

SNF Profile Report - 2020

Sample Skilled Nursing Facility reports from the Halmanac.com website.

676437 ACCEL AT COLLEGE STATION				Proprietary - Partnership	
ACCEL AT COLLEGE STATION		12/31/2020 366 Days Settled			
COLLEGE STATION, TX 77845		CR Beds 116 POS Beds 0			
BRAZOS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		74.5%	
Balance Sheet		Income Statement		Length of Stay	
				101.4	
Current Assets	1,051,884	Total Charges	12,651,678	Average Wages	
Fixed Assets	55,511	Contract Allowance	4,149,404	23.60	
Other Assets	413,267	Operating Revenue	8,502,274	32.8%	
Total Assets	1,520,662	Operating Expense	10,090,834	67.2%	
Current Liabilities	2,738,157	Operating Margin	-1,588,560	118.7%	
Long Term Liabilities	183,619	Other Income	536,681	-18.7%	
Total Equity	-1,401,114	Other Expense	0	6.3%	
Total Liab. and Equity	1,520,662	Net Profit or Loss	(1,051,879)	0.0%	
				Days to Collect	
				35.3	
				Avg Payment Days	
				74.8	
				Depreciation Rate	
				2,315.8%	
				Return on Equity	
				75.1%	

676349 ACCEL AT WILLOW BEND				Nonprofit - Church	
ACCEL AT WILLOW BEND		9/30/2020 366 Days Settled			
PLANO, TX 75093		CR Beds 100 POS Beds 0			
COLLIN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		75.6%	
Balance Sheet		Income Statement		Length of Stay	
				41.7	
Current Assets	1,731,419	Total Charges	16,317,153	Average Wages	
Fixed Assets	0	Contract Allowance	5,576,959	21.62	
Other Assets	0	Operating Revenue	10,740,194	34.2%	
Total Assets	1,731,419	Operating Expense	10,447,623	65.8%	
Current Liabilities	1,450,287	Operating Margin	292,571	97.3%	
Long Term Liabilities	56,658	Other Income	1,142,071	2.7%	
Total Equity	224,474	Other Expense	0	10.6%	
Total Liab. and Equity	1,731,419	Net Profit or Loss	1,434,642	0.0%	
				Days to Collect	
				54.3	
				Avg Payment Days	
				44.3	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				639.1%	

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676451 ADORA MIDTOWN PARK				Proprietary - Corporation		
ADORA MIDTOWN PARK		12/31/2020 366 Days Settled				
DALLAS, TX 75231				CR Beds 111 POS Beds 0		
DALLAS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	39.4%	
Balance Sheet		Income Statement		Length of Stay	33.2	
Current Assets	2,740,796	Total Charges	10,781,991	Average Wages	22.42	
Fixed Assets	96,178	Contract Allowance	2,929,501	27.2%	Skilled Nursing	72.0%
Other Assets	1,207	Operating Revenue	7,852,490	72.8%	Ancillary Service	28.0%
Total Assets	2,838,181	Operating Expense	11,978,605	152.5%	Current Ratio	0.3
Current Liabilities	8,472,538	Operating Margin	-4,126,115	-52.5%	Days to Collect	64.7
Long Term Liabilities	78,273	Other Income	1,425,718	18.2%	Avg Payment Days	36.4
Total Equity	-5,712,630	Other Expense	0	0.0%	Depreciation Rate	1,950.6%
Total Liab. and Equity	2,838,181	Net Profit or Loss	(2,700,399)	-34.4%	Return on Equity	47.3%
455731 ADVANCED HEALTH & REHAB CENTER OF GARLAND				Proprietary - Corporation		
ADVANCED HEALTH & REHAB CENTER OF GARLAND		12/31/2020 366 Days Settled				
GARLAND, TX 75043				CR Beds 139 POS Beds 0		
DALLAS				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	79.4%	
Balance Sheet		Income Statement		Length of Stay	205.0	
Current Assets	3,298,218	Total Charges	11,071,193	Average Wages	22.09	
Fixed Assets	226,751	Contract Allowance	3,134,290	28.3%	Skilled Nursing	64.5%
Other Assets	40,327	Operating Revenue	7,936,903	71.7%	Ancillary Service	35.5%
Total Assets	3,565,296	Operating Expense	9,417,776	118.7%	Current Ratio	1.0
Current Liabilities	3,236,747	Operating Margin	-1,480,873	-18.7%	Days to Collect	63.9
Long Term Liabilities	0	Other Income	564,621	7.1%	Avg Payment Days	101.9
Total Equity	328,549	Other Expense	0	0.0%	Depreciation Rate	467.5%
Total Liab. and Equity	3,565,296	Net Profit or Loss	(916,252)	-11.5%	Return on Equity	-278.9%

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675437 ADVANCED REHABILITATION & HEALTHCARE OF LIVE OAK				Proprietary - Corporation	
ADVANCED REHABILITATION & HEALTHCARE OF LIVE OAK		12/31/2020 366 Days Settled			
LIVE OAK, TX 78233				CR Beds 123 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS				Occupancy Rate	67.9%
Balance Sheet		Income Statement		Length of Stay	106.1
Current Assets	2,704,144	Total Charges	10,686,307	Average Wages	22.85
Fixed Assets	255,408	Contract Allowance	3,681,694	34.5% Skilled Nursing	55.0%
Other Assets	4,902	Operating Revenue	7,004,613	65.5% Ancillary Service	45.0%
Total Assets	2,964,454	Operating Expense	8,528,671	121.8% Current Ratio	1.1
Current Liabilities	2,508,698	Operating Margin	-1,524,058	-21.8% Days to Collect	45.1
Long Term Liabilities	0	Other Income	885,361	12.6% Avg Payment Days	79.9
Total Equity	455,756	Other Expense	0	0.0% Depreciation Rate	202.8%
Total Liab. and Equity	2,964,454	Net Profit or Loss	(638,697)	-9.1% Return on Equity	-140.1%

675424 ADVANCED REHABILITATION AND HEALTHCARE OF ATHENS				Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF ATHENS		8/31/2020 366 Days Settled			
ATHENS, TX 75751				CR Beds 120 POS Beds 0	
HENDERSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	66.1%
Balance Sheet		Income Statement		Length of Stay	82.8
Current Assets	2,214,730	Total Charges	9,899,359	Average Wages	10.00
Fixed Assets	0	Contract Allowance	2,956,005	29.9% Skilled Nursing	64.1%
Other Assets	0	Operating Revenue	6,943,354	70.1% Ancillary Service	35.9%
Total Assets	2,214,730	Operating Expense	7,275,340	104.8% Current Ratio	0.9
Current Liabilities	2,542,196	Operating Margin	-331,986	-4.8% Days to Collect	112.0
Long Term Liabilities	0	Other Income	907	0.0% Avg Payment Days	127.9
Total Equity	-327,466	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,214,730	Net Profit or Loss	(331,079)	-4.8% Return on Equity	101.1%

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455849 ADVANCED REHABILITATION AND HEALTHCARE OF BOWIE				Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF BOWIE		8/31/2020 366 Days Settled			
BOWIE, TX 76230				CR Beds 180 POS Beds 0	
MONTAGUE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	76.0%
				Length of Stay	142.2
				Average Wages	10.00
				37.0% Skilled Nursing	57.7%
				63.0% Ancillary Service	42.3%
				110.0% Current Ratio	0.7
				-10.0% Days to Collect	60.2
				0.0% Avg Payment Days	86.5
				0.0% Depreciation Rate	0.0%
				-9.9% Return on Equity	123.7%
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455931 ADVANCED REHABILITATION AND HEALTHCARE OF VERNON				Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF VERNON		8/31/2020 366 Days Settled			
VERNON, TX 76384				CR Beds 120 POS Beds 0	
WILBARGER				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	90.1%
				Length of Stay	157.6
				Average Wages	10.00
				33.1% Skilled Nursing	55.8%
				66.9% Ancillary Service	44.2%
				106.6% Current Ratio	0.7
				-6.6% Days to Collect	44.6
				0.0% Avg Payment Days	72.4
				0.0% Depreciation Rate	0.0%
				-6.6% Return on Equity	91.7%

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675852 ADVANCED REHABILITATION AND HEALTHCARE OF WICHITA				Proprietary - Corporation	
ADVANCED REHABILITATION AND HEALTHCARE OF WICHITA		12/31/2020 366 Days Settled			
WICHITA FALLS, TX 76308				CR Beds 180 POS Beds 0	
WICHITA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	88.7%
				Length of Stay	108.4
				Average Wages	21.70
				23.7% Skilled Nursing	66.3%
				76.3% Ancillary Service	33.7%
				95.7% Current Ratio	1.0
				4.3% Days to Collect	30.6
				5.3% Avg Payment Days	111.4
				0.0% Depreciation Rate	466.9%
				9.6% Return on Equity	373.9%
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455960 ADVENTHEALTH CARE CENTER SAN MARCOS				Nonprofit - Church	
ADVENTHEALTH CARE CENTER SAN MARCOS		11/30/2020 335 Days Settled			
SAN MARCOS, TX 78666				CR Beds 116 POS Beds 0	
HAYS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	49.5%
				Length of Stay	177.7
				Average Wages	21.98
				8.2% Skilled Nursing	83.9%
				91.8% Ancillary Service	16.1%
				150.0% Current Ratio	2.1
				-50.0% Days to Collect	49.4
				14.2% Avg Payment Days	14.2
				0.0% Depreciation Rate	0.0%
				-37.9% Return on Equity	-273.7%

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455682 AFTON OAKS NURSING CENTER				Proprietary - Corporation	
AFTON OAKS NURSING CENTER		6/30/2020 366 Days Settled			
HOUSTON, TX 77087		CR Beds 169 POS Beds 0			
HARRIS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.9%	
		Length of Stay		133.5	
		Average Wages		20.98	
		Skilled Nursing		70.2%	
		Ancillary Service		29.8%	
		Current Ratio		3.5	
		Days to Collect		68.0	
		Avg Payment Days		19.7	
		Depreciation Rate		0.0%	
		Return on Equity		96.8%	
Balance Sheet		Income Statement			
Current Assets	1,753,624	Total Charges	12,068,276		
Fixed Assets	0	Contract Allowance	3,257,341	27.0%	
Other Assets	10,780	Operating Revenue	8,810,935	73.0%	
Total Assets	<u>1,764,404</u>	Operating Expense	9,046,775	102.7%	
Current Liabilities	502,788	Operating Margin	-235,840	-2.7%	
Long Term Liabilities	173,937	Other Income	1,288,350	14.6%	
Total Equity	<u>1,087,679</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,764,404</u>	Net Profit or Loss	<u>1,052,510</u>	11.9%	

455687 ALAMEDA OAKS NURSING CENTER				Proprietary - Other	
ALAMEDA OAKS NURSING CENTER		9/30/2020 366 Days Settled			
CORPUS CHRISTI, TX 78404		CR Beds 142 POS Beds 0			
NUECES		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		51.9%	
		Length of Stay		82.0	
		Average Wages		18.86	
		Skilled Nursing		87.7%	
		Ancillary Service		12.3%	
		Current Ratio		1.3	
		Days to Collect		29.7	
		Avg Payment Days		19.0	
		Depreciation Rate		66.7%	
		Return on Equity		-0.7%	
Balance Sheet		Income Statement			
Current Assets	470,164	Total Charges	5,613,985		
Fixed Assets	213,535	Contract Allowance	0	0.0%	
Other Assets	123,691	Operating Revenue	5,613,985	100.0%	
Total Assets	<u>807,390</u>	Operating Expense	5,590,617	99.6%	
Current Liabilities	360,748	Operating Margin	23,368	0.4%	
Long Term Liabilities	13,106,634	Other Income	67,539	1.2%	
Total Equity	<u>-12,659,992</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>807,390</u>	Net Profit or Loss	<u>90,907</u>	1.6%	

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455467 ALAMO HEIGHTS HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
ALAMO HEIGHTS HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78209		CR Beds 237 POS Beds 0			
BEXAR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		46.1%	
Balance Sheet		Income Statement		Length of Stay 909.7	
Current Assets	820,521	Total Charges	9,435,438	Average Wages	21.00
Fixed Assets	332,570	Contract Allowance	2,275,525	24.1% Skilled Nursing	75.9%
Other Assets	0	Operating Revenue	7,159,913	75.9% Ancillary Service	24.1%
Total Assets	1,153,091	Operating Expense	8,503,858	118.8% Current Ratio	0.4
Current Liabilities	1,880,090	Operating Margin	-1,343,945	-18.8% Days to Collect	41.4
Long Term Liabilities	1,197,530	Other Income	1,421,960	19.9% Avg Payment Days	44.3
Total Equity	-1,924,529	Other Expense	0	0.0% Depreciation Rate	190.2%
Total Liab. and Equity	1,153,091	Net Profit or Loss	78,015	1.1% Return on Equity	-4.1%
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676063 ALFREDO GONZALEZ TEXAS STATE VETERANS HOME				Nonprofit - Church	
ALFREDO GONZALEZ TEXAS STATE VETERANS HOME		8/31/2020 366 Days Settled			
MCALLEN, TX 78503		CR Beds 160 POS Beds 0			
HIDALGO		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		91.5%	
Balance Sheet		Income Statement		Length of Stay 209.3	
Current Assets	6,370,522	Total Charges	11,936,962	Average Wages	17.05
Fixed Assets	8,262,099	Contract Allowance	-2,196,526	-18.4% Skilled Nursing	76.9%
Other Assets	0	Operating Revenue	14,133,488	118.4% Ancillary Service	23.1%
Total Assets	14,632,621	Operating Expense	14,329,824	101.4% Current Ratio	3.4
Current Liabilities	1,873,135	Operating Margin	-196,336	-1.4% Days to Collect	73.0
Long Term Liabilities	-1,630,731	Other Income	1,398,050	9.9% Avg Payment Days	47.8
Total Equity	14,390,217	Other Expense	0	0.0% Depreciation Rate	4.4%
Total Liab. and Equity	14,632,621	Net Profit or Loss	1,201,714	8.5% Return on Equity	8.4%

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676452 ALLEGIANT WELLNESS AND REHAB				Proprietary - Corporation	
ALLEGIANT WELLNESS AND REHAB		12/31/2020 366 Days Settled			
CROWLEY, TX 76036		CR Beds 60 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		45.1%	
Balance Sheet		Income Statement		Length of Stay 43.9	
Current Assets	2,416,594	Total Charges	4,176,527	Average Wages 23.57	
Fixed Assets	121,485	Contract Allowance	46,147	1.1% Skilled Nursing 99.7%	
Other Assets	15,456	Operating Revenue	4,130,380	98.9% Ancillary Service 0.0%	
Total Assets	<u>2,553,535</u>	Operating Expense	4,814,576	116.6% Current Ratio 1.8	
Current Liabilities	1,375,380	Operating Margin	-684,196	-16.6% Days to Collect 69.6	
Long Term Liabilities	435,665	Other Income	12,060	0.3% Avg Payment Days 3.7	
Total Equity	742,490	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>2,553,535</u>	Net Profit or Loss	<u>(672,136)</u>	-16.3% Return on Equity -90.5%	
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675506 ALPINE TERRACE				Proprietary - Corporation	
ALPINE TERRACE		6/30/2020 366 Days Settled			
KERRVILLE, TX 78028		CR Beds 108 POS Beds 0			
KERR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		59.7%	
Balance Sheet		Income Statement		Length of Stay 108.8	
Current Assets	433,691	Total Charges	12,870,236	Average Wages 28.01	
Fixed Assets	367,646	Contract Allowance	8,615,976	66.9% Skilled Nursing 54.1%	
Other Assets	10,507	Operating Revenue	4,254,260	33.1% Ancillary Service 7.7%	
Total Assets	<u>811,844</u>	Operating Expense	4,673,606	109.9% Current Ratio 0.8	
Current Liabilities	568,357	Operating Margin	-419,346	-9.9% Days to Collect 30.1	
Long Term Liabilities	113,338	Other Income	550,698	12.9% Avg Payment Days 40.7	
Total Equity	130,149	Other Expense	0	0.0% Depreciation Rate 54.8%	
Total Liab. and Equity	<u>811,844</u>	Net Profit or Loss	<u>131,352</u>	3.1% Return on Equity 100.9%	

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455625 ALTA VISTA REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
ALTA VISTA REHABILITATION AND HEALTHCARE		12/31/2020 366 Days Settled			
BROWNSVILLE, TX 78521				CR Beds 100 POS Beds 0	
CAMERON				Key Performance Ind.	
NORIDIAN (SOUTH DAKOTA)				Occupancy Rate	80.2%
				Length of Stay	125.9
				Average Wages	18.18
				Skilled Nursing	67.2%
				Ancillary Service	32.8%
				Current Ratio	7.9
				Days to Collect	25.3
				Avg Payment Days	25.3
				Depreciation Rate	42.4%
				Return on Equity	16.2%
Balance Sheet		Income Statement			
Current Assets	10,193,585	Total Charges	7,856,188		
Fixed Assets	1,201,558	Contract Allowance	-121,265	-1.5%	
Other Assets	5,370,780	Operating Revenue	7,977,453	101.5%	
Total Assets	16,765,923	Operating Expense	6,341,219	79.5%	
Current Liabilities	1,286,313	Operating Margin	1,636,234	20.5%	
Long Term Liabilities	5,370,780	Other Income	2,433	0.0%	
Total Equity	10,108,830	Other Expense	0	0.0%	
Total Liab. and Equity	16,765,923	Net Profit or Loss	1,638,667	20.5%	
455601 ALVARADO LTC PARTNERS INC				Proprietary - Corporation	
ALVARADO LTC PARTNERS INC		12/31/2020 366 Days Settled			
ALVARADO, TX 76009				CR Beds 115 POS Beds 0	
JOHNSON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	63.6%
				Length of Stay	170.4
				Average Wages	18.05
				Skilled Nursing	83.0%
				Ancillary Service	17.0%
				Current Ratio	1.0
				Days to Collect	39.6
				Avg Payment Days	51.6
				Depreciation Rate	423.4%
				Return on Equity	15,352.1%
Balance Sheet		Income Statement			
Current Assets	806,553	Total Charges	6,159,505		
Fixed Assets	9,216	Contract Allowance	328,058	5.3%	
Other Assets	375	Operating Revenue	5,831,447	94.7%	
Total Assets	816,144	Operating Expense	5,743,095	98.5%	
Current Liabilities	809,544	Operating Margin	88,352	1.5%	
Long Term Liabilities	0	Other Income	924,886	15.9%	
Total Equity	6,600	Other Expense	0	0.0%	
Total Liab. and Equity	816,144	Net Profit or Loss	1,013,238	17.4%	

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676347 AMARILLO CENTER FOR SKILLED CARE				Proprietary - Corporation	
AMARILLO CENTER FOR SKILLED CARE				12/31/2020 366 Days Settled	
AMARILLO, TX 79106				CR Beds 122 POS Beds 0	
POTTER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	62.8%
Balance Sheet		Income Statement		Length of Stay	54.5
Current Assets	2,555,088	Total Charges	9,078,582	Average Wages	19.00
Fixed Assets	121,732	Contract Allowance	1,461,081	16.1%	Skilled Nursing 72.0%
Other Assets	7,280	Operating Revenue	7,617,501	83.9%	Ancillary Service 28.0%
Total Assets	2,684,100	Operating Expense	8,244,233	108.2%	Current Ratio 0.9
Current Liabilities	2,906,862	Operating Margin	-626,732	-8.2%	Days to Collect 27.8
Long Term Liabilities	24,673	Other Income	768,845	10.1%	Avg Payment Days 192.6
Total Equity	-2,526,873	Other Expense	0	0.0%	Depreciation Rate 734.5%
Total Liab. and Equity	404,662	Net Profit or Loss	142,113	1.9%	Return on Equity -5.6%
676060 AMBROSIO GUILLEN TEXAS STATE VETERANS HOME				Nonprofit - Church	
AMBROSIO GUILLEN TEXAS STATE VETERANS HOME				8/31/2020 366 Days Settled	
EL PASO, TX 79924				CR Beds 160 POS Beds 0	
EL PASO				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	94.1%
Balance Sheet		Income Statement		Length of Stay	689.0
Current Assets	9,901,451	Total Charges	10,418,121	Average Wages	19.11
Fixed Assets	7,645,324	Contract Allowance	-5,663,844	-54.4%	Skilled Nursing 84.0%
Other Assets	3,790	Operating Revenue	16,081,965	154.4%	Ancillary Service 16.0%
Total Assets	17,550,565	Operating Expense	13,240,545	82.3%	Current Ratio 3.1
Current Liabilities	3,152,205	Operating Margin	2,841,420	17.7%	Days to Collect 131.8
Long Term Liabilities	0	Other Income	311,599	1.9%	Avg Payment Days 77.9
Total Equity	14,398,360	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	17,550,565	Net Profit or Loss	3,149,494	19.6%	Return on Equity 21.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455536 AMISTAD NURSING AND REHABILITATION CENTER				Government - City-County	
AMISTAD NURSING AND REHABILITATION CENTER				9/30/2020 366 Days Settled	
UVALDE, TX 78801				CR Beds 200 POS Beds 0	
UVALDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 43.6%	
Balance Sheet		Income Statement		Length of Stay 125.0	
Current Assets	952,124	Total Charges	9,638,056	Average Wages 17.04	
Fixed Assets	0	Contract Allowance	1,583,792	16.4%	Skilled Nursing 80.6%
Other Assets	0	Operating Revenue	8,054,264	83.6%	Ancillary Service 19.4%
Total Assets	952,124	Operating Expense	8,820,414	109.5%	Current Ratio
Current Liabilities	0	Operating Margin	-766,150	-9.5%	Days to Collect 26.5
Long Term Liabilities	0	Other Income	1,576,399	19.6%	Avg Payment Days 0.0
Total Equity	952,124	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	952,124	Net Profit or Loss	808,519	10.0%	Return on Equity 84.9%

675320 ANDERSON NURSING CENTER				Proprietary - Corporation	
ANDERSON NURSING CENTER				12/31/2020 366 Days Settled	
GRAND SALINE, TX 75140				CR Beds 76 POS Beds 0	
VAN ZANDT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 57.6%	
Balance Sheet		Income Statement		Length of Stay 572.6	
Current Assets	2,231,728	Total Charges	2,791,850	Average Wages 16.21	
Fixed Assets	59,217	Contract Allowance	-936,425	-33.5%	Skilled Nursing 74.4%
Other Assets	32,677	Operating Revenue	3,728,275	133.5%	Ancillary Service 25.6%
Total Assets	2,323,622	Operating Expense	2,953,618	79.2%	Current Ratio 6.5
Current Liabilities	344,855	Operating Margin	774,657	20.8%	Days to Collect 17.3
Long Term Liabilities	615,720	Other Income	43,564	1.2%	Avg Payment Days 22.4
Total Equity	1,363,047	Other Expense	0	0.0%	Depreciation Rate 393.4%
Total Liab. and Equity	2,323,622	Net Profit or Loss	818,221	21.9%	Return on Equity 60.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675978 ARBOR GRACE WELLNESS CENTER				Proprietary - Other	
ARBOR GRACE WELLNESS CENTER				12/31/2020 366 Days *Settled	
LITTLEFIELD, TX 79339				CR Beds 80 POS Beds 0	
LAMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 55.2%	
Balance Sheet		Income Statement		Length of Stay 179.6	
Current Assets	441,310	Total Charges	3,209,078	Average Wages 18.24	
Fixed Assets	48,476	Contract Allowance	-471,816	-14.7%	Skilled Nursing 73.7%
Other Assets	642,369	Operating Revenue	3,680,894	114.7%	Ancillary Service 26.3%
Total Assets	<u>1,132,155</u>	Operating Expense	3,970,308	107.9%	Current Ratio 0.7
Current Liabilities	676,303	Operating Margin	-289,414	-7.9%	Days to Collect 54.4
Long Term Liabilities	527,083	Other Income	169,137	4.6%	Avg Payment Days 62.2
Total Equity	-71,231	Other Expense	0	0.0%	Depreciation Rate 719.3%
Total Liab. and Equity	<u>1,132,155</u>	Net Profit or Loss	<u>(120,277)</u>	-3.3%	Return on Equity 168.9%
675932 ARBOR TERRACE HEALTHCARE CENTER				Nonprofit - Church	
ARBOR TERRACE HEALTHCARE CENTER				12/31/2020 366 Days Settled	
SAN ANGELO, TX 76903				CR Beds 126 POS Beds 0	
TOM GREEN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 72.7%	
Balance Sheet		Income Statement		Length of Stay 216.3	
Current Assets	14,492,298	Total Charges	9,046,527	Average Wages 19.50	
Fixed Assets	28,527	Contract Allowance	1,727,221	19.1%	Skilled Nursing 88.7%
Other Assets	0	Operating Revenue	7,319,306	80.9%	Ancillary Service 11.3%
Total Assets	<u>14,520,825</u>	Operating Expense	5,840,883	79.8%	Current Ratio 1.6
Current Liabilities	9,165,036	Operating Margin	1,478,423	20.2%	Days to Collect 43.5
Long Term Liabilities	0	Other Income	534,347	7.3%	Avg Payment Days 8.1
Total Equity	5,355,789	Other Expense	0	0.0%	Depreciation Rate 1,166.0%
Total Liab. and Equity	<u>14,520,825</u>	Net Profit or Loss	<u>2,012,770</u>	27.5%	Return on Equity 37.6%

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675798 ARBORETUM NURSING AND REHABILITATION CENTER OF WIN		Nonprofit - Church	
ARBORETUM NURSING AND REHABILITATION CENTER OF WIN		12/31/2020 366 Days Settled	
WINNIE, TX 77665		CR Beds 120 POS Beds 0	
CHAMBERS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	73.9%
		Length of Stay	386.3
		Average Wages	17.14
		12.9% Skilled Nursing	80.1%
		87.1% Ancillary Service	19.9%
		94.5% Current Ratio	4.3
		5.5% Days to Collect	121.6
		14.3% Avg Payment Days	29.0
		0.0% Depreciation Rate	347.3%
		19.8% Return on Equity	91.0%

Balance Sheet		Income Statement	
Current Assets	3,053,217	Total Charges	9,817,219
Fixed Assets	113,862	Contract Allowance	1,268,945
Other Assets	10,000	Operating Revenue	8,548,274
Total Assets	3,177,079	Operating Expense	8,074,802
Current Liabilities	710,586	Operating Margin	473,472
Long Term Liabilities	606,200	Other Income	1,219,006
Total Equity	1,860,293	Other Expense	0
Total Liab. and Equity	3,177,079	Net Profit or Loss	1,692,478

675930 ARBROOK PLAZA		Nonprofit - Church	
ARBROOK PLAZA		9/30/2020 366 Days Settled	
ARLINGTON, TX 76014		CR Beds 120 POS Beds 0	
TARRANT		Key Performance Ind.	
NORIDAN (ARIZONA)		Occupancy Rate	72.6%
		Length of Stay	69.2
		Average Wages	23.34
		29.3% Skilled Nursing	68.9%
		70.7% Ancillary Service	31.1%
		98.7% Current Ratio	1.2
		1.3% Days to Collect	93.0
		2.1% Avg Payment Days	69.1
		0.0% Depreciation Rate	0.0%
		3.3% Return on Equity	76.1%

Balance Sheet		Income Statement	
Current Assets	2,413,454	Total Charges	12,275,585
Fixed Assets	0	Contract Allowance	3,599,184
Other Assets	-74,195	Operating Revenue	8,676,401
Total Assets	2,339,259	Operating Expense	8,567,374
Current Liabilities	1,961,956	Operating Margin	109,027
Long Term Liabilities	0	Other Income	178,127
Total Equity	377,303	Other Expense	0
Total Liab. and Equity	2,339,259	Net Profit or Loss	287,154

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675793 ARDEN HEIGHTS				Proprietary - Partnership	
ARDEN HEIGHTS		7/17/2020 127 Days Settled*			
HOUSTON, TX 77008		3/12/2020 72 Days Settled		CR Beds 200 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	58.8%
Balance Sheet		Income Statement		Length of Stay	193.0
Current Assets	1,666,911	Total Charges	3,254,298	Average Wages	22.94
Fixed Assets	1,612,296	Contract Allowance	1,368,035	42.0%	Skilled Nursing
Other Assets	6,566	Operating Revenue	1,886,263	58.0%	Ancillary Service
Total Assets	<u>3,285,773</u>	Operating Expense	2,051,024	108.7%	Current Ratio
Current Liabilities	2,211,505	Operating Margin	-164,761	-8.7%	Days to Collect
Long Term Liabilities	0	Other Income	17,229	0.9%	Avg Payment Days
Total Equity	<u>1,074,268</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,285,773</u>	Net Profit or Loss	<u>(158,894)</u>	-8.4%	Return on Equity
					-14.8%

675793 ARDEN HEIGHTS				Proprietary - Corporation	
ARDEN HEIGHTS		7/17/2020 127 Days Settled*			
HOUSTON, TX 77008		3/12/2020 72 Days Settled		CR Beds 200 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	43.9%
Balance Sheet		Income Statement		Length of Stay	79.6
Current Assets	1,224,734	Total Charges	2,079,173	Average Wages	22.94
Fixed Assets	3,154	Contract Allowance	130,538	6.3%	Skilled Nursing
Other Assets	871	Operating Revenue	1,948,635	93.7%	Ancillary Service
Total Assets	<u>1,228,759</u>	Operating Expense	2,276,027	116.8%	Current Ratio
Current Liabilities	1,426,855	Operating Margin	-327,392	-16.8%	Days to Collect
Long Term Liabilities	0	Other Income	182,121	9.3%	Avg Payment Days
Total Equity	<u>-6,959,378</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>-5,532,523</u>	Net Profit or Loss	<u>(145,271)</u>	-7.5%	Return on Equity
					2.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675791 ARDEN PLACE				Proprietary - Partnership	
ARDEN PLACE		12/31/2020 294 Days Settled			
HOUSTON, TX 77061		3/12/2020 72 Days Settled		CR Beds 200 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.6%
Balance Sheet		Income Statement		Length of Stay	223.2
Current Assets	1,392,493	Total Charges	3,067,515	Average Wages	21.11
Fixed Assets	1,252,396	Contract Allowance	890,071	29.0% Skilled Nursing	65.3%
Other Assets	5,793	Operating Revenue	2,177,444	71.0% Ancillary Service	34.7%
Total Assets	<u>2,650,682</u>	Operating Expense	<u>1,982,441</u>	91.0% Current Ratio	1.5
Current Liabilities	911,975	Operating Margin	195,003	9.0% Days to Collect	228.6
Long Term Liabilities	0	Other Income	36,437	1.7% Avg Payment Days	71.4
Total Equity	<u>1,738,707</u>	Other Expense	0	0.0% Depreciation Rate	2.0%
Total Liab. and Equity	<u>2,650,682</u>	Net Profit or Loss	<u>231,440</u>	10.6% Return on Equity	13.3%

675791 ARDEN PLACE				Proprietary - Partnership	
ARDEN PLACE		12/31/2020 294 Days Settled			
HOUSTON, TX 77061		3/12/2020 72 Days Settled		CR Beds 200 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.8%
Balance Sheet		Income Statement		Length of Stay	140.4
Current Assets	3,844,353	Total Charges	10,983,385	Average Wages	21.11
Fixed Assets	2,666	Contract Allowance	1,699,041	15.5% Skilled Nursing	82.9%
Other Assets	102,926	Operating Revenue	9,284,344	84.5% Ancillary Service	17.1%
Total Assets	<u>3,949,945</u>	Operating Expense	<u>9,550,271</u>	102.9% Current Ratio	2.4
Current Liabilities	1,613,269	Operating Margin	-265,927	-2.9% Days to Collect	133.6
Long Term Liabilities	180,408	Other Income	2,423,411	26.1% Avg Payment Days	47.6
Total Equity	<u>2,156,268</u>	Other Expense	0	0.0% Depreciation Rate	17,524.6%
Total Liab. and Equity	<u>3,949,945</u>	Net Profit or Loss	<u>2,156,268</u>	23.2% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455001 ARDEN PLACE OF BEAUMONT				Proprietary - Partnership	
ARDEN PLACE OF BEAUMONT		12/31/2020 294 Days Settled			
BEAUMONT, TX 77707		3/12/2020 72 Days Settled		CR Beds 214 POS Beds 0	
JEFFERSON		Key Performance Ind.			
NOVITAS				Occupancy Rate	46.1%
Balance Sheet		Income Statement		Length of Stay	197.3
Current Assets	868,485	Total Charges	1,968,891	Average Wages	19.71
Fixed Assets	684,992	Contract Allowance	688,003	34.9% Skilled Nursing	58.3%
Other Assets	5,514	Operating Revenue	1,280,888	65.1% Ancillary Service	41.7%
Total Assets	1,558,991	Operating Expense	1,535,207	119.9% Current Ratio	1.0
Current Liabilities	830,250	Operating Margin	-254,319	-19.9% Days to Collect	226.6
Long Term Liabilities	0	Other Income	44,429	3.5% Avg Payment Days	81.2
Total Equity	728,741	Other Expense	0	0.0% Depreciation Rate	2.2%
Total Liab. and Equity	1,558,991	Net Profit or Loss	(209,890)	-16.4% Return on Equity	-28.8%

455001 ARDEN PLACE OF BEAUMONT				Proprietary - Individual	
ARDEN PLACE OF BEAUMONT		12/31/2020 294 Days Settled			
BEAUMONT, TX 77707		3/12/2020 72 Days Settled		CR Beds 214 POS Beds 0	
JEFFERSON		Key Performance Ind.			
NOVITAS				Occupancy Rate	42.3%
Balance Sheet		Income Statement		Length of Stay	146.3
Current Assets	2,593,233	Total Charges	6,512,509	Average Wages	19.71
Fixed Assets	16,376	Contract Allowance	1,106,931	17.0% Skilled Nursing	82.5%
Other Assets	0	Operating Revenue	5,405,578	83.0% Ancillary Service	17.5%
Total Assets	2,609,609	Operating Expense	6,876,387	127.2% Current Ratio	2.4
Current Liabilities	1,103,169	Operating Margin	-1,470,809	-27.2% Days to Collect	145.9
Long Term Liabilities	923,708	Other Income	2,053,541	38.0% Avg Payment Days	39.9
Total Equity	582,732	Other Expense	0	0.0% Depreciation Rate	3,825.4%
Total Liab. and Equity	2,609,609	Net Profit or Loss	582,732	10.8% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455923 ARDEN PLACE OF BEEVILLE		Proprietary - Partnership	
ARDEN PLACE OF BEEVILLE		12/31/2020 294 Days Settled	
BEEVILLE, TX 78102		3/12/2020 72 Days Settled	
BEE		CR Beds 120 POS Beds 0	
NOVITAS		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	598,422	Total Charges	1,674,548
Fixed Assets	246,734	Contract Allowance	536,723
Other Assets	3,289	Operating Revenue	1,137,825
Total Assets	848,445	Operating Expense	1,153,101
Current Liabilities	969,630	Operating Margin	-15,276
Long Term Liabilities	0	Other Income	11,980
Total Equity	-121,185	Other Expense	0
Total Liab. and Equity	848,445	Net Profit or Loss	(5,811)
		32.1%	Skilled Nursing 61.0%
		67.9%	Ancillary Service 39.0%
		101.3%	Current Ratio 0.6
		-1.3%	Days to Collect 104.6
		1.1%	Avg Payment Days 91.3
		0.0%	Depreciation Rate 1.6%
		-0.5%	Return on Equity 4.8%

455923 ARDEN PLACE OF BEEVILLE		Proprietary - Corporation	
ARDEN PLACE OF BEEVILLE		12/31/2020 294 Days Settled	
BEEVILLE, TX 78102		3/12/2020 72 Days Settled	
BEE		CR Beds 120 POS Beds 0	
NOVITAS		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,722,922	Total Charges	6,985,529
Fixed Assets	6,136	Contract Allowance	1,618,464
Other Assets	1,954,076	Operating Revenue	5,367,065
Total Assets	3,683,134	Operating Expense	5,299,052
Current Liabilities	905,438	Operating Margin	68,013
Long Term Liabilities	1,683,983	Other Income	1,025,700
Total Equity	1,093,713	Other Expense	0
Total Liab. and Equity	3,683,134	Net Profit or Loss	1,093,713
		23.2%	Skilled Nursing 74.2%
		76.8%	Ancillary Service 25.8%
		98.7%	Current Ratio 1.9
		1.3%	Days to Collect 106.3
		19.1%	Avg Payment Days 48.7
		0.0%	Depreciation Rate 5,105.1%
		20.4%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675905 ARDEN PLACE OF GRAPEVINE				Proprietary - Partnership	
ARDEN PLACE OF GRAPEVINE		12/31/2020 294 Days Settled			
GRAPEVINE, TX 76051		3/12/2020 72 Days Settled		CR Beds 126 POS Beds 0	
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		63.0%	
Balance Sheet		Income Statement		Length of Stay	
				124.2	
Current Assets	381,571	Total Charges	1,772,416	Average Wages	
				22.51	
Fixed Assets	408,159	Contract Allowance	675,946	38.1% Skilled Nursing	
				54.0%	
Other Assets	478,917	Operating Revenue	1,096,470	61.9% Ancillary Service	
				46.0%	
Total Assets	1,268,647	Operating Expense	1,387,445	126.5% Current Ratio	
				0.1	
Current Liabilities	2,692,157	Operating Margin	-290,975	-26.5% Days to Collect	
				130.8	
Long Term Liabilities	0	Other Income	31,164	2.8% Avg Payment Days	
				139.7	
Total Equity	-1,423,510	Other Expense	0	0.0% Depreciation Rate	
				1.9%	
Total Liab. and Equity	1,268,647	Net Profit or Loss	(259,811)	-23.7% Return on Equity	
				18.3%	

675905 ARDEN PLACE OF GRAPEVINE				Proprietary - Partnership	
ARDEN PLACE OF GRAPEVINE		12/31/2020 294 Days Settled			
GRAPEVINE, TX 76051		3/12/2020 72 Days Settled		CR Beds 126 POS Beds 0	
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		61.2%	
Balance Sheet		Income Statement		Length of Stay	
				154.3	
Current Assets	2,118,354	Total Charges	7,709,628	Average Wages	
				22.51	
Fixed Assets	1,680	Contract Allowance	1,761,056	22.8% Skilled Nursing	
				74.6%	
Other Assets	18,983	Operating Revenue	5,948,572	77.2% Ancillary Service	
				25.4%	
Total Assets	2,139,017	Operating Expense	6,105,751	102.6% Current Ratio	
				2.4	
Current Liabilities	880,918	Operating Margin	-157,179	-2.6% Days to Collect	
				99.3	
Long Term Liabilities	148,440	Other Income	1,268,714	21.3% Avg Payment Days	
				40.8	
Total Equity	1,109,659	Other Expense	0	0.0% Depreciation Rate	
				16,645.1%	
Total Liab. and Equity	2,139,017	Net Profit or Loss	1,109,659	18.7% Return on Equity	
				100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675840 ARDEN PLACE OF RICHLAND HILLS		Proprietary - Partnership	
ARDEN PLACE OF RICHLAND HILLS		12/31/2020 294 Days Settled	
RICHLAND HILLS, TX 76118		3/12/2020 72 Days Settled	
TARRANT		Key Performance Ind.	
NOVITAS		Occupancy Rate	73.9%
Balance Sheet		Income Statement	
Current Assets	312,692	Total Charges	1,678,284
Fixed Assets	101,131	Contract Allowance	431,916
Other Assets	3,775	Operating Revenue	1,246,368
Total Assets	417,598	Operating Expense	1,163,829
Current Liabilities	965,307	Operating Margin	82,539
Long Term Liabilities	0	Other Income	35,089
Total Equity	-547,709	Other Expense	0
Total Liab. and Equity	417,598	Net Profit or Loss	117,628
		25.7%	Skilled Nursing 68.1%
		74.3%	Ancillary Service 31.9%
		93.4%	Current Ratio 0.3
		6.6%	Days to Collect 97.9
		2.8%	Avg Payment Days 52.9
		0.0%	Depreciation Rate 2.7%
		9.4%	Return on Equity -21.5%

675840 ARDEN PLACE OF RICHLAND HILLS		Proprietary - Individual	
ARDEN PLACE OF RICHLAND HILLS		12/31/2020 294 Days Settled	
RICHLAND HILLS, TX 76118		3/12/2020 72 Days Settled	
TARRANT		Key Performance Ind.	
NOVITAS		Occupancy Rate	71.0%
Balance Sheet		Income Statement	
Current Assets	3,386,577	Total Charges	6,081,340
Fixed Assets	1,519	Contract Allowance	894,020
Other Assets	9,175	Operating Revenue	5,187,320
Total Assets	3,397,271	Operating Expense	5,581,941
Current Liabilities	1,059,799	Operating Margin	-394,621
Long Term Liabilities	1,284,546	Other Income	1,449,747
Total Equity	1,052,926	Other Expense	0
Total Liab. and Equity	3,397,271	Net Profit or Loss	1,052,926
		14.7%	Skilled Nursing 84.0%
		85.3%	Ancillary Service 16.0%
		107.6%	Current Ratio 3.2
		-7.6%	Days to Collect 111.9
		27.9%	Avg Payment Days 49.3
		0.0%	Depreciation Rate 17,438.0%
		20.3%	Return on Equity 100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675789 ARDEN WOOD		Proprietary - Partnership			
ARDEN WOOD		12/31/2020 294 Days Settled			
HOUSTON, TX 77055		3/12/2020 72 Days Settled		CR Beds 174 POS Beds 0	
HARRIS		Key Performance Ind.			
NOVITAS				Occupancy Rate	59.5%
Balance Sheet		Income Statement		Length of Stay	146.1
Current Assets	969,087	Total Charges	1,996,500	Average Wages	25.73
Fixed Assets	511,510	Contract Allowance	613,074	30.7% Skilled Nursing	65.9%
Other Assets	-470,441	Operating Revenue	1,383,426	69.3% Ancillary Service	34.1%
Total Assets	1,010,156	Operating Expense	1,585,110	114.6% Current Ratio	0.5
Current Liabilities	1,989,850	Operating Margin	-201,684	-14.6% Days to Collect	206.7
Long Term Liabilities	0	Other Income	13,721	1.0% Avg Payment Days	103.4
Total Equity	-979,694	Other Expense	0	0.0% Depreciation Rate	1.9%
Total Liab. and Equity	1,010,156	Net Profit or Loss	(188,418)	-13.6% Return on Equity	19.2%

675789 ARDEN WOOD		Proprietary - Partnership			
ARDEN WOOD		12/31/2020 294 Days Settled			
HOUSTON, TX 77055		3/12/2020 72 Days Settled		CR Beds 174 POS Beds 0	
HARRIS		Key Performance Ind.			
NOVITAS				Occupancy Rate	64.0%
Balance Sheet		Income Statement		Length of Stay	163.0
Current Assets	2,582,792	Total Charges	7,672,380	Average Wages	25.73
Fixed Assets	67,631	Contract Allowance	902,213	11.8% Skilled Nursing	84.4%
Other Assets	0	Operating Revenue	6,770,167	88.2% Ancillary Service	15.6%
Total Assets	2,650,423	Operating Expense	8,328,035	123.0% Current Ratio	1.8
Current Liabilities	1,450,752	Operating Margin	-1,557,868	-23.0% Days to Collect	131.7
Long Term Liabilities	605,439	Other Income	2,158,462	31.9% Avg Payment Days	48.0
Total Equity	594,232	Other Expense	0	0.0% Depreciation Rate	801.8%
Total Liab. and Equity	2,650,423	Net Profit or Loss	594,232	8.8% Return on Equity	100.0%

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455819 ARLINGTON HEIGHTS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
ARLINGTON HEIGHTS HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
FORT WORTH, TX 76107				CR Beds 180 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.3%
Balance Sheet		Income Statement		Length of Stay	126.3
Current Assets	-500,281	Total Charges	13,900,447	Average Wages	23.81
Fixed Assets	3,828,232	Contract Allowance	5,330,221	38.3% Skilled Nursing	71.1%
Other Assets	5,440	Operating Revenue	8,570,226	61.7% Ancillary Service	14.5%
Total Assets	3,333,391	Operating Expense	9,129,876	106.5% Current Ratio	(0.3)
Current Liabilities	1,651,680	Operating Margin	-559,650	-6.5% Days to Collect	(20.8)
Long Term Liabilities	141,210	Other Income	2,978,551	34.8% Avg Payment Days	63.5
Total Equity	1,540,501	Other Expense	0	0.0% Depreciation Rate	12.6%
Total Liab. and Equity	3,333,391	Net Profit or Loss	2,418,901	28.2% Return on Equity	157.0%

455872 ARLINGTON RESIDENCE AND REHABILITATION CENTER				Proprietary - Corporation	
ARLINGTON RESIDENCE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
ARLINGTON, TX 76011				CR Beds 118 POS Beds 0	
TARRANT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	56.4%
Balance Sheet		Income Statement		Length of Stay	60.9
Current Assets	2,240,010	Total Charges	7,410,174	Average Wages	21.77
Fixed Assets	148,448	Contract Allowance	280,048	3.8% Skilled Nursing	87.3%
Other Assets	75,000	Operating Revenue	7,130,126	96.2% Ancillary Service	12.7%
Total Assets	2,463,458	Operating Expense	6,571,590	92.2% Current Ratio	2.8
Current Liabilities	803,561	Operating Margin	558,536	7.8% Days to Collect	112.7
Long Term Liabilities	690,431	Other Income	0	0.0% Avg Payment Days	44.8
Total Equity	969,466	Other Expense	0	0.0% Depreciation Rate	357.6%
Total Liab. and Equity	2,463,458	Net Profit or Loss	558,536	7.8% Return on Equity	57.6%

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675916 ARLINGTON VILLAS REHABILITATION AND HEALTHCARE CEN				Proprietary - Corporation	
ARLINGTON VILLAS REHABILITATION AND HEALTHCARE CEN				12/31/2020 366 Days Reopened	
ARLINGTON, TX 76012				CR Beds 258 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	50.2%
Balance Sheet		Income Statement		Length of Stay	140.6
Current Assets	181,329	Total Charges	12,125,931	Average Wages	22.00
Fixed Assets	152,807	Contract Allowance	3,228,143	26.6% Skilled Nursing	51.4%
Other Assets	35,000	Operating Revenue	8,897,788	73.4% Ancillary Service	32.1%
Total Assets	369,136	Operating Expense	10,329,713	116.1% Current Ratio	1.0
Current Liabilities	181,597	Operating Margin	-1,431,925	-16.1% Days to Collect	13.9
Long Term Liabilities	0	Other Income	721,451	8.1% Avg Payment Days	6.4
Total Equity	187,539	Other Expense	0	0.0% Depreciation Rate	550.3%
Total Liab. and Equity	369,136	Net Profit or Loss	(710,474)	-8.0% Return on Equity	-378.8%
<hr/>					
675423 ASHFORD GARDENS				Nonprofit - Church	
ASHFORD GARDENS				12/31/2020 366 Days Settled	
HOUSTON, TX 77076				CR Beds 202 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.8%
Balance Sheet		Income Statement		Length of Stay	252.3
Current Assets	4,864,075	Total Charges	9,118,682	Average Wages	19.28
Fixed Assets	0	Contract Allowance	1,655,718	18.2% Skilled Nursing	79.7%
Other Assets	0	Operating Revenue	7,462,964	81.8% Ancillary Service	20.3%
Total Assets	4,864,075	Operating Expense	7,157,054	95.9% Current Ratio	9.2
Current Liabilities	531,454	Operating Margin	305,910	4.1% Days to Collect	159.4
Long Term Liabilities	0	Other Income	1,052,677	14.1% Avg Payment Days	4.0
Total Equity	4,332,621	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	4,864,075	Net Profit or Loss	1,358,587	18.2% Return on Equity	31.4%

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455748 ASHFORD HALL				Proprietary - Corporation	
ASHFORD HALL		12/31/2020 366 Days Settled			
IRVING, TX 75061		CR Beds 330 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		28.6%	
Balance Sheet		Income Statement		Length of Stay 396.4	
Current Assets	1,496,349	Total Charges	7,850,600	Average Wages	19.82
Fixed Assets	393,912	Contract Allowance	1,831,835	23.3%	Skilled Nursing 82.2%
Other Assets	125,000	Operating Revenue	6,018,765	76.7%	Ancillary Service 17.8%
Total Assets	2,015,261	Operating Expense	8,073,629	134.1%	Current Ratio 1.5
Current Liabilities	1,022,584	Operating Margin	-2,054,864	-34.1%	Days to Collect 65.8
Long Term Liabilities	1,907,321	Other Income	398,351	6.6%	Avg Payment Days 57.5
Total Equity	-914,644	Other Expense	0	0.0%	Depreciation Rate 164.7%
Total Liab. and Equity	2,015,261	Net Profit or Loss	(1,656,513)	-27.5%	Return on Equity 181.1%
676430 ASHTON MEDICAL LODGE				Proprietary - Corporation	
ASHTON MEDICAL LODGE		12/31/2020 366 Days Settled			
MIDLAND, TX 79703		CR Beds 144 POS Beds 0			
MIDLAND		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		75.6%	
Balance Sheet		Income Statement		Length of Stay 87.7	
Current Assets	1,397,674	Total Charges	24,648,067	Average Wages	24.35
Fixed Assets	1,141	Contract Allowance	12,527,942	50.8%	Skilled Nursing 81.5%
Other Assets	15,874	Operating Revenue	12,120,125	49.2%	Ancillary Service 18.5%
Total Assets	1,414,689	Operating Expense	11,320,548	93.4%	Current Ratio 1.4
Current Liabilities	1,005,010	Operating Margin	799,577	6.6%	Days to Collect 32.3
Long Term Liabilities	0	Other Income	977,150	8.1%	Avg Payment Days 13.2
Total Equity	409,679	Other Expense	0	0.0%	Depreciation Rate 1,090.1%
Total Liab. and Equity	1,414,689	Net Profit or Loss	1,776,727	14.7%	Return on Equity 433.7%

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676057 ASHTON PARKE CARE CENTER INC				Proprietary - Corporation	
ASHTON PARKE CARE CENTER INC		12/31/2020 366 Days Settled			
TEXAS CITY, TX 77591		CR Beds 100 POS Beds 0			
GALVESTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.8%	
Balance Sheet		Income Statement		Length of Stay 84.5	
Current Assets	1,279,321	Total Charges	3,729,774	Average Wages	17.52
Fixed Assets	2,695,412	Contract Allowance	-685,894	-18.4%	Skilled Nursing 84.5%
Other Assets	2,000	Operating Revenue	4,415,668	118.4%	Ancillary Service 15.5%
Total Assets	3,976,733	Operating Expense	4,604,087	104.3%	Current Ratio 0.8
Current Liabilities	1,666,123	Operating Margin	-188,419	-4.3%	Days to Collect 61.0
Long Term Liabilities	2,913,092	Other Income	200,052	4.5%	Avg Payment Days 24.6
Total Equity	-602,482	Other Expense	0	0.0%	Depreciation Rate 7.3%
Total Liab. and Equity	3,976,733	Net Profit or Loss	11,633	0.3%	Return on Equity -1.9%
675264 ATHENS HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
ATHENS HEALTHCARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
ATHENS, TX 75751		CR Beds 60 POS Beds 0			
HENDERSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		62.2%	
Balance Sheet		Income Statement		Length of Stay 471.2	
Current Assets	1,582,121	Total Charges	2,506,978	Average Wages	16.60
Fixed Assets	64,210	Contract Allowance	-579,817	-23.1%	Skilled Nursing 71.8%
Other Assets	6,769	Operating Revenue	3,086,795	123.1%	Ancillary Service 28.2%
Total Assets	1,653,100	Operating Expense	2,660,939	86.2%	Current Ratio 5.8
Current Liabilities	273,438	Operating Margin	425,856	13.8%	Days to Collect 51.0
Long Term Liabilities	374,632	Other Income	339,823	11.0%	Avg Payment Days 36.9
Total Equity	1,005,030	Other Expense	0	0.0%	Depreciation Rate 184.4%
Total Liab. and Equity	1,653,100	Net Profit or Loss	765,679	24.8%	Return on Equity 76.2%

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675459 AUSTIN HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
AUSTIN HEALTHCARE AND REHABILITATION CENTER		7/31/2020 366 Days Settled			
AUSTIN, TX 78723				CR Beds 120 POS Beds 0	
TRAVIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	40.7%
				Length of Stay	159.6
				Average Wages	21.11
				1.4% Skilled Nursing	93.8%
				98.6% Ancillary Service	6.2%
				84.5% Current Ratio	0.7
				15.5% Days to Collect	60.4
				7.1% Avg Payment Days	69.6
				0.0% Depreciation Rate	1,808.2%
				22.6% Return on Equity	-202.5%
<hr/>					
455799 AUSTIN WELLNESS & REHABILITATION				Nonprofit - Church	
AUSTIN WELLNESS & REHABILITATION		8/31/2020 366 Days Settled			
AUSTIN, TX 78750				CR Beds 120 POS Beds 0	
TRAVIS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.4%
				Length of Stay	111.2
				Average Wages	24.17
				19.1% Skilled Nursing	80.2%
				80.9% Ancillary Service	19.8%
				101.9% Current Ratio	1.0
				-1.9% Days to Collect	45.0
				7.9% Avg Payment Days	60.8
				0.0% Depreciation Rate	267.3%
				6.0% Return on Equity	-122.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675830 AUTUMN LEAVES				Proprietary - Other	
AUTUMN LEAVES		12/31/2020 366 Days Settled			
DALLAS, TX 75218				CR Beds 200	POS Beds 0
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	31.1%
Balance Sheet		Income Statement		Length of Stay	131.6
Current Assets	1,354,005	Total Charges	5,966,599	Average Wages	24.09
Fixed Assets	164,106	Contract Allowance	438,233	7.3%	Skilled Nursing 62.2%
Other Assets	19,136	Operating Revenue	5,528,366	92.7%	Ancillary Service 21.2%
Total Assets	1,537,247	Operating Expense	6,845,550	123.8%	Current Ratio 0.9
Current Liabilities	1,510,399	Operating Margin	-1,317,184	-23.8%	Days to Collect 66.9
Long Term Liabilities	0	Other Income	1,317,185	23.8%	Avg Payment Days 42.7
Total Equity	26,848	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,537,247	Net Profit or Loss	1	0.0%	Return on Equity 0.0%
676025 AUTUMN LEAVES NURSING AND REHAB INC				Proprietary - Corporation	
AUTUMN LEAVES NURSING AND REHAB INC		12/31/2020 366 Days Settled			
HENDERSON, TX 75652				CR Beds 125	POS Beds 0
RUSK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	74.9%
Balance Sheet		Income Statement		Length of Stay	250.3
Current Assets	1,186,824	Total Charges	9,093,798	Average Wages	17.34
Fixed Assets	169,464	Contract Allowance	2,560,789	28.2%	Skilled Nursing 93.8%
Other Assets	0	Operating Revenue	6,533,009	71.8%	Ancillary Service 0.0%
Total Assets	1,356,288	Operating Expense	8,235,504	126.1%	Current Ratio 3.3
Current Liabilities	362,954	Operating Margin	-1,702,495	-26.1%	Days to Collect 21.3
Long Term Liabilities	0	Other Income	1,510,315	23.1%	Avg Payment Days 13.3
Total Equity	993,334	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,356,288	Net Profit or Loss	(192,180)	-2.9%	Return on Equity -19.3%

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676301 AUTUMN WINDS LIVING & REHABILITATION				Nonprofit - Church	
AUTUMN WINDS LIVING & REHABILITATION		9/30/2020 366 Days Settled			
SCHERTZ, TX 78154				CR Beds 96	POS Beds 0
GUADALUPE		Key Performance Ind.			
TRAILBLAZER (TEXAS)				Occupancy Rate	74.2%
Balance Sheet		Income Statement		Length of Stay	203.8
Current Assets	2,667,975	Total Charges	7,703,176	Average Wages	17.95
Fixed Assets	209,160	Contract Allowance	1,186,405	15.4% Skilled Nursing	60.2%
Other Assets	26,051	Operating Revenue	6,516,771	84.6% Ancillary Service	39.8%
Total Assets	2,903,186	Operating Expense	5,697,115	87.4% Current Ratio	2.8
Current Liabilities	953,581	Operating Margin	819,656	12.6% Days to Collect	(14.0)
Long Term Liabilities	23,246	Other Income	980	0.0% Avg Payment Days	19.8
Total Equity	1,926,359	Other Expense	0	0.0% Depreciation Rate	159.0%
Total Liab. and Equity	2,903,186	Net Profit or Loss	820,636	12.6% Return on Equity	42.6%
675220 AVALON PLACE KIRBYVILLE				Nonprofit - Church	
AVALON PLACE KIRBYVILLE		9/30/2020 366 Days Settled			
KIRBYVILLE, TX 75956				CR Beds 114	POS Beds 0
JASPER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.0%
Balance Sheet		Income Statement		Length of Stay	215.8
Current Assets	1,456,391	Total Charges	4,564,157	Average Wages	14.16
Fixed Assets	22,476	Contract Allowance	0	0.0% Skilled Nursing	94.1%
Other Assets	23,766	Operating Revenue	4,564,157	100.0% Ancillary Service	5.9%
Total Assets	1,502,633	Operating Expense	4,566,391	100.0% Current Ratio	1.0
Current Liabilities	1,412,398	Operating Margin	-2,234	0.0% Days to Collect	28.4
Long Term Liabilities	90,235	Other Income	2,234	0.0% Avg Payment Days	38.3
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	756.8%
Total Liab. and Equity	1,502,633	Net Profit or Loss	0	0.0% Return on Equity	0.0%

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675900 AVALON PLACE TRINITY			Nonprofit - Church		
AVALON PLACE TRINITY		9/30/2020 366 Days Settled			
TRINITY, TX 75862		CR Beds 118 POS Beds 0			
TRINITY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		51.9%	
Balance Sheet		Income Statement		Length of Stay	
				122.4	
Current Assets	1,304,556	Total Charges	4,699,796	Average Wages	17.17
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing	92.5%
Other Assets	32,474	Operating Revenue	4,699,796	100.0% Ancillary Service	7.5%
Total Assets	<u>1,337,030</u>	Operating Expense	4,703,548	100.1% Current Ratio	1.0
Current Liabilities	1,257,626	Operating Margin	-3,752	-0.1% Days to Collect	33.0
Long Term Liabilities	79,404	Other Income	3,752	0.1% Avg Payment Days	32.3
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>1,337,030</u>	Net Profit or Loss	0	0.0% Return on Equity	0.0%
455699 AVALON PLACE WHARTON			Nonprofit - Church		
AVALON PLACE WHARTON		12/31/2020 366 Days Settled			
WHARTON, TX 77488		CR Beds 120 POS Beds 0			
WHARTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.8%	
Balance Sheet		Income Statement		Length of Stay	
				143.3	
Current Assets	1,151,700	Total Charges	6,375,946	Average Wages	16.64
Fixed Assets	127,317	Contract Allowance	394,517	6.2% Skilled Nursing	69.8%
Other Assets	54,521	Operating Revenue	5,981,429	93.8% Ancillary Service	30.2%
Total Assets	<u>1,333,538</u>	Operating Expense	5,192,453	86.8% Current Ratio	1.1
Current Liabilities	1,074,672	Operating Margin	788,976	13.2% Days to Collect	(39.0)
Long Term Liabilities	6,043	Other Income	105,275	1.8% Avg Payment Days	18.9
Total Equity	252,823	Other Expense	0	0.0% Depreciation Rate	206.0%
Total Liab. and Equity	<u>1,333,538</u>	Net Profit or Loss	894,251	15.0% Return on Equity	353.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675908 AVANTE REHABILITATION CENTER				Proprietary - Other	
AVANTE REHABILITATION CENTER		12/31/2020 366 Days Settled			
IRVING, TX 75061		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		47.4%	
Balance Sheet		Income Statement		Length of Stay	
				310.6	
Current Assets	2,991,559	Total Charges	6,896,388	Average Wages	
Fixed Assets	292,822	Contract Allowance	-1,081,057	20.90	
Other Assets	1,602	Operating Revenue	7,977,445	48.0%	
Total Assets	<u>3,285,983</u>	Operating Expense	8,168,672	52.0%	
Current Liabilities	606,469	Operating Margin	-191,227	Current Ratio	
Long Term Liabilities	2,753,153	Other Income	38,852	4.9	
Total Equity	-73,639	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>3,285,983</u>	Net Profit or Loss	(152,375)	89.4	
				Avg Payment Days	
				26.0	
				Depreciation Rate	
				26.5%	
				Return on Equity	
				206.9%	

675253 AZALEA TRAIL NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
AZALEA TRAIL NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
GRAND SALINE, TX 75140		CR Beds 76 POS Beds 0			
VAN ZANDT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.8%	
Balance Sheet		Income Statement		Length of Stay	
				303.4	
Current Assets	1,161,075	Total Charges	3,042,716	Average Wages	
Fixed Assets	153,276	Contract Allowance	-675,837	17.67	
Other Assets	0	Operating Revenue	3,718,553	76.8%	
Total Assets	<u>1,314,351</u>	Operating Expense	3,815,084	23.2%	
Current Liabilities	296,314	Operating Margin	-96,531	Current Ratio	
Long Term Liabilities	446,400	Other Income	414,056	3.9	
Total Equity	571,637	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,314,351</u>	Net Profit or Loss	317,525	36.4	
				Avg Payment Days	
				15.5	
				Depreciation Rate	
				26.5%	
				Return on Equity	
				55.5%	

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676003 AZLE MANOR HEALTH CARE AND REHABILITATION				Proprietary - Corporation	
AZLE MANOR HEALTH CARE AND REHABILITATION		8/31/2020 366 Days Settled			
AZLE, TX 76020				CR Beds 142 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 28.0%	
Balance Sheet		Income Statement		Length of Stay 175.6	
Current Assets	652,814	Total Charges	9,780,047	Average Wages 11.93	
Fixed Assets	3,835,409	Contract Allowance	1,649,829	16.9%	Skilled Nursing 36.2%
Other Assets	0	Operating Revenue	8,130,218	83.1%	Ancillary Service 0.0%
Total Assets	<u>4,488,223</u>	Operating Expense	8,810,789	108.4%	Current Ratio 0.5
Current Liabilities	1,226,872	Operating Margin	-680,571	-8.4%	Days to Collect 31.8
Long Term Liabilities	2,329,658	Other Income	0	0.0%	Avg Payment Days 13.8
Total Equity	931,693	Other Expense	0	0.0%	Depreciation Rate 17.9%
Total Liab. and Equity	<u>4,488,223</u>	Net Profit or Loss	<u>(680,571)</u>	-8.4%	Return on Equity -73.0%

675057 BALCH SPRINGS NURSING HOME				Proprietary - Corporation	
BALCH SPRINGS NURSING HOME		12/31/2020 366 Days Settled			
BALCH SPRINGS, TX 75180				CR Beds 120 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 62.1%	
Balance Sheet		Income Statement		Length of Stay 193.5	
Current Assets	1,830,730	Total Charges	6,809,552	Average Wages 21.55	
Fixed Assets	213,241	Contract Allowance	1,769,835	26.0%	Skilled Nursing 64.0%
Other Assets	4,000	Operating Revenue	5,039,717	74.0%	Ancillary Service 36.0%
Total Assets	<u>2,047,971</u>	Operating Expense	5,930,508	117.7%	Current Ratio 0.8
Current Liabilities	2,176,068	Operating Margin	-890,791	-17.7%	Days to Collect 42.9
Long Term Liabilities	0	Other Income	777,263	15.4%	Avg Payment Days 89.5
Total Equity	-128,097	Other Expense	0	0.0%	Depreciation Rate 135.3%
Total Liab. and Equity	<u>2,047,971</u>	Net Profit or Loss	<u>(113,528)</u>	-2.3%	Return on Equity 88.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675614 BALLINGER HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
BALLINGER HEALTHCARE AND REHABILITATION CENTER		8/31/2020 366 Days Settled			
BALLINGER, TX 76821				CR Beds 120 POS Beds 0	
RUNNELS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	39.7%
Balance Sheet		Income Statement		Length of Stay	200.4
Current Assets	329,663	Total Charges	4,112,244	Average Wages	19.42
Fixed Assets	-247,378	Contract Allowance	835,688	20.3% Skilled Nursing	75.0%
Other Assets	1,661,332	Operating Revenue	3,276,556	79.7% Ancillary Service	25.0%
Total Assets	1,743,617	Operating Expense	3,693,030	112.7% Current Ratio	(8.5)
Current Liabilities	-38,664	Operating Margin	-416,474	-12.7% Days to Collect	33.4
Long Term Liabilities	7,343,522	Other Income	221,654	6.8% Avg Payment Days	13.4
Total Equity	-5,561,241	Other Expense	0	0.0% Depreciation Rate	74.0%
Total Liab. and Equity	1,743,617	Net Profit or Loss	(194,820)	-5.9% Return on Equity	3.5%
676233 BANDERA NURSING & REHABILITATION				Nonprofit - Church	
BANDERA NURSING & REHABILITATION		9/30/2020 366 Days Settled			
BANDERA, TX 78003				CR Beds 118 POS Beds 0	
BANDERA				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	57.2%
Balance Sheet		Income Statement		Length of Stay	55.9
Current Assets	374,837	Total Charges	6,603,146	Average Wages	19.23
Fixed Assets	0	Contract Allowance	1,170,922	17.7% Skilled Nursing	75.7%
Other Assets	0	Operating Revenue	5,432,224	82.3% Ancillary Service	24.3%
Total Assets	374,837	Operating Expense	5,217,317	96.0% Current Ratio	0.9
Current Liabilities	410,125	Operating Margin	214,907	4.0% Days to Collect	25.3
Long Term Liabilities	0	Other Income	218,221	4.0% Avg Payment Days	28.8
Total Equity	-35,288	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	374,837	Net Profit or Loss	433,128	8.0% Return on Equity	- 1,227.4%

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675377 BANGS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
BANGS NURSING AND REHABILITATION CENTER 3/31/2020 366 Days Settled					
BANGS, TX 76823				CR Beds 48 POS Beds 0	
BROWN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 72.7%	
Balance Sheet		Income Statement		Length of Stay 152.0	
Current Assets	90,187	Total Charges	3,951,353	Average Wages 22.84	
Fixed Assets	2,567,677	Contract Allowance	1,240,672	31.4%	Skilled Nursing 83.9%
Other Assets	6,286	Operating Revenue	2,710,681	68.6%	Ancillary Service 16.1%
Total Assets	<u>2,664,150</u>	Operating Expense	3,072,066	113.3%	Current Ratio 0.3
Current Liabilities	311,693	Operating Margin	-361,385	-13.3%	Days to Collect 9.7
Long Term Liabilities	2,067,835	Other Income	2,587	0.1%	Avg Payment Days 33.3
Total Equity	284,622	Other Expense	0	0.0%	Depreciation Rate 16.0%
Total Liab. and Equity	<u>2,664,150</u>	Net Profit or Loss	<u>(358,798)</u>	-13.2%	Return on Equity -126.1%
676222 BASTROP LOST PINES NURSING AND REHABILITATION CENT				Government - City-County	
BASTROP LOST PINES NURSING AND REHABILITATION CENT 6/30/2020 366 Days Settled					
BASTROP, TX 78602				CR Beds 120 POS Beds 0	
BASTROP				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 82.4%	
Balance Sheet		Income Statement		Length of Stay 104.3	
Current Assets	-2,950,554	Total Charges	9,155,015	Average Wages 21.61	
Fixed Assets	661,090	Contract Allowance	0	0.0%	Skilled Nursing 76.3%
Other Assets	9,098,396	Operating Revenue	9,155,015	100.0%	Ancillary Service 23.7%
Total Assets	<u>6,808,932</u>	Operating Expense	9,536,707	104.2%	Current Ratio (0.8)
Current Liabilities	3,523,270	Operating Margin	-381,692	-4.2%	Days to Collect (118.7)
Long Term Liabilities	65,460	Other Income	671,777	7.3%	Avg Payment Days 10.2
Total Equity	3,220,202	Other Expense	0	0.0%	Depreciation Rate 99.2%
Total Liab. and Equity	<u>6,808,932</u>	Net Profit or Loss	<u>290,085</u>	3.2%	Return on Equity 9.0%

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675356 BASTROP NURSING CENTER				Proprietary - Corporation	
BASTROP NURSING CENTER		12/31/2020 366 Days Settled			
BASTROP, TX 78602		CR Beds 96 POS Beds 0			
BASTROP		Key Performance Ind.			
NOVITAS		Occupancy Rate		63.6%	
Balance Sheet		Income Statement		Length of Stay	
				173.2	
Current Assets	959,663	Total Charges	8,922,180	Average Wages	
Fixed Assets	366,875	Contract Allowance	4,236,001	19.29	
Other Assets	0	Operating Revenue	4,686,179	47.5%	
Total Assets	1,326,538	Operating Expense	5,733,264	52.5%	
Current Liabilities	906,364	Operating Margin	-1,047,085	122.3%	
Long Term Liabilities	259,698	Other Income	1,411,513	-22.3%	
Total Equity	160,468	Other Expense	0	30.1%	
Total Liab. and Equity	1,326,530	Net Profit or Loss	364,428	0.0%	
				7.8%	
455582 BAY VILLA HEALTHCARE CENTER				Proprietary - Corporation	
BAY VILLA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
BAY CITY, TX 77414		CR Beds 105 POS Beds 0			
MATAGORDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		45.1%	
Balance Sheet		Income Statement		Length of Stay	
				81.7	
Current Assets	1,110,604	Total Charges	7,450,309	Average Wages	
Fixed Assets	193,457	Contract Allowance	3,533,852	16.64	
Other Assets	6,062	Operating Revenue	3,916,457	47.4%	
Total Assets	1,310,123	Operating Expense	4,831,171	52.6%	
Current Liabilities	773,991	Operating Margin	-914,714	123.4%	
Long Term Liabilities	383,971	Other Income	1,222,643	-23.4%	
Total Equity	152,162	Other Expense	0	31.2%	
Total Liab. and Equity	1,310,124	Net Profit or Loss	307,929	0.0%	
				7.9%	

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676096 BAYBROOKE VILLAGE CARE AND REHAB CENTER				Nonprofit - Church	
BAYBROOKE VILLAGE CARE AND REHAB CENTER 9/30/2020 366 Days Settled					
MCKINNEY, TX 75070				CR Beds 128 POS Beds 0	
COLLIN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 75.7%	
Balance Sheet		Income Statement		Length of Stay 59.5	
Current Assets	1,213,456	Total Charges	13,615,432	Average Wages 21.06	
Fixed Assets	0	Contract Allowance	3,397,381	25.0%	Skilled Nursing 72.1%
Other Assets	0	Operating Revenue	10,218,051	75.0%	Ancillary Service 27.9%
Total Assets	<u>1,213,456</u>	Operating Expense	<u>10,693,405</u>	104.7%	Current Ratio 0.8
Current Liabilities	1,555,653	Operating Margin	-475,354	-4.7%	Days to Collect 35.8
Long Term Liabilities	74,275	Other Income	1,578,128	15.4%	Avg Payment Days 45.0
Total Equity	<u>-416,472</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,213,456</u>	Net Profit or Loss	<u>1,102,774</u>	10.8%	Return on Equity -264.8%

676282 BAYOU MANOR				Nonprofit - Other	
BAYOU MANOR 12/31/2020 366 Days Settled					
HOUSTON, TX 77025				CR Beds 37 POS Beds 0	
HARRIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 71.2%	
Balance Sheet		Income Statement		Length of Stay 56.4	
Current Assets	11,256,383	Total Charges	4,894,105	Average Wages 23.97	
Fixed Assets	90,578,162	Contract Allowance	1,173,089	24.0%	Skilled Nursing 80.7%
Other Assets	26,973,086	Operating Revenue	3,721,016	76.0%	Ancillary Service 19.3%
Total Assets	<u>128,807,631</u>	Operating Expense	<u>23,643,258</u>	635.4%	Current Ratio 0.9
Current Liabilities	12,027,574	Operating Margin	-19,922,242	-535.4%	Days to Collect 114.8
Long Term Liabilities	164,676,829	Other Income	17,341,669	466.0%	Avg Payment Days 65.0
Total Equity	<u>-47,896,772</u>	Other Expense	0	0.0%	Depreciation Rate 8.6%
Total Liab. and Equity	<u>128,807,631</u>	Net Profit or Loss	<u>(2,580,573)</u>	-69.4%	Return on Equity 5.4%

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676223 BAYOU PINES CARE CENTER				Proprietary - Corporation	
BAYOU PINES CARE CENTER		12/31/2020 366 Days Settled			
LA MARQUE, TX 77568		CR Beds 120 POS Beds 0			
GALVESTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		71.2%	
		Length of Stay		162.1	
		Average Wages		18.60	
		Skilled Nursing		82.0%	
		Ancillary Service		18.0%	
		Current Ratio		0.6	
		Days to Collect		40.8	
		Avg Payment Days		25.0	
		Depreciation Rate		5.5%	
		Return on Equity		33.0%	
Balance Sheet		Income Statement			
Current Assets	2,939,886	Total Charges	6,610,570		
Fixed Assets	4,319,934	Contract Allowance	-640,727	-9.7%	
Other Assets	8,758	Operating Revenue	7,251,297	109.7%	
Total Assets	<u>7,268,578</u>	Operating Expense	6,572,092	90.6%	
Current Liabilities	4,989,176	Operating Margin	679,205	9.4%	
Long Term Liabilities	0	Other Income	73,711	1.0%	
Total Equity	<u>2,279,402</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,268,578</u>	Net Profit or Loss	<u>752,916</u>	10.4%	
<hr/>					
675323 BAYWIND VILLAGE SKILLED NURSING & REHAB				Proprietary - Corporation	
BAYWIND VILLAGE SKILLED NURSING & REHAB		12/31/2020 366 Days Settled			
LEAGUE CITY, TX 77573		CR Beds 113 POS Beds 0			
GALVESTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.3%	
		Length of Stay		35.4	
		Average Wages		20.98	
		Skilled Nursing		88.2%	
		Ancillary Service		11.8%	
		Current Ratio		1.9	
		Days to Collect		31.7	
		Avg Payment Days		32.0	
		Depreciation Rate		2,818.0%	
		Return on Equity		128.5%	
Balance Sheet		Income Statement			
Current Assets	3,475,985	Total Charges	12,958,145		
Fixed Assets	4,710	Contract Allowance	1,063,719	8.2%	
Other Assets	31,167	Operating Revenue	11,894,426	91.8%	
Total Assets	<u>3,511,862</u>	Operating Expense	11,775,131	99.0%	
Current Liabilities	1,841,617	Operating Margin	119,295	1.0%	
Long Term Liabilities	839,683	Other Income	947,574	8.0%	
Total Equity	<u>830,562</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,511,862</u>	Net Profit or Loss	<u>1,066,869</u>	9.0%	

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676309 BAYWOOD CROSSING REHABILITATION & HEALTHCARE CENTE				Proprietary - Corporation	
BAYWOOD CROSSING REHABILITATION & HEALTHCARE CENTE				12/31/2020 366 Days Settled	
PASADENA, TX 77505				CR Beds 124 POS Beds 0	
HARRIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	74.9%
Balance Sheet		Income Statement		Length of Stay	69.1
Current Assets	3,133,206	Total Charges	8,618,337	Average Wages	18.51
Fixed Assets	70,147	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	-2,287,495	Operating Revenue	8,618,337	100.0%	Ancillary Service
Total Assets	915,858	Operating Expense	7,665,563	88.9%	Current Ratio
Current Liabilities	621,211	Operating Margin	952,774	11.1%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	294,647	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	915,858	Net Profit or Loss	952,774	11.1%	Return on Equity
675579 BEACON HARBOR HEALTHCARE AND REHABILITATION				Proprietary - Corporation	
BEACON HARBOR HEALTHCARE AND REHABILITATION				12/31/2020 397 Days Settled	
ROCKWALL, TX 75087				CR Beds 190 POS Beds 0	
ROCKWALL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	54.7%
Balance Sheet		Income Statement		Length of Stay	161.0
Current Assets	3,295,793	Total Charges	15,981,539	Average Wages	21.88
Fixed Assets	507,643	Contract Allowance	2,220,841	13.9%	Skilled Nursing
Other Assets	8,110,504	Operating Revenue	13,760,698	86.1%	Ancillary Service
Total Assets	11,913,940	Operating Expense	11,251,683	81.8%	Current Ratio
Current Liabilities	1,373,741	Operating Margin	2,509,015	18.2%	Days to Collect
Long Term Liabilities	8,035,106	Other Income	1,095	0.0%	Avg Payment Days
Total Equity	2,505,093	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	11,913,940	Net Profit or Loss	2,510,110	18.2%	Return on Equity

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675503 BEACON HILL				Nonprofit - Church	
BEACON HILL		9/30/2020 396 Days Settled			
DENISON, TX 75020				CR Beds 150 POS Beds 0	
GRAYSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 61.6%	
Balance Sheet		Income Statement		Length of Stay 79.4	
Current Assets	1,698,788	Total Charges	13,418,290	Average Wages 22.74	
Fixed Assets	0	Contract Allowance	3,672,482	27.4% Skilled Nursing 71.5%	
Other Assets	0	Operating Revenue	9,745,808	72.6% Ancillary Service 28.5%	
Total Assets	<u>1,698,788</u>	Operating Expense	9,996,719	102.6% Current Ratio 7.6	
Current Liabilities	223,741	Operating Margin	-250,911	-2.6% Days to Collect 76.0	
Long Term Liabilities	0	Other Income	547,083	5.6% Avg Payment Days 5.0	
Total Equity	<u>1,475,047</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>1,698,788</u>	Net Profit or Loss	<u>266,545</u>	2.7% Return on Equity 18.1%	
455561 BEAUMONT HEALTH CARE CENTER				Nonprofit - Other	
BEAUMONT HEALTH CARE CENTER		12/31/2020 366 Days Settled			
BEAUMONT, TX 77707				CR Beds 82 POS Beds 0	
JEFFERSON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 63.7%	
Balance Sheet		Income Statement		Length of Stay 134.5	
Current Assets	2,316,702	Total Charges	5,885,229	Average Wages 18.60	
Fixed Assets	0	Contract Allowance	1,276,512	21.7% Skilled Nursing 75.8%	
Other Assets	878,399	Operating Revenue	4,608,717	78.3% Ancillary Service 24.2%	
Total Assets	<u>3,195,101</u>	Operating Expense	4,263,380	92.5% Current Ratio 2.2	
Current Liabilities	1,044,552	Operating Margin	345,337	7.5% Days to Collect 12.1	
Long Term Liabilities	0	Other Income	307,638	6.7% Avg Payment Days 23.7	
Total Equity	<u>2,150,549</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>3,195,101</u>	Net Profit or Loss	<u>652,975</u>	14.2% Return on Equity 30.4%	

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675620 BEAUMONT NURSING AND REHABILITATION				Proprietary - Corporation	
BEAUMONT NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
BEAUMONT, TX 77707		CR Beds 120 POS Beds 0			
JEFFERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		44.3%	
		Length of Stay		256.0	
		Average Wages		17.78	
		13.9% Skilled Nursing		73.3%	
		86.1% Ancillary Service		26.7%	
		114.6% Current Ratio		0.9	
		-14.6% Days to Collect		43.0	
		23.8% Avg Payment Days		177.0	
		0.0% Depreciation Rate		76.7%	
		9.2% Return on Equity		-24.0%	
<hr/>					
455798 BEDFORD WELLNESS & REHABILITATION				Nonprofit - Church	
BEDFORD WELLNESS & REHABILITATION		8/31/2020 366 Days Settled			
BEDFORD, TX 76021		CR Beds 120 POS Beds 0			
TARRANT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		61.0%	
		Length of Stay		83.0	
		Average Wages		20.61	
		12.6% Skilled Nursing		77.8%	
		87.4% Ancillary Service		22.2%	
		98.9% Current Ratio		0.9	
		1.1% Days to Collect		52.4	
		9.8% Avg Payment Days		86.6	
		0.0% Depreciation Rate		46.5%	
		10.8% Return on Equity		272.4%	

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676345 BEL AIR AT TERAVIDA				Nonprofit - Church	
BEL AIR AT TERAVIDA		9/30/2020 366 Days Settled			
ROUND ROCK, TX 78665				CR Beds 112 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 67.8%	
Balance Sheet		Income Statement		Length of Stay 72.0	
Current Assets	621,942	Total Charges	11,472,114	Average Wages 22.95	
Fixed Assets	0	Contract Allowance	3,411,181	29.7% Skilled Nursing 69.5%	
Other Assets	0	Operating Revenue	8,060,933	70.3% Ancillary Service 30.5%	
Total Assets	<u>621,942</u>	Operating Expense	8,232,698	102.1% Current Ratio 1.0	
Current Liabilities	624,564	Operating Margin	-171,765	-2.1% Days to Collect 11.8	
Long Term Liabilities	0	Other Income	347,773	4.3% Avg Payment Days 4.2	
Total Equity	<u>-2,622</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>621,942</u>	Net Profit or Loss	<u>173,873</u>	2.2% Return on Equity - 6,631.3%	

676367 BELTERRA HEALTH & REHAB				Proprietary - Corporation	
BELTERRA HEALTH & REHAB		12/31/2020 366 Days Settled			
MCKINNEY, TX 75071				CR Beds 103 POS Beds 0	
COLLIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 67.5%	
Balance Sheet		Income Statement		Length of Stay 133.9	
Current Assets	721,633	Total Charges	6,925,976	Average Wages 23.49	
Fixed Assets	549,055	Contract Allowance	1,147,045	16.6% Skilled Nursing 69.7%	
Other Assets	106,400	Operating Revenue	5,778,931	83.4% Ancillary Service 30.3%	
Total Assets	<u>1,377,088</u>	Operating Expense	7,784,937	134.7% Current Ratio 0.3	
Current Liabilities	2,363,227	Operating Margin	-2,006,006	-34.7% Days to Collect 83.2	
Long Term Liabilities	792,500	Other Income	2,474	0.0% Avg Payment Days 103.9	
Total Equity	<u>-1,778,639</u>	Other Expense	0	0.0% Depreciation Rate 198.4%	
Total Liab. and Equity	<u>1,377,088</u>	Net Profit or Loss	<u>(2,003,532)</u>	-34.7% Return on Equity 112.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675906 BENBROOK NURSING & REHABILITATION CENTER				Nonprofit - Church	
BENBROOK NURSING & REHABILITATION CENTER 8/31/2020 366 Days Settled					
BENBROOK, TX 76126				CR Beds 115 POS Beds 0	
TARRANT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 44.2%	
Balance Sheet		Income Statement		Length of Stay 68.1	
Current Assets	1,483,112	Total Charges	4,262,794	Average Wages 18.76	
Fixed Assets	132,506	Contract Allowance	-1,226	0.0% Skilled Nursing 84.3%	
Other Assets	0	Operating Revenue	4,264,020	100.0% Ancillary Service 15.7%	
Total Assets	1,615,618	Operating Expense	4,792,126	112.4% Current Ratio 1.7	
Current Liabilities	885,968	Operating Margin	-528,106	-12.4% Days to Collect 59.7	
Long Term Liabilities	0	Other Income	928,330	21.8% Avg Payment Days 6.8	
Total Equity	729,650	Other Expense	0	0.0% Depreciation Rate 316.0%	
Total Liab. and Equity	1,615,618	Net Profit or Loss	400,224	9.4% Return on Equity 54.9%	
676163 BENDER TERRACE OF LUBBOCK				Proprietary - Other	
BENDER TERRACE OF LUBBOCK 12/31/2020 366 Days Settled					
LUBBOCK, TX 79410				CR Beds 120 POS Beds 0	
LUBBOCK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 64.5%	
Balance Sheet		Income Statement		Length of Stay 201.0	
Current Assets	1,286,280	Total Charges	5,780,171	Average Wages 19.19	
Fixed Assets	108,001	Contract Allowance	-618,623	-10.7% Skilled Nursing 76.6%	
Other Assets	456,055	Operating Revenue	6,398,794	110.7% Ancillary Service 23.4%	
Total Assets	1,850,336	Operating Expense	6,479,661	101.3% Current Ratio 1.4	
Current Liabilities	937,275	Operating Margin	-80,867	-1.3% Days to Collect 63.8	
Long Term Liabilities	704,750	Other Income	107,768	1.7% Avg Payment Days 49.8	
Total Equity	208,311	Other Expense	0	0.0% Depreciation Rate 626.1%	
Total Liab. and Equity	1,850,336	Net Profit or Loss	26,901	0.4% Return on Equity 12.9%	

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676117 BERTRAM NURSING AND REHABILITATION				Proprietary - Corporation	
BERTRAM NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
BERTRAM, TX 78605		CR Beds 74 POS Beds 0			
BURNET		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		64.6%	
		Length of Stay		126.5	
		Average Wages		19.61	
		Skilled Nursing		127.9%	
		Ancillary Service		-27.9%	
		Current Ratio		(1.5)	
		Days to Collect		66.3	
		Avg Payment Days		(14.5)	
		Depreciation Rate		584.0%	
		Return on Equity		15.8%	
<hr/>					
676481 BETHANY SENIOR LIVING				Government - City-County	
BETHANY SENIOR LIVING		12/31/2020 303 Days *Settled			
PORT LAVACA, TX 77979		CR Beds 130 POS Beds 0			
CALHOUN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		50.1%	
		Length of Stay		214.7	
		Average Wages		23.71	
		Skilled Nursing		83.1%	
		Ancillary Service		16.9%	
		Current Ratio		7.3	
		Days to Collect		110.8	
		Avg Payment Days		18.5	
		Depreciation Rate		2,178.3%	
		Return on Equity		-336.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676380 BIG SPRING CENTER FOR SKILLED CARE				Proprietary - Corporation	
BIG SPRING CENTER FOR SKILLED CARE 12/31/2020 366 Days Settled					
BIG SPRING, TX 79720				CR Beds 120 POS Beds 0	
HOWARD				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 56.5%	
Balance Sheet		Income Statement		Length of Stay 156.1	
Current Assets	3,612,349	Total Charges	5,957,717	Average Wages 20.53	
Fixed Assets	259,534	Contract Allowance	369,079	6.2% Skilled Nursing 81.7%	
Other Assets	39,927	Operating Revenue	5,588,638	93.8% Ancillary Service 18.3%	
Total Assets	3,911,810	Operating Expense	6,755,897	120.9% Current Ratio 0.8	
Current Liabilities	4,520,431	Operating Margin	-1,167,259	-20.9% Days to Collect 14.5	
Long Term Liabilities	4,168	Other Income	780,595	14.0% Avg Payment Days 169.6	
Total Equity	-3,864,603	Other Expense	0	0.0% Depreciation Rate 250.2%	
Total Liab. and Equity	659,996	Net Profit or Loss	(386,664)	-6.9% Return on Equity 10.0%	

675838 BIRCHWOOD NURSING AND REHABILITATION LP				Proprietary - Corporation	
BIRCHWOOD NURSING AND REHABILITATION LP 12/31/2020 366 Days Settled					
COOPER, TX 75432				CR Beds 100 POS Beds 0	
DELTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 57.0%	
Balance Sheet		Income Statement		Length of Stay 270.2	
Current Assets	137,965	Total Charges	2,291,832	Average Wages 17.27	
Fixed Assets	451,130	Contract Allowance	-368,076	-16.1% Skilled Nursing 136.0%	
Other Assets	7,223,055	Operating Revenue	2,659,908	116.1% Ancillary Service -36.0%	
Total Assets	7,812,150	Operating Expense	3,682,418	138.4% Current Ratio (0.8)	
Current Liabilities	-180,680	Operating Margin	-1,022,510	-38.4% Days to Collect 36.4	
Long Term Liabilities	0	Other Income	-533,252	-20.0% Avg Payment Days (17.7)	
Total Equity	-7,631,470	Other Expense	0	0.0% Depreciation Rate 47.7%	
Total Liab. and Equity	-7,812,150	Net Profit or Loss	(1,160,431)	-43.6% Return on Equity 15.2%	

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455456 BIVINS POINTE				Nonprofit - Other	
BIVINS POINTE		9/30/2020 366 Days Settled			
AMARILLO, TX 79106				CR Beds 60	POS Beds 0
POTTER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.4%
Balance Sheet		Income Statement		Length of Stay	28.0
Current Assets	984,515	Total Charges	7,089,568	Average Wages	21.69
Fixed Assets	6,174,523	Contract Allowance	1,487,913	21.0%	Skilled Nursing 30.6%
Other Assets	0	Operating Revenue	5,601,655	79.0%	Ancillary Service 39.8%
Total Assets	7,159,038	Operating Expense	7,952,629	142.0%	Current Ratio 2.2
Current Liabilities	452,801	Operating Margin	-2,350,974	-42.0%	Days to Collect 33.3
Long Term Liabilities	7,707,458	Other Income	1,975,726	35.3%	Avg Payment Days 11.9
Total Equity	-1,001,221	Other Expense	0	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	7,159,038	Net Profit or Loss	(375,248)	-6.7%	Return on Equity 37.5%
455510 BLANCO VILLA NURSING AND REHABILITATION LP				Proprietary - Corporation	
BLANCO VILLA NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled			
SAN ANTONIO, TX 78216				CR Beds 143	POS Beds 0
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	33.2%
Balance Sheet		Income Statement		Length of Stay	480.0
Current Assets	124,717	Total Charges	2,103,303	Average Wages	22.61
Fixed Assets	166,937	Contract Allowance	-258,087	-12.3%	Skilled Nursing 121.6%
Other Assets	-6,759,475	Operating Revenue	2,361,390	112.3%	Ancillary Service -21.6%
Total Assets	-6,467,821	Operating Expense	4,448,989	188.4%	Current Ratio (0.3)
Current Liabilities	-491,405	Operating Margin	-2,087,599	-88.4%	Days to Collect 27.2
Long Term Liabilities	0	Other Income	-757,522	-32.1%	Avg Payment Days (13.3)
Total Equity	6,959,226	Other Expense	0	0.0%	Depreciation Rate 75.6%
Total Liab. and Equity	6,467,821	Net Profit or Loss	(413,205)	-17.5%	Return on Equity -5.9%

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675306 BLUEBONNET NURSING AND REHABILITATION LP				Proprietary - Corporation	
BLUEBONNET NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
KARNES CITY, TX 78118				CR Beds 120 POS Beds 0	
KARNES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	41.1%
				Length of Stay	599.4
				Average Wages	19.18
				Skilled Nursing	126.7%
				Ancillary Service	-26.7%
				Current Ratio	(0.6)
				Days to Collect	24.8
				Avg Payment Days	(18.3)
				Depreciation Rate	108.0%
				Return on Equity	-51.7%

Balance Sheet		Income Statement			
Current Assets	124,083	Total Charges	2,138,506		
Fixed Assets	221,041	Contract Allowance	-537,876	-25.2%	
Other Assets	-1,244,070	Operating Revenue	2,676,382	125.2%	
Total Assets	-898,946	Operating Expense	3,967,528	148.2%	
Current Liabilities	-197,157	Operating Margin	-1,291,146	-48.2%	
Long Term Liabilities	0	Other Income	-710,181	-26.5%	
Total Equity	1,096,103	Other Expense	0	0.0%	
Total Liab. and Equity	898,946	Net Profit or Loss	(566,187)	-21.2%	

676494 BLUEBONNET POINT WELLNESS				Proprietary - Corporation	
BLUEBONNET POINT WELLNESS		12/31/2020 45 Days *Settled			
BULLARD, TX				CR Beds 119 POS Beds 0	
Invalid POS FIPS Codes				Key Performance Ind.	
				Occupancy Rate	15.0%
				Length of Stay	133.7
				Average Wages	21.12
				Skilled Nursing	96.5%
				Ancillary Service	3.5%
				Current Ratio	0.1
				Days to Collect	28.2
				Avg Payment Days	11.0
				Depreciation Rate	162.8%
				Return on Equity	41.7%

Balance Sheet		Income Statement			
Current Assets	150,353	Total Charges	148,696		
Fixed Assets	89,855	Contract Allowance	4,976	3.3%	
Other Assets	0	Operating Revenue	143,720	96.7%	
Total Assets	240,208	Operating Expense	557,573	388.0%	
Current Liabilities	1,194,419	Operating Margin	-413,853	-288.0%	
Long Term Liabilities	38,916	Other Income	0	0.0%	
Total Equity	-993,127	Other Expense	0	0.0%	
Total Liab. and Equity	240,208	Net Profit or Loss	(413,853)	-288.0%	

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675150 BLUEBONNET REHAB AT ENNIS				Nonprofit - Church	
BLUEBONNET REHAB AT ENNIS		12/31/2020 366 Days Settled			
ENNIS, TX 75119		CR Beds 136 POS Beds 0			
ELLIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		56.2%	
Balance Sheet		Income Statement		Length of Stay 213.5	
Current Assets	2,956,004	Total Charges	8,208,147	Average Wages	16.83
Fixed Assets	51,081	Contract Allowance	1,316,432	16.0%	Skilled Nursing 77.6%
Other Assets	0	Operating Revenue	6,891,715	84.0%	Ancillary Service 22.4%
Total Assets	3,007,085	Operating Expense	5,371,483	77.9%	Current Ratio 5.9
Current Liabilities	497,364	Operating Margin	1,520,232	22.1%	Days to Collect 50.6
Long Term Liabilities	0	Other Income	1,343,545	19.5%	Avg Payment Days 15.0
Total Equity	2,509,721	Other Expense	0	0.0%	Depreciation Rate 565.4%
Total Liab. and Equity	3,007,085	Net Profit or Loss	2,848,233	41.3%	Return on Equity 113.5%
675471 BONHAM NURSING AND REHABILITATION LP				Proprietary - Corporation	
BONHAM NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled			
BONHAM, TX 75418		CR Beds 65 POS Beds 0			
FANNIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.8%	
Balance Sheet		Income Statement		Length of Stay 610.3	
Current Assets	306,235	Total Charges	1,494,006	Average Wages	19.75
Fixed Assets	116,971	Contract Allowance	-292,846	-19.6%	Skilled Nursing 130.9%
Other Assets	3,406,409	Operating Revenue	1,786,852	119.6%	Ancillary Service -30.9%
Total Assets	3,829,615	Operating Expense	2,424,531	135.7%	Current Ratio (1.4)
Current Liabilities	-218,317	Operating Margin	-637,679	-35.7%	Days to Collect 74.5
Long Term Liabilities	0	Other Income	-397,178	-22.2%	Avg Payment Days (17.8)
Total Equity	-3,611,298	Other Expense	0	0.0%	Depreciation Rate 92.8%
Total Liab. and Equity	-3,829,615	Net Profit or Loss	(683,783)	-38.3%	Return on Equity 18.9%

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676444 BONNE VIE				Proprietary - Partnership	
BONNE VIE		4/30/2020 121 Days Settled			
PORT ARTHUR, TX 77640		6/30/2020 61 Days Settled		CR Beds 140 POS Beds 0	
JEFFERSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	79.8%
Balance Sheet		Income Statement		Length of Stay	73.1
Current Assets	333,579	Total Charges	5,993,283	Average Wages	19.05
Fixed Assets	0	Contract Allowance	1,646,659	27.5% Skilled Nursing	72.2%
Other Assets	5,880	Operating Revenue	4,346,624	72.5% Ancillary Service	27.8%
Total Assets	339,459	Operating Expense	3,962,606	91.2% Current Ratio	0.5
Current Liabilities	622,928	Operating Margin	384,018	8.8% Days to Collect	9.9
Long Term Liabilities	0	Other Income	-12,832	-0.3% Avg Payment Days	22.8
Total Equity	-283,469	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	339,459	Net Profit or Loss	371,186	8.5% Return on Equity	-130.9%
676444 BONNE VIE				Nonprofit - Church	
BONNE VIE		4/30/2020 121 Days Settled			
PORT ARTHUR, TX 77640		6/30/2020 61 Days Settled		CR Beds 140 POS Beds 0	
JEFFERSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	73.8%
Balance Sheet		Income Statement		Length of Stay	100.1
Current Assets	758,334	Total Charges	2,754,429	Average Wages	19.05
Fixed Assets	0	Contract Allowance	735,817	26.7% Skilled Nursing	72.2%
Other Assets	0	Operating Revenue	2,018,612	73.3% Ancillary Service	27.8%
Total Assets	758,334	Operating Expense	2,018,621	100.0% Current Ratio	2.9
Current Liabilities	257,698	Operating Margin	-9	0.0% Days to Collect	68.4
Long Term Liabilities	0	Other Income	10	0.0% Avg Payment Days	21.8
Total Equity	500,636	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	758,334	Net Profit or Loss	1	0.0% Return on Equity	0.0%

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455989 BORGER HEALTHCARE CENTER				Nonprofit - Church	
BORGER HEALTHCARE CENTER		8/31/2020 366 Days Settled			
BORGER, TX 79007		CR Beds 110 POS Beds 0			
HUTCHINSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		46.2%	
Balance Sheet		Income Statement		Length of Stay	
				254.9	
Current Assets	8,405,528	Total Charges	4,864,181	Average Wages	
Fixed Assets	28,366	Contract Allowance	845,735	17.4%	
Other Assets	0	Operating Revenue	4,018,446	82.6%	
Total Assets	8,433,894	Operating Expense	2,941,668	73.2%	
Current Liabilities	3,795,422	Operating Margin	1,076,778	26.8%	
Long Term Liabilities	0	Other Income	164,679	4.1%	
Total Equity	4,638,472	Other Expense	0	0.0%	
Total Liab. and Equity	8,433,894	Net Profit or Loss	1,241,457	30.9%	
676034 BRADY WEST REHAB & NURSING				Proprietary - Corporation	
BRADY WEST REHAB & NURSING		8/31/2020 366 Days Settled			
BRADY, TX 76825		CR Beds 106 POS Beds 0			
MCCULLOCH		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		40.3%	
Balance Sheet		Income Statement		Length of Stay	
				164.7	
Current Assets	392,417	Total Charges	4,525,211	Average Wages	
Fixed Assets	0	Contract Allowance	1,397,644	30.9%	
Other Assets	0	Operating Revenue	3,127,567	69.1%	
Total Assets	392,417	Operating Expense	3,473,492	111.1%	
Current Liabilities	738,443	Operating Margin	-345,925	-11.1%	
Long Term Liabilities	0	Other Income	48,514	1.6%	
Total Equity	-346,026	Other Expense	0	0.0%	
Total Liab. and Equity	392,417	Net Profit or Loss	(297,411)	-9.5%	

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675989 BRAZOS VALLEY CARE HOME		Nonprofit - Church	
BRAZOS VALLEY CARE HOME		12/31/2020 366 Days Settled	
KNOX CITY, TX 79529		CR Beds 66 POS Beds 0	
KNOX		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 70.4%	
Balance Sheet		Income Statement	
Current Assets	12,110,770	Total Charges	4,732,378
Fixed Assets	2,624	Contract Allowance	1,355,981
Other Assets	0	Operating Revenue	3,376,397
Total Assets	<u>12,113,394</u>	Operating Expense	2,630,696
Current Liabilities	9,216,063	Operating Margin	745,701
Long Term Liabilities	0	Other Income	347,512
Total Equity	2,897,331	Other Expense	0
Total Liab. and Equity	<u>12,113,394</u>	Net Profit or Loss	<u>1,093,213</u>
		28.7%	71.3%
		77.9%	22.1%
		10.3%	0.0%
		32.4%	
			Length of Stay 1,214.5
			Average Wages 18.05
			Skilled Nursing 85.3%
			Ancillary Service 14.7%
			Current Ratio 1.3
			Days to Collect 22.8
			Avg Payment Days 12.2
			Depreciation Rate 1,132.1%
			Return on Equity 37.7%
675420 BRAZOSVIEW HEALTHCARE CENTER		Proprietary - Corporation	
BRAZOSVIEW HEALTHCARE CENTER		12/31/2020 366 Days Settled	
RICHMOND, TX 77469		CR Beds 56 POS Beds 0	
FORT BEND		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate 68.6%	
Balance Sheet		Income Statement	
Current Assets	377,723	Total Charges	3,900,084
Fixed Assets	256,377	Contract Allowance	1,218,664
Other Assets	3,700	Operating Revenue	2,681,420
Total Assets	<u>637,800</u>	Operating Expense	3,386,284
Current Liabilities	426,712	Operating Margin	-704,864
Long Term Liabilities	87,203	Other Income	948,289
Total Equity	123,882	Other Expense	0
Total Liab. and Equity	<u>637,797</u>	Net Profit or Loss	<u>243,425</u>
		31.2%	68.8%
		126.3%	-26.3%
		35.4%	0.0%
		9.1%	
			Length of Stay 230.4
			Average Wages 17.29
			Skilled Nursing 72.3%
			Ancillary Service 16.0%
			Current Ratio 0.9
			Days to Collect 46.7
			Avg Payment Days 45.8
			Depreciation Rate 62.1%
			Return on Equity 196.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675132 BREMOND NURSING AND REHABILITATION CENTER				Nonprofit - Church	
BREMOND NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
BREMOND, TX 76629		CR Beds 82 POS Beds 0			
ROBERTSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		44.5%	
Balance Sheet		Income Statement		Length of Stay	
				1,482.3	
Current Assets	474,288	Total Charges	2,877,707	Average Wages	18.60
Fixed Assets	139,901	Contract Allowance	526,918	18.3%	Skilled Nursing
Other Assets	0	Operating Revenue	2,350,789	81.7%	Ancillary Service
Total Assets	614,189	Operating Expense	2,803,185	119.2%	Current Ratio
Current Liabilities	796,203	Operating Margin	-452,396	-19.2%	Days to Collect
Long Term Liabilities	-517,382	Other Income	396,656	16.9%	Avg Payment Days
Total Equity	335,368	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	614,189	Net Profit or Loss	(55,740)	-2.4%	Return on Equity
					-16.6%
675799 BRENHAM NURSING AND REHABILITATION CENTER				Government - City-County	
BRENHAM NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
BRENHAM, TX 77833		CR Beds 128 POS Beds 0			
WASHINGTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.1%	
Balance Sheet		Income Statement		Length of Stay	
				110.2	
Current Assets	1,642,929	Total Charges	8,770,388	Average Wages	23.31
Fixed Assets	319,704	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	3,893,204	Operating Revenue	8,770,388	100.0%	Ancillary Service
Total Assets	5,855,837	Operating Expense	10,465,802	119.3%	Current Ratio
Current Liabilities	2,397,631	Operating Margin	-1,695,414	-19.3%	Days to Collect
Long Term Liabilities	0	Other Income	2,050,964	23.4%	Avg Payment Days
Total Equity	3,458,206	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,855,837	Net Profit or Loss	355,550	4.1%	Return on Equity
					10.3%

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676270 BRENTWOOD PLACE FOUR				Nonprofit - Church	
BRENTWOOD PLACE FOUR		9/30/2020 366 Days Settled			
DALLAS, TX 75227		CR Beds 90 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		54.1%	
Balance Sheet		Income Statement		Length of Stay 79.9	
Current Assets	3,489,787	Total Charges	6,091,835	Average Wages 25.23	
Fixed Assets	1,016,122	Contract Allowance	259,220	4.3% Skilled Nursing 75.1%	
Other Assets	-54,282	Operating Revenue	5,832,615	95.7% Ancillary Service 24.9%	
Total Assets	4,451,627	Operating Expense	6,813,612	116.8% Current Ratio 0.5	
Current Liabilities	6,650,217	Operating Margin	-980,997	-16.8% Days to Collect 145.4	
Long Term Liabilities	521,133	Other Income	555,137	9.5% Avg Payment Days 62.3	
Total Equity	-2,719,723	Other Expense	0	0.0% Depreciation Rate 46.9%	
Total Liab. and Equity	4,451,627	Net Profit or Loss	(425,860)	-7.3% Return on Equity 15.7%	

675680 BRENTWOOD PLACE ONE				Nonprofit - Church	
BRENTWOOD PLACE ONE		7/31/2020 366 Days Settled			
DALLAS, TX 75227		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.4%	
Balance Sheet		Income Statement		Length of Stay 176.1	
Current Assets	46,973,413	Total Charges	7,560,623	Average Wages 19.55	
Fixed Assets	306,377	Contract Allowance	600,923	7.9% Skilled Nursing 82.2%	
Other Assets	-466,954	Operating Revenue	6,959,700	92.1% Ancillary Service 17.8%	
Total Assets	46,812,836	Operating Expense	8,043,573	115.6% Current Ratio 1.0	
Current Liabilities	45,758,931	Operating Margin	-1,083,873	-15.6% Days to Collect (285.6)	
Long Term Liabilities	2,159,967	Other Income	720,710	10.4% Avg Payment Days (51.3)	
Total Equity	-1,106,062	Other Expense	0	0.0% Depreciation Rate 165.5%	
Total Liab. and Equity	46,812,836	Net Profit or Loss	(363,163)	-5.2% Return on Equity 32.8%	

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675352 BRENTWOOD PLACE THREE				Nonprofit - Church	
BRENTWOOD PLACE THREE		7/31/2020 366 Days Settled			
DALLAS, TX 75227		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.6%	
		Length of Stay		141.4	
		Average Wages		19.57	
		9.3% Skilled Nursing		84.3%	
		90.7% Ancillary Service		15.7%	
		103.5% Current Ratio		1.0	
		-3.5% Days to Collect		267.8	
		10.3% Avg Payment Days		120.2	
		0.0% Depreciation Rate		84.5%	
		6.8% Return on Equity		136.1%	

Balance Sheet		Income Statement			
Current Assets	23,861,913	Total Charges	7,704,057		
Fixed Assets	667,069	Contract Allowance	719,705	9.3%	
Other Assets	-278,625	Operating Revenue	6,984,352	90.7%	
Total Assets	24,250,357	Operating Expense	7,226,755	103.5%	
Current Liabilities	23,706,658	Operating Margin	-242,403	-3.5%	
Long Term Liabilities	195,719	Other Income	716,083	10.3%	
Total Equity	347,980	Other Expense	0	0.0%	
Total Liab. and Equity	24,250,357	Net Profit or Loss	473,680		

675702 BRENTWOOD PLACE TWO				Nonprofit - Church	
BRENTWOOD PLACE TWO		7/31/2020 366 Days Settled			
DALLAS, TX 75227		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.5%	
		Length of Stay		208.4	
		Average Wages		19.02	
		9.6% Skilled Nursing		83.6%	
		90.4% Ancillary Service		16.4%	
		99.5% Current Ratio		1.1	
		0.5% Days to Collect		270.1	
		9.2% Avg Payment Days		130.9	
		0.0% Depreciation Rate		191.8%	
		9.7% Return on Equity		35.4%	

Balance Sheet		Income Statement			
Current Assets	27,573,534	Total Charges	8,097,840		
Fixed Assets	240,294	Contract Allowance	778,513	9.6%	
Other Assets	26,085	Operating Revenue	7,319,327	90.4%	
Total Assets	27,839,913	Operating Expense	7,279,886	99.5%	
Current Liabilities	25,686,093	Operating Margin	39,441	0.5%	
Long Term Liabilities	145,137	Other Income	671,850	9.2%	
Total Equity	2,008,683	Other Expense	0	0.0%	
Total Liab. and Equity	27,839,913	Net Profit or Loss	711,291		

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676045 BRENTWOOD TERRACE HEALTHCARE AND REHABILITATION		Proprietary - Corporation	
BRENTWOOD TERRACE HEALTHCARE AND REHABILITATION		8/31/2020 366 Days Settled	
PARIS, TX 75460		CR Beds 119 POS Beds 0	
LAMAR		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.5%
Balance Sheet		Income Statement	
Current Assets	867,087	Total Charges	7,888,458
Fixed Assets	250,731	Contract Allowance	1,406,283
Other Assets	6,417,371	Operating Revenue	6,482,175
Total Assets	7,535,189	Operating Expense	6,643,732
Current Liabilities	97,883	Operating Margin	-161,557
Long Term Liabilities	8,609,511	Other Income	475,344
Total Equity	-1,172,205	Other Expense	0
Total Liab. and Equity	7,535,189	Net Profit or Loss	313,787
		17.8%	Skilled Nursing 75.8%
		82.2%	Ancillary Service 24.2%
		102.5%	Current Ratio 8.9
		-2.5%	Days to Collect 42.3
		7.3%	Avg Payment Days 9.1
		0.0%	Depreciation Rate 146.7%
		4.8%	Return on Equity -26.8%

675142 BRIARCLIFF HEALTH CENTER		Nonprofit - Church	
BRIARCLIFF HEALTH CENTER		9/30/2020 366 Days Settled	
TYLER, TX 75701		CR Beds 230 POS Beds 0	
SMITH		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	60.5%
Balance Sheet		Income Statement	
Current Assets	4,855,836	Total Charges	13,907,077
Fixed Assets	480,424	Contract Allowance	635,096
Other Assets	226,555	Operating Revenue	13,271,981
Total Assets	5,562,815	Operating Expense	13,067,357
Current Liabilities	3,904,867	Operating Margin	204,624
Long Term Liabilities	8,758	Other Income	1,223,767
Total Equity	1,649,190	Other Expense	0
Total Liab. and Equity	5,562,815	Net Profit or Loss	1,428,391
		4.6%	Skilled Nursing 56.6%
		95.4%	Ancillary Service 43.4%
		98.5%	Current Ratio 1.2
		1.5%	Days to Collect 87.2
		9.2%	Avg Payment Days 93.0
		0.0%	Depreciation Rate 162.5%
		10.8%	Return on Equity 86.6%

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675666 BRIARCLIFF HEALTH CENTER OF GREENVILLE INC				Proprietary - Corporation	
BRIARCLIFF HEALTH CENTER OF GREENVILLE INC		12/31/2020 366 Days Settled			
GREENVILLE, TX 75401		CR Beds 120 POS Beds 0			
HUNT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		75.5%	
		Length of Stay		177.2	
		Average Wages		17.36	
		2.6% Skilled Nursing		84.2%	
		97.4% Ancillary Service		0.0%	
		114.0% Current Ratio		0.9	
		-14.0% Days to Collect		89.6	
		0.1% Avg Payment Days		20.3	
		0.0% Depreciation Rate		0.0%	
		-13.9% Return on Equity		-	
				8,684.3%	
675162 BRIARCLIFF NURSING AND REHABILITATION CENTER				Government - City-County	
BRIARCLIFF NURSING AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
MCALLEN, TX 78501		CR Beds 194 POS Beds 0			
HIDALGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.6%	
		Length of Stay		195.7	
		Average Wages		16.66	
		0.0% Skilled Nursing		81.4%	
		100.0% Ancillary Service		18.6%	
		107.2% Current Ratio		0.7	
		-7.2% Days to Collect		54.4	
		12.0% Avg Payment Days		35.5	
		0.0% Depreciation Rate		44.7%	
		4.8% Return on Equity		14.6%	

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676051 BRIARCLIFF SKILLED NURSING FACILITY				Nonprofit - Church	
BRIARCLIFF SKILLED NURSING FACILITY				9/30/2020 366 Days Settled	
CARTHAGE, TX 75633				CR Beds 93 POS Beds 0	
PANOLA				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate 73.4%	
Balance Sheet		Income Statement		Length of Stay 81.1	
Current Assets	885,636	Total Charges	6,605,018	Average Wages 18.44	
Fixed Assets	0	Contract Allowance	935,973	14.2% Skilled Nursing 80.3%	
Other Assets	0	Operating Revenue	5,669,045	85.8% Ancillary Service 19.7%	
Total Assets	885,636	Operating Expense	6,134,802	108.2% Current Ratio 1.0	
Current Liabilities	898,105	Operating Margin	-465,757	-8.2% Days to Collect 53.0	
Long Term Liabilities	24,446	Other Income	1,175,932	20.7% Avg Payment Days 31.3	
Total Equity	-36,915	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	885,636	Net Profit or Loss	710,175	12.5% Return on Equity -	
				1,923.8%	
676445 BRIARWOOD MANOR CARE CENTER				Proprietary - Partnership	
BRIARWOOD MANOR CARE CENTER				12/31/2020 366 Days Settled	
BELLVILLE, TX 77418				CR Beds 116 POS Beds 0	
AUSTIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 35.8%	
Balance Sheet		Income Statement		Length of Stay 345.0	
Current Assets	1,474,077	Total Charges	2,464,325	Average Wages 13.91	
Fixed Assets	20,257	Contract Allowance	23,578	1.0% Skilled Nursing 11.2%	
Other Assets	0	Operating Revenue	2,440,747	99.0% Ancillary Service 9.7%	
Total Assets	1,494,334	Operating Expense	2,360,406	96.7% Current Ratio 1.4	
Current Liabilities	1,082,042	Operating Margin	80,341	3.3% Days to Collect 88.7	
Long Term Liabilities	192,771	Other Income	310,234	12.7% Avg Payment Days 108.1	
Total Equity	219,521	Other Expense	0	0.0% Depreciation Rate 16.6%	
Total Liab. and Equity	1,494,334	Net Profit or Loss	390,575	16.0% Return on Equity 177.9%	

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676362 BRIDGECREST REHABILITATION SUITES				Nonprofit - Church	
BRIDGECREST REHABILITATION SUITES				5/31/2020 366 Days Settled	
HOUSTON, TX 77049				CR Beds 130 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	71.2%
Balance Sheet		Income Statement		Length of Stay	98.2
Current Assets	1,031,388	Total Charges	9,775,537	Average Wages	19.42
Fixed Assets	8,413,701	Contract Allowance	1,993,624	20.4% Skilled Nursing	64.3%
Other Assets	395	Operating Revenue	7,781,913	79.6% Ancillary Service	35.7%
Total Assets	9,445,484	Operating Expense	8,855,026	113.8% Current Ratio	0.6
Current Liabilities	1,867,813	Operating Margin	-1,073,113	-13.8% Days to Collect	41.5
Long Term Liabilities	9,686,279	Other Income	340,538	4.4% Avg Payment Days	16.8
Total Equity	-2,108,608	Other Expense	0	0.0% Depreciation Rate	24.2%
Total Liab. and Equity	9,445,484	Net Profit or Loss	(732,575)	-9.4% Return on Equity	34.7%

676440 BRIDGEMOOR OF ROUND ROCK				Proprietary - Corporation	
BRIDGEMOOR OF ROUND ROCK				12/31/2020 366 Days Settled	
AUSTIN, TX 78717				CR Beds 70 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	41.8%
Balance Sheet		Income Statement		Length of Stay	14.1
Current Assets	501,099	Total Charges	17,524,962	Average Wages	26.32
Fixed Assets	286,410	Contract Allowance	11,755,891	67.1% Skilled Nursing	71.4%
Other Assets	-9,831,883	Operating Revenue	5,769,071	32.9% Ancillary Service	28.6%
Total Assets	-9,044,374	Operating Expense	10,878,453	188.6% Current Ratio	0.1
Current Liabilities	5,964,373	Operating Margin	-5,109,382	-88.6% Days to Collect	29.7
Long Term Liabilities	0	Other Income	7,685	0.1% Avg Payment Days	200.7
Total Equity	-15,008,747	Other Expense	0	0.0% Depreciation Rate	495.0%
Total Liab. and Equity	-9,044,374	Net Profit or Loss	(5,101,697)	-88.4% Return on Equity	34.0%

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676447 BRIDGEMOOR OF SAN ANTONIO				Proprietary - Corporation	
BRIDGEMOOR OF SAN ANTONIO		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78229		CR Beds 105 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		41.2%	
Balance Sheet		Income Statement		Length of Stay	
				18.0	
Current Assets	1,178,028	Total Charges	25,608,352	Average Wages	
Fixed Assets	326,132	Contract Allowance	17,650,475	26.31	
Other Assets	6,134,890	Operating Revenue	7,957,877	68.9%	
Total Assets	7,639,050	Operating Expense	13,939,519	31.1%	
Current Liabilities	18,978,337	Operating Margin	-5,981,642	175.2%	
Long Term Liabilities	0	Other Income	12,676	-75.2%	
Total Equity	-11,339,287	Other Expense	0	0.2%	
Total Liab. and Equity	7,639,050	Net Profit or Loss	(5,968,966)	0.0%	
				Days to Collect	
				51.7	
				Avg Payment Days	
				203.5	
				Depreciation Rate	
				537.3%	
				Return on Equity	
				52.6%	

676460 BRIDGEMOOR OF WEBSTER				Proprietary - Corporation	
BRIDGEMOOR OF WEBSTER		12/31/2020 366 Days Settled			
WEBSTER, TX 77598		CR Beds 70 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		35.3%	
Balance Sheet		Income Statement		Length of Stay	
				19.7	
Current Assets	866,378	Total Charges	14,870,846	Average Wages	
Fixed Assets	82,964	Contract Allowance	9,609,483	26.85	
Other Assets	-3,481,846	Operating Revenue	5,261,363	64.6%	
Total Assets	-2,532,504	Operating Expense	9,092,141	35.4%	
Current Liabilities	5,518,031	Operating Margin	-3,830,778	172.8%	
Long Term Liabilities	0	Other Income	9,087	-72.8%	
Total Equity	-8,050,535	Other Expense	0	0.2%	
Total Liab. and Equity	-2,532,504	Net Profit or Loss	(3,821,691)	0.0%	
				Days to Collect	
				57.3	
				Avg Payment Days	
				222.1	
				Depreciation Rate	
				556.6%	
				Return on Equity	
				47.5%	

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676416 BRIGHTPOINTE AT LYTLE LAKE		Proprietary - Other	
BRIGHTPOINTE AT LYTLE LAKE		12/31/2020 306 Days Settled	
ABILENE, TX 79602		2/29/2020 60 Days Settled	
TAYLOR		CR Beds 120 POS Beds 0	
NOVITAS (TEXAS)		Key Performance Ind.	
		Occupancy Rate 69.8%	
		Length of Stay 201.0	
		Average Wages 18.28	
		Skilled Nursing 83.1%	
		Ancillary Service 16.9%	
		Current Ratio 0.5	
		Days to Collect 282.1	
		Avg Payment Days 491.6	
		Depreciation Rate 46.6%	
		Return on Equity 5.2%	
Balance Sheet		Income Statement	
Current Assets	770,252	Total Charges	933,771
Fixed Assets	60,288	Contract Allowance	-34,012 -3.6%
Other Assets	170,000	Operating Revenue	967,783 103.6%
Total Assets	<u>1,000,540</u>	Operating Expense	1,087,862 112.4%
Current Liabilities	1,520,684	Operating Margin	-120,079 -12.4%
Long Term Liabilities	1,802,317	Other Income	1 0.0%
Total Equity	<u>-2,322,461</u>	Other Expense	0 0.0%
Total Liab. and Equity	<u>1,000,540</u>	Net Profit or Loss	<u>(120,078)</u> -12.4%

