                                | eds 0                |
| LUBBOCK                                       |                                 |  |                                    |                                  | Key Performana                                  | ce Ind.              |
| NATIONAL GOVERN                               | IMENT SERVICI                   | ≣S   |                                    |                                  | Occupancy Rate                                  | 46.8%                |
| Balance S                                     | heet                            | Income   | Statement                          |                                  | Length of Stay                                  | 224.4                |
| Current Assets                                | 773,777                         | Total Charges  | 5,279,379                          |                                  | Average Wages                                   | 20.40                |
| Fixed Assets                                  | 33,471                          | Contract Allowance                                   | 937,644                            | 17.8%                            | Skilled Nursing                                 | 75.8%                |
| Other Assets                                  | 0                               | Operating Revenue                                    | 4,341,735                          | 82.2%                            | Ancillary Service                               | 24.2%                |
| Total Assets                                  | 807,248                         | Operating Expense                                    | 5,218,528                          | 120.2%                           | Current Ratio                                   | 0.8                  |
| Current Liabilities                           | 963,995                         | Operating Margin                                     | -876,793                           | -20.2%                           | Days to Collect                                 | 60.9                 |
| Long Term Liabilities                         | 0                               | Other Income   | 564,490                            | 13.0%                            | Avg Payment Days                                | 39.1                 |
| Total Equity                                  | -156,747                        | Other Expense  | 0                                  | 0.0%                             | Depreciation Rate                               | 1,266.3%             |
| Total Liab. and Equity                        | 807,248                         | Net Profit or Loss                                   | (312,303)                          | -7.2%                            | Return on Equity                                | 199.2%               |
| 676276 LAKEWES                                | T REHABILITAT                   | TION AND SKILLED C                                   | ARE                                |                                  | Nonprofit - Church                              |                      |
| LAKEWEST REHABI<br>SKILLED CARE               | LITATION AND                    | 9/30/2020  | 366 Days Settled                   |                                  |   |                      |
| DALLAS, TX 75212                              |                                 |  |                                    |                                  | CR Beds 118 POS B                               | eds 0                |
| DALLAS  |                                 |  |                                    |                                  | Key Performana                                  | ce Ind.              |
| TRAILBLAZER (TEX                              | AS)                             |  |                                    |                                  | Occupancy Rate                                  | 73.9%                |
| Balance S                                     | heet                            | Income   | Statement                          |                                  | Length of Stay                                  | 101.0                |
| Current Assets                                | 1,651,599                       | Total Charges  | 8,439,995                          |                                  | Average Wages                                   | 20.00                |
|   |                                 | Contract Allowance                                   | 959,148                            | 11.4%                            | Skilled Nursing                                 | 64.0%                |
| Fixed Assets                                  | 103,046                         | Contract Allowance                                   | ,                                  |                                  | Chinoa rtaroning                                | 04.076               |
| Fixed Assets Other Assets                     | 103,046<br>228,463              | Operating Revenue                                    | 7,480,847                          |                                  | Ancillary Service                               | 36.0%                |
|   | ·                               |  |                                    | 88.6%                            | _   |                      |
| Other Assets                                  | 228,463                         | Operating Revenue                                    | 7,480,847                          | 88.6%<br>104.7%                  | Ancillary Service                               | 36.0%                |
| Other Assets Total Assets                     | 228,463<br>1,983,108            | Operating Revenue Operating Expense                  | 7,480,847<br>7,833,773             | 88.6%<br>104.7%<br>-4.7%         | Ancillary Service Current Ratio                 | 36.0%<br>4.0         |
| Other Assets Total Assets Current Liabilities | 228,463<br>1,983,108<br>417,238 | Operating Revenue Operating Expense Operating Margin | 7,480,847<br>7,833,773<br>-352,926 | 88.6%<br>104.7%<br>-4.7%<br>9.4% | Ancillary Service Current Ratio Days to Collect | 36.0%<br>4.0<br>54.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455513 LAMPASAS  | S NURSING ANI                                | O REHABILITATION (  | CENTER  |                                    | Proprietary - Corporation                                       | 1                              |
|--|--|---|---|------------------------------------|---|--------------------------------|
| LAMPASAS NURSIN<br>REHABILITATION CE                       |  | 9/30/2020 3   | 366 Days Settled                                |                                    |   |                                |
| LAMPASAS, TX 7655  | 50   |   |   |                                    | CR Beds 68 POS Be   | eds 0                          |
| LAMPASAS   |  |   |   |                                    | Key Performanac   | e Ind.                         |
| NATIONAL GOVERN  | IMENT SERVICE                                | ES .  |   |                                    | Occupancy Rate  | 66.5%                          |
| Balance S  | heet   | Income  | Statement                                       |                                    | Length of Stay  | 147.8                          |
| Current Assets   | 212,623                                      | Total Charges   | 5,795,226                                       |                                    | Average Wages   | 20.19                          |
| Fixed Assets   | 0  | Contract Allowance  | 1,281,051                                       | 22.1%                              | Skilled Nursing   | 68.9%                          |
| Other Assets   | 0  | Operating Revenue   | 4,514,175                                       | 77.9%                              | Ancillary Service   | 31.1%                          |
| Total Assets   | 212,623                                      | Operating Expense   | 3,781,779                                       | 83.8%                              | Current Ratio   | (1.8)                          |
| Current Liabilities  | -115,939                                     | Operating Margin  | 732,396   | 16.2%                              | Days to Collect   | 18.2                           |
| Long Term Liabilities                                      | -843,280                                     | Other Income  | 1,068   | 0.0%                               | Avg Payment Days  | 13.6                           |
| Total Equity   | 1,171,842                                    | Other Expense   | 0   | 0.0%                               | Depreciation Rate   | 0.0%                           |
| Total Liab. and Equity                                     | 212,623                                      | Net Profit or Loss  | 733,464   | 16.2%                              | Return on Equity  | 62.6%                          |
| 676019 LAMPSTAN  | ND NURSING AN                                | ND REHABILITATION   |   |                                    | Proprietary - Corporation                                       | ı                              |
| LAMPSTAND NURSI<br>REHABILITATION                          | NG AND                                       | 12/31/2020  | 366 Days Settled                                |                                    |   |                                |
| BRYAN, TX 77802  |  |   |   |                                    | CR Beds 140 POS Be  | eds 0                          |
| BRAZOS   |  |   |   |                                    | Key Performanad   | e Ind.                         |
| BLUE CROSS (TEXA   | NS)  |   |   |                                    | Occupancy Rate  | 61.1%                          |
| Balance S  | heet   | Income  | Statement                                       |                                    | Length of Stay  | 108.6                          |
| O A  |  | T - 1 - 1 - 0   |   |                                    |   |                                |
| Current Assets   | 2,081,656                                    | Total Charges   | 7,638,353                                       |                                    | Average Wages   | 20.00                          |
| Fixed Assets   | 2,081,656<br>133,066                         | Contract Allowance  | 7,638,353<br>1,100,730                          | 14.4%                              | Average Wages Skilled Nursing                                   | 20.00<br>77.7%                 |
|  |  | J   |   |                                    | 0 0   |                                |
| Fixed Assets   | 133,066                                      | Contract Allowance  | 1,100,730                                       | 85.6%                              | Skilled Nursing   | 77.7%                          |
| Fixed Assets Other Assets                                  | 133,066<br>228,526                           | Contract Allowance Operating Revenue                                    | 1,100,730<br>6,537,623                          | 85.6%<br>111.5%                    | Skilled Nursing Ancillary Service                               | 77.7%<br>22.3%                 |
| Fixed Assets Other Assets Total Assets                     | 133,066<br>228,526<br>2,443,248              | Contract Allowance Operating Revenue Operating Expense                  | 1,100,730<br>6,537,623<br>7,287,266             | 85.6%<br>111.5%<br>-11.5%          | Skilled Nursing Ancillary Service Current Ratio                 | 77.7%<br>22.3%<br>0.8          |
| Fixed Assets Other Assets Total Assets Current Liabilities | 133,066<br>228,526<br>2,443,248<br>2,538,089 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,100,730<br>6,537,623<br>7,287,266<br>-749,643 | 85.6%<br>111.5%<br>-11.5%<br>19.0% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 77.7%<br>22.3%<br>0.8<br>105.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675874 LAMUN-LU                  | SK-SANCHEZ 1  | TEXAS STATE VETER  | RANS HOME        |               | Nonprofit - Church       |         |
|----------------------------------|---------------|--------------------|------------------|---------------|--------------------------|---------|
| LAMUN-LUSK-SANC<br>VETERANS HOME | HEZ TEXAS ST  | ATE 8/31/2020 3    | 366 Days Settled |               |                          |         |
| BIG SPRING, TX 797               | '20           |                    |                  |               | CR Beds 160 POS B        | eds 0   |
| HOWARD                           |               |                    |                  |               | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA                 | AS)           |                    |                  |               | Occupancy Rate           | 67.8%   |
| Balance S                        | heet          | Income             | Statement        |               | Length of Stay           | 168.2   |
| Current Assets                   | 4,040,651     | Total Charges      | 8,078,281        |               | Average Wages            | 20.17   |
| Fixed Assets                     | 6,010,288     | Contract Allowance | -1,317,562       | -16.3%        | Skilled Nursing          | 85.7%   |
| Other Assets                     | 0             | Operating Revenue  | 9,395,843        | 116.3%        | Ancillary Service        | 14.3%   |
| Total Assets                     | 10,050,939    | Operating Expense  | 11,190,234       | 119.1%        | Current Ratio            | 1.1     |
| Current Liabilities              | 3,529,844     | Operating Margin   | -1,794,391       | -19.1%        | Days to Collect          | 65.8    |
| Long Term Liabilities            | 549,796       | Other Income       | 364,346          | 3.9%          | Avg Payment Days         | 53.6    |
| Total Equity                     | 5,971,299     | Other Expense      | 0                | 0.0%          | Depreciation Rate        | 4.7%    |
| Total Liab. and Equity           | 10,050,939    | Net Profit or Loss | (1,430,045)      | -15.2%        | Return on Equity         | -23.9%  |
| 675810 LANCASTE                  | R LTC PARTNE  | ERS INC            |                  |               | Proprietary - Corporatio | n       |
| LANCASTER LTC PA                 | ARTNERS INC   | 12/31/2020         | 366 Days Settled | t             |                          |         |
| LANCASTER, TX 75                 | 134           |                    |                  |               | CR Beds 120 POS B        | eds 0   |
| DALLAS                           |               |                    |                  |               | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC                 | CIANS SERVICE |                    |                  |               | Occupancy Rate           | 44.6%   |
| Balance S                        | heet          | Income             | Statement        |               | Length of Stay           | 190.1   |
| Current Assets                   | 1,015,713     | Total Charges      | 3,996,829        |               | Average Wages            | 19.48   |
| Fixed Assets                     | 0             | Contract Allowance | 402,158          | 10.1%         | Skilled Nursing          | 87.4%   |
| Other Assets                     | 135           | Operating Revenue  | 3,594,671        | 89.9%         | Ancillary Service        | 12.6%   |
| Total Assets                     | 1,015,848     | Operating Expense  | 4,263,113        | 118.6%        | Current Ratio            | 1.3     |
| Current Liabilities              | 808,608       | Operating Margin   | -668,442         | -18.6%        | Days to Collect          | 35.8    |
| Long Term Liabilities            | 0             | Other Income       | 873,905          | 24.3%         | Avg Payment Days         | 68.3    |
| Total Equity                     | 207,240       | Other Expense      | 0                | 0.0%          | Depreciation Rate        | 388.0%  |
| Total Liab. and Equity           | 1,015,848     | Net Profit or Loss | 205,463          | 5 <b>7</b> 0/ | Return on Equity         | 99.1%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455861 LANDMAR   | K OF PLANO RI   | EHABILITATION AND   | NURSING CENT   | E                                  | Proprietary - Corporation   | n                                      |
|--|---|---|--|------------------------------------|---|--|
| LANDMARK OF PLA<br>AND NURSING CEN                         |   | ATION 8/31/2020 3   | 366 Days Settled   |                                    |   |  |
| PLANO, TX 75075  |   |   |  |                                    | CR Beds 160 POS B   | eds 0                                  |
| COLLIN   |   |   |  |                                    | Key Performanad   | e Ind.                                 |
| BLUE CROSS (MAR  | YLAND)  |   |  |                                    | Occupancy Rate  | 40.2%                                  |
| Balance S  | heet  | Income  | Statement  |                                    | Length of Stay  | 165.8                                  |
| Current Assets   | 1,626,626   | Total Charges   | 6,193,704  |                                    | Average Wages   | 22.85                                  |
| Fixed Assets   | 187,050   | Contract Allowance  | 198,538  | 3.2%                               | Skilled Nursing   | 85.6%                                  |
| Other Assets   | 11,166  | Operating Revenue   | 5,995,166  | 96.8%                              | Ancillary Service   | 14.4%                                  |
| Total Assets   | 1,824,842   | Operating Expense   | 6,504,189  | 108.5%                             | Current Ratio   | 0.8                                    |
| Current Liabilities  | 1,967,333   | Operating Margin  | -509,023   | -8.5%                              | Days to Collect   | 100.1                                  |
| Long Term Liabilities                                      | 0   | Other Income  | 805,800  | 13.4%                              | Avg Payment Days  | 110.7                                  |
| Total Equity   | -142,491  | Other Expense   | 0  | 0.0%                               | Depreciation Rate   | 429.4%                                 |
| Total Liab. and Equity                                     | 1,824,842   | Net Profit or Loss  | 296,777  | 5.0%                               | Return on Equity  | -208.3%                                |
| 675052 LAPORTE   | HEALTHCARE (  | CENTER  |  |                                    | Proprietary - Corporation   | n                                      |
| LAPORTE HEALTHO  | ARE CENTER  | 12/31/2020  | 366 Days Settled   |                                    |   |  |
| LA PORTE, TX 7757  | 1   |   |  |                                    | CR Beds 58 POS B  | eds 0                                  |
| HARRIS   |   |   |  |                                    | Key Performanad   | e Ind.                                 |
| BLUE CROSS (TEXA   | AS)   |   |  |                                    | Occupancy Rate  | 69.4%                                  |
| Balance S  | ·hoot   | Income  | Statement  |                                    | Length of Stay  | 400.0                                  |
|  | neet  |   | Statement  |                                    | ,   | 460.6                                  |
| Current Assets   |   | Total Charges   | 4,015,706  |                                    | Average Wages   | 19.18                                  |
| Current Assets Fixed Assets                                |   | Total Charges Contract Allowance  |  | 25.1%                              |   |  |
|  | 8,833,657   | <u> </u>  | 4,015,706  |                                    | Average Wages   | 19.18                                  |
| Fixed Assets   | 8,833,657<br>1,126,963                                | Contract Allowance  | 4,015,706<br>1,009,184                                       | 74.9%                              | Average Wages Skilled Nursing   | 19.18<br>86.9%                         |
| Fixed Assets Other Assets                                  | 8,833,657<br>1,126,963<br>0                           | Contract Allowance Operating Revenue                                    | 4,015,706<br>1,009,184<br>3,006,522                          | 74.9%<br>115.7%                    | Average Wages Skilled Nursing Ancillary Service                               | 19.18<br>86.9%<br>13.1%                |
| Fixed Assets Other Assets Total Assets                     | 8,833,657<br>1,126,963<br>0<br>9,960,620              | Contract Allowance Operating Revenue Operating Expense                  | 4,015,706<br>1,009,184<br>3,006,522<br>3,477,709             | 74.9%<br>115.7%<br>-15.7%          | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 19.18<br>86.9%<br>13.1%<br>1.0         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 8,833,657<br>1,126,963<br>0<br>9,960,620<br>9,045,523 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,015,706<br>1,009,184<br>3,006,522<br>3,477,709<br>-471,187 | 74.9%<br>115.7%<br>-15.7%<br>38.2% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 19.18<br>86.9%<br>13.1%<br>1.0<br>41.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676313 LAREDO N        | IURSING AND R | EHABILITATION CEI  | NTER             |        | Nonprofit - Church |               |
|------------------------|---------------|--------------------|------------------|--------|--------------------|---------------|
| LAREDO NURSING A       | AND REHABILIT | ATION 6/30/2020 3  | 366 Days Settled |        |                    |               |
| LAREDO, TX 78041       |               |                    |                  |        | CR Beds 120 POS E  | seds 0        |
| WEBB                   |               |                    |                  |        | Key Performana     | ce Ind.       |
| TRAILBLAZER (TEX       | AS)           |                    |                  |        | Occupancy Rate     | 81.4%         |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 168.7         |
| Current Assets         | 1,137,162     | Total Charges      | 10,661,235       |        | Average Wages      | 17.25         |
| Fixed Assets           | 0             | Contract Allowance | 996,724          | 9.3%   | Skilled Nursing    | 69.1%         |
| Other Assets           | 0             | Operating Revenue  | 9,664,511        | 90.7%  | Ancillary Service  | 30.9%         |
| Total Assets           | 1,137,162     | Operating Expense  | 8,334,694        | 86.2%  | Current Ratio      | 0.9           |
| Current Liabilities    | 1,276,058     | Operating Margin   | 1,329,817        | 13.8%  | Days to Collect    | 43.1          |
| Long Term Liabilities  | 0             | Other Income       | 134,011          | 1.4%   | Avg Payment Days   | 56.0          |
| Total Equity           | -138,896      | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%          |
| Total Liab. and Equity | 1,137,162     | Net Profit or Loss | 1,463,828        | 15.1%  | Return on Equity   | -<br>1,053.9% |
| 675519 LARKSPUI        | R             |                    |                  |        | Nonprofit - Church |               |
| LARKSPUR               |               | 12/31/2020         | 366 Days Settled | I      |                    |               |
| LUFKIN, TX 75904       |               |                    |                  |        | CR Beds 92 POS E   | seds 0        |
| ANGELINA               |               |                    |                  |        | Key Performana     | ce Ind.       |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 80.1%         |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 93.4          |
| Current Assets         | 1,024,368     | Total Charges      | 8,945,990        |        | Average Wages      | 19.70         |
| Fixed Assets           | 0             | Contract Allowance | 2,253,578        | 25.2%  | Skilled Nursing    | 72.6%         |
| Other Assets           | 0             | Operating Revenue  | 6,692,412        | 74.8%  | Ancillary Service  | 27.4%         |
| Total Assets           | 1,024,368     | Operating Expense  | 6,847,201        | 102.3% | Current Ratio      | 4.3           |
| Current Liabilities    | 236,282       | Operating Margin   | -154,789         | -2.3%  | Days to Collect    | 19.1          |
| Long Term Liabilities  | 0             | Other Income       | 795,923          | 11.9%  | Avg Payment Days   | 4.5           |
| Total Equity           | 788,086       | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%          |
| . otal Equity          |               |                    |                  |        |                    |               |
| Total Liab. and Equity | 1,024,368     | Net Profit or Loss | 633,532          | 9.5%   | Return on Equity   | 80.4%         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676465 LAS ALTU  | RAS NURSING  | & TRANSITIONAL CA  | RE   |  | Proprietary - Partnershi   | р  |
|--|--|--|--|--|--|--|
| LAS ALTURAS NURS   | SING & TRANSI  | TIONAL 12/31/2020  | 366 Days Settled   | I  |  |  |
| LAREDO, TX 78041   |  |  |  |  | CR Beds 138 POS B  | eds 0  |
| WEBB   |  |  |  |  | Key Performana   | ce Ind.  |
| NOVITAS (TEXAS)  |  |  |  |  | Occupancy Rate   | 57.5%  |
| Balance S  | Sheet  | Income   | Statement  |  | Length of Stay   | 170.0  |
| Current Assets   | 2,995,088  | Total Charges  | 12,137,492   |  | Average Wages  | 16.80  |
| Fixed Assets   | 190,601  | Contract Allowance   | 2,948,298  | 24.3%                                      | Skilled Nursing  | 71.9%  |
| Other Assets   | 761  | Operating Revenue  | 9,189,194  | 75.7%                                      | Ancillary Service  | 28.1%  |
| Total Assets   | 3,186,450  | Operating Expense  | 8,422,507  | 91.7%                                      | Current Ratio  | 0.9  |
| Current Liabilities  | 3,185,139  | Operating Margin   | 766,687  | 8.3%                                       | Days to Collect  | 45.4   |
| Long Term Liabilities  | 229,773  | Other Income   | 355,784  | 3.9%                                       | Avg Payment Days   | 21.7   |
| Total Equity   | -228,462   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 506.1%   |
|  | 0.400.450  | ·  |  |  |  | 404.00   |
| Total Liab. and Equity   | 3,186,450  | Net Profit or Loss   | 1,122,471  | 12.2%                                      | Return on Equity   | -491.3%  |
| Total Liab. and Equity 676464 LAS BRISA  |  | Net Profit or Loss  TION AND WELLNES   |  | 12.2%                                      | Proprietary - Other  | -491.3%  |
| 676464 LAS BRISA<br>LAS BRISAS REHAE   | AS REHABILITA BILITATION AND   | TION AND WELLNES   |  | 12.2%                                      |  | -491.3%  |
| 676464 LAS BRISA   | AS REHABILITA BILITATION AND   | TION AND WELLNES   | S SUITES   | 12.2%                                      |  |  |
| 676464 LAS BRISA<br>LAS BRISAS REHAE<br>WELLNESS SUITES  | AS REHABILITA BILITATION AND   | TION AND WELLNES   | S SUITES   | 12.2%                                      | Proprietary - Other  | eds 0  |
| 676464 LAS BRISA<br>LAS BRISAS REHAE<br>WELLNESS SUITES<br>IRVING, TX 75038  | AS REHABILITA BILITATION AND   | TION AND WELLNES   | S SUITES   | 12.2%                                      | Proprietary - Other  CR Beds 128 POS B   | eds 0  |
| 676464 LAS BRISA<br>LAS BRISAS REHAE<br>WELLNESS SUITES<br>IRVING, TX 75038<br>DALLAS  | AS REHABILITA BILITATION AND   | 5/31/2020 3  | S SUITES   | 12.2%                                      | Proprietary - Other  CR Beds 128 POS B  Key Performana   | eds 0<br>ce Ind.   |
| 676464 LAS BRISA<br>LAS BRISAS REHAE<br>WELLNESS SUITES<br>IRVING, TX 75038<br>DALLAS<br>NOVITAS (TEXAS)   | AS REHABILITA BILITATION AND   | 5/31/2020 3  | S SUITES<br>666 Days Settled                                 | 12.2%                                      | Proprietary - Other  CR Beds 128 POS B  Key Performana  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>36.8%                             |
| 676464 LAS BRISA<br>LAS BRISAS REHAE<br>WELLNESS SUITES<br>IRVING, TX 75038<br>DALLAS<br>NOVITAS (TEXAS)<br>Balance S  | AS REHABILITA BILITATION AND   | TION AND WELLNES 5/31/2020 3   | S SUITES 666 Days Settled Statement                          | 31.9%                                      | Proprietary - Other  CR Beds 128 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>36.8%<br>183.2                    |
| LAS BRISAS REHAE WELLNESS SUITES IRVING, TX 75038 DALLAS NOVITAS (TEXAS)  Balance S  Current Assets  | AS REHABILITA BILITATION AND Sheet 783,576   | TION AND WELLNES 5/31/2020 3 Income Total Charges  | S SUITES  666 Days Settled  Statement  6,631,708             | 31.9%                                      | Proprietary - Other  CR Beds 128 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>36.8%<br>183.2<br>20.98           |
| LAS BRISAS REHAE WELLNESS SUITES IRVING, TX 75038 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | Sheet 783,576 115,773  | Income Total Charges Contract Allowance Operating Revenue                                    | S SUITES  666 Days Settled  Statement  6,631,708  2,118,247  | 31.9%<br>68.1%                             | Proprietary - Other  CR Beds 128 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0<br><b>ce Ind.</b> 36.8% 183.2 20.98                    |
| LAS BRISAS REHAE WELLNESS SUITES IRVING, TX 75038 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS REHABILITA  BILITATION AND  Sheet  783,576  115,773  183,481  | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 6,631,708 2,118,247 4,513,461                      | 31.9%<br>68.1%<br>143.8%                   | Proprietary - Other  CR Beds 128 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | seds 0 <b>ce Ind.</b> 36.8%  183.2  20.98  49.8%  50.2%      |
| LAS BRISAS REHAE WELLNESS SUITES IRVING, TX 75038 DALLAS NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                              | AS REHABILITA BILITATION AND The state of th | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,631,708 2,118,247 4,513,461 6,488,478            | 31.9%<br>68.1%<br>143.8%<br>-43.8%         | Proprietary - Other  CR Beds 128 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | seds 0 <b>ce Ind.</b> 36.8%  183.2  20.99  49.8%  50.2%  0.3 |
| LAS BRISAS REHAE WELLNESS SUITES IRVING, TX 75038 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 783,576<br>115,773<br>183,481<br>1,082,830<br>2,260,420  | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,631,708 2,118,247 4,513,461 6,488,478 -1,975,017 | 31.9%<br>68.1%<br>143.8%<br>-43.8%<br>0.5% | Proprietary - Other  CR Beds 128 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 <b>ce Ind.</b> 36.8%  183.2  20.98  49.8%  50.2%  61.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676328 LAS COLIN       | IAS OF WESTO | VER                |                  |        | Nonprofit - Church  |         |
|------------------------|--------------|--------------------|------------------|--------|---------------------|---------|
| LAS COLINAS OF W       | ESTOVER      | 9/30/2020          | 366 Days Settled |        |                     |         |
| SAN ANTONIO, TX 7      | 8251         |                    |                  |        | CR Beds 140 POS B   | eds 0   |
| BEXAR                  |              |                    |                  |        | Key Performana      | ce Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate      | 75.3%   |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay      | 134.9   |
| Current Assets         | 2,619,307    | Total Charges      | 9,423,570        |        | Average Wages       | 18.49   |
| Fixed Assets           | 0            | Contract Allowance | 1,518,195        | 16.1%  | Skilled Nursing     | 83.3%   |
| Other Assets           | 0            | Operating Revenue  | 7,905,375        | 83.9%  | Ancillary Service   | 16.7%   |
| Total Assets           | 2,619,307    | Operating Expense  | 8,713,472        | 110.2% | Current Ratio       | 3.5     |
| Current Liabilities    | 744,785      | Operating Margin   | -808,097         | -10.2% | Days to Collect     | 41.0    |
| Long Term Liabilities  | 0            | Other Income       | 1,306,025        | 16.5%  | Avg Payment Days    | 23.3    |
| Total Equity           | 1,874,522    | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 0.0%    |
| Total Liab. and Equity | 2,619,307    | Net Profit or Loss | 490,191          | 6.2%   | Return on Equity    | 26.2%   |
| 676288 LAS PALM        | AS           |                    |                  |        | Government - County |         |
| LAS PALMAS             |              | 12/31/2020         | 366 Days Settled | ł      |                     |         |
| COTULLA, TX 78014      |              |                    |                  |        | CR Beds 60 POS B    | eds 0   |
| LA SALLE               |              |                    |                  |        | Key Performana      | ce Ind. |
| TRAILBLAZER (TEXA      | AS)          |                    |                  |        | Occupancy Rate      | 86.6%   |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay      | 95.1    |
| Current Assets         | 427,410      | Total Charges      | 5,602,754        |        | Average Wages       | 18.37   |
| Fixed Assets           | 2,937,284    | Contract Allowance | 817,097          | 14.6%  | Skilled Nursing     | 72.3%   |
| Other Assets           | 0            | Operating Revenue  | 4,785,657        | 85.4%  | Ancillary Service   | 27.7%   |
| Total Assets           | 3,364,694    | Operating Expense  | 5,039,154        | 105.3% | Current Ratio       | 0.8     |
| Current Liabilities    | 520,554      | Operating Margin   | -253,497         | -5.3%  | Days to Collect     | 32.7    |
| Long Term Liabilities  | 2,698,000    | Other Income       | 675,952          | 14.1%  | Avg Payment Days    | 37.8    |
| Total Equity           | 146,140      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 4.6%    |
| Total Liab. and Equity | 3,364,694    | Net Profit or Loss | 422,455          | 8.8%   | Return on Equity    | 289.1%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675415 LAS PALM        | AS HEALTHCA   | RE CENTER          |                  |        | Proprietary - Corporation | n        |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|----------|
| LAS PALMAS HEALT       | THCARE CENTE  | R 9/30/2020 3      | 366 Days Settled |        |                           |          |
| MCALLEN, TX 78503      | 3             |                    |                  |        | CR Beds 120 POS E         | seds 0   |
| HIDALGO                |               |                    |                  |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 81.9%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 97.5     |
| Current Assets         | 504,716       | Total Charges      | 16,522,267       |        | Average Wages             | 23.56    |
| Fixed Assets           | 14,148,005    | Contract Allowance | 7,428,442        | 45.0%  | Skilled Nursing           | 82.9%    |
| Other Assets           | 226,833       | Operating Revenue  | 9,093,825        | 55.0%  | Ancillary Service         | 17.1%    |
| Total Assets           | 14,879,554    | Operating Expense  | 9,758,431        | 107.3% | Current Ratio             | 0.3      |
| Current Liabilities    | 1,874,975     | Operating Margin   | -664,606         | -7.3%  | Days to Collect           | 22.2     |
| Long Term Liabilities  | 3,532,523     | Other Income       | 1,164,140        | 12.8%  | Avg Payment Days          | 64.2     |
| Total Equity           | 9,472,056     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 12.1%    |
| Total Liab. and Equity | 14,879,554    | Net Profit or Loss | 499,534          | 5.5%   | Return on Equity          | 5.3%     |
| 676393 LAS VENTA       | ANAS DE SOCO  | ORRO               |                  |        | Nonprofit - Church        |          |
| LAS VENTANAS DE        | SOCORRO       | 5/31/2020          | 366 Days Settled |        |                           |          |
| SOCORRO, TX 7992       | 7             |                    |                  |        | CR Beds 126 POS E         | seds 0   |
| EL PASO                |               |                    |                  |        | Key Performana            | ce Ind.  |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate            | 70.2%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 123.0    |
| Current Assets         | 796,803       | Total Charges      | 9,991,978        |        | Average Wages             | 19.61    |
| Fixed Assets           | 72,284        | Contract Allowance | 2,364,144        | 23.7%  | Skilled Nursing           | 56.1%    |
| Other Assets           | 185,376       | Operating Revenue  | 7,627,834        | 76.3%  | Ancillary Service         | 43.9%    |
| Total Assets           | 1,054,463     | Operating Expense  | 7,730,669        | 101.3% | Current Ratio             | 0.9      |
| Current Liabilities    | 844,819       | Operating Margin   | -102,835         | -1.3%  | Days to Collect           | 38.1     |
| Long Term Liabilities  | 122,034       | Other Income       | 285,114          | 3.7%   | Avg Payment Days          | 16.4     |
| Total Equity           | 87,610        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1,623.8% |
| Total Liab. and Equity | 1,054,463     | Net Profit or Loss | 182,279          | 2.4%   | Return on Equity          | 208.1%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675495 LAUREL C  | OURT   |  |   |  | Nonprofit - Church   |  |
|--|--|--|---|--|--|--|
| LAUREL COURT   |  | 9/30/2020 3  | 366 Days Settled  |  |  |  |
| ALVIN, TX 77511  |  |  |   |  | CR Beds 125 POS B  | eds 0  |
| BRAZORIA   |  |  |   |  | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |   |  | Occupancy Rate   | 58.7%  |
| Balance S  | heet   | Income   | Statement   |  | Length of Stay   | 103.7  |
| Current Assets   | 3,523,172  | Total Charges  | 8,944,051   |  | Average Wages  | 20.96  |
| Fixed Assets   | 0  | Contract Allowance   | 2,107,498   | 23.6%                                      | Skilled Nursing  | 75.0%  |
| Other Assets   | 0  | Operating Revenue  | 6,836,553   | 76.4%                                      | Ancillary Service  | 25.0%  |
| Total Assets   | 3,523,172  | Operating Expense  | 7,227,383   | 105.7%                                     | Current Ratio  | 10.2   |
| Current Liabilities  | 346,322  | Operating Margin   | -390,830  | -5.7%                                      | Days to Collect  | 105.2  |
| Long Term Liabilities  | 0  | Other Income   | 793,748   | 11.6%                                      | Avg Payment Days   | 6.4  |
| Total Equity   | 3,176,850  | Other Expense  | 0   | 0.0%                                       | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity   | 3,523,172  | Net Profit or Loss   | 396,847   | 5.8%                                       | Return on Equity   | 12.5%  |
| 675701 LAWRENC   | E STREET HEA   | LTH CARE CENTER  |   |  | Nonprofit - Other  |  |
|  |  |  |   |  |  |  |
| LAWRENCE STREET CENTER   | T HEALTH CARE  | 12/31/2020   | 366 Days Settled  | I  |  |  |
|  |  | 12/31/2020   | 366 Days Settled  | I  | CR Beds 150 POS B  | eds 0  |
| CENTER   |  | E 12/31/2020   | 366 Days Settled  | I  | CR Beds 150 POS B  |  |
| CENTER TOMBALL, TX 77375   |  |  | 366 Days Settled  | I  |  |  |
| CENTER TOMBALL, TX 77375 HARRIS  | CIANS SERVICE  |  | 366 Days Settled  | I  | Key Performana   | ce Ind.  |
| CENTER TOMBALL, TX 77375 HARRIS WISCONSIN PHYSIC   | CIANS SERVICE  |  | ·   | I  | Key Performana Occupancy Rate  | <b>ce Ind.</b> 46.0%                             |
| CENTER TOMBALL, TX 77375 HARRIS WISCONSIN PHYSIC Balance S   | CIANS SERVICE  | Income   | Statement   |  | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 46.0% 129.4                       |
| CENTER TOMBALL, TX 77375 HARRIS WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>heet<br>-133,899                                  | Income<br>Total Charges  | • <b>Statement</b><br>7,827,791                                     | 21.8%                                      | Key Performana Occupancy Rate Length of Stay Average Wages   | ce Ind.<br>46.0%<br>129.4<br>21.34               |
| CENTER TOMBALL, TX 77375 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>heet<br>-133,899<br>0                             | Income Total Charges Contract Allowance  | Statement<br>7,827,791<br>1,710,134                                 | 21.8%<br>78.2%                             | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind. 46.0% 129.4 21.34 74.2%                  |
| CENTER TOMBALL, TX 77375 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE    heet  | Income Total Charges Contract Allowance Operating Revenue                                    | 5 <b>Statement</b> 7,827,791 1,710,134 6,117,657                    | 21.8%<br>78.2%<br>106.8%                   | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 46.0% 129.4 21.34 74.2% 25.8%            |
| CENTER TOMBALL, TX 77375 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE theet -133,899 0 1,248,893 1,114,994                 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5 <b>Statement</b> 7,827,791 1,710,134 6,117,657 6,535,829          | 21.8%<br>78.2%<br>106.8%<br>-6.8%          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 46.0% 129.4 21.34 74.2% 25.8% (0.1)      |
| CENTER TOMBALL, TX 77375 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  theet  -133,899  0  1,248,893  1,114,994  1,984,691 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5 <b>Statement</b> 7,827,791 1,710,134 6,117,657 6,535,829 -418,172 | 21.8%<br>78.2%<br>106.8%<br>-6.8%<br>11.2% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 46.0% 129.4 21.34 74.2% 25.8% (0.1) 44.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | CAL CENTER                                |  |  |   | Proprietary - Corporation  | on  |
|--|---|--|--|---|--|---|
| LBJ MEDICAL CENT   | ER  | 12/31/2020   | 99 Days *Settled   |   |  |   |
| JOHNSON CITY, TX   |   |  |  |   | CR Beds 60 POS E   | Beds 0  |
| Invalid POS FIPS Co  | des                                       |  |  |   | Key Performana   | ce Ind.                                       |
|  |   |  |  |   | Occupancy Rate   | 60.6%   |
| Balance S  | Sheet                                     | Income   | Statement  |   | Length of Stay   | 1,337.8                                       |
| Current Assets   | 1,716,848                                 | Total Charges  | 1,218,466  |   | Average Wages  | 18.88   |
| Fixed Assets   | 22,717                                    | Contract Allowance   | 384,701  | 31.6%                                       | Skilled Nursing  | 84.4%   |
| Other Assets   | 0   | Operating Revenue  | 833,765  | 68.4%                                       | Ancillary Service  | 15.6%   |
| Total Assets   | 1,739,565                                 | Operating Expense  | 786,342  | 94.3%                                       | Current Ratio  | 1.1   |
| Current Liabilities  | 1,617,650                                 | Operating Margin   | 47,423   | 5.7%  | Days to Collect  | 82.5  |
| Long Term Liabilities  | 72,999                                    | Other Income   | 71,048   | 8.5%  | Avg Payment Days   | 7.4   |
| Total Equity   | 48,916                                    | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 277.1%  |
| Total Liab. and Equity   | 1,739,565                                 | Net Profit or Loss   | 118,471  | 14.2%                                       | Return on Equity   | 242.2%  |
| 676474 LE REVE R   | REHABILITATIO                             | N & MEMORY CARE  |  |   | Proprietary - Partnersh  | p   |
|  |   |  |  |   |  |   |
| LE REVE REHABILIT  | TATION & MEMO                             | DRY 12/31/2020   | 366 Days Settled   |   |  |   |
|  | TATION & MEMC                             | PRY 12/31/2020   | 366 Days Settled   |   | CR Beds 108 POS E  | Beds 0  |
| CARE   | ΓΑΤΙΟΝ & MEMC                             | PRY 12/31/2020   | 366 Days Settled   |   | CR Beds 108 POS E  |   |
| CARE DALLAS, TX 75228  | ΓΑΤΙΟΝ & MEMC                             | PRY 12/31/2020   | 366 Days Settled   |   |  |   |
| CARE DALLAS, TX 75228 DALLAS   |   |  | 366 Days Settled   |   | Key Performana   | ce Ind.                                       |
| CARE DALLAS, TX 75228 DALLAS NOVITAS (TEXAS)   | Sheet                                     |  | ·  |   | Key Performana Occupancy Rate  | <b>ce Ind.</b> 12.7%                          |
| CARE DALLAS, TX 75228 DALLAS NOVITAS (TEXAS) Balance S   | Sheet                                     | Income   | Statement  |   | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 12.7% 44.6                     |
| CARE DALLAS, TX 75228 DALLAS NOVITAS (TEXAS) Balance S Current Assets  | Sheet<br>798,111                          | Income<br>Total Charges  | • <b>Statement</b><br>2,679,067                              | 22.4%                                       | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 12.7% 44.6 9.46                |
| CARE DALLAS, TX 75228 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | <b>Sheet</b><br>798,111<br>0              | Income Total Charges Contract Allowance  | 2,679,067<br>600,846   | 22.4%<br>77.6%                              | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind. 12.7% 44.6 9.46 100.0%                |
| CARE DALLAS, TX 75228 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | <b>Sheet</b> 798,111 0 0                  | Income Total Charges Contract Allowance Operating Revenue                                    | 2,679,067<br>600,846<br>2,078,221                            | 22.4%<br>77.6%<br>154.5%                    | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 12.7% 44.6 9.46 100.0% 0.0%           |
| CARE DALLAS, TX 75228 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 798,111<br>0<br>0<br>798,111              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,679,067<br>600,846<br>2,078,221<br>3,211,834               | 22.4%<br>77.6%<br>154.5%<br>-54.5%          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 12.7% 44.6 9.46 100.0% 0.0% 0.7       |
| CARE DALLAS, TX 75228 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 798,111<br>0<br>0<br>798,111<br>1,162,675 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,679,067<br>600,846<br>2,078,221<br>3,211,834<br>-1,133,613 | 22.4%<br>77.6%<br>154.5%<br>-54.5%<br>34.8% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 12.7% 44.6 9.46 100.0% 0.0% 0.7 143.7 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676092 LEGACY A  | T JACKSONVIL                           | LE  |  |                                   | Nonprofit - Church  |                              |
|--|--|---|--|-----------------------------------|---|------------------------------|
| LEGACY AT JACKSO   | ONVILLE                                | 6/30/2020 3   | 866 Days Settled                         |                                   |   |                              |
| JACKSONVILLE, TX   | 75766                                  |   |  |                                   | CR Beds 101 POS Be  | eds 0                        |
| CHEROKEE   |  |   |  |                                   | Key Performanad   | e Ind.                       |
| BLUE CROSS (TEXA   | AS)                                    |   |  |                                   | Occupancy Rate  | 84.7%                        |
| Balance S  | heet                                   | Income  | Statement                                |                                   | Length of Stay  | 184.1                        |
| Current Assets   | 683,926                                | Total Charges   | 6,046,926                                |                                   | Average Wages   | 18.15                        |
| Fixed Assets   | 0                                      | Contract Allowance  | 0  | 0.0%                              | Skilled Nursing   | 89.6%                        |
| Other Assets   | 29,511                                 | Operating Revenue   | 6,046,926                                | 100.0%                            | Ancillary Service   | 10.4%                        |
| Total Assets   | 713,437                                | Operating Expense   | 6,278,866                                | 103.8%                            | Current Ratio   | 1.1                          |
| Current Liabilities  | 624,180                                | Operating Margin  | -231,940                                 | -3.8%                             | Days to Collect   | 41.3                         |
| Long Term Liabilities                                      | 89,257                                 | Other Income  | 231,940                                  | 3.8%                              | Avg Payment Days  | 26.1                         |
| Total Equity   | 0                                      | Other Expense   | 0  | 0.0%                              | Depreciation Rate   | 0.0%                         |
| Total Liab. and Equity                                     | 713,437                                | Net Profit or Loss  | 0  | 0.0%                              | Return on Equity  | 0.0%                         |
| 675998 LEGACY A  | T TOWN CREEK                           | <b>〈</b>  |  |                                   | Nonprofit - Church  |                              |
| LEGACY AT TOWN (   | CREEK                                  | 9/30/2020 3   | 866 Days Settled                         |                                   |   |                              |
| PALESTINE, TX 7580   | 01                                     |   |  |                                   | CR Beds 199 POS Bo  | eds 0                        |
| ANDERSON   |  |   |  |                                   | Key Performanad   | e Ind.                       |
| WISCONSIN PHYSIC   | CIANS SERVICE                          |   |  |                                   | Occupancy Rate  | 71.0%                        |
| Balance S  | heet                                   | Income  | Statement                                |                                   | Length of Stay  | 199.0                        |
| 0  |  |   |  |                                   |   |                              |
| Current Assets   | 2,006,459                              | Total Charges   | 10,480,998                               |                                   | Average Wages   | 14.18                        |
| Fixed Assets   | 2,006,459<br>0                         | Total Charges  Contract Allowance                                       | 10,480,998<br>0                          | 0.0%                              | Average Wages Skilled Nursing                                   | 14.18<br>93.1%               |
|  |  | 9   |  |                                   |   |                              |
| Fixed Assets   | 0                                      | Contract Allowance  | 0  | 100.0%                            | Skilled Nursing   | 93.1%                        |
| Fixed Assets Other Assets                                  | 190,212                                | Contract Allowance Operating Revenue                                    | 10,480,998                               | 100.0%<br>100.3%                  | Skilled Nursing Ancillary Service                               | 93.1%<br>6.9%                |
| Fixed Assets Other Assets Total Assets                     | 0<br>190,212<br>2,196,671              | Contract Allowance Operating Revenue Operating Expense                  | 10,480,998<br>10,508,191                 | 100.0%<br>100.3%<br>-0.3%         | Skilled Nursing Ancillary Service Current Ratio                 | 93.1%<br>6.9%<br>0.9         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 0<br>190,212<br>2,196,671<br>2,193,065 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 0<br>10,480,998<br>10,508,191<br>-27,193 | 100.0%<br>100.3%<br>-0.3%<br>0.3% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 93.1%<br>6.9%<br>0.9<br>35.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455351 LEGACY N   | URSING AND R   | EHABILITATION  |   |   | Proprietary - Other  |  |
|---|--|--|---|---|--|--|
| LEGACY NURSING A  | AND REHABILIT  | ATION 12/31/2020   | 366 Days Settled  | d   |  |  |
| BRYAN, TX 77802   |  |  |   |   | CR Beds 124 POS B  | eds 0  |
| BRAZOS  |  |  |   |   | Key Performanad  | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |   | Occupancy Rate   | 68.3%  |
| Balance S   | heet   | Income   | Statement   |   | Length of Stay   | 172.3  |
| Current Assets  | 3,040,975  | Total Charges  | 7,074,163   |   | Average Wages  | 20.85  |
| Fixed Assets  | 30,738   | Contract Allowance   | 0   | 0.0%  | Skilled Nursing  | 78.4%  |
| Other Assets  | 22,947   | Operating Revenue  | 7,074,163   | 100.0%                                      | Ancillary Service  | 21.6%  |
| Total Assets  | 3,094,660  | Operating Expense  | 7,835,835   | 110.8%                                      | Current Ratio  | 1.2  |
| Current Liabilities   | 2,564,574  | Operating Margin   | -761,672  | -10.8%                                      | Days to Collect  | 70.6   |
| Long Term Liabilities   | 0  | Other Income   | 1,442,663   | 20.4%                                       | Avg Payment Days   | 13.5   |
| Total Equity  | 530,086  | Other Expense  | 0   | 0.0%  | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity  | 3,094,660  | Net Profit or Loss   | 680,991   | 9.6%  | Return on Equity   | 128.5%   |
| 676174 LEGACY N   | URSING AND R   | EHABILITATION  |   |   | Proprietary - Other  |  |
| LEGACY NURSING A  | AND REHABILIT  | ATION 12/31/2020   | 366 Days Settled  | t   |  |  |
| CAMERON, TX 76520   |  |  |   |   |  |  |
|   | 0  |  |   |   | CR Beds 104 POS B  | eds 0  |
| MILAM   | 0  |  |   |   | CR Beds 104 POS B  |  |
| MILAM BLUE CROSS (TEXA  |  |  |   |   |  | ce Ind.  |
|   | AS)  | Income   | Statement   |   | Key Performana   | ce Ind.<br>42.2%   |
| BLUE CROSS (TEXA  | AS)<br>heet  | <b>Income</b> Total Charges  | <b>Statement</b> 3,547,391  |   | Key Performanao<br>Occupancy Rate  | <b>ce Ind.</b><br>42.2%<br>150.3                         |
| BLUE CROSS (TEXA  | AS)<br>heet  |  |   | 0.0%  | Key Performanae<br>Occupancy Rate<br>Length of Stay  | 42.2%<br>150.3<br>18.44                                  |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets   | AS)<br>heet<br>1,196,790                                 | Total Charges  | 3,547,391   |   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 42.2%<br>150.3<br>18.44<br>67.0%                         |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets   | AS)  heet  1,196,790  49,666                             | Total Charges  Contract Allowance  | 3,547,391   | 100.0%                                      | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | 42.2%<br>150.3<br>18.44<br>67.0%<br>33.0%                |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets   | AS)  theet  1,196,790  49,666  166,493                   | Total Charges  Contract Allowance  Operating Revenue   | 3,547,391   | 100.0%<br>121.2%                            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | 42.2%<br>150.3<br>18.44<br>67.0%<br>33.0%                |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets   | AS) theet 1,196,790 49,666 166,493 1,412,949             | Total Charges Contract Allowance Operating Revenue Operating Expense   | 3,547,391<br>0<br>3,547,391<br>4,298,790                          | 100.0%<br>121.2%<br>-21.2%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | 42.2%<br>150.3<br>18.44<br>67.0%<br>33.0%<br>0.7         |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities            | 1,196,790<br>49,666<br>166,493<br>1,412,949              | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin                           | 3,547,391<br>0<br>3,547,391<br>4,298,790<br>-751,399              | 100.0%<br>121.2%<br>-21.2%<br>34.6%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect                  | 42.2%<br>150.3<br>18.44<br>67.0%<br>33.0%<br>0.7<br>70.8 |
| BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities  Long Term Liabilities | 1,196,790<br>49,666<br>166,493<br>1,412,949<br>1,729,917 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income Other Expense | 3,547,391<br>0<br>3,547,391<br>4,298,790<br>-751,399<br>1,228,143 | 100.0%<br>121.2%<br>-21.2%<br>34.6%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days |  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 0/0010 LEGACTR   | EHABILITATION   | N AND LIVING   |   |   | Nonprofit - Church  |   |
|--|---|--|---|---|---|---|
| LEGACY REHABILIT   | ATION AND LIV   | ING 12/31/2020   | 366 Days Settled  | d   |   |   |
| AMARILLO, TX 7910  | 9   |  |   |   | CR Beds 150 POS B   | eds 0                                     |
| RANDALL  |   |  |   |   | Key Performanad   | e Ind.                                    |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |   |   | Occupancy Rate  | 64.2%                                     |
| Balance S  | heet  | Income   | Statement   |   | Length of Stay  | 137.8                                     |
| Current Assets   | 8,840,563   | Total Charges  | 11,910,334  |   | Average Wages   | 22.63                                     |
| Fixed Assets   | 1,083,569   | Contract Allowance   | 769,999   | 6.5%                                      | Skilled Nursing   | 55.8%                                     |
| Other Assets   | 4,630,238   | Operating Revenue  | 11,140,335  | 93.5%                                     | Ancillary Service   | 44.2%                                     |
| Total Assets   | 14,554,370  | Operating Expense  | 9,461,115   | 84.9%                                     | Current Ratio   | 4.1                                       |
| Current Liabilities  | 2,144,988   | Operating Margin   | 1,679,220   | 15.1%                                     | Days to Collect   | 38.6                                      |
| Long Term Liabilities  | 4,656,529   | Other Income   | 8,184   | 0.1%                                      | Avg Payment Days  | 22.9                                      |
| Total Equity   | 7,752,853   | Other Expense  | 0   | 0.0%                                      | Depreciation Rate   | 35.9%                                     |
| Total Liab. and Equity   | 14,554,370  | Net Profit or Loss   | 1,685,356   | 15.1%                                     | Return on Equity  | 21.7%                                     |
| 675501 LEGACY W  | EST REHABILI  | TATION AND HEALT   | HCARE   |   | Proprietary - Other   |   |
| 1  |   |  | IIOAKL  |   | Trophotory Other  |   |
| LEGACY WEST REH<br>HEALTHCARE  | IABILITATION A  |  | 366 Days Settled  | d   | Tropholary Carlor   |   |
|  |   |  |   | d   | CR Beds 148 POS B   | eds 0                                     |
| HEALTHCARE   |   |  |   | d   |   |   |
| HEALTHCARE<br>CORSICANA, TX 751  | 110   |  |   | d   | CR Beds 148 POS B   |   |
| HEALTHCARE<br>CORSICANA, TX 751<br>NAVARRO   | 110<br>AS)  | ND 12/31/2020  |   | d   | CR Beds 148 POS B <b>Key Performana</b>   | e Ind.                                    |
| HEALTHCARE CORSICANA, TX 751 NAVARRO TRAILBLAZER (TEXA   | AS)   | ND 12/31/2020  | 366 Days Settled  | d   | CR Beds 148 POS B <b>Key Performana</b> Occupancy Rate  | ce Ind.<br>37.2%                          |
| HEALTHCARE CORSICANA, TX 751 NAVARRO TRAILBLAZER (TEXABBIANCE S  | AS)   | ND 12/31/2020<br>Income  | 366 Days Settled  |   | CR Beds 148 POS B  Key Performanae  Occupancy Rate  Length of Stay  | 37.2%<br>152.7                            |
| HEALTHCARE CORSICANA, TX 751 NAVARRO TRAILBLAZER (TEXABLANCE S Current Assets  | 110<br>AS)<br>heet<br>1,747,460                                   | ND 12/31/2020  Income  Total Charges   | 366 Days Settled  Statement 5,293,044                                       | 0.0%                                      | CR Beds 148 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | 37.2%<br>152.7<br>21.26                   |
| HEALTHCARE CORSICANA, TX 751 NAVARRO TRAILBLAZER (TEXABLANCE S Current Assets Fixed Assets   | 110<br>AS)<br>heet<br>1,747,460<br>67,223                         | Income Total Charges Contract Allowance  | 366 Days Settled  • Statement  5,293,044  0                                 | 0.0%<br>100.0%                            | CR Beds 148 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | 37.2%<br>152.7<br>21.26<br>89.0%          |
| HEALTHCARE CORSICANA, TX 751 NAVARRO TRAILBLAZER (TEXABLACE S Current Assets Fixed Assets Other Assets                                   | 110<br>AS)<br>heet<br>1,747,460<br>67,223<br>169,315              | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  • Statement  5,293,044  0  5,293,044                      | 0.0%<br>100.0%<br>109.1%                  | CR Beds 148 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 37.2%<br>152.7<br>21.26<br>89.0%<br>11.0% |
| HEALTHCARE CORSICANA, TX 751 NAVARRO TRAILBLAZER (TEXABLACE S Current Assets Fixed Assets Other Assets Total Assets                      | 110<br>AS)<br>heet<br>1,747,460<br>67,223<br>169,315<br>1,983,998 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  • Statement  5,293,044  0  5,293,044  5,773,104           | 0.0%<br>100.0%<br>109.1%<br>-9.1%         | CR Beds 148 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 21.26<br>89.0%<br>11.0%                   |
| HEALTHCARE CORSICANA, TX 751 NAVARRO TRAILBLAZER (TEXABLANCE S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 110 AS) heet 1,747,460 67,223 169,315 1,983,998 2,603,128         | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  • Statement  5,293,044  0  5,293,044  5,773,104  -480,060 | 0.0%<br>100.0%<br>109.1%<br>-9.1%<br>8.1% | CR Beds 148 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 21.26<br>89.0%<br>11.0%<br>0.7            |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675774 LEGEND H   | EALTHCARE A  | ND REHABILITATION  | I - GREENVILLE   |                                  | Nonprofit - Church  |  |
|---|--|--|--|----------------------------------|---|--|
| LEGEND HEALTHCA<br>REHABILITATION - (   |  | 12/31/2020   | 366 Days Settled   | I                                |   |  |
| GREENVILLE, TX 75   | 402  |  |  |                                  | CR Beds 126 POS E   | seds 0   |
| HUNT  |  |  |  |                                  | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |  |                                  | Occupancy Rate  | 68.6%  |
| Balance S   | Sheet  | Income   | Statement  |                                  | Length of Stay  | 114.2  |
| Current Assets  | 5,660,474  | Total Charges  | 11,365,262   |                                  | Average Wages   | 22.34  |
| Fixed Assets  | 372,940  | Contract Allowance   | -252,748   | -2.2%                            | Skilled Nursing   | 43.9%  |
| Other Assets  | 10,658,102   | Operating Revenue  | 11,618,010   | 102.2%                           | Ancillary Service   | 56.1%  |
| Total Assets  | 16,691,516   | Operating Expense  | 9,755,560  | 84.0%                            | Current Ratio   | 2.8  |
| Current Liabilities   | 2,039,589  | Operating Margin   | 1,862,450  | 16.0%                            | Days to Collect   | 37.9   |
| Long Term Liabilities   | 10,482,992   | Other Income   | 3,317  | 0.0%                             | Avg Payment Days  | 24.5   |
| Total Equity  | 4,168,935  | Other Expense  | 0  | 0.0%                             | Depreciation Rate   | 200.7%   |
| Total Liab. and Equity  | 16,691,516   | Net Profit or Loss   | 1,865,767  | 16.1%                            | Return on Equity  | 44.8%  |
| 676049 LEGEND H   | EALTHCARE A  | ND REHABILITATION  | I - PARIS  |                                  | Nonprofit - Church  |  |
| LEGEND HEALTHCA<br>REHABILITATION - F   |  | 12/31/2020   | 366 Days Settled   | I                                |   |  |
| PARIS, TX 75460   |  |  |  |                                  | CR Beds 120 POS E   | seds 0   |
| LAMAR   |  |  |  |                                  | Key Performana  |  |
| WISCONSIN PHYSIC  |  |  |  |                                  | Rey Feriorillaria   | ce Ind.  |
|   | CIANS SERVICE  |  |  |                                  | Occupancy Rate  | <b>ce Ind.</b> 50.8%                                       |
| Balance S   |  |  | Statement  |                                  |   |  |
|   | Sheet  |  | • <b>Statement</b> 5,541,730                                 |                                  | Occupancy Rate  | 50.8%  |
| Balance S   | Sheet  | Income   |  | -21.8%                           | Occupancy Rate Length of Stay   | 50.8%<br>115.5   |
| Balance S<br>Current Assets   | Sheet<br>-937,938  | Income<br>Total Charges  | 5,541,730  |                                  | Occupancy Rate Length of Stay Average Wages   | 50.8%<br>115.5<br>19.13                                    |
| Balance S Current Assets Fixed Assets   | -937,938<br>6,473  | Income Total Charges Contract Allowance  | 5,541,730  | 121.8%                           | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 50.8%<br>115.5<br>19.13<br>54.2%                           |
| Balance S Current Assets Fixed Assets Other Assets                                  | -937,938<br>6,473<br>4,355,781                           | Income Total Charges Contract Allowance Operating Revenue                                    | 5,541,730<br>-1,210,326<br>6,752,056                         | 121.8%<br>87.0%                  | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 50.8%<br>115.5<br>19.13<br>54.2%<br>45.8%                  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | -937,938<br>6,473<br>4,355,781<br>3,424,316              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,541,730<br>-1,210,326<br>6,752,056<br>5,872,440            | 121.8%<br>87.0%<br>13.0%         | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 50.8%<br>115.5<br>19.13<br>54.2%<br>45.8%<br>(0.6)         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | -937,938<br>6,473<br>4,355,781<br>3,424,316<br>1,447,286 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,541,730<br>-1,210,326<br>6,752,056<br>5,872,440<br>879,616 | 121.8%<br>87.0%<br>13.0%<br>0.1% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 50.8%<br>115.5<br>19.13<br>54.2%<br>45.8%<br>(0.6)<br>63.7 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676029 LEGEND O   | AKS HEALTH A  | AND REHABILITATIO  | N - EULESS  |                                | Nonprofit - Church   |   |
|---|---|--|---|--------------------------------|--|---|
| LEGEND OAKS HEA<br>REHABILITATION - E   |   | 6/30/2020 3  | 366 Days Settled  |                                |  |   |
| EULESS, TX 76040  |   |  |   |                                | CR Beds 140 POS B  | eds 0   |
| TARRANT   |   |  |   |                                | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |                                | Occupancy Rate   | 62.1%   |
| Balance S   | Sheet   | Income   | Statement   |                                | Length of Stay   | 132.5   |
| Current Assets  | 816,425   | Total Charges  | 9,252,181   |                                | Average Wages  | 22.60   |
| Fixed Assets  | 1,031,270   | Contract Allowance   | 310,158   | 3.4%                           | Skilled Nursing  | 60.4%   |
| Other Assets  | 7,821,453   | Operating Revenue  | 8,942,023   | 96.6%                          | Ancillary Service  | 39.6%   |
| Total Assets  | 9,669,148   | Operating Expense  | 8,566,227   | 95.8%                          | Current Ratio  | 0.4   |
| Current Liabilities   | 1,972,402   | Operating Margin   | 375,796   | 4.2%                           | Days to Collect  | 46.6  |
| Long Term Liabilities   | 7,789,960   | Other Income   | 2,380   | 0.0%                           | Avg Payment Days   | 18.5  |
| Total Equity  | -92,931   | Other Expense  | 0   | 0.0%                           | Depreciation Rate  | 82.6%   |
| •   |   |  |   |                                |  | 100.00/   |
| Total Liab. and Equity  | 9,669,431   | Net Profit or Loss   | 378,176   | 4.2%                           | Return on Equity   | -406.9%   |
|   |   | Net Profit or Loss  ARE AND REHABILIT  |   | 4.2%                           | Nonprofit - Church   | -406.9%   |
|   | AKS HEALTHC   | ARE AND REHABILIT  |   | 4.2%                           |  | -406.9%   |
| 676272 LEGEND O   | AKS HEALTHC   | ARE AND REHABILIT  | TATION-KYLE   | 4.2%                           |  |   |
| 676272 LEGEND O  LEGEND OAKS HEA REHABILITATION-KY  | AKS HEALTHC   | ARE AND REHABILIT  | TATION-KYLE   | 4.2%                           | Nonprofit - Church   | eds 0   |
| 676272 LEGEND O  LEGEND OAKS HEA REHABILITATION-KY KYLE, TX 78640   | AKS HEALTHC   | ARE AND REHABILIT  | TATION-KYLE   | 4.2%                           | Nonprofit - Church  CR Beds 126 POS B  | eds 0   |
| 676272 LEGEND O  LEGEND OAKS HEA REHABILITATION-KY KYLE, TX 78640 HAYS  | LTHCARE AND   | 9/30/2020 3  | TATION-KYLE   | 4.2%                           | Nonprofit - Church  CR Beds 126 POS B  Key Performana  | eds 0<br>ce Ind.  |
| 676272 LEGEND O  LEGEND OAKS HEA REHABILITATION-KY KYLE, TX 78640 HAYS NOVITAS (TEXAS)  | LTHCARE AND   | 9/30/2020 3  | GATION-KYLE S66 Days Settled                              | 4.2%                           | Nonprofit - Church  CR Beds 126 POS B  Key Performana  Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>75.6%                            |
| 676272 LEGEND O  LEGEND OAKS HEA REHABILITATION-KY KYLE, TX 78640 HAYS NOVITAS (TEXAS) Balance S  | AKS HEALTHC<br>LTHCARE AND<br>YLE   | ARE AND REHABILIT 9/30/2020 3  | TATION-KYLE 366 Days Settled Statement                    | 4.2%                           | Nonprofit - Church  CR Beds 126 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>75.6%<br>106.3                   |
| 676272 LEGEND O  LEGEND OAKS HEA REHABILITATION-KY KYLE, TX 78640 HAYS NOVITAS (TEXAS) Balance S  Current Assets  | AKS HEALTHC<br>LTHCARE AND<br>YLE<br>Sheet<br>2,646,425                           | 9/30/2020 3  Income  | Statement 11,424,202                                      | 4.8%                           | Nonprofit - Church  CR Beds 126 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind.  75.6%  106.3  22.17                         |
| 676272 LEGEND O  LEGEND OAKS HEA REHABILITATION-KY KYLE, TX 78640 HAYS NOVITAS (TEXAS) Balance S  Current Assets Fixed Assets                           | AKS HEALTHC<br>LTHCARE AND<br>YLE<br>Sheet<br>2,646,425<br>354,741                | 9/30/2020 3  Income  Total Charges  Contract Allowance                                       | Statement 11,424,202 553,027                              | 4.8%                           | Nonprofit - Church  CR Beds 126 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service   | eds 0  ce Ind.  75.6%  106.3  22.17  53.8%                  |
| 676272 LEGEND O  LEGEND OAKS HEA REHABILITATION-KY KYLE, TX 78640 HAYS NOVITAS (TEXAS) Balance S  Current Assets Fixed Assets Other Assets              | AKS HEALTHC<br>ALTHCARE AND<br>YLE<br>Sheet<br>2,646,425<br>354,741<br>10,898,947 | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 11,424,202 553,027 10,871,175                   | 4.8%<br>95.2%<br>91.8%         | Nonprofit - Church  CR Beds 126 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | eds 0 <b>ce Ind.</b> 75.6%  106.3  22.17  53.8%  46.2%  2.0 |
| LEGEND OAKS HEAREHABILITATION-KYKYLE, TX 78640 HAYS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AKS HEALTHC  LTHCARE AND YLE  Sheet  2,646,425  354,741  10,898,947  13,900,113   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 11,424,202 553,027 10,871,175 9,978,266         | 4.8%<br>95.2%<br>91.8%<br>8.2% | Nonprofit - Church  CR Beds 126 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | eds 0 75.6% 106.3 22.17 53.8% 46.2% 2.0 53.0                |
| LEGEND OAKS HEAREHABILITATION-KYKYLE, TX 78640 HAYS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,646,425<br>354,741<br>10,898,947<br>13,900,113<br>1,350,517                     | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 11,424,202 553,027 10,871,175 9,978,266 892,909 | 4.8%<br>95.2%<br>91.8%<br>8.2% | Nonprofit - Church  CR Beds 126 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | eds 0  ce Ind.  75.6%  106.3  22.17  53.8%  46.2%           |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| J. 0230 LLGL!!D 0  | AKS HEALTHC  | ARE AND REHABILIT  | TATION-WEST H   | ΟU                              | Nonprofit - Church  |   |
|--|--|--|---|---------------------------------|---|---|
| LEGEND OAKS HEA<br>REHABILITATION-W  |  | 9/30/2020 3  | 366 Days Settled  |                                 |   |   |
| HOUSTON, TX 7709   | 5  |  |   |                                 | CR Beds 124 POS B   | eds 0                                     |
| HARRIS   |  |  |   |                                 | Key Performana  | e Ind.                                    |
| NOVITAS (TEXAS)  |  |  |   |                                 | Occupancy Rate  | 79.7%                                     |
| Balance S  | heet   | Income   | Statement   |                                 | Length of Stay  | 102.2                                     |
| Current Assets   | 5,004,076  | Total Charges  | 10,571,709  |                                 | Average Wages   | 22.46                                     |
| Fixed Assets   | 399,594  | Contract Allowance   | -268,161  | -2.5%                           | Skilled Nursing   | 56.0%                                     |
| Other Assets   | 8,619,459  | Operating Revenue  | 10,839,870  | 102.5%                          | Ancillary Service   | 44.0%                                     |
| Total Assets   | 14,023,129   | Operating Expense  | 9,265,079   | 85.5%                           | Current Ratio   | 2.5                                       |
| Current Liabilities  | 1,979,074  | Operating Margin   | 1,574,791   | 14.5%                           | Days to Collect   | 33.8                                      |
| Long Term Liabilities  | 8,642,284  | Other Income   | -257  | 0.0%                            | Avg Payment Days  | 21.5                                      |
| Total Equity   | 3,401,771  | Other Expense  | 0   | 0.0%                            | Depreciation Rate   | 166.4%                                    |
| Total Liab. and Equity   | 14,023,129   | Net Profit or Loss   | 1,574,534   | 14.5%                           | Return on Equity  | 46.3%                                     |
| 676253 LEGEND O  | AKS HEALTHC  | ARE AND REHABILIT  | TATION - ENNIS  |                                 | Nonprofit - Church  |   |
| LEGEND OAKS HEA<br>REHABILITATION - E  | I THOADE AND   | 0/00/0000  |   |                                 |   |   |
|  |  | 6/30/2020 3  | 366 Days Settled  |                                 |   |   |
| ENNIS, TX 75119  |  | 6/30/2020 3  | 366 Days Settled  |                                 | CR Beds 124 POS B   | eds 0                                     |
|  |  | 6/30/2020 3  | 366 Days Settled  |                                 | CR Beds 124 POS B   |   |
| ENNIS, TX 75119  |  | 6/30/2020 3  | 366 Days Settled  |                                 |   |   |
| ENNIS, TX 75119<br>ELLIS   | ENNIS  |  | Statement   |                                 | Key Performana  | e Ind.                                    |
| ENNIS, TX 75119<br>ELLIS<br>NOVITAS (TEXAS)  | ENNIS  |  |   |                                 | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 72.1%                      |
| ENNIS, TX 75119 ELLIS NOVITAS (TEXAS) Balance S  | ENNIS  | Income   | Statement   | 4.0%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 72.1%<br>112.8                            |
| ENNIS, TX 75119 ELLIS NOVITAS (TEXAS) Balance S Current Assets   | ENNIS  Sheet  4,664,973                                      | Income<br>Total Charges  | • <b>Statement</b><br>9,957,948                             |                                 | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 72.1%<br>112.8<br>21.10                   |
| ENNIS, TX 75119 ELLIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets  | Sheet<br>4,664,973<br>356,973                                | Income Total Charges Contract Allowance  | Statement<br>9,957,948<br>397,461                           | 96.0%                           | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 72.1%<br>112.8<br>21.10<br>44.7%          |
| ENNIS, TX 75119 ELLIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets   | Sheet<br>4,664,973<br>356,973<br>7,469,523                   | Income Total Charges Contract Allowance Operating Revenue                                    | 9,957,948<br>397,461<br>9,560,487                           | 96.0%<br>83.5%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 72.1%<br>112.8<br>21.10<br>44.7%<br>55.3% |
| ENNIS, TX 75119 ELLIS  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 4,664,973<br>356,973<br>7,469,523<br>12,491,469              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 9,957,948<br>397,461<br>9,560,487<br>7,981,185              | 96.0%<br>83.5%<br>16.5%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 72.1% 112.8 21.10 44.7% 55.3% 2.1         |
| ENNIS, TX 75119 ELLIS  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 4,664,973<br>356,973<br>7,469,523<br>12,491,469<br>2,236,815 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,957,948<br>397,461<br>9,560,487<br>7,981,185<br>1,579,302 | 96.0%<br>83.5%<br>16.5%<br>0.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 72.1% 112.8 21.10 44.7% 55.3% 2.1 37.9    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676392 LEGEND O   | AKS HEALTHC   | ARE AND REHABILIT  | TATION - NEW BR  | R                              | Nonprofit - Church  |  |
|---|---|--|--|--------------------------------|---|--|
| LEGEND OAKS HEA<br>REHABILITATION - N   |   | 9/30/2020 3  | 366 Days Settled   |                                |   |  |
| NEW BRAUNFELS, 7  | ΓX 78130  |  |  |                                | CR Beds 126 POS B   | eds 0  |
| COMAL   |   |  |  |                                | Key Performanad   | ce Ind.  |
| NOVITAS (TEXAS)   |   |  |  |                                | Occupancy Rate  | 75.7%  |
| Balance S   | Sheet   | Income   | Statement  |                                | Length of Stay  | 76.7   |
| Current Assets  | 3,809,014   | Total Charges  | 14,578,928   |                                | Average Wages   | 22.96  |
| Fixed Assets  | 72,858  | Contract Allowance   | 2,068,600  | 14.2%                          | Skilled Nursing   | 45.9%  |
| Other Assets  | 9,399,872   | Operating Revenue  | 12,510,328   | 85.8%                          | Ancillary Service   | 54.1%  |
| Total Assets  | 13,281,744  | Operating Expense  | 10,568,516   | 84.5%                          | Current Ratio   | 2.9  |
| Current Liabilities   | 1,328,562   | Operating Margin   | 1,941,812  | 15.5%                          | Days to Collect   | 58.5   |
| Long Term Liabilities   | 8,330,929   | Other Income   | 26,761   | 0.2%                           | Avg Payment Days  | 22.5   |
| Total Equity  | 3,622,253   | Other Expense  | 0  | 0.0%                           | Depreciation Rate   | 560.5%   |
| Total Liab. and Equity  | 13,281,744  | Net Profit or Loss   | 1,968,573  | 15.7%                          | Return on Equity  | 54.3%  |
| 676238 LEGEND O   | AKS HEALTHC   | ARE AND REHABILIT  | TATION - NORTH   |                                | Nonprofit - Church  |  |
| LEGEND OAKS HEA   |   |  |  |                                |   |  |
| REHABILITATION - N  |   | 9/30/2020 3  | 366 Days Settled   |                                |   |  |
|   |   | 9/30/2020 3  | 366 Days Settled   |                                | CR Beds 124 POS B   | eds 0  |
| REHABILITATION - N  |   | 9/30/2020 3  | 866 Days Settled   |                                | CR Beds 124 POS B   |  |
| REHABILITATION - N<br>AUSTIN, TX 78754  | NORTH   | 9/30/2020 3  | 866 Days Settled   |                                |   |  |
| REHABILITATION - N<br>AUSTIN, TX 78754<br>TRAVIS  | NORTH<br>AS)  |  | Statement  |                                | Key Performana  | ce Ind.  |
| REHABILITATION - N<br>AUSTIN, TX 78754<br>TRAVIS<br>TRAILBLAZER (TEX  | NORTH<br>AS)  |  | ·  |                                | Key Performanao<br>Occupancy Rate   | ce Ind.<br>73.1%                                 |
| REHABILITATION - N<br>AUSTIN, TX 78754<br>TRAVIS<br>TRAILBLAZER (TEX.<br>Balance S  | NORTH<br>AS)<br>Sheet   | Income   | Statement  | 14.1%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 73.1%<br>175.5                                   |
| REHABILITATION - NAUSTIN, TX 78754 TRAVIS TRAILBLAZER (TEX. Balance S Current Assets  | AS)<br>Sheet<br>987,929                                       | Income<br>Total Charges  | Statement<br>11,264,006                                    |                                | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 73.1%<br>175.5<br>22.91                          |
| REHABILITATION - NAUSTIN, TX 78754 TRAVIS TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets   | AS) Sheet 987,929 509,984                                     | Income Total Charges Contract Allowance  | Statement<br>11,264,006<br>1,582,680                       | 85.9%                          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 73.1%<br>175.5<br>22.91<br>54.7%                 |
| REHABILITATION - NAUSTIN, TX 78754 TRAVIS TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet 987,929 509,984 9,475,968                           | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 11,264,006 1,582,680 9,681,326                   | 85.9%<br>91.0%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 73.1%<br>175.5<br>22.91<br>54.7%<br>45.3%        |
| REHABILITATION - NAUSTIN, TX 78754 TRAVIS TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet 987,929 509,984 9,475,968 10,973,881                | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 11,264,006 1,582,680 9,681,326 8,808,217         | 85.9%<br>91.0%<br>9.0%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 73.1%<br>175.5<br>22.91<br>54.7%<br>45.3%<br>0.9 |
| REHABILITATION - NAUSTIN, TX 78754 TRAVIS TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  987,929  509,984  9,475,968  10,973,881  1,112,553 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 11,264,006 1,582,680 9,681,326 8,808,217 873,109 | 85.9%<br>91.0%<br>9.0%<br>0.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 73.1% 175.5 22.91 54.7% 45.3% 0.9 38.7           |