676416 BRIGHTPOINTE AT LYTLE LAKE		Proprietary - Corporation	
BRIGHTPOINTE AT LYTLE LAKE		12/31/2020 306 Days Settled	
ABILENE, TX 79602		2/29/2020 60 Days Settled	
TAYLOR		CR Beds 124 POS Beds 0	
NOVITAS (TEXAS)		Key Performance Ind.	
		Occupancy Rate 61.3%	
		Length of Stay 230.1	
		Average Wages 18.28	
		Skilled Nursing 86.7%	
		Ancillary Service 13.3%	
		Current Ratio 1.3	
		Days to Collect 180.6	
		Avg Payment Days 63.0	
		Depreciation Rate 939.0%	
		Return on Equity 100.3%	
Balance Sheet		Income Statement	
Current Assets	3,480,021	Total Charges	6,046,239
Fixed Assets	46,232	Contract Allowance	21,871 0.4%
Other Assets	45,638	Operating Revenue	6,024,368 99.6%
Total Assets	<u>3,571,891</u>	Operating Expense	6,140,576 101.9%
Current Liabilities	2,689,473	Operating Margin	-116,208 -1.9%
Long Term Liabilities	493,600	Other Income	506,146 8.4%
Total Equity	<u>388,818</u>	Other Expense	0 0.0%
Total Liab. and Equity	<u>3,571,891</u>	Net Profit or Loss	<u>389,938</u> 6.5%

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676420 BRIGHTPOINTE AT RIVERSHIRE		Proprietary - Corporation	
BRIGHTPOINTE AT RIVERSHIRE		12/31/2020 366 Days Settled	
CONROE, TX 77304		CR Beds 150 POS Beds 0	
MONTGOMERY		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	38.4%
Balance Sheet		Income Statement	
Current Assets	8,764,059	Total Charges	7,198,390
Fixed Assets	325,151	Contract Allowance	-895,710 -12.4%
Other Assets	-6,148,129	Operating Revenue	8,094,100 112.4%
Total Assets	2,941,081	Operating Expense	7,930,496 98.0%
Current Liabilities	4,010,874	Operating Margin	163,604 2.0%
Long Term Liabilities	366,984	Other Income	3,157 0.0%
Total Equity	-1,436,777	Other Expense	0 0.0%
Total Liab. and Equity	2,941,081	Net Profit or Loss	166,761 2.1%
		Length of Stay	47.6
		Average Wages	27.91
		Skilled Nursing	71.0%
		Ancillary Service	29.0%
		Current Ratio	2.2
		Days to Collect	403.3
		Avg Payment Days	34.0
		Depreciation Rate	299.8%
		Return on Equity	-11.6%
676335 BROADMOOR MEDICAL LODGE		Proprietary - Other	
BROADMOOR MEDICAL LODGE		12/31/2020 245 Days Settled	
ROCKWALL, TX 75032		4/30/2020 121 Days Settled	
ROCKWALL		CR Beds 140 POS Beds 0	
NOVITAS (TEXAS)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	3,320,730	Total Charges	3,906,983
Fixed Assets	86,383	Contract Allowance	17,113 0.4%
Other Assets	68,497	Operating Revenue	3,889,870 99.6%
Total Assets	3,475,610	Operating Expense	4,031,167 103.6%
Current Liabilities	2,569,832	Operating Margin	-141,297 -3.6%
Long Term Liabilities	0	Other Income	329,894 8.5%
Total Equity	905,778	Other Expense	0 0.0%
Total Liab. and Equity	3,475,610	Net Profit or Loss	188,597 4.8%
		Length of Stay	71.6
		Average Wages	19.40
		Skilled Nursing	55.3%
		Ancillary Service	44.7%
		Current Ratio	1.3
		Days to Collect	296.9
		Avg Payment Days	59.1
		Depreciation Rate	547.7%
		Return on Equity	20.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676335 BROADMOOR MEDICAL LODGE				Proprietary - Other	
BROADMOOR MEDICAL LODGE		12/31/2020 245 Days Settled			
ROCKWALL, TX 75032		4/30/2020 121 Days Settled		CR Beds 140 POS Beds 0	
ROCKWALL		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	44.0%
				Length of Stay	111.8
				Average Wages	19.40
				Skilled Nursing	54.2%
				Ancillary Service	45.8%
				Current Ratio	2.0
				Days to Collect	269.2
				Avg Payment Days	37.4
				Depreciation Rate	818.3%
				Return on Equity	-18.7%
<hr/>					
676267 BRODIE RANCH NURSING AND REHABILITATION CENTER				Government - City-County	
BRODIE RANCH NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
AUSTIN, TX 78748				CR Beds 120 POS Beds 0	
TRAVIS		Key Performance Ind.			
TRAILBLAZER (TEXAS)				Occupancy Rate	71.0%
				Length of Stay	128.8
				Average Wages	23.02
				Skilled Nursing	82.9%
				Ancillary Service	17.1%
				Current Ratio	0.7
				Days to Collect	70.0
				Avg Payment Days	59.7
				Depreciation Rate	400.0%
				Return on Equity	-19.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675681 BRONTE HEALTH AND REHAB CENTER				Nonprofit - Church	
BRONTE HEALTH AND REHAB CENTER				6/30/2020 366 Days Settled	
BRONTE, TX 76933				CR Beds 62 POS Beds 0	
COKE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 53.5%	
Balance Sheet				Income Statement	
Current Assets	1,334,525	Total Charges	2,098,936	Average Wages	18.33
Fixed Assets	544,958	Contract Allowance	14,872	0.7% Skilled Nursing	85.2%
Other Assets	0	Operating Revenue	2,084,064	99.3% Ancillary Service	14.8%
Total Assets	1,879,483	Operating Expense	2,736,886	131.3% Current Ratio	3.7
Current Liabilities	363,980	Operating Margin	-652,822	-31.3% Days to Collect	54.8
Long Term Liabilities	25,635	Other Income	677,527	32.5% Avg Payment Days	15.2
Total Equity	1,489,868	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	1,879,483	Net Profit or Loss	24,705	1.2% Return on Equity	1.7%
675542 BROOKDALE ALAMO HEIGHTS				Proprietary - Corporation	
BROOKDALE ALAMO HEIGHTS				12/31/2020 366 Days Settled	
SAN ANTONIO, TX 78209				CR Beds 143 POS Beds 0	
BEXAR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 61.8%	
Balance Sheet				Income Statement	
Current Assets	364,786	Total Charges	4,759,711	Average Wages	23.96
Fixed Assets	429,933	Contract Allowance	-2,278,268	-47.9% Skilled Nursing	51.1%
Other Assets	-1,959	Operating Revenue	7,037,979	147.9% Ancillary Service	33.8%
Total Assets	792,760	Operating Expense	9,060,450	128.7% Current Ratio	0.4
Current Liabilities	1,019,083	Operating Margin	-2,022,471	-28.7% Days to Collect	18.7
Long Term Liabilities	97,289	Other Income	521,588	7.4% Avg Payment Days	12.3
Total Equity	-323,612	Other Expense	0	0.0% Depreciation Rate	129.2%
Total Liab. and Equity	792,760	Net Profit or Loss	(1,500,883)	-21.3% Return on Equity	463.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455810 BROOKDALE BROADWAY CITYVIEW		Proprietary - Corporation	
BROOKDALE BROADWAY CITYVIEW		8/31/2020 244 Days Settled	
FORT WORTH, TX 76132		12/31/2020 122 Days Settled	
TARRANT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	60.9%
Balance Sheet		Income Statement	
Current Assets	2,326,544	Total Charges	6,590,966
Fixed Assets	67,611,542	Contract Allowance	-31,823
Other Assets	-200,025	Operating Revenue	6,622,789
Total Assets	69,738,061	Operating Expense	8,404,668
Current Liabilities	1,863,746	Operating Margin	-1,781,879
Long Term Liabilities	69,917,877	Other Income	-261,683
Total Equity	-2,043,562	Other Expense	0
Total Liab. and Equity	69,738,061	Net Profit or Loss	(2,043,562)
			-0.5%
			100.5%
			126.9%
			-26.9%
			-4.0%
			0.0%
			-30.9%
		Length of Stay	60.6
		Average Wages	18.89
		Skilled Nursing	21.8%
		Ancillary Service	11.7%
		Current Ratio	1.2
		Days to Collect	97.7
		Avg Payment Days	121.1
		Depreciation Rate	2.1%
		Return on Equity	100.0%

455810 BROOKDALE BROADWAY CITYVIEW		Proprietary - Corporation	
BROOKDALE BROADWAY CITYVIEW		8/31/2020 244 Days Settled	
FORT WORTH, TX 76132		12/31/2020 122 Days Settled	
TARRANT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	50.5%
Balance Sheet		Income Statement	
Current Assets	28,719	Total Charges	8,216,134
Fixed Assets	0	Contract Allowance	-6,724,752
Other Assets	0	Operating Revenue	14,940,886
Total Assets	28,719	Operating Expense	17,211,894
Current Liabilities	28,719	Operating Margin	-2,271,008
Long Term Liabilities	0	Other Income	1,367,436
Total Equity	0	Other Expense	0
Total Liab. and Equity	28,719	Net Profit or Loss	(903,572)
			-81.8%
			181.8%
			115.2%
			-15.2%
			9.2%
			0.0%
			-6.0%
		Length of Stay	54.2
		Average Wages	18.89
		Skilled Nursing	60.5%
		Ancillary Service	32.4%
		Current Ratio	1.0
		Days to Collect	0.7
		Avg Payment Days	0.6
		Depreciation Rate	0.0%
		Return on Equity	0.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675834 BROOKDALE GALLERIA				Proprietary - Corporation	
BROOKDALE GALLERIA		12/31/2020 366 Days Settled			
HOUSTON, TX 77056		CR Beds 95 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.0%	
Balance Sheet		Income Statement		Length of Stay	
				50.1	
Current Assets	1,488,873	Total Charges	7,274,363	Average Wages	
Fixed Assets	6,633,693	Contract Allowance	-6,847,181	-94.1%	
Other Assets	0	Operating Revenue	14,121,544	194.1%	
Total Assets	8,122,566	Operating Expense	19,053,318	134.9%	
Current Liabilities	2,375,432	Operating Margin	-4,931,774	-34.9%	
Long Term Liabilities	182,399	Other Income	3,068,741	21.7%	
Total Equity	5,564,735	Other Expense	0	0.0%	
Total Liab. and Equity	8,122,566	Net Profit or Loss	(1,863,033)	-13.2%	
				Skilled Nursing	
				58.1%	
				Ancillary Service	
				31.2%	
				Current Ratio	
				0.6	
				Days to Collect	
				24.7	
				Avg Payment Days	
				27.6	
				Depreciation Rate	
				59.7%	
				Return on Equity	
				-33.5%	

675654 BROOKDALE GUADALUPE RIVER PLAZA				Proprietary - Corporation	
BROOKDALE GUADALUPE RIVER PLAZA		12/31/2020 366 Days Settled			
KERRVILLE, TX 78028		CR Beds 244 POS Beds 0			
KERR		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		34.8%	
Balance Sheet		Income Statement		Length of Stay	
				205.7	
Current Assets	101,278	Total Charges	9,225,633	Average Wages	
Fixed Assets	1,556,635	Contract Allowance	400,756	4.3%	
Other Assets	0	Operating Revenue	8,824,877	95.7%	
Total Assets	1,657,913	Operating Expense	10,734,157	121.6%	
Current Liabilities	868,632	Operating Margin	-1,909,280	-21.6%	
Long Term Liabilities	224,065	Other Income	519,041	5.9%	
Total Equity	565,216	Other Expense	0	0.0%	
Total Liab. and Equity	1,657,913	Net Profit or Loss	(1,390,239)	-15.8%	
				Skilled Nursing	
				28.5%	
				Ancillary Service	
				4.8%	
				Current Ratio	
				0.1	
				Days to Collect	
				5.5	
				Avg Payment Days	
				8.6	
				Depreciation Rate	
				97.1%	
				Return on Equity	
				-246.0%	

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676131 BROOKDALE LAKEWAY 2				Proprietary - Corporation	
BROOKDALE LAKEWAY 2		12/31/2020 366 Days Settled			
LAKEWAY, TX 78734				CR Beds 179 POS Beds 0	
TRAVIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 36.0%	
Balance Sheet		Income Statement		Length of Stay 34.9	
Current Assets	1,201,118	Total Charges	12,243,007	Average Wages 25.34	
Fixed Assets	10,341,469	Contract Allowance	3,781,559	30.9%	Skilled Nursing 70.4%
Other Assets	-8,944,540	Operating Revenue	8,461,448	69.1%	Ancillary Service 25.3%
Total Assets	<u>2,598,047</u>	Operating Expense	11,188,854	132.2%	Current Ratio 0.1
Current Liabilities	20,539,483	Operating Margin	-2,727,406	-32.2%	Days to Collect 49.0
Long Term Liabilities	362,955	Other Income	647,287	7.6%	Avg Payment Days 11.8
Total Equity	<u>-18,304,391</u>	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	<u>2,598,047</u>	Net Profit or Loss	<u>(2,080,119)</u>	-24.6%	Return on Equity 11.4%
676236 BROOKDALE PLACE WILLOWBROOK				Proprietary - Corporation	
BROOKDALE PLACE WILLOWBROOK		12/31/2020 366 Days Settled			
HOUSTON, TX 77070				CR Beds 188 POS Beds 0	
HARRIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 54.0%	
Balance Sheet		Income Statement		Length of Stay 55.4	
Current Assets	-25,990,190	Total Charges	9,514,883	Average Wages 29.07	
Fixed Assets	15,279,886	Contract Allowance	-511,364	-5.4%	Skilled Nursing 63.2%
Other Assets	25,814	Operating Revenue	10,026,247	105.4%	Ancillary Service 31.5%
Total Assets	<u>-10,684,490</u>	Operating Expense	14,870,791	148.3%	Current Ratio (16.3)
Current Liabilities	1,598,426	Operating Margin	-4,844,544	-48.3%	Days to Collect 45.4
Long Term Liabilities	231,475	Other Income	1,235,062	12.3%	Avg Payment Days 13.7
Total Equity	<u>-12,514,391</u>	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	<u>-10,684,490</u>	Net Profit or Loss	<u>(3,609,482)</u>	-36.0%	Return on Equity 28.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675533 BROOKDALE SPICEWOOD SPRINGS				Proprietary - Corporation	
BROOKDALE SPICEWOOD SPRINGS		12/31/2020 366 Days Settled			
AUSTIN, TX 78759		CR Beds 155 POS Beds 0			
TRAVIS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		56.3%	
Balance Sheet		Income Statement		Length of Stay 95.8	
Current Assets	235,780	Total Charges	4,864,836	Average Wages	34.07
Fixed Assets	285,822	Contract Allowance	-2,907,573	-59.8%	Skilled Nursing 48.0%
Other Assets	-8,199	Operating Revenue	7,772,409	159.8%	Ancillary Service 31.8%
Total Assets	513,403	Operating Expense	11,119,160	143.1%	Current Ratio 0.2
Current Liabilities	987,853	Operating Margin	-3,346,751	-43.1%	Days to Collect 10.9
Long Term Liabilities	168,112	Other Income	584,584	7.5%	Avg Payment Days 10.5
Total Equity	-642,562	Other Expense	0	0.0%	Depreciation Rate 327.4%
Total Liab. and Equity	513,403	Net Profit or Loss	(2,762,167)	-35.5%	Return on Equity 429.9%

455866 BROOKDALE WESTLAKE HILLS				Proprietary - Corporation	
BROOKDALE WESTLAKE HILLS		12/31/2020 366 Days Settled			
AUSTIN, TX 78746		CR Beds 120 POS Beds 0			
TRAVIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.0%	
Balance Sheet		Income Statement		Length of Stay 46.7	
Current Assets	5,017,967	Total Charges	8,809,803	Average Wages	21.10
Fixed Assets	38,433,057	Contract Allowance	-9,050,734	-102.7%	Skilled Nursing 57.4%
Other Assets	0	Operating Revenue	17,860,537	202.7%	Ancillary Service 34.2%
Total Assets	43,451,024	Operating Expense	25,538,697	143.0%	Current Ratio 0.9
Current Liabilities	5,769,126	Operating Margin	-7,678,160	-43.0%	Days to Collect 29.9
Long Term Liabilities	32,958,011	Other Income	3,184,646	17.8%	Avg Payment Days 7.8
Total Equity	4,723,887	Other Expense	0	0.0%	Depreciation Rate 14.3%
Total Liab. and Equity	43,451,024	Net Profit or Loss	(4,493,514)	-25.2%	Return on Equity -95.1%

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455412 BROOKHAVEN NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
BROOKHAVEN NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
CARROLLTON, TX 75010		CR Beds 180 POS Beds 0			
DENTON		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		52.4%	
		Length of Stay		263.6	
		Average Wages		18.38	
		Skilled Nursing		66.7%	
		Ancillary Service		33.3%	
		Current Ratio		4.0	
		Days to Collect		61.4	
		Avg Payment Days		22.6	
		Depreciation Rate		62.3%	
		Return on Equity		21.9%	
Balance Sheet		Income Statement			
Current Assets	1,782,464	Total Charges	11,680,104		
Fixed Assets	386,060	Contract Allowance	3,229,760	27.7%	
Other Assets	2,845,300	Operating Revenue	8,450,344	72.3%	
Total Assets	5,013,824	Operating Expense	8,846,736	104.7%	
Current Liabilities	451,130	Operating Margin	-396,392	-4.7%	
Long Term Liabilities	1,618,831	Other Income	1,040,750	12.3%	
Total Equity	2,943,863	Other Expense	0	0.0%	
Total Liab. and Equity	5,013,824	Net Profit or Loss	644,358	7.6%	
<hr/>					
675700 BROOKSHIRE RESIDENCE AND REHABILITATION CENTER				Nonprofit - Other	
BROOKSHIRE RESIDENCE AND REHABILITATION CENTER		8/31/2020 366 Days Settled			
BROOKSHIRE, TX 77423		CR Beds 134 POS Beds 0			
WALLER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.7%	
		Length of Stay		120.2	
		Average Wages		21.70	
		Skilled Nursing		87.4%	
		Ancillary Service		12.6%	
		Current Ratio		0.7	
		Days to Collect		52.2	
		Avg Payment Days		64.9	
		Depreciation Rate		-24.6%	
		Return on Equity		255.4%	
Balance Sheet		Income Statement			
Current Assets	1,798,136	Total Charges	7,165,960		
Fixed Assets	1,090,278	Contract Allowance	895,432	12.5%	
Other Assets	0	Operating Revenue	6,270,528	87.5%	
Total Assets	2,888,414	Operating Expense	6,280,678	100.2%	
Current Liabilities	2,654,055	Operating Margin	-10,150	-0.2%	
Long Term Liabilities	0	Other Income	608,744	9.7%	
Total Equity	234,359	Other Expense	0	0.0%	
Total Liab. and Equity	2,888,414	Net Profit or Loss	598,594	9.5%	

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675182 BROWNFIELD REHABILITATION AND CARE CENTER				Nonprofit - Church	
BROWNFIELD REHABILITATION AND CARE CENTER		12/31/2020 366 Days Settled			
BROWNFIELD, TX 79316		CR Beds 54 POS Beds 0			
TERRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.0%	
Balance Sheet		Income Statement		Length of Stay	
				177.2	
Current Assets	309,932	Total Charges	3,033,638	Average Wages	
Fixed Assets	121,355	Contract Allowance	382,259	20.47	
Other Assets	0	Operating Revenue	2,651,379	12.6%	
Total Assets	431,287	Operating Expense	3,298,851	87.4%	
Current Liabilities	454,513	Operating Margin	-647,472	124.4%	
Long Term Liabilities	558,433	Other Income	557,732	-24.4%	
Total Equity	-581,659	Other Expense	0	21.0%	
Total Liab. and Equity	431,287	Net Profit or Loss	(89,740)	0.0%	
				Days to Collect	
				42.5	
				Avg Payment Days	
				34.4	
				Depreciation Rate	
				375.0%	
				Return on Equity	
				15.4%	
<hr/>					
676083 BROWNSVILLE NURSING AND REHABILITATION CENTER				Proprietary - Other	
BROWNSVILLE NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
BROWNSVILLE, TX 78520		CR Beds 120 POS Beds 0			
CAMERON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		70.7%	
Balance Sheet		Income Statement		Length of Stay	
				109.0	
Current Assets	332,087	Total Charges	6,036,700	Average Wages	
Fixed Assets	1,818,222	Contract Allowance	0	17.44	
Other Assets	-922,913	Operating Revenue	6,036,700	0.0%	
Total Assets	1,227,396	Operating Expense	7,497,790	100.0%	
Current Liabilities	-401,897	Operating Margin	-1,461,090	124.2%	
Long Term Liabilities	0	Other Income	1,618,910	-24.2%	
Total Equity	1,629,293	Other Expense	0	26.8%	
Total Liab. and Equity	1,227,396	Net Profit or Loss	157,820	0.0%	
				Days to Collect	
				18.6	
				Avg Payment Days	
				6.4	
				Depreciation Rate	
				68.1%	
				Return on Equity	
				9.7%	

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675537 BROWNWOOD NURSING AND REHABILITATION LP		Proprietary - Corporation	
BROWNWOOD NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled	
BROWNWOOD, TX 76801		12/31/2020 31 Days Settled	
BROWN		CR Beds 128 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	607,335	Total Charges	300,408
Fixed Assets	281,868	Contract Allowance	3,119
Other Assets	8,769	Operating Revenue	297,289
Total Assets	<u>897,972</u>	Operating Expense	386,093
Current Liabilities	840,405	Operating Margin	-88,804
Long Term Liabilities	88,150	Other Income	68,837
Total Equity	-19,967	Other Expense	0
Total Liab. and Equity	<u>908,588</u>	Net Profit or Loss	<u>(19,967)</u>
		1.0%	Skilled Nursing 87.4%
		99.0%	Ancillary Service 12.6%
		129.9%	Current Ratio 0.7
		-29.9%	Days to Collect 788.2
		23.2%	Avg Payment Days 431.4
		0.0%	Depreciation Rate 19.6%
		-6.7%	Return on Equity 100.0%

675537 BROWNWOOD NURSING AND REHABILITATION LP		Proprietary - Corporation	
BROWNWOOD NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled	
BROWNWOOD, TX 76801		12/31/2020 31 Days Settled	
BROWN		CR Beds 130 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	219,310	Total Charges	2,232,030
Fixed Assets	75,265	Contract Allowance	-723,806
Other Assets	4,970,072	Operating Revenue	2,955,836
Total Assets	<u>5,264,647</u>	Operating Expense	4,359,404
Current Liabilities	-494,176	Operating Margin	-1,403,568
Long Term Liabilities	0	Other Income	-728,051
Total Equity	-4,770,471	Other Expense	0
Total Liab. and Equity	<u>-5,264,647</u>	Net Profit or Loss	<u>(650,828)</u>
		-32.4%	Skilled Nursing 129.7%
		132.4%	Ancillary Service -29.7%
		147.5%	Current Ratio (0.4)
		-47.5%	Days to Collect 35.4
		-24.6%	Avg Payment Days (14.4)
		0.0%	Depreciation Rate 119.7%
		-22.0%	Return on Equity 13.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675118 BRUSH COUNTRY NURSING AND REHABILITATION				Proprietary - Partnership	
BRUSH COUNTRY NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
AUSTIN, TX 78749		CR Beds 118 POS Beds 0			
TRAVIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		63.0%	
Balance Sheet		Income Statement		Length of Stay 316.6	
Current Assets	855,501	Total Charges	8,028,768	Average Wages	16.55
Fixed Assets	261,918	Contract Allowance	1,765,298	22.0%	Skilled Nursing 70.0%
Other Assets	1,433,270	Operating Revenue	6,263,470	78.0%	Ancillary Service 30.0%
Total Assets	2,550,689	Operating Expense	6,586,201	105.2%	Current Ratio 1.2
Current Liabilities	719,045	Operating Margin	-322,731	-5.2%	Days to Collect 45.9
Long Term Liabilities	1,208,788	Other Income	561,990	9.0%	Avg Payment Days 33.6
Total Equity	622,856	Other Expense	0	0.0%	Depreciation Rate 84.9%
Total Liab. and Equity	2,550,689	Net Profit or Loss	239,259	3.8%	Return on Equity 38.4%
676013 BUCKNER VILLA SIESTA HOME				Nonprofit - Church	
BUCKNER VILLA SIESTA HOME		12/31/2020 366 Days Settled			
AUSTIN, TX 78753		CR Beds 76 POS Beds 0			
TRAVIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		74.9%	
Balance Sheet		Income Statement		Length of Stay 141.8	
Current Assets	10,074,243	Total Charges	7,560,712	Average Wages	18.79
Fixed Assets	134,765,064	Contract Allowance	2,400,224	31.7%	Skilled Nursing 82.0%
Other Assets	3,156,667	Operating Revenue	5,160,488	68.3%	Ancillary Service 18.0%
Total Assets	147,995,974	Operating Expense	15,813,045	306.4%	Current Ratio 0.1
Current Liabilities	159,406,845	Operating Margin	-10,652,557	-206.4%	Days to Collect 200.8
Long Term Liabilities	-467,154	Other Income	11,085,937	214.8%	Avg Payment Days 12.7
Total Equity	-10,943,717	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	147,995,974	Net Profit or Loss	433,380	8.4%	Return on Equity -4.0%

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676167 BUCKNER WESTMINSTER PLACE				Nonprofit - Church	
BUCKNER WESTMINSTER PLACE		12/31/2020 366 Days Settled			
LONGVIEW, TX 75605		CR Beds 20		POS Beds 0	
GREGG		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		86.8%	
Balance Sheet		Income Statement		Length of Stay 117.7	
Current Assets	10,074,243	Total Charges	3,646,021	Average Wages 15.73	
Fixed Assets	134,765,064	Contract Allowance	1,387,948	38.1%	Skilled Nursing 77.5%
Other Assets	3,156,667	Operating Revenue	2,258,073	61.9%	Ancillary Service 22.5%
Total Assets	147,995,974	Operating Expense	7,454,927	330.1%	Current Ratio 0.1
Current Liabilities	159,406,845	Operating Margin	-5,196,854	-230.1%	Days to Collect 458.9
Long Term Liabilities	-467,154	Other Income	5,941,624	263.1%	Avg Payment Days 26.8
Total Equity	-10,943,717	Other Expense	0	0.0%	Depreciation Rate 0.7%
Total Liab. and Equity	147,995,974	Net Profit or Loss	744,770	33.0%	Return on Equity -6.8%
455390 BUENA VIDA NURSING AND REHAB-SAN ANTONIO				Proprietary - Corporation	
BUENA VIDA NURSING AND REHAB-SAN ANTONIO		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78222		CR Beds 222		POS Beds 0	
BEXAR		Key Performance Ind.			
NOVITAS		Occupancy Rate		36.0%	
Balance Sheet		Income Statement		Length of Stay 212.0	
Current Assets	-420,189	Total Charges	7,532,086	Average Wages 19.67	
Fixed Assets	250,028	Contract Allowance	1,100,231	14.6%	Skilled Nursing 72.4%
Other Assets	41,925	Operating Revenue	6,431,855	85.4%	Ancillary Service 27.6%
Total Assets	-128,236	Operating Expense	6,780,805	105.4%	Current Ratio 0.5
Current Liabilities	-811,809	Operating Margin	-348,950	-5.4%	Days to Collect (9.2)
Long Term Liabilities	0	Other Income	1,595,951	24.8%	Avg Payment Days 100.3
Total Equity	358,720	Other Expense	0	0.0%	Depreciation Rate 211.1%
Total Liab. and Equity	-453,089	Net Profit or Loss	1,247,001	19.4%	Return on Equity 347.6%

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675145 BUENA VIDA NURSING AND REHAB ODESSA				Proprietary - Corporation	
BUENA VIDA NURSING AND REHAB ODESSA		12/31/2020 366 Days Settled			
ODESSA, TX 79762		CR Beds 117 POS Beds 0			
ECTOR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		65.4%	
Balance Sheet		Income Statement		Length of Stay 166.6	
Current Assets	-197,855	Total Charges	7,683,111	Average Wages	22.00
Fixed Assets	165,290	Contract Allowance	1,079,538	14.1% Skilled Nursing	75.4%
Other Assets	46,484	Operating Revenue	6,603,573	85.9% Ancillary Service	24.6%
Total Assets	13,919	Operating Expense	7,004,784	106.1% Current Ratio	0.2
Current Liabilities	-842,280	Operating Margin	-401,211	-6.1% Days to Collect	3.8
Long Term Liabilities	505,102	Other Income	1,199,221	18.2% Avg Payment Days	84.7
Total Equity	576,399	Other Expense	0	0.0% Depreciation Rate	293.6%
Total Liab. and Equity	239,221	Net Profit or Loss	798,010	12.1% Return on Equity	138.4%
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675885 BURLESON ST JOSEPH MANOR				Government - County	
BURLESON ST JOSEPH MANOR		12/31/2020 366 Days Settled			
CALDWELL, TX 77836		CR Beds 112 POS Beds 0			
BURLESON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		64.7%	
Balance Sheet		Income Statement		Length of Stay 265.0	
Current Assets	1,517,659	Total Charges	6,209,939	Average Wages	21.49
Fixed Assets	0	Contract Allowance	923,443	14.9% Skilled Nursing	76.6%
Other Assets	0	Operating Revenue	5,286,496	85.1% Ancillary Service	23.4%
Total Assets	1,517,659	Operating Expense	5,457,259	103.2% Current Ratio	1.2
Current Liabilities	1,299,647	Operating Margin	-170,763	-3.2% Days to Collect	45.8
Long Term Liabilities	0	Other Income	396,487	7.5% Avg Payment Days	0.0
Total Equity	218,012	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,517,659	Net Profit or Loss	225,724	4.3% Return on Equity	103.5%

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675592 C C YOUNG MEMORIAL HOME				Nonprofit - Other	
C C YOUNG MEMORIAL HOME		3/31/2020 366 Days Settled			
DALLAS, TX 75214		CR Beds 530 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.6%	
Balance Sheet		Income Statement		Length of Stay 237.7	
Current Assets	5,652,187	Total Charges	28,644,371	Average Wages	18.92
Fixed Assets	183,477,669	Contract Allowance	5,642,778	19.7%	Skilled Nursing 17.3%
Other Assets	27,459,650	Operating Revenue	23,001,593	80.3%	Ancillary Service 7.9%
Total Assets	216,589,506	Operating Expense	43,544,094	189.3%	Current Ratio 0.3
Current Liabilities	19,012,022	Operating Margin	-20,542,501	-89.3%	Days to Collect 50.5
Long Term Liabilities	212,264,794	Other Income	12,063,425	52.4%	Avg Payment Days 98.8
Total Equity	-14,687,310	Other Expense	0	0.0%	Depreciation Rate 4.2%
Total Liab. and Equity	216,589,506	Net Profit or Loss	(8,479,076)	-36.9%	Return on Equity 57.7%
676109 CALDER WOODS				Nonprofit - Church	
CALDER WOODS		12/31/2020 366 Days Settled			
BEAUMONT, TX 77706		CR Beds 46 POS Beds 0			
JEFFERSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		81.7%	
Balance Sheet		Income Statement		Length of Stay 134.8	
Current Assets	10,074,243	Total Charges	5,292,644	Average Wages	17.17
Fixed Assets	134,765,064	Contract Allowance	1,509,343	28.5%	Skilled Nursing 81.8%
Other Assets	3,156,667	Operating Revenue	3,783,301	71.5%	Ancillary Service 18.2%
Total Assets	147,995,974	Operating Expense	12,018,010	317.7%	Current Ratio 0.1
Current Liabilities	159,406,845	Operating Margin	-8,234,709	-217.7%	Days to Collect 273.9
Long Term Liabilities	-467,154	Other Income	8,232,659	217.6%	Avg Payment Days 16.6
Total Equity	-10,943,717	Other Expense	0	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	147,995,974	Net Profit or Loss	(2,050)	-0.1%	Return on Equity 0.0%

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675901 CAMBRIDGE HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
CAMBRIDGE HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
RICHMOND, TX 77469		CR Beds 112 POS Beds 0			
FORT BEND		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		84.3%	
		Length of Stay		100.1	
		Average Wages		23.30	
		Skilled Nursing		58.2%	
		Ancillary Service		41.8%	
		Current Ratio		13.2	
		Days to Collect		43.6	
		Avg Payment Days		26.3	
		Depreciation Rate		62.7%	
		Return on Equity		14.0%	
Balance Sheet		Income Statement			
Current Assets	18,971,506	Total Charges	10,880,337		
Fixed Assets	1,308,715	Contract Allowance	-839,238	-7.7%	
Other Assets	8,721,391	Operating Revenue	11,719,575	107.7%	
Total Assets	29,001,612	Operating Expense	9,087,680	77.5%	
Current Liabilities	1,432,109	Operating Margin	2,631,895	22.5%	
Long Term Liabilities	8,721,391	Other Income	4,213	0.0%	
Total Equity	18,848,112	Other Expense	0	0.0%	
Total Liab. and Equity	29,001,612	Net Profit or Loss	2,636,108	22.5%	
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676186 CAMBRIDGE LTC PARTNERS INC				Proprietary - Corporation	
CAMBRIDGE LTC PARTNERS INC		12/31/2020 366 Days Settled			
DIMMITT, TX 79027		CR Beds 114 POS Beds 0			
CASTRO		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		29.5%	
		Length of Stay		273.7	
		Average Wages		18.01	
		Skilled Nursing		86.1%	
		Ancillary Service		13.9%	
		Current Ratio		1.3	
		Days to Collect		28.1	
		Avg Payment Days		54.8	
		Depreciation Rate		432.3%	
		Return on Equity		325.4%	
Balance Sheet		Income Statement			
Current Assets	531,579	Total Charges	2,377,399		
Fixed Assets	1,421	Contract Allowance	41,782	1.8%	
Other Assets	850	Operating Revenue	2,335,617	98.2%	
Total Assets	533,850	Operating Expense	2,669,492	114.3%	
Current Liabilities	399,507	Operating Margin	-333,875	-14.3%	
Long Term Liabilities	0	Other Income	771,092	33.0%	
Total Equity	134,343	Other Expense	0	0.0%	
Total Liab. and Equity	533,850	Net Profit or Loss	437,217	18.7%	

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676300 CANTON OAKS				Nonprofit - Church	
CANTON OAKS		5/31/2020 366 Days Settled			
CANTON, TX 75103				CR Beds 120 POS Beds 0	
VAN ZANDT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	63.9%
Balance Sheet		Income Statement		Length of Stay	98.1
Current Assets	676,354	Total Charges	8,143,597	Average Wages	17.87
Fixed Assets	91,366	Contract Allowance	1,738,686	21.4%	Skilled Nursing 59.6%
Other Assets	714	Operating Revenue	6,404,911	78.6%	Ancillary Service 40.4%
Total Assets	768,434	Operating Expense	6,819,186	106.5%	Current Ratio 1.5
Current Liabilities	456,904	Operating Margin	-414,275	-6.5%	Days to Collect 36.8
Long Term Liabilities	68,298	Other Income	250,280	3.9%	Avg Payment Days 14.0
Total Equity	243,232	Other Expense	0	0.0%	Depreciation Rate 1,350.1%
Total Liab. and Equity	768,434	Net Profit or Loss	(163,995)	-2.6%	Return on Equity -67.4%
676341 CAPROCK NURSING & REHABILITATION				Proprietary - Corporation	
CAPROCK NURSING & REHABILITATION		12/31/2020 366 Days Settled			
BORGER, TX 79007				CR Beds 120 POS Beds 0	
HUTCHINSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	55.1%
Balance Sheet		Income Statement		Length of Stay	131.4
Current Assets	-741,033	Total Charges	6,968,212	Average Wages	17.07
Fixed Assets	168,291	Contract Allowance	998,555	14.3%	Skilled Nursing 74.6%
Other Assets	97,328	Operating Revenue	5,969,657	85.7%	Ancillary Service 25.4%
Total Assets	-475,414	Operating Expense	5,933,706	99.4%	Current Ratio 0.8
Current Liabilities	-981,294	Operating Margin	35,951	0.6%	Days to Collect 24.3
Long Term Liabilities	88,681	Other Income	727,609	12.2%	Avg Payment Days 204.0
Total Equity	1,551,702	Other Expense	0	0.0%	Depreciation Rate 325.7%
Total Liab. and Equity	659,089	Net Profit or Loss	763,560	12.8%	Return on Equity 49.2%

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676252 CAPSTONE HEALTHCARE ESTATES AT VETERANS MEMORIAL				Nonprofit - Church	
CAPSTONE HEALTHCARE ESTATES AT VETERANS MEMORIAL		12/31/2020 366 Days Settled			
HOUSTON, TX 77038				CR Beds 120 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	58.8%
				Length of Stay	135.2
				Average Wages	18.26
				Skilled Nursing	94.2%
				Ancillary Service	5.8%
				Current Ratio	1.5
				Days to Collect	100.7
				Avg Payment Days	29.3
				Depreciation Rate	1,932.8%
				Return on Equity	68.5%
Balance Sheet		Income Statement			
Current Assets	2,942,055	Total Charges	11,500,818		
Fixed Assets	37,109	Contract Allowance	5,023,364	43.7%	
Other Assets	0	Operating Revenue	6,477,454	56.3%	
Total Assets	2,979,164	Operating Expense	6,488,145	100.2%	
Current Liabilities	1,928,567	Operating Margin	-10,691	-0.2%	
Long Term Liabilities	0	Other Income	730,274	11.3%	
Total Equity	1,050,597	Other Expense	0	0.0%	
Total Liab. and Equity	2,979,164	Net Profit or Loss	719,583	11.1%	
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676314 CAPSTONE HEALTHCARE ESTATES ON OREM				Proprietary - Other	
CAPSTONE HEALTHCARE ESTATES ON OREM		12/31/2020 366 Days Settled			
HOUSTON, TX 77045				CR Beds 120 POS Beds 0	
HARRIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	66.6%
				Length of Stay	113.0
				Average Wages	17.75
				Skilled Nursing	82.3%
				Ancillary Service	17.7%
				Current Ratio	3.1
				Days to Collect	68.9
				Avg Payment Days	30.3
				Depreciation Rate	657.1%
				Return on Equity	72.2%
Balance Sheet		Income Statement			
Current Assets	2,737,357	Total Charges	11,714,646		
Fixed Assets	124,197	Contract Allowance	3,307,122	28.2%	
Other Assets	13,365	Operating Revenue	8,407,524	71.8%	
Total Assets	2,874,919	Operating Expense	8,048,411	95.7%	
Current Liabilities	893,365	Operating Margin	359,113	4.3%	
Long Term Liabilities	0	Other Income	1,071,232	12.7%	
Total Equity	1,981,554	Other Expense	0	0.0%	
Total Liab. and Equity	2,874,919	Net Profit or Loss	1,430,345	17.0%	

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675277 CARE INN OF LA GRANGE				Nonprofit - Church	
CARE INN OF LA GRANGE		12/31/2020 366 Days Settled			
LA GRANGE, TX 78945		CR Beds 98 POS Beds 0			
FAYETTE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.8%	
Balance Sheet		Income Statement		Length of Stay 185.0	
Current Assets	2,207,196	Total Charges	3,681,166	Average Wages	20.08
Fixed Assets	4,718,061	Contract Allowance	-349,869	-9.5%	Skilled Nursing 69.6%
Other Assets	3,180	Operating Revenue	4,031,035	109.5%	Ancillary Service 30.4%
Total Assets	6,928,437	Operating Expense	3,710,244	92.0%	Current Ratio 5.2
Current Liabilities	425,167	Operating Margin	320,791	8.0%	Days to Collect 36.1
Long Term Liabilities	5,170,473	Other Income	426,402	10.6%	Avg Payment Days 24.4
Total Equity	1,332,797	Other Expense	0	0.0%	Depreciation Rate 6.7%
Total Liab. and Equity	6,928,437	Net Profit or Loss	747,193	18.5%	Return on Equity 56.1%
676046 CARE NURSING & REHABILITATION				Proprietary - Corporation	
CARE NURSING & REHABILITATION		12/31/2020 214 Days Settled			
BROWNWOOD, TX 76802		5/31/2020 152 Days Settled			
BROWN		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		66.1%	
Balance Sheet		Income Statement		Length of Stay 195.0	
Current Assets	340,224	Total Charges	2,784,578	Average Wages	16.89
Fixed Assets	40,901	Contract Allowance	272,756	9.8%	Skilled Nursing 71.4%
Other Assets	-71,818	Operating Revenue	2,511,822	90.2%	Ancillary Service 23.3%
Total Assets	309,307	Operating Expense	2,321,079	92.4%	Current Ratio (1.1)
Current Liabilities	-296,779	Operating Margin	190,743	7.6%	Days to Collect 32.9
Long Term Liabilities	-3,657	Other Income	17,335	0.7%	Avg Payment Days 28.6
Total Equity	293,667	Other Expense	0	0.0%	Depreciation Rate 414.6%
Total Liab. and Equity	-6,769	Net Profit or Loss	208,078	8.3%	Return on Equity 70.9%

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676046 CARE NURSING & REHABILITATION				Nonprofit - Church	
CARE NURSING & REHABILITATION		12/31/2020 214 Days Settled			
BROWNWOOD, TX 76802		5/31/2020 152 Days Settled		CR Beds 97 POS Beds 0	
BROWN		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		65.3%	
Balance Sheet		Income Statement		Length of Stay	
				155.8	
Current Assets	3,100,824	Total Charges	3,911,585	Average Wages	
Fixed Assets	668,683	Contract Allowance	306,806	16.89	
Other Assets	85,656	Operating Revenue	3,604,779	7.8% Skilled Nursing	
Total Assets	<u>3,855,163</u>	Operating Expense	3,365,392	92.2% Ancillary Service	
Current Liabilities	3,634,786	Operating Margin	239,387	93.4% Current Ratio	
Long Term Liabilities	27,632	Other Income	237,195	0.9 Days to Collect	
Total Equity	<u>562,171</u>	Other Expense	0	6.6% Avg Payment Days	
Total Liab. and Equity	<u>4,224,589</u>	Net Profit or Loss	<u>476,582</u>	6.6% Depreciation Rate	
				0.0% Return on Equity	
				13.2%	
675678 CARECHOICE OF BOERNE				Proprietary - Other	
CARECHOICE OF BOERNE		12/31/2020 366 Days Settled			
BOERNE, TX 78006		5/31/2020 152 Days Settled		CR Beds 74 POS Beds 0	
KENDALL		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		72.9%	
Balance Sheet		Income Statement		Length of Stay	
				448.5	
Current Assets	1,850,158	Total Charges	7,042,169	Average Wages	
Fixed Assets	276,961	Contract Allowance	2,159,876	22.43	
Other Assets	814,153	Operating Revenue	4,882,293	30.7% Skilled Nursing	
Total Assets	<u>2,941,272</u>	Operating Expense	4,679,793	69.3% Ancillary Service	
Current Liabilities	1,139,990	Operating Margin	202,500	95.9% Current Ratio	
Long Term Liabilities	25,816	Other Income	163,311	1.6 Days to Collect	
Total Equity	<u>1,775,466</u>	Other Expense	0	4.1% Avg Payment Days	
Total Liab. and Equity	<u>2,941,272</u>	Net Profit or Loss	<u>365,811</u>	3.3% Depreciation Rate	
				0.0% Return on Equity	
				7.5%	

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675997 CARILLON INC				Nonprofit - Other	
CARILLON INC		6/30/2020 366 Days Settled			
LUBBOCK, TX 79416				CR Beds 140 POS Beds 0	
LUBBOCK				Key Performance Ind.	
NOVITAS				Occupancy Rate	84.5%
				Length of Stay	93.3
				Average Wages	18.82
				35.6%	Skilled Nursing 77.4%
				64.4%	Ancillary Service 22.6%
				258.0%	Current Ratio 0.2
				-158.0%	Days to Collect 42.8
				156.3%	Avg Payment Days 20.3
				0.0%	Depreciation Rate 5.9%
				-1.8%	Return on Equity 0.5%
Balance Sheet		Income Statement			
Current Assets	5,015,790	Total Charges	16,204,399		
Fixed Assets	37,726,056	Contract Allowance	5,775,953		
Other Assets	13,197,749	Operating Revenue	10,428,446		
Total Assets	55,939,595	Operating Expense	26,910,426		
Current Liabilities	28,605,169	Operating Margin	-16,481,980		
Long Term Liabilities	65,526,237	Other Income	16,298,502		
Total Equity	-38,191,811	Other Expense	0		
Total Liab. and Equity	55,939,595	Net Profit or Loss	(183,478)		
676429 CARRARA				Proprietary - Partnership	
CARRARA		9/30/2020 153 Days Settled			
PLANO, TX 75093		4/30/2020 121 Days Settled		CR Beds 112 POS Beds 0	
COLLIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	52.0%
				Length of Stay	57.3
				Average Wages	26.89
				28.8%	Skilled Nursing 70.8%
				71.2%	Ancillary Service 29.2%
				132.5%	Current Ratio 1.0
				-32.5%	Days to Collect 47.5
				0.3%	Avg Payment Days 33.3
				0.0%	Depreciation Rate 2,725.4%
				-32.2%	Return on Equity -
				2,280.7%	
Balance Sheet		Income Statement			
Current Assets	413,841	Total Charges	2,997,297		
Fixed Assets	17,782	Contract Allowance	864,291		
Other Assets	1,849	Operating Revenue	2,133,006		
Total Assets	433,472	Operating Expense	2,825,547		
Current Liabilities	403,348	Operating Margin	-692,541		
Long Term Liabilities	0	Other Income	5,490		
Total Equity	30,124	Other Expense	0		
Total Liab. and Equity	433,472	Net Profit or Loss	(687,053)		

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676429 CARRARA				Nonprofit - Church	
CARRARA		9/30/2020 153 Days Settled			
PLANO, TX 75093		4/30/2020 121 Days Settled		CR Beds 112 POS Beds 0	
COLLIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	46.9%
Balance Sheet		Income Statement		Length of Stay	52.8
Current Assets	762,064	Total Charges	3,672,290	Average Wages	26.89
Fixed Assets	0	Contract Allowance	653,111	17.8% Skilled Nursing	80.8%
Other Assets	0	Operating Revenue	3,019,179	82.2% Ancillary Service	19.2%
Total Assets	762,064	Operating Expense	3,041,343	100.7% Current Ratio	2.4
Current Liabilities	320,067	Operating Margin	-22,164	-0.7% Days to Collect	69.7
Long Term Liabilities	0	Other Income	44,224	1.5% Avg Payment Days	13.3
Total Equity	441,997	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	762,064	Net Profit or Loss	22,060	0.7% Return on Equity	5.0%
675181 CARRIAGE HOUSE MANOR				Proprietary - Individual	
CARRIAGE HOUSE MANOR		12/31/2020 366 Days Settled			
SULPHUR SPRINGS, TX 75482				CR Beds 144 POS Beds 0	
HOPKINS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	47.3%
Balance Sheet		Income Statement		Length of Stay	115.9
Current Assets	3,212,963	Total Charges	10,034,517	Average Wages	15.64
Fixed Assets	591,250	Contract Allowance	2,356,940	23.5% Skilled Nursing	89.3%
Other Assets	0	Operating Revenue	7,677,577	76.5% Ancillary Service	0.0%
Total Assets	3,804,213	Operating Expense	6,904,045	89.9% Current Ratio	6.3
Current Liabilities	509,199	Operating Margin	773,532	10.1% Days to Collect	72.4
Long Term Liabilities	872,388	Other Income	8,652	0.1% Avg Payment Days	18.7
Total Equity	2,422,626	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,804,213	Net Profit or Loss	782,184	10.2% Return on Equity	32.3%

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675373 CARRIZO SPRINGS NURSING AND REHABILITATION LP				Proprietary - Corporation	
CARRIZO SPRINGS NURSING AND REHABILITATION LP		12/31/2020 275 Days Settled			
CARRIZO SPRINGS, TX 78834		3/31/2020 91 Days Settled		CR Beds 100 POS Beds 0	
DIMMIT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	47.7%
Balance Sheet		Income Statement		Length of Stay	60.3
Current Assets	239,757	Total Charges	906,681	Average Wages	17.67
Fixed Assets	198,182	Contract Allowance	33,911	3.7% Skilled Nursing	79.4%
Other Assets	331,018	Operating Revenue	872,770	96.3% Ancillary Service	20.6%
Total Assets	<u>768,957</u>	Operating Expense	906,023	103.8% Current Ratio	0.5
Current Liabilities	525,439	Operating Margin	-33,253	-3.8% Days to Collect	200.3
Long Term Liabilities	0	Other Income	1,022	0.1% Avg Payment Days	151.6
Total Equity	<u>243,518</u>	Other Expense	0	0.0% Depreciation Rate	15.8%
Total Liab. and Equity	<u>768,957</u>	Net Profit or Loss	<u>(32,227)</u>	-3.7% Return on Equity	-13.2%

675373 CARRIZO SPRINGS NURSING AND REHABILITATION LP				Proprietary - Corporation	
CARRIZO SPRINGS NURSING AND REHABILITATION LP		12/31/2020 275 Days Settled			
CARRIZO SPRINGS, TX 78834		3/31/2020 91 Days Settled		CR Beds 100 POS Beds 0	
DIMMIT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	39.6%
Balance Sheet		Income Statement		Length of Stay	170.0
Current Assets	733,724	Total Charges	2,497,063	Average Wages	17.67
Fixed Assets	30,425	Contract Allowance	-135,735	-5.4% Skilled Nursing	84.7%
Other Assets	-6,734	Operating Revenue	2,632,798	105.4% Ancillary Service	15.3%
Total Assets	<u>757,415</u>	Operating Expense	3,066,074	116.5% Current Ratio	0.8
Current Liabilities	958,847	Operating Margin	-433,276	-16.5% Days to Collect	116.5
Long Term Liabilities	0	Other Income	231,844	8.8% Avg Payment Days	51.0
Total Equity	<u>-201,432</u>	Other Expense	0	0.0% Depreciation Rate	567.8%
Total Liab. and Equity	<u>757,415</u>	Net Profit or Loss	<u>(201,432)</u>	-7.7% Return on Equity	100.0%

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675972 CARROLLTON HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
CARROLLTON HEALTH AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
CARROLLTON, TX 75006		CR Beds 108 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.7%	
		Length of Stay		125.6	
		Average Wages		23.78	
		Skilled Nursing		57.4%	
		Ancillary Service		42.6%	
		Current Ratio		3.8	
		Days to Collect		48.3	
		Avg Payment Days		19.8	
		Depreciation Rate		67.5%	
		Return on Equity		35.7%	
Balance Sheet		Income Statement			
Current Assets	8,162,213	Total Charges	7,560,298		
Fixed Assets	451,165	Contract Allowance	-1,147,525	-15.2%	
Other Assets	4,477,811	Operating Revenue	8,707,823	115.2%	
Total Assets	<u>13,091,189</u>	Operating Expense	6,403,050	73.5%	
Current Liabilities	2,147,016	Operating Margin	2,304,773	26.5%	
Long Term Liabilities	4,477,811	Other Income	3,743	0.0%	
Total Equity	6,466,362	Other Expense	0	0.0%	
Total Liab. and Equity	<u>13,091,189</u>	Net Profit or Loss	<u>2,308,516</u>	26.5%	
<hr/>					
455963 CARTHAGE HEALTHCARE CENTER				Proprietary - Corporation	
CARTHAGE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
CARTHAGE, TX 75633		CR Beds 104 POS Beds 0			
PANOLA		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		53.9%	
		Length of Stay		315.7	
		Average Wages		16.05	
		Skilled Nursing		80.5%	
		Ancillary Service		19.5%	
		Current Ratio		1.4	
		Days to Collect		32.8	
		Avg Payment Days		20.8	
		Depreciation Rate		702.2%	
		Return on Equity		36.3%	
Balance Sheet		Income Statement			
Current Assets	17,020,870	Total Charges	6,084,763		
Fixed Assets	26,534	Contract Allowance	1,366,196	22.5%	
Other Assets	0	Operating Revenue	4,718,567	77.5%	
Total Assets	<u>17,047,404</u>	Operating Expense	3,466,438	73.5%	
Current Liabilities	12,342,390	Operating Margin	1,252,129	26.5%	
Long Term Liabilities	0	Other Income	454,904	9.6%	
Total Equity	4,705,014	Other Expense	0	0.0%	
Total Liab. and Equity	<u>17,047,404</u>	Net Profit or Loss	<u>1,707,033</u>	36.2%	

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675387 CARTHAGE LTC PARTNERS INC				Proprietary - Corporation	
CARTHAGE LTC PARTNERS INC		12/31/2020 366 Days Settled			
CARTHAGE, TX 75633		CR Beds 108 POS Beds 0			
PANOLA		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		42.1%	
		Length of Stay		203.1	
		Average Wages		17.35	
		2.4% Skilled Nursing		77.1%	
		97.6% Ancillary Service		22.9%	
		115.5% Current Ratio		1.2	
		-15.5% Days to Collect		15.0	
		19.9% Avg Payment Days		53.6	
		0.0% Depreciation Rate		183.2%	
		4.4% Return on Equity		93.9%	
Balance Sheet		Income Statement			
Current Assets	797,893	Total Charges	3,884,121		
Fixed Assets	29,234	Contract Allowance	92,071		
Other Assets	0	Operating Revenue	3,792,050		
Total Assets	827,127	Operating Expense	4,381,222		
Current Liabilities	651,103	Operating Margin	-589,172		
Long Term Liabilities	0	Other Income	754,390		
Total Equity	176,024	Other Expense	0		
Total Liab. and Equity	827,127	Net Profit or Loss	165,218		

675960 CASTLE PINES HEALTH AND REHABILITATION				Proprietary - Corporation	
CASTLE PINES HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
LUFKIN, TX 75904		CR Beds 120 POS Beds 0			
ANGELINA		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		67.8%	
		Length of Stay		107.4	
		Average Wages		17.70	
		11.7% Skilled Nursing		75.8%	
		88.3% Ancillary Service		24.2%	
		96.1% Current Ratio		0.9	
		3.9% Days to Collect		35.5	
		14.3% Avg Payment Days		214.0	
		0.0% Depreciation Rate		0.0%	
		18.1% Return on Equity		-139.0%	
Balance Sheet		Income Statement			
Current Assets	1,969,669	Total Charges	8,339,288		
Fixed Assets	2,286,472	Contract Allowance	977,728		
Other Assets	69,466	Operating Revenue	7,361,560		
Total Assets	4,325,607	Operating Expense	7,077,422		
Current Liabilities	2,189,519	Operating Margin	284,138		
Long Term Liabilities	1,063,120	Other Income	1,049,826		
Total Equity	-960,013	Other Expense	0		
Total Liab. and Equity	2,292,626	Net Profit or Loss	1,333,964		

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676461 CASTRO COUNTY HOSPITAL DISTRICT DBA COUNTRY VIEW L				Nonprofit - Church	
CASTRO COUNTY HOSPITAL DISTRICT DBA COUNTRY VIEW L		9/30/2020 366 Days Settled			
DIMMITT, TX 79027				CR Beds 60	POS Beds 0
CASTRO		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	75.1%
Balance Sheet		Income Statement		Length of Stay	392.7
Current Assets	410,302	Total Charges	2,726,142	Average Wages	16.53
Fixed Assets	11,584,378	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	2,726,142	100.0%	Ancillary Service 0.0%
Total Assets	11,994,680	Operating Expense	4,628,180	169.8%	Current Ratio 273.5
Current Liabilities	1,500	Operating Margin	-1,902,038	-69.8%	Days to Collect 17.4
Long Term Liabilities	9,775,649	Other Income	71,534	2.6%	Avg Payment Days 0.1
Total Equity	2,217,531	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	11,994,680	Net Profit or Loss	(1,830,504)	-67.1%	Return on Equity -82.5%
<hr/>					
675929 CEDAR CREEK NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CEDAR CREEK NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
BANDERA, TX 78003				CR Beds 62	POS Beds 0
BANDERA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.2%
Balance Sheet		Income Statement		Length of Stay	273.1
Current Assets	987,790	Total Charges	3,134,514	Average Wages	18.88
Fixed Assets	181,458	Contract Allowance	370,506	11.8%	Skilled Nursing 75.3%
Other Assets	9,919	Operating Revenue	2,764,008	88.2%	Ancillary Service 24.7%
Total Assets	1,179,167	Operating Expense	2,801,249	101.3%	Current Ratio 1.5
Current Liabilities	656,934	Operating Margin	-37,241	-1.3%	Days to Collect 64.1
Long Term Liabilities	88,681	Other Income	595,862	21.6%	Avg Payment Days 196.9
Total Equity	-287,190	Other Expense	0	0.0%	Depreciation Rate 48.6%
Total Liab. and Equity	458,425	Net Profit or Loss	558,621	20.2%	Return on Equity -194.5%

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675032 CEDAR HILL HEALTHCARE CENTER				Nonprofit - Church	
CEDAR HILL HEALTHCARE CENTER		9/30/2020 366 Days Settled			
CEDAR HILL, TX 75104		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		66.0%	
		Length of Stay		239.7	
		Average Wages		16.64	
		Skilled Nursing		90.8%	
		Ancillary Service		9.2%	
		Current Ratio		1.0	
		Days to Collect		28.3	
		Avg Payment Days		51.4	
		Depreciation Rate		0.0%	
		Return on Equity		0.0%	

Balance Sheet		Income Statement			
Current Assets	1,856,283	Total Charges	5,438,129		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	17,756	Operating Revenue	5,438,129	100.0%	
Total Assets	1,874,039	Operating Expense	5,442,216	100.1%	
Current Liabilities	1,770,982	Operating Margin	-4,087	-0.1%	
Long Term Liabilities	103,057	Other Income	4,087	0.1%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	1,874,039	Net Profit or Loss	0	0.0%	

676473 CEDAR HILL HEALTHCARE CENTRE				Proprietary - Other	
CEDAR HILL HEALTHCARE CENTRE		12/31/2020 344 Days *Settled			
LAMPASAS, TX 76550		CR Beds 76 POS Beds 0			
LAMPASAS		Key Performance Ind.			
NORIDIAN		Occupancy Rate		44.0%	
		Length of Stay		198.3	
		Average Wages		21.25	
		Skilled Nursing		86.1%	
		Ancillary Service		13.9%	
		Current Ratio		0.3	
		Days to Collect		123.2	
		Avg Payment Days		213.9	
		Depreciation Rate		1,810.9%	
		Return on Equity		72.1%	

Balance Sheet		Income Statement			
Current Assets	779,793	Total Charges	2,311,896		
Fixed Assets	3,874	Contract Allowance	230,296	10.0%	
Other Assets	0	Operating Revenue	2,081,600	90.0%	
Total Assets	783,667	Operating Expense	3,788,995	182.0%	
Current Liabilities	2,823,600	Operating Margin	-1,707,395	-82.0%	
Long Term Liabilities	0	Other Income	236,636	11.4%	
Total Equity	-2,039,933	Other Expense	0	0.0%	
Total Liab. and Equity	783,667	Net Profit or Loss	(1,470,759)	-70.7%	

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675931 CEDAR HILLS GERIATRIC CENTER				Proprietary - Partnership	
CEDAR HILLS GERIATRIC CENTER		6/30/2020 366 Days Settled			
CAMP WOOD, TX 78833		CR Beds 86 POS Beds 0			
REAL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.6%	
		Length of Stay		331.3	
		Average Wages		16.26	
		6.1% Skilled Nursing		89.9%	
		93.9% Ancillary Service		10.1%	
		104.0% Current Ratio		3.1	
		-4.0% Days to Collect		91.3	
		18.1% Avg Payment Days		48.3	
		0.0% Depreciation Rate		960.7%	
		14.1% Return on Equity		48.7%	
<hr/>					
676488 CEDAR HOLLOW REHABILITATION CENTER				Proprietary - Partnership	
CEDAR HOLLOW REHABILITATION CENTER		12/31/2020 203 Days *Settled			
SHERMAN, TX 75090		CR Beds 142 POS Beds 0			
GRAYSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		10.6%	
		Length of Stay		47.2	
		Average Wages		28.76	
		9.3% Skilled Nursing		53.4%	
		90.7% Ancillary Service		46.6%	
		99.6% Current Ratio		2.3	
		0.4% Days to Collect		182.3	
		0.1% Avg Payment Days		43.6	
		0.0% Depreciation Rate		627.9%	
		0.4% Return on Equity		100.0%	

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675898 CEDAR LAKE NURSING HOME		Proprietary - Corporation	
CEDAR LAKE NURSING HOME		9/30/2020 366 Days Settled	
MALAKOFF, TX 75148		CR Beds 90 POS Beds 0	
HENDERSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.9%
		Length of Stay	204.5
		Average Wages	18.95
		9.0% Skilled Nursing	85.0%
		91.0% Ancillary Service	15.0%
		85.0% Current Ratio	11.6
		15.0% Days to Collect	38.9
		24.4% Avg Payment Days	17.8
		0.0% Depreciation Rate	4.7%
		39.4% Return on Equity	79.2%
Balance Sheet		Income Statement	
Current Assets	2,914,086	Total Charges	6,705,553
Fixed Assets	527,943	Contract Allowance	603,349
Other Assets	55	Operating Revenue	6,102,204
Total Assets	3,442,084	Operating Expense	5,184,339
Current Liabilities	251,924	Operating Margin	917,865
Long Term Liabilities	152,096	Other Income	1,488,843
Total Equity	3,038,064	Other Expense	0
Total Liab. and Equity	3,442,084	Net Profit or Loss	2,406,708

676432 CEDAR POINTE HEALTH AND WELLNESS SUITES		Proprietary - Other	
CEDAR POINTE HEALTH AND WELLNESS SUITES		5/31/2020 366 Days Settled	
CEDAR PARK, TX 78613		CR Beds 122 POS Beds 0	
WILLIAMSON		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	85.5%
		Length of Stay	137.3
		Average Wages	22.84
		32.4% Skilled Nursing	63.2%
		67.6% Ancillary Service	36.8%
		106.2% Current Ratio	0.8
		-6.2% Days to Collect	50.3
		2.0% Avg Payment Days	19.0
		0.0% Depreciation Rate	22.1%
		-4.2% Return on Equity	19.7%
Balance Sheet		Income Statement	
Current Assets	1,406,187	Total Charges	13,924,595
Fixed Assets	6,671,363	Contract Allowance	4,518,355
Other Assets	279,244	Operating Revenue	9,406,240
Total Assets	8,356,794	Operating Expense	9,992,543
Current Liabilities	1,750,212	Operating Margin	-586,303
Long Term Liabilities	8,615,166	Other Income	190,990
Total Equity	-2,008,584	Other Expense	0
Total Liab. and Equity	8,356,794	Net Profit or Loss	(395,374)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675065 CENTERVILLE HEALTHCARE CENTER				Nonprofit - Church	
CENTERVILLE HEALTHCARE CENTER		9/30/2020 366 Days Settled			
CENTERVILLE, TX 75833		CR Beds 74 POS Beds 0			
LEON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		41.9%	
		Length of Stay		436.3	
		Average Wages		18.18	
		20.1% Skilled Nursing		81.9%	
		79.9% Ancillary Service		18.1%	
		97.6% Current Ratio		0.6	
		2.4% Days to Collect		39.1	
		13.6% Avg Payment Days		24.4	
		0.0% Depreciation Rate		381.2%	
		16.0% Return on Equity		-33.4%	
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675326 CENTRAL TEXAS NURSING & REHABILITATION				Proprietary - Corporation	
CENTRAL TEXAS NURSING & REHABILITATION		12/31/2020 366 Days Settled			
BALLINGER, TX 76821		CR Beds 126 POS Beds 0			
RUNNELS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		46.9%	
		Length of Stay		218.5	
		Average Wages		19.81	
		11.0% Skilled Nursing		78.3%	
		89.0% Ancillary Service		21.7%	
		109.8% Current Ratio		0.9	
		-9.8% Days to Collect		32.8	
		15.9% Avg Payment Days		166.1	
		0.0% Depreciation Rate		83.4%	
		6.2% Return on Equity		-25.2%	

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455910 CHANDLER NURSING CENTER				Nonprofit - Church	
CHANDLER NURSING CENTER		9/30/2020 366 Days Settled			
CHANDLER, TX 75758		CR Beds 90 POS Beds 0			
HENDERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.5%	
Balance Sheet		Income Statement		Length of Stay	
				178.9	
Current Assets	3,327,081	Total Charges	7,516,726	Average Wages	15.83
Fixed Assets	162,939	Contract Allowance	972,243	12.9% Skilled Nursing	47.2%
Other Assets	114,951	Operating Revenue	6,544,483	87.1% Ancillary Service	52.8%
Total Assets	<u>3,604,971</u>	Operating Expense	<u>6,529,726</u>	99.8% Current Ratio	1.1
Current Liabilities	2,959,122	Operating Margin	14,757	0.2% Days to Collect	159.4
Long Term Liabilities	0	Other Income	626,784	9.6% Avg Payment Days	79.3
Total Equity	<u>645,849</u>	Other Expense	0	0.0% Depreciation Rate	222.6%
Total Liab. and Equity	<u>3,604,971</u>	Net Profit or Loss	<u>641,541</u>	9.8% Return on Equity	99.3%
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676334 CHELSEA GARDENS				Proprietary - Corporation	
CHELSEA GARDENS		12/31/2020 366 Days Settled			
MISSOURI CITY, TX 77459		CR Beds 60 POS Beds 0			
FORT BEND		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		30.9%	
Balance Sheet		Income Statement		Length of Stay	
				62.3	
Current Assets	200,626	Total Charges	2,075,577	Average Wages	17.80
Fixed Assets	352,603	Contract Allowance	0	0.0% Skilled Nursing	100.0%
Other Assets	416,761	Operating Revenue	2,075,577	100.0% Ancillary Service	0.0%
Total Assets	<u>969,990</u>	Operating Expense	<u>3,288,139</u>	158.4% Current Ratio	1.1
Current Liabilities	176,589	Operating Margin	-1,212,562	-58.4% Days to Collect	29.5
Long Term Liabilities	2,569,515	Other Income	0	0.0% Avg Payment Days	18.9
Total Equity	<u>-1,776,114</u>	Other Expense	0	0.0% Depreciation Rate	58.5%
Total Liab. and Equity	<u>969,990</u>	Net Profit or Loss	<u>(1,212,562)</u>	-58.4% Return on Equity	68.3%

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675008 CHEROKEE ROSE NURSING AND REHABILITATION				Proprietary - Corporation	
CHEROKEE ROSE NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
GLEN ROSE, TX 76043		CR Beds 102 POS Beds 0			
SOMERVELL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.4%	
Balance Sheet		Income Statement		Length of Stay	
				207.1	
Current Assets	477,979	Total Charges	4,231,631	Average Wages	18.40
Fixed Assets	232,068	Contract Allowance	476,740	11.3% Skilled Nursing	75.8%
Other Assets	13,756	Operating Revenue	3,754,891	88.7% Ancillary Service	24.2%
Total Assets	723,803	Operating Expense	3,995,175	106.4% Current Ratio	1.4
Current Liabilities	337,639	Operating Margin	-240,284	-6.4% Days to Collect	35.3
Long Term Liabilities	0	Other Income	820,856	21.9% Avg Payment Days	202.5
Total Equity	277,849	Other Expense	0	0.0% Depreciation Rate	95.5%
Total Liab. and Equity	615,488	Net Profit or Loss	580,572	15.5% Return on Equity	209.0%

675835 CHEROKEE TRAILS NURSING HOME				Proprietary - Corporation	
CHEROKEE TRAILS NURSING HOME		12/31/2020 366 Days Settled			
RUSK, TX 75785		CR Beds 140 POS Beds 0			
CHEROKEE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		41.6%	
Balance Sheet		Income Statement		Length of Stay	
				155.8	
Current Assets	2,362,537	Total Charges	5,464,329	Average Wages	16.49
Fixed Assets	12,645	Contract Allowance	2,738	0.1% Skilled Nursing	76.4%
Other Assets	0	Operating Revenue	5,461,591	99.9% Ancillary Service	23.6%
Total Assets	2,375,182	Operating Expense	4,919,931	90.1% Current Ratio	4.7
Current Liabilities	502,202	Operating Margin	541,660	9.9% Days to Collect	76.6
Long Term Liabilities	0	Other Income	1,757,322	32.2% Avg Payment Days	6.7
Total Equity	1,872,980	Other Expense	0	0.0% Depreciation Rate	483.5%
Total Liab. and Equity	2,375,182	Net Profit or Loss	2,264,168	41.5% Return on Equity	120.9%

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676466 CHEYENNE MEDICAL LODGE				Proprietary - Corporation	
CHEYENNE MEDICAL LODGE		12/31/2020 366 Days Settled			
MESQUITE, TX 75149		CR Beds 139 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		49.7%	
Balance Sheet		Income Statement		Length of Stay	
				91.0	
Current Assets	809,120	Total Charges	15,201,508	Average Wages	
Fixed Assets	0	Contract Allowance	6,398,574	22.39	
Other Assets	48,353	Operating Revenue	8,802,934	42.1%	
Total Assets	857,473	Operating Expense	8,186,048	57.9%	
Current Liabilities	826,210	Operating Margin	616,886	93.0%	
Long Term Liabilities	0	Other Income	766,266	7.0%	
Total Equity	31,263	Other Expense	0	8.7%	
Total Liab. and Equity	857,473	Net Profit or Loss	1,383,152	0.0%	
				15.7%	
675055 CHILDRESS HEALTHCARE CENTER				Nonprofit - Church	
CHILDRESS HEALTHCARE CENTER		8/31/2020 366 Days Settled			
CHILDRESS, TX 79201		CR Beds 120 POS Beds 0			
CHILDRESS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		39.9%	
Balance Sheet		Income Statement		Length of Stay	
				381.4	
Current Assets	5,679,168	Total Charges	4,311,004	Average Wages	
Fixed Assets	31,027	Contract Allowance	765,708	16.00	
Other Assets	0	Operating Revenue	3,545,296	17.8%	
Total Assets	5,710,195	Operating Expense	2,648,746	82.2%	
Current Liabilities	3,459,574	Operating Margin	896,550	74.7%	
Long Term Liabilities	0	Other Income	229,920	25.3%	
Total Equity	2,250,621	Other Expense	0	6.5%	
Total Liab. and Equity	5,710,195	Net Profit or Loss	1,126,470	0.0%	
				31.8%	

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675053 CHISOLM TRAIL NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CHISOLM TRAIL NURSING AND REHABILITATION CENTER		3/31/2020 366 Days Settled			
LOCKHART, TX 78644		CR Beds 100 POS Beds 0			
CALDWELL		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.5%	
Balance Sheet		Income Statement		Length of Stay 166.0	
Current Assets	2,929,152	Total Charges	5,679,631	Average Wages	19.22
Fixed Assets	0	Contract Allowance	922,403	16.2%	Skilled Nursing 77.3%
Other Assets	0	Operating Revenue	4,757,228	83.8%	Ancillary Service 22.7%
Total Assets	2,929,152	Operating Expense	4,165,162	87.6%	Current Ratio 15.4
Current Liabilities	190,529	Operating Margin	592,066	12.4%	Days to Collect 45.2
Long Term Liabilities	-555,012	Other Income	145,908	3.1%	Avg Payment Days 14.8
Total Equity	3,293,635	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,929,152	Net Profit or Loss	737,974	15.5%	Return on Equity 22.4%
455617 CHRISTIAN CARE CENTER				Nonprofit - Church	
CHRISTIAN CARE CENTER		12/31/2020 366 Days Settled			
MESQUITE, TX 75150		CR Beds 180 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.4%	
Balance Sheet		Income Statement		Length of Stay 139.6	
Current Assets	10,846,645	Total Charges	7,498,190	Average Wages	20.27
Fixed Assets	25,308,095	Contract Allowance	1,297,049	17.3%	Skilled Nursing 76.1%
Other Assets	0	Operating Revenue	6,201,141	82.7%	Ancillary Service 23.9%
Total Assets	36,154,740	Operating Expense	26,776,813	431.8%	Current Ratio 1.1
Current Liabilities	9,646,011	Operating Margin	-20,575,672	-331.8%	Days to Collect 147.9
Long Term Liabilities	0	Other Income	19,819,619	319.6%	Avg Payment Days 15.8
Total Equity	26,508,729	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	36,154,740	Net Profit or Loss	(756,053)	-12.2%	Return on Equity -2.9%

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675958 CHRISTIAN CARE CENTER		Proprietary - Corporation	
CHRISTIAN CARE CENTER		12/31/2020 366 Days Settled	
TEXARKANA, TX 75501		CR Beds 114 POS Beds 0	
BOWIE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	39.7%
		Length of Stay	167.1
		Average Wages	16.49
		Skilled Nursing	64.5%
		Ancillary Service	35.5%
		Current Ratio	6.4
		Days to Collect	19.1
		Avg Payment Days	18.5
		Depreciation Rate	187.1%
		Return on Equity	97.8%

Balance Sheet		Income Statement			
Current Assets	1,319,277	Total Charges	3,418,790		
Fixed Assets	102,282	Contract Allowance	-642,470	-18.8%	
Other Assets	0	Operating Revenue	4,061,260	118.8%	
Total Assets	1,421,559	Operating Expense	3,694,488	91.0%	
Current Liabilities	207,012	Operating Margin	366,772	9.0%	
Long Term Liabilities	436,360	Other Income	394,577	9.7%	
Total Equity	778,187	Other Expense	0	0.0%	
Total Liab. and Equity	1,421,559	Net Profit or Loss	761,349	18.7%	

676240 CIBOLO CREEK		Proprietary - Partnership	
CIBOLO CREEK		12/31/2020 366 Days Settled	
BOERNE, TX 78006		CR Beds 120 POS Beds 0	
KENDALL		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	90.4%
		Length of Stay	218.2
		Average Wages	24.99
		Skilled Nursing	73.8%
		Ancillary Service	26.2%
		Current Ratio	1.4
		Days to Collect	42.0
		Avg Payment Days	17.5
		Depreciation Rate	384.5%
		Return on Equity	-15.6%

Balance Sheet		Income Statement			
Current Assets	1,774,044	Total Charges	8,188,625		
Fixed Assets	118,836	Contract Allowance	-284,301	-3.5%	
Other Assets	183,062	Operating Revenue	8,472,926	103.5%	
Total Assets	2,075,942	Operating Expense	9,355,678	110.4%	
Current Liabilities	1,271,484	Operating Margin	-882,752	-10.4%	
Long Term Liabilities	0	Other Income	757,093	8.9%	
Total Equity	804,458	Other Expense	0	0.0%	
Total Liab. and Equity	2,075,942	Net Profit or Loss	(125,659)	-1.5%	

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676431 CIMARRON PARK NURSING AND REHABILITATION CENTER		Proprietary - Other	
CIMARRON PARK NURSING AND REHABILITATION CENTER		12/31/2020 306 Days Settled	
EL PASO, TX 79911		2/29/2020 60 Days Settled	
EL PASO		CR Beds 124 POS Beds 0	
NOVITAS (TEXAS)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,570,575	Total Charges	933,464
Fixed Assets	28,104	Contract Allowance	-11,002
Other Assets	235,184	Operating Revenue	944,466
Total Assets	1,833,863	Operating Expense	1,121,616
Current Liabilities	1,817,001	Operating Margin	-177,150
Long Term Liabilities	2,174,298	Other Income	131
Total Equity	-2,157,436	Other Expense	0
Total Liab. and Equity	1,833,863	Net Profit or Loss	(177,019)
			-1.2%
			101.2%
			118.8%
			-18.8%
			0.0%
			0.0%
			-18.7%
			61.6%
			89.9
			107.55
			74.6%
			25.4%
			0.9
			611.3
			496.8
			355.2%
			8.2%

676431 CIMARRON PARK NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
CIMARRON PARK NURSING AND REHABILITATION CENTER		12/31/2020 306 Days Settled	
EL PASO, TX 79911		2/29/2020 60 Days Settled	
EL PASO		CR Beds 124 POS Beds 0	
NOVITAS (TEXAS)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	5,235,005	Total Charges	7,583,034
Fixed Assets	60,859	Contract Allowance	31,717
Other Assets	0	Operating Revenue	7,551,317
Total Assets	5,295,864	Operating Expense	6,392,750
Current Liabilities	3,181,625	Operating Margin	1,158,567
Long Term Liabilities	0	Other Income	956,173
Total Equity	2,114,239	Other Expense	0
Total Liab. and Equity	5,295,864	Net Profit or Loss	2,114,740
			0.4%
			99.6%
			84.7%
			15.3%
			12.7%
			0.0%
			28.0%
			57.4%
			217.6
			107.55
			73.3%
			26.7%
			1.6
			187.2
			60.1
			857.5%
			100.0%

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676087 CIMARRON PLACE HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
CIMARRON PLACE HEALTH & REHABILITATION CENTER		12/31/2020 366 Days Settled			
CORPUS CHRISTI, TX 78414		CR Beds 120 POS Beds 0			
NUECES		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		63.2%	
		Length of Stay		131.6	
		Average Wages		22.24	
		Skilled Nursing		78.1%	
		Ancillary Service		21.9%	
		Current Ratio		1.3	
		Days to Collect		46.9	
		Avg Payment Days		46.8	
		Depreciation Rate		192.3%	
		Return on Equity		-36.9%	
Balance Sheet		Income Statement			
Current Assets	1,351,652	Total Charges	9,662,557		
Fixed Assets	683,105	Contract Allowance	2,167,218	22.4%	
Other Assets	308,925	Operating Revenue	7,495,339	77.6%	
Total Assets	2,343,682	Operating Expense	8,401,757	112.1%	
Current Liabilities	1,074,304	Operating Margin	-906,418	-12.1%	
Long Term Liabilities	146,585	Other Income	492,102	6.6%	
Total Equity	1,122,793	Other Expense	0	0.0%	
Total Liab. and Equity	2,343,682	Net Profit or Loss	(414,316)	-5.5%	
675259 CISCO NURSING & REHABILITATION				Nonprofit - Church	
CISCO NURSING & REHABILITATION		6/30/2020 366 Days Settled			
CISCO, TX 76437		CR Beds 106 POS Beds 0			
EASTLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		36.7%	
		Length of Stay		171.7	
		Average Wages		15.97	
		Skilled Nursing		59.3%	
		Ancillary Service		40.7%	
		Current Ratio		2.3	
		Days to Collect		(2.8)	
		Avg Payment Days		21.8	
		Depreciation Rate		125.7%	
		Return on Equity		101.5%	
Balance Sheet		Income Statement			
Current Assets	1,335,284	Total Charges	4,115,612		
Fixed Assets	83,731	Contract Allowance	380,494	9.2%	
Other Assets	23,050	Operating Revenue	3,735,118	90.8%	
Total Assets	1,442,065	Operating Expense	2,882,108	77.2%	
Current Liabilities	577,359	Operating Margin	853,010	22.8%	
Long Term Liabilities	22,850	Other Income	1,650	0.0%	
Total Equity	841,856	Other Expense	0	0.0%	
Total Liab. and Equity	1,442,065	Net Profit or Loss	854,659	22.9%	

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675622 CITYVIEW NURSING AND REHABILITATION CENTER				Government - City-County	
CITYVIEW NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
FORT WORTH, TX 76132		CR Beds 210 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		61.7%	
Balance Sheet		Income Statement		Length of Stay 137.4	
Current Assets	1,348,167	Total Charges	9,748,418	Average Wages	21.94
Fixed Assets	2,303,514	Contract Allowance	0	0.0%	Skilled Nursing 83.8%
Other Assets	-3,071,306	Operating Revenue	9,748,418	100.0%	Ancillary Service 16.2%
Total Assets	580,375	Operating Expense	11,279,644	115.7%	Current Ratio 0.7
Current Liabilities	2,003,398	Operating Margin	-1,531,226	-15.7%	Days to Collect 48.9
Long Term Liabilities	0	Other Income	2,248,836	23.1%	Avg Payment Days 35.7
Total Equity	-1,423,023	Other Expense	0	0.0%	Depreciation Rate 23.7%
Total Liab. and Equity	580,375	Net Profit or Loss	717,610	7.4%	Return on Equity -50.4%
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455757 CLAIRMONT BEAUMONT				Government - City-County	
CLAIRMONT BEAUMONT		12/31/2020 366 Days Settled			
BEAUMONT, TX 77707		CR Beds 148 POS Beds 0			
JEFFERSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.6%	
Balance Sheet		Income Statement		Length of Stay 103.0	
Current Assets	1,900,536	Total Charges	8,109,737	Average Wages	19.02
Fixed Assets	954,102	Contract Allowance	0	0.0%	Skilled Nursing 85.1%
Other Assets	674,421	Operating Revenue	8,109,737	100.0%	Ancillary Service 14.9%
Total Assets	3,529,059	Operating Expense	9,663,736	119.2%	Current Ratio 1.2
Current Liabilities	1,599,838	Operating Margin	-1,553,999	-19.2%	Days to Collect 84.1
Long Term Liabilities	0	Other Income	1,913,675	23.6%	Avg Payment Days 40.9
Total Equity	1,929,221	Other Expense	0	0.0%	Depreciation Rate 62.9%
Total Liab. and Equity	3,529,059	Net Profit or Loss	359,676	4.4%	Return on Equity 18.6%

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676411 CLARENDON NURSING HOME				Proprietary - Partnership	
CLARENDON NURSING HOME		8/31/2020 366 Days Settled			
CLARENDON, TX 79226		CR Beds 61 POS Beds 0			
DONLEY		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		86.6%	
Balance Sheet		Income Statement		Length of Stay	
				306.0	
Current Assets	1,031,104	Total Charges	2,869,094	Average Wages	
Fixed Assets	42,313	Contract Allowance	164,665	17.79	
Other Assets	0	Operating Revenue	2,704,429	5.7%	
Total Assets	1,073,417	Operating Expense	2,966,627	94.3%	
Current Liabilities	541,483	Operating Margin	-262,198	109.7%	
Long Term Liabilities	921,502	Other Income	9,567	-9.7%	
Total Equity	-389,568	Other Expense	0	0.4%	
Total Liab. and Equity	1,073,417	Net Profit or Loss	(252,631)	0.0%	
				Depreciation Rate	
				274.5%	
				Return on Equity	
				64.8%	
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676021 CLAREWOOD HOUSE EXTENDED CARE CENTER				Nonprofit - Church	
CLAREWOOD HOUSE EXTENDED CARE CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77036		CR Beds 321 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay	
				1,653.3	
Current Assets	7,862,786	Total Charges	10,518,282	Average Wages	
Fixed Assets	11,910,161	Contract Allowance	420,549	16.58	
Other Assets	17,338,618	Operating Revenue	10,097,733	4.0%	
Total Assets	37,111,565	Operating Expense	9,845,339	96.0%	
Current Liabilities	2,054,165	Operating Margin	252,394	97.5%	
Long Term Liabilities	551,000	Other Income	2,388,787	2.5%	
Total Equity	34,506,400	Other Expense	0	23.7%	
Total Liab. and Equity	37,111,565	Net Profit or Loss	2,641,181	0.0%	
				Depreciation Rate	
				3.8%	
				Return on Equity	
				7.7%	

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455985 CLARKSVILLE NURSING CENTER				Proprietary - Corporation	
CLARKSVILLE NURSING CENTER		12/31/2020 366 Days Settled			
CLARKSVILLE, TX 75426		CR Beds 132 POS Beds 0			
RED RIVER		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		40.2%	
Balance Sheet		Income Statement		Length of Stay	
				151.7	
Current Assets	1,643,912	Total Charges	5,909,961	Average Wages	
Fixed Assets	440,631	Contract Allowance	1,799,356	22.37	
Other Assets	140,809	Operating Revenue	4,110,605	30.4%	
Total Assets	2,225,352	Operating Expense	5,198,182	69.6%	
Current Liabilities	1,884,120	Operating Margin	-1,087,577	126.5%	
Long Term Liabilities	0	Other Income	960,405	-26.5%	
Total Equity	341,232	Other Expense	0	23.4%	
Total Liab. and Equity	2,225,352	Net Profit or Loss	(127,172)	0.0%	
				Depreciation Rate	
				81.8%	
				Return on Equity	
				-37.3%	

455952 CLEVELAND HEALTH CARE CENTER				Nonprofit - Other	
CLEVELAND HEALTH CARE CENTER		12/31/2020 366 Days Settled			
CLEVELAND, TX 77327		CR Beds 142 POS Beds 0			
LIBERTY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.0%	
Balance Sheet		Income Statement		Length of Stay	
				121.0	
Current Assets	3,875,826	Total Charges	9,470,022	Average Wages	
Fixed Assets	0	Contract Allowance	1,906,636	18.11	
Other Assets	654,033	Operating Revenue	7,563,386	20.1%	
Total Assets	4,529,859	Operating Expense	6,895,993	79.9%	
Current Liabilities	1,444,834	Operating Margin	667,393	91.2%	
Long Term Liabilities	0	Other Income	668,246	8.8%	
Total Equity	3,085,025	Other Expense	0	8.8%	
Total Liab. and Equity	4,529,859	Net Profit or Loss	1,335,639	0.0%	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				43.3%	

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675525 CLIFTON NURSING AND REHABILITATION LP				Proprietary - Corporation	
CLIFTON NURSING AND REHABILITATION LP 11/30/2020 335 Days Settled					
CLIFTON, TX 76634				CR Beds 112 POS Beds 0	
BOSQUE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 60.9%	
Balance Sheet		Income Statement		Length of Stay 165.0	
Current Assets	252,728	Total Charges	2,996,769	Average Wages 19.26	
Fixed Assets	85,662	Contract Allowance	-173,374	-5.8%	Skilled Nursing 118.9%
Other Assets	2,682,717	Operating Revenue	3,170,143	105.8%	Ancillary Service -18.9%
Total Assets	<u>3,021,107</u>	Operating Expense	4,387,059	138.4%	Current Ratio (0.4)
Current Liabilities	-578,883	Operating Margin	-1,216,916	-38.4%	Days to Collect 35.0
Long Term Liabilities	0	Other Income	-657,742	-20.7%	Avg Payment Days (16.1)
Total Equity	-2,442,224	Other Expense	0	0.0%	Depreciation Rate 123.4%
Total Liab. and Equity	<u>-3,021,107</u>	Net Profit or Loss	<u>(578,844)</u>	-18.3%	Return on Equity 23.7%

675234 CLUTE LTC PARTNERS, INC.				Proprietary - Corporation	
CLUTE LTC PARTNERS, INC. 12/31/2020 366 Days Settled					
CLUTE, TX 77531				CR Beds 93 POS Beds 0	
BRAZORIA				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 56.0%	
Balance Sheet		Income Statement		Length of Stay 168.8	
Current Assets	783,784	Total Charges	5,341,586	Average Wages 18.31	
Fixed Assets	5,320	Contract Allowance	-98,588	-1.8%	Skilled Nursing 74.4%
Other Assets	1,160	Operating Revenue	5,440,174	101.8%	Ancillary Service 25.6%
Total Assets	<u>790,264</u>	Operating Expense	5,011,249	92.1%	Current Ratio 1.5
Current Liabilities	514,413	Operating Margin	428,925	7.9%	Days to Collect 37.7
Long Term Liabilities	0	Other Income	659,219	12.1%	Avg Payment Days 37.1
Total Equity	275,851	Other Expense	0	0.0%	Depreciation Rate 503.3%
Total Liab. and Equity	<u>790,264</u>	Net Profit or Loss	<u>1,088,144</u>	20.0%	Return on Equity 394.5%

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675038 CLYDE NURSING CENTER		Proprietary - Corporation	
CLYDE NURSING CENTER		8/31/2020 366 Days Settled	
CLYDE, TX 79510		CR Beds 48 POS Beds 0	
CALLAHAN		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	77.8%
		Length of Stay	231.6
		Average Wages	10.00
		Skilled Nursing	58.2%
		Ancillary Service	41.8%
		Current Ratio	0.5
		Days to Collect	14.9
		Avg Payment Days	27.0
		Depreciation Rate	0.0%
		Return on Equity	255.6%
Balance Sheet		Income Statement	
Current Assets	130,110	Total Charges	4,476,899
Fixed Assets	0	Contract Allowance	1,457,681
Other Assets	0	Operating Revenue	3,019,218
Total Assets	130,110	Operating Expense	3,312,430
Current Liabilities	244,753	Operating Margin	-293,212
Long Term Liabilities	0	Other Income	221
Total Equity	-114,643	Other Expense	0
Total Liab. and Equity	130,110	Net Profit or Loss	(292,991)

675873 CLYDE W COSPER TEXAS STATE VETERANS HOME		Nonprofit - Church	
CLYDE W COSPER TEXAS STATE VETERANS HOME		8/31/2020 366 Days Settled	
BONHAM, TX 75418		CR Beds 160 POS Beds 0	
FANNIN		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	91.7%
		Length of Stay	603.2
		Average Wages	19.26
		Skilled Nursing	89.0%
		Ancillary Service	11.0%
		Current Ratio	1.0
		Days to Collect	96.7
		Avg Payment Days	69.6
		Depreciation Rate	4.6%
		Return on Equity	-12.5%
Balance Sheet		Income Statement	
Current Assets	4,215,639	Total Charges	9,397,078
Fixed Assets	6,899,894	Contract Allowance	-2,574,896
Other Assets	120	Operating Revenue	11,971,974
Total Assets	11,115,653	Operating Expense	13,091,180
Current Liabilities	4,213,493	Operating Margin	-1,119,206
Long Term Liabilities	0	Other Income	254,059
Total Equity	6,902,160	Other Expense	0
Total Liab. and Equity	11,115,653	Net Profit or Loss	(865,721)

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675850 COASTAL PALMS NURSING & REHABILITATION				Nonprofit - Church	
COASTAL PALMS NURSING & REHABILITATION		3/31/2020 366 Days Settled			
PORTLAND, TX 78374				CR Beds 97	POS Beds 0
SAN PATRICIO		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	73.7%
Balance Sheet		Income Statement		Length of Stay	102.7
Current Assets	654,229	Total Charges	7,154,700	Average Wages	18.77
Fixed Assets	0	Contract Allowance	835,614	11.7%	Skilled Nursing 66.5%
Other Assets	0	Operating Revenue	6,319,086	88.3%	Ancillary Service 33.5%
Total Assets	654,229	Operating Expense	5,831,992	92.3%	Current Ratio 0.9
Current Liabilities	730,155	Operating Margin	487,094	7.7%	Days to Collect 37.9
Long Term Liabilities	0	Other Income	6,329	0.1%	Avg Payment Days 45.8
Total Equity	-75,926	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	654,229	Net Profit or Loss	493,423	7.8%	Return on Equity -649.9%
675009 COLEMAN HEALTHCARE CENTER				Nonprofit - Church	
COLEMAN HEALTHCARE CENTER		8/31/2020 366 Days Settled			
COLEMAN, TX 76834				CR Beds 54	POS Beds 0
COLEMAN		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	57.6%
Balance Sheet		Income Statement		Length of Stay	367.2
Current Assets	4,660,512	Total Charges	2,727,972	Average Wages	16.67
Fixed Assets	19,980	Contract Allowance	593,978	21.8%	Skilled Nursing 87.6%
Other Assets	0	Operating Revenue	2,133,994	78.2%	Ancillary Service 12.4%
Total Assets	4,680,492	Operating Expense	1,930,071	90.4%	Current Ratio 1.9
Current Liabilities	2,421,676	Operating Margin	203,923	9.6%	Days to Collect 43.7
Long Term Liabilities	0	Other Income	193,852	9.1%	Avg Payment Days 15.0
Total Equity	2,258,816	Other Expense	0	0.0%	Depreciation Rate 1,365.9%
Total Liab. and Equity	4,680,492	Net Profit or Loss	397,775	18.6%	Return on Equity 17.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676212 COLLEGE PARK REHABILITATION AND CARE CENTER				Proprietary - Other	
COLLEGE PARK REHABILITATION AND CARE CENTER		9/30/2020 366 Days Settled			
WEATHERFORD, TX 76086				CR Beds 132 POS Beds 0	
PARKER				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	80.8%
				Length of Stay	101.7
				Average Wages	22.99
				Skilled Nursing	96.1%
				Ancillary Service	0.0%
				Current Ratio	0.7
				Days to Collect	42.7
				Avg Payment Days	26.5
				Depreciation Rate	0.0%
				Return on Equity	100.0%
Balance Sheet					
Income Statement					
Current Assets	1,575,745	Total Charges	10,717,857		
Fixed Assets	0	Contract Allowance	1,271,905	11.9%	
Other Assets	658,532	Operating Revenue	9,445,952	88.1%	
Total Assets	2,234,277	Operating Expense	9,619,637	101.8%	
Current Liabilities	2,234,282	Operating Margin	-173,685	-1.8%	
Long Term Liabilities	0	Other Income	173,680	1.8%	
Total Equity	-5	Other Expense	0	0.0%	
Total Liab. and Equity	2,234,277	Net Profit or Loss	(5)	0.0%	
675695 COLLEGE STREET HEALTH CARE CENTER					
				Nonprofit - Church	
COLLEGE STREET HEALTH CARE CENTER		12/31/2020 366 Days Settled			
BEAUMONT, TX 77707				CR Beds 50 POS Beds 0	
JEFFERSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.7%
				Length of Stay	116.3
				Average Wages	22.26
				Skilled Nursing	60.8%
				Ancillary Service	39.2%
				Current Ratio	1.1
				Days to Collect	78.2
				Avg Payment Days	178.8
				Depreciation Rate	0.0%
				Return on Equity	106.2%
Balance Sheet					
Income Statement					
Current Assets	1,835,353	Total Charges	4,094,892		
Fixed Assets	0	Contract Allowance	950,649	23.2%	
Other Assets	85,738	Operating Revenue	3,144,243	76.8%	
Total Assets	1,921,091	Operating Expense	3,463,895	110.2%	
Current Liabilities	1,744,891	Operating Margin	-319,652	-10.2%	
Long Term Liabilities	0	Other Income	506,852	16.1%	
Total Equity	176,200	Other Expense	0	0.0%	
Total Liab. and Equity	1,921,091	Net Profit or Loss	187,200	6.0%	

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675453 COLLINWOOD CARE CENTER				Proprietary - Corporation	
COLLINWOOD CARE CENTER		12/31/2020 366 Days Settled			
PLANO, TX 75074		CR Beds 120 POS Beds 0			
COLLIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.3%	
Balance Sheet		Income Statement		Length of Stay 203.2	
Current Assets	3,251,091	Total Charges	7,802,200	Average Wages	25.23
Fixed Assets	349,091	Contract Allowance	-483,752	-6.2%	Skilled Nursing 79.3%
Other Assets	615,601	Operating Revenue	8,285,952	106.2%	Ancillary Service 20.7%
Total Assets	4,215,783	Operating Expense	7,490,349	90.4%	Current Ratio 1.0
Current Liabilities	3,297,479	Operating Margin	795,603	9.6%	Days to Collect 70.7
Long Term Liabilities	0	Other Income	102,891	1.2%	Avg Payment Days 43.2
Total Equity	918,304	Other Expense	0	0.0%	Depreciation Rate 28.8%
Total Liab. and Equity	4,215,783	Net Profit or Loss	898,494	10.8%	Return on Equity 97.8%

676164 COLONIAL BELLE NURSING HOME				Nonprofit - Church	
COLONIAL BELLE NURSING HOME		12/31/2020 366 Days Settled			
BELLVILLE, TX 77418		CR Beds 85 POS Beds 0			
AUSTIN		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		35.6%	
Balance Sheet		Income Statement		Length of Stay 124.5	
Current Assets	2,130,748	Total Charges	2,421,894	Average Wages	16.33
Fixed Assets	61,750	Contract Allowance	15,815	0.7%	Skilled Nursing 12.4%
Other Assets	0	Operating Revenue	2,406,079	99.3%	Ancillary Service 18.4%
Total Assets	2,192,498	Operating Expense	2,374,224	98.7%	Current Ratio 5.1
Current Liabilities	421,106	Operating Margin	31,855	1.3%	Days to Collect 124.8
Long Term Liabilities	193,562	Other Income	445,733	18.5%	Avg Payment Days 55.1
Total Equity	1,577,830	Other Expense	0	0.0%	Depreciation Rate 42.7%
Total Liab. and Equity	2,192,498	Net Profit or Loss	477,588	19.8%	Return on Equity 30.3%

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676166 COLONIAL BELLE NURSING HOME SEALY		Nonprofit - Church	
COLONIAL BELLE NURSING HOME SEALY		12/31/2020 366 Days Settled	
SEALY, TX 77474		CR Beds 90 POS Beds 0	
AUSTIN		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate 62.9%	
Balance Sheet		Income Statement	
Current Assets	2,724,743	Total Charges	4,109,931
Fixed Assets	93,982	Contract Allowance	90,011
Other Assets	900	Operating Revenue	4,019,920
Total Assets	2,819,625	Operating Expense	3,893,928
Current Liabilities	915,638	Operating Margin	125,992
Long Term Liabilities	240,746	Other Income	512,033
Total Equity	1,663,241	Other Expense	0
Total Liab. and Equity	2,819,625	Net Profit or Loss	638,025
		2.2%	Skilled Nursing 4.6%
		97.8%	Ancillary Service 20.5%
		96.9%	Current Ratio 3.0
		3.1%	Days to Collect 110.7
		12.7%	Avg Payment Days 55.3
		0.0%	Depreciation Rate 56.1%
		15.9%	Return on Equity 38.4%

675971 COLONIAL CARE CENTER		Nonprofit - Church	
COLONIAL CARE CENTER		12/31/2020 366 Days Settled	
SCHULENBURG, TX 78956		CR Beds 90 POS Beds 0	
FAYETTE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 75.0%	
Balance Sheet		Income Statement	
Current Assets	890,345	Total Charges	6,373,062
Fixed Assets	73,912	Contract Allowance	292,303
Other Assets	47,268	Operating Revenue	6,080,759
Total Assets	1,011,525	Operating Expense	3,779,814
Current Liabilities	737,923	Operating Margin	2,300,945
Long Term Liabilities	5,749	Other Income	97,958
Total Equity	267,853	Other Expense	0
Total Liab. and Equity	1,011,525	Net Profit or Loss	2,398,902
		4.6%	Skilled Nursing 79.5%
		95.4%	Ancillary Service 20.5%
		62.2%	Current Ratio 1.2
		37.8%	Days to Collect 0.8
		1.6%	Avg Payment Days 17.7
		0.0%	Depreciation Rate 175.7%
		39.5%	Return on Equity 895.6%

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675044 COLONIAL MANOR ADVANCED REHAB & HEALTHCARE				Proprietary - Corporation	
COLONIAL MANOR ADVANCED REHAB & HEALTHCARE		12/31/2020 366 Days Settled			
PHARR, TX 78577				CR Beds 123 POS Beds 0	
HIDALGO				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	82.9%
				Length of Stay	114.5
				Average Wages	21.25
				25.1% Skilled Nursing	66.3%
				74.9% Ancillary Service	33.7%
				96.6% Current Ratio	1.0
				3.4% Days to Collect	43.5
				4.9% Avg Payment Days	129.8
				0.0% Depreciation Rate	158.2%
				8.2% Return on Equity	446.9%
<hr/>					
455020 COLONIAL MANOR CARE CENTER				Proprietary - Corporation	
COLONIAL MANOR CARE CENTER		12/31/2020 382 Days Settled			
NEW BRAUNFELS, TX 78130				CR Beds 154 POS Beds 0	
COMAL				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.4%
				Length of Stay	502.3
				Average Wages	20.75
				33.3% Skilled Nursing	82.6%
				66.7% Ancillary Service	17.4%
				104.1% Current Ratio	1.0
				-4.1% Days to Collect	75.0
				12.6% Avg Payment Days	6.0
				0.0% Depreciation Rate	220.9%
				8.5% Return on Equity	55.5%

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455631 COLONIAL MANOR NURSING CENTER		Proprietary - Corporation			
COLONIAL MANOR NURSING CENTER		8/31/2020 366 Days Settled			
CLEBURNE, TX 76031		CR Beds 140 POS Beds 0			
JOHNSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate	68.4%		
Balance Sheet		Income Statement		Length of Stay	190.5
Current Assets	1,795,734	Total Charges	8,532,449	Average Wages	10.00
Fixed Assets	0	Contract Allowance	1,892,594	22.2%	Skilled Nursing
Other Assets	0	Operating Revenue	6,639,855	77.8%	Ancillary Service
Total Assets	1,795,734	Operating Expense	7,142,963	107.6%	Current Ratio
Current Liabilities	1,724,441	Operating Margin	-503,108	-7.6%	Days to Collect
Long Term Liabilities	0	Other Income	63,764	1.0%	Avg Payment Days
Total Equity	71,293	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,795,734	Net Profit or Loss	(439,344)	-6.6%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675563 COLONIAL NURSING & REHABILITATION CENTER		Nonprofit - Church	
COLONIAL NURSING & REHABILITATION CENTER LINDALE, TX 75771 SMITH NOVITAS (TEXAS)		9/30/2020 366 Days Settled CR Beds 90 POS Beds 0	
		Key Performance Ind.	
		Occupancy Rate	69.3%
		Length of Stay	121.4
		Average Wages	17.35
		3.5% Skilled Nursing	77.1%
		96.5% Ancillary Service	22.9%
		123.6% Current Ratio	1.0
		-23.6% Days to Collect	94.5
		10.7% Avg Payment Days	41.1
		0.0% Depreciation Rate	0.0%
		-12.9% Return on Equity	-
			57,807,70
			0.0%

Balance Sheet		Income Statement	
Current Assets	1,374,520	Total Charges	4,642,787
Fixed Assets	0	Contract Allowance	162,764
Other Assets	3,350	Operating Revenue	4,480,023
Total Assets	1,377,870	Operating Expense	5,537,974
Current Liabilities	1,377,869	Operating Margin	-1,057,951
Long Term Liabilities	0	Other Income	479,874
Total Equity	1	Other Expense	0
Total Liab. and Equity	1,377,870	Net Profit or Loss	(578,077)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675358 COLONIAL PINES HEALTHCARE CENTER				Nonprofit - Church	
COLONIAL PINES HEALTHCARE CENTER 9/30/2020 366 Days Settled					
SAN AUGUSTINE, TX 75972				CR Beds 107 POS Beds 0	
SAN AUGUSTINE				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate	63.0%
Balance Sheet		Income Statement		Length of Stay	218.3
Current Assets	1,048,690	Total Charges	5,773,047	Average Wages	18.24
Fixed Assets	0	Contract Allowance	736,576	12.8%	Skilled Nursing 84.7%
Other Assets	0	Operating Revenue	5,036,471	87.2%	Ancillary Service 15.3%
Total Assets	1,048,690	Operating Expense	5,527,009	109.7%	Current Ratio 0.9
Current Liabilities	1,135,406	Operating Margin	-490,538	-9.7%	Days to Collect 67.9
Long Term Liabilities	21,281	Other Income	1,325,971	26.3%	Avg Payment Days 59.4
Total Equity	-107,997	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,048,690	Net Profit or Loss	835,433	16.6%	Return on Equity -773.6%
675996 COLUMBUS OAKS HEALTHCARE COMMUNITY				Proprietary - Partnership	
COLUMBUS OAKS HEALTHCARE COMMUNITY 12/31/2020 366 Days Settled					
COLUMBUS, TX 78934				CR Beds 137 POS Beds 0	
COLORADO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	38.4%
Balance Sheet		Income Statement		Length of Stay	331.7
Current Assets	1,237,052	Total Charges	8,584,321	Average Wages	14.13
Fixed Assets	492,065	Contract Allowance	2,791,351	32.5%	Skilled Nursing 51.1%
Other Assets	202,493	Operating Revenue	5,792,970	67.5%	Ancillary Service 48.9%
Total Assets	1,931,610	Operating Expense	7,116,385	122.8%	Current Ratio 1.9
Current Liabilities	659,441	Operating Margin	-1,323,415	-22.8%	Days to Collect 73.2
Long Term Liabilities	1,239,440	Other Income	1,855,020	32.0%	Avg Payment Days 32.0
Total Equity	32,729	Other Expense	0	0.0%	Depreciation Rate 45.7%
Total Liab. and Equity	1,931,610	Net Profit or Loss	531,605	9.2%	Return on Equity 1,624.3%

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455577 COMMUNITY CARE CENTER OF CROCKETT		Proprietary - Corporation	
COMMUNITY CARE CENTER OF CROCKETT		8/31/2020 366 Days Settled	
CROCKETT, TX 75835		CR Beds 104 POS Beds 0	
HOUSTON		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	34.0%
Balance Sheet		Income Statement	
Current Assets	1,415,863	Total Charges	4,822,935
Fixed Assets	0	Contract Allowance	1,926,747
Other Assets	0	Operating Revenue	2,896,188
Total Assets	1,415,863	Operating Expense	3,206,190
Current Liabilities	1,696,101	Operating Margin	-310,002
Long Term Liabilities	0	Other Income	12,455
Total Equity	-280,238	Other Expense	0
Total Liab. and Equity	1,415,863	Net Profit or Loss	(297,547)
		39.9%	Skilled Nursing 49.9%
		60.1%	Ancillary Service 50.1%
		110.7%	Current Ratio 0.8
		-10.7%	Days to Collect 177.7
		0.4%	Avg Payment Days 193.6
		0.0%	Depreciation Rate 0.0%
		-10.3%	Return on Equity 106.2%

455676 COMMUNITY CARE CENTER OF HONDO		Nonprofit - Church	
COMMUNITY CARE CENTER OF HONDO		12/31/2020 366 Days Settled	
HONDO, TX 78861		CR Beds 75 POS Beds 0	
MEDINA		Key Performance Ind.	
BLUE CROSS (MARYLAND)		Occupancy Rate	71.5%
Balance Sheet		Income Statement	
Current Assets	883,766	Total Charges	5,944,276
Fixed Assets	80,972	Contract Allowance	217,330
Other Assets	2,486	Operating Revenue	5,726,946
Total Assets	967,224	Operating Expense	4,145,091
Current Liabilities	686,264	Operating Margin	1,581,855
Long Term Liabilities	3,833	Other Income	60,431
Total Equity	277,127	Other Expense	0
Total Liab. and Equity	967,224	Net Profit or Loss	1,642,286
		3.7%	Skilled Nursing 72.6%
		96.3%	Ancillary Service 27.4%
		72.4%	Current Ratio 1.3
		27.6%	Days to Collect (17.4)
		1.1%	Avg Payment Days 17.5
		0.0%	Depreciation Rate 134.0%
		28.7%	Return on Equity 592.6%

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455737 CONCHO HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
CONCHO HEALTH & REHABILITATION CENTER		12/31/2020 366 Days Settled			
EDEN, TX 76837				CR Beds 66	POS Beds 0
CONCHO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.0%
Balance Sheet		Income Statement		Length of Stay	177.3
Current Assets	489,794	Total Charges	3,940,643	Average Wages	20.28
Fixed Assets	130,853	Contract Allowance	276,871	7.0%	Skilled Nursing 80.2%
Other Assets	21,523	Operating Revenue	3,663,772	93.0%	Ancillary Service 19.8%
Total Assets	642,170	Operating Expense	3,879,071	105.9%	Current Ratio 1.2
Current Liabilities	425,779	Operating Margin	-215,299	-5.9%	Days to Collect 23.9
Long Term Liabilities	20,444	Other Income	638,070	17.4%	Avg Payment Days 191.9
Total Equity	-58,494	Other Expense	0	0.0%	Depreciation Rate 36.1%
Total Liab. and Equity	387,729	Net Profit or Loss	422,771	11.5%	Return on Equity -722.8%
675648 CONROE HEALTH CARE CENTER				Nonprofit - Other	
CONROE HEALTH CARE CENTER		12/31/2020 366 Days Settled			
CONROE, TX 77301				CR Beds 108	POS Beds 0
MONTGOMERY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.9%
Balance Sheet		Income Statement		Length of Stay	87.3
Current Assets	1,913,817	Total Charges	8,193,421	Average Wages	20.43
Fixed Assets	0	Contract Allowance	1,908,477	23.3%	Skilled Nursing 65.3%
Other Assets	578,733	Operating Revenue	6,284,944	76.7%	Ancillary Service 34.7%
Total Assets	2,492,550	Operating Expense	6,029,463	95.9%	Current Ratio 0.9
Current Liabilities	2,077,365	Operating Margin	255,481	4.1%	Days to Collect 43.6
Long Term Liabilities	0	Other Income	271,951	4.3%	Avg Payment Days 28.3
Total Equity	415,185	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,492,550	Net Profit or Loss	527,432	8.4%	Return on Equity 127.0%

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676336 CONTINUING CARE AT EAGLES TRACE				Nonprofit - Other	
CONTINUING CARE AT EAGLES TRACE		12/31/2020 366 Days Settled			
HOUSTON, TX 77077		CR Beds 44 POS Beds 0			
HARRIS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		76.0%	
		Length of Stay		86.8	
		Average Wages		26.18	
		Skilled Nursing		83.6%	
		Ancillary Service		8.4%	
		Current Ratio		0.1	
		Days to Collect		149.6	
		Avg Payment Days		20.3	
		Depreciation Rate		9.0%	
		Return on Equity		7.9%	
Balance Sheet					
		Income Statement			
Current Assets	13,955,023	Total Charges	4,933,620		
Fixed Assets	151,993,071	Contract Allowance	-33,427	-0.7%	
Other Assets	159,471,621	Operating Revenue	4,967,047	100.7%	
Total Assets	<u>325,419,715</u>	Operating Expense	49,619,423	999.0%	
Current Liabilities	188,424,206	Operating Margin	-44,652,376	-899.0%	
Long Term Liabilities	162,503,581	Other Income	42,628,113	858.2%	
Total Equity	-25,508,072	Other Expense	0	0.0%	
Total Liab. and Equity	<u>325,419,715</u>	Net Profit or Loss	<u>(2,024,263)</u>	-40.8%	

676329 CONTINUING CARE AT HIGHLAND SPRINGS				Nonprofit - Other	
CONTINUING CARE AT HIGHLAND SPRINGS		12/31/2020 366 Days Settled			
DALLAS, TX 75252		CR Beds 44 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		74.4%	
		Length of Stay		92.9	
		Average Wages		27.70	
		Skilled Nursing		87.3%	
		Ancillary Service		5.7%	
		Current Ratio		0.1	
		Days to Collect		219.3	
		Avg Payment Days		19.0	
		Depreciation Rate		9.7%	
		Return on Equity		0.2%	
Balance Sheet					
		Income Statement			
Current Assets	24,055,166	Total Charges	4,719,269		
Fixed Assets	171,081,270	Contract Allowance	-234,759	-5.0%	
Other Assets	220,636,539	Operating Revenue	4,954,028	105.0%	
Total Assets	<u>415,772,975</u>	Operating Expense	58,908,825	1,189.1%	
Current Liabilities	253,099,996	Operating Margin	-53,954,797	-	
Long Term Liabilities	186,066,147	Other Income	53,897,584	1,089.1%	
Total Equity	-23,393,168	Other Expense	0	0.0%	
Total Liab. and Equity	<u>415,772,975</u>	Net Profit or Loss	<u>(57,213)</u>	-1.2%	

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455515 COPPERAS COVE LTC PARTNERS INC				Proprietary - Corporation	
COPPERAS COVE LTC PARTNERS INC		12/31/2020 366 Days Settled			
COPPERAS COVE, TX 76522		CR Beds 124 POS Beds 0			
CORYELL		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		56.7%	
		Length of Stay		155.0	
		Average Wages		16.88	
		0.6% Skilled Nursing		80.3%	
		99.4% Ancillary Service		19.7%	
		97.5% Current Ratio		1.6	
		2.5% Days to Collect		44.0	
		14.4% Avg Payment Days		46.9	
		0.0% Depreciation Rate		566.2%	
		16.9% Return on Equity		215.5%	
<hr/>					
676227 COPPERAS HOLLOW NURSING & REHABILITATION CENTER				Nonprofit - Church	
COPPERAS HOLLOW NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
CALDWELL, TX 77836		CR Beds 90 POS Beds 0			
BURLESON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		55.7%	
		Length of Stay		173.0	
		Average Wages		18.60	
		-0.3% Skilled Nursing		86.4%	
		100.3% Ancillary Service		13.6%	
		87.9% Current Ratio		0.5	
		12.1% Days to Collect		65.0	
		9.6% Avg Payment Days		9.8	
		0.0% Depreciation Rate		24.5%	
		21.7% Return on Equity		99.3%	

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676359 CORNERSTONE RETIREMENT COMMUNITY				Nonprofit - Church	
CORNERSTONE RETIREMENT COMMUNITY		12/31/2020 366 Days Settled			
TEXARKANA, TX 75503		CR Beds 40 POS Beds 0			
BOWIE		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		70.3%	
Balance Sheet		Income Statement		Length of Stay	
				85.1	
Current Assets	1,680,385	Total Charges	3,222,384	Average Wages	17.87
Fixed Assets	13,193,210	Contract Allowance	338,514	10.5%	Skilled Nursing
Other Assets	8,352,146	Operating Revenue	2,883,870	89.5%	Ancillary Service
Total Assets	<u>23,225,741</u>	Operating Expense	10,826,492	375.4%	Current Ratio
Current Liabilities	10,637,176	Operating Margin	-7,942,622	-275.4%	Days to Collect
Long Term Liabilities	5,154,166	Other Income	7,214,440	250.2%	Avg Payment Days
Total Equity	<u>7,434,399</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>23,225,741</u>	Net Profit or Loss	<u>(728,182)</u>	-25.3%	Return on Equity
					-9.8%

676353 CORONADO AT STONE OAK				Nonprofit - Church	
CORONADO AT STONE OAK		6/30/2020 366 Days Settled			
SAN ANTONIO, TX 78258		CR Beds 112 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		64.7%	
Balance Sheet		Income Statement		Length of Stay	
				44.0	
Current Assets	1,362,904	Total Charges	13,145,450	Average Wages	23.31
Fixed Assets	0	Contract Allowance	4,765,170	36.2%	Skilled Nursing
Other Assets	0	Operating Revenue	8,380,280	63.8%	Ancillary Service
Total Assets	<u>1,362,904</u>	Operating Expense	8,294,449	99.0%	Current Ratio
Current Liabilities	278,946	Operating Margin	85,831	1.0%	Days to Collect
Long Term Liabilities	0	Other Income	669	0.0%	Avg Payment Days
Total Equity	<u>1,083,958</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,362,904</u>	Net Profit or Loss	<u>72,037</u>	0.9%	Return on Equity
					6.6%

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675049 CORONADO HEALTHCARE CENTER				Nonprofit - Church	
CORONADO HEALTHCARE CENTER		8/31/2020 366 Days Settled			
PAMPA, TX 79065		CR Beds 120 POS Beds 0			
GRAY		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		39.1%	
		Length of Stay		105.9	
		Average Wages		17.00	
		9.3% Skilled Nursing		78.8%	
		90.7% Ancillary Service		21.2%	
		81.9% Current Ratio		2.1	
		18.1% Days to Collect		43.5	
		3.6% Avg Payment Days		13.7	
		0.0% Depreciation Rate		1,011.9%	
		21.6% Return on Equity		16.6%	
<hr/>					
675746 CORONADO NURSING CENTER				Nonprofit - Church	
CORONADO NURSING CENTER		6/30/2020 366 Days Settled			
ABILENE, TX 79603		CR Beds 188 POS Beds 0			
TAYLOR		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		25.0%	
		Length of Stay		220.6	
		Average Wages		18.61	
		14.5% Skilled Nursing		87.3%	
		85.5% Ancillary Service		12.7%	
		93.3% Current Ratio		1.2	
		6.7% Days to Collect		459.5	
		5.0% Avg Payment Days		392.5	
		0.0% Depreciation Rate		1,573.9%	
		11.7% Return on Equity		58.7%	

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676107 CORPUS CHRISTI NURSING AND REHABILITATION CENTER				Government - City-County	
CORPUS CHRISTI NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
CORPUS CHRISTI, TX 78414				CR Beds 120 POS Beds 0	
NUECES				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 87.3%	
				Length of Stay 94.0	
				Average Wages 20.97	
				Skilled Nursing 77.7%	
				Ancillary Service 22.3%	
				Current Ratio 0.9	
				Days to Collect 59.7	
				Avg Payment Days 12.8	
				Depreciation Rate 148.6%	
				Return on Equity 6.5%	
Balance Sheet		Income Statement			
Current Assets	1,572,776	Total Charges	9,515,205		
Fixed Assets	387,891	Contract Allowance	0	0.0%	
Other Assets	5,055,576	Operating Revenue	9,515,205	100.0%	
Total Assets	<u>7,016,243</u>	Operating Expense	10,298,478	108.2%	
Current Liabilities	1,656,423	Operating Margin	-783,273	-8.2%	
Long Term Liabilities	0	Other Income	1,133,241	11.9%	
Total Equity	<u>5,359,820</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,016,243</u>	Net Profit or Loss	<u>349,968</u>	3.7%	
<hr/>					
676072 CORRIGAN LTC PARTNERS INC				Proprietary - Corporation	
CORRIGAN LTC PARTNERS INC		12/31/2020 366 Days Settled			
CORRIGAN, TX 75939				CR Beds 86 POS Beds 0	
POLK				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 54.9%	
				Length of Stay 116.9	
				Average Wages 16.62	
				Skilled Nursing 83.4%	
				Ancillary Service 16.6%	
				Current Ratio 1.1	
				Days to Collect 23.8	
				Avg Payment Days 39.5	
				Depreciation Rate 138.3%	
				Return on Equity 465.3%	
Balance Sheet		Income Statement			
Current Assets	515,766	Total Charges	3,891,844		
Fixed Assets	68,897	Contract Allowance	-217,269	-5.6%	
Other Assets	0	Operating Revenue	4,109,113	105.6%	
Total Assets	<u>584,663</u>	Operating Expense	4,118,524	100.2%	
Current Liabilities	456,667	Operating Margin	-9,411	-0.2%	
Long Term Liabilities	0	Other Income	604,998	14.7%	
Total Equity	<u>127,996</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>584,663</u>	Net Profit or Loss	<u>595,587</u>	14.5%	