**All Providers** 

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| eds 0<br>e <b>e Ind.</b>                       |
|--|
|  |
| e Ind.   |
|  |
| 79.5%  |
| 72.4   |
| 22.15  |
| 64.4%  |
| 35.6%  |
| 1.5  |
| 48.6   |
| 22.1   |
| 165.9%   |
| 76.9%  |
|  |
|  |
| eds 0  |
| e Ind.   |
|  |
| 77.7%  |
| 77.7%<br>64.7                                  |
|  |
| 64.7   |
| 64.7<br>22.48                                  |
| 64.7<br>22.48<br>49.2%                         |
| 64.7<br>22.48<br>49.2%<br>50.8%                |
| 64.7<br>22.48<br>49.2%<br>50.8%<br>1.9         |
| 64.7<br>22.48<br>49.2%<br>50.8%<br>1.9<br>48.4 |
|  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676113 LEGEND O   | AKS HEALTHC   | ARE AND REHABILIT   | TATION CENTER   | -                              | Nonprofit - Church  |  |
|---|---|---|---|--------------------------------|---|--|
| LEGEND OAKS HEA<br>REHABILITATION CE                                      |   | 9/30/2020 3   | 366 Days Settled  |                                |   |  |
| SAN ANTONIO, TX 7   | 8224  |   |   |                                | CR Beds 126 POS Be  | eds 0  |
| BEXAR   |   |   |   |                                | Key Performanad   | e Ind.   |
| BLUE CROSS (TEXA  | (S)   |   |   |                                | Occupancy Rate  | 68.6%  |
| Balance S   | heet  | Income  | Statement   |                                | Length of Stay  | 52.1   |
| Current Assets  | 2,533,297   | Total Charges   | 9,946,987   |                                | Average Wages   | 21.93  |
| Fixed Assets  | 511,077   | Contract Allowance  | -233,803  | -2.4%                          | Skilled Nursing   | 48.7%  |
| Other Assets  | 10,632,325  | Operating Revenue   | 10,180,790  | 102.4%                         | Ancillary Service   | 51.3%  |
| Total Assets  | 13,676,699  | Operating Expense   | 9,269,937   | 91.1%                          | Current Ratio   | 1.8  |
| Current Liabilities   | 1,383,297   | Operating Margin  | 910,853   | 8.9%                           | Days to Collect   | 49.2   |
| Long Term Liabilities   | 10,546,901  | Other Income  | 2,492   | 0.0%                           | Avg Payment Days  | 18.8   |
| Total Equity  | 1,746,501   | Other Expense   | 0   | 0.0%                           | Depreciation Rate   | 163.6%   |
| Total Liab. and Equity  | 13,676,699  | Net Profit or Loss  | 913,093   | 9.0%                           | Return on Equity  | 52.3%  |
| 676137 LEGEND O   | AKS HEALTHC   | ARE AND REHABILIT   | TATION CENTER   | -                              | Nonprofit - Church  |  |
| LEGEND OAKS HEA<br>REHABILITATION CE                                      |   | 9/30/2020 3   | 366 Days Settled  |                                |   |  |
| HOUSTON, TX 7706  | 4   |   |   |                                | CR Beds 125 POS Bo  | eds 0  |
| HARRIS  |   |   |   |                                | Key Performanad   |  |
| BLUE CROSS (TEXA  | .0)   |   |   |                                |   | e Ind.   |
|   | 15)   |   |   |                                | Occupancy Rate  | 63.2%  |
| Balance S   | •   | Income  | Statement   |                                | Occupancy Rate Length of Stay   |  |
| Balance S Current Assets  | •   | Income Total Charges  | <b>Statement</b> 9,236,624                                |                                |   | 63.2%  |
|   | heet  |   |   | 3.7%                           | Length of Stay  | 63.2%<br>123.0   |
| Current Assets  | 1,032,091   | Total Charges   | 9,236,624   |                                | Length of Stay  Average Wages   | 63.2%<br>123.0<br>22.87                                  |
| Current Assets Fixed Assets   | 1,032,091<br>467,109  | Total Charges  Contract Allowance   | 9,236,624<br>338,796                                      | 96.3%                          | Length of Stay  Average Wages  Skilled Nursing  | 63.2%<br>123.0<br>22.87<br>52.5%                         |
| Current Assets Fixed Assets Other Assets                                  | 1,032,091<br>467,109<br>10,635,192                            | Total Charges Contract Allowance Operating Revenue                                    | 9,236,624<br>338,796<br>8,897,828                         | 96.3%<br>95.5%                 | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 63.2%<br>123.0<br>22.87<br>52.5%<br>47.5%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 1,032,091<br>467,109<br>10,635,192<br>12,134,392              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 9,236,624<br>338,796<br>8,897,828<br>8,496,831            | 96.3%<br>95.5%<br>4.5%         | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 63.2%<br>123.0<br>22.87<br>52.5%<br>47.5%<br>0.5         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,032,091<br>467,109<br>10,635,192<br>12,134,392<br>1,923,627 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,236,624<br>338,796<br>8,897,828<br>8,496,831<br>400,997 | 96.3%<br>95.5%<br>4.5%<br>0.0% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 63.2%<br>123.0<br>22.87<br>52.5%<br>47.5%<br>0.5<br>55.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | AKS HEALTHC  | ARE AND REHABILIT  | TATION CENTER   | G                              | Nonprofit - Church  |  |
|--|--|--|---|--------------------------------|---|--|
| LEGEND OAKS HEA<br>REHABILITATION CE   |  | 12/31/2020   | 366 Days Settled  | d                              |   |  |
| GLADEWATER, TX 7   | 75647  |  |   |                                | CR Beds 100 POS B   | eds 0  |
| GREGG  |  |  |   |                                | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |   |                                | Occupancy Rate  | 70.0%  |
| Balance S  | heet   | Income   | Statement   |                                | Length of Stay  | 181.7  |
| Current Assets   | 1,908,165  | Total Charges  | 7,361,563   |                                | Average Wages   | 22.66  |
| Fixed Assets   | 444,305  | Contract Allowance   | -143,790  | -2.0%                          | Skilled Nursing   | 48.0%  |
| Other Assets   | 7,600,296  | Operating Revenue  | 7,505,353   | 102.0%                         | Ancillary Service   | 52.0%  |
| Total Assets   | 9,952,766  | Operating Expense  | 6,838,705   | 91.1%                          | Current Ratio   | 1.2  |
| Current Liabilities  | 1,626,523  | Operating Margin   | 666,648   | 8.9%                           | Days to Collect   | 52.8   |
| Long Term Liabilities  | 7,582,258  | Other Income   | 2,213   | 0.0%                           | Avg Payment Days  | 24.1   |
| Total Equity   | 743,985  | Other Expense  | 0   | 0.0%                           | Depreciation Rate   | 128.2%   |
| Total Liab. and Equity   | 9,952,766  | Net Profit or Loss   | 668,861   | 8.9%                           | Return on Equity  | 89.9%  |
| 676413 LEGEND O  | AKS HEALTHC  | ARE AND REHABILIT  | TATION GARLAN   | ND                             | Nonprofit - Church  |  |
| LEGEND OAKS HEA  |  |  |   |                                |   |  |
| REHABILITATION GA  |  | 6/30/2020 3  | 366 Days Settled  |                                |   |  |
| GARLAND, TX 75044  | ARLAND   | 6/30/2020 3  | 866 Days Settled  |                                | CR Beds 132 POS B   | eds 0  |
|  | ARLAND   | 6/30/2020 3  | 866 Days Settled  |                                | CR Beds 132 POS B <b>Key Performana</b>   |  |
| GARLAND, TX 75044  | ARLAND   | 6/30/2020 3  | 866 Days Settled  |                                |   |  |
| GARLAND, TX 75044<br>DALLAS  | ARLAND<br>4  |  | Statement   |                                | Key Performana  | ce Ind.  |
| GARLAND, TX 75044<br>DALLAS<br>NOVITAS (TEXAS)   | ARLAND<br>4  |  | ŕ   |                                | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 75.0%                                     |
| GARLAND, TX 75044 DALLAS NOVITAS (TEXAS) Balance S   | ARLAND<br>4<br>Sheet   | Income   | • Statement   | 11.0%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 75.0%<br>75.6  |
| GARLAND, TX 75044 DALLAS NOVITAS (TEXAS) Balance S Current Assets  | ARLAND 4 Sheet 136,250   | Income<br>Total Charges  | e <b>Statement</b><br>11,114,444  |                                | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 75.0%<br>112.6<br>20.96                                  |
| GARLAND, TX 75044 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | ARLAND 4 Sheet 136,250 237,545                                 | Income Total Charges Contract Allowance  | 2 Statement<br>11,114,444<br>1,222,983                                      | 89.0%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 75.0%<br>112.6<br>20.96<br>59.4%                         |
| GARLAND, TX 75044 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | ARLAND 4 Sheet 136,250 237,545 9,686,012                       | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>11,114,444<br>1,222,983<br>9,891,461                         | 89.0%<br>90.3%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 75.0%<br>112.6<br>20.96<br>59.4%<br>40.6%                |
| GARLAND, TX 75044 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ARLAND 4 Sheet 136,250 237,545 9,686,012 10,059,807            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 9.891,461<br>8,928,834  | 89.0%<br>90.3%<br>9.7%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 75.0%<br>112.6<br>20.96<br>59.4%<br>40.6%<br>0.1         |
| GARLAND, TX 75044 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ARLAND 4 Sheet  136,250 237,545 9,686,012 10,059,807 2,178,633 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9 Statement<br>11,114,444<br>1,222,983<br>9,891,461<br>8,928,834<br>962,627 | 89.0%<br>90.3%<br>9.7%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 75.0%<br>112.6<br>20.96<br>59.4%<br>40.6%<br>0.1<br>43.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 0/0420 LEGENDS  | OAKS HEALTH  | CARE AND REHABIL   | ITATION - FORT  |  | Nonprofit - Church  |   |
|---|--|--|---|--|---|---|
| LEGENDS OAKS HE<br>REHABILITATION - F   |  | 0 6/30/2020 3  | 666 Days Settled  |  |   |   |
| KELLER, TX 76244  |  |  |   |  | CR Beds 132 POS B   | eds 0                                     |
| TARRANT   |  |  |   |  | Key Performana  | ce Ind.                                   |
| NOVITAS (TEXAS)   |  |  |   |  | Occupancy Rate  | 63.5%                                     |
| Balance S   | Sheet  | Income   | Statement   |  | Length of Stay  | 72.5                                      |
| Current Assets  | 50,308   | Total Charges  | 10,636,145  |  | Average Wages   | 23.68                                     |
| Fixed Assets  | 308,335  | Contract Allowance   | 683,596   | 6.4%                                   | Skilled Nursing   | 51.8%                                     |
| Other Assets  | 9,559,785  | Operating Revenue  | 9,952,549   | 93.6%                                  | Ancillary Service   | 48.2%                                     |
| Total Assets  | 9,918,428  | Operating Expense  | 9,223,632   | 92.7%                                  | Current Ratio   | 0.0                                       |
| Current Liabilities   | 2,458,423  | Operating Margin   | 728,917   | 7.3%                                   | Days to Collect   | 39.3                                      |
| Long Term Liabilities   | 8,317,394  | Other Income   | 11,326  | 0.1%                                   | Avg Payment Days  | 19.5                                      |
| Total Equity  | -857,389   | Other Expense  | 0   | 0.0%                                   | Depreciation Rate   | 243.7%                                    |
| Total Liab. and Equity  | 9,918,428  | Net Profit or Loss   | 740,243   | 7.4%                                   | Return on Equity  | -86.3%                                    |
| 676016 LEONARD  |  | NG AND REHABILITA  | ATION LP  |  | Proprietary - Corporatio  | n   |
| REHABILITATION LE   |  | 0,0,2020 20  | o Bayo Comoa  |  |   |   |
| LEONARD, TX 75452   | 2  |  |   |  |   |   |
| FANNIN  |  |  |   |  | CR Beds 79 POS B  | eds 0                                     |
|   |  |  |   |  | Key Performana  |   |
| NOVITAS   |  |  |   |  |   | ce Ind.                                   |
| NOVITAS  Balance S  | iheet  | Income   | Statement   |  | Key Performana  |   |
| Balance S   | <b>Sheet</b><br>79,945                               | <b>Income</b> Total Charges  | <b>Statement</b> 150,771                                |  | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b><br>5.2%                    |
|   |  |  |   | -85.2%                                 | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 5.2%                                      |
| Balance S<br>Current Assets   | 79,945   | Total Charges  | 150,771   |  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 22.4<br>27.74<br>146.8%                   |
| Balance S Current Assets Fixed Assets   | 79,945<br>60,150                                     | Total Charges Contract Allowance   | 150,771<br>-128,388                                     | 185.2%                                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 5.2%<br>22.4<br>27.74                     |
| Balance S Current Assets Fixed Assets Other Assets                                  | 79,945<br>60,150<br>-922,496                         | Total Charges Contract Allowance Operating Revenue                                     | 150,771<br>-128,388<br>279,159                          | 185.2%<br>382.6%                       | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 22.4<br>27.74<br>146.8%<br>-46.8%<br>(0.6 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 79,945<br>60,150<br>-922,496<br>-782,401             | Total Charges Contract Allowance Operating Revenue Operating Expense                   | 150,771<br>-128,388<br>279,159<br>1,068,038             | 185.2%<br>382.6%<br>-282.6%            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 22.4<br>27.74<br>146.8%<br>-46.8%<br>(0.6 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 79,945<br>60,150<br>-922,496<br>-782,401<br>-139,815 | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 150,771<br>-128,388<br>279,159<br>1,068,038<br>-788,879 | 185.2%<br>382.6%<br>-282.6%<br>-133.6% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 22.4<br>27.74<br>146.8%                   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675329 LEVELLAN                            | ID NURSING & I | REHABILITATION CE          | NTER             |        | Proprietary - Corporation           | า            |
|--|----------------|----------------------------|------------------|--------|-------------------------------------|--------------|
| LEVELLAND NURSINGENTER                     | NG & REHABILIT | FATION 9/30/2020 3         | 366 Days Settled |        |                                     |              |
| LEVELLAND, TX 793                          | 336            |                            |                  |        | CR Beds 87 POS Be                   | eds 0        |
| HOCKLEY                                    |                |                            |                  |        | Key Performanad                     | e Ind.       |
| WISCONSIN PHYSIC                           | CIANS SERVICE  |                            |                  |        | Occupancy Rate                      | 60.8%        |
| Balance S                                  | Sheet          | Income                     | Statement        |        | Length of Stay                      | 153.7        |
| Current Assets                             | 835,000        | Total Charges              | 7,819,725        |        | Average Wages                       | 20.01        |
| Fixed Assets                               | 250,655        | Contract Allowance         | 3,687,456        | 47.2%  | Skilled Nursing                     | 59.4%        |
| Other Assets                               | 7,539          | Operating Revenue          | 4,132,269        | 52.8%  | Ancillary Service                   | 16.5%        |
| Total Assets                               | 1,093,194      | Operating Expense          | 4,915,358        | 119.0% | Current Ratio                       | 1.8          |
| Current Liabilities                        | 452,145        | Operating Margin           | -783,089         | -19.0% | Days to Collect                     | 48.8         |
| Long Term Liabilities                      | 330,828        | Other Income               | 1,038,526        | 25.1%  | Avg Payment Days                    | 32.6         |
| Total Equity                               | 310,221        | Other Expense              | 0                | 0.0%   | Depreciation Rate                   | 111.8%       |
| Total Liab. and Equity                     | 1,093,194      | Net Profit or Loss         | 255,437          | 6.2%   | Return on Equity                    | 82.3%        |
| 676390 LEXINGTO                            | N MEDICAL LO   | DGE                        |                  |        | Nonprofit - Church                  |              |
| LEXINGTON MEDICA                           | AL LODGE       | 8/31/2020 3                | 366 Days Settled |        |                                     |              |
| FARMERSVILLE, TX                           | 75442          |                            |                  |        | CR Beds 128 POS Be                  | eds 0        |
| COLLIN                                     |                |                            |                  |        | Key Performanac                     | e Ind.       |
| NOVITAS (TEXAS)                            |                |                            |                  |        | Occupancy Rate                      | 84.1%        |
| Balance S                                  | Sheet          | Income                     | Statement        |        | Length of Stay                      | 122.7        |
| Current Assets                             | 3,891,089      | Total Charges              | 23,593,800       |        | Average Wages                       | 20.60        |
| Fixed Assets                               | 0              | Contract Allowance         | 12,966,471       | 55.0%  | Skilled Nursing                     | 85.4%        |
| Other Assets                               | 14,869         | Operating Revenue          | 10,627,329       | 45.0%  | Ancillary Service                   | 14.6%        |
| Total Assets                               | 3,905,958      | Operating Expense          | 9,627,666        | 90.6%  | Current Ratio                       | 2.5          |
|  | 1,562,542      | Operating Margin           | 999,663          | 9.4%   | Days to Collect                     | 40.9         |
| Current Liabilities                        | ,,-            |                            |                  |        |                                     |              |
| Current Liabilities  Long Term Liabilities | 0              | Other Income               | 804,921          | 7.6%   | Avg Payment Days                    | 47.2         |
|  |                | Other Income Other Expense | 804,921<br>0     |        | Avg Payment Days  Depreciation Rate | 47.2<br>0.0% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675202 LEXINGTO                   | N PLACE NURS  | SING & REHABILITAT                | TON               |        | Proprietary - Partnership          | )              |
|-----------------------------------|---------------|-----------------------------------|-------------------|--------|------------------------------------|----------------|
| LEXINGTON PLACE<br>REHABILITATION | NURSING &     | 1/23/2020                         | 388 Days Settled* |        |                                    |                |
| NACOGDOCHES, TX                   | X 75961       |                                   |                   |        | CR Beds 96 POS B                   | eds 0          |
| NACOGDOCHES                       |               |                                   |                   |        | Key Performana                     | ce Ind.        |
| NOVITAS                           |               |                                   |                   |        | Occupancy Rate                     | 52.7%          |
| Balance S                         | Sheet         | Income                            | Statement         |        | Length of Stay                     | 146.5          |
| Current Assets                    | 364,795       | Total Charges                     | 7,481,455         |        | Average Wages                      | 21.60          |
| Fixed Assets                      | 152,335       | Contract Allowance                | 3,096,447         | 41.4%  | Skilled Nursing                    | 55.3%          |
| Other Assets                      | 3,336         | Operating Revenue                 | 4,385,008         | 58.6%  | Ancillary Service                  | 44.7%          |
| Total Assets                      | 520,466       | Operating Expense                 | 4,483,498         | 102.2% | Current Ratio                      | 0.7            |
| Current Liabilities               | 551,413       | Operating Margin                  | -98,490           | -2.2%  | Days to Collect                    | 20.5           |
| Long Term Liabilities             | 0             | Other Income                      | 9,505             | 0.2%   | Avg Payment Days                   | 32.9           |
| Total Equity                      | -30,947       | Other Expense                     | 0                 | 0.0%   | Depreciation Rate                  | 17.1%          |
| Total Liab. and Equity            | 520,466       | Net Profit or Loss                | (92,530)          | -2.1%  | Return on Equity                   | 299.0%         |
| 675540 LIBERTY H                  | IEALTH CARE C | ENTER                             |                   |        | Nonprofit - Other                  |                |
| LIBERTY HEALTH C                  | ARE CENTER    | 12/31/2020                        | 366 Days Settled  |        |                                    |                |
| LIBERTY, TX 77575                 |               |                                   |                   |        | CR Beds 118 POS B                  | eds 0          |
| LIBERTY                           |               |                                   |                   |        | Key Performana                     | ce Ind.        |
| WISCONSIN PHYSIC                  | CIANS SERVICE |                                   |                   |        | Occupancy Rate                     | 62.7%          |
| Balance S                         | Sheet         | Income                            | Statement         |        | Length of Stay                     | 147.1          |
| Current Assets                    | 1,923,286     | Total Charges                     | 8,948,733         |        | Average Wages                      | 18.72          |
| Fixed Assets                      | 0             | Contract Allowance                | 1,926,061         | 21.5%  | Skilled Nursing                    | 68.7%          |
| Other Assets                      | 1,014,088     | Operating Revenue                 | 7,022,672         | 78.5%  | Ancillary Service                  | 31.3%          |
| Total Assets                      | 2,937,374     | Operating Expense                 | 6,032,982         | 85.9%  | Current Ratio                      | 0.9            |
| Current Liabilities               | 2,159,232     | Operating Margin                  | 989,690           | 14.1%  | Days to Collect                    | 66.9           |
| Long Torm Liabilities             | 0             | Other Income                      | 307,284           | 4.4%   | Avg Payment Days                   | 31.4           |
| Long Term Liabilities             | 0             |                                   |                   |        |                                    |                |
| Total Equity                      | 778,142       | Other Expense                     | 0                 | 0.0%   | Depreciation Rate                  | 0.0%           |
| -                                 | 778,142       | Other Expense  Net Profit or Loss | 1,296,974         |        | Depreciation Rate Return on Equity | 0.0%<br>166.7% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675935 LIFE CARE CENTER OF HALTOM |             |                    |                  |        | Proprietary - Other      |         |
|-----------------------------------|-------------|--------------------|------------------|--------|--------------------------|---------|
| LIFE CARE CENTER                  | OF HALTOM   | 8/31/2020          | 366 Days Settled |        |                          |         |
| FORT WORTH, TX 7                  | 6117        |                    |                  |        | CR Beds 127 POS B        | eds 0   |
| TARRANT                           |             |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEN                   | NESSEE)     |                    |                  |        | Occupancy Rate           | 62.3%   |
| Balance S                         | Sheet       | Income             | Statement        |        | Length of Stay           | 77.2    |
| Current Assets                    | 583,015     | Total Charges      | 7,906,927        |        | Average Wages            | 21.56   |
| Fixed Assets                      | 256,049     | Contract Allowance | 1,630,648        | 20.6%  | Skilled Nursing          | 79.4%   |
| Other Assets                      | 195,164     | Operating Revenue  | 6,276,279        | 79.4%  | Ancillary Service        | 20.6%   |
| Total Assets                      | 1,034,228   | Operating Expense  | 7,743,271        | 123.4% | Current Ratio            | 1.2     |
| Current Liabilities               | 466,843     | Operating Margin   | -1,466,992       | -23.4% | Days to Collect          | 29.8    |
| Long Term Liabilities             | 944,012     | Other Income       | 535,949          | 8.5%   | Avg Payment Days         | 18.5    |
| Total Equity                      | -376,627    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 151.3%  |
| Total Liab. and Equity            | 1,034,228   | Net Profit or Loss | (931,043)        | -14.8% | Return on Equity         | 247.2%  |
| 455864 LIFE CARE                  | CENTER OF P | LANO               |                  |        | Proprietary - Partnershi | p       |
| LIFE CARE CENTER                  | OF PLANO    | 12/31/2020         | 366 Days Settled | t      |                          |         |
| PLANO, TX 75075                   |             |                    |                  |        | CR Beds 120 POS B        | eds 0   |
| COLLIN                            |             |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEN                   | NESSEE)     |                    |                  |        | Occupancy Rate           | 49.2%   |
| Balance S                         | Sheet       | Income             | Statement        |        | Length of Stay           | 44.7    |
| Current Assets                    | 2,213,615   | Total Charges      | 6,684,550        |        | Average Wages            | 23.16   |
| Fixed Assets                      | 2,175       | Contract Allowance | 0                | 0.0%   | Skilled Nursing          | 69.7%   |
| Other Assets                      | 10,895      | Operating Revenue  | 6,684,550        | 100.0% | Ancillary Service        | 29.6%   |
| Total Assets                      | 2,226,685   | Operating Expense  | 7,231,094        | 108.2% | Current Ratio            | 2.3     |
| Current Liabilities               | 966,937     | Operating Margin   | -546,544         | -8.2%  | Days to Collect          | 37.8    |
| Long Term Liabilities             | 218,974     | Other Income       | 759,788          | 11.4%  | Avg Payment Days         | 20.7    |
| Total Equity                      | 1,040,774   | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 613.2%  |
| Total Liab. and Equity            | 2,226,685   | Net Profit or Loss | 213,244          | 3.2%   | Return on Equity         | 20.5%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455972 LINDALE HEALTHCARE CENTER |               |                    |                  |        | Proprietary - Corporation | n       |
|----------------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| LINDALE HEALTHCA                 | ARE CENTER    | 12/31/2020         | 366 Days Settled | t      |                           |         |
| LINDALE, TX 75771                |               |                    |                  |        | CR Beds 80 POS B          | eds 0   |
| SMITH                            |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                 | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 40.0%   |
| Balance S                        | Sheet         | Income             | Statement        |        | Length of Stay            | 201.9   |
| Current Assets                   | 6,732,257     | Total Charges      | 3,384,749        |        | Average Wages             | 18.48   |
| Fixed Assets                     | 26,283        | Contract Allowance | 963,949          | 28.5%  | Skilled Nursing           | 83.5%   |
| Other Assets                     | 0             | Operating Revenue  | 2,420,800        | 71.5%  | Ancillary Service         | 16.5%   |
| Total Assets                     | 6,758,540     | Operating Expense  | 2,485,228        | 102.7% | Current Ratio             | 0.9     |
| Current Liabilities              | 7,479,469     | Operating Margin   | -64,428          | -2.7%  | Days to Collect           | 32.1    |
| Long Term Liabilities            | 0             | Other Income       | 256,751          | 10.6%  | Avg Payment Days          | 9.9     |
| Total Equity                     | -720,929      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 214.6%  |
| Total Liab. and Equity           | 6,758,540     | Net Profit or Loss | 192,323          | 7.9%   | Return on Equity          | -26.7%  |
| 675870 LINDAN PA                 | ARK CARE CEN  | TER LP             |                  |        | Proprietary - Partnershi  | p       |
| LINDAN PARK CARE                 | E CENTER LP   | 12/31/2020         | 366 Days Settled | t      |                           |         |
| RICHARDSON, TX 7                 | 5081          |                    |                  |        | CR Beds 138 POS B         | eds 0   |
| DALLAS                           |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                 | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 47.0%   |
| Balance S                        | Sheet         | Income             | Statement        |        | Length of Stay            | 163.8   |
| Current Assets                   | 2,613,279     | Total Charges      | 6,198,310        |        | Average Wages             | 22.54   |
| Fixed Assets                     | 248,112       | Contract Allowance | -1,093,274       | -17.6% | Skilled Nursing           | 77.3%   |
| Other Assets                     | 564,116       | Operating Revenue  | 7,291,584        | 117.6% | Ancillary Service         | 22.7%   |
| Total Assets                     | 3,425,507     | Operating Expense  | 6,785,180        | 93.1%  | Current Ratio             | 0.8     |
| Current Liabilities              | 3,282,653     | Operating Margin   | 506,404          | 6.9%   | Days to Collect           | 80.8    |
| Long Term Liabilities            | 0             | Other Income       | 14,242           | 0.2%   | Avg Payment Days          | 28.3    |
| Total Equity                     | 142,854       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 51.2%   |
| Total Liab. and Equity           | 3,425,507     | Net Profit or Loss | 520,646          | 7.1%   | Return on Equity          | 364.5%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 075104 LIVE OAK   | NURSING AND   | REHABILITATION CE  | NTER  |                                 | Government - City-Cour  | nty   |
|---|---|--|---|---------------------------------|---|---|
| LIVE OAK NURSING<br>CENTER  | AND REHABILI  | TATION 6/30/2020 3   | 366 Days Settled  |                                 |   |   |
| GEORGE WEST, TX   | 78022   |  |   |                                 | CR Beds 100 POS B   | eds 0   |
| LIVE OAK  |   |  |   |                                 | Key Performanad   | e Ind.  |
| NATIONAL GOVERN   | IMENT SERVICE   | ≣S   |   |                                 | Occupancy Rate  | 80.3%   |
| Balance S   | heet  | Income   | Statement   |                                 | Length of Stay  | 262.4   |
| Current Assets  | 586,535   | Total Charges  | 6,058,711   |                                 | Average Wages   | 18.28   |
| Fixed Assets  | 1,234,821   | Contract Allowance   | 0   | 0.0%                            | Skilled Nursing   | 82.9%   |
| Other Assets  | 595,940   | Operating Revenue  | 6,058,711   | 100.0%                          | Ancillary Service   | 17.1%   |
| Total Assets  | 2,417,296   | Operating Expense  | 6,317,417   | 104.3%                          | Current Ratio   | 0.3   |
| Current Liabilities   | 1,868,393   | Operating Margin   | -258,706  | -4.3%                           | Days to Collect   | 33.6  |
| Long Term Liabilities   | 0   | Other Income   | 433,740   | 7.2%                            | Avg Payment Days  | 34.9  |
| Total Equity  | 548,903   | Other Expense  | 0   | 0.0%                            | Depreciation Rate   | 36.3%   |
| Total Liab. and Equity  | 2,417,296   | Net Profit or Loss   | 175,034   | 2.9%                            | Return on Equity  | 31.9%   |
| 675076 LLANO NU   | PSING AND PE  |  |   |                                 |   |   |
|   | NOING AND NE  | HABILITATION CENT  | ER  |                                 | Nonprofit - Church  |   |
| LLANO NURSING AN<br>CENTER  |   |  | GER<br>366 Days Settled                                 |                                 | Nonprofit - Church  |   |
|   |   |  |   |                                 | CR Beds 116 POS B   | eds 0   |
| CENTER  |   |  |   |                                 |   |   |
| CENTER<br>LLANO, TX 78643   | ND REHABILITA   | TION 6/30/2020 3   |   |                                 | CR Beds 116 POS B   |   |
| CENTER<br>LLANO, TX 78643<br>LLANO  | ND REHABILITA<br>CIANS SERVICE  | TION 6/30/2020 3   |   |                                 | CR Beds 116 POS B   | e Ind.  |
| CENTER LLANO, TX 78643 LLANO WISCONSIN PHYSIC   | ND REHABILITA<br>CIANS SERVICE  | TION 6/30/2020 3   | 366 Days Settled  |                                 | CR Beds 116 POS Be  Key Performanac  Occupancy Rate   | <b>ce Ind.</b> 49.2%                                      |
| CENTER LLANO, TX 78643 LLANO WISCONSIN PHYSIC Balance S   | ND REHABILITA<br>CIANS SERVICE  | TION 6/30/2020 3   | 866 Days Settled  Statement                             | 9.3%                            | CR Beds 116 POS Be  Key Performanae  Occupancy Rate  Length of Stay   | <b>ce Ind.</b> 49.2% 189.9                                |
| CENTER LLANO, TX 78643 LLANO WISCONSIN PHYSIC Balance S Current Assets  | ND REHABILITA<br>CIANS SERVICE<br>Sheet<br>8,506,484                    | TION 6/30/2020 3  Income  Total Charges  | Statement<br>5,605,961                                  |                                 | CR Beds 116 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | 49.2%<br>189.9<br>17.55                                   |
| CENTER LLANO, TX 78643 LLANO WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | ND REHABILITA<br>CIANS SERVICE<br>Sheet<br>8,506,484<br>64,204          | TION 6/30/2020 3  Income  Total Charges  Contract Allowance                                  | Statement 5,605,961 523,799                             | 90.7%                           | CR Beds 116 POS Book  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | 49.2%<br>189.9<br>17.55<br>67.0%                          |
| CENTER LLANO, TX 78643 LLANO WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br>Sheet<br>8,506,484<br>64,204<br>1,412,500              | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 5,605,961 523,799 5,082,162                   | 90.7%<br>82.0%                  | CR Beds 116 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | 49.2%<br>189.9<br>17.55<br>67.0%<br>33.0%                 |
| CENTER LLANO, TX 78643 LLANO WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE<br>Sheet<br>8,506,484<br>64,204<br>1,412,500<br>9,983,188 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 5,605,961 523,799 5,082,162 4,169,907         | 90.7%<br>82.0%<br>18.0%         | CR Beds 116 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | 49.2%<br>189.9<br>17.55<br>67.0%<br>33.0%                 |
| CENTER LLANO, TX 78643 LLANO WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE Sheet  8,506,484  64,204  1,412,500  9,983,188  5,549,200 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 5,605,961 523,799 5,082,162 4,169,907 912,255 | 90.7%<br>82.0%<br>18.0%<br>3.7% | CR Beds 116 POS Be  Key Performance Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 49.2%<br>189.9<br>17.55<br>67.0%<br>33.0%<br>1.5<br>513.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675485 LOCKNEY   | HEALTH AND R   | REHABILITATION CEN   | NTER   |   | Proprietary - Corporatio   | n  |
|--|--|--|--|---|--|--|
| LOCKNEY HEALTH A   | AND REHABILIT  | ATION 8/31/2020 3  | 366 Days Settled   |   |  |  |
| LOCKNEY, TX 79241  |  |  |  |   | CR Beds 52 POS B   | eds 0  |
| FLOYD  |  |  |  |   | Key Performana   | ce Ind.  |
| NATIONAL GOVERN  | IMENT SERVIC   | ES   |  |   | Occupancy Rate   | 43.4%  |
| Balance Si   | heet   | Income   | Statement  |   | Length of Stay   | 172.3  |
| Current Assets   | 623,123  | Total Charges  | 1,969,788  |   | Average Wages  | 18.37  |
| Fixed Assets   | 2,544  | Contract Allowance   | 132,051  | 6.7%                                    | Skilled Nursing  | 89.4%  |
| Other Assets   | -777,315   | Operating Revenue  | 1,837,737  | 93.3%                                   | Ancillary Service  | 10.6%  |
| Total Assets   | -151,648   | Operating Expense  | 1,784,469  | 97.1%                                   | Current Ratio  | (1.3   |
| Current Liabilities  | -496,922   | Operating Margin   | 53,268   | 2.9%                                    | Days to Collect  | 79.2   |
| Long Term Liabilities  | 46,187   | Other Income   | 576,854  | 31.4%                                   | Avg Payment Days   | 53.2   |
| Total Equity   | 299,087  | Other Expense  | 0  | 0.0%                                    | Depreciation Rate  | 940.4%   |
|  |  |  |  |   |  |  |
| · · ·  | -151,648   | Net Profit or Loss   | 630,122  | 34.3%                                   | Return on Equity   | 210.7%   |
| Total Liab. and Equity   | R RANCH REHA   | ABILITATION AND HE   | EALTHCARE CEN  | NT                                      | Return on Equity  Proprietary - Corporatio   |  |
| Total Liab. and Equity  675494 LONE STAF  LONE STAR RANCH HEALTHCARE CENT  | R RANCH REHA   | ABILITATION AND HE   | EALTHCARE CEN  306 Days Settled  | NT                                      | Proprietary - Corporatio   | n  |
| Total Liab. and Equity  675494 LONE STAR  LONE STAR RANCH HEALTHCARE CENT KINGSVILLE, TX 7836  | R RANCH REHA   | ABILITATION AND HE   | EALTHCARE CEN  | NT                                      | . ,  | n  |
| Total Liab. and Equity  675494 LONE STAF  LONE STAR RANCH HEALTHCARE CENT  | R RANCH REHA   | ABILITATION AND HE   | EALTHCARE CEN  306 Days Settled  | NT                                      | Proprietary - Corporatio  CR Beds 162 POS B  Key Performanae   | eds 0  |
| Total Liab. and Equity  675494 LONE STAF  LONE STAR RANCH HEALTHCARE CENT KINGSVILLE, TX 7836 KLEBERG NOVITAS (TEXAS)  | R RANCH REHA   | ABILITATION AND HE ON AND 12/31/2020 2/29/2020 6   | 306 Days Settled  Days Settled   | NT                                      | Proprietary - Corporatio  CR Beds 162 POS B  Key Performanae  Occupancy Rate   | n<br>eds 0   |
| Total Liab. and Equity  675494 LONE STAR  LONE STAR RANCH HEALTHCARE CENT KINGSVILLE, TX 7836 KLEBERG  | R RANCH REHA   | ABILITATION AND HE ON AND 12/31/2020 2/29/2020 6   | EALTHCARE CEN  306 Days Settled  | NT                                      | Proprietary - Corporatio  CR Beds 162 POS B  Key Performanae   | eds 0  |
| Total Liab. and Equity  675494 LONE STAF  LONE STAR RANCH HEALTHCARE CENT KINGSVILLE, TX 7836 KLEBERG NOVITAS (TEXAS)  Balance Si  | R RANCH REHA   | ABILITATION AND HE ON AND 12/31/2020 2/29/2020 6   | 306 Days Settled  Days Settled   | NT                                      | Proprietary - Corporatio  CR Beds 162 POS B  Key Performanae  Occupancy Rate   | eds 0<br>ce Ind.<br>54.7%<br>81.6                          |
| Total Liab. and Equity  675494 LONE STAF  LONE STAR RANCH HEALTHCARE CENT KINGSVILLE, TX 7836 KLEBERG NOVITAS (TEXAS)  Balance Si  Current Assets  | R RANCH REHA REHABILITATIO 63  | ABILITATION AND HE ON AND 12/31/2020 2/29/2020 6   | 306 Days Settled  O Days Settled  Statement                                  | NT                                      | Proprietary - Corporation  CR Beds 162 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind. 54.7% 81.8                                  |
| Total Liab. and Equity  675494 LONE STAR  LONE STAR RANCH HEALTHCARE CENT KINGSVILLE, TX 7830 KLEBERG NOVITAS (TEXAS) Balance Si  Current Assets  Fixed Assets   | R RANCH REHA REHABILITATIO 63 heet 614,938                                     | ABILITATION AND HE ON AND 12/31/2020 2/29/2020 6  Income Total Charges   | 306 Days Settled 0 Days Settled Statement 1,120,858                          | NT 1                                    | Proprietary - Corporation  CR Beds 162 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>54.7%                                  |
| Total Liab. and Equity  675494 LONE STAR  LONE STAR RANCH HEALTHCARE CENT KINGSVILLE, TX 7836 KLEBERG  NOVITAS (TEXAS)   | R RANCH REHA REHABILITATIO 63 heet 614,938 177,458                             | ABILITATION AND HE ON AND 12/31/2020 2/29/2020 6  Income Total Charges Contract Allowance  | 306 Days Settled 0 Days Settled Statement 1,120,858 2,853                    | 0.3%<br>99.7%                           | Proprietary - Corporation  CR Beds 162 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind. 54.7% 81.4 20.00 77.8%                      |
| Total Liab. and Equity  675494 LONE STAR  LONE STAR RANCH HEALTHCARE CENT KINGSVILLE, TX 7830 KLEBERG NOVITAS (TEXAS) Balance Si Current Assets Fixed Assets Other Assets                                  | R RANCH REHA REHABILITATIO 63 heet 614,938 177,458 2,083,658                   | ABILITATION AND HE ON AND 12/31/2020 2/29/2020 6  Income Total Charges Contract Allowance Operating Revenue                                    | Statement 1,120,858 2,853 1,118,005  | 0.3%<br>99.7%<br>86.9%                  | Proprietary - Corporation  CR Beds 162 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 54.7% 81.8 20.00 77.8% 22.2%                |
| Total Liab. and Equity  675494 LONE STAF  LONE STAR RANCH HEALTHCARE CENT KINGSVILLE, TX 7836 KLEBERG NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets                     | R RANCH REHA REHABILITATIO 63 heet 614,938 177,458 2,083,658 2,876,054         | ABILITATION AND HE ON AND 12/31/2020 2/29/2020 6  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 306 Days Settled 0 Days Settled  Statement 1,120,858 2,853 1,118,005 971,536 | 0.3%<br>99.7%<br>86.9%<br>13.1%         | Proprietary - Corporation  CR Beds 162 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 <b>ce Ind.</b> 54.7%  81.4  20.00  77.8%  22.2%  0.7 |
| Total Liab. and Equity  675494 LONE STAF  LONE STAR RANCH HEALTHCARE CENT KINGSVILLE, TX 7836 KLEBERG NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | R RANCH REHA REHABILITATIO 63 heet 614,938 177,458 2,083,658 2,876,054 828,771 | ABILITATION AND HE ON AND 12/31/2020 2/29/2020 6  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 1,120,858 2,853 1,118,005 971,536 146,469                          | 0.3%<br>99.7%<br>86.9%<br>13.1%<br>0.2% | Proprietary - Corporation  CR Beds 162 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind.  54.7%  81.4  20.00  77.8%  22.2%  0.3      |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675494 LONE STA  | R RANCH REHA  | ABILITATION AND HE   | ALTHCARE CE  | NT   | Proprietary - Corporatio   | n   |
|--|---|--|--|--|--|---|
| LONE STAR RANCH<br>HEALTHCARE CENT   |   | ON AND 12/31/2020  | 306 Days Settle  | d  |  |   |
| KINGSVILLE, TX 783   | 863   | 2/29/2020 6  | 0 Days Settled   |  | CR Beds 146 POS B  | eds 0   |
| KLEBERG  |   |  |  |  | Key Performana   | ce Ind.   |
| NOVITAS (TEXAS)  |   |  |  |  | Occupancy Rate   | 43.2%   |
| Balance S  | heet  | Income   | Statement  |  | Length of Stay   | 156.8   |
| Current Assets   | 1,246,808   | Total Charges  | 4,779,461  |  | Average Wages  | 20.00   |
| Fixed Assets   | 106,320   | Contract Allowance   | -1,322,645   | -27.7%   | Skilled Nursing  | 75.9%   |
| Other Assets   | 79,625  | Operating Revenue  | 6,102,106  | 127.7%   | Ancillary Service  | 24.1%   |
| Total Assets   | 1,432,753   | Operating Expense  | 5,007,921  | 82.1%  | Current Ratio  | (207.7  |
| Current Liabilities  | -6,004  | Operating Margin   | 1,094,185  | 17.9%  | Days to Collect  | 88.8  |
| Long Term Liabilities  | 34,481  | Other Income   | 310,091  | 5.1%   | Avg Payment Days   | 40.   |
| Total Equity   | 1,404,276   | Other Expense  | 0  | 0.0%   | Depreciation Rate  | 223.6%  |
| Total Liab. and Equity   | 1,432,753   | Net Profit or Loss   | 1,404,276  | 23.0%  | Return on Equity   | 100.0%  |
| 676266 LONGHOR   | N VILLAGE   |  |  |  | Nonprofit - Other  |   |
| LONGHORN VILLAG  | E   | 12/31/2020   | 366 Days Settle  | d  |  |   |
| AUSTIN, TX 78732   |   |  |  |  | CR Beds 60 POS B   | eds 0   |
| TRAVIS   |   |  |  |  | Key Performana   | ce Ind.   |
| TRAILBLAZER (TEX   | AS)   |  |  |  | Occupancy Rate   | 61.1%   |
| Balance S  |   |  |  |  | Lawrette of Otom   |   |
|  | heet  | Income   | Statement  |  | Length of Stay   | 124.3   |
| Current Assets   |   | Income<br>Total Charges  | <b>Statement</b> 3,558,398   |  | Average Wages  |   |
|  | 15,569,906  |  |  | 53.2%  |  | 25.90   |
| Current Assets Fixed Assets Other Assets   | 15,569,906  | Total Charges  | 3,558,398  |  | Average Wages  | 25.96<br>55.9%  |
| Fixed Assets   | 15,569,906<br>83,119,956  | Total Charges Contract Allowance   | 3,558,398<br>1,893,140<br>1,665,258  | 46.8%  | Average Wages Skilled Nursing  | 25.96<br>55.9%<br>44.1%   |
| Fixed Assets Other Assets  | 15,569,906<br>83,119,956<br>24,415,248  | Total Charges Contract Allowance Operating Revenue   | 3,558,398<br>1,893,140<br>1,665,258  | 46.8%  | Average Wages Skilled Nursing Ancillary Service  | 25.96<br>55.9%<br>44.1%<br>0.                                   |
| Fixed Assets Other Assets Total Assets   | 15,569,906<br>83,119,956<br>24,415,248<br>123,105,110   | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 3,558,398<br>1,893,140<br>1,665,258<br>25,042,206<br>-23,376,948               | 46.8%<br>1,503.8%<br>-<br>1,403.8%                     | Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | 25.9%<br>55.9%<br>44.1%<br>0.49.3                               |
| Fixed Assets Other Assets Total Assets Current Liabilities                       | 15,569,906<br>83,119,956<br>24,415,248<br>123,105,110<br>136,073,599                                | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 3,558,398<br>1,893,140<br>1,665,258<br>25,042,206<br>-23,376,948               | 46.8%<br>1,503.8%<br>-<br>1,403.8%<br>1,328.0%         | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect                  | 25.9%<br>55.9%<br>44.1%<br>0.<br>49.3                           |
| Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 15,569,906<br>83,119,956<br>24,415,248<br>123,105,110<br>136,073,599<br>103,590,784<br>-116,559,273 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 3,558,398<br>1,893,140<br>1,665,258<br>25,042,206<br>-23,376,948<br>22,115,268 | 46.8%<br>1,503.8%<br>-<br>1,403.8%<br>1,328.0%<br>0.0% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 124.3<br>25.96<br>55.9%<br>44.1%<br>0.1<br>49.2<br>34.0<br>7.0% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675185 LONGMEA                        | DOW HEALTHO    | CARE CENTER                   |                         |        | Proprietary - Corporation         | n            |
|---------------------------------------|----------------|-------------------------------|-------------------------|--------|-----------------------------------|--------------|
| LONGMEADOW HEA                        | ALTHCARE CEN   | TER 12/31/2020                | 366 Days Settled        | d      |                                   |              |
| JUSTIN, TX 76247                      |                |                               |                         |        | CR Beds 120 POS B                 | eds 0        |
| DENTON                                |                |                               |                         |        | Key Performana                    | ce Ind.      |
| BLUE CROSS (MAR                       | YLAND)         |                               |                         |        | Occupancy Rate                    | 91.3%        |
| Balance S                             | Sheet          | Income                        | Statement               |        | Length of Stay                    | 192.7        |
| Current Assets                        | 1,800,721      | Total Charges                 | 16,276,851              |        | Average Wages                     | 17.11        |
| Fixed Assets                          | 322,785        | Contract Allowance            | 6,639,209               | 40.8%  | Skilled Nursing                   | 81.1%        |
| Other Assets                          | 7,557          | Operating Revenue             | 9,637,642               | 59.2%  | Ancillary Service                 | 16.5%        |
| Total Assets                          | 2,131,063      | Operating Expense             | 11,327,906              | 117.5% | Current Ratio                     | 1.1          |
| Current Liabilities                   | 1,589,956      | Operating Margin              | -1,690,264              | -17.5% | Days to Collect                   | 68.3         |
| Long Term Liabilities                 | 221,910        | Other Income                  | 2,351,345               | 24.4%  | Avg Payment Days                  | 50.2         |
| Total Equity                          | 319,200        | Other Expense                 | 0                       | 0.0%   | Depreciation Rate                 | 309.2%       |
| Total Liab. and Equity                | 2,131,066      | Net Profit or Loss            | 661,081                 | 6.9%   | Return on Equity                  | 207.1%       |
| 455684 LONGVIEV                       | W HILL NURSING | S AND REHABILITAT             | ION CENTER              |        | Government - City-Cou             | nty          |
| LONGVIEW HILL NU<br>REHABILITATION CI |                | 12/31/2020                    | 366 Days Settled        | t      |                                   |              |
| LONGVIEW, TX 7560                     | 05             |                               |                         |        | CR Beds 198 POS B                 | eds 0        |
| GREGG                                 |                |                               |                         |        | Key Performana                    | ce Ind.      |
| NATIONAL GOVERN                       | IMENT SERVICE  | ES                            |                         |        | Occupancy Rate                    | 61.2%        |
| Balance S                             | Sheet          | Income                        | Statement               |        | Length of Stay                    | 118.3        |
| Current Assets                        | 1,246,634      | Total Charges                 | 8,805,758               |        | Average Wages                     | 20.29        |
| Fixed Assets                          | 1,974,025      | Contract Allowance            | 0                       | 0.0%   | Skilled Nursing                   | 81.0%        |
| Other Assets                          | 534,935        | Operating Revenue             | 8,805,758               | 100.0% | Ancillary Service                 | 19.0%        |
|                                       | 3,755,594      | Operating Expense             | 10,907,409              | 123.9% | Current Ratio                     | 0.7          |
| Total Assets                          |                |                               |                         |        |                                   |              |
| Total Assets Current Liabilities      | 1,850,799      | Operating Margin              | -2,101,651              | -23.9% | Days to Collect                   | 50.7         |
|                                       |                | Operating Margin Other Income | -2,101,651<br>2,571,204 |        | Days to Collect  Avg Payment Days | 50.7<br>46.3 |
| Current Liabilities                   | 1,850,799      |                               |                         | 29.2%  | •                                 |              |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| s 0<br>Ind.<br>76.0%<br>111.6 |
|-------------------------------|
| Ind.<br>76.0%<br>111.6        |
| 76.0%<br>111.6                |
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| 00.05                         |
| 20.35                         |
| 55.2%                         |
| 44.8%                         |
| 1.6                           |
| 63.6                          |
| 22.8                          |
| ,088.0%                       |
| 118.6%                        |
|                               |
|                               |
| s 0                           |
| Ind.                          |
| 56.5%                         |
| 157.2                         |
| 19.08                         |
| 87.8%                         |
| 12.2%                         |
|                               |
| 0.9                           |
| 0.9<br>41.9                   |
|                               |
| 41.9                          |
| d                             |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455940 LUBBOCK                       | HOSPITALITY N | NURSING AND REHA   | BILITATION CEN   | I     | Nonprofit - Church |        |
|--------------------------------------|---------------|--------------------|------------------|-------|--------------------|--------|
| LUBBOCK HOSPITA<br>REHABILITATION CE |               | AND 12/31/2020     | 366 Days Settled |       |                    |        |
| LUBBOCK, TX 79414                    | ļ             |                    |                  |       | CR Beds 117 POS B  | eds 0  |
| LUBBOCK                              |               |                    |                  |       | Key Performanad    | e Ind. |
| NATIONAL GOVERN                      | IMENT SERVICE | ES .               |                  |       | Occupancy Rate     | 53.7%  |
| Balance S                            | heet          | Income             | Statement        |       | Length of Stay     | 164.3  |
| Current Assets                       | 10,193,664    | Total Charges      | 6,911,578        |       | Average Wages      | 19.55  |
| Fixed Assets                         | 0             | Contract Allowance | 1,523,818        | 22.0% | Skilled Nursing    | 79.7%  |
| Other Assets                         | 0             | Operating Revenue  | 5,387,760        | 78.0% | Ancillary Service  | 20.3%  |
| Total Assets                         | 10,193,664    | Operating Expense  | 5,103,005        | 94.7% | Current Ratio      | 1.2    |
| Current Liabilities                  | 8,330,504     | Operating Margin   | 284,755          | 5.3%  | Days to Collect    | 49.6   |
| Long Term Liabilities                | 0             | Other Income       | 535,020          | 9.9%  | Avg Payment Days   | 23.6   |
| Total Equity                         | 1,863,160     | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity               | 10,193,664    | Net Profit or Loss | 819,775          | 15.2% | Return on Equity   | 44.0%  |
| 676292 LULING CA                     | RE CENTER     |                    |                  |       | Nonprofit - Church |        |
| LULING CARE CENT                     | ER            | 9/30/2020 3        | 366 Days Settled |       |                    |        |
| LULING, TX 78648                     |               |                    |                  |       | CR Beds 56 POS B   | eds 0  |
| CALDWELL                             |               |                    |                  |       | Key Performanad    | e Ind. |
| TRAILBLAZER (TEXA                    | AS)           |                    |                  |       | Occupancy Rate     | 79.2%  |
| Balance S                            | heet          | Income             | Statement        |       | Length of Stay     | 184.6  |
| Current Assets                       | 2,089,465     | Total Charges      | 4,091,242        |       | Average Wages      | 16.62  |
| Fixed Assets                         | 86,787        | Contract Allowance | 179,874          | 4.4%  | Skilled Nursing    | 71.0%  |
| Other Assets                         | 10,100        | Operating Revenue  | 3,911,368        | 95.6% | Ancillary Service  | 29.0%  |
| Total Assets                         | 2,186,352     | Operating Expense  | 2,982,456        | 76.3% | Current Ratio      | 3.2    |
| Current Liabilities                  | 644,881       | Operating Margin   | 928,912          | 23.7% | Days to Collect    | (16.9) |
| Long Term Liabilities                | 7,934         | Other Income       | 1,757            | 0.0%  | Avg Payment Days   | 30.7   |
| Total Equity                         | 1,533,537     | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 227.4% |
| rotal Equity                         |               |                    |                  |       |                    |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| Beds 0                |
|-----------------------|
| ace Ind.              |
| 54.7%                 |
| 515.0                 |
| 17.73                 |
| 129.4%                |
| -29.4%                |
| (0.6)                 |
| 150.1                 |
| (31.3)                |
| 49.7%                 |
| 118.1%                |
| on                    |
|                       |
| Beds 0                |
| ace Ind.              |
| 47.2%                 |
| 100.8                 |
| 17.73                 |
|                       |
| 87.9%                 |
| 87.9%<br>12.1%        |
|                       |
| 12.1%                 |
| 12.1%<br>1.2          |
| 12.1%<br>1.2<br>288.6 |
|                       |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675295 LYTLE NUF       | RSING HOME    |                    |                 |        | Proprietary - Corporation | on       |
|------------------------|---------------|--------------------|-----------------|--------|---------------------------|----------|
| LYTLE NURSING HO       | DME           | 12/31/2020         | 366 Days Settle | d      |                           |          |
| LYTLE, TX 78052        |               |                    |                 |        | CR Beds 70 POS E          | Beds 0   |
| ATASCOSA               |               |                    |                 |        | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                 |        | Occupancy Rate            | 63.3%    |
| Balance S              | heet          | Income             | Statement       |        | Length of Stay            | 294.8    |
| Current Assets         | 26,951        | Total Charges      | 2,939,723       |        | Average Wages             | 18.64    |
| Fixed Assets           | 34,312        | Contract Allowance | 3,135           | 0.1%   | Skilled Nursing           | 87.9%    |
| Other Assets           | 0             | Operating Revenue  | 2,936,588       | 99.9%  | Ancillary Service         | 12.1%    |
| Total Assets           | 61,263        | Operating Expense  | 3,550,144       | 120.9% | Current Ratio             | 0.3      |
| Current Liabilities    | 106,607       | Operating Margin   | -613,556        | -20.9% | Days to Collect           | 0.0      |
| Long Term Liabilities  | 0             | Other Income       | 800,917         | 27.3%  | Avg Payment Days          | 8.6      |
| Total Equity           | -45,344       | Other Expense      | 0               | 0.0%   | Depreciation Rate         | 311.3%   |
| Total Liab. and Equity | 61,263        | Net Profit or Loss | 179,196         | 6.1%   | Return on Equity          | -395.2%  |
| 676458 MABANK N        | IURSING HOME  |                    |                 |        | Proprietary - Other       |          |
| MABANK NURSING         | HOME          | 12/31/2020         | 366 Days Settle | d      |                           |          |
| MABANK, TX 75147       |               |                    |                 |        | CR Beds 57 POS E          | Beds 0   |
| KAUFMAN                |               |                    |                 |        | Key Performana            | ce Ind.  |
| NOVITAS (TEXAS)        |               |                    |                 |        | Occupancy Rate            | 62.4%    |
| Balance S              | heet          | Income             | Statement       |        | Length of Stay            | 166.8    |
| Current Assets         | 844,905       | Total Charges      | 2,992,356       |        | Average Wages             | 15.87    |
| Fixed Assets           | 11,016        | Contract Allowance | 0               | 0.0%   | Skilled Nursing           | 85.7%    |
| Other Assets           | 0             | Operating Revenue  | 2,992,356       | 100.0% | Ancillary Service         | 14.3%    |
| Total Assets           | 855,921       | Operating Expense  | 2,540,436       | 84.9%  | Current Ratio             | 6.1      |
| Current Liabilities    | 138,216       | Operating Margin   | 451,920         | 15.1%  | Days to Collect           | 65.1     |
| Long Term Liabilities  | 0             | Other Income       | 803,508         | 26.9%  | Avg Payment Days          | 19.9     |
| Total Equity           | 717,705       | Other Expense      | 0               | 0.0%   | Depreciation Rate         | 2,309.0% |
| Total Liab. and Equity | 855,921       | Net Profit or Loss | 1,195,963       | 40.0%  | Return on Equity          | 166.6%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676015 MABEE HE                  | ALTH CARE CE  | ENTER                              |                  |               | Nonprofit - Other         |                               |
|----------------------------------|---------------|------------------------------------|------------------|---------------|---------------------------|-------------------------------|
| MABEE HEALTH CA                  | RE CENTER     | 5/31/2020 3                        | 666 Days Settled |               |                           |                               |
| MIDLAND, TX 79707                |               |                                    |                  |               | CR Beds 200 POS Be        | eds 0                         |
| MIDLAND                          |               |                                    |                  |               | Key Performanac           | e Ind.                        |
| WISCONSIN PHYSIC                 | CIANS SERVICE |                                    |                  |               | Occupancy Rate            | 70.1%                         |
| Balance Sheet                    |               | Income                             | Statement        |               | Length of Stay            | 123.4                         |
| Current Assets                   | 38,113,517    | Total Charges                      | 31,431,792       |               | Average Wages             | 23.86                         |
| Fixed Assets                     | 63,583,743    | Contract Allowance                 | 3,605,089        | 11.5%         | Skilled Nursing           | 30.4%                         |
| Other Assets                     | 1,723,940     | Operating Revenue                  | 27,826,703       | 88.5%         | Ancillary Service         | 55.7%                         |
| Total Assets                     | 103,421,200   | Operating Expense                  | 31,342,483       | 112.6%        | Current Ratio             | 0.6                           |
| Current Liabilities              | 60,854,253    | Operating Margin                   | -3,515,780       | -12.6%        | Days to Collect           | 11.7                          |
| Long Term Liabilities            | 11,584,058    | Other Income                       | 10,772,060       | 38.7%         | Avg Payment Days          | 643.0                         |
| Total Equity                     | 30,982,889    | Other Expense                      | 0                | 0.0%          | Depreciation Rate         | 1.1%                          |
| Total Liab. and Equity           | 103,421,200   | Net Profit or Loss                 | 7,256,280        | 26.1%         | Return on Equity          | 23.4%                         |
| 676348 MADISON                   | MEDICAL RESC  | ORT                                |                  |               | Proprietary - Corporation | 1                             |
| MADISON MEDICAL                  | RESORT        | 12/31/2020                         | 366 Days Settled |               |                           |                               |
| ODESSA, TX 79762                 |               |                                    |                  |               | CR Beds 124 POS Be        | eds 0                         |
| ECTOR                            |               |                                    |                  |               | Key Performanac           | e Ind.                        |
| NATIONAL GOVERN                  | IMENT SERVICI | ≣S                                 |                  |               | Occupancy Rate            | 82.0%                         |
| Balance S                        | Sheet         | Income                             | Statement        |               | Length of Stay            | 93.2                          |
| Current Assets                   | 3,274,405     | Total Charges                      | 23,073,454       |               | Average Wages             | 23.81                         |
| Fixed Assets                     | 179,191       | Contract Allowance                 | 11,620,124       | 50.4%         | Skilled Nursing           | 80.8%                         |
|                                  | 0.000         | Operating Revenue                  | 11,453,330       | 49.6%         | Ancillary Service         | 19.2%                         |
| Other Assets                     | 6,000         |                                    |                  |               |                           |                               |
| Other Assets Total Assets        | 3,459,596     | Operating Expense                  | 10,337,021       | 90.3%         | Current Ratio             |                               |
|                                  |               |                                    | 10,337,021       | 90.3%<br>9.7% |                           | 3.9                           |
| Total Assets                     | 3,459,596     | Operating Expense                  |                  | 9.7%          |                           | 3.9<br>40.1                   |
| Total Assets Current Liabilities | 3,459,596     | Operating Expense Operating Margin | 1,116,309        | 9.7%<br>7.9%  | Days to Collect           | 3.9<br>40.1<br>12.5<br>426.0% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | ILLE CARE CE   | NTER   |  |   | Proprietary - Corporation  | n   |
|--|--|--|--|---|--|---|
| MADISONVILLE CAF   | RE CENTER  | 12/31/2020   | 366 Days Settled   |   |  |   |
| MADISONVILLE, TX   | 77864  |  |  |   | CR Beds 116 POS E  | Beds 0                                    |
| MADISON  |  |  |  |   | Key Performana   | ce Ind.                                   |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |  |   | Occupancy Rate   | 56.1%                                     |
| Balance S  | Sheet  | Income   | Statement  |   | Length of Stay   | 116.1                                     |
| Current Assets   | 1,121,592  | Total Charges  | 5,695,978  |   | Average Wages  | 18.63                                     |
| Fixed Assets   | 1,080,570  | Contract Allowance   | 631,231  | 11.1%                                   | Skilled Nursing  | 79.5%                                     |
| Other Assets   | 48,466   | Operating Revenue  | 5,064,747  | 88.9%                                   | Ancillary Service  | 20.5%                                     |
| Total Assets   | 2,250,628  | Operating Expense  | 5,316,817  | 105.0%                                  | Current Ratio  | 0.6                                       |
| Current Liabilities  | 1,791,867  | Operating Margin   | -252,070   | -5.0%                                   | Days to Collect  | 50.6                                      |
| Long Term Liabilities  | -45,771  | Other Income   | 1,014,139  | 20.0%                                   | Avg Payment Days   | 171.6                                     |
| Total Equity   | -256,542   | Other Expense  | 0  | 0.0%                                    | Depreciation Rate  | 43.9%                                     |
| Total Liab. and Equity   | 1,489,554  | Net Profit or Loss   | 762,069  | 15.0%                                   | Return on Equity   | -297.1%                                   |
|  |  |  |  |   |  |   |
| 676044 MAGNOLIA  | A LIVING AND R   | EHABILITATION  |  |   | Nonprofit - Church   |   |
| MAGNOLIA LIVING  |  |  | 366 Days Settled   | l                                       | Nonprofit - Church   |   |
|  |  |  | 366 Days Settled   | I                                       | Nonprofit - Church  CR Beds 96 POS E   | Beds 0                                    |
| MAGNOLIA LIVING  |  |  | 366 Days Settled   | ſ                                       |  |   |
| MAGNOLIA LIVING A  | AND REHABILITA   | ATION 12/31/2020   | 366 Days Settled   | l                                       | CR Beds 96 POS E   |   |
| MAGNOLIA LIVING A<br>LULING, TX 78648<br>CALDWELL  | AND REHABILITA   | ATION 12/31/2020   | 366 Days Settled   | l                                       | CR Beds 96 POS E   | ce Ind.                                   |
| MAGNOLIA LIVING A LULING, TX 78648 CALDWELL WISCONSIN PHYSIC   | AND REHABILITA   | ATION 12/31/2020   | ·  |   | CR Beds 96 POS E  Key Performana  Occupancy Rate   | <b>ce Ind.</b><br>74.5%                   |
| MAGNOLIA LIVING A LULING, TX 78648 CALDWELL WISCONSIN PHYSIC Balance S   | AND REHABILITA<br>CIANS SERVICE<br>Sheet                           | ATION 12/31/2020<br>Income   | e Statement  |   | CR Beds 96 POS E  Key Performana  Occupancy Rate  Length of Stay   | <b>ce Ind.</b> 74.5% 231.6                |
| MAGNOLIA LIVING A LULING, TX 78648 CALDWELL WISCONSIN PHYSIC Balance S Current Assets  | AND REHABILITA CIANS SERVICE Sheet 1,221,856                       | ATION 12/31/2020  Income  Total Charges  | • Statement<br>7,735,523   | 3.7%                                    | CR Beds 96 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | <b>ce Ind.</b> 74.5% 231.6 21.97          |
| MAGNOLIA LIVING A LULING, TX 78648 CALDWELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | AND REHABILITA CIANS SERVICE Sheet 1,221,856 99,089                | ATION 12/31/2020  Income  Total Charges  Contract Allowance                                  | <b>Statement</b> 7,735,523 288,746   | 3.7%<br>96.3%                           | CR Beds 96 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind. 74.5% 231.6 21.97 73.9%           |
| MAGNOLIA LIVING A LULING, TX 78648 CALDWELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE  CHARS SERVICE  1,221,856  99,089  8,183             | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>7,735,523<br>288,746<br>7,446,777                           | 3.7%<br>96.3%<br>63.3%                  | CR Beds 96 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 74.5% 231.6 21.97 73.9% 26.1%     |
| MAGNOLIA LIVING A LULING, TX 78648 CALDWELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  Sheet  1,221,856  99,089  8,183  1,329,128  865,752 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 288,746<br>7,446,777<br>4,714,408  | 3.7%<br>96.3%<br>63.3%<br>36.7%         | CR Beds 96 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 74.5%<br>231.6<br>21.97<br>73.9%<br>26.1% |
| MAGNOLIA LIVING A LULING, TX 78648 CALDWELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  Sheet  1,221,856  99,089  8,183  1,329,128  865,752 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>7,735,523<br>288,746<br>7,446,777<br>4,714,408<br>2,732,369 | 3.7%<br>96.3%<br>63.3%<br>36.7%<br>1.3% | CR Beds 96 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 74.5% 231.6 21.97 73.9% 26.1% 1.4 (10.3)  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455538 MAGNOLIA                            | MANOR         |                    |                  |        | Nonprofit - Church                 |         |
|--|---------------|--------------------|------------------|--------|------------------------------------|---------|
| MAGNOLIA MANOR                             |               | 6/30/2020          | 366 Days Settled |        |                                    |         |
| GROVES, TX 77619                           |               |                    |                  |        | CR Beds 138 POS B                  | eds 0   |
| JEFFERSON                                  |               |                    |                  |        | Key Performana                     | ce Ind. |
| WISCONSIN PHYSIC                           | CIANS SERVICE |                    |                  |        | Occupancy Rate                     | 61.4%   |
| Balance S                                  | Sheet         | Income             | Statement        |        | Length of Stay                     | 183.5   |
| Current Assets                             | 2,613,756     | Total Charges      | 7,228,250        |        | Average Wages                      | 17.77   |
| Fixed Assets                               | 0             | Contract Allowance | 834,506          | 11.5%  | Skilled Nursing                    | 86.0%   |
| Other Assets                               | 0             | Operating Revenue  | 6,393,744        | 88.5%  | Ancillary Service                  | 14.0%   |
| Total Assets                               | 2,613,756     | Operating Expense  | 6,183,892        | 96.7%  | Current Ratio                      | 9.8     |
| Current Liabilities                        | 267,345       | Operating Margin   | 209,852          | 3.3%   | Days to Collect                    | 85.7    |
| Long Term Liabilities                      | 0             | Other Income       | 7,539            | 0.1%   | Avg Payment Days                   | 4.8     |
| Total Equity                               | 2,346,411     | Other Expense      | 0                | 0.0%   | Depreciation Rate                  | 0.0%    |
| Total Liab. and Equity                     | 2,613,756     | Net Profit or Loss | 217,391          | 3.4%   | Return on Equity                   | 9.3%    |
| 675241 MAGNOLIA                            | A PLACE       |                    |                  |        | Nonprofit - Church                 |         |
| MAGNOLIA PLACE                             |               | 12/31/2020         | 366 Days Settled | d      |                                    |         |
| JEFFERSON, TX 756                          | 657           |                    |                  |        | CR Beds 116 POS B                  | eds 0   |
| MARION                                     |               |                    |                  |        | Key Performana                     | ce Ind. |
| WISCONSIN PHYSIC                           | CIANS SERVICE |                    |                  |        | Occupancy Rate                     | 64.3%   |
| Balance S                                  | Sheet         | Income             | Statement        |        | Length of Stay                     | 97.5    |
| Current Assets                             | 548,958       | Total Charges      | 6,924,618        |        | Average Wages                      | 20.00   |
| Fixed Assets                               | 8,053         | Contract Allowance | -659,875         | -9.5%  | Skilled Nursing                    | 91.7%   |
| Other Assets                               | 259           | Operating Revenue  | 7,584,493        | 109.5% | Ancillary Service                  | 8.3%    |
| Total Assets                               | 557,270       | Operating Expense  | 7,577,556        | 99.9%  | Current Ratio                      | 0.7     |
| 1  | 040.000       | Operating Margin   | 6,937            | 0.1%   | Days to Collect                    | 23.3    |
| Current Liabilities                        | 812,263       | operating margin   |                  |        |                                    |         |
| Current Liabilities  Long Term Liabilities | 812,263<br>75 | Other Income       | 544,920          | 7.2%   | Avg Payment Days                   | 22.9    |
|  |               |                    | 544,920          |        | Avg Payment Days Depreciation Rate |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676011 MAGNOLIA                       | PLACE HEALT   | TH CARE LLP        |                  |        | Proprietary - Partnership | )      |
|---------------------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| MAGNOLIA PLACE H                      | HEALTH CARE L | LP 8/31/2020 :     | 366 Days Settled |        |                           |        |
| LIBERTY, TX 77575                     |               |                    |                  |        | CR Beds 120 POS Be        | eds 0  |
| LIBERTY                               |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC                      | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 68.6%  |
| Balance S                             | heet          | Income             | Statement        |        | Length of Stay            | 684.3  |
| Current Assets                        | 146,569       | Total Charges      | 6,942,457        |        | Average Wages             | 11.69  |
| Fixed Assets                          | 971,276       | Contract Allowance | 1,200,227        | 17.3%  | Skilled Nursing           | 48.4%  |
| Other Assets                          | 0             | Operating Revenue  | 5,742,230        | 82.7%  | Ancillary Service         | 0.0%   |
| Total Assets                          | 1,117,845     | Operating Expense  | 5,695,810        | 99.2%  | Current Ratio             | (0.2)  |
| Current Liabilities                   | -909,954      | Operating Margin   | 46,420           | 0.8%   | Days to Collect           | 18.6   |
| Long Term Liabilities                 | 0             | Other Income       | 0                | 0.0%   | Avg Payment Days          | (15.0) |
| Total Equity                          | 2,027,799     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 19.3%  |
| Total Liab. and Equity                | 1,117,845     | Net Profit or Loss | 46,420           | 0.8%   | Return on Equity          | 2.3%   |
| 675792 MANSFIEL                       | D NURSING AN  | D REHABILITATION   | LP               |        | Proprietary - Corporation | 1      |
| MANSFIELD NURSIN<br>REHABILITATION LF |               | 12/31/2020         | 366 Days Settled | d      |                           |        |
| MANSFIELD, TX 760                     | 63            |                    |                  |        | CR Beds 127 POS Be        | eds 0  |
| TARRANT                               |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC                      | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 52.8%  |
| Balance S                             | heet          | Income             | Statement        |        | Length of Stay            | 284.7  |
| Current Assets                        | 314,550       | Total Charges      | 3,287,452        |        | Average Wages             | 22.07  |
| Fixed Assets                          | 154,928       | Contract Allowance | -50,867          | -1.5%  | Skilled Nursing           | 125.1% |
| Other Assets                          | 1,030,575     | Operating Revenue  | 3,338,319        | 101.5% | Ancillary Service         | -25.1% |
| Total Assets                          | 1,500,053     | Operating Expense  | 5,210,193        | 156.1% | Current Ratio             | (0.4)  |
| Current Liabilities                   | -895,192      | Operating Margin   | -1,871,874       | -56.1% | Days to Collect           | 63.9   |
| Long Term Liabilities                 | 0             | Other Income       | -788,653         | -23.6% | Avg Payment Days          | (14.8) |
|                                       | -604,861      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 66.7%  |
| Total Equity                          | 00 1,00 1     | Other Experies     |                  |        | •                         |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675923 MARBRIDO                      | SE VILLA                           |                                     |                        |                            | Nonprofit - Other               |                         |
|--------------------------------------|------------------------------------|-------------------------------------|------------------------|----------------------------|---------------------------------|-------------------------|
| MARBRIDGE VILLA                      |                                    | 6/30/2020                           | 366 Days Settled       |                            |                                 |                         |
| MANCHACA, TX 786                     | 52                                 |                                     |                        |                            | CR Beds 92 POS B                | eds 0                   |
| TRAVIS                               |                                    |                                     |                        |                            | Key Performana                  | ce Ind.                 |
| TRAILBLAZERS HEA                     | ALTH ENTERPR                       | ISES                                |                        |                            | Occupancy Rate                  | 89.2%                   |
| Balance S                            | Sheet                              | Income                              | Statement              |                            | Length of Stay                  | 790.8                   |
| Current Assets                       | 6,551,275                          | Total Charges                       | 9,042,412              |                            | Average Wages                   | 20.16                   |
| Fixed Assets                         | 17,012,015                         | Contract Allowance                  | 3,182,299              | 35.2%                      | Skilled Nursing                 | 83.5%                   |
| Other Assets                         | 6,706,225                          | Operating Revenue                   | 5,860,113              | 64.8%                      | Ancillary Service               | 16.5%                   |
| Total Assets                         | 30,269,515                         | Operating Expense                   | 7,290,905              | 124.4%                     | Current Ratio                   | 2.7                     |
| Current Liabilities                  | 2,471,352                          | Operating Margin                    | -1,430,792             | -24.4%                     | Days to Collect                 | 53.4                    |
| Long Term Liabilities                | 1,199,523                          | Other Income                        | 495,552                | 8.5%                       | Avg Payment Days                | 43.4                    |
| Total Equity                         | 26,598,640                         | Other Expense                       | 0                      | 0.0%                       | Depreciation Rate               | 0.6%                    |
| Total Liab. and Equity               | 30,269,515                         | Net Profit or Loss                  | (937,135)              | -16.0%                     | Return on Equity                | -3.5%                   |
| 675779 MARINE C                      | REEK NURSING                       | AND REHABILITATI                    | ON LP                  |                            | Proprietary - Corporation       | n                       |
| MARINE CREEK NU<br>REHABILITATION LF |                                    | 12/31/2020                          | 366 Days Settled       | d                          |                                 |                         |
| FORT WORTH, TX 7                     | 6106                               |                                     |                        |                            | CR Beds 170 POS B               | eds 0                   |
| TARRANT                              |                                    |                                     |                        |                            | Key Performana                  | ce Ind.                 |
| WISCONSIN PHYSIC                     | CIANS SERVICE                      |                                     |                        |                            | Occupancy Rate                  | 77.7%                   |
| Balance S                            | Sheet                              | Income                              | Statement              |                            | Length of Stay                  | 288.5                   |
| Current Assets                       | 231,602                            | Total Charges                       | 6,632,876              |                            | Average Wages                   | 20.72                   |
| Fixed Assets                         | 258,894                            | Contract Allowance                  | -466,728               | -7.0%                      | Skilled Nursing                 | 100 00/                 |
|                                      | 200,001                            |                                     |                        |                            |                                 | 123.2%                  |
| Other Assets                         | 2,314,007                          | Operating Revenue                   | 7,099,604              | 107.0%                     | Ancillary Service               | -23.2%                  |
| Other Assets Total Assets            | •                                  | Operating Revenue Operating Expense | 7,099,604<br>9,985,783 |                            | Ancillary Service Current Ratio |                         |
|                                      | 2,314,007                          |                                     |                        | 140.7%                     | •                               | -23.2%                  |
| Total Assets                         | 2,314,007                          | Operating Expense                   | 9,985,783              | 140.7%<br>-40.7%           | Current Ratio                   | -23.2%<br>(0.3)         |
| Total Assets Current Liabilities     | 2,314,007<br>2,804,503<br>-731,980 | Operating Expense Operating Margin  | 9,985,783              | 140.7%<br>-40.7%<br>-15.6% | Current Ratio  Days to Collect  | -23.2%<br>(0.3)<br>31.6 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455646 MARSHAL  | L MANOR NURS                                     | SING & REHABILITAT  | TON CENTER   |                                 | Proprietary - Corporation   | 1  |
|---|--|---|--|---------------------------------|---|--|
| MARSHALL MANOR<br>REHABILITATION CI                                       |  | 12/31/2020  | 366 Days Settled   |                                 |   |  |
| MARSHALL, TX 7567   | 70   |   |  |                                 | CR Beds 179 POS Be  | eds 0  |
| HARRISON  |  |   |  |                                 | Key Performanad   | e Ind.   |
| BLUE CROSS (TEXA  | AS)  |   |  |                                 | Occupancy Rate  | 56.7%  |
| Balance S   | heet   | Income  | Statement  |                                 | Length of Stay  | 219.7  |
| Current Assets  | 2,405,500  | Total Charges   | 9,662,732  |                                 | Average Wages   | 16.12  |
| Fixed Assets  | 343,960  | Contract Allowance  | 1,437,782  | 14.9%                           | Skilled Nursing   | 83.5%  |
| Other Assets  | 10,600   | Operating Revenue   | 8,224,950  | 85.1%                           | Ancillary Service   | 16.5%  |
| Total Assets  | 2,760,060  | Operating Expense   | 8,738,260  | 106.2%                          | Current Ratio   | 4.9  |
| Current Liabilities   | 487,013  | Operating Margin  | -513,310   | -6.2%                           | Days to Collect   | 17.9   |
| Long Term Liabilities   | 35,323   | Other Income  | 1,947,584  | 23.7%                           | Avg Payment Days  | 16.8   |
| Total Equity  | 2,237,724  | Other Expense   | 0  | 0.0%                            | Depreciation Rate   | 211.0%   |
| Total Liab. and Equity  | 2,760,060  | Net Profit or Loss  | 1,413,342  | 17.2%                           | Return on Equity  | 63.2%  |
| 455879 MARSHAL  | L MANOR WES                                      | Г   |  |                                 | Proprietary - Corporation   | 1  |
| MARSHALL MANOR  | WEST   | 12/31/2020  | 366 Days Settled   |                                 |   |  |
| MARSHALL, TX 7567   | 70   |   |  |                                 | CR Beds 118 POS Be  | eds 0  |
| HARRISON  |  |   |  |                                 | Key Performanac   | e Ind.   |
| BLUE CROSS (TEXA  | AS)  |   |  |                                 | Occupancy Rate  |  |
|   |  |   |  |                                 |   | 47.1%  |
| Balance S   | heet   | Income  | Statement  |                                 | Length of Stay  | 47.1%<br>197.6                                   |
| Balance S<br>Current Assets   |  | Income<br>Total Charges   | <b>Statement</b> 5,048,677                               |                                 | Length of Stay  Average Wages   |  |
|   |  |   |  | 11.8%                           | ,   | 197.6  |
| Current Assets  | 2,809,004  | Total Charges   | 5,048,677  |                                 | Average Wages   | 197.6<br>14.65                                   |
| Current Assets Fixed Assets   | 2,809,004<br>24,842                              | Total Charges Contract Allowance  | 5,048,677<br>593,832                                     | 88.2%                           | Average Wages Skilled Nursing   | 197.6<br>14.65<br>86.0%                          |
| Current Assets Fixed Assets Other Assets                                  | 2,809,004<br>24,842<br>0                         | Total Charges Contract Allowance Operating Revenue                                    | 5,048,677<br>593,832<br>4,454,845                        | 88.2%<br>98.9%                  | Average Wages Skilled Nursing Ancillary Service                               | 197.6<br>14.65<br>86.0%<br>14.0%                 |
| Current Assets Fixed Assets Other Assets Total Assets                     | 2,809,004<br>24,842<br>0<br>2,833,846            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,048,677<br>593,832<br>4,454,845<br>4,407,377           | 88.2%<br>98.9%<br>1.1%          | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 197.6<br>14.65<br>86.0%<br>14.0%<br>20.4         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,809,004<br>24,842<br>0<br>2,833,846<br>137,459 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,048,677<br>593,832<br>4,454,845<br>4,407,377<br>47,468 | 88.2%<br>98.9%<br>1.1%<br>28.0% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 197.6<br>14.65<br>86.0%<br>14.0%<br>20.4<br>35.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676194 MASON CH   | REEK TRANSITI   | ONAL CARE OF KAT   | Υ   |   | Nonprofit - Church   |   |
|---|---|--|---|---|--|---|
| MASON CREEK TRA   | ANSITIONAL CAI  | RE OF 9/30/2020 3  | 366 Days Settled  |   |  |   |
| KATY, TX 77450  |   |  |   |   | CR Beds 125 POS E  | Beds 0  |
| HARRIS  |   |  |   |   | Key Performana   | ce Ind.   |
| NOVITAS (TEXAS)   |   |  |   |   | Occupancy Rate   | 63.7%   |
| Balance S   | Sheet   | Income   | Statement   |   | Length of Stay   | 103.3   |
| Current Assets  | 1,862,705   | Total Charges  | 9,537,591   |   | Average Wages  | 23.15   |
| Fixed Assets  | 379,820   | Contract Allowance   | 590,790   | 6.2%  | Skilled Nursing  | 50.7%   |
| Other Assets  | 7,447,030   | Operating Revenue  | 8,946,801   | 93.8%                                       | Ancillary Service  | 49.3%   |
| Total Assets  | 9,689,555   | Operating Expense  | 8,121,062   | 90.8%                                       | Current Ratio  | 1.2   |
| Current Liabilities   | 1,548,110   | Operating Margin   | 825,739   | 9.2%  | Days to Collect  | 48.0  |
| Long Term Liabilities   | 7,557,116   | Other Income   | 3,769   | 0.0%  | Avg Payment Days   | 25.0  |
| Total Equity  | 584,329   | Other Expense  | 0   | 0.0%  | Depreciation Rate  | 156.3%  |
| Total Liab. and Equity  | 9.689.555   | Net Profit or Loss   | 829,508   | 0.3%  | Doturn on Equity   | 142.0%  |
| Total Elab. and Equity  |   | NOT FOR OF LOSS  | 029,500   | 3.570                                       | Return on Equity   | 142.070   |
| · ·   |   | REHABILITATION CE  |   | 3.070                                       | Proprietary - Corporation  |   |
| •   | HEALTH AND F  | REHABILITATION CE  |   | 3.376                                       |  |   |
| 676389 MATADOR MATADOR HEALTH   | HEALTH AND F  | REHABILITATION CE  | NTER  | 3.376                                       |  | n   |
| 676389 MATADOR  MATADOR HEALTH CENTER   | HEALTH AND F  | REHABILITATION CE  | NTER  | 3.376                                       | Proprietary - Corporation  | en<br>Beds 0  |
| 676389 MATADOR  MATADOR HEALTH CENTER  MATADOR, TX 7924   | HEALTH AND F  | REHABILITATION CE  | NTER  | 3.376                                       | Proprietary - Corporation  CR Beds 50 POS E  | en<br>Beds 0  |
| 676389 MATADOR  MATADOR HEALTH CENTER  MATADOR, TX 7924  MOTLEY   | HEALTH AND F AND REHABILIT  | REHABILITATION CE  | NTER  | 3.376                                       | Proprietary - Corporation  CR Beds 50 POS E  Key Performana  | eds 0 ce Ind.   |
| MATADOR HEALTH<br>CENTER<br>MATADOR, TX 7924<br>MOTLEY<br>NOVITAS (TEXAS)   | HEALTH AND F AND REHABILIT 4  | REHABILITATION CE  | NTER  866 Days Settled  | 3.376                                       | CR Beds 50 POS E  Key Performana  Occupancy Rate   | eds 0<br>ce Ind.<br>70.9%                                     |
| MATADOR HEALTH CENTER MATADOR, TX 7924 MOTLEY NOVITAS (TEXAS) Balance S   | HEALTH AND F AND REHABILIT 4  | REHABILITATION CE FATION 9/30/2020 3   | NTER  366 Days Settled  |   | CR Beds 50 POS E  Key Performana  Occupancy Rate  Length of Stay   | enseds 0  ce Ind.  70.9%  270.4                               |
| MATADOR HEALTH CENTER MATADOR, TX 7924 MOTLEY NOVITAS (TEXAS) Balance S Current Assets  | HEALTH AND F AND REHABILIT 4 Sheet 592,911                                | REHABILITATION CE  FATION 9/30/2020 3  Income  Total Charges                                 | NTER  866 Days Settled  Statement  5,233,870  | 47.9%                                       | CR Beds 50 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | enseds 0  ce Ind.  70.9%  270.4  25.02                        |
| MATADOR HEALTH CENTER MATADOR, TX 7924 MOTLEY NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | HEALTH AND F AND REHABILIT  4  Sheet 592,911 1,764                        | REHABILITATION CE  FATION 9/30/2020 3  Income  Total Charges  Contract Allowance             | NTER  866 Days Settled  Statement  5,233,870  2,506,984                                 | 47.9%<br>52.1%                              | CR Beds 50 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | enseds 0  ce Ind.  70.9%  270.4  25.02  88.5%                 |
| MATADOR HEALTH CENTER MATADOR, TX 7924 MOTLEY NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | #EALTH AND F AND REHABILIT  4  Sheet  592,911  1,764  0                   | Income Total Charges Contract Allowance Operating Revenue                                    | NTER  866 Days Settled  Statement  5,233,870  2,506,984  2,726,886                      | 47.9%<br>52.1%<br>115.7%                    | CR Beds 50 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | enseds 0  ce Ind.  70.9%  270.4  25.02  88.5%  11.5%          |
| MATADOR HEALTH CENTER MATADOR, TX 7924 MOTLEY NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | HEALTH AND F AND REHABILIT  4  592,911 1,764 0 594,675                    | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | NTER  366 Days Settled  Statement  5,233,870  2,506,984  2,726,886  3,156,257           | 47.9%<br>52.1%<br>115.7%<br>-15.7%          | Proprietary - Corporation  CR Beds 50 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | enseds 0  ce Ind.  70.9%  270.4  25.02  88.5%  11.5%  1.2     |
| MATADOR HEALTH CENTER MATADOR, TX 7924 MOTLEY NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | HEALTH AND F AND REHABILIT  4  Sheet  592,911  1,764  0  594,675  480,748 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | NTER  366 Days Settled  Statement  5,233,870  2,506,984  2,726,886  3,156,257  -429,371 | 47.9%<br>52.1%<br>115.7%<br>-15.7%<br>19.5% | Proprietary - Corporation  CR Beds 50 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | seds 0  ce Ind.  70.9%  270.4  25.02  88.5%  11.5%  1.2  72.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455643 MATAGOR   | DA HOUSE HEA                 | ALTHCARE CENTER   |  |                                | Proprietary - Partnership                                       | )                               |
|--|------------------------------|---|--|--------------------------------|---|---------------------------------|
| MATAGORDA HOUS<br>CENTER                                   | E HEALTHCAR                  | E 12/31/2020  | 366 Days Settled   |                                |   |                                 |
| BAY CITY, TX 77414   |                              |   |  |                                | CR Beds 182 POS B   | eds 0                           |
| MATAGORDA  |                              |   |  |                                | Key Performana  | ce Ind.                         |
| BLUE CROSS (TEXA   | AS)                          |   |  |                                | Occupancy Rate  | 72.1%                           |
| Balance S  | Sheet                        | Income  | Statement  |                                | Length of Stay  | 219.3                           |
| Current Assets   | 2,363,464                    | Total Charges   | 12,784,829   |                                | Average Wages   | 21.45                           |
| Fixed Assets   | 351,626                      | Contract Allowance  | 3,757,788  | 29.4%                          | Skilled Nursing   | 68.3%                           |
| Other Assets   | 8,960                        | Operating Revenue   | 9,027,041  | 70.6%                          | Ancillary Service   | 31.7%                           |
| Total Assets   | 2,724,050                    | Operating Expense   | 9,391,801  | 104.0%                         | Current Ratio   | 0.8                             |
| Current Liabilities  | 2,894,465                    | Operating Margin  | -364,760   | -4.0%                          | Days to Collect   | 15.5                            |
| Long Term Liabilities                                      | 27,471                       | Other Income  | 1,322,839  | 14.7%                          | Avg Payment Days  | 26.3                            |
| Total Equity   | -197,886                     | Other Expense   | 0  | 0.0%                           | Depreciation Rate   | 45.0%                           |
| Total Liab. and Equity                                     | 2,724,050                    | Net Profit or Loss  | 940,104  | 10.4%                          | Return on Equity  | -475.1%                         |
| 675899 MATAGOR   | DA NURSING &                 | REHABILITATION C  | ENTER  |                                | Government - City-Cour  | nty                             |
| MATAGORDA NURS<br>REHABILITATION CI                        |                              | 6/30/2020 3   | 366 Days Settled   |                                |   |                                 |
| BAY CITY, TX 77414   |                              |   |  |                                | CR Beds 100 POS B   | eds 0                           |
| MATAGORDA  |                              |   |  |                                | Key Performana  | ce Ind.                         |
| WISCONSIN PHYSIC   | CIANS SERVICE                |   |  |                                | Occupancy Rate  | 62.3%                           |
| Balance S  | Sheet                        | Income  | Statement  |                                | Length of Stay  | 102.2                           |
|  |                              |   | Statement  |                                | ,   | 193.2                           |
| Current Assets   |                              | Total Charges   | 6,367,177  |                                | Average Wages   | 16.24                           |
| Current Assets Fixed Assets                                |                              | Total Charges Contract Allowance  |  | 17.2%                          | Average Wages Skilled Nursing                                   |                                 |
|  | 733,055                      | G   | 6,367,177  |                                |   | 16.24                           |
| Fixed Assets   | 733,055<br>0                 | Contract Allowance  | 6,367,177<br>1,096,445                                     | 82.8%                          | Skilled Nursing   | 16.24<br>80.4%                  |
| Fixed Assets Other Assets                                  | 733,055<br>0<br>0            | Contract Allowance Operating Revenue                                    | 6,367,177<br>1,096,445<br>5,270,732                        | 82.8%<br>99.3%                 | Skilled Nursing Ancillary Service                               | 16.24<br>80.4%                  |
| Fixed Assets Other Assets Total Assets                     | 733,055<br>0<br>0<br>733,055 | Contract Allowance Operating Revenue Operating Expense                  | 6,367,177<br>1,096,445<br>5,270,732<br>5,236,100           | 82.8%<br>99.3%<br>0.7%         | Skilled Nursing Ancillary Service Current Ratio                 | 16.24<br>80.4%<br>19.6%         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 733,055<br>0<br>0<br>733,055 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,367,177<br>1,096,445<br>5,270,732<br>5,236,100<br>34,632 | 82.8%<br>99.3%<br>0.7%<br>9.2% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 16.24<br>80.4%<br>19.6%<br>43.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676141 MATLOCK                       | PLACE HEALTI | H & REHABILITATIO  | N CENTER         |        | Proprietary - Partnership | )       |
|--------------------------------------|--------------|--------------------|------------------|--------|---------------------------|---------|
| MATLOCK PLACE H<br>REHABILITATION CI |              | 12/31/2020         | 366 Days Settled | t      |                           |         |
| ARLINGTON, TX 760                    | 002          |                    |                  |        | CR Beds 148 POS B         | eds 0   |
| TARRANT                              |              |                    |                  |        | Key Performana            | e Ind.  |
| BLUE CROSS (TEXA                     | AS)          |                    |                  |        | Occupancy Rate            | 65.9%   |
| Balance S                            | Sheet        | Income             | Statement        |        | Length of Stay            | 94.4    |
| Current Assets                       | 268,292      | Total Charges      | 7,815,713        |        | Average Wages             | 20.93   |
| Fixed Assets                         | 0            | Contract Allowance | 537,607          | 6.9%   | Skilled Nursing           | 94.5%   |
| Other Assets                         | 424          | Operating Revenue  | 7,278,106        | 93.1%  | Ancillary Service         | 0.0%    |
| Total Assets                         | 268,716      | Operating Expense  | 7,525,133        | 103.4% | Current Ratio             | 1.0     |
| Current Liabilities                  | 268,717      | Operating Margin   | -247,027         | -3.4%  | Days to Collect           | 41.9    |
| Long Term Liabilities                | 0            | Other Income       | 247,026          | 3.4%   | Avg Payment Days          | 11.8    |
| Total Equity                         | -1           | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%    |
| Total Liab. and Equity               | 268,716      | Net Profit or Loss | (1)              | 0.0%   | Return on Equity          | 100.0%  |
| 676133 MAVERICA                      | NURSING AND  | REHABILITATION C   | CENTER           |        | Government - City-Cour    | nty     |
| MAVERICK NURSIN<br>REHABILITATION C  |              | 9/30/2020 3        | 366 Days Settled |        |                           |         |
| EAGLE PASS, TX 78                    | 8852         |                    |                  |        | CR Beds 114 POS B         | eds 0   |
| MAVERICK                             |              |                    |                  |        | Key Performana            | ce Ind. |
| BLUE CROSS (TEXA                     | AS)          |                    |                  |        | Occupancy Rate            | 77.5%   |
| Balance S                            | Sheet        | Income             | Statement        |        | Length of Stay            | 145.0   |
| Current Assets                       | 1,559,680    | Total Charges      | 7,058,502        |        | Average Wages             | 18.16   |
| Fixed Assets                         | 1,605,421    | Contract Allowance | 0                | 0.0%   | Skilled Nursing           | 81.9%   |
| Other Assets                         | 1,168,193    | Operating Revenue  | 7,058,502        | 100.0% | Ancillary Service         | 18.1%   |
| Total Assets                         | 4,333,294    | Operating Expense  | 7,910,229        | 112.1% | Current Ratio             | 0.3     |
| Current Liabilities                  | 5,142,914    | Operating Margin   | -851,727         | -12.1% | Days to Collect           | 79.9    |
| Long Term Liabilities                | 0            | Other Income       | 1,209,101        | 17.1%  | Avg Payment Days          | 17.     |
| Total Equity                         | -809,620     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 51.0%   |
| Total Equity                         | ,            |                    |                  |        | •                         |         |
| Total Equity  Total Liab. and Equity |              | Net Profit or Loss | 357,374          |        | Return on Equity          | -44.1%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455560 MCALLEN  | NURSING CENT   | ΓER  |   |                                  | Proprietary - Corporation  | on   |
|---|--|--|---|----------------------------------|--|--|
| MCALLEN NURSING   | CENTER   | 12/31/2020   | 366 Days Settled  | I                                |  |  |
| MCALLEN, TX 78501   | I  |  |   |                                  | CR Beds 122 POS E  | Beds 0   |
| HIDALGO   |  |  |   |                                  | Key Performana   | ce Ind.  |
| BLUE CROSS (TEXA  | AS)  |  |   |                                  | Occupancy Rate   | 60.1%  |
| Balance S   | Sheet  | Income   | Statement   |                                  | Length of Stay   | 126.6  |
| Current Assets  | 2,335,713  | Total Charges  | 7,275,442   |                                  | Average Wages  | 21.06  |
| Fixed Assets  | 281,186  | Contract Allowance   | 1,366,314   | 18.8%                            | Skilled Nursing  | 64.1%  |
| Other Assets  | 250  | Operating Revenue  | 5,909,128   | 81.2%                            | Ancillary Service  | 35.9%  |
| Total Assets  | 2,617,149  | Operating Expense  | 6,586,739   | 111.5%                           | Current Ratio  | 1.0  |
| Current Liabilities   | 2,236,610  | Operating Margin   | -677,611  | -11.5%                           | Days to Collect  | 45.0   |
| Long Term Liabilities   | 0  | Other Income   | 1,059,161   | 17.9%                            | Avg Payment Days   | 94.4   |
| Total Equity  | 380,539  | Other Expense  | 0   | 0.0%                             | Depreciation Rate  | 68.0%  |
| Total Calcond Facility  | 2,617,149  | Net Profit or Loss   | 381,550   | 6.5%                             | Return on Equity   | 100.3%   |
| Total Liab. and Equity  | 2,017,110  | Net I Tollt of Loss  |   | 0.570                            | Return on Equity   | 100.070  |
| 676042 MCALLEN  |  |  | 361,330   | 0.570                            | Proprietary - Corporation  |  |
|   | TRANSITIONAL   | . CARE CENTER  | 366 Days Settled  |                                  |  |  |
| 676042 MCALLEN  | TRANSITIONAL   | . CARE CENTER  |   |                                  |  | on   |
| 676042 MCALLEN  MCALLEN TRANSIT   | TRANSITIONAL   | . CARE CENTER  |   |                                  | Proprietary - Corporation  | on<br>Beds 0   |
| 676042 MCALLEN  MCALLEN TRANSIT  MC ALLEN, TX 7850  | TRANSITIONAL IONAL CARE CE   | CARE CENTER ENTER 12/31/2020   |   |                                  | Proprietary - Corporation  CR Beds 85 POS E  | on<br>Beds 0   |
| 676042 MCALLEN  MCALLEN TRANSIT  MC ALLEN, TX 7850  HIDALGO   | TRANSITIONAL IONAL CARE CE 3 CIANS SERVICE   | CARE CENTER ENTER 12/31/2020   |   |                                  | Proprietary - Corporation  CR Beds 85 POS E  Key Performana  | Beds 0   |
| 676042 MCALLEN  MCALLEN TRANSIT  MC ALLEN, TX 7850  HIDALGO  WISCONSIN PHYSIC   | TRANSITIONAL IONAL CARE CE 3 CIANS SERVICE   | CARE CENTER ENTER 12/31/2020   | 366 Days Settled  |                                  | CR Beds 85 POS E  Key Performana  Occupancy Rate   | Beds 0 ace Ind. 59.9%  |
| 676042 MCALLEN  MCALLEN TRANSIT  MC ALLEN, TX 7850  HIDALGO  WISCONSIN PHYSIC  Balance S  | TRANSITIONAL IONAL CARE CE 3 CIANS SERVICE   | CARE CENTER ENTER 12/31/2020   | 366 Days Settled  |                                  | Proprietary - Corporation  CR Beds 85 POS E  Key Performana  Occupancy Rate  Length of Stay  | Beds 0 ace Ind. 59.9% 29.5                                   |
| 676042 MCALLEN  MCALLEN TRANSIT  MC ALLEN, TX 7850  HIDALGO  WISCONSIN PHYSIC  Balance S  Current Assets  | TRANSITIONAL IONAL CARE CE 3 CIANS SERVICE Sheet 4,218,864   | CARE CENTER ENTER 12/31/2020 Income  | 366 Days Settled  Statement  11,386,629   | 16.7%                            | Proprietary - Corporation  CR Beds 85 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | on<br>Beds 0<br>Ice Ind.<br>59.9%<br>29.5<br>22.39           |
| 676042 MCALLEN  MCALLEN TRANSIT  MC ALLEN, TX 7850  HIDALGO  WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  | TRANSITIONAL IONAL CARE CE 3 CIANS SERVICE Sheet 4,218,864 522,995   | CARE CENTER ENTER 12/31/2020  Income Total Charges Contract Allowance                        | 366 Days Settled  Statement  11,386,629  1,897,642                                  | 16.7%<br>83.3%                   | CR Beds 85 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | on Beds 0 Ice Ind. 59.9% 29.5 22.39 60.9%                    |
| 676042 MCALLEN  MCALLEN TRANSIT  MC ALLEN, TX 7850  HIDALGO  WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | TRANSITIONAL  IONAL CARE CE  3  CIANS SERVICE  Sheet  4,218,864  522,995  5,415,554                        | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  11,386,629  1,897,642  9,488,987                       | 16.7%<br>83.3%                   | Proprietary - Corporation  CR Beds 85 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                                    | Seds 0  See Ind.  59.9%  29.5  22.39  60.9%  39.1%           |
| 676042 MCALLEN  MCALLEN TRANSIT  MC ALLEN, TX 7850  HIDALGO  WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | TRANSITIONAL  IONAL CARE CE  3  CIANS SERVICE  Sheet  4,218,864  522,995  5,415,554  10,157,413            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  11,386,629  1,897,642  9,488,987  8,043,266            | 16.7%<br>83.3%<br>84.8%<br>15.2% | Proprietary - Corporation  CR Beds 85 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                                    | on  Beds 0  Ce Ind.  59.9%  29.5  22.39  60.9%  39.1%  2.0   |
| 676042 MCALLEN  MCALLEN TRANSIT  MC ALLEN, TX 7850  HIDALGO  WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | TRANSITIONAL  IONAL CARE CE  3  CIANS SERVICE  Sheet  4,218,864  522,995  5,415,554  10,157,413  2,140,870 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  11,386,629  1,897,642  9,488,987  8,043,266  1,445,721 | 16.7%<br>83.3%<br>84.8%<br>15.2% | Proprietary - Corporation  CR Beds 85 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect  Avg Payment Days | Seds 0 Seds 0 See Ind. 59.9% 29.5 22.39 60.9% 39.1% 2.0 55.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| UGH HALL NUR  | SING CENTER INC  |   |   | Nonprofit - Church   |   |
|---|--|---|---|--|---|
| L NURSING CEN   | NTER 6/30/2020 3   | 66 Days Settled   |   |  |   |
| <b>'</b> 8207   |  |   |   | CR Beds 51 POS Be  | eds 0   |
|   |  |   |   | Key Performanac  | e Ind.  |
| AS)   |  |   |   | Occupancy Rate   | 92.9%   |
| Sheet   | Income   | Statement   |   | Length of Stay   | 433.4   |
| 1,236,459   | Total Charges  | 4,245,595   |   | Average Wages  | 19.84   |
| 17,024  | Contract Allowance   | 590,270   | 13.9%   | Skilled Nursing  | 87.6%   |
| 0   | Operating Revenue  | 3,655,325   | 86.1%   | Ancillary Service  | 12.4%   |
| 1,253,483   | Operating Expense  | 3,656,131   | 100.0%  | Current Ratio  | 2.1   |
| 592,921   | Operating Margin   | -806  | 0.0%  | Days to Collect  | 24.5  |
| 0   | Other Income   | 281,960   | 7.7%  | Avg Payment Days   | 59.4  |
| 660,562   | Other Expense  | 0   | 0.0%  | Depreciation Rate  | 74.9%   |
| 1,253,483   | Net Profit or Loss   | 281,154   | 7.7%  | Return on Equity   | 42.6%   |
| 'HEALTHCARE   | AND REHABILITATION   | ON CENTER   |   | Proprietary - Corporation  | 1   |
| ICARE AND<br>ENTER                                    | 12/31/2020   | 366 Days Settled  | i   |  |   |
| 69  |  |   |   |  |   |
|   |  |   |   | CR Beds 125 POS Be   | eds 0   |
|   |  |   |   | CR Beds 125 POS Be   |   |
| AS)   |  |   |   |  |   |
| AS)<br>Sheet  | Income   | Statement   |   | Key Performanac  | e Ind.  |
| Sheet   | <b>Income</b> Total Charges  | <b>Statement</b> 6,892,424  |   | Key Performanac  | <b>e Ind.</b> 65.2% 129.2   |
| Sheet   |  |   | -14.8%  | Key Performanac<br>Occupancy Rate<br>Length of Stay  | <b>e Ind.</b><br>65.2%  |
| 967,002   | Total Charges  | 6,892,424   |   | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | e Ind.<br>65.2%<br>129.2<br>23.19   |
| 967,002<br>394,799                                    | Total Charges Contract Allowance Operating Revenue   | 6,892,424   | 114.8%  | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | e Ind.<br>65.2%<br>129.2<br>23.19<br>73.1%                                  |
| 967,002<br>394,799<br>8,995                           | Total Charges Contract Allowance Operating Revenue   | 6,892,424<br>-1,018,968<br>7,911,392  | 114.8%<br>107.9%  | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                                     | e Ind. 65.2% 129.2 23.19 73.1% 26.9% 0.2                                    |
| 967,002<br>394,799<br>8,995<br>1,370,796              | Total Charges Contract Allowance Operating Revenue Operating Expense   | 6,892,424<br>-1,018,968<br>7,911,392<br>8,537,014   | 114.8%<br>107.9%<br>-7.9%   | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio                    | e Ind.<br>65.2%<br>129.2<br>23.19<br>73.1%<br>26.9%                         |
| 967,002<br>394,799<br>8,995<br>1,370,796<br>5,819,454 | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin   | 6,892,424<br>-1,018,968<br>7,911,392<br>8,537,014<br>-625,622   | 114.8%<br>107.9%<br>-7.9%<br>3.7%   | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio<br>Days to Collect | e Ind. 65.2% 129.2 23.19 73.1% 26.9% 0.2                                    |
|   | E NURSING CEN<br>(8207)<br>(AS)<br>(Sheet)<br>(1,236,459)<br>(17,024)<br>(0)<br>(1,253,483)<br>(592,921)<br>(0)<br>(660,562)<br>(1,253,483)<br>(* HEALTHCARE<br>(CARE AND ENTER) | AS) Sheet Income  1,236,459 Total Charges  17,024 Contract Allowance  0 Operating Revenue  1,253,483 Operating Expense  592,921 Operating Margin  0 Other Income  660,562 Other Expense  1,253,483 Net Profit or Loss  THEALTHCARE AND REHABILITATION  CARE AND ENTER | Income Statement  1,236,459 Total Charges 4,245,595  17,024 Contract Allowance 590,270  0 Operating Revenue 3,655,325  1,253,483 Operating Expense 3,656,131  592,921 Operating Margin -806  0 Other Income 281,960  660,562 Other Expense 0  1,253,483 Net Profit or Loss 281,154  THEALTHCARE AND REHABILITATION CENTER  CARE AND 12/31/2020 366 Days Settled | AS)  Sheet   | NURSING CENTER   6/30/2020 366 Days Settled   8207   CR Beds 51   POS Beach |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675973 MCLEAN C                  | ARE CENTER    |                    |                  |        | Proprietary - Corporati | on       |
|----------------------------------|---------------|--------------------|------------------|--------|-------------------------|----------|
| MCLEAN CARE CEN                  | ITER          | 12/31/2020         | 366 Days Settled | t      |                         |          |
| MCLEAN, TX 79057                 |               |                    |                  |        | CR Beds 64 POS          | Beds 0   |
| GRAY                             |               |                    |                  |        | Key Performan           | ace Ind. |
| WISCONSIN PHYSIC                 | CIANS SERVICE |                    |                  |        | Occupancy Rate          | 54.1%    |
| Balance S                        | Sheet         | Income             | Statement        |        | Length of Stay          | 218.6    |
| Current Assets                   | -171,065      | Total Charges      | 3,363,193        |        | Average Wages           | 17.00    |
| Fixed Assets                     | 398,870       | Contract Allowance | 158,387          | 4.7%   | Skilled Nursing         | 79.9%    |
| Other Assets                     | 23,073        | Operating Revenue  | 3,204,806        | 95.3%  | Ancillary Service       | 20.1%    |
| Total Assets                     | 250,878       | Operating Expense  | 3,105,555        | 96.9%  | Current Ratio           | 0.8      |
| Current Liabilities              | -211,141      | Operating Margin   | 99,251           | 3.1%   | Days to Collect         | 47.6     |
| Long Term Liabilities            | 0             | Other Income       | 607,538          | 19.0%  | Avg Payment Days        | 211.4    |
| Total Equity                     | 804,679       | Other Expense      | 0                | 0.0%   | Depreciation Rate       | 35.7%    |
| Total Liab. and Equity           | 593,538       | Net Profit or Loss | 706,789          | 22.1%  | Return on Equity        | 87.8%    |
| 676031 MEADOW                    | CREEK NURSIN  | G AND REHABILITA   | TION             |        | Proprietary - Other     |          |
| MEADOW CREEK N<br>REHABILITATION | URSING AND    | 12/31/2020         | 214 Days Settled | t      |                         |          |
| SAN ANGELO, TX 76                | 6904          | 5/31/2020 1        | 52 Days Settled  |        | CR Beds 80 POS          | Beds 0   |
| TOM GREEN                        |               |                    |                  |        | Key Performana          | ace Ind. |
| NOVITAS (TEXAS)                  |               |                    |                  |        | Occupancy Rate          | 67.4%    |
| Balance S                        | Sheet         | Income             | Statement        |        | Length of Stay          | 97.6     |
| Current Assets                   | 245,102       | Total Charges      | 3,130,939        |        | Average Wages           | 23.89    |
| Fixed Assets                     | 76,833        | Contract Allowance | 717,648          | 22.9%  | Skilled Nursing         | 72.5%    |
| Other Assets                     | 57,931        | Operating Revenue  | 2,413,291        | 77.1%  | Ancillary Service       | 27.5%    |
| Total Assets                     | 379,866       | Operating Expense  | 2,572,051        | 106.6% | Current Ratio           | 0.7      |
| Current Liabilities              | 351,356       | Operating Margin   | -158,760         | -6.6%  | Days to Collect         | 2.8      |
| Long Term Liabilities            | 0             | Other Income       | 187,841          | 7.8%   | Avg Payment Days        | 34.3     |
|                                  |               | 0.1 5              | 0                | 0.00/  | Depreciation Rate       | 693.1%   |
| Total Equity                     | 28,510        | Other Expense      | 0                | 0.0 /6 | Depreciation Nate       | 033.176  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676031 MEADOW   | CREEK NURSIN                                       | IG AND REHABILITA   | ΓΙΟΝ   |                                       | Proprietary - Other  |   |
|---|--|---|--|---------------------------------------|--|---|
| MEADOW CREEK N<br>REHABILITATION  | URSING AND   | 12/31/2020  | 214 Days Settled   | i                                     |  |   |
| SAN ANGELO, TX 76   | 6904   | 5/31/2020 1   | 52 Days Settled  |                                       | CR Beds 80 POS B   | eds 0   |
| TOM GREEN   |  |   |  |                                       | Key Performana   | ce Ind.   |
| NOVITAS (TEXAS)   |  |   |  |                                       | Occupancy Rate   | 51.8%   |
| Balance S   | Sheet  | Income  | Statement  |                                       | Length of Stay   | 682.4   |
| Current Assets  | -768,315   | Total Charges   | 4,045,869  |                                       | Average Wages  | 23.89   |
| Fixed Assets  | 190,920  | Contract Allowance  | 841,423  | 20.8%                                 | Skilled Nursing  | 75.9%   |
| Other Assets  | 0  | Operating Revenue   | 3,204,446  | 79.2%                                 | Ancillary Service  | 24.1%   |
| Total Assets  | -577,395   | Operating Expense   | 4,888,403  | 152.6%                                | Current Ratio  | (2.3)   |
| Current Liabilities   | 328,873  | Operating Margin  | -1,683,957   | -52.6%                                | Days to Collect  | (108.5)   |
| Long Term Liabilities   | 0  | Other Income  | 741,338  | 23.1%                                 | Avg Payment Days   | 21.1  |
| Total Equity  | -906,268   | Other Expense   | 0  | 0.0%                                  | Depreciation Rate  | 409.1%  |
| Total Liab. and Equity  | -577,395   | Net Profit or Loss  | (942,619)  | -29.4%                                | Return on Equity   | 104.0%  |
| 676286 MEADOW   | LAKE HEALTH  | CENTER  |  |                                       | Proprietary - Other  |   |
| MEADOW LAKE HEA   | ALTH CENTER  | 12/31/2020  | 366 Days Settled   | i                                     |  |   |
| TYLER, TX 75703   |  |   |  |                                       |  |   |
| SMITH   |  |   |  |                                       | CR Beds 30 POS B   | eds 0   |
|   |  |   |  |                                       | CR Beds 30 POS B   |   |
| TRAILBLAZER (TEX  | AS)  |   |  |                                       |  |   |
| TRAILBLAZER (TEX  | ,  | Income  | Statement  |                                       | Key Performana   | ce Ind.   |
| •   | Sheet  | Income<br>Total Charges   | <b>Statement</b> 2,590,811                                     |                                       | <b>Key Performana</b> Occupancy Rate   | <b>ce Ind.</b> 64.2% 60.8                       |
| Balance S   | Sheet  | Total Charges   |  | -2.5%                                 | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b><br>64.2%                         |
| Balance S Current Assets  | <b>Sheet</b> 1,022,356                             | Total Charges   | 2,590,811  |                                       | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 64.2% 60.8 17.32                 |
| Balance S Current Assets Fixed Assets   | 1,022,356<br>10,586                                | Total Charges Contract Allowance  | 2,590,811<br>-65,476   | 102.5%                                | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 64.2%<br>60.8<br>17.32<br>56.9%                 |
| Balance S Current Assets Fixed Assets Other Assets                                  | 1,022,356<br>10,586                                | Total Charges Contract Allowance Operating Revenue                                    | 2,590,811<br>-65,476<br>2,656,287                              | 102.5%<br>483.6%                      | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 64.2%<br>60.8<br>17.32<br>56.9%<br>43.0%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,022,356<br>10,586<br>0<br>1,032,942              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,590,811<br>-65,476<br>2,656,287<br>12,846,739                | 102.5%<br>483.6%<br>-383.6%           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 64.2%<br>60.8<br>17.32<br>56.9%<br>43.0%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,022,356<br>10,586<br>0<br>1,032,942<br>5,202,711 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,590,811<br>-65,476<br>2,656,287<br>12,846,739<br>-10,190,452 | 102.5%<br>483.6%<br>-383.6%<br>367.5% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 64.2%<br>60.8<br>17.32<br>56.9%<br>43.0%<br>0.2 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675151 MEADOWE                            | BROOK CARE C  | ENTER              |                  |        | Nonprofit - Church                 |                |
|---|---------------|--------------------|------------------|--------|------------------------------------|----------------|
| MEADOWBROOK C                             | ARE CENTER    | 12/31/2020         | 366 Days Settled | i      |                                    |                |
| VAN ALSTYNE, TX 7                         | 75495         |                    |                  |        | CR Beds 60 POS Be                  | eds 0          |
| GRAYSON                                   |               |                    |                  |        | Key Performanac                    | e Ind.         |
| BLUE CROSS (TEXA                          | AS)           |                    |                  |        | Occupancy Rate                     | 67.6%          |
| Balance S                                 | Sheet         | Income             | Statement        |        | Length of Stay                     | 371.0          |
| Current Assets                            | 328,316       | Total Charges      | 4,033,576        |        | Average Wages                      | 19.17          |
| Fixed Assets                              | 95,803        | Contract Allowance | 930,992          | 23.1%  | Skilled Nursing                    | 55.3%          |
| Other Assets                              | 2,452         | Operating Revenue  | 3,102,584        | 76.9%  | Ancillary Service                  | 44.7%          |
| Total Assets                              | 426,571       | Operating Expense  | 3,390,362        | 109.3% | Current Ratio                      | 0.5            |
| Current Liabilities                       | 674,807       | Operating Margin   | -287,778         | -9.3%  | Days to Collect                    | 37.1           |
| Long Term Liabilities                     | -695,642      | Other Income       | 401,289          | 12.9%  | Avg Payment Days                   | 35.2           |
| Total Equity                              | 447,406       | Other Expense      | 0                | 0.0%   | Depreciation Rate                  | 318.0%         |
| Total Liab. and Equity                    | 426,571       | Net Profit or Loss | 113,511          | 3.7%   | Return on Equity                   | 25.4%          |
| 675974 MEDINA V                           | ALLEY HEALTH  | & REHABILITATION   | CENTER           |        | Proprietary - Partnership          | )              |
| MEDINA VALLEY HE<br>REHABILITATION CI     |               | 9/30/2020 3        | 366 Days Settled |        |                                    |                |
| CASTROVILLE, TX 7                         | 78009         |                    |                  |        | CR Beds 116 POS Be                 | eds 0          |
| MEDINA                                    |               |                    |                  |        | Key Performanad                    | e Ind.         |
| WISCONSIN PHYSIC                          | CIANS SERVICE |                    |                  |        | Occupancy Rate                     | 65.4%          |
| Balance S                                 | Sheet         | Income             | Statement        |        | Length of Stay                     | 130.9          |
| Current Assets                            | 2,799,980     | Total Charges      | 6,218,582        |        | Average Wages                      | 23.27          |
| Fixed Assets                              | 128,528       | Contract Allowance | -330,924         | -5.3%  | Skilled Nursing                    | 76.1%          |
| Other Assets                              | 137,000       | Operating Revenue  | 6,549,506        | 105.3% | Ancillary Service                  | 23.9%          |
| Total Assets                              | 3,065,508     | Operating Expense  | 7,052,039        | 107.7% | Current Ratio                      | 3.1            |
|   |               | Operating Margin   | -502,533         | -7.7%  | Days to Collect                    | 102.1          |
| Current Liabilities                       | 906,580       | Operating Margin   |                  |        |                                    |                |
| Current Liabilities Long Term Liabilities | 906,580       | Other Income       | 847,803          | 12.9%  | Avg Payment Days                   |                |
|   |               |                    | 847,803<br>0     |        | Avg Payment Days Depreciation Rate | 11.8<br>137.3% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676258 MEMORIAL   | CITY HEALTH   | AND REHABILITATION   | ON CENTER   |                                    | Proprietary - Corporation   | n  |
|---|---|--|---|------------------------------------|---|--|
| MEMORIAL CITY HE<br>REHABILITATION CI   |   | 12/31/2020   | 366 Days Settled  |                                    |   |  |
| HOUSTON, TX 7705  | 5   |  |   |                                    | CR Beds 240 POS B   | eds 0  |
| HARRIS  |   |  |   |                                    | Key Performanad   | ce Ind.                                      |
| TRAILBLAZER (TEX  | AS)   |  |   |                                    | Occupancy Rate  | 52.7%  |
| Balance S   | heet  | Income   | Statement   |                                    | Length of Stay  | 76.7   |
| Current Assets  | 2,793,450   | Total Charges  | 21,289,010  |                                    | Average Wages   | 18.29  |
| Fixed Assets  | 157,096   | Contract Allowance   | 9,885,028   | 46.4%                              | Skilled Nursing   | 77.6%  |
| Other Assets  | 0   | Operating Revenue  | 11,403,982  | 53.6%                              | Ancillary Service   | 15.3%  |
| Total Assets  | 2,950,546   | Operating Expense  | 13,286,965  | 116.5%                             | Current Ratio   | 1.4  |
| Current Liabilities   | 1,991,600   | Operating Margin   | -1,882,983  | -16.5%                             | Days to Collect   | 86.6   |
| Long Term Liabilities   | 623,910   | Other Income   | 2,485,975   | 21.8%                              | Avg Payment Days  | 50.7   |
| Total Equity  | 335,033   | Other Expense  | 0   | 0.0%                               | Depreciation Rate   | 942.6%                                       |
| Total Liab. and Equity  | 2,950,543   | Net Profit or Loss   | 602,992   | 5.3%                               | Return on Equity  | 180.0%                                       |
|   |   | •  |   |                                    |   |  |
| 455597 MEMORIAL   | MEDICAL NUF   | RSING CENTER   |   |                                    | Proprietary - Corporation   | n  |
| 455597 MEMORIAL MEMORIAL MEDICA   |   |  | 666 Days Settled  |                                    | Proprietary - Corporation   | n  |
|   | L NURSING CEI   |  | 666 Days Settled  |                                    | Proprietary - Corporation  CR Beds 127 POS B  |  |
| MEMORIAL MEDICA   | L NURSING CEI   |  | 666 Days Settled  |                                    |   | eds 0  |
| MEMORIAL MEDICA<br>SAN ANTONIO, TX 7  | L NURSING CEI<br>8212   | NTER 6/30/2020 3   | 666 Days Settled  |                                    | CR Beds 127 POS B   | eds 0  |
| MEMORIAL MEDICA<br>SAN ANTONIO, TX 7<br>BEXAR   | L NURSING CEI<br>8212<br>CIANS SERVICE  | NTER 6/30/2020 3   | 666 Days Settled Statement                                  |                                    | CR Beds 127 POS B <b>Key Performana</b>   | eds 0<br>ce Ind.                             |
| MEMORIAL MEDICA<br>SAN ANTONIO, TX 7<br>BEXAR<br>WISCONSIN PHYSIC   | L NURSING CEI<br>8212<br>CIANS SERVICE  | NTER 6/30/2020 3   |   |                                    | CR Beds 127 POS B <b>Key Performana</b> Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>79.6%             |
| MEMORIAL MEDICA<br>SAN ANTONIO, TX 7<br>BEXAR<br>WISCONSIN PHYSIC<br>Balance S  | L NURSING CEI<br>8212<br>CIANS SERVICE  | NTER 6/30/2020 3   | Statement   | 38.3%                              | CR Beds 127 POS B  Key Performanac  Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>79.6%<br>116.1    |
| MEMORIAL MEDICA SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets   | L NURSING CEI<br>8212<br>CIANS SERVICE<br>Sheet<br>1,050,087                              | NTER 6/30/2020 3  Income  Total Charges  | <b>Statement</b> 12,497,938                                 |                                    | CR Beds 127 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 79.6% 116.1 32.00              |
| MEMORIAL MEDICA SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets  | L NURSING CEI<br>8212<br>CIANS SERVICE<br>Sheet<br>1,050,087<br>872,233                   | NTER 6/30/2020 3  Income  Total Charges  Contract Allowance                                  | <b>Statement</b> 12,497,938 4,782,134                       | 61.7%                              | CR Beds 127 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind.  79.6%  116.1  32.00  85.4%   |
| MEMORIAL MEDICAL SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | E NURSING CEI<br>8212<br>CIANS SERVICE<br>Sheet<br>1,050,087<br>872,233<br>0              | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 12,497,938 4,782,134 7,715,804                    | 61.7%<br>111.4%                    | CR Beds 127 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0 79.6% 116.1 32.00 85.4% 14.6%          |
| MEMORIAL MEDICAL SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | E NURSING CEI<br>8212<br>CIANS SERVICE<br>Sheet<br>1,050,087<br>872,233<br>0<br>1,922,320 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 12,497,938 4,782,134 7,715,804 8,595,924          | 61.7%<br>111.4%<br>-11.4%          | CR Beds 127 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 79.6% 116.1 32.00 85.4% 14.6% 0.8      |
| MEMORIAL MEDICAL SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | L NURSING CEI 8212 CIANS SERVICE 6heet 1,050,087 872,233 0 1,922,320 1,249,008            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 12,497,938 4,782,134 7,715,804 8,595,924 -880,120 | 61.7%<br>111.4%<br>-11.4%<br>15.7% | CR Beds 127 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 79.6% 116.1 32.00 85.4% 14.6% 0.8 40.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675970 MEMPHIS         | CONVALESCEN   | IT CENTER          |                  |         | Proprietary - Corporation | on       |
|------------------------|---------------|--------------------|------------------|---------|---------------------------|----------|
| MEMPHIS CONVALE        | ESCENT CENTE  | R 12/31/2020       | 366 Days Settled | d       |                           |          |
| MEMPHIS, TX 79245      | ;             |                    |                  |         | CR Beds 72 POS I          | Beds 0   |
| HALL                   |               |                    |                  |         | Key Performana            | ice Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |         | Occupancy Rate            | 52.4%    |
| Balance S              | Sheet         | Income             | Statement        |         | Length of Stay            | 320.9    |
| Current Assets         | 1,142,741     | Total Charges      | 3,190,313        |         | Average Wages             | 17.11    |
| Fixed Assets           | 145,020       | Contract Allowance | 284,476          | 8.9%    | Skilled Nursing           | 78.9%    |
| Other Assets           | 6,616         | Operating Revenue  | 2,905,837        | 91.1%   | Ancillary Service         | 21.1%    |
| Total Assets           | 1,294,377     | Operating Expense  | 2,966,482        | 102.1%  | Current Ratio             | 1.3      |
| Current Liabilities    | 908,797       | Operating Margin   | -60,645          | -2.1%   | Days to Collect           | 49.8     |
| Long Term Liabilities  | 85,540        | Other Income       | 522,177          | 18.0%   | Avg Payment Days          | 184.2    |
| Total Equity           | -755,285      | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 96.7%    |
| Total Liab. and Equity | 239,052       | Net Profit or Loss | 461,532          | 15.9%   | Return on Equity          | -61.1%   |
| 676020 MENARD N        | MANOR         |                    |                  |         | Nonprofit - Church        |          |
| MENARD MANOR           |               | 9/30/2020 3        | 366 Days Settled |         |                           |          |
| MENARD, TX 76859       |               |                    |                  |         | CR Beds 40 POS I          | Beds 0   |
| MENARD                 |               |                    |                  |         | Key Performana            | ice Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |         | Occupancy Rate            | 75.4%    |
| Balance S              | Sheet         | Income             | Statement        |         | Length of Stay            | 139.8    |
| Current Assets         | 1,745,183     | Total Charges      | 2,147,962        |         | Average Wages             | 17.51    |
| Fixed Assets           | 1,288,143     | Contract Allowance | 171,470          | 8.0%    | Skilled Nursing           | 82.7%    |
| Other Assets           | 0             | Operating Revenue  | 1,976,492        | 92.0%   | Ancillary Service         | 17.3%    |
| Total Assets           | 3,033,326     | Operating Expense  | 4,336,228        | 219.4%  | Current Ratio             | 5.2      |
| Current Liabilities    | 337,300       | Operating Margin   | -2,359,736       | -119.4% | Days to Collect           | 62.6     |
| Long Term Liabilities  | 0             | Other Income       | 2,455,049        | 124.2%  | Avg Payment Days          | 17.8     |
| Total Equity           | 2,696,026     | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 0.0%     |
| Total Liab. and Equity | 3,033,326     | Net Profit or Loss | 95,313           | 4.8%    | Return on Equity          | 3.5%     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675171 MERIDIAN   | CARE  |  |   |   | Proprietary - Corporation   | า   |
|---|---|--|---|---|---|---|
| MERIDIAN CARE   |   | 12/31/2020   | 366 Days Settled  |   |   |   |
| SAN ANTONIO, TX 7   | '8239   |  |   |   | CR Beds 120 POS B   | eds 0   |
| BEXAR   |   |  |   |   | Key Performanad   | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |   | Occupancy Rate  | 72.5%   |
| Balance S   | Sheet   | Income   | Statement   |   | Length of Stay  | 144.0   |
| Current Assets  | 4,306,502   | Total Charges  | 18,930,638  |   | Average Wages   | 22.23   |
| Fixed Assets  | 140,503   | Contract Allowance   | 8,384,641   | 44.3%                                     | Skilled Nursing   | 55.1%   |
| Other Assets  | 0   | Operating Revenue  | 10,545,997  | 55.7%                                     | Ancillary Service   | 44.9%   |
| Total Assets  | 4,447,005   | Operating Expense  | 10,467,298  | 99.3%                                     | Current Ratio   | 1.4   |
| Current Liabilities   | 3,051,723   | Operating Margin   | 78,699  | 0.7%                                      | Days to Collect   | 3.0   |
| Long Term Liabilities   | 0   | Other Income   | 5,172   | 0.0%                                      | Avg Payment Days  | 76.2  |
| Total Equity  | 1,395,282   | Other Expense  | 0   | 0.0%                                      | Depreciation Rate   | 419.0%  |
| Total Liab. and Equity  | 4,447,005   | Net Profit or Loss   | 83,871  | 0.8%                                      | Return on Equity  | 6.0%  |
|   | CARE AT GRA   |  |   |   | Proprietary - Corporation   | า   |
| MERIDIAN CARE AT<br>SAN ANTONIO, TX 7   |   | JARE 11/17/2020  | 322 Days Settled  | *   | CR Beds 90 POS B  | ads O   |
| BEXAR   | 0200  |  |   |   |   |   |
| TRAILBLAZER (TEX  | ΔS)   |  |   |   | Key Performanad   |   |
| Balance S   | (10)  |  |   |   | Occupancy Rate  | 20.3%   |
|   | Sheet   | Income   | Statement   |   | Occupancy Rate Length of Stav   |   |
|   |   |  | Statement 1,960,582   |   | Length of Stay  | 20.3%<br>41.1   |
| Current Assets  | 327,510   | Total Charges  | 1,960,582   | 26.7%                                     | Length of Stay  Average Wages   | 20.3%<br>41.1<br>19.54  |
| Current Assets Fixed Assets   | 327,510   | Total Charges Contract Allowance   | 1,960,582<br>523,154  |   | Length of Stay  Average Wages  Skilled Nursing  | 20.3%<br>41.1<br>19.54<br>81.2%                                 |
| Current Assets Fixed Assets Other Assets  | 327,510<br>22,614                                       | Total Charges Contract Allowance Operating Revenue   | 1,960,582<br>523,154<br>1,437,428                                       | 73.3%                                     | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service   | 20.3%<br>41.1<br>19.54  |
| Current Assets Fixed Assets Other Assets Total Assets   | 327,510<br>22,614<br>0                                  | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,960,582<br>523,154<br>1,437,428<br>2,755,632                          | 73.3%<br>191.7%                           | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                                    | 20.3%<br>41.1<br>19.54<br>81.2%<br>18.8%<br>1.4                 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | 327,510<br>22,614<br>0<br>350,124                       | Total Charges Contract Allowance Operating Revenue   | 1,960,582<br>523,154<br>1,437,428<br>2,755,632<br>-1,318,204            | 73.3%<br>191.7%<br>-91.7%                 | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect                   | 20.3%<br>41.1<br>19.54<br>81.2%<br>18.8%                        |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 327,510<br>22,614<br>0<br>350,124<br>228,852            | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,960,582<br>523,154<br>1,437,428<br>2,755,632                          | 73.3%<br>191.7%<br>-91.7%<br>9.4%         | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect  Avg Payment Days | 20.3%<br>41.1<br>19.54<br>81.2%<br>18.8%<br>1.4<br>32.0<br>27.4 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | 327,510<br>22,614<br>0<br>350,124<br>228,852<br>967,203 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 1,960,582<br>523,154<br>1,437,428<br>2,755,632<br>-1,318,204<br>135,276 | 73.3%<br>191.7%<br>-91.7%<br>9.4%<br>0.0% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect                   | 20.3%<br>41.1<br>19.54<br>81.2%<br>18.8%<br>1.4<br>32.0         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455450 MERIDIAN  | CARE MONTE   | /ISTA  |   |                                | Proprietary - Corporatio  | n  |
|--|--|--|---|--------------------------------|---|--|
| MERIDIAN CARE MC   | ONTE VISTA   | 12/31/2020   | 366 Days Settled  | I                              |   |  |
| SAN ANTONIO, TX 7  | 8212   |  |   |                                | CR Beds 106 POS B   | eds 0  |
| BEXAR  |  |  |   |                                | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE                                      |  |   |                                | Occupancy Rate  | 33.9%  |
| Balance S  | heet   | Income   | Statement   |                                | Length of Stay  | 166.6  |
| Current Assets   | 523,070  | Total Charges  | 3,216,816   |                                | Average Wages   | 19.12  |
| Fixed Assets   | 52,424   | Contract Allowance   | 753,230   | 23.4%                          | Skilled Nursing   | 73.1%  |
| Other Assets   | 0  | Operating Revenue  | 2,463,586   | 76.6%                          | Ancillary Service   | 26.9%  |
| Total Assets   | 575,494  | Operating Expense  | 4,189,298   | 170.0%                         | Current Ratio   | 0.2  |
| Current Liabilities  | 2,102,782  | Operating Margin   | -1,725,712  | -70.0%                         | Days to Collect   | 55.6   |
| Long Term Liabilities  | 0  | Other Income   | 144,171   | 5.9%                           | Avg Payment Days  | 99.2   |
| Total Equity   | -1,527,288   | Other Expense  | 0   | 0.0%                           | Depreciation Rate   | 467.3%   |
| Total Liab. and Equity   | 575,494  | Net Profit or Loss   | (1,581,541)   | -64.2%                         | Return on Equity  | 103.6%   |
| 455455 MERIDIAN  | CARE OF ALIC                                       | E  |   |                                | Proprietary - Corporatio  | n  |
| MERIDIAN CARE OF   | ALICE  | 12/31/2020   | 366 Days Settled  |                                |   |  |
| ALICE, TX 78332  |  |  |   |                                |   |  |
|  |  |  |   |                                | CR Beds 201 POS B   | eds 0  |
| JIM WELLS  |  |  |   |                                | CR Beds 201 POS B   |  |
| JIM WELLS WISCONSIN PHYSIC   | CIANS SERVICE                                      |  |   |                                |   |  |
|  |  |  | Statement   |                                | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC   | heet   |  | <b>Statement</b><br>14,397,547                                  |                                | Key Performana<br>Occupancy Rate  | <b>ce Ind.</b> 58.8%                                     |
| WISCONSIN PHYSIC   | 5,177,820  | Income   |   | 24.1%                          | Key Performana<br>Occupancy Rate<br>Length of Stay  | 58.8%<br>177.9   |
| WISCONSIN PHYSIC  Balance S  Current Assets  | 5,177,820  | <b>Income</b> Total Charges  | 14,397,547  |                                | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 58.8%<br>177.9<br>19.31                                  |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  | 5,177,820<br>29,907                                | Income Total Charges Contract Allowance  | 14,397,547<br>3,466,007   | 75.9%                          | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 58.8%<br>177.9<br>19.31<br>71.4%                         |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 5,177,820<br>29,907<br>0                           | Income Total Charges Contract Allowance Operating Revenue                                    | 14,397,547<br>3,466,007<br>10,931,540                           | 75.9%                          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 58.8%<br>177.9<br>19.31<br>71.4%<br>28.6%                |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 5,177,820<br>29,907<br>0<br>5,207,727              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 14,397,547<br>3,466,007<br>10,931,540<br>9,879,742              | 75.9%<br>90.4%<br>9.6%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 58.8%<br>177.9<br>19.31<br>71.4%<br>28.6%<br>2.2         |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 5,177,820<br>29,907<br>0<br>5,207,727<br>2,304,313 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 14,397,547<br>3,466,007<br>10,931,540<br>9,879,742<br>1,051,798 | 75.9%<br>90.4%<br>9.6%<br>2.6% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 58.8%<br>177.9<br>19.31<br>71.4%<br>28.6%<br>2.2<br>22.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675796 MERIDIAN        | CARE OF HEBE  | BRONVILLE          |                  |        | Proprietary - Corporatio | n        |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|----------|
| MERIDIAN CARE OF       | HEBBRONVILL   | .E 12/31/2020      | 366 Days Settled |        |                          |          |
| HEBBRONVILLE, TX       | 78361         |                    |                  |        | CR Beds 60 POS B         | eds 0    |
| JIM HOGG               |               |                    |                  |        | Key Performana           | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 81.1%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 231.2    |
| Current Assets         | 1,806,552     | Total Charges      | 5,132,549        |        | Average Wages            | 16.72    |
| Fixed Assets           | 22,618        | Contract Allowance | 1,136,659        | 22.1%  | Skilled Nursing          | 76.3%    |
| Other Assets           | 0             | Operating Revenue  | 3,995,890        | 77.9%  | Ancillary Service        | 23.7%    |
| Total Assets           | 1,829,170     | Operating Expense  | 3,892,277        | 97.4%  | Current Ratio            | 2.1      |
| Current Liabilities    | 853,235       | Operating Margin   | 103,613          | 2.6%   | Days to Collect          | 35.6     |
| Long Term Liabilities  | 0             | Other Income       | 2,685            | 0.1%   | Avg Payment Days         | 84.3     |
| Total Equity           | 975,935       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 1,014.4% |
| Total Liab. and Equity | 1,829,170     | Net Profit or Loss | 106,298          | 2.7%   | Return on Equity         | 10.9%    |
| 676364 MERIDIAN        | OF TEMPLE     |                    |                  |        | Proprietary - Corporatio | n        |
| MERIDIAN OF TEMP       | PLE           | 12/31/2020         | 366 Days Settled |        |                          |          |
| TEMPLE, TX 76502       |               |                    |                  |        | CR Beds 60 POS B         | eds 0    |
| BELL                   |               |                    |                  |        | Key Performana           | ce Ind.  |
| TRAILBLAZER (TEX       | AS)           |                    |                  |        | Occupancy Rate           | 60.3%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 72.3     |
| Current Assets         | 1,353,328     | Total Charges      | 10,549,774       |        | Average Wages            | 20.58    |
| Fixed Assets           | 916,707       | Contract Allowance | 463,720          | 4.4%   | Skilled Nursing          | 25.9%    |
| Other Assets           | 11,884        | Operating Revenue  | 10,086,054       | 95.6%  | Ancillary Service        | 13.5%    |
| Total Assets           | 2,281,919     | Operating Expense  | 12,118,455       | 120.2% | Current Ratio            | 1.7      |
| Current Liabilities    | 797,041       | Operating Margin   | -2,032,401       | -20.2% | Days to Collect          | 22.7     |
| Long Term Liabilities  | 21,759        | Other Income       | 1,858,519        | 18.4%  | Avg Payment Days         | 14.6     |
| Total Equity           | 1,463,119     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 287.5%   |
| Total Liab. and Equity | 2,281,919     | Net Profit or Loss | (173,882)        | -1.7%  | Return on Equity         | -11.9%   |
|                        |               |                    |                  |        |                          |          |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676053 MERKEL N   | URSING CENTE   | ≣R   |  |                                 | Proprietary - Corporation   | 1  |
|---|--|--|--|---------------------------------|---|--|
| MERKEL NURSING  | CENTER   | 12/31/2020   | 366 Days Settled   |                                 |   |  |
| MERKEL, TX 79536  |  |  |  |                                 | CR Beds 80 POS Be   | eds 0  |
| TAYLOR  |  |  |  |                                 | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  | :  |  |                                 | Occupancy Rate  | 46.8%  |
| Balance S   | heet   | Income   | Statement  |                                 | Length of Stay  | 217.4  |
| Current Assets  | 955,477  | Total Charges  | 2,825,289  |                                 | Average Wages   | 16.27  |
| Fixed Assets  | 0  | Contract Allowance   | 301,463  | 10.7%                           | Skilled Nursing   | 99.3%  |
| Other Assets  | 0  | Operating Revenue  | 2,523,826  | 89.3%                           | Ancillary Service   | 0.0%   |
| Total Assets  | 955,477  | Operating Expense  | 2,650,637  | 105.0%                          | Current Ratio   | 6.0  |
| Current Liabilities   | 158,147  | Operating Margin   | -126,811   | -5.0%                           | Days to Collect   | 40.3   |
| Long Term Liabilities   | 0  | Other Income   | 233,150  | 9.2%                            | Avg Payment Days  | 21.8   |
| Total Equity  | 797,330  | Other Expense  | 0  | 0.0%                            | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 955,477  | Net Profit or Loss   | 106,339  | 4.2%                            | Return on Equity  | 13.3%  |
|   |  |  |  |                                 |   |  |
| 675645 MESA SPR   | INGS HEALTHO   | CARE CENTER  |  |                                 | Nonprofit - Church  |  |
| 675645 MESA SPR<br>MESA SPRINGS HEA   |  |  | 366 Days Settled   |                                 | Nonprofit - Church  |  |
|   |  |  | 366 Days Settled   |                                 | Nonprofit - Church  CR Beds 76 POS Be   | eds 0  |
| MESA SPRINGS HEA  |  |  | 366 Days Settled   |                                 |   |  |
| MESA SPRINGS HEA  | ALTHCARE CEN   |  | 366 Days Settled   |                                 | CR Beds 76 POS Be   |  |
| MESA SPRINGS HEA<br>ABILENE, TX 79606<br>TAYLOR   | ALTHCARE CEN   | NTER 6/30/2020 3   | 366 Days Settled   |                                 | CR Beds 76 POS Be   | e Ind.   |
| MESA SPRINGS HEA<br>ABILENE, TX 79606<br>TAYLOR<br>BLUE CROSS (TEXA   | ALTHCARE CEN<br>AS)<br>Sheet                                   | NTER 6/30/2020 3   | ·  |                                 | CR Beds 76 POS Be  Key Performanac  Occupancy Rate  | se Ind.<br>86.4%                               |
| MESA SPRINGS HEA ABILENE, TX 79606 TAYLOR BLUE CROSS (TEXA Balance S  | ALTHCARE CEN<br>AS)<br>Sheet                                   | NTER 6/30/2020 3   | Statement  | 10.7%                           | CR Beds 76 POS Be  Key Performanac  Occupancy Rate  Length of Stay  | 86.4%<br>90.3                                  |
| MESA SPRINGS HEA ABILENE, TX 79606 TAYLOR BLUE CROSS (TEXA Balance S Current Assets   | ALTHCARE CEN<br>AS)<br>Sheet<br>3,462,949                      | ITER 6/30/2020 3  Income  Total Charges  | Statement 7,693,280  |                                 | CR Beds 76 POS Book  Key Performanaco  Occupancy Rate  Length of Stay  Average Wages  | 90.3<br>21.70                                  |
| MESA SPRINGS HEA ABILENE, TX 79606 TAYLOR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets  | ALTHCARE CEN<br>AS)<br>Sheet<br>3,462,949<br>-50,453           | ITER 6/30/2020 3  Income  Total Charges  Contract Allowance                                  | <b>Statement</b> 7,693,280 823,786                           | 89.3%                           | CR Beds 76 POS Book  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 90.3<br>21.70<br>58.7%                         |
| MESA SPRINGS HEA ABILENE, TX 79606 TAYLOR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                     | ALTHCARE CEN<br>AS)<br>Sheet<br>3,462,949<br>-50,453<br>60,000 | Income Total Charges Contract Allowance Operating Revenue                                    | 5 <b>Statement</b> 7,693,280 823,786 6,869,494               | 89.3%<br>85.1%                  | CR Beds 76 POS Book Key Performana Coccupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                                     | 90.3<br>21.70<br>58.7%<br>41.3%                |
| MESA SPRINGS HEAD ABILENE, TX 79606 TAYLOR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                       | AS) Sheet  3,462,949  -50,453 60,000  3,472,496                | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5 <b>Statement</b> 7,693,280 823,786 6,869,494 5,847,328     | 89.3%<br>85.1%<br>14.9%         | CR Beds 76 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 90.3<br>21.70<br>58.7%<br>41.3%<br>2.4         |
| MESA SPRINGS HEA  ABILENE, TX 79606 TAYLOR BLUE CROSS (TEXA  Balance S  Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  3,462,949  -50,453  60,000  3,472,496  1,415,332    | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 55 Statement 7,693,280 823,786 6,869,494 5,847,328 1,022,166 | 89.3%<br>85.1%<br>14.9%<br>0.1% | CR Beds 76 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 90.3<br>21.70<br>58.7%<br>41.3%<br>2.4<br>38.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455444 MESA VIST       | A INN HEALTH | CENTER             |                  |        | Proprietary - Corporation | n      |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|--------|
| MESA VISTA INN HE      | ALTH CENTER  | 12/31/2020         | 366 Days Settled | I      |                           |        |
| SAN ANTONIO, TX 7      | 8240         |                    |                  |        | CR Beds 144 POS B         | eds 0  |
| BEXAR                  |              |                    |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 73.2%  |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay            | 182.9  |
| Current Assets         | -1,887,665   | Total Charges      | 9,687,932        |        | Average Wages             | 20.24  |
| Fixed Assets           | 253,497      | Contract Allowance | 1,406,535        | 14.5%  | Skilled Nursing           | 74.1%  |
| Other Assets           | 118,857      | Operating Revenue  | 8,281,397        | 85.5%  | Ancillary Service         | 25.9%  |
| Total Assets           | -1,515,311   | Operating Expense  | 8,575,577        | 103.6% | Current Ratio             | 0.8    |
| Current Liabilities    | -2,270,058   | Operating Margin   | -294,180         | -3.6%  | Days to Collect           | (56.1) |
| Long Term Liabilities  | 33,026       | Other Income       | 1,344,184        | 16.2%  | Avg Payment Days          | 120.8  |
| Total Equity           | 1,011,533    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 436.7% |
| Total Liab. and Equity | -1,225,499   | Net Profit or Loss | 1,050,004        | 12.7%  | Return on Equity          | 103.8% |
| 675033 MESQUITE        | TREE NURSING | G CENTER           |                  |        | Proprietary - Corporation | n      |
| MESQUITE TREE NU       | JRSING CENTE | R 12/31/2020       | 366 Days Settled | I      |                           |        |
| MESQUITE, TX 7514      | .9           |                    |                  |        | CR Beds 144 POS B         | eds 0  |
| DALLAS                 |              |                    |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 58.4%  |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay            | 229.7  |
| Current Assets         | 2,512,854    | Total Charges      | 7,274,951        |        | Average Wages             | 22.03  |
| Fixed Assets           | 219,102      | Contract Allowance | 1,647,740        | 22.6%  | Skilled Nursing           | 68.0%  |
| Other Assets           | -40          | Operating Revenue  | 5,627,211        | 77.4%  | Ancillary Service         | 32.0%  |
| Total Assets           | 2,731,916    | Operating Expense  | 6,281,000        | 111.6% | Current Ratio             | 1.6    |
| Current Liabilities    | 1,595,744    | Operating Margin   | -653,789         | -11.6% | Days to Collect           | 47.7   |
| Long Term Liabilities  | 0            | Other Income       | 1,321,200        | 23.5%  | Avg Payment Days          | 59.4   |
| Total Equity           | 1,136,172    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 122.6% |
| Total Liab. and Equity | 2,731,916    | Net Profit or Loss | 667,411          | 11.9%  | Return on Equity          | 58.7%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676480 MESQUITE                               | VILLAGE HEA                           | THCARE CENTRE  |   |                                   | Proprietary - Corporation                       | า                             |
|---|---------------------------------------|--|---|-----------------------------------|---|-------------------------------|
| MESQUITE VILLAGE<br>CENTRE                    | HEALTHCARE                            | 12/31/2020   | 244 Days *Settle                            | d                                 |   |                               |
| MESQUITE, TX 7514                             | 19                                    |  |   |                                   | CR Beds 149 POS Be                              | eds 0                         |
| DALLAS  |                                       |  |   |                                   | Key Performanad                                 | e Ind.                        |
| NOVITAS (TEXAS)                               |                                       |  |   |                                   | Occupancy Rate                                  | 29.7%                         |
| Balance S                                     | Sheet                                 | Income   | Statement                                   |                                   | Length of Stay                                  | 193.0                         |
| Current Assets                                | 981,526                               | Total Charges  | 2,538,278                                   |                                   | Average Wages                                   | 21.79                         |
| Fixed Assets                                  | 911,796                               | Contract Allowance                                   | 494,632                                     | 19.5%                             | Skilled Nursing                                 | 87.2%                         |
| Other Assets                                  | 0                                     | Operating Revenue                                    | 2,043,646                                   | 80.5%                             | Ancillary Service                               | 12.8%                         |
| Total Assets                                  | 1,893,322                             | Operating Expense                                    | 3,772,851                                   | 184.6%                            | Current Ratio                                   | 0.2                           |
| Current Liabilities                           | 5,710,991                             | Operating Margin                                     | -1,729,205                                  | -84.6%                            | Days to Collect                                 | 127.3                         |
| Long Term Liabilities                         | 0                                     | Other Income   | 837,201                                     | 41.0%                             | Avg Payment Days                                | 181.6                         |
| Total Equity                                  | -3,817,669                            | Other Expense  | 0   | 0.0%                              | Depreciation Rate                               | 71.2%                         |
| Total Liab. and Equity                        | 1,893,322                             | Net Profit or Loss                                   | (892,004)                                   | -43.6%                            | Return on Equity                                | 23.4%                         |
|   |                                       | AL CARE CENTER-D                                     |   |                                   | Proprietary - Corporation                       | า                             |
| METHODIST TRANS<br>CENTER-D                   | SITIONAL CARE                         | 12/31/2020   | 70 Days *Settled                            |                                   |   |                               |
| DESOTO, TX                                    |                                       |  |   |                                   | CR Beds 100 POS Be                              | eds 0                         |
| Invalid POS FIPS Co                           | des                                   |  |   |                                   | Key Performanad                                 | e Ind.                        |
|   |                                       |  |   |                                   | Occupancy Rate                                  | 19.7%                         |
| Balance S                                     | Sheet                                 | Income   | Statement                                   |                                   | Length of Stay                                  | 29.3                          |
| Current Assets                                | 725.044                               | Total Charges  | 1,221,237                                   |                                   | Average Wages                                   |                               |
|   | 725,044                               |  |   |                                   |   | 29.36                         |
| Fixed Assets                                  | 34,521                                | Contract Allowance                                   | 523,951                                     | 42.9%                             | Skilled Nursing                                 | 29.36<br>58.4%                |
| Fixed Assets Other Assets                     | ,                                     | Contract Allowance Operating Revenue                 |   |                                   | Skilled Nursing Ancillary Service               |                               |
|   | 34,521                                | Operating Revenue                                    | 523,951                                     | 57.1%                             | <b>G</b>  | 58.4%                         |
| Other Assets                                  | 34,521<br>2,561                       | Operating Revenue                                    | 523,951<br>697,286                          | 57.1%<br>153.8%                   | Ancillary Service                               | 58.4%<br>41.6%<br>1.2         |
| Other Assets Total Assets                     | 34,521<br>2,561<br>762,126            | Operating Revenue Operating Expense                  | 523,951<br>697,286<br>1,072,304             | 57.1%<br>153.8%<br>-53.8%         | Ancillary Service Current Ratio                 | 58.4%<br>41.6%<br>1.2<br>67.6 |
| Other Assets Total Assets Current Liabilities | 34,521<br>2,561<br>762,126<br>582,801 | Operating Revenue Operating Expense Operating Margin | 523,951<br>697,286<br>1,072,304<br>-375,018 | 57.1%<br>153.8%<br>-53.8%<br>0.0% | Ancillary Service Current Ratio Days to Collect | 58.4%<br>41.6%                |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675194 METROPLI                     | EX NURSING AN | ND REHABILITATION                  | LP               |                | Proprietary - Corporation      | 1           |
|-------------------------------------|---------------|------------------------------------|------------------|----------------|--------------------------------|-------------|
| METROPLEX NURS<br>REHABILITATION LF |               | 3/1/2020 6                         | 1 Days Settled*  |                |                                |             |
| GRAND PRAIRIE, T                    | < 75051       |                                    |                  |                | CR Beds 150 POS Be             | eds 0       |
| DALLAS                              |               |                                    |                  |                | Key Performanad                | e Ind.      |
| NOVITAS (TEXAS)                     |               |                                    |                  |                | Occupancy Rate                 | 31.3%       |
| Balance S                           | Sheet         | Income                             | Statement        |                | Length of Stay                 | 26.3        |
| Current Assets                      | 231,886       | Total Charges                      | 533,231          |                | Average Wages                  | 17.25       |
| Fixed Assets                        | 190,433       | Contract Allowance                 | 47,754           | 9.0%           | Skilled Nursing                | 87.2%       |
| Other Assets                        | -3,855,941    | Operating Revenue                  | 485,477          | 91.0%          | Ancillary Service              | 12.8%       |
| Total Assets                        | -3,433,622    | Operating Expense                  | 583,922          | 120.3%         | Current Ratio                  | 0.4         |
| Current Liabilities                 | 576,311       | Operating Margin                   | -98,445          | -20.3%         | Days to Collect                | 52.8        |
| Long Term Liabilities               | 0             | Other Income                       | 9,993            | 2.1%           | Avg Payment Days               | 43.1        |
| Total Equity                        | -4,009,933    | Other Expense                      | 0                | 0.0%           | Depreciation Rate              | 1.3%        |
| Total Liab. and Equity              | -3,433,622    | Net Profit or Loss                 | (88,454)         | -18.2%         | Return on Equity               | 2.2%        |
| 675903 MEXIA LTC                    | NURSING AND   | REHABILITATION                     |                  |                | Government - County            |             |
| MEXIA LTC NURSIN<br>REHABILITATION  | G AND         | 9/30/2020 3                        | 366 Days Settled |                |                                |             |
| MEXIA, TX 76667                     |               |                                    |                  |                | CR Beds 66 POS Be              | eds 0       |
| LIMESTONE                           |               |                                    |                  |                | Key Performanad                | e Ind.      |
| BLUE CROSS (TEXA                    | AS)           |                                    |                  |                | Occupancy Rate                 | 87.1%       |
| Balance S                           | Sheet         | Income                             | Statement        |                | Length of Stay                 | 280.7       |
| Current Assets                      | 999,158       | Total Charges                      | 4,490,148        |                | Average Wages                  | 17.09       |
| Fixed Assets                        | 10,821        | Contract Allowance                 | -383,791         | -8.5%          | Skilled Nursing                | 80.9%       |
|                                     | 0             | Operating Revenue                  | 4,873,939        | 108.5%         | Ancillary Service              | 19.1%       |
| Other Assets                        | 0             | Operating Nevertue                 |                  |                |                                | , .         |
| Other Assets Total Assets           | 1,009,979     | Operating Expense                  | 4,221,168        | 86.6%          | Current Ratio                  | 1.9         |
|                                     |               |                                    | 4,221,168        |                | Current Ratio  Days to Collect |             |
| Total Assets                        | 1,009,979     | Operating Expense                  |                  | 13.4%          |                                | 1.9         |
| Total Assets Current Liabilities    | 1,009,979     | Operating Expense Operating Margin | 652,771          | 13.4%<br>12.2% | Days to Collect                | 1.9<br>51.2 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675842 MI CASITA            | NURSING AND   | REHABIITATION CE   | NTER                |        | Government - County |         |
|-----------------------------|---------------|--------------------|---------------------|--------|---------------------|---------|
| MI CASITA NURSING<br>CENTER | S AND REHABII | TATION 9/30/2020 3 | 366 Days Settled    |        |                     |         |
| LUBBOCK, TX 79410           | )             |                    |                     |        | CR Beds 95 POS B    | eds 0   |
| LUBBOCK                     |               |                    |                     |        | Key Performana      | ce Ind. |
| BLUE CROSS (TEXA            | NS)           |                    |                     |        | Occupancy Rate      | 49.7%   |
| Balance S                   | heet          | Income             | Statement           |        | Length of Stay      | 171.0   |
| Current Assets              | 855,836       | Total Charges      | 3,244,764           |        | Average Wages       | 17.88   |
| Fixed Assets                | 41,858        | Contract Allowance | 143,016             | 4.4%   | Skilled Nursing     | 85.9%   |
| Other Assets                | 0             | Operating Revenue  | 3,101,748           | 95.6%  | Ancillary Service   | 14.1%   |
| Total Assets                | 897,694       | Operating Expense  | 3,621,529           | 116.8% | Current Ratio       | 0.5     |
| Current Liabilities         | 1,657,818     | Operating Margin   | -519,781            | -16.8% | Days to Collect     | 39.6    |
| Long Term Liabilities       | 0             | Other Income       | 709,492             | 22.9%  | Avg Payment Days    | 29.6    |
| Total Equity                | -760,124      | Other Expense      | 0                   | 0.0%   | Depreciation Rate   | 609.2%  |
| Total Liab. and Equity      | 897,694       | Net Profit or Loss | 189,711             | 6.1%   | Return on Equity    | -25.0%  |
| 676414 MID VALLE            |               |                    | 200 Day of Oattle I |        | Nonprofit - Church  |         |
| MERCEDES, TX 785            |               | TATION 6/30/2020 ( | 366 Days Settled    |        | CR Beds 123 POS B   | eds 0   |
| HIDALGO                     |               |                    |                     |        | Key Performana      |         |
| NOVITAS (TEXAS)             |               |                    |                     |        | Occupancy Rate      | 72.4%   |
| Balance S                   | heet          | Income             | Statement           |        | Length of Stay      | 78.1    |
| Current Assets              | 955,322       | Total Charges      | 9,343,301           |        | Average Wages       | 15.80   |
| Fixed Assets                | 0             | Contract Allowance | 421,319             | 4.5%   | Skilled Nursing     | 63.3%   |
| Other Assets                | 0             | Operating Revenue  | 8,921,982           | 95.5%  | Ancillary Service   | 36.7%   |
| Total Assets                | 955,322       | Operating Expense  | 8,394,440           | 94.1%  | Current Ratio       | 0.7     |
| Current Liabilities         | 1,300,853     | Operating Margin   | 527,542             | 5.9%   | Days to Collect     | 39.2    |
| Long Term Liabilities       | 0             | Other Income       | 320,778             | 3.6%   | Avg Payment Days    | 56.     |
| Total Equity                | -345,531      | Other Expense      | 0                   | 0.0%   | Depreciation Rate   | 0.0%    |
| Total Liab. and Equity      | 955,322       | Net Profit or Loss | 848,320             | 9.5%   | Return on Equity    | -245.5% |
| · •                         |               |                    |                     |        |                     |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676179 MIDLAND N  | MEDICAL LODG   | E  |   |   | Proprietary - Other   |   |
|---|--|--|---|---|---|---|
| MIDLAND MEDICAL   | LODGE  | 3/31/2020 3  | 866 Days Settled  |   |   |   |
| MIDLAND, TX 79705   |  |  |   |   | CR Beds 95 POS B  | seds 0  |
| MIDLAND   |  |  |   |   | Key Performana  | ce Ind.   |
| BLUE CROSS (TEXA  | AS)  |  |   |   | Occupancy Rate  | 63.1%   |
| Balance S   | heet   | Income   | Statement   |   | Length of Stay  | 144.4   |
| Current Assets  | 1,365,984  | Total Charges  | 13,539,263  |   | Average Wages   | 32.13   |
| Fixed Assets  | 0  | Contract Allowance   | 8,312,474   | 61.4%                                     | Skilled Nursing   | 80.9%   |
| Other Assets  | 14,209   | Operating Revenue  | 5,226,789   | 38.6%                                     | Ancillary Service   | 19.1%   |
| Total Assets  | 1,380,193  | Operating Expense  | 5,773,928   | 110.5%                                    | Current Ratio   | 0.7   |
| Current Liabilities   | 1,891,272  | Operating Margin   | -547,139  | -10.5%                                    | Days to Collect   | 56.6  |
| Long Term Liabilities   | 0  | Other Income   | 26,239  | 0.5%                                      | Avg Payment Days  | 104.2   |
| Total Equity  | -511,079   | Other Expense  | 0   | 0.0%                                      | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity  | 1.380.193  | Net Profit or Loss   | (520,900)   | -10.0%                                    | Return on Equity  | 101.9%  |
| Total Liab. and Equity  |  | NOT FOR OF LOSS  | (320,900)   | -10.070                                   | Return on Equity  |   |
| -   | N HEALTHCAR  |  | (320,300)   | -10.070                                   | Proprietary - Other   |   |
|   | AN HEALTHCAF   | RE CENTER  | 366 Days Settled  |   |   |   |
| 676374 MIDLOTHIA  | AN HEALTHCAR   | RE CENTER  | <u> </u>  |   |   |   |
| 676374 MIDLOTHIA  | AN HEALTHCAR   | RE CENTER  | <u> </u>  |   | Proprietary - Other   | seds 0  |
| 676374 MIDLOTHIA<br>MIDLOTHIAN HEALT<br>MIDLOTHIAN, TX 760  | THCARE CENTE   | RE CENTER  | <u> </u>  |   | Proprietary - Other  CR Beds 120 POS B  | seds 0  |
| 676374 MIDLOTHIA<br>MIDLOTHIAN HEALT<br>MIDLOTHIAN, TX 760<br>ELLIS   | THCARE CENTE   | RE CENTER  R 12/31/2020  | <u> </u>  |   | Proprietary - Other  CR Beds 120 POS B  Key Performana  | eds 0<br>ce Ind.  |
| 676374 MIDLOTHIA<br>MIDLOTHIAN HEALT<br>MIDLOTHIAN, TX 760<br>ELLIS<br>TRAILBLAZER (TEXA  | THCARE CENTE 065 AS)   | RE CENTER  R 12/31/2020  | 366 Days Settled  |   | Proprietary - Other  CR Beds 120 POS B  Key Performana  Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>81.4%                                |
| 676374 MIDLOTHIA  MIDLOTHIAN HEALT  MIDLOTHIAN, TX 760  ELLIS  TRAILBLAZER (TEXABLE)  Balance S   | THCARE CENTE 065 AS)   | RE CENTER R 12/31/2020   | 366 Days Settled  |   | Proprietary - Other  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | seds 0<br><b>ce Ind.</b><br>81.4%<br>115.3                      |
| MIDLOTHIAN HEALT MIDLOTHIAN, TX 760 ELLIS TRAILBLAZER (TEXABIANCE S Current Assets  | THCARE CENTE  065  AS)  heet  891,994  | RE CENTER  R 12/31/2020  Income  Total Charges   | 366 Days Settled Statement 8,407,843  | -2.9%                                     | Proprietary - Other  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | seds 0<br><b>ce Ind.</b><br>81.4%<br>115.3<br>22.39             |
| MIDLOTHIAN HEALT MIDLOTHIAN, TX 760 ELLIS TRAILBLAZER (TEXA Balance S Current Assets Fixed Assets   | AN HEALTHCAR<br>THCARE CENTE<br>065<br>AS)<br>Sheet<br>891,994                   | RE CENTER  R 12/31/2020  Income  Total Charges  Contract Allowance   | 366 Days Settled  Statement  8,407,843  -247,777                                | -2.9%<br>102.9%                           | Proprietary - Other  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | seds 0  ce Ind.  81.4%  115.3  22.39  76.6%                     |
| MIDLOTHIAN HEALT MIDLOTHIAN, TX 760 ELLIS TRAILBLAZER (TEXA Balance S Current Assets Fixed Assets Other Assets                                | AN HEALTHCAR THCARE CENTE 065 AS) Sheet 891,994 450 875,254                      | RE CENTER  R 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 366 Days Settled  Statement  8,407,843  -247,777  8,655,620                     | -2.9%<br>102.9%<br>93.8%                  | Proprietary - Other  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | seds 0  ce Ind.  81.4%  115.3  22.39  76.6%  0.0%               |
| MIDLOTHIAN HEALT MIDLOTHIAN, TX 760 ELLIS TRAILBLAZER (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                   | AN HEALTHCAR THCARE CENTE 065 AS) Sheet 891,994 450 875,254 1,767,698            | RE CENTER  R 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 366 Days Settled  Statement  8,407,843  -247,777  8,655,620  8,117,938          | -2.9%<br>102.9%<br>93.8%<br>6.2%          | Proprietary - Other  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | seds 0 <b>ce Ind.</b> 81.4%  115.3  22.39  76.6%  0.0%  2,202.5 |
| MIDLOTHIAN HEALT MIDLOTHIAN, TX 760 ELLIS TRAILBLAZER (TEXABIANCE S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AN HEALTHCAR THCARE CENTE  065  AS) Sheet  891,994  450  875,254  1,767,698  405 | RE CENTER  R 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 366 Days Settled  Statement  8,407,843  -247,777  8,655,620  8,117,938  537,682 | -2.9%<br>102.9%<br>93.8%<br>6.2%<br>10.6% | Proprietary - Other  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | seds 0  ce Ind.  81.4%  115.3  22.39  76.6%  0.0%  2,202.5  0.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675128 MIDWESTE   | ERN HEALTHCA   | RE CENTER  |  |   | Proprietary - Corporation  | 1  |
|---|--|--|--|---|--|--|
| MIDWESTERN HEAI   | LTHCARE CENT   | ER 12/31/2020  | 366 Days Settled   | i   |  |  |
| WICHITA FALLS, TX   | 76302  |  |  |   | CR Beds 121 POS Be   | eds 0                                    |
| WICHITA   |  |  |  |   | Key Performanac  | e Ind.                                   |
| BLUE CROSS (MAR   | YLAND)   |  |  |   | Occupancy Rate   | 48.1%                                    |
| Balance S   | Sheet  | Income   | Statement  |   | Length of Stay   | 154.4                                    |
| Current Assets  | 1,558,999  | Total Charges  | 3,737,236  |   | Average Wages  | 20.65                                    |
| Fixed Assets  | 0  | Contract Allowance   | -1,318,503   | -35.3%                                    | Skilled Nursing  | 77.1%                                    |
| Other Assets  | 0  | Operating Revenue  | 5,055,739  | 135.3%                                    | Ancillary Service  | 22.9%                                    |
| Total Assets  | 1,558,999  | Operating Expense  | 5,322,557  | 105.3%                                    | Current Ratio  | 1.7                                      |
| Current Liabilities   | 923,650  | Operating Margin   | -266,818   | -5.3%                                     | Days to Collect  | 112.6                                    |
| Long Term Liabilities   | 0  | Other Income   | 442,984  | 8.8%                                      | Avg Payment Days   | 63.5                                     |
| Total Equity  | 635,349  | Other Expense  | 0  | 0.0%                                      | Depreciation Rate  | 0.0%                                     |
| Total Liab. and Equity  | 1,558,999  | Net Profit or Loss   | 176,166  | 3.5%                                      | Return on Equity   | 27.7%                                    |
| 676188 MILLBROC   | OK HEALTHCAR   | E AND REHABILITAT  | TION CENTER  |   | Proprietary - Corporation  | 1  |
| MILLBROOK HEALT   |  |  |  |   |  |  |
| <b>REHABILITATION CI</b>  |  | 12/31/2020   | 366 Days Settled   | d   |  |  |
| REHABILITATION CI<br>LANCASTER, TX 75   | ENTER  | 12/31/2020   | 366 Days Settled   | İ   | CR Beds 124 POS Be   | eds 0                                    |
|   | ENTER  | 12/31/2020   | 366 Days Settled   | i   | CR Beds 124 POS Be   |  |
| LANCASTER, TX 75  | ENTER<br>146   | 12/31/2020   | 366 Days Settled   | i   |  |  |
| LANCASTER, TX 75  | ENTER<br>146<br>AS)  |  | 366 Days Settled   | I   | Key Performanac  | e Ind.                                   |
| LANCASTER, TX 75<br>DALLAS<br>BLUE CROSS (TEXA  | ENTER<br>146<br>AS)  |  | ·  | I   | Key Performanac  | e Ind.<br>60.0%<br>108.9                 |
| LANCASTER, TX 75<br>DALLAS<br>BLUE CROSS (TEXA<br>Balance S   | ENTER<br>146<br>AS)<br>Sheet   | Income   | Statement  | -17.0%                                    | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 60.0%<br>108.9<br>21.12                  |
| LANCASTER, TX 75  DALLAS  BLUE CROSS (TEXA  Balance S  Current Assets   | ENTER<br>146<br>AS)<br>Sheet<br>1,181,909                                | <b>Income</b> Total Charges  | <b>Statement</b> 6,973,332                                 | -17.0%                                    | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 60.0%<br>108.9<br>21.12<br>66.5%         |
| LANCASTER, TX 756 DALLAS BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  | ENTER<br>146<br>AS)<br>Sheet<br>1,181,909<br>242,865                     | Income Total Charges Contract Allowance  | <b>Statement</b> 6,973,332 -1,183,412                      | -17.0%                                    | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | e Ind.<br>60.0%                          |
| LANCASTER, TX 756 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                | ENTER<br>146<br>AS)<br>Sheet<br>1,181,909<br>242,865<br>620              | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 6,973,332 -1,183,412 8,156,744                   | -17.0%<br>117.0%<br>95.8%                 | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | e Ind. 60.0% 108.9 21.12 66.5% 33.5%     |
| LANCASTER, TX 754 DALLAS BLUE CROSS (TEXABLIANCE S  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets     | ENTER<br>146<br>AS)<br>Sheet<br>1,181,909<br>242,865<br>620<br>1,425,394 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,973,332 -1,183,412 8,156,744 7,813,598         | -17.0%<br>117.0%<br>95.8%<br>4.2%         | Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | e Ind. 60.0% 108.9 21.12 66.5% 33.5% 0.2 |
| LANCASTER, TX 75 DALLAS BLUE CROSS (TEXABLANCE S  Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ENTER 146  AS) Sheet  1,181,909 242,865 620  1,425,394 5,239,307         | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,973,332 -1,183,412 8,156,744 7,813,598 343,146 | -17.0%<br>117.0%<br>95.8%<br>4.2%<br>3.5% | Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | e Ind. 60.0% 108.9 21.12 66.5% 33.5%     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675981 MINEOLA                            | HEIGHTS HEAL          | THCARE CENTRE                 |                    |               | Proprietary - Corporatio  | n       |
|---|-----------------------|-------------------------------|--------------------|---------------|---------------------------|---------|
| MINEOLA HEIGHTS<br>CENTRE                 | HEALTHCARE            | 12/31/2020                    | 366 Days Settled   |               |                           |         |
| MINEOLA, TX 75773                         |                       |                               |                    |               | CR Beds 149 POS B         | eds 0   |
| WOOD                                      |                       |                               |                    |               | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                          | CIANS SERVICE         | •                             |                    |               | Occupancy Rate            | 27.0%   |
| Balance S                                 | Sheet                 | Income                        | Statement          |               | Length of Stay            | 133.6   |
| Current Assets                            | 1,483,143             | Total Charges                 | 3,504,157          |               | Average Wages             | 21.22   |
| Fixed Assets                              | 69,994                | Contract Allowance            | 530,931            | 15.2%         | Skilled Nursing           | 81.7%   |
| Other Assets                              | 0                     | Operating Revenue             | 2,973,226          | 84.8%         | Ancillary Service         | 18.3%   |
| Total Assets                              | 1,553,137             | Operating Expense             | 3,645,887          | 122.6%        | Current Ratio             | 0.7     |
| Current Liabilities                       | 2,161,928             | Operating Margin              | -672,661           | -22.6%        | Days to Collect           | 147.8   |
| Long Term Liabilities                     | 0                     | Other Income                  | 464,427            | 15.6%         | Avg Payment Days          | 122.1   |
| Total Equity                              | -608,791              | Other Expense                 | 0                  | 0.0%          | Depreciation Rate         | 412.2%  |
| Total Liab. and Equity                    | 1,553,137             | Net Profit or Loss            | (208,234)          | -7.0%         | Return on Equity          | 34.2%   |
| 455570 MINERAL \                          | WELLS NURSIN          | G & REHABILITATIO             | N                  |               | Proprietary - Corporation | n       |
| MINERAL WELLS NU<br>REHABILITATION        | JRSING &              | 12/31/2020                    | 366 Days Settled   |               |                           |         |
| MINERAL WELLS, T                          | X 76067               |                               |                    |               | CR Beds 109 POS B         | eds 0   |
| PALO PINTO                                |                       |                               |                    |               | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                          | CIANS SERVICE         | •                             |                    |               | Occupancy Rate            | 65.0%   |
| Balance S                                 | Sheet                 | Income                        | Statement          |               | Length of Stay            | 110.3   |
| Current Assets                            | -2,572,102            | Total Charges                 | 7,523,069          |               | Average Wages             | 17.81   |
| Fixed Assets                              | 163,863               | Contract Allowance            | 873,138            | 11.6%         | Skilled Nursing           | 73.9%   |
| Other Assets                              | -3,712                | Operating Revenue             | 6,649,931          | 88.4%         | Ancillary Service         | 26.1%   |
| Total Assets                              | -2,411,951            | Operating Expense             | 5,894,325          | 88.6%         | Current Ratio             | 0.6     |
|   |                       |                               | 755,000            | 11 /10/       | Days to Collect           | 40.0    |
| Current Liabilities                       | -4,383,454            | Operating Margin              | 755,606            | 11.470        | Days to Collect           | 48.3    |
| Current Liabilities Long Term Liabilities | -4,383,454<br>943,404 | Operating Margin Other Income | 765,606<br>765,030 |               | Avg Payment Days          | 209.9   |
|   |                       |                               |                    | 11.5%         | •                         |         |
| Long Term Liabilities                     | 943,404               | Other Income                  | 765,030            | 11.5%<br>0.0% | Avg Payment Days          | 209.9   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676067 MIRA VIST       | A COURT    |                    |                  |         | Nonprofit - Church |              |
|------------------------|------------|--------------------|------------------|---------|--------------------|--------------|
| MIRA VISTA COURT       |            | 12/31/2020         | 366 Days Settled | d       |                    |              |
| FORT WORTH, TX 7       | 6132       |                    |                  |         | CR Beds 142 POS B  | seds 0       |
| TARRANT                |            |                    |                  |         | Key Performana     | ce Ind.      |
| NOVITAS (TEXAS)        |            |                    |                  |         | Occupancy Rate     | 60.0%        |
| Balance S              | Sheet      | Income             | Statement        |         | Length of Stay     | 158.2        |
| Current Assets         | 816,278    | Total Charges      | 8,865,228        |         | Average Wages      | 21.01        |
| Fixed Assets           | 72,390     | Contract Allowance | 1,670,899        | 18.8%   | Skilled Nursing    | 62.3%        |
| Other Assets           | 0          | Operating Revenue  | 7,194,329        | 81.2%   | Ancillary Service  | 37.7%        |
| Total Assets           | 888,668    | Operating Expense  | 8,280,203        | 115.1%  | Current Ratio      | 0.4          |
| Current Liabilities    | 2,118,561  | Operating Margin   | -1,085,874       | -15.1%  | Days to Collect    | 40.9         |
| Long Term Liabilities  | 690,200    | Other Income       | 1,005,627        | 14.0%   | Avg Payment Days   | 23.9         |
| Total Equity           | -1,920,093 | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 2,244.5%     |
| Total Liab. and Equity | 888,668    | Net Profit or Loss | (80,247)         | -1.1%   | Return on Equity   | 4.2%         |
| 676303 MIRADOR         |            |                    |                  |         | Nonprofit - Other  |              |
| MIRADOR                |            | 12/31/2020         | 366 Days Settled | d       |                    |              |
| CORPUS CHRISTI, 1      | ΓX 78414   |                    |                  |         | CR Beds 41 POS B   | seds 0       |
| NUECES                 |            |                    |                  |         | Key Performana     | ce Ind.      |
| TRAILBLAZER (TEX       | AS)        |                    |                  |         | Occupancy Rate     | 81.9%        |
| Balance S              | Sheet      | Income             | Statement        |         | Length of Stay     | 83.1         |
| Current Assets         | 2,494,352  | Total Charges      | 8,293,249        |         | Average Wages      | 19.36        |
| Fixed Assets           | 40,957,486 | Contract Allowance | 3,443,678        | 41.5%   | Skilled Nursing    | 51.9%        |
| Other Assets           | -1,050,545 | Operating Revenue  | 4,849,571        | 58.5%   | Ancillary Service  | 48.1%        |
| Total Assets           | 42,401,293 | Operating Expense  | 14,246,129       | 293.8%  | Current Ratio      | 0.1          |
| Current Liabilities    | 25,614,827 | Operating Margin   | -9,396,558       | -193.8% | Days to Collect    | 54.6         |
| Long Term Liabilities  | 22,487,382 | Other Income       | 6,405,406        | 132.1%  | Avg Payment Days   | 19.6         |
| 3                      |            |                    |                  | 0.00/   |                    | <b>7</b> 00/ |
| Total Equity           | -5,700,916 | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 7.0%         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675233 MISSION C  | ARE CENTERS  | -ALL SEASONS   |   |  | Proprietary - Partnership  | )   |
|---|--|--|---|--|--|---|
| MISSION CARE CEN  | ITERS-ALL SEA  | SONS 12/31/2020  | 366 Days Settled  |  |  |   |
| HOUSTON, TX 7708  | 7  |  |   |  | CR Beds 120 POS B  | eds 0   |
| HARRIS  |  |  |   |  | Key Performanad  | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |  | Occupancy Rate   | 71.5%   |
| Balance S   | Sheet  | Income   | Statement   |  | Length of Stay   | 182.5   |
| Current Assets  | 748,932  | Total Charges  | 10,041,297  |  | Average Wages  | 22.68   |
| Fixed Assets  | 49,791   | Contract Allowance   | 3,531,788   | 35.2%                                      | Skilled Nursing  | 59.1%   |
| Other Assets  | 6,329  | Operating Revenue  | 6,509,509   | 64.8%                                      | Ancillary Service  | 40.9%   |
| Total Assets  | 805,052  | Operating Expense  | 8,108,807   | 124.6%                                     | Current Ratio  | 0.4   |
| Current Liabilities   | 1,810,387  | Operating Margin   | -1,599,298  | -24.6%                                     | Days to Collect  | 36.7  |
| Long Term Liabilities   | 10,196   | Other Income   | 1,215,416   | 18.7%                                      | Avg Payment Days   | 39.2  |
| Total Equity  | -1,015,531   | Other Expense  | 0   | 0.0%                                       | Depreciation Rate  | 10.7%   |
| Total Liab. and Equity  | 805.052  | Not Drofit or Loop   | (440,500)   | C 40/                                      | Detum on Faultu  | 41.0%   |
| i otai Liab. allu Equity  |  | Net Profit or Loss   | (416,580)   | -6.4%                                      | Return on Equity   | 41.076  |
| · · ·   |  | - ABILITATION CENTE  | <u> </u>  | -6.4%                                      | Proprietary - Other  | 41.076  |
|   | URSING & REH   | ABILITATION CENTE  | <u> </u>  |  |  | 41.0%   |
| 455761 MISSION N  | URSING & REH   | ABILITATION CENTE  | R   |  |  |   |
| 455761 MISSION N  MISSION NURSING CENTER  | URSING & REH   | ABILITATION CENTE  | R   |  | Proprietary - Other  | eds 0   |
| 455761 MISSION N  MISSION NURSING CENTER  MISSION, TX 78572   | URSING & REH   | ABILITATION CENTE  | R   |  | Proprietary - Other  CR Beds 170 POS B   | eds 0   |
| 455761 MISSION N  MISSION NURSING CENTER  MISSION, TX 78572  HIDALGO  | URSING & REH<br>& REHABILITAT                                |  | R   |  | Proprietary - Other  CR Beds 170 POS B  Key Performanae  | eds 0<br>ce Ind.  |
| 455761 MISSION N  MISSION NURSING CENTER  MISSION, TX 78572  HIDALGO  TRAILBLAZER (TEX  | URSING & REH<br>& REHABILITAT<br>AS)                         |  | R<br>366 Days Settled   |  | Proprietary - Other  CR Beds 170 POS B  Key Performanac  Occupancy Rate  | eds 0<br>ce Ind.<br>63.4%   |
| 455761 MISSION N  MISSION NURSING CENTER  MISSION, TX 78572  HIDALGO  TRAILBLAZER (TEX.)  Balance S   | URSING & REH<br>& REHABILITAT<br>AS)                         | IABILITATION CENTE ION 12/31/2020  | R 366 Days Settled  |  | Proprietary - Other  CR Beds 170 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0<br>ce Ind.<br>63.4%<br>125.7                                |
| MISSION NURSING CENTER MISSION, TX 78572 HIDALGO TRAILBLAZER (TEX. Balance S Current Assets   | WRSING & REH<br>& REHABILITAT<br>AS)<br>Sheet<br>-43,337,046 | Income Total Charges   | R 366 Days Settled Statement 12,122,140   | 15.9%                                      | Proprietary - Other  CR Beds 170 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>63.4%<br>125.7<br>21.60                       |
| MISSION NURSING CENTER MISSION, TX 78572 HIDALGO TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets  | AS) Sheet -43,337,046 434,845                                | Income Total Charges Contract Allowance  | R 366 Days Settled  Statement 12,122,140 1,925,229                                | 15.9%<br>84.1%                             | Proprietary - Other  CR Beds 170 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 ce Ind. 63.4% 125.7 21.60 78.6%                             |
| MISSION NURSING CENTER MISSION, TX 78572 HIDALGO TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets                                     | URSING & REH & REHABILITAT  AS) Sheet -43,337,046 434,845 0  | Income Total Charges Contract Allowance Operating Revenue                                    | R 366 Days Settled  Statement 12,122,140 1,925,229 10,196,911                     | 15.9%<br>84.1%<br>107.0%                   | Proprietary - Other  CR Beds 170 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 63.4% 125.7 21.60 78.6% 21.4%                      |
| MISSION NURSING CENTER MISSION, TX 78572 HIDALGO TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets Total Assets                        | AS) Sheet -43,337,046 434,845 0 -42,902,201                  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | R 366 Days Settled  Statement 12,122,140 1,925,229 10,196,911 10,914,786          | 15.9%<br>84.1%<br>107.0%<br>-7.0%          | Proprietary - Other  CR Beds 170 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 <b>ce Ind.</b> 63.4% 125.7 21.60 78.6% 21.4% 1.0            |
| MISSION NURSING CENTER MISSION, TX 78572 HIDALGO TRAILBLAZER (TEXABILITY ASSETS Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet -43,337,046 434,845 0 -42,902,201 -42,703,428      | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | R 366 Days Settled  Statement 12,122,140 1,925,229 10,196,911 10,914,786 -717,875 | 15.9%<br>84.1%<br>107.0%<br>-7.0%<br>16.4% | Proprietary - Other  CR Beds 170 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 <b>ce Ind.</b> 63.4%  125.7  21.60  78.6%  21.4%  1.0  28.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676491 MISSION R  | IDGE REHAB. 8  | NURSING CENTE   |  |                                 | Proprietary - Corporation   | 1  |
|---|--|---|--|---------------------------------|---|--|
| MISSION RIDGE RE  | HAB. & NURSIN  | G 12/31/2020  | 172 Days *Settle                                       | ed                              |   |  |
| REFUGIO, TX   |  |   |  |                                 | CR Beds 90 POS Be   | eds 0  |
| Invalid POS FIPS Co   | des  |   |  |                                 | Key Performanad   | e Ind.   |
|   |  |   |  |                                 | Occupancy Rate  | 34.7%  |
| Balance S   | heet   | Income  | Statement  |                                 | Length of Stay  | 896.2  |
| Current Assets  | 767,098  | Total Charges   | 644,183  |                                 | Average Wages   | 20.34  |
| Fixed Assets  | 1,316,258  | Contract Allowance  | -517,202   | -80.3%                          | Skilled Nursing   | 126.7%   |
| Other Assets  | -3,435,805   | Operating Revenue   | 1,161,385  | 180.3%                          | Ancillary Service   | -26.7%   |
| Total Assets  | -1,352,449   | Operating Expense   | 2,549,908  | 219.6%                          | Current Ratio   | (1.8)  |
| Current Liabilities   | -433,056   | Operating Margin  | -1,388,523   | -119.6%                         | Days to Collect   | 117.0  |
| Long Term Liabilities   | 0  | Other Income  | -22,306  | -1.9%                           | Avg Payment Days  | (11.3)   |
| Total Equity  | -919,393   | Other Expense   | 0  | 0.0%                            | Depreciation Rate   | 51.3%  |
| Total Liab. and Equity  | -1,352,449   | Net Profit or Loss  | (1,022,342)  | -88.0%                          | Return on Equity  | 111.2%   |
| 676446 MISSION V  | ALLEY NURSIN   | G AND TRANSITION  | AL CARE  |                                 | Proprietary - Other   |  |
| MISSION VALLEY NI<br>TRANSITIONAL CAR                                     |  | 12/31/2020  | 366 Days Settled                                       | t                               |   |  |
| MISSION, TX 78572   |  |   |  |                                 | CR Beds 120 POS Be  | eds 0  |
| HIDALGO   |  |   |  |                                 | Key Performanad   | e Ind.   |
| NOVITAS (TEXAS)   |  |   |  |                                 | Occupancy Rate  | 89.4%  |
| Balance S   |  |   |  |                                 |   | 00.170   |
|   | heet   | Income  | Statement  |                                 | Length of Stay  | 81.0   |
| Current Assets  | <b>4,528,406</b>   | Income<br>Total Charges   | 2 <b>Statement</b> 11,910,715                          |                                 | Length of Stay  Average Wages   |  |
|   |  |   |  | 0.0%                            | -   | 81.0   |
| Current Assets  | 4,528,406  | Total Charges   | 11,910,715   |                                 | Average Wages   | 81.0<br>18.33                                  |
| Current Assets Fixed Assets   | 4,528,406<br>151,730                                     | Total Charges Contract Allowance  | 11,910,715   | 100.0%                          | Average Wages Skilled Nursing   | 81.0<br>18.33<br>65.2%                         |
| Current Assets Fixed Assets Other Assets                                  | 4,528,406<br>151,730<br>99,662                           | Total Charges Contract Allowance Operating Revenue                                    | 11,910,715<br>0<br>11,910,715                          | 100.0%<br>92.8%                 | Average Wages Skilled Nursing Ancillary Service                               | 81.0<br>18.33<br>65.2%<br>34.8%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 4,528,406<br>151,730<br>99,662<br>4,779,798              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 11,910,715<br>0<br>11,910,715<br>11,052,307            | 100.0%<br>92.8%<br>7.2%         | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 81.0<br>18.33<br>65.2%<br>34.8%<br>1.9         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 4,528,406<br>151,730<br>99,662<br>4,779,798<br>2,348,818 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 11,910,715<br>0<br>11,910,715<br>11,052,307<br>858,408 | 100.0%<br>92.8%<br>7.2%<br>8.0% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 81.0<br>18.33<br>65.2%<br>34.8%<br>1.9<br>50.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676251 MISTY WIL  | LOW HEALTHC   | ARE AND REHABILI  | TATION CENTER   | !                                  | Nonprofit - Church  |  |
|---|---|---|---|------------------------------------|---|--|
| MISTY WILLOW HEAREHABILITATION CI   |   | 9/30/2020 3   | 366 Days Settled  |                                    |   |  |
| HOUSTON, TX 7707  | 0   |   |   |                                    | CR Beds 124 POS B   | eds 0                                    |
| HARRIS  |   |   |   |                                    | Key Performana  | ce Ind.                                  |
| TRAILBLAZER (TEX  | AS)   |   |   |                                    | Occupancy Rate  | 48.1%                                    |
| Balance S   | heet  | Income  | Statement   |                                    | Length of Stay  | 148.4                                    |
| Current Assets  | -4,452,652  | Total Charges   | 6,931,560   |                                    | Average Wages   | 21.80                                    |
| Fixed Assets  | 298,734   | Contract Allowance  | 695,584   | 10.0%                              | Skilled Nursing   | 52.0%                                    |
| Other Assets  | 10,017,737  | Operating Revenue   | 6,235,976   | 90.0%                              | Ancillary Service   | 48.0%                                    |
| Total Assets  | 5,863,819   | Operating Expense   | 7,121,659   | 114.2%                             | Current Ratio   | (3.8)                                    |
| Current Liabilities   | 1,178,062   | Operating Margin  | -885,683  | -14.2%                             | Days to Collect   | 48.1                                     |
| Long Term Liabilities   | 10,049,858  | Other Income  | 1,124   | 0.0%                               | Avg Payment Days  | 19.1                                     |
| Total Equity  | -5,364,101  | Other Expense   | 0   | 0.0%                               | Depreciation Rate   | 227.7%                                   |
| Total Liab. and Equity  | 5,863,819   | Net Profit or Loss  | (885,803)   | -14.2%                             | Return on Equity  | 16.5%                                    |
|   |   | SING AND REHABILIT  | ATION CENTER  |                                    | Nonprofit - Church  |  |
| MITCHELL COUNTY REHABILITATION CI   |   | 9/30/2020 3   | 866 Days Settled  |                                    |   |  |
| COLORADO CITY, T  | X 79512   |   |   |                                    | CR Beds 96 POS B  |  |
| MITCHELL  |   |   |   |                                    |   | eds 0                                    |
| NOVITAS   |   |   |   |                                    | Key Performana  |  |
|   |   |   |   |                                    | <b>Key Performana</b> Occupancy Rate  |  |
| Balance S   | Sheet   | Income  | Statement   |                                    | •   | ce Ind.                                  |
|   |   | Income Total Charges  | Statement 2,565,547   |                                    | Occupancy Rate  | 53.8%<br>230.4                           |
| Balance S   |   |   |   | -25.5%                             | Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 53.8%                     |
| Balance S<br>Current Assets   | 2,165,730   | Total Charges   | 2,565,547   |                                    | Occupancy Rate Length of Stay Average Wages   | 53.8%<br>230.4<br>17.93                  |
| Balance S<br>Current Assets<br>Fixed Assets   | 2,165,730<br>1,444,791                                | Total Charges Contract Allowance  | 2,565,547<br>-654,182                                       | 125.5%                             | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 53.8%<br>230.4<br>17.93<br>90.8%         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 2,165,730<br>1,444,791<br>0                           | Total Charges Contract Allowance Operating Revenue                                    | 2,565,547<br>-654,182<br>3,219,729                          | 125.5%<br>107.0%                   | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 53.8%<br>230.4<br>17.93<br>90.8%<br>9.2% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 2,165,730<br>1,444,791<br>0<br>3,610,521              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,565,547<br>-654,182<br>3,219,729<br>3,445,177             | 125.5%<br>107.0%<br>-7.0%          | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 53.8% 230.4 17.93 90.8% 9.2% 0.4 12.8    |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,165,730<br>1,444,791<br>0<br>3,610,521<br>5,415,925 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,565,547<br>-654,182<br>3,219,729<br>3,445,177<br>-225,448 | 125.5%<br>107.0%<br>-7.0%<br>24.3% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 53.8%<br>230.4<br>17.93<br>90.8%<br>9.2% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675522 MONAHAN            | IS MANAGED C   | ARE CENTER         |                  |        | Proprietary - Corporation | n        |
|---------------------------|----------------|--------------------|------------------|--------|---------------------------|----------|
| MONAHANS MANAG            | GED CARE CEN   | TER 9/30/2020 :    | 366 Days Settled |        |                           |          |
| MONAHANS, TX 797          | 756            |                    |                  |        | CR Beds 92 POS B          | seds 0   |
| WARD                      |                |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA          | AS)            |                    |                  |        | Occupancy Rate            | 42.5%    |
| Balance S                 | Sheet          | Income             | Statement        |        | Length of Stay            | 111.0    |
| Current Assets            | 638,279        | Total Charges      | 6,034,621        |        | Average Wages             | 20.02    |
| Fixed Assets              | 7,198          | Contract Allowance | 2,004,612        | 33.2%  | Skilled Nursing           | 67.7%    |
| Other Assets              | 0              | Operating Revenue  | 4,030,009        | 66.8%  | Ancillary Service         | 32.3%    |
| Total Assets              | 645,477        | Operating Expense  | 4,388,702        | 108.9% | Current Ratio             | 1.4      |
| Current Liabilities       | 444,260        | Operating Margin   | -358,693         | -8.9%  | Days to Collect           | 45.8     |
| Long Term Liabilities     | 247,526        | Other Income       | 345,266          | 8.6%   | Avg Payment Days          | 24.9     |
| Total Equity              | -46,309        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 6,439.1% |
| Total Liab. and Equity    | 645,477        | Net Profit or Loss | (13,427)         | -0.3%  | Return on Equity          | 29.0%    |
| 676293 MONARCH            | I PAVILION REH | IABILITATION SUITE | S                |        | Nonprofit - Church        |          |
| MONARCH PAVILIO<br>SUITES | N REHABILITAT  | TION 5/31/2020 :   | 366 Days Settled |        |                           |          |
| DALLAS, TX 75235          |                |                    |                  |        | CR Beds 150 POS E         | seds 0   |
| DALLAS                    |                |                    |                  |        | Key Performana            | ce Ind.  |
| TRAILBLAZER (TEX          | (AS)           |                    |                  |        | Occupancy Rate            | 47.8%    |
| Balance S                 | Sheet          | Income             | Statement        |        | Length of Stay            | 309.0    |
| Current Assets            | 534,196        | Total Charges      | 7,216,487        |        | Average Wages             | 19.43    |
| Fixed Assets              | 7,973,059      | Contract Allowance | 2,050,497        | 28.4%  | Skilled Nursing           | 65.4%    |
| Other Assets              | 0              | Operating Revenue  | 5,165,990        | 71.6%  | Ancillary Service         | 34.6%    |
| Total Assets              | 8,507,255      | Operating Expense  | 7,351,926        | 142.3% | Current Ratio             | 0.4      |
| Current Liabilities       | 1,408,129      | Operating Margin   | -2,185,936       | -42.3% | Days to Collect           | 34.8     |
| Long Term Liabilities     | 11,732,366     | Other Income       | 295,139          | 5.7%   | Avg Payment Days          | 20.2     |
| Total Equity              | -4,633,240     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 23.1%    |
| Total Liab. and Equity    | 8,507,255      | Net Profit or Loss | (1,890,797)      | -36.6% | Return on Equity          | 40.8%    |
|                           |                |                    |                  |        |                           |          |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676484 MONT BEL                               | VIEU REHABIL                       | TATION & HEALTH                                      |                                      |                                     | Proprietary - Corporation                       | 1                       |
|---|------------------------------------|--|--------------------------------------|-------------------------------------|---|-------------------------|
| MONT BELVIEU REF                              | HABILITATION 8                     | 12/31/2020   | 214 Days *Settle                     | d                                   |   |                         |
| MONT BELVIEU, TX                              |                                    |  |                                      |                                     | CR Beds 124 POS B                               | eds 0                   |
| Invalid POS FIPS Co                           | des                                |  |                                      |                                     | Key Performanad                                 | e Ind.                  |
|   |                                    |  |                                      |                                     | Occupancy Rate                                  | 32.9%                   |
| Balance S                                     | heet                               | Income   | Statement                            |                                     | Length of Stay                                  | 3.2                     |
| Current Assets                                | 1,040,597                          | Total Charges  | 2,591,917                            |                                     | Average Wages                                   | 20.85                   |
| Fixed Assets                                  | 42,203                             | Contract Allowance                                   | 0                                    | 0.0%                                | Skilled Nursing                                 | 46.5%                   |
| Other Assets                                  | -32,061                            | Operating Revenue                                    | 2,591,917                            | 100.0%                              | Ancillary Service                               | 0.0%                    |
| Total Assets                                  | 1,050,739                          | Operating Expense                                    | 3,163,684                            | 122.1%                              | Current Ratio                                   | 0.4                     |
| Current Liabilities                           | 2,805,556                          | Operating Margin                                     | -571,767                             | -22.1%                              | Days to Collect                                 | 46.3                    |
| Long Term Liabilities                         | 1,985,168                          | Other Income   | 0                                    | 0.0%                                | Avg Payment Days                                | 189.5                   |
| Total Equity                                  | -3,739,985                         | Other Expense  | 0                                    | 0.0%                                | Depreciation Rate                               | 0.0%                    |
| Total Liab. and Equity                        | 1,050,739                          | Net Profit or Loss                                   | (601,746)                            | -23.2%                              | Return on Equity                                | 16.1%                   |
| 675596 MONTE SIE                              | STA NURSING                        | AND REHABILITATION                                   | ON LP                                |                                     | Proprietary - Corporation                       | ı                       |
| MONTE SIESTA NUI<br>REHABILITATION LF         |                                    | 11/30/2020   | 335 Days Settled                     | d                                   |   |                         |
| AUSTIN, TX 78735                              |                                    |  |                                      |                                     | CR Beds 126 POS B                               | eds 0                   |
| TRAVIS  |                                    |  |                                      |                                     | Key Performanad                                 | e Ind.                  |
| WISCONSIN PHYSIC                              | CIANS SERVICE                      |  |                                      |                                     | Occupancy Rate                                  | 72.1%                   |
| Balance S                                     | heet                               | Income   | Statement                            |                                     | Length of Stay                                  | 1,083.6                 |
| Current Assets                                | 460,244                            | Total Charges  | 4,439,465                            |                                     | Average Wages                                   | 21.71                   |
|   |                                    |  |                                      |                                     |   |                         |
| Fixed Assets                                  | 451,421                            | Contract Allowance                                   | 156,595                              | 3.5%                                | Skilled Nursing                                 | 122.9%                  |
| Fixed Assets Other Assets                     | 451,421<br>785,193                 | Contract Allowance Operating Revenue                 | 4,282,870                            |                                     | Skilled Nursing Ancillary Service               | 122.9%<br>-22.9%        |
|   |                                    |  |                                      | 96.5%                               | o o   |                         |
| Other Assets                                  | 785,193                            | Operating Revenue                                    | 4,282,870                            | 96.5%<br>154.4%                     | Ancillary Service                               | -22.9%                  |
| Other Assets Total Assets                     | 785,193<br>1,696,858               | Operating Revenue Operating Expense                  | 4,282,870<br>6,611,905               | 96.5%<br>154.4%<br>-54.4%           | Ancillary Service Current Ratio                 | -22.9%<br>(0.3)         |
| Other Assets Total Assets Current Liabilities | 785,193<br>1,696,858<br>-1,463,952 | Operating Revenue Operating Expense Operating Margin | 4,282,870<br>6,611,905<br>-2,329,035 | 96.5%<br>154.4%<br>-54.4%<br>-16.8% | Ancillary Service Current Ratio Days to Collect | -22.9%<br>(0.3)<br>60.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455715 MONUMEN   | T REHABILITA   | TION AND NURSING   | CENTER  |                                    | Government - City-Cour  | nty                                    |
|--|--|--|---|------------------------------------|---|--|
| MONUMENT REHAB<br>NURSING CENTER   | SILITATION AND   | 12/31/2020   | 366 Days Settled  | d                                  |   |  |
| LA GRANGE, TX 789  | 945  |  |   |                                    | CR Beds 104 POS B   | eds 0                                  |
| FAYETTE  |  |  |   |                                    | Key Performana  | ce Ind.                                |
| NATIONAL GOVERN  | IMENT SERVICI  | ΞS   |   |                                    | Occupancy Rate  | 64.4%                                  |
| Balance S  | heet   | Income   | Statement   |                                    | Length of Stay  | 137.7                                  |
| Current Assets   | 539,385  | Total Charges  | 5,065,502   |                                    | Average Wages   | 20.40                                  |
| Fixed Assets   | 1,193,075  | Contract Allowance   | 0   | 0.0%                               | Skilled Nursing   | 80.9%                                  |
| Other Assets   | -752,978   | Operating Revenue  | 5,065,502   | 100.0%                             | Ancillary Service   | 19.1%                                  |
| Total Assets   | 979,482  | Operating Expense  | 5,427,591   | 107.1%                             | Current Ratio   | 0.6                                    |
| Current Liabilities  | 944,949  | Operating Margin   | -362,089  | -7.1%                              | Days to Collect   | 37.7                                   |
| Long Term Liabilities  | 0  | Other Income   | 505,731   | 10.0%                              | Avg Payment Days  | 47.0                                   |
| Total Equity   | 34,533   | Other Expense  | 0   | 0.0%                               | Depreciation Rate   | 34.3%                                  |
| Total Liab. and Equity   | 979,482  | Net Profit or Loss   | 143,642   | 2.8%                               | Return on Equity  | 416.0%                                 |
| 455523 MORNINGS  | SIDE MANOR   |  |   |                                    | Nonprofit - Other   |  |
| MORNINGSIDE MAN  | IOR  | 9/30/2020 3  | 366 Days Settled  |                                    |   |  |
| SAN ANTONIO, TX 7  | '8201  |  |   |                                    | CR Beds 170 POS B   |  |
| DEVAD  | SAN ANTONIO, TX 78201  |  |   |                                    |   | eds 0                                  |
| BEXAR  |  |  |   |                                    | Key Performana  |  |
| WISCONSIN PHYSIC   |  | :  |   |                                    |   |  |
|  | CIANS SERVICE  |  | Statement   |                                    | Key Performana  | ce Ind.                                |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  | Statement 8,795,116   |                                    | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 46.9%                   |
| WISCONSIN PHYSIC   | CIANS SERVICE  | Income   |   | 19.4%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay   | <b>ce Ind.</b> 46.9% 70.4              |
| WISCONSIN PHYSIC<br>Balance S<br>Current Assets  | CIANS SERVICE<br>Sheet<br>9,802,273                                | Income<br>Total Charges  | 8,795,116   |                                    | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 70.4<br>20.01                          |
| WISCONSIN PHYSIC<br>Balance S<br>Current Assets<br>Fixed Assets  | CIANS SERVICE<br>Sheet<br>9,802,273<br>82,103,539                  | Income Total Charges Contract Allowance  | 8,795,116<br>1,704,457  | 80.6%                              | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 70.4<br>20.01<br>84.0%                 |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 9,802,273<br>82,103,539<br>43,852,918                              | Income Total Charges Contract Allowance Operating Revenue                                    | 8,795,116<br>1,704,457<br>7,090,659                             | 80.6%<br>154.6%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 70.4<br>20.01<br>84.0%                 |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 9,802,273<br>82,103,539<br>43,852,918<br>135,758,730               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 8,795,116<br>1,704,457<br>7,090,659<br>10,962,279               | 80.6%<br>154.6%<br>-54.6%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 70.4<br>20.01<br>84.0%<br>16.0%        |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 9,802,273<br>82,103,539<br>43,852,918<br>135,758,730<br>38,062,938 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,795,116<br>1,704,457<br>7,090,659<br>10,962,279<br>-3,871,620 | 80.6%<br>154.6%<br>-54.6%<br>14.8% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 70.4<br>20.01<br>84.0%<br>16.0%<br>0.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455471 MOUNTAIN   | N VIEW HEALTH  | & REHABILITATION   |   |  | Proprietary - Corporation   | n   |
|---|--|--|---|--|---|---|
| MOUNTAIN VIEW HI<br>REHABILITATION  | EALTH &  | 12/31/2020   | 366 Days Settled                                    | t  |   |   |
| EL PASO, TX 79902   |  |  |   |  | CR Beds 187 POS B   | Beds 0  |
| EL PASO   |  |  |   |  | Key Performana  | ce Ind.   |
| BLUE CROSS (MAR   | YLAND)   |  |   |  | Occupancy Rate  | 65.2%   |
| Balance S   | Sheet  | Income   | Statement   |  | Length of Stay  | 125.0   |
| Current Assets  | -1,951,492   | Total Charges  | 11,325,747  |  | Average Wages   | 17.64   |
| Fixed Assets  | 922,585  | Contract Allowance   | 855,719   | 7.6%                                     | Skilled Nursing   | 83.1%   |
| Other Assets  | 24,583   | Operating Revenue  | 10,470,028  | 92.4%                                    | Ancillary Service   | 16.9%   |
| Total Assets  | -1,004,324   | Operating Expense  | 9,763,940   | 93.3%                                    | Current Ratio   | 0.5   |
| Current Liabilities   | -4,106,707   | Operating Margin   | 706,088   | 6.7%                                     | Days to Collect   | 41.5  |
| Long Term Liabilities   | 917,618  | Other Income   | 1,804,957   | 17.2%                                    | Avg Payment Days  | 142.0   |
| Total Equity  | 3,868,971  | Other Expense  | 0   | 0.0%                                     | Depreciation Rate   | 97.6%   |
| Total Liab. and Equity  | 679,882  | Net Profit or Loss   | 2,511,045   | 24.0%                                    | Return on Equity  | 64.9%   |
|   |  |  |   |  |   |   |
| 0.0.0   | VILLA NURSIN   |  | 200 Davis Callle                                    | 1  | Proprietary - Corporation   | on  |
| 675768 MOUNTAIN  MOUNTAIN VILLA N  EL PASO, TX 79930  |  |  | 366 Days Settled                                    | d  | Proprietary - Corporation  CR Beds 48 POS E   |   |
| MOUNTAIN VILLA N  |  |  | 366 Days Settled                                    | d  |   | Beds 0  |
| MOUNTAIN VILLA N<br>EL PASO, TX 79930   | URSING CENTE   | R 12/31/2020   | 366 Days Settled                                    | d  | CR Beds 48 POS E  | Beds 0  |
| MOUNTAIN VILLA N<br>EL PASO, TX 79930<br>EL PASO  | URSING CENTE   | R 12/31/2020   | 366 Days Settled                                    | d  | CR Beds 48 POS E  | seds 0<br><b>ce Ind.</b><br>32,164.6                      |
| MOUNTAIN VILLA N EL PASO, TX 79930 EL PASO WISCONSIN PHYSIC   | URSING CENTE CIANS SERVICE   | R 12/31/2020   | ·   | d  | CR Beds 48 POS E  Key Performana  Occupancy Rate  | Beds 0<br><b>ce Ind.</b><br>32,164.6<br>%                 |
| MOUNTAIN VILLA N EL PASO, TX 79930 EL PASO WISCONSIN PHYSIC   | URSING CENTE CIANS SERVICE Sheet 4,475,215                             | R 12/31/2020<br>Income   | Statement   | 0.0%                                     | CR Beds 48 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | 32,164.6<br>%   |
| MOUNTAIN VILLA N EL PASO, TX 79930 EL PASO WISCONSIN PHYSIC Balance S Current Assets  | URSING CENTE CIANS SERVICE Sheet 4,475,215                             | R 12/31/2020  Income  Total Charges  | 2,790,303   | 0.0%                                     | CR Beds 48 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | 32,164.6<br>%<br>270.9                                    |
| MOUNTAIN VILLA N EL PASO, TX 79930 EL PASO WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | URSING CENTE CIANS SERVICE Sheet 4,475,215 155,442                     | Income Total Charges Contract Allowance  | 2,790,303<br>0                                      | 0.0%<br>100.0%                           | CR Beds 48 POS E  Key Performana Occupancy Rate  Length of Stay Average Wages Skilled Nursing   | 32,164.6<br>%<br>270.9<br>17.89                           |
| MOUNTAIN VILLA N EL PASO, TX 79930 EL PASO WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | URSING CENTE  CIANS SERVICE  Sheet  4,475,215  155,442  0              | Income Total Charges Contract Allowance Operating Revenue                                    | 2,790,303<br>0<br>2,790,303                         | 0.0%<br>100.0%<br>88.3%                  | CR Beds 48 POS E  Key Performana Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                            | 32,164.6<br>%<br>270.9<br>17.89<br>100.0%                 |
| MOUNTAIN VILLA N EL PASO, TX 79930 EL PASO WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | URSING CENTE  CIANS SERVICE  6heet  4,475,215  155,442  0  4,630,657   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,790,303<br>0<br>2,790,303<br>2,463,654            | 0.0%<br>100.0%<br>88.3%<br>11.7%         | CR Beds 48 POS E  Key Performana Occupancy Rate  Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 32,164.6<br>%<br>270.9<br>17.89<br>100.0%<br>4.8          |
| MOUNTAIN VILLA N EL PASO, TX 79930 EL PASO WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | URSING CENTE  CIANS SERVICE  4,475,215  155,442  0  4,630,657  934,357 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,790,303<br>0<br>2,790,303<br>2,463,654<br>326,649 | 0.0%<br>100.0%<br>88.3%<br>11.7%<br>0.9% | CR Beds 48 POS E  Key Performana Occupancy Rate  Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 32,164.6<br>%<br>270.9<br>17.89<br>100.0%<br>4.8<br>490.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675964 MRC CREE  | KSIDE   |   |  |                                      | Nonprofit - Church   |  |
|--|---|---|--|--------------------------------------|--|--|
| MRC CREEKSIDE  |   | 12/31/2020  | 366 Days Settled   | I                                    |  |  |
| HUNTSVILLE, TX 77  | 340   |   |  |                                      | CR Beds 66 POS E   | eds 0  |
| WALKER   |   |   |  |                                      | Key Performana   | ce Ind.  |
| BLUE CROSS (TEXA   | AS)   |   |  |                                      | Occupancy Rate   | 81.2%  |
| Balance S  | Sheet   | Income  | Statement  |                                      | Length of Stay   | 74.0   |
| Current Assets   | 184,871   | Total Charges   | 7,668,555  |                                      | Average Wages  | 17.31  |
| Fixed Assets   | 9,607,974   | Contract Allowance  | 2,030,150  | 26.5%                                | Skilled Nursing  | 57.3%  |
| Other Assets   | -1,086,671  | Operating Revenue   | 5,638,405  | 73.5%                                | Ancillary Service  | 42.7%  |
| Total Assets   | 8,706,174   | Operating Expense   | 8,886,676  | 157.6%                               | Current Ratio  | 0.3  |
| Current Liabilities  | 654,287   | Operating Margin  | -3,248,271   | -57.6%                               | Days to Collect  | 22.1   |
| Long Term Liabilities  | 9,594,409   | Other Income  | 2,252,695  | 40.0%                                | Avg Payment Days   | 16.6   |
| Total Equity   | -1,542,522  | Other Expense   | 0  | 0.0%                                 | Depreciation Rate  | 6.1%   |
| Total Liab. and Equity   | 8,706,174   | Net Profit or Loss  | (995,576)  | -17.7%                               | Return on Equity   | 64.5%  |
| 676400 MRC THE (   | CROSSINGS   |   |  |                                      | Nonprofit - Church   |  |
| MRC THE CROSSIN  | GS  | 12/31/2020  | 366 Days Settled   | I                                    |  |  |
| LEAGUE CITY, TX 7°   |   |   |  |                                      |  |  |
| 1  | 7573  |   |  |                                      | CR Beds 48 POS E   | eds 0  |
| GALVESTON  | 7573  |   |  |                                      | CR Beds 48 POS E  Key Performana   |  |
| ·  | 7573  |   |  |                                      |  |  |
| GALVESTON  |   | Income  | Statement  |                                      | Key Performana   | ce Ind.  |
| GALVESTON<br>NOVITAS (TEXAS)   |   | Income<br>Total Charges   | • <b>Statement</b><br>8,416,343                                  |                                      | <b>Key Performana</b> Occupancy Rate   | <b>ce Ind.</b><br>84.0%                        |
| GALVESTON  NOVITAS (TEXAS)  Balance S  | Sheet   |   |  | 29.4%                                | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 84.0% 63.9                      |
| GALVESTON  NOVITAS (TEXAS)  Balance S  Current Assets  | Sheet<br>610,933  | Total Charges   | 8,416,343  |                                      | Key Performana Occupancy Rate Length of Stay Average Wages   | 84.0%<br>63.9<br>21.41                         |
| GALVESTON  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | 610,933<br>47,943,585   | Total Charges Contract Allowance  | 8,416,343<br>2,475,402   | 70.6%                                | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 63.9<br>21.41<br>57.6%                         |
| GALVESTON  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 610,933<br>47,943,585<br>13,666,175                             | Total Charges Contract Allowance Operating Revenue                                    | 8,416,343<br>2,475,402<br>5,940,941                              | 70.6%<br>333.5%                      | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 63.9<br>21.41<br>57.6%<br>42.4%                |
| GALVESTON  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 610,933<br>47,943,585<br>13,666,175<br>62,220,693               | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 8,416,343<br>2,475,402<br>5,940,941<br>19,813,428                | 70.6%<br>333.5%<br>-233.5%           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 63.9<br>21.41<br>57.6%<br>42.4%                |
| GALVESTON  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 610,933<br>47,943,585<br>13,666,175<br>62,220,693<br>31,847,147 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,416,343<br>2,475,402<br>5,940,941<br>19,813,428<br>-13,872,487 | 70.6%<br>333.5%<br>-233.5%<br>173.5% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 63.9<br>21.41<br>57.6%<br>42.4%<br>0.0<br>48.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455744 MULBERRY MANOR Nonprofit - Church |               |                    |                  |        |                     |          |
|--|---------------|--------------------|------------------|--------|---------------------|----------|
| MULBERRY MANOR                           |               | 12/31/2020         | 366 Days Settled | ł      |                     |          |
| STEPHENVILLE, TX                         | 76401         |                    |                  |        | CR Beds 102 POS B   | seds 0   |
| ERATH                                    |               |                    |                  |        | Key Performana      | ce Ind.  |
| WISCONSIN PHYSIC                         | CIANS SERVICE |                    |                  |        | Occupancy Rate      | 79.9%    |
| Balance S                                | Sheet         | Income             | Statement        |        | Length of Stay      | 184.2    |
| Current Assets                           | 892,170       | Total Charges      | 8,551,946        |        | Average Wages       | 17.75    |
| Fixed Assets                             | 68,954        | Contract Allowance | 756,208          | 8.8%   | Skilled Nursing     | 67.6%    |
| Other Assets                             | 6,460         | Operating Revenue  | 7,795,738        | 91.2%  | Ancillary Service   | 32.4%    |
| Total Assets                             | 967,584       | Operating Expense  | 5,530,795        | 70.9%  | Current Ratio       | 1.0      |
| Current Liabilities                      | 886,997       | Operating Margin   | 2,264,943        | 29.1%  | Days to Collect     | (7.4)    |
| Long Term Liabilities                    | 9,507         | Other Income       | 96,328           | 1.2%   | Avg Payment Days    | 20.8     |
| Total Equity                             | 71,080        | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 200.7%   |
| Total Liab. and Equity                   | 967,584       | Net Profit or Loss | 2,361,267        | 30.3%  | Return on Equity    | 3,322.0% |
| 675439 MULLICAN                          | CARE CENTER   | 1                  |                  |        | Proprietary - Other |          |
| MULLICAN CARE CE                         | ENTER         | 12/31/2020         | 366 Days Settled | d      |                     |          |
| SAVOY, TX 75479                          |               |                    |                  |        | CR Beds 112 POS E   | seds 0   |
| FANNIN                                   |               |                    |                  |        | Key Performana      | ce Ind.  |
| WISCONSIN PHYSIC                         | CIANS SERVICE |                    |                  |        | Occupancy Rate      | 57.9%    |
| Balance S                                | Sheet         | Income             | Statement        |        | Length of Stay      | 208.3    |
| Current Assets                           | 1,423,415     | Total Charges      | 5,926,726        |        | Average Wages       | 19.38    |
| Fixed Assets                             | 55,967        | Contract Allowance | 919,308          | 15.5%  | Skilled Nursing     | 81.6%    |
| Other Assets                             | 150,000       | Operating Revenue  | 5,007,418        | 84.5%  | Ancillary Service   | 18.4%    |
| Total Assets                             | 1,629,382     | Operating Expense  | 6,413,744        | 128.1% | Current Ratio       | 0.5      |
| Current Liabilities                      | 2,885,081     | Operating Margin   | -1,406,326       | -28.1% | Days to Collect     | 81.5     |
| Long Term Liabilities                    | 0             | Other Income       | 210,022          | 4.2%   | Avg Payment Days    | 88.9     |
| Total Equity                             | -1,255,699    | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 1,137.5% |
| Total Liab. and Equity                   | 1,629,382     | Net Profit or Loss | (1,196,304)      | -23.9% | Return on Equity    | 95.3%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675061 MUNDAY N  | IURSING CENT                                    | ER  |                                    |                                   | Nonprofit - Church                              |                                |
|--|---|---|------------------------------------|-----------------------------------|---|--------------------------------|
| MUNDAY NURSING   | CENTER  | 9/30/2020   | 366 Days Settled                   |                                   |   |                                |
| MUNDAY, TX 76371   |   |   |                                    |                                   | CR Beds 61 POS Be                               | eds 0                          |
| KNOX   |   |   |                                    |                                   | Key Performanac                                 | e Ind.                         |
| BLUE CROSS (TEXA   | AS)   |   |                                    |                                   | Occupancy Rate                                  | 67.3%                          |
| Balance S  | heet  | Income Statement  |                                    |                                   | Length of Stay                                  | 516.4                          |
| Current Assets   | 6,131,257                                       | Total Charges   | 2,360,063                          |                                   | Average Wages                                   | 20.03                          |
| Fixed Assets   | 3,989,938                                       | Contract Allowance  | 0                                  | 0.0%                              | Skilled Nursing                                 | 94.8%                          |
| Other Assets   | 3,358,055                                       | Operating Revenue   | 2,360,063                          | 100.0%                            | Ancillary Service                               | 5.2%                           |
| Total Assets   | 13,479,250                                      | Operating Expense   | 1,896,065                          | 80.3%                             | Current Ratio                                   | 1.1                            |
| Current Liabilities  | 5,371,948                                       | Operating Margin  | 463,998                            | 19.7%                             | Days to Collect                                 | (20.5)                         |
| Long Term Liabilities                                      | 0   | Other Income  | 0                                  | 0.0%                              | Avg Payment Days                                | 3.0                            |
| Total Equity   | 8,810,072                                       | Other Expense   | 0                                  | 0.0%                              | Depreciation Rate                               | 0.0%                           |
| Total Liab. and Equity                                     | 14,182,020                                      | Net Profit or Loss  | 463,998                            | 19.7%                             | Return on Equity                                | 5.3%                           |
| 676012 MYSTIC PA   | ARK NURSING 8                                   | REHABILITATION (  | CENTER                             |                                   | Government - City-Coun                          | ty                             |
| MYSTIC PARK NURS<br>REHABILITATION CI                      |   | 3/31/2020   | 366 Days Settled                   |                                   |   |                                |
| SAN ANTONIO, TX 7  | 8254  |   |                                    |                                   | CR Beds 125 POS Be                              | eds 0                          |
| BEXAR  |   |   |                                    |                                   | Key Performanac                                 | e Ind.                         |
| WISCONSIN PHYSIC   | CIANS SERVICE                                   |   |                                    |                                   | Occupancy Rate                                  | 68.6%                          |
| Balance S  | heet  | Income  | Statement                          |                                   | Length of Stay                                  | 156.2                          |
| Current Assets   | 6 136 543                                       | Total Charges   | 6,279,820                          |                                   | Average Wages                                   | 19.41                          |
|  | 0,100,040                                       |   | -, -,-                             |                                   |   | 19.41                          |
| Fixed Assets   | 214,724   | Contract Allowance  | 0                                  | 0.0%                              | Skilled Nursing                                 | 84.5%                          |
|  |   | · ·   |                                    |                                   | Skilled Nursing Ancillary Service               |                                |
| Fixed Assets   | 214,724   | Contract Allowance  | 0                                  | 100.0%                            | _   | 84.5%                          |
| Fixed Assets Other Assets                                  | 214,724<br>-5,062,823                           | Contract Allowance Operating Revenue                                    | 6,279,820                          | 100.0%<br>103.2%                  | Ancillary Service                               | 84.5%<br>15.5%                 |
| Fixed Assets Other Assets Total Assets                     | 214,724<br>-5,062,823<br>1,288,444              | Contract Allowance Operating Revenue Operating Expense                  | 6,279,820<br>6,478,064             | 100.0%<br>103.2%<br>-3.2%         | Ancillary Service Current Ratio                 | 84.5%<br>15.5%<br>3.6          |
| Fixed Assets Other Assets Total Assets Current Liabilities | 214,724<br>-5,062,823<br>1,288,444<br>1,697,348 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,279,820<br>6,478,064<br>-198,244 | 100.0%<br>103.2%<br>-3.2%<br>5.6% | Ancillary Service Current Ratio Days to Collect | 84.5%<br>15.5%<br>3.6<br>356.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675399 NAVASOT                               | A NURSING AN         | D REHABILITATION L                          | _P                |              | Proprietary - Corporation         | า                               |
|--|----------------------|---|-------------------|--------------|-----------------------------------|---------------------------------|
| NAVASOTA NURSIN<br>REHABILITATION LF         |                      | 12/31/2020                                  | 366 Days Settled  | i            |                                   |                                 |
| NAVASOTA, TX 7786                            | 68                   |   |                   |              | CR Beds 172 POS Be                | eds 0                           |
| GRIMES                                       |                      |   |                   |              | Key Performanad                   | e Ind.                          |
| WISCONSIN PHYSIC                             | CIANS SERVICE        | •   |                   |              | Occupancy Rate                    | 32.9%                           |
| Balance S                                    | Sheet                | Income                                      | Statement         |              | Length of Stay                    | 191.5                           |
| Current Assets                               | 199,817              | Total Charges                               | 2,652,860         |              | Average Wages                     | 19.43                           |
| Fixed Assets                                 | 311,077              | Contract Allowance                          | -162,827          | -6.1%        | Skilled Nursing                   | 128.8%                          |
| Other Assets                                 | -3,333,071           | Operating Revenue                           | 2,815,687         | 106.1%       | Ancillary Service                 | -28.8%                          |
| Total Assets                                 | -2,822,177           | Operating Expense                           | 4,593,737         | 163.1%       | Current Ratio                     | (0.6)                           |
| Current Liabilities                          | -339,577             | Operating Margin                            | -1,778,050        | -63.1%       | Days to Collect                   | 42.1                            |
| Long Term Liabilities                        | 0                    | Other Income                                | -847,443          | -30.1%       | Avg Payment Days                  | (14.7                           |
| Total Equity                                 | 3,161,754            | Other Expense                               | 0                 | 0.0%         | Depreciation Rate                 | 53.8%                           |
| Total Liab. and Equity                       | 2,822,177            | Net Profit or Loss                          | (599,611)         | -21.3%       | Return on Equity                  | -19.0%                          |
|  | I LIVING CARE        | CENTER                                      |                   |              | Proprietary - Corporation         | า                               |
| NAZARETH LIVING                              | CARE CENTER          | 12/31/2020                                  | 366 Days Settled  | i            |                                   |                                 |
| EL PASO, TX 79903                            |                      |   |                   |              | CR Beds 74 POS Be                 | eds 0                           |
| EL PASO                                      |                      |   |                   |              | Key Performanac                   | e Ind.                          |
| WISCONSIN PHYSIC                             | CIANS SERVICE        |   |                   |              | Occupancy Rate                    | 78.1%                           |
| Balance S                                    | Sheet                | Income                                      | Statement         |              | Length of Stay                    | 70.3                            |
| Current Assets                               | 548,680              | Total Charges                               | 7,895,731         |              | Average Wages                     | 19.09                           |
| Fixed Assets                                 | 75,590               | Contract Allowance                          | 1,716,009         | 21.7%        | Skilled Nursing                   | 71.7%                           |
| Other Assets                                 | 508,243              | Operating Revenue                           | 6,179,722         | 78.3%        | Ancillary Service                 | 28.3%                           |
|  | 1,132,513            | Operating Expense                           | 6,873,558         | 111.2%       | Current Ratio                     | 0.2                             |
| Total Assets                                 | 1,132,313            | , , ,                                       |                   |              |                                   |                                 |
| Total Assets Current Liabilities             | 2,628,090            | Operating Margin                            | -693,836          | -11.2%       | Days to Collect                   | 65.0                            |
|  |                      |   | -693,836<br>7,926 |              | Days to Collect  Avg Payment Days |                                 |
| Current Liabilities                          | 2,628,090            | Operating Margin                            |                   | 0.1%         | •                                 | 72.                             |
| Current Liabilities<br>Long Term Liabilities | 2,628,090<br>591,000 | Operating Margin Other Income Other Expense | 7,926             | 0.1%<br>0.0% | Avg Payment Days                  | 65.0<br>72.6<br>624.1%<br>32.9% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675641 NESBIT LIV      | /ING & RECOVE | ERY CENTER         |                  |       | Nonprofit - Church |        |
|------------------------|---------------|--------------------|------------------|-------|--------------------|--------|
| NESBIT LIVING & RE     | ECOVERY CENT  | ER 9/30/2020 3     | 366 Days Settled |       |                    |        |
| SEGUIN, TX 78155       |               |                    |                  |       | CR Beds 134 POS Be | eds 0  |
| GUADALUPE              |               |                    |                  |       | Key Performanac    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |       | Occupancy Rate     | 58.1%  |
| Balance S              | heet          | Income             | Statement        |       | Length of Stay     | 140.3  |
| Current Assets         | 3,607,377     | Total Charges      | 7,994,699        |       | Average Wages      | 17.70  |
| Fixed Assets           | 74,680        | Contract Allowance | 321,814          | 4.0%  | Skilled Nursing    | 71.4%  |
| Other Assets           | 28,521        | Operating Revenue  | 7,672,885        | 96.0% | Ancillary Service  | 28.6%  |
| Total Assets           | 3,710,578     | Operating Expense  | 5,513,112        | 71.9% | Current Ratio      | 3.1    |
| Current Liabilities    | 1,153,035     | Operating Margin   | 2,159,773        | 28.1% | Days to Collect    | (24.9) |
| Long Term Liabilities  | 23,283        | Other Income       | 261              | 0.0%  | Avg Payment Days   | 19.6   |
| Total Equity           | 2,534,260     | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 383.4% |
| Total Liab. and Equity | 3,710,578     | Net Profit or Loss | 2,160,034        | 28.2% | Return on Equity   | 85.2%  |
| 675943 NEW HOPE        | MANOR         |                    |                  |       | Nonprofit - Church |        |
| NEW HOPE MANOR         |               | 8/31/2020          | 366 Days Settled |       |                    |        |
| CEDAR PARK, TX 78      | 3613          |                    |                  |       | CR Beds 114 POS Be | eds 0  |
| WILLIAMSON             |               |                    |                  |       | Key Performanac    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |       | Occupancy Rate     | 82.4%  |
| Balance S              | heet          | Income             | Statement        |       | Length of Stay     | 212.4  |
| Current Assets         | 3,015,780     | Total Charges      | 8,241,011        |       | Average Wages      | 18.07  |
| Fixed Assets           | 112,047       | Contract Allowance | 558,258          | 6.8%  | Skilled Nursing    | 84.1%  |
| Other Assets           | 0             | Operating Revenue  | 7,682,753        | 93.2% | Ancillary Service  | 15.9%  |
| Total Assets           | 3,127,827     | Operating Expense  | 6,784,046        | 88.3% | Current Ratio      | 8.1    |
| Current Liabilities    | 372,450       | Operating Margin   | 898,707          | 11.7% | Days to Collect    | 35.9   |
| Long Term Liabilities  | 0             | Other Income       | 1,027,063        | 13.4% | Avg Payment Days   | 17.3   |
|                        |               |                    |                  |       |                    |        |
| Total Equity           | 2,755,377     | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 336.6% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455509 NOLAN NU   | IRSING AND RE  | HABILITATION LP  |   |  | Proprietary - Corporatio   | n  |
|---|--|--|---|--|--|--|
| NOLAN NURSING AI  | ND REHABILITA  | TION 11/30/2020  | 335 Days Settled  | t  |  |  |
| SWEETWATER, TX  | 79556  |  |   |  | CR Beds 78 POS B   | eds 0  |
| NOLAN   |  |  |   |  | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |  | Occupancy Rate   | 91.8%  |
| Balance S   | Sheet  | Income   | Statement   |  | Length of Stay   | 488.3  |
| Current Assets  | 129,295  | Total Charges  | 2,969,929   |  | Average Wages  | 18.19  |
| Fixed Assets  | 93,406   | Contract Allowance   | -215,414  | -7.3%                                      | Skilled Nursing  | 136.9%   |
| Other Assets  | 5,636,101  | Operating Revenue  | 3,185,343   | 107.3%                                     | Ancillary Service  | -36.9%   |
| Total Assets  | 5,858,802  | Operating Expense  | 4,705,550   | 147.7%                                     | Current Ratio  | (0.2)  |
| Current Liabilities   | -523,975   | Operating Margin   | -1,520,207  | -47.7%                                     | Days to Collect  | 27.3   |
| Long Term Liabilities   | 0  | Other Income   | -633,881  | -19.9%                                     | Avg Payment Days   | (14.8)   |
| Total Equity  | -5,334,827   | Other Expense  | 0   | 0.0%                                       | Depreciation Rate  | 218.3%   |
| Total Liab. and Equity  | -5,858,802   | Net Profit or Loss   | (1,313,389)   | -41.2%                                     | Return on Equity   | 24.6%  |
|   |  |  |   |  |  |  |
| 675823 NORMAND  | Y TERRACE NU   | JRSING & REHABILIT   | ATION CENTER  | 1  | Proprietary - Corporatio   | n  |
| NORMANDY TERRA<br>REHABILITATION CI   | .CE NURSING &  |  | ATION CENTER  366 Days Settled                                |  | Proprietary - Corporatio   | n  |
| NORMANDY TERRA  | CE NURSING &<br>ENTER  |  |   |  | Proprietary - Corporatio  CR Beds 320 POS B  |  |
| NORMANDY TERRA<br>REHABILITATION CI   | CE NURSING &<br>ENTER  |  |   | 1  |  | eds 0  |
| NORMANDY TERRA<br>REHABILITATION CI<br>SAN ANTONIO, TX 7  | CE NURSING &<br>ENTER<br>'8220   | 8/31/2020 3  |   | 1  | CR Beds 320 POS B  | eds 0  |
| NORMANDY TERRA<br>REHABILITATION CI<br>SAN ANTONIO, TX 7<br>BEXAR   | CE NURSING &<br>ENTER<br>'8220<br>CIANS SERVICE  | 8/31/2020 3  |   |  | CR Beds 320 POS B <b>Key Performana</b>  | eds 0<br>ce Ind.   |
| NORMANDY TERRA<br>REHABILITATION CI<br>SAN ANTONIO, TX 7<br>BEXAR<br>WISCONSIN PHYSIC   | CE NURSING &<br>ENTER<br>'8220<br>CIANS SERVICE  | 8/31/2020 3  | 366 Days Settled  |  | CR Beds 320 POS B <b>Key Performana</b> Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>39.8%                             |
| NORMANDY TERRA<br>REHABILITATION CI<br>SAN ANTONIO, TX 7<br>BEXAR<br>WISCONSIN PHYSIC<br>Balance S  | CE NURSING &<br>ENTER<br>'8220<br>CIANS SERVICE  | 8/31/2020 3  | Statement   |  | CR Beds 320 POS B <b>Key Performana</b> Occupancy Rate  Length of Stay   | eds 0<br>ce Ind.<br>39.8%<br>197.3                           |
| NORMANDY TERRA REHABILITATION CI SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets  | CE NURSING & ENTER 78220 CIANS SERVICE Sheet 1,256,236                                     | 8/31/2020 3  Income  Total Charges   | Statement 10,308,404  | 16.0%                                      | CR Beds 320 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 ce Ind. 39.8% 197.3 22.12                              |
| NORMANDY TERRA REHABILITATION CI SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CE NURSING & ENTER 78220 CIANS SERVICE 6heet 1,256,236 954,234                             | 8/31/2020 3  Income  Total Charges  Contract Allowance                                       | Statement 10,308,404 1,645,733                                | 16.0%<br>84.0%                             | CR Beds 320 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind.  39.8%  197.3  22.12  75.8%                   |
| NORMANDY TERRA REHABILITATION CI SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CE NURSING & ENTER 78220 CIANS SERVICE 6heet 1,256,236 954,234 1,830,839                   | 8/31/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue                    | Statement 10,308,404 1,645,733 8,662,671                      | 16.0%<br>84.0%<br>111.8%                   | CR Beds 320 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | eds 0  ce Ind.  39.8%  197.3  22.12  75.8%  24.2%            |
| NORMANDY TERRA REHABILITATION CI SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CE NURSING & ENTER '8220 CIANS SERVICE Sheet 1,256,236 954,234 1,830,839 4,041,309         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,308,404 1,645,733 8,662,671 9,687,280            | 16.0%<br>84.0%<br>111.8%<br>-11.8%         | CR Beds 320 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0  ce Ind.  39.8%  197.3  22.12  75.8%  24.2%  9.0       |
| NORMANDY TERRA REHABILITATION CI SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CE NURSING & ENTER '8220 CIANS SERVICE Sheet 1,256,236 954,234 1,830,839 4,041,309 139,800 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,308,404 1,645,733 8,662,671 9,687,280 -1,024,609 | 16.0%<br>84.0%<br>111.8%<br>-11.8%<br>9.3% | CR Beds 320 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0  ce Ind.  39.8%  197.3  22.12  75.8%  24.2%  9.0  40.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676434 NORTH HC   | USTON TRANS   | ITIONAL CARE   |   |                                    | Proprietary - Partnership   | )  |
|---|---|--|---|------------------------------------|---|--|
| NORTH HOUSTON 1   | RANSITIONAL   | CARE 12/31/2020  | 366 Days Settled  |                                    |   |  |
| HOUSTON, TX 7707  | 0   |  |   |                                    | CR Beds 70 POS Be   | eds 0  |
| HARRIS  |   |  |   |                                    | Key Performanac   | e Ind.   |
| NOVITAS (TEXAS)   |   |  |   |                                    | Occupancy Rate  | 74.7%  |
| Balance S   | heet  | Income   | Statement   |                                    | Length of Stay  | 34.2   |
| Current Assets  | 1,890,449   | Total Charges  | 16,703,154  |                                    | Average Wages   | 28.46  |
| Fixed Assets  | 160,841   | Contract Allowance   | 5,114,355   | 30.6%                              | Skilled Nursing   | 33.8%  |
| Other Assets  | 0   | Operating Revenue  | 11,588,799  | 69.4%                              | Ancillary Service   | 66.2%  |
| Total Assets  | 2,051,290   | Operating Expense  | 11,246,274  | 97.0%                              | Current Ratio   | 0.5  |
| Current Liabilities   | 3,469,504   | Operating Margin   | 342,525   | 3.0%                               | Days to Collect   | 59.3   |
| Long Term Liabilities   | 488,933   | Other Income   | 559,487   | 4.8%                               | Avg Payment Days  | 12.3   |
| Total Equity  | -1,907,147  | Other Expense  | 0   | 0.0%                               | Depreciation Rate   | 557.4%   |
| Total Liab. and Equity  | 2,051,290   | Net Profit or Loss   | 178,029   | 1.5%                               | Return on Equity  | -9.3%  |
| 675196 NORTH PA   | RK HEALTH AN  | ID REHABILITATION  | CENTER  |                                    | Proprietary - Corporation   | 1  |
| NORTH PARK HEAL<br>REHABILITATION C   |   | 12/31/2020   | 366 Days Settled  |                                    |   |  |
| MCKINNEY, TX 7506   | i9  |  |   |                                    | CR Beds 140 POS Be  | eds 0  |
| COLLIN  |   |  |   |                                    |   |  |
|   |   |  |   |                                    | Key Performanac   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE                                       |  |   |                                    | <b>Key Performanac</b> Occupancy Rate   | se Ind.<br>59.2%                                 |
| WISCONSIN PHYSIC<br>Balance S   |   |  | Statement   |                                    | •   |  |
|   | Sheet   |  | Statement<br>13,972,189   |                                    | Occupancy Rate  | 59.2%  |
| Balance S   | Sheet   | Income<br>Total Charges  |   | 50.6%                              | Occupancy Rate Length of Stay   | 59.2%<br>170.4                                   |
| Balance S<br>Current Assets   | Sheet 2,082,367                                     | Income<br>Total Charges  | 13,972,189  |                                    | Occupancy Rate Length of Stay Average Wages   | 59.2%<br>170.4<br>19.31                          |
| Balance S Current Assets Fixed Assets   | 2,082,367<br>301,114                                | Income Total Charges Contract Allowance  | 13,972,189<br>7,065,198   | 49.4%                              | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 59.2%<br>170.4<br>19.31<br>80.7%                 |
| Balance S Current Assets Fixed Assets Other Assets                                  | 2,082,367<br>301,114<br>0                           | Income Total Charges Contract Allowance Operating Revenue                                    | 13,972,189<br>7,065,198<br>6,906,991                            | 49.4%<br>119.8%                    | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 59.2%<br>170.4<br>19.31<br>80.7%<br>16.1%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 2,082,367<br>301,114<br>0<br>2,383,481              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 13,972,189<br>7,065,198<br>6,906,991<br>8,277,686               | 49.4%<br>119.8%<br>-19.8%          | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 59.2%<br>170.4<br>19.31<br>80.7%<br>16.1%<br>1.5 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,082,367<br>301,114<br>0<br>2,383,481<br>1,344,393 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 13,972,189<br>7,065,198<br>6,906,991<br>8,277,686<br>-1,370,695 | 49.4%<br>119.8%<br>-19.8%<br>26.5% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 59.2%<br>170.4<br>19.31<br>80.7%<br>16.1%<br>1.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675963 NORTH PC  | INTE NURSING  | AND REHABILITATION  | ON LP   |  | Proprietary - Corporatio   | n  |
|--|---|---|---|--|--|--|
| NORTH POINTE NUI<br>REHABILITATION LF  |   | 11/30/2020  | 335 Days Settled  |  |  |  |
| WATAUGA, TX 7614   | 8   | 12/31/2020  | 31 Days Settled   |  | CR Beds 126 POS B  | eds 0  |
| TARRANT  |   |   |   |  | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE   |   |   |  | Occupancy Rate   | 54.4%  |
| Balance S  | Sheet   | Income  | Statement   |  | Length of Stay   | 193.0  |
| Current Assets   | 925,287   | Total Charges   | 441,928   |  | Average Wages  | 20.75  |
| Fixed Assets   | 214,417   | Contract Allowance  | 7,527   | 1.7%   | Skilled Nursing  | 88.2%  |
| Other Assets   | 28,771  | Operating Revenue   | 434,401   | 98.3%  | Ancillary Service  | 11.8%  |
| Total Assets   | 1,168,475   | Operating Expense   | 437,127   | 100.6%                                       | Current Ratio  | 0.0  |
| Current Liabilities  | 1,024,050   | Operating Margin  | -2,726  | -0.6%  | Days to Collect  | 773.0  |
| Long Term Liabilities  | 89,420  | Other Income  | 85,641  | 19.7%  | Avg Payment Days   | 508.8  |
| Total Equity   | 82,915  | Other Expense   | 0   | 0.0%   | Depreciation Rate  | 10.3%  |
| •  |   |   |   |  |  |  |
| Total Liab. and Equity   | 1,196,385   | Net Profit or Loss  | 82,915  | 19.1%  | Return on Equity   | 100.0%   |
|  |   | Net Profit or Loss - AND REHABILITATION   |   | 19.1%  | Return on Equity  Proprietary - Corporatio   |  |
|  | DINTE NURSING RSING AND   | AND REHABILITATION  |   |  | . ,  |  |
| 675963 NORTH PO  | PINTE NURSING<br>RSING AND  |   | ON LP   |  | . ,  | n  |
| 675963 NORTH PO<br>NORTH POINTE NUI<br>REHABILITATION LE   | PINTE NURSING<br>RSING AND  |   | ON LP  335 Days Settled   |  | Proprietary - Corporatio   | n<br>eds 0   |
| NORTH POINTE NUI<br>REHABILITATION LE<br>WATAUGA, TX 7614  | PINTE NURSING RSING AND P   | 11/30/2020<br>12/31/2020  | ON LP  335 Days Settled   |  | Proprietary - Corporation  CR Beds 130 POS B   | n<br>eds 0   |
| NORTH POINTE NUI<br>REHABILITATION LE<br>WATAUGA, TX 7614<br>TARRANT   | PINTE NURSING RSING AND 8   | 11/30/2020<br>12/31/2020  | ON LP  335 Days Settled   |  | Proprietary - Corporatio  CR Beds 130 POS B  Key Performanae   | eds 0  |
| NORTH POINTE NUI<br>REHABILITATION LE<br>WATAUGA, TX 7614<br>TARRANT<br>WISCONSIN PHYSIC   | PINTE NURSING RSING AND 8   | 11/30/2020<br>12/31/2020  | ON LP  335 Days Settled  31 Days Settled  |  | Proprietary - Corporatio  CR Beds 130 POS B  Key Performanae  Occupancy Rate   | eds 0<br>ce Ind.<br>65.8%<br>560.8                             |
| NORTH POINTE NUI REHABILITATION LE WATAUGA, TX 7614 TARRANT WISCONSIN PHYSIC Balance S   | PINTE NURSING RSING AND 8 CIANS SERVICE   | 11/30/2020<br>12/31/2020 :  | DN LP  335 Days Settled  31 Days Settled  Statement   |  | Proprietary - Corporation  CR Beds 130 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind. 65.8% 560.4                                     |
| NORTH POINTE NUI<br>REHABILITATION LE<br>WATAUGA, TX 7614<br>TARRANT<br>WISCONSIN PHYSIC<br>Balance S  | PINTE NURSING RSING AND 8 CIANS SERVICE Sheet 227,659   | AND REHABILITATION 11/30/2020 12/31/2020 Communication Income   | DN LP  335 Days Settled  31 Days Settled  Statement  4,400,878  | 11.3%  | Proprietary - Corporation  CR Beds 130 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>65.8%                                      |
| NORTH POINTE NUI REHABILITATION LE WATAUGA, TX 7614 TARRANT WISCONSIN PHYSIC Balance S Current Assets  | PINTE NURSING RSING AND 8 CIANS SERVICE Sheet 227,659 260,111   | AND REHABILITATION  11/30/2020  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                      | DN LP  335 Days Settled  31 Days Settled  Statement  4,400,878  495,560                                   | 11.3%<br>88.7%                               | Proprietary - Corporation  CR Beds 130 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind. 65.8% 560.4 20.75                               |
| NORTH POINTE NUMBERABILITATION LEWATAUGA, TX 7614 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                    | PINTE NURSING RSING AND 8 CIANS SERVICE Sheet 227,659 260,111 6,325,975                               | AND REHABILITATION  11/30/2020  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                      | DN LP  335 Days Settled  31 Days Settled  Statement  4,400,878  495,560  3,905,318                        | 11.3%<br>88.7%<br>149.5%                     | Proprietary - Corporation  CR Beds 130 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 65.89 560.3 20.79 119.79                        |
| NORTH POINTE NUI REHABILITATION LE WATAUGA, TX 7614 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | RSING AND 8 CIANS SERVICE Sheet 227,659 260,111 6,325,975 6,813,745                                   | AND REHABILITATION  11/30/2020  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | DN LP  335 Days Settled  31 Days Settled  Statement  4,400,878  495,560  3,905,318  5,838,025             | 11.3%<br>88.7%<br>149.5%<br>-49.5%           | Proprietary - Corporation  CR Beds 130 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 <b>ce Ind.</b> 65.8%  560.3  20.79  119.7%  -19.7%  (0.2 |
| NORTH POINTE NUI REHABILITATION LE WATAUGA, TX 7614 TARRANT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | PINTE NURSING  RSING AND  8  CIANS SERVICE  Sheet  227,659  260,111  6,325,975  6,813,745  -1,137,130 | AND REHABILITATION  11/30/2020  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | DN LP  335 Days Settled  31 Days Settled  Statement  4,400,878  495,560  3,905,318  5,838,025  -1,932,707 | 11.3%<br>88.7%<br>149.5%<br>-49.5%<br>-19.5% | Proprietary - Corporation  CR Beds 130 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind. 65.8% 560.3 20.7% 119.7% -19.7% (0.2) 45.4      |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455754 NORTHEAS                      | ST REHABILITA | TION AND HEALTHO   | CARE CENTER      |        | Proprietary - Corporation | n       |
|--------------------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| NORTHEAST REHAI<br>HEALTHCARE CENT   |               | 12/31/2020         | 366 Days Settled | i      |                           |         |
| SAN ANTONIO, TX 7                    | 78218         |                    |                  |        | CR Beds 108 POS B         | eds 0   |
| BEXAR                                |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                     | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 72.5%   |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay            | 118.8   |
| Current Assets                       | 4,902,752     | Total Charges      | 10,543,249       |        | Average Wages             | 23.05   |
| Fixed Assets                         | 917,176       | Contract Allowance | 401,708          | 3.8%   | Skilled Nursing           | 54.4%   |
| Other Assets                         | 2,970,950     | Operating Revenue  | 10,141,541       | 96.2%  | Ancillary Service         | 45.6%   |
| Total Assets                         | 8,790,878     | Operating Expense  | 8,276,525        | 81.6%  | Current Ratio             | 2.6     |
| Current Liabilities                  | 1,861,729     | Operating Margin   | 1,865,016        | 18.4%  | Days to Collect           | 33.3    |
| Long Term Liabilities                | 2,970,949     | Other Income       | 1,536            | 0.0%   | Avg Payment Days          | 24.2    |
| Total Equity                         | 3,958,200     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 33.8%   |
| Total Liab. and Equity               | 8,790,878     | Net Profit or Loss | 1,866,552        | 18.4%  | Return on Equity          | 47.2%   |
| 455934 NORTHER                       | N OAKS LIVING | & REHABILITATION   | CENTER           |        | Nonprofit - Church        |         |
| NORTHERN OAKS L<br>REHABILITATION CI |               | 6/30/2020          | 366 Days Settled |        |                           |         |
| ABILENE, TX 79603                    |               |                    |                  |        | CR Beds 96 POS B          | eds 0   |
| TAYLOR                               |               |                    |                  |        | Key Performana            | ce Ind. |
| NORIDIAN                             |               |                    |                  |        | Occupancy Rate            | 71.0%   |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay            | 154.0   |
| Current Assets                       | 7,539,117     | Total Charges      | 6,074,482        |        | Average Wages             | 22.16   |
| Fixed Assets                         | 278,965       | Contract Allowance | -650,638         | -10.7% | Skilled Nursing           | 65.0%   |
| Other Assets                         | 2,217,009     | Operating Revenue  | 6,725,120        | 110.7% | Ancillary Service         | 35.0%   |
| Total Assets                         | 10,035,091    | Operating Expense  | 5,676,697        | 84.4%  | Current Ratio             | 5.1     |
| Current Liabilities                  | 1,464,189     | Operating Margin   | 1,048,423        | 15.6%  | Days to Collect           | 41.5    |
| Long Term Liabilities                | 2,217,009     | Other Income       | 3,120            | 0.0%   | Avg Payment Days          | 18.9    |
| Total Equity                         | 6,353,893     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 46.1%   |
| Total Liab. and Equity               | 10,035,091    | Net Profit or Loss | 1,051,135        | 15.6%  | Return on Equity          | 16.5%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455804 NORTHGA                             | 455804 NORTHGATE HEALTH AND REHABILITATION CENTER |                            |                  |        |                                    |              |
|--|---|----------------------------|------------------|--------|------------------------------------|--------------|
| NORTHGATE HEALT<br>REHABILITATION CI       |   | 6/30/2020                  | 366 Days Settled |        |                                    |              |
| SAN ANTONIO, TX 7                          | '8240   |                            |                  |        | CR Beds 120 POS B                  | eds 0        |
| BEXAR                                      |   |                            |                  |        | Key Performana                     | ce Ind.      |
| WISCONSIN PHYSIC                           | CIANS SERVICE                                     |                            |                  |        | Occupancy Rate                     | 53.8%        |
| Balance S                                  | Sheet   | Income                     | Statement        |        | Length of Stay                     | 214.9        |
| Current Assets                             | 1,303,927   | Total Charges              | 5,856,168        |        | Average Wages                      | 18.20        |
| Fixed Assets                               | 6,459,924   | Contract Allowance         | 990,813          | 16.9%  | Skilled Nursing                    | 83.0%        |
| Other Assets                               | 8,915   | Operating Revenue          | 4,865,355        | 83.1%  | Ancillary Service                  | 17.0%        |
| Total Assets                               | 7,772,766   | Operating Expense          | 5,337,261        | 109.7% | Current Ratio                      | 2.3          |
| Current Liabilities                        | 571,611   | Operating Margin           | -471,906         | -9.7%  | Days to Collect                    | 70.1         |
| Long Term Liabilities                      | 7,401,593   | Other Income               | 487,997          | 10.0%  | Avg Payment Days                   | 33.3         |
| Total Equity                               | -200,438  | Other Expense              | 0                | 0.0%   | Depreciation Rate                  | 7.1%         |
| Total Liab. and Equity                     | 7,772,766   | Net Profit or Loss         | 16,091           | 0.3%   | Return on Equity                   | -8.0%        |
| 675967 NORTHGA                             | TE PLAZA  |                            |                  |        | Nonprofit - Church                 |              |
| NORTHGATE PLAZA                            | 4   | 9/30/2020                  | 366 Days Settled |        |                                    |              |
| IRVING, TX 75062                           |   |                            |                  |        | CR Beds 120 POS B                  | eds 0        |
| DALLAS                                     |   |                            |                  |        | Key Performana                     | ce Ind.      |
| NORIDIAN ADMIN S                           | ERVICES   |                            |                  |        | Occupancy Rate                     | 61.8%        |
| Balance S                                  | Sheet   | Income                     | Statement        |        | Length of Stay                     | 87.3         |
| Current Assets                             | -117,604  | Total Charges              | 9,379,464        |        | Average Wages                      | 22.96        |
| Fixed Assets                               | 0   | Contract Allowance         | 3,121,944        | 33.3%  | Skilled Nursing                    | 72.0%        |
| Other Assets                               | -537,252  | Operating Revenue          | 6,257,520        | 66.7%  | Ancillary Service                  | 28.0%        |
| Total Assets                               | -654,856  | Operating Expense          | 8,415,871        | 134.5% | Current Ratio                      | (0.1)        |
| _  | 1,456,252   | Operating Margin           | -2,158,351       | -34.5% | Days to Collect                    | (2.0)        |
| Current Liabilities                        | 1,400,202   |                            |                  |        |                                    |              |
| Current Liabilities  Long Term Liabilities | 0   | Other Income               | 540,552          | 8.6%   | Avg Payment Days                   | 63.3         |
|  | _   | Other Income Other Expense | 540,552<br>0     |        | Avg Payment Days Depreciation Rate | 63.3<br>0.0% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455714 NORTHWE                                | ST HEALTH AN                        | D REHABILITATION                                     | CENTER                           |                                 | Proprietary - Corporation                       | 1                             |
|---|-------------------------------------|--|----------------------------------|---------------------------------|---|-------------------------------|
| NORTHWEST HEAL<br>REHABILITATION CI           |                                     | 12/31/2020   | 366 Days Settled                 |                                 |   |                               |
| HOUSTON, TX 7709                              | 0                                   |  |                                  |                                 | CR Beds 148 POS Be                              | eds 0                         |
| HARRIS  |                                     |  |                                  |                                 | Key Performanad                                 | e Ind.                        |
| WISCONSIN PHYSIC                              | CIANS SERVICE                       |  |                                  |                                 | Occupancy Rate                                  | 79.1%                         |
| Balance S                                     | heet                                | Income   | Statement                        |                                 | Length of Stay                                  | 122.8                         |
| Current Assets                                | 511,907                             | Total Charges  | 13,150,882                       |                                 | Average Wages                                   | 24.39                         |
| Fixed Assets                                  | 8,626,556                           | Contract Allowance                                   | 4,142,758                        | 31.5%                           | Skilled Nursing                                 | 71.3%                         |
| Other Assets                                  | 8,935                               | Operating Revenue                                    | 9,008,124                        | 68.5%                           | Ancillary Service                               | 15.6%                         |
| Total Assets                                  | 9,147,398                           | Operating Expense                                    | 9,166,993                        | 101.8%                          | Current Ratio                                   | 0.2                           |
| Current Liabilities                           | 3,149,759                           | Operating Margin                                     | -158,869                         | -1.8%                           | Days to Collect                                 | 21.0                          |
| Long Term Liabilities                         | -3,302,888                          | Other Income   | 1,863,976                        | 20.7%                           | Avg Payment Days                                | 121.7                         |
| Total Equity                                  | 9,300,527                           | Other Expense  | 0                                | 0.0%                            | Depreciation Rate                               | 8.6%                          |
| Total Liab. and Equity                        | 9,147,398                           | Net Profit or Loss                                   | 1,705,107                        | 18.9%                           | Return on Equity                                | 18.3%                         |
| 455753 OAK BROO                               | OK HEALTH CAI                       | RE CENTER  |                                  |                                 | Proprietary - Corporation                       | 1                             |
| OAK BROOK HEALT                               | H CARE CENTE                        | ER 12/31/2020  | 366 Days Settled                 |                                 |   |                               |
| WHITEHOUSE, TX 7                              | 5791                                |  |                                  |                                 | CR Beds 120 POS Be                              | eds 0                         |
| SMITH   |                                     |  |                                  |                                 | Key Performanac                                 | e Ind.                        |
| WISCONSIN PHYSIC                              | CIANS SERVICE                       |  |                                  |                                 | Occupancy Rate                                  | 75.8%                         |
| Balance S                                     | heet                                | Income   | Statement                        |                                 | Length of Stay                                  | 237.8                         |
| Current Assets                                | 2 /81 080                           | Total Charges  | 6,694,864                        |                                 | Average Wages                                   |                               |
|   | 2,401,009                           |  |                                  |                                 |   | 17.70                         |
| Fixed Assets                                  | 59,721                              | Contract Allowance                                   | 370,140                          | 5.5%                            | Skilled Nursing                                 | 17.70<br>87.8%                |
| Fixed Assets Other Assets                     |                                     | Contract Allowance Operating Revenue                 | 370,140<br>6,324,724             |                                 | Skilled Nursing Ancillary Service               |                               |
|   | 59,721                              |  |                                  | 94.5%                           | _   | 87.8%                         |
| Other Assets                                  | 59,721                              | Operating Revenue                                    | 6,324,724                        | 94.5%<br>98.9%                  | Ancillary Service                               | 87.8%<br>12.2%                |
| Other Assets Total Assets                     | 59,721<br>0<br>2,540,810            | Operating Revenue Operating Expense                  | 6,324,724<br>6,257,234           | 94.5%<br>98.9%<br>1.1%          | Ancillary Service Current Ratio                 | 87.8%<br>12.2%<br>3.4         |
| Other Assets Total Assets Current Liabilities | 59,721<br>0<br>2,540,810<br>726,592 | Operating Revenue Operating Expense Operating Margin | 6,324,724<br>6,257,234<br>67,490 | 94.5%<br>98.9%<br>1.1%<br>23.0% | Ancillary Service Current Ratio Days to Collect | 87.8%<br>12.2%<br>3.4<br>28.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676122 OAK GRO                      | VE NURSING HO | OME                |                  |        | Proprietary - Corporation | n       |
|-------------------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| OAK GROVE NURSI                     | NG HOME       | 12/31/2020         | 366 Days Settled | d      |                           |         |
| GROVES, TX 77619                    |               |                    |                  |        | CR Beds 120 POS B         | eds 0   |
| JEFFERSON                           |               |                    |                  |        | Key Performana            | ce Ind. |
| TRAILBLAZER (TEX                    | AS)           |                    |                  |        | Occupancy Rate            | 54.6%   |
| Balance S                           | Sheet         | Income             | Statement        |        | Length of Stay            | 120.0   |
| Current Assets                      | 1,627,180     | Total Charges      | 5,693,489        |        | Average Wages             | 20.06   |
| Fixed Assets                        | 436,704       | Contract Allowance | 306,724          | 5.4%   | Skilled Nursing           | 66.8%   |
| Other Assets                        | 3,377         | Operating Revenue  | 5,386,765        | 94.6%  | Ancillary Service         | 33.2%   |
| Total Assets                        | 2,067,261     | Operating Expense  | 5,406,103        | 100.4% | Current Ratio             | 0.8     |
| Current Liabilities                 | 1,928,848     | Operating Margin   | -19,338          | -0.4%  | Days to Collect           | 38.4    |
| Long Term Liabilities               | 101,464       | Other Income       | 1,247            | 0.0%   | Avg Payment Days          | 44.8    |
| Total Equity                        | 36,949        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 38.4%   |
| Total Liab. and Equity              | 2,067,261     | Net Profit or Loss | (18,091)         | -0.3%  | Return on Equity          | -49.0%  |
| 675788 OAK MAN                      | OR NURSING AI | ND REHABILITATION  | I LP             |        | Proprietary - Corporation | n       |
| OAK MANOR NURS<br>REHABILITATION LE |               | 12/31/2020         | 366 Days Settled | d      |                           |         |
| COMMERCE, TX 754                    | 428           |                    |                  |        | CR Beds 116 POS B         | eds 0   |
| HUNT                                |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                    | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 32.5%   |
| Balance S                           | Sheet         | Income             | Statement        |        | Length of Stay            | 183.2   |
| Current Assets                      | 13,159        | Total Charges      | 1,550,159        |        | Average Wages             | 18.89   |
| Fixed Assets                        | 60,548        | Contract Allowance | -235,864         | -15.2% | Skilled Nursing           | 139.8%  |
| Other Assets                        | 5,919,149     | Operating Revenue  | 1,786,023        | 115.2% | Ancillary Service         | -39.8%  |
| Total Assets                        | 5,992,856     | Operating Expense  | 3,119,790        | 174.7% | Current Ratio             | 0.0     |
| Current Liabilities                 | -435,974      | Operating Margin   | -1,333,767       | -74.7% | Days to Collect           | 26.1    |
| Long Term Liabilities               | 0             | Other Income       | -641,508         | -35.9% | Avg Payment Days          | (16.6)  |
| Total Equity                        | -5,556,882    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 245.3%  |
| Total Liab. and Equity              | -5,992,856    | Net Profit or Loss | (541,187)        | -30.3% | Return on Equity          | 9.7%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675445 OAK MANC   | OR NURSING CI   | ENTER  |  |   | Nonprofit - Church  |  |
|---|---|--|--|---|---|--|
| OAK MANOR NURSI   | NG CENTER   | 12/31/2020   | 366 Days Settled   |   |   |  |
| FLATONIA, TX 7894   | 1   |  |  |   | CR Beds 70 POS B  | eds 0  |
| FAYETTE   |   |  |  |   | Key Performana  | e Ind.   |
| NATIONAL GOVERN   | IMENT SERVICI   | ≣S   |  |   | Occupancy Rate  | 48.9%  |
| Balance S   | Sheet   | Income   | Statement  |   | Length of Stay  | 199.0  |
| Current Assets  | 5,088,477   | Total Charges  | 3,635,771  |   | Average Wages   | 19.35  |
| Fixed Assets  | 33,733  | Contract Allowance   | 955,995  | 26.3%                                     | Skilled Nursing   | 82.5%  |
| Other Assets  | 0   | Operating Revenue  | 2,679,776  | 73.7%                                     | Ancillary Service   | 17.5%  |
| Total Assets  | 5,122,210   | Operating Expense  | 2,364,045  | 88.2%                                     | Current Ratio   | 1.2  |
| Current Liabilities   | 4,163,317   | Operating Margin   | 315,731  | 11.8%                                     | Days to Collect   | 51.9   |
| Long Term Liabilities   | 0   | Other Income   | 335,691  | 12.5%                                     | Avg Payment Days  | 24.3   |
| Total Equity  | 958,893   | Other Expense  | 0  | 0.0%                                      | Depreciation Rate   | 203.2%   |
| Total Liab. and Equity  | 5,122,210   | Net Profit or Loss   | 651,422  | 24.3%                                     | Return on Equity  | 67.9%  |
| 455789 OAK PARK   | NURSING AND   | REHABILITATION C   | ENTER  |   | Proprietary - Partnership   | )  |
|   |   |  |  |   |   |  |
| OAK PARK NURSING<br>REHABILITATION C  | -   | 12/31/2020   | 184 Days *Settled  | d   |   |  |
|   | ENTER   |  | 184 Days *Settled  | d   | CR Beds 170 POS B   | eds 0  |
| REHABILITATION CE   | ENTER   |  | •  | d   | CR Beds 170 POS B   |  |
| REHABILITATION CE<br>SAN ANTONIO, TX 7  | ENTER   |  | •  | d   |   |  |
| REHABILITATION CE<br>SAN ANTONIO, TX 7<br>BEXAR   | ENTER<br>'8229  | 6/30/2020 1  | •  | d   | Key Performana  | e Ind.   |
| REHABILITATION CE<br>SAN ANTONIO, TX 7<br>BEXAR<br>Novitas MD   | ENTER<br>'8229  | 6/30/2020 1  | 82 Days Settled  | d   | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 73.4%                             |
| REHABILITATION CE<br>SAN ANTONIO, TX 7<br>BEXAR<br>Novitas MD<br>Balance S  | ENTER<br>78229<br>Sheet   | 6/30/2020 1<br>Income  | 82 Days Settled Statement  |   | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 73.4%<br>189.3                                   |
| REHABILITATION CE<br>SAN ANTONIO, TX 7<br>BEXAR<br>Novitas MD<br>Balance S<br>Current Assets  | ENTER<br>78229<br>Sheet<br>602,341  | 6/30/2020 1  Income  Total Charges   | 82 Days Settled  Statement  6,355,272                              | 33.2%                                     | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 73.4%<br>189.3<br>21.17                          |
| REHABILITATION CE<br>SAN ANTONIO, TX 7<br>BEXAR<br>Novitas MD<br>Balance S<br>Current Assets<br>Fixed Assets  | ENTER<br>78229<br>Sheet<br>602,341<br>1,720,823                                     | 6/30/2020 1  Income  Total Charges  Contract Allowance                                       | 82 Days Settled  Statement  6,355,272  2,110,052                   | 33.2%<br>66.8%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 73.4%<br>189.3<br>21.17<br>61.1%                 |
| REHABILITATION CE<br>SAN ANTONIO, TX 7<br>BEXAR<br>Novitas MD<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets  | ENTER<br>78229<br>Sheet<br>602,341<br>1,720,823<br>13,622                           | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 6,355,272 2,110,052 4,245,220                            | 33.2%<br>66.8%<br>109.8%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 73.4%<br>189.3<br>21.17<br>61.1%<br>38.9%        |
| REHABILITATION CE<br>SAN ANTONIO, TX 7<br>BEXAR<br>Novitas MD<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | ENTER<br>78229<br>Sheet<br>602,341<br>1,720,823<br>13,622<br>2,336,786              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 82 Days Settled  Statement 6,355,272 2,110,052 4,245,220 4,660,120 | 33.2%<br>66.8%<br>109.8%<br>-9.8%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 73.4%<br>189.3<br>21.17<br>61.1%<br>38.9%<br>0.4 |
| REHABILITATION CE<br>SAN ANTONIO, TX 7<br>BEXAR<br>Novitas MD<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | ENTER<br>78229<br>Sheet<br>602,341<br>1,720,823<br>13,622<br>2,336,786<br>1,416,823 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,355,272 2,110,052 4,245,220 4,660,120 -414,900         | 33.2%<br>66.8%<br>109.8%<br>-9.8%<br>4.7% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 73.4% 189.3 21.17 61.1% 38.9% 0.4 42.0           |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455789 OAK PARK                       | NURSING AND   | REHABILITATION C   | ENTER                      |       | Proprietary - Corporation | n        |
|---------------------------------------|---------------|--------------------|----------------------------|-------|---------------------------|----------|
| OAK PARK NURSING<br>REHABILITATION CE |               | 12/31/2020         | 184 Days *Settle           | d     |                           |          |
| SAN ANTONIO, TX 7                     | 8229          | 6/30/2020 1        | 6/30/2020 182 Days Settled |       | CR Beds 170 POS B         | eds 0    |
| BEXAR                                 |               |                    |                            |       | Key Performana            | ce Ind.  |
| Novitas MD                            |               |                    |                            |       | Occupancy Rate            | 66.1%    |
| Balance S                             | heet          | Income             | Statement                  |       | Length of Stay            | 217.7    |
| Current Assets                        | 1,335,290     | Total Charges      | 5,463,777                  |       | Average Wages             | 21.17    |
| Fixed Assets                          | 0             | Contract Allowance | 557,334                    | 10.2% | Skilled Nursing           | 87.1%    |
| Other Assets                          | 0             | Operating Revenue  | 4,906,443                  | 89.8% | Ancillary Service         | 12.9%    |
| Total Assets                          | 1,335,290     | Operating Expense  | 4,498,481                  | 91.7% | Current Ratio             | 1.9      |
| Current Liabilities                   | 712,189       | Operating Margin   | 407,962                    | 8.3%  | Days to Collect           | 73.4     |
| Long Term Liabilities                 | 0             | Other Income       | 215,139                    | 4.4%  | Avg Payment Days          | 32.0     |
| Total Equity                          | 623,101       | Other Expense      | 0                          | 0.0%  | Depreciation Rate         | 0.0%     |
| Total Liab. and Equity                | 1,335,290     | Net Profit or Loss | 623,101                    | 12.7% | Return on Equity          | 100.0%   |
| 675944 OAK RIDGI                      | E MANOR       |                    |                            |       | Proprietary - Corporation | n        |
| OAK RIDGE MANOR                       |               | 12/31/2020         | 214 Days Settled           | l     |                           |          |
| BROWNWOOD, TX 7                       | 76801         | 5/31/2020 1        | 52 Days Settled            |       | CR Beds 114 POS E         | eds 0    |
| BROWN                                 |               |                    |                            |       | Key Performana            | ce Ind.  |
| WISCONSIN PHYSIC                      | CIANS SERVICE |                    |                            |       | Occupancy Rate            | 61.6%    |
| Balance S                             | heet          | Income             | Statement                  |       | Length of Stay            | 159.2    |
| Current Assets                        | 273,405       | Total Charges      | 3,070,274                  |       | Average Wages             | 19.28    |
| Fixed Assets                          | 9,180         | Contract Allowance | 391,376                    | 12.7% | Skilled Nursing           | 73.9%    |
| Other Assets                          | -54,713       | Operating Revenue  | 2,678,898                  | 87.3% | Ancillary Service         | 26.1%    |
| Total Assets                          | 227,872       | Operating Expense  | 2,343,319                  | 87.5% | Current Ratio             | (0.5)    |
| Current Liabilities                   | -587,842      | Operating Margin   | 335,579                    | 12.5% | Days to Collect           | 30.5     |
| Long Term Liabilities                 | 0             | Other Income       | 10,121                     | 0.4%  | Avg Payment Days          | 40.0     |
| Total Equity                          | 2,686,284     | Other Expense      | 0                          | 0.0%  | Depreciation Rate         | 1,569.0% |
| Total Liab. and Equity                | 2,098,442     | Net Profit or Loss | 345,700                    | 12.9% | Return on Equity          | 12.9%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675944 OAK RIDG  | E MANOR                                   |   |  |                                 | Nonprofit - Church   |  |
|--|---|---|--|---------------------------------|--|--|
| OAK RIDGE MANOR  | !   | 12/31/2020  | 214 Days Settled   | t                               |  |  |
| BROWNWOOD, TX  | 76801                                     | 5/31/2020 1   | 52 Days Settled  |                                 | CR Beds 114 POS B  | eds 0  |
| BROWN  |   |   |  |                                 | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE                             |   |  |                                 | Occupancy Rate   | 53.9%  |
| Balance S  | heet                                      | Income  | Statement  |                                 | Length of Stay   | 138.4  |
| Current Assets   | 1,000,028                                 | Total Charges   | 3,989,563  |                                 | Average Wages  | 19.28  |
| Fixed Assets   | 327,085                                   | Contract Allowance  | 504,436  | 12.6%                           | Skilled Nursing  | 73.7%  |
| Other Assets   | 69,731                                    | Operating Revenue   | 3,485,127  | 87.4%                           | Ancillary Service  | 26.3%  |
| Total Assets   | 1,396,844                                 | Operating Expense   | 3,365,082  | 96.6%                           | Current Ratio  | 0.8  |
| Current Liabilities  | 1,240,874                                 | Operating Margin  | 120,045  | 3.4%                            | Days to Collect  | 344.0  |
| Long Term Liabilities  | 81,416                                    | Other Income  | 285,739  | 8.2%                            | Avg Payment Days   | 329.0  |
| Total Equity   | 2,746,368                                 | Other Expense   | 0  | 0.0%                            | Depreciation Rate  | 49.6%  |
| Total Liab. and Equity   | 4,068,658                                 | Net Profit or Loss  | 405,784  | 11.6%                           | Return on Equity   | 14.8%  |
| 676307 OAK VILLA   | AGE HEALTHCA                              | RE LTC PARTNERS,  | INC  |                                 | Proprietary - Corporation  | n  |
| OAK VILLAGE HEAL<br>PARTNERS, INC  | THCARE LTC                                | 12/31/2020  | 366 Days Settled   | t                               |  |  |
| LAKE JACKSON, TX   |   |   |  |                                 |  |  |
|  | 77566                                     |   |  |                                 | CR Beds 74 POS B   | eds 0  |
| BRAZORIA   | 77566                                     |   |  |                                 | CR Beds 74 POS B   |  |
| BRAZORIA<br>TRAILBLAZER (TEX   |   |   |  |                                 |  |  |
|  | AS)                                       | Income  | • Statement  |                                 | Key Performana   | ce Ind.  |
| TRAILBLAZER (TEX   | AS)<br>Sheet                              | Income<br>Total Charges   | • <b>Statement</b><br>5,218,143                            |                                 | Key Performana Occupancy Rate  | <b>ce Ind.</b> 64.6%                                 |
| TRAILBLAZER (TEX   | AS)<br>Sheet                              |   |  | -11.3%                          | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 64.6% 140.0                           |
| TRAILBLAZER (TEX  Balance S  Current Assets  | AS)<br><b>Sheet</b><br>718,811            | Total Charges   | 5,218,143  |                                 | Key Performana Occupancy Rate Length of Stay Average Wages   | 64.6%<br>140.0<br>18.26                              |
| TRAILBLAZER (TEX  Balance S  Current Assets  Fixed Assets  | AS)<br><b>Sheet</b><br>718,811<br>0       | Total Charges Contract Allowance  | 5,218,143  | 111.3%                          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 64.6%<br>140.0<br>18.26<br>72.7%                     |
| TRAILBLAZER (TEX  Balance S  Current Assets  Fixed Assets  Other Assets                                    | AS) Sheet 718,811 0 2,085                 | Total Charges Contract Allowance Operating Revenue                                    | 5,218,143<br>-587,654<br>5,805,797                         | 111.3%<br>90.5%                 | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind.<br>64.6%<br>140.0<br>18.26<br>72.7%<br>27.3% |
| TRAILBLAZER (TEX  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | AS)  718,811  0  2,085  720,896           | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,218,143<br>-587,654<br>5,805,797<br>5,256,277            | 111.3%<br>90.5%<br>9.5%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 64.6% 140.0 18.26 72.7% 27.3% 1.0            |
| TRAILBLAZER (TEX  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | AS) Sheet 718,811 0 2,085 720,896 709,866 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,218,143<br>-587,654<br>5,805,797<br>5,256,277<br>549,520 | 111.3%<br>90.5%<br>9.5%<br>9.4% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 64.6% 140.0 18.26 72.7% 27.3% 1.0 30.4       |

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676291 OAKCRES   | T NURSING ANI   | D REHABILITATION (   | CENTER  |  | Proprietary - Partnershi  | р   |
|--|---|--|---|--|---|---|
| OAKCREST NURSIN<br>REHABILITATION CI   |   | 12/31/2020   | 366 Days Settled  | d  |   |   |
| AUSTIN, TX 78724   |   |  |   |  | CR Beds 66 POS B  | seds 0  |
| TRAVIS   |   |  |   |  | Key Performana  | ce Ind.   |
| TRAILBLAZER (TEX   | AS)   |  |   |  | Occupancy Rate  | 93.2%   |
| Balance S  | Sheet   | Income   | Statement   |  | Length of Stay  | 703.7   |
| Current Assets   | 120,048   | Total Charges  | 3,187,606   |  | Average Wages   | 15.81   |
| Fixed Assets   | 185,821   | Contract Allowance   | 0   | 0.0%                                       | Skilled Nursing   | 88.7%   |
| Other Assets   | 785,070   | Operating Revenue  | 3,187,606   | 100.0%                                     | Ancillary Service   | 0.0%  |
| Total Assets   | 1,090,939   | Operating Expense  | 2,817,345   | 88.4%                                      | Current Ratio   | 0.1   |
| Current Liabilities  | 1,121,943   | Operating Margin   | 370,261   | 11.6%                                      | Days to Collect   | 20.1  |
| Long Term Liabilities  | 118,974   | Other Income   | 0   | 0.0%                                       | Avg Payment Days  | 103.3   |
| Total Equity   | -149,978  | Other Expense  | 0   | 0.0%                                       | Depreciation Rate   | 130.3%  |
| Total Liab. and Equity   | 1,090,939   | Net Profit or Loss   | 370,261   | 11.6%                                      | Return on Equity  | -246.9%   |
|  |   |  |   |  |   |   |
| 675101 OAKLAND   | MANOR NURSI   | NG CENTER  |   |  | Nonprofit - Church  |   |
| 675101 OAKLAND OAKLAND MANOR N   |   |  | 366 Days Settled  | t  | Nonprofit - Church  |   |
|  | NURSING CENT  |  | 366 Days Settled  | d  | Nonprofit - Church  CR Beds 102 POS B   | seds 0  |
| OAKLAND MANOR N  | NURSING CENT  |  | 366 Days Settled  | t  | ·   |   |
| OAKLAND MANOR N  | NURSING CENT  | ER 12/31/2020  | 366 Days Settled  | d  | CR Beds 102 POS B   |   |
| OAKLAND MANOR N<br>GIDDINGS, TX 78942<br>LEE   | NURSING CENT<br>2<br>IMENT SERVICE  | ER 12/31/2020<br>ES  | 366 Days Settled  | d  | CR Beds 102 POS B   | ce Ind.   |
| OAKLAND MANOR N<br>GIDDINGS, TX 78942<br>LEE<br>NATIONAL GOVERN  | NURSING CENT<br>2<br>IMENT SERVICE  | ER 12/31/2020<br>ES  | ·   | d  | CR Beds 102 POS B  Key Performana  Occupancy Rate   | <b>ce Ind.</b> 45.2%                            |
| OAKLAND MANOR N GIDDINGS, TX 78942 LEE NATIONAL GOVERN Balance S   | NURSING CENT<br>2<br>IMENT SERVICE  | ER 12/31/2020<br>ES Income   | Statement   |  | CR Beds 102 POS B  Key Performana  Occupancy Rate  Length of Stay   | <b>ce Ind.</b> 45.2% 219.1                      |
| OAKLAND MANOR N GIDDINGS, TX 78942 LEE NATIONAL GOVERN Balance S Current Assets  | NURSING CENT<br>2<br>IMENT SERVICE<br>Sheet<br>6,916,099                            | ER 12/31/2020<br>ES<br>Income<br>Total Charges   | <b>Statement</b> 4,980,282                                | 25.8%                                      | CR Beds 102 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | <b>ce Ind.</b> 45.2% 219.1 20.69                |
| OAKLAND MANOR N GIDDINGS, TX 78942 LEE NATIONAL GOVERN Balance S Current Assets Fixed Assets   | NURSING CENT<br>2<br>IMENT SERVICE<br>6,916,099<br>0                                | ER 12/31/2020  S Income  Total Charges  Contract Allowance   | Statement<br>4,980,282<br>1,285,495                       | 25.8%<br>74.2%                             | CR Beds 102 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind. 45.2% 219.1 20.69 81.3%                 |
| OAKLAND MANOR N GIDDINGS, TX 78942 LEE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | NURSING CENT<br>2<br>IMENT SERVICE<br>Sheet<br>6,916,099<br>0                       | ER 12/31/2020  S Income Total Charges Contract Allowance Operating Revenue   | Statement 4,980,282 1,285,495 3,694,787                   | 25.8%<br>74.2%<br>102.4%                   | CR Beds 102 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 219.1<br>20.69<br>81.3%<br>18.7%                |
| OAKLAND MANOR N GIDDINGS, TX 78942 LEE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | NURSING CENT<br>2<br>IMENT SERVICE<br>6,916,099<br>0<br>0<br>6,916,099              | ER 12/31/2020  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | Statement 4,980,282 1,285,495 3,694,787 3,783,901         | 25.8%<br>74.2%<br>102.4%<br>-2.4%          | CR Beds 102 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 219.1<br>20.69<br>81.3%<br>18.7%                |
| OAKLAND MANOR N GIDDINGS, TX 78942 LEE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | NURSING CENT<br>2<br>IMENT SERVICE<br>6,916,099<br>0<br>0<br>6,916,099<br>5,618,496 | ER 12/31/2020  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | Statement 4,980,282 1,285,495 3,694,787 3,783,901 -89,114 | 25.8%<br>74.2%<br>102.4%<br>-2.4%<br>15.4% | CR Beds 102 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 219.1<br>20.69<br>81.3%<br>18.7%<br>1.2<br>40.7 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 400026 OAKWONI   | GUEST CARE  | CENTER LLC   |   |  | Proprietary - Partnership  | o   |
|--|---|--|---|--|--|---|
| OAKMONT GUEST (  | CARE CENTER L   | LC 12/31/2020  | 184 Days Settled  | I                                      |  |   |
| HURST, TX 76054  |   | 6/30/2020 1  | 82 Days Settled   |  | CR Beds 163 POS B  | eds 0   |
| TARRANT  |   |  |   |  | Key Performana   | ce Ind.   |
| NOVITAS (TEXAS)  |   |  |   |  | Occupancy Rate   | 70.7%   |
| Balance S  | Sheet   | Income   | Statement   |  | Length of Stay   | 139.9   |
| Current Assets   | 1,995,175   | Total Charges  | 4,505,911   |  | Average Wages  | 20.88   |
| Fixed Assets   | 71,501  | Contract Allowance   | 500,617   | 11.1%                                  | Skilled Nursing  | 89.3%   |
| Other Assets   | 0   | Operating Revenue  | 4,005,294   | 88.9%                                  | Ancillary Service  | 10.7%   |
| Total Assets   | 2,066,676   | Operating Expense  | 4,508,544   | 112.6%                                 | Current Ratio  | 40.7  |
| Current Liabilities  | 49,005  | Operating Margin   | -503,250  | -12.6%                                 | Days to Collect  | 38.0  |
| Long Term Liabilities  | 0   | Other Income   | 792,634   | 19.8%                                  | Avg Payment Days   | 3.6   |
| Total Equity   | 2,017,671   | Other Expense  | 0   | 0.0%                                   | Depreciation Rate  | 224.5%  |
| Total Liab. and Equity   | 2,066,676   | Net Profit or Loss   | 285,212   | 7.1%                                   | Return on Equity   | 14.1%   |
|  |   |  |   |  |  |   |
| 455626 OAKMONT   | GUEST CARE  | CENTER LLC   |   |  | Proprietary - Corporatio   | n   |
| OAKMONT GUEST O  |   |  | 184 Days Settled  | I                                      | Proprietary - Corporatio   | n   |
|  |   | LC 12/31/2020  | 184 Days Settled  | I                                      | Proprietary - Corporatio  CR Beds 161 POS B  |   |
| OAKMONT GUEST (  |   | LC 12/31/2020  | •   | I                                      |  | eds 0   |
| OAKMONT GUEST O  |   | LC 12/31/2020  | •   | l                                      | CR Beds 161 POS B  | eds 0   |
| OAKMONT GUEST O<br>HURST, TX 76054<br>TARRANT  | CARE CENTER I   | LC 12/31/2020<br>6/30/2020 1   | •   | ı                                      | CR Beds 161 POS B <b>Key Performana</b>  | eds 0<br><b>ce Ind.</b>   |
| OAKMONT GUEST OF THURST, TX 76054 TARRANT NOVITAS (TEXAS)  | CARE CENTER L   | LC 12/31/2020<br>6/30/2020 1   | 82 Days Settled   | ı                                      | CR Beds 161 POS B <b>Key Performana</b> Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>72.3%                                    |
| OAKMONT GUEST OF THURST, TX 76054 TARRANT NOVITAS (TEXAS) Balance S  | CARE CENTER L   | LC 12/31/2020<br>6/30/2020 1<br>Income   | 82 Days Settled  Statement  |  | CR Beds 161 POS B <b>Key Performana</b> Occupancy Rate  Length of Stay   | eds 0  ce Ind.  72.3%  223.1  |
| OAKMONT GUEST OF THURST, TX 76054 TARRANT NOVITAS (TEXAS) Balance S Current Assets   | CARE CENTER L<br>Sheet<br>1,888,515                         | LC 12/31/2020<br>6/30/2020 1<br>Income<br>Total Charges                                      | 82 Days Settled  Statement 4,521,926  | 5.0%                                   | CR Beds 161 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0  ce Ind.  72.3%  223.1  20.88                                 |
| OAKMONT GUEST OF THURST, TX 76054 TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets  | CARE CENTER L<br>Sheet<br>1,888,515<br>161,414              | LC 12/31/2020 6/30/2020 1 Income Total Charges Contract Allowance                            | 82 Days Settled  Statement  4,521,926  227,738                                | 5.0%<br>95.0%                          | CR Beds 161 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind.  72.3%  223.1  20.88  68.6%                          |
| OAKMONT GUEST OF THURST, TX 76054 TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                 | CARE CENTER L  Sheet  1,888,515  161,414  15,010            | LC 12/31/2020 6/30/2020 1 Income Total Charges Contract Allowance Operating Revenue          | 82 Days Settled  Statement  4,521,926  227,738  4,294,188                     | 5.0%<br>95.0%<br>90.8%                 | CR Beds 161 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | eds 0 <b>ce Ind.</b> 72.3%  223.1  20.88  68.6%  31.4%              |
| OAKMONT GUEST OF THURST, TX 76054 TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                    | CARE CENTER L  Sheet  1,888,515  161,414  15,010  2,064,939 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 82 Days Settled  Statement  4,521,926  227,738  4,294,188  3,899,207          | 5.0%<br>95.0%<br>90.8%<br>9.2%         | CR Beds 161 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0 <b>ce Ind.</b> 72.3%  223.1  20.88  68.6%  31.4%  23.6        |
| OAKMONT GUEST OF HURST, TX 76054 TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | Sheet  1,888,515  161,414  15,010  2,064,939  79,904        | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 82 Days Settled  Statement  4,521,926  227,738  4,294,188  3,899,207  394,981 | 5.0%<br>95.0%<br>90.8%<br>9.2%<br>1.0% | CR Beds 161 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 <b>ce Ind.</b> 72.3%  223.1  20.88  68.6%  31.4%  23.6  141.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455725 OAKMONT  | HEALTHCARE   | AND REHABILITATION   | ON CENTER OF  | HU  | Proprietary - Corporation   | า  |
|---|--|--|---|---|---|--|
| OAKMONT HEALTH  |  | 9/30/2020 3  | 366 Days Settled  |   |   |  |
| HUMBLE, TX 77338  |  |  |   |   | CR Beds 134 POS B   | eds 0  |
| HARRIS  |  |  |   |   | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |   | Occupancy Rate  | 61.6%  |
| Balance S   | Sheet  | Income   | Statement   |   | Length of Stay  | 102.8  |
| Current Assets  | 425,606  | Total Charges  | 9,690,540   |   | Average Wages   | 22.38  |
| Fixed Assets  | 517,069  | Contract Allowance   | 2,006,824   | 20.7%                                     | Skilled Nursing   | 70.6%  |
| Other Assets  | 6,591,295  | Operating Revenue  | 7,683,716   | 79.3%                                     | Ancillary Service   | 29.4%  |
| Total Assets  | 7,533,970  | Operating Expense  | 8,178,507   | 106.4%                                    | Current Ratio   | 1.9  |
| Current Liabilities   | 228,863  | Operating Margin   | -494,791  | -6.4%                                     | Days to Collect   | 23.4   |
| Long Term Liabilities   | 7,836,877  | Other Income   | 5,096   | 0.1%                                      | Avg Payment Days  | 9.3  |
| Total Equity  | -531,770   | Other Expense  | 0   | 0.0%                                      | Depreciation Rate   | 91.1%  |
| Total Liab. and Equity  | 7 522 070  | Nat Daaft and and  | //  |   |   | 00.40  |
| Total Liab. and Equity  | 7,333,970  | Net Profit or Loss   | (489,695)   | -6.4%                                     | Return on Equity  | 92.1%  |
| 455703 OAKMONT  | HEALTHCARE   | AND REHABILITATION   | ON CENTER OF  |   | Proprietary - Corporation   |  |
|   | HEALTHCARE CARE AND  | AND REHABILITATION   |   |   | . ,   |  |
| 455703 OAKMONT OAKMONT HEALTH   | HEALTHCARE CARE AND  | AND REHABILITATION   | ON CENTER OF  |   | . ,   | n  |
| 455703 OAKMONT OAKMONT HEALTH REHABILITATION CI   | HEALTHCARE CARE AND  | AND REHABILITATION   | ON CENTER OF  |   | Proprietary - Corporation   | n<br>eds 0   |
| 455703 OAKMONT  OAKMONT HEALTH REHABILITATION CI  KATY, TX 77449  | CARE AND ENTER OF KA   | AND REHABILITATION 8/31/2020 3   | ON CENTER OF  |   | Proprietary - Corporation  CR Beds 130 POS Be   | n<br>eds 0   |
| 455703 OAKMONT  OAKMONT HEALTH REHABILITATION CI  KATY, TX 77449  HARRIS  | CARE AND ENTER OF KA   | <b>AND REHABILITATIO</b><br>8/31/2020 3  | ON CENTER OF  |   | Proprietary - Corporation  CR Beds 130 POS Be  Key Performanace   | eds 0  |
| 455703 OAKMONT  OAKMONT HEALTH REHABILITATION CI KATY, TX 77449  HARRIS  WISCONSIN PHYSIC   | CARE AND ENTER OF KA   | <b>AND REHABILITATIO</b><br>8/31/2020 3  | ON CENTER OF  |   | Proprietary - Corporation  CR Beds 130 POS Be  Key Performanac  Occupancy Rate  | eds 0<br>ce Ind.<br>75.3%                                    |
| 455703 OAKMONT OAKMONT HEALTH REHABILITATION CI KATY, TX 77449 HARRIS WISCONSIN PHYSIC Balance S  | CARE AND ENTER OF KA   | AND REHABILITATION 8/31/2020 3   | ON CENTER OF 366 Days Settled                                 |   | Proprietary - Corporation  CR Beds 130 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>75.3%                                    |
| 455703 OAKMONT OAKMONT HEALTH REHABILITATION CI KATY, TX 77449 HARRIS WISCONSIN PHYSIC Balance S Current Assets   | CARE AND ENTER OF KA CIANS SERVICE Sheet 1,175,028                                       | AND REHABILITATION 8/31/2020 3 Income Total Charges  | ON CENTER OF<br>366 Days Settled<br>Statement<br>10,624,666   | <b>KA</b><br>22.6%                        | Proprietary - Corporation  CR Beds 130 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 75.3% 135.2                                    |
| 455703 OAKMONT OAKMONT HEALTH REHABILITATION CI KATY, TX 77449 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets                                | CARE AND ENTER OF KA  CIANS SERVICE  Sheet  1,175,028  622,833                           | 8/31/2020 3  Income  Total Charges  Contract Allowance                                       | ON CENTER OF 366 Days Settled  Statement 10,624,666 2,401,296 | <b>KA</b> 22.6% 77.4%                     | Proprietary - Corporation  CR Beds 130 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 ce Ind. 75.3% 135.2 21.11                              |
| 455703 OAKMONT OAKMONT HEALTH REHABILITATION CI KATY, TX 77449 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                   | CARE AND ENTER OF KA  CIANS SERVICE  Sheet  1,175,028  622,833  5,792,897                | AND REHABILITATION 8/31/2020 3  Income Total Charges Contract Allowance Operating Revenue    | Statement 10,624,666 2,401,296 8,223,370                      | <b>KA</b> 22.6% 77.4%                     | Proprietary - Corporation  CR Beds 130 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind.  75.3%  135.2  21.11  66.8%  33.2%            |
| 455703 OAKMONT OAKMONT HEALTH REHABILITATION CI KATY, TX 77449 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets      | CARE AND ENTER OF KA  CIANS SERVICE  Sheet  1,175,028 622,833 5,792,897 7,590,758        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,624,666 2,401,296 8,223,370 8,954,437            | 22.6%<br>77.4%<br>108.9%<br>-8.9%         | Proprietary - Corporation  CR Beds 130 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 <b>ce Ind.</b> 75.3%  135.2  21.1:  66.8%  33.2%  46.9 |
| OAKMONT HEALTH REHABILITATION CI KATY, TX 77449 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CARE AND ENTER OF KA  CIANS SERVICE  Sheet  1,175,028 622,833 5,792,897 7,590,758 25,039 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,624,666 2,401,296 8,223,370 8,954,437 -731,067   | 22.6%<br>77.4%<br>108.9%<br>-8.9%<br>6.7% | Proprietary - Corporation  CR Beds 130 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>75.3%<br>135.2<br>21.11<br>66.8%<br>33.2%<br>46.9   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675619 OAKS NUF   | RSING CENTER                                |  |   |                                | Proprietary - Corporation   | n   |
|---|---|--|---|--------------------------------|---|---|
| OAKS NURSING CE   | NTER  | 12/31/2020   | 366 Days Settled  | I                              |   |   |
| BURNET, TX 78611  |   |  |   |                                | CR Beds 112 POS B   | eds 0   |
| BURNET  |   |  |   |                                | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE                               |  |   |                                | Occupancy Rate  | 53.4%   |
| Balance S   | Sheet                                       | Income   | Statement   |                                | Length of Stay  | 232.8   |
| Current Assets  | 685,216                                     | Total Charges  | 4,465,840   |                                | Average Wages   | 18.03   |
| Fixed Assets  | 171,179                                     | Contract Allowance   | 9,441   | 0.2%                           | Skilled Nursing   | 85.0%   |
| Other Assets  | 473,609                                     | Operating Revenue  | 4,456,399   | 99.8%                          | Ancillary Service   | 15.0%   |
| Total Assets  | 1,330,004                                   | Operating Expense  | 4,781,493   | 107.3%                         | Current Ratio   | 1.3   |
| Current Liabilities   | 510,989                                     | Operating Margin   | -325,094  | -7.3%                          | Days to Collect   | 23.5  |
| Long Term Liabilities   | 0   | Other Income   | 1,689,748   | 37.9%                          | Avg Payment Days  | 4.9   |
| Total Equity  | 819,015                                     | Other Expense  | 0   | 0.0%                           | Depreciation Rate   | 259.7%  |
| Total Liab. and Equity  | 1,330,004                                   | Net Profit or Loss   | 1,364,654   | 30.6%                          | Return on Equity  | 166.6%  |
| 675394 OAKWOOI  | D MANOR NURS                                | ING HOME   |   |                                | Nonprofit - Church  |   |
| OAKWOOD MANOR   | NURSING HOM                                 | E 6/30/2020 3  | 366 Days Settled  |                                |   |   |
| VIDOR, TX 77662   |   |  |   |                                | CR Beds 100 POS B   |   |
| ORANGE  |   |  |   |                                |   | eds 0   |
| WISCONSIN PHYSI   |   |  |   |                                | Key Performana  |   |
| WISCONSINTTITISK  | CIANS SERVICE                               |  |   |                                | Key Performana Occupancy Rate   |   |
| Balance S   |   |  | e Statement   |                                | _   | ce Ind.   |
|   | Sheet                                       |  | e <b>Statement</b><br>8,032,422                             |                                | Occupancy Rate  | <b>ce Ind.</b> 72.9%                            |
| Balance S   | Sheet                                       | Income<br>Total Charges  |   | 24.2%                          | Occupancy Rate Length of Stay   | 72.9%<br>93.6                                   |
| Balance S Current Assets  | <b>Sheet</b> 1,096,353                      | Income<br>Total Charges  | 8,032,422   |                                | Occupancy Rate Length of Stay Average Wages   | 72.9%<br>93.6<br>17.91                          |
| Balance S Current Assets Fixed Assets   | <b>Sheet</b> 1,096,353                      | Income Total Charges Contract Allowance  | 8,032,422<br>1,941,226                                      | 75.8%                          | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 72.9%<br>93.6<br>17.91<br>74.1%                 |
| Balance S Current Assets Fixed Assets Other Assets                                  | 5heet<br>1,096,353<br>0<br>0                | Income Total Charges Contract Allowance Operating Revenue                                    | 8,032,422<br>1,941,226<br>6,091,196                         | 75.8%<br>96.1%                 | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 72.9%<br>93.6<br>17.91<br>74.1%<br>25.9%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,096,353<br>0<br>0<br>1,096,353            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 8,032,422<br>1,941,226<br>6,091,196<br>5,853,480            | 75.8%<br>96.1%<br>3.9%         | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 72.9%<br>93.6<br>17.91<br>74.1%<br>25.9%<br>5.0 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,096,353<br>0<br>0<br>1,096,353<br>219,434 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,032,422<br>1,941,226<br>6,091,196<br>5,853,480<br>237,716 | 75.8%<br>96.1%<br>3.9%<br>0.0% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 72.9%<br>93.6<br>17.91<br>74.1%<br>25.9%<br>5.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675877 OAKWOOL   | NURSING AND   | REHABILITATION L   | P  |   | Proprietary - Corporation  | n   |
|--|---|--|--|---|--|---|
| OAKWOOD NURSIN<br>REHABILITATION LF  |   | 10/31/2020   | 305 Days Settled   |   |  |   |
| ARLINGTON, TX 760  | )11   | 12/31/2020   | 61 Days Settled  |   | CR Beds 114 POS B  | eds 0   |
| TARRANT  |   |  |  |   | Key Performanad  | e Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |   | Occupancy Rate   | 50.9%   |
| Balance S  | Sheet   | Income   | Statement  |   | Length of Stay   | 375.4   |
| Current Assets   | 194,735   | Total Charges  | 2,570,981  |   | Average Wages  | 19.83   |
| Fixed Assets   | 270,542   | Contract Allowance   | 190,411  | 7.4%                                      | Skilled Nursing  | 115.9%  |
| Other Assets   | -3,376,417  | Operating Revenue  | 2,380,570  | 92.6%                                     | Ancillary Service  | -15.9%  |
| Total Assets   | -2,911,140  | Operating Expense  | 3,858,705  | 162.1%                                    | Current Ratio  | (0.7)   |
| Current Liabilities  | -267,083  | Operating Margin   | -1,478,135   | -62.1%                                    | Days to Collect  | 73.7  |
| Long Term Liabilities  | 0   | Other Income   | -588,832   | -24.7%                                    | Avg Payment Days   | (24.0   |
| Total Equity   | 3,178,223   | Other Expense  | 0  | 0.0%                                      | Depreciation Rate  | 54.1%   |
| Total Liab. and Equity   | 2,911,140   | Net Profit or Loss   | (72,112)   | -3.0%                                     | Return on Equity   | -2.3%   |
| 675877 OAKWOOI   | NURSING AND   | REHABILITATION L   | P  |   | Proprietary - Corporation  | n   |
|  |   |  | •  |   |  |   |
| OAKWOOD NURSIN<br>REHABILITATION LF  |   | 10/31/2020   | 305 Days Settled   |   | ,  | •   |
|  |   |  |  |   | CR Beds 114 POS B  |   |
| REHABILITATION LE  |   |  | 305 Days Settled   |   |  | eds 0   |
| REHABILITATION LE<br>ARLINGTON, TX 760   | o<br>)11  | 12/31/2020   | 305 Days Settled   |   | CR Beds 114 POS B  | eds 0   |
| REHABILITATION LE<br>ARLINGTON, TX 760<br>TARRANT  | O<br>111<br>CIANS SERVICE                                 | 12/31/2020   | 305 Days Settled   |   | CR Beds 114 POS B  | eds 0<br>ce Ind.  |
| REHABILITATION LE<br>ARLINGTON, TX 760<br>TARRANT<br>WISCONSIN PHYSIO  | O<br>011<br>CIANS SERVICE<br>Sheet                        | 12/31/2020   | 305 Days Settled   |   | CR Beds 114 POS B<br><b>Key Performana</b><br>Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>42.3%<br>196.3                   |
| REHABILITATION LE<br>ARLINGTON, TX 760<br>TARRANT<br>WISCONSIN PHYSIO<br>Balance S   | O<br>011<br>CIANS SERVICE<br>Sheet                        | 12/31/2020<br>Income   | 305 Days Settled 61 Days Settled Statement   | 7.6%                                      | CR Beds 114 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>42.3%<br>196.3                   |
| REHABILITATION LE ARLINGTON, TX 760 TARRANT WISCONSIN PHYSIO Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>146,631                         | 12/31/2020 Income Total Charges  | 305 Days Settled 61 Days Settled  Statement 682,867                                | 7.6%                                      | CR Beds 114 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>42.3%<br>196.3<br>19.83<br>81.5%        |
| REHABILITATION LE ARLINGTON, TX 760 TARRANT WISCONSIN PHYSIO Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>146,631                         | 12/31/2020  Income  Total Charges  Contract Allowance  | 305 Days Settled 61 Days Settled  Statement 682,867 52,049                         | 7.6%<br>92.4%                             | CR Beds 114 POS Book Key Performana Coccupancy Rate Length of Stay Average Wages Skilled Nursing   | eds 0<br><b>ce Ind.</b><br>42.3%                            |
| REHABILITATION LE ARLINGTON, TX 760 TARRANT WISCONSIN PHYSIO Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE Sheet  146,631  0  42,500                   | Income Total Charges Contract Allowance Operating Revenue                                    | 305 Days Settled 61 Days Settled  Statement 682,867 52,049 630,818                 | 7.6%<br>92.4%<br>111.7%                   | CR Beds 114 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0 <b>ce Ind.</b> 42.3%  196.3  19.83  81.5%  18.5%      |
| REHABILITATION LE ARLINGTON, TX 760 TARRANT WISCONSIN PHYSIO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE Sheet  146,631  0  42,500  189,131          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 305 Days Settled 61 Days Settled  Statement 682,867 52,049 630,818 704,803         | 7.6%<br>92.4%<br>111.7%<br>-11.7%         | CR Beds 114 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 <b>ce Ind.</b> 42.3%  196.3  19.83  81.5%  18.5%  0.0 |
| REHABILITATION LE ARLINGTON, TX 760 TARRANT WISCONSIN PHYSIO Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE Sheet  146,631  0  42,500  189,131  263,116 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 305 Days Settled 61 Days Settled  Statement 682,867 52,049 630,818 704,803 -73,985 | 7.6%<br>92.4%<br>111.7%<br>-11.7%<br>0.0% | CR Beds 114 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 <b>ce Ind.</b> 42.3%  196.3  19.83  81.5%  18.5%      |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675568 OASIS NUI  | RSING & REHAE  | BILITATION CENTER   |  |   | Proprietary - Corporation   | n   |
|---|--|---|--|---|---|---|
| OASIS NURSING & F   | REHABILITATIO  | N 12/31/2020  | 366 Days Settled   |   |   |   |
| EL PASO, TX 79907   |  |   |  |   | CR Beds 130 POS B   | eds 0   |
| EL PASO   |  |   |  |   | Key Performanad   | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |   |  |   | Occupancy Rate  | 71.2%   |
| Balance S   | Sheet  | Income  | Statement  |   | Length of Stay  | 138.8   |
| Current Assets  | -2,773,998   | Total Charges   | 8,580,656  |   | Average Wages   | 16.96   |
| Fixed Assets  | 176,924  | Contract Allowance  | 864,225  | 10.1%                                   | Skilled Nursing   | 83.7%   |
| Other Assets  | 106,000  | Operating Revenue   | 7,716,431  | 89.9%                                   | Ancillary Service   | 16.3%   |
| Total Assets  | -2,491,074   | Operating Expense   | 7,006,315  | 90.8%                                   | Current Ratio   | 0.6   |
| Current Liabilities   | -4,394,181   | Operating Margin  | 710,116  | 9.2%                                    | Days to Collect   | 42.4  |
| Long Term Liabilities   | 0  | Other Income  | 1,495,165  | 19.4%                                   | Avg Payment Days  | 209.7   |
| Total Carrier   | 5,019,830  | Other Expense   | 0  | 0.0%                                    | Depreciation Rate   | 121.6%  |
| i otai Equity   | 3,013,000  | •   |  |   |   |   |
| Total Equity  Total Liab. and Equity  |  | Net Profit or Loss  | 2,205,281  | 28.6%                                   | Return on Equity  | 43.9%   |
| Total Liab. and Equity  676407 ONPOINTE   | 625,649<br>E TRANSITIONA   | Net Profit or Loss - L CARE AT TEXAS HI   | EALTH ARLINGT  |   | Return on Equity  Proprietary - Corporation   |   |
| Total Liab. and Equity  | 625,649  E TRANSITIONA  TIONAL CARE A  | Net Profit or Loss - L CARE AT TEXAS HI   |  |   | . ,   |   |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARI  ARLINGTON, TX 760   | 625,649  E TRANSITIONA  TIONAL CARE A LINGT  | Net Profit or Loss - L CARE AT TEXAS HI   | EALTH ARLINGT  |   | . ,   | n   |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARI  | 625,649  E TRANSITIONA  TIONAL CARE A LINGT  | Net Profit or Loss - L CARE AT TEXAS HI   | EALTH ARLINGT  |   | Proprietary - Corporation  CR Beds 54 POS B  Key Performana   | n<br>eds 0                                      |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARI  ARLINGTON, TX 760   | 625,649  E TRANSITIONA  TIONAL CARE A LINGT  | Net Profit or Loss - L CARE AT TEXAS HI   | EALTH ARLINGT  |   | Proprietary - Corporation  CR Beds 54 POS B   | eds 0   |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARI  ARLINGTON, TX 760  TARRANT  | 625,649 E TRANSITIONA TIONAL CARE A LINGT  | Net Profit or Loss  L CARE AT TEXAS HI  T 12/31/2020  | EALTH ARLINGT  |   | Proprietary - Corporation  CR Beds 54 POS B  Key Performana   | n<br>eds 0                                      |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARL  ARLINGTON, TX 760  TARRANT  NOVITAS (TEXAS)   | 625,649 E TRANSITIONA TIONAL CARE A LINGT 012 Sheet  | Net Profit or Loss  L CARE AT TEXAS HI  T 12/31/2020  | EALTH ARLINGT  366 Days Settled                                |   | Proprietary - Corporation  CR Beds 54 POS B  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>69.6%                       |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARL  ARLINGTON, TX 760  TARRANT  NOVITAS (TEXAS)  Balance S  | 625,649 E TRANSITIONA TIONAL CARE A LINGT 012 Sheet  | Net Profit or Loss  L CARE AT TEXAS HI  T 12/31/2020  Income  | EALTH ARLINGT 366 Days Settled Statement                       |   | Proprietary - Corporation  CR Beds 54 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>69.6%<br>20.5               |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARI  ARLINGTON, TX 760  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  | 625,649 E TRANSITIONA TIONAL CARE A LINGT 012 Sheet 3,126,177  | Net Profit or Loss  L CARE AT TEXAS HI  T 12/31/2020  Income  Total Charges  Contract Allowance                   | Statement 8,018,985  | 8.5%                                    | Proprietary - Corporation  CR Beds 54 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind. 69.6% 20.5                       |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARI  ARLINGTON, TX 760  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | 625,649  E TRANSITIONA  TIONAL CARE A LINGT  012  Sheet  3,126,177  3,277,373                          | Net Profit or Loss  L CARE AT TEXAS HI  T 12/31/2020  Income  Total Charges  Contract Allowance Operating Revenue | Statement 8,018,985 678,756                                    | 8.5%                                    | Proprietary - Corporation  CR Beds 54 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 69.6% 20.5 32.00                 |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARI  ARLINGTON, TX 760  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 625,649  E TRANSITIONA  TIONAL CARE A LINGT  012  Sheet  3,126,177  3,277,373  -1,887,110              | Net Profit or Loss  L CARE AT TEXAS HI  T 12/31/2020  Income  Total Charges  Contract Allowance Operating Revenue | Statement  8,018,985 678,756 7,340,229                         | 8.5%<br>91.5%                           | Proprietary - Corporation  CR Beds 54 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 69.6% 20.5 32.00 65.0% 35.0%     |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARI  ARLINGTON, TX 760  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 625,649  E TRANSITIONA  TIONAL CARE A LINGT  012  Sheet  3,126,177  3,277,373  -1,887,110  4,516,440   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                      | Statement  8,018,985 678,756 7,340,229 5,949,697               | 8.5%<br>91.5%<br>81.1%<br>18.9%         | Proprietary - Corporation  CR Beds 54 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 69.6% 20.8 32.00 65.0% 35.0%     |
| Total Liab. and Equity  676407 ONPOINTE  ONPOINTE TRANSITEXAS HEALTH ARI  ARLINGTON, TX 760  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 625,649 E TRANSITIONA TIONAL CARE A LINGT 012 Sheet 3,126,177 3,277,373 -1,887,110 4,516,440 4,021,130 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                      | Statement  8,018,985  678,756  7,340,229  5,949,697  1,390,532 | 8.5%<br>91.5%<br>81.1%<br>18.9%<br>0.2% | Proprietary - Corporation  CR Beds 54 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind. 69.6% 20.8 32.00 65.0% 35.0% 0.8 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676410 ONPOINTE   | TRANSITIONA  | L CARE AT TEXAS H  | EALTH PRESBY   | Т  | Proprietary - Corporation  | n   |
|---|--|--|--|--|--|---|
| ONPOINTE TRANSITEXAS HEALTH PRI   |  | T 12/31/2020   | 366 Days Settled   | I  |  |   |
| DALLAS, TX 75231  |  |  |  |  | CR Beds 49 POS B   | eds 0   |
| DALLAS  |  |  |  |  | Key Performanad  | e Ind.  |
| TRAILBLAZER (TEX  | AS)  |  |  |  | Occupancy Rate   | 48.3%   |
| Balance S   | Sheet  | Income   | Statement  |  | Length of Stay   | 23.6  |
| Current Assets  | 1,999,646  | Total Charges  | 5,408,841  |  | Average Wages  | 27.66   |
| Fixed Assets  | 3,196,512  | Contract Allowance   | 1,058,837  | 19.6%                                      | Skilled Nursing  | 68.3%   |
| Other Assets  | -5,775,698   | Operating Revenue  | 4,350,004  | 80.4%                                      | Ancillary Service  | 31.7%   |
| Total Assets  | -579,540   | Operating Expense  | 4,236,082  | 97.4%                                      | Current Ratio  | 0.6   |
| Current Liabilities   | 3,342,736  | Operating Margin   | 113,922  | 2.6%                                       | Days to Collect  | 168.4   |
| Long Term Liabilities   | 2,184,263  | Other Income   | -16,232  | -0.4%                                      | Avg Payment Days   | 84.2  |
| Total Equity  | -6,106,539   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 11.8%   |
| Total Liab. and Equity  | 570 540  | N · B · C·   |  |  |  |   |
| Total Liab. and Equity  | -579,540   | Net Profit or Loss   | 97,690   | 2.2%                                       | Return on Equity   | -1.6%   |
| 675363 ORCHARD  | PARK POST A  | CUTE NURSING AND   | REHABILITATIO  |  | Proprietary - Corporation  |   |
|   | PARK POST AC   | CUTE NURSING AND   |  |  | . ,  |   |
| 675363 ORCHARD ORCHARD PARK PO  | PARK POST ACOUTE NUP<br>ON   | CUTE NURSING AND   | REHABILITATIO  |  | . ,  | า   |
| 675363 ORCHARD ORCHARD PARK PO  | PARK POST ACOUTE NUP<br>ON   | CUTE NURSING AND   | REHABILITATIO  |  | Proprietary - Corporation  | n<br>eds 0  |
| ORCHARD PARK PO<br>AND REHABILITATION<br>WESLACO, TX 7859   | PARK POST AC<br>DST ACUTE NUF<br>DN<br>6   | CUTE NURSING AND RSING 3/31/2020 3   | REHABILITATIO  |  | Proprietary - Corporation  CR Beds 92 POS Be   | n<br>eds 0  |
| ORCHARD PARK PO<br>AND REHABILITATION<br>WESLACO, TX 7859<br>HIDALGO  | PARK POST AC<br>DST ACUTE NUE<br>DN<br>6   | CUTE NURSING AND RSING 3/31/2020 3   | REHABILITATIO  |  | Proprietary - Corporation  CR Beds 92 POS Be  Key Performance  | eds 0   |
| ORCHARD PARK PO<br>AND REHABILITATION<br>WESLACO, TX 7859<br>HIDALGO<br>WISCONSIN PHYSIO  | PARK POST AC<br>DST ACUTE NUE<br>DN<br>6   | CUTE NURSING AND RSING 3/31/2020 3   | REHABILITATIO  |  | Proprietary - Corporation  CR Beds 92 POS Be  Key Performanac  Occupancy Rate  | eds 0 ce Ind. 63.3% 92.3                            |
| ORCHARD PARK PO<br>AND REHABILITATION<br>WESLACO, TX 7859<br>HIDALGO<br>WISCONSIN PHYSION<br>Balance S  | PARK POST AC<br>DST ACUTE NUE<br>ON<br>6<br>CIANS SERVICE  | CUTE NURSING AND RSING 3/31/2020 3   | REHABILITATIO  |  | Proprietary - Corporation  CR Beds 92 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 63.3% 92.3 23.34                      |
| ORCHARD PARK PO<br>AND REHABILITATION<br>WESLACO, TX 7859<br>HIDALGO<br>WISCONSIN PHYSION<br>Balance S  | PARK POST AC<br>OST ACUTE NUE<br>ON<br>6<br>CIANS SERVICE<br>Sheet<br>351,881  | CUTE NURSING AND RSING 3/31/2020 3 Income  | REHABILITATIO  366 Days Settled  Statement 7,731,534   | ON 35.5%                                   | Proprietary - Corporation  CR Beds 92 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 63.3% 92.3 23.34 77.6%                |
| ORCHARD PARK PO<br>AND REHABILITATION<br>WESLACO, TX 7859<br>HIDALGO<br>WISCONSIN PHYSION<br>Balance States   | PARK POST AC<br>OST ACUTE NUF<br>ON<br>6<br>CIANS SERVICE<br>Sheet<br>351,881<br>7,416,074                                     | CUTE NURSING AND RSING 3/31/2020 3 Income Total Charges Contract Allowance                                     | REHABILITATIO<br>366 Days Settled<br>Statement<br>7,731,534<br>2,747,389                           | 35.5%<br>64.5%                             | Proprietary - Corporation  CR Beds 92 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 ce Ind. 63.3% 92.3 23.34 77.6% 22.4%          |
| ORCHARD PARK PO<br>AND REHABILITATION<br>WESLACO, TX 7859<br>HIDALGO<br>WISCONSIN PHYSION<br>Balance Standard Standar | PARK POST AC<br>DST ACUTE NUF<br>ON<br>6<br>CIANS SERVICE<br>Sheet<br>351,881<br>7,416,074<br>102,686                          | CUTE NURSING AND RSING 3/31/2020 3 Income Total Charges Contract Allowance Operating Revenue                   | REHABILITATIO  366 Days Settled  Statement  7,731,534  2,747,389  4,984,145                        | 35.5%<br>64.5%<br>116.7%                   | Proprietary - Corporation  CR Beds 92 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 63.3% 92.3 23.34 77.6% 22.4% 0.4     |
| ORCHARD PARK PO<br>AND REHABILITATION<br>WESLACO, TX 7859<br>HIDALGO<br>WISCONSIN PHYSION<br>Balance Standard Assets<br>Fixed Assets<br>Other Assets  | DST ACUTE NUF<br>DST ACUTE NUF<br>DN<br>6<br>CIANS SERVICE<br>Sheet<br>351,881<br>7,416,074<br>102,686<br>7,870,641            | CUTE NURSING AND RSING 3/31/2020 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense | REHABILITATIO  366 Days Settled  Statement  7,731,534  2,747,389  4,984,145  5,815,369             | 35.5%<br>64.5%<br>116.7%<br>-16.7%         | Proprietary - Corporation  CR Beds 92 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 ce Ind. 63.3% 92.3 23.34 77.6% 22.4% 0.4 26.1 |
| ORCHARD PARK PO AND REHABILITATION WESLACO, TX 7859 HIDALGO WISCONSIN PHYSION Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities   | DST ACUTE NUE<br>DST ACUTE NUE<br>DN<br>6<br>CIANS SERVICE<br>Sheet<br>351,881<br>7,416,074<br>102,686<br>7,870,641<br>783,978 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                   | REHABILITATIO  366 Days Settled  5 Statement  7,731,534  2,747,389  4,984,145  5,815,369  -831,224 | 35.5%<br>64.5%<br>116.7%<br>-16.7%<br>6.3% | Proprietary - Corporation  CR Beds 92 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>ce Ind.<br>63.3%                           |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675408 OVERTON         | HEALTHCARE   | CENTER             |                  |        | Proprietary - Corporation | า      |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|--------|
| OVERTON HEALTH         | CARE CENTER  | 12/31/2020         | 366 Days Settled |        |                           |        |
| OVERTON, TX 7568       | 4            |                    |                  |        | CR Beds 100 POS Be        | eds 0  |
| RUSK                   |              |                    |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 48.0%  |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 567.2  |
| Current Assets         | 12,628,050   | Total Charges      | 5,024,686        |        | Average Wages             | 18.40  |
| Fixed Assets           | 26,716       | Contract Allowance | 1,161,165        | 23.1%  | Skilled Nursing           | 84.0%  |
| Other Assets           | 0            | Operating Revenue  | 3,863,521        | 76.9%  | Ancillary Service         | 16.0%  |
| Total Assets           | 12,654,766   | Operating Expense  | 3,410,521        | 88.3%  | Current Ratio             | 1.2    |
| Current Liabilities    | 10,924,311   | Operating Margin   | 453,000          | 11.7%  | Days to Collect           | 55.2   |
| Long Term Liabilities  | 0            | Other Income       | 401,536          | 10.4%  | Avg Payment Days          | 15.1   |
| Total Equity           | 1,730,455    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 377.3% |
| Total Liab. and Equity | 12,654,766   | Net Profit or Loss | 854,536          | 22.1%  | Return on Equity          | 49.4%  |
| 455565 PALESTIN        | E HEALTHCARE | CENTER             |                  |        | Proprietary - Corporation | 1      |
| PALESTINE HEALTH       | ICARE CENTER | 12/31/2020         | 366 Days Settled |        |                           |        |
| PALESTINE, TX 758      | 01           |                    |                  |        | CR Beds 102 POS Be        | eds 0  |
| ANDERSON               |              |                    |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 65.5%  |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 354.3  |
| Current Assets         | 21,282,537   | Total Charges      | 6,582,809        |        | Average Wages             | 17.56  |
| Fixed Assets           | 2,234,726    | Contract Allowance | 1,507,607        | 22.9%  | Skilled Nursing           | 88.1%  |
| Other Assets           | 0            | Operating Revenue  | 5,075,202        | 77.1%  | Ancillary Service         | 11.9%  |
| Total Assets           | 23,517,263   | Operating Expense  | 5,081,585        | 100.1% | Current Ratio             | 1.4    |
| Current Liabilities    | 15,276,298   | Operating Margin   | -6,383           | -0.1%  | Days to Collect           | 79.5   |
| Long Term Liabilities  | 5,099,233    | Other Income       | 1,288,327        | 25.4%  | Avg Payment Days          | 24.8   |
| Total Equity           | 3,141,732    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 19.7%  |
| 1                      |              |                    |                  |        |                           |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675312 PALMA RE  | AL   |  |  |                                    | Nonprofit - Church  |  |
|--|--|--|--|------------------------------------|---|--|
| PALMA REAL   |  | 6/30/2020 3  | 866 Days Settled   |                                    |   |  |
| MATHIS, TX 78368   |  |  |  |                                    | CR Beds 90 POS B  | eds 0  |
| SAN PATRICIO   |  |  |  |                                    | Key Performana  | ce Ind.  |
| TRAILBLAZER (TEX   | AS)  |  |  |                                    | Occupancy Rate  | 68.4%  |
| Balance S  | Sheet  | Income   | Statement  |                                    | Length of Stay  | 212.4  |
| Current Assets   | 2,358,127                                    | Total Charges  | 6,039,614  |                                    | Average Wages   | 19.77  |
| Fixed Assets   | 0  | Contract Allowance   | 986,536  | 16.3%                              | Skilled Nursing   | 77.7%  |
| Other Assets   | 0  | Operating Revenue  | 5,053,078  | 83.7%                              | Ancillary Service   | 22.3%  |
| Total Assets   | 2,358,127                                    | Operating Expense  | 4,821,255  | 95.4%                              | Current Ratio   | 9.0  |
| Current Liabilities  | 261,188                                      | Operating Margin   | 231,823  | 4.6%                               | Days to Collect   | 103.8  |
| Long Term Liabilities  | 0  | Other Income   | 326  | 0.0%                               | Avg Payment Days  | 4.4  |
| Total Equity   | 2,096,939                                    | Other Expense  | 0  | 0.0%                               | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 2,358,127                                    | Net Profit or Loss   | 210,447  | 4.2%                               | Return on Equity  | 10.0%  |
| 455641 PALO DUR  | O NURSING HO                                 | ME   |  |                                    | Nonprofit - Church  |  |
| PALO DURO NURSII   | NG HOME                                      | 9/30/2020 3  | 866 Days Settled   |                                    |   |  |
| CLAUDE, TX 79019   |  |  |  |                                    |   |  |
| J  |  |  |  |                                    | CR Beds 66 POS B  | eds 0  |
| ARMSTRONG  |  |  |  |                                    | CR Beds 66 POS B  |  |
| •  | CIANS SERVICE                                |  |  |                                    |   |  |
| ARMSTRONG  |  |  | Statement  |                                    | Key Performana  | ce Ind.  |
| ARMSTRONG WISCONSIN PHYSIC   | Sheet  |  | Statement 2,187,887  |                                    | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b><br>59.5%                          |
| ARMSTRONG WISCONSIN PHYSIC Balance S   | Sheet  | Income<br>Total Charges  |  | 11.1%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 59.5%<br>306.0                                   |
| ARMSTRONG WISCONSIN PHYSIC Balance S Current Assets  | Sheet<br>366,717                             | Income<br>Total Charges  | 2,187,887  |                                    | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 59.5%<br>306.0<br>17.51                          |
| ARMSTRONG WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 366,717<br>206,974                           | Income Total Charges Contract Allowance  | 2,187,887<br>242,183                                       | 88.9%                              | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 59.5%<br>306.0<br>17.51<br>89.0%                 |
| ARMSTRONG WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 366,717<br>206,974<br>0                      | Income Total Charges Contract Allowance Operating Revenue                                    | 2,187,887<br>242,183<br>1,945,704                          | 88.9%<br>128.4%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 59.5%<br>306.0<br>17.51<br>89.0%<br>11.0%        |
| ARMSTRONG WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 366,717<br>206,974<br>0<br>573,691           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,187,887<br>242,183<br>1,945,704<br>2,497,952             | 88.9%<br>128.4%<br>-28.4%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 59.5%<br>306.0<br>17.51<br>89.0%<br>11.0%<br>5.7 |
| ARMSTRONG WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 366,717<br>206,974<br>0<br>573,691<br>64,299 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,187,887<br>242,183<br>1,945,704<br>2,497,952<br>-552,248 | 88.9%<br>128.4%<br>-28.4%<br>22.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 59.5% 306.0 17.51 89.0% 11.0% 5.7 8.7            |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455961 PALO PINT       | O NURSING CE | ENTER              |                  |        | Proprietary - Corporation | n        |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|----------|
| PALO PINTO NURSII      | NG CENTER    | 8/31/2020          | 366 Days Settled |        |                           |          |
| MINERAL WELLS, TX      | X 76067      |                    |                  |        | CR Beds 106 POS B         | seds 0   |
| PALO PINTO             |              |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 75.3%    |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay            | 127.0    |
| Current Assets         | 967,139      | Total Charges      | 9,088,725        |        | Average Wages             | 10.00    |
| Fixed Assets           | 0            | Contract Allowance | 2,623,408        | 28.9%  | Skilled Nursing           | 65.0%    |
| Other Assets           | 0            | Operating Revenue  | 6,465,317        | 71.1%  | Ancillary Service         | 35.0%    |
| Total Assets           | 967,139      | Operating Expense  | 7,132,472        | 110.3% | Current Ratio             | 0.9      |
| Current Liabilities    | 1,082,289    | Operating Margin   | -667,155         | -10.3% | Days to Collect           | 54.4     |
| Long Term Liabilities  | 0            | Other Income       | 45,994           | 0.7%   | Avg Payment Days          | 55.5     |
| Total Equity           | -115,150     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%     |
| Total Liab. and Equity | 967,139      | Net Profit or Loss | (621,161)        | -9.6%  | Return on Equity          | 539.4%   |
| 676422 PALOMINO        | PLACE        |                    |                  |        | Proprietary - Partnershi  | р        |
| PALOMINO PLACE         |              | 9/30/2020          | 153 Days Settled |        |                           |          |
| MESQUITE, TX 7515      | 60           | 4/30/2020 1        | 21 Days Settled  |        | CR Beds 120 POS E         | seds 0   |
| DALLAS                 |              |                    |                  |        | Key Performana            | ce Ind.  |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate            | 71.0%    |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay            | 102.0    |
| Current Assets         | 376,201      | Total Charges      | 3,815,761        |        | Average Wages             | 21.07    |
| Fixed Assets           | 23,646       | Contract Allowance | 993,219          | 26.0%  | Skilled Nursing           | 71.6%    |
| Other Assets           | 7,350        | Operating Revenue  | 2,822,542        | 74.0%  | Ancillary Service         | 28.4%    |
| Total Assets           | 407,197      | Operating Expense  | 3,108,753        | 110.1% | Current Ratio             | 6.2      |
| Current Liabilities    | 60,569       | Operating Margin   | -286,211         | -10.1% | Days to Collect           | 32.1     |
| Long Term Liabilities  | 0            | Other Income       | 59               | 0.0%   | Avg Payment Days          | 32.1     |
| Total Equity           | 346,628      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1,699.3% |
| Total Liab. and Equity | 407,197      | Net Profit or Loss | (290,166)        | -10.3% | Return on Equity          | -83.7%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676422 PALOMINO  | PLACE   |  |   |                                    | Nonprofit - Church  |  |
|--|---|--|---|------------------------------------|---|--|
| PALOMINO PLACE   |   | 9/30/2020 1  | 53 Days Settled   |                                    |   |  |
| MESQUITE, TX 7515  | 50  | 4/30/2020 1  | 21 Days Settled   |                                    | CR Beds 120 POS B   | eds 0  |
| DALLAS   |   |  |   |                                    | Key Performana  | ce Ind.  |
| NOVITAS (TEXAS)  |   |  |   |                                    | Occupancy Rate  | 59.0%  |
| Balance S  | heet  | Income   | Statement   |                                    | Length of Stay  | 109.3  |
| Current Assets   | 630,720   | Total Charges  | 4,048,524   |                                    | Average Wages   | 21.07  |
| Fixed Assets   | 0   | Contract Allowance   | 974,276   | 24.1%                              | Skilled Nursing   | 74.5%  |
| Other Assets   | 0   | Operating Revenue  | 3,074,248   | 75.9%                              | Ancillary Service   | 25.5%  |
| Total Assets   | 630,720   | Operating Expense  | 3,104,311   | 101.0%                             | Current Ratio   | 2.2  |
| Current Liabilities  | 287,725   | Operating Margin   | -30,063   | -1.0%                              | Days to Collect   | 63.5   |
| Long Term Liabilities  | 0   | Other Income   | 60,122  | 2.0%                               | Avg Payment Days  | 10.9   |
| Total Equity   | 342,995   | Other Expense  | 0   | 0.0%                               | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 630,720   | Net Profit or Loss   | 30,058  | 1.0%                               | Return on Equity  | 8.8%   |
| 675327 PAMPA NU  | JRSING CENTER   | ₹  |   |                                    | Proprietary - Corporatio  | n  |
| PAMPA NURSING C  | ENTER   | 9/30/2020 3  | 366 Days Settled  |                                    |   |  |
| PAMPA, TX 79065  |   |  |   |                                    |   |  |
|  |   |  |   |                                    | CR Beds 88 POS B  | eds 0  |
| GRAY   |   |  |   |                                    | CR Beds 88 POS B  |  |
| GRAY WISCONSIN PHYSIC  | DIANS SERVICE   |  |   |                                    |   |  |
|  |   |  | Statement   |                                    | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC   | Sheet   |  | <b>Statement</b> 10,557,066                                   |                                    | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b><br>55.6%                          |
| WISCONSIN PHYSIC   | Sheet   | Income   |   | 53.9%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 55.6%<br>127.0                                   |
| WISCONSIN PHYSIC  Balance S  Current Assets  | Sheet<br>1,052,556                                    | Income<br>Total Charges  | 10,557,066  |                                    | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 55.6%<br>127.0<br>25.00                          |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  | 5heet<br>1,052,556<br>207,347                         | Income Total Charges Contract Allowance  | 10,557,066<br>5,694,435                                       | 46.1%                              | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 55.6%<br>127.0<br>25.00<br>60.8%                 |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 1,052,556<br>207,347<br>5,574                         | Income Total Charges Contract Allowance Operating Revenue                                    | 10,557,066<br>5,694,435<br>4,862,631                          | 46.1%<br>112.9%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 55.6%<br>127.0<br>25.00<br>60.8%<br>15.1%        |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 1,052,556<br>207,347<br>5,574<br>1,265,477            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 10,557,066<br>5,694,435<br>4,862,631<br>5,490,259             | 46.1%<br>112.9%<br>-12.9%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 55.6%<br>127.0<br>25.00<br>60.8%<br>15.1%        |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 1,052,556<br>207,347<br>5,574<br>1,265,477<br>879,394 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 10,557,066<br>5,694,435<br>4,862,631<br>5,490,259<br>-627,628 | 46.1%<br>112.9%<br>-12.9%<br>16.5% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 55.6%<br>127.0<br>25.00<br>60.8%<br>15.1%<br>1.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455831 PARIS HEA       | ALTHCARE CEN  | ITER               |                  |        | Proprietary - Corporation | 1      |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| PARIS HEALTHCAR        | E CENTER      | 12/31/2020         | 366 Days Settled | I      |                           |        |
| PARIS, TX 75460        |               |                    |                  |        | CR Beds 98 POS Be         | eds 0  |
| LAMAR                  |               |                    |                  |        | Key Performanac           | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 17.6%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 213.3  |
| Current Assets         | 12,155,570    | Total Charges      | 3,580,288        |        | Average Wages             | 16.91  |
| Fixed Assets           | 2,414,487     | Contract Allowance | 532,457          | 14.9%  | Skilled Nursing           | 83.9%  |
| Other Assets           | 0             | Operating Revenue  | 3,047,831        | 85.1%  | Ancillary Service         | 16.1%  |
| Total Assets           | 14,570,057    | Operating Expense  | 4,390,795        | 144.1% | Current Ratio             | 1.2    |
| Current Liabilities    | 9,869,869     | Operating Margin   | -1,342,964       | -44.1% | Days to Collect           | 94.7   |
| Long Term Liabilities  | 2,747,757     | Other Income       | 1,619,951        | 53.2%  | Avg Payment Days          | 25.7   |
| Total Equity           | 1,952,431     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 14.4%  |
| Total Liab. and Equity | 14,570,057    | Net Profit or Loss | 276,987          | 9.1%   | Return on Equity          | 14.2%  |
| 675862 PARK BEN        | D HEALTH CEN  | ITER               |                  |        | Proprietary - Other       |        |
| PARK BEND HEALTI       | H CENTER      | 12/31/2020         | 214 Days Settled | I      |                           |        |
| AUSTIN, TX 78758       |               | 5/31/2020 1        | 52 Days Settled  |        | CR Beds 124 POS Be        | eds 0  |
| TRAVIS                 |               |                    |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate            | 73.5%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 164.8  |
| Current Assets         | 1,263,099     | Total Charges      | 3,816,392        |        | Average Wages             | 24.49  |
| Fixed Assets           | 50,148        | Contract Allowance | 448,658          | 11.8%  | Skilled Nursing           | 79.1%  |
| Other Assets           | 43,786        | Operating Revenue  | 3,367,734        | 88.2%  | Ancillary Service         | 20.9%  |
| Total Assets           | 1,357,033     | Operating Expense  | 3,029,086        | 89.9%  | Current Ratio             | 1.7    |
| Current Liabilities    | 734,145       | Operating Margin   | 338,648          | 10.1%  | Days to Collect           | 119.4  |
| Long Term Liabilities  | 0             | Other Income       | 284,240          | 8.4%   | Avg Payment Days          | 41.5   |
| Total Equity           | 622,888       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 493.6% |
| Total Liab. and Equity | 1,357,033     | Net Profit or Loss | 622,888          | 18.5%  | Return on Equity          | 100.0% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675862 PARK BEN  | ID HEALTH CEN                                     | ITER   |   |                                    | Proprietary - Other   |   |
|--|---|--|---|------------------------------------|---|---|
| PARK BEND HEALT  | H CENTER  | 12/31/2020   | 214 Days Settled  |                                    |   |   |
| AUSTIN, TX 78758   |   | 5/31/2020 1  | 52 Days Settled   |                                    | CR Beds 124 POS Be  | eds 0   |
| TRAVIS   |   |  |   |                                    | Key Performanac   | e Ind.  |
| BLUE CROSS (TEXA   | AS)   |  |   |                                    | Occupancy Rate  | 76.0%   |
| Balance S  | heet  | Income   | Statement   |                                    | Length of Stay  | 342.0   |
| Current Assets   | 2,636,489   | Total Charges  | 5,614,233   |                                    | Average Wages   | 24.49   |
| Fixed Assets   | 119,919   | Contract Allowance   | 676,269   | 12.0%                              | Skilled Nursing   | 81.7%   |
| Other Assets   | 0   | Operating Revenue  | 4,937,964   | 88.0%                              | Ancillary Service   | 18.3%   |
| Total Assets   | 2,756,408   | Operating Expense  | 4,543,338   | 92.0%                              | Current Ratio   | 2.7   |
| Current Liabilities  | 990,145   | Operating Margin   | 394,626   | 8.0%                               | Days to Collect   | 194.3   |
| Long Term Liabilities  | 0   | Other Income   | 716,244   | 14.5%                              | Avg Payment Days  | 76.5  |
| Total Equity   | 1,766,263   | Other Expense  | 0   | 0.0%                               | Depreciation Rate   | 390.6%  |
| Total Liab. and Equity   | 2,756,408   | Net Profit or Loss   | 1,110,870   | 22.5%                              | Return on Equity  | 62.9%   |
| 675460 PARK HIGI   | HLANDS NURSI                                      | NG & REHABILITATION  | ON CENTER   |                                    | Proprietary - Corporation   | 1   |
| PARK HIGHLANDS N<br>REHABILITATION CI  |   | 12/31/2020   | 366 Days Settled  |                                    |   |   |
| ATHENS, TX 75751   |   |  |   |                                    |   |   |
| HENDERSON  |   |  |   |                                    | CR Beds 132 POS Be  | eds 0   |
|  |   |  |   |                                    | CR Beds 132 POS Be  |   |
| WISCONSIN PHYSIC   | CIANS SERVICE                                     |  |   |                                    |   |   |
|  |   |  | Statement   |                                    | Key Performanac   | e Ind.<br>51.4%                                 |
| WISCONSIN PHYSIC   | Sheet   |  | <b>Statement</b> 11,626,755                                     |                                    | Key Performanao<br>Occupancy Rate   | e Ind.<br>51.4%                                 |
| WISCONSIN PHYSIC   | Sheet   | Income   |   | 47.2%                              | Key Performanao<br>Occupancy Rate<br>Length of Stay   | s <b>e Ind.</b> 51.4% 58.7                      |
| WISCONSIN PHYSIC<br>Balance S<br>Current Assets  | Sheet<br>1,286,580                                | Income<br>Total Charges  | 11,626,755  |                                    | Key Performanao<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 51.4%<br>58.7<br>16.99                          |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  | 1,286,580<br>217,523                              | Income Total Charges Contract Allowance  | 11,626,755<br>5,485,564   | 52.8%                              | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 51.4%<br>58.7<br>16.99<br>66.5%                 |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 1,286,580<br>217,523<br>0                         | Total Charges Contract Allowance Operating Revenue   | 11,626,755<br>5,485,564<br>6,141,191                            | 52.8%<br>117.6%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 51.4%<br>58.7<br>16.99<br>66.5%<br>17.7%        |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 1,286,580<br>217,523<br>0<br>1,504,103            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 11,626,755<br>5,485,564<br>6,141,191<br>7,219,938               | 52.8%<br>117.6%<br>-17.6%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 51.4%<br>58.7<br>16.99<br>66.5%<br>17.7%<br>1.4 |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 1,286,580<br>217,523<br>0<br>1,504,103<br>904,296 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 11,626,755<br>5,485,564<br>6,141,191<br>7,219,938<br>-1,078,747 | 52.8%<br>117.6%<br>-17.6%<br>24.8% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 51.4%<br>58.7<br>16.99<br>66.5%<br>17.7%        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676373 PARK MAN  | OR BEE CAVE  |   |  |                                   | Nonprofit - Church   |   |
|--|--|---|--|-----------------------------------|--|---|
| PARK MANOR BEE   | CAVE   | 9/30/2020 3   | 366 Days Settled                                   |                                   |  |   |
| BEE CAVE, TX 7873  | 8  |   |  |                                   | CR Beds 140 POS B  | eds 0   |
| TRAVIS   |  |   |  |                                   | Key Performana   | ce Ind.                                       |
| NOVITAS (TEXAS)  |  |   |  |                                   | Occupancy Rate   | 62.0%   |
| Balance S  | Sheet  | Income  | Statement  |                                   | Length of Stay   | 152.7   |
| Current Assets   | 1,040,466  | Total Charges   | 12,804,007   |                                   | Average Wages  | 28.11   |
| Fixed Assets   | 0  | Contract Allowance  | 3,722,298  | 29.1%                             | Skilled Nursing  | 68.3%   |
| Other Assets   | -322,940   | Operating Revenue   | 9,081,709  | 70.9%                             | Ancillary Service  | 31.7%   |
| Total Assets   | 717,526  | Operating Expense   | 10,179,236   | 112.1%                            | Current Ratio  | 0.7   |
| Current Liabilities  | 1,466,751  | Operating Margin  | -1,097,527   | -12.1%                            | Days to Collect  | 44.4  |
| Long Term Liabilities  | 0  | Other Income  | 457,212  | 5.0%                              | Avg Payment Days   | 48.2  |
| Total Equity   | -749,225   | Other Expense   | 0  | 0.0%                              | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity   | 717,526  | Net Profit or Loss  | (640,315)  | -7.1%                             | Return on Equity   | 85.5%   |
| 455727 PARK MAN  | NOR HEALTH C                                       | ARE AND REHABILIT   | ATION  |                                   | Nonprofit - Church   |   |
| PARK MANOR HEAL<br>REHABILITATION  | TH CARE AND  | 9/30/2020 3   | 366 Days Settled                                   |                                   |  |   |
|  |  |   |  |                                   |  |   |
| DESOTO, TX 75115   |  |   |  |                                   | CR Beds 150 POS B  | eds 0   |
| DESOTO, TX 75115<br>DALLAS   |  |   |  |                                   | CR Beds 150 POS B  |   |
|  | AS)  |   |  |                                   |  |   |
| DALLAS   | ,  | Income  | Statement  |                                   | Key Performana   | ce Ind.                                       |
| DALLAS BLUE CROSS (TEXA  | Sheet  | Income<br>Total Charges   | • <b>Statement</b><br>6,215,924                    |                                   | Key Performana Occupancy Rate  | <b>ce Ind.</b> 62.4%                          |
| DALLAS BLUE CROSS (TEXABLE) Balance S  | Sheet  |   |  | 0.0%                              | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 62.4% 194.7                    |
| DALLAS BLUE CROSS (TEXABLE) Balance S Current Assets   | 5 <b>heet</b><br>1,968,377                         | Total Charges   | 6,215,924  |                                   | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 62.4% 194.7 18.48              |
| DALLAS BLUE CROSS (TEXABLE BALANCE S Current Assets Fixed Assets   | 5 <b>heet</b><br>1,968,377<br>0                    | Total Charges Contract Allowance  | 6,215,924  | 100.0%                            | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 62.4%<br>194.7<br>18.48<br>91.2%              |
| DALLAS BLUE CROSS (TEXABLE BALANCE S Current Assets Fixed Assets Other Assets  | 1,968,377<br>0<br>66,785                           | Total Charges Contract Allowance Operating Revenue                                    | 6,215,924<br>0<br>6,215,924                        | 100.0%<br>100.1%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 62.4%<br>194.7<br>18.48<br>91.2%<br>8.8%      |
| DALLAS BLUE CROSS (TEXABLE BALLE CROSS (TEXABLE BALLE S) Current Assets Fixed Assets Other Assets Total Assets                     | 1,968,377<br>0<br>66,785<br>2,035,162              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 6,215,924<br>0<br>6,215,924<br>6,224,509           | 100.0%<br>100.1%<br>-0.1%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 62.4% 194.7 18.48 91.2% 8.8% 1.0      |
| DALLAS BLUE CROSS (TEXABLE BALLE CROSS (TEXABLE BALLE S) Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,968,377<br>0<br>66,785<br>2,035,162<br>1,941,255 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,215,924<br>0<br>6,215,924<br>6,224,509<br>-8,585 | 100.0%<br>100.1%<br>-0.1%<br>0.1% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 62.4% 194.7 18.48 91.2% 8.8% 1.0 46.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675894 PARK MAN        | IOR OF CONRO  | E                  |                  |        | Nonprofit - Church |         |
|------------------------|---------------|--------------------|------------------|--------|--------------------|---------|
| PARK MANOR OF C        | ONROE         | 8/31/2020 2        | 244 Days Settled |        |                    |         |
| CONROE, TX 77301       |               |                    |                  |        | CR Beds 125 POS B  | eds 0   |
| MONTGOMERY             |               |                    |                  |        | Key Performana     | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 78.9%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay     | 77.8    |
| Current Assets         | 1,801,452     | Total Charges      | 9,047,895        |        | Average Wages      | 23.92   |
| Fixed Assets           | 0             | Contract Allowance | 2,309,421        | 25.5%  | Skilled Nursing    | 75.6%   |
| Other Assets           | -38,177       | Operating Revenue  | 6,738,474        | 74.5%  | Ancillary Service  | 24.4%   |
| Total Assets           | 1,763,275     | Operating Expense  | 6,858,041        | 101.8% | Current Ratio      | 1.6     |
| Current Liabilities    | 1,124,475     | Operating Margin   | -119,567         | -1.8%  | Days to Collect    | 60.2    |
| Long Term Liabilities  | 0             | Other Income       | 2,365            | 0.0%   | Avg Payment Days   | 40.0    |
| Total Equity           | 638,800       | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%    |
| Total Liab. and Equity | 1,763,275     | Net Profit or Loss | (117,202)        | -1.7%  | Return on Equity   | -18.3%  |
| 675818 PARK MAN        | IOR OF CYFAIR |                    |                  |        | Nonprofit - Church |         |
| PARK MANOR OF C        | YFAIR         | 8/31/2020 2        | 244 Days Settled |        |                    |         |
| HOUSTON, TX 77064      | 4             |                    |                  |        | CR Beds 120 POS B  | eds 0   |
| HARRIS                 |               |                    |                  |        | Key Performana     | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 77.5%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay     | 91.5    |
| Current Assets         | 1,061,710     | Total Charges      | 8,377,306        |        | Average Wages      | 24.32   |
| Fixed Assets           | 0             | Contract Allowance | 1,528,928        | 18.3%  | Skilled Nursing    | 79.0%   |
| Other Assets           | -239,309      | Operating Revenue  | 6,848,378        | 81.7%  | Ancillary Service  | 21.0%   |
| Total Assets           | 822,401       | Operating Expense  | 6,774,981        | 98.9%  | Current Ratio      | 1.0     |
| Current Liabilities    | 1,106,290     | Operating Margin   | 73,397           | 1.1%   | Days to Collect    | 36.6    |
| Long Term Liabilities  | 0             | Other Income       | 15,473           | 0.2%   | Avg Payment Days   | 39.8    |
| Total Equity           | -283,889      | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%    |
|                        |               |                    |                  |        |                    |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675986 PARK MAN        | IOR OF CYPRE  | SS STATION         |                  |        | Nonprofit - Church |        |
|------------------------|---------------|--------------------|------------------|--------|--------------------|--------|
| PARK MANOR OF C        | YPRESS STATIO | ON 8/31/2020 2     | 244 Days Settled |        |                    |        |
| HOUSTON, TX 7709       | 0             |                    |                  |        | CR Beds 125 POS B  | eds 0  |
| HARRIS                 |               |                    |                  |        | Key Performanad    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 63.1%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay     | 99.2   |
| Current Assets         | -562,843      | Total Charges      | 6,504,700        |        | Average Wages      | 18.49  |
| Fixed Assets           | 0             | Contract Allowance | 2,042,559        | 31.4%  | Skilled Nursing    | 76.7%  |
| Other Assets           | -1,143,841    | Operating Revenue  | 4,462,141        | 68.6%  | Ancillary Service  | 23.3%  |
| Total Assets           | -1,706,684    | Operating Expense  | 5,465,215        | 122.5% | Current Ratio      | (0.7)  |
| Current Liabilities    | 822,684       | Operating Margin   | -1,003,074       | -22.5% | Days to Collect    | (35.6) |
| Long Term Liabilities  | 0             | Other Income       | 2,293            | 0.1%   | Avg Payment Days   | 36.7   |
| Total Equity           | -2,529,368    | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity | -1,706,684    | Net Profit or Loss | (1,000,781)      | -22.4% | Return on Equity   | 39.6%  |
| 675991 PARK MAN        | IOR OF HUMBL  | E                  |                  |        | Nonprofit - Church |        |
| PARK MANOR OF H        | UMBLE         | 8/31/2020 2        | 244 Days Settled |        |                    |        |
| HUMBLE, TX 77338       |               |                    |                  |        | CR Beds 125 POS B  | eds 0  |
| HARRIS                 |               |                    |                  |        | Key Performanad    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 64.7%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay     | 58.9   |
| Current Assets         | -207,016      | Total Charges      | 7,664,946        |        | Average Wages      | 23.86  |
| Fixed Assets           | 0             | Contract Allowance | 2,033,282        | 26.5%  | Skilled Nursing    | 75.6%  |
| Other Assets           | -252,181      | Operating Revenue  | 5,631,664        | 73.5%  | Ancillary Service  | 24.4%  |
| Total Assets           | -459,197      | Operating Expense  | 6,242,513        | 110.8% | Current Ratio      | (0.2)  |
| Current Liabilities    | 1,320,191     | Operating Margin   | -610,849         | -10.8% | Days to Collect    | (12.9) |
| Long Term Liabilities  | 0             | Other Income       | 2,443            | 0.0%   | Avg Payment Days   | 51.6   |
| Total Equity           | -1,779,388    | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity | -459,197      | Net Profit or Loss | (608,406)        | -10.8% | Return on Equity   | 34.2%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675175 PARK MAN        | IOR OF MCKINN | NEY                |                  |        | Nonprofit - Church |        |
|------------------------|---------------|--------------------|------------------|--------|--------------------|--------|
| PARK MANOR OF M        | CKINNEY       | 9/30/2020 3        | 366 Days Settled |        |                    |        |
| MCKINNEY, TX 7506      | 69            |                    |                  |        | CR Beds 132 POS Be | eds 0  |
| COLLIN                 |               |                    |                  |        | Key Performanac    | e Ind. |
| NORIDIAN ADMIN S       | ERVICES       |                    |                  |        | Occupancy Rate     | 62.1%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 56.6   |
| Current Assets         | 734,791       | Total Charges      | 9,738,900        |        | Average Wages      | 23.98  |
| Fixed Assets           | 0             | Contract Allowance | 2,404,472        | 24.7%  | Skilled Nursing    | 79.4%  |
| Other Assets           | -423,746      | Operating Revenue  | 7,334,428        | 75.3%  | Ancillary Service  | 20.6%  |
| Total Assets           | 311,045       | Operating Expense  | 8,480,427        | 115.6% | Current Ratio      | 0.7    |
| Current Liabilities    | 1,044,898     | Operating Margin   | -1,145,999       | -15.6% | Days to Collect    | 37.4   |
| Long Term Liabilities  | 0             | Other Income       | 544,204          | 7.4%   | Avg Payment Days   | 45.1   |
| Total Equity           | -733,853      | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity | 311,045       | Net Profit or Loss | (601,795)        | -8.2%  | Return on Equity   | 82.0%  |
| 676073 PARK MAN        | IOR OF QUAIL  | VALLEY             |                  |        | Nonprofit - Church |        |
| PARK MANOR OF Q        | UAIL VALLEY   | 8/31/2020 2        | 244 Days Settled |        |                    |        |
| MISSOURI CITY, TX      | 77459         |                    |                  |        | CR Beds 125 POS Be | eds 0  |
| FORT BEND              |               |                    |                  |        | Key Performanac    | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 65.0%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 109.6  |
| Current Assets         | 462,856       | Total Charges      | 7,453,694        |        | Average Wages      | 23.84  |
| Fixed Assets           | 0             | Contract Allowance | 1,777,287        | 23.8%  | Skilled Nursing    | 80.3%  |
| Other Assets           | -427,501      | Operating Revenue  | 5,676,407        | 76.2%  | Ancillary Service  | 19.7%  |
| Total Assets           | 35,355        | Operating Expense  | 6,000,748        | 105.7% | Current Ratio      | 0.5    |
| Current Liabilities    | 957,539       | Operating Margin   | -324,341         | -5.7%  | Days to Collect    | 13.7   |
| Long Term Liabilities  | 0             | Other Income       | 5,390            | 0.1%   | Avg Payment Days   | 38.9   |
| •                      |               |                    |                  |        |                    |        |
| Total Equity           | -922,184      | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675819 PARK MAN        | IOR OF SOUTH  | BELT               |                  |        | Nonprofit - Church |        |
|------------------------|---------------|--------------------|------------------|--------|--------------------|--------|
| PARK MANOR OF S        | OUTH BELT     | 8/31/2020 2        | 244 Days Settled |        |                    |        |
| HOUSTON, TX 7708       | 9             |                    |                  |        | CR Beds 120 POS Be | eds 0  |
| HARRIS                 |               |                    |                  |        | Key Performanac    | e Ind. |
| NOVITAS                |               |                    |                  |        | Occupancy Rate     | 80.5%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 90.3   |
| Current Assets         | 2,593,244     | Total Charges      | 8,514,993        |        | Average Wages      | 22.91  |
| Fixed Assets           | 0             | Contract Allowance | 1,943,135        | 22.8%  | Skilled Nursing    | 78.4%  |
| Other Assets           | -534,632      | Operating Revenue  | 6,571,858        | 77.2%  | Ancillary Service  | 21.6%  |
| Total Assets           | 2,058,612     | Operating Expense  | 6,728,404        | 102.4% | Current Ratio      | 1.6    |
| Current Liabilities    | 1,594,325     | Operating Margin   | -156,546         | -2.4%  | Days to Collect    | 93.4   |
| Long Term Liabilities  | 0             | Other Income       | 475              | 0.0%   | Avg Payment Days   | 57.8   |
| Total Equity           | 464,287       | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity | 2,058,612     | Net Profit or Loss | (156,071)        | -2.4%  | Return on Equity   | -33.6% |
| 676273 PARK MAN        | IOR OF THE WO | OODLANDS           |                  |        | Nonprofit - Church |        |
| PARK MANOR OF T        | HE WOODLAND   | S 8/31/2020 2      | 244 Days Settled |        |                    |        |
| THE WOODLANDS,         | TX 77384      |                    |                  |        | CR Beds 124 POS Be | eds 0  |
| MONTGOMERY             |               |                    |                  |        | Key Performanac    | e Ind. |
| TRAILBLAZER (TEX       | AS)           |                    |                  |        | Occupancy Rate     | 76.7%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 83.1   |
| Current Assets         | 4,650,718     | Total Charges      | 11,233,381       |        | Average Wages      | 22.53  |
| Fixed Assets           | 0             | Contract Allowance | 3,024,827        | 26.9%  | Skilled Nursing    | 71.6%  |
| Other Assets           | -478,113      | Operating Revenue  | 8,208,554        | 73.1%  | Ancillary Service  | 28.4%  |
| Total Assets           | 4,172,605     | Operating Expense  | 6,957,674        | 84.8%  | Current Ratio      | 3.7    |
| Current Liabilities    | 1,246,917     | Operating Margin   | 1,250,880        | 15.2%  | Days to Collect    | 136.9  |
| Long Term Liabilities  | 0             | Other Income       | 496              | 0.0%   | Avg Payment Days   | 43.7   |
| Total Equity           | 2,925,688     | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%   |
| 1                      |               |                    |                  |        |                    |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| OR OF TOMBA   | LL   |   |        | Nonprofit - Church                |                         |
|---------------|--|---|--------|-----------------------------------|-------------------------|
| OMBALL        | 8/31/2020 2  | 244 Days Settled  |        |                                   |                         |
| 5             |  |   |        | CR Beds 125 POS Be                | eds 0                   |
|               |  |   |        | Key Performanac                   | e Ind.                  |
| AS)           |  |   |        | Occupancy Rate                    | 80.0%                   |
| Sheet         | Income   | Statement   |        | Length of Stay                    | 91.8                    |
| 1,776,228     | Total Charges  | 8,306,346   |        | Average Wages                     | 22.25                   |
| 0             | Contract Allowance   | 1,939,940   | 23.4%  | Skilled Nursing                   | 76.6%                   |
| -348,759      | Operating Revenue  | 6,366,406   | 76.6%  | Ancillary Service                 | 23.4%                   |
| 1,427,469     | Operating Expense  | 6,087,629   | 95.6%  | Current Ratio                     | 2.0                     |
| 903,290       | Operating Margin   | 278,777   | 4.4%   | Days to Collect                   | 63.5                    |
| 0             | Other Income   | 5,080   | 0.1%   | Avg Payment Days                  | 36.2                    |
| 524,179       | Other Expense  | 0   | 0.0%   | Depreciation Rate                 | 0.0%                    |
| 1,427,469     | Net Profit or Loss   | 283,857   | 4.5%   | Return on Equity                  | 54.2%                   |
| OR OF WESTC   | HASE   |   |        | Nonprofit - Church                |                         |
| /ESTCHASE     | 8/31/2020 2  | 244 Days Settled  |        |                                   |                         |
| 2             |  |   |        | CR Beds 125 POS Be                | eds 0                   |
|               |  |   |        | Key Performanac                   | e Ind.                  |
| CIANS SERVICE |  |   |        | Occupancy Rate                    | 75.0%                   |
| Sheet         | Income   | Statement   |        | Length of Stay                    | 110.0                   |
| 652,461       | Total Charges  | 7,199,476   |        | Average Wages                     | 23.68                   |
| 0             | Contract Allowance   | 1,404,561   | 19.5%  | Skilled Nursing                   | 80.8%                   |
| -326,752      | Operating Revenue  | 5,794,915   | 80.5%  | Ancillary Service                 | 19.2%                   |
| 325,709       | Operating Expense  | 6,556,715   | 113.1% | Current Ratio                     | 0.4                     |
|               |  |   |        |                                   |                         |
| 1,703,955     | Operating Margin   | -761,800  | -13.1% | Days to Collect                   | 18.3                    |
|               | Operating Margin Other Income  | -761,800<br>2,326   |        | Days to Collect  Avg Payment Days |                         |
| 1,703,955     |  | ,   | 0.0%   | •                                 | 18.3<br>63.4<br>0.0%    |
|               | OMBALL  AS) Sheet  1,776,228  0  -348,759  1,427,469  903,290  0  524,179  1,427,469  NOR OF WESTC  ESTCHASE  2  CIANS SERVICE Sheet  652,461  0  -326,752 | Income  1,776,228 Total Charges  0 Contract Allowance -348,759 Operating Revenue  1,427,469 Operating Margin  0 Other Income 524,179 Other Expense  1,427,469 Net Profit or Loss  IOR OF WESTCHASE  VESTCHASE  8/31/2020 2  CIANS SERVICE Sheet Income 652,461 Total Charges  0 Contract Allowance -326,752 Operating Revenue | Name   | Sombol                            | CR Beds 125    POS Beat |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675915 PARK PLA        | CE CARE CENT  | ER                 |                  |       | Government - County      |         |
|------------------------|---------------|--------------------|------------------|-------|--------------------------|---------|
| PARK PLACE CARE        | CENTER        | 9/30/2020          | 366 Days Settled |       |                          |         |
| GEORGETOWN, TX         | 78626         |                    |                  |       | CR Beds 116 POS B        | eds 0   |
| WILLIAMSON             |               |                    |                  |       | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |       | Occupancy Rate           | 67.4%   |
| Balance S              | heet          | Income             | Statement        |       | Length of Stay           | 130.7   |
| Current Assets         | 2,268,812     | Total Charges      | 7,013,934        |       | Average Wages            | 19.98   |
| Fixed Assets           | 818,378       | Contract Allowance | 680,187          | 9.7%  | Skilled Nursing          | 79.1%   |
| Other Assets           | 0             | Operating Revenue  | 6,333,747        | 90.3% | Ancillary Service        | 20.9%   |
| Total Assets           | 3,087,190     | Operating Expense  | 5,757,085        | 90.9% | Current Ratio            | 5.0     |
| Current Liabilities    | 451,233       | Operating Margin   | 576,662          | 9.1%  | Days to Collect          | 103.2   |
| Long Term Liabilities  | -142,367      | Other Income       | 1,249,835        | 19.7% | Avg Payment Days         | 86.5    |
| Total Equity           | 2,778,324     | Other Expense      | 0                | 0.0%  | Depreciation Rate        | 58.1%   |
| Total Liab. and Equity | 3,087,190     | Net Profit or Loss | 1,826,497        | 28.8% | Return on Equity         | 65.7%   |
| 675948 PARK PLA        | CE MANOR INC  | ;                  |                  |       | Proprietary - Corporatio | n       |
| PARK PLACE MANO        | R INC         | 12/31/2020         | 366 Days Settled |       |                          |         |
| BELTON, TX 76513       |               |                    |                  |       | CR Beds 114 POS B        | eds 0   |
| BELL                   |               |                    |                  |       | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |       | Occupancy Rate           | 80.5%   |
| Balance S              | heet          | Income             | Statement        |       | Length of Stay           | 221.0   |
| Current Assets         | 1,293,265     | Total Charges      | 10,412,705       |       | Average Wages            | 19.25   |
| Fixed Assets           | 30,453        | Contract Allowance | 2,716,254        | 26.1% | Skilled Nursing          | 38.2%   |
| Other Assets           | 0             | Operating Revenue  | 7,696,451        | 73.9% | Ancillary Service        | 29.7%   |
| Total Assets           | 1,323,718     | Operating Expense  | 7,388,982        | 96.0% | Current Ratio            | 9.9     |
| Current Liabilities    | 131,028       | Operating Margin   | 307,469          | 4.0%  | Days to Collect          | 25.6    |
| Long Term Liabilities  | 0             | Other Income       | 753,163          | 9.8%  | Avg Payment Days         | 6.5     |
| Total Equity           | 1,192,690     | Other Expense      | 0                | 0.0%  | Depreciation Rate        | 134.0%  |
| Total Liab. and Equity | 1,323,718     | Net Profit or Loss | 1,060,632        | 13.8% | Return on Equity         | 88.9%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676005 PARK PLA   | CE NURSING &                                 | REHABILITATION C   | ENTER  |                                 | Nonprofit - Church  |  |
|---|--|--|--|---------------------------------|---|--|
| PARK PLACE NURS<br>REHABILITATION CI  |  | 9/30/2020 3  | 366 Days Settled   |                                 |   |  |
| TYLER, TX 75701   |  |  |  |                                 | CR Beds 120 POS B   | eds 0  |
| SMITH   |  |  |  |                                 | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE                                |  |  |                                 | Occupancy Rate  | 79.6%  |
| Balance S   | heet   | Income   | Statement  |                                 | Length of Stay  | 79.8   |
| Current Assets  | 1,506,737                                    | Total Charges  | 9,995,059  |                                 | Average Wages   | 17.74  |
| Fixed Assets  | 0  | Contract Allowance   | 1,788,443  | 17.9%                           | Skilled Nursing   | 78.5%  |
| Other Assets  | 0  | Operating Revenue  | 8,206,616  | 82.1%                           | Ancillary Service   | 21.5%  |
| Total Assets  | 1,506,737                                    | Operating Expense  | 8,636,911  | 105.2%                          | Current Ratio   | 0.9  |
| Current Liabilities   | 1,730,116                                    | Operating Margin   | -430,295   | -5.2%                           | Days to Collect   | 62.4   |
| Long Term Liabilities   | 40,226                                       | Other Income   | 1,503,433  | 18.3%                           | Avg Payment Days  | 58.3   |
| Total Equity  | -263,605                                     | Other Expense  | 0  | 0.0%                            | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 1,506,737                                    | Net Profit or Loss   | 1,073,136  | 13.1%                           | Return on Equity  | -407.1%  |
| 675982 PARK PLA   | ZA LTC PARTN                                 | ERS, INC.  |  |                                 | Proprietary - Corporatio  | n  |
| PARK PLAZA LTC PA   | ARTNERS, INC.                                | 12/31/2020   | 366 Days Settled   |                                 |   |  |
| SAN ANGELO, TX 76   | 3901   |  |  |                                 | CR Beds 90 POS B  | ode 0  |
| TOM GREEN   |  |  |  |                                 |   | eus u  |
| WISCONSIN PHYSIC  |  |  |  |                                 | Key Performana  |  |
| ***************************************   | CIANS SERVICE                                |  |  |                                 | Key Performanae<br>Occupancy Rate   |  |
| Balance S   |  |  | Statement  |                                 | •   | ce Ind.  |
|   | Sheet  |  | Statement 6,035,559                                      |                                 | Occupancy Rate  | <b>ce Ind.</b> 76.7%                             |
| Balance S   | Sheet  | Income   |  | 5.9%                            | Occupancy Rate Length of Stay   | 76.7%<br>168.3                                   |
| Balance S Current Assets  | Sheet<br>846,769                             | Income<br>Total Charges  | 6,035,559  |                                 | Occupancy Rate Length of Stay Average Wages   | 76.7%<br>168.3<br>18.18                          |
| Balance S Current Assets Fixed Assets   | 846,769<br>76,877                            | Income Total Charges Contract Allowance  | 6,035,559<br>355,973                                     | 94.1%                           | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 76.7%<br>168.3<br>18.18<br>83.6%                 |
| Balance S Current Assets Fixed Assets Other Assets                                  | 846,769<br>76,877                            | Income Total Charges Contract Allowance Operating Revenue                                    | 6,035,559<br>355,973<br>5,679,586                        | 94.1%<br>98.4%                  | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 76.7%<br>168.3<br>18.18<br>83.6%<br>16.4%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 846,769<br>76,877<br>0<br>923,646            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 6,035,559<br>355,973<br>5,679,586<br>5,590,805           | 94.1%<br>98.4%<br>1.6%          | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 76.7%<br>168.3<br>18.18<br>83.6%<br>16.4%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 846,769<br>76,877<br>0<br>923,646<br>794,631 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,035,559<br>355,973<br>5,679,586<br>5,590,805<br>88,781 | 94.1%<br>98.4%<br>1.6%<br>10.8% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 76.7%<br>168.3<br>18.18<br>83.6%<br>16.4%<br>1.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| LEY INN HEALT                                    | H CENTER   |   |                                  | Proprietary - Partnership   | )   |
|--|--|---|----------------------------------|---|---|
| IEALTH CENTE                                     | R 9/30/2020 1  | 153 Days Settled  |                                  |   |   |
| 8681   | 4/30/2020 1  | 42 Days *Settled  |                                  | CR Beds 128 POS Be  | eds 0   |
|  |  |   |                                  | Key Performanac   | e Ind.  |
|  |  |   |                                  | Occupancy Rate  | 65.4%   |
| heet   | Income   | Statement   |                                  | Length of Stay  | 102.5   |
| 2,159,776  | Total Charges  | 3,374,913   |                                  | Average Wages   | 23.21   |
| 0  | Contract Allowance   | 567,557   | 16.8%                            | Skilled Nursing   | 79.8%   |
| 2,322  | Operating Revenue  | 2,807,356   | 83.2%                            | Ancillary Service   | 20.2%   |
| 2,162,098  | Operating Expense  | 2,914,261   | 103.8%                           | Current Ratio   | 5.8   |
| 371,938  | Operating Margin   | -106,905  | -3.8%                            | Days to Collect   | 218.9   |
| 0  | Other Income   | -1,278  | 0.0%                             | Avg Payment Days  | 33.6  |
| 1,790,160  | Other Expense  | 0   | 0.0%                             | Depreciation Rate   | 0.0%  |
| 2,162,098  | Net Profit or Loss   | (108,183)   | -3.9%                            | Return on Equity  | -6.0%   |
| LEY INN HEALT                                    | H CENTER   |   |                                  | Nonprofit - Church  |   |
| IEALTH CENTE                                     | R 9/30/2020 1  | 153 Days Settled  |                                  |   |   |
| 8681   | 4/20/2020 1  |   |                                  |   |   |
|  | 4/30/2020 1  | 42 Days *Settled  |                                  | CR Beds 128 POS Be  | eds 0   |
|  | 4/30/2020 1  | 42 Days *Settled  |                                  | CR Beds 128 POS Be  |   |
|  | 4/30/2020 1  | 42 Days *Settled  |                                  |   |   |
| heet   |  | 42 Days *Settled  • Statement   |                                  | Key Performanac   | e Ind.  |
| heet   |  |   |                                  | Key Performanao<br>Occupancy Rate   | ee Ind.<br>69.0%                                  |
| heet   | Income   | Statement   | 18.5%                            | Key Performanac<br>Occupancy Rate<br>Length of Stay   | 69.0%<br>157.2                                    |
| <b>heet</b><br>1,353,150                         | Income<br>Total Charges  | • <b>Statement</b><br>4,151,272   |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 69.0%<br>157.2<br>23.21                           |
| <b>heet</b> 1,353,150 0                          | Income Total Charges Contract Allowance  | <b>Statement</b> 4,151,272 769,187  | 81.5%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 69.0%<br>157.2<br>23.21<br>79.4%                  |
| <b>heet</b> 1,353,150 0 -1,872                   | Income Total Charges Contract Allowance Operating Revenue  | 2 Statement<br>4,151,272<br>769,187<br>3,382,085  | 81.5%<br>101.2%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 69.0%<br>157.2<br>23.21<br>79.4%<br>20.6%         |
| heet<br>1,353,150<br>0<br>-1,872<br>1,351,278    | Income Total Charges Contract Allowance Operating Revenue Operating Expense                                | 2 Statement<br>4,151,272<br>769,187<br>3,382,085<br>3,424,007   | 81.5%<br>101.2%<br>-1.2%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 69.0%<br>157.2<br>23.21<br>79.4%<br>20.6%<br>10.0 |
| 1,353,150<br>0<br>-1,872<br>1,351,278<br>134,789 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin               | 4,151,272<br>769,187<br>3,382,085<br>3,424,007<br>-41,922   | 81.5%<br>101.2%<br>-1.2%<br>2.5% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ee Ind. 69.0% 157.2 23.21 79.4% 20.6% 10.0 87.2   |
|  | HEALTH CENTER  8681  heet  2,159,776  0  2,322  2,162,098  371,938  0  1,790,160  2,162,098  LEY INN HEALT | heet  2,159,776 Total Charges  0 Contract Allowance 2,322 Operating Revenue 2,162,098 Operating Expense 371,938 Operating Margin 0 Other Income 1,790,160 Other Expense 2,162,098 Net Profit or Loss  LEY INN HEALTH CENTER | Seal                             | Seal  | Seal  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455606 PARK VIEW  | V CARE CENTE                                      | R   |  |                           | Proprietary - Corporation   | n   |
|---|---|---|--|---------------------------|---|---|
| PARK VIEW CARE C  | CENTER  | 8/31/2020 3   | 366 Days Settled   |                           |   |   |
| FORT WORTH, TX 7  | 6103  |   |  |                           | CR Beds 179 POS B   | eds 0   |
| TARRANT   |   |   |  |                           | Key Performana  | ce Ind.   |
| BLUE CROSS (TEXA  | AS)   |   |  |                           | Occupancy Rate  | 82.8%   |
| Balance S   | Sheet   | Income  | Statement  |                           | Length of Stay  | 268.7   |
| Current Assets  | 1,096,604   | Total Charges   | 12,772,074   |                           | Average Wages   | 10.00   |
| Fixed Assets  | 0   | Contract Allowance  | 3,076,900  | 24.1%                     | Skilled Nursing   | 66.7%   |
| Other Assets  | 0   | Operating Revenue   | 9,695,174  | 75.9%                     | Ancillary Service   | 33.3%   |
| Total Assets  | 1,096,604   | Operating Expense   | 10,462,038   | 107.9%                    | Current Ratio   | 2.4   |
| Current Liabilities   | 459,915   | Operating Margin  | -766,864   | -7.9%                     | Days to Collect   | 29.2  |
| Long Term Liabilities   | 0   | Other Income  | 8,692  | 0.1%                      | Avg Payment Days  | 16.1  |
| Total Equity  | 636,689   | Other Expense   | 0  | 0.0%                      | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity  | 1,096,604   | Net Profit or Loss  | (758,172)  | -7.8%                     | Return on Equity  | -119.1%   |
|   | V NURSING CA                                      |   |  |                           | Nonprofit - Other   |   |
| PARK VIEW NURSIN  | IG CARE CENTI                                     | ER 9/30/2020 3  | 366 Days Settled   |                           |   |   |
| MULESHOE, TX 793  | 47  |   |  |                           | CR Beds 53 POS B  | eds 0   |
| BAILEY  |   |   |  |                           | Key Performana  |   |
| BLUE CROSS (TEXA  | \ C\  |   |  |                           |   | ce Ind.   |
| Balance S   | 45)   |   |  |                           | Occupancy Rate  | <b>ce Ind.</b> 64.8%                                    |
| Balanco   | ,   | Income  | Statement  |                           | Occupancy Rate<br>Length of Stay  |   |
| Current Assets  | Sheet   |   | <b>Statement</b> 2,660,576                                 |                           |   | 64.8%   |
|   | Sheet   |   |  | 3.9%                      | Length of Stay  Average Wages   | 64.8%<br>405.5  |
| Current Assets  | 1,269,258   | Total Charges   | 2,660,576  |                           | Length of Stay  Average Wages   | 64.8%<br>405.5<br>16.37                                 |
| Current Assets Fixed Assets   | 1,269,258<br>279,598                              | Total Charges Contract Allowance  | 2,660,576<br>102,725                                       | 96.1%                     | Length of Stay Average Wages Skilled Nursing  | 64.8%<br>405.5<br>16.37<br>9.7%                         |
| Current Assets Fixed Assets Other Assets                                  | 1,269,258<br>279,598<br>0                         | Total Charges Contract Allowance Operating Revenue                                    | 2,660,576<br>102,725<br>2,557,851                          | 96.1%<br>113.9%           | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service   | 64.8%<br>405.5<br>16.37<br>9.7%<br>20.6%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 1,269,258<br>279,598<br>0<br>1,548,856            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,660,576<br>102,725<br>2,557,851<br>2,913,903             | 96.1%<br>113.9%<br>-13.9% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                              | 64.8%<br>405.5<br>16.37<br>9.7%<br>20.6%<br>1.6         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,269,258<br>279,598<br>0<br>1,548,856<br>811,974 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,660,576<br>102,725<br>2,557,851<br>2,913,903<br>-356,052 | 96.1%<br>113.9%<br>-13.9% | Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 64.8%<br>405.5<br>16.37<br>9.7%<br>20.6%<br>1.6<br>36.8 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675509 PARKLANI  | E WEST HEALT                          | HCARE CENTER  |   |                                     | Nonprofit - Church  |                                |
|--|---------------------------------------|---|---|-------------------------------------|---|--------------------------------|
| PARKLANE WEST H  | IEALTHCARE CI                         | ENTER 9/30/2020 3   | 666 Days Settled  |                                     |   |                                |
| SAN ANTONIO, TX 7  | <b>'</b> 8209                         |   |   |                                     | CR Beds 124 POS B   | eds 0                          |
| BEXAR  |                                       |   |   |                                     | Key Performana  | ce Ind.                        |
| WISCONSIN PHYSIC   | CIANS SERVICE                         |   |   |                                     | Occupancy Rate  | 68.6%                          |
| Balance S  | Sheet                                 | Income  | Statement   |                                     | Length of Stay  | 105.9                          |
| Current Assets   | 2,124,140                             | Total Charges   | 11,571,647  |                                     | Average Wages   | 22.88                          |
| Fixed Assets   | 0                                     | Contract Allowance  | 1,843,485   | 15.9%                               | Skilled Nursing   | 54.2%                          |
| Other Assets   | 1,349,189                             | Operating Revenue   | 9,728,162   | 84.1%                               | Ancillary Service   | 43.3%                          |
| Total Assets   | 3,473,329                             | Operating Expense   | 8,835,719   | 90.8%                               | Current Ratio   | 1.1                            |
| Current Liabilities  | 1,954,396                             | Operating Margin  | 892,443   | 9.2%                                | Days to Collect   | 46.7                           |
| Long Term Liabilities                                      | 954,984                               | Other Income  | 24,023  | 0.2%                                | Avg Payment Days  | 25.6                           |
| Total Equity   | 563,949                               | Other Expense   | 0   | 0.0%                                | Depreciation Rate   | 0.0%                           |
| Total Liab. and Equity                                     | 3,473,329                             | Net Profit or Loss  | 915,734   | 9.4%                                | Return on Equity  | 162.4%                         |
| 455690 PARKS HE  | ALTH CENTER                           |   |   |                                     | Proprietary - Other   |                                |
| PARKS HEALTH CE  | NTER                                  | 12/31/2020  | 366 Days Settled  | t                                   |   |                                |
| ODESSA, TX 79765   |                                       |   |   |                                     | CR Beds 90 POS B  | eds 0                          |
| ECTOR  |                                       |   |   |                                     | Key Performana  | ce Ind.                        |
| WISCONSIN PHYSIC   | CIANS SERVICE                         |   |   |                                     | Occupancy Rate  | 65.5%                          |
| Balance S  | Sheet                                 | Income  | Statement   |                                     | Length of Stay  | 132.4                          |
|  |                                       |   |   |                                     |   | 102.                           |
| Current Assets   | 1,143,488                             | Total Charges   | 4,631,260   |                                     | Average Wages   |                                |
| Current Assets Fixed Assets                                |                                       | Total Charges Contract Allowance  |   | -8.0%                               | Average Wages Skilled Nursing                                   | 19.33                          |
|  |                                       | _   | 4,631,260   |                                     |   | 19.33<br>77.4%                 |
| Fixed Assets   | 10,586                                | Contract Allowance  | 4,631,260<br>-372,015   | 108.0%                              | Skilled Nursing   | 19.33<br>77.4%<br>22.6%        |
| Fixed Assets Other Assets                                  | 10,586<br>0<br>1,154,074              | Contract Allowance Operating Revenue                                    | 4,631,260<br>-372,015<br>5,003,275                            | 108.0%<br>171.9%                    | Skilled Nursing Ancillary Service                               | 19.33<br>77.4%<br>22.6%        |
| Fixed Assets Other Assets Total Assets                     | 10,586<br>0<br>1,154,074              | Contract Allowance Operating Revenue Operating Expense                  | 4,631,260<br>-372,015<br>5,003,275<br>8,601,766               | 108.0%<br>171.9%<br>-71.9%          | Skilled Nursing Ancillary Service Current Ratio                 | 19.33<br>77.4%<br>22.6%<br>0.2 |
| Fixed Assets Other Assets Total Assets Current Liabilities | 10,586<br>0<br>1,154,074<br>4,847,632 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,631,260<br>-372,015<br>5,003,275<br>8,601,766<br>-3,598,491 | 108.0%<br>171.9%<br>-71.9%<br>75.3% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 19.33<br>77.4%<br>22.6%<br>0.2 |

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675922 PARKVIEW                  | 675922 PARKVIEW MANOR NURSING AND REHABILITATION |                    |                  |        |                   |                    |
|----------------------------------|--|--------------------|------------------|--------|-------------------|--------------------|
| PARKVIEW MANOR<br>REHABILITATION | NURSING AND                                      | 12/31/2020         | 366 Days Settled | I      |                   |                    |
| WEIMAR, TX 78962                 |  |                    |                  |        | CR Beds 94 POS    | Beds 0             |
| COLORADO                         |  |                    |                  |        | Key Performan     | ace Ind.           |
| BLUE CROSS (TEXA                 | AS)  |                    |                  |        | Occupancy Rate    | 61.5%              |
| Balance S                        | heet   | Income             | Statement        |        | Length of Stay    | 229.9              |
| Current Assets                   | 773,236  | Total Charges      | 4,621,835        |        | Average Wages     | 18.72              |
| Fixed Assets                     | 85,334   | Contract Allowance | -563,441         | -12.2% | Skilled Nursing   | 79.4%              |
| Other Assets                     | 0  | Operating Revenue  | 5,185,276        | 112.2% | Ancillary Service | 20.6%              |
| Total Assets                     | 858,570  | Operating Expense  | 5,095,871        | 98.3%  | Current Ratio     | 0.9                |
| Current Liabilities              | 861,469  | Operating Margin   | 89,405           | 1.7%   | Days to Collect   | 30.6               |
| Long Term Liabilities            | 0  | Other Income       | 564,061          | 10.9%  | Avg Payment Days  | 61.1               |
| Total Equity                     | -2,899   | Other Expense      | 0                | 0.0%   | Depreciation Rate | 356.9%             |
| Total Liab. and Equity           | 858,570  | Net Profit or Loss | 653,466          | 12.6%  | Return on Equity  | -<br>22,541.1<br>% |

Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675458 PARKVIEW                      | / NURSING AND | REHABILITATION (   | CENTER           |        | Proprietary - Partnership | )       |
|--------------------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| PARKVIEW NURSIN<br>REHABILITATION CI |               | 12/31/2020         | 366 Days Settled | i      |                           |         |
| LOCKHART, TX 7864                    | 44            |                    |                  |        | CR Beds 118 POS B         | eds 0   |
| CALDWELL                             |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC                     | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 70.0%   |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay            | 207.1   |
| Current Assets                       | 1,376,017     | Total Charges      | 9,871,361        |        | Average Wages             | 20.85   |
| Fixed Assets                         | 437,773       | Contract Allowance | 3,125,579        | 31.7%  | Skilled Nursing           | 63.6%   |
| Other Assets                         | 315,794       | Operating Revenue  | 6,745,782        | 68.3%  | Ancillary Service         | 36.4%   |
| Total Assets                         | 2,129,584     | Operating Expense  | 7,173,112        | 106.3% | Current Ratio             | 1.3     |
| Current Liabilities                  | 1,021,477     | Operating Margin   | -427,330         | -6.3%  | Days to Collect           | 17.4    |
| Long Term Liabilities                | 88,169        | Other Income       | 760,984          | 11.3%  | Avg Payment Days          | 28.9    |
| Total Equity                         | 1,019,938     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 38.2%   |
| Total Liab. and Equity               | 2,129,584     | Net Profit or Loss | 326,531          | 4.8%   | Return on Equity          | 32.0%   |
| 675462 PARKVIEW                      | / NURSING AND | REHABILITATION (   | CENTER           |        | Proprietary - Corporatio  | n       |
| PARKVIEW NURSIN<br>REHABILITATION CI |               | 12/31/2020         | 366 Days Settled | i      |                           |         |
| BIG SPRING, TX 797                   | <b>7</b> 20   |                    |                  |        | CR Beds 119 POS B         | eds 0   |
| HOWARD                               |               |                    |                  |        | Key Performana            | ce Ind. |
| NATIONAL GOVERN                      | IMENT SERVICE | ES                 |                  |        | Occupancy Rate            | 67.6%   |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay            | 138.9   |
| Current Assets                       | 1,874,560     | Total Charges      | 7,618,253        |        | Average Wages             | 18.61   |
| Fixed Assets                         | 52,631        | Contract Allowance | 792,813          | 10.4%  | Skilled Nursing           | 82.6%   |
| Other Assets                         | 0             | Operating Revenue  | 6,825,440        | 89.6%  | Ancillary Service         | 17.4%   |
| Total Assets                         | 1,927,191     | Operating Expense  | 6,819,385        | 99.9%  | Current Ratio             | 5.1     |
| Current Liabilities                  | 365,003       | Operating Margin   | 6,055            | 0.1%   | Days to Collect           | 41.8    |
|                                      | 0             | Other Income       | 1,383            | 0.0%   | Avg Payment Days          | 19.1    |
| Long Term Liabilities                | · ·           |                    |                  |        |                           |         |
| Long Term Liabilities  Total Equity  | 1,562,188     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 188.8%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675777 PARKWAY   | PLACE  |  |  |   | Nonprofit - Other  |   |
|--|--|--|--|---|--|---|
| PARKWAY PLACE  |  | 12/31/2020   | 366 Days Settled   | I   |  |   |
| HOUSTON, TX 77077  | 7  |  |  |   | CR Beds 42 POS B   | eds 0   |
| HARRIS   |  |  |  |   | Key Performana   | ce Ind.   |
| BLUE CROSS (TEXA   | NS)  |  |  |   | Occupancy Rate   | 71.4%   |
| Balance S  | heet   | Income   | Statement  |   | Length of Stay   | 63.8  |
| Current Assets   | 10,074,243   | Total Charges  | 6,493,758  |   | Average Wages  | 17.97   |
| Fixed Assets   | 134,765,064  | Contract Allowance   | 1,692,591  | 26.1%                                     | Skilled Nursing  | 62.1%   |
| Other Assets   | 3,156,667  | Operating Revenue  | 4,801,167  | 73.9%                                     | Ancillary Service  | 37.9%   |
| Total Assets   | 147,995,974  | Operating Expense  | 15,217,875   | 317.0%                                    | Current Ratio  | 0.1   |
| Current Liabilities  | 159,406,845  | Operating Margin   | -10,416,708  | -217.0%                                   | Days to Collect  | 215.8   |
| Long Term Liabilities  | -467,154   | Other Income   | 12,772,254   | 266.0%                                    | Avg Payment Days   | 13.1  |
| Total Equity   | -10,943,717  | Other Expense  | 0  | 0.0%                                      | Depreciation Rate  | 1.8%  |
|  |  | _  |  |   |  |   |
| Total Liab. and Equity   | 147,995,974  | Net Profit or Loss   | 2,355,546  | 49.1%                                     | Return on Equity   | -21.5%  |
| · · ·  | · · ·  | Net Profit or Loss - E COMMUNITY   | 2,355,546  | 49.1%                                     | Return on Equity  Proprietary - Partnership  |   |
|  | D HEALTHCAR  | E COMMUNITY  | 2,355,546<br>2,355,546<br>366 Days Settled                   |   | . ,  |   |
| 675565 PARKWOO   | D HEALTHCAR  | E COMMUNITY  |  |   | . ,  | )   |
| 675565 PARKWOO PARKWOOD HEALTI   | D HEALTHCAR  | E COMMUNITY  |  |   | Proprietary - Partnership  | eds 0   |
| 675565 PARKWOO<br>PARKWOOD HEALTI<br>BEDFORD, TX 76022   | D HEALTHCAR  | E COMMUNITY  |  |   | Proprietary - Partnership  CR Beds 167 POS B   | eds 0   |
| 675565 PARKWOO<br>PARKWOOD HEALTI<br>BEDFORD, TX 76022<br>TARRANT  | HCARE COMMU  | E COMMUNITY  JNITY 12/31/2020 :  |  |   | Proprietary - Partnership  CR Beds 167 POS B  Key Performanae  | eds 0   |
| 675565 PARKWOO  PARKWOOD HEALTI  BEDFORD, TX 76022  TARRANT  NOVITAS (TEXAS)   | HCARE COMMU  | E COMMUNITY  JNITY 12/31/2020 :  | 366 Days Settled   |   | Proprietary - Partnership  CR Beds 167 POS B  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>62.7%                           |
| 675565 PARKWOO  PARKWOOD HEALTI  BEDFORD, TX 76022  TARRANT  NOVITAS (TEXAS)  Balance S  | heet 1,674,315   | E COMMUNITY  JNITY 12/31/2020 :  | 366 Days Settled   | I   | Proprietary - Partnership  CR Beds 167 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0 ce Ind. 62.7% 98.0                            |
| 675565 PARKWOO  PARKWOOD HEALTI  BEDFORD, TX 76022  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  | heet 1,674,315   | Income Total Charges Contract Allowance  | 366 Days Settled Statement 10,778,933                        | 13.0%                                     | Proprietary - Partnership  CR Beds 167 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 62.7% 98.0 24.19                      |
| 675565 PARKWOO  PARKWOOD HEALTI  BEDFORD, TX 76022  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | heet 1,674,315 230,292                                 | Income Total Charges Contract Allowance  | 366 Days Settled  Statement  10,778,933  1,406,063           | 13.0%<br>87.0%                            | Proprietary - Partnership  CR Beds 167 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 ce Ind. 62.7% 98.0 24.19 60.9%                |
| 675565 PARKWOO  PARKWOOD HEALTI  BEDFORD, TX 76022  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | heet  1,674,315 230,292 11,234                         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,778,933 1,406,063 9,372,870                     | 13.0%<br>87.0%<br>108.1%                  | Proprietary - Partnership  CR Beds 167 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 62.7% 98.0 24.19 60.9% 20.0%         |
| 675565 PARKWOO  PARKWOOD HEALTI  BEDFORD, TX 76022  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | heet  1,674,315  230,292  11,234  1,915,841            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,778,933 1,406,063 9,372,870 10,132,770          | 13.0%<br>87.0%<br>108.1%<br>-8.1%         | Proprietary - Partnership  CR Beds 167 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 62.7% 98.0 24.19 60.9% 20.0% 0.8     |
| 675565 PARKWOO  PARKWOOD HEALT!  BEDFORD, TX 76022  TARRANT  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | heet  1,674,315  230,292  11,234  1,915,841  2,085,627 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,778,933 1,406,063 9,372,870 10,132,770 -759,900 | 13.0%<br>87.0%<br>108.1%<br>-8.1%<br>8.1% | Proprietary - Partnership  CR Beds 167 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 ce Ind. 62.7% 98.0 24.19 60.9% 20.0% 0.8 42.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455673 PARKWOO         | D IN THE PINES | 3                  |                  |        | Proprietary - Corporatio | n       |
|------------------------|----------------|--------------------|------------------|--------|--------------------------|---------|
| PARKWOOD IN THE        | PINES          | 12/31/2020         | 366 Days Settled | d      |                          |         |
| LUFKIN, TX 75904       |                |                    |                  |        | CR Beds 140 POS B        | eds 0   |
| ANGELINA               |                |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (MAR'       | YLAND)         |                    |                  |        | Occupancy Rate           | 63.5%   |
| Balance S              | heet           | Income             | Statement        |        | Length of Stay           | 109.5   |
| Current Assets         | 2,502,123      | Total Charges      | 8,524,024        |        | Average Wages            | 16.05   |
| Fixed Assets           | 170,530        | Contract Allowance | -45,218          | -0.5%  | Skilled Nursing          | 81.8%   |
| Other Assets           | 0              | Operating Revenue  | 8,569,242        | 100.5% | Ancillary Service        | 18.2%   |
| Total Assets           | 2,672,653      | Operating Expense  | 8,114,367        | 94.7%  | Current Ratio            | 2.6     |
| Current Liabilities    | 969,267        | Operating Margin   | 454,875          | 5.3%   | Days to Collect          | 57.7    |
| Long Term Liabilities  | 0              | Other Income       | 2,318,383        | 27.1%  | Avg Payment Days         | 10.6    |
| Total Equity           | 1,703,386      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 364.6%  |
| Total Liab. and Equity | 2,672,653      | Net Profit or Loss | 2,731,441        | 31.9%  | Return on Equity         | 160.4%  |
| 675365 PASADENA        | A CARE CENTE   | R                  |                  |        | Proprietary - Corporatio | n       |
| PASADENA CARE C        | ENTER          | 3/31/2020          | 366 Days Settled |        |                          |         |
| PASADENA, TX 7750      | 04             |                    |                  |        | CR Beds 116 POS B        | eds 0   |
| HARRIS                 |                |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE  |                    |                  |        | Occupancy Rate           | 79.0%   |
| Balance S              | heet           | Income             | Statement        |        | Length of Stay           | 149.7   |
| Current Assets         | 1,062,589      | Total Charges      | 7,996,805        |        | Average Wages            | 22.14   |
| Fixed Assets           | 1,012,328      | Contract Allowance | 1,894,285        | 23.7%  | Skilled Nursing          | 88.1%   |
| Other Assets           | 9,080          | Operating Revenue  | 6,102,520        | 76.3%  | Ancillary Service        | 11.9%   |
| Total Assets           | 2,083,997      | Operating Expense  | 5,922,567        | 97.1%  | Current Ratio            | 1.1     |
| Current Liabilities    | 956,806        | Operating Margin   | 179,953          | 2.9%   | Days to Collect          | 60.8    |
| Long Term Liabilities  | 0              | Other Income       | 123,193          | 2.0%   | Avg Payment Days         | 60.4    |
| Total Equity           | 1,127,191      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 4.5%    |
| Total Liab. and Equity | 2,083,997      | Net Profit or Loss | 303,146          | 5.0%   | Return on Equity         | 26.9%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676379 PATHWAY            | S MEMORY CAI        | RE AT VILLA TOSCA          | NA               |        | Proprietary - Corporation | า      |
|---------------------------|---------------------|----------------------------|------------------|--------|---------------------------|--------|
| PATHWAYS MEMOF            | RY CARE AT VIL      | LA 12/31/2020              | 366 Days Settled |        |                           |        |
| HOUSTON, TX 7701          | 4                   |                            |                  |        | CR Beds 120 POS B         | eds 0  |
| HARRIS                    |                     |                            |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA          | AS)                 |                            |                  |        | Occupancy Rate            | 45.1%  |
| Balance S                 | Sheet               | Income                     | Statement        |        | Length of Stay            | 253.7  |
| Current Assets            | 408,990             | Total Charges              | 4,295,467        |        | Average Wages             | 21.63  |
| Fixed Assets              | 62,821              | Contract Allowance         | 509,839          | 11.9%  | Skilled Nursing           | 87.3%  |
| Other Assets              | 20,157              | Operating Revenue          | 3,785,628        | 88.1%  | Ancillary Service         | 12.7%  |
| Total Assets              | 491,968             | Operating Expense          | 6,345,267        | 167.6% | Current Ratio             | 0.2    |
| Current Liabilities       | 2,247,950           | Operating Margin           | -2,559,639       | -67.6% | Days to Collect           | 33.2   |
| Long Term Liabilities     | 59,324              | Other Income               | 1,094,931        | 28.9%  | Avg Payment Days          | 23.7   |
| Total Equity              | -1,815,306          | Other Expense              | 0                | 0.0%   | Depreciation Rate         | 976.5% |
| Total Liab. and Equity    | 491,968             | Net Profit or Loss         | (1,464,709)      | -38.7% | Return on Equity          | 80.7%  |
| 455969 PATRIOT H          | HEIGHTS HEALT       | TH CARE CENTER             |                  |        | Proprietary - Corporation | า      |
| PATRIOT HEIGHTS<br>CENTER | HEALTH CARE         | 12/31/2020                 | 366 Days Settled |        |                           |        |
| SAN ANTONIO, TX 7         | '8240               |                            |                  |        | CR Beds 59 POS B          | eds 0  |
| BEXAR                     |                     |                            |                  |        | Key Performana            | e Ind. |
| WISCONSIN PHYSIC          | CIANS SERVICE       |                            |                  |        | Occupancy Rate            | 60.3%  |
| Balance S                 | Sheet               | Income                     | Statement        |        | Length of Stay            | 51.9   |
| Current Assets            | 173,050             | Total Charges              | 5,604,324        |        | Average Wages             | 23.41  |
| Fixed Assets              | 0                   | Contract Allowance         | 665,353          | 11.9%  | Skilled Nursing           | 55.0%  |
| Other Assets              | 0                   | Operating Revenue          | 4,938,971        | 88.1%  | Ancillary Service         | 45.0%  |
| Total Assets              | 173,050             | Operating Expense          | 5,545,641        | 112.3% | Current Ratio             | 0.2    |
| Current Liabilities       | 832,053             | Operating Margin           | -606,670         | -12.3% | Days to Collect           | 59.3   |
|                           |                     |                            | 2,904            | 0.1%   | Avg Payment Days          | 41.8   |
| Long Term Liabilities     | -54,408             | Other Income               | 2,904            | 0,0    | mg r aymon bayo           | 41.0   |
|                           | -54,408<br>-604,595 | Other Income Other Expense | 2,904            |        | Depreciation Rate         | 0.0%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676468 PATRIOT F                    | REHABILITATIO | N AND WELLNESS C   | ENTER LLC        |        | Proprietary - Corporatio | n       |
|-------------------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| PATRIOT REHABILITUS WELLNESS CENTER |               | 8/31/2020 2        | 244 Days Settled |        |                          |         |
| EL PASO, TX 79934                   |               | 12/31/2020         | 122 Days Settled |        | CR Beds 124 POS B        | eds 0   |
| EL PASO                             |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)                     |               |                    |                  |        | Occupancy Rate           | 23.7%   |
| Balance S                           | Sheet         | Income             | Statement        |        | Length of Stay           | 199.0   |
| Current Assets                      | 1,545,555     | Total Charges      | 1,315,460        |        | Average Wages            | 18.31   |
| Fixed Assets                        | 56,873        | Contract Allowance | 38,794           | 2.9%   | Skilled Nursing          | 61.9%   |
| Other Assets                        | 33,333        | Operating Revenue  | 1,276,666        | 97.1%  | Ancillary Service        | 38.1%   |
| Total Assets                        | 1,635,761     | Operating Expense  | 1,705,750        | 133.6% | Current Ratio            | 0.0     |
| Current Liabilities                 | 1,914,437     | Operating Margin   | -429,084         | -33.6% | Days to Collect          | 374.5   |
| Long Term Liabilities               | 0             | Other Income       | 150,406          | 11.8%  | Avg Payment Days         | 45.2    |
| Total Equity                        | -278,676      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 824.4%  |
| Total Liab. and Equity              | 1,635,761     | Net Profit or Loss | (278,678)        | -21.8% | Return on Equity         | 100.0%  |
| 676468 PATRIOT F                    |               | N AND WELLNESS C   |                  |        | Proprietary - Corporatio | n       |
| WELLNESS CENTER                     |               | 0/31/2020 2        | 244 Days Settled |        |                          |         |
| EL PASO, TX 79934                   |               | 12/31/2020         | 122 Days Settled |        | CR Beds 124 POS B        | eds 0   |
| EL PASO                             |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)                     |               |                    |                  |        | Occupancy Rate           | 24.5%   |
| Balance S                           | Sheet         | Income             | Statement        |        | Length of Stay           | 45.7    |
| Current Assets                      | 1,305,981     | Total Charges      | 3,299,447        |        | Average Wages            | 18.3    |
| Fixed Assets                        | 84,905        | Contract Allowance | 430,477          | 13.0%  | Skilled Nursing          | 59.5%   |
| Other Assets                        | 0             | Operating Revenue  | 2,868,970        | 87.0%  | Ancillary Service        | 40.5%   |
| Total Assets                        | 1,390,886     | Operating Expense  | 3,514,040        | 122.5% | Current Ratio            | 0.6     |
| Current Liabilities                 | 2,092,374     | Operating Margin   | -645,070         | -22.5% | Days to Collect          | 74.2    |
| Long Term Liabilities               | 300,529       | Other Income       | 417,339          | 14.5%  | Avg Payment Days         | 64.     |
| Total Equity                        | -1,002,017    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 875.0%  |
|                                     | 1,390,886     | Net Profit or Loss | (007.704)        | 7.00/  | Б. Е.                    | 00.70   |
| Total Liab. and Equity              | 1.390.886     | Net Profit or Loss | (227,731)        | -/ 4%  | Return on Equity         | 22.7%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| V. VITO . =  | EE PLACE   |  |   |   | Proprietary - Corporatio   | n  |
|--|--|--|---|---|--|--|
| PEACH TREE PLACE   | E  | 9/30/2020 3  | 366 Days Settled  |   |  |  |
| WEATHERFORD, TX  | ( 76086  |  |   |   | CR Beds 59 POS B   | eds 0  |
| PARKER   |  |  |   |   | Key Performana   | ce Ind.  |
| BLUE CROSS (TEXA   | AS)  |  |   |   | Occupancy Rate   | 79.4%  |
| Balance S  | Sheet  | Income   | Statement   |   | Length of Stay   | 204.2  |
| Current Assets   | 700,071  | Total Charges  | 5,156,631   |   | Average Wages  | 25.01  |
| Fixed Assets   | 248,160  | Contract Allowance   | 1,852,582   | 35.9%   | Skilled Nursing  | 56.2%  |
| Other Assets   | 7,530  | Operating Revenue  | 3,304,049   | 64.1%   | Ancillary Service  | 12.0%  |
| Total Assets   | 955,761  | Operating Expense  | 3,946,219   | 119.4%  | Current Ratio  | 1.3  |
| Current Liabilities  | 538,238  | Operating Margin   | -642,170  | -19.4%  | Days to Collect  | 60.9   |
| Long Term Liabilities  | 112,472  | Other Income   | 876,758   | 26.5%   | Avg Payment Days   | 48.8   |
| Total Equity   | 305,051  | Other Expense  | 0   | 0.0%  | Depreciation Rate  | 83.9%  |
| Total Liab. and Equity   | 955,761  | Net Profit or Loss   | 234,588   | 7.1%  | Return on Equity   | 76.9%  |
| 675952 PEARL NO  | RDAN CARE C  | ENTER - NURSING  |   |   | Nonprofit - Church   |  |
|  |  |  |   |   | •  |  |
| PEARL NORDAN CA<br>NURSING   | RE CENTER -  | 12/31/2020   | 366 Days Settled  | j   | ·  |  |
|  | RE CENTER -  | 12/31/2020   | 366 Days Settled  | i   | CR Beds 30 POS B   | eds 0  |
| NURSING  | RE CENTER -  | 12/31/2020   | 366 Days Settled  | i   | ·  |  |
| NURSING<br>DALLAS, TX 75214  |  |  | 366 Days Settled  | ı   | CR Beds 30 POS B   |  |
| NURSING<br>DALLAS, TX 75214<br>DALLAS  | CIANS SERVICE  |  | 366 Days Settled  | i   | CR Beds 30 POS B   | ce Ind.  |
| NURSING DALLAS, TX 75214 DALLAS WISCONSIN PHYSIC   | CIANS SERVICE<br>Sheet                               |  | ·   | i   | CR Beds 30 POS B <b>Key Performana</b> Occupancy Rate  | <b>ce Ind.</b> 71.3%                                     |
| NURSING DALLAS, TX 75214 DALLAS WISCONSIN PHYSIC Balance S   | CIANS SERVICE<br>Sheet<br>5,600,317                  | Income   | Statement   |   | CR Beds 30 POS B  Key Performana  Occupancy Rate  Length of Stay   | 71.3%<br>64.7  |
| NURSING DALLAS, TX 75214 DALLAS WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>5,600,317                  | Income<br>Total Charges  | • <b>Statement</b><br>3,398,845   | 15.2%   | CR Beds 30 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 71.3%<br>64.7<br>41.35                                   |
| NURSING DALLAS, TX 75214 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>5,600,317<br>9,655,920     | Income Total Charges Contract Allowance  | Statement<br>3,398,845<br>517,062   | 15.2%<br>84.8%                                | CR Beds 30 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 71.3%<br>64.7<br>41.35<br>63.0%                          |
| NURSING DALLAS, TX 75214 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE  5,600,317  9,655,920  0  15,256,237   | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 3,398,845 517,062 2,881,783                                       | 15.2%<br>84.8%<br>331.5%                      | CR Beds 30 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 71.3%<br>64.7<br>41.35<br>63.0%<br>37.0%                 |
| NURSING DALLAS, TX 75214 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  5,600,317  9,655,920  0  15,256,237   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>3,398,845<br>517,062<br>2,881,783<br>9,552,875               | 15.2%<br>84.8%<br>331.5%<br>-231.5%           | CR Beds 30 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 71.3%<br>64.7<br>41.35<br>63.0%<br>37.0%<br>9.7          |
| NURSING DALLAS, TX 75214 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 5,600,317<br>9,655,920<br>0<br>15,256,237<br>575,732 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>3,398,845<br>517,062<br>2,881,783<br>9,552,875<br>-6,671,092 | 15.2%<br>84.8%<br>331.5%<br>-231.5%<br>217.0% | CR Beds 30 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 71.3%<br>64.7<br>41.35<br>63.0%<br>37.0%<br>9.7<br>355.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

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| 675270 PECAN MA  | ANOR NURSING  | AND REHABILITATION   | ON   |   | Proprietary - Corporation  | 1  |
|--|---|--|--|---|--|--|
| PECAN MANOR NUI<br>REHABILITATION  | RSING AND   | 12/31/2020   | 366 Days Settled   | t   |  |  |
| KENNEDALE, TX 76   | 060   |  |  |   | CR Beds 58 POS Be  | eds 0  |
| TARRANT  |   |  |  |   | Key Performanad  | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |   | Occupancy Rate   | 65.8%  |
| Balance S  | Sheet   | Income   | Statement  |   | Length of Stay   | 558.5  |
| Current Assets   | 2,950,798   | Total Charges  | 2,984,972  |   | Average Wages  | 16.74  |
| Fixed Assets   | 4,443,029   | Contract Allowance   | -503,019   | -16.9%                                    | Skilled Nursing  | 74.3%  |
| Other Assets   | 90  | Operating Revenue  | 3,487,991  | 116.9%                                    | Ancillary Service  | 25.7%  |
| Total Assets   | 7,393,917   | Operating Expense  | 2,883,368  | 82.7%                                     | Current Ratio  | 5.8  |
| Current Liabilities  | 511,616   | Operating Margin   | 604,623  | 17.3%                                     | Days to Collect  | 45.9   |
| Long Term Liabilities  | 4,589,107   | Other Income   | 350,859  | 10.1%                                     | Avg Payment Days   | 44.3   |
| Total Equity   | 2,293,194   | Other Expense  | 0  | 0.0%                                      | Depreciation Rate  | 11.3%  |
|  |   | _  |  |   |  |  |
| Total Liab. and Equity   | 7,393,917   | Net Profit or Loss   | 955,482  | 27.4%                                     | Return on Equity   | 41.7%  |
|  | EE REHAB AND  | HEALTHCARE CENT  | TER  | 27.4%                                     | Return on Equity  Government - City-Coun   |  |
|  | EE REHAB AND  | HEALTHCARE CENT  | ·  | 27.4%                                     |  |  |
| 675550 PECAN TR PECAN TREE REHA CENTER GAINESVILLE, TX 76  | EE REHAB AND  | HEALTHCARE CENT  | TER  | 27.4%                                     |  | ty   |
| 675550 PECAN TR PECAN TREE REHA CENTER   | EE REHAB AND  | HEALTHCARE CENT  | TER  | 27.4%                                     | Government - City-Coun   | eds 0  |
| 675550 PECAN TR PECAN TREE REHA CENTER GAINESVILLE, TX 76  | EE REHAB AND B AND HEALTH                             | HEALTHCARE CENT  | TER  | 27.4%                                     | Government - City-Coun  CR Beds 122 POS Be   | ty<br>eds 0  |
| 675550 PECAN TR PECAN TREE REHA CENTER GAINESVILLE, TX 76 COOKE  | EE REHAB AND B AND HEALTH 6240 AS)                    | D HEALTHCARE CENT<br>CARE 9/30/2020 30   | TER  | 27.4%                                     | Government - City-Coun  CR Beds 122 POS Be  Key Performanac  | eds 0  |
| 675550 PECAN TR  PECAN TREE REHA CENTER  GAINESVILLE, TX 76 COOKE  TRAILBLAZER (TEX  | EE REHAB AND BAND HEALTH 6240 AS) Sheet               | D HEALTHCARE CENT<br>CARE 9/30/2020 30   | TER 66 Days Settled  | 27.4%                                     | CR Beds 122 POS Be  Key Performanac  Occupancy Rate  | eds 0<br>e Ind.<br>67.7%   |
| 675550 PECAN TR PECAN TREE REHA CENTER GAINESVILLE, TX 76 COOKE TRAILBLAZER (TEX Balance S   | EE REHAB AND BAND HEALTH 6240 AS) Sheet               | D HEALTHCARE CENT CARE 9/30/2020 30  | TER 66 Days Settled Statement  | 27.4%                                     | Government - City-Coun  CR Beds 122 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ee Ind.<br>67.7%  |
| PECAN TREE REHACENTER GAINESVILLE, TX 76 COOKE TRAILBLAZER (TEX Balance S Current Assets   | EE REHAB AND BAND HEALTH 6240 AS) Sheet 1,743,701     | D HEALTHCARE CENT  CARE 9/30/2020 30  Income  Total Charges                                  | TER 66 Days Settled  Statement 7,037,471                                     | 0.0%                                      | Government - City-Coun  CR Beds 122 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>e Ind.<br>67.7%<br>134.3                                      |
| PECAN TREE REHACENTER GAINESVILLE, TX 76 COOKE TRAILBLAZER (TEX Balance S Current Assets   | EE REHAB AND BAND HEALTH CONTROL BAS) Cheet 1,743,701 | Income Total Charges Contract Allowance Operating Revenue                                    | TER 66 Days Settled  Statement 7,037,471 0                                   | 0.0%<br>100.0%                            | Government - City-Coun  CR Beds 122 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0<br>ee Ind.<br>67.7%<br>134.3<br>21.02<br>92.1%                   |
| PECAN TREE REHACENTER GAINESVILLE, TX 76 COOKE TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets                      | AS) Sheet  1,743,701  0 40,445                        | Income Total Charges Contract Allowance Operating Revenue                                    | TER  66 Days Settled  Statement  7,037,471  0  7,037,471                     | 0.0%<br>100.0%<br>100.2%                  | CR Beds 122 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service   | eds 0<br>ee Ind.<br>67.7%<br>134.3<br>21.02<br>92.1%<br>7.9%           |
| PECAN TREE REHACENTER GAINESVILLE, TX 76 COOKE TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets                                   | AS) Sheet  1,743,701  0  40,445  1,784,146            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | TER  66 Days Settled  Statement  7,037,471  0  7,037,471  7,048,533          | 0.0%<br>100.0%<br>100.2%<br>-0.2%         | Government - City-Coun  CR Beds 122 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0<br>ee Ind.<br>67.7%<br>134.3<br>21.02<br>92.1%<br>7.9%           |
| PECAN TREE REHALCENTER GAINESVILLE, TX 76 COOKE TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  1,743,701  0  40,445  1,784,146  1,550,277 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | TER  66 Days Settled  Statement  7,037,471  0  7,037,471  7,048,533  -11,062 | 0.0%<br>100.0%<br>100.2%<br>-0.2%<br>0.2% | Government - City-Coun  CR Beds 122 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>ee Ind.<br>67.7%<br>134.3<br>21.02<br>92.1%<br>7.9%<br>1.42.4 |

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| 676250 PECAN VA  | LLEY REHABIL                        | ITATION AND HEALT   | HCARE                                       |                                   | Proprietary - Corporation                                       | ı                             |
|--|-------------------------------------|---|---|-----------------------------------|---|-------------------------------|
| PECAN VALLEY REF<br>HEALTHCARE                             | HABILITATION A                      | ND 12/31/2020   | 427 Days Settled                            |                                   |   |                               |
| SAN ANTONIO, TX 7  | 8222                                |   |   |                                   | CR Beds 124 POS Be  | eds 0                         |
| BEXAR  |                                     |   |   |                                   | Key Performanac   | e Ind.                        |
| BLUE CROSS (TEXA   | <b>4S</b> )                         |   |   |                                   | Occupancy Rate  | 73.6%                         |
| Balance S  | heet                                | Income  | Statement                                   |                                   | Length of Stay  | 210.8                         |
| Current Assets   | 2,630,131                           | Total Charges   | 12,271,373                                  |                                   | Average Wages   | 21.88                         |
| Fixed Assets   | 0                                   | Contract Allowance  | 1,000,728                                   | 8.2%                              | Skilled Nursing   | 56.1%                         |
| Other Assets   | 0                                   | Operating Revenue   | 11,270,645                                  | 91.8%                             | Ancillary Service   | 43.9%                         |
| Total Assets   | 2,630,131                           | Operating Expense   | 9,936,588                                   | 88.2%                             | Current Ratio   | 2.6                           |
| Current Liabilities  | 1,021,539                           | Operating Margin  | 1,334,057                                   | 11.8%                             | Days to Collect   | 52.4                          |
| Long Term Liabilities                                      | 277,766                             | Other Income  | 968   | 0.0%                              | Avg Payment Days  | 28.0                          |
| Total Equity   | 1,330,826                           | Other Expense   | 0   | 0.0%                              | Depreciation Rate   | 0.0%                          |
| Total Liab. and Equity                                     | 2,630,131                           | Net Profit or Loss  | 1,335,025                                   | 11.8%                             | Return on Equity  | 100.3%                        |
| 675034 PENNSYLV  | /ANIA NURSING                       | AND REHABILITATI  | ON CENTER                                   |                                   | Proprietary - Corporation                                       | ı                             |
| PENNSYLVANIA NU<br>REHABILITATION CI                       |                                     | 12/31/2020  | 366 Days Settled                            |                                   |   |                               |
| FORT WORTH, TX 7   | 6104                                |   |   |                                   | CR Beds 123 POS Be  | eds 0                         |
| TARRANT  |                                     |   |   |                                   | Key Performanad   | e Ind.                        |
| WISCONSIN PHYSIC   | CIANS SERVICE                       |   |   |                                   | Occupancy Rate  | 49.7%                         |
| Balance S  | heet                                | Income  | Statement                                   |                                   | Length of Stay  | 162.1                         |
| Current Assets   |                                     | Total Charges   |   |                                   | Average Wages   |                               |
|  | 1,079,513                           | Total Charges   | 4,936,151                                   |                                   | Average wages   | 17.42                         |
| Fixed Assets   | 1,079,513<br>45,752                 | Contract Allowance  | 4,936,151<br>3,622                          | 0.1%                              | Skilled Nursing   | 17.42<br>83.2%                |
|  |                                     | G   |   |                                   |   |                               |
| Fixed Assets   | 45,752                              | Contract Allowance  | 3,622                                       | 99.9%                             | Skilled Nursing   | 83.2%                         |
| Fixed Assets Other Assets                                  | 45,752                              | Contract Allowance Operating Revenue                                    | 3,622<br>4,932,529                          | 99.9%<br>109.6%                   | Skilled Nursing Ancillary Service                               | 83.2%<br>16.8%                |
| Fixed Assets Other Assets Total Assets                     | 45,752<br>0<br>1,125,265            | Contract Allowance Operating Revenue Operating Expense                  | 3,622<br>4,932,529<br>5,406,113             | 99.9%<br>109.6%<br>-9.6%          | Skilled Nursing Ancillary Service Current Ratio                 | 83.2%<br>16.8%<br>3.4         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 45,752<br>0<br>1,125,265<br>314,682 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,622<br>4,932,529<br>5,406,113<br>-473,584 | 99.9%<br>109.6%<br>-9.6%<br>40.6% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 83.2%<br>16.8%<br>3.4<br>46.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676175 PERMIAN RESIDENTIAL CARE CENTER Government - County |               |                    |                  |        |                     |        |
|--|---------------|--------------------|------------------|--------|---------------------|--------|
| PERMIAN RESIDEN  | TIAL CARE CEN | TER 9/30/2020 :    | 366 Days Settled |        |                     |        |
| ANDREWS, TX 7971   | 4             |                    |                  |        | CR Beds 90 POS B    | eds 0  |
| ANDREWS  |               |                    |                  |        | Key Performanad     | e Ind. |
| BLUE CROSS (TEXA   | AS)           |                    |                  |        | Occupancy Rate      | 68.6%  |
| Balance S  | Sheet         | Income             | Statement        |        | Length of Stay      | 253.9  |
| Current Assets   | -165,152      | Total Charges      | 3,917,472        |        | Average Wages       | 21.37  |
| Fixed Assets   | 757,137       | Contract Allowance | 52,934           | 1.4%   | Skilled Nursing     | 90.6%  |
| Other Assets   | 13,621        | Operating Revenue  | 3,864,538        | 98.6%  | Ancillary Service   | 9.4%   |
| Total Assets   | 605,606       | Operating Expense  | 5,043,386        | 130.5% | Current Ratio       |        |
| Current Liabilities  | 0             | Operating Margin   | -1,178,848       | -30.5% | Days to Collect     | 11.0   |
| Long Term Liabilities                                      | 875,000       | Other Income       | 909,454          | 23.5%  | Avg Payment Days    | 0.0    |
| Total Equity   | -269,394      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity                                     | 605,606       | Net Profit or Loss | (269,394)        | -7.0%  | Return on Equity    | 100.0% |
| 675913 PFLUGER   | VILLE CARE CE | NTER               |                  |        | Government - County |        |
| PFLUGERVILLE CAR   | RE CENTER     | 9/30/2020          | 366 Days Settled |        |                     |        |
| PFLUGERVILLE, TX   | 78660         |                    |                  |        | CR Beds 111 POS B   | eds 0  |
| TRAVIS   |               |                    |                  |        | Key Performanad     | e Ind. |
| NOVITAS (TEXAS)  |               |                    |                  |        | Occupancy Rate      | 78.7%  |
| Balance S  | Sheet         | Income             | Statement        |        | Length of Stay      | 153.8  |
| Current Assets   | 1,105,226     | Total Charges      | 6,929,085        |        | Average Wages       | 20.33  |
| Fixed Assets   | 580,625       | Contract Allowance | 919,836          | 13.3%  | Skilled Nursing     | 89.4%  |
| Other Assets   | 0             | Operating Revenue  | 6,009,249        | 86.7%  | Ancillary Service   | 10.6%  |
| Total Assets   | 1,685,851     | Operating Expense  | 5,678,477        | 94.5%  | Current Ratio       | 4.8    |
| Current Liabilities  | 231,913       | Operating Margin   | 330,772          | 5.5%   | Days to Collect     | 72.4   |
| Long Term Liabilities                                      | 0             | Other Income       | 1,110,110        | 18.5%  | Avg Payment Days    | 102.7  |
| Total Equity   | 1,453,938     | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 70.9%  |
| Total Liab. and Equity                                     | 1,685,851     | Net Profit or Loss | 1,440,882        | 24.0%  | Return on Equity    | 99.1%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676245 PFLUGER\                       | /ILLE NURSING        | AND REHABILITATI                   | ON CENTER        |               | Government - City-Cour   | nty          |
|---------------------------------------|----------------------|------------------------------------|------------------|---------------|--------------------------|--------------|
| PFLUGERVILLE NUI<br>REHABILITATION CI |                      | 9/30/2020 3                        | 366 Days Settled |               |                          |              |
| PFLUGERVILLE, TX                      | 78660                |                                    |                  |               | CR Beds 120 POS B        | eds 0        |
| TRAVIS                                |                      |                                    |                  |               | Key Performana           | ce Ind.      |
| BLUE CROSS (TEXA                      | AS)                  |                                    |                  |               | Occupancy Rate           | 87.0%        |
| Balance S                             | Sheet                | Income                             | Statement        |               | Length of Stay           | 153.4        |
| Current Assets                        | 878,641              | Total Charges                      | 7,778,332        |               | Average Wages            | 21.37        |
| Fixed Assets                          | 185,683              | Contract Allowance                 | 0                | 0.0%          | Skilled Nursing          | 78.3%        |
| Other Assets                          | 4,362,106            | Operating Revenue                  | 7,778,332        | 100.0%        | Ancillary Service        | 21.7%        |
| Total Assets                          | 5,426,430            | Operating Expense                  | 8,843,597        | 113.7%        | Current Ratio            | 0.7          |
| Current Liabilities                   | 1,309,284            | Operating Margin                   | -1,065,265       | -13.7%        | Days to Collect          | 40.5         |
| Long Term Liabilities                 | 0                    | Other Income                       | 1,462,724        | 18.8%         | Avg Payment Days         | 11.6         |
| Total Equity                          | 4,117,146            | Other Expense                      | 0                | 0.0%          | Depreciation Rate        | 272.6%       |
| Total Liab. and Equity                | 5,426,430            | Net Profit or Loss                 | 397,459          | 5.1%          | Return on Equity         | 9.7%         |
| 675902 PILOT POI                      | NT CARE CENT         | ER                                 |                  |               | Proprietary - Corporatio | n            |
| PILOT POINT CARE                      | CENTER               | 12/31/2020                         | 275 Days Settled | d             |                          |              |
| PILOT POINT, TX 76                    | 258                  | 3/31/2020 9                        | 1 Days Settled   |               | CR Beds 63 POS B         | eds 0        |
| DENTON                                |                      |                                    |                  |               | Key Performana           | ce Ind.      |
| NOVITAS (TEXAS)                       |                      |                                    |                  |               | Occupancy Rate           | 83.8%        |
| Balance S                             | Sheet                | Income                             | Statement        |               | Length of Stay           | 216.6        |
| Current Assets                        | 2,330,641            | Total Charges                      | 4,952,456        |               | Average Wages            | 23.36        |
| Fixed Assets                          | 45,311               | Contract Allowance                 | 1,894            | 0.0%          | Skilled Nursing          | 89.0%        |
| Other Assets                          | 26,449               | Operating Revenue                  | 4,950,562        | 100.0%        | Ancillary Service        | 11.0%        |
| 011017100010                          |                      |                                    |                  | 04 40/        | Current Detic            |              |
| Total Assets                          | 2,402,401            | Operating Expense                  | 4,028,117        | 81.4%         | Current Ratio            | 2.5          |
|                                       | 2,402,401<br>949,858 | Operating Expense Operating Margin | 922,445          |               | Days to Collect          | 2.5<br>104.0 |
| Total Assets                          |                      |                                    |                  | 18.6%         |                          |              |
| Total Assets Current Liabilities      | 949,858              | Operating Margin                   | 922,445          | 18.6%<br>0.0% | Days to Collect          | 104.0        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675902 PILOT POI       | NT CARE CENT  | ER                        |                  |        | Proprietary - Corporatio | n       |
|------------------------|---------------|---------------------------|------------------|--------|--------------------------|---------|
| PILOT POINT CARE       | CENTER        | 12/31/2020                | 275 Days Settled | d      |                          |         |
| PILOT POINT, TX 76:    | 258           | 3/31/2020 91 Days Settled |                  |        | CR Beds 63 POS B         | eds 0   |
| DENTON                 |               |                           |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |               |                           |                  |        | Occupancy Rate           | 89.0%   |
| Balance S              | heet          | Income                    | Statement        |        | Length of Stay           | 283.4   |
| Current Assets         | 1,740,516     | Total Charges             | 706,042          |        | Average Wages            | 23.36   |
| Fixed Assets           | 7,703         | Contract Allowance        | 48,091           | 6.8%   | Skilled Nursing          | 69.5%   |
| Other Assets           | 6,700         | Operating Revenue         | 657,951          | 93.2%  | Ancillary Service        | 30.5%   |
| Total Assets           | 1,754,919     | Operating Expense         | 1,170,421        | 177.9% | Current Ratio            | 23.1    |
| Current Liabilities    | 75,416        | Operating Margin          | -512,470         | -77.9% | Days to Collect          | 1,376.8 |
| Long Term Liabilities  | 0             | Other Income              | 0                | 0.0%   | Avg Payment Days         | 23.5    |
| Total Equity           | 1,679,503     | Other Expense             | 0                | 0.0%   | Depreciation Rate        | 14.4%   |
| Total Liab. and Equity | 1,754,919     | Net Profit or Loss        | (512,470)        | -77.9% | Return on Equity         | -30.5%  |
| 675391 PINE ARBO       | DR .          |                           |                  |        | Proprietary - Corporatio | n       |
| PINE ARBOR             |               | 12/31/2020                | 366 Days Settled | d      |                          |         |
| SILSBEE, TX 77656      |               |                           |                  |        | CR Beds 90 POS B         | eds 0   |
| HARDIN                 |               |                           |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                           |                  |        | Occupancy Rate           | 77.3%   |
| Balance S              | heet          | Income                    | Statement        |        | Length of Stay           | 115.2   |
| Current Assets         | 975,616       | Total Charges             | 11,408,720       |        | Average Wages            | 16.16   |
| Fixed Assets           | 118,956       | Contract Allowance        | 5,651,951        | 49.5%  | Skilled Nursing          | 66.8%   |
| Other Assets           | 0             | Operating Revenue         | 5,756,769        | 50.5%  | Ancillary Service        | 15.4%   |
| Total Assets           | 1,094,572     | Operating Expense         | 6,834,529        | 118.7% | Current Ratio            | 1.1     |
| Current Liabilities    | 905,109       | Operating Margin          | -1,077,760       | -18.7% | Days to Collect          | 49.1    |
| Long Term Liabilities  | 23,622        | Other Income              | 1,393,933        | 24.2%  | Avg Payment Days         | 48.2    |
| Total Equity           | 165,839       | Other Expense             | 0                | 0.0%   | Depreciation Rate        | 665.0%  |
| Total Liab. and Equity | 1,094,570     | Net Profit or Loss        | 316,173          | 5.5%   | Return on Equity         | 190.7%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675230 PINE GRO                   | /E NURSING CE | ENTER                         |                  |        | Nonprofit - Church                |                |
|-----------------------------------|---------------|-------------------------------|------------------|--------|-----------------------------------|----------------|
| PINE GROVE NURS                   | ING CENTER    | 9/30/2020                     | 366 Days Settled |        |                                   |                |
| CENTER, TX 75935                  |               |                               |                  |        | CR Beds 120 POS B                 | eds 0          |
| SHELBY                            |               |                               |                  |        | Key Performana                    | ce Ind.        |
| NORIDIAN ADMIN S                  | ERVICES       |                               |                  |        | Occupancy Rate                    | 56.4%          |
| Balance S                         | heet          | Income                        | Statement        |        | Length of Stay                    | 143.3          |
| Current Assets                    | 959,646       | Total Charges                 | 7,008,722        |        | Average Wages                     | 17.55          |
| Fixed Assets                      | 0             | Contract Allowance            | 1,366,930        | 19.5%  | Skilled Nursing                   | 74.2%          |
| Other Assets                      | 0             | Operating Revenue             | 5,641,792        | 80.5%  | Ancillary Service                 | 25.8%          |
| Total Assets                      | 959,646       | Operating Expense             | 5,805,106        | 102.9% | Current Ratio                     | 0.7            |
| Current Liabilities               | 1,286,148     | Operating Margin              | -163,314         | -2.9%  | Days to Collect                   | 57.3           |
| Long Term Liabilities             | 27,663        | Other Income                  | 1,418,137        | 25.1%  | Avg Payment Days                  | 61.9           |
| Total Equity                      | -354,165      | Other Expense                 | 0                | 0.0%   | Depreciation Rate                 | 0.0%           |
| Total Liab. and Equity            | 959,646       | Net Profit or Loss            | 1,254,822        | 22.2%  | Return on Equity                  | -354.3%        |
| 676000 PINE RIDG                  | E HEALTH CAR  | E LLP                         |                  |        | Proprietary - Partnershi          | )              |
| PINE RIDGE HEALTI                 | H CARE LLP    | 8/31/2020                     | 366 Days Settled |        |                                   |                |
| LIVINGSTON, TX 773                | 351           |                               |                  |        | CR Beds 118 POS B                 | eds 0          |
| POLK                              |               |                               |                  |        | Key Performana                    | ce Ind.        |
| WISCONSIN PHYSIC                  | CIANS SERVICE |                               |                  |        | Occupancy Rate                    | 60.3%          |
| Balance S                         | heet          | Income                        | Statement        |        | Length of Stay                    | 351.7          |
| Current Assets                    | 184,200       | Total Charges                 | 6,573,600        |        | Average Wages                     | 12.16          |
| Fixed Assets                      | 1,125,987     | Contract Allowance            | 1,306,403        | 19.9%  | Skilled Nursing                   | 41.3%          |
| Other Assets                      | 0             | Operating Revenue             | 5,267,197        | 80.1%  | Ancillary Service                 | 0.0%           |
|                                   | 1,310,187     | Operating Expense             | 5,662,002        | 107.5% | Current Ratio                     | (0.5)          |
| Total Assets                      | 1,010,101     |                               |                  |        |                                   |                |
| Total Assets  Current Liabilities | -345,653      | Operating Margin              | -394,805         | -7.5%  | Days to Collect                   | 19.6           |
|                                   |               | Operating Margin Other Income | -394,805<br>0    |        | Days to Collect  Avg Payment Days | 19.6<br>(13.5) |
| Current Liabilities               | -345,653      |                               |                  | 0.0%   | •                                 |                |

**All Providers** 

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| 675177 PINE TREE   | LODGE NURSI   | NG CENTER  |  |  | Proprietary - Corporation   | n  |
|--|---|--|--|--|---|--|
| PINE TREE LODGE  | NURSING CENT  | ER 12/31/2020  | 366 Days Settled                                   | t  |   |  |
| LONGVIEW, TX 7560  | 04  |  |  |  | CR Beds 92 POS B  | eds 0  |
| GREGG  |   |  |  |  | Key Performana  | ce Ind.  |
| BLUE CROSS (TEXA   | AS)   |  |  |  | Occupancy Rate  | 78.0%  |
| Balance S  | Sheet   | Income   | Statement  |  | Length of Stay  | 121.0  |
| Current Assets   | -422,022  | Total Charges  | 7,561,577  |  | Average Wages   | 17.57  |
| Fixed Assets   | 585,412   | Contract Allowance   | 1,326,575  | 17.5%                                      | Skilled Nursing   | 71.7%  |
| Other Assets   | 220,526   | Operating Revenue  | 6,235,002  | 82.5%                                      | Ancillary Service   | 28.3%  |
| Total Assets   | 383,916   | Operating Expense  | 5,707,339  | 91.5%                                      | Current Ratio   | 0.6  |
| Current Liabilities  | -662,563  | Operating Margin   | 527,663  | 8.5%                                       | Days to Collect   | 53.2   |
| Long Term Liabilities  | 57,577  | Other Income   | 697,588  | 11.2%                                      | Avg Payment Days  | 221.6  |
| Total Equity   | 1,656,347   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 26.0%  |
| Total Liab. and Equity   | 1,051,361   | Net Profit or Loss   | 1,225,251  | 19.7%                                      | Return on Equity  | 74.0%  |
|  |   | 14011 10111 01 2000  | 1,225,251  | , .  | retain on Equity  |  |
|  |   | EHABILITATION CEN  |  |  | Proprietary - Other   |  |
|  | T NURSING & R   | EHABILITATION CEN  |  |  |   |  |
| 675289 PINECRES  | T NURSING & R   | EHABILITATION CEN  | NTER   |  |   |  |
| 675289 PINECRES  PINECREST NURSIN CENTER   | T NURSING & R   | EHABILITATION CEN  | NTER   |  | Proprietary - Other   | eds 0  |
| PINECREST NURSINGENTER TYLER, TX 75701   | T NURSING & R   | EHABILITATION CEN  | NTER   |  | Proprietary - Other  CR Beds 120 POS B  | eds 0  |
| PINECREST NURSINGENTER TYLER, TX 75701 SMITH   | T NURSING & R   | EHABILITATION CENTER TO THE PROPERTY OF THE PR | NTER   |  | Proprietary - Other  CR Beds 120 POS B  Key Performanae   | eds 0<br>ce Ind.                                       |
| PINECREST NURSINGENTER  TYLER, TX 75701  SMITH  BLUE CROSS (TEXA   | T NURSING & R   | EHABILITATION CENTER TO THE PROPERTY OF THE PR | NTER  366 Days Settled                             |  | Proprietary - Other  CR Beds 120 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>50.7%                       |
| PINECREST NURSINGENTER  TYLER, TX 75701  SMITH  BLUE CROSS (TEXABLE)  Balance S  | T NURSING & R   | EHABILITATION CENTATION 12/31/2020   | NTER  366 Days Settled                             | d  | Proprietary - Other  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay   | eds 0<br><b>ce Ind.</b><br>50.7%<br>172.4              |
| PINECREST NURSINGENTER  TYLER, TX 75701  SMITH  BLUE CROSS (TEXABLE)  Balance S  Current Assets  | T NURSING & R NG & REHABILIT AS) Sheet 1,171,789                            | EHABILITATION CENTATION 12/31/2020  Income  Total Charges  | NTER  366 Days Settled  Statement  4,762,242       | 0.0%                                       | Proprietary - Other  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 <b>ce Ind.</b> 50.7%  172.4  18.15               |
| PINECREST NURSINGENTER  TYLER, TX 75701  SMITH  BLUE CROSS (TEXABLANCE STATES)  Current Assets  Fixed Assets   | T NURSING & R NG & REHABILIT AS) Sheet 1,171,789 90,213                     | Income Total Charges Contract Allowance  | Statement 4,762,242                                | 0.0%<br>100.0%                             | Proprietary - Other  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind. 50.7% 172.4 18.15 84.0%                 |
| PINECREST NURSINGENTER  TYLER, TX 75701  SMITH  BLUE CROSS (TEXABILITY OF THE PROPER OF THE PROPER OF THE PROPER OF THE PROPERT OF THE PROPER | T NURSING & R NG & REHABILIT AS) Sheet 1,171,789 90,213 0                   | Income Total Charges Contract Allowance Operating Revenue  | Statement 4,762,242 0 4,762,242                    | 0.0%<br>100.0%<br>104.5%                   | Proprietary - Other  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0 <b>ce Ind.</b> 50.7%  172.4  18.15  84.0%  16.0% |
| PINECREST NURSINGENTER TYLER, TX 75701 SMITH BLUE CROSS (TEXABILITY OF TEXABILITY OF T | T NURSING & R NG & REHABILIT AS) Sheet 1,171,789 90,213 0 1,262,002         | Income Total Charges Contract Allowance Operating Revenue Operating Expense  | Statement 4,762,242 0 4,762,242 4,978,871          | 0.0%<br>100.0%<br>104.5%<br>-4.5%          | Proprietary - Other  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0 50.7% 172.4 18.15 84.0% 16.0% 2.7                |
| PINECREST NURSINGENTER TYLER, TX 75701 SMITH BLUE CROSS (TEXABILITY OF TEXABILITY OF T | T NURSING & R NG & REHABILIT AS) Sheet 1,171,789 90,213 0 1,262,002 432,021 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin   | Statement 4,762,242 0 4,762,242 4,978,871 -216,629 | 0.0%<br>100.0%<br>104.5%<br>-4.5%<br>33.0% | Proprietary - Other  CR Beds 120 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 50.7% 172.4 18.15 84.0% 16.0% 2.7 32.8           |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676124 PINECRES                       | T RETIREMENT  | COMMUNITY          |                  |         | Nonprofit - Church        |        |
|---------------------------------------|---------------|--------------------|------------------|---------|---------------------------|--------|
| PINECREST RETIRE                      | EMENT COMMU   | NITY 12/31/2020    | 366 Days Settled | i       |                           |        |
| LUFKIN, TX 75904                      |               |                    |                  |         | CR Beds 51 POS B          | eds 0  |
| ANGELINA                              |               |                    |                  |         | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA                      | AS)           |                    |                  |         | Occupancy Rate            | 75.5%  |
| Balance S                             | Sheet         | Income             | Statement        |         | Length of Stay            | 65.8   |
| Current Assets                        | 5,940,728     | Total Charges      | 6,304,175        |         | Average Wages             | 15.84  |
| Fixed Assets                          | 19,037,772    | Contract Allowance | 1,623,145        | 25.7%   | Skilled Nursing           | 49.3%  |
| Other Assets                          | 9,412,243     | Operating Revenue  | 4,681,030        | 74.3%   | Ancillary Service         | 50.7%  |
| Total Assets                          | 34,390,743    | Operating Expense  | 13,070,799       | 279.2%  | Current Ratio             | 0.3    |
| Current Liabilities                   | 18,460,696    | Operating Margin   | -8,389,769       | -179.2% | Days to Collect           | 35.0   |
| Long Term Liabilities                 | 1,916,602     | Other Income       | 8,459,330        | 180.7%  | Avg Payment Days          | 20.2   |
| Total Equity                          | 14,013,445    | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 4.5%   |
| Total Liab. and Equity                | 34,390,743    | Net Profit or Loss | 69,561           | 1.5%    | Return on Equity          | 0.5%   |
| 455504 PINEHURS                       | T NURSING AN  | D REHABILITATION   | LP               |         | Proprietary - Corporation | າ      |
| PINEHURST NURSIN<br>REHABILITATION LF |               | 7/31/2020 2        | 213 Days Settled |         |                           |        |
| ORANGE, TX 77630                      |               | 12/31/2020         | 153 Days Settled |         | CR Beds 111 POS B         | eds 0  |
| ORANGE                                |               |                    |                  |         | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC                      | CIANS SERVICE |                    |                  |         | Occupancy Rate            | 9.6%   |
| Balance S                             | Sheet         | Income             | Statement        |         | Length of Stay            | 58.1   |
| Current Assets                        | 3,063,298     | Total Charges      | 404,451          |         | Average Wages             | 17.00  |
| Fixed Assets                          | 51,632        | Contract Allowance | 120,456          | 29.8%   | Skilled Nursing           | 93.4%  |
| Other Assets                          | 0             | Operating Revenue  | 283,995          | 70.2%   | Ancillary Service         | 6.6%   |
| Total Assets                          | 3,114,930     | Operating Expense  | 817,849          | 288.0%  | Current Ratio             | 0.9    |
| Current Liabilities                   | 3,376,970     | Operating Margin   | -533,854         | -188.0% | Days to Collect           | 206.5  |
| Long Term Liabilities                 | 240,915       | Other Income       | 30,900           | 10.9%   | Avg Payment Days          | 32.0   |
| Total Equity                          | -502,955      | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 258.3% |
| Total Liab. and Equity                | 3,114,930     | Net Profit or Loss | (502,954)        | -177.1% | Return on Equity          | 100.0% |
|                                       |               |                    |                  |         |                           |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455504 PINEHURS                       | T NURSING AN  | D REHABILITATION   | LP               |        | Proprietary - Corporation | ำ       |
|---------------------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| PINEHURST NURSII<br>REHABILITATION LE |               | 7/31/2020 2        | 213 Days Settled |        |                           |         |
| ORANGE, TX 77630                      |               | 12/31/2020         | 153 Days Settled |        | CR Beds 111 POS Be        | eds 0   |
| ORANGE                                |               |                    |                  |        | Key Performanad           | e Ind.  |
| WISCONSIN PHYSIC                      | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 56.4%   |
| Balance S                             | Sheet         | Income             | Statement        |        | Length of Stay            | 698.4   |
| Current Assets                        | 196,568       | Total Charges      | 1,786,058        |        | Average Wages             | 17.00   |
| Fixed Assets                          | 242,369       | Contract Allowance | -18,241          | -1.0%  | Skilled Nursing           | 116.9%  |
| Other Assets                          | -1,567,164    | Operating Revenue  | 1,804,299        | 101.0% | Ancillary Service         | -16.9%  |
| Total Assets                          | -1,128,227    | Operating Expense  | 2,496,067        | 138.3% | Current Ratio             | (0.2)   |
| Current Liabilities                   | -977,252      | Operating Margin   | -691,768         | -38.3% | Days to Collect           | 115.4   |
| Long Term Liabilities                 | 0             | Other Income       | -436,808         | -24.2% | Avg Payment Days          | (102.4) |
| Total Equity                          | 2,105,479     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 32.5%   |
| Total Liab. and Equity                | 1,128,227     | Net Profit or Loss | (347,832)        | -19.3% | Return on Equity          | -16.5%  |
| 675037 PITTSBUR                       | G NURSING CE  | NTER               |                  |        | Proprietary - Corporation | 1       |
| PITTSBURG NURSIN                      | NG CENTER     | 12/31/2020         | 366 Days Settled | I      |                           |         |
| PITTSBURG, TX 756                     | 686           |                    |                  |        | CR Beds 102 POS Be        | eds 0   |
| CAMP                                  |               |                    |                  |        | Key Performanac           | e Ind.  |
| BLUE CROSS (TEXA                      | AS)           |                    |                  |        | Occupancy Rate            | 47.2%   |
| Balance S                             | Sheet         | Income             | Statement        |        | Length of Stay            | 391.2   |
| Current Assets                        | 1,680,169     | Total Charges      | 3,328,785        |        | Average Wages             | 17.47   |
| Fixed Assets                          | 96,972        | Contract Allowance | -1,034,790       | -31.1% | Skilled Nursing           | 63.6%   |
| Other Assets                          | 12,965        | Operating Revenue  | 4,363,575        | 131.1% | Ancillary Service         | 36.4%   |
| Total Assets                          | 1,790,106     | Operating Expense  | 3,750,242        | 85.9%  | Current Ratio             | 7.3     |
| Current Liabilities                   | 231,032       | Operating Margin   | 613,333          | 14.1%  | Days to Collect           | 84.6    |
| Long Term Liabilities                 | 754,091       | Other Income       | 321,310          | 7.4%   | Avg Payment Days          | 22.5    |
| Total Equity                          | 804,983       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 319.9%  |
|                                       |               |                    |                  |        |                           |         |
| Total Liab. and Equity                | 1,790,106     | Net Profit or Loss | 934,643          | 21.4%  | Return on Equity          | 116.1%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455551 PLAINVIEV                              | V HEALTHCARE           | CENTER                              |                        |                       | Nonprofit - Church              |              |
|---|------------------------|-------------------------------------|------------------------|-----------------------|---------------------------------|--------------|
| PLAINVIEW HEALTH                              | ICARE CENTER           | 12/31/2020                          | 366 Days Settled       |                       |                                 |              |
| PLAINVIEW, TX 7907                            | 72                     |                                     |                        |                       | CR Beds 93 POS B                | eds 0        |
| HALE  |                        |                                     |                        |                       | Key Performana                  | ce Ind.      |
| HIGHMARK MEDICA                               | RE SERVICES            |                                     |                        |                       | Occupancy Rate                  | 52.5%        |
| Balance S                                     | heet                   | Income                              | Statement              |                       | Length of Stay                  | 220.6        |
| Current Assets                                | 1,590,382              | Total Charges                       | 4,906,301              |                       | Average Wages                   | 20.13        |
| Fixed Assets                                  | 5,817                  | Contract Allowance                  | 431,923                | 8.8%                  | Skilled Nursing                 | 89.8%        |
| Other Assets                                  | 12,806                 | Operating Revenue                   | 4,474,378              | 91.2%                 | Ancillary Service               | 10.2%        |
| Total Assets                                  | 1,609,005              | Operating Expense                   | 4,009,061              | 89.6%                 | Current Ratio                   | 2.6          |
| Current Liabilities                           | 604,608                | Operating Margin                    | 465,317                | 10.4%                 | Days to Collect                 | 81.2         |
| Long Term Liabilities                         | 0                      | Other Income                        | 394,037                | 8.8%                  | Avg Payment Days                | 40.7         |
| Total Equity                                  | 1,004,397              | Other Expense                       | 0                      | 0.0%                  | Depreciation Rate               | 7,151.1%     |
| Total Liab. and Equity                        | 1,609,005              | Net Profit or Loss                  | 859,354                | 19.2%                 | Return on Equity                | 85.6%        |
| 675889 PLEASANT                               | MANOR HEAL             | THCARE REHABILIT                    | ATION                  |                       | Nonprofit - Church              |              |
| PLEASANT MANOR<br>REHABILITATION              | HEALTHCARE             | 6/30/2020 2                         | 213 Days Settled       |                       |                                 |              |
| WAXAHACHIE, TX 7                              | 5165                   |                                     |                        |                       | CR Beds 126 POS B               | eds 0        |
| ELLIS   |                        |                                     |                        |                       | Key Performana                  | ce Ind.      |
| WISCONSIN PHYSIC                              | CIANS SERVICE          |                                     |                        |                       | Occupancy Rate                  | 58.1%        |
| Balance S                                     | heet                   | Income                              | Statement              |                       | Length of Stay                  | 229.2        |
| Current Assets                                | 791,848                | Total Charges                       | 3,926,594              |                       | Average Wages                   | 20.22        |
| Fixed Assets                                  | 339,327                | Contract Allowance                  | 31,100                 | 0.8%                  | Skilled Nursing                 | 63.5%        |
|   |                        |                                     |                        |                       |                                 |              |
| Other Assets                                  | 8,225,676              | Operating Revenue                   | 3,895,494              | 99.2%                 | Ancillary Service               | 36.5%        |
|   | 8,225,676<br>9,356,851 | Operating Revenue Operating Expense | 3,895,494<br>3,595,567 |                       | Ancillary Service Current Ratio | 36.5%<br>0.9 |
| Other Assets                                  |                        |                                     |                        | 92.3%                 | •                               |              |
| Other Assets Total Assets                     | 9,356,851              | Operating Expense                   | 3,595,567              | 92.3%<br>7.7%         | Current Ratio                   | 0.9          |
| Other Assets Total Assets Current Liabilities | 9,356,851<br>862,453   | Operating Expense Operating Margin  | 3,595,567              | 92.3%<br>7.7%<br>0.0% | Current Ratio  Days to Collect  | 0.9<br>65.1  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455532 PLEASANT   | SPRINGS HEA   | LTHCARE CENTER   |   |   | Proprietary - Corporation  | n  |
|---|---|--|---|---|--|--|
| PLEASANT SPRING   | S HEALTHCARE  | 12/31/2020   | 366 Days Settled  | d   |  |  |
| MOUNT PLEASANT,   | TX 75455  |  |   |   | CR Beds 90 POS B   | eds 0  |
| TITUS   |   |  |   |   | Key Performana   | e Ind.   |
| BLUE CROSS (MAR   | YLAND)  |  |   |   | Occupancy Rate   | 77.6%  |
| Balance S   | heet  | Income   | Statement   |   | Length of Stay   | 114.0  |
| Current Assets  | 1,474,369   | Total Charges  | 12,921,563  |   | Average Wages  | 8.00   |
| Fixed Assets  | 175,115   | Contract Allowance   | 7,021,574   | 54.3%                                       | Skilled Nursing  | 76.5%  |
| Other Assets  | 0   | Operating Revenue  | 5,899,989   | 45.7%                                       | Ancillary Service  | 13.1%  |
| Total Assets  | 1,649,484   | Operating Expense  | 6,904,876   | 117.0%                                      | Current Ratio  | 1.5  |
| Current Liabilities   | 1,014,917   | Operating Margin   | -1,004,887  | -17.0%                                      | Days to Collect  | 91.0   |
| Long Term Liabilities   | 461,672   | Other Income   | 1,334,857   | 22.6%                                       | Avg Payment Days   | 52.6   |
| Total Equity  | 172,896   | Other Expense  | 0   | 0.0%  | Depreciation Rate  | 439.1%   |
|   |   | •  |   |   |  |  |
| Total Liab. and Equity  | 1,649,485<br>———  | Net Profit or Loss   | 329,970   | 5.6%  | Return on Equity   | 190.8%   |
|   |   | Net Profit or Loss   |   |   | Return on Equity  Proprietary - Corporation  |  |
|   | VALLEY HEAL   | THCARE AND REHA  |   | NT  |  |  |
| 675305 PLEASANT PLEASANT VALLEY   | T VALLEY HEAL<br>HEALTHCARE A   | THCARE AND REHA  | BILITATION CEI  | NT  |  | า  |
| 675305 PLEASANT PLEASANT VALLEY REHABILITATION CI   | T VALLEY HEAL<br>HEALTHCARE A   | THCARE AND REHA  | BILITATION CEI  | NT  | Proprietary - Corporation  | n<br>eds 0   |
| PLEASANT VALLEY REHABILITATION CO.  | HEALTHCARE A  | AND 12/31/2020   | BILITATION CEI  | NT  | Proprietary - Corporation  CR Beds 124 POS B   | n<br>eds 0   |
| PLEASANT VALLEY REHABILITATION CEGARLAND, TX 75040 DALLAS   | HEALTHCARE A  | AND 12/31/2020   | BILITATION CEI  | NT  | Proprietary - Corporation  CR Beds 124 POS B  Key Performana   | eds 0  |
| PLEASANT VALLEY REHABILITATION CO GARLAND, TX 75040 DALLAS WISCONSIN PHYSIC   | HEALTHCARE A  | AND 12/31/2020   | BILITATION CEI  | NT  | Proprietary - Corporation  CR Beds 124 POS B  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>65.8%                            |
| PLEASANT VALLEY REHABILITATION CO GARLAND, TX 75040 DALLAS WISCONSIN PHYSIC Balance S   | HEALTHCARE AS TO SERVICE Sheet  | AND 12/31/2020   | BILITATION CEI 366 Days Settled                             | NT  | Proprietary - Corporation  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0<br>ce Ind.<br>65.8%<br>159.8                   |
| PLEASANT VALLEY REHABILITATION CI GARLAND, TX 75040 DALLAS WISCONSIN PHYSIC Balance S Current Assets  | HEALTHCARE AS TO SERVICE Sheet  | THCARE AND REHA  AND 12/31/2020  Income  Total Charges  Contract Allowance                   | BILITATION CEI 366 Days Settled Statement 6,740,234         | NT  | Proprietary - Corporation  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 65.8% 159.8 20.37                      |
| PLEASANT VALLEY REHABILITATION CO GARLAND, TX 75040 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | HEALTHCARE AS TO SERVICE SHEET 873,821  | THCARE AND REHA  AND 12/31/2020  Income  Total Charges  Contract Allowance                   | ### Statement 6,740,234 -1,292,283                          | -19.2%<br>119.2%                            | Proprietary - Corporation  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 ce Ind. 65.8% 159.8 20.37 74.8%                |
| PLEASANT VALLEY REHABILITATION CO GARLAND, TX 75040 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | T VALLEY HEAL HEALTHCARE A ENT CIANS SERVICE Sheet 873,821 242,411 14,122                     | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 6,740,234 -1,292,283 8,032,517                    | -19.2%<br>119.2%<br>109.1%                  | Proprietary - Corporation  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0 ce Ind. 65.8% 159.8 20.37 74.8% 25.2%          |
| PLEASANT VALLEY REHABILITATION CE GARLAND, TX 75040 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE 873,821 242,411 14,122 1,130,354  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,740,234 -1,292,283 8,032,517 8,761,470          | -19.2%<br>119.2%<br>109.1%<br>-9.1%         | Proprietary - Corporation  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 65.8% 159.8 20.37 74.8% 25.2% 0.3     |
| PLEASANT VALLEY REHABILITATION CE GARLAND, TX 75040 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | T VALLEY HEAL HEALTHCARE A ENT CIANS SERVICE Sheet 873,821 242,411 14,122 1,130,354 2,604,219 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,740,234 -1,292,283 8,032,517 8,761,470 -728,953 | -19.2%<br>119.2%<br>109.1%<br>-9.1%<br>5.9% | Proprietary - Corporation  CR Beds 124 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 ce Ind. 65.8% 159.8 20.37 74.8% 25.2% 0.3 29.3 |

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| 455675 PLUM CRE   | EK HEALTHCA                                       | RE RESIDENCE   |   |                                   | Proprietary - Corporation   | 1   |
|---|---|--|---|-----------------------------------|---|---|
| PLUM CREEK HEAL   | THCARE RESID                                      | ENCE 9/30/2020 3   | 366 Days Settled  |                                   |   |   |
| AMARILLO, TX 7912   | 4   |  |   |                                   | CR Beds 99 POS Be   | eds 0   |
| POTTER  |   |  |   |                                   | Key Performanad   | e Ind.  |
| NOVITAS (TEXAS)   |   |  |   |                                   | Occupancy Rate  | 82.9%   |
| Balance S   | heet  | Income   | Statement   |                                   | Length of Stay  | 216.0   |
| Current Assets  | 1,992,528   | Total Charges  | 7,726,830   |                                   | Average Wages   | 19.46   |
| Fixed Assets  | 227,179   | Contract Allowance   | 324,715   | 4.2%                              | Skilled Nursing   | 88.1%   |
| Other Assets  | 0   | Operating Revenue  | 7,402,115   | 95.8%                             | Ancillary Service   | 11.9%   |
| Total Assets  | 2,219,707   | Operating Expense  | 7,369,031   | 99.6%                             | Current Ratio   | 2.0   |
| Current Liabilities   | 1,002,198   | Operating Margin   | 33,084  | 0.4%                              | Days to Collect   | 104.3   |
| Long Term Liabilities   | 0   | Other Income   | 560,945   | 7.6%                              | Avg Payment Days  | 99.4  |
| Total Equity  | 1,217,509   | Other Expense  | 0   | 0.0%                              | Depreciation Rate   | 131.9%  |
| Total Liab. and Equity  | 2,219,707   | Net Profit or Loss   | 594,029   | 8.0%                              | Return on Equity  | 48.8%   |
| 675936 PONDERO  | SA NURSING A                                      | ND REHABILITATION  | CENTER  |                                   | Proprietary - Corporation   | 1   |
| PONDEROSA NURS<br>REHABILITATION CI   |   | 6/30/2020 3  | 366 Days Settled  |                                   |   |   |
| DE KALB, TX 75559   |   |  |   |                                   | CR Beds 110 POS Be  |   |
| BOWIE   |   |  |   |                                   | 0.1.2000  | eds 0   |
|   |   |  |   |                                   | Key Performanac   |   |
| WISCONSIN PHYSIC  | DIANS SERVICE                                     |  |   |                                   |   |   |
| WISCONSIN PHYSIC  |   |  | Statement   |                                   | Key Performanac   | e Ind.  |
|   | Sheet   |  | <b>Statement</b> 4,017,653                                  |                                   | Key Performanao<br>Occupancy Rate   | ee Ind.<br>62.7%                                    |
| Balance S   | Sheet   | Income   |   | -9.2%                             | Key Performanac<br>Occupancy Rate<br>Length of Stay   | ee Ind.<br>62.7%<br>225.3                           |
| Balance S<br>Current Assets   | Sheet<br>1,421,873                                | Income<br>Total Charges  | 4,017,653   |                                   | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | ee Ind.<br>62.7%<br>225.3<br>14.94                  |
| Balance S Current Assets Fixed Assets   | <b>Sheet</b> 1,421,873 0                          | Income Total Charges Contract Allowance  | 4,017,653<br>-368,859                                       | 109.2%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 225.3<br>14.94<br>90.9%                             |
| Balance S Current Assets Fixed Assets Other Assets                                  | 5heet<br>1,421,873<br>0<br>3,640                  | Income Total Charges Contract Allowance Operating Revenue                                    | 4,017,653<br>-368,859<br>4,386,512                          | 109.2%<br>109.7%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ee Ind.<br>62.7%<br>225.3<br>14.94<br>90.9%<br>9.1% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,421,873<br>0<br>3,640<br>1,425,513              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 4,017,653<br>-368,859<br>4,386,512<br>4,810,871             | 109.2%<br>109.7%<br>-9.7%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ee Ind. 62.7% 225.3 14.94 90.9% 9.1% 1.0            |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,421,873<br>0<br>3,640<br>1,425,513<br>1,425,513 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,017,653<br>-368,859<br>4,386,512<br>4,810,871<br>-424,359 | 109.2%<br>109.7%<br>-9.7%<br>8.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ee Ind. 62.7% 225.3 14.94 90.9% 9.1% 1.0 103.3      |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455999 1 OKI LAV  | ACA NURSING                                 | AND REHABILITATIO   | N CENTER  |                                    | Government - City-Coun   | ty  |
|---|---|---|---|------------------------------------|--|---|
| PORT LAVACA NUR<br>REHABILITATION CE  |   | 6/30/2020 3   | 666 Days Settled  |                                    |  |   |
| PORT LAVACA, TX 7   | 7979  |   |   |                                    | CR Beds 149 POS Be   | eds 0   |
| CALHOUN   |   |   |   |                                    | Key Performanac  | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE                               |   |   |                                    | Occupancy Rate   | 79.5%   |
| Balance S   | heet  | Income  | Statement   |                                    | Length of Stay   | 162.6   |
| Current Assets  | 894,948                                     | Total Charges   | 9,092,466   |                                    | Average Wages  | 18.96   |
| Fixed Assets  | 2,371,378                                   | Contract Allowance  | 0   | 0.0%                               | Skilled Nursing  | 85.0%   |
| Other Assets  | 2,427,761                                   | Operating Revenue   | 9,092,466   | 100.0%                             | Ancillary Service  | 15.0%   |
| Total Assets  | 5,694,087                                   | Operating Expense   | 9,619,789   | 105.8%                             | Current Ratio  | 0.3   |
| Current Liabilities   | 3,463,003                                   | Operating Margin  | -527,323  | -5.8%                              | Days to Collect  | 35.2  |
| Long Term Liabilities   | 0   | Other Income  | 921,241   | 10.1%                              | Avg Payment Days   | 9.7   |
| Total Equity  | 2,231,084                                   | Other Expense   | 0   | 0.0%                               | Depreciation Rate  | 47.6%   |
| Total Liab. and Equity  | 5,694,087                                   | Net Profit or Loss  | 393,918   | 4.3%                               | Return on Equity   | 17.7%   |
| 675716 POST NUR   | SING & REHAB                                | CENTER  |   |                                    | Nonprofit - Church   |   |
| POST NURSING & R  | EHAB CENTER                                 | 12/31/2020  | 366 Days Settled  | i                                  |  |   |
| POST, TX 79356  |   |   |   |                                    |  |   |
|   |   |   |   |                                    | CR Beds 75 POS Be  | eds 0   |
| GARZA   |   |   |   |                                    | CR Beds 75 POS Be  |   |
| GARZA<br>NOVITAS (TEXAS)  |   |   |   |                                    |  |   |
|   | heet  | Income  | Statement   |                                    | Key Performanac  | e Ind.  |
| NOVITAS (TEXAS)   |   | Income<br>Total Charges   | <b>Statement</b> 1,699,976                                  |                                    | Key Performanac  | <b>e Ind.</b> 34.5%                           |
| NOVITAS (TEXAS)  Balance S  |   |   |   | -28.6%                             | Key Performanac<br>Occupancy Rate<br>Length of Stay  | e Ind.<br>34.5%<br>225.2                      |
| NOVITAS (TEXAS)  Balance S  Current Assets  | 1,361,115                                   | Total Charges   | 1,699,976   |                                    | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | e Ind.<br>34.5%<br>225.2<br>17.37             |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | 1,361,115<br>0                              | Total Charges Contract Allowance  | 1,699,976<br>-485,642                                       | 128.6%                             | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | e Ind. 34.5% 225.2 17.37 81.4%                |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 1,361,115<br>0<br>0                         | Total Charges Contract Allowance Operating Revenue                                    | 1,699,976<br>-485,642<br>2,185,618                          | 128.6%<br>106.4%                   | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                                     | e Ind. 34.5% 225.2 17.37 81.4% 18.6%          |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 1,361,115<br>0<br>0<br>1,361,115            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 1,699,976<br>-485,642<br>2,185,618<br>2,326,336             | 128.6%<br>106.4%<br>-6.4%          | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio                    | e Ind. 34.5% 225.2 17.37 81.4% 18.6% 4.3      |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 1,361,115<br>0<br>0<br>1,361,115<br>317,355 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,699,976<br>-485,642<br>2,185,618<br>2,326,336<br>-140,718 | 128.6%<br>106.4%<br>-6.4%<br>18.7% | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio<br>Days to Collect | e Ind. 34.5% 225.2 17.37 81.4% 18.6% 4.3 97.3 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| POTEET NURSING AND REHABILITATION 12/31/2020 366 Days Settled LP           CR Beds 62 POS Bed ATASCOSA           Key Performance           WISCONSIN PHYSICIANS SERVICE         Occupancy Rate           Balance Sheet         Income Statement         Length of Stay           Current Assets         88,127 Total Charges         1,355,931         Average Wages           Fixed Assets         131,004 Contract Allowance         -257,912 -19.0% Skilled Nursing           Other Assets         -777,337 Operating Revenue         1,613,843 119.0% Ancillary Service           Total Assets         -558,206 Operating Expense         2,882,827 178.6% Current Ratio           Current Liabilities         -209,323 Operating Margin         -1,268,984 -78.6% Days to Collect           Long Term Liabilities         0 Other Income         -405,758 -25.1% Avg Payment Days           Total Equity         767,529 Other Expense         0 0.0% Depreciation Rate           Total Liab. and Equity         558,206 Net Profit or Loss         (49,003) -3.0% Return on Equity           60vernment - City-County |   |
|---|---|
| ATASCOSA  WISCONSIN PHYSICIANS SERVICE  Balance Sheet  Income Statement  Length of Stay  Average Wages  Fixed Assets  131,004  Contract Allowance  -257,912  -19.0%  Skilled Nursing  Other Assets  -777,337  Operating Revenue  1,613,843  119.0%  Ancillary Service  Total Assets  -558,206  Operating Expense  2,882,827  178.6%  Current Ratio  Current Liabilities  -209,323  Operating Margin  -1,268,984  -78.6%  Days to Collect  Long Term Liabilities  0 Other Income  -405,758  -25.1%  Avg Payment Days  Total Equity  767,529  Other Expense  0 0.0%  Depreciation Rate  Total Liab. and Equity  558,206  Net Profit or Loss  (49,003)  Government - City-County   | e Ind. 49.2% 318.0 19.29 133.6% -33.6% (0.4) 44.8 (17.0) 256.5%         |
| WISCONSIN PHYSICIANS SERVICE  Balance Sheet  Income Statement  Length of Stay  Average Wages  Fixed Assets  131,004  Contract Allowance  -257,912  -19.0%  Skilled Nursing  Other Assets  -777,337  Operating Revenue  1,613,843  119.0%  Ancillary Service  Total Assets  -558,206  Operating Expense  2,882,827  178.6%  Current Ratio  Current Liabilities  -209,323  Operating Margin  -1,268,984  -78.6%  Days to Collect  Long Term Liabilities  0 Other Income  -405,758  -25.1%  Avg Payment Days  Total Equity  767,529  Other Expense  0 0.0%  Depreciation Rate  Total Liab. and Equity  558,206  Net Profit or Loss  (49,003)  -3.0%  Return on Equity  Government - City-County  | 49.2% 318.0 19.29 133.6% -33.6% (0.4) 44.8 (17.0) 256.5%                |
| Balance SheetIncome StatementLength of StayCurrent Assets88,127Total Charges1,355,931Average WagesFixed Assets131,004Contract Allowance-257,912-19.0%Skilled NursingOther Assets-777,337Operating Revenue1,613,843119.0%Ancillary ServiceTotal Assets-558,206Operating Expense2,882,827178.6%Current RatioCurrent Liabilities-209,323Operating Margin-1,268,984-78.6%Days to CollectLong Term Liabilities0Other Income-405,758-25.1%Avg Payment DaysTotal Equity767,529Other Expense00.0%Depreciation RateTotal Liab. and Equity558,206Net Profit or Loss(49,003)-3.0%Return on Equity675443PRAIRIE ACRESGovernment - City-County   | 318.0<br>19.29<br>133.6%<br>-33.6%<br>(0.4)<br>44.8<br>(17.0)<br>256.5% |
| Current Assets 88,127 Total Charges 1,355,931 Average Wages  Fixed Assets 131,004 Contract Allowance -257,912 -19.0% Skilled Nursing  Other Assets -777,337 Operating Revenue 1,613,843 119.0% Ancillary Service  Total Assets -558,206 Operating Expense 2,882,827 178.6% Current Ratio  Current Liabilities -209,323 Operating Margin -1,268,984 -78.6% Days to Collect  Long Term Liabilities 0 Other Income -405,758 -25.1% Avg Payment Days  Total Equity 767,529 Other Expense 0 0.0% Depreciation Rate  Total Liab. and Equity 558,206 Net Profit or Loss (49,003) -3.0% Return on Equity  675443 PRAIRIE ACRES  Government - City-County  | 19.29<br>133.6%<br>-33.6%<br>(0.4)<br>44.8<br>(17.0)<br>256.5%          |
| Fixed Assets 131,004 Contract Allowance -257,912 -19.0% Skilled Nursing  Other Assets -777,337 Operating Revenue 1,613,843 119.0% Ancillary Service  Total Assets -558,206 Operating Expense 2,882,827 178.6% Current Ratio  Current Liabilities -209,323 Operating Margin -1,268,984 -78.6% Days to Collect  Long Term Liabilities 0 Other Income -405,758 -25.1% Avg Payment Days  Total Equity 767,529 Other Expense 0 0.0% Depreciation Rate  Total Liab. and Equity 558,206 Net Profit or Loss (49,003) -3.0% Return on Equity  Government - City-County   | 133.6%<br>-33.6%<br>(0.4)<br>44.8<br>(17.0)<br>256.5%                   |
| Other Assets -777,337 Operating Revenue 1,613,843 119.0% Ancillary Service  Total Assets -558,206 Operating Expense 2,882,827 178.6% Current Ratio  Current Liabilities -209,323 Operating Margin -1,268,984 -78.6% Days to Collect  Long Term Liabilities 0 Other Income -405,758 -25.1% Avg Payment Days  Total Equity 767,529 Other Expense 0 0.0% Depreciation Rate  Total Liab. and Equity 558,206 Net Profit or Loss (49,003) -3.0% Return on Equity  675443 PRAIRIE ACRES  Government - City-County  | -33.6%<br>(0.4)<br>44.8<br>(17.0)<br>256.5%                             |
| Total Assets -558,206 Operating Expense 2,882,827 178.6% Current Ratio  Current Liabilities -209,323 Operating Margin -1,268,984 -78.6% Days to Collect  Long Term Liabilities 0 Other Income -405,758 -25.1% Avg Payment Days  Total Equity 767,529 Other Expense 0 0.0% Depreciation Rate  Total Liab. and Equity 558,206 Net Profit or Loss (49,003) -3.0% Return on Equity  675443 PRAIRIE ACRES  Government - City-County  | (0.4)<br>44.8<br>(17.0)<br>256.5%                                       |
| Current Liabilities -209,323 Operating Margin -1,268,984 -78.6% Days to Collect Long Term Liabilities 0 Other Income -405,758 -25.1% Avg Payment Days Total Equity 767,529 Other Expense 0 0.0% Depreciation Rate Total Liab. and Equity 558,206 Net Profit or Loss (49,003) -3.0% Return on Equity  675443 PRAIRIE ACRES Government - City-County  | 44.8<br>(17.0)<br>256.5%  |
| Long Term Liabilities 0 Other Income -405,758 -25.1% Avg Payment Days  Total Equity 767,529 Other Expense 0 0.0% Depreciation Rate  Total Liab. and Equity 558,206 Net Profit or Loss (49,003) -3.0% Return on Equity  675443 PRAIRIE ACRES  Government - City-County   | (17.0)<br>256.5%  |
| Total Equity 767,529 Other Expense 0 0.0% Depreciation Rate  Total Liab. and Equity 558,206 Net Profit or Loss (49,003) -3.0% Return on Equity  675443 PRAIRIE ACRES Government - City-County   | 256.5%  |
| Total Liab. and Equity 558,206 Net Profit or Loss (49,003) -3.0% Return on Equity  675443 PRAIRIE ACRES Government - City-County  |   |
| 675443 PRAIRIE ACRES Government - City-County   | -6.4%   |
|   |   |
|   | у   |
| PRAIRIE ACRES 9/30/2020 366 Days Settled  |   |
| FRIONA, TX 79035 CR Beds 83 POS Bed   | ds 0  |
| PARMER Key Performanace   | e Ind.  |
| WISCONSIN PHYSICIANS SERVICE Occupancy Rate   | 46.1%   |
| Balance Sheet Income Statement Length of Stay   | 274.7   |
| Current Assets 1,159,473 Total Charges 2,555,796 Average Wages  | 15.29   |
| Fixed Assets 823,184 Contract Allowance -44,361 -1.7% Skilled Nursing   | 86.2%   |
| Other Assets 0 Operating Revenue 2,600,157 101.7% Ancillary Service   | 13.8%   |
| Total Assets 1,982,657 Operating Expense 2,702,511 103.9% Current Ratio   | 0.7   |
| Current Liabilities 1,549,732 Operating Margin -102,354 -3.9% Days to Collect   | 65.1  |
| Long Term Liabilities 419,287 Other Income 172,492 6.6% Avg Payment Days  | 15.7  |
| Total Equity 13,638 Other Expense 0 0.0% Depreciation Rate  | 3.2%  |
| Total Liab. and Equity 1,982,657 Net Profit or Loss 70,138 2.7% Return on Equity  | 514.3%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676145 PRAIRIE E   | STATES                       |  |   |                                  | Nonprofit - Church  |                               |
|--|------------------------------|--|---|----------------------------------|---|-------------------------------|
| PRAIRIE ESTATES  |                              | 9/30/2020 3  | 366 Days Settled                                |                                  |   |                               |
| FRISCO, TX 75034   |                              |  |   |                                  | CR Beds 180 POS B   | eds 0                         |
| COLLIN   |                              |  |   |                                  | Key Performanad   | e Ind.                        |
| BLUE CROSS (TEXA   | AS)                          |  |   |                                  | Occupancy Rate  | 78.5%                         |
| Balance S  | heet                         | Income   | Statement                                       |                                  | Length of Stay  | 146.1                         |
| Current Assets   | 5,869,338                    | Total Charges  | 14,441,696                                      |                                  | Average Wages   | 21.75                         |
| Fixed Assets   | 0                            | Contract Allowance                                   | 2,440,110                                       | 16.9%                            | Skilled Nursing   | 82.3%                         |
| Other Assets   | 0                            | Operating Revenue                                    | 12,001,586                                      | 83.1%                            | Ancillary Service   | 17.7%                         |
| Total Assets   | 5,869,338                    | Operating Expense                                    | 12,656,371                                      | 105.5%                           | Current Ratio   | 15.0                          |
| Current Liabilities  | 390,723                      | Operating Margin                                     | -654,785  | -5.5%                            | Days to Collect   | 108.7                         |
| Long Term Liabilities                                      | 0                            | Other Income   | 1,312,178                                       | 10.9%                            | Avg Payment Days  | 5.8                           |
| Total Equity   | 5,478,615                    | Other Expense  | 0   | 0.0%                             | Depreciation Rate   | 0.0%                          |
| Total Liab. and Equity                                     | 5,869,338                    | Net Profit or Loss                                   | 654,164   | 5.5%                             | Return on Equity  | 11.9%                         |
| 675478 PRAIRIE H   | OUSE LIVING C                | ENTER  |   |                                  | Proprietary - Corporation                                       | า                             |
| PRAIRIE HOUSE LIV  | ING CENTER                   | 8/31/2020 3  | 366 Days Settled                                |                                  |   |                               |
| PLAINVIEW, TX 7907   | 72                           |  |   |                                  | CR Beds 121 POS B   | eds 0                         |
| HALE   |                              |  |   |                                  | Key Performanad   | e Ind.                        |
| BLUE CROSS (TEXA   | AS)                          |  |   |                                  | Occupancy Rate  | 73.2%                         |
| Balance S  | heet                         | Income   | Statement                                       |                                  | Length of Stay  | 210.4                         |
| Current Assets   | 892 274                      | Total Charges  | 8,939,770                                       |                                  | Average Wages   |                               |
|  | 002,27                       | <u> </u>   | 0,000,1.0                                       |                                  | , worago magoo  | 10.00                         |
| Fixed Assets   | 0                            | Contract Allowance                                   | 2,701,742                                       | 30.2%                            | Skilled Nursing   | 10.00<br>61.6%                |
|  | ·                            | Contract Allowance Operating Revenue                 |   |                                  |   |                               |
| Fixed Assets   | 0                            |  | 2,701,742                                       | 69.8%                            | Skilled Nursing   | 61.6%                         |
| Fixed Assets Other Assets                                  | 0                            | Operating Revenue                                    | 2,701,742 6,238,028                             | 69.8%<br>107.7%                  | Skilled Nursing Ancillary Service                               | 61.6%<br>38.4%                |
| Fixed Assets Other Assets Total Assets                     | 0<br>0<br>892,274            | Operating Revenue Operating Expense                  | 2,701,742<br>6,238,028<br>6,715,486             | 69.8%<br>107.7%<br>-7.7%         | Skilled Nursing Ancillary Service Current Ratio                 | 61.6%<br>38.4%<br>3.2         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 0<br>0<br>892,274<br>277,794 | Operating Revenue Operating Expense Operating Margin | 2,701,742<br>6,238,028<br>6,715,486<br>-477,458 | 69.8%<br>107.7%<br>-7.7%<br>0.7% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 61.6%<br>38.4%<br>3.2<br>46.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675446 PRAIRIE M  | EADOWS REHA  | ABILITATION AND HE  | EALTHCARE CE   | NT  | Proprietary - Corporation  | า  |
|---|--|---|--|---|--|--|
| PRAIRIE MEADOWS<br>HEALTHCARE CENT  |  | ON AND 12/31/2020   | 275 Days Settled   | t   |  |  |
| FLORESVILLE, TX 7   | 8114   | 3/31/2020 9   | 1 Days Settled   |   | CR Beds 120 POS B  | eds 0  |
| WILSON  |  |   |  |   | Key Performanad  | e Ind.   |
| NOVITAS   |  |   |  |   | Occupancy Rate   | 47.4%  |
| Balance S   | heet   | Income  | Statement  |   | Length of Stay   | 64.7   |
| Current Assets  | 222,587  | Total Charges   | 1,009,869  |   | Average Wages  | 20.16  |
| Fixed Assets  | 135,593  | Contract Allowance  | -63,222  | -6.3%   | Skilled Nursing  | 79.6%  |
| Other Assets  | 1,278,489  | Operating Revenue   | 1,073,091  | 106.3%  | Ancillary Service  | 20.4%  |
| Total Assets  | 1,636,669  | Operating Expense   | 1,115,825  | 104.0%  | Current Ratio  | 0.3  |
| Current Liabilities   | 752,548  | Operating Margin  | -42,734  | -4.0%   | Days to Collect  | 123.8  |
| Long Term Liabilities   | 0  | Other Income  | 1,371  | 0.1%  | Avg Payment Days   | 86.8   |
| Total Equity  | 884,121  | Other Expense   | 0  | 0.0%  | Depreciation Rate  | 49.5%  |
| Total Liab. and Equity  | 1,636,669  | Net Profit or Loss  | (41,367)   | -3.9%   | Return on Equity   | -4.7%  |
| PRAIRIE MEADOWS   | S REHABILITATIO  | ABILITATION AND HE ON AND 12/31/2020  |  |   | Proprietary - Corporation  | า  |
| HEALTHCARE CENT<br>FLORESVILLE, TX 7  | 1  |   | 2.0 Dayo 00o.  | ,   |  |  |
| TEOREOVILLE, TX T   |  | 3/31/2020 0   | ·  | 4   | CR Reds 120 POS B  | eds O  |
| WILSON  |  | 3/31/2020 9   | on Days Settled  |   | CR Beds 120 POS B  |  |
| WILSON<br>NOVITAS   |  | 3/31/2020 9   | ·  | 4   | Key Performanac  |  |
| WILSON NOVITAS Balance S  | 8114   |   | ·  | •   |  | e Ind.   |
| NOVITAS  Balance S  | 8114<br>Sheet  |   | 01 Days Settled  | •   | Key Performanao<br>Occupancy Rate  | <b>ce Ind.</b> 40.0%                               |
| NOVITAS  Balance S  Current Assets  | 8114<br>Sheet  | Income  | 21 Days Settled  |   | Key Performanao<br>Occupancy Rate<br>Length of Stay  | 40.0%<br>148.3<br>20.16                            |
| NOVITAS  Balance S  Current Assets  Fixed Assets  | 8114<br>Sheet<br>728,564                                     | Income<br>Total Charges   | 2) Days Settled  2) Statement 2,415,837                                | -41.7%  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 40.0%<br>40.0%<br>148.3<br>20.16<br>80.6%          |
| NOVITAS  Balance S  Current Assets  Fixed Assets  Other Assets  | 8114<br>Sheet<br>728,564<br>92,374                           | Income Total Charges Contract Allowance   | 21 Days Settled  2 Statement 2,415,837 -1,006,238                      | -41.7%<br>141.7%                                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing  | 40.0%<br>40.0%<br>148.3<br>20.16<br>80.6%<br>19.4% |
| NOVITAS  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                              | 8114<br>Sheet<br>728,564<br>92,374<br>-69,043                | Income Total Charges Contract Allowance Operating Revenue   | 2,415,837<br>-1,006,238<br>3,422,075                                   | -41.7%<br>141.7%<br>99.0%                         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | 20.16<br>80.69<br>14.3<br>20.16<br>80.69           |
| NOVITAS  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities         | 8114  Sheet  728,564  92,374  -69,043  751,895               | Income Total Charges Contract Allowance Operating Revenue Operating Expense   | 2,415,837<br>-1,006,238<br>3,422,075<br>3,388,632                      | -41.7%<br>141.7%<br>99.0%<br>1.0%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | 20.10<br>80.69<br>11.3                             |
| NOVITAS   | 728,564<br>92,374<br>-69,043<br>751,895<br>437,219           | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                            | 2,415,837<br>-1,006,238<br>3,422,075<br>3,388,632<br>33,443            | -41.7%<br>141.7%<br>99.0%<br>1.0%<br>7.2%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect                  | 20.16<br>80.69<br>19.49<br>52.7                    |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 728,564<br>92,374<br>-69,043<br>751,895<br>437,219<br>34,481 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income Other Expense | 2,415,837<br>-1,006,238<br>3,422,075<br>3,388,632<br>33,443<br>246,752 | -41.7%<br>141.7%<br>99.0%<br>1.0%<br>7.2%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | <b>e Ind.</b> 40.0%                                |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676169 PREMONT  | NURSING AND   | REHABILITATION   |   |                                     | Proprietary - Corporation   | n   |
|---|---|--|---|-------------------------------------|---|---|
| PREMONT NURSING REHABILITATION  | G AND   | 9/30/2020 2  | 74 Days Settled   |                                     |   |   |
| PREMONT, TX 7837  | 5   |  |   |                                     | CR Beds 48 POS B  | Beds 0  |
| JIM WELLS   |   |  |   |                                     | Key Performana  | ce Ind.   |
| NOVITAS (TEXAS)   |   |  |   |                                     | Occupancy Rate  | 43.4%   |
| Balance S   | Sheet   | Income   | Statement   |                                     | Length of Stay  | 407.4   |
| Current Assets  | -14,591   | Total Charges  | 15,756  |                                     | Average Wages   | 18.34   |
| Fixed Assets  | 0   | Contract Allowance   | -151,652  | -962.5%                             | Skilled Nursing   | 1,002.6%  |
| Other Assets  | -416,789  | Operating Revenue  | 167,408   | 1,062.5<br>%                        | Ancillary Service   | -902.6%   |
| Total Assets  | -431,380  | Operating Expense  | 1,801,319   | 1,076.0%                            | Current Ratio   | 0.  |
| Current Liabilities   | -194,072  | Operating Margin   | -1,633,911  | -976.0%                             | Days to Collect   | 32.   |
| Long Term Liabilities   | 0   | Other Income   | -310,372  | -185.4%                             | Avg Payment Days  | (8.4  |
| Total Equity  | -237,308  | Other Expense  | 0   | 0.0%                                | Depreciation Rate   | 0.09  |
| . J.a. Equity   |   |  |   |                                     |   |   |
| Total Liab. and Equity  | -431,380  | Net Profit or Loss   | (115,635)   | -69.1%                              | Return on Equity  | 48.79   |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL   | ERIAN VILLAGE   | Net Profit or Loss  NORTH SPECIAL CA  SPECIAL 12/31/2020                                     | ARE CTR   |                                     | Return on Equity  Nonprofit - Other   | 48.79   |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR   | ERIAN VILLAGE   | NORTH SPECIAL CA   | ARE CTR   |                                     | Nonprofit - Other   |   |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR  DALLAS, TX 75243   | ERIAN VILLAGE   | NORTH SPECIAL CA   | ARE CTR   |                                     | Nonprofit - Other  CR Beds 172 POS B  | Beds 0  |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR  DALLAS, TX 75243  DALLAS   | ERIAN VILLAGE LAGE NORTH S  | NORTH SPECIAL CA   | ARE CTR   |                                     | Nonprofit - Other  CR Beds 172 POS B  Key Performana  |   |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR  DALLAS, TX 75243   | ERIAN VILLAGE  LAGE NORTH S  AS)  | NORTH SPECIAL CA   | ARE CTR   |                                     | Nonprofit - Other  CR Beds 172 POS B  | Beds 0  |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR  DALLAS, TX 75243  DALLAS  BLUE CROSS (TEXA   | ERIAN VILLAGE  LAGE NORTH S  AS)  | NORTH SPECIAL CA   | ARE CTR  366 Days Settle  |                                     | Nonprofit - Other  CR Beds 172 POS B  Key Performana  Occupancy Rate  | Beds 0<br><b>ce Ind.</b><br>43.79                             |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR  DALLAS, TX 75243  DALLAS  BLUE CROSS (TEXA  Balance S  | ERIAN VILLAGE  LAGE NORTH S  AS)  Sheet   | NORTH SPECIAL CA   | ARE CTR  366 Days Settle  |                                     | Nonprofit - Other  CR Beds 172 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | Beds 0<br><b>ce Ind.</b><br>43.79<br>57.<br>19.7              |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR  DALLAS, TX 75243  DALLAS  BLUE CROSS (TEXA  Balance S  Current Assets  | ERIAN VILLAGE  LAGE NORTH S  AS)  Sheet  67,507,994   | NORTH SPECIAL CA SPECIAL 12/31/2020 Income Total Charges                                     | ARE CTR  366 Days Settle  Statement  19,968,062                                     | d<br>27.1%                          | Nonprofit - Other  CR Beds 172 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | Beds 0<br><b>ce Ind.</b><br>43.79<br>57.                      |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR  DALLAS, TX 75243  DALLAS  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ERIAN VILLAGE  LAGE NORTH S  AS)  Sheet  67,507,994  101,997,836                                      | Income Total Charges Contract Allowance  | ARE CTR  366 Days Settle  Statement  19,968,062  5,420,443                          | 27.1%<br>72.9%                      | Nonprofit - Other  CR Beds 172 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | 3eds 0<br><b>ce Ind.</b> 43.79 57. 19.7 48.39                 |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR  DALLAS, TX 75243  DALLAS  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  | ERIAN VILLAGE  LAGE NORTH S  AS)  Sheet  67,507,994  101,997,836  17,006,998                          | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 19,968,062 5,420,443 14,547,619   | 27.1%<br>72.9%<br>311.7%            | Nonprofit - Other  CR Beds 172 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service   | Seds 0 <b>ce Ind.</b> 43.79  57.  19.7  48.39  51.79          |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR  DALLAS, TX 75243  DALLAS  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ERIAN VILLAGE  LAGE NORTH S  AS)  Sheet  67,507,994  101,997,836  17,006,998  186,512,828             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | ARE CTR  366 Days Settler  Statement  19,968,062  5,420,443  14,547,619  45,344,835 | 27.1%<br>72.9%<br>311.7%<br>-211.7% | Nonprofit - Other  CR Beds 172 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                            | 3eds 0<br><b>ce Ind.</b> 43.79 57. 19.7 48.39 51.79           |
| Total Liab. and Equity  676135 PRESBYTE  PRESBYTERIAN VIL  CARE CTR  DALLAS, TX 75243  DALLAS  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ERIAN VILLAGE  LAGE NORTH S  AS)  Sheet  67,507,994  101,997,836  17,006,998  186,512,828  54,656,173 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 19,968,062 5,420,443 14,547,619 45,344,835 -30,797,216                    | 27.1%<br>72.9%<br>311.7%<br>-211.7% | Nonprofit - Other  CR Beds 172 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | Seds 0 <b>ce Ind.</b> 43.79  57.  19.7  48.39  51.79  1.  70. |

**All Providers** 

6:03 PM Healthcare Almanac 561-594-7551

Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676156 PRESTON  | NOOD REHABII                                     | LITATION & NURSING  | CENTER INC   |                                   | Nonprofit - Church  |  |
|---|--|---|--|-----------------------------------|---|--|
| PRESTONWOOD RE  |  | & 9/30/2020 3   | 666 Days Settled   |                                   |   |  |
| PLANO, TX 75093   |  |   |  |                                   | CR Beds 132 POS Be  | eds 0                                    |
| DENTON  |  |   |  |                                   | Key Performanad   | e Ind.                                   |
| BLUE CROSS (TEXA  | √S)  |   |  |                                   | Occupancy Rate  | 57.2%                                    |
| Balance S   | heet   | Income  | Statement  |                                   | Length of Stay  | 136.7                                    |
| Current Assets  | 2,881,727  | Total Charges   | 8,924,795  |                                   | Average Wages   | 21.70                                    |
| Fixed Assets  | 22,478   | Contract Allowance  | 480,209  | 5.4%                              | Skilled Nursing   | 69.8%                                    |
| Other Assets  | -4,772   | Operating Revenue   | 8,444,586  | 94.6%                             | Ancillary Service   | 30.2%                                    |
| Total Assets  | 2,899,433  | Operating Expense   | 9,096,161  | 107.7%                            | Current Ratio   | 4.5                                      |
| Current Liabilities   | 644,885  | Operating Margin  | -651,575   | -7.7%                             | Days to Collect   | 42.5                                     |
| Long Term Liabilities   | 1,214,889  | Other Income  | 549,909  | 6.5%                              | Avg Payment Days  | 25.9                                     |
| Total Equity  | 1,039,659  | Other Expense   | 0  | 0.0%                              | Depreciation Rate   | 186.1%                                   |
| Total Liab. and Equity  | 2,899,433  | Net Profit or Loss  | (101,666)  | -1.2%                             | Return on Equity  | -9.8%                                    |
| 676485 PRINCETO   | N MEDICAL LO                                     | DGE   |  |                                   | Proprietary - Corporation   | 1  |
| PRINCETON MEDIC   | AL LODGE   | 12/31/2020  | 204 Days *Settle   | d                                 |   |  |
| PRINCETON, TX 754   | 107  |   |  |                                   | CR Beds 139 POS Be  | eds 0                                    |
| COLLIN  |  |   |  |                                   | Key Performanac   | e Ind.                                   |
| NOVITAS (TEXAS)   |  |   |  |                                   | Occupancy Rate  | 17.1%                                    |
| 5   |  |   |  |                                   |   |  |
| Balance S   | heet   | Income  | Statement  |                                   | Length of Stay  | 74.5                                     |
| Balance S<br>Current Assets   |  | Income<br>Total Charges   | <b>Statement</b> 2,931,869                                   |                                   | Length of Stay  Average Wages   | 74.5<br>27.42                            |
|   |  |   |  | 42.0%                             | ,   |  |
| Current Assets  | -544,468   | Total Charges   | 2,931,869  |                                   | Average Wages   | 27.42                                    |
| Current Assets Fixed Assets   | -544,468<br>92,218                               | Total Charges Contract Allowance  | 2,931,869<br>1,232,493                                       | 58.0%                             | Average Wages Skilled Nursing   | 27.42<br>82.6%                           |
| Current Assets Fixed Assets Other Assets                                  | -544,468<br>92,218<br>400                        | Total Charges Contract Allowance Operating Revenue                                    | 2,931,869<br>1,232,493<br>1,699,376                          | 58.0%<br>157.8%                   | Average Wages Skilled Nursing Ancillary Service                               | 27.42<br>82.6%<br>17.4%                  |
| Current Assets Fixed Assets Other Assets Total Assets                     | -544,468<br>92,218<br>400<br>-451,850            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,931,869<br>1,232,493<br>1,699,376<br>2,682,444             | 58.0%<br>157.8%<br>-57.8%         | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 27.42<br>82.6%<br>17.4%<br>(0.9)         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | -544,468<br>92,218<br>400<br>-451,850<br>574,959 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,931,869<br>1,232,493<br>1,699,376<br>2,682,444<br>-983,068 | 58.0%<br>157.8%<br>-57.8%<br>0.1% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 27.42<br>82.6%<br>17.4%<br>(0.9)<br>82.5 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|   | N PLACE REHA  | BILITATION & HEAL  | THCARE BANDI   | ER                             | Proprietary - Partnership   | )  |
|---|---|--|--|--------------------------------|---|--|
| PRINCETON PLACE<br>HEALTHCARE BAND  |   | ON & 12/31/2020  | 366 Days Settled   | d                              |   |  |
| SAN ANTONIO, TX 7   | '8228   |  |  |                                | CR Beds 134 POS Bo  | eds 0  |
| BEXAR   |   |  |  |                                | Key Performanad   | e Ind.   |
| NOVITAS (TEXAS)   |   |  |  |                                | Occupancy Rate  | 53.7%  |
| Balance S   | Sheet   | Income   | Statement  |                                | Length of Stay  | 139.3  |
| Current Assets  | 4,889,797   | Total Charges  | 8,207,032  |                                | Average Wages   | 21.86  |
| Fixed Assets  | 1,398,841   | Contract Allowance   | -741,213   | -9.0%                          | Skilled Nursing   | 68.3%  |
| Other Assets  | 827,180   | Operating Revenue  | 8,948,245  | 109.0%                         | Ancillary Service   | 31.7%  |
| Total Assets  | 7,115,818   | Operating Expense  | 8,342,549  | 93.2%                          | Current Ratio   | 1.3  |
| Current Liabilities   | 3,693,017   | Operating Margin   | 605,696  | 6.8%                           | Days to Collect   | 62.0   |
| Long Term Liabilities   | 1,302   | Other Income   | 3,552  | 0.0%                           | Avg Payment Days  | 50.0   |
| Total Equity  | 3,421,499   | Other Expense  | 0  | 0.0%                           | Depreciation Rate   | 28.4%  |
| Total Liab. and Equity  | 7,115,818   | Net Profit or Loss   | 609,248  | 6.8%                           | Return on Equity  | 17.8%  |
|   | CE PARK REHA  | ABILITATION AND SP   | (ILLED NURSING   | G                              | Proprietary - Partnership   | )  |
|   |   |  |  |                                |   |  |
| SKILLED NURSING   | REHABILITATI  | ON AND 9/30/2020 1   | 83 Days Settled  |                                |   |  |
|   | ( REHABILITATI  |  | 183 Days Settled   |                                | CR Beds 125 POS Bo  | eds 0  |
| SKILLED NURSING   | ( REHABILITATI  |  | ·  |                                | CR Beds 125 POS Bo  |  |
| SKILLED NURSING<br>TYLER, TX 75703  | ( REHABILITATI  |  | ·  |                                |   |  |
| SKILLED NURSING<br>TYLER, TX 75703<br>SMITH   |   | 3/31/2020 9  | ·  |                                | Key Performanac   | e Ind.   |
| SKILLED NURSING<br>TYLER, TX 75703<br>SMITH<br>NOVITAS (TEXAS)  | Sheet   | 3/31/2020 9  | 1 Days Settled   |                                | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 76.8%                                     |
| SKILLED NURSING TYLER, TX 75703 SMITH NOVITAS (TEXAS) Balance S   | Sheet   | 3/31/2020 9<br>Income  | 1 Days Settled  Statement  | 26.9%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 76.8%<br>40.8  |
| SKILLED NURSING TYLER, TX 75703 SMITH NOVITAS (TEXAS) Balance S Current Assets  | S <b>heet</b><br>1,273,818                              | 3/31/2020 9  Income  Total Charges  Contract Allowance   | 2 Statement<br>3,646,304   |                                | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 76.8%<br>40.8<br>17.43                                   |
| SKILLED NURSING TYLER, TX 75703 SMITH NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | S <b>heet</b><br>1,273,818<br>207,954                   | 3/31/2020 9  Income  Total Charges  Contract Allowance   | 2 Statement<br>3,646,304<br>980,011                                      | 73.1%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 76.8%<br>40.8<br>17.43<br>71.1%                          |
| SKILLED NURSING TYLER, TX 75703 SMITH NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | Sheet<br>1,273,818<br>207,954<br>1,512                  | 3/31/2020 9  Income  Total Charges  Contract Allowance  Operating Revenue  | 2 Statement<br>3,646,304<br>980,011<br>2,666,293                         | 73.1%<br>95.7%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 76.8%<br>40.8<br>17.43<br>71.1%<br>28.9%                 |
| SKILLED NURSING TYLER, TX 75703 SMITH NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,273,818<br>207,954<br>1,512<br>1,483,284              | Joseph Street, | 2 Statement<br>3,646,304<br>980,011<br>2,666,293<br>2,552,572            | 73.1%<br>95.7%<br>4.3%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 76.8%<br>40.8<br>17.43<br>71.1%<br>28.9%<br>0.8          |
| SKILLED NURSING TYLER, TX 75703 SMITH NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,273,818<br>207,954<br>1,512<br>1,483,284<br>1,629,338 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin   | 2 Statement<br>3,646,304<br>980,011<br>2,666,293<br>2,552,572<br>113,721 | 73.1%<br>95.7%<br>4.3%<br>4.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 76.8%<br>40.8<br>17.43<br>71.1%<br>28.9%<br>0.8<br>126.8 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676184 PROVIDEN                    | CE PARK REHA  | ABILITATION AND SP | KILLED NURSING   | <b>)</b> | Nonprofit - Church       |         |
|------------------------------------|---------------|--------------------|------------------|----------|--------------------------|---------|
| PROVIDENCE PARK<br>SKILLED NURSING | REHABILITATIO | ON AND 9/30/2020 1 | 183 Days Settled |          |                          |         |
| TYLER, TX 75703                    |               | 3/31/2020 9        | 1 Days Settled   |          | CR Beds 125 POS B        | eds 0   |
| SMITH                              |               |                    |                  |          | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)                    |               |                    |                  |          | Occupancy Rate           | 70.5%   |
| Balance S                          | heet          | Income             | Statement        |          | Length of Stay           | 64.0    |
| Current Assets                     | 1,415,328     | Total Charges      | 6,567,076        |          | Average Wages            | 17.43   |
| Fixed Assets                       | 0             | Contract Allowance | 1,502,562        | 22.9%    | Skilled Nursing          | 74.6%   |
| Other Assets                       | 0             | Operating Revenue  | 5,064,514        | 77.1%    | Ancillary Service        | 25.4%   |
| Total Assets                       | 1,415,328     | Operating Expense  | 4,843,968        | 95.6%    | Current Ratio            | 1.6     |
| Current Liabilities                | 912,133       | Operating Margin   | 220,546          | 4.4%     | Days to Collect          | 72.8    |
| Long Term Liabilities              | 36,908        | Other Income       | 933,121          | 18.4%    | Avg Payment Days         | 34.8    |
| Total Equity                       | 466,287       | Other Expense      | 0                | 0.0%     | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity             | 1,415,328     | Net Profit or Loss | 1,153,667        | 22.8%    | Return on Equity         | 247.4%  |
| 455478 QUALITY C                   | ARE OF WACO   |                    |                  |          | Proprietary - Corporatio | n       |
| QUALITY CARE OF \                  | WACO          | 7/31/2020 3        | 366 Days Settled |          |                          |         |
| WACO, TX 76707                     |               |                    |                  |          | CR Beds 222 POS B        | eds 0   |
| MCLENNAN                           |               |                    |                  |          | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC                   | CIANS SERVICE |                    |                  |          | Occupancy Rate           | 25.9%   |
| Balance S                          | heet          | Income             | Statement        |          | Length of Stay           | 138.3   |
| Current Assets                     | 3,871,920     | Total Charges      | 6,514,210        |          | Average Wages            | 20.24   |
| Fixed Assets                       | 220,613       | Contract Allowance | 3,565,968        | 54.7%    | Skilled Nursing          | 80.8%   |
| Other Assets                       | 1,354,587     | Operating Revenue  | 2,948,242        | 45.3%    | Ancillary Service        | 19.2%   |
| Total Assets                       | 5,447,120     | Operating Expense  | 7,104,153        | 241.0%   | Current Ratio            | 0.6     |
| Current Liabilities                | 6,166,841     | Operating Margin   | -4,155,911       | -141.0%  | Days to Collect          | 354.8   |
| Long Term Liabilities              | 0             | Other Income       | 350,800          | 11.9%    | Avg Payment Days         | 254.2   |
| Total Equity                       | -719,721      | Other Expense      | 0                | 0.0%     | Depreciation Rate        | 270.7%  |
| rotal Equity                       |               |                    |                  |          |                          |         |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676198 QUERENC   | A AT BARTON                       | CREEK   |   |                                | Nonprofit - Other   |  |
|--|-----------------------------------|---|---|--------------------------------|---|--|
| QUERENCIA AT BAF   | RTON CREEK                        | 12/31/2020  | 366 Days Settled                            | I                              |   |  |
| AUSTIN, TX 78735   |                                   |   |   |                                | CR Beds 42 POS Be   | eds 0                                  |
| TRAVIS   |                                   |   |   |                                | Key Performanac   | e Ind.                                 |
| BLUE CROSS (TEXA   | AS)                               |   |   |                                | Occupancy Rate  | 83.0%                                  |
| Balance S  | heet                              | Income  | Statement                                   |                                | Length of Stay  | 84.5                                   |
| Current Assets   | 29,003,207                        | Total Charges   | 24,939,965                                  |                                | Average Wages   | 15.57                                  |
| Fixed Assets   | 77,764,071                        | Contract Allowance  | 4,701,163                                   | 18.8%                          | Skilled Nursing   | 21.2%                                  |
| Other Assets   | 37,959,105                        | Operating Revenue   | 20,238,802                                  | 81.2%                          | Ancillary Service   | 8.6%                                   |
| Total Assets   | 144,726,383                       | Operating Expense   | 33,148,978                                  | 163.8%                         | Current Ratio   | 0.3                                    |
| Current Liabilities  | 111,348,771                       | Operating Margin  | -12,910,176                                 | -63.8%                         | Days to Collect   | 12.6                                   |
| Long Term Liabilities                                      | 43,442,308                        | Other Income  | 4,081,877                                   | 20.2%                          | Avg Payment Days  | 9.7                                    |
| Total Equity   | -10,064,696                       | Other Expense   | 0   | 0.0%                           | Depreciation Rate   | 19.0%                                  |
| Total Liab. and Equity                                     | 144,726,383                       | Net Profit or Loss  | (8,873,989)                                 | -43.8%                         | Return on Equity  | 88.2%                                  |
| 675407 RALLS NU  | RSING HOME                        |   |   |                                | Proprietary - Partnership                                       | )                                      |
| RALLS NURSING HO   | OME                               | 8/31/2020 3   | 666 Days Settled                            |                                |   |  |
| RALLS, TX 79357  |                                   |   |   |                                | CR Beds 46 POS Be   | eds 0                                  |
| CROSBY   |                                   |   |   |                                | Key Performanac   | e Ind.                                 |
| WISCONSIN PHYSIC   | CIANS SERVICE                     |   |   |                                | Occupancy Rate  | 74.3%                                  |
| Balance S  | heet                              | Income  | Statement                                   |                                | Length of Stay  | 239.9                                  |
|  |                                   |   |   |                                |   |  |
| Current Assets   | 633,707                           | Total Charges   | 2,741,594                                   |                                | Average Wages   |  |
| Current Assets Fixed Assets                                |                                   | Total Charges Contract Allowance  | 2,741,594<br>227,487                        | 8.3%                           | Average Wages Skilled Nursing                                   | 17.06                                  |
|  |                                   | _   |   |                                |   | 17.06<br>71.1%                         |
| Fixed Assets   | 22,533                            | Contract Allowance  | 227,487                                     | 91.7%                          | Skilled Nursing   | 17.06<br>71.1%                         |
| Fixed Assets Other Assets                                  | 22,533                            | Contract Allowance Operating Revenue Operating Expense                  | 2,514,107                                   | 91.7%<br>97.1%                 | Skilled Nursing Ancillary Service                               | 17.06<br>71.1%<br>28.9%                |
| Fixed Assets Other Assets Total Assets                     | 22,533<br>0<br>656,240            | Contract Allowance Operating Revenue Operating Expense                  | 227,487<br>2,514,107<br>2,440,686           | 91.7%<br>97.1%<br>2.9%         | Skilled Nursing Ancillary Service Current Ratio                 | 17.06<br>71.1%<br>28.9%<br>1.1         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 22,533<br>0<br>656,240<br>590,125 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 227,487<br>2,514,107<br>2,440,686<br>73,421 | 91.7%<br>97.1%<br>2.9%<br>0.2% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 17.06<br>71.1%<br>28.9%<br>1.1<br>55.1 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676168 RAMBLING  | OAKS COURT  | YARD EXTENSIVE CA  | ARE COMMUNIT   | Υ                                      | Proprietary - Corporatio   | n   |
|--|---|--|--|--|--|---|
| RAMBLING OAKS C<br>EXTENSIVE CARE (  |   | 12/31/2020   | 260 Days Settled   | I                                      |  |   |
| HIGHLAND VILLAGE   | E, TX 75077   | 4/15/2020 1  | 06 Days Settled  |  | CR Beds 70 POS B   | eds 0   |
| DENTON   |   |  |  |  | Key Performana   | ce Ind.   |
| NOVITAS (TEXAS)  |   |  |  |  | Occupancy Rate   | 59.8%   |
| Balance S  | Sheet   | Income   | Statement  |  | Length of Stay   | 52.2  |
| Current Assets   | 985,244   | Total Charges  | 2,086,961  |  | Average Wages  | 25.19   |
| Fixed Assets   | 21,052  | Contract Allowance   | 565,440  | 27.1%                                  | Skilled Nursing  | 71.1%   |
| Other Assets   | 0   | Operating Revenue  | 1,521,521  | 72.9%                                  | Ancillary Service  | 28.9%   |
| Total Assets   | 1,006,296   | Operating Expense  | 1,585,387  | 104.2%                                 | Current Ratio  | 1.0   |
| Current Liabilities  | 985,850   | Operating Margin   | -63,866  | -4.2%                                  | Days to Collect  | 96.3  |
| Long Term Liabilities  | 0   | Other Income   | 182,160  | 12.0%                                  | Avg Payment Days   | 46.7  |
| Total Equity   | 20,446  | Other Expense  | 0  | 0.0%                                   | Depreciation Rate  | 222.4%  |
|  |   |  | -  |  |  |   |
| Total Liab. and Equity   | 1,006,296   | Net Profit or Loss   | 118,294  | 7.8%                                   | Return on Equity   | 578.6%  |
|  | OAKS COURT  | YARD EXTENSIVE CA  | ARE COMMUNIT   | Υ                                      | Return on Equity  Proprietary - Corporatio   |   |
| 676168 RAMBLING RAMBLING OAKS C  | G OAKS COURT  | YARD EXTENSIVE CA  |  | Υ                                      |  |   |
|  | OURTYARD<br>COMMUNITY   | YARD EXTENSIVE CA<br>12/31/2020  | ARE COMMUNIT   | Υ                                      |  | n   |
| 676168 RAMBLING RAMBLING OAKS C EXTENSIVE CARE C   | OURTYARD<br>COMMUNITY   | YARD EXTENSIVE CA<br>12/31/2020  | ARE COMMUNIT  260 Days Settled   | Υ                                      | Proprietary - Corporatio   | n<br>eds 0  |
| 676168 RAMBLING RAMBLING OAKS C EXTENSIVE CARE C HIGHLAND VILLAGE  | OURTYARD<br>COMMUNITY   | YARD EXTENSIVE CA<br>12/31/2020  | ARE COMMUNIT  260 Days Settled   | Υ                                      | Proprietary - Corporatio  CR Beds 70 POS B   | n<br>eds 0<br>ce Ind.                                   |
| 676168 RAMBLING RAMBLING OAKS C EXTENSIVE CARE C HIGHLAND VILLAGE DENTON   | OURTYARD<br>COMMUNITY<br>E, TX 75077  | YARD EXTENSIVE CA<br>12/31/2020<br>4/15/2020 1   | ARE COMMUNIT  260 Days Settled   | Υ                                      | Proprietary - Corporation  CR Beds 70 POS B  Key Performana  | n<br>eds 0  |
| RAMBLING OAKS CEXTENSIVE CARE CHIGHLAND VILLAGE DENTON NOVITAS (TEXAS)  Balance S  | OURTYARD<br>COMMUNITY<br>E, TX 75077  | YARD EXTENSIVE CA<br>12/31/2020<br>4/15/2020 1   | ARE COMMUNIT  260 Days Settled  06 Days Settled  | Υ                                      | Proprietary - Corporation  CR Beds 70 POS B  Key Performana  Occupancy Rate  | n eds 0 <b>ce Ind.</b> 48.9% 56.7                       |
| RAMBLING OAKS C<br>EXTENSIVE CARE O<br>HIGHLAND VILLAGE<br>DENTON<br>NOVITAS (TEXAS)   | OURTYARD<br>COMMUNITY<br>E, TX 75077  | YARD EXTENSIVE CA<br>12/31/2020<br>4/15/2020 1   | ARE COMMUNIT  260 Days Settled  06 Days Settled  Statement   | Υ                                      | Proprietary - Corporation  CR Beds 70 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | n eds 0 ce Ind. 48.9% 56.7                              |
| RAMBLING OAKS CEXTENSIVE CARE CHIGHLAND VILLAGE DENTON NOVITAS (TEXAS) Balance S Current Assets  | OURTYARD<br>COMMUNITY<br>E, TX 75077<br>Sheet                               | YARD EXTENSIVE CA<br>12/31/2020<br>4/15/2020 1<br>Income<br>Total Charges  | ARE COMMUNIT  260 Days Settled  06 Days Settled  Statement  3,407,144  | <b>Y</b>                               | Proprietary - Corporation  CR Beds 70 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | n eds 0 ce Ind. 48.9% 56.7 25.19 52.4%                  |
| RAMBLING OAKS CEXTENSIVE CARE CHIGHLAND VILLAGE DENTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | OURTYARD<br>COMMUNITY<br>E, TX 75077<br>Sheet<br>796,054                    | 12/31/2020 4/15/2020 1  Income  Total Charges  Contract Allowance  | ARE COMMUNIT  260 Days Settled  06 Days Settled  Statement  3,407,144  299,116                               | <b>Y</b> 8.8% 91.2%                    | Proprietary - Corporation  CR Beds 70 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | n<br>eds 0<br><b>ce Ind.</b><br>48.9%                   |
| RAMBLING OAKS CEXTENSIVE CARE OF CHIGHLAND VILLAGE DENTON NOVITAS (TEXAS)  Balance S Current Assets Fixed Assets Other Assets                              | OURTYARD COMMUNITY E, TX 75077  Sheet 796,054 0 33,000                      | 12/31/2020 4/15/2020 1  Income Total Charges Contract Allowance Operating Revenue                                    | ARE COMMUNIT  260 Days Settled  06 Days Settled  Statement  3,407,144  299,116  3,108,028                    | 8.8%<br>91.2%<br>99.4%                 | Proprietary - Corporation  CR Beds 70 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | n eds 0 <b>ce Ind.</b> 48.9%  56.3  25.19  52.4%  47.6% |
| RAMBLING OAKS CEXTENSIVE CARE CHIGHLAND VILLAGE DENTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | OURTYARD COMMUNITY E, TX 75077  Sheet  796,054  0  33,000  829,054          | 12/31/2020 4/15/2020 1  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | ARE COMMUNIT  260 Days Settled  06 Days Settled  Statement  3,407,144  299,116  3,108,028  3,088,048         | 8.8%<br>91.2%<br>99.4%<br>0.6%         | Proprietary - Corporation  CR Beds 70 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | n eds 0 ce Ind. 48.9% 56.1 52.4% 47.6% 1.3              |
| RAMBLING OAKS CEXTENSIVE CARE CHIGHLAND VILLAGE DENTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | OURTYARD COMMUNITY E, TX 75077  Sheet  796,054  0  33,000  829,054  616,572 | 12/31/2020 4/15/2020 1  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | ARE COMMUNIT  260 Days Settled  06 Days Settled  Statement  3,407,144  299,116  3,108,028  3,088,048  19,980 | 8.8%<br>91.2%<br>99.4%<br>0.6%<br>3.6% | Proprietary - Corporation  CR Beds 70 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | n eds 0 ce Ind. 48.9% 56.: 25.19 52.4% 47.6%            |

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| 676017 RANGER C   | ARE CENTER   |  |   |  | Proprietary - Corporation  | า   |
|---|--|--|---|--|--|---|
| RANGER CARE CEN   | ITER   | 12/31/2020   | 366 Days Settled  | d  |  |   |
| RANGER, TX 76470  |  |  |   |  | CR Beds 80 POS B   | eds 0   |
| EASTLAND  |  |  |   |  | Key Performanad  | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  | :  |   |  | Occupancy Rate   | 45.8%   |
| Balance S   | heet   | Income   | Statement   |  | Length of Stay   | 248.2   |
| Current Assets  | 992,747  | Total Charges  | 2,635,427   |  | Average Wages  | 15.96   |
| Fixed Assets  | 0  | Contract Allowance   | 216,414   | 8.2%                                       | Skilled Nursing  | 96.3%   |
| Other Assets  | 0  | Operating Revenue  | 2,419,013   | 91.8%                                      | Ancillary Service  | 0.0%  |
| Total Assets  | 992,747  | Operating Expense  | 2,419,772   | 100.0%                                     | Current Ratio  | 9.7   |
| Current Liabilities   | 102,709  | Operating Margin   | -759  | 0.0%                                       | Days to Collect  | 40.9  |
| Long Term Liabilities   | 0  | Other Income   | 233,150   | 9.6%                                       | Avg Payment Days   | 15.5  |
| Total Equity  | 890,038  | Other Expense  | 0   | 0.0%                                       | Depreciation Rate  | 0.0%  |
|   |  | -  |   |  |  | 20.40/  |
| Total Liab. and Equity  | 992,747  | Net Profit or Loss   | 232,391   | 9.6%                                       | Return on Equity   | 26.1%   |
| •   |  | Net Profit or Loss ER OF FORT WORTH  | 232,391   | 9.6%                                       | Return on Equity  Proprietary - Corporation  |   |
|   | COVERY CENTE   | ER OF FORT WORTH   | 232,391<br>366 Days Settled   |  |  |   |
| 676449 RAPID REC  | COVERY CENTE   | ER OF FORT WORTH   |   |  |  | 1   |
| 676449 RAPID RECOVERY OWORTH  | COVERY CENTE   | ER OF FORT WORTH   |   |  | Proprietary - Corporation  | n<br>eds 0  |
| RAPID RECOVERY OWORTH FORT WORTH, TX 76   | COVERY CENTE   | ER OF FORT WORTH   |   |  | Proprietary - Corporation  CR Beds 70 POS Be   | n<br>eds 0  |
| RAPID RECOVERY OF WORTH FORT WORTH, TX 70 TARRANT   | COVERY CENTE<br>CENTER OF FO<br>6132   | ER OF FORT WORTH  RT 12/31/2020  |   |  | Proprietary - Corporation  CR Beds 70 POS Be  Key Performance  | eds 0   |
| RAPID RECOVERY OWNERTH FORT WORTH, TX 70 TARRANT NOVITAS (TEXAS)  | COVERY CENTER CENTER OF FO 6132  | ER OF FORT WORTH  RT 12/31/2020  | 366 Days Settled  |  | CR Beds 70 POS Be  Key Performanae  Occupancy Rate   | eds 0<br>ce Ind.<br>37.9%                                   |
| RAPID RECOVERY OF WORTH FORT WORTH, TX 70 TARRANT NOVITAS (TEXAS) Balance S   | COVERY CENTER CENTER OF FO 6132 Sheet 630,009  | ER OF FORT WORTH RT 12/31/2020 Income  | 366 Days Settled  | 1  | Proprietary - Corporation  CR Beds 70 POS Be  Key Performanae  Occupancy Rate  Length of Stay  | eds 0<br>ce Ind.<br>37.9%<br>16.8                           |
| RAPID RECOVERY OWNERTH FORT WORTH, TX 70 TARRANT NOVITAS (TEXAS) Balance S Current Assets   | COVERY CENTER CENTER OF FO 6132 Sheet 630,009  | RT 12/31/2020  Income  Total Charges  Contract Allowance                                     | 366 Days Settled Statement 15,125,421   | 60.8%                                      | Proprietary - Corporation  CR Beds 70 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>37.9%<br>16.8<br>27.04                  |
| RAPID RECOVERY OWNERTH FORT WORTH, TX 70 TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets  | COVERY CENTE CENTER OF FO 6132 Sheet 630,009 200,732                                 | RT 12/31/2020  Income  Total Charges  Contract Allowance                                     | 366 Days Settled  Statement  15,125,421  9,195,628                                    | 60.8%<br>39.2%                             | Proprietary - Corporation  CR Beds 70 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 ce Ind. 37.9% 16.8 27.04 75.9%                        |
| RAPID RECOVERY OWNERTH FORT WORTH, TX 70 TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                 | COVERY CENTE CENTER OF FO 6132 Sheet 630,009 200,732 -4,670,131                      | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  15,125,421  9,195,628  5,929,793                         | 60.8%<br>39.2%<br>180.9%                   | Proprietary - Corporation  CR Beds 70 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind.  37.9%  16.8  27.04  75.9%  19.7%            |
| RAPID RECOVERY OWORTH FORT WORTH, TX 70 TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | COVERY CENTE CENTER OF FO 6132 Sheet 630,009 200,732 -4,670,131 -3,839,390           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  15,125,421  9,195,628  5,929,793  10,728,163             | 60.8%<br>39.2%<br>180.9%<br>-80.9%         | Proprietary - Corporation  CR Beds 70 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  se Ind.  37.9%  16.8  27.04  75.9%  19.7%  0.1       |
| RAPID RECOVERY OWORTH FORT WORTH, TX 70 TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | COVERY CENTE CENTER OF FO 6132 Sheet 630,009 200,732 -4,670,131 -3,839,390 6,051,051 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  15,125,421  9,195,628  5,929,793  10,728,163  -4,798,370 | 60.8%<br>39.2%<br>180.9%<br>-80.9%<br>0.1% | Proprietary - Corporation  CR Beds 70 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind.  37.9%  16.8  27.04  75.9%  19.7%  0.1  34.9 |

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| 0/0209 KAIBUKN   | HEALTH CARE  | & REHABILITATION   |   |   | Proprietary - Partnership   | 0   |
|--|--|--|---|---|---|---|
| RAYBURN HEALTH (<br>REHABILITATION   | CARE &   | 12/31/2020   | 366 Days Settled  | I   |   |   |
| JASPER, TX 75951   |  |  |   |   | CR Beds 107 POS B   | eds 0                                     |
| JASPER   |  |  |   |   | Key Performana  | ce Ind.                                   |
| TRAILBLAZER (TEX   | AS)  |  |   |   | Occupancy Rate  | 59.7%                                     |
| Balance S  | heet   | Income   | Statement   |   | Length of Stay  | 449.9                                     |
| Current Assets   | 676,247  | Total Charges  | 4,829,781   |   | Average Wages   | 18.77                                     |
| Fixed Assets   | 519,566  | Contract Allowance   | -810,945  | -16.8%                                    | Skilled Nursing   | 70.5%                                     |
| Other Assets   | -689,027   | Operating Revenue  | 5,640,726   | 116.8%                                    | Ancillary Service   | 29.5%                                     |
| Total Assets   | 506,786  | Operating Expense  | 4,789,765   | 84.9%                                     | Current Ratio   | 1.4                                       |
| Current Liabilities  | 496,551  | Operating Margin   | 850,961   | 15.1%                                     | Days to Collect   | 42.3                                      |
| Long Term Liabilities  | 0  | Other Income   | 620,566   | 11.0%                                     | Avg Payment Days  | 32.5                                      |
| Total Equity   | 10,235   | Other Expense  | 0   | 0.0%                                      | Depreciation Rate   | 132.4%                                    |
| Total Liab. and Equity   | 506,786  | Net Profit or Loss   | 1,471,527   | 26.1%                                     | Return on Equity  | 14,377.4<br>%                             |
| 675431 RED OAK H   | HEALTH AND R   | EHABILITATION CEN  | ITER  |   | Proprietary - Other   |   |
| RED OAK HEALTH A<br>CENTER   | ND REHABILITA  | ATION 12/31/2020   | 366 Days Settled  | I   |   |   |
|  |  |  | 200 20,0 2000   |   |   |   |
| RED OAK, TX 75154  |  |  |   |   | CR Beds 144 POS B   | eds 0                                     |
| RED OAK, TX 75154<br>ELLIS   |  |  | 200 2 4,0 00  |   | CR Beds 144 POS B   |   |
| •  |  |  |   |   |   |   |
| ELLIS  | CIANS SERVICE  |  | Statement   |   | Key Performana  | ce Ind.                                   |
| ELLIS<br>WISCONSIN PHYSIC  | CIANS SERVICE  |  | ·   |   | Key Performanae<br>Occupancy Rate   | ce Ind.<br>83.9%                          |
| ELLIS WISCONSIN PHYSIC Balance S   | CIANS SERVICE  | Income   | Statement   |   | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 83.9%<br>178.4                            |
| ELLIS WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>-36,558,220                            | Income<br>Total Charges  | <b>Statement</b> 12,761,894                                   | 16.8%                                     | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 83.9%<br>178.4<br>21.92                   |
| ELLIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>-36,558,220<br>580,723                 | Income Total Charges Contract Allowance  | Statement<br>12,761,894<br>2,147,663                          | 16.8%<br>83.2%                            | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 83.9%<br>178.4<br>21.92<br>79.6%          |
| ELLIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br>Sheet<br>-36,558,220<br>580,723<br>0            | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>12,761,894<br>2,147,663<br>10,614,231            | 16.8%<br>83.2%<br>103.5%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 83.9%<br>178.4<br>21.92<br>79.6%<br>20.4% |
| ELLIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  -36,558,220  580,723  0  -35,977,497              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 12,761,894 2,147,663 10,614,231 10,980,672          | 16.8%<br>83.2%<br>103.5%<br>-3.5%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 21.92<br>79.6%<br>20.4%                   |
| ELLIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  -36,558,220  580,723  0  -35,977,497  -34,981,996 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 12,761,894 2,147,663 10,614,231 10,980,672 -366,441 | 16.8%<br>83.2%<br>103.5%<br>-3.5%<br>9.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 21.92<br>79.6%<br>20.4%<br>1.0<br>39.1    |

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| 676140 REFUGIO                   | NURSING AND I | REHABILITATION LP             |                     |        | Proprietary - Corporation         | n            |
|----------------------------------|---------------|-------------------------------|---------------------|--------|-----------------------------------|--------------|
| REFUGIO NURSING<br>LP            | AND REHABILI  | TATION 12/31/2020             | 366 Days Settled    | d      |                                   |              |
| REFUGIO, TX 78377                |               |                               |                     |        | CR Beds 64 POS B                  | eds 0        |
| REFUGIO                          |               |                               |                     |        | Key Performana                    | e Ind.       |
| BLUE CROSS (TEXA                 | AS)           |                               |                     |        | Occupancy Rate                    | 51.3%        |
| Balance S                        | Sheet         | Income                        | Statement           |        | Length of Stay                    | 127.4        |
| Current Assets                   | -3,694        | Total Charges                 | 1,690,911           |        | Average Wages                     | 19.21        |
| Fixed Assets                     | 76,424        | Contract Allowance            | -332,774            | -19.7% | Skilled Nursing                   | 116.3%       |
| Other Assets                     | 178,855       | Operating Revenue             | 2,023,685           | 119.7% | Ancillary Service                 | -16.3%       |
| Total Assets                     | 251,585       | Operating Expense             | 3,048,116           | 150.6% | Current Ratio                     | 0.0          |
| Current Liabilities              | -183,929      | Operating Margin              | -1,024,431          | -50.6% | Days to Collect                   | 26.5         |
| Long Term Liabilities            | 0             | Other Income                  | -418,662            | -20.7% | Avg Payment Days                  | (10.8)       |
| Total Equity                     | -67,656       | Other Expense                 | 0                   | 0.0%   | Depreciation Rate                 | 558.5%       |
| Total Liab. and Equity           | -251,585      | Net Profit or Loss            | (53,023)            | -2.6%  | Return on Equity                  | 78.4%        |
| 675767 REGENCY                   | HOUSE         |                               |                     |        | Proprietary - Other               |              |
| REGENCY HOUSE                    |               | 12/31/2020                    | 214 Days Settled    | d      |                                   |              |
| SAN ANGELO, TX 76                | 6901          | 5/31/2020 1                   | 52 Days Settled     |        | CR Beds 120 POS B                 | eds 0        |
| TOM GREEN                        |               |                               |                     |        | Key Performanad                   | e Ind.       |
| NOVITAS (TEXAS)                  |               |                               |                     |        | Occupancy Rate                    | 71.1%        |
| Balance S                        | Sheet         | Income                        | Statement           |        | Length of Stay                    | 117.9        |
| Current Assets                   | 264,783       | Total Charges                 | 3,786,328           |        | Average Wages                     | 15.12        |
| Fixed Assets                     | 54,395        | Contract Allowance            | 686,592             | 18.1%  | Skilled Nursing                   | 74.0%        |
| Other Assets                     | 65,431        | Operating Revenue             | 3,099,736           | 81.9%  | Ancillary Service                 | 26.0%        |
|                                  | 384,609       | Operating Expense             | 3,413,428           | 110.1% | Current Ratio                     | 0.7          |
| Total Assets                     |               |                               |                     |        |                                   |              |
| Total Assets Current Liabilities | 406,162       | Operating Margin              | -313,692            | -10.1% | Days to Collect                   | 27.7         |
|                                  |               | Operating Margin Other Income | -313,692<br>292,137 |        | Days to Collect  Avg Payment Days | 27.7<br>32.0 |
| Current Liabilities              | 406,162       | 3 3 3                         |                     | 9.4%   | •                                 |              |

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| 675767 REGENCY         | HOUSE        |                    |                  |        | Proprietary - Other      |         |
|------------------------|--------------|--------------------|------------------|--------|--------------------------|---------|
| REGENCY HOUSE          |              | 12/31/2020         | 214 Days Settled | I      |                          |         |
| SAN ANGELO, TX 76      | 6901         | 5/31/2020 1        | 52 Days Settled  |        | CR Beds 120 POS B        | eds 0   |
| TOM GREEN              |              |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate           | 55.1%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay           | 157.2   |
| Current Assets         | 909,821      | Total Charges      | 4,507,886        |        | Average Wages            | 15.12   |
| Fixed Assets           | 165,753      | Contract Allowance | 551,187          | 12.2%  | Skilled Nursing          | 77.9%   |
| Other Assets           | 0            | Operating Revenue  | 3,956,699        | 87.8%  | Ancillary Service        | 22.1%   |
| Total Assets           | 1,075,574    | Operating Expense  | 4,550,708        | 115.0% | Current Ratio            | 1.0     |
| Current Liabilities    | 921,350      | Operating Margin   | -594,009         | -15.0% | Days to Collect          | 90.4    |
| Long Term Liabilities  | 0            | Other Income       | 757,521          | 19.1%  | Avg Payment Days         | 70.4    |
| Total Equity           | 154,224      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 417.4%  |
| Total Liab. and Equity | 1,075,574    | Net Profit or Loss | 163,512          | 4.1%   | Return on Equity         | 106.0%  |
| 675587 REGENCY         | MANOR HEALT  | HCARE CENTER       |                  |        | Proprietary - Corporatio | n       |
| REGENCY MANOR I        | HEALTHCARE C | ENTER 12/31/2020   | 366 Days Settled | I      |                          |         |
| TEMPLE, TX 76504       |              |                    |                  |        | CR Beds 118 POS B        | eds 0   |
| BELL                   |              |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate           | 30.8%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay           | 492.3   |
| Current Assets         | 16,995,284   | Total Charges      | 7,631,219        |        | Average Wages            | 19.30   |
| Fixed Assets           | 2,094,290    | Contract Allowance | 1,869,585        | 24.5%  | Skilled Nursing          | 83.4%   |
| Other Assets           | 0            | Operating Revenue  | 5,761,634        | 75.5%  | Ancillary Service        | 16.6%   |
| Total Assets           | 19,089,574   | Operating Expense  | 4,682,010        | 81.3%  | Current Ratio            | 1.1     |
| Current Liabilities    | 15,012,441   | Operating Margin   | 1,079,624        | 18.7%  | Days to Collect          | 77.6    |
| Long Term Liabilities  | 4,354,886    | Other Income       | 371,146          | 6.4%   | Avg Payment Days         | 17.0    |
| Total Equity           | -277,753     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 24.4%   |
| Total Liab. and Equity | 19,089,574   | Net Profit or Loss | 1,450,770        | 25.2%  | Return on Equity         | -522.3% |

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| 675961 REGENCY   | VILLAGE   |  |   |  | Proprietary - Corporatio  | n   |
|--|---|--|---|--|---|---|
| REGENCY VILLAGE  |   | 12/31/2020   | 366 Days Settled  |  |   |   |
| WEBSTER, TX 77598  | 8   |  |   |  | CR Beds 122 POS B   | eds 0   |
| HARRIS   |   |  |   |  | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |   |  | Occupancy Rate  | 63.1%   |
| Balance S  | Sheet   | Income   | Statement   |  | Length of Stay  | 90.7  |
| Current Assets   | 1,185,344   | Total Charges  | 7,894,608   |  | Average Wages   | 19.68   |
| Fixed Assets   | 2,316   | Contract Allowance   | 900,992   | 11.4%                                      | Skilled Nursing   | 90.4%   |
| Other Assets   | 1,060,787   | Operating Revenue  | 6,993,616   | 88.6%                                      | Ancillary Service   | 9.6%  |
| Total Assets   | 2,248,447   | Operating Expense  | 8,130,372   | 116.3%                                     | Current Ratio   | 0.6   |
| Current Liabilities  | 1,862,572   | Operating Margin   | -1,136,756  | -16.3%                                     | Days to Collect   | 42.2  |
| Long Term Liabilities  | 0   | Other Income   | 1,322,438   | 18.9%                                      | Avg Payment Days  | 45.5  |
| Total Equity   | 385,875   | Other Expense  | 0   | 0.0%                                       | Depreciation Rate   | 99.5%   |
| Total Liab. and Equity   | 2,248,447   | Net Profit or Loss   | 185,682   | 2.7%                                       | Return on Equity  | 48.1%   |
| 675890 REGENT C  | ARE AT MEDIC  | AL CENTER  |   |  | Proprietary - Corporatio  | n   |
|  |   |  |   |  |   |   |
| REGENT CARE AT N   | MEDICAL CENTE   | ER 12/31/2020  | 366 Days Settled  |  |   |   |
| REGENT CARE AT N   |   | ER 12/31/2020  | 366 Days Settled  |  | CR Beds 134 POS B   |   |
|  |   | ER 12/31/2020  | 366 Days Settled  |  | CR Beds 134 POS B   | eds 0   |
| SAN ANTONIO, TX 7  | 8229  |  | 366 Days Settled  |  |   | eds 0   |
| SAN ANTONIO, TX 7<br>BEXAR   | 78229<br>CIANS SERVICE  |  | 366 Days Settled  |  | Key Performana  | eds 0<br>ce Ind.                                      |
| SAN ANTONIO, TX 7<br>BEXAR<br>WISCONSIN PHYSIC   | 78229<br>CIANS SERVICE<br>Sheet                                     |  | ·   |  | Key Performana<br>Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>50.0%                      |
| SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S   | 78229<br>CIANS SERVICE<br>Sheet                                     | Income   | Statement   |  | Key Performana<br>Occupancy Rate<br>Length of Stay  | eds 0<br><b>ce Ind.</b><br>50.0%<br>115.2             |
| SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets  | 78229<br>CIANS SERVICE<br>Sheet<br>1,190,103                        | Income<br>Total Charges  | • <b>Statement</b> 7,229,156  | 25.8%                                      | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | eds 0 ce Ind. 50.0% 115.2 20.24                       |
| SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 78229<br>CIANS SERVICE<br>Sheet<br>1,190,103<br>220,559             | Income Total Charges Contract Allowance  | <b>Statement</b> 7,229,156 1,861,664                                  | 25.8%<br>74.2%                             | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | eds 0  ce Ind. 50.0% 115.2 20.24 73.1%                |
| SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 78229<br>CIANS SERVICE<br>Sheet<br>1,190,103<br>220,559<br>204      | Income Total Charges Contract Allowance Operating Revenue                                    | 5 <b>Statement</b> 7,229,156 1,861,664 5,367,492                      | 25.8%<br>74.2%<br>122.3%                   | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                                     | eds 0  ce Ind. 50.0% 115.2 20.24 73.1% 26.9%          |
| SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 78229 CIANS SERVICE Sheet 1,190,103 220,559 204 1,410,866           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5 <b>Statement</b> 7,229,156 1,861,664 5,367,492 6,562,325            | 25.8%<br>74.2%<br>122.3%<br>-22.3%         | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio                    | eds 0  ce Ind. 50.0% 115.2 20.24 73.1% 26.9% 0.3      |
| SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 78229 CIANS SERVICE Sheet 1,190,103 220,559 204 1,410,866 3,764,656 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5 <b>Statement</b> 7,229,156 1,861,664 5,367,492 6,562,325 -1,194,833 | 25.8%<br>74.2%<br>122.3%<br>-22.3%<br>0.6% | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service<br>Current Ratio<br>Days to Collect | eds 0  ce Ind. 50.0% 115.2 20.24 73.1% 26.9% 0.3 47.9 |