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675281 COTTONWOOD CREEK HEALTHCARE COMMUNITY				Proprietary - Corporation	
COTTONWOOD CREEK HEALTHCARE COMMUNITY		12/31/2020 366 Days Settled			
RICHARDSON, TX 75080				CR Beds 106 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.1%
				Length of Stay	293.8
				Average Wages	17.94
				25.0% Skilled Nursing	65.1%
				75.0% Ancillary Service	34.9%
				139.2% Current Ratio	2.2
				-39.2% Days to Collect	135.6
				27.0% Avg Payment Days	28.5
				0.0% Depreciation Rate	108.1%
				-12.2% Return on Equity	-33.7%

Balance Sheet		Income Statement			
Current Assets	1,886,498	Total Charges	6,554,018		
Fixed Assets	394,093	Contract Allowance	1,636,233		
Other Assets	1,545,775	Operating Revenue	4,917,785		
Total Assets	<u>3,826,366</u>	Operating Expense	6,845,987		
Current Liabilities	857,451	Operating Margin	-1,928,202		
Long Term Liabilities	1,182,816	Other Income	1,326,569		
Total Equity	<u>1,786,099</u>	Other Expense	0		
Total Liab. and Equity	<u>3,826,366</u>	Net Profit or Loss	<u>(601,633)</u>		

675292 COTTONWOOD NURSING AND REHABILITATION LP				Proprietary - Corporation	
COTTONWOOD NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled			
DENTON, TX 76201		12/31/2020 31 Days Settled		CR Beds 60 POS Beds 0	
DENTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	49.4%
				Length of Stay	306.3
				Average Wages	1.96
				6.8% Skilled Nursing	71.5%
				93.2% Ancillary Service	28.5%
				137.5% Current Ratio	0.7
				-37.5% Days to Collect	818.6
				23.6% Avg Payment Days	475.6
				0.0% Depreciation Rate	12.0%
				-13.9% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	474,709	Total Charges	197,033		
Fixed Assets	230,296	Contract Allowance	13,445		
Other Assets	3,617	Operating Revenue	183,588		
Total Assets	<u>708,622</u>	Operating Expense	252,508		
Current Liabilities	653,088	Operating Margin	-68,920		
Long Term Liabilities	88,150	Other Income	43,343		
Total Equity	<u>-25,577</u>	Other Expense	0		
Total Liab. and Equity	<u>715,661</u>	Net Profit or Loss	<u>(25,577)</u>		

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675292 COTTONWOOD NURSING AND REHABILITATION LP				Proprietary - Corporation	
COTTONWOOD NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled			
DENTON, TX 76201		12/31/2020 31 Days Settled		CR Beds 60 POS Beds 0	
DENTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.2%	
Balance Sheet		Income Statement		Length of Stay 568.4	
Current Assets	118,105	Total Charges	1,334,645	Average Wages	1.96
Fixed Assets	103,708	Contract Allowance	205,728	15.4%	Skilled Nursing 152.6%
Other Assets	3,110,772	Operating Revenue	1,128,917	84.6%	Ancillary Service -52.6%
Total Assets	<u>3,332,585</u>	Operating Expense	2,735,101	242.3%	Current Ratio (0.4)
Current Liabilities	-273,695	Operating Margin	-1,606,184	-142.3%	Days to Collect 121.5
Long Term Liabilities	0	Other Income	-386,368	-34.2%	Avg Payment Days (16.6)
Total Equity	-3,058,890	Other Expense	0	0.0%	Depreciation Rate 74.3%
Total Liab. and Equity	<u>-3,332,585</u>	Net Profit or Loss	<u>(185,438)</u>	-16.4%	Return on Equity 6.1%
675947 COUNTRY CARE MANOR				Nonprofit - Church	
COUNTRY CARE MANOR		12/31/2020 366 Days Settled			
LA VERNIA, TX 78121				CR Beds 91 POS Beds 0	
WILSON		Key Performance Ind.			
TRAILBLAZERS HEALTH ENTERPRISES		Occupancy Rate		78.4%	
Balance Sheet		Income Statement		Length of Stay 92.0	
Current Assets	1,081,551	Total Charges	10,087,837	Average Wages	19.14
Fixed Assets	0	Contract Allowance	2,549,696	25.3%	Skilled Nursing 78.4%
Other Assets	0	Operating Revenue	7,538,141	74.7%	Ancillary Service 21.6%
Total Assets	<u>1,081,551</u>	Operating Expense	6,845,587	90.8%	Current Ratio 1.0
Current Liabilities	1,097,301	Operating Margin	692,554	9.2%	Days to Collect 52.5
Long Term Liabilities	0	Other Income	353,335	4.7%	Avg Payment Days 58.7
Total Equity	-15,750	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,081,551</u>	Net Profit or Loss	<u>1,045,889</u>	13.9%	Return on Equity - 6,640.6%

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675282 COUNTRY CLUB NURSING AND REHABILITATION LP				Proprietary - Corporation	
COUNTRY CLUB NURSING AND REHABILITATION LP		10/31/2020 305 Days Settled			
AMARILLO, TX 79106		CR Beds 102 POS Beds 0			
POTTER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		38.5%	
Balance Sheet		Income Statement		Length of Stay	
				1,084.4	
Current Assets	143,164	Total Charges	1,625,837	Average Wages	18.43
Fixed Assets	145,810	Contract Allowance	98,380	6.1%	Skilled Nursing
Other Assets	-2,157,344	Operating Revenue	1,527,457	93.9%	Ancillary Service
Total Assets	-1,868,370	Operating Expense	2,461,590	161.2%	Current Ratio
Current Liabilities	-303,996	Operating Margin	-934,133	-61.2%	Days to Collect
Long Term Liabilities	0	Other Income	-537,468	-35.2%	Avg Payment Days
Total Equity	2,172,366	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,868,370	Net Profit or Loss	(166,044)	-10.9%	Return on Equity
					-7.6%
675251 COUNTRY MEADOWS NURSING & REHABILITATION CENTER				Proprietary - Other	
COUNTRY MEADOWS NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
CORSICANA, TX 75110		CR Beds 96 POS Beds 0			
NAVARRO		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		44.4%	
Balance Sheet		Income Statement		Length of Stay	
				226.2	
Current Assets	841,221	Total Charges	2,873,917	Average Wages	19.20
Fixed Assets	101,406	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	2,873,917	100.0%	Ancillary Service
Total Assets	942,627	Operating Expense	3,854,080	134.1%	Current Ratio
Current Liabilities	1,100,772	Operating Margin	-980,163	-34.1%	Days to Collect
Long Term Liabilities	0	Other Income	845,498	29.4%	Avg Payment Days
Total Equity	-158,145	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	942,627	Net Profit or Loss	(134,665)	-4.7%	Return on Equity
					85.2%

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675878 COUNTRY TRAILS WELLNESS & REHABILITATION CENTER				Proprietary - Corporation	
COUNTRY TRAILS WELLNESS & REHABILITATION CENTER		12/31/2020 366 Days Settled			
GRAND SALINE, TX 75140		CR Beds 120 POS Beds 0			
VAN ZANDT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		59.0%	
Balance Sheet		Income Statement		Length of Stay	
				217.7	
Current Assets	1,516,430	Total Charges	4,783,935	Average Wages	
Fixed Assets	68,356	Contract Allowance	-1,027,147	17.44	
Other Assets	2,670	Operating Revenue	5,811,082	66.0%	
Total Assets	<u>1,587,456</u>	Operating Expense	6,391,706	34.0%	
Current Liabilities	161,196	Operating Margin	-580,624	Current Ratio	
Long Term Liabilities	0	Other Income	1,032,571	9.4	
Total Equity	<u>1,426,260</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,587,456</u>	Net Profit or Loss	<u>451,947</u>	53.9	
				Avg Payment Days	
				9.2	
				Depreciation Rate	
				475.2%	
				Return on Equity	
				31.7%	

675105 COUNTRY VIEW NURSING AND REHABILITATION LP				Proprietary - Corporation	
COUNTRY VIEW NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
TERRELL, TX 75160		CR Beds 115 POS Beds 0			
KAUFMAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		40.2%	
Balance Sheet		Income Statement		Length of Stay	
				201.0	
Current Assets	128,595	Total Charges	1,825,742	Average Wages	
Fixed Assets	116,369	Contract Allowance	-365,605	19.35	
Other Assets	-505,287	Operating Revenue	2,191,347	132.8%	
Total Assets	<u>-260,323</u>	Operating Expense	3,609,399	-32.8%	
Current Liabilities	-370,706	Operating Margin	-1,418,052	Current Ratio	
Long Term Liabilities	0	Other Income	-619,195	(0.3)	
Total Equity	<u>631,029</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>260,323</u>	Net Profit or Loss	<u>(402,215)</u>	58.2	
				Avg Payment Days	
				(15.8)	
				Depreciation Rate	
				56.1%	
				Return on Equity	
				-63.7%	

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675696 COUNTRY VILLAGE CARE		Proprietary - Corporation	
COUNTRY VILLAGE CARE		12/31/2020 366 Days Settled	
ANGLETON, TX 77515		CR Beds 128 POS Beds 0	
BRAZORIA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.7%
Balance Sheet		Income Statement	
Current Assets	3,100,939	Total Charges	9,015,573
Fixed Assets	11,886,545	Contract Allowance	142,367
Other Assets	22,755	Operating Revenue	8,873,206
Total Assets	15,010,239	Operating Expense	9,386,738
Current Liabilities	2,142,018	Operating Margin	-513,532
Long Term Liabilities	9,372,127	Other Income	839,828
Total Equity	3,496,094	Other Expense	0
Total Liab. and Equity	15,010,239	Net Profit or Loss	326,296
		1.6%	Skilled Nursing 91.2%
		98.4%	Ancillary Service 0.0%
		105.8%	Current Ratio 1.4
		-5.8%	Days to Collect 45.9
		9.5%	Avg Payment Days 19.5
		0.0%	Depreciation Rate 0.0%
		3.7%	Return on Equity 9.3%
455930 COUNTRYSIDE NURSING AND REHABILITATION LP		Proprietary - Corporation	
COUNTRYSIDE NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled	
PILOT POINT, TX 76258		CR Beds 120 POS Beds 0	
DENTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	59.1%
Balance Sheet		Income Statement	
Current Assets	336,732	Total Charges	2,871,626
Fixed Assets	190,965	Contract Allowance	-457,771
Other Assets	10,231,842	Operating Revenue	3,329,397
Total Assets	10,759,539	Operating Expense	5,067,152
Current Liabilities	-1,343,184	Operating Margin	-1,737,755
Long Term Liabilities	0	Other Income	-681,252
Total Equity	-9,416,355	Other Expense	0
Total Liab. and Equity	-10,759,539	Net Profit or Loss	(964,356)
		-15.9%	Skilled Nursing 135.2%
		115.9%	Ancillary Service -35.2%
		152.2%	Current Ratio (0.3)
		-52.2%	Days to Collect 54.6
		-20.5%	Avg Payment Days (16.0)
		0.0%	Depreciation Rate 123.7%
		-29.0%	Return on Equity 10.2%

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675497 COURTYARD GARDENS				Proprietary - Corporation	
COURTYARD GARDENS		12/31/2020 366 Days Settled			
WICHITA FALLS, TX 76301		CR Beds 109 POS Beds 0			
WICHITA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		44.6%	
Balance Sheet		Income Statement		Length of Stay 135.8	
Current Assets	61,785	Total Charges	2,832,227	Average Wages	17.99
Fixed Assets	241,116	Contract Allowance	8,453	0.3%	Skilled Nursing 86.9%
Other Assets	0	Operating Revenue	2,823,774	99.7%	Ancillary Service 13.1%
Total Assets	302,901	Operating Expense	3,629,260	128.5%	Current Ratio 0.4
Current Liabilities	166,818	Operating Margin	-805,486	-28.5%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	858,545	30.4%	Avg Payment Days 14.7
Total Equity	136,083	Other Expense	0	0.0%	Depreciation Rate 59.6%
Total Liab. and Equity	302,901	Net Profit or Loss	53,059	1.9%	Return on Equity 39.0%
455613 COURTYARD NURSING AND REHABILITATION				Proprietary - Other	
COURTYARD NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
HOUSTON, TX 77087		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		64.5%	
Balance Sheet		Income Statement		Length of Stay 363.2	
Current Assets	805,743	Total Charges	6,459,655	Average Wages	21.12
Fixed Assets	25,728	Contract Allowance	-291	0.0%	Skilled Nursing 87.0%
Other Assets	0	Operating Revenue	6,459,946	100.0%	Ancillary Service 13.0%
Total Assets	831,471	Operating Expense	7,237,372	112.0%	Current Ratio 8.2
Current Liabilities	98,528	Operating Margin	-777,426	-12.0%	Days to Collect 29.9
Long Term Liabilities	0	Other Income	1,936,335	30.0%	Avg Payment Days 5.0
Total Equity	732,943	Other Expense	0	0.0%	Depreciation Rate 2,115.7%
Total Liab. and Equity	831,471	Net Profit or Loss	1,080,743	16.7%	Return on Equity 147.5%

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675927 CRANE NURSING & REHABILITATION CENTER				Nonprofit - Church	
CRANE NURSING & REHABILITATION CENTER		8/31/2020 366 Days Settled			
CRANE, TX 79731		CR Beds 110 POS Beds 0			
CRANE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.8%	
Balance Sheet		Income Statement		Length of Stay	
				106.2	
Current Assets	803,534	Total Charges	8,583,168	Average Wages	21.08
Fixed Assets	29,103	Contract Allowance	2,766,453	32.2%	Skilled Nursing
Other Assets	0	Operating Revenue	5,816,715	67.8%	Ancillary Service
Total Assets	<u>832,637</u>	Operating Expense	7,345,228	126.3%	Current Ratio
Current Liabilities	880,213	Operating Margin	-1,528,513	-26.3%	Days to Collect
Long Term Liabilities	1,639,248	Other Income	906,623	15.6%	Avg Payment Days
Total Equity	<u>-1,686,824</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>832,637</u>	Net Profit or Loss	<u>(621,890)</u>	-10.7%	Return on Equity
					36.9%
<hr/>					
455497 CREEKSIDE TERRACE REHABILITATION				Nonprofit - Church	
CREEKSIDE TERRACE REHABILITATION		12/31/2020 366 Days Settled			
BELTON, TX 76513		CR Beds 126 POS Beds 0			
BELL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.6%	
Balance Sheet		Income Statement		Length of Stay	
				171.8	
Current Assets	1,628,039	Total Charges	10,904,524	Average Wages	20.56
Fixed Assets	3,710,039	Contract Allowance	2,227,328	20.4%	Skilled Nursing
Other Assets	0	Operating Revenue	8,677,196	79.6%	Ancillary Service
Total Assets	<u>5,338,078</u>	Operating Expense	8,485,718	97.8%	Current Ratio
Current Liabilities	2,990,203	Operating Margin	191,478	2.2%	Days to Collect
Long Term Liabilities	1,953,476	Other Income	799,327	9.2%	Avg Payment Days
Total Equity	<u>394,399</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,338,078</u>	Net Profit or Loss	<u>990,805</u>	11.4%	Return on Equity
					251.2%

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676304 CREEKSIDE VILLAGE HEALTHCARE LTC PARTNERS, INC				Proprietary - Corporation		
CREEKSIDE VILLAGE HEALTHCARE LTC PARTNERS, INC				12/31/2020 366 Days Settled		
CLUTE, TX 77531				CR Beds 119 POS Beds 0		
BRAZORIA				Key Performance Ind.		
TRAILBLAZER (TEXAS)				Occupancy Rate	49.0%	
Balance Sheet		Income Statement		Length of Stay	147.1	
Current Assets	1,172,595	Total Charges	5,753,171	Average Wages	17.95	
Fixed Assets	0	Contract Allowance	-144,634	-2.5%	Skilled Nursing	78.6%
Other Assets	1,060	Operating Revenue	5,897,805	102.5%	Ancillary Service	21.4%
Total Assets	1,173,655	Operating Expense	5,312,540	90.1%	Current Ratio	1.0
Current Liabilities	1,156,979	Operating Margin	585,265	9.9%	Days to Collect	51.8
Long Term Liabilities	0	Other Income	660,480	11.2%	Avg Payment Days	73.8
Total Equity	16,676	Other Expense	0	0.0%	Depreciation Rate	149.6%
Total Liab. and Equity	1,173,655	Net Profit or Loss	1,245,745	21.1%	Return on Equity	7,470.3%
676112 CRESTVIEW COURT				Nonprofit - Church		
CRESTVIEW COURT				9/30/2020 366 Days Settled		
CEDAR HILL, TX 75104				CR Beds 125 POS Beds 0		
DALLAS				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	60.6%	
Balance Sheet		Income Statement		Length of Stay	80.9	
Current Assets	3,199,772	Total Charges	10,470,169	Average Wages	20.96	
Fixed Assets	0	Contract Allowance	3,066,959	29.3%	Skilled Nursing	69.8%
Other Assets	0	Operating Revenue	7,403,210	70.7%	Ancillary Service	30.2%
Total Assets	3,199,772	Operating Expense	7,641,056	103.2%	Current Ratio	110.1
Current Liabilities	29,057	Operating Margin	-237,846	-3.2%	Days to Collect	81.2
Long Term Liabilities	0	Other Income	469,279	6.3%	Avg Payment Days	3.8
Total Equity	3,170,715	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,199,772	Net Profit or Loss	231,433	3.1%	Return on Equity	7.3%

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675141 CRESTVIEW HEALTHCARE RESIDENCE				Nonprofit - Church	
CRESTVIEW HEALTHCARE RESIDENCE				7/31/2020 366 Days Settled	
WACO, TX 76708				CR Beds 194 POS Beds 0	
MCLENNAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	40.1%
Balance Sheet				Income Statement	
Current Assets	2,602,691	Total Charges	5,486,723	Length of Stay	331.5
Fixed Assets	21,681	Contract Allowance	-88,182	Average Wages	18.76
Other Assets	3,000	Operating Revenue	5,574,905	Skilled Nursing	83.2%
Total Assets	<u>2,627,372</u>	Operating Expense	5,020,799	Ancillary Service	16.8%
Current Liabilities	980,147	Operating Margin	554,106	Current Ratio	2.7
Long Term Liabilities	874,763	Other Income	506,551	Days to Collect	56.2
Total Equity	<u>772,462</u>	Other Expense	0	Avg Payment Days	60.4
Total Liab. and Equity	<u>2,627,372</u>	Net Profit or Loss	<u>1,060,657</u>	Depreciation Rate	4,126.0%
			19.0%	Return on Equity	137.3%
675979 CRESTVIEW RETIREMENT COMMUNITY				Nonprofit - Church	
CRESTVIEW RETIREMENT COMMUNITY				12/31/2020 366 Days Settled	
BRYAN, TX 77802				CR Beds 48 POS Beds 0	
BRAZOS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	83.6%
Balance Sheet				Income Statement	
Current Assets	2,933,486	Total Charges	7,490,260	Length of Stay	51.2
Fixed Assets	28,240,552	Contract Allowance	2,500,508	Average Wages	14.80
Other Assets	23,565,437	Operating Revenue	4,989,752	Skilled Nursing	57.4%
Total Assets	<u>54,739,475</u>	Operating Expense	15,296,342	Ancillary Service	42.6%
Current Liabilities	2,048,181	Operating Margin	-10,306,590	Current Ratio	1.4
Long Term Liabilities	77,684,840	Other Income	10,411,494	Days to Collect	74.2
Total Equity	<u>-24,993,546</u>	Other Expense	0	Avg Payment Days	20.0
Total Liab. and Equity	<u>54,739,475</u>	Net Profit or Loss	<u>104,904</u>	Depreciation Rate	8.9%
			2.1%	Return on Equity	-0.4%

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675597 CRESTWOOD HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
CRESTWOOD HEALTH AND REHABILITATION CENTER		6/30/2020 213 Days Settled			
WILLS POINT, TX 75169		CR Beds 112 POS Beds 0			
VAN ZANDT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		52.4%	
Balance Sheet		Income Statement		Length of Stay	
				168.8	
Current Assets	93,448	Total Charges	3,343,462	Average Wages	20.70
Fixed Assets	470,668	Contract Allowance	114,793	3.4%	Skilled Nursing
Other Assets	8,223,109	Operating Revenue	3,228,669	96.6%	Ancillary Service
Total Assets	<u>8,787,225</u>	Operating Expense	<u>3,104,769</u>	96.2%	Current Ratio
Current Liabilities	480,231	Operating Margin	<u>123,900</u>	3.8%	Days to Collect
Long Term Liabilities	8,201,832	Other Income	61	0.0%	Avg Payment Days
Total Equity	<u>105,162</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>8,787,225</u>	Net Profit or Loss	<u>123,961</u>	3.8%	Return on Equity
					117.9%
676463 CRIMSON HEIGHTS HEALTH & WELLNESS				Proprietary - Other	
CRIMSON HEIGHTS HEALTH & WELLNESS		5/31/2020 366 Days Settled			
HUMBLE, TX 77338		CR Beds 118 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		42.3%	
Balance Sheet		Income Statement		Length of Stay	
				105.1	
Current Assets	734,363	Total Charges	6,612,603	Average Wages	20.32
Fixed Assets	189,322	Contract Allowance	1,541,071	23.3%	Skilled Nursing
Other Assets	301,050	Operating Revenue	5,071,532	76.7%	Ancillary Service
Total Assets	<u>1,224,735</u>	Operating Expense	<u>5,601,515</u>	110.5%	Current Ratio
Current Liabilities	2,129,268	Operating Margin	<u>-529,983</u>	-10.5%	Days to Collect
Long Term Liabilities	-264,628	Other Income	87,732	1.7%	Avg Payment Days
Total Equity	<u>-639,905</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,224,735</u>	Net Profit or Loss	<u>(442,251)</u>	-8.7%	Return on Equity
					69.1%

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675291 CROSBYTON NURSING AND REHABILITATION CENTER				Nonprofit - Church	
CROSBYTON NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
CROSBYTON, TX 79322		CR Beds 53 POS Beds 0			
CROSBY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		37.6%	
Balance Sheet		Income Statement		Length of Stay	
				125.6	
Current Assets	238,180	Total Charges	1,713,252	Average Wages	
Fixed Assets	36,661	Contract Allowance	0	19.62	
Other Assets	1,500	Operating Revenue	1,713,252	50.0%	
Total Assets	<u>276,341</u>	Operating Expense	2,236,567	50.0%	
Current Liabilities	319,843	Operating Margin	-523,315	Current Ratio	
Long Term Liabilities	1,430,956	Other Income	413,888	0.7	
Total Equity	-1,474,458	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>276,341</u>	Net Profit or Loss	(109,427)	50.5	
				Avg Payment Days	
				31.2	
				Depreciation Rate	
				458.8%	
				Return on Equity	
				7.4%	

675017 CROSS COUNTRY HEALTHCARE CENTER				Nonprofit - Church	
CROSS COUNTRY HEALTHCARE CENTER		9/30/2020 366 Days Settled			
BROWNWOOD, TX 76801		CR Beds 112 POS Beds 0			
BROWN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		54.2%	
Balance Sheet		Income Statement		Length of Stay	
				504.6	
Current Assets	7,321,115	Total Charges	5,696,203	Average Wages	
Fixed Assets	27,183	Contract Allowance	1,410,319	17.95	
Other Assets	0	Operating Revenue	4,285,884	85.3%	
Total Assets	<u>7,348,298</u>	Operating Expense	3,535,617	14.7%	
Current Liabilities	4,912,385	Operating Margin	750,267	Current Ratio	
Long Term Liabilities	0	Other Income	231,188	1.5	
Total Equity	2,435,913	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>7,348,298</u>	Net Profit or Loss	981,455	24.2	
				Avg Payment Days	
				11.3	
				Depreciation Rate	
				438.5%	
				Return on Equity	
				40.3%	

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675703 CROSS TIMBERS REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
CROSS TIMBERS REHABILITATION AND HEALTHCARE CENTER		12/31/2020 366 Days Settled			
FLOWER MOUND, TX 75028		CR Beds 120 POS Beds 0			
DENTON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		70.0%	
Balance Sheet		Income Statement		Length of Stay 109.3	
Current Assets	1,223,141	Total Charges	6,595,307	Average Wages 21.52	
Fixed Assets	0	Contract Allowance	-1,049,984	-15.9%	Skilled Nursing 75.7%
Other Assets	0	Operating Revenue	7,645,291	115.9%	Ancillary Service 24.3%
Total Assets	1,223,141	Operating Expense	7,579,821	99.1%	Current Ratio 2.4
Current Liabilities	501,667	Operating Margin	65,470	0.9%	Days to Collect 78.7
Long Term Liabilities	0	Other Income	217,706	2.8%	Avg Payment Days 24.2
Total Equity	721,474	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,223,141	Net Profit or Loss	283,176	3.7%	Return on Equity 39.2%
676385 CROSSROADS NURSING & REHABILITATION				Proprietary - Corporation	
CROSSROADS NURSING & REHABILITATION		12/31/2020 366 Days Settled			
HEARNE, TX 77859		CR Beds 80 POS Beds 0			
ROBERTSON		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		85.0%	
Balance Sheet		Income Statement		Length of Stay 204.0	
Current Assets	2,034,674	Total Charges	6,585,672	Average Wages 18.26	
Fixed Assets	76,875	Contract Allowance	1,092,497	16.6%	Skilled Nursing 72.0%
Other Assets	-47,890	Operating Revenue	5,493,175	83.4%	Ancillary Service 28.0%
Total Assets	2,063,659	Operating Expense	5,908,705	107.6%	Current Ratio 1.0
Current Liabilities	2,110,097	Operating Margin	-415,530	-7.6%	Days to Collect 26.9
Long Term Liabilities	4,508	Other Income	634,051	11.5%	Avg Payment Days 162.2
Total Equity	-1,724,871	Other Expense	0	0.0%	Depreciation Rate 404.7%
Total Liab. and Equity	389,734	Net Profit or Loss	218,521	4.0%	Return on Equity -12.7%

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675013 CROWELL NURSING CENTER				Proprietary - Corporation	
CROWELL NURSING CENTER		8/31/2020 366 Days Settled			
CROWELL, TX 79227		CR Beds 80 POS Beds 0			
FOARD		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		49.6%	
Balance Sheet		Income Statement		Length of Stay	
				309.1	
Current Assets	810,047	Total Charges	4,334,064	Average Wages	
Fixed Assets	0	Contract Allowance	1,196,455	10.00	
Other Assets	0	Operating Revenue	3,137,609	27.6%	
Total Assets	810,047	Operating Expense	3,416,266	72.4%	
Current Liabilities	979,056	Operating Margin	-278,657	108.9%	
Long Term Liabilities	0	Other Income	10,654	-8.9%	
Total Equity	-169,009	Other Expense	0	0.3%	
Total Liab. and Equity	810,047	Net Profit or Loss	(268,003)	0.0%	
				Return on Equity	
				158.6%	
676279 CROWN POINT HEALTH SUITES				Proprietary - Corporation	
CROWN POINT HEALTH SUITES		12/31/2020 366 Days Settled			
LUBBOCK, TX 79424		CR Beds 108 POS Beds 0			
LUBBOCK		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		76.2%	
Balance Sheet		Income Statement		Length of Stay	
				21.6	
Current Assets	4,335,933	Total Charges	11,476,462	Average Wages	
Fixed Assets	244,838	Contract Allowance	96,206	19.98	
Other Assets	0	Operating Revenue	11,380,256	0.8%	
Total Assets	4,580,771	Operating Expense	12,755,223	99.2%	
Current Liabilities	1,401,646	Operating Margin	-1,374,967	112.1%	
Long Term Liabilities	4,925,815	Other Income	1,095,835	-12.1%	
Total Equity	-1,746,690	Other Expense	0	9.6%	
Total Liab. and Equity	4,580,771	Net Profit or Loss	(279,132)	0.0%	
				Depreciation Rate	
				322.6%	
				Return on Equity	
				16.0%	

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675893 CRYSTAL CREEK AT PRESTON HOLLOW				Proprietary - Corporation	
CRYSTAL CREEK AT PRESTON HOLLOW 9/30/2020 366 Days Settled					
DALLAS, TX 75243				CR Beds 139 POS Beds 0	
DALLAS				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate 61.3%	
Balance Sheet		Income Statement		Length of Stay 71.7	
Current Assets	-79,681	Total Charges	11,709,941	Average Wages 22.34	
Fixed Assets	4,657,666	Contract Allowance	4,569,417	39.0%	Skilled Nursing 62.4%
Other Assets	4,267,716	Operating Revenue	7,140,524	61.0%	Ancillary Service 37.6%
Total Assets	8,845,701	Operating Expense	9,826,454	137.6%	Current Ratio 0.0
Current Liabilities	12,590,107	Operating Margin	-2,685,930	-37.6%	Days to Collect (4.7)
Long Term Liabilities	0	Other Income	332,238	4.7%	Avg Payment Days 449.9
Total Equity	-3,744,406	Other Expense	0	0.0%	Depreciation Rate 35.0%
Total Liab. and Equity	8,845,701	Net Profit or Loss	(2,353,692)	-33.0%	Return on Equity 62.9%
675110 CUERO NURSING AND REHABILITATION CENTER				Government - City-County	
CUERO NURSING AND REHABILITATION CENTER 6/30/2020 366 Days Settled					
CUERO, TX 77954				CR Beds 120 POS Beds 0	
DE WITT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.4%	
Balance Sheet		Income Statement		Length of Stay 144.3	
Current Assets	1,297,851	Total Charges	7,903,112	Average Wages 17.47	
Fixed Assets	311,154	Contract Allowance	0	0.0%	Skilled Nursing 80.3%
Other Assets	4,488,085	Operating Revenue	7,903,112	100.0%	Ancillary Service 19.7%
Total Assets	6,097,090	Operating Expense	8,446,685	106.9%	Current Ratio 0.5
Current Liabilities	2,430,506	Operating Margin	-543,573	-6.9%	Days to Collect 59.3
Long Term Liabilities	0	Other Income	835,048	10.6%	Avg Payment Days 8.0
Total Equity	3,666,584	Other Expense	0	0.0%	Depreciation Rate 161.3%
Total Liab. and Equity	6,097,090	Net Profit or Loss	291,475	3.7%	Return on Equity 7.9%

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676467 CYPRESS CREEK REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
CYPRESS CREEK REHABILITATION AND HEALTHCARE CENTER		12/31/2020 366 Days Settled			
CYPRESS, TX 77429				CR Beds 122 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	58.1%
Balance Sheet		Income Statement		Length of Stay	106.3
Current Assets	1,431,593	Total Charges	10,844,675	Average Wages	20.12
Fixed Assets	49,284	Contract Allowance	3,891,168	35.9% Skilled Nursing	41.2%
Other Assets	6,750	Operating Revenue	6,953,507	64.1% Ancillary Service	58.8%
Total Assets	<u>1,487,627</u>	Operating Expense	7,920,770	113.9% Current Ratio	0.5
Current Liabilities	2,855,079	Operating Margin	-967,263	-13.9% Days to Collect	42.7
Long Term Liabilities	0	Other Income	712,046	10.2% Avg Payment Days	33.0
Total Equity	-1,367,452	Other Expense	0	0.0% Depreciation Rate	1,666.4%
Total Liab. and Equity	<u>1,487,627</u>	Net Profit or Loss	<u>(255,217)</u>	-3.7% Return on Equity	18.7%
676226 CYPRESS HEALTHCARE AND REHABILITATION CENTER				Proprietary - Partnership	
CYPRESS HEALTHCARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
SAN MARCOS, TX 78666				CR Beds 174 POS Beds 0	
HAYS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	54.5%
Balance Sheet		Income Statement		Length of Stay	128.5
Current Assets	1,981,489	Total Charges	11,414,672	Average Wages	18.27
Fixed Assets	49,168	Contract Allowance	3,282,809	28.8% Skilled Nursing	65.7%
Other Assets	30,125	Operating Revenue	8,131,863	71.2% Ancillary Service	34.3%
Total Assets	<u>2,060,782</u>	Operating Expense	8,856,700	108.9% Current Ratio	1.6
Current Liabilities	1,201,292	Operating Margin	-724,837	-8.9% Days to Collect	81.3
Long Term Liabilities	1,588,648	Other Income	371,739	4.6% Avg Payment Days	10.0
Total Equity	-729,158	Other Expense	0	0.0% Depreciation Rate	1,594.9%
Total Liab. and Equity	<u>2,060,782</u>	Net Profit or Loss	<u>(353,098)</u>	-4.3% Return on Equity	48.4%

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676482 CYPRESS POINTE HEALTH & WELLNESS				Proprietary - Partnership	
CYPRESS POINTE HEALTH & WELLNESS				12/31/2020 274 Days *Settled	
HOUSTON, TX 77095				CR Beds 124 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 28.8%	
Balance Sheet		Income Statement		Length of Stay 107.7	
Current Assets	1,134,271	Total Charges	5,284,758	Average Wages 21.90	
Fixed Assets	-7,314	Contract Allowance	1,578,016	29.9% Skilled Nursing 58.6%	
Other Assets	10,800	Operating Revenue	3,706,742	70.1% Ancillary Service 41.4%	
Total Assets	<u>1,137,757</u>	Operating Expense	4,607,440	124.3% Current Ratio 1.0	
Current Liabilities	1,179,319	Operating Margin	-900,698	-24.3% Days to Collect 69.5	
Long Term Liabilities	667,438	Other Income	191,700	5.2% Avg Payment Days 22.8	
Total Equity	-709,000	Other Expense	0	0.0% Depreciation Rate 4,710.6%	
Total Liab. and Equity	<u>1,137,757</u>	Net Profit or Loss	<u>(708,998)</u>	-19.1% Return on Equity 100.0%	

675556 CYPRESS WOODS CARE CENTER				Proprietary - Partnership	
CYPRESS WOODS CARE CENTER				12/31/2020 366 Days Settled	
ANGLETON, TX 77515				CR Beds 105 POS Beds 0	
BRAZORIA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 70.3%	
Balance Sheet		Income Statement		Length of Stay 180.1	
Current Assets	687,644	Total Charges	9,175,355	Average Wages 19.84	
Fixed Assets	380,702	Contract Allowance	2,897,179	31.6% Skilled Nursing 62.3%	
Other Assets	36,478	Operating Revenue	6,278,176	68.4% Ancillary Service 37.7%	
Total Assets	<u>1,104,824</u>	Operating Expense	7,292,619	116.2% Current Ratio 0.8	
Current Liabilities	904,831	Operating Margin	-1,014,443	-16.2% Days to Collect 18.9	
Long Term Liabilities	11,926	Other Income	1,198,281	19.1% Avg Payment Days 16.5	
Total Equity	188,067	Other Expense	0	0.0% Depreciation Rate 68.8%	
Total Liab. and Equity	<u>1,104,824</u>	Net Profit or Loss	<u>183,838</u>	2.9% Return on Equity 97.8%	

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676209 DECATUR MEDICAL LODGE				Proprietary - Other	
DECATUR MEDICAL LODGE		12/31/2020 245 Days Settled			
DECATUR, TX 76234		4/30/2020 121 Days Settled		CR Beds 124 POS Beds 0	
WISE		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay 88.9	
Current Assets	1,822,411	Total Charges	2,866,585	Average Wages	18.19
Fixed Assets	67,663	Contract Allowance	-349,682	-12.2%	Skilled Nursing 78.1%
Other Assets	26,090	Operating Revenue	3,216,267	112.2%	Ancillary Service 21.9%
Total Assets	1,916,164	Operating Expense	2,910,153	90.5%	Current Ratio 1.8
Current Liabilities	1,013,013	Operating Margin	306,114	9.5%	Days to Collect 196.1
Long Term Liabilities	0	Other Income	257,463	8.0%	Avg Payment Days 46.3
Total Equity	903,151	Other Expense	0	0.0%	Depreciation Rate 501.8%
Total Liab. and Equity	1,916,164	Net Profit or Loss	563,577	17.5%	Return on Equity 62.4%

676209 DECATUR MEDICAL LODGE				Proprietary - Other	
DECATUR MEDICAL LODGE		12/31/2020 245 Days Settled			
DECATUR, TX 76234		4/30/2020 121 Days Settled		CR Beds 124 POS Beds 0	
WISE		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		68.9%	
Balance Sheet		Income Statement		Length of Stay 145.3	
Current Assets	2,227,962	Total Charges	4,881,515	Average Wages	18.19
Fixed Assets	71,617	Contract Allowance	-1,358,090	-27.8%	Skilled Nursing 77.1%
Other Assets	26,090	Operating Revenue	6,239,605	127.8%	Ancillary Service 22.9%
Total Assets	2,325,669	Operating Expense	5,767,668	92.4%	Current Ratio 1.1
Current Liabilities	2,034,756	Operating Margin	471,937	7.6%	Days to Collect 126.5
Long Term Liabilities	0	Other Income	243,786	3.9%	Avg Payment Days 34.0
Total Equity	290,913	Other Expense	0	0.0%	Depreciation Rate 862.4%
Total Liab. and Equity	2,325,669	Net Profit or Loss	715,723	11.5%	Return on Equity 246.0%

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455917 DEER CREEK OF WIMBERLEY				Proprietary - Corporation	
DEER CREEK OF WIMBERLEY		6/30/2020 366 Days Settled			
WIMBERLEY, TX 78676		CR Beds 122 POS Beds 0			
HAYS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.3%	
		Length of Stay		168.7	
		Average Wages		28.00	
		Skilled Nursing		85.8%	
		Ancillary Service		14.2%	
		Current Ratio		0.9	
		Days to Collect		47.7	
		Avg Payment Days		49.2	
		Depreciation Rate		95.1%	
		Return on Equity		234.1%	
Balance Sheet		Income Statement			
Current Assets	921,361	Total Charges	11,159,145		
Fixed Assets	370,012	Contract Allowance	4,690,824	42.0%	
Other Assets	7,262	Operating Revenue	6,468,321	58.0%	
Total Assets	<u>1,298,635</u>	Operating Expense	7,203,666	111.4%	
Current Liabilities	979,702	Operating Margin	-735,345	-11.4%	
Long Term Liabilities	215,400	Other Income	977,706	15.1%	
Total Equity	<u>103,533</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,298,635</u>	Net Profit or Loss	<u>242,361</u>	3.7%	
<hr/>					
676263 DEERBROOK SKILLED NURSING AND REHAB CENTER				Nonprofit - Church	
DEERBROOK SKILLED NURSING AND REHAB CENTER		8/31/2020 244 Days Settled			
HUMBLE, TX 77338		CR Beds 124 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		72.5%	
		Length of Stay		126.1	
		Average Wages		21.82	
		Skilled Nursing		81.6%	
		Ancillary Service		18.4%	
		Current Ratio		1.1	
		Days to Collect		56.4	
		Avg Payment Days		45.5	
		Depreciation Rate		0.0%	
		Return on Equity		46.0%	
Balance Sheet		Income Statement			
Current Assets	1,173,948	Total Charges	5,953,699		
Fixed Assets	0	Contract Allowance	1,063,590	17.9%	
Other Assets	-1,442,792	Operating Revenue	4,890,109	82.1%	
Total Assets	<u>-268,844</u>	Operating Expense	5,486,027	112.2%	
Current Liabilities	1,022,877	Operating Margin	-595,918	-12.2%	
Long Term Liabilities	0	Other Income	2,200	0.0%	
Total Equity	<u>-1,291,721</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>-268,844</u>	Net Profit or Loss	<u>(593,718)</u>	-12.1%	

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675317 DEERINGS NURSING AND REHABILITATION LP				Proprietary - Corporation	
DEERINGS NURSING AND REHABILITATION LP		12/31/2020 335 Days Settled			
ODESSA, TX 79763		1/31/2020 31 Days Settled		CR Beds 111 POS Beds 0	
ECTOR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.2%
Balance Sheet		Income Statement		Length of Stay	81.3
Current Assets	546,393	Total Charges	-51,176	Average Wages	21.35
Fixed Assets	229,604	Contract Allowance	30,118	-58.9%	Skilled Nursing -181.9%
Other Assets	7,671,356	Operating Revenue	-81,294	158.9%	Ancillary Service 281.9%
Total Assets	8,447,353	Operating Expense	552,932	-680.2%	Current Ratio (0.9)
Current Liabilities	-607,268	Operating Margin	-634,226	780.2%	Days to Collect (4,437.8)
Long Term Liabilities	0	Other Income	-1,417	1.7%	Avg Payment Days (300.1)
Total Equity	-7,840,085	Other Expense	0	0.0%	Depreciation Rate 9.4%
Total Liab. and Equity	-8,447,353	Net Profit or Loss	35,036	-43.1%	Return on Equity -0.4%

675317 DEERINGS NURSING AND REHABILITATION LP				Proprietary - Corporation	
DEERINGS NURSING AND REHABILITATION LP		12/31/2020 335 Days Settled			
ODESSA, TX 79763		1/31/2020 31 Days Settled		CR Beds 109 POS Beds 0	
ECTOR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.0%
Balance Sheet		Income Statement		Length of Stay	188.6
Current Assets	3,535,170	Total Charges	5,353,950	Average Wages	21.35
Fixed Assets	198,831	Contract Allowance	274,443	5.1%	Skilled Nursing 82.3%
Other Assets	37,462	Operating Revenue	5,079,507	94.9%	Ancillary Service 17.7%
Total Assets	3,771,463	Operating Expense	5,536,070	109.0%	Current Ratio 0.8
Current Liabilities	4,229,975	Operating Margin	-456,563	-9.0%	Days to Collect 242.4
Long Term Liabilities	77,122	Other Income	663,127	13.1%	Avg Payment Days 91.2
Total Equity	206,564	Other Expense	0	0.0%	Depreciation Rate 281.2%
Total Liab. and Equity	4,513,661	Net Profit or Loss	206,564	4.1%	Return on Equity 100.0%

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675677 DEL RIO NURSING AND REHABILITATION CENTER				Nonprofit - Church	
DEL RIO NURSING AND REHABILITATION CENTER 9/30/2020 366 Days Settled					
DEL RIO, TX 78840				CR Beds 60 POS Beds 0	
VAL VERDE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 74.0%	
Balance Sheet		Income Statement		Length of Stay 60.4	
Current Assets	247,828	Total Charges	4,839,114	Average Wages 17.02	
Fixed Assets	0	Contract Allowance	589,796	12.2%	Skilled Nursing 68.4%
Other Assets	0	Operating Revenue	4,249,318	87.8%	Ancillary Service 31.6%
Total Assets	<u>247,828</u>	Operating Expense	<u>3,862,959</u>	90.9%	Current Ratio 0.5
Current Liabilities	550,409	Operating Margin	386,359	9.1%	Days to Collect 21.3
Long Term Liabilities	0	Other Income	285,006	6.7%	Avg Payment Days 52.1
Total Equity	<u>-302,581</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>247,828</u>	Net Profit or Loss	<u>671,365</u>	15.8%	Return on Equity -221.9%
675319 DELEON NURSING AND REHABILITATION				Proprietary - Corporation	
DELEON NURSING AND REHABILITATION 12/31/2020 335 Days Settled					
DE LEON, TX 76444				CR Beds 98 POS Beds 0	
COMANCHE				Key Performance Ind.	
NOVITAS				Occupancy Rate 49.8%	
Balance Sheet		Income Statement		Length of Stay 48.8	
Current Assets	300,022	Total Charges	12,246	Average Wages 13.23	
Fixed Assets	156,298	Contract Allowance	-30,274	-247.2%	Skilled Nursing 779.0%
Other Assets	3,853,587	Operating Revenue	42,520	347.2%	Ancillary Service -679.0%
Total Assets	<u>4,309,907</u>	Operating Expense	<u>297,285</u>	699.2%	Current Ratio (1.3)
Current Liabilities	-232,914	Operating Margin	-254,765	-599.2%	Days to Collect 3,842.6
Long Term Liabilities	0	Other Income	-165	-0.4%	Avg Payment Days (299.7)
Total Equity	<u>-4,076,993</u>	Other Expense	0	0.0%	Depreciation Rate 9.1%
Total Liab. and Equity	<u>-4,309,907</u>	Net Profit or Loss	<u>227,017</u>	533.9%	Return on Equity -5.6%

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675319 DELEON NURSING AND REHABILITATION				Proprietary - Corporation	
DELEON NURSING AND REHABILITATION 12/31/2020 335 Days Settled					
DE LEON, TX 76444		1/31/2020 31 Days Settled		CR Beds 98 POS Beds 0	
COMANCHE				Key Performance Ind.	
NOVITAS				Occupancy Rate 47.0%	
Balance Sheet		Income Statement		Length of Stay 162.3	
Current Assets	3,127,799	Total Charges	4,560,898	Average Wages 13.23	
Fixed Assets	262,858	Contract Allowance	392,930	8.6%	Skilled Nursing 75.4%
Other Assets	31,540	Operating Revenue	4,167,968	91.4%	Ancillary Service 24.6%
Total Assets	3,422,197	Operating Expense	3,854,092	92.5%	Current Ratio 1.1
Current Liabilities	2,874,272	Operating Margin	313,876	7.5%	Days to Collect 318.5
Long Term Liabilities	77,149	Other Income	414,519	9.9%	Avg Payment Days 124.1
Total Equity	728,395	Other Expense	0	0.0%	Depreciation Rate 219.3%
Total Liab. and Equity	3,679,816	Net Profit or Loss	728,395	17.5%	Return on Equity 100.0%
455563 DENISON NURSING AND REHABILITATION LP				Proprietary - Corporation	
DENISON NURSING AND REHABILITATION LP 12/31/2020 366 Days Settled					
DENISON, TX 75021				CR Beds 71 POS Beds 0	
GRAYSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 40.5%	
Balance Sheet		Income Statement		Length of Stay 163.8	
Current Assets	96,324	Total Charges	1,249,802	Average Wages 20.39	
Fixed Assets	100,365	Contract Allowance	-38,675	-3.1%	Skilled Nursing 130.3%
Other Assets	3,071,592	Operating Revenue	1,288,477	103.1%	Ancillary Service -30.3%
Total Assets	3,268,281	Operating Expense	2,604,228	202.1%	Current Ratio (0.3)
Current Liabilities	-281,857	Operating Margin	-1,315,751	-102.1%	Days to Collect 91.6
Long Term Liabilities	0	Other Income	-450,863	-35.0%	Avg Payment Days (13.9)
Total Equity	-2,986,424	Other Expense	0	0.0%	Depreciation Rate 131.2%
Total Liab. and Equity	-3,268,281	Net Profit or Loss	(108,084)	-8.4%	Return on Equity 3.6%

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675136 DENTON REHABILITATION AND NURSING CENTER				Nonprofit - Church	
DENTON REHABILITATION AND NURSING CENTER 9/30/2020 366 Days Settled					
DENTON, TX 76201				CR Beds 196 POS Beds 0	
DENTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 36.7%	
Balance Sheet		Income Statement		Length of Stay 101.7	
Current Assets	2,257,684	Total Charges	6,858,634	Average Wages 18.71	
Fixed Assets	85,377	Contract Allowance	124,992	1.8% Skilled Nursing 68.4%	
Other Assets	0	Operating Revenue	6,733,642	98.2% Ancillary Service 31.6%	
Total Assets	2,343,061	Operating Expense	7,497,370	111.3% Current Ratio 3.1	
Current Liabilities	722,197	Operating Margin	-763,728	-11.3% Days to Collect 30.4	
Long Term Liabilities	1,147,946	Other Income	782,980	11.6% Avg Payment Days 35.3	
Total Equity	472,918	Other Expense	0	0.0% Depreciation Rate 158.4%	
Total Liab. and Equity	2,343,061	Net Profit or Loss	19,252	0.3% Return on Equity 4.1%	
<hr/>					
455994 DESOTO LTC PARTNERS, INC				Proprietary - Corporation	
DESOTO LTC PARTNERS, INC 12/31/2020 366 Days Settled					
DESOTO, TX 75115				CR Beds 116 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 41.5%	
Balance Sheet		Income Statement		Length of Stay 157.3	
Current Assets	609,597	Total Charges	3,774,858	Average Wages 20.73	
Fixed Assets	193,148	Contract Allowance	262,032	6.9% Skilled Nursing 85.1%	
Other Assets	0	Operating Revenue	3,512,826	93.1% Ancillary Service 14.9%	
Total Assets	802,745	Operating Expense	4,252,530	121.1% Current Ratio 0.7	
Current Liabilities	851,847	Operating Margin	-739,704	-21.1% Days to Collect 30.0	
Long Term Liabilities	0	Other Income	894,543	25.5% Avg Payment Days 72.2	
Total Equity	-49,102	Other Expense	0	0.0% Depreciation Rate 154.7%	
Total Liab. and Equity	802,745	Net Profit or Loss	154,839	4.4% Return on Equity -315.3%	

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675489 DEVINE HEALTH & REHABILITATION				Proprietary - Corporation	
DEVINE HEALTH & REHABILITATION		12/31/2020 366 Days Settled			
DEVINE, TX 78016		CR Beds 100 POS Beds 0			
MEDINA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		46.6%	
Balance Sheet		Income Statement		Length of Stay 156.3	
Current Assets	1,660,656	Total Charges	3,657,379	Average Wages	18.34
Fixed Assets	160,817	Contract Allowance	355,717	9.7%	Skilled Nursing 77.9%
Other Assets	53,304	Operating Revenue	3,301,662	90.3%	Ancillary Service 22.1%
Total Assets	1,874,777	Operating Expense	3,606,358	109.2%	Current Ratio 0.9
Current Liabilities	1,748,443	Operating Margin	-304,696	-9.2%	Days to Collect 40.1
Long Term Liabilities	0	Other Income	589,870	17.9%	Avg Payment Days 208.4
Total Equity	-1,275,137	Other Expense	0	0.0%	Depreciation Rate 44.8%
Total Liab. and Equity	473,306	Net Profit or Loss	285,174	8.6%	Return on Equity -22.4%
455881 DFW NURSING & REHAB				Proprietary - Other	
DFW NURSING & REHAB		12/31/2020 366 Days Settled			
FORT WORTH, TX 76104		CR Beds 98 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS		Occupancy Rate		72.1%	
Balance Sheet		Income Statement		Length of Stay 281.3	
Current Assets	2,209,850	Total Charges	7,753,649	Average Wages	20.22
Fixed Assets	173,421	Contract Allowance	1,979,590	25.5%	Skilled Nursing 71.5%
Other Assets	1,926	Operating Revenue	5,774,059	74.5%	Ancillary Service 28.5%
Total Assets	2,385,197	Operating Expense	5,473,650	94.8%	Current Ratio 1.7
Current Liabilities	1,271,524	Operating Margin	300,409	5.2%	Days to Collect 28.3
Long Term Liabilities	15,668	Other Income	278,266	4.8%	Avg Payment Days 21.8
Total Equity	1,098,005	Other Expense	0	0.0%	Depreciation Rate 189.5%
Total Liab. and Equity	2,385,197	Net Profit or Loss	578,675	10.0%	Return on Equity 52.7%

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676351 DISCOVERY VILLAGE AT SOUTHLAKE				Proprietary - Other	
DISCOVERY VILLAGE AT SOUTHLAKE		12/31/2020 366 Days Settled			
SOUTHLAKE, TX 76092		CR Beds 84 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		26.6%	
		Length of Stay		37.5	
		Average Wages		16.70	
		8.4% Skilled Nursing		39.8%	
		91.6% Ancillary Service		0.0%	
		122.0% Current Ratio		0.2	
		-22.0% Days to Collect		26.4	
		0.9% Avg Payment Days		23.8	
		0.0% Depreciation Rate		0.0%	
		-21.1% Return on Equity		65.2%	
<hr/>					
455895 DIVERSICARE OF LAKE HIGHLANDS				Proprietary - Corporation	
DIVERSICARE OF LAKE HIGHLANDS		8/31/2020 366 Days Settled			
DALLAS, TX 75238		CR Beds 280 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		62.5%	
		Length of Stay		207.8	
		Average Wages		22.03	
		24.6% Skilled Nursing		66.7%	
		75.4% Ancillary Service		33.3%	
		111.8% Current Ratio		4.8	
		-11.8% Days to Collect		41.5	
		5.8% Avg Payment Days		10.1	
		0.0% Depreciation Rate		76.3%	
		-6.1% Return on Equity		7.6%	

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675075 DIVERSICARE OF LULING		Proprietary - Corporation	
DIVERSICARE OF LULING		9/30/2020 366 Days Settled	
LULING, TX 78648		CR Beds 60 POS Beds 0	
CALDWELL		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 55.3%	
Balance Sheet		Income Statement	
Current Assets	237,644	Total Charges	3,649,309
Fixed Assets	0	Contract Allowance	752,850
Other Assets	1,334	Operating Revenue	2,896,459
Total Assets	<u>238,978</u>	Operating Expense	<u>2,879,863</u>
Current Liabilities	182,696	Operating Margin	16,596
Long Term Liabilities	163,982	Other Income	2,500
Total Equity	<u>-107,700</u>	Other Expense	0
Total Liab. and Equity	<u>238,978</u>	Net Profit or Loss	<u>19,096</u>
		20.6%	Skilled Nursing 68.1%
		79.4%	Ancillary Service 31.9%
		99.4%	Current Ratio 1.3
		0.6%	Days to Collect 29.4
		0.1%	Avg Payment Days 13.6
		0.0%	Depreciation Rate 0.0%
		0.7%	Return on Equity -17.7%
675152 DOGWOOD TRAILS MANOR		Proprietary - Corporation	
DOGWOOD TRAILS MANOR		12/31/2020 366 Days Settled	
WOODVILLE, TX 75979		CR Beds 90 POS Beds 0	
TYLER		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 75.0%	
Balance Sheet		Income Statement	
Current Assets	-561,040	Total Charges	5,517,300
Fixed Assets	166,878	Contract Allowance	482,233
Other Assets	236,439	Operating Revenue	5,035,067
Total Assets	<u>-157,723</u>	Operating Expense	<u>4,858,722</u>
Current Liabilities	-1,126,040	Operating Margin	176,345
Long Term Liabilities	9,518	Other Income	951,105
Total Equity	<u>1,501,097</u>	Other Expense	0
Total Liab. and Equity	<u>384,575</u>	Net Profit or Loss	<u>1,127,450</u>
		8.7%	Skilled Nursing 79.2%
		91.3%	Ancillary Service 20.8%
		96.5%	Current Ratio 0.5
		3.5%	Days to Collect 32.0
		18.9%	Avg Payment Days 215.2
		0.0%	Depreciation Rate 124.2%
		22.4%	Return on Equity 75.1%

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455651 DOWNTOWN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
DOWNTOWN HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
FORT WORTH, TX 76104		CR Beds 161 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.1%	
		Length of Stay		82.3	
		Average Wages		18.90	
		Skilled Nursing		77.2%	
		Ancillary Service		15.1%	
		Current Ratio		1.6	
		Days to Collect		72.3	
		Avg Payment Days		40.0	
		Depreciation Rate		293.4%	
		Return on Equity		203.9%	
Balance Sheet					
Current Assets		1,896,054			
Fixed Assets		266,585			
Other Assets		0			
Total Assets		2,162,639			
Current Liabilities		1,195,536			
Long Term Liabilities		663,938			
Total Equity		303,166			
Total Liab. and Equity		2,162,640			
Income Statement					
Total Charges		14,494,162			
Contract Allowance		5,663,166		39.1%	
Operating Revenue		8,830,996		60.9%	
Operating Expense		10,774,596		122.0%	
Operating Margin		-1,943,600		-22.0%	
Other Income		2,561,863		29.0%	
Other Expense		0		0.0%	
Net Profit or Loss		618,263		7.0%	
676178 DUNCANVILLE HEALTHCARE AND REHABILITATION CENTER					
Nonprofit - Church					
DUNCANVILLE HEALTHCARE AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
DUNCANVILLE, TX 75116		CR Beds 124 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		69.9%	
		Length of Stay		111.6	
		Average Wages		20.67	
		Skilled Nursing		70.4%	
		Ancillary Service		29.6%	
		Current Ratio		1.5	
		Days to Collect		194.1	
		Avg Payment Days		101.3	
		Depreciation Rate		0.0%	
		Return on Equity		8.3%	
Balance Sheet					
Current Assets		3,949,150			
Fixed Assets		0			
Other Assets		0			
Total Assets		3,949,150			
Current Liabilities		2,626,699			
Long Term Liabilities		0			
Total Equity		1,322,451			
Total Liab. and Equity		3,949,150			
Income Statement					
Total Charges		7,272,541			
Contract Allowance		-1,822,340		-25.1%	
Operating Revenue		9,094,881		125.1%	
Operating Expense		9,486,351		104.3%	
Operating Margin		-391,470		-4.3%	
Other Income		501,360		5.5%	
Other Expense		0		0.0%	
Net Profit or Loss		109,890		1.2%	

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675837 E F AND BERTHA KRUSE MEMORIAL LUTHERAN VILLAGE				Proprietary - Corporation	
E F AND BERTHA KRUSE MEMORIAL LUTHERAN VILLAGE		12/31/2020 366 Days Settled			
BRENHAM, TX 77833		CR Beds 65 POS Beds 0			
WASHINGTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		74.5%	
		Length of Stay		112.2	
		Average Wages		20.73	
		Skilled Nursing		32.4%	
		Ancillary Service		13.0%	
		Current Ratio		0.2	
		Days to Collect		17.2	
		Avg Payment Days		342.8	
		Depreciation Rate		115.8%	
		Return on Equity		24.1%	
Balance Sheet					
Current Assets		1,995,398			
Fixed Assets		980,375			
Other Assets		6,643,389			
Total Assets		9,619,162			
Current Liabilities		13,188,736			
Long Term Liabilities		0			
Total Equity		-3,569,574			
Total Liab. and Equity		9,619,162			
Income Statement					
Total Charges		9,791,596			
Contract Allowance		-96,754		-1.0%	
Operating Revenue		9,888,350		101.0%	
Operating Expense		11,255,643		113.8%	
Operating Margin		-1,367,293		-13.8%	
Other Income		506,778		5.1%	
Other Expense		0		0.0%	
Net Profit or Loss		(860,515)		-8.7%	
676361 EAGLE LAKE NURSING AND REHABILITATION, LP					
		Proprietary - Corporation			
EAGLE LAKE NURSING AND REHABILITATION, LP		11/30/2020 335 Days Settled			
EAGLE LAKE, TX 77434		CR Beds 80 POS Beds 0			
COLORADO		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		60.1%	
		Length of Stay		458.7	
		Average Wages		19.03	
		Skilled Nursing		143.8%	
		Ancillary Service		-43.8%	
		Current Ratio		(0.2)	
		Days to Collect		34.0	
		Avg Payment Days		(13.2)	
		Depreciation Rate		531.0%	
		Return on Equity		-14.9%	
Balance Sheet					
Current Assets		114,818			
Fixed Assets		51,566			
Other Assets		-3,031,460			
Total Assets		-2,865,076			
Current Liabilities		-744,935			
Long Term Liabilities		0			
Total Equity		3,610,011			
Total Liab. and Equity		2,865,076			
Income Statement					
Total Charges		1,614,852			
Contract Allowance		-140,596		-8.7%	
Operating Revenue		1,755,448		108.7%	
Operating Expense		4,197,118		239.1%	
Operating Margin		-2,441,670		-139.1%	
Other Income		-486,683		-27.7%	
Other Expense		0		0.0%	
Net Profit or Loss		(538,974)		-30.7%	

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675617 EAGLE PASS NURSING AND REHABILITATION				Proprietary - Corporation	
EAGLE PASS NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
EAGLE PASS, TX 78852				CR Beds 114 POS Beds 0	
MAVERICK				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	53.2%
				Length of Stay	191.5
				Average Wages	17.89
				Skilled Nursing	76.3%
				Ancillary Service	23.7%
				Current Ratio	0.7
				Days to Collect	33.7
				Avg Payment Days	204.0
				Depreciation Rate	204.2%
				Return on Equity	41.7%
<hr/>					
676081 EAST VIEW HEALTHCARE				Nonprofit - Church	
EAST VIEW HEALTHCARE		9/30/2020 366 Days Settled			
HOUSTON, TX 77049				CR Beds 125 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	72.4%
				Length of Stay	83.7
				Average Wages	21.41
				Skilled Nursing	51.4%
				Ancillary Service	48.6%
				Current Ratio	(1.0)
				Days to Collect	42.2
				Avg Payment Days	19.8
				Depreciation Rate	0.0%
				Return on Equity	49.7%

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675001 EASTLAND NURSING & REHABILITATION				Nonprofit - Church	
EASTLAND NURSING & REHABILITATION				6/30/2020 366 Days Settled	
EASTLAND, TX 76448				CR Beds 102 POS Beds 0	
EASTLAND				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	46.3%
				Length of Stay	182.0
				Average Wages	15.85
Balance Sheet		Income Statement		13.0%	Skilled Nursing 59.9%
Current Assets	2,193,092	Total Charges	4,953,507	87.0%	Ancillary Service 40.1%
Fixed Assets	17,745	Contract Allowance	642,222	79.9%	Current Ratio 3.1
Other Assets	41,713	Operating Revenue	4,311,285	20.1%	Days to Collect (41.6)
Total Assets	2,252,550	Operating Expense	3,445,791	0.0%	Avg Payment Days 23.5
Current Liabilities	705,078	Operating Margin	865,494	0.0%	Depreciation Rate 280.9%
Long Term Liabilities	11,818	Other Income	1,586	20.1%	Return on Equity 56.5%
Total Equity	1,535,654	Other Expense	0		
Total Liab. and Equity	2,252,550	Net Profit or Loss	867,079		
675635 EBONY LAKE NURSING AND REHABILITATION CENTER				Proprietary - Other	
EBONY LAKE NURSING AND REHABILITATION CENTER				12/31/2020 366 Days Settled	
BROWNSVILLE, TX 78520				CR Beds 122 POS Beds 0	
CAMERON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	69.7%
				Length of Stay	184.1
				Average Wages	17.28
Balance Sheet		Income Statement		0.0%	Skilled Nursing 82.2%
Current Assets	362,544	Total Charges	7,088,598	100.0%	Ancillary Service 17.8%
Fixed Assets	1,712,073	Contract Allowance	0	104.4%	Current Ratio 22.6
Other Assets	1,497,955	Operating Revenue	7,088,598	-4.4%	Days to Collect 17.6
Total Assets	3,572,572	Operating Expense	7,399,301	29.3%	Avg Payment Days 11.9
Current Liabilities	16,054	Operating Margin	-310,703	0.0%	Depreciation Rate 78.6%
Long Term Liabilities	0	Other Income	2,074,180	24.9%	Return on Equity 49.6%
Total Equity	3,556,518	Other Expense	0		
Total Liab. and Equity	3,572,572	Net Profit or Loss	1,763,477		

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455618 EDEN HOME INC				Nonprofit - Other	
EDEN HOME INC		12/31/2020 366 Days Settled			
NEW BRAUNFELS, TX 78130				CR Beds 184 POS Beds 0	
COMAL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.6%
Balance Sheet		Income Statement		Length of Stay	95.1
Current Assets	13,194,699	Total Charges	13,651,791	Average Wages	19.06
Fixed Assets	32,222,353	Contract Allowance	158,434	1.2%	Skilled Nursing 67.1%
Other Assets	1,952,424	Operating Revenue	13,493,357	98.8%	Ancillary Service 32.9%
Total Assets	47,369,476	Operating Expense	17,564,800	130.2%	Current Ratio 0.8
Current Liabilities	17,218,261	Operating Margin	-4,071,443	-30.2%	Days to Collect 49.6
Long Term Liabilities	48,301,795	Other Income	1,158,788	8.6%	Avg Payment Days 143.4
Total Equity	-18,150,580	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	47,369,476	Net Profit or Loss	(2,912,655)	-21.6%	Return on Equity 16.0%
455724 EDGEWATER CARE CENTER				Nonprofit - Church	
EDGEWATER CARE CENTER		6/30/2020 366 Days Settled			
KERRVILLE, TX 78028				CR Beds 179 POS Beds 0	
KERR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.4%
Balance Sheet		Income Statement		Length of Stay	206.9
Current Assets	2,946,650	Total Charges	7,234,472	Average Wages	18.51
Fixed Assets	128,372	Contract Allowance	668,114	9.2%	Skilled Nursing 66.4%
Other Assets	59,016	Operating Revenue	6,566,358	90.8%	Ancillary Service 33.6%
Total Assets	3,134,038	Operating Expense	5,294,708	80.6%	Current Ratio 2.2
Current Liabilities	1,334,591	Operating Margin	1,271,650	19.4%	Days to Collect (5.1)
Long Term Liabilities	22,455	Other Income	1,091	0.0%	Avg Payment Days 25.6
Total Equity	1,776,992	Other Expense	0	0.0%	Depreciation Rate 178.9%
Total Liab. and Equity	3,134,038	Net Profit or Loss	1,272,741	19.4%	Return on Equity 71.6%

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676069 EDGEWOOD MANOR				Proprietary - Corporation		
EDGEWOOD MANOR		12/31/2020 366 Days Settled				
TEXARKANA, TX 75503				CR Beds 110 POS Beds 0		
BOWIE				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	55.3%	
				Length of Stay	371.4	
Balance Sheet		Income Statement		Average Wages	17.11	
Current Assets	2,248,852	Total Charges	4,828,341	Skilled Nursing	75.4%	
Fixed Assets	3,308	Contract Allowance	-501,790	-10.4%	Ancillary Service	24.6%
Other Assets	5,075	Operating Revenue	5,330,131	110.4%	Current Ratio	8.6
Total Assets	2,257,235	Operating Expense	4,329,695	81.2%	Days to Collect	71.5
Current Liabilities	260,834	Operating Margin	1,000,436	18.8%	Avg Payment Days	20.5
Long Term Liabilities	1,001,852	Other Income	83,777	1.6%	Depreciation Rate	5,843.5%
Total Equity	994,549	Other Expense	0	0.0%	Return on Equity	109.0%
Total Liab. and Equity	2,257,235	Net Profit or Loss	1,084,213	20.3%		
676326 EDGEWOOD REHABILITATION AND CARE CENTER				Nonprofit - Church		
EDGEWOOD REHABILITATION AND CARE CENTER		5/31/2020 366 Days Settled				
MESQUITE, TX 75149				CR Beds 142 POS Beds 0		
DALLAS				Key Performance Ind.		
TRAILBLAZER (TEXAS)				Occupancy Rate	54.4%	
				Length of Stay	142.8	
Balance Sheet		Income Statement		Average Wages	20.65	
Current Assets	901,137	Total Charges	8,641,830	Skilled Nursing	58.2%	
Fixed Assets	54,244	Contract Allowance	2,004,415	23.2%	Ancillary Service	41.8%
Other Assets	8,031	Operating Revenue	6,637,415	76.8%	Current Ratio	1.2
Total Assets	963,412	Operating Expense	7,914,724	119.2%	Days to Collect	46.3
Current Liabilities	765,712	Operating Margin	-1,277,309	-19.2%	Avg Payment Days	25.8
Long Term Liabilities	2,716,717	Other Income	214,468	3.2%	Depreciation Rate	2,520.6%
Total Equity	-2,519,017	Other Expense	0	0.0%	Return on Equity	42.2%
Total Liab. and Equity	963,412	Net Profit or Loss	(1,062,841)	-16.0%		

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675785 EDINBURG NURSING AND REHABILITATION CENTER				Proprietary - Other	
EDINBURG NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
EDINBURG, TX 78539		CR Beds 120 POS Beds 0			
HIDALGO		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		72.0%	
Balance Sheet		Income Statement		Length of Stay 116.3	
Current Assets	369,660	Total Charges	6,956,468	Average Wages	18.89
Fixed Assets	1,605,787	Contract Allowance	0	0.0%	Skilled Nursing 73.8%
Other Assets	1,204,332	Operating Revenue	6,956,468	100.0%	Ancillary Service 26.2%
Total Assets	3,179,779	Operating Expense	8,530,904	122.6%	Current Ratio 2.4
Current Liabilities	151,822	Operating Margin	-1,574,436	-22.6%	Days to Collect 16.8
Long Term Liabilities	0	Other Income	2,339,696	33.6%	Avg Payment Days 15.3
Total Equity	3,027,957	Other Expense	0	0.0%	Depreciation Rate 78.8%
Total Liab. and Equity	3,179,779	Net Profit or Loss	765,260	11.0%	Return on Equity 25.3%
455935 EL PASO HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
EL PASO HEALTH & REHABILITATION CENTER		12/31/2020 366 Days Settled			
EL PASO, TX 79936		CR Beds 150 POS Beds 0			
EL PASO		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		57.0%	
Balance Sheet		Income Statement		Length of Stay 111.0	
Current Assets	3,301,331	Total Charges	10,526,745	Average Wages	21.34
Fixed Assets	414,657	Contract Allowance	4,036,312	38.3%	Skilled Nursing 57.6%
Other Assets	184,491	Operating Revenue	6,490,433	61.7%	Ancillary Service 42.4%
Total Assets	3,900,479	Operating Expense	7,198,195	110.9%	Current Ratio 1.0
Current Liabilities	3,417,465	Operating Margin	-707,762	-10.9%	Days to Collect 65.5
Long Term Liabilities	0	Other Income	589,666	9.1%	Avg Payment Days 143.7
Total Equity	483,014	Other Expense	0	0.0%	Depreciation Rate 48.3%
Total Liab. and Equity	3,900,479	Net Profit or Loss	(118,096)	-1.8%	Return on Equity -24.4%

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675021 ELECTRA HEALTHCARE CENTER				Nonprofit - Church	
ELECTRA HEALTHCARE CENTER		8/31/2020 366 Days Settled			
ELECTRA, TX 76360		CR Beds 64 POS Beds 0			
WICHITA		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		43.5%	
Balance Sheet		Income Statement		Length of Stay	
				291.1	
Current Assets	3,086,233	Total Charges	2,667,738	Average Wages	
Fixed Assets	0	Contract Allowance	301,767	17.40	
Other Assets	0	Operating Revenue	2,365,971	11.3%	
Total Assets	3,086,233	Operating Expense	1,770,270	88.7%	
Current Liabilities	2,431,028	Operating Margin	595,701	74.8%	
Long Term Liabilities	0	Other Income	123,861	25.2%	
Total Equity	655,205	Other Expense	0	5.2%	
Total Liab. and Equity	3,086,233	Net Profit or Loss	719,562	0.0%	
				30.4%	
				Return on Equity	
				109.8%	
<hr/>					
676180 ELGIN NURSING AND REHABILITATION CENTER				Government - City-County	
ELGIN NURSING AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
ELGIN, TX 78621		CR Beds 120 POS Beds 0			
BASTROP		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		85.1%	
Balance Sheet		Income Statement		Length of Stay	
				154.4	
Current Assets	1,891,290	Total Charges	7,629,531	Average Wages	
Fixed Assets	273,242	Contract Allowance	0	20.21	
Other Assets	2,495,143	Operating Revenue	7,629,531	0.0%	
Total Assets	4,659,675	Operating Expense	8,140,777	100.0%	
Current Liabilities	1,487,160	Operating Margin	-511,246	106.7%	
Long Term Liabilities	0	Other Income	851,468	-6.7%	
Total Equity	3,172,515	Other Expense	0	11.2%	
Total Liab. and Equity	4,659,675	Net Profit or Loss	340,222	0.0%	
				4.5%	
				Return on Equity	
				10.7%	

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675217 ELKHART OAKS CARE CENTER				Proprietary - Corporation	
ELKHART OAKS CARE CENTER		12/31/2020 366 Days Settled			
ELKHART, TX 75839		CR Beds 98 POS Beds 0			
ANDERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.3%	
		Length of Stay		546.0	
		Average Wages		17.02	
		Skilled Nursing		82.3%	
		Ancillary Service		17.7%	
		Current Ratio		9.3	
		Days to Collect		59.5	
		Avg Payment Days		23.6	
		Depreciation Rate		410.4%	
		Return on Equity		78.0%	
Balance Sheet					
Current Assets		2,146,144			
Fixed Assets		58,110			
Other Assets		3,454			
Total Assets		2,207,708			
Current Liabilities		229,815			
Long Term Liabilities		616,766			
Total Equity		1,361,127			
Total Liab. and Equity		2,207,708			
Income Statement					
Total Charges		3,896,627			
Contract Allowance		-419,634		-10.8%	
Operating Revenue		4,316,261		110.8%	
Operating Expense		3,495,190		81.0%	
Operating Margin		821,071		19.0%	
Other Income		240,320		5.6%	
Other Expense		0		0.0%	
Net Profit or Loss		1,061,391		24.6%	
676127 EMERALD HILLS REHABILITATION AND HEALTHCARE CENTER					
				Nonprofit - Church	
EMERALD HILLS REHABILITATION AND HEALTHCARE CENTER		9/30/2020 366 Days Settled			
NORTH RICHLAND HILLS, TX 76180		CR Beds 118 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		51.5%	
		Length of Stay		133.1	
		Average Wages		20.11	
		Skilled Nursing		54.8%	
		Ancillary Service		45.2%	
		Current Ratio		0.9	
		Days to Collect		34.3	
		Avg Payment Days		34.5	
		Depreciation Rate		0.0%	
		Return on Equity		0.0%	
Balance Sheet					
Current Assets		432,313			
Fixed Assets		0			
Other Assets		0			
Total Assets		432,313			
Current Liabilities		470,337			
Long Term Liabilities		1,624			
Total Equity		-39,648			
Total Liab. and Equity		432,313			
Income Statement					
Total Charges		4,694,894			
Contract Allowance		687,736		14.6%	
Operating Revenue		4,007,158		85.4%	
Operating Expense		4,986,468		124.4%	
Operating Margin		-979,310		-24.4%	
Other Income		979,311		24.4%	
Other Expense		0		0.0%	
Net Profit or Loss		1		0.0%	

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455486 ENNIS CARE CENTER				Proprietary - Other		
ENNIS CARE CENTER		12/31/2020 366 Days Settled				
ENNIS, TX 75119				CR Beds 155 POS Beds 0		
ELLIS				Key Performance Ind.		
BLUE CROSS (MARYLAND)				Occupancy Rate	52.4%	
				Length of Stay	194.2	
Balance Sheet		Income Statement		Average Wages	21.32	
Current Assets	1,857,632	Total Charges	12,615,977	39.6%	Skilled Nursing	72.3%
Fixed Assets	89,292	Contract Allowance	5,002,199	60.4%	Ancillary Service	27.7%
Other Assets	177,346	Operating Revenue	7,613,778	101.3%	Current Ratio	1.3
Total Assets	2,124,270	Operating Expense	7,709,492	-1.3%	Days to Collect	26.4
Current Liabilities	1,438,733	Operating Margin	-95,714	9.5%	Avg Payment Days	29.3
Long Term Liabilities	0	Other Income	722,338	0.0%	Depreciation Rate	91.7%
Total Equity	685,537	Other Expense	0	8.2%	Return on Equity	91.4%
Total Liab. and Equity	2,124,270	Net Profit or Loss	626,624			
676295 EPIC NURSING & REHABILITATION				Nonprofit - Church		
EPIC NURSING & REHABILITATION		12/31/2020 366 Days Settled				
CORSICANA, TX 75110				CR Beds 124 POS Beds 0		
NAVARRO				Key Performance Ind.		
TRAILBLAZER (TEXAS)				Occupancy Rate	64.9%	
				Length of Stay	194.9	
Balance Sheet		Income Statement		Average Wages	17.43	
Current Assets	1,032,661	Total Charges	7,874,439	5.2%	Skilled Nursing	81.8%
Fixed Assets	31,426	Contract Allowance	412,874	94.8%	Ancillary Service	18.2%
Other Assets	85,795	Operating Revenue	7,461,565	74.5%	Current Ratio	1.2
Total Assets	1,149,882	Operating Expense	5,561,038	25.5%	Days to Collect	(2.2)
Current Liabilities	837,611	Operating Margin	1,900,527	1.8%	Avg Payment Days	13.7
Long Term Liabilities	16,704	Other Income	132,740	0.0%	Depreciation Rate	1,750.4%
Total Equity	295,567	Other Expense	0	27.2%	Return on Equity	687.9%
Total Liab. and Equity	1,149,882	Net Profit or Loss	2,033,267			

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675028 ESTATES HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
ESTATES HEALTHCARE AND REHABILITATION CENTER		8/31/2020 366 Days Settled			
FORT WORTH, TX 76134				CR Beds 152 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.0%
				Length of Stay	124.9
				Average Wages	21.42
				18.0% Skilled Nursing	76.1%
				82.0% Ancillary Service	23.9%
				115.5% Current Ratio	7.5
				-15.5% Days to Collect	45.2
				8.1% Avg Payment Days	10.5
				0.0% Depreciation Rate	32.7%
				-7.4% Return on Equity	7.4%
<hr/>					
676280 ESTRELLA OAKS REHABILITATION AND CARE CENTER				Nonprofit - Church	
ESTRELLA OAKS REHABILITATION AND CARE CENTER		5/31/2020 366 Days Settled			
GEORGETOWN, TX 78628				CR Beds 142 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	54.9%
				Length of Stay	91.2
				Average Wages	16.16
				26.4% Skilled Nursing	68.2%
				73.6% Ancillary Service	31.8%
				124.7% Current Ratio	0.1
				-24.7% Days to Collect	53.6
				13.3% Avg Payment Days	849.7
				0.0% Depreciation Rate	5.9%
				-11.4% Return on Equity	103.4%

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675035 EVERGREEN HEALTHCARE CENTER		Nonprofit - Church	
EVERGREEN HEALTHCARE CENTER		8/31/2020 366 Days Settled	
BURKBURNETT, TX 76354		CR Beds 60 POS Beds 0	
WICHITA		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	55.4%
Balance Sheet		Income Statement	
Current Assets	5,687,304	Total Charges	3,139,874
Fixed Assets	27,243	Contract Allowance	426,426
Other Assets	0	Operating Revenue	2,713,448
Total Assets	5,714,547	Operating Expense	2,215,735
Current Liabilities	2,810,113	Operating Margin	497,713
Long Term Liabilities	0	Other Income	202,922
Total Equity	2,904,434	Other Expense	0
Total Liab. and Equity	5,714,547	Net Profit or Loss	700,635
		13.6%	Skilled Nursing 83.1%
		86.4%	Ancillary Service 16.9%
		81.7%	Current Ratio 2.0
		18.3%	Days to Collect 32.6
		7.5%	Avg Payment Days 11.6
		0.0%	Depreciation Rate 884.4%
		25.8%	Return on Equity 24.1%
676123 FAIRFIELD NURSING & REHABILITATION CENTER		Proprietary - Corporation	
FAIRFIELD NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled	
FAIRFIELD, TX 75840		CR Beds 101 POS Beds 0	
FREESTONE		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	79.8%
Balance Sheet		Income Statement	
Current Assets	10,317	Total Charges	7,183,035
Fixed Assets	261,297	Contract Allowance	947,070
Other Assets	-8,569	Operating Revenue	6,235,965
Total Assets	263,045	Operating Expense	6,224,017
Current Liabilities	-211,157	Operating Margin	11,948
Long Term Liabilities	18,339	Other Income	881,181
Total Equity	1,042,027	Other Expense	0
Total Liab. and Equity	849,209	Net Profit or Loss	893,129
		13.2%	Skilled Nursing 78.3%
		86.8%	Ancillary Service 21.7%
		99.8%	Current Ratio 0.0
		0.2%	Days to Collect 39.5
		14.1%	Avg Payment Days 199.7
		0.0%	Depreciation Rate 146.1%
		14.3%	Return on Equity 85.7%

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675311 FAIRVIEW HEALTHCARE RESIDENCE		Nonprofit - Church	
FAIRVIEW HEALTHCARE RESIDENCE		7/31/2020 366 Days Settled	
FAIRFIELD, TX 75840		CR Beds 84 POS Beds 0	
FREESTONE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 46.8%	
Balance Sheet		Income Statement	
Current Assets	999,502	Total Charges	4,041,443
Fixed Assets	3,877	Contract Allowance	634,874
Other Assets	0	Operating Revenue	3,406,569
Total Assets	1,003,379	Operating Expense	3,246,398
Current Liabilities	282,614	Operating Margin	160,171
Long Term Liabilities	0	Other Income	779,121
Total Equity	720,765	Other Expense	0
Total Liab. and Equity	1,003,379	Net Profit or Loss	939,292
		15.7%	Skilled Nursing 51.8%
		84.3%	Ancillary Service 48.2%
		95.3%	Current Ratio 3.5
		4.7%	Days to Collect 35.4
		22.9%	Avg Payment Days 29.9
		0.0%	Depreciation Rate 1,562.6%
		27.6%	Return on Equity 130.3%

675321 FAITH MEMORIAL NURSING HOME		Proprietary - Corporation	
FAITH MEMORIAL NURSING HOME		3/31/2020 366 Days Settled	
PASADENA, TX 77502		CR Beds 112 POS Beds 0	
HARRIS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 90.2%	
Balance Sheet		Income Statement	
Current Assets	767,090	Total Charges	14,393,226
Fixed Assets	6,986,659	Contract Allowance	7,050,799
Other Assets	56,094	Operating Revenue	7,342,427
Total Assets	7,809,843	Operating Expense	7,536,938
Current Liabilities	933,518	Operating Margin	-194,511
Long Term Liabilities	3,365,419	Other Income	460,766
Total Equity	3,510,906	Other Expense	0
Total Liab. and Equity	7,809,843	Net Profit or Loss	266,255
		49.0%	Skilled Nursing 88.3%
		51.0%	Ancillary Service 11.7%
		102.6%	Current Ratio 0.8
		-2.6%	Days to Collect 37.4
		6.3%	Avg Payment Days 41.3
		0.0%	Depreciation Rate 13.3%
		3.6%	Return on Equity 7.6%

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676214 FALCON LAKE NURSING HOME				Proprietary - Other		
FALCON LAKE NURSING HOME		12/31/2020 366 Days Settled				
ZAPATA, TX 78076				CR Beds 59	POS Beds 0	
ZAPATA		Key Performance Ind.				
BLUE CROSS (TEXAS)				Occupancy Rate	63.5%	
Balance Sheet		Income Statement		Length of Stay	225.0	
Current Assets	1,336,969	Total Charges	2,567,093	Average Wages	15.35	
Fixed Assets	100,143	Contract Allowance	200,887	7.8%	Skilled Nursing	87.2%
Other Assets	0	Operating Revenue	2,366,206	92.2%	Ancillary Service	12.8%
Total Assets	1,437,112	Operating Expense	2,574,863	108.8%	Current Ratio	2.2
Current Liabilities	598,042	Operating Margin	-208,657	-8.8%	Days to Collect	55.6
Long Term Liabilities	52,060	Other Income	754,415	31.9%	Avg Payment Days	38.7
Total Equity	787,010	Other Expense	0	0.0%	Depreciation Rate	31.2%
Total Liab. and Equity	1,437,112	Net Profit or Loss	545,758	23.1%	Return on Equity	69.3%

676382 FALCON RIDGE REHABILITATION				Nonprofit - Church		
FALCON RIDGE REHABILITATION		5/31/2020 366 Days Settled				
HUTTO, TX 78634				CR Beds 140	POS Beds 0	
WILLIAMSON		Key Performance Ind.				
NOVITAS (TEXAS)				Occupancy Rate	63.2%	
Balance Sheet		Income Statement		Length of Stay	132.2	
Current Assets	1,017,729	Total Charges	9,320,213	Average Wages	21.81	
Fixed Assets	9,012,083	Contract Allowance	1,605,491	17.2%	Skilled Nursing	62.5%
Other Assets	0	Operating Revenue	7,714,722	82.8%	Ancillary Service	37.5%
Total Assets	10,029,812	Operating Expense	8,034,385	104.1%	Current Ratio	2.3
Current Liabilities	441,109	Operating Margin	-319,663	-4.1%	Days to Collect	33.5
Long Term Liabilities	9,766,605	Other Income	141,761	1.8%	Avg Payment Days	11.2
Total Equity	-177,902	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	10,029,812	Net Profit or Loss	(177,902)	-2.3%	Return on Equity	100.0%

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675630 FALFURRIAS NURSING AND REHABILITATION LP				Proprietary - Corporation	
FALFURRIAS NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled			
FALFURRIAS, TX 78355				CR Beds 98	POS Beds 0
BROOKS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	42.7%
				Length of Stay	388.6
				Average Wages	19.50
				Skilled Nursing	141.0%
				Ancillary Service	-41.0%
				Current Ratio	(0.4)
				Days to Collect	78.9
				Avg Payment Days	(20.3)
				Depreciation Rate	82.4%
				Return on Equity	14.3%
Balance Sheet		Income Statement			
Current Assets	109,538	Total Charges	1,459,283		
Fixed Assets	120,743	Contract Allowance	-607,695	-41.6%	
Other Assets	3,824,726	Operating Revenue	2,066,978	141.6%	
Total Assets	4,055,007	Operating Expense	3,276,285	158.5%	
Current Liabilities	-298,436	Operating Margin	-1,209,307	-58.5%	
Long Term Liabilities	0	Other Income	-546,921	-26.5%	
Total Equity	-3,756,571	Other Expense	0	0.0%	
Total Liab. and Equity	-4,055,007	Net Profit or Loss	(535,439)	-25.9%	
676412 FALL CREEK REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
FALL CREEK REHABILITATION AND HEALTHCARE CENTER		12/31/2020 366 Days Settled			
HUMBLE, TX 77396				CR Beds 126	POS Beds 0
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	68.5%
				Length of Stay	67.8
				Average Wages	20.20
				Skilled Nursing	36.7%
				Ancillary Service	63.3%
				Current Ratio	2.2
				Days to Collect	45.0
				Avg Payment Days	34.1
				Depreciation Rate	755.7%
				Return on Equity	26.6%
Balance Sheet		Income Statement			
Current Assets	2,224,463	Total Charges	15,414,505		
Fixed Assets	63,111	Contract Allowance	6,398,986	41.5%	
Other Assets	500	Operating Revenue	9,015,519	58.5%	
Total Assets	2,288,074	Operating Expense	9,571,609	106.2%	
Current Liabilities	1,025,077	Operating Margin	-556,090	-6.2%	
Long Term Liabilities	0	Other Income	892,470	9.9%	
Total Equity	1,262,997	Other Expense	0	0.0%	
Total Liab. and Equity	2,288,074	Net Profit or Loss	336,380	3.7%	

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676424 FARMERSVILLE HEALTH AND REHABILITATION				Nonprofit - Church	
FARMERSVILLE HEALTH AND REHABILITATION		8/31/2020 366 Days Settled			
FARMERSVILLE, TX 75442				CR Beds 74	POS Beds 0
COLLIN		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	69.7%
Balance Sheet		Income Statement		Length of Stay	156.0
Current Assets	722,285	Total Charges	10,990,104	Average Wages	19.99
Fixed Assets	0	Contract Allowance	6,416,692	58.4%	Skilled Nursing 89.4%
Other Assets	0	Operating Revenue	4,573,412	41.6%	Ancillary Service 10.6%
Total Assets	722,285	Operating Expense	4,637,123	101.4%	Current Ratio 1.7
Current Liabilities	433,973	Operating Margin	-63,711	-1.4%	Days to Collect 43.1
Long Term Liabilities	0	Other Income	556,361	12.2%	Avg Payment Days 23.7
Total Equity	288,312	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	722,285	Net Profit or Loss	492,650	10.8%	Return on Equity 170.9%

675098 FARWELL CARE AND REHABILITATION CENTER				Nonprofit - Church	
FARWELL CARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
FARWELL, TX 79325				CR Beds 75	POS Beds 0
PARMER		Key Performance Ind.			
BLUE CROSS (IOWA/SOUTH DAKOTA)				Occupancy Rate	83.7%
Balance Sheet		Income Statement		Length of Stay	276.8
Current Assets	3,475,040	Total Charges	3,514,370	Average Wages	15.39
Fixed Assets	611,787	Contract Allowance	14,120	0.4%	Skilled Nursing 5.1%
Other Assets	0	Operating Revenue	3,500,250	99.6%	Ancillary Service 7.4%
Total Assets	4,086,827	Operating Expense	4,599,389	131.4%	Current Ratio 18.0
Current Liabilities	192,702	Operating Margin	-1,099,139	-31.4%	Days to Collect 66.6
Long Term Liabilities	0	Other Income	1,045,230	29.9%	Avg Payment Days 6.6
Total Equity	3,894,125	Other Expense	0	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	4,086,827	Net Profit or Loss	(53,911)	-1.5%	Return on Equity -1.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675147 FIRESIDE LODGE RETIREMENT CENTER INC		Unknown	
FIRESIDE LODGE RETIREMENT CENTER INC		2/29/2020 60 Days Settled*	
FORT WORTH, TX 76114		CR Beds 0 POS Beds 0	
TARRANT		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	
455812 FIRST COLONY HEALTH AND REHABILITATION CENTER		Nonprofit - Church	
FIRST COLONY HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled	
MISSOURI CITY, TX 77459		CR Beds 150 POS Beds 0	
FORT BEND		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 63.9%	
Balance Sheet		Income Statement	
Current Assets	3,924,122	Total Charges	9,003,927
Fixed Assets	171,206	Contract Allowance	-66,292
Other Assets	389,375	Operating Revenue	9,070,219
Total Assets	4,484,703	Operating Expense	8,556,578
Current Liabilities	2,018,973	Operating Margin	513,641
Long Term Liabilities	1,286	Other Income	1,254,677
Total Equity	2,464,444	Other Expense	0
Total Liab. and Equity	4,484,703	Net Profit or Loss	1,768,318
		100.7% Ancillary Service 16.3%	
		94.3% Current Ratio 1.9	
		5.7% Days to Collect 36.2	
		13.8% Avg Payment Days 23.9	
		0.0% Depreciation Rate 515.3%	
		19.5% Return on Equity 71.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676455 FIVE POINTS NURSING AND REHABILITATION				Proprietary - Corporation	
FIVE POINTS NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
AMARILLO, TX 79124		CR Beds 120 POS Beds 0			
POTTER		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		61.4%	
Balance Sheet		Income Statement		Length of Stay	
				80.0	
Current Assets	1,721,558	Total Charges	7,544,850	Average Wages	19.43
Fixed Assets	85,500	Contract Allowance	592,489	7.9%	Skilled Nursing
Other Assets	304,973	Operating Revenue	6,952,361	92.1%	Ancillary Service
Total Assets	2,112,031	Operating Expense	7,101,242	102.1%	Current Ratio
Current Liabilities	320,645	Operating Margin	-148,881	-2.1%	Days to Collect
Long Term Liabilities	1,527,545	Other Income	823,284	11.8%	Avg Payment Days
Total Equity	-1,423,338	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	424,852	Net Profit or Loss	674,403	9.7%	Return on Equity
<hr/>					
675469 FLORESVILLE RESIDENCE AND REHABILITATION CENTER				Nonprofit - Other	
FLORESVILLE RESIDENCE AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
FLORESVILLE, TX 78114		CR Beds 144 POS Beds 0			
WILSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		62.1%	
Balance Sheet		Income Statement		Length of Stay	
				156.5	
Current Assets	2,734,274	Total Charges	9,027,551	Average Wages	16.52
Fixed Assets	529,986	Contract Allowance	871,390	9.7%	Skilled Nursing
Other Assets	0	Operating Revenue	8,156,161	90.3%	Ancillary Service
Total Assets	3,264,260	Operating Expense	7,152,880	87.7%	Current Ratio
Current Liabilities	785,073	Operating Margin	1,003,281	12.3%	Days to Collect
Long Term Liabilities	0	Other Income	974,331	11.9%	Avg Payment Days
Total Equity	2,479,187	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,264,260	Net Profit or Loss	1,977,612	24.2%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675079 FOCUSED CARE AT ALLENBROOK				Proprietary - Corporation	
FOCUSED CARE AT ALLENBROOK		12/31/2020 366 Days Settled			
BAYTOWN, TX 77521		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.2%	
Balance Sheet		Income Statement		Length of Stay	
				97.1	
Current Assets	555,188	Total Charges	7,944,329	Average Wages	
Fixed Assets	77,485	Contract Allowance	2,735,985	18.65	
Other Assets	-35,641	Operating Revenue	5,208,344	34.4%	
Total Assets	597,032	Operating Expense	5,565,161	65.6%	
Current Liabilities	528,006	Operating Margin	-356,817	106.9%	
Long Term Liabilities	-712,803	Other Income	967,847	-6.9%	
Total Equity	781,829	Other Expense	0	18.6%	
Total Liab. and Equity	597,032	Net Profit or Loss	611,030	0.0%	
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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676355 FOCUSED CARE AT BRENHAM				Proprietary - Corporation	
FOCUSED CARE AT BRENHAM		9/30/2020 183 Days Settled			
BRENHAM, TX 77833		3/31/2020 91 Days Settled		CR Beds 62 POS Beds 0	
WASHINGTON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		58.0%	
Balance Sheet		Income Statement		Length of Stay	
				205.5	
Current Assets	412,261	Total Charges	3,668,598	Average Wages	
Fixed Assets	105,806	Contract Allowance	1,232,401	26.50	
Other Assets	59,667	Operating Revenue	2,436,197	33.6%	
Total Assets	<u>577,734</u>	Operating Expense	2,944,406	66.4%	
Current Liabilities	321,678	Operating Margin	-508,209	120.9%	
Long Term Liabilities	308,616	Other Income	482,010	-20.9%	
Total Equity	-52,560	Other Expense	0	19.8%	
Total Liab. and Equity	<u>577,734</u>	Net Profit or Loss	<u>(26,199)</u>	0.0%	
				Days to Collect	
				36.3	
				Avg Payment Days	
				25.4	
				Depreciation Rate	
				206.7%	
				Return on Equity	
				49.8%	

675849 FOCUSED CARE AT BURNET BAY				Proprietary - Other	
FOCUSED CARE AT BURNET BAY		12/31/2020 366 Days Settled			
BAYTOWN, TX 77521		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.7%	
Balance Sheet		Income Statement		Length of Stay	
				55.6	
Current Assets	816,892	Total Charges	6,769,542	Average Wages	
Fixed Assets	13,522	Contract Allowance	1,299,124	18.82	
Other Assets	-18,540	Operating Revenue	5,470,418	19.2%	
Total Assets	<u>811,874</u>	Operating Expense	5,817,264	80.8%	
Current Liabilities	1,000,412	Operating Margin	-346,846	106.3%	
Long Term Liabilities	-334,085	Other Income	766,033	-6.3%	
Total Equity	145,547	Other Expense	0	14.0%	
Total Liab. and Equity	<u>811,874</u>	Net Profit or Loss	<u>419,187</u>	0.0%	
				Days to Collect	
				48.3	
				Avg Payment Days	
				29.0	
				Depreciation Rate	
				5,762.7%	
				Return on Equity	
				288.0%	

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676204 FOCUSED CARE AT CEDAR BAYOU				Proprietary - Other	
FOCUSED CARE AT CEDAR BAYOU		12/31/2020 366 Days Settled			
BAYTOWN, TX 77521		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		53.3%	
Balance Sheet		Income Statement		Length of Stay	
				74.7	
Current Assets	751,536	Total Charges	7,575,526	Average Wages	19.50
Fixed Assets	0	Contract Allowance	1,270,382	16.8%	Skilled Nursing
Other Assets	35,540	Operating Revenue	6,305,144	83.2%	Ancillary Service
Total Assets	<u>787,076</u>	Operating Expense	6,762,636	107.3%	Current Ratio
Current Liabilities	1,267,830	Operating Margin	-457,492	-7.3%	Days to Collect
Long Term Liabilities	-489,776	Other Income	764,769	12.1%	Avg Payment Days
Total Equity	9,022	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>787,076</u>	Net Profit or Loss	<u>307,277</u>	4.9%	Return on Equity
					3,405.9%
455944 FOCUSED CARE AT CLARKSVILLE				Proprietary - Corporation	
FOCUSED CARE AT CLARKSVILLE		12/31/2020 366 Days Settled			
CLARKSVILLE, TX 75426		CR Beds 120 POS Beds 0			
RED RIVER		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		38.9%	
Balance Sheet		Income Statement		Length of Stay	
				96.6	
Current Assets	295,332	Total Charges	6,030,362	Average Wages	18.47
Fixed Assets	30,216	Contract Allowance	2,020,146	33.5%	Skilled Nursing
Other Assets	-2,538	Operating Revenue	4,010,216	66.5%	Ancillary Service
Total Assets	<u>323,010</u>	Operating Expense	3,982,689	99.3%	Current Ratio
Current Liabilities	686,947	Operating Margin	27,527	0.7%	Days to Collect
Long Term Liabilities	-1,695,565	Other Income	648,817	16.2%	Avg Payment Days
Total Equity	1,331,628	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>323,010</u>	Net Profit or Loss	<u>676,344</u>	16.9%	Return on Equity
					50.8%

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675670 FOCUSED CARE AT CORPUS				Proprietary - Other	
FOCUSED CARE AT CORPUS		12/31/2020 366 Days Settled			
CORPUS CHRISTI, TX 78408		CR Beds 94 POS Beds 0			
NUECES		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		45.0%	
Balance Sheet		Income Statement		Length of Stay	
				146.1	
Current Assets	349,214	Total Charges	4,646,961	Average Wages	
Fixed Assets	8,680	Contract Allowance	1,403,690	20.42	
Other Assets	-41,760	Operating Revenue	3,243,271	30.2%	
Total Assets	316,134	Operating Expense	3,912,599	69.8%	
Current Liabilities	742,765	Operating Margin	-669,328	120.6%	
Long Term Liabilities	-263,140	Other Income	811,974	-20.6%	
Total Equity	-163,491	Other Expense	0	25.0%	
Total Liab. and Equity	316,134	Net Profit or Loss	142,646	0.0%	
				4.4%	
				Return on Equity	
				-87.3%	
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675140 FOCUSED CARE AT HAMILTON				Proprietary - Corporation	
FOCUSED CARE AT HAMILTON		9/30/2020 366 Days Settled			
HAMILTON, TX 76531		CR Beds 82 POS Beds 0			
HAMILTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		38.0%	
Balance Sheet		Income Statement		Length of Stay	
				59.8	
Current Assets	625,027	Total Charges	4,678,946	Average Wages	
Fixed Assets	91,007	Contract Allowance	1,574,007	17.81	
Other Assets	-6,329	Operating Revenue	3,104,939	33.6%	
Total Assets	709,705	Operating Expense	3,730,434	66.4%	
Current Liabilities	376,819	Operating Margin	-625,495	120.1%	
Long Term Liabilities	729,735	Other Income	612,953	-20.1%	
Total Equity	-396,849	Other Expense	0	19.7%	
Total Liab. and Equity	709,705	Net Profit or Loss	(12,542)	0.0%	
				-0.4%	
				Return on Equity	
				3.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675910 FOCUSED CARE AT HOGAN PARK				Proprietary - Corporation	
FOCUSED CARE AT HOGAN PARK		9/30/2020 366 Days Settled			
MIDLAND, TX 79705		CR Beds 106 POS Beds 0			
MIDLAND		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		54.6%	
		Length of Stay		109.2	
		Average Wages		22.51	
		27.4%		Skilled Nursing	
		72.6%		Ancillary Service	
		103.6%		Current Ratio	
		-3.6%		Days to Collect	
		7.2%		Avg Payment Days	
		0.0%		Depreciation Rate	
		3.6%		Return on Equity	
				-50.3%	

675127 FOCUSED CARE AT HUMBLE				Proprietary - Corporation	
FOCUSED CARE AT HUMBLE		12/31/2020 366 Days Settled			
HUMBLE, TX 77338		CR Beds 134 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		51.9%	
		Length of Stay		114.7	
		Average Wages		18.25	
		30.9%		Skilled Nursing	
		69.1%		Ancillary Service	
		102.4%		Current Ratio	
		-2.4%		Days to Collect	
		22.3%		Avg Payment Days	
		0.0%		Depreciation Rate	
		19.9%		Return on Equity	
				69.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675433 FOCUSED CARE AT HUNTSVILLE				Proprietary - Corporation	
FOCUSED CARE AT HUNTSVILLE		12/31/2020 366 Days Settled			
HUNTSVILLE, TX 77340		CR Beds 88 POS Beds 0			
WALKER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.1%	
		Length of Stay		97.4	
		Average Wages		19.04	
		33.0% Skilled Nursing		63.0%	
		67.0% Ancillary Service		37.0%	
		101.2% Current Ratio		0.9	
		-1.2% Days to Collect		47.0	
		18.1% Avg Payment Days		35.8	
		0.0% Depreciation Rate		2,059.3%	
		17.0% Return on Equity		-120.4%	
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455936 FOCUSED CARE AT LAMESA				Nonprofit - Church	
FOCUSED CARE AT LAMESA		8/31/2020 366 Days Settled			
LAMESA, TX 79331		CR Beds 80 POS Beds 0			
DAWSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		30.3%	
		Length of Stay		50.1	
		Average Wages		19.26	
		32.3% Skilled Nursing		57.5%	
		67.7% Ancillary Service		42.5%	
		129.9% Current Ratio		1.4	
		-29.9% Days to Collect		50.7	
		10.1% Avg Payment Days		25.4	
		0.0% Depreciation Rate		1,139.8%	
		-19.8% Return on Equity		35.9%	
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675293 FOCUSED CARE AT LINDEN				Proprietary - Corporation	
FOCUSED CARE AT LINDEN		12/31/2020 366 Days Settled			
LINDEN, TX 75563		CR Beds 131 POS Beds 0			
CASS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		34.9%	
		Length of Stay		95.0	
		Average Wages		18.28	
		26.9% Skilled Nursing		65.9%	
		73.1% Ancillary Service		34.1%	
		96.0% Current Ratio		0.8	
		4.0% Days to Collect		43.4	
		17.9% Avg Payment Days		29.5	
		0.0% Depreciation Rate		141.4%	
		21.9% Return on Equity		59.5%	
<hr/>					
675985 FOCUSED CARE AT MIDLAND				Proprietary - Corporation	
FOCUSED CARE AT MIDLAND		9/30/2020 366 Days Settled			
MIDLAND, TX 79705		CR Beds 112 POS Beds 0			
MIDLAND		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		56.4%	
		Length of Stay		129.8	
		Average Wages		21.41	
		31.5% Skilled Nursing		73.2%	
		68.5% Ancillary Service		26.8%	
		112.7% Current Ratio		1.9	
		-12.7% Days to Collect		59.9	
		14.7% Avg Payment Days		22.7	
		0.0% Depreciation Rate		1,622.7%	
		2.0% Return on Equity		-11.2%	

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455900 FOCUSED CARE AT MOUNT PLEASANT				Proprietary - Corporation	
FOCUSED CARE AT MOUNT PLEASANT		12/31/2020 366 Days Settled			
MOUNT PLEASANT, TX 75455		CR Beds 128 POS Beds 0			
TITUS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	47.1%		
		Length of Stay	137.1		
		Average Wages	18.14		
		33.3%	Skilled Nursing	65.7%	
		66.7%	Ancillary Service	34.3%	
		114.5%	Current Ratio	0.8	
		-14.5%	Days to Collect	43.8	
		19.5%	Avg Payment Days	26.9	
		0.0%	Depreciation Rate	275.1%	
		4.9%	Return on Equity	-21.3%	
<hr/>					
676094 FOCUSED CARE AT ORANGE				Proprietary - Other	
FOCUSED CARE AT ORANGE		12/31/2020 366 Days Settled			
ORANGE, TX 77630		CR Beds 120 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate	55.4%		
		Length of Stay	64.7		
		Average Wages	17.50		
		27.0%	Skilled Nursing	66.1%	
		73.0%	Ancillary Service	33.9%	
		106.7%	Current Ratio	0.5	
		-6.7%	Days to Collect	43.1	
		12.4%	Avg Payment Days	30.8	
		0.0%	Depreciation Rate	10,381.6 %	
		5.7%	Return on Equity	116.0%	
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676050 FOCUSED CARE AT PASADENA				Proprietary - Other	
FOCUSED CARE AT PASADENA		12/31/2020 366 Days Settled			
PASADENA, TX 77504		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.0%	
Balance Sheet		Income Statement		Length of Stay	
				75.9	
Current Assets	895,796	Total Charges	12,854,984	Average Wages	
Fixed Assets	30,653	Contract Allowance	3,781,072	21.04	
Other Assets	2,561	Operating Revenue	9,073,912	29.4%	
Total Assets	929,010	Operating Expense	9,022,406	70.6%	
Current Liabilities	2,150,322	Operating Margin	51,506	99.4%	
Long Term Liabilities	-2,427,767	Other Income	828,545	0.6%	
Total Equity	1,206,455	Other Expense	0	9.1%	
Total Liab. and Equity	929,010	Net Profit or Loss	880,051	0.0%	
				4,208.3%	
				72.9%	
675881 FOCUSED CARE AT PECOS				Proprietary - Corporation	
FOCUSED CARE AT PECOS		12/31/2020 366 Days Settled			
PECOS, TX 79772		CR Beds 89 POS Beds 0			
REEVES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.3%	
Balance Sheet		Income Statement		Length of Stay	
				84.5	
Current Assets	313,984	Total Charges	5,955,626	Average Wages	
Fixed Assets	34,229	Contract Allowance	1,809,635	22.93	
Other Assets	43,159	Operating Revenue	4,145,991	30.4%	
Total Assets	391,372	Operating Expense	5,050,575	69.6%	
Current Liabilities	838,071	Operating Margin	-904,584	121.8%	
Long Term Liabilities	-1,051,252	Other Income	1,017,659	-21.8%	
Total Equity	604,553	Other Expense	0	24.5%	
Total Liab. and Equity	391,372	Net Profit or Loss	113,075	0.0%	
				1,188.2%	
				18.7%	

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675089 FOCUSED CARE AT SHERMAN				Proprietary - Corporation	
FOCUSED CARE AT SHERMAN		12/31/2020 366 Days Settled			
SHERMAN, TX 75090		CR Beds 116 POS Beds 0			
GRAYSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		56.8%	
Balance Sheet		Income Statement		Length of Stay	
				81.8	
Current Assets	544,578	Total Charges	7,566,293	Average Wages	
Fixed Assets	19,741	Contract Allowance	2,331,085	19.93	
Other Assets	-15,096	Operating Revenue	5,235,208	30.8%	
Total Assets	549,223	Operating Expense	5,571,259	69.2%	
Current Liabilities	883,972	Operating Margin	-336,051	106.4%	
Long Term Liabilities	-947,153	Other Income	906,200	-6.4%	
Total Equity	612,404	Other Expense	0	17.3%	
Total Liab. and Equity	549,223	Net Profit or Loss	570,149	0.0%	
				2,954.0%	
				93.1%	

675733 FOCUSED CARE AT STONEBRIAR				Proprietary - Corporation	
FOCUSED CARE AT STONEBRIAR		9/30/2020 366 Days Settled			
AUSTIN, TX 78704		CR Beds 134 POS Beds 0			
TRAVIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.1%	
Balance Sheet		Income Statement		Length of Stay	
				79.3	
Current Assets	203,386	Total Charges	10,363,045	Average Wages	
Fixed Assets	35,054	Contract Allowance	3,004,043	21.95	
Other Assets	0	Operating Revenue	7,359,002	29.0%	
Total Assets	238,440	Operating Expense	7,257,199	71.0%	
Current Liabilities	670,526	Operating Margin	101,803	98.6%	
Long Term Liabilities	-714,970	Other Income	463,282	1.4%	
Total Equity	282,884	Other Expense	0	6.3%	
Total Liab. and Equity	238,440	Net Profit or Loss	565,085	0.0%	
				1,096.3%	
				199.8%	

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676210 FOCUSED CARE AT SUMMER PLACE				Proprietary - Other	
FOCUSED CARE AT SUMMER PLACE		12/31/2020 366 Days Settled			
BEAUMONT, TX 77707		CR Beds 132 POS Beds 0			
JEFFERSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		74.1%	
Balance Sheet		Income Statement		Length of Stay	
				70.6	
Current Assets	1,450,026	Total Charges	12,217,599	Average Wages	18.42
Fixed Assets	12,362	Contract Allowance	2,934,320	24.0%	Skilled Nursing
Other Assets	21,506	Operating Revenue	9,283,279	76.0%	Ancillary Service
Total Assets	1,483,894	Operating Expense	9,646,500	103.9%	Current Ratio
Current Liabilities	2,268,161	Operating Margin	-363,221	-3.9%	Days to Collect
Long Term Liabilities	-1,164,165	Other Income	893,084	9.6%	Avg Payment Days
Total Equity	379,898	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,483,894	Net Profit or Loss	529,863	5.7%	Return on Equity
					139.5%
					%

675848 FOCUSED CARE AT WEBSTER				Proprietary - Other	
FOCUSED CARE AT WEBSTER		12/31/2020 366 Days Settled			
WEBSTER, TX 77598		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.7%	
Balance Sheet		Income Statement		Length of Stay	
				100.9	
Current Assets	576,297	Total Charges	8,055,252	Average Wages	21.64
Fixed Assets	0	Contract Allowance	2,019,643	25.1%	Skilled Nursing
Other Assets	-25,443	Operating Revenue	6,035,609	74.9%	Ancillary Service
Total Assets	550,854	Operating Expense	6,141,249	101.8%	Current Ratio
Current Liabilities	1,458,570	Operating Margin	-105,640	-1.8%	Days to Collect
Long Term Liabilities	-1,595,392	Other Income	796,504	13.2%	Avg Payment Days
Total Equity	687,676	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	550,854	Net Profit or Loss	690,864	11.4%	Return on Equity
					100.5%

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676116 FOCUSED CARE AT WESTWOOD				Proprietary - Other	
FOCUSED CARE AT WESTWOOD		12/31/2020 366 Days Settled			
HOUSTON, TX 77099		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		52.5%	
		Length of Stay		45.1	
		Average Wages		19.94	
		26.4%		Skilled Nursing	
		73.6%		Ancillary Service	
		130.8%		Current Ratio	
		-30.8%		Days to Collect	
		21.9%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-8.9%		Return on Equity	
				88.9%	

675398 FOCUSED CARE OF CENTER				Proprietary - Corporation	
FOCUSED CARE OF CENTER		12/31/2020 366 Days Settled			
CENTER, TX 75935		CR Beds 96 POS Beds 0			
SHELBY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		48.4%	
		Length of Stay		136.0	
		Average Wages		17.29	
		35.4%		Skilled Nursing	
		64.6%		Ancillary Service	
		99.2%		Current Ratio	
		0.8%		Days to Collect	
		18.5%		Avg Payment Days	
		0.0%		Depreciation Rate	
		19.3%		Return on Equity	
				45.6%	

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675602 FOCUSED CARE OF GILMER				Proprietary - Corporation	
FOCUSED CARE OF GILMER		12/31/2020 366 Days Settled			
GILMER, TX 75644		CR Beds 111 POS Beds 0			
UPSHUR		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		42.0%	
Balance Sheet		Income Statement		Length of Stay	
				63.7	
Current Assets	519,180	Total Charges	4,976,589	Average Wages	20.32
Fixed Assets	10,011	Contract Allowance	1,111,401	22.3%	Skilled Nursing
Other Assets	-29,615	Operating Revenue	3,865,188	77.7%	Ancillary Service
Total Assets	499,576	Operating Expense	4,545,091	117.6%	Current Ratio
Current Liabilities	779,783	Operating Margin	-679,903	-17.6%	Days to Collect
Long Term Liabilities	-430,823	Other Income	706,672	18.3%	Avg Payment Days
Total Equity	150,616	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	499,576	Net Profit or Loss	26,769	0.7%	Return on Equity
455591 FOCUSED CARE OF WAXAHACHIE				Proprietary - Corporation	
FOCUSED CARE OF WAXAHACHIE		12/31/2020 366 Days Settled			
WAXAHACHIE, TX 75165		CR Beds 152 POS Beds 0			
ELLIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		47.2%	
Balance Sheet		Income Statement		Length of Stay	
				110.4	
Current Assets	532,021	Total Charges	7,307,090	Average Wages	19.50
Fixed Assets	13,570	Contract Allowance	1,262,916	17.3%	Skilled Nursing
Other Assets	43,679	Operating Revenue	6,044,174	82.7%	Ancillary Service
Total Assets	589,270	Operating Expense	6,214,820	102.8%	Current Ratio
Current Liabilities	1,021,737	Operating Margin	-170,646	-2.8%	Days to Collect
Long Term Liabilities	-39,634	Other Income	1,140,113	18.9%	Avg Payment Days
Total Equity	-392,833	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	589,270	Net Profit or Loss	969,467	16.0%	Return on Equity

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675663 FORT BEND HEALTHCARE CENTER				Nonprofit - Church	
FORT BEND HEALTHCARE CENTER		12/31/2020 366 Days Settled			
ROSENBERG, TX 77471		CR Beds 56 POS Beds 0			
FORT BEND		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		71.0%	
		Length of Stay		161.6	
		Average Wages		21.22	
		Skilled Nursing		79.7%	
		Ancillary Service		20.3%	
		Current Ratio		8.8	
		Days to Collect		127.6	
		Avg Payment Days		3.5	
		Depreciation Rate		0.0%	
		Return on Equity		35.0%	
Balance Sheet		Income Statement			
Current Assets	1,676,685	Total Charges	4,103,694		
Fixed Assets	0	Contract Allowance	721,339	17.6%	
Other Assets	0	Operating Revenue	3,382,355	82.4%	
Total Assets	<u>1,676,685</u>	Operating Expense	3,298,329	97.5%	
Current Liabilities	189,829	Operating Margin	84,026	2.5%	
Long Term Liabilities	0	Other Income	447,202	13.2%	
Total Equity	<u>1,486,856</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,676,685</u>	Net Profit or Loss	<u>520,594</u>	15.4%	
<hr/>					
675722 FORT STOCKTON LIVING & REHABILITATION				Proprietary - Corporation	
FORT STOCKTON LIVING & REHABILITATION		9/30/2020 366 Days Settled			
FORT STOCKTON, TX 79735		CR Beds 120 POS Beds 0			
PECOS		Key Performance Ind.			
NOVITAS		Occupancy Rate		44.4%	
		Length of Stay		108.8	
		Average Wages		22.03	
		Skilled Nursing		60.2%	
		Ancillary Service		39.8%	
		Current Ratio		1.2	
		Days to Collect		47.1	
		Avg Payment Days		25.8	
		Depreciation Rate		1,572.3%	
		Return on Equity		-115.7%	
Balance Sheet		Income Statement			
Current Assets	934,019	Total Charges	9,389,915		
Fixed Assets	41,620	Contract Allowance	3,547,147	37.8%	
Other Assets	0	Operating Revenue	5,842,768	62.2%	
Total Assets	<u>975,639</u>	Operating Expense	6,261,242	107.2%	
Current Liabilities	804,296	Operating Margin	-418,474	-7.2%	
Long Term Liabilities	374,811	Other Income	653,881	11.2%	
Total Equity	<u>-203,468</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>975,639</u>	Net Profit or Loss	<u>235,407</u>	4.0%	

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676255 FORT WORTH TRANSITIONAL CARE CENTER				Government - City-County	
FORT WORTH TRANSITIONAL CARE CENTER		12/31/2020 366 Days Settled			
FORT WORTH, TX 76104				CR Beds 136 POS Beds 0	
TARRANT				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 52.8%	
				Length of Stay 54.2	
				Average Wages 24.50	
				Skilled Nursing 72.2%	
				Ancillary Service 27.8%	
				Current Ratio 0.7	
				Days to Collect 63.2	
				Avg Payment Days 46.8	
				Depreciation Rate 46.6%	
				Return on Equity -27.1%	
<hr/>					
455457 FORT WORTH WELLNESS & REHABILITATION				Nonprofit - Church	
FORT WORTH WELLNESS & REHABILITATION		8/31/2020 366 Days Settled			
FORT WORTH, TX 76114				CR Beds 104 POS Beds 0	
TARRANT				Key Performance Ind.	
Novitas MD				Occupancy Rate 76.5%	
				Length of Stay 76.2	
				Average Wages 21.10	
				Skilled Nursing 75.1%	
				Ancillary Service 24.9%	
				Current Ratio 1.0	
				Days to Collect 54.1	
				Avg Payment Days 57.2	
				Depreciation Rate 135.8%	
				Return on Equity 266.8%	

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455589 FORTRESS NURSING AND REHABILITATION				Proprietary - Corporation	
FORTRESS NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
COLLEGE STATION, TX 77845		CR Beds 120 POS Beds 0			
BRAZOS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		57.8%	
Balance Sheet		Income Statement		Length of Stay	
				98.4	
Current Assets	1,345,591	Total Charges	6,266,929	Average Wages	21.51
Fixed Assets	97,883	Contract Allowance	854,864	13.6%	Skilled Nursing
Other Assets	140,551	Operating Revenue	5,412,065	86.4%	Ancillary Service
Total Assets	1,584,025	Operating Expense	5,972,529	110.4%	Current Ratio
Current Liabilities	1,525,997	Operating Margin	-560,464	-10.4%	Days to Collect
Long Term Liabilities	26,330	Other Income	908,909	16.8%	Avg Payment Days
Total Equity	476,577	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,028,904	Net Profit or Loss	348,445	6.4%	Return on Equity
<hr/>					
676405 FORUM PARKWAY HEALTH & REHABILITATION				Nonprofit - Church	
FORUM PARKWAY HEALTH & REHABILITATION		9/30/2020 366 Days Settled			
BEDFORD, TX 76021		CR Beds 139 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		66.7%	
Balance Sheet		Income Statement		Length of Stay	
				67.6	
Current Assets	1,726,435	Total Charges	15,395,117	Average Wages	24.05
Fixed Assets	0	Contract Allowance	5,121,419	33.3%	Skilled Nursing
Other Assets	13,746	Operating Revenue	10,273,698	66.7%	Ancillary Service
Total Assets	1,740,181	Operating Expense	10,358,253	100.8%	Current Ratio
Current Liabilities	1,232,955	Operating Margin	-84,555	-0.8%	Days to Collect
Long Term Liabilities	0	Other Income	467,584	4.6%	Avg Payment Days
Total Equity	507,226	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,740,181	Net Profit or Loss	383,029	3.7%	Return on Equity

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675897 FRANKLIN NURSING HOME		Proprietary - Corporation	
FRANKLIN NURSING HOME		12/31/2020 366 Days Settled	
FRANKLIN, TX 77856		CR Beds 90 POS Beds 0	
ROBERTSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	53.8%
Balance Sheet		Income Statement	
Current Assets	1,548,714	Total Charges	4,575,674
Fixed Assets	96,748	Contract Allowance	562,259
Other Assets	-16,683	Operating Revenue	4,013,415
Total Assets	1,628,779	Operating Expense	4,319,775
Current Liabilities	1,406,846	Operating Margin	-306,360
Long Term Liabilities	0	Other Income	784,681
Total Equity	-1,245,928	Other Expense	0
Total Liab. and Equity	160,918	Net Profit or Loss	478,321
		12.3%	Skilled Nursing 72.9%
		87.7%	Ancillary Service 27.1%
		107.6%	Current Ratio 1.1
		-7.6%	Days to Collect 43.7
		19.6%	Avg Payment Days 194.7
		0.0%	Depreciation Rate 149.0%
		11.9%	Return on Equity -38.4%

675169 FREDERICKSBURG NURSING AND REHABILITATION LP		Proprietary - Corporation	
FREDERICKSBURG NURSING AND REHABILITATION LP		10/31/2020 305 Days Settled	
FREDERICKSBURG, TX 78624		CR Beds 90 POS Beds 0	
GILLESPIE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	44.5%
Balance Sheet		Income Statement	
Current Assets	175,588	Total Charges	1,480,820
Fixed Assets	137,073	Contract Allowance	-73,518
Other Assets	473,292	Operating Revenue	1,554,338
Total Assets	785,953	Operating Expense	3,104,507
Current Liabilities	-382,426	Operating Margin	-1,550,169
Long Term Liabilities	0	Other Income	-512,024
Total Equity	-403,527	Other Expense	0
Total Liab. and Equity	-785,953	Net Profit or Loss	(297,352)
		-5.0%	Skilled Nursing 124.9%
		105.0%	Ancillary Service -24.9%
		199.7%	Current Ratio (0.5)
		-99.7%	Days to Collect 54.3
		-32.9%	Avg Payment Days (20.3)
		0.0%	Depreciation Rate 72.0%
		-19.1%	Return on Equity 73.7%

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675744 FRIENDSHIP HAVEN HEALTHCARE AND REHABILITATION CEN				Nonprofit - Church	
FRIENDSHIP HAVEN HEALTHCARE AND REHABILITATION CEN		8/31/2020 244 Days Settled			
FRIENDSWOOD, TX 77546				CR Beds 150 POS Beds 0	
GALVESTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	67.9%
				Length of Stay	143.7
				Average Wages	21.00
				25.5% Skilled Nursing	74.2%
				74.5% Ancillary Service	25.8%
				89.1% Current Ratio	3.7
				10.9% Days to Collect	96.7
				0.1% Avg Payment Days	40.1
				0.0% Depreciation Rate	0.0%
				11.0% Return on Equity	27.9%
<hr/>					
675817 FT WORTH SOUTHWEST NURSING CENTER				Nonprofit - Church	
FT WORTH SOUTHWEST NURSING CENTER		7/31/2020 366 Days Settled			
FORT WORTH, TX 76133				CR Beds 198 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.2%
				Length of Stay	182.4
				Average Wages	20.51
				9.8% Skilled Nursing	81.8%
				90.2% Ancillary Service	18.2%
				102.0% Current Ratio	1.1
				-2.0% Days to Collect	93.9
				11.1% Avg Payment Days	74.3
				0.0% Depreciation Rate	126.8%
				9.1% Return on Equity	197.3%

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675067 GAINESVILLE CONVALESCENT CENTER		Nonprofit - Church	
GAINESVILLE CONVALESCENT CENTER		12/31/2020 366 Days Settled	
GAINESVILLE, TX 76240		CR Beds 112 POS Beds 0	
COOKE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	38.8%
		Length of Stay	331.1
		Average Wages	20.89
		2.4% Skilled Nursing	82.2%
		97.6% Ancillary Service	17.8%
		104.7% Current Ratio	4.9
		-4.7% Days to Collect	75.8
		19.7% Avg Payment Days	29.1
		0.0% Depreciation Rate	0.0%
		14.9% Return on Equity	-601.2%
Balance Sheet			
		Income Statement	
Current Assets	1,242,691	Total Charges	3,144,021
Fixed Assets	0	Contract Allowance	75,610
Other Assets	2,306	Operating Revenue	3,068,411
Total Assets	<u>1,244,997</u>	Operating Expense	3,213,541
Current Liabilities	252,220	Operating Margin	-145,130
Long Term Liabilities	1,069,026	Other Income	603,546
Total Equity	-76,249	Other Expense	0
Total Liab. and Equity	<u>1,244,997</u>	Net Profit or Loss	<u>458,416</u>

675078 GALLERIA RESIDENCE AND REHABILITATION CENTER		Proprietary - Other	
GALLERIA RESIDENCE AND REHABILITATION CENTER		8/31/2020 366 Days Settled	
HOUSTON, TX 77063		CR Beds 112 POS Beds 0	
HARRIS		Key Performance Ind.	
NOVITAS		Occupancy Rate	39.8%
		Length of Stay	97.0
		Average Wages	21.67
		11.2% Skilled Nursing	89.4%
		88.8% Ancillary Service	10.6%
		142.1% Current Ratio	0.6
		-42.1% Days to Collect	64.3
		14.0% Avg Payment Days	307.6
		0.0% Depreciation Rate	107.8%
		-28.1% Return on Equity	298.7%
Balance Sheet			
Income Statement			
Current Assets	1,260,838	Total Charges	4,530,956
Fixed Assets	309,199	Contract Allowance	506,834
Other Assets	0	Operating Revenue	4,024,122
Total Assets	<u>1,570,037</u>	Operating Expense	5,718,528
Current Liabilities	1,949,240	Operating Margin	-1,694,406
Long Term Liabilities	0	Other Income	561,845
Total Equity	-379,203	Other Expense	0
Total Liab. and Equity	<u>1,570,037</u>	Net Profit or Loss	<u>(1,132,561)</u>

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676242 GANADO NURSING AND REHABILITATION CENTER				Government - City-County	
GANADO NURSING AND REHABILITATION CENTER				6/30/2020 366 Days Settled	
GANADO, TX 77962				CR Beds 91 POS Beds 0	
JACKSON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	67.2%
				Length of Stay	233.2
				Average Wages	17.12
Balance Sheet		Income Statement		16.9%	Skilled Nursing 82.1%
Current Assets	568,165	Total Charges	6,297,898	83.1%	Ancillary Service 17.9%
Fixed Assets	0	Contract Allowance	1,062,748	93.6%	Current Ratio
Other Assets	0	Operating Revenue	5,235,150	6.4%	Days to Collect 35.7
Total Assets	568,165	Operating Expense	4,901,325	9.4%	Avg Payment Days 0.0
Current Liabilities	0	Operating Margin	333,825	0.0%	Depreciation Rate 0.0%
Long Term Liabilities	0	Other Income	491,962	15.8%	Return on Equity 145.3%
Total Equity	568,165	Other Expense	0		
Total Liab. and Equity	568,165	Net Profit or Loss	825,785		
675650 GARDEN TERRACE ALZHEIMER'S CENTER OF EXCELLENCE				Proprietary - Other	
GARDEN TERRACE ALZHEIMER'S CENTER OF EXCELLENCE				9/30/2020 366 Days Settled	
FORT WORTH, TX 76132				CR Beds 120 POS Beds 0	
TARRANT				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	41.4%
				Length of Stay	35.2
				Average Wages	23.52
Balance Sheet		Income Statement		0.0%	Skilled Nursing 62.7%
Current Assets	756,084	Total Charges	5,995,265	100.0%	Ancillary Service 37.3%
Fixed Assets	537,022	Contract Allowance	0	116.9%	Current Ratio 1.3
Other Assets	2,346	Operating Revenue	5,995,265	-16.9%	Days to Collect 43.0
Total Assets	1,295,452	Operating Expense	7,010,483	0.7%	Avg Payment Days 20.9
Current Liabilities	586,590	Operating Margin	-1,015,218	0.0%	Depreciation Rate 55.3%
Long Term Liabilities	-100,523	Other Income	39,197	-16.3%	Return on Equity -120.6%
Total Equity	809,385	Other Expense	0		
Total Liab. and Equity	1,295,452	Net Profit or Loss	(976,021)		

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675671 GARDEN TERRACE ALZHEIMER'S CENTER OF EXCELLENCE				Proprietary - Other	
GARDEN TERRACE ALZHEIMER'S CENTER 11/30/2020 366 Days Settled OF EXCELLENCE					
HOUSTON, TX 77054				CR Beds 110 POS Beds 0	
HARRIS				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	44.4%
Balance Sheet		Income Statement		Length of Stay	26.7
Current Assets	2,400,857	Total Charges	7,512,083	Average Wages	23.46
Fixed Assets	13,411	Contract Allowance	221,570	2.9% Skilled Nursing	64.6%
Other Assets	311,573	Operating Revenue	7,290,513	97.1% Ancillary Service	35.4%
Total Assets	2,725,841	Operating Expense	8,137,539	111.6% Current Ratio	1.7
Current Liabilities	1,377,014	Operating Margin	-847,026	-11.6% Days to Collect	35.3
Long Term Liabilities	724,841	Other Income	656,299	9.0% Avg Payment Days	17.3
Total Equity	623,986	Other Expense	0	0.0% Depreciation Rate	276.6%
Total Liab. and Equity	2,725,841	Net Profit or Loss	(190,727)	-2.6% Return on Equity	-30.6%
455555 GARDEN TERRACE HEALTHCARE CENTER				Nonprofit - Church	
GARDEN TERRACE HEALTHCARE CENTER 8/31/2020 366 Days Settled					
GRAHAM, TX 76450				CR Beds 116 POS Beds 0	
YOUNG				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	47.0%
Balance Sheet		Income Statement		Length of Stay	246.5
Current Assets	8,415,988	Total Charges	5,378,738	Average Wages	17.52
Fixed Assets	29,211	Contract Allowance	865,141	16.1% Skilled Nursing	79.8%
Other Assets	0	Operating Revenue	4,513,597	83.9% Ancillary Service	20.2%
Total Assets	8,445,199	Operating Expense	3,198,193	70.9% Current Ratio	1.8
Current Liabilities	4,599,162	Operating Margin	1,315,404	29.1% Days to Collect	40.7
Long Term Liabilities	0	Other Income	110,384	2.4% Avg Payment Days	17.6
Total Equity	3,846,037	Other Expense	0	0.0% Depreciation Rate	905.5%
Total Liab. and Equity	8,445,199	Net Profit or Loss	1,425,788	31.6% Return on Equity	37.1%

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676040 GARDEN VILLA NURSING HOME AND REHABILITATION				Proprietary - Corporation	
GARDEN VILLA NURSING HOME AND REHABILITATION		3/31/2020 183 Days Settled			
EL CAMPO, TX 77437				CR Beds 150 POS Beds 0	
WHARTON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.3%
Balance Sheet		Income Statement		Length of Stay	150.2
Current Assets	2,683,565	Total Charges	4,923,923	Average Wages	20.24
Fixed Assets	13,375	Contract Allowance	398,873	8.1%	Skilled Nursing 66.6%
Other Assets	7,079	Operating Revenue	4,525,050	91.9%	Ancillary Service 33.4%
Total Assets	2,704,019	Operating Expense	3,431,929	75.8%	Current Ratio 4.9
Current Liabilities	552,273	Operating Margin	1,093,121	24.2%	Days to Collect 2.5
Long Term Liabilities	2,488	Other Income	199	0.0%	Avg Payment Days 23.2
Total Equity	2,149,258	Other Expense	0	0.0%	Depreciation Rate 1,613.6%
Total Liab. and Equity	2,704,019	Net Profit or Loss	1,093,320	24.2%	Return on Equity 50.9%
675790 GARLAND NURSING AND REHABILITATION LP				Proprietary - Corporation	
GARLAND NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
GARLAND, TX 75042				CR Beds 120 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	50.3%
Balance Sheet		Income Statement		Length of Stay	282.7
Current Assets	221,446	Total Charges	2,759,344	Average Wages	20.93
Fixed Assets	120,063	Contract Allowance	-259,476	-9.4%	Skilled Nursing 124.6%
Other Assets	4,354,485	Operating Revenue	3,018,820	109.4%	Ancillary Service -24.6%
Total Assets	4,695,994	Operating Expense	4,902,867	162.4%	Current Ratio (0.2)
Current Liabilities	-1,137,898	Operating Margin	-1,884,047	-62.4%	Days to Collect 46.3
Long Term Liabilities	0	Other Income	-718,884	-23.8%	Avg Payment Days (18.9)
Total Equity	-3,558,096	Other Expense	0	0.0%	Depreciation Rate 81.5%
Total Liab. and Equity	-4,695,994	Net Profit or Loss	(191,671)	-6.3%	Return on Equity 5.4%

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676192 GARNET HILL REHABILITATION AND SKILLED CARE				Nonprofit - Church	
GARNET HILL REHABILITATION AND SKILLED CARE		9/30/2020 366 Days Settled			
WYLIE, TX 75098				CR Beds 128 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	79.6%
				Length of Stay	90.1
				Average Wages	19.11
				17.7% Skilled Nursing	75.4%
				82.3% Ancillary Service	24.6%
				98.5% Current Ratio	1.4
				1.5% Days to Collect	48.7
				16.7% Avg Payment Days	27.4
				0.0% Depreciation Rate	0.0%
				18.2% Return on Equity	469.1%
Balance Sheet		Income Statement			
Current Assets	1,554,828	Total Charges	12,454,228		
Fixed Assets	0	Contract Allowance	2,203,509		
Other Assets	0	Operating Revenue	10,250,719		
Total Assets	1,554,828	Operating Expense	10,093,663		
Current Liabilities	1,082,206	Operating Margin	157,056		
Long Term Liabilities	75,110	Other Income	1,707,585		
Total Equity	397,512	Other Expense	0		
Total Liab. and Equity	1,554,828	Net Profit or Loss	1,864,639		
676177 GARRISON NURSING HOME & REHABILITATION CENTER				Proprietary - Corporation	
GARRISON NURSING HOME & REHABILITATION CENTER		12/31/2020 366 Days Settled			
GARRISON, TX 75946				CR Beds 93 POS Beds 0	
NACOGDOCHES				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	73.7%
				Length of Stay	195.9
				Average Wages	15.56
				14.1% Skilled Nursing	81.7%
				85.9% Ancillary Service	18.3%
				100.7% Current Ratio	3.9
				-0.7% Days to Collect	36.7
				23.8% Avg Payment Days	14.5
				0.0% Depreciation Rate	378.4%
				22.1% Return on Equity	49.8%
Balance Sheet		Income Statement			
Current Assets	3,072,968	Total Charges	6,081,474		
Fixed Assets	101,072	Contract Allowance	858,742		
Other Assets	0	Operating Revenue	5,222,732		
Total Assets	3,174,040	Operating Expense	5,257,549		
Current Liabilities	791,169	Operating Margin	-34,817		
Long Term Liabilities	62,080	Other Income	1,240,443		
Total Equity	2,320,791	Other Expense	0		
Total Liab. and Equity	3,174,040	Net Profit or Loss	1,155,537		

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675851 GEORGIA MANOR NURSING HOME		Proprietary - Corporation	
GEORGIA MANOR NURSING HOME		12/31/2020 366 Days Settled	
AMARILLO, TX 79110		CR Beds 76 POS Beds 0	
RANDALL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	56.8%
Balance Sheet		Income Statement	Length of Stay 120.7
Current Assets	726,816	Total Charges	3,381,180
Fixed Assets	100,586	Contract Allowance	217,073
Other Assets	6,055	Operating Revenue	3,164,107
Total Assets	833,457	Operating Expense	3,987,387
Current Liabilities	1,129,061	Operating Margin	-823,280
Long Term Liabilities	0	Other Income	798,619
Total Equity	-460,285	Other Expense	0
Total Liab. and Equity	668,776	Net Profit or Loss	(24,661)
		6.4%	Skilled Nursing 84.3%
		93.6%	Ancillary Service 15.7%
		126.0%	Current Ratio 0.6
		-26.0%	Days to Collect 26.5
		25.2%	Avg Payment Days 175.5
		0.0%	Depreciation Rate 63.7%
		-0.8%	Return on Equity 5.4%

676077 GIBSON CARE CENTER		Unknown	
GIBSON CARE CENTER		9/30/2020 366 Days Settled	
ASPERMONT, TX 79502		CR Beds 0 POS Beds 0	
STONEWALL		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	0.0%
Balance Sheet		Income Statement	Length of Stay
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		0.0%	Skilled Nursing 0.0%
		0.0%	Ancillary Service 0.0%
		0.0%	Current Ratio
		0.0%	Days to Collect
		0.0%	Avg Payment Days
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 0.0%

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675564 GIDDINGS RESIDENCE AND REHABILITATION CENTER				Government - County	
GIDDINGS RESIDENCE AND REHABILITATION CENTER		8/31/2020 366 Days Settled			
GIDDINGS, TX 78942				CR Beds 88	POS Beds 0
LEE				Key Performance Ind.	
NOVITAS				Occupancy Rate	47.9%
Balance Sheet		Income Statement		Length of Stay	181.6
Current Assets	590,677	Total Charges	4,688,009	Average Wages	15.99
Fixed Assets	167,202	Contract Allowance	513,532	11.0%	Skilled Nursing 87.4%
Other Assets	0	Operating Revenue	4,174,477	89.0%	Ancillary Service 12.6%
Total Assets	<u>757,879</u>	Operating Expense	3,615,636	86.6%	Current Ratio (3.2)
Current Liabilities	-184,718	Operating Margin	558,841	13.4%	Days to Collect 29.5
Long Term Liabilities	0	Other Income	287,541	6.9%	Avg Payment Days 64.3
Total Equity	<u>942,597</u>	Other Expense	0	0.0%	Depreciation Rate -62.8%
Total Liab. and Equity	<u>757,879</u>	Net Profit or Loss	<u>846,382</u>	20.3%	Return on Equity 89.8%
675801 GILMER NURSING AND REHABILITATION LP				Proprietary - Corporation	
GILMER NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
GILMER, TX 75644				CR Beds 111	POS Beds 0
UPSHUR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	52.9%
Balance Sheet		Income Statement		Length of Stay	223.3
Current Assets	-55,823	Total Charges	2,697,816	Average Wages	18.33
Fixed Assets	162,674	Contract Allowance	-393,572	-14.6%	Skilled Nursing 121.1%
Other Assets	-580,174	Operating Revenue	3,091,388	114.6%	Ancillary Service -21.1%
Total Assets	<u>-473,323</u>	Operating Expense	4,386,036	141.9%	Current Ratio 0.7
Current Liabilities	-78,898	Operating Margin	-1,294,648	-41.9%	Days to Collect 7.4
Long Term Liabilities	0	Other Income	-548,275	-17.7%	Avg Payment Days (13.8)
Total Equity	<u>552,221</u>	Other Expense	0	0.0%	Depreciation Rate 273.5%
Total Liab. and Equity	<u>473,323</u>	Net Profit or Loss	<u>(401,877)</u>	-13.0%	Return on Equity -72.8%

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675572 GLEN ROSE NURSING AND REHAB CENTER				Proprietary - Corporation	
GLEN ROSE NURSING AND REHAB CENTER				12/31/2020 366 Days Settled	
GLEN ROSE, TX 76043				CR Beds 118 POS Beds 0	
SOMERVELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.5%
Balance Sheet		Income Statement		Length of Stay	118.0
Current Assets	2,883,341	Total Charges	8,012,895	Average Wages	21.39
Fixed Assets	22,248	Contract Allowance	767,910	9.6% Skilled Nursing	63.5%
Other Assets	750	Operating Revenue	7,244,985	90.4% Ancillary Service	36.5%
Total Assets	2,906,339	Operating Expense	6,630,892	91.5% Current Ratio	3.0
Current Liabilities	961,307	Operating Margin	614,093	8.5% Days to Collect	58.6
Long Term Liabilities	31,995	Other Income	721,962	10.0% Avg Payment Days	14.0
Total Equity	1,913,037	Other Expense	0	0.0% Depreciation Rate	117.0%
Total Liab. and Equity	2,906,339	Net Profit or Loss	1,336,055	18.4% Return on Equity	69.8%
455494 GLENVIEW WELLNESS & REHABILITATION				Nonprofit - Church	
GLENVIEW WELLNESS & REHABILITATION				8/31/2020 366 Days Settled	
NORTH RICHLAND HILLS, TX 76180				CR Beds 163 POS Beds 0	
TARRANT				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate	52.1%
Balance Sheet		Income Statement		Length of Stay	75.9
Current Assets	18,580,753	Total Charges	9,834,391	Average Wages	20.31
Fixed Assets	442,281	Contract Allowance	1,115,503	11.3% Skilled Nursing	74.5%
Other Assets	-150,292	Operating Revenue	8,718,888	88.7% Ancillary Service	25.5%
Total Assets	18,872,742	Operating Expense	8,390,324	96.2% Current Ratio	1.1
Current Liabilities	16,803,015	Operating Margin	328,564	3.8% Days to Collect	47.3
Long Term Liabilities	1,001,765	Other Income	962,783	11.0% Avg Payment Days	58.2
Total Equity	1,067,962	Other Expense	0	0.0% Depreciation Rate	216.1%
Total Liab. and Equity	18,872,742	Net Profit or Loss	1,291,347	14.8% Return on Equity	120.9%

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675081 GOLDEN ACRES LIVING AND REHABILITATION CENTER				Nonprofit - Church	
GOLDEN ACRES LIVING AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
DALLAS, TX 75228		CR Beds 264 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.8%	
		Length of Stay		453.2	
		Average Wages		21.18	
		29.9% Skilled Nursing		62.5%	
		70.1% Ancillary Service		37.5%	
		83.6% Current Ratio		3.2	
		16.4% Days to Collect		43.3	
		0.1% Avg Payment Days		20.8	
		0.0% Depreciation Rate		62.1%	
		16.5% Return on Equity		30.2%	
<hr/>					
676097 GOLDEN CREEK HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
GOLDEN CREEK HEALTHCARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
NAVASOTA, TX 77868		CR Beds 125 POS Beds 0			
GRIMES		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		55.6%	
		Length of Stay		195.8	
		Average Wages		20.58	
		-13.2% Skilled Nursing		75.3%	
		113.2% Ancillary Service		24.7%	
		101.2% Current Ratio		2.7	
		-1.2% Days to Collect		99.7	
		5.3% Avg Payment Days		26.1	
		0.0% Depreciation Rate		0.0%	
		4.1% Return on Equity		32.9%	

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675690 GOLDEN ESTATES REHABILITATION CENTER				Proprietary - Other	
GOLDEN ESTATES REHABILITATION CENTER		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78201		CR Beds 93 POS Beds 0			
BEXAR		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		71.4%	
		Length of Stay		119.2	
		Average Wages		22.79	
		Skilled Nursing		74.1%	
		Ancillary Service		25.9%	
		Current Ratio		2.1	
		Days to Collect		89.3	
		Avg Payment Days		22.9	
		Depreciation Rate		43.6%	
		Return on Equity		32.0%	
Balance Sheet		Income Statement			
Current Assets	4,957,066	Total Charges	8,354,986		
Fixed Assets	91,866	Contract Allowance	-192,883	-2.3%	
Other Assets	469,943	Operating Revenue	8,547,869	102.3%	
Total Assets	5,518,875	Operating Expense	7,554,641	88.4%	
Current Liabilities	2,408,503	Operating Margin	993,228	11.6%	
Long Term Liabilities	0	Other Income	2,560	0.0%	
Total Equity	3,110,372	Other Expense	0	0.0%	
Total Liab. and Equity	5,518,875	Net Profit or Loss	995,788	11.6%	
<hr/>					
455672 GOLDEN PALMS RETIREMENT AND HEALTH CENTER				Proprietary - Corporation	
GOLDEN PALMS RETIREMENT AND HEALTH CENTER		12/31/2020 366 Days Settled			
HARLINGEN, TX 78550		CR Beds 60 POS Beds 0			
CAMERON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.2%	
		Length of Stay		31.0	
		Average Wages		17.09	
		Skilled Nursing		42.8%	
		Ancillary Service		57.2%	
		Current Ratio		(0.7)	
		Days to Collect		52.8	
		Avg Payment Days		26.4	
		Depreciation Rate		0.0%	
		Return on Equity		58.5%	
Balance Sheet		Income Statement			
Current Assets	-1,050,264	Total Charges	5,376,687		
Fixed Assets	0	Contract Allowance	-405,008	-7.5%	
Other Assets	0	Operating Revenue	5,781,695	107.5%	
Total Assets	-1,050,264	Operating Expense	7,255,710	125.5%	
Current Liabilities	1,457,637	Operating Margin	-1,474,015	-25.5%	
Long Term Liabilities	9,273	Other Income	834	0.0%	
Total Equity	-2,517,174	Other Expense	0	0.0%	
Total Liab. and Equity	-1,050,264	Net Profit or Loss	(1,473,181)	-25.5%	

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675490 GOLDEN VILLA				Proprietary - Corporation		
GOLDEN VILLA		12/31/2020 366 Days Settled				
ATLANTA, TX 75551				CR Beds 120 POS Beds 0		
CASS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.7%	
				Length of Stay	101.8	
Balance Sheet		Income Statement		Average Wages	15.84	
Current Assets	4,288,943	Total Charges	12,752,476	19.8%	Skilled Nursing	78.5%
Fixed Assets	428,015	Contract Allowance	2,523,672	80.2%	Ancillary Service	21.5%
Other Assets	0	Operating Revenue	10,228,804	73.4%	Current Ratio	7.3
Total Assets	4,716,958	Operating Expense	7,507,920	26.6%	Days to Collect	49.8
Current Liabilities	590,230	Operating Margin	2,720,884	12.2%	Avg Payment Days	19.6
Long Term Liabilities	0	Other Income	1,250,356	0.0%	Depreciation Rate	125.6%
Total Equity	4,126,728	Other Expense	0	38.7%	Return on Equity	96.0%
Total Liab. and Equity	4,716,958	Net Profit or Loss	3,963,579			
675406 GOLDEN YEARS NURSING AND REHABILITATION CENTER				Proprietary - Corporation		
GOLDEN YEARS NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled				
MARLIN, TX 76661				CR Beds 96 POS Beds 0		
FALLS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	39.6%	
				Length of Stay	137.8	
Balance Sheet		Income Statement		Average Wages	25.00	
Current Assets	746,020	Total Charges	6,791,274	46.1%	Skilled Nursing	81.9%
Fixed Assets	205,505	Contract Allowance	3,128,690	53.9%	Ancillary Service	18.1%
Other Assets	1,942	Operating Revenue	3,662,584	117.0%	Current Ratio	1.3
Total Assets	953,467	Operating Expense	4,284,849	-17.0%	Days to Collect	46.2
Current Liabilities	583,419	Operating Margin	-622,265	21.0%	Avg Payment Days	48.9
Long Term Liabilities	180,189	Other Income	769,816	0.0%	Depreciation Rate	135.8%
Total Equity	189,859	Other Expense	0	4.0%	Return on Equity	77.7%
Total Liab. and Equity	953,467	Net Profit or Loss	147,551			

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676086 GOLDTHWAITE HEALTH & REHAB CENTER		Nonprofit - Church	
GOLDTHWAITE HEALTH & REHAB CENTER		8/31/2020 366 Days Settled	
GOLDTHWAITE, TX 76844		CR Beds 94 POS Beds 0	
MILLS		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate 45.6%	
Balance Sheet		Income Statement	
Current Assets	1,017,741	Total Charges	4,325,386
Fixed Assets	2,403	Contract Allowance	807,079
Other Assets	0	Operating Revenue	3,518,307
Total Assets	1,020,144	Operating Expense	3,462,510
Current Liabilities	212,753	Operating Margin	55,797
Long Term Liabilities	9,142	Other Income	798,059
Total Equity	798,249	Other Expense	0
Total Liab. and Equity	1,020,144	Net Profit or Loss	853,856
		18.7%	Skilled Nursing 59.9%
		81.3%	Ancillary Service 40.1%
		98.4%	Current Ratio 4.8
		1.6%	Days to Collect 40.1
		22.7%	Avg Payment Days 18.6
		0.0%	Depreciation Rate 277.2%
		24.3%	Return on Equity 107.0%

675025 GOOD SAMARITAN SOCIETY--WHITE ACRES		Nonprofit - Church	
GOOD SAMARITAN SOCIETY--WHITE ACRES		12/31/2020 366 Days Settled	
EL PASO, TX 79912		CR Beds 128 POS Beds 0	
EL PASO		Key Performance Ind.	
BLUE SHIELD (TRI-STATE)		Occupancy Rate 81.6%	
Balance Sheet		Income Statement	
Current Assets	1,207,635	Total Charges	11,460,917
Fixed Assets	10,966,363	Contract Allowance	3,867,738
Other Assets	12,455	Operating Revenue	7,593,179
Total Assets	12,186,453	Operating Expense	10,108,105
Current Liabilities	225,188	Operating Margin	-2,514,926
Long Term Liabilities	992,740	Other Income	1,860,744
Total Equity	10,968,525	Other Expense	0
Total Liab. and Equity	12,186,453	Net Profit or Loss	(649,358)
		33.7%	Skilled Nursing 51.7%
		66.3%	Ancillary Service 23.0%
		133.1%	Current Ratio 5.4
		-33.1%	Days to Collect 54.6
		24.5%	Avg Payment Days 1.5
		0.0%	Depreciation Rate 2.7%
		-8.6%	Return on Equity -5.9%

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455627 GOOD SAMARITAN SOCIETY-DENTON VILLAGE				Nonprofit - Church	
GOOD SAMARITAN SOCIETY-DENTON VILLAGE		12/31/2020 366 Days Settled			
DENTON, TX 76201				CR Beds 103 POS Beds 0	
DENTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	75.5%
				Length of Stay	104.2
				Average Wages	19.30
				Skilled Nursing	56.6%
				Ancillary Service	37.9%
				Current Ratio	3.9
				Days to Collect	44.6
				Avg Payment Days	2.1
				Depreciation Rate	2.9%
				Return on Equity	0.6%

Balance Sheet		Income Statement			
Current Assets	1,448,245	Total Charges	13,147,791		
Fixed Assets	23,045,419	Contract Allowance	5,304,967	40.3%	
Other Assets	9,927	Operating Revenue	7,842,824	59.7%	
Total Assets	24,503,591	Operating Expense	10,983,324	140.0%	
Current Liabilities	368,401	Operating Margin	-3,140,500	-40.0%	
Long Term Liabilities	8,291,118	Other Income	3,434,588	43.8%	
Total Equity	15,844,072	Other Expense	0	0.0%	
Total Liab. and Equity	24,503,591	Net Profit or Loss	95,996	1.2%	

455685 GOOD SAMARITAN SOCIETY -- LAKE FOREST VILLAGE				Nonprofit - Church	
GOOD SAMARITAN SOCIETY -- LAKE FOREST VILLAGE		12/31/2020 366 Days Settled			
DENTON, TX 76210				CR Beds 76 POS Beds 0	
DENTON				Key Performance Ind.	
BLUE SHIELD (TRI-STATE)				Occupancy Rate	66.9%
				Length of Stay	77.5
				Average Wages	19.69
				Skilled Nursing	56.1%
				Ancillary Service	35.9%
				Current Ratio	3.4
				Days to Collect	46.3
				Avg Payment Days	1.7
				Depreciation Rate	4.2%
				Return on Equity	-15.3%

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676244 GRACE CARE CENTER AT NORTHPOINTE		Proprietary - Corporation	
GRACE CARE CENTER AT NORTHPOINTE		9/30/2020 274 Days Settled	
TOMBALL, TX 77377		12/31/2020 92 Days Reopened	
HARRIS		CR Beds 135 POS Beds 0	
BLUE CROSS (TEXAS)		Key Performance Ind.	
		Occupancy Rate	60.4%
		Length of Stay	111.9
		Average Wages	52.89
		Skilled Nursing	87.7%
		Ancillary Service	12.3%
		Current Ratio	0.9
		Days to Collect	262.0
		Avg Payment Days	59.9
		Depreciation Rate	0.0%
		Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	1,619,528	Total Charges	3,050,367
Fixed Assets	0	Contract Allowance	1,138,419
Other Assets	0	Operating Revenue	1,911,948
Total Assets	1,619,528	Operating Expense	2,013,822
Current Liabilities	1,721,402	Operating Margin	-101,874
Long Term Liabilities	0	Other Income	0
Total Equity	-101,874	Other Expense	0
Total Liab. and Equity	1,619,528	Net Profit or Loss	(101,874)

676244 GRACE CARE CENTER AT NORTHPOINTE		Proprietary - Corporation	
GRACE CARE CENTER AT NORTHPOINTE		9/30/2020 274 Days Settled	
TOMBALL, TX 77377		12/31/2020 92 Days Reopened	
HARRIS		CR Beds 135 POS Beds 0	
BLUE CROSS (TEXAS)		Key Performance Ind.	
		Occupancy Rate	63.9%
		Length of Stay	71.5
		Average Wages	52.89
		Skilled Nursing	92.1%
		Ancillary Service	7.9%
		Current Ratio	0.7
		Days to Collect	44.8
		Avg Payment Days	54.8
		Depreciation Rate	122.6%
		Return on Equity	34.4%

Balance Sheet		Income Statement	
Current Assets	1,982,126	Total Charges	11,880,343
Fixed Assets	51,654	Contract Allowance	5,432,938
Other Assets	14,918	Operating Revenue	6,447,405
Total Assets	2,048,698	Operating Expense	7,594,640
Current Liabilities	2,753,513	Operating Margin	-1,147,235
Long Term Liabilities	0	Other Income	904,442
Total Equity	-704,815	Other Expense	0
Total Liab. and Equity	2,048,698	Net Profit or Loss	(242,793)

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676208 GRACE CARE CENTER OF CYPRESS				Proprietary - Corporation		
GRACE CARE CENTER OF CYPRESS		9/30/2020 274 Days Settled				
HOUSTON, TX 77095		12/31/2020 92 Days Reopened		CR Beds 125 POS Beds 0		
HARRIS		Key Performance Ind.				
BLUE CROSS (TEXAS)				Occupancy Rate	66.0%	
Balance Sheet		Income Statement		Length of Stay	81.9	
Current Assets	1,807,373	Total Charges	9,451,454	Average Wages	22.84	
Fixed Assets	123,917	Contract Allowance	3,818,987	40.4%	Skilled Nursing	88.7%
Other Assets	149,750	Operating Revenue	5,632,467	59.6%	Ancillary Service	11.3%
Total Assets	2,081,040	Operating Expense	7,237,886	128.5%	Current Ratio	1.0
Current Liabilities	1,875,022	Operating Margin	-1,605,419	-28.5%	Days to Collect	44.2
Long Term Liabilities	0	Other Income	897,519	15.9%	Avg Payment Days	38.3
Total Equity	206,018	Other Expense	0	0.0%	Depreciation Rate	176.6%
Total Liab. and Equity	2,081,040	Net Profit or Loss	(707,900)	-12.6%	Return on Equity	-343.6%

676208 GRACE CARE CENTER OF CYPRESS				Proprietary - Corporation		
GRACE CARE CENTER OF CYPRESS		9/30/2020 274 Days Settled				
HOUSTON, TX 77095		12/31/2020 92 Days Reopened		CR Beds 125 POS Beds 0		
HARRIS		Key Performance Ind.				
BLUE CROSS (TEXAS)				Occupancy Rate	51.1%	
Balance Sheet		Income Statement		Length of Stay	85.2	
Current Assets	1,070,370	Total Charges	2,013,779	Average Wages	22.84	
Fixed Assets	0	Contract Allowance	661,125	32.8%	Skilled Nursing	87.8%
Other Assets	0	Operating Revenue	1,352,654	67.2%	Ancillary Service	12.2%
Total Assets	1,070,370	Operating Expense	1,874,163	138.6%	Current Ratio	0.7
Current Liabilities	1,551,335	Operating Margin	-521,509	-38.6%	Days to Collect	253.4
Long Term Liabilities	0	Other Income	40,544	3.0%	Avg Payment Days	87.8
Total Equity	-480,965	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,070,370	Net Profit or Loss	(480,965)	-35.6%	Return on Equity	100.0%

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455893 GRACE CARE CENTER OF HENRIETTA		Proprietary - Corporation	
GRACE CARE CENTER OF HENRIETTA		8/31/2020 366 Days Settled	
HENRIETTA, TX 76365		CR Beds 60 POS Beds 0	
CLAY		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	62.8%
Balance Sheet		Income Statement	
Current Assets	932,117	Total Charges	4,707,466
Fixed Assets	26,804	Contract Allowance	1,983,363
Other Assets	899	Operating Revenue	2,724,103
Total Assets	959,820	Operating Expense	2,985,060
Current Liabilities	700,539	Operating Margin	-260,957
Long Term Liabilities	0	Other Income	281,476
Total Equity	259,281	Other Expense	0
Total Liab. and Equity	959,820	Net Profit or Loss	20,519
		42.1%	Skilled Nursing 87.6%
		57.9%	Ancillary Service 12.4%
		109.6%	Current Ratio 1.3
		-9.6%	Days to Collect 24.1
		10.3%	Avg Payment Days 24.4
		0.0%	Depreciation Rate 385.8%
		0.8%	Return on Equity 7.9%

675554 GRACE CARE CENTER OF NOCONA		Proprietary - Corporation	
GRACE CARE CENTER OF NOCONA		8/31/2020 366 Days Settled	
NOCONA, TX 76255		CR Beds 91 POS Beds 0	
MONTAGUE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	52.6%
Balance Sheet		Income Statement	
Current Assets	1,488,233	Total Charges	5,028,779
Fixed Assets	13,257	Contract Allowance	1,666,875
Other Assets	3,351	Operating Revenue	3,361,904
Total Assets	1,504,841	Operating Expense	3,459,915
Current Liabilities	996,544	Operating Margin	-98,011
Long Term Liabilities	0	Other Income	228,986
Total Equity	508,297	Other Expense	0
Total Liab. and Equity	1,504,841	Net Profit or Loss	130,975
		33.1%	Skilled Nursing 87.2%
		66.9%	Ancillary Service 12.8%
		102.9%	Current Ratio 1.5
		-2.9%	Days to Collect 50.7
		6.8%	Avg Payment Days 25.8
		0.0%	Depreciation Rate 232.2%
		3.9%	Return on Equity 25.8%

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455611 GRACE CARE CENTER OF OLNEY		Proprietary - Corporation	
GRACE CARE CENTER OF OLNEY		8/31/2020 366 Days Settled	
OLNEY, TX 76374		CR Beds 99 POS Beds 0	
YOUNG		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 41.3%	
Balance Sheet		Income Statement	
Current Assets	1,552,515	Total Charges	5,274,964
Fixed Assets	25,127	Contract Allowance	2,195,408
Other Assets	774	Operating Revenue	3,079,556
Total Assets	1,578,416	Operating Expense	3,226,592
Current Liabilities	1,317,182	Operating Margin	-147,036
Long Term Liabilities	0	Other Income	263,145
Total Equity	261,234	Other Expense	0
Total Liab. and Equity	1,578,416	Net Profit or Loss	116,109
		41.6%	Skilled Nursing 87.2%
		58.4%	Ancillary Service 12.8%
		104.8%	Current Ratio 1.2
		-4.8%	Days to Collect 60.8
		8.5%	Avg Payment Days 57.7
		0.0%	Depreciation Rate 214.1%
		3.8%	Return on Equity 44.4%

676154 GRACE HILL NURSING CENTER		Proprietary - Corporation	
GRACE HILL NURSING CENTER		12/31/2020 366 Days Settled	
HUGHES SPRINGS, TX 75656		CR Beds 69 POS Beds 0	
CASS		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate 49.1%	
Balance Sheet		Income Statement	
Current Assets	678,964	Total Charges	2,522,823
Fixed Assets	26,083	Contract Allowance	-428,519
Other Assets	139,766	Operating Revenue	2,951,342
Total Assets	844,813	Operating Expense	2,782,577
Current Liabilities	-144,923	Operating Margin	168,765
Long Term Liabilities	-284,000	Other Income	687,503
Total Equity	1,273,736	Other Expense	0
Total Liab. and Equity	844,813	Net Profit or Loss	856,268
		-17.0%	Skilled Nursing 62.9%
		117.0%	Ancillary Service 37.1%
		94.3%	Current Ratio (4.7)
		5.7%	Days to Collect 65.6
		23.3%	Avg Payment Days 46.4
		0.0%	Depreciation Rate 396.5%
		29.0%	Return on Equity 67.2%

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675106 GRACE POINTE WELLNESS CENTER		Proprietary - Other	
GRACE POINTE WELLNESS CENTER		12/31/2020 366 Days Settled	
EL PASO, TX 79902		CR Beds 182 POS Beds 0	
EL PASO		Key Performance Ind.	
BLUE CROSS (MARYLAND)		Occupancy Rate	49.0%
Balance Sheet		Income Statement	
Current Assets	1,452,389	Total Charges	7,372,767
Fixed Assets	160,588	Contract Allowance	-288,678
Other Assets	74,332	Operating Revenue	7,661,445
Total Assets	<u>1,687,309</u>	Operating Expense	7,548,475
Current Liabilities	589,506	Operating Margin	112,970
Long Term Liabilities	1,917,957	Other Income	11,752
Total Equity	<u>-820,154</u>	Other Expense	0
Total Liab. and Equity	<u>1,687,309</u>	Net Profit or Loss	<u>124,722</u>
		103.9%	103.9%
		98.5%	98.5%
		1.5%	1.5%
		0.2%	0.2%
		0.0%	0.0%
		1.6%	1.6%
		Average Wages	18.41
		Skilled Nursing	86.1%
		Ancillary Service	13.9%
		Current Ratio	2.5
		Days to Collect	97.2
		Avg Payment Days	23.1
		Depreciation Rate	230.4%
		Return on Equity	-15.2%
675914 GRACY WOODS II LIVING CENTER		Nonprofit - Church	
GRACY WOODS II LIVING CENTER		8/31/2020 366 Days Settled	
AUSTIN, TX 78758		CR Beds 110 POS Beds 0	
TRAVIS		Key Performance Ind.	
		Occupancy Rate	82.1%
Balance Sheet		Income Statement	
Current Assets	3,111,482	Total Charges	8,986,388
Fixed Assets	43,488	Contract Allowance	1,364,311
Other Assets	0	Operating Revenue	7,622,077
Total Assets	<u>3,154,970</u>	Operating Expense	6,961,640
Current Liabilities	435,808	Operating Margin	660,437
Long Term Liabilities	0	Other Income	1,072,320
Total Equity	<u>2,719,162</u>	Other Expense	0
Total Liab. and Equity	<u>3,154,970</u>	Net Profit or Loss	<u>1,727,439</u>
		15.2%	15.2%
		84.8%	84.8%
		91.3%	91.3%
		8.7%	8.7%
		14.1%	14.1%
		0.0%	0.0%
		22.7%	22.7%
		Average Wages	19.33
		Skilled Nursing	76.0%
		Ancillary Service	24.0%
		Current Ratio	7.1
		Days to Collect	36.4
		Avg Payment Days	18.7
		Depreciation Rate	1,430.1%
		Return on Equity	63.5%

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675918 GRACY WOODS NURSING CENTER		Proprietary - Other	
GRACY WOODS NURSING CENTER		12/31/2020 366 Days Settled	
AUSTIN, TX 78758		CR Beds 118 POS Beds 0	
TRAVIS		Key Performance Ind.	
		Occupancy Rate	68.1%
		Length of Stay	213.2
		Average Wages	20.02
		10.9% Skilled Nursing	83.3%
		89.1% Ancillary Service	16.7%
		112.8% Current Ratio	5.6
		-12.8% Days to Collect	27.6
		20.1% Avg Payment Days	16.3
		0.0% Depreciation Rate	1,758.4%
		7.2% Return on Equity	33.5%
<hr/>			
455968 GRAHAM OAKS CARE CENTER		Nonprofit - Church	
GRAHAM OAKS CARE CENTER		12/31/2020 366 Days Settled	
GRAHAM, TX 76450		CR Beds 120 POS Beds 0	
YOUNG		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	58.3%
		Length of Stay	92.1
		Average Wages	19.15
		8.7% Skilled Nursing	77.9%
		91.3% Ancillary Service	22.1%
		107.9% Current Ratio	0.6
		-7.9% Days to Collect	1.9
		13.2% Avg Payment Days	104.6
		0.0% Depreciation Rate	79.9%
		5.3% Return on Equity	-199.6%

Balance Sheet		Income Statement			
Current Assets	2,238,246	Total Charges	7,711,761		
Fixed Assets	12,952	Contract Allowance	838,840	10.9%	
Other Assets	0	Operating Revenue	6,872,921	89.1%	
Total Assets	2,251,198	Operating Expense	7,753,956	112.8%	
Current Liabilities	398,757	Operating Margin	-881,035	-12.8%	
Long Term Liabilities	370,291	Other Income	1,383,831	20.1%	
Total Equity	1,482,150	Other Expense	0	0.0%	
Total Liab. and Equity	2,251,198	Net Profit or Loss	496,431	7.2%	

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455915 GRANBURY CARE CENTER				Proprietary - Corporation	
GRANBURY CARE CENTER		12/31/2020 366 Days Settled			
GRANBURY, TX 76048		CR Beds 174 POS Beds 0			
HOOD		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		69.6%	
		Length of Stay		173.2	
		Average Wages		19.11	
		12.0% Skilled Nursing		74.7%	
		88.0% Ancillary Service		25.3%	
		103.5% Current Ratio		1.0	
		-3.5% Days to Collect		35.8	
		20.0% Avg Payment Days		197.1	
		0.0% Depreciation Rate		80.9%	
		16.5% Return on Equity		82.1%	
<hr/>					
455929 GRANBURY REHAB & NURSING				Proprietary - Corporation	
GRANBURY REHAB & NURSING		8/31/2020 366 Days Settled			
GRANBURY, TX 76048		CR Beds 95 POS Beds 0			
HOOD		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.6%	
		Length of Stay		127.5	
		Average Wages		10.00	
		35.4% Skilled Nursing		53.4%	
		64.6% Ancillary Service		46.6%	
		107.7% Current Ratio		0.8	
		-7.7% Days to Collect		62.9	
		0.0% Avg Payment Days		92.7	
		0.0% Depreciation Rate		0.0%	
		-7.7% Return on Equity		123.5%	

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455586 GRAND TERRACE REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
GRAND TERRACE REHABILITATION AND HEALTHCARE		12/31/2020 366 Days Settled			
MCALLEN, TX 78501				CR Beds 93 POS Beds 0	
HIDALGO				Key Performance Ind.	
NORIDIAN (SOUTH DAKOTA)				Occupancy Rate 70.3%	
Balance Sheet		Income Statement		Length of Stay 137.5	
Current Assets	9,736,647	Total Charges	6,543,296	Average Wages 18.82	
Fixed Assets	182,047	Contract Allowance	-780,652	-11.9%	Skilled Nursing 63.8%
Other Assets	5,866,381	Operating Revenue	7,323,948	111.9%	Ancillary Service 36.2%
Total Assets	15,785,075	Operating Expense	5,975,640	81.6%	Current Ratio 7.5
Current Liabilities	1,296,300	Operating Margin	1,348,308	18.4%	Days to Collect 29.3
Long Term Liabilities	5,894,162	Other Income	1,937	0.0%	Avg Payment Days 26.1
Total Equity	8,594,613	Other Expense	0	0.0%	Depreciation Rate 138.8%
Total Liab. and Equity	15,785,075	Net Profit or Loss	1,347,361	18.4%	Return on Equity 15.7%
675369 GRANDVIEW NURSING AND REHABILITATION CENTER				Proprietary - Other	
GRANDVIEW NURSING AND REHABILITATION CENTER		8/31/2020 366 Days Settled			
GRANDVIEW, TX 76050				CR Beds 82 POS Beds 0	
JOHNSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.6%	
Balance Sheet		Income Statement		Length of Stay 165.7	
Current Assets	4,084,193	Total Charges	5,555,995	Average Wages 18.41	
Fixed Assets	1,561,143	Contract Allowance	695,731	12.5%	Skilled Nursing 87.8%
Other Assets	0	Operating Revenue	4,860,264	87.5%	Ancillary Service 12.2%
Total Assets	5,645,336	Operating Expense	4,930,349	101.4%	Current Ratio 4.3
Current Liabilities	958,031	Operating Margin	-70,085	-1.4%	Days to Collect 35.4
Long Term Liabilities	0	Other Income	726,432	14.9%	Avg Payment Days 24.7
Total Equity	4,687,305	Other Expense	0	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	5,645,336	Net Profit or Loss	655,573	13.5%	Return on Equity 14.0%

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676220 GRANITE MESA HEALTH CENTER				Nonprofit - Church	
GRANITE MESA HEALTH CENTER		9/30/2020 366 Days Settled			
MARBLE FALLS, TX 78654		CR Beds 124 POS Beds 0			
BURNET		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		69.5%	
Balance Sheet		Income Statement		Length of Stay 100.2	
Current Assets	2,386,039	Total Charges	10,116,598	Average Wages 24.16	
Fixed Assets	463,763	Contract Allowance	739,656	7.3% Skilled Nursing 54.6%	
Other Assets	8,154,137	Operating Revenue	9,376,942	92.7% Ancillary Service 45.4%	
Total Assets	11,003,939	Operating Expense	8,732,993	93.1% Current Ratio 2.1	
Current Liabilities	1,162,358	Operating Margin	643,949	6.9% Days to Collect 41.3	
Long Term Liabilities	8,175,181	Other Income	4,227	0.0% Avg Payment Days 20.5	
Total Equity	1,666,400	Other Expense	0	0.0% Depreciation Rate 131.8%	
Total Liab. and Equity	11,003,939	Net Profit or Loss	648,176	6.9% Return on Equity 38.9%	
<hr/>					
675016 GREAT PLAINS NURSING AND REHABILITATION				Proprietary - Corporation	
GREAT PLAINS NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
DUMAS, TX 79029		CR Beds 120 POS Beds 0			
MOORE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		39.4%	
Balance Sheet		Income Statement		Length of Stay 145.2	
Current Assets	360,752	Total Charges	3,577,380	Average Wages 20.06	
Fixed Assets	238,652	Contract Allowance	-199,448	-5.6% Skilled Nursing 76.0%	
Other Assets	-17,988	Operating Revenue	3,776,828	105.6% Ancillary Service 24.0%	
Total Assets	581,416	Operating Expense	4,114,861	109.0% Current Ratio 1.5	
Current Liabilities	242,773	Operating Margin	-338,033	-9.0% Days to Collect 54.8	
Long Term Liabilities	18,430	Other Income	928,595	24.6% Avg Payment Days 201.0	
Total Equity	18,403	Other Expense	0	0.0% Depreciation Rate 72.4%	
Total Liab. and Equity	279,606	Net Profit or Loss	590,562	15.6% Return on Equity 3,209.1%	

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676161 GREEN VALLEY HEALTHCARE AND REHABILITATION CENTER		Proprietary - Corporation	
GREEN VALLEY HEALTHCARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled	
FORT WORTH, TX 76148		CR Beds 124 POS Beds 0	
TARRANT		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	72.2%
Balance Sheet		Income Statement	
Current Assets	1,557,603	Total Charges	8,379,627
Fixed Assets	0	Contract Allowance	190,553
Other Assets	0	Operating Revenue	8,189,074
Total Assets	1,557,603	Operating Expense	8,439,509
Current Liabilities	804,188	Operating Margin	-250,435
Long Term Liabilities	0	Other Income	516,252
Total Equity	753,415	Other Expense	0
Total Liab. and Equity	1,557,603	Net Profit or Loss	265,817
		2.3%	Skilled Nursing 72.9%
		97.7%	Ancillary Service 27.1%
		103.1%	Current Ratio 1.9
		-3.1%	Days to Collect 87.9
		6.3%	Avg Payment Days 34.7
		0.0%	Depreciation Rate 0.0%
		3.2%	Return on Equity 35.3%
675816 GREENBRIER NURSING & REHABILITATION CENTER OF PALE		Proprietary - Corporation	
GREENBRIER NURSING & REHABILITATION CENTER OF PALE		12/31/2020 366 Days Settled	
PALESTINE, TX 75803		CR Beds 120 POS Beds 0	
ANDERSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	34.5%
Balance Sheet		Income Statement	
Current Assets	1,678,762	Total Charges	4,208,542
Fixed Assets	226,366	Contract Allowance	757,843
Other Assets	18,980	Operating Revenue	3,450,699
Total Assets	1,924,108	Operating Expense	3,889,387
Current Liabilities	2,026,683	Operating Margin	-438,688
Long Term Liabilities	57,583	Other Income	433,250
Total Equity	-2,122,264	Other Expense	0
Total Liab. and Equity	-37,998	Net Profit or Loss	(5,438)
		18.0%	Skilled Nursing 69.9%
		82.0%	Ancillary Service 30.1%
		112.7%	Current Ratio 0.8
		-12.7%	Days to Collect 16.0
		12.6%	Avg Payment Days 207.7
		0.0%	Depreciation Rate 64.6%
		-0.2%	Return on Equity 0.3%

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675267 GREENBRIER NURSING & REHABILITATION CENTER OF TYLE		Proprietary - Corporation	
GREENBRIER NURSING & REHABILITATION CENTER OF TYLE		12/31/2020 366 Days Settled	
TYLER, TX 75702		CR Beds 120 POS Beds 0	
SMITH		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	49.5%
Balance Sheet		Income Statement	
Current Assets	305,312	Total Charges	5,378,811
Fixed Assets	501,271	Contract Allowance	765,034
Other Assets	1,760	Operating Revenue	4,613,777
Total Assets	808,343	Operating Expense	4,475,910
Current Liabilities	-49,733	Operating Margin	137,867
Long Term Liabilities	57,728	Other Income	842,349
Total Equity	270,954	Other Expense	0
Total Liab. and Equity	278,949	Net Profit or Loss	980,216
		14.2%	Skilled Nursing 76.4%
		85.8%	Ancillary Service 23.6%
		97.0%	Current Ratio (6.1)
		3.0%	Days to Collect 20.9
		18.3%	Avg Payment Days 202.8
		0.0%	Depreciation Rate 44.0%
		21.2%	Return on Equity 361.8%

676241 GREENHILL VILLAS		Proprietary - Corporation	
GREENHILL VILLAS		12/31/2020 366 Days Settled	
MOUNT PLEASANT, TX 75455		CR Beds 150 POS Beds 0	
TITUS		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	41.8%
Balance Sheet		Income Statement	
Current Assets	-746	Total Charges	6,296,803
Fixed Assets	295,344	Contract Allowance	592,347
Other Assets	271,145	Operating Revenue	5,704,456
Total Assets	565,743	Operating Expense	5,725,458
Current Liabilities	102,699	Operating Margin	-21,002
Long Term Liabilities	25,859	Other Income	763,325
Total Equity	709,722	Other Expense	0
Total Liab. and Equity	838,280	Net Profit or Loss	742,323
		9.4%	Skilled Nursing 76.3%
		90.6%	Ancillary Service 23.7%
		100.4%	Current Ratio 0.0
		-0.4%	Days to Collect 50.9
		13.4%	Avg Payment Days 105.2
		0.0%	Depreciation Rate 169.2%
		13.0%	Return on Equity 104.6%

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455638 GREENVIEW MANOR		Proprietary - Corporation			
GREENVIEW MANOR		9/30/2020 366 Days Settled			
WACO, TX 76710		CR Beds 128 POS Beds 0			
MCLENNAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.6%	
		Length of Stay		161.6	
		Average Wages		30.00	
		50.2%		Skilled Nursing 75.5%	
		49.8%		Ancillary Service 12.8%	
		113.6%		Current Ratio 1.3	
		-13.6%		Days to Collect 52.0	
		16.6%		Avg Payment Days 46.6	
		0.0%		Depreciation Rate 146.3%	
		3.0%		Return on Equity 69.9%	
<hr/>					
675367 GREENVILLE GARDENS		Nonprofit - Church			
GREENVILLE GARDENS		6/30/2020 366 Days Reopened			
GREENVILLE, TX 75401		CR Beds 103 POS Beds 0			
HUNT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		72.4%	
		Length of Stay		184.5	
		Average Wages		18.39	
		13.8%		Skilled Nursing 79.4%	
		86.2%		Ancillary Service 20.6%	
		94.7%		Current Ratio 2.2	
		5.3%		Days to Collect 144.1	
		9.4%		Avg Payment Days 45.7	
		0.0%		Depreciation Rate 90.9%	
		14.7%		Return on Equity 38.4%	

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675020 GREENVILLE HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
GREENVILLE HEALTH & REHABILITATION CENTER 12/31/2020 366 Days Settled					
GREENVILLE, TX 75402				CR Beds 120 POS Beds 0	
HUNT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	69.6%
Balance Sheet		Income Statement		Length of Stay	123.3
Current Assets	2,481,195	Total Charges	10,749,851	Average Wages	21.35
Fixed Assets	291,351	Contract Allowance	4,131,036	38.4% Skilled Nursing	56.0%
Other Assets	3,266	Operating Revenue	6,618,815	61.6% Ancillary Service	44.0%
Total Assets	2,775,812	Operating Expense	8,267,018	124.9% Current Ratio	0.9
Current Liabilities	2,673,589	Operating Margin	-1,648,203	-24.9% Days to Collect	56.1
Long Term Liabilities	0	Other Income	962,160	14.5% Avg Payment Days	94.1
Total Equity	102,223	Other Expense	0	0.0% Depreciation Rate	242.5%
Total Liab. and Equity	2,775,812	Net Profit or Loss	(686,043)	-10.4% Return on Equity	-671.1%
676071 GROESBECK LTC NURSING AND REHABILITATION				Government - County	
GROESBECK LTC NURSING AND REHABILITATION 9/30/2020 366 Days Settled					
GROESBECK, TX 76642				CR Beds 90 POS Beds 0	
LIMESTONE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.6%
Balance Sheet		Income Statement		Length of Stay	248.1
Current Assets	1,058,646	Total Charges	5,083,831	Average Wages	15.82
Fixed Assets	18,407	Contract Allowance	-189,632	-3.7% Skilled Nursing	75.6%
Other Assets	2,500	Operating Revenue	5,273,463	103.7% Ancillary Service	24.4%
Total Assets	1,079,553	Operating Expense	4,926,947	93.4% Current Ratio	2.4
Current Liabilities	440,879	Operating Margin	346,516	6.6% Days to Collect	33.4
Long Term Liabilities	0	Other Income	745,504	14.1% Avg Payment Days	32.8
Total Equity	638,674	Other Expense	0	0.0% Depreciation Rate	181.6%
Total Liab. and Equity	1,079,553	Net Profit or Loss	1,089,092	20.7% Return on Equity	170.5%

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676172 GROVETON NURSING HOME				Proprietary - Corporation	
GROVETON NURSING HOME		12/31/2020 366 Days Settled			
GROVETON, TX 75845		CR Beds 47 POS Beds 0			
TRINITY		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay	
				553.8	
Current Assets	394,375	Total Charges	3,655,757	Average Wages	
Fixed Assets	340,989	Contract Allowance	507,493	18.81	
Other Assets	-11,479	Operating Revenue	3,148,264	13.9%	
Total Assets	<u>723,885</u>	Operating Expense	3,312,355	86.1%	
Current Liabilities	510,261	Operating Margin	-164,091	105.2%	
Long Term Liabilities	26,075	Other Income	487,422	-5.2%	
Total Equity	-307,700	Other Expense	0	15.5%	
Total Liab. and Equity	<u>228,636</u>	Net Profit or Loss	<u>323,331</u>	0.0%	
				10.3%	
				Return on Equity	
				-105.1%	
455869 GUADALUPE VALLEY NURSING CENTER				Government - City-County	
GUADALUPE VALLEY NURSING CENTER		12/31/2020 366 Days Settled			
SEGUIN, TX 78155		CR Beds 150 POS Beds 0			
GUADALUPE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.6%	
Balance Sheet		Income Statement		Length of Stay	
				156.3	
Current Assets	765,322	Total Charges	7,431,052	Average Wages	
Fixed Assets	923,691	Contract Allowance	0	21.13	
Other Assets	1,843,532	Operating Revenue	7,431,052	0.0%	
Total Assets	<u>3,532,545</u>	Operating Expense	8,651,837	100.0%	
Current Liabilities	1,523,308	Operating Margin	-1,220,785	116.4%	
Long Term Liabilities	0	Other Income	1,361,988	-16.4%	
Total Equity	2,009,237	Other Expense	0	18.3%	
Total Liab. and Equity	<u>3,532,545</u>	Net Profit or Loss	<u>141,203</u>	0.0%	
				1.9%	
				Return on Equity	
				7.0%	

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675254 GULF HEALTH CARE CENTER IN GALVESTON				Proprietary - Partnership	
GULF HEALTH CARE CENTER IN GALVESTON		12/31/2020 366 Days Settled			
GALVESTON, TX 77554		CR Beds 150 POS Beds 0			
GALVESTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		47.6%	
Balance Sheet		Income Statement		Length of Stay	
				109.4	
Current Assets	2,118,367	Total Charges	5,794,585	Average Wages	
Fixed Assets	158,820	Contract Allowance	0	21.60	
Other Assets	42,555	Operating Revenue	5,794,585	0.0%	
Total Assets	2,319,742	Operating Expense	7,246,061	100.0%	
Current Liabilities	2,664,297	Operating Margin	-1,451,476	125.0%	
Long Term Liabilities	59,197	Other Income	386,992	-25.0%	
Total Equity	-403,752	Other Expense	0	6.7%	
Total Liab. and Equity	2,319,742	Net Profit or Loss	(1,064,484)	0.0%	
				Return on Equity	
				263.6%	
675172 GULF HEALTHCARE CENTER - PORT ARTHUR				Government - City-County	
GULF HEALTHCARE CENTER - PORT ARTHUR		9/30/2020 366 Days Settled			
PORT ARTHUR, TX 77642		CR Beds 150 POS Beds 0			
JEFFERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		45.6%	
Balance Sheet		Income Statement		Length of Stay	
				108.3	
Current Assets	1,869,336	Total Charges	7,213,382	Average Wages	
Fixed Assets	0	Contract Allowance	0	15.70	
Other Assets	64,397	Operating Revenue	7,213,382	0.0%	
Total Assets	1,933,733	Operating Expense	7,224,803	100.0%	
Current Liabilities	1,917,209	Operating Margin	-11,421	100.2%	
Long Term Liabilities	16,524	Other Income	11,421	-0.2%	
Total Equity	0	Other Expense	0	0.2%	
Total Liab. and Equity	1,933,733	Net Profit or Loss	0	0.0%	
				Return on Equity	
				0.0%	

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675892 GULF POINTE PLAZA				Nonprofit - Church	
GULF POINTE PLAZA		12/31/2020 366 Days Settled			
ROCKPORT, TX 78382				CR Beds 120 POS Beds 0	
ARANSAS				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate	55.2%
Balance Sheet		Income Statement		Length of Stay	168.2
Current Assets	2,195,939	Total Charges	9,991,458	Average Wages	23.10
Fixed Assets	0	Contract Allowance	2,980,504	29.8% Skilled Nursing	68.2%
Other Assets	421,221	Operating Revenue	7,010,954	70.2% Ancillary Service	31.8%
Total Assets	<u>2,617,160</u>	Operating Expense	6,709,704	95.7% Current Ratio	1.2
Current Liabilities	1,787,905	Operating Margin	301,250	4.3% Days to Collect	113.9
Long Term Liabilities	0	Other Income	130,943	1.9% Avg Payment Days	70.4
Total Equity	829,255	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>2,617,160</u>	Net Profit or Loss	<u>432,193</u>	6.2% Return on Equity	52.1%
455608 HACIENDA OAKS AT BEEVILLE				Proprietary - Partnership	
HACIENDA OAKS AT BEEVILLE		12/31/2020 366 Days Settled			
BEEVILLE, TX 78102				CR Beds 101 POS Beds 0	
BEE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.5%
Balance Sheet		Income Statement		Length of Stay	132.1
Current Assets	1,505,759	Total Charges	9,402,520	Average Wages	21.24
Fixed Assets	47,897	Contract Allowance	3,793,846	40.3% Skilled Nursing	54.1%
Other Assets	18,871	Operating Revenue	5,608,674	59.7% Ancillary Service	45.9%
Total Assets	<u>1,572,527</u>	Operating Expense	5,904,172	105.3% Current Ratio	2.8
Current Liabilities	546,917	Operating Margin	-295,498	-5.3% Days to Collect	15.0
Long Term Liabilities	200,255	Other Income	922,013	16.4% Avg Payment Days	18.8
Total Equity	825,355	Other Expense	0	0.0% Depreciation Rate	53.5%
Total Liab. and Equity	<u>1,572,527</u>	Net Profit or Loss	<u>618,756</u>	11.0% Return on Equity	75.0%

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675656 HACIENDA OAKS NURSING & REHAB		Nonprofit - Church	
HACIENDA OAKS NURSING & REHAB		8/31/2020 244 Days Settled	
SEGUIN, TX 78155		12/31/2020 122 Days Settled	
GUADALUPE		CR Beds 113 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	55.8%
		Length of Stay	62.6
		Average Wages	22.09
		0.8% Skilled Nursing	75.1%
		99.2% Ancillary Service	24.9%
		99.9% Current Ratio	12.1
		0.1% Days to Collect	285.6
		7.9% Avg Payment Days	25.9
		0.0% Depreciation Rate	120.8%
		8.1% Return on Equity	10.7%

Balance Sheet		Income Statement	
Current Assets	1,444,605	Total Charges	1,841,514
Fixed Assets	44,497	Contract Allowance	14,565
Other Assets	7,905	Operating Revenue	1,826,949
Total Assets	1,497,007	Operating Expense	1,824,502
Current Liabilities	119,459	Operating Margin	2,447
Long Term Liabilities	0	Other Income	145,042
Total Equity	1,377,548	Other Expense	0
Total Liab. and Equity	1,497,007	Net Profit or Loss	147,489

675656 HACIENDA OAKS NURSING & REHAB		Proprietary - Partnership	
HACIENDA OAKS NURSING & REHAB		8/31/2020 244 Days Settled	
SEGUIN, TX 78155		12/31/2020 122 Days Settled	
GUADALUPE		CR Beds 113 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	59.4%
		Length of Stay	114.6
		Average Wages	22.09
		41.6% Skilled Nursing	54.2%
		58.4% Ancillary Service	45.8%
		124.2% Current Ratio	0.4
		-24.2% Days to Collect	77.7
		9.1% Avg Payment Days	42.1
		0.0% Depreciation Rate	16.7%
		-15.4% Return on Equity	30.3%

Balance Sheet		Income Statement	
Current Assets	826,927	Total Charges	6,256,699
Fixed Assets	133,198	Contract Allowance	2,600,197
Other Assets	30,598	Operating Revenue	3,656,502
Total Assets	990,723	Operating Expense	4,540,316
Current Liabilities	2,297,585	Operating Margin	-883,814
Long Term Liabilities	546,401	Other Income	332,489
Total Equity	-1,853,263	Other Expense	0
Total Liab. and Equity	990,723	Net Profit or Loss	(561,647)

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675095 HALLETTSVILLE REHABILITATION AND NURSING CENTER				Government - City-County	
HALLETTSVILLE REHABILITATION AND NURSING CENTER		12/31/2020 366 Days Settled			
HALLETTSVILLE, TX 77964		CR Beds 120 POS Beds 0			
LAVACA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		67.4%	
Balance Sheet		Income Statement		Length of Stay	
				185.0	
Current Assets	822,524	Total Charges	6,093,198	Average Wages	
Fixed Assets	901,549	Contract Allowance	0	19.30	
Other Assets	-179,017	Operating Revenue	6,093,198	86.2%	
Total Assets	<u>1,545,056</u>	Operating Expense	6,731,128	13.8%	
Current Liabilities	1,011,407	Operating Margin	-637,930	Current Ratio	
Long Term Liabilities	0	Other Income	835,682	0.8	
Total Equity	<u>533,649</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,545,056</u>	Net Profit or Loss	<u>197,752</u>	47.8	
				Avg Payment Days	
				37.1	
				Depreciation Rate	
				49.3%	
				Return on Equity	
				37.1%	

455954 HAMILTON HEALTHCARE CENTER				Nonprofit - Church	
HAMILTON HEALTHCARE CENTER		8/31/2020 366 Days Settled			
HAMILTON, TX 76531		CR Beds 76 POS Beds 0			
HAMILTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		47.4%	
Balance Sheet		Income Statement		Length of Stay	
				321.7	
Current Assets	5,884,465	Total Charges	3,294,971	Average Wages	
Fixed Assets	27,243	Contract Allowance	932,994	17.64	
Other Assets	0	Operating Revenue	2,361,977	84.6%	
Total Assets	<u>5,911,708</u>	Operating Expense	2,504,050	15.4%	
Current Liabilities	3,347,323	Operating Margin	-142,073	Current Ratio	
Long Term Liabilities	0	Other Income	323,172	1.8	
Total Equity	<u>2,564,385</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>5,911,708</u>	Net Profit or Loss	<u>181,099</u>	38.9	
				Avg Payment Days	
				18.3	
				Depreciation Rate	
				900.9%	
				Return on Equity	
				7.1%	

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676478 HARBOR VALLEY HEALTH AND REHABILITATION				Proprietary - Individual	
HARBOR VALLEY HEALTH AND REHABILITATION		12/31/2020 352 Days *Settled			
SAN ANTONIO, TX 78242				CR Beds 122 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	34.1%
				Length of Stay	103.1
				Average Wages	21.51
				0.6% Skilled Nursing	77.1%
				99.4% Ancillary Service	22.9%
				139.8% Current Ratio	0.6
				-39.8% Days to Collect	98.4
				0.9% Avg Payment Days	15.9
				0.0% Depreciation Rate	810.8%
				-38.9% Return on Equity	87.5%
Balance Sheet		Income Statement			
Current Assets	1,205,752	Total Charges	3,556,391		
Fixed Assets	161,700	Contract Allowance	21,164		
Other Assets	5,349	Operating Revenue	3,535,227		
Total Assets	1,372,801	Operating Expense	4,940,484		
Current Liabilities	1,941,560	Operating Margin	-1,405,257		
Long Term Liabilities	1,003,396	Other Income	30,277		
Total Equity	-1,572,155	Other Expense	0		
Total Liab. and Equity	1,372,801	Net Profit or Loss	(1,374,980)		
675606 HARLINGEN NURSING AND REHABILITATION CENTER				Proprietary - Other	
HARLINGEN NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
HARLINGEN, TX 78550				CR Beds 120 POS Beds 0	
CAMERON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	79.7%
				Length of Stay	124.6
				Average Wages	17.22
				0.0% Skilled Nursing	76.7%
				100.0% Ancillary Service	23.3%
				112.7% Current Ratio	7.8
				-12.7% Days to Collect	35.7
				23.2% Avg Payment Days	12.2
				0.0% Depreciation Rate	83.9%
				10.5% Return on Equity	18.2%
Balance Sheet		Income Statement			
Current Assets	758,392	Total Charges	7,449,033		
Fixed Assets	1,616,536	Contract Allowance	0		
Other Assets	2,030,387	Operating Revenue	7,449,033		
Total Assets	4,405,315	Operating Expense	8,395,988		
Current Liabilities	97,498	Operating Margin	-946,955		
Long Term Liabilities	0	Other Income	1,729,479		
Total Equity	4,307,817	Other Expense	0		
Total Liab. and Equity	4,405,315	Net Profit or Loss	782,524		

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676370 HARMONEE HOUSE				Unknown	
HARMONEE HOUSE		6/30/2020 366 Days Settled			
AMHERST, TX 79312				CR Beds 0	POS Beds 0
LAMB				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	0.0%
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%
675014 HASKELL HEALTHCARE CENTER				Nonprofit - Church	
HASKELL HEALTHCARE CENTER		8/31/2020 366 Days Settled			
HASKELL, TX 79521				CR Beds 68	POS Beds 0
HASKELL				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	55.9%
Balance Sheet		Income Statement		Length of Stay 339.1	
Current Assets	6,148,445	Total Charges	3,489,508	Average Wages 15.63	
Fixed Assets	24,815	Contract Allowance	590,049	16.9%	Skilled Nursing 84.3%
Other Assets	0	Operating Revenue	2,899,459	83.1%	Ancillary Service 15.7%
Total Assets	6,173,260	Operating Expense	2,219,120	76.5%	Current Ratio 2.1
Current Liabilities	2,935,907	Operating Margin	680,339	23.5%	Days to Collect 39.0
Long Term Liabilities	0	Other Income	146,675	5.1%	Avg Payment Days 16.6
Total Equity	3,237,353	Other Expense	0	0.0%	Depreciation Rate 435.3%
Total Liab. and Equity	6,173,260	Net Profit or Loss	827,014	28.5%	Return on Equity 25.5%

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675379 HAVENCARE NURSING AND REHABILITATION CENTER LLC		Proprietary - Corporation	
HAVENCARE NURSING AND REHABILITATION CENTER LLC		12/31/2020 366 Days Settled	
LONGVIEW, TX 75601		CR Beds 108 POS Beds 0	
GREGG		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	55.6%
		Length of Stay	249.7
		Average Wages	19.13
		Skilled Nursing	61.4%
		Ancillary Service	38.6%
		Current Ratio	1.3
		Days to Collect	41.5
		Avg Payment Days	22.9
		Depreciation Rate	35.8%
		Return on Equity	7.7%
Balance Sheet			
Current Assets	1,782,231	Total Charges	4,802,205
Fixed Assets	115,015	Contract Allowance	-839,654 -17.5%
Other Assets	2,372,267	Operating Revenue	5,641,859 117.5%
Total Assets	4,269,513	Operating Expense	6,084,985 107.9%
Current Liabilities	1,370,816	Operating Margin	-443,126 -7.9%
Long Term Liabilities	1,282,844	Other Income	567,107 10.1%
Total Equity	1,615,853	Other Expense	0 0.0%
Total Liab. and Equity	4,269,513	Net Profit or Loss	123,981 2.2%
Income Statement			
455913 HEALTHCARE CENTER AT THE FORUM AT PARK LANE			
		Proprietary - Corporation	
HEALTHCARE CENTER AT THE FORUM AT PARK LANE		12/31/2020 366 Days Settled	
DALLAS, TX 75225		CR Beds 318 POS Beds 0	
DALLAS		Key Performance Ind.	
WPS IN		Occupancy Rate	63.0%
		Length of Stay	251.3
		Average Wages	18.39
		Skilled Nursing	20.3%
		Ancillary Service	6.9%
		Current Ratio	0.2
		Days to Collect	7.5
		Avg Payment Days	20.1
		Depreciation Rate	56.1%
		Return on Equity	- 1,369.1%
Balance Sheet			
Current Assets	360,600	Total Charges	11,459,232
Fixed Assets	1,461,430	Contract Allowance	128,395 1.1%
Other Assets	159,191	Operating Revenue	11,330,837 98.9%
Total Assets	1,981,221	Operating Expense	10,829,549 95.6%
Current Liabilities	1,978,822	Operating Margin	501,288 4.4%
Long Term Liabilities	51,057	Other Income	164,874 1.5%
Total Equity	-48,658	Other Expense	0 0.0%
Total Liab. and Equity	1,981,221	Net Profit or Loss	666,162 5.9%
Income Statement			

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455771 HEARTHSTONE NURSING AND REHABILITATION				Proprietary - Other		
HEARTHSTONE NURSING AND REHABILITATION		12/31/2020 214 Days Settled				
ROUND ROCK, TX 78681		5/31/2020 152 Days Settled		CR Beds 120 POS Beds 0		
WILLIAMSON		Key Performance Ind.				
BLUE CROSS (TEXAS)				Occupancy Rate	50.1%	
Balance Sheet		Income Statement		Length of Stay	87.8	
Current Assets	150,288	Total Charges	2,494,474	Average Wages	25.35	
Fixed Assets	56,355	Contract Allowance	219,623	8.8%	Skilled Nursing	81.5%
Other Assets	43,786	Operating Revenue	2,274,851	91.2%	Ancillary Service	18.5%
Total Assets	250,429	Operating Expense	2,871,610	126.2%	Current Ratio	0.3
Current Liabilities	560,315	Operating Margin	-596,759	-26.2%	Days to Collect	10.5
Long Term Liabilities	0	Other Income	286,946	12.6%	Avg Payment Days	33.7
Total Equity	-309,886	Other Expense	0	0.0%	Depreciation Rate	653.8%
Total Liab. and Equity	250,429	Net Profit or Loss	(309,813)	-13.6%	Return on Equity	100.0%

455771 HEARTHSTONE NURSING AND REHABILITATION				Proprietary - Other		
HEARTHSTONE NURSING AND REHABILITATION		12/31/2020 214 Days Settled				
ROUND ROCK, TX 78681		5/31/2020 152 Days Settled		CR Beds 120 POS Beds 0		
WILLIAMSON		Key Performance Ind.				
BLUE CROSS (TEXAS)				Occupancy Rate	52.3%	
Balance Sheet		Income Statement		Length of Stay	53.3	
Current Assets	698,055	Total Charges	4,405,498	Average Wages	25.35	
Fixed Assets	126,188	Contract Allowance	224,422	5.1%	Skilled Nursing	81.9%
Other Assets	0	Operating Revenue	4,181,076	94.9%	Ancillary Service	18.1%
Total Assets	824,243	Operating Expense	4,724,902	113.0%	Current Ratio	1.0
Current Liabilities	686,197	Operating Margin	-543,826	-13.0%	Days to Collect	57.2
Long Term Liabilities	0	Other Income	972,916	23.3%	Avg Payment Days	49.9
Total Equity	138,046	Other Expense	0	0.0%	Depreciation Rate	474.7%
Total Liab. and Equity	824,243	Net Profit or Loss	429,090	10.3%	Return on Equity	310.8%

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675940 HEMPHILL CARE CENTER				Proprietary - Corporation	
HEMPHILL CARE CENTER		12/31/2020 366 Days Settled			
HEMPHILL, TX 75948		CR Beds 90 POS Beds 0			
SABINE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay	
				342.1	
Current Assets	836,762	Total Charges	5,696,371	Average Wages	
Fixed Assets	15,249	Contract Allowance	-126,636	-2.2%	
Other Assets	13,500	Operating Revenue	5,823,007	102.2%	
Total Assets	865,511	Operating Expense	5,537,606	95.1%	
Current Liabilities	703,250	Operating Margin	285,401	4.9%	
Long Term Liabilities	0	Other Income	565,738	9.7%	
Total Equity	162,261	Other Expense	0	0.0%	
Total Liab. and Equity	865,511	Net Profit or Loss	851,139	14.6%	
455986 HENDERSON HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
HENDERSON HEALTH & REHABILITATION CENTER		12/31/2020 366 Days Settled			
HENDERSON, TX 75652		CR Beds 173 POS Beds 0			
RUSK		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		54.2%	
Balance Sheet		Income Statement		Length of Stay	
				131.9	
Current Assets	3,328,864	Total Charges	9,715,251	Average Wages	
Fixed Assets	351,095	Contract Allowance	2,570,423	26.5%	
Other Assets	151,008	Operating Revenue	7,144,828	73.5%	
Total Assets	3,830,967	Operating Expense	7,328,866	102.6%	
Current Liabilities	2,681,882	Operating Margin	-184,038	-2.6%	
Long Term Liabilities	0	Other Income	832,893	11.7%	
Total Equity	1,149,085	Other Expense	0	0.0%	
Total Liab. and Equity	3,830,967	Net Profit or Loss	648,855	9.1%	

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675868 HEREFORD NURSING & REHABILITATION				Proprietary - Corporation	
HEREFORD NURSING & REHABILITATION 12/31/2020 366 Days Settled					
HEREFORD, TX 79045				CR Beds 120 POS Beds 0	
DEAF SMITH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 47.4%	
Balance Sheet		Income Statement		Length of Stay 208.0	
Current Assets	1,463,269	Total Charges	6,431,381	Average Wages 18.31	
Fixed Assets	-3	Contract Allowance	0	0.0% Skilled Nursing 100.0%	
Other Assets	0	Operating Revenue	6,431,381	100.0% Ancillary Service 0.0%	
Total Assets	<u>1,463,266</u>	Operating Expense	<u>4,961,007</u>	77.1% Current Ratio 4.1	
Current Liabilities	356,739	Operating Margin	1,470,374	22.9% Days to Collect 45.2	
Long Term Liabilities	556,196	Other Income	663,530	10.3% Avg Payment Days 22.7	
Total Equity	<u>550,331</u>	Other Expense	0	0.0% Depreciation Rate 201.2%	
Total Liab. and Equity	<u>1,463,266</u>	Net Profit or Loss	<u>2,133,904</u>	33.2% Return on Equity 387.7%	
455569 HERITAGE AT LONGVIEW HEALTHCARE CENTER				Nonprofit - Church	
HERITAGE AT LONGVIEW HEALTHCARE 6/30/2020 366 Days Settled					
LONGVIEW, TX 75605				CR Beds 150 POS Beds 0	
GREGG				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 48.1%	
Balance Sheet		Income Statement		Length of Stay 141.9	
Current Assets	767,201	Total Charges	5,092,302	Average Wages 16.60	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing 93.7%	
Other Assets	28,687	Operating Revenue	5,092,302	100.0% Ancillary Service 6.3%	
Total Assets	<u>795,888</u>	Operating Expense	<u>5,636,623</u>	110.7% Current Ratio 1.1	
Current Liabilities	705,408	Operating Margin	-544,321	-10.7% Days to Collect 50.5	
Long Term Liabilities	90,480	Other Income	544,321	10.7% Avg Payment Days 39.0	
Total Equity	<u>0</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>795,888</u>	Net Profit or Loss	<u>0</u>	0.0% Return on Equity 0.0%	

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455733 HERITAGE AT TURNER PARK HEALTH & REHAB				Nonprofit - Church	
HERITAGE AT TURNER PARK HEALTH & REHAB				9/30/2020 366 Days Settled	
GRAND PRAIRIE, TX 75050				CR Beds 164 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate 59.2%	
Balance Sheet		Income Statement		Length of Stay 193.1	
Current Assets	2,302,149	Total Charges	6,706,407	Average Wages 17.62	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing 88.3%	
Other Assets	69,540	Operating Revenue	6,706,407	100.0% Ancillary Service 11.7%	
Total Assets	2,371,689	Operating Expense	6,719,216	100.2% Current Ratio 1.0	
Current Liabilities	2,292,793	Operating Margin	-12,809	-0.2% Days to Collect 41.7	
Long Term Liabilities	78,896	Other Income	12,809	0.2% Avg Payment Days 54.0	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	2,371,689	Net Profit or Loss	0	0.0% Return on Equity 0.0%	
<hr/>					
455480 HERITAGE CONVALESCENT CENTER				Proprietary - Partnership	
HERITAGE CONVALESCENT CENTER				12/31/2020 366 Days Settled	
AMARILLO, TX 79106				CR Beds 116 POS Beds 0	
POTTER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 61.4%	
Balance Sheet		Income Statement		Length of Stay 170.3	
Current Assets	2,488,533	Total Charges	7,312,991	Average Wages 18.95	
Fixed Assets	40,446	Contract Allowance	0	0.0% Skilled Nursing 100.0%	
Other Assets	0	Operating Revenue	7,312,991	100.0% Ancillary Service 0.0%	
Total Assets	2,528,979	Operating Expense	6,260,973	85.6% Current Ratio 6.0	
Current Liabilities	412,860	Operating Margin	1,052,018	14.4% Days to Collect 74.0	
Long Term Liabilities	858,911	Other Income	832,038	11.4% Avg Payment Days 24.1	
Total Equity	1,257,208	Other Expense	0	0.0% Depreciation Rate 225.2%	
Total Liab. and Equity	2,528,979	Net Profit or Loss	1,884,056	25.8% Return on Equity 149.9%	

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675111 HERITAGE GARDENS REHABILITATION AND HEALTHCARE				Nonprofit - Church		
HERITAGE GARDENS REHABILITATION AND HEALTHCARE				6/30/2020 366 Days Settled		
CARROLLTON, TX 75006				CR Beds 140 POS Beds 0		
DALLAS				Key Performance Ind.		
BLUE CROSS (MARYLAND)				Occupancy Rate	47.5%	
Balance Sheet		Income Statement		Length of Stay	148.3	
Current Assets	6,132,732	Total Charges	6,231,682	Average Wages	22.38	
Fixed Assets	519,007	Contract Allowance	-568,365	-9.1%	Skilled Nursing	57.8%
Other Assets	3,481,553	Operating Revenue	6,800,047	109.1%	Ancillary Service	42.2%
Total Assets	10,133,292	Operating Expense	5,803,658	85.3%	Current Ratio	4.8
Current Liabilities	1,284,062	Operating Margin	996,389	14.7%	Days to Collect	41.3
Long Term Liabilities	3,481,553	Other Income	4,190	0.1%	Avg Payment Days	20.6
Total Equity	5,367,677	Other Expense	0	0.0%	Depreciation Rate	46.2%
Total Liab. and Equity	10,133,292	Net Profit or Loss	1,000,579	14.7%	Return on Equity	18.6%
675153 HERITAGE HOUSE AT KELLER REHAB & NURSING				Proprietary - Corporation		
HERITAGE HOUSE AT KELLER REHAB & NURSING				8/31/2020 366 Days Settled		
KELLER, TX 76248				CR Beds 120 POS Beds 0		
TARRANT				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	91.1%	
Balance Sheet		Income Statement		Length of Stay	120.9	
Current Assets	554,410	Total Charges	12,345,912	Average Wages	10.00	
Fixed Assets	0	Contract Allowance	3,970,613	32.2%	Skilled Nursing	61.8%
Other Assets	0	Operating Revenue	8,375,299	67.8%	Ancillary Service	38.2%
Total Assets	554,410	Operating Expense	9,036,867	107.9%	Current Ratio	1.0
Current Liabilities	552,117	Operating Margin	-661,568	-7.9%	Days to Collect	24.0
Long Term Liabilities	0	Other Income	571,717	6.8%	Avg Payment Days	22.4
Total Equity	2,293	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	554,410	Net Profit or Loss	(89,851)	-1.1%	Return on Equity	- 3,918.5%

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676294 HERITAGE HOUSE AT PARIS REHAB & NURSING				Proprietary - Corporation	
HERITAGE HOUSE AT PARIS REHAB & NURSING		12/31/2020 366 Days Settled			
PARIS, TX 75462		CR Beds 90 POS Beds 0			
LAMAR		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		85.8%	
		Length of Stay		130.2	
		Average Wages		21.75	
		33.0% Skilled Nursing		58.8%	
		67.0% Ancillary Service		41.2%	
		108.0% Current Ratio		1.0	
		-8.0% Days to Collect		35.6	
		2.9% Avg Payment Days		140.7	
		0.0% Depreciation Rate		225.8%	
		-5.1% Return on Equity		-90.3%	
Balance Sheet		Income Statement			
Current Assets	3,088,860	Total Charges	9,588,430		
Fixed Assets	191,949	Contract Allowance	3,168,955		
Other Assets	186,770	Operating Revenue	6,419,475		
Total Assets	3,467,579	Operating Expense	6,932,160		
Current Liabilities	3,104,473	Operating Margin	-512,685		
Long Term Liabilities	0	Other Income	184,632		
Total Equity	363,106	Other Expense	0		
Total Liab. and Equity	3,467,579	Net Profit or Loss	(328,053)		

675553 HERITAGE HOUSE HEALTH CARE CENTRE				Proprietary - Corporation	
HERITAGE HOUSE HEALTH CARE CENTRE		12/31/2020 366 Days Settled			
QUITMAN, TX 75783		CR Beds 156 POS Beds 0			
WOOD		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		24.9%	
		Length of Stay		156.4	
		Average Wages		20.33	
		20.4% Skilled Nursing		75.3%	
		79.6% Ancillary Service		24.7%	
		142.7% Current Ratio		0.4	
		-42.7% Days to Collect		122.9	
		28.4% Avg Payment Days		53.8	
		0.0% Depreciation Rate		512.8%	
		-14.3% Return on Equity		29.2%	
Balance Sheet		Income Statement			
Current Assets	1,132,806	Total Charges	4,245,694		
Fixed Assets	112,907	Contract Allowance	865,393		
Other Assets	0	Operating Revenue	3,380,301		
Total Assets	1,245,713	Operating Expense	4,823,079		
Current Liabilities	2,906,681	Operating Margin	-1,442,778		
Long Term Liabilities	0	Other Income	958,580		
Total Equity	-1,660,968	Other Expense	0		
Total Liab. and Equity	1,245,713	Net Profit or Loss	(484,198)		

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675210 HERITAGE HOUSE NURSING AND REHABILITATION				Proprietary - Corporation	
HERITAGE HOUSE NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
ROSEBUD, TX 76570		CR Beds 85 POS Beds 0			
FALLS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		48.9%	
		Length of Stay		190.1	
		Average Wages		18.44	
		10.4% Skilled Nursing		75.5%	
		89.6% Ancillary Service		24.5%	
		112.5% Current Ratio		1.0	
		-12.5% Days to Collect		34.7	
		18.8% Avg Payment Days		188.6	
		0.0% Depreciation Rate		145.8%	
		6.3% Return on Equity		-12.5%	
<hr/>					
676187 HERITAGE HOUSE OF MARSHALL HEALTH & REHABILITATION				Nonprofit - Church	
HERITAGE HOUSE OF MARSHALL HEALTH & REHABILITATION		6/30/2020 366 Days Settled			
MARSHALL, TX 75672		CR Beds 125 POS Beds 0			
HARRISON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		60.0%	
		Length of Stay		96.0	
		Average Wages		17.08	
		0.0% Skilled Nursing		95.4%	
		100.0% Ancillary Service		4.6%	
		108.2% Current Ratio		1.0	
		-8.2% Days to Collect		43.0	
		8.2% Avg Payment Days		36.8	
		0.0% Depreciation Rate		0.0%	
		0.0% Return on Equity		0.0%	

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675858 HERITAGE NURSING & REHABILITATION				Nonprofit - Church	
HERITAGE NURSING & REHABILITATION				3/31/2020 366 Days Settled	
SAN ANTONIO, TX 78218				CR Beds 150 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.4%
Balance Sheet				Income Statement	
Current Assets	1,128,858	Total Charges	6,384,937	Length of Stay	113.1
Fixed Assets	0	Contract Allowance	601,477	Average Wages	18.06
Other Assets	0	Operating Revenue	5,783,460	9.4% Skilled Nursing	77.3%
Total Assets	<u>1,128,858</u>	Operating Expense	6,199,437	90.6% Ancillary Service	22.7%
Current Liabilities	1,146,152	Operating Margin	-415,977	107.2% Current Ratio	1.0
Long Term Liabilities	0	Other Income	360	-7.2% Days to Collect	71.4
Total Equity	-17,294	Other Expense	0	0.0% Avg Payment Days	67.7
Total Liab. and Equity	<u>1,128,858</u>	Net Profit or Loss	<u>(415,617)</u>	0.0% Depreciation Rate	0.0%
				-7.2% Return on Equity	2,403.2%
675112 HERITAGE OAKS				Proprietary - Other	
HERITAGE OAKS				12/31/2020 366 Days Settled	
ARLINGTON, TX 76011				CR Beds 204 POS Beds 0	
TARRANT				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	37.5%
Balance Sheet				Income Statement	
Current Assets	613,079	Total Charges	7,457,212	Length of Stay	91.1
Fixed Assets	132,578	Contract Allowance	205,595	Average Wages	20.93
Other Assets	4,000	Operating Revenue	7,251,617	2.8% Skilled Nursing	76.2%
Total Assets	<u>749,657</u>	Operating Expense	10,980,165	97.2% Ancillary Service	23.8%
Current Liabilities	2,832,286	Operating Margin	-3,728,548	151.4% Current Ratio	0.2
Long Term Liabilities	862,947	Other Income	2,153,374	-51.4% Days to Collect	37.7
Total Equity	-2,945,576	Other Expense	0	29.7% Avg Payment Days	41.7
Total Liab. and Equity	<u>749,657</u>	Net Profit or Loss	<u>(1,575,174)</u>	0.0% Depreciation Rate	201.2%
				-21.7% Return on Equity	53.5%

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675346 HERITAGE OAKS NURSING AND REHABILITATION CENTER				Nonprofit - Church	
HERITAGE OAKS NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
LUBBOCK, TX 79413		CR Beds 159 POS Beds 0			
LUBBOCK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.9%	
Balance Sheet		Income Statement		Length of Stay 163.3	
Current Assets	14,151,479	Total Charges	10,195,622	Average Wages	18.97
Fixed Assets	216,539	Contract Allowance	2,302,668	22.6%	Skilled Nursing 79.4%
Other Assets	0	Operating Revenue	7,892,954	77.4%	Ancillary Service 20.6%
Total Assets	14,368,018	Operating Expense	8,188,198	103.7%	Current Ratio 1.1
Current Liabilities	13,245,663	Operating Margin	-295,244	-3.7%	Days to Collect 40.3
Long Term Liabilities	0	Other Income	874,951	11.1%	Avg Payment Days 10.1
Total Equity	1,122,355	Other Expense	0	0.0%	Depreciation Rate 514.3%
Total Liab. and Equity	14,368,018	Net Profit or Loss	579,707	7.3%	Return on Equity 51.7%
676221 HERITAGE PARK OF KATY NURSING AND REHABILITATION				Proprietary - Corporation	
HERITAGE PARK OF KATY NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
KATY, TX 77493		CR Beds 118 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		68.2%	
Balance Sheet		Income Statement		Length of Stay 334.5	
Current Assets	3,358,776	Total Charges	8,748,394	Average Wages	21.38
Fixed Assets	4,951	Contract Allowance	-606,247	-6.9%	Skilled Nursing 100.8%
Other Assets	0	Operating Revenue	9,354,641	106.9%	Ancillary Service 0.0%
Total Assets	3,363,727	Operating Expense	7,519,812	80.4%	Current Ratio 7.2
Current Liabilities	468,963	Operating Margin	1,834,829	19.6%	Days to Collect 1.8
Long Term Liabilities	815,423	Other Income	723,840	7.7%	Avg Payment Days 2.0
Total Equity	2,079,341	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,363,727	Net Profit or Loss	2,558,669	27.4%	Return on Equity 123.1%

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455599 HERITAGE PARK REHABILITATION AND SKILLED NURSING C				Proprietary - Other	
HERITAGE PARK REHABILITATION AND SKILLED NURSING C		12/31/2020 366 Days Settled			
AUSTIN, TX 78722		CR Beds 197 POS Beds 0			
TRAVIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay 199.7	
Current Assets	1,018,834	Total Charges	11,318,751	Average Wages	20.58
Fixed Assets	434,401	Contract Allowance	0	0.0%	Skilled Nursing 87.6%
Other Assets	6,918,745	Operating Revenue	11,318,751	100.0%	Ancillary Service 12.4%
Total Assets	<u>8,371,980</u>	Operating Expense	14,991,612	132.4%	Current Ratio 0.2
Current Liabilities	4,274,986	Operating Margin	-3,672,861	-32.4%	Days to Collect 28.5
Long Term Liabilities	0	Other Income	3,278,096	29.0%	Avg Payment Days 26.3
Total Equity	<u>4,096,994</u>	Other Expense	0	0.0%	Depreciation Rate 374.2%
Total Liab. and Equity	<u>8,371,980</u>	Net Profit or Loss	<u>(394,765)</u>	-3.5%	Return on Equity -9.6%
<hr/>					
675513 HERITAGE PLACE OF DECATUR				Proprietary - Corporation	
HERITAGE PLACE OF DECATUR		12/31/2020 366 Days Settled			
DECATUR, TX 76234		CR Beds 60 POS Beds 0			
WISE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.3%	
Balance Sheet		Income Statement		Length of Stay 346.5	
Current Assets	89,250	Total Charges	1,385,038	Average Wages	18.89
Fixed Assets	110,908	Contract Allowance	-550,408	-39.7%	Skilled Nursing 149.7%
Other Assets	2,547,272	Operating Revenue	1,935,446	139.7%	Ancillary Service -49.7%
Total Assets	<u>2,747,430</u>	Operating Expense	3,039,986	157.1%	Current Ratio (0.4)
Current Liabilities	-227,482	Operating Margin	-1,104,540	-57.1%	Days to Collect 24.2
Long Term Liabilities	0	Other Income	-390,749	-20.2%	Avg Payment Days (19.6)
Total Equity	<u>-2,519,948</u>	Other Expense	0	0.0%	Depreciation Rate 71.1%
Total Liab. and Equity	<u>-2,747,430</u>	Net Profit or Loss	<u>(663,480)</u>	-34.3%	Return on Equity 26.3%

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675561 HERITAGE PLAZA NURSING CENTER				Nonprofit - Church	
HERITAGE PLAZA NURSING CENTER		12/31/2020 366 Days Settled			
TEXARKANA, TX 75501		CR Beds 95 POS Beds 0			
BOWIE		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		60.4%	
Balance Sheet		Income Statement		Length of Stay 92.6	
Current Assets	1,327,268	Total Charges	5,105,731	Average Wages 18.63	
Fixed Assets	0	Contract Allowance	562,728	11.0% Skilled Nursing 82.6%	
Other Assets	0	Operating Revenue	4,543,003	89.0% Ancillary Service 17.4%	
Total Assets	<u>1,327,268</u>	Operating Expense	5,455,969	120.1% Current Ratio 1.1	
Current Liabilities	1,218,832	Operating Margin	-912,966	-20.1% Days to Collect 103.4	
Long Term Liabilities	27,125	Other Income	1,476,374	32.5% Avg Payment Days 63.7	
Total Equity	81,311	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>1,327,268</u>	Net Profit or Loss	<u>563,408</u>	12.4% Return on Equity 692.9%	
675748 HERITAGE TRAILS NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
HERITAGE TRAILS NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
CLEBURNE, TX 76033		CR Beds 122 POS Beds 0			
JOHNSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay 169.1	
Current Assets	2,322,748	Total Charges	14,058,095	Average Wages 20.37	
Fixed Assets	192,572	Contract Allowance	4,470,624	31.8% Skilled Nursing 63.8%	
Other Assets	29,929	Operating Revenue	9,587,471	68.2% Ancillary Service 36.2%	
Total Assets	<u>2,545,249</u>	Operating Expense	9,384,761	97.9% Current Ratio 1.1	
Current Liabilities	2,110,114	Operating Margin	202,710	2.1% Days to Collect 31.5	
Long Term Liabilities	138,560	Other Income	604,318	6.3% Avg Payment Days 61.8	
Total Equity	296,575	Other Expense	0	0.0% Depreciation Rate 72.4%	
Total Liab. and Equity	<u>2,545,249</u>	Net Profit or Loss	<u>807,028</u>	8.4% Return on Equity 272.1%	

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455642 HERITAGE VILLA NURSING AND REHABILITATION LP				Proprietary - Corporation	
HERITAGE VILLA NURSING AND REHABILITATION LP		10/31/2020 305 Days Settled			
DAYTON, TX 77535		12/31/2020 61 Days Settled		CR Beds 60 POS Beds 0	
LIBERTY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		41.9%	
Balance Sheet		Income Statement		Length of Stay	
				76.4	
Current Assets	92,373	Total Charges	885,127	Average Wages	20.49
Fixed Assets	51,453	Contract Allowance	-142,802	-16.1%	Skilled Nursing
Other Assets	-1,104,566	Operating Revenue	1,027,929	116.1%	Ancillary Service
Total Assets	-960,740	Operating Expense	2,096,070	203.9%	Current Ratio
Current Liabilities	-237,152	Operating Margin	-1,068,141	-103.9%	Days to Collect
Long Term Liabilities	0	Other Income	-346,140	-33.7%	Avg Payment Days
Total Equity	1,197,892	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	960,740	Net Profit or Loss	(239,765)	-23.3%	Return on Equity
					-20.0%

455642 HERITAGE VILLA NURSING AND REHABILITATION LP				Proprietary - Corporation	
HERITAGE VILLA NURSING AND REHABILITATION LP		10/31/2020 305 Days Settled			
DAYTON, TX 77535		12/31/2020 61 Days Settled		CR Beds 60 POS Beds 0	
LIBERTY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.2%	
Balance Sheet		Income Statement		Length of Stay	
				175.7	
Current Assets	369,028	Total Charges	360,893	Average Wages	20.49
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	15,000	Operating Revenue	360,893	100.0%	Ancillary Service
Total Assets	384,028	Operating Expense	384,898	106.7%	Current Ratio
Current Liabilities	133,033	Operating Margin	-24,005	-6.7%	Days to Collect
Long Term Liabilities	100,000	Other Income	0	0.0%	Avg Payment Days
Total Equity	150,995	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	384,028	Net Profit or Loss	(24,005)	-6.7%	Return on Equity
					-15.9%

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675468 HICO NURSING AND REHABILITATION				Proprietary - Other		
HICO NURSING AND REHABILITATION				12/31/2020 366 Days Settled		
HICO, TX 76457				CR Beds 80 POS Beds 0		
HAMILTON				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.9%	
Balance Sheet		Income Statement		Length of Stay	342.1	
Current Assets	2,039,097	Total Charges	3,452,029	Average Wages	18.25	
Fixed Assets	15,827	Contract Allowance	-45,409	-1.3%	Skilled Nursing	84.8%
Other Assets	0	Operating Revenue	3,497,438	101.3%	Ancillary Service	15.2%
Total Assets	2,054,924	Operating Expense	2,771,472	79.2%	Current Ratio	5.2
Current Liabilities	394,485	Operating Margin	725,966	20.8%	Days to Collect	99.6
Long Term Liabilities	0	Other Income	543,146	15.5%	Avg Payment Days	16.0
Total Equity	1,660,439	Other Expense	0	0.0%	Depreciation Rate	166.4%
Total Liab. and Equity	2,054,924	Net Profit or Loss	1,269,112	36.3%	Return on Equity	76.4%
676316 HIGH HOPE CARE CENTER OF BRENHAM				Proprietary - Other		
HIGH HOPE CARE CENTER OF BRENHAM				12/31/2020 366 Days Settled		
BRENHAM, TX 77833				CR Beds 96 POS Beds 0		
WASHINGTON				Key Performance Ind.		
TRAILBLAZER (TEXAS)				Occupancy Rate	47.9%	
Balance Sheet		Income Statement		Length of Stay	480.6	
Current Assets	954,706	Total Charges	4,964,391	Average Wages	21.29	
Fixed Assets	160,384	Contract Allowance	895,274	18.0%	Skilled Nursing	72.2%
Other Assets	938,324	Operating Revenue	4,069,117	82.0%	Ancillary Service	27.8%
Total Assets	2,053,414	Operating Expense	4,554,433	111.9%	Current Ratio	0.3
Current Liabilities	2,906,650	Operating Margin	-485,316	-11.9%	Days to Collect	25.9
Long Term Liabilities	15,594	Other Income	752,167	18.5%	Avg Payment Days	28.9
Total Equity	-868,830	Other Expense	0	0.0%	Depreciation Rate	61.1%
Total Liab. and Equity	2,053,414	Net Profit or Loss	266,851	6.6%	Return on Equity	-30.7%

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676387 HIGHLAND MEADOWS HEALTH & REHAB		Unknown
HIGHLAND MEADOWS HEALTH & REHAB	12/31/2020 335 Days Settled	
ROCKWALL, TX 75032	1/31/2020 31 Days Settled	CR Beds 0 POS Beds 0
ROCKWALL		Key Performance Ind.
NOVITAS (TEXAS)		Occupancy Rate 0.0%
		Length of Stay
		Average Wages 19.87
		0.0% Skilled Nursing 0.0%
		0.0% Ancillary Service 0.0%
		0.0% Current Ratio
		0.0% Days to Collect
		0.0% Avg Payment Days
		0.0% Depreciation Rate 0.0%
		0.0% Return on Equity 0.0%

676387 HIGHLAND MEADOWS HEALTH & REHAB		Proprietary - Other
HIGHLAND MEADOWS HEALTH & REHAB	12/31/2020 335 Days Settled	
ROCKWALL, TX 75032	1/31/2020 31 Days Settled	CR Beds 120 POS Beds 0
ROCKWALL		Key Performance Ind.
NOVITAS (TEXAS)		Occupancy Rate 75.9%
		Length of Stay 134.4
		Average Wages 19.87
		0.1% Skilled Nursing 82.2%
		99.9% Ancillary Service 0.0%
		84.1% Current Ratio 3.0
		15.9% Days to Collect 51.8
		0.1% Avg Payment Days 15.8
		0.0% Depreciation Rate 0.0%
		16.0% Return on Equity 3,108.5%

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675493 HIGHLAND PARK CARE CENTER				Proprietary - Corporation	
HIGHLAND PARK CARE CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77022		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		55.9%	
Balance Sheet		Income Statement		Length of Stay 213.5	
Current Assets	2,383,602	Total Charges	6,215,435	Average Wages 16.21	
Fixed Assets	10,277	Contract Allowance	718,067	11.6%	Skilled Nursing 83.3%
Other Assets	0	Operating Revenue	5,497,368	88.4%	Ancillary Service 16.7%
Total Assets	2,393,879	Operating Expense	6,114,773	111.2%	Current Ratio 8.7
Current Liabilities	273,681	Operating Margin	-617,405	-11.2%	Days to Collect 37.3
Long Term Liabilities	0	Other Income	1,274,268	23.2%	Avg Payment Days 11.6
Total Equity	2,120,198	Other Expense	0	0.0%	Depreciation Rate 2,294.6%
Total Liab. and Equity	2,393,879	Net Profit or Loss	655,457	11.9%	Return on Equity 30.9%
675133 HIGHLAND PINES NURSING HOME				Proprietary - Partnership	
HIGHLAND PINES NURSING HOME		12/31/2020 366 Days Settled			
LONGVIEW, TX 75601		CR Beds 171 POS Beds 0			
GREGG		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.3%	
Balance Sheet		Income Statement		Length of Stay 89.4	
Current Assets	10,187,984	Total Charges	11,332,383	Average Wages 19.89	
Fixed Assets	905,981	Contract Allowance	1,326,518	11.7%	Skilled Nursing 76.9%
Other Assets	-330,035	Operating Revenue	10,005,865	88.3%	Ancillary Service 23.1%
Total Assets	10,763,930	Operating Expense	9,251,551	92.5%	Current Ratio 1.4
Current Liabilities	7,303,431	Operating Margin	754,314	7.5%	Days to Collect 100.1
Long Term Liabilities	1,194,255	Other Income	957,234	9.6%	Avg Payment Days 36.9
Total Equity	2,266,244	Other Expense	0	0.0%	Depreciation Rate 97.7%
Total Liab. and Equity	10,763,930	Net Profit or Loss	1,711,548	17.1%	Return on Equity 75.5%

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675980 HILL COUNTRY NURSING AND REHAB				Proprietary - Other	
HILL COUNTRY NURSING AND REHAB		12/31/2020 366 Days Settled			
DRIPPING SPRINGS, TX 78620		CR Beds 60 POS Beds 0			
HAYS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		79.0%	
		Length of Stay		247.8	
		Average Wages		23.25	
		Skilled Nursing		79.6%	
		Ancillary Service		20.4%	
		Current Ratio		2.2	
		Days to Collect		125.3	
		Avg Payment Days		50.5	
		Depreciation Rate		0.0%	
		Return on Equity		104.9%	
Balance Sheet		Income Statement			
Current Assets	1,563,878	Total Charges	4,056,210		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	4,056,210	100.0%	
Total Assets	1,563,878	Operating Expense	3,596,908	88.7%	
Current Liabilities	696,156	Operating Margin	459,302	11.3%	
Long Term Liabilities	0	Other Income	450,862	11.1%	
Total Equity	867,722	Other Expense	0	0.0%	
Total Liab. and Equity	1,563,878	Net Profit or Loss	910,164	22.4%	
<hr/>					
675536 HILL COUNTRY REHAB AND NURSING CENTER				Proprietary - Other	
HILL COUNTRY REHAB AND NURSING CENTER		12/31/2020 366 Days Settled			
COPPERAS COVE, TX 76522		CR Beds 96 POS Beds 0			
CORYELL		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		74.1%	
		Length of Stay		152.2	
		Average Wages		20.27	
		Skilled Nursing		79.8%	
		Ancillary Service		20.2%	
		Current Ratio		0.9	
		Days to Collect		52.4	
		Avg Payment Days		51.8	
		Depreciation Rate		173.8%	
		Return on Equity		41.3%	
Balance Sheet		Income Statement			
Current Assets	-13,071,455	Total Charges	7,735,798		
Fixed Assets	404,063	Contract Allowance	1,388,606	18.0%	
Other Assets	73,332	Operating Revenue	6,347,192	82.0%	
Total Assets	-12,594,060	Operating Expense	6,523,703	102.8%	
Current Liabilities	-13,964,633	Operating Margin	-176,511	-2.8%	
Long Term Liabilities	0	Other Income	742,704	11.7%	
Total Equity	1,370,573	Other Expense	0	0.0%	
Total Liab. and Equity	-12,594,060	Net Profit or Loss	566,193	8.9%	

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675498 HILLSIDE HEIGHTS REHABILITATION SUITES				Nonprofit - Church	
HILLSIDE HEIGHTS REHABILITATION SUITES		5/31/2020 366 Days Settled			
AMARILLO, TX 79119				CR Beds 120 POS Beds 0	
RANDALL				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate 79.5%	
Balance Sheet		Income Statement		Length of Stay 141.4	
Current Assets	856,800	Total Charges	9,415,514	Average Wages 20.05	
Fixed Assets	87,642	Contract Allowance	2,225,036	23.6%	Skilled Nursing 66.2%
Other Assets	2,007	Operating Revenue	7,190,478	76.4%	Ancillary Service 33.8%
Total Assets	946,449	Operating Expense	7,810,982	108.6%	Current Ratio 1.6
Current Liabilities	545,982	Operating Margin	-620,504	-8.6%	Days to Collect 41.7
Long Term Liabilities	-1,863,733	Other Income	461,108	6.4%	Avg Payment Days 10.6
Total Equity	2,264,200	Other Expense	0	0.0%	Depreciation Rate 861.7%
Total Liab. and Equity	946,449	Net Profit or Loss	(159,396)	-2.2%	Return on Equity -7.0%

675201 HILLSIDE MEDICAL LODGE				Proprietary - Corporation	
HILLSIDE MEDICAL LODGE		12/31/2020 366 Days Settled			
GATESVILLE, TX 76528				CR Beds 128 POS Beds 0	
CORYELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.9%	
Balance Sheet		Income Statement		Length of Stay 114.5	
Current Assets	3,680,937	Total Charges	22,249,415	Average Wages 20.21	
Fixed Assets	-5,342	Contract Allowance	11,983,657	53.9%	Skilled Nursing 84.0%
Other Assets	27,534	Operating Revenue	10,265,758	46.1%	Ancillary Service 16.0%
Total Assets	3,703,129	Operating Expense	8,882,140	86.5%	Current Ratio 4.7
Current Liabilities	790,111	Operating Margin	1,383,618	13.5%	Days to Collect 32.1
Long Term Liabilities	0	Other Income	786,923	7.7%	Avg Payment Days 15.8
Total Equity	2,913,018	Other Expense	0	0.0%	Depreciation Rate 1,855.7%
Total Liab. and Equity	3,703,129	Net Profit or Loss	2,170,541	21.1%	Return on Equity 74.5%

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675988 HILLTOP PARK REHABILITATION AND CARE CENTER				Proprietary - Partnership	
HILLTOP PARK REHABILITATION AND CARE CENTER		9/30/2020 366 Days Settled			
WEATHERFORD, TX 76086				CR Beds 168 POS Beds 0	
PARKER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.4%
				Length of Stay	163.5
				Average Wages	20.18
				Skilled Nursing	89.1%
				Ancillary Service	0.0%
				Current Ratio	1.0
				Days to Collect	37.3
				Avg Payment Days	15.1
				Depreciation Rate	0.0%
				Return on Equity	100.0%
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455628 HILLTOP VILLAGE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
HILLTOP VILLAGE NURSING AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
KERRVILLE, TX 78028				CR Beds 150 POS Beds 0	
KERR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.6%
				Length of Stay	108.7
				Average Wages	28.01
				Skilled Nursing	89.4%
				Ancillary Service	10.6%
				Current Ratio	1.1
				Days to Collect	58.3
				Avg Payment Days	54.8
				Depreciation Rate	188.4%
				Return on Equity	99.0%

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675388 HILLVIEW NURSING & REHABILITATION		Nonprofit - Church	
HILLVIEW NURSING & REHABILITATION		8/31/2020 366 Days Settled	
GOLDTHWAITE, TX 76844		CR Beds 52 POS Beds 0	
MILLS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.3%
		Length of Stay	220.3
		Average Wages	18.31
		Skilled Nursing	64.6%
		Ancillary Service	35.4%
		Current Ratio	3.9
		Days to Collect	60.6
		Avg Payment Days	28.8
		Depreciation Rate	735.9%
		Return on Equity	114.7%
Balance Sheet			
		Income Statement	
Current Assets	963,466	Total Charges	3,694,010
Fixed Assets	0	Contract Allowance	624,891
Other Assets	9,835	Operating Revenue	3,069,119
Total Assets	973,301	Operating Expense	2,828,571
Current Liabilities	248,201	Operating Margin	240,548
Long Term Liabilities	0	Other Income	591,500
Total Equity	725,100	Other Expense	0
Total Liab. and Equity	973,301	Net Profit or Loss	832,048
		16.9%	
		83.1%	
		92.2%	
		7.8%	
		19.3%	
		0.0%	
		27.1%	
675687 HOLIDAY HILL INC			
		Nonprofit - Other	
HOLIDAY HILL INC		12/31/2020 366 Days Settled	
COLEMAN, TX 76834		CR Beds 108 POS Beds 0	
COLEMAN		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	59.3%
		Length of Stay	558.1
		Average Wages	16.98
		Skilled Nursing	94.1%
		Ancillary Service	0.0%
		Current Ratio	1.7
		Days to Collect	57.1
		Avg Payment Days	57.4
		Depreciation Rate	0.0%
		Return on Equity	20.9%
Balance Sheet			
Income Statement			
Current Assets	1,234,269	Total Charges	4,725,415
Fixed Assets	2,897,060	Contract Allowance	373,683
Other Assets	370,960	Operating Revenue	4,351,732
Total Assets	4,502,289	Operating Expense	3,848,969
Current Liabilities	734,666	Operating Margin	502,763
Long Term Liabilities	1,238,514	Other Income	24,984
Total Equity	2,529,109	Other Expense	0
Total Liab. and Equity	4,502,289	Net Profit or Loss	527,747
		7.9%	
		92.1%	
		88.4%	
		11.6%	
		0.6%	
		0.0%	
		12.1%	

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455550 HOLIDAY NURSING & REHABILITATION				Proprietary - Corporation		
HOLIDAY NURSING & REHABILITATION		12/31/2020 366 Days Settled				
CENTER, TX 75935		CR Beds 137 POS Beds 0				
SHELBY		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	36.7%			
Balance Sheet		Length of Stay	259.1			
Income Statement		Average Wages	17.67			
Current Assets	1,841,478	Total Charges	4,307,402	Average Wages	17.67	
Fixed Assets	90,609	Contract Allowance	-342,438	-7.9%	Skilled Nursing	73.3%
Other Assets	640	Operating Revenue	4,649,840	107.9%	Ancillary Service	26.7%
Total Assets	1,932,727	Operating Expense	4,209,951	90.5%	Current Ratio	29.6
Current Liabilities	62,231	Operating Margin	439,889	9.5%	Days to Collect	100.5
Long Term Liabilities	491,390	Other Income	596,706	12.8%	Avg Payment Days	18.1
Total Equity	1,379,106	Other Expense	0	0.0%	Depreciation Rate	500.0%
Total Liab. and Equity	1,932,727	Net Profit or Loss	1,036,595	22.3%	Return on Equity	75.2%
676306 HOLLY HALL				Nonprofit - Other		
HOLLY HALL		3/31/2020 366 Days Settled				
HOUSTON, TX 77054		CR Beds 229 POS Beds 0				
HARRIS		Key Performance Ind.				
TRAILBLAZER (TEXAS)		Occupancy Rate	73.7%			
Balance Sheet		Length of Stay	165.1			
Income Statement		Average Wages	20.49			
Current Assets	9,989,956	Total Charges	11,216,532	Average Wages	20.49	
Fixed Assets	18,796,873	Contract Allowance	1,278,108	11.4%	Skilled Nursing	36.7%
Other Assets	11,792,891	Operating Revenue	9,938,424	88.6%	Ancillary Service	19.6%
Total Assets	40,579,720	Operating Expense	12,760,380	128.4%	Current Ratio	5.2
Current Liabilities	1,923,214	Operating Margin	-2,821,956	-28.4%	Days to Collect	43.5
Long Term Liabilities	1,091,722	Other Income	2,260,919	22.7%	Avg Payment Days	20.4
Total Equity	37,564,784	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	40,579,720	Net Profit or Loss	(561,037)	-5.6%	Return on Equity	-1.5%