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| 675833 REGENT C        | ARE CENTER C | OAKWELL FARMS      |                  |        | Proprietary - Corporation | 1      |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|--------|
| REGENT CARE CEN        | ITER OAKWELL | FARMS 12/31/2020   | 275 Days Settled | d      |                           |        |
| SAN ANTONIO, TX 7      | '8218        | 3/31/2020 9        | 01 Days Settled  |        | CR Beds 194 POS Be        | eds 0  |
| BEXAR                  |              |                    |                  |        | Key Performanac           | e Ind. |
| NOVITAS                |              |                    |                  |        | Occupancy Rate            | 58.8%  |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 73.1   |
| Current Assets         | 2,489,339    | Total Charges      | 3,020,271        |        | Average Wages             | 19.26  |
| Fixed Assets           | 418,085      | Contract Allowance | 673,686          | 22.3%  | Skilled Nursing           | 69.7%  |
| Other Assets           | -14,601      | Operating Revenue  | 2,346,585        | 77.7%  | Ancillary Service         | 30.3%  |
| Total Assets           | 2,892,823    | Operating Expense  | 2,341,460        | 99.8%  | Current Ratio             | 1.0    |
| Current Liabilities    | 2,393,509    | Operating Margin   | 5,125            | 0.2%   | Days to Collect           | 368.1  |
| Long Term Liabilities  | 1,056,906    | Other Income       | 3,296            | 0.1%   | Avg Payment Days          | 337.1  |
| Total Equity           | -557,592     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 12.6%  |
| Total Liab. and Equity | 2,892,823    | Net Profit or Loss | 8,421            | 0.4%   | Return on Equity          | -1.5%  |
| 675833 REGENT C        | ARE CENTER C | OAKWELL FARMS      |                  |        | Proprietary - Corporation | 1      |
| REGENT CARE CEN        | ITER OAKWELL | FARMS 12/31/2020   | 275 Days Settled | t      |                           |        |
| SAN ANTONIO, TX 7      | '8218        | 3/31/2020 9        | 01 Days Settled  |        | CR Beds 194 POS Be        | eds 0  |
| BEXAR                  |              |                    |                  |        | Key Performanac           | e Ind. |
| NOVITAS                |              |                    |                  |        | Occupancy Rate            | 49.1%  |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 150.6  |
| Current Assets         | 2,331,711    | Total Charges      | 7,022,391        |        | Average Wages             | 19.26  |
| Fixed Assets           | 363,528      | Contract Allowance | 1,457,217        | 20.8%  | Skilled Nursing           | 74.7%  |
| Other Assets           | 1,328        | Operating Revenue  | 5,565,174        | 79.2%  | Ancillary Service         | 25.3%  |
| Total Assets           | 2,696,567    | Operating Expense  | 7,052,156        | 126.7% | Current Ratio             | 0.6    |
| Current Liabilities    | 3,656,063    | Operating Margin   | -1,486,982       | -26.7% | Days to Collect           | 110.0  |
| Long Term Liabilities  | 906,299      | Other Income       | 141,111          | 2.5%   | Avg Payment Days          | 129.1  |
| Total Equity           | -1,865,795   | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 37.8%  |
| Total Liab. and Equity | 2,696,567    | Net Profit or Loss | (1,345,871)      | -24.2% | Return on Equity          | 72.1%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675831 REGENT C        | ARE CENTER C   | F EL PASO          |                  |        | Proprietary - Corporation | 1      |
|------------------------|----------------|--------------------|------------------|--------|---------------------------|--------|
| REGENT CARE CEN        | ITER OF EL PAS | SO 12/31/2020      | 275 Days Settled | I      |                           |        |
| EL PASO, TX 79935      |                | 3/31/2020 9        | 1 Days Settled   |        | CR Beds 138 POS Be        | eds 0  |
| EL PASO                |                |                    |                  |        | Key Performanad           | e Ind. |
| NOVITAS                |                |                    |                  |        | Occupancy Rate            | 85.1%  |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay            | 75.8   |
| Current Assets         | 2,024,291      | Total Charges      | 3,949,876        |        | Average Wages             | 18.33  |
| Fixed Assets           | 385,493        | Contract Allowance | 1,514,057        | 38.3%  | Skilled Nursing           | 65.2%  |
| Other Assets           | -399           | Operating Revenue  | 2,435,819        | 61.7%  | Ancillary Service         | 34.8%  |
| Total Assets           | 2,409,385      | Operating Expense  | 2,398,975        | 98.5%  | Current Ratio             | 0.7    |
| Current Liabilities    | 2,734,000      | Operating Margin   | 36,844           | 1.5%   | Days to Collect           | 272.8  |
| Long Term Liabilities  | 2,271,746      | Other Income       | 2,943            | 0.1%   | Avg Payment Days          | 381.4  |
| Total Equity           | -2,596,361     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 11.7%  |
| Total Liab. and Equity | 2,409,385      | Net Profit or Loss | 39,787           | 1.6%   | Return on Equity          | -1.5%  |
| 675831 REGENT C        | ARE CENTER C   | F EL PASO          |                  |        | Proprietary - Corporation | 1      |
| REGENT CARE CEN        | ITER OF EL PAS | SO 12/31/2020      | 275 Days Settled | I      |                           |        |
| EL PASO, TX 79935      |                | 3/31/2020 9        | 1 Days Settled   |        | CR Beds 138 POS Be        | eds 0  |
| EL PASO                |                |                    |                  |        | Key Performanac           | e Ind. |
| NOVITAS                |                |                    |                  |        | Occupancy Rate            | 61.1%  |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay            | 92.4   |
| Current Assets         | 1,879,450      | Total Charges      | 8,944,689        |        | Average Wages             | 18.33  |
| Fixed Assets           | 400,977        | Contract Allowance | 3,293,143        | 36.8%  | Skilled Nursing           | 63.1%  |
| Other Assets           | -204           | Operating Revenue  | 5,651,546        | 63.2%  | Ancillary Service         | 36.9%  |
| Total Assets           | 2,280,223      | Operating Expense  | 6,816,366        | 120.6% | Current Ratio             | 0.7    |
| Current Liabilities    | 2,705,556      | Operating Margin   | -1,164,820       | -20.6% | Days to Collect           | 106.7  |
| Long Term Liabilities  | 3,236,371      | Other Income       | 99,476           | 1.8%   | Avg Payment Days          | 140.5  |
| Total Equity           | -3,661,704     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 34.5%  |
| Total Liab. and Equity | 2,280,223      | Net Profit or Loss | (1,065,344)      | -18.9% | Return on Equity          | 29.1%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 0,0,00   | ARE CENTER C  | F KINGWOOD   |   |   | Proprietary - Corporatio  | n  |
|--|---|--|---|---|---|--|
| REGENT CARE CEN  | ITER OF KINGW   | /OOD 12/31/2020  | 366 Days Settled  | I   |   |  |
| KINGWOOD, TX 773   | 39  |  |   |   | CR Beds 194 POS B   | eds 0  |
| HARRIS   |   |  |   |   | Key Performana  | e Ind.   |
| BLUE CROSS (TEXA   | AS)   |  |   |   | Occupancy Rate  | 43.6%  |
| Balance S  | heet  | Income   | Statement   |   | Length of Stay  | 61.6   |
| Current Assets   | 2,461,500   | Total Charges  | 11,006,206  |   | Average Wages   | 19.60  |
| Fixed Assets   | 219,929   | Contract Allowance   | 3,277,417   | 29.8%                                     | Skilled Nursing   | 68.1%  |
| Other Assets   | 1,077   | Operating Revenue  | 7,728,789   | 70.2%                                     | Ancillary Service   | 31.9%  |
| Total Assets   | 2,682,506   | Operating Expense  | 8,572,246   | 110.9%                                    | Current Ratio   | 0.8  |
| Current Liabilities  | 3,076,249   | Operating Margin   | -843,457  | -10.9%                                    | Days to Collect   | 46.2   |
| Long Term Liabilities  | 689,200   | Other Income   | 137,026   | 1.8%                                      | Avg Payment Days  | 36.0   |
| Total Equity   | -1,082,943  | Other Expense  | 0   | 0.0%                                      | Depreciation Rate   | 134.4%   |
| Total Liab. and Equity   | 2,682,506   | Net Profit or Loss   | (706,431)   | -9.1%                                     | Return on Equity  | 65.2%  |
| 675030 REGENT C  | ARE CENTER C  | F LAREDO   |   |   | Proprietary - Corporatio  | n  |
|  |   |  |   |   |   |  |
| REGENT CARE CEN  | ITER OF LARED   | OO 12/31/2020  | 366 Days Settled  | I   |   |  |
| REGENT CARE CEN<br>LAREDO, TX 78041  | ITER OF LARED   | OO 12/31/2020  | 366 Days Settled  | I   | CR Beds 186 POS B   | eds 0  |
|  | ITER OF LARED   | O 12/31/2020   | 366 Days Settled  | I   | CR Beds 186 POS B <b>Key Performana</b>   |  |
| LAREDO, TX 78041   |   |  | 366 Days Settled  | I   |   |  |
| LAREDO, TX 78041<br>WEBB   | CIANS SERVICE   |  | 366 Days Settled Statement                                  | I   | Key Performana  | e Ind.   |
| LAREDO, TX 78041<br>WEBB<br>WISCONSIN PHYSIC   | CIANS SERVICE   |  | ·   | I   | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 54.4%                             |
| LAREDO, TX 78041<br>WEBB<br>WISCONSIN PHYSIC<br>Balance S  | CIANS SERVICE   | Income   | Statement   |   | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 54.4%<br>316.7                                   |
| LAREDO, TX 78041 WEBB WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>2,907,203                                   | Income<br>Total Charges  | <b>Statement</b> 13,163,562                                 | 29.4%                                     | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 54.4%<br>316.7<br>17.05                          |
| LAREDO, TX 78041 WEBB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>S <b>heet</b><br>2,907,203<br>632,902                | Income Total Charges Contract Allowance  | <b>Statement</b> 13,163,562 3,869,846                       | 29.4%<br>70.6%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 54.4%<br>316.7<br>17.05<br>70.7%                 |
| LAREDO, TX 78041 WEBB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br>Sheet<br>2,907,203<br>632,902<br>-1,183              | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 13,163,562 3,869,846 9,293,716                    | 29.4%<br>70.6%<br>102.1%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 54.4%<br>316.7<br>17.05<br>70.7%<br>29.3%        |
| LAREDO, TX 78041 WEBB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE<br>Sheet<br>2,907,203<br>632,902<br>-1,183<br>3,538,922 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 13,163,562 3,869,846 9,293,716 9,486,702          | 29.4%<br>70.6%<br>102.1%<br>-2.1%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 54.4%<br>316.7<br>17.05<br>70.7%<br>29.3%<br>1.4 |
| LAREDO, TX 78041 WEBB WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,907,203<br>632,902<br>-1,183<br>3,538,922<br>2,146,406              | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 13,163,562 3,869,846 9,293,716 9,486,702 -192,986 | 29.4%<br>70.6%<br>102.1%<br>-2.1%<br>8.7% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 54.4% 316.7 17.05 70.7% 29.3% 1.4 45.1           |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676153 REGENT C  | ARE CENTER C   | F LEAGUE CITY  |  |  | Proprietary - Corporatio   | n  |
|--|--|--|--|--|--|--|
| REGENT CARE CEN  | ITER OF LEAGL  | JE CITY 12/31/2020   | 366 Days Settled   | i  |  |  |
| LEAGUE CITY, TX 7  | 7573   |  |  |  | CR Beds 194 POS B  | eds 0  |
| GALVESTON  |  |  |  |  | Key Performana   | e Ind.   |
| BLUE CROSS (TEXA   | AS)  |  |  |  | Occupancy Rate   | 66.3%  |
| Balance S  | Sheet  | Income   | Statement  |  | Length of Stay   | 162.8  |
| Current Assets   | 5,098,451  | Total Charges  | 13,317,686   |  | Average Wages  | 22.01  |
| Fixed Assets   | 265,230  | Contract Allowance   | 1,725,741  | 13.0%                                      | Skilled Nursing  | 78.8%  |
| Other Assets   | -2,114   | Operating Revenue  | 11,591,945   | 87.0%                                      | Ancillary Service  | 21.2%  |
| Total Assets   | 5,361,567  | Operating Expense  | 12,820,802   | 110.6%                                     | Current Ratio  | 2.2  |
| Current Liabilities  | 2,354,414  | Operating Margin   | -1,228,857   | -10.6%                                     | Days to Collect  | 28.7   |
| Long Term Liabilities  | 1,017,600  | Other Income   | 720,776  | 6.2%                                       | Avg Payment Days   | 30.9   |
| Total Equity   | 1,989,553  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 198.7%   |
|  |  | -  |  |  |  |  |
| Total Liab. and Equity   | 5,361,567  | Net Profit or Loss   | (508,081)  | -4.4%                                      | Return on Equity   | -25.5%   |
| 675739 REGENT C  | ARE CENTER C   | F THE WOODLANDS  | LIMITED PART   | NE   | Return on Equity  Proprietary - Corporatio   |  |
|  | ARE CENTER C   | F THE WOODLANDS  |  | NE   | . , ,  |  |
| 675739 REGENT C  | ARE CENTER C<br>ITER OF THE<br>ED PARTNE   | F THE WOODLANDS  | LIMITED PART   | NE   | . , ,  | n  |
| 675739 REGENT C REGENT CARE CEN WOODLANDS LIMIT  | ARE CENTER C<br>ITER OF THE<br>ED PARTNE   | F THE WOODLANDS  | LIMITED PART   | NE   | Proprietary - Corporatio   | n<br>eds 0                                     |
| 675739 REGENT C REGENT CARE CEN WOODLANDS LIMIT THE WOODLANDS,   | ARE CENTER CONTER OF THE SED PARTNE  |  | LIMITED PART   | NE   | Proprietary - Corporation  CR Beds 156 POS B   | eds 0  |
| 675739 REGENT C REGENT CARE CEN WOODLANDS LIMIT THE WOODLANDS, MONTGOMERY  | ARE CENTER CONTER OF THE SED PARTNE TX 77381   | 12/31/2020   | LIMITED PART   | NE   | Proprietary - Corporation  CR Beds 156 POS B  Key Performanae  | eds 0  |
| REGENT CARE CEN WOODLANDS LIMIT THE WOODLANDS, MONTGOMERY WISCONSIN PHYSIC   | ARE CENTER CONTER OF THE SED PARTNE TX 77381 CIANS SERVICE   | 12/31/2020   | 366 Days Settled   | NE   | Proprietary - Corporatio  CR Beds 156 POS B  Key Performanae  Occupancy Rate   | eds 0<br>ce Ind.<br>52.3%<br>114.5             |
| REGENT CARE CEN WOODLANDS LIMIT THE WOODLANDS, MONTGOMERY WISCONSIN PHYSIC Balance S   | ARE CENTER CONTER OF THE SED PARTNE TX 77381 CIANS SERVICE   | DF THE WOODLANDS 12/31/2020 Income   | 366 Days Settled Statement                                   | NE   | Proprietary - Corporation  CR Beds 156 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 52.3% 114.5                      |
| REGENT CARE CENT WOODLANDS LIMIT THE WOODLANDS, MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets   | ARE CENTER OF THE ED PARTNE TX 77381 CIANS SERVICE Sheet 1,479,424   | DF THE WOODLANDS 12/31/2020 Income Total Charges   | Statement 9,236,498  | NE<br>3<br>20.0%                           | Proprietary - Corporation  CR Beds 156 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>52.3%                      |
| REGENT CARE CENT WOODLANDS LIMIT THE WOODLANDS, MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets  | CIANS SERVICE  1,479,424  1,034,631  | Income Total Charges Contract Allowance  | Statement 9,236,498 1,848,495                                | NE 20.0% 80.0%                             | Proprietary - Corporation  CR Beds 156 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | n eds 0 ce Ind. 52.3% 114.5 18.92 70.8%        |
| REGENT CARE CENT WOODLANDS LIMIT THE WOODLANDS, MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                 | CIANS SERVICE  1,479,424  1,034,631  2,220   | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 9,236,498 1,848,495 7,388,003                      | 20.0%<br>80.0%<br>115.8%                   | Proprietary - Corporation  CR Beds 156 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | n eds 0 ce Ind. 52.3% 114.5 18.92 70.8% 29.2%  |
| REGENT CARE CENT WOODLANDS LIMIT THE WOODLANDS, MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                    | CIANS SERVICE  1,479,424  1,034,631  2,220  2,516,275  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 9,236,498 1,848,495 7,388,003 8,552,999            | 20.0%<br>80.0%<br>115.8%<br>-15.8%         | Proprietary - Corporation  CR Beds 156 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | n eds 0 52.3% 114.5 18.92 70.8% 29.2% 0.4 37.6 |
| REGENT CARE CEN WOODLANDS LIMIT THE WOODLANDS, MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ARE CENTER OF THE ED PARTNE TX 77381  CIANS SERVICE Sheet  1,479,424  1,034,631  2,220  2,516,275  3,495,110 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 9,236,498 1,848,495 7,388,003 8,552,999 -1,164,996 | 20.0%<br>80.0%<br>115.8%<br>-15.8%<br>0.7% | Proprietary - Corporation  CR Beds 156 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | n eds 0 52.3% 114.5 18.92 70.8% 29.2% 0.4      |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| UIJOZ4 KLULITI U   | ARE CENTER C  | F WOODWAY  |  |  | Proprietary - Partnership  | 1  |
|--|---|--|--|--|--|--|
| REGENT CARE CEN  | ITER OF WOOD  | WAY 12/31/2020   | 275 Days Settled   |  |  |  |
| WACO, TX 76712   |   | 3/31/2020 9  | 1 Days Settled   |  | CR Beds 144 POS Be   | eds 0  |
| MCLENNAN   |   |  |  |  | Key Performanac  | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |  | Occupancy Rate   | 60.6%  |
| Balance S  | Sheet   | Income   | Statement  |  | Length of Stay   | 188.9  |
| Current Assets   | 975,904   | Total Charges  | 1,893,644  |  | Average Wages  | 20.46  |
| Fixed Assets   | 459,625   | Contract Allowance   | 261,614  | 13.8%                                      | Skilled Nursing  | 76.5%  |
| Other Assets   | -14,708   | Operating Revenue  | 1,632,030  | 86.2%                                      | Ancillary Service  | 23.5%  |
| Total Assets   | 1,420,821   | Operating Expense  | 1,657,187  | 101.5%                                     | Current Ratio  | 0.4  |
| Current Liabilities  | 2,787,442   | Operating Margin   | -25,157  | -1.5%                                      | Days to Collect  | 183.5  |
| Long Term Liabilities  | 1,359,965   | Other Income   | 1,344  | 0.1%                                       | Avg Payment Days   | 561.9  |
| Total Equity   | -2,726,586  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 14.3%  |
| Total Liab. and Equity   | 1,420,821   | Net Profit or Loss   | (23,813)   | -1.5%                                      | Return on Equity   | 0.9%   |
| 675924 REGENT C  | ARE CENTER C  | NE WOODWAY   |  |  | Proprietary - Partnership  |  |
|  |   | WOODWAT  |  |  | Froprietary - Farmership   |  |
| REGENT CARE CEN  |   |  | 275 Days Settled   |  | Froprietary - Farmership   |  |
| REGENT CARE CEN<br>WACO, TX 76712  |   | WAY 12/31/2020   | 275 Days Settled 1 Days Settled  |  | CR Beds 144 POS Be   |  |
|  |   | WAY 12/31/2020   | •  |  |  | eds 0  |
| WACO, TX 76712   | ITER OF WOOD  | WAY 12/31/2020<br>3/31/2020 9  | •  |  | CR Beds 144 POS Be   | eds 0  |
| WACO, TX 76712<br>MCLENNAN   | ITER OF WOOD  | WAY 12/31/2020<br>3/31/2020 9  | •  |  | CR Beds 144 POS Be   | eds 0<br>e Ind.  |
| WACO, TX 76712<br>MCLENNAN<br>WISCONSIN PHYSIC   | ITER OF WOOD  | WAY 12/31/2020<br>3/31/2020 9  | 1 Days Settled   |  | CR Beds 144 POS Be  Key Performanac  Occupancy Rate  | eds 0<br>e Ind.<br>58.4%   |
| WACO, TX 76712  MCLENNAN  WISCONSIN PHYSIC  Balance S  | ITER OF WOOD CIANS SERVICE  | WAY 12/31/2020<br>3/31/2020 9<br>Income  | 1 Days Settled Statement   |  | CR Beds 144 POS Be  Key Performanac  Occupancy Rate  Length of Stay  | eds 0<br>e Ind.<br>58.4%<br>201.0                                    |
| WACO, TX 76712  MCLENNAN  WISCONSIN PHYSIC  Balance S  Current Assets  | CIANS SERVICE<br>Sheet<br>1,276,300                                   | WAY 12/31/2020<br>3/31/2020 9<br>Income  | 1 Days Settled  Statement 6,608,288  | 19.1%                                      | CR Beds 144 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ee Ind.<br>58.4%<br>201.0<br>20.46                          |
| WACO, TX 76712  MCLENNAN  WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  | CIANS SERVICE<br>Sheet<br>1,276,300<br>468,845                        | WAY 12/31/2020 3/31/2020 9 Income Total Charges Contract Allowance   | 1 Days Settled  Statement  6,608,288  1,261,058                            | 19.1%<br>80.9%                             | CR Beds 144 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0<br><b>e Ind.</b> 58.4% 201.0 20.46 69.7%                       |
| WACO, TX 76712 MCLENNAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br>Sheet<br>1,276,300<br>468,845<br>-1,328              | WAY 12/31/2020 3/31/2020 9  Income Total Charges Contract Allowance Operating Revenue                                    | 1 Days Settled  Statement 6,608,288 1,261,058 5,347,230                    | 19.1%<br>80.9%<br>111.9%                   | CR Beds 144 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0<br><b>1e Ind.</b><br>58.4%<br>201.0<br>20.46<br>69.7%<br>30.3% |
| WACO, TX 76712 MCLENNAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE Sheet  1,276,300  468,845  -1,328  1,743,817            | WAY 12/31/2020 3/31/2020 9  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 1 Days Settled  Statement 6,608,288 1,261,058 5,347,230 5,984,845          | 19.1%<br>80.9%<br>111.9%<br>-11.9%         | CR Beds 144 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0<br><b>58.4%</b> 201.0 20.46 69.7% 30.3% 0.4                    |
| WACO, TX 76712 MCLENNAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE Sheet  1,276,300  468,845  -1,328  1,743,817  3,040,617 | WAY 12/31/2020 3/31/2020 9  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1 Days Settled  Statement 6,608,288 1,261,058 5,347,230 5,984,845 -637,615 | 19.1%<br>80.9%<br>111.9%<br>-11.9%<br>1.4% | CR Beds 144 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>58.4%<br>201.0<br>20.46<br>69.7%<br>30.3%<br>0.4<br>52.5    |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676339 REMARKA   | BLE HEALTHC   | ARE OF DALLAS, LP  |  |   | Proprietary - Corporation  | n  |
|--|---|--|--|---|--|--|
| REMARKABLE HEAI<br>LP  | LTHCARE OF D  | ALLAS, 12/31/2020  | 366 Days Settled   | I   |  |  |
| DALLAS, TX 75216   |   |  |  |   | CR Beds 150 POS B  | eds 0  |
| DALLAS   |   |  |  |   | Key Performanad  | e Ind.   |
| NOVITAS (TEXAS)  |   |  |  |   | Occupancy Rate   | 39.6%  |
| Balance S  | Sheet   | Income   | Statement  |   | Length of Stay   | 261.9  |
| Current Assets   | 1,179,632   | Total Charges  | 7,295,666  |   | Average Wages  | 20.39  |
| Fixed Assets   | -17,005   | Contract Allowance   | 1,550,557  | 21.3%                                       | Skilled Nursing  | 75.9%  |
| Other Assets   | 0   | Operating Revenue  | 5,745,109  | 78.7%                                       | Ancillary Service  | 24.1%  |
| Total Assets   | 1,162,627   | Operating Expense  | 6,205,737  | 108.0%                                      | Current Ratio  | 0.5  |
| Current Liabilities  | 2,445,460   | Operating Margin   | -460,628   | -8.0%                                       | Days to Collect  | 37.6   |
| Long Term Liabilities  | 1,412,695   | Other Income   | 851,955  | 14.8%                                       | Avg Payment Days   | 35.9   |
| Total Equity   | -2,695,528  | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 244.1%   |
|  |   |  |  |   |  |  |
| Total Liab. and Equity   | 1,162,627   | Net Profit or Loss   | 391,327  | 6.8%  | Return on Equity   | -14.5%   |
|  | BLE HEALTHC   | -<br>ARE OF FORT WORTH   | <u> </u>   |   | Return on Equity  Proprietary - Corporation  |  |
|  | BLE HEALTHC   | -<br>ARE OF FORT WORTH   |  |   |  |  |
| 676285 REMARKA REMARKABLE HEAI   | BLE HEALTHCA  | -<br>ARE OF FORT WORTH   | <u> </u>   |   |  | n  |
| 676285 REMARKA REMARKABLE HEAI WORTH   | BLE HEALTHCA  | -<br>ARE OF FORT WORTH   | <u> </u>   |   | Proprietary - Corporation  | n<br>eds 0   |
| 676285 REMARKA REMARKABLE HEAI WORTH FORT WORTH, TX 7  | BLE HEALTHCALTHCALTHCARE OF FO                          | -<br>ARE OF FORT WORTH   | <u> </u>   |   | Proprietary - Corporation  CR Beds 120 POS B   | n<br>eds 0   |
| 676285 REMARKA REMARKABLE HEAI WORTH FORT WORTH, TX 7 TARRANT  | ETHCARE OF FO   | ARE OF FORT WORTH  | <u> </u>   |   | Proprietary - Corporation  CR Beds 120 POS B  Key Performana   | eds 0  |
| 676285 REMARKA REMARKABLE HEAR WORTH FORT WORTH, TX 7 TARRANT TRAILBLAZER (TEX   | ETHCARE OF FO   | ARE OF FORT WORTH ORT 12/31/2020 C   | H<br>366 Days Settled                                      |   | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>49.3%                                      |
| 676285 REMARKA REMARKABLE HEAR WORTH FORT WORTH, TX 7 TARRANT TRAILBLAZER (TEX Balance S   | AS) Sheet 5,491,949                                     | ARE OF FORT WORTH ORT 12/31/2020 C   | H<br>366 Days Settled                                      |   | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 49.3% 235.5                                      |
| REMARKABLE HEARWORTH FORT WORTH, TX 7 TARRANT TRAILBLAZER (TEX Balance S Current Assets  | AS) Sheet 5,491,949                                     | ARE OF FORT WORTH  ORT 12/31/2020 3  Income 5  | Statement 6,993,181  | 17.3%                                       | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind.  49.3%  235.5                                   |
| REMARKABLE HEARWORTH FORT WORTH, TX 7 TARRANT TRAILBLAZER (TEX Balance S Current Assets Fixed Assets   | AS) Sheet 5,491,949 228,492                             | Income Total Charges Contract Allowance  | Statement 6,993,181 1,208,616                              | 17.3%<br>82.7%                              | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind.  49.3%  235.5  21.29                            |
| REMARKABLE HEAD WORTH FORT WORTH, TX 7 TARRANT TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets                                 | AS) Sheet 5,491,949 228,492                             | Income Total Charges Contract Allowance Operating Revenue  | Statement 6,993,181 1,208,616 5,784,565                    | 17.3%<br>82.7%<br>112.7%                    | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind.  49.3%  235.5  21.29  73.5%  26.5%              |
| REMARKABLE HEAD WORTH FORT WORTH, TX 7 TARRANT TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets                    | AS) Sheet  5,491,949  228,492  0  5,720,441             | Income  Total Charges Contract Allowance Operating Revenue Operating Expense                               | Statement 6,993,181 1,208,616 5,784,565 6,519,861          | 17.3%<br>82.7%<br>112.7%<br>-12.7%          | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind.  49.3%  235.4  21.29  73.5%  26.5%  (3.1        |
| REMARKABLE HEARWORTH FORT WORTH, TX 7 TARRANT TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  5,491,949  228,492  0  5,720,441  -1,750,571 | Income  Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | Statement 6,993,181 1,208,616 5,784,565 6,519,861 -735,296 | 17.3%<br>82.7%<br>112.7%<br>-12.7%<br>37.3% | Proprietary - Corporation  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind.  49.3%  235.5  21.29  73.5%  26.5%  (3.1)  53.2 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676363 REMARKA   | BLE HEALTHC   | ARE OF PRESTONWO   | OD  |  | Proprietary - Corporation  | ı  |
|--|---|--|---|--|--|--|
| REMARKABLE HEAI<br>PRESTONWOOD   | LTHCARE OF  | 12/31/2020 3   | 366 Days Settled  |  |  |  |
| CARROLLTON, TX 7   | 75010   |  |   |  | CR Beds 120 POS B  | eds 0  |
| DENTON   |   |  |   |  | Key Performanad  | e Ind.   |
| TRAILBLAZER (TEX   | AS)   |  |   |  | Occupancy Rate   | 48.0%  |
| Balance S  | Sheet   | Income   | Statement   |  | Length of Stay   | 154.9  |
| Current Assets   | 1,716,339   | Total Charges  | 7,659,168   |  | Average Wages  | 20.15  |
| Fixed Assets   | 91,951  | Contract Allowance   | 1,480,429   | 19.3%                                    | Skilled Nursing  | 76.4%  |
| Other Assets   | 0   | Operating Revenue  | 6,178,739   | 80.7%                                    | Ancillary Service  | 23.6%  |
| Total Assets   | 1,808,290   | Operating Expense  | 6,059,799   | 98.1%                                    | Current Ratio  | 0.6  |
| Current Liabilities  | 3,006,602   | Operating Margin   | 118,940   | 1.9%                                     | Days to Collect  | 61.8   |
| Long Term Liabilities  | 75,517  | Other Income   | 707,466   | 11.5%                                    | Avg Payment Days   | 50.0   |
| Total Equity   | -1,273,829  | Other Expense  | 0   | 0.0%                                     | Depreciation Rate  | 344.7%   |
|  |   | _  |   |  |  |  |
| Total Liab. and Equity   | 1,808,290   | Net Profit or Loss   | 826,406   | 13.4%                                    | Return on Equity   | -64.9%   |
| 676274 REMARKA   | BLE HEALTHC   | ARE OF SEGUIN  |   | 13.4%                                    | Return on Equity  Proprietary - Corporation  |  |
|  | BLE HEALTHC   | ARE OF SEGUIN  | 826,406<br>866 Days Settled                                   | 13.4%                                    |  | n  |
| 676274 REMARKA   | BLE HEALTHC   | ARE OF SEGUIN  |   | 13.4%                                    | Proprietary - Corporation  CR Beds 115 POS B   | n<br>eds 0   |
| 676274 REMARKA REMARKABLE HEAI SEGUIN, TX 78155  | LTHCARE OF SE   | ARE OF SEGUIN  |   | 13.4%                                    | Proprietary - Corporation  | n<br>eds 0   |
| 676274 REMARKA REMARKABLE HEAI SEGUIN, TX 78155 GUADALUPE  | LTHCARE OF SE   |  |   | 13.4%                                    | Proprietary - Corporation  CR Beds 115 POS B  Key Performana   | eds 0  |
| 676274 REMARKA REMARKABLE HEAI SEGUIN, TX 78155 GUADALUPE TRAILBLAZER (TEX   | AS)   |  | 366 Days Settled  | 13.4%                                    | Proprietary - Corporation  CR Beds 115 POS B  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>59.1%                          |
| 676274 REMARKA REMARKABLE HEAD SEGUIN, TX 78155 GUADALUPE TRAILBLAZER (TEX   | AS)   | ARE OF SEGUIN EGUIN 12/31/2020 3   | 366 Days Settled  | 22.9%                                    | Proprietary - Corporation  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b> 59.1% 180.3                |
| 676274 REMARKA REMARKABLE HEAD SEGUIN, TX 78155 GUADALUPE TRAILBLAZER (TEX Balance S Current Assets  | AS) Sheet 1,570,596                                   | ARE OF SEGUIN  EGUIN 12/31/2020 3  Income S  Total Charges   | Statement 8,523,490   | 22.9%                                    | Proprietary - Corporation  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind.  59.1%  180.3                       |
| 676274 REMARKA REMARKABLE HEAD SEGUIN, TX 78155 GUADALUPE TRAILBLAZER (TEX Balance S Current Assets Fixed Assets   | AS) Sheet  1,570,596  177,751                         | Income S  Total Charges  Contract Allowance Operating Revenue  | Statement<br>8,523,490<br>1,949,295                           | 22.9%                                    | Proprietary - Corporation  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0<br><b>ce Ind.</b> 59.1% 180.3 18.36          |
| 676274 REMARKA REMARKABLE HEAD SEGUIN, TX 78155 GUADALUPE TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet  1,570,596  177,751                         | Income S  Total Charges  Contract Allowance Operating Revenue  | Statement  8,523,490  1,949,295  6,574,195                    | 22.9%<br>77.1%<br>98.5%                  | Proprietary - Corporation  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | n eds 0 59.1% 180.3 18.36 73.3% 26.7%              |
| 676274 REMARKA REMARKABLE HEAD SEGUIN, TX 78155 GUADALUPE TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet  1,570,596  177,751  0  1,748,347           | Income S  Total Charges  Contract Allowance Operating Revenue Operating Expense                              | Statement  8,523,490  1,949,295  6,574,195  6,474,564         | 22.9%<br>77.1%<br>98.5%<br>1.5%          | Proprietary - Corporation  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 59.1% 180.3 18.36 73.3% 26.7% (2.3)          |
| 676274 REMARKA REMARKABLE HEAD SEGUIN, TX 78155 GUADALUPE TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  1,570,596  177,751  0  1,748,347  -684,368 | Income S  Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | Statement  8,523,490  1,949,295  6,574,195  6,474,564  99,631 | 22.9%<br>77.1%<br>98.5%<br>1.5%<br>12.2% | Proprietary - Corporation  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>59.1%<br>180.3<br>18.36<br>73.3%<br>26.7% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676243 REMINGTO  | N TRANSITION   | AL CARE OF RICHAR  | RDSON   |  | Proprietary - Other   |  |
|--|--|--|---|--|---|--|
| REMINGTON TRANS  | SITIONAL CARE  | OF 12/31/2020  | 366 Days Settled  | d  |   |  |
| RICHARDSON, TX 7   | 5082   |  |   |  | CR Beds 90 POS B  | eds 0  |
| DALLAS   |  |  |   |  | Key Performanad   | e Ind.   |
| TRAILBLAZER (TEX   | AS)  |  |   |  | Occupancy Rate  | 65.3%  |
| Balance S  | Sheet  | Income   | Statement   |  | Length of Stay  | 19.3   |
| Current Assets   | 1,539,978  | Total Charges  | 10,699,173  |  | Average Wages   | 25.01  |
| Fixed Assets   | 1,009,338  | Contract Allowance   | 0   | 0.0%                                       | Skilled Nursing   | 38.1%  |
| Other Assets   | -28,503  | Operating Revenue  | 10,699,173  | 100.0%                                     | Ancillary Service   | 61.9%  |
| Total Assets   | 2,520,813  | Operating Expense  | 12,681,984  | 118.5%                                     | Current Ratio   | 0.5  |
| Current Liabilities  | 3,254,581  | Operating Margin   | -1,982,811  | -18.5%                                     | Days to Collect   | 51.4   |
| Long Term Liabilities  | 0  | Other Income   | 1,732,735   | 16.2%                                      | Avg Payment Days  | 75.7   |
| Total Equity   | -733,768   | Other Expense  | 0   | 0.0%                                       | Depreciation Rate   | 124.9%   |
|  |  | •  |   |  |   |  |
| Total Liab. and Equity   | 2,520,813  | Net Profit or Loss   | (250,076)   | -2.3%                                      | Return on Equity  | 34.1%  |
|  |  | Net Profit or Loss  AL CARE OF SAN AN  |   | -2.3%                                      | Proprietary - Other   | 34.1%  |
|  | ON TRANSITION  | AL CARE OF SAN AN  |   |  |   | 34.1%  |
| 676216 REMINGTO  | ON TRANSITION  | AL CARE OF SAN AN  | NTONIO  |  |   |  |
| 676216 REMINGTO REMINGTON TRANS SAN ANTONIO  | ON TRANSITION  | AL CARE OF SAN AN  | NTONIO  |  | Proprietary - Other   | eds 0  |
| REMINGTON TRANS SAN ANTONIO SAN ANTONIO, TX 7  | ON TRANSITION SITIONAL CARE 78240  | AL CARE OF SAN AN  | NTONIO  |  | Proprietary - Other  CR Beds 60 POS B   | eds 0  |
| REMINGTON TRANS SAN ANTONIO SAN ANTONIO, TX 7 BEXAR  | ON TRANSITION SITIONAL CARE (8240  | OF 12/31/2020  | NTONIO  |  | Proprietary - Other  CR Beds 60 POS B  Key Performanae  | eds 0<br>ce Ind.   |
| REMINGTON TRANS SAN ANTONIO SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA   | ON TRANSITION SITIONAL CARE (8240 AS) Sheet  | OF 12/31/2020  | NTONIO  366 Days Settled                                  |  | Proprietary - Other  CR Beds 60 POS B  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>81.7%  |
| REMINGTON TRANS SAN ANTONIO SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S   | ON TRANSITION SITIONAL CARE (8240 AS) Sheet  | OF 12/31/2020  | NTONIO  366 Days Settled  Statement                       | d  | Proprietary - Other  CR Beds 60 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>81.7%<br>17.8                         |
| REMINGTON TRANS SAN ANTONIO SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S Current Assets  | ON TRANSITION SITIONAL CARE (8240 AS) Sheet 1,157,691  | Income Total Charges   | Statement 8,505,940                                       | 0.0%                                       | Proprietary - Other  CR Beds 60 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>81.7%<br>17.8<br>22.24                |
| REMINGTON TRANS SAN ANTONIO SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | ON TRANSITION SITIONAL CARE (8240 AS) Sheet 1,157,691 951,458                                | Income Total Charges Contract Allowance  | Statement 8,505,940                                       | 0.0%<br>100.0%                             | Proprietary - Other  CR Beds 60 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 <b>ce Ind.</b> 81.7%  17.8  22.24  31.2%                   |
| REMINGTON TRANS SAN ANTONIO SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | ON TRANSITION  SITIONAL CARE  (8240  AS)  Sheet  1,157,691  951,458  -1,049,843              | Income Total Charges Contract Allowance Operating Revenue                                    | Statement  8,505,940  0  8,505,940                        | 0.0%<br>100.0%<br>115.1%                   | Proprietary - Other  CR Beds 60 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0 <b>ce Ind.</b> 81.7%  17.8  22.24  31.2%  68.8%            |
| REMINGTON TRANS SAN ANTONIO SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | DN TRANSITION SITIONAL CARE (8240 AS) Sheet 1,157,691 951,458 -1,049,843 1,059,306           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement  8,505,940  0  8,505,940  9,790,257             | 0.0%<br>100.0%<br>115.1%<br>-15.1%         | Proprietary - Other  CR Beds 60 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0<br>81.7%<br>17.8<br>22.24<br>31.2%<br>68.8%<br>0.4         |
| REMINGTON TRANS SAN ANTONIO SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | DN TRANSITION SITIONAL CARE (8240 AS) Sheet 1,157,691 951,458 -1,049,843 1,059,306 2,612,793 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement  8,505,940  0  8,505,940  9,790,257  -1,284,317 | 0.0%<br>100.0%<br>115.1%<br>-15.1%<br>6.8% | Proprietary - Other  CR Beds 60 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>81.7%<br>17.8<br>22.24<br>31.2%<br>68.8%<br>0.4<br>48.6 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675441 RENAISSA   | NCE CARE CEN  | ITER   |   |                                   | Nonprofit - Church  |   |
|---|---|--|---|-----------------------------------|---|---|
| RENAISSANCE CAR   | E CENTER  | 9/30/2020 3  | 396 Days Settled                                    |                                   |   |   |
| GAINESVILLE, TX 76  | 6240  |  |   |                                   | CR Beds 91 POS Be   | eds 0   |
| COOKE   |   |  |   |                                   | Key Performanac   | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |                                   | Occupancy Rate  | 57.7%   |
| Balance S   | heet  | Income   | Statement   |                                   | Length of Stay  | 131.6   |
| Current Assets  | 816,878   | Total Charges  | 6,318,131   |                                   | Average Wages   | 23.17   |
| Fixed Assets  | 0   | Contract Allowance   | 1,513,635   | 24.0%                             | Skilled Nursing   | 73.4%   |
| Other Assets  | 0   | Operating Revenue  | 4,804,496   | 76.0%                             | Ancillary Service   | 26.6%   |
| Total Assets  | 816,878   | Operating Expense  | 5,024,382   | 104.6%                            | Current Ratio   | 7.7   |
| Current Liabilities   | 106,266   | Operating Margin   | -219,886  | -4.6%                             | Days to Collect   | 70.7  |
| Long Term Liabilities   | 0   | Other Income   | 382,301   | 8.0%                              | Avg Payment Days  | 3.7   |
| Total Equity  | 710,612   | Other Expense  | 0   | 0.0%                              | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity  | 816,878   | Net Profit or Loss   | 159,235   | 3.3%                              | Return on Equity  | 22.4%   |
| 455891 RENAISSA   | NCE PARK MUI  | TI CARE CENTER   |   |                                   | Proprietary - Partnership   | )   |
| RENAISSANCE PAR<br>CENTER   | K MULTI CARE  | 6/30/2020 3  | 366 Days Settled                                    |                                   |   |   |
| FORT WORTH, TX 7  | 6109  |  |   |                                   | CR Beds 118 POS Be  | ada O   |
| TARRANT   |   |  |   |                                   |   | eas u   |
| WICCONCIN DUVCIO  |   |  |   |                                   | Key Performanac   |   |
| MISCONSIN PHYSIC  | CIANS SERVICE   |  |   |                                   | Key Performanao<br>Occupancy Rate   |   |
| Balance S   |   |  | Statement   |                                   | •   | e Ind.  |
|   | heet  |  | • <b>Statement</b> 6,692,064                        |                                   | Occupancy Rate  | e Ind.<br>46.6%   |
| Balance S   | heet  | Income   |   | 0.0%                              | Occupancy Rate Length of Stay   | <b>46.6%</b>  |
| Balance S Current Assets  | Sheet 956,877   | Income<br>Total Charges  | 6,692,064   |                                   | Occupancy Rate Length of Stay Average Wages   | 46.6%<br>44.4<br>24.20                                  |
| Balance S Current Assets Fixed Assets   | 956,877<br>562,845                                    | Income Total Charges Contract Allowance  | 6,692,064   | 100.0%                            | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 46.6%<br>44.4<br>24.20<br>59.1%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 956,877<br>562,845<br>887,297                         | Income Total Charges Contract Allowance Operating Revenue                                    | 6,692,064<br>0<br>6,692,064                         | 100.0%<br>101.2%                  | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 46.6%<br>44.4<br>24.20<br>59.1%<br>40.9%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 956,877<br>562,845<br>887,297<br>2,407,019            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 6,692,064<br>0<br>6,692,064<br>6,771,734            | 100.0%<br>101.2%<br>-1.2%         | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 46.6%<br>44.4<br>24.20<br>59.1%<br>40.9%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 956,877<br>562,845<br>887,297<br>2,407,019<br>526,642 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,692,064<br>0<br>6,692,064<br>6,771,734<br>-79,670 | 100.0%<br>101.2%<br>-1.2%<br>4.0% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 46.6%<br>44.4<br>24.20<br>59.1%<br>40.9%<br>1.8<br>45.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676093 RENAISSA   | NCE VILLA   |  |  |                                    | Proprietary - Corporati  | on  |
|---|---|--|--|------------------------------------|--|---|
| RENAISSANCE VILL  | А   | 8/31/2020  | 366 Days Settled   |                                    |  |   |
| ROCKDALE, TX 7656   | 67  |  |  |                                    | CR Beds 45 POS   | Beds 0  |
| MILAM   |   |  |  |                                    | Key Performana   | ace Ind.  |
| BLUE CROSS (TEXA  | AS)   |  |  |                                    | Occupancy Rate   | 87.7%   |
| Balance S   | Sheet   | Income   | Statement  |                                    | Length of Stay   | 257.8   |
| Current Assets  | 621,019   | Total Charges  | 3,079,290  |                                    | Average Wages  | 16.76   |
| Fixed Assets  | 17,630  | Contract Allowance   | 16,032   | 0.5%                               | Skilled Nursing  | 83.5%   |
| Other Assets  | 0   | Operating Revenue  | 3,063,258  | 99.5%                              | Ancillary Service  | 16.5%   |
| Total Assets  | 638,649   | Operating Expense  | 3,339,877  | 109.0%                             | Current Ratio  | 1.2   |
| Current Liabilities   | 511,654   | Operating Margin   | -276,619   | -9.0%                              | Days to Collect  | 30.7  |
| Long Term Liabilities   | 0   | Other Income   | 505,121  | 16.5%                              | Avg Payment Days   | 3.5   |
| Total Equity  | 126,995   | Other Expense  | 0  | 0.0%                               | Depreciation Rate  | 818.9%  |
| Total Liab. and Equity  | 638,649   | Net Profit or Loss   | 220,424  | 7.2%                               | Return on Equity   | 173.6%  |
| 675421 RETAMA M   | IANOR HEALTH  | I AND REHABILITAT  | ON CENTER/RIC  | )                                  | Proprietary - Corporati  | on  |
|   |   |  |  |                                    |  |   |
| REHABILITATION CE   | EALTH AND<br>ENTER/RIO  | 9/30/2020  | 366 Days Settled   |                                    |  |   |
|   | ENTER/RIO   | 9/30/2020 (  | 866 Days Settled   |                                    | CR Beds 100 POS  | Beds 0  |
| REHABILITATION CE   | ENTER/RIO   | 9/30/2020  | 866 Days Settled   |                                    | CR Beds 100 POS  Key Performana  |   |
| REHABILITATION CE<br>RIO GRANDE CITY,   | ENTER/RIO<br>TX 78582   |  | 866 Days Settled   |                                    |  |   |
| REHABILITATION CE<br>RIO GRANDE CITY,<br>STARR  | ENTER/RIO<br>TX 78582<br>CIANS SERVICE  |  | 366 Days Settled  Statement                                  |                                    | Key Performan  | ace Ind.  |
| REHABILITATION CE<br>RIO GRANDE CITY,<br>STARR<br>WISCONSIN PHYSIC  | ENTER/RIO<br>TX 78582<br>CIANS SERVICE  |  | ·  |                                    | Key Performana Occupancy Rate  | ace Ind.<br>53.9%                               |
| REHABILITATION CE<br>RIO GRANDE CITY,<br>STARR<br>WISCONSIN PHYSIC<br>Balance S   | ENTER/RIO<br>TX 78582<br>CIANS SERVICE  | Income   | Statement  | 40.9%                              | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 53.9%<br>83.3                                   |
| REHABILITATION CERIO GRANDE CITY, STARR WISCONSIN PHYSICE Balance State Current Assets  | ENTER/RIO TX 78582 CIANS SERVICE Sheet 381,279  | Income<br>Total Charges  | • <b>Statement</b><br>8,072,030                              |                                    | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 53.9%<br>83.3<br>21.46                          |
| REHABILITATION CERIO GRANDE CITY, STARR WISCONSIN PHYSICE Balance State Current Assets Fixed Assets   | ENTER/RIO TX 78582  CIANS SERVICE  Sheet  381,279  4,740,708                          | Income<br>Total Charges<br>Contract Allowance  | 8,072,030<br>3,301,643                                       | 59.1%                              | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 53.9%<br>83.3<br>21.46<br>81.7%                 |
| REHABILITATION CERIO GRANDE CITY, STARR WISCONSIN PHYSICE Balance State Current Assets Fixed Assets Other Assets                                  | ENTER/RIO TX 78582  CIANS SERVICE Sheet  381,279 4,740,708 8,619                      | Income Total Charges Contract Allowance Operating Revenue                                    | 8,072,030<br>3,301,643<br>4,770,387                          | 59.1%<br>111.0%                    | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 53.9%<br>83.3<br>21.46<br>81.7%<br>18.3%        |
| REHABILITATION CERIO GRANDE CITY, STARR WISCONSIN PHYSICE Balance Statement Assets Fixed Assets Other Assets Total Assets                         | ENTER/RIO TX 78582  CIANS SERVICE Sheet  381,279 4,740,708 8,619  5,130,606           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 8,072,030<br>3,301,643<br>4,770,387<br>5,294,014             | 59.1%<br>111.0%<br>-11.0%          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 33.9%<br>83.3<br>21.46<br>81.7%<br>18.3%<br>0.3 |
| REHABILITATION CERIO GRANDE CITY, STARR WISCONSIN PHYSICE Balance State Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ENTER/RIO TX 78582  CIANS SERVICE Sheet  381,279 4,740,708 8,619  5,130,606 1,116,040 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,072,030<br>3,301,643<br>4,770,387<br>5,294,014<br>-523,627 | 59.1%<br>111.0%<br>-11.0%<br>13.8% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 33.9%<br>83.3<br>21.46<br>81.7%<br>18.3%<br>0.3 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455575 RETAMA M  | IANOR NURSIN  | G CENTER   |  |                                    | Proprietary - Corporation  | 1  |
|--|---|--|--|------------------------------------|--|--|
| RETAMA MANOR NU  | JRSING CENTE  | R 3/31/2020 2  | 213 Days Settled   |                                    |  |  |
| CORPUS CHRISTI, T  | TX 78405  |  |  |                                    | CR Beds 144 POS Be   | eds 0  |
| NUECES   |   |  |  |                                    | Key Performanac  | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |                                    | Occupancy Rate   | 45.0%  |
| Balance S  | heet  | Income   | Statement  |                                    | Length of Stay   | 134.1  |
| Current Assets   | 92,565  | Total Charges  | 7,781,290  |                                    | Average Wages  | 22.48  |
| Fixed Assets   | 4,525,354   | Contract Allowance   | 3,120,757  | 40.1%                              | Skilled Nursing  | 89.3%  |
| Other Assets   | 259,622   | Operating Revenue  | 4,660,533  | 59.9%                              | Ancillary Service  | 10.7%  |
| Total Assets   | 4,877,541   | Operating Expense  | 5,539,086  | 118.9%                             | Current Ratio  | 0.0  |
| Current Liabilities  | 2,134,158   | Operating Margin   | -878,553   | -18.9%                             | Days to Collect  | 5.4  |
| Long Term Liabilities  | 10,326,485  | Other Income   | 175,102  | 3.8%                               | Avg Payment Days   | 78.2   |
| Total Equity   | -7,583,102  | Other Expense  | 0  | 0.0%                               | Depreciation Rate  | 9.1%   |
| Total Liab. and Equity   | 4,877,541   | Net Profit or Loss   | (703,451)  | -15.1%                             | Return on Equity   | 9.3%   |
| 675309 RETAMA M  | IANOR NURSIN  | G CENTER/ALICE   |  |                                    | Proprietary - Corporation  | 1  |
| RETAMA MANOR NU<br>CENTER/ALICE  | JRSING  | 6/30/2020 3  | 866 Days Reopen  | ed                                 |  |  |
| ALIOE TV 70000   |   |  |  |                                    |  |  |
| ALICE, TX 78332  |   |  |  |                                    | CR Beds 136 POS Be   | eds 0  |
| JIM WELLS  |   |  |  |                                    | CR Beds 136 POS Be   |  |
| •  | CIANS SERVICE   |  |  |                                    |  |  |
| JIM WELLS  |   |  | Statement  |                                    | Key Performanac  | e Ind.   |
| JIM WELLS WISCONSIN PHYSIC   | Sheet   |  | <b>Statement</b> 8,904,772                                   |                                    | Key Performanac  | e Ind.<br>56.0%  |
| JIM WELLS WISCONSIN PHYSIC Balance S   | Sheet   | Income   |  | 31.7%                              | Key Performanac<br>Occupancy Rate<br>Length of Stay  | 56.0%  |
| JIM WELLS WISCONSIN PHYSIC Balance S Current Assets  | Sheet<br>1,260,634                                    | Income<br>Total Charges  | 8,904,772  |                                    | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 56.0%<br>106.4<br>28.02                                  |
| JIM WELLS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 1,260,634<br>280,241                                  | Income Total Charges Contract Allowance  | 8,904,772<br>2,821,410                                       | 68.3%                              | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 56.0%<br>106.4<br>28.02<br>78.3%                         |
| JIM WELLS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 1,260,634<br>280,241<br>8,093                         | Total Charges Contract Allowance Operating Revenue   | 8,904,772<br>2,821,410<br>6,083,362                          | 68.3%<br>114.8%                    | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 56.0%<br>106.4<br>28.02<br>78.3%<br>21.7%                |
| JIM WELLS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,260,634<br>280,241<br>8,093<br>1,548,968            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 8,904,772<br>2,821,410<br>6,083,362<br>6,981,916             | 68.3%<br>114.8%<br>-14.8%          | Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 56.0%<br>106.4<br>28.02<br>78.3%<br>21.7%                |
| JIM WELLS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,260,634<br>280,241<br>8,093<br>1,548,968<br>922,030 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,904,772<br>2,821,410<br>6,083,362<br>6,981,916<br>-898,554 | 68.3%<br>114.8%<br>-14.8%<br>21.3% | Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 56.0%<br>106.4<br>28.02<br>78.3%<br>21.7%<br>1.4<br>66.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455549 RETAMA N                    | IANOR NURSIN  | G CENTER/JOURDA    | NTON             |        | Proprietary - Corporation | า      |
|------------------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| RETAMA MANOR NU<br>CENTER/JOURDAN  |               | 9/30/2020 3        | 366 Days Settled |        |                           |        |
| JOURDANTON, TX 7                   | 8026          |                    |                  |        | CR Beds 60 POS Be         | eds 0  |
| ATASCOSA                           |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC                   | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 84.4%  |
| Balance S                          | heet          | Income             | Statement        |        | Length of Stay            | 268.6  |
| Current Assets                     | 782,765       | Total Charges      | 5,959,915        |        | Average Wages             | 25.04  |
| Fixed Assets                       | 187,215       | Contract Allowance | 2,141,682        | 35.9%  | Skilled Nursing           | 77.4%  |
| Other Assets                       | 5,007         | Operating Revenue  | 3,818,233        | 64.1%  | Ancillary Service         | 16.3%  |
| Total Assets                       | 974,987       | Operating Expense  | 4,531,748        | 118.7% | Current Ratio             | 1.4    |
| Current Liabilities                | 562,734       | Operating Margin   | -713,515         | -18.7% | Days to Collect           | 71.7   |
| Long Term Liabilities              | 94,468        | Other Income       | 1,003,350        | 26.3%  | Avg Payment Days          | 44.5   |
| Total Equity                       | 317,785       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 139.9% |
| Total Liab. and Equity             | 974,987       | Net Profit or Loss | 289,835          | 7.6%   | Return on Equity          | 91.2%  |
| 455528 RETAMA N                    | IANOR NURSIN  | G CENTER/LAREDO    | -WEST            |        | Proprietary - Corporation | า      |
| RETAMA MANOR NU<br>CENTER/LAREDO-W |               | 6/30/2020 3        | 366 Days Settled |        |                           |        |
| LAREDO, TX 78043                   |               |                    |                  |        | CR Beds 198 POS Be        | eds 0  |
| WEBB                               |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC                   | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 65.8%  |
| Balance S                          | heet          | Income             | Statement        |        | Length of Stay            | 164.0  |
| Current Assets                     | 1,854,863     | Total Charges      | 15,459,054       |        | Average Wages             | 28.00  |
| Fixed Assets                       | 374,600       | Contract Allowance | 5,715,476        | 37.0%  | Skilled Nursing           | 87.1%  |
| Other Assets                       | 8,253         | Operating Revenue  | 9,743,578        | 63.0%  | Ancillary Service         | 12.9%  |
| Total Assets                       | 2,237,716     | Operating Expense  | 11,031,352       | 113.2% | Current Ratio             | 1.3    |
| Current Liabilities                | 1,374,594     | Operating Margin   | -1,287,774       | -13.2% | Days to Collect           | 62.3   |
| Long Term Liabilities              | 350,339       | Other Income       | 1,833,141        | 18.8%  | Avg Payment Days          | 43.7   |
|                                    |               |                    |                  |        |                           |        |
| Total Equity                       | 512,783       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 233.4% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455662 RETAMA N   | IANOR NURSIN  | G CENTER/MCALLEI   | N  |                                    | Proprietary - Corporation   | 1                                       |
|---|---|--|--|------------------------------------|---|---|
| RETAMA MANOR NU<br>CENTER/MCALLEN   | JRSING  | 12/31/2020   | 366 Days Settled   |                                    |   |   |
| MCALLEN, TX 78501   |   |  |  |                                    | CR Beds 126 POS Be  | eds 0                                   |
| HIDALGO   |   |  |  |                                    | Key Performanad   | e Ind.                                  |
| WISCONSIN PHYSIC  | CIANS SERVICE                                       |  |  |                                    | Occupancy Rate  | 55.7%                                   |
| Balance S   | heet  | Income   | Statement  |                                    | Length of Stay  | 142.0                                   |
| Current Assets  | 1,072,407   | Total Charges  | 7,535,098  |                                    | Average Wages   | 16.31                                   |
| Fixed Assets  | 95,061  | Contract Allowance   | 2,200,666  | 29.2%                              | Skilled Nursing   | 73.9%                                   |
| Other Assets  | 5,322   | Operating Revenue  | 5,334,432  | 70.8%                              | Ancillary Service   | 18.1%                                   |
| Total Assets  | 1,172,790   | Operating Expense  | 6,533,371  | 122.5%                             | Current Ratio   | 1.5                                     |
| Current Liabilities   | 724,563   | Operating Margin   | -1,198,939   | -22.5%                             | Days to Collect   | 57.9                                    |
| Long Term Liabilities   | 198,356   | Other Income   | 1,664,640  | 31.2%                              | Avg Payment Days  | 39.2                                    |
| Total Equity  | 249,872   | Other Expense  | 0  | 0.0%                               | Depreciation Rate   | 652.7%                                  |
| Total Liab. and Equity  | 1,172,791   | Net Profit or Loss   | 465,701  | 8.7%                               | Return on Equity  | 186.4%                                  |
| 675502 RETAMA N   | IANOR NURSIN  | G CENTER/PLEASAN   | NTON NORTH   |                                    | Proprietary - Corporation   | า                                       |
| RETAMA MANOR NU<br>CENTER/PLEASANT  |   | 9/30/2020 3  | 366 Days Settled   |                                    |   |   |
| PLEASANTON, TX 7  | 8064  |  |  |                                    | CR Beds 46 POS Bo   | eds 0                                   |
| ATASCOSA  |   |  |  |                                    | Key Performanad   | e Ind.                                  |
| WISCONSIN PHYSIC  | CIANS SERVICE                                       |  |  |                                    | Occupancy Rate  |   |
| Dolones C   |   |  |  |                                    | Coouparioy reac   | 88.9%                                   |
| Balance S   | heet  |  | Statement  |                                    | Length of Stay  | 88.9%<br>145.4                          |
| Current Assets  | Sheet<br>934,475                                    |  | <b>Statement</b> 7,876,493                                   |                                    |   |   |
|   |   | Income   |  | 57.7%                              | Length of Stay  | 145.4                                   |
| Current Assets  | 934,475   | Income<br>Total Charges  | 7,876,493  |                                    | Length of Stay  Average Wages   | 145.4<br>25.01                          |
| Current Assets Fixed Assets   | 934,475<br>154,878                                  | Income Total Charges Contract Allowance  | 7,876,493<br>4,544,784                                       | 42.3%                              | Length of Stay  Average Wages  Skilled Nursing  | 145.4<br>25.01<br>84.9%                 |
| Current Assets Fixed Assets Other Assets                                  | 934,475<br>154,878<br>4,668                         | Income Total Charges Contract Allowance Operating Revenue                                    | 7,876,493<br>4,544,784<br>3,331,709                          | 42.3%<br>115.7%                    | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 145.4<br>25.01<br>84.9%<br>15.1%        |
| Current Assets Fixed Assets Other Assets Total Assets                     | 934,475<br>154,878<br>4,668<br>1,094,021            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,876,493<br>4,544,784<br>3,331,709<br>3,853,785             | 42.3%<br>115.7%<br>-15.7%          | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 145.4<br>25.01<br>84.9%<br>15.1%<br>1.5 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 934,475<br>154,878<br>4,668<br>1,094,021<br>633,549 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,876,493<br>4,544,784<br>3,331,709<br>3,853,785<br>-522,076 | 42.3%<br>115.7%<br>-15.7%<br>21.5% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 145.4<br>25.01<br>84.9%<br>15.1%<br>1.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675428 RETAMA M   | IANOR NURSIN   | G CENTER/PLEASAN   | NTON SOUTH  |                                    | Proprietary - Corporation   | ו  |
|---|--|--|---|------------------------------------|---|--|
| RETAMA MANOR NU<br>CENTER/PLEASANT  |  | 9/30/2020 3  | 366 Days Settled  |                                    |   |  |
| PLEASANTON, TX 7  | 8064   |  |   |                                    | CR Beds 88 POS Be   | eds 0  |
| ATASCOSA  |  |  |   |                                    | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |                                    | Occupancy Rate  | 85.3%  |
| Balance S   | heet   | Income   | Statement   |                                    | Length of Stay  | 180.7  |
| Current Assets  | 2,163,266  | Total Charges  | 9,623,026   |                                    | Average Wages   | 25.00  |
| Fixed Assets  | 203,654  | Contract Allowance   | 4,103,052   | 42.6%                              | Skilled Nursing   | 79.9%  |
| Other Assets  | 5,614  | Operating Revenue  | 5,519,974   | 57.4%                              | Ancillary Service   | 13.5%  |
| Total Assets  | 2,372,534  | Operating Expense  | 6,436,191   | 116.6%                             | Current Ratio   | 2.1  |
| Current Liabilities   | 1,046,040  | Operating Margin   | -916,217  | -16.6%                             | Days to Collect   | 138.8  |
| Long Term Liabilities   | 971,771  | Other Income   | 1,227,068   | 22.2%                              | Avg Payment Days  | 58.7   |
| Total Equity  | 354,723  | Other Expense  | 0   | 0.0%                               | Depreciation Rate   | 165.2%   |
| Total Liab. and Equity  | 2,372,534  | Net Profit or Loss   | 310,851   | 5.6%                               | Return on Equity  | 87.6%  |
| 675475 RETAMA N   | IANOR NURSIN   | G CENTER/RAYMON  | DVILLE  |                                    | Proprietary - Corporation   | ı  |
| RETAMA MANOR NU<br>CENTER/RAYMOND   |  | 12/31/2020   | 366 Days Settled  |                                    |   |  |
| RAYMONDVILLE, TX  | ( 78580  |  |   |                                    | CR Beds 120 POS Be  | eds 0  |
| WILLACY   |  |  |   |                                    | Koy Porformana  |  |
| WISCONSIN PHYSIC  |  |  |   |                                    | Key Performanac   | e Ind.   |
|   |  |  |   |                                    | Occupancy Rate  | <b>56.7%</b>   |
|   | CIANS SERVICE<br>Sheet                               |  | Statement   |                                    | •   |  |
|   | Sheet  |  | • <b>Statement</b> 10,953,668                                   |                                    | Occupancy Rate  | 56.7%  |
| Balance S   | Sheet  | Income   |   | 48.5%                              | Occupancy Rate Length of Stay   | 56.7%<br>122.0   |
| Balance S<br>Current Assets   | Sheet<br>1,104,625                                   | Income<br>Total Charges  | 10,953,668  |                                    | Occupancy Rate Length of Stay Average Wages   | 56.7%<br>122.0<br>16.07                                  |
| Balance S Current Assets Fixed Assets   | 5heet<br>1,104,625<br>85,074                         | Income Total Charges Contract Allowance  | 10,953,668<br>5,310,846   | 51.5%                              | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 56.7%<br>122.0<br>16.07<br>80.0%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 1,104,625<br>85,074<br>8,050                         | Income Total Charges Contract Allowance Operating Revenue                                    | 10,953,668<br>5,310,846<br>5,642,822                            | 51.5%<br>120.8%                    | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 56.7%<br>122.0<br>16.07<br>80.0%<br>10.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,104,625<br>85,074<br>8,050<br>1,197,749            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 10,953,668<br>5,310,846<br>5,642,822<br>6,818,688               | 51.5%<br>120.8%<br>-20.8%          | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 56.7%<br>122.0<br>16.07<br>80.0%<br>10.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,104,625<br>85,074<br>8,050<br>1,197,749<br>836,029 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 10,953,668<br>5,310,846<br>5,642,822<br>6,818,688<br>-1,175,866 | 51.5%<br>120.8%<br>-20.8%<br>27.9% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 56.7%<br>122.0<br>16.07<br>80.0%<br>10.0%<br>1.3<br>56.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 40081/ RETAIVIA IV   | IANOR NURSIN  | G CENTER/SAN ANT   | ONIO NORTH  |                                   | Proprietary - Corporatio   | n   |
|--|---|--|---|-----------------------------------|--|---|
| RETAMA MANOR NU<br>ANTONIO NORTH   | JRSING CENTE  | R/SAN 6/30/2020 3  | 66 Days Reopen  | ed                                |  |   |
| SAN ANTONIO, TX 7  | 8212  |  |   |                                   | CR Beds 132 POS B  | eds 0   |
| BEXAR  |   |  |   |                                   | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |   |                                   | Occupancy Rate   | 77.8%   |
| Balance S  | heet  | Income   | Statement   |                                   | Length of Stay   | 206.5   |
| Current Assets   | 1,920,262   | Total Charges  | 10,705,445  |                                   | Average Wages  | 28.01   |
| Fixed Assets   | 219,889   | Contract Allowance   | 3,505,580   | 32.7%                             | Skilled Nursing  | 81.3%   |
| Other Assets   | 10,549  | Operating Revenue  | 7,199,865   | 67.3%                             | Ancillary Service  | 18.7%   |
| Total Assets   | 2,150,700   | Operating Expense  | 8,179,976   | 113.6%                            | Current Ratio  | 1.4   |
| Current Liabilities  | 1,369,009   | Operating Margin   | -980,111  | -13.6%                            | Days to Collect  | 91.4  |
| Long Term Liabilities  | 367,253   | Other Income   | 1,405,016   | 19.5%                             | Avg Payment Days   | 59.5  |
| Total Equity   | 414,438   | Other Expense  | 0   | 0.0%                              | Depreciation Rate  | 206.1%  |
| Total Liab. and Equity   | 2,150,700   | Net Profit or Loss   | 424,905   | 5.9%                              | Return on Equity   | 102.5%  |
|  |   |  |   |                                   |  |   |
| 675002 RETAMA M  | IANOR NURSIN  | G CENTER/SAN ANT   | ONIO WEST   |                                   | Proprietary - Corporatio   | n   |
| 675002 RETAMA M RETAMA MANOR NU ANTONIO WEST   |   |  | ONIO WEST   |                                   | Proprietary - Corporatio   | n   |
| RETAMA MANOR NU  | JRSING CENTE  |  |   |                                   | Proprietary - Corporation  CR Beds 127 POS B   |   |
| RETAMA MANOR NU<br>ANTONIO WEST  | JRSING CENTE  |  |   |                                   |  | eds 0   |
| RETAMA MANOR NU<br>ANTONIO WEST<br>SAN ANTONIO, TX 7   | JRSING CENTE<br>8237  | R/SAN 3/31/2020 3  |   |                                   | CR Beds 127 POS B  | eds 0   |
| RETAMA MANOR NU<br>ANTONIO WEST<br>SAN ANTONIO, TX 7<br>BEXAR  | JRSING CENTE<br>8237<br>CIANS SERVICE   | R/SAN 3/31/2020 3  |   |                                   | CR Beds 127 POS B  | eds 0<br>ce Ind.  |
| RETAMA MANOR NU<br>ANTONIO WEST<br>SAN ANTONIO, TX 7<br>BEXAR<br>WISCONSIN PHYSIC  | JRSING CENTE<br>8237<br>CIANS SERVICE   | R/SAN 3/31/2020 3  | 666 Days Settled  |                                   | CR Beds 127 POS B <b>Key Performana</b> Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>85.9%                                  |
| RETAMA MANOR NU<br>ANTONIO WEST<br>SAN ANTONIO, TX 7<br>BEXAR<br>WISCONSIN PHYSIC<br>Balance S   | JRSING CENTE<br>8237<br>CIANS SERVICE<br>theet  | R/SAN 3/31/2020 3  | 66 Days Settled Statement                                   | 39.6%                             | CR Beds 127 POS B <b>Key Performana</b> Occupancy Rate  Length of Stay   | eds 0<br><b>ce Ind.</b><br>85.9%<br>143.6                         |
| RETAMA MANOR NUANTONIO WEST SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets  | JRSING CENTE 8237 CIANS SERVICE theet 602,709   | R/SAN 3/31/2020 3  Income  Total Charges   | Statement 11,658,187  |                                   | CR Beds 127 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br>ce Ind.<br>85.9%<br>143.6<br>22.39                       |
| RETAMA MANOR NUANTONIO WEST SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | JRSING CENTE 8237 CIANS SERVICE theet 602,709 6,985,097                                   | R/SAN 3/31/2020 3  Income  Total Charges  Contract Allowance                                 | Statement 11,658,187 4,610,892                              | 60.4%                             | CR Beds 127 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind.  85.9%  143.6  22.39  88.4%                        |
| RETAMA MANOR NUANTONIO WEST SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | JRSING CENTE<br>8237<br>CIANS SERVICE<br>theet<br>602,709<br>6,985,097<br>10,170          | R/SAN 3/31/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue              | Statement 11,658,187 4,610,892 7,047,295                    | 60.4%<br>106.2%                   | CR Beds 127 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | eds 0  ce Ind.  85.9%  143.6  22.39  88.4%  11.6%                 |
| RETAMA MANOR NUANTONIO WEST SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | JRSING CENTE  8237  CIANS SERVICE  602,709  6,985,097  10,170  7,597,976                  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 11,658,187 4,610,892 7,047,295 7,484,737          | 60.4%<br>106.2%<br>-6.2%          | CR Beds 127 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0  ce Ind.  85.9%  143.6  22.39  88.4%  11.6%  0.7            |
| RETAMA MANOR NUANTONIO WEST SAN ANTONIO, TX 7 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | JRSING CENTE  8237  CIANS SERVICE  (heet)  602,709  6,985,097  10,170  7,597,976  869,285 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 11,658,187 4,610,892 7,047,295 7,484,737 -437,442 | 60.4%<br>106.2%<br>-6.2%<br>17.3% | CR Beds 127 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 <b>ce Ind.</b> 85.9%  143.6  22.39  88.4%  11.6%  0.7  31.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455726 RETAMA N   | IANOR NURSIN   |   | Proprietary - Other   |                                    |  |  |
|---|--|---|---|------------------------------------|--|--|
| RETAMA MANOR NI<br>CENTER/VICTORIA  |  | 9/30/2020 3   | 366 Days Settled  |                                    |  |  |
| VICTORIA, TX 77901  | İ  |   |   |                                    | CR Beds 142 POS B  | eds 0  |
| VICTORIA  |  |   |   |                                    | Key Performanad  | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  | E   |   |                                    | Occupancy Rate   | 51.9%  |
| Balance S   | Sheet  | Income  | Statement   |                                    | Length of Stay   | 152.4  |
| Current Assets  | 527,964  | Total Charges   | 7,382,822   |                                    | Average Wages  | 18.58  |
| Fixed Assets  | 135,787  | Contract Allowance  | 1,422,814   | 19.3%                              | Skilled Nursing  | 57.1%  |
| Other Assets  | 0  | Operating Revenue   | 5,960,008   | 80.7%                              | Ancillary Service  | 42.9%  |
| Total Assets  | 663,751  | Operating Expense   | 5,851,565   | 98.2%                              | Current Ratio  | 0.3  |
| Current Liabilities   | 1,531,536  | Operating Margin  | 108,443   | 1.8%                               | Days to Collect  | 30.7   |
| Long Term Liabilities   | -2,522,820   | Other Income  | 540,442   | 9.1%                               | Avg Payment Days   | 16.8   |
| Total Equity  | 1,655,035  | Other Expense   | 0   | 0.0%                               | Depreciation Rate  | 433.5%   |
| Total Liab. and Equity  | 663,751  | Net Profit or Loss  | 648,885   | 10.9%                              | Return on Equity   | 39.2%  |
| 675396 RETAMA N   | IANOR/LAREDO   | SOUTH   |   |                                    | Proprietary - Corporation  | า  |
| RETAMA MANOR/LA   | AREDO SOUTH  | 6/30/2020 3   | 366 Days Settled  |                                    |  |  |
| LAREDO, TX 78040  |  |   |   |                                    |  |  |
| WFBB  | LAREDO, TX 78040   |   |   |                                    | CR Beds 96 POS B   | eds 0  |
| WEBB  |  |   |   |                                    | CR Beds 96 POS B   |  |
| WISCONSIN PHYSIC  | CIANS SERVICE  | :   |   |                                    |  |  |
|   |  |   | Statement   |                                    | Key Performanac  | e Ind.   |
| WISCONSIN PHYSIC  | Sheet  |   | <b>Statement</b> 8,581,118  |                                    | Key Performanao<br>Occupancy Rate  | <b>ce Ind.</b> 78.6%   |
| WISCONSIN PHYSIC  | Sheet  | Income  |   | 32.3%                              | Key Performanao<br>Occupancy Rate<br>Length of Stay  | 78.6%<br>165.4   |
| WISCONSIN PHYSIC  Balance S  Current Assets   | Sheet<br>1,209,494   | Income<br>Total Charges   | 8,581,118   |                                    | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 78.6%<br>165.4<br>28.00  |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets   | 5heet<br>1,209,494<br>269,753                                    | Income Total Charges Contract Allowance   | 8,581,118<br>2,773,525  | 67.7%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | 78.6%<br>165.4<br>28.00<br>81.2%                                 |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets   | 1,209,494<br>269,753<br>6,888                                    | Income Total Charges Contract Allowance Operating Revenue   | 8,581,118<br>2,773,525<br>5,807,593                                       | 67.7%<br>113.1%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | 78.6%<br>165.4<br>28.00<br>81.2%<br>18.8%                        |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets   | 1,209,494<br>269,753<br>6,888<br>1,486,135                       | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 8,581,118<br>2,773,525<br>5,807,593<br>6,568,930                          | 67.7%<br>113.1%<br>-13.1%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | 78.6%<br>165.4<br>28.00<br>81.2%<br>18.8%                        |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities                        | 1,209,494<br>269,753<br>6,888<br>1,486,135<br>985,358            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 8,581,118<br>2,773,525<br>5,807,593<br>6,568,930<br>-761,337              | 67.7%<br>113.1%<br>-13.1%<br>18.4% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect                  | 78.6%<br>165.4<br>28.00<br>81.2%<br>18.8%<br>1.2<br>67.7         |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities  Long Term Liabilities | 1,209,494<br>269,753<br>6,888<br>1,486,135<br>985,358<br>215,525 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 8,581,118<br>2,773,525<br>5,807,593<br>6,568,930<br>-761,337<br>1,070,233 | 67.7%<br>113.1%<br>-13.1%<br>18.4% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 78.6%<br>165.4<br>28.00<br>81.2%<br>18.8%<br>1.2<br>67.7<br>53.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455862 RETIREME   | NT AND NURSI   | NG CENTER AUSTIN  |   |  | Nonprofit - Church   |   |
|---|--|---|---|--|--|---|
| RETIREMENT AND I  | NURSING CENT   | ER 7/31/2020 3  | 366 Days Settled  |  |  |   |
| AUSTIN, TX 78757  |  |   |   |  | CR Beds 157 POS B  | eds 0   |
| TRAVIS  |  |   |   |  | Key Performana   | ce Ind.   |
| NOVITAS (TEXAS)   |  |   |   |  | Occupancy Rate   | 52.2%   |
| Balance S   | Sheet  | Income  | Statement   |  | Length of Stay   | 280.1   |
| Current Assets  | 1,033,586  | Total Charges   | 6,651,268   |  | Average Wages  | 21.62   |
| Fixed Assets  | 141,723  | Contract Allowance  | 390,671   | 5.9%   | Skilled Nursing  | 75.9%   |
| Other Assets  | 0  | Operating Revenue   | 6,260,597   | 94.1%  | Ancillary Service  | 24.1%   |
| Total Assets  | 1,175,309  | Operating Expense   | 8,444,320   | 134.9%   | Current Ratio  | 107.7   |
| Current Liabilities   | 9,600  | Operating Margin  | -2,183,723  | -34.9%   | Days to Collect  | 58.4  |
| Long Term Liabilities   | 1,710,793  | Other Income  | 944,897   | 15.1%  | Avg Payment Days   | (0.3)   |
| Total Equity  | -545,084   | Other Expense   | 0   | 0.0%   | Depreciation Rate  | 720.8%  |
| Total Liab. and Equity  | 1,175,309  | Net Profit or Loss  | (1,238,826)   | -19.8%   | Return on Equity   | 227.3%  |
| 675888 REUNION I  | PLAZA HEALTH   | CARE & REHABILITA   | ATION   |  | Proprietary - Other  |   |
| REUNION PLAZA HE  | EALTHCARE &  | 12/31/2020  | 366 Days Settled  | d  |  |   |
| TYLER, TX 75703   |  |   |   |  |  |   |
|   |  |   |   |  | CR Beds 99 POS B   | eds 0   |
| SMITH   |  |   |   |  | CR Beds 99 POS B   |   |
| SMITH WISCONSIN PHYSIC  | CIANS SERVICE  |   |   |  |  |   |
|   |  |   | Statement   |  | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC  | Sheet  |   | <b>Statement</b> 5,404,580                                      |  | Key Performanae<br>Occupancy Rate  | <b>ce Ind.</b><br>66.1%   |
| WISCONSIN PHYSIC  | Sheet  | Income  |   |  | Key Performanae<br>Occupancy Rate<br>Length of Stay  | 66.1%<br>114.1  |
| WISCONSIN PHYSIC  Balance S  Current Assets   | <b>Sheet</b><br>-464,807   | Income<br>Total Charges   | 5,404,580   | 0.0%   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 66.1%<br>114.1<br>20.93   |
| WISCONSIN PHYSIC<br>Balance S<br>Current Assets<br>Fixed Assets   | -464,807<br>252,640  | Income Total Charges Contract Allowance   | 5,404,580   | 0.0%<br>100.0%                                     | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | 66.1%<br>114.1<br>20.93<br>91.6%                                  |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets   | -464,807<br>252,640<br>75,560                                    | Income Total Charges Contract Allowance Operating Revenue   | 5,404,580<br>0<br>5,404,580                                     | 0.0%<br>100.0%<br>119.2%                           | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | 66.1%<br>114.1<br>20.93<br>91.6%<br>8.4%<br>(0.2)                 |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets   | -464,807<br>252,640<br>75,560<br>-136,607                        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 5,404,580<br>0<br>5,404,580<br>6,440,358                        | 0.0%<br>100.0%<br>119.2%<br>-19.2%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | 66.1%<br>114.1<br>20.93<br>91.6%<br>8.4%<br>(0.2)<br>43.4         |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities                        | -464,807<br>252,640<br>75,560<br>-136,607<br>2,095,704           | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 5,404,580<br>0<br>5,404,580<br>6,440,358<br>-1,035,778          | 0.0%<br>100.0%<br>119.2%<br>-19.2%<br>0.0%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect                  | 66.1%<br>114.1<br>20.93<br>91.6%<br>8.4%<br>(0.2)<br>43.4         |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities  Long Term Liabilities | -464,807<br>252,640<br>75,560<br>-136,607<br>2,095,704<br>59,747 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 5,404,580<br>0<br>5,404,580<br>6,440,358<br>-1,035,778<br>2,355 | 0.0%<br>100.0%<br>119.2%<br>-19.2%<br>0.0%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 66.1%<br>114.1<br>20.93<br>91.6%<br>8.4%<br>(0.2)<br>43.4<br>35.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675444 REUNION F   | PLAZA SENIOR   | CARE AND REHABI  | LITATION CENTE   | Ē  | Nonprofit - Church  |  |
|--|--|--|--|--|---|--|
| REUNION PLAZA SE<br>REHABILITATION CE  |  | ID 12/31/2020  | 366 Days Settled   | I  |   |  |
| TEXARKANA, TX 75   | 503  |  |  |  | CR Beds 102 POS B   | eds 0  |
| BOWIE  |  |  |  |  | Key Performana  | ce Ind.  |
| NORIDIAN ADMIN S   | ERVICES  |  |  |  | Occupancy Rate  | 86.6%  |
| Balance S  | Sheet  | Income   | Statement  |  | Length of Stay  | 78.8   |
| Current Assets   | 1,688,778  | Total Charges  | 9,298,753  |  | Average Wages   | 18.60  |
| Fixed Assets   | 0  | Contract Allowance   | 1,550,170  | 16.7%  | Skilled Nursing   | 78.9%  |
| Other Assets   | 0  | Operating Revenue  | 7,748,583  | 83.3%  | Ancillary Service   | 21.1%  |
| Total Assets   | 1,688,778  | Operating Expense  | 9,235,875  | 119.2%                                       | Current Ratio   | 0.9  |
| Current Liabilities  | 1,967,837  | Operating Margin   | -1,487,292   | -19.2%                                       | Days to Collect   | 77.0   |
| Long Term Liabilities  | 37,411   | Other Income   | 1,711,531  | 22.1%  | Avg Payment Days  | 67.4   |
| Total Equity   | -316,470   | Other Expense  | 0  | 0.0%   | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 1,688,778  | Net Profit or Loss   | 224,239  | 2.9%   | Return on Equity  | -70.9%   |
|  |  |  |  |  |   |  |
| 676479 RICHARD   | A. ANDERSON (  | STATE OF TEXAS V   | ETERANS LAND   |  | Nonprofit - Church  |  |
| RICHARD A. ANDER<br>TEXAS VETERANS I   | SON (STATE OI  |  | ETERANS LAND 301 Days *Settled                             |  | Nonprofit - Church  |  |
| RICHARD A. ANDER   | SON (STATE OI<br>AND   |  |  |  | Nonprofit - Church  CR Beds 120 POS B   | eds 0  |
| RICHARD A. ANDER<br>TEXAS VETERANS I   | SON (STATE OI<br>AND   |  |  |  | ·   |  |
| RICHARD A. ANDER<br>TEXAS VETERANS I<br>HOUSTON, TX 7704   | SON (STATE OI<br>AND   |  |  |  | CR Beds 120 POS B   |  |
| RICHARD A. ANDER<br>TEXAS VETERANS I<br>HOUSTON, TX 77048<br>HARRIS  | SON (STATE OI<br>AND<br>8  | F 8/31/2020 3  |  |  | CR Beds 120 POS B   | ce Ind.  |
| RICHARD A. ANDER<br>TEXAS VETERANS I<br>HOUSTON, TX 7704<br>HARRIS<br>NOVITAS (TEXAS)  | SON (STATE OI<br>AND<br>8  | F 8/31/2020 3  | 301 Days *Settled  |  | CR Beds 120 POS B  Key Performana  Occupancy Rate   | ce Ind.<br>18.8%                                 |
| RICHARD A. ANDER<br>TEXAS VETERANS I<br>HOUSTON, TX 77048<br>HARRIS<br>NOVITAS (TEXAS)<br>Balance S  | SON (STATE OI<br>AND<br>8  | F 8/31/2020 3  | 301 Days *Settled  |  | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay   | ce Ind.<br>18.8%<br>271.2                        |
| RICHARD A. ANDER TEXAS VETERANS I HOUSTON, TX 77048 HARRIS NOVITAS (TEXAS) Balance S Current Assets  | SON (STATE OF<br>LAND<br>8<br>Sheet<br>2,936,039                                     | F 8/31/2020 3  Income  Total Charges   | 301 Days *Settled  • Statement  2,766,027                  | 24.4%  | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 18.8%<br>271.2<br>23.32                          |
| RICHARD A. ANDER TEXAS VETERANS I HOUSTON, TX 77048 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | SON (STATE OF<br>LAND<br>8<br>Sheet<br>2,936,039<br>38,794,996                       | Income Total Charges Contract Allowance  | 301 Days *Settled  • Statement  2,766,027  675,939         | 24.4%<br>75.6%                               | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 271.2<br>23.32<br>71.5%                          |
| RICHARD A. ANDER TEXAS VETERANS I HOUSTON, TX 77048 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | SON (STATE OF LAND)  8  Sheet  2,936,039  38,794,996  473,286                        | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 2,766,027 675,939 2,090,088                      | 24.4%<br>75.6%<br>420.9%                     | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 271.2<br>23.32<br>71.5%<br>28.5%                 |
| RICHARD A. ANDER TEXAS VETERANS I HOUSTON, TX 77048 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | SON (STATE OF LAND)  8  Sheet  2,936,039  38,794,996  473,286  42,204,321            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 2,766,027 675,939 2,090,088 8,796,632            | 24.4%<br>75.6%<br>420.9%<br>-320.9%          | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 271.2<br>23.32<br>71.5%<br>28.5%<br>0.8          |
| RICHARD A. ANDER TEXAS VETERANS I HOUSTON, TX 77048 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | SON (STATE OF LAND)  8  Sheet  2,936,039  38,794,996  473,286  42,204,321  3,772,892 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 2,766,027 675,939 2,090,088 8,796,632 -6,706,544 | 24.4%<br>75.6%<br>420.9%<br>-320.9%<br>11.4% | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 271.2<br>23.32<br>71.5%<br>28.5%<br>0.8<br>707.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455576 RICHLAND   | HILLS KEHABI  | LITATION AND HEAL  | THCARE CENT  | E  | Nonprofit - Church  |  |
|---|---|--|--|--|---|--|
| RICHLAND HILLS RI<br>HEALTHCARE CENT  |   | AND 6/30/2020 3  | 366 Days Settled   |  |   |  |
| FORT WORTH, TX 7  | 6118  |  |  |  | CR Beds 92 POS B  | eds 0  |
| TARRANT   |   |  |  |  | Key Performana  | ce Ind.  |
| NATIONAL GOVERN   | MENT SERVIC   | ES   |  |  | Occupancy Rate  | 70.6%  |
| Balance S   | Sheet   | Income   | Statement  |  | Length of Stay  | 100.2  |
| Current Assets  | 3,472,907   | Total Charges  | 6,723,100  |  | Average Wages   | 23.33  |
| Fixed Assets  | 343,128   | Contract Allowance   | -438,442   | -6.5%                                      | Skilled Nursing   | 48.9%  |
| Other Assets  | 1,528,432   | Operating Revenue  | 7,161,542  | 106.5%                                     | Ancillary Service   | 51.1%  |
| Total Assets  | 5,344,467   | Operating Expense  | 5,791,629  | 80.9%                                      | Current Ratio   | 1.6  |
| Current Liabilities   | 2,112,793   | Operating Margin   | 1,369,913  | 19.1%                                      | Days to Collect   | 44.8   |
| Long Term Liabilities   | 1,533,591   | Other Income   | 4,706  | 0.1%                                       | Avg Payment Days  | 17.9   |
| Total Equity  | 1,698,083   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 37.8%  |
| Total Liab. and Equity  | 5,344,467   | Net Profit or Loss   | 1,374,619  | 19.2%                                      | Return on Equity  | 81.0%  |
| CZCOOC PICUMONI   |   |  |  |  |   |  |
| 676006 RICHMONI   | D HEALTH CAR  | E CENTER   |  |  | Nonprofit - Other   |  |
| RICHMOND HEALTH   |   |  | 366 Days Settled   | I  | Nonprofit - Other   |  |
|   | I CARE CENTER   |  | 366 Days Settled   | I  | Nonprofit - Other  CR Beds 92 POS B   | eds 0  |
| RICHMOND HEALTH   | I CARE CENTER   |  | 366 Days Settled   | i  |   |  |
| RICHMOND HEALTH   | 1 CARE CENTER   | R 12/31/2020   | 366 Days Settled   | i  | CR Beds 92 POS B  | ce Ind.  |
| RICHMOND HEALTH<br>RICHMOND, TX 774<br>FORT BEND  | I CARE CENTER<br>69<br>CIANS SERVICE  | R 12/31/2020   | 366 Days Settled   | i  | CR Beds 92 POS B  | <b>ce Ind.</b><br>39.9%                                    |
| RICHMOND HEALTH<br>RICHMOND, TX 774<br>FORT BEND<br>WISCONSIN PHYSIC  | I CARE CENTER<br>69<br>CIANS SERVICE<br>Sheet   | R 12/31/2020   | ŕ  | i  | CR Beds 92 POS B <b>Key Performana</b> Occupancy Rate   | 39.9%<br>125.7   |
| RICHMOND HEALTH RICHMOND, TX 774 FORT BEND WISCONSIN PHYSIC Balance S   | I CARE CENTER<br>69<br>CIANS SERVICE<br>Sheet   | R 12/31/2020   | Statement  | 25.5%                                      | CR Beds 92 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | 39.9%<br>125.7<br>20.37                                    |
| RICHMOND HEALTH RICHMOND, TX 774 FORT BEND WISCONSIN PHYSIC Balance S Current Assets  | H CARE CENTER 69 CIANS SERVICE 6heet -1,015,821   | R 12/31/2020 Income Total Charges  | <b>Statement</b> 4,308,536                                   | 25.5%                                      | CR Beds 92 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | 39.9%<br>125.7<br>20.37<br>68.8%                           |
| RICHMOND HEALTH RICHMOND, TX 774 FORT BEND WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | H CARE CENTER  69  CIANS SERVICE  6heet  -1,015,821   | Income Total Charges Contract Allowance  | <b>Statement</b> 4,308,536 1,099,692                         | 25.5%<br>74.5%                             | CR Beds 92 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 39.9%<br>125.7<br>20.37<br>68.8%<br>31.2%                  |
| RICHMOND HEALTH RICHMOND, TX 774 FORT BEND WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE  CHANS SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG SERVICE  CHANG | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 4,308,536 1,099,692 3,208,844                      | 25.5%<br>74.5%<br>137.8%                   | CR Beds 92 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | 39.9%<br>125.7<br>20.37<br>68.8%<br>31.2%<br>(0.6)         |
| RICHMOND HEALTH RICHMOND, TX 774 FORT BEND WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1 CARE CENTER 69 CIANS SERVICE 6heet -1,015,821 0 350,729 -665,092  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,308,536 1,099,692 3,208,844 4,421,896            | 25.5%<br>74.5%<br>137.8%<br>-37.8%         | CR Beds 92 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | 39.9%<br>125.7<br>20.37<br>68.8%<br>31.2%<br>(0.6)<br>24.0 |
| RICHMOND HEALTH RICHMOND, TX 774 FORT BEND WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  CIANS SERVICE  -1,015,821  0  350,729  -665,092  1,628,188   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 4,308,536 1,099,692 3,208,844 4,421,896 -1,213,052 | 25.5%<br>74.5%<br>137.8%<br>-37.8%<br>7.9% | CR Beds 92 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect |  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676275 RIDGECRE   | ST HEALTHCA  | RE AND REHABILITA  | TION CENTER   |   | Nonprofit - Church  |  |
|---|--|--|---|---|---|--|
| RIDGECREST HEAL<br>REHABILITATION CE  |  | 9/30/2020 3  | 366 Days Settled  |   |   |  |
| FORNEY, TX 75126  |  |  |   |   | CR Beds 116 POS B   | eds 0  |
| KAUFMAN   |  |  |   |   | Key Performanad   | ce Ind.                                      |
| TRAILBLAZER (TEX  | AS)  |  |   |   | Occupancy Rate  | 75.4%  |
| Balance S   | heet   | Income   | Statement   |   | Length of Stay  | 89.4   |
| Current Assets  | 1,806,743  | Total Charges  | 8,416,019   |   | Average Wages   | 22.43  |
| Fixed Assets  | 0  | Contract Allowance   | -1,871,789  | -22.2%                                      | Skilled Nursing   | 66.6%  |
| Other Assets  | 0  | Operating Revenue  | 10,287,808  | 122.2%                                      | Ancillary Service   | 33.4%  |
| Total Assets  | 1,806,743  | Operating Expense  | 10,524,958  | 102.3%                                      | Current Ratio   | 1.4  |
| Current Liabilities   | 1,246,647  | Operating Margin   | -237,150  | -2.3%                                       | Days to Collect   | 80.3   |
| Long Term Liabilities   | 0  | Other Income   | 382,543   | 3.7%  | Avg Payment Days  | 43.1   |
| Total Equity  | 560,096  | Other Expense  | 0   | 0.0%  | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 1,806,743  | Net Profit or Loss   | 145,393   | 1.4%  | Return on Equity  | 26.0%  |
| 455670 RIDGECRE   | CT DETIDEMEN   |  |   |   |   |  |
|   | SI KETIKEWEN   | IT AND HEALTHCAR   | E COMMUNITY   |   | Proprietary - Partnership   | )  |
| RIDGECREST RETIF  | REMENT AND   |  | E COMMUNITY  366 Days Settled   | i   | Proprietary - Partnership   | )  |
|   | REMENT AND   |  |   | i   | Proprietary - Partnership  CR Beds 90 POS B   |  |
| HEALTHCARE COMI   | REMENT AND   |  |   | i   |   | eds 0  |
| HEALTHCARE COMI<br>WACO, TX 76712   | REMENT AND<br>MUNITY   | 12/31/2020   |   | i   | CR Beds 90 POS B  | eds 0  |
| HEALTHCARE COMI<br>WACO, TX 76712<br>MCLENNAN   | REMENT AND<br>MUNITY<br>CIANS SERVICE  | 12/31/2020   |   | 1   | CR Beds 90 POS B  Key Performana  | eds 0<br>ce Ind.                             |
| HEALTHCARE COMI<br>WACO, TX 76712<br>MCLENNAN<br>WISCONSIN PHYSIC   | REMENT AND<br>MUNITY<br>CIANS SERVICE  | 12/31/2020   | 366 Days Settled  | 1   | CR Beds 90 POS B <b>Key Performana</b> Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>72.3%             |
| HEALTHCARE COMI<br>WACO, TX 76712<br>MCLENNAN<br>WISCONSIN PHYSIC<br>Balance S  | REMENT AND<br>MUNITY<br>CIANS SERVICE  | 12/31/2020<br>Income   | 366 Days Settled  |   | CR Beds 90 POS B  Key Performanae  Occupancy Rate  Length of Stay   | eds 0 ce Ind. 72.3% 175.2                    |
| HEALTHCARE COMI<br>WACO, TX 76712<br>MCLENNAN<br>WISCONSIN PHYSIC<br>Balance S<br>Current Assets  | REMENT AND<br>MUNITY<br>CIANS SERVICE<br>Sheet<br>945,901                            | 12/31/2020 Income Total Charges  | 366 Days Settled  Statement 8,290,977   | 31.1%                                       | CR Beds 90 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 ce Ind. 72.3% 175.2 17.14              |
| HEALTHCARE COMI<br>WACO, TX 76712<br>MCLENNAN<br>WISCONSIN PHYSIC<br>Balance S<br>Current Assets<br>Fixed Assets                                  | REMENT AND<br>MUNITY<br>CIANS SERVICE<br>Sheet<br>945,901<br>248,301                 | 12/31/2020  Income  Total Charges  Contract Allowance  | 366 Days Settled  Statement  8,290,977  2,574,459                                   | 31.1%<br>68.9%                              | CR Beds 90 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind.  72.3%  175.2  17.14  62.2%   |
| HEALTHCARE COMINATE WACO, TX 76712 MCLENNAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                   | REMENT AND<br>MUNITY<br>CIANS SERVICE<br>Sheet<br>945,901<br>248,301<br>1,721,250    | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  8,290,977  2,574,459  5,716,518                        | 31.1%<br>68.9%<br>141.8%                    | CR Beds 90 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | eds 0 72.3% 175.2 17.14 62.2% 37.8%          |
| HEALTHCARE COMINATE WACO, TX 76712 MCLENNAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                      | REMENT AND MUNITY  CIANS SERVICE Sheet  945,901  248,301  1,721,250  2,915,452       | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  8,290,977  2,574,459  5,716,518  8,105,341             | 31.1%<br>68.9%<br>141.8%<br>-41.8%          | CR Beds 90 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0 72.3% 175.2 17.14 62.2% 37.8% 0.9      |
| HEALTHCARE COMINATE WACO, TX 76712 MCLENNAN WISCONSIN PHYSICE Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | REMENT AND MUNITY  CIANS SERVICE Sheet 945,901 248,301 1,721,250 2,915,452 1,022,035 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  8,290,977  2,574,459  5,716,518  8,105,341  -2,388,823 | 31.1%<br>68.9%<br>141.8%<br>-41.8%<br>52.0% | CR Beds 90 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 72.3% 175.2 17.14 62.2% 37.8% 0.9 55.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676197 RIDGEVIEV   | W REHABILITAT                                     | TION AND SKILLED N  | IURSING  |                                     | Nonprofit - Church   |  |
|--|---|---|--|-------------------------------------|--|--|
| RIDGEVIEW REHAB<br>SKILLED NURSING   | ILITATION AND                                     | 9/30/2020 3   | 366 Days Settled                                     |                                     |  |  |
| CLEBURNE, TX 7603  | 33  |   |  |                                     | CR Beds 134 POS Be   | eds 0  |
| JOHNSON  |   |   |  |                                     | Key Performanac  | e Ind.   |
| BLUE CROSS (TEXA   | AS)   |   |  |                                     | Occupancy Rate   | 51.0%  |
| Balance S  | Sheet   | Income  | Statement  |                                     | Length of Stay   | 113.7  |
| Current Assets   | 517,976   | Total Charges   | 6,949,668  |                                     | Average Wages  | 21.29  |
| Fixed Assets   | 0   | Contract Allowance  | 1,087,413  | 15.6%                               | Skilled Nursing  | 43.9%  |
| Other Assets   | 0   | Operating Revenue   | 5,862,255  | 84.4%                               | Ancillary Service  | 56.1%  |
| Total Assets   | 517,976   | Operating Expense   | 6,947,575  | 118.5%                              | Current Ratio  | 0.9  |
| Current Liabilities  | 580,193   | Operating Margin  | -1,085,320   | -18.5%                              | Days to Collect  | 29.4   |
| Long Term Liabilities  | 0   | Other Income  | 1,085,319  | 18.5%                               | Avg Payment Days   | 30.4   |
| Total Equity   | -62,217   | Other Expense   | 0  | 0.0%                                | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity   | 517,976   | Net Profit or Loss  | (1)  | 0.0%                                | Return on Equity   | 0.0%   |
| 676119 RIO GRAN  | DE CITY NURSI                                     | NG AND REHABILITA   | ATION CENTER   |                                     | Government - City-Coun   | ty   |
| RIO GRANDE CITY I<br>REHABILITATION CI   |   | 9/30/2020 3   | 366 Days Settled                                     |                                     |  |  |
| RIO GRANDE CITY,   | TV 70500  |   |  |                                     |  |  |
| STARR  | 17 /8287  |   |  |                                     | CR Beds 120 POS Be   | eds 0  |
| SIANN  | 17 78582  |   |  |                                     | CR Beds 120 POS Be   |  |
| BLUE CROSS (TEXA   |   |   |  |                                     |  |  |
|  | AS)   | Income  | Statement  |                                     | Key Performanac  | e Ind.   |
| BLUE CROSS (TEXA   | AS)<br>Sheet                                      | Income<br>Total Charges   | Statement 7,861,596                                  |                                     | Key Performanac  | e Ind.<br>68.5%  |
| BLUE CROSS (TEXA   | AS)<br>Sheet                                      |   |  | 0.0%                                | Key Performanac<br>Occupancy Rate<br>Length of Stay  | 68.5%<br>131.3   |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets  | AS)<br>Sheet<br>815,021                           | Total Charges   | 7,861,596  |                                     | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 68.5%<br>131.3<br>18.16                                  |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets  | AS)<br>Sheet<br>815,021<br>284,217                | Total Charges Contract Allowance  | 7,861,596<br>0                                       | 100.0%                              | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 68.5%<br>131.3<br>18.16<br>76.3%                         |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets  | AS) Sheet  815,021  284,217  4,916,678            | Total Charges Contract Allowance Operating Revenue                                    | 7,861,596<br>0<br>7,861,596                          | 100.0%<br>111.5%                    | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 68.5%<br>131.3<br>18.16<br>76.3%<br>23.7%                |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | AS) Sheet  815,021 284,217 4,916,678 6,015,916    | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,861,596<br>0<br>7,861,596<br>8,763,516             | 100.0%<br>111.5%<br>-11.5%          | Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 68.5%<br>131.3<br>18.16<br>76.3%<br>23.7%<br>0.6         |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | AS) 815,021 284,217 4,916,678 6,015,916 1,278,812 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,861,596<br>0<br>7,861,596<br>8,763,516<br>-901,920 | 100.0%<br>111.5%<br>-11.5%<br>16.7% | Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 68.5%<br>131.3<br>18.16<br>76.3%<br>23.7%<br>0.6<br>37.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675832 RISING ST       | AR NURSING C  | ENTER              |                  |        | Nonprofit - Church        |         |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| RISING STAR NURS       | ING CENTER    | 8/31/2020 3        | 366 Days Settled |        |                           |         |
| RISING STAR, TX 76     | 6471          |                    |                  |        | CR Beds 60 POS B          | eds 0   |
| EASTLAND               |               |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 54.6%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 134.7   |
| Current Assets         | 881,356       | Total Charges      | 2,603,282        |        | Average Wages             | 15.99   |
| Fixed Assets           | 66,598        | Contract Allowance | 34,837           | 1.3%   | Skilled Nursing           | 87.3%   |
| Other Assets           | 0             | Operating Revenue  | 2,568,445        | 98.7%  | Ancillary Service         | 12.7%   |
| Total Assets           | 947,954       | Operating Expense  | 2,199,356        | 85.6%  | Current Ratio             | 1.5     |
| Current Liabilities    | 600,273       | Operating Margin   | 369,089          | 14.4%  | Days to Collect           | 41.5    |
| Long Term Liabilities  | 0             | Other Income       | 439,923          | 17.1%  | Avg Payment Days          | 22.6    |
| Total Equity           | 347,681       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 106.2%  |
| Total Liab. and Equity | 947,954       | Net Profit or Loss | 764,961          | 29.8%  | Return on Equity          | 220.0%  |
| 675896 RIVER CIT       | Y CARE CENTE  | R                  |                  |        | Proprietary - Corporation | n       |
| RIVER CITY CARE C      | CENTER        | 12/31/2020         | 366 Days Settled | I      |                           |         |
| SAN ANTONIO, TX 7      | 8202          |                    |                  |        | CR Beds 100 POS B         | eds 0   |
| BEXAR                  |               |                    |                  |        | Key Performana            | ce Ind. |
|                        |               |                    |                  |        | Occupancy Rate            | 26.1%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 31.7    |
| Current Assets         | 3,052,465     | Total Charges      | 3,208,204        |        | Average Wages             | 15.49   |
| Fixed Assets           | 319,166       | Contract Allowance | 326,015          | 10.2%  | Skilled Nursing           | 76.2%   |
| Other Assets           | 254,665       | Operating Revenue  | 2,882,189        | 89.8%  | Ancillary Service         | 23.8%   |
| Total Assets           | 3,626,296     | Operating Expense  | 4,901,528        | 170.1% | Current Ratio             | 0.5     |
| Current Liabilities    | 5,809,978     | Operating Margin   | -2,019,339       | -70.1% | Days to Collect           | 15.8    |
| Long Term Liabilities  | 57,577        | Other Income       | 1,000,171        | 34.7%  | Avg Payment Days          | 84.1    |
| Total Equity           | -2,330,661    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 199.5%  |
| Total Liab. and Equity | 3,536,894     | Net Profit or Loss | (1,019,168)      | -35.4% | Return on Equity          | 43.7%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676114 RIVER HILI                      | LS HEALTH ANI | D REHABILITATION ( | CENTER           |        | Nonprofit - Church        |               |
|--|---------------|--------------------|------------------|--------|---------------------------|---------------|
| RIVER HILLS HEALT<br>REHABILITATION CE |               | 6/30/2020          | 366 Days Settled |        |                           |               |
| KERRVILLE, TX 7802                     | 28            |                    |                  |        | CR Beds 150 POS E         | Beds 0        |
| KERR                                   |               |                    |                  |        | Key Performana            | ce Ind.       |
| BLUE CROSS (TEXA                       | AS)           |                    |                  |        | Occupancy Rate            | 48.0%         |
| Balance S                              | heet          | Income             | Statement        |        | Length of Stay            | 78.6          |
| Current Assets                         | 1,949,006     | Total Charges      | 8,365,944        |        | Average Wages             | 20.15         |
| Fixed Assets                           | 4,343         | Contract Allowance | 2,060,913        | 24.6%  | Skilled Nursing           | 59.6%         |
| Other Assets                           | 10,000        | Operating Revenue  | 6,305,031        | 75.4%  | Ancillary Service         | 40.4%         |
| Total Assets                           | 1,963,349     | Operating Expense  | 6,333,447        | 100.5% | Current Ratio             | 6.8           |
| Current Liabilities                    | 284,744       | Operating Margin   | -28,416          | -0.5%  | Days to Collect           | 28.5          |
| Long Term Liabilities                  | 959,271       | Other Income       | 637,548          | 10.1%  | Avg Payment Days          | 16.2          |
| Total Equity                           | 719,334       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 24,872.0<br>% |
| Total Liab. and Equity                 | 1,963,349     | Net Profit or Loss | 609,132          | 9.7%   | Return on Equity          | 84.7%         |
| 675018 RIVER OAR                       | (S HEALTH ANI | D REHABILITATION   | CENTER           |        | Proprietary - Corporation | n             |
| RIVER OAKS HEALT<br>REHABILITATION CE  |               | 12/31/2020         | 366 Days Settled | I      |                           |               |
| FORT WORTH, TX 7                       | 6106          |                    |                  |        | CR Beds 120 POS E         | Beds 0        |
| TARRANT                                |               |                    |                  |        | Key Performana            | ce Ind.       |
| WISCONSIN PHYSIC                       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 57.3%         |
| Balance S                              | heet          | Income             | Statement        |        | Length of Stay            | 179.9         |
| Current Assets                         | 964,739       | Total Charges      | 5,618,273        |        | Average Wages             | 20.86         |
| Fixed Assets                           | 0             | Contract Allowance | 162,467          | 2.9%   | Skilled Nursing           | 85.2%         |
| Other Assets                           | 10,500        | Operating Revenue  | 5,455,806        | 97.1%  | Ancillary Service         | 14.8%         |
| Total Assets                           | 975,239       | Operating Expense  | 5,850,093        | 107.2% | Current Ratio             | 1.1           |
| Current Liabilities                    | 898,440       | Operating Margin   | -394,287         | -7.2%  | Days to Collect           | 38.9          |
| Long Term Liabilities                  | 0             | Other Income       | 585,155          | 10.7%  | Avg Payment Days          | 54.4          |
|  |               |                    |                  |        |                           |               |
| Total Equity                           | 76,799        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1,460.9%      |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675672 RIVER RID                      | 675672 RIVER RIDGE NURSING & REHABILITATION |                    |                  |        |                                    |         |
|---------------------------------------|---|--------------------|------------------|--------|------------------------------------|---------|
| RIVER RIDGE NURS                      | SING &                                      | 3/31/2020          | 366 Days Settled |        |                                    |         |
| CORPUS CHRISTI, 7                     | ΓX 78410                                    |                    |                  |        | CR Beds 120 POS B                  | eds 0   |
| NUECES                                |   |                    |                  |        | Key Performana                     | ce Ind. |
| BLUE CROSS (TEXA                      | AS)   |                    |                  |        | Occupancy Rate                     | 61.4%   |
| <b>Balance Sheet</b>                  |   | Income             | Statement        |        | Length of Stay                     | 96.7    |
| Current Assets                        | 615,224                                     | Total Charges      | 7,150,381        |        | Average Wages                      | 17.12   |
| Fixed Assets                          | 0   | Contract Allowance | 994,007          | 13.9%  | Skilled Nursing                    | 68.8%   |
| Other Assets                          | 0   | Operating Revenue  | 6,156,374        | 86.1%  | Ancillary Service                  | 31.2%   |
| Total Assets                          | 615,224                                     | Operating Expense  | 6,346,552        | 103.1% | Current Ratio                      | 1.0     |
| Current Liabilities                   | 638,790                                     | Operating Margin   | -190,178         | -3.1%  | Days to Collect                    | 36.6    |
| Long Term Liabilities                 | 0   | Other Income       | 526              | 0.0%   | Avg Payment Days                   | 36.8    |
| Total Equity                          | -23,566                                     | Other Expense      | 0                | 0.0%   | Depreciation Rate                  | 0.0%    |
| Total Liab. and Equity                | 615,224                                     | Net Profit or Loss | (189,652)        | -3.1%  | Return on Equity                   | 804.8%  |
| 455970 RIVER VAL                      | LEY HEALTH 8                                | REHABILITATION C   | ENTER            |        | Nonprofit - Church                 |         |
| RIVER VALLEY HEA<br>REHABILITATION CI |   | 12/31/2020         | 366 Days Settled |        |                                    |         |
| GAINESVILLE, TX 76                    | 6240  |                    |                  |        | CR Beds 116 POS B                  | eds 0   |
| COOKE                                 |   |                    |                  |        | Key Performana                     | ce Ind. |
| NATIONAL GOVERN                       | MENT SERVICE                                | ES                 |                  |        | Occupancy Rate                     | 33.2%   |
| Balance S                             | Sheet                                       | Income             | Statement        |        | Length of Stay                     | 306.2   |
| Current Assets                        | 6,871,928                                   | Total Charges      | 4,213,944        |        | Average Wages                      | 20.58   |
| Fixed Assets                          | 26,709                                      | Contract Allowance | 844,044          | 20.0%  | Skilled Nursing                    | 79.2%   |
| Other Assets                          | 0   | Operating Revenue  | 3,369,900        | 80.0%  | Ancillary Service                  | 20.8%   |
| Total Assets                          | 6,898,637                                   | Operating Expense  | 3,200,733        | 95.0%  | Current Ratio                      | 1.1     |
| Current Liabilities                   | 6,254,494                                   | Operating Margin   | 169,167          | 5.0%   | Days to Collect                    | 35.0    |
| Long Term Liabilities                 |   | Other Income       | 372,498          | 11.1%  | Avg Payment Days                   | 16.6    |
|                                       | 0   |                    |                  |        |                                    | 10.0    |
| Total Equity                          | 0<br>644,143                                | Other Expense      | 0                | 0.0%   | Depreciation Rate                  | 742.6%  |
| Total Equity Total Liab. and Equity   |   |                    | 541,665          |        | Depreciation Rate Return on Equity |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676246 RIVERSIDE NURSING AND REHABILITATION CENTER  |   |   |  |  | Government - City-Cou   | iity  |
|---|---|---|--|--|---|---|
| RIVERSIDE NURSING<br>REHABILITATION CE  |   | 9/30/2020 3   | 366 Days Settled   |  |   |   |
| AUSTIN, TX 78741  |   |   |  |  | CR Beds 122 POS B   | seds 0  |
| TRAVIS  |   |   |  |  | Key Performana  | ce Ind.   |
| BLUE CROSS (TEXA  | S)  |   |  |  | Occupancy Rate  | 70.6%   |
| Balance SI  | heet  | Income  | Statement  |  | Length of Stay  | 110.3   |
| Current Assets  | 1,310,175   | Total Charges   | 6,954,439  |  | Average Wages   | 23.33   |
| Fixed Assets  | 152,688   | Contract Allowance  | 0  | 0.0%   | Skilled Nursing   | 79.2%   |
| Other Assets  | -145,781  | Operating Revenue   | 6,954,439  | 100.0%   | Ancillary Service   | 20.8%   |
| Total Assets  | 1,317,082   | Operating Expense   | 8,449,265  | 121.5%   | Current Ratio   | 0.7   |
| Current Liabilities   | 1,933,357   | Operating Margin  | -1,494,826   | -21.5%   | Days to Collect   | 67.   |
| Long Term Liabilities   | 517,645   | Other Income  | 1,811,147  | 26.0%  | Avg Payment Days  | 70.   |
| Total Equity  | -1,133,920  | Other Expense   | 0  | 0.0%   | Depreciation Rate   | 523.0%  |
| Total Equity  |   |   |  |  |   |   |
|   | 1,317,082   | Net Profit or Loss  | 316,321  | 4.5%   | Return on Equity  | -27.9%  |
| Total Liab. and Equity  675371 RIVERVIEW  | / NURSING & R   | EHABILITATION   |  |  | Return on Equity  Proprietary - Corporation   |   |
| Total Liab. and Equity  675371 RIVERVIEW  | / NURSING & R   | EHABILITATION   | 316,321<br>184 Days Settle   |  |   |   |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  | / NURSING & R   | EHABILITATION  ATION 12/31/2020   |  |  |   | n   |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  BOERNE, TX 78006  | / NURSING & R   | EHABILITATION  ATION 12/31/2020   | 184 Days Settle  |  | Proprietary - Corporatio  | n<br>seds 0   |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  BOERNE, TX 78006  | / NURSING & R   | EHABILITATION  ATION 12/31/2020   | 184 Days Settle  |  | Proprietary - Corporation  CR Beds 120 POS B  | n<br>Seds 0   |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  BOERNE, TX 78006  KENDALL   | / NURSING & R   | EHABILITATION  ATION 12/31/2020 6/30/2020 1   | 184 Days Settle  |  | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  | eds 0   |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  BOERNE, TX 78006  KENDALL  NOVITAS (TEXAS)  Balance SI  | / NURSING & R G & REHABILIT   | EHABILITATION  ATION 12/31/2020 6/30/2020 1   | 184 Days Settle<br>82 Days Settled   |  | CR Beds 120 POS B  Key Performana  Occupancy Rate   | eds 0<br>ce Ind.<br>51.0%                           |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  BOERNE, TX 78006  KENDALL  NOVITAS (TEXAS)  | / NURSING & R G & REHABILIT   | EHABILITATION  ATION 12/31/2020 6/30/2020 1  Income   | 184 Days Settle 82 Days Settled Statement  | d  | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  | seds 0  ce Ind.  51.09  923.                        |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  BOERNE, TX 78006  KENDALL  NOVITAS (TEXAS)  Balance SI  Current Assets  | / NURSING & R G & REHABILIT heet 198,873 189,824                          | EHABILITATION  ATION 12/31/2020 6/30/2020 1  Income  Total Charges  | 184 Days Settle 82 Days Settled  Statement -170,600  | d<br>51.6%                                       | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | seds 0  ce Ind.  51.09  923.  20.11  -119.59        |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  BOERNE, TX 78006  KENDALL  NOVITAS (TEXAS)  Balance Si  Current Assets  Fixed Assets  | / NURSING & R G & REHABILIT heet 198,873 189,824                          | EHABILITATION  ATION 12/31/2020 6/30/2020 1  Income  Total Charges  Contract Allowance Operating Revenue                                  | 184 Days Settled 82 Days Settled  Statement -170,600 -87,948                               | 51.6%<br>48.4%<br>-                              | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | seds 0  ce Ind. 51.09                               |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  BOERNE, TX 78006  KENDALL  NOVITAS (TEXAS)  Balance SI  Current Assets  Fixed Assets  Other Assets  Total Assets                      | NURSING & R G & REHABILIT  heet  198,873  189,824  -3,073,572             | EHABILITATION  ATION 12/31/2020 6/30/2020 1  Income  Total Charges  Contract Allowance Operating Revenue                                  | 184 Days Settled 82 Days Settled  Statement -170,600 -87,948 -82,652                       | 51.6%<br>48.4%<br>-<br>2,960.1%                  | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | eds 0  ce Ind. 51.09 923. 20.11 -119.59 219.59      |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  BOERNE, TX 78006  KENDALL  NOVITAS (TEXAS)  Balance SI  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | NURSING & R G & REHABILIT  heet  198,873  189,824  -3,073,572  -2,684,875 | EHABILITATION  ATION 12/31/2020 6/30/2020 1  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 184 Days Settled 82 Days Settled  Statement -170,600 -87,948 -82,652 2,446,579             | 51.6%<br>48.4%<br>-<br>2,960.1%<br>3,060.1%      | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 51.09 923. 20.11 -119.59 219.59 (0.3 |
| Total Liab. and Equity  675371 RIVERVIEW  RIVERVIEW NURSIN  BOERNE, TX 78006  KENDALL  NOVITAS (TEXAS)  Balance SI  Current Assets  Fixed Assets  Other Assets                                    | heet  198,873  189,824  -3,073,572  -2,684,875                            | EHABILITATION  ATION 12/31/2020 6/30/2020 1  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 184 Days Settled  82 Days Settled  Statement -170,600 -87,948 -82,652 2,446,579 -2,529,231 | 51.6%<br>48.4%<br>2,960.1%<br>3,060.1%<br>456.9% | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | seds 0  ce Ind. 51.09 923.4 20.19 -119.59           |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675371 RIVERVIEW NURSING & REHABILITATION Proprietary - Partnership |                |                    |                  |        |                          |        |
|---|----------------|--------------------|------------------|--------|--------------------------|--------|
| RIVERVIEW NURSIN  | NG & REHABILIT | ATION 12/31/2020   | 184 Days Settled |        |                          |        |
| BOERNE, TX 78006  |                | 6/30/2020 1        | 82 Days Settled  |        | CR Beds 120 POS B        | eds 0  |
| KENDALL   |                |                    |                  |        | Key Performanad          | e Ind. |
| NOVITAS (TEXAS)   |                |                    |                  |        | Occupancy Rate           | 57.1%  |
| Balance Sheet Income Statement Length                               |                |                    |                  |        |                          | 247.4  |
| Current Assets  | 894,127        | Total Charges      | 3,577,558        |        | Average Wages            | 20.19  |
| Fixed Assets  | 50,499         | Contract Allowance | 436,561          | 12.2%  | Skilled Nursing          | 68.2%  |
| Other Assets  | 57,291         | Operating Revenue  | 3,140,997        | 87.8%  | Ancillary Service        | 31.8%  |
| Total Assets  | 1,001,917      | Operating Expense  | 2,436,765        | 77.6%  | Current Ratio            | 2.3    |
| Current Liabilities   | 381,328        | Operating Margin   | 704,232          | 22.4%  | Days to Collect          | 7.6    |
| Long Term Liabilities   | 0              | Other Income       | 13,394           | 0.4%   | Avg Payment Days         | 48.3   |
| Total Equity  | 620,589        | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 290.3% |
| Total Liab. and Equity  | 1,001,917      | Net Profit or Loss | 717,626          | 22.8%  | Return on Equity         | 115.6% |
| 676475 RIVERWOO   | OD HEALTHCAF   | RE                 |                  |        | Proprietary - Individual |        |
| RIVERWOOD HEAL  | THCARE         | 12/31/2020         | 366 Days Settled |        |                          |        |
| MADISONVILLE, TX  | 77864          |                    |                  |        | CR Beds 90 POS B         | eds 0  |
| MADISON   |                |                    |                  |        | Key Performanad          | e Ind. |
| NOVITAS (TEXAS)   |                |                    |                  |        | Occupancy Rate           | 36.7%  |
| Balance S   | Sheet          | Income             | Statement        |        | Length of Stay           | 929.8  |
| Current Assets  | 396,312        | Total Charges      | 2,673,412        |        | Average Wages            | 17.86  |
| Fixed Assets  | 175,095        | Contract Allowance | 243,695          | 9.1%   | Skilled Nursing          | 84.7%  |
| Other Assets  | 0              | Operating Revenue  | 2,429,717        | 90.9%  | Ancillary Service        | 15.3%  |
| Total Assets  | 571,407        | Operating Expense  | 2,988,878        | 123.0% | Current Ratio            | 0.5    |
| Current Liabilities   | 860,741        | Operating Margin   | -559,161         | -23.0% | Days to Collect          | 53.4   |
| Long Term Liabilities   | 10,000         | Other Income       | 68,373           | 2.8%   | Avg Payment Days         | 67.6   |
| Total Equity  | -299,334       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 199.3% |
| Total Liab. and Equity  | 571,407        | Net Profit or Loss | (490,788)        | -20.2% | Return on Equity         | 164.0% |
|   |                |                    |                  |        |                          |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675599 ROBERT L                    | EE CARE CENT  | ER                 |                  |        | Government - City-Cou | nty     |
|------------------------------------|---------------|--------------------|------------------|--------|-----------------------|---------|
| ROBERT LEE CARE                    | CENTER        | 9/30/2020          | 366 Days Settled |        |                       |         |
| ROBERT LEE, TX 76                  | 6945          |                    |                  |        | CR Beds 70 POS B      | eds 0   |
| COKE                               |               |                    |                  |        | Key Performana        | ce Ind. |
| BLUE CROSS (TEXA                   | AS)           |                    |                  |        | Occupancy Rate        | 56.5%   |
| Balance Sheet                      |               | Income             | Statement        |        | Length of Stay        | 361.9   |
| Current Assets                     | 760,873       | Total Charges      | 2,473,837        |        | Average Wages         | 15.68   |
| Fixed Assets                       | 0             | Contract Allowance | -451,222         | -18.2% | Skilled Nursing       | 82.5%   |
| Other Assets                       | 0             | Operating Revenue  | 2,925,059        | 118.2% | Ancillary Service     | 17.5%   |
| Total Assets                       | 760,873       | Operating Expense  | 3,682,030        | 125.9% | Current Ratio         | 3.4     |
| Current Liabilities                | 223,078       | Operating Margin   | -756,971         | -25.9% | Days to Collect       | 58.1    |
| Long Term Liabilities              | 0             | Other Income       | 1,148,913        | 39.3%  | Avg Payment Days      | 22.2    |
| Total Equity                       | 537,795       | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 0.0%    |
| Total Liab. and Equity             | 760,873       | Net Profit or Loss | 391,942          | 13.4%  | Return on Equity      | 72.9%   |
| 455838 ROBSTOW                     | N NURSING AN  | D REHABILITATION   | CENTER           |        | Proprietary - Other   |         |
| ROBSTOWN NURSI<br>REHABILITATION C |               | 12/31/2020         | 366 Days Settled | k      |                       |         |
| ROBSTOWN, TX 783                   | 380           |                    |                  |        | CR Beds 94 POS B      | eds 0   |
| NUECES                             |               |                    |                  |        | Key Performana        | ce Ind. |
| WISCONSIN PHYSIC                   | CIANS SERVICE |                    |                  |        | Occupancy Rate        | 60.2%   |
| Balance S                          | Sheet         | Income             | Statement        |        | Length of Stay        | 180.0   |
| Current Assets                     | 519,284       | Total Charges      | 4,795,868        |        | Average Wages         | 19.40   |
| Fixed Assets                       | 831,676       | Contract Allowance | 0                | 0.0%   | Skilled Nursing       | 85.0%   |
| Other Assets                       | 1,432,136     | Operating Revenue  | 4,795,868        | 100.0% | Ancillary Service     | 15.0%   |
| Total Assets                       | 2,783,096     | Operating Expense  | 4,236,152        | 88.3%  | Current Ratio         | 1.4     |
| Current Liabilities                | 369,435       | Operating Margin   | 559,716          | 11.7%  | Days to Collect       | 36.1    |
| Long Term Liabilities              | 0             | Other Income       | 724,955          | 15.1%  | Avg Payment Days      | 10.3    |
| Total Equity                       | 2,413,661     | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 20.5%   |
|                                    |               |                    |                  |        |                       |         |
| Total Liab. and Equity             | 2,783,096     | Net Profit or Loss | 1,284,671        | 26.8%  | Return on Equity      | 53.2%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676235 ROCK CRE   | 76235 ROCK CREEK HEALTH AND REHABILITATION LLC |  |  |                                 |   | Proprietary - Corporation                                |  |
|---|--|--|--|---------------------------------|---|--|--|
| ROCK CREEK HEAL<br>REHABILITATION LL  |  | 12/31/2020   | 366 Days Settled                                       |                                 |   |  |  |
| SULPHUR SPRINGS   | , TX 75482                                     |  |  |                                 | CR Beds 120 POS Be  | eds 0  |  |
| HOPKINS   |  |  |  |                                 | Key Performanad   | e Ind.   |  |
| TRAILBLAZER (TEX  | AS)  |  |  |                                 | Occupancy Rate  | 54.6%  |  |
| Balance S   | heet   | Income   | Statement  |                                 | Length of Stay  | 148.9  |  |
| Current Assets  | 961,072  | Total Charges  | 6,263,582  |                                 | Average Wages   | 17.64  |  |
| Fixed Assets  | 120,176  | Contract Allowance   | 556,504  | 8.9%                            | Skilled Nursing   | 80.1%  |  |
| Other Assets  | 932,439  | Operating Revenue  | 5,707,078  | 91.1%                           | Ancillary Service   | 19.9%  |  |
| Total Assets  | 2,013,687                                      | Operating Expense  | 5,382,740  | 94.3%                           | Current Ratio   | 0.7  |  |
| Current Liabilities   | 1,317,040                                      | Operating Margin   | 324,338  | 5.7%                            | Days to Collect   | 0.9  |  |
| Long Term Liabilities   | 0  | Other Income   | 932,537  | 16.3%                           | Avg Payment Days  | 2.7  |  |
| Total Equity  | 1,256,875                                      | Other Expense  | 0  | 0.0%                            | Depreciation Rate   | 399.5%   |  |
| Total Liab. and Equity  | 2,573,915                                      | Net Profit or Loss   | 1,256,875  | 22.0%                           | Return on Equity  | 100.0%   |  |
| 676340 ROCK HAV   | EN NURSING H                                   | OME  |  |                                 | Proprietary - Other   |  |  |
| ROCK HAVEN NURS   | SING HOME                                      | 12/31/2020   | 366 Days Settled                                       |                                 |   |  |  |
| NACOGDOCHES, TX   | < 75964  |  |  |                                 |   |  |  |
| NACOGDOCHES   | (70001   |  |  |                                 | CR Beds 60 POS Be   | eds 0  |  |
|   | (1000)   |  |  |                                 | CR Beds 60 POS Be   |  |  |
| NOVITAS (TEXAS)   | (1000)   |  |  |                                 |   |  |  |
| NOVITAS (TEXAS)  Balance S  |  | Income   | Statement  |                                 | Key Performanac   | e Ind.   |  |
| , , ,   | Sheet  | Income Total Charges   | <b>Statement</b> 2,819,708                             |                                 | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 71.0%                                     |  |
| Balance S   | Sheet  |  |  | 2.0%                            | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 71.0%<br>165.9   |  |
| Balance S Current Assets  | S <b>heet</b><br>853,385                       | Total Charges  | 2,819,708  |                                 | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 71.0%<br>165.9   |  |
| Balance S Current Assets Fixed Assets   | Sheet<br>853,385<br>3,515                      | Total Charges  Contract Allowance  | 2,819,708<br>56,349                                    | 98.0%                           | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 71.0%<br>165.9<br>15.44<br>81.0%                         |  |
| Balance S Current Assets Fixed Assets Other Assets                                  | 853,385<br>3,515<br>0                          | Total Charges Contract Allowance Operating Revenue                                     | 2,819,708<br>56,349<br>2,763,359                       | 98.0%<br>99.6%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 71.0%<br>165.9<br>15.44<br>81.0%<br>19.0%                |  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 853,385<br>3,515<br>0<br>856,900               | Total Charges Contract Allowance Operating Revenue Operating Expense                   | 2,819,708<br>56,349<br>2,763,359<br>2,753,453          | 98.0%<br>99.6%<br>0.4%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 71.0%<br>165.9<br>15.44<br>81.0%<br>19.0%<br>5.1         |  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 853,385<br>3,515<br>0<br>856,900<br>168,069    | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,819,708<br>56,349<br>2,763,359<br>2,753,453<br>9,906 | 98.0%<br>99.6%<br>0.4%<br>25.3% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 71.0%<br>165.9<br>15.44<br>81.0%<br>19.0%<br>5.1<br>37.5 |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455974 ROCKPORT NURSING AND REHABILITATION CENTER   |   |  |  |  | Government - City-County   |   |
|---|---|--|--|--|--|---|
| ROCKPORT NURSIN<br>REHABILITATION CI  |   | 6/30/2020 3  | 666 Days Settled   |  |  |   |
| ROCKPORT, TX 783  | 82  |  |  |  | CR Beds 92 POS B   | seds 0                                    |
| ARANSAS   |   |  |  |  | Key Performana   | ce Ind.                                   |
| NATIONAL GOVERN   | IMENT SERVICE   | ES   |  |  | Occupancy Rate   | 71.9%                                     |
| <b>Balance Sheet</b>  |   | Income   | Statement  |  | Length of Stay   | 127.5                                     |
| Current Assets  | 346,562   | Total Charges  | 5,551,469  |  | Average Wages  | 19.53                                     |
| Fixed Assets  | 708,029   | Contract Allowance   | 0  | 0.0%                                       | Skilled Nursing  | 83.4%                                     |
| Other Assets  | 345,207   | Operating Revenue  | 5,551,469  | 100.0%                                     | Ancillary Service  | 16.6%                                     |
| Total Assets  | 1,399,798   | Operating Expense  | 5,870,349  | 105.7%                                     | Current Ratio  | 0.2                                       |
| Current Liabilities   | 1,647,446   | Operating Margin   | -318,880   | -5.7%                                      | Days to Collect  | 21.2                                      |
| Long Term Liabilities   | 0   | Other Income   | 507,550  | 9.1%                                       | Avg Payment Days   | 46.3                                      |
| Total Equity  | -247,648  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 58.9%                                     |
| Total Liab. and Equity  | 1,399,798   | Net Profit or Loss   | 188,670  | 3.4%                                       | Return on Equity   | -76.2%                                    |
| 675402 ROCKWAL  | L NURSING CA  | RE CENTER  |  |  | Proprietary - Other  |   |
| ROCKWALL NURSIN   |   |  |  |  |  |   |
|   |   |  | 366 Days Settled   | I  |  |   |
| ROCKWALL, TX 750  |   | ER 12/31/2020  | 366 Days Settled   | I  | CR Beds 192 POS B  | eds 0                                     |
| ROCKWALL, TX 750  |   | ER 12/31/2020  | 366 Days Settled   | I  | CR Beds 192 POS B  |   |
|   | 87  |  | 366 Days Settled   | I  |  |   |
| ROCKWALL  | 87<br>CIANS SERVICE   |  | 366 Days Settled   | I  | Key Performana   | ce Ind.                                   |
| ROCKWALL WISCONSIN PHYSIC   | 87<br>CIANS SERVICE<br>Sheet  |  | ·  | I  | Key Performana Occupancy Rate  | <b>ce Ind.</b> 39.2%                      |
| ROCKWALL WISCONSIN PHYSIC Balance S   | 87<br>CIANS SERVICE<br>Sheet  | Income   | Statement  |  | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 39.2% 191.1                |
| ROCKWALL WISCONSIN PHYSIC Balance S Current Assets  | 87<br>CIANS SERVICE<br>Sheet<br>1,807,249                           | Income<br>Total Charges  | <b>Statement</b> 7,910,212                                 | 11.6%                                      | Key Performana Occupancy Rate Length of Stay Average Wages   | 39.2%<br>191.1<br>19.99                   |
| ROCKWALL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 87<br>CIANS SERVICE<br>Sheet<br>1,807,249<br>61,182                 | Income Total Charges Contract Allowance  | <b>Statement</b> 7,910,212 919,639                         | 11.6%<br>88.4%                             | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 39.2%<br>191.1<br>19.99<br>81.4%          |
| ROCKWALL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 87<br>CIANS SERVICE<br>Sheet<br>1,807,249<br>61,182<br>150,000      | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b> 7,910,212 919,639 6,990,573               | 11.6%<br>88.4%<br>117.7%                   | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 39.2%<br>191.1<br>19.99<br>81.4%<br>18.6% |
| ROCKWALL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 87 CIANS SERVICE Sheet 1,807,249 61,182 150,000 2,018,431           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,910,212 919,639 6,990,573 8,224,992            | 11.6%<br>88.4%<br>117.7%<br>-17.7%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 39.2% 191.1 19.99 81.4% 18.6% 0.7         |
| ROCKWALL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 87 CIANS SERVICE Sheet 1,807,249 61,182 150,000 2,018,431 2,607,290 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,910,212 919,639 6,990,573 8,224,992 -1,234,419 | 11.6%<br>88.4%<br>117.7%<br>-17.7%<br>9.0% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 39.2% 191.1 19.99 81.4% 18.6% 0.7 80.1    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| MEADOWS   |  |   |  | Nonprofit - Other   |   |
|---|--|---|--|---|---|
| 5   | 12/31/2020   | 366 Days Settled  | t  |   |   |
| 76309   |  |   |  | CR Beds 86 POS B  | eds 0   |
|   |  |   |  | Key Performana  | ce Ind.   |
| s)  |  |   |  | Occupancy Rate  | 50.8%   |
| <b>Balance Sheet</b>  |  | Statement   |  | Length of Stay  | 155.4   |
| 5,765,998   | Total Charges  | 3,298,025   |  | Average Wages   | 14.54   |
| 8,658,176   | Contract Allowance   | -42,209   | -1.3%  | Skilled Nursing   | 11.4%   |
| 15,233,049  | Operating Revenue  | 3,340,234   | 101.3%   | Ancillary Service   | 11.8%   |
| 29,657,223  | Operating Expense  | 8,930,746   | 267.4%   | Current Ratio   | 1.8   |
| 3,292,422   | Operating Margin   | -5,590,512  | -167.4%  | Days to Collect   | 22.8  |
| 15,731,753  | Other Income   | 8,008,892   | 239.8%   | Avg Payment Days  | 11.8  |
| 10,633,048  | Other Expense  | 0   | 0.0%   | Depreciation Rate   | 7.7%  |
| 29,657,223  | Net Profit or Loss   | 2,418,380   | 72.4%  | Return on Equity  | 22.7%   |
|   |  |   |  |   |   |
| ROOK REHABI   | LITATION AND HEAL  | THCARE CENT   | ĒR   | Proprietary - Corporatio  | n   |
| HABILITATION  |  | THCARE CENTE  |  | Proprietary - Corporatio  | n   |
|   |  |   |  | Proprietary - Corporatio  CR Beds 130 POS B   |   |
| HABILITATION<br>ER  |  |   |  |   | eds 0   |
| HABILITATION<br>ER  |  |   |  | CR Beds 130 POS B   | eds 0   |
| HABILITATION<br>ER  | AND 12/31/2020   |   |  | CR Beds 130 POS B   | eds 0<br>ce Ind.  |
| HABILITATION<br>ER<br>1<br>heet   | AND 12/31/2020   | 366 Days Settled  |  | CR Beds 130 POS B <b>Key Performana</b> Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>71.4%<br>81.5  |
| HABILITATION<br>TER<br>1<br>1<br>heet<br>1,635,168                                    | AND 12/31/2020<br>Income   | 366 Days Settled  | d  | CR Beds 130 POS B <b>Key Performana</b> Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>71.4%<br>81.5  |
| HABILITATION<br>TER<br>1<br>1<br>heet<br>1,635,168                                    | AND 12/31/2020  Income  Total Charges  | 366 Days Settled  Statement  16,245,975   | 39.3%  | CR Beds 130 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>71.4%<br>81.5<br>19.63   |
| HABILITATION<br>TER<br>1<br>1<br>heet<br>1,635,168<br>61,507                          | AND 12/31/2020  Income  Total Charges  Contract Allowance                                    | 366 Days Settled  Statement  16,245,975  6,383,502  | 39.3%<br>60.7%   | CR Beds 130 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind.  71.4%  81.5  19.63  36.6%   |
| HABILITATION<br>TER<br>1<br>1<br>heet<br>1,635,168<br>61,507<br>960                   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  16,245,975  6,383,502  9,862,473   | 39.3%<br>60.7%<br>95.0%  | CR Beds 130 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | eds 0  ce Ind.  71.4%  81.5  19.63  36.6%  63.4%  2.2   |
| HABILITATION<br>ER<br>1<br>heet<br>1,635,168<br>61,507<br>960<br>1,697,635            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  16,245,975 6,383,502 9,862,473 9,366,753   | 39.3%<br>60.7%<br>95.0%<br>5.0%  | CR Beds 130 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio  | eds 0 <b>ce Ind.</b> 71.4%  81.5  19.63  36.6%  63.4%  2.2  32.8  |
| HABILITATION<br>ER<br>1<br>heet<br>1,635,168<br>61,507<br>960<br>1,697,635<br>742,564 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  16,245,975 6,383,502 9,862,473 9,366,753 495,720   | 39.3%<br>60.7%<br>95.0%<br>5.0%<br>7.7%  | CR Beds 130 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect  | eds 0  ce Ind.  71.4%  81.5  19.63  36.6%  63.4%  |
|   | 5,76309<br>S) heet 5,765,998 8,658,176 15,233,049 29,657,223 3,292,422 15,731,753 10,633,048 | 12/31/2020 76309  S) heet Income 5,765,998 Total Charges 8,658,176 Contract Allowance 15,233,049 Operating Revenue 29,657,223 Operating Expense 3,292,422 Operating Margin 15,731,753 Other Income 10,633,048 Other Expense | 12/31/2020 366 Days Settled 76309  S)  heet  Income Statement  5,765,998 Total Charges 3,298,025 8,658,176 Contract Allowance -42,209 15,233,049 Operating Revenue 3,340,234 29,657,223 Operating Expense 8,930,746 3,292,422 Operating Margin -5,590,512 15,731,753 Other Income 8,008,892 10,633,048 Other Expense 0 | 12/31/2020 366 Days Settled 76309  S)  heet  Income Statement  5,765,998 Total Charges 3,298,025  8,658,176 Contract Allowance -42,209 -1.3% 15,233,049 Operating Revenue 3,340,234 101.3% 29,657,223 Operating Expense 8,930,746 267.4% 3,292,422 Operating Margin -5,590,512 -167.4% 15,731,753 Other Income 8,008,892 239.8% 10,633,048 Other Expense 0 0.0% | 12/31/2020 366 Days Settled  76309  CR Beds 86 POS B  Key Performana  Coccupancy Rate  Length of Stay  5,765,998 Total Charges 3,298,025 Average Wages  8,658,176 Contract Allowance -42,209 -1.3% Skilled Nursing  15,233,049 Operating Revenue 3,340,234 101.3% Ancillary Service  29,657,223 Operating Expense 8,930,746 267.4% Current Ratio  3,292,422 Operating Margin -5,590,512 -167.4% Days to Collect  15,731,753 Other Income 8,008,892 239.8% Avg Payment Days  10,633,048 Other Expense 0 0.0% Depreciation Rate |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675603 ROSE HAV                                  | 675603 ROSE HAVEN RETREAT Proprietary - Corporation |                    |                  |        |                          |          |  |
|--|---|--------------------|------------------|--------|--------------------------|----------|--|
| ROSE HAVEN RETR                                  | EAT   | 12/31/2020         | 366 Days Settled | ł      |                          |          |  |
| ATLANTA, TX 75551                                |   |                    |                  |        | CR Beds 108 POS E        | eds 0    |  |
| CASS   |   |                    |                  |        | Key Performana           | ce Ind.  |  |
| WISCONSIN PHYSICIANS SERVICE Occupancy Rate 44.4 |   |                    |                  |        |                          |          |  |
| Balance S  | Balance Sheet Income Statement                      |                    |                  |        | Length of Stay           | 381.4    |  |
| Current Assets                                   | 1,837,551   | Total Charges      | 3,532,837        |        | Average Wages            | 13.51    |  |
| Fixed Assets                                     | 16,599  | Contract Allowance | 288,342          | 8.2%   | Skilled Nursing          | 87.6%    |  |
| Other Assets                                     | 0   | Operating Revenue  | 3,244,495        | 91.8%  | Ancillary Service        | 12.4%    |  |
| Total Assets                                     | 1,854,150   | Operating Expense  | 3,302,110        | 101.8% | Current Ratio            | 13.5     |  |
| Current Liabilities                              | 135,958   | Operating Margin   | -57,615          | -1.8%  | Days to Collect          | 68.7     |  |
| Long Term Liabilities                            | 0   | Other Income       | 985,237          | 30.4%  | Avg Payment Days         | 14.0     |  |
| Total Equity                                     | 1,718,192   | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 407.7%   |  |
| Total Liab. and Equity                           | 1,854,150   | Net Profit or Loss | 926,183          | 28.5%  | Return on Equity         | 53.9%    |  |
| 455429 ROSE TRA                                  | IL NURSING AN                                       | ID REHABILITATION  | CENTER           |        | Government - City-County |          |  |
| ROSE TRAIL NURSI<br>REHABILITATION CI            |   | 12/31/2020         | 366 Days Settled | d      |                          |          |  |
| TYLER, TX 75701                                  |   |                    |                  |        | CR Beds 92 POS B         | eds 0    |  |
| SMITH  |   |                    |                  |        | Key Performana           | ce Ind.  |  |
| NATIONAL GOVERN                                  | IMENT SERVICE                                       | ES                 |                  |        | Occupancy Rate           | 99.2%    |  |
| Balance S  | heet  | Income             | Statement        |        | Length of Stay           | 123.3    |  |
| Current Assets                                   | 2,557,836   | Total Charges      | 10,638,394       |        | Average Wages            | 17.08    |  |
| Fixed Assets                                     | 9,653   | Contract Allowance | 514,508          | 4.8%   | Skilled Nursing          | 80.4%    |  |
| Other Assets                                     | 0   | Operating Revenue  | 10,123,886       | 95.2%  | Ancillary Service        | 19.6%    |  |
| Total Assets                                     | 2,567,489   | Operating Expense  | 10,273,009       | 101.5% | Current Ratio            | 4.8      |  |
| Current Liabilities                              | 527,867   | Operating Margin   | -149,123         | -1.5%  | Days to Collect          | 62.5     |  |
| Long Term Liabilities                            | 0   | Other Income       | 1,039,545        | 10.3%  | Avg Payment Days         | 3.1      |  |
| Total Equity                                     | 2,039,622   | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 8,132.0% |  |
|  | 2,567,489   | Net Profit or Loss | 890,422          | 8.8%   |                          |          |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675046 RUSENBE  | RG HEALTH & F  | REHABILITATION CEI   | NTER  |   | Proprietary - Corporation  | n   |
|---|--|--|---|---|--|---|
| ROSENBERG HEAL  | TH & REHABILIT   | TATION 12/31/2020  | 366 Days Settled  |   |  |   |
| ROSENBERG, TX 77  | 7471   |  |   |   | CR Beds 142 POS B  | eds 0   |
| FORT BEND   |  |  |   |   | Key Performanad  | e Ind.  |
| BLUE CROSS (TEXA  | AS)  |  |   |   | Occupancy Rate   | 61.3%   |
| Balance S   | Sheet  | Income   | Statement   |   | Length of Stay   | 121.6   |
| Current Assets  | 3,466,857  | Total Charges  | 8,917,427   |   | Average Wages  | 24.30   |
| Fixed Assets  | 759,188  | Contract Allowance   | 2,060,307   | 23.1%                                   | Skilled Nursing  | 61.0%   |
| Other Assets  | 147,629  | Operating Revenue  | 6,857,120   | 76.9%                                   | Ancillary Service  | 39.0%   |
| Total Assets  | 4,373,674  | Operating Expense  | 7,113,746   | 103.7%                                  | Current Ratio  | 1.1   |
| Current Liabilities   | 3,109,058  | Operating Margin   | -256,626  | -3.7%                                   | Days to Collect  | 58.6  |
| Long Term Liabilities   | 0  | Other Income   | 475,252   | 6.9%                                    | Avg Payment Days   | 129.6   |
| Total Equity  | 1,264,616  | Other Expense  | 0   | 0.0%                                    | Depreciation Rate  | 22.6%   |
| Total Liab. and Equity  | 4,373,674  | Net Profit or Loss   | 218,626   | 3.2%                                    | Return on Equity   | 17.3%   |
|   |  |  |   |   | rtotam on Equity   |   |
|   |  | TION AND CARE CEN  | NTER  |   | Nonprofit - Church   |   |
| 675452 ROSEWOO<br>ROSEWOOD REHAR<br>CENTER  |  |  |   |   |  |   |
| ROSEWOOD REHAE  | BILITATION AND   |  | NTER  |   |  | eds 0   |
| ROSEWOOD REHAL  | BILITATION AND   |  | NTER  |   | Nonprofit - Church   |   |
| ROSEWOOD REHAE<br>CENTER<br>CONVERSE, TX 781  | BILITATION AND   | OCARE 8/31/2020 3  | NTER  |   | Nonprofit - Church  CR Beds 100 POS B  |   |
| ROSEWOOD REHAR<br>CENTER<br>CONVERSE, TX 781<br>BEXAR   | BILITATION AND 09 CIANS SERVICE  | OCARE 8/31/2020 3  | NTER  |   | Nonprofit - Church  CR Beds 100 POS Be  Key Performanace   | e Ind.  |
| ROSEWOOD REHAR<br>CENTER<br>CONVERSE, TX 781<br>BEXAR<br>WISCONSIN PHYSIC   | BILITATION AND  09  CIANS SERVICE  Sheet                                   | OCARE 8/31/2020 3  | NTER  366 Days Settled                                  |   | Nonprofit - Church  CR Beds 100 POS Be  Key Performanace  Occupancy Rate   | <b>ce Ind.</b><br>76.9%                           |
| ROSEWOOD REHAR<br>CENTER<br>CONVERSE, TX 781<br>BEXAR<br>WISCONSIN PHYSIC<br>Balance S  | BILITATION AND  09  CIANS SERVICE  Sheet                                   | O CARE 8/31/2020 3   | NTER 366 Days Settled Statement                         | 8.6%                                    | Nonprofit - Church  CR Beds 100 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | 76.9%<br>195.8                                    |
| ROSEWOOD REHAR<br>CENTER<br>CONVERSE, TX 781<br>BEXAR<br>WISCONSIN PHYSIC<br>Balance S  | BILITATION AND  09  CIANS SERVICE  Sheet  1,378,597                        | CARE 8/31/2020 3  Income  Total Charges  | Statement 6,861,627                                     | 8.6%                                    | Nonprofit - Church  CR Beds 100 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | 76.9%<br>195.8<br>17.64<br>73.5%                  |
| ROSEWOOD REHAR<br>CENTER<br>CONVERSE, TX 781<br>BEXAR<br>WISCONSIN PHYSIC<br>Balance S<br>Current Assets  | BILITATION AND  09  CIANS SERVICE  Sheet  1,378,597  456,070               | Income Total Charges Contract Allowance  | NTER  366 Days Settled  Statement  6,861,627  590,825   | 8.6%<br>91.4%                           | Nonprofit - Church  CR Beds 100 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | 76.9%   |
| ROSEWOOD REHAR CENTER CONVERSE, TX 781 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | BILITATION AND  09  CIANS SERVICE  Sheet  1,378,597  456,070  0            | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 6,861,627 590,825 6,270,802                   | 8.6%<br>91.4%                           | Nonprofit - Church  CR Beds 100 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 76.9%<br>195.8<br>17.64<br>73.5%<br>26.5%         |
| ROSEWOOD REHAR CENTER CONVERSE, TX 781 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | BILITATION AND 09 CIANS SERVICE Sheet 1,378,597 456,070 0 1,834,667        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,861,627 590,825 6,270,802 5,667,450         | 8.6%<br>91.4%<br>90.4%<br>9.6%          | Nonprofit - Church  CR Beds 100 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 76.9%<br>195.8<br>17.64<br>73.5%<br>26.5%         |
| ROSEWOOD REHAR CENTER CONVERSE, TX 781 BEXAR WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | BILITATION AND 09 CIANS SERVICE Sheet 1,378,597 456,070 0 1,834,667 46,176 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,861,627 590,825 6,270,802 5,667,450 603,352 | 8.6%<br>91.4%<br>90.4%<br>9.6%<br>11.2% | Nonprofit - Church  CR Beds 100 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 76.9%<br>195.8<br>17.64<br>73.5%<br>26.5%<br>29.8 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455904 ROWLETT         | HEALTH AND F                   | REHABILITATION CE  | NTER             |       | Proprietary - Corporatio | n       |
|------------------------|--------------------------------|--------------------|------------------|-------|--------------------------|---------|
| ROWLETT HEALTH A       | AND REHABILIT                  | ATION 12/31/2020   | 397 Days Settled | d     |                          |         |
| ROWLETT, TX 75088      | 3                              |                    |                  |       | CR Beds 150 POS B        | eds 0   |
| DALLAS                 |                                |                    |                  |       | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |                                |                    |                  |       | Occupancy Rate           | 80.5%   |
| Balance S              | Balance Sheet Income Statement |                    |                  |       |                          |         |
| Current Assets         | 4,284,538                      | Total Charges      | 15,321,500       |       | Average Wages            | 22.58   |
| Fixed Assets           | 358,695                        | Contract Allowance | 1,804,033        | 11.8% | Skilled Nursing          | 61.4%   |
| Other Assets           | 8,047,086                      | Operating Revenue  | 13,517,467       | 88.2% | Ancillary Service        | 38.6%   |
| Total Assets           | 12,690,319                     | Operating Expense  | 10,583,660       | 78.3% | Current Ratio            | 2.5     |
| Current Liabilities    | 1,728,255                      | Operating Margin   | 2,933,807        | 21.7% | Days to Collect          | 58.1    |
| Long Term Liabilities  | 8,034,504                      | Other Income       | 823              | 0.0%  | Avg Payment Days         | 26.3    |
| Total Equity           | 2,927,560                      | Other Expense      | 0                | 0.0%  | Depreciation Rate        | 249.1%  |
| Total Liab. and Equity | 12,690,319                     | Net Profit or Loss | 2,934,630        | 21.7% | Return on Equity         | 100.2%  |
| 676343 ROYAL MA        | NOR                            |                    |                  |       | Nonprofit - Church       |         |
| ROYAL MANOR            |                                | 8/31/2020 3        | 366 Days Settled |       |                          |         |
| WACO, TX 76712         |                                |                    |                  |       | CR Beds 120 POS B        | eds 0   |
| MCLENNAN               |                                |                    |                  |       | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |                                |                    |                  |       | Occupancy Rate           | 61.1%   |
| Balance S              | heet                           | Income             | Statement        |       | Length of Stay           | 203.2   |
| Current Assets         | 1,430,553                      | Total Charges      | 6,374,507        |       | Average Wages            | 17.23   |
| Fixed Assets           | 117,064                        | Contract Allowance | 195,061          | 3.1%  | Skilled Nursing          | 68.4%   |
| Other Assets           | 0                              | Operating Revenue  | 6,179,446        | 96.9% | Ancillary Service        | 31.6%   |
| Total Assets           | 1,547,617                      | Operating Expense  | 5,527,766        | 89.5% | Current Ratio            | 25.9    |
| Current Liabilities    | 55,322                         | Operating Margin   | 651,680          | 10.5% | Days to Collect          | 52.4    |
| Long Term Liabilities  | 382,200                        | Other Income       | 694,653          | 11.2% | Avg Payment Days         | 3.7     |
| Total Equity           | 1,110,095                      | Other Expense      | 0                | 0.0%  | Depreciation Rate        | 568.6%  |
| Total Liab. and Equity | 1,547,617                      | Net Profit or Loss | 1,328,919        | 21.5% | Return on Equity         | 119.7%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676217 ROYSE CITY MEDICAL LODGE |              |                             |                  |        | Proprietary - Other    |         |
|---------------------------------|--------------|-----------------------------|------------------|--------|------------------------|---------|
| ROYSE CITY MEDIC                | AL LODGE     | 12/31/2020 245 Days Settled |                  | d      |                        |         |
| ROYSE CITY, TX 75               | 189          | 4/30/2020 121 Days Settled  |                  |        | CR Beds 124 POS B      | eds 0   |
| ROCKWALL                        |              |                             |                  |        | Key Performana         | ce Ind. |
| BLUE CROSS (TEXA                | AS)          |                             |                  |        | Occupancy Rate         | 78.4%   |
| Balance Sheet                   |              | Income                      | Statement        |        | Length of Stay         | 112.1   |
| Current Assets                  | 1,644,452    | Total Charges               | 3,339,170        |        | Average Wages          | 18.64   |
| Fixed Assets                    | 88,385       | Contract Allowance          | 69,799           | 2.1%   | Skilled Nursing        | 66.5%   |
| Other Assets                    | 169,246      | Operating Revenue           | 3,269,371        | 97.9%  | Ancillary Service      | 33.5%   |
| Total Assets                    | 1,902,083    | Operating Expense           | 3,323,126        | 101.6% | Current Ratio          | 1.1     |
| Current Liabilities             | 1,546,533    | Operating Margin            | -53,755          | -1.6%  | Days to Collect        | 171.5   |
| Long Term Liabilities           | 0            | Other Income                | 260,004          | 8.0%   | Avg Payment Days       | 61.9    |
| Total Equity                    | 355,550      | Other Expense               | 0                | 0.0%   | Depreciation Rate      | 423.6%  |
| Total Liab. and Equity          | 1,902,083    | Net Profit or Loss          | 206,249          | 6.3%   | Return on Equity       | 58.0%   |
| 676217 ROYSE CIT                | Y MEDICAL LO | DGE                         |                  |        | Proprietary - Other    |         |
| ROYSE CITY MEDIC                | AL LODGE     | 12/31/2020                  | 245 Days Settled | d      |                        |         |
| ROYSE CITY, TX 75               | 189          | 4/30/2020 1                 | 21 Days Settled  |        | CR Beds 124 POS Beds 0 |         |
| ROCKWALL                        |              |                             |                  |        | Key Performana         | ce Ind. |
| BLUE CROSS (TEXA                | AS)          |                             |                  |        | Occupancy Rate         | 75.0%   |
| Balance S                       | heet         | Income                      | Statement        |        | Length of Stay         | 104.5   |
| Current Assets                  | 3,125,043    | Total Charges               | 6,137,923        |        | Average Wages          | 18.64   |
| Fixed Assets                    | 98,532       | Contract Allowance          | -1,268,846       | -20.7% | Skilled Nursing        | 64.8%   |
| Other Assets                    | 169,246      | Operating Revenue           | 7,406,769        | 120.7% | Ancillary Service      | 35.2%   |
| Total Assets                    | 3,392,821    | Operating Expense           | 6,952,560        | 93.9%  | Current Ratio          | 1.4     |
| Current Liabilities             | 2,216,427    | Operating Margin            | 454,209          | 6.1%   | Days to Collect        | 154.0   |
| Long Term Liabilities           | 0            | Other Income                | 267,154          | 3.6%   | Avg Payment Days       | 38.0    |
| Total Equity                    | 1,176,394    | Other Expense               | 0                | 0.0%   | Depreciation Rate      | 676.1%  |
| Total Liab. and Equity          | 3,392,821    | Net Profit or Loss          | 721,363          | 9.7%   | Return on Equity       | 61.3%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675117 RUNNINGV         | VATER DRAW (  | CARE CENTER INC    |                  |        | Nonprofit - Other |         |
|-------------------------|---------------|--------------------|------------------|--------|-------------------|---------|
| RUNNINGWATER DI         | RAW CARE CEN  | NTER 12/31/2020    | 366 Days Settled | d      |                   |         |
| OLTON, TX 79064         |               |                    |                  |        | CR Beds 75 POS B  | eds 0   |
| LAMB                    |               |                    |                  |        | Key Performana    | ce Ind. |
| WISCONSIN PHYSIC        | CIANS SERVICE |                    |                  |        | Occupancy Rate    | 78.3%   |
| Balance S               | heet          | Income             | Statement        |        | Length of Stay    | 537.6   |
| Current Assets          | 1,782,798     | Total Charges      | 2,948,257        |        | Average Wages     | 17.11   |
| Fixed Assets            | 709,946       | Contract Allowance | -16,304          | -0.6%  | Skilled Nursing   | 96.8%   |
| Other Assets            | 0             | Operating Revenue  | 2,964,561        | 100.6% | Ancillary Service | 0.0%    |
| Total Assets            | 2,492,744     | Operating Expense  | 3,382,118        | 114.1% | Current Ratio     | 9.7     |
| Current Liabilities     | 184,559       | Operating Margin   | -417,557         | -14.1% | Days to Collect   | 55.4    |
| Long Term Liabilities   | 0             | Other Income       | 1,275,239        | 43.0%  | Avg Payment Days  | 20.0    |
| Total Equity            | 2,308,185     | Other Expense      | 0                | 0.0%   | Depreciation Rate | 0.0%    |
| Total Liab. and Equity  | 2,492,744     | Net Profit or Loss | 857,682          | 28.9%  | Return on Equity  | 37.2%   |
| 676396 S.P.J.S.T. F     | REST HOME 3   |                    |                  |        | Nonprofit - Other |         |
| S.P.J.S.T. REST HON     | ME 3          | 12/31/2020         | 366 Days Settled | d      |                   |         |
| EL CAMPO, TX 7743       | 7             |                    |                  |        | CR Beds 57 POS B  | eds 0   |
| WHARTON                 |               |                    |                  |        | Key Performana    | ce Ind. |
| NOVITAS (TEXAS)         |               |                    |                  |        | Occupancy Rate    | 71.0%   |
| Balance S               | heet          | Income             | Statement        |        | Length of Stay    | 189.8   |
| Current Assets          | 1,205,588     | Total Charges      | 3,422,480        |        | Average Wages     | 15.69   |
| Fixed Assets            | 990,174       | Contract Allowance | 1                | 0.0%   | Skilled Nursing   | 100.0%  |
| Other Assets            | 0             | Operating Revenue  | 3,422,479        | 100.0% | Ancillary Service | 0.0%    |
| Total Assets            | 2,195,762     | Operating Expense  | 2,907,225        | 84.9%  | Current Ratio     | 20.9    |
| Current Liabilities     | 57,667        | Operating Margin   | 515,254          | 15.1%  | Days to Collect   | 38.9    |
| Long Term Liabilities   | 0             | Other Income       | 0                | 0.0%   | Avg Payment Days  | 7.3     |
| Total Equity            | 2,138,095     | Other Expense      | 0                | 0.0%   | Depreciation Rate | 1.9%    |
| Total Liab. and Equity  | 2,195,762     | Net Profit or Loss | 515,254          | 15.1%  | Return on Equity  | 24.1%   |
| i otal Liad. and Equity | 2,195,762     | NET PROTIT OF LOSS | 515,254          | 15.1%  | Return on Equity  | 24.1    |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675937 SAGEBRO  | OK NURSING A                                      | ND REHABILITATION  | I  |                                   | Proprietary - Other   |   |
|---|---|--|--|-----------------------------------|---|---|
| SAGEBROOK NURS  | ING AND   | 12/31/2020   | 214 Days Settled   |                                   |   |   |
| CEDAR PARK, TX 78   | 3613  | 5/31/2020 1  | 52 Days Settled  |                                   | CR Beds 124 POS Be  | eds 0   |
| WILLIAMSON  |   |  |  |                                   | Key Performanad   | e Ind.  |
| NOVITAS (TEXAS)   |   |  |  |                                   | Occupancy Rate  | 77.2%   |
| Balance S   | heet  | Income   | Statement  |                                   | Length of Stay  | 207.8   |
| Current Assets  | 8,892,946   | Total Charges  | 3,753,348  |                                   | Average Wages   | 20.07   |
| Fixed Assets  | 56,746  | Contract Allowance   | 472,014  | 12.6%                             | Skilled Nursing   | 77.8%   |
| Other Assets  | 43,786  | Operating Revenue  | 3,281,334  | 87.4%                             | Ancillary Service   | 22.2%   |
| Total Assets  | 8,993,478   | Operating Expense  | 3,073,288  | 93.7%                             | Current Ratio   | 1.0   |
| Current Liabilities   | 8,527,486   | Operating Margin   | 208,046  | 6.3%                              | Days to Collect   | 966.8   |
| Long Term Liabilities   | 0   | Other Income   | 258,003  | 7.9%                              | Avg Payment Days  | 39.4  |
| Total Equity  | 465,992   | Other Expense  | 0  | 0.0%                              | Depreciation Rate   | 550.0%  |
| Total Liab. and Equity  | 8,993,478   | Net Profit or Loss   | 466,049  | 14.2%                             | Return on Equity  | 100.0%  |
| 675937 SAGEBRO  | OK NURSING A                                      | ND REHABILITATION  | I  |                                   | Proprietary - Other   |   |
| SAGEBROOK NURS<br>REHABILITATION  | ING AND   | 12/31/2020   | 214 Days Settled   |                                   |   |   |
| CEDAR PARK, TX 78   | REHABILITATION                                    |  |  |                                   | CR Beds 124 POS Beds 0  |   |
| VAZIL L LA NACONI   | 3613  | 5/31/2020 1  | 52 Days Settled  |                                   | CR Beds 124 POS Be  | eds 0   |
| WILLIAMSON  | 3613  | 5/31/2020 1  | 52 Days Settled  |                                   | CR Beds 124 POS Be  |   |
| NOVITAS (TEXAS)   | 3613  | 5/31/2020 1  | 52 Days Settled  |                                   |   |   |
|   |   |  | 52 Days Settled Statement                                |                                   | Key Performanac   | e Ind.  |
| NOVITAS (TEXAS)   | Sheet   |  | ·  |                                   | Key Performanac   | e Ind.<br>46.1%   |
| NOVITAS (TEXAS)  Balance S  | Sheet   | Income   | Statement  | 6.8%                              | Key Performanac<br>Occupancy Rate<br>Length of Stay   | 46.1%<br>128.8  |
| NOVITAS (TEXAS)  Balance S  Current Assets  | <b>Sheet</b><br>5,004,979                         | Income<br>Total Charges  | <b>Statement</b> 4,437,062                               |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 46.1%<br>128.8<br>20.07                                   |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | <b>Sheet</b> 5,004,979 127,806                    | Income Total Charges Contract Allowance  | <b>Statement</b> 4,437,062 301,012                       | 93.2%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 46.1%<br>128.8<br>20.07<br>76.7%                          |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | <b>Sheet</b> 5,004,979 127,806 0                  | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 4,437,062 301,012 4,136,050                    | 93.2%<br>105.2%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 46.1%<br>128.8<br>20.07<br>76.7%<br>23.3%                 |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 5,004,979<br>127,806<br>0<br>5,132,785            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,437,062 301,012 4,136,050 4,351,141          | 93.2%<br>105.2%<br>-5.2%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 46.1%<br>128.8<br>20.07<br>76.7%<br>23.3%<br>5.6          |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 5,004,979<br>127,806<br>0<br>5,132,785<br>897,703 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 4,437,062 301,012 4,136,050 4,351,141 -215,091 | 93.2%<br>105.2%<br>-5.2%<br>16.4% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 46.1%<br>128.8<br>20.07<br>76.7%<br>23.3%<br>5.6<br>403.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676091 SAGECRE   | ST ALZHEIMER  |  | Nonprofit - Other                                      |                                |  |   |
|--|---|--|--|--------------------------------|--|---|
| SAGECREST ALZHE  | EIMERS CARE C                                       | ENTER 9/30/2020 3  | 366 Days Settled                                       |                                |  |   |
| SAN ANGELO, TX 76  | 6903  |  |  |                                | CR Beds 72 POS Be  | eds 0   |
| TOM GREEN  |   |  |  |                                | Key Performanad  | e Ind.  |
| BLUE CROSS (TEXA   | AS)   |  |  |                                | Occupancy Rate   | 86.5%   |
| Balance S  | Sheet   | Income   | Statement  |                                | Length of Stay   | 123.9   |
| Current Assets   | 26,151,714  | Total Charges  | 7,114,537  |                                | Average Wages  | 18.68   |
| Fixed Assets   | 355,475,453   | Contract Allowance   | 1,780,031  | 25.0%                          | Skilled Nursing  | 73.0%   |
| Other Assets   | 69,835,786  | Operating Revenue  | 5,334,506  | 75.0%                          | Ancillary Service  | 27.0%   |
| Total Assets   | 451,462,953   | Operating Expense  | 4,511,110  | 84.6%                          | Current Ratio  | 0.1   |
| Current Liabilities  | 331,340,078   | Operating Margin   | 823,396  | 15.4%                          | Days to Collect  | 250.2   |
| Long Term Liabilities  | 132,882,993   | Other Income   | 15,733   | 0.3%                           | Avg Payment Days   | 124.0   |
| Total Equity   | -12,760,118   | Other Expense  | 0  | 0.0%                           | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity   | 451,462,953   | Net Profit or Loss   | 791,654  | 14.8%                          | Return on Equity   | -6.2%   |
| 676100 SAN ANGE  | LO NURSING A  | ND REHAB   |  |                                | Proprietary - Other  |   |
|  |   |  |  |                                | ·, · · · · · · ·   |   |
| SAN ANGELO NURS  | SING AND REHA                                       |  | 366 Days Settled                                       |                                | ,,   |   |
| SAN ANGELO NURS  |   |  | 366 Days Settled                                       |                                | CR Beds 125 POS Bo   | eds 0   |
|  |   |  | 666 Days Settled                                       |                                |  |   |
| SAN ANGELO, TX 76  | 6904  |  | 666 Days Settled                                       |                                | CR Beds 125 POS Be   |   |
| SAN ANGELO, TX 76  | 6904<br>AS)   | .B 3/31/2020 3   | Statement  |                                | CR Beds 125 POS Be   | e Ind.  |
| SAN ANGELO, TX 76 TOM GREEN BLUE CROSS (TEXA   | 6904<br>AS)   | .B 3/31/2020 3   |  |                                | CR Beds 125 POS Be  Key Performanac  Occupancy Rate  | <b>ce Ind.</b> 50.2%                                      |
| SAN ANGELO, TX 76 TOM GREEN BLUE CROSS (TEXA   | 6904<br>AS)<br>Sheet                                | .B 3/31/2020 3   | Statement  | 0.9%                           | CR Beds 125 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages   | 50.2%<br>216.5  |
| SAN ANGELO, TX 76 TOM GREEN BLUE CROSS (TEXA Balance S Current Assets  | 5904<br>AS)<br>Sheet<br>3,532,761                   | B 3/31/2020 3  Income  Total Charges   | <b>Statement</b> 7,661,071                             |                                | CR Beds 125 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages   | 50.2%<br>216.5<br>20.86                                   |
| SAN ANGELO, TX 76 TOM GREEN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | 5904<br>AS)<br>Sheet<br>3,532,761<br>120,058        | Income Total Charges Contract Allowance  | <b>Statement</b> 7,661,071 66,556                      |                                | CR Beds 125 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 50.2%<br>216.5<br>20.86<br>76.5%                          |
| SAN ANGELO, TX 76 TOM GREEN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | 5904<br>AS)<br>Sheet<br>3,532,761<br>120,058        | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b> 7,661,071 66,556 7,594,515            | 99.1%                          | CR Beds 125 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 50.2%<br>216.5<br>20.86<br>76.5%<br>23.5%                 |
| SAN ANGELO, TX 76 TOM GREEN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 5904 AS) Sheet 3,532,761 120,058 0 3,652,819        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,661,071 66,556 7,594,515 7,214,370         | 99.1%<br>95.0%<br>5.0%         | CR Beds 125 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 50.2%<br>216.5<br>20.86<br>76.5%<br>23.5%                 |
| SAN ANGELO, TX 76 TOM GREEN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 3,532,761<br>120,058<br>0<br>3,652,819<br>3,108,458 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,661,071 66,556 7,594,515 7,214,370 380,145 | 99.1%<br>95.0%<br>5.0%<br>0.0% | CR Beds 125 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 50.2%<br>216.5<br>20.86<br>76.5%<br>23.5%<br>1.1<br>148.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455742 SAN ANTO   | NIO RESIDENC                                       | E AND REHABILITAT   | TION CENTER   |                                 | Proprietary - Other   |   |
|---|--|---|---|---------------------------------|---|---|
| SAN ANTONIO RESI<br>REHABILITATION CI                                     |  | 8/31/2020 1   | 53 Days Settled   |                                 |   |   |
| SAN ANTONIO, TX 7   | 78230  | 3/31/2020 9   | 1 Days Settled  |                                 | CR Beds 106 POS Be  | eds 0                                   |
| BEXAR   |  |   |   |                                 | Key Performanad   | e Ind.                                  |
| NOVITAS (TEXAS)   |  |   |   |                                 | Occupancy Rate  | 47.9%                                   |
| Balance S   | Sheet  | Income  | Statement   |                                 | Length of Stay  | 19.0                                    |
| Current Assets  | 2,720,823  | Total Charges   | 1,358,899   |                                 | Average Wages   | 17.44                                   |
| Fixed Assets  | 37,001   | Contract Allowance  | 153,205   | 11.3%                           | Skilled Nursing   | 83.5%                                   |
| Other Assets  | 38,138   | Operating Revenue   | 1,205,694   | 88.7%                           | Ancillary Service   | 16.5%                                   |
| Total Assets  | 2,795,962  | Operating Expense   | 1,282,946   | 106.4%                          | Current Ratio   | 0.5                                     |
| Current Liabilities   | 5,392,034  | Operating Margin  | -77,252   | -6.4%                           | Days to Collect   | 478.4                                   |
| Long Term Liabilities   | -228,538   | Other Income  | 0   | 0.0%                            | Avg Payment Days  | 449.1                                   |
| Total Equity  | -2,367,534   | Other Expense   | 0   | 0.0%                            | Depreciation Rate   | 426.4%                                  |
| Total Liab. and Equity  | 2,795,962  | Net Profit or Loss  | (77,252)  | -6.4%                           | Return on Equity  | 3.3%                                    |
| 455742 SAN ANTO   | NIO RESIDENC                                       | E AND REHABILITAT   | TION CENTER   |                                 | Proprietary - Other   |   |
| SAN ANTONIO RESI<br>REHABILITATION CI                                     |  | 8/31/2020 1   | 53 Days Settled   |                                 |   |   |
| SAN ANTONIO, TX 7   | '8230  | 3/31/2020 9   | 020 91 Days Settled CR Beds 106 POS Be                  |                                 | eds 0   |   |
| BEXAR   |  |   |   |                                 | Key Performanad   | e Ind.                                  |
| NOVITAS (TEXAS)   |  |   |   |                                 | Occupancy Rate  | 47.3%                                   |
| Balance S   |  |   |   |                                 |   |   |
|   | Sheet  | Income  | Statement   |                                 | Length of Stay  | 31.6                                    |
| Current Assets  |  | Income<br>Total Charges   | <b>Statement</b> 2,382,781                              |                                 | Length of Stay  Average Wages   | 31.6<br>17.44                           |
|   |  |   |   | 11.3%                           | 9   |   |
| Current Assets  | 4,377,913  | Total Charges   | 2,382,781   |                                 | Average Wages   | 17.44                                   |
| Current Assets Fixed Assets   | 4,377,913<br>45,999                                | Total Charges Contract Allowance  | 2,382,781<br>269,712                                    | 88.7%                           | Average Wages Skilled Nursing   | 17.44<br>87.9%                          |
| Current Assets Fixed Assets Other Assets                                  | 4,377,913<br>45,999<br>0                           | Total Charges Contract Allowance Operating Revenue                                    | 2,382,781<br>269,712<br>2,113,069                       | 88.7%<br>99.8%                  | Average Wages Skilled Nursing Ancillary Service                               | 17.44<br>87.9%<br>12.1%                 |
| Current Assets Fixed Assets Other Assets Total Assets                     | 4,377,913<br>45,999<br>0<br>4,423,912              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,382,781<br>269,712<br>2,113,069<br>2,109,009          | 88.7%<br>99.8%<br>0.2%          | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 17.44<br>87.9%<br>12.1%<br>0.7          |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 4,377,913<br>45,999<br>0<br>4,423,912<br>6,115,870 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,382,781<br>269,712<br>2,113,069<br>2,109,009<br>4,060 | 88.7%<br>99.8%<br>0.2%<br>31.8% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 17.44<br>87.9%<br>12.1%<br>0.7<br>369.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| S & REHABILITATION   |  |  | Proprietary - Partnershi   | p   |
|--|--|--|--|---|
| 8/31/2020 3  | 66 Days Settled  |  |  |   |
|  |  |  | CR Beds 162 POS B  | eds 0   |
|  |  |  | Key Performana   | ce Ind.   |
| ES   |  |  | Occupancy Rate   | 68.9%   |
| Income   | Statement  |  | Length of Stay   | 51.9  |
| Total Charges  | 11,291,822   |  | Average Wages  | 20.86   |
| Contract Allowance   | -639,979   | -5.7%  | Skilled Nursing  | 64.5%   |
| Operating Revenue  | 11,931,801   | 105.7%   | Ancillary Service  | 35.5%   |
| Operating Expense  | 11,446,253   | 95.9%  | Current Ratio  | 1.0   |
| Operating Margin   | 485,548  | 4.1%   | Days to Collect  | 50.5  |
| Other Income   | 929,565  | 7.8%   | Avg Payment Days   | 50.7  |
| Other Expense  | 0  | 0.0%   | Depreciation Rate  | 131.5%  |
| Net Profit or Loss   | 1,415,113  | 11.9%  | Return on Equity   | 141.1%  |
| ATION AND CARE C   | ENTER  |  | Nonprofit - Church   |   |
| ID   |  |  |  |   |
| ID 5/31/2020 3   | 66 Days Settled  |  |  |   |
| ID 5/31/2020 3   | 66 Days Settled  |  | CR Beds 142 POS B  | eds 0   |
| ID 5/31/2020 3   | 66 Days Settled  |  | CR Beds 142 POS B  |   |
| ID 5/31/2020 3   | 66 Days Settled  |  |  |   |
|  | 66 Days Settled Statement  |  | Key Performana   | ce Ind.   |
|  | ·  |  | Key Performana Occupancy Rate  | <b>ce Ind.</b> 67.0%  |
| Income   | Statement  | 19.4%  | Key Performana Occupancy Rate Length of Stay   | 67.0%<br>134.9  |
| Income<br>Total Charges  | <b>Statement</b> 10,360,233  |  | Key Performana Occupancy Rate Length of Stay Average Wages   | 67.0%<br>134.9<br>20.92   |
| Income Total Charges Contract Allowance  | <b>Statement</b> 10,360,233 2,013,258  | 80.6%  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 67.0%<br>134.9<br>20.92<br>60.7%  |
| Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>10,360,233<br>2,013,258<br>8,346,975  | 80.6%<br>105.3%  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | 67.0%<br>134.9<br>20.92<br>60.7%<br>39.3%   |
| Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement<br>10,360,233<br>2,013,258<br>8,346,975<br>8,791,810   | 80.6%<br>105.3%<br>-5.3%   | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio   | 67.0%<br>134.9<br>20.92<br>60.7%<br>39.3%   |
| Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,360,233 2,013,258 8,346,975 8,791,810 -444,835  | 80.6%<br>105.3%<br>-5.3%<br>4.4%   | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect   | 67.0%<br>134.9<br>20.92<br>60.7%<br>39.3%<br>1.4<br>23.5  |
|  | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income Other Expense Net Profit or Loss | Income Statement  Total Charges 11,291,822  Contract Allowance -639,979  Operating Revenue 11,931,801  Operating Expense 11,446,253  Operating Margin 485,548  Other Income 929,565  Other Expense 0 | Income Statement           Total Charges         11,291,822           Contract Allowance         -639,979         -5.7%           Operating Revenue         11,931,801         105.7%           Operating Expense         11,446,253         95.9%           Operating Margin         485,548         4.1%           Other Income         929,565         7.8%           Other Expense         0         0.0%           Net Profit or Loss         1,415,113         11.9% | Key Performanae  Income Statement  Total Charges  Contract Allowance Operating Revenue  Operating Expense  11,446,253  Operating Margin  Other Income  929,565  Net Profit or Loss  Coccupancy Rate  Length of Stay  Average Wages  Average Wages  Average Wages  11,291,822  Average Wages  105.7%  Ancillary Service  Operating Expense  11,446,253  95.9%  Current Ratio  Days to Collect  Avg Payment Days  Other Expense  0  0.0%  Depreciation Rate  Net Profit or Loss  1,415,113  11.9%  Return on Equity |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675392 SAN JACIN       | ITO MANOR   |                    |                  |        | Proprietary - Partnershi  | p       |
|------------------------|-------------|--------------------|------------------|--------|---------------------------|---------|
| SAN JACINTO MANO       | OR          | 12/31/2020         | 366 Days Settled | d      |                           |         |
| DEER PARK, TX 775      | 36          |                    |                  |        | CR Beds 96 POS E          | eds 0   |
| HARRIS                 |             |                    |                  |        | Key Performana            | ce Ind. |
| HIGHMARK MEDICA        | RE SERVICES |                    |                  |        | Occupancy Rate            | 73.6%   |
| Balance S              | Sheet       | Income             | Statement        |        | Length of Stay            | 162.7   |
| Current Assets         | 444,019     | Total Charges      | 9,274,001        |        | Average Wages             | 22.88   |
| Fixed Assets           | 114,531     | Contract Allowance | 3,493,772        | 37.7%  | Skilled Nursing           | 52.4%   |
| Other Assets           | 2,760       | Operating Revenue  | 5,780,229        | 62.3%  | Ancillary Service         | 47.6%   |
| Total Assets           | 561,310     | Operating Expense  | 7,012,829        | 121.3% | Current Ratio             | 0.3     |
| Current Liabilities    | 1,380,651   | Operating Margin   | -1,232,600       | -21.3% | Days to Collect           | 23.6    |
| Long Term Liabilities  | 146,860     | Other Income       | 940,112          | 16.3%  | Avg Payment Days          | 18.2    |
| Total Equity           | -966,201    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 92.5%   |
| Total Liab. and Equity | 561,310     | Net Profit or Loss | (309,247)        | -5.4%  | Return on Equity          | 32.0%   |
| 455484 SAN JUAN        | NURSING HOM | E INC              |                  |        | Proprietary - Corporation | n       |
| SAN JUAN NURSING       | G HOME INC  | 6/30/2020          | 366 Days Settled |        |                           |         |
| SAN JUAN, TX 7858      | 9           |                    |                  |        | CR Beds 122 POS E         | eds 0   |
| HIDALGO                |             |                    |                  |        | Key Performana            | ce Ind. |
| BLUE CROSS (TEXA       | AS)         |                    |                  |        | Occupancy Rate            | 75.6%   |
| Balance S              | Sheet       | Income             | Statement        |        | Length of Stay            | 271.5   |
| Current Assets         | 1,958,116   | Total Charges      | 6,286,113        |        | Average Wages             | 15.71   |
| Fixed Assets           | 739,339     | Contract Allowance | 136,185          | 2.2%   | Skilled Nursing           | 90.4%   |
| Other Assets           | 0           | Operating Revenue  | 6,149,928        | 97.8%  | Ancillary Service         | 9.6%    |
| Total Assets           | 2,697,455   | Operating Expense  | 6,704,841        | 109.0% | Current Ratio             | 0.4     |
| Current Liabilities    | 4,477,088   | Operating Margin   | -554,913         | -9.0%  | Days to Collect           | 41.6    |
| Long Term Liabilities  | 0           | Other Income       | 489,186          | 8.0%   | Avg Payment Days          | 105.4   |
| Total Equity           | -1,779,633  | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 7.6%    |
| Total Liab. and Equity | 2,697,455   | Net Profit or Loss | (65,727)         | -1.1%  | Return on Equity          | 3.7%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675651 SAN MARC                    | OS REHABILIT  | ATION AND HEALTH   | ICARE CENTER     |        | Nonprofit - Church |         |
|------------------------------------|---------------|--------------------|------------------|--------|--------------------|---------|
| SAN MARCOS REHA<br>HEALTHCARE CENT |               | D 9/30/2020 3      | 366 Days Settled |        |                    |         |
| SAN MARCOS, TX 7                   | 8666          |                    |                  |        | CR Beds 129 POS E  | eds 0   |
| HAYS                               |               |                    |                  |        | Key Performana     | ce Ind. |
| WISCONSIN PHYSIC                   | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 69.1%   |
| Balance S                          | heet          | Income             | Statement        |        | Length of Stay     | 173.5   |
| Current Assets                     | 2,394,254     | Total Charges      | 8,157,485        |        | Average Wages      | 22.85   |
| Fixed Assets                       | 1,406,049     | Contract Allowance | -685,392         | -8.4%  | Skilled Nursing    | 62.1%   |
| Other Assets                       | 2,799,898     | Operating Revenue  | 8,842,877        | 108.4% | Ancillary Service  | 37.9%   |
| Total Assets                       | 6,600,201     | Operating Expense  | 7,541,955        | 85.3%  | Current Ratio      | 1.6     |
| Current Liabilities                | 1,492,950     | Operating Margin   | 1,300,922        | 14.7%  | Days to Collect    | 41.4    |
| Long Term Liabilities              | 2,832,757     | Other Income       | 2,236            | 0.0%   | Avg Payment Days   | 24.2    |
| Total Equity                       | 2,274,494     | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 23.0%   |
| Total Liab. and Equity             | 6,600,201     | Net Profit or Loss | 1,303,158        | 14.7%  | Return on Equity   | 57.3%   |
| 455689 SAN PEDR                    | O MANOR       |                    |                  |        | Nonprofit - Church |         |
| SAN PEDRO MANOR                    | 3             | 6/30/2020          | 366 Days Settled |        |                    |         |
| SAN ANTONIO, TX 7                  | 8212          |                    |                  |        | CR Beds 150 POS E  | eds 0   |
| BEXAR                              |               |                    |                  |        | Key Performana     | ce Ind. |
| WISCONSIN PHYSIC                   | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 53.0%   |
| Balance S                          | heet          | Income             | Statement        |        | Length of Stay     | 142.8   |
| Current Assets                     | 851,330       | Total Charges      | 5,466,754        |        | Average Wages      | 17.46   |
| Fixed Assets                       | 0             | Contract Allowance | 0                | 0.0%   | Skilled Nursing    | 95.9%   |
| Other Assets                       | 60,630        | Operating Revenue  | 5,466,754        | 100.0% | Ancillary Service  | 4.1%    |
| Total Assets                       | 911,960       | Operating Expense  | 6,029,854        | 110.3% | Current Ratio      | 1.1     |
| Current Liabilities                | 773,332       | Operating Margin   | -563,100         | -10.3% | Days to Collect    | 38.8    |
| Long Term Liabilities              | 138,628       | Other Income       | 563,100          | 10.3%  | Avg Payment Days   | 36.1    |
| Total Equity                       | 0             | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%    |
| Total Liab. and Equity             | 911,960       | Net Profit or Loss | 0                | 0.0%   | Return on Equity   | 0.0%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675717 SAN RAFA   | EL NURSING A                                | I CENTER   |   | Proprietary - Partnership       | )   |  |
|---|---|--|---|---------------------------------|---|--|
| SAN RAFAEL NURSI<br>REHABILITATION CE   |   | 12/31/2020   | 184 Days Settled  |                                 |   |  |
| CORPUS CHRISTI, T   | X 78415                                     | 6/30/2020 1  | 82 Days Settled   |                                 | CR Beds 178 POS Be  | eds 0  |
| NUECES  |   |  |   |                                 | Key Performanad   | e Ind.   |
| NOVITAS   |   |  |   |                                 | Occupancy Rate  | 69.5%  |
| Balance S   | heet  | Income   | Statement   |                                 | Length of Stay  | 256.0  |
| Current Assets  | 2,171,333                                   | Total Charges  | 6,021,545   |                                 | Average Wages   | 21.32  |
| Fixed Assets  | 496,220                                     | Contract Allowance   | 1,555,816   | 25.8%                           | Skilled Nursing   | 69.8%  |
| Other Assets  | 52,608                                      | Operating Revenue  | 4,465,729   | 74.2%                           | Ancillary Service   | 30.2%  |
| Total Assets  | 2,720,161                                   | Operating Expense  | 4,315,874   | 96.6%                           | Current Ratio   | 1.2  |
| Current Liabilities   | 1,803,625                                   | Operating Margin   | 149,855   | 3.4%                            | Days to Collect   | 64.1   |
| Long Term Liabilities   | 695,048                                     | Other Income   | 167,798   | 3.8%                            | Avg Payment Days  | 58.5   |
| Total Equity  | 221,488                                     | Other Expense  | 0   | 0.0%                            | Depreciation Rate   | 20.5%  |
| Total Liab. and Equity  | 2,720,161                                   | Net Profit or Loss   | 304,258   | 6.8%                            | Return on Equity  | 137.4%   |
| 675717 SAN RAFA   | EL NURSING A                                | ND REHABILITATION  | I CENTER  |                                 | Proprietary - Corporation   | 1  |
| SAN RAFAEL NURSI<br>REHABILITATION CE   |   | 12/31/2020   | 184 Days Settled  |                                 |   |  |
| CORPUS CHRISTI, T   | X 78415                                     | 6/30/2020 182 Days Settled   |   | CR Beds 178 POS Beds 0          |   |  |
| NUECES  |   | 0/00/2020 1  | 82 Days Settled   |                                 | CR Beds 178 POS Be  | eds 0  |
|   |   | 0/00/2020 1  | 82 Days Settled   |                                 | CR Beds 178 POS Be  |  |
| NOVITAS   |   | 0,00,2020  | 82 Days Settled   |                                 |   |  |
| NOVITAS  Balance S  | heet  |  | 82 Days Settled Statement                                 |                                 | Key Performanac   | e Ind.   |
|   |   |  | ·   |                                 | Key Performanao<br>Occupancy Rate   | e Ind.<br>61.7%  |
| Balance S   |   | Income   | Statement   | 10.8%                           | Key Performanac<br>Occupancy Rate<br>Length of Stay   | e Ind.<br>61.7%<br>149.7   |
| Balance S Current Assets  | 1,194,138                                   | Income<br>Total Charges  | <b>Statement</b> 5,910,897                                |                                 | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | e Ind.<br>61.7%<br>149.7<br>21.32                                  |
| Balance S Current Assets Fixed Assets   | 1,194,138<br>0                              | Income Total Charges Contract Allowance  | <b>Statement</b> 5,910,897 638,132                        | 89.2%                           | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | e Ind.<br>61.7%<br>149.7<br>21.32<br>86.3%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 1,194,138<br>0<br>0                         | Income Total Charges Contract Allowance Operating Revenue                                    | 5,910,897<br>638,132<br>5,272,765                         | 89.2%<br>89.6%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | e Ind.<br>61.7%<br>149.7<br>21.32<br>86.3%<br>13.7%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,194,138<br>0<br>0<br>1,194,138            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,910,897<br>638,132<br>5,272,765<br>4,723,982            | 89.2%<br>89.6%<br>10.4%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | e Ind.<br>61.7%<br>149.7<br>21.32<br>86.3%<br>13.7%<br>2.6         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,194,138<br>0<br>0<br>1,194,138<br>465,835 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,910,897<br>638,132<br>5,272,765<br>4,723,982<br>548,783 | 89.2%<br>89.6%<br>10.4%<br>3.4% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | e Ind.<br>61.7%<br>149.7<br>21.32<br>86.3%<br>13.7%<br>2.6<br>65.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676256 SAN REMC   | )  |  |   |                                      | Nonprofit - Church  |  |
|---|--|--|---|--------------------------------------|---|--|
| SAN REMO  |  | 9/30/2020 3  | 396 Days Settled  |                                      |   |  |
| RICHARDSON, TX 7  | 5082   |  |   |                                      | CR Beds 112 POS B   | eds 0  |
| DALLAS  |  |  |   |                                      | Key Performanad   | e Ind.   |
| TRAILBLAZER (TEX  | AS)  |  |   |                                      | Occupancy Rate  | 62.7%  |
| Balance S   | Sheet  | Income   | Statement   |                                      | Length of Stay  | 65.3   |
| Current Assets  | 1,678,850  | Total Charges  | 12,020,259  |                                      | Average Wages   | 23.96  |
| Fixed Assets  | 0  | Contract Allowance   | 3,531,889   | 29.4%                                | Skilled Nursing   | 70.3%  |
| Other Assets  | 0  | Operating Revenue  | 8,488,370   | 70.6%                                | Ancillary Service   | 29.7%  |
| Total Assets  | 1,678,850  | Operating Expense  | 8,566,136   | 100.9%                               | Current Ratio   | 7.5  |
| Current Liabilities   | 223,002  | Operating Margin   | -77,766   | -0.9%                                | Days to Collect   | 77.0   |
| Long Term Liabilities   | 0  | Other Income   | 179,647   | 2.1%                                 | Avg Payment Days  | 7.1  |
| Total Equity  | 1,455,848  | Other Expense  | 0   | 0.0%                                 | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 1,678,850  | Net Profit or Loss   | 100,632   | 1.2%                                 | Return on Equity  | 6.9%   |
| 676399 SAN SABA   | REHABILITATI                                       | ON LP  |   |                                      | Proprietary - Corporation   | n  |
| SAN SABA REHABIL  | ITATION LP   | 11/30/2020   | 335 Days Settled  | d                                    |   |  |
| SAN SABA, TX 7687   |  |  |   |                                      |   |  |
|   | 7  | 12/31/2020   | 31 Days Settled   |                                      | CR Beds 72 POS B  | eds 0  |
| SAN SABA  | 7  | 12/31/2020   | 31 Days Settled   |                                      | CR Beds 72 POS B  |  |
| SAN SABA<br>NOVITAS (TEXAS)   | 7  | 12/31/2020   | 31 Days Settled   |                                      |   |  |
|   |  |  | 31 Days Settled  Statement                                  |                                      | Key Performana  | e Ind.   |
| NOVITAS (TEXAS)   | Sheet  |  |   |                                      | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 64.0%   |
| NOVITAS (TEXAS)  Balance S  | Sheet  | Income   | Statement   | -18.2%                               | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 64.0%<br>615.2   |
| NOVITAS (TEXAS)  Balance S  Current Assets  | S <b>heet</b><br>98,178                            | Income<br>Total Charges  | <b>Statement</b> 2,144,446                                  |                                      | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 64.0%<br>615.2<br>19.68                                      |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | S <b>heet</b><br>98,178<br>65,465                  | Income Total Charges Contract Allowance  | Statement<br>2,144,446<br>-389,321                          | 118.2%                               | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 64.0%<br>615.2<br>19.68<br>116.9%                            |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 98,178<br>65,465<br>-51,358                        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,144,446<br>-389,321<br>2,533,767                          | 118.2%<br>134.4%                     | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 64.0%<br>615.2<br>19.68<br>116.9%                            |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 98,178<br>65,465<br>-51,358<br>112,285             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,144,446<br>-389,321<br>2,533,767<br>3,404,356             | 118.2%<br>134.4%<br>-34.4%           | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 64.0%<br>615.2<br>19.68<br>116.9%<br>-16.9%<br>(0.3)         |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 98,178<br>65,465<br>-51,358<br>112,285<br>-346,304 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,144,446<br>-389,321<br>2,533,767<br>3,404,356<br>-870,589 | 118.2%<br>134.4%<br>-34.4%<br>-16.5% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 64.0%<br>615.2<br>19.68<br>116.9%<br>-16.9%<br>(0.3)<br>26.3 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676399 SAN SABA   | REHABILITATI                                  | ON LP   |  |                                | Nonprofit - Church  |  |
|---|---|---|--|--------------------------------|---|--|
| SAN SABA REHABIL  | LITATION LP                                   | 11/30/2020  | 335 Days Settled   | I                              |   |  |
| SAN SABA, TX 7687   | 7   | 12/31/2020  | 31 Days Settled  |                                | CR Beds 72 POS B  | eds 0  |
| SAN SABA  |   |   |  |                                | Key Performana  | ce Ind.  |
| NOVITAS (TEXAS)   |   |   |  |                                | Occupancy Rate  | 45.5%  |
| Balance S   | Sheet   | Income  | Statement  |                                | Length of Stay  | 254.0  |
| Current Assets  | 534,108                                       | Total Charges   | 234,318  |                                | Average Wages   | 19.68  |
| Fixed Assets  | 209,896                                       | Contract Allowance  | -2,128   | -0.9%                          | Skilled Nursing   | 82.7%  |
| Other Assets  | 30,398  | Operating Revenue   | 236,446  | 100.9%                         | Ancillary Service   | 17.3%  |
| Total Assets  | 774,402                                       | Operating Expense   | 234,917  | 99.4%                          | Current Ratio   | 0.8  |
| Current Liabilities   | 687,366                                       | Operating Margin  | 1,529  | 0.6%                           | Days to Collect   | 774.7  |
| Long Term Liabilities   | 93,620  | Other Income  | 13,780   | 5.8%                           | Avg Payment Days  | 473.6  |
| Total Equity  | 15,309  | Other Expense   | 0  | 0.0%                           | Depreciation Rate   | 15.9%  |
| Total Liab. and Equity  | 796,295                                       | Net Profit or Loss  | 15,309   | 6.5%                           | Return on Equity  | 100.0%   |
| 676247 SANDY LA   | KE REHABILITA                                 | ATION AND CARE CE   | ENTER  |                                | Nonprofit - Church  |  |
| SANDY LAKE REHA<br>CENTER   | BILITATION ANI                                | O CARE 5/31/2020 3  | 366 Days Settled   |                                |   |  |
| COPPELL, TX 75019   | )   |   |  |                                |   |  |
| DALLAS  |   |   |  |                                | CR Beds 123 POS B   | eds 0  |
| BLUE CROSS (TEXA  |   |   |  |                                | Key Performana  |  |
| DEGE GROOM (TEXA  | AS)   |   |  |                                |   |  |
| Balance S   | ,   | Income  | • Statement  |                                | Key Performana  | ce Ind.  |
| •   | Sheet   | Income<br>Total Charges   | • <b>Statement</b><br>12,285,357                             |                                | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 79.3%                                     |
| Balance S   | Sheet   | Total Charges   |  | 27.1%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 79.3%<br>107.1   |
| Balance S<br>Current Assets   | 368,102                                       | Total Charges   | 12,285,357   |                                | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 79.3%<br>107.1<br>19.67                                  |
| Balance S Current Assets Fixed Assets   | 368,102<br>411,618                            | Total Charges Contract Allowance  | 12,285,357   |                                | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 79.3%<br>107.1<br>19.67<br>56.6%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 368,102<br>411,618<br>0                       | Total Charges Contract Allowance Operating Revenue                                    | 12,285,357<br>3,328,885<br>8,956,472                         | 72.9%<br>97.3%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 79.3%<br>107.1<br>19.67<br>56.6%<br>43.4%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 368,102<br>411,618<br>0<br>779,720            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 12,285,357<br>3,328,885<br>8,956,472<br>8,714,239            | 72.9%<br>97.3%<br>2.7%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 79.3%<br>107.1<br>19.67<br>56.6%<br>43.4%<br>0.8         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 368,102<br>411,618<br>0<br>779,720<br>489,666 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 12,285,357<br>3,328,885<br>8,956,472<br>8,714,239<br>242,233 | 72.9%<br>97.3%<br>2.7%<br>4.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 79.3%<br>107.1<br>19.67<br>56.6%<br>43.4%<br>0.8<br>12.1 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| HEALTH & REF                                       | IABILITATION CENTE   | ER  |  | Proprietary - Corporation  | 1   |
|--|--|---|--|--|---|
| & REHABILITAT                                      | ION 8/31/2020 3  | 66 Days Settled   |  |  |   |
| 76086  |  |   |  | CR Beds 120 POS Be   | eds 0   |
|  |  |   |  | Key Performanad  | e Ind.  |
| NS)  |  |   |  | Occupancy Rate   | 67.7%   |
| heet   | Income   | Statement   |  | Length of Stay   | 175.0   |
| 760,367  | Total Charges  | 7,264,772   |  | Average Wages  | 10.00   |
| 0  | Contract Allowance   | 1,961,181   | 27.0%  | Skilled Nursing  | 70.1%   |
| 0  | Operating Revenue  | 5,303,591   | 73.0%  | Ancillary Service  | 29.9%   |
| 760,367  | Operating Expense  | 6,105,512   | 115.1%   | Current Ratio  | 0.7   |
| 1,056,406  | Operating Margin   | -801,921  | -15.1%   | Days to Collect  | 52.1  |
| 0  | Other Income   | 1,585   | 0.0%   | Avg Payment Days   | 63.3  |
| -296,039   | Other Expense  | 0   | 0.0%   | Depreciation Rate  | 0.0%  |
| 760,367  | Net Profit or Loss   | (800,336)   | -15.1%   | Return on Equity   | 270.3%  |
| EAR BROOK C  | ROSSING REHABILIT  | ATION AND HE  | A  | Proprietary - Other  |   |
|  |  |   |  |  |   |
| OOK CROSSING<br>ND HEA                             | 12/31/2020   | 366 Days Settled  |  |  |   |
|  | 12/31/2020   | 366 Days Settled  |  | CR Beds 128 POS Be   | eds 0   |
| ND HEA   | 12/31/2020   | 366 Days Settled  |  | Key Performanac  | e Ind.  |
| ND HEA   | 12/31/2020   | 366 Days Settled  |  |  |   |
| ND HEA   |  | 366 Days Settled Statement  |  | Key Performanac  | e Ind.  |
| ND HEA   |  |   |  | Key Performanao<br>Occupancy Rate  | ee Ind.<br>66.0%  |
| ND HEA<br>)<br>heet                                | Income   | Statement   |  | Key Performanae<br>Occupancy Rate<br>Length of Stay  | 66.0%<br>208.9  |
| ND HEA  heet  1,621,771                            | <b>Income</b><br>Total Charges   | <b>Statement</b> 7,422,352  | 14.5%  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 66.0%<br>208.9<br>19.96   |
| ND HEA  heet  1,621,771  122,581                   | Income Total Charges Contract Allowance  | <b>Statement</b> 7,422,352 1,077,793  | 14.5%<br>85.5%   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | ee Ind.<br>66.0%<br>208.9<br>19.96<br>80.8%                         |
| ND HEA  P  heet  1,621,771  122,581  170,500       | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b> 7,422,352 1,077,793 6,344,559  | 14.5%<br>85.5%<br>118.6%   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | ee Ind.<br>66.0%<br>208.9<br>19.96<br>80.8%<br>19.2%                |
| heet 1,621,771 122,581 170,500 1,914,852           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,422,352 1,077,793 6,344,559 7,525,771   | 14.5%<br>85.5%<br>118.6%<br>-18.6%   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio  | ee Ind.<br>66.0%<br>208.9<br>19.96<br>80.8%<br>19.2%<br>0.7         |
| heet 1,621,771 122,581 170,500 1,914,852 2,288,542 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,422,352 1,077,793 6,344,559 7,525,771 -1,181,212  | 14.5%<br>85.5%<br>118.6%<br>-18.6%<br>12.9%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect  | ee Ind.<br>66.0%<br>208.9<br>19.96<br>80.8%<br>19.2%<br>0.7<br>66.5 |
|  | REHABILITAT 76086  S) heet 760,367 0 0 760,367 1,056,406 0 -296,039 760,367                  | REHABILITATION 8/31/2020 3 76086  S) heet Income 760,367 Total Charges 0 Contract Allowance 0 Operating Revenue 760,367 Operating Expense 1,056,406 Operating Margin 0 Other Income -296,039 Other Expense 760,367 Net Profit or Loss | 76086  S)  heet Income Statement  760,367 Total Charges 7,264,772  0 Contract Allowance 1,961,181  0 Operating Revenue 5,303,591  760,367 Operating Expense 6,105,512  1,056,406 Operating Margin -801,921  0 Other Income 1,585  -296,039 Other Expense 0  760,367 Net Profit or Loss (800,336) | REHABILITATION 8/31/2020 366 Days Settled 76086  S) heet Income Statement 760,367 Total Charges 7,264,772 0 Contract Allowance 1,961,181 27.0% 0 Operating Revenue 5,303,591 73.0% 760,367 Operating Expense 6,105,512 115.1% 1,056,406 Operating Margin -801,921 -15.1% 0 Other Income 1,585 0.0% -296,039 Other Expense 0 0.0% | REHABILITATION   8/31/2020 366 Days Settled                         |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455423 SCC AT VA  | ALLEY GRANDE   |  |  |  | Proprietary - Other   |   |
|---|--|--|--|--|---|---|
| SCC AT VALLEY GR  | RANDE  | 12/31/2020   | 366 Days Settled   | d  |   |   |
| BROWNSVILLE, TX   | 78520  |  |  |  | CR Beds 156 POS E   | Beds 0  |
| CAMERON   |  |  |  |  | Key Performana  | ce Ind.   |
| NOVITAS (TEXAS)   |  |  |  |  | Occupancy Rate  | 53.4%   |
| Balance S   | Sheet  | Income   | Statement  |  | Length of Stay  | 211.9   |
| Current Assets  | 2,748,538  | Total Charges  | 9,118,063  |  | Average Wages   | 18.38   |
| Fixed Assets  | 114,262  | Contract Allowance   | 1,065,941  | 11.7%                                      | Skilled Nursing   | 82.6%   |
| Other Assets  | 150,000  | Operating Revenue  | 8,052,122  | 88.3%                                      | Ancillary Service   | 17.4%   |
| Total Assets  | 3,012,800  | Operating Expense  | 9,016,936  | 112.0%                                     | Current Ratio   | 0.9   |
| Current Liabilities   | 3,079,216  | Operating Margin   | -964,814   | -12.0%                                     | Days to Collect   | 111.3   |
| Long Term Liabilities   | 0  | Other Income   | 1,034,194  | 12.8%                                      | Avg Payment Days  | 48.8  |
| Total Equity  | -66,416  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 1,161.7%  |
| Total Liab. and Equity  | 3,012,800  | Net Profit or Loss   | 69,380   | 0.9%                                       | Return on Equity  | -104.5%   |
| . J.ai Elas, and Equity   |  |  |  |  |   |   |
|   | BURG REGENC  | Y NURSING CENTER   |  |  | Proprietary - Corporation   | on  |
|   |  |  |  |  |   | on  |
| 455908 SCHULENI SCHULENBURG RE  | GENCY NURSIN   |  |  |  |   |   |
| 455908 SCHULENI<br>SCHULENBURG RE<br>CENTER   | GENCY NURSIN   |  |  |  | Proprietary - Corporation   | Beds 0  |
| 455908 SCHULENI<br>SCHULENBURG RE<br>CENTER<br>SCHULENBURG, TX  | GENCY NURSIN<br>( 78956  | IG 4/30/2020 3   |  |  | Proprietary - Corporation  CR Beds 146 POS E  | Beds 0  |
| 455908 SCHULENI<br>SCHULENBURG RE<br>CENTER<br>SCHULENBURG, TX<br>FAYETTE   | GENCY NURSIN<br>( 78956<br>CIANS SERVICE   | IG 4/30/2020 3   |  |  | Proprietary - Corporation  CR Beds 146 POS E  Key Performana  | Beds 0<br><b>ce Ind.</b>                                    |
| 455908 SCHULENI SCHULENBURG RE CENTER SCHULENBURG, TX FAYETTE WISCONSIN PHYSIC  | GENCY NURSIN<br>( 78956<br>CIANS SERVICE<br>Sheet                                | IG 4/30/2020 3   | 366 Days Settled   |  | CR Beds 146 POS E  Key Performana  Occupancy Rate   | Beds 0<br><b>ce Ind.</b><br>78.7%                           |
| 455908 SCHULENI SCHULENBURG RE CENTER SCHULENBURG, TX FAYETTE WISCONSIN PHYSIC Balance S  | GENCY NURSIN<br>( 78956<br>CIANS SERVICE<br>Sheet                                | IG 4/30/2020 3   | 366 Days Settled   |  | CR Beds 146 POS E  Key Performana  Occupancy Rate  Length of Stay   | Beds 0<br><b>ce Ind.</b><br>78.7%<br>187.8                  |
| 455908 SCHULENI SCHULENBURG RECENTER SCHULENBURG, TX FAYETTE WISCONSIN PHYSIC Balance S Current Assets  | GENCY NURSIN<br>( 78956<br>CIANS SERVICE<br>Sheet<br>3,145,850                   | IG 4/30/2020 3  Income  Total Charges  | 366 Days Settled  Statement 9,028,514                                | 0.0%                                       | Proprietary - Corporation  CR Beds 146 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | Beds 0 <b>ce Ind.</b> 78.7%  187.8  17.87                   |
| 455908 SCHULENI SCHULENBURG RECENTER SCHULENBURG, TX FAYETTE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets                               | GENCY NURSIN<br>( 78956<br>CIANS SERVICE<br>Sheet<br>3,145,850<br>249,671        | Income Total Charges Contract Allowance  | e Statement<br>9,028,514   | 0.0%<br>100.0%                             | CR Beds 146 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 3eds 0 <b>ce Ind.</b> 78.7%  187.8  17.87  85.7%            |
| SCHULENBURG RECENTER SCHULENBURG, TX FAYETTE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | GENCY NURSING (78956)  CIANS SERVICE (Sheet) (249,671) (0)                       | Income Total Charges Contract Allowance Operating Revenue                                    | 9,028,514<br>9,028,514   | 0.0%<br>100.0%<br>108.6%                   | Proprietary - Corporation  CR Beds 146 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 3eds 0 <b>ce Ind.</b> 78.7% 187.8 17.87 85.7% 14.3%         |
| 455908 SCHULENI SCHULENBURG RECENTER SCHULENBURG, TX FAYETTE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets     | GENCY NURSING (78956)  CIANS SERVICE (Sheet) (249,671) (0) (3,395,521)           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 866 Days Settled  Statement 9,028,514 0 9,028,514 9,803,859          | 0.0%<br>100.0%<br>108.6%<br>-8.6%          | Proprietary - Corporation  CR Beds 146 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 3eds 0 <b>ce Ind.</b> 78.7% 187.8 17.87 85.7% 14.3% 6.8     |
| SCHULENBURG RECENTER SCHULENBURG, TX FAYETTE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | GENCY NURSING (78956)  CIANS SERVICE Sheet 3,145,850 249,671 0 3,395,521 464,730 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 866 Days Settled  Statement 9,028,514 0 9,028,514 9,803,859 -775,345 | 0.0%<br>100.0%<br>108.6%<br>-8.6%<br>22.6% | Proprietary - Corporation  CR Beds 146 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 3eds 0 <b>ce Ind.</b> 78.7% 187.8 17.87 85.7% 14.3% 6.8 0.5 |