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676369 HOLLYMEAD				Nonprofit - Church		
HOLLYMEAD		9/30/2020 396 Days Settled				
FLOWER MOUND, TX 75028				CR Beds 112 POS Beds 0		
DENTON				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	68.5%	
Balance Sheet		Income Statement		Length of Stay	62.3	
Current Assets	759,753	Total Charges	13,473,735	Average Wages	24.07	
Fixed Assets	0	Contract Allowance	3,868,463	28.7%	Skilled Nursing	71.3%
Other Assets	0	Operating Revenue	9,605,272	71.3%	Ancillary Service	28.7%
Total Assets	759,753	Operating Expense	9,815,003	102.2%	Current Ratio	2.0
Current Liabilities	375,875	Operating Margin	-209,731	-2.2%	Days to Collect	32.9
Long Term Liabilities	0	Other Income	265,176	2.8%	Avg Payment Days	3.7
Total Equity	383,878	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	759,753	Net Profit or Loss	55,445	0.6%	Return on Equity	14.4%
675773 HOLMGREEN CENTER				Proprietary - Corporation		
HOLMGREEN CENTER		12/31/2020 366 Days Settled				
CORPUS CHRISTI, TX 78401				CR Beds 157 POS Beds 0		
NUECES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.8%	
Balance Sheet		Income Statement		Length of Stay	97.5	
Current Assets	528,777	Total Charges	15,650,927	Average Wages	19.07	
Fixed Assets	38,965,090	Contract Allowance	1,596,750	10.2%	Skilled Nursing	18.9%
Other Assets	-13,812,165	Operating Revenue	14,054,177	89.8%	Ancillary Service	9.6%
Total Assets	25,681,702	Operating Expense	18,558,266	132.0%	Current Ratio	0.0
Current Liabilities	50,668,858	Operating Margin	-4,504,089	-32.0%	Days to Collect	12.3
Long Term Liabilities	97,769	Other Income	981,855	7.0%	Avg Payment Days	10.9
Total Equity	-25,084,925	Other Expense	0	0.0%	Depreciation Rate	8.0%
Total Liab. and Equity	25,681,702	Net Profit or Loss	(3,522,234)	-25.1%	Return on Equity	14.0%

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675058 HOMEPLACE MANOR		Proprietary - Corporation	
HOMEPLACE MANOR		12/31/2020 366 Days Settled	
HAMLIN, TX 79520		CR Beds 60 POS Beds 0	
JONES		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate 32.4%	
Balance Sheet		Income Statement	
Current Assets	3,336,696	Total Charges	1,981,375
Fixed Assets	0	Contract Allowance	407,751
Other Assets	0	Operating Revenue	1,573,624
Total Assets	<u>3,336,696</u>	Operating Expense	<u>1,371,047</u>
Current Liabilities	4,759,020	Operating Margin	202,577
Long Term Liabilities	0	Other Income	155,216
Total Equity	<u>-1,422,324</u>	Other Expense	0
Total Liab. and Equity	<u>3,336,696</u>	Net Profit or Loss	<u>357,793</u>
		20.6%	Skilled Nursing 85.1%
		79.4%	Ancillary Service 14.9%
		87.1%	Current Ratio 0.7
		12.9%	Days to Collect 46.0
		9.9%	Avg Payment Days 21.7
		0.0%	Depreciation Rate 0.0%
		22.7%	Return on Equity -25.2%
675364 HOMESTEAD NURSING AND REHABILITATION OF BAIRD		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF BAIRD		12/31/2020 366 Days Settled	
BAIRD, TX 79504		CR Beds 74 POS Beds 0	
CALLAHAN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 39.3%	
Balance Sheet		Income Statement	
Current Assets	353,846	Total Charges	3,085,467
Fixed Assets	29,514	Contract Allowance	285,574
Other Assets	4,302	Operating Revenue	2,799,893
Total Assets	<u>387,662</u>	Operating Expense	<u>2,242,674</u>
Current Liabilities	569,289	Operating Margin	557,219
Long Term Liabilities	5,282	Other Income	38,704
Total Equity	<u>-186,909</u>	Other Expense	0
Total Liab. and Equity	<u>387,662</u>	Net Profit or Loss	<u>595,923</u>
		9.3%	Skilled Nursing 64.6%
		90.7%	Ancillary Service 35.4%
		80.1%	Current Ratio 0.6
		19.9%	Days to Collect (10.2)
		1.4%	Avg Payment Days 26.5
		0.0%	Depreciation Rate 164.4%
		21.3%	Return on Equity -318.8%

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675206 HOMESTEAD NURSING AND REHABILITATION OF COLLINSVIL		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF COLLINSVIL		5/31/2020 366 Days Settled	
COLLINSVILLE, TX 76233		CR Beds 88 POS Beds 0	
GRAYSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	38.9%
		Length of Stay	190.0
		Average Wages	17.79
		7.0% Skilled Nursing	67.8%
		93.0% Ancillary Service	32.2%
		79.0% Current Ratio	3.3
		21.0% Days to Collect	(28.2)
		0.1% Avg Payment Days	23.0
		0.0% Depreciation Rate	108.6%
		21.1% Return on Equity	104.7%

Balance Sheet		Income Statement	
Current Assets	713,245	Total Charges	3,008,572
Fixed Assets	65,293	Contract Allowance	211,396
Other Assets	0	Operating Revenue	2,797,176
Total Assets	778,538	Operating Expense	2,210,228
Current Liabilities	214,816	Operating Margin	586,948
Long Term Liabilities	0	Other Income	3,499
Total Equity	563,722	Other Expense	0
Total Liab. and Equity	778,538	Net Profit or Loss	590,222

675096 HOMESTEAD NURSING AND REHABILITATION OF HILLSBORO		Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF HILLSBORO		12/31/2020 366 Days Settled	
HILLSBORO, TX 76645		CR Beds 166 POS Beds 0	
HILL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	56.6%
		Length of Stay	167.1
		Average Wages	16.07
		4.5% Skilled Nursing	69.8%
		95.5% Ancillary Service	30.2%
		72.0% Current Ratio	0.9
		28.0% Days to Collect	(10.2)
		0.6% Avg Payment Days	27.1
		0.0% Depreciation Rate	577.8%
		28.6% Return on Equity	- 7,766.9%

Balance Sheet		Income Statement	
Current Assets	1,147,874	Total Charges	9,808,987
Fixed Assets	86,864	Contract Allowance	444,163
Other Assets	15,651	Operating Revenue	9,364,824
Total Assets	1,250,389	Operating Expense	6,738,623
Current Liabilities	1,249,253	Operating Margin	2,626,201
Long Term Liabilities	35,634	Other Income	53,213
Total Equity	-34,498	Other Expense	0
Total Liab. and Equity	1,250,389	Net Profit or Loss	2,679,413

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675712 HOMESTEAD NURSING AND REHABILITATION OF ITASCA				Nonprofit - Church	
HOMESTEAD NURSING AND REHABILITATION OF ITASCA		12/31/2020 366 Days Settled			
ITASCA, TX 76055		CR Beds 82 POS Beds 0			
HILL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		62.9%	
		Length of Stay		319.8	
		Average Wages		15.96	
		5.5% Skilled Nursing		75.0%	
		94.5% Ancillary Service		25.0%	
		65.7% Current Ratio		1.6	
		34.3% Days to Collect		(9.6)	
		0.6% Avg Payment Days		24.3	
		0.0% Depreciation Rate		106.6%	
		34.9% Return on Equity		418.4%	
<hr/>					
455534 HONDO NURSING AND REHABILITATION LP				Proprietary - Corporation	
HONDO NURSING AND REHABILITATION LP		6/15/2020 167 Days Settled*			
HONDO, TX 78861		CR Beds 90 POS Beds 0			
MEDINA		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		36.6%	
		Length of Stay		140.9	
		Average Wages		19.10	
		-4.6% Skilled Nursing		82.8%	
		104.6% Ancillary Service		17.2%	
		131.2% Current Ratio		0.3	
		-31.2% Days to Collect		19.9	
		30.3% Avg Payment Days		19.8	
		0.0% Depreciation Rate		69.9%	
		-0.9% Return on Equity		0.7%	

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675066 HONEY GROVE NURSING CENTER				Proprietary - Other	
HONEY GROVE NURSING CENTER		12/31/2020 366 Days Settled			
HONEY GROVE, TX 75446		CR Beds 102 POS Beds 0			
FANNIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		40.1%	
Balance Sheet		Income Statement		Length of Stay	
				258.0	
Current Assets	784,890	Total Charges	3,742,527	Average Wages	
Fixed Assets	85,679	Contract Allowance	601,623	19.77	
Other Assets	151,261	Operating Revenue	3,140,904	16.1%	
Total Assets	1,021,830	Operating Expense	4,038,512	83.9%	
Current Liabilities	1,555,809	Operating Margin	-897,608	128.6%	
Long Term Liabilities	0	Other Income	347,883	-28.6%	
Total Equity	-533,979	Other Expense	0	11.1%	
Total Liab. and Equity	1,021,830	Net Profit or Loss	(549,725)	0.0%	
				293.5%	
				102.9%	

676043 HOUSTON COUNTY NURSING HOME				Proprietary - Corporation	
HOUSTON COUNTY NURSING HOME		12/31/2020 366 Days Settled			
CROCKETT, TX 75835		CR Beds 0 POS Beds 0			
HOUSTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		0.0%	
Balance Sheet		Income Statement		Length of Stay	
				Average Wages	
Current Assets	0	Total Charges	0	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	
Current Liabilities	0	Operating Margin	0	0.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	
				0.0%	
				0.0%	

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676470 HOUSTON HEIGHTS HEALTHCARE CENTRE				Proprietary - Corporation	
HOUSTON HEIGHTS HEALTHCARE CENTRE		12/31/2020 360 Days *Settled			
HOUSTON, TX 77091				CR Beds 150 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	37.5%
				Length of Stay	184.2
				Average Wages	20.36
				10.8% Skilled Nursing	85.6%
				89.2% Ancillary Service	14.4%
				125.2% Current Ratio	0.3
				-25.2% Days to Collect	109.9
				16.0% Avg Payment Days	133.4
				0.0% Depreciation Rate	109.9%
				-9.2% Return on Equity	20.1%
<hr/>					
676435 HOUSTON TRANSITIONAL CARE				Proprietary - Partnership	
HOUSTON TRANSITIONAL CARE		12/31/2020 366 Days Settled			
HOUSTON, TX 77074				CR Beds 70 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	63.4%
				Length of Stay	38.8
				Average Wages	26.29
				34.4% Skilled Nursing	55.8%
				65.6% Ancillary Service	44.2%
				107.0% Current Ratio	0.4
				-7.0% Days to Collect	71.2
				6.9% Avg Payment Days	7.0
				0.0% Depreciation Rate	657.9%
				-0.2% Return on Equity	0.6%

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676136 HUEBNER CREEK HEALTH & REHABILITATION CENTER			Proprietary - Corporation	
HUEBNER CREEK HEALTH & REHABILITATION CENTER			12/31/2020 366 Days Settled	
SAN ANTONIO, TX 78240			CR Beds 146 POS Beds 0	
BEXAR			Key Performance Ind.	
BLUE CROSS (TEXAS)			Occupancy Rate	59.3%
Balance Sheet			Length of Stay	39.7
Income Statement			Average Wages	22.49
Current Assets	5,010,572	Total Charges	12,103,379	
Fixed Assets	183,128	Contract Allowance	3,819,772	31.6%
Other Assets	28,362	Operating Revenue	8,283,607	68.4%
Total Assets	5,222,062	Operating Expense	9,814,012	118.5%
Current Liabilities	5,788,820	Operating Margin	-1,530,405	-18.5%
Long Term Liabilities	422,130	Other Income	843,260	10.2%
Total Equity	-5,145,047	Other Expense	0	0.0%
Total Liab. and Equity	1,065,903	Net Profit or Loss	(687,145)	-8.3%
455763 HUGULEY NURSING & REHAB CENTER			Nonprofit - Church	
HUGULEY NURSING & REHAB CENTER			12/31/2020 366 Days Settled	
BURLESON, TX 76028			CR Beds 178 POS Beds 0	
JOHNSON			Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE			Occupancy Rate	56.8%
Balance Sheet			Length of Stay	103.7
Income Statement			Average Wages	20.75
Current Assets	505,695	Total Charges	9,446,195	
Fixed Assets	6,143,182	Contract Allowance	253,355	2.7%
Other Assets	0	Operating Revenue	9,192,840	97.3%
Total Assets	6,648,877	Operating Expense	12,931,365	140.7%
Current Liabilities	2,831,713	Operating Margin	-3,738,525	-40.7%
Long Term Liabilities	2,118,098	Other Income	1,143,298	12.4%
Total Equity	1,699,066	Other Expense	0	0.0%
Total Liab. and Equity	6,648,877	Net Profit or Loss	(2,686,798)	-29.2%

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676331 HUNTERS POND REHABILITATION AND HEALTHCARE				Nonprofit - Church	
HUNTERS POND REHABILITATION AND HEALTHCARE		9/30/2020 335 Days Settled			
SAN ANTONIO, TX 78224				CR Beds 128 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	77.4%
				Length of Stay	122.9
				Average Wages	20.64
				Skilled Nursing	65.1%
				Ancillary Service	34.9%
				Current Ratio	1.7
				Days to Collect	49.5
				Avg Payment Days	21.4
				Depreciation Rate	0.0%
				Return on Equity	100.7%
Balance Sheet		Income Statement			
Current Assets	1,459,113	Total Charges	9,716,955		
Fixed Assets	0	Contract Allowance	1,438,883	14.8%	
Other Assets	0	Operating Revenue	8,278,072	85.2%	
Total Assets	1,459,113	Operating Expense	7,620,895	92.1%	
Current Liabilities	878,731	Operating Margin	657,177	7.9%	
Long Term Liabilities	-72,844	Other Income	819	0.0%	
Total Equity	653,226	Other Expense	0	0.0%	
Total Liab. and Equity	1,459,113	Net Profit or Loss	657,996	7.9%	
<hr/>					
676183 HUNTINGTON HEALTH CARE & REHABILITATION CENTER				Proprietary - Partnership	
HUNTINGTON HEALTH CARE & REHABILITATION CENTER		12/31/2020 366 Days Settled			
HUNTINGTON, TX 75949				CR Beds 112 POS Beds 0	
ANGELINA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	47.7%
				Length of Stay	383.8
				Average Wages	17.73
				Skilled Nursing	76.5%
				Ancillary Service	23.5%
				Current Ratio	1.4
				Days to Collect	56.1
				Avg Payment Days	11.0
				Depreciation Rate	288.3%
				Return on Equity	22.8%
Balance Sheet		Income Statement			
Current Assets	815,269	Total Charges	3,458,754		
Fixed Assets	60,754	Contract Allowance	-907,100	-26.2%	
Other Assets	-758,120	Operating Revenue	4,365,854	126.2%	
Total Assets	117,903	Operating Expense	4,473,229	102.5%	
Current Liabilities	587,657	Operating Margin	-107,375	-2.5%	
Long Term Liabilities	0	Other Income	112	0.0%	
Total Equity	-469,754	Other Expense	0	0.0%	
Total Liab. and Equity	117,903	Net Profit or Loss	(107,263)	-2.5%	

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675691 HUNTSVILLE HEALTH CARE CENTER				Nonprofit - Other	
HUNTSVILLE HEALTH CARE CENTER		12/31/2020 366 Days Settled			
HUNTSVILLE, TX 77340		CR Beds 92 POS Beds 0			
WALKER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.4%	
Balance Sheet		Income Statement		Length of Stay 130.2	
Current Assets	506,341	Total Charges	6,221,882	Average Wages 19.97	
Fixed Assets	0	Contract Allowance	1,887,998	30.3%	Skilled Nursing 63.1%
Other Assets	1,473,456	Operating Revenue	4,333,884	69.7%	Ancillary Service 36.9%
Total Assets	1,979,797	Operating Expense	4,726,616	109.1%	Current Ratio 0.2
Current Liabilities	2,232,556	Operating Margin	-392,732	-9.1%	Days to Collect 31.0
Long Term Liabilities	0	Other Income	232,340	5.4%	Avg Payment Days 26.7
Total Equity	-252,759	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,979,797	Net Profit or Loss	(160,392)	-3.7%	Return on Equity 63.5%
455850 HURST PLAZA NURSING & REHAB				Proprietary - Partnership	
HURST PLAZA NURSING & REHAB		12/31/2020 366 Days Settled			
HURST, TX 76053		CR Beds 106 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.3%	
Balance Sheet		Income Statement		Length of Stay 212.2	
Current Assets	2,265,275	Total Charges	9,275,097	Average Wages 22.34	
Fixed Assets	22,822	Contract Allowance	2,823,129	30.4%	Skilled Nursing 63.7%
Other Assets	26,764	Operating Revenue	6,451,968	69.6%	Ancillary Service 36.3%
Total Assets	2,314,861	Operating Expense	6,427,015	99.6%	Current Ratio 3.1
Current Liabilities	741,831	Operating Margin	24,953	0.4%	Days to Collect 38.8
Long Term Liabilities	121,043	Other Income	850,953	13.2%	Avg Payment Days 25.0
Total Equity	1,451,987	Other Expense	0	0.0%	Depreciation Rate 80.1%
Total Liab. and Equity	2,314,861	Net Profit or Loss	875,906	13.6%	Return on Equity 60.3%

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676052 IMMANUEL'S HEALTHCARE				Proprietary - Corporation	
IMMANUEL'S HEALTHCARE		12/31/2020 366 Days Settled			
FORT WORTH, TX 76119		CR Beds 84 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		86.4%	
		Length of Stay		298.6	
		Average Wages		17.97	
		12.2% Skilled Nursing		62.7%	
		87.8% Ancillary Service		37.3%	
		95.9% Current Ratio		2.6	
		4.1% Days to Collect		89.5	
		14.7% Avg Payment Days		22.1	
		0.0% Depreciation Rate		339.5%	
		18.8% Return on Equity		71.3%	
<hr/>					
675909 INDIAN OAKS LIVING CENTER				Proprietary - Other	
INDIAN OAKS LIVING CENTER		12/31/2020 366 Days Settled			
HARKER HEIGHTS, TX 76548		CR Beds 199 POS Beds 0			
BELL		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		69.6%	
		Length of Stay		177.8	
		Average Wages		20.48	
		24.1% Skilled Nursing		85.3%	
		75.9% Ancillary Service		14.7%	
		107.6% Current Ratio		0.9	
		-7.6% Days to Collect		69.7	
		10.5% Avg Payment Days		26.6	
		0.0% Depreciation Rate		122.8%	
		2.9% Return on Equity		17.6%	

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455835 INTERLOCHEN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
INTERLOCHEN HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
ARLINGTON, TX 76012		CR Beds 122 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.3%	
Balance Sheet		Income Statement		Length of Stay	
				172.3	
Current Assets	1,485,289	Total Charges	12,110,081	Average Wages	
Fixed Assets	151,290	Contract Allowance	5,026,630	18.41	
Other Assets	0	Operating Revenue	7,083,451	41.5%	
Total Assets	1,636,579	Operating Expense	8,464,452	58.5%	
Current Liabilities	1,065,255	Operating Margin	-1,381,001	119.5%	
Long Term Liabilities	348,077	Other Income	1,852,531	-19.5%	
Total Equity	223,251	Other Expense	0	26.2%	
Total Liab. and Equity	1,636,583	Net Profit or Loss	471,530	0.0%	
				Days to Collect	
				75.5	
				Avg Payment Days	
				44.8	
				Depreciation Rate	
				357.6%	
				Return on Equity	
				211.2%	

675483 IOWA PARK HEALTHCARE CENTER				Nonprofit - Church	
IOWA PARK HEALTHCARE CENTER		12/31/2020 366 Days Settled			
IOWA PARK, TX 76367		CR Beds 77 POS Beds 0			
WICHITA		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		29.2%	
Balance Sheet		Income Statement		Length of Stay	
				164.8	
Current Assets	498,534	Total Charges	2,198,062	Average Wages	
Fixed Assets	13,553	Contract Allowance	168,314	20.16	
Other Assets	12,806	Operating Revenue	2,029,748	7.7%	
Total Assets	524,893	Operating Expense	2,235,409	92.3%	
Current Liabilities	515,267	Operating Margin	-205,661	110.1%	
Long Term Liabilities	101,742	Other Income	179,300	-10.1%	
Total Equity	-92,116	Other Expense	0	8.8%	
Total Liab. and Equity	524,893	Net Profit or Loss	(26,361)	0.0%	
				Days to Collect	
				56.6	
				Avg Payment Days	
				43.2	
				Depreciation Rate	
				717.0%	
				Return on Equity	
				28.6%	

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675374 IRVING NURSING AND REHABILITATION LP				Proprietary - Corporation	
IRVING NURSING AND REHABILITATION LP		10/31/2020 305 Days Settled			
IRVING, TX 75061		12/31/2020 61 Days Settled		CR Beds 88 POS Beds 0	
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.4%	
Balance Sheet		Income Statement		Length of Stay	
				766.4	
Current Assets	7,509	Total Charges	1,906,389	Average Wages	20.31
Fixed Assets	130,968	Contract Allowance	15,636	0.8%	Skilled Nursing
Other Assets	235,548	Operating Revenue	1,890,753	99.2%	Ancillary Service
Total Assets	<u>374,025</u>	Operating Expense	<u>3,032,049</u>	160.4%	Current Ratio
Current Liabilities	-383,018	Operating Margin	-1,141,296	-60.4%	Days to Collect
Long Term Liabilities	0	Other Income	-336,653	-17.8%	Avg Payment Days
Total Equity	<u>8,993</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>-374,025</u>	Net Profit or Loss	<u>(138,651)</u>	-7.3%	Return on Equity
				1,541.8%	

675374 IRVING NURSING AND REHABILITATION LP				Proprietary - Corporation	
IRVING NURSING AND REHABILITATION LP		10/31/2020 305 Days Settled			
IRVING, TX 75061		12/31/2020 61 Days Settled		CR Beds 88 POS Beds 0	
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		45.4%	
Balance Sheet		Income Statement		Length of Stay	
				121.8	
Current Assets	196,342	Total Charges	498,830	Average Wages	20.31
Fixed Assets	7,346	Contract Allowance	-123,000	-24.7%	Skilled Nursing
Other Assets	2,466	Operating Revenue	621,830	124.7%	Ancillary Service
Total Assets	<u>206,154</u>	Operating Expense	<u>544,272</u>	87.5%	Current Ratio
Current Liabilities	124,503	Operating Margin	77,558	12.5%	Days to Collect
Long Term Liabilities	0	Other Income	4,097	0.7%	Avg Payment Days
Total Equity	<u>81,651</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>206,154</u>	Net Profit or Loss	<u>81,655</u>	13.1%	Return on Equity
				100.0%	

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675231 JACINTO NURSING & REHABILITATION CENTER, LLC				Proprietary - Partnership	
JACINTO NURSING & REHABILITATION CENTER, LLC				12/31/2020 366 Days Settled	
HOUSTON, TX 77029				CR Beds 148 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	45.1%
Balance Sheet		Income Statement		Length of Stay	251.8
Current Assets	2,006,842	Total Charges	7,427,659	Average Wages	20.19
Fixed Assets	101,394	Contract Allowance	1,667,799	22.5% Skilled Nursing	73.5%
Other Assets	0	Operating Revenue	5,759,860	77.5% Ancillary Service	26.5%
Total Assets	2,108,236	Operating Expense	5,864,883	101.8% Current Ratio	1.9
Current Liabilities	1,058,389	Operating Margin	-105,023	-1.8% Days to Collect	116.5
Long Term Liabilities	868,284	Other Income	367,738	6.4% Avg Payment Days	18.6
Total Equity	181,563	Other Expense	0	0.0% Depreciation Rate	154.1%
Total Liab. and Equity	2,108,236	Net Profit or Loss	262,715	4.6% Return on Equity	144.7%
455808 JACKSBORO HEALTHCARE CENTER				Nonprofit - Church	
JACKSBORO HEALTHCARE CENTER				5/31/2020 366 Days Settled	
JACKSBORO, TX 76458				CR Beds 104 POS Beds 0	
JACK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	36.1%
Balance Sheet		Income Statement		Length of Stay	176.2
Current Assets	888,560	Total Charges	3,010,911	Average Wages	14.76
Fixed Assets	35,045	Contract Allowance	155,906	5.2% Skilled Nursing	65.6%
Other Assets	-5,777	Operating Revenue	2,855,005	94.8% Ancillary Service	34.4%
Total Assets	917,828	Operating Expense	2,547,071	89.2% Current Ratio	4.8
Current Liabilities	186,414	Operating Margin	307,934	10.8% Days to Collect	(64.5)
Long Term Liabilities	0	Other Income	1,031	0.0% Avg Payment Days	21.8
Total Equity	731,414	Other Expense	0	0.0% Depreciation Rate	269.3%
Total Liab. and Equity	917,828	Net Profit or Loss	308,965	10.8% Return on Equity	42.2%

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675011 JACKSONVILLE HEALTHCARE CENTER				Proprietary - Corporation	
JACKSONVILLE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
JACKSONVILLE, TX 75766		CR Beds 53 POS Beds 0			
CHEROKEE		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		75.2%	
Balance Sheet		Income Statement		Length of Stay 247.3	
Current Assets	11,951,673	Total Charges	4,181,571	Average Wages	17.30
Fixed Assets	24,795	Contract Allowance	734,093	17.6%	Skilled Nursing 82.6%
Other Assets	0	Operating Revenue	3,447,478	82.4%	Ancillary Service 17.4%
Total Assets	11,976,468	Operating Expense	2,814,678	81.6%	Current Ratio 1.3
Current Liabilities	9,254,412	Operating Margin	632,800	18.4%	Days to Collect 43.4
Long Term Liabilities	0	Other Income	415,850	12.1%	Avg Payment Days 19.9
Total Equity	2,722,056	Other Expense	0	0.0%	Depreciation Rate 592.4%
Total Liab. and Equity	11,976,468	Net Profit or Loss	1,048,650	30.4%	Return on Equity 38.5%
676218 JEFFERSON NURSING AND REHABILITATION CENTER				Government - City-County	
JEFFERSON NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
BEAUMONT, TX 77706		CR Beds 120 POS Beds 0			
JEFFERSON		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		75.5%	
Balance Sheet		Income Statement		Length of Stay 86.2	
Current Assets	1,449,480	Total Charges	7,426,595	Average Wages	18.73
Fixed Assets	398,297	Contract Allowance	0	0.0%	Skilled Nursing 77.7%
Other Assets	3,832,111	Operating Revenue	7,426,595	100.0%	Ancillary Service 22.3%
Total Assets	5,679,888	Operating Expense	8,141,498	109.6%	Current Ratio 1.0
Current Liabilities	1,525,494	Operating Margin	-714,903	-9.6%	Days to Collect 70.4
Long Term Liabilities	0	Other Income	989,272	13.3%	Avg Payment Days 25.5
Total Equity	4,154,394	Other Expense	0	0.0%	Depreciation Rate 151.5%
Total Liab. and Equity	5,679,888	Net Profit or Loss	274,369	3.7%	Return on Equity 6.6%

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455489 JEFFREY PLACE HEALTHCARE CENTER				Proprietary - Corporation	
JEFFREY PLACE HEALTHCARE CENTER 12/31/2020 366 Days Settled					
WACO, TX 76710				CR Beds 95 POS Beds 0	
MCLENNAN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 79.5%	
Balance Sheet		Income Statement		Length of Stay 310.6	
Current Assets	24,650,519	Total Charges	8,041,384	Average Wages 17.78	
Fixed Assets	16,710	Contract Allowance	1,834,224	22.8% Skilled Nursing 80.8%	
Other Assets	0	Operating Revenue	6,207,160	77.2% Ancillary Service 19.2%	
Total Assets	24,667,229	Operating Expense	5,058,658	81.5% Current Ratio 1.5	
Current Liabilities	16,155,788	Operating Margin	1,148,502	18.5% Days to Collect 35.9	
Long Term Liabilities	0	Other Income	492,697	7.9% Avg Payment Days 4.2	
Total Equity	8,511,441	Other Expense	0	0.0% Depreciation Rate 1,009.7%	
Total Liab. and Equity	24,667,229	Net Profit or Loss	1,641,199	26.4% Return on Equity 19.3%	

455962 KAUFMAN HEALTHCARE CENTER				Nonprofit - Church	
KAUFMAN HEALTHCARE CENTER 9/30/2020 366 Days Settled					
KAUFMAN, TX 75142				CR Beds 115 POS Beds 0	
KAUFMAN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 39.7%	
Balance Sheet		Income Statement		Length of Stay 225.8	
Current Assets	6,915,536	Total Charges	4,374,510	Average Wages 18.67	
Fixed Assets	0	Contract Allowance	923,688	21.1% Skilled Nursing 82.7%	
Other Assets	0	Operating Revenue	3,450,822	78.9% Ancillary Service 17.3%	
Total Assets	6,915,536	Operating Expense	2,743,014	79.5% Current Ratio 1.3	
Current Liabilities	5,211,437	Operating Margin	707,808	20.5% Days to Collect 44.5	
Long Term Liabilities	0	Other Income	164,568	4.8% Avg Payment Days 20.2	
Total Equity	1,704,099	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	6,915,536	Net Profit or Loss	872,376	25.3% Return on Equity 51.2%	

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675708 KEENELAND NURSING AND REHABILITATION LP				Proprietary - Corporation	
KEENELAND NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
WEATHERFORD, TX 76086		CR Beds 72 POS Beds 0			
PARKER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.6%	
Balance Sheet		Income Statement		Length of Stay	
				234.1	
Current Assets	50,660	Total Charges	1,404,821	Average Wages	
				19.31	
Fixed Assets	81,125	Contract Allowance	-266,959	-19.0%	Skilled Nursing
					140.4%
Other Assets	-2,875,607	Operating Revenue	1,671,780	119.0%	Ancillary Service
					-40.4%
Total Assets	-2,743,822	Operating Expense	3,154,593	188.7%	Current Ratio
					(0.4)
Current Liabilities	-136,071	Operating Margin	-1,482,813	-88.7%	Days to Collect
					67.2
Long Term Liabilities	0	Other Income	-479,492	-28.7%	Avg Payment Days
					(15.2)
Total Equity	2,879,893	Other Expense	0	0.0%	Depreciation Rate
					64.0%
Total Liab. and Equity	2,743,822	Net Profit or Loss	(131,805)	-7.9%	Return on Equity
					-4.6%

676023 KELLER OAKS HEALTHCARE CENTER				Nonprofit - Church	
KELLER OAKS HEALTHCARE CENTER		6/30/2020 243 Days Settled			
KELLER, TX 76248		CR Beds 146 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.1%	
Balance Sheet		Income Statement		Length of Stay	
				111.5	
Current Assets	2,105,437	Total Charges	8,499,616	Average Wages	
				22.68	
Fixed Assets	0	Contract Allowance	968,782	11.4%	Skilled Nursing
					60.5%
Other Assets	0	Operating Revenue	7,530,834	88.6%	Ancillary Service
					39.5%
Total Assets	2,105,437	Operating Expense	6,699,361	89.0%	Current Ratio
					1.6
Current Liabilities	1,286,709	Operating Margin	831,473	11.0%	Days to Collect
					51.9
Long Term Liabilities	735	Other Income	698	0.0%	Avg Payment Days
					16.6
Total Equity	817,993	Other Expense	0	0.0%	Depreciation Rate
					0.0%
Total Liab. and Equity	2,105,437	Net Profit or Loss	832,171	11.1%	Return on Equity
					101.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675802 KEMP CARE CENTER				Proprietary - Corporation	
KEMP CARE CENTER		12/31/2020 275 Days Settled			
KEMP, TX 75143		3/31/2020 91 Days Settled		CR Beds 124 POS Beds 0	
KAUFMAN		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	85.7%
Balance Sheet		Income Statement		Length of Stay	151.2
Current Assets	-135,228	Total Charges	2,578,850	Average Wages	16.44
Fixed Assets	-4,455	Contract Allowance	349,546	13.6% Skilled Nursing	75.5%
Other Assets	-81,892	Operating Revenue	2,229,304	86.4% Ancillary Service	24.5%
Total Assets	-221,575	Operating Expense	2,220,305	99.6% Current Ratio	0.6
Current Liabilities	-227,923	Operating Margin	8,999	0.4% Days to Collect	(5.1)
Long Term Liabilities	-1,997	Other Income	27	0.0% Avg Payment Days	2.0
Total Equity	-585,235	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	-815,155	Net Profit or Loss	9,026	0.4% Return on Equity	-1.5%
675802 KEMP CARE CENTER				Nonprofit - Church	
KEMP CARE CENTER		12/31/2020 275 Days Settled			
KEMP, TX 75143		3/31/2020 91 Days Settled		CR Beds 124 POS Beds 0	
KAUFMAN		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	75.3%
Balance Sheet		Income Statement		Length of Stay	141.1
Current Assets	5,251,625	Total Charges	7,199,059	Average Wages	16.44
Fixed Assets	97,869	Contract Allowance	630,318	8.8% Skilled Nursing	78.0%
Other Assets	651,980	Operating Revenue	6,568,741	91.2% Ancillary Service	22.0%
Total Assets	6,001,474	Operating Expense	6,603,529	100.5% Current Ratio	1.0
Current Liabilities	5,433,904	Operating Margin	-34,788	-0.5% Days to Collect	155.9
Long Term Liabilities	23,491	Other Income	917,314	14.0% Avg Payment Days	152.4
Total Equity	288,265	Other Expense	0	0.0% Depreciation Rate	1,054.1%
Total Liab. and Equity	5,745,660	Net Profit or Loss	882,526	13.4% Return on Equity	306.2%

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676228 KENDALL HOUSE WELLNESS & REHABILITATION				Nonprofit - Other	
KENDALL HOUSE WELLNESS & REHABILITATION		12/31/2020 366 Days Settled			
BOERNE, TX 78006		CR Beds 40 POS Beds 0			
KENDALL		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		70.5%	
Balance Sheet		Income Statement		Length of Stay	
				44.1	
Current Assets	9,545,268	Total Charges	4,069,884	Average Wages	24.35
Fixed Assets	81,678,848	Contract Allowance	444,123	10.9%	Skilled Nursing
Other Assets	47,315,950	Operating Revenue	3,625,761	89.1%	Ancillary Service
Total Assets	138,540,066	Operating Expense	4,881,461	134.6%	Current Ratio
Current Liabilities	35,871,832	Operating Margin	-1,255,700	-34.6%	Days to Collect
Long Term Liabilities	76,343,394	Other Income	351,733	9.7%	Avg Payment Days
Total Equity	26,324,840	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	138,540,066	Net Profit or Loss	(903,967)	-24.9%	Return on Equity
					-3.4%
676173 KENEDY HEALTH & REHABILITATION				Proprietary - Corporation	
KENEDY HEALTH & REHABILITATION		12/31/2020 366 Days Settled			
KENEDY, TX 78119		CR Beds 60 POS Beds 0			
KARNES		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		66.1%	
Balance Sheet		Income Statement		Length of Stay	
				219.9	
Current Assets	-672,082	Total Charges	4,010,758	Average Wages	19.23
Fixed Assets	257,254	Contract Allowance	475,790	11.9%	Skilled Nursing
Other Assets	11,603	Operating Revenue	3,534,968	88.1%	Ancillary Service
Total Assets	-403,225	Operating Expense	3,699,922	104.7%	Current Ratio
Current Liabilities	-715,636	Operating Margin	-164,954	-4.7%	Days to Collect
Long Term Liabilities	0	Other Income	685,990	19.4%	Avg Payment Days
Total Equity	1,380,995	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	665,359	Net Profit or Loss	521,036	14.7%	Return on Equity
					37.7%

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455855 KENNEDY HEALTH & REHAB		Proprietary - Corporation			
KENNEDY HEALTH & REHAB		11/30/2020 335 Days Settled			
LUFKIN, TX 75904		12/31/2020 31 Days Settled		CR Beds 145 POS Beds 0	
ANGELINA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		11.1%	
Balance Sheet		Income Statement		Length of Stay 19.9	
Current Assets	1,316,953	Total Charges	124,596	Average Wages	18.82
Fixed Assets	192,787	Contract Allowance	-95,265	-76.5%	Skilled Nursing 186.3%
Other Assets	7,405	Operating Revenue	219,861	176.5%	Ancillary Service 0.0%
Total Assets	1,517,145	Operating Expense	470,940	214.2%	Current Ratio 1.6
Current Liabilities	805,433	Operating Margin	-251,079	-114.2%	Days to Collect 332.8
Long Term Liabilities	252,584	Other Income	12,577	5.7%	Avg Payment Days 309.6
Total Equity	459,128	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,517,145	Net Profit or Loss	(238,502)	-108.5%	Return on Equity -51.9%

455855 KENNEDY HEALTH & REHAB		Proprietary - Corporation			
KENNEDY HEALTH & REHAB		11/30/2020 335 Days Settled			
LUFKIN, TX 75904		12/31/2020 31 Days Settled		CR Beds 145 POS Beds 0	
ANGELINA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.8%	
Balance Sheet		Income Statement		Length of Stay 263.3	
Current Assets	1,594,870	Total Charges	4,355,338	Average Wages	18.82
Fixed Assets	195,562	Contract Allowance	-298,940	-6.9%	Skilled Nursing 91.3%
Other Assets	7,405	Operating Revenue	4,654,278	106.9%	Ancillary Service 0.0%
Total Assets	1,797,837	Operating Expense	4,384,024	94.2%	Current Ratio 1.9
Current Liabilities	826,628	Operating Margin	270,254	5.8%	Days to Collect 15.6
Long Term Liabilities	252,584	Other Income	953,974	20.5%	Avg Payment Days 35.0
Total Equity	718,625	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,797,837	Net Profit or Loss	1,224,228	26.3%	Return on Equity 170.4%

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675867 KERENS CARE CENTER				Proprietary - Corporation		
KERENS CARE CENTER		12/31/2020 366 Days Settled				
KERENS, TX 75144				CR Beds 70 POS Beds 0		
NAVARRO				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.8%	
Balance Sheet		Income Statement		Length of Stay	331.2	
Current Assets	664,013	Total Charges	3,589,550	Average Wages	17.04	
Fixed Assets	400,735	Contract Allowance	409,533	11.4%	Skilled Nursing	78.2%
Other Assets	162,355	Operating Revenue	3,180,017	88.6%	Ancillary Service	21.8%
Total Assets	1,227,103	Operating Expense	3,775,511	118.7%	Current Ratio	0.5
Current Liabilities	1,238,071	Operating Margin	-595,494	-18.7%	Days to Collect	10.8
Long Term Liabilities	23,469	Other Income	754,411	23.7%	Avg Payment Days	102.9
Total Equity	-963,005	Other Expense	0	0.0%	Depreciation Rate	115.5%
Total Liab. and Equity	298,535	Net Profit or Loss	158,917	5.0%	Return on Equity	-16.5%
676438 KILLEEN NURSING & REHABILITATION				Nonprofit - Church		
KILLEEN NURSING & REHABILITATION		12/31/2020 275 Days Settled				
KILLEEN, TX 76549		3/31/2020 91 Days Settled		CR Beds 120 POS Beds 0		
BELL				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	84.0%	
Balance Sheet		Income Statement		Length of Stay	81.2	
Current Assets	2,377,208	Total Charges	2,862,630	Average Wages	16.91	
Fixed Assets	123,590	Contract Allowance	111,150	3.9%	Skilled Nursing	64.8%
Other Assets	109,986	Operating Revenue	2,751,480	96.1%	Ancillary Service	35.2%
Total Assets	2,610,784	Operating Expense	2,098,946	76.3%	Current Ratio	4.2
Current Liabilities	560,563	Operating Margin	652,534	23.7%	Days to Collect	(197.2)
Long Term Liabilities	4,061	Other Income	3,025	0.1%	Avg Payment Days	80.8
Total Equity	2,046,160	Other Expense	0	0.0%	Depreciation Rate	154.0%
Total Liab. and Equity	2,610,784	Net Profit or Loss	655,558	23.8%	Return on Equity	32.0%

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676438 KILLEEN NURSING & REHABILITATION				Nonprofit - Church	
KILLEEN NURSING & REHABILITATION		12/31/2020 275 Days Settled			
KILLEEN, TX 76549		3/31/2020 91 Days Settled		CR Beds 120 POS Beds 0	
BELL		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		74.2%	
Balance Sheet		Income Statement		Length of Stay 139.1	
Current Assets	1,635,112	Total Charges	8,046,739	Average Wages	16.91
Fixed Assets	100,340	Contract Allowance	352,297	4.4% Skilled Nursing	68.8%
Other Assets	21,719	Operating Revenue	7,694,442	95.6% Ancillary Service	31.2%
Total Assets	1,757,171	Operating Expense	6,268,073	81.5% Current Ratio	1.0
Current Liabilities	1,588,155	Operating Margin	1,426,369	18.5% Days to Collect	(75.3)
Long Term Liabilities	26,456	Other Income	142,523	1.9% Avg Payment Days	27.8
Total Equity	142,560	Other Expense	0	0.0% Depreciation Rate	426.0%
Total Liab. and Equity	1,757,171	Net Profit or Loss	1,568,892	20.4% Return on Equity	1,100.5%
676104 KINDRED TRANSITIONAL CARE AND REHABILITATION-GRAPE				Proprietary - Corporation	
KINDRED TRANSITIONAL CARE AND REHABILITATION-GRAPE		12/31/2020 366 Days Settled			
GRAPEVINE, TX 76051				CR Beds 132 POS Beds 0	
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		59.7%	
Balance Sheet		Income Statement		Length of Stay 94.9	
Current Assets	4,852,428	Total Charges	9,378,971	Average Wages	18.76
Fixed Assets	72,084	Contract Allowance	-1,985,445	-21.2% Skilled Nursing	56.6%
Other Assets	-107,560	Operating Revenue	11,364,416	121.2% Ancillary Service	43.4%
Total Assets	4,816,952	Operating Expense	10,468,817	92.1% Current Ratio	2.3
Current Liabilities	2,082,934	Operating Margin	895,599	7.9% Days to Collect	153.0
Long Term Liabilities	0	Other Income	221,464	1.9% Avg Payment Days	28.0
Total Equity	2,734,018	Other Expense	0	0.0% Depreciation Rate	1,726.2%
Total Liab. and Equity	4,816,952	Net Profit or Loss	1,117,063	9.8% Return on Equity	40.9%

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676143 KINDRED TRANSITIONAL CARE AND REHABILITATION-MANSF				Proprietary - Corporation	
KINDRED TRANSITIONAL CARE AND REHABILITATION-MANSF		12/31/2020 366 Days Settled			
MANSFIELD, TX 76063		CR Beds 118 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		70.6%	
Balance Sheet		Income Statement		Length of Stay 72.3	
Current Assets	3,959,237	Total Charges	9,877,857	Average Wages	20.08
Fixed Assets	98,452	Contract Allowance	-1,184,246	-12.0%	Skilled Nursing 58.0%
Other Assets	78,776	Operating Revenue	11,062,103	112.0%	Ancillary Service 42.0%
Total Assets	4,136,465	Operating Expense	10,880,346	98.4%	Current Ratio 1.6
Current Liabilities	2,546,841	Operating Margin	181,757	1.6%	Days to Collect 120.9
Long Term Liabilities	0	Other Income	232,813	2.1%	Avg Payment Days 74.8
Total Equity	1,589,624	Other Expense	0	0.0%	Depreciation Rate 1,267.6%
Total Liab. and Equity	4,136,465	Net Profit or Loss	414,570	3.7%	Return on Equity 26.1%

676101 KINDRED TRANSITIONAL CARE AND REHABILITATION-RIDGM				Proprietary - Corporation	
KINDRED TRANSITIONAL CARE AND REHABILITATION-RIDGM		12/31/2020 366 Days Settled			
FORT WORTH, TX 76116		CR Beds 155 POS Beds 0			
TARRANT		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		60.8%	
Balance Sheet		Income Statement		Length of Stay 77.3	
Current Assets	4,806,701	Total Charges	10,212,530	Average Wages	18.64
Fixed Assets	161,962	Contract Allowance	-1,223,952	-12.0%	Skilled Nursing 65.2%
Other Assets	108,388	Operating Revenue	11,436,482	112.0%	Ancillary Service 34.8%
Total Assets	5,077,051	Operating Expense	10,334,610	90.4%	Current Ratio 2.1
Current Liabilities	2,288,154	Operating Margin	1,101,872	9.6%	Days to Collect 139.4
Long Term Liabilities	0	Other Income	429,015	3.8%	Avg Payment Days 27.1
Total Equity	2,788,897	Other Expense	0	0.0%	Depreciation Rate 420.2%
Total Liab. and Equity	5,077,051	Net Profit or Loss	1,530,887	13.4%	Return on Equity 54.9%

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676261 KINGS MANOR METHODIST HOME		Unknown	
KINGS MANOR METHODIST HOME		4/27/2020 118 Days Settled	
HEREFORD, TX 79045		CR Beds 0 POS Beds 0	
DEAF SMITH		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	
676035 KINGSLAND HILLS CARE CENTER		Proprietary - Partnership	
KINGSLAND HILLS CARE CENTER		9/30/2020 274 Days Settled	
KINGSLAND, TX 78639		12/31/2020 92 Days Settled	
LLANO		CR Beds 122 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 56.4%	
Balance Sheet		Income Statement	
Current Assets	1,018,164	Total Charges	6,783,224
Fixed Assets	478,038	Contract Allowance	2,576,937
Other Assets	33,127	Operating Revenue	4,206,287
Total Assets	1,529,329	Operating Expense	4,707,208
Current Liabilities	1,152,389	Operating Margin	-500,921
Long Term Liabilities	318,852	Other Income	532,647
Total Equity	58,088	Other Expense	0
Total Liab. and Equity	1,529,329	Net Profit or Loss	31,726
		38.0% Skilled Nursing 57.3%	
		62.0% Ancillary Service 42.7%	
		111.9% Current Ratio 0.9	
		-11.9% Days to Collect 22.4	
		12.7% Avg Payment Days 42.2	
		0.0% Depreciation Rate 29.9%	
		0.8% Return on Equity 54.6%	

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676035 KINGSLAND HILLS CARE CENTER				Nonprofit - Church	
KINGSLAND HILLS CARE CENTER		9/30/2020 274 Days Settled			
KINGSLAND, TX 78639		12/31/2020 92 Days Settled		CR Beds 122 POS Beds 0	
LLANO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		46.3%	
Balance Sheet		Income Statement		Length of Stay	
				88.1	
Current Assets	599,591	Total Charges	1,262,351	Average Wages	
Fixed Assets	21,642	Contract Allowance	56,722	20.80	
Other Assets	11,390	Operating Revenue	1,205,629	4.5% Skilled Nursing	
Total Assets	632,623	Operating Expense	1,251,057	95.5% Ancillary Service	
Current Liabilities	65,759	Operating Margin	-45,428	103.8% Current Ratio	
Long Term Liabilities	0	Other Income	176,892	9.1 Days to Collect	
Total Equity	566,864	Other Expense	0	-3.8% Avg Payment Days	
Total Liab. and Equity	632,623	Net Profit or Loss	131,464	14.7% Depreciation Rate	
				0.0% Return on Equity	
				10.9% 23.2%	
675815 KINGSVILLE NURSING AND REHABILITATION CENTER				Government - City-County	
KINGSVILLE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
KINGSVILLE, TX 78363				CR Beds 120 POS Beds 0	
KLEBERG		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.7%	
Balance Sheet		Income Statement		Length of Stay	
				96.5	
Current Assets	1,232,568	Total Charges	7,543,584	Average Wages	
Fixed Assets	361,139	Contract Allowance	0	18.01	
Other Assets	3,752,530	Operating Revenue	7,543,584	0.0% Skilled Nursing	
Total Assets	5,346,237	Operating Expense	8,437,657	100.0% Ancillary Service	
Current Liabilities	1,248,301	Operating Margin	-894,073	111.9% Current Ratio	
Long Term Liabilities	0	Other Income	1,246,042	1.0 Days to Collect	
Total Equity	4,097,936	Other Expense	0	-11.9% Avg Payment Days	
Total Liab. and Equity	5,346,237	Net Profit or Loss	351,969	16.5% Depreciation Rate	
				0.0% Return on Equity	
				4.7% 8.6%	

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675336 KIRKLAND COURT HEALTH AND REHABILITATION CENTER		Nonprofit - Church	
KIRKLAND COURT HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled	
AMARILLO, TX 79106		CR Beds 98 POS Beds 0	
POTTER		Key Performance Ind.	
NGS (WI)		Occupancy Rate	51.1%
Balance Sheet		Income Statement	
Current Assets	611,570	Total Charges	3,505,302
Fixed Assets	126,124	Contract Allowance	114,234
Other Assets	0	Operating Revenue	3,391,068
Total Assets	<u>737,694</u>	Operating Expense	5,075,187
Current Liabilities	565,541	Operating Margin	-1,684,119
Long Term Liabilities	1,528,099	Other Income	958,392
Total Equity	-1,355,946	Other Expense	0
Total Liab. and Equity	<u>737,694</u>	Net Profit or Loss	<u>(725,727)</u>
		3.3%	Skilled Nursing 79.4%
		96.7%	Ancillary Service 20.6%
		149.7%	Current Ratio 1.1
		-49.7%	Days to Collect 65.8
		28.3%	Avg Payment Days 26.2
		0.0%	Depreciation Rate 479.4%
		-21.4%	Return on Equity 53.5%

455732 KIRKWOOD MANOR		Nonprofit - Church	
KIRKWOOD MANOR		6/30/2020 366 Days Settled	
NEW BRAUNFELS, TX 78130		CR Beds 108 POS Beds 0	
COMAL		Key Performance Ind.	
BLUE CROSS (MARYLAND)		Occupancy Rate	80.8%
Balance Sheet		Income Statement	
Current Assets	2,944,056	Total Charges	11,196,603
Fixed Assets	-679	Contract Allowance	1,986,666
Other Assets	0	Operating Revenue	9,209,937
Total Assets	<u>2,943,377</u>	Operating Expense	7,964,874
Current Liabilities	1,673,195	Operating Margin	1,245,063
Long Term Liabilities	12,608	Other Income	12,507
Total Equity	1,257,574	Other Expense	0
Total Liab. and Equity	<u>2,943,377</u>	Net Profit or Loss	<u>1,257,570</u>
		17.7%	Skilled Nursing 53.4%
		82.3%	Ancillary Service 46.6%
		86.5%	Current Ratio 1.8
		13.5%	Days to Collect 55.5
		0.1%	Avg Payment Days 27.1
		0.0%	Depreciation Rate 0.0%
		13.7%	Return on Equity 100.0%

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455278 KNOPP HEALTHCARE AND REHAB CENTER INC				Proprietary - Corporation	
KNOPP HEALTHCARE AND REHAB CENTER INC		12/31/2020 366 Days Settled			
FREDERICKSBURG, TX 78624				CR Beds 132 POS Beds 0	
GILLESPIE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	44.5%
				Length of Stay	208.9
				Average Wages	19.64
				Skilled Nursing	100.0%
				Ancillary Service	0.0%
				Current Ratio	0.6
				Days to Collect	23.6
				Avg Payment Days	7.3
				Depreciation Rate	2.3%
				Return on Equity	-
					1,945.0%
675740 KNOPP NURSING & REHAB CENTER INC				Proprietary - Corporation	
KNOPP NURSING & REHAB CENTER INC		12/31/2020 366 Days Settled			
FREDERICKSBURG, TX 78624				CR Beds 60 POS Beds 0	
GILLESPIE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.8%
				Length of Stay	109.5
				Average Wages	19.07
				Skilled Nursing	100.0%
				Ancillary Service	0.0%
				Current Ratio	2.0
				Days to Collect	27.0
				Avg Payment Days	4.8
				Depreciation Rate	2.7%
				Return on Equity	193.2%

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455994 KOUNTZE NURSING CENTER				Proprietary - Corporation	
KOUNTZE NURSING CENTER		12/31/2020 366 Days Settled			
KOUNTZE, TX 77625		CR Beds 60 POS Beds 0			
HARDIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.2%	
		Length of Stay		172.2	
		Average Wages		15.83	
		Skilled Nursing		61.3%	
		Ancillary Service		13.0%	
		Current Ratio		1.2	
		Days to Collect		76.2	
		Avg Payment Days		60.3	
		Depreciation Rate		342.5%	
		Return on Equity		186.9%	
Balance Sheet					
Current Assets		Total Charges			
952,444		7,202,399			
Fixed Assets		Contract Allowance			
107,999		3,180,848		44.2%	
Other Assets		Operating Revenue			
0		4,021,551		55.8%	
Total Assets		Operating Expense			
1,060,443		4,844,566		120.5%	
Current Liabilities		Operating Margin			
796,958		-823,015		-20.5%	
Long Term Liabilities		Other Income			
121,720		1,087,967		27.1%	
Total Equity		Other Expense			
141,762		0		0.0%	
Total Liab. and Equity		Net Profit or Loss			
1,060,440		264,952		6.6%	
455901 KPC PROMISE SKILLED NURSING FACILITY OF WICHITA FA					
Proprietary - Corporation					
KPC PROMISE SKILLED NURSING FACILITY OF WICHITA FA		8/31/2020 366 Days Settled			
WICHITA FALLS, TX 76301		CR Beds 72 POS Beds 0			
WICHITA		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		65.1%	
		Length of Stay		100.3	
		Average Wages		27.66	
		Skilled Nursing		59.5%	
		Ancillary Service		40.5%	
		Current Ratio		6.2	
		Days to Collect		117.8	
		Avg Payment Days		21.1	
		Depreciation Rate		-58.6%	
		Return on Equity		100.0%	
Balance Sheet					
Current Assets		Total Charges			
1,185,938		4,002,057			
Fixed Assets		Contract Allowance			
-23,554		119,473		3.0%	
Other Assets		Operating Revenue			
-1,777,598		3,882,584		97.0%	
Total Assets		Operating Expense			
-615,214		5,212,819		134.3%	
Current Liabilities		Operating Margin			
189,759		-1,330,235		-34.3%	
Long Term Liabilities		Other Income			
0		525,264		13.5%	
Total Equity		Other Expense			
-804,973		0		0.0%	
Total Liab. and Equity		Net Profit or Loss			
-615,214		(804,971)		-20.7%	

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675372 LA BAHIA NURSING AND REHABILITATION LP				Proprietary - Corporation	
LA BAHIA NURSING AND REHABILITATION LP 12/31/2020 366 Days Settled					
GOLIAD, TX 77963				CR Beds 90 POS Beds 0	
GOLIAD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 49.1%	
Balance Sheet		Income Statement		Length of Stay 169.7	
Current Assets	122,941	Total Charges	2,028,966	Average Wages 18.15	
Fixed Assets	219,962	Contract Allowance	-540,064	-26.6%	Skilled Nursing 126.2%
Other Assets	1,095,816	Operating Revenue	2,569,030	126.6%	Ancillary Service -26.2%
Total Assets	<u>1,438,719</u>	Operating Expense	3,848,828	149.8%	Current Ratio (0.2)
Current Liabilities	-700,004	Operating Margin	-1,279,798	-49.8%	Days to Collect 61.5
Long Term Liabilities	0	Other Income	-551,854	-21.5%	Avg Payment Days (16.4)
Total Equity	-738,715	Other Expense	0	0.0%	Depreciation Rate 137.4%
Total Liab. and Equity	<u>-1,438,719</u>	Net Profit or Loss	<u>(336,712)</u>	-13.1%	Return on Equity 45.6%

675934 LA DORA NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LA DORA NURSING AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
BEDFORD, TX 76021				CR Beds 62 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 75.9%	
Balance Sheet		Income Statement		Length of Stay 185.1	
Current Assets	2,017,546	Total Charges	5,163,472	Average Wages 19.96	
Fixed Assets	829	Contract Allowance	827,618	16.0%	Skilled Nursing 45.8%
Other Assets	2,000	Operating Revenue	4,335,854	84.0%	Ancillary Service 54.2%
Total Assets	<u>2,020,375</u>	Operating Expense	4,645,178	107.1%	Current Ratio 1.0
Current Liabilities	1,989,331	Operating Margin	-309,324	-7.1%	Days to Collect 121.1
Long Term Liabilities	0	Other Income	391,372	9.0%	Avg Payment Days 32.0
Total Equity	31,044	Other Expense	0	0.0%	Depreciation Rate 591.6%
Total Liab. and Equity	<u>2,020,375</u>	Net Profit or Loss	<u>82,048</u>	1.9%	Return on Equity 264.3%

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676419 LA HACIENDA DE PAZ REHABILITATION AND CARE CENTER				Proprietary - Corporation	
LA HACIENDA DE PAZ REHABILITATION AND CARE CENTER		12/31/2020 366 Days Settled			
EAGLE PASS, TX 78852				CR Beds 104 POS Beds 0	
MAVERICK				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 80.1%	
Balance Sheet		Income Statement		Length of Stay 145.2	
Current Assets	-34,879	Total Charges	9,393,793	Average Wages 16.56	
Fixed Assets	50,657	Contract Allowance	1,382,352	14.7%	Skilled Nursing 70.8%
Other Assets	-111,887	Operating Revenue	8,011,441	85.3%	Ancillary Service 29.2%
Total Assets	-96,109	Operating Expense	7,547,208	94.2%	Current Ratio 0.0
Current Liabilities	-2,135,380	Operating Margin	464,233	5.8%	Days to Collect 23.9
Long Term Liabilities	987,545	Other Income	876,790	10.9%	Avg Payment Days 133.7
Total Equity	1,237,238	Other Expense	0	0.0%	Depreciation Rate 983.6%
Total Liab. and Equity	89,403	Net Profit or Loss	1,341,023	16.7%	Return on Equity 108.4%

675170 LA PALOMA NURSING CENTER				Proprietary - Corporation	
LA PALOMA NURSING CENTER		6/30/2020 366 Days Settled			
SAN DIEGO, TX 78384				CR Beds 90 POS Beds 0	
DUVAL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 67.1%	
Balance Sheet		Income Statement		Length of Stay 138.2	
Current Assets	1,045,374	Total Charges	7,234,239	Average Wages 28.01	
Fixed Assets	217,923	Contract Allowance	2,385,144	33.0%	Skilled Nursing 78.1%
Other Assets	9,308	Operating Revenue	4,849,095	67.0%	Ancillary Service 21.9%
Total Assets	1,272,605	Operating Expense	5,498,829	113.4%	Current Ratio 1.4
Current Liabilities	736,209	Operating Margin	-649,734	-13.4%	Days to Collect 69.7
Long Term Liabilities	158,559	Other Income	913,426	18.8%	Avg Payment Days 48.2
Total Equity	377,837	Other Expense	0	0.0%	Depreciation Rate 201.0%
Total Liab. and Equity	1,272,605	Net Profit or Loss	263,692	5.4%	Return on Equity 69.8%

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675800 LA VIDA SERENA NURSING AND REHABILITATION				Proprietary - Corporation	
LA VIDA SERENA NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
DEL RIO, TX 78840		CR Beds 120 POS Beds 0			
VAL VERDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		59.1%	
		Length of Stay		149.1	
		Average Wages		17.00	
		11.2% Skilled Nursing		78.8%	
		88.8% Ancillary Service		21.2%	
		101.8% Current Ratio		0.6	
		-1.8% Days to Collect		31.3	
		19.9% Avg Payment Days		200.9	
		0.0% Depreciation Rate		286.3%	
		18.1% Return on Equity		53.4%	
<hr/>					
455477 LAKE JACKSON HEALTHCARE CENTER				Nonprofit - Church	
LAKE JACKSON HEALTHCARE CENTER		8/31/2020 366 Days Settled			
LAKE JACKSON, TX 77566		CR Beds 120 POS Beds 0			
BRAZORIA		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		42.9%	
		Length of Stay		897.0	
		Average Wages		19.90	
		23.7% Skilled Nursing		77.5%	
		76.3% Ancillary Service		22.5%	
		86.2% Current Ratio		1.0	
		13.8% Days to Collect		49.9	
		6.9% Avg Payment Days		21.6	
		0.0% Depreciation Rate		230.5%	
		20.7% Return on Equity		-417.5%	

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455903 LAKE LODGE NURSING AND REHABILITATION LP		Proprietary - Corporation	
LAKE LODGE NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled	
LAKE WORTH, TX 76135		12/31/2020 31 Days Settled	
TARRANT		CR Beds 148 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 12.4%	
		Length of Stay 46.7	
		Average Wages 22.55	
		Skilled Nursing 145.6%	
		Ancillary Service -45.6%	
		Current Ratio (0.2)	
		Days to Collect (0.3)	
		Avg Payment Days (19.6)	
		Depreciation Rate 53.9%	
		Return on Equity 21.8%	

Balance Sheet		Income Statement			
Current Assets	221,982	Total Charges	694,200		
Fixed Assets	702,043	Contract Allowance	138,094	19.9%	
Other Assets	4,717,373	Operating Revenue	556,106	80.1%	
Total Assets	5,641,398	Operating Expense	2,834,652	509.7%	
Current Liabilities	-1,192,401	Operating Margin	-2,278,546	-409.7%	
Long Term Liabilities	0	Other Income	-676,396	-121.6%	
Total Equity	-4,448,997	Other Expense	0	0.0%	
Total Liab. and Equity	-5,641,398	Net Profit or Loss	(969,074)	-174.3%	

455903 LAKE LODGE NURSING AND REHABILITATION LP		Proprietary - Corporation	
LAKE LODGE NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled	
LAKE WORTH, TX 76135		12/31/2020 31 Days Settled	
TARRANT		CR Beds 140 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 14.4%	
		Length of Stay 311.5	
		Average Wages 22.55	
		Skilled Nursing 93.0%	
		Ancillary Service 7.0%	
		Current Ratio 0.6	
		Days to Collect 1,077.4	
		Avg Payment Days 611.3	
		Depreciation Rate 0.0%	
		Return on Equity 100.0%	

Balance Sheet		Income Statement			
Current Assets	367,124	Total Charges	95,253		
Fixed Assets	239,166	Contract Allowance	2,116	2.2%	
Other Assets	14,187	Operating Revenue	93,137	97.8%	
Total Assets	620,477	Operating Expense	196,563	211.0%	
Current Liabilities	599,537	Operating Margin	-103,426	-111.0%	
Long Term Liabilities	93,620	Other Income	59,985	64.4%	
Total Equity	-43,441	Other Expense	0	0.0%	
Total Liab. and Equity	649,716	Net Profit or Loss	(43,441)	-46.6%	

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675438 LAKE SHORE VILLAGE HEALTHCARE CENTER				Proprietary - Corporation	
LAKE SHORE VILLAGE HEALTHCARE CENTER		9/30/2020 366 Days Settled			
WACO, TX 76708				CR Beds 151 POS Beds 0	
MCLENNAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.5%	
				Length of Stay 105.3	
				Average Wages 25.01	
				51.0% Skilled Nursing 79.1%	
				49.0% Ancillary Service 12.7%	
				110.3% Current Ratio 1.3	
				-10.3% Days to Collect 33.5	
				17.2% Avg Payment Days 45.9	
				0.0% Depreciation Rate 144.5%	
				4.4% Return on Equity 80.5%	
<hr/>					
675560 LAKE VILLAGE NURSING AND REHABILITATION CENTER				Nonprofit - Church	
LAKE VILLAGE NURSING AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
LEWISVILLE, TX 75057				CR Beds 112 POS Beds 0	
DENTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 64.1%	
				Length of Stay 156.5	
				Average Wages 22.09	
				-2.0% Skilled Nursing 59.6%	
				102.0% Ancillary Service 40.4%	
				86.3% Current Ratio 5.0	
				13.7% Days to Collect 40.4	
				0.1% Avg Payment Days 19.6	
				0.0% Depreciation Rate 41.0%	
				13.9% Return on Equity 14.1%	

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675853 LAKERIDGE NURSING AND REHABILITATION				Government - County	
LAKERIDGE NURSING AND REHABILITATION		9/30/2020 366 Days Settled			
LUBBOCK, TX 79424				CR Beds 93	POS Beds 0
LUBBOCK		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	70.4%
Balance Sheet		Income Statement		Length of Stay	173.6
Current Assets	1,113,585	Total Charges	5,419,643	Average Wages	18.03
Fixed Assets	28,246	Contract Allowance	133,289	2.5%	Skilled Nursing 75.5%
Other Assets	0	Operating Revenue	5,286,354	97.5%	Ancillary Service 24.5%
Total Assets	1,141,831	Operating Expense	4,951,177	93.7%	Current Ratio 2.0
Current Liabilities	556,646	Operating Margin	335,177	6.3%	Days to Collect 30.6
Long Term Liabilities	0	Other Income	739,356	14.0%	Avg Payment Days 39.0
Total Equity	585,185	Other Expense	0	0.0%	Depreciation Rate 451.6%
Total Liab. and Equity	1,141,831	Net Profit or Loss	1,074,533	20.3%	Return on Equity 183.6%

676325 LAKESIDE NURSING AND REHABILITATION CENTER				Government - City-County	
LAKESIDE NURSING AND REHABILITATION CENTER		3/31/2020 366 Days Settled			
SAN ANTONIO, TX 78245				CR Beds 120	POS Beds 0
BEXAR		Key Performance Ind.			
TRAILBLAZER (TEXAS)				Occupancy Rate	78.9%
Balance Sheet		Income Statement		Length of Stay	122.9
Current Assets	7,040,660	Total Charges	7,141,848	Average Wages	19.22
Fixed Assets	114,294	Contract Allowance	0	0.0%	Skilled Nursing 83.9%
Other Assets	-4,909,005	Operating Revenue	7,141,848	100.0%	Ancillary Service 16.1%
Total Assets	2,245,949	Operating Expense	7,361,599	103.1%	Current Ratio 4.1
Current Liabilities	1,709,368	Operating Margin	-219,751	-3.1%	Days to Collect 360.1
Long Term Liabilities	0	Other Income	394,714	5.5%	Avg Payment Days 62.1
Total Equity	536,581	Other Expense	0	0.0%	Depreciation Rate 582.2%
Total Liab. and Equity	2,245,949	Net Profit or Loss	174,963	2.4%	Return on Equity 32.6%

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675093 LAKESIDE REHABILITATION AND CARE CENTER				Nonprofit - Church	
LAKESIDE REHABILITATION AND CARE CENTER		12/31/2020 366 Days Settled			
LUBBOCK, TX 79410				CR Beds 93	POS Beds 0
LUBBOCK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.8%
Balance Sheet		Income Statement		Length of Stay	224.4
Current Assets	773,777	Total Charges	5,279,379	Average Wages	20.40
Fixed Assets	33,471	Contract Allowance	937,644	17.8%	Skilled Nursing 75.8%
Other Assets	0	Operating Revenue	4,341,735	82.2%	Ancillary Service 24.2%
Total Assets	807,248	Operating Expense	5,218,528	120.2%	Current Ratio 0.8
Current Liabilities	963,995	Operating Margin	-876,793	-20.2%	Days to Collect 60.9
Long Term Liabilities	0	Other Income	564,490	13.0%	Avg Payment Days 39.1
Total Equity	-156,747	Other Expense	0	0.0%	Depreciation Rate 1,266.3%
Total Liab. and Equity	807,248	Net Profit or Loss	(312,303)	-7.2%	Return on Equity 199.2%
<hr/>					
676276 LAKEWEST REHABILITATION AND SKILLED CARE				Nonprofit - Church	
LAKEWEST REHABILITATION AND SKILLED CARE		9/30/2020 366 Days Settled			
DALLAS, TX 75212				CR Beds 118	POS Beds 0
DALLAS		Key Performance Ind.			
TRAILBLAZER (TEXAS)				Occupancy Rate	73.9%
Balance Sheet		Income Statement		Length of Stay	101.0
Current Assets	1,651,599	Total Charges	8,439,995	Average Wages	20.00
Fixed Assets	103,046	Contract Allowance	959,148	11.4%	Skilled Nursing 64.0%
Other Assets	228,463	Operating Revenue	7,480,847	88.6%	Ancillary Service 36.0%
Total Assets	1,983,108	Operating Expense	7,833,773	104.7%	Current Ratio 4.0
Current Liabilities	417,238	Operating Margin	-352,926	-4.7%	Days to Collect 54.2
Long Term Liabilities	1,465,000	Other Income	703,129	9.4%	Avg Payment Days 20.0
Total Equity	100,870	Other Expense	0	0.0%	Depreciation Rate 742.0%
Total Liab. and Equity	1,983,108	Net Profit or Loss	306,301	4.1%	Return on Equity 303.7%

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455513 LAMPASAS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LAMPASAS NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
LAMPASAS, TX 76550				CR Beds 68	POS Beds 0
LAMPASAS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.5%
Balance Sheet		Income Statement		Length of Stay	147.8
Current Assets	212,623	Total Charges	5,795,226	Average Wages	20.19
Fixed Assets	0	Contract Allowance	1,281,051	22.1%	Skilled Nursing 68.9%
Other Assets	0	Operating Revenue	4,514,175	77.9%	Ancillary Service 31.1%
Total Assets	<u>212,623</u>	Operating Expense	<u>3,781,779</u>	83.8%	Current Ratio (1.8)
Current Liabilities	-115,939	Operating Margin	732,396	16.2%	Days to Collect 18.2
Long Term Liabilities	-843,280	Other Income	1,068	0.0%	Avg Payment Days 13.6
Total Equity	<u>1,171,842</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>212,623</u>	Net Profit or Loss	<u>733,464</u>	16.2%	Return on Equity 62.6%
676019 LAMPSTAND NURSING AND REHABILITATION				Proprietary - Corporation	
LAMPSTAND NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
BRYAN, TX 77802				CR Beds 140	POS Beds 0
BRAZOS		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	61.1%
Balance Sheet		Income Statement		Length of Stay	108.6
Current Assets	2,081,656	Total Charges	7,638,353	Average Wages	20.00
Fixed Assets	133,066	Contract Allowance	1,100,730	14.4%	Skilled Nursing 77.7%
Other Assets	228,526	Operating Revenue	6,537,623	85.6%	Ancillary Service 22.3%
Total Assets	<u>2,443,248</u>	Operating Expense	<u>7,287,266</u>	111.5%	Current Ratio 0.8
Current Liabilities	2,538,089	Operating Margin	-749,643	-11.5%	Days to Collect 105.1
Long Term Liabilities	27,875	Other Income	1,238,955	19.0%	Avg Payment Days 93.3
Total Equity	<u>537,220</u>	Other Expense	0	0.0%	Depreciation Rate 472.3%
Total Liab. and Equity	<u>3,103,184</u>	Net Profit or Loss	<u>489,312</u>	7.5%	Return on Equity 91.1%

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675874 LAMUN-LUSK-SANCHEZ TEXAS STATE VETERANS HOME				Nonprofit - Church	
LAMUN-LUSK-SANCHEZ TEXAS STATE VETERANS HOME				8/31/2020 366 Days Settled	
BIG SPRING, TX 79720				CR Beds 160 POS Beds 0	
HOWARD				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 67.8%	
Balance Sheet		Income Statement		Length of Stay 168.2	
Current Assets	4,040,651	Total Charges	8,078,281	Average Wages 20.17	
Fixed Assets	6,010,288	Contract Allowance	-1,317,562	-16.3%	Skilled Nursing 85.7%
Other Assets	0	Operating Revenue	9,395,843	116.3%	Ancillary Service 14.3%
Total Assets	10,050,939	Operating Expense	11,190,234	119.1%	Current Ratio 1.1
Current Liabilities	3,529,844	Operating Margin	-1,794,391	-19.1%	Days to Collect 65.8
Long Term Liabilities	549,796	Other Income	364,346	3.9%	Avg Payment Days 53.6
Total Equity	5,971,299	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	10,050,939	Net Profit or Loss	(1,430,045)	-15.2%	Return on Equity -23.9%
<hr/>					
675810 LANCASTER LTC PARTNERS INC				Proprietary - Corporation	
LANCASTER LTC PARTNERS INC				12/31/2020 366 Days Settled	
LANCASTER, TX 75134				CR Beds 120 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 44.6%	
Balance Sheet		Income Statement		Length of Stay 190.1	
Current Assets	1,015,713	Total Charges	3,996,829	Average Wages 19.48	
Fixed Assets	0	Contract Allowance	402,158	10.1%	Skilled Nursing 87.4%
Other Assets	135	Operating Revenue	3,594,671	89.9%	Ancillary Service 12.6%
Total Assets	1,015,848	Operating Expense	4,263,113	118.6%	Current Ratio 1.3
Current Liabilities	808,608	Operating Margin	-668,442	-18.6%	Days to Collect 35.8
Long Term Liabilities	0	Other Income	873,905	24.3%	Avg Payment Days 68.3
Total Equity	207,240	Other Expense	0	0.0%	Depreciation Rate 388.0%
Total Liab. and Equity	1,015,848	Net Profit or Loss	205,463	5.7%	Return on Equity 99.1%

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455861 LANDMARK OF PLANO REHABILITATION AND NURSING CENTE				Proprietary - Corporation	
LANDMARK OF PLANO REHABILITATION AND NURSING CENTE		8/31/2020 366 Days Settled			
PLANO, TX 75075				CR Beds 160 POS Beds 0	
COLLIN				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	40.2%
				Length of Stay	165.8
				Average Wages	22.85
				3.2% Skilled Nursing	85.6%
				96.8% Ancillary Service	14.4%
				108.5% Current Ratio	0.8
				-8.5% Days to Collect	100.1
				13.4% Avg Payment Days	110.7
				0.0% Depreciation Rate	429.4%
				5.0% Return on Equity	-208.3%
Balance Sheet		Income Statement			
Current Assets	1,626,626	Total Charges	6,193,704		
Fixed Assets	187,050	Contract Allowance	198,538		
Other Assets	11,166	Operating Revenue	5,995,166		
Total Assets	1,824,842	Operating Expense	6,504,189		
Current Liabilities	1,967,333	Operating Margin	-509,023		
Long Term Liabilities	0	Other Income	805,800		
Total Equity	-142,491	Other Expense	0		
Total Liab. and Equity	1,824,842	Net Profit or Loss	296,777		
675052 LAPORTE HEALTHCARE CENTER				Proprietary - Corporation	
LAPORTE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LA PORTE, TX 77571				CR Beds 58 POS Beds 0	
HARRIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	69.4%
				Length of Stay	460.6
				Average Wages	19.18
				25.1% Skilled Nursing	86.9%
				74.9% Ancillary Service	13.1%
				115.7% Current Ratio	1.0
				-15.7% Days to Collect	41.3
				38.2% Avg Payment Days	36.9
				0.0% Depreciation Rate	7.1%
				22.5% Return on Equity	74.1%
Balance Sheet		Income Statement			
Current Assets	8,833,657	Total Charges	4,015,706		
Fixed Assets	1,126,963	Contract Allowance	1,009,184		
Other Assets	0	Operating Revenue	3,006,522		
Total Assets	9,960,620	Operating Expense	3,477,709		
Current Liabilities	9,045,523	Operating Margin	-471,187		
Long Term Liabilities	0	Other Income	1,149,047		
Total Equity	915,097	Other Expense	0		
Total Liab. and Equity	9,960,620	Net Profit or Loss	677,860		

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676313 LAREDO NURSING AND REHABILITATION CENTER				Nonprofit - Church	
LAREDO NURSING AND REHABILITATION CENTER 6/30/2020 366 Days Settled					
LAREDO, TX 78041				CR Beds 120 POS Beds 0	
WEBB				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 81.4%	
Balance Sheet		Income Statement		Length of Stay 168.7	
Current Assets	1,137,162	Total Charges	10,661,235	Average Wages 17.25	
Fixed Assets	0	Contract Allowance	996,724	9.3% Skilled Nursing 69.1%	
Other Assets	0	Operating Revenue	9,664,511	90.7% Ancillary Service 30.9%	
Total Assets	1,137,162	Operating Expense	8,334,694	86.2% Current Ratio 0.9	
Current Liabilities	1,276,058	Operating Margin	1,329,817	13.8% Days to Collect 43.1	
Long Term Liabilities	0	Other Income	134,011	1.4% Avg Payment Days 56.0	
Total Equity	-138,896	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,137,162	Net Profit or Loss	1,463,828	15.1% Return on Equity - 1,053.9%	
675519 LARKSPUR				Nonprofit - Church	
LARKSPUR 12/31/2020 366 Days Settled					
LUFKIN, TX 75904				CR Beds 92 POS Beds 0	
ANGELINA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.1%	
Balance Sheet		Income Statement		Length of Stay 93.4	
Current Assets	1,024,368	Total Charges	8,945,990	Average Wages 19.70	
Fixed Assets	0	Contract Allowance	2,253,578	25.2% Skilled Nursing 72.6%	
Other Assets	0	Operating Revenue	6,692,412	74.8% Ancillary Service 27.4%	
Total Assets	1,024,368	Operating Expense	6,847,201	102.3% Current Ratio 4.3	
Current Liabilities	236,282	Operating Margin	-154,789	-2.3% Days to Collect 19.1	
Long Term Liabilities	0	Other Income	795,923	11.9% Avg Payment Days 4.5	
Total Equity	788,086	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,024,368	Net Profit or Loss	633,532	9.5% Return on Equity 80.4%	

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676465 LAS ALTURAS NURSING & TRANSITIONAL CARE				Proprietary - Partnership	
LAS ALTURAS NURSING & TRANSITIONAL CARE				12/31/2020 366 Days Settled	
LAREDO, TX 78041				CR Beds 138 POS Beds 0	
WEBB				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	57.5%
Balance Sheet		Income Statement		Length of Stay	170.0
Current Assets	2,995,088	Total Charges	12,137,492	Average Wages	16.80
Fixed Assets	190,601	Contract Allowance	2,948,298	24.3% Skilled Nursing	71.9%
Other Assets	761	Operating Revenue	9,189,194	75.7% Ancillary Service	28.1%
Total Assets	3,186,450	Operating Expense	8,422,507	91.7% Current Ratio	0.9
Current Liabilities	3,185,139	Operating Margin	766,687	8.3% Days to Collect	45.4
Long Term Liabilities	229,773	Other Income	355,784	3.9% Avg Payment Days	21.7
Total Equity	-228,462	Other Expense	0	0.0% Depreciation Rate	506.1%
Total Liab. and Equity	3,186,450	Net Profit or Loss	1,122,471	12.2% Return on Equity	-491.3%
676464 LAS BRISAS REHABILITATION AND WELLNESS SUITES				Proprietary - Other	
LAS BRISAS REHABILITATION AND WELLNESS SUITES				5/31/2020 366 Days Settled	
IRVING, TX 75038				CR Beds 128 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	36.8%
Balance Sheet		Income Statement		Length of Stay	183.2
Current Assets	783,576	Total Charges	6,631,708	Average Wages	20.95
Fixed Assets	115,773	Contract Allowance	2,118,247	31.9% Skilled Nursing	49.8%
Other Assets	183,481	Operating Revenue	4,513,461	68.1% Ancillary Service	50.2%
Total Assets	1,082,830	Operating Expense	6,488,478	143.8% Current Ratio	0.3
Current Liabilities	2,260,420	Operating Margin	-1,975,017	-43.8% Days to Collect	61.5
Long Term Liabilities	1,157,591	Other Income	22,302	0.5% Avg Payment Days	39.3
Total Equity	-2,335,181	Other Expense	0	0.0% Depreciation Rate	1,349.8%
Total Liab. and Equity	1,082,830	Net Profit or Loss	(1,952,715)	-43.3% Return on Equity	83.6%

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676328 LAS COLINAS OF WESTOVER				Nonprofit - Church	
LAS COLINAS OF WESTOVER		9/30/2020 366 Days Settled			
SAN ANTONIO, TX 78251				CR Beds 140 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	75.3%
				Length of Stay	134.9
				Average Wages	18.49
				Skilled Nursing	83.3%
				Ancillary Service	16.7%
				Current Ratio	3.5
				Days to Collect	41.0
				Avg Payment Days	23.3
				Depreciation Rate	0.0%
				Return on Equity	26.2%
Balance Sheet		Income Statement			
Current Assets	2,619,307	Total Charges	9,423,570		
Fixed Assets	0	Contract Allowance	1,518,195	16.1%	
Other Assets	0	Operating Revenue	7,905,375	83.9%	
Total Assets	2,619,307	Operating Expense	8,713,472	110.2%	
Current Liabilities	744,785	Operating Margin	-808,097	-10.2%	
Long Term Liabilities	0	Other Income	1,306,025	16.5%	
Total Equity	1,874,522	Other Expense	0	0.0%	
Total Liab. and Equity	2,619,307	Net Profit or Loss	490,191	6.2%	

676288 LAS PALMAS				Government - County	
LAS PALMAS		12/31/2020 366 Days Settled			
COTULLA, TX 78014				CR Beds 60 POS Beds 0	
LA SALLE				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	86.6%
				Length of Stay	95.1
				Average Wages	18.37
				Skilled Nursing	72.3%
				Ancillary Service	27.7%
				Current Ratio	0.8
				Days to Collect	32.7
				Avg Payment Days	37.8
				Depreciation Rate	4.6%
				Return on Equity	289.1%
Balance Sheet		Income Statement			
Current Assets	427,410	Total Charges	5,602,754		
Fixed Assets	2,937,284	Contract Allowance	817,097	14.6%	
Other Assets	0	Operating Revenue	4,785,657	85.4%	
Total Assets	3,364,694	Operating Expense	5,039,154	105.3%	
Current Liabilities	520,554	Operating Margin	-253,497	-5.3%	
Long Term Liabilities	2,698,000	Other Income	675,952	14.1%	
Total Equity	146,140	Other Expense	0	0.0%	
Total Liab. and Equity	3,364,694	Net Profit or Loss	422,455	8.8%	

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675415 LAS PALMAS HEALTHCARE CENTER		Proprietary - Corporation	
LAS PALMAS HEALTHCARE CENTER		9/30/2020 366 Days Settled	
MCALLEN, TX 78503		CR Beds 120 POS Beds 0	
HIDALGO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.9%
Balance Sheet		Income Statement	
Current Assets	504,716	Total Charges	16,522,267
Fixed Assets	14,148,005	Contract Allowance	7,428,442
Other Assets	226,833	Operating Revenue	9,093,825
Total Assets	14,879,554	Operating Expense	9,758,431
Current Liabilities	1,874,975	Operating Margin	-664,606
Long Term Liabilities	3,532,523	Other Income	1,164,140
Total Equity	9,472,056	Other Expense	0
Total Liab. and Equity	14,879,554	Net Profit or Loss	499,534
		45.0%	Skilled Nursing 82.9%
		55.0%	Ancillary Service 17.1%
		107.3%	Current Ratio 0.3
		-7.3%	Days to Collect 22.2
		12.8%	Avg Payment Days 64.2
		0.0%	Depreciation Rate 12.1%
		5.5%	Return on Equity 5.3%

676393 LAS VENTANAS DE SOCORRO		Nonprofit - Church	
LAS VENTANAS DE SOCORRO		5/31/2020 366 Days Settled	
SOCORRO, TX 79927		CR Beds 126 POS Beds 0	
EL PASO		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	70.2%
Balance Sheet		Income Statement	
Current Assets	796,803	Total Charges	9,991,978
Fixed Assets	72,284	Contract Allowance	2,364,144
Other Assets	185,376	Operating Revenue	7,627,834
Total Assets	1,054,463	Operating Expense	7,730,669
Current Liabilities	844,819	Operating Margin	-102,835
Long Term Liabilities	122,034	Other Income	285,114
Total Equity	87,610	Other Expense	0
Total Liab. and Equity	1,054,463	Net Profit or Loss	182,279
		23.7%	Skilled Nursing 56.1%
		76.3%	Ancillary Service 43.9%
		101.3%	Current Ratio 0.9
		-1.3%	Days to Collect 38.1
		3.7%	Avg Payment Days 16.4
		0.0%	Depreciation Rate 1,623.8%
		2.4%	Return on Equity 208.1%

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675495 LAUREL COURT				Nonprofit - Church	
LAUREL COURT		9/30/2020 366 Days Settled			
ALVIN, TX 77511				CR Beds 125 POS Beds 0	
BRAZORIA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.7%
Balance Sheet		Income Statement		Length of Stay	103.7
Current Assets	3,523,172	Total Charges	8,944,051	Average Wages	20.96
Fixed Assets	0	Contract Allowance	2,107,498	23.6%	Skilled Nursing 75.0%
Other Assets	0	Operating Revenue	6,836,553	76.4%	Ancillary Service 25.0%
Total Assets	3,523,172	Operating Expense	7,227,383	105.7%	Current Ratio 10.2
Current Liabilities	346,322	Operating Margin	-390,830	-5.7%	Days to Collect 105.2
Long Term Liabilities	0	Other Income	793,748	11.6%	Avg Payment Days 6.4
Total Equity	3,176,850	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,523,172	Net Profit or Loss	396,847	5.8%	Return on Equity 12.5%
675701 LAWRENCE STREET HEALTH CARE CENTER				Nonprofit - Other	
LAWRENCE STREET HEALTH CARE CENTER		12/31/2020 366 Days Settled			
TOMBALL, TX 77375				CR Beds 150 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.0%
Balance Sheet		Income Statement		Length of Stay	129.4
Current Assets	-133,899	Total Charges	7,827,791	Average Wages	21.34
Fixed Assets	0	Contract Allowance	1,710,134	21.8%	Skilled Nursing 74.2%
Other Assets	1,248,893	Operating Revenue	6,117,657	78.2%	Ancillary Service 25.8%
Total Assets	1,114,994	Operating Expense	6,535,829	106.8%	Current Ratio (0.1)
Current Liabilities	1,984,691	Operating Margin	-418,172	-6.8%	Days to Collect 44.3
Long Term Liabilities	0	Other Income	687,205	11.2%	Avg Payment Days 24.7
Total Equity	-869,697	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,114,994	Net Profit or Loss	269,033	4.4%	Return on Equity -30.9%

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676486 LBJ MEDICAL CENTER				Proprietary - Corporation	
LBJ MEDICAL CENTER		12/31/2020 99 Days *Settled			
JOHNSON CITY, TX				CR Beds 60 POS Beds 0	
Invalid POS FIPS Codes				Key Performance Ind.	
				Occupancy Rate	60.6%
				Length of Stay	1,337.8
				Average Wages	18.88
				31.6% Skilled Nursing	84.4%
				68.4% Ancillary Service	15.6%
				94.3% Current Ratio	1.1
				5.7% Days to Collect	82.5
				8.5% Avg Payment Days	7.4
				0.0% Depreciation Rate	277.1%
				14.2% Return on Equity	242.2%
<hr/>					
676474 LE REVE REHABILITATION & MEMORY CARE				Proprietary - Partnership	
LE REVE REHABILITATION & MEMORY CARE		12/31/2020 366 Days Settled			
DALLAS, TX 75228				CR Beds 108 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	12.7%
				Length of Stay	44.6
				Average Wages	9.46
				22.4% Skilled Nursing	100.0%
				77.6% Ancillary Service	0.0%
				154.5% Current Ratio	0.7
				-54.5% Days to Collect	143.7
				34.8% Avg Payment Days	114.3
				0.0% Depreciation Rate	0.0%
				-19.7% Return on Equity	90.2%

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676092 LEGACY AT JACKSONVILLE		Nonprofit - Church	
LEGACY AT JACKSONVILLE		6/30/2020 366 Days Settled	
JACKSONVILLE, TX 75766		CR Beds 101 POS Beds 0	
CHEROKEE		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate 84.7%	
Balance Sheet		Income Statement	
Current Assets	683,926	Total Charges	6,046,926
Fixed Assets	0	Contract Allowance	0 0.0%
Other Assets	29,511	Operating Revenue	6,046,926 100.0%
Total Assets	713,437	Operating Expense	6,278,866 103.8%
Current Liabilities	624,180	Operating Margin	-231,940 -3.8%
Long Term Liabilities	89,257	Other Income	231,940 3.8%
Total Equity	0	Other Expense	0 0.0%
Total Liab. and Equity	713,437	Net Profit or Loss	0 0.0%
		Length of Stay 184.1	
		Average Wages 18.15	
		Skilled Nursing 89.6%	
		Ancillary Service 10.4%	
		Current Ratio 1.1	
		Days to Collect 41.3	
		Avg Payment Days 26.1	
		Depreciation Rate 0.0%	
		Return on Equity 0.0%	
675998 LEGACY AT TOWN CREEK		Nonprofit - Church	
LEGACY AT TOWN CREEK		9/30/2020 366 Days Settled	
PALESTINE, TX 75801		CR Beds 199 POS Beds 0	
ANDERSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 71.0%	
Balance Sheet		Income Statement	
Current Assets	2,006,459	Total Charges	10,480,998
Fixed Assets	0	Contract Allowance	0 0.0%
Other Assets	190,212	Operating Revenue	10,480,998 100.0%
Total Assets	2,196,671	Operating Expense	10,508,191 100.3%
Current Liabilities	2,193,065	Operating Margin	-27,193 -0.3%
Long Term Liabilities	3,606	Other Income	27,193 0.3%
Total Equity	0	Other Expense	0 0.0%
Total Liab. and Equity	2,196,671	Net Profit or Loss	0 0.0%
		Length of Stay 199.0	
		Average Wages 14.18	
		Skilled Nursing 93.1%	
		Ancillary Service 6.9%	
		Current Ratio 0.9	
		Days to Collect 35.1	
		Avg Payment Days 21.6	
		Depreciation Rate 0.0%	
		Return on Equity 0.0%	

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455351 LEGACY NURSING AND REHABILITATION				Proprietary - Other	
LEGACY NURSING AND REHABILITATION 12/31/2020 366 Days Settled					
BRYAN, TX 77802				CR Beds 124 POS Beds 0	
BRAZOS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.3%
Balance Sheet				Income Statement	
Current Assets	3,040,975	Total Charges	7,074,163	Length of Stay	172.3
Fixed Assets	30,738	Contract Allowance	0	Average Wages	20.85
Other Assets	22,947	Operating Revenue	7,074,163	Skilled Nursing	78.4%
Total Assets	<u>3,094,660</u>	Operating Expense	7,835,835	Ancillary Service	21.6%
Current Liabilities	2,564,574	Operating Margin	-761,672	Current Ratio	1.2
Long Term Liabilities	0	Other Income	1,442,663	Days to Collect	70.6
Total Equity	530,086	Other Expense	0	Avg Payment Days	13.5
Total Liab. and Equity	<u>3,094,660</u>	Net Profit or Loss	<u>680,991</u>	Depreciation Rate	0.0%
			9.6%	Return on Equity	128.5%
676174 LEGACY NURSING AND REHABILITATION				Proprietary - Other	
LEGACY NURSING AND REHABILITATION 12/31/2020 366 Days Settled					
CAMERON, TX 76520				CR Beds 104 POS Beds 0	
MILAM				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	42.2%
Balance Sheet				Income Statement	
Current Assets	1,196,790	Total Charges	3,547,391	Length of Stay	150.3
Fixed Assets	49,666	Contract Allowance	0	Average Wages	18.44
Other Assets	166,493	Operating Revenue	3,547,391	Skilled Nursing	67.0%
Total Assets	<u>1,412,949</u>	Operating Expense	4,298,790	Ancillary Service	33.0%
Current Liabilities	1,729,917	Operating Margin	-751,399	Current Ratio	0.7
Long Term Liabilities	0	Other Income	1,228,143	Days to Collect	70.8
Total Equity	-316,968	Other Expense	0	Avg Payment Days	24.2
Total Liab. and Equity	<u>1,412,949</u>	Net Profit or Loss	<u>476,744</u>	Depreciation Rate	1.3%
			13.4%	Return on Equity	-150.4%

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676010 LEGACY REHABILITATION AND LIVING				Nonprofit - Church	
LEGACY REHABILITATION AND LIVING				12/31/2020 366 Days Settled	
AMARILLO, TX 79109				CR Beds 150 POS Beds 0	
RANDALL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.2%
Balance Sheet				Income Statement	
Current Assets	8,840,563	Total Charges	11,910,334	Length of Stay	137.8
Fixed Assets	1,083,569	Contract Allowance	769,999	Average Wages	22.63
Other Assets	4,630,238	Operating Revenue	11,140,335	6.5% Skilled Nursing	55.8%
Total Assets	14,554,370	Operating Expense	9,461,115	93.5% Ancillary Service	44.2%
Current Liabilities	2,144,988	Operating Margin	1,679,220	84.9% Current Ratio	4.1
Long Term Liabilities	4,656,529	Other Income	8,184	15.1% Days to Collect	38.6
Total Equity	7,752,853	Other Expense	0	0.1% Avg Payment Days	22.9
Total Liab. and Equity	14,554,370	Net Profit or Loss	1,685,356	0.0% Depreciation Rate	35.9%
				15.1% Return on Equity	21.7%
675501 LEGACY WEST REHABILITATION AND HEALTHCARE				Proprietary - Other	
LEGACY WEST REHABILITATION AND HEALTHCARE				12/31/2020 366 Days Settled	
CORSICANA, TX 75110				CR Beds 148 POS Beds 0	
NAVARRO				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	37.2%
Balance Sheet				Income Statement	
Current Assets	1,747,460	Total Charges	5,293,044	Length of Stay	152.7
Fixed Assets	67,223	Contract Allowance	0	Average Wages	21.26
Other Assets	169,315	Operating Revenue	5,293,044	0.0% Skilled Nursing	89.0%
Total Assets	1,983,998	Operating Expense	5,773,104	100.0% Ancillary Service	11.0%
Current Liabilities	2,603,128	Operating Margin	-480,060	109.1% Current Ratio	0.7
Long Term Liabilities	140,674	Other Income	431,010	-9.1% Days to Collect	37.4
Total Equity	-759,804	Other Expense	0	8.1% Avg Payment Days	31.2
Total Liab. and Equity	1,983,998	Net Profit or Loss	(49,050)	0.0% Depreciation Rate	992.5%
				-0.9% Return on Equity	6.5%

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675774 LEGEND HEALTHCARE AND REHABILITATION - GREENVILLE				Nonprofit - Church	
LEGEND HEALTHCARE AND REHABILITATION - GREENVILLE		12/31/2020 366 Days Settled			
GREENVILLE, TX 75402		CR Beds 126 POS Beds 0			
HUNT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.6%	
Balance Sheet		Income Statement		Length of Stay 114.2	
Current Assets	5,660,474	Total Charges	11,365,262	Average Wages	22.34
Fixed Assets	372,940	Contract Allowance	-252,748	-2.2%	Skilled Nursing 43.9%
Other Assets	10,658,102	Operating Revenue	11,618,010	102.2%	Ancillary Service 56.1%
Total Assets	16,691,516	Operating Expense	9,755,560	84.0%	Current Ratio 2.8
Current Liabilities	2,039,589	Operating Margin	1,862,450	16.0%	Days to Collect 37.9
Long Term Liabilities	10,482,992	Other Income	3,317	0.0%	Avg Payment Days 24.5
Total Equity	4,168,935	Other Expense	0	0.0%	Depreciation Rate 200.7%
Total Liab. and Equity	16,691,516	Net Profit or Loss	1,865,767	16.1%	Return on Equity 44.8%
676049 LEGEND HEALTHCARE AND REHABILITATION - PARIS				Nonprofit - Church	
LEGEND HEALTHCARE AND REHABILITATION - PARIS		12/31/2020 366 Days Settled			
PARIS, TX 75460		CR Beds 120 POS Beds 0			
LAMAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.8%	
Balance Sheet		Income Statement		Length of Stay 115.5	
Current Assets	-937,938	Total Charges	5,541,730	Average Wages	19.13
Fixed Assets	6,473	Contract Allowance	-1,210,326	-21.8%	Skilled Nursing 54.2%
Other Assets	4,355,781	Operating Revenue	6,752,056	121.8%	Ancillary Service 45.8%
Total Assets	3,424,316	Operating Expense	5,872,440	87.0%	Current Ratio (0.6)
Current Liabilities	1,447,286	Operating Margin	879,616	13.0%	Days to Collect 63.7
Long Term Liabilities	-30,480	Other Income	9,704	0.1%	Avg Payment Days 23.1
Total Equity	2,007,510	Other Expense	0	0.0%	Depreciation Rate 9,622.7%
Total Liab. and Equity	3,424,316	Net Profit or Loss	889,320	13.2%	Return on Equity 44.3%

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676029 LEGEND OAKS HEALTH AND REHABILITATION - EULESS				Nonprofit - Church	
LEGEND OAKS HEALTH AND REHABILITATION - EULESS		6/30/2020 366 Days Settled			
EULESS, TX 76040				CR Beds 140 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.1%
				Length of Stay	132.5
				Average Wages	22.60
				3.4% Skilled Nursing	60.4%
				96.6% Ancillary Service	39.6%
				95.8% Current Ratio	0.4
				4.2% Days to Collect	46.6
				0.0% Avg Payment Days	18.5
				0.0% Depreciation Rate	82.6%
				4.2% Return on Equity	-406.9%
Balance Sheet		Income Statement			
Current Assets	816,425	Total Charges	9,252,181		
Fixed Assets	1,031,270	Contract Allowance	310,158		
Other Assets	7,821,453	Operating Revenue	8,942,023		
Total Assets	9,669,148	Operating Expense	8,566,227		
Current Liabilities	1,972,402	Operating Margin	375,796		
Long Term Liabilities	7,789,960	Other Income	2,380		
Total Equity	-92,931	Other Expense	0		
Total Liab. and Equity	9,669,431	Net Profit or Loss	378,176		
676272 LEGEND OAKS HEALTHCARE AND REHABILITATION-KYLE				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION-KYLE		9/30/2020 366 Days Settled			
KYLE, TX 78640				CR Beds 126 POS Beds 0	
HAYS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	75.6%
				Length of Stay	106.3
				Average Wages	22.17
				4.8% Skilled Nursing	53.8%
				95.2% Ancillary Service	46.2%
				91.8% Current Ratio	2.0
				8.2% Days to Collect	53.0
				0.0% Avg Payment Days	20.7
				0.0% Depreciation Rate	209.5%
				8.3% Return on Equity	50.7%
Balance Sheet		Income Statement			
Current Assets	2,646,425	Total Charges	11,424,202		
Fixed Assets	354,741	Contract Allowance	553,027		
Other Assets	10,898,947	Operating Revenue	10,871,175		
Total Assets	13,900,113	Operating Expense	9,978,266		
Current Liabilities	1,350,517	Operating Margin	892,909		
Long Term Liabilities	10,779,543	Other Income	2,638		
Total Equity	1,770,053	Other Expense	0		
Total Liab. and Equity	13,900,113	Net Profit or Loss	897,549		

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676230 LEGEND OAKS HEALTHCARE AND REHABILITATION-WEST HOU				Nonprofit - Church		
LEGEND OAKS HEALTHCARE AND REHABILITATION-WEST HOU		9/30/2020 366 Days Settled				
HOUSTON, TX 77095				CR Beds 124 POS Beds 0		
HARRIS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	79.7%	
Balance Sheet		Income Statement		Length of Stay	102.2	
Current Assets	5,004,076	Total Charges	10,571,709	Average Wages	22.46	
Fixed Assets	399,594	Contract Allowance	-268,161	-2.5%	Skilled Nursing	56.0%
Other Assets	8,619,459	Operating Revenue	10,839,870	102.5%	Ancillary Service	44.0%
Total Assets	14,023,129	Operating Expense	9,265,079	85.5%	Current Ratio	2.5
Current Liabilities	1,979,074	Operating Margin	1,574,791	14.5%	Days to Collect	33.8
Long Term Liabilities	8,642,284	Other Income	-257	0.0%	Avg Payment Days	21.5
Total Equity	3,401,771	Other Expense	0	0.0%	Depreciation Rate	166.4%
Total Liab. and Equity	14,023,129	Net Profit or Loss	1,574,534	14.5%	Return on Equity	46.3%

676253 LEGEND OAKS HEALTHCARE AND REHABILITATION - ENNIS				Nonprofit - Church		
LEGEND OAKS HEALTHCARE AND REHABILITATION - ENNIS		6/30/2020 366 Days Settled				
ENNIS, TX 75119				CR Beds 124 POS Beds 0		
ELLIS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	72.1%	
Balance Sheet		Income Statement		Length of Stay	112.8	
Current Assets	4,664,973	Total Charges	9,957,948	Average Wages	21.10	
Fixed Assets	356,973	Contract Allowance	397,461	4.0%	Skilled Nursing	44.7%
Other Assets	7,469,523	Operating Revenue	9,560,487	96.0%	Ancillary Service	55.3%
Total Assets	12,491,469	Operating Expense	7,981,185	83.5%	Current Ratio	2.1
Current Liabilities	2,236,815	Operating Margin	1,579,302	16.5%	Days to Collect	37.9
Long Term Liabilities	7,431,930	Other Income	5,470	0.1%	Avg Payment Days	16.3
Total Equity	2,822,724	Other Expense	0	0.0%	Depreciation Rate	148.1%
Total Liab. and Equity	12,491,469	Net Profit or Loss	1,584,772	16.6%	Return on Equity	56.1%

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676392 LEGEND OAKS HEALTHCARE AND REHABILITATION - NEW BR				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - NEW BR		9/30/2020 366 Days Settled			
NEW BRAUNFELS, TX 78130				CR Beds 126 POS Beds 0	
COMAL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	75.7%
Balance Sheet		Income Statement		Length of Stay	76.7
Current Assets	3,809,014	Total Charges	14,578,928	Average Wages	22.96
Fixed Assets	72,858	Contract Allowance	2,068,600	14.2% Skilled Nursing	45.9%
Other Assets	9,399,872	Operating Revenue	12,510,328	85.8% Ancillary Service	54.1%
Total Assets	13,281,744	Operating Expense	10,568,516	84.5% Current Ratio	2.9
Current Liabilities	1,328,562	Operating Margin	1,941,812	15.5% Days to Collect	58.5
Long Term Liabilities	8,330,929	Other Income	26,761	0.2% Avg Payment Days	22.5
Total Equity	3,622,253	Other Expense	0	0.0% Depreciation Rate	560.5%
Total Liab. and Equity	13,281,744	Net Profit or Loss	1,968,573	15.7% Return on Equity	54.3%
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676238 LEGEND OAKS HEALTHCARE AND REHABILITATION - NORTH				Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION - NORTH		9/30/2020 366 Days Settled			
AUSTIN, TX 78754				CR Beds 124 POS Beds 0	
TRAVIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	73.1%
Balance Sheet		Income Statement		Length of Stay	175.5
Current Assets	987,929	Total Charges	11,264,006	Average Wages	22.91
Fixed Assets	509,984	Contract Allowance	1,582,680	14.1% Skilled Nursing	54.7%
Other Assets	9,475,968	Operating Revenue	9,681,326	85.9% Ancillary Service	45.3%
Total Assets	10,973,881	Operating Expense	8,808,217	91.0% Current Ratio	0.9
Current Liabilities	1,112,553	Operating Margin	873,109	9.0% Days to Collect	38.7
Long Term Liabilities	9,427,480	Other Income	5,620	0.1% Avg Payment Days	21.8
Total Equity	433,848	Other Expense	0	0.0% Depreciation Rate	154.0%
Total Liab. and Equity	10,973,881	Net Profit or Loss	877,787	9.1% Return on Equity	202.3%

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676312 LEGEND OAKS HEALTHCARE AND REHABILITATION - WEST S				Nonprofit - Church		
LEGEND OAKS HEALTHCARE AND REHABILITATION - WEST S		9/30/2020 366 Days Settled				
SAN ANTONIO, TX 78227				CR Beds 124 POS Beds 0		
BEXAR				Key Performance Ind.		
Novitas LA				Occupancy Rate	79.5%	
Balance Sheet		Income Statement		Length of Stay	72.4	
Current Assets	2,146,828	Total Charges	10,918,038	Average Wages	22.15	
Fixed Assets	332,239	Contract Allowance	686,637	6.3%	Skilled Nursing	64.4%
Other Assets	8,063,580	Operating Revenue	10,231,401	93.7%	Ancillary Service	35.6%
Total Assets	10,542,647	Operating Expense	9,486,556	92.7%	Current Ratio	1.5
Current Liabilities	1,428,307	Operating Margin	744,845	7.3%	Days to Collect	48.6
Long Term Liabilities	8,136,878	Other Income	7,073	0.1%	Avg Payment Days	22.1
Total Equity	977,462	Other Expense	0	0.0%	Depreciation Rate	165.9%
Total Liab. and Equity	10,542,647	Net Profit or Loss	751,918	7.3%	Return on Equity	76.9%

676421 LEGEND OAKS HEALTHCARE AND REHABILITATION -WAXAHAC				Nonprofit - Church		
LEGEND OAKS HEALTHCARE AND REHABILITATION -WAXAHAC		6/30/2020 366 Days Settled				
WAXAHACHIE, TX 75165				CR Beds 121 POS Beds 0		
ELLIS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	77.7%	
Balance Sheet		Income Statement		Length of Stay	64.7	
Current Assets	6,475,716	Total Charges	13,437,142	Average Wages	22.48	
Fixed Assets	280,335	Contract Allowance	311,154	2.3%	Skilled Nursing	49.2%
Other Assets	9,278,538	Operating Revenue	13,125,988	97.7%	Ancillary Service	50.8%
Total Assets	16,034,589	Operating Expense	10,616,985	80.9%	Current Ratio	1.9
Current Liabilities	3,461,091	Operating Margin	2,509,003	19.1%	Days to Collect	48.4
Long Term Liabilities	8,408,779	Other Income	2,659	0.0%	Avg Payment Days	16.3
Total Equity	4,164,719	Other Expense	0	0.0%	Depreciation Rate	236.1%
Total Liab. and Equity	16,034,589	Net Profit or Loss	2,511,138	19.1%	Return on Equity	60.3%

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676113 LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -		9/30/2020 366 Days Settled	
SAN ANTONIO, TX 78224		CR Beds 126 POS Beds 0	
BEXAR		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	68.6%
Balance Sheet		Length of Stay	52.1
Income Statement		Average Wages	21.93
Current Assets	2,533,297	Total Charges	9,946,987
Fixed Assets	511,077	Contract Allowance	-233,803
Other Assets	10,632,325	Operating Revenue	10,180,790
Total Assets	13,676,699	Operating Expense	9,269,937
Current Liabilities	1,383,297	Operating Margin	910,853
Long Term Liabilities	10,546,901	Other Income	2,492
Total Equity	1,746,501	Other Expense	0
Total Liab. and Equity	13,676,699	Net Profit or Loss	913,093
			-2.4%
			102.4%
			91.1%
			8.9%
			0.0%
			0.0%
			9.0%
		Skilled Nursing	48.7%
		Ancillary Service	51.3%
		Current Ratio	1.8
		Days to Collect	49.2
		Avg Payment Days	18.8
		Depreciation Rate	163.6%
		Return on Equity	52.3%

676137 LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER -		9/30/2020 366 Days Settled	
HOUSTON, TX 77064		CR Beds 125 POS Beds 0	
HARRIS		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	63.2%
Balance Sheet		Length of Stay	123.0
Income Statement		Average Wages	22.87
Current Assets	1,032,091	Total Charges	9,236,624
Fixed Assets	467,109	Contract Allowance	338,796
Other Assets	10,635,192	Operating Revenue	8,897,828
Total Assets	12,134,392	Operating Expense	8,496,831
Current Liabilities	1,923,627	Operating Margin	400,997
Long Term Liabilities	10,745,069	Other Income	1,252
Total Equity	-534,304	Other Expense	0
Total Liab. and Equity	12,134,392	Net Profit or Loss	402,249
			3.7%
			96.3%
			95.5%
			4.5%
			0.0%
			0.0%
			4.5%
		Skilled Nursing	52.5%
		Ancillary Service	47.5%
		Current Ratio	0.5
		Days to Collect	55.5
		Avg Payment Days	21.6
		Depreciation Rate	180.2%
		Return on Equity	-75.3%

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676048 LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER G		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION CENTER G		12/31/2020 366 Days Settled	
GLADEWATER, TX 75647		CR Beds 100 POS Beds 0	
GREGG		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	70.0%
Balance Sheet		Income Statement	
Current Assets	1,908,165	Total Charges	7,361,563
Fixed Assets	444,305	Contract Allowance	-143,790
Other Assets	7,600,296	Operating Revenue	7,505,353
Total Assets	9,952,766	Operating Expense	6,838,705
Current Liabilities	1,626,523	Operating Margin	666,648
Long Term Liabilities	7,582,258	Other Income	2,213
Total Equity	743,985	Other Expense	0
Total Liab. and Equity	9,952,766	Net Profit or Loss	668,861
			-2.0%
			102.0%
			91.1%
			8.9%
			0.0%
			0.0%
			8.9%
			70.0%
			181.7
			22.66
			48.0%
			52.0%
			1.2
			52.8
			24.1
			128.2%
			89.9%

676413 LEGEND OAKS HEALTHCARE AND REHABILITATION GARLAND		Nonprofit - Church	
LEGEND OAKS HEALTHCARE AND REHABILITATION GARLAND		6/30/2020 366 Days Settled	
GARLAND, TX 75044		CR Beds 132 POS Beds 0	
DALLAS		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	75.0%
Balance Sheet		Income Statement	
Current Assets	136,250	Total Charges	11,114,444
Fixed Assets	237,545	Contract Allowance	1,222,983
Other Assets	9,686,012	Operating Revenue	9,891,461
Total Assets	10,059,807	Operating Expense	8,928,834
Current Liabilities	2,178,633	Operating Margin	962,627
Long Term Liabilities	8,317,394	Other Income	3,347
Total Equity	-436,220	Other Expense	0
Total Liab. and Equity	10,059,807	Net Profit or Loss	965,278
			11.0%
			89.0%
			90.3%
			9.7%
			0.0%
			0.0%
			9.8%
			75.0%
			112.6
			20.96
			59.4%
			40.6%
			0.1
			43.1
			15.9
			255.0%
			-221.3%

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676426 LEGENDS OAKS HEALTHCARE AND REHABILITATION - FORT				Nonprofit - Church	
LEGENDS OAKS HEALTHCARE AND REHABILITATION - FORT		6/30/2020 366 Days Settled			
KELLER, TX 76244				CR Beds 132 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	63.5%
				Length of Stay	72.5
				Average Wages	23.68
				6.4% Skilled Nursing	51.8%
				93.6% Ancillary Service	48.2%
				92.7% Current Ratio	0.0
				7.3% Days to Collect	39.3
				0.1% Avg Payment Days	19.5
				0.0% Depreciation Rate	243.7%
				7.4% Return on Equity	-86.3%
Balance Sheet		Income Statement			
Current Assets	50,308	Total Charges	10,636,145		
Fixed Assets	308,335	Contract Allowance	683,596		
Other Assets	9,559,785	Operating Revenue	9,952,549		
Total Assets	9,918,428	Operating Expense	9,223,632		
Current Liabilities	2,458,423	Operating Margin	728,917		
Long Term Liabilities	8,317,394	Other Income	11,326		
Total Equity	-857,389	Other Expense	0		
Total Liab. and Equity	9,918,428	Net Profit or Loss	740,243		
676016 LEONARD MANOR NURSING AND REHABILITATION LP				Proprietary - Corporation	
LEONARD MANOR NURSING AND REHABILITATION LP		9/6/2020 250 Days Settled			
LEONARD, TX 75452				CR Beds 79 POS Beds 0	
FANNIN				Key Performance Ind.	
NOVITAS				Occupancy Rate	5.2%
				Length of Stay	22.4
				Average Wages	27.74
				-85.2% Skilled Nursing	146.8%
				185.2% Ancillary Service	-46.8%
				382.6% Current Ratio	(0.6)
				-282.6% Days to Collect	89.2
				-133.6% Avg Payment Days	(24.8)
				0.0% Depreciation Rate	204.2%
				195.2% Return on Equity	47.7%
Balance Sheet		Income Statement			
Current Assets	79,945	Total Charges	150,771		
Fixed Assets	60,150	Contract Allowance	-128,388		
Other Assets	-922,496	Operating Revenue	279,159		
Total Assets	-782,401	Operating Expense	1,068,038		
Current Liabilities	-139,815	Operating Margin	-788,879		
Long Term Liabilities	0	Other Income	-372,861		
Total Equity	1,143,549	Other Expense	0		
Total Liab. and Equity	1,003,734	Net Profit or Loss	545,047		

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675329 LEVELLAND NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LEVELLAND NURSING & REHABILITATION CENTER 9/30/2020 366 Days Settled					
LEVELLAND, TX 79336				CR Beds 87 POS Beds 0	
HOCKLEY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 60.8%	
Balance Sheet		Income Statement		Length of Stay 153.7	
Current Assets	835,000	Total Charges	7,819,725	Average Wages 20.01	
Fixed Assets	250,655	Contract Allowance	3,687,456	47.2%	Skilled Nursing 59.4%
Other Assets	7,539	Operating Revenue	4,132,269	52.8%	Ancillary Service 16.5%
Total Assets	<u>1,093,194</u>	Operating Expense	4,915,358	119.0%	Current Ratio 1.8
Current Liabilities	452,145	Operating Margin	-783,089	-19.0%	Days to Collect 48.8
Long Term Liabilities	330,828	Other Income	1,038,526	25.1%	Avg Payment Days 32.6
Total Equity	310,221	Other Expense	0	0.0%	Depreciation Rate 111.8%
Total Liab. and Equity	<u>1,093,194</u>	Net Profit or Loss	<u>255,437</u>	6.2%	Return on Equity 82.3%
676390 LEXINGTON MEDICAL LODGE				Nonprofit - Church	
LEXINGTON MEDICAL LODGE 8/31/2020 366 Days Settled					
FARMERSVILLE, TX 75442				CR Beds 128 POS Beds 0	
COLLIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 84.1%	
Balance Sheet		Income Statement		Length of Stay 122.7	
Current Assets	3,891,089	Total Charges	23,593,800	Average Wages 20.60	
Fixed Assets	0	Contract Allowance	12,966,471	55.0%	Skilled Nursing 85.4%
Other Assets	14,869	Operating Revenue	10,627,329	45.0%	Ancillary Service 14.6%
Total Assets	<u>3,905,958</u>	Operating Expense	9,627,666	90.6%	Current Ratio 2.5
Current Liabilities	1,562,542	Operating Margin	999,663	9.4%	Days to Collect 40.9
Long Term Liabilities	0	Other Income	804,921	7.6%	Avg Payment Days 47.2
Total Equity	2,343,416	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>3,905,958</u>	Net Profit or Loss	<u>1,804,584</u>	17.0%	Return on Equity 77.0%

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675202 LEXINGTON PLACE NURSING & REHABILITATION				Proprietary - Partnership	
LEXINGTON PLACE NURSING & REHABILITATION		1/23/2020 388 Days Settled*			
NACOGDOCHES, TX 75961				CR Beds 96	POS Beds 0
NACOGDOCHES		Key Performance Ind.			
NOVITAS				Occupancy Rate	52.7%
Balance Sheet		Income Statement		Length of Stay	146.5
Current Assets	364,795	Total Charges	7,481,455	Average Wages	21.60
Fixed Assets	152,335	Contract Allowance	3,096,447	41.4%	Skilled Nursing 55.3%
Other Assets	3,336	Operating Revenue	4,385,008	58.6%	Ancillary Service 44.7%
Total Assets	520,466	Operating Expense	4,483,498	102.2%	Current Ratio 0.7
Current Liabilities	551,413	Operating Margin	-98,490	-2.2%	Days to Collect 20.5
Long Term Liabilities	0	Other Income	9,505	0.2%	Avg Payment Days 32.9
Total Equity	-30,947	Other Expense	0	0.0%	Depreciation Rate 17.1%
Total Liab. and Equity	520,466	Net Profit or Loss	(92,530)	-2.1%	Return on Equity 299.0%
675540 LIBERTY HEALTH CARE CENTER				Nonprofit - Other	
LIBERTY HEALTH CARE CENTER		12/31/2020 366 Days Settled			
LIBERTY, TX 77575				CR Beds 118	POS Beds 0
LIBERTY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.7%
Balance Sheet		Income Statement		Length of Stay	147.1
Current Assets	1,923,286	Total Charges	8,948,733	Average Wages	18.72
Fixed Assets	0	Contract Allowance	1,926,061	21.5%	Skilled Nursing 68.7%
Other Assets	1,014,088	Operating Revenue	7,022,672	78.5%	Ancillary Service 31.3%
Total Assets	2,937,374	Operating Expense	6,032,982	85.9%	Current Ratio 0.9
Current Liabilities	2,159,232	Operating Margin	989,690	14.1%	Days to Collect 66.9
Long Term Liabilities	0	Other Income	307,284	4.4%	Avg Payment Days 31.4
Total Equity	778,142	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,937,374	Net Profit or Loss	1,296,974	18.5%	Return on Equity 166.7%

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675935 LIFE CARE CENTER OF HALTOM		Proprietary - Other	
LIFE CARE CENTER OF HALTOM		8/31/2020 366 Days Settled	
FORT WORTH, TX 76117		CR Beds 127 POS Beds 0	
TARRANT		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	62.3%
Balance Sheet		Income Statement	
Current Assets	583,015	Total Charges	7,906,927
Fixed Assets	256,049	Contract Allowance	1,630,648
Other Assets	195,164	Operating Revenue	6,276,279
Total Assets	1,034,228	Operating Expense	7,743,271
Current Liabilities	466,843	Operating Margin	-1,466,992
Long Term Liabilities	944,012	Other Income	535,949
Total Equity	-376,627	Other Expense	0
Total Liab. and Equity	1,034,228	Net Profit or Loss	(931,043)
			20.6%
			79.4%
			123.4%
			-23.4%
			8.5%
			0.0%
			-14.8%
		Length of Stay	77.2
		Average Wages	21.56
		Skilled Nursing	79.4%
		Ancillary Service	20.6%
		Current Ratio	1.2
		Days to Collect	29.8
		Avg Payment Days	18.5
		Depreciation Rate	151.3%
		Return on Equity	247.2%

455864 LIFE CARE CENTER OF PLANO		Proprietary - Partnership	
LIFE CARE CENTER OF PLANO		12/31/2020 366 Days Settled	
PLANO, TX 75075		CR Beds 120 POS Beds 0	
COLLIN		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	49.2%
Balance Sheet		Income Statement	
Current Assets	2,213,615	Total Charges	6,684,550
Fixed Assets	2,175	Contract Allowance	0
Other Assets	10,895	Operating Revenue	6,684,550
Total Assets	2,226,685	Operating Expense	7,231,094
Current Liabilities	966,937	Operating Margin	-546,544
Long Term Liabilities	218,974	Other Income	759,788
Total Equity	1,040,774	Other Expense	0
Total Liab. and Equity	2,226,685	Net Profit or Loss	213,244
			100.0%
			108.2%
			-8.2%
			11.4%
			0.0%
			3.2%
		Length of Stay	44.7
		Average Wages	23.16
		Skilled Nursing	69.7%
		Ancillary Service	29.6%
		Current Ratio	2.3
		Days to Collect	37.8
		Avg Payment Days	20.7
		Depreciation Rate	613.2%
		Return on Equity	20.5%

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455972 LINDALE HEALTHCARE CENTER				Proprietary - Corporation	
LINDALE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LINDALE, TX 75771		CR Beds 80 POS Beds 0			
SMITH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		40.0%	
Balance Sheet		Income Statement		Length of Stay	
				201.9	
Current Assets	6,732,257	Total Charges	3,384,749	Average Wages	
Fixed Assets	26,283	Contract Allowance	963,949	18.48	
Other Assets	0	Operating Revenue	2,420,800	28.5%	
Total Assets	<u>6,758,540</u>	Operating Expense	2,485,228	71.5%	
Current Liabilities	7,479,469	Operating Margin	-64,428	102.7%	
Long Term Liabilities	0	Other Income	256,751	-2.7%	
Total Equity	-720,929	Other Expense	0	10.6%	
Total Liab. and Equity	<u>6,758,540</u>	Net Profit or Loss	192,323	0.0%	
				7.9%	
				214.6%	
				-26.7%	

675870 LINDAN PARK CARE CENTER LP				Proprietary - Partnership	
LINDAN PARK CARE CENTER LP		12/31/2020 366 Days Settled			
RICHARDSON, TX 75081		CR Beds 138 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		47.0%	
Balance Sheet		Income Statement		Length of Stay	
				163.8	
Current Assets	2,613,279	Total Charges	6,198,310	Average Wages	
Fixed Assets	248,112	Contract Allowance	-1,093,274	22.54	
Other Assets	564,116	Operating Revenue	7,291,584	-17.6%	
Total Assets	<u>3,425,507</u>	Operating Expense	6,785,180	117.6%	
Current Liabilities	3,282,653	Operating Margin	506,404	93.1%	
Long Term Liabilities	0	Other Income	14,242	6.9%	
Total Equity	142,854	Other Expense	0	0.2%	
Total Liab. and Equity	<u>3,425,507</u>	Net Profit or Loss	520,646	0.0%	
				7.1%	
				51.2%	
				364.5%	

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675104 LIVE OAK NURSING AND REHABILITATION CENTER				Government - City-County	
LIVE OAK NURSING AND REHABILITATION CENTER 6/30/2020 366 Days Settled					
GEORGE WEST, TX 78022				CR Beds 100 POS Beds 0	
LIVE OAK				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 80.3%	
Balance Sheet		Income Statement		Length of Stay 262.4	
Current Assets	586,535	Total Charges	6,058,711	Average Wages 18.28	
Fixed Assets	1,234,821	Contract Allowance	0	0.0% Skilled Nursing 82.9%	
Other Assets	595,940	Operating Revenue	6,058,711	100.0% Ancillary Service 17.1%	
Total Assets	<u>2,417,296</u>	Operating Expense	6,317,417	104.3% Current Ratio 0.3	
Current Liabilities	1,868,393	Operating Margin	-258,706	-4.3% Days to Collect 33.6	
Long Term Liabilities	0	Other Income	433,740	7.2% Avg Payment Days 34.9	
Total Equity	548,903	Other Expense	0	0.0% Depreciation Rate 36.3%	
Total Liab. and Equity	<u>2,417,296</u>	Net Profit or Loss	<u>175,034</u>	2.9% Return on Equity 31.9%	
675076 LLANO NURSING AND REHABILITATION CENTER				Nonprofit - Church	
LLANO NURSING AND REHABILITATION CENTER 6/30/2020 366 Days Settled					
LLANO, TX 78643				CR Beds 116 POS Beds 0	
LLANO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 49.2%	
Balance Sheet		Income Statement		Length of Stay 189.9	
Current Assets	8,506,484	Total Charges	5,605,961	Average Wages 17.55	
Fixed Assets	64,204	Contract Allowance	523,799	9.3% Skilled Nursing 67.0%	
Other Assets	1,412,500	Operating Revenue	5,082,162	90.7% Ancillary Service 33.0%	
Total Assets	<u>9,983,188</u>	Operating Expense	4,169,907	82.0% Current Ratio 1.5	
Current Liabilities	5,549,200	Operating Margin	912,255	18.0% Days to Collect 513.8	
Long Term Liabilities	0	Other Income	185,555	3.7% Avg Payment Days 487.1	
Total Equity	4,433,988	Other Expense	0	0.0% Depreciation Rate 691.5%	
Total Liab. and Equity	<u>9,983,188</u>	Net Profit or Loss	<u>1,097,810</u>	21.6% Return on Equity 24.8%	

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675485 LOCKNEY HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
LOCKNEY HEALTH AND REHABILITATION CENTER 8/31/2020 366 Days Settled					
LOCKNEY, TX 79241				CR Beds 52 POS Beds 0	
FLOYD				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	43.4%
Balance Sheet		Income Statement		Length of Stay	172.3
Current Assets	623,123	Total Charges	1,969,788	Average Wages	18.37
Fixed Assets	2,544	Contract Allowance	132,051	6.7%	Skilled Nursing 89.4%
Other Assets	-777,315	Operating Revenue	1,837,737	93.3%	Ancillary Service 10.6%
Total Assets	-151,648	Operating Expense	1,784,469	97.1%	Current Ratio (1.3)
Current Liabilities	-496,922	Operating Margin	53,268	2.9%	Days to Collect 79.2
Long Term Liabilities	46,187	Other Income	576,854	31.4%	Avg Payment Days 53.2
Total Equity	299,087	Other Expense	0	0.0%	Depreciation Rate 940.4%
Total Liab. and Equity	-151,648	Net Profit or Loss	630,122	34.3%	Return on Equity 210.7%

675494 LONE STAR RANCH REHABILITATION AND HEALTHCARE CENT				Proprietary - Corporation	
LONE STAR RANCH REHABILITATION AND HEALTHCARE CENT 12/31/2020 306 Days Settled					
KINGSVILLE, TX 78363				2/29/2020 60 Days Settled	
KLEBERG				CR Beds 162 POS Beds 0	
NOVITAS (TEXAS)				Key Performance Ind.	
				Occupancy Rate	54.7%
Balance Sheet		Income Statement		Length of Stay	81.8
Current Assets	614,938	Total Charges	1,120,858	Average Wages	20.00
Fixed Assets	177,458	Contract Allowance	2,853	0.3%	Skilled Nursing 77.8%
Other Assets	2,083,658	Operating Revenue	1,118,005	99.7%	Ancillary Service 22.2%
Total Assets	2,876,054	Operating Expense	971,536	86.9%	Current Ratio 0.7
Current Liabilities	828,771	Operating Margin	146,469	13.1%	Days to Collect 309.3
Long Term Liabilities	0	Other Income	2,079	0.2%	Avg Payment Days 142.6
Total Equity	2,047,283	Other Expense	0	0.0%	Depreciation Rate 41.3%
Total Liab. and Equity	2,876,054	Net Profit or Loss	148,549	13.3%	Return on Equity 7.3%

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675494 LONE STAR RANCH REHABILITATION AND HEALTHCARE CENT				Proprietary - Corporation		
LONE STAR RANCH REHABILITATION AND HEALTHCARE CENT		12/31/2020 306 Days Settled				
KINGSVILLE, TX 78363		2/29/2020 60 Days Settled		CR Beds 146 POS Beds 0		
KLEBERG		Key Performance Ind.				
NOVITAS (TEXAS)				Occupancy Rate	43.2%	
Balance Sheet		Income Statement		Length of Stay	156.8	
Current Assets	1,246,808	Total Charges	4,779,461	Average Wages	20.00	
Fixed Assets	106,320	Contract Allowance	-1,322,645	-27.7%	Skilled Nursing	75.9%
Other Assets	79,625	Operating Revenue	6,102,106	127.7%	Ancillary Service	24.1%
Total Assets	1,432,753	Operating Expense	5,007,921	82.1%	Current Ratio	(207.7)
Current Liabilities	-6,004	Operating Margin	1,094,185	17.9%	Days to Collect	88.8
Long Term Liabilities	34,481	Other Income	310,091	5.1%	Avg Payment Days	40.6
Total Equity	1,404,276	Other Expense	0	0.0%	Depreciation Rate	223.6%
Total Liab. and Equity	1,432,753	Net Profit or Loss	1,404,276	23.0%	Return on Equity	100.0%
676266 LONGHORN VILLAGE				Nonprofit - Other		
LONGHORN VILLAGE		12/31/2020 366 Days Settled				
AUSTIN, TX 78732				CR Beds 60 POS Beds 0		
TRAVIS		Key Performance Ind.				
TRAILBLAZER (TEXAS)				Occupancy Rate	61.1%	
Balance Sheet		Income Statement		Length of Stay	124.3	
Current Assets	15,569,906	Total Charges	3,558,398	Average Wages	25.96	
Fixed Assets	83,119,956	Contract Allowance	1,893,140	53.2%	Skilled Nursing	55.9%
Other Assets	24,415,248	Operating Revenue	1,665,258	46.8%	Ancillary Service	44.1%
Total Assets	123,105,110	Operating Expense	25,042,206	1,503.8%	Current Ratio	0.1
Current Liabilities	136,073,599	Operating Margin	-23,376,948	-	Days to Collect	49.2
Long Term Liabilities	103,590,784	Other Income	22,115,268	1,403.8%	Avg Payment Days	34.0
Total Equity	-116,559,273	Other Expense	0	0.0%	Depreciation Rate	7.0%
Total Liab. and Equity	123,105,110	Net Profit or Loss	(1,261,680)	-75.8%	Return on Equity	1.1%

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675185 LONGMEADOW HEALTHCARE CENTER				Proprietary - Corporation				
LONGMEADOW HEALTHCARE CENTER				12/31/2020 366 Days Settled				
JUSTIN, TX 76247				CR Beds 120 POS Beds 0				
DENTON				Key Performance Ind.				
BLUE CROSS (MARYLAND)				Occupancy Rate	91.3%			
Balance Sheet				Income Statement				
Current Assets				1,800,721	Total Charges	16,276,851		
Fixed Assets				322,785	Contract Allowance		6,639,209	40.8%
Other Assets				7,557	Operating Revenue		9,637,642	59.2%
Total Assets				2,131,063	Operating Expense		11,327,906	117.5%
Current Liabilities				1,589,956	Operating Margin		-1,690,264	-17.5%
Long Term Liabilities				221,910	Other Income		2,351,345	24.4%
Total Equity				319,200	Other Expense		0	0.0%
Total Liab. and Equity				2,131,066	Net Profit or Loss		661,081	6.9%
						Length of Stay	192.7	
						Average Wages	17.11	
						Skilled Nursing	81.1%	
						Ancillary Service	16.5%	
						Current Ratio	1.1	
						Days to Collect	68.3	
						Avg Payment Days	50.2	
						Depreciation Rate	309.2%	
						Return on Equity	207.1%	

455684 LONGVIEW HILL NURSING AND REHABILITATION CENTER				Government - City-County					
LONGVIEW HILL NURSING AND REHABILITATION CENTER				12/31/2020 366 Days Settled					
LONGVIEW, TX 75605				CR Beds 198 POS Beds 0					
GREGG				Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	61.2%				
Balance Sheet				Income Statement					
Current Assets				1,246,634	Total Charges		8,805,758		
Fixed Assets				1,974,025	Contract Allowance		0	0.0%	
Other Assets				534,935	Operating Revenue		8,805,758	100.0%	
Total Assets				3,755,594	Operating Expense		10,907,409	123.9%	
Current Liabilities				1,850,799	Operating Margin		-2,101,651	-23.9%	
Long Term Liabilities				0	Other Income		2,571,204	29.2%	
Total Equity				1,904,795	Other Expense		0	0.0%	
Total Liab. and Equity				3,755,594	Net Profit or Loss		469,553	5.3%	
						Length of Stay	118.3		
						Average Wages	20.29		
						Skilled Nursing	81.0%		
						Ancillary Service	19.0%		
						Current Ratio	0.7		
						Days to Collect	50.7		
						Avg Payment Days	46.3		
						Depreciation Rate	21.7%		
						Return on Equity	24.7%		

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676283 LOS ARCOS DEL NORTE CARE CENTER				Nonprofit - Church	
LOS ARCOS DEL NORTE CARE CENTER				5/31/2020 366 Days Settled	
EL PASO, TX 79934				CR Beds 124 POS Beds 0	
EL PASO				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 76.0%	
Balance Sheet				Income Statement	
Current Assets	1,524,615	Total Charges	11,201,109	Average Wages	20.35
Fixed Assets	92,244	Contract Allowance	2,908,377	26.0% Skilled Nursing	55.2%
Other Assets	111,979	Operating Revenue	8,292,732	74.0% Ancillary Service	44.8%
Total Assets	<u>1,728,838</u>	Operating Expense	8,170,235	98.5% Current Ratio	1.6
Current Liabilities	940,535	Operating Margin	122,497	1.5% Days to Collect	63.6
Long Term Liabilities	459,953	Other Income	266,934	3.2% Avg Payment Days	22.8
Total Equity	328,350	Other Expense	0	0.0% Depreciation Rate	1,088.0%
Total Liab. and Equity	<u>1,728,838</u>	Net Profit or Loss	<u>389,431</u>	4.7% Return on Equity	118.6%

455942 LUBBOCK HEALTH CARE CENTER				Proprietary - Corporation	
LUBBOCK HEALTH CARE CENTER				12/31/2020 366 Days Settled	
LUBBOCK, TX 79410				CR Beds 120 POS Beds 0	
LUBBOCK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 56.5%	
Balance Sheet				Income Statement	
Current Assets	2,166,525	Total Charges	4,949,323	Average Wages	19.08
Fixed Assets	74,325	Contract Allowance	386,151	7.8% Skilled Nursing	87.8%
Other Assets	4,235	Operating Revenue	4,563,172	92.2% Ancillary Service	12.2%
Total Assets	<u>2,245,085</u>	Operating Expense	5,480,249	120.1% Current Ratio	0.9
Current Liabilities	2,328,159	Operating Margin	-917,077	-20.1% Days to Collect	41.9
Long Term Liabilities	0	Other Income	1,196,412	26.2% Avg Payment Days	182.9
Total Equity	-1,903,230	Other Expense	0	0.0% Depreciation Rate	478.5%
Total Liab. and Equity	<u>424,929</u>	Net Profit or Loss	<u>279,335</u>	6.1% Return on Equity	-14.7%

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455940 LUBBOCK HOSPITALITY NURSING AND REHABILITATION CEN		Nonprofit - Church	
LUBBOCK HOSPITALITY NURSING AND REHABILITATION CEN		12/31/2020 366 Days Settled	
LUBBOCK, TX 79414		CR Beds 117 POS Beds 0	
LUBBOCK		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	53.7%
Balance Sheet		Income Statement	
Current Assets	10,193,664	Total Charges	6,911,578
Fixed Assets	0	Contract Allowance	1,523,818
Other Assets	0	Operating Revenue	5,387,760
Total Assets	10,193,664	Operating Expense	5,103,005
Current Liabilities	8,330,504	Operating Margin	284,755
Long Term Liabilities	0	Other Income	535,020
Total Equity	1,863,160	Other Expense	0
Total Liab. and Equity	10,193,664	Net Profit or Loss	819,775
		22.0%	Skilled Nursing 79.7%
		78.0%	Ancillary Service 20.3%
		94.7%	Current Ratio 1.2
		5.3%	Days to Collect 49.6
		9.9%	Avg Payment Days 23.6
		0.0%	Depreciation Rate 0.0%
		15.2%	Return on Equity 44.0%
676292 LULING CARE CENTER		Nonprofit - Church	
LULING CARE CENTER		9/30/2020 366 Days Settled	
LULING, TX 78648		CR Beds 56 POS Beds 0	
CALDWELL		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	79.2%
Balance Sheet		Income Statement	
Current Assets	2,089,465	Total Charges	4,091,242
Fixed Assets	86,787	Contract Allowance	179,874
Other Assets	10,100	Operating Revenue	3,911,368
Total Assets	2,186,352	Operating Expense	2,982,456
Current Liabilities	644,881	Operating Margin	928,912
Long Term Liabilities	7,934	Other Income	1,757
Total Equity	1,533,537	Other Expense	0
Total Liab. and Equity	2,186,352	Net Profit or Loss	930,668
		4.4%	Skilled Nursing 71.0%
		95.6%	Ancillary Service 29.0%
		76.3%	Current Ratio 3.2
		23.7%	Days to Collect (16.9)
		0.0%	Avg Payment Days 30.7
		0.0%	Depreciation Rate 227.4%
		23.8%	Return on Equity 60.7%

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455871 LYNWOOD NURSING AND REHABILITATION LP		Proprietary - Corporation	
LYNWOOD NURSING AND REHABILITATION LP		7/31/2020 213 Days Settled	
LEVELLAND, TX 79336		12/31/2020 153 Days Settled	
HOCKLEY		CR Beds 120 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	54.7%
		Length of Stay	515.0
		Average Wages	17.73
		Skilled Nursing	129.4%
		Ancillary Service	-29.4%
		Current Ratio	(0.6)
		Days to Collect	150.1
		Avg Payment Days	(31.3)
		Depreciation Rate	49.7%
		Return on Equity	118.1%

Balance Sheet		Income Statement			
Current Assets	375,233	Total Charges	1,628,679		
Fixed Assets	125,950	Contract Allowance	-15,421	-0.9%	
Other Assets	477,013	Operating Revenue	1,644,100	100.9%	
Total Assets	978,196	Operating Expense	2,630,440	160.0%	
Current Liabilities	-638,266	Operating Margin	-986,340	-60.0%	
Long Term Liabilities	0	Other Income	-431,186	-26.2%	
Total Equity	-339,930	Other Expense	0	0.0%	
Total Liab. and Equity	-978,196	Net Profit or Loss	(401,405)	-24.4%	

455871 LYNWOOD NURSING AND REHABILITATION LP		Proprietary - Corporation	
LYNWOOD NURSING AND REHABILITATION LP		7/31/2020 213 Days Settled	
LEVELLAND, TX 79336		12/31/2020 153 Days Settled	
HOCKLEY		CR Beds 120 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	47.2%
		Length of Stay	100.8
		Average Wages	17.73
		Skilled Nursing	87.9%
		Ancillary Service	12.1%
		Current Ratio	1.2
		Days to Collect	288.6
		Avg Payment Days	21.6
		Depreciation Rate	879.4%
		Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	2,803,074	Total Charges	2,312,078		
Fixed Assets	21,750	Contract Allowance	435,450	18.8%	
Other Assets	0	Operating Revenue	1,876,628	81.2%	
Total Assets	2,824,824	Operating Expense	1,875,041	99.9%	
Current Liabilities	2,369,300	Operating Margin	1,587	0.1%	
Long Term Liabilities	207,665	Other Income	246,271	13.1%	
Total Equity	247,859	Other Expense	0	0.0%	
Total Liab. and Equity	2,824,824	Net Profit or Loss	247,858	13.2%	

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675295 LYTLE NURSING HOME				Proprietary - Corporation	
LYTLE NURSING HOME		12/31/2020 366 Days Settled			
LYTLE, TX 78052				CR Beds 70 POS Beds 0	
ATASCOSA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 63.3%	
Balance Sheet		Income Statement		Length of Stay 294.8	
Current Assets	26,951	Total Charges	2,939,723	Average Wages	18.64
Fixed Assets	34,312	Contract Allowance	3,135	0.1% Skilled Nursing	87.9%
Other Assets	0	Operating Revenue	2,936,588	99.9% Ancillary Service	12.1%
Total Assets	61,263	Operating Expense	3,550,144	120.9% Current Ratio	0.3
Current Liabilities	106,607	Operating Margin	-613,556	-20.9% Days to Collect	0.0
Long Term Liabilities	0	Other Income	800,917	27.3% Avg Payment Days	8.6
Total Equity	-45,344	Other Expense	0	0.0% Depreciation Rate	311.3%
Total Liab. and Equity	61,263	Net Profit or Loss	179,196	6.1% Return on Equity	-395.2%
676458 MABANK NURSING HOME				Proprietary - Other	
MABANK NURSING HOME		12/31/2020 366 Days Settled			
MABANK, TX 75147				CR Beds 57 POS Beds 0	
KAUFMAN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 62.4%	
Balance Sheet		Income Statement		Length of Stay 166.8	
Current Assets	844,905	Total Charges	2,992,356	Average Wages	15.87
Fixed Assets	11,016	Contract Allowance	0	0.0% Skilled Nursing	85.7%
Other Assets	0	Operating Revenue	2,992,356	100.0% Ancillary Service	14.3%
Total Assets	855,921	Operating Expense	2,540,436	84.9% Current Ratio	6.1
Current Liabilities	138,216	Operating Margin	451,920	15.1% Days to Collect	65.1
Long Term Liabilities	0	Other Income	803,508	26.9% Avg Payment Days	19.9
Total Equity	717,705	Other Expense	0	0.0% Depreciation Rate	2,309.0%
Total Liab. and Equity	855,921	Net Profit or Loss	1,195,963	40.0% Return on Equity	166.6%

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676015 MABEE HEALTH CARE CENTER				Nonprofit - Other	
MABEE HEALTH CARE CENTER		5/31/2020 366 Days Settled			
MIDLAND, TX 79707		CR Beds 200 POS Beds 0			
MIDLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.1%	
		Length of Stay		123.4	
		Average Wages		23.86	
		11.5%		Skilled Nursing	
		88.5%		Ancillary Service	
		112.6%		Current Ratio	
		-12.6%		Days to Collect	
		38.7%		Avg Payment Days	
		0.0%		Depreciation Rate	
		26.1%		Return on Equity	
				23.4%	
<hr/>					
676348 MADISON MEDICAL RESORT				Proprietary - Corporation	
MADISON MEDICAL RESORT		12/31/2020 366 Days Settled			
ODESSA, TX 79762		CR Beds 124 POS Beds 0			
ECTOR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.0%	
		Length of Stay		93.2	
		Average Wages		23.81	
		50.4%		Skilled Nursing	
		49.6%		Ancillary Service	
		90.3%		Current Ratio	
		9.7%		Days to Collect	
		7.9%		Avg Payment Days	
		0.0%		Depreciation Rate	
		17.6%		Return on Equity	
				77.3%	

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675821 MADISONVILLE CARE CENTER				Proprietary - Corporation	
MADISONVILLE CARE CENTER		12/31/2020 366 Days Settled			
MADISONVILLE, TX 77864		CR Beds 116 POS Beds 0			
MADISON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.1%	
Balance Sheet		Income Statement		Length of Stay 116.1	
Current Assets	1,121,592	Total Charges	5,695,978	Average Wages	18.63
Fixed Assets	1,080,570	Contract Allowance	631,231	11.1% Skilled Nursing	79.5%
Other Assets	48,466	Operating Revenue	5,064,747	88.9% Ancillary Service	20.5%
Total Assets	2,250,628	Operating Expense	5,316,817	105.0% Current Ratio	0.6
Current Liabilities	1,791,867	Operating Margin	-252,070	-5.0% Days to Collect	50.6
Long Term Liabilities	-45,771	Other Income	1,014,139	20.0% Avg Payment Days	171.6
Total Equity	-256,542	Other Expense	0	0.0% Depreciation Rate	43.9%
Total Liab. and Equity	1,489,554	Net Profit or Loss	762,069	15.0% Return on Equity	-297.1%
676044 MAGNOLIA LIVING AND REHABILITATION				Nonprofit - Church	
MAGNOLIA LIVING AND REHABILITATION		12/31/2020 366 Days Settled			
LULING, TX 78648		CR Beds 96 POS Beds 0			
CALDWELL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.5%	
Balance Sheet		Income Statement		Length of Stay 231.6	
Current Assets	1,221,856	Total Charges	7,735,523	Average Wages	21.97
Fixed Assets	99,089	Contract Allowance	288,746	3.7% Skilled Nursing	73.9%
Other Assets	8,183	Operating Revenue	7,446,777	96.3% Ancillary Service	26.1%
Total Assets	1,329,128	Operating Expense	4,714,408	63.3% Current Ratio	1.4
Current Liabilities	865,752	Operating Margin	2,732,369	36.7% Days to Collect	(10.3)
Long Term Liabilities	8,982	Other Income	100,496	1.3% Avg Payment Days	24.4
Total Equity	454,394	Other Expense	0	0.0% Depreciation Rate	201.8%
Total Liab. and Equity	1,329,128	Net Profit or Loss	2,832,865	38.0% Return on Equity	623.4%

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455538 MAGNOLIA MANOR				Nonprofit - Church	
MAGNOLIA MANOR		6/30/2020 366 Days Settled			
GROVES, TX 77619				CR Beds 138 POS Beds 0	
JEFFERSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.4%
Balance Sheet		Income Statement		Length of Stay	183.5
Current Assets	2,613,756	Total Charges	7,228,250	Average Wages	17.77
Fixed Assets	0	Contract Allowance	834,506	11.5%	Skilled Nursing 86.0%
Other Assets	0	Operating Revenue	6,393,744	88.5%	Ancillary Service 14.0%
Total Assets	<u>2,613,756</u>	Operating Expense	6,183,892	96.7%	Current Ratio 9.8
Current Liabilities	267,345	Operating Margin	209,852	3.3%	Days to Collect 85.7
Long Term Liabilities	0	Other Income	7,539	0.1%	Avg Payment Days 4.8
Total Equity	<u>2,346,411</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,613,756</u>	Net Profit or Loss	<u>217,391</u>	3.4%	Return on Equity 9.3%
675241 MAGNOLIA PLACE				Nonprofit - Church	
MAGNOLIA PLACE		12/31/2020 366 Days Settled			
JEFFERSON, TX 75657				CR Beds 116 POS Beds 0	
MARION				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.3%
Balance Sheet		Income Statement		Length of Stay	97.5
Current Assets	548,958	Total Charges	6,924,618	Average Wages	20.00
Fixed Assets	8,053	Contract Allowance	-659,875	-9.5%	Skilled Nursing 91.7%
Other Assets	259	Operating Revenue	7,584,493	109.5%	Ancillary Service 8.3%
Total Assets	<u>557,270</u>	Operating Expense	7,577,556	99.9%	Current Ratio 0.7
Current Liabilities	812,263	Operating Margin	6,937	0.1%	Days to Collect 23.3
Long Term Liabilities	75	Other Income	544,920	7.2%	Avg Payment Days 22.9
Total Equity	<u>-255,068</u>	Other Expense	0	0.0%	Depreciation Rate 10,703.0%
Total Liab. and Equity	<u>557,270</u>	Net Profit or Loss	<u>551,857</u>	7.3%	Return on Equity -216.4%

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676011 MAGNOLIA PLACE HEALTH CARE LLP				Proprietary - Partnership	
MAGNOLIA PLACE HEALTH CARE LLP		8/31/2020 366 Days Settled			
LIBERTY, TX 77575		CR Beds 120 POS Beds 0			
LIBERTY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.6%	
Balance Sheet		Income Statement		Length of Stay 684.3	
Current Assets	146,569	Total Charges	6,942,457	Average Wages 11.69	
Fixed Assets	971,276	Contract Allowance	1,200,227	17.3%	Skilled Nursing 48.4%
Other Assets	0	Operating Revenue	5,742,230	82.7%	Ancillary Service 0.0%
Total Assets	<u>1,117,845</u>	Operating Expense	5,695,810	99.2%	Current Ratio (0.2)
Current Liabilities	-909,954	Operating Margin	46,420	0.8%	Days to Collect 18.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (15.0)
Total Equity	<u>2,027,799</u>	Other Expense	0	0.0%	Depreciation Rate 19.3%
Total Liab. and Equity	<u>1,117,845</u>	Net Profit or Loss	<u>46,420</u>	0.8%	Return on Equity 2.3%
<hr/>					
675792 MANSFIELD NURSING AND REHABILITATION LP				Proprietary - Corporation	
MANSFIELD NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
MANSFIELD, TX 76063		CR Beds 127 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.8%	
Balance Sheet		Income Statement		Length of Stay 284.7	
Current Assets	314,550	Total Charges	3,287,452	Average Wages 22.07	
Fixed Assets	154,928	Contract Allowance	-50,867	-1.5%	Skilled Nursing 125.1%
Other Assets	1,030,575	Operating Revenue	3,338,319	101.5%	Ancillary Service -25.1%
Total Assets	<u>1,500,053</u>	Operating Expense	5,210,193	156.1%	Current Ratio (0.4)
Current Liabilities	-895,192	Operating Margin	-1,871,874	-56.1%	Days to Collect 63.9
Long Term Liabilities	0	Other Income	-788,653	-23.6%	Avg Payment Days (14.8)
Total Equity	<u>-604,861</u>	Other Expense	0	0.0%	Depreciation Rate 66.7%
Total Liab. and Equity	<u>-1,500,053</u>	Net Profit or Loss	<u>(567,085)</u>	-17.0%	Return on Equity 93.8%

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675923 MARBRIDGE VILLA				Nonprofit - Other	
MARBRIDGE VILLA		6/30/2020 366 Days Settled			
MANCHACA, TX 78652				CR Beds 92	POS Beds 0
TRAVIS		Key Performance Ind.			
TRAILBLAZERS HEALTH ENTERPRISES				Occupancy Rate	89.2%
Balance Sheet		Income Statement		Length of Stay	790.8
Current Assets	6,551,275	Total Charges	9,042,412	Average Wages	20.16
Fixed Assets	17,012,015	Contract Allowance	3,182,299	35.2% Skilled Nursing	83.5%
Other Assets	6,706,225	Operating Revenue	5,860,113	64.8% Ancillary Service	16.5%
Total Assets	30,269,515	Operating Expense	7,290,905	124.4% Current Ratio	2.7
Current Liabilities	2,471,352	Operating Margin	-1,430,792	-24.4% Days to Collect	53.4
Long Term Liabilities	1,199,523	Other Income	495,552	8.5% Avg Payment Days	43.4
Total Equity	26,598,640	Other Expense	0	0.0% Depreciation Rate	0.6%
Total Liab. and Equity	30,269,515	Net Profit or Loss	(937,135)	-16.0% Return on Equity	-3.5%
675779 MARINE CREEK NURSING AND REHABILITATION LP				Proprietary - Corporation	
MARINE CREEK NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
FORT WORTH, TX 76106				CR Beds 170	POS Beds 0
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.7%
Balance Sheet		Income Statement		Length of Stay	288.5
Current Assets	231,602	Total Charges	6,632,876	Average Wages	20.72
Fixed Assets	258,894	Contract Allowance	-466,728	-7.0% Skilled Nursing	123.2%
Other Assets	2,314,007	Operating Revenue	7,099,604	107.0% Ancillary Service	-23.2%
Total Assets	2,804,503	Operating Expense	9,985,783	140.7% Current Ratio	(0.3)
Current Liabilities	-731,980	Operating Margin	-2,886,179	-40.7% Days to Collect	31.6
Long Term Liabilities	0	Other Income	-1,105,778	-15.6% Avg Payment Days	(17.0)
Total Equity	-2,072,523	Other Expense	0	0.0% Depreciation Rate	110.7%
Total Liab. and Equity	-2,804,503	Net Profit or Loss	(1,296,057)	-18.3% Return on Equity	62.5%

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455646 MARSHALL MANOR NURSING & REHABILITATION CENTER				Proprietary - Corporation	
MARSHALL MANOR NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
MARSHALL, TX 75670		CR Beds 179 POS Beds 0			
HARRISON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		56.7%	
Balance Sheet		Income Statement		Length of Stay	
				219.7	
Current Assets	2,405,500	Total Charges	9,662,732	Average Wages	
Fixed Assets	343,960	Contract Allowance	1,437,782	16.12	
Other Assets	10,600	Operating Revenue	8,224,950	14.9%	
Total Assets	<u>2,760,060</u>	Operating Expense	8,738,260	85.1%	
Current Liabilities	487,013	Operating Margin	-513,310	106.2%	
Long Term Liabilities	35,323	Other Income	1,947,584	-6.2%	
Total Equity	<u>2,237,724</u>	Other Expense	0	23.7%	
Total Liab. and Equity	<u>2,760,060</u>	Net Profit or Loss	<u>1,413,342</u>	0.0%	
				17.2%	
				Return on Equity	
				63.2%	
<hr/>					
455879 MARSHALL MANOR WEST				Proprietary - Corporation	
MARSHALL MANOR WEST		12/31/2020 366 Days Settled			
MARSHALL, TX 75670		CR Beds 118 POS Beds 0			
HARRISON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		47.1%	
Balance Sheet		Income Statement		Length of Stay	
				197.6	
Current Assets	2,809,004	Total Charges	5,048,677	Average Wages	
Fixed Assets	24,842	Contract Allowance	593,832	14.65	
Other Assets	0	Operating Revenue	4,454,845	11.8%	
Total Assets	<u>2,833,846</u>	Operating Expense	4,407,377	88.2%	
Current Liabilities	137,459	Operating Margin	47,468	98.9%	
Long Term Liabilities	35,323	Other Income	1,246,428	1.1%	
Total Equity	<u>2,661,064</u>	Other Expense	0	28.0%	
Total Liab. and Equity	<u>2,833,846</u>	Net Profit or Loss	<u>1,293,373</u>	0.0%	
				29.0%	
				Return on Equity	
				48.6%	

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676194 MASON CREEK TRANSITIONAL CARE OF KATY				Nonprofit - Church	
MASON CREEK TRANSITIONAL CARE OF KATY 9/30/2020 366 Days Settled					
KATY, TX 77450				CR Beds 125 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 63.7%	
Balance Sheet		Income Statement		Length of Stay 103.3	
Current Assets	1,862,705	Total Charges	9,537,591	Average Wages 23.15	
Fixed Assets	379,820	Contract Allowance	590,790	6.2% Skilled Nursing 50.7%	
Other Assets	7,447,030	Operating Revenue	8,946,801	93.8% Ancillary Service 49.3%	
Total Assets	9,689,555	Operating Expense	8,121,062	90.8% Current Ratio 1.2	
Current Liabilities	1,548,110	Operating Margin	825,739	9.2% Days to Collect 48.0	
Long Term Liabilities	7,557,116	Other Income	3,769	0.0% Avg Payment Days 25.0	
Total Equity	584,329	Other Expense	0	0.0% Depreciation Rate 156.3%	
Total Liab. and Equity	9,689,555	Net Profit or Loss	829,508	9.3% Return on Equity 142.0%	

676389 MATADOR HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
MATADOR HEALTH AND REHABILITATION CENTER 9/30/2020 366 Days Settled					
MATADOR, TX 79244				CR Beds 50 POS Beds 0	
MOTLEY				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 70.9%	
Balance Sheet		Income Statement		Length of Stay 270.4	
Current Assets	592,911	Total Charges	5,233,870	Average Wages 25.02	
Fixed Assets	1,764	Contract Allowance	2,506,984	47.9% Skilled Nursing 88.5%	
Other Assets	0	Operating Revenue	2,726,886	52.1% Ancillary Service 11.5%	
Total Assets	594,675	Operating Expense	3,156,257	115.7% Current Ratio 1.2	
Current Liabilities	480,748	Operating Margin	-429,371	-15.7% Days to Collect 72.0	
Long Term Liabilities	72,069	Other Income	533,013	19.5% Avg Payment Days 54.3	
Total Equity	41,858	Other Expense	0	0.0% Depreciation Rate 1,074.3%	
Total Liab. and Equity	594,675	Net Profit or Loss	103,642	3.8% Return on Equity 247.6%	

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455643 MATAGORDA HOUSE HEALTHCARE CENTER		Proprietary - Partnership	
MATAGORDA HOUSE HEALTHCARE CENTER		12/31/2020 366 Days Settled	
BAY CITY, TX 77414		CR Beds 182 POS Beds 0	
MATAGORDA		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	72.1%
		Length of Stay	219.3
		Average Wages	21.45
		Skilled Nursing	68.3%
		Ancillary Service	31.7%
		Current Ratio	0.8
		Days to Collect	15.5
		Avg Payment Days	26.3
		Depreciation Rate	45.0%
		Return on Equity	-475.1%
Balance Sheet			
Current Assets	2,363,464	Total Charges	12,784,829
Fixed Assets	351,626	Contract Allowance	3,757,788
Other Assets	8,960	Operating Revenue	9,027,041
Total Assets	<u>2,724,050</u>	Operating Expense	9,391,801
Current Liabilities	2,894,465	Operating Margin	-364,760
Long Term Liabilities	27,471	Other Income	1,322,839
Total Equity	-197,886	Other Expense	0
Total Liab. and Equity	<u>2,724,050</u>	Net Profit or Loss	<u>940,104</u>
Income Statement			
		29.4%	
		70.6%	
		104.0%	
		-4.0%	
		14.7%	
		0.0%	
		10.4%	
675899 MATAGORDA NURSING & REHABILITATION CENTER			
		Government - City-County	
MATAGORDA NURSING & REHABILITATION CENTER		6/30/2020 366 Days Settled	
BAY CITY, TX 77414		CR Beds 100 POS Beds 0	
MATAGORDA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	62.3%
		Length of Stay	193.2
		Average Wages	16.24
		Skilled Nursing	80.4%
		Ancillary Service	19.6%
		Current Ratio	
		Days to Collect	43.6
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	70.9%
Balance Sheet			
Current Assets	733,055	Total Charges	6,367,177
Fixed Assets	0	Contract Allowance	1,096,445
Other Assets	0	Operating Revenue	5,270,732
Total Assets	<u>733,055</u>	Operating Expense	5,236,100
Current Liabilities	0	Operating Margin	34,632
Long Term Liabilities	0	Other Income	485,264
Total Equity	733,055	Other Expense	0
Total Liab. and Equity	<u>733,055</u>	Net Profit or Loss	<u>519,895</u>
Income Statement			
		17.2%	
		82.8%	
		99.3%	
		0.7%	
		9.2%	
		0.0%	
		9.9%	

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676141 MATLOCK PLACE HEALTH & REHABILITATION CENTER		Proprietary - Partnership	
MATLOCK PLACE HEALTH & REHABILITATION CENTER		12/31/2020 366 Days Settled	
ARLINGTON, TX 76002		CR Beds 148 POS Beds 0	
TARRANT		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	65.9%
Balance Sheet		Length of Stay	94.4
Income Statement		Average Wages	20.93
Current Assets	268,292	Total Charges	7,815,713
Fixed Assets	0	Contract Allowance	537,607
Other Assets	424	Operating Revenue	7,278,106
Total Assets	268,716	Operating Expense	7,525,133
Current Liabilities	268,717	Operating Margin	-247,027
Long Term Liabilities	0	Other Income	247,026
Total Equity	-1	Other Expense	0
Total Liab. and Equity	268,716	Net Profit or Loss	(1)
		6.9%	Skilled Nursing 94.5%
		93.1%	Ancillary Service 0.0%
		103.4%	Current Ratio 1.0
		-3.4%	Days to Collect 41.9
		3.4%	Avg Payment Days 11.8
		0.0%	Depreciation Rate 0.0%
		0.0%	Return on Equity 100.0%

676133 MAVERICK NURSING AND REHABILITATION CENTER		Government - City-County	
MAVERICK NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled	
EAGLE PASS, TX 78852		CR Beds 114 POS Beds 0	
MAVERICK		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	77.5%
Balance Sheet		Length of Stay	145.0
Income Statement		Average Wages	18.16
Current Assets	1,559,680	Total Charges	7,058,502
Fixed Assets	1,605,421	Contract Allowance	0
Other Assets	1,168,193	Operating Revenue	7,058,502
Total Assets	4,333,294	Operating Expense	7,910,229
Current Liabilities	5,142,914	Operating Margin	-851,727
Long Term Liabilities	0	Other Income	1,209,101
Total Equity	-809,620	Other Expense	0
Total Liab. and Equity	4,333,294	Net Profit or Loss	357,374
		0.0%	Skilled Nursing 81.9%
		100.0%	Ancillary Service 18.1%
		112.1%	Current Ratio 0.3
		-12.1%	Days to Collect 79.9
		17.1%	Avg Payment Days 17.1
		0.0%	Depreciation Rate 51.0%
		5.1%	Return on Equity -44.1%

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455560 MCALLEN NURSING CENTER				Proprietary - Corporation	
MCALLEN NURSING CENTER		12/31/2020 366 Days Settled			
MCALLEN, TX 78501		CR Beds 122 POS Beds 0			
HIDALGO		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		60.1%	
Balance Sheet		Income Statement		Length of Stay 126.6	
Current Assets	2,335,713	Total Charges	7,275,442	Average Wages	21.06
Fixed Assets	281,186	Contract Allowance	1,366,314	18.8%	Skilled Nursing 64.1%
Other Assets	250	Operating Revenue	5,909,128	81.2%	Ancillary Service 35.9%
Total Assets	2,617,149	Operating Expense	6,586,739	111.5%	Current Ratio 1.0
Current Liabilities	2,236,610	Operating Margin	-677,611	-11.5%	Days to Collect 45.0
Long Term Liabilities	0	Other Income	1,059,161	17.9%	Avg Payment Days 94.4
Total Equity	380,539	Other Expense	0	0.0%	Depreciation Rate 68.0%
Total Liab. and Equity	2,617,149	Net Profit or Loss	381,550	6.5%	Return on Equity 100.3%

676042 MCALLEN TRANSITIONAL CARE CENTER				Proprietary - Corporation	
MCALLEN TRANSITIONAL CARE CENTER		12/31/2020 366 Days Settled			
MC ALLEN, TX 78503		CR Beds 85 POS Beds 0			
HIDALGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		59.9%	
Balance Sheet		Income Statement		Length of Stay 29.5	
Current Assets	4,218,864	Total Charges	11,386,629	Average Wages	22.39
Fixed Assets	522,995	Contract Allowance	1,897,642	16.7%	Skilled Nursing 60.9%
Other Assets	5,415,554	Operating Revenue	9,488,987	83.3%	Ancillary Service 39.1%
Total Assets	10,157,413	Operating Expense	8,043,266	84.8%	Current Ratio 2.0
Current Liabilities	2,140,870	Operating Margin	1,445,721	15.2%	Days to Collect 55.2
Long Term Liabilities	5,269,092	Other Income	4,672	0.0%	Avg Payment Days 26.7
Total Equity	2,747,451	Other Expense	0	0.0%	Depreciation Rate 96.4%
Total Liab. and Equity	10,157,413	Net Profit or Loss	1,450,296	15.3%	Return on Equity 52.8%

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675176 MCCULLOUGH HALL NURSING CENTER INC				Nonprofit - Church	
MCCULLOUGH HALL NURSING CENTER 6/30/2020 366 Days Settled INC					
SAN ANTONIO, TX 78207				CR Beds 51 POS Beds 0	
BEXAR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 92.9%	
Balance Sheet		Income Statement		Length of Stay 433.4	
Current Assets	1,236,459	Total Charges	4,245,595	Average Wages 19.84	
Fixed Assets	17,024	Contract Allowance	590,270	13.9% Skilled Nursing 87.6%	
Other Assets	0	Operating Revenue	3,655,325	86.1% Ancillary Service 12.4%	
Total Assets	1,253,483	Operating Expense	3,656,131	100.0% Current Ratio 2.1	
Current Liabilities	592,921	Operating Margin	-806	0.0% Days to Collect 24.5	
Long Term Liabilities	0	Other Income	281,960	7.7% Avg Payment Days 59.4	
Total Equity	660,562	Other Expense	0	0.0% Depreciation Rate 74.9%	
Total Liab. and Equity	1,253,483	Net Profit or Loss	281,154	7.7% Return on Equity 42.6%	
675004 MCKINNEY HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
MCKINNEY HEALTHCARE AND 12/31/2020 366 Days Settled REHABILITATION CENTER					
MCKINNEY, TX 75069				CR Beds 125 POS Beds 0	
COLLIN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 65.2%	
Balance Sheet		Income Statement		Length of Stay 129.2	
Current Assets	967,002	Total Charges	6,892,424	Average Wages 23.19	
Fixed Assets	394,799	Contract Allowance	-1,018,968	-14.8% Skilled Nursing 73.1%	
Other Assets	8,995	Operating Revenue	7,911,392	114.8% Ancillary Service 26.9%	
Total Assets	1,370,796	Operating Expense	8,537,014	107.9% Current Ratio 0.2	
Current Liabilities	5,819,454	Operating Margin	-625,622	-7.9% Days to Collect 26.2	
Long Term Liabilities	0	Other Income	291,292	3.7% Avg Payment Days 51.0	
Total Equity	-4,448,658	Other Expense	0	0.0% Depreciation Rate 86.6%	
Total Liab. and Equity	1,370,796	Net Profit or Loss	(334,330)	-4.2% Return on Equity 7.5%	

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675973 MCLEAN CARE CENTER				Proprietary - Corporation	
MCLEAN CARE CENTER		12/31/2020 366 Days Settled			
MCLEAN, TX 79057				CR Beds 64 POS Beds 0	
GRAY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.1%
				Length of Stay	218.6
				Average Wages	17.00
				4.7% Skilled Nursing	79.9%
				95.3% Ancillary Service	20.1%
				96.9% Current Ratio	0.8
				3.1% Days to Collect	47.6
				19.0% Avg Payment Days	211.4
				0.0% Depreciation Rate	35.7%
				22.1% Return on Equity	87.8%
Balance Sheet					
		Income Statement			
Current Assets	-171,065	Total Charges	3,363,193		
Fixed Assets	398,870	Contract Allowance	158,387		
Other Assets	23,073	Operating Revenue	3,204,806		
Total Assets	250,878	Operating Expense	3,105,555		
Current Liabilities	-211,141	Operating Margin	99,251		
Long Term Liabilities	0	Other Income	607,538		
Total Equity	804,679	Other Expense	0		
Total Liab. and Equity	593,538	Net Profit or Loss	706,789		
676031 MEADOW CREEK NURSING AND REHABILITATION					
				Proprietary - Other	
MEADOW CREEK NURSING AND REHABILITATION		12/31/2020 214 Days Settled			
SAN ANGELO, TX 76904		5/31/2020 152 Days Settled		CR Beds 80 POS Beds 0	
TOM GREEN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	67.4%
				Length of Stay	97.6
				Average Wages	23.89
				22.9% Skilled Nursing	72.5%
				77.1% Ancillary Service	27.5%
				106.6% Current Ratio	0.7
				-6.6% Days to Collect	2.8
				7.8% Avg Payment Days	34.3
				0.0% Depreciation Rate	693.1%
				1.2% Return on Equity	102.0%
Balance Sheet					
		Income Statement			
Current Assets	245,102	Total Charges	3,130,939		
Fixed Assets	76,833	Contract Allowance	717,648		
Other Assets	57,931	Operating Revenue	2,413,291		
Total Assets	379,866	Operating Expense	2,572,051		
Current Liabilities	351,356	Operating Margin	-158,760		
Long Term Liabilities	0	Other Income	187,841		
Total Equity	28,510	Other Expense	0		
Total Liab. and Equity	379,866	Net Profit or Loss	29,081		

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676031 MEADOW CREEK NURSING AND REHABILITATION				Proprietary - Other	
MEADOW CREEK NURSING AND REHABILITATION		12/31/2020 214 Days Settled			
SAN ANGELO, TX 76904		5/31/2020 152 Days Settled		CR Beds 80	POS Beds 0
TOM GREEN		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	51.8%
Balance Sheet		Income Statement		Length of Stay	682.4
Current Assets	-768,315	Total Charges	4,045,869	Average Wages	23.89
Fixed Assets	190,920	Contract Allowance	841,423	20.8%	Skilled Nursing 75.9%
Other Assets	0	Operating Revenue	3,204,446	79.2%	Ancillary Service 24.1%
Total Assets	-577,395	Operating Expense	4,888,403	152.6%	Current Ratio (2.3)
Current Liabilities	328,873	Operating Margin	-1,683,957	-52.6%	Days to Collect (108.5)
Long Term Liabilities	0	Other Income	741,338	23.1%	Avg Payment Days 21.1
Total Equity	-906,268	Other Expense	0	0.0%	Depreciation Rate 409.1%
Total Liab. and Equity	-577,395	Net Profit or Loss	(942,619)	-29.4%	Return on Equity 104.0%
<hr/>					
676286 MEADOW LAKE HEALTH CENTER				Proprietary - Other	
MEADOW LAKE HEALTH CENTER		12/31/2020 366 Days Settled			
TYLER, TX 75703		CR Beds 30		POS Beds 0	
SMITH		Key Performance Ind.			
TRAILBLAZER (TEXAS)				Occupancy Rate	64.2%
Balance Sheet		Income Statement		Length of Stay	60.8
Current Assets	1,022,356	Total Charges	2,590,811	Average Wages	17.32
Fixed Assets	10,586	Contract Allowance	-65,476	-2.5%	Skilled Nursing 56.9%
Other Assets	0	Operating Revenue	2,656,287	102.5%	Ancillary Service 43.0%
Total Assets	1,032,942	Operating Expense	12,846,739	483.6%	Current Ratio 0.2
Current Liabilities	5,202,711	Operating Margin	-10,190,452	-383.6%	Days to Collect 111.4
Long Term Liabilities	0	Other Income	9,760,667	367.5%	Avg Payment Days 10.1
Total Equity	-4,169,769	Other Expense	0	0.0%	Depreciation Rate 18,899.8%
Total Liab. and Equity	1,032,942	Net Profit or Loss	(429,785)	-16.2%	Return on Equity 10.3%

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675151 MEADOWBROOK CARE CENTER				Nonprofit - Church	
MEADOWBROOK CARE CENTER		12/31/2020 366 Days Settled			
VAN ALSTYNE, TX 75495		CR Beds 60 POS Beds 0			
GRAYSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		67.6%	
Balance Sheet		Income Statement		Length of Stay 371.0	
Current Assets	328,316	Total Charges	4,033,576	Average Wages	19.17
Fixed Assets	95,803	Contract Allowance	930,992	23.1%	Skilled Nursing 55.3%
Other Assets	2,452	Operating Revenue	3,102,584	76.9%	Ancillary Service 44.7%
Total Assets	426,571	Operating Expense	3,390,362	109.3%	Current Ratio 0.5
Current Liabilities	674,807	Operating Margin	-287,778	-9.3%	Days to Collect 37.1
Long Term Liabilities	-695,642	Other Income	401,289	12.9%	Avg Payment Days 35.2
Total Equity	447,406	Other Expense	0	0.0%	Depreciation Rate 318.0%
Total Liab. and Equity	426,571	Net Profit or Loss	113,511	3.7%	Return on Equity 25.4%
675974 MEDINA VALLEY HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
MEDINA VALLEY HEALTH & REHABILITATION CENTER		9/30/2020 366 Days Settled			
CASTROVILLE, TX 78009		CR Beds 116 POS Beds 0			
MEDINA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.4%	
Balance Sheet		Income Statement		Length of Stay 130.9	
Current Assets	2,799,980	Total Charges	6,218,582	Average Wages	23.27
Fixed Assets	128,528	Contract Allowance	-330,924	-5.3%	Skilled Nursing 76.1%
Other Assets	137,000	Operating Revenue	6,549,506	105.3%	Ancillary Service 23.9%
Total Assets	3,065,508	Operating Expense	7,052,039	107.7%	Current Ratio 3.1
Current Liabilities	906,580	Operating Margin	-502,533	-7.7%	Days to Collect 102.1
Long Term Liabilities	0	Other Income	847,803	12.9%	Avg Payment Days 11.8
Total Equity	2,158,928	Other Expense	0	0.0%	Depreciation Rate 137.3%
Total Liab. and Equity	3,065,508	Net Profit or Loss	345,270	5.3%	Return on Equity 16.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676258 MEMORIAL CITY HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
MEMORIAL CITY HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77055		CR Beds 240 POS Beds 0			
HARRIS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		52.7%	
Balance Sheet		Income Statement		Length of Stay 76.7	
Current Assets	2,793,450	Total Charges	21,289,010	Average Wages 18.29	
Fixed Assets	157,096	Contract Allowance	9,885,028	46.4%	Skilled Nursing 77.6%
Other Assets	0	Operating Revenue	11,403,982	53.6%	Ancillary Service 15.3%
Total Assets	2,950,546	Operating Expense	13,286,965	116.5%	Current Ratio 1.4
Current Liabilities	1,991,600	Operating Margin	-1,882,983	-16.5%	Days to Collect 86.6
Long Term Liabilities	623,910	Other Income	2,485,975	21.8%	Avg Payment Days 50.7
Total Equity	335,033	Other Expense	0	0.0%	Depreciation Rate 942.6%
Total Liab. and Equity	2,950,543	Net Profit or Loss	602,992	5.3%	Return on Equity 180.0%
455597 MEMORIAL MEDICAL NURSING CENTER				Proprietary - Corporation	
MEMORIAL MEDICAL NURSING CENTER		6/30/2020 366 Days Settled			
SAN ANTONIO, TX 78212		CR Beds 127 POS Beds 0			
BEXAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.6%	
Balance Sheet		Income Statement		Length of Stay 116.1	
Current Assets	1,050,087	Total Charges	12,497,938	Average Wages 32.00	
Fixed Assets	872,233	Contract Allowance	4,782,134	38.3%	Skilled Nursing 85.4%
Other Assets	0	Operating Revenue	7,715,804	61.7%	Ancillary Service 14.6%
Total Assets	1,922,320	Operating Expense	8,595,924	111.4%	Current Ratio 0.8
Current Liabilities	1,249,008	Operating Margin	-880,120	-11.4%	Days to Collect 40.5
Long Term Liabilities	346,010	Other Income	1,213,588	15.7%	Avg Payment Days 51.1
Total Equity	327,302	Other Expense	0	0.0%	Depreciation Rate 69.9%
Total Liab. and Equity	1,922,320	Net Profit or Loss	333,468	4.3%	Return on Equity 101.9%

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675970 MEMPHIS CONVALESCENT CENTER				Proprietary - Corporation	
MEMPHIS CONVALESCENT CENTER		12/31/2020 366 Days Settled			
MEMPHIS, TX 79245		CR Beds 72 POS Beds 0			
HALL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.4%	
		Length of Stay		320.9	
		Average Wages		17.11	
		8.9% Skilled Nursing		78.9%	
		91.1% Ancillary Service		21.1%	
		102.1% Current Ratio		1.3	
		-2.1% Days to Collect		49.8	
		18.0% Avg Payment Days		184.2	
		0.0% Depreciation Rate		96.7%	
		15.9% Return on Equity		-61.1%	
Balance Sheet		Income Statement			
Current Assets	1,142,741	Total Charges	3,190,313		
Fixed Assets	145,020	Contract Allowance	284,476		
Other Assets	6,616	Operating Revenue	2,905,837		
Total Assets	1,294,377	Operating Expense	2,966,482		
Current Liabilities	908,797	Operating Margin	-60,645		
Long Term Liabilities	85,540	Other Income	522,177		
Total Equity	-755,285	Other Expense	0		
Total Liab. and Equity	239,052	Net Profit or Loss	461,532		

676020 MENARD MANOR				Nonprofit - Church	
MENARD MANOR		9/30/2020 366 Days Settled			
MENARD, TX 76859		CR Beds 40 POS Beds 0			
MENARD		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		75.4%	
		Length of Stay		139.8	
		Average Wages		17.51	
		8.0% Skilled Nursing		82.7%	
		92.0% Ancillary Service		17.3%	
		219.4% Current Ratio		5.2	
		-119.4% Days to Collect		62.6	
		124.2% Avg Payment Days		17.8	
		0.0% Depreciation Rate		0.0%	
		4.8% Return on Equity		3.5%	
Balance Sheet		Income Statement			
Current Assets	1,745,183	Total Charges	2,147,962		
Fixed Assets	1,288,143	Contract Allowance	171,470		
Other Assets	0	Operating Revenue	1,976,492		
Total Assets	3,033,326	Operating Expense	4,336,228		
Current Liabilities	337,300	Operating Margin	-2,359,736		
Long Term Liabilities	0	Other Income	2,455,049		
Total Equity	2,696,026	Other Expense	0		
Total Liab. and Equity	3,033,326	Net Profit or Loss	95,313		

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675171 MERIDIAN CARE				Proprietary - Corporation	
MERIDIAN CARE		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78239				CR Beds 120 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.5%
				Length of Stay	144.0
				Average Wages	22.23
				44.3% Skilled Nursing	55.1%
				55.7% Ancillary Service	44.9%
				99.3% Current Ratio	1.4
				0.7% Days to Collect	3.0
				0.0% Avg Payment Days	76.2
				0.0% Depreciation Rate	419.0%
				0.8% Return on Equity	6.0%

675615 MERIDIAN CARE AT GRAYSON SQUARE				Proprietary - Corporation	
MERIDIAN CARE AT GRAYSON SQUARE		11/17/2020 322 Days Settled*			
SAN ANTONIO, TX 78208				CR Beds 90 POS Beds 0	
BEXAR				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	20.3%
				Length of Stay	41.1
				Average Wages	19.54
				26.7% Skilled Nursing	81.2%
				73.3% Ancillary Service	18.8%
				191.7% Current Ratio	1.4
				-91.7% Days to Collect	32.0
				9.4% Avg Payment Days	27.4
				0.0% Depreciation Rate	583.8%
				-82.3% Return on Equity	139.8%

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455450 MERIDIAN CARE MONTE VISTA				Proprietary - Corporation	
MERIDIAN CARE MONTE VISTA		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78212		CR Beds 106 POS Beds 0			
BEXAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		33.9%	
Balance Sheet		Income Statement		Length of Stay 166.6	
Current Assets	523,070	Total Charges	3,216,816	Average Wages	19.12
Fixed Assets	52,424	Contract Allowance	753,230	23.4%	Skilled Nursing 73.1%
Other Assets	0	Operating Revenue	2,463,586	76.6%	Ancillary Service 26.9%
Total Assets	575,494	Operating Expense	4,189,298	170.0%	Current Ratio 0.2
Current Liabilities	2,102,782	Operating Margin	-1,725,712	-70.0%	Days to Collect 55.6
Long Term Liabilities	0	Other Income	144,171	5.9%	Avg Payment Days 99.2
Total Equity	-1,527,288	Other Expense	0	0.0%	Depreciation Rate 467.3%
Total Liab. and Equity	575,494	Net Profit or Loss	(1,581,541)	-64.2%	Return on Equity 103.6%

455455 MERIDIAN CARE OF ALICE				Proprietary - Corporation	
MERIDIAN CARE OF ALICE		12/31/2020 366 Days Settled			
ALICE, TX 78332		CR Beds 201 POS Beds 0			
JIM WELLS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.8%	
Balance Sheet		Income Statement		Length of Stay 177.9	
Current Assets	5,177,820	Total Charges	14,397,547	Average Wages	19.31
Fixed Assets	29,907	Contract Allowance	3,466,007	24.1%	Skilled Nursing 71.4%
Other Assets	0	Operating Revenue	10,931,540	75.9%	Ancillary Service 28.6%
Total Assets	5,207,727	Operating Expense	9,879,742	90.4%	Current Ratio 2.2
Current Liabilities	2,304,313	Operating Margin	1,051,798	9.6%	Days to Collect 22.0
Long Term Liabilities	0	Other Income	287,324	2.6%	Avg Payment Days 20.2
Total Equity	2,903,414	Other Expense	0	0.0%	Depreciation Rate 1,503.3%
Total Liab. and Equity	5,207,727	Net Profit or Loss	1,339,122	12.3%	Return on Equity 46.1%

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675796 MERIDIAN CARE OF HEBBRONVILLE		Proprietary - Corporation	
MERIDIAN CARE OF HEBBRONVILLE		12/31/2020 366 Days Settled	
HEBBRONVILLE, TX 78361		CR Beds 60 POS Beds 0	
JIM HOGG		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.1%
Balance Sheet		Length of Stay	231.2
Income Statement		Average Wages	16.72
Current Assets	1,806,552	Total Charges	5,132,549
Fixed Assets	22,618	Contract Allowance	1,136,659
Other Assets	0	Operating Revenue	3,995,890
Total Assets	1,829,170	Operating Expense	3,892,277
Current Liabilities	853,235	Operating Margin	103,613
Long Term Liabilities	0	Other Income	2,685
Total Equity	975,935	Other Expense	0
Total Liab. and Equity	1,829,170	Net Profit or Loss	106,298
		22.1%	Skilled Nursing 76.3%
		77.9%	Ancillary Service 23.7%
		97.4%	Current Ratio 2.1
		2.6%	Days to Collect 35.6
		0.1%	Avg Payment Days 84.3
		0.0%	Depreciation Rate 1,014.4%
		2.7%	Return on Equity 10.9%

676364 MERIDIAN OF TEMPLE		Proprietary - Corporation	
MERIDIAN OF TEMPLE		12/31/2020 366 Days Settled	
TEMPLE, TX 76502		CR Beds 60 POS Beds 0	
BELL		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	60.3%
Balance Sheet		Length of Stay	72.3
Income Statement		Average Wages	20.58
Current Assets	1,353,328	Total Charges	10,549,774
Fixed Assets	916,707	Contract Allowance	463,720
Other Assets	11,884	Operating Revenue	10,086,054
Total Assets	2,281,919	Operating Expense	12,118,455
Current Liabilities	797,041	Operating Margin	-2,032,401
Long Term Liabilities	21,759	Other Income	1,858,519
Total Equity	1,463,119	Other Expense	0
Total Liab. and Equity	2,281,919	Net Profit or Loss	(173,882)
		4.4%	Skilled Nursing 25.9%
		95.6%	Ancillary Service 13.5%
		120.2%	Current Ratio 1.7
		-20.2%	Days to Collect 22.7
		18.4%	Avg Payment Days 14.6
		0.0%	Depreciation Rate 287.5%
		-1.7%	Return on Equity -11.9%

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676053 MERKEL NURSING CENTER		Proprietary - Corporation	
MERKEL NURSING CENTER	12/31/2020 366 Days Settled		
MERKEL, TX 79536	CR Beds 80	POS Beds 0	
TAYLOR	Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE	Occupancy Rate	46.8%	
	Length of Stay	217.4	
	Average Wages	16.27	
	Skilled Nursing	99.3%	
	Ancillary Service	0.0%	
	Current Ratio	6.0	
	Days to Collect	40.3	
	Avg Payment Days	21.8	
	Depreciation Rate	0.0%	
	Return on Equity	13.3%	
Balance Sheet		Income Statement	
Current Assets	955,477	Total Charges	2,825,289
Fixed Assets	0	Contract Allowance	301,463
Other Assets	0	Operating Revenue	2,523,826
Total Assets	955,477	Operating Expense	2,650,637
Current Liabilities	158,147	Operating Margin	-126,811
Long Term Liabilities	0	Other Income	233,150
Total Equity	797,330	Other Expense	0
Total Liab. and Equity	955,477	Net Profit or Loss	106,339
		10.7%	89.3%
		105.0%	-5.0%
		9.2%	0.0%
		4.2%	
675645 MESA SPRINGS HEALTHCARE CENTER		Nonprofit - Church	
MESA SPRINGS HEALTHCARE CENTER	6/30/2020 366 Days Settled		
ABILENE, TX 79606	CR Beds 76	POS Beds 0	
TAYLOR	Key Performance Ind.		
BLUE CROSS (TEXAS)	Occupancy Rate	86.4%	
	Length of Stay	90.3	
	Average Wages	21.70	
	Skilled Nursing	58.7%	
	Ancillary Service	41.3%	
	Current Ratio	2.4	
	Days to Collect	38.9	
	Avg Payment Days	17.2	
	Depreciation Rate	0.0%	
	Return on Equity	49.9%	
Balance Sheet		Income Statement	
Current Assets	3,462,949	Total Charges	7,693,280
Fixed Assets	-50,453	Contract Allowance	823,786
Other Assets	60,000	Operating Revenue	6,869,494
Total Assets	3,472,496	Operating Expense	5,847,328
Current Liabilities	1,415,332	Operating Margin	1,022,166
Long Term Liabilities	0	Other Income	3,898
Total Equity	2,057,164	Other Expense	0
Total Liab. and Equity	3,472,496	Net Profit or Loss	1,026,064
		10.7%	89.3%
		85.1%	14.9%
		0.1%	0.0%
		14.9%	

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455444 MESA VISTA INN HEALTH CENTER		Proprietary - Corporation	
MESA VISTA INN HEALTH CENTER	12/31/2020 366 Days Settled		
SAN ANTONIO, TX 78240	CR Beds 144 POS Beds 0		
BEXAR	Key Performance Ind.		
BLUE CROSS (TEXAS)	Occupancy Rate	73.2%	
	Length of Stay	182.9	
	Average Wages	20.24	
	Skilled Nursing	74.1%	
	Ancillary Service	25.9%	
	Current Ratio	0.8	
	Days to Collect	(56.1)	
	Avg Payment Days	120.8	
	Depreciation Rate	436.7%	
	Return on Equity	103.8%	
Balance Sheet		Income Statement	
Current Assets	-1,887,665	Total Charges	9,687,932
Fixed Assets	253,497	Contract Allowance	1,406,535
Other Assets	118,857	Operating Revenue	8,281,397
Total Assets	-1,515,311	Operating Expense	8,575,577
Current Liabilities	-2,270,058	Operating Margin	-294,180
Long Term Liabilities	33,026	Other Income	1,344,184
Total Equity	1,011,533	Other Expense	0
Total Liab. and Equity	-1,225,499	Net Profit or Loss	1,050,004

675033 MESQUITE TREE NURSING CENTER		Proprietary - Corporation	
MESQUITE TREE NURSING CENTER	12/31/2020 366 Days Settled		
MESQUITE, TX 75149	CR Beds 144 POS Beds 0		
DALLAS	Key Performance Ind.		
BLUE CROSS (TEXAS)	Occupancy Rate	58.4%	
	Length of Stay	229.7	
	Average Wages	22.03	
	Skilled Nursing	68.0%	
	Ancillary Service	32.0%	
	Current Ratio	1.6	
	Days to Collect	47.7	
	Avg Payment Days	59.4	
	Depreciation Rate	122.6%	
	Return on Equity	58.7%	
Balance Sheet		Income Statement	
Current Assets	2,512,854	Total Charges	7,274,951
Fixed Assets	219,102	Contract Allowance	1,647,740
Other Assets	-40	Operating Revenue	5,627,211
Total Assets	2,731,916	Operating Expense	6,281,000
Current Liabilities	1,595,744	Operating Margin	-653,789
Long Term Liabilities	0	Other Income	1,321,200
Total Equity	1,136,172	Other Expense	0
Total Liab. and Equity	2,731,916	Net Profit or Loss	667,411

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676480 MESQUITE VILLAGE HEALTHCARE CENTRE				Proprietary - Corporation	
MESQUITE VILLAGE HEALTHCARE CENTRE		12/31/2020 244 Days *Settled			
MESQUITE, TX 75149				CR Beds 149 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	29.7%
				Length of Stay	193.0
				Average Wages	21.79
				19.5%	Skilled Nursing 87.2%
				80.5%	Ancillary Service 12.8%
				184.6%	Current Ratio 0.2
				-84.6%	Days to Collect 127.3
				41.0%	Avg Payment Days 181.6
				0.0%	Depreciation Rate 71.2%
				-43.6%	Return on Equity 23.4%
Balance Sheet		Income Statement			
Current Assets	981,526	Total Charges	2,538,278		
Fixed Assets	911,796	Contract Allowance	494,632		
Other Assets	0	Operating Revenue	2,043,646		
Total Assets	1,893,322	Operating Expense	3,772,851		
Current Liabilities	5,710,991	Operating Margin	-1,729,205		
Long Term Liabilities	0	Other Income	837,201		
Total Equity	-3,817,669	Other Expense	0		
Total Liab. and Equity	1,893,322	Net Profit or Loss	(892,004)		
676492 METHODIST TRANSITIONAL CARE CENTER-D				Proprietary - Corporation	
METHODIST TRANSITIONAL CARE CENTER-D		12/31/2020 70 Days *Settled			
DESOTO, TX				CR Beds 100 POS Beds 0	
Invalid POS FIPS Codes				Key Performance Ind.	
				Occupancy Rate	19.7%
				Length of Stay	29.3
				Average Wages	29.36
				42.9%	Skilled Nursing 58.4%
				57.1%	Ancillary Service 41.6%
				153.8%	Current Ratio 1.2
				-53.8%	Days to Collect 67.6
				0.0%	Avg Payment Days 38.0
				0.0%	Depreciation Rate 246.2%
				-53.8%	Return on Equity -209.1%
Balance Sheet		Income Statement			
Current Assets	725,044	Total Charges	1,221,237		
Fixed Assets	34,521	Contract Allowance	523,951		
Other Assets	2,561	Operating Revenue	697,286		
Total Assets	762,126	Operating Expense	1,072,304		
Current Liabilities	582,801	Operating Margin	-375,018		
Long Term Liabilities	0	Other Income	0		
Total Equity	179,325	Other Expense	0		
Total Liab. and Equity	762,126	Net Profit or Loss	(375,018)		

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675194 METROPLEX NURSING AND REHABILITATION LP				Proprietary - Corporation	
METROPLEX NURSING AND REHABILITATION LP		3/1/2020 61 Days Settled*			
GRAND PRAIRIE, TX 75051				CR Beds 150 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	31.3%
				Length of Stay	26.3
				Average Wages	17.25
				9.0% Skilled Nursing	87.2%
				91.0% Ancillary Service	12.8%
				120.3% Current Ratio	0.4
				-20.3% Days to Collect	52.8
				2.1% Avg Payment Days	43.1
				0.0% Depreciation Rate	1.3%
				-18.2% Return on Equity	2.2%
<hr/>					
675903 MEXIA LTC NURSING AND REHABILITATION				Government - County	
MEXIA LTC NURSING AND REHABILITATION		9/30/2020 366 Days Settled			
MEXIA, TX 76667				CR Beds 66 POS Beds 0	
LIMESTONE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	87.1%
				Length of Stay	280.7
				Average Wages	17.09
				-8.5% Skilled Nursing	80.9%
				108.5% Ancillary Service	19.1%
				86.6% Current Ratio	1.9
				13.4% Days to Collect	51.2
				12.2% Avg Payment Days	47.5
				0.0% Depreciation Rate	604.9%
				25.6% Return on Equity	257.4%

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675842 MI CASITA NURSING AND REHABILITATION CENTER				Government - County	
MI CASITA NURSING AND REHABILITATION CENTER				9/30/2020 366 Days Settled	
LUBBOCK, TX 79410				CR Beds 95 POS Beds 0	
LUBBOCK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	49.7%
				Length of Stay	171.0
				Average Wages	17.88
				4.4% Skilled Nursing	85.9%
				95.6% Ancillary Service	14.1%
				116.8% Current Ratio	0.5
				-16.8% Days to Collect	39.6
				22.9% Avg Payment Days	29.6
				0.0% Depreciation Rate	609.2%
				6.1% Return on Equity	-25.0%

Balance Sheet		Income Statement			
Current Assets	855,836	Total Charges	3,244,764		
Fixed Assets	41,858	Contract Allowance	143,016		
Other Assets	0	Operating Revenue	3,101,748		
Total Assets	897,694	Operating Expense	3,621,529		
Current Liabilities	1,657,818	Operating Margin	-519,781		
Long Term Liabilities	0	Other Income	709,492		
Total Equity	-760,124	Other Expense	0		
Total Liab. and Equity	897,694	Net Profit or Loss	189,711		

676414 MID VALLEY NURSING & REHABILITATION				Nonprofit - Church	
MID VALLEY NURSING & REHABILITATION				6/30/2020 366 Days Settled	
MERCEDDES, TX 78570				CR Beds 123 POS Beds 0	
HIDALGO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	72.4%
				Length of Stay	78.1
				Average Wages	15.80
				4.5% Skilled Nursing	63.3%
				95.5% Ancillary Service	36.7%
				94.1% Current Ratio	0.7
				5.9% Days to Collect	39.2
				3.6% Avg Payment Days	56.7
				0.0% Depreciation Rate	0.0%
				9.5% Return on Equity	-245.5%

Balance Sheet		Income Statement			
Current Assets	955,322	Total Charges	9,343,301		
Fixed Assets	0	Contract Allowance	421,319		
Other Assets	0	Operating Revenue	8,921,982		
Total Assets	955,322	Operating Expense	8,394,440		
Current Liabilities	1,300,853	Operating Margin	527,542		
Long Term Liabilities	0	Other Income	320,778		
Total Equity	-345,531	Other Expense	0		
Total Liab. and Equity	955,322	Net Profit or Loss	848,320		

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675128 MIDWESTERN HEALTHCARE CENTER				Proprietary - Corporation	
MIDWESTERN HEALTHCARE CENTER		12/31/2020 366 Days Settled			
WICHITA FALLS, TX 76302		CR Beds 121 POS Beds 0			
WICHITA		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		48.1%	
Balance Sheet		Income Statement		Length of Stay	
				154.4	
Current Assets	1,558,999	Total Charges	3,737,236	Average Wages	
Fixed Assets	0	Contract Allowance	-1,318,503	20.65	
Other Assets	0	Operating Revenue	5,055,739	77.1%	
Total Assets	<u>1,558,999</u>	Operating Expense	5,322,557	22.9%	
Current Liabilities	923,650	Operating Margin	-266,818	Current Ratio	
Long Term Liabilities	0	Other Income	442,984	1.7	
Total Equity	635,349	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,558,999</u>	Net Profit or Loss	176,166	112.6	
				Avg Payment Days	
				63.5	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				27.7%	

676188 MILLBROOK HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
MILLBROOK HEALTHCARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
LANCASTER, TX 75146		CR Beds 124 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		60.0%	
Balance Sheet		Income Statement		Length of Stay	
				108.9	
Current Assets	1,181,909	Total Charges	6,973,332	Average Wages	
Fixed Assets	242,865	Contract Allowance	-1,183,412	21.12	
Other Assets	620	Operating Revenue	8,156,744	66.5%	
Total Assets	<u>1,425,394</u>	Operating Expense	7,813,598	33.5%	
Current Liabilities	5,239,307	Operating Margin	343,146	Current Ratio	
Long Term Liabilities	0	Other Income	289,013	0.2	
Total Equity	-3,813,913	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,425,394</u>	Net Profit or Loss	632,159	37.5	
				Avg Payment Days	
				40.8	
				Depreciation Rate	
				147.0%	
				Return on Equity	
				-16.6%	

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675981 MINEOLA HEIGHTS HEALTHCARE CENTRE		Proprietary - Corporation	
MINEOLA HEIGHTS HEALTHCARE CENTRE	12/31/2020 366 Days Settled		
MINEOLA, TX 75773		CR Beds 149	POS Beds 0
WOOD		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	27.0%
		Length of Stay	133.6
		Average Wages	21.22
		15.2% Skilled Nursing	81.7%
		84.8% Ancillary Service	18.3%
		122.6% Current Ratio	0.7
		-22.6% Days to Collect	147.8
		15.6% Avg Payment Days	122.1
		0.0% Depreciation Rate	412.2%
		-7.0% Return on Equity	34.2%
Balance Sheet		Income Statement	
Current Assets	1,483,143	Total Charges	3,504,157
Fixed Assets	69,994	Contract Allowance	530,931
Other Assets	0	Operating Revenue	2,973,226
Total Assets	1,553,137	Operating Expense	3,645,887
Current Liabilities	2,161,928	Operating Margin	-672,661
Long Term Liabilities	0	Other Income	464,427
Total Equity	-608,791	Other Expense	0
Total Liab. and Equity	1,553,137	Net Profit or Loss	(208,234)
455570 MINERAL WELLS NURSING & REHABILITATION		Proprietary - Corporation	
MINERAL WELLS NURSING & REHABILITATION	12/31/2020 366 Days Settled		
MINERAL WELLS, TX 76067		CR Beds 109	POS Beds 0
PALO PINTO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.0%
		Length of Stay	110.3
		Average Wages	17.81
		11.6% Skilled Nursing	73.9%
		88.4% Ancillary Service	26.1%
		88.6% Current Ratio	0.6
		11.4% Days to Collect	48.3
		11.5% Avg Payment Days	209.9
		0.0% Depreciation Rate	173.3%
		22.9% Return on Equity	33.1%
Balance Sheet		Income Statement	
Current Assets	-2,572,102	Total Charges	7,523,069
Fixed Assets	163,863	Contract Allowance	873,138
Other Assets	-3,712	Operating Revenue	6,649,931
Total Assets	-2,411,951	Operating Expense	5,894,325
Current Liabilities	-4,383,454	Operating Margin	755,606
Long Term Liabilities	943,404	Other Income	765,030
Total Equity	4,596,911	Other Expense	0
Total Liab. and Equity	1,156,861	Net Profit or Loss	1,520,636

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676067 MIRA VISTA COURT				Nonprofit - Church	
MIRA VISTA COURT		12/31/2020 366 Days Settled			
FORT WORTH, TX 76132		CR Beds 142 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		60.0%	
Balance Sheet		Income Statement		Length of Stay 158.2	
Current Assets	816,278	Total Charges	8,865,228	Average Wages	21.01
Fixed Assets	72,390	Contract Allowance	1,670,899	18.8%	Skilled Nursing 62.3%
Other Assets	0	Operating Revenue	7,194,329	81.2%	Ancillary Service 37.7%
Total Assets	888,668	Operating Expense	8,280,203	115.1%	Current Ratio 0.4
Current Liabilities	2,118,561	Operating Margin	-1,085,874	-15.1%	Days to Collect 40.9
Long Term Liabilities	690,200	Other Income	1,005,627	14.0%	Avg Payment Days 23.9
Total Equity	-1,920,093	Other Expense	0	0.0%	Depreciation Rate 2,244.5%
Total Liab. and Equity	888,668	Net Profit or Loss	(80,247)	-1.1%	Return on Equity 4.2%

676303 MIRADOR				Nonprofit - Other	
MIRADOR		12/31/2020 366 Days Settled			
CORPUS CHRISTI, TX 78414		CR Beds 41 POS Beds 0			
NUECES		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		81.9%	
Balance Sheet		Income Statement		Length of Stay 83.1	
Current Assets	2,494,352	Total Charges	8,293,249	Average Wages	19.36
Fixed Assets	40,957,486	Contract Allowance	3,443,678	41.5%	Skilled Nursing 51.9%
Other Assets	-1,050,545	Operating Revenue	4,849,571	58.5%	Ancillary Service 48.1%
Total Assets	42,401,293	Operating Expense	14,246,129	293.8%	Current Ratio 0.1
Current Liabilities	25,614,827	Operating Margin	-9,396,558	-193.8%	Days to Collect 54.6
Long Term Liabilities	22,487,382	Other Income	6,405,406	132.1%	Avg Payment Days 19.6
Total Equity	-5,700,916	Other Expense	0	0.0%	Depreciation Rate 7.0%
Total Liab. and Equity	42,401,293	Net Profit or Loss	(2,991,152)	-61.7%	Return on Equity 52.5%

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675233 MISSION CARE CENTERS-ALL SEASONS				Proprietary - Partnership	
MISSION CARE CENTERS-ALL SEASONS 12/31/2020 366 Days Settled					
HOUSTON, TX 77087				CR Beds 120 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 71.5%	
Balance Sheet		Income Statement		Length of Stay 182.5	
Current Assets	748,932	Total Charges	10,041,297	Average Wages 22.68	
Fixed Assets	49,791	Contract Allowance	3,531,788	35.2%	Skilled Nursing 59.1%
Other Assets	6,329	Operating Revenue	6,509,509	64.8%	Ancillary Service 40.9%
Total Assets	805,052	Operating Expense	8,108,807	124.6%	Current Ratio 0.4
Current Liabilities	1,810,387	Operating Margin	-1,599,298	-24.6%	Days to Collect 36.7
Long Term Liabilities	10,196	Other Income	1,215,416	18.7%	Avg Payment Days 39.2
Total Equity	-1,015,531	Other Expense	0	0.0%	Depreciation Rate 10.7%
Total Liab. and Equity	805,052	Net Profit or Loss	(416,580)	-6.4%	Return on Equity 41.0%
455761 MISSION NURSING & REHABILITATION CENTER				Proprietary - Other	
MISSION NURSING & REHABILITATION CENTER 12/31/2020 366 Days Settled					
MISSION, TX 78572				CR Beds 170 POS Beds 0	
HIDALGO				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 63.4%	
Balance Sheet		Income Statement		Length of Stay 125.7	
Current Assets	-43,337,046	Total Charges	12,122,140	Average Wages 21.60	
Fixed Assets	434,845	Contract Allowance	1,925,229	15.9%	Skilled Nursing 78.6%
Other Assets	0	Operating Revenue	10,196,911	84.1%	Ancillary Service 21.4%
Total Assets	-42,902,201	Operating Expense	10,914,786	107.0%	Current Ratio 1.0
Current Liabilities	-42,703,428	Operating Margin	-717,875	-7.0%	Days to Collect 28.1
Long Term Liabilities	0	Other Income	1,675,237	16.4%	Avg Payment Days 27.1
Total Equity	-198,773	Other Expense	0	0.0%	Depreciation Rate 172.3%
Total Liab. and Equity	-42,902,201	Net Profit or Loss	957,362	9.4%	Return on Equity -481.6%

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676491 MISSION RIDGE REHAB. & NURSING CENTE		Proprietary - Corporation	
MISSION RIDGE REHAB. & NURSING CENTE		12/31/2020 172 Days *Settled	
REFUGIO, TX		CR Beds 90 POS Beds 0	
Invalid POS FIPS Codes		Key Performance Ind.	
		Occupancy Rate 34.7%	
		Length of Stay 896.2	
		Average Wages 20.34	
		Skilled Nursing 126.7%	
		Ancillary Service -26.7%	
		Current Ratio (1.8)	
		Days to Collect 117.0	
		Avg Payment Days (11.3)	
		Depreciation Rate 51.3%	
		Return on Equity 111.2%	
Balance Sheet		Income Statement	
Current Assets	767,098	Total Charges	644,183
Fixed Assets	1,316,258	Contract Allowance	-517,202 -80.3%
Other Assets	-3,435,805	Operating Revenue	1,161,385 180.3%
Total Assets	-1,352,449	Operating Expense	2,549,908 219.6%
Current Liabilities	-433,056	Operating Margin	-1,388,523 -119.6%
Long Term Liabilities	0	Other Income	-22,306 -1.9%
Total Equity	-919,393	Other Expense	0 0.0%
Total Liab. and Equity	-1,352,449	Net Profit or Loss	(1,022,342) -88.0%
<hr/>			
676446 MISSION VALLEY NURSING AND TRANSITIONAL CARE		Proprietary - Other	
MISSION VALLEY NURSING AND TRANSITIONAL CARE		12/31/2020 366 Days Settled	
MISSION, TX 78572		CR Beds 120 POS Beds 0	
HIDALGO		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate 89.4%	
		Length of Stay 81.0	
		Average Wages 18.33	
		Skilled Nursing 65.2%	
		Ancillary Service 34.8%	
		Current Ratio 1.9	
		Days to Collect 50.6	
		Avg Payment Days 21.0	
		Depreciation Rate 545.3%	
		Return on Equity 74.5%	
Balance Sheet		Income Statement	
Current Assets	4,528,406	Total Charges	11,910,715
Fixed Assets	151,730	Contract Allowance	0 0.0%
Other Assets	99,662	Operating Revenue	11,910,715 100.0%
Total Assets	4,779,798	Operating Expense	11,052,307 92.8%
Current Liabilities	2,348,818	Operating Margin	858,408 7.2%
Long Term Liabilities	0	Other Income	952,718 8.0%
Total Equity	2,430,980	Other Expense	0 0.0%
Total Liab. and Equity	4,779,798	Net Profit or Loss	1,811,126 15.2%

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676251 MISTY WILLOW HEALTHCARE AND REHABILITATION CENTER		Nonprofit - Church	
MISTY WILLOW HEALTHCARE AND REHABILITATION CENTER		9/30/2020 366 Days Settled	
HOUSTON, TX 77070		CR Beds 124 POS Beds 0	
HARRIS		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	48.1%
Balance Sheet		Income Statement	
Current Assets	-4,452,652	Total Charges	6,931,560
Fixed Assets	298,734	Contract Allowance	695,584
Other Assets	10,017,737	Operating Revenue	6,235,976
Total Assets	5,863,819	Operating Expense	7,121,659
Current Liabilities	1,178,062	Operating Margin	-885,683
Long Term Liabilities	10,049,858	Other Income	1,124
Total Equity	-5,364,101	Other Expense	0
Total Liab. and Equity	5,863,819	Net Profit or Loss	(885,803)
		10.0%	Skilled Nursing 52.0%
		90.0%	Ancillary Service 48.0%
		114.2%	Current Ratio (3.8)
		-14.2%	Days to Collect 48.1
		0.0%	Avg Payment Days 19.1
		0.0%	Depreciation Rate 227.7%
		-14.2%	Return on Equity 16.5%
676225 MITCHELL COUNTY NURSING AND REHABILITATION CENTER		Nonprofit - Church	
MITCHELL COUNTY NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled	
COLORADO CITY, TX 79512		CR Beds 96 POS Beds 0	
MITCHELL		Key Performance Ind.	
NOVITAS		Occupancy Rate	53.8%
Balance Sheet		Income Statement	
Current Assets	2,165,730	Total Charges	2,565,547
Fixed Assets	1,444,791	Contract Allowance	-654,182
Other Assets	0	Operating Revenue	3,219,729
Total Assets	3,610,521	Operating Expense	3,445,177
Current Liabilities	5,415,925	Operating Margin	-225,448
Long Term Liabilities	0	Other Income	783,360
Total Equity	-1,805,404	Other Expense	0
Total Liab. and Equity	3,610,521	Net Profit or Loss	398,485
		-25.5%	Skilled Nursing 90.8%
		125.5%	Ancillary Service 9.2%
		107.0%	Current Ratio 0.4
		-7.0%	Days to Collect 12.8
		24.3%	Avg Payment Days 32.6
		0.0%	Depreciation Rate 2.5%
		12.4%	Return on Equity -22.1%

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675522 MONAHANS MANAGED CARE CENTER				Proprietary - Corporation	
MONAHANS MANAGED CARE CENTER		9/30/2020 366 Days Settled			
MONAHANS, TX 79756		CR Beds 92 POS Beds 0			
WARD		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		42.5%	
		Length of Stay		111.0	
		Average Wages		20.02	
		33.2% Skilled Nursing		67.7%	
		66.8% Ancillary Service		32.3%	
		108.9% Current Ratio		1.4	
		-8.9% Days to Collect		45.8	
		8.6% Avg Payment Days		24.9	
		0.0% Depreciation Rate		6,439.1%	
		-0.3% Return on Equity		29.0%	
<hr/>					
676293 MONARCH PAVILION REHABILITATION SUITES				Nonprofit - Church	
MONARCH PAVILION REHABILITATION SUITES		5/31/2020 366 Days Settled			
DALLAS, TX 75235		CR Beds 150 POS Beds 0			
DALLAS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		47.8%	
		Length of Stay		309.0	
		Average Wages		19.43	
		28.4% Skilled Nursing		65.4%	
		71.6% Ancillary Service		34.6%	
		142.3% Current Ratio		0.4	
		-42.3% Days to Collect		34.8	
		5.7% Avg Payment Days		20.2	
		0.0% Depreciation Rate		23.1%	
		-36.6% Return on Equity		40.8%	

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676484 MONT BELVIEU REHABILITATION & HEALTH				Proprietary - Corporation	
MONT BELVIEU REHABILITATION & HEALTH		12/31/2020 214 Days *Settled			
MONT BELVIEU, TX				CR Beds 124 POS Beds 0	
Invalid POS FIPS Codes				Key Performance Ind.	
				Occupancy Rate	32.9%
				Length of Stay	3.2
				Average Wages	20.85
				Skilled Nursing	46.5%
				Ancillary Service	0.0%
				Current Ratio	0.4
				Days to Collect	46.3
				Avg Payment Days	189.5
				Depreciation Rate	0.0%
				Return on Equity	16.1%
Balance Sheet		Income Statement			
Current Assets	1,040,597	Total Charges	2,591,917		
Fixed Assets	42,203	Contract Allowance	0	0.0%	
Other Assets	-32,061	Operating Revenue	2,591,917	100.0%	
Total Assets	1,050,739	Operating Expense	3,163,684	122.1%	
Current Liabilities	2,805,556	Operating Margin	-571,767	-22.1%	
Long Term Liabilities	1,985,168	Other Income	0	0.0%	
Total Equity	-3,739,985	Other Expense	0	0.0%	
Total Liab. and Equity	1,050,739	Net Profit or Loss	(601,746)	-23.2%	
675596 MONTE SIESTA NURSING AND REHABILITATION LP				Proprietary - Corporation	
MONTE SIESTA NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled			
AUSTIN, TX 78735				CR Beds 126 POS Beds 0	
TRAVIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.1%
				Length of Stay	1,083.6
				Average Wages	21.71
				Skilled Nursing	122.9%
				Ancillary Service	-22.9%
				Current Ratio	(0.3)
				Days to Collect	60.1
				Avg Payment Days	(16.9)
				Depreciation Rate	92.8%
				Return on Equity	183.2%
Balance Sheet		Income Statement			
Current Assets	460,244	Total Charges	4,439,465		
Fixed Assets	451,421	Contract Allowance	156,595	3.5%	
Other Assets	785,193	Operating Revenue	4,282,870	96.5%	
Total Assets	1,696,858	Operating Expense	6,611,905	154.4%	
Current Liabilities	-1,463,952	Operating Margin	-2,329,035	-54.4%	
Long Term Liabilities	0	Other Income	-720,661	-16.8%	
Total Equity	-232,906	Other Expense	0	0.0%	
Total Liab. and Equity	-1,696,858	Net Profit or Loss	(426,634)	-10.0%	

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455715 MONUMENT REHABILITATION AND NURSING CENTER				Government - City-County	
MONUMENT REHABILITATION AND NURSING CENTER		12/31/2020 366 Days Settled			
LA GRANGE, TX 78945		CR Beds 104 POS Beds 0			
FAYETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		64.4%	
Balance Sheet		Income Statement		Length of Stay 137.7	
Current Assets	539,385	Total Charges	5,065,502	Average Wages 20.40	
Fixed Assets	1,193,075	Contract Allowance	0	0.0% Skilled Nursing 80.9%	
Other Assets	-752,978	Operating Revenue	5,065,502	100.0% Ancillary Service 19.1%	
Total Assets	979,482	Operating Expense	5,427,591	107.1% Current Ratio 0.6	
Current Liabilities	944,949	Operating Margin	-362,089	-7.1% Days to Collect 37.7	
Long Term Liabilities	0	Other Income	505,731	10.0% Avg Payment Days 47.0	
Total Equity	34,533	Other Expense	0	0.0% Depreciation Rate 34.3%	
Total Liab. and Equity	979,482	Net Profit or Loss	143,642	2.8% Return on Equity 416.0%	
455523 MORNINGSIDE MANOR				Nonprofit - Other	
MORNINGSIDE MANOR		9/30/2020 366 Days Settled			
SAN ANTONIO, TX 78201		CR Beds 170 POS Beds 0			
BEXAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		46.9%	
Balance Sheet		Income Statement		Length of Stay 70.4	
Current Assets	9,802,273	Total Charges	8,795,116	Average Wages 20.01	
Fixed Assets	82,103,539	Contract Allowance	1,704,457	19.4% Skilled Nursing 84.0%	
Other Assets	43,852,918	Operating Revenue	7,090,659	80.6% Ancillary Service 16.0%	
Total Assets	135,758,730	Operating Expense	10,962,279	154.6% Current Ratio 0.3	
Current Liabilities	38,062,938	Operating Margin	-3,871,620	-54.6% Days to Collect 189.7	
Long Term Liabilities	75,722,061	Other Income	1,048,350	14.8% Avg Payment Days 87.5	
Total Equity	21,973,731	Other Expense	0	0.0% Depreciation Rate 0.3%	
Total Liab. and Equity	135,758,730	Net Profit or Loss	(2,823,270)	-39.8% Return on Equity -12.8%	

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455471 MOUNTAIN VIEW HEALTH & REHABILITATION				Proprietary - Corporation	
MOUNTAIN VIEW HEALTH & REHABILITATION		12/31/2020 366 Days Settled			
EL PASO, TX 79902		CR Beds 187 POS Beds 0			
EL PASO		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate	65.2%		
Balance Sheet		Income Statement		Length of Stay	125.0
Current Assets	-1,951,492	Total Charges	11,325,747	Average Wages	17.64
Fixed Assets	922,585	Contract Allowance	855,719	7.6%	Skilled Nursing 83.1%
Other Assets	24,583	Operating Revenue	10,470,028	92.4%	Ancillary Service 16.9%
Total Assets	-1,004,324	Operating Expense	9,763,940	93.3%	Current Ratio 0.5
Current Liabilities	-4,106,707	Operating Margin	706,088	6.7%	Days to Collect 41.5
Long Term Liabilities	917,618	Other Income	1,804,957	17.2%	Avg Payment Days 142.0
Total Equity	3,868,971	Other Expense	0	0.0%	Depreciation Rate 97.6%
Total Liab. and Equity	679,882	Net Profit or Loss	2,511,045	24.0%	Return on Equity 64.9%
675768 MOUNTAIN VILLA NURSING CENTER				Proprietary - Corporation	
MOUNTAIN VILLA NURSING CENTER		12/31/2020 366 Days Settled			
EL PASO, TX 79930		CR Beds 48 POS Beds 0			
EL PASO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	32,164.6 %		
Balance Sheet		Income Statement		Length of Stay	270.9
Current Assets	4,475,215	Total Charges	2,790,303	Average Wages	17.89
Fixed Assets	155,442	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	2,790,303	100.0%	Ancillary Service 0.0%
Total Assets	4,630,657	Operating Expense	2,463,654	88.3%	Current Ratio 4.8
Current Liabilities	934,357	Operating Margin	326,649	11.7%	Days to Collect 490.0
Long Term Liabilities	0	Other Income	25,316	0.9%	Avg Payment Days 138.8
Total Equity	3,696,300	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	4,630,657	Net Profit or Loss	351,965	12.6%	Return on Equity 9.5%

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675964 MRC CREEKSIDE				Nonprofit - Church	
MRC CREEKSIDE		12/31/2020 366 Days Settled			
HUNTSVILLE, TX 77340				CR Beds 66	POS Beds 0
WALKER				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	81.2%
Balance Sheet		Income Statement		Length of Stay	74.0
Current Assets	184,871	Total Charges	7,668,555	Average Wages	17.31
Fixed Assets	9,607,974	Contract Allowance	2,030,150	26.5%	Skilled Nursing 57.3%
Other Assets	-1,086,671	Operating Revenue	5,638,405	73.5%	Ancillary Service 42.7%
Total Assets	8,706,174	Operating Expense	8,886,676	157.6%	Current Ratio 0.3
Current Liabilities	654,287	Operating Margin	-3,248,271	-57.6%	Days to Collect 22.1
Long Term Liabilities	9,594,409	Other Income	2,252,695	40.0%	Avg Payment Days 16.6
Total Equity	-1,542,522	Other Expense	0	0.0%	Depreciation Rate 6.1%
Total Liab. and Equity	8,706,174	Net Profit or Loss	(995,576)	-17.7%	Return on Equity 64.5%
676400 MRC THE CROSSINGS				Nonprofit - Church	
MRC THE CROSSINGS		12/31/2020 366 Days Settled			
LEAGUE CITY, TX 77573				CR Beds 48	POS Beds 0
GALVESTON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	84.0%
Balance Sheet		Income Statement		Length of Stay	63.9
Current Assets	610,933	Total Charges	8,416,343	Average Wages	21.41
Fixed Assets	47,943,585	Contract Allowance	2,475,402	29.4%	Skilled Nursing 57.6%
Other Assets	13,666,175	Operating Revenue	5,940,941	70.6%	Ancillary Service 42.4%
Total Assets	62,220,693	Operating Expense	19,813,428	333.5%	Current Ratio 0.0
Current Liabilities	31,847,147	Operating Margin	-13,872,487	-233.5%	Days to Collect 48.3
Long Term Liabilities	76,481,130	Other Income	10,305,379	173.5%	Avg Payment Days 9.5
Total Equity	-46,107,584	Other Expense	0	0.0%	Depreciation Rate 12.5%
Total Liab. and Equity	62,220,693	Net Profit or Loss	(3,567,108)	-60.0%	Return on Equity 7.7%

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455744 MULBERRY MANOR				Nonprofit - Church	
MULBERRY MANOR		12/31/2020 366 Days Settled			
STEPHENVILLE, TX 76401				CR Beds 102 POS Beds 0	
ERATH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.9%	
Balance Sheet		Income Statement		Length of Stay 184.2	
Current Assets	892,170	Total Charges	8,551,946	Average Wages 17.75	
Fixed Assets	68,954	Contract Allowance	756,208	8.8% Skilled Nursing 67.6%	
Other Assets	6,460	Operating Revenue	7,795,738	91.2% Ancillary Service 32.4%	
Total Assets	967,584	Operating Expense	5,530,795	70.9% Current Ratio 1.0	
Current Liabilities	886,997	Operating Margin	2,264,943	29.1% Days to Collect (7.4)	
Long Term Liabilities	9,507	Other Income	96,328	1.2% Avg Payment Days 20.8	
Total Equity	71,080	Other Expense	0	0.0% Depreciation Rate 200.7%	
Total Liab. and Equity	967,584	Net Profit or Loss	2,361,267	30.3% Return on Equity 3,322.0%	
675439 MULLICAN CARE CENTER				Proprietary - Other	
MULLICAN CARE CENTER		12/31/2020 366 Days Settled			
SAVOY, TX 75479				CR Beds 112 POS Beds 0	
FANNIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 57.9%	
Balance Sheet		Income Statement		Length of Stay 208.3	
Current Assets	1,423,415	Total Charges	5,926,726	Average Wages 19.38	
Fixed Assets	55,967	Contract Allowance	919,308	15.5% Skilled Nursing 81.6%	
Other Assets	150,000	Operating Revenue	5,007,418	84.5% Ancillary Service 18.4%	
Total Assets	1,629,382	Operating Expense	6,413,744	128.1% Current Ratio 0.5	
Current Liabilities	2,885,081	Operating Margin	-1,406,326	-28.1% Days to Collect 81.5	
Long Term Liabilities	0	Other Income	210,022	4.2% Avg Payment Days 88.9	
Total Equity	-1,255,699	Other Expense	0	0.0% Depreciation Rate 1,137.5%	
Total Liab. and Equity	1,629,382	Net Profit or Loss	(1,196,304)	-23.9% Return on Equity 95.3%	

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675061 MUNDAY NURSING CENTER				Nonprofit - Church	
MUNDAY NURSING CENTER		9/30/2020 366 Days Settled			
MUNDAY, TX 76371		CR Beds 61 POS Beds 0			
KNOX		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		67.3%	
		Length of Stay		516.4	
		Average Wages		20.03	
		Skilled Nursing		94.8%	
		Ancillary Service		5.2%	
		Current Ratio		1.1	
		Days to Collect		(20.5)	
		Avg Payment Days		3.0	
		Depreciation Rate		0.0%	
		Return on Equity		5.3%	
Balance Sheet					
		Income Statement			
Current Assets	6,131,257	Total Charges	2,360,063		
Fixed Assets	3,989,938	Contract Allowance	0	0.0%	
Other Assets	3,358,055	Operating Revenue	2,360,063	100.0%	
Total Assets	13,479,250	Operating Expense	1,896,065	80.3%	
Current Liabilities	5,371,948	Operating Margin	463,998	19.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	8,810,072	Other Expense	0	0.0%	
Total Liab. and Equity	14,182,020	Net Profit or Loss	463,998	19.7%	
676012 MYSTIC PARK NURSING & REHABILITATION CENTER					
				Government - City-County	
MYSTIC PARK NURSING & REHABILITATION CENTER		3/31/2020 366 Days Settled			
SAN ANTONIO, TX 78254		CR Beds 125 POS Beds 0			
BEXAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.6%	
		Length of Stay		156.2	
		Average Wages		19.41	
		Skilled Nursing		84.5%	
		Ancillary Service		15.5%	
		Current Ratio		3.6	
		Days to Collect		356.9	
		Avg Payment Days		70.7	
		Depreciation Rate		321.1%	
		Return on Equity		-37.9%	
Balance Sheet					
Income Statement					
Current Assets	6,136,543	Total Charges	6,279,820		
Fixed Assets	214,724	Contract Allowance	0	0.0%	
Other Assets	-5,062,823	Operating Revenue	6,279,820	100.0%	
Total Assets	1,288,444	Operating Expense	6,478,064	103.2%	
Current Liabilities	1,697,348	Operating Margin	-198,244	-3.2%	
Long Term Liabilities	0	Other Income	353,124	5.6%	
Total Equity	-408,904	Other Expense	0	0.0%	
Total Liab. and Equity	1,288,444	Net Profit or Loss	154,880	2.5%	

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675399 NAVASOTA NURSING AND REHABILITATION LP				Proprietary - Corporation	
NAVASOTA NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
NAVASOTA, TX 77868		CR Beds 172 POS Beds 0			
GRIMES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		32.9%	
Balance Sheet		Income Statement		Length of Stay 191.5	
Current Assets	199,817	Total Charges	2,652,860	Average Wages	19.43
Fixed Assets	311,077	Contract Allowance	-162,827	-6.1%	Skilled Nursing 128.8%
Other Assets	-3,333,071	Operating Revenue	2,815,687	106.1%	Ancillary Service -28.8%
Total Assets	-2,822,177	Operating Expense	4,593,737	163.1%	Current Ratio (0.6)
Current Liabilities	-339,577	Operating Margin	-1,778,050	-63.1%	Days to Collect 42.1
Long Term Liabilities	0	Other Income	-847,443	-30.1%	Avg Payment Days (14.7)
Total Equity	3,161,754	Other Expense	0	0.0%	Depreciation Rate 53.8%
Total Liab. and Equity	2,822,177	Net Profit or Loss	(599,611)	-21.3%	Return on Equity -19.0%
<hr/>					
675723 NAZARETH LIVING CARE CENTER				Proprietary - Corporation	
NAZARETH LIVING CARE CENTER		12/31/2020 366 Days Settled			
EL PASO, TX 79903		CR Beds 74 POS Beds 0			
EL PASO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.1%	
Balance Sheet		Income Statement		Length of Stay 70.3	
Current Assets	548,680	Total Charges	7,895,731	Average Wages	19.09
Fixed Assets	75,590	Contract Allowance	1,716,009	21.7%	Skilled Nursing 71.7%
Other Assets	508,243	Operating Revenue	6,179,722	78.3%	Ancillary Service 28.3%
Total Assets	1,132,513	Operating Expense	6,873,558	111.2%	Current Ratio 0.2
Current Liabilities	2,628,090	Operating Margin	-693,836	-11.2%	Days to Collect 65.0
Long Term Liabilities	591,000	Other Income	7,926	0.1%	Avg Payment Days 72.6
Total Equity	-2,086,577	Other Expense	0	0.0%	Depreciation Rate 624.1%
Total Liab. and Equity	1,132,513	Net Profit or Loss	(685,910)	-11.1%	Return on Equity 32.9%

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455509 NOLAN NURSING AND REHABILITATION LP				Proprietary - Corporation	
NOLAN NURSING AND REHABILITATION LP				11/30/2020 335 Days Settled	
SWEETWATER, TX 79556				CR Beds 78 POS Beds 0	
NOLAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 91.8%	
Balance Sheet		Income Statement		Length of Stay 488.3	
Current Assets	129,295	Total Charges	2,969,929	Average Wages 18.19	
Fixed Assets	93,406	Contract Allowance	-215,414	-7.3%	Skilled Nursing 136.9%
Other Assets	5,636,101	Operating Revenue	3,185,343	107.3%	Ancillary Service -36.9%
Total Assets	<u>5,858,802</u>	Operating Expense	4,705,550	147.7%	Current Ratio (0.2)
Current Liabilities	-523,975	Operating Margin	-1,520,207	-47.7%	Days to Collect 27.3
Long Term Liabilities	0	Other Income	-633,881	-19.9%	Avg Payment Days (14.8)
Total Equity	-5,334,827	Other Expense	0	0.0%	Depreciation Rate 218.3%
Total Liab. and Equity	<u>-5,858,802</u>	Net Profit or Loss	<u>(1,313,389)</u>	-41.2%	Return on Equity 24.6%
675823 NORMANDY TERRACE NURSING & REHABILITATION CENTER				Proprietary - Corporation	
NORMANDY TERRACE NURSING & REHABILITATION CENTER				8/31/2020 366 Days Settled	
SAN ANTONIO, TX 78220				CR Beds 320 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 39.8%	
Balance Sheet		Income Statement		Length of Stay 197.3	
Current Assets	1,256,236	Total Charges	10,308,404	Average Wages 22.12	
Fixed Assets	954,234	Contract Allowance	1,645,733	16.0%	Skilled Nursing 75.8%
Other Assets	1,830,839	Operating Revenue	8,662,671	84.0%	Ancillary Service 24.2%
Total Assets	<u>4,041,309</u>	Operating Expense	9,687,280	111.8%	Current Ratio 9.0
Current Liabilities	139,800	Operating Margin	-1,024,609	-11.8%	Days to Collect 40.3
Long Term Liabilities	14,656,732	Other Income	804,374	9.3%	Avg Payment Days 12.1
Total Equity	-10,755,223	Other Expense	0	0.0%	Depreciation Rate 25.8%
Total Liab. and Equity	<u>4,041,309</u>	Net Profit or Loss	<u>(220,235)</u>	-2.5%	Return on Equity 2.0%

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676434 NORTH HOUSTON TRANSITIONAL CARE				Proprietary - Partnership	
NORTH HOUSTON TRANSITIONAL CARE 12/31/2020 366 Days Settled					
HOUSTON, TX 77070				CR Beds 70 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 74.7%	
Balance Sheet		Income Statement		Length of Stay 34.2	
Current Assets	1,890,449	Total Charges	16,703,154	Average Wages 28.46	
Fixed Assets	160,841	Contract Allowance	5,114,355	30.6% Skilled Nursing 33.8%	
Other Assets	0	Operating Revenue	11,588,799	69.4% Ancillary Service 66.2%	
Total Assets	2,051,290	Operating Expense	11,246,274	97.0% Current Ratio 0.5	
Current Liabilities	3,469,504	Operating Margin	342,525	3.0% Days to Collect 59.3	
Long Term Liabilities	488,933	Other Income	559,487	4.8% Avg Payment Days 12.3	
Total Equity	-1,907,147	Other Expense	0	0.0% Depreciation Rate 557.4%	
Total Liab. and Equity	2,051,290	Net Profit or Loss	178,029	1.5% Return on Equity -9.3%	
675196 NORTH PARK HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
NORTH PARK HEALTH AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
MCKINNEY, TX 75069				CR Beds 140 POS Beds 0	
COLLIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 59.2%	
Balance Sheet		Income Statement		Length of Stay 170.4	
Current Assets	2,082,367	Total Charges	13,972,189	Average Wages 19.31	
Fixed Assets	301,114	Contract Allowance	7,065,198	50.6% Skilled Nursing 80.7%	
Other Assets	0	Operating Revenue	6,906,991	49.4% Ancillary Service 16.1%	
Total Assets	2,383,481	Operating Expense	8,277,686	119.8% Current Ratio 1.5	
Current Liabilities	1,344,393	Operating Margin	-1,370,695	-19.8% Days to Collect 108.0	
Long Term Liabilities	834,377	Other Income	1,830,810	26.5% Avg Payment Days 59.3	
Total Equity	204,710	Other Expense	0	0.0% Depreciation Rate 116.3%	
Total Liab. and Equity	2,383,480	Net Profit or Loss	460,115	6.7% Return on Equity 224.8%	

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675963 NORTH POINTE NURSING AND REHABILITATION LP		Proprietary - Corporation	
NORTH POINTE NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled	
WATAUGA, TX 76148		12/31/2020 31 Days Settled	
TARRANT		CR Beds 126 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	925,287	Total Charges	441,928
Fixed Assets	214,417	Contract Allowance	7,527
Other Assets	28,771	Operating Revenue	434,401
Total Assets	1,168,475	Operating Expense	437,127
Current Liabilities	1,024,050	Operating Margin	-2,726
Long Term Liabilities	89,420	Other Income	85,641
Total Equity	82,915	Other Expense	0
Total Liab. and Equity	1,196,385	Net Profit or Loss	82,915
		1.7%	Skilled Nursing 88.2%
		98.3%	Ancillary Service 11.8%
		100.6%	Current Ratio 0.9
		-0.6%	Days to Collect 773.0
		19.7%	Avg Payment Days 508.8
		0.0%	Depreciation Rate 10.3%
		19.1%	Return on Equity 100.0%

675963 NORTH POINTE NURSING AND REHABILITATION LP		Proprietary - Corporation	
NORTH POINTE NURSING AND REHABILITATION LP		11/30/2020 335 Days Settled	
WATAUGA, TX 76148		12/31/2020 31 Days Settled	
TARRANT		CR Beds 130 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	227,659	Total Charges	4,400,878
Fixed Assets	260,111	Contract Allowance	495,560
Other Assets	6,325,975	Operating Revenue	3,905,318
Total Assets	6,813,745	Operating Expense	5,838,025
Current Liabilities	-1,137,130	Operating Margin	-1,932,707
Long Term Liabilities	0	Other Income	-760,064
Total Equity	-5,676,615	Other Expense	0
Total Liab. and Equity	-6,813,745	Net Profit or Loss	(558,109)
		11.3%	Skilled Nursing 119.7%
		88.7%	Ancillary Service -19.7%
		149.5%	Current Ratio (0.2)
		-49.5%	Days to Collect 45.0
		-19.5%	Avg Payment Days (16.8)
		0.0%	Depreciation Rate 70.2%
		-14.3%	Return on Equity 9.8%

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455754 NORTHEAST REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
NORTHEAST REHABILITATION AND HEALTHCARE CENTER		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78218		CR Beds 108 POS Beds 0			
BEXAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.5%	
Balance Sheet		Income Statement		Length of Stay 118.8	
Current Assets	4,902,752	Total Charges	10,543,249	Average Wages	23.05
Fixed Assets	917,176	Contract Allowance	401,708	3.8%	Skilled Nursing 54.4%
Other Assets	2,970,950	Operating Revenue	10,141,541	96.2%	Ancillary Service 45.6%
Total Assets	8,790,878	Operating Expense	8,276,525	81.6%	Current Ratio 2.6
Current Liabilities	1,861,729	Operating Margin	1,865,016	18.4%	Days to Collect 33.3
Long Term Liabilities	2,970,949	Other Income	1,536	0.0%	Avg Payment Days 24.2
Total Equity	3,958,200	Other Expense	0	0.0%	Depreciation Rate 33.8%
Total Liab. and Equity	8,790,878	Net Profit or Loss	1,866,552	18.4%	Return on Equity 47.2%
455934 NORTHERN OAKS LIVING & REHABILITATION CENTER				Nonprofit - Church	
NORTHERN OAKS LIVING & REHABILITATION CENTER		6/30/2020 366 Days Settled			
ABILENE, TX 79603		CR Beds 96 POS Beds 0			
TAYLOR		Key Performance Ind.			
NORIDIAN		Occupancy Rate		71.0%	
Balance Sheet		Income Statement		Length of Stay 154.0	
Current Assets	7,539,117	Total Charges	6,074,482	Average Wages	22.16
Fixed Assets	278,965	Contract Allowance	-650,638	-10.7%	Skilled Nursing 65.0%
Other Assets	2,217,009	Operating Revenue	6,725,120	110.7%	Ancillary Service 35.0%
Total Assets	10,035,091	Operating Expense	5,676,697	84.4%	Current Ratio 5.1
Current Liabilities	1,464,189	Operating Margin	1,048,423	15.6%	Days to Collect 41.5
Long Term Liabilities	2,217,009	Other Income	3,120	0.0%	Avg Payment Days 18.9
Total Equity	6,353,893	Other Expense	0	0.0%	Depreciation Rate 46.1%
Total Liab. and Equity	10,035,091	Net Profit or Loss	1,051,135	15.6%	Return on Equity 16.5%

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455804 NORTHGATE HEALTH AND REHABILITATION CENTER		Nonprofit - Church	
NORTHGATE HEALTH AND REHABILITATION CENTER		6/30/2020 366 Days Settled	
SAN ANTONIO, TX 78240		CR Beds 120 POS Beds 0	
BEXAR		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	53.8%
		Length of Stay	214.9
		Average Wages	18.20
		16.9% Skilled Nursing	83.0%
		83.1% Ancillary Service	17.0%
		109.7% Current Ratio	2.3
		-9.7% Days to Collect	70.1
		10.0% Avg Payment Days	33.3
		0.0% Depreciation Rate	7.1%
		0.3% Return on Equity	-8.0%

Balance Sheet		Income Statement	
Current Assets	1,303,927	Total Charges	5,856,168
Fixed Assets	6,459,924	Contract Allowance	990,813
Other Assets	8,915	Operating Revenue	4,865,355
Total Assets	7,772,766	Operating Expense	5,337,261
Current Liabilities	571,611	Operating Margin	-471,906
Long Term Liabilities	7,401,593	Other Income	487,997
Total Equity	-200,438	Other Expense	0
Total Liab. and Equity	7,772,766	Net Profit or Loss	16,091

675967 NORTHGATE PLAZA		Nonprofit - Church	
NORTHGATE PLAZA		9/30/2020 366 Days Settled	
IRVING, TX 75062		CR Beds 120 POS Beds 0	
DALLAS		Key Performance Ind.	
NORIDIAN ADMIN SERVICES		Occupancy Rate	61.8%
		Length of Stay	87.3
		Average Wages	22.96
		33.3% Skilled Nursing	72.0%
		66.7% Ancillary Service	28.0%
		134.5% Current Ratio	(0.1)
		-34.5% Days to Collect	(2.0)
		8.6% Avg Payment Days	63.3
		0.0% Depreciation Rate	0.0%
		-25.9% Return on Equity	76.6%

Balance Sheet		Income Statement	
Current Assets	-117,604	Total Charges	9,379,464
Fixed Assets	0	Contract Allowance	3,121,944
Other Assets	-537,252	Operating Revenue	6,257,520
Total Assets	-654,856	Operating Expense	8,415,871
Current Liabilities	1,456,252	Operating Margin	-2,158,351
Long Term Liabilities	0	Other Income	540,552
Total Equity	-2,111,108	Other Expense	0
Total Liab. and Equity	-654,856	Net Profit or Loss	(1,617,799)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455714 NORTHWEST HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
NORTHWEST HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77090		CR Beds 148 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.1%	
Balance Sheet		Income Statement		Length of Stay 122.8	
Current Assets	511,907	Total Charges	13,150,882	Average Wages	24.39
Fixed Assets	8,626,556	Contract Allowance	4,142,758	31.5%	Skilled Nursing 71.3%
Other Assets	8,935	Operating Revenue	9,008,124	68.5%	Ancillary Service 15.6%
Total Assets	9,147,398	Operating Expense	9,166,993	101.8%	Current Ratio 0.2
Current Liabilities	3,149,759	Operating Margin	-158,869	-1.8%	Days to Collect 21.0
Long Term Liabilities	-3,302,888	Other Income	1,863,976	20.7%	Avg Payment Days 121.7
Total Equity	9,300,527	Other Expense	0	0.0%	Depreciation Rate 8.6%
Total Liab. and Equity	9,147,398	Net Profit or Loss	1,705,107	18.9%	Return on Equity 18.3%

455753 OAK BROOK HEALTH CARE CENTER				Proprietary - Corporation	
OAK BROOK HEALTH CARE CENTER		12/31/2020 366 Days Settled			
WHITEHOUSE, TX 75791		CR Beds 120 POS Beds 0			
SMITH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.8%	
Balance Sheet		Income Statement		Length of Stay 237.8	
Current Assets	2,481,089	Total Charges	6,694,864	Average Wages	17.70
Fixed Assets	59,721	Contract Allowance	370,140	5.5%	Skilled Nursing 87.8%
Other Assets	0	Operating Revenue	6,324,724	94.5%	Ancillary Service 12.2%
Total Assets	2,540,810	Operating Expense	6,257,234	98.9%	Current Ratio 3.4
Current Liabilities	726,592	Operating Margin	67,490	1.1%	Days to Collect 28.5
Long Term Liabilities	0	Other Income	1,457,479	23.0%	Avg Payment Days 13.9
Total Equity	1,814,218	Other Expense	0	0.0%	Depreciation Rate 202.4%
Total Liab. and Equity	2,540,810	Net Profit or Loss	1,519,928	24.0%	Return on Equity 83.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676122 OAK GROVE NURSING HOME				Proprietary - Corporation	
OAK GROVE NURSING HOME		12/31/2020 366 Days Settled			
GROVES, TX 77619		CR Beds 120 POS Beds 0			
JEFFERSON		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		54.6%	
		Length of Stay		120.0	
		Average Wages		20.06	
		5.4% Skilled Nursing		66.8%	
		94.6% Ancillary Service		33.2%	
		100.4% Current Ratio		0.8	
		-0.4% Days to Collect		38.4	
		0.0% Avg Payment Days		44.8	
		0.0% Depreciation Rate		38.4%	
		-0.3% Return on Equity		-49.0%	