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675222 SEABREEZ                   | ZE NURSING AN        | ID REHABILITATION             |                     |          | Proprietary - Corporation | n         |
|-----------------------------------|----------------------|-------------------------------|---------------------|----------|---------------------------|-----------|
| SEABREEZE NURSI<br>REHABILITATION | NG AND               | 7/31/2020 2                   | 213 Days Settled    |          |                           |           |
| TEXAS CITY, TX 775                | 590                  | 12/31/2020                    | 153 Days Settle     | d        | CR Beds 107 POS B         | eds 0     |
| GALVESTON                         |                      |                               |                     |          | Key Performana            | e Ind.    |
| NOVITAS                           |                      |                               |                     |          | Occupancy Rate            | 53.8%     |
| Balance S                         | heet                 | Income                        | Statement           |          | Length of Stay            | 581.2     |
| Current Assets                    | 151,390              | Total Charges                 | -49,700             |          | Average Wages             | 20.89     |
| Fixed Assets                      | 420,204              | Contract Allowance            | 47,092              | -94.8%   | Skilled Nursing           | -785.9%   |
| Other Assets                      | -1,000,189           | Operating Revenue             | -96,792             | 194.8%   | Ancillary Service         | 885.9%    |
| Total Assets                      | -428,595             | Operating Expense             | 2,655,921           | 2,743.9% | Current Ratio             | (0.2)     |
| Current Liabilities               | -717,963             | Operating Margin              | -2,752,713          | 2,843.9% | Days to Collect           | (1,275.5) |
| Long Term Liabilities             | 0                    | Other Income                  | -430,096            | 444.4%   | Avg Payment Days          | (46.0)    |
| Total Equity                      | 1,146,558            | Other Expense                 | 0                   | 0.0%     | Depreciation Rate         | 41.4%     |
| Total Liab. and Equity            | 428,595              | Net Profit or Loss            | 551,876             | -570.2%  | Return on Equity          | 48.1%     |
| 675222 SEABREEZ                   | ZE NURSING AN        | ID REHABILITATION             |                     |          | Proprietary - Corporation | n         |
| SEABREEZE NURSI<br>REHABILITATION | NG AND               | 7/31/2020 2                   | 213 Days Settled    |          |                           |           |
| TEXAS CITY, TX 775                | 590                  | 12/31/2020                    | 153 Days Settle     | d        | CR Beds 107 POS B         | eds 0     |
| GALVESTON                         |                      |                               |                     |          | Key Performana            | ce Ind.   |
| NOVITAS                           |                      |                               |                     |          | Occupancy Rate            | 47.0%     |
| Balance S                         | heet                 | Income                        | Statement           |          | Length of Stay            | 197.2     |
| Current Assets                    | 2,686,249            | Total Charges                 | 2,014,392           |          | Average Wages             | 20.89     |
| Fixed Assets                      | 25,133               | Contract Allowance            | 588,557             | 29.2%    | Skilled Nursing           | 88.4%     |
| Other Assets                      | 0                    | Operating Revenue             | 1,425,835           | 70.8%    | Ancillary Service         | 11.6%     |
|                                   | 2,711,382            | Operating Expense             | 1,594,045           | 111.8%   | Current Ratio             | 1.1       |
| Total Assets                      |                      |                               |                     | 11 00/   | Dava to Callast           | 000.0     |
| Total Assets Current Liabilities  | 2,463,969            | Operating Margin              | -168,210            | -11.070  | Days to Collect           | 203.2     |
|                                   | 2,463,969<br>217,580 | Operating Margin Other Income | -168,210<br>198,043 |          | Avg Payment Days          | 17.6      |
| Current Liabilities               |                      |                               |                     | 13.9%    | •                         |           |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675751 SEABURY  | NURSING & RE   | HABILITATION   |   |   | Proprietary - Corporation   | า  |
|---|--|--|---|---|---|--|
| SEABURY NURSING   | & REHABILITA   | TION 9/30/2020 3   | 666 Days Settled  |   |   |  |
| ODESSA, TX 79763  |  |  |   |   | CR Beds 75 POS B  | eds 0  |
| ECTOR   |  |  |   |   | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |   |   | Occupancy Rate  | 50.3%  |
| Balance S   | heet   | Income   | Statement   |   | Length of Stay  | 47.0   |
| Current Assets  | 397,826  | Total Charges  | 7,388,787   |   | Average Wages   | 22.84  |
| Fixed Assets  | 73,341   | Contract Allowance   | 2,197,898   | 29.7%                                     | Skilled Nursing   | 55.2%  |
| Other Assets  | 1,953,354  | Operating Revenue  | 5,190,889   | 70.3%                                     | Ancillary Service   | 44.8%  |
| Total Assets  | 2,424,521  | Operating Expense  | 5,170,392   | 99.6%                                     | Current Ratio   | 0.8  |
| Current Liabilities   | 490,032  | Operating Margin   | 20,497  | 0.4%                                      | Days to Collect   | 10.8   |
| Long Term Liabilities   | 199,696  | Other Income   | 726,807   | 14.0%                                     | Avg Payment Days  | 25.3   |
| Total Equity  | 1,734,793  | Other Expense  | 0   | 0.0%                                      | Depreciation Rate   | 695.1%   |
| •   |  | •  |   |   |   |  |
| Total Liab. and Equity  | 2,424,521  | Net Profit or Loss   | 747,304   | 14.4%                                     | Return on Equity  | 43.1%  |
| Total Liab. and Equity  676459 SEDONA T   |  |  | 747,304   | 14.4%                                     | Proprietary - Other   | 43.1%  |
|   | RACE HEALTH  | AND WELLNESS   | 747,304<br>666 Days Settled                                 | 14.4%                                     |   | 43.1%  |
| 676459 SEDONA T   | RACE HEALTH  | AND WELLNESS   |   | 14.4%                                     |   |  |
| 676459 SEDONA T   | RACE HEALTH  | AND WELLNESS   |   | 14.4%                                     | Proprietary - Other   | eds 0  |
| 676459 SEDONA T<br>SEDONA TRACE HE<br>AUSTIN, TX 78754  | RACE HEALTH  | AND WELLNESS   |   | 14.4%                                     | Proprietary - Other  CR Beds 119 POS Be   | eds 0  |
| 676459 SEDONA T<br>SEDONA TRACE HE<br>AUSTIN, TX 78754<br>TRAVIS  | RACE HEALTH  | AND WELLNESS  LINESS 5/31/2020 3   |   | 14.4%                                     | Proprietary - Other  CR Beds 119 POS Be  Key Performanae  | eds 0<br>ce Ind.   |
| 676459 SEDONA TO SEDONA TRACE HE AUSTIN, TX 78754 TRAVIS NOVITAS (TEXAS)  | RACE HEALTH  | AND WELLNESS  LINESS 5/31/2020 3   | 66 Days Settled   | 14.4%                                     | Proprietary - Other  CR Beds 119 POS Be  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>62.3%  |
| 676459 SEDONA T SEDONA TRACE HE AUSTIN, TX 78754 TRAVIS NOVITAS (TEXAS) Balance S   | RACE HEALTH ALTH AND WEL   | AND WELLNESS  LINESS 5/31/2020 3   | Statement   |   | Proprietary - Other  CR Beds 119 POS Be  Key Performanae  Occupancy Rate  Length of Stay  | eds 0<br>ce Ind.<br>62.3%<br>126.8                                   |
| 676459 SEDONA TO SEDONA TRACE HE AUSTIN, TX 78754 TRAVIS NOVITAS (TEXAS) Balance S Current Assets   | RACE HEALTH  ALTH AND WEL  Sheet  908,107  | AND WELLNESS  LINESS 5/31/2020 3  Income  Total Charges                                      | Statement 10,135,061  | 27.3%                                     | Proprietary - Other  CR Beds 119 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b> 62.3% 126.8 21.39                            |
| 676459 SEDONA TO SEDONA TRACE HE AUSTIN, TX 78754 TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets  | RACE HEALTH  CALTH AND WELL  Cheet  908,107  160,019                             | AND WELLNESS  LINESS 5/31/2020 3  Income  Total Charges  Contract Allowance                  | Statement<br>10,135,061<br>2,770,461                        | 27.3%<br>72.7%                            | Proprietary - Other  CR Beds 119 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0<br>ce Ind.<br>62.3%<br>126.8<br>21.39<br>56.4%                 |
| 676459 SEDONA TO SEDONA TO SEDONA TRACE HE AUSTIN, TX 78754 TRAVIS NOVITAS (TEXAS) Balance Standard Assets Fixed Assets Other Assets                        | RACE HEALTH  ALTH AND WEL  Sheet  908,107  160,019  91,404                       | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 10,135,061 2,770,461 7,364,600                    | 27.3%<br>72.7%<br>106.2%                  | Proprietary - Other  CR Beds 119 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0<br><b>ce Ind.</b><br>62.3%<br>126.8<br>21.39<br>56.4%<br>43.6% |
| 676459 SEDONA TO SEDONA TO SEDONA TRACE HE AUSTIN, TX 78754 TRAVIS NOVITAS (TEXAS) Balance Selection Current Assets Fixed Assets Other Assets Total Assets  | RACE HEALTH  CALTH AND WEL  Cheet  908,107  160,019  91,404  1,159,530           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,135,061 2,770,461 7,364,600 7,822,861          | 27.3%<br>72.7%<br>106.2%<br>-6.2%         | Proprietary - Other  CR Beds 119 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0<br>62.3%<br>126.8<br>21.39<br>56.4%<br>43.6%<br>0.4            |
| 676459 SEDONA T SEDONA TRACE HE AUSTIN, TX 78754 TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | RACE HEALTH  ALTH AND WEL  Sheet  908,107  160,019  91,404  1,159,530  2,150,954 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,135,061 2,770,461 7,364,600 7,822,861 -458,261 | 27.3%<br>72.7%<br>106.2%<br>-6.2%<br>2.9% | Proprietary - Other  CR Beds 119 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>62.3%<br>126.8<br>21.39<br>56.4%<br>43.6%<br>0.4<br>42.6    |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675633 SENIOR CA       | ARE AT HOLLA  | ND LAKE            |                  |        | Proprietary - Other |        |
|------------------------|---------------|--------------------|------------------|--------|---------------------|--------|
| SENIOR CARE AT H       | OLLAND LAKE   | 12/31/2020         | 366 Days Settled | i      |                     |        |
| WEATHERFORD, TX        | 76086         |                    |                  |        | CR Beds 120 POS B   | eds 0  |
| PARKER                 |               |                    |                  |        | Key Performanad     | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate      | 60.5%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay      | 94.2   |
| Current Assets         | -16,265,738   | Total Charges      | 8,275,903        |        | Average Wages       | 24.26  |
| Fixed Assets           | 275,722       | Contract Allowance | 1,434,820        | 17.3%  | Skilled Nursing     | 78.5%  |
| Other Assets           | 0             | Operating Revenue  | 6,841,083        | 82.7%  | Ancillary Service   | 21.5%  |
| Total Assets           | -15,990,016   | Operating Expense  | 6,754,375        | 98.7%  | Current Ratio       | 1.0    |
| Current Liabilities    | -16,242,214   | Operating Margin   | 86,708           | 1.3%   | Days to Collect     | 30.6   |
| Long Term Liabilities  | 0             | Other Income       | 759,694          | 11.1%  | Avg Payment Days    | 38.1   |
| Total Equity           | 252,198       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 280.4% |
| Total Liab. and Equity | -15,990,016   | Net Profit or Loss | 846,402          | 12.4%  | Return on Equity    | 335.6% |
| 455906 SENIOR CA       | ARE AT STEPHE | ENVILLE            |                  |        | Proprietary - Other |        |
| SENIOR CARE AT S       | TEPHENVILLE   | 12/31/2020         | 366 Days Settled | i      |                     |        |
| STEPHENVILLE, TX       | 76401         |                    |                  |        | CR Beds 122 POS B   | eds 0  |
| ERATH                  |               |                    |                  |        | Key Performanad     | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate      | 76.1%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay      | 145.2  |
| Current Assets         | -22,348,084   | Total Charges      | 9,036,604        |        | Average Wages       | 22.20  |
| Fixed Assets           | 99,448        | Contract Allowance | 2,245,722        | 24.9%  | Skilled Nursing     | 82.5%  |
| Other Assets           | 0             | Operating Revenue  | 6,790,882        | 75.1%  | Ancillary Service   | 17.5%  |
| Total Assets           | -22,248,636   | Operating Expense  | 7,526,711        | 110.8% | Current Ratio       | 1.0    |
| Current Liabilities    | -21,564,086   | Operating Margin   | -735,829         | -10.8% | Days to Collect     | 30.8   |
| Long Term Liabilities  | 0             | Other Income       | 808,830          | 11.9%  | Avg Payment Days    | 68.9   |
| Total Equity           | -684,550      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 450.8% |
| Total Liab. and Equity | -22,248,636   | Net Profit or Loss | 73,001           | 1.1%   | Return on Equity    | -10.7% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675822 SENIOR CA                  | ARE BELTLINE                      |  |                        |                                    | Proprietary - Other             |                                |
|-----------------------------------|-----------------------------------|--|------------------------|------------------------------------|---------------------------------|--------------------------------|
| SENIOR CARE BELT                  | TLINE                             | 12/31/2020   | 366 Days Settled       |                                    |                                 |                                |
| GARLAND, TX 75040                 | )                                 |  |                        |                                    | CR Beds 120 POS B               | eds 0                          |
| DALLAS                            |                                   |  |                        |                                    | Key Performana                  | ce Ind.                        |
| WISCONSIN PHYSIC                  | CIANS SERVICE                     | :  |                        |                                    | Occupancy Rate                  | 48.6%                          |
| Balance S                         | Sheet                             | Income   | Statement              |                                    | Length of Stay                  | 254.1                          |
| Current Assets                    | 1,775,482                         | Total Charges  | 5,879,564              |                                    | Average Wages                   | 20.17                          |
| Fixed Assets                      | 56,256                            | Contract Allowance                                   | 702,693                | 12.0%                              | Skilled Nursing                 | 85.5%                          |
| Other Assets                      | 150,000                           | Operating Revenue                                    | 5,176,871              | 88.0%                              | Ancillary Service               | 14.5%                          |
| Total Assets                      | 1,981,738                         | Operating Expense                                    | 6,067,763              | 117.2%                             | Current Ratio                   | 0.7                            |
| Current Liabilities               | 2,559,834                         | Operating Margin                                     | -890,892               | -17.2%                             | Days to Collect                 | 108.4                          |
| Long Term Liabilities             | 0                                 | Other Income   | 356,313                | 6.9%                               | Avg Payment Days                | 56.0                           |
| Total Equity                      | -578,096                          | Other Expense  | 0                      | 0.0%                               | Depreciation Rate               | 1,081.2%                       |
| Total Liab. and Equity            | 1,981,738                         | Net Profit or Loss                                   | (534,579)              | -10.3%                             | Return on Equity                | 92.5%                          |
| 675995 SENIOR CA                  | ARE HEALTH &                      | REHABILITATION CI                                    | ENTER-DENTON           |                                    | Proprietary - Other             |                                |
| SENIOR CARE HEAI<br>CENTER-DENTON | _TH & REHABILI                    | ITATION 12/31/2020                                   | 366 Days Settled       |                                    |                                 |                                |
| DENTON, TX 76208                  |                                   |  |                        |                                    | CR Beds 146 POS B               | eds 0                          |
| DENTON                            |                                   |  |                        |                                    | Key Performana                  | ce Ind.                        |
| WISCONSIN PHYSIC                  | CIANS SERVICE                     |  |                        |                                    | Occupancy Rate                  | 62.1%                          |
| Balance S                         | Sheet                             | Income   | Statement              |                                    | Length of Stay                  | 180.3                          |
| Current Assets                    | 2,460,630                         | Total Charges  | 9,215,321              |                                    | Average Wages                   | 20.98                          |
| Fixed Assets                      |                                   | Contract Allowance                                   | 1,347,388              | 14.6%                              | Skilled Nursing                 | 20.00                          |
| Other Assets                      | 80,480                            |  |                        |                                    | ŭ                               | 78.7%                          |
| Other Assets                      | 80,480<br>150,000                 | Operating Revenue                                    | 7,867,933              |                                    | Ancillary Service               |                                |
| Total Assets                      |                                   |  | 7,867,933<br>9,809,574 | 85.4%                              | Ancillary Service Current Ratio | 78.7%                          |
|                                   | 150,000                           | Operating Revenue Operating Expense                  |                        | 85.4%<br>124.7%                    | •                               | 78.7%<br>21.3%                 |
| Total Assets                      | 150,000<br>2,691,110              | Operating Revenue Operating Expense                  | 9,809,574              | 85.4%<br>124.7%<br>-24.7%          | Current Ratio                   | 78.7%<br>21.3%<br>0.7          |
| Total Assets Current Liabilities  | 150,000<br>2,691,110<br>3,315,762 | Operating Revenue Operating Expense Operating Margin | 9,809,574              | 85.4%<br>124.7%<br>-24.7%<br>15.8% | Current Ratio  Days to Collect  | 78.7%<br>21.3%<br>0.7<br>113.3 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676144 SENIOR CA  | ARE HEALTH &  | REHABILITATION CI  | ENTER - WICHI   |   | Nonprofit - Church  |   |
|---|---|--|---|---|---|---|
| SENIOR CARE HEAL<br>CENTER - WICHI  | _TH & REHABIL   | TATION 8/31/2020 3   | 866 Days Settled  |   |   |   |
| WICHITA FALLS, TX   | 76302   |  |   |   | CR Beds 144 POS Be  | eds 0   |
| WICHITA   |   |  |   |   | Key Performanad   | e Ind.  |
| BLUE CROSS (TEXA  | AS)   |  |   |   | Occupancy Rate  | 79.3%   |
| Balance S   | heet  | Income   | Income Statement  |   |   | 105.0   |
| Current Assets  | 4,431,737   | Total Charges  | 25,213,117  |   | Average Wages   | 18.84   |
| Fixed Assets  | 0   | Contract Allowance   | 13,644,138  | 54.1%                                       | Skilled Nursing   | 85.9%   |
| Other Assets  | 0   | Operating Revenue  | 11,568,979  | 45.9%                                       | Ancillary Service   | 14.1%   |
| Total Assets  | 4,431,737   | Operating Expense  | 10,444,469  | 90.3%                                       | Current Ratio   | 3.4   |
| Current Liabilities   | 1,286,201   | Operating Margin   | 1,124,510   | 9.7%  | Days to Collect   | 38.1  |
| Long Term Liabilities   | 0   | Other Income   | 901,947   | 7.8%  | Avg Payment Days  | 32.5  |
| Total Equity  | 3,145,536   | Other Expense  | 0   | 0.0%  | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity  | 4,431,737   | Net Profit or Loss   | 2,026,457   | 17.5%                                       | Return on Equity  | 64.4%   |
| 675891 SENIOR CA  | ARE HEALTH A  | ND REHABILITATION  | CENTER - BRI  |   | Proprietary - Other   |   |
|   |   |  |   |   |   |   |
| SENIOR CARE HEAL<br>REHABILITATION C  |   | 12/31/2020   | 245 Days Settled  | t   |   |   |
|   | ENTER - BRI   |  | 245 Days Settled  | d   | CR Beds 152 POS Be  | eds 0   |
| REHABILITATION CE   | ENTER - BRI   |  | •   | d   | CR Beds 152 POS Bo  |   |
| REHABILITATION CE<br>BRIDGEPORT, TX 76  | ENTER - BRI<br>6426   | 4/30/2020 1  | •   | d   |   |   |
| REHABILITATION CE<br>BRIDGEPORT, TX 76<br>WISE  | ENTER - BRI<br>6426<br>CIANS SERVICE  | 4/30/2020 1  | •   | d   | Key Performanac   | e Ind.  |
| REHABILITATION CE<br>BRIDGEPORT, TX 76<br>WISE<br>WISCONSIN PHYSIC  | ENTER - BRI<br>6426<br>CIANS SERVICE<br>Sheet   | 4/30/2020 1  | 21 Days Settled   | d   | Key Performanao<br>Occupancy Rate   | e Ind.<br>67.2%   |
| REHABILITATION CE<br>BRIDGEPORT, TX 76<br>WISE<br>WISCONSIN PHYSIC<br>Balance S   | ENTER - BRI<br>6426<br>CIANS SERVICE<br>Sheet   | 4/30/2020 1<br>Income  | 21 Days Settled Statement   |   | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 67.2%<br>81.9   |
| REHABILITATION CE<br>BRIDGEPORT, TX 76<br>WISE<br>WISCONSIN PHYSIC<br>Balance S<br>Current Assets   | ENTER - BRI<br>6426<br>CIANS SERVICE<br>Sheet<br>27,370,986   | 4/30/2020 1 Income Total Charges   | 21 Days Settled  Statement 3,192,593  | -9.1%                                       | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 67.2%<br>81.9<br>18.67                                    |
| REHABILITATION CE<br>BRIDGEPORT, TX 76<br>WISE<br>WISCONSIN PHYSIC<br>Balance S<br>Current Assets<br>Fixed Assets                             | ENTER - BRI<br>6426<br>CIANS SERVICE<br>Sheet<br>27,370,986<br>239,837  | 4/30/2020 1  Income  Total Charges  Contract Allowance                                       | 21 Days Settled  Statement  3,192,593  -291,356                                 | -9.1%<br>109.1%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 67.2%<br>81.9<br>18.67<br>67.8%                           |
| REHABILITATION CE<br>BRIDGEPORT, TX 76<br>WISE<br>WISCONSIN PHYSIC<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets             | ENTER - BRI<br>6426<br>CIANS SERVICE<br>Sheet<br>27,370,986<br>239,837<br>-8,255,801                            | 4/30/2020 1  Income  Total Charges  Contract Allowance  Operating Revenue                    | 21 Days Settled  Statement  3,192,593  -291,356  3,483,949                      | -9.1%<br>109.1%<br>109.9%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 67.2%<br>81.9<br>18.67<br>67.8%<br>32.2%                  |
| REHABILITATION CE BRIDGEPORT, TX 76 WISE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ENTER - BRI<br>6426<br>CIANS SERVICE<br>Sheet<br>27,370,986<br>239,837<br>-8,255,801<br>19,355,022              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 21 Days Settled  Statement  3,192,593  -291,356  3,483,949  3,827,813           | -9.1%<br>109.1%<br>109.9%<br>-9.9%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 67.2%<br>81.9<br>18.67<br>67.8%<br>32.2%                  |
| REHABILITATION CE BRIDGEPORT, TX 76 WISE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ENTER - BRI<br>6426<br>CIANS SERVICE<br>Sheet<br>27,370,986<br>239,837<br>-8,255,801<br>19,355,022<br>1,652,818 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 21 Days Settled  Statement  3,192,593  -291,356  3,483,949  3,827,813  -343,864 | -9.1%<br>109.1%<br>109.9%<br>-9.9%<br>18.6% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 67.2%<br>81.9<br>18.67<br>67.8%<br>32.2%<br>16.6<br>302.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675891 SENIOR CA  | ARE HEALTH AI   | ND REHABILITATION  | CENTER - BRI   |  | Proprietary - Other   |   |
|---|---|--|--|--|---|---|
| SENIOR CARE HEAL<br>REHABILITATION CE   |   | 12/31/2020   | 245 Days Settled   | i  |   |   |
| BRIDGEPORT, TX 76   | 6426  | 4/30/2020 1  | 21 Days Settled  |  | CR Beds 152 POS B   | eds 0   |
| WISE  |   |  |  |  | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |  |  | Occupancy Rate  | 53.9%   |
| Balance S   | Sheet   | Income Statement   |  | Length of Stay                             | 91.7  |   |
| Current Assets  | 17,347,122  | Total Charges  | 5,584,019  |  | Average Wages   | 18.67   |
| Fixed Assets  | 246,213   | Contract Allowance   | -1,359,145   | -24.3%                                     | Skilled Nursing   | 64.7%   |
| Other Assets  | 2,736,096   | Operating Revenue  | 6,943,164  | 124.3%                                     | Ancillary Service   | 35.3%   |
| Total Assets  | 20,329,431  | Operating Expense  | 7,392,356  | 106.5%                                     | Current Ratio   | 8.3   |
| Current Liabilities   | 2,081,829   | Operating Margin   | -449,192   | -6.5%                                      | Days to Collect   | 233.1   |
| Long Term Liabilities   | 31,557  | Other Income   | 776,680  | 11.2%                                      | Avg Payment Days  | 44.9  |
| Total Equity  | 18,216,045  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 481.8%  |
| Total Liab. and Equity  | 20,329,431  | Net Profit or Loss   | 327,488  | 4.7%                                       | Return on Equity  | 1.8%  |
| . ,   |   |  |  | ,0   | return on Equity  | ,   |
|   |   | ND REHABILITATION  | ·  | 76   | Proprietary - Other   |   |
|   | ARE HEALTH AI   | ND REHABILITATION  | ·  |  |   |   |
| 675417 SENIOR CA  | ARE HEALTH AI   | ND REHABILITATION  | CENTER - DAL   |  |   |   |
| 675417 SENIOR CA<br>SENIOR CARE HEAL<br>REHABILITATION CE   | ARE HEALTH AI   | ND REHABILITATION  | CENTER - DAL   |  | Proprietary - Other   | eds 0   |
| 675417 SENIOR CA<br>SENIOR CARE HEAL<br>REHABILITATION CE<br>DALLAS, TX 75215   | ARE HEALTH AI<br>_TH AND<br>ENTER - DAL   | ND REHABILITATION<br>12/31/2020  | CENTER - DAL   |  | Proprietary - Other  CR Beds 114 POS B  | eds 0   |
| SENIOR CARE HEAL REHABILITATION CEDALLAS, TX 75215  | ARE HEALTH AND ENTER - DAL CIANS SERVICE  | ND REHABILITATION<br>12/31/2020  | CENTER - DAL   |  | Proprietary - Other  CR Beds 114 POS B  Key Performana  | eds 0<br><b>ce Ind.</b><br>42.0%                            |
| SENIOR CARE HEAL REHABILITATION CEDALLAS, TX 75215 DALLAS WISCONSIN PHYSIC  | ARE HEALTH AND ENTER - DAL CIANS SERVICE  | ND REHABILITATION<br>12/31/2020  | 366 Days Settled   |  | Proprietary - Other  CR Beds 114 POS B  Key Performana  Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>42.0%<br>172.0                   |
| SENIOR CARE HEAL REHABILITATION CEDALLAS, TX 75215 DALLAS WISCONSIN PHYSIC Balance S  | ARE HEALTH AND ENTER - DAL CIANS SERVICE  | ND REHABILITATION 12/31/2020 Income Total Charges  | CENTER - DAL 366 Days Settled                              | ł  | Proprietary - Other  CR Beds 114 POS B  Key Performana  Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>42.0%<br>172.0<br>20.44          |
| SENIOR CARE HEAL REHABILITATION CEDALLAS, TX 75215 DALLAS WISCONSIN PHYSIC Balance S Current Assets   | ARE HEALTH AND ENTER - DAL CIANS SERVICE Sheet 3,218,361  | ND REHABILITATION 12/31/2020 Income Total Charges  | Statement 4,239,923  | 8.6%                                       | Proprietary - Other  CR Beds 114 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.  |
| SENIOR CARE HEAL REHABILITATION CEDALLAS, TX 75215 DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets  | ARE HEALTH AND ENTER - DAL  CIANS SERVICE Sheet  3,218,361  67,342                                | Income Total Charges Contract Allowance  | Statement 4,239,923 363,186                                | 8.6%<br>91.4%                              | Proprietary - Other  CR Beds 114 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind. 42.0% 172.0 20.44 79.0%                      |
| SENIOR CARE HEAL REHABILITATION CEDALLAS, TX 75215 DALLAS WISCONSIN PHYSICE Balance SECURITY DESCRIPTION CEDAL ASSETS Current Assets City Assets Other Assets | ARE HEALTH AND ENTER - DAL  CIANS SERVICE Sheet  3,218,361  67,342  150,953                       | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 4,239,923 363,186 3,876,737                      | 8.6%<br>91.4%<br>136.2%                    | Proprietary - Other  CR Beds 114 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                                | eds 0  ce Ind. 42.0% 172.0 20.44 79.0% 21.0%                |
| SENIOR CARE HEAL REHABILITATION CEDALLAS, TX 75215 DALLAS WISCONSIN PHYSICE Balance S Current Assets Fixed Assets Other Assets Total Assets                   | ARE HEALTH AND ENTER - DAL  CIANS SERVICE Sheet  3,218,361  67,342  150,953  3,436,656            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,239,923 363,186 3,876,737 5,279,327            | 8.6%<br>91.4%<br>136.2%<br>-36.2%          | Proprietary - Other  CR Beds 114 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                  | eds 0 <b>ce Ind.</b> 42.0%  172.0  20.44  79.0%  21.0%  0.8 |
| SENIOR CARE HEAL REHABILITATION CEDALLAS, TX 75215 DALLAS WISCONSIN PHYSICE Balance Service Assets Other Assets Total Assets Current Liabilities              | ARE HEALTH AND ENTER - DAL  CIANS SERVICE Sheet  3,218,361  67,342  150,953  3,436,656  4,245,708 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 4,239,923 363,186 3,876,737 5,279,327 -1,402,590 | 8.6%<br>91.4%<br>136.2%<br>-36.2%<br>15.8% | Proprietary - Other  CR Beds 114 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 <b>ce Ind.</b> 42.0%  172.0  20.44  79.0%  21.0%  0.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 6/62/8 SENIOR CA  | ARE OF BROWN   | IWOOD   |  |                                    | Proprietary - Other   |  |
|---|--|---|--|------------------------------------|---|--|
| SENIOR CARE OF B  | BROWNWOOD  | 12/31/2020  | 366 Days Settled   |                                    |   |  |
| BROWNWOOD, TX   | 76801  |   |  |                                    | CR Beds 90 POS B  | eds 0  |
| BROWN   |  |   |  |                                    | Key Performana  | ce Ind.  |
| TRAILBLAZER (TEX  | AS)  |   |  |                                    | Occupancy Rate  | 63.0%  |
| Balance S   | Sheet  | Income Statement  |  |                                    | Length of Stay  | 112.7  |
| Current Assets  | -14,134,337  | Total Charges   | 6,042,898  |                                    | Average Wages   | 23.27  |
| Fixed Assets  | 72,572   | Contract Allowance  | 1,196,058  | 19.8%                              | Skilled Nursing   | 81.7%  |
| Other Assets  | 0  | Operating Revenue   | 4,846,840  | 80.2%                              | Ancillary Service   | 18.3%  |
| Total Assets  | -14,061,765  | Operating Expense   | 5,322,654  | 109.8%                             | Current Ratio   | 1.0  |
| Current Liabilities   | -13,858,680  | Operating Margin  | -475,814   | -9.8%                              | Days to Collect   | 31.2   |
| Long Term Liabilities   | 0  | Other Income  | 610,602  | 12.6%                              | Avg Payment Days  | 45.3   |
| Total Equity  | -203,085   | Other Expense   | 0  | 0.0%                               | Depreciation Rate   | 359.5%   |
| Total Liab. and Equity  | -14,061,765  | Net Profit or Loss  | 134,788  | 2.8%                               | Return on Equity  | -66.4%   |
| 455697 SENIOR CA  | ARE OF CORPU   | S CHRISTI   |  |                                    | Proprietary - Other   |  |
| SENIOR CARE OF C  | CORPUS CHRIS   | Π 12/31/2020  | 366 Days Settled   |                                    |   |  |
| CORPUS CHRISTI,   | TV 7010E   |   |  |                                    |   |  |
| NUECES  | 1 / 7 0400   |   |  |                                    | CR Beds 121 POS B   | eds 0  |
|   | 1  |   |  |                                    | CR Beds 121 POS B   |  |
| BLUE CROSS (TEXA  |  |   |  |                                    |   |  |
| BLUE CROSS (TEXA  | AS)  | Income  | Statement  |                                    | Key Performana  | ce Ind.  |
| ,   | AS)<br>Sheet   | Income<br>Total Charges   | <b>Statement</b> 5,493,657                                   |                                    | Key Performana<br>Occupancy Rate  | <b>ce Ind.</b> 57.0%                                     |
| Balance S   | AS)<br>Sheet   |   |  | 8.3%                               | Key Performana<br>Occupancy Rate<br>Length of Stay  | 57.0%<br>245.1   |
| Balance S<br>Current Assets   | AS)<br><b>Sheet</b><br>1,059,327                             | Total Charges   | 5,493,657  |                                    | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 57.0%<br>245.1<br>17.87                                  |
| Balance S Current Assets Fixed Assets   | AS)<br><b>Sheet</b><br>1,059,327<br>138,947                  | Total Charges  Contract Allowance   | 5,493,657<br>458,691   | 91.7%                              | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 57.0%<br>245.1<br>17.87<br>86.3%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet 1,059,327 138,947 150,857                          | Total Charges Contract Allowance Operating Revenue  | 5,493,657<br>458,691<br>5,034,966                            | 91.7%<br>135.9%                    | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 57.0%<br>245.1<br>17.87<br>86.3%<br>13.7%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet  1,059,327  138,947  150,857  1,349,131            | Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 5,493,657<br>458,691<br>5,034,966<br>6,840,242               | 91.7%<br>135.9%<br>-35.9%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 57.0%<br>245.1<br>17.87<br>86.3%<br>13.7%<br>0.4         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  1,059,327  138,947  150,857  1,349,131  2,570,882 | Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 5,493,657<br>458,691<br>5,034,966<br>6,840,242<br>-1,805,276 | 91.7%<br>135.9%<br>-35.9%<br>13.2% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 57.0%<br>245.1<br>17.87<br>86.3%<br>13.7%<br>0.4<br>51.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676176 SENIOR CA       | ARE OF CROWL  | .EY                |                  |        | Proprietary - Other |         |
|------------------------|---------------|--------------------|------------------|--------|---------------------|---------|
| SENIOR CARE OF C       | ROWLEY        | 12/31/2020         | 366 Days Settled |        |                     |         |
| CROWLEY, TX 76036      | 6             |                    |                  |        | CR Beds 120 POS B   | eds 0   |
| TARRANT                |               |                    |                  |        | Key Performana      | ce Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate      | 75.9%   |
| Balance S              | heet          | Income             | Income Statement |        |                     | 102.9   |
| Current Assets         | -26,360,183   | Total Charges      | 8,790,229        |        | Average Wages       | 23.31   |
| Fixed Assets           | 151,626       | Contract Allowance | 1,219,504        | 13.9%  | Skilled Nursing     | 80.0%   |
| Other Assets           | 0             | Operating Revenue  | 7,570,725        | 86.1%  | Ancillary Service   | 20.0%   |
| Total Assets           | -26,208,557   | Operating Expense  | 8,009,537        | 105.8% | Current Ratio       | 1.0     |
| Current Liabilities    | -26,054,033   | Operating Margin   | -438,812         | -5.8%  | Days to Collect     | 30.4    |
| Long Term Liabilities  | 0             | Other Income       | 770,598          | 10.2%  | Avg Payment Days    | 42.4    |
| Total Equity           | -154,524      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 351.4%  |
| Total Liab. and Equity | -26,208,557   | Net Profit or Loss | 331,786          | 4.4%   | Return on Equity    | -214.7% |
| 676346 SENIOR CA       | ARE OF EDINBL | JRG                |                  |        | Proprietary - Other |         |
| SENIOR CARE OF E       | DINBURG       | 12/31/2020         | 366 Days Settled |        |                     |         |
| EDINBURG, TX 7853      | 9             |                    |                  |        | CR Beds 126 POS B   | eds 0   |
| HIDALGO                |               |                    |                  |        | Key Performana      | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate      | 64.8%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay      | 99.9    |
| Current Assets         | -17,736,563   | Total Charges      | 9,345,736        |        | Average Wages       | 21.57   |
| Fixed Assets           | 94,497        | Contract Allowance | 1,421,086        | 15.2%  | Skilled Nursing     | 79.3%   |
| Other Assets           | 240,000       | Operating Revenue  | 7,924,650        | 84.8%  | Ancillary Service   | 20.7%   |
| Total Assets           | -17,402,066   | Operating Expense  | 8,328,078        | 105.1% | Current Ratio       | 1.1     |
| Current Liabilities    | -16,686,052   | Operating Margin   | -403,428         | -5.1%  | Days to Collect     | 34.2    |
| Long Term Liabilities  | 0             | Other Income       | 565,510          | 7.1%   | Avg Payment Days    | 35.1    |
| Total Equity           | -716,014      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 401.8%  |
| Total Liab. and Equity | -17,402,066   | Net Profit or Loss | 162,082          | 2.0%   | Return on Equity    | -22.6%  |
| <b>-</b>               |               |                    |                  |        |                     |         |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676139 SENIOR CA       | ARE OF GREEN | OAKS               |                  |        | Proprietary - Other |         |
|------------------------|--------------|--------------------|------------------|--------|---------------------|---------|
| SENIOR CARE OF G       | REEN OAKS    | 12/31/2020         | 366 Days Settled |        |                     |         |
| ARLINGTON, TX 760      | 16           |                    |                  |        | CR Beds 142 POS B   | eds 0   |
| TARRANT                |              |                    |                  |        | Key Performana      | ce Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate      | 60.7%   |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay      | 83.5    |
| Current Assets         | -25,887,806  | Total Charges      | 10,553,737       |        | Average Wages       | 22.57   |
| Fixed Assets           | 290,639      | Contract Allowance | 1,699,018        | 16.1%  | Skilled Nursing     | 79.4%   |
| Other Assets           | 0            | Operating Revenue  | 8,854,719        | 83.9%  | Ancillary Service   | 20.6%   |
| Total Assets           | -25,597,167  | Operating Expense  | 8,773,052        | 99.1%  | Current Ratio       | 1.0     |
| Current Liabilities    | -26,208,012  | Operating Margin   | 81,667           | 0.9%   | Days to Collect     | 47.1    |
| Long Term Liabilities  | 0            | Other Income       | 832,438          | 9.4%   | Avg Payment Days    | 27.3    |
| Total Equity           | 610,845      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 259.7%  |
| Total Liab. and Equity | -25,597,167  | Net Profit or Loss | 914,105          | 10.3%  | Return on Equity    | 149.6%  |
| 676185 SENIOR CA       | ARE OF HARBO | R LAKES            |                  |        | Proprietary - Other |         |
| SENIOR CARE OF H       | ARBOR LAKES  | 12/31/2020         | 366 Days Settled |        |                     |         |
| GRANBURY, TX 760       | 48           |                    |                  |        | CR Beds 142 POS B   | eds 0   |
| HOOD                   |              |                    |                  |        | Key Performana      | ce Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate      | 60.4%   |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay      | 86.1    |
| Current Assets         | -26,393,505  | Total Charges      | 9,082,161        |        | Average Wages       | 23.14   |
| Fixed Assets           | 144,087      | Contract Allowance | 1,529,443        | 16.8%  | Skilled Nursing     | 80.3%   |
| Other Assets           | 0            | Operating Revenue  | 7,552,718        | 83.2%  | Ancillary Service   | 19.7%   |
| Total Assets           | -26,249,418  | Operating Expense  | 7,925,646        | 104.9% | Current Ratio       | 1.0     |
| Current Liabilities    | -26,087,625  | Operating Margin   | -372,928         | -4.9%  | Days to Collect     | 36.1    |
| Long Term Liabilities  | 0            | Other Income       | 883,639          | 11.7%  | Avg Payment Days    | 32.6    |
| Total Equity           | -161,793     | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 424.8%  |
| Total Liab. and Equity | -26,249,418  | Net Profit or Loss | 510,711          | 6.8%   | Return on Equity    | -315.7% |
|                        |              |                    |                  |        |                     |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676213 SENIOR CA  | ARE OF HEWITT   | Г   |  |                                     | Proprietary - Other   |  |
|---|---|---|--|-------------------------------------|---|--|
| SENIOR CARE OF H  | IEWITT  | 12/31/2020  | 366 Days Settled                                     | d                                   |   |  |
| HEWITT, TX 76643  |   |   |  |                                     | CR Beds 140 POS B   | eds 0  |
| MCLENNAN  |   |   |  |                                     | Key Performana  | ce Ind.  |
| BLUE CROSS (TEXA  | AS)   |   |  |                                     | Occupancy Rate  | 63.1%  |
| Balance S   | Sheet   | Income  | Statement  |                                     | Length of Stay  | 101.4  |
| Current Assets  | -23,333,957   | Total Charges   | 9,809,641  |                                     | Average Wages   | 22.99  |
| Fixed Assets  | 266,935   | Contract Allowance  | 1,932,600  | 19.7%                               | Skilled Nursing   | 76.2%  |
| Other Assets  | 0   | Operating Revenue   | 7,877,041  | 80.3%                               | Ancillary Service   | 23.8%  |
| Total Assets  | -23,067,022   | Operating Expense   | 7,967,152  | 101.1%                              | Current Ratio   | 1.0  |
| Current Liabilities   | -23,494,229   | Operating Margin  | -90,111  | -1.1%                               | Days to Collect   | 64.8   |
| Long Term Liabilities   | 0   | Other Income  | 860,107  | 10.9%                               | Avg Payment Days  | 78.3   |
| Total Equity  | 427,207   | Other Expense   | 0  | 0.0%                                | Depreciation Rate   | 240.0%   |
| Total Liab. and Equity  | -23,067,022   | Net Profit or Loss  | 769,996  | 9.8%                                | Return on Equity  | 180.2%   |
| 676271 SENIOR CA  | ARE OF ONION  | CREEK   |  |                                     | Government - City-Cour  | nty  |
| SENIOR CARE OF C  | NION CREEK  | 9/30/2020 3   | 366 Days Settled                                     |                                     |   |  |
| AUSTIN, TX 78748  |   |   |  |                                     | CR Beds 125 POS B   | eds 0  |
| TRAVIS  |   |   |  |                                     | Key Performana  |  |
| TRAILBLAZER (TEX  | 4.0\  |   |  |                                     | •   | ce Ind.  |
| Balance Sheet   |   |   |  |                                     | Occupancy Rate  | 74.8%  |
| Balance S   |   | Income  | Statement  |                                     | -   |  |
| Balance S<br>Current Assets   | Sheet   | Income<br>Total Charges   | • Statement<br>7,504,411                             |                                     | Occupancy Rate  | 74.8%  |
|   | Sheet   | Total Charges   |  | 0.0%                                | Occupancy Rate Length of Stay   | 74.8%<br>104.3   |
| Current Assets  | <b>Sheet</b> 1,011,943                                      | Total Charges Contract Allowance  | 7,504,411  |                                     | Occupancy Rate Length of Stay Average Wages   | 74.8%<br>104.3<br>21.95                                  |
| Current Assets Fixed Assets   | 1,011,943<br>143,451  | Total Charges Contract Allowance  | 7,504,411  | 100.0%                              | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 74.8%<br>104.3<br>21.95<br>79.0%                         |
| Current Assets Fixed Assets Other Assets                                  | 1,011,943<br>143,451<br>1,027,463                           | Total Charges Contract Allowance Operating Revenue                                    | 7,504,411<br>0<br>7,504,411                          | 100.0%<br>112.1%                    | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 74.8%<br>104.3<br>21.95<br>79.0%<br>21.0%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 1,011,943<br>143,451<br>1,027,463<br>2,182,857              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,504,411<br>0<br>7,504,411<br>8,412,742             | 100.0%<br>112.1%<br>-12.1%          | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 74.8%<br>104.3<br>21.95<br>79.0%<br>21.0%<br>0.5         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,011,943<br>143,451<br>1,027,463<br>2,182,857<br>1,949,846 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,504,411<br>0<br>7,504,411<br>8,412,742<br>-908,331 | 100.0%<br>112.1%<br>-12.1%<br>16.1% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 74.8%<br>104.3<br>21.95<br>79.0%<br>21.0%<br>0.5<br>47.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676147 SENIOR CA   | ARE OF STALLI  | NGS COURT  |   |                                   | Proprietary - Other   |   |
|--|--|--|---|-----------------------------------|---|---|
| SENIOR CARE OF S   | TALLINGS COU   | RT 12/31/2020  | 366 Days Settled  |                                   |   |   |
| NACOGDOCHES, TX  | ₹ 75965  |  |   |                                   | CR Beds 120 POS Be  | eds 0   |
| NACOGDOCHES  |  |  |   |                                   | Key Performanad   | e Ind.  |
| BLUE CROSS (TEXA   | AS)  |  |   |                                   | Occupancy Rate  | 60.4%   |
| Balance S  | heet   | Income   | Statement   |                                   | Length of Stay  | 137.4   |
| Current Assets   | -15,723,404  | Total Charges  | 7,999,803   |                                   | Average Wages   | 21.53   |
| Fixed Assets   | 142,400  | Contract Allowance   | 1,565,410   | 19.6%                             | Skilled Nursing   | 80.5%   |
| Other Assets   | 0  | Operating Revenue  | 6,434,393   | 80.4%                             | Ancillary Service   | 19.5%   |
| Total Assets   | -15,581,004  | Operating Expense  | 8,011,714   | 124.5%                            | Current Ratio   | 1.1   |
| Current Liabilities  | -14,119,541  | Operating Margin   | -1,577,321  | -24.5%                            | Days to Collect   | 38.5  |
| Long Term Liabilities  | 0  | Other Income   | 725,383   | 11.3%                             | Avg Payment Days  | 34.1  |
| Total Equity   | -1,461,463   | Other Expense  | 0   | 0.0%                              | Depreciation Rate   | 453.8%  |
| Total Liab. and Equity   | -15,581,004  | Net Profit or Loss   | (851,938)   | -13.2%                            | Return on Equity  | 58.3%   |
| 675759 SENIOR CA   | ARE OF STONE   | GATE   |   |                                   | Proprietary - Other   |   |
| SENIOR CARE OF S   | TONEGATE   | 12/31/2020   | 366 Days Settled  |                                   |   |   |
| FORT WORTH, TX 7   | 20400  |  |   |                                   |   |   |
| TADDANT  | FORT WORTH, TX 76109   |  |   |                                   | CR Beds 134 POS Bo  | eds 0   |
| TARRANT  | 6109   |  |   |                                   | CR Beds 134 POS Be  |   |
| WISCONSIN PHYSIC   |  |  |   |                                   |   |   |
|  | CIANS SERVICE  |  | Statement   |                                   | Key Performanac   | e Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE<br>Sheet   |  | <b>Statement</b> 11,895,862                                   |                                   | Key Performanao<br>Occupancy Rate   | e Ind.<br>64.1%   |
| WISCONSIN PHYSIC   | CIANS SERVICE<br>Sheet   | Income   |   | 27.3%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 64.1%<br>68.2   |
| WISCONSIN PHYSIC  Balance S  Current Assets  | CIANS SERVICE<br>Sheet<br>-16,888,022                            | Income<br>Total Charges  | 11,895,862  |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 64.1%<br>68.2<br>23.22                                  |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  | CIANS SERVICE<br>Sheet<br>-16,888,022<br>583,541                 | Income Total Charges Contract Allowance  | 11,895,862<br>3,242,616                                       | 72.7%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 64.1%<br>68.2<br>23.22<br>80.4%                         |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | CIANS SERVICE<br>Sheet<br>-16,888,022<br>583,541<br>0            | Income Total Charges Contract Allowance Operating Revenue                                    | 11,895,862<br>3,242,616<br>8,653,246                          | 72.7%<br>106.2%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 64.1%<br>68.2<br>23.22<br>80.4%<br>19.6%                |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | CIANS SERVICE  -16,888,022  583,541  0  -16,304,481              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 11,895,862<br>3,242,616<br>8,653,246<br>9,193,207             | 72.7%<br>106.2%<br>-6.2%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 64.1%<br>68.2<br>23.22<br>80.4%<br>19.6%                |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | CIANS SERVICE  -16,888,022  583,541  0  -16,304,481  -17,160,895 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 11,895,862<br>3,242,616<br>8,653,246<br>9,193,207<br>-539,961 | 72.7%<br>106.2%<br>-6.2%<br>14.5% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 64.1%<br>68.2<br>23.22<br>80.4%<br>19.6%<br>1.0<br>65.2 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455785 SENIOR C        | ARE OF WESTE   | RN HILLS                   |                  |        | Proprietary - Other                |          |
|------------------------|----------------|----------------------------|------------------|--------|------------------------------------|----------|
| SENIOR CARE OF W       | VESTERN HILLS  | 12/31/2020                 | 366 Days Settled | d      |                                    |          |
| TEMPLE, TX 76504       |                |                            |                  |        | CR Beds 120 POS E                  | seds 0   |
| BELL                   |                |                            |                  |        | Key Performana                     | ce Ind.  |
| NOVITAS (TEXAS)        |                |                            |                  |        | Occupancy Rate                     | 49.7%    |
| Balance S              | Sheet          | Income                     | Statement        |        | Length of Stay                     | 79.9     |
| Current Assets         | 1,691,381      | Total Charges              | 6,806,486        |        | Average Wages                      | 21.77    |
| Fixed Assets           | 66,811         | Contract Allowance         | 288,458          | 4.2%   | Skilled Nursing                    | 82.8%    |
| Other Assets           | 0              | Operating Revenue          | 6,518,028        | 95.8%  | Ancillary Service                  | 17.2%    |
| Total Assets           | 1,758,192      | Operating Expense          | 6,400,720        | 98.2%  | Current Ratio                      | (26.6)   |
| Current Liabilities    | -63,536        | Operating Margin           | 117,308          | 1.8%   | Days to Collect                    | 95.7     |
| Long Term Liabilities  | 0              | Other Income               | 1,704,420        | 26.1%  | Avg Payment Days                   | (5.9)    |
| Total Equity           | 1,821,728      | Other Expense              | 0                | 0.0%   | Depreciation Rate                  | 1,148.0% |
| Total Liab. and Equity | 1,758,192      | Net Profit or Loss         | 1,821,728        | 27.9%  | Return on Equity                   | 100.0%   |
| 675541 SENIOR RI       | EHABILITATION  | & SKILLED NURSIN           | G CENTER         |        | Nonprofit - Church                 |          |
| SENIOR REHABILITA      | ATION & SKILLE | ED 9/30/2020 3             | 366 Days Settled |        |                                    |          |
| PORT ARTHUR, TX        | 77642          |                            |                  |        | CR Beds 199 POS E                  | seds 0   |
| JEFFERSON              |                |                            |                  |        | Key Performana                     | ce Ind.  |
| WISCONSIN PHYSIC       | CIANS SERVICE  |                            |                  |        | Occupancy Rate                     | 49.9%    |
| Balance S              | Sheet          | Income                     | Statement        |        | Length of Stay                     | 150.0    |
| Current Assets         | 2,499,546      | Total Charges              | 7,124,828        |        | Average Wages                      | 15.75    |
| Fixed Assets           | 0              | Contract Allowance         | 0                | 0.0%   | Skilled Nursing                    | 91.7%    |
| Other Assets           | 36,013         | Operating Revenue          | 7,124,828        | 100.0% | Ancillary Service                  | 8.3%     |
| Total Assets           | 2,535,559      | Operating Expense          | 7,130,181        | 100.1% | Current Ratio                      | 1.0      |
| Current Liabilities    | 2,481,726      | Operating Margin           | -5,353           | -0.1%  | Days to Collect                    | 27.1     |
| Carront Elabilities    | 2,401,720      |                            |                  |        |                                    | 21.1     |
| Long Term Liabilities  | 53,833         | Other Income               | 5,353            | 0.1%   | Avg Payment Days                   | 53.5     |
|                        |                | Other Income Other Expense | 5,353<br>0       |        | Avg Payment Days Depreciation Rate |          |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676142 SENIOR SU       | JITE CARE & RI | EHAB LLC           |                  |        | Proprietary - Other |         |
|------------------------|----------------|--------------------|------------------|--------|---------------------|---------|
| SENIOR SUITE CAR       | E & REHAB LLC  | 12/31/2020         | 366 Days Settled | d      |                     |         |
| EMORY, TX 75440        |                |                    |                  |        | CR Beds 68 POS B    | eds 0   |
| RAINS                  |                |                    |                  |        | Key Performana      | ce Ind. |
| BLUE CROSS (TEXA       | AS)            |                    |                  |        | Occupancy Rate      | 53.9%   |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay      | 100.8   |
| Current Assets         | 1,396,239      | Total Charges      | 3,150,171        |        | Average Wages       | 16.84   |
| Fixed Assets           | 171,610        | Contract Allowance | 0                | 0.0%   | Skilled Nursing     | 100.0%  |
| Other Assets           | 0              | Operating Revenue  | 3,150,171        | 100.0% | Ancillary Service   | 0.0%    |
| Total Assets           | 1,567,849      | Operating Expense  | 3,298,742        | 104.7% | Current Ratio       | 0.9     |
| Current Liabilities    | 1,561,371      | Operating Margin   | -148,571         | -4.7%  | Days to Collect     | 63.5    |
| Long Term Liabilities  | 587,152        | Other Income       | 0                | 0.0%   | Avg Payment Days    | 114.2   |
| Total Equity           | -580,674       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 153.0%  |
| Total Liab. and Equity | 1,567,849      | Net Profit or Loss | (148,571)        | -4.7%  | Return on Equity    | 25.6%   |
| 675954 SENIOR VI       | LLAGE NURSIN   | G HOME             |                  |        | Nonprofit - Other   |         |
| SENIOR VILLAGE N       | URSING HOME    | 12/31/2020         | 366 Days Settled | b      |                     |         |
| PERRYTON, TX 790       | 70             |                    |                  |        | CR Beds 60 POS B    | eds 0   |
| OCHILTREE              |                |                    |                  |        | Key Performana      | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE  |                    |                  |        | Occupancy Rate      | 49.6%   |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay      | 129.8   |
| Current Assets         | 404,378        | Total Charges      | 2,892,240        |        | Average Wages       | 15.63   |
| Fixed Assets           | 667,126        | Contract Allowance | 333,345          | 11.5%  | Skilled Nursing     | 88.5%   |
| Other Assets           | 0              | Operating Revenue  | 2,558,895        | 88.5%  | Ancillary Service   | 11.5%   |
| Total Assets           | 1,071,504      | Operating Expense  | 2,029,899        | 79.3%  | Current Ratio       | 2.8     |
| Current Liabilities    | 146,934        | Operating Margin   | 528,996          | 20.7%  | Days to Collect     | 55.4    |
| Long Term Liabilities  | 50,293         | Other Income       | 657              | 0.0%   | Avg Payment Days    | 26.2    |
| Total Equity           | 874,277        | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 3.5%    |
| Total Liab. and Equity | 1,071,504      | Net Profit or Loss | 515,063          | 20.1%  | Return on Equity    | 58.9%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675969 SETTLERS RIDGE CARE CENTER Nonprofit - Church |               |                    |                  |         |                   |         |
|--|---------------|--------------------|------------------|---------|-------------------|---------|
| SETTLERS RIDGE C                                     | ARE CENTER    | 9/30/2020 3        | 366 Days Settled |         |                   |         |
| CELINA, TX 75009                                     |               |                    |                  |         | CR Beds 128 POS B | eds 0   |
| COLLIN   |               |                    |                  |         | Key Performana    | ce Ind. |
| WISCONSIN PHYSIC                                     | CIANS SERVICE |                    |                  |         | Occupancy Rate    | 75.1%   |
| Balance S  | heet          | Income             | Statement        |         | Length of Stay    | 174.2   |
| Current Assets                                       | 1,483,908     | Total Charges      | 8,988,087        |         | Average Wages     | 22.24   |
| Fixed Assets   | 0             | Contract Allowance | 1,046,399        | 11.6%   | Skilled Nursing   | 79.3%   |
| Other Assets   | 0             | Operating Revenue  | 7,941,688        | 88.4%   | Ancillary Service | 20.7%   |
| Total Assets   | 1,483,908     | Operating Expense  | 8,681,465        | 109.3%  | Current Ratio     | 0.9     |
| Current Liabilities                                  | 1,604,009     | Operating Margin   | -739,777         | -9.3%   | Days to Collect   | 60.4    |
| Long Term Liabilities                                | 47,186        | Other Income       | 1,707,258        | 21.5%   | Avg Payment Days  | 57.7    |
| Total Equity   | -167,287      | Other Expense      | 0                | 0.0%    | Depreciation Rate | 0.0%    |
| Total Liab. and Equity                               | 1,483,908     | Net Profit or Loss | 967,479          | 12.2%   | Return on Equity  | -578.3% |
| 676152 SEVEN AC                                      | RES JEWISH SI | ENIOR CARE SERVIO  | CES, INC         |         | Nonprofit - Other |         |
| SEVEN ACRES JEW<br>SERVICES, INC                     | ISH SENIOR CA | ARE 8/31/2020 3    | 366 Days Settled |         |                   |         |
| HOUSTON, TX 7707                                     | 4             |                    |                  |         | CR Beds 305 POS B | eds 0   |
| HARRIS   |               |                    |                  |         | Key Performana    | ce Ind. |
| BLUE CROSS (TEXA                                     | AS)           |                    |                  |         | Occupancy Rate    | 29.4%   |
| Balance S  | heet          | Income             | Statement        |         | Length of Stay    | 373.1   |
| Current Assets                                       | 7,924,927     | Total Charges      | 8,226,075        |         | Average Wages     | 16.62   |
| Fixed Assets   | 25,116,179    | Contract Allowance | 17,670           | 0.2%    | Skilled Nursing   | 80.9%   |
| Other Assets   | 952,655       | Operating Revenue  | 8,208,405        | 99.8%   | Ancillary Service | 19.1%   |
| Total Assets   | 33,993,761    | Operating Expense  | 18,473,873       | 225.1%  | Current Ratio     | 4.7     |
| Current Liabilities                                  | 1,671,939     | Operating Margin   | -10,265,468      | -125.1% | Days to Collect   | 175.6   |
| Long Term Liabilities                                | 6,985,773     | Other Income       | 10,464,263       | 127.5%  | Avg Payment Days  | 23.5    |
| Total Equity   | 25,336,049    | Other Expense      | 0                | 0.0%    | Depreciation Rate | 4.5%    |
| Total Liab. and Equity                               | 33,993,761    | Net Profit or Loss | 198,795          | 2.4%    | Return on Equity  | 0.8%    |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675271 SEVEN OA  | KS NURSING A   | ND REHABILITATION  | I LP   |  | Proprietary - Corporatio   | n  |
|--|--|--|--|--|--|--|
| SEVEN OAKS NURS<br>REHABILITATION LF   |  | 12/31/2020   | 366 Days Settled                                   | d  |  |  |
| BONHAM, TX 75418   |  |  |  |  | CR Beds 108 POS B  | eds 0  |
| FANNIN   |  |  |  |  | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |  |  | Occupancy Rate   | 54.4%  |
| Balance S  | Sheet  | Income   | Statement  |  | Length of Stay   | 189.8  |
| Current Assets   | 333,569  | Total Charges  | 2,190,244  |  | Average Wages  | 19.61  |
| Fixed Assets   | 155,965  | Contract Allowance   | -279,650   | -12.8%                                     | Skilled Nursing  | 158.2%   |
| Other Assets   | 7,305,283  | Operating Revenue  | 2,469,894  | 112.8%                                     | Ancillary Service  | -58.2%   |
| Total Assets   | 7,794,817  | Operating Expense  | 4,207,641  | 170.4%                                     | Current Ratio  | (1.8   |
| Current Liabilities  | -183,967   | Operating Margin   | -1,737,747   | -70.4%                                     | Days to Collect  | 56.1   |
| Long Term Liabilities  | 0  | Other Income   | -562,709   | -22.8%                                     | Avg Payment Days   | (14.9  |
| Total Equity   | -7,610,850   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 115.3%   |
| Total Liab. and Equity   | -7.794.817   | Net Profit or Loss   | (1,376,273)  | -55 7%                                     | Return on Equity   | 18.1%  |
| . J.a. Liab. and Lquity  |  |  | (1,370,273)  | 00.1 70                                    | rectain on Equity  |  |
|  |  | ON AND HEALTHCAF   |  | 30.170                                     | Proprietary - Corporatio   |  |
|  | REHABILITATIO  | ON AND HEALTHCAR   |  | 33.173                                     | . , ,  |  |
| 675042 SEYMOUR SEYMOUR REHABIL   | REHABILITATION AND   | ON AND HEALTHCAR   | RE   | 35.77                                      | . , ,  | n  |
| 675042 SEYMOUR<br>SEYMOUR REHABIL<br>HEALTHCARE  | REHABILITATION AND   | ON AND HEALTHCAR   | RE   | 35.77                                      | Proprietary - Corporatio   | n<br>eds 0   |
| 675042 SEYMOUR SEYMOUR REHABIL HEALTHCARE SEYMOUR, TX 7638   | REHABILITATION AND   | ON AND HEALTHCAR   | RE   | 35.17.1                                    | Proprietary - Corporatio  CR Beds 90 POS B   | n<br>eds 0   |
| 675042 SEYMOUR SEYMOUR REHABIL HEALTHCARE SEYMOUR, TX 7638 BAYLOR  | REHABILITATION AND  0  AS)                                     | ON AND HEALTHCAF<br>8/31/2020 3  | RE   | 3578                                       | Proprietary - Corporation  CR Beds 90 POS B  Key Performana  | n<br>eds 0<br>ce Ind.  |
| 675042 SEYMOUR SEYMOUR REHABIL HEALTHCARE SEYMOUR, TX 7638 BAYLOR BLUE CROSS (TEXA   | REHABILITATION AND  O  AS)  Sheet                              | ON AND HEALTHCAF<br>8/31/2020 3  | RE<br>366 Days Settled                             |  | Proprietary - Corporation  CR Beds 90 POS B  Key Performana  Occupancy Rate  | eds 0<br>ce Ind.<br>50.2%                                    |
| 675042 SEYMOUR SEYMOUR REHABIL HEALTHCARE SEYMOUR, TX 7638 BAYLOR BLUE CROSS (TEXABLE) Balance S   | REHABILITATION AND  O  AS)  Sheet                              | ON AND HEALTHCAF<br>8/31/2020 3  | RE<br>366 Days Settled<br>Statement                | 26.7%                                      | Proprietary - Corporation  CR Beds 90 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind. 50.2%   |
| 675042 SEYMOUR SEYMOUR REHABIL HEALTHCARE SEYMOUR, TX 7638 BAYLOR BLUE CROSS (TEXA Balance S Current Assets  | REHABILITATION AND  O  AS) Sheet  305,688                      | 8/31/2020 3  Income  | RE 366 Days Settled Statement 4,542,267            | 26.7%                                      | Proprietary - Corporation  CR Beds 90 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | neds 0  ce Ind.  50.2%  172.                                 |
| SEYMOUR REHABIL HEALTHCARE SEYMOUR, TX 7638 BAYLOR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets  | REHABILITATION AND  O  AS) Sheet  305,688                      | 8/31/2020 3  Income  Total Charges  Contract Allowance                                       | RE 366 Days Settled  Statement 4,542,267 1,212,425 | 26.7%<br>73.3%                             | Proprietary - Corporation  CR Beds 90 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | neds 0 <b>ce Ind.</b> 50.2%  172.*  10.00  66.5%             |
| SEYMOUR REHABIL HEALTHCARE SEYMOUR, TX 7638 BAYLOR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                             | REHABILITATION AND  O  AS) Sheet  305,688                      | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 4,542,267 1,212,425 3,329,842            | 26.7%<br>73.3%<br>113.6%                   | Proprietary - Corporation  CR Beds 90 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | neds 0  ce Ind. 50.2% 172. 10.00 66.5% 33.5%                 |
| 675042 SEYMOUR SEYMOUR REHABIL HEALTHCARE SEYMOUR, TX 7638 BAYLOR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets | REHABILITATION AND  0  AS) Sheet  305,688  0  0  305,688       | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement  | 26.7%<br>73.3%<br>113.6%<br>-13.6%         | Proprietary - Corporation  CR Beds 90 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | neds 0  ce Ind.  50.2%  172.  10.00  66.5%  33.5%  0.0       |
| SEYMOUR REHABIL HEALTHCARE SEYMOUR, TX 7638 BAYLOR BLUE CROSS (TEXABIL BAIL BAIL BAIL BAIL BAIL BAIL BAIL  | REHABILITATION AND  0  AS) Sheet  305,688  0 0 305,688 493,982 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement  | 26.7%<br>73.3%<br>113.6%<br>-13.6%<br>0.2% | Proprietary - Corporation  CR Beds 90 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | n eds 0 <b>ce Ind.</b> 50.2%  172.  10.00  66.5%  33.5%  0.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676055 SHADY AC                   | RES HEALTH A  | ND REHABILITATIO   | N CENTER         |        | Proprietary - Corporatio | n       |
|-----------------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| SHADY ACRES HEAREHABILITATION C   |               | 12/31/2020         | 366 Days Settled | d      |                          |         |
| NEWTON, TX 75966                  |               |                    |                  |        | CR Beds 84 POS B         | eds 0   |
| NEWTON                            |               |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA                  | AS)           |                    |                  |        | Occupancy Rate           | 78.7%   |
| Balance S                         | Sheet         | Income             | Statement        |        | Length of Stay           | 128.0   |
| Current Assets                    | 477,826       | Total Charges      | 4,091,720        |        | Average Wages            | 17.17   |
| Fixed Assets                      | 463,834       | Contract Allowance | -53,238          | -1.3%  | Skilled Nursing          | 88.9%   |
| Other Assets                      | 0             | Operating Revenue  | 4,144,958        | 101.3% | Ancillary Service        | 11.1%   |
| Total Assets                      | 941,660       | Operating Expense  | 4,187,149        | 101.0% | Current Ratio            | 4.0     |
| Current Liabilities               | 120,254       | Operating Margin   | -42,191          | -1.0%  | Days to Collect          | 0.0     |
| Long Term Liabilities             | 397,047       | Other Income       | 382,208          | 9.2%   | Avg Payment Days         | 4.0     |
| Total Equity                      | 424,359       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 20.2%   |
| Total Liab. and Equity            | 941,660       | Net Profit or Loss | 340,017          | 8.2%   | Return on Equity         | 80.1%   |
| 676030 SHADY OA                   | AK NURSING AN | ID REHABILITATION  |                  |        | Government - City-Cour   | nty     |
| SHADY OAK NURSI<br>REHABILITATION | NG AND        | 6/30/2020 3        | 866 Days Settled |        |                          |         |
| MOULTON, TX 7797                  | 5             |                    |                  |        | CR Beds 61 POS B         | eds 0   |
| LAVACA                            |               |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (SOU                   | TH CAROLINA)  |                    |                  |        | Occupancy Rate           | 69.1%   |
| Balance S                         | Sheet         | Income             | Statement        |        | Length of Stay           | 385.7   |
| Current Assets                    | 359,754       | Total Charges      | 3,917,016        |        | Average Wages            | 16.14   |
| Fixed Assets                      | 0             | Contract Allowance | 570,474          | 14.6%  | Skilled Nursing          | 82.2%   |
| Other Assets                      | 0             | Operating Revenue  | 3,346,542        | 85.4%  | Ancillary Service        | 17.8%   |
| Total Assets                      | 359,754       | Operating Expense  | 3,038,011        | 90.8%  | Current Ratio            |         |
| Current Liabilities               | 0             | Operating Margin   | 308,531          | 9.2%   | Days to Collect          | 37.7    |
| Long Term Liabilities             | 0             | Other Income       | 359,535          | 10.7%  | Avg Payment Days         | 0.0     |
| Total Equity                      | 359,754       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity            | 359,754       | Net Profit or Loss | 668,066          | 20.0%  | Return on Equity         | 185.7%  |
|                                   |               |                    |                  |        |                          |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676344 SHADY SH        | ORES OF HEMI   | PHILL              |                  |        | Proprietary - Corporation          | 1      |
|------------------------|----------------|--------------------|------------------|--------|------------------------------------|--------|
| SHADY SHORES OF        | HEMPHILL       | 12/31/2020         | 366 Days Settled |        |                                    |        |
| HEMPHILL, TX 7594      | 8              |                    |                  |        | CR Beds 90 POS Be                  | eds 0  |
| SABINE                 |                |                    |                  |        | Key Performanac                    | e Ind. |
| TRAILBLAZER (TEX       | AS)            |                    |                  |        | Occupancy Rate                     | 42.3%  |
| Balance S              | heet           | Income             | Statement        |        | Length of Stay                     | 163.8  |
| Current Assets         | 775,579        | Total Charges      | 3,897,727        |        | Average Wages                      | 18.01  |
| Fixed Assets           | 87,695         | Contract Allowance | 556,031          | 14.3%  | Skilled Nursing                    | 74.3%  |
| Other Assets           | 165,915        | Operating Revenue  | 3,341,696        | 85.7%  | Ancillary Service                  | 25.7%  |
| Total Assets           | 1,029,189      | Operating Expense  | 3,605,198        | 107.9% | Current Ratio                      | 0.1    |
| Current Liabilities    | 5,182,176      | Operating Margin   | -263,502         | -7.9%  | Days to Collect                    | 42.1   |
| Long Term Liabilities  | 0              | Other Income       | 504,385          | 15.1%  | Avg Payment Days                   | 497.9  |
| Total Equity           | 240,883        | Other Expense      | 0                | 0.0%   | Depreciation Rate                  | 434.7% |
| Total Liab. and Equity | 5,423,059      | Net Profit or Loss | 240,883          | 7.2%   | Return on Equity                   | 100.0% |
| 455333 SHARPVIE        | W RESIDENCE    | AND REHABILITATION | ON CENTER        |        | Proprietary - Corporation          | 1      |
| SHARPVIEW RESID        |                | 12/31/2020         | 366 Days Settled |        |                                    |        |
| HOUSTON, TX 7703       | 6              |                    |                  |        | CR Beds 134 POS Be                 | eds 0  |
| HARRIS                 |                |                    |                  |        | Key Performanad                    | e Ind. |
| HIGHMARK MEDICA        | RE SERVICES    |                    |                  |        | Occupancy Rate                     | 47.5%  |
| Balance S              | heet           | Income             | Statement        |        | Length of Stay                     | 96.2   |
| Current Assets         | 2,711,810      | Total Charges      | 6,617,274        |        | Average Wages                      | 21.74  |
| Fixed Assets           | 57,887         | Contract Allowance | 796,655          | 12.0%  | Skilled Nursing                    | 84.9%  |
| Other Assets           | 0              | Operating Revenue  | 5,820,619        | 88.0%  | Ancillary Service                  | 15.1%  |
| Total Assets           | 2,769,697      | Operating Expense  | 7,817,799        | 134.3% | Current Ratio                      | 0.8    |
|                        |                | Operating Margin   | -1,997,180       | -34.3% | Days to Collect                    | 150.1  |
| Current Liabilities    | 3,485,671      | Operating Margin   |                  |        | •                                  |        |
|                        | 3,485,671<br>0 | Other Income       | 1,582,188        | 27.2%  | Avg Payment Days                   | 111.6  |
| Current Liabilities    |                |                    |                  |        | Avg Payment Days Depreciation Rate |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675484 SHEPHERI        | D LTC PARTNER | RS INC.            |                  |        | Proprietary - Corporation | n             |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|---------------|
| SHEPHERD LTC PAI       | RTNERS INC.   | 12/31/2020         | 366 Days Settled | d      |                           |               |
| SHEPHERD, TX 773       | 71            |                    |                  |        | CR Beds 100 POS E         | seds 0        |
| SAN JACINTO            |               |                    |                  |        | Key Performana            | ce Ind.       |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 56.0%         |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 156.5         |
| Current Assets         | 532,698       | Total Charges      | 5,451,607        |        | Average Wages             | 17.38         |
| Fixed Assets           | 12,644        | Contract Allowance | -22,546          | -0.4%  | Skilled Nursing           | 82.9%         |
| Other Assets           | 32,390        | Operating Revenue  | 5,474,153        | 100.4% | Ancillary Service         | 17.1%         |
| Total Assets           | 577,732       | Operating Expense  | 5,190,303        | 94.8%  | Current Ratio             | 0.8           |
| Current Liabilities    | 632,694       | Operating Margin   | 283,850          | 5.2%   | Days to Collect           | 23.9          |
| Long Term Liabilities  | 0             | Other Income       | 716,403          | 13.1%  | Avg Payment Days          | 44.6          |
| Total Equity           | -54,962       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 431.8%        |
| Total Liab. and Equity | 577,732       | Net Profit or Loss | 1,000,253        | 18.3%  | Return on Equity          | -<br>1,819.9% |
| 676415 SHERIDAN        | MEDICAL LOD   | GE                 |                  |        | Proprietary - Corporation | n             |
| SHERIDAN MEDICA        | L LODGE       | 12/31/2020         | 366 Days Settled | t      |                           |               |
| BURKBURNETT, TX        | 76354         |                    |                  |        | CR Beds 130 POS E         | seds 0        |
| WICHITA                |               |                    |                  |        | Key Performana            | ce Ind.       |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate            | 73.7%         |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 104.3         |
| Current Assets         | 2,578,616     | Total Charges      | 17,189,180       |        | Average Wages             | 20.13         |
| Fixed Assets           | 7,110         | Contract Allowance | 7,427,351        | 43.2%  | Skilled Nursing           | 85.0%         |
| Other Assets           | 0             | Operating Revenue  | 9,761,829        | 56.8%  | Ancillary Service         | 15.0%         |
| Total Assets           | 2,585,726     | Operating Expense  | 8,059,611        | 82.6%  | Current Ratio             | 4.1           |
| Current Liabilities    | 625,932       | Operating Margin   | 1,702,218        | 17.4%  | Days to Collect           | 37.0          |
| Long Term Liabilities  | 0             | Other Income       | 885,179          | 9.1%   | Avg Payment Days          | 7.4           |
| Total Equity           | 1,959,794     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1,054.9%      |
| Total Liab. and Equity | 2,585,726     | Net Profit or Loss | 2,587,397        | 26.5%  | Return on Equity          | 132.0%        |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675938 SHINER NU               | JRSING AND RE | EHABILITATION CEN  | TER INC          |       | Proprietary - Corpora | ation         |
|--------------------------------|---------------|--------------------|------------------|-------|-----------------------|---------------|
| SHINER NURSING A<br>CENTER INC | ND REHABILITA | ATION 12/31/2020   | 366 Days Settled |       |                       |               |
| SHINER, TX 77984               |               |                    |                  |       | CR Beds 120 POS       | S Beds 0      |
| LAVACA                         |               |                    |                  |       | Key Performa          | nace Ind.     |
| WISCONSIN PHYSIC               | CIANS SERVICE |                    |                  |       | Occupancy Rate        | 45.9%         |
| Balance S                      | heet          | Income             | Statement        |       | Length of Stay        | 258.3         |
| Current Assets                 | 537,625       | Total Charges      | 5,658,080        |       | Average Wages         | 16.91         |
| Fixed Assets                   | 215,174       | Contract Allowance | 509,856          | 9.0%  | Skilled Nursing       | 83.9%         |
| Other Assets                   | 0             | Operating Revenue  | 5,148,224        | 91.0% | Ancillary Service     | 16.1%         |
| Total Assets                   | 752,799       | Operating Expense  | 4,743,189        | 92.1% | Current Ratio         | 1.5           |
| Current Liabilities            | 346,920       | Operating Margin   | 405,035          | 7.9%  | Days to Collect       | 32.3          |
| Long Term Liabilities          | 414,100       | Other Income       | 701,056          | 13.6% | Avg Payment Day       | s 25.4        |
| Total Equity                   | -8,221        | Other Expense      | 0                | 0.0%  | Depreciation Rate     | 96.7%         |
| Total Liab. and Equity         | 752,799       | Net Profit or Loss | 1,105,671        | 21.5% | Return on Equity      | 13,449.3<br>% |

Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676259 SHINNERY OAKS COMMUNITY |               |                    |                  |         | Government - City-Cour    | nty     |
|--------------------------------|---------------|--------------------|------------------|---------|---------------------------|---------|
| SHINNERY OAKS CO               | OMMUNITY      | 12/31/2020         | 366 Days Settled | d       |                           |         |
| DENVER CITY, TX 7              | 9323          |                    |                  |         | CR Beds 60 POS B          | eds 0   |
| YOAKUM                         |               |                    |                  |         | Key Performanad           | ce Ind. |
| TRAILBLAZER (TEX               | AS)           |                    |                  |         | Occupancy Rate            | 78.6%   |
| Balance S                      | heet          | Income             | Statement        |         | Length of Stay            | 359.4   |
| Current Assets                 | 739,232       | Total Charges      | 5,038,805        |         | Average Wages             | 15.94   |
| Fixed Assets                   | 4,985,930     | Contract Allowance | 90,468           | 1.8%    | Skilled Nursing           | 90.1%   |
| Other Assets                   | 0             | Operating Revenue  | 4,948,337        | 98.2%   | Ancillary Service         | 9.9%    |
| Total Assets                   | 5,725,162     | Operating Expense  | 4,891,958        | 98.9%   | Current Ratio             | 4.1     |
| Current Liabilities            | 180,703       | Operating Margin   | 56,379           | 1.1%    | Days to Collect           | 29.3    |
| Long Term Liabilities          | 0             | Other Income       | 67,654           | 1.4%    | Avg Payment Days          | 13.5    |
| Total Equity                   | 5,544,459     | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 0.4%    |
| Total Liab. and Equity         | 5,725,162     | Net Profit or Loss | 124,033          | 2.5%    | Return on Equity          | 2.2%    |
| 675928 SIENNA NU               | JRSING AND RE | EHABILITATION LP   |                  |         | Proprietary - Corporation | n       |
| SIENNA NURSING A<br>LP         | ND REHABILITA | ATION 12/31/2020   | 335 Days Settled | b       |                           |         |
| ODESSA, TX 79763               |               | 1/31/2020 3        | 31 Days Settled  |         | CR Beds 150 POS B         | eds 0   |
| ECTOR                          |               |                    |                  |         | Key Performana            | e Ind.  |
| WISCONSIN PHYSIC               | CIANS SERVICE |                    |                  |         | Occupancy Rate            | 47.7%   |
| Balance S                      | heet          | Income             | Statement        |         | Length of Stay            | 92.4    |
| Current Assets                 | 292,154       | Total Charges      | 274,789          |         | Average Wages             | 17.89   |
| Fixed Assets                   | 168,347       | Contract Allowance | 58,882           | 21.4%   | Skilled Nursing           | 132.0%  |
| Other Assets                   | 2,606,980     | Operating Revenue  | 215,907          | 78.6%   | Ancillary Service         | -32.0%  |
| Total Assets                   | 3,067,481     | Operating Expense  | 480,115          | 222.4%  | Current Ratio             | (0.7)   |
| Current Liabilities            | -440,279      | Operating Margin   | -264,208         | -122.4% | Days to Collect           | 612.5   |
| Long Term Liabilities          | 0             | Other Income       | -1,594           | -0.7%   | Avg Payment Days          | (328.4) |
| Total Equity                   | -2,627,202    | Other Expense      | 0                | 0.0%    | Depreciation Rate         | 5.8%    |
| Total Liab. and Equity         | -3,067,481    | Net Profit or Loss | 86,756           | 40.2%   | Return on Equity          | -3.3%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| NG AND RE   | EHABILITATION LP   |   |   | Proprietary - Corporatio  | n  |
|---|--|---|---|---|--|
| REHABILIT <i>i</i>  | ATION 12/31/2020   | 335 Days Settled  |   |   |  |
|   | 1/31/2020 3  | 1 Days Settled  |   | CR Beds 138 POS B   | eds 0  |
|   |  |   |   | Key Performana  | ce Ind.  |
| IS SERVICE  |  |   |   | Occupancy Rate  | 51.8%  |
| t   | Income   | Statement   |   | Length of Stay  | 165.3  |
| 4,692,971   | Total Charges  | 5,177,096   |   | Average Wages   | 17.89  |
| 241,394   | Contract Allowance   | 304,081   | 5.9%  | Skilled Nursing   | 83.2%  |
| 30,606  | Operating Revenue  | 4,873,015   | 94.1%   | Ancillary Service   | 16.8%  |
| 4,964,971   | Operating Expense  | 5,447,360   | 111.8%  | Current Ratio   | 0.8  |
| 5,688,445   | Operating Margin   | -574,345  | -11.8%  | Days to Collect   | 294.6  |
| 77,122  | Other Income   | 862,979   | 17.7%   | Avg Payment Days  | 99.6   |
| 288,634   | Other Expense  | 0   | 0.0%  | Depreciation Rate   | 238.1%   |
| 6,054,201   | Net Profit or Loss   | 288,634   | 5.9%  | Return on Equity  | 100.0%   |
|   |  |   |   | Proprietary - Partnership   | )  |
| THE LAKE  | 12/21/2020   |   |   |   |  |
| IITY  | 12/31/2020   | 366 Days Settled  |   |   |  |
| IITY  | 12/31/2020   | 366 Days Settled  |   | CR Beds 271 POS B   | eds 0  |
| IITY  | 12/31/2020   | 366 Days Settled  |   | CR Beds 271 POS B   |  |
| IITY  | 12/31/2020   | 366 Days Settled  |   |   |  |
| IITY<br><b>t</b>  |  | Statement   |   | Key Performana  | ce Ind.  |
| t   | Income   | ·   |   | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 50.7%   |
| t   | Income   | Statement   | 16.5%   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 50.7%<br>115.4   |
| t<br>3,972,580  | Income<br>Total Charges  | Statement<br>16,951,468   | 16.5%   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 50.7%<br>115.4<br>22.80  |
| t<br>3,972,580<br>699,467                                 | Income Total Charges Contract Allowance  | Statement<br>16,951,468<br>2,797,740  | 16.5%<br>83.5%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 50.7%<br>115.4<br>22.80<br>63.8%   |
| t<br>3,972,580<br>699,467<br>168,711                      | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 16,951,468 2,797,740 14,153,728   | 16.5%<br>83.5%<br>126.2%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | 50.7%<br>115.4<br>22.80<br>63.8%<br>23.5%  |
| 3,972,580<br>699,467<br>168,711<br>4,840,758              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 16,951,468 2,797,740 14,153,728 17,855,219  | 16.5%<br>83.5%<br>126.2%<br>-26.2%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio   | 50.7%<br>115.4<br>22.80<br>63.8%<br>23.5%<br>0.9   |
| 3,972,580<br>699,467<br>168,711<br>4,840,758<br>4,461,985 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 16,951,468 2,797,740 14,153,728 17,855,219 -3,701,491   | 16.5%<br>83.5%<br>126.2%<br>-26.2%<br>23.5%   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect   | 50.7%<br>115.4<br>22.80<br>63.8%<br>23.5%<br>0.9   |
|   | 4,692,971<br>241,394<br>30,606<br>4,964,971<br>5,688,445<br>77,122<br>288,634<br>6,054,201   | IS SERVICE  4,692,971 Total Charges 241,394 Contract Allowance 30,606 Operating Revenue 4,964,971 Operating Expense 5,688,445 Operating Margin 77,122 Other Income 288,634 Other Expense 6,054,201 Net Profit or Loss  DINTE ON THE LAKE HEALTHCA | 1/31/2020 31 Days Settled  Income Statement  4,692,971 Total Charges 5,177,096 241,394 Contract Allowance 304,081 30,606 Operating Revenue 4,873,015 4,964,971 Operating Expense 5,447,360 5,688,445 Operating Margin -574,345 77,122 Other Income 862,979 288,634 Other Expense 0 6,054,201 Net Profit or Loss 288,634  DINTE ON THE LAKE HEALTHCARE COMMUNITY | 1/31/2020 31 Days Settled  Income Statement  4,692,971 Total Charges 5,177,096  241,394 Contract Allowance 304,081 5.9%  30,606 Operating Revenue 4,873,015 94.1%  4,964,971 Operating Expense 5,447,360 111.8%  5,688,445 Operating Margin -574,345 -11.8%  77,122 Other Income 862,979 17.7%  288,634 Other Expense 0 0.0%  6,054,201 Net Profit or Loss 288,634 5.9%  DINTE ON THE LAKE HEALTHCARE COMMUNITY | 1/31/2020 31 Days Settled   CR Beds 138 POS B   Key Performance   CR Service   CR |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| ONVALESCEN            | T CENTER  |   |   | Nonprofit - Church   |                       |
|-----------------------|---|---|---|--|-----------------------|
| SCENT CENTER          | R 6/30/2020 3   | 366 Days Settled  |   |  |                       |
|                       |   |   |   | CR Beds 68 POS Be  | eds 0                 |
|                       |   |   |   | Key Performanac  | e Ind.                |
| CIANS SERVICE         |   |   |   | Occupancy Rate   | 53.3%                 |
| Sheet                 | Income  | Statement   |   | Length of Stay   | 142.7                 |
| 900,685               | Total Charges   | 3,600,139   |   | Average Wages  | 19.72                 |
| 0                     | Contract Allowance  | 544,091   | 15.1%   | Skilled Nursing  | 83.9%                 |
| 4,158                 | Operating Revenue   | 3,056,048   | 84.9%   | Ancillary Service  | 16.1%                 |
| 904,843               | Operating Expense   | 2,918,959   | 95.5%   | Current Ratio  | 4.5                   |
| 200,778               | Operating Margin  | 137,089   | 4.5%  | Days to Collect  | 52.1                  |
| 0                     | Other Income  | 194   | 0.0%  | Avg Payment Days   | 3.2                   |
| 704,065               | Other Expense   | 0   | 0.0%  | Depreciation Rate  | 0.0%                  |
| 904,843               | Net Profit or Loss  | 132,074   | 4.3%  | Return on Equity   | 18.8%                 |
| AKS HEALTH (          | CARE LLP  |   |   | Proprietary - Partnership  | )                     |
| LTH CARE LLP          | 8/31/2020 3   | 866 Days Settled  |   |  |                       |
|                       |   |   |   | CR Beds 160 POS Be   | eds 0                 |
|                       |   |   |   | Key Performanac  | e Ind.                |
| CIANS SERVICE         |   |   |   | Occupancy Rate   | 90.8%                 |
| Sheet                 | Income  | Statement   |   | Length of Stay   | 1,399.3               |
| 291,498               | Total Charges   | 9,893,457   |   | Average Wages  | 11.75                 |
| 1,059,032             | Contract Allowance  | 1,130,717   | 11.4%   | Skilled Nursing  | 0.4.40/               |
|                       |   |   |   |  | 24.4%                 |
| 0                     | Operating Revenue   | 8,762,740   | 88.6%   | Ancillary Service  | 0.0%                  |
|                       | Operating Revenue Operating Expense   | 8,762,740<br>8,724,658  |   | Ancillary Service Current Ratio  |                       |
| 0                     |   |   |   | Current Ratio  | 0.0%                  |
| 1,350,530             | Operating Expense   | 8,724,658   | 99.6%<br>0.4%   | Current Ratio  | 0.0%<br>(0.7)<br>18.8 |
| 1,350,530<br>-404,429 | Operating Expense Operating Margin  | 8,724,658<br>38,082   | 99.6%<br>0.4%<br>0.0%   | Current Ratio  Days to Collect   | 0.0% (0.7)            |
|                       | CIANS SERVICE  Sheet  900,685  0  4,158  904,843  200,778  0  704,065  904,843  DAKS HEALTH C | Polans Service  Sheet Income  900,685 Total Charges  0 Contract Allowance  4,158 Operating Revenue  904,843 Operating Expense  200,778 Operating Margin  0 Other Income  704,065 Other Expense  904,843 Net Profit or Loss  PAKS HEALTH CARE LLP  SLITH CARE LLP  SLITH CARE LLP  CIANS SERVICE  Sheet Income | CIANS SERVICE   Income Statement   900,685   Total Charges   3,600,139     0   Contract Allowance   544,091     4,158   Operating Revenue   3,056,048     904,843   Operating Expense   2,918,959     200,778   Operating Margin   137,089     0   Other Income   194     704,065   Other Expense   0     904,843   Net Profit or Loss   132,074     OAKS HEALTH CARE LLP     LITH CARE LLP   8/31/2020 366 Days Settled     CIANS SERVICE   Income Statement     291,498   Total Charges   9,893,457 | CIANS SERVICE   Income Statement   900,685   Total Charges   3,600,139   0   Contract Allowance   544,091   15.1%   4,158   Operating Revenue   3,056,048   84.9%   904,843   Operating Expense   2,918,959   95.5%   200,778   Operating Margin   137,089   4.5%   0   Other Income   194   0.0%   704,065   Other Expense   0   0.0%   904,843   Net Profit or Loss   132,074   4.3%   OAKS HEALTH CARE LLP   8/31/2020 366 Days Settled   CIANS SERVICE   Sheet | CR Beds 68   POS Beta |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455652 SILVER CR   | REEK MANOR  |  |  |                                   | Proprietary - Corporatio  | n   |
|--|---|--|--|-----------------------------------|---|---|
| SILVER CREEK MAN   | NOR   | 6/30/2020 3  | 366 Days Reopen                                      | ed                                |   |   |
| SAN ANTONIO, TX 7  | '8250   |  |  |                                   | CR Beds 120 POS B   | eds 0                                     |
| BEXAR  |   |  |  |                                   | Key Performana  | ce Ind.                                   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |                                   | Occupancy Rate  | 82.7%                                     |
| Balance S  | Sheet   | Income   | Statement  |                                   | Length of Stay  | 129.7                                     |
| Current Assets   | 1,698,983   | Total Charges  | 19,098,201   |                                   | Average Wages   | 28.00                                     |
| Fixed Assets   | 111,700   | Contract Allowance   | 11,546,716   | 60.5%                             | Skilled Nursing   | 89.5%                                     |
| Other Assets   | 0   | Operating Revenue  | 7,551,485  | 39.5%                             | Ancillary Service   | 10.5%                                     |
| Total Assets   | 1,810,683   | Operating Expense  | 8,288,775  | 109.8%                            | Current Ratio   | 1.4                                       |
| Current Liabilities  | 1,246,504   | Operating Margin   | -737,290   | -9.8%                             | Days to Collect   | 76.5                                      |
| Long Term Liabilities  | 335,339   | Other Income   | 991,861  | 13.1%                             | Avg Payment Days  | 53.2                                      |
| Total Equity   | 228,840   | Other Expense  | 0  | 0.0%                              | Depreciation Rate   | 546.2%                                    |
| Total Liab. and Equity   | 1,810,683   | Net Profit or Loss   | 254,571  | 3.4%                              | Return on Equity  | 111.2%                                    |
| 675434 SILVER PII  | NES NURSING A   | AND REHABILITATIO  | N CENTER   |                                   | Government - City-Cour  | nty                                       |
| SILVER PINES NUR:<br>REHABILITATION CI   |   | 6/30/2020 3  | 366 Days Settled                                     |                                   |   |   |
| BASTROP, TX 78602  | _   |  |  |                                   |   |   |
| BASTROP  | 2   |  |  |                                   | CR Beds 116 POS B   | eds 0                                     |
| BASTROI  | 2   |  |  |                                   | CR Beds 116 POS B  Key Performana   |   |
| WISCONSIN PHYSIC   |   |  |  |                                   |   |   |
|  | CIANS SERVICE   |  | Statement  |                                   | Key Performana  | ce Ind.                                   |
| WISCONSIN PHYSIC   | CIANS SERVICE<br>Sheet  |  | <b>Statement</b> 7,186,481                           |                                   | Key Performana<br>Occupancy Rate  | <b>ce Ind.</b> 78.6%                      |
| WISCONSIN PHYSIC   | CIANS SERVICE<br>Sheet  | Income   |  | 0.0%                              | Key Performana<br>Occupancy Rate<br>Length of Stay  | 78.6%                                     |
| WISCONSIN PHYSIC  Balance S  Current Assets  | CIANS SERVICE<br>Sheet<br>1,995,778                               | Income<br>Total Charges  | 7,186,481  |                                   | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 78.6%<br>145.8<br>21.29                   |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  | CIANS SERVICE<br><b>Sheet</b> 1,995,778  792,086                  | Income Total Charges Contract Allowance  | 7,186,481  | 100.0%                            | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 78.6%<br>145.8<br>21.29<br>80.1%          |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | CIANS SERVICE<br>Sheet<br>1,995,778<br>792,086<br>-834,328        | Income Total Charges Contract Allowance Operating Revenue                                    | 7,186,481<br>0<br>7,186,481                          | 100.0%<br>102.9%                  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 78.6%<br>145.8<br>21.29<br>80.1%<br>19.9% |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | CIANS SERVICE  1,995,778  792,086  -834,328  1,953,536            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,186,481<br>0<br>7,186,481<br>7,395,304             | 100.0%<br>102.9%<br>-2.9%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 78.6%<br>145.8<br>21.29<br>80.1%<br>19.9% |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | CIANS SERVICE  1,995,778  792,086  -834,328  1,953,536  2,077,396 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,186,481<br>0<br>7,186,481<br>7,395,304<br>-208,823 | 100.0%<br>102.9%<br>-2.9%<br>4.6% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 78.6% 145.8 21.29 80.1% 19.9% 1.0 100.8   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676376 SILVER SP   | PRING  |  |  |   | Proprietary - Partnershi   | р  |
|--|--|--|--|---|--|--|
| SILVER SPRING  |  | 12/31/2020   | 366 Days Settled   | I   |  |  |
| ABILENE, TX 79601  |  |  |  |   | CR Beds 120 POS B  | eds 0  |
| TAYLOR   |  |  |  |   | Key Performana   | ce Ind.  |
| NOVITAS (TEXAS)  |  |  |  |   | Occupancy Rate   | 64.8%  |
| Balance S  | Sheet  | Income   | Statement  |   | Length of Stay   | 161.6  |
| Current Assets   | 1,593,087  | Total Charges  | 9,076,109  |   | Average Wages  | 24.29  |
| Fixed Assets   | 385,130  | Contract Allowance   | 2,008,563  | 22.1%                                       | Skilled Nursing  | 78.2%  |
| Other Assets   | 363,342  | Operating Revenue  | 7,067,546  | 77.9%                                       | Ancillary Service  | 21.8%  |
| Total Assets   | 2,341,559  | Operating Expense  | 7,996,902  | 113.1%                                      | Current Ratio  | 1.8  |
| Current Liabilities  | 889,659  | Operating Margin   | -929,356   | -13.1%                                      | Days to Collect  | 65.6   |
| Long Term Liabilities  | 240,936  | Other Income   | 572,748  | 8.1%  | Avg Payment Days   | 40.7   |
| Total Equity   | 1,210,964  | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 320.0%   |
| Total Liab. and Equity   | 2,341,559  | Net Profit or Loss   | (356,608)  | -5.0%                                       | Return on Equity   | -29.4%   |
| 676121 SILVER TR   | REE NURSING A  | ND REHABILITATION  | N CENTER   |   | Proprietary - Corporation  | n  |
| SILVER TREE NURS   | SING AND   | 12/21/2020   |  |   |  |  |
| INDICITION OF  |  | 12/31/2020   | 366 Days Settled   | I   |  |  |
| SCHERTZ, TX 78154  | ENTER  | 12/31/2020   | 366 Days Settled   | I   | CR Beds 120 POS E  | eds 0  |
|  | ENTER  | 12/31/2020   | 366 Days Settled   | I   | CR Beds 120 POS E  |  |
| SCHERTZ, TX 78154  | ENTER<br>4   | 12/31/2020   | 366 Days Settled   | I   |  |  |
| SCHERTZ, TX 78154<br>GUADALUPE   | ENTER<br>4<br>AS)  |  | 366 Days Settled   | I   | Key Performana   | ce Ind.  |
| SCHERTZ, TX 78154<br>GUADALUPE<br>BLUE CROSS (TEXA   | ENTER<br>4<br>AS)<br>Sheet                                     |  | ·  | I   | <b>Key Performana</b> Occupancy Rate   | <b>ce Ind.</b> 70.6%                                     |
| SCHERTZ, TX 78154 GUADALUPE BLUE CROSS (TEXA   | ENTER<br>4<br>AS)<br>Sheet                                     | Income   | Statement  |   | Key Performana Occupancy Rate Length of Stay   | 70.6%  |
| SCHERTZ, TX 78154 GUADALUPE BLUE CROSS (TEXA Balance S Current Assets  | ENTER<br>4<br>AS)<br><b>Sheet</b><br>3,817,255                 | Income<br>Total Charges  | • <b>Statement</b><br>8,811,579                                | 18.5%                                       | Key Performana Occupancy Rate Length of Stay Average Wages   | 70.6%<br>118.0<br>21.96                                  |
| SCHERTZ, TX 78154 GUADALUPE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | ENTER 4 AS) Sheet 3,817,255 135,861                            | Income Total Charges Contract Allowance  | Statement<br>8,811,579<br>1,629,243                            | 18.5%<br>81.5%                              | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 70.6%<br>118.0<br>21.96<br>74.9%                         |
| SCHERTZ, TX 78154 GUADALUPE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | ENTER 4 AS) Sheet 3,817,255 135,861 45,138                     | Income Total Charges Contract Allowance Operating Revenue                                    | 8,811,579<br>1,629,243<br>7,182,336                            | 18.5%<br>81.5%<br>121.1%                    | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 70.6%<br>118.0<br>21.96<br>74.9%<br>25.1%                |
| SCHERTZ, TX 78154 GUADALUPE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ENTER 4 AS) Sheet 3,817,255 135,861 45,138 3,998,254           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement  8,811,579  1,629,243  7,182,336  8,694,225          | 18.5%<br>81.5%<br>121.1%<br>-21.1%          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 70.6%<br>118.0<br>21.96<br>74.9%<br>25.1%                |
| SCHERTZ, TX 78154 GUADALUPE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ENTER 4 AS) Sheet 3,817,255 135,861 45,138 3,998,254 3,838,354 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,811,579<br>1,629,243<br>7,182,336<br>8,694,225<br>-1,511,889 | 18.5%<br>81.5%<br>121.1%<br>-21.1%<br>11.4% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 70.6%<br>118.0<br>21.96<br>74.9%<br>25.1%<br>1.0<br>52.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676453 SIMPSON                   | PLACE                  |                                     |                        |                          | Proprietary - Corporation       | on           |
|----------------------------------|------------------------|-------------------------------------|------------------------|--------------------------|---------------------------------|--------------|
| SIMPSON PLACE                    |                        | 12/31/2020                          | 366 Days Settled       | i                        |                                 |              |
| DALLAS, TX 75246                 |                        |                                     |                        |                          | CR Beds 50 POS E                | Beds 0       |
| DALLAS                           |                        |                                     |                        |                          | Key Performana                  | ce Ind.      |
| NOVITAS (TEXAS)                  |                        |                                     |                        |                          | Occupancy Rate                  | 79.1%        |
| Balance S                        | Sheet                  | Income                              | Statement              |                          | Length of Stay                  | 143.3        |
| Current Assets                   | 8,683,567              | Total Charges                       | 6,177,004              |                          | Average Wages                   | 18.70        |
| Fixed Assets                     | 51,888                 | Contract Allowance                  | 584,835                | 9.5%                     | Skilled Nursing                 | 84.3%        |
| Other Assets                     | 36,033                 | Operating Revenue                   | 5,592,169              | 90.5%                    | Ancillary Service               | 15.7%        |
| Total Assets                     | 8,771,488              | Operating Expense                   | 7,719,072              | 138.0%                   | Current Ratio                   | 0.8          |
| Current Liabilities              | 10,944,743             | Operating Margin                    | -2,126,903             | -38.0%                   | Days to Collect                 | 169.2        |
| Long Term Liabilities            | 2,034,562              | Other Income                        | 1,554,726              | 27.8%                    | Avg Payment Days                | 25.2         |
| Total Equity                     | -4,207,817             | Other Expense                       | 0                      | 0.0%                     | Depreciation Rate               | 1,615.2%     |
| Total Liab. and Equity           | 8,771,488              | Net Profit or Loss                  | (572,178)              | -10.2%                   | Return on Equity                | 13.6%        |
| 676427 SKILLED C                 | ARE OF MEXIA           |                                     |                        |                          | Proprietary - Corporation       | on           |
| SKILLED CARE OF I                | MEXIA                  | 12/31/2020                          | 366 Days Settled       | i                        |                                 |              |
| MEXIA, TX 76667                  |                        |                                     |                        |                          | CR Beds 80 POS E                | Beds 0       |
| LIMESTONE                        |                        |                                     |                        |                          | Key Performana                  | ce Ind.      |
| NOVITAS (TEXAS)                  |                        |                                     |                        |                          | Occupancy Rate                  | 78.4%        |
| Balance S                        | Sheet                  | Income                              | Statement              |                          | Length of Stay                  | 179.4        |
| Current Assets                   | 1,473,577              | Total Charges                       | 5,182,385              |                          | Average Wages                   | 16.46        |
| Fixed Assets                     | 33,193                 | Contract Allowance                  | 509,610                | 9.8%                     | Skilled Nursing                 | 78.9%        |
|                                  |                        |                                     |                        |                          |                                 |              |
| Other Assets                     | -49,358                | Operating Revenue                   | 4,672,775              | 90.2%                    | Ancillary Service               | 21.1%        |
| Other Assets Total Assets        | -49,358<br>1,457,412   | Operating Revenue Operating Expense | 4,672,775<br>4,996,157 |                          | Ancillary Service Current Ratio | 21.1%<br>1.0 |
|                                  | ,                      |                                     |                        | 106.9%                   | •                               |              |
| Total Assets                     | 1,457,412              | Operating Expense                   | 4,996,157              | 106.9%<br>-6.9%          | Current Ratio                   | 1.0          |
| Total Assets Current Liabilities | 1,457,412<br>1,414,874 | Operating Expense Operating Margin  | -323,382               | 106.9%<br>-6.9%<br>12.8% | Current Ratio Days to Collect   | 1.0<br>11.9  |

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455653 SKYLINE N       | IURSING CENTI | ER .               |                  |        | Nonprofit - Church       |         |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| SKYLINE NURSING        | CENTER        | 6/30/2020 3        | 366 Days Settled |        |                          |         |
| DALLAS, TX 75233       |               |                    |                  |        | CR Beds 204 POS B        | eds 0   |
| DALLAS                 |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (OKLAHON       | MA)           |                    |                  |        | Occupancy Rate           | 68.3%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay           | 197.0   |
| Current Assets         | 7,300,176     | Total Charges      | 12,796,825       |        | Average Wages            | 20.51   |
| Fixed Assets           | 1,667,324     | Contract Allowance | 1,903,565        | 14.9%  | Skilled Nursing          | 79.9%   |
| Other Assets           | -2,028        | Operating Revenue  | 10,893,260       | 85.1%  | Ancillary Service        | 20.1%   |
| Total Assets           | 8,965,472     | Operating Expense  | 9,681,502        | 88.9%  | Current Ratio            | 1.5     |
| Current Liabilities    | 4,969,686     | Operating Margin   | 1,211,758        | 11.1%  | Days to Collect          | 160.8   |
| Long Term Liabilities  | 1,106,543     | Other Income       | 965,240          | 8.9%   | Avg Payment Days         | 50.8    |
| Total Equity           | 2,889,243     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 66.6%   |
| Total Liab. and Equity | 8,965,472     | Net Profit or Loss | 2,176,998        | 20.0%  | Return on Equity         | 75.3%   |
| 675496 SLATON C        | ARE CENTER    |                    |                  |        | Proprietary - Corporatio | n       |
| SLATON CARE CEN        | TER           | 12/31/2020         | 366 Days Settled | l      |                          |         |
| SLATON, TX 79364       |               |                    |                  |        | CR Beds 120 POS B        | eds 0   |
| LUBBOCK                |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 46.7%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay           | 166.7   |
| Current Assets         | 1,058,650     | Total Charges      | 4,787,921        |        | Average Wages            | 18.79   |
| Fixed Assets           | 257,034       | Contract Allowance | 489,852          | 10.2%  | Skilled Nursing          | 83.2%   |
| Other Assets           | -45,798       | Operating Revenue  | 4,298,069        | 89.8%  | Ancillary Service        | 16.8%   |
| Total Assets           | 1,269,886     | Operating Expense  | 4,671,193        | 108.7% | Current Ratio            | 1.0     |
| Current Liabilities    | 1,058,838     | Operating Margin   | -373,124         | -8.7%  | Days to Collect          | 36.3    |
| Long Term Liabilities  | 0             | Other Income       | 974,411          | 22.7%  | Avg Payment Days         | 184.9   |
| Total Equity           | -577,349      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 113.2%  |
| Total Liab. and Equity | 481,489       | Net Profit or Loss | 601,287          | 14.0%  | Return on Equity         | -104.1% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675646 SNYDER O                     | AKS CARE CEN | NTER               |                  |        | Nonprofit - Church |          |
|-------------------------------------|--------------|--------------------|------------------|--------|--------------------|----------|
| SNYDER OAKS CAR                     | E CENTER     | 6/30/2020 3        | 366 Days Settled |        |                    |          |
| SNYDER, TX 79549                    |              |                    |                  |        | CR Beds 80 POS B   | eds 0    |
| SCURRY                              |              |                    |                  |        | Key Performana     | ce Ind.  |
| BLUE CROSS (TEXA                    | AS)          |                    |                  |        | Occupancy Rate     | 84.1%    |
| Balance S                           | heet         | Income             | Statement        |        | Length of Stay     | 396.9    |
| Current Assets                      | 6,214,178    | Total Charges      | 6,179,499        |        | Average Wages      | 18.81    |
| Fixed Assets                        | 30,609       | Contract Allowance | 1,069,478        | 17.3%  | Skilled Nursing    | 80.8%    |
| Other Assets                        | 1,693        | Operating Revenue  | 5,110,021        | 82.7%  | Ancillary Service  | 19.2%    |
| Total Assets                        | 6,246,480    | Operating Expense  | 4,443,784        | 87.0%  | Current Ratio      | 1.4      |
| Current Liabilities                 | 4,584,238    | Operating Margin   | 666,237          | 13.0%  | Days to Collect    | 445.0    |
| Long Term Liabilities               | 0            | Other Income       | 183,096          | 3.6%   | Avg Payment Days   | 372.1    |
| Total Equity                        | 1,662,242    | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 1,387.6% |
| Total Liab. and Equity              | 6,246,480    | Net Profit or Loss | 849,333          | 16.6%  | Return on Equity   | 51.1%    |
| 676310 SOLERA A                     | T WEST HOUS  | TON                |                  |        | Nonprofit - Church |          |
| SOLERA AT WEST H                    | HOUSTON      | 12/31/2020         | 366 Days Settled | I      |                    |          |
| HOUSTON, TX 7708                    | 4            |                    |                  |        | CR Beds 112 POS B  | eds 0    |
| HARRIS                              |              |                    |                  |        | Key Performana     | ce Ind.  |
| TRAILBLAZER (TEX                    | AS)          |                    |                  |        | Occupancy Rate     | 58.2%    |
| Balance S                           | heet         | Income             | Statement        |        | Length of Stay     | 41.7     |
| Current Assets                      | 3,503,689    | Total Charges      | 12,851,322       |        | Average Wages      | 24.03    |
| Fixed Assets                        | 0            | Contract Allowance | 4,157,931        | 32.4%  | Skilled Nursing    | 67.1%    |
| Other Assets                        | 0            | Operating Revenue  | 8,693,391        | 67.6%  | Ancillary Service  | 32.9%    |
| Total Assets                        | 3,503,689    | Operating Expense  | 9,079,562        | 104.4% | Current Ratio      | 19.5     |
| Current Liabilities                 | 179,497      | Operating Margin   | -386,171         | -4.4%  | Days to Collect    | 127.3    |
|                                     | 0            | Other Income       | 518,326          | 6.0%   | Avg Payment Days   | 6.3      |
| Long Term Liabilities               |              |                    |                  |        |                    |          |
| Long Term Liabilities  Total Equity | 3,324,192    | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675959 SONGBIRE                            | LODGE              |                            |                  |        | Nonprofit - Church        |          |
|--|--------------------|----------------------------|------------------|--------|---------------------------|----------|
| SONGBIRD LODGE                             |                    | 5/31/2020 1                | 52 Days Settled  |        |                           |          |
| BROWNWOOD, TX 7                            | 76801              | 9/30/2020 122 Days Settled |                  |        | CR Beds 121 POS B         | eds 0    |
| BROWN                                      |                    |                            |                  |        | Key Performana            | ce Ind.  |
| NOVITAS (TEXAS)                            |                    |                            |                  |        | Occupancy Rate            | 61.8%    |
| Balance S                                  | Sheet              | Income                     | Statement        |        | Length of Stay            | 240.1    |
| Current Assets                             | 1,150,498          | Total Charges              | 2,146,202        |        | Average Wages             | 16.93    |
| Fixed Assets                               | 28,622             | Contract Allowance         | 236,152          | 11.0%  | Skilled Nursing           | 75.8%    |
| Other Assets                               | 26,123             | Operating Revenue          | 1,910,050        | 89.0%  | Ancillary Service         | 24.2%    |
| Total Assets                               | 1,205,243          | Operating Expense          | 1,931,031        | 101.1% | Current Ratio             | 1.1      |
| Current Liabilities                        | 1,091,578          | Operating Margin           | -20,981          | -1.1%  | Days to Collect           | 164.5    |
| Long Term Liabilities                      | -2,847             | Other Income               | 252,168          | 13.2%  | Avg Payment Days          | 24.0     |
| Total Equity                               | -60,472            | Other Expense              | 0                | 0.0%   | Depreciation Rate         | 798.8%   |
| Total Liab. and Equity                     | 1,028,259          | Net Profit or Loss         | 231,187          | 12.1%  | Return on Equity          | -382.3%  |
| 675959 SONGBIRE                            | LODGE              |                            |                  |        | Proprietary - Corporation | n        |
| SONGBIRD LODGE                             |                    | 5/31/2020 1                | 152 Days Settled |        |                           |          |
| BROWNWOOD, TX 7                            | 76801              | 9/30/2020 1                | 22 Days Settled  |        | CR Beds 121 POS Beds 0    |          |
| BROWN                                      |                    |                            |                  |        | Key Performana            | ce Ind.  |
| NOVITAS (TEXAS)                            |                    |                            |                  |        | Occupancy Rate            | 60.0%    |
| Balance S                                  | Sheet              | Income                     | Statement        |        | Length of Stay            | 212.2    |
| Current Assets                             | 243,035            | Total Charges              | 2,667,439        |        | Average Wages             | 16.93    |
| Fixed Assets                               | 19,569             | Contract Allowance         | 230,937          | 8.7%   | Skilled Nursing           | 78.2%    |
| Other Assets                               | 3,396              | Operating Revenue          | 2,436,502        | 91.3%  | Ancillary Service         | 21.8%    |
| Total Assets                               | 266,000            | Operating Expense          | 2,427,284        | 99.6%  | Current Ratio             | (1.3)    |
| _  | -183,343           | Operating Margin           | 9,218            | 0.4%   | Days to Collect           | 17.5     |
| Current Liabilities                        |                    |                            | 0.4              | 0.0%   | Avg Payment Days          | 28.4     |
| Current Liabilities  Long Term Liabilities | -3,463             | Other Income               | 64               | 0.070  | Avy Fayment Days          | 20       |
|  | -3,463<br>-282,377 | Other Income Other Expense | 0                |        | Depreciation Rate         | 1,224.4% |