Balance Sheet		Income Statement			
Current Assets	1,627,180	Total Charges	5,693,489		
Fixed Assets	436,704	Contract Allowance	306,724	5.4%	
Other Assets	3,377	Operating Revenue	5,386,765	94.6%	
Total Assets	2,067,261	Operating Expense	5,406,103	100.4%	
Current Liabilities	1,928,848	Operating Margin	-19,338	-0.4%	
Long Term Liabilities	101,464	Other Income	1,247	0.0%	
Total Equity	36,949	Other Expense	0	0.0%	
Total Liab. and Equity	2,067,261	Net Profit or Loss	(18,091)	-0.3%	

675788 OAK MANOR NURSING AND REHABILITATION LP				Proprietary - Corporation	
OAK MANOR NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
COMMERCE, TX 75428		CR Beds 116 POS Beds 0			
HUNT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		32.5%	
		Length of Stay		183.2	
		Average Wages		18.89	
		-15.2% Skilled Nursing		139.8%	
		115.2% Ancillary Service		-39.8%	
		174.7% Current Ratio		0.0	
		-74.7% Days to Collect		26.1	
		-35.9% Avg Payment Days		(16.6)	
		0.0% Depreciation Rate		245.3%	
		-30.3% Return on Equity		9.7%	

Balance Sheet		Income Statement			
Current Assets	13,159	Total Charges	1,550,159		
Fixed Assets	60,548	Contract Allowance	-235,864	-15.2%	
Other Assets	5,919,149	Operating Revenue	1,786,023	115.2%	
Total Assets	5,992,856	Operating Expense	3,119,790	174.7%	
Current Liabilities	-435,974	Operating Margin	-1,333,767	-74.7%	
Long Term Liabilities	0	Other Income	-641,508	-35.9%	
Total Equity	-5,556,882	Other Expense	0	0.0%	
Total Liab. and Equity	-5,992,856	Net Profit or Loss	(541,187)	-30.3%	

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675445 OAK MANOR NURSING CENTER				Nonprofit - Church	
OAK MANOR NURSING CENTER		12/31/2020 366 Days Settled			
FLATONIA, TX 78941		CR Beds 70 POS Beds 0			
FAYETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		48.9%	
		Length of Stay		199.0	
		Average Wages		19.35	
		26.3% Skilled Nursing		82.5%	
		73.7% Ancillary Service		17.5%	
		88.2% Current Ratio		1.2	
		11.8% Days to Collect		51.9	
		12.5% Avg Payment Days		24.3	
		0.0% Depreciation Rate		203.2%	
		24.3% Return on Equity		67.9%	
<hr/>					
455789 OAK PARK NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
OAK PARK NURSING AND REHABILITATION CENTER		12/31/2020 184 Days *Settled			
SAN ANTONIO, TX 78229		6/30/2020 182 Days Settled			
BEXAR		Key Performance Ind.			
Novitas MD		Occupancy Rate		73.4%	
		Length of Stay		189.3	
		Average Wages		21.17	
		33.2% Skilled Nursing		61.1%	
		66.8% Ancillary Service		38.9%	
		109.8% Current Ratio		0.4	
		-9.8% Days to Collect		42.0	
		4.7% Avg Payment Days		40.6	
		0.0% Depreciation Rate		7.0%	
		-5.1% Return on Equity		-81.7%	

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455789 OAK PARK NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
OAK PARK NURSING AND REHABILITATION CENTER		12/31/2020 184 Days *Settled	
SAN ANTONIO, TX 78229		6/30/2020 182 Days Settled	
BEXAR		CR Beds 170 POS Beds 0	
Novitas MD		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,335,290	Total Charges	5,463,777
Fixed Assets	0	Contract Allowance	557,334
Other Assets	0	Operating Revenue	4,906,443
Total Assets	1,335,290	Operating Expense	4,498,481
Current Liabilities	712,189	Operating Margin	407,962
Long Term Liabilities	0	Other Income	215,139
Total Equity	623,101	Other Expense	0
Total Liab. and Equity	1,335,290	Net Profit or Loss	623,101
		10.2%	89.8%
		91.7%	8.3%
		4.4%	0.0%
		12.7%	
		12.7%	100.0%
		66.1%	217.7
		21.17	87.1%
		12.9%	1.9
		73.4	32.0
		0.0%	0.0%
			100.0%
675944 OAK RIDGE MANOR		Proprietary - Corporation	
OAK RIDGE MANOR		12/31/2020 214 Days Settled	
BROWNWOOD, TX 76801		5/31/2020 152 Days Settled	
BROWN		CR Beds 114 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	273,405	Total Charges	3,070,274
Fixed Assets	9,180	Contract Allowance	391,376
Other Assets	-54,713	Operating Revenue	2,678,898
Total Assets	227,872	Operating Expense	2,343,319
Current Liabilities	-587,842	Operating Margin	335,579
Long Term Liabilities	0	Other Income	10,121
Total Equity	2,686,284	Other Expense	0
Total Liab. and Equity	2,098,442	Net Profit or Loss	345,700
		12.7%	87.3%
		87.5%	12.5%
		0.4%	0.0%
		12.9%	
		12.9%	1,569.0%
		61.6%	159.2
		19.28	73.9%
		26.1%	(0.5)
		30.5	40.0
		0.0%	12.9%

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675944 OAK RIDGE MANOR				Nonprofit - Church	
OAK RIDGE MANOR		12/31/2020 214 Days Settled			
BROWNWOOD, TX 76801		5/31/2020 152 Days Settled		CR Beds 114 POS Beds 0	
BROWN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.9%
				Length of Stay	138.4
				Average Wages	19.28
				12.6% Skilled Nursing	73.7%
				87.4% Ancillary Service	26.3%
				96.6% Current Ratio	0.8
				3.4% Days to Collect	344.0
				8.2% Avg Payment Days	329.0
				0.0% Depreciation Rate	49.6%
				11.6% Return on Equity	14.8%
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676307 OAK VILLAGE HEALTHCARE LTC PARTNERS, INC				Proprietary - Corporation	
OAK VILLAGE HEALTHCARE LTC PARTNERS, INC		12/31/2020 366 Days Settled			
LAKE JACKSON, TX 77566				CR Beds 74 POS Beds 0	
BRAZORIA				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	64.6%
				Length of Stay	140.0
				Average Wages	18.26
				-11.3% Skilled Nursing	72.7%
				111.3% Ancillary Service	27.3%
				90.5% Current Ratio	1.0
				9.5% Days to Collect	30.4
				9.4% Avg Payment Days	49.4
				0.0% Depreciation Rate	876.5%
				18.9% Return on Equity	9,938.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676291 OAKCREST NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
OAKCREST NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
AUSTIN, TX 78724		CR Beds 66 POS Beds 0			
TRAVIS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		93.2%	
		Length of Stay		703.7	
		Average Wages		15.81	
		Skilled Nursing		88.7%	
		Ancillary Service		0.0%	
		Current Ratio		0.1	
		Days to Collect		20.1	
		Avg Payment Days		103.3	
		Depreciation Rate		130.3%	
		Return on Equity		-246.9%	
Balance Sheet		Income Statement			
Current Assets	120,048	Total Charges	3,187,606		
Fixed Assets	185,821	Contract Allowance	0	0.0%	
Other Assets	785,070	Operating Revenue	3,187,606	100.0%	
Total Assets	1,090,939	Operating Expense	2,817,345	88.4%	
Current Liabilities	1,121,943	Operating Margin	370,261	11.6%	
Long Term Liabilities	118,974	Other Income	0	0.0%	
Total Equity	-149,978	Other Expense	0	0.0%	
Total Liab. and Equity	1,090,939	Net Profit or Loss	370,261	11.6%	
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675101 OAKLAND MANOR NURSING CENTER				Nonprofit - Church	
OAKLAND MANOR NURSING CENTER		12/31/2020 366 Days Settled			
GIDDINGS, TX 78942		CR Beds 102 POS Beds 0			
LEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		45.2%	
		Length of Stay		219.1	
		Average Wages		20.69	
		Skilled Nursing		81.3%	
		Ancillary Service		18.7%	
		Current Ratio		1.2	
		Days to Collect		40.7	
		Avg Payment Days		22.3	
		Depreciation Rate		0.0%	
		Return on Equity		37.0%	
Balance Sheet		Income Statement			
Current Assets	6,916,099	Total Charges	4,980,282		
Fixed Assets	0	Contract Allowance	1,285,495	25.8%	
Other Assets	0	Operating Revenue	3,694,787	74.2%	
Total Assets	6,916,099	Operating Expense	3,783,901	102.4%	
Current Liabilities	5,618,496	Operating Margin	-89,114	-2.4%	
Long Term Liabilities	0	Other Income	568,715	15.4%	
Total Equity	1,297,603	Other Expense	0	0.0%	
Total Liab. and Equity	6,916,099	Net Profit or Loss	479,601	13.0%	

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455626 OAKMONT GUEST CARE CENTER LLC				Proprietary - Partnership	
OAKMONT GUEST CARE CENTER LLC		12/31/2020 184 Days Settled			
HURST, TX 76054		6/30/2020 182 Days Settled		CR Beds 163 POS Beds 0	
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		70.7%	
Balance Sheet		Income Statement		Length of Stay	
				139.9	
Current Assets	1,995,175	Total Charges	4,505,911	Average Wages	
				20.88	
Fixed Assets	71,501	Contract Allowance	500,617	11.1% Skilled Nursing	
				89.3%	
Other Assets	0	Operating Revenue	4,005,294	88.9% Ancillary Service	
				10.7%	
Total Assets	2,066,676	Operating Expense	4,508,544	112.6% Current Ratio	
				40.7	
Current Liabilities	49,005	Operating Margin	-503,250	-12.6% Days to Collect	
				38.0	
Long Term Liabilities	0	Other Income	792,634	19.8% Avg Payment Days	
				3.6	
Total Equity	2,017,671	Other Expense	0	0.0% Depreciation Rate	
				224.5%	
Total Liab. and Equity	2,066,676	Net Profit or Loss	285,212	7.1% Return on Equity	
				14.1%	

455626 OAKMONT GUEST CARE CENTER LLC				Proprietary - Corporation	
OAKMONT GUEST CARE CENTER LLC		12/31/2020 184 Days Settled			
HURST, TX 76054		6/30/2020 182 Days Settled		CR Beds 161 POS Beds 0	
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		72.3%	
Balance Sheet		Income Statement		Length of Stay	
				223.1	
Current Assets	1,888,515	Total Charges	4,521,926	Average Wages	
				20.88	
Fixed Assets	161,414	Contract Allowance	227,738	5.0% Skilled Nursing	
				68.6%	
Other Assets	15,010	Operating Revenue	4,294,188	95.0% Ancillary Service	
				31.4%	
Total Assets	2,064,939	Operating Expense	3,899,207	90.8% Current Ratio	
				23.6	
Current Liabilities	79,904	Operating Margin	394,981	9.2% Days to Collect	
				141.4	
Long Term Liabilities	1,547,279	Other Income	42,776	1.0% Avg Payment Days	
				7.5	
Total Equity	437,756	Other Expense	0	0.0% Depreciation Rate	
				217.1%	
Total Liab. and Equity	2,064,939	Net Profit or Loss	437,757	10.2% Return on Equity	
				100.0%	

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455725 OAKMONT HEALTHCARE AND REHABILITATION CENTER OF HU		Proprietary - Corporation	
OAKMONT HEALTHCARE AND REHABILITATION CENTER OF HU		9/30/2020 366 Days Settled	
HUMBLE, TX 77338		CR Beds 134 POS Beds 0	
HARRIS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	61.6%
Balance Sheet		Income Statement	
Current Assets	425,606	Total Charges	9,690,540
Fixed Assets	517,069	Contract Allowance	2,006,824
Other Assets	6,591,295	Operating Revenue	7,683,716
Total Assets	7,533,970	Operating Expense	8,178,507
Current Liabilities	228,863	Operating Margin	-494,791
Long Term Liabilities	7,836,877	Other Income	5,096
Total Equity	-531,770	Other Expense	0
Total Liab. and Equity	7,533,970	Net Profit or Loss	(489,695)
		20.7%	Skilled Nursing 70.6%
		79.3%	Ancillary Service 29.4%
		106.4%	Current Ratio 1.9
		-6.4%	Days to Collect 23.4
		0.1%	Avg Payment Days 9.3
		0.0%	Depreciation Rate 91.1%
		-6.4%	Return on Equity 92.1%

455703 OAKMONT HEALTHCARE AND REHABILITATION CENTER OF KA		Proprietary - Corporation	
OAKMONT HEALTHCARE AND REHABILITATION CENTER OF KA		8/31/2020 366 Days Settled	
KATY, TX 77449		CR Beds 130 POS Beds 0	
HARRIS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.3%
Balance Sheet		Income Statement	
Current Assets	1,175,028	Total Charges	10,624,666
Fixed Assets	622,833	Contract Allowance	2,401,296
Other Assets	5,792,897	Operating Revenue	8,223,370
Total Assets	7,590,758	Operating Expense	8,954,437
Current Liabilities	25,039	Operating Margin	-731,067
Long Term Liabilities	10,020,409	Other Income	550,589
Total Equity	-2,454,690	Other Expense	0
Total Liab. and Equity	7,590,758	Net Profit or Loss	(180,478)
		22.6%	Skilled Nursing 66.8%
		77.4%	Ancillary Service 33.2%
		108.9%	Current Ratio 46.9
		-8.9%	Days to Collect 44.3
		6.7%	Avg Payment Days 9.5
		0.0%	Depreciation Rate 64.1%
		-2.2%	Return on Equity 7.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675619 OAKS NURSING CENTER				Proprietary - Corporation	
OAKS NURSING CENTER		12/31/2020 366 Days Settled			
BURNET, TX 78611		CR Beds 112 POS Beds 0			
BURNET		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.4%	
Balance Sheet		Income Statement		Length of Stay	
				232.8	
Current Assets	685,216	Total Charges	4,465,840	Average Wages	
Fixed Assets	171,179	Contract Allowance	9,441	18.03	
Other Assets	473,609	Operating Revenue	4,456,399	0.2%	Skilled Nursing
Total Assets	1,330,004	Operating Expense	4,781,493	99.8%	Ancillary Service
Current Liabilities	510,989	Operating Margin	-325,094	107.3%	Current Ratio
Long Term Liabilities	0	Other Income	1,689,748	-7.3%	Days to Collect
Total Equity	819,015	Other Expense	0	37.9%	Avg Payment Days
Total Liab. and Equity	1,330,004	Net Profit or Loss	1,364,654	0.0%	Depreciation Rate
				30.6%	Return on Equity
					166.6%
675394 OAKWOOD MANOR NURSING HOME				Nonprofit - Church	
OAKWOOD MANOR NURSING HOME		6/30/2020 366 Days Settled			
VIDOR, TX 77662		CR Beds 100 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.9%	
Balance Sheet		Income Statement		Length of Stay	
				93.6	
Current Assets	1,096,353	Total Charges	8,032,422	Average Wages	
Fixed Assets	0	Contract Allowance	1,941,226	17.91	
Other Assets	0	Operating Revenue	6,091,196	24.2%	Skilled Nursing
Total Assets	1,096,353	Operating Expense	5,853,480	75.8%	Ancillary Service
Current Liabilities	219,434	Operating Margin	237,716	96.1%	Current Ratio
Long Term Liabilities	0	Other Income	1,379	3.9%	Days to Collect
Total Equity	876,919	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	1,096,353	Net Profit or Loss	239,095	0.0%	Depreciation Rate
				3.9%	Return on Equity
					27.3%

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675877 OAKWOOD NURSING AND REHABILITATION LP				Proprietary - Corporation	
OAKWOOD NURSING AND REHABILITATION LP		10/31/2020 305 Days Settled			
ARLINGTON, TX 76011		12/31/2020 61 Days Settled		CR Beds 114 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	50.9%
Balance Sheet		Income Statement		Length of Stay	375.4
Current Assets	194,735	Total Charges	2,570,981	Average Wages	19.83
Fixed Assets	270,542	Contract Allowance	190,411	7.4%	Skilled Nursing 115.9%
Other Assets	-3,376,417	Operating Revenue	2,380,570	92.6%	Ancillary Service -15.9%
Total Assets	-2,911,140	Operating Expense	3,858,705	162.1%	Current Ratio (0.7)
Current Liabilities	-267,083	Operating Margin	-1,478,135	-62.1%	Days to Collect 73.7
Long Term Liabilities	0	Other Income	-588,832	-24.7%	Avg Payment Days (24.0)
Total Equity	3,178,223	Other Expense	0	0.0%	Depreciation Rate 54.1%
Total Liab. and Equity	2,911,140	Net Profit or Loss	(72,112)	-3.0%	Return on Equity -2.3%

675877 OAKWOOD NURSING AND REHABILITATION LP				Proprietary - Corporation	
OAKWOOD NURSING AND REHABILITATION LP		10/31/2020 305 Days Settled			
ARLINGTON, TX 76011		12/31/2020 61 Days Settled		CR Beds 114 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	42.3%
Balance Sheet		Income Statement		Length of Stay	196.3
Current Assets	146,631	Total Charges	682,867	Average Wages	19.83
Fixed Assets	0	Contract Allowance	52,049	7.6%	Skilled Nursing 81.5%
Other Assets	42,500	Operating Revenue	630,818	92.4%	Ancillary Service 18.5%
Total Assets	189,131	Operating Expense	704,803	111.7%	Current Ratio 0.6
Current Liabilities	263,116	Operating Margin	-73,985	-11.7%	Days to Collect 82.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 136.6
Total Equity	-73,985	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	189,131	Net Profit or Loss	(73,985)	-11.7%	Return on Equity 100.0%

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675568 OASIS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
OASIS NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
EL PASO, TX 79907				CR Beds 130 POS Beds 0	
EL PASO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.2%
				Length of Stay	138.8
				Average Wages	16.96
				10.1% Skilled Nursing	83.7%
				89.9% Ancillary Service	16.3%
				90.8% Current Ratio	0.6
				9.2% Days to Collect	42.4
				19.4% Avg Payment Days	209.7
				0.0% Depreciation Rate	121.6%
				28.6% Return on Equity	43.9%
Balance Sheet		Income Statement			
Current Assets	-2,773,998	Total Charges	8,580,656		
Fixed Assets	176,924	Contract Allowance	864,225		
Other Assets	106,000	Operating Revenue	7,716,431		
Total Assets	-2,491,074	Operating Expense	7,006,315		
Current Liabilities	-4,394,181	Operating Margin	710,116		
Long Term Liabilities	0	Other Income	1,495,165		
Total Equity	5,019,830	Other Expense	0		
Total Liab. and Equity	625,649	Net Profit or Loss	2,205,281		
676407 ONPOINTE TRANSITIONAL CARE AT TEXAS HEALTH ARLINGT				Proprietary - Corporation	
ONPOINTE TRANSITIONAL CARE AT TEXAS HEALTH ARLINGT		12/31/2020 366 Days Settled			
ARLINGTON, TX 76012				CR Beds 54 POS Beds 0	
TARRANT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	69.6%
				Length of Stay	20.5
				Average Wages	32.00
				8.5% Skilled Nursing	65.0%
				91.5% Ancillary Service	35.0%
				81.1% Current Ratio	0.8
				18.9% Days to Collect	154.8
				0.2% Avg Payment Days	66.6
				0.0% Depreciation Rate	16.7%
				19.1% Return on Equity	-44.6%
Balance Sheet		Income Statement			
Current Assets	3,126,177	Total Charges	8,018,985		
Fixed Assets	3,277,373	Contract Allowance	678,756		
Other Assets	-1,887,110	Operating Revenue	7,340,229		
Total Assets	4,516,440	Operating Expense	5,949,697		
Current Liabilities	4,021,130	Operating Margin	1,390,532		
Long Term Liabilities	3,637,704	Other Income	11,731		
Total Equity	-3,142,394	Other Expense	0		
Total Liab. and Equity	4,516,440	Net Profit or Loss	1,402,263		

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675312 PALMA REAL				Nonprofit - Church	
PALMA REAL		6/30/2020 366 Days Settled			
MATHIS, TX 78368				CR Beds 90	POS Beds 0
SAN PATRICIO				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	68.4%
Balance Sheet		Income Statement		Length of Stay	212.4
Current Assets	2,358,127	Total Charges	6,039,614	Average Wages	19.77
Fixed Assets	0	Contract Allowance	986,536	16.3%	Skilled Nursing 77.7%
Other Assets	0	Operating Revenue	5,053,078	83.7%	Ancillary Service 22.3%
Total Assets	<u>2,358,127</u>	Operating Expense	4,821,255	95.4%	Current Ratio 9.0
Current Liabilities	261,188	Operating Margin	231,823	4.6%	Days to Collect 103.8
Long Term Liabilities	0	Other Income	326	0.0%	Avg Payment Days 4.4
Total Equity	<u>2,096,939</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,358,127</u>	Net Profit or Loss	<u>210,447</u>	4.2%	Return on Equity 10.0%
455641 PALO DURO NURSING HOME				Nonprofit - Church	
PALO DURO NURSING HOME		9/30/2020 366 Days Settled			
CLAUDE, TX 79019				CR Beds 66	POS Beds 0
ARMSTRONG				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.5%
Balance Sheet		Income Statement		Length of Stay	306.0
Current Assets	366,717	Total Charges	2,187,887	Average Wages	17.51
Fixed Assets	206,974	Contract Allowance	242,183	11.1%	Skilled Nursing 89.0%
Other Assets	0	Operating Revenue	1,945,704	88.9%	Ancillary Service 11.0%
Total Assets	<u>573,691</u>	Operating Expense	2,497,952	128.4%	Current Ratio 5.7
Current Liabilities	64,299	Operating Margin	-552,248	-28.4%	Days to Collect 8.7
Long Term Liabilities	677,416	Other Income	430,397	22.1%	Avg Payment Days 36.8
Total Equity	<u>-168,024</u>	Other Expense	0	0.0%	Depreciation Rate 77.7%
Total Liab. and Equity	<u>573,691</u>	Net Profit or Loss	<u>(121,851)</u>	-6.3%	Return on Equity 72.5%

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455961 PALO PINTO NURSING CENTER		Proprietary - Corporation	
PALO PINTO NURSING CENTER		8/31/2020 366 Days Settled	
MINERAL WELLS, TX 76067		CR Beds 106 POS Beds 0	
PALO PINTO		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	75.3%
Balance Sheet		Income Statement	
Current Assets	967,139	Total Charges	9,088,725
Fixed Assets	0	Contract Allowance	2,623,408
Other Assets	0	Operating Revenue	6,465,317
Total Assets	967,139	Operating Expense	7,132,472
Current Liabilities	1,082,289	Operating Margin	-667,155
Long Term Liabilities	0	Other Income	45,994
Total Equity	-115,150	Other Expense	0
Total Liab. and Equity	967,139	Net Profit or Loss	(621,161)
		28.9%	Skilled Nursing 65.0%
		71.1%	Ancillary Service 35.0%
		110.3%	Current Ratio 0.9
		-10.3%	Days to Collect 54.4
		0.7%	Avg Payment Days 55.5
		0.0%	Depreciation Rate 0.0%
		-9.6%	Return on Equity 539.4%
676422 PALOMINO PLACE		Proprietary - Partnership	
PALOMINO PLACE		9/30/2020 153 Days Settled	
MESQUITE, TX 75150		4/30/2020 121 Days Settled	
DALLAS		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	71.0%
Balance Sheet		Income Statement	
Current Assets	376,201	Total Charges	3,815,761
Fixed Assets	23,646	Contract Allowance	993,219
Other Assets	7,350	Operating Revenue	2,822,542
Total Assets	407,197	Operating Expense	3,108,753
Current Liabilities	60,569	Operating Margin	-286,211
Long Term Liabilities	0	Other Income	59
Total Equity	346,628	Other Expense	0
Total Liab. and Equity	407,197	Net Profit or Loss	(290,166)
		26.0%	Skilled Nursing 71.6%
		74.0%	Ancillary Service 28.4%
		110.1%	Current Ratio 6.2
		-10.1%	Days to Collect 32.1
		0.0%	Avg Payment Days 32.1
		0.0%	Depreciation Rate 1,699.3%
		-10.3%	Return on Equity -83.7%

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676422 PALOMINO PLACE				Nonprofit - Church	
PALOMINO PLACE		9/30/2020 153 Days Settled			
MESQUITE, TX 75150		4/30/2020 121 Days Settled		CR Beds 120 POS Beds 0	
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		59.0%	
Balance Sheet		Income Statement		Length of Stay 109.3	
Current Assets	630,720	Total Charges	4,048,524	Average Wages	21.07
Fixed Assets	0	Contract Allowance	974,276	24.1%	Skilled Nursing 74.5%
Other Assets	0	Operating Revenue	3,074,248	75.9%	Ancillary Service 25.5%
Total Assets	630,720	Operating Expense	3,104,311	101.0%	Current Ratio 2.2
Current Liabilities	287,725	Operating Margin	-30,063	-1.0%	Days to Collect 63.5
Long Term Liabilities	0	Other Income	60,122	2.0%	Avg Payment Days 10.9
Total Equity	342,995	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	630,720	Net Profit or Loss	30,058	1.0%	Return on Equity 8.8%
675327 PAMPA NURSING CENTER				Proprietary - Corporation	
PAMPA NURSING CENTER		9/30/2020 366 Days Settled			
PAMPA, TX 79065				CR Beds 88 POS Beds 0	
GRAY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.6%	
Balance Sheet		Income Statement		Length of Stay 127.0	
Current Assets	1,052,556	Total Charges	10,557,066	Average Wages	25.00
Fixed Assets	207,347	Contract Allowance	5,694,435	53.9%	Skilled Nursing 60.8%
Other Assets	5,574	Operating Revenue	4,862,631	46.1%	Ancillary Service 15.1%
Total Assets	1,265,477	Operating Expense	5,490,259	112.9%	Current Ratio 1.2
Current Liabilities	879,394	Operating Margin	-627,628	-12.9%	Days to Collect 59.6
Long Term Liabilities	168,568	Other Income	800,948	16.5%	Avg Payment Days 57.8
Total Equity	217,515	Other Expense	0	0.0%	Depreciation Rate 172.3%
Total Liab. and Equity	1,265,477	Net Profit or Loss	173,320	3.6%	Return on Equity 79.7%

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455831 PARIS HEALTHCARE CENTER				Proprietary - Corporation	
PARIS HEALTHCARE CENTER		12/31/2020 366 Days Settled			
PARIS, TX 75460		CR Beds 98 POS Beds 0			
LAMAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		17.6%	
Balance Sheet		Income Statement		Length of Stay	
				213.3	
Current Assets	12,155,570	Total Charges	3,580,288	Average Wages	
Fixed Assets	2,414,487	Contract Allowance	532,457	16.91	
Other Assets	0	Operating Revenue	3,047,831	14.9%	
Total Assets	<u>14,570,057</u>	Operating Expense	4,390,795	85.1%	
Current Liabilities	9,869,869	Operating Margin	-1,342,964	144.1%	
Long Term Liabilities	2,747,757	Other Income	1,619,951	-44.1%	
Total Equity	<u>1,952,431</u>	Other Expense	0	53.2%	
Total Liab. and Equity	<u>14,570,057</u>	Net Profit or Loss	<u>276,987</u>	0.0%	
				9.1%	
				Return on Equity	
				14.2%	
<hr/>					
675862 PARK BEND HEALTH CENTER				Proprietary - Other	
PARK BEND HEALTH CENTER		12/31/2020 214 Days Settled			
AUSTIN, TX 78758		5/31/2020 152 Days Settled			
TRAVIS		CR Beds 124 POS Beds 0			
BLUE CROSS (TEXAS)		Key Performance Ind.			
		Occupancy Rate		73.5%	
Balance Sheet		Income Statement		Length of Stay	
				164.8	
Current Assets	1,263,099	Total Charges	3,816,392	Average Wages	
Fixed Assets	50,148	Contract Allowance	448,658	24.49	
Other Assets	43,786	Operating Revenue	3,367,734	11.8%	
Total Assets	<u>1,357,033</u>	Operating Expense	3,029,086	88.2%	
Current Liabilities	734,145	Operating Margin	338,648	89.9%	
Long Term Liabilities	0	Other Income	284,240	10.1%	
Total Equity	<u>622,888</u>	Other Expense	0	8.4%	
Total Liab. and Equity	<u>1,357,033</u>	Net Profit or Loss	<u>622,888</u>	0.0%	
				18.5%	
				Return on Equity	
				100.0%	

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676373 PARK MANOR BEE CAVE				Nonprofit - Church	
PARK MANOR BEE CAVE		9/30/2020 366 Days Settled			
BEE CAVE, TX 78738		CR Beds 140 POS Beds 0			
TRAVIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		62.0%	
Balance Sheet		Income Statement		Length of Stay	
				152.7	
Current Assets	1,040,466	Total Charges	12,804,007	Average Wages	
Fixed Assets	0	Contract Allowance	3,722,298	28.11	
Other Assets	-322,940	Operating Revenue	9,081,709	29.1%	
Total Assets	<u>717,526</u>	Operating Expense	10,179,236	70.9%	
Current Liabilities	1,466,751	Operating Margin	-1,097,527	112.1%	
Long Term Liabilities	0	Other Income	457,212	-12.1%	
Total Equity	-749,225	Other Expense	0	5.0%	
Total Liab. and Equity	<u>717,526</u>	Net Profit or Loss	(640,315)	0.0%	
				-7.1%	
				Return on Equity	
				85.5%	
455727 PARK MANOR HEALTH CARE AND REHABILITATION				Nonprofit - Church	
PARK MANOR HEALTH CARE AND REHABILITATION		9/30/2020 366 Days Settled			
DESOTO, TX 75115		CR Beds 150 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		62.4%	
Balance Sheet		Income Statement		Length of Stay	
				194.7	
Current Assets	1,968,377	Total Charges	6,215,924	Average Wages	
Fixed Assets	0	Contract Allowance	0	18.48	
Other Assets	66,785	Operating Revenue	6,215,924	0.0%	
Total Assets	<u>2,035,162</u>	Operating Expense	6,224,509	100.0%	
Current Liabilities	1,941,255	Operating Margin	-8,585	100.1%	
Long Term Liabilities	93,907	Other Income	8,585	-0.1%	
Total Equity	0	Other Expense	0	0.1%	
Total Liab. and Equity	<u>2,035,162</u>	Net Profit or Loss	0	0.0%	
				0.0%	
				Return on Equity	
				0.0%	

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675894 PARK MANOR OF CONROE				Nonprofit - Church	
PARK MANOR OF CONROE		8/31/2020 244 Days Settled			
CONROE, TX 77301				CR Beds 125 POS Beds 0	
MONTGOMERY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.9%
Balance Sheet		Income Statement		Length of Stay	77.8
Current Assets	1,801,452	Total Charges	9,047,895	Average Wages	23.92
Fixed Assets	0	Contract Allowance	2,309,421	25.5%	Skilled Nursing 75.6%
Other Assets	-38,177	Operating Revenue	6,738,474	74.5%	Ancillary Service 24.4%
Total Assets	1,763,275	Operating Expense	6,858,041	101.8%	Current Ratio 1.6
Current Liabilities	1,124,475	Operating Margin	-119,567	-1.8%	Days to Collect 60.2
Long Term Liabilities	0	Other Income	2,365	0.0%	Avg Payment Days 40.0
Total Equity	638,800	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,763,275	Net Profit or Loss	(117,202)	-1.7%	Return on Equity -18.3%
675818 PARK MANOR OF CYFAIR				Nonprofit - Church	
PARK MANOR OF CYFAIR		8/31/2020 244 Days Settled			
HOUSTON, TX 77064				CR Beds 120 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.5%
Balance Sheet		Income Statement		Length of Stay	91.5
Current Assets	1,061,710	Total Charges	8,377,306	Average Wages	24.32
Fixed Assets	0	Contract Allowance	1,528,928	18.3%	Skilled Nursing 79.0%
Other Assets	-239,309	Operating Revenue	6,848,378	81.7%	Ancillary Service 21.0%
Total Assets	822,401	Operating Expense	6,774,981	98.9%	Current Ratio 1.0
Current Liabilities	1,106,290	Operating Margin	73,397	1.1%	Days to Collect 36.6
Long Term Liabilities	0	Other Income	15,473	0.2%	Avg Payment Days 39.8
Total Equity	-283,889	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	822,401	Net Profit or Loss	88,870	1.3%	Return on Equity -31.3%

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675986 PARK MANOR OF CYPRESS STATION				Nonprofit - Church	
PARK MANOR OF CYPRESS STATION		8/31/2020 244 Days Settled			
HOUSTON, TX 77090		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.1%	
Balance Sheet		Income Statement		Length of Stay	
				99.2	
Current Assets	-562,843	Total Charges	6,504,700	Average Wages	18.49
Fixed Assets	0	Contract Allowance	2,042,559	31.4%	Skilled Nursing
Other Assets	-1,143,841	Operating Revenue	4,462,141	68.6%	Ancillary Service
Total Assets	-1,706,684	Operating Expense	5,465,215	122.5%	Current Ratio
Current Liabilities	822,684	Operating Margin	-1,003,074	-22.5%	Days to Collect
Long Term Liabilities	0	Other Income	2,293	0.1%	Avg Payment Days
Total Equity	-2,529,368	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-1,706,684	Net Profit or Loss	(1,000,781)	-22.4%	Return on Equity

675991 PARK MANOR OF HUMBLE				Nonprofit - Church	
PARK MANOR OF HUMBLE		8/31/2020 244 Days Settled			
HUMBLE, TX 77338		CR Beds 125 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.7%	
Balance Sheet		Income Statement		Length of Stay	
				58.9	
Current Assets	-207,016	Total Charges	7,664,946	Average Wages	23.86
Fixed Assets	0	Contract Allowance	2,033,282	26.5%	Skilled Nursing
Other Assets	-252,181	Operating Revenue	5,631,664	73.5%	Ancillary Service
Total Assets	-459,197	Operating Expense	6,242,513	110.8%	Current Ratio
Current Liabilities	1,320,191	Operating Margin	-610,849	-10.8%	Days to Collect
Long Term Liabilities	0	Other Income	2,443	0.0%	Avg Payment Days
Total Equity	-1,779,388	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-459,197	Net Profit or Loss	(608,406)	-10.8%	Return on Equity

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675175 PARK MANOR OF MCKINNEY				Nonprofit - Church	
PARK MANOR OF MCKINNEY		9/30/2020 366 Days Settled			
MCKINNEY, TX 75069		CR Beds 132 POS Beds 0			
COLLIN		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		62.1%	
Balance Sheet		Income Statement		Length of Stay 56.6	
Current Assets	734,791	Total Charges	9,738,900	Average Wages	23.98
Fixed Assets	0	Contract Allowance	2,404,472	24.7%	Skilled Nursing 79.4%
Other Assets	-423,746	Operating Revenue	7,334,428	75.3%	Ancillary Service 20.6%
Total Assets	311,045	Operating Expense	8,480,427	115.6%	Current Ratio 0.7
Current Liabilities	1,044,898	Operating Margin	-1,145,999	-15.6%	Days to Collect 37.4
Long Term Liabilities	0	Other Income	544,204	7.4%	Avg Payment Days 45.1
Total Equity	-733,853	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	311,045	Net Profit or Loss	(601,795)	-8.2%	Return on Equity 82.0%

676073 PARK MANOR OF QUAIL VALLEY				Nonprofit - Church	
PARK MANOR OF QUAIL VALLEY		8/31/2020 244 Days Settled			
MISSOURI CITY, TX 77459		CR Beds 125 POS Beds 0			
FORT BEND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.0%	
Balance Sheet		Income Statement		Length of Stay 109.6	
Current Assets	462,856	Total Charges	7,453,694	Average Wages	23.84
Fixed Assets	0	Contract Allowance	1,777,287	23.8%	Skilled Nursing 80.3%
Other Assets	-427,501	Operating Revenue	5,676,407	76.2%	Ancillary Service 19.7%
Total Assets	35,355	Operating Expense	6,000,748	105.7%	Current Ratio 0.5
Current Liabilities	957,539	Operating Margin	-324,341	-5.7%	Days to Collect 13.7
Long Term Liabilities	0	Other Income	5,390	0.1%	Avg Payment Days 38.9
Total Equity	-922,184	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	35,355	Net Profit or Loss	(318,951)	-5.6%	Return on Equity 34.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675819 PARK MANOR OF SOUTH BELT				Nonprofit - Church	
PARK MANOR OF SOUTH BELT		8/31/2020 244 Days Settled			
HOUSTON, TX 77089		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS		Occupancy Rate		80.5%	
Balance Sheet		Income Statement		Length of Stay 90.3	
Current Assets	2,593,244	Total Charges	8,514,993	Average Wages 22.91	
Fixed Assets	0	Contract Allowance	1,943,135	22.8% Skilled Nursing 78.4%	
Other Assets	-534,632	Operating Revenue	6,571,858	77.2% Ancillary Service 21.6%	
Total Assets	2,058,612	Operating Expense	6,728,404	102.4% Current Ratio 1.6	
Current Liabilities	1,594,325	Operating Margin	-156,546	-2.4% Days to Collect 93.4	
Long Term Liabilities	0	Other Income	475	0.0% Avg Payment Days 57.8	
Total Equity	464,287	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	2,058,612	Net Profit or Loss	(156,071)	-2.4% Return on Equity -33.6%	

676273 PARK MANOR OF THE WOODLANDS				Nonprofit - Church	
PARK MANOR OF THE WOODLANDS		8/31/2020 244 Days Settled			
THE WOODLANDS, TX 77384		CR Beds 124 POS Beds 0			
MONTGOMERY		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		76.7%	
Balance Sheet		Income Statement		Length of Stay 83.1	
Current Assets	4,650,718	Total Charges	11,233,381	Average Wages 22.53	
Fixed Assets	0	Contract Allowance	3,024,827	26.9% Skilled Nursing 71.6%	
Other Assets	-478,113	Operating Revenue	8,208,554	73.1% Ancillary Service 28.4%	
Total Assets	4,172,605	Operating Expense	6,957,674	84.8% Current Ratio 3.7	
Current Liabilities	1,246,917	Operating Margin	1,250,880	15.2% Days to Collect 136.9	
Long Term Liabilities	0	Other Income	496	0.0% Avg Payment Days 43.7	
Total Equity	2,925,688	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	4,172,605	Net Profit or Loss	1,251,376	15.2% Return on Equity 42.8%	

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676165 PARK MANOR OF TOMBALL		Nonprofit - Church	
PARK MANOR OF TOMBALL		8/31/2020 244 Days Settled	
TOMBALL, TX 77375		CR Beds 125 POS Beds 0	
HARRIS		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	80.0%
Balance Sheet		Income Statement	
Current Assets	1,776,228	Total Charges	8,306,346
Fixed Assets	0	Contract Allowance	1,939,940
Other Assets	-348,759	Operating Revenue	6,366,406
Total Assets	1,427,469	Operating Expense	6,087,629
Current Liabilities	903,290	Operating Margin	278,777
Long Term Liabilities	0	Other Income	5,080
Total Equity	524,179	Other Expense	0
Total Liab. and Equity	1,427,469	Net Profit or Loss	283,857

Length of Stay	91.8
Average Wages	22.25
23.4% Skilled Nursing	76.6%
76.6% Ancillary Service	23.4%
95.6% Current Ratio	2.0
4.4% Days to Collect	63.5
0.1% Avg Payment Days	36.2
0.0% Depreciation Rate	0.0%
4.5% Return on Equity	54.2%

676059 PARK MANOR OF WESTCHASE		Nonprofit - Church	
PARK MANOR OF WESTCHASE		8/31/2020 244 Days Settled	
HOUSTON, TX 77082		CR Beds 125 POS Beds 0	
HARRIS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.0%
Balance Sheet		Income Statement	
Current Assets	652,461	Total Charges	7,199,476
Fixed Assets	0	Contract Allowance	1,404,561
Other Assets	-326,752	Operating Revenue	5,794,915
Total Assets	325,709	Operating Expense	6,556,715
Current Liabilities	1,703,955	Operating Margin	-761,800
Long Term Liabilities	0	Other Income	2,326
Total Equity	-1,378,246	Other Expense	0
Total Liab. and Equity	325,709	Net Profit or Loss	(759,474)

Length of Stay	110.0
Average Wages	23.68
19.5% Skilled Nursing	80.8%
80.5% Ancillary Service	19.2%
113.1% Current Ratio	0.4
-13.1% Days to Collect	18.3
0.0% Avg Payment Days	63.4
0.0% Depreciation Rate	0.0%
-13.1% Return on Equity	55.1%

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675915 PARK PLACE CARE CENTER				Government - County	
PARK PLACE CARE CENTER		9/30/2020 366 Days Settled			
GEORGETOWN, TX 78626		CR Beds 116 POS Beds 0			
WILLIAMSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		67.4%	
		Length of Stay		130.7	
		Average Wages		19.98	
		9.7% Skilled Nursing		79.1%	
		90.3% Ancillary Service		20.9%	
		90.9% Current Ratio		5.0	
		9.1% Days to Collect		103.2	
		19.7% Avg Payment Days		86.5	
		0.0% Depreciation Rate		58.1%	
		28.8% Return on Equity		65.7%	
<hr/>					
675948 PARK PLACE MANOR INC				Proprietary - Corporation	
PARK PLACE MANOR INC		12/31/2020 366 Days Settled			
BELTON, TX 76513		CR Beds 114 POS Beds 0			
BELL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.5%	
		Length of Stay		221.0	
		Average Wages		19.25	
		26.1% Skilled Nursing		38.2%	
		73.9% Ancillary Service		29.7%	
		96.0% Current Ratio		9.9	
		4.0% Days to Collect		25.6	
		9.8% Avg Payment Days		6.5	
		0.0% Depreciation Rate		134.0%	
		13.8% Return on Equity		88.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676005 PARK PLACE NURSING & REHABILITATION CENTER				Nonprofit - Church	
PARK PLACE NURSING & REHABILITATION CENTER		9/30/2020 366 Days Settled			
TYLER, TX 75701		CR Beds 120 POS Beds 0			
SMITH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.6%	
Balance Sheet		Income Statement		Length of Stay	
				79.8	
Current Assets	1,506,737	Total Charges	9,995,059	Average Wages	17.74
Fixed Assets	0	Contract Allowance	1,788,443	17.9%	Skilled Nursing
Other Assets	0	Operating Revenue	8,206,616	82.1%	Ancillary Service
Total Assets	<u>1,506,737</u>	Operating Expense	8,636,911	105.2%	Current Ratio
Current Liabilities	1,730,116	Operating Margin	-430,295	-5.2%	Days to Collect
Long Term Liabilities	40,226	Other Income	1,503,433	18.3%	Avg Payment Days
Total Equity	-263,605	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,506,737</u>	Net Profit or Loss	<u>1,073,136</u>	13.1%	Return on Equity
					-407.1%

675982 PARK PLAZA LTC PARTNERS, INC.				Proprietary - Corporation	
PARK PLAZA LTC PARTNERS, INC.		12/31/2020 366 Days Settled			
SAN ANGELO, TX 76901		CR Beds 90 POS Beds 0			
TOM GREEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.7%	
Balance Sheet		Income Statement		Length of Stay	
				168.3	
Current Assets	846,769	Total Charges	6,035,559	Average Wages	18.18
Fixed Assets	76,877	Contract Allowance	355,973	5.9%	Skilled Nursing
Other Assets	0	Operating Revenue	5,679,586	94.1%	Ancillary Service
Total Assets	<u>923,646</u>	Operating Expense	5,590,805	98.4%	Current Ratio
Current Liabilities	794,631	Operating Margin	88,781	1.6%	Days to Collect
Long Term Liabilities	0	Other Income	613,550	10.8%	Avg Payment Days
Total Equity	129,015	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>923,646</u>	Net Profit or Loss	<u>702,331</u>	12.4%	Return on Equity
					544.4%

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676471 PARK VALLEY INN HEALTH CENTER		Proprietary - Partnership	
PARK VALLEY INN HEALTH CENTER		9/30/2020 153 Days Settled	
ROUND ROCK, TX 78681		4/30/2020 142 Days *Settled	
WILLIAMSON		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	65.4%
Balance Sheet		Income Statement	
Current Assets	2,159,776	Total Charges	3,374,913
Fixed Assets	0	Contract Allowance	567,557
Other Assets	2,322	Operating Revenue	2,807,356
Total Assets	2,162,098	Operating Expense	2,914,261
Current Liabilities	371,938	Operating Margin	-106,905
Long Term Liabilities	0	Other Income	-1,278
Total Equity	1,790,160	Other Expense	0
Total Liab. and Equity	2,162,098	Net Profit or Loss	(108,183)
		16.8%	Skilled Nursing 79.8%
		83.2%	Ancillary Service 20.2%
		103.8%	Current Ratio 5.8
		-3.8%	Days to Collect 218.9
		0.0%	Avg Payment Days 33.6
		0.0%	Depreciation Rate 0.0%
		-3.9%	Return on Equity -6.0%

676471 PARK VALLEY INN HEALTH CENTER		Nonprofit - Church	
PARK VALLEY INN HEALTH CENTER		9/30/2020 153 Days Settled	
ROUND ROCK, TX 78681		4/30/2020 142 Days *Settled	
WILLIAMSON		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	69.0%
Balance Sheet		Income Statement	
Current Assets	1,353,150	Total Charges	4,151,272
Fixed Assets	0	Contract Allowance	769,187
Other Assets	-1,872	Operating Revenue	3,382,085
Total Assets	1,351,278	Operating Expense	3,424,007
Current Liabilities	134,789	Operating Margin	-41,922
Long Term Liabilities	0	Other Income	83,771
Total Equity	1,216,489	Other Expense	0
Total Liab. and Equity	1,351,278	Net Profit or Loss	41,848
		18.5%	Skilled Nursing 79.4%
		81.5%	Ancillary Service 20.6%
		101.2%	Current Ratio 10.0
		-1.2%	Days to Collect 87.2
		2.5%	Avg Payment Days 9.0
		0.0%	Depreciation Rate 0.0%
		1.2%	Return on Equity 3.4%

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455606 PARK VIEW CARE CENTER				Proprietary - Corporation	
PARK VIEW CARE CENTER		8/31/2020 366 Days Settled			
FORT WORTH, TX 76103		CR Beds 179 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		82.8%	
Balance Sheet		Income Statement		Length of Stay 268.7	
Current Assets	1,096,604	Total Charges	12,772,074	Average Wages	10.00
Fixed Assets	0	Contract Allowance	3,076,900	24.1% Skilled Nursing	66.7%
Other Assets	0	Operating Revenue	9,695,174	75.9% Ancillary Service	33.3%
Total Assets	1,096,604	Operating Expense	10,462,038	107.9% Current Ratio	2.4
Current Liabilities	459,915	Operating Margin	-766,864	-7.9% Days to Collect	29.2
Long Term Liabilities	0	Other Income	8,692	0.1% Avg Payment Days	16.1
Total Equity	636,689	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,096,604	Net Profit or Loss	(758,172)	-7.8% Return on Equity	-119.1%
676079 PARK VIEW NURSING CARE CENTER				Nonprofit - Other	
PARK VIEW NURSING CARE CENTER		9/30/2020 366 Days Settled			
MULESHOE, TX 79347		CR Beds 53 POS Beds 0			
BAILEY		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		64.8%	
Balance Sheet		Income Statement		Length of Stay 405.5	
Current Assets	1,269,258	Total Charges	2,660,576	Average Wages	16.37
Fixed Assets	279,598	Contract Allowance	102,725	3.9% Skilled Nursing	9.7%
Other Assets	0	Operating Revenue	2,557,851	96.1% Ancillary Service	20.6%
Total Assets	1,548,856	Operating Expense	2,913,903	113.9% Current Ratio	1.6
Current Liabilities	811,974	Operating Margin	-356,052	-13.9% Days to Collect	36.8
Long Term Liabilities	1,709,980	Other Income	512,081	20.0% Avg Payment Days	25.2
Total Equity	-973,098	Other Expense	0	0.0% Depreciation Rate	5.0%
Total Liab. and Equity	1,548,856	Net Profit or Loss	136,112	5.3% Return on Equity	-14.0%

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675509 PARKLANE WEST HEALTHCARE CENTER				Nonprofit - Church	
PARKLANE WEST HEALTHCARE CENTER 9/30/2020 366 Days Settled					
SAN ANTONIO, TX 78209				CR Beds 124 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.6%
Balance Sheet		Income Statement		Length of Stay	105.9
Current Assets	2,124,140	Total Charges	11,571,647	Average Wages	22.88
Fixed Assets	0	Contract Allowance	1,843,485	15.9% Skilled Nursing	54.2%
Other Assets	1,349,189	Operating Revenue	9,728,162	84.1% Ancillary Service	43.3%
Total Assets	<u>3,473,329</u>	Operating Expense	8,835,719	90.8% Current Ratio	1.1
Current Liabilities	1,954,396	Operating Margin	892,443	9.2% Days to Collect	46.7
Long Term Liabilities	954,984	Other Income	24,023	0.2% Avg Payment Days	25.6
Total Equity	563,949	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>3,473,329</u>	Net Profit or Loss	<u>915,734</u>	9.4% Return on Equity	162.4%
455690 PARKS HEALTH CENTER				Proprietary - Other	
PARKS HEALTH CENTER 12/31/2020 366 Days Settled					
ODESSA, TX 79765				CR Beds 90 POS Beds 0	
ECTOR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.5%
Balance Sheet		Income Statement		Length of Stay	132.4
Current Assets	1,143,488	Total Charges	4,631,260	Average Wages	19.33
Fixed Assets	10,586	Contract Allowance	-372,015	-8.0% Skilled Nursing	77.4%
Other Assets	0	Operating Revenue	5,003,275	108.0% Ancillary Service	22.6%
Total Assets	<u>1,154,074</u>	Operating Expense	8,601,766	171.9% Current Ratio	0.2
Current Liabilities	4,847,632	Operating Margin	-3,598,491	-71.9% Days to Collect	64.8
Long Term Liabilities	0	Other Income	3,765,857	75.3% Avg Payment Days	14.0
Total Equity	-3,693,558	Other Expense	0	0.0% Depreciation Rate	3,029.1%
Total Liab. and Equity	<u>1,154,074</u>	Net Profit or Loss	<u>167,366</u>	3.3% Return on Equity	-4.5%

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675922 PARKVIEW MANOR NURSING AND REHABILITATION				Proprietary - Corporation	
PARKVIEW MANOR NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
WEIMAR, TX 78962		CR Beds 94 POS Beds 0			
COLORADO		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		61.5%	
		Length of Stay		229.9	
		Average Wages		18.72	
		Skilled Nursing		79.4%	
		Ancillary Service		20.6%	
		Current Ratio		0.9	
		Days to Collect		30.6	
		Avg Payment Days		61.1	
		Depreciation Rate		356.9%	
		Return on Equity		- 22,541.1 %	
Balance Sheet		Income Statement			
Current Assets	773,236	Total Charges	4,621,835		
Fixed Assets	85,334	Contract Allowance	-563,441	-12.2%	
Other Assets	0	Operating Revenue	5,185,276	112.2%	
Total Assets	858,570	Operating Expense	5,095,871	98.3%	
Current Liabilities	861,469	Operating Margin	89,405	1.7%	
Long Term Liabilities	0	Other Income	564,061	10.9%	
Total Equity	-2,899	Other Expense	0	0.0%	
Total Liab. and Equity	858,570	Net Profit or Loss	653,466	12.6%	

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675458 PARKVIEW NURSING AND REHABILITATION CENTER		Proprietary - Partnership	
PARKVIEW NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled	
LOCKHART, TX 78644		CR Beds 118 POS Beds 0	
CALDWELL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	70.0%
		Length of Stay	207.1
		Average Wages	20.85
		31.7% Skilled Nursing	63.6%
		68.3% Ancillary Service	36.4%
		106.3% Current Ratio	1.3
		-6.3% Days to Collect	17.4
		11.3% Avg Payment Days	28.9
		0.0% Depreciation Rate	38.2%
		4.8% Return on Equity	32.0%

Balance Sheet		Income Statement	
Current Assets	1,376,017	Total Charges	9,871,361
Fixed Assets	437,773	Contract Allowance	3,125,579
Other Assets	315,794	Operating Revenue	6,745,782
Total Assets	2,129,584	Operating Expense	7,173,112
Current Liabilities	1,021,477	Operating Margin	-427,330
Long Term Liabilities	88,169	Other Income	760,984
Total Equity	1,019,938	Other Expense	0
Total Liab. and Equity	2,129,584	Net Profit or Loss	326,531

675462 PARKVIEW NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
PARKVIEW NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled	
BIG SPRING, TX 79720		CR Beds 119 POS Beds 0	
HOWARD		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	67.6%
		Length of Stay	138.9
		Average Wages	18.61
		10.4% Skilled Nursing	82.6%
		89.6% Ancillary Service	17.4%
		99.9% Current Ratio	5.1
		0.1% Days to Collect	41.8
		0.0% Avg Payment Days	19.1
		0.0% Depreciation Rate	188.8%
		0.1% Return on Equity	0.5%

Balance Sheet		Income Statement	
Current Assets	1,874,560	Total Charges	7,618,253
Fixed Assets	52,631	Contract Allowance	792,813
Other Assets	0	Operating Revenue	6,825,440
Total Assets	1,927,191	Operating Expense	6,819,385
Current Liabilities	365,003	Operating Margin	6,055
Long Term Liabilities	0	Other Income	1,383
Total Equity	1,562,188	Other Expense	0
Total Liab. and Equity	1,927,191	Net Profit or Loss	7,438

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675777 PARKWAY PLACE				Nonprofit - Other	
PARKWAY PLACE		12/31/2020 366 Days Settled			
HOUSTON, TX 77077		CR Beds 42		POS Beds 0	
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		71.4%	
Balance Sheet		Income Statement		Length of Stay 63.8	
Current Assets	10,074,243	Total Charges	6,493,758	Average Wages	17.97
Fixed Assets	134,765,064	Contract Allowance	1,692,591	26.1% Skilled Nursing	62.1%
Other Assets	3,156,667	Operating Revenue	4,801,167	73.9% Ancillary Service	37.9%
Total Assets	147,995,974	Operating Expense	15,217,875	317.0% Current Ratio	0.1
Current Liabilities	159,406,845	Operating Margin	-10,416,708	-217.0% Days to Collect	215.8
Long Term Liabilities	-467,154	Other Income	12,772,254	266.0% Avg Payment Days	13.1
Total Equity	-10,943,717	Other Expense	0	0.0% Depreciation Rate	1.8%
Total Liab. and Equity	147,995,974	Net Profit or Loss	2,355,546	49.1% Return on Equity	-21.5%
675565 PARKWOOD HEALTHCARE COMMUNITY				Proprietary - Partnership	
PARKWOOD HEALTHCARE COMMUNITY		12/31/2020 366 Days Settled			
BEDFORD, TX 76022		CR Beds 167		POS Beds 0	
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		62.7%	
Balance Sheet		Income Statement		Length of Stay 98.0	
Current Assets	1,674,315	Total Charges	10,778,933	Average Wages	24.19
Fixed Assets	230,292	Contract Allowance	1,406,063	13.0% Skilled Nursing	60.9%
Other Assets	11,234	Operating Revenue	9,372,870	87.0% Ancillary Service	20.0%
Total Assets	1,915,841	Operating Expense	10,132,770	108.1% Current Ratio	0.8
Current Liabilities	2,085,627	Operating Margin	-759,900	-8.1% Days to Collect	42.3
Long Term Liabilities	0	Other Income	759,901	8.1% Avg Payment Days	40.1
Total Equity	-169,786	Other Expense	0	0.0% Depreciation Rate	11.0%
Total Liab. and Equity	1,915,841	Net Profit or Loss	1	0.0% Return on Equity	0.0%

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455673 PARKWOOD IN THE PINES				Proprietary - Corporation	
PARKWOOD IN THE PINES		12/31/2020 366 Days Settled			
LUFKIN, TX 75904		CR Beds 140 POS Beds 0			
ANGELINA		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		63.5%	
Balance Sheet		Income Statement		Length of Stay 109.5	
Current Assets	2,502,123	Total Charges	8,524,024	Average Wages	16.05
Fixed Assets	170,530	Contract Allowance	-45,218	-0.5%	Skilled Nursing 81.8%
Other Assets	0	Operating Revenue	8,569,242	100.5%	Ancillary Service 18.2%
Total Assets	2,672,653	Operating Expense	8,114,367	94.7%	Current Ratio 2.6
Current Liabilities	969,267	Operating Margin	454,875	5.3%	Days to Collect 57.7
Long Term Liabilities	0	Other Income	2,318,383	27.1%	Avg Payment Days 10.6
Total Equity	1,703,386	Other Expense	0	0.0%	Depreciation Rate 364.6%
Total Liab. and Equity	2,672,653	Net Profit or Loss	2,731,441	31.9%	Return on Equity 160.4%
675365 PASADENA CARE CENTER				Proprietary - Corporation	
PASADENA CARE CENTER		3/31/2020 366 Days Settled			
PASADENA, TX 77504		CR Beds 116 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.0%	
Balance Sheet		Income Statement		Length of Stay 149.7	
Current Assets	1,062,589	Total Charges	7,996,805	Average Wages	22.14
Fixed Assets	1,012,328	Contract Allowance	1,894,285	23.7%	Skilled Nursing 88.1%
Other Assets	9,080	Operating Revenue	6,102,520	76.3%	Ancillary Service 11.9%
Total Assets	2,083,997	Operating Expense	5,922,567	97.1%	Current Ratio 1.1
Current Liabilities	956,806	Operating Margin	179,953	2.9%	Days to Collect 60.8
Long Term Liabilities	0	Other Income	123,193	2.0%	Avg Payment Days 60.4
Total Equity	1,127,191	Other Expense	0	0.0%	Depreciation Rate 4.5%
Total Liab. and Equity	2,083,997	Net Profit or Loss	303,146	5.0%	Return on Equity 26.9%

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676379 PATHWAYS MEMORY CARE AT VILLA TOSCANA				Proprietary - Corporation	
PATHWAYS MEMORY CARE AT VILLA TOSCANA		12/31/2020 366 Days Settled			
HOUSTON, TX 77014		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		45.1%	
Balance Sheet		Income Statement		Length of Stay	
				253.7	
Current Assets	408,990	Total Charges	4,295,467	Average Wages	
Fixed Assets	62,821	Contract Allowance	509,839	21.63	
Other Assets	20,157	Operating Revenue	3,785,628	11.9%	
Total Assets	491,968	Operating Expense	6,345,267	88.1%	
Current Liabilities	2,247,950	Operating Margin	-2,559,639	167.6%	
Long Term Liabilities	59,324	Other Income	1,094,931	-67.6%	
Total Equity	-1,815,306	Other Expense	0	28.9%	
Total Liab. and Equity	491,968	Net Profit or Loss	(1,464,709)	0.0%	
				Days to Collect	
				33.2	
				Avg Payment Days	
				23.7	
				Depreciation Rate	
				976.5%	
				Return on Equity	
				80.7%	

455969 PATRIOT HEIGHTS HEALTH CARE CENTER				Proprietary - Corporation	
PATRIOT HEIGHTS HEALTH CARE CENTER		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78240		CR Beds 59 POS Beds 0			
BEXAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.3%	
Balance Sheet		Income Statement		Length of Stay	
				51.9	
Current Assets	173,050	Total Charges	5,604,324	Average Wages	
Fixed Assets	0	Contract Allowance	665,353	23.41	
Other Assets	0	Operating Revenue	4,938,971	11.9%	
Total Assets	173,050	Operating Expense	5,545,641	88.1%	
Current Liabilities	832,053	Operating Margin	-606,670	112.3%	
Long Term Liabilities	-54,408	Other Income	2,904	-12.3%	
Total Equity	-604,595	Other Expense	0	0.1%	
Total Liab. and Equity	173,050	Net Profit or Loss	(603,766)	0.0%	
				Days to Collect	
				59.3	
				Avg Payment Days	
				41.8	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				99.9%	

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676468 PATRIOT REHABILITATION AND WELLNESS CENTER LLC				Proprietary - Corporation	
PATRIOT REHABILITATION AND WELLNESS CENTER LLC		8/31/2020 244 Days Settled			
EL PASO, TX 79934		12/31/2020 122 Days Settled		CR Beds 124 POS Beds 0	
EL PASO		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	23.7%
Balance Sheet		Income Statement		Length of Stay	199.0
Current Assets	1,545,555	Total Charges	1,315,460	Average Wages	18.31
Fixed Assets	56,873	Contract Allowance	38,794	2.9% Skilled Nursing	61.9%
Other Assets	33,333	Operating Revenue	1,276,666	97.1% Ancillary Service	38.1%
Total Assets	1,635,761	Operating Expense	1,705,750	133.6% Current Ratio	0.8
Current Liabilities	1,914,437	Operating Margin	-429,084	-33.6% Days to Collect	374.5
Long Term Liabilities	0	Other Income	150,406	11.8% Avg Payment Days	45.2
Total Equity	-278,676	Other Expense	0	0.0% Depreciation Rate	824.4%
Total Liab. and Equity	1,635,761	Net Profit or Loss	(278,678)	-21.8% Return on Equity	100.0%

676468 PATRIOT REHABILITATION AND WELLNESS CENTER LLC				Proprietary - Corporation	
PATRIOT REHABILITATION AND WELLNESS CENTER LLC		8/31/2020 244 Days Settled			
EL PASO, TX 79934		12/31/2020 122 Days Settled		CR Beds 124 POS Beds 0	
EL PASO		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	24.5%
Balance Sheet		Income Statement		Length of Stay	45.7
Current Assets	1,305,981	Total Charges	3,299,447	Average Wages	18.31
Fixed Assets	84,905	Contract Allowance	430,477	13.0% Skilled Nursing	59.5%
Other Assets	0	Operating Revenue	2,868,970	87.0% Ancillary Service	40.5%
Total Assets	1,390,886	Operating Expense	3,514,040	122.5% Current Ratio	0.6
Current Liabilities	2,092,374	Operating Margin	-645,070	-22.5% Days to Collect	74.2
Long Term Liabilities	300,529	Other Income	417,339	14.5% Avg Payment Days	64.5
Total Equity	-1,002,017	Other Expense	0	0.0% Depreciation Rate	875.0%
Total Liab. and Equity	1,390,886	Net Profit or Loss	(227,731)	-7.9% Return on Equity	22.7%

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676148 PEACH TREE PLACE				Proprietary - Corporation	
PEACH TREE PLACE		9/30/2020 366 Days Settled			
WEATHERFORD, TX 76086		CR Beds 59 POS Beds 0			
PARKER		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		79.4%	
Balance Sheet		Income Statement		Length of Stay	
				204.2	
Current Assets	700,071	Total Charges	5,156,631	Average Wages	
Fixed Assets	248,160	Contract Allowance	1,852,582	25.01	
Other Assets	7,530	Operating Revenue	3,304,049	35.9%	
Total Assets	955,761	Operating Expense	3,946,219	64.1%	
Current Liabilities	538,238	Operating Margin	-642,170	119.4%	
Long Term Liabilities	112,472	Other Income	876,758	-19.4%	
Total Equity	305,051	Other Expense	0	26.5%	
Total Liab. and Equity	955,761	Net Profit or Loss	234,588	0.0%	
				7.1%	
675952 PEARL NORDAN CARE CENTER - NURSING				Nonprofit - Church	
PEARL NORDAN CARE CENTER - NURSING		12/31/2020 366 Days Settled			
DALLAS, TX 75214		CR Beds 30 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.3%	
Balance Sheet		Income Statement		Length of Stay	
				64.7	
Current Assets	5,600,317	Total Charges	3,398,845	Average Wages	
Fixed Assets	9,655,920	Contract Allowance	517,062	41.35	
Other Assets	0	Operating Revenue	2,881,783	15.2%	
Total Assets	15,256,237	Operating Expense	9,552,875	84.8%	
Current Liabilities	575,732	Operating Margin	-6,671,092	331.5%	
Long Term Liabilities	1,257,027	Other Income	6,252,622	-231.5%	
Total Equity	13,423,478	Other Expense	0	217.0%	
Total Liab. and Equity	15,256,237	Net Profit or Loss	(418,470)	0.0%	
				-14.5%	

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455797 PEARSALL NURSING AND REHABILITATION CENTER				Proprietary - Other	
PEARSALL NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
PEARSALL, TX 78061		CR Beds 150 POS Beds 0			
FRIO		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay	
				277.6	
Current Assets	411,194	Total Charges	8,564,866	Average Wages	
Fixed Assets	248,055	Contract Allowance	0	18.51	
Other Assets	7,036,499	Operating Revenue	8,564,866	83.4%	
Total Assets	7,695,748	Operating Expense	10,268,780	16.6%	
Current Liabilities	2,210,279	Operating Margin	-1,703,914	Current Ratio	
Long Term Liabilities	0	Other Income	1,591,395	0.2	
Total Equity	5,485,469	Other Expense	0	Days to Collect	
Total Liab. and Equity	7,695,748	Net Profit or Loss	(112,519)	16.3	
				Avg Payment Days	
				7.3	
				Depreciation Rate	
				526.1%	
				Return on Equity	
				-2.1%	

455718 PEBBLE CREEK NURSING CENTER				Proprietary - Corporation	
PEBBLE CREEK NURSING CENTER		12/31/2020 366 Days Settled			
EL PASO, TX 79936		CR Beds 120 POS Beds 0			
EL PASO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.5%	
Balance Sheet		Income Statement		Length of Stay	
				157.3	
Current Assets	-1,856,811	Total Charges	8,805,786	Average Wages	
Fixed Assets	87,969	Contract Allowance	1,450,057	16.27	
Other Assets	226,652	Operating Revenue	7,355,729	75.3%	
Total Assets	-1,542,190	Operating Expense	6,996,884	24.7%	
Current Liabilities	-3,076,747	Operating Margin	358,845	Current Ratio	
Long Term Liabilities	18,441	Other Income	1,370,995	0.6	
Total Equity	3,563,656	Other Expense	0	Days to Collect	
Total Liab. and Equity	505,350	Net Profit or Loss	1,729,840	28.6	
				Avg Payment Days	
				123.7	
				Depreciation Rate	
				570.3%	
				Return on Equity	
				48.5%	

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675270 PECAN MANOR NURSING AND REHABILITATION				Proprietary - Corporation	
PECAN MANOR NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
KENNEDALE, TX 76060		CR Beds 58 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.8%	
Balance Sheet		Income Statement		Length of Stay	
				558.5	
Current Assets	2,950,798	Total Charges	2,984,972	Average Wages	16.74
Fixed Assets	4,443,029	Contract Allowance	-503,019	-16.9%	Skilled Nursing
Other Assets	90	Operating Revenue	3,487,991	116.9%	Ancillary Service
Total Assets	<u>7,393,917</u>	Operating Expense	2,883,368	82.7%	Current Ratio
Current Liabilities	511,616	Operating Margin	604,623	17.3%	Days to Collect
Long Term Liabilities	4,589,107	Other Income	350,859	10.1%	Avg Payment Days
Total Equity	2,293,194	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>7,393,917</u>	Net Profit or Loss	<u>955,482</u>	27.4%	Return on Equity
					41.7%

675550 PECAN TREE REHAB AND HEALTHCARE CENTER				Government - City-County	
PECAN TREE REHAB AND HEALTHCARE CENTER		9/30/2020 366 Days Settled			
GAINESVILLE, TX 76240		CR Beds 122 POS Beds 0			
COOKE		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		67.7%	
Balance Sheet		Income Statement		Length of Stay	
				134.3	
Current Assets	1,743,701	Total Charges	7,037,471	Average Wages	21.02
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	40,445	Operating Revenue	7,037,471	100.0%	Ancillary Service
Total Assets	<u>1,784,146</u>	Operating Expense	7,048,533	100.2%	Current Ratio
Current Liabilities	1,550,277	Operating Margin	-11,062	-0.2%	Days to Collect
Long Term Liabilities	233,869	Other Income	11,062	0.2%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,784,146</u>	Net Profit or Loss	<u>0</u>	0.0%	Return on Equity
					0.0%

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676250 PECAN VALLEY REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
PECAN VALLEY REHABILITATION AND HEALTHCARE		12/31/2020 427 Days Settled			
SAN ANTONIO, TX 78222				CR Beds 124 POS Beds 0	
BEXAR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	73.6%
				Length of Stay	210.8
				Average Wages	21.88
				8.2% Skilled Nursing	56.1%
				91.8% Ancillary Service	43.9%
				88.2% Current Ratio	2.6
				11.8% Days to Collect	52.4
				0.0% Avg Payment Days	28.0
				0.0% Depreciation Rate	0.0%
				11.8% Return on Equity	100.3%
Balance Sheet		Income Statement			
Current Assets	2,630,131	Total Charges	12,271,373		
Fixed Assets	0	Contract Allowance	1,000,728		
Other Assets	0	Operating Revenue	11,270,645		
Total Assets	2,630,131	Operating Expense	9,936,588		
Current Liabilities	1,021,539	Operating Margin	1,334,057		
Long Term Liabilities	277,766	Other Income	968		
Total Equity	1,330,826	Other Expense	0		
Total Liab. and Equity	2,630,131	Net Profit or Loss	1,335,025		
675034 PENNSYLVANIA NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PENNSYLVANIA NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
FORT WORTH, TX 76104				CR Beds 123 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	49.7%
				Length of Stay	162.1
				Average Wages	17.42
				0.1% Skilled Nursing	83.2%
				99.9% Ancillary Service	16.8%
				109.6% Current Ratio	3.4
				-9.6% Days to Collect	46.8
				40.6% Avg Payment Days	3.2
				0.0% Depreciation Rate	677.1%
				31.0% Return on Equity	188.4%
Balance Sheet		Income Statement			
Current Assets	1,079,513	Total Charges	4,936,151		
Fixed Assets	45,752	Contract Allowance	3,622		
Other Assets	0	Operating Revenue	4,932,529		
Total Assets	1,125,265	Operating Expense	5,406,113		
Current Liabilities	314,682	Operating Margin	-473,584		
Long Term Liabilities	0	Other Income	2,000,478		
Total Equity	810,583	Other Expense	0		
Total Liab. and Equity	1,125,265	Net Profit or Loss	1,526,892		

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676175 PERMIAN RESIDENTIAL CARE CENTER				Government - County	
PERMIAN RESIDENTIAL CARE CENTER		9/30/2020 366 Days Settled			
ANDREWS, TX 79714				CR Beds 90	POS Beds 0
ANDREWS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	68.6%
Balance Sheet		Income Statement		Length of Stay	253.9
Current Assets	-165,152	Total Charges	3,917,472	Average Wages	21.37
Fixed Assets	757,137	Contract Allowance	52,934	1.4%	Skilled Nursing 90.6%
Other Assets	13,621	Operating Revenue	3,864,538	98.6%	Ancillary Service 9.4%
Total Assets	605,606	Operating Expense	5,043,386	130.5%	Current Ratio
Current Liabilities	0	Operating Margin	-1,178,848	-30.5%	Days to Collect 11.0
Long Term Liabilities	875,000	Other Income	909,454	23.5%	Avg Payment Days 0.0
Total Equity	-269,394	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	605,606	Net Profit or Loss	(269,394)	-7.0%	Return on Equity 100.0%
675913 PFLUGERVILLE CARE CENTER				Government - County	
PFLUGERVILLE CARE CENTER		9/30/2020 366 Days Settled			
PFLUGERVILLE, TX 78660				CR Beds 111	POS Beds 0
TRAVIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	78.7%
Balance Sheet		Income Statement		Length of Stay	153.8
Current Assets	1,105,226	Total Charges	6,929,085	Average Wages	20.33
Fixed Assets	580,625	Contract Allowance	919,836	13.3%	Skilled Nursing 89.4%
Other Assets	0	Operating Revenue	6,009,249	86.7%	Ancillary Service 10.6%
Total Assets	1,685,851	Operating Expense	5,678,477	94.5%	Current Ratio 4.8
Current Liabilities	231,913	Operating Margin	330,772	5.5%	Days to Collect 72.4
Long Term Liabilities	0	Other Income	1,110,110	18.5%	Avg Payment Days 102.7
Total Equity	1,453,938	Other Expense	0	0.0%	Depreciation Rate 70.9%
Total Liab. and Equity	1,685,851	Net Profit or Loss	1,440,882	24.0%	Return on Equity 99.1%

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676245 PFLUGERVILLE NURSING AND REHABILITATION CENTER				Government - City-County	
PFLUGERVILLE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
PFLUGERVILLE, TX 78660				CR Beds 120 POS Beds 0	
TRAVIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 87.0%	
Balance Sheet		Income Statement		Length of Stay 153.4	
Current Assets	878,641	Total Charges	7,778,332	Average Wages 21.37	
Fixed Assets	185,683	Contract Allowance	0	0.0% Skilled Nursing 78.3%	
Other Assets	4,362,106	Operating Revenue	7,778,332	100.0% Ancillary Service 21.7%	
Total Assets	<u>5,426,430</u>	Operating Expense	8,843,597	113.7% Current Ratio 0.7	
Current Liabilities	1,309,284	Operating Margin	-1,065,265	-13.7% Days to Collect 40.5	
Long Term Liabilities	0	Other Income	1,462,724	18.8% Avg Payment Days 11.6	
Total Equity	<u>4,117,146</u>	Other Expense	0	0.0% Depreciation Rate 272.6%	
Total Liab. and Equity	<u>5,426,430</u>	Net Profit or Loss	<u>397,459</u>	5.1% Return on Equity 9.7%	
675902 PILOT POINT CARE CENTER				Proprietary - Corporation	
PILOT POINT CARE CENTER		12/31/2020 275 Days Settled			
PILOT POINT, TX 76258		3/31/2020 91 Days Settled		CR Beds 63 POS Beds 0	
DENTON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 83.8%	
Balance Sheet		Income Statement		Length of Stay 216.6	
Current Assets	2,330,641	Total Charges	4,952,456	Average Wages 23.36	
Fixed Assets	45,311	Contract Allowance	1,894	0.0% Skilled Nursing 89.0%	
Other Assets	26,449	Operating Revenue	4,950,562	100.0% Ancillary Service 11.0%	
Total Assets	<u>2,402,401</u>	Operating Expense	4,028,117	81.4% Current Ratio 2.5	
Current Liabilities	949,858	Operating Margin	922,445	18.6% Days to Collect 104.0	
Long Term Liabilities	530,100	Other Income	0	0.0% Avg Payment Days 19.9	
Total Equity	<u>922,443</u>	Other Expense	0	0.0% Depreciation Rate 632.1%	
Total Liab. and Equity	<u>2,402,401</u>	Net Profit or Loss	<u>922,447</u>	18.6% Return on Equity 100.0%	

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675902 PILOT POINT CARE CENTER				Proprietary - Corporation	
PILOT POINT CARE CENTER		12/31/2020 275 Days Settled			
PILOT POINT, TX 76258		3/31/2020 91 Days Settled		CR Beds 63 POS Beds 0	
DENTON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay	
				283.4	
Current Assets	1,740,516	Total Charges	706,042	Average Wages	
				23.36	
Fixed Assets	7,703	Contract Allowance	48,091	6.8%	
				Skilled Nursing	
Other Assets	6,700	Operating Revenue	657,951	93.2%	
				Ancillary Service	
Total Assets	1,754,919	Operating Expense	1,170,421	177.9%	
				Current Ratio	
Current Liabilities	75,416	Operating Margin	-512,470	-77.9%	
				Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	
				Avg Payment Days	
Total Equity	1,679,503	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,754,919	Net Profit or Loss	(512,470)	-77.9%	
				Return on Equity	
				-30.5%	
675391 PINE ARBOR				Proprietary - Corporation	
PINE ARBOR		12/31/2020 366 Days Settled			
SILSBEE, TX 77656		3/31/2020 91 Days Settled		CR Beds 90 POS Beds 0	
HARDIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.3%	
Balance Sheet		Income Statement		Length of Stay	
				115.2	
Current Assets	975,616	Total Charges	11,408,720	Average Wages	
				16.16	
Fixed Assets	118,956	Contract Allowance	5,651,951	49.5%	
				Skilled Nursing	
Other Assets	0	Operating Revenue	5,756,769	50.5%	
				Ancillary Service	
Total Assets	1,094,572	Operating Expense	6,834,529	118.7%	
				Current Ratio	
Current Liabilities	905,109	Operating Margin	-1,077,760	-18.7%	
				Days to Collect	
Long Term Liabilities	23,622	Other Income	1,393,933	24.2%	
				Avg Payment Days	
Total Equity	165,839	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,094,570	Net Profit or Loss	316,173	5.5%	
				Return on Equity	
				190.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675230 PINE GROVE NURSING CENTER				Nonprofit - Church	
PINE GROVE NURSING CENTER		9/30/2020 366 Days Settled			
CENTER, TX 75935		CR Beds 120 POS Beds 0			
SHELBY		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		56.4%	
Balance Sheet		Income Statement		Length of Stay 143.3	
Current Assets	959,646	Total Charges	7,008,722	Average Wages	17.55
Fixed Assets	0	Contract Allowance	1,366,930	19.5%	Skilled Nursing 74.2%
Other Assets	0	Operating Revenue	5,641,792	80.5%	Ancillary Service 25.8%
Total Assets	959,646	Operating Expense	5,805,106	102.9%	Current Ratio 0.7
Current Liabilities	1,286,148	Operating Margin	-163,314	-2.9%	Days to Collect 57.3
Long Term Liabilities	27,663	Other Income	1,418,137	25.1%	Avg Payment Days 61.9
Total Equity	-354,165	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	959,646	Net Profit or Loss	1,254,822	22.2%	Return on Equity -354.3%
676000 PINE RIDGE HEALTH CARE LLP				Proprietary - Partnership	
PINE RIDGE HEALTH CARE LLP		8/31/2020 366 Days Settled			
LIVINGSTON, TX 77351		CR Beds 118 POS Beds 0			
POLK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.3%	
Balance Sheet		Income Statement		Length of Stay 351.7	
Current Assets	184,200	Total Charges	6,573,600	Average Wages	12.16
Fixed Assets	1,125,987	Contract Allowance	1,306,403	19.9%	Skilled Nursing 41.3%
Other Assets	0	Operating Revenue	5,267,197	80.1%	Ancillary Service 0.0%
Total Assets	1,310,187	Operating Expense	5,662,002	107.5%	Current Ratio (0.5)
Current Liabilities	-345,653	Operating Margin	-394,805	-7.5%	Days to Collect 19.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (13.5)
Total Equity	1,655,840	Other Expense	0	0.0%	Depreciation Rate 24.0%
Total Liab. and Equity	1,310,187	Net Profit or Loss	(394,805)	-7.5%	Return on Equity -23.8%

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675177 PINE TREE LODGE NURSING CENTER				Proprietary - Corporation	
PINE TREE LODGE NURSING CENTER				12/31/2020 366 Days Settled	
LONGVIEW, TX 75604				CR Beds 92 POS Beds 0	
GREGG				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 78.0%	
Balance Sheet		Income Statement		Length of Stay 121.0	
Current Assets	-422,022	Total Charges	7,561,577	Average Wages 17.57	
Fixed Assets	585,412	Contract Allowance	1,326,575	17.5% Skilled Nursing 71.7%	
Other Assets	220,526	Operating Revenue	6,235,002	82.5% Ancillary Service 28.3%	
Total Assets	383,916	Operating Expense	5,707,339	91.5% Current Ratio 0.6	
Current Liabilities	-662,563	Operating Margin	527,663	8.5% Days to Collect 53.2	
Long Term Liabilities	57,577	Other Income	697,588	11.2% Avg Payment Days 221.6	
Total Equity	1,656,347	Other Expense	0	0.0% Depreciation Rate 26.0%	
Total Liab. and Equity	1,051,361	Net Profit or Loss	1,225,251	19.7% Return on Equity 74.0%	

675289 PINECREST NURSING & REHABILITATION CENTER				Proprietary - Other	
PINECREST NURSING & REHABILITATION CENTER				12/31/2020 366 Days Settled	
TYLER, TX 75701				CR Beds 120 POS Beds 0	
SMITH				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 50.7%	
Balance Sheet		Income Statement		Length of Stay 172.4	
Current Assets	1,171,789	Total Charges	4,762,242	Average Wages 18.15	
Fixed Assets	90,213	Contract Allowance	0	0.0% Skilled Nursing 84.0%	
Other Assets	0	Operating Revenue	4,762,242	100.0% Ancillary Service 16.0%	
Total Assets	1,262,002	Operating Expense	4,978,871	104.5% Current Ratio 2.7	
Current Liabilities	432,021	Operating Margin	-216,629	-4.5% Days to Collect 32.8	
Long Term Liabilities	0	Other Income	1,572,330	33.0% Avg Payment Days 14.3	
Total Equity	829,981	Other Expense	0	0.0% Depreciation Rate 368.0%	
Total Liab. and Equity	1,262,002	Net Profit or Loss	1,355,133	28.5% Return on Equity 163.3%	

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676124 PINECREST RETIREMENT COMMUNITY				Nonprofit - Church	
PINECREST RETIREMENT COMMUNITY				12/31/2020 366 Days Settled	
LUFKIN, TX 75904				CR Beds 51 POS Beds 0	
ANGELINA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 75.5%	
Balance Sheet				Income Statement	
Current Assets	5,940,728	Total Charges	6,304,175		
Fixed Assets	19,037,772	Contract Allowance	1,623,145	25.7%	Skilled Nursing
Other Assets	9,412,243	Operating Revenue	4,681,030	74.3%	Ancillary Service
Total Assets	<u>34,390,743</u>	Operating Expense	13,070,799	279.2%	Current Ratio
Current Liabilities	18,460,696	Operating Margin	-8,389,769	-179.2%	Days to Collect
Long Term Liabilities	1,916,602	Other Income	8,459,330	180.7%	Avg Payment Days
Total Equity	<u>14,013,445</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>34,390,743</u>	Net Profit or Loss	<u>69,561</u>	1.5%	Return on Equity
455504 PINEHURST NURSING AND REHABILITATION LP				Proprietary - Corporation	
PINEHURST NURSING AND REHABILITATION LP				7/31/2020 213 Days Settled	
ORANGE, TX 77630				12/31/2020 153 Days Settled	
ORANGE				CR Beds 111 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE				Key Performance Ind.	
				Occupancy Rate 9.6%	
Balance Sheet				Income Statement	
Current Assets	3,063,298	Total Charges	404,451		
Fixed Assets	51,632	Contract Allowance	120,456	29.8%	Skilled Nursing
Other Assets	0	Operating Revenue	283,995	70.2%	Ancillary Service
Total Assets	<u>3,114,930</u>	Operating Expense	817,849	288.0%	Current Ratio
Current Liabilities	3,376,970	Operating Margin	-533,854	-188.0%	Days to Collect
Long Term Liabilities	240,915	Other Income	30,900	10.9%	Avg Payment Days
Total Equity	<u>-502,955</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,114,930</u>	Net Profit or Loss	<u>(502,954)</u>	-177.1%	Return on Equity

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455504 PINEHURST NURSING AND REHABILITATION LP				Proprietary - Corporation	
PINEHURST NURSING AND REHABILITATION LP		7/31/2020 213 Days Settled			
ORANGE, TX 77630		12/31/2020 153 Days Settled		CR Beds 111 POS Beds 0	
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.4%	
Balance Sheet		Income Statement		Length of Stay 698.4	
Current Assets	196,568	Total Charges	1,786,058	Average Wages	17.00
Fixed Assets	242,369	Contract Allowance	-18,241	-1.0%	Skilled Nursing 116.9%
Other Assets	-1,567,164	Operating Revenue	1,804,299	101.0%	Ancillary Service -16.9%
Total Assets	<u>-1,128,227</u>	Operating Expense	2,496,067	138.3%	Current Ratio (0.2)
Current Liabilities	-977,252	Operating Margin	-691,768	-38.3%	Days to Collect 115.4
Long Term Liabilities	0	Other Income	-436,808	-24.2%	Avg Payment Days (102.4)
Total Equity	<u>2,105,479</u>	Other Expense	0	0.0%	Depreciation Rate 32.5%
Total Liab. and Equity	<u>1,128,227</u>	Net Profit or Loss	<u>(347,832)</u>	-19.3%	Return on Equity -16.5%
675037 PITTSBURG NURSING CENTER				Proprietary - Corporation	
PITTSBURG NURSING CENTER		12/31/2020 366 Days Settled			
PITTSBURG, TX 75686				CR Beds 102 POS Beds 0	
CAMP		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		47.2%	
Balance Sheet		Income Statement		Length of Stay 391.2	
Current Assets	1,680,169	Total Charges	3,328,785	Average Wages	17.47
Fixed Assets	96,972	Contract Allowance	-1,034,790	-31.1%	Skilled Nursing 63.6%
Other Assets	12,965	Operating Revenue	4,363,575	131.1%	Ancillary Service 36.4%
Total Assets	<u>1,790,106</u>	Operating Expense	3,750,242	85.9%	Current Ratio 7.3
Current Liabilities	231,032	Operating Margin	613,333	14.1%	Days to Collect 84.6
Long Term Liabilities	754,091	Other Income	321,310	7.4%	Avg Payment Days 22.5
Total Equity	<u>804,983</u>	Other Expense	0	0.0%	Depreciation Rate 319.9%
Total Liab. and Equity	<u>1,790,106</u>	Net Profit or Loss	<u>934,643</u>	21.4%	Return on Equity 116.1%

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455551 PLAINVIEW HEALTHCARE CENTER				Nonprofit - Church	
PLAINVIEW HEALTHCARE CENTER		12/31/2020 366 Days Settled			
PLAINVIEW, TX 79072		CR Beds 93 POS Beds 0			
HALE		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		52.5%	
Balance Sheet		Income Statement		Length of Stay 220.6	
Current Assets	1,590,382	Total Charges	4,906,301	Average Wages	20.13
Fixed Assets	5,817	Contract Allowance	431,923	8.8% Skilled Nursing	89.8%
Other Assets	12,806	Operating Revenue	4,474,378	91.2% Ancillary Service	10.2%
Total Assets	1,609,005	Operating Expense	4,009,061	89.6% Current Ratio	2.6
Current Liabilities	604,608	Operating Margin	465,317	10.4% Days to Collect	81.2
Long Term Liabilities	0	Other Income	394,037	8.8% Avg Payment Days	40.7
Total Equity	1,004,397	Other Expense	0	0.0% Depreciation Rate	7,151.1%
Total Liab. and Equity	1,609,005	Net Profit or Loss	859,354	19.2% Return on Equity	85.6%

675889 PLEASANT MANOR HEALTHCARE REHABILITATION				Nonprofit - Church	
PLEASANT MANOR HEALTHCARE REHABILITATION		6/30/2020 213 Days Settled			
WAXAHACHIE, TX 75165		CR Beds 126 POS Beds 0			
ELLIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.1%	
Balance Sheet		Income Statement		Length of Stay 229.2	
Current Assets	791,848	Total Charges	3,926,594	Average Wages	20.22
Fixed Assets	339,327	Contract Allowance	31,100	0.8% Skilled Nursing	63.5%
Other Assets	8,225,676	Operating Revenue	3,895,494	99.2% Ancillary Service	36.5%
Total Assets	9,356,851	Operating Expense	3,595,567	92.3% Current Ratio	0.9
Current Liabilities	862,453	Operating Margin	299,927	7.7% Days to Collect	65.1
Long Term Liabilities	8,199,361	Other Income	57	0.0% Avg Payment Days	18.5
Total Equity	295,037	Other Expense	0	0.0% Depreciation Rate	151.7%
Total Liab. and Equity	9,356,851	Net Profit or Loss	299,984	7.7% Return on Equity	101.7%

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455532 PLEASANT SPRINGS HEALTHCARE CENTER				Proprietary - Corporation	
PLEASANT SPRINGS HEALTHCARE CENTER		12/31/2020 366 Days Settled			
MOUNT PLEASANT, TX 75455				CR Beds 90	POS Beds 0
TITUS				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	77.6%
Balance Sheet		Income Statement		Length of Stay	114.0
Current Assets	1,474,369	Total Charges	12,921,563	Average Wages	8.00
Fixed Assets	175,115	Contract Allowance	7,021,574	54.3%	Skilled Nursing 76.5%
Other Assets	0	Operating Revenue	5,899,989	45.7%	Ancillary Service 13.1%
Total Assets	1,649,484	Operating Expense	6,904,876	117.0%	Current Ratio 1.5
Current Liabilities	1,014,917	Operating Margin	-1,004,887	-17.0%	Days to Collect 91.0
Long Term Liabilities	461,672	Other Income	1,334,857	22.6%	Avg Payment Days 52.6
Total Equity	172,896	Other Expense	0	0.0%	Depreciation Rate 439.1%
Total Liab. and Equity	1,649,485	Net Profit or Loss	329,970	5.6%	Return on Equity 190.8%
675305 PLEASANT VALLEY HEALTHCARE AND REHABILITATION CENT				Proprietary - Corporation	
PLEASANT VALLEY HEALTHCARE AND REHABILITATION CENT		12/31/2020 366 Days Settled			
GARLAND, TX 75040				CR Beds 124	POS Beds 0
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.8%
Balance Sheet		Income Statement		Length of Stay	159.8
Current Assets	873,821	Total Charges	6,740,234	Average Wages	20.37
Fixed Assets	242,411	Contract Allowance	-1,292,283	-19.2%	Skilled Nursing 74.8%
Other Assets	14,122	Operating Revenue	8,032,517	119.2%	Ancillary Service 25.2%
Total Assets	1,130,354	Operating Expense	8,761,470	109.1%	Current Ratio 0.3
Current Liabilities	2,604,219	Operating Margin	-728,953	-9.1%	Days to Collect 29.3
Long Term Liabilities	0	Other Income	475,810	5.9%	Avg Payment Days 35.4
Total Equity	-1,473,865	Other Expense	0	0.0%	Depreciation Rate 203.9%
Total Liab. and Equity	1,130,354	Net Profit or Loss	(253,143)	-3.2%	Return on Equity 17.2%

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455675 PLUM CREEK HEALTHCARE RESIDENCE				Proprietary - Corporation	
PLUM CREEK HEALTHCARE RESIDENCE				9/30/2020 366 Days Settled	
AMARILLO, TX 79124				CR Beds 99 POS Beds 0	
POTTER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 82.9%	
Balance Sheet		Income Statement		Length of Stay 216.0	
Current Assets	1,992,528	Total Charges	7,726,830	Average Wages 19.46	
Fixed Assets	227,179	Contract Allowance	324,715	4.2% Skilled Nursing 88.1%	
Other Assets	0	Operating Revenue	7,402,115	95.8% Ancillary Service 11.9%	
Total Assets	2,219,707	Operating Expense	7,369,031	99.6% Current Ratio 2.0	
Current Liabilities	1,002,198	Operating Margin	33,084	0.4% Days to Collect 104.3	
Long Term Liabilities	0	Other Income	560,945	7.6% Avg Payment Days 99.4	
Total Equity	1,217,509	Other Expense	0	0.0% Depreciation Rate 131.9%	
Total Liab. and Equity	2,219,707	Net Profit or Loss	594,029	8.0% Return on Equity 48.8%	
675936 PONDEROSA NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PONDEROSA NURSING AND REHABILITATION CENTER				6/30/2020 366 Days Settled	
DE KALB, TX 75559				CR Beds 110 POS Beds 0	
BOWIE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 62.7%	
Balance Sheet		Income Statement		Length of Stay 225.3	
Current Assets	1,421,873	Total Charges	4,017,653	Average Wages 14.94	
Fixed Assets	0	Contract Allowance	-368,859	-9.2% Skilled Nursing 90.9%	
Other Assets	3,640	Operating Revenue	4,386,512	109.2% Ancillary Service 9.1%	
Total Assets	1,425,513	Operating Expense	4,810,871	109.7% Current Ratio 1.0	
Current Liabilities	1,425,513	Operating Margin	-424,359	-9.7% Days to Collect 103.3	
Long Term Liabilities	0	Other Income	356,661	8.1% Avg Payment Days 66.1	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,425,513	Net Profit or Loss	(67,698)	-1.5% Return on Equity 0.0%	

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455999 PORT LAVACA NURSING AND REHABILITATION CENTER				Government - City-County	
PORT LAVACA NURSING AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
PORT LAVACA, TX 77979		CR Beds 149 POS Beds 0			
CALHOUN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.5%	
Balance Sheet		Income Statement		Length of Stay	
				162.6	
Current Assets	894,948	Total Charges	9,092,466	Average Wages	
Fixed Assets	2,371,378	Contract Allowance	0	18.96	
Other Assets	2,427,761	Operating Revenue	9,092,466	0.0%	
Total Assets	5,694,087	Operating Expense	9,619,789	100.0%	
Current Liabilities	3,463,003	Operating Margin	-527,323	105.8%	
Long Term Liabilities	0	Other Income	921,241	-5.8%	
Total Equity	2,231,084	Other Expense	0	10.1%	
Total Liab. and Equity	5,694,087	Net Profit or Loss	393,918	0.0%	
				4.3%	
				Return on Equity	
				17.7%	
<hr/>					
675716 POST NURSING & REHAB CENTER				Nonprofit - Church	
POST NURSING & REHAB CENTER		12/31/2020 366 Days Settled			
POST, TX 79356		CR Beds 75 POS Beds 0			
GARZA		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		34.5%	
Balance Sheet		Income Statement		Length of Stay	
				225.2	
Current Assets	1,361,115	Total Charges	1,699,976	Average Wages	
Fixed Assets	0	Contract Allowance	-485,642	17.37	
Other Assets	0	Operating Revenue	2,185,618	-28.6%	
Total Assets	1,361,115	Operating Expense	2,326,336	128.6%	
Current Liabilities	317,355	Operating Margin	-140,718	106.4%	
Long Term Liabilities	635,904	Other Income	409,619	-6.4%	
Total Equity	407,856	Other Expense	0	18.7%	
Total Liab. and Equity	1,361,115	Net Profit or Loss	268,901	0.0%	
				12.3%	
				Return on Equity	
				65.9%	

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455709 POTEET NURSING AND REHABILITATION LP		Proprietary - Corporation	
POTEET NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled	
POTEET, TX 78065		CR Beds 62 POS Beds 0	
ATASCOSA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	49.2%
Balance Sheet		Income Statement	
Current Assets	88,127	Total Charges	1,355,931
Fixed Assets	131,004	Contract Allowance	-257,912 -19.0%
Other Assets	-777,337	Operating Revenue	1,613,843 119.0%
Total Assets	-558,206	Operating Expense	2,882,827 178.6%
Current Liabilities	-209,323	Operating Margin	-1,268,984 -78.6%
Long Term Liabilities	0	Other Income	-405,758 -25.1%
Total Equity	767,529	Other Expense	0 0.0%
Total Liab. and Equity	558,206	Net Profit or Loss	(49,003) -3.0%
		Length of Stay	318.0
		Average Wages	19.29
		Skilled Nursing	133.6%
		Ancillary Service	-33.6%
		Current Ratio	(0.4)
		Days to Collect	44.8
		Avg Payment Days	(17.0)
		Depreciation Rate	256.5%
		Return on Equity	-6.4%

675443 PRAIRIE ACRES		Government - City-County	
PRAIRIE ACRES		9/30/2020 366 Days Settled	
FRIONA, TX 79035		CR Beds 83 POS Beds 0	
PARMER		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	46.1%
Balance Sheet		Income Statement	
Current Assets	1,159,473	Total Charges	2,555,796
Fixed Assets	823,184	Contract Allowance	-44,361 -1.7%
Other Assets	0	Operating Revenue	2,600,157 101.7%
Total Assets	1,982,657	Operating Expense	2,702,511 103.9%
Current Liabilities	1,549,732	Operating Margin	-102,354 -3.9%
Long Term Liabilities	419,287	Other Income	172,492 6.6%
Total Equity	13,638	Other Expense	0 0.0%
Total Liab. and Equity	1,982,657	Net Profit or Loss	70,138 2.7%
		Length of Stay	274.7
		Average Wages	15.29
		Skilled Nursing	86.2%
		Ancillary Service	13.8%
		Current Ratio	0.7
		Days to Collect	65.1
		Avg Payment Days	15.7
		Depreciation Rate	3.2%
		Return on Equity	514.3%

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676145 PRAIRIE ESTATES				Nonprofit - Church	
PRAIRIE ESTATES		9/30/2020 366 Days Settled			
FRISCO, TX 75034				CR Beds 180 POS Beds 0	
COLLIN		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	78.5%
Balance Sheet		Income Statement		Length of Stay	146.1
Current Assets	5,869,338	Total Charges	14,441,696	Average Wages	21.75
Fixed Assets	0	Contract Allowance	2,440,110	16.9%	Skilled Nursing
Other Assets	0	Operating Revenue	12,001,586	83.1%	Ancillary Service
Total Assets	5,869,338	Operating Expense	12,656,371	105.5%	Current Ratio
Current Liabilities	390,723	Operating Margin	-654,785	-5.5%	Days to Collect
Long Term Liabilities	0	Other Income	1,312,178	10.9%	Avg Payment Days
Total Equity	5,478,615	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,869,338	Net Profit or Loss	654,164	5.5%	Return on Equity
					11.9%
675478 PRAIRIE HOUSE LIVING CENTER				Proprietary - Corporation	
PRAIRIE HOUSE LIVING CENTER		8/31/2020 366 Days Settled			
PLAINVIEW, TX 79072				CR Beds 121 POS Beds 0	
HALE		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	73.2%
Balance Sheet		Income Statement		Length of Stay	210.4
Current Assets	892,274	Total Charges	8,939,770	Average Wages	10.00
Fixed Assets	0	Contract Allowance	2,701,742	30.2%	Skilled Nursing
Other Assets	0	Operating Revenue	6,238,028	69.8%	Ancillary Service
Total Assets	892,274	Operating Expense	6,715,486	107.7%	Current Ratio
Current Liabilities	277,794	Operating Margin	-477,458	-7.7%	Days to Collect
Long Term Liabilities	0	Other Income	45,257	0.7%	Avg Payment Days
Total Equity	614,480	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	892,274	Net Profit or Loss	(432,201)	-6.9%	Return on Equity
					-70.3%

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675446 PRAIRIE MEADOWS REHABILITATION AND HEALTHCARE CENT				Proprietary - Corporation		
PRAIRIE MEADOWS REHABILITATION AND HEALTHCARE CENT		12/31/2020 275 Days Settled				
FLORESVILLE, TX 78114		3/31/2020 91 Days Settled		CR Beds 120 POS Beds 0		
WILSON		Key Performance Ind.				
NOVITAS				Occupancy Rate	47.4%	
Balance Sheet		Income Statement		Length of Stay	64.7	
Current Assets	222,587	Total Charges	1,009,869	Average Wages	20.16	
Fixed Assets	135,593	Contract Allowance	-63,222	-6.3%	Skilled Nursing	79.6%
Other Assets	1,278,489	Operating Revenue	1,073,091	106.3%	Ancillary Service	20.4%
Total Assets	1,636,669	Operating Expense	1,115,825	104.0%	Current Ratio	0.3
Current Liabilities	752,548	Operating Margin	-42,734	-4.0%	Days to Collect	123.8
Long Term Liabilities	0	Other Income	1,371	0.1%	Avg Payment Days	86.8
Total Equity	884,121	Other Expense	0	0.0%	Depreciation Rate	49.5%
Total Liab. and Equity	1,636,669	Net Profit or Loss	(41,367)	-3.9%	Return on Equity	-4.7%

675446 PRAIRIE MEADOWS REHABILITATION AND HEALTHCARE CENT				Proprietary - Corporation		
PRAIRIE MEADOWS REHABILITATION AND HEALTHCARE CENT		12/31/2020 275 Days Settled				
FLORESVILLE, TX 78114		3/31/2020 91 Days Settled		CR Beds 120 POS Beds 0		
WILSON		Key Performance Ind.				
NOVITAS				Occupancy Rate	40.0%	
Balance Sheet		Income Statement		Length of Stay	148.3	
Current Assets	728,564	Total Charges	2,415,837	Average Wages	20.16	
Fixed Assets	92,374	Contract Allowance	-1,006,238	-41.7%	Skilled Nursing	80.6%
Other Assets	-69,043	Operating Revenue	3,422,075	141.7%	Ancillary Service	19.4%
Total Assets	751,895	Operating Expense	3,388,632	99.0%	Current Ratio	1.7
Current Liabilities	437,219	Operating Margin	33,443	1.0%	Days to Collect	91.8
Long Term Liabilities	34,481	Other Income	246,752	7.2%	Avg Payment Days	52.1
Total Equity	280,195	Other Expense	0	0.0%	Depreciation Rate	214.9%
Total Liab. and Equity	751,895	Net Profit or Loss	280,195	8.2%	Return on Equity	100.0%

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676169 PREMONT NURSING AND REHABILITATION				Proprietary - Corporation	
PREMONT NURSING AND REHABILITATION		9/30/2020 274 Days Settled			
PREMONT, TX 78375		CR Beds 48 POS Beds 0			
JIM WELLS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		43.4%	
Balance Sheet		Income Statement		Length of Stay	
				407.4	
Current Assets	-14,591	Total Charges	15,756	Average Wages	
Fixed Assets	0	Contract Allowance	-151,652	18.34	
Other Assets	-416,789	Operating Revenue	167,408	1,002.6%	
Total Assets	-431,380	Operating Expense	1,801,319	-902.6%	
Current Liabilities	-194,072	Operating Margin	-1,633,911	Current Ratio	
Long Term Liabilities	0	Other Income	-310,372	0.1	
Total Equity	-237,308	Other Expense	0	Days to Collect	
Total Liab. and Equity	-431,380	Net Profit or Loss	(115,635)	32.0	
			-69.1%	Avg Payment Days	
				(8.4)	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				48.7%	

676135 PRESBYTERIAN VILLAGE NORTH SPECIAL CARE CTR				Nonprofit - Other	
PRESBYTERIAN VILLAGE NORTH SPECIAL CARE CTR		12/31/2020 366 Days Settled			
DALLAS, TX 75243		CR Beds 172 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		43.7%	
Balance Sheet		Income Statement		Length of Stay	
				57.2	
Current Assets	67,507,994	Total Charges	19,968,062	Average Wages	
Fixed Assets	101,997,836	Contract Allowance	5,420,443	19.74	
Other Assets	17,006,998	Operating Revenue	14,547,619	48.3%	
Total Assets	186,512,828	Operating Expense	45,344,835	51.7%	
Current Liabilities	54,656,173	Operating Margin	-30,797,216	Current Ratio	
Long Term Liabilities	132,592,560	Other Income	28,301,775	1.2	
Total Equity	-735,905	Other Expense	0	Days to Collect	
Total Liab. and Equity	186,512,828	Net Profit or Loss	(2,495,441)	70.1	
			-17.2%	Avg Payment Days	
				21.3	
				Depreciation Rate	
				7.5%	
				Return on Equity	
				339.1%	

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676156 PRESTONWOOD REHABILITATION & NURSING CENTER INC				Nonprofit - Church	
PRESTONWOOD REHABILITATION & NURSING CENTER INC		9/30/2020 366 Days Settled			
PLANO, TX 75093				CR Beds 132 POS Beds 0	
DENTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	57.2%
				Length of Stay	136.7
				Average Wages	21.70
				5.4% Skilled Nursing	69.8%
				94.6% Ancillary Service	30.2%
				107.7% Current Ratio	4.5
				-7.7% Days to Collect	42.5
				6.5% Avg Payment Days	25.9
				0.0% Depreciation Rate	186.1%
				-1.2% Return on Equity	-9.8%
<hr/>					
676485 PRINCETON MEDICAL LODGE				Proprietary - Corporation	
PRINCETON MEDICAL LODGE		12/31/2020 204 Days *Settled			
PRINCETON, TX 75407				CR Beds 139 POS Beds 0	
COLLIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	17.1%
				Length of Stay	74.5
				Average Wages	27.42
				42.0% Skilled Nursing	82.6%
				58.0% Ancillary Service	17.4%
				157.8% Current Ratio	(0.9)
				-57.8% Days to Collect	82.5
				0.1% Avg Payment Days	6.6
				0.0% Depreciation Rate	500.4%
				-57.7% Return on Equity	95.5%

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675138 PRINCETON PLACE REHABILITATION & HEALTHCARE BANDER				Proprietary - Partnership		
PRINCETON PLACE REHABILITATION & HEALTHCARE BANDER		12/31/2020 366 Days Settled				
SAN ANTONIO, TX 78228				CR Beds 134 POS Beds 0		
BEXAR				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	53.7%	
Balance Sheet		Income Statement		Length of Stay	139.3	
Current Assets	4,889,797	Total Charges	8,207,032	Average Wages	21.86	
Fixed Assets	1,398,841	Contract Allowance	-741,213	-9.0%	Skilled Nursing	68.3%
Other Assets	827,180	Operating Revenue	8,948,245	109.0%	Ancillary Service	31.7%
Total Assets	7,115,818	Operating Expense	8,342,549	93.2%	Current Ratio	1.3
Current Liabilities	3,693,017	Operating Margin	605,696	6.8%	Days to Collect	62.0
Long Term Liabilities	1,302	Other Income	3,552	0.0%	Avg Payment Days	50.0
Total Equity	3,421,499	Other Expense	0	0.0%	Depreciation Rate	28.4%
Total Liab. and Equity	7,115,818	Net Profit or Loss	609,248	6.8%	Return on Equity	17.8%

676184 PROVIDENCE PARK REHABILITATION AND SKILLED NURSING				Proprietary - Partnership		
PROVIDENCE PARK REHABILITATION AND SKILLED NURSING		9/30/2020 183 Days Settled				
TYLER, TX 75703		3/31/2020 91 Days Settled		CR Beds 125 POS Beds 0		
SMITH				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	76.8%	
Balance Sheet		Income Statement		Length of Stay	40.8	
Current Assets	1,273,818	Total Charges	3,646,304	Average Wages	17.43	
Fixed Assets	207,954	Contract Allowance	980,011	26.9%	Skilled Nursing	71.1%
Other Assets	1,512	Operating Revenue	2,666,293	73.1%	Ancillary Service	28.9%
Total Assets	1,483,284	Operating Expense	2,552,572	95.7%	Current Ratio	0.8
Current Liabilities	1,629,338	Operating Margin	113,721	4.3%	Days to Collect	126.8
Long Term Liabilities	411,484	Other Income	109,719	4.1%	Avg Payment Days	82.4
Total Equity	-557,538	Other Expense	0	0.0%	Depreciation Rate	51.5%
Total Liab. and Equity	1,483,284	Net Profit or Loss	223,440	8.4%	Return on Equity	-40.1%

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676184 PROVIDENCE PARK REHABILITATION AND SKILLED NURSING				Nonprofit - Church	
PROVIDENCE PARK REHABILITATION AND SKILLED NURSING		9/30/2020 183 Days Settled			
TYLER, TX 75703		3/31/2020 91 Days Settled		CR Beds 125 POS Beds 0	
SMITH		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		70.5%	
Balance Sheet		Income Statement		Length of Stay 64.0	
Current Assets	1,415,328	Total Charges	6,567,076	Average Wages	17.43
Fixed Assets	0	Contract Allowance	1,502,562	22.9%	Skilled Nursing 74.6%
Other Assets	0	Operating Revenue	5,064,514	77.1%	Ancillary Service 25.4%
Total Assets	1,415,328	Operating Expense	4,843,968	95.6%	Current Ratio 1.6
Current Liabilities	912,133	Operating Margin	220,546	4.4%	Days to Collect 72.8
Long Term Liabilities	36,908	Other Income	933,121	18.4%	Avg Payment Days 34.8
Total Equity	466,287	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,415,328	Net Profit or Loss	1,153,667	22.8%	Return on Equity 247.4%
455478 QUALITY CARE OF WACO				Proprietary - Corporation	
QUALITY CARE OF WACO		7/31/2020 366 Days Settled			
WACO, TX 76707				CR Beds 222 POS Beds 0	
MCLENNAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		25.9%	
Balance Sheet		Income Statement		Length of Stay 138.3	
Current Assets	3,871,920	Total Charges	6,514,210	Average Wages	20.24
Fixed Assets	220,613	Contract Allowance	3,565,968	54.7%	Skilled Nursing 80.8%
Other Assets	1,354,587	Operating Revenue	2,948,242	45.3%	Ancillary Service 19.2%
Total Assets	5,447,120	Operating Expense	7,104,153	241.0%	Current Ratio 0.6
Current Liabilities	6,166,841	Operating Margin	-4,155,911	-141.0%	Days to Collect 354.8
Long Term Liabilities	0	Other Income	350,800	11.9%	Avg Payment Days 254.2
Total Equity	-719,721	Other Expense	0	0.0%	Depreciation Rate 270.7%
Total Liab. and Equity	5,447,120	Net Profit or Loss	(3,805,111)	-129.1%	Return on Equity 528.7%

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676198 QUERENCIA AT BARTON CREEK				Nonprofit - Other	
QUERENCIA AT BARTON CREEK		12/31/2020 366 Days Settled			
AUSTIN, TX 78735		CR Beds 42 POS Beds 0			
TRAVIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		83.0%	
Balance Sheet		Income Statement		Length of Stay 84.5	
Current Assets	29,003,207	Total Charges	24,939,965	Average Wages	15.57
Fixed Assets	77,764,071	Contract Allowance	4,701,163	18.8%	Skilled Nursing 21.2%
Other Assets	37,959,105	Operating Revenue	20,238,802	81.2%	Ancillary Service 8.6%
Total Assets	144,726,383	Operating Expense	33,148,978	163.8%	Current Ratio 0.3
Current Liabilities	111,348,771	Operating Margin	-12,910,176	-63.8%	Days to Collect 12.6
Long Term Liabilities	43,442,308	Other Income	4,081,877	20.2%	Avg Payment Days 9.7
Total Equity	-10,064,696	Other Expense	0	0.0%	Depreciation Rate 19.0%
Total Liab. and Equity	144,726,383	Net Profit or Loss	(8,873,989)	-43.8%	Return on Equity 88.2%
675407 RALLS NURSING HOME				Proprietary - Partnership	
RALLS NURSING HOME		8/31/2020 366 Days Settled			
RALLS, TX 79357		CR Beds 46 POS Beds 0			
CROSBY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.3%	
Balance Sheet		Income Statement		Length of Stay 239.9	
Current Assets	633,707	Total Charges	2,741,594	Average Wages	17.06
Fixed Assets	22,533	Contract Allowance	227,487	8.3%	Skilled Nursing 71.1%
Other Assets	0	Operating Revenue	2,514,107	91.7%	Ancillary Service 28.9%
Total Assets	656,240	Operating Expense	2,440,686	97.1%	Current Ratio 1.1
Current Liabilities	590,125	Operating Margin	73,421	2.9%	Days to Collect 55.1
Long Term Liabilities	154,611	Other Income	5,635	0.2%	Avg Payment Days 5.1
Total Equity	-88,496	Other Expense	0	0.0%	Depreciation Rate 153.2%
Total Liab. and Equity	656,240	Net Profit or Loss	79,056	3.1%	Return on Equity -89.3%

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676017 RANGER CARE CENTER				Proprietary - Corporation	
RANGER CARE CENTER		12/31/2020 366 Days Settled			
RANGER, TX 76470				CR Beds 80	POS Beds 0
EASTLAND				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	45.8%
				Length of Stay	248.2
				Average Wages	15.96
				8.2%	Skilled Nursing 96.3%
				91.8%	Ancillary Service 0.0%
				100.0%	Current Ratio 9.7
				0.0%	Days to Collect 40.9
				9.6%	Avg Payment Days 15.5
				0.0%	Depreciation Rate 0.0%
				9.6%	Return on Equity 26.1%
Balance Sheet		Income Statement			
Current Assets	992,747	Total Charges	2,635,427		
Fixed Assets	0	Contract Allowance	216,414		
Other Assets	0	Operating Revenue	2,419,013		
Total Assets	992,747	Operating Expense	2,419,772		
Current Liabilities	102,709	Operating Margin	-759		
Long Term Liabilities	0	Other Income	233,150		
Total Equity	890,038	Other Expense	0		
Total Liab. and Equity	992,747	Net Profit or Loss	232,391		
676449 RAPID RECOVERY CENTER OF FORT WORTH				Proprietary - Corporation	
RAPID RECOVERY CENTER OF FORT WORTH		12/31/2020 366 Days Settled			
FORT WORTH, TX 76132				CR Beds 70	POS Beds 0
TARRANT				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	37.9%
				Length of Stay	16.8
				Average Wages	27.04
				60.8%	Skilled Nursing 75.9%
				39.2%	Ancillary Service 19.7%
				180.9%	Current Ratio 0.1
				-80.9%	Days to Collect 34.9
				0.1%	Avg Payment Days 206.4
				0.0%	Depreciation Rate 643.0%
				-80.8%	Return on Equity 48.5%
Balance Sheet		Income Statement			
Current Assets	630,009	Total Charges	15,125,421		
Fixed Assets	200,732	Contract Allowance	9,195,628		
Other Assets	-4,670,131	Operating Revenue	5,929,793		
Total Assets	-3,839,390	Operating Expense	10,728,163		
Current Liabilities	6,051,051	Operating Margin	-4,798,370		
Long Term Liabilities	0	Other Income	4,461		
Total Equity	-9,890,441	Other Expense	0		
Total Liab. and Equity	-3,839,390	Net Profit or Loss	(4,793,909)		

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676140 REFUGIO NURSING AND REHABILITATION LP				Proprietary - Corporation	
REFUGIO NURSING AND REHABILITATION LP 12/31/2020 366 Days Settled					
REFUGIO, TX 78377				CR Beds 64 POS Beds 0	
REFUGIO				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 51.3%	
Balance Sheet		Income Statement		Length of Stay 127.4	
Current Assets	-3,694	Total Charges	1,690,911	Average Wages 19.21	
Fixed Assets	76,424	Contract Allowance	-332,774	-19.7%	Skilled Nursing 116.3%
Other Assets	178,855	Operating Revenue	2,023,685	119.7%	Ancillary Service -16.3%
Total Assets	251,585	Operating Expense	3,048,116	150.6%	Current Ratio 0.0
Current Liabilities	-183,929	Operating Margin	-1,024,431	-50.6%	Days to Collect 26.5
Long Term Liabilities	0	Other Income	-418,662	-20.7%	Avg Payment Days (10.8)
Total Equity	-67,656	Other Expense	0	0.0%	Depreciation Rate 558.5%
Total Liab. and Equity	-251,585	Net Profit or Loss	(53,023)	-2.6%	Return on Equity 78.4%
675767 REGENCY HOUSE				Proprietary - Other	
REGENCY HOUSE 12/31/2020 214 Days Settled					
SAN ANGELO, TX 76901 5/31/2020 152 Days Settled				CR Beds 120 POS Beds 0	
TOM GREEN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 71.1%	
Balance Sheet		Income Statement		Length of Stay 117.9	
Current Assets	264,783	Total Charges	3,786,328	Average Wages 15.12	
Fixed Assets	54,395	Contract Allowance	686,592	18.1%	Skilled Nursing 74.0%
Other Assets	65,431	Operating Revenue	3,099,736	81.9%	Ancillary Service 26.0%
Total Assets	384,609	Operating Expense	3,413,428	110.1%	Current Ratio 0.7
Current Liabilities	406,162	Operating Margin	-313,692	-10.1%	Days to Collect 27.7
Long Term Liabilities	0	Other Income	292,137	9.4%	Avg Payment Days 32.0
Total Equity	-21,553	Other Expense	0	0.0%	Depreciation Rate 846.5%
Total Liab. and Equity	384,609	Net Profit or Loss	(21,555)	-0.7%	Return on Equity 100.0%

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675767 REGENCY HOUSE				Proprietary - Other	
REGENCY HOUSE		12/31/2020 214 Days Settled			
SAN ANGELO, TX 76901		5/31/2020 152 Days Settled		CR Beds 120 POS Beds 0	
TOM GREEN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	55.1%
				Length of Stay	157.2
				Average Wages	15.12
				12.2%	Skilled Nursing 77.9%
				87.8%	Ancillary Service 22.1%
				115.0%	Current Ratio 1.0
				-15.0%	Days to Collect 90.4
				19.1%	Avg Payment Days 70.4
				0.0%	Depreciation Rate 417.4%
				4.1%	Return on Equity 106.0%
Balance Sheet		Income Statement			
Current Assets	909,821	Total Charges	4,507,886		
Fixed Assets	165,753	Contract Allowance	551,187		
Other Assets	0	Operating Revenue	3,956,699		
Total Assets	1,075,574	Operating Expense	4,550,708		
Current Liabilities	921,350	Operating Margin	-594,009		
Long Term Liabilities	0	Other Income	757,521		
Total Equity	154,224	Other Expense	0		
Total Liab. and Equity	1,075,574	Net Profit or Loss	163,512		
675587 REGENCY MANOR HEALTHCARE CENTER				Proprietary - Corporation	
REGENCY MANOR HEALTHCARE CENTER		12/31/2020 366 Days Settled			
TEMPLE, TX 76504				CR Beds 118 POS Beds 0	
BELL				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	30.8%
				Length of Stay	492.3
				Average Wages	19.30
				24.5%	Skilled Nursing 83.4%
				75.5%	Ancillary Service 16.6%
				81.3%	Current Ratio 1.1
				18.7%	Days to Collect 77.6
				6.4%	Avg Payment Days 17.0
				0.0%	Depreciation Rate 24.4%
				25.2%	Return on Equity -522.3%
Balance Sheet		Income Statement			
Current Assets	16,995,284	Total Charges	7,631,219		
Fixed Assets	2,094,290	Contract Allowance	1,869,585		
Other Assets	0	Operating Revenue	5,761,634		
Total Assets	19,089,574	Operating Expense	4,682,010		
Current Liabilities	15,012,441	Operating Margin	1,079,624		
Long Term Liabilities	4,354,886	Other Income	371,146		
Total Equity	-277,753	Other Expense	0		
Total Liab. and Equity	19,089,574	Net Profit or Loss	1,450,770		