All Providers

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676158 SONTERR   | A HEALTH CEN                                | TER   |   |                                | Nonprofit - Church  |  |
|--|---|---|---|--------------------------------|---|--|
| SONTERRA HEALTH  | d CENTER                                    | 9/30/2020 3   | 866 Days Settled  |                                |   |  |
| SAN ANTONIO, TX 7  | '8258                                       |   |   |                                | CR Beds 122 POS B   | eds 0                                    |
| BEXAR  |   |   |   |                                | Key Performana  | ce Ind.                                  |
| NOVITAS (TEXAS)  |   |   |   |                                | Occupancy Rate  | 71.5%                                    |
| Balance S  | heet  | Income  | Statement   |                                | Length of Stay  | 51.2                                     |
| Current Assets   | 3,117,863                                   | Total Charges   | 9,867,020   |                                | Average Wages   | 23.40                                    |
| Fixed Assets   | 1,021,645                                   | Contract Allowance  | -1,103,916  | -11.2%                         | Skilled Nursing   | 51.5%                                    |
| Other Assets   | 8,066,777                                   | Operating Revenue   | 10,970,936  | 111.2%                         | Ancillary Service   | 48.5%                                    |
| Total Assets   | 12,206,285                                  | Operating Expense   | 9,877,379   | 90.0%                          | Current Ratio   | 1.8                                      |
| Current Liabilities  | 1,729,305                                   | Operating Margin  | 1,093,557   | 10.0%                          | Days to Collect   | 31.8                                     |
| Long Term Liabilities  | 8,059,524                                   | Other Income  | 5,716   | 0.1%                           | Avg Payment Days  | 23.9                                     |
| Total Equity   | 2,417,456                                   | Other Expense   | 0   | 0.0%                           | Depreciation Rate   | 84.8%                                    |
| Total Liab. and Equity   | 12,206,285                                  | Net Profit or Loss  | 1,096,392   | 10.0%                          | Return on Equity  | 45.4%                                    |
| 676378 SORRENTO  | <b>5</b>                                    |   |   |                                | Nonprofit - Church  |  |
| SORRENTO   |   | 6/30/2020 3   | 366 Days Settled  |                                |   |  |
| SAN ANTONIO, TX 7  | '8229                                       |   |   |                                | 00 D   440   D00 D  |  |
| BEXAR  |   |   |   |                                | CR Beds 112 POS B   | eds 0                                    |
| DEAAR  |   |   |   |                                | Key Performana  |  |
| BLUE CROSS (TEXA   |   |   |   |                                |   |  |
|  | AS)   | Income  | Statement   |                                | Key Performana  | ce Ind.                                  |
| BLUE CROSS (TEXA   | AS)<br>Sheet                                | Income<br>Total Charges   | Statement<br>15,337,601                                     |                                | Key Performana<br>Occupancy Rate  | ce Ind.<br>69.0%                         |
| BLUE CROSS (TEXA   | AS)<br>Sheet                                |   |   | 39.4%                          | Key Performana<br>Occupancy Rate<br>Length of Stay  | 69.0%<br>36.8                            |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets  | AS)<br>Sheet<br>1,072,664                   | Total Charges   | 15,337,601  |                                | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 69.0%<br>36.8<br>22.63                   |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets  | AS)<br>Sheet<br>1,072,664<br>0              | Total Charges Contract Allowance  | 15,337,601<br>6,047,622                                     | 60.6%                          | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 69.0%<br>36.8<br>22.63<br>60.3%          |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets  | AS)<br>Sheet<br>1,072,664<br>0              | Total Charges Contract Allowance Operating Revenue                                    | 15,337,601<br>6,047,622<br>9,289,979                        | 60.6%<br>99.2%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 69.0%<br>36.8<br>22.63<br>60.3%<br>39.7% |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | AS) Sheet 1,072,664 0 0 1,072,664           | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 15,337,601<br>6,047,622<br>9,289,979<br>9,216,325           | 60.6%<br>99.2%<br>0.8%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 69.0% 36.8 22.63 60.3% 39.7% 3.5         |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | 1,072,664<br>0<br>0<br>1,072,664<br>302,277 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 15,337,601<br>6,047,622<br>9,289,979<br>9,216,325<br>73,654 | 60.6%<br>99.2%<br>0.8%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 69.0% 36.8 22.63 60.3% 39.7% 3.5 34.0    |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675440 SOUTH DA   | LLAS NURSING   | & REHABILITATION   |   |  | Proprietary - Corporatio   | n  |
|---|--|--|---|--|--|--|
| SOUTH DALLAS NU<br>REHABILITATION   | RSING &  | 12/31/2020   | 366 Days Settled  | I  |  |  |
| DALLAS, TX 75215  |  |  |   |  | CR Beds 91 POS B   | eds 0  |
| DALLAS  |  |  |   |  | Key Performana   | ce Ind.  |
| TRAILBLAZER (TEX  | AS)  |  |   |  | Occupancy Rate   | 67.7%  |
| Balance S   | Sheet  | Income   | Statement   |  | Length of Stay   | 469.9  |
| Current Assets  | 2,020,059  | Total Charges  | 6,327,603   |  | Average Wages  | 18.91  |
| Fixed Assets  | -437,214   | Contract Allowance   | 900,420   | 14.2%  | Skilled Nursing  | 100.0%   |
| Other Assets  | 862,637  | Operating Revenue  | 5,427,183   | 85.8%  | Ancillary Service  | 0.0%   |
| Total Assets  | 2,445,482  | Operating Expense  | 6,267,546   | 115.5%                                       | Current Ratio  | 1.5  |
| Current Liabilities   | 1,357,884  | Operating Margin   | -840,363  | -15.5%                                       | Days to Collect  | 32.8   |
| Long Term Liabilities   | 945,358  | Other Income   | 1,067,860   | 19.7%  | Avg Payment Days   | 74.2   |
| Total Equity  | 142,240  | Other Expense  | 0   | 0.0%   | Depreciation Rate  | 375.3%   |
|   |  | <del>-</del>   |   |  |  |  |
| Total Liab. and Equity  | 2,445,482  | Net Profit or Loss   | 215,017   | 4.0%   | Return on Equity   | 151.2%   |
| Total Liab. and Equity  455834 SOUTH PL   |  | Net Profit or Loss  -  FATION AND SKILLED  |   | 4.0%   | Return on Equity  Nonprofit - Church   | 151.2%   |
|   | ACE REHABILIT  | -<br>FATION AND SKILLED  |   |  |  | 151.2%   |
| 455834 SOUTH PL   | ACE REHABILIT  | -<br>FATION AND SKILLED  | NURSING   |  |  |  |
| 455834 SOUTH PL<br>SOUTH PLACE REH<br>SKILLED NURSING   | ACE REHABILIT  | -<br>FATION AND SKILLED  | NURSING   |  | Nonprofit - Church   | eds 0  |
| 455834 SOUTH PL<br>SOUTH PLACE REH<br>SKILLED NURSING<br>ATHENS, TX 75751   | ACE REHABILIT  | -<br>FATION AND SKILLED  | NURSING   |  | Nonprofit - Church  CR Beds 112 POS B  | eds 0  |
| 455834 SOUTH PL<br>SOUTH PLACE REH<br>SKILLED NURSING<br>ATHENS, TX 75751<br>HENDERSON  | ACE REHABILITION AN  | TATION AND SKILLED ND 12/31/2020   | NURSING   |  | Nonprofit - Church  CR Beds 112 POS B  Key Performanae   | eds 0<br>ce Ind.   |
| 455834 SOUTH PL<br>SOUTH PLACE REH<br>SKILLED NURSING<br>ATHENS, TX 75751<br>HENDERSON<br>NORIDIAN ADMIN S  | ACE REHABILITION AN  | TATION AND SKILLED ND 12/31/2020   | NURSING 366 Days Settled                                  |  | Nonprofit - Church  CR Beds 112 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>55.2%                           |
| 455834 SOUTH PL SOUTH PLACE REH SKILLED NURSING ATHENS, TX 75751 HENDERSON NORIDIAN ADMIN S Balance S   | ACE REHABILITION AND AND AND AND AND AND AND AND AND AN  | TATION AND SKILLED ND 12/31/2020   | NURSING 366 Days Settled                                  | I  | Nonprofit - Church  CR Beds 112 POS B  Key Performanae  Occupancy Rate  Length of Stay   | eds 0<br><b>ce Ind.</b><br>55.2%<br>73.4                   |
| 455834 SOUTH PL SOUTH PLACE REH SKILLED NURSING ATHENS, TX 75751 HENDERSON NORIDIAN ADMIN S Balance S Current Assets  | ACE REHABILITION AND AND AND AND AND AND AND AND AND AN  | Income Total Charges   | NURSING 366 Days Settled Statement 4,693,284              | -11.8%                                       | Nonprofit - Church  CR Beds 112 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 <b>ce Ind.</b> 55.2%  73.4  18.44  70.4%             |
| 455834 SOUTH PL SOUTH PLACE REH SKILLED NURSING ATHENS, TX 75751 HENDERSON NORIDIAN ADMIN S Balance S Current Assets Fixed Assets                               | ACE REHABILITATION AND SERVICES Sheet 903,901 117,649  | Income Total Charges Contract Allowance  | NURSING  366 Days Settled  Statement  4,693,284  -554,453 | -11.8%<br>111.8%                             | Nonprofit - Church  CR Beds 112 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0<br><b>ce Ind.</b><br>55.2%<br>73.4<br>18.41          |
| 455834 SOUTH PL SOUTH PLACE REH SKILLED NURSING ATHENS, TX 75751 HENDERSON NORIDIAN ADMIN S Balance S Current Assets Fixed Assets Other Assets                  | ACE REHABILITATION AND SERVICES Sheet 903,901 117,649  | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 4,693,284 -554,453 5,247,737                    | -11.8%<br>111.8%<br>107.2%                   | Nonprofit - Church  CR Beds 112 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0 <b>ce Ind.</b> 55.2%  73.4  18.4  70.4%  29.6%       |
| 455834 SOUTH PL SOUTH PLACE REH SKILLED NURSING ATHENS, TX 75751 HENDERSON NORIDIAN ADMIN S Balance S Current Assets Fixed Assets Other Assets Total Assets     | ACE REHABILITATION AND SERVICES Sheet  903,901 117,649 0 1,021,550   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,693,284 -554,453 5,247,737 5,627,340          | -11.8%<br>111.8%<br>107.2%<br>-7.2%          | Nonprofit - Church  CR Beds 112 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0 <b>ce Ind.</b> 55.2%  73.4  18.4  70.4%  29.6%  (5.1 |
| SOUTH PLACE REH SKILLED NURSING ATHENS, TX 75751 HENDERSON NORIDIAN ADMIN S Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ACE REHABILITATION AND ABILITATION ABILITATION AND ABILITATION ABILITATION ABILITATION ABILITATION ABILITATION ABILITATION ABILITATION ABILITATION ABILITATION ABILITATION ABILITATION ABILITATION ABILITATION | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 4,693,284 -554,453 5,247,737 5,627,340 -379,603 | -11.8%<br>111.8%<br>107.2%<br>-7.2%<br>20.9% | Nonprofit - Church  CR Beds 112 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 55.2% 73.4 18.4 70.4% 29.6% (5.1)                    |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675159 SOUTHBRO   | OOKE MANOR I  | NURSING AND REHAI  | BILITATION CE   | NTE   | Government - City-Cou   | nty  |
|---|---|--|---|---|---|--|
| SOUTHBROOKE MA<br>REHABILITATION CE   |   | AND 6/30/2020 3  | 66 Days Settled   |   |   |  |
| EDNA, TX 77957  |   |  |   |   | CR Beds 120 POS B   | eds 0  |
| JACKSON   |   |  |   |   | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |   | Occupancy Rate  | 74.7%  |
| Balance S   | heet  | Income   | Income Statement  |   |   | 179.3  |
| Current Assets  | 900,133   | Total Charges  | 6,514,355   |   | Average Wages   | 17.70  |
| Fixed Assets  | 260,880   | Contract Allowance   | 0   | 0.0%  | Skilled Nursing   | 82.5%  |
| Other Assets  | 4,800,590   | Operating Revenue  | 6,514,355   | 100.0%                                      | Ancillary Service   | 17.5%  |
| Total Assets  | 5,961,603   | Operating Expense  | 7,207,756   | 110.6%                                      | Current Ratio   | 0.4  |
| Current Liabilities   | 2,521,922   | Operating Margin   | -693,401  | -10.6%                                      | Days to Collect   | 49.5   |
| Long Term Liabilities   | 0   | Other Income   | 1,073,762   | 16.5%                                       | Avg Payment Days  | 10.3   |
| Total Equity  | 3,439,681   | Other Expense  | 0   | 0.0%  | Depreciation Rate   | 170.6%   |
|   |   | <del>-</del>   |   |   |   |  |
| Total Liab. and Equity  | 5,961,603   | Net Profit or Loss   | 380,361   | 5.8%  | Return on Equity  | 11.1%  |
|   |   | Net Profit or Loss - REHABILITATION CEI  | <u> </u>  | 5.8%  | Proprietary - Corporatio  |  |
| 675883 SOUTHEAS   | ST NURSING &  |  | NTER  |   |   |  |
| 675883 SOUTHEAS   | ST NURSING &  | -<br>REHABILITATION CE   | NTER  |   |   | n  |
| 675883 SOUTHEAS<br>SOUTHEAST NURSI<br>CENTER  | ST NURSING &  | -<br>REHABILITATION CE   | NTER  |   | Proprietary - Corporatio  | n<br>eds 0   |
| 675883 SOUTHEAS  SOUTHEAST NURSI CENTER  SAN ANTONIO, TX 7  | ST NURSING & I  | -<br>REHABILITATION CE   | NTER  |   | Proprietary - Corporatio  | n<br>eds 0   |
| 675883 SOUTHEAS SOUTHEAST NURSI CENTER SAN ANTONIO, TX 7 BEXAR  | ST NURSING & ING & REHABILI 8222  | REHABILITATION CEI   | NTER  |   | Proprietary - Corporation  CR Beds 116 POS B  Key Performana  | n<br>eds 0<br><b>ce Ind.</b>                           |
| 675883 SOUTHEAS  SOUTHEAST NURSI CENTER  SAN ANTONIO, TX 7  BEXAR  TRAILBLAZER (TEXA  | ST NURSING & ING & REHABILI 8222  | REHABILITATION CEI   | NTER  366 Days Settled  |   | CR Beds 116 POS B  Key Performana  Occupancy Rate   | n<br>eds 0<br><b>ce Ind.</b><br>57.2%                  |
| 675883 SOUTHEAS  SOUTHEAST NURSI CENTER  SAN ANTONIO, TX 7  BEXAR  TRAILBLAZER (TEXA  Balance S   | ST NURSING & ING & REHABILI 8222 AS)  | REHABILITATION CEITATION 12/31/2020  | NTER 366 Days Settled   |   | CR Beds 116 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | n<br>eds 0<br><b>ce Ind.</b><br>57.2%<br>182.7         |
| 675883 SOUTHEAS  SOUTHEAST NURSI CENTER  SAN ANTONIO, TX 7  BEXAR  TRAILBLAZER (TEXA  Balance S  Current Assets   | ST NURSING & ING & REHABILI 8222 AS) Sheet 2,309,713                                  | REHABILITATION CEI TATION 12/31/2020 :  Income Total Charges                                 | NTER  366 Days Settled  Statement  6,301,441  | 28.0%                                       | CR Beds 116 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | neds 0  ce Ind. 57.2% 182.7 25.56                      |
| 675883 SOUTHEAS  SOUTHEAST NURSI CENTER  SAN ANTONIO, TX 7  BEXAR  TRAILBLAZER (TEXA  Balance S  Current Assets  Fixed Assets                             | ST NURSING & ING & REHABILI (18222)  AS) Sheet  2,309,713  282,559                    | REHABILITATION CEI TATION 12/31/2020 :  Income Total Charges Contract Allowance              | NTER  366 Days Settled  Statement  6,301,441  1,762,232                                   | 28.0%<br>72.0%                              | CR Beds 116 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | neds 0  ce Ind. 57.2% 182.7 25.56 66.6%                |
| SOUTHEAST NURSI CENTER SAN ANTONIO, TX 7 BEXAR TRAILBLAZER (TEXA Balance S Current Assets Fixed Assets Other Assets                                       | ST NURSING & NG & REHABILI (8222 (AS) (sheet) (2,309,713) (282,559) (5,684)           | Income Total Charges Contract Allowance Operating Revenue                                    | NTER  366 Days Settled  Statement  6,301,441  1,762,232  4,539,209                        | 28.0%<br>72.0%<br>127.7%                    | CR Beds 116 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  | neds 0  ce Ind. 57.2% 182.7 25.56 66.6% 33.4% 1.4      |
| 675883 SOUTHEAS  SOUTHEAST NURSI CENTER  SAN ANTONIO, TX 7  BEXAR  TRAILBLAZER (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets | ST NURSING & NG & REHABILI 8222 AS) Sheet 2,309,713 282,559 5,684 2,597,956           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | NTER  366 Days Settled  Statement  6,301,441  1,762,232  4,539,209  5,795,729             | 28.0%<br>72.0%<br>127.7%<br>-27.7%          | CR Beds 116 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio   | neds 0  ce Ind. 57.2% 182.7 25.56 66.6% 33.4% 1.4      |
| SOUTHEAST NURSI CENTER SAN ANTONIO, TX 7 BEXAR TRAILBLAZER (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities      | ST NURSING & NG & REHABILI 8222 AS) Sheet 2,309,713 282,559 5,684 2,597,956 1,695,898 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | NTER  366 Days Settled  Statement  6,301,441  1,762,232  4,539,209  5,795,729  -1,256,520 | 28.0%<br>72.0%<br>127.7%<br>-27.7%<br>26.3% | Proprietary - Corporation  CR Beds 116 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | neds 0  ce Ind. 57.2% 182.7 25.56 66.6% 33.4% 1.4 52.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676028 SOUTHERN   | N SPECIALTY R  | EHAB & NURSING   |  |  | Proprietary - Corporatio   | n  |
|---|--|--|--|--|--|--|
| SOUTHERN SPECIA<br>NURSING  | LTY REHAB &  | 12/31/2020   | 366 Days Settled   | d  |  |  |
| LUBBOCK, TX 79407   | 7  |  |  |  | CR Beds 144 POS B  | eds 0  |
| LUBBOCK   |  |  |  |  | Key Performana   | ce Ind.  |
| BLUE CROSS (TEXA  | AS)  |  |  |  | Occupancy Rate   | 55.6%  |
| Balance S   | Sheet  | Income   | Statement  |  | Length of Stay   | 163.6  |
| Current Assets  | 3,950,859  | Total Charges  | 6,364,961  |  | Average Wages  | 20.77  |
| Fixed Assets  | 315,326  | Contract Allowance   | 58,663   | 0.9%                                       | Skilled Nursing  | 83.6%  |
| Other Assets  | -16,962  | Operating Revenue  | 6,306,298  | 99.1%                                      | Ancillary Service  | 16.4%  |
| Total Assets  | 4,249,223  | Operating Expense  | 7,569,533  | 120.0%                                     | Current Ratio  | 0.9  |
| Current Liabilities   | 4,614,860  | Operating Margin   | -1,263,235   | -20.0%                                     | Days to Collect  | 57.6   |
| Long Term Liabilities   | 0  | Other Income   | 1,392,003  | 22.1%                                      | Avg Payment Days   | 176.6  |
| Total Equity  | -2,998,274   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 158.7%   |
|   | 1,616,586  | Net Profit or Loss   | 128,768  | 2.0%                                       | Datum as Faults  | -4.3%  |
| Total Liab. and Equity  | 1,010,000  | NET FIGHT OF LOSS  | 120,700  | 2.070                                      | Return on Equity   | -4.570   |
|   |  | TION AND HEALTHO   | <u> </u>   | 2.070                                      | Nonprofit - Church   | -4.370   |
|   | ND REHABILITA  BILITATION AND  | TION AND HEALTHO   | <u> </u>   | 2.070                                      | . , ,  | -4.570   |
| 675962 SOUTHLAN   | ND REHABILITA  BILITATION AND  | TION AND HEALTHO   | CARE CENTER  | 2.070                                      | . , ,  |  |
| 675962 SOUTHLAN<br>SOUTHLAND REHAL<br>HEALTHCARE CENT   | ND REHABILITA  BILITATION AND  | TION AND HEALTHO   | CARE CENTER  | 2.070                                      | Nonprofit - Church   | eds 0  |
| 675962 SOUTHLAND SOUTHLAND REHARM HEALTHCARE CENT LUFKIN, TX 75901  | ND REHABILITA  BILITATION AND  TER   | 9/30/2020 3  | CARE CENTER  | 2.070                                      | Nonprofit - Church  CR Beds 144 POS B  | eds 0  |
| SOUTHLAND REHARMED HEALTHCARE CENTLUFKIN, TX 75901 ANGELINA   | ND REHABILITA BILITATION AND TER CIANS SERVICE   | 9/30/2020 3  | CARE CENTER  | 2.070                                      | Nonprofit - Church  CR Beds 144 POS B  Key Performanae   | eds 0<br>ce Ind.   |
| 675962 SOUTHLAND SOUTHLAND REHAR HEALTHCARE CENT LUFKIN, TX 75901 ANGELINA WISCONSIN PHYSIC   | ND REHABILITA BILITATION AND FER CIANS SERVICE   | 9/30/2020 3  | CARE CENTER  866 Days Settled  | 2.070                                      | Nonprofit - Church  CR Beds 144 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>56.8%                                   |
| 675962 SOUTHLAND SOUTHLAND REHAR HEALTHCARE CENT LUFKIN, TX 75901 ANGELINA WISCONSIN PHYSIC Balance S   | ND REHABILITA BILITATION AND FER CIANS SERVICE   | 9/30/2020 3  | CARE CENTER  366 Days Settled  Statement   |  | Nonprofit - Church  CR Beds 144 POS B  Key Performanae  Occupancy Rate  Length of Stay   | eds 0<br><b>ce Ind.</b><br>56.8%<br>136.0                          |
| SOUTHLAND REHARMENT HEALTHCARE CENTE LUFKIN, TX 75901 ANGELINA WISCONSIN PHYSIC Balance S Current Assets  | ND REHABILITA BILITATION AND FER CIANS SERVICE Sheet 8,308,254                                       | 9/30/2020 3  Income  | CARE CENTER  866 Days Settled  Statement 7,414,120   | -13.4%                                     | Nonprofit - Church  CR Beds 144 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 <b>ce Ind.</b> 56.8%  136.0  20.81                           |
| SOUTHLAND REHARMENT HEALTHCARE CENTE LUFKIN, TX 75901 ANGELINA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | BILITATION AND TER CIANS SERVICE Sheet 8,308,254 595,990   | 9/30/2020 3  Income  Total Charges  Contract Allowance                                       | Statement 7,414,120 -995,514   | -13.4%<br>113.4%                           | Nonprofit - Church  CR Beds 144 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0 <b>ce Ind.</b> 56.8%  136.0  20.81  54.4%                    |
| SOUTHLAND REHARMENT HEALTHCARE CENTE LUFKIN, TX 75901 ANGELINA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                              | ND REHABILITA BILITATION AND FER CIANS SERVICE Sheet 8,308,254 595,990 4,765,753                     | Income Total Charges Contract Allowance Operating Revenue                                    | CARE CENTER  866 Days Settled  Statement  7,414,120  -995,514  8,409,634                       | -13.4%<br>113.4%<br>81.9%                  | Nonprofit - Church  CR Beds 144 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0 <b>ce Ind.</b> 56.8%  136.0  20.81  54.4%  45.6%             |
| SOUTHLAND REHARM HEALTHCARE CENTILUFKIN, TX 75901 ANGELINA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ND REHABILITA  BILITATION AND FER  CIANS SERVICE  8,308,254  595,990  4,765,753  13,669,997          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | CARE CENTER  866 Days Settled  955,514  8,409,634  6,884,336                                   | -13.4%<br>113.4%<br>81.9%<br>18.1%         | Nonprofit - Church  CR Beds 144 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0 56.8% 136.0 20.81 54.4% 45.6% 10.4                           |
| SOUTHLAND REHARM HEALTHCARE CENTILUFKIN, TX 75901 ANGELINA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ND REHABILITA  BILITATION AND FER  CIANS SERVICE  8,308,254  595,990  4,765,753  13,669,997  801,590 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | CARE CENTER  366 Days Settled  Statement  7,414,120  -995,514  8,409,634  6,884,336  1,525,298 | -13.4%<br>113.4%<br>81.9%<br>18.1%<br>0.0% | Nonprofit - Church  CR Beds 144 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 <b>ce Ind.</b> 56.8%  136.0  20.81  54.4%  45.6%  10.4  46.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676299 SOUTHPAR                     | RK MEADOWS I  | NURSING AND REHA   | BILITATION CE    | NTE    | Government - City-Cour    | ty     |
|-------------------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| SOUTHPARK MEAD<br>REHABILITATION CE |               | AND 6/30/2020 3    | 366 Days Settled |        |                           |        |
| AUSTIN, TX 78748                    |               |                    |                  |        | CR Beds 120 POS Be        | eds 0  |
| TRAVIS                              |               |                    |                  |        | Key Performanad           | e Ind. |
| NOVITAS (TEXAS)                     |               |                    |                  |        | Occupancy Rate            | 90.4%  |
| Balance S                           | heet          | Income             | Statement        |        | Length of Stay            | 102.9  |
| Current Assets                      | 4,365,023     | Total Charges      | 9,417,319        |        | Average Wages             | 20.56  |
| Fixed Assets                        | 256,042       | Contract Allowance | 0                | 0.0%   | Skilled Nursing           | 72.1%  |
| Other Assets                        | -265,091      | Operating Revenue  | 9,417,319        | 100.0% | Ancillary Service         | 27.9%  |
| Total Assets                        | 4,355,974     | Operating Expense  | 9,970,678        | 105.9% | Current Ratio             | 2.2    |
| Current Liabilities                 | 2,011,268     | Operating Margin   | -553,359         | -5.9%  | Days to Collect           | 168.9  |
| Long Term Liabilities               | 0             | Other Income       | 884,734          | 9.4%   | Avg Payment Days          | 10.8   |
| Total Equity                        | 2,344,706     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 234.6% |
| Total Liab. and Equity              | 4,355,974     | Net Profit or Loss | 331,375          | 3.5%   | Return on Equity          | 14.1%  |
| 455802 SPANISH N                    | MEADOWS       |                    |                  |        | Proprietary - Corporation | 1      |
| SPANISH MEADOWS                     | S             | 12/31/2020         | 366 Days Settled | d      |                           |        |
| BROWNSVILLE, TX                     | 78520         |                    |                  |        | CR Beds 120 POS Be        | eds 0  |
| CAMERON                             |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC                    | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 77.9%  |
| Balance S                           | heet          | Income             | Statement        |        | Length of Stay            | 148.1  |
| Current Assets                      | 3,993,925     | Total Charges      | 13,970,395       |        | Average Wages             | 19.12  |
| Fixed Assets                        | 74,502        | Contract Allowance | 4,436,597        | 31.8%  | Skilled Nursing           | 64.8%  |
| Other Assets                        | 0             | Operating Revenue  | 9,533,798        | 68.2%  | Ancillary Service         | 35.2%  |
| Total Assets                        | 4,068,427     | Operating Expense  | 10,153,971       | 106.5% | Current Ratio             | 1.2    |
| Current Liabilities                 | 3,340,788     | Operating Margin   | -620,173         | -6.5%  | Days to Collect           | 37.7   |
| Long Term Liabilities               | 0             | Other Income       | 219,788          | 2.3%   | Avg Payment Days          | 29.9   |
| Total Equity                        | 727,639       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 392.6% |
|                                     |               |                    |                  |        |                           |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676064 SPANISH N       | MEADOWS NUR   | SING & REHAB       |                  |        | Proprietary - Corporation | า      |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| SPANISH MEADOWS        | S NURSING & R | EHAB 12/31/2020    | 366 Days Settled | d      |                           |        |
| KATY, TX 77494         |               |                    |                  |        | CR Beds 125 POS B         | eds 0  |
| FORT BEND              |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 71.4%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 58.9   |
| Current Assets         | 6,568,214     | Total Charges      | 23,060,684       |        | Average Wages             | 23.27  |
| Fixed Assets           | 78,405        | Contract Allowance | 8,224,051        | 35.7%  | Skilled Nursing           | 65.0%  |
| Other Assets           | 0             | Operating Revenue  | 14,836,633       | 64.3%  | Ancillary Service         | 35.0%  |
| Total Assets           | 6,646,619     | Operating Expense  | 14,816,094       | 99.9%  | Current Ratio             | 1.6    |
| Current Liabilities    | 4,088,864     | Operating Margin   | 20,539           | 0.1%   | Days to Collect           | 32.8   |
| Long Term Liabilities  | 0             | Other Income       | 10,037           | 0.1%   | Avg Payment Days          | 15.9   |
| Total Equity           | 2,557,755     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 748.1% |
| Total Liab. and Equity | 6,646,619     | Net Profit or Loss | 30,576           | 0.2%   | Return on Equity          | 1.2%   |
| 676290 SPJST RES       | ST HOME 1     |                    |                  |        | Nonprofit - Other         |        |
| SPJST REST HOME        | 1             | 12/31/2020         | 366 Days Settled | d      |                           |        |
| TAYLOR, TX 76574       |               |                    |                  |        | CR Beds 96 POS B          | eds 0  |
| WILLIAMSON             |               |                    |                  |        | Key Performanad           | e Ind. |
| TRAILBLAZER (TEX       | AS)           |                    |                  |        | Occupancy Rate            | 84.4%  |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay            | 175.6  |
| Current Assets         | 2,278,075     | Total Charges      | 8,123,096        |        | Average Wages             | 17.27  |
| Fixed Assets           | 10,477,378    | Contract Allowance | 1                | 0.0%   | Skilled Nursing           | 100.0% |
| Other Assets           | -3,506,196    | Operating Revenue  | 8,123,095        | 100.0% | Ancillary Service         | 0.0%   |
| Total Assets           | 9,249,257     | Operating Expense  | 6,003,791        | 73.9%  | Current Ratio             | 3.9    |
| Current Liabilities    | 590,836       | Operating Margin   | 2,119,304        | 26.1%  | Days to Collect           | 83.2   |
| Long Term Liabilities  | 0             | Other Income       | 0                | 0.0%   | Avg Payment Days          | 17.0   |
| Total Equity           | 8,658,421     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 3.3%   |
|                        |               |                    |                  |        |                           |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|   | ST HOME NO 2  |  |  |                                 | Nonprofit - Other  |   |
|---|---|--|--|---------------------------------|--|---|
| SPJST REST HOME   | NO 2  | 12/31/2020   | 366 Days Settled   | d                               |  |   |
| NEEDVILLE, TX 774   | 61  |  |  |                                 | CR Beds 58 POS E   | Beds 0  |
| FORT BEND   |   |  |  |                                 | Key Performana   | ce Ind.   |
| TRAILBLAZER (TEX  | AS)   |  |  |                                 | Occupancy Rate   | 76.1%   |
| Balance S   | Sheet   | Income Statement   |  |                                 | Length of Stay   | 117.9   |
| Current Assets  | 1,015,602   | Total Charges  | 4,236,995  |                                 | Average Wages  | 15.50   |
| Fixed Assets  | 178,966   | Contract Allowance   | 1  | 0.0%                            | Skilled Nursing  | 100.0%  |
| Other Assets  | 2,783,171   | Operating Revenue  | 4,236,994  | 100.0%                          | Ancillary Service  | 0.0%  |
| Total Assets  | 3,977,739   | Operating Expense  | 3,200,177  | 75.5%                           | Current Ratio  | 313.0   |
| Current Liabilities   | 3,245   | Operating Margin   | 1,036,817  | 24.5%                           | Days to Collect  | 65.9  |
| Long Term Liabilities   | 0   | Other Income   | 0  | 0.0%                            | Avg Payment Days   | 0.4   |
| Total Equity  | 3,974,494   | Other Expense  | 0  | 0.0%                            | Depreciation Rate  | 2.1%  |
| Total Liab. and Equity  | 3,977,739   | Net Profit or Loss   | 1,036,817  | 24.5%                           | Return on Equity   | 26.1%   |
| 675764 SPRING BI  | RANCH TRANSI  | TIONAL CARE CENT   | ER   |                                 | Proprietary - Corporation  | on  |
| SPRING BRANCH TI<br>CENTER  | RANSITIONAL C                                       | ARE 12/31/2020   | 366 Days Settled   | ł                               |  |   |
| HOUSTON, TX 7705  |   |  |  |                                 |  |   |
| 11003101N, 17/1/03  | 5   |  |  |                                 | CR Beds 198 POS E  | Beds 0  |
| HARRIS  | 5   |  |  |                                 | CR Beds 198 POS E  |   |
|   |   |  |  |                                 |  |   |
| HARRIS  | CIANS SERVICE                                       |  | Statement  |                                 | Key Performana   | ce Ind.   |
| HARRIS WISCONSIN PHYSIC   | CIANS SERVICE<br>Sheet                              |  | <b>Statement</b> 13,004,010                                  |                                 | Key Performana Occupancy Rate  | 91.1%   |
| HARRIS WISCONSIN PHYSIC Balance S   | CIANS SERVICE<br>Sheet<br>5,626,771                 | Income   |  | 6.8%                            | Key Performana Occupancy Rate Length of Stay   | 91.1%<br>545.8  |
| HARRIS WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>5,626,771                 | Income<br>Total Charges  | 13,004,010   |                                 | Key Performana Occupancy Rate Length of Stay Average Wages   | 91.1%<br>545.8<br>16.64                                 |
| HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br><b>Sheet</b> 5,626,771  273,258    | Income Total Charges Contract Allowance  | 13,004,010<br>877,930  | 93.2%                           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 91.1%<br>545.8<br>16.64<br>90.7%                        |
| HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br><b>Sheet</b> 5,626,771  273,258  0 | Income Total Charges Contract Allowance Operating Revenue                                    | 13,004,010<br>877,930<br>12,126,080                          | 93.2%<br>98.5%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 91.1%<br>545.8<br>16.64<br>90.7%<br>9.3%                |
| HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  5,626,771  273,258  0  5,900,029     | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 13,004,010<br>877,930<br>12,126,080<br>11,947,625            | 93.2%<br>98.5%<br>1.5%          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 91.1%<br>545.8<br>16.64<br>90.7%<br>9.3%<br>8.8         |
| HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 5,626,771<br>273,258<br>0<br>5,900,029              | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 13,004,010<br>877,930<br>12,126,080<br>11,947,625<br>178,455 | 93.2%<br>98.5%<br>1.5%<br>27.7% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 91.1%<br>545.8<br>16.64<br>90.7%<br>9.3%<br>8.8<br>51.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675595 SPRING CF   | REEK NURSING   | AND REHABILITATI   | ON LP  |                                     | Proprietary - Corporatio  | n  |
|--|--|--|--|-------------------------------------|---|--|
| SPRING CREEK NUI<br>REHABILITATION LF  |  | 12/31/2020   | 366 Days Settled   | i                                   |   |  |
| BEAUMONT, TX 777   | 03   |  |  |                                     | CR Beds 120 POS B   | eds 0  |
| JEFFERSON  |  |  |  |                                     | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |  |                                     | Occupancy Rate  | 28.6%  |
| Balance S  | heet   | Income   | Statement  |                                     | Length of Stay  | 1,568.5  |
| Current Assets   | 275,469  | Total Charges  | 1,773,236  |                                     | Average Wages   | 18.93  |
| Fixed Assets   | 155,362  | Contract Allowance   | 170,349  | 9.6%                                | Skilled Nursing   | 118.1%   |
| Other Assets   | -5,301,360   | Operating Revenue  | 1,602,887  | 90.4%                               | Ancillary Service   | -18.1%   |
| Total Assets   | -4,870,529   | Operating Expense  | 2,724,975  | 170.0%                              | Current Ratio   | (1.4)  |
| Current Liabilities  | -194,716   | Operating Margin   | -1,122,088   | -70.0%                              | Days to Collect   | 119.1  |
| Long Term Liabilities  | 0  | Other Income   | -544,787   | -34.0%                              | Avg Payment Days  | (17.9)   |
| Total Equity   | 5,065,245  | Other Expense  | 0  | 0.0%                                | Depreciation Rate   | 38.4%  |
| Total Liab. and Equity   | 4,870,529  | Net Profit or Loss   | (64,646)   | -4.0%                               | Return on Equity  | -1.3%  |
| 455889 SPRING O  | AKS NURSING /  | AND REHABILITATIO  | N LP   |                                     | Proprietary - Corporatio  | n  |
| SPRING OAKS NURS   |  | 12/31/2020   | 306 Days Settled   | i                                   |   |  |
| LAMPASAS, TX 7655  |  |  | 2/29/2020 60 Days Settled                                      |                                     | CR Beds 120 POS Beds 0  |  |
|  | 50   | 2/29/2020 6  | 0 Days Settled   |                                     | CR Beds 120 POS B   | eds 0  |
| LAMPASAS   | 50   | 2/29/2020 6  | 0 Days Settled   |                                     | CR Beds 120 POS B   |  |
| LAMPASAS<br>WISCONSIN PHYSIC   |  |  | 0 Days Settled   |                                     |   |  |
|  | CIANS SERVICE  |  | O Days Settled  Statement                                      |                                     | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |  |                                     | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b> 33.0%                                 |
| WISCONSIN PHYSIC   | CIANS SERVICE<br>Sheet                                     | Income   | Statement  | -343.3%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 33.0%<br>52.8  |
| WISCONSIN PHYSIC  Balance S  Current Assets  | CIANS SERVICE<br>Sheet<br>202,091                          | Income<br>Total Charges  | • <b>Statement</b><br>-15,474                                  |                                     | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 33.0%<br>52.8<br>15.71                               |
| WISCONSIN PHYSIC<br>Balance S<br>Current Assets<br>Fixed Assets  | CIANS SERVICE<br>Sheet<br>202,091<br>122,977               | Income Total Charges Contract Allowance  | Statement<br>-15,474<br>53,118                                 | 443.3%                              | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 33.0%<br>52.8<br>15.71<br>-376.6%                    |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | CIANS SERVICE<br>Sheet<br>202,091<br>122,977<br>-1,029,849 | Income Total Charges Contract Allowance Operating Revenue                                    | -15,474<br>-53,118<br>-68,592                                  | 443.3%<br>-748.8%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 33.0%<br>52.8<br>15.71<br>-376.6%<br>476.6%          |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 202,091<br>122,977<br>-1,029,849<br>-704,781               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | -15,474<br>-53,118<br>-68,592<br>513,584                       | 443.3%<br>-748.8%<br>848.8%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 33.0%<br>52.8<br>15.71<br>-376.6%<br>476.6%<br>(0.3) |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 202,091<br>122,977<br>-1,029,849<br>-704,781<br>-581,946   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | -15,474<br>-15,474<br>53,118<br>-68,592<br>513,584<br>-582,176 | 443.3%<br>-748.8%<br>848.8%<br>0.6% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 33.0% 52.8 15.71 -376.6% 476.6% (0.3) (2,245.3)      |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455889 SPRING OA       | AKS NURSING A | AND REHABILITATIO  | ON LP            |        | Proprietary - Corporation | n      |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| SPRING OAKS NURS       |               | 12/31/2020         | 306 Days Settled | t      |                           |        |
| LAMPASAS, TX 7655      | 50            | 2/29/2020 6        | 60 Days Settled  |        | CR Beds 120 POS B         | eds 0  |
| LAMPASAS               |               |                    |                  |        | Key Performana            | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 30.9%  |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 149.4  |
| Current Assets         | 992,432       | Total Charges      | 2,597,368        |        | Average Wages             | 15.71  |
| Fixed Assets           | 208,369       | Contract Allowance | -423,696         | -16.3% | Skilled Nursing           | 78.3%  |
| Other Assets           | 4,579         | Operating Revenue  | 3,021,064        | 116.3% | Ancillary Service         | 21.7%  |
| Total Assets           | 1,205,380     | Operating Expense  | 3,077,669        | 101.9% | Current Ratio             | 0.9    |
| Current Liabilities    | 1,149,625     | Operating Margin   | -56,605          | -1.9%  | Days to Collect           | 135.4  |
| Long Term Liabilities  | 34,481        | Other Income       | 77,879           | 2.6%   | Avg Payment Days          | 51.3   |
| Total Equity           | 21,274        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 98.9%  |
| Total Liab. and Equity | 1,205,380     | Net Profit or Loss | 21,274           | 0.7%   | Return on Equity          | 100.0% |
| 676170 ST DOMINI       |               |                    |                  |        | Nonprofit - Church        |        |
| ST DOMINIC VILLAG      | IE NURSING HO | DME 6/30/2020 :    | 366 Days Settled |        |                           |        |
| HOUSTON, TX 7702       | 1             |                    |                  |        | CR Beds 158 POS B         | eds 0  |
| HARRIS                 |               |                    |                  |        | Key Performana            | e Ind. |
| BLUE CROSS (TEXA       | NS)           |                    |                  |        | Occupancy Rate            | 75.5%  |
| Balance S              | heet          | Income             | e Statement      |        | Length of Stay            | 232.4  |
| Current Assets         | 4,385,416     | Total Charges      | 15,252,818       |        | Average Wages             | 23.77  |
| Fixed Assets           | 11,033,069    | Contract Allowance | 4,329,371        | 28.4%  | Skilled Nursing           | 79.5%  |
| Other Assets           | 372,606       | Operating Revenue  | 10,923,447       | 71.6%  | Ancillary Service         | 20.5%  |
| Total Assets           | 15,791,091    | Operating Expense  | 17,259,476       | 158.0% | Current Ratio             | 2.0    |
| Current Liabilities    | 2,246,405     | Operating Margin   | -6,336,029       | -58.0% | Days to Collect           | 37.9   |
| Long Term Liabilities  | 4,952,735     | Other Income       | 6,738,317        | 61.7%  | Avg Payment Days          | 29.    |
| Total Equity           | 8,591,951     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1.7%   |
|                        |               | •                  |                  |        | · ·                       | 1.7    |
| Total Liab. and Equity | 15,791,091    | Net Profit or Loss | 402,288          | 3.7%   | Return on Equity          | 4.7%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676375 ST GILES I                             | NURSING AND I                     | REHABILITATION CE                                    | NTER                               |                                   | Proprietary - Corporation                       | า  |
|---|-----------------------------------|--|------------------------------------|-----------------------------------|---|--|
| ST GILES NURSING<br>CENTER                    | AND REHABILI                      | TATION 12/31/2020                                    | 366 Days Settled                   |                                   |   |  |
| EL PASO, TX 79927                             |                                   |  |                                    |                                   | CR Beds 124 POS Be                              | eds 0  |
| EL PASO                                       |                                   |  |                                    |                                   | Key Performanad                                 | e Ind.   |
| NOVITAS (TEXAS)                               |                                   |  |                                    |                                   | Occupancy Rate                                  | 73.3%  |
| Balance S                                     | Sheet                             | Income   | Statement                          |                                   | Length of Stay                                  | 112.4  |
| Current Assets                                | 326,381                           | Total Charges  | 9,124,380                          |                                   | Average Wages                                   | 16.91  |
| Fixed Assets                                  | 79,932                            | Contract Allowance                                   | 1,080,824                          | 11.8%                             | Skilled Nursing                                 | 78.5%  |
| Other Assets                                  | 219,070                           | Operating Revenue                                    | 8,043,556                          | 88.2%                             | Ancillary Service                               | 21.5%  |
| Total Assets                                  | 625,383                           | Operating Expense                                    | 8,167,373                          | 101.5%                            | Current Ratio                                   | (1.4)  |
| Current Liabilities                           | -238,799                          | Operating Margin                                     | -123,817                           | -1.5%                             | Days to Collect                                 | 45.1   |
| Long Term Liabilities                         | 14,560                            | Other Income   | 1,358,877                          | 16.9%                             | Avg Payment Days                                | 108.8  |
| Total Equity                                  | 779,063                           | Other Expense  | 0                                  | 0.0%                              | Depreciation Rate                               | 895.7%   |
| Total Liab. and Equity                        | 554,824                           | Net Profit or Loss                                   | 1,235,060                          | 15.4%                             | Return on Equity                                | 158.5%   |
| 675999 ST JAMES                               | HOUSE OF BA                       | YTOWN  |                                    |                                   | Proprietary - Partnership                       | )  |
| ST JAMES HOUSE O                              | OF BAYTOWN                        | 12/31/2020   | 366 Days Settled                   |                                   |   |  |
| BAYTOWN, TX 7752                              | 0                                 |  |                                    |                                   | CR Beds 105 POS Bo                              | eds 0  |
| HARRIS  |                                   |  |                                    |                                   | Key Performanad                                 | e Ind.   |
| WISCONSIN PHYSIC                              | CIANS SERVICE                     |  |                                    |                                   | Occupancy Rate                                  | 82.2%  |
| Balance S                                     | Sheet                             | Income   | Statement                          |                                   | Length of Stay                                  | 256.9  |
| Current Assets                                | 3,455,417                         | Total Charges  | 11,084,718                         |                                   | Average Wages                                   | 17.74  |
|   |                                   |  |                                    | 20.20/                            | Obilla d Norraina                               |  |
| Fixed Assets                                  | 862,784                           | Contract Allowance                                   | 2,252,716                          | 20.3%                             | Skilled Nursing                                 | 66.0%  |
| Fixed Assets Other Assets                     | 862,784<br>-10,250                | Operating Revenue                                    | 2,252,716<br>8,832,002             |                                   | Ancillary Service                               |  |
|   | ŕ                                 |  |                                    | 79.7%                             | · ·   | 34.0%  |
| Other Assets                                  | -10,250                           | Operating Revenue                                    | 8,832,002                          | 79.7%<br>102.4%                   | Ancillary Service                               | 34.0%<br>2.2                                   |
| Other Assets Total Assets                     | -10,250<br>4,307,951              | Operating Revenue Operating Expense                  | 8,832,002<br>9,041,329             | 79.7%<br>102.4%<br>-2.4%          | Ancillary Service Current Ratio                 | 34.0%<br>2.2<br>76.1                           |
| Other Assets Total Assets Current Liabilities | -10,250<br>4,307,951<br>1,538,432 | Operating Revenue Operating Expense Operating Margin | 8,832,002<br>9,041,329<br>-209,327 | 79.7%<br>102.4%<br>-2.4%<br>10.3% | Ancillary Service Current Ratio Days to Collect | 66.0%<br>34.0%<br>2.2<br>76.1<br>11.0<br>56.5% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675887 ST JOSEPH  | H MANOR   |  |  |  | Government - County   |   |
|---|---|--|--|--|---|---|
| ST JOSEPH MANOR   | 1   | 12/31/2020   | 366 Days Settled                                     | ł  |   |   |
| BRYAN, TX 77802   |   |  |  |  | CR Beds 81 POS E  | Beds 0  |
| BRAZOS  |   |  |  |  | Key Performana  | ce Ind.   |
| BLUE CROSS (TEXA  | AS)   |  |  |  | Occupancy Rate  | 65.8%   |
| Balance S   | Sheet   | Income   | Statement  |  | Length of Stay  | 142.3   |
| Current Assets  | 1,653,227                                       | Total Charges  | 7,259,740  |  | Average Wages   | 25.13   |
| Fixed Assets  | 0   | Contract Allowance   | 2,226,812  | 30.7%                                      | Skilled Nursing   | 71.5%   |
| Other Assets  | 0   | Operating Revenue  | 5,032,928  | 69.3%                                      | Ancillary Service   | 28.5%   |
| Total Assets  | 1,653,227                                       | Operating Expense  | 5,106,154  | 101.5%                                     | Current Ratio   | 1.1   |
| Current Liabilities   | 1,515,827                                       | Operating Margin   | -73,226  | -1.5%                                      | Days to Collect   | 60.3  |
| Long Term Liabilities   | 0   | Other Income   | 230,154  | 4.6%                                       | Avg Payment Days  | 0.0   |
| Total Equity  | 137,400   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity  | 1,653,227                                       | Net Profit or Loss   | 156,928  | 3.1%                                       | Return on Equity  | 114.2%  |
| 676462 ST. ANTHONY'S CARE CENTER  |   |  |  |  |   |   |
| 676462 SI. ANTHO  | NY'S CARE CE                                    | NTER   |  |  | Proprietary - Corporation   | n   |
| ST. ANTHONY'S CAR   |   |  | 366 Days Settled                                     | d  | Proprietary - Corporation   | on  |
|   |   |  | 366 Days Settled                                     | i  | Proprietary - Corporation  CR Beds 120 POS E  |   |
| ST. ANTHONY'S CAR   |   |  | 366 Days Settled                                     | d  |   | Beds 0  |
| ST. ANTHONY'S CAR<br>WACO, TX 76712   |   |  | 366 Days Settled                                     | d  | CR Beds 120 POS E   | Beds 0  |
| ST. ANTHONY'S CAR<br>WACO, TX 76712<br>MCLENNAN   | RE CENTER                                       | 12/31/2020   | 366 Days Settled                                     | d  | CR Beds 120 POS E   | eds 0<br><b>ce Ind.</b>                                 |
| ST. ANTHONY'S CAR<br>WACO, TX 76712<br>MCLENNAN<br>NOVITAS (TEXAS)  | RE CENTER                                       | 12/31/2020   | ·  | d  | CR Beds 120 POS E  Key Performana  Occupancy Rate   | Beds 0<br><b>ce Ind.</b><br>53.0%                       |
| ST. ANTHONY'S CAR<br>WACO, TX 76712<br>MCLENNAN<br>NOVITAS (TEXAS)<br>Balance S   | RE CENTER                                       | 12/31/2020 Income Total Charges  | Statement  |  | CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay   | seds 0<br><b>ce Ind.</b><br>53.0%<br>127.2              |
| ST. ANTHONY'S CAR<br>WACO, TX 76712<br>MCLENNAN<br>NOVITAS (TEXAS)<br>Balance S<br>Current Assets   | RE CENTER  Sheet  1,071,984                     | 12/31/2020 Income Total Charges  | • <b>Statement</b><br>5,804,237                      | 0.0%                                       | CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | seds 0 <b>ce Ind.</b> 53.0% 127.2 17.72                 |
| ST. ANTHONY'S CAR WACO, TX 76712 MCLENNAN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | RE CENTER  Sheet  1,071,984  39,439             | Income Total Charges Contract Allowance  | <b>Statement</b> 5,804,237 0                         | 0.0%<br>100.0%                             | CR Beds 120 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | Seds 0 <b>ce Ind.</b> 53.0% 127.2 17.72 85.1%           |
| ST. ANTHONY'S CAR WACO, TX 76712 MCLENNAN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | RE CENTER  Sheet  1,071,984  39,439  0          | Income Total Charges Contract Allowance Operating Revenue                                    | 5,804,237<br>0<br>5,804,237                          | 0.0%<br>100.0%<br>107.3%                   | CR Beds 120 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | seds 0  ce Ind. 53.0% 127.2 17.72 85.1% 14.9%           |
| ST. ANTHONY'S CAR WACO, TX 76712 MCLENNAN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | Sheet  1,071,984  39,439  0  1,111,423          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,804,237<br>0<br>5,804,237<br>6,227,860             | 0.0%<br>100.0%<br>107.3%<br>-7.3%          | CR Beds 120 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | seds 0  ce Ind. 53.0% 127.2 17.72 85.1% 14.9% 5.5       |
| ST. ANTHONY'S CAR WACO, TX 76712 MCLENNAN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | Sheet  1,071,984  39,439  0  1,111,423  195,035 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,804,237<br>0<br>5,804,237<br>6,227,860<br>-423,623 | 0.0%<br>100.0%<br>107.3%<br>-7.3%<br>26.7% | CR Beds 120 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | seds 0 <b>ce Ind.</b> 53.0% 127.2 17.72 85.1% 14.9% 5.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455983 ST. CATHE   | RINE CENTER  |   |   |                                  | Nonprofit - Church  |   |
|--|--|---|---|----------------------------------|---|---|
| ST. CATHERINE CEI  | NTER   | 6/30/2020 3   | 366 Days Settled  |                                  |   |   |
| WACO, TX 76712   |  |   |   |                                  | CR Beds 265 POS B   | eds 0   |
| MCLENNAN   |  |   |   |                                  | Key Performanad   | e Ind.  |
| NOVITAS (TEXAS)  |  |   |   |                                  | Occupancy Rate  | 279.6%  |
| Balance S  | Sheet  | Income  | Statement   |                                  | Length of Stay  | 65.7  |
| Current Assets   | 2,222,136  | Total Charges   | 36,920,843  |                                  | Average Wages   | 17.73   |
| Fixed Assets   | 17,172,243   | Contract Allowance  | 12,600,810  | 34.1%                            | Skilled Nursing   | 53.0%   |
| Other Assets   | 7,778,838  | Operating Revenue   | 24,320,033  | 65.9%                            | Ancillary Service   | 36.4%   |
| Total Assets   | 27,173,217   | Operating Expense   | 23,889,000  | 98.2%                            | Current Ratio   | 1.2   |
| Current Liabilities  | 1,870,597  | Operating Margin  | 431,033   | 1.8%                             | Days to Collect   | 31.3  |
| Long Term Liabilities  | 4,257,868  | Other Income  | 1,154,256   | 4.7%                             | Avg Payment Days  | 21.0  |
| Total Equity   | 21,044,752   | Other Expense   | 0   | 0.0%                             | Depreciation Rate   | 3.5%  |
| Total Liab. and Equity   | 27,173,217   | Net Profit or Loss  | 1,585,289   | 6.5%                             | Return on Equity  | 7.5%  |
| 676342 ST. TERES   | A NURSING AN   | D REHABILITATION  | CENTER  |                                  | Proprietary - Corporation   | า   |
| ST. TERESA NURSII<br>REHABILITATION CI   |  | 12/31/2020  | 366 Days Settled  |                                  |   |   |
| EL DAGO TV 70005   |  |   |   |                                  |   |   |
| EL PASO, TX 79925  |  |   |   |                                  | CR Beds 124 POS B   | eds 0   |
| EL PASO, 1X 79925<br>EL PASO   |  |   |   |                                  | CR Beds 124 POS B   |   |
|  | TH CAROLINA)   |   |   |                                  |   |   |
| EL PASO  | ,  | Income  | Statement   |                                  | Key Performana  | e Ind.  |
| EL PASO<br>BLUE CROSS (SOU   | Sheet  | Income<br>Total Charges   | • <b>Statement</b><br>11,761,924                              |                                  | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 78.3%                                    |
| EL PASO BLUE CROSS (SOU' Balance S   | Sheet  |   |   | 6.2%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 78.3%<br>98.4   |
| EL PASO BLUE CROSS (SOU' Balance S Current Assets  | -798,581   | Total Charges   | 11,761,924  |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 78.3%<br>98.4<br>17.49                                  |
| EL PASO BLUE CROSS (SOU' Balance S Current Assets Fixed Assets   | -798,581<br>105,790                                      | Total Charges Contract Allowance  | 11,761,924<br>733,042   | 93.8%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 78.3%<br>98.4<br>17.49<br>72.6%                         |
| EL PASO BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets                                  | -798,581<br>105,790<br>560,501                           | Total Charges Contract Allowance Operating Revenue                                    | 11,761,924<br>733,042<br>11,028,882                           | 93.8%<br>88.0%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 78.3%<br>98.4<br>17.49<br>72.6%<br>27.4%                |
| EL PASO BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets                     | -798,581<br>105,790<br>560,501<br>-132,290               | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 11,761,924<br>733,042<br>11,028,882<br>9,702,586              | 93.8%<br>88.0%<br>12.0%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 78.3%<br>98.4<br>17.49<br>72.6%<br>27.4%                |
| EL PASO BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | -798,581<br>105,790<br>560,501<br>-132,290<br>-3,889,506 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 11,761,924<br>733,042<br>11,028,882<br>9,702,586<br>1,326,296 | 93.8%<br>88.0%<br>12.0%<br>12.8% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 78.3%<br>98.4<br>17.49<br>72.6%<br>27.4%<br>0.2<br>51.2 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675769 STAMFOR  | D RESIDENCE A   | AND REHABILITATION   | N CENTER   |                                     | Nonprofit - Church   |   |
|---|---|--|--|-------------------------------------|--|---|
| STAMFORD RESIDE<br>REHABILITATION C                                       |   | 12/31/2020   | 366 Days Settled                                 | d                                   |  |   |
| STAMFORD, TX 795  | 53  |  |  |                                     | CR Beds 118 POS E  | Beds 0  |
| JONES   |   |  |  |                                     | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |  |                                     | Occupancy Rate   | 28.0%   |
| Balance S   | Sheet   | Income   | Statement  |                                     | Length of Stay   | 1,008.2   |
| Current Assets  | 1,136,569   | Total Charges  | 5,092,328  |                                     | Average Wages  | 20.32   |
| Fixed Assets  | 8,217   | Contract Allowance   | 250,272  | 4.9%                                | Skilled Nursing  | 85.3%   |
| Other Assets  | 322,603   | Operating Revenue  | 4,842,056  | 95.1%                               | Ancillary Service  | 14.7%   |
| Total Assets  | 1,467,389   | Operating Expense  | 3,026,210  | 62.5%                               | Current Ratio  | 0.9   |
| Current Liabilities   | 1,299,583   | Operating Margin   | 1,815,846  | 37.5%                               | Days to Collect  | 68.4  |
| Long Term Liabilities   | 0   | Other Income   | 0  | 0.0%                                | Avg Payment Days   | 114.4   |
| Total Equity  | 167,806   | Other Expense  | 0  | 0.0%                                | Depreciation Rate  | 3,123.0%  |
| Total Liab. and Equity  | 1,467,389   | Net Profit or Loss   | 1,815,846  | 37.5%                               | Return on Equity   | 1,082.1%  |
| 676495 STARR CC   | OUNTY NURSING   | & TRANS CARE   |  |                                     | Proprietary - Other  |   |
| STARR COUNTY NU   | JRSING & TRAN   | S CARE 12/31/2020  | 64 Days *Settled                                 |                                     |  |   |
| RIO GRANDE CITY,  | <b>T</b> \/   |  |  |                                     |  |   |
| Invalid POS FIPS Co   | IX  |  |  |                                     | CR Beds 120 POS E  | Beds 0  |
|   |   |  |  |                                     | CR Beds 120 POS B  |   |
|   |   |  |  |                                     |  |   |
| Balance S   | des   | Income   | Statement  |                                     | Key Performana   | ce Ind.   |
| Balance S Current Assets  | des<br>Sheet  | <b>Income</b> Total Charges  | <b>Statement</b> 312,077                         |                                     | <b>Key Performana</b> Occupancy Rate   | <b>ce Ind.</b><br>11.3%<br>124.1                                    |
|   | des<br><b>Sheet</b><br>256,410                        |  |  | 0.0%                                | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b><br>11.3%<br>124.1<br>21.25                           |
| Current Assets  | des<br><b>Sheet</b><br>256,410                        | Total Charges Contract Allowance   | 312,077  |                                     | Key Performana Occupancy Rate Length of Stay Average Wages   | ce Ind.<br>11.3%<br>124.1<br>21.25<br>45.7%                         |
| Current Assets Fixed Assets   | des<br><b>Sheet</b><br>256,410<br>154,916             | Total Charges Contract Allowance Operating Revenue                                     | 312,077  | 100.0%                              | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | <b>ce Ind.</b><br>11.3%   |
| Current Assets Fixed Assets Other Assets                                  | 256,410<br>154,916<br>-917,198                        | Total Charges Contract Allowance Operating Revenue                                     | 312,077<br>0<br>312,077                          | 100.0%<br>398.5%                    | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind.<br>11.3%<br>124.1<br>21.25<br>45.7%<br>54.3%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 256,410<br>154,916<br>-917,198<br>-505,872            | Total Charges Contract Allowance Operating Revenue Operating Expense                   | 312,077<br>0<br>312,077<br>1,243,596             | 100.0%<br>398.5%<br>-298.5%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind.<br>11.3%<br>124.1<br>21.25<br>45.7%<br>54.3%<br>0.4<br>44.8 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 256,410<br>154,916<br>-917,198<br>-505,872<br>674,826 | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 312,077<br>0<br>312,077<br>1,243,596<br>-931,519 | 100.0%<br>398.5%<br>-298.5%<br>0.0% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind.<br>11.3%<br>124.1<br>21.25<br>45.7%<br>54.3%                |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675866 STEPHEN\                    | /ILLE NURSING | AND REHABILITATI           | ON               |        | Proprietary - Corporation          | n       |
|------------------------------------|---------------|----------------------------|------------------|--------|------------------------------------|---------|
| STEPHENVILLE NUI<br>REHABILITATION | RSING AND     | 12/31/2020                 | 366 Days Settled | t      |                                    |         |
| STEPHENVILLE, TX                   | 76401         |                            |                  |        | CR Beds 46 POS B                   | eds 0   |
| ERATH                              |               |                            |                  |        | Key Performana                     | ce Ind. |
| WISCONSIN PHYSIC                   | CIANS SERVICE | •                          |                  |        | Occupancy Rate                     | 73.0%   |
| Balance S                          | Sheet         | Income                     | Statement        |        | Length of Stay                     | 279.4   |
| Current Assets                     | 1,423,244     | Total Charges              | 2,866,124        |        | Average Wages                      | 18.60   |
| Fixed Assets                       | 1,666         | Contract Allowance         | -23,502          | -0.8%  | Skilled Nursing                    | 84.5%   |
| Other Assets                       | 0             | Operating Revenue          | 2,889,626        | 100.8% | Ancillary Service                  | 15.5%   |
| Total Assets                       | 1,424,910     | Operating Expense          | 2,417,963        | 83.7%  | Current Ratio                      | 3.5     |
| Current Liabilities                | 401,471       | Operating Margin           | 471,663          | 16.3%  | Days to Collect                    | 75.5    |
| Long Term Liabilities              | 0             | Other Income               | 447,434          | 15.5%  | Avg Payment Days                   | 18.4    |
| Total Equity                       | 1,023,439     | Other Expense              | 0                | 0.0%   | Depreciation Rate                  | 289.7%  |
| Total Liab. and Equity             | 1,424,910     | Net Profit or Loss         | 919,097          | 31.8%  | Return on Equity                   | 89.8%   |
| 675880 STERLING                    |               |                            |                  |        | Nonprofit - Church                 |         |
| STERLING COUNTY                    | NURSING HOM   | 1E 9/30/2020 (             | 366 Days Settled |        |                                    |         |
| STERLING CITY, TX                  | 76951         |                            |                  |        | CR Beds 44 POS B                   | eds 0   |
| STERLING                           |               |                            |                  |        | Key Performana                     | ce Ind. |
| WISCONSIN PHYSIC                   | CIANS SERVICE |                            |                  |        | Occupancy Rate                     | 67.6%   |
| Balance S                          | Sheet         | Income                     | Statement        |        | Length of Stay                     | 236.6   |
| Current Assets                     | 1,139,404     | Total Charges              | 2,766,516        |        | Average Wages                      | 18.61   |
| Fixed Assets                       | 669,450       | Contract Allowance         | 503,019          | 18.2%  | Skilled Nursing                    | 86.8%   |
| Other Assets                       | 0             | Operating Revenue          | 2,263,497        | 81.8%  | Ancillary Service                  | 13.2%   |
| Total Assets                       | 1,808,854     | Operating Expense          | 2,707,341        | 119.6% | Current Ratio                      | 6.6     |
| Current Liabilities                | 171,688       | Operating Margin           | -443,844         | -19.6% | Days to Collect                    | 48.9    |
|                                    | 171,000       |                            |                  |        |                                    |         |
| Long Term Liabilities              | -700,741      | Other Income               | 1,732,229        | 76.5%  | Avg Payment Days                   | 23.6    |
| Long Term Liabilities Total Equity |               | Other Income Other Expense | 1,732,229<br>0   |        | Avg Payment Days Depreciation Rate |         |
| -                                  | -700,741      | Other Expense              |                  | 0.0%   |                                    | 23.6    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | OAKS REHABI   | LITATION   |   |                                 | Proprietary - Other  |  |
|--|---|--|---|---------------------------------|--|--|
| STERLING OAKS RE   | EHABILITATION   | 5/31/2020  | 366 Days Settled  |                                 |  |  |
| KATY, TX 77493   |   |  |   |                                 | CR Beds 126 POS B  | seds 0   |
| HARRIS   |   |  |   |                                 | Key Performana   | ce Ind.  |
| NOVITAS (TEXAS)  |   |  |   |                                 | Occupancy Rate   | 79.0%  |
| Balance S  | Sheet   | Income   | Statement   |                                 | Length of Stay   | 296.0  |
| Current Assets   | 247,993   | Total Charges  | 11,655,589  |                                 | Average Wages  | 20.09  |
| Fixed Assets   | 87,733  | Contract Allowance   | 3,709,511   | 31.8%                           | Skilled Nursing  | 68.2%  |
| Other Assets   | 336,357   | Operating Revenue  | 7,946,078   | 68.2%                           | Ancillary Service  | 31.8%  |
| Total Assets   | 672,083   | Operating Expense  | 8,086,589   | 101.8%                          | Current Ratio  | 0.2  |
| Current Liabilities  | 1,043,585   | Operating Margin   | -140,511  | -1.8%                           | Days to Collect  | 8.5  |
| Long Term Liabilities  | 1,645,994   | Other Income   | 53,748  | 0.7%                            | Avg Payment Days   | 16.7   |
| Total Equity   | -2,017,496  | Other Expense  | 0   | 0.0%                            | Depreciation Rate  | 1,168.9%   |
| Total Liab. and Equity   | 672,083   | Net Profit or Loss   | (86,763)  | -1.1%                           | Return on Equity   | 4.3%   |
| 455544 STEVENS   | HEALTHCARE (  | OF YOAKUM  |   |                                 | Proprietary - Corporation  | n  |
|  |   |  |   |                                 |  |  |
| STEVENS HEALTHO  | CARE OF YOAKI   | JM 3/31/2020 1   | 83 Days Settled   |                                 |  |  |
| STEVENS HEALTHO  | CARE OF YOAKU   | JM 3/31/2020 1   | 83 Days Settled   |                                 | CR Beds 106 POS E  | eds 0  |
|  | CARE OF YOAKU   | JM 3/31/2020 1   | 83 Days Settled   |                                 | CR Beds 106 POS E  |  |
| YOAKUM, TX 77995   | CARE OF YOAKU   | JM 3/31/2020 1   | 83 Days Settled   |                                 |  |  |
| YOAKUM, TX 77995<br>DE WITT  |   |  | 83 Days Settled   |                                 | Key Performana   | ce Ind.  |
| YOAKUM, TX 77995<br>DE WITT<br>NOVITAS   |   |  | ·   |                                 | <b>Key Performana</b> Occupancy Rate   | <b>ce Ind.</b><br>54.1%                          |
| YOAKUM, TX 77995 DE WITT NOVITAS Balance S   | Sheet   | Income   | Statement   | 7.5%                            | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 54.1% 244.2                       |
| YOAKUM, TX 77995 DE WITT NOVITAS Balance S Current Assets  | Sheet<br>1,167,669                                    | Income<br>Total Charges  | • <b>Statement</b> 2,313,966                              |                                 | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 54.1% 244.2 19.66                 |
| YOAKUM, TX 77995 DE WITT NOVITAS Balance S Current Assets Fixed Assets   | <b>Sheet</b><br>1,167,669<br>53,289                   | Income Total Charges Contract Allowance  | 2,313,966<br>173,557                                      | 92.5%                           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 54.1%<br>244.2<br>19.66<br>72.6%                 |
| YOAKUM, TX 77995 DE WITT NOVITAS Balance S Current Assets Fixed Assets Other Assets                                  | Sheet<br>1,167,669<br>53,289<br>10,837                | Income Total Charges Contract Allowance Operating Revenue                                    | 2,313,966<br>173,557<br>2,140,409                         | 92.5%<br>88.3%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 54.1%<br>244.2<br>19.66<br>72.6%<br>27.4%        |
| YOAKUM, TX 77995 DE WITT NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 53,289<br>10,837<br>1,231,795                         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,313,966<br>173,557<br>2,140,409<br>1,889,909            | 92.5%<br>88.3%<br>11.7%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 54.1%<br>244.2<br>19.66<br>72.6%<br>27.4%<br>3.7 |
| YOAKUM, TX 77995 DE WITT NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,167,669<br>53,289<br>10,837<br>1,231,795<br>311,398 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,313,966<br>173,557<br>2,140,409<br>1,889,909<br>250,500 | 92.5%<br>88.3%<br>11.7%<br>0.0% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 244.2<br>19.66<br>72.6%<br>27.4%<br>3.7<br>18.9  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| DISZZO SIEVENSI  | NURSING AND  | REHABILITATION CE  | NTER OF HALL  | E  | Government - City-Cour   | nty  |
|--|--|--|---|--|--|--|
| STEVENS NURSING<br>CENTER OF HALLE   | AND REHABILI   | TATION 6/30/2020 3   | 366 Days Settled  |  |  |  |
| HALLETTSVILLE, TX  | 77964  |  |   |  | CR Beds 190 POS Bo   | eds 0  |
| LAVACA   |  |  |   |  | Key Performanad  | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |   |  | Occupancy Rate   | 39.4%  |
| Balance S  | Sheet  | Income   | Statement   |  | Length of Stay   | 179.1  |
| Current Assets   | 851,228  | Total Charges  | 5,899,586   |  | Average Wages  | 19.31  |
| Fixed Assets   | 935,318  | Contract Allowance   | 0   | 0.0%                                       | Skilled Nursing  | 85.3%  |
| Other Assets   | 951,230  | Operating Revenue  | 5,899,586   | 100.0%                                     | Ancillary Service  | 14.7%  |
| Total Assets   | 2,737,776  | Operating Expense  | 6,327,413   | 107.3%                                     | Current Ratio  | 0.4  |
| Current Liabilities  | 2,119,500  | Operating Margin   | -427,827  | -7.3%                                      | Days to Collect  | 51.4   |
| Long Term Liabilities  | 65,239   | Other Income   | 683,490   | 11.6%                                      | Avg Payment Days   | 7.3  |
| Total Equity   | 553,037  | Other Expense  | 0   | 0.0%                                       | Depreciation Rate  | 51.4%  |
| Total Liab. and Equity   | 2,737,776  | Net Profit or Loss   | 255,663   | 4.3%                                       | Return on Equity   | 46.2%  |
|  |  |  |   |  |  |  |
| 676190 STILLHOU  | SE REHABILITA  | ATION AND HEALTHO  | CARE CENTER   |  | Nonprofit - Church   |  |
| 676190 STILLHOUS<br>STILLHOUSE REHAI<br>HEALTHCARE CENT  | BILITATION AND   |  | CARE CENTER  366 Days Settled   | d  | Nonprofit - Church   |  |
| STILLHOUSE REHAI   | BILITATION AND   |  |   | d  | Nonprofit - Church  CR Beds 150 POS Bo   | eds 0  |
| STILLHOUSE REHAI<br>HEALTHCARE CENT  | BILITATION AND   |  |   | d  |  |  |
| STILLHOUSE REHAI<br>HEALTHCARE CENT<br>PARIS, TX 75462   | BILITATION AND   |  |   | d  | CR Beds 150 POS Be   |  |
| STILLHOUSE REHAI<br>HEALTHCARE CENT<br>PARIS, TX 75462<br>LAMAR  | BILITATION AND<br>FER<br>AS)   | D 12/31/2020   |   | d  | CR Beds 150 POS Be   | e Ind.   |
| STILLHOUSE REHAI<br>HEALTHCARE CENT<br>PARIS, TX 75462<br>LAMAR<br>BLUE CROSS (TEXA  | BILITATION AND<br>FER<br>AS)<br>Sheet  | D 12/31/2020   | 366 Days Settled  | d  | CR Beds 150 POS Be  Key Performanac  Occupancy Rate  | <b>ce Ind.</b> 54.0%                                     |
| STILLHOUSE REHAI<br>HEALTHCARE CENT<br>PARIS, TX 75462<br>LAMAR<br>BLUE CROSS (TEXA<br>Balance S   | BILITATION AND<br>FER<br>AS)<br>Sheet  | ) 12/31/2020<br>Income   | 366 Days Settled  |  | CR Beds 150 POS Be  Key Performanac  Occupancy Rate  Length of Stay  | 54.0%<br>101.1   |
| STILLHOUSE REHAI<br>HEALTHCARE CENT<br>PARIS, TX 75462<br>LAMAR<br>BLUE CROSS (TEXA<br>Balance S<br>Current Assets   | BILITATION AND<br>TER<br>AS)<br>Sheet<br>10,748,489                                  | Income Total Charges   | 366 Days Settled  Statement 7,870,421   | -37.4%                                     | CR Beds 150 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | 54.0%<br>101.1<br>20.63                                  |
| STILLHOUSE REHAI<br>HEALTHCARE CENT<br>PARIS, TX 75462<br>LAMAR<br>BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets                                 | BILITATION AND TER  AS) Sheet  10,748,489  285,121                                   | Income Total Charges Contract Allowance  | 366 Days Settled  Statement  7,870,421  -2,943,311                              | -37.4%<br>137.4%                           | CR Beds 150 POS Book  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 54.0%<br>101.1<br>20.63<br>52.3%                         |
| STILLHOUSE REHAI<br>HEALTHCARE CENT<br>PARIS, TX 75462<br>LAMAR<br>BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets                 | BILITATION AND TER  AS) Sheet  10,748,489  285,121  7,112,588                        | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  7,870,421  -2,943,311  10,813,732                  | -37.4%<br>137.4%<br>76.7%                  | CR Beds 150 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 54.0%<br>101.1<br>20.63<br>52.3%<br>47.7%                |
| STILLHOUSE REHAI<br>HEALTHCARE CENT<br>PARIS, TX 75462<br>LAMAR<br>BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets | BILITATION AND TER  AS) Sheet  10,748,489  285,121  7,112,588  18,146,198            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement 7,870,421 -2,943,311 10,813,732 8,289,653           | -37.4%<br>137.4%<br>76.7%<br>23.3%         | CR Beds 150 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 54.0%<br>101.1<br>20.63<br>52.3%<br>47.7%<br>5.2         |
| STILLHOUSE REHAI HEALTHCARE CENT PARIS, TX 75462 LAMAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities        | BILITATION AND TER  AS) Sheet  10,748,489  285,121  7,112,588  18,146,198  2,064,273 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement 7,870,421 -2,943,311 10,813,732 8,289,653 2,524,079 | -37.4%<br>137.4%<br>76.7%<br>23.3%<br>0.0% | CR Beds 150 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 54.0%<br>101.1<br>20.63<br>52.3%<br>47.7%<br>5.2<br>52.5 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| LE RESIDENCE      | AND REHABILITATION   | ON CENTER  |                          | Nonprofit - Other                       |  |
|-------------------|--|--|--------------------------|---|--|
| ENCE AND<br>ENTER | 8/31/2020 3  | 366 Days Settled   |                          |   |  |
| 160               |  |  |                          | CR Beds 68 POS E                        | seds 0   |
|                   |  |  |                          | Key Performana                          | ce Ind.  |
| CIANS SERVICE     | •  |  |                          | Occupancy Rate                          | 43.7%  |
| heet              | Income   | Statement  |                          | Length of Stay                          | 247.4  |
| 996,546           | Total Charges  | 2,970,008  |                          | Average Wages                           | 16.47  |
| 213,469           | Contract Allowance   | 239,500  | 8.1%                     | Skilled Nursing                         | 88.3%  |
| 0                 | Operating Revenue  | 2,730,508  | 91.9%                    | Ancillary Service                       | 11.7%  |
| 1,210,015         | Operating Expense  | 2,289,664  | 83.9%                    | Current Ratio                           | 0.4  |
| 2,813,877         | Operating Margin   | 440,844  | 16.1%                    | Days to Collect                         | 67.3   |
| 0                 | Other Income   | 319,661  | 11.7%                    | Avg Payment Days                        | 177.0  |
| -1,603,862        | Other Expense  | 0  | 0.0%                     | Depreciation Rate                       | 2.0%   |
| 1,210,015         | Net Profit or Loss   | 760,505  | 27.9%                    | Return on Equity                        | -47.4%   |
| K CARE CENTE      | ER .   |  |                          | Nonprofit - Church                      |  |
| CENTER            | 12/31/2020   | 366 Days Settled   | I                        |   |  |
| 8258              |  |  |                          | CR Beds 152 POS E                       | seds 0   |
|                   |  |  |                          | Key Performana                          | ce Ind.  |
| CIANS SERVICE     |  |  |                          | Occupancy Rate                          | 72.8%  |
| heet              | Income   | Statement  |                          | Length of Stay                          | 93.1   |
| 1,176,156         | Total Charges  | 13,668,476   |                          | Average Wages                           | 20.87  |
| 0                 | Contract Allowance   | 2,972,350  | 21.7%                    | Skilled Nursing                         | 72.8%  |
| 0                 | Operating Revenue  | 10,696,126   | 78.3%                    | Ancillary Service                       | 27.2%  |
| 1,176,156         | Operating Expense  | 10,839,898   | 101.3%                   | Current Ratio                           | 1.0  |
| 1 167 706         | Operating Margin   | -143,772   | -1.3%                    | Days to Collect                         | 40.2   |
| 1,167,706         |  |  |                          |   |  |
| 0                 | Other Income   | 747,080  | 7.0%                     | Avg Payment Days                        | 39.4   |
|                   |  | 747,080<br>0   |                          | Avg Payment Days Depreciation Rate      | 39.4<br>0.0%   |
|                   | ENCE AND ENTER 160  CIANS SERVICE (CIANS SERVICE (C | ENCE AND ENTER  160  CIANS SERVICE  Sheet Income  996,546 Total Charges  213,469 Contract Allowance  0 Operating Revenue  1,210,015 Operating Margin  0 Other Income  -1,603,862 Other Expense  1,210,015 Net Profit or Loss  K CARE CENTER  CENTER  12/31/2020  8258  CIANS SERVICE  Sheet Income  1,176,156 Total Charges  0 Contract Allowance  0 Operating Revenue | Income Statement   Sheet | ENCE AND ENTER 160  CIANS SERVICE theet | ENCE AND   8/31/2020 366 Days Settled   ENTER   160   CR Beds 68   POS B |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675649 STONEBRI        | DGE HEALTH R | EHAB               |                  |        | Proprietary - Other    |         |
|------------------------|--------------|--------------------|------------------|--------|------------------------|---------|
| STONEBRIDGE HEA        | ALTH REHAB   | 12/31/2020         | 214 Days Settled |        |                        |         |
| AUSTIN, TX 78736       |              | 5/31/2020 1        | 52 Days Settled  |        | CR Beds 116 POS B      | eds 0   |
| TRAVIS                 |              |                    |                  |        | Key Performana         | ce Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate         | 67.6%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay         | 277.3   |
| Current Assets         | 257,550      | Total Charges      | 2,817,872        |        | Average Wages          | 17.65   |
| Fixed Assets           | 57,350       | Contract Allowance | 293,360          | 10.4%  | Skilled Nursing        | 86.3%   |
| Other Assets           | 43,786       | Operating Revenue  | 2,524,512        | 89.6%  | Ancillary Service      | 13.7%   |
| Total Assets           | 358,686      | Operating Expense  | 2,823,996        | 111.9% | Current Ratio          | 0.7     |
| Current Liabilities    | 382,771      | Operating Margin   | -299,484         | -11.9% | Days to Collect        | 19.7    |
| Long Term Liabilities  | 0            | Other Income       | 275,465          | 10.9%  | Avg Payment Days       | 38.9    |
| Total Equity           | -24,085      | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 512.6%  |
| Total Liab. and Equity | 358,686      | Net Profit or Loss | (24,019)         | -1.0%  | Return on Equity       | 99.7%   |
| 675649 STONEBRI        | DGE HEALTH R | EHAB               |                  |        | Proprietary - Other    |         |
| STONEBRIDGE HEA        | ALTH REHAB   | 12/31/2020         | 214 Days Settled | I      |                        |         |
| AUSTIN, TX 78736       |              | 5/31/2020 1        | 52 Days Settled  |        | CR Beds 116 POS Beds 0 |         |
| TRAVIS                 |              |                    |                  |        | Key Performana         | ce Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate         | 62.2%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay         | 643.4   |
| Current Assets         | 678,976      | Total Charges      | 3,220,258        |        | Average Wages          | 17.65   |
| Fixed Assets           | 127,761      | Contract Allowance | 93,414           | 2.9%   | Skilled Nursing        | 83.3%   |
| Other Assets           | 0            | Operating Revenue  | 3,126,844        | 97.1%  | Ancillary Service      | 16.7%   |
| Total Assets           | 806,737      | Operating Expense  | 4,035,813        | 129.1% | Current Ratio          | 0.8     |
| Current Liabilities    | 819,921      | Operating Margin   | -908,969         | -29.1% | Days to Collect        | 64.0    |
| Long Term Liabilities  | 0            | Other Income       | 897,947          | 28.7%  | Avg Payment Days       | 70.6    |
| Total Equity           | -13,184      | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 383.0%  |
| Total Liab. and Equity | 806,737      | Net Profit or Loss | (11,022)         | -0.4%  | Return on Equity       | 83.6%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676352 STONEME         | RE REHABILITA | TION CENTER        |                  |        | Proprietary - Partnershi | p       |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| STONEMERE REHA         | BILITATION CE | NTER 12/31/2020    | 366 Days Settled |        |                          |         |
| FRISCO, TX 75035       |               |                    |                  |        | CR Beds 136 POS B        | eds 0   |
| COLLIN                 |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate           | 42.7%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 76.7    |
| Current Assets         | 3,104,778     | Total Charges      | 9,132,442        |        | Average Wages            | 27.58   |
| Fixed Assets           | 83,837        | Contract Allowance | 479,117          | 5.2%   | Skilled Nursing          | 61.4%   |
| Other Assets           | 707,830       | Operating Revenue  | 8,653,325        | 94.8%  | Ancillary Service        | 38.6%   |
| Total Assets           | 3,896,445     | Operating Expense  | 8,757,019        | 101.2% | Current Ratio            | 0.8     |
| Current Liabilities    | 3,658,652     | Operating Margin   | -103,694         | -1.2%  | Days to Collect          | 92.2    |
| Long Term Liabilities  | 0             | Other Income       | 11,026           | 0.1%   | Avg Payment Days         | 37.4    |
| Total Equity           | 237,793       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 366.5%  |
| Total Liab. and Equity | 3,896,445     | Net Profit or Loss | (92,668)         | -1.1%  | Return on Equity         | -39.0%  |
| 675538 SUGAR LA        | ND HEALTH CA  | ARE CENTER         |                  |        | Nonprofit - Other        |         |
| SUGAR LAND HEAL        | TH CARE CENT  | ER 12/31/2020      | 366 Days Settled |        |                          |         |
| SUGAR LAND, TX 77      | 7478          |                    |                  |        | CR Beds 150 POS B        | eds 0   |
| FORT BEND              |               |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate           | 58.4%   |
| Balance S              | Sheet         | Income             | e Statement      |        | Length of Stay           | 144.5   |
| Current Assets         | 3,894,590     | Total Charges      | 11,502,978       |        | Average Wages            | 20.66   |
| Fixed Assets           | 0             | Contract Allowance | 2,340,929        | 20.4%  | Skilled Nursing          | 67.0%   |
| Other Assets           | 863,446       | Operating Revenue  | 9,162,049        | 79.6%  | Ancillary Service        | 33.0%   |
| Total Assets           | 4,758,036     | Operating Expense  | 7,397,498        | 80.7%  | Current Ratio            | 2.3     |
| Current Liabilities    | 1,658,206     | Operating Margin   | 1,764,551        | 19.3%  | Days to Collect          | 52.1    |
| Long Term Liabilities  | 0             | Other Income       | 738,277          | 8.1%   | Avg Payment Days         | 32.1    |
| Total Equity           | 3,099,830     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity | 4,758,036     | Net Profit or Loss | 2,502,828        | 27.3%  | Return on Equity         | 80.7%   |
|                        |               |                    |                  |        |                          |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455579 SULPHUR                    | SPRINGS HEAL | TH AND REHABILITA  | ATION            |        | Proprietary - Corporatio | n       |
|-----------------------------------|--------------|--------------------|------------------|--------|--------------------------|---------|
| SULPHUR SPRINGS<br>REHABILITATION | HEALTH AND   | 12/31/2020         | 366 Days Settled | d      |                          |         |
| SULPHUR SPRINGS                   | , TX 75482   |                    |                  |        | CR Beds 128 POS B        | eds 0   |
| HOPKINS                           |              |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA                  | NS)          |                    |                  |        | Occupancy Rate           | 51.4%   |
| Balance S                         | heet         | Income             | Statement        |        | Length of Stay           | 122.2   |
| Current Assets                    | 2,107,417    | Total Charges      | 7,233,292        |        | Average Wages            | 20.73   |
| Fixed Assets                      | 322,393      | Contract Allowance | 2,205,111        | 30.5%  | Skilled Nursing          | 66.3%   |
| Other Assets                      | 76,614       | Operating Revenue  | 5,028,181        | 69.5%  | Ancillary Service        | 33.7%   |
| Total Assets                      | 2,506,424    | Operating Expense  | 5,284,741        | 105.1% | Current Ratio            | 1.4     |
| Current Liabilities               | 1,549,861    | Operating Margin   | -256,560         | -5.1%  | Days to Collect          | 36.1    |
| Long Term Liabilities             | 0            | Other Income       | 712,519          | 14.2%  | Avg Payment Days         | 78.6    |
| Total Equity                      | 956,563      | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 41.9%   |
| Total Liab. and Equity            | 2,506,424    | Net Profit or Loss | 455,959          | 9.1%   | Return on Equity         | 47.7%   |
| 455678 SUMMER N                   | MEADOWS      |                    |                  |        | Proprietary - Corporatio | n       |
| SUMMER MEADOWS                    | S            | 12/31/2020         | 366 Days Settled | d      |                          |         |
| LONGVIEW, TX 7560                 | )5           |                    |                  |        | CR Beds 115 POS B        | eds 0   |
| GREGG                             |              |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA                  | NS)          |                    |                  |        | Occupancy Rate           | 67.0%   |
| Balance S                         | heet         | Income             | Statement        |        | Length of Stay           | 83.7    |
| Current Assets                    | 1,608,434    | Total Charges      | 7,397,890        |        | Average Wages            | 16.73   |
| Fixed Assets                      | 196,585      | Contract Allowance | 1,695,921        | 22.9%  | Skilled Nursing          | 78.6%   |
| Other Assets                      | 117,055      | Operating Revenue  | 5,701,969        | 77.1%  | Ancillary Service        | 21.4%   |
| Total Assets                      | 1,922,074    | Operating Expense  | 7,085,555        | 124.3% | Current Ratio            | 0.7     |
| Current Liabilities               | 2,246,077    | Operating Margin   | -1,383,586       | -24.3% | Days to Collect          | 83.4    |
| Long Term Liabilities             | 89,213       | Other Income       | 1,388,689        | 24.4%  | Avg Payment Days         | 116.7   |
| Total Equity                      | -413,216     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 131.0%  |
| Total Liab. and Equity            | 1,922,074    | Net Profit or Loss | 5,103            | 0.1%   | Return on Equity         | -1.2%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676493 SUN VALL   | EY REHAB & HI                                    | EALTHCARE CTR  |   |  | Proprietary - Corporation   | า   |
|---|--|--|---|--|---|---|
| SUN VALLEY REHA   | B & HEALTHCAF                                    | RE CTR 12/31/2020  | 71 Days *Settled  |  |   |   |
| HARLINGEN, TX   |  |  |   |  | CR Beds 124 POS Be  | eds 0                                     |
| Invalid POS FIPS Co   | des  |  |   |  | Key Performanad   | e Ind.                                    |
|   |  |  |   |  | Occupancy Rate  | 16.4%                                     |
| Balance S   | Sheet  | Income   | Statement   |  | Length of Stay  | 55.7                                      |
| Current Assets  | 504,943  | Total Charges  | 563,460   |  | Average Wages   | 20.26                                     |
| Fixed Assets  | 149,953  | Contract Allowance   | 337,217   | 59.8%                                    | Skilled Nursing   | 40.7%                                     |
| Other Assets  | 8,503  | Operating Revenue  | 226,243   | 40.2%                                    | Ancillary Service   | 59.3%                                     |
| Total Assets  | 663,399  | Operating Expense  | 1,156,060   | 511.0%                                   | Current Ratio   | 0.3                                       |
| Current Liabilities   | 1,938,084  | Operating Margin   | -929,817  | -411.0%                                  | Days to Collect   | 63.6                                      |
| Long Term Liabilities   | 0  | Other Income   | 0   | 0.0%                                     | Avg Payment Days  | 20.7                                      |
| Total Equity  | -1,274,685                                       | Other Expense  | 0   | 0.0%                                     | Depreciation Rate   | 129.6%                                    |
| Total Liab. and Equity  | 663,399  | Net Profit or Loss   | (929,817)   | -411.0%                                  | Return on Equity  | 72.9%                                     |
| 676472 SUNDANC  | E INN HEALTH                                     | CENTER   |   |  | Proprietary - Partnership   | )   |
| SUNDANCE INN HEA  | ALTH CENTER                                      | 9/30/2020 1  | 53 Days Settled   |  |   |   |
| NEW BRAUNFELS, 7  | ΓX 78130   | 4/30/2020 1  | 139 Days *Settled   |  | CR Beds 128 POS Beds 0  |   |
| COMAL   |  |  | 39 Days "Settled  |  | CR Beds 128 POS B   | eds 0                                     |
|   |  |  | 39 Days Settled   |  | Key Performanac   |   |
| NOVITAS (TEXAS)   |  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,  | 39 Days "Settled  |  |   |   |
|   |  |  | Statement   |  | Key Performanad   | e Ind.                                    |
| NOVITAS (TEXAS)   | Sheet  |  |   |  | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 72.5%                      |
| NOVITAS (TEXAS)  Balance S  | Sheet  | Income   | Statement   |  | Key Performana<br>Occupancy Rate<br>Length of Stay  | 72.5%                                     |
| NOVITAS (TEXAS)  Balance S  Current Assets  | S <b>heet</b><br>2,448,193                       | Income<br>Total Charges  | <b>Statement</b> 4,291,377                                | 24.6%                                    | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 72.5%<br>130.2<br>22.13                   |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | S <b>heet</b> 2,448,193 0                        | Income Total Charges Contract Allowance  | <b>Statement</b> 4,291,377 1,057,503                      | 24.6%<br>75.4%                           | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 72.5%<br>130.2<br>22.13<br>73.3%          |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | Sheet<br>2,448,193<br>0<br>22,175                | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 4,291,377 1,057,503 3,233,874                   | 24.6%<br>75.4%<br>94.1%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 72.5%<br>130.2<br>22.13<br>73.3%<br>26.7% |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 2,448,193<br>0<br>22,175<br>2,470,368            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,291,377 1,057,503 3,233,874 3,041,733         | 24.6%<br>75.4%<br>94.1%<br>5.9%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 72.5% 130.2 22.13 73.3% 26.7% 6.4         |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 2,448,193<br>0<br>22,175<br>2,470,368<br>382,770 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 4,291,377 1,057,503 3,233,874 3,041,733 192,141 | 24.6%<br>75.4%<br>94.1%<br>5.9%<br>-0.5% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 72.5% 130.2 22.13 73.3% 26.7% 6.4 211.6   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676472 SUNDANC         | 676472 SUNDANCE INN HEALTH CENTER |                    |                  |        |                           |          |  |
|------------------------|-----------------------------------|--------------------|------------------|--------|---------------------------|----------|--|
| SUNDANCE INN HE        | ALTH CENTER                       | 9/30/2020 1        | 153 Days Settled |        |                           |          |  |
| NEW BRAUNFELS,         | TX 78130                          | 4/30/2020 1        | 39 Days *Settled |        | CR Beds 128 POS B         | seds 0   |  |
| COMAL                  |                                   |                    |                  |        | Key Performana            | ce Ind.  |  |
| NOVITAS (TEXAS)        |                                   |                    |                  |        | Occupancy Rate            | 73.7%    |  |
| Balance S              | Sheet                             | Income             | Statement        |        | Length of Stay            | 124.4    |  |
| Current Assets         | 1,709,885                         | Total Charges      | 5,518,192        |        | Average Wages             | 22.13    |  |
| Fixed Assets           | 0                                 | Contract Allowance | 1,324,399        | 24.0%  | Skilled Nursing           | 74.1%    |  |
| Other Assets           | 0                                 | Operating Revenue  | 4,193,793        | 76.0%  | Ancillary Service         | 25.9%    |  |
| Total Assets           | 1,709,885                         | Operating Expense  | 4,235,491        | 101.0% | Current Ratio             | 13.0     |  |
| Current Liabilities    | 131,204                           | Operating Margin   | -41,698          | -1.0%  | Days to Collect           | 101.1    |  |
| Long Term Liabilities  | 0                                 | Other Income       | 83,349           | 2.0%   | Avg Payment Days          | 6.9      |  |
| Total Equity           | 1,578,681                         | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%     |  |
| Total Liab. and Equity | 1,709,885                         | Net Profit or Loss | 41,649           | 1.0%   | Return on Equity          | 2.6%     |  |
| 675390 SUNFLOW         | ER PARK HEAL                      | TH CARE            |                  |        | Proprietary - Corporation | n        |  |
| SUNFLOWER PARK         | HEALTH CARE                       | 12/31/2020         | 275 Days Settled |        |                           |          |  |
| KAUFMAN, TX 7514       | 2                                 | 3/31/2020 9        | 1 Days Settled   |        | CR Beds 92 POS B          | seds 0   |  |
| KAUFMAN                |                                   |                    |                  |        | Key Performana            | ce Ind.  |  |
| WISCONSIN PHYSIC       | CIANS SERVICE                     |                    |                  |        | Occupancy Rate            | 63.3%    |  |
| Balance S              | Sheet                             | Income             | Statement        |        | Length of Stay            | 105.9    |  |
| Current Assets         | 12,221                            | Total Charges      | 1,236,640        |        | Average Wages             | 18.38    |  |
| Fixed Assets           | 4,341                             | Contract Allowance | 149,957          | 12.1%  | Skilled Nursing           | 73.3%    |  |
| Other Assets           | -23,032                           | Operating Revenue  | 1,086,683        | 87.9%  | Ancillary Service         | 26.7%    |  |
| Total Assets           | -6,470                            | Operating Expense  | 1,241,972        | 114.3% | Current Ratio             | 0.1      |  |
| Current Liabilities    | 92,694                            | Operating Margin   | -155,289         | -14.3% | Days to Collect           | 28.6     |  |
| Long Term Liabilities  | 56,793                            | Other Income       | 706              | 0.1%   | Avg Payment Days          | (2.7)    |  |
| Total Equity           | -1,826,391                        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 2,257.1% |  |
| Total Liab. and Equity | -1,676,904                        | Net Profit or Loss | (154,583)        | -14.2% | Return on Equity          | 8.5%     |  |
|                        |                                   |                    |                  |        |                           |          |  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675390 SUNFLOW                   | ER PARK HEAL          | TH CARE                             |                        |                        | Nonprofit - Church              |                      |
|----------------------------------|-----------------------|-------------------------------------|------------------------|------------------------|---------------------------------|----------------------|
| SUNFLOWER PARK                   | HEALTH CARE           | 12/31/2020                          | 275 Days Settled       |                        |                                 |                      |
| KAUFMAN, TX 75142                | 2                     | 3/31/2020 9                         | 1 Days Settled         |                        | CR Beds 92 POS Be               | eds 0                |
| KAUFMAN                          |                       |                                     |                        |                        | Key Performanac                 | e Ind.               |
| WISCONSIN PHYSIC                 | CIANS SERVICE         |                                     |                        |                        | Occupancy Rate                  | 53.7%                |
| Balance S                        | Sheet                 | Income                              | Statement              |                        | Length of Stay                  | 194.1                |
| Current Assets                   | 3,729,790             | Total Charges                       | 3,272,393              |                        | Average Wages                   | 18.38                |
| Fixed Assets                     | 223,062               | Contract Allowance                  | 350,394                | 10.7%                  | Skilled Nursing                 | 76.2%                |
| Other Assets                     | 281,727               | Operating Revenue                   | 2,921,999              | 89.3%                  | Ancillary Service               | 23.8%                |
| Total Assets                     | 4,234,579             | Operating Expense                   | 3,523,310              | 120.6%                 | Current Ratio                   | 0.8                  |
| Current Liabilities              | 4,479,966             | Operating Margin                    | -601,311               | -20.6%                 | Days to Collect                 | 173.0                |
| Long Term Liabilities            | -31,005               | Other Income                        | 614,525                | 21.0%                  | Avg Payment Days                | 134.4                |
| Total Equity                     | -1,658,594            | Other Expense                       | 0                      | 0.0%                   | Depreciation Rate               | 232.8%               |
| Total Liab. and Equity           | 2,790,367             | Net Profit or Loss                  | 13,214                 | 0.5%                   | Return on Equity                | -0.8%                |
| 675664 SUNNY SP                  | RINGS NURSIN          | G & REHAB                           |                        |                        | Nonprofit - Church              |                      |
| SUNNY SPRINGS N                  | URSING & REHA         | AB 6/30/2020 3                      | 366 Days Settled       |                        |                                 |                      |
| SULPHUR SPRINGS                  | S, TX 75482           |                                     |                        |                        | CR Beds 95 POS Be               | eds 0                |
| HOPKINS                          |                       |                                     |                        |                        | Key Performanac                 | e Ind.               |
| WISCONSIN PHYSIC                 | CIANS SERVICE         |                                     |                        |                        | Occupancy Rate                  | 62.3%                |
| Balance S                        | Sheet                 | Income                              | Statement              |                        | Length of Stay                  | 254.7                |
| Current Assets                   | 2,904,475             | Total Charges                       | 5,618,590              |                        | Average Wages                   | 17.65                |
| Fixed Assets                     | 396,116               | Contract Allowance                  | 830,672                | 14.8%                  | Skilled Nursing                 |                      |
|                                  |                       |                                     |                        |                        |                                 | 78.8%                |
| Other Assets                     | -241,659              | Operating Revenue                   | 4,787,918              | 85.2%                  | Ancillary Service               | 78.8%<br>21.2%       |
| Other Assets Total Assets        | -241,659<br>3,058,932 | Operating Revenue Operating Expense | 4,787,918<br>4,653,578 |                        | Ancillary Service Current Ratio |                      |
|                                  |                       |                                     |                        |                        | Current Ratio                   | 21.2%                |
| Total Assets                     | 3,058,932             | Operating Expense                   | 4,653,578              | 97.2%<br>2.8%          | Current Ratio                   | 21.2%                |
| Total Assets Current Liabilities | 3,058,932             | Operating Expense Operating Margin  | 4,653,578<br>134,340   | 97.2%<br>2.8%<br>10.0% | Current Ratio  Days to Collect  | 21.2%<br>2.2<br>93.8 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455713 SUNRISE N       | IURSING & REH | IAB CENTER         |                  |        | Proprietary - Corporation | n       |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|---------|
| SUNRISE NURSING        | & REHAB CENT  | ER 12/31/2020      | 366 Days Settled | d      |                           |         |
| SAN ANTONIO, TX 7      | 8224          |                    |                  |        | CR Beds 119 POS B         | eds 0   |
| BEXAR                  |               |                    |                  |        | Key Performana            | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate            | 66.5%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 466.8   |
| Current Assets         | 3,305,974     | Total Charges      | 5,488,181        |        | Average Wages             | 19.07   |
| Fixed Assets           | 5,697,275     | Contract Allowance | -386,153         | -7.0%  | Skilled Nursing           | 81.4%   |
| Other Assets           | 136,558       | Operating Revenue  | 5,874,334        | 107.0% | Ancillary Service         | 18.6%   |
| Total Assets           | 9,139,807     | Operating Expense  | 5,741,321        | 97.7%  | Current Ratio             | 3.3     |
| Current Liabilities    | 999,695       | Operating Margin   | 133,013          | 2.3%   | Days to Collect           | 65.0    |
| Long Term Liabilities  | 6,065,221     | Other Income       | 871,044          | 14.8%  | Avg Payment Days          | 47.2    |
| Total Equity           | 2,074,891     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 11.5%   |
| Total Liab. and Equity | 9,139,807     | Net Profit or Loss | 1,004,057        | 17.1%  | Return on Equity          | 48.4%   |
| 675826 SUNSET H        | ОМЕ           |                    |                  |        | Nonprofit - Church        |         |
| SUNSET HOME            |               | 6/30/2020 3        | 366 Days Settled |        |                           |         |
| CLIFTON, TX 76634      |               |                    |                  |        | CR Beds 206 POS B         | eds 0   |
| BOSQUE                 |               |                    |                  |        | Key Performana            | ce Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate            | 54.5%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 345.1   |
| Current Assets         | 13,019,690    | Total Charges      | 9,436,493        |        | Average Wages             | 22.77   |
| Fixed Assets           | 14,040,678    | Contract Allowance | 667,621          | 7.1%   | Skilled Nursing           | 80.0%   |
| Other Assets           | 19,173,539    | Operating Revenue  | 8,768,872        | 92.9%  | Ancillary Service         | 0.0%    |
| Total Assets           | 46,233,907    | Operating Expense  | 10,074,629       | 114.9% | Current Ratio             | 4.1     |
| Current Liabilities    | 3,197,891     | Operating Margin   | -1,305,757       | -14.9% | Days to Collect           | 96.1    |
| Long Term Liabilities  | 10,994,253    | Other Income       | 1,742,182        | 19.9%  | Avg Payment Days          | 17.8    |
| Total Equity           | 32,041,763    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%    |
| Total Equity           |               | •                  |                  |        |                           |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675344 SWEENY H   | IOUSE  |  |   |  | Proprietary - Corporation   | n   |
|---|--|--|---|--|---|---|
| SWEENY HOUSE  |  | 3/31/2020 3  | 666 Days Settled  |  |   |   |
| SWEENY, TX 77480  |  |  |   |  | CR Beds 88 POS B  | seds 0  |
| BRAZORIA  |  |  |   |  | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  | •  |   |  | Occupancy Rate  | 80.6%   |
| Balance S   | Sheet  | Income   | Statement   |  | Length of Stay  | 150.9   |
| Current Assets  | 468,910  | Total Charges  | 8,818,440   |  | Average Wages   | 22.64   |
| Fixed Assets  | 206,585  | Contract Allowance   | 3,085,864   | 35.0%                                    | Skilled Nursing   | 79.3%   |
| Other Assets  | 94,984   | Operating Revenue  | 5,732,576   | 65.0%                                    | Ancillary Service   | 20.7%   |
| Total Assets  | 770,479  | Operating Expense  | 5,184,470   | 90.4%                                    | Current Ratio   | 0.6   |
| Current Liabilities   | 756,251  | Operating Margin   | 548,106   | 9.6%                                     | Days to Collect   | 28.6  |
| Long Term Liabilities   | -2,782,130   | Other Income   | 236,810   | 4.1%                                     | Avg Payment Days  | 36.1  |
| Total Equity  | 2,796,358  | Other Expense  | 0   | 0.0%                                     | Depreciation Rate   | 28.5%   |
|   |  | •  |   |  |   | 00.40/  |
| Total Liab. and Equity  | 770,479  | Net Profit or Loss   | 784,916   | 13.7%                                    | Return on Equity  | 28.1%   |
| Total Liab. and Equity 455946 SWEETWA   |  |  | 784,916   | 13.7%                                    | Nonprofit - Church  | 28.1%   |
| · · ·   | TER HEALTHC  | ARE CENTER   | 784,916   | 13.7%                                    |   | 28.1%   |
| 455946 SWEETWA  | TER HEALTHC  | ARE CENTER   |   | 13.7%                                    |   |   |
| 455946 SWEETWA SWEETWATER HEA   | TER HEALTHC  | ARE CENTER   |   | 13.7%                                    | Nonprofit - Church  | eds 0   |
| 455946 SWEETWA<br>SWEETWATER HEA<br>SWEETWATER, TX  | TER HEALTHC  | ARE CENTER   |   | 13.7%                                    | Nonprofit - Church  CR Beds 100 POS B   | eds 0   |
| 455946 SWEETWA<br>SWEETWATER HEA<br>SWEETWATER, TX 7  | TER HEALTHCA<br>LTHCARE CENT<br>79556  | ARE CENTER TER 8/31/2020 3   |   | 13.7%                                    | Nonprofit - Church  CR Beds 100 POS B  Key Performana   | eds 0<br>ce Ind.  |
| 455946 SWEETWA<br>SWEETWATER HEA<br>SWEETWATER, TX 7<br>NOLAN<br>NOVITAS  | TER HEALTHCA<br>LTHCARE CENT<br>79556  | ARE CENTER  TER 8/31/2020 3  | 366 Days Settled  | 13.7%                                    | Nonprofit - Church  CR Beds 100 POS B  Key Performana  Occupancy Rate   | eeds 0<br><b>ce Ind.</b><br>63.0%                       |
| 455946 SWEETWA<br>SWEETWATER HEA<br>SWEETWATER, TX 7<br>NOLAN<br>NOVITAS<br>Balance S   | TER HEALTHCA<br>LTHCARE CENT<br>79556<br>Sheet<br>8,750,832  | ARE CENTER TER 8/31/2020 3   | 366 Days Settled Statement                                |  | Nonprofit - Church  CR Beds 100 POS B  Key Performana  Occupancy Rate  Length of Stay   | eeds 0<br><b>ce Ind.</b><br>63.0%<br>443.5              |
| 455946 SWEETWA  SWEETWATER HEA  SWEETWATER, TX 7  NOLAN  NOVITAS  Balance S  Current Assets   | TER HEALTHCA<br>LTHCARE CENT<br>79556<br>Sheet<br>8,750,832  | ARE CENTER  TER 8/31/2020 3  Income  Total Charges   | Statement 6,015,101                                       | 19.7%                                    | Nonprofit - Church  CR Beds 100 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eeds 0  ce Ind. 63.0% 443.5 19.15                       |
| 455946 SWEETWA<br>SWEETWATER HEA<br>SWEETWATER, TX 7<br>NOLAN<br>NOVITAS<br>Balance S<br>Current Assets   | TER HEALTHCA<br>LTHCARE CENT<br>79556<br>Sheet<br>8,750,832<br>29,218                                | ARE CENTER  TER 8/31/2020 3  Income  Total Charges  Contract Allowance                       | Statement<br>6,015,101<br>1,183,151                       | 19.7%<br>80.3%                           | Nonprofit - Church  CR Beds 100 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind. 63.0% 443.5 19.15 81.8%                  |
| 455946 SWEETWA  SWEETWATER HEA  SWEETWATER, TX TO THE TENT OF THE | TER HEALTHCA<br>LTHCARE CENT<br>79556<br>Sheet<br>8,750,832<br>29,218<br>0                           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,015,101 1,183,151 4,831,950                   | 19.7%<br>80.3%<br>80.0%                  | Nonprofit - Church  CR Beds 100 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0  ce Ind. 63.0% 443.5 19.15 81.8% 18.2%            |
| 455946 SWEETWA<br>SWEETWATER HEA<br>SWEETWATER, TX 7<br>NOLAN<br>NOVITAS Balance S<br>Current Assets Fixed Assets Other Assets Total Assets   | TER HEALTHCA<br>LTHCARE CENT<br>79556<br>Sheet<br>8,750,832<br>29,218<br>0<br>8,780,050              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,015,101 1,183,151 4,831,950 3,866,984         | 19.7%<br>80.3%<br>80.0%<br>20.0%         | Nonprofit - Church  CR Beds 100 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0 <b>ce Ind.</b> 63.0% 443.5 19.15 81.8% 18.2% 1.9  |
| 455946 SWEETWA  SWEETWATER HEA  SWEETWATER, TX  NOLAN  NOVITAS  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities  | TER HEALTHCA<br>LTHCARE CENT<br>79556<br>Sheet<br>8,750,832<br>29,218<br>0<br>8,780,050<br>4,709,261 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,015,101 1,183,151 4,831,950 3,866,984 964,966 | 19.7%<br>80.3%<br>80.0%<br>20.0%<br>6.2% | Nonprofit - Church  CR Beds 100 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | seds 0 <b>ce Ind.</b> 63.0% 443.5 19.15 81.8% 18.2% 1.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| U. UTUU U. E. T U.  | HORES HEALTH                                 | H AND WELLNESS  |   |                                   | Proprietary - Partnership   | )  |
|---|--|---|---|-----------------------------------|---|--|
| SYLVAN SHORES HI<br>WELLNESS  | EALTH AND                                    | 12/31/2020  | 50 Days *Settled  |                                   |   |  |
| LA PORTE, TX  |  |   |   |                                   | CR Beds 124 POS B   | eds 0  |
| Invalid POS FIPS Cod  | des  |   |   |                                   | Key Performanad   | e Ind.   |
|   |  |   |   |                                   | Occupancy Rate  | 10.8%  |
| Balance S   | heet   | Income  | Statement   |                                   | Length of Stay  | 74.2   |
| Current Assets  | 565,681                                      | Total Charges   | 480,562   |                                   | Average Wages   | 26.11  |
| Fixed Assets  | 152,874                                      | Contract Allowance  | 186,207   | 38.7%                             | Skilled Nursing   | 65.6%  |
| Other Assets  | 1,010  | Operating Revenue   | 294,355   | 61.3%                             | Ancillary Service   | 34.4%  |
| Total Assets  | 719,565                                      | Operating Expense   | 446,907   | 151.8%                            | Current Ratio   | 0.7  |
| Current Liabilities   | 782,643                                      | Operating Margin  | -152,552  | -51.8%                            | Days to Collect   | 45.1   |
| Long Term Liabilities   | 383,050                                      | Other Income  | 0   | 0.0%                              | Avg Payment Days  | 23.4   |
| Total Equity  | -446,128                                     | Other Expense   | 0   | 0.0%                              | Depreciation Rate   | 4.4%   |
| Total Liab. and Equity  | 719,565                                      | Net Profit or Loss  | (152,552)   | -51.8%                            | Return on Equity  | 34.2%  |
| 675884 TEAGUE N   | URSING AND R                                 | EHABILITATION   |   |                                   | Government - County   |  |
| TEAGUE NURSING A  | AND REHABILIT                                | ATION 9/30/2020 3   | 366 Days Settled  |                                   |   |  |
| TEAGUE, TX 75860  |  |   |   |                                   |   |  |
| FREESTONE   |  |   |   |                                   | CR Beds 76 POS B  | eds 0  |
|   |  |   |   |                                   | CR Beds 76 POS B  Key Performanae   |  |
| NOVITAS   |  |   |   |                                   |   |  |
| NOVITAS  Balance S  | heet   | Income  | Statement   |                                   | Key Performana  | e Ind.   |
|   |  | Income<br>Total Charges   | <b>Statement</b> 2,519,004                                |                                   | Key Performanao<br>Occupancy Rate   | <b>e Ind.</b> 40.0%                                      |
| Balance S   |  | Total Charges   |   | 2.0%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 40.0%<br>139.2   |
| Balance S Current Assets  | 763,604                                      | Total Charges Contract Allowance  | 2,519,004   |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 40.0%<br>139.2<br>16.32                                  |
| Balance S Current Assets Fixed Assets   | 763,604<br>11,605                            | Total Charges Contract Allowance  | 2,519,004<br>49,602                                       | 98.0%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 40.0%<br>139.2<br>16.32<br>79.9%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 763,604<br>11,605<br>0                       | Total Charges Contract Allowance Operating Revenue                                    | 2,519,004<br>49,602<br>2,469,402                          | 98.0%<br>104.3%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 40.0%<br>139.2<br>16.32<br>79.9%<br>20.1%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 763,604<br>11,605<br>0<br>775,209            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,519,004<br>49,602<br>2,469,402<br>2,576,419             | 98.0%<br>104.3%<br>-4.3%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 40.0%<br>139.2<br>16.32<br>79.9%<br>20.1%<br>2.7         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 763,604<br>11,605<br>0<br>775,209<br>285,138 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,519,004<br>49,602<br>2,469,402<br>2,576,419<br>-107,017 | 98.0%<br>104.3%<br>-4.3%<br>26.8% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 40.0%<br>139.2<br>16.32<br>79.9%<br>20.1%<br>2.7<br>33.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676450 TERRA BE   | LLA HEALTH A   | ND WELLNESS SUIT   | ES   |                                    | Proprietary - Other  |   |
|---|--|--|--|------------------------------------|--|---|
| TERRA BELLA HEAL<br>SUITES  | TH AND WELLI   | NESS 5/31/2020 3   | 866 Days Settled   |                                    |  |   |
| HOUSTON, TX 7704  | 7  |  |  |                                    | CR Beds 128 POS B  | eds 0                                     |
| HARRIS  |  |  |  |                                    | Key Performana   | ce Ind.                                   |
| NOVITAS (TEXAS)   |  |  |  |                                    | Occupancy Rate   | 56.7%                                     |
| Balance S   | heet   | Income   | Statement  |                                    | Length of Stay   | 184.4                                     |
| Current Assets  | 851,252  | Total Charges  | 8,950,912  |                                    | Average Wages  | 19.67                                     |
| Fixed Assets  | 120,626  | Contract Allowance   | 2,615,822  | 29.2%                              | Skilled Nursing  | 61.7%                                     |
| Other Assets  | 279,022  | Operating Revenue  | 6,335,090  | 70.8%                              | Ancillary Service  | 38.3%                                     |
| Total Assets  | 1,250,900  | Operating Expense  | 7,483,242  | 118.1%                             | Current Ratio  | 0.3                                       |
| Current Liabilities   | 2,483,188  | Operating Margin   | -1,148,152   | -18.1%                             | Days to Collect  | 45.1                                      |
| Long Term Liabilities   | 1,099,203  | Other Income   | 93,674   | 1.5%                               | Avg Payment Days   | 22.7                                      |
| Total Equity  | -2,331,491   | Other Expense  | 0  | 0.0%                               | Depreciation Rate  | 1,258.8%                                  |
| Total Liab. and Equity  | 1,250,900  | Net Profit or Loss   | (1,054,478)  | -16.6%                             | Return on Equity   | 45.2%                                     |
| 675594 TERRACE  | WEST NURSING   | S AND REHABILITAT  | ION LP   |                                    | Proprietary - Corporation  | n   |
| TERRACE WEST NU<br>REHABILITATION LF  | IRSING AND   | 6/24/2020 1  |  |                                    |  |   |
| THE THE TENT OF THE TENT OF THE TENT  |  | 0/24/2020  | 176 Days Settled   |                                    |  |   |
| MIDLAND, TX 79707   |  | 0/24/2020  | 176 Days Settled   |                                    | CR Beds 147 POS B  | eds 0                                     |
|   |  | 0/24/2020  | 76 Days Settled  |                                    | CR Beds 147 POS B  |   |
| MIDLAND, TX 79707   |  | 0/24/2020  | 76 Days Settled  |                                    |  |   |
| MIDLAND, TX 79707<br>MIDLAND  |  |  | Statement  |                                    | Key Performana   | ce Ind.                                   |
| MIDLAND, TX 79707<br>MIDLAND<br>NOVITAS (TEXAS)   |  |  | ·  |                                    | Key Performana Occupancy Rate  | <b>ce Ind.</b> 43.5%                      |
| MIDLAND, TX 79707 MIDLAND NOVITAS (TEXAS) Balance S   | sheet  | Income   | Statement  | 7.3%                               | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 43.5% 119.8                |
| MIDLAND, TX 79707 MIDLAND NOVITAS (TEXAS) Balance S Current Assets  | S <b>heet</b> 40,158                                   | Income<br>Total Charges  | 2,335,818  |                                    | Key Performana Occupancy Rate Length of Stay Average Wages   | 43.5%<br>119.8<br>20.31                   |
| MIDLAND, TX 79707 MIDLAND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | Sheet<br>40,158<br>154,083                             | Income Total Charges Contract Allowance  | 2,335,818<br>169,838                                       | 92.7%                              | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 43.5%<br>119.8<br>20.31<br>80.4%          |
| MIDLAND, TX 79707 MIDLAND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | 5 <b>heet</b> 40,158 154,083 1,268,876                 | Income Total Charges Contract Allowance Operating Revenue                                    | 2,335,818<br>169,838<br>2,165,980                          | 92.7%<br>123.9%                    | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 43.5%<br>119.8<br>20.31<br>80.4%<br>19.6% |
| MIDLAND, TX 79707 MIDLAND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 40,158<br>154,083<br>1,268,876<br>1,463,117            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,335,818<br>169,838<br>2,165,980<br>2,683,326             | 92.7%<br>123.9%<br>-23.9%          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 20.31<br>80.4%<br>19.6%<br>0.1            |
| MIDLAND, TX 79707 MIDLAND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 40,158<br>154,083<br>1,268,876<br>1,463,117<br>587,451 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,335,818<br>169,838<br>2,165,980<br>2,683,326<br>-517,346 | 92.7%<br>123.9%<br>-23.9%<br>22.3% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 20.31<br>80.4%<br>19.6%<br>0.1<br>52.1    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675879 TERRELL HEALTHCARE CENTER Proprietary - Corporation   |   |  |  |                                 |   |   |
|--|---|--|--|---------------------------------|---|---|
| TERRELL HEALTHC  | ARE CENTER  | 12/31/2020   | 366 Days Settled   | t                               |   |   |
| TERRELL, TX 75160  |   |  |  |                                 | CR Beds 94 POS E  | Beds 0  |
| KAUFMAN  |   |  |  |                                 | Key Performana  | ce Ind.   |
| BLUE CROSS (MAR  | YLAND)  |  |  |                                 | Occupancy Rate  | 54.7%   |
| Balance S  | Sheet   | Income   | Statement  |                                 | Length of Stay  | 348.4   |
| Current Assets   | 923,101   | Total Charges  | 3,154,605  |                                 | Average Wages   | 22.06   |
| Fixed Assets   | 0   | Contract Allowance   | -2,054,739   | -65.1%                          | Skilled Nursing   | 64.7%   |
| Other Assets   | 0   | Operating Revenue  | 5,209,344  | 165.1%                          | Ancillary Service   | 35.3%   |
| Total Assets   | 923,101   | Operating Expense  | 5,430,693  | 104.2%                          | Current Ratio   | 1.8   |
| Current Liabilities  | 509,669   | Operating Margin   | -221,349   | -4.2%                           | Days to Collect   | 66.5  |
| Long Term Liabilities  | 0   | Other Income   | 429,387  | 8.2%                            | Avg Payment Days  | 34.3  |
| Total Equity   | 413,432   | Other Expense  | 0  | 0.0%                            | Depreciation Rate   | 0.0%  |
| •  |   |  |  | 4.007                           | B   | F0 00/  |
| Total Liab. and Equity   | 923,101   | Net Profit or Loss   | 208,038  | 4.0%                            | Return on Equity  | 50.3%   |
| 675124 TEXAN NU  | RSING & REHA  | B OF GONZALES  | <u>`</u>   |                                 | Nonprofit - Church  | 50.3%   |
| 675124 TEXAN NU TEXAN NURSING &  | RSING & REHA  | -  | <u>`</u>   |                                 | Nonprofit - Church  |   |
| 675124 TEXAN NU  | RSING & REHA  | B OF GONZALES  | <u>`</u>   |                                 | Nonprofit - Church  CR Beds 80 POS E  | Beds 0  |
| 675124 TEXAN NU TEXAN NURSING & GONZALES, TX 7862 GONZALES   | RSING & REHA  | B OF GONZALES  | <u>`</u>   |                                 | Nonprofit - Church  | Beds 0  |
| 675124 TEXAN NU TEXAN NURSING & GONZALES, TX 7862  | RSING & REHA REHAB OF GON   | B OF GONZALES NZALES 12/31/2020  | <u>`</u>   |                                 | Nonprofit - Church  CR Beds 80 POS E  Key Performana  | Beds 0<br>ce Ind.                                       |
| 675124 TEXAN NU TEXAN NURSING & GONZALES, TX 7862 GONZALES NOVITAS (TEXAS)   | RSING & REHA REHAB OF GON   | B OF GONZALES NZALES 12/31/2020  | 366 Days Settled   |                                 | Nonprofit - Church  CR Beds 80 POS E  Key Performana  Occupancy Rate  | Beds 0<br><b>ce Ind.</b><br>68.5%                       |
| 675124 TEXAN NU TEXAN NURSING & GONZALES, TX 7862 GONZALES NOVITAS (TEXAS) Balance S   | RSING & REHA REHAB OF GON   | B OF GONZALES NZALES 12/31/2020 Income   | 366 Days Settled   | d                               | Nonprofit - Church  CR Beds 80 POS E  Key Performana  Occupancy Rate  Length of Stay  | Beds 0<br><b>ce Ind.</b><br>68.5%<br>282.6              |
| 675124 TEXAN NU TEXAN NURSING & GONZALES, TX 7862 GONZALES NOVITAS (TEXAS) Balance S Current Assets  | RSING & REHA REHAB OF GON 29 Sheet 616,694                              | B OF GONZALES NZALES 12/31/2020 Income Total Charges   | 366 Days Settled Statement 5,222,048   | 8.1%                            | Nonprofit - Church  CR Beds 80 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | 3eds 0<br><b>ce Ind.</b> 68.5% 282.6 16.67              |
| 675124 TEXAN NU TEXAN NURSING & GONZALES, TX 7862 GONZALES NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | RSING & REHA REHAB OF GON 29 Sheet 616,694 28,103                       | B OF GONZALES NZALES 12/31/2020 Income Total Charges Contract Allowance                      | 366 Days Settled  Statement  5,222,048  423,005                                  | 8.1%<br>91.9%                   | Nonprofit - Church  CR Beds 80 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | 3eds 0<br><b>ce Ind.</b><br>68.5%<br>282.6              |
| 675124 TEXAN NU TEXAN NURSING & GONZALES, TX 7862 GONZALES NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | RSING & REHA REHAB OF GON 29 Sheet 616,694 28,103 3,873                 | B OF GONZALES NZALES 12/31/2020  Income Total Charges Contract Allowance Operating Revenue   | 366 Days Settled  Statement  5,222,048  423,005  4,799,043                       | 8.1%<br>91.9%<br>72.9%          | Nonprofit - Church  CR Beds 80 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service   | 3eds 0 <b>ce Ind.</b> 68.5% 282.6 16.65 71.5% 28.5%     |
| 675124 TEXAN NU TEXAN NURSING & GONZALES, TX 7862 GONZALES NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | RSING & REHA REHAB OF GON 29 Sheet 616,694 28,103 3,873 648,670         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  5,222,048  423,005  4,799,043  3,499,792            | 8.1%<br>91.9%<br>72.9%<br>27.1% | Nonprofit - Church  CR Beds 80 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                            | 3eds 0 <b>ce Ind.</b> 68.5% 282.6 16.65 71.5% 28.5% 0.9 |
| 675124 TEXAN NU TEXAN NURSING & GONZALES, TX 7862 GONZALES NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | RSING & REHA REHAB OF GON 29 Sheet 616,694 28,103 3,873 648,670 673,940 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  5,222,048  423,005  4,799,043  3,499,792  1,299,251 | 8.1%<br>91.9%<br>72.9%<br>27.1% | Nonprofit - Church  CR Beds 80 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 3eds 0 <b>ce Ind.</b> 68.5%  282.6  16.67  71.5%  28.5% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455815 TEXAS INS  | STITUTE FOR CI  | INICALLY COMPLEX   | CARE   |   | Proprietary - Corporation  | n  |
|---|---|--|--|---|--|--|
| TEXAS INSTITUTE F   | FOR CLINICALLY  | 12/31/2020   | 366 Days Settled   | I                                       |  |  |
| HOUSTON, TX 7706  | 4   |  |  |   | CR Beds 202 POS B  | eds 0  |
| HARRIS  |   |  |  |   | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   | E  |  |   | Occupancy Rate   | 35.2%  |
| Balance S   | Sheet   | Income   | Statement  |   | Length of Stay   | 71.6   |
| Current Assets  | 2,080,703   | Total Charges  | 10,461,509   |   | Average Wages  | 21.03  |
| Fixed Assets  | 804,716   | Contract Allowance   | 1,185,927  | 11.3%                                   | Skilled Nursing  | 86.9%  |
| Other Assets  | 152,069   | Operating Revenue  | 9,275,582  | 88.7%                                   | Ancillary Service  | 13.1%  |
| Total Assets  | 3,037,488   | Operating Expense  | 9,443,311  | 101.8%                                  | Current Ratio  | 3.0  |
| Current Liabilities   | 698,561   | Operating Margin   | -167,729   | -1.8%                                   | Days to Collect  | 75.4   |
| Long Term Liabilities   | 1,347,360   | Other Income   | 1,309,915  | 14.1%                                   | Avg Payment Days   | 39.9   |
| Total Equity  | 991,567   | Other Expense  | 0  | 0.0%                                    | Depreciation Rate  | 90.2%  |
| Total Liab. and Equity  | 3,037,488   | Net Profit or Loss   | 1,142,186  | 12.3%                                   | Return on Equity   | 115.2%   |
|   |   |  | 1,112,100  | ,                                       | rtotani on Equity  |  |
| 455965 TEXHOMA  | CHRISTIAN CA  | ,  | 1,112,100  |   | Nonprofit - Church   |  |
| 455965 TEXHOMA TEXHOMA CHRISTIA   |   | RE CENTER INC  | 366 Days Settled   | .=.070                                  |  |  |
|   | AN CARE CENT  | RE CENTER INC  |  | , <del>_</del>                          |  |  |
| TEXHOMA CHRISTIA  | AN CARE CENT  | RE CENTER INC  |  |   | Nonprofit - Church   | eds 0  |
| TEXHOMA CHRISTIA  | AN CARE CENT<br>76306   | RE CENTER INC ER INC 2/29/2020 3   |  |   | Nonprofit - Church  CR Beds 367 POS E  | eds 0  |
| TEXHOMA CHRISTIA<br>WICHITA FALLS, TX<br>WICHITA  | AN CARE CENT<br>76306<br>CIANS SERVICE  | <b>RE CENTER INC</b> ER INC 2/29/2020 3  |  |   | Nonprofit - Church  CR Beds 367 POS E  Key Performana  | eds 0<br>ce Ind.   |
| TEXHOMA CHRISTIA WICHITA FALLS, TX WICHITA WISCONSIN PHYSIC   | AN CARE CENT<br>76306<br>CIANS SERVICE  | <b>RE CENTER INC</b> ER INC 2/29/2020 3  | 366 Days Settled   |   | Nonprofit - Church  CR Beds 367 POS E  Key Performana  Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>57.1%                             |
| TEXHOMA CHRISTIA WICHITA FALLS, TX WICHITA WISCONSIN PHYSIC Balance S   | AN CARE CENT<br>76306<br>CIANS SERVICE  | RE CENTER INC  ER INC 2/29/2020 3  | 366 Days Settled Statement                                   |   | Nonprofit - Church  CR Beds 367 POS E  Key Performana  Occupancy Rate  Length of Stay  | eeds 0<br><b>ce Ind.</b><br>57.1%<br>90.7                    |
| TEXHOMA CHRISTIA WICHITA FALLS, TX WICHITA WISCONSIN PHYSIC Balance S Current Assets  | AN CARE CENT<br>76306<br>CIANS SERVICE<br>Sheet<br>-441,861   | RE CENTER INC  ER INC 2/29/2020 3  Income  | Statement 21,351,844   | 18.6%                                   | Nonprofit - Church  CR Beds 367 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>57.1%<br>90.7<br>18.44                   |
| TEXHOMA CHRISTIA WICHITA FALLS, TX WICHITA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | AN CARE CENT<br>76306<br>CIANS SERVICE<br>Sheet<br>-441,861<br>972,162                                | RE CENTER INC  ER INC 2/29/2020 3  Income  Total Charges  Contract Allowance   | Statement<br>21,351,844<br>3,967,390                         | 18.6%<br>81.4%                          | Nonprofit - Church  CR Beds 367 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0<br>ce Ind.<br>57.1%<br>90.7<br>18.44<br>67.4%          |
| TEXHOMA CHRISTIA WICHITA FALLS, TX WICHITA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | AN CARE CENT<br>76306<br>CIANS SERVICE<br>Sheet<br>-441,861<br>972,162<br>5,321                       | RE CENTER INC  ER INC 2/29/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue                                      | Statement 21,351,844 3,967,390 17,384,454                    | 18.6%<br>81.4%<br>98.9%                 | Nonprofit - Church  CR Beds 367 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0<br>ce Ind.<br>57.1%<br>90.7<br>18.44<br>67.4%<br>32.6% |
| TEXHOMA CHRISTIA WICHITA FALLS, TX WICHITA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AN CARE CENT<br>76306<br>CIANS SERVICE<br>Sheet<br>-441,861<br>972,162<br>5,321<br>535,622            | RE CENTER INC  ER INC 2/29/2020 3  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense                     | Statement 21,351,844 3,967,390 17,384,454 17,187,935         | 18.6%<br>81.4%<br>98.9%<br>1.1%         | Nonprofit - Church  CR Beds 367 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind.  57.1%  90.7  18.44  67.4%  32.6%  (0.8)      |
| TEXHOMA CHRISTIA WICHITA FALLS, TX WICHITA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AN CARE CENT<br>76306<br>CIANS SERVICE<br>5heet<br>-441,861<br>972,162<br>5,321<br>535,622<br>524,257 | RE CENTER INC  ER INC 2/29/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | Statement 21,351,844 3,967,390 17,384,454 17,187,935 196,519 | 18.6%<br>81.4%<br>98.9%<br>1.1%<br>1.5% | Nonprofit - Church  CR Beds 367 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | seds 0<br><b>ce Ind.</b> 57.1% 90.7 18.44 67.4% 32.6% (0.8)  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455573 TEXOMA H   | IEALTHCARE C   | ENTER  |   |   | Proprietary - Corporation   | n   |
|---|--|--|---|---|---|---|
| TEXOMA HEALTHCA   | ARE CENTER   | 12/31/2020   | 366 Days Settled                                | I   |   |   |
| SHERMAN, TX 7509  | 0  |  |   |   | CR Beds 179 POS B   | eds 0   |
| GRAYSON   |  |  |   |   | Key Performana  | ce Ind.   |
| BLUE CROSS (MAR   | YLAND)   |  |   |   | Occupancy Rate  | 61.5%   |
| Balance S   | Sheet  | Income   | Statement                                       |   | Length of Stay  | 80.6  |
| Current Assets  | 2,218,902  | Total Charges  | 25,093,440                                      |   | Average Wages   | 18.17   |
| Fixed Assets  | 265,662  | Contract Allowance   | 13,800,966                                      | 55.0%                                       | Skilled Nursing   | 77.5%   |
| Other Assets  | 0  | Operating Revenue  | 11,292,474                                      | 45.0%                                       | Ancillary Service   | 15.0%   |
| Total Assets  | 2,484,564  | Operating Expense  | 12,610,964                                      | 111.7%                                      | Current Ratio   | 1.1   |
| Current Liabilities   | 1,996,303  | Operating Margin   | -1,318,490                                      | -11.7%                                      | Days to Collect   | 71.6  |
| Long Term Liabilities   | 332,039  | Other Income   | 1,610,411                                       | 14.3%                                       | Avg Payment Days  | 57.7  |
| Total Equity  | 156,221  | Other Expense  | 0   | 0.0%  | Depreciation Rate   | 250.8%  |
| Total Liab. and Equity  | 2,484,563  | Net Profit or Loss   | 291,921   | 2.6%  | Return on Equity  | 186.9%  |
| 676085 THE ARBO   | RS   |  |   |   | Nonprofit - Other   |   |
|   |  |  |   |   | Nonpront Othor  |   |
| THE ARBORS  |  | 12/31/2020   | 366 Days Settled                                | I   | Tromprone Caron   |   |
| THE ARBORS AMARILLO, TX 7910  |  | 12/31/2020   | 366 Days Settled                                | I   | CR Beds 120 POS B   | eds 0   |
|   |  | 12/31/2020   | 366 Days Settled                                | I   |   |   |
| AMARILLO, TX 7910   | 6  | 12/31/2020   | 366 Days Settled                                | I   | CR Beds 120 POS B   |   |
| AMARILLO, TX 7910<br>POTTER   | 6<br>AS)   |  | 366 Days Settled                                | I   | CR Beds 120 POS B   | ce Ind.   |
| AMARILLO, TX 7910 POTTER BLUE CROSS (TEXA   | 6<br>AS)<br>Sheet  |  | ·   | I   | CR Beds 120 POS B <b>Key Performana</b> Occupancy Rate  | <b>ce Ind.</b> 26.2%                            |
| AMARILLO, TX 7910 POTTER BLUE CROSS (TEXA   | 6<br>AS)<br>Sheet<br>1,522,109                           | Income   | Statement                                       |   | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay   | <b>ce Ind.</b> 26.2% 21.1                       |
| AMARILLO, TX 7910 POTTER BLUE CROSS (TEXA Balance S Current Assets  | 6<br>AS)<br>Sheet<br>1,522,109                           | Income<br>Total Charges  | Statement 6,779,626                             | 12.8%                                       | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 26.2%<br>21.1<br>21.68                          |
| AMARILLO, TX 7910 POTTER BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | 6<br>AS)<br>Sheet<br>1,522,109<br>11,248,342             | Income Total Charges Contract Allowance  | Statement<br>6,779,626<br>869,269               | 12.8%<br>87.2%                              | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 26.2%<br>21.1<br>21.68<br>59.8%                 |
| AMARILLO, TX 7910 POTTER BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                    | 6<br>AS)<br>Sheet<br>1,522,109<br>11,248,342<br>0        | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 6,779,626 869,269 5,910,357           | 12.8%<br>87.2%<br>134.1%                    | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 26.2%<br>21.1<br>21.68<br>59.8%<br>40.2%        |
| AMARILLO, TX 7910 POTTER BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                       | 6 AS) Sheet 1,522,109 11,248,342 0 12,770,451            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 6,779,626 869,269 5,910,357 7,923,051 | 12.8%<br>87.2%<br>134.1%<br>-34.1%          | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 26.2%<br>21.1<br>21.68<br>59.8%<br>40.2%<br>0.1 |
| AMARILLO, TX 7910 POTTER BLUE CROSS (TEXA  Balance S  Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 6 AS) Sheet 1,522,109 11,248,342 0 12,770,451 18,294,489 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,910,357<br>7,923,051<br>-2,012,694            | 12.8%<br>87.2%<br>134.1%<br>-34.1%<br>21.3% | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 26.2% 21.1 21.68 59.8% 40.2% 0.1 45.9           |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455840 THE ARBOI   | RS HEALTHCA  | RE AND REHABILITA  | TION CENTER   |   | Proprietary - Corporatio   | n  |
|--|--|--|---|---|--|--|
| THE ARBORS HEALT<br>REHABILITATION CE  |  | 12/31/2020   | 366 Days Settled  | d   |  |  |
| RUSK, TX 75785   |  |  |   |   | CR Beds 110 POS B  | eds 0  |
| CHEROKEE   |  |  |   |   | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC   | IANS SERVICE   |  |   |   | Occupancy Rate   | 54.7%  |
| Balance Si   | heet   | Income   | Statement   |   | Length of Stay   | 128.1  |
| Current Assets   | 1,244,693  | Total Charges  | 6,026,350   |   | Average Wages  | 17.78  |
| Fixed Assets   | 198,934  | Contract Allowance   | 812,927   | 13.5%   | Skilled Nursing  | 74.3%  |
| Other Assets   | 90,703   | Operating Revenue  | 5,213,423   | 86.5%   | Ancillary Service  | 25.7%  |
| Total Assets   | 1,534,330  | Operating Expense  | 5,227,192   | 100.3%  | Current Ratio  | 1.5  |
| Current Liabilities  | 836,625  | Operating Margin   | -13,769   | -0.3%   | Days to Collect  | 15.5   |
| Long Term Liabilities  | 83,787   | Other Income   | 884,001   | 17.0%   | Avg Payment Days   | 169.0  |
| Total Equity   | -1,095,708   | Other Expense  | 0   | 0.0%  | Depreciation Rate  | 318.5%   |
| Total Liab. and Equity   | -175,296   | Net Profit or Loss   | 870,232   | 16.7%   | Return on Equity   | -79.4%   |
|  |  |  |   | ' '   |  |  |
| 676099 THE ARBO  | UR AT WESTMI   | NSTER MANOR  | · · · · · · · · · · · · · · · · · · ·                           |   | Nonprofit - Other  |  |
| 676099 THE ARBOUT  |  |  | 366 Days Settled  |   | . , ,  |  |
|  |  |  | 366 Days Settled  |   | . , ,  | eds 0  |
| THE ARBOUR AT WE   |  |  | 366 Days Settled  |   | Nonprofit - Other  |  |
| THE ARBOUR AT WE   | ESTMINSTER M   |  | 366 Days Settled  |   | Nonprofit - Other  CR Beds 85 POS B  |  |
| THE ARBOUR AT WE AUSTIN, TX 78731 TRAVIS   | ESTMINSTER M<br>S)   | IANOR 12/31/2020   | 366 Days Settled  |   | Nonprofit - Other  CR Beds 85 POS B  Key Performanae   | ce Ind.  |
| THE ARBOUR AT WE AUSTIN, TX 78731 TRAVIS BLUE CROSS (TEXA  | ESTMINSTER M<br>S)   | IANOR 12/31/2020   |   |   | Nonprofit - Other  CR Beds 85 POS B  Key Performanae  Occupancy Rate   | ce Ind.<br>85.0%                                 |
| THE ARBOUR AT WE AUSTIN, TX 78731 TRAVIS BLUE CROSS (TEXA Balance Si   | ESTMINSTER M<br>S)<br>heet   | IANOR 12/31/2020<br>Income   | Statement   | i   | Nonprofit - Other  CR Beds 85 POS B  Key Performanae  Occupancy Rate  Length of Stay   | 85.0%<br>185.0                                   |
| THE ARBOUR AT WE AUSTIN, TX 78731 TRAVIS BLUE CROSS (TEXA Balance Si Current Assets  | S) heet 3,808,029  | IANOR 12/31/2020  Income  Total Charges  | <b>Statement</b> 10,431,724                                     | 46.8%   | Nonprofit - Other  CR Beds 85 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | 85.0%<br>185.0<br>20.52                          |
| THE ARBOUR AT WE AUSTIN, TX 78731 TRAVIS BLUE CROSS (TEXA Balance Si Current Assets Fixed Assets   | S) heet 3,808,029 100,300,389                                      | IANOR 12/31/2020  Income  Total Charges  Contract Allowance  | <b>Statement</b> 10,431,724 4,880,904                           | 46.8%<br>53.2%                                | Nonprofit - Other  CR Beds 85 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 85.0%<br>185.0<br>20.52<br>86.6%                 |
| THE ARBOUR AT WE AUSTIN, TX 78731 TRAVIS BLUE CROSS (TEXA Balance Si Current Assets Fixed Assets Other Assets                                  | S) heet  | IANOR 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                 | Statement<br>10,431,724<br>4,880,904<br>5,550,820               | 46.8%<br>53.2%<br>562.5%                      | Nonprofit - Other  CR Beds 85 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | 85.0%<br>185.0<br>20.52<br>86.6%<br>13.4%        |
| THE ARBOUR AT WE AUSTIN, TX 78731 TRAVIS BLUE CROSS (TEXA Balance SI Current Assets Fixed Assets Other Assets Total Assets                     | S) heet  | IANOR 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense              | Statement 10,431,724 4,880,904 5,550,820 31,223,127             | 46.8%<br>53.2%<br>562.5%<br>-462.5%           | Nonprofit - Other  CR Beds 85 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | 85.0%<br>185.0<br>20.52<br>86.6%<br>13.4%        |
| THE ARBOUR AT WE AUSTIN, TX 78731 TRAVIS BLUE CROSS (TEXA Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | S) heet  3,808,029 100,300,389 107,575,137 211,683,555 110,702,589 | IANOR 12/31/2020  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,431,724 4,880,904 5,550,820 31,223,127 -25,672,307 | 46.8%<br>53.2%<br>562.5%<br>-462.5%<br>633.8% | Nonprofit - Other  CR Beds 85 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 85.0%<br>185.0<br>20.52<br>86.6%<br>13.4%<br>0.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675697 THE ARMY                      | RESIDENCE C  | OMMUNITY HEALTH                    | CARE CENTER          |                        | Nonprofit - Other              |                 |
|--------------------------------------|--------------|------------------------------------|----------------------|------------------------|--------------------------------|-----------------|
| THE ARMY RESIDENT<br>HEALTH CARE CEN |              | ΓY 6/30/2020 3                     | 666 Days Settled     |                        |                                |                 |
| SAN ANTONIO, TX 7                    | '8239        |                                    |                      |                        | CR Beds 789 POS Be             | eds 0           |
| BEXAR                                |              |                                    |                      |                        | Key Performanad                | e Ind.          |
| BLUE CROSS (TEXA                     | AS)          |                                    |                      |                        | Occupancy Rate                 | 90.2%           |
| Balance S                            | Sheet        | Income                             | Statement            |                        | Length of Stay                 | 1,952.6         |
| Current Assets                       | 31,815,034   | Total Charges                      | 21,547,298           |                        | Average Wages                  | 16.28           |
| Fixed Assets                         | 103,699,882  | Contract Allowance                 | 238,699              | 1.1%                   | Skilled Nursing                | 12.5%           |
| Other Assets                         | 169,259      | Operating Revenue                  | 21,308,599           | 98.9%                  | Ancillary Service              | 6.6%            |
| Total Assets                         | 135,684,175  | Operating Expense                  | 38,764,602           | 181.9%                 | Current Ratio                  | 0.2             |
| Current Liabilities                  | 128,565,340  | Operating Margin                   | -17,456,003          | -81.9%                 | Days to Collect                | 11.0            |
| Long Term Liabilities                | 17,189,160   | Other Income                       | 13,843,868           | 65.0%                  | Avg Payment Days               | 27.2            |
| Total Equity                         | -10,070,325  | Other Expense                      | 0                    | 0.0%                   | Depreciation Rate              | 6.1%            |
| Total Liab. and Equity               | 135,684,175  | Net Profit or Loss                 | (3,612,135)          | -17.0%                 | Return on Equity               | 35.9%           |
| 676289 THE ATRIU                     | IM OF BELLME | AD LLC                             |                      |                        | Proprietary - Corporation      | 1               |
| THE ATRIUM OF BE                     | LLMEAD LLC   | 12/31/2020                         | 366 Days Settled     |                        |                                |                 |
| BELLMEAD, TX 7670                    | )5           |                                    |                      |                        | CR Beds 126 POS Be             | eds 0           |
| MCLENNAN                             |              |                                    |                      |                        | Key Performanac                | e Ind.          |
| TRAILBLAZER (TEX                     | AS)          |                                    |                      |                        | Occupancy Rate                 | 63.8%           |
| Balance S                            | Sheet        | Income                             | Statement            |                        | Length of Stay                 | 118.1           |
| Current Assets                       | 518,377      | Total Charges                      | 7,798,628            |                        | Average Wages                  | 19.75           |
| Fixed Assets                         | 125,006      | Contract Allowance                 | 725,552              | 9.3%                   | Skilled Nursing                | 80.0%           |
|                                      |              |                                    | 7,073,076            | QO 7%                  | A 111 O 1                      |                 |
| Other Assets                         | 479,092      | Operating Revenue                  | 1,013,010            | 30.770                 | Ancillary Service              | 20.0%           |
| Other Assets Total Assets            | 1,122,475    | . 0                                | 6,687,668            | 94.6%                  | •                              | 20.0%           |
|                                      |              | . 0                                |                      | 94.6%                  | •                              | (0.2)           |
| Total Assets                         | 1,122,475    | Operating Expense                  | 6,687,668            | 94.6%<br>5.4%          | Current Ratio                  | (0.2)<br>(14.1) |
| Total Assets Current Liabilities     | 1,122,475    | Operating Expense Operating Margin | 6,687,668<br>385,408 | 94.6%<br>5.4%<br>10.8% | Current Ratio  Days to Collect |                 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675205 THE ATRIL                     | JM REHABILITA      | TION CENTER                        |                  |                           | Proprietary - Partnership      | )            |
|--------------------------------------|--------------------|------------------------------------|------------------|---------------------------|--------------------------------|--------------|
| THE ATRIUM REHAL                     | BILITATION CEN     | NTER 12/31/2020                    | 366 Days Settled | d                         |                                |              |
| SAN ANTONIO, TX 7                    | '8229              |                                    |                  |                           | CR Beds 87 POS B               | eds 0        |
| BEXAR                                |                    |                                    |                  |                           | Key Performanad                | ce Ind.      |
| WISCONSIN PHYSIC                     | CIANS SERVICE      |                                    |                  |                           | Occupancy Rate                 | 35.3%        |
| Balance S                            | Sheet              | Income                             | Statement        |                           | Length of Stay                 | 89.3         |
| Current Assets                       | 3,088,830          | Total Charges                      | 4,717,849        |                           | Average Wages                  | 22.02        |
| Fixed Assets                         | 872,671            | Contract Allowance                 | -459,602         | -9.7%                     | Skilled Nursing                | 59.9%        |
| Other Assets                         | 445,236            | Operating Revenue                  | 5,177,451        | 109.7%                    | Ancillary Service              | 40.1%        |
| Total Assets                         | 4,406,737          | Operating Expense                  | 4,706,629        | 90.9%                     | Current Ratio                  | 0.9          |
| Current Liabilities                  | 3,484,398          | Operating Margin                   | 470,822          | 9.1%                      | Days to Collect                | 91.6         |
| Long Term Liabilities                | 2,000              | Other Income                       | 3,276            | 0.1%                      | Avg Payment Days               | 44.6         |
| Total Equity                         | 920,339            | Other Expense                      | 0                | 0.0%                      | Depreciation Rate              | 30.8%        |
| Total Liab. and Equity               | 4,406,737          | Net Profit or Loss                 | 474,098          | 9.2%                      | Return on Equity               | 51.5%        |
| 676457 THE BART                      | LETT SKILLED       | NURSING AND ASSI                   | STED LIVING      |                           | Proprietary - Partnership      | )            |
| THE BARTLETT SKII<br>ASSISTED LIVING | LLED NURSING       | AND 12/31/2020                     | 366 Days Settled | d                         |                                |              |
| EL PASO, TX 79912                    |                    |                                    |                  |                           | CR Beds 58 POS B               | eds 0        |
| EL PASO                              |                    |                                    |                  |                           | Key Performana                 | e Ind.       |
| NOVITAS (TEXAS)                      |                    |                                    |                  |                           | Occupancy Rate                 | 79.1%        |
| Balance S                            | Sheet              | Income                             | Statement        |                           | Length of Stay                 | 39.2         |
| Current Assets                       | 1,323,440          | Total Charges                      | 8,911,768        |                           | Average Wages                  | 18.41        |
| Fixed Assets                         | -446,472           | Contract Allowance                 | 2,874,971        | 32.3%                     | Skilled Nursing                | 78.6%        |
| l <u>.</u>                           |                    | Operating Revenue                  | 6,036,797        | 67.7%                     | Ancillary Service              |              |
| Other Assets                         | 0                  | Operating Nevertue                 |                  |                           |                                | 21.4%        |
| Other Assets Total Assets            | 876,968            | Operating Expense                  | 7,507,944        |                           | Current Ratio                  | 21.4%<br>2.7 |
|                                      |                    |                                    |                  | 124.4%                    | Current Ratio  Days to Collect |              |
| Total Assets                         | 876,968            | Operating Expense                  | 7,507,944        | 124.4%<br>-24.4%          |                                | 2.7          |
| Total Assets Current Liabilities     | 876,968<br>492,003 | Operating Expense Operating Margin | 7,507,944        | 124.4%<br>-24.4%<br>23.3% | Days to Collect                | 2.7<br>74.9  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676237 THE BELM        | ONT AT TWIN C | REEKS              |                  |        | Nonprofit - Church |         |
|------------------------|---------------|--------------------|------------------|--------|--------------------|---------|
| THE BELMONT AT T       | WIN CREEKS    | 9/30/2020          | 396 Days Settled |        |                    |         |
| ALLEN, TX 75013        |               |                    |                  |        | CR Beds 112 POS B  | eds 0   |
| COLLIN                 |               |                    |                  |        | Key Performana     | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate     | 64.6%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 67.7    |
| Current Assets         | 1,065,635     | Total Charges      | 11,652,889       |        | Average Wages      | 23.83   |
| Fixed Assets           | 0             | Contract Allowance | 3,229,860        | 27.7%  | Skilled Nursing    | 72.5%   |
| Other Assets           | 0             | Operating Revenue  | 8,423,029        | 72.3%  | Ancillary Service  | 27.5%   |
| Total Assets           | 1,065,635     | Operating Expense  | 8,594,406        | 102.0% | Current Ratio      | 6.6     |
| Current Liabilities    | 162,335       | Operating Margin   | -171,377         | -2.0%  | Days to Collect    | 54.2    |
| Long Term Liabilities  | 0             | Other Income       | 278,345          | 3.3%   | Avg Payment Days   | 4.4     |
| Total Equity           | 903,300       | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%    |
| Total Liab. and Equity | 1,065,635     | Net Profit or Loss | 102,535          | 1.2%   | Return on Equity   | 11.4%   |
| 675539 THE BRAD        | FORD AT BROO  | OKSIDE             |                  |        | Nonprofit - Church |         |
| THE BRADFORD AT        | BROOKSIDE     | 12/31/2020         | 366 Days Settled | I      |                    |         |
| LIVINGSTON, TX 77      | 351           |                    |                  |        | CR Beds 125 POS B  | eds 0   |
| POLK                   |               |                    |                  |        | Key Performana     | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 64.9%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 108.8   |
| Current Assets         | 1,527,468     | Total Charges      | 8,668,578        |        | Average Wages      | 18.76   |
| Fixed Assets           | 0             | Contract Allowance | 1,804,632        | 20.8%  | Skilled Nursing    | 77.6%   |
| Other Assets           | 0             | Operating Revenue  | 6,863,946        | 79.2%  | Ancillary Service  | 22.4%   |
| Total Assets           | 1,527,468     | Operating Expense  | 7,155,154        | 104.2% | Current Ratio      | 6.9     |
| Current Liabilities    | 222,711       | Operating Margin   | -291,208         | -4.2%  | Days to Collect    | 44.0    |
| Long Term Liabilities  | 0             | Other Income       | 837,498          | 12.2%  | Avg Payment Days   | 4.0     |
| Total Equity           | 1,304,757     | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%    |
| Total Liab. and Equity | 1,527,468     | Net Profit or Loss | 543,181          | 7.9%   | Return on Equity   | 41.6%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676409 THE BRAZ   | OS OF WACO  |  |  |   | Proprietary - Other   |  |
|---|---|--|--|---|---|--|
| THE BRAZOS OF W   | ACO   | 5/31/2020 3  | 666 Days Settled   |   |   |  |
| WACO, TX 76711  |   |  |  |   | CR Beds 123 POS E   | Beds 0   |
| MCLENNAN  |   |  |  |   | Key Performana  | ce Ind.  |
| NOVITAS (TEXAS)   |   |  |  |   | Occupancy Rate  | 66.8%  |
| Balance Sheet   |   |  | Statement  |   | Length of Stay  | 75.8   |
| Current Assets  | 450,505   | Total Charges  | 12,644,698   |   | Average Wages   | 20.92  |
| Fixed Assets  | 66,200  | Contract Allowance   | 4,235,154  | 33.5%                                     | Skilled Nursing   | 57.6%  |
| Other Assets  | 314,843   | Operating Revenue  | 8,409,544  | 66.5%                                     | Ancillary Service   | 42.4%  |
| Total Assets  | 831,548   | Operating Expense  | 8,026,208  | 95.4%                                     | Current Ratio   | 0.5  |
| Current Liabilities   | 908,755   | Operating Margin   | 383,336  | 4.6%                                      | Days to Collect   | 18.0   |
| Long Term Liabilities   | 1,526,830   | Other Income   | 188,034  | 2.2%                                      | Avg Payment Days  | 15.3   |
| Total Equity  | -1,604,037  | Other Expense  | 0  | 0.0%                                      | Depreciation Rate   | 1,206.9%   |
|   |   | -  |  |   |   | 25.00/   |
| Total Liab. and Equity  | 831,548   | Net Profit or Loss   | 571,370  | 6.8%                                      | Return on Equity  | -35.6%   |
|   |   | Net Profit or Loss EEKSIDE PARK  | 571,370  | 6.8%                                      | Nonprofit - Church  | -35.6%   |
|   | ADMOOR AT CR  | EEKSIDE PARK   | 571,370<br>366 Days Settled  |   |   | -35.6%   |
| 676357 THE BROA   | ADMOOR AT CR  | EEKSIDE PARK   |  |   |   |  |
| 676357 THE BROA   | ADMOOR AT CR  | EEKSIDE PARK   |  |   | Nonprofit - Church  | Beds 0   |
| THE BROADMOOR THE WOODLANDS,  | ADMOOR AT CR  | EEKSIDE PARK   |  |   | Nonprofit - Church  CR Beds 112 POS E   | Beds 0   |
| THE BROADMOOR THE WOODLANDS, MONTGOMERY   | ADMOOR AT CR AT CREEKSIDE TX 77389  | EEKSIDE PARK PARK 12/31/2020   |  |   | Nonprofit - Church  CR Beds 112 POS E  Key Performana   | Beds 0<br><b>ce Ind.</b>                                     |
| THE BROADMOOR THE WOODLANDS, MONTGOMERY NOVITAS (TEXAS)   | ADMOOR AT CR AT CREEKSIDE TX 77389 Sheet                                  | EEKSIDE PARK PARK 12/31/2020   | 366 Days Settled   |   | Nonprofit - Church  CR Beds 112 POS E  Key Performana  Occupancy Rate   | Beds 0<br><b>ce Ind.</b><br>62.4%                            |
| THE BROADMOOR THE WOODLANDS, MONTGOMERY NOVITAS (TEXAS) Balance S   | ADMOOR AT CR AT CREEKSIDE TX 77389 Sheet                                  | EEKSIDE PARK PARK 12/31/2020   | 366 Days Settled   | I   | Nonprofit - Church  CR Beds 112 POS E  Key Performana  Occupancy Rate  Length of Stay   | Beds 0 <b>ce Ind.</b> 62.4%  54.0                            |
| THE BROADMOOR THE WOODLANDS, MONTGOMERY NOVITAS (TEXAS) Balance S Current Assets  | ADMOOR AT CR AT CREEKSIDE TX 77389 Sheet 2,193,068                        | EEKSIDE PARK PARK 12/31/2020 Income Total Charges  | 366 Days Settled Statement 12,975,577  | 34.7%                                     | Nonprofit - Church  CR Beds 112 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | Seds 0 <b>ce Ind.</b> 62.4%  54.0  23.43                     |
| THE BROADMOOR THE WOODLANDS, MONTGOMERY NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | ADMOOR AT CR AT CREEKSIDE TX 77389 Sheet 2,193,068 0                      | PARK 12/31/2020  Income  Total Charges  Contract Allowance   | 366 Days Settled  Statement  12,975,577  4,500,382                                 | 34.7%<br>65.3%                            | Nonprofit - Church  CR Beds 112 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | Seds 0 <b>ce Ind.</b> 62.4% 54.0 23.43 64.5%                 |
| THE BROADMOOR THE WOODLANDS, MONTGOMERY NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | ADMOOR AT CR AT CREEKSIDE TX 77389  Sheet 2,193,068 0 0                   | EEKSIDE PARK  PARK 12/31/2020  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense | 366 Days Settled  Statement  12,975,577  4,500,382  8,475,195                      | 34.7%<br>65.3%<br>104.4%                  | Nonprofit - Church  CR Beds 112 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | Seds 0 <b>ce Ind.</b> 62.4% 54.0 23.43 64.5% 35.5%           |
| THE BROADMOOR THE WOODLANDS, MONTGOMERY NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ADMOOR AT CR AT CREEKSIDE TX 77389  Sheet 2,193,068 0 0 2,193,068         | EEKSIDE PARK  PARK 12/31/2020  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense | 366 Days Settled  Statement  12,975,577  4,500,382  8,475,195  8,851,005           | 34.7%<br>65.3%<br>104.4%<br>-4.4%         | Nonprofit - Church  CR Beds 112 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | 3eds 0 <b>ce Ind.</b> 62.4% 54.0 23.43 64.5% 35.5% 12.9      |
| THE BROADMOOR THE WOODLANDS, MONTGOMERY NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ADMOOR AT CR AT CREEKSIDE TX 77389  Sheet 2,193,068 0 0 2,193,068 169,905 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                 | 366 Days Settled  Statement  12,975,577  4,500,382  8,475,195  8,851,005  -375,810 | 34.7%<br>65.3%<br>104.4%<br>-4.4%<br>5.0% | Nonprofit - Church  CR Beds 112 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | Seds 0 <b>ce Ind.</b> 62.4% 54.0 23.43 64.5% 35.5% 12.9 94.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676111 THE BUCK        | INGHAM       |                    |                  |        | Proprietary - Corporation | ı      |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|--------|
| THE BUCKINGHAM         |              | 12/31/2020         | 366 Days Settled | d      |                           |        |
| HOUSTON, TX 7706       | 3            |                    |                  |        | CR Beds 504 POS Be        | eds 0  |
| HARRIS                 |              |                    |                  |        | Key Performanad           | e Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate            | 66.8%  |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 404.2  |
| Current Assets         | 9,628,612    | Total Charges      | 27,210,012       |        | Average Wages             | 15.09  |
| Fixed Assets           | 185,098,618  | Contract Allowance | 1,576,817        | 5.8%   | Skilled Nursing           | 28.5%  |
| Other Assets           | 0            | Operating Revenue  | 25,633,195       | 94.2%  | Ancillary Service         | 0.0%   |
| Total Assets           | 194,727,230  | Operating Expense  | 44,594,027       | 174.0% | Current Ratio             | 0.1    |
| Current Liabilities    | 172,264,731  | Operating Margin   | -18,960,832      | -74.0% | Days to Collect           | 29.8   |
| Long Term Liabilities  | 159,783,774  | Other Income       | 1,818,183        | 7.1%   | Avg Payment Days          | 10.3   |
| Total Equity           | -137,321,275 | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 194,727,230  | Net Profit or Loss | (17,142,649)     | -66.9% | Return on Equity          | 12.5%  |
| 676249 THE CARL        | YLE AT STONE | BRIDGE PARK        |                  |        | Nonprofit - Church        |        |
| THE CARLYLE AT S       | TONEBRIDGE P | ARK 9/30/2020 3    | 396 Days Settled |        |                           |        |
| SOUTHLAKE, TX 76       | 092          |                    |                  |        | CR Beds 112 POS Be        | eds 0  |
| TARRANT                |              |                    |                  |        | Key Performanad           | e Ind. |
| TRAILBLAZER (TEX       | AS)          |                    |                  |        | Occupancy Rate            | 54.0%  |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 62.6   |
| Current Assets         | 1,528,403    | Total Charges      | 11,098,758       |        | Average Wages             | 24.53  |
| Fixed Assets           | 0            | Contract Allowance | 3,247,381        | 29.3%  | Skilled Nursing           | 70.5%  |
| Other Assets           | 0            | Operating Revenue  | 7,851,377        | 70.7%  | Ancillary Service         | 29.5%  |
| Total Assets           | 1,528,403    | Operating Expense  | 8,920,492        | 113.6% | Current Ratio             | 6.6    |
| Current Liabilities    | 233,259      | Operating Margin   | -1,069,115       | -13.6% | Days to Collect           | 83.0   |
| Long Term Liabilities  | 0            | Other Income       | 221,254          | 2.8%   | Avg Payment Days          | 7.3    |
| Total Equity           | 1,295,144    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 1,528,403    | Net Profit or Loss | (881,270)        | -11.2% | Return on Equity          | -68.0% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676443 THE CENTE       | R AT GRANDE |                    |                  |         | Proprietary - Partnershi | р        |
|------------------------|-------------|--------------------|------------------|---------|--------------------------|----------|
| THE CENTER AT GR       | ANDE        | 12/31/2020         | 366 Days Settled | d       |                          |          |
| TYLER, TX 75707        |             |                    |                  |         | CR Beds 96 POS E         | Beds 0   |
| SMITH                  |             |                    |                  |         | Key Performana           | ce Ind.  |
| NOVITAS (TEXAS)        |             |                    |                  |         | Occupancy Rate           | 71.7%    |
| Balance Sheet          |             | Income             | Statement        |         | Length of Stay           | 19.5     |
| Current Assets         | 3,264,404   | Total Charges      | 23,817,119       |         | Average Wages            | 56.22    |
| Fixed Assets           | 1,279,258   | Contract Allowance | 11,465,065       | 48.1%   | Skilled Nursing          | 95.6%    |
| Other Assets           | 7,415       | Operating Revenue  | 12,352,054       | 51.9%   | Ancillary Service        | 0.0%     |
| Total Assets           | 4,551,077   | Operating Expense  | 12,708,859       | 102.9%  | Current Ratio            | 0.9      |
| Current Liabilities    | 3,681,473   | Operating Margin   | -356,805         | -2.9%   | Days to Collect          | 63.9     |
| Long Term Liabilities  | 0           | Other Income       | 354,506          | 2.9%    | Avg Payment Days         | 17.0     |
| Total Equity           | 869,604     | Other Expense      | 0                | 0.0%    | Depreciation Rate        | 0.0%     |
| Total Liab. and Equity | 4,551,077   | Net Profit or Loss | (2,299)          | 0.0%    | Return on Equity         | -0.3%    |
| 676487 THE CENTE       | R AT PARMER | !                  |                  |         | Proprietary - Partnershi | р        |
| THE CENTER AT PAR      | RMER        | 12/31/2020         | 284 Days *Settle | ed      |                          |          |
| AUSTIN, TX 78717       |             |                    |                  |         | CR Beds 80 POS E         | Beds 0   |
| WILLIAMSON             |             |                    |                  |         | Key Performana           | ce Ind.  |
| NOVITAS (TEXAS)        |             |                    |                  |         | Occupancy Rate           | 18.1%    |
| Balance SI             | neet        | Income             | Statement        |         | Length of Stay           | 21.7     |
| Current Assets         | 913,373     | Total Charges      | 3,966,298        |         | Average Wages            | 22.86    |
| Fixed Assets           | 1,749,682   | Contract Allowance | 1,649,127        | 41.6%   | Skilled Nursing          | 94.3%    |
| Other Assets           | 733         | Operating Revenue  | 2,317,171        | 58.4%   | Ancillary Service        | 0.0%     |
| Total Assets           | 2,663,788   | Operating Expense  | 5,564,489        | 240.1%  | Current Ratio            | 0.4      |
| Current Liabilities    | 2,260,045   | Operating Margin   | -3,247,318       | -140.1% | Days to Collect          | 84.      |
| Long Term Liabilities  | 81,050      | Other Income       | 4,414            | 0.2%    | Avg Payment Days         | 23.      |
| Total Equity           | 322,693     | Other Expense      | 0                | 0.0%    | Depreciation Rate        | 0.0%     |
| Total Liab. and Equity | 2,663,788   | Net Profit or Loss | (3,242,904)      | -140.0% | Return on Equity         | 1,005.0% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455485 THE CLAIR   | RMONT TYLER  |   |   |                                  | Government - City-Cou  | nty  |
|--|--|---|---|----------------------------------|--|--|
| THE CLAIRMONT TY   | /LER   | 12/31/2020  | 366 Days Settled  | i                                |  |  |
| TYLER, TX 75701  |  |   |   |                                  | CR Beds 120 POS E  | eds 0  |
| SMITH  |  |   |   |                                  | Key Performana   | ce Ind.  |
| NATIONAL GOVERN  | MENT SERVICE   | ES  |   |                                  | Occupancy Rate   | 74.4%  |
| Balance S  | Sheet  | Income  | Statement   |                                  | Length of Stay   | 231.7  |
| Current Assets   | 2,065,057  | Total Charges   | 9,068,603   |                                  | Average Wages  | 17.90  |
| Fixed Assets   | 0  | Contract Allowance  | 209,883   | 2.3%                             | Skilled Nursing  | 81.4%  |
| Other Assets   | 0  | Operating Revenue   | 8,858,720   | 97.7%                            | Ancillary Service  | 18.6%  |
| Total Assets   | 2,065,057  | Operating Expense   | 9,384,486   | 105.9%                           | Current Ratio  | 7.3  |
| Current Liabilities  | 282,044  | Operating Margin  | -525,766  | -5.9%                            | Days to Collect  | 70.6   |
| Long Term Liabilities  | 0  | Other Income  | 1,110,283   | 12.5%                            | Avg Payment Days   | 1.0  |
| Total Equity   | 1,783,013  | Other Expense   | 0   | 0.0%                             | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity   | 2,065,057  | Net Profit or Loss  | 584,517   | 6.6%                             | Return on Equity   | 32.8%  |
| 676207 THE COLO  | NNADES AT RE   | FLECTION BAY  |   |                                  | Nonprofit - Church   |  |
| THE COLONNADES   | AT REFLECTIO   | N BAY 9/30/2020 3   | 866 Days Settled  |                                  |  |  |
| PEARLAND, TX 7758  |  |   |   |                                  |  |  |
|  | 34   |   |   |                                  | CR Beds 180 POS B  | eds 0  |
| BRAZORIA   | 34   |   |   |                                  | CR Beds 180 POS E  |  |
| BRAZORIA BLUE CROSS (SOU   |  |   |   |                                  |  |  |
|  | TH CAROLINA)   | Income  | Statement   |                                  | Key Performana   | ce Ind.  |
| BLUE CROSS (SOU  | TH CAROLINA)<br>Sheet                                    | Income<br>Total Charges   | • <b>Statement</b><br>15,738,297                                |                                  | Key Performana Occupancy Rate  | <b>ce Ind.</b> 68.1%                             |
| BLUE CROSS (SOU  | TH CAROLINA)<br>Sheet                                    |   |   | 24.9%                            | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 68.1% 107.1                       |
| BLUE CROSS (SOU'  Balance S  Current Assets  | TH CAROLINA)<br>Sheet<br>8,491,652                       | Total Charges   | 15,738,297  |                                  | Key Performana Occupancy Rate Length of Stay Average Wages   | 68.1%<br>107.1<br>21.06                          |
| BLUE CROSS (SOU'  Balance S  Current Assets  Fixed Assets  | TH CAROLINA)  Sheet  8,491,652 0                         | Total Charges Contract Allowance  | 15,738,297<br>3,922,487   | 75.1%                            | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind.<br>68.1%<br>107.1<br>21.06<br>73.8%      |
| BLUE CROSS (SOU'  Balance S  Current Assets  Fixed Assets  Other Assets                                    | TH CAROLINA)  Sheet  8,491,652  0 0                      | Total Charges Contract Allowance Operating Revenue                                    | 15,738,297<br>3,922,487<br>11,815,810                           | 75.1%<br>101.4%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 68.1% 107.1 21.06 73.8% 26.2%            |
| BLUE CROSS (SOU'  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | TH CAROLINA)  Sheet  8,491,652  0  0  8,491,652          | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 15,738,297<br>3,922,487<br>11,815,810<br>11,983,747             | 75.1%<br>101.4%<br>-1.4%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 68.1% 107.1 21.06 73.8% 26.2% 29.1       |
| BLUE CROSS (SOU'  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | TH CAROLINA)  Sheet  8,491,652  0  0  8,491,652  291,569 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 15,738,297<br>3,922,487<br>11,815,810<br>11,983,747<br>-167,937 | 75.1%<br>101.4%<br>-1.4%<br>5.4% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 68.1% 107.1 21.06 73.8% 26.2% 29.1 178.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676066 THE CONC  | IERGE  |   |  |   | Proprietary - Corporation   | า   |
|--|--|---|--|---|---|---|
| THE CONCIERGE  |  | 12/31/2020  | 366 Days Settled                                       | d                                       |   |   |
| HOUSTON, TX 77077  | 7  |   |  |   | CR Beds 114 POS Be  | eds 0   |
| HARRIS   |  |   |  |   | Key Performanad   | e Ind.  |
| BLUE CROSS (TEXA   | AS)  |   |  |   | Occupancy Rate  | 42.8%   |
| Balance S  | Sheet  | Income  | Statement  |   | Length of Stay  | 35.3  |
| Current Assets   | 4,354,778  | Total Charges   | 4,550,433  |   | Average Wages   | 23.44   |
| Fixed Assets   | 3  | Contract Allowance  | -884,722   | -19.4%                                  | Skilled Nursing   | 91.5%   |
| Other Assets   | 0  | Operating Revenue   | 5,435,155  | 119.4%                                  | Ancillary Service   | 0.0%  |
| Total Assets   | 4,354,781  | Operating Expense   | 7,299,732  | 134.3%                                  | Current Ratio   | 5.2   |
| Current Liabilities  | 830,721  | Operating Margin  | -1,864,577   | -34.3%                                  | Days to Collect   | 274.9   |
| Long Term Liabilities  | 7,236,015  | Other Income  | 890,207  | 16.4%                                   | Avg Payment Days  | 3.7   |
| Total Equity   | -3,711,955   | Other Expense   | 0  | 0.0%                                    | Depreciation Rate   | 0.0%  |
|  |  |   |  |   |   |   |
| Total Liab. and Equity   | 4,354,781  | Net Profit or Loss  | (974,370)  | -17.9%                                  | Return on Equity  | 26.2%   |
| •  |  | Net Profit or Loss  |  |   | Return on Equity  Nonprofit - Church  | 26.2%   |
|  | TYARD REHAB  | ILITATION AND HEAI  |  |   |   | 26.2%   |
| 675766 THE COURTYARD R   | TYARD REHAB<br>REHABILITATION<br>FER   | ILITATION AND HEAI  | LTHCARE CENT   |   |   |   |
| 675766 THE COURTYARD R HEALTHCARE CENT   | TYARD REHAB<br>REHABILITATION<br>FER   | ILITATION AND HEAI  | LTHCARE CENT   |   | Nonprofit - Church  | eds 0   |
| 675766 THE COURTYARD R HEALTHCARE CENT VICTORIA, TX 77901  | TYARD REHAB  | ILITATION AND HEAI N AND 9/30/2020 3  | LTHCARE CENT   |   | Nonprofit - Church  CR Beds 56 POS Be   | eds 0   |
| THE COURTYARD R HEALTHCARE CENT VICTORIA, TX 77901 VICTORIA  | TYARD REHABILITATION TER CIANS SERVICE   | ILITATION AND HEAI N AND 9/30/2020 3  | LTHCARE CENT   |   | Nonprofit - Church  CR Beds 56 POS Be   | eds 0<br>ce Ind.  |
| THE COURTYARD R HEALTHCARE CENT VICTORIA, TX 77901 VICTORIA WISCONSIN PHYSIC   | TYARD REHABILITATION TER CIANS SERVICE   | ILITATION AND HEAI N AND 9/30/2020 3  | LTHCARE CENT   |   | Nonprofit - Church  CR Beds 56 POS Be  Key Performanac  Occupancy Rate  | eds 0<br>ce Ind.<br>82.2%   |
| THE COURTYARD R HEALTHCARE CENT VICTORIA, TX 77901 VICTORIA WISCONSIN PHYSIC Balance S   | TYARD REHABILITATION TER CIANS SERVICE   | ILITATION AND HEAD N AND 9/30/2020 3 Income Total Charges   | LTHCARE CENT 366 Days Settled Statement                | ER                                      | Nonprofit - Church  CR Beds 56 POS Be  Key Performanac  Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>82.2%<br>147.9                         |
| THE COURTYARD R HEALTHCARE CENT VICTORIA, TX 77901 VICTORIA WISCONSIN PHYSIC Balance S Current Assets  | TYARD REHABILITATION TER CIANS SERVICE Sheet 1,734,171   | ILITATION AND HEAD N AND 9/30/2020 3 Income Total Charges Contract Allowance  | LTHCARE CENT  366 Days Settled  Statement  4,619,543   | TER 1.7%                                | Nonprofit - Church  CR Beds 56 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b> 82.2% 147.9 21.22                         |
| THE COURTYARD R HEALTHCARE CENT VICTORIA, TX 77901 VICTORIA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE 1,734,171 421,066  | ILITATION AND HEAD N AND 9/30/2020 3 Income Total Charges Contract Allowance  | Statement 4,619,543 77,449                             | 1.7%<br>98.3%                           | Nonprofit - Church  CR Beds 56 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0<br><b>Se Ind.</b> 82.2% 147.9 21.22 59.8%                   |
| THE COURTYARD R HEALTHCARE CENT VICTORIA, TX 77901 VICTORIA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE  1,734,171  421,066  2,558,807   | ILITATION AND HEAD N AND 9/30/2020 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,619,543 77,449 4,542,094                   | 1.7%<br>98.3%<br>85.4%                  | Nonprofit - Church  CR Beds 56 POS Be  Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | eds 0<br><b>Se Ind.</b> 82.2% 147.9 21.22 59.8% 40.2%             |
| THE COURTYARD R HEALTHCARE CENT VICTORIA, TX 77901 VICTORIA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | TYARD REHABILITATION<br>TER  CIANS SERVICE Sheet  1,734,171  421,066  2,558,807  4,714,044       | ILITATION AND HEAD N AND 9/30/2020 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,619,543 77,449 4,542,094 3,881,199         | 1.7%<br>98.3%<br>85.4%<br>14.6%         | Nonprofit - Church  CR Beds 56 POS Be  Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0<br>82.2%<br>147.9<br>21.22<br>59.8%<br>40.2%<br>3.0         |
| THE COURTYARD R HEALTHCARE CENT VICTORIA, TX 77901 VICTORIA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | TYARD REHABILITATION TER  CIANS SERVICE Sheet  1,734,171  421,066  2,558,807  4,714,044  582,386 | ILITATION AND HEAD N AND 9/30/2020 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 4,619,543 77,449 4,542,094 3,881,199 660,895 | 1.7%<br>98.3%<br>85.4%<br>14.6%<br>0.0% | Nonprofit - Church  CR Beds 56 POS Be  Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0<br>82.2%<br>147.9<br>21.22<br>59.8%<br>40.2%<br>3.0<br>58.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676155 THE COUR        | TYARDS AT PA | SADENA             |                  |        | Nonprofit - Church |         |
|------------------------|--------------|--------------------|------------------|--------|--------------------|---------|
| THE COURTYARDS         | AT PASADENA  | 12/31/2020         | 366 Days Settled | d      |                    |         |
| PASADENA, TX 7750      | 03           |                    |                  |        | CR Beds 196 POS E  | Beds 0  |
| HARRIS                 |              |                    |                  |        | Key Performana     | ce Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate     | 54.2%   |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay     | 86.1    |
| Current Assets         | 821,185      | Total Charges      | 11,252,408       |        | Average Wages      | 21.18   |
| Fixed Assets           | 221,804      | Contract Allowance | 2,149,785        | 19.1%  | Skilled Nursing    | 58.5%   |
| Other Assets           | 4,050        | Operating Revenue  | 9,102,623        | 80.9%  | Ancillary Service  | 41.5%   |
| Total Assets           | 1,047,039    | Operating Expense  | 10,645,875       | 117.0% | Current Ratio      | 0.6     |
| Current Liabilities    | 1,376,946    | Operating Margin   | -1,543,252       | -17.0% | Days to Collect    | 30.1    |
| Long Term Liabilities  | -1,543,440   | Other Income       | 1,412,449        | 15.5%  | Avg Payment Days   | 21.6    |
| Total Equity           | 1,213,533    | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 785.8%  |
| Total Liab. and Equity | 1,047,039    | Net Profit or Loss | (130,803)        | -1.4%  | Return on Equity   | -10.8%  |
| 676323 THE CRES        | CENT         |                    |                  |        | Nonprofit - Church |         |
| THE CRESCENT           |              | 12/31/2020         | 366 Days Settled | d      |                    |         |
| SUGAR LAND, TX 77      | 7478         |                    |                  |        | CR Beds 112 POS E  | Beds 0  |
| FORT BEND              |              |                    |                  |        | Key Performana     | ce Ind. |
| TRAILBLAZER (TEX       | AS)          |                    |                  |        | Occupancy Rate     | 50.1%   |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay     | 46.9    |
| Current Assets         | 2,013,413    | Total Charges      | 10,448,947       |        | Average Wages      | 22.42   |
| Fixed Assets           | 0            | Contract Allowance | 3,295,262        | 31.5%  | Skilled Nursing    | 67.4%   |
| Other Assets           | 0            | Operating Revenue  | 7,153,685        | 68.5%  | Ancillary Service  | 32.6%   |
| Total Assets           | 2,013,413    | Operating Expense  | 7,582,660        | 106.0% | Current Ratio      | 7.8     |
| Current Liabilities    | 257,788      | Operating Margin   | -428,975         | -6.0%  | Days to Collect    | 99.6    |
| Long Term Liabilities  | 0            | Other Income       | 354,240          | 5.0%   | Avg Payment Days   | 3.2     |
| Total Equity           | 1,755,625    | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%    |
| Total Liab. and Equity | 2,013,413    | Net Profit or Loss | (74,737)         | -1.0%  | Return on Equity   | -4.3%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676425 THE ENCL        | AVE           |                    |                  |        | Proprietary - Other       |               |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|---------------|
| THE ENCLAVE            |               | 12/31/2020         | 366 Days Settled | I      |                           |               |
| SAN ANTONIO, TX 7      | 8258          |                    |                  |        | CR Beds 142 POS B         | eds 0         |
| BEXAR                  |               |                    |                  |        | Key Performana            | ce Ind.       |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate            | 90.5%         |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 53.2          |
| Current Assets         | 3,862,838     | Total Charges      | 23,052,531       |        | Average Wages             | 21.42         |
| Fixed Assets           | 17,380,865    | Contract Allowance | 6,880,693        | 29.8%  | Skilled Nursing           | 68.6%         |
| Other Assets           | 5,029         | Operating Revenue  | 16,171,838       | 70.2%  | Ancillary Service         | 31.4%         |
| Total Assets           | 21,248,732    | Operating Expense  | 16,255,305       | 100.5% | Current Ratio             | 1.2           |
| Current Liabilities    | 3,115,942     | Operating Margin   | -83,467          | -0.5%  | Days to Collect           | 47.0          |
| Long Term Liabilities  | 25,121,560    | Other Income       | 673,442          | 4.2%   | Avg Payment Days          | 23.5          |
| Total Equity           | -6,988,770    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 9.7%          |
| Total Liab. and Equity | 21,248,732    | Net Profit or Loss | 589,975          | 3.6%   | Return on Equity          | -8.4%         |
| 455870 THE FORU        | M AT LINCOLN  | HEIGHTS            |                  |        | Proprietary - Corporation | n             |
| THE FORUM AT LING      | COLN HEIGHTS  | 12/31/2020         | 366 Days Settled | I      |                           |               |
| SAN ANTONIO, TX 7      | 8209          |                    |                  |        | CR Beds 268 POS B         | eds 0         |
| BEXAR                  |               |                    |                  |        | Key Performana            | ce Ind.       |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |                  |        | Occupancy Rate            | 87.9%         |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay            | 263.6         |
| Current Assets         | 584,803       | Total Charges      | 15,547,840       |        | Average Wages             | 17.66         |
| Fixed Assets           | 1,245,573     | Contract Allowance | 340,228          | 2.2%   | Skilled Nursing           | 28.3%         |
| Other Assets           | -150,234      | Operating Revenue  | 15,207,612       | 97.8%  | Ancillary Service         | 10.0%         |
| Total Assets           | 1,680,142     | Operating Expense  | 12,808,928       | 84.2%  | Current Ratio             | 0.3           |
| Current Liabilities    | 1,810,785     | Operating Margin   | 2,398,684        | 15.8%  | Days to Collect           | 11.1          |
| Long Term Liabilities  | 65,253        | Other Income       | 114,757          | 0.8%   | Avg Payment Days          | 18.7          |
| Total Equity           | -195,896      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 54.0%         |
| Total Liab. and Equity | 1,680,142     | Net Profit or Loss | 2,513,446        | 16.5%  | Return on Equity          | -<br>1,283.1% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455854 THE FORU                     | M AT MEMORIA  | AL WOODS HEALTHO   | CARE CENTER         |        | Proprietary - Corporatio          | n            |
|-------------------------------------|---------------|--------------------|---------------------|--------|-----------------------------------|--------------|
| THE FORUM AT MEN<br>HEALTHCARE CENT |               | S 12/31/2020       | 366 Days Settled    |        |                                   |              |
| HOUSTON, TX 77024                   | 4             |                    |                     |        | CR Beds 406 POS B                 | eds 0        |
| HARRIS                              |               |                    |                     |        | Key Performana                    | ce Ind.      |
| NATIONAL GOVERN                     | IMENT SERVICI | ES                 |                     |        | Occupancy Rate                    | 73.7%        |
| Balance S                           | heet          | Income             | Statement           |        | Length of Stay                    | 243.2        |
| Current Assets                      | 534,245       | Total Charges      | 18,893,166          |        | Average Wages                     | 17.64        |
| Fixed Assets                        | 1,841,977     | Contract Allowance | 661,162             | 3.5%   | Skilled Nursing                   | 19.2%        |
| Other Assets                        | 97,642        | Operating Revenue  | 18,232,004          | 96.5%  | Ancillary Service                 | 6.8%         |
| Total Assets                        | 2,473,864     | Operating Expense  | 16,887,716          | 92.6%  | Current Ratio                     | 0.2          |
| Current Liabilities                 | 2,695,475     | Operating Margin   | 1,344,288           | 7.4%   | Days to Collect                   | 6.1          |
| Long Term Liabilities               | 88,296        | Other Income       | 212,346             | 1.2%   | Avg Payment Days                  | 18.7         |
| Total Equity                        | -309,907      | Other Expense      | 0                   | 0.0%   | Depreciation Rate                 | 77.7%        |
| Total Liab. and Equity              | 2,473,864     | Net Profit or Loss | 1,556,632           | 8.5%   | Return on Equity                  | -502.3%      |
| 455975 THE GARD                     | ENS OF BELLA  | IRE                |                     |        | Proprietary - Corporatio          | n            |
| THE GARDENS OF E                    | BELLAIRE      | 12/31/2020         | 366 Days Settled    |        |                                   |              |
| BELLAIRE, TX 77401                  |               |                    |                     |        | CR Beds 145 POS B                 | eds 0        |
| HARRIS                              |               |                    |                     |        | Key Performana                    | ce Ind.      |
| WPS (NEBRASKA)                      |               |                    |                     |        | Occupancy Rate                    | 64.0%        |
| Balance S                           | heet          | Income             | Statement           |        | Length of Stay                    | 176.9        |
| Current Assets                      | 303,057       | Total Charges      | 7,419,851           |        | Average Wages                     | 20.19        |
| Fixed Assets                        | 637,985       | Contract Allowance | 363,348             | 4.9%   | Skilled Nursing                   | 32.6%        |
| Other Assets                        | 215,695       | Operating Revenue  | 7,056,503           | 95.1%  | Ancillary Service                 | 13.6%        |
| ·                                   | 1,156,737     | Operating Expense  | 7,976,076           | 113.0% | Current Ratio                     | 0.2          |
| Total Assets                        | 1,130,737     |                    |                     |        |                                   |              |
| Total Assets  Current Liabilities   | 1,528,134     | Operating Margin   | -919,573            | -13.0% | Days to Collect                   | 11.4         |
|                                     |               |                    | -919,573<br>501,125 |        | Days to Collect  Avg Payment Days | 11.4<br>15.7 |
| Current Liabilities                 | 1,528,134     | Operating Margin   |                     | 7.1%   | •                                 |              |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676195 THE GRAC        | E CARE CENTE | R OF KATY          |                  |        | Proprietary - Corporatio | n       |
|------------------------|--------------|--------------------|------------------|--------|--------------------------|---------|
| THE GRACE CARE (       | CENTER OF KA | ΓΥ 9/30/2020 2     | 274 Days Settled |        |                          |         |
| KATY, TX 77494         |              | 12/31/2020         | 92 Days Reopen   | ed     | CR Beds 130 POS B        | eds 0   |
| HARRIS                 |              |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | NS)          |                    |                  |        | Occupancy Rate           | 61.5%   |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay           | 68.1    |
| Current Assets         | 1,988,176    | Total Charges      | 3,286,560        |        | Average Wages            | 6.78    |
| Fixed Assets           | 0            | Contract Allowance | 1,078,550        | 32.8%  | Skilled Nursing          | 84.5%   |
| Other Assets           | 0            | Operating Revenue  | 2,208,010        | 67.2%  | Ancillary Service        | 15.5%   |
| Total Assets           | 1,988,176    | Operating Expense  | 2,186,763        | 99.0%  | Current Ratio            | 1.0     |
| Current Liabilities    | 1,911,948    | Operating Margin   | 21,247           | 1.0%   | Days to Collect          | 322.1   |
| Long Term Liabilities  | 0            | Other Income       | 54,981           | 2.5%   | Avg Payment Days         | 77.3    |
| Total Equity           | 76,228       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity | 1,988,176    | Net Profit or Loss | 76,228           | 3.5%   | Return on Equity         | 100.0%  |
| 676195 THE GRAC        | E CARE CENTE | R OF KATY          |                  |        | Proprietary - Corporatio | n       |
| THE GRACE CARE (       | CENTER OF KA | TY 9/30/2020 2     | 274 Days Settled |        |                          |         |
| KATY, TX 77494         |              | 12/31/2020         | 92 Days Reopen   | ed     | CR Beds 130 POS B        | eds 0   |
| HARRIS                 |              |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate           | 69.3%   |
| Balance S              | heet         | Income             | Statement        |        | Length of Stay           | 65.1    |
| Current Assets         | 2,695,845    | Total Charges      | 12,848,843       |        | Average Wages            | 6.78    |
| Fixed Assets           | 112,795      | Contract Allowance | 5,378,418        | 41.9%  | Skilled Nursing          | 88.1%   |
| Other Assets           | 147,927      | Operating Revenue  | 7,470,425        | 58.1%  | Ancillary Service        | 11.9%   |
| Total Assets           | 2,956,567    | Operating Expense  | 8,764,064        | 117.3% | Current Ratio            | 0.7     |
| Current Liabilities    | 3,666,870    | Operating Margin   | -1,293,639       | -17.3% | Days to Collect          | 83.5    |
| Long Term Liabilities  | 250,000      | Other Income       | 1,030,816        | 13.8%  | Avg Payment Days         | 52.3    |
| Total Equity           | -960,303     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 210.1%  |
| Total Liab. and Equity | 2,956,567    | Net Profit or Loss | (262,823)        | -3.5%  | Return on Equity         | 27.4%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676423 THE HALLI       | MARK          |                    |                  |         | Nonprofit - Other  |         |
|------------------------|---------------|--------------------|------------------|---------|--------------------|---------|
| THE HALLMARK           |               | 12/31/2020         | 366 Days Settled | t       |                    |         |
| HOUSTON, TX 7705       | 6             |                    |                  |         | CR Beds 32 POS B   | eds 0   |
| HARRIS                 |               |                    |                  |         | Key Performana     | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |         | Occupancy Rate     | 56.5%   |
| Balance S              | Sheet         | Income             | Statement        |         | Length of Stay     | 114.0   |
| Current Assets         | 25,218,261    | Total Charges      | 3,130,018        |         | Average Wages      | 21.79   |
| Fixed Assets           | 30,563,051    | Contract Allowance | 695,366          | 22.2%   | Skilled Nursing    | 76.1%   |
| Other Assets           | 44,324,651    | Operating Revenue  | 2,434,652        | 77.8%   | Ancillary Service  | 23.9%   |
| Total Assets           | 100,105,963   | Operating Expense  | 15,718,227       | 645.6%  | Current Ratio      | 2.0     |
| Current Liabilities    | 12,911,274    | Operating Margin   | -13,283,575      | -545.6% | Days to Collect    | 223.4   |
| Long Term Liabilities  | 47,109,399    | Other Income       | 16,802,438       | 690.1%  | Avg Payment Days   | 28.1    |
| Total Equity           | 40,085,290    | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 5.8%    |
| Total Liab. and Equity | 100,105,963   | Net Profit or Loss | 3,518,863        | 144.5%  | Return on Equity   | 8.8%    |
| 676317 THE HARR        | ISON AT HERIT | AGE                |                  |         | Nonprofit - Church |         |
| THE HARRISON AT        | HERITAGE      | 9/30/2020          | 396 Days Settled |         |                    |         |
| FORT WORTH, TX 7       | 6244          |                    |                  |         | CR Beds 120 POS B  | eds 0   |
| TARRANT                |               |                    |                  |         | Key Performana     | ce Ind. |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |         | Occupancy Rate     | 72.3%   |
| Balance S              | Sheet         | Income             | Statement        |         | Length of Stay     | 79.5    |
| Current Assets         | 1,289,058     | Total Charges      | 15,578,583       |         | Average Wages      | 23.31   |
| Fixed Assets           | 0             | Contract Allowance | 4,933,169        | 31.7%   | Skilled Nursing    | 67.9%   |
| Other Assets           | 0             | Operating Revenue  | 10,645,414       | 68.3%   | Ancillary Service  | 32.1%   |
| Total Assets           | 1,289,058     | Operating Expense  | 10,851,390       | 101.9%  | Current Ratio      | 4.2     |
| Current Liabilities    | 308,432       | Operating Margin   | -205,976         | -1.9%   | Days to Collect    | 67.2    |
| Long Term Liabilities  | 0             | Other Income       | 415,771          | 3.9%    | Avg Payment Days   | 8.6     |
| Total Equity           | 980,626       | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 0.0%    |
| Total Liab. and Equity | 1,289,058     | Net Profit or Loss | 201,494          | 1.9%    | Return on Equity   | 20.5%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676395 THE HEALT         | THCARE RESO   | RT OF PLANO        |                  |       | Proprietary - Corporation | on                  |
|--------------------------|---------------|--------------------|------------------|-------|---------------------------|---------------------|
| THE HEALTHCARE F         | RESORT OF PLA | ANO 12/31/2020     | 366 Days Settled |       |                           |                     |
| PLANO, TX 75075          |               |                    |                  |       | CR Beds 100 POS E         | Beds 0              |
| COLLIN                   |               |                    |                  |       | Key Performana            | ce Ind.             |
| NOVITAS (TEXAS)          |               |                    |                  |       | Occupancy Rate            | 72.9%               |
| Balance S                | heet          | Income             | Statement        |       | Length of Stay            | 43.7                |
| Current Assets           | -1,872,219    | Total Charges      | 13,802,334       |       | Average Wages             | 25.66               |
| Fixed Assets             | 177,796       | Contract Allowance | 3,640,530        | 26.4% | Skilled Nursing           | 43.9%               |
| Other Assets             | 12,328,193    | Operating Revenue  | 10,161,804       | 73.6% | Ancillary Service         | 45.0%               |
| Total Assets             | 10,633,770    | Operating Expense  | 10,019,794       | 98.6% | Current Ratio             | (8.0)               |
| Current Liabilities      | 2,233,483     | Operating Margin   | 142,010          | 1.4%  | Days to Collect           | 47.1                |
| Long Term Liabilities    | 12,328,193    | Other Income       | 13,140           | 0.1%  | Avg Payment Days          | 26.5                |
| Total Equity             | -3,927,906    | Other Expense      | 0                | 0.0%  | Depreciation Rate         | 298.7%              |
| Total Liab. and Equity   | 10,633,770    | Net Profit or Loss | 154,553          | 1.5%  | Return on Equity          | -3.9%               |
| 676181 THE HEIGH         | TS            |                    |                  |       | Nonprofit - Church        |                     |
| THE HEIGHTS              |               | 12/31/2020         | 366 Days Settled |       |                           |                     |
| PLEASANTON, TX 78        | 3064          |                    |                  |       | CR Beds 100 POS E         | Beds 0              |
| ATASCOSA                 |               |                    |                  |       | Key Performana            | ce Ind.             |
| NOVITAS (TEXAS)          |               |                    |                  |       | Occupancy Rate            | 83.8%               |
| Balance S                | heet          | Income             | Statement        |       | Length of Stay            | 69.9                |
| Current Assets           | 1,457,238     | Total Charges      | 13,721,610       |       | Average Wages             | 18.49               |
| Fixed Assets             | 0             | Contract Allowance | 3,442,030        | 25.1% | Skilled Nursing           | 71.4%               |
| Other Assets             | 0             | Operating Revenue  | 10,279,580       | 74.9% | Ancillary Service         | 28.6%               |
| Total Assets             | 1,457,238     | Operating Expense  | 8,683,548        | 84.5% | Current Ratio             | 1.0                 |
| Current Liabilities      | 1,458,712     | Operating Margin   | 1,596,032        | 15.5% | Days to Collect           | 51.9                |
| Long Term Liabilities    | 0             | Other Income       | 561,918          | 5.5%  | Avg Payment Days          | 61.5                |
| Total Equity             | -1,474        | Other Expense      | 0                | 0.0%  | Depreciation Rate         | 0.0%                |
| Total Liab. and Equity - | 1,457,238     | Net Profit or Loss | 2,157,950        | 21.0% | Return on Equity          | -<br>146,400.9<br>% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676441 THE HEIGH                    | HTS OF ALAMO  |                            |                  |       | Proprietary - Other |         |
|-------------------------------------|---------------|----------------------------|------------------|-------|---------------------|---------|
| THE HEIGHTS OF A                    | LAMO          | 12/31/2020                 | 366 Days Settled |       |                     |         |
| ALAMO, TX 78516                     |               |                            |                  |       | CR Beds 130 POS B   | eds 0   |
| HIDALGO                             |               |                            |                  |       | Key Performana      | ce Ind. |
| NOVITAS (TEXAS)                     |               |                            |                  |       | Occupancy Rate      | 46.5%   |
| Balance S                           | Sheet         | Income                     | Statement        |       | Length of Stay      | 55.6    |
| Current Assets                      | 1,552,960     | Total Charges              | 9,646,643        |       | Average Wages       | 16.87   |
| Fixed Assets                        | 132,177       | Contract Allowance         | 2,646,626        | 27.4% | Skilled Nursing     | 69.8%   |
| Other Assets                        | 3,837         | Operating Revenue          | 7,000,017        | 72.6% | Ancillary Service   | 30.2%   |
| Total Assets                        | 1,688,974     | Operating Expense          | 6,466,856        | 92.4% | Current Ratio       | 1.1     |
| Current Liabilities                 | 1,415,263     | Operating Margin           | 533,161          | 7.6%  | Days to Collect     | 29.4    |
| Long Term Liabilities               | 1,714,695     | Other Income               | 467,338          | 6.7%  | Avg Payment Days    | 22.6    |
| Total Equity                        | -1,440,984    | Other Expense              | 0                | 0.0%  | Depreciation Rate   | 568.3%  |
| Total Liab. and Equity              | 1,688,974     | Net Profit or Loss         | 1,000,499        | 14.3% | Return on Equity    | -69.4%  |
| 676418 THE HEIGH                    | HTS OF BULVER | RDE                        |                  |       | Nonprofit - Church  |         |
| THE HEIGHTS OF B                    | ULVERDE       | 6/30/2020 3                | 366 Days Settled |       |                     |         |
| SPRING BRANCH, T                    | X 78070       |                            |                  |       | CR Beds 124 POS B   | eds 0   |
| COMAL                               |               |                            |                  |       | Key Performana      | ce Ind. |
| NOVITAS (TEXAS)                     |               |                            |                  |       | Occupancy Rate      | 67.9%   |
| Balance S                           | Sheet         | Income                     | Statement        |       | Length of Stay      | 59.9    |
| Current Assets                      | 1,578,438     | Total Charges              | 9,755,462        |       | Average Wages       | 19.70   |
| Fixed Assets                        | 0             | Contract Allowance         | 915,479          | 9.4%  | Skilled Nursing     | 67.9%   |
| Other Assets                        | 0             | Operating Revenue          | 8,839,983        | 90.6% | Ancillary Service   | 32.1%   |
| Total Assets                        | 1,578,438     | Operating Expense          | 8,660,961        | 98.0% | Current Ratio       | 0.8     |
| Current Liabilities                 | 2,093,314     | Operating Margin           | 179,022          | 2.0%  | Days to Collect     | 65.4    |
|                                     |               |                            | 1,833,194        | 20.7% | Avg Payment Days    | 88.5    |
| Long Term Liabilities               | 0             | Other Income               | 1,033,194        |       | Tivg i aymoni bayo  | 00.5    |
| Long Term Liabilities  Total Equity | -514,876      | Other Income Other Expense | 1,000,194        |       | Depreciation Rate   | 0.0%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 3.3.33   | ITS OF GONZA                               | LES  |   |                                  | Nonprofit - Church  |  |
|--|--|--|---|----------------------------------|---|--|
| THE HEIGHTS OF G   | ONZALES                                    | 8/31/2020 3  | 666 Days Settled  |                                  |   |  |
| GONZALES, TX 7862  | 29   |  |   |                                  | CR Beds 132 POS B   | eds 0  |
| GONZALES   |  |  |   |                                  | Key Performana  | ce Ind.  |
| NOVITAS (TEXAS)  |  |  |   |                                  | Occupancy Rate  | 78.4%  |
| Balance S  | Sheet                                      | Income   | Statement   |                                  | Length of Stay  | 139.8  |
| Current Assets   | 1,001,375                                  | Total Charges  | 10,903,449  |                                  | Average Wages   | 19.41  |
| Fixed Assets   | 0  | Contract Allowance   | 2,068,182   | 19.0%                            | Skilled Nursing   | 71.6%  |
| Other Assets   | 0  | Operating Revenue  | 8,835,267   | 81.0%                            | Ancillary Service   | 28.4%  |
| Total Assets   | 1,001,375                                  | Operating Expense  | 8,061,116   | 91.2%                            | Current Ratio   | 1.2  |
| Current Liabilities  | 820,322                                    | Operating Margin   | 774,151   | 8.8%                             | Days to Collect   | 41.5   |
| Long Term Liabilities  | 0  | Other Income   | 295,063   | 3.3%                             | Avg Payment Days  | 37.2   |
| Total Equity   | 181,053                                    | Other Expense  | 0   | 0.0%                             | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 1,001,375                                  | Net Profit or Loss   | 1,069,214   | 12.1%                            | Return on Equity  | 590.6%   |
| 676356 THE HEIGH   | ITS OF NORTH                               | HOUSTON  |   |                                  | Nonprofit - Church  |  |
| THE HEIGHTS OF N   |  |  |   |                                  |   |  |
| 11121121011100111  | ORTH HOUSTO                                | N 9/30/2020 3  | 666 Days Settled  |                                  |   |  |
| HOUSTON, TX 7709   |  | N 9/30/2020 3  | 666 Days Settled  |                                  | CR Beds 131 POS B   | eds 0  |
|  |  | N 9/30/2020 3  | 666 Days Settled  |                                  | CR Beds 131 POS B   |  |
| HOUSTON, TX 7709   |  | N 9/30/2020 3  | 666 Days Settled  |                                  |   |  |
| HOUSTON, TX 7709   | 0  |  | 666 Days Settled Statement                                  |                                  | Key Performana  | ce Ind.  |
| HOUSTON, TX 7709<br>HARRIS<br>NOVITAS (TEXAS)  | 0<br>Sheet                                 |  | ·   |                                  | Key Performana<br>Occupancy Rate  | <b>ce Ind.</b> 73.8%                           |
| HOUSTON, TX 77090<br>HARRIS<br>NOVITAS (TEXAS)<br>Balance S  | 0<br>Sheet                                 | Income   | Statement   | 14.4%                            | Key Performana<br>Occupancy Rate<br>Length of Stay  | 73.8%<br>57.2                                  |
| HOUSTON, TX 77090 HARRIS NOVITAS (TEXAS) Balance S Current Assets  | 0<br>Sheet<br>716,072                      | Income<br>Total Charges  | <b>Statement</b> 10,234,373                                 |                                  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 73.8%<br>57.2<br>19.49                         |
| HOUSTON, TX 77090 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | 0<br>Sheet<br>716,072<br>0                 | Income Total Charges Contract Allowance  | <b>Statement</b> 10,234,373 1,477,662                       | 85.6%                            | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 73.8%<br>57.2<br>19.49<br>69.0%                |
| HOUSTON, TX 77090 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | 0<br>Sheet<br>716,072<br>0<br>0            | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 10,234,373 1,477,662 8,756,711                    | 85.6%<br>102.3%                  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 57.2<br>19.49<br>69.0%<br>31.0%                |
| HOUSTON, TX 77090 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 0<br>Sheet<br>716,072<br>0<br>0<br>716,072 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,234,373 1,477,662 8,756,711 8,954,390          | 85.6%<br>102.3%<br>-2.3%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 57.2<br>19.49<br>69.0%<br>31.0%                |
| HOUSTON, TX 77090 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 716,072<br>0<br>0<br>716,072<br>873,434    | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,234,373 1,477,662 8,756,711 8,954,390 -197,679 | 85.6%<br>102.3%<br>-2.3%<br>3.4% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 57.2<br>19.49<br>69.0%<br>31.0%<br>0.8<br>29.9 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676350 THE HEIGH         | ITS OF TOMBA | LL                 |                  |       | Nonprofit - Church |          |
|--------------------------|--------------|--------------------|------------------|-------|--------------------|----------|
| THE HEIGHTS OF TO        | OMBALL       | 9/30/2020 3        | 366 Days Settled |       |                    |          |
| TOMBALL, TX 77375        |              |                    |                  |       | CR Beds 131 POS E  | seds 0   |
| HARRIS                   |              |                    |                  |       | Key Performana     | ce Ind.  |
| NOVITAS (TEXAS)          |              |                    |                  |       | Occupancy Rate     | 74.3%    |
| Balance S                | heet         | Income             | Statement        |       | Length of Stay     | 46.9     |
| Current Assets           | 795,320      | Total Charges      | 11,792,096       |       | Average Wages      | 20.25    |
| Fixed Assets             | 0            | Contract Allowance | 1,611,693        | 13.7% | Skilled Nursing    | 69.9%    |
| Other Assets             | 0            | Operating Revenue  | 10,180,403       | 86.3% | Ancillary Service  | 30.1%    |
| Total Assets             | 795,320      | Operating Expense  | 9,221,991        | 90.6% | Current Ratio      | 0.8      |
| -<br>Current Liabilities | 1,005,226    | Operating Margin   | 958,412          | 9.4%  | Days to Collect    | 28.6     |
| Long Term Liabilities    | 0            | Other Income       | 394,029          | 3.9%  | Avg Payment Days   | 39.9     |
| Total Equity             | -209,906     | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 0.0%     |
| Total Liab. and Equity   | 795,320      | Net Profit or Loss | 1,352,441        | 13.3% | Return on Equity   | -644.3%  |
| 676262 THE HEIGH         | ITS OF TYLER | <u> </u>           |                  |       | Nonprofit - Church |          |
| THE HEIGHTS OF TY        | /LER         | 9/30/2020 3        | 866 Days Settled |       |                    |          |
| TYLER, TX 75703          |              |                    |                  |       | CR Beds 120 POS E  | seds 0   |
| SMITH                    |              |                    |                  |       | Key Performana     | ce Ind.  |
| NOVITAS                  |              |                    |                  |       | Occupancy Rate     | 87.9%    |
| Balance S                | heet         | Income             | Statement        |       | Length of Stay     | 89.8     |
| Current Assets           | 651,101      | Total Charges      | 10,747,833       |       | Average Wages      | 17.42    |
| Fixed Assets             | 0            | Contract Allowance | 1,245,203        | 11.6% | Skilled Nursing    | 76.2%    |
| Other Assets             | 0            | Operating Revenue  | 9,502,630        | 88.4% | Ancillary Service  | 23.8%    |
| Total Assets             | 651,101      | Operating Expense  | 8,261,536        | 86.9% | Current Ratio      | 0.0      |
| Current Liabilities      | 770,686      | Operating Margin   | 1,241,094        | 13.1% | Days to Collect    | 25.      |
| Long Term Liabilities    | 0            | Other Income       | 371,968          | 3.9%  | Avg Payment Days   | 34.1     |
| Total Equity             | -119,585     | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 0.0%     |
| Total Liab. and Equity   | 651,101      | Net Profit or Loss | 1,613,062        |       | Return on Equity   | 1,348.9% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676224 THE HEIGH       | ITS ON HUEBN  | ER                 |                  |       | Nonprofit - Church |               |
|------------------------|---------------|--------------------|------------------|-------|--------------------|---------------|
| THE HEIGHTS ON H       | IUEBNER       | 12/31/2020         | 366 Days Settled |       |                    |               |
| SAN ANTONIO, TX 7      | <b>'</b> 8240 |                    |                  |       | CR Beds 120 POS E  | Beds 0        |
| BEXAR                  |               |                    |                  |       | Key Performana     | ce Ind.       |
| BLUE CROSS (TEXA       | AS)           |                    |                  |       | Occupancy Rate     | 78.2%         |
| Balance S              | Sheet         | Income             | Statement        |       | Length of Stay     | 80.8          |
| Current Assets         | 1,042,443     | Total Charges      | 14,626,944       |       | Average Wages      | 20.10         |
| Fixed Assets           | 0             | Contract Allowance | 3,446,618        | 23.6% | Skilled Nursing    | 74.6%         |
| Other Assets           | 0             | Operating Revenue  | 11,180,326       | 76.4% | Ancillary Service  | 25.4%         |
| Total Assets           | 1,042,443     | Operating Expense  | 9,767,149        | 87.4% | Current Ratio      | 1.0           |
| Current Liabilities    | 1,048,822     | Operating Margin   | 1,413,177        | 12.6% | Days to Collect    | 34.1          |
| Long Term Liabilities  | 0             | Other Income       | 470,258          | 4.2%  | Avg Payment Days   | 39.3          |
| Total Equity           | -6,379        | Other Expense      | 0                | 0.0%  | Depreciation Rate  | 0.0%          |
| Total Liab. and Equity | 1,042,443     | Net Profit or Loss | 1,883,435        | 16.8% | Return on Equity   | 29,525.6<br>% |

Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676476 THE HEIGH  | HTS ON VALLEY  | RANCH  |  |   | Proprietary - Corporatio  | n   |
|---|--|--|--|---|---|---|
| THE HEIGHTS ON V  | ALLEY RANCH  | 12/31/2020   | 344 Days *Settle   | d   |   |   |
| PORTER, TX 77365  |  |  |  |   | CR Beds 122 POS B   | eds 0                                     |
| MONTGOMERY  |  |  |  |   | Key Performana  | ce Ind.                                   |
| NOVITAS (TEXAS)   |  |  |  |   | Occupancy Rate  | 32.2%                                     |
| Balance S   | Sheet  | Income   | Statement  |   | Length of Stay  | 99.3                                      |
| Current Assets  | 782,563  | Total Charges  | 4,507,690  |   | Average Wages   | 21.61                                     |
| Fixed Assets  | 375,007  | Contract Allowance   | 488,283  | 10.8%                                       | Skilled Nursing   | 56.2%                                     |
| Other Assets  | 18,729   | Operating Revenue  | 4,019,407  | 89.2%                                       | Ancillary Service   | 43.8%                                     |
| Total Assets  | 1,176,299  | Operating Expense  | 5,592,021  | 139.1%                                      | Current Ratio   | 1.3                                       |
| Current Liabilities   | 601,662  | Operating Margin   | -1,572,614   | -39.1%                                      | Days to Collect   | 31.7                                      |
| Long Term Liabilities   | 2,189,783  | Other Income   | 552,317  | 13.7%                                       | Avg Payment Days  | 21.3                                      |
| Total Equity  | -1,615,146   | Other Expense  | 0  | 0.0%  | Depreciation Rate   | 280.5%                                    |
| Total Liab. and Equity  | 1,176,299  | Net Profit or Loss   | (1,020,297)  | -25.4%                                      | Return on Equity  | 63.2%                                     |
| 675447 THE HIGHI  | LANDS OF DALI  | _AS  |  |   | Nonprofit - Church  |   |
|   |  |  |  |   |   |   |
| THE HIGHLANDS O   | F DALLAS   | 12/31/2020   | 366 Days Settled   | I   |   |   |
| THE HIGHLANDS OF DALLAS, TX 75243   | F DALLAS   | 12/31/2020   | 366 Days Settled   | I   | CR Beds 116 POS B   | eds 0                                     |
|   | F DALLAS   | 12/31/2020   | 366 Days Settled   | I   | CR Beds 116 POS B   |   |
| DALLAS, TX 75243  |  | 12/31/2020   | 366 Days Settled   | I   |   |   |
| DALLAS, TX 75243<br>DALLAS  | YLAND)   |  | 366 Days Settled Statement                               | ı   | Key Performana  | ce Ind.                                   |
| DALLAS, TX 75243<br>DALLAS<br>BLUE CROSS (MAR   | YLAND)<br>Sheet  |  | ·  | ı   | Key Performana<br>Occupancy Rate  | <b>ce Ind.</b><br>64.1%<br>153.8          |
| DALLAS, TX 75243 DALLAS BLUE CROSS (MAR Balance S   | YLAND)<br>Sheet  | Income   | Statement  |   | Key Performana<br>Occupancy Rate<br>Length of Stay  | <b>ce Ind.</b><br>64.1%                   |
| DALLAS, TX 75243 DALLAS BLUE CROSS (MAR Balance S Current Assets  | YLAND)<br><b>Sheet</b><br>5,713,589                    | Income Total Charges Contract Allowance  | <b>Statement</b> 7,625,910                               | 11.6%                                       | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | <b>ce Ind.</b> 64.1% 153.8 14.86          |
| DALLAS, TX 75243 DALLAS BLUE CROSS (MAR Balance S Current Assets Fixed Assets   | YLAND)<br><b>Sheet</b><br>5,713,589<br>4,180           | Income Total Charges Contract Allowance  | <b>Statement</b> 7,625,910 881,464                       | 11.6%<br>88.4%                              | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 64.1%<br>153.8<br>14.86<br>56.8%          |
| DALLAS, TX 75243 DALLAS BLUE CROSS (MAR Balance S Current Assets Fixed Assets Other Assets                                  | YLAND) Sheet 5,713,589 4,180 1,536                     | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 7,625,910 881,464 6,744,446                    | 11.6%<br>88.4%<br>112.5%                    | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 64.1%<br>153.8<br>14.86<br>56.8%<br>43.2% |
| DALLAS, TX 75243 DALLAS BLUE CROSS (MAR Balance S Current Assets Fixed Assets Other Assets Total Assets                     | YLAND) Sheet 5,713,589 4,180 1,536 5,719,305           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,625,910 881,464 6,744,446 7,588,486          | 11.6%<br>88.4%<br>112.5%<br>-12.5%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 64.1%<br>153.8<br>14.86<br>56.8%<br>43.2% |
| DALLAS, TX 75243 DALLAS BLUE CROSS (MAR Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | YLAND) Sheet 5,713,589 4,180 1,536 5,719,305 5,485,059 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,625,910 881,464 6,744,446 7,588,486 -844,040 | 11.6%<br>88.4%<br>112.5%<br>-12.5%<br>10.7% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 56.8%<br>43.2%<br>59.4                    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676315 THE HILLO                 | REST OF NORT           | TH DALLAS                           |                        |                        | Nonprofit - Church              |                      |
|----------------------------------|------------------------|-------------------------------------|------------------------|------------------------|---------------------------------|----------------------|
| THE HILLCREST OF                 | NORTH DALLA            | S 5/31/2020 :                       | 366 Days Settled       |                        |                                 |                      |
| DALLAS, TX 75252                 |                        |                                     |                        |                        | CR Beds 120 POS B               | eds 0                |
| DALLAS                           |                        |                                     |                        |                        | Key Performana                  | ce Ind.              |
| TRAILBLAZER (TEX                 | AS)                    |                                     |                        |                        | Occupancy Rate                  | 70.3%                |
| Balance S                        | Sheet                  | Income                              | Statement              |                        | Length of Stay                  | 498.1                |
| Current Assets                   | 859,877                | Total Charges                       | 9,214,407              |                        | Average Wages                   | 20.33                |
| Fixed Assets                     | 39,841                 | Contract Allowance                  | 2,577,281              | 28.0%                  | Skilled Nursing                 | 62.6%                |
| Other Assets                     | 0                      | Operating Revenue                   | 6,637,126              | 72.0%                  | Ancillary Service               | 37.4%                |
| Total Assets                     | 899,718                | Operating Expense                   | 7,117,043              | 107.2%                 | Current Ratio                   | 1.2                  |
| Current Liabilities              | 743,291                | Operating Margin                    | -479,917               | -7.2%                  | Days to Collect                 | 45.1                 |
| Long Term Liabilities            | 1,216,222              | Other Income                        | 269,456                | 4.1%                   | Avg Payment Days                | 29.0                 |
| Total Equity                     | -1,059,795             | Other Expense                       | 0                      | 0.0%                   | Depreciation Rate               | 2,264.6%             |
| Total Liab. and Equity           | 899,718                | Net Profit or Loss                  | (210,461)              | -3.2%                  | Return on Equity                | 19.9%                |
| 676004 THE HILLS                 | NURSING & RE           | HABILITATION                        |                        |                        | Proprietary - Corporation       | n                    |
| THE HILLS NURSING                | G & REHABILITA         | ATION 12/31/2020                    | 366 Days Settled       | I                      |                                 |                      |
| DECATUR, TX 7623                 | 1                      |                                     |                        |                        | CR Beds 110 POS E               | eds 0                |
| WISE                             |                        |                                     |                        |                        | Key Performana                  | ce Ind.              |
| TRAILBLAZER (TEX                 | AS)                    |                                     |                        |                        | Occupancy Rate                  | 54.4%                |
| Balance S                        | Sheet                  | Income                              | Statement              |                        | Length of Stay                  | 110.6                |
| Current Assets                   | -993,308               | Total Charges                       | 6,179,273              |                        | Average Wages                   | 18.64                |
| Fixed Assets                     | 120,959                | Contract Allowance                  | 623,043                | 10.1%                  | Skilled Nursing                 |                      |
|                                  |                        |                                     |                        |                        |                                 | 73.3%                |
| Other Assets                     | -668                   | Operating Revenue                   | 5,556,230              | 89.9%                  | Ancillary Service               | 73.3%<br>26.7%       |
| Other Assets Total Assets        | -668<br>-873,017       | Operating Revenue Operating Expense | 5,556,230<br>5,261,636 |                        | Ancillary Service Current Ratio |                      |
|                                  |                        |                                     |                        | 94.7%                  | •                               | 26.7%                |
| Total Assets                     | -873,017               | Operating Expense                   | 5,261,636              | 94.7%<br>5.3%          | Current Ratio                   | 26.7%<br>0.7         |
| Total Assets Current Liabilities | -873,017<br>-1,432,132 | Operating Expense Operating Margin  | 5,261,636              | 94.7%<br>5.3%<br>11.8% | Current Ratio  Days to Collect  | 26.7%<br>0.7<br>40.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | OP ON MAIN  |   |   |                                  | Proprietary - Corporation  | n  |
|--|---|---|---|----------------------------------|--|--|
| THE HILLTOP ON MA  | AIN   | 12/31/2020  | 366 Days Settled  |                                  |  |  |
| MERIDIAN, TX 76665   | 5   |   |   |                                  | CR Beds 94 POS B   | eds 0  |
| BOSQUE   |   |   |   |                                  | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE   |   |   |                                  | Occupancy Rate   | 51.9%  |
| Balance S  | heet  | Income  | Statement   |                                  | Length of Stay   | 743.5  |
| Current Assets   | 800,460   | Total Charges   | 4,128,622   |                                  | Average Wages  | 14.79  |
| Fixed Assets   | 31,322  | Contract Allowance  | 300,439   | 7.3%                             | Skilled Nursing  | 100.0%   |
| Other Assets   | 0   | Operating Revenue   | 3,828,183   | 92.7%                            | Ancillary Service  | 0.0%   |
| Total Assets   | 831,782   | Operating Expense   | 4,648,473   | 121.4%                           | Current Ratio  | 0.5  |
| Current Liabilities  | 1,605,002   | Operating Margin  | -820,290  | -21.4%                           | Days to Collect  | 24.6   |
| Long Term Liabilities  | -897,351  | Other Income  | 948,409   | 24.8%                            | Avg Payment Days   | 105.6  |
| Total Equity   | 124,131   | Other Expense   | 0   | 0.0%                             | Depreciation Rate  | 1,656.3%                                       |
| Total Liab. and Equity   | 831,782   | Net Profit or Loss  | 117,644   | 3.1%                             | Return on Equity   | 94.8%  |
| 675212 THE HOME  | STEAD OF DEN  | IISON   |   |                                  | Proprietary - Other  |  |
| THE HOMESTEAD O  | F DENISON   | 12/31/2020  | 366 Days Settled  |                                  |  |  |
| DENISON, TX 75020  | THE HOMESTEAD OF DENISON                                    |   |   |                                  |  |  |
|  |   |   |   |                                  | CR Beds 132 POS B  | eds 0  |
| GRAYSON  |   |   |   |                                  | CR Beds 132 POS B  |  |
|  |   |   |   |                                  |  |  |
| GRAYSON  | ERVICES   | Income  | Statement   |                                  | Key Performana   | ce Ind.  |
| GRAYSON<br>NORIDIAN ADMIN SI   | ERVICES<br>Sheet  | Income<br>Total Charges   | • <b>Statement</b><br>10,732,744                              |                                  | Key Performana Occupancy Rate  | <b>ce Ind.</b> 62.8%                           |
| GRAYSON  NORIDIAN ADMIN SI  Balance S  | ERVICES<br>Sheet<br>-14,348,078                             |   |   | 17.8%                            | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 62.8% 137.9                     |
| GRAYSON  NORIDIAN ADMIN SI  Balance S  Current Assets  | ERVICES<br>Sheet<br>-14,348,078                             | Total Charges   | 10,732,744  |                                  | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 62.8% 137.9 24.66               |
| GRAYSON  NORIDIAN ADMIN SI  Balance S  Current Assets  Fixed Assets  | ERVICES Sheet -14,348,078 343,036                           | Total Charges Contract Allowance  | 10,732,744  | 82.2%                            | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 62.8%<br>137.9<br>24.66<br>74.3%               |
| GRAYSON  NORIDIAN ADMIN SI  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ERVICES  Sheet -14,348,078 343,036 0                        | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 10,732,744<br>1,907,247<br>8,825,497                          | 82.2%<br>103.9%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 62.8% 137.9 24.66 74.3% 25.7%          |
| GRAYSON  NORIDIAN ADMIN SI  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ERVICES  Sheet  -14,348,078  343,036  0  -14,005,042        | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 10,732,744<br>1,907,247<br>8,825,497<br>9,167,910             | 82.2%<br>103.9%<br>-3.9%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind. 62.8% 137.9 24.66 74.3% 25.7% 1.0      |
| GRAYSON  NORIDIAN ADMIN SI  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ERVICES 6heet -14,348,078 343,036 0 -14,005,042 -14,509,738 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 10,732,744<br>1,907,247<br>8,825,497<br>9,167,910<br>-342,413 | 82.2%<br>103.9%<br>-3.9%<br>9.7% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 62.8% 137.9 24.66 74.3% 25.7% 1.0 42.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676120 THE HOME        | STEAD OF SHE   | ERMAN              |                  |        | Nonprofit - Church        |          |
|------------------------|----------------|--------------------|------------------|--------|---------------------------|----------|
| THE HOMESTEAD C        | F SHERMAN      | 9/30/2020          | 366 Days Settled |        |                           |          |
| SHERMAN, TX 7509       | 0              |                    |                  |        | CR Beds 132 POS E         | Beds 0   |
| GRAYSON                |                |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA       | AS)            |                    |                  |        | Occupancy Rate            | 63.0%    |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay            | 111.5    |
| Current Assets         | 365,548        | Total Charges      | 6,039,118        |        | Average Wages             | 17.88    |
| Fixed Assets           | 0              | Contract Allowance | 101,520          | 1.7%   | Skilled Nursing           | 50.2%    |
| Other Assets           | 0              | Operating Revenue  | 5,937,598        | 98.3%  | Ancillary Service         | 49.8%    |
| Total Assets           | 365,548        | Operating Expense  | 7,296,543        | 122.9% | Current Ratio             | 0.9      |
| Current Liabilities    | 395,123        | Operating Margin   | -1,358,945       | -22.9% | Days to Collect           | 52.6     |
| Long Term Liabilities  | 0              | Other Income       | 1,021,469        | 17.2%  | Avg Payment Days          | 19.8     |
| Total Equity           | -29,575        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%     |
| Total Liab. and Equity | 365,548        | Net Profit or Loss | (337,476)        | -5.7%  | Return on Equity          | 1,141.1% |
| 455490 THE LAKE        | S AT TEXAS CIT | ГҮ                 |                  |        | Proprietary - Corporation | on       |
| THE LAKES AT TEX       | AS CITY        | 12/31/2020         | 366 Days Settled | I      |                           |          |
| TEXAS CITY, TX 775     | 591            |                    |                  |        | CR Beds 120 POS E         | Beds 0   |
| GALVESTON              |                |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA       | AS)            |                    |                  |        | Occupancy Rate            | 54.2%    |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay            | 105.9    |
| Current Assets         | 2,021,985      | Total Charges      | 5,914,552        |        | Average Wages             | 21.55    |
| Fixed Assets           | 163,078        | Contract Allowance | 1,232,783        | 20.8%  | Skilled Nursing           | 68.3%    |
| Other Assets           | 0              | Operating Revenue  | 4,681,769        | 79.2%  | Ancillary Service         | 31.7%    |
| Total Assets           | 2,185,063      | Operating Expense  | 5,418,823        | 115.7% | Current Ratio             | 0.6      |
| Current Liabilities    | 3,118,107      | Operating Margin   | -737,054         | -15.7% | Days to Collect           | 78.1     |
| Long Term Liabilities  | 0              | Other Income       | 228,075          | 4.9%   | Avg Payment Days          | 169.5    |
| Total Equity           | -933,044       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 142.5%   |
| Total Liab. and Equity | 2,185,063      | Net Profit or Loss | (508,979)        | -10.9% | Return on Equity          | 54.6%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| THE LAURENWOOD<br>REHABILITATION<br>DUNCANVILLE, TX 7<br>DALLAS<br>BLUE CROSS (TEXA  |   | 12/31/2020  | 366 Days Settled   |  |   |   |
|--|---|---|--|--|---|---|
| DALLAS   | 75116   |   | 2.52 = 2.70 20.000   | 1  |   |   |
|  | 3110  |   |  |  | CR Beds 103 POS Be  | eds 0                                   |
| BLUE CROSS (TEXA   |   |   |  |  | Key Performanace Ind.   |   |
| ,  | AS)   |   |  |  | Occupancy Rate  | 58.1%                                   |
| Balance S  | heet  | Income  | Statement  |  | Length of Stay  | 158.8                                   |
| Current Assets   | 2,525,469   | Total Charges   | 6,385,239  |  | Average Wages   | 22.27                                   |
| Fixed Assets   | 99,363  | Contract Allowance  | -230,781   | -3.6%                                      | Skilled Nursing   | 67.3%                                   |
| Other Assets   | 610,123   | Operating Revenue   | 6,616,020  | 103.6%                                     | Ancillary Service   | 32.7%                                   |
| Total Assets   | 3,234,955   | Operating Expense   | 6,808,448  | 102.9%                                     | Current Ratio   | 1.0                                     |
| Current Liabilities  | 2,610,076   | Operating Margin  | -192,428   | -2.9%                                      | Days to Collect   | 99.6                                    |
| Long Term Liabilities  | 0   | Other Income  | 3,641  | 0.1%                                       | Avg Payment Days  | 33.0                                    |
| Total Equity   | 624,879   | Other Expense   | 0  | 0.0%                                       | Depreciation Rate   | 92.0%                                   |
| Total Liab. and Equity   | 3,234,955   | Net Profit or Loss  | (188,787)  | -2.9%                                      | Return on Equity  | -30.2%                                  |
| 676189 THE LEGA  | CY AT WILLOW  | BEND  |  |  | Nonprofit - Other   |   |
| THE LEGACY AT WI   | LLOW BEND   | 9/30/2020 3   | 366 Days Settled   |  |   |   |
| PLANO, TX 75024  |   |   |  |  | CR Beds 232 POS Be  | eds 0                                   |
| COLLIN   |   |   |  |  | Key Performanad   | e Ind.                                  |
| BLUE CROSS (TEXA   | AS)   |   |  |  | Occupancy Rate  | 89.6%                                   |
| Balance S  | heet  | Income  | Statement  |  | Length of Stay  | 127.5                                   |
| Current Assets   | 1,898,498   | Total Charges   | 19,454,280   |  | Average Wages   | 21.29                                   |
| Fixed Assets   | 53,556,699  | Contract Allowance  | 2,124,692  | 10.9%                                      | Skilled Nursing   | 29.1%                                   |
| Other Assets   | 26,757,773  | Operating Revenue   | 17,329,588   | 89.1%                                      | Ancillary Service   | 15.2%                                   |
| Total Assets   | 82,212,970  | Operating Expense   | 22,706,489   | 131.0%                                     | Current Ratio   | 1.4                                     |
| Current Liabilities  | 1,380,452   | Operating Margin  | -5,376,901   | -31.0%                                     | Days to Collect   | 12.9                                    |
| Long Term Liabilities  | 101,616,721   | Other Income  | 4,133,335  | 23.9%                                      | Avg Payment Days  | 17.7                                    |
| Total Equity   | -20,784,203   | Other Expense   | 0  | 0.0%                                       | Depreciation Rate   | 5.6%                                    |
| Total Liab. and Equity   | 82,212,970  | Net Profit or Loss  | (1,243,566)  | -7.2%                                      | Return on Equity  | 6.0%                                    |
| PLANO, TX 75024 COLLIN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities Total Equity | AS) Sheet  1,898,498 53,556,699 26,757,773 82,212,970 1,380,452 101,616,721 -20,784,203 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income Other Expense | 2 Statement<br>19,454,280<br>2,124,692<br>17,329,588<br>22,706,489<br>-5,376,901<br>4,133,335<br>0 | 89.1%<br>131.0%<br>-31.0%<br>23.9%<br>0.0% | Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days Depreciation Rate | e Ind. 89.6 127 21.2 29.1 15.2 1 12 5.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676489 THE LEGA               | CY MIDTOWN P  | ARK                |                  |       | Unknown                  |         |
|-------------------------------|---------------|--------------------|------------------|-------|--------------------------|---------|
| THE LEGACY MIDTO              | OWN PARK      | 9/30/2020 6        | 62 Days Settled  |       |                          |         |
| DALLAS, TX 75231              |               |                    |                  |       | CR Beds 0 POS B          | eds 0   |
| ANDERSON                      |               |                    |                  |       | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)               |               |                    |                  |       | Occupancy Rate           | 0.0%    |
| Balance S                     | Sheet         | Income             | Statement        |       | Length of Stay           |         |
| Current Assets                | 0             | Total Charges      | 0                |       | Average Wages            |         |
| Fixed Assets                  | 0             | Contract Allowance | 0                | 0.0%  | Skilled Nursing          | 0.0%    |
| Other Assets                  | 0             | Operating Revenue  | 0                | 0.0%  | Ancillary Service        | 0.0%    |
| Total Assets                  | 0             | Operating Expense  | 0                | 0.0%  | Current Ratio            |         |
| Current Liabilities           | 0             | Operating Margin   | 0                | 0.0%  | Days to Collect          |         |
| Long Term Liabilities         | 0             | Other Income       | 0                | 0.0%  | Avg Payment Days         |         |
| Total Equity                  | 0             | Other Expense      | 0                | 0.0%  | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity        | 0             | Net Profit or Loss | 0                | 0.0%  | Return on Equity         | 0.0%    |
| 675820 THE LENN               | WOOD NURSING  | G AND REHABILITAT  | ΓΙΟΝ             |       | Proprietary - Partnershi | р       |
| THE LENNWOOD NUREHABILITATION | JRSING AND    | 12/31/2020         | 366 Days Settled | i     |                          |         |
| DALLAS, TX 75237              |               |                    |                  |       | CR Beds 124 POS B        | eds 0   |
| DALLAS                        |               |                    |                  |       | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC              | CIANS SERVICE |                    |                  |       | Occupancy Rate           | 50.4%   |
| Balance S                     | Sheet         | Income             | Statement        |       | Length of Stay           | 170.7   |
| Current Assets                | 2,800,190     | Total Charges      | 7,203,879        |       | Average Wages            | 21.90   |
| Fixed Assets                  | 176,748       | Contract Allowance | 15,709           | 0.2%  | Skilled Nursing          | 66.6%   |
| Other Assets                  | 695,724       | Operating Revenue  | 7,188,170        | 99.8% | Ancillary Service        | 33.4%   |
| Total Assets                  | 3,672,662     | Operating Expense  | 7,095,376        | 98.7% | Current Ratio            | 0.9     |
| Current Liabilities           | 3,012,656     | Operating Margin   | 92,794           | 1.3%  | Days to Collect          | 93.4    |
| Long Term Liabilities         | 0             | Other Income       | 12,291           | 0.2%  | Avg Payment Days         | 35.1    |
| Total Equity                  | 660,006       | Other Expense      | 0                | 0.0%  | Depreciation Rate        | 84.8%   |
| Total Liab. and Equity        | 3.672.662     | Net Profit or Loss | 105,085          | 1.5%  | Return on Equity         | 15.9%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676408 THE LODG        | E AT BEAR CR | EEK                |                  |        | Proprietary - Corporation | n        |
|------------------------|--------------|--------------------|------------------|--------|---------------------------|----------|
| THE LODGE AT BEA       | AR CREEK     | 12/31/2020         | 366 Days Settled | i      |                           |          |
| GRAPEVINE, TX 760      | )51          |                    |                  |        | CR Beds 100 POS E         | seds 0   |
| TARRANT                |              |                    |                  |        | Key Performana            | ce Ind.  |
| NOVITAS (TEXAS)        |              |                    |                  |        | Occupancy Rate            | 42.5%    |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 78.9     |
| Current Assets         | -215,606     | Total Charges      | 6,036,998        |        | Average Wages             | 25.26    |
| Fixed Assets           | 49,665       | Contract Allowance | 917,923          | 15.2%  | Skilled Nursing           | 70.7%    |
| Other Assets           | 1,750,465    | Operating Revenue  | 5,119,075        | 84.8%  | Ancillary Service         | 29.3%    |
| Total Assets           | 1,584,524    | Operating Expense  | 6,587,297        | 128.7% | Current Ratio             | 0.0      |
| Current Liabilities    | 5,662,433    | Operating Margin   | -1,468,222       | -28.7% | Days to Collect           | (19.0)   |
| Long Term Liabilities  | 3,553,142    | Other Income       | 5,325            | 0.1%   | Avg Payment Days          | 147.1    |
| Total Equity           | -7,631,051   | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 1,322.7% |
| Total Liab. and Equity | 1,584,524    | Net Profit or Loss | (1,462,897)      | -28.6% | Return on Equity          | 19.2%    |
| 676128 THE MADIS       | SON ON MARSH | ł                  |                  |        | Nonprofit - Church        |          |
| THE MADISON ON N       | MARSH        | 9/30/2020 3        | 366 Days Settled |        |                           |          |
| CARROLLTON, TX 7       | 5006         |                    |                  |        | CR Beds 125 POS E         | seds 0   |
| DALLAS                 |              |                    |                  |        | Key Performana            | ce Ind.  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate            | 49.7%    |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay            | 59.4     |
| Current Assets         | 3,534,769    | Total Charges      | 9,388,957        |        | Average Wages             | 21.66    |
| Fixed Assets           | 0            | Contract Allowance | 1,982,642        | 21.1%  | Skilled Nursing           | 78.0%    |
| Other Assets           | 0            | Operating Revenue  | 7,406,315        | 78.9%  | Ancillary Service         | 22.0%    |
| Total Assets           | 3,534,769    | Operating Expense  | 7,675,721        | 103.6% | Current Ratio             | 10.0     |
| Current Liabilities    | 353,700      | Operating Margin   | -269,406         | -3.6%  | Days to Collect           | 101.6    |
| Long Term Liabilities  | 0            | Other Income       | 534,812          | 7.2%   | Avg Payment Days          | 5.3      |
| Total Equity           | 3,181,069    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%     |
| Total Liab. and Equity | 3,534,769    | Net Profit or Loss | 265,406          | 3.6%   | Return on Equity          | 8.3%     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| İ  | OR AT SEAGOVI                                  | LLE  |   |                                   | Nonprofit - Church  |  |
|--|--|--|---|-----------------------------------|---|--|
| THE MANOR AT SEA   | AGOVILLE                                       | 9/30/2020 3  | 866 Days Settled  |                                   |   |  |
| SEAGOVILLE, TX 75  | 5159   |  |   |                                   | CR Beds 90 POS B  | eds 0  |
| DALLAS   |  |  |   |                                   | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE                                  |  |   |                                   | Occupancy Rate  | 57.1%  |
| Balance S  | Sheet  | Income   | Statement   |                                   | Length of Stay  | 124.6  |
| Current Assets   | 2,766,815                                      | Total Charges  | 5,750,060   |                                   | Average Wages   | 23.59  |
| Fixed Assets   | 0  | Contract Allowance   | 1,003,235   | 17.4%                             | Skilled Nursing   | 81.4%  |
| Other Assets   | 0  | Operating Revenue  | 4,746,825   | 82.6%                             | Ancillary Service   | 18.6%  |
| Total Assets   | 2,766,815                                      | Operating Expense  | 4,985,794   | 105.0%                            | Current Ratio   | 13.9   |
| Current Liabilities  | 199,384  | Operating Margin   | -238,969  | -5.0%                             | Days to Collect   | 128.0  |
| Long Term Liabilities  | 0  | Other Income   | 487,390   | 10.3%                             | Avg Payment Days  | 4.0  |
| Total Equity   | 2,567,431                                      | Other Expense  | 0   | 0.0%                              | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 2,766,815                                      | Net Profit or Loss   | 243,557   | 5.1%                              | Return on Equity  | 9.5%   |
| 675307 THE MANC  |  |  |   |                                   |   |  |
| 073307 THE MAINE   | OR HEALTHCAR                                   | E RESIDENCE  |   |                                   | Nonprofit - Church  |  |
| THE MANOR HEALT  |  |  | 366 Days Settled  |                                   | Nonprofit - Church  |  |
|  |  |  | 366 Days Settled  |                                   | Nonprofit - Church  CR Beds 66 POS B  | eds 0  |
| THE MANOR HEALT  |  |  | 366 Days Settled  |                                   |   |  |
| THE MANOR HEALT  | HCARE RESIDE                                   | ENCE 7/31/2020 3   | 366 Days Settled  |                                   | CR Beds 66 POS B  |  |
| THE MANOR HEALT<br>MEXIA, TX 76667<br>LIMESTONE  | THCARE RESIDE                                  | ENCE 7/31/2020 3   | 366 Days Settled  |                                   | CR Beds 66 POS B  | e Ind.   |
| THE MANOR HEALT  MEXIA, TX 76667  LIMESTONE  WISCONSIN PHYSIC  | CHCARE RESIDE                                  | ENCE 7/31/2020 3   | ·   |                                   | CR Beds 66 POS Be  Key Performanace  Occupancy Rate   | <b>ce Ind.</b> 56.3%                             |
| THE MANOR HEALT MEXIA, TX 76667 LIMESTONE WISCONSIN PHYSIC Balance S   | CHCARE RESIDE                                  | ENCE 7/31/2020 3   | Statement   | 11.9%                             | CR Beds 66 POS Be  Key Performanae  Occupancy Rate  Length of Stay  | 56.3%<br>271.8                                   |
| THE MANOR HEALT MEXIA, TX 76667 LIMESTONE WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE  Sheet  842,647                  | ENCE 7/31/2020 3  Income  Total Charges  | <b>Statement</b> 2,950,558                                |                                   | CR Beds 66 POS Book  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 56.3%<br>271.8<br>18.66                          |
| THE MANOR HEALT MEXIA, TX 76667 LIMESTONE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE Sheet 842,647                    | Income Total Charges Contract Allowance  | Statement<br>2,950,558<br>351,436                         | 88.1%                             | CR Beds 66 POS Book  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 56.3%<br>271.8<br>18.66<br>60.6%                 |
| THE MANOR HEALT MEXIA, TX 76667 LIMESTONE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE Sheet  842,647  0                | Income Total Charges Contract Allowance Operating Revenue                                    | 2,950,558<br>351,436<br>2,599,122                         | 88.1%<br>102.6%                   | CR Beds 66 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 56.3%<br>271.8<br>18.66<br>60.6%<br>39.4%        |
| THE MANOR HEALT MEXIA, TX 76667 LIMESTONE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  Sheet  842,647  0  0  842,647   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,950,558<br>351,436<br>2,599,122<br>2,665,743            | 88.1%<br>102.6%<br>-2.6%          | CR Beds 66 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 56.3%<br>271.8<br>18.66<br>60.6%<br>39.4%<br>2.7 |
| THE MANOR HEALT MEXIA, TX 76667 LIMESTONE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  842,647  0  0  842,647  314,403 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,950,558<br>351,436<br>2,599,122<br>2,665,743<br>-66,621 | 88.1%<br>102.6%<br>-2.6%<br>26.0% | CR Beds 66 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 56.3% 271.8 18.66 60.6% 39.4% 2.7 47.9           |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675886 THE MEAD   | ows   |  |  |  | Nonprofit - Church   |   |
|---|---|--|--|--|--|---|
| THE MEADOWS   |   | 7/31/2020  | 366 Days Settled   |  |  |   |
| GATESVILLE, TX 76   | 528   |  |  |  | CR Beds 90 POS   | Beds 0  |
| CORYELL   |   |  |  |  | Key Performana   | ace Ind.  |
| BLUE CROSS (TEXA  | AS)   |  |  |  | Occupancy Rate   | 100.0%  |
| Balance S   | Sheet   | Income   | Statement  |  | Length of Stay   | 601.1   |
| Current Assets  | -8,307,843  | Total Charges  | 9,371,030  |  | Average Wages  | 23.24   |
| Fixed Assets  | 6,994,551   | Contract Allowance   | 3,629,004  | 38.7%                                    | Skilled Nursing  | 60.4%   |
| Other Assets  | 0   | Operating Revenue  | 5,742,026  | 61.3%                                    | Ancillary Service  | 39.6%   |
| Total Assets  | -1,313,292  | Operating Expense  | 6,705,309  | 116.8%                                   | Current Ratio  | (181.2)   |
| Current Liabilities   | 45,855  | Operating Margin   | -963,283   | -16.8%                                   | Days to Collect  | 103.7   |
| Long Term Liabilities   | 0   | Other Income   | 407,577  | 7.1%                                     | Avg Payment Days   | 0.0   |
| Total Equity  | -1,359,147  | Other Expense  | 0  | 0.0%                                     | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity  | -1,313,292  | Net Profit or Loss   | (555,706)  | -9.7%                                    | Return on Equity   | 40.9%   |
| 455463 THE MEAD   | OWS HEALTH  | AND REHABILITATIO  | N CENTER   |  | Nonprofit - Church   |   |
| THE MEADOWS HEAREHABILITATION CI  | ALTH AND  | 12/31/2020   | 000 D 0 - 11 - 1   |  |  |   |
|   |   | 12/31/2020   | 366 Days Settled   |  |  |   |
| DALLAS, TX 75231  |   | 12/31/2020   | 366 Days Settled   |  | CR Beds 184 POS  | Beds 0  |
| DALLAS, TX 75231<br>DALLAS  |   | 12/31/2020   | 366 Days Settled   |  | CR Beds 184 POS  Key Performana  |   |
| •   | ENTER   |  | 366 Days Settled   |  |  |   |
| DALLAS  | ENTER<br>CIANS SERVICE  |  | Statement  |  | Key Performana   | ace Ind.  |
| DALLAS<br>WISCONSIN PHYSIC  | ENTER<br>CIANS SERVICE<br>Sheet   |  | ·  |  | Key Performana Occupancy Rate  | ace Ind.<br>47.8%   |
| DALLAS WISCONSIN PHYSIC Balance S   | ENTER<br>CIANS SERVICE<br>Sheet   | Income   | Statement  |  | Key Performana Occupancy Rate Length of Stay   | 47.8%<br>226.9  |
| DALLAS WISCONSIN PHYSIC Balance S Current Assets  | ENTER CIANS SERVICE Sheet 4,623,731                                     | Income<br>Total Charges  | • <b>Statement</b><br>7,915,472                          | 9.2%                                     | Key Performana Occupancy Rate Length of Stay Average Wages   | 47.8%<br>226.9<br>20.34                                   |
| DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | ENTER  CIANS SERVICE  Sheet  4,623,731  10,690,813                      | Income Total Charges Contract Allowance  | Statement<br>7,915,472<br>728,440                        | 9.2%<br>90.8%                            | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 47.8%<br>226.9<br>20.34<br>87.3%                          |
| DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | ENTER  CIANS SERVICE  Sheet  4,623,731  10,690,813  1,150               | Income Total Charges Contract Allowance Operating Revenue                                    | 7,915,472<br>728,440<br>7,187,032                        | 9.2%<br>90.8%<br>100.0%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 47.8%<br>226.9<br>20.34<br>87.3%<br>12.7%                 |
| DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ENTER  CIANS SERVICE  Sheet  4,623,731  10,690,813  1,150  15,315,694   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,915,472<br>728,440<br>7,187,032<br>7,188,129           | 9.2%<br>90.8%<br>100.0%<br>0.0%          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 47.8%<br>226.9<br>20.34<br>87.3%<br>12.7%<br>38.7         |
| DALLAS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  Sheet  4,623,731  10,690,813  1,150  15,315,694  119,445 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,915,472<br>728,440<br>7,187,032<br>7,188,129<br>-1,097 | 9.2%<br>90.8%<br>100.0%<br>0.0%<br>19.2% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 47.8%<br>226.9<br>20.34<br>87.3%<br>12.7%<br>38.7<br>43.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676332 THE MEDIC   | CAL RESORT A   | T BAY AREA  |   |  | Proprietary - Partnership  | )   |
|--|--|---|---|--|--|---|
| THE MEDICAL RESC   | ORT AT BAY AR  | EA 12/31/2020   | 366 Days Settled  | d  |  |   |
| PASADENA, TX 7750  | 05   |   |   |  | CR Beds 101 POS Be   | eds 0   |
| HARRIS   |  |   |   |  | Key Performanac  | e Ind.  |
| NOVITAS (TEXAS)  |  |   |   |  | Occupancy Rate   | 62.7%   |
| Balance S  | Sheet  | Income  | Statement   |  | Length of Stay   | 44.6  |
| Current Assets   | 7,442,806  | Total Charges   | 8,944,162   |  | Average Wages  | 23.57   |
| Fixed Assets   | 0  | Contract Allowance  | -1,202,410  | -13.4%                                       | Skilled Nursing  | 86.2%   |
| Other Assets   | 1,596,466  | Operating Revenue   | 10,146,572  | 113.4%                                       | Ancillary Service  | 13.8%   |
| Total Assets   | 9,039,272  | Operating Expense   | 8,786,354   | 86.6%  | Current Ratio  | 2.0   |
| Current Liabilities  | 3,693,525  | Operating Margin  | 1,360,218   | 13.4%  | Days to Collect  | 195.3   |
| Long Term Liabilities  | 1,343,860  | Other Income  | 819,015   | 8.1%   | Avg Payment Days   | 59.3  |
| Total Equity   | 4,001,887  | Other Expense   | 0   | 0.0%   | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity   | 9,039,272  | Net Profit or Loss  | 2,179,233   | 21.5%  | Return on Equity   | 54.5%   |
| 676436 THE MEDIC   | CAL RESORT A   | T PEARLAND  |   |  | Proprietary - Partnership  | )   |
| THE MEDICAL RESC   |  |   |   |  |  |   |
| THE MEDIOAL REG  | ORT AT PEARLA  | ND 12/31/2020   | 366 Days Settled  | t  |  |   |
| PEARLAND, TX 7758  |  | ND 12/31/2020   | 366 Days Settled  | d  | CR Beds 104 POS Be   | eds 0   |
|  |  | ND 12/31/2020   | 366 Days Settled  | i  | CR Beds 104 POS Be   |   |
| PEARLAND, TX 7758  |  | ND 12/31/2020   | 366 Days Settled  | i  |  |   |
| PEARLAND, TX 7758<br>BRAZORIA  | 34   |   | 366 Days Settled  | i  | Key Performanac  | e Ind.  |
| PEARLAND, TX 7758<br>BRAZORIA<br>NOVITAS (TEXAS)   | 34<br>Sheet  |   | ·   | d  | Key Performanao<br>Occupancy Rate  | se Ind.<br>39.3%                                |
| PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S   | 34<br>Sheet  | Income  | Statement   |  | Key Performanac<br>Occupancy Rate<br>Length of Stay  | se Ind.<br>39.3%<br>32.6                        |
| PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets  | 8,310,331  | Income<br>Total Charges   | <b>Statement</b> 6,255,001  | -10.4%                                       | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 39.3%<br>32.6<br>24.52                          |
| PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | 8,310,331<br>0   | Income Total Charges Contract Allowance   | <b>Statement</b> 6,255,001 -652,775                                 | -10.4%<br>110.4%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | 39.3%<br>32.6<br>24.52<br>88.0%                 |
| PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets  | 8,310,331<br>0   | Income Total Charges Contract Allowance Operating Revenue   | Statement 6,255,001 -652,775 6,907,776                              | -10.4%<br>110.4%<br>108.5%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | 39.3%<br>32.6<br>24.52<br>88.0%<br>12.0%        |
| PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets   | 8,310,331<br>0<br>0<br>8,310,331                           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | Statement 6,255,001 -652,775 6,907,776 7,497,061                    | -10.4%<br>110.4%<br>108.5%<br>-8.5%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | 39.3%<br>32.6<br>24.52<br>88.0%<br>12.0%<br>3.5 |
| PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | 8,310,331<br>0<br>0<br>8,310,331<br>2,372,765              | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | Statement 6,255,001 -652,775 6,907,776 7,497,061 -589,285           | -10.4%<br>110.4%<br>108.5%<br>-8.5%<br>98.4% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect                  | 39.3% 32.6 24.52 88.0% 12.0% 3.5 166.8          |
| PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 8,310,331<br>0<br>0<br>8,310,331<br>2,372,765<br>2,704,011 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | Statement 6,255,001 -652,775 6,907,776 7,497,061 -589,285 6,794,766 | -10.4%<br>110.4%<br>108.5%<br>-8.5%<br>98.4% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days | 39.3% 32.6 24.52 88.0% 12.0% 3.5 166.8 95.4     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676384 THE MEDIC                | CAL RESORT A | T SUGAR LAND       |                  |        | Proprietary - Partnershi | р        |
|---------------------------------|--------------|--------------------|------------------|--------|--------------------------|----------|
| THE MEDICAL RESC                | ORT AT SUGAR | LAND 12/31/2020    | 366 Days Settled | t      |                          |          |
| SUGAR LAND, TX 77               | 7479         |                    |                  |        | CR Beds 90 POS E         | Beds 0   |
| FORT BEND                       |              |                    |                  |        | Key Performana           | ce Ind.  |
| NOVITAS (TEXAS)                 |              |                    |                  |        | Occupancy Rate           | 62.4%    |
| Balance S                       | heet         | Income             | Statement        |        | Length of Stay           | 35.3     |
| Current Assets                  | 6,825,678    | Total Charges      | 9,322,355        |        | Average Wages            | 22.80    |
| Fixed Assets                    | 57,776       | Contract Allowance | -422,937         | -4.5%  | Skilled Nursing          | 87.2%    |
| Other Assets                    | 1,048,552    | Operating Revenue  | 9,745,292        | 104.5% | Ancillary Service        | 12.8%    |
| Total Assets                    | 7,932,006    | Operating Expense  | 8,933,037        | 91.7%  | Current Ratio            | 2.9      |
| Current Liabilities             | 2,321,636    | Operating Margin   | 812,255          | 8.3%   | Days to Collect          | 142.9    |
| Long Term Liabilities           | 2,445,350    | Other Income       | 890,265          | 9.1%   | Avg Payment Days         | 33.6     |
| Total Equity                    | 3,165,020    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 1,576.9% |
| Total Liab. and Equity          | 7,932,006    | Net Profit or Loss | 1,702,520        | 17.5%  | Return on Equity         | 53.8%    |
| 676433 THE MEDIC                | CAL RESORT A | T WILLOWBROOK      |                  |        | Proprietary - Partnershi | р        |
| THE MEDICAL RESC<br>WILLOWBROOK | ORT AT       | 12/31/2020         | 366 Days Settled | t      |                          |          |
| HOUSTON, TX 77070               | 0            |                    |                  |        | CR Beds 104 POS E        | Beds 0   |
| HARRIS                          |              |                    |                  |        | Key Performana           | ce Ind.  |
| NOVITAS (TEXAS)                 |              |                    |                  |        | Occupancy Rate           | 54.5%    |
| Balance S                       | heet         | Income             | Statement        |        | Length of Stay           | 66.6     |
| Current Assets                  | 6,846,157    | Total Charges      | 8,313,682        |        | Average Wages            | 23.74    |
| Fixed Assets                    | 155,852      | Contract Allowance | 1,678,915        | 20.2%  | Skilled Nursing          | 94.7%    |
| Other Assets                    | -510,858     | Operating Revenue  | 6,634,767        | 79.8%  | Ancillary Service        | 5.3%     |
| Total Assets                    | 6,491,151    | Operating Expense  | 7,103,918        | 107.1% | Current Ratio            | 2.0      |
| Current Liabilities             | 3,382,844    | Operating Margin   | -469,151         | -7.1%  | Days to Collect          | 257.6    |
| Long Term Liabilities           | 3,543,150    | Other Income       | 3,688,114        | 55.6%  | Avg Payment Days         | 109.7    |
| Total Equity                    | -434,843     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 130.8%   |
| Total Liab. and Equity          | 6,491,151    | Net Profit or Loss | 3,218,963        | 48.5%  | Return on Equity         | -740.3%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676456 THE MEDIC                    | CAL RESORT A | T WOODLANDS        |                  |        | Proprietary - Partnership | )       |
|-------------------------------------|--------------|--------------------|------------------|--------|---------------------------|---------|
| THE MEDICAL RESC                    | ORT AT WOODL | ANDS 12/31/2020    | 366 Days Settled | d      |                           |         |
| SPRING, TX 77386                    |              |                    |                  |        | CR Beds 90 POS B          | eds 0   |
| MONTGOMERY                          |              |                    |                  |        | Key Performanad           | ce Ind. |
| NOVITAS (TEXAS)                     |              |                    |                  |        | Occupancy Rate            | 41.6%   |
| Balance S                           | heet         | Income             | Statement        |        | Length of Stay            | 30.4    |
| Current Assets                      | 4,432,889    | Total Charges      | 4,458,603        |        | Average Wages             | 24.88   |
| Fixed Assets                        | 0            | Contract Allowance | -1,639,470       | -36.8% | Skilled Nursing           | 87.7%   |
| Other Assets                        | 0            | Operating Revenue  | 6,098,073        | 136.8% | Ancillary Service         | 12.3%   |
| Total Assets                        | 4,432,889    | Operating Expense  | 6,724,065        | 110.3% | Current Ratio             | 4.2     |
| Current Liabilities                 | 1,056,700    | Operating Margin   | -625,992         | -10.3% | Days to Collect           | 117.0   |
| Long Term Liabilities               | 515,679      | Other Income       | 5,461,344        | 89.6%  | Avg Payment Days          | 55.8    |
| Total Equity                        | 2,860,510    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%    |
| Total Liab. and Equity              | 4,432,889    | Net Profit or Loss | 4,835,352        | 79.3%  | Return on Equity          | 169.0%  |
| 676260 THE MERIC                    | DIAN         |                    |                  |        | Proprietary - Corporation | n       |
| THE MERIDIAN                        |              | 12/31/2020         | 366 Days Settled | t      |                           |         |
| GALVESTON, TX 775                   | 550          |                    |                  |        | CR Beds 96 POS B          | eds 0   |
| GALVESTON                           |              |                    |                  |        | Key Performana            | ce Ind. |
| TRAILBLAZER (TEX                    | AS)          |                    |                  |        | Occupancy Rate            | 59.6%   |
| Balance S                           | heet         | Income             | Statement        |        | Length of Stay            | 71.7    |
| Current Assets                      | 3,555,281    | Total Charges      | 8,850,775        |        | Average Wages             | 18.11   |
| Fixed Assets                        | 289,560      | Contract Allowance | 393,433          | 4.4%   | Skilled Nursing           | 76.5%   |
| Other Assets                        | 0            | Operating Revenue  | 8,457,342        | 95.6%  | Ancillary Service         | 23.5%   |
| Total Assets                        | 3,844,841    | Operating Expense  | 9,078,841        | 107.3% | Current Ratio             | 1.5     |
| Current Liabilities                 | 2,405,370    | Operating Margin   | -621,499         | -7.3%  | Days to Collect           | 55.5    |
|                                     | 0            | Other Income       | 18,430           | 0.2%   | Avg Payment Days          | 37.1    |
| Long Term Liabilities               | U            |                    |                  |        |                           |         |
| Long Term Liabilities  Total Equity | 1,439,471    | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 120.9%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| THE MILDRED & SHIRLEY L GARRISON 9/30/2020 366 Days Settled GERIATRIC EDUCATI  LUBBOCK, TX 79415 CR Beds 116 POS B  Key Performance  |                       |
|--|-----------------------|
| LUBBOCK Key Performana   |                       |
| noy i onormanac  | ds 0                  |
| 0 8.4  | e Ind.                |
| WISCONSIN PHYSICIANS SERVICE Occupancy Rate  | 81.4%                 |
| Balance Sheet Income Statement Length of Stay  | 85.3                  |
| Current Assets 8,912,164 Total Charges 12,516,177 Average Wages  | 20.80                 |
| Fixed Assets 0 Contract Allowance 2,107,742 16.8% Skilled Nursing  | 49.4%                 |
| Other Assets 135,010 Operating Revenue 10,408,435 83.2% Ancillary Service  | 50.6%                 |
| Total Assets 9,047,174 Operating Expense 8,854,775 85.1% Current Ratio   | 3.6                   |
| Current Liabilities 2,490,524 Operating Margin 1,553,660 14.9% Days to Collect   | 37.7                  |
| Long Term Liabilities 48,749 Other Income 50,956 0.5% Avg Payment Days   | 19.3                  |
| Total Equity 6,507,901 Other Expense 0 0.0% Depreciation Rate  | 0.0%                  |
| Total Liab. and Equity 9,047,174 Net Profit or Loss 1,602,325 15.4% Return on Equity   | 24.6%                 |
| 676041 THE MISSION AT AIR FORCE VILLAGE  Nonprofit - Other   |                       |
| THE MISSION AT AIR FORCE VILLAGE 6/30/2020 366 Days Settled  |                       |
| SAN ANTONIO, TX 78227 CR Beds 80 POS B   | eds 0                 |
| BEXAR Key Performana   | e Ind.                |
| WISCONSIN PHYSICIANS SERVICE Occupancy Rate  | 67.0%                 |
| Balance Sheet Income Statement Length of Stay  | 81.5                  |
| Current Assets 195,774 Total Charges 8,356,162 Average Wages   | 18.80                 |
| Current Assets 193,774 Total Charges 0,330,102 Average wages   |                       |
| Fixed Assets 1,516,294 Contract Allowance 227,120 2.7% Skilled Nursing   | 65.2%                 |
|  | 65.2%<br>34.8%        |
| Fixed Assets 1,516,294 Contract Allowance 227,120 2.7% Skilled Nursing   |                       |
| Fixed Assets 1,516,294 Contract Allowance 227,120 2.7% Skilled Nursing Other Assets 305,208,186 Operating Revenue 8,129,042 97.3% Ancillary Service  | 34.8%                 |
| Fixed Assets 1,516,294 Contract Allowance 227,120 2.7% Skilled Nursing  Other Assets 305,208,186 Operating Revenue 8,129,042 97.3% Ancillary Service  Total Assets 306,920,254 Operating Expense 10,336,195 127.2% Current Ratio   | 34.8%                 |
| Fixed Assets 1,516,294 Contract Allowance 227,120 2.7% Skilled Nursing  Other Assets 305,208,186 Operating Revenue 8,129,042 97.3% Ancillary Service  Total Assets 306,920,254 Operating Expense 10,336,195 127.2% Current Ratio  Current Liabilities 645,934 Operating Margin -2,207,153 -27.2% Days to Collect | 34.8%<br>0.3<br>(9.8) |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455705 THE MONT   | EVISTA AT CO  | RONADO   |   |                                 | Proprietary - Corporation   | n                                      |
|---|---|--|---|---------------------------------|---|--|
| THE MONTEVISTA A  | AT CORONADO   | 12/31/2020   | 366 Days Settled  |                                 |   |  |
| EL PASO, TX 79912   |   |  |   |                                 | CR Beds 198 POS B   | eds 0                                  |
| EL PASO   |   |  |   |                                 | Key Performana  | ce Ind.                                |
| NATIONAL GOVERN   | IMENT SERVICI   | ≣S   |   |                                 | Occupancy Rate  | 81.7%                                  |
| Balance S   | heet  | Income   | Statement   |                                 | Length of Stay  | 180.6                                  |
| Current Assets  | 821,387   | Total Charges  | 8,542,270   |                                 | Average Wages   | 16.95                                  |
| Fixed Assets  | 1,337,429   | Contract Allowance   | 144,659   | 1.7%                            | Skilled Nursing   | 37.9%                                  |
| Other Assets  | 4,557   | Operating Revenue  | 8,397,611   | 98.3%                           | Ancillary Service   | 18.1%                                  |
| Total Assets  | 2,163,373   | Operating Expense  | 9,196,224   | 109.5%                          | Current Ratio   | 0.4                                    |
| Current Liabilities   | 2,325,453   | Operating Margin   | -798,613  | -9.5%                           | Days to Collect   | 31.9                                   |
| Long Term Liabilities   | 42,094  | Other Income   | 220,039   | 2.6%                            | Avg Payment Days  | 16.3                                   |
| Total Equity  | -204,174  | Other Expense  | 0   | 0.0%                            | Depreciation Rate   | 52.7%                                  |
| Total Liab. and Equity  | 2,163,373   | Net Profit or Loss   | (578,579)   | -6.9%                           | Return on Equity  | 283.4%                                 |
| 675330 THE OAKS   | AT RADFORD  | HILLS HEALTHCARE   | CENTER  |                                 | Proprietary - Corporation   | n                                      |
| THE OAKS AT RADF<br>HEALTHCARE CENT   |   | 12/31/2020   | 366 Days Settled  |                                 |   |  |
| ABILENE, TX 79601   |   |  |   |                                 | CR Beds 116 POS B   | ade 0                                  |
| TAYLOR  |   |  |   |                                 |   | eus o                                  |
|   |   |  |   |                                 | Key Performana  |  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |                                 | <b>Key Performana</b> Occupancy Rate  |  |
| WISCONSIN PHYSIC<br>Balance S   |   |  | Statement   |                                 | •   | ce Ind.                                |
|   | Sheet   |  | Statement<br>8,953,106  |                                 | Occupancy Rate  | <b>ce Ind.</b> 38.5%                   |
| Balance S   | Sheet   | Income   |   | 13.3%                           | Occupancy Rate Length of Stay   | <b>ce Ind.</b> 38.5% 188.6             |
| Balance S<br>Current Assets   | Sheet 21,429,002                                      | Income<br>Total Charges  | 8,953,106   |                                 | Occupancy Rate Length of Stay Average Wages   | 38.5%<br>188.6<br>20.73                |
| Balance S Current Assets Fixed Assets   | 21,429,002<br>31,803                                  | Income Total Charges Contract Allowance  | 8,953,106<br>1,194,288  | 86.7%                           | Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 38.5%<br>188.6<br>20.73<br>87.1%       |
| Balance S Current Assets Fixed Assets Other Assets                                  | 21,429,002<br>31,803<br>0                             | Income Total Charges Contract Allowance Operating Revenue                                    | 8,953,106<br>1,194,288<br>7,758,818                           | 86.7%<br>81.4%                  | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 20.73<br>87.1%<br>12.9%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 21,429,002<br>31,803<br>0<br>21,460,805               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 8,953,106<br>1,194,288<br>7,758,818<br>6,315,111              | 86.7%<br>81.4%<br>18.6%         | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 20.73<br>87.1%<br>12.9%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 21,429,002<br>31,803<br>0<br>21,460,805<br>19,331,395 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,953,106<br>1,194,288<br>7,758,818<br>6,315,111<br>1,443,707 | 86.7%<br>81.4%<br>18.6%<br>7.8% | Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 20.73<br>87.1%<br>12.9%<br>1.1<br>61.0 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455416 THE OAKS        | AT WHITE SET   | TLEMENT            |                  |        | Proprietary - Corporatio | n       |
|------------------------|----------------|--------------------|------------------|--------|--------------------------|---------|
| THE OAKS AT WHIT       | E SETTLEMENT   | 8/31/2020 3        | 366 Days Settled |        |                          |         |
| FORT WORTH, TX 7       | 6108           |                    |                  |        | CR Beds 265 POS B        | eds 0   |
| TARRANT                |                |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (MAR        | YLAND)         |                    |                  |        | Occupancy Rate           | 33.3%   |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay           | 155.1   |
| Current Assets         | 765,921        | Total Charges      | 10,431,008       |        | Average Wages            | 10.00   |
| Fixed Assets           | 0              | Contract Allowance | 3,767,680        | 36.1%  | Skilled Nursing          | 49.6%   |
| Other Assets           | 0              | Operating Revenue  | 6,663,328        | 63.9%  | Ancillary Service        | 50.4%   |
| Total Assets           | 765,921        | Operating Expense  | 8,062,532        | 121.0% | Current Ratio            | 0.4     |
| Current Liabilities    | 1,811,237      | Operating Margin   | -1,399,204       | -21.0% | Days to Collect          | 32.7    |
| Long Term Liabilities  | 0              | Other Income       | 318,336          | 4.8%   | Avg Payment Days         | 83.3    |
| Total Equity           | -1,045,316     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity | 765,921        | Net Profit or Loss | (1,080,868)      | -16.2% | Return on Equity         | 103.4%  |
| 455557 THE PALM        | S NURSING & R  | REHABILITATION     |                  |        | Proprietary - Corporatio | n       |
| THE PALMS NURSIN       | NG & REHABILIT | TATION 12/31/2020  | 290 Days Settled | k      |                          |         |
| CORPUS CHRISTI,        | TX 78411       | 3/16/2020 7        | 6 Days Settled   |        | CR Beds 204 POS B        | eds 0   |
| NUECES                 |                |                    |                  |        | Key Performana           | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE  |                    |                  |        | Occupancy Rate           | 65.1%   |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay           | 840.8   |
| Current Assets         | 0              | Total Charges      | 1,783,477        |        | Average Wages            | 16.33   |
| Fixed Assets           | 0              | Contract Allowance | -31,460          | -1.8%  | Skilled Nursing          | 90.4%   |
| Other Assets           | 0              | Operating Revenue  | 1,814,937        | 101.8% | Ancillary Service        | 9.6%    |
| Total Assets           | 0              | Operating Expense  | 1,654,401        | 91.2%  | Current Ratio            |         |
| Current Liabilities    | 0              | Operating Margin   | 160,536          | 8.8%   | Days to Collect          | 0.0     |
| Long Term Liabilities  | 0              | Other Income       | 98,852           | 5.4%   | Avg Payment Days         | 0.0     |
| Total Equity           | 259,248        | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity | 259,248        | Net Profit or Loss | 259,248          | 14.3%  | Return on Equity         | 100.0%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455557 THE PALM        | S NURSING & R  | REHABILITATION     |                  |        | Proprietary - Corporatio  | n       |
|------------------------|----------------|--------------------|------------------|--------|---------------------------|---------|
| THE PALMS NURSIN       | NG & REHABILIT | ATION 12/31/2020   | 290 Days Settled | i      |                           |         |
| CORPUS CHRISTI, T      | TX 78411       | 3/16/2020 7        | '6 Days Settled  |        | CR Beds 204 POS B         | eds 0   |
| NUECES                 |                |                    |                  |        | Key Performana            | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE  |                    |                  |        | Occupancy Rate            | 54.7%   |
| Balance S              | heet           | Income             | Statement        |        | Length of Stay            | 548.1   |
| Current Assets         | 2,990,082      | Total Charges      | 6,605,368        |        | Average Wages             | 16.33   |
| Fixed Assets           | 50,024         | Contract Allowance | 407,865          | 6.2%   | Skilled Nursing           | 87.9%   |
| Other Assets           | 0              | Operating Revenue  | 6,197,503        | 93.8%  | Ancillary Service         | 12.1%   |
| Total Assets           | 3,040,106      | Operating Expense  | 6,228,110        | 100.5% | Current Ratio             | 8.8     |
| Current Liabilities    | 338,961        | Operating Margin   | -30,607          | -0.5%  | Days to Collect           | 79.3    |
| Long Term Liabilities  | 0              | Other Income       | 1,969,658        | 31.8%  | Avg Payment Days          | 16.2    |
| Total Equity           | 2,701,145      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 515.7%  |
| Total Liab. and Equity | 3,040,106      | Net Profit or Loss | 1,939,006        | 31.3%  | Return on Equity          | 71.8%   |
| 675113 THE PARK        | IN PLANO       |                    |                  |        | Proprietary - Corporation | n       |
| THE PARK IN PLANC      | )              | 6/30/2020          | 366 Days Settled |        |                           |         |
| PLANO, TX 75075        |                |                    |                  |        | CR Beds 110 POS B         | eds 0   |
| COLLIN                 |                |                    |                  |        | Key Performana            | ce Ind. |
| BLUE CROSS (MAR        | YLAND)         |                    |                  |        | Occupancy Rate            | 82.7%   |
| Balance S              | heet           | Income             | Statement        |        | Length of Stay            | 161.7   |
| Current Assets         | 604,099        | Total Charges      | 12,572,073       |        | Average Wages             | 24.93   |
| Fixed Assets           | 2,520,280      | Contract Allowance | 5,361,406        | 42.6%  | Skilled Nursing           | 86.9%   |
| Other Assets           | 9,049          | Operating Revenue  | 7,210,667        | 57.4%  | Ancillary Service         | 13.1%   |
| Total Assets           | 3,133,428      | Operating Expense  | 7,140,083        | 99.0%  | Current Ratio             | 0.5     |
| Current Liabilities    | 1,205,475      | Operating Margin   | 70,584           | 1.0%   | Days to Collect           | 34.3    |
| Long Term Liabilities  | 1,369,425      | Other Income       | 840,113          | 11.7%  | Avg Payment Days          | 58.9    |
| Total Equity           | 558,528        | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 12.4%   |
| Total Liab. and Equity | 3.133.428      | Net Profit or Loss | 910,697          | 12.6%  | Return on Equity          | 163.1%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676388 THE PAVIL       | ION AT CREEK  | WOOD               |                  |       | Proprietary - Other |        |
|------------------------|---------------|--------------------|------------------|-------|---------------------|--------|
| THE PAVILION AT C      | REEKWOOD      | 5/31/2020          | 366 Days Settled |       |                     |        |
| MANSFIELD, TX 760      | 63            |                    |                  |       | CR Beds 126 POS B   | eds 0  |
| TARRANT                |               |                    |                  |       | Key Performanad     | e Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |       | Occupancy Rate      | 73.8%  |
| Balance S              | heet          | Income             | Statement        |       | Length of Stay      | 74.2   |
| Current Assets         | 902,624       | Total Charges      | 14,063,422       |       | Average Wages       | 20.46  |
| Fixed Assets           | 51,646        | Contract Allowance | 4,004,984        | 28.5% | Skilled Nursing     | 54.5%  |
| Other Assets           | 217,000       | Operating Revenue  | 10,058,438       | 71.5% | Ancillary Service   | 45.5%  |
| Total Assets           | 1,171,270     | Operating Expense  | 9,326,308        | 92.7% | Current Ratio       | 1.1    |
| Current Liabilities    | 850,529       | Operating Margin   | 732,130          | 7.3%  | Days to Collect     | 29.5   |
| Long Term Liabilities  | -517,555      | Other Income       | 266,165          | 2.6%  | Avg Payment Days    | 12.8   |
| Total Equity           | 838,296       | Other Expense      | 0                | 0.0%  | Depreciation Rate   | 404.1% |
| Total Liab. and Equity | 1,171,270     | Net Profit or Loss | 998,295          | 9.9%  | Return on Equity    | 119.1% |
| 675743 THE PHOE        | NIX POST-ACU  | TE                 |                  |       | Nonprofit - Church  |        |
| THE PHOENIX POST       | Γ-ACUTE       | 9/30/2020          | 366 Days Settled |       |                     |        |
| TEXAS CITY, TX 775     | 90            |                    |                  |       | CR Beds 134 POS B   | eds 0  |
| GALVESTON              |               |                    |                  |       | Key Performanad     | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |       | Occupancy Rate      | 57.1%  |
| Balance S              | heet          | Income             | Statement        |       | Length of Stay      | 207.5  |
| Current Assets         | -638,106      | Total Charges      | 8,263,013        |       | Average Wages       | 20.87  |
| Fixed Assets           | 3,334,112     | Contract Allowance | 507,127          | 6.1%  | Skilled Nursing     | 51.6%  |
| Other Assets           | 3,367,014     | Operating Revenue  | 7,755,886        | 93.9% | Ancillary Service   | 48.4%  |
| Total Assets           | 6,063,020     | Operating Expense  | 7,342,292        | 94.7% | Current Ratio       | (0.3)  |
| Current Liabilities    | 1,922,469     | Operating Margin   | 413,594          | 5.3%  | Days to Collect     | 64.6   |
| Long Term Liabilities  | 3,429,533     | Other Income       | 1,848            | 0.0%  | Avg Payment Days    | 28.0   |
| 1                      |               | Oth                | 0                | 0.0%  | Depreciation Rate   | 13.2%  |
| Total Equity           | 711,018       | Other Expense      | U                | 0.070 | Depreciation Nate   | 13.270 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676002 THE PLAZA       | A AT EDGEMER | E HEALTH CARE      |                  |         | Nonprofit - Other  |        |
|------------------------|--------------|--------------------|------------------|---------|--------------------|--------|
| THE PLAZA AT EDG       | EMERE HEALTI | H CARE 12/31/2020  | 366 Days Settled | d       |                    |        |
| DALLAS, TX 75225       |              |                    |                  |         | CR Beds 87 POS Be  | eds 0  |
| DALLAS                 |              |                    |                  |         | Key Performanac    | e Ind. |
| BLUE CROSS (TEXA       | NS)          |                    |                  |         | Occupancy Rate     | 55.6%  |
| Balance S              | heet         | Income             | Statement        |         | Length of Stay     | 34.6   |
| Current Assets         | 24,302,039   | Total Charges      | 37,696,952       |         | Average Wages      | 16.44  |
| Fixed Assets           | 244,010,830  | Contract Allowance | 5,166,821        | 13.7%   | Skilled Nursing    | 19.9%  |
| Other Assets           | 44,593,691   | Operating Revenue  | 32,530,131       | 86.3%   | Ancillary Service  | 8.9%   |
| Total Assets           | 312,906,560  | Operating Expense  | 66,908,587       | 205.7%  | Current Ratio      | 0.2    |
| Current Liabilities    | 153,139,739  | Operating Margin   | -34,378,456      | -105.7% | Days to Collect    | 5.8    |
| Long Term Liabilities  | 194,921,398  | Other Income       | 6,533,284        | 20.1%   | Avg Payment Days   | 15.3   |
| Total Equity           | -35,154,577  | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 16.2%  |
| Total Liab. and Equity | 312,906,560  | Net Profit or Loss | (27,861,931)     | -85.6%  | Return on Equity   | 79.3%  |
| 676105 THE PLAZA       | A AT LUBBOCK |                    |                  |         | Nonprofit - Church |        |
| THE PLAZA AT LUBE      | BOCK         | 9/30/2020 3        | 366 Days Settled |         |                    |        |
| LUBBOCK, TX 79416      | ;            |                    |                  |         | CR Beds 132 POS Be | eds 0  |
| LUBBOCK                |              |                    |                  |         | Key Performanac    | e Ind. |
| NOVITAS (TEXAS)        |              |                    |                  |         | Occupancy Rate     | 78.6%  |
| Balance S              | heet         | Income             | Statement        |         | Length of Stay     | 131.9  |
| Current Assets         | 1,330,271    | Total Charges      | 10,322,908       |         | Average Wages      | 18.58  |
| Fixed Assets           | 0            | Contract Allowance | 1,799,156        | 17.4%   | Skilled Nursing    | 74.9%  |
| Other Assets           | 0            | Operating Revenue  | 8,523,752        | 82.6%   | Ancillary Service  | 25.1%  |
| Total Assets           | 1,330,271    | Operating Expense  | 8,258,228        | 96.9%   | Current Ratio      | 1.2    |
| Current Liabilities    | 1,084,769    | Operating Margin   | 265,524          | 3.1%    | Days to Collect    | 50.5   |
| Long Term Liabilities  | 0            | Other Income       | 1,528,757        | 17.9%   | Avg Payment Days   | 32.0   |
| Total Equity           | 245,502      | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 0.0%   |
| -                      |              |                    |                  |         |                    |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| RDSON   |   |                                     | Nonprofit - Church  |   |
|---|---|-------------------------------------|---|---|
| 9/30/2020   | 366 Days Settled  |                                     |   |   |
|   |   |                                     | CR Beds 124 POS B   | eds 0   |
|   |   |                                     | Key Performana  | ce Ind.   |
|   |   |                                     | Occupancy Rate  | 60.0%   |
| Income  | Statement   |                                     | Length of Stay  | 170.1   |
| 98 Total Charges  | 6,136,531   |                                     | Average Wages   | 19.27   |
| 638 Contract Allowance  | -80,456   | -1.3%                               | Skilled Nursing   | 79.9%   |
| 0 Operating Revenue   | 6,216,987   | 101.3%                              | Ancillary Service   | 20.1%   |
| O60 Operating Expense   | 6,700,045   | 107.8%                              | Current Ratio   | 1.4   |
| B03 Operating Margin  | -483,058  | -7.8%                               | Days to Collect   | 61.0  |
| 0 Other Income  | 911,264   | 14.7%                               | Avg Payment Days  | 43.1  |
| 257 Other Expense   | 0   | 0.0%                                | Depreciation Rate   | 3,081.4%  |
| 060 Net Profit or Loss  | 428,206   | 6.9%                                | Return on Equity  | 120.9%  |
| ALICE LLC   |   |                                     | Proprietary - Corporation   | n   |
| .C 12/31/2020   | 366 Days Settled  | i                                   |   |   |
|   |   |                                     | CR Beds 187 POS B   |   |
|   |   |                                     |   | eds 0   |
|   |   |                                     | Key Performana  |   |
|   |   |                                     |   |   |
| Income  | e Statement   |                                     | Key Performana  | ce Ind.   |
| Income<br>771 Total Charges   | 2,709,809   |                                     | <b>Key Performana</b> Occupancy Rate  | <b>ce Ind.</b> 27.9%  |
|   |   | -18.4%                              | Key Performana Occupancy Rate Length of Stay  | <b>ce Ind.</b> 27.9% 142.1  |
| 771 Total Charges   | 2,709,809   |                                     | Key Performana Occupancy Rate Length of Stay Average Wages  | 27.9%<br>142.1<br>19.85   |
| <ul><li>771 Total Charges</li><li>110 Contract Allowance</li></ul>                    | 2,709,809   | 118.4%                              | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing  | 27.9%<br>142.1<br>19.85<br>125.5%   |
| Total Charges  Contract Allowance  Operating Revenue                                  | 2,709,809<br>-497,987<br>3,207,796  | 118.4%<br>167.9%                    | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | 27.9%<br>142.1<br>19.85<br>125.5%<br>-25.5%   |
| Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,709,809<br>-497,987<br>3,207,796<br>5,385,181   | 118.4%<br>167.9%<br>-67.9%          | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio  | 27.9%<br>142.1<br>19.85<br>125.5%<br>-25.5%<br>(1.1)  |
| Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,709,809<br>-497,987<br>3,207,796<br>5,385,181<br>-2,177,385   | 118.4%<br>167.9%<br>-67.9%<br>-7.0% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect  | 27.9% 142.1 19.85 125.5% -25.5% (1.1) 63.5  |
| 66,,0   | Income 698 Total Charges 638 Contract Allowance 0 Operating Revenue 600 Operating Expense 6803 Operating Margin 0 Other Income 6257 Other Expense 600 Net Profit or Loss 641 FALICE LLC | Income Statement                    | Income Statement   G98   Total Charges   G,136,531   G,638   Contract Allowance   -80,456   -1.3%   Operating Revenue   G,216,987   101.3%   G,060   Operating Expense   G,700,045   107.8%   G,060   Operating Margin   -483,058   -7.8%   O Other Income   911,264   14.7%   G,257   Other Expense   O 0.0%   G,060   Net Profit or Loss   428,206   G.9%   C   C   C   C   C   C   C   C   C | 9/30/2020 366 Days Settled  CR Beds 124 POS B  Key Performana Occupancy Rate  Length of Stay  Average Wages 698 Total Charges 6,136,531 Average Wages 638 Contract Allowance -80,456 -1.3% Skilled Nursing 0 Operating Revenue 6,216,987 101.3% Ancillary Service 6060 Operating Expense 6,700,045 107.8% Current Ratio 607 Operating Margin -483,058 -7.8% Days to Collect 607 Other Income 911,264 14.7% Avg Payment Days 608 Net Profit or Loss 428,206 6.9% Return on Equity  FALICE LLC  12/31/2020 366 Days Settled |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 6/6215 THE KEHA  | BILITATION & V  | VELLNESS CENTRE  | OF DALLAS LLC  | ;   | Proprietary - Other   |  |
|--|---|--|--|---|---|--|
| THE REHABILITATION CENTRE OF DALLAS  |   | 6/30/2020 3  | 666 Days Settled   |   |   |  |
| DALLAS, TX 75204   |   |  |  |   | CR Beds 136 POS B   | eds 0                                  |
| DALLAS   |   |  |  |   | Key Performana  | ce Ind.                                |
| PALMETTO (CALIFO   | PRNIA)  |  |  |   | Occupancy Rate  | 68.7%                                  |
| Balance S  | heet  | Income   | Statement  |   | Length of Stay  | 90.4                                   |
| Current Assets   | 2,583,956   | Total Charges  | 12,123,637   |   | Average Wages   | 25.73                                  |
| Fixed Assets   | 136,619   | Contract Allowance   | 3,387,424  | 27.9%                                       | Skilled Nursing   | 61.3%                                  |
| Other Assets   | 39,052  | Operating Revenue  | 8,736,213  | 72.1%                                       | Ancillary Service   | 38.7%                                  |
| Total Assets   | 2,759,627   | Operating Expense  | 12,812,211   | 146.7%                                      | Current Ratio   | 1.0                                    |
| Current Liabilities  | 2,659,778   | Operating Margin   | -4,075,998   | -46.7%                                      | Days to Collect   | 44.8                                   |
| Long Term Liabilities  | 11,697,945  | Other Income   | 97,684   | 1.1%  | Avg Payment Days  | 76.0                                   |
| Total Equity   | -11,598,096   | Other Expense  | 0  | 0.0%  | Depreciation Rate   | 905.3%                                 |
| Total Liab. and Equity   | 2,759,627   | Net Profit or Loss   | (3,978,314)  | -45.5%                                      | Return on Equity  | 34.3%                                  |
| 455996 THE RENA  | ISSANCE AT KI   | ESSLER PARK  |  |   | Proprietary - Corporatio  | n                                      |
| THE RENAISSANCE  |   |  |  |   |   |  |
| 1112 11211/1100/11102  | AT KESSLER P  | ARK 12/31/2020   | 366 Days Settled   |   |   |  |
| DALLAS, TX 75211   | AT KESSLER P  | ARK 12/31/2020   | 366 Days Settled   |   | CR Beds 135 POS B   | eds 0                                  |
|  | AT KESSLER P  | ARK 12/31/2020   | 366 Days Settled   |   | CR Beds 135 POS B   |  |
| DALLAS, TX 75211   |   | ARK 12/31/2020   | 366 Days Settled   |   |   |  |
| DALLAS, TX 75211<br>DALLAS   | AS)   |  | 366 Days Settled Statement                                 |   | Key Performana  | ce Ind.                                |
| DALLAS, TX 75211  DALLAS  BLUE CROSS (TEXA   | AS)   |  | ·  |   | Key Performanae<br>Occupancy Rate   | ce Ind.<br>62.4%                       |
| DALLAS, TX 75211  DALLAS  BLUE CROSS (TEXABLANCE S   | AS)<br>Sheet  | Income   | Statement  |   | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 62.4%<br>186.9                         |
| DALLAS, TX 75211 DALLAS BLUE CROSS (TEXABLANCE S Current Assets  | AS)<br>S <b>heet</b><br>2,705,450                       | Income<br>Total Charges  | <b>Statement</b> 7,156,869                                 | 24.2%                                       | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 62.4%<br>186.9<br>23.38                |
| DALLAS, TX 75211 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | AS)<br>S <b>heet</b><br>2,705,450<br>490,981            | Income Total Charges Contract Allowance  | <b>Statement</b> 7,156,869 1,730,170                       | 24.2%<br>75.8%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 62.4%<br>186.9<br>23.38<br>70.1%       |
| DALLAS, TX 75211 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet 2,705,450 490,981 103,808                     | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 7,156,869 1,730,170 5,426,699                    | 24.2%<br>75.8%<br>113.5%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 23.38<br>70.1%<br>29.9%                |
| DALLAS, TX 75211 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet 2,705,450 490,981 103,808 3,300,239           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,156,869 1,730,170 5,426,699 6,157,192          | 24.2%<br>75.8%<br>113.5%<br>-13.5%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 23.38<br>70.1%<br>29.9%                |
| DALLAS, TX 75211 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet 2,705,450 490,981 103,808 3,300,239 2,302,166 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,156,869 1,730,170 5,426,699 6,157,192 -730,493 | 24.2%<br>75.8%<br>113.5%<br>-13.5%<br>18.7% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 23.38<br>70.1%<br>29.9%<br>1.2<br>50.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676448 THE RESE        | RVE AT RICHAF | RDSON              |                  |        | Proprietary - Partnershi | p        |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|----------|
| THE RESERVE AT R       | RICHARDSON    | 12/31/2020         | 366 Days Settled | t      |                          |          |
| RICHARDSON, TX 7       | 5080          |                    |                  |        | CR Beds 129 POS E        | Beds 0   |
| DALLAS                 |               |                    |                  |        | Key Performana           | ce Ind.  |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate           | 37.2%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 94.0     |
| Current Assets         | 2,697,859     | Total Charges      | 7,362,508        |        | Average Wages            | 21.71    |
| Fixed Assets           | -2,017        | Contract Allowance | -186,983         | -2.5%  | Skilled Nursing          | 60.2%    |
| Other Assets           | 200,864       | Operating Revenue  | 7,549,491        | 102.5% | Ancillary Service        | 39.8%    |
| Total Assets           | 2,896,706     | Operating Expense  | 7,429,290        | 98.4%  | Current Ratio            | 0.6      |
| Current Liabilities    | 4,156,876     | Operating Margin   | 120,201          | 1.6%   | Days to Collect          | 83.1     |
| Long Term Liabilities  | 100,000       | Other Income       | 13,327           | 0.2%   | Avg Payment Days         | 35.1     |
| Total Equity           | -1,360,170    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 1,888.0% |
| Total Liab. and Equity | 2,896,706     | Net Profit or Loss | 133,528          | 1.8%   | Return on Equity         | -9.8%    |
| 675214 THE RESO        | RT AT TEXAS C | CITY               |                  |        | Nonprofit - Church       |          |
| THE RESORT AT TE       | XAS CITY      | 9/30/2020          | 366 Days Settled |        |                          |          |
| TEXAS CITY, TX 775     | 590           |                    |                  |        | CR Beds 135 POS E        | Beds 0   |
| GALVESTON              |               |                    |                  |        | Key Performana           | ce Ind.  |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate           | 69.9%    |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 431.9    |
| Current Assets         | 4,818,097     | Total Charges      | 6,925,445        |        | Average Wages            | 20.97    |
| Fixed Assets           | 70,750        | Contract Allowance | -1,385,899       | -20.0% | Skilled Nursing          | 81.9%    |
| Other Assets           | 0             | Operating Revenue  | 8,311,344        | 120.0% | Ancillary Service        | 18.1%    |
| Total Assets           | 4,888,847     | Operating Expense  | 7,971,901        | 95.9%  | Current Ratio            | 1.8      |
| Current Liabilities    | 2,621,700     | Operating Margin   | 339,443          | 4.1%   | Days to Collect          | 136.5    |
| Long Term Liabilities  | -351,000      | Other Income       | 1,072,749        | 12.9%  | Avg Payment Days         | 115.1    |
| Total Equity           | 2,618,147     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 1,214.3% |
| Total Liab. and Equity | 4,888,847     | Net Profit or Loss | 1,412,192        | 17.0%  | Return on Equity         | 53.9%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676360 THE RIO A       | T MAINLAND CI | ENTER              |                  |        | Proprietary - Other      |         |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| THE RIO AT MAINLA      | ND CENTER     | 12/31/2020         | 366 Days Settled | d      |                          |         |
| TEXAS CITY, TX 775     | 591           |                    |                  |        | CR Beds 134 POS B        | eds 0   |
| GALVESTON              |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate           | 61.6%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 116.6   |
| Current Assets         | -1,917        | Total Charges      | 7,694,715        |        | Average Wages            | 20.84   |
| Fixed Assets           | 62,743        | Contract Allowance | -231,991         | -3.0%  | Skilled Nursing          | 72.9%   |
| Other Assets           | -346,000      | Operating Revenue  | 7,926,706        | 103.0% | Ancillary Service        | 27.1%   |
| Total Assets           | -285,174      | Operating Expense  | 7,819,357        | 98.6%  | Current Ratio            | 0.0     |
| Current Liabilities    | 3,252,192     | Operating Margin   | 107,349          | 1.4%   | Days to Collect          | 3.8     |
| Long Term Liabilities  | 860,122       | Other Income       | 6,675            | 0.1%   | Avg Payment Days         | 29.4    |
| Total Equity           | -4,397,488    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 184.5%  |
| Total Liab. and Equity | -285,174      | Net Profit or Loss | 114,024          | 1.4%   | Return on Equity         | -2.6%   |
| 676297 THE RIO A       | T MISSION TRA | ILS                |                  |        | Proprietary - Corporatio | n       |
| THE RIO AT MISSIO      | N TRAILS      | 12/31/2020         | 366 Days Settled | t      |                          |         |
| SAN ANTONIO, TX 7      | '8223         |                    |                  |        | CR Beds 124 POS B        | eds 0   |
| BEXAR                  |               |                    |                  |        | Key Performana           | ce Ind. |
| TRAILBLAZER (TEX       | AS)           |                    |                  |        | Occupancy Rate           | 66.1%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 119.6   |
| Current Assets         | 1,085,647     | Total Charges      | 7,487,633        |        | Average Wages            | 18.76   |
| Fixed Assets           | 162,395       | Contract Allowance | 943,470          | 12.6%  | Skilled Nursing          | 76.6%   |
| Other Assets           | 474,849       | Operating Revenue  | 6,544,163        | 87.4%  | Ancillary Service        | 23.4%   |
| Total Assets           | 1,722,891     | Operating Expense  | 8,485,458        | 129.7% | Current Ratio            | 0.4     |
| Current Liabilities    | 2,634,657     | Operating Margin   | -1,941,295       | -29.7% | Days to Collect          | 8.5     |
| Long Term Liabilities  | 0             | Other Income       | 1,396,058        | 21.3%  | Avg Payment Days         | 114.4   |
| Total Equity           | -1,260,762    | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 588.7%  |
| Total Liab. and Equity | 1,373,895     | Net Profit or Loss | (545,237)        | -8.3%  | Return on Equity         | 43.2%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455503 THE ROSE                               | WOOD RETIRE                  | MENT COMMUNITY                                       |                        |                          | Proprietary - Other             |                      |
|---|------------------------------|--|------------------------|--------------------------|---------------------------------|----------------------|
| THE ROSEWOOD RI                               | ETIREMENT                    | 12/31/2020   | 366 Days Settled       | i                        |                                 |                      |
| KILLEEN, TX 76543                             |                              |  |                        |                          | CR Beds 64 POS Be               | eds 0                |
| BELL  |                              |  |                        |                          | Key Performanad                 | e Ind.               |
| TRAILBLAZER (TEX                              | AS)                          |  |                        |                          | Occupancy Rate                  | 70.2%                |
| Balance S                                     | heet                         | Income   | Statement              |                          | Length of Stay                  | 50.7                 |
| Current Assets                                | 27,440,858                   | Total Charges  | 6,977,369              |                          | Average Wages                   | 23.10                |
| Fixed Assets                                  | 404,501                      | Contract Allowance                                   | 1,489,492              | 21.3%                    | Skilled Nursing                 | 74.1%                |
| Other Assets                                  | 94,721                       | Operating Revenue                                    | 5,487,877              | 78.7%                    | Ancillary Service               | 25.9%                |
| Total Assets                                  | 27,940,080                   | Operating Expense                                    | 5,434,977              | 99.0%                    | Current Ratio                   | 1.4                  |
| Current Liabilities                           | 20,161,209                   | Operating Margin                                     | 52,900                 | 1.0%                     | Days to Collect                 | 471.6                |
| Long Term Liabilities                         | 0                            | Other Income   | 424,674                | 7.7%                     | Avg Payment Days                | 9.8                  |
| Total Equity                                  | 7,778,871                    | Other Expense  | 0                      | 0.0%                     | Depreciation Rate               | 114.4%               |
| Total Liab. and Equity                        | 27,940,080                   | Net Profit or Loss                                   | 477,574                | 8.7%                     | Return on Equity                | 6.1%                 |
| 675240 THE SPRIN                              | IGS                          |  |                        |                          | Proprietary - Corporation       | 1                    |
| THE SPRINGS                                   |                              | 12/31/2020   | 366 Days Settled       | i                        |                                 |                      |
| HUGHES SPRINGS,                               | TX 75656                     |  |                        |                          | CR Beds 60 POS Be               | eds 0                |
| CASS  |                              |  |                        |                          | Key Performanad                 | e Ind.               |
| WISCONSIN PHYSIC                              | CIANS SERVICE                |  |                        |                          | Occupancy Rate                  | 55.6%                |
| Balance S                                     | heet                         | Income   | Statement              |                          | Length of Stay                  | 177.1                |
| Current Assets                                | 378,684                      | Total Charges  | 2,497,391              |                          | Average Wages                   | 15.46                |
| Fixed Assets                                  | 55.746                       | Contract Allowance                                   | -469,356               | -18.8%                   | Skilled Nursing                 |                      |
| Fixed Assets                                  | 33,7 40                      | Contract / morrance                                  |                        |                          | J                               | 66.4%                |
| Other Assets                                  | 22,302                       | Operating Revenue                                    | 2,966,747              | 118.8%                   | Ancillary Service               | 66.4%<br>33.6%       |
|   | ,                            |  | 2,966,747<br>3,013,399 |                          | Ancillary Service Current Ratio |                      |
| Other Assets                                  | 22,302                       | Operating Revenue                                    |                        | 101.6%                   | -                               | 33.6%                |
| Other Assets Total Assets                     | 22,302<br>456,732            | Operating Revenue Operating Expense                  | 3,013,399              | 101.6%<br>-1.6%          | Current Ratio                   | 33.6%<br>1.2         |
| Other Assets Total Assets Current Liabilities | 22,302<br>456,732<br>324,265 | Operating Revenue Operating Expense Operating Margin | 3,013,399              | 101.6%<br>-1.6%<br>20.5% | Current Ratio  Days to Collect  | 33.6%<br>1.2<br>36.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676327 THE SPRIN                   | IGS HEALTHCA | RE AND REHABILITA  | ATION            |         | Nonprofit - Church |        |
|------------------------------------|--------------|--------------------|------------------|---------|--------------------|--------|
| THE SPRINGS HEAL<br>REHABILITATION | THCARE AND   | 9/30/2020 3        | 666 Days Settled |         |                    |        |
| CEDAR PARK, TX 78                  | 3613         |                    |                  |         | CR Beds 120 POS B  | eds 0  |
| WILLIAMSON                         |              |                    |                  |         | Key Performanad    | e Ind. |
| TRAILBLAZER (TEX                   | AS)          |                    |                  |         | Occupancy Rate     | 88.0%  |
| Balance S                          | Sheet        | Income             | Statement        |         | Length of Stay     | 121.9  |
| Current Assets                     | 2,846,085    | Total Charges      | 9,584,154        |         | Average Wages      | 21.94  |
| Fixed Assets                       | 126,842      | Contract Allowance | 541,770          | 5.7%    | Skilled Nursing    | 81.9%  |
| Other Assets                       | 0            | Operating Revenue  | 9,042,384        | 94.3%   | Ancillary Service  | 18.1%  |
| Total Assets                       | 2,972,927    | Operating Expense  | 8,912,415        | 98.6%   | Current Ratio      | 0.9    |
| Current Liabilities                | 3,229,213    | Operating Margin   | 129,969          | 1.4%    | Days to Collect    | 55.5   |
| Long Term Liabilities              | -557,149     | Other Income       | 443,093          | 4.9%    | Avg Payment Days   | 21.9   |
| Total Equity                       | 300,863      | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 736.9% |
| Total Liab. and Equity             | 2,972,927    | Net Profit or Loss | 573,062          | 6.3%    | Return on Equity   | 190.5% |
| 676305 THE STAY                    | TON AT MUSEU | M WAY              |                  |         | Nonprofit - Other  |        |
| THE STAYTON AT M                   | IUSEUM WAY   | 12/31/2020         | 366 Days Settled | d       |                    |        |
| FORT WORTH, TX 7                   | 6107         |                    |                  |         | CR Beds 46 POS B   | eds 0  |
| TARRANT                            |              |                    |                  |         | Key Performanad    | e Ind. |
| TRAILBLAZER (TEX                   | AS)          |                    |                  |         | Occupancy Rate     | 77.7%  |
| Balance S                          | Sheet        | Income             | Statement        |         | Length of Stay     | 61.4   |
| Current Assets                     | 23,977,536   | Total Charges      | 26,076,913       |         | Average Wages      | 15.08  |
| Fixed Assets                       | 145,702,364  | Contract Allowance | 5,286,792        | 20.3%   | Skilled Nursing    | 18.0%  |
| Other Assets                       | 22,658,624   | Operating Revenue  | 20,790,121       | 79.7%   | Ancillary Service  | 13.6%  |
| Total Assets                       | 192,338,524  | Operating Expense  | 47,147,098       | 226.8%  | Current Ratio      | 0.2    |
| Current Liabilities                | 101,806,958  | Operating Margin   | -26,356,977      | -126.8% | Days to Collect    | 20.3   |
| Long Term Liabilities              | 117,685,464  | Other Income       | 3,034,797        | 14.6%   | Avg Payment Days   | 8.9    |
|                                    |              | O.1 =              |                  | 0.00/   | Danuariation Data  | 40.00/ |
| Total Equity                       | -27,153,898  | Other Expense      | 0                | 0.0%    | Depreciation Rate  | 16.3%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455806 THE TERR   | ACE AT DENIS                                | N  |  |                                  | Nonprofit - Church  |  |
|---|---|--|--|----------------------------------|---|--|
| THE TERRACE AT D  | DENISON                                     | 12/31/2020   | 366 Days Settled   |                                  |   |  |
| DENISON, TX 75020   | )   |  |  |                                  | CR Beds 136 POS B   | eds 0  |
| GRAYSON   |   |  |  |                                  | Key Performanad   | e Ind.   |
| NATIONAL GOVERN   | NMENT SERVIC                                | ≣S   |  |                                  | Occupancy Rate  | 48.1%  |
| Balance S   | Sheet                                       | Income   | Statement  |                                  | Length of Stay  | 144.3  |
| Current Assets  | 757,588                                     | Total Charges  | 6,370,887  |                                  | Average Wages   | 21.19  |
| Fixed Assets  | 96,082                                      | Contract Allowance   | 1,316,211  | 20.7%                            | Skilled Nursing   | 49.6%  |
| Other Assets  | 0   | Operating Revenue  | 5,054,676  | 79.3%                            | Ancillary Service   | 50.4%  |
| Total Assets  | 853,670                                     | Operating Expense  | 5,594,435  | 110.7%                           | Current Ratio   | 0.6  |
| Current Liabilities   | 1,230,493                                   | Operating Margin   | -539,759   | -10.7%                           | Days to Collect   | 54.5   |
| Long Term Liabilities   | -124,716                                    | Other Income   | 770,472  | 15.2%                            | Avg Payment Days  | 29.9   |
| Total Equity  | -252,107                                    | Other Expense  | 0  | 0.0%                             | Depreciation Rate   | 743.6%   |
| Total Liab. and Equity  | 853,670                                     | Net Profit or Loss   | 230,713  | 4.6%                             | Return on Equity  | -91.5%   |
| 675783 THE VILLA  | AT MOUNTAIN                                 | VIEW   |  |                                  | Nonprofit - Church  |  |
| THE VILLA AT MOUN   | NTAIN VIEW                                  | 9/30/2020 3  | 666 Days Settled   |                                  |   |  |
| DALLAS, TX 75211  |   |  |  |                                  | OD D- 1- 400 DOOD   |  |
| DALLAS  |   |  |  |                                  | CR Beds 120 POS B   | eds 0  |
| = · · · · · · · · · · · · · · · · · · ·   |   |  |  |                                  | Key Performana  |  |
| NOVITAS (TEXAS)   |   |  |  |                                  |   |  |
|   | Sheet                                       | Income   | Statement  |                                  | Key Performanac   | e Ind.   |
| NOVITAS (TEXAS)   |   | Income Total Charges   | <b>Statement</b> 9,171,278                                   |                                  | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 74.2%                                       |
| NOVITAS (TEXAS)  Balance S  |   |  |  | 20.2%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 74.2%  |
| NOVITAS (TEXAS)  Balance S  Current Assets  | 4,158,032                                   | Total Charges  | 9,171,278  |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 74.2%<br>149.4<br>20.86                                    |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | 4,158,032<br>0                              | Total Charges Contract Allowance   | 9,171,278<br>1,856,285                                       | 79.8%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 74.2%<br>149.4<br>20.86<br>77.3%                           |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 4,158,032<br>0<br>0                         | Total Charges Contract Allowance Operating Revenue                                     | 9,171,278<br>1,856,285<br>7,314,993                          | 79.8%<br>104.4%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 74.2%<br>149.4<br>20.86<br>77.3%<br>22.7%                  |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 4,158,032<br>0<br>0<br>4,158,032            | Total Charges Contract Allowance Operating Revenue Operating Expense                   | 9,171,278<br>1,856,285<br>7,314,993<br>7,634,581             | 79.8%<br>104.4%<br>-4.4%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 74.2%<br>149.4<br>20.86<br>77.3%<br>22.7%<br>39.8          |
| NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 4,158,032<br>0<br>0<br>4,158,032<br>104,368 | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,171,278<br>1,856,285<br>7,314,993<br>7,634,581<br>-319,588 | 79.8%<br>104.4%<br>-4.4%<br>8.7% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 74.2%<br>149.4<br>20.86<br>77.3%<br>22.7%<br>39.8<br>140.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675966 THE VILLA  | AT TEXARKAN   | IA  |  |  | Proprietary - Other  |   |
|---|---|---|--|--|--|---|
| THE VILLA AT TEXA   | RKANA   | 12/31/2020  | 366 Days Settled   |  |  |   |
| TEXARKANA, TX 755   | 503   |   |  |  | CR Beds 120 POS B  | eds 0   |
| BOWIE   |   |   |  |  | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |   |  |  | Occupancy Rate   | 70.6%   |
| Balance S   | Sheet   | Income  | Statement  |  | Length of Stay   | 348.2   |
| Current Assets  | 2,844,921   | Total Charges   | 7,101,712  |  | Average Wages  | 15.48   |
| Fixed Assets  | 68,308  | Contract Allowance  | 154,406  | 2.2%                                       | Skilled Nursing  | 84.1%   |
| Other Assets  | 0   | Operating Revenue   | 6,947,306  | 97.8%                                      | Ancillary Service  | 15.9%   |
| Total Assets  | 2,913,229   | Operating Expense   | 6,616,623  | 95.2%                                      | Current Ratio  | 9.2   |
| Current Liabilities   | 310,555   | Operating Margin  | 330,683  | 4.8%                                       | Days to Collect  | 41.4  |
| Long Term Liabilities   | 0   | Other Income  | 1,407,796  | 20.3%                                      | Avg Payment Days   | 16.1  |
| Total Equity  | 2,602,674   | Other Expense   | 0  | 0.0%                                       | Depreciation Rate  | 792.6%  |
|   |   | -   |  |  |  |   |
| Total Liab. and Equity  | 2,913,229   | Net Profit or Loss  | 1,732,580  | 24.9%                                      | Return on Equity   | 66.6%   |
| 676234 THE VILLA  | GE AT GLEANN  | LOCH FARMS  |  |  | Return on Equity  Proprietary - Corporatio   |   |
|   | GE AT GLEANN  | LOCH FARMS  | 1,732,580<br>366 Days Settled  |  |  | n   |
| 676234 THE VILLA THE VILLAGE AT GL  | GE AT GLEANN  | LOCH FARMS  |  |  | Proprietary - Corporatio   | n<br>eds 0  |
| 676234 THE VILLA THE VILLAGE AT GL SPRING, TX 77379   | GE AT GLEANN  | LOCH FARMS  |  |  | Proprietary - Corporatio  CR Beds 187 POS B  | n<br>eds 0  |
| 676234 THE VILLA THE VILLAGE AT GL SPRING, TX 77379 HARRIS  | GE AT GLEANN  EANNLOCH FA  AS)  | -<br>NLOCH FARMS<br>RMS 12/31/2020 :  |  |  | Proprietary - Corporation  CR Beds 187 POS B  Key Performanae  | eds 0   |
| 676234 THE VILLA  THE VILLAGE AT GL  SPRING, TX 77379  HARRIS  TRAILBLAZER (TEXA  | GE AT GLEANN  EANNLOCH FA  AS)  | -<br>NLOCH FARMS<br>RMS 12/31/2020 :  | 366 Days Settled   |  | Proprietary - Corporatio  CR Beds 187 POS B  Key Performanae  Occupancy Rate   | eds 0<br>ce Ind.<br>109.5%                              |
| 676234 THE VILLA THE VILLAGE AT GL SPRING, TX 77379 HARRIS TRAILBLAZER (TEXABILITY OF TEXABLE) Balance S  | GE AT GLEANN  LEANNLOCH FA  AS)  Sheet  1,578,776   | Income  | 366 Days Settled Statement   |  | Proprietary - Corporation  CR Beds 187 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0 ce Ind. 109.5% 241.7                              |
| 676234 THE VILLA  THE VILLAGE AT GL  SPRING, TX 77379  HARRIS  TRAILBLAZER (TEXABILITY AND ADMINISTRATE)  Balance S  Current Assets                                 | GE AT GLEANN  LEANNLOCH FA  AS)  Sheet  1,578,776  2,472,054                                    | Income Total Charges  | 366 Days Settled  Statement 12,002,413   | 4.4%                                       | Proprietary - Corporation  CR Beds 187 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind. 109.5% 241.7 17.15                       |
| 676234 THE VILLA  THE VILLAGE AT GL  SPRING, TX 77379  HARRIS  TRAILBLAZER (TEXA  Balance S  Current Assets  Fixed Assets   | GE AT GLEANN  LEANNLOCH FA  AS)  Sheet  1,578,776  2,472,054                                    | Income Total Charges Contract Allowance   | 366 Days Settled  Statement  12,002,413  532,117                                     | 4.4%<br>95.6%                              | Proprietary - Corporation  CR Beds 187 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind. 109.5% 241.7 17.15 20.2%                 |
| 676234 THE VILLA THE VILLAGE AT GL SPRING, TX 77379 HARRIS TRAILBLAZER (TEXA Balance S Current Assets Fixed Assets Other Assets                                     | GE AT GLEANN  EANNLOCH FA  AS)  Sheet  1,578,776  2,472,054  33,757,374  37,808,204             | Income Total Charges Contract Allowance Operating Revenue   | 366 Days Settled  Statement  12,002,413  532,117  11,470,296                         | 4.4%<br>95.6%<br>133.1%                    | Proprietary - Corporation  CR Beds 187 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind.  109.5%  241.7  17.15  20.2%  15.3%      |
| 676234 THE VILLA THE VILLAGE AT GL SPRING, TX 77379 HARRIS TRAILBLAZER (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                        | GE AT GLEANN  EANNLOCH FA  AS)  Sheet  1,578,776  2,472,054  33,757,374  37,808,204             | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 366 Days Settled  Statement  12,002,413  532,117  11,470,296  15,263,253             | 4.4%<br>95.6%<br>133.1%<br>-33.1%          | Proprietary - Corporation  CR Beds 187 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | neds 0  ce Ind. 109.5% 241.7 17.15 20.2% 15.3% 0.3 16.4 |
| 676234 THE VILLA THE VILLAGE AT GL SPRING, TX 77379 HARRIS TRAILBLAZER (TEXABILITY ASSETS Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | GE AT GLEANN  LEANNLOCH FA  AS)  Sheet  1,578,776  2,472,054  33,757,374  37,808,204  5,052,197 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 366 Days Settled  Statement  12,002,413  532,117  11,470,296  15,263,253  -3,792,957 | 4.4%<br>95.6%<br>133.1%<br>-33.1%<br>37.4% | Proprietary - Corporation  CR Beds 187 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0  ce Ind. 109.5% 241.7 17.15 20.2% 15.3% 0.3       |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675581 THE VILLA       | GE AT HERITA | GE OAKS            |                  |        | Proprietary - Other |          |
|------------------------|--------------|--------------------|------------------|--------|---------------------|----------|
| THE VILLAGE AT HE      | ERITAGE OAKS | 12/31/2020         | 366 Days Settled | d      |                     |          |
| CORSICANA, TX 75       | 110          |                    |                  |        | CR Beds 107 POS E   | Beds 0   |
| NAVARRO                |              |                    |                  |        | Key Performana      | ce Ind.  |
| TRAILBLAZER (TEX       | AS)          |                    |                  |        | Occupancy Rate      | 48.0%    |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay      | 144.7    |
| Current Assets         | 1,753,791    | Total Charges      | 6,079,911        |        | Average Wages       | 21.80    |
| Fixed Assets           | 36,642       | Contract Allowance | 0                | 0.0%   | Skilled Nursing     | 93.6%    |
| Other Assets           | 268,441      | Operating Revenue  | 6,079,911        | 100.0% | Ancillary Service   | 6.4%     |
| Total Assets           | 2,058,874    | Operating Expense  | 7,035,602        | 115.7% | Current Ratio       | 0.7      |
| Current Liabilities    | 2,532,870    | Operating Margin   | -955,691         | -15.7% | Days to Collect     | 33.1     |
| Long Term Liabilities  | 194,622      | Other Income       | 363,844          | 6.0%   | Avg Payment Days    | 35.2     |
| Total Equity           | -668,618     | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 2,015.3% |
| Total Liab. and Equity | 2,058,874    | Net Profit or Loss | (591,847)        | -9.7%  | Return on Equity    | 88.5%    |
| 675109 THE VILLA       | GE AT RICHAR | DSON               |                  |        | Proprietary - Other |          |
| THE VILLAGE AT RI      | CHARDSON     | 5/31/2020          | 366 Days Settled |        |                     |          |
| RICHARDSON, TX 7       | 5080         |                    |                  |        | CR Beds 280 POS E   | Beds 0   |
| DALLAS                 |              |                    |                  |        | Key Performana      | ce Ind.  |
| BLUE CROSS (MAR        | YLAND)       |                    |                  |        | Occupancy Rate      | 36.5%    |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay      | 868.9    |
| Current Assets         | 1,300,399    | Total Charges      | 9,608,760        |        | Average Wages       | 19.53    |
| Fixed Assets           | 273,191      | Contract Allowance | 2,065,053        | 21.5%  | Skilled Nursing     | 66.7%    |
| Other Assets           | 235,897      | Operating Revenue  | 7,543,707        | 78.5%  | Ancillary Service   | 33.3%    |
| Total Assets           | 1,809,487    | Operating Expense  | 8,621,653        | 114.3% | Current Ratio       | 0.9      |
| Current Liabilities    | 1,492,925    | Operating Margin   | -1,077,946       | -14.3% | Days to Collect     | 59.9     |
| Long Term Liabilities  | 5,772,810    | Other Income       | 871,938          | 11.6%  | Avg Payment Days    | 28.7     |
| Total Equity           | -5,456,248   | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 80.5%    |
| Total Liab. and Equity | 1,809,487    | Net Profit or Loss | (206,008)        | -2.7%  | Return on Equity    | 3.8%     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675611 THE VILLAGES OF DALLAS Nonprofit - Church           |   |   |   |                                   |   |  |
|--|---|---|---|-----------------------------------|---|--|
| THE VILLAGES OF D  | DALLAS  | 6/30/2020 3   | 366 Days Settled  |                                   |   |  |
| DALLAS, TX 75216   |   |   |   |                                   | CR Beds 242 POS B   | eds 0                                  |
| DALLAS   |   |   |   |                                   | Key Performanad   | e Ind.                                 |
| NOVITAS (TEXAS)  |   |   |   |                                   | Occupancy Rate  | 80.8%                                  |
| Balance S  | Sheet   | Income Statement  |   |                                   | Length of Stay  | 133.3                                  |
| Current Assets   | 6,075,085                                     | Total Charges   | 21,965,139  |                                   | Average Wages   | 21.41                                  |
| Fixed Assets   | 1,924   | Contract Allowance  | 5,452,938   | 24.8%                             | Skilled Nursing   | 48.0%                                  |
| Other Assets   | 288,000                                       | Operating Revenue   | 16,512,201  | 75.2%                             | Ancillary Service   | 36.6%                                  |
| Total Assets   | 6,365,009                                     | Operating Expense   | 15,401,138  | 93.3%                             | Current Ratio   | 1.9                                    |
| Current Liabilities  | 3,162,213                                     | Operating Margin  | 1,111,063   | 6.7%                              | Days to Collect   | 41.4                                   |
| Long Term Liabilities                                      | 64,060  | Other Income  | 79,196  | 0.5%                              | Avg Payment Days  | 17.7                                   |
| Total Equity   | 3,138,736                                     | Other Expense   | 0   | 0.0%                              | Depreciation Rate   | 77,637.2<br>%                          |
| Total Liab. and Equity                                     | 6,365,009                                     | Net Profit or Loss  | 1,190,259   | 7.2%                              | Return on Equity  | 37.9%                                  |
| 676358 THE VILLA   | GES ON MACA                                   | RTHUR   |   |                                   | Nonprofit - Church  |  |
| THE VILLAGES ON I  | MACARTHUR                                     | 9/30/2020 3   | 366 Days Settled  |                                   |   |  |
| IRVING, TX 75062   |   |   |   |                                   | CR Beds 110 POS B   | eds 0                                  |
| DALLAS   |   |   |   |                                   | Key Performanad   | e Ind.                                 |
| TRAILBLAZER (TEX   | AS)   |   |   |                                   | Occupancy Rate  | 96.2%                                  |
| Balance S  |   |   |   |                                   |   |  |
|  | Sheet   | Income  | Statement   |                                   | Length of Stay  | 81.2                                   |
| Current Assets   |   | Income<br>Total Charges   | <b>Statement</b> 12,380,881                                     |                                   | Length of Stay  Average Wages   | 81.2<br>20.27                          |
| Current Assets Fixed Assets                                |   |   |   | 18.8%                             |   |  |
|  | 1,560,341                                     | Total Charges   | 12,380,881  |                                   | Average Wages   | 20.27                                  |
| Fixed Assets   | 1,560,341<br>0                                | Total Charges Contract Allowance  | 12,380,881<br>2,331,197   | 81.2%                             | Average Wages Skilled Nursing   | 20.27<br>78.2%                         |
| Fixed Assets Other Assets                                  | 1,560,341<br>0<br>0                           | Total Charges Contract Allowance Operating Revenue                                    | 12,380,881<br>2,331,197<br>10,049,684                           | 81.2%<br>103.2%                   | Average Wages Skilled Nursing Ancillary Service                               | 20.27<br>78.2%<br>21.8%                |
| Fixed Assets Other Assets Total Assets                     | 1,560,341<br>0<br>0<br>1,560,341              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 12,380,881<br>2,331,197<br>10,049,684<br>10,366,964             | 81.2%<br>103.2%<br>-3.2%          | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 20.27<br>78.2%<br>21.8%<br>0.9         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 1,560,341<br>0<br>0<br>1,560,341<br>1,703,998 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 12,380,881<br>2,331,197<br>10,049,684<br>10,366,964<br>-317,280 | 81.2%<br>103.2%<br>-3.2%<br>15.6% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 20.27<br>78.2%<br>21.8%<br>0.9<br>50.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| )<br>ad.<br>43.0%<br>223.8<br>19.41 |
|-------------------------------------|
| 43.0%<br>223.8                      |
| 43.0%<br>223.8                      |
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| 46.4%                               |
| 53.6%                               |
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| (17.4)                              |
| 49.6                                |
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| 4.4%                                |
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| )                                   |
| ıd.                                 |
| 17.7%                               |
| 24.8                                |
| 22.77                               |
| 62.7%                               |
| 37.3%                               |
| 1.2                                 |
| 31.5                                |
|                                     |
| 22.9                                |
| 22.9<br>4.3%                        |
|                                     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| RTON AT COW  | HORN CREEK  |  |   | Proprietary - Corporation  | า   |
|--|---|--|---|--|---|
| COWHORN CF   | REEK 12/31/2020   | 366 Days Settled   | d   |  |   |
| 503  |   |  |   | CR Beds 76 POS B   | eds 0   |
|  |   |  |   | Key Performanad  | e Ind.  |
| CIANS SERVICE                                      |   |  |   | Occupancy Rate   | 59.3%   |
| Sheet  | Income  | Statement  |   | Length of Stay   | 118.7   |
| 1,325,474  | Total Charges   | 3,553,355  |   | Average Wages  | 17.36   |
| 61,916   | Contract Allowance  | -1,053,789   | -29.7%  | Skilled Nursing  | 70.3%   |
| 13,049   | Operating Revenue   | 4,607,144  | 129.7%  | Ancillary Service  | 29.7%   |
| 1,400,439  | Operating Expense   | 4,498,519  | 97.6%   | Current Ratio  | 5.8   |
| 227,361  | Operating Margin  | 108,625  | 2.4%  | Days to Collect  | 47.3  |
| 370,700  | Other Income  | 610,656  | 13.3%   | Avg Payment Days   | 18.0  |
| 802,378  | Other Expense   | 0  | 0.0%  | Depreciation Rate  | 795.3%  |
| 1,400,439  | Net Profit or Loss  | 719,281  | 15.6%   | Return on Equity   | 89.6%   |
| RTON HEALTH  | CARE & REHABILITA   | ATION  |   | Proprietary - Other  |   |
| EALTHCARE &  | 40/04/0000  |  |   |  |   |
| ALTHOAKE &   | 12/31/2020  | 366 Days Settled   | d   |  |   |
| TALTHOMILE Q                                       | 12/31/2020  | 366 Days Settled   | d   | CR Beds 92 POS B   | eds 0   |
| LAETHOAKE &  | 12/31/2020  | 366 Days Settled   | i   | CR Beds 92 POS B   |   |
| AS)  | 12/31/2020  | 366 Days Settled   | d   |  |   |
|  |   | 366 Days Settled   | i   | Key Performanac  | e Ind.  |
| AS)  |   | ·  | 1   | Key Performanao<br>Occupancy Rate  | <b>ce Ind.</b> 61.1%                          |
| AS)<br>Sheet                                       | Income  | Statement  |   | Key Performanae<br>Occupancy Rate<br>Length of Stay  | <b>ce Ind.</b> 61.1% 74.5                     |
| AS)<br>Sheet<br>-31,668                            | Income<br>Total Charges   | • <b>Statement</b> 5,092,560   | 0.0%  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 61.1%<br>74.5<br>22.95                        |
| AS)<br>Sheet<br>-31,668<br>126,423                 | Income Total Charges Contract Allowance   | <b>Statement</b> 5,092,560 0   | 0.0%<br>100.0%  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing  | 61.1%<br>74.5<br>22.95<br>94.0%               |
| AS) Sheet -31,668 126,423 70,605                   | Income Total Charges Contract Allowance Operating Revenue   | 5,092,560<br>0<br>5,092,560  | 0.0%<br>100.0%<br>122.1%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | 74.5<br>22.95<br>94.0%<br>6.0%                |
| AS) Sheet -31,668 126,423 70,605 165,360           | Income Total Charges Contract Allowance Operating Revenue Operating Expense   | 5,092,560<br>0<br>5,092,560<br>6,217,505   | 0.0%<br>100.0%<br>122.1%<br>-22.1%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio  | 74.5<br>22.95<br>94.0%<br>6.0%                |
| AS) Sheet -31,668 126,423 70,605 165,360 1,932,569 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin  | 5,092,560<br>0<br>5,092,560<br>6,217,505<br>-1,124,945   | 0.0%<br>100.0%<br>122.1%<br>-22.1%<br>0.1%  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect  | 74.5<br>22.95<br>94.0%<br>6.0%<br>0.0<br>46.4 |
|  | COWHORN CR<br>503<br>CIANS SERVICE<br>5heet<br>1,325,474<br>61,916<br>13,049<br>1,400,439<br>227,361<br>370,700<br>802,378<br>1,400,439 | COWHORN CREEK 12/31/2020  CIANS SERVICE  Sheet Income  1,325,474 Total Charges 61,916 Contract Allowance 13,049 Operating Revenue  1,400,439 Operating Expense 227,361 Operating Margin 370,700 Other Income 802,378 Other Expense 1,400,439 Net Profit or Loss  ERTON HEALTHCARE & REHABILITA | CIANS SERVICE  Sheet Income Statement  1,325,474 Total Charges 3,553,355 61,916 Contract Allowance -1,053,789 13,049 Operating Revenue 4,607,144 1,400,439 Operating Expense 4,498,519 227,361 Operating Margin 108,625 370,700 Other Income 610,656 802,378 Other Expense 0 1,400,439 Net Profit or Loss 719,281 | CIANS SERVICE  Sheet  Income Statement  1,325,474 Total Charges 3,553,355 61,916 Contract Allowance -1,053,789 -29.7% 13,049 Operating Revenue 4,607,144 129.7% 1,400,439 Operating Expense 4,498,519 97.6% 227,361 Operating Margin 108,625 2.4% 370,700 Other Income 610,656 13.3% 802,378 Other Expense 0 0.0% 1,400,439 Net Profit or Loss 719,281 15.6%  RTON HEALTHCARE & REHABILITATION | CIANS SERVICE                                 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675727 THE WESL        | EYAN AT SCEN  | IIC                |                  |        | Nonprofit - Church |         |
|------------------------|---------------|--------------------|------------------|--------|--------------------|---------|
| THE WESLEYAN AT        | SCENIC        | 8/7/2020 31        | 12 Days Settled* |        |                    |         |
| GEORGETOWN, TX         | 78626         |                    |                  |        | CR Beds 184 POS B  | eds 0   |
| WILLIAMSON             |               |                    |                  |        | Key Performana     | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate     | 43.1%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 79.0    |
| Current Assets         | -6,584,943    | Total Charges      | 11,023,863       |        | Average Wages      | 23.91   |
| Fixed Assets           | 4,051,340     | Contract Allowance | 4,892,095        | 44.4%  | Skilled Nursing    | 93.0%   |
| Other Assets           | 0             | Operating Revenue  | 6,131,768        | 55.6%  | Ancillary Service  | 7.0%    |
| Total Assets           | -2,533,603    | Operating Expense  | 9,527,477        | 155.4% | Current Ratio      | (5.9)   |
| Current Liabilities    | 1,110,847     | Operating Margin   | -3,395,709       | -55.4% | Days to Collect    | 15.9    |
| Long Term Liabilities  | 3,525,746     | Other Income       | 1,863,824        | 30.4%  | Avg Payment Days   | 35.4    |
| Total Equity           | -7,170,196    | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 3.9%    |
| Total Liab. and Equity | -2,533,603    | Net Profit or Loss | (1,531,885)      | -25.0% | Return on Equity   | 21.4%   |
| 675612 THE WEST        | BURY PLACE    |                    |                  |        | Nonprofit - Church |         |
| THE WESTBURY PL        | ACE           | 12/31/2020         | 366 Days Settled | i      |                    |         |
| HOUSTON, TX 7703       | 5             |                    |                  |        | CR Beds 148 POS B  | eds 0   |
| HARRIS                 |               |                    |                  |        | Key Performana     | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 63.9%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay     | 129.2   |
| Current Assets         | 1,938,428     | Total Charges      | 10,422,135       |        | Average Wages      | 14.46   |
| Fixed Assets           | 503,742       | Contract Allowance | 2,322,442        | 22.3%  | Skilled Nursing    | 83.4%   |
| Other Assets           | 322,123       | Operating Revenue  | 8,099,693        | 77.7%  | Ancillary Service  | 16.6%   |
| Total Assets           | 2,764,293     | Operating Expense  | 8,776,496        | 108.4% | Current Ratio      | 0.8     |
| Current Liabilities    | 2,282,602     | Operating Margin   | -676,803         | -8.4%  | Days to Collect    | 51.6    |
| Long Term Liabilities  | 4,710         | Other Income       | 1,184,656        | 14.6%  | Avg Payment Days   | 23.6    |
| Total Equity           | 476,981       | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 190.4%  |
|                        |               |                    |                  |        |                    |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455876 THE WOOL                      | DLANDS HEALT  | HCARE CENTER       |                  |        | Government - City-Cour    | nty    |
|--------------------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| THE WOODLANDS H                      | HEALTHCARE C  | ENTER 12/31/2020   | 366 Days Settled | d      |                           |        |
| THE WOODLANDS,                       | TX 77381      |                    |                  |        | CR Beds 214 POS B         | eds 0  |
| MONTGOMERY                           |               |                    |                  |        | Key Performanad           | e Ind. |
| NATIONAL GOVERN                      | MENT SERVICE  | ≣S                 |                  |        | Occupancy Rate            | 67.6%  |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay            | 101.4  |
| Current Assets                       | 2,367,302     | Total Charges      | 11,751,738       |        | Average Wages             | 21.99  |
| Fixed Assets                         | 649,120       | Contract Allowance | 0                | 0.0%   | Skilled Nursing           | 83.8%  |
| Other Assets                         | 2,215,493     | Operating Revenue  | 11,751,738       | 100.0% | Ancillary Service         | 16.2%  |
| Total Assets                         | 5,231,915     | Operating Expense  | 14,236,459       | 121.1% | Current Ratio             | 1.1    |
| Current Liabilities                  | 2,196,617     | Operating Margin   | -2,484,721       | -21.1% | Days to Collect           | 72.3   |
| Long Term Liabilities                | 0             | Other Income       | 3,120,679        | 26.6%  | Avg Payment Days          | 39.3   |
| Total Equity                         | 3,035,298     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 99.3%  |
| Total Liab. and Equity               | 5,231,915     | Net Profit or Loss | 635,958          | 5.4%   | Return on Equity          | 21.0%  |
| 675709 TIMBERIDO                     | GE NURSING AN | ND REHABILITATION  | I CENTER         |        | Proprietary - Corporation | n      |
| TIMBERIDGE NURS<br>REHABILITATION CI |               | 12/31/2020         | 366 Days Settled | d      |                           |        |
| JASPER, TX 75951                     |               |                    |                  |        | CR Beds 114 POS B         | eds 0  |
| JASPER                               |               |                    |                  |        | Key Performanad           | e Ind. |
| NOVITAS (TEXAS)                      |               |                    |                  |        | Occupancy Rate            | 58.4%  |
| Balance S                            | Sheet         | Income             | Statement        |        | Length of Stay            | 325.2  |
| Current Assets                       | 2,781,569     | Total Charges      | 8,106,193        |        | Average Wages             | 15.37  |
| Fixed Assets                         | 199,092       | Contract Allowance | 2,338,741        | 28.9%  | Skilled Nursing           | 66.2%  |
| Other Assets                         | 0             | Operating Revenue  | 5,767,452        | 71.1%  | Ancillary Service         | 33.8%  |
| Total Assets                         | 2,980,661     | Operating Expense  | 5,513,776        | 95.6%  | Current Ratio             | 3.2    |
| Current Liabilities                  | 869,211       | Operating Margin   | 253,676          | 4.4%   | Days to Collect           | 63.7   |
| Long Term Liabilities                | 71,182        | Other Income       | 210,743          | 3.7%   | Avg Payment Days          | 15.2   |
| Total Equity                         | 2,040,268     | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 161.2% |
| Total Liab. and Equity               | 2,980,661     | Net Profit or Loss | 464,419          | 8.1%   | Return on Equity          | 22.8%  |
| , ,                                  |               |                    |                  |        |                           |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|   | OOD NURSING A                         | AND REHABILITATIO  | N CENTER  |  | Nonprofit - Church  |   |
|---|---------------------------------------|--|---|--|---|---|
| TIMBERWOOD NUR<br>REHABILITATION C  |                                       | 9/30/2020 3  | 666 Days Settled  |  |   |   |
| LIVINGSTON, TX 77   | 351                                   |  |   |  | CR Beds 120 POS B   | seds 0                                    |
| POLK  |                                       |  |   |  | Key Performana  | ce Ind.                                   |
| BLUE CROSS (TEXA  | AS)                                   |  |   |  | Occupancy Rate  | 82.5%                                     |
| Balance S   | Sheet                                 | Income   | Statement   |  | Length of Stay  | 92.9                                      |
| Current Assets  | 13,460,251                            | Total Charges  | 9,838,768   |  | Average Wages   | 21.48                                     |
| Fixed Assets  | 284,653                               | Contract Allowance   | -426,734  | -4.3%                                    | Skilled Nursing   | 59.4%                                     |
| Other Assets  | 5,953,024                             | Operating Revenue  | 10,265,502  | 104.3%                                   | Ancillary Service   | 40.6%                                     |
| Total Assets  | 19,697,928                            | Operating Expense  | 8,858,042   | 86.3%                                    | Current Ratio   | 7.4                                       |
| Current Liabilities   | 1,813,149                             | Operating Margin   | 1,407,460   | 13.7%                                    | Days to Collect   | 83.8                                      |
| Long Term Liabilities   | 5,953,024                             | Other Income   | 0   | 0.0%                                     | Avg Payment Days  | 23.9                                      |
| Total Equity  | 11,931,755                            | Other Expense  | 0   | 0.0%                                     | Depreciation Rate   | 118.0%                                    |
| Total Liab. and Equity  | 19,697,928                            | Net Profit or Loss   | 1,407,806   | 13.7%                                    | Return on Equity  | 11.8%                                     |
| 675946 TLC EAST   | NURSING AND                           | REHABILITATION   |   |  | Proprietary - Other   |   |
|   |                                       |  |   |  | , ,   |   |
| TLC EAST NURSING  | 3 AND REHABILI                        | ITATION 12/31/2020   | 366 Days Settled  | d  | . ,   |   |
| TLC EAST NURSING  | 3 AND REHABILI                        | ITATION 12/31/2020   | 366 Days Settled  | i  | CR Beds 138 POS E   | eds 0                                     |
|   | 3 AND REHABILI                        | ITATION 12/31/2020   | 366 Days Settled  | i  | · ·   |   |
| TEMPLE, TX 76502  | 3 AND REHABILI                        | ITATION 12/31/2020   | 366 Days Settled  | i  | CR Beds 138 POS E   |   |
| TEMPLE, TX 76502<br>BELL  |                                       |  | 366 Days Settled  | i  | CR Beds 138 POS E  Key Performana   | ce Ind.                                   |
| TEMPLE, TX 76502 BELL NOVITAS   |                                       | Income   | ·   | i  | CR Beds 138 POS E  Key Performana  Occupancy Rate   | <b>ce Ind.</b><br>72.8%                   |
| TEMPLE, TX 76502 BELL NOVITAS Balance S   | Sheet                                 | Income   | Statement   |  | CR Beds 138 POS E  Key Performana  Occupancy Rate  Length of Stay   | <b>ce Ind.</b> 72.8% 395.6                |
| TEMPLE, TX 76502 BELL NOVITAS Balance S Current Assets  | <b>Sheet</b><br>3,106,089             | Income Total Charges Contract Allowance  | <b>Statement</b> 9,541,258                              | 10.3%                                    | CR Beds 138 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 72.8%<br>395.6<br>22.07                   |
| TEMPLE, TX 76502 BELL NOVITAS Balance S Current Assets Fixed Assets   | <b>Sheet</b><br>3,106,089<br>74,928   | Income Total Charges Contract Allowance  | <b>Statement</b> 9,541,258 981,337                      | 10.3%<br>89.7%                           | CR Beds 138 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 72.8%<br>395.6<br>22.07<br>81.6%          |
| TEMPLE, TX 76502 BELL NOVITAS Balance S Current Assets Fixed Assets Other Assets                                  | Sheet<br>3,106,089<br>74,928<br>0     | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 9,541,258 981,337 8,559,921                   | 10.3%<br>89.7%<br>90.9%                  | CR Beds 138 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 72.8%<br>395.6<br>22.07<br>81.6%<br>18.4% |
| TEMPLE, TX 76502 BELL NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 3,106,089<br>74,928<br>0<br>3,181,017 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 9,541,258 981,337 8,559,921 7,780,290         | 10.3%<br>89.7%<br>90.9%<br>9.1%          | CR Beds 138 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 72.8% 395.6 22.07 81.6% 18.4% 3.2         |
| TEMPLE, TX 76502 BELL NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 3,106,089 74,928 0 3,181,017 956,909  | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 9,541,258 981,337 8,559,921 7,780,290 779,631 | 10.3%<br>89.7%<br>90.9%<br>9.1%<br>16.9% | CR Beds 138 POS E  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 72.8% 395.6 22.07 81.6% 18.4% 3.2 138.6   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455522 TLC WEST  | NURSING AND                             | REHABILITATION                                       |                                    |                                  | Proprietary - Other                             |                      |
|--|---|--|------------------------------------|----------------------------------|---|----------------------|
| TLC WEST NURSING REHABILITATION                            | G AND                                   | 12/31/2020   | 366 Days Settled                   | I                                |   |                      |
| TEMPLE, TX 76502   |   |  |                                    |                                  | CR Beds 104 POS E                               | Beds 0               |
| BELL   |   |  |                                    |                                  | Key Performana                                  | ce Ind.              |
| NOVITAS (TEXAS)  |   |  |                                    |                                  | Occupancy Rate                                  | 52.9%                |
| Balance S  | Sheet                                   | Income   | Statement                          |                                  | Length of Stay                                  | 131.6                |
| Current Assets   | 1,493,518                               | Total Charges  | 6,498,111                          |                                  | Average Wages                                   | 23.56                |
| Fixed Assets   | 28,691                                  | Contract Allowance                                   | 388,297                            | 6.0%                             | Skilled Nursing                                 | 78.5%                |
| Other Assets   | 0                                       | Operating Revenue                                    | 6,109,814                          | 94.0%                            | Ancillary Service                               | 21.5%                |
| Total Assets   | 1,522,209                               | Operating Expense                                    | 6,358,236                          | 104.1%                           | Current Ratio                                   | 2.1                  |
| Current Liabilities  | 704,813                                 | Operating Margin                                     | -248,422                           | -4.1%                            | Days to Collect                                 | 89.5                 |
| Long Term Liabilities                                      | 0                                       | Other Income   | 1,065,888                          | 17.4%                            | Avg Payment Days                                | 40.6                 |
| Total Equity   | 817,396                                 | Other Expense  | 0                                  | 0.0%                             | Depreciation Rate                               | 3,512.6%             |
| Total Liab. and Equity                                     | 1,522,209                               | Net Profit or Loss                                   | 817,466                            | 13.4%                            | Return on Equity                                | 100.0%               |
| 675714 TOMBALL   | REHAB & NURS                            | SING   |                                    |                                  | Proprietary - Corporation                       | on                   |
| TOMBALL REHAB &  | NURSING                                 | 8/31/2020 3  | 366 Days Settled                   |                                  |   |                      |
| TOMBALL, TX 77375  | 5                                       |  |                                    |                                  | CR Beds 126 POS E                               | Beds 0               |
| HARRIS   |   |  |                                    |                                  | Key Performana                                  | ce Ind.              |
| WISCONSIN PHYSIC   | CIANS SERVICE                           |  |                                    |                                  | Occupancy Rate                                  | 66.9%                |
| Balance S  | Sheet                                   | Income   | Statement                          |                                  | Length of Stay                                  | 140.9                |
| Current Assets   | 1.366.337                               | Total Charges  | 7,573,197                          |                                  | Average Wages                                   | 10.00                |
|  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | =  |                                    |                                  |   |                      |
| Fixed Assets   | 0                                       | Contract Allowance                                   | 1,096,605                          | 14.5%                            | Skilled Nursing                                 | 69.2%                |
|  |   | Contract Allowance Operating Revenue                 | 1,096,605                          |                                  | Skilled Nursing Ancillary Service               | 69.2%<br>30.8%       |
| Fixed Assets   | 0                                       |  |                                    | 85.5%                            | · ·   |                      |
| Fixed Assets Other Assets                                  | 0                                       | Operating Revenue                                    | 6,476,592                          | 85.5%<br>105.5%                  | Ancillary Service                               | 30.8%                |
| Fixed Assets Other Assets Total Assets                     | 1,366,337                               | Operating Revenue Operating Expense                  | 6,476,592<br>6,833,517             | 85.5%<br>105.5%<br>-5.5%         | Ancillary Service Current Ratio                 | 30.8%                |
| Fixed Assets Other Assets Total Assets Current Liabilities | 0<br>0<br>1,366,337<br>1,430,593        | Operating Revenue Operating Expense Operating Margin | 6,476,592<br>6,833,517<br>-356,925 | 85.5%<br>105.5%<br>-5.5%<br>6.0% | Ancillary Service Current Ratio Days to Collect | 30.8%<br>1.0<br>57.6 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675942 TOWERS N  | IURSING HOME   | :  |  |   | Government - City-Cou  | nty  |
|--|--|--|--|---|--|--|
| TOWERS NURSING   | HOME   | 6/30/2020 3  | 366 Days Settled                                     |   |  |  |
| SMITHVILLE, TX 789   | 957  |  |  |   | CR Beds 115 POS B  | eds 0  |
| BASTROP  |  |  |  |   | Key Performana   | ce Ind.  |
| NOVITAS (TEXAS)  |  |  |  |   | Occupancy Rate   | 84.7%  |
| Balance S  | Sheet  | Income   | Statement  |   | Length of Stay   | 193.1  |
| Current Assets   | 3,382,295  | Total Charges  | 8,833,306  |   | Average Wages  | 19.17  |
| Fixed Assets   | 111,522  | Contract Allowance   | 0  | 0.0%  | Skilled Nursing  | 74.7%  |
| Other Assets   | -915,954   | Operating Revenue  | 8,833,306  | 100.0%                                      | Ancillary Service  | 25.3%  |
| Total Assets   | 2,577,863  | Operating Expense  | 9,115,248  | 103.2%                                      | Current Ratio  | 2.7  |
| Current Liabilities  | 1,260,888  | Operating Margin   | -281,942   | -3.2%                                       | Days to Collect  | 13.8   |
| Long Term Liabilities  | 92,802   | Other Income   | 489,805  | 5.5%  | Avg Payment Days   | 15.7   |
|  | 1,224,173  | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 349.2%   |
| Total Equity   | 1,224,173  |  |  |   |  |  |
| Total Equity  Total Liab. and Equity   |  | Net Profit or Loss   | 207,863  | 2.4%  | Return on Equity   | 17.0%  |
| Total Liab. and Equity 455796 TOWN AND   | 2,577,863<br>D COUNTRY NU  | Net Profit or Loss  RSING AND REHABII  | LITATION CENT  | ER  | Return on Equity  Government - City-Cour   |  |
| Total Liab. and Equity   | 2,577,863  D COUNTRY NU  RY NURSING AF   | Net Profit or Loss  RSING AND REHABII  |  | ER  |  |  |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTE   | 2,577,863  D COUNTRY NU  RY NURSING AF   | Net Profit or Loss  RSING AND REHABII  | LITATION CENT  | ER  |  | nty  |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTEREHABILITATION CE  | 2,577,863  D COUNTRY NU  RY NURSING AF   | Net Profit or Loss  RSING AND REHABII  | LITATION CENT  | ER  | Government - City-Cou  | nty<br>eds 0   |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTEREHABILITATION CE BOERNE, TX 78006   | 2,577,863  D COUNTRY NU  RY NURSING AN ENTER   | Net Profit or Loss  RSING AND REHABII  ND 12/31/2020   | LITATION CENT  | ER  | Government - City-Cour<br>CR Beds 126 POS B  | nty<br>eds 0   |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTEREHABILITATION CEROERNE, TX 78006  KENDALL   | 2,577,863  D COUNTRY NU  RY NURSING AN ENTER   | Net Profit or Loss  RSING AND REHABII  ND 12/31/2020   | LITATION CENT  | ER  | Government - City-Country  CR Beds 126 POS B  Key Performana   | eds 0  |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTEREHABILITATION CEROLEMANNE, TX 78006  KENDALL  NATIONAL GOVERN   | 2,577,863  D COUNTRY NU  RY NURSING AN ENTER  IMENT SERVICE  | Net Profit or Loss  RSING AND REHABII  ND 12/31/2020   | LITATION CENT 366 Days Settled                       | ER  | CR Beds 126 POS B  Key Performana  Occupancy Rate  | eds 0 ce Ind. 72.9%                                      |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTEREHABILITATION CERNE, TX 78006  KENDALL  NATIONAL GOVERN  Balance S  | 2,577,863  D COUNTRY NU  RY NURSING AN ENTER  IMENT SERVICE  | Net Profit or Loss  RSING AND REHABII  ND 12/31/2020  ES Income  | LITATION CENT  366 Days Settled                      | ER  | CR Beds 126 POS B  Key Performana  Occupancy Rate  Length of Stay  | eds 0 ce Ind. 72.9% 194.5                                |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTEREHABILITATION CERNE, TX 78006  KENDALL  NATIONAL GOVERN  Balance S  Current Assets  | 2,577,863  D COUNTRY NU  RY NURSING AN ENTER  IMENT SERVICE Sheet  809,242   | RSING AND REHABII  ND 12/31/2020  ES  Income  Total Charges  Contract Allowance  | Statement 6,630,596                                  | ER  | CR Beds 126 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | nty eds 0 ce Ind. 72.9% 194.5 21.37                      |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTEREHABILITATION CERNE, TX 78006  KENDALL  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  | 2,577,863  D COUNTRY NU RY NURSING AN ENTER  IMENT SERVICE Sheet  809,242 327,355                                    | RSING AND REHABII  ND 12/31/2020  ES  Income  Total Charges  Contract Allowance  | Statement 6,630,596                                  | 0.0%<br>100.0%                              | CR Beds 126 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | nty eds 0 ce Ind. 72.9% 194.5 21.37 84.0%                |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTEREHABILITATION CERNE, TX 78006  KENDALL  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  | 2,577,863  COUNTRY NU RY NURSING AN ENTER  IMENT SERVICE Sheet  809,242  327,355  1,834,435                          | RSING AND REHABIIND 12/31/2020  ES Income Total Charges Contract Allowance Operating Revenue                                     | Statement 6,630,596 0 6,630,596                      | 0.0%<br>100.0%<br>118.9%                    | CR Beds 126 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | nty eds 0 ce Ind. 72.9% 194.5 21.37 84.0% 16.0%          |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTEREHABILITATION CEROLEMANT TO TOTAL TO TOTAL TO TOTAL TO TOTAL TO TOTAL TO TOTAL TO TOTAL TO TOTAL TO | 2,577,863  D COUNTRY NU  RY NURSING AN  ENTER  SMENT SERVICE  809,242  327,355  1,834,435  2,971,032                 | RSING AND REHABII  ND 12/31/2020  ES Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense             | Statement 6,630,596 0 6,630,596 7,881,731            | 0.0%<br>100.0%<br>118.9%<br>-18.9%          | CR Beds 126 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio  | nty eds 0 ce Ind. 72.9% 194.5 21.37 84.0% 16.0% 0.5      |
| Total Liab. and Equity  455796 TOWN AND  TOWN AND COUNTEREHABILITATION CERNE, TX 78006  KENDALL  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities   | 2,577,863  D COUNTRY NU  RY NURSING AN ENTER  IMENT SERVICE Sheet  809,242  327,355  1,834,435  2,971,032  1,605,056 | RSING AND REHABII ND 12/31/2020  ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 6,630,596 0 6,630,596 7,881,731 -1,251,135 | 0.0%<br>100.0%<br>118.9%<br>-18.9%<br>25.2% | Government - City-Cour  CR Beds 126 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | nty eds 0 ce Ind. 72.9% 194.5 21.37 84.0% 16.0% 0.5 42.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676146 TOWN EAS                    | T REHABILITA  | TION AND HEALTHC   | ARE CENTER       |        | Nonprofit - Church |         |
|------------------------------------|---------------|--------------------|------------------|--------|--------------------|---------|
| TOWN EAST REHAB<br>HEALTHCARE CENT |               | 9/30/2020 3        | 366 Days Settled |        |                    |         |
| MESQUITE, TX 7515                  | 0             |                    |                  |        | CR Beds 132 POS B  | eds 0   |
| DALLAS                             |               |                    |                  |        | Key Performana     | ce Ind. |
| BLUE CROSS (TEXA                   | AS)           |                    |                  |        | Occupancy Rate     | 53.9%   |
| Balance S                          | heet          | Income             | Statement        |        | Length of Stay     | 117.3   |
| Current Assets                     | 1,032,215     | Total Charges      | 7,535,059        |        | Average Wages      | 19.00   |
| Fixed Assets                       | 0             | Contract Allowance | 1,854,274        | 24.6%  | Skilled Nursing    | 42.4%   |
| Other Assets                       | 0             | Operating Revenue  | 5,680,785        | 75.4%  | Ancillary Service  | 57.6%   |
| Total Assets                       | 1,032,215     | Operating Expense  | 6,612,756        | 116.4% | Current Ratio      | 1.1     |
| Current Liabilities                | 954,956       | Operating Margin   | -931,971         | -16.4% | Days to Collect    | 65.4    |
| Long Term Liabilities              | 77,260        | Other Income       | 931,970          | 16.4%  | Avg Payment Days   | 46.3    |
| Total Equity                       | -1            | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%    |
| Total Liab. and Equity             | 1,032,215     | Net Profit or Loss | (1)              | 0.0%   | Return on Equity   | 100.0%  |
| 676033 TOWN HAL                    | L ESTATES     |                    |                  |        | Nonprofit - Church |         |
| TOWN HALL ESTATI                   | ES            | 12/31/2020         | 366 Days Settled | d      |                    |         |
| HILLSBORO, TX 766                  | 45            |                    |                  |        | CR Beds 138 POS B  | eds 0   |
| HILL                               |               |                    |                  |        | Key Performana     | ce Ind. |
| WISCONSIN PHYSIC                   | CIANS SERVICE |                    |                  |        | Occupancy Rate     | 42.4%   |
| Balance S                          | heet          | Income             | Statement        |        | Length of Stay     | 278.0   |
| Current Assets                     | 1,647,906     | Total Charges      | 4,170,282        |        | Average Wages      | 20.32   |
| Fixed Assets                       | 817,063       | Contract Allowance | -171,719         | -4.1%  | Skilled Nursing    | 63.0%   |
| Other Assets                       | 0             | Operating Revenue  | 4,342,001        | 104.1% | Ancillary Service  | 37.0%   |
| Total Assets                       | 2,464,969     | Operating Expense  | 5,332,131        | 122.8% | Current Ratio      | 0.9     |
| Current Liabilities                | 1,908,255     | Operating Margin   | -990,130         | -22.8% | Days to Collect    | 85.8    |
| Long Term Liabilities              | 0             | Other Income       | 11,833           | 0.3%   | Avg Payment Days   | 131.0   |
|                                    |               |                    | _                | 0.00/  |                    |         |
| Total Equity                       | 556,714       | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 3.5%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676080 TOWN HAI        | L ESTATES AR | LINGTON INC        |                  |        | Nonprofit - Church |         |
|------------------------|--------------|--------------------|------------------|--------|--------------------|---------|
| TOWN HALL ESTAT        | ES ARLINGTON | INC 12/31/2020     | 366 Days Settled | I      |                    |         |
| ARLINGTON, TX 760      | )15          |                    |                  |        | CR Beds 116 POS B  | eds 0   |
| TARRANT                |              |                    |                  |        | Key Performanad    | ce Ind. |
| TRAILBLAZERS HE        | ALTH ENTERPR | ISES               |                  |        | Occupancy Rate     | 62.9%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay     | 667.4   |
| Current Assets         | 1,205,708    | Total Charges      | 6,504,588        |        | Average Wages      | 22.15   |
| Fixed Assets           | 97,803       | Contract Allowance | 519,454          | 8.0%   | Skilled Nursing    | 73.5%   |
| Other Assets           | 0            | Operating Revenue  | 5,985,134        | 92.0%  | Ancillary Service  | 26.5%   |
| Total Assets           | 1,303,511    | Operating Expense  | 7,203,275        | 120.4% | Current Ratio      | 0.5     |
| Current Liabilities    | 2,665,178    | Operating Margin   | -1,218,141       | -20.4% | Days to Collect    | 44.7    |
| Long Term Liabilities  | 0            | Other Income       | 1,695            | 0.0%   | Avg Payment Days   | 135.4   |
| Total Equity           | -1,361,667   | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 8.7%    |
| Total Liab. and Equity | 1,303,511    | Net Profit or Loss | (1,216,446)      | -20.3% | Return on Equity   | 89.3%   |
| 676047 TOWN HAI        | L ESTATES KE | ENE INC            |                  |        | Nonprofit - Church |         |
| TOWN HALL ESTAT        | ES KEENE INC | 12/31/2020         | 366 Days Settled | I      |                    |         |
| KEENE, TX 76059        |              |                    |                  |        | CR Beds 126 POS B  | eds 0   |
| JOHNSON                |              |                    |                  |        | Key Performanad    | e Ind.  |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate     | 78.2%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay     | 241.9   |
| Current Assets         | 1,949,616    | Total Charges      | 10,113,954       |        | Average Wages      | 19.55   |
| Fixed Assets           | 315,453      | Contract Allowance | 3,136,260        | 31.0%  | Skilled Nursing    | 82.9%   |
| Other Assets           | 0            | Operating Revenue  | 6,977,694        | 69.0%  | Ancillary Service  | 17.1%   |
| Total Assets           | 2,265,069    | Operating Expense  | 7,932,159        | 113.7% | Current Ratio      | 0.8     |
| Current Liabilities    | 2,343,523    | Operating Margin   | -954,465         | -13.7% | Days to Collect    | 42.7    |
| Long Term Liabilities  | 0            | Other Income       | 215,100          | 3.1%   | Avg Payment Days   | 107.1   |
| Total Equity           | -78,454      | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 4.4%    |
| Total Liab. and Equity | 2,265,069    | Net Profit or Loss | (739,365)        | -10.6% | Return on Equity   | 942.4%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676074 TOWN HAL        | L ESTATES WI   | HITNEY INC         |                  |        | Nonprofit - Church |         |
|------------------------|----------------|--------------------|------------------|--------|--------------------|---------|
| TOWN HALL ESTAT        | ES WHITNEY IN  | IC 12/31/2020      | 366 Days Settled | d      |                    |         |
| WHITNEY, TX 76692      |                |                    |                  |        | CR Beds 88 POS B   | eds 0   |
| HILL                   |                |                    |                  |        | Key Performana     | ce Ind. |
| BLUE CROSS (TEXA       | AS)            |                    |                  |        | Occupancy Rate     | 73.9%   |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay     | 506.3   |
| Current Assets         | 1,189,908      | Total Charges      | 4,390,057        |        | Average Wages      | 19.27   |
| Fixed Assets           | 224,084        | Contract Allowance | -122,592         | -2.8%  | Skilled Nursing    | 79.6%   |
| Other Assets           | 0              | Operating Revenue  | 4,512,649        | 102.8% | Ancillary Service  | 20.4%   |
| Total Assets           | 1,413,992      | Operating Expense  | 4,908,861        | 108.8% | Current Ratio      | 0.7     |
| Current Liabilities    | 1,622,642      | Operating Margin   | -396,212         | -8.8%  | Days to Collect    | 44.2    |
| Long Term Liabilities  | 0              | Other Income       | 3,283            | 0.1%   | Avg Payment Days   | 121.0   |
| Total Equity           | -208,650       | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 4.3%    |
| Total Liab. and Equity | 1,413,992      | Net Profit or Loss | (392,929)        | -8.7%  | Return on Equity   | 188.3%  |
| 676132 TRAIL LAK       | E NURSING & F  | REHABILITATION     |                  |        | Nonprofit - Church |         |
| TRAIL LAKE NURSIN      | NG & REHABILIT | ATION 9/30/2020    | 366 Days Settled |        |                    |         |
| FORT WORTH, TX 7       | 6133           |                    |                  |        | CR Beds 120 POS B  | eds 0   |
| TARRANT                |                |                    |                  |        | Key Performana     | ce Ind. |
| BLUE CROSS (TEXA       | AS)            |                    |                  |        | Occupancy Rate     | 76.1%   |
| Balance S              | Sheet          | Income             | Statement        |        | Length of Stay     | 147.9   |
| Current Assets         | 3,562,558      | Total Charges      | 10,262,648       |        | Average Wages      | 18.76   |
| Fixed Assets           | 360,091        | Contract Allowance | 1,514,679        | 14.8%  | Skilled Nursing    | 63.2%   |
| Other Assets           | 53,901         | Operating Revenue  | 8,747,969        | 85.2%  | Ancillary Service  | 36.8%   |
| Total Assets           | 3,976,550      | Operating Expense  | 7,570,452        | 86.5%  | Current Ratio      | 2.8     |
| Current Liabilities    | 1,265,788      | Operating Margin   | 1,177,517        | 13.5%  | Days to Collect    | (31.1)  |
| Long Term Liabilities  | 33,975         | Other Income       | 3,021            | 0.0%   | Avg Payment Days   | 17.5    |
| Total Equity           | 2,676,787      | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 245.7%  |
| Total Liab. and Equity | 3,976,550      | Net Profit or Loss | 1,180,538        | 13.5%  | Return on Equity   | 44.1%   |
|                        |                |                    |                  |        |                    |         |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675754 TRAYMOR  | E NURSING CE   | NTER   |  |   | Nonprofit - Church   |   |
|---|--|--|--|---|--|---|
| TRAYMORE NURSIN   | NG CENTER  | 8/31/2020 3  | 66 Days Settled  |   |  |   |
| DALLAS, TX 75209  |  |  |  |   | CR Beds 150 POS B  | eds 0   |
| DALLAS  |  |  |  |   | Key Performana   | ce Ind.   |
| BLUE CROSS (TEXA  | AS)  |  |  |   | Occupancy Rate   | 61.8%   |
| Balance S   | Sheet  | Income   | Statement  |   | Length of Stay   | 99.8  |
| Current Assets  | 2,734,882  | Total Charges  | 20,045,971   |   | Average Wages  | 23.08   |
| Fixed Assets  | 0  | Contract Allowance   | 10,463,197   | 52.2%                                     | Skilled Nursing  | 86.6%   |
| Other Assets  | 12,419   | Operating Revenue  | 9,582,774  | 47.8%                                     | Ancillary Service  | 13.4%   |
| Total Assets  | 2,747,301  | Operating Expense  | 9,165,559  | 95.6%                                     | Current Ratio  | 1.3   |
| Current Liabilities   | 2,140,585  | Operating Margin   | 417,215  | 4.4%                                      | Days to Collect  | 59.4  |
| Long Term Liabilities   | 0  | Other Income   | 846,518  | 8.8%                                      | Avg Payment Days   | 73.9  |
| Total Equity  | 606,716  | Other Expense  | 0  | 0.0%                                      | Depreciation Rate  | 0.0%  |
|   |  | -  |  |   |  |   |
| Total Liab. and Equity  | 2,747,301  | Net Profit or Loss   | 1,263,733  | 13.2%                                     | Return on Equity   | 208.3%  |
| · · ·   | E HILLS HEALT  | HCARE AND REHABI   | LITATION CENT  | E   | Return on Equity  Proprietary - Corporatio   |   |
| 675933 TREASURE TREASURE HILLS H REHABILITATION CE  | E HILLS HEALT<br>EALTHCARE AN<br>ENTE  | HCARE AND REHABI   |  | E   | Proprietary - Corporatio   | n   |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785  | E HILLS HEALT<br>EALTHCARE AN<br>ENTE  | HCARE AND REHABI   | LITATION CENT  | E   |  | n   |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785 CAMERON  | E HILLS HEALT<br>EALTHCARE AN<br>ENTE  | HCARE AND REHABI   | LITATION CENT  | E   | Proprietary - Corporation  CR Beds 110 POS B  Key Performana   | n<br>eds 0<br><b>ce Ind.</b>                            |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785  | E HILLS HEALT<br>EALTHCARE AN<br>ENTE  | HCARE AND REHABI   | LITATION CENT 427 Days Settled                                   | E   | Proprietary - Corporatio  CR Beds 110 POS B  | n<br>eds 0  |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785 CAMERON  | E HILLS HEALT<br>JEALTHCARE AN<br>ENTE<br>550<br>CIANS SERVICE   | HCARE AND REHABI   | LITATION CENT  | E   | Proprietary - Corporation  CR Beds 110 POS B  Key Performana   | n<br>eds 0<br><b>ce Ind.</b>                            |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC   | E HILLS HEALTI JEALTHCARE AND ENTE JESSON CIANS SERVICE Sheet  | HCARE AND REHABI   | LITATION CENT 427 Days Settled                                   | E   | Proprietary - Corporation  CR Beds 110 POS B  Key Performana  Occupancy Rate   | n<br>eds 0<br><b>ce Ind.</b><br>75.1%                   |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S   | E HILLS HEALTI JEALTHCARE AND ENTE JESSON CIANS SERVICE Sheet  | HCARE AND REHABI  ND 12/31/2020  Income  | LITATION CENT 427 Days Settled Statement                         | E   | Proprietary - Corporation  CR Beds 110 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | neds 0  ce Ind.  75.1%  213.9                           |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S Current Assets  | E HILLS HEALT<br>JEALTHCARE AN<br>ENTE<br>550<br>CIANS SERVICE<br>Sheet<br>3,951,300   | HCARE AND REHABI  ND 12/31/2020  Income  Total Charges   | LITATION CENT 427 Days Settled  Statement 10,168,562             | -2.4%                                     | Proprietary - Corporation  CR Beds 110 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | neds 0  ce Ind.  75.1%  213.9  18.30                    |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | E HILLS HEALT<br>JEALTHCARE AN<br>ENTE<br>550<br>CIANS SERVICE<br>Sheet<br>3,951,300   | HCARE AND REHABI  ND 12/31/2020  Income  Total Charges  Contract Allowance                                       | LITATION CENT  427 Days Settled  Statement  10,168,562  -244,409 | -2.4%                                     | Proprietary - Corporation  CR Beds 110 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                | neds 0  ce Ind. 75.1% 213.9 18.30 62.2%                 |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | E HILLS HEALT<br>JEALTHCARE AN<br>ENTE<br>550<br>CIANS SERVICE<br>Sheet<br>3,951,300<br>0  | HCARE AND REHABI  ND 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                    | Statement 10,168,562 -244,409 10,412,971                         | -2.4%<br>102.4%<br>72.6%                  | Proprietary - Corporation  CR Beds 110 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                | neds 0  ce Ind. 75.1% 213.9 18.30 62.2% 37.8%           |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | E HILLS HEALT  SEALTHCARE AND ENTE  STATE  S | HCARE AND REHABI  ND 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense | Statement 10,168,562 -244,409 10,412,971 7,560,686               | -2.4%<br>102.4%<br>72.6%<br>27.4%         | Proprietary - Corporation  CR Beds 110 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                 | neds 0  ce Ind.  75.1%  213.9  18.30  62.2%  37.8%  3.9 |
| TREASURE HILLS H REHABILITATION CE HARLINGEN, TX 785 CAMERON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | E HILLS HEALT  EALTHCARE AND ENTE  550  CIANS SERVICE  Sheet  3,951,300  0  3,951,300  1,007,919   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                     | Statement 10,168,562 -244,409 10,412,971 7,560,686 2,852,285     | -2.4%<br>102.4%<br>72.6%<br>27.4%<br>0.0% | Proprietary - Corporation  CR Beds 110 POS B  Key Performana Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | neds 0 ce Ind. 75.1% 213.9 18.30 62.2% 37.8% 3.9 30.9   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676009 TREEMON   | T HEALTH CAR  | E CENTER   |  |                                   | Proprietary - Corporation   | 1  |
|--|---|--|--|-----------------------------------|---|--|
| TREEMONT HEALTH  | 1 CARE CENTE  | R 12/31/2020   | 366 Days Settled   | d                                 |   |  |
| HOUSTON, TX 7706   | 3   |  |  |                                   | CR Beds 124 POS Be  | eds 0  |
| HARRIS   |   |  |  |                                   | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |                                   | Occupancy Rate  | 61.0%  |
| Balance S  | heet  | Income   | Statement  |                                   | Length of Stay  | 163.7  |
| Current Assets   | 781,604   | Total Charges  | 6,581,253  |                                   | Average Wages   | 21.05  |
| Fixed Assets   | 351,418   | Contract Allowance   | 0  | 0.0%                              | Skilled Nursing   | 30.6%  |
| Other Assets   | 126,100   | Operating Revenue  | 6,581,253  | 100.0%                            | Ancillary Service   | 0.0%   |
| Total Assets   | 1,259,122   | Operating Expense  | 6,320,154  | 96.0%                             | Current Ratio   | 3.1  |
| Current Liabilities  | 253,255   | Operating Margin   | 261,099  | 4.0%                              | Days to Collect   | 28.8   |
| Long Term Liabilities  | 744,768   | Other Income   | 0  | 0.0%                              | Avg Payment Days  | 14.7   |
| Total Equity   | 261,099   | Other Expense  | 0  | 0.0%                              | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 1,259,122   | Net Profit or Loss   | 261,099  | 4.0%                              | Return on Equity  | 100.0%   |
| 455823 TREEMON   | T HEALTHCARE  | AND REHABILITAT  | ION CENTER   |                                   | Proprietary - Corporation   | ١  |
| TREEMONT HEALTH<br>REHABILITATION CI   |   | 8/31/2020 3  | 366 Days Settled   |                                   |   |  |
| DALLAS, TX 75230   |   |  |  |                                   | 000 1 400 0000  |  |
| DALLAS   |   |  |  |                                   | CR Beds 130 POS Bo  | eds 0  |
| 27 (22) (0   |   |  |  |                                   | Key Performanac   |  |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |                                   |   |  |
|  |   |  | Statement  |                                   | Key Performanac   | e Ind.   |
| WISCONSIN PHYSIC   |   |  | • <b>Statement</b> 7,148,439                                   |                                   | Key Performanao<br>Occupancy Rate   | se Ind.<br>53.5%                                 |
| WISCONSIN PHYSIC   | Sheet   | Income   |  | 22.7%                             | Key Performanao<br>Occupancy Rate<br>Length of Stay   | 53.5%<br>166.5                                   |
| WISCONSIN PHYSIC  Balance S  Current Assets  | Sheet 997,809   | Income<br>Total Charges  | 7,148,439  |                                   | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 53.5%<br>166.5<br>21.56                          |
| WISCONSIN PHYSIC<br>Balance S<br>Current Assets<br>Fixed Assets  | 997,809<br>724,645                                      | Income Total Charges Contract Allowance  | 7,148,439<br>1,623,039   | 77.3%                             | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 53.5%<br>166.5<br>21.56<br>69.4%                 |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 997,809<br>724,645<br>3,886,592                         | Income Total Charges Contract Allowance Operating Revenue                                    | 7,148,439<br>1,623,039<br>5,525,400                            | 77.3%<br>127.5%                   | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 53.5%<br>166.5<br>21.56<br>69.4%<br>30.6%        |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 997,809<br>724,645<br>3,886,592<br>5,609,046            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,148,439<br>1,623,039<br>5,525,400<br>7,044,997               | 77.3%<br>127.5%<br>-27.5%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 53.5%<br>166.5<br>21.56<br>69.4%<br>30.6%<br>4.5 |
| WISCONSIN PHYSIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 997,809<br>724,645<br>3,886,592<br>5,609,046<br>221,639 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,148,439<br>1,623,039<br>5,525,400<br>7,044,997<br>-1,519,597 | 77.3%<br>127.5%<br>-27.5%<br>7.7% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 53.5%<br>166.5<br>21.56<br>69.4%<br>30.6%<br>4.5 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676368 TREVISO T       | RANSITIONAL | CARE               |                  |        | Nonprofit - Church  |         |
|------------------------|-------------|--------------------|------------------|--------|---------------------|---------|
| TREVISO TRANSITIO      | ONAL CARE   | 9/30/2020 3        | 366 Days Settled |        |                     |         |
| LONGVIEW, TX 7560      | )5          |                    |                  |        | CR Beds 140 POS B   | eds 0   |
| GREGG                  |             |                    |                  |        | Key Performana      | ce Ind. |
| BLUE CROSS (TEXA       | AS)         |                    |                  |        | Occupancy Rate      | 56.7%   |
| Balance S              | heet        | Income             | Statement        |        | Length of Stay      | 58.5    |
| Current Assets         | -937,131    | Total Charges      | 12,614,915       |        | Average Wages       | 20.30   |
| Fixed Assets           | 0           | Contract Allowance | 3,917,098        | 31.1%  | Skilled Nursing     | 70.1%   |
| Other Assets           | 319,918     | Operating Revenue  | 8,697,817        | 68.9%  | Ancillary Service   | 29.9%   |
| Total Assets           | -617,213    | Operating Expense  | 9,204,587        | 105.8% | Current Ratio       | 1.3     |
| Current Liabilities    | -713,507    | Operating Margin   | -506,770         | -5.8%  | Days to Collect     | (47.6)  |
| Long Term Liabilities  | 0           | Other Income       | 603,064          | 6.9%   | Avg Payment Days    | (37.4)  |
| Total Equity           | 96,294      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 0.0%    |
| Total Liab. and Equity | -617,213    | Net Profit or Loss | 96,294           | 1.1%   | Return on Equity    | 100.0%  |
| 675546 TRINITY CA      | ARE CENTER  |                    |                  |        | Proprietary - Other |         |
| TRINITY CARE CEN       | TER         | 12/31/2020         | 366 Days Settled | ł      |                     |         |
| ROUND ROCK, TX 7       | 8664        |                    |                  |        | CR Beds 179 POS B   | eds 0   |
| WILLIAMSON             |             |                    |                  |        | Key Performana      | ce Ind. |
| NOVITAS (TEXAS)        |             |                    |                  |        | Occupancy Rate      | 52.5%   |
| Balance S              | heet        | Income             | Statement        |        | Length of Stay      | 563.7   |
| Current Assets         | 1,421,764   | Total Charges      | 7,940,594        |        | Average Wages       | 23.82   |
| Fixed Assets           | 129,940     | Contract Allowance | 383,366          | 4.8%   | Skilled Nursing     | 85.5%   |
| Other Assets           | 0           | Operating Revenue  | 7,557,228        | 95.2%  | Ancillary Service   | 14.5%   |
| Total Assets           | 1,551,704   | Operating Expense  | 8,914,554        | 118.0% | Current Ratio       | 6.5     |
| Current Liabilities    | 218,632     | Operating Margin   | -1,357,326       | -18.0% | Days to Collect     | 59.5    |
| Long Term Liabilities  | 0           | Other Income       | 2,690,525        | 35.6%  | Avg Payment Days    | 7.3     |
| Total Equity           | 1,333,072   | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 611.3%  |
| Total Liab. and Equity | 1,551,704   | Net Profit or Loss | 1,333,199        | 17.6%  | Return on Equity    | 100.0%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675846 TRINITY NU   | URSING AND RI   | EHABILITATION  |  |   | Proprietary - Corporation   | n  |
|---|---|--|--|---|---|--|
| TRINITY NURSING A   | AND REHABILITA  | ATION 12/31/2020   | 366 Days Settled   | t   |   |  |
| SAN AUGUSTINE, T  | X 75972   |  |  |   | CR Beds 88 POS B  | eds 0  |
| SAN AUGUSTINE   |   |  |  |   | Key Performana  | ce Ind.  |
| BLUE CROSS (TEXA  | AS)   |  |  |   | Occupancy Rate  | 57.9%  |
| Balance S   | Sheet   | Income   | Statement  |   | Length of Stay  | 239.0  |
| Current Assets  | 2,324,054   | Total Charges  | 3,961,328  |   | Average Wages   | 16.92  |
| Fixed Assets  | 6,923,604   | Contract Allowance   | -923,705   | -23.3%                                      | Skilled Nursing   | 65.5%  |
| Other Assets  | 6,592   | Operating Revenue  | 4,885,033  | 123.3%                                      | Ancillary Service   | 34.5%  |
| Total Assets  | 9,254,250   | Operating Expense  | 4,592,579  | 94.0%                                       | Current Ratio   | 7.5  |
| Current Liabilities   | 311,712   | Operating Margin   | 292,454  | 6.0%  | Days to Collect   | 38.2   |
| Long Term Liabilities   | 6,978,352   | Other Income   | 723,128  | 14.8%                                       | Avg Payment Days  | 20.3   |
| Total Equity  | 1,964,186   | Other Expense  | 0  | 0.0%  | Depreciation Rate   | 8.2%   |
| Total Liab. and Equity  | 9,254,250   | Net Profit or Loss   | 1,015,582  | 20.8%                                       | Return on Equity  | 51.7%  |
|   |   |  |  |   |   |  |
| 675144 TRINITY N  | URSING AND RI   | EHABILITATION OF E   | BURLESON LP  |   | Proprietary - Corporation   | n  |
| 675144 TRINITY NU<br>TRINITY NURSING A<br>OF BURLESON LP  |   |  | BURLESON LP  366 Days Settled                                | d   | Proprietary - Corporatio  | n  |
| TRINITY NURSING A   | AND REHABILITA  |  |  | d   | Proprietary - Corporation  CR Beds 120 POS B  |  |
| TRINITY NURSING A   | AND REHABILITA  |  |  | d   |   | eds 0  |
| TRINITY NURSING A<br>OF BURLESON LP<br>BURLESON, TX 7602  | AND REHABILITA<br>28  | ATION 12/31/2020   |  | d   | CR Beds 120 POS B   | eds 0  |
| TRINITY NURSING A<br>OF BURLESON LP<br>BURLESON, TX 7602<br>JOHNSON   | AND REHABILITA<br>28<br>CIANS SERVICE   | ATION 12/31/2020   |  | d   | CR Beds 120 POS B   | eds 0<br>ce Ind.   |
| TRINITY NURSING A<br>OF BURLESON LP<br>BURLESON, TX 7602<br>JOHNSON<br>WISCONSIN PHYSIC   | AND REHABILITA<br>28<br>CIANS SERVICE<br>Sheet  | ATION 12/31/2020   | 366 Days Settled   | d   | CR Beds 120 POS B <b>Key Performana</b> Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>45.5%                                 |
| TRINITY NURSING A<br>OF BURLESON LP<br>BURLESON, TX 7602<br>JOHNSON<br>WISCONSIN PHYSIC<br>Balance S  | AND REHABILITA<br>28<br>CIANS SERVICE<br>Sheet  | ATION 12/31/2020<br>Income   | 366 Days Settled   |   | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay   | eds 0 <b>ce Ind.</b> 45.5%  237.2                                |
| TRINITY NURSING A OF BURLESON LP BURLESON, TX 7602 JOHNSON WISCONSIN PHYSIC Balance S Current Assets  | AND REHABILITA<br>28<br>CIANS SERVICE<br>Sheet<br>128,937                               | ATION 12/31/2020  Income  Total Charges  | 366 Days Settled  Statement 2,540,807                        | 5.4%  | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eeds 0  ce Ind.  45.5%  237.2  19.34                             |
| TRINITY NURSING A OF BURLESON LP BURLESON, TX 7602 JOHNSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | AND REHABILITA<br>28<br>CIANS SERVICE<br><b>Sheet</b><br>128,937<br>411,003             | ATION 12/31/2020  Income  Total Charges  Contract Allowance                                  | 2,540,807<br>136,710   | 5.4%<br>94.6%                               | CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eeds 0  ce Ind.  45.5%  237.2  19.34  137.6%                     |
| TRINITY NURSING A OF BURLESON LP BURLESON, TX 7602 JOHNSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | AND REHABILITA<br>28<br>CIANS SERVICE<br><b>Sheet</b><br>128,937<br>411,003<br>-311,285 | Income Total Charges Contract Allowance Operating Revenue                                    | 2,540,807<br>136,710<br>2,404,097                            | 5.4%<br>94.6%<br>188.1%                     | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | eeds 0  ce Ind.  45.5%  237.2  19.34  137.6%  -37.6%             |
| TRINITY NURSING A OF BURLESON LP BURLESON, TX 7602 JOHNSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AND REHABILITA  28  CIANS SERVICE  5heet  128,937  411,003  -311,285  228,655           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,540,807<br>136,710<br>2,404,097<br>4,522,534               | 5.4%<br>94.6%<br>188.1%<br>-88.1%           | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0  ce Ind.  45.5%  237.2  19.34  137.6%  -37.6%  (0.2)       |
| TRINITY NURSING A OF BURLESON LP BURLESON, TX 7602 JOHNSON WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AND REHABILITA  28  CIANS SERVICE  5heet  128,937  411,003  -311,285  228,655  -702,857 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,540,807<br>136,710<br>2,404,097<br>4,522,534<br>-2,118,437 | 5.4%<br>94.6%<br>188.1%<br>-88.1%<br>-28.7% | CR Beds 120 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0  ce Ind.  45.5%  237.2  19.34  137.6%  -37.6%  (0.2)  55.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675871 TRINITY N  | URSING AND RI   | EHABILITATION OF (  | COMFORT LP  |   | Proprietary - Corporatio  | n  |
|---|---|---|---|---|---|--|
| TRINITY NURSING A<br>OF COMFORT LP  | AND REHABILITA  | ATION 12/31/2020  | 366 Days Settled  | d   |   |  |
| COMFORT, TX 7801  | 3   |   |   |   | CR Beds 76 POS B  | eds 0  |
| KENDALL   |   |   |   |   | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |   |   |   | Occupancy Rate  | 40.7%  |
| Balance S   | Sheet   | Income  | Statement   |   | Length of Stay  | 201.6  |
| Current Assets  | 30,545  | Total Charges   | 1,445,175   |   | Average Wages   | 20.18  |
| Fixed Assets  | 112,524   | Contract Allowance  | -46,139   | -3.2%   | Skilled Nursing   | 133.7%   |
| Other Assets  | -1,032,466  | Operating Revenue   | 1,491,314   | 103.2%  | Ancillary Service   | -33.7%   |
| Total Assets  | -889,397  | Operating Expense   | 2,701,373   | 181.1%  | Current Ratio   | (0.1)  |
| Current Liabilities   | -372,073  | Operating Margin  | -1,210,059  | -81.1%  | Days to Collect   | 15.9   |
| Long Term Liabilities   | 0   | Other Income  | -491,599  | -33.0%  | Avg Payment Days  | (15.2)   |
| Total Equity  | 1,261,470   | Other Expense   | 0   | 0.0%  | Depreciation Rate   | 121.3%   |
| Total Liab. and Equity  | 889,397   | Net Profit or Loss  | (258,701)   | -17.3%  | Return on Equity  | -20.5%   |
| 675907 TRINITY N  | IDSING VND DI   |   |   |   |   |  |
|   | DROMO AND KI  | EHABILITATION OF L  | DIBOLL LP   |   | Proprietary - Corporatio  | n  |
| TRINITY NURSING A<br>OF DIBOLL LP   |   |   | 244 Days Settled  |   | Proprietary - Corporatio  | n  |
|   |   | ATION 8/31/2020 2   |   | I   | Proprietary - Corporatio  CR Beds 82 POS B  |  |
| OF DIBOLL LP  |   | ATION 8/31/2020 2   | 244 Days Settled  | l   |   | eds 0  |
| OF DIBOLL LP<br>DIBOLL, TX 75941  | AND REHABILITA  | ATION 8/31/2020 2<br>12/31/2020   | 244 Days Settled  | l   | CR Beds 82 POS B  | eds 0  |
| OF DIBOLL LP<br>DIBOLL, TX 75941<br>ANGELINA  | AND REHABILITA  | ATION 8/31/2020 2<br>12/31/2020   | 244 Days Settled  | l   | CR Beds 82 POS B  | eds 0<br>ce Ind.   |
| OF DIBOLL LP DIBOLL, TX 75941 ANGELINA WISCONSIN PHYSIC   | AND REHABILITA  CIANS SERVICE  Sheet                            | ATION 8/31/2020 2<br>12/31/2020<br>Income   | 244 Days Settled<br>122 Days Settled  | l   | CR Beds 82 POS B <b>Key Performana</b> Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>37.8%                                 |
| OF DIBOLL LP DIBOLL, TX 75941 ANGELINA WISCONSIN PHYSIC Balance S   | AND REHABILITA  CIANS SERVICE  Sheet                            | ATION 8/31/2020 2<br>12/31/2020<br>Income   | 244 Days Settled 122 Days Settled   |   | CR Beds 82 POS B  Key Performanae  Occupancy Rate  Length of Stay   | eds 0<br><b>ce Ind.</b><br>37.8%<br>81.8                         |
| OF DIBOLL LP DIBOLL, TX 75941 ANGELINA WISCONSIN PHYSIC Balance S Current Assets  | AND REHABILITA<br>CIANS SERVICE<br>Sheet<br>187,395             | ATION 8/31/2020 2<br>12/31/2020<br>Income<br>Total Charges  | 244 Days Settled<br>122 Days Settled<br>• Statement<br>549,536                                | -33.9%  | CR Beds 82 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 ce Ind. 37.8% 81.8 18.72                                   |
| OF DIBOLL LP DIBOLL, TX 75941 ANGELINA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>187,395<br>143,233                    | ATION 8/31/2020 2 12/31/2020 Income Total Charges Contract Allowance  | 244 Days Settled 122 Days Settled  245 Statement 549,536 -186,481                             | -33.9%<br>133.9%                                | CR Beds 82 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | eds 0  ce Ind.  37.8%  81.8  18.72  192.5%                       |
| OF DIBOLL LP DIBOLL, TX 75941 ANGELINA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br>Sheet<br>187,395<br>143,233<br>-1,193,731      | ATION 8/31/2020 2 12/31/2020 Income Total Charges Contract Allowance Operating Revenue                                    | 244 Days Settled 122 Days Settled 245 Statement 549,536 -186,481 736,017                      | -33.9%<br>133.9%<br>267.6%                      | CR Beds 82 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | eds 0  ce Ind.  37.8%  81.8  18.72  192.5%  -92.5%               |
| OF DIBOLL LP DIBOLL, TX 75941 ANGELINA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  Sheet  187,395  143,233  -1,193,731  -863,103    | ATION 8/31/2020 2 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 244 Days Settled 122 Days Settled 245 Statement 549,536 -186,481 736,017 1,969,697            | -33.9%<br>133.9%<br>267.6%<br>-167.6%           | CR Beds 82 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0  ce Ind.  37.8%  81.8  18.72  192.5%  -92.5%  (0.3)        |
| OF DIBOLL LP DIBOLL, TX 75941 ANGELINA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  187,395  143,233  -1,193,731  -863,103  -650,337 | ATION 8/31/2020 2 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 244 Days Settled 122 Days Settled 245 Statement 549,536 -186,481 736,017 1,969,697 -1,233,680 | -33.9%<br>133.9%<br>267.6%<br>-167.6%<br>-61.4% | CR Beds 82 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0  ce Ind.  37.8%  81.8  18.72  192.5%  -92.5%  (0.3)  197.4 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675907 TRINITY N  | JRSING AND RI  | EHABILITATION OF I   | DIBOLL LP  |   | Proprietary - Corporatio   | n  |
|---|--|--|--|---|--|--|
| TRINITY NURSING A   | AND REHABILITA   | ATION 8/31/2020 2  | 244 Days Settled   |   |  |  |
| DIBOLL, TX 75941  |  | 12/31/2020   | 122 Days Settled   |   | CR Beds 82 POS B   | eds 0  |
| ANGELINA  |  |  |  |   | Key Performana   | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |  |   | Occupancy Rate   | 32.6%  |
| Balance S   | heet   | Income   | Statement  |   | Length of Stay   | 105.2  |
| Current Assets  | 1,297,170  | Total Charges  | 1,001,359  |   | Average Wages  | 18.72  |
| Fixed Assets  | 22,717   | Contract Allowance   | 200,133  | 20.0%                                       | Skilled Nursing  | 76.0%  |
| Other Assets  | 0  | Operating Revenue  | 801,226  | 80.0%                                       | Ancillary Service  | 24.0%  |
| Total Assets  | 1,319,887  | Operating Expense  | 822,282  | 102.6%                                      | Current Ratio  | 1.2  |
| Current Liabilities   | 1,086,687  | Operating Margin   | -21,056  | -2.6%                                       | Days to Collect  | 317.8  |
| Long Term Liabilities   | 182,000  | Other Income   | 72,253   | 9.0%  | Avg Payment Days   | 58.5   |
| Total Equity  | 51,200   | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 97.4%  |
| Total Liab. and Equity  | 1,319,887  | Net Profit or Loss   | 51,197   | 6.4%  | Return on Equity   | 100.0%   |
| 675084 TRINITY N  | IRSING AND RI  |  |  |   | D :  |  |
|   |  | ENABILITATION OF C   | SRANBURY LP  |   | Proprietary - Corporatio   | n  |
| TRINITY NURSING A<br>OF GRANBURY LP   |  |  | 366 Days Settled   |   | Proprietary - Corporatio   | n  |
|   | AND REHABILITA   |  |  |   | CR Beds 104 POS B  |  |
| OF GRANBURY LP  | AND REHABILITA   |  |  |   |  | eds 0  |
| OF GRANBURY LP<br>GRANBURY, TX 760  | AND REHABILITA<br>48   | ATION 12/31/2020   |  |   | CR Beds 104 POS B  | eds 0  |
| OF GRANBURY LP<br>GRANBURY, TX 760<br>HOOD  | AND REHABILITA<br>48<br>CIANS SERVICE  | ATION 12/31/2020   |  |   | CR Beds 104 POS B  | eds 0<br>ce Ind.   |
| OF GRANBURY LP<br>GRANBURY, TX 760<br>HOOD<br>WISCONSIN PHYSIC  | AND REHABILITA<br>48<br>CIANS SERVICE  | ATION 12/31/2020   | 366 Days Settled   |   | CR Beds 104 POS B <b>Key Performana</b> Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>40.4%                                 |
| OF GRANBURY LP GRANBURY, TX 760 HOOD WISCONSIN PHYSIC Balance S   | AND REHABILITA<br>48<br>CIANS SERVICE<br>Sheet                                       | ATION 12/31/2020   | 366 Days Settled   | 4.9%  | CR Beds 104 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br>ce Ind.<br>40.4%<br>319.6                               |
| OF GRANBURY LP GRANBURY, TX 760 HOOD WISCONSIN PHYSIC Balance S Current Assets  | AND REHABILITA 48 CIANS SERVICE Sheet 160,755  | ATION 12/31/2020  Income  Total Charges  | 366 Days Settled  Statement 2,197,309                        | 4.9%  | CR Beds 104 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 ce Ind. 40.4% 319.6 18.70                                  |
| OF GRANBURY LP GRANBURY, TX 760 HOOD WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | AND REHABILITA<br>48<br>CIANS SERVICE<br>Sheet<br>160,755<br>125,444                 | ATION 12/31/2020  Income  Total Charges  Contract Allowance                                  | 366 Days Settled  • Statement 2,197,309 106,699              | 4.9%<br>95.1%                               | CR Beds 104 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | eds 0  ce Ind.  40.4%  319.6  18.70  120.8%                      |
| OF GRANBURY LP GRANBURY, TX 760 HOOD WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | AND REHABILITA<br>48<br>CIANS SERVICE<br>5heet<br>160,755<br>125,444<br>-1,263,265   | ATION 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue               | 2,197,309<br>106,699<br>2,090,610                            | 4.9%<br>95.1%<br>163.0%                     | CR Beds 104 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | eds 0  ce Ind.  40.4%  319.6  18.70  120.8%  -20.8%              |
| OF GRANBURY LP GRANBURY, TX 760 HOOD WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AND REHABILITA 48 CIANS SERVICE 5heet 160,755 125,444 -1,263,265 -977,066            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,197,309<br>106,699<br>2,090,610<br>3,407,937               | 4.9%<br>95.1%<br>163.0%<br>-63.0%           | CR Beds 104 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0  ce Ind.  40.4%  319.6  18.70  120.8%  -20.8%  (0.3)       |
| OF GRANBURY LP GRANBURY, TX 760 HOOD WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AND REHABILITA 48  CIANS SERVICE 5heet  160,755 125,444 -1,263,265 -977,066 -524,166 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,197,309<br>106,699<br>2,090,610<br>3,407,937<br>-1,317,327 | 4.9%<br>95.1%<br>163.0%<br>-63.0%<br>-29.0% | CR Beds 104 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0  ce Ind.  40.4%  319.6  18.70  120.8%  -20.8%  (0.3)  52.4 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675103 TRINITY N   | URSING AND RI   | EHABILITATION OF I   | TALY LP  |   | Proprietary - Corporatio   | n   |
|--|---|--|--|---|--|---|
| TRINITY NURSING A  | AND REHABILITA  | ATION 11/30/2020   | 335 Days Settled   | t   |  |   |
| ITALY, TX 76651  |   |  |  |   | CR Beds 74 POS B   | eds 0   |
| ELLIS  |   |  |  |   | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |   | Occupancy Rate   | 60.6%   |
| Balance S  | Sheet   | Income   | Statement  |   | Length of Stay   | 365.6   |
| Current Assets   | 119,870   | Total Charges  | 2,194,636  |   | Average Wages  | 19.13   |
| Fixed Assets   | 137,030   | Contract Allowance   | -196,458   | -9.0%   | Skilled Nursing  | 119.6%  |
| Other Assets   | -1,136,954  | Operating Revenue  | 2,391,094  | 109.0%  | Ancillary Service  | -19.6%  |
| Total Assets   | -880,054  | Operating Expense  | 3,346,549  | 140.0%  | Current Ratio  | (0.2)   |
| Current Liabilities  | -602,653  | Operating Margin   | -955,455   | -40.0%  | Days to Collect  | 40.4  |
| Long Term Liabilities  | 0   | Other Income   | -457,781   | -19.1%  | Avg Payment Days   | (19.5)  |
| Total Equity   | 1,482,707   | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 240.7%  |
| Total Liab. and Equity   | 880 054   | Net Profit or Loss   | (279 675)  | -15 8%  | Return on Equity   | -25.5%  |
| . J.a. Elas. and Equity  |   | Net I Tollt of Loss  | (378,675)  | -13.076                                       | Return on Equity   | 20.070  |
| 675051 TRINITY N   | URSING AND RI   | EHABILITATION OF V   | VINNSBORO LP   |   | Proprietary - Corporatio   |   |
|  | URSING AND RI   | EHABILITATION OF V   |  |   | . , ,  |   |
| 675051 TRINITY NURSING A   | URSING AND RI   | EHABILITATION OF V   | VINNSBORO LP   |   | . , ,  | n   |
| 675051 TRINITY NURSING A OF WINNSBORO LP   | URSING AND RI   | EHABILITATION OF V   | VINNSBORO LP   |   | Proprietary - Corporatio   | n<br>eds 0  |
| 675051 TRINITY NO<br>TRINITY NURSING A<br>OF WINNSBORO LP<br>WINNSBORO, TX 75  | URSING AND RI   | EHABILITATION OF V   | VINNSBORO LP   |   | Proprietary - Corporatio  CR Beds 60 POS B   | n<br>eds 0  |
| TRINITY NURSING A OF WINNSBORO LP WINNSBORO, TX 75   | URSING AND RI   | EHABILITATION OF V   | VINNSBORO LP   |   | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  | n<br>eds 0<br>ce Ind.                                       |
| TRINITY NURSING A OF WINNSBORO, TX 75 WOOD WISCONSIN PHYSIC  | URSING AND RI   | EHABILITATION OF V   | VINNSBORO LP  335 Days Settled   |   | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  | n<br>eds 0<br><b>ce Ind.</b><br>74.9%<br>104.9              |
| TRINITY NURSING A OF WINNSBORO, TX 75 WOOD WISCONSIN PHYSIC Balance S  | URSING AND RI<br>AND REHABILITA<br>6494<br>CIANS SERVICE                                    | EHABILITATION OF VIATION 11/30/2020  | VINNSBORO LP  335 Days Settled   |   | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | n<br>eds 0<br><b>ce Ind.</b><br>74.9%<br>104.9              |
| TRINITY NURSING A OF WINNSBORO LP WINNSBORO, TX 75 WOOD WISCONSIN PHYSIC Balance S Current Assets  | URSING AND RI<br>AND REHABILITA<br>6494<br>CIANS SERVICE<br>Sheet<br>60,380                 | EHABILITATION OF VATION 11/30/2020 Income Total Charges                                      | VINNSBORO LP  335 Days Settled  Statement  1,981,944   | -6.7%   | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | n<br>eds 0<br><b>ce Ind.</b><br>74.9%                       |
| TRINITY NURSING A OF WINNSBORO LP WINNSBORO, TX 75 WOOD WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | URSING AND RI AND REHABILITA 6494 CIANS SERVICE 60,380 82,024                               | EHABILITATION OF VATION 11/30/2020  Income Total Charges  Contract Allowance                 | VINNSBORO LP  335 Days Settled  Statement  1,981,944  -132,908                                 | -6.7%<br>106.7%                               | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | n eds 0 ce Ind. 74.9% 104.9 18.06                           |
| TRINITY NURSING A OF WINNSBORO LP WINNSBORO, TX 75 WOOD WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | URSING AND RI AND REHABILITA 6494  CIANS SERVICE 60,380 82,024 2,253,125                    | Income Total Charges Contract Allowance Operating Revenue                                    | Statement  1,981,944  -132,908  2,114,852  | -6.7%<br>106.7%<br>123.1%                     | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | neds 0  ce Ind.  74.9%  104.9  18.06  127.6%  -27.6%  (0.2) |
| TRINITY NURSING A OF WINNSBORO LP WINNSBORO, TX 75 WOOD WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | URSING AND RI AND REHABILITA 6494  CIANS SERVICE 60,380 82,024 2,253,125 2,395,529          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | VINNSBORO LP  335 Days Settled  Statement  1,981,944  -132,908  2,114,852  2,603,098           | -6.7%<br>106.7%<br>123.1%<br>-23.1%           | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | neds 0  ce Ind. 74.9% 104.9 18.06 127.6% -27.6% (0.2)       |
| TRINITY NURSING A OF WINNSBORO LP WINNSBORO, TX 75 WOOD WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | URSING AND RI AND REHABILITA 6494  CIANS SERVICE 60,380 82,024 2,253,125 2,395,529 -325,252 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | VINNSBORO LP  335 Days Settled  Statement  1,981,944  -132,908  2,114,852  2,603,098  -488,246 | -6.7%<br>106.7%<br>123.1%<br>-23.1%<br>-18.4% | Proprietary - Corporation  CR Beds 60 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | n eds 0  ce Ind.  74.9%  104.9  18.06  127.6%  -27.6%       |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676439 TRINITY RE                         | EHABILITATION | I & HEALTHCARE CE          | NTER             |        | Proprietary - Corporation           | า            |
|---|---------------|----------------------------|------------------|--------|-------------------------------------|--------------|
| TRINITY REHABILITA                        | ATION & HEALT | HCARE 12/31/2020           | 366 Days Settled | d      |                                     |              |
| TRINITY, TX 75862                         |               |                            |                  |        | CR Beds 76 POS Be                   | eds 0        |
| TRINITY                                   |               |                            |                  |        | Key Performanad                     | e Ind.       |
| NOVITAS (TEXAS)                           |               |                            |                  |        | Occupancy Rate                      | 62.3%        |
| Balance S                                 | heet          | Income                     | Statement        |        | Length of Stay                      | 40.6         |
| Current Assets                            | 1,171,234     | Total Charges              | 3,920,768        |        | Average Wages                       | 17.63        |
| Fixed Assets                              | 103,164       | Contract Allowance         | 0                | 0.0%   | Skilled Nursing                     | 22.0%        |
| Other Assets                              | 5,841         | Operating Revenue          | 3,920,768        | 100.0% | Ancillary Service                   | 0.0%         |
| Total Assets                              | 1,280,239     | Operating Expense          | 3,851,302        | 98.2%  | Current Ratio                       | 1.5          |
| Current Liabilities                       | 776,608       | Operating Margin           | 69,466           | 1.8%   | Days to Collect                     | 31.7         |
| Long Term Liabilities                     | 932,064       | Other Income               | 0                | 0.0%   | Avg Payment Days                    | 72.8         |
| Total Equity                              | -428,433      | Other Expense              | 0                | 0.0%   | Depreciation Rate                   | 0.0%         |
| Total Liab. and Equity                    | 1,280,239     | Net Profit or Loss         | 65,243           | 1.7%   | Return on Equity                    | -15.2%       |
| 675238 TRINITY TE                         | RRACE         |                            |                  |        | Nonprofit - Other                   |              |
| TRINITY TERRACE                           |               | 9/30/2020 3                | 666 Days Settled |        |                                     |              |
| FORT WORTH, TX 7                          | 6102          |                            |                  |        | CR Beds 420 POS Be                  | eds 0        |
| TARRANT                                   |               |                            |                  |        | Key Performanad                     | e Ind.       |
| WISCONSIN PHYSIC                          | CIANS SERVICE | :                          |                  |        | Occupancy Rate                      | 109.4%       |
| Balance S                                 | heet          | Income                     | Statement        |        | Length of Stay                      | 1,803.6      |
| Current Assets                            | 54,620,149    | Total Charges              | 22,058,737       |        | Average Wages                       | 22.31        |
| Fixed Assets                              | 146,757,191   | Contract Allowance         | 105,784          | 0.5%   | Skilled Nursing                     | 11.0%        |
| Other Assets                              | 62,828,825    | Operating Revenue          | 21,952,953       | 99.5%  | Ancillary Service                   | 3.7%         |
| Total Assets                              | 264,206,165   | Operating Expense          | 39,127,873       | 178.2% | Current Ratio                       | 4.1          |
| •   | 13,267,139    | Operating Margin           | -17,174,920      | -78.2% | Days to Collect                     | 15.9         |
| Current Liabilities                       |               |                            |                  |        |                                     |              |
| Current Liabilities Long Term Liabilities | 181,821,171   | Other Income               | -9,482,744       | -43.2% | Avg Payment Days                    | 17.3         |
|   |               | Other Income Other Expense | -9,482,744<br>0  |        | Avg Payment Days  Depreciation Rate | 17.3<br>5.5% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676257 TRUCARE  | LIVING CENTER  | रऽ  |  |   | Nonprofit - Church  |   |
|---|--|---|--|---|---|---|
| TRUCARE LIVING C  | ENTERS   | 12/31/2020  | 366 Days Settled   | d   |   |   |
| PALESTINE, TX 758   | 01   |   |  |   | CR Beds 120 POS B   | eds 0   |
| ANDERSON  |  |   |  |   | Key Performana  | ce Ind.   |
| TRAILBLAZER (TEX  | AS)  |   |  |   | Occupancy Rate  | 62.3%   |
| Balance S   | Sheet  | Income  | Statement  |   | Length of Stay  | 97.7  |
| Current Assets  | 2,196,250  | Total Charges   | 6,876,537  |   | Average Wages   | 20.78   |
| Fixed Assets  | 6,204,518  | Contract Allowance  | -710,761   | -10.3%                                    | Skilled Nursing   | 59.1%   |
| Other Assets  | 1,966,950  | Operating Revenue   | 7,587,298  | 110.3%                                    | Ancillary Service   | 40.9%   |
| Total Assets  | 10,367,718   | Operating Expense   | 7,027,052  | 92.6%                                     | Current Ratio   | 0.2   |
| Current Liabilities   | 9,091,804  | Operating Margin  | 560,246  | 7.4%                                      | Days to Collect   | 49.8  |
| Long Term Liabilities   | 35,000   | Other Income  | 237  | 0.0%                                      | Avg Payment Days  | 31.1  |
| Total Equity  | 1,240,914  | Other Expense   | 0  | 0.0%                                      | Depreciation Rate   | 17.2%   |
|   | 10 267 710   | N (D C)   | 500,400  | 7 40/                                     | Datum as Faults   | 45.2%   |
| Total Liab. and Equity  | 10,367,716   | Net Profit or Loss  | 560,483  | 7.4%                                      | Return on Equity  | 45.276  |
| Total Liab. and Equity  676229 TRUCARE  |  |   |  | 7.4%                                      | Nonprofit - Church  | 40.270  |
|   | LIVING CENTER  | RS-COLUMBUS   | 366 Days Settled   |   |   | 40.270  |
| 676229 TRUCARE  | LIVING CENTER  | RS-COLUMBUS   |  |   |   |   |
| 676229 TRUCARE TRUCARE LIVING C   | LIVING CENTER  | RS-COLUMBUS   |  |   | Nonprofit - Church  | eds 0   |
| 676229 TRUCARE TRUCARE LIVING C COLUMBUS, TX 789  | LIVING CENTER ENTERS-COLUI   | RS-COLUMBUS   |  |   | Nonprofit - Church  CR Beds 104 POS B   | eds 0   |
| 676229 TRUCARE TRUCARE LIVING C COLUMBUS, TX 789 COLORADO   | ENTERS-COLUI   | RS-COLUMBUS MBUS 12/31/2020   |  |   | Nonprofit - Church  CR Beds 104 POS B  Key Performana   | eds 0<br>ce Ind.  |
| 676229 TRUCARE  TRUCARE LIVING C  COLUMBUS, TX 789  COLORADO  TRAILBLAZER (TEX  | ENTERS-COLUI   | RS-COLUMBUS MBUS 12/31/2020   | 366 Days Settled   |   | Nonprofit - Church  CR Beds 104 POS B  Key Performana  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>76.4%                                    |
| 676229 TRUCARE  TRUCARE LIVING C  COLUMBUS, TX 789  COLORADO  TRAILBLAZER (TEX  Balance S   | ENTERS-COLUI  34  AS)  Sheet   | RS-COLUMBUS  MBUS 12/31/2020  Income  | 366 Days Settled   | d   | Nonprofit - Church  CR Beds 104 POS B  Key Performana  Occupancy Rate  Length of Stay   | reds 0 <b>ce Ind.</b> 76.4%  135.9                                  |
| 676229 TRUCARE  TRUCARE LIVING C  COLUMBUS, TX 789  COLORADO  TRAILBLAZER (TEX  Balance S  Current Assets                                       | ENTERS-COLUI<br>34<br>AS)<br>Sheet<br>3,241,681  | RS-COLUMBUS  MBUS 12/31/2020  Income  Total Charges   | 366 Days Settled  Statement 8,424,896  | -0.4%                                     | Nonprofit - Church  CR Beds 104 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | reds 0  ce Ind.  76.4%  135.9  22.84                                |
| 676229 TRUCARE  TRUCARE LIVING C  COLUMBUS, TX 789  COLORADO  TRAILBLAZER (TEX  Balance S  Current Assets  Fixed Assets                         | ENTERS-COLUI<br>34<br>AS)<br>Sheet<br>3,241,681<br>4,684,829                                 | RS-COLUMBUS  MBUS 12/31/2020  Income  Total Charges  Contract Allowance   | 366 Days Settled  Statement  8,424,896  -31,312                                    | -0.4%<br>100.4%                           | Nonprofit - Church  CR Beds 104 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | reds 0  ce Ind.  76.4%  135.9  22.84  56.7%                         |
| TRUCARE LIVING C COLUMBUS, TX 789 COLORADO TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets                                  | LIVING CENTER ENTERS-COLUI  34  AS) Sheet  3,241,681 4,684,829 1,204,465                     | RS-COLUMBUS  MBUS 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 366 Days Settled  Statement  8,424,896  -31,312  8,456,208                         | -0.4%<br>100.4%<br>88.0%                  | Nonprofit - Church  CR Beds 104 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | reds 0 <b>ce Ind.</b> 76.4%  135.9  22.84  56.7%  43.3%             |
| 676229 TRUCARE TRUCARE LIVING C COLUMBUS, TX 789 COLORADO TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets      | ENTERS-COLUI  34  AS)  Sheet  3,241,681  4,684,829  1,204,465  9,130,975                     | RS-COLUMBUS  MBUS 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 366 Days Settled  Statement  8,424,896  -31,312  8,456,208  7,441,841              | -0.4%<br>100.4%<br>88.0%<br>12.0%         | Nonprofit - Church  CR Beds 104 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | reds 0 <b>ce Ind.</b> 76.4%  135.9  22.84  56.7%  43.3%  0.4        |
| TRUCARE LIVING C COLUMBUS, TX 789 COLORADO TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | LIVING CENTER ENTERS-COLUI  34  AS) Sheet  3,241,681 4,684,829 1,204,465 9,130,975 8,092,553 | RS-COLUMBUS  MBUS 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 366 Days Settled  * Statement  8,424,896  -31,312  8,456,208  7,441,841  1,014,367 | -0.4%<br>100.4%<br>88.0%<br>12.0%<br>0.0% | Nonprofit - Church  CR Beds 104 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | reds 0 <b>ce Ind.</b> 76.4%  135.9  22.84  56.7%  43.3%  0.4  104.2 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

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| 675256 TULIA HEA  | LTH AND REHA   | ABILITATION CENTE  | R   |  | Proprietary - Corporation  | on  |
|---|--|--|---|--|--|---|
| TULIA HEALTH AND<br>CENTER  | REHABILITATIO  | ON 8/31/2020 3   | 366 Days Settled  |  |  |   |
| TULIA, TX 79088   |  |  |   |  | CR Beds 52 POS E   | Beds 0  |
| SWISHER   |  |  |   |  | Key Performana   | ce Ind.   |
| NATIONAL GOVERN   | IMENT SERVICE  | ES   |   |  | Occupancy Rate   | 46.5%   |
| Balance S   | heet   | Income   | Statement   |  | Length of Stay   | 215.7   |
| Current Assets  | 626,337  | Total Charges  | 1,891,444   |  | Average Wages  | 17.98   |
| Fixed Assets  | 1,440  | Contract Allowance   | 108,999   | 5.8%                                     | Skilled Nursing  | 89.6%   |
| Other Assets  | -692,237   | Operating Revenue  | 1,782,445   | 94.2%                                    | Ancillary Service  | 10.4%   |
| Total Assets  | -64,460  | Operating Expense  | 1,683,129   | 94.4%                                    | Current Ratio  | (1.7)   |
| Current Liabilities   | -363,553   | Operating Margin   | 99,316  | 5.6%                                     | Days to Collect  | 65.5  |
| Long Term Liabilities   | 0  | Other Income   | 546,960   | 30.7%                                    | Avg Payment Days   | 50.9  |
| Total Equity  | 299,093  | Other Expense  | 0   | 0.0%                                     | Depreciation Rate  | 1,492.0%  |
| Total Liab. and Equity  | -64,460  | Net Profit or Loss   | 646,276   | 36.3%                                    | Return on Equity   | 216.1%  |
| 676201 TUSCANY  | VILLAGE  |  |   |  | Proprietary - Corporation  | n   |
|   |  |  |   |  |  |   |
| TUSCANY VILLAGE   |  | 12/31/2020   | 306 Days Settled  | I  |  |   |
| TUSCANY VILLAGE PEARLAND, TX 7758   | 34   |  | 306 Days Settled  | I  | CR Beds 132 POS E  | Beds 0  |
|   | 34   |  | •   | I  | CR Beds 132 POS E  |   |
| PEARLAND, TX 7758   |  |  | •   | I  |  |   |
| PEARLAND, TX 7758<br>BRAZORIA   | AS)  | 2/29/2020 6  | •   | I  | Key Performana   | ce Ind.   |
| PEARLAND, TX 7758<br>BRAZORIA<br>BLUE CROSS (TEXA   | AS)<br>Sheet   | 2/29/2020 6  | 0 Days Settled  | I  | Key Performana Occupancy Rate  | <b>ce Ind.</b><br>86.1%                               |
| PEARLAND, TX 7758 BRAZORIA BLUE CROSS (TEXA   | AS)<br>Sheet   | 2/29/2020 6<br>Income  | O Days Settled  Statement   |  | Key Performana Occupancy Rate Length of Stay   | <b>ce Ind.</b> 86.1% 51.3                             |
| PEARLAND, TX 7758 BRAZORIA BLUE CROSS (TEXA Balance S Current Assets  | AS)<br>Sheet<br>1,913,639                                | 2/29/2020 6  Income  Total Charges   | O Days Settled  Statement 2,226,956                                 | 10.0%                                    | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 86.1% 51.3 18.45                       |
| PEARLAND, TX 7758 BRAZORIA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | AS) Sheet 1,913,639 227,757                              | 2/29/2020 6  Income  Total Charges  Contract Allowance                                       | O Days Settled  Statement  2,226,956  223,439                       | 10.0%<br>90.0%                           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | ce Ind. 86.1% 51.3 18.45 89.3%                        |
| PEARLAND, TX 7758 BRAZORIA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet 1,913,639 227,757 394,203                      | Income Total Charges Contract Allowance Operating Revenue                                    | O Days Settled  Statement  2,226,956  223,439  2,003,517            | 10.0%<br>90.0%<br>81.9%                  | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | ce Ind. 86.1% 51.3 18.45 89.3% 10.7%                  |
| PEARLAND, TX 7758 BRAZORIA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet 1,913,639 227,757 394,203 2,535,599            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | O Days Settled  Statement  2,226,956  223,439  2,003,517  1,641,056 | 10.0%<br>90.0%<br>81.9%<br>18.1%         | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | ce Ind.  86.1%  51.3  18.45  89.3%  10.7%  1.4        |
| PEARLAND, TX 7758 BRAZORIA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  1,913,639 227,757 394,203 2,535,599 1,364,984 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,226,956<br>223,439<br>2,003,517<br>1,641,056<br>362,461           | 10.0%<br>90.0%<br>81.9%<br>18.1%<br>0.4% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind.  86.1%  51.3  18.45  89.3%  10.7%  1.4  309.4 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676201 TUSCANY  | VILLAGE   |   |   |                                | Proprietary - Corporatio  | n                                      |
|---|---|---|---|--------------------------------|---|--|
| TUSCANY VILLAGE   |   | 12/31/2020  | 306 Days Settled  |                                |   |  |
| PEARLAND, TX 7758   | 34  | 2/29/2020 6   | 0 Days Settled  |                                | CR Beds 132 POS B   | eds 0                                  |
| BRAZORIA  |   |   |   |                                | Key Performana  | ce Ind.                                |
| BLUE CROSS (TEXA  | AS)   |   |   |                                | Occupancy Rate  | 72.9%                                  |
| Balance S   | heet  | Income  | Statement   |                                | Length of Stay  | 59.6                                   |
| Current Assets  | 1,828,645   | Total Charges   | 9,297,423   |                                | Average Wages   | 18.45                                  |
| Fixed Assets  | -4,115  | Contract Allowance  | 1,033,190   | 11.1%                          | Skilled Nursing   | 89.1%                                  |
| Other Assets  | 15,572  | Operating Revenue   | 8,264,233   | 88.9%                          | Ancillary Service   | 10.9%                                  |
| Total Assets  | 1,840,102   | Operating Expense   | 9,697,933   | 117.3%                         | Current Ratio   | 0.9                                    |
| Current Liabilities   | 2,120,886   | Operating Margin  | -1,433,700  | -17.3%                         | Days to Collect   | (2.6)                                  |
| Long Term Liabilities   | 0   | Other Income  | 1,152,916   | 14.0%                          | Avg Payment Days  | 35.4                                   |
| Total Equity  | -280,784  | Other Expense   | 0   | 0.0%                           | Depreciation Rate   | 15,964.8<br>%                          |
| Total Liab. and Equity  | 1,840,102   | Net Profit or Loss  | (280,784)   | -3.4%                          | Return on Equity  | 100.0%                                 |
| 676014 TWILIGHT   | НОМЕ  |   |   |                                | Proprietary - Corporatio  | n                                      |
| TWILIGHT HOME   |   | 12/31/2020  | 366 Days Settled  |                                |   |  |
| CORSICANA, TX 751   | 110   |   |   |                                | CR Beds 102 POS B   | eds 0                                  |
| NAVARRO   |   |   |   |                                | Key Performana  | ce Ind.                                |
| WISCONSIN PHYSIC  | CIANS SERVICE                                     |   |   |                                | Occupancy Rate  | 76.4%                                  |
| Balance S   | hoot  |   |   |                                |   |  |
| Dalalice 3  | nieet   | Income  | Statement   |                                | Length of Stay  | 228.2                                  |
| Current Assets  |   | Total Charges   | 8,241,256   |                                | Length of Stay  Average Wages   | 228.2<br>18.24                         |
|   | 1,199,960   |   |   | 13.1%                          |   |  |
| Current Assets  | 1,199,960   | Total Charges   | 8,241,256   |                                | Average Wages   | 18.24                                  |
| Current Assets Fixed Assets   | 1,199,960<br>459,637                              | Total Charges Contract Allowance  | 8,241,256<br>1,082,835                                      | 86.9%                          | Average Wages Skilled Nursing   | 18.24<br>82.6%                         |
| Current Assets Fixed Assets Other Assets                                  | 1,199,960<br>459,637<br>0                         | Total Charges Contract Allowance Operating Revenue                                    | 8,241,256<br>1,082,835<br>7,158,421                         | 86.9%<br>91.9%                 | Average Wages Skilled Nursing Ancillary Service                               | 18.24<br>82.6%<br>17.4%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 1,199,960<br>459,637<br>0<br>1,659,597            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 8,241,256<br>1,082,835<br>7,158,421<br>6,582,036            | 86.9%<br>91.9%<br>8.1%         | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 18.24<br>82.6%<br>17.4%<br>2.3         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,199,960<br>459,637<br>0<br>1,659,597<br>513,298 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,241,256<br>1,082,835<br>7,158,421<br>6,582,036<br>576,385 | 86.9%<br>91.9%<br>8.1%<br>9.3% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 18.24<br>82.6%<br>17.4%<br>2.3<br>53.4 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675729 TWIN LAK   | ES REHABILITA  | TION AND CARE CE   | NTER   |                                   | Proprietary - Corporation   | on  |
|---|--|--|--|-----------------------------------|---|---|
| TWIN LAKES REHAR  | BILITATION AND   | CARE 6/30/2020 3   | 66 Days Settled  |                                   |   |   |
| SAN AUGUSTINE, T  | X 75972  |  |  |                                   | CR Beds 90 POS E  | Beds 0  |
| SAN AUGUSTINE   |  |  |  |                                   | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |  |                                   | Occupancy Rate  | 55.0%   |
| Balance S   | Sheet  | Income   | Statement  |                                   | Length of Stay  | 166.2   |
| Current Assets  | 1,181,359  | Total Charges  | 3,202,226  |                                   | Average Wages   | 16.31   |
| Fixed Assets  | 0  | Contract Allowance   | 262,255  | 8.2%                              | Skilled Nursing   | 84.6%   |
| Other Assets  | 10,923   | Operating Revenue  | 2,939,971  | 91.8%                             | Ancillary Service   | 15.4%   |
| Total Assets  | 1,192,282  | Operating Expense  | 3,979,757  | 135.4%                            | Current Ratio   | 1.0   |
| Current Liabilities   | 1,192,283  | Operating Margin   | -1,039,786   | -35.4%                            | Days to Collect   | 139.3   |
| Long Term Liabilities   | 0  | Other Income   | 477,722  | 16.2%                             | Avg Payment Days  | 15.6  |
|   | 1  | Other Expense  | 0  | 0.0%                              | Depreciation Rate   | 0.0%  |
| Total Equity  | -1   |  |  |                                   |   |   |
| Total Equity  Total Liab. and Equity  | 1,192,282  | · -  | (562,064)  | -19.1%                            | Return on Equity  |   |
| Total Liab. and Equity  | 1,192,282  | · -  |  | -19.1%                            | Return on Equity  Proprietary - Corporation   | 0.0%  |
| Total Liab. and Equity  | 1,192,282 S HEALTH AND   | Net Profit or Loss   |  |                                   |   | 0.0%  |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH   | 1,192,282 S HEALTH AND H AND ENTER   | Net Profit or Loss   | ENTER  |                                   |   | 0.0%<br>on  |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH REHABILITATION CI   | 1,192,282 S HEALTH AND H AND ENTER   | Net Profit or Loss   | ENTER  |                                   | Proprietary - Corporation   | 0.0%<br>on<br>Beds 0  |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH REHABILITATION CI JACKSONVILLE, TX  | 1,192,282 S HEALTH AND H AND ENTER 75766   | Net Profit or Loss   | ENTER  |                                   | Proprietary - Corporation  CR Beds 120 POS E  | 3eds 0  |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH REHABILITATION CI JACKSONVILLE, TX CHEROKEE   | 1,192,282 S HEALTH AND H AND ENTER 75766 AS)   | Net Profit or Loss  REHABILITATION CI  12/31/2020  | ENTER  |                                   | Proprietary - Corporation  CR Beds 120 POS E  Key Performana  | 0.0%<br>on<br>Beds 0<br>ace Ind.                            |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH REHABILITATION CI JACKSONVILLE, TX CHEROKEE  BLUE CROSS (TEXA   | 1,192,282 S HEALTH AND H AND ENTER 75766 AS)   | Net Profit or Loss  REHABILITATION CI  12/31/2020  | ENTER  366 Days Settled  |                                   | Proprietary - Corporation  CR Beds 120 POS E  Key Performana  Occupancy Rate  | 0.0%<br>on<br>Beds 0<br>ace Ind.<br>60.4%                   |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH REHABILITATION CI JACKSONVILLE, TX  CHEROKEE  BLUE CROSS (TEXA  Balance S   | 1,192,282 S HEALTH AND H AND ENTER 75766 AS) Sheet   | Net Profit or Loss  REHABILITATION CI  12/31/2020  Income  | ENTER  366 Days Settled  |                                   | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  | 0.0% Dn  Beds 0  Ce Ind.  60.4%  270.6                      |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH REHABILITATION CI JACKSONVILLE, TX  CHEROKEE  BLUE CROSS (TEXA  Balance S  Current Assets   | 1,192,282 S HEALTH AND H AND ENTER 75766 AS) Sheet 1,882,276                                       | Net Profit or Loss  REHABILITATION CI  12/31/2020  Income  Total Charges   | ENTER  366 Days Settled  Statement  6,040,527                                | 12.1%                             | Proprietary - Corporation  CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | 0.0% Din  Beds 0  Ce Ind.  60.4%  270.6                     |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH REHABILITATION CI  JACKSONVILLE, TX  CHEROKEE  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  | 1,192,282 S HEALTH AND H AND ENTER 75766 AS) Sheet 1,882,276 252,386                               | REHABILITATION CI  12/31/2020  Income  Total Charges  Contract Allowance   | ENTER  366 Days Settled  Statement  6,040,527  732,508                       | 12.1%<br>87.9%                    | Proprietary - Corporation  CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | 0.0% On  Beds 0  Ce Ind.  60.4%  270.6  17.94  77.8%        |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH REHABILITATION CI  JACKSONVILLE, TX  CHEROKEE  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 1,192,282  S HEALTH AND H AND ENTER 75766  AS) Sheet 1,882,276 252,386 320,939                     | REHABILITATION CI  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                      | Statement 6,040,527 732,508 5,308,019  | 12.1%<br>87.9%                    | Proprietary - Corporation  CR Beds 120 POS E  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                                    | 0.0% on  Beds 0  Ce Ind. 60.4% 270.6 17.94 77.8% 22.2%      |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH REHABILITATION CI  JACKSONVILLE, TX  CHEROKEE  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 1,192,282  S HEALTH AND H AND ENTER 75766  AS) Sheet 1,882,276 252,386 320,939 2,455,601           | REHABILITATION CI  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | ENTER  366 Days Settled  Statement  6,040,527  732,508  5,308,019  5,624,529 | 12.1%<br>87.9%<br>106.0%<br>-6.0% | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                                    | 0.0% on  Beds 0  Ce Ind. 60.4% 270.6 17.94 77.8% 22.2% 0.9  |
| Total Liab. and Equity  675183 TWIN OAK  TWIN OAKS HEALTH REHABILITATION CI  JACKSONVILLE, TX  CHEROKEE  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 1,192,282  S HEALTH AND H AND ENTER 75766  AS) Sheet 1,882,276 252,386 320,939 2,455,601 2,099,640 | REHABILITATION CI  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | Statement 6,040,527 732,508 5,308,019 5,624,529 -316,510                     | 12.1%<br>87.9%<br>106.0%<br>-6.0% | Proprietary - Corporation  CR Beds 120 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect  Avg Payment Days | 0.0% On  Beds 0  Ce Ind.  60.4%  270.6  17.94  77.8%  22.2% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676372 TWIN PINE   | S NORTH NUR                                   | SING AND REHABILIT   | TATION CENTER  |                                | Proprietary - Corporatio  | า                                |
|--|---|--|--|--------------------------------|---|----------------------------------|
| TWIN PINES NORTH<br>REHABILITATION CI  |   | 12/31/2020   | 366 Days Settled   |                                |   |                                  |
| VICTORIA, TX 77904   | ļ   |  |  |                                | CR Beds 90 POS B  | eds 0                            |
| VICTORIA   |   |  |  |                                | Key Performana  | e Ind.                           |
| NOVITAS (TEXAS)  |   |  |  |                                | Occupancy Rate  | 69.3%                            |
| Balance S  | Sheet   | Income   | Statement  |                                | Length of Stay  | 117.0                            |
| Current Assets   | 622,812                                       | Total Charges  | 9,492,364  |                                | Average Wages   | 18.68                            |
| Fixed Assets   | 219,018                                       | Contract Allowance   | 1,952,648  | 20.6%                          | Skilled Nursing   | 72.9%                            |
| Other Assets   | 0   | Operating Revenue  | 7,539,716  | 79.4%                          | Ancillary Service   | 27.1%                            |
| Total Assets   | 841,830                                       | Operating Expense  | 8,494,467  | 112.7%                         | Current Ratio   | 8.0                              |
| Current Liabilities  | 772,378                                       | Operating Margin   | -954,751   | -12.7%                         | Days to Collect   | 25.4                             |
| Long Term Liabilities  | 0   | Other Income   | 1,498,127  | 19.9%                          | Avg Payment Days  | 26.1                             |
| Total Equity   | 69,452  | Other Expense  | 0  | 0.0%                           | Depreciation Rate   | 242.8%                           |
| Total Liab. and Equity   | 841,830                                       | Net Profit or Loss   | 542,516  | 7.2%                           | Return on Equity  | 781.1%                           |
| 675638 TWIN PINE   | S NURSING AN                                  | D REHABILITATION   |  |                                | Government - City-Cour  | nty                              |
| TWIN PINES NURSII<br>REHABILITATION  | NG AND  | 6/30/2020 3  | 366 Days Settled   |                                |   |                                  |
|  |   |  |  |                                |   |                                  |
| VICTORIA, TX 77904   | Į.  |  |  |                                | CR Beds 200 POS B   | eds 0                            |
|  | ı   |  |  |                                | CR Beds 200 POS B   |                                  |
| VICTORIA, TX 77904   |   |  |  |                                |   |                                  |
| VICTORIA, TX 77904<br>VICTORIA   | CIANS SERVICE                                 |  | Statement  |                                | Key Performana  | e Ind.                           |
| VICTORIA, TX 77904<br>VICTORIA<br>WISCONSIN PHYSIC   | CIANS SERVICE                                 |  | • <b>Statement</b><br>17,339,213                               |                                | Key Performanae<br>Occupancy Rate   | se Ind.<br>82.1%                 |
| VICTORIA, TX 77904 VICTORIA WISCONSIN PHYSIC Balance S   | CIANS SERVICE                                 | Income   |  | 16.3%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 82.1%<br>254.7                   |
| VICTORIA, TX 77904 VICTORIA WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>1,606,753           | Income<br>Total Charges  | 17,339,213   |                                | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 82.1%<br>254.7<br>16.35          |
| VICTORIA, TX 77904 VICTORIA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>1,606,753<br>0      | Income Total Charges Contract Allowance  | 17,339,213<br>2,833,779  | 83.7%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 254.7<br>16.35<br>82.5%          |
| VICTORIA, TX 77904 VICTORIA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br>Sheet<br>1,606,753<br>0<br>0 | Income Total Charges Contract Allowance Operating Revenue                                    | 17,339,213<br>2,833,779<br>14,505,434                          | 83.7%<br>95.7%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 254.7<br>16.35<br>82.5%          |
| VICTORIA, TX 77904 VICTORIA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  1,606,753  0  0  1,606,753     | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 17,339,213<br>2,833,779<br>14,505,434<br>13,877,189            | 83.7%<br>95.7%<br>4.3%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 254.7<br>16.35<br>82.5%<br>17.5% |
| VICTORIA, TX 77904 VICTORIA WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  1,606,753  0  1,606,753  0     | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 17,339,213<br>2,833,779<br>14,505,434<br>13,877,189<br>628,245 | 83.7%<br>95.7%<br>4.3%<br>7.4% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 254.7<br>16.35<br>82.5%<br>17.5% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455916 UNIVERSIT  | TY PARK NURSI   | ING AND REHABILITA   | ATION LP  |   | Proprietary - Corporation  | า   |
|---|---|--|---|---|--|---|
| UNIVERSITY PARK<br>REHABILITATION LE  |   | 12/31/2020   | 366 Days Settled  | t   |  |   |
| WICHITA FALLS, TX   | 76310   |  |   |   | CR Beds 100 POS B  | eds 0   |
| WICHITA   |   |  |   |   | Key Performanad  | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |   | Occupancy Rate   | 81.8%   |
| Balance S   | Sheet   | Income   | Statement   |   | Length of Stay   | 281.8   |
| Current Assets  | -13,238   | Total Charges  | 4,015,878   |   | Average Wages  | 18.95   |
| Fixed Assets  | 114,413   | Contract Allowance   | -318,477  | -7.9%                                     | Skilled Nursing  | 116.6%  |
| Other Assets  | 10,196,476  | Operating Revenue  | 4,334,355   | 107.9%                                    | Ancillary Service  | -16.6%  |
| Total Assets  | 10,297,651  | Operating Expense  | 5,000,194   | 115.4%                                    | Current Ratio  | 0.0   |
| Current Liabilities   | -886,574  | Operating Margin   | -665,839  | -15.4%                                    | Days to Collect  | 29.0  |
| Long Term Liabilities   | 0   | Other Income   | -591,095  | -13.6%                                    | Avg Payment Days   | (17.9)  |
| Total Equity  | -9,411,077  | Other Expense  | 0   | 0.0%                                      | Depreciation Rate  | 71.5%   |
|   |   |  |   |   |  |   |
|   | -10,297,651   | Net Profit or Loss   | (1,261,716)   | -29.1%                                    | Return on Equity   | 13.4%   |
| Total Liab. and Equity  675667 UNIVERSIT  | TY PLACE NURS   | SING CENTER  |   | -29.1%                                    | Return on Equity  Nonprofit - Other  | 13.4%   |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707   | TY PLACE NURS   | SING CENTER  | (1,261,716)   | -29.1%                                    | Nonprofit - Other  CR Beds 60 POS Be   | eds 0   |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707  HARRIS   | FY PLACE NURSE NURSING CEN  | SING CENTER  |   | -29.1%                                    | Nonprofit - Other  CR Beds 60 POS Be  Key Performanace   | eds 0   |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707  HARRIS  BLUE CROSS (TEXA   | FY PLACE NURS  E NURSING CEN  4   | SING CENTER  ITER 6/30/2020 3  | 666 Days Settled  | -29.1%                                    | Nonprofit - Other  CR Beds 60 POS Be  Key Performanace  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>80.7%                          |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707  HARRIS  BLUE CROSS (TEXABBILITY)   | FY PLACE NURS  E NURSING CEN  4  AS)  Sheet   | SING CENTER  ITER 6/30/2020 3  | Statement   | -29.1%                                    | Nonprofit - Other  CR Beds 60 POS Be  Key Performanae  Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>80.7%<br>22.4                  |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707  HARRIS  BLUE CROSS (TEXA   | FY PLACE NURS  E NURSING CEN  4  AS)  Sheet   | SING CENTER  ITER 6/30/2020 3  | Statement 12,912,077  | -29.1%                                    | Nonprofit - Other  CR Beds 60 POS Be  Key Performanace  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>80.7%<br>22.4<br>45.00         |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707  HARRIS  BLUE CROSS (TEXABBILITY)   | FY PLACE NURS  E NURSING CEN  4  AS)  Sheet   | SING CENTER  ITER 6/30/2020 3  | Statement   | -29.1%<br>50.8%                           | Nonprofit - Other  CR Beds 60 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>80.7%<br>22.4                  |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707  HARRIS  BLUE CROSS (TEXA  Balance S  Current Assets  | FY PLACE NURSING CEN  4  AS) Sheet 986,024  | SING CENTER  ITER 6/30/2020 3  Income  Total Charges   | Statement 12,912,077  | 50.8%                                     | Nonprofit - Other  CR Beds 60 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>80.7%<br>22.4<br>45.00         |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707  HARRIS  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  | FY PLACE NURS E NURSING CEN  4  AS) Sheet 986,024 846,859                               | Income Total Charges Contract Allowance  | Statement<br>12,912,077<br>6,560,329                        | 50.8%<br>49.2%                            | Nonprofit - Other  CR Beds 60 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0<br><b>Se Ind.</b> 80.7%  22.4  45.00  21.4%         |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707  HARRIS  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets                                    | FY PLACE NURS  E NURSING CEN  4  AS)  Sheet  986,024  846,859  798                      | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 12,912,077 6,560,329 6,351,748                    | 50.8%<br>49.2%<br>107.7%                  | Nonprofit - Other  CR Beds 60 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0<br><b>Se Ind.</b> 80.7%  22.4  45.00  21.4%  63.3%  |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707  HARRIS  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | FY PLACE NURS  E NURSING CEN  4  AS)  Sheet  986,024  846,859  798  1,833,681           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 12,912,077 6,560,329 6,351,748 6,839,381          | 50.8%<br>49.2%<br>107.7%<br>-7.7%         | Nonprofit - Other  CR Beds 60 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0<br>80.7%<br>22.4<br>45.00<br>21.4%<br>63.3%<br>(2.3 |
| Total Liab. and Equity  675667 UNIVERSITY  UNIVERSITY PLACE  HOUSTON, TX 7707  HARRIS  BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | FY PLACE NURS  E NURSING CEN  4  AS)  Sheet  986,024  846,859  798  1,833,681  -427,455 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 12,912,077 6,560,329 6,351,748 6,839,381 -487,633 | 50.8%<br>49.2%<br>107.7%<br>-7.7%<br>4.0% | Nonprofit - Other  CR Beds 60 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>80.7%<br>22.4<br>45.00<br>21.4%<br>63.3%<br>(2.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676157 USSERY R                      | OAN TEXAS ST  | ATE VETERANS HO             | ΛE               |        | Nonprofit - Church                 |        |
|--------------------------------------|---------------|-----------------------------|------------------|--------|------------------------------------|--------|
| USSERY ROAN TEX<br>HOME              | AS STATE VET  | ERANS 8/31/2020 3           | 66 Days Settled  |        |                                    |        |
| AMARILLO, TX 7912                    | 4             |                             |                  |        | CR Beds 120 POS Be                 | eds 0  |
| POTTER                               |               |                             |                  |        | Key Performanac                    | e Ind. |
| BLUE CROSS (TEXA                     | AS)           |                             |                  |        | Occupancy Rate                     | 87.9%  |
| Balance S                            | Sheet         | Income                      | Statement        |        | Length of Stay                     | 202.1  |
| Current Assets                       | 1,690,532     | Total Charges               | 8,088,637        |        | Average Wages                      | 19.23  |
| Fixed Assets                         | 7,594,645     | Contract Allowance          | -1,135,557       | -14.0% | Skilled Nursing                    | 81.5%  |
| Other Assets                         | 0             | Operating Revenue           | 9,224,194        | 114.0% | Ancillary Service                  | 18.5%  |
| Total Assets                         | 9,285,177     | Operating Expense           | 10,694,522       | 115.9% | Current Ratio                      | 1.1    |
| Current Liabilities                  | 1,581,171     | Operating Margin            | -1,470,328       | -15.9% | Days to Collect                    | 50.1   |
| Long Term Liabilities                | 854,080       | Other Income                | 506,004          | 5.5%   | Avg Payment Days                   | 54.1   |
| Total Equity                         | 6,849,926     | Other Expense               | 0                | 0.0%   | Depreciation Rate                  | 4.8%   |
| Total Liab. and Equity               | 9,285,177     | Net Profit or Loss          | (964,324)        | -10.5% | Return on Equity                   | -14.1% |
| 675532 UVALDE H                      | EALTHCARE A   | ND REHABILITATION           | CENTER           |        | Proprietary - Corporation          | 1      |
| UVALDE HEALTHCA<br>REHABILITATION CI |               | 12/31/2020                  | 245 Days Settled | t      |                                    |        |
| UVALDE, TX 78801                     |               | 4/30/2020 1                 | 21 Days Settled  |        | CR Beds 115 POS Be                 | eds 0  |
| UVALDE                               |               |                             |                  |        | Key Performanad                    | e Ind. |
| WISCONSIN PHYSIC                     | CIANS SERVICE |                             |                  |        | Occupancy Rate                     | 48.1%  |
| Balance S                            | Sheet         | Income                      | Statement        |        | Length of Stay                     | 94.2   |
| Current Assets                       | 1,376,474     | Total Charges               | 1,530,076        |        | Average Wages                      | 17.94  |
| Fixed Assets                         | 1,221         | Contract Allowance          | 46,389           | 3.0%   | Skilled Nursing                    | 100.0% |
| Other Assets                         | 0             | Operating Revenue           | 1,483,687        | 97.0%  | Ancillary Service                  | 0.0%   |
| Total Assets                         | 1,377,695     | Operating Expense           | 1,405,630        | 94.7%  | Current Ratio                      | 1.7    |
|                                      |               | O a superior and a superior | 78,057           | 5.3%   | Days to Collect                    | 167.3  |
| Current Liabilities                  | 819,816       | Operating Margin            | . 0,00.          |        | •                                  |        |
|                                      | 819,816<br>0  | Other Income                | 0                | 0.0%   | Avg Payment Days                   | 72.2   |
| Current Liabilities                  |               |                             |                  |        | Avg Payment Days Depreciation Rate |        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675532 UVALDE H   | EALTHCARE A   | ND REHABILITATION   | CENTER  |  | Proprietary - Corporation  | n  |
|---|---|---|---|--|--|--|
| UVALDE HEALTHCA<br>REHABILITATION CI  |   | 12/31/2020  | 245 Days Settled  | I  |  |  |
| UVALDE, TX 78801  |   | 4/30/2020 1   | 21 Days Settled   |  | CR Beds 115 POS B  | eds 0  |
| UVALDE  |   |   |   |  | Key Performanad  | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |   |   |  | Occupancy Rate   | 38.1%  |
| Balance S   | heet  | Income  | Statement   |  | Length of Stay   | 71.5   |
| Current Assets  | 1,592,543   | Total Charges   | 3,555,087   |  | Average Wages  | 17.94  |
| Fixed Assets  | 737   | Contract Allowance  | 141,557   | 4.0%                                       | Skilled Nursing  | 100.0%   |
| Other Assets  | 0   | Operating Revenue   | 3,413,530   | 96.0%                                      | Ancillary Service  | 0.0%   |
| Total Assets  | 1,593,280   | Operating Expense   | 3,104,441   | 90.9%                                      | Current Ratio  | 1.9  |
| Current Liabilities   | 859,418   | Operating Margin  | 309,089   | 9.1%                                       | Days to Collect  | 108.0  |
| Long Term Liabilities   | 73,873  | Other Income  | 428,606   | 12.6%                                      | Avg Payment Days   | 28.7   |
| Total Equity  | 659,989   | Other Expense   | 0   | 0.0%                                       | Depreciation Rate  | 70.2%  |
| Total Liab. and Equity  | 1,593,280   | Net Profit or Loss  | 737,695   | 21.6%                                      | Return on Equity   | 111.8%   |
| 675395 VAL VERD   | E NURSING AN  | D REHABILITATION (  | CENTER  |  | Proprietary - Other  |  |
| VAL VERDE NURSIN<br>REHABILITATION CI   |   | 12/31/2020  | 366 Days Settled  |  |  |  |
| DEL RIO, TX 78840   |   |   |   |  | CR Beds 80 POS B   |  |
| VAL VERDE   |   |   |   |  |  | eds 0  |
|   |   |   |   |  | Key Performana   |  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |   |   |  |  | e Ind.   |
| WISCONSIN PHYSIC  Balance S   |   |   | Statement   |  | Key Performanad  | <b>ce Ind.</b><br>68.5%                                  |
| Balance S   |   |   | Statement 4,978,371   |  | Key Performanao<br>Occupancy Rate  | <b>ce Ind.</b><br>68.5%<br>146.5                         |
|   | Sheet   | Income  |   | 0.0%                                       | Key Performana<br>Occupancy Rate<br>Length of Stay   | 68.5%<br>146.5<br>17.65                                  |
| Balance S<br>Current Assets   | <b>Sheet</b> 607,929  | Income<br>Total Charges   | 4,978,371   |  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 68.5%<br>146.5<br>17.65<br>81.8%                         |
| Balance S<br>Current Assets<br>Fixed Assets   | <b>Sheet</b> 607,929 445,685  | Income Total Charges Contract Allowance   | 4,978,371   | 100.0%                                     | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing  | 68.5%<br>146.5<br>17.65<br>81.8%<br>18.2%                |
| Balance S Current Assets Fixed Assets Other Assets  | 607,929<br>445,685<br>4,363,188   | Income Total Charges Contract Allowance Operating Revenue   | 4,978,371<br>0<br>4,978,371                                       | 100.0%<br>106.3%                           | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service  | 68.5%<br>146.5<br>17.65<br>81.8%<br>18.2%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | 607,929<br>445,685<br>4,363,188<br>5,416,802                                | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 4,978,371<br>0<br>4,978,371<br>5,291,447                          | 100.0%<br>106.3%<br>-6.3%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                                  | 68.5%<br>146.5<br>17.65<br>81.8%<br>18.2%<br>0.5         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets   | 607,929<br>445,685<br>4,363,188<br>5,416,802<br>1,297,793                   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 4,978,371<br>0<br>4,978,371<br>5,291,447<br>-313,076              | 100.0%<br>106.3%<br>-6.3%<br>21.9%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect                  | 68.5%<br>146.5<br>17.65<br>81.8%<br>18.2%<br>0.5<br>43.7 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 607,929<br>445,685<br>4,363,188<br>5,416,802<br>1,297,793<br>0<br>4,119,009 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 4,978,371<br>0<br>4,978,371<br>5,291,447<br>-313,076<br>1,088,107 | 100.0%<br>106.3%<br>-6.3%<br>21.9%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect Avg Payment Days |  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455621 VALLEY G   | RANDE MANOR                                   | 1   |   |                                  | Proprietary - Corporation   | n  |
|---|---|---|---|----------------------------------|---|--|
| VALLEY GRANDE M   | ANOR  | 12/31/2020  | 366 Days Settled  |                                  |   |  |
| WESLACO, TX 7859  | 6   |   |   |                                  | CR Beds 147 POS B   | Beds 0   |
| HIDALGO   |   |   |   |                                  | Key Performana  | ce Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE                                 |   |   |                                  | Occupancy Rate  | 72.7%  |
| Balance S   | heet  | Income  | Statement   |                                  | Length of Stay  | 164.3  |
| Current Assets  | 964,600                                       | Total Charges   | 14,026,163  |                                  | Average Wages   | 19.85  |
| Fixed Assets  | 32,457  | Contract Allowance  | 2,058,854   | 14.7%                            | Skilled Nursing   | 81.8%  |
| Other Assets  | 0   | Operating Revenue   | 11,967,309  | 85.3%                            | Ancillary Service   | 18.2%  |
| Total Assets  | 997,057                                       | Operating Expense   | 12,821,867  | 107.1%                           | Current Ratio   | 4.6  |
| Current Liabilities   | 211,681                                       | Operating Margin  | -854,558  | -7.1%                            | Days to Collect   | 15.8   |
| Long Term Liabilities   | 0   | Other Income  | 1,639,937   | 13.7%                            | Avg Payment Days  | 5.8  |
| Total Equity  | 785,376                                       | Other Expense   | 0   | 0.0%                             | Depreciation Rate   | 3,776.8%   |
| Total Liab. and Equity  | 997,057                                       | Net Profit or Loss  | 785,379   | 6.6%                             | Return on Equity  | 100.0%   |
| 675782 VALLEY VI  | EW CARE CEN                                   | TER   |   |                                  | Nonprofit - Other   |  |
| VALLEY VIEW CARE  | CENTER  | 12/31/2020  | 366 Days Settled  |                                  |   |  |
| ANSON, TX 79501   |   |   |   |                                  | CR Beds 36 POS B  | Beds 0   |
| JONES   |   |   |   |                                  | Key Performana  | co Ind   |
| BLUE CROSS (TEXA  |   |   |   |                                  |   | ce ilia.   |
|   | AS)   |   |   |                                  | Occupancy Rate  | 53.1%  |
| Balance S   | ,   | Income  | Statement   |                                  | Occupancy Rate Length of Stay   |  |
| Balance S<br>Current Assets   | ,   | Income Total Charges  | <b>Statement</b> 1,765,370                                |                                  |   | 53.1%<br>127.1                                   |
|   | 5 <b>heet</b><br>193,679                      |   |   | 12.6%                            | Length of Stay  Average Wages   | 53.1%<br>127.1<br>17.64                          |
| Current Assets  | 5 <b>heet</b><br>193,679                      | Total Charges   | 1,765,370   |                                  | Length of Stay  Average Wages   | 53.1%  |
| Current Assets Fixed Assets   | 193,679<br>173,622                            | Total Charges  Contract Allowance   | 1,765,370<br>222,871                                      | 87.4%                            | Length of Stay Average Wages Skilled Nursing  | 53.1%<br>127.1<br>17.64<br>87.4%<br>12.6%        |
| Current Assets Fixed Assets Other Assets                                  | 193,679<br>173,622<br>0                       | Total Charges  Contract Allowance  Operating Revenue                                  | 1,765,370<br>222,871<br>1,542,499                         | 87.4%<br>105.2%                  | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 53.1%<br>127.1<br>17.64<br>87.4%<br>12.6%        |
| Current Assets Fixed Assets Other Assets Total Assets                     | 193,679<br>173,622<br>0<br>367,301            | Total Charges  Contract Allowance  Operating Revenue  Operating Expense               | 1,765,370<br>222,871<br>1,542,499<br>1,622,924            | 87.4%<br>105.2%<br>-5.2%         | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 53.1%<br>127.1<br>17.64<br>87.4%<br>12.6%<br>1.7 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 193,679<br>173,622<br>0<br>367,301<br>116,003 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,765,370<br>222,871<br>1,542,499<br>1,622,924<br>-80,425 | 87.4%<br>105.2%<br>-5.2%<br>0.1% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 53.1%<br>127.1<br>17.64<br>87.4%                 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455856 VAN HEAL        | THCARE      |                    |                  |               | Proprietary - Other |         |
|------------------------|-------------|--------------------|------------------|---------------|---------------------|---------|
| VAN HEALTHCARE         |             | 12/31/2020         | 366 Days Settle  | d             |                     |         |
| VAN, TX 75790          |             |                    |                  |               | CR Beds 60 POS E    | Beds 0  |
| VAN ZANDT              |             |                    |                  |               | Key Performana      | ce Ind. |
| BLUE CROSS (TEXA       | NS)         |                    |                  |               | Occupancy Rate      | 75.8%   |
| Balance S              | heet        | Income             | Statement        |               | Length of Stay      | 142.3   |
| Current Assets         | 1,164,741   | Total Charges      | 3,640,887        |               | Average Wages       | 16.59   |
| Fixed Assets           | 50,815      | Contract Allowance | 13,199           | 0.4%          | Skilled Nursing     | 0.0%    |
| Other Assets           | 0           | Operating Revenue  | 3,627,688        | 99.6%         | Ancillary Service   | 12.4%   |
| Total Assets           | 1,215,556   | Operating Expense  | 2,957,576        | 81.5%         | Current Ratio       | 4.3     |
| Current Liabilities    | 274,033     | Operating Margin   | 670,112          | 18.5%         | Days to Collect     | 79.3    |
| Long Term Liabilities  | 0           | Other Income       | 797,481          | 22.0%         | Avg Payment Days    | 16.0    |
| Total Equity           | 941,523     | Other Expense      | 0                | 0.0%          | Depreciation Rate   | 267.4%  |
| Total Liab. and Equity | 1,215,556   | Net Profit or Loss | 1,370,028        | 37.8%         | Return on Equity    | 145.5%  |
| 676483 VENTANA         | BY BUCKNER  |                    |                  |               | Proprietary - Other |         |
| VENTANA BY BUCKI       | NER         | 12/31/2020         | 290 Days *Settle | ed            |                     |         |
| DALLAS, TX 75201       |             |                    |                  |               | CR Beds 72 POS E    | Beds 0  |
| DALLAS                 |             |                    |                  |               | Key Performana      | ce Ind. |
| NOVITAS (TEXAS)        |             |                    |                  |               | Occupancy Rate      | 11.2%   |
| Balance S              | heet        | Income             | Statement        |               | Length of Stay      | 70.8    |
| Current Assets         | 4,714,348   | Total Charges      | 1,013,251        |               | Average Wages       | 21.19   |
| Fixed Assets           | 188,853,224 | Contract Allowance | 218,919          | 21.6%         | Skilled Nursing     | 85.1%   |
| Other Assets           | 37,928,629  | Operating Revenue  | 794,332          | 78.4%         | Ancillary Service   | 14.9%   |
| Total Assets           | 231,496,201 | Operating Expense  | 20,701,324       | 2,606.1%      | Current Ratio       | 0.0     |
| Current Liabilities    | 272,733,542 | Operating Margin   | -19,906,992      | -<br>2,506.1% | Days to Collect     | 105.7   |
| Long Term Liabilities  | 0           | Other Income       | 9,325,923        | 1,174.1%      | Avg Payment Days    | 5.2     |
| Total Equity           | -41,237,341 | Other Expense      | 0                | 0.0%          | Depreciation Rate   | 3.9%    |
| Total Liab. and Equity | 231,496,201 | Net Profit or Loss | (10,581,069)     | -             | Return on Equity    | 25.7%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| REHABILITATIO                                      | ON AND HEALTHCAR   | RE  |   | Nonprofit - Church   |  |
|--|--|---|---|--|--|
| ITATION AND  | 12/31/2020   | 366 Days Settled  | i   |  |  |
| 550  |  |   |   | CR Beds 100 POS B  | seds 0   |
|  |  |   |   | Key Performana   | ce Ind.  |
| CIANS SERVICE                                      |  |   |   | Occupancy Rate   | 77.3%  |
| Sheet  | Income   | Statement   |   | Length of Stay   | 107.9  |
| 10,631,067   | Total Charges  | 8,552,866   |   | Average Wages  | 20.46  |
| 727,966  | Contract Allowance   | -1,572,182  | -18.4%  | Skilled Nursing  | 58.8%  |
| 5,953,570  | Operating Revenue  | 10,125,048  | 118.4%  | Ancillary Service  | 41.2%  |
| 17,312,603   | Operating Expense  | 7,983,077   | 78.8%   | Current Ratio  | 5.9  |
| 1,809,067  | Operating Margin   | 2,141,971   | 21.2%   | Days to Collect  | 34.1   |
| 5,948,153  | Other Income   | 5,577   | 0.1%  | Avg Payment Days   | 30.4   |
| 9,555,383  | Other Expense  | 0   | 0.0%  | Depreciation Rate  | 50.0%  |
| 17,312,603   | Net Profit or Loss   | 2,147,548   | 21.2%   | Return on Equity   | 22.5%  |
|  |  |   |   |  |  |
| OF EL PASO R                                       | EHABILITATION CEN  | NTER  |   | Proprietary - Corporation  | n  |
| S OF EL PASO R                                     |  | NTER  366 Days Settled  | i   | Proprietary - Corporation  | n  |
|  |  |   | i   | Proprietary - Corporation  CR Beds 92 POS B  |  |
|  |  |   | i   |  | eds 0  |
|  |  |   | i   | CR Beds 92 POS B   | eds 0  |
|  | ATION 12/31/2020   |   | i   | CR Beds 92 POS B   | eds 0<br>ce Ind.   |
| ASO REHABILIT                                      | ATION 12/31/2020   | 366 Days Settled  | i   | CR Beds 92 POS B <b>Key Performana</b> Occupancy Rate  | seds 0<br><b>ce Ind.</b><br>61.8%                              |
| ASO REHABILIT                                      | ATION 12/31/2020<br>Income   | 366 Days Settled Statement  |   | CR Beds 92 POS B <b>Key Performana</b> Occupancy Rate  Length of Stay  | seds 0<br><b>ce Ind.</b><br>61.8%<br>36.3                      |
| ASO REHABILIT<br>Sheet<br>2,176,191                | ATION 12/31/2020  Income  Total Charges  | 366 Days Settled Statement 9,969,177  | 40.8%   | CR Beds 92 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | deds 0<br>ce Ind.<br>61.8%<br>36.3<br>21.28                    |
| ASO REHABILIT<br>Sheet<br>2,176,191<br>14,586      | ATION 12/31/2020  Income  Total Charges  Contract Allowance  | 366 Days Settled  Statement  9,969,177  4,062,929                                   | 40.8%<br>59.2%  | CR Beds 92 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | seds 0  ce Ind. 61.8% 36.3 21.28 71.0%                         |
| Sheet<br>2,176,191<br>14,586                       | Income Total Charges Contract Allowance Operating Revenue  | 366 Days Settled  Statement  9,969,177  4,062,929  5,906,248                        | 40.8%<br>59.2%<br>119.8%  | CR Beds 92 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | seds 0  ce Ind. 61.8% 36.3 21.28 71.0% 22.5%                   |
| 2,176,191<br>14,586<br>0<br>2,190,777              | Income Total Charges Contract Allowance Operating Revenue Operating Expense  | 366 Days Settled  Statement  9,969,177  4,062,929  5,906,248  7,078,456             | 40.8%<br>59.2%<br>119.8%<br>-19.8%  | CR Beds 92 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | seds 0  ce Ind. 61.8% 36.3 21.28 71.0% 22.5% 0.3               |
| 2,176,191<br>14,586<br>0<br>2,190,777<br>6,414,380 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin   | 366 Days Settled  Statement  9,969,177  4,062,929  5,906,248  7,078,456  -1,172,208 | 40.8%<br>59.2%<br>119.8%<br>-19.8%<br>8.4%  | CR Beds 92 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | seds 0  ce Ind. 61.8% 36.3 21.28 71.0% 22.5% 0.3 120.8         |
|  | ITATION AND  ITATI | ### Transport   | TATION AND   12/31/2020 366 Days Settled   12/31/2020 366 Days Settled   150   12/31/2020 366 Days Settled   10,631,067 | ITATION AND 12/31/2020 366 Days Settled  Signature   | TATION AND   12/31/2020 366 Days Settled   CR Beds 100   POS B |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| UIUTUT TIDIVILLI   | OF KATY REH   | ABILITATION CENTE  | R   |  | Proprietary - Corporation   | n   |
|--|---|--|---|--|---|---|
| VIBRALIFE OF KATY<br>CENTER  | / REHABILITATI  | ON 12/31/2020  | 366 Days Settled  |  |   |   |
| KATY, TX 77493   |   |  |   |  | CR Beds 104 POS B   | eds 0   |
| HARRIS   |   |  |   |  | Key Performana  | ce Ind.   |
| NOVITAS (TEXAS)  |   |  |   |  | Occupancy Rate  | 50.4%   |
| Balance S  | Sheet   | Income   | Statement   |  | Length of Stay  | 45.1  |
| Current Assets   | 3,124,520   | Total Charges  | 12,810,980  |  | Average Wages   | 27.95   |
| Fixed Assets   | 131,633   | Contract Allowance   | 4,610,803   | 36.0%                                    | Skilled Nursing   | 71.2%   |
| Other Assets   | 0   | Operating Revenue  | 8,200,177   | 64.0%                                    | Ancillary Service   | 21.9%   |
| Total Assets   | 3,256,153   | Operating Expense  | 9,584,410   | 116.9%                                   | Current Ratio   | 0.4   |
| Current Liabilities  | 7,316,223   | Operating Margin   | -1,384,233  | -16.9%                                   | Days to Collect   | 127.5   |
| Long Term Liabilities  | 1,295,072   | Other Income   | 797,137   | 9.7%                                     | Avg Payment Days  | 42.9  |
| Total Equity   | -5,355,142  | Other Expense  | 0   | 0.0%                                     | Depreciation Rate   | 795.1%  |
| Total Liab. and Equity   | 3,256,153   | Net Profit or Loss   | (587,096)   | -7.2%                                    | Return on Equity  | 11.0%   |
| 675882 VICTORIA  | CAPDENS OF A  | III FNI  |   |  | D : 1 OI  |   |
|  | GARDENS OF A  | ALLEN  |   |  | Proprietary - Other   |   |
|  |   |  | 366 Days Settled  |  | Proprietary - Other   |   |
| VICTORIA GARDEN  |   |  | 366 Days Settled  |  | CR Beds 120 POS B   | eds 0   |
| VICTORIA GARDEN  |   |  | 366 Days Settled  |  |   |   |
| VICTORIA GARDEN<br>ALLEN, TX 75002   | S OF ALLEN  |  | 366 Days Settled  |  | CR Beds 120 POS B   |   |
| VICTORIA GARDEN<br>ALLEN, TX 75002<br>COLLIN   | S OF ALLEN ERVICES  | 12/31/2020   | 366 Days Settled Statement                                |  | CR Beds 120 POS B <b>Key Performana</b>   | ce Ind.   |
| VICTORIA GARDEN<br>ALLEN, TX 75002<br>COLLIN<br>NORIDIAN ADMIN S   | S OF ALLEN  ERVICES  Sheet                                  | 12/31/2020   | ·   |  | CR Beds 120 POS B <b>Key Performana</b> Occupancy Rate  | <b>ce Ind.</b><br>76.5%                         |
| VICTORIA GARDEN<br>ALLEN, TX 75002<br>COLLIN<br>NORIDIAN ADMIN S<br>Balance S  | S OF ALLEN  ERVICES  Sheet                                  | 12/31/2020<br>Income   | Statement   | 12.7%                                    | CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | 76.5%<br>131.3<br>22.9                          |
| VICTORIA GARDENI ALLEN, TX 75002 COLLIN NORIDIAN ADMIN S Balance S Current Assets  | S OF ALLEN  ERVICES Sheet -16,252,253                       | 12/31/2020  Income  Total Charges  | <b>Statement</b> 10,005,113                               | 12.7%                                    | CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | 76.5%<br>131.3<br>22.9°<br>80.0%                |
| VICTORIA GARDENI ALLEN, TX 75002 COLLIN NORIDIAN ADMIN S Balance S Current Assets Fixed Assets   | S OF ALLEN  ERVICES  Sheet  -16,252,253  222,586            | Income Total Charges Contract Allowance  | <b>Statement</b> 10,005,113 1,268,078                     | 12.7%                                    | CR Beds 120 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                                      | 76.5%   |
| VICTORIA GARDENI ALLEN, TX 75002 COLLIN NORIDIAN ADMIN S Balance S Current Assets Fixed Assets Other Assets                                  | S OF ALLEN  ERVICES Sheet -16,252,253 222,586 0             | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 10,005,113 1,268,078 8,737,035                  | 12.7%<br>87.3%                           | CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 76.5%<br>131.3<br>22.9<br>80.0%                 |
| VICTORIA GARDENI ALLEN, TX 75002 COLLIN NORIDIAN ADMIN S Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | S OF ALLEN  ERVICES Sheet -16,252,253 222,586 0 -16,029,667 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,005,113 1,268,078 8,737,035 8,668,647        | 12.7%<br>87.3%<br>99.2%<br>0.8%          | CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 76.5%<br>131.3<br>22.9<br>80.0%<br>20.0%<br>0.9 |
| VICTORIA GARDENI ALLEN, TX 75002 COLLIN NORIDIAN ADMIN S Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ERVICES Sheet -16,252,253 222,586 0 -16,029,667 -17,185,399 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,005,113 1,268,078 8,737,035 8,668,647 68,388 | 12.7%<br>87.3%<br>99.2%<br>0.8%<br>15.3% | CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 76.5%<br>131.3<br>22.9<br>80.0%<br>20.0%        |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675811 VICTORIA        | GARDENS OF F  | RISCO              |                  |        | Proprietary - Other      |         |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| VICTORIA GARDEN        | S OF FRISCO   | 12/31/2020         | 366 Days Settled | I      |                          |         |
| FRISCO, TX 75035       |               |                    |                  |        | CR Beds 118 POS B        | eds 0   |
| COLLIN                 |               |                    |                  |        | Key Performana           | ce Ind. |
| NORIDIAN ADMIN S       | ERVICES       |                    |                  |        | Occupancy Rate           | 48.4%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 105.6   |
| Current Assets         | -9,342,023    | Total Charges      | 7,176,535        |        | Average Wages            | 26.46   |
| Fixed Assets           | 848,266       | Contract Allowance | 702,878          | 9.8%   | Skilled Nursing          | 77.2%   |
| Other Assets           | 0             | Operating Revenue  | 6,473,657        | 90.2%  | Ancillary Service        | 22.8%   |
| Total Assets           | -8,493,757    | Operating Expense  | 6,717,145        | 103.8% | Current Ratio            | 1.1     |
| Current Liabilities    | -8,429,771    | Operating Margin   | -243,488         | -3.8%  | Days to Collect          | 60.2    |
| Long Term Liabilities  | 0             | Other Income       | 508,894          | 7.9%   | Avg Payment Days         | 58.2    |
| Total Equity           | -63,986       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 67.9%   |
| Total Liab. and Equity | -8,493,757    | Net Profit or Loss | 265,406          | 4.1%   | Return on Equity         | -414.8% |
| 676108 VIDOR HEA       | ALTH & REHAB  | ILITATION CENTER   |                  |        | Proprietary - Corporatio | n       |
| VIDOR HEALTH & RI      | EHABILITATION | 12/31/2020         | 366 Days Settled | I      |                          |         |
| VIDOR, TX 77662        |               |                    |                  |        | CR Beds 144 POS B        | eds 0   |
| ORANGE                 |               |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate           | 61.3%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 182.4   |
| Current Assets         | -372,621      | Total Charges      | 9,040,106        |        | Average Wages            | 18.62   |
| Fixed Assets           | 274,297       | Contract Allowance | 856,692          | 9.5%   | Skilled Nursing          | 76.1%   |
| Other Assets           | 10,014        | Operating Revenue  | 8,183,414        | 90.5%  | Ancillary Service        | 23.9%   |
| Total Assets           | -88,310       | Operating Expense  | 7,319,318        | 89.4%  | Current Ratio            | 0.1     |
| Current Liabilities    | -2,723,805    | Operating Margin   | 864,096          | 10.6%  | Days to Collect          | 41.0    |
| Long Term Liabilities  | 970,646       | Other Income       | 1,111,276        | 13.6%  | Avg Payment Days         | 202.6   |
| Total Equity           | 1,912,356     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 82.7%   |
| Total Liab. and Equity | 159,197       | Net Profit or Loss | 1,975,372        | 24.1%  | Return on Equity         | 103.3%  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675279 VILLA HAV                             | 'EN HEALTH AN                     | ND REHABILITATION                           | CENTER                |                         | Nonprofit - Church                |                      |
|--|-----------------------------------|---|-----------------------|-------------------------|-----------------------------------|----------------------|
| VILLA HAVEN HEAL<br>REHABILITATION CI        |                                   | 12/31/2020                                  | 366 Days Settled      | t                       |                                   |                      |
| BRECKENRIDGE, TX                             | X 76424                           |   |                       |                         | CR Beds 92 POS E                  | Beds 0               |
| STEPHENS                                     |                                   |   |                       |                         | Key Performana                    | ce Ind.              |
| NATIONAL GOVERN                              | IMENT SERVIC                      | ES  |                       |                         | Occupancy Rate                    | 41.8%                |
| Balance S                                    | Sheet                             | Income                                      | Statement             |                         | Length of Stay                    | 190.3                |
| Current Assets                               | 231,729                           | Total Charges                               | 2,617,414             |                         | Average Wages                     | 18.71                |
| Fixed Assets                                 | 46,591                            | Contract Allowance                          | 0                     | 0.0%                    | Skilled Nursing                   | 61.9%                |
| Other Assets                                 | 0                                 | Operating Revenue                           | 2,617,414             | 100.0%                  | Ancillary Service                 | 38.1%                |
| Total Assets                                 | 278,320                           | Operating Expense                           | 3,165,851             | 121.0%                  | Current Ratio                     | 0.5                  |
| Current Liabilities                          | 492,766                           | Operating Margin                            | -548,437              | -21.0%                  | Days to Collect                   | 32.3                 |
| Long Term Liabilities                        | -67,951                           | Other Income                                | 514,582               | 19.7%                   | Avg Payment Days                  | 29.0                 |
| Total Equity                                 | -146,495                          | Other Expense                               | 0                     | 0.0%                    | Depreciation Rate                 | 1,122.1%             |
| Total Liab. and Equity                       | 278,320                           | Net Profit or Loss                          | (33,855)              | -1.3%                   | Return on Equity                  | 23.1%                |
| 676239 VILLA TOS                             |                                   |   |                       |                         | Nonprofit - Church                |                      |
| VILLA TOSCANA AT                             | CYPRESS WOO                       | ODS 9/30/2020 (                             | 366 Days Settled      |                         |                                   |                      |
| HOUSTON, TX 7701                             | 4                                 |   |                       |                         | CR Beds 120 POS E                 | Beds 0               |
| HARRIS                                       |                                   |   |                       |                         | Key Performana                    | ce Ind.              |
| TRAILBLAZER (TEX                             | AS)                               |   |                       |                         | Occupancy Rate                    | 78.4%                |
| Balance S                                    | Sheet                             | Income                                      | Statement             |                         | Length of Stay                    | 103.7                |
| Current Assets                               | 2,237,066                         | Total Charges                               | 8,279,700             |                         | Average Wages                     | 21.80                |
| Fixed Assets                                 | 85,889                            | Contract Allowance                          | 1,326,512             | 16.0%                   | Skilled Nursing                   | 79.9%                |
| Other Assets                                 | 43,200                            | Operating Revenue                           | 6,953,188             | 84.0%                   | Ancillary Service                 | 00.40/               |
|  | ,                                 |   |                       |                         | 0 .5                              | 20.1%                |
| Total Assets                                 | 2,366,155                         | Operating Expense                           | 10,080,939            | 145.0%                  | Current Ratio                     | 20.1%                |
| Total Assets Current Liabilities             |                                   | Operating Expense Operating Margin          | -3,127,751            |                         | Days to Collect                   |                      |
|  | 2,366,155                         |   |                       | -45.0%                  |                                   | 1.0                  |
| Current Liabilities                          | 2,366,155<br>2,232,663            | Operating Margin                            | -3,127,751            | -45.0%<br>13.5%         | Days to Collect                   | 1.0<br>108.2         |
| Current Liabilities<br>Long Term Liabilities | 2,366,155<br>2,232,663<br>327,926 | Operating Margin Other Income Other Expense | -3,127,751<br>940,007 | -45.0%<br>13.5%<br>0.0% | Days to Collect  Avg Payment Days | 1.0<br>108.2<br>45.8 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 0/39// VILLAGE  | CREEK NURSING  | G HOME   |  |  | Proprietary - Corporatio   | า   |
|---|--|--|--|--|--|---|
| VILLAGE CREEK NU  | JRSING HOME  | 12/31/2020   | 366 Days Settled   | d  |  |   |
| FORT WORTH, TX 7  | 6119   |  |  |  | CR Beds 100 POS B  | eds 0   |
| TARRANT   |  |  |  |  | Key Performana   | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |  |  | Occupancy Rate   | 69.1%   |
| Balance S   | Sheet  | Income   | Statement  |  | Length of Stay   | 504.6   |
| Current Assets  | 121,018  | Total Charges  | 4,430,531  |  | Average Wages  | 17.22   |
| Fixed Assets  | 0  | Contract Allowance   | 121,535  | 2.7%                                       | Skilled Nursing  | 96.6%   |
| Other Assets  | 0  | Operating Revenue  | 4,308,996  | 97.3%                                      | Ancillary Service  | 0.0%  |
| Total Assets  | 121,018  | Operating Expense  | 4,539,965  | 105.4%                                     | Current Ratio  | 0.2   |
| Current Liabilities   | 775,876  | Operating Margin   | -230,969   | -5.4%                                      | Days to Collect  | 7.3   |
| Long Term Liabilities   | 0  | Other Income   | 71,580   | 1.7%                                       | Avg Payment Days   | 17.8  |
| Total Equity  | -654,858   | Other Expense  | 0  | 0.0%                                       | Depreciation Rate  | 0.0%  |
|   |  | <del>-</del>   |  |  |  |   |
| Total Liab. and Equity  | 121,018  | Net Profit or Loss   | (159,389)  | -3.7%                                      | Return on Equity   | 24.3%   |
| 675975 VILLAGE C  | CREEK REHABII  | LITATION AND NURS  | ING CENTER   | -3.7%                                      | Return on Equity  Nonprofit - Church   | 24.3%   |
|   | CREEK REHABII  | LITATION AND NURS  |  | -3.7%                                      | . , ,  | 24.3%   |
| 675975 VILLAGE O  | CREEK REHABII  | LITATION AND NURS  | ING CENTER   | -3.7%                                      | . , ,  |   |
| 675975 VILLAGE O  | CREEK REHABII  | LITATION AND NURS  | ING CENTER   | -3.7%                                      | Nonprofit - Church   | eds 0   |
| 675975 VILLAGE OF VILLAGE CREEK RENURSING CENTER LUMBERTON, TX 77   | CREEK REHABII  EHABILITATION  7657   | LITATION AND NURS  | ING CENTER   | -3.7%                                      | Nonprofit - Church  CR Beds 120 POS B  | eds 0   |
| 675975 VILLAGE OF VILLAGE CREEK RE NURSING CENTER LUMBERTON, TX 77 HARDIN   | CREEK REHABII CHABILITATION C657 CIANS SERVICE   | LITATION AND NURS  | ING CENTER   | -3.7%                                      | Nonprofit - Church  CR Beds 120 POS B  Key Performanae   | eds 0<br>ce Ind.  |
| VILLAGE CREEK RE NURSING CENTER LUMBERTON, TX 77 HARDIN WISCONSIN PHYSIC  | CREEK REHABII CHABILITATION C657 CIANS SERVICE   | LITATION AND NURS  | ING CENTER 66 Days Settled                                   | -3.7%                                      | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>60.5%<br>206.1   |
| VILLAGE CREEK RE NURSING CENTER LUMBERTON, TX 77 HARDIN WISCONSIN PHYSIC Balance S  | CREEK REHABII CHABILITATION C657 CIANS SERVICE   | LITATION AND NURSI AND 9/30/2020 3   | ING CENTER 66 Days Settled Statement                         | -3.7%                                      | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>60.5%<br>206.1<br>18.78                                  |
| VILLAGE CREEK RE NURSING CENTER LUMBERTON, TX 77 HARDIN WISCONSIN PHYSIC Balance S Current Assets   | CREEK REHABII CHABILITATION C657 CIANS SERVICE Sheet 1,128,376   | LITATION AND NURS  AND 9/30/2020 3  Income  Total Charges  | ING CENTER 66 Days Settled Statement 5,669,696               | -7.9%                                      | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 ce Ind. 60.5% 206.1 18.78 79.6%   |
| VILLAGE CREEK RENURSING CENTER LUMBERTON, TX 77 HARDIN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CREEK REHABII CHABILITATION C657 CIANS SERVICE Cheet 1,128,376   | LITATION AND NURS  AND 9/30/2020 3  Income  Total Charges  Contract Allowance  | Statement 5,669,696 -447,863                                 | -7.9%<br>107.9%                            | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0 ce Ind. 60.5% 206.1 18.78 79.6% 20.4%   |
| VILLAGE CREEK RENURSING CENTER LUMBERTON, TX 77 HARDIN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CREEK REHABII CHABILITATION CIANS SERVICE CHABILITATION CIANS SERVICE CHABILITATION CONTROL CO | LITATION AND NURSI AND 9/30/2020 3  Income Total Charges Contract Allowance Operating Revenue                                      | Statement 5,669,696 -447,863 6,117,559                       | -7.9%<br>107.9%<br>100.1%                  | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0 <b>ce Ind.</b> 60.5%  206.1  18.78  79.6%  20.4%  1.4                         |
| VILLAGE CREEK RENURSING CENTER LUMBERTON, TX 77 HARDIN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CREEK REHABII EHABILITATION 7657 CIANS SERVICE Sheet 1,128,376 0 0 1,128,376   | LITATION AND NURSI  AND 9/30/2020 3  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense                 | Statement  5,669,696  -447,863  6,117,559  6,122,490         | -7.9%<br>107.9%<br>100.1%<br>-0.1%         | Nonprofit - Church  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0 <b>ce Ind.</b> 60.5%  206.1  18.78  79.6%  20.4%  1.4                         |
| VILLAGE CREEK RENURSING CENTER LUMBERTON, TX 77 HARDIN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CREEK REHABII EHABILITATION 7657 CIANS SERVICE Sheet 1,128,376 0 1,128,376 785,170   | LITATION AND NURS  AND 9/30/2020 3  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement  5,669,696  -447,863  6,117,559  6,122,490  -4,931 | -7.9%<br>107.9%<br>100.1%<br>-0.1%<br>1.6% | Nonprofit - Church  CR Beds 120 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0<br><b>ce Ind.</b><br>60.5%<br>206.1<br>18.78<br>79.6%<br>20.4%<br>1.4<br>63.5 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675689 VILLAGE H  | IEALTHCARE A  | ND REHABILITATION   | I  |  | Proprietary - Corporation  | 1  |
|---|---|---|--|--|--|--|
| VILLAGE HEALTHCA<br>REHABILITATION  | ARE AND   | 12/31/2020  | 245 Days Settled   | I  |  |  |
| MCALLEN, TX 78501   | 1   | 4/30/2020 1   | 21 Days Settled  |  | CR Beds 112 POS Be   | eds 0  |
| HIDALGO   |   |   |  |  | Key Performanad  | e Ind.   |
| NORIDIAN  |   |   |  |  | Occupancy Rate   | 79.9%  |
| Balance S   | Sheet   | Income  | Statement  |  | Length of Stay   | 120.3  |
| Current Assets  | 15,634,574  | Total Charges   | 3,312,718  |  | Average Wages  | 19.57  |
| Fixed Assets  | 804,168   | Contract Allowance  | 42,240   | 1.3%                                       | Skilled Nursing  | 56.9%  |
| Other Assets  | 0   | Operating Revenue   | 3,270,478  | 98.7%                                      | Ancillary Service  | 43.1%  |
| Total Assets  | 16,438,742  | Operating Expense   | 2,484,374  | 76.0%                                      | Current Ratio  | 9.5  |
| Current Liabilities   | 1,649,605   | Operating Margin  | 786,104  | 24.0%                                      | Days to Collect  | 115.6  |
| Long Term Liabilities   | 0   | Other Income  | 1,547  | 0.0%                                       | Avg Payment Days   | 56.7   |
| Total Equity  | 14,789,137  | Other Expense   | 0  | 0.0%                                       | Depreciation Rate  | 7.5%   |
| Total Liab. and Equity  | 16,438,742  | Net Profit or Loss  | 787,651  | 24.1%                                      | Return on Equity   | 5.3%   |
|   |   | -   |  |  | . ,  |  |
| 675689 VILLAGE H  | IEALTHCARE A  | ND REHABILITATION   |  |  | Nonprofit - Church   |  |
| 675689 VILLAGE H VILLAGE HEALTHCA REHABILITATION  |   |   |  | I  |  |  |
| VILLAGE HEALTHCA  | ARE AND   | 12/31/2020  | I  | I  |  | eds 0  |
| VILLAGE HEALTHCA<br>REHABILITATION  | ARE AND   | 12/31/2020  | I<br>245 Days Settled  | I  | Nonprofit - Church   |  |
| VILLAGE HEALTHCA<br>REHABILITATION<br>MCALLEN, TX 78501   | ARE AND   | 12/31/2020  | I<br>245 Days Settled  | I  | Nonprofit - Church  CR Beds 112 POS Be   |  |
| VILLAGE HEALTHCA<br>REHABILITATION<br>MCALLEN, TX 78501<br>HIDALGO  | ARE AND   | 12/31/2020<br>4/30/2020 1   | I<br>245 Days Settled  | I  | Nonprofit - Church  CR Beds 112 POS Be  Key Performanac  | e Ind.   |
| VILLAGE HEALTHCA<br>REHABILITATION<br>MCALLEN, TX 78501<br>HIDALGO<br>NORIDIAN  | ARE AND   | 12/31/2020<br>4/30/2020 1   | I<br>245 Days Settled<br>21 Days Settled   | I  | Nonprofit - Church  CR Beds 112 POS Be  Key Performanac  Occupancy Rate  | e Ind.<br>67.5%  |
| VILLAGE HEALTHCA<br>REHABILITATION<br>MCALLEN, TX 78501<br>HIDALGO<br>NORIDIAN<br>Balance S   | ARE AND   | 12/31/2020<br>4/30/2020 1:<br>Income  | I  245 Days Settled  21 Days Settled  Statement  |  | Nonprofit - Church  CR Beds 112 POS Be  Key Performanac  Occupancy Rate  Length of Stay  | 67.5%<br>111.5<br>19.55                                    |
| VILLAGE HEALTHCA<br>REHABILITATION<br>MCALLEN, TX 78501<br>HIDALGO<br>NORIDIAN<br>Balance S   | ARE AND  Sheet  18,290,468                                    | 12/31/2020<br>4/30/2020 1:<br>Income<br>Total Charges   | 245 Days Settled 21 Days Settled  Statement 6,016,974  | -21.3%                                     | Nonprofit - Church  CR Beds 112 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages   | e Ind.<br>67.5%  |
| VILLAGE HEALTHCA<br>REHABILITATION<br>MCALLEN, TX 78501<br>HIDALGO<br>NORIDIAN<br>Balance S<br>Current Assets   | ARE AND  Sheet  18,290,468  731,993                           | 12/31/2020 4/30/2020 13 Income Total Charges Contract Allowance   | 245 Days Settled 21 Days Settled  Statement 6,016,974 -1,283,356                               | -21.3%<br>121.3%                           | Nonprofit - Church  CR Beds 112 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | 67.5%<br>111.7<br>19.57<br>57.3%                           |
| VILLAGE HEALTHCA<br>REHABILITATION<br>MCALLEN, TX 78501<br>HIDALGO<br>NORIDIAN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets         | ARE AND  Sheet  18,290,468  731,993  0                        | 12/31/2020 4/30/2020 13  Income Total Charges Contract Allowance Operating Revenue                                    | 245 Days Settled 21 Days Settled  Statement 6,016,974 -1,283,356 7,300,330                     | -21.3%<br>121.3%<br>70.1%                  | Nonprofit - Church  CR Beds 112 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                           | e Ind.<br>67.5%<br>111.7<br>19.5<br>57.3%<br>42.7%         |
| VILLAGE HEALTHCAREHABILITATION MCALLEN, TX 78501 HIDALGO NORIDIAN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ARE AND  Sheet  18,290,468  731,993  0  19,022,461            | 12/31/2020 4/30/2020 13  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 245 Days Settled 21 Days Settled  Statement 6,016,974 -1,283,356 7,300,330 5,119,374           | -21.3%<br>121.3%<br>70.1%<br>29.9%         | Nonprofit - Church  CR Beds 112 POS Be  Key Performanac  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio            | e Ind.<br>67.5%<br>111.7<br>19.57<br>57.3%<br>42.7%<br>8.9 |
| VILLAGE HEALTHCAREHABILITATION MCALLEN, TX 78501 HIDALGO NORIDIAN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ARE AND  Sheet  18,290,468  731,993  0  19,022,461  2,043,854 | 12/31/2020 4/30/2020 13  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 245 Days Settled 21 Days Settled  Statement 6,016,974 -1,283,356 7,300,330 5,119,374 2,180,956 | -21.3%<br>121.3%<br>70.1%<br>29.9%<br>0.1% | Nonprofit - Church  CR Beds 112 POS Be  Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | e Ind.<br>67.5%<br>111.7<br>19.57<br>57.3%<br>42.7%        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676268 VILLAGES        | OF LAKE HIGH | LANDS              |                  |        | Proprietary - Partnershi | p             |
|------------------------|--------------|--------------------|------------------|--------|--------------------------|---------------|
| VILLAGES OF LAKE       | HIGHLANDS    | 12/31/2020         | 366 Days Settled |        |                          |               |
| DALLAS, TX 75238       |              |                    |                  |        | CR Beds 131 POS B        | eds 0         |
| DALLAS                 |              |                    |                  |        | Key Performana           | ce Ind.       |
| TRAILBLAZER (TEX       | AS)          |                    |                  |        | Occupancy Rate           | 74.0%         |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay           | 54.9          |
| Current Assets         | 2,621,722    | Total Charges      | 21,522,883       |        | Average Wages            | 23.98         |
| Fixed Assets           | 20,471       | Contract Allowance | 9,137,083        | 42.5%  | Skilled Nursing          | 69.1%         |
| Other Assets           | 750          | Operating Revenue  | 12,385,800       | 57.5%  | Ancillary Service        | 30.9%         |
| Total Assets           | 2,642,943    | Operating Expense  | 14,450,699       | 116.7% | Current Ratio            | 2.6           |
| Current Liabilities    | 996,405      | Operating Margin   | -2,064,899       | -16.7% | Days to Collect          | 28.4          |
| Long Term Liabilities  | 1,628,600    | Other Income       | 1,300,449        | 10.5%  | Avg Payment Days         | 16.4          |
| Total Equity           | 17,938       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 370.2%        |
| Total Liab. and Equity | 2,642,943    | Net Profit or Loss | (764,450)        | -6.2%  | Return on Equity         | -<br>4,261.6% |
| 675939 VINTAGE H       | EALTH CARE ( | CENTER             |                  |        | Proprietary - Other      |               |
| VINTAGE HEALTH C       | ARE CENTER   | 12/31/2020         | 366 Days Settled |        |                          |               |
| DENTON, TX 76201       |              |                    |                  |        | CR Beds 106 POS B        | eds 0         |
| DENTON                 |              |                    |                  |        | Key Performana           | ce Ind.       |
| NOVITAS                |              |                    |                  |        | Occupancy Rate           | 68.4%         |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay           | 153.4         |
| Current Assets         | 1,740,502    | Total Charges      | 8,832,356        |        | Average Wages            | 18.34         |
| Fixed Assets           | 107,616      | Contract Allowance | 1,758,739        | 19.9%  | Skilled Nursing          | 77.7%         |
| Other Assets           | 150,000      | Operating Revenue  | 7,073,617        | 80.1%  | Ancillary Service        | 22.3%         |
| Total Assets           | 1,998,118    | Operating Expense  | 9,053,278        | 128.0% | Current Ratio            | 0.5           |
| Current Liabilities    | 3,289,123    | Operating Margin   | -1,979,661       | -28.0% | Days to Collect          | 72.8          |
| Long Term Liabilities  | 0            | Other Income       | 647,158          | 9.1%   | Avg Payment Days         | 36.4          |
| Total Equity           | -1,291,005   | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 990.7%        |
| Total Liab. and Equity | 1,998,118    | Net Profit or Loss | (1,332,503)      | -18.8% | Return on Equity         | 103.2%        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676404 VISTA LIVII   | NG OF VERNON  | ı  |  |   | Proprietary - Corporation   | า  |
|--|---|--|--|---|---|--|
| VISTA LIVING OF VE   | ERNON   | 12/31/2020   | 366 Days Settled   | t   |   |  |
| VERNON, TX 76384   |   |  |  |   | CR Beds 106 POS Be  | eds 0  |
| WILBARGER  |   |  |  |   | Key Performanad   | e Ind.   |
| NOVITAS (TEXAS)  |   |  |  |   | Occupancy Rate  | 30.2%  |
| Balance S  | Sheet   | Income   | Statement  |   | Length of Stay  | 434.0  |
| Current Assets   | 124,628   | Total Charges  | 1,080,164  |   | Average Wages   | 19.81  |
| Fixed Assets   | 0   | Contract Allowance   | 697,744  | 64.6%                                     | Skilled Nursing   | 159.5%   |
| Other Assets   | 0   | Operating Revenue  | 382,420  | 35.4%                                     | Ancillary Service   | 0.0%   |
| Total Assets   | 124,628   | Operating Expense  | 2,122,039  | 554.9%                                    | Current Ratio   | 0.2  |
| Current Liabilities  | 588,664   | Operating Margin   | -1,739,619   | -454.9%                                   | Days to Collect   | 0.0  |
| Long Term Liabilities  | 4,074   | Other Income   | 1,355,108  | 354.4%                                    | Avg Payment Days  | 15.1   |
| Total Equity   | -468,110  | Other Expense  | 0  | 0.0%                                      | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 124,628   | Net Profit or Loss   | (384,511)  | -100 5%                                   | Return on Equity  | 82.1%  |
|  |   | Net Fibili of Loss   | (304,511)  | -100.576                                  | Return on Equity  | 02.170   |
|  | <u> </u>  | IABILITATION CENTE   |  | -100.376                                  | Proprietary - Other   | <u> </u>   |
|  | RSING AND REH   | -<br>IABILITATION CENTE  |  |   |   | <u> </u>   |
| 675625 VISTA NUR   | RSING AND REH   | -<br>IABILITATION CENTE  | ER   |   |   |  |
| 675625 VISTA NUR<br>VISTA NURSING ANI<br>CENTER  | RSING AND REH   | -<br>IABILITATION CENTE  | ER   |   | Proprietary - Other   | eds 0  |
| 675625 VISTA NUR VISTA NURSING ANI CENTER PASADENA, TX 7750  | RSING AND REH D REHABILITAT   | IABILITATION CENTE   | ER   |   | Proprietary - Other  CR Beds 131 POS Be   | eds 0  |
| 675625 VISTA NUR VISTA NURSING ANI CENTER PASADENA, TX 7750 HARRIS   | RSING AND REH D REHABILITAT  D4  CIANS SERVICE                            | IABILITATION CENTE   | ER   |   | Proprietary - Other  CR Beds 131 POS Be  Key Performanae  | eds 0<br>ce Ind.   |
| VISTA NURSING AND CENTER PASADENA, TX 7750 HARRIS WISCONSIN PHYSIC   | RSING AND REH D REHABILITAT  D4  CIANS SERVICE                            | IABILITATION CENTE   | ER  366 Days Settled   |   | Proprietary - Other  CR Beds 131 POS Be  Key Performanae  Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>76.7%                           |
| VISTA NURSING AND CENTER PASADENA, TX 7750 HARRIS WISCONSIN PHYSIC Balance S   | RSING AND REH D REHABILITAT  D4  CIANS SERVICE  Sheet  1,859,077          | IABILITATION CENTE  ION 12/31/2020   | ER 366 Days Settled  | d   | Proprietary - Other  CR Beds 131 POS Book  Key Performanacy  Occupancy Rate  Length of Stay   | eds 0<br><b>ce Ind.</b><br>76.7%<br>210.0                  |
| VISTA NURSING AND CENTER PASADENA, TX 7750 HARRIS WISCONSIN PHYSIC Balance S Current Assets  | RSING AND REH D REHABILITAT  D4  CIANS SERVICE  Sheet  1,859,077          | IABILITATION CENTE  ION 12/31/2020  Income  Total Charges                                    | Statement 10,721,644   | 22.2%                                     | Proprietary - Other  CR Beds 131 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>76.7%<br>210.0                  |
| VISTA NURSING AND CENTER PASADENA, TX 7750 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | RSING AND REH D REHABILITAT  D4  CIANS SERVICE  Sheet  1,859,077  147,895 | IABILITATION CENTE  ION 12/31/2020  Income  Total Charges  Contract Allowance                | Statement 10,721,644 2,383,675                               | 22.2%<br>77.8%                            | Proprietary - Other  CR Beds 131 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 <b>ce Ind.</b> 76.7%  210.0  17.82  57.2%            |
| VISTA NURSING AND CENTER PASADENA, TX 7750 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 2,006,972   | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 10,721,644 2,383,675 8,337,969                     | 22.2%<br>77.8%<br>87.3%                   | Proprietary - Other  CR Beds 131 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0<br>76.7%<br>210.0<br>17.82<br>57.2%<br>42.8%         |
| VISTA NURSING AND CENTER PASADENA, TX 7750 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 2,006,972   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,721,644 2,383,675 8,337,969 7,279,859           | 22.2%<br>77.8%<br>87.3%<br>12.7%          | Proprietary - Other  CR Beds 131 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0<br>76.7%<br>210.0<br>17.82<br>57.2%<br>42.8%         |
| VISTA NURSING ANI CENTER PASADENA, TX 7750 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,006,972   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,721,644 2,383,675 8,337,969 7,279,859 1,058,110 | 22.2%<br>77.8%<br>87.3%<br>12.7%<br>24.0% | Proprietary - Other  CR Beds 131 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>76.7%<br>210.0<br>17.82<br>57.2%<br>42.8%<br>11.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676036 VISTA RIDO                     | GE NURSING & | REHABILITATION CI  | ENTER            |        | Proprietary - Other |         |
|---------------------------------------|--------------|--------------------|------------------|--------|---------------------|---------|
| VISTA RIDGE NURS<br>REHABILITATION CE |              | 12/31/2020         | 366 Days Settled | i      |                     |         |
| LEWISVILLE, TX 750                    | 067          |                    |                  |        | CR Beds 132 POS E   | Beds 0  |
| DENTON                                |              |                    |                  |        | Key Performana      | ce Ind. |
| NORIDIAN ADMIN S                      | ERVICES      |                    |                  |        | Occupancy Rate      | 60.8%   |
| Balance S                             | heet         | Income             | Statement        |        | Length of Stay      | 122.9   |
| Current Assets                        | -13,638,162  | Total Charges      | 7,868,622        |        | Average Wages       | 22.62   |
| Fixed Assets                          | 358,547      | Contract Allowance | 1,267,151        | 16.1%  | Skilled Nursing     | 80.3%   |
| Other Assets                          | 0            | Operating Revenue  | 6,601,471        | 83.9%  | Ancillary Service   | 19.7%   |
| Total Assets                          | -13,279,615  | Operating Expense  | 6,908,126        | 104.6% | Current Ratio       | 1.0     |
| Current Liabilities                   | -13,489,554  | Operating Margin   | -306,655         | -4.6%  | Days to Collect     | 40.3    |
| Long Term Liabilities                 | 0            | Other Income       | 849,394          | 12.9%  | Avg Payment Days    | 51.6    |
| Total Equity                          | 209,939      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 92.9%   |
| Total Liab. and Equity                | -13,279,615  | Net Profit or Loss | 542,739          | 8.2%   | Return on Equity    | 258.5%  |
| 675765 WALNUT P                       | LACE         |                    |                  |        | Proprietary - Other |         |
| WALNUT PLACE                          |              | 12/31/2020         | 366 Days Settled | i      |                     |         |
| DALLAS, TX 75231                      |              |                    |                  |        | CR Beds 388 POS E   | Beds 0  |
| DALLAS                                |              |                    |                  |        | Key Performana      | ce Ind. |
| NOVITAS (TEXAS)                       |              |                    |                  |        | Occupancy Rate      | 41.7%   |
| Balance S                             | heet         | Income             | Statement        |        | Length of Stay      | 112.3   |
| Current Assets                        | 2,993,705    | Total Charges      | 16,736,369       |        | Average Wages       | 22.70   |
| Fixed Assets                          | 555,887      | Contract Allowance | 2,129,076        | 12.7%  | Skilled Nursing     | 62.0%   |
| Other Assets                          | 5,121        | Operating Revenue  | 14,607,293       | 87.3%  | Ancillary Service   | 21.7%   |
| Total Assets                          | 3,554,713    | Operating Expense  | 16,256,790       | 111.3% | Current Ratio       | 1.0     |
| Current Liabilities                   | 3,128,123    | Operating Margin   | -1,649,497       | -11.3% | Days to Collect     | 52.9    |
| Long Term Liabilities                 | 0            | Other Income       | 1,649,498        | 11.3%  | Avg Payment Days    | 37.1    |
| Total Equity                          | 426,590      | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 7.5%    |
| Total Liab. and Equity                | 3,554,713    | Net Profit or Loss | 1                | 0.0%   | Return on Equity    | 0.0%    |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | LOGAN-GARRIS  | SON TEXAS STATE V  | ETERAN'S HOM  | IE                               | Nonprofit - Church  |   |
|--|---|--|---|----------------------------------|---|---|
| WATKINS-LOGAN-G<br>STATE VETERAN'S   |   | AS 8/31/2020 3   | 366 Days Settled  |                                  |   |   |
| TYLER, TX 75708  |   |  |   |                                  | CR Beds 100 POS B   | eds 0   |
| SMITH  |   |  |   |                                  | Key Performana  | ce Ind.   |
| TRAILBLAZER (TEX   | AS)   |  |   |                                  | Occupancy Rate  | 94.7%   |
| Balance S  | Sheet   | Income   | Statement   |                                  | Length of Stay  | 845.2   |
| Current Assets   | 6,675,511   | Total Charges  | 2,847,868   |                                  | Average Wages   | 19.19   |
| Fixed Assets   | 9,693,851   | Contract Allowance   | -1,750,106  | -61.5%                           | Skilled Nursing   | 81.4%   |
| Other Assets   | 0   | Operating Revenue  | 4,597,974   | 161.5%                           | Ancillary Service   | 18.6%   |
| Total Assets   | 16,369,362  | Operating Expense  | 11,210,859  | 243.8%                           | Current Ratio   | 1.7   |
| Current Liabilities  | 4,003,104   | Operating Margin   | -6,612,885  | -143.8%                          | Days to Collect   | 235.4   |
| Long Term Liabilities  | 0   | Other Income   | 164,783   | 3.6%                             | Avg Payment Days  | 70.1  |
| Total Equity   | 12,366,258  | Other Expense  | 0   | 0.0%                             | Depreciation Rate   | 2.0%  |
| Total Liab. and Equity   | 16,369,362  | Net Profit or Loss   | (6,448,102)   | -140.2%                          | Return on Equity  | -52.1%  |
| 455574 WEATHER   | EORD HEALTH   | OADE OFNITED   |   |                                  | N 61 OL I   |   |
|  | I OND HEALIN  | CARE CENTER  |   |                                  | Nonprofit - Church  |   |
| WEATHERFORD HE   |   |  | 366 Days Settled  |                                  | Nonprofit - Church  |   |
|  | ALTH CARE CE  |  | 366 Days Settled  |                                  | CR Beds 122 POS B   | eds 0   |
| WEATHERFORD HE   | ALTH CARE CE  |  | 366 Days Settled  |                                  | ·   |   |
| WEATHERFORD HE   | ALTH CARE CE  | NTER 9/30/2020 3   | 366 Days Settled  |                                  | CR Beds 122 POS B   |   |
| WEATHERFORD HE WEATHERFORD, TX PARKER  | ALTH CARE CE<br>( 76086<br>CIANS SERVICE                                    | NTER 9/30/2020 3   | 366 Days Settled  Statement                             |                                  | CR Beds 122 POS B   | ce Ind.   |
| WEATHERFORD HE WEATHERFORD, TX PARKER WISCONSIN PHYSIC   | EALTH CARE CE<br>( 76086<br>CIANS SERVICE<br>Sheet                          | NTER 9/30/2020 3   |   |                                  | CR Beds 122 POS B <b>Key Performana</b> Occupancy Rate  | ce Ind.<br>63.7%                                  |
| WEATHERFORD HE WEATHERFORD, TX PARKER WISCONSIN PHYSIC Balance S   | EALTH CARE CE<br>( 76086<br>CIANS SERVICE<br>Sheet                          | NTER 9/30/2020 3   | Statement   | 8.3%                             | CR Beds 122 POS B  Key Performana  Occupancy Rate  Length of Stay   | <b>ce Ind.</b> 63.7% 312.4                        |
| WEATHERFORD HE WEATHERFORD, TX PARKER WISCONSIN PHYSIC Balance S Current Assets  | EALTH CARE CE<br>C76086<br>CIANS SERVICE<br>Sheet<br>1,631,590              | NTER 9/30/2020 3  Income  Total Charges  | <b>Statement</b> 7,027,563                              |                                  | CR Beds 122 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 63.7%<br>312.4<br>19.03                           |
| WEATHERFORD HE WEATHERFORD, TX PARKER WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | ALTH CARE CE<br>( 76086<br>CIANS SERVICE<br>Sheet<br>1,631,590<br>6,774,366 | NTER 9/30/2020 3  Income  Total Charges  Contract Allowance                                  | <b>Statement</b> 7,027,563 585,602                      | 91.7%                            | CR Beds 122 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 63.7%<br>312.4<br>19.03<br>75.5%                  |
| WEATHERFORD HE WEATHERFORD, TX PARKER WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | ALTH CARE CE  ( 76086  CIANS SERVICE  ( 1,631,590                           | NTER 9/30/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue               | Statement<br>7,027,563<br>585,602<br>6,441,961          | 91.7%<br>89.4%                   | CR Beds 122 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | 63.7% 312.4 19.03 75.5% 24.5%                     |
| WEATHERFORD HE WEATHERFORD, TX PARKER WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE<br>1,631,590<br>6,774,366<br>4,215<br>8,410,171               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,027,563 585,602 6,441,961 5,758,852         | 91.7%<br>89.4%<br>10.6%          | CR Beds 122 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 63.7% 312.4 19.03 75.5% 24.5% (96.1)              |
| WEATHERFORD HE WEATHERFORD, TX PARKER WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ALTH CARE CE  ( 76086  CIANS SERVICE  ( 1,631,590                           | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5tatement 7,027,563 585,602 6,441,961 5,758,852 683,109 | 91.7%<br>89.4%<br>10.6%<br>11.1% | CR Beds 122 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | ce Ind. 63.7% 312.4 19.03 75.5% 24.5% (96.1) 80.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455572 WEDGEWO         | OOD NURSING I | НОМЕ               |                  |        | Proprietary - Corporatio | n       |
|------------------------|---------------|--------------------|------------------|--------|--------------------------|---------|
| WEDGEWOOD NUR          | SING HOME     | 8/31/2020          | 366 Days Settled |        |                          |         |
| FORT WORTH, TX 7       | 6133          |                    |                  |        | CR Beds 128 POS B        | eds 0   |
| TARRANT                |               |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | AS)           |                    |                  |        | Occupancy Rate           | 64.5%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 134.4   |
| Current Assets         | 560,515       | Total Charges      | 8,388,140        |        | Average Wages            | 10.00   |
| Fixed Assets           | 0             | Contract Allowance | 3,010,329        | 35.9%  | Skilled Nursing          | 65.0%   |
| Other Assets           | 0             | Operating Revenue  | 5,377,811        | 64.1%  | Ancillary Service        | 35.0%   |
| Total Assets           | 560,515       | Operating Expense  | 5,999,232        | 111.6% | Current Ratio            | (2.3)   |
| Current Liabilities    | -247,596      | Operating Margin   | -621,421         | -11.6% | Days to Collect          | 37.7    |
| Long Term Liabilities  | 0             | Other Income       | 693,037          | 12.9%  | Avg Payment Days         | (15.1)  |
| Total Equity           | 808,111       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity | 560,515       | Net Profit or Loss | 71,616           | 1.3%   | Return on Equity         | 8.9%    |
| 675945 WELLINGT        | ON CARE CEN   | ΓER                |                  |        | Proprietary - Corporatio | n       |
| WELLINGTON CARE        | CENTER        | 12/31/2020         | 366 Days Settled | I      |                          |         |
| WELLINGTON, TX 7       | 9095          |                    |                  |        | CR Beds 76 POS B         | eds 0   |
| COLLINGSWORTH          |               |                    |                  |        | Key Performana           | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate           | 55.9%   |
| Balance S              | Sheet         | Income             | Statement        |        | Length of Stay           | 239.4   |
| Current Assets         | 54,984        | Total Charges      | 3,514,814        |        | Average Wages            | 17.57   |
| Fixed Assets           | 98,274        | Contract Allowance | 209,464          | 6.0%   | Skilled Nursing          | 82.3%   |
| Other Assets           | -4,880        | Operating Revenue  | 3,305,350        | 94.0%  | Ancillary Service        | 17.7%   |
| Total Assets           | 148,378       | Operating Expense  | 3,159,059        | 95.6%  | Current Ratio            | (0.1)   |
| Current Liabilities    | -530,450      | Operating Margin   | 146,291          | 4.4%   | Days to Collect          | 38.0    |
| Long Term Liabilities  | 0             | Other Income       | 690,069          | 20.9%  | Avg Payment Days         | 204.6   |
| Total Equity           | 827,091       | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 162.1%  |
| Total Liab. and Equity | 296,641       | Net Profit or Loss | 836,360          | 25.3%  | Return on Equity         | 101.1%  |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455674 WELLING   | TON OAKS NUR  | SING AND REHABILI  | TATION LP   |   | Proprietary - Corporatio   | n  |
|--|---|--|---|---|--|--|
| WELLINGTON OAKS<br>REHABILITATION LE   |   | 12/31/2020   | 366 Days Settled  | d                                       |  |  |
| FORT WORTH, TX 7   | 76104   |  |   |   | CR Beds 103 POS B  | eds 0  |
| TARRANT  |   |  |   |   | Key Performana   | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |   |   | Occupancy Rate   | 56.6%  |
| Balance S  | Sheet   | Income   | Statement   |   | Length of Stay   | 122.3  |
| Current Assets   | 85,331  | Total Charges  | 2,486,185   |   | Average Wages  | 22.59  |
| Fixed Assets   | 527,749   | Contract Allowance   | -444,124  | -17.9%                                  | Skilled Nursing  | 131.0%   |
| Other Assets   | 1,292,921   | Operating Revenue  | 2,930,309   | 117.9%                                  | Ancillary Service  | -31.0%   |
| Total Assets   | 1,906,001   | Operating Expense  | 5,956,095   | 203.3%                                  | Current Ratio  | (0.2)  |
| Current Liabilities  | -454,981  | Operating Margin   | -3,025,786  | -103.3%                                 | Days to Collect  | 62.7   |
| Long Term Liabilities  | 0   | Other Income   | -643,290  | -22.0%                                  | Avg Payment Days   | (16.6)   |
| Total Equity   | -1,451,020  | Other Expense  | 0   | 0.0%                                    | Depreciation Rate  | 43.3%  |
| Total Liab. and Equity   | -1,906,001  | Net Profit or Loss   | (838,977)   | -28.6%                                  | Return on Equity   | 57.8%  |
|  |   | 11011 10111 01 2000  | (000,011)   | _0.070                                  | rectain on Equity  |  |
|  |   | ATION AND HEALTH   |   | 20.070                                  | Nonprofit - Church   |  |
|  | TON REHABILIT   | ATION AND HEALTH   |   |   | . , ,  |  |
| 455637 WELLINGT WELLINGTON REHA  | TON REHABILIT   | ATION AND HEALTH   | CARE  |   | . , ,  |  |
| 455637 WELLINGT WELLINGTON REHA  | TON REHABILIT   | ATION AND HEALTH   | CARE  |   | Nonprofit - Church   | eds 0  |
| WELLINGTON REHATEALTHCARE TEMPLE, TX 76504   | TON REHABILIT   | <b>ATION AND HEALTH</b> D 6/30/2020 3  | CARE  |   | Nonprofit - Church  CR Beds 109 POS B  | eds 0<br>ce Ind.   |
| WELLINGTON REHATE HEALTHCARE TEMPLE, TX 76504 BELL   | TON REHABILIT   | ATION AND HEALTH  D 6/30/2020 3  | CARE  |   | Nonprofit - Church  CR Beds 109 POS B  Key Performanae   | eds 0  |
| WELLINGTON REHATE HEALTHCARE TEMPLE, TX 76504 BELL WISCONSIN PHYSIC  | TON REHABILITATION AN CIANS SERVICE                                       | ATION AND HEALTH  D 6/30/2020 3  | CARE<br>366 Days Settled  |   | Nonprofit - Church  CR Beds 109 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>57.9%                         |
| WELLINGTON REHAMEALTHCARE TEMPLE, TX 76504 BELL WISCONSIN PHYSIC Balance S Current Assets  | TON REHABILITATION AN CIANS SERVICE                                       | ATION AND HEALTH  D 6/30/2020 3  | CARE 366 Days Settled Statement   | 1.2%                                    | Nonprofit - Church  CR Beds 109 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>57.9%<br>73.3                 |
| WELLINGTON REHAMEALTHCARE TEMPLE, TX 76504 BELL WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE Sheet 2,277,032   | ATION AND HEALTH  D 6/30/2020 3  Income  Total Charges   | CARE 366 Days Settled Statement 6,415,329   | 1.2%                                    | Nonprofit - Church  CR Beds 109 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>57.9%<br>73.3<br>22.02        |
| WELLINGTON REHAMEALTHCARE TEMPLE, TX 76504 BELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE Sheet 2,277,032 534,675                                     | ATION AND HEALTH  D 6/30/2020 3  Income  Total Charges  Contract Allowance   | CARE  366 Days Settled  Statement  6,415,329  78,376                                | 1.2%<br>98.8%                           | Nonprofit - Church  CR Beds 109 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0<br><b>ce Ind.</b> 57.9% 73.3 22.02 61.2%           |
| WELLINGTON REHAMEALTHCARE TEMPLE, TX 76504 BELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE Sheet  2,277,032  534,675  2,806,995                        | ATION AND HEALTH  D 6/30/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue                                      | CARE  366 Days Settled  Statement  6,415,329  78,376  6,336,953                     | 1.2%<br>98.8%                           | Nonprofit - Church  CR Beds 109 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0<br><b>ce Ind.</b> 57.9% 73.3 22.02 61.2% 38.8% 1.6 |
| WELLINGTON REHAMEALTHCARE TEMPLE, TX 76504 BELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  Sheet  2,277,032  534,675  2,806,995  5,618,702            | ATION AND HEALTH  D 6/30/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | CARE  366 Days Settled  Statement  6,415,329  78,376  6,336,953  5,608,132          | 1.2%<br>98.8%<br>88.5%<br>11.5%         | Nonprofit - Church  CR Beds 109 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0<br>57.9%<br>73.3<br>22.02<br>61.2%<br>38.8%<br>1.6 |
| WELLINGTON REHAMEALTHCARE TEMPLE, TX 76504 BELL WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE  Sheet  2,277,032  534,675  2,806,995  5,618,702  1,457,661 | ATION AND HEALTH  D 6/30/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | CARE  See Days Settled  Statement  6,415,329  78,376  6,336,953  5,608,132  728,821 | 1.2%<br>98.8%<br>88.5%<br>11.5%<br>0.0% | Nonprofit - Church  CR Beds 109 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0<br><b>ce Ind.</b> 57.9% 73.3 22.02 61.2% 38.8%     |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676103 WELLS LT                      | C PARTNERS IN          | IC                                 |                  |                 | Proprietary - Corporation      | n           |
|--------------------------------------|------------------------|------------------------------------|------------------|-----------------|--------------------------------|-------------|
| WELLS LTC PARTNI                     | ERS INC                | 12/31/2020                         | 366 Days Settled | d               |                                |             |
| WELLS, TX 75976                      |                        |                                    |                  |                 | CR Beds 90 POS B               | eds 0       |
| CHEROKEE                             |                        |                                    |                  |                 | Key Performanad                | e Ind.      |
| BLUE CROSS (TEXA                     | AS)                    |                                    |                  |                 | Occupancy Rate                 | 46.5%       |
| Balance S                            | heet                   | Income                             | Statement        |                 | Length of Stay                 | 273.3       |
| Current Assets                       | 705,763                | Total Charges                      | 3,923,418        |                 | Average Wages                  | 17.41       |
| Fixed Assets                         | 56,620                 | Contract Allowance                 | 281,658          | 7.2%            | Skilled Nursing                | 76.0%       |
| Other Assets                         | 0                      | Operating Revenue                  | 3,641,760        | 92.8%           | Ancillary Service              | 24.0%       |
| Total Assets                         | 762,383                | Operating Expense                  | 3,602,153        | 98.9%           | Current Ratio                  | 1.2         |
| Current Liabilities                  | 610,804                | Operating Margin                   | 39,607           | 1.1%            | Days to Collect                | 53.2        |
| Long Term Liabilities                | 0                      | Other Income                       | 598,642          | 16.4%           | Avg Payment Days               | 62.1        |
| Total Equity                         | 151,579                | Other Expense                      | 0                | 0.0%            | Depreciation Rate              | 320.9%      |
| Total Liab. and Equity               | 762,383                | Net Profit or Loss                 | 638,249          | 17.5%           | Return on Equity               | 421.1%      |
| 676037 WESLACO                       | NURSING AND            | REHABILITATION C                   | ENTER            |                 | Government - City-Cour         | nty         |
| WESLACO NURSING<br>REHABILITATION CI |                        | 9/30/2020                          | 366 Days Settled |                 |                                |             |
| WESLACO, TX 7859                     | 6                      |                                    |                  |                 | CR Beds 120 POS B              | eds 0       |
| HIDALGO                              |                        |                                    |                  |                 | Key Performana                 | e Ind.      |
| NOVITAS (TEXAS)                      |                        |                                    |                  |                 | Occupancy Rate                 | 91.2%       |
| Balance S                            | heet                   | Income                             | Statement        |                 | Length of Stay                 | 91.4        |
| Current Assets                       | 1,715,488              | Total Charges                      | 9,651,584        |                 | Average Wages                  | 17.13       |
| Fixed Assets                         | 1,363,919              | Contract Allowance                 | 0                | 0.0%            | Skilled Nursing                | 69.6%       |
| Other Assets                         | 1,472,949              | Operating Revenue                  | 9,651,584        | 100.0%          | Ancillary Service              | 30.4%       |
|                                      |                        |                                    |                  |                 |                                |             |
| Total Assets                         | 4,552,356              | Operating Expense                  | 10,762,791       | 111.5%          | Current Ratio                  | 1.3         |
| Total Assets Current Liabilities     | 4,552,356<br>1,288,167 | Operating Expense Operating Margin | -1,111,207       |                 | Current Ratio  Days to Collect | 1.3<br>64.4 |
|                                      |                        |                                    |                  | -11.5%          |                                |             |
| Current Liabilities                  | 1,288,167              | Operating Margin                   | -1,111,207       | -11.5%<br>15.3% | Days to Collect                | 64.4        |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676090 WESLEY C                  | OURT HEALTH  | CENTER             |                  |         | Proprietary - Other |               |
|----------------------------------|--------------|--------------------|------------------|---------|---------------------|---------------|
| WESLEY COURT HE                  | EALTH CENTER | 12/31/2020         | 366 Days Settled | t       |                     |               |
| ABILENE, TX 79606                |              |                    |                  |         | CR Beds 30 POS B    | seds 0        |
| TAYLOR                           |              |                    |                  |         | Key Performana      | ce Ind.       |
| NOVITAS (TEXAS)                  |              |                    |                  |         | Occupancy Rate      | 85.4%         |
| Balance S                        | Sheet        | Income Statement   |                  |         | Length of Stay      | 55.1          |
| Current Assets                   | 888,790      | Total Charges      | 3,453,660        |         | Average Wages       | 17.62         |
| Fixed Assets                     | 10,586       | Contract Allowance | -120,500         | -3.5%   | Skilled Nursing     | 74.2%         |
| Other Assets                     | 0            | Operating Revenue  | 3,574,160        | 103.5%  | Ancillary Service   | 25.8%         |
| Total Assets                     | 899,376      | Operating Expense  | 13,175,353       | 368.6%  | Current Ratio       | 0.3           |
| Current Liabilities              | 2,824,171    | Operating Margin   | -9,601,193       | -268.6% | Days to Collect     | 70.2          |
| Long Term Liabilities            | 0            | Other Income       | 10,123,343       | 283.2%  | Avg Payment Days    | 8.4           |
| Total Equity                     | -1,924,795   | Other Expense      | 0                | 0.0%    | Depreciation Rate   | 26,189.2<br>% |
| Total Liab. and Equity           | 899,376      | Net Profit or Loss | 522,150          | 14.6%   | Return on Equity    | -27.1%        |
| 676211 WESLEY V                  | VOODS HEALTH | I & REHABILITATION | I                |         | Nonprofit - Church  |               |
| WESLEY WOODS H<br>REHABILITATION | EALTH &      | 8/31/2020 3        | 366 Days Settled |         |                     |               |
| WACO, TX 76712                   |              |                    |                  |         | CR Beds 120 POS B   | seds 0        |
| MCLENNAN                         |              |                    |                  |         | Key Performana      | ce Ind.       |
| BLUE CROSS (TEXA                 | AS)          |                    |                  |         | Occupancy Rate      | 83.2%         |
| Balance S                        | Sheet        | Income             | Statement        |         | Length of Stay      | 197.5         |
| Current Assets                   | 1,376,763    | Total Charges      | 10,285,332       |         | Average Wages       | 17.81         |
| Fixed Assets                     | 52,403       | Contract Allowance | 2,051,277        | 19.9%   | Skilled Nursing     | 59.9%         |
| Other Assets                     | 0            | Operating Revenue  | 8,234,055        | 80.1%   | Ancillary Service   | 40.1%         |
| Total Assets                     | 1,429,166    | Operating Expense  | 7,498,038        | 91.1%   | Current Ratio       | 12.6          |
| Current Liabilities              | 109,520      | Operating Margin   | 736,017          | 8.9%    | Days to Collect     | 38.0          |
| Long Term Liabilities            | 816,500      | Other Income       | 656,558          | 8.0%    | Avg Payment Days    | 2.6           |
|                                  |              |                    |                  |         |                     |               |
| Total Equity                     | 503,146      | Other Expense      | 0                | 0.0%    | Depreciation Rate   | 1,482.7%      |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676381 WEST HOU   | JSTON REHABI   | LITATION AND HEALT   | THCARE CENTE   | R  | Proprietary - Corporation   | n   |
|---|--|--|--|--|---|---|
| WEST HOUSTON RI<br>HEALTHCARE CENT  |  | AND 12/31/2020   | 366 Days Settled   | I  |   |   |
| HOUSTON, TX 7708  | 3  |  |  |  | CR Beds 124 POS B   | eds 0   |
| HARRIS  |  |  |  |  | Key Performanad   | e Ind.  |
| NOVITAS (TEXAS)   |  |  |  |  | Occupancy Rate  | 68.1%   |
| Balance S   | Sheet  | Income   | Statement  |  | Length of Stay  | 102.4   |
| Current Assets  | 1,594,836  | Total Charges  | 9,278,709  |  | Average Wages   | 20.22   |
| Fixed Assets  | 67,776   | Contract Allowance   | 499,934  | 5.4%                                       | Skilled Nursing   | 57.0%   |
| Other Assets  | 0  | Operating Revenue  | 8,778,775  | 94.6%                                      | Ancillary Service   | 43.0%   |
| Total Assets  | 1,662,612  | Operating Expense  | 9,269,259  | 105.6%                                     | Current Ratio   | 2.0   |
| Current Liabilities   | 802,010  | Operating Margin   | -490,484   | -5.6%                                      | Days to Collect   | 54.8  |
| Long Term Liabilities   | 0  | Other Income   | 640,272  | 7.3%                                       | Avg Payment Days  | 29.5  |
| Total Equity  | 860,602  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 907.1%  |
|   |  | <del>-</del>   |  |  |   |   |
| Total Liab. and Equity  | 1,662,612  | Net Profit or Loss   | 149,788  | 1.7%                                       | Return on Equity  | 17.4%   |
| Total Liab. and Equity 675543 WEST JAN  | 1,662,612<br>————————————————————————————————————  |  | 149,788  | 1.7%                                       | Return on Equity  Nonprofit - Other   | 17.4%   |
|   | IISCH HEALTH (   | CARE CENTER  | 149,788<br>366 Days Settled                                |  |   | 17.4%   |
| 675543 WEST JAN   | ALTH CARE CEN  | CARE CENTER  | <u> </u>   |  |   |   |
| 675543 WEST JAN WEST JANISCH HEA  | ALTH CARE CEN  | CARE CENTER  | <u> </u>   |  | Nonprofit - Other   | eds 0   |
| 675543 WEST JAN WEST JANISCH HEA  | ALTH CARE CEN  | CARE CENTER  NTER 12/31/2020 3   | <u> </u>   |  | Nonprofit - Other  CR Beds 116 POS B  | eds 0   |
| 675543 WEST JAN WEST JANISCH HEA HOUSTON, TX 7701 HARRIS  | ALTH CARE CEN  8  CIANS SERVICE  | CARE CENTER  NTER 12/31/2020 3   | <u> </u>   |  | Nonprofit - Other  CR Beds 116 POS B  Key Performana  | eds 0<br>ce Ind.  |
| 675543 WEST JAN WEST JANISCH HEA HOUSTON, TX 7701 HARRIS WISCONSIN PHYSIC   | IISCH HEALTH ( ALTH CARE CEN 8 CIANS SERVICE   | CARE CENTER  NTER 12/31/2020 3   | 366 Days Settled   |  | Nonprofit - Other  CR Beds 116 POS B  Key Performanae  Occupancy Rate   | eds 0<br><b>ce Ind.</b><br>46.5%                                    |
| 675543 WEST JAN WEST JANISCH HEA HOUSTON, TX 7701 HARRIS WISCONSIN PHYSIC Balance S   | IISCH HEALTH ( ALTH CARE CEN 8 CIANS SERVICE   | CARE CENTER  NTER 12/31/2020 3   | 366 Days Settled   |  | Nonprofit - Other  CR Beds 116 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0<br><b>ce Ind.</b><br>46.5%<br>182.7                           |
| 675543 WEST JAN  WEST JANISCH HEA  HOUSTON, TX 7701  HARRIS  WISCONSIN PHYSIC  Balance S  Current Assets  | ALTH CARE CEN  8  CIANS SERVICE Sheet  -792,853  | CARE CENTER  NTER 12/31/2020 3  Income a  Total Charges  | Statement 5,285,755  | 21.9%                                      | Nonprofit - Other  CR Beds 116 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  | eds 0 <b>ce Ind.</b> 46.5%  182.7  21.28  76.8%                     |
| 675543 WEST JAN WEST JANISCH HEA HOUSTON, TX 7701 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | IISCH HEALTH ( ALTH CARE CEN  8 CIANS SERVICE Sheet  -792,853                                      | CARE CENTER  NTER 12/31/2020 3  Income and the contract Allowance Operating Revenue  | 366 Days Settled  Statement  5,285,755  1,155,488          | 21.9%<br>78.1%                             | Nonprofit - Other  CR Beds 116 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0<br><b>ce Ind.</b><br>46.5%<br>182.7                           |
| 675543 WEST JAN WEST JANISCH HEA HOUSTON, TX 7701 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | IISCH HEALTH ( ALTH CARE CEN  8  CIANS SERVICE  Sheet  -792,853  0  1,757,663                      | CARE CENTER  NTER 12/31/2020 3  Income incom | Statement 5,285,755 1,155,488 4,130,267                    | 21.9%<br>78.1%<br>108.6%                   | Nonprofit - Other  CR Beds 116 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0 <b>ce Ind.</b> 46.5%  182.7  21.26  76.8%  23.2%  (0.4        |
| 675543 WEST JAN WEST JANISCH HEA HOUSTON, TX 7701 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IISCH HEALTH ( ALTH CARE CEN  8  CIANS SERVICE  Sheet  -792,853  0  1,757,663  964,810             | CARE CENTER  NTER 12/31/2020 3  Income incom | Statement 5,285,755 1,155,488 4,130,267 4,483,871          | 21.9%<br>78.1%<br>108.6%<br>-8.6%          | Nonprofit - Other  CR Beds 116 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio           | eds 0 <b>2e Ind.</b> 46.5%  182.7  21.26  76.8%  23.2%  (0.4)  40.9 |
| 675543 WEST JAN WEST JANISCH HEA HOUSTON, TX 7701 HARRIS WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IISCH HEALTH (ALTH CARE CENT)  8  CIANS SERVICE  Sheet  -792,853  0  1,757,663  964,810  2,177,277 | CARE CENTER  NTER 12/31/2020 3  Income S  Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin   | Statement 5,285,755 1,155,488 4,130,267 4,483,871 -353,604 | 21.9%<br>78.1%<br>108.6%<br>-8.6%<br>12.7% | Nonprofit - Other  CR Beds 116 POS B  Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0 <b>ce Ind.</b> 46.5%  182.7  21.28  76.8%  23.2%              |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675454 WEST OAK  | (S NURSING & I  | REHAB CENTER  |  |                                     | Nonprofit - Church  |   |
|--|---|---|--|-------------------------------------|---|---|
| WEST OAKS NURSI  | NG & REHAB CI   | ENTER 3/31/2020 3   | 366 Days Settled                                       |                                     |   |   |
| HOUSTON, TX 7708   | 2   |   |  |                                     | CR Beds 136 POS B   | eds 0                                     |
| HARRIS   |   |   |  |                                     | Key Performana  | ce Ind.                                   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |   |  |                                     | Occupancy Rate  | 73.8%                                     |
| Balance S  | heet  | Income  | Statement  |                                     | Length of Stay  | 134.5                                     |
| Current Assets   | 1,373,415   | Total Charges   | 8,820,123  |                                     | Average Wages   | 18.75                                     |
| Fixed Assets   | 0   | Contract Allowance  | 464,385  | 5.3%                                | Skilled Nursing   | 73.0%                                     |
| Other Assets   | 0   | Operating Revenue   | 8,355,738  | 94.7%                               | Ancillary Service   | 27.0%                                     |
| Total Assets   | 1,373,415   | Operating Expense   | 8,096,519  | 96.9%                               | Current Ratio   | 0.9                                       |
| Current Liabilities  | 1,508,982   | Operating Margin  | 259,219  | 3.1%                                | Days to Collect   | 60.2                                      |
| Long Term Liabilities  | 0   | Other Income  | 2,426  | 0.0%                                | Avg Payment Days  | 68.2                                      |
| Total Equity   | -135,567  | Other Expense   | 0  | 0.0%                                | Depreciation Rate   | 0.0%                                      |
| Total Liab. and Equity   | 1,373,415   | Net Profit or Loss  | 261,645  | 3.1%                                | Return on Equity  | -193.0%                                   |
| 676095 WEST OAK  | (S NURSING AN   | ID REHABILITATION   | CENTER   |                                     | Government - City-Cour  | nty                                       |
| WEST OAKS NURSI<br>REHABILITATION CI   |   | 9/30/2020 3   | 666 Days Settled                                       |                                     |   |   |
| AUSTIN, TX 78748   |   |   |  |                                     |   |   |
|  |   |   |  |                                     | CR Beds 125 POS B   | eds 0                                     |
| TRAVIS   |   |   |  |                                     | CR Beds 125 POS B <b>Key Performana</b>   |   |
| TRAVIS BLUE CROSS (TEXA  | <i>\S</i> )   |   |  |                                     |   |   |
|  | ,   | Income  | Statement  |                                     | Key Performana  | ce Ind.                                   |
| BLUE CROSS (TEXA   | Sheet   | Income<br>Total Charges   | <b>Statement</b> 7,352,772                             |                                     | Key Performanae<br>Occupancy Rate   | 63.1%<br>63.33                            |
| BLUE CROSS (TEXA   | Sheet   |   |  | 0.0%                                | Key Performanae Occupancy Rate Length of Stay Average Wages   | 63.1%<br>113.3<br>22.58                   |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets  | 1,291,487<br>135,184                                      | Total Charges   | 7,352,772  |                                     | Key Performanae Occupancy Rate Length of Stay Average Wages   | 63.1%<br>113.3<br>22.58<br>81.0%          |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets  | 1,291,487<br>135,184                                      | Total Charges Contract Allowance Operating Revenue                                    | 7,352,772  | 100.0%                              | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 63.1%<br>113.3<br>22.58<br>81.0%<br>19.0% |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets  | 1,291,487<br>135,184<br>668,772                           | Total Charges Contract Allowance Operating Revenue                                    | 7,352,772<br>0<br>7,352,772                            | 100.0%<br>118.7%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 63.1%<br>113.3<br>22.58<br>81.0%<br>19.0% |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | 1,291,487<br>135,184<br>668,772<br>2,095,443              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,352,772<br>0<br>7,352,772<br>8,727,420               | 100.0%<br>118.7%<br>-18.7%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 63.1% 113.3 22.58 81.0% 19.0% 0.7         |
| BLUE CROSS (TEXA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | 1,291,487<br>135,184<br>668,772<br>2,095,443<br>1,822,489 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,352,772<br>0<br>7,352,772<br>8,727,420<br>-1,374,648 | 100.0%<br>118.7%<br>-18.7%<br>21.8% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | <b>ce Ind.</b><br>63.1%                   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676386 WEST RES   | T HAVEN INC   |   |  |                                | Proprietary - Corporation   | า  |
|---|---|---|--|--------------------------------|---|--|
| WEST REST HAVEN   | INC   | 12/31/2020  | 366 Days Settled   |                                |   |  |
| WEST, TX 76691  |   |   |  |                                | CR Beds 120 POS Bo  | eds 0  |
| MCLENNAN  |   |   |  |                                | Key Performanad   | e Ind.   |
| NOVITAS (TEXAS)   |   |   |  |                                | Occupancy Rate  | 86.9%  |
| Balance S   | heet  | Income  | Statement  |                                | Length of Stay  | 778.8  |
| Current Assets  | 4,750,182   | Total Charges   | 9,080,745  |                                | Average Wages   | 18.26  |
| Fixed Assets  | 3,377,281   | Contract Allowance  | 891,287  | 9.8%                           | Skilled Nursing   | 96.4%  |
| Other Assets  | 0   | Operating Revenue   | 8,189,458  | 90.2%                          | Ancillary Service   | 0.0%   |
| Total Assets  | 8,127,463   | Operating Expense   | 8,169,105  | 99.8%                          | Current Ratio   | 3.3  |
| Current Liabilities   | 1,455,078   | Operating Margin  | 20,353   | 0.2%                           | Days to Collect   | 30.5   |
| Long Term Liabilities   | 1,511,040   | Other Income  | 1,016,709  | 12.4%                          | Avg Payment Days  | 12.8   |
| Total Equity  | 5,161,345   | Other Expense   | 0  | 0.0%                           | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 8,127,463   | Net Profit or Loss  | 1,037,062  | 12.7%                          | Return on Equity  | 20.1%  |
| 455592 WEST SIDE  | E CAMPUS OF C   | CARE  |  |                                | Nonprofit - Church  |  |
| WEST SIDE CAMPU   | S OF CARE   | 7/31/2020 3   | 366 Days Settled   |                                |   |  |
| WHITE SETTLEMEN   | T, TX 76108   |   |  |                                | CR Beds 240 POS Be  | eds 0  |
| TARRANT   |   |   |  |                                | Key Performanad   |  |
| PALMETTO (CALIFO  |   |   |  |                                |   | e Ind.   |
|   | PRNIA)  |   |  |                                | Occupancy Rate  | 76.3%  |
| Balance S   | ,   | Income  | Statement  |                                | Occupancy Rate Length of Stay   |  |
| Balance S<br>Current Assets   | Sheet   | Income<br>Total Charges   | • <b>Statement</b> 16,786,706                                    |                                |   | 76.3%  |
|   | 5heet<br>19,125,136   |   |  | 12.5%                          | Length of Stay  | 76.3%<br>193.7   |
| Current Assets  | 5heet<br>19,125,136   | Total Charges Contract Allowance  | 16,786,706   |                                | Length of Stay  Average Wages   | 76.3%<br>193.7<br>19.05                                  |
| Current Assets Fixed Assets   | 19,125,136<br>958,986   | Total Charges Contract Allowance  | 16,786,706<br>2,098,475  | 87.5%                          | Length of Stay  Average Wages  Skilled Nursing  | 76.3%<br>193.7<br>19.05<br>82.0%                         |
| Current Assets Fixed Assets Other Assets                                  | 19,125,136<br>958,986<br>-501,707                             | Total Charges Contract Allowance Operating Revenue                                    | 16,786,706<br>2,098,475<br>14,688,231                            | 87.5%<br>90.8%                 | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 76.3%<br>193.7<br>19.05<br>82.0%<br>18.0%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 19,125,136<br>958,986<br>-501,707<br>19,582,415               | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 16,786,706<br>2,098,475<br>14,688,231<br>13,337,872              | 87.5%<br>90.8%<br>9.2%         | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 76.3%<br>193.7<br>19.05<br>82.0%<br>18.0%                |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 19,125,136<br>958,986<br>-501,707<br>19,582,415<br>15,433,101 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 16,786,706<br>2,098,475<br>14,688,231<br>13,337,872<br>1,350,359 | 87.5%<br>90.8%<br>9.2%<br>8.6% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 76.3%<br>193.7<br>19.05<br>82.0%<br>18.0%<br>1.2<br>81.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676068 WEST TEX                      | AS LTC PARTN  | ERS INC            |                  |        | Proprietary - Corporation | 1      |
|--------------------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| WEST TEXAS LTC P                     | ARTNERS INC   | 12/31/2020         | 366 Days Settled |        |                           |        |
| SAN ANGELO, TX 76                    | 6901          |                    |                  |        | CR Beds 166 POS Be        | eds 0  |
| TOM GREEN                            |               |                    |                  |        | Key Performanad           | e Ind. |
| BLUE CROSS (TEXA                     | AS)           |                    |                  |        | Occupancy Rate            | 40.9%  |
| Balance S                            | heet          | Income             | Statement        |        | Length of Stay            | 138.0  |
| Current Assets                       | 979,171       | Total Charges      | 6,271,444        |        | Average Wages             | 18.46  |
| Fixed Assets                         | -85,374       | Contract Allowance | 525,605          | 8.4%   | Skilled Nursing           | 79.8%  |
| Other Assets                         | 0             | Operating Revenue  | 5,745,839        | 91.6%  | Ancillary Service         | 20.2%  |
| Total Assets                         | 893,797       | Operating Expense  | 5,739,814        | 99.9%  | Current Ratio             | 2.0    |
| Current Liabilities                  | 491,183       | Operating Margin   | 6,025            | 0.1%   | Days to Collect           | 29.5   |
| Long Term Liabilities                | 0             | Other Income       | 835,216          | 14.5%  | Avg Payment Days          | 31.1   |
| Total Equity                         | 402,614       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 469.4% |
| Total Liab. and Equity               | 893,797       | Net Profit or Loss | 841,241          | 14.6%  | Return on Equity          | 208.9% |
| 455800 WESTCHA                       | SE HEALTH AN  | D REHABILITATION   | CENTER           |        | Proprietary - Corporation | 1      |
| WESTCHASE HEALT<br>REHABILITATION CI |               | 12/31/2020         | 366 Days Settled |        |                           |        |
| HOUSTON, TX 7703                     | 6             |                    |                  |        | CR Beds 180 POS Bo        | eds 0  |
| HARRIS                               |               |                    |                  |        | Key Performanad           | e Ind. |
| WISCONSIN PHYSIC                     | CIANS SERVICE |                    |                  |        | Occupancy Rate            | 66.3%  |
| Balance S                            | heet          | Income             | Statement        |        | Length of Stay            | 78.2   |
| Current Assets                       | 1,890,977     | Total Charges      | 18,797,678       |        | Average Wages             | 17.17  |
| Fixed Assets                         | 451,934       | Contract Allowance | 8,619,159        | 45.9%  | Skilled Nursing           | 74.2%  |
| Other Assets                         | 17,270        | Operating Revenue  | 10,178,519       | 54.1%  | Ancillary Service         | 10.9%  |
| Total Assets                         | 2,360,181     | Operating Expense  | 12,202,493       | 119.9% | Current Ratio             | 1.3    |
| Current Liabilities                  | 1,435,175     | Operating Margin   | -2,023,974       | -19.9% | Days to Collect           | 60.6   |
| Long Term Liabilities                | 543,273       | Other Income       | 2,787,486        | 27.4%  | Avg Payment Days          | 42.1   |
|                                      |               |                    | _                | 0.00/  | 5 5                       |        |
| Total Equity                         | 381,732       | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 208.1% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455602 WESTERN                    | HILLS HEALTH  | CARE RESIDENCE     |                  |        | Nonprofit - Church  |          |
|-----------------------------------|---------------|--------------------|------------------|--------|---------------------|----------|
| WESTERN HILLS HE                  | EALTHCARE     | 7/31/2020          | 366 Days Settled |        |                     |          |
| COMANCHE, TX 764                  | 142           |                    |                  |        | CR Beds 158 POS B   | seds 0   |
| COMANCHE                          |               |                    |                  |        | Key Performana      | ce Ind.  |
| WISCONSIN PHYSIC                  | CIANS SERVICE |                    |                  |        | Occupancy Rate      | 35.4%    |
| Balance S                         | Sheet         | Income             | Statement        |        | Length of Stay      | 259.4    |
| Current Assets                    | 1,427,789     | Total Charges      | 5,454,862        |        | Average Wages       | 17.43    |
| Fixed Assets                      | 2,820         | Contract Allowance | 1,087,661        | 19.9%  | Skilled Nursing     | 53.5%    |
| Other Assets                      | 0             | Operating Revenue  | 4,367,201        | 80.1%  | Ancillary Service   | 46.5%    |
| Total Assets                      | 1,430,609     | Operating Expense  | 4,234,023        | 97.0%  | Current Ratio       | 0.9      |
| Current Liabilities               | 1,506,839     | Operating Margin   | 133,178          | 3.0%   | Days to Collect     | 46.8     |
| Long Term Liabilities             | 0             | Other Income       | 0                | 0.0%   | Avg Payment Days    | 127.9    |
| Total Equity                      | -76,230       | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 5,713.1% |
| Total Liab. and Equity            | 1,430,609     | Net Profit or Loss | 133,178          | 3.0%   | Return on Equity    | -174.7%  |
| 675797 WESTON I                   | NN NUSRING A  | ND REHABILITATION  | I                |        | Proprietary - Other |          |
| WESTON INN NUSR<br>REHABILITATION | RING AND      | 12/31/2020         | 214 Days Settled | I      |                     |          |
| TEMPLE, TX 76504                  |               | 5/31/2020 1        | 52 Days Settled  |        | CR Beds 120 POS B   | seds 0   |
| BELL                              |               |                    |                  |        | Key Performana      | ce Ind.  |
| NOVITAS                           |               |                    |                  |        | Occupancy Rate      | 63.7%    |
| Balance S                         | Sheet         | Income             | Statement        |        | Length of Stay      | 132.1    |
| Current Assets                    | 6,795,210     | Total Charges      | 3,433,461        |        | Average Wages       | 21.27    |
| Fixed Assets                      | 57,381        | Contract Allowance | 599,695          | 17.5%  | Skilled Nursing     | 78.1%    |
| Other Assets                      | 12,098        | Operating Revenue  | 2,833,766        | 82.5%  | Ancillary Service   | 21.9%    |
| Total Assets                      | 6,864,689     | Operating Expense  | 3,006,419        | 106.1% | Current Ratio       | 1.0      |
| Current Liabilities               | 6,771,921     | Operating Margin   | -172,653         | -6.1%  | Days to Collect     | 772.4    |
| Long Term Liabilities             | 0             | Other Income       | 265,500          | 9.4%   | Avg Payment Days    | 42.9     |
| Total Equity                      | 92,768        | Other Expense      | 0                | 0.0%   | Depreciation Rate   | 709.4%   |
| rotal Equity                      |               |                    |                  |        |                     |          |
| Total Liab. and Equity            | 6,864,689     | Net Profit or Loss | 92,847           | 3.3%   | Return on Equity    | 100.1%   |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 6/5/9/ WESTON   | NN NUSRING AI   | ND REHABILITATION  |  |  | Proprietary - Other   |   |
|---|---|--|--|--|---|---|
| WESTON INN NUSR<br>REHABILITATION   | ING AND   | 12/31/2020   | 214 Days Settled   | l                                      |   |   |
| TEMPLE, TX 76504  |   | 5/31/2020 1  | 52 Days Settled  |  | CR Beds 120 POS B   | eds 0   |
| BELL  |   |  |  |  | Key Performana  | ce Ind.   |
| NOVITAS   |   |  |  |  | Occupancy Rate  | 38.6%   |
| Balance S   | heet  | Income   | Statement  |  | Length of Stay  | 206.6   |
| Current Assets  | 3,534,426   | Total Charges  | 3,434,202  |  | Average Wages   | 21.27   |
| Fixed Assets  | 68,843  | Contract Allowance   | 281,492  | 8.2%                                   | Skilled Nursing   | 77.7%   |
| Other Assets  | 0   | Operating Revenue  | 3,152,710  | 91.8%                                  | Ancillary Service   | 22.3%   |
| Total Assets  | 3,603,269   | Operating Expense  | 4,179,148  | 132.6%                                 | Current Ratio   | 4.4   |
| Current Liabilities   | 794,551   | Operating Margin   | -1,026,438   | -32.6%                                 | Days to Collect   | 233.4   |
| Long Term Liabilities   | 2,934,086   | Other Income   | 805,028  | 25.5%                                  | Avg Payment Days  | 65.5  |
| Total Equity  | -125,368  | Other Expense  | 0  | 0.0%                                   | Depreciation Rate   | 908.7%  |
| Total Liab. and Equity  | 3,603,269   | Net Profit or Loss   | (221,410)  | -7.0%                                  | Return on Equity  | 176.6%  |
| 676281 WESTOVE  |   |  |  |  |   |   |
| 070201 11201012   | R HILLS REHAE   | BILITATION AND HEA   | LTHCARE  |  | Proprietary - Corporatio  | n   |
| WESTOVER HILLS F  |   |  | LTHCARE 427 Days Settled                                     | I                                      | Proprietary - Corporatio  | n   |
| WESTOVER HILLS F  | REHABILITATIOI  |  |  | l                                      | Proprietary - Corporatio  CR Beds 124 POS B   |   |
| WESTOVER HILLS F  | REHABILITATIOI  |  |  | I                                      |   | eds 0   |
| WESTOVER HILLS F<br>HEALTHCARE<br>SAN ANTONIO, TX 7   | REHABILITATIOI  |  |  | l                                      | CR Beds 124 POS B   | eds 0   |
| WESTOVER HILLS F<br>HEALTHCARE<br>SAN ANTONIO, TX 7<br>BEXAR  | REHABILITATIOI<br>8251  | N AND 12/31/2020   |  | l                                      | CR Beds 124 POS B   | eds 0<br>ce Ind.                                      |
| WESTOVER HILLS F<br>HEALTHCARE<br>SAN ANTONIO, TX 7<br>BEXAR<br>NOVITAS (TEXAS)   | REHABILITATION<br>8251<br>Sheet                                     | N AND 12/31/2020   | 427 Days Settled   | 1                                      | CR Beds 124 POS B <b>Key Performana</b> Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>68.4%                      |
| WESTOVER HILLS F<br>HEALTHCARE<br>SAN ANTONIO, TX 7<br>BEXAR<br>NOVITAS (TEXAS)<br>Balance S  | REHABILITATION<br>8251<br>Sheet                                     | N AND 12/31/2020<br>Income   | 427 Days Settled   |  | CR Beds 124 POS B <b>Key Performana</b> Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>68.4%<br>195.8             |
| WESTOVER HILLS F HEALTHCARE SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S Current Assets  | REHABILITATION<br>8251<br>Sheet<br>2,016,269                        | N AND 12/31/2020  Income  Total Charges  | 427 Days Settled  Statement  10,446,960                      | 2.8%                                   | CR Beds 124 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eds 0  ce Ind. 68.4% 195.8 20.91                      |
| WESTOVER HILLS F HEALTHCARE SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | REHABILITATION<br>8251<br>Sheet<br>2,016,269                        | Income Total Charges Contract Allowance  | 427 Days Settled  Statement  10,446,960  288,457             | 2.8%<br>97.2%                          | CR Beds 124 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind. 68.4% 195.8 20.91 60.3%                |
| WESTOVER HILLS F HEALTHCARE SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | REHABILITATION<br>8251<br>Sheet<br>2,016,269<br>0                   | Income Total Charges Contract Allowance Operating Revenue                                    | 427 Days Settled  Statement  10,446,960  288,457  10,158,503 | 2.8%<br>97.2%<br>92.2%                 | CR Beds 124 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | eds 0  ce Ind. 68.4% 195.8 20.91 60.3% 39.7%          |
| WESTOVER HILLS F HEALTHCARE SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | REHABILITATION<br>8251<br>Sheet<br>2,016,269<br>0<br>0<br>2,016,269 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,446,960 288,457 10,158,503 9,367,322            | 2.8%<br>97.2%<br>92.2%<br>7.8%         | CR Beds 124 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | eds 0  ce Ind. 68.4% 195.8 20.91 60.3% 39.7% 2.1      |
| WESTOVER HILLS F HEALTHCARE SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | REHABILITATION 8251 Sheet 2,016,269 0 2,016,269 979,568             | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,446,960 288,457 10,158,503 9,367,322 791,181    | 2.8%<br>97.2%<br>92.2%<br>7.8%<br>0.0% | CR Beds 124 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | eds 0  ce Ind. 68.4% 195.8 20.91 60.3% 39.7% 2.1 55.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675809 WESTRIDG  | SE NURSING AN   | ID REHABILITATION  | LP   |                                  | Proprietary - Corporation   | n  |
|--|---|--|--|----------------------------------|---|--|
| WESTRIDGE NURSI<br>REHABILITATION LF   |   | 12/31/2020   | 366 Days Settled   | i                                |   |  |
| LANCASTER, TX 75   | 146   |  |  |                                  | CR Beds 120 POS B   | eds 0  |
| DALLAS   |   |  |  |                                  | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |                                  | Occupancy Rate  | 43.2%  |
| Balance S  | heet  | Income   | Statement  |                                  | Length of Stay  | 364.3  |
| Current Assets   | 155,325   | Total Charges  | 2,417,593  |                                  | Average Wages   | 19.82  |
| Fixed Assets   | 147,921   | Contract Allowance   | -146,587   | -6.1%                            | Skilled Nursing   | 126.6%   |
| Other Assets   | 1,568,392   | Operating Revenue  | 2,564,180  | 106.1%                           | Ancillary Service   | -26.6%   |
| Total Assets   | 1,871,638   | Operating Expense  | 4,046,656  | 157.8%                           | Current Ratio   | (0.3)  |
| Current Liabilities  | -464,468  | Operating Margin   | -1,482,476   | -57.8%                           | Days to Collect   | 34.7   |
| Long Term Liabilities  | 0   | Other Income   | -677,173   | -26.4%                           | Avg Payment Days  | (23.2)   |
| Total Equity   | -1,407,170  | Other Expense  | 0  | 0.0%                             | Depreciation Rate   | 71.6%  |
| Total Liab. and Equity   | -1,871,638  | Net Profit or Loss   | (482,481)  | -18.8%                           | Return on Equity  | 34.3%  |
| 455554 WESTVIEW  | / MANOR AND I   | REHABILITATION CE  | NTER   |                                  | Proprietary - Corporation   | n  |
| WESTVIEW MANOR<br>CENTER   | AND DELIADILI   |  |  |                                  |   |  |
| CENTER   | AND REHABILI  | TATION 7/31/2020 3   | 366 Days Settled   |                                  |   |  |
| MC GREGOR, TX 76   |   | TATION 7/31/2020 3   | 366 Days Settled   |                                  | CR Beds 186 POS B   | eds 0  |
|  |   | TATION 7/31/2020 3   | 366 Days Settled   |                                  | CR Beds 186 POS B <b>Key Performana</b>   |  |
| MC GREGOR, TX 76   | 657   |  | 366 Days Settled   |                                  |   |  |
| MC GREGOR, TX 76<br>MCLENNAN   | 657<br>CIANS SERVICE  |  | Statement  |                                  | Key Performana  | e Ind.   |
| MC GREGOR, TX 76<br>MCLENNAN<br>WISCONSIN PHYSIC   | 657<br>CIANS SERVICE<br>Sheet   |  | ·  |                                  | Key Performanao<br>Occupancy Rate   | ce Ind.<br>32.5%                                 |
| MC GREGOR, TX 76 MCLENNAN WISCONSIN PHYSIC Balance S   | 657<br>CIANS SERVICE<br>Sheet   | Income   | Statement  | 1.7%                             | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 32.5%<br>216.7                                   |
| MC GREGOR, TX 76 MCLENNAN WISCONSIN PHYSIC Balance S Current Assets  | 657<br>CIANS SERVICE<br>Sheet<br>6,077,643                              | Income<br>Total Charges  | Statement<br>8,596,192                                     |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 216.7<br>21.38                                   |
| MC GREGOR, TX 76 MCLENNAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | 657<br>CIANS SERVICE<br>Sheet<br>6,077,643<br>578,765                   | Income Total Charges Contract Allowance  | Statement<br>8,596,192<br>149,761                          | 98.3%                            | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 216.7<br>21.38<br>88.3%                          |
| MC GREGOR, TX 76 MCLENNAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | 657<br>CIANS SERVICE<br>Sheet<br>6,077,643<br>578,765<br>2,441,703      | Income Total Charges Contract Allowance Operating Revenue                                    | Statement  8,596,192  149,761  8,446,431                   | 98.3%<br>101.3%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 216.7<br>21.38<br>88.3%<br>11.7%                 |
| MC GREGOR, TX 76 MCLENNAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 657 CIANS SERVICE Sheet 6,077,643 578,765 2,441,703 9,098,111           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement  8,596,192  149,761  8,446,431  8,553,810        | 98.3%<br>101.3%<br>-1.3%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 216.7<br>21.38<br>88.3%<br>11.7%                 |
| MC GREGOR, TX 76 MCLENNAN WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 657 CIANS SERVICE Cheet 6,077,643 578,765 2,441,703 9,098,111 5,996,771 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,596,192<br>149,761<br>8,446,431<br>8,553,810<br>-107,379 | 98.3%<br>101.3%<br>-1.3%<br>4.1% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 216.7<br>21.38<br>88.3%<br>11.7%<br>1.0<br>218.9 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455959 WESTWAR   | D TRAILS NUR                                   | SING AND REHABILI   | TATION                             |                                    | Proprietary - Corporation                                       | ı                             |
|--|--|---|------------------------------------|------------------------------------|---|-------------------------------|
| WESTWARD TRAILS  | S NURSING AND                                  | 12/31/2020  | 366 Days Settled                   | i                                  |   |                               |
| NACOGDOCHES, TX  | K 75964  |   |                                    |                                    | CR Beds 108 POS B   | eds 0                         |
| NACOGDOCHES  |  |   |                                    |                                    | Key Performanad   | e Ind.                        |
| BLUE CROSS (TEXA   | AS)  |   |                                    |                                    | Occupancy Rate  | 49.9%                         |
| Balance S  | Sheet  | Income  | Statement                          |                                    | Length of Stay  | 156.0                         |
| Current Assets   | 421,136  | Total Charges   | 2,235,829                          |                                    | Average Wages   | 19.03                         |
| Fixed Assets   | 99,229   | Contract Allowance  | -239,133                           | -10.7%                             | Skilled Nursing   | 135.7%                        |
| Other Assets   | -1,216,499                                     | Operating Revenue   | 2,474,962                          | 110.7%                             | Ancillary Service   | -35.7%                        |
| Total Assets   | -696,134                                       | Operating Expense   | 4,533,594                          | 183.2%                             | Current Ratio   | (1.8)                         |
| Current Liabilities  | -236,615                                       | Operating Margin  | -2,058,632                         | -83.2%                             | Days to Collect   | 76.8                          |
| Long Term Liabilities                                      | 0  | Other Income  | -595,176                           | -24.0%                             | Avg Payment Days  | (15.6)                        |
| Total Equity   | 932,749  | Other Expense   | 0                                  | 0.0%                               | Depreciation Rate   | 443.3%                        |
| Total Liab. and Equity                                     | 696,134  | Net Profit or Loss  | (132,038)                          | -5.3%                              | Return on Equity  | -14.2%                        |
| 675361 WHARTON   | NURSING AND                                    | REHABILITATION C  | ENTER                              |                                    | Government - City-Cour  | ty                            |
| WHARTON NURSING REHABILITATION CI                          |  | 6/30/2020   | 366 Days Settled                   |                                    |   |                               |
| WHARTON, TX 7748   | 8  |   |                                    |                                    | CR Beds 120 POS Bo  | eds 0                         |
| WHARTON  |  |   |                                    |                                    | Key Performanad   | e Ind.                        |
| WISCONSIN PHYSIC   | CIANS SERVICE                                  |   |                                    |                                    | Occupancy Rate  | 78.5%                         |
| Balance S  | Sheet  | Income  | Statement                          |                                    | Length of Stay  | 141.8                         |
| 0  |  | Total Observes  | = 004 040                          |                                    | Average Wages   |                               |
| Current Assets   | 589,492  | Total Charges   | 7,201,018                          |                                    | Avolago Magoo   | 19.48                         |
| Fixed Assets   | 589,492<br>205,027                             | Contract Allowance  | 7,201,018                          | 0.0%                               | Skilled Nursing   | 19.48<br>79.6%                |
|  |  | · ·   |                                    |                                    | 5 5   |                               |
| Fixed Assets   | 205,027  | Contract Allowance  | 0                                  | 100.0%                             | Skilled Nursing   | 79.6%                         |
| Fixed Assets Other Assets                                  | 205,027<br>4,944,741                           | Contract Allowance Operating Revenue                                    | 7,201,018                          | 100.0%<br>108.7%                   | Skilled Nursing Ancillary Service                               | 79.6%<br>20.4%                |
| Fixed Assets Other Assets Total Assets                     | 205,027<br>4,944,741<br>5,739,260              | Contract Allowance Operating Revenue Operating Expense                  | 7,201,018<br>7,825,737             | 100.0%<br>108.7%<br>-8.7%          | Skilled Nursing Ancillary Service Current Ratio                 | 79.6%<br>20.4%<br>0.2         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 205,027<br>4,944,741<br>5,739,260<br>2,505,669 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,201,018<br>7,825,737<br>-624,719 | 100.0%<br>108.7%<br>-8.7%<br>13.7% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 79.6%<br>20.4%<br>0.2<br>29.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675534 WHEELER   | NURSING & RE  | HABILITATION   |  |   | Proprietary - Partnershi   | )   |
|--|---|--|--|---|--|---|
| WHEELER NURSING  | G & REHABILITA  | TION 12/31/2020  | 366 Days Settled   | d   |  |   |
| WHEELER, TX 79096  | 6   |  |  |   | CR Beds 90 POS B   | eds 0   |
| WHEELER  |   |  |  |   | Key Performana   | ce Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |  |  |   | Occupancy Rate   | 38.2%   |
| Balance S  | Sheet   | Income   | Statement  |   | Length of Stay   | 216.8   |
| Current Assets   | 1,009,801   | Total Charges  | 3,301,730  |   | Average Wages  | 17.92   |
| Fixed Assets   | 0   | Contract Allowance   | 0  | 0.0%  | Skilled Nursing  | 100.0%  |
| Other Assets   | 0   | Operating Revenue  | 3,301,730  | 100.0%                                      | Ancillary Service  | 0.0%  |
| Total Assets   | 1,009,801   | Operating Expense  | 2,866,992  | 86.8%                                       | Current Ratio  | 7.6   |
| Current Liabilities  | 133,402   | Operating Margin   | 434,738  | 13.2%                                       | Days to Collect  | 61.7  |
| Long Term Liabilities  | 434,906   | Other Income   | 511,825  | 15.5%                                       | Avg Payment Days   | 16.9  |
| Total Equity   | 441,493   | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 360.3%  |
| Total Liab. and Equity   | 1,009,801   | Net Profit or Loss   | 946,563  | 28.7%                                       | Return on Equity   | 214.4%  |
|  |   |  |  |   |  |   |
| 675134 WHISPERII   | NG OAKS REHA  | AB & NURSING   |  |   | Proprietary - Corporatio   | n   |
| 675134 WHISPERII WHISPERING OAKS   |   |  | 366 Days Settled   |   |  | n   |
|  |   |  | <u> </u>   |   |  |   |
| WHISPERING OAKS  |   |  | <u> </u>   |   | Proprietary - Corporatio   | eds 0   |
| WHISPERING OAKS  | REHAB & NUR   | SING 12/31/2020  | <u> </u>   |   | Proprietary - Corporatio   | eds 0   |
| WHISPERING OAKS CUERO, TX 77954 DE WITT  | REHAB & NUR   | SING 12/31/2020  | <u> </u>   |   | Proprietary - Corporation  CR Beds 98 POS B  Key Performana  | eds 0<br>ce Ind.  |
| WHISPERING OAKS CUERO, TX 77954 DE WITT WISCONSIN PHYSIC   | REHAB & NUR   | SING 12/31/2020  | 366 Days Settled   |   | Proprietary - Corporation  CR Beds 98 POS B  Key Performana  Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>51.1%                            |
| WHISPERING OAKS CUERO, TX 77954 DE WITT WISCONSIN PHYSIC Balance S   | REHAB & NUR   | SING 12/31/2020  | 366 Days Settled   | d   | Proprietary - Corporation  CR Beds 98 POS B  Key Performana  Occupancy Rate  Length of Stay  | eds 0<br>ce Ind.<br>51.1%<br>193.0                          |
| WHISPERING OAKS CUERO, TX 77954 DE WITT WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>2,056,130   | SING 12/31/2020  Income  Total Charges   | 366 Days Settled Statement 6,442,271   | 35.7%                                       | Proprietary - Corporation  CR Beds 98 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0 ce Ind. 51.1% 193.0 20.94                             |
| WHISPERING OAKS CUERO, TX 77954 DE WITT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>2,056,130<br>275,666                                | Income Total Charges Contract Allowance  | 366 Days Settled  Statement  6,442,271  2,300,026                            | 35.7%<br>64.3%                              | Proprietary - Corporation  CR Beds 98 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind. 51.1% 193.0 20.94 56.4%                      |
| WHISPERING OAKS CUERO, TX 77954 DE WITT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br>Sheet<br>2,056,130<br>275,666<br>6,980                       | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  6,442,271  2,300,026  4,142,245                 | 35.7%<br>64.3%<br>110.0%                    | Proprietary - Corporation  CR Beds 98 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0  ce Ind. 51.1% 193.0 20.94 56.4% 43.6%                |
| WHISPERING OAKS CUERO, TX 77954 DE WITT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  CIANS SERVICE  2,056,130  275,666  6,980  2,338,776            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  6,442,271  2,300,026  4,142,245  4,557,077      | 35.7%<br>64.3%<br>110.0%<br>-10.0%          | Proprietary - Corporation  CR Beds 98 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 <b>ce Ind.</b> 51.1%  193.0  20.94  56.4%  43.6%  1.1 |
| WHISPERING OAKS CUERO, TX 77954 DE WITT WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  CIANS SERVICE  2,056,130  275,666  6,980  2,338,776  1,945,112 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement 6,442,271 2,300,026 4,142,245 4,557,077 -414,832 | 35.7%<br>64.3%<br>110.0%<br>-10.0%<br>12.1% | Proprietary - Corporation  CR Beds 98 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 51.1% 193.0 20.94 56.4% 43.6% 1.1 30.7                |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|   | NG PINES LODO  | GE   |  |                                  | Proprietary - Corporatio  | n   |
|---|--|--|--|----------------------------------|---|---|
| WHISPERING PINES  | SLODGE   | 12/31/2020   | 366 Days Settled   | I                                |   |   |
| LONGVIEW, TX 7560   | 01   |  |  |                                  | CR Beds 116 POS B   | eds 0                                     |
| GREGG   |  |  |  |                                  | Key Performana  | ce Ind.                                   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |  |  |                                  | Occupancy Rate  | 72.3%                                     |
| Balance S   | Sheet  | Income   | Statement  |                                  | Length of Stay  | 124.7                                     |
| Current Assets  | 543,627  | Total Charges  | 7,959,663  |                                  | Average Wages   | 17.50                                     |
| Fixed Assets  | 229,306  | Contract Allowance   | 816,808  | 10.3%                            | Skilled Nursing   | 79.5%                                     |
| Other Assets  | 355,900  | Operating Revenue  | 7,142,855  | 89.7%                            | Ancillary Service   | 20.5%                                     |
| Total Assets  | 1,128,833  | Operating Expense  | 7,523,179  | 105.3%                           | Current Ratio   | 0.9                                       |
| Current Liabilities   | 621,852  | Operating Margin   | -380,324   | -5.3%                            | Days to Collect   | 57.9                                      |
| Long Term Liabilities   | 36,312   | Other Income   | 1,280,697  | 17.9%                            | Avg Payment Days  | 114.4                                     |
| Total Equity  | 611,495  | Other Expense  | 0  | 0.0%                             | Depreciation Rate   | 398.6%                                    |
| Total Liab. and Equity  | 1,269,659  | Net Profit or Loss   | 900,373  | 12.6%                            | Return on Equity  | 147.2%                                    |
| 0.00.2  | NG PINES NUR   | SING AND REHAB   |  |                                  | Nonprofit - Church  |   |
|   |  |  |  |                                  |   |   |
| WHISPERING PINES<br>REHAB   | S NURSING AND  | 9/30/2020 3  | 366 Days Settled   |                                  |   |   |
|   |  | 9/30/2020 3  | 366 Days Settled   |                                  | CR Beds 112 POS B   | eds 0                                     |
| REHAB   |  | 9/30/2020 3  | 366 Days Settled   |                                  | CR Beds 112 POS B   |   |
| REHAB<br>WINNSBORO, TX 75   |  | 9/30/2020 3  | 366 Days Settled   |                                  |   |   |
| REHAB<br>WINNSBORO, TX 75<br>WOOD   | 494  |  | 866 Days Settled  Statement                                |                                  | Key Performana  | ce Ind.                                   |
| REHAB<br>WINNSBORO, TX 75<br>WOOD<br>NOVITAS (TEXAS)  | 3494<br>Sheet  |  |  |                                  | Key Performanae<br>Occupancy Rate   | <b>ce Ind.</b><br>56.2%                   |
| REHAB WINNSBORO, TX 75 WOOD NOVITAS (TEXAS) Balance S   | 3494<br>Sheet  | Income   | Statement  | -25.9%                           | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 56.2%<br>200.2                            |
| REHAB WINNSBORO, TX 75 WOOD NOVITAS (TEXAS) Balance S Current Assets  | 3494<br>Sheet<br>1,754,516   | Income<br>Total Charges  | Statement 4,343,404  |                                  | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 56.2%<br>200.2<br>18.08                   |
| REHAB WINNSBORO, TX 75 WOOD NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | 5494<br>Sheet<br>1,754,516<br>9,398,267                            | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>4,343,404<br>-1,123,990                       |                                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 56.2%<br>200.2<br>18.08<br>68.7%          |
| REHAB WINNSBORO, TX 75 WOOD NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | 5494<br>Sheet<br>1,754,516<br>9,398,267<br>3,259                   | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 4,343,404 -1,123,990 5,467,394                   | 125.9%<br>92.3%                  | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 56.2%<br>200.2<br>18.08<br>68.7%<br>31.3% |
| REHAB WINNSBORO, TX 75 WOOD NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 5494<br>5heet<br>1,754,516<br>9,398,267<br>3,259<br>11,156,042     | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 4,343,404 -1,123,990 5,467,394 5,045,588         | 125.9%<br>92.3%<br>7.7%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 200.2<br>18.08<br>68.7%<br>31.3%          |
| REHAB WINNSBORO, TX 75 WOOD NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 5494<br>1,754,516<br>9,398,267<br>3,259<br>11,156,042<br>1,184,107 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 4,343,404 -1,123,990 5,467,394 5,045,588 421,806 | 125.9%<br>92.3%<br>7.7%<br>14.5% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 56.2%<br>200.2<br>18.08<br>68.7%<br>31.3% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675527 WHISPERV  | WOOD NURSING  | & REHABILITATION   | I CENTER   |                                  | Proprietary - Corporation   | n  |
|--|---|--|--|----------------------------------|---|--|
| WHISPERWOOD NU<br>REHABILITATION CI  |   | 12/31/2020   | 366 Days Settled   | I                                |   |  |
| LUBBOCK, TX 79416  | 6   |  |  |                                  | CR Beds 126 POS B   | eds 0  |
| LUBBOCK  |   |  |  |                                  | Key Performana  | e Ind.   |
| BLUE CROSS (TEXA   | AS)   |  |  |                                  | Occupancy Rate  | 54.8%  |
| Balance S  | Sheet   | Income   | Statement  |                                  | Length of Stay  | 142.0  |
| Current Assets   | -2,969,187  | Total Charges  | 6,287,655  |                                  | Average Wages   | 19.16  |
| Fixed Assets   | 614,209   | Contract Allowance   | 583,552  | 9.3%                             | Skilled Nursing   | 84.4%  |
| Other Assets   | -22,775   | Operating Revenue  | 5,704,103  | 90.7%                            | Ancillary Service   | 15.6%  |
| Total Assets   | -2,377,753  | Operating Expense  | 6,348,244  | 111.3%                           | Current Ratio   | 1.4  |
| Current Liabilities  | -2,159,878  | Operating Margin   | -644,141   | -11.3%                           | Days to Collect   | 53.0   |
| Long Term Liabilities  | 0   | Other Income   | 1,229,847  | 21.6%                            | Avg Payment Days  | 211.9  |
| Total Equity   | 5,063,893   | Other Expense  | 0  | 0.0%                             | Depreciation Rate   | 59.0%  |
| Total Liab. and Equity   | 2,904,015   | Net Profit or Loss   | 585,706  | 10.3%                            | Return on Equity  | 11.6%  |
| 455475 WHITE SET   | TTI ERAENIT NILIB   |  |  |                                  |   |  |
|  |   | SING CENTER  | 266 Dave Sattlad   |                                  | Proprietary - Corporatio  | n  |
| WHITE SETTLEMEN  | IT NURSING CE   |  | 366 Days Settled   |                                  | Proprietary - Corporatio  CR Beds 108 POS B   |  |
| WHITE SETTLEMEN  | IT NURSING CE   |  | 366 Days Settled   |                                  |   | eds 0  |
| WHITE SETTLEMEN  | IT NURSING CE<br>IT, TX 76108                                     |  | 366 Days Settled   |                                  | CR Beds 108 POS B   | eds 0  |
| WHITE SETTLEMEN WHITE SETTLEMEN TARRANT  | IT NURSING CE<br>IT, TX 76108<br>AS)                              | NTER 8/31/2020 3   | 366 Days Settled Statement                                 |                                  | CR Beds 108 POS B  Key Performanae  | eds 0<br>ce Ind.                                   |
| WHITE SETTLEMEN WHITE SETTLEMEN TARRANT BLUE CROSS (TEXA   | IT NURSING CE<br>IT, TX 76108<br>AS)<br>Sheet                     | NTER 8/31/2020 3   | ·  |                                  | CR Beds 108 POS B <b>Key Performana</b> Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>75.9%<br>140.8          |
| WHITE SETTLEMEN WHITE SETTLEMEN TARRANT BLUE CROSS (TEXA   | IT NURSING CE<br>IT, TX 76108<br>AS)<br>Sheet                     | NTER 8/31/2020 3   | Statement  | 26.3%                            | CR Beds 108 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>75.9%<br>140.8<br>10.00 |
| WHITE SETTLEMEN WHITE SETTLEMEN TARRANT BLUE CROSS (TEXA Balance S Current Assets  | IT NURSING CE IT, TX 76108 AS) Sheet 610,372                      | NTER 8/31/2020 3  Income  Total Charges  | Statement 7,279,924  |                                  | CR Beds 108 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>75.9%                   |
| WHITE SETTLEMEN WHITE SETTLEMEN TARRANT BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | IT NURSING CE IT, TX 76108 AS) Sheet 610,372                      | NTER 8/31/2020 3  Income  Total Charges  Contract Allowance                                  | Statement<br>7,279,924<br>1,915,519                        | 73.7%                            | CR Beds 108 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 <b>ce Ind.</b> 75.9%  140.8  10.00  64.7%    |
| WHITE SETTLEMEN WHITE SETTLEMEN TARRANT BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | IT NURSING CE IT, TX 76108 AS) Sheet 610,372 0                    | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 7,279,924 1,915,519 5,364,405                    | 73.7%<br>109.2%                  | CR Beds 108 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0 75.9% 140.8 10.00 64.7% 35.3%                |
| WHITE SETTLEMEN WHITE SETTLEMEN TARRANT BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IT NURSING CE IT, TX 76108 AS) Sheet 610,372 0 0 610,372          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,279,924 1,915,519 5,364,405 5,859,495          | 73.7%<br>109.2%<br>-9.2%         | CR Beds 108 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0<br>75.9%<br>140.8<br>10.00<br>64.7%<br>35.3% |
| WHITE SETTLEMEN WHITE SETTLEMEN TARRANT BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IT NURSING CE IT, TX 76108  AS) Sheet 610,372 0 610,372 1,179,543 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5tatement 7,279,924 1,915,519 5,364,405 5,859,495 -495,090 | 73.7%<br>109.2%<br>-9.2%<br>0.1% | CR Beds 108 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 75.9% 140.8 10.00 64.7% 35.3% 0.5            |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675624 WHITEHAL                      | L REHAB & NU  | RSING                             |                  |        | Proprietary - Corporatio           | n                |
|--------------------------------------|---------------|-----------------------------------|------------------|--------|------------------------------------|------------------|
| WHITEHALL REHAB                      | & NURSING     | 8/31/2020                         | 366 Days Settled |        |                                    |                  |
| CROCKETT, TX 758                     | 35            |                                   |                  |        | CR Beds 113 POS B                  | eds 0            |
| HOUSTON                              |               |                                   |                  |        | Key Performana                     | e Ind.           |
| BLUE CROSS (TEXA                     | AS)           |                                   |                  |        | Occupancy Rate                     | 41.6%            |
| Balance S                            | Sheet         | Income                            | e Statement      |        | Length of Stay                     | 212.5            |
| Current Assets                       | 1,107,717     | Total Charges                     | 8,329,967        |        | Average Wages                      | 10.00            |
| Fixed Assets                         | 0             | Contract Allowance                | 4,380,003        | 52.6%  | Skilled Nursing                    | 36.5%            |
| Other Assets                         | 0             | Operating Revenue                 | 3,949,964        | 47.4%  | Ancillary Service                  | 63.5%            |
| Total Assets                         | 1,107,717     | Operating Expense                 | 4,374,497        | 110.7% | Current Ratio                      | 0.7              |
| Current Liabilities                  | 1,505,257     | Operating Margin                  | -424,533         | -10.7% | Days to Collect                    | 100.2            |
| Long Term Liabilities                | 0             | Other Income                      | 12,794           | 0.3%   | Avg Payment Days                   | 125.9            |
| Total Equity                         | -397,540      | Other Expense                     | 0                | 0.0%   | Depreciation Rate                  | 0.0%             |
| Total Liab. and Equity               | 1,107,717     | Net Profit or Loss                | (411,739)        | -10.4% | Return on Equity                   | 103.6%           |
| 675856 WHITESBO                      | DRO HEALTH AI | ND REHABILITATION                 | CENTER           |        | Proprietary - Other                |                  |
| WHITESBORO HEAI<br>REHABILITATION CI |               | 12/31/2020                        | 366 Days Settled |        |                                    |                  |
| WHITESBORO, TX 7                     | 6273          |                                   |                  |        | CR Beds 100 POS B                  | eds 0            |
| GRAYSON                              |               |                                   |                  |        | Key Performana                     | e Ind.           |
| WISCONSIN PHYSIC                     | CIANS SERVICE |                                   |                  |        | Occupancy Rate                     | 50.5%            |
| Balance S                            | Sheet         | Income                            | e Statement      |        | Length of Stay                     | 140.0            |
| Current Assets                       | 1,521,517     | Total Charges                     | 5,338,104        |        | Average Wages                      | 19.43            |
| Fixed Assets                         | 73,221        | Contract Allowance                | 1,055,051        | 19.8%  | Skilled Nursing                    | 75.1%            |
| Other Assets                         | 150,000       | Operating Revenue                 | 4,283,053        | 80.2%  | Ancillary Service                  | 24.9%            |
| Total Assets                         | 1,744,738     | Operating Expense                 | 5,436,720        | 126.9% | Current Ratio                      | 0.6              |
| Current Liabilities                  | 2,344,093     | Operating Margin                  | -1,153,667       | -26.9% | Days to Collect                    | 113.1            |
| Long Term Liabilities                | 0             | Other Income                      | 489,826          | 11.4%  | Avg Payment Days                   | 46.1             |
|                                      |               |                                   |                  |        |                                    |                  |
| Total Equity                         | -599,355      | Other Expense                     | 0                | 0.0%   | Depreciation Rate                  | 516.5%           |
| Total Equity Total Liab. and Equity  |               | Other Expense  Net Profit or Loss | (663,841)        |        | Depreciation Rate Return on Equity | 516.5%<br>110.8% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676026 WILL-O-BE  | ELL  |  |   |                                  | Proprietary - Other   |   |
|---|--|--|---|----------------------------------|---|---|
| WILL-O-BELL   |  | 8/31/2020 3  | 366 Days Settled  |                                  |   |   |
| BARTLETT, TX 7651   | 1  |  |   |                                  | CR Beds 90 POS B  | eds 0   |
| BELL  |  |  |   |                                  | Key Performana  | ce Ind.   |
| BLUE CROSS (TEXA  | AS)  |  |   |                                  | Occupancy Rate  | 77.1%   |
| Balance S   | Sheet  | Income   | Statement   |                                  | Length of Stay  | 650.8   |
| Current Assets  | 1,297,641  | Total Charges  | 4,559,116   |                                  | Average Wages   | 17.65   |
| Fixed Assets  | 238,112  | Contract Allowance   | 306   | 0.0%                             | Skilled Nursing   | 100.0%  |
| Other Assets  | 0  | Operating Revenue  | 4,558,810   | 100.0%                           | Ancillary Service   | 0.0%  |
| Total Assets  | 1,535,753  | Operating Expense  | 5,071,718   | 111.3%                           | Current Ratio   | 7.2   |
| Current Liabilities   | 180,720  | Operating Margin   | -512,908  | -11.3%                           | Days to Collect   | 25.6  |
| Long Term Liabilities   | 448,830  | Other Income   | 0   | 0.0%                             | Avg Payment Days  | 13.0  |
| Total Equity  | 906,203  | Other Expense  | 0   | 0.0%                             | Depreciation Rate   | 6.1%  |
| Total Liab. and Equity  | 1,535,753  | Net Profit or Loss   | (512,908)   | -11.3%                           | Return on Equity  | -56.6%  |
|   |  |  |   |                                  |   |   |
| 675857 WILLIAM R  | COURTNEY TE  | EXAS STATE VETERA  | ANS HOME  |                                  | Nonprofit - Church  |   |
| 675857 WILLIAM R WILLIAM R COURTN VETERANS HOME   |  |  | ANS HOME  366 Days Settled                                      |                                  | Nonprofit - Church  |   |
| WILLIAM R COURTN  |  |  |   |                                  | Nonprofit - Church  CR Beds 160 POS B   | eds 0   |
| WILLIAM R COURTN<br>VETERANS HOME   |  |  |   |                                  |   |   |
| WILLIAM R COURTN<br>VETERANS HOME<br>TEMPLE, TX 76504   | NEY TEXAS STA  |  |   |                                  | CR Beds 160 POS B   |   |
| WILLIAM R COURTN<br>VETERANS HOME<br>TEMPLE, TX 76504<br>BELL   | NEY TEXAS STA<br>AS)                                   | TE 8/31/2020 3   |   |                                  | CR Beds 160 POS B   | ce Ind.   |
| WILLIAM R COURTN<br>VETERANS HOME<br>TEMPLE, TX 76504<br>BELL<br>BLUE CROSS (TEXA   | NEY TEXAS STA<br>AS)<br>Sheet                          | TE 8/31/2020 3   | 366 Days Settled  |                                  | CR Beds 160 POS B <b>Key Performana</b> Occupancy Rate  | <b>ce Ind.</b> 95.5%                                    |
| WILLIAM R COURTN<br>VETERANS HOME<br>TEMPLE, TX 76504<br>BELL<br>BLUE CROSS (TEXA<br>Balance S  | NEY TEXAS STA<br>AS)<br>Sheet                          | TE 8/31/2020 3  Income  Total Charges  | 366 Days Settled  Statement                                     | -32.3%                           | CR Beds 160 POS B  Key Performana  Occupancy Rate  Length of Stay   | 95.5%<br>288.3  |
| WILLIAM R COURTN VETERANS HOME TEMPLE, TX 76504 BELL BLUE CROSS (TEXA Balance S Current Assets  | NEY TEXAS STA AS) Sheet 8,445,013                      | TE 8/31/2020 3  Income  Total Charges  | Statement 10,069,014  |                                  | CR Beds 160 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | 95.5%<br>288.3<br>18.09                                 |
| WILLIAM R COURTN VETERANS HOME TEMPLE, TX 76504 BELL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | AS) Sheet  8,445,013 6,700,047                         | TE 8/31/2020 3  Income  Total Charges  Contract Allowance                                    | Statement<br>10,069,014<br>-3,251,853                           | 132.3%                           | CR Beds 160 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | 95.5%<br>288.3<br>18.09<br>90.3%                        |
| WILLIAM R COURTN VETERANS HOME TEMPLE, TX 76504 BELL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet  8,445,013 6,700,047 0                       | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 10,069,014 -3,251,853 13,320,867                      | 132.3%<br>89.2%                  | CR Beds 160 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                          | 95.5%<br>288.3<br>18.09<br>90.3%<br>9.7%                |
| WILLIAM R COURTN VETERANS HOME TEMPLE, TX 76504 BELL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet  8,445,013 6,700,047 0  15,145,060           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 10,069,014 -3,251,853 13,320,867 11,884,022           | 132.3%<br>89.2%<br>10.8%         | CR Beds 160 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 95.5%<br>288.3<br>18.09<br>90.3%<br>9.7%<br>4.1         |
| WILLIAM R COURTN VETERANS HOME TEMPLE, TX 76504 BELL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  8,445,013 6,700,047 0  15,145,060 2,044,909 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 10,069,014 -3,251,853 13,320,867 11,884,022 1,436,845 | 132.3%<br>89.2%<br>10.8%<br>4.1% | CR Beds 160 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 95.5%<br>288.3<br>18.09<br>90.3%<br>9.7%<br>4.1<br>63.2 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

|  | BURG VILLAGE  | HEALTHCARE CAM   | PUS   |                                     | Nonprofit - Church   |   |
|--|---|--|---|-------------------------------------|--|---|
| WILLIAMSBURG VIL   | LAGE HEALTHO  | CARE 9/30/2020 3   | 666 Days Settled  |                                     |  |   |
| DESOTO, TX 75115   |   |  |   |                                     | CR Beds 242 POS B  | eds 0   |
| DALLAS   |   |  |   |                                     | Key Performana   | ce Ind.   |
| NOVITAS (TEXAS)  |   |  |   |                                     | Occupancy Rate   | 77.7%   |
| Balance S  | Sheet   | Income   | Statement   |                                     | Length of Stay   | 124.8   |
| Current Assets   | 2,595,020   | Total Charges  | 16,069,671  |                                     | Average Wages  | 19.38   |
| Fixed Assets   | 0   | Contract Allowance   | 1,648,495   | 10.3%                               | Skilled Nursing  | 80.8%   |
| Other Assets   | 0   | Operating Revenue  | 14,421,176  | 89.7%                               | Ancillary Service  | 19.2%   |
| Total Assets   | 2,595,020   | Operating Expense  | 15,297,862  | 106.1%                              | Current Ratio  | 0.9   |
| Current Liabilities  | 2,832,817   | Operating Margin   | -876,686  | -6.1%                               | Days to Collect  | 65.0  |
| Long Term Liabilities  | 0   | Other Income   | 3,572,540   | 24.8%                               | Avg Payment Days   | 57.4  |
| Total Equity   | -237,797  | Other Expense  | 0   | 0.0%                                | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity   | 2,595,020   | Net Profit or Loss   | 2,695,240   | 18.7%                               | Return on Equity   | -<br>1,133.4%   |
| 675274 WILLIS NU   | RSING AND RE  | HABILITATION LP  |   |                                     | Proprietary - Corporation  | n   |
|  |   |  |   |                                     |  |   |
| WILLIS NURSING AN  | S AND REHABILITATION LP 9/30/2020 274 Days                  |  |   |                                     |  |   |
| WILLIS NURSING AN  | ND REHABILITA   |  | 274 Days Settled<br>92 Days Settled   |                                     | CR Beds 114 POS B  | eds 0   |
|  | ND REHABILITA   |  | •   |                                     | CR Beds 114 POS B  |   |
| WILLIS, TX 77378   |   | 12/31/2020   | •   |                                     |  |   |
| WILLIS, TX 77378<br>MONTGOMERY   | CIANS SERVICE   | 12/31/2020   | •   |                                     | Key Performana   | ce Ind.   |
| WILLIS, TX 77378 MONTGOMERY WISCONSIN PHYSIC   | CIANS SERVICE   | 12/31/2020<br>:<br>Income  | 92 Days Settled   |                                     | <b>Key Performana</b> Occupancy Rate   | ce Ind.<br>35.2%                                      |
| WILLIS, TX 77378 MONTGOMERY WISCONSIN PHYSIC Balance S   | CIANS SERVICE<br>Sheet                                      | 12/31/2020<br>:<br>Income  | 92 Days Settled Statement   | 4.0%                                | Key Performana Occupancy Rate Length of Stay Average Wages   | <b>ce Ind.</b> 35.2% 2,189.2                          |
| WILLIS, TX 77378 MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets  | CIANS SERVICE<br>Sheet<br>148,920                           | 12/31/2020 Income Total Charges  | 92 Days Settled  Statement  1,598,014   |                                     | Key Performana Occupancy Rate Length of Stay Average Wages   | 2,189.2<br>20.70                                      |
| WILLIS, TX 77378 MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | CIANS SERVICE<br>Sheet<br>148,920<br>121,379                | 12/31/2020 Income Total Charges Contract Allowance   | 92 Days Settled  Statement  1,598,014  64,247                                   | 96.0%                               | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 2,189.2<br>20.70<br>2119.2%                           |
| WILLIS, TX 77378 MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE<br>Sheet<br>148,920<br>121,379<br>1,160,097   | 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                     | 92 Days Settled  Statement  1,598,014  64,247  1,533,767                        | 96.0%<br>167.0%                     | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 2,189.2<br>20.70<br>119.2%                            |
| WILLIS, TX 77378 MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE Sheet  148,920 121,379 1,160,097 1,430,396    | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 92 Days Settled  Statement  1,598,014  64,247  1,533,767  2,561,677             | 96.0%<br>167.0%<br>-67.0%           | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 2,189.2<br>20.70<br>119.2%<br>-19.2%<br>(0.4)         |
| WILLIS, TX 77378 MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CIANS SERVICE  148,920 121,379 1,160,097 1,430,396 -342,729 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 92 Days Settled  Statement  1,598,014  64,247  1,533,767  2,561,677  -1,027,910 | 96.0%<br>167.0%<br>-67.0%<br>-37.4% | Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 2,189.2<br>20.70<br>119.2%<br>-19.2%<br>(0.4)<br>62.3 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 0.02.4  | RSING AND RE  | HABILITATION LP  |  |   | Proprietary - Corporation   | 1   |
|---|---|--|--|---|---|---|
| WILLIS NURSING AN   | ND REHABILITA   | TION LP 9/30/2020 2  | 274 Days Settled   |   |   |   |
| WILLIS, TX 77378  |   | 12/31/2020   | 92 Days Settled  |   | CR Beds 114 POS B   | eds 0   |
| MONTGOMERY  |   |  |  |   | Key Performanad   | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |  |   | Occupancy Rate  | 34.7%   |
| Balance S   | Sheet   | Income   | Statement  |   | Length of Stay  | 227.4   |
| Current Assets  | 1,163,610   | Total Charges  | 959,210  |   | Average Wages   | 20.70   |
| Fixed Assets  | 22,717  | Contract Allowance   | 270,424  | 28.2%                                       | Skilled Nursing   | 87.6%   |
| Other Assets  | 0   | Operating Revenue  | 688,786  | 71.8%                                       | Ancillary Service   | 12.4%   |
| Total Assets  | 1,186,327   | Operating Expense  | 713,629  | 103.6%                                      | Current Ratio   | 1.2   |
| Current Liabilities   | 953,326   | Operating Margin   | -24,843  | -3.6%                                       | Days to Collect   | 330.0   |
| Long Term Liabilities   | 205,498   | Other Income   | 52,343   | 7.6%  | Avg Payment Days  | 66.7  |
| Total Equity  | 27,503  | Other Expense  | 0  | 0.0%  | Depreciation Rate   | 174.1%  |
| Total Liab. and Equity  | 1,186,327   | Net Profit or Loss   | 27,500   | 4.0%  | Return on Equity  | 100.0%  |
| 676477 WILLOW C   | REEK HEALTH   | CARE CENTRE  |  |   | Proprietary - Corporation   | า   |
| WILLOW CREEK HE   | ALTHCARE CEN  | ITDE 40/04/0000  |  |   |   |   |
|   | ALTHOAKE OLI  | NIRE 12/31/2020  | 385 Days *Settle   | d   |   |   |
| MOUNT VERNON, T   |   | NIRE 12/31/2020  | 385 Days *Settle   | d   | CR Beds 95 POS B  | eds 0   |
| MOUNT VERNON, T   |   | NIRE 12/31/2020  | 385 Days *Settle   | d   | CR Beds 95 POS B  |   |
|   |   | NIRE 12/31/2020  | 385 Days *Settle   | d   |   |   |
| FRANKLIN  | X 75457   |  | 385 Days *Settle   | d   | Key Performanad   | e Ind.  |
| FRANKLIN<br>NOVITAS (TEXAS)   | X 75457<br>Sheet  |  | ·  | d   | Key Performanao<br>Occupancy Rate   | se Ind.<br>31.5%  |
| FRANKLIN NOVITAS (TEXAS) Balance S  | X 75457<br>Sheet  | Income   | Statement  |   | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 31.5%   |
| FRANKLIN  NOVITAS (TEXAS)  Balance S  Current Assets  | X 75457  Sheet 699,532                                  | Income<br>Total Charges  | <b>Statement</b> 2,632,778                                 | 19.0%                                       | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 31.5%<br>145.6<br>22.09                                   |
| FRANKLIN  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | X 75457  Sheet  699,532  179,498                        | Income Total Charges Contract Allowance  | <b>Statement</b> 2,632,778 501,527                         | 19.0%<br>81.0%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 31.5%<br>145.6<br>22.09<br>72.8%                          |
| FRANKLIN  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | X 75457  Sheet  699,532  179,498  0                     | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 2,632,778 501,527 2,131,251                      | 19.0%<br>81.0%<br>191.3%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 31.5%<br>145.6<br>22.09<br>72.8%<br>27.2%                 |
| FRANKLIN  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | X 75457  Sheet  699,532  179,498  0  879,030            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 2,632,778 501,527 2,131,251 4,077,506            | 19.0%<br>81.0%<br>191.3%<br>-91.3%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 31.5%<br>145.6<br>22.09<br>72.8%<br>27.2%<br>0.2          |
| FRANKLIN  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | X 75457  Sheet  699,532  179,498  0  879,030  3,906,307 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 2,632,778 501,527 2,131,251 4,077,506 -1,946,255 | 19.0%<br>81.0%<br>191.3%<br>-91.3%<br>11.8% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 31.5%<br>145.6<br>22.09<br>72.8%<br>27.2%<br>0.2<br>144.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676365 WILLOW P   | ARK REHABILI  | TATION AND CARE C   | ENTER   |                                   | Proprietary - Partnership   | )   |
|---|---|---|---|-----------------------------------|---|---|
| WILLOW PARK REH<br>CARE CENTER  | ABILITATION AI  | ND 9/30/2020 3  | 666 Days Settled  |                                   |   |   |
| WILLOW PARK, TX 7   | 76087   |   |   |                                   | CR Beds 125 POS B   | eds 0   |
| PARKER  |   |   |   |                                   | Key Performanad   | e Ind.  |
| NOVITAS (TEXAS)   |   |   |   |                                   | Occupancy Rate  | 18.1%   |
| Balance S   | heet  | Income  | Statement   |                                   | Length of Stay  | 21.2  |
| Current Assets  | 607,068   | Total Charges   | 12,336,611  |                                   | Average Wages   | 20.26   |
| Fixed Assets  | 0   | Contract Allowance  | 2,345,140   | 19.0%                             | Skilled Nursing   | 89.5%   |
| Other Assets  | 0   | Operating Revenue   | 9,991,471   | 81.0%                             | Ancillary Service   | 0.0%  |
| Total Assets  | 607,068   | Operating Expense   | 10,856,214  | 108.7%                            | Current Ratio   | 0.8   |
| Current Liabilities   | 788,636   | Operating Margin  | -864,743  | -8.7%                             | Days to Collect   | 13.9  |
| Long Term Liabilities   | 0   | Other Income  | 851,993   | 8.5%                              | Avg Payment Days  | 10.8  |
| Total Equity  | -181,568  | Other Expense   | 0   | 0.0%                              | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity  | 607,068   | Net Profit or Loss  | (12,750)  | -0.1%                             | Return on Equity  | 7.0%  |
| 676007 WILLOW R   | EHAB & NURSI  | NG  |   |                                   | Proprietary - Corporation   | า   |
| WILLOW REHAB & N  | IURSING   | 12/31/2020  | 366 Days Settled  |                                   |   |   |
| KILGORE, TX 75662   |   |   |   |                                   | CR Beds 118 POS B   | eds 0   |
| GREGG   |   |   |   |                                   | Key Performana  | e Ind.  |
| NOVITAS (TEXAS)   |   |   |   |                                   | Occupancy Rate  | 70.00/  |
|   |   |   |   |                                   | occupancy mate  | 72.9%   |
| Balance S   | heet  | Income  | Statement   |                                   | Length of Stay  | 72.9%<br>135.2                                  |
| Balance S<br>Current Assets   | 3,821,270   | Income Total Charges  | <b>Statement</b> 11,215,278                                   |                                   | . ,   |   |
|   |   |   |   | 34.0%                             | Length of Stay  | 135.2   |
| Current Assets  | 3,821,270   | Total Charges   | 11,215,278  |                                   | Length of Stay  Average Wages   | 135.2<br>22.76                                  |
| Current Assets Fixed Assets   | 3,821,270<br>353,994                                      | Total Charges  Contract Allowance   | 11,215,278<br>3,810,073                                       | 66.0%                             | Length of Stay  Average Wages  Skilled Nursing  | 135.2<br>22.76<br>56.4%                         |
| Current Assets Fixed Assets Other Assets                                  | 3,821,270<br>353,994<br>200,979                           | Total Charges  Contract Allowance  Operating Revenue                                  | 11,215,278<br>3,810,073<br>7,405,205                          | 66.0%<br>112.6%                   | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 135.2<br>22.76<br>56.4%<br>43.6%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 3,821,270<br>353,994<br>200,979<br>4,376,243              | Total Charges  Contract Allowance  Operating Revenue  Operating Expense               | 11,215,278<br>3,810,073<br>7,405,205<br>8,336,423             | 66.0%<br>112.6%<br>-12.6%         | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 135.2<br>22.76<br>56.4%<br>43.6%<br>1.0         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 3,821,270<br>353,994<br>200,979<br>4,376,243<br>3,891,565 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 11,215,278<br>3,810,073<br>7,405,205<br>8,336,423<br>-931,218 | 66.0%<br>112.6%<br>-12.6%<br>4.2% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 135.2<br>22.76<br>56.4%<br>43.6%<br>1.0<br>63.7 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675350 WILLOW S   | PRINGS HEALT   | H & REHABILITATIO   | N CENTER   |                                 | Nonprofit - Church  |  |
|---|--|---|--|---------------------------------|---|--|
| WILLOW SPRINGS F<br>REHABILITATION CI                                     |  | 5/31/2020 3   | 366 Days Settled   |                                 |   |  |
| ABILENE, TX 79605   |  |   |  |                                 | CR Beds 96 POS B  | eds 0  |
| TAYLOR  |  |   |  |                                 | Key Performanad   | e Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE  |   |  |                                 | Occupancy Rate  | 56.6%  |
| Balance S   | heet   | Income  | Statement  |                                 | Length of Stay  | 283.9  |
| Current Assets  | 1,734,572  | Total Charges   | 4,255,655  |                                 | Average Wages   | 20.84  |
| Fixed Assets  | 50,158   | Contract Allowance  | 604,558  | 14.2%                           | Skilled Nursing   | 66.1%  |
| Other Assets  | 0  | Operating Revenue   | 3,651,097  | 85.8%                           | Ancillary Service   | 33.9%  |
| Total Assets  | 1,784,730  | Operating Expense   | 4,576,979  | 125.4%                          | Current Ratio   | 4.6  |
| Current Liabilities   | 373,620  | Operating Margin  | -925,882   | -25.4%                          | Days to Collect   | 150.6  |
| Long Term Liabilities   | 2,570,992  | Other Income  | 241,780  | 6.6%                            | Avg Payment Days  | 21.7   |
| Total Equity  | -1,159,882   | Other Expense   | 0  | 0.0%                            | Depreciation Rate   | 657.9%   |
| Total Liab. and Equity  | 1,784,730  | Net Profit or Loss  | (684,102)  | -18.7%                          | Return on Equity  | 59.0%  |
| 675272 WILLOWBI   | END NURSING /  | AND REHABILITATIO   | N CENTER   |                                 | Nonprofit - Church  |  |
| WILLOWBEND NURS   |  | 6/30/2020 3   | 366 Days Settled   |                                 |   |  |
| MESQUITE, TX 7515   | 0  |   |  |                                 | CR Beds 150 POS B   | eds 0  |
| DALLAS  |  |   |  |                                 | Key Performanad   | e Ind.   |
| NORIDIAN  |  |   |  |                                 | Occupancy Rate  |  |
| Balance S   |  |   |  |                                 | , ,   | 86.9%  |
| Dalalice 3  | heet   | Income  | Statement  |                                 | Length of Stay  | 86.9%<br>82.1                                  |
| Current Assets  |  | Income<br>Total Charges   | 2 <b>Statement</b> 16,859,322                                    |                                 | . ,   |  |
|   |  |   |  | 11.9%                           | Length of Stay  | 82.1   |
| Current Assets  | 20,362,418   | Total Charges   | 16,859,322   |                                 | Length of Stay  Average Wages   | 82.1<br>20.86                                  |
| Current Assets Fixed Assets   | 20,362,418   | Total Charges Contract Allowance  | 16,859,322   | 88.1%                           | Length of Stay Average Wages Skilled Nursing  | 82.1<br>20.86<br>57.3%                         |
| Current Assets Fixed Assets Other Assets                                  | 20,362,418<br>1,010,406<br>10,876,949                            | Total Charges Contract Allowance Operating Revenue                                    | 16,859,322<br>1,999,918<br>14,859,404                            | 88.1%<br>82.8%                  | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 82.1<br>20.86<br>57.3%<br>42.7%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 20,362,418<br>1,010,406<br>10,876,949<br>32,249,773              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 16,859,322<br>1,999,918<br>14,859,404<br>12,308,838              | 88.1%<br>82.8%<br>17.2%         | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 82.1<br>20.86<br>57.3%<br>42.7%<br>6.5         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 20,362,418<br>1,010,406<br>10,876,949<br>32,249,773<br>3,141,514 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 16,859,322<br>1,999,918<br>14,859,404<br>12,308,838<br>2,550,566 | 88.1%<br>82.8%<br>17.2%<br>0.0% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 82.1<br>20.86<br>57.3%<br>42.7%<br>6.5<br>39.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455700 WILLOWB   | ROOK NURSING   | G CENTER   |  |   | Nonprofit - Church   |  |
|--|--|--|--|---|--|--|
| WILLOWBROOK NU   | RSING CENTER   | 8/31/2020 2  | 244 Days Settled   |   |  |  |
| NACOGDOCHES, TX  | X 75965  |  |  |   | CR Beds 166 POS B  | eds 0  |
| NACOGDOCHES  |  |  |  |   | Key Performana   | ce Ind.  |
| NOVITAS (TEXAS)  |  |  |  |   | Occupancy Rate   | 61.8%  |
| Balance S  | Sheet  | Income   | Statement  |   | Length of Stay   | 165.9  |
| Current Assets   | 1,969,907  | Total Charges  | 8,395,274  |   | Average Wages  | 21.30  |
| Fixed Assets   | 0  | Contract Allowance   | 2,208,501  | 26.3%                                       | Skilled Nursing  | 74.7%  |
| Other Assets   | -63,844  | Operating Revenue  | 6,186,773  | 73.7%                                       | Ancillary Service  | 25.3%  |
| Total Assets   | 1,906,063  | Operating Expense  | 5,468,518  | 88.4%                                       | Current Ratio  | 1.6  |
| Current Liabilities  | 1,237,824  | Operating Margin   | 718,255  | 11.6%                                       | Days to Collect  | 51.1   |
| Long Term Liabilities  | 0  | Other Income   | 440  | 0.0%  | Avg Payment Days   | 55.2   |
| Total Equity   | 668,239  | Other Expense  | 0  | 0.0%  | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity   | 1,906,063  | Net Profit or Loss   | 710 605  | 11 60/                                      | Dotum on Equity  | 107.6%   |
| i olai Liab. aliu Equily   | 1,300,000  | Net Profit of Loss   | 718,695  | 11.070                                      | Return on Equity   | 107.070  |
|  |  | ALTHCARE CENTER  | 716,095  | 11.076                                      | Proprietary - Corporatio   |  |
|  | TER LODGE HE   | ALTHCARE CENTER  | 366 Days Settled   |   |  |  |
| 676264 WINCHEST WINCHESTER LODG  | TER LODGE HE   | ALTHCARE CENTER  |  |   |  | n  |
| 676264 WINCHEST WINCHESTER LODG CENTER   | TER LODGE HE   | ALTHCARE CENTER  |  |   | Proprietary - Corporatio   | n<br>eds 0   |
| WINCHESTER LODG<br>CENTER<br>ALVIN, TX 77511   | TER LODGE HEA  | ALTHCARE CENTER  |  |   | Proprietary - Corporatio  CR Beds 94 POS B   | n<br>eds 0   |
| WINCHESTER LODG<br>CENTER<br>ALVIN, TX 77511<br>BRAZORIA   | TER LODGE HEALTHCAR  | ALTHCARE CENTER  E 12/31/2020  |  |   | Proprietary - Corporation  CR Beds 94 POS B  Key Performana  | eds 0  |
| WINCHESTER LODG<br>CENTER<br>ALVIN, TX 77511<br>BRAZORIA<br>TRAILBLAZER (TEX   | GE HEALTHCAR  AS)  | ALTHCARE CENTER  E 12/31/2020  | 366 Days Settled   |   | Proprietary - Corporation  CR Beds 94 POS B  Key Performana  Occupancy Rate  | eds 0 ce Ind. 85.4%  |
| WINCHESTER LODG<br>CENTER<br>ALVIN, TX 77511<br>BRAZORIA<br>TRAILBLAZER (TEX<br>Balance S  | GE HEALTHCAR  AS)  | ALTHCARE CENTER  E 12/31/2020  Income  | 366 Days Settled   | I   | Proprietary - Corporation  CR Beds 94 POS B  Key Performana  Occupancy Rate  Length of Stay  | eds 0 ce Ind. 85.4% 146.9                                    |
| WINCHESTER LODG<br>CENTER<br>ALVIN, TX 77511<br>BRAZORIA<br>TRAILBLAZER (TEX<br>Balance S  | GE HEALTHCAR  AS)  Sheet  1,490,791  | ALTHCARE CENTER  12/31/2020  Income  Total Charges   | 366 Days Settled Statement 10,148,401  | 38.3%                                       | Proprietary - Corporation  CR Beds 94 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind.  85.4%  146.9  9.82                           |
| WINCHESTER LODG<br>CENTER<br>ALVIN, TX 77511<br>BRAZORIA<br>TRAILBLAZER (TEX<br>Balance S<br>Current Assets  | GE HEALTHCAR AS) Sheet 1,490,791 187,649                                     | Income Total Charges Contract Allowance  | 366 Days Settled  Statement  10,148,401  3,885,750                                   | 38.3%<br>61.7%                              | Proprietary - Corporation  CR Beds 94 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | neds 0  ce Ind.  85.4%  146.9  9.82  76.9%                   |
| WINCHESTER LODG<br>CENTER<br>ALVIN, TX 77511<br>BRAZORIA<br>TRAILBLAZER (TEX<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets  | TER LODGE HEALTHCAR  AS)  Sheet  1,490,791  187,649  0                       | Income Total Charges Contract Allowance Operating Revenue                                    | 366 Days Settled  Statement  10,148,401  3,885,750  6,262,651                        | 38.3%<br>61.7%<br>121.7%                    | Proprietary - Corporation  CR Beds 94 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | neds 0  ce Ind.  85.4%  146.9  9.82  76.9%  16.7%            |
| WINCHESTER LODG<br>CENTER<br>ALVIN, TX 77511<br>BRAZORIA<br>TRAILBLAZER (TEX<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | TER LODGE HEALTHCAR  AS)  Sheet  1,490,791  187,649  0  1,678,440            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 366 Days Settled  Statement  10,148,401  3,885,750  6,262,651  7,621,279             | 38.3%<br>61.7%<br>121.7%<br>-21.7%          | Proprietary - Corporation  CR Beds 94 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | neds 0  ce Ind.  85.4%  146.9  9.82  76.9%  16.7%  1.5       |
| WINCHESTER LODG<br>CENTER<br>ALVIN, TX 77511<br>BRAZORIA<br>TRAILBLAZER (TEX<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | TER LODGE HEALTHCAR  AS)  Sheet  1,490,791  187,649  0  1,678,440  1,014,033 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 366 Days Settled  Statement  10,148,401  3,885,750  6,262,651  7,621,279  -1,358,628 | 38.3%<br>61.7%<br>121.7%<br>-21.7%<br>29.4% | Proprietary - Corporation  CR Beds 94 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | neds 0  ce Ind.  85.4%  146.9  9.82  76.9%  16.7%  1.5  78.8 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676219 WINDCRES  | ST HEALTH & R                        | EHABILITATION   |   |                                   | Proprietary - Corporation                                       | 1                             |
|--|--------------------------------------|---|---|-----------------------------------|---|-------------------------------|
| WINDCREST HEALT  | H & REHABILIT                        | ATION 8/31/2020 3   | 66 Days Settled                               |                                   |   |                               |
| ABILENE, TX 79606  |                                      |   |   |                                   | CR Beds 120 POS Be  | eds 0                         |
| TAYLOR   |                                      |   |   |                                   | Key Performanac   | e Ind.                        |
| BLUE CROSS (TEXA   | AS)                                  |   |   |                                   | Occupancy Rate  | 83.3%                         |
| Balance S  | Sheet                                | Income  | Statement                                     |                                   | Length of Stay  | 154.4                         |
| Current Assets   | 1,155,113                            | Total Charges   | 10,495,859                                    |                                   | Average Wages   | 10.00                         |
| Fixed Assets   | 0                                    | Contract Allowance  | 2,051,940                                     | 19.5%                             | Skilled Nursing   | 71.6%                         |
| Other Assets   | 0                                    | Operating Revenue   | 8,443,919                                     | 80.5%                             | Ancillary Service   | 28.4%                         |
| Total Assets   | 1,155,113                            | Operating Expense   | 8,983,433                                     | 106.4%                            | Current Ratio   | 0.8                           |
| Current Liabilities  | 1,435,216                            | Operating Margin  | -539,514                                      | -6.4%                             | Days to Collect   | 49.9                          |
| Long Term Liabilities                                      | 0                                    | Other Income  | 25,941  | 0.3%                              | Avg Payment Days  | 58.5                          |
| Total Equity   | -280,103                             | Other Expense   | 0   | 0.0%                              | Depreciation Rate   | 0.0%                          |
| Total Liab. and Equity                                     | 1,155,113                            | Net Profit or Loss  | (513,573)                                     | -6.1%                             | Return on Equity  | 183.4%                        |
| 455533 WINDCRES  | ST NURSING AN                        | ID REHABILITATION   |   |                                   | Proprietary - Other   |                               |
| WINDCREST NURSI<br>REHABILITATION                          | NG AND                               | 12/31/2020  | 366 Days Settled                              |                                   |   |                               |
| SAN ANTONIO, TX 7  | '8239                                |   |   |                                   | CR Beds 180 POS Be  | eds 0                         |
| BEXAR  |                                      |   |   |                                   | Key Performanad   | e Ind.                        |
| NOVITAS (TEXAS)  |                                      |   |   |                                   | Occupancy Rate  | 53.1%                         |
| Balance S  | Sheet                                | Income  | Statement                                     |                                   | Length of Stay  | 329.7                         |
|  |                                      |   |   |                                   |   |                               |
| Current Assets   | 1,644,441                            | Total Charges   | 8,662,617                                     |                                   | Average Wages   | 22.63                         |
| Current Assets Fixed Assets                                | 1,644,441<br>171,945                 | Total Charges Contract Allowance  | 8,662,617<br>729,910                          | 8.4%                              |   |                               |
|  |                                      | ŭ   |   |                                   |   | 82.1%                         |
| Fixed Assets   | 171,945                              | Contract Allowance  | 729,910                                       | 91.6%                             | Skilled Nursing   | 22.63<br>82.1%<br>17.9%       |
| Fixed Assets Other Assets                                  | 171,945                              | Contract Allowance Operating Revenue                                    | 729,910                                       | 91.6%<br>104.3%                   | Skilled Nursing Ancillary Service                               | 82.1%<br>17.9%                |
| Fixed Assets Other Assets Total Assets                     | 171,945<br>0<br>1,816,386            | Contract Allowance Operating Revenue Operating Expense                  | 729,910<br>7,932,707<br>8,276,945             | 91.6%<br>104.3%<br>-4.3%          | Skilled Nursing Ancillary Service Current Ratio                 | 82.1%<br>17.9%<br>1.9         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 171,945<br>0<br>1,816,386<br>844,734 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 729,910<br>7,932,707<br>8,276,945<br>-344,238 | 91.6%<br>104.3%<br>-4.3%<br>16.6% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 82.1%<br>17.9%<br>1.9<br>74.1 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 455941 WINDCRES  | ST NURSING AN                             | ID REHABILITATION  | CENTER  |                                | Proprietary - Other   |   |
|--|---|--|---|--------------------------------|---|---|
| WINDCREST NURSI<br>REHABILITATION CI   |   | 12/31/2020   | 366 Days Settled  |                                |   |   |
| FREDERICKSBURG   | , TX 78624                                |  |   |                                | CR Beds 120 POS B   | eds 0   |
| GILLESPIE  |   |  |   |                                | Key Performanad   | e Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE                             |  |   |                                | Occupancy Rate  | 66.9%   |
| Balance S  | Sheet                                     | Income   | Statement   |                                | Length of Stay  | 126.1   |
| Current Assets   | 5,545,498                                 | Total Charges  | 9,175,559   |                                | Average Wages   | 23.63   |
| Fixed Assets   | 56,780                                    | Contract Allowance   | 2,438,161   | 26.6%                          | Skilled Nursing   | 84.0%   |
| Other Assets   | 750,000                                   | Operating Revenue  | 6,737,398   | 73.4%                          | Ancillary Service   | 16.0%   |
| Total Assets   | 6,352,278                                 | Operating Expense  | 7,181,891   | 106.6%                         | Current Ratio   | 1.0   |
| Current Liabilities  | 5,323,890                                 | Operating Margin   | -444,493  | -6.6%                          | Days to Collect   | 23.1  |
| Long Term Liabilities  | 0   | Other Income   | 758,442   | 11.3%                          | Avg Payment Days  | 27.1  |
| Total Equity   | 1,028,388                                 | Other Expense  | 0   | 0.0%                           | Depreciation Rate   | 223.8%  |
| Total Liab. and Equity   | 6,352,278                                 | Net Profit or Loss   | 313,949   | 4.7%                           | Return on Equity  | 30.5%   |
| 676402 WINDEMER  | RE AT WESTOV                              | ER HILLS   |   |                                | Nonprofit - Church  |   |
| WINDEMERE AT WE  | STOVER HILLS                              | 6/30/2020 3  | oce Dava Cattlad  |                                |   |   |
|  |   | 0/00/2020  | 366 Days Settled  |                                |   |   |
| SAN ANTONIO, TX 7  |   | 3/30/2023  | ooo Days Sellied  |                                | CR Beds 112 POS B   | eds 0   |
| SAN ANTONIO, TX 7<br>BEXAR   |   | 0,00,2020  | ooo Days Settled  |                                | CR Beds 112 POS B   |   |
| •  |   | 0,00,2020  | ooo Days Sellied  |                                |   |   |
| BEXAR  | 78251                                     |  | Statement   |                                | Key Performana  | e Ind.  |
| BEXAR<br>NOVITAS (TEXAS)   | 78251<br>Sheet                            |  |   |                                | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 65.6%                                    |
| BEXAR  NOVITAS (TEXAS)  Balance S  | 78251<br>Sheet                            | Income   | Statement   | 35.5%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 65.6%<br>65.0   |
| BEXAR  NOVITAS (TEXAS)  Balance S  Current Assets  | 78251<br>Sheet<br>1,187,910               | Income<br>Total Charges  | Statement<br>12,778,527                                   |                                | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 65.6%<br>65.0<br>23.00                                  |
| BEXAR  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  | 78251<br>Sheet<br>1,187,910<br>0          | Income Total Charges Contract Allowance  | Statement<br>12,778,527<br>4,533,081                      | 64.5%                          | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 65.6%<br>65.0<br>23.00<br>62.9%                         |
| BEXAR  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 78251<br>Sheet<br>1,187,910<br>0          | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>12,778,527<br>4,533,081<br>8,245,446         | 64.5%<br>99.6%                 | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 65.6%<br>65.0<br>23.00<br>62.9%<br>37.1%                |
| BEXAR  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 78251 Sheet 1,187,910 0 1,187,910         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 12,778,527 4,533,081 8,245,446 8,208,821        | 64.5%<br>99.6%<br>0.4%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 65.6%<br>65.0<br>23.00<br>62.9%<br>37.1%                |
| BEXAR  NOVITAS (TEXAS)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 78251 Sheet 1,187,910 0 1,187,910 310,768 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 12,778,527 4,533,081 8,245,446 8,208,821 36,625 | 64.5%<br>99.6%<br>0.4%<br>0.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 65.6%<br>65.0<br>23.00<br>62.9%<br>37.1%<br>3.8<br>52.4 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675904 WINDFLOV   | VER HEALTH C  | ENTER  |  |  | Proprietary - Other   |   |
|---|---|--|--|--|---|---|
| WINDFLOWER HEAR   | LTH CENTER  | 9/30/2020 3  | 666 Days Settled   |  |   |   |
| AMARILLO, TX 7910   | 6   |  |  |  | CR Beds 120 POS B   | eds 0   |
| POTTER  |   |  |  |  | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |  |  | Occupancy Rate  | 55.4%   |
| Balance S   | Sheet   | Income   | Statement  |  | Length of Stay  | 74.4  |
| Current Assets  | 1,183,247   | Total Charges  | 7,261,373  |  | Average Wages   | 17.09   |
| Fixed Assets  | 13,618  | Contract Allowance   | 885,053  | 12.2%                                    | Skilled Nursing   | 80.4%   |
| Other Assets  | 0   | Operating Revenue  | 6,376,320  | 87.8%                                    | Ancillary Service   | 19.6%   |
| Total Assets  | 1,196,865   | Operating Expense  | 16,649,676   | 261.1%                                   | Current Ratio   | 0.3   |
| Current Liabilities   | 3,720,052   | Operating Margin   | -10,273,356  | -161.1%                                  | Days to Collect   | 52.2  |
| Long Term Liabilities   | 0   | Other Income   | 10,421,790   | 163.4%                                   | Avg Payment Days  | 12.4  |
| Total Equity  | -2,523,187  | Other Expense  | 0  | 0.0%                                     | Depreciation Rate   | 25,711.7<br>%   |
| Total Liab. and Equity  | 1,196,865   | Net Profit or Loss   | 148,434  | 2.3%                                     | Return on Equity  | -5.9%   |
| 676318 WINDMILL   | NURSING & RE  | HAB CENTER   |  |  | Proprietary - Other   |   |
|   |   |  |  |  |   |   |
| WINDMILL NURSING  | 8 & REHAB CEN   | TER 12/31/2020   | 366 Days Settled   | I  |   |   |
| WINDMILL NURSING  |   | TER 12/31/2020   | 366 Days Settled   | I  | CR Beds 120 POS B   | eds 0   |
|   |   | TER 12/31/2020   | 366 Days Settled   | I  | CR Beds 120 POS B   |   |
| LUBBOCK, TX 79403   | 3   | TER 12/31/2020   | 366 Days Settled   | I  |   |   |
| LUBBOCK, TX 79403   | 3<br>AS)  |  | 366 Days Settled Statement                               | ı  | Key Performana  | ce Ind.   |
| LUBBOCK, TX 79403<br>LUBBOCK<br>TRAILBLAZER (TEX  | S<br>AS)<br>S <b>heet</b>                             |  | ·  | ı  | Key Performana<br>Occupancy Rate  | <b>ce Ind.</b> 69.2%                                    |
| LUBBOCK, TX 79403 LUBBOCK TRAILBLAZER (TEX. Balance S   | S<br>AS)<br>S <b>heet</b>                             | Income   | Statement  |  | Key Performana<br>Occupancy Rate<br>Length of Stay  | <b>ce Ind.</b> 69.2% 149.6                              |
| LUBBOCK, TX 79403 LUBBOCK TRAILBLAZER (TEX. Balance S Current Assets  | AS)<br>Sheet<br>1,575,407                             | Income<br>Total Charges  | <b>Statement</b> 9,417,923                               | 2.1%                                     | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 69.2%<br>149.6<br>20.57                                 |
| LUBBOCK, TX 79403 LUBBOCK TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets   | AS) Sheet 1,575,407                                   | Income Total Charges Contract Allowance  | <b>Statement</b> 9,417,923 198,395                       | 2.1%<br>97.9%                            | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 69.2%<br>149.6<br>20.57<br>76.6%                        |
| LUBBOCK, TX 79403 LUBBOCK TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets                                  | AS) Sheet 1,575,407 0 26,696                          | Income Total Charges Contract Allowance Operating Revenue                                    | Statement 9,417,923 198,395 9,219,528                    | 2.1%<br>97.9%<br>103.2%                  | Key Performana<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 69.2%<br>149.6<br>20.57<br>76.6%<br>0.0%                |
| LUBBOCK, TX 79403 LUBBOCK TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AS) Sheet  1,575,407  0  26,696  1,602,103            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 9,417,923 198,395 9,219,528 9,517,166          | 2.1%<br>97.9%<br>103.2%<br>-3.2%         | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 69.2%<br>149.6<br>20.57<br>76.6%<br>0.0%                |
| LUBBOCK, TX 79403 LUBBOCK TRAILBLAZER (TEX. Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet  1,575,407  0  26,696  1,602,103  1,533,654 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 9,417,923 198,395 9,219,528 9,517,166 -297,638 | 2.1%<br>97.9%<br>103.2%<br>-3.2%<br>3.2% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 69.2%<br>149.6<br>20.57<br>76.6%<br>0.0%<br>1.0<br>42.9 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675557 WINDSONG  | G CARE CENTE  | R   |   |                                     | Proprietary - Corporation   | 1   |
|--|---|---|---|-------------------------------------|---|---|
| WINDSONG CARE C  | ENTER   | 12/31/2020  | 366 Days Settled  | i                                   |   |   |
| PEARLAND, TX 7758  | 31  |   |   |                                     | CR Beds 138 POS Bo  | eds 0   |
| BRAZORIA   |   |   |   |                                     | Key Performanad   | e Ind.  |
| WISCONSIN PHYSIC   | CIANS SERVICE   |   |   |                                     | Occupancy Rate  | 59.9%   |
| Balance S  | heet  | Income  | Statement   |                                     | Length of Stay  | 126.6   |
| Current Assets   | 1,931,116   | Total Charges   | 7,025,940   |                                     | Average Wages   | 20.75   |
| Fixed Assets   | 0   | Contract Allowance  | 346,405   | 4.9%                                | Skilled Nursing   | 9.7%  |
| Other Assets   | 402,705   | Operating Revenue   | 6,679,535   | 95.1%                               | Ancillary Service   | 35.3%   |
| Total Assets   | 2,333,821   | Operating Expense   | 8,508,054   | 127.4%                              | Current Ratio   | 2.5   |
| Current Liabilities  | 765,822   | Operating Margin  | -1,828,519  | -27.4%                              | Days to Collect   | 40.5  |
| Long Term Liabilities  | 363,847   | Other Income  | 862,155   | 12.9%                               | Avg Payment Days  | 29.2  |
| Total Equity   | 1,204,152   | Other Expense   | 0   | 0.0%                                | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity   | 2,333,821   | Net Profit or Loss  | (273,554)   | -4.1%                               | Return on Equity  | -22.7%  |
| 676206 WINDSOR   | ARBOR VIEW  |   |   |                                     | Government - City-Cour  | ty  |
| WINDSOR ARBOR V  | /IEW  | 9/30/2020 3   | 66 Days Settled   |                                     |   |   |
| EDINBURG, TX 7853  |   |   |   |                                     |   |   |
|  | 39  |   |   |                                     | CR Beds 120 POS Be  | eds 0   |
| HIDALGO  | 39  |   |   |                                     | CR Beds 120 POS Bo  |   |
| •  |   |   |   |                                     |   |   |
| HIDALGO  | AS)   | Income  | Statement   |                                     | Key Performanad   | e Ind.  |
| HIDALGO<br>BLUE CROSS (TEXA  | AS)<br>Sheet  | <b>Income</b> Total Charges   | <b>Statement</b> 10,023,135                               |                                     | Key Performanao<br>Occupancy Rate   | ee Ind.<br>82.4%  |
| HIDALGO BLUE CROSS (TEXA   | AS)<br>Sheet  | Total Charges   |   | 0.0%                                | Key Performanao<br>Occupancy Rate<br>Length of Stay   | ee Ind.<br>82.4%<br>77.5                                |
| HIDALGO BLUE CROSS (TEXA Balance S Current Assets  | AS)<br><b>Sheet</b><br>817,548                          | Total Charges Contract Allowance  | 10,023,135  |                                     | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 82.4%<br>77.5<br>18.26                                  |
| HIDALGO BLUE CROSS (TEXA Balance S Current Assets Fixed Assets   | AS)<br><b>Sheet</b><br>817,548<br>252,805               | Total Charges Contract Allowance  | 10,023,135  | 100.0%                              | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing   | 82.4%<br>77.5<br>18.26<br>67.1%                         |
| HIDALGO BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets  | AS) Sheet 817,548 252,805 4,149,766                     | Total Charges Contract Allowance Operating Revenue  | 10,023,135<br>0<br>10,023,135                             | 100.0%<br>112.7%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 82.4%<br>77.5<br>18.26<br>67.1%<br>32.9%                |
| HIDALGO BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | AS) 817,548 252,805 4,149,766 5,220,119                 | Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 10,023,135<br>0<br>10,023,135<br>11,294,437               | 100.0%<br>112.7%<br>-12.7%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 82.4%<br>77.5<br>18.26<br>67.1%<br>32.9%<br>0.7         |
| HIDALGO BLUE CROSS (TEXA  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | AS) 8heet 817,548 252,805 4,149,766 5,220,119 1,218,338 | Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 10,023,135<br>0<br>10,023,135<br>11,294,437<br>-1,271,302 | 100.0%<br>112.7%<br>-12.7%<br>16.0% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 82.4%<br>77.5<br>18.26<br>67.1%<br>32.9%<br>0.7<br>29.1 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 676125 WINDSOR   | ATRIUM   |   |                                     |                                    | Government - City-Cour  | nty                            |
|--|--|---|-------------------------------------|------------------------------------|---|--------------------------------|
| WINDSOR ATRIUM   |  | 9/30/2020 3   | 866 Days Settled                    |                                    |   |                                |
| HARLINGEN, TX 785  | 550  |   |                                     |                                    | CR Beds 120 POS B   | eds 0                          |
| CAMERON  |  |   |                                     |                                    | Key Performanad   | ce Ind.                        |
| NOVITAS (TEXAS)  |  |   |                                     |                                    | Occupancy Rate  | 75.5%                          |
| Balance S  | Sheet  | Income  | Statement                           |                                    | Length of Stay  | 86.6                           |
| Current Assets   | 714,826  | Total Charges   | 8,062,037                           |                                    | Average Wages   | 19.82                          |
| Fixed Assets   | 451,507  | Contract Allowance  | 0                                   | 0.0%                               | Skilled Nursing   | 72.8%                          |
| Other Assets   | 3,503,685                                      | Operating Revenue   | 8,062,037                           | 100.0%                             | Ancillary Service   | 27.2%                          |
| Total Assets   | 4,670,018                                      | Operating Expense   | 9,804,914                           | 121.6%                             | Current Ratio   | 0.7                            |
| Current Liabilities  | 970,320  | Operating Margin  | -1,742,877                          | -21.6%                             | Days to Collect   | 31.2                           |
| Long Term Liabilities                                      | 0  | Other Income  | 2,098,486                           | 26.0%                              | Avg Payment Days  | 12.4                           |
| Total Equity   | 3,699,698                                      | Other Expense   | 0                                   | 0.0%                               | Depreciation Rate   | 119.9%                         |
| Total Liab. and Equity                                     | 4,670,018                                      | Net Profit or Loss  | 355,609                             | 4.4%                               | Return on Equity  | 9.6%                           |
| 676391 WINDSOR   | CALALLEN                                       |   |                                     |                                    | Government - City-Cour  | nty                            |
| WINDSOR CALALLE  | N  | 9/30/2020 3   | 366 Days Settled                    |                                    |   |                                |
| CORPUS CHRISTI, 1  | ΓX 78410                                       |   |                                     |                                    | CR Beds 120 POS B   | eds 0                          |
| NUECES   |  |   |                                     |                                    | Key Performanad   | ce Ind.                        |
| NOVITAS  |  |   |                                     |                                    | Occupancy Rate  | 88.3%                          |
| Balance S  | Sheet  | Income  | Statement                           |                                    | Length of Stay  | 126.8                          |
|  |  |   |                                     |                                    |   |                                |
| Current Assets   | 925,074  | Total Charges   | 9,421,646                           |                                    | Average Wages   | 17.88                          |
| Current Assets Fixed Assets                                | 925,074<br>155,021                             | Total Charges  Contract Allowance                                       | 9,421,646<br>0                      | 0.0%                               | Average Wages Skilled Nursing                                   |                                |
|  |  | -   |                                     |                                    | 0 0   | 80.7%                          |
| Fixed Assets   | 155,021  | Contract Allowance  | 0                                   | 100.0%                             | Skilled Nursing   | 17.88<br>80.7%<br>19.3%<br>0.2 |
| Fixed Assets Other Assets                                  | 155,021<br>4,291,877                           | Contract Allowance Operating Revenue                                    | 9,421,646                           | 100.0%<br>107.4%                   | Skilled Nursing Ancillary Service                               | 80.7%<br>19.3%<br>0.2          |
| Fixed Assets Other Assets Total Assets                     | 155,021<br>4,291,877<br>5,371,972              | Contract Allowance Operating Revenue Operating Expense                  | 9,421,646<br>10,115,725             | 100.0%<br>107.4%<br>-7.4%          | Skilled Nursing Ancillary Service Current Ratio                 | 80.7%<br>19.3%                 |
| Fixed Assets Other Assets Total Assets Current Liabilities | 155,021<br>4,291,877<br>5,371,972<br>4,248,101 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,421,646<br>10,115,725<br>-694,079 | 100.0%<br>107.4%<br>-7.4%<br>10.9% | Skilled Nursing Ancillary Service Current Ratio Days to Collect | 80.7%<br>19.3%<br>0.2<br>35.2  |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675808 WINDSOR                            | CARE CENTER   |                    |                  |        | Proprietary - Other                |             |
|---|---------------|--------------------|------------------|--------|------------------------------------|-------------|
| WINDSOR CARE CE                           | NTER          | 12/31/2020         | 366 Days Settled | d      |                                    |             |
| TERRELL, TX 75160                         |               |                    |                  |        | CR Beds 108 POS B                  | eds 0       |
| KAUFMAN                                   |               |                    |                  |        | Key Performana                     | ce Ind.     |
| WISCONSIN PHYSIC                          | CIANS SERVICE |                    |                  |        | Occupancy Rate                     | 66.1%       |
| Balance S                                 | Sheet         | Income             | Statement        |        | Length of Stay                     | 163.3       |
| Current Assets                            | 1,882,024     | Total Charges      | 7,255,768        |        | Average Wages                      | 21.71       |
| Fixed Assets                              | 216,284       | Contract Allowance | 2,243,220        | 30.9%  | Skilled Nursing                    | 53.9%       |
| Other Assets                              | 0             | Operating Revenue  | 5,012,548        | 69.1%  | Ancillary Service                  | 46.1%       |
| Total Assets                              | 2,098,308     | Operating Expense  | 6,353,786        | 126.8% | Current Ratio                      | 1.0         |
| Current Liabilities                       | 1,826,026     | Operating Margin   | -1,341,238       | -26.8% | Days to Collect                    | 107.5       |
| Long Term Liabilities                     | 599,117       | Other Income       | 1,035,192        | 20.7%  | Avg Payment Days                   | 47.0        |
| Total Equity                              | -326,835      | Other Expense      | 0                | 0.0%   | Depreciation Rate                  | 78.5%       |
| Total Liab. and Equity                    | 2,098,308     | Net Profit or Loss | (306,046)        | -6.1%  | Return on Equity                   | 93.6%       |
| 455832 WINDSOR                            | GARDENS       |                    |                  |        | Nonprofit - Church                 |             |
| WINDSOR GARDEN                            | S             | 9/30/2020 3        | 366 Days Settled |        |                                    |             |
| LANCASTER, TX 75                          | 146           |                    |                  |        | CR Beds 150 POS B                  | eds 0       |
| DALLAS                                    |               |                    |                  |        | Key Performana                     | ce Ind.     |
| WISCONSIN PHYSIC                          | CIANS SERVICE |                    |                  |        | Occupancy Rate                     | 66.7%       |
| Balance S                                 | Sheet         | Income             | Statement        |        | Length of Stay                     | 83.8        |
| Current Assets                            | 5,737,740     | Total Charges      | 13,066,719       |        | Average Wages                      | 21.84       |
| Fixed Assets                              | 0             | Contract Allowance | 3,188,403        | 24.4%  | Skilled Nursing                    | 74.9%       |
| Other Assets                              | 0             | Operating Revenue  | 9,878,316        | 75.6%  | Ancillary Service                  | 25.1%       |
| Total Assets                              | 5,737,740     | Operating Expense  | 10,187,243       | 103.1% | Current Ratio                      | 81.5        |
|   |               | Operating Margin   | -308,927         | -3.1%  | Days to Collect                    | 136.6       |
| Current Liabilities                       | 70,395        | Operating Margin   | ,-               |        |                                    |             |
| Current Liabilities Long Term Liabilities | 70,395<br>0   | Other Income       | 638,571          | 6.5%   | Avg Payment Days                   | 5.7         |
|   | _             |                    |                  |        | Avg Payment Days Depreciation Rate | 5.7<br>0.0% |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675139 WINDSOR         | HEALTHCARE I  | RESIDENCE          |                  |        | Nonprofit - Church    |         |
|------------------------|---------------|--------------------|------------------|--------|-----------------------|---------|
| WINDSOR HEALTHO        | CARE RESIDEN  | CE 7/31/2020 3     | 366 Days Settled |        |                       |         |
| GROESBECK, TX 76       | 642           |                    |                  |        | CR Beds 90 POS B      | eds 0   |
| LIMESTONE              |               |                    |                  |        | Key Performana        | ce Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |                  |        | Occupancy Rate        | 39.9%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay        | 285.6   |
| Current Assets         | 570,811       | Total Charges      | 2,644,724        |        | Average Wages         | 17.83   |
| Fixed Assets           | 11,469        | Contract Allowance | 132,564          | 5.0%   | Skilled Nursing       | 61.0%   |
| Other Assets           | 0             | Operating Revenue  | 2,512,160        | 95.0%  | Ancillary Service     | 39.0%   |
| Total Assets           | 582,280       | Operating Expense  | 2,785,297        | 110.9% | Current Ratio         | 2.1     |
| Current Liabilities    | 270,620       | Operating Margin   | -273,137         | -10.9% | Days to Collect       | 56.1    |
| Long Term Liabilities  | 51,882        | Other Income       | 669,074          | 26.6%  | Avg Payment Days      | 33.2    |
| Total Equity           | 259,778       | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 990.2%  |
| Total Liab. and Equity | 582,280       | Net Profit or Loss | 395,937          | 15.8%  | Return on Equity      | 152.4%  |
| 676337 WINDSOR         | HOUSTON       |                    |                  |        | Government - City-Cou | nty     |
| WINDSOR HOUSTO         | N             | 12/31/2020         | 366 Days Settled | d      |                       |         |
| HOUSTON, TX 7709       | 1             |                    |                  |        | CR Beds 120 POS B     | eds 0   |
| HARRIS                 |               |                    |                  |        | Key Performana        | ce Ind. |
| NOVITAS (TEXAS)        |               |                    |                  |        | Occupancy Rate        | 92.2%   |
| Balance S              | heet          | Income             | Statement        |        | Length of Stay        | 157.0   |
| Current Assets         | 3,171,856     | Total Charges      | 12,079,202       |        | Average Wages         | 21.10   |
| Fixed Assets           | 149,521       | Contract Allowance | 0                | 0.0%   | Skilled Nursing       | 78.3%   |
| Other Assets           | 2,490,995     | Operating Revenue  | 12,079,202       | 100.0% | Ancillary Service     | 21.7%   |
| Total Assets           | 5,812,372     | Operating Expense  | 10,771,011       | 89.2%  | Current Ratio         | 3.8     |
| Current Liabilities    | 841,184       | Operating Margin   | 1,308,191        | 10.8%  | Days to Collect       | 38.3    |
| Long Term Liabilities  | 2,383,948     | Other Income       | 501,371          | 4.2%   | Avg Payment Days      | 21.2    |
| Total Equity           | 2,587,240     | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 369.9%  |
| Total Liab. and Equity | 5,812,372     | Net Profit or Loss | 1,809,562        | 15.0%  | Return on Equity      | 69.9%   |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675409 WINDSOR   | MISSION OAKS  |   |   |  | Government - City-Cour   | nty   |
|--|---|---|---|--|--|---|
| WINDSOR MISSION  | OAKS  | 12/31/2020  | 366 Days Settled  | d  |  |   |
| SAN ANTONIO, TX 7  | '8214   |   |   |  | CR Beds 150 POS B  | eds 0   |
| BEXAR  |   |   |   |  | Key Performanad  | e Ind.  |
| TRAILBLAZER (TEX   | AS)   |   |   |  | Occupancy Rate   | 81.0%   |
| Balance S  | Sheet   | Income  | Statement   |  | Length of Stay   | 274.5   |
| Current Assets   | 932,917   | Total Charges   | 8,898,624   |  | Average Wages  | 19.92   |
| Fixed Assets   | 896,107   | Contract Allowance  | 0   | 0.0%                                       | Skilled Nursing  | 85.2%   |
| Other Assets   | 4,673,267   | Operating Revenue   | 8,898,624   | 100.0%                                     | Ancillary Service  | 14.8%   |
| Total Assets   | 6,502,291   | Operating Expense   | 10,738,618  | 120.7%                                     | Current Ratio  | 0.2   |
| Current Liabilities  | 4,851,419   | Operating Margin  | -1,839,994  | -20.7%                                     | Days to Collect  | 37.9  |
| Long Term Liabilities  | 0   | Other Income  | 1,956,315   | 22.0%                                      | Avg Payment Days   | 13.3  |
| Total Equity   | 1,650,872   | Other Expense   | 0   | 0.0%                                       | Depreciation Rate  | 252.0%  |
|  |   | •   |   | 4.007                                      |  | 7.00/   |
| Total Liab. and Equity   | 6,502,291   | Net Profit or Loss  | 116,321   | 1.3%                                       | Return on Equity   | 7.0%  |
|  |   | Net Profit or Loss  REHABILITATION CE   |   |  | Return on Equity  Government - City-Cour   |   |
| 676321 WINDSOR   | NURSING AND   |   | ENTER OF COR  |  |  |   |
| 676321 WINDSOR WINDSOR NURSING   | NURSING AND  S AND REHABILI   | REHABILITATION CE   | ENTER OF COR  |  |  | nty   |
| 676321 WINDSOR WINDSOR NURSING CENTER OF CORPL   | NURSING AND  S AND REHABILI   | REHABILITATION CE   | ENTER OF COR  |  | Government - City-Cour   | eds 0   |
| 676321 WINDSOR WINDSOR NURSING CENTER OF CORPU CORPUS CHRISTI, 1   | NURSING AND  S AND REHABILI  J  TX 78404  | REHABILITATION CE   | ENTER OF COR  |  | Government - City-Cour  CR Beds 120 POS Be   | eds 0   |
| WINDSOR NURSING CENTER OF CORPUS CHRISTI, TONUECES   | NURSING AND  S AND REHABILI  TX 78404  AS)  | REHABILITATION CE   | ENTER OF COR  |  | Government - City-Cour  CR Beds 120 POS Be  Key Performanae  | eds 0   |
| WINDSOR NURSING CENTER OF CORPUS CHRISTI, TO NUECES TRAILBLAZER (TEX.)   | NURSING AND  B AND REHABILI  TX 78404  AS)  Sheet   | REHABILITATION CE   | ENTER OF CORE   |  | CR Beds 120 POS Be  Key Performanae  Occupancy Rate  | eds 0 ce Ind. 86.1%                               |
| 676321 WINDSOR WINDSOR NURSING CENTER OF CORPU CORPUS CHRISTI, T NUECES TRAILBLAZER (TEX. Balance S  | NURSING AND  B AND REHABILI  TX 78404  AS)  Sheet   | REHABILITATION CE ITATION 9/30/2020 3  Income Total Charges   | ENTER OF CORE   | PU   | CR Beds 120 POS Be  Key Performanae  Occupancy Rate  Length of Stay  | eds 0 ce Ind. 86.1% 102.2                         |
| WINDSOR NURSING CENTER OF CORPUS CHRISTI, TO NUECES TRAILBLAZER (TEX.  Balance St.  Current Assets   | NURSING AND E AND REHABILI J TX 78404 AS) Sheet 3,719,193   | REHABILITATION CE ITATION 9/30/2020 3  Income Total Charges   | Statement 8,688,433                                     | PU 0.0%                                    | CR Beds 120 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0  ce Ind.  86.1%  102.2  20.07               |
| WINDSOR NURSING CENTER OF CORPUS CHRISTI, TO NUECES TRAILBLAZER (TEXTERNAL ASSETS) Current Assets Fixed Assets   | NURSING AND E AND REHABILI J TX 78404 AS) Sheet 3,719,193 146,526                                     | REHABILITATION CE ITATION 9/30/2020 3  Income Total Charges Contract Allowance  | Statement 8,688,433                                     | 0.0%<br>100.0%                             | CR Beds 120 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  se Ind.  86.1%  102.2  20.07  76.7%        |
| WINDSOR NURSING CENTER OF CORPUS CHRISTI, TO NUECES TRAILBLAZER (TEXTERNAL ASSETS) Current Assets Fixed Assets Other Assets                                  | NURSING AND E AND REHABILI J FX 78404  AS) Sheet 3,719,193 146,526 2,474,181                          | ITATION 9/30/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue   | Statement  8,688,433  0  8,688,433                      | 0.0%<br>100.0%<br>109.4%                   | CR Beds 120 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service   | eds 0  se Ind.  86.1%  102.2  20.07  76.7%  23.3% |
| WINDSOR NURSING CENTER OF CORPUS CHRISTI, TO NUECES TRAILBLAZER (TEXTERNAL ASSETS  Current Assets Fixed Assets Other Assets Total Assets                     | NURSING AND E AND REHABILI J FX 78404  AS) Sheet  3,719,193  146,526  2,474,181  6,339,900            | ITATION 9/30/2020 3  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense                                  | Statement  8,688,433  0  8,688,433  9,504,674           | 0.0%<br>100.0%<br>109.4%<br>-9.4%          | Government - City-Cour  CR Beds 120 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 86.1% 102.2 20.07 76.7% 23.3% 1.0           |
| WINDSOR NURSING CENTER OF CORPUS CHRISTI, TO NUECES TRAILBLAZER (TEXTERNATE ASSETS Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | NURSING AND E AND REHABILI J EX 78404  AS) Sheet  3,719,193  146,526  2,474,181  6,339,900  3,828,369 | REHABILITATION CE ITATION 9/30/2020 3  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement  8,688,433  0  8,688,433  9,504,674  -816,241 | 0.0%<br>100.0%<br>109.4%<br>-9.4%<br>13.7% | Government - City-Cour  CR Beds 120 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 86.1% 102.2 20.07 76.7% 23.3% 1.0 136.9     |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675956 WINDSOR  | NURSING AND   | REHABILITATION CE   | NTER OF DUV  | <b>\L</b>                                   | Proprietary - Other   |   |
|---|---|---|--|---|---|---|
| WINDSOR NURSING<br>CENTER OF DUVAL  |   | ITATION 12/31/2020  | 366 Days Settled                                   | d   |   |   |
| AUSTIN, TX 78727  |   |   |  |   | CR Beds 206 POS B   | eds 0   |
| TRAVIS  |   |   |  |   | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC  | CIANS SERVICE   |   |  |   | Occupancy Rate  | 88.2%   |
| Balance S   | Sheet   | Income  | Statement  |   | Length of Stay  | 243.7   |
| Current Assets  | 1,175,238   | Total Charges   | 12,524,373   |   | Average Wages   | 20.83   |
| Fixed Assets  | 537,221   | Contract Allowance  | 0  | 0.0%  | Skilled Nursing   | 83.5%   |
| Other Assets  | 3,506,161   | Operating Revenue   | 12,524,373   | 100.0%                                      | Ancillary Service   | 16.5%   |
| Total Assets  | 5,218,620   | Operating Expense   | 16,325,574   | 130.4%                                      | Current Ratio   | 0.3   |
| Current Liabilities   | 3,578,318   | Operating Margin  | -3,801,201   | -30.4%                                      | Days to Collect   | 30.8  |
| Long Term Liabilities   | 0   | Other Income  | 3,068,310  | 24.5%                                       | Avg Payment Days  | 7.8   |
| Total Equity  | 1,640,302   | Other Expense   | 0  | 0.0%  | Depreciation Rate   | 409.4%  |
|   |   | -   |  |   |   |   |
| Total Liab. and Equity  | 5,218,620   | Net Profit or Loss  | (732,891)  | -5.9%                                       | Return on Equity  | -44.7%  |
| 675380 WINDSOR  | NURSING AND   | REHABILITATION CE   | NTER OF SEGU                                       |   | Return on Equity  Government - City-Cour  |   |
| 675380 WINDSOR  | NURSING AND   | -   | NTER OF SEGU                                       |   |   |   |
| 675380 WINDSOR WINDSOR NURSING  | NURSING AND   | REHABILITATION CE   | NTER OF SEGU                                       |   |   | nty   |
| 675380 WINDSOR WINDSOR NURSING CENTER OF SEGUI  | NURSING AND   | REHABILITATION CE   | NTER OF SEGU                                       |   | Government - City-Coul  | eds 0   |
| 675380 WINDSOR WINDSOR NURSING CENTER OF SEGUI SEGUIN, TX 78155   | NURSING AND  B AND REHABIL  | REHABILITATION CE   | NTER OF SEGU                                       |   | Government - City-Cour<br>CR Beds 122 POS B   | eds 0   |
| 675380 WINDSOR WINDSOR NURSING CENTER OF SEGUI SEGUIN, TX 78155 GUADALUPE   | NURSING AND  S AND REHABIL  CIANS SERVICE   | REHABILITATION CE   | NTER OF SEGU                                       |   | CR Beds 122 POS B   | eds 0   |
| 675380 WINDSOR WINDSOR NURSING CENTER OF SEGUI SEGUIN, TX 78155 GUADALUPE WISCONSIN PHYSIC  | NURSING AND  S AND REHABIL  CIANS SERVICE   | REHABILITATION CE   | NTER OF SEGU                                       |   | CR Beds 122 POS B  Key Performana  Occupancy Rate   | eds 0  ce Ind.  83.7%  316.6                        |
| 675380 WINDSOR WINDSOR NURSING CENTER OF SEGUI SEGUIN, TX 78155 GUADALUPE WISCONSIN PHYSIC Balance S  | NURSING AND  B AND REHABIL  CIANS SERVICE   | REHABILITATION CE ITATION 9/30/2020 3   | Statement  |   | CR Beds 122 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eds 0  ce Ind.  83.7%                               |
| WINDSOR NURSING CENTER OF SEGUI SEGUIN, TX 78155 GUADALUPE WISCONSIN PHYSIC Balance S   | NURSING AND E AND REHABIL CIANS SERVICE Sheet 1,280,846   | REHABILITATION CE ITATION 9/30/2020 3  Income Total Charges   | Statement 7,806,670                                | 0.0%  | CR Beds 122 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  | eds 0  ce Ind.  83.7%  316.6                        |
| WINDSOR NURSING CENTER OF SEGUI SEGUIN, TX 78155 GUADALUPE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets   | NURSING AND E AND REHABIL CIANS SERVICE Sheet 1,280,846 1,548,900                               | REHABILITATION CE ITATION 9/30/2020 3  Income Total Charges Contract Allowance  | Statement 7,806,670                                | 0.0%<br>100.0%                              | CR Beds 122 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing   | eds 0  ce Ind.  83.7%  316.6  19.05                 |
| WINDSOR NURSING CENTER OF SEGUI SEGUIN, TX 78155 GUADALUPE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | NURSING AND E AND REHABIL CIANS SERVICE Sheet 1,280,846 1,548,900 3,316,775                     | REHABILITATION CE ITATION 9/30/2020 3  Income Total Charges Contract Allowance Operating Revenue                                    | Statement 7,806,670 0 7,806,670                    | 0.0%<br>100.0%<br>112.5%                    | CR Beds 122 POS B  Key Performana Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service   | eds 0  ce Ind.  83.7%  316.6  19.05  83.8%  16.2%   |
| WINDSOR NURSING CENTER OF SEGUI SEGUIN, TX 78155 GUADALUPE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | NURSING AND E AND REHABIL CIANS SERVICE Sheet 1,280,846 1,548,900 3,316,775 6,146,521           | REHABILITATION CE ITATION 9/30/2020 3  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | Statement 7,806,670 0 7,806,670 8,780,538          | 0.0%<br>100.0%<br>112.5%<br>-12.5%          | Government - City-Count  CR Beds 122 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind.  83.7%  316.6  19.05  83.8%  16.2%   |
| WINDSOR NURSING CENTER OF SEGUI SEGUIN, TX 78155 GUADALUPE WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | NURSING AND E AND REHABIL CIANS SERVICE Sheet 1,280,846 1,548,900 3,316,775 6,146,521 1,579,113 | REHABILITATION CE ITATION 9/30/2020 3  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 7,806,670 0 7,806,670 8,780,538 -973,868 | 0.0%<br>100.0%<br>112.5%<br>-12.5%<br>17.6% | Government - City-Count  CR Beds 122 POS B  Key Performana  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | nty eds 0 ce Ind. 83.7% 316.6 19.05 83.8% 16.2% 0.8 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675755 WINDSOR   | PLACE  |  |   |   | Proprietary - Corporatio  | n   |
|--|--|--|---|---|---|---|
| WINDSOR PLACE  |  | 12/31/2020   | 366 Days Settled  | d   |   |   |
| DAINGERFIELD, TX   | 75638  |  |   |   | CR Beds 117 POS B   | eds 0   |
| MORRIS   |  |  |   |   | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE  |  |   |   | Occupancy Rate  | 36.1%   |
| Balance S  | Sheet  | Income   | Statement   |   | Length of Stay  | 455.1   |
| Current Assets   | 318,797  | Total Charges  | 2,676,811   |   | Average Wages   | 14.69   |
| Fixed Assets   | 36,337   | Contract Allowance   | -519,870  | -19.4%                                      | Skilled Nursing   | 66.4%   |
| Other Assets   | -29,918  | Operating Revenue  | 3,196,681   | 119.4%                                      | Ancillary Service   | 33.6%   |
| Total Assets   | 325,216  | Operating Expense  | 3,486,584   | 109.1%                                      | Current Ratio   | 1.1   |
| Current Liabilities  | 302,382  | Operating Margin   | -289,903  | -9.1%                                       | Days to Collect   | 27.5  |
| Long Term Liabilities  | -387,278   | Other Income   | 1,019,528   | 31.9%                                       | Avg Payment Days  | 44.9  |
| Total Equity   | 410,112  | Other Expense  | 0   | 0.0%  | Depreciation Rate   | 199.0%  |
|  |  |  |   |   |   |   |
| Total Liab. and Equity   | 325,216  | Net Profit or Loss   | 729,625   | 22.8%                                       | Return on Equity  | 177.9%  |
|  |  | Net Profit or Loss  POST-ACUTE HEAL  | <u> </u>  | 22.8%                                       | Return on Equity  Government - City-Cour  |   |
|  | QUAIL VALLEY   | POST-ACUTE HEAL  | <u> </u>  |   |   |   |
| 676371 WINDSOR WINDSOR QUAIL VA  | QUAIL VALLEY   | POST-ACUTE HEAL  | THCARE  |   |   | nty   |
| 676371 WINDSOR WINDSOR QUAIL VA  | QUAIL VALLEY   | POST-ACUTE HEAL  | THCARE  |   | Government - City-Cour  | eds 0   |
| 676371 WINDSOR WINDSOR QUAIL VA HEALTHCARE MISSOURI CITY, TX   | QUAIL VALLEY   | POST-ACUTE HEAL  | THCARE  |   | Government - City-Cour  CR Beds 120 POS B   | eds 0   |
| 676371 WINDSOR WINDSOR QUAIL VA HEALTHCARE MISSOURI CITY, TX FORT BEND   | QUAIL VALLEY ALLEY POST-AC 77459   | POST-ACUTE HEAL  | THCARE  |   | Government - City-Cour  CR Beds 120 POS B  Key Performanae  | eds 0   |
| WINDSOR QUAIL VAHEALTHCARE MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS)   | QUAIL VALLEY ALLEY POST-AC 77459   | POST-ACUTE HEAL  | THCARE  366 Days Settled  |   | CR Beds 120 POS B  Key Performanae  Occupancy Rate  | eds 0 ce Ind. 74.2%                                 |
| 676371 WINDSOR WINDSOR QUAIL VA HEALTHCARE MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S   | QUAIL VALLEY ALLEY POST-AC 77459 Sheet 539,593                                       | POST-ACUTE HEAL SUTE 12/31/2020  | THCARE  366 Days Settled  | d   | CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  | nty eds 0 ce Ind. 74.2% 153.6                       |
| WINDSOR QUAIL VAHEALTHCARE MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S Current Assets  | QUAIL VALLEY ALLEY POST-AC 77459 Sheet 539,593                                       | POST-ACUTE HEAL SUTE 12/31/2020 Income   | THCARE  366 Days Settled  Statement  6,379,562                                      | 0.0%  | Government - City-Cour  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | nty eds 0 ce Ind. 74.2% 153.6 22.06                 |
| WINDSOR QUAIL VAHEALTHCARE MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | QUAIL VALLEY ALLEY POST-AC 77459 Sheet 539,593 139,137                               | POST-ACUTE HEAL  SUTE 12/31/2020  Income  Total Charges  Contract Allowance  | THCARE  366 Days Settled  Statement  6,379,562                                      | 0.0%<br>100.0%                              | CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | nty eds 0 ce Ind. 74.2% 153.6 22.06 79.4%           |
| WINDSOR QUAIL VAHEALTHCARE MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | QUAIL VALLEY ALLEY POST-AC 77459 Sheet 539,593 139,137 1,932,587                     | POST-ACUTE HEAL  SUTE 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                     | THCARE  366 Days Settled  Statement  6,379,562  0  6,379,562                        | 0.0%<br>100.0%<br>123.6%                    | Government - City-Cour  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | nty eds 0 ce Ind. 74.2% 153.6 22.06 79.4% 20.6%     |
| WINDSOR QUAIL VAHEALTHCARE MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | QUAIL VALLEY ALLEY POST-AC 77459 Sheet 539,593 139,137 1,932,587 2,611,317           | POST-ACUTE HEAL  UTE 12/31/2020  Income  Total Charges  Contract Allowance Operating Revenue Operating Expense                     | THCARE  366 Days Settled  Statement  6,379,562  0  6,379,562  7,883,249             | 0.0%<br>100.0%<br>123.6%<br>-23.6%          | Government - City-Cour  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | nty eds 0 ce Ind. 74.2% 153.6 22.06 79.4% 20.6% 0.4 |
| WINDSOR QUAIL VAHEALTHCARE MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | QUAIL VALLEY ALLEY POST-AC 77459 Sheet 539,593 139,137 1,932,587 2,611,317 1,299,924 | POST-ACUTE HEAL  UTE 12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | THCARE  366 Days Settled  Statement  6,379,562  0  6,379,562  7,883,249  -1,503,687 | 0.0%<br>100.0%<br>123.6%<br>-23.6%<br>32.4% | Government - City-Cour  CR Beds 120 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | nty eds 0 74.2% 153.6 22.06 79.4% 20.6% 0.4 30.2    |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675976 WINFIELD        | REHAB & NURS | BING               |                  |        | Proprietary - Corporatio | n       |
|------------------------|--------------|--------------------|------------------|--------|--------------------------|---------|
| WINFIELD REHAB &       | NURSING      | 8/31/2020 3        | 366 Days Settled |        |                          |         |
| CROCKETT, TX 758       | 35           |                    |                  |        | CR Beds 83 POS B         | eds 0   |
| HOUSTON                |              |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate           | 76.9%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay           | 153.8   |
| Current Assets         | 1,333,924    | Total Charges      | 11,944,133       |        | Average Wages            | 10.00   |
| Fixed Assets           | 0            | Contract Allowance | 6,022,877        | 50.4%  | Skilled Nursing          | 40.6%   |
| Other Assets           | 0            | Operating Revenue  | 5,921,256        | 49.6%  | Ancillary Service        | 59.4%   |
| Total Assets           | 1,333,924    | Operating Expense  | 6,283,649        | 106.1% | Current Ratio            | 0.8     |
| Current Liabilities    | 1,684,810    | Operating Margin   | -362,393         | -6.1%  | Days to Collect          | 79.6    |
| Long Term Liabilities  | 0            | Other Income       | 4,442            | 0.1%   | Avg Payment Days         | 98.1    |
| Total Equity           | -350,886     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 0.0%    |
| Total Liab. and Equity | 1,333,924    | Net Profit or Loss | (357,951)        | -6.0%  | Return on Equity         | 102.0%  |
| 676089 WINNIE L I      | TC PARTNERS  | INC                |                  |        | Proprietary - Corporatio | n       |
| WINNIE L LTC PART      | NERS INC     | 12/31/2020         | 366 Days Settled | ı      |                          |         |
| CAMERON, TX 7652       | 0            |                    |                  |        | CR Beds 105 POS B        | eds 0   |
| MILAM                  |              |                    |                  |        | Key Performana           | ce Ind. |
| BLUE CROSS (TEXA       | AS)          |                    |                  |        | Occupancy Rate           | 66.3%   |
| Balance S              | Sheet        | Income             | Statement        |        | Length of Stay           | 205.4   |
| Current Assets         | 835,507      | Total Charges      | 6,518,755        |        | Average Wages            | 16.40   |
| Fixed Assets           | 17,449       | Contract Allowance | 341,024          | 5.2%   | Skilled Nursing          | 76.7%   |
| Other Assets           | 0            | Operating Revenue  | 6,177,731        | 94.8%  | Ancillary Service        | 23.3%   |
| Total Assets           | 852,956      | Operating Expense  | 5,502,874        | 89.1%  | Current Ratio            | 0.8     |
| Current Liabilities    | 1,006,478    | Operating Margin   | 674,857          | 10.9%  | Days to Collect          | 40.1    |
| Long Term Liabilities  | 0            | Other Income       | 450,105          | 7.3%   | Avg Payment Days         | 66.9    |
| Total Equity           | -153,522     | Other Expense      | 0                | 0.0%   | Depreciation Rate        | 294.3%  |
| Total Liab. and Equity | 852,956      | Net Profit or Loss | 1,124,962        | 18.2%  | Return on Equity         | -732.8% |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675847 WINTERS I   | HEALTHCARE F  | RESIDENCE  |  |  | Nonprofit - Church  |  |
|--|---|--|--|--|---|--|
| WINTERS HEALTHC  | ARE RESIDENC  | DE 12/31/2020  | 394 Days Settled   | ł  |   |  |
| WINTERS, TX 79567  |   |  |  |  | CR Beds 48 POS B  | eds 0  |
| RUNNELS  |   |  |  |  | Key Performanad   | e Ind.   |
| NOVITAS  |   |  |  |  | Occupancy Rate  | 36.0%  |
| Balance S  | heet  | Income   | Statement  |  | Length of Stay  | 141.8  |
| Current Assets   | 909,166   | Total Charges  | 1,440,228  |  | Average Wages   | 21.94  |
| Fixed Assets   | 1,094,242   | Contract Allowance   | 305,659  | 21.2%                                      | Skilled Nursing   | 100.0%   |
| Other Assets   | 0   | Operating Revenue  | 1,134,569  | 78.8%                                      | Ancillary Service   | 0.0%   |
| Total Assets   | 2,003,408   | Operating Expense  | 2,832,506  | 249.7%                                     | Current Ratio   | 0.2  |
| Current Liabilities  | 3,763,588   | Operating Margin   | -1,697,937   | -149.7%                                    | Days to Collect   | 264.5  |
| Long Term Liabilities  | 0   | Other Income   | 0  | 0.0%                                       | Avg Payment Days  | 7.0  |
| Total Equity   | -1,760,180  | Other Expense  | 0  | 0.0%                                       | Depreciation Rate   | 4.1%   |
| Total Liab. and Equity   | 2,003,408   | Net Profit or Loss   | (1,760,180)  | -155.1%                                    | Return on Equity  | 100.0%   |
| 676039 WINTERS I   | PARK NURSING  | AND REHABILITATI   | ON CENTER  |  | Proprietary - Other   |  |
| WINTERS PARK NU<br>REHABILITATION CI   | RSING AND   | 12/31/2020   | 000 D = - 0 - 11   |  |   |  |
|  |   | 12/01/2020   | 366 Days Settled   | ג  |   |  |
| GARLAND, TX 75044  | ENTER   | 12/01/2020   | 366 Days Settled   | 1  | CR Beds 132 POS B   | eds 0  |
| GARLAND, TX 75044<br>DALLAS  | ENTER   | 12/01/2020   | 366 Days Settled   | 1  | CR Beds 132 POS B   |  |
|  | ENTER<br>4  | 12/01/2020   | 366 Days Settled   | 1  |   |  |
| DALLAS   | ENTER<br>4<br>ERVICES   |  | Statement  | 1  | Key Performana  | e Ind.   |
| DALLAS<br>NORIDIAN ADMIN S   | ENTER 4 ERVICES Sheet   |  | ·  | 1  | Key Performanao<br>Occupancy Rate   | <b>ce Ind.</b> 46.4%                           |
| DALLAS  NORIDIAN ADMIN S  Balance S  | ENTER 4 ERVICES Sheet   | Income   | Statement  |  | Key Performanae<br>Occupancy Rate<br>Length of Stay   | 46.4%<br>169.9                                 |
| DALLAS  NORIDIAN ADMIN S  Balance S  Current Assets  | ENTER 4 ERVICES 6heet -12,252,109   | Income<br>Total Charges  | Statement 5,608,314  | 6.3%                                       | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages  | 46.4%<br>169.9<br>23.66                        |
| DALLAS  NORIDIAN ADMIN S  Balance S  Current Assets  Fixed Assets  | ENTER 4  ERVICES 6heet -12,252,109 419,663                                | Income Total Charges Contract Allowance  | Statement<br>5,608,314<br>353,687                            | 6.3%<br>93.7%                              | Key Performanae<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                     | 46.4%<br>169.9<br>23.66<br>82.0%               |
| DALLAS  NORIDIAN ADMIN S  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ENTER 4  ERVICES Sheet -12,252,109 419,663 0                              | Income Total Charges Contract Allowance Operating Revenue                                    | 5,608,314<br>353,687<br>5,254,627                            | 6.3%<br>93.7%<br>134.6%                    | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service                               | 28 Ind. 46.4% 169.9 23.66 82.0% 18.0%          |
| DALLAS  NORIDIAN ADMIN S  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ENTER 4  ERVICES Sheet  -12,252,109  419,663  0  -11,832,446              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,608,314<br>353,687<br>5,254,627<br>7,075,092               | 6.3%<br>93.7%<br>134.6%<br>-34.6%          | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 28 Ind. 46.4% 169.9 23.66 82.0% 18.0% 1.1      |
| DALLAS  NORIDIAN ADMIN S  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ENTER 4  ERVICES Sheet  -12,252,109  419,663  0  -11,832,446  -10,884,670 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,608,314<br>353,687<br>5,254,627<br>7,075,092<br>-1,820,465 | 6.3%<br>93.7%<br>134.6%<br>-34.6%<br>24.5% | Key Performanae Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 28 Ind. 46.4% 169.9 23.66 82.0% 18.0% 1.1 63.4 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675593 WISTERIA  | PLACE   |   |   |   | Nonprofit - Church  |   |
|--|---|---|---|---|---|---|
| WISTERIA PLACE   |   | 6/30/2020 3   | 866 Days Settled  |   |   |   |
| ABILENE, TX 79605  |   |   |   |   | CR Beds 123 POS B   | eds 0   |
| TAYLOR   |   |   |   |   | Key Performana  | ce Ind.   |
| WISCONSIN PHYSIC   | CIANS SERVICE   |   |   |   | Occupancy Rate  | 65.4%   |
| Balance S  | Sheet   | Income  | Statement   |   | Length of Stay  | 93.8  |
| Current Assets   | 10,401,519  | Total Charges   | 10,052,575  |   | Average Wages   | 22.05   |
| Fixed Assets   | 550,575   | Contract Allowance  | 446,444   | 4.4%  | Skilled Nursing   | 48.8%   |
| Other Assets   | 5,519,611   | Operating Revenue   | 9,606,131   | 95.6%                                       | Ancillary Service   | 51.2%   |
| Total Assets   | 16,471,705  | Operating Expense   | 8,199,521   | 85.4%                                       | Current Ratio   | 5.9   |
| Current Liabilities  | 1,770,664   | Operating Margin  | 1,406,610   | 14.6%                                       | Days to Collect   | 49.4  |
| Long Term Liabilities  | 5,519,611   | Other Income  | 6,018   | 0.1%  | Avg Payment Days  | 23.4  |
| Total Equity   | 9,181,430   | Other Expense   | 0   | 0.0%  | Depreciation Rate   | 63.0%   |
| Total Liab and Faults  | 16,471,705  | Net Profit or Loss  | 1,424,828   | 14 8%                                       | Return on Equity  | 15.5%   |
| Total Liab. and Equity   |   | 14011 10111 01 2000   |   | 1 1.070                                     | Return on Equity  | .0.0,0  |
| . ,  |   | NG AND REHABILITA   |   |   | Nonprofit - Church  | .0.0,0  |
| . ,  | MORIAL NURSI  | NG AND REHABILITA   |   |   |   |   |
| 675668 WOOD ME   | MORIAL NURSII<br>NURSING AND<br>ENTER                                       | NG AND REHABILITA   | ATION CENTER  |   |   |   |
| 675668 WOOD ME<br>WOOD MEMORIAL N<br>REHABILITATION CE   | MORIAL NURSII<br>NURSING AND<br>ENTER                                       | NG AND REHABILITA   | ATION CENTER  |   | Nonprofit - Church  | eds 0   |
| WOOD MEMORIAL N<br>REHABILITATION CI<br>MINEOLA, TX 75773  | MORIAL NURSI  | <b>NG AND REHABILITA</b><br>7/31/2020 3   | ATION CENTER  |   | Nonprofit - Church  CR Beds 115 POS B   | eds 0   |
| WOOD MEMORIAL N<br>REHABILITATION CI<br>MINEOLA, TX 75773<br>WOOD  | MORIAL NURSING AND ENTER  | <b>NG AND REHABILITA</b> 7/31/2020 3  | ATION CENTER  |   | Nonprofit - Church  CR Beds 115 POS B  Key Performanae  | eds 0<br>ce Ind.  |
| WOOD MEMORIAL N<br>REHABILITATION CI<br>MINEOLA, TX 75773<br>WOOD<br>WISCONSIN PHYSIC  | MORIAL NURSING AND ENTER  | <b>NG AND REHABILITA</b> 7/31/2020 3  | ATION CENTER  866 Days Settled  |   | Nonprofit - Church  CR Beds 115 POS B  Key Performanac  Occupancy Rate  | eds 0<br><b>ce Ind.</b><br>69.3%                            |
| WOOD MEMORIAL N<br>REHABILITATION CI<br>MINEOLA, TX 75773<br>WOOD<br>WISCONSIN PHYSIC<br>Balance S   | MORIAL NURSING AND ENTER  | 7/31/2020 3 Income  | ATION CENTER  866 Days Settled  |   | Nonprofit - Church  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  | eds 0<br><b>ce Ind.</b><br>69.3%<br>121.1                   |
| WOOD MEMORIAL N<br>REHABILITATION CI<br>MINEOLA, TX 75773<br>WOOD<br>WISCONSIN PHYSIC<br>Balance S   | MORIAL NURSII NURSING AND ENTER CIANS SERVICE Sheet 1,090,128               | NG AND REHABILITA 7/31/2020 3 Income  | ATION CENTER  866 Days Settled  Statement  8,484,031  | 54.1%                                       | Nonprofit - Church  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br><b>ce Ind.</b><br>69.3%<br>121.1<br>18.83          |
| WOOD MEMORIAL N<br>REHABILITATION CI<br>MINEOLA, TX 75773<br>WOOD<br>WISCONSIN PHYSIC<br>Balance S<br>Current Assets   | MORIAL NURSING AND ENTER CIANS SERVICE Sheet 1,090,128                      | 7/31/2020 3  Income  Total Charges  Contract Allowance  | ATION CENTER  866 Days Settled  Statement  8,484,031  4,591,825                                   | 54.1%<br>45.9%                              | Nonprofit - Church  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0 <b>ce Ind.</b> 69.3%  121.1  18.83  70.4%             |
| WOOD MEMORIAL N<br>REHABILITATION CI<br>MINEOLA, TX 75773<br>WOOD<br>WISCONSIN PHYSIC<br>Balance S<br>Current Assets<br>Fixed Assets                                 | MORIAL NURSII NURSING AND ENTER CIANS SERVICE Sheet 1,090,128 0 0           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | ATION CENTER  866 Days Settled  Statement  8,484,031  4,591,825  3,892,206                        | 54.1%<br>45.9%<br>137.2%                    | Nonprofit - Church  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0 <b>ce Ind.</b> 69.3%  121.1  18.83  70.4%  29.6%      |
| WOOD MEMORIAL N<br>REHABILITATION CE<br>MINEOLA, TX 75773<br>WOOD<br>WISCONSIN PHYSIC<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets | MORIAL NURSING AND ENTER  CIANS SERVICE  Sheet  1,090,128  0  1,090,128     | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | ATION CENTER  366 Days Settled  Statement  8,484,031  4,591,825  3,892,206  5,338,759             | 54.1%<br>45.9%<br>137.2%<br>-37.2%          | Nonprofit - Church  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0 <b>ce Ind.</b> 69.3%  121.1  18.83  70.4%  29.6%  0.6 |
| WOOD MEMORIAL N REHABILITATION CE MINEOLA, TX 75773 WOOD WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities        | MORIAL NURSING AND ENTER  CIANS SERVICE  1,090,128  0  1,090,128  1,876,544 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | ATION CENTER  366 Days Settled  Statement  8,484,031  4,591,825  3,892,206  5,338,759  -1,446,553 | 54.1%<br>45.9%<br>137.2%<br>-37.2%<br>18.3% | Nonprofit - Church  CR Beds 115 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0 69.3% 121.1 18.83 70.4% 29.6% 0.6 41.2                |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675229 WOODLAN  | ID MANOR NUR  | SING AND REHABILI   | TATION LP  |   | Proprietary - Corporation  | า   |
|---|---|---|--|---|--|---|
| WOODLAND MANOR<br>REHABILITATION LF   |   | D 8/31/2020 2   | 244 Days Settled   |   |  |   |
| CONROE, TX 77304  |   | 12/31/2020  | 122 Days Settled   |   | CR Beds 146 POS B  | eds 0   |
| MONTGOMERY  |   |   |  |   | Key Performanad  | e Ind.  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |   |  |   | Occupancy Rate   | 32.0%   |
| Balance S   | Sheet   | Income  | Statement  |   | Length of Stay   | 945.1   |
| Current Assets  | 96,789  | Total Charges   | 1,455,820  |   | Average Wages  | 19.47   |
| Fixed Assets  | 180,430   | Contract Allowance  | 4,190  | 0.3%  | Skilled Nursing  | 130.0%  |
| Other Assets  | -4,107,043  | Operating Revenue   | 1,451,630  | 99.7%                                       | Ancillary Service  | -30.0%  |
| Total Assets  | -3,829,824  | Operating Expense   | 2,583,697  | 178.0%                                      | Current Ratio  | (0.2)   |
| Current Liabilities   | -461,866  | Operating Margin  | -1,132,067   | -78.0%                                      | Days to Collect  | 67.9  |
| Long Term Liabilities   | 0   | Other Income  | -711,683   | -49.0%                                      | Avg Payment Days   | (26.7)  |
| Total Equity  | 4,291,690   | Other Expense   | 0  | 0.0%  | Depreciation Rate  | 58.2%   |
|   |   |   |  |   |  |   |
| Total Liab. and Equity  | 3,829,824   | Net Profit or Loss  | (453,105)  | -31.2%                                      | Return on Equity   | -10.6%  |
| Total Liab. and Equity  675229 WOODLAN  WOODLAND MANOR  | ID MANOR NUR  | SING AND REHABILI   | TATION LP  | -31.2%                                      | Return on Equity  Proprietary - Corporation  |   |
| 675229 WOODLAN WOODLAND MANOF   | ID MANOR NUR  | SING AND REHABILI  0 8/31/2020 2  | TATION LP<br>244 Days Settled  | -31.2%                                      | . ,  |   |
| 675229 WOODLAN WOODLAND MANOR REHABILITATION LE CONROE, TX 77304  | ID MANOR NUR  | SING AND REHABILI  0 8/31/2020 2  | TATION LP  | -31.2%                                      | . ,  | า   |
| 675229 WOODLAN WOODLAND MANOF   | ID MANOR NUR  | SING AND REHABILI  0 8/31/2020 2  | TATION LP<br>244 Days Settled  | -31.2%                                      | Proprietary - Corporation  | n<br>eds 0  |
| 675229 WOODLAN WOODLAND MANOR REHABILITATION LE CONROE, TX 77304  | ID MANOR NUR  | SING AND REHABILI  2 8/31/2020 2  12/31/2020  | TATION LP<br>244 Days Settled  | -31.2%                                      | Proprietary - Corporation  CR Beds 146 POS B   | n<br>eds 0  |
| 675229 WOODLAN WOODLAND MANOF REHABILITATION LF CONROE, TX 77304 MONTGOMERY   | ID MANOR NUR R NURSING AND  | SING AND REHABILI  2 8/31/2020 2  12/31/2020  | TATION LP<br>244 Days Settled  | -31.2%                                      | Proprietary - Corporation  CR Beds 146 POS B  Key Performana   | eds 0   |
| WOODLAND MANOR REHABILITATION LE CONROE, TX 77304 MONTGOMERY  | ID MANOR NUR R NURSING AND  | SING AND REHABILI  2 8/31/2020 2  12/31/2020  | TATION LP<br>244 Days Settled<br>122 Days Settled  | -31.2%                                      | Proprietary - Corporation  CR Beds 146 POS B  Key Performanae  Occupancy Rate  | eds 0<br>ce Ind.<br>24.2%                                 |
| 675229 WOODLAN WOODLAND MANOR REHABILITATION LE CONROE, TX 77304 MONTGOMERY WISCONSIN PHYSIC Balance S  | ID MANOR NUR R NURSING AND  | SING AND REHABILI  2 8/31/2020 2  12/31/2020  Income  Total Charges   | TATION LP<br>244 Days Settled<br>122 Days Settled  | -31.2%<br>20.5%                             | Proprietary - Corporation  CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>24.2%                                 |
| WOODLAND MANOR REHABILITATION LE CONROE, TX 77304 MONTGOMERY WISCONSIN PHYSIC Balance S   | ID MANOR NUR R NURSING AND CIANS SERVICE Sheet 1,511,024                              | SING AND REHABILI  2 8/31/2020 2  12/31/2020  Income  Total Charges   | TATION LP 244 Days Settled 122 Days Settled Statement 1,209,549  | 20.5%                                       | Proprietary - Corporation  CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | eds 0<br>ce Ind.<br>24.2%<br>113.4                        |
| WOODLAND MANOR REHABILITATION LE CONROE, TX 77304 MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets  | ID MANOR NUR R NURSING AND CIANS SERVICE Sheet 1,511,024 22,717                       | SING AND REHABILI  2 8/31/2020 2  12/31/2020  Income  Total Charges  Contract Allowance   | TATION LP  244 Days Settled  122 Days Settled  Statement  1,209,549  247,825                           | 20.5%<br>79.5%                              | Proprietary - Corporation  CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  | eds 0  ce Ind.  24.2%  113.4  19.47  82.6%                |
| WOODLAND MANOR REHABILITATION LE CONROE, TX 77304 MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets                                  | CIANS SERVICE  1,511,024  22,717  | SING AND REHABILI  2 8/31/2020 2  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue                                      | TATION LP 244 Days Settled 122 Days Settled  Statement 1,209,549 247,825 961,724                       | 20.5%<br>79.5%<br>116.2%                    | Proprietary - Corporation  CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | eds 0 <b>ce Ind.</b> 24.2%  113.4  19.47  82.6%  17.4%    |
| WOODLAND MANOR REHABILITATION LE CONROE, TX 77304 MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CIANS SERVICE  1,511,024  22,717  0  1,533,741  | SING AND REHABILI  2 8/31/2020 2  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | TATION LP  244 Days Settled  122 Days Settled  Statement  1,209,549  247,825  961,724  1,117,355       | 20.5%<br>79.5%<br>116.2%<br>-16.2%          | Proprietary - Corporation  CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | eds 0  ce Ind. 24.2% 113.4 19.47 82.6% 17.4%              |
| WOODLAND MANOR REHABILITATION LE CONROE, TX 77304 MONTGOMERY WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ID MANOR NUR R NURSING AND CIANS SERVICE Sheet 1,511,024 22,717 0 1,533,741 1,310,992 | SING AND REHABILI  2 8/31/2020 2  12/31/2020  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | TATION LP  244 Days Settled  122 Days Settled  122 Days Settled  247,825  961,724  1,117,355  -155,631 | 20.5%<br>79.5%<br>116.2%<br>-16.2%<br>16.6% | Proprietary - Corporation  CR Beds 146 POS B  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | eds 0<br>24.2%<br>113.4<br>19.47<br>82.6%<br>17.4%<br>1.2 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675360 WOODLAND SPRINGS NURSING CENTER   |   |  |   | Proprietary - Other            |  |  |
|--|---|--|---|--------------------------------|--|--|
| WOODLAND SPRING  | GS NURSING CI                                 | ENTER 12/31/2020   | 366 Days Settled  |                                |  |  |
| WACO, TX 76704   |   |  |   |                                | CR Beds 132 POS B  | eds 0                                    |
| MCLENNAN   |   |  |   |                                | Key Performanad  | e Ind.                                   |
| WISCONSIN PHYSIC   | CIANS SERVICE                                 |  |   |                                | Occupancy Rate   | 62.9%                                    |
| Balance S  | heet  | Income Statement   |   |                                | Length of Stay   | 327.0                                    |
| Current Assets   | 3,207,496                                     | Total Charges  | 10,374,247  |                                | Average Wages  | 19.88                                    |
| Fixed Assets   | 199,168                                       | Contract Allowance   | 3,066,730   | 29.6%                          | Skilled Nursing  | 62.2%                                    |
| Other Assets   | 117,540                                       | Operating Revenue  | 7,307,517   | 70.4%                          | Ancillary Service  | 37.8%                                    |
| Total Assets   | 3,524,204                                     | Operating Expense  | 7,208,900   | 98.7%                          | Current Ratio  | 1.5                                      |
| Current Liabilities  | 2,180,104                                     | Operating Margin   | 98,617  | 1.3%                           | Days to Collect  | 38.8                                     |
| Long Term Liabilities  | 37,141  | Other Income   | 350,947   | 4.8%                           | Avg Payment Days   | 21.3                                     |
| Total Equity   | 1,306,959                                     | Other Expense  | 0   | 0.0%                           | Depreciation Rate  | 122.7%                                   |
| Total Liab. and Equity   | 3,524,204                                     | Net Profit or Loss   | 449,564   | 6.2%                           | Return on Equity   | 34.4%                                    |
| 676394 WOODLAN   | DS PLACE REF                                  | IARII ITATION SUITE  | 9   |                                | Proprietary - Other  |  |
|  |   | IABILITATION CONE  | 3   |                                | Trophotory Caron   |  |
| WOODLANDS PLACI<br>SUITES  |   |  | 366 Days Settled  |                                | Tropholary Guio.   |  |
|  |   |  |   |                                | CR Beds 133 POS B  | eds 0                                    |
| SUITES   |   |  |   |                                |  |  |
| SUITES<br>DENISON, TX 75020  |   |  |   |                                | CR Beds 133 POS B  |  |
| SUITES<br>DENISON, TX 75020<br>GRAYSON   | E REHABILITAT                                 | TION 5/31/2020 3   |   |                                | CR Beds 133 POS B  | e Ind.                                   |
| SUITES DENISON, TX 75020 GRAYSON NOVITAS (TEXAS)   | E REHABILITAT                                 | TION 5/31/2020 3   | 366 Days Settled  |                                | CR Beds 133 POS Be  Key Performanac  Occupancy Rate  | <b>ce Ind.</b> 75.4%                     |
| SUITES DENISON, TX 75020 GRAYSON NOVITAS (TEXAS) Balance S   | E REHABILITAT                                 | TION 5/31/2020 3   | 866 Days Settled  Statement                                 | 33.5%                          | CR Beds 133 POS Be  Key Performanae  Occupancy Rate  Length of Stay  | 75.4%<br>62.3                            |
| SUITES DENISON, TX 75020 GRAYSON NOVITAS (TEXAS) Balance S Current Assets  | E REHABILITAT<br>heet<br>811,579              | ION 5/31/2020 3  Income  Total Charges   | Statement 15,791,321  |                                | CR Beds 133 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages   | 75.4%<br>62.3<br>21.19                   |
| SUITES DENISON, TX 75020 GRAYSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets   | E REHABILITAT  heet  811,579  67,798          | Income  Total Charges  Contract Allowance  | Statement 15,791,321 5,296,582                              | 66.5%                          | CR Beds 133 POS Book Key Performana Coccupancy Rate Length of Stay Average Wages Skilled Nursing   | 75.4%<br>62.3<br>21.19<br>50.8%          |
| SUITES DENISON, TX 75020 GRAYSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets                                  | E REHABILITAT  heet  811,579  67,798  2,614   | ION 5/31/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue                    | Statement 15,791,321 5,296,582 10,494,739                   | 66.5%<br>99.1%                 | CR Beds 133 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 75.4%<br>62.3<br>21.19<br>50.8%<br>49.2% |
| SUITES DENISON, TX 75020 GRAYSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | heet  811,579  67,798  2,614  881,991         | ION 5/31/2020 3  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense | Statement 15,791,321 5,296,582 10,494,739 10,402,379        | 66.5%<br>99.1%<br>0.9%         | CR Beds 133 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 75.4%<br>62.3<br>21.19<br>50.8%<br>49.2% |
| SUITES DENISON, TX 75020 GRAYSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | heet  811,579 67,798 2,614  881,991 1,196,697 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin     | Statement 15,791,321 5,296,582 10,494,739 10,402,379 92,360 | 66.5%<br>99.1%<br>0.9%<br>2.1% | CR Beds 133 POS Be  Key Performanae  Occupancy Rate  Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 50.8%<br>49.2%<br>0.7                    |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675120 WOODVILL   | E HEALTH AND  | REHABILITATION C   | ENTER   |                                  | Nonprofit - Church   |  |
|---|---|--|---|----------------------------------|--|--|
| WOODVILLE HEALT<br>REHABILITATION CI  |   | 6/30/2020 3  | 366 Days Settled  |                                  |  |  |
| WOODVILLE, TX 759   | 979   |  |   |                                  | CR Beds 98 POS Be  | eds 0  |
| TYLER   |   |  |   |                                  | Key Performanad  | e Ind.   |
| NOVITAS (TEXAS)   |   |  |   |                                  | Occupancy Rate   | 57.1%  |
| Balance Sheet   |   | Income Statement   |   |                                  | Length of Stay   | 122.5  |
| Current Assets  | 1,257,223   | Total Charges  | 6,142,587   |                                  | Average Wages  | 19.29  |
| Fixed Assets  | 0   | Contract Allowance   | 1,347,199   | 21.9%                            | Skilled Nursing  | 75.5%  |
| Other Assets  | 0   | Operating Revenue  | 4,795,388   | 78.1%                            | Ancillary Service  | 24.5%  |
| Total Assets  | 1,257,223   | Operating Expense  | 4,650,132   | 97.0%                            | Current Ratio  | 4.5  |
| Current Liabilities   | 277,864   | Operating Margin   | 145,256   | 3.0%                             | Days to Collect  | 33.6   |
| Long Term Liabilities   | 0   | Other Income   | 3,575   | 0.1%                             | Avg Payment Days   | 4.8  |
| Total Equity  | 979,359   | Other Expense  | 0   | 0.0%                             | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity  | 1,257,223   | Net Profit or Loss   | 148,831   | 3.1%                             | Return on Equity   | 15.2%  |
| 675085 WOODWIN  | D LAKES HEAL  | TH AND REHABILITA  | ATION CENTER  |                                  | Nonprofit - Church   |  |
| WOODWIND LAKES<br>REHABILITATION CI   |   | 12/31/2020   | 366 Days Settled  |                                  |  |  |
| HOUSTON, TX 7704  | 0   |  |   |                                  |  |  |
| HARRIS  |   |  |   |                                  | CR Beds 180 POS Be   | eds 0  |
|   |   |  |   |                                  | Key Performanac  |  |
| WISCONSIN PHYSIC  | CIANS SERVICE   |  |   |                                  |  |  |
| WISCONSIN PHYSIC<br>Balance S   |   |  | Statement   |                                  | Key Performanac  | e Ind.   |
|   | Sheet   |  | Statement<br>12,054,590   |                                  | Key Performanac  | e Ind.<br>69.0%  |
| Balance S   | Sheet   | Income   |   | 17.0%                            | Key Performanac<br>Occupancy Rate<br>Length of Stay  | 69.0%<br>197.7   |
| Balance S<br>Current Assets   | <b>Sheet</b> 5,124,586                                    | Income<br>Total Charges  | 12,054,590  |                                  | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages   | 69.0%<br>197.7<br>16.43                                  |
| Balance S Current Assets Fixed Assets   | 5,124,586<br>149,787                                      | Income Total Charges Contract Allowance  | 12,054,590<br>2,051,049   | 83.0%                            | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing                                      | 69.0%<br>197.7<br>16.43<br>85.9%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 5,124,586<br>149,787<br>282,045                           | Income Total Charges Contract Allowance Operating Revenue                                    | 12,054,590<br>2,051,049<br>10,003,541                           | 83.0%<br>89.1%                   | Key Performanac<br>Occupancy Rate<br>Length of Stay<br>Average Wages<br>Skilled Nursing<br>Ancillary Service                 | 69.0%<br>197.7<br>16.43<br>85.9%<br>14.1%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 5,124,586<br>149,787<br>282,045<br>5,556,418              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 12,054,590<br>2,051,049<br>10,003,541<br>8,910,717              | 83.0%<br>89.1%<br>10.9%          | Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 69.0%<br>197.7<br>16.43<br>85.9%<br>14.1%<br>2.4         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 5,124,586<br>149,787<br>282,045<br>5,556,418<br>2,153,675 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 12,054,590<br>2,051,049<br>10,003,541<br>8,910,717<br>1,092,824 | 83.0%<br>89.1%<br>10.9%<br>18.0% | Key Performanace Occupancy Rate Length of Stay Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 69.0%<br>197.7<br>16.43<br>85.9%<br>14.1%<br>2.4<br>44.0 |

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675637 WOOLDRII   | DGE PLACE NU                                      | RSING CENTER  |  |                                   | Proprietary - Partnership   | )   |
|---|---|---|--|-----------------------------------|---|---|
| WOOLDRIDGE PLAC   | CE NURSING CE                                     | ENTER 12/31/2020  | 366 Days Settled   | I                                 |   |   |
| CORPUS CHRISTI, 1   | TX 78414  |   |  |                                   | CR Beds 117 POS Be  | eds 0   |
| NUECES  |   |   |  |                                   | Key Performanac   | e Ind.  |
| BLUE CROSS (TENNESSEE)  |   |   |  |                                   | Occupancy Rate  | 53.3%   |
| Balance S   | heet  | Income Statement  |  | Length of Stay                    | 33.0  |   |
| Current Assets  | 2,055,352   | Total Charges   | 6,409,311  |                                   | Average Wages   | 20.33   |
| Fixed Assets  | 423,010   | Contract Allowance  | 0  | 0.0%                              | Skilled Nursing   | 72.0%   |
| Other Assets  | 267,755   | Operating Revenue   | 6,409,311  | 100.0%                            | Ancillary Service   | 25.8%   |
| Total Assets  | 2,746,117   | Operating Expense   | 6,713,002  | 104.7%                            | Current Ratio   | 2.2   |
| Current Liabilities   | 950,016   | Operating Margin  | -303,691   | -4.7%                             | Days to Collect   | 24.0  |
| Long Term Liabilities   | 440,517   | Other Income  | 664,358  | 10.4%                             | Avg Payment Days  | 23.4  |
| Total Equity  | 1,355,584   | Other Expense   | 0  | 0.0%                              | Depreciation Rate   | 11.6%   |
| Total Liab. and Equity  | 2,746,117   | Net Profit or Loss  | 360,667  | 5.6%                              | Return on Equity  | 26.6%   |
| 455824 WURZBAC  | H NURSING AN                                      | D REHABILITATION  |  |                                   | Proprietary - Other   |   |
| WURZBACH NURSII<br>REHABILITATION   | NG AND  | 12/31/2020  | 366 Days Settled   | I                                 |   |   |
| SAN ANTONIO, TX 7   | 8229  |   |  |                                   | CR Beds 140 POS Be  | eds 0   |
| BEXAR   |   |   |  |                                   | Key Performanad   | e Ind.  |
| NOVITAS (TEXAS)   |   |   |  |                                   | O D-4-  |   |
| <b>Balance Sheet</b>  |   |   |  |                                   | Occupancy Rate  | 69.2%   |
| Balance S   | heet  | Income  | Statement  |                                   | Length of Stay  | 69.2%<br>499.2                                  |
| Balance S<br>Current Assets   |   | Income<br>Total Charges   | • <b>Statement</b> 7,808,947                               |                                   |   |   |
|   |   |   |  | 5.1%                              | Length of Stay  | 499.2   |
| Current Assets  | 1,876,334   | Total Charges   | 7,808,947  |                                   | Length of Stay  Average Wages   | 499.2<br>21.85                                  |
| Current Assets Fixed Assets   | 1,876,334<br>169,084                              | Total Charges Contract Allowance  | 7,808,947<br>399,762                                       | 94.9%                             | Length of Stay  Average Wages  Skilled Nursing  | 499.2<br>21.85<br>84.9%                         |
| Current Assets Fixed Assets Other Assets                                  | 1,876,334<br>169,084<br>0                         | Total Charges Contract Allowance Operating Revenue                                    | 7,808,947<br>399,762<br>7,409,185                          | 94.9%<br>101.5%                   | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service                                 | 499.2<br>21.85<br>84.9%<br>15.1%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 1,876,334<br>169,084<br>0<br>2,045,418            | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,808,947<br>399,762<br>7,409,185<br>7,521,228             | 94.9%<br>101.5%<br>-1.5%          | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio                  | 499.2<br>21.85<br>84.9%<br>15.1%<br>2.2         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,876,334<br>169,084<br>0<br>2,045,418<br>835,304 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,808,947<br>399,762<br>7,409,185<br>7,521,228<br>-112,043 | 94.9%<br>101.5%<br>-1.5%<br>17.8% | Length of Stay  Average Wages  Skilled Nursing  Ancillary Service  Current Ratio  Days to Collect | 499.2<br>21.85<br>84.9%<br>15.1%<br>2.2<br>94.5 |

**All Providers** 

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

| 675736 YOAKUM N   | IURSING AND F                               | REHABILITATION CEN   | NTER  |                                | Proprietary - Other   |   |
|---|---|--|---|--------------------------------|---|---|
| YOAKUM NURSING<br>CENTER  | AND REHABILIT                               | TATION 12/31/2020  | 366 Days Settled  | i                              |   |   |
| YOAKUM, TX 77995  |   |  |   |                                | CR Beds 110 POS B   | eds 0                                   |
| LAVACA  |   |  |   |                                | Key Performanad   | e Ind.                                  |
| WISCONSIN PHYSIC  | CIANS SERVICE                               |  |   |                                | Occupancy Rate  | 89.7%                                   |
| Balance S   | heet  | Income Statement   |   |                                | Length of Stay  | 350.5                                   |
| Current Assets  | 756,028                                     | Total Charges  | 6,792,729   |                                | Average Wages   | 16.67                                   |
| Fixed Assets  | 1,615,004                                   | Contract Allowance   | 0   | 0.0%                           | Skilled Nursing   | 84.1%                                   |
| Other Assets  | 4,094,645                                   | Operating Revenue  | 6,792,729   | 100.0%                         | Ancillary Service   | 15.9%                                   |
| Total Assets  | 6,465,677                                   | Operating Expense  | 7,960,272   | 117.2%                         | Current Ratio   | 0.3                                     |
| Current Liabilities   | 2,489,355                                   | Operating Margin   | -1,167,543  | -17.2%                         | Days to Collect   | 39.4                                    |
| Long Term Liabilities   | 0   | Other Income   | 1,853,606   | 27.3%                          | Avg Payment Days  | 15.4                                    |
| Total Equity  | 3,976,322                                   | Other Expense  | 0   | 0.0%                           | Depreciation Rate   | 120.3%                                  |
| Total Liab. and Equity  | 6,465,677                                   | Net Profit or Loss   | 686,063   | 10.1%                          | Return on Equity  | 17.3%                                   |
| 675071 YORKTOW  | 'N NURSING AN                               | D REHABILITATION   | CENTER  |                                | Proprietary - Corporation   | า                                       |
| YORKTOWN NURSI<br>REHABILITATION C  |   | 9/30/2020 3  | 66 Days Settled   |                                |   |   |
| YORKTOWN, TX 781  | 64  |  |   |                                | CR Beds 86 POS B  | eds 0                                   |
| DE WITT   |   |  |   |                                | Key Performanad   | e Ind.                                  |
| NATIONAL GOVERN   | IMENT SERVICI                               | ES   |   |                                | Occupancy Rate  | 54.9%                                   |
| Balance Sheet   |   |  |   |                                |   | 0                                       |
| Balance S   | heet  | Income   | Statement   |                                | Length of Stay  | 196.4                                   |
| Balance S<br>Current Assets   | <b>Sheet</b> 573,271                        | Income<br>Total Charges  | <b>Statement</b> 4,506,667                                |                                | Length of Stay  Average Wages   |   |
|   |   |  |   | 14.1%                          | ,   | 196.4<br>21.08                          |
| Current Assets  | 573,271                                     | Total Charges  | 4,506,667   |                                | Average Wages   | 196.4                                   |
| Current Assets Fixed Assets   | 573,271<br>0                                | Total Charges Contract Allowance   | 4,506,667<br>636,897                                      |                                | Average Wages Skilled Nursing Ancillary Service                               | 196.4<br>21.08<br>77.7%                 |
| Current Assets Fixed Assets Other Assets                                  | 573,271<br>0<br>1,336                       | Total Charges Contract Allowance Operating Revenue                                     | 4,506,667<br>636,897<br>3,869,770                         | 85.9%                          | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 196.4<br>21.08<br>77.7%<br>22.3%<br>2.8 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 573,271<br>0<br>1,336<br>574,607            | Total Charges Contract Allowance Operating Revenue Operating Expense                   | 4,506,667<br>636,897<br>3,869,770<br>3,550,533            | 85.9%<br>91.8%<br>8.2%         | Average Wages Skilled Nursing Ancillary Service Current Ratio                 | 196<br>21.08<br>77.7%<br>22.3%          |
| Current Assets Fixed Assets Other Assets Total Assets                     | 573,271<br>0<br>1,336<br>574,607<br>205,527 | Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,506,667<br>636,897<br>3,869,770<br>3,550,533<br>319,237 | 85.9%<br>91.8%<br>8.2%<br>0.0% | Average Wages Skilled Nursing Ancillary Service Current Ratio Days to Collect | 196.4<br>21.08<br>77.7%<br>22.3%<br>2.8 |

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