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675961 REGENCY VILLAGE				Proprietary - Corporation	
REGENCY VILLAGE		12/31/2020 366 Days Settled			
WEBSTER, TX 77598		CR Beds 122 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.1%	
Balance Sheet		Income Statement		Length of Stay 90.7	
Current Assets	1,185,344	Total Charges	7,894,608	Average Wages	19.68
Fixed Assets	2,316	Contract Allowance	900,992	11.4%	Skilled Nursing 90.4%
Other Assets	1,060,787	Operating Revenue	6,993,616	88.6%	Ancillary Service 9.6%
Total Assets	2,248,447	Operating Expense	8,130,372	116.3%	Current Ratio 0.6
Current Liabilities	1,862,572	Operating Margin	-1,136,756	-16.3%	Days to Collect 42.2
Long Term Liabilities	0	Other Income	1,322,438	18.9%	Avg Payment Days 45.5
Total Equity	385,875	Other Expense	0	0.0%	Depreciation Rate 99.5%
Total Liab. and Equity	2,248,447	Net Profit or Loss	185,682	2.7%	Return on Equity 48.1%
675890 REGENT CARE AT MEDICAL CENTER				Proprietary - Corporation	
REGENT CARE AT MEDICAL CENTER		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78229		CR Beds 134 POS Beds 0			
BEXAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.0%	
Balance Sheet		Income Statement		Length of Stay 115.2	
Current Assets	1,190,103	Total Charges	7,229,156	Average Wages	20.24
Fixed Assets	220,559	Contract Allowance	1,861,664	25.8%	Skilled Nursing 73.1%
Other Assets	204	Operating Revenue	5,367,492	74.2%	Ancillary Service 26.9%
Total Assets	1,410,866	Operating Expense	6,562,325	122.3%	Current Ratio 0.3
Current Liabilities	3,764,656	Operating Margin	-1,194,833	-22.3%	Days to Collect 47.9
Long Term Liabilities	2,977,091	Other Income	33,641	0.6%	Avg Payment Days 165.7
Total Equity	-5,330,881	Other Expense	0	0.0%	Depreciation Rate 48.1%
Total Liab. and Equity	1,410,866	Net Profit or Loss	(1,161,192)	-21.6%	Return on Equity 21.8%

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675833 REGENT CARE CENTER OAKWELL FARMS				Proprietary - Corporation	
REGENT CARE CENTER OAKWELL FARMS 12/31/2020 275 Days Settled					
SAN ANTONIO, TX 78218		3/31/2020 91 Days Settled		CR Beds 194 POS Beds 0	
BEXAR		Key Performance Ind.			
NOVITAS				Occupancy Rate	58.8%
Balance Sheet		Income Statement		Length of Stay	73.1
Current Assets	2,489,339	Total Charges	3,020,271	Average Wages	19.26
Fixed Assets	418,085	Contract Allowance	673,686	22.3% Skilled Nursing	69.7%
Other Assets	-14,601	Operating Revenue	2,346,585	77.7% Ancillary Service	30.3%
Total Assets	2,892,823	Operating Expense	2,341,460	99.8% Current Ratio	1.0
Current Liabilities	2,393,509	Operating Margin	5,125	0.2% Days to Collect	368.1
Long Term Liabilities	1,056,906	Other Income	3,296	0.1% Avg Payment Days	337.1
Total Equity	-557,592	Other Expense	0	0.0% Depreciation Rate	12.6%
Total Liab. and Equity	2,892,823	Net Profit or Loss	8,421	0.4% Return on Equity	-1.5%

675833 REGENT CARE CENTER OAKWELL FARMS				Proprietary - Corporation	
REGENT CARE CENTER OAKWELL FARMS 12/31/2020 275 Days Settled					
SAN ANTONIO, TX 78218		3/31/2020 91 Days Settled		CR Beds 194 POS Beds 0	
BEXAR		Key Performance Ind.			
NOVITAS				Occupancy Rate	49.1%
Balance Sheet		Income Statement		Length of Stay	150.6
Current Assets	2,331,711	Total Charges	7,022,391	Average Wages	19.26
Fixed Assets	363,528	Contract Allowance	1,457,217	20.8% Skilled Nursing	74.7%
Other Assets	1,328	Operating Revenue	5,565,174	79.2% Ancillary Service	25.3%
Total Assets	2,696,567	Operating Expense	7,052,156	126.7% Current Ratio	0.6
Current Liabilities	3,656,063	Operating Margin	-1,486,982	-26.7% Days to Collect	110.0
Long Term Liabilities	906,299	Other Income	141,111	2.5% Avg Payment Days	129.1
Total Equity	-1,865,795	Other Expense	0	0.0% Depreciation Rate	37.8%
Total Liab. and Equity	2,696,567	Net Profit or Loss	(1,345,871)	-24.2% Return on Equity	72.1%

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675831 REGENT CARE CENTER OF EL PASO		Proprietary - Corporation	
REGENT CARE CENTER OF EL PASO		12/31/2020 275 Days Settled	
EL PASO, TX 79935		3/31/2020 91 Days Settled	
EL PASO		CR Beds 138 POS Beds 0	
NOVITAS		Key Performance Ind.	
		Occupancy Rate 85.1%	
		Length of Stay 75.8	
		Average Wages 18.33	
		38.3% Skilled Nursing 65.2%	
		61.7% Ancillary Service 34.8%	
		98.5% Current Ratio 0.7	
		1.5% Days to Collect 272.8	
		0.1% Avg Payment Days 381.4	
		0.0% Depreciation Rate 11.7%	
		1.6% Return on Equity -1.5%	

675831 REGENT CARE CENTER OF EL PASO		Proprietary - Corporation	
REGENT CARE CENTER OF EL PASO		12/31/2020 275 Days Settled	
EL PASO, TX 79935		3/31/2020 91 Days Settled	
EL PASO		CR Beds 138 POS Beds 0	
NOVITAS		Key Performance Ind.	
		Occupancy Rate 61.1%	
		Length of Stay 92.4	
		Average Wages 18.33	
		36.8% Skilled Nursing 63.1%	
		63.2% Ancillary Service 36.9%	
		120.6% Current Ratio 0.7	
		-20.6% Days to Collect 106.7	
		1.8% Avg Payment Days 140.5	
		0.0% Depreciation Rate 34.5%	
		-18.9% Return on Equity 29.1%	

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676160 REGENT CARE CENTER OF KINGWOOD				Proprietary - Corporation	
REGENT CARE CENTER OF KINGWOOD				12/31/2020 366 Days Settled	
KINGWOOD, TX 77339				CR Beds 194 POS Beds 0	
HARRIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	43.6%
Balance Sheet				Income Statement	
Current Assets	2,461,500	Total Charges	11,006,206	Average Wages	19.60
Fixed Assets	219,929	Contract Allowance	3,277,417	29.8% Skilled Nursing	68.1%
Other Assets	1,077	Operating Revenue	7,728,789	70.2% Ancillary Service	31.9%
Total Assets	2,682,506	Operating Expense	8,572,246	110.9% Current Ratio	0.8
Current Liabilities	3,076,249	Operating Margin	-843,457	-10.9% Days to Collect	46.2
Long Term Liabilities	689,200	Other Income	137,026	1.8% Avg Payment Days	36.0
Total Equity	-1,082,943	Other Expense	0	0.0% Depreciation Rate	134.4%
Total Liab. and Equity	2,682,506	Net Profit or Loss	(706,431)	-9.1% Return on Equity	65.2%
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675030 REGENT CARE CENTER OF LAREDO				Proprietary - Corporation	
REGENT CARE CENTER OF LAREDO				12/31/2020 366 Days Settled	
LAREDO, TX 78041				CR Beds 186 POS Beds 0	
WEBB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.4%
Balance Sheet				Income Statement	
Current Assets	2,907,203	Total Charges	13,163,562	Average Wages	17.05
Fixed Assets	632,902	Contract Allowance	3,869,846	29.4% Skilled Nursing	70.7%
Other Assets	-1,183	Operating Revenue	9,293,716	70.6% Ancillary Service	29.3%
Total Assets	3,538,922	Operating Expense	9,486,702	102.1% Current Ratio	1.4
Current Liabilities	2,146,406	Operating Margin	-192,986	-2.1% Days to Collect	45.1
Long Term Liabilities	1,888,500	Other Income	806,084	8.7% Avg Payment Days	38.5
Total Equity	-495,984	Other Expense	0	0.0% Depreciation Rate	21.8%
Total Liab. and Equity	3,538,922	Net Profit or Loss	613,098	6.6% Return on Equity	-123.6%

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676153 REGENT CARE CENTER OF LEAGUE CITY				Proprietary - Corporation	
REGENT CARE CENTER OF LEAGUE CITY 12/31/2020 366 Days Settled					
LEAGUE CITY, TX 77573				CR Beds 194 POS Beds 0	
GALVESTON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	66.3%
Balance Sheet		Income Statement		Length of Stay	162.8
Current Assets	5,098,451	Total Charges	13,317,686	Average Wages	22.01
Fixed Assets	265,230	Contract Allowance	1,725,741	13.0%	Skilled Nursing 78.8%
Other Assets	-2,114	Operating Revenue	11,591,945	87.0%	Ancillary Service 21.2%
Total Assets	5,361,567	Operating Expense	12,820,802	110.6%	Current Ratio 2.2
Current Liabilities	2,354,414	Operating Margin	-1,228,857	-10.6%	Days to Collect 28.7
Long Term Liabilities	1,017,600	Other Income	720,776	6.2%	Avg Payment Days 30.9
Total Equity	1,989,553	Other Expense	0	0.0%	Depreciation Rate 198.7%
Total Liab. and Equity	5,361,567	Net Profit or Loss	(508,081)	-4.4%	Return on Equity -25.5%

675739 REGENT CARE CENTER OF THE WOODLANDS LIMITED PARTNE				Proprietary - Corporation	
REGENT CARE CENTER OF THE WOODLANDS LIMITED PARTNE 12/31/2020 366 Days Settled					
THE WOODLANDS, TX 77381				CR Beds 156 POS Beds 0	
MONTGOMERY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	52.3%
Balance Sheet		Income Statement		Length of Stay	114.5
Current Assets	1,479,424	Total Charges	9,236,498	Average Wages	18.92
Fixed Assets	1,034,631	Contract Allowance	1,848,495	20.0%	Skilled Nursing 70.8%
Other Assets	2,220	Operating Revenue	7,388,003	80.0%	Ancillary Service 29.2%
Total Assets	2,516,275	Operating Expense	8,552,999	115.8%	Current Ratio 0.4
Current Liabilities	3,495,110	Operating Margin	-1,164,996	-15.8%	Days to Collect 37.6
Long Term Liabilities	3,069,029	Other Income	53,654	0.7%	Avg Payment Days 102.0
Total Equity	-4,047,864	Other Expense	0	0.0%	Depreciation Rate 26.7%
Total Liab. and Equity	2,516,275	Net Profit or Loss	(1,111,342)	-15.0%	Return on Equity 27.5%

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675924 REGENT CARE CENTER OF WOODWAY		Proprietary - Partnership	
REGENT CARE CENTER OF WOODWAY	12/31/2020 275 Days Settled		
WACO, TX 76712	3/31/2020 91 Days Settled	CR Beds 144	POS Beds 0
MCLENNAN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	60.6%
		Length of Stay	188.9
		Average Wages	20.46
		13.8%	Skilled Nursing 76.5%
		86.2%	Ancillary Service 23.5%
		101.5%	Current Ratio 0.4
		-1.5%	Days to Collect 183.5
		0.1%	Avg Payment Days 561.9
		0.0%	Depreciation Rate 14.3%
		-1.5%	Return on Equity 0.9%

Balance Sheet		Income Statement	
Current Assets	975,904	Total Charges	1,893,644
Fixed Assets	459,625	Contract Allowance	261,614
Other Assets	-14,708	Operating Revenue	1,632,030
Total Assets	1,420,821	Operating Expense	1,657,187
Current Liabilities	2,787,442	Operating Margin	-25,157
Long Term Liabilities	1,359,965	Other Income	1,344
Total Equity	-2,726,586	Other Expense	0
Total Liab. and Equity	1,420,821	Net Profit or Loss	(23,813)

675924 REGENT CARE CENTER OF WOODWAY		Proprietary - Partnership	
REGENT CARE CENTER OF WOODWAY	12/31/2020 275 Days Settled		
WACO, TX 76712	3/31/2020 91 Days Settled	CR Beds 144	POS Beds 0
MCLENNAN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	58.4%
		Length of Stay	201.0
		Average Wages	20.46
		19.1%	Skilled Nursing 69.7%
		80.9%	Ancillary Service 30.3%
		111.9%	Current Ratio 0.4
		-11.9%	Days to Collect 52.5
		1.4%	Avg Payment Days 181.6
		0.0%	Depreciation Rate 41.4%
		-10.6%	Return on Equity 17.2%

Balance Sheet		Income Statement	
Current Assets	1,276,300	Total Charges	6,608,288
Fixed Assets	468,845	Contract Allowance	1,261,058
Other Assets	-1,328	Operating Revenue	5,347,230
Total Assets	1,743,817	Operating Expense	5,984,845
Current Liabilities	3,040,617	Operating Margin	-637,615
Long Term Liabilities	1,994,383	Other Income	73,016
Total Equity	-3,291,183	Other Expense	0
Total Liab. and Equity	1,743,817	Net Profit or Loss	(564,599)

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676339 REMARKABLE HEALTHCARE OF DALLAS, LP				Proprietary - Corporation	
REMARKABLE HEALTHCARE OF DALLAS, LP				12/31/2020 366 Days Settled	
DALLAS, TX 75216				CR Beds 150 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	39.6%
Balance Sheet		Income Statement		Length of Stay	261.9
Current Assets	1,179,632	Total Charges	7,295,666	Average Wages	20.39
Fixed Assets	-17,005	Contract Allowance	1,550,557	21.3% Skilled Nursing	75.9%
Other Assets	0	Operating Revenue	5,745,109	78.7% Ancillary Service	24.1%
Total Assets	1,162,627	Operating Expense	6,205,737	108.0% Current Ratio	0.5
Current Liabilities	2,445,460	Operating Margin	-460,628	-8.0% Days to Collect	37.6
Long Term Liabilities	1,412,695	Other Income	851,955	14.8% Avg Payment Days	35.9
Total Equity	-2,695,528	Other Expense	0	0.0% Depreciation Rate	244.1%
Total Liab. and Equity	1,162,627	Net Profit or Loss	391,327	6.8% Return on Equity	-14.5%
676285 REMARKABLE HEALTHCARE OF FORT WORTH				Proprietary - Corporation	
REMARKABLE HEALTHCARE OF FORT WORTH				12/31/2020 366 Days Settled	
FORT WORTH, TX 76137				CR Beds 120 POS Beds 0	
TARRANT				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	49.3%
Balance Sheet		Income Statement		Length of Stay	235.5
Current Assets	5,491,949	Total Charges	6,993,181	Average Wages	21.29
Fixed Assets	228,492	Contract Allowance	1,208,616	17.3% Skilled Nursing	73.5%
Other Assets	0	Operating Revenue	5,784,565	82.7% Ancillary Service	26.5%
Total Assets	5,720,441	Operating Expense	6,519,861	112.7% Current Ratio	(3.1)
Current Liabilities	-1,750,571	Operating Margin	-735,296	-12.7% Days to Collect	53.2
Long Term Liabilities	4,233,268	Other Income	2,160,077	37.3% Avg Payment Days	(105.9)
Total Equity	3,237,744	Other Expense	0	0.0% Depreciation Rate	300.1%
Total Liab. and Equity	5,720,441	Net Profit or Loss	1,424,781	24.6% Return on Equity	44.0%

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676363 REMARKABLE HEALTHCARE OF PRESTONWOOD				Proprietary - Corporation	
REMARKABLE HEALTHCARE OF PRESTONWOOD		12/31/2020 366 Days Settled			
CARROLLTON, TX 75010		CR Beds 120 POS Beds 0			
DENTON		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		48.0%	
		Length of Stay		154.9	
		Average Wages		20.15	
		19.3% Skilled Nursing		76.4%	
		80.7% Ancillary Service		23.6%	
		98.1% Current Ratio		0.6	
		1.9% Days to Collect		61.8	
		11.5% Avg Payment Days		50.0	
		0.0% Depreciation Rate		344.7%	
		13.4% Return on Equity		-64.9%	

Balance Sheet		Income Statement			
Current Assets	1,716,339	Total Charges	7,659,168		
Fixed Assets	91,951	Contract Allowance	1,480,429	19.3%	
Other Assets	0	Operating Revenue	6,178,739	80.7%	
Total Assets	1,808,290	Operating Expense	6,059,799	98.1%	
Current Liabilities	3,006,602	Operating Margin	118,940	1.9%	
Long Term Liabilities	75,517	Other Income	707,466	11.5%	
Total Equity	-1,273,829	Other Expense	0	0.0%	
Total Liab. and Equity	1,808,290	Net Profit or Loss	826,406	13.4%	

676274 REMARKABLE HEALTHCARE OF SEGUIN				Proprietary - Corporation	
REMARKABLE HEALTHCARE OF SEGUIN		12/31/2020 366 Days Settled			
SEGUIN, TX 78155		CR Beds 115 POS Beds 0			
GUADALUPE		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		59.1%	
		Length of Stay		180.3	
		Average Wages		18.36	
		22.9% Skilled Nursing		73.3%	
		77.1% Ancillary Service		26.7%	
		98.5% Current Ratio		(2.3)	
		1.5% Days to Collect		40.4	
		12.2% Avg Payment Days		24.5	
		0.0% Depreciation Rate		332.6%	
		13.8% Return on Equity		37.5%	

Balance Sheet		Income Statement			
Current Assets	1,570,596	Total Charges	8,523,490		
Fixed Assets	177,751	Contract Allowance	1,949,295	22.9%	
Other Assets	0	Operating Revenue	6,574,195	77.1%	
Total Assets	1,748,347	Operating Expense	6,474,564	98.5%	
Current Liabilities	-684,368	Operating Margin	99,631	1.5%	
Long Term Liabilities	19,798	Other Income	805,149	12.2%	
Total Equity	2,412,917	Other Expense	0	0.0%	
Total Liab. and Equity	1,748,347	Net Profit or Loss	904,780	13.8%	

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676243 REMINGTON TRANSITIONAL CARE OF RICHARDSON				Proprietary - Other	
REMINGTON TRANSITIONAL CARE OF RICHARDSON		12/31/2020 366 Days Settled			
RICHARDSON, TX 75082		CR Beds 90 POS Beds 0			
DALLAS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		65.3%	
		Length of Stay		19.3	
		Average Wages		25.01	
		Skilled Nursing		38.1%	
		Ancillary Service		61.9%	
		Current Ratio		0.5	
		Days to Collect		51.4	
		Avg Payment Days		75.7	
		Depreciation Rate		124.9%	
		Return on Equity		34.1%	
Balance Sheet		Income Statement			
Current Assets	1,539,978	Total Charges	10,699,173		
Fixed Assets	1,009,338	Contract Allowance	0	0.0%	
Other Assets	-28,503	Operating Revenue	10,699,173	100.0%	
Total Assets	2,520,813	Operating Expense	12,681,984	118.5%	
Current Liabilities	3,254,581	Operating Margin	-1,982,811	-18.5%	
Long Term Liabilities	0	Other Income	1,732,735	16.2%	
Total Equity	-733,768	Other Expense	0	0.0%	
Total Liab. and Equity	2,520,813	Net Profit or Loss	(250,076)	-2.3%	
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676216 REMINGTON TRANSITIONAL CARE OF SAN ANTONIO				Proprietary - Other	
REMINGTON TRANSITIONAL CARE OF SAN ANTONIO		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78240		CR Beds 60 POS Beds 0			
BEXAR		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		81.7%	
		Length of Stay		17.8	
		Average Wages		22.24	
		Skilled Nursing		31.2%	
		Ancillary Service		68.8%	
		Current Ratio		0.4	
		Days to Collect		48.6	
		Avg Payment Days		81.4	
		Depreciation Rate		73.8%	
		Return on Equity		45.5%	
Balance Sheet		Income Statement			
Current Assets	1,157,691	Total Charges	8,505,940		
Fixed Assets	951,458	Contract Allowance	0	0.0%	
Other Assets	-1,049,843	Operating Revenue	8,505,940	100.0%	
Total Assets	1,059,306	Operating Expense	9,790,257	115.1%	
Current Liabilities	2,612,793	Operating Margin	-1,284,317	-15.1%	
Long Term Liabilities	0	Other Income	577,032	6.8%	
Total Equity	-1,553,487	Other Expense	0	0.0%	
Total Liab. and Equity	1,059,306	Net Profit or Loss	(707,285)	-8.3%	

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675441 RENAISSANCE CARE CENTER				Nonprofit - Church	
RENAISSANCE CARE CENTER		9/30/2020 396 Days Settled			
GAINESVILLE, TX 76240		CR Beds 91 POS Beds 0			
COOKE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		57.7%	
Balance Sheet		Income Statement		Length of Stay 131.6	
Current Assets	816,878	Total Charges	6,318,131	Average Wages 23.17	
Fixed Assets	0	Contract Allowance	1,513,635	24.0%	Skilled Nursing 73.4%
Other Assets	0	Operating Revenue	4,804,496	76.0%	Ancillary Service 26.6%
Total Assets	816,878	Operating Expense	5,024,382	104.6%	Current Ratio 7.7
Current Liabilities	106,266	Operating Margin	-219,886	-4.6%	Days to Collect 70.7
Long Term Liabilities	0	Other Income	382,301	8.0%	Avg Payment Days 3.7
Total Equity	710,612	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	816,878	Net Profit or Loss	159,235	3.3%	Return on Equity 22.4%
455891 RENAISSANCE PARK MULTI CARE CENTER				Proprietary - Partnership	
RENAISSANCE PARK MULTI CARE CENTER		6/30/2020 366 Days Settled			
FORT WORTH, TX 76109		CR Beds 118 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		46.6%	
Balance Sheet		Income Statement		Length of Stay 44.4	
Current Assets	956,877	Total Charges	6,692,064	Average Wages 24.20	
Fixed Assets	562,845	Contract Allowance	0	0.0%	Skilled Nursing 59.1%
Other Assets	887,297	Operating Revenue	6,692,064	100.0%	Ancillary Service 40.9%
Total Assets	2,407,019	Operating Expense	6,771,734	101.2%	Current Ratio 1.8
Current Liabilities	526,642	Operating Margin	-79,670	-1.2%	Days to Collect 45.1
Long Term Liabilities	443,497	Other Income	265,275	4.0%	Avg Payment Days 24.4
Total Equity	1,436,880	Other Expense	0	0.0%	Depreciation Rate 15.7%
Total Liab. and Equity	2,407,019	Net Profit or Loss	185,605	2.8%	Return on Equity 12.9%

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455575 RETAMA MANOR NURSING CENTER				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER		3/31/2020 213 Days Settled			
CORPUS CHRISTI, TX 78405		CR Beds 144 POS Beds 0			
NUECES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		45.0%	
Balance Sheet		Income Statement		Length of Stay 134.1	
Current Assets	92,565	Total Charges	7,781,290	Average Wages	22.48
Fixed Assets	4,525,354	Contract Allowance	3,120,757	40.1%	Skilled Nursing 89.3%
Other Assets	259,622	Operating Revenue	4,660,533	59.9%	Ancillary Service 10.7%
Total Assets	4,877,541	Operating Expense	5,539,086	118.9%	Current Ratio 0.0
Current Liabilities	2,134,158	Operating Margin	-878,553	-18.9%	Days to Collect 5.4
Long Term Liabilities	10,326,485	Other Income	175,102	3.8%	Avg Payment Days 78.2
Total Equity	-7,583,102	Other Expense	0	0.0%	Depreciation Rate 9.1%
Total Liab. and Equity	4,877,541	Net Profit or Loss	(703,451)	-15.1%	Return on Equity 9.3%

675309 RETAMA MANOR NURSING CENTER/ALICE				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/ALICE		6/30/2020 366 Days Reopened			
ALICE, TX 78332		CR Beds 136 POS Beds 0			
JIM WELLS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		56.0%	
Balance Sheet		Income Statement		Length of Stay 106.4	
Current Assets	1,260,634	Total Charges	8,904,772	Average Wages	28.02
Fixed Assets	280,241	Contract Allowance	2,821,410	31.7%	Skilled Nursing 78.3%
Other Assets	8,093	Operating Revenue	6,083,362	68.3%	Ancillary Service 21.7%
Total Assets	1,548,968	Operating Expense	6,981,916	114.8%	Current Ratio 1.4
Current Liabilities	922,030	Operating Margin	-898,554	-14.8%	Days to Collect 66.5
Long Term Liabilities	212,549	Other Income	1,294,716	21.3%	Avg Payment Days 47.8
Total Equity	414,389	Other Expense	0	0.0%	Depreciation Rate 138.0%
Total Liab. and Equity	1,548,968	Net Profit or Loss	396,162	6.5%	Return on Equity 95.6%

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675414 RETAMA MANOR NURSING CENTER/EDINBURG				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/EDINBURG		6/30/2020 366 Days Settled			
EDINBURG, TX 78539				CR Beds 88	POS Beds 0
HIDALGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.6%
Balance Sheet		Income Statement		Length of Stay	183.5
Current Assets	274,212	Total Charges	7,554,634	Average Wages	22.41
Fixed Assets	6,620,711	Contract Allowance	2,760,442	36.5% Skilled Nursing	82.0%
Other Assets	243,093	Operating Revenue	4,794,192	63.5% Ancillary Service	18.0%
Total Assets	7,138,016	Operating Expense	5,112,666	106.6% Current Ratio	0.3
Current Liabilities	990,319	Operating Margin	-318,474	-6.6% Days to Collect	24.3
Long Term Liabilities	1,196,498	Other Income	612,755	12.8% Avg Payment Days	64.6
Total Equity	4,951,199	Other Expense	0	0.0% Depreciation Rate	13.0%
Total Liab. and Equity	7,138,016	Net Profit or Loss	294,281	6.1% Return on Equity	5.9%

455822 RETAMA MANOR NURSING CENTER/HARLINGEN				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/HARLINGEN		12/31/2020 366 Days Settled			
HARLINGEN, TX 78550				CR Beds 154	POS Beds 0
CAMERON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.9%
Balance Sheet		Income Statement		Length of Stay	86.9
Current Assets	1,666,493	Total Charges	21,858,660	Average Wages	15.26
Fixed Assets	232,222	Contract Allowance	11,143,983	51.0% Skilled Nursing	81.1%
Other Assets	15,951	Operating Revenue	10,714,677	49.0% Ancillary Service	15.7%
Total Assets	1,914,666	Operating Expense	12,370,384	115.5% Current Ratio	1.3
Current Liabilities	1,307,724	Operating Margin	-1,655,707	-15.5% Days to Collect	46.2
Long Term Liabilities	321,115	Other Income	2,214,136	20.7% Avg Payment Days	38.4
Total Equity	285,828	Other Expense	0	0.0% Depreciation Rate	614.7%
Total Liab. and Equity	1,914,667	Net Profit or Loss	558,429	5.2% Return on Equity	195.4%

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455549 RETAMA MANOR NURSING CENTER/JOURDANTON		Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/JOURDANTON		9/30/2020 366 Days Settled	
JOURDANTON, TX 78026		CR Beds 60 POS Beds 0	
ATASCOSA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.4%
Balance Sheet		Income Statement	
Current Assets	782,765	Total Charges	5,959,915
Fixed Assets	187,215	Contract Allowance	2,141,682
Other Assets	5,007	Operating Revenue	3,818,233
Total Assets	974,987	Operating Expense	4,531,748
Current Liabilities	562,734	Operating Margin	-713,515
Long Term Liabilities	94,468	Other Income	1,003,350
Total Equity	317,785	Other Expense	0
Total Liab. and Equity	974,987	Net Profit or Loss	289,835
		35.9%	Skilled Nursing 77.4%
		64.1%	Ancillary Service 16.3%
		118.7%	Current Ratio 1.4
		-18.7%	Days to Collect 71.7
		26.3%	Avg Payment Days 44.5
		0.0%	Depreciation Rate 139.9%
		7.6%	Return on Equity 91.2%

455528 RETAMA MANOR NURSING CENTER/LAREDO-WEST		Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/LAREDO-WEST		6/30/2020 366 Days Settled	
LAREDO, TX 78043		CR Beds 198 POS Beds 0	
WEBB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.8%
Balance Sheet		Income Statement	
Current Assets	1,854,863	Total Charges	15,459,054
Fixed Assets	374,600	Contract Allowance	5,715,476
Other Assets	8,253	Operating Revenue	9,743,578
Total Assets	2,237,716	Operating Expense	11,031,352
Current Liabilities	1,374,594	Operating Margin	-1,287,774
Long Term Liabilities	350,339	Other Income	1,833,141
Total Equity	512,783	Other Expense	0
Total Liab. and Equity	2,237,716	Net Profit or Loss	545,367
		37.0%	Skilled Nursing 87.1%
		63.0%	Ancillary Service 12.9%
		113.2%	Current Ratio 1.3
		-13.2%	Days to Collect 62.3
		18.8%	Avg Payment Days 43.7
		0.0%	Depreciation Rate 233.4%
		5.6%	Return on Equity 106.4%

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455662 RETAMA MANOR NURSING CENTER/MCALLEN				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/MCALLEN		12/31/2020 366 Days Settled			
MCALLEN, TX 78501		CR Beds 126 POS Beds 0			
HIDALGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.7%	
Balance Sheet		Income Statement		Length of Stay	
				142.0	
Current Assets	1,072,407	Total Charges	7,535,098	Average Wages	16.31
Fixed Assets	95,061	Contract Allowance	2,200,666	29.2%	Skilled Nursing
Other Assets	5,322	Operating Revenue	5,334,432	70.8%	Ancillary Service
Total Assets	1,172,790	Operating Expense	6,533,371	122.5%	Current Ratio
Current Liabilities	724,563	Operating Margin	-1,198,939	-22.5%	Days to Collect
Long Term Liabilities	198,356	Other Income	1,664,640	31.2%	Avg Payment Days
Total Equity	249,872	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,172,791	Net Profit or Loss	465,701	8.7%	Return on Equity
					186.4%

675502 RETAMA MANOR NURSING CENTER/PLEASANTON NORTH				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/PLEASANTON NORTH		9/30/2020 366 Days Settled			
PLEASANTON, TX 78064		CR Beds 46 POS Beds 0			
ATASCOSA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.9%	
Balance Sheet		Income Statement		Length of Stay	
				145.4	
Current Assets	934,475	Total Charges	7,876,493	Average Wages	25.01
Fixed Assets	154,878	Contract Allowance	4,544,784	57.7%	Skilled Nursing
Other Assets	4,668	Operating Revenue	3,331,709	42.3%	Ancillary Service
Total Assets	1,094,021	Operating Expense	3,853,785	115.7%	Current Ratio
Current Liabilities	633,549	Operating Margin	-522,076	-15.7%	Days to Collect
Long Term Liabilities	256,614	Other Income	715,236	21.5%	Avg Payment Days
Total Equity	203,858	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,094,021	Net Profit or Loss	193,160	5.8%	Return on Equity
					94.8%

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675428 RETAMA MANOR NURSING CENTER/PLEASANTON SOUTH				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/PLEASANTON SOUTH		9/30/2020 366 Days Settled			
PLEASANTON, TX 78064				CR Beds 88	POS Beds 0
ATASCOSA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.3%
Balance Sheet		Income Statement		Length of Stay	180.7
Current Assets	2,163,266	Total Charges	9,623,026	Average Wages	25.00
Fixed Assets	203,654	Contract Allowance	4,103,052	42.6%	Skilled Nursing 79.9%
Other Assets	5,614	Operating Revenue	5,519,974	57.4%	Ancillary Service 13.5%
Total Assets	<u>2,372,534</u>	Operating Expense	6,436,191	116.6%	Current Ratio 2.1
Current Liabilities	1,046,040	Operating Margin	-916,217	-16.6%	Days to Collect 138.8
Long Term Liabilities	971,771	Other Income	1,227,068	22.2%	Avg Payment Days 58.7
Total Equity	354,723	Other Expense	0	0.0%	Depreciation Rate 165.2%
Total Liab. and Equity	<u>2,372,534</u>	Net Profit or Loss	<u>310,851</u>	5.6%	Return on Equity 87.6%

675475 RETAMA MANOR NURSING CENTER/RAYMONDVILLE				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/RAYMONDVILLE		12/31/2020 366 Days Settled			
RAYMONDVILLE, TX 78580				CR Beds 120	POS Beds 0
WILLACY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	56.7%
Balance Sheet		Income Statement		Length of Stay	122.0
Current Assets	1,104,625	Total Charges	10,953,668	Average Wages	16.07
Fixed Assets	85,074	Contract Allowance	5,310,846	48.5%	Skilled Nursing 80.0%
Other Assets	8,050	Operating Revenue	5,642,822	51.5%	Ancillary Service 10.0%
Total Assets	<u>1,197,749</u>	Operating Expense	6,818,688	120.8%	Current Ratio 1.3
Current Liabilities	836,029	Operating Margin	-1,175,866	-20.8%	Days to Collect 56.0
Long Term Liabilities	188,811	Other Income	1,573,811	27.9%	Avg Payment Days 44.3
Total Equity	172,908	Other Expense	0	0.0%	Depreciation Rate 598.7%
Total Liab. and Equity	<u>1,197,748</u>	Net Profit or Loss	<u>397,945</u>	7.1%	Return on Equity 230.1%

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455817 RETAMA MANOR NURSING CENTER/SAN ANTONIO NORTH				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/SAN ANTONIO NORTH				6/30/2020 366 Days Reopened	
SAN ANTONIO, TX 78212				CR Beds 132 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.8%
Balance Sheet		Income Statement		Length of Stay	206.5
Current Assets	1,920,262	Total Charges	10,705,445	Average Wages	28.01
Fixed Assets	219,889	Contract Allowance	3,505,580	32.7% Skilled Nursing	81.3%
Other Assets	10,549	Operating Revenue	7,199,865	67.3% Ancillary Service	18.7%
Total Assets	2,150,700	Operating Expense	8,179,976	113.6% Current Ratio	1.4
Current Liabilities	1,369,009	Operating Margin	-980,111	-13.6% Days to Collect	91.4
Long Term Liabilities	367,253	Other Income	1,405,016	19.5% Avg Payment Days	59.5
Total Equity	414,438	Other Expense	0	0.0% Depreciation Rate	206.1%
Total Liab. and Equity	2,150,700	Net Profit or Loss	424,905	5.9% Return on Equity	102.5%

675002 RETAMA MANOR NURSING CENTER/SAN ANTONIO WEST				Proprietary - Corporation	
RETAMA MANOR NURSING CENTER/SAN ANTONIO WEST				3/31/2020 366 Days Settled	
SAN ANTONIO, TX 78237				CR Beds 127 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.9%
Balance Sheet		Income Statement		Length of Stay	143.6
Current Assets	602,709	Total Charges	11,658,187	Average Wages	22.39
Fixed Assets	6,985,097	Contract Allowance	4,610,892	39.6% Skilled Nursing	88.4%
Other Assets	10,170	Operating Revenue	7,047,295	60.4% Ancillary Service	11.6%
Total Assets	7,597,976	Operating Expense	7,484,737	106.2% Current Ratio	0.7
Current Liabilities	869,285	Operating Margin	-437,442	-6.2% Days to Collect	31.0
Long Term Liabilities	-881,571	Other Income	1,219,909	17.3% Avg Payment Days	37.6
Total Equity	7,610,262	Other Expense	0	0.0% Depreciation Rate	15.7%
Total Liab. and Equity	7,597,976	Net Profit or Loss	782,467	11.1% Return on Equity	10.3%

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455726 RETAMA MANOR NURSING CENTER/VICTORIA SOUTH		Proprietary - Other	
RETAMA MANOR NURSING CENTER/VICTORIA SOUTH		9/30/2020 366 Days Settled	
VICTORIA, TX 77901		CR Beds 142 POS Beds 0	
VICTORIA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	51.9%
Balance Sheet		Income Statement	
Current Assets	527,964	Total Charges	7,382,822
Fixed Assets	135,787	Contract Allowance	1,422,814
Other Assets	0	Operating Revenue	5,960,008
Total Assets	663,751	Operating Expense	5,851,565
Current Liabilities	1,531,536	Operating Margin	108,443
Long Term Liabilities	-2,522,820	Other Income	540,442
Total Equity	1,655,035	Other Expense	0
Total Liab. and Equity	663,751	Net Profit or Loss	648,885
		19.3%	Skilled Nursing 57.1%
		80.7%	Ancillary Service 42.9%
		98.2%	Current Ratio 0.3
		1.8%	Days to Collect 30.7
		9.1%	Avg Payment Days 16.8
		0.0%	Depreciation Rate 433.5%
		10.9%	Return on Equity 39.2%

675396 RETAMA MANOR/LAREDO SOUTH		Proprietary - Corporation	
RETAMA MANOR/LAREDO SOUTH		6/30/2020 366 Days Settled	
LAREDO, TX 78040		CR Beds 96 POS Beds 0	
WEBB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	78.6%
Balance Sheet		Income Statement	
Current Assets	1,209,494	Total Charges	8,581,118
Fixed Assets	269,753	Contract Allowance	2,773,525
Other Assets	6,888	Operating Revenue	5,807,593
Total Assets	1,486,135	Operating Expense	6,568,930
Current Liabilities	985,358	Operating Margin	-761,337
Long Term Liabilities	215,525	Other Income	1,070,233
Total Equity	285,252	Other Expense	0
Total Liab. and Equity	1,486,135	Net Profit or Loss	308,896
		32.3%	Skilled Nursing 81.2%
		67.7%	Ancillary Service 18.8%
		113.1%	Current Ratio 1.2
		-13.1%	Days to Collect 67.7
		18.4%	Avg Payment Days 53.9
		0.0%	Depreciation Rate 172.2%
		5.3%	Return on Equity 108.3%

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675444 REUNION PLAZA SENIOR CARE AND REHABILITATION CENTE		Nonprofit - Church	
REUNION PLAZA SENIOR CARE AND REHABILITATION CENTE		12/31/2020 366 Days Settled	
TEXARKANA, TX 75503		CR Beds 102 POS Beds 0	
BOWIE		Key Performance Ind.	
NORIDIAN ADMIN SERVICES		Occupancy Rate	86.6%
Balance Sheet		Income Statement	
Current Assets	1,688,778	Total Charges	9,298,753
Fixed Assets	0	Contract Allowance	1,550,170
Other Assets	0	Operating Revenue	7,748,583
Total Assets	<u>1,688,778</u>	Operating Expense	9,235,875
Current Liabilities	1,967,837	Operating Margin	-1,487,292
Long Term Liabilities	37,411	Other Income	1,711,531
Total Equity	<u>-316,470</u>	Other Expense	0
Total Liab. and Equity	<u>1,688,778</u>	Net Profit or Loss	<u>224,239</u>
		16.7%	Skilled Nursing 78.9%
		83.3%	Ancillary Service 21.1%
		119.2%	Current Ratio 0.9
		-19.2%	Days to Collect 77.0
		22.1%	Avg Payment Days 67.4
		0.0%	Depreciation Rate 0.0%
		2.9%	Return on Equity -70.9%

676479 RICHARD A. ANDERSON (STATE OF TEXAS VETERANS LAND		Nonprofit - Church	
RICHARD A. ANDERSON (STATE OF TEXAS VETERANS LAND		8/31/2020 301 Days *Settled	
HOUSTON, TX 77048		CR Beds 120 POS Beds 0	
HARRIS		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	18.8%
Balance Sheet		Income Statement	
Current Assets	2,936,039	Total Charges	2,766,027
Fixed Assets	38,794,996	Contract Allowance	675,939
Other Assets	473,286	Operating Revenue	2,090,088
Total Assets	<u>42,204,321</u>	Operating Expense	8,796,632
Current Liabilities	3,772,892	Operating Margin	-6,706,544
Long Term Liabilities	2,665,129	Other Income	238,402
Total Equity	<u>35,766,300</u>	Other Expense	0
Total Liab. and Equity	<u>42,204,321</u>	Net Profit or Loss	<u>(6,468,142)</u>
		24.4%	Skilled Nursing 71.5%
		75.6%	Ancillary Service 28.5%
		420.9%	Current Ratio 0.8
		-320.9%	Days to Collect 707.4
		11.4%	Avg Payment Days 51.2
		0.0%	Depreciation Rate 5.6%
		-309.5%	Return on Equity -18.1%

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455576 RICHLAND HILLS REHABILITATION AND HEALTHCARE CENTE				Nonprofit - Church	
RICHLAND HILLS REHABILITATION AND HEALTHCARE CENTE		6/30/2020 366 Days Settled			
FORT WORTH, TX 76118				CR Beds 92	POS Beds 0
TARRANT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.6%
Balance Sheet		Income Statement		Length of Stay	100.2
Current Assets	3,472,907	Total Charges	6,723,100	Average Wages	23.33
Fixed Assets	343,128	Contract Allowance	-438,442	-6.5%	Skilled Nursing 48.9%
Other Assets	1,528,432	Operating Revenue	7,161,542	106.5%	Ancillary Service 51.1%
Total Assets	5,344,467	Operating Expense	5,791,629	80.9%	Current Ratio 1.6
Current Liabilities	2,112,793	Operating Margin	1,369,913	19.1%	Days to Collect 44.8
Long Term Liabilities	1,533,591	Other Income	4,706	0.1%	Avg Payment Days 17.9
Total Equity	1,698,083	Other Expense	0	0.0%	Depreciation Rate 37.8%
Total Liab. and Equity	5,344,467	Net Profit or Loss	1,374,619	19.2%	Return on Equity 81.0%
676006 RICHMOND HEALTH CARE CENTER				Nonprofit - Other	
RICHMOND HEALTH CARE CENTER		12/31/2020 366 Days Settled			
RICHMOND, TX 77469				CR Beds 92	POS Beds 0
FORT BEND				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	39.9%
Balance Sheet		Income Statement		Length of Stay	125.7
Current Assets	-1,015,821	Total Charges	4,308,536	Average Wages	20.37
Fixed Assets	0	Contract Allowance	1,099,692	25.5%	Skilled Nursing 68.8%
Other Assets	350,729	Operating Revenue	3,208,844	74.5%	Ancillary Service 31.2%
Total Assets	-665,092	Operating Expense	4,421,896	137.8%	Current Ratio (0.6)
Current Liabilities	1,628,188	Operating Margin	-1,213,052	-37.8%	Days to Collect 24.0
Long Term Liabilities	0	Other Income	252,632	7.9%	Avg Payment Days 25.3
Total Equity	-2,293,280	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-665,092	Net Profit or Loss	(960,420)	-29.9%	Return on Equity 41.9%

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676275 RIDGECREST HEALTHCARE AND REHABILITATION CENTER				Nonprofit - Church	
RIDGECREST HEALTHCARE AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
FORNEY, TX 75126				CR Beds 116 POS Beds 0	
KAUFMAN				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	75.4%
Balance Sheet		Income Statement		Length of Stay	89.4
Current Assets	1,806,743	Total Charges	8,416,019	Average Wages	22.43
Fixed Assets	0	Contract Allowance	-1,871,789	-22.2%	Skilled Nursing 66.6%
Other Assets	0	Operating Revenue	10,287,808	122.2%	Ancillary Service 33.4%
Total Assets	1,806,743	Operating Expense	10,524,958	102.3%	Current Ratio 1.4
Current Liabilities	1,246,647	Operating Margin	-237,150	-2.3%	Days to Collect 80.3
Long Term Liabilities	0	Other Income	382,543	3.7%	Avg Payment Days 43.1
Total Equity	560,096	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,806,743	Net Profit or Loss	145,393	1.4%	Return on Equity 26.0%
455670 RIDGECREST RETIREMENT AND HEALTHCARE COMMUNITY				Proprietary - Partnership	
RIDGECREST RETIREMENT AND HEALTHCARE COMMUNITY		12/31/2020 366 Days Settled			
WACO, TX 76712				CR Beds 90 POS Beds 0	
MCLENNAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.3%
Balance Sheet		Income Statement		Length of Stay	175.2
Current Assets	945,901	Total Charges	8,290,977	Average Wages	17.14
Fixed Assets	248,301	Contract Allowance	2,574,459	31.1%	Skilled Nursing 62.2%
Other Assets	1,721,250	Operating Revenue	5,716,518	68.9%	Ancillary Service 37.8%
Total Assets	2,915,452	Operating Expense	8,105,341	141.8%	Current Ratio 0.9
Current Liabilities	1,022,035	Operating Margin	-2,388,823	-41.8%	Days to Collect 55.6
Long Term Liabilities	809,136	Other Income	2,971,246	52.0%	Avg Payment Days 35.0
Total Equity	1,084,281	Other Expense	0	0.0%	Depreciation Rate 150.8%
Total Liab. and Equity	2,915,452	Net Profit or Loss	582,423	10.2%	Return on Equity 53.7%

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676197 RIDGEVIEW REHABILITATION AND SKILLED NURSING				Nonprofit - Church	
RIDGEVIEW REHABILITATION AND SKILLED NURSING		9/30/2020 366 Days Settled			
CLEBURNE, TX 76033				CR Beds 134 POS Beds 0	
JOHNSON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	51.0%
				Length of Stay	113.7
				Average Wages	21.29
				Skilled Nursing	43.9%
				Ancillary Service	56.1%
				Current Ratio	0.9
				Days to Collect	29.4
				Avg Payment Days	30.4
				Depreciation Rate	0.0%
				Return on Equity	0.0%
Balance Sheet					
Income Statement					
Current Assets	517,976	Total Charges	6,949,668		
Fixed Assets	0	Contract Allowance	1,087,413	15.6%	
Other Assets	0	Operating Revenue	5,862,255	84.4%	
Total Assets	517,976	Operating Expense	6,947,575	118.5%	
Current Liabilities	580,193	Operating Margin	-1,085,320	-18.5%	
Long Term Liabilities	0	Other Income	1,085,319	18.5%	
Total Equity	-62,217	Other Expense	0	0.0%	
Total Liab. and Equity	517,976	Net Profit or Loss	(1)	0.0%	
676119 RIO GRANDE CITY NURSING AND REHABILITATION CENTER					
RIO GRANDE CITY NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
RIO GRANDE CITY, TX 78582				CR Beds 120 POS Beds 0	
STARR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	68.5%
				Length of Stay	131.3
				Average Wages	18.16
				Skilled Nursing	76.3%
				Ancillary Service	23.7%
				Current Ratio	0.6
				Days to Collect	37.0
				Avg Payment Days	12.2
				Depreciation Rate	206.0%
				Return on Equity	8.7%
Balance Sheet					
Income Statement					
Current Assets	815,021	Total Charges	7,861,596		
Fixed Assets	284,217	Contract Allowance	0	0.0%	
Other Assets	4,916,678	Operating Revenue	7,861,596	100.0%	
Total Assets	6,015,916	Operating Expense	8,763,516	111.5%	
Current Liabilities	1,278,812	Operating Margin	-901,920	-11.5%	
Long Term Liabilities	0	Other Income	1,312,929	16.7%	
Total Equity	4,737,104	Other Expense	0	0.0%	
Total Liab. and Equity	6,015,916	Net Profit or Loss	411,009	5.2%	

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675832 RISING STAR NURSING CENTER				Nonprofit - Church	
RISING STAR NURSING CENTER		8/31/2020 366 Days Settled			
RISING STAR, TX 76471		CR Beds 60 POS Beds 0			
EASTLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.6%	
		Length of Stay		134.7	
		Average Wages		15.99	
		1.3% Skilled Nursing		87.3%	
		98.7% Ancillary Service		12.7%	
		85.6% Current Ratio		1.5	
		14.4% Days to Collect		41.5	
		17.1% Avg Payment Days		22.6	
		0.0% Depreciation Rate		106.2%	
		29.8% Return on Equity		220.0%	
<hr/>					
675896 RIVER CITY CARE CENTER				Proprietary - Corporation	
RIVER CITY CARE CENTER		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78202		CR Beds 100 POS Beds 0			
BEXAR		Key Performance Ind.			
		Occupancy Rate		26.1%	
		Length of Stay		31.7	
		Average Wages		15.49	
		10.2% Skilled Nursing		76.2%	
		89.8% Ancillary Service		23.8%	
		170.1% Current Ratio		0.5	
		-70.1% Days to Collect		15.8	
		34.7% Avg Payment Days		84.1	
		0.0% Depreciation Rate		199.5%	
		-35.4% Return on Equity		43.7%	

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676114 RIVER HILLS HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
RIVER HILLS HEALTH AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
KERRVILLE, TX 78028				CR Beds 150 POS Beds 0	
KERR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	48.0%
				Length of Stay	78.6
				Average Wages	20.15
				Skilled Nursing	59.6%
				Ancillary Service	40.4%
				Current Ratio	6.8
				Days to Collect	28.5
				Avg Payment Days	16.2
				Depreciation Rate	24,872.0%
				Return on Equity	84.7%
<hr/>					
675018 RIVER OAKS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
RIVER OAKS HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
FORT WORTH, TX 76106				CR Beds 120 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.3%
				Length of Stay	179.9
				Average Wages	20.86
				Skilled Nursing	85.2%
				Ancillary Service	14.8%
				Current Ratio	1.1
				Days to Collect	38.9
				Avg Payment Days	54.4
				Depreciation Rate	1,460.9%
				Return on Equity	248.5%

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675672 RIVER RIDGE NURSING & REHABILITATION				Nonprofit - Church	
RIVER RIDGE NURSING & REHABILITATION		3/31/2020 366 Days Settled			
CORPUS CHRISTI, TX 78410				CR Beds 120 POS Beds 0	
NUECES				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	61.4%
				Length of Stay	96.7
				Average Wages	17.12
				Skilled Nursing	68.8%
				Ancillary Service	31.2%
				Current Ratio	1.0
				Days to Collect	36.6
				Avg Payment Days	36.8
				Depreciation Rate	0.0%
				Return on Equity	804.8%
Balance Sheet					
Income Statement					
Current Assets	615,224	Total Charges	7,150,381		
Fixed Assets	0	Contract Allowance	994,007	13.9%	
Other Assets	0	Operating Revenue	6,156,374	86.1%	
Total Assets	615,224	Operating Expense	6,346,552	103.1%	
Current Liabilities	638,790	Operating Margin	-190,178	-3.1%	
Long Term Liabilities	0	Other Income	526	0.0%	
Total Equity	-23,566	Other Expense	0	0.0%	
Total Liab. and Equity	615,224	Net Profit or Loss	(189,652)	-3.1%	
455970 RIVER VALLEY HEALTH & REHABILITATION CENTER					
Nonprofit - Church					
RIVER VALLEY HEALTH & REHABILITATION CENTER		12/31/2020 366 Days Settled			
GAINESVILLE, TX 76240				CR Beds 116 POS Beds 0	
COOKE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	33.2%
				Length of Stay	306.2
				Average Wages	20.58
				Skilled Nursing	79.2%
				Ancillary Service	20.8%
				Current Ratio	1.1
				Days to Collect	35.0
				Avg Payment Days	16.6
				Depreciation Rate	742.6%
				Return on Equity	84.1%
Balance Sheet					
Income Statement					
Current Assets	6,871,928	Total Charges	4,213,944		
Fixed Assets	26,709	Contract Allowance	844,044	20.0%	
Other Assets	0	Operating Revenue	3,369,900	80.0%	
Total Assets	6,898,637	Operating Expense	3,200,733	95.0%	
Current Liabilities	6,254,494	Operating Margin	169,167	5.0%	
Long Term Liabilities	0	Other Income	372,498	11.1%	
Total Equity	644,143	Other Expense	0	0.0%	
Total Liab. and Equity	6,898,637	Net Profit or Loss	541,665	16.1%	

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676246 RIVERSIDE NURSING AND REHABILITATION CENTER				Government - City-County	
RIVERSIDE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
AUSTIN, TX 78741		CR Beds 122 POS Beds 0			
TRAVIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		70.6%	
		Length of Stay		110.3	
		Average Wages		23.33	
		Skilled Nursing		79.2%	
		Ancillary Service		20.8%	
		Current Ratio		0.7	
		Days to Collect		67.1	
		Avg Payment Days		70.5	
		Depreciation Rate		523.0%	
		Return on Equity		-27.9%	
Balance Sheet					
		Income Statement			
Current Assets	1,310,175	Total Charges	6,954,439		
Fixed Assets	152,688	Contract Allowance	0	0.0%	
Other Assets	-145,781	Operating Revenue	6,954,439	100.0%	
Total Assets	1,317,082	Operating Expense	8,449,265	121.5%	
Current Liabilities	1,933,357	Operating Margin	-1,494,826	-21.5%	
Long Term Liabilities	517,645	Other Income	1,811,147	26.0%	
Total Equity	-1,133,920	Other Expense	0	0.0%	
Total Liab. and Equity	1,317,082	Net Profit or Loss	316,321	4.5%	
675371 RIVERVIEW NURSING & REHABILITATION					
		Proprietary - Corporation			
RIVERVIEW NURSING & REHABILITATION		12/31/2020 184 Days Settled			
BOERNE, TX 78006		6/30/2020 182 Days Settled			
KENDALL		CR Beds 120 POS Beds 0			
NOVITAS (TEXAS)		Key Performance Ind.			
		Occupancy Rate		51.0%	
		Length of Stay		923.4	
		Average Wages		20.19	
		Skilled Nursing		-119.5%	
		Ancillary Service		219.5%	
		Current Ratio		(0.3)	
		Days to Collect		(1,485.7)	
		Avg Payment Days		(47.8)	
		Depreciation Rate		69.8%	
		Return on Equity		1.1%	
Balance Sheet					
Income Statement					
Current Assets	198,873	Total Charges	-170,600		
Fixed Assets	189,824	Contract Allowance	-87,948	51.6%	
Other Assets	-3,073,572	Operating Revenue	-82,652	48.4%	
Total Assets	-2,684,875	Operating Expense	2,446,579	-	
Current Liabilities	-663,227	Operating Margin	-2,529,231	3,960.1%	
Long Term Liabilities	0	Other Income	-377,660	456.9%	
Total Equity	3,552,027	Other Expense	0	0.0%	
Total Liab. and Equity	2,888,800	Net Profit or Loss	38,776	-46.9%	

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675371 RIVERVIEW NURSING & REHABILITATION				Proprietary - Partnership	
RIVERVIEW NURSING & REHABILITATION		12/31/2020 184 Days Settled			
BOERNE, TX 78006		6/30/2020 182 Days Settled		CR Beds 120 POS Beds 0	
KENDALL		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		57.1%	
Balance Sheet		Income Statement		Length of Stay 247.4	
Current Assets	894,127	Total Charges	3,577,558	Average Wages 20.19	
Fixed Assets	50,499	Contract Allowance	436,561	12.2%	Skilled Nursing 68.2%
Other Assets	57,291	Operating Revenue	3,140,997	87.8%	Ancillary Service 31.8%
Total Assets	1,001,917	Operating Expense	2,436,765	77.6%	Current Ratio 2.3
Current Liabilities	381,328	Operating Margin	704,232	22.4%	Days to Collect 7.6
Long Term Liabilities	0	Other Income	13,394	0.4%	Avg Payment Days 48.3
Total Equity	620,589	Other Expense	0	0.0%	Depreciation Rate 290.3%
Total Liab. and Equity	1,001,917	Net Profit or Loss	717,626	22.8%	Return on Equity 115.6%
676475 RIVERWOOD HEALTHCARE				Proprietary - Individual	
RIVERWOOD HEALTHCARE		12/31/2020 366 Days Settled			
MADISONVILLE, TX 77864				CR Beds 90 POS Beds 0	
MADISON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		36.7%	
Balance Sheet		Income Statement		Length of Stay 929.8	
Current Assets	396,312	Total Charges	2,673,412	Average Wages 17.86	
Fixed Assets	175,095	Contract Allowance	243,695	9.1%	Skilled Nursing 84.7%
Other Assets	0	Operating Revenue	2,429,717	90.9%	Ancillary Service 15.3%
Total Assets	571,407	Operating Expense	2,988,878	123.0%	Current Ratio 0.5
Current Liabilities	860,741	Operating Margin	-559,161	-23.0%	Days to Collect 53.4
Long Term Liabilities	10,000	Other Income	68,373	2.8%	Avg Payment Days 67.6
Total Equity	-299,334	Other Expense	0	0.0%	Depreciation Rate 199.3%
Total Liab. and Equity	571,407	Net Profit or Loss	(490,788)	-20.2%	Return on Equity 164.0%

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675599 ROBERT LEE CARE CENTER				Government - City-County	
ROBERT LEE CARE CENTER		9/30/2020 366 Days Settled			
ROBERT LEE, TX 76945		CR Beds 70 POS Beds 0			
COKE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		56.5%	
		Length of Stay		361.9	
		Average Wages		15.68	
		Skilled Nursing		82.5%	
		Ancillary Service		17.5%	
		Current Ratio		3.4	
		Days to Collect		58.1	
		Avg Payment Days		22.2	
		Depreciation Rate		0.0%	
		Return on Equity		72.9%	
Balance Sheet					
Income Statement					
Current Assets	760,873	Total Charges	2,473,837		
Fixed Assets	0	Contract Allowance	-451,222	-18.2%	
Other Assets	0	Operating Revenue	2,925,059	118.2%	
Total Assets	760,873	Operating Expense	3,682,030	125.9%	
Current Liabilities	223,078	Operating Margin	-756,971	-25.9%	
Long Term Liabilities	0	Other Income	1,148,913	39.3%	
Total Equity	537,795	Other Expense	0	0.0%	
Total Liab. and Equity	760,873	Net Profit or Loss	391,942	13.4%	
455838 ROBSTOWN NURSING AND REHABILITATION CENTER					
Proprietary - Other					
ROBSTOWN NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
ROBSTOWN, TX 78380		CR Beds 94 POS Beds 0			
NUECES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.2%	
		Length of Stay		180.0	
		Average Wages		19.40	
		Skilled Nursing		85.0%	
		Ancillary Service		15.0%	
		Current Ratio		1.4	
		Days to Collect		36.1	
		Avg Payment Days		10.3	
		Depreciation Rate		20.5%	
		Return on Equity		53.2%	
Balance Sheet					
Income Statement					
Current Assets	519,284	Total Charges	4,795,868		
Fixed Assets	831,676	Contract Allowance	0	0.0%	
Other Assets	1,432,136	Operating Revenue	4,795,868	100.0%	
Total Assets	2,783,096	Operating Expense	4,236,152	88.3%	
Current Liabilities	369,435	Operating Margin	559,716	11.7%	
Long Term Liabilities	0	Other Income	724,955	15.1%	
Total Equity	2,413,661	Other Expense	0	0.0%	
Total Liab. and Equity	2,783,096	Net Profit or Loss	1,284,671	26.8%	

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676235 ROCK CREEK HEALTH AND REHABILITATION LLC				Proprietary - Corporation	
ROCK CREEK HEALTH AND REHABILITATION LLC		12/31/2020 366 Days Settled			
SULPHUR SPRINGS, TX 75482		CR Beds 120 POS Beds 0			
HOPKINS		Key Performance Ind.			
TRAILBLAZER (TEXAS)				Occupancy Rate	54.6%
				Length of Stay	148.9
				Average Wages	17.64
				8.9% Skilled Nursing	80.1%
				91.1% Ancillary Service	19.9%
				94.3% Current Ratio	0.7
				5.7% Days to Collect	0.9
				16.3% Avg Payment Days	2.7
				0.0% Depreciation Rate	399.5%
				22.0% Return on Equity	100.0%
<hr/>					
676340 ROCK HAVEN NURSING HOME				Proprietary - Other	
ROCK HAVEN NURSING HOME		12/31/2020 366 Days Settled			
NACOGDOCHES, TX 75964		CR Beds 60 POS Beds 0			
NACOGDOCHES		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	71.0%
				Length of Stay	165.9
				Average Wages	15.44
				2.0% Skilled Nursing	81.0%
				98.0% Ancillary Service	19.0%
				99.6% Current Ratio	5.1
				0.4% Days to Collect	37.5
				25.3% Avg Payment Days	18.7
				0.0% Depreciation Rate	41.3%
				25.7% Return on Equity	109.3%

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676203 ROLLING MEADOWS				Nonprofit - Other	
ROLLING MEADOWS		12/31/2020 366 Days Settled			
WICHITA FALLS, TX 76309		CR Beds 86 POS Beds 0			
WICHITA		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		50.8%	
Balance Sheet		Income Statement		Length of Stay 155.4	
Current Assets	5,765,998	Total Charges	3,298,025	Average Wages 14.54	
Fixed Assets	8,658,176	Contract Allowance	-42,209	-1.3%	Skilled Nursing 11.4%
Other Assets	15,233,049	Operating Revenue	3,340,234	101.3%	Ancillary Service 11.8%
Total Assets	29,657,223	Operating Expense	8,930,746	267.4%	Current Ratio 1.8
Current Liabilities	3,292,422	Operating Margin	-5,590,512	-167.4%	Days to Collect 22.8
Long Term Liabilities	15,731,753	Other Income	8,008,892	239.8%	Avg Payment Days 11.8
Total Equity	10,633,048	Other Expense	0	0.0%	Depreciation Rate 7.7%
Total Liab. and Equity	29,657,223	Net Profit or Loss	2,418,380	72.4%	Return on Equity 22.7%
676442 ROLLINGBROOK REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
ROLLINGBROOK REHABILITATION AND HEALTHCARE CENTER		12/31/2020 366 Days Settled			
BAYTOWN, TX 77521		CR Beds 130 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		71.4%	
Balance Sheet		Income Statement		Length of Stay 81.5	
Current Assets	1,635,168	Total Charges	16,245,975	Average Wages 19.63	
Fixed Assets	61,507	Contract Allowance	6,383,502	39.3%	Skilled Nursing 36.6%
Other Assets	960	Operating Revenue	9,862,473	60.7%	Ancillary Service 63.4%
Total Assets	1,697,635	Operating Expense	9,366,753	95.0%	Current Ratio 2.2
Current Liabilities	742,564	Operating Margin	495,720	5.0%	Days to Collect 32.8
Long Term Liabilities	0	Other Income	754,681	7.7%	Avg Payment Days 26.8
Total Equity	955,071	Other Expense	0	0.0%	Depreciation Rate 948.0%
Total Liab. and Equity	1,697,635	Net Profit or Loss	1,250,401	12.7%	Return on Equity 130.9%

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675603 ROSE HAVEN RETREAT				Proprietary - Corporation	
ROSE HAVEN RETREAT		12/31/2020 366 Days Settled			
ATLANTA, TX 75551				CR Beds 108 POS Beds 0	
CASS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	44.4%
				Length of Stay	381.4
				Average Wages	13.51
				8.2%	Skilled Nursing 87.6%
				91.8%	Ancillary Service 12.4%
				101.8%	Current Ratio 13.5
				-1.8%	Days to Collect 68.7
				30.4%	Avg Payment Days 14.0
				0.0%	Depreciation Rate 407.7%
				28.5%	Return on Equity 53.9%
<hr/>					
455429 ROSE TRAIL NURSING AND REHABILITATION CENTER				Government - City-County	
ROSE TRAIL NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
TYLER, TX 75701				CR Beds 92 POS Beds 0	
SMITH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	99.2%
				Length of Stay	123.3
				Average Wages	17.08
				4.8%	Skilled Nursing 80.4%
				95.2%	Ancillary Service 19.6%
				101.5%	Current Ratio 4.8
				-1.5%	Days to Collect 62.5
				10.3%	Avg Payment Days 3.1
				0.0%	Depreciation Rate 8,132.0%
				8.8%	Return on Equity 43.7%

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675046 ROSENBERG HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
ROSENBERG HEALTH & REHABILITATION CENTER 12/31/2020 366 Days Settled					
ROSENBERG, TX 77471				CR Beds 142 POS Beds 0	
FORT BEND				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 61.3%	
Balance Sheet		Income Statement		Length of Stay 121.6	
Current Assets	3,466,857	Total Charges	8,917,427	Average Wages 24.30	
Fixed Assets	759,188	Contract Allowance	2,060,307	23.1% Skilled Nursing 61.0%	
Other Assets	147,629	Operating Revenue	6,857,120	76.9% Ancillary Service 39.0%	
Total Assets	4,373,674	Operating Expense	7,113,746	103.7% Current Ratio 1.1	
Current Liabilities	3,109,058	Operating Margin	-256,626	-3.7% Days to Collect 58.6	
Long Term Liabilities	0	Other Income	475,252	6.9% Avg Payment Days 129.6	
Total Equity	1,264,616	Other Expense	0	0.0% Depreciation Rate 22.6%	
Total Liab. and Equity	4,373,674	Net Profit or Loss	218,626	3.2% Return on Equity 17.3%	
675452 ROSEWOOD REHABILITATION AND CARE CENTER				Nonprofit - Church	
ROSEWOOD REHABILITATION AND CARE CENTER 8/31/2020 366 Days Settled					
CONVERSE, TX 78109				CR Beds 100 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 76.9%	
Balance Sheet		Income Statement		Length of Stay 195.5	
Current Assets	1,378,597	Total Charges	6,861,627	Average Wages 17.64	
Fixed Assets	456,070	Contract Allowance	590,825	8.6% Skilled Nursing 73.5%	
Other Assets	0	Operating Revenue	6,270,802	91.4% Ancillary Service 26.5%	
Total Assets	1,834,667	Operating Expense	5,667,450	90.4% Current Ratio 29.9	
Current Liabilities	46,176	Operating Margin	603,352	9.6% Days to Collect 38.3	
Long Term Liabilities	574,000	Other Income	705,331	11.2% Avg Payment Days 3.0	
Total Equity	1,214,491	Other Expense	0	0.0% Depreciation Rate 99.3%	
Total Liab. and Equity	1,834,667	Net Profit or Loss	1,290,261	20.6% Return on Equity 106.2%	

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455904 ROWLETT HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
ROWLETT HEALTH AND REHABILITATION CENTER 12/31/2020 397 Days Settled					
ROWLETT, TX 75088				CR Beds 150 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 80.5%	
Balance Sheet		Income Statement		Length of Stay 281.9	
Current Assets	4,284,538	Total Charges	15,321,500	Average Wages 22.58	
Fixed Assets	358,695	Contract Allowance	1,804,033	11.8% Skilled Nursing 61.4%	
Other Assets	8,047,086	Operating Revenue	13,517,467	88.2% Ancillary Service 38.6%	
Total Assets	12,690,319	Operating Expense	10,583,660	78.3% Current Ratio 2.5	
Current Liabilities	1,728,255	Operating Margin	2,933,807	21.7% Days to Collect 58.1	
Long Term Liabilities	8,034,504	Other Income	823	0.0% Avg Payment Days 26.3	
Total Equity	2,927,560	Other Expense	0	0.0% Depreciation Rate 249.1%	
Total Liab. and Equity	12,690,319	Net Profit or Loss	2,934,630	21.7% Return on Equity 100.2%	

676343 ROYAL MANOR				Nonprofit - Church	
ROYAL MANOR 8/31/2020 366 Days Settled					
WACO, TX 76712				CR Beds 120 POS Beds 0	
MCLENNAN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 61.1%	
Balance Sheet		Income Statement		Length of Stay 203.2	
Current Assets	1,430,553	Total Charges	6,374,507	Average Wages 17.23	
Fixed Assets	117,064	Contract Allowance	195,061	3.1% Skilled Nursing 68.4%	
Other Assets	0	Operating Revenue	6,179,446	96.9% Ancillary Service 31.6%	
Total Assets	1,547,617	Operating Expense	5,527,766	89.5% Current Ratio 25.9	
Current Liabilities	55,322	Operating Margin	651,680	10.5% Days to Collect 52.4	
Long Term Liabilities	382,200	Other Income	694,653	11.2% Avg Payment Days 3.7	
Total Equity	1,110,095	Other Expense	0	0.0% Depreciation Rate 568.6%	
Total Liab. and Equity	1,547,617	Net Profit or Loss	1,328,919	21.5% Return on Equity 119.7%	

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676217 ROYSE CITY MEDICAL LODGE				Proprietary - Other	
ROYSE CITY MEDICAL LODGE		12/31/2020 245 Days Settled			
ROYSE CITY, TX 75189		4/30/2020 121 Days Settled		CR Beds 124 POS Beds 0	
ROCKWALL		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		78.4%	
Balance Sheet		Income Statement		Length of Stay 112.1	
Current Assets	1,644,452	Total Charges	3,339,170	Average Wages	18.64
Fixed Assets	88,385	Contract Allowance	69,799	2.1%	Skilled Nursing 66.5%
Other Assets	169,246	Operating Revenue	3,269,371	97.9%	Ancillary Service 33.5%
Total Assets	1,902,083	Operating Expense	3,323,126	101.6%	Current Ratio 1.1
Current Liabilities	1,546,533	Operating Margin	-53,755	-1.6%	Days to Collect 171.5
Long Term Liabilities	0	Other Income	260,004	8.0%	Avg Payment Days 61.9
Total Equity	355,550	Other Expense	0	0.0%	Depreciation Rate 423.6%
Total Liab. and Equity	1,902,083	Net Profit or Loss	206,249	6.3%	Return on Equity 58.0%

676217 ROYSE CITY MEDICAL LODGE				Proprietary - Other	
ROYSE CITY MEDICAL LODGE		12/31/2020 245 Days Settled			
ROYSE CITY, TX 75189		4/30/2020 121 Days Settled		CR Beds 124 POS Beds 0	
ROCKWALL		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		75.0%	
Balance Sheet		Income Statement		Length of Stay 104.5	
Current Assets	3,125,043	Total Charges	6,137,923	Average Wages	18.64
Fixed Assets	98,532	Contract Allowance	-1,268,846	-20.7%	Skilled Nursing 64.8%
Other Assets	169,246	Operating Revenue	7,406,769	120.7%	Ancillary Service 35.2%
Total Assets	3,392,821	Operating Expense	6,952,560	93.9%	Current Ratio 1.4
Current Liabilities	2,216,427	Operating Margin	454,209	6.1%	Days to Collect 154.0
Long Term Liabilities	0	Other Income	267,154	3.6%	Avg Payment Days 38.0
Total Equity	1,176,394	Other Expense	0	0.0%	Depreciation Rate 676.1%
Total Liab. and Equity	3,392,821	Net Profit or Loss	721,363	9.7%	Return on Equity 61.3%

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675117 RUNNINGWATER DRAW CARE CENTER INC				Nonprofit - Other		
RUNNINGWATER DRAW CARE CENTER INC		12/31/2020 366 Days Settled				
OLTON, TX 79064				CR Beds 75	POS Beds 0	
LAMB		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.3%	
Balance Sheet		Income Statement		Length of Stay	537.6	
Current Assets	1,782,798	Total Charges	2,948,257	Average Wages	17.11	
Fixed Assets	709,946	Contract Allowance	-16,304	-0.6%	Skilled Nursing	96.8%
Other Assets	0	Operating Revenue	2,964,561	100.6%	Ancillary Service	0.0%
Total Assets	2,492,744	Operating Expense	3,382,118	114.1%	Current Ratio	9.7
Current Liabilities	184,559	Operating Margin	-417,557	-14.1%	Days to Collect	55.4
Long Term Liabilities	0	Other Income	1,275,239	43.0%	Avg Payment Days	20.0
Total Equity	2,308,185	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,492,744	Net Profit or Loss	857,682	28.9%	Return on Equity	37.2%
676396 S.P.J.S.T. REST HOME 3				Nonprofit - Other		
S.P.J.S.T. REST HOME 3		12/31/2020 366 Days Settled				
EL CAMPO, TX 77437				CR Beds 57	POS Beds 0	
WHARTON		Key Performance Ind.				
NOVITAS (TEXAS)				Occupancy Rate	71.0%	
Balance Sheet		Income Statement		Length of Stay	189.8	
Current Assets	1,205,588	Total Charges	3,422,480	Average Wages	15.69	
Fixed Assets	990,174	Contract Allowance	1	0.0%	Skilled Nursing	100.0%
Other Assets	0	Operating Revenue	3,422,479	100.0%	Ancillary Service	0.0%
Total Assets	2,195,762	Operating Expense	2,907,225	84.9%	Current Ratio	20.9
Current Liabilities	57,667	Operating Margin	515,254	15.1%	Days to Collect	38.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	7.3
Total Equity	2,138,095	Other Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	2,195,762	Net Profit or Loss	515,254	15.1%	Return on Equity	24.1%

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675937 SAGEBROOK NURSING AND REHABILITATION				Proprietary - Other	
SAGEBROOK NURSING AND REHABILITATION		12/31/2020 214 Days Settled			
CEDAR PARK, TX 78613		5/31/2020 152 Days Settled		CR Beds 124 POS Beds 0	
WILLIAMSON		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	77.2%
Balance Sheet		Income Statement		Length of Stay	207.8
Current Assets	8,892,946	Total Charges	3,753,348	Average Wages	20.07
Fixed Assets	56,746	Contract Allowance	472,014	12.6% Skilled Nursing	77.8%
Other Assets	43,786	Operating Revenue	3,281,334	87.4% Ancillary Service	22.2%
Total Assets	8,993,478	Operating Expense	3,073,288	93.7% Current Ratio	1.0
Current Liabilities	8,527,486	Operating Margin	208,046	6.3% Days to Collect	966.8
Long Term Liabilities	0	Other Income	258,003	7.9% Avg Payment Days	39.4
Total Equity	465,992	Other Expense	0	0.0% Depreciation Rate	550.0%
Total Liab. and Equity	8,993,478	Net Profit or Loss	466,049	14.2% Return on Equity	100.0%

675937 SAGEBROOK NURSING AND REHABILITATION				Proprietary - Other	
SAGEBROOK NURSING AND REHABILITATION		12/31/2020 214 Days Settled			
CEDAR PARK, TX 78613		5/31/2020 152 Days Settled		CR Beds 124 POS Beds 0	
WILLIAMSON		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	46.1%
Balance Sheet		Income Statement		Length of Stay	128.8
Current Assets	5,004,979	Total Charges	4,437,062	Average Wages	20.07
Fixed Assets	127,806	Contract Allowance	301,012	6.8% Skilled Nursing	76.7%
Other Assets	0	Operating Revenue	4,136,050	93.2% Ancillary Service	23.3%
Total Assets	5,132,785	Operating Expense	4,351,141	105.2% Current Ratio	5.6
Current Liabilities	897,703	Operating Margin	-215,091	-5.2% Days to Collect	403.2
Long Term Liabilities	3,285,617	Other Income	677,785	16.4% Avg Payment Days	71.5
Total Equity	949,465	Other Expense	0	0.0% Depreciation Rate	419.6%
Total Liab. and Equity	5,132,785	Net Profit or Loss	462,694	11.2% Return on Equity	48.7%

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676091 SAGECREST ALZHEIMERS CARE CENTER				Nonprofit - Other	
SAGECREST ALZHEIMERS CARE CENTER 9/30/2020 366 Days Settled					
SAN ANGELO, TX 76903				CR Beds 72 POS Beds 0	
TOM GREEN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 86.5%	
Balance Sheet		Income Statement		Length of Stay 123.9	
Current Assets	26,151,714	Total Charges	7,114,537	Average Wages 18.68	
Fixed Assets	355,475,453	Contract Allowance	1,780,031	25.0% Skilled Nursing 73.0%	
Other Assets	69,835,786	Operating Revenue	5,334,506	75.0% Ancillary Service 27.0%	
Total Assets	451,462,953	Operating Expense	4,511,110	84.6% Current Ratio 0.1	
Current Liabilities	331,340,078	Operating Margin	823,396	15.4% Days to Collect 250.2	
Long Term Liabilities	132,882,993	Other Income	15,733	0.3% Avg Payment Days 124.0	
Total Equity	-12,760,118	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	451,462,953	Net Profit or Loss	791,654	14.8% Return on Equity -6.2%	

676100 SAN ANGELO NURSING AND REHAB				Proprietary - Other	
SAN ANGELO NURSING AND REHAB 3/31/2020 366 Days Settled					
SAN ANGELO, TX 76904				CR Beds 125 POS Beds 0	
TOM GREEN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 50.2%	
Balance Sheet		Income Statement		Length of Stay 216.5	
Current Assets	3,532,761	Total Charges	7,661,071	Average Wages 20.86	
Fixed Assets	120,058	Contract Allowance	66,556	0.9% Skilled Nursing 76.5%	
Other Assets	0	Operating Revenue	7,594,515	99.1% Ancillary Service 23.5%	
Total Assets	3,652,819	Operating Expense	7,214,370	95.0% Current Ratio 1.1	
Current Liabilities	3,108,458	Operating Margin	380,145	5.0% Days to Collect 148.3	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days 147.9	
Total Equity	544,361	Other Expense	0	0.0% Depreciation Rate 241.4%	
Total Liab. and Equity	3,652,819	Net Profit or Loss	380,145	5.0% Return on Equity 69.8%	

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455742 SAN ANTONIO RESIDENCE AND REHABILITATION CENTER		Proprietary - Other	
SAN ANTONIO RESIDENCE AND REHABILITATION CENTER		8/31/2020 153 Days Settled	
SAN ANTONIO, TX 78230		3/31/2020 91 Days Settled	
BEXAR		CR Beds 106 POS Beds 0	
NOVITAS (TEXAS)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	2,720,823	Total Charges	1,358,899
Fixed Assets	37,001	Contract Allowance	153,205
Other Assets	38,138	Operating Revenue	1,205,694
Total Assets	2,795,962	Operating Expense	1,282,946
Current Liabilities	5,392,034	Operating Margin	-77,252
Long Term Liabilities	-228,538	Other Income	0
Total Equity	-2,367,534	Other Expense	0
Total Liab. and Equity	2,795,962	Net Profit or Loss	(77,252)
		11.3%	Skilled Nursing 83.5%
		88.7%	Ancillary Service 16.5%
		106.4%	Current Ratio 0.5
		-6.4%	Days to Collect 478.4
		0.0%	Avg Payment Days 449.1
		0.0%	Depreciation Rate 426.4%
		-6.4%	Return on Equity 3.3%

455742 SAN ANTONIO RESIDENCE AND REHABILITATION CENTER		Proprietary - Other	
SAN ANTONIO RESIDENCE AND REHABILITATION CENTER		8/31/2020 153 Days Settled	
SAN ANTONIO, TX 78230		3/31/2020 91 Days Settled	
BEXAR		CR Beds 106 POS Beds 0	
NOVITAS (TEXAS)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	4,377,913	Total Charges	2,382,781
Fixed Assets	45,999	Contract Allowance	269,712
Other Assets	0	Operating Revenue	2,113,069
Total Assets	4,423,912	Operating Expense	2,109,009
Current Liabilities	6,115,870	Operating Margin	4,060
Long Term Liabilities	0	Other Income	671,515
Total Equity	-1,691,958	Other Expense	0
Total Liab. and Equity	4,423,912	Net Profit or Loss	675,575
		11.3%	Skilled Nursing 87.9%
		88.7%	Ancillary Service 12.1%
		99.8%	Current Ratio 0.7
		0.2%	Days to Collect 369.7
		31.8%	Avg Payment Days 285.3
		0.0%	Depreciation Rate 421.8%
		32.0%	Return on Equity -39.9%

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455762 SAN ANTONIO WELLNESS & REHABILITATION				Proprietary - Partnership	
SAN ANTONIO WELLNESS & REHABILITATION		8/31/2020 366 Days Settled			
SAN ANTONIO, TX 78247				CR Beds 162 POS Beds 0	
BEXAR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.9%
				Length of Stay	51.9
				Average Wages	20.86
				Skilled Nursing	64.5%
				Ancillary Service	35.5%
				Current Ratio	1.0
				Days to Collect	50.5
				Avg Payment Days	50.7
				Depreciation Rate	131.5%
				Return on Equity	141.1%

Balance Sheet		Income Statement			
Current Assets	52,896,685	Total Charges	11,291,822		
Fixed Assets	544,188	Contract Allowance	-639,979	-5.7%	
Other Assets	-271,756	Operating Revenue	11,931,801	105.7%	
Total Assets	53,169,117	Operating Expense	11,446,253	95.9%	
Current Liabilities	50,612,551	Operating Margin	485,548	4.1%	
Long Term Liabilities	1,554,002	Other Income	929,565	7.8%	
Total Equity	1,002,564	Other Expense	0	0.0%	
Total Liab. and Equity	53,169,117	Net Profit or Loss	1,415,113	11.9%	

676308 SAN GABRIEL REHABILITATION AND CARE CENTER				Nonprofit - Church	
SAN GABRIEL REHABILITATION AND CARE CENTER		5/31/2020 366 Days Settled			
ROUND ROCK, TX 78665				CR Beds 142 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	67.0%
				Length of Stay	134.9
				Average Wages	20.92
				Skilled Nursing	60.7%
				Ancillary Service	39.3%
				Current Ratio	1.4
				Days to Collect	23.5
				Avg Payment Days	18.1
				Depreciation Rate	2,566.3%
				Return on Equity	7.6%

Balance Sheet		Income Statement			
Current Assets	859,268	Total Charges	10,360,233		
Fixed Assets	59,591	Contract Allowance	2,013,258	19.4%	
Other Assets	1,453	Operating Revenue	8,346,975	80.6%	
Total Assets	920,312	Operating Expense	8,791,810	105.3%	
Current Liabilities	624,198	Operating Margin	-444,835	-5.3%	
Long Term Liabilities	1,341,922	Other Income	365,528	4.4%	
Total Equity	-1,045,808	Other Expense	0	0.0%	
Total Liab. and Equity	920,312	Net Profit or Loss	(79,307)	-1.0%	

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675392 SAN JACINTO MANOR				Proprietary - Partnership	
SAN JACINTO MANOR		12/31/2020 366 Days Settled			
DEER PARK, TX 77536		CR Beds 96 POS Beds 0			
HARRIS		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		73.6%	
Balance Sheet		Income Statement		Length of Stay 162.7	
Current Assets	444,019	Total Charges	9,274,001	Average Wages	22.88
Fixed Assets	114,531	Contract Allowance	3,493,772	37.7%	Skilled Nursing 52.4%
Other Assets	2,760	Operating Revenue	5,780,229	62.3%	Ancillary Service 47.6%
Total Assets	561,310	Operating Expense	7,012,829	121.3%	Current Ratio 0.3
Current Liabilities	1,380,651	Operating Margin	-1,232,600	-21.3%	Days to Collect 23.6
Long Term Liabilities	146,860	Other Income	940,112	16.3%	Avg Payment Days 18.2
Total Equity	-966,201	Other Expense	0	0.0%	Depreciation Rate 92.5%
Total Liab. and Equity	561,310	Net Profit or Loss	(309,247)	-5.4%	Return on Equity 32.0%
455484 SAN JUAN NURSING HOME INC				Proprietary - Corporation	
SAN JUAN NURSING HOME INC		6/30/2020 366 Days Settled			
SAN JUAN, TX 78589		CR Beds 122 POS Beds 0			
HIDALGO		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		75.6%	
Balance Sheet		Income Statement		Length of Stay 271.5	
Current Assets	1,958,116	Total Charges	6,286,113	Average Wages	15.71
Fixed Assets	739,339	Contract Allowance	136,185	2.2%	Skilled Nursing 90.4%
Other Assets	0	Operating Revenue	6,149,928	97.8%	Ancillary Service 9.6%
Total Assets	2,697,455	Operating Expense	6,704,841	109.0%	Current Ratio 0.4
Current Liabilities	4,477,088	Operating Margin	-554,913	-9.0%	Days to Collect 41.6
Long Term Liabilities	0	Other Income	489,186	8.0%	Avg Payment Days 105.4
Total Equity	-1,779,633	Other Expense	0	0.0%	Depreciation Rate 7.6%
Total Liab. and Equity	2,697,455	Net Profit or Loss	(65,727)	-1.1%	Return on Equity 3.7%

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675717 SAN RAFAEL NURSING AND REHABILITATION CENTER		Proprietary - Partnership	
SAN RAFAEL NURSING AND REHABILITATION CENTER		12/31/2020 184 Days Settled	
CORPUS CHRISTI, TX 78415		6/30/2020 182 Days Settled	
NUECES		CR Beds 178 POS Beds 0	
NOVITAS		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	2,171,333	Total Charges	6,021,545
Fixed Assets	496,220	Contract Allowance	1,555,816
Other Assets	52,608	Operating Revenue	4,465,729
Total Assets	2,720,161	Operating Expense	4,315,874
Current Liabilities	1,803,625	Operating Margin	149,855
Long Term Liabilities	695,048	Other Income	167,798
Total Equity	221,488	Other Expense	0
Total Liab. and Equity	2,720,161	Net Profit or Loss	304,258
		25.8%	Skilled Nursing 69.5%
		74.2%	Ancillary Service 30.2%
		96.6%	Current Ratio 1.2
		3.4%	Days to Collect 64.1
		3.8%	Avg Payment Days 58.5
		0.0%	Depreciation Rate 20.5%
		6.8%	Return on Equity 137.4%

675717 SAN RAFAEL NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
SAN RAFAEL NURSING AND REHABILITATION CENTER		12/31/2020 184 Days Settled	
CORPUS CHRISTI, TX 78415		6/30/2020 182 Days Settled	
NUECES		CR Beds 178 POS Beds 0	
NOVITAS		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,194,138	Total Charges	5,910,897
Fixed Assets	0	Contract Allowance	638,132
Other Assets	0	Operating Revenue	5,272,765
Total Assets	1,194,138	Operating Expense	4,723,982
Current Liabilities	465,835	Operating Margin	548,783
Long Term Liabilities	0	Other Income	179,518
Total Equity	728,303	Other Expense	0
Total Liab. and Equity	1,194,138	Net Profit or Loss	728,301
		10.8%	Skilled Nursing 86.3%
		89.2%	Ancillary Service 13.7%
		89.6%	Current Ratio 2.6
		10.4%	Days to Collect 65.0
		3.4%	Avg Payment Days 36.9
		0.0%	Depreciation Rate 0.0%
		13.8%	Return on Equity 100.0%

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676256 SAN REMO				Nonprofit - Church	
SAN REMO		9/30/2020 396 Days Settled			
RICHARDSON, TX 75082				CR Beds 112 POS Beds 0	
DALLAS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	62.7%
Balance Sheet		Income Statement		Length of Stay	65.3
Current Assets	1,678,850	Total Charges	12,020,259	Average Wages	23.96
Fixed Assets	0	Contract Allowance	3,531,889	29.4%	Skilled Nursing 70.3%
Other Assets	0	Operating Revenue	8,488,370	70.6%	Ancillary Service 29.7%
Total Assets	1,678,850	Operating Expense	8,566,136	100.9%	Current Ratio 7.5
Current Liabilities	223,002	Operating Margin	-77,766	-0.9%	Days to Collect 77.0
Long Term Liabilities	0	Other Income	179,647	2.1%	Avg Payment Days 7.1
Total Equity	1,455,848	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,678,850	Net Profit or Loss	100,632	1.2%	Return on Equity 6.9%
676399 SAN SABA REHABILITATION LP				Proprietary - Corporation	
SAN SABA REHABILITATION LP		11/30/2020 335 Days Settled			
SAN SABA, TX 76877		12/31/2020 31 Days Settled		CR Beds 72 POS Beds 0	
SAN SABA				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	64.0%
Balance Sheet		Income Statement		Length of Stay	615.2
Current Assets	98,178	Total Charges	2,144,446	Average Wages	19.68
Fixed Assets	65,465	Contract Allowance	-389,321	-18.2%	Skilled Nursing 116.9%
Other Assets	-51,358	Operating Revenue	2,533,767	118.2%	Ancillary Service -16.9%
Total Assets	112,285	Operating Expense	3,404,356	134.4%	Current Ratio (0.3)
Current Liabilities	-346,304	Operating Margin	-870,589	-34.4%	Days to Collect 26.3
Long Term Liabilities	0	Other Income	-419,076	-16.5%	Avg Payment Days (14.0)
Total Equity	234,019	Other Expense	0	0.0%	Depreciation Rate 882.7%
Total Liab. and Equity	-112,285	Net Profit or Loss	(278,000)	-11.0%	Return on Equity -118.8%

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676399 SAN SABA REHABILITATION LP				Nonprofit - Church	
SAN SABA REHABILITATION LP		11/30/2020 335 Days Settled			
SAN SABA, TX 76877		12/31/2020 31 Days Settled		CR Beds 72	POS Beds 0
SAN SABA		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		45.5%	
Balance Sheet		Income Statement		Length of Stay 254.0	
Current Assets	534,108	Total Charges	234,318	Average Wages	19.68
Fixed Assets	209,896	Contract Allowance	-2,128	-0.9%	Skilled Nursing 82.7%
Other Assets	30,398	Operating Revenue	236,446	100.9%	Ancillary Service 17.3%
Total Assets	774,402	Operating Expense	234,917	99.4%	Current Ratio 0.8
Current Liabilities	687,366	Operating Margin	1,529	0.6%	Days to Collect 774.7
Long Term Liabilities	93,620	Other Income	13,780	5.8%	Avg Payment Days 473.6
Total Equity	15,309	Other Expense	0	0.0%	Depreciation Rate 15.9%
Total Liab. and Equity	796,295	Net Profit or Loss	15,309	6.5%	Return on Equity 100.0%
676247 SANDY LAKE REHABILITATION AND CARE CENTER				Nonprofit - Church	
SANDY LAKE REHABILITATION AND CARE CENTER		5/31/2020 366 Days Settled			
COPPELL, TX 75019				CR Beds 123	POS Beds 0
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		79.3%	
Balance Sheet		Income Statement		Length of Stay 107.1	
Current Assets	368,102	Total Charges	12,285,357	Average Wages	19.67
Fixed Assets	411,618	Contract Allowance	3,328,885	27.1%	Skilled Nursing 56.6%
Other Assets	0	Operating Revenue	8,956,472	72.9%	Ancillary Service 43.4%
Total Assets	779,720	Operating Expense	8,714,239	97.3%	Current Ratio 0.8
Current Liabilities	489,666	Operating Margin	242,233	2.7%	Days to Collect 12.1
Long Term Liabilities	-1,750,665	Other Income	367,162	4.1%	Avg Payment Days 14.1
Total Equity	2,040,719	Other Expense	0	0.0%	Depreciation Rate 363.7%
Total Liab. and Equity	779,720	Net Profit or Loss	609,395	6.8%	Return on Equity 29.9%

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455423 SCC AT VALLEY GRANDE				Proprietary - Other	
SCC AT VALLEY GRANDE		12/31/2020 366 Days Settled			
BROWNSVILLE, TX 78520		CR Beds 156 POS Beds 0			
CAMERON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		53.4%	
Balance Sheet		Income Statement		Length of Stay 211.9	
Current Assets	2,748,538	Total Charges	9,118,063	Average Wages	18.38
Fixed Assets	114,262	Contract Allowance	1,065,941	11.7%	Skilled Nursing 82.6%
Other Assets	150,000	Operating Revenue	8,052,122	88.3%	Ancillary Service 17.4%
Total Assets	3,012,800	Operating Expense	9,016,936	112.0%	Current Ratio 0.9
Current Liabilities	3,079,216	Operating Margin	-964,814	-12.0%	Days to Collect 111.3
Long Term Liabilities	0	Other Income	1,034,194	12.8%	Avg Payment Days 48.8
Total Equity	-66,416	Other Expense	0	0.0%	Depreciation Rate 1,161.7%
Total Liab. and Equity	3,012,800	Net Profit or Loss	69,380	0.9%	Return on Equity -104.5%
455908 SCHULENBURG REGENCY NURSING CENTER				Proprietary - Corporation	
SCHULENBURG REGENCY NURSING CENTER		4/30/2020 366 Days Settled			
SCHULENBURG, TX 78956		CR Beds 146 POS Beds 0			
FAYETTE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay 187.8	
Current Assets	3,145,850	Total Charges	9,028,514	Average Wages	17.87
Fixed Assets	249,671	Contract Allowance	0	0.0%	Skilled Nursing 85.7%
Other Assets	0	Operating Revenue	9,028,514	100.0%	Ancillary Service 14.3%
Total Assets	3,395,521	Operating Expense	9,803,859	108.6%	Current Ratio 6.8
Current Liabilities	464,730	Operating Margin	-775,345	-8.6%	Days to Collect 0.5
Long Term Liabilities	0	Other Income	2,041,798	22.6%	Avg Payment Days 16.8
Total Equity	2,930,791	Other Expense	0	0.0%	Depreciation Rate 60.1%
Total Liab. and Equity	3,395,521	Net Profit or Loss	1,249,983	13.8%	Return on Equity 42.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675222 SEABREEZE NURSING AND REHABILITATION				Proprietary - Corporation	
SEABREEZE NURSING AND REHABILITATION		7/31/2020 213 Days Settled			
TEXAS CITY, TX 77590		12/31/2020 153 Days Settled		CR Beds 107 POS Beds 0	
GALVESTON		Key Performance Ind.			
NOVITAS				Occupancy Rate	53.8%
Balance Sheet		Income Statement		Length of Stay	581.2
Current Assets	151,390	Total Charges	-49,700	Average Wages	20.89
Fixed Assets	420,204	Contract Allowance	47,092	-94.8%	Skilled Nursing -785.9%
Other Assets	-1,000,189	Operating Revenue	-96,792	194.8%	Ancillary Service 885.9%
Total Assets	-428,595	Operating Expense	2,655,921	-	Current Ratio (0.2)
				2,743.9%	Days to Collect (1,275.5)
Current Liabilities	-717,963	Operating Margin	-2,752,713	2,843.9%	Avg Payment Days (46.0)
Long Term Liabilities	0	Other Income	-430,096	444.4%	Depreciation Rate 41.4%
Total Equity	1,146,558	Other Expense	0	0.0%	Return on Equity 48.1%
Total Liab. and Equity	428,595	Net Profit or Loss	551,876	-570.2%	

675222 SEABREEZE NURSING AND REHABILITATION				Proprietary - Corporation	
SEABREEZE NURSING AND REHABILITATION		7/31/2020 213 Days Settled			
TEXAS CITY, TX 77590		12/31/2020 153 Days Settled		CR Beds 107 POS Beds 0	
GALVESTON		Key Performance Ind.			
NOVITAS				Occupancy Rate	47.0%
Balance Sheet		Income Statement		Length of Stay	197.2
Current Assets	2,686,249	Total Charges	2,014,392	Average Wages	20.89
Fixed Assets	25,133	Contract Allowance	588,557	29.2%	Skilled Nursing 88.4%
Other Assets	0	Operating Revenue	1,425,835	70.8%	Ancillary Service 11.6%
Total Assets	2,711,382	Operating Expense	1,594,045	111.8%	Current Ratio 1.1
Current Liabilities	2,463,969	Operating Margin	-168,210	-11.8%	Days to Collect 203.2
Long Term Liabilities	217,580	Other Income	198,043	13.9%	Avg Payment Days 17.6
Total Equity	29,833	Other Expense	0	0.0%	Depreciation Rate 567.7%
Total Liab. and Equity	2,711,382	Net Profit or Loss	29,833	2.1%	Return on Equity 100.0%

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675751 SEABURY NURSING & REHABILITATION				Proprietary - Corporation	
SEABURY NURSING & REHABILITATION				9/30/2020 366 Days Settled	
ODESSA, TX 79763				CR Beds 75 POS Beds 0	
ECTOR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 50.3%	
Balance Sheet		Income Statement		Length of Stay 47.0	
Current Assets	397,826	Total Charges	7,388,787	Average Wages 22.84	
Fixed Assets	73,341	Contract Allowance	2,197,898	29.7%	Skilled Nursing 55.2%
Other Assets	1,953,354	Operating Revenue	5,190,889	70.3%	Ancillary Service 44.8%
Total Assets	2,424,521	Operating Expense	5,170,392	99.6%	Current Ratio 0.8
Current Liabilities	490,032	Operating Margin	20,497	0.4%	Days to Collect 10.8
Long Term Liabilities	199,696	Other Income	726,807	14.0%	Avg Payment Days 25.3
Total Equity	1,734,793	Other Expense	0	0.0%	Depreciation Rate 695.1%
Total Liab. and Equity	2,424,521	Net Profit or Loss	747,304	14.4%	Return on Equity 43.1%
676459 SEDONA TRACE HEALTH AND WELLNESS				Proprietary - Other	
SEDONA TRACE HEALTH AND WELLNESS				5/31/2020 366 Days Settled	
AUSTIN, TX 78754				CR Beds 119 POS Beds 0	
TRAVIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 62.3%	
Balance Sheet		Income Statement		Length of Stay 126.8	
Current Assets	908,107	Total Charges	10,135,061	Average Wages 21.39	
Fixed Assets	160,019	Contract Allowance	2,770,461	27.3%	Skilled Nursing 56.4%
Other Assets	91,404	Operating Revenue	7,364,600	72.7%	Ancillary Service 43.6%
Total Assets	1,159,530	Operating Expense	7,822,861	106.2%	Current Ratio 0.4
Current Liabilities	2,150,954	Operating Margin	-458,261	-6.2%	Days to Collect 42.6
Long Term Liabilities	287,239	Other Income	215,705	2.9%	Avg Payment Days 31.8
Total Equity	-1,278,663	Other Expense	0	0.0%	Depreciation Rate 857.2%
Total Liab. and Equity	1,159,530	Net Profit or Loss	(242,556)	-3.3%	Return on Equity 19.0%

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675633 SENIOR CARE AT HOLLAND LAKE				Proprietary - Other	
SENIOR CARE AT HOLLAND LAKE		12/31/2020 366 Days Settled			
WEATHERFORD, TX 76086		CR Beds 120 POS Beds 0			
PARKER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.5%	
Balance Sheet		Income Statement		Length of Stay	
				94.2	
Current Assets	-16,265,738	Total Charges	8,275,903	Average Wages	24.26
Fixed Assets	275,722	Contract Allowance	1,434,820	17.3% Skilled Nursing	78.5%
Other Assets	0	Operating Revenue	6,841,083	82.7% Ancillary Service	21.5%
Total Assets	-15,990,016	Operating Expense	6,754,375	98.7% Current Ratio	1.0
Current Liabilities	-16,242,214	Operating Margin	86,708	1.3% Days to Collect	30.6
Long Term Liabilities	0	Other Income	759,694	11.1% Avg Payment Days	38.1
Total Equity	252,198	Other Expense	0	0.0% Depreciation Rate	280.4%
Total Liab. and Equity	-15,990,016	Net Profit or Loss	846,402	12.4% Return on Equity	335.6%
<hr/>					
455906 SENIOR CARE AT STEPHENVILLE				Proprietary - Other	
SENIOR CARE AT STEPHENVILLE		12/31/2020 366 Days Settled			
STEPHENVILLE, TX 76401		CR Beds 122 POS Beds 0			
ERATH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.1%	
Balance Sheet		Income Statement		Length of Stay	
				145.2	
Current Assets	-22,348,084	Total Charges	9,036,604	Average Wages	22.20
Fixed Assets	99,448	Contract Allowance	2,245,722	24.9% Skilled Nursing	82.5%
Other Assets	0	Operating Revenue	6,790,882	75.1% Ancillary Service	17.5%
Total Assets	-22,248,636	Operating Expense	7,526,711	110.8% Current Ratio	1.0
Current Liabilities	-21,564,086	Operating Margin	-735,829	-10.8% Days to Collect	30.8
Long Term Liabilities	0	Other Income	808,830	11.9% Avg Payment Days	68.9
Total Equity	-684,550	Other Expense	0	0.0% Depreciation Rate	450.8%
Total Liab. and Equity	-22,248,636	Net Profit or Loss	73,001	1.1% Return on Equity	-10.7%

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675822 SENIOR CARE BELTLINE				Proprietary - Other	
SENIOR CARE BELTLINE		12/31/2020 366 Days Settled			
GARLAND, TX 75040		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		48.6%	
Balance Sheet		Income Statement		Length of Stay	
				254.1	
Current Assets	1,775,482	Total Charges	5,879,564	Average Wages	20.17
Fixed Assets	56,256	Contract Allowance	702,693	12.0%	Skilled Nursing
Other Assets	150,000	Operating Revenue	5,176,871	88.0%	Ancillary Service
Total Assets	1,981,738	Operating Expense	6,067,763	117.2%	Current Ratio
Current Liabilities	2,559,834	Operating Margin	-890,892	-17.2%	Days to Collect
Long Term Liabilities	0	Other Income	356,313	6.9%	Avg Payment Days
Total Equity	-578,096	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,981,738	Net Profit or Loss	(534,579)	-10.3%	Return on Equity
					92.5%
675995 SENIOR CARE HEALTH & REHABILITATION CENTER-DENTON				Proprietary - Other	
SENIOR CARE HEALTH & REHABILITATION CENTER-DENTON		12/31/2020 366 Days Settled			
DENTON, TX 76208		CR Beds 146 POS Beds 0			
DENTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		62.1%	
Balance Sheet		Income Statement		Length of Stay	
				180.3	
Current Assets	2,460,630	Total Charges	9,215,321	Average Wages	20.98
Fixed Assets	80,480	Contract Allowance	1,347,388	14.6%	Skilled Nursing
Other Assets	150,000	Operating Revenue	7,867,933	85.4%	Ancillary Service
Total Assets	2,691,110	Operating Expense	9,809,574	124.7%	Current Ratio
Current Liabilities	3,315,762	Operating Margin	-1,941,641	-24.7%	Days to Collect
Long Term Liabilities	0	Other Income	1,245,940	15.8%	Avg Payment Days
Total Equity	-624,652	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,691,110	Net Profit or Loss	(695,701)	-8.8%	Return on Equity
					111.4%

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676144 SENIOR CARE HEALTH & REHABILITATION CENTER - WICHI				Nonprofit - Church	
SENIOR CARE HEALTH & REHABILITATION CENTER - WICHI				8/31/2020 366 Days Settled	
WICHITA FALLS, TX 76302				CR Beds 144 POS Beds 0	
WICHITA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	79.3%
				Length of Stay	105.0
				Average Wages	18.84
Balance Sheet		Income Statement		Skilled Nursing	85.9%
Current Assets	4,431,737	Total Charges	25,213,117	Ancillary Service	14.1%
Fixed Assets	0	Contract Allowance	13,644,138	Current Ratio	3.4
Other Assets	0	Operating Revenue	11,568,979	Days to Collect	38.1
Total Assets	4,431,737	Operating Expense	10,444,469	Avg Payment Days	32.5
Current Liabilities	1,286,201	Operating Margin	1,124,510	Depreciation Rate	0.0%
Long Term Liabilities	0	Other Income	901,947	Return on Equity	64.4%
Total Equity	3,145,536	Other Expense	0		
Total Liab. and Equity	4,431,737	Net Profit or Loss	2,026,457		

675891 SENIOR CARE HEALTH AND REHABILITATION CENTER - BRI				Proprietary - Other	
SENIOR CARE HEALTH AND REHABILITATION CENTER - BRI				12/31/2020 245 Days Settled	
BRIDGEPORT, TX 76426				4/30/2020 121 Days Settled	
WISE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.2%
				Length of Stay	81.9
				Average Wages	18.67
Balance Sheet		Income Statement		Skilled Nursing	67.8%
Current Assets	27,370,986	Total Charges	3,192,593	Ancillary Service	32.2%
Fixed Assets	239,837	Contract Allowance	-291,356	Current Ratio	16.6
Other Assets	-8,255,801	Operating Revenue	3,483,949	Days to Collect	302.6
Total Assets	19,355,022	Operating Expense	3,827,813	Avg Payment Days	48.7
Current Liabilities	1,652,818	Operating Margin	-343,864	Depreciation Rate	274.2%
Long Term Liabilities	16,274,483	Other Income	649,426	Return on Equity	21.4%
Total Equity	1,427,721	Other Expense	0		
Total Liab. and Equity	19,355,022	Net Profit or Loss	305,562		

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675891 SENIOR CARE HEALTH AND REHABILITATION CENTER - BRI				Proprietary - Other	
SENIOR CARE HEALTH AND REHABILITATION CENTER - BRI		12/31/2020 245 Days Settled			
BRIDGEPORT, TX 76426		4/30/2020 121 Days Settled		CR Beds 152 POS Beds 0	
WISE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.9%	
Balance Sheet		Income Statement		Length of Stay 91.7	
Current Assets	17,347,122	Total Charges	5,584,019	Average Wages	18.67
Fixed Assets	246,213	Contract Allowance	-1,359,145	-24.3%	Skilled Nursing 64.7%
Other Assets	2,736,096	Operating Revenue	6,943,164	124.3%	Ancillary Service 35.3%
Total Assets	20,329,431	Operating Expense	7,392,356	106.5%	Current Ratio 8.3
Current Liabilities	2,081,829	Operating Margin	-449,192	-6.5%	Days to Collect 233.1
Long Term Liabilities	31,557	Other Income	776,680	11.2%	Avg Payment Days 44.9
Total Equity	18,216,045	Other Expense	0	0.0%	Depreciation Rate 481.8%
Total Liab. and Equity	20,329,431	Net Profit or Loss	327,488	4.7%	Return on Equity 1.8%
675417 SENIOR CARE HEALTH AND REHABILITATION CENTER - DAL				Proprietary - Other	
SENIOR CARE HEALTH AND REHABILITATION CENTER - DAL		12/31/2020 366 Days Settled			
DALLAS, TX 75215				CR Beds 114 POS Beds 0	
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		42.0%	
Balance Sheet		Income Statement		Length of Stay 172.0	
Current Assets	3,218,361	Total Charges	4,239,923	Average Wages	20.44
Fixed Assets	67,342	Contract Allowance	363,186	8.6%	Skilled Nursing 79.0%
Other Assets	150,953	Operating Revenue	3,876,737	91.4%	Ancillary Service 21.0%
Total Assets	3,436,656	Operating Expense	5,279,327	136.2%	Current Ratio 0.8
Current Liabilities	4,245,708	Operating Margin	-1,402,590	-36.2%	Days to Collect 104.5
Long Term Liabilities	0	Other Income	613,180	15.8%	Avg Payment Days 203.5
Total Equity	-809,052	Other Expense	0	0.0%	Depreciation Rate 932.8%
Total Liab. and Equity	3,436,656	Net Profit or Loss	(789,410)	-20.4%	Return on Equity 97.6%

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676278 SENIOR CARE OF BROWNWOOD				Proprietary - Other	
SENIOR CARE OF BROWNWOOD		12/31/2020 366 Days Settled			
BROWNWOOD, TX 76801		CR Beds 90 POS Beds 0			
BROWN		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		63.0%	
		Length of Stay		112.7	
		Average Wages		23.27	
		Skilled Nursing		81.7%	
		Ancillary Service		18.3%	
		Current Ratio		1.0	
		Days to Collect		31.2	
		Avg Payment Days		45.3	
		Depreciation Rate		359.5%	
		Return on Equity		-66.4%	
Balance Sheet		Income Statement			
Current Assets	-14,134,337	Total Charges	6,042,898		
Fixed Assets	72,572	Contract Allowance	1,196,058	19.8%	
Other Assets	0	Operating Revenue	4,846,840	80.2%	
Total Assets	-14,061,765	Operating Expense	5,322,654	109.8%	
Current Liabilities	-13,858,680	Operating Margin	-475,814	-9.8%	
Long Term Liabilities	0	Other Income	610,602	12.6%	
Total Equity	-203,085	Other Expense	0	0.0%	
Total Liab. and Equity	-14,061,765	Net Profit or Loss	134,788	2.8%	
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455697 SENIOR CARE OF CORPUS CHRISTI				Proprietary - Other	
SENIOR CARE OF CORPUS CHRISTI		12/31/2020 366 Days Settled			
CORPUS CHRISTI, TX 78405		CR Beds 121 POS Beds 0			
NUECES		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		57.0%	
		Length of Stay		245.1	
		Average Wages		17.87	
		Skilled Nursing		86.3%	
		Ancillary Service		13.7%	
		Current Ratio		0.4	
		Days to Collect		51.5	
		Avg Payment Days		38.4	
		Depreciation Rate		481.2%	
		Return on Equity		93.2%	
Balance Sheet		Income Statement			
Current Assets	1,059,327	Total Charges	5,493,657		
Fixed Assets	138,947	Contract Allowance	458,691	8.3%	
Other Assets	150,857	Operating Revenue	5,034,966	91.7%	
Total Assets	1,349,131	Operating Expense	6,840,242	135.9%	
Current Liabilities	2,570,882	Operating Margin	-1,805,276	-35.9%	
Long Term Liabilities	0	Other Income	667,027	13.2%	
Total Equity	-1,221,751	Other Expense	0	0.0%	
Total Liab. and Equity	1,349,131	Net Profit or Loss	(1,138,249)	-22.6%	

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676176 SENIOR CARE OF CROWLEY				Proprietary - Other	
SENIOR CARE OF CROWLEY		12/31/2020 366 Days Settled			
CROWLEY, TX 76036		CR Beds 120 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate	75.9%		
Balance Sheet		Income Statement		Length of Stay	102.9
Current Assets	-26,360,183	Total Charges	8,790,229	Average Wages	23.31
Fixed Assets	151,626	Contract Allowance	1,219,504	13.9%	Skilled Nursing 80.0%
Other Assets	0	Operating Revenue	7,570,725	86.1%	Ancillary Service 20.0%
Total Assets	-26,208,557	Operating Expense	8,009,537	105.8%	Current Ratio 1.0
Current Liabilities	-26,054,033	Operating Margin	-438,812	-5.8%	Days to Collect 30.4
Long Term Liabilities	0	Other Income	770,598	10.2%	Avg Payment Days 42.4
Total Equity	-154,524	Other Expense	0	0.0%	Depreciation Rate 351.4%
Total Liab. and Equity	-26,208,557	Net Profit or Loss	331,786	4.4%	Return on Equity -214.7%
676346 SENIOR CARE OF EDINBURG				Proprietary - Other	
SENIOR CARE OF EDINBURG		12/31/2020 366 Days Settled			
EDINBURG, TX 78539		CR Beds 126 POS Beds 0			
HIDALGO		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate	64.8%		
Balance Sheet		Income Statement		Length of Stay	99.9
Current Assets	-17,736,563	Total Charges	9,345,736	Average Wages	21.57
Fixed Assets	94,497	Contract Allowance	1,421,086	15.2%	Skilled Nursing 79.3%
Other Assets	240,000	Operating Revenue	7,924,650	84.8%	Ancillary Service 20.7%
Total Assets	-17,402,066	Operating Expense	8,328,078	105.1%	Current Ratio 1.1
Current Liabilities	-16,686,052	Operating Margin	-403,428	-5.1%	Days to Collect 34.2
Long Term Liabilities	0	Other Income	565,510	7.1%	Avg Payment Days 35.1
Total Equity	-716,014	Other Expense	0	0.0%	Depreciation Rate 401.8%
Total Liab. and Equity	-17,402,066	Net Profit or Loss	162,082	2.0%	Return on Equity -22.6%

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676213 SENIOR CARE OF HEWITT				Proprietary - Other	
SENIOR CARE OF HEWITT		12/31/2020 366 Days Settled			
HEWITT, TX 76643				CR Beds 140 POS Beds 0	
MCLENNAN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	63.1%
Balance Sheet		Income Statement		Length of Stay	101.4
Current Assets	-23,333,957	Total Charges	9,809,641	Average Wages	22.99
Fixed Assets	266,935	Contract Allowance	1,932,600	19.7%	Skilled Nursing 76.2%
Other Assets	0	Operating Revenue	7,877,041	80.3%	Ancillary Service 23.8%
Total Assets	<u>-23,067,022</u>	Operating Expense	7,967,152	101.1%	Current Ratio 1.0
Current Liabilities	-23,494,229	Operating Margin	-90,111	-1.1%	Days to Collect 64.8
Long Term Liabilities	0	Other Income	860,107	10.9%	Avg Payment Days 78.3
Total Equity	427,207	Other Expense	0	0.0%	Depreciation Rate 240.0%
Total Liab. and Equity	<u>-23,067,022</u>	Net Profit or Loss	769,996	9.8%	Return on Equity 180.2%
676271 SENIOR CARE OF ONION CREEK				Government - City-County	
SENIOR CARE OF ONION CREEK		9/30/2020 366 Days Settled			
AUSTIN, TX 78748				CR Beds 125 POS Beds 0	
TRAVIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	74.8%
Balance Sheet		Income Statement		Length of Stay	104.3
Current Assets	1,011,943	Total Charges	7,504,411	Average Wages	21.95
Fixed Assets	143,451	Contract Allowance	0	0.0%	Skilled Nursing 79.0%
Other Assets	1,027,463	Operating Revenue	7,504,411	100.0%	Ancillary Service 21.0%
Total Assets	<u>2,182,857</u>	Operating Expense	8,412,742	112.1%	Current Ratio 0.5
Current Liabilities	1,949,846	Operating Margin	-908,331	-12.1%	Days to Collect 47.9
Long Term Liabilities	518,939	Other Income	1,211,253	16.1%	Avg Payment Days 57.5
Total Equity	-285,928	Other Expense	0	0.0%	Depreciation Rate 566.9%
Total Liab. and Equity	<u>2,182,857</u>	Net Profit or Loss	302,922	4.0%	Return on Equity -105.9%

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676147 SENIOR CARE OF STALLINGS COURT				Proprietary - Other	
SENIOR CARE OF STALLINGS COURT		12/31/2020 366 Days Settled			
NACOGDOCHES, TX 75965		CR Beds 120 POS Beds 0			
NACOGDOCHES		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		60.4%	
		Length of Stay		137.4	
		Average Wages		21.53	
		Skilled Nursing		80.5%	
		Ancillary Service		19.5%	
		Current Ratio		1.1	
		Days to Collect		38.5	
		Avg Payment Days		34.1	
		Depreciation Rate		453.8%	
		Return on Equity		58.3%	
Balance Sheet		Income Statement			
Current Assets	-15,723,404	Total Charges	7,999,803		
Fixed Assets	142,400	Contract Allowance	1,565,410	19.6%	
Other Assets	0	Operating Revenue	6,434,393	80.4%	
Total Assets	-15,581,004	Operating Expense	8,011,714	124.5%	
Current Liabilities	-14,119,541	Operating Margin	-1,577,321	-24.5%	
Long Term Liabilities	0	Other Income	725,383	11.3%	
Total Equity	-1,461,463	Other Expense	0	0.0%	
Total Liab. and Equity	-15,581,004	Net Profit or Loss	(851,938)	-13.2%	
675759 SENIOR CARE OF STONEGATE				Proprietary - Other	
SENIOR CARE OF STONEGATE		12/31/2020 366 Days Settled			
FORT WORTH, TX 76109		CR Beds 134 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.1%	
		Length of Stay		68.2	
		Average Wages		23.22	
		Skilled Nursing		80.4%	
		Ancillary Service		19.6%	
		Current Ratio		1.0	
		Days to Collect		65.2	
		Avg Payment Days		50.3	
		Depreciation Rate		185.7%	
		Return on Equity		83.7%	
Balance Sheet		Income Statement			
Current Assets	-16,888,022	Total Charges	11,895,862		
Fixed Assets	583,541	Contract Allowance	3,242,616	27.3%	
Other Assets	0	Operating Revenue	8,653,246	72.7%	
Total Assets	-16,304,481	Operating Expense	9,193,207	106.2%	
Current Liabilities	-17,160,895	Operating Margin	-539,961	-6.2%	
Long Term Liabilities	0	Other Income	1,256,537	14.5%	
Total Equity	856,414	Other Expense	0	0.0%	
Total Liab. and Equity	-16,304,481	Net Profit or Loss	716,576	8.3%	

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455785 SENIOR CARE OF WESTERN HILLS				Proprietary - Other	
SENIOR CARE OF WESTERN HILLS		12/31/2020 366 Days Settled			
TEMPLE, TX 76504		CR Beds 120 POS Beds 0			
BELL		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		49.7%	
		Length of Stay		79.9	
		Average Wages		21.77	
		4.2% Skilled Nursing		82.8%	
		95.8% Ancillary Service		17.2%	
		98.2% Current Ratio		(26.6)	
		1.8% Days to Collect		95.7	
		26.1% Avg Payment Days		(5.9)	
		0.0% Depreciation Rate		1,148.0%	
		27.9% Return on Equity		100.0%	
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675541 SENIOR REHABILITATION & SKILLED NURSING CENTER				Nonprofit - Church	
SENIOR REHABILITATION & SKILLED NURSING CENTER		9/30/2020 366 Days Settled			
PORT ARTHUR, TX 77642		CR Beds 199 POS Beds 0			
JEFFERSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.9%	
		Length of Stay		150.0	
		Average Wages		15.75	
		0.0% Skilled Nursing		91.7%	
		100.0% Ancillary Service		8.3%	
		100.1% Current Ratio		1.0	
		-0.1% Days to Collect		27.1	
		0.1% Avg Payment Days		53.5	
		0.0% Depreciation Rate		0.0%	
		0.0% Return on Equity		0.0%	

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676142 SENIOR SUITE CARE & REHAB LLC				Proprietary - Other	
SENIOR SUITE CARE & REHAB LLC		12/31/2020 366 Days Settled			
EMORY, TX 75440		CR Beds 68 POS Beds 0			
RAINS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		53.9%	
Balance Sheet		Income Statement		Length of Stay	
				100.8	
Current Assets	1,396,239	Total Charges	3,150,171	Average Wages	
Fixed Assets	171,610	Contract Allowance	0	16.84	
Other Assets	0	Operating Revenue	3,150,171	100.0%	
Total Assets	1,567,849	Operating Expense	3,298,742	104.7%	
Current Liabilities	1,561,371	Operating Margin	-148,571	-4.7%	
Long Term Liabilities	587,152	Other Income	0	0.0%	
Total Equity	-580,674	Other Expense	0	0.0%	
Total Liab. and Equity	1,567,849	Net Profit or Loss	(148,571)	-4.7%	
675954 SENIOR VILLAGE NURSING HOME				Nonprofit - Other	
SENIOR VILLAGE NURSING HOME		12/31/2020 366 Days Settled			
PERRYTON, TX 79070		CR Beds 60 POS Beds 0			
OCHILTREE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.6%	
Balance Sheet		Income Statement		Length of Stay	
				129.8	
Current Assets	404,378	Total Charges	2,892,240	Average Wages	
Fixed Assets	667,126	Contract Allowance	333,345	15.63	
Other Assets	0	Operating Revenue	2,558,895	11.5%	
Total Assets	1,071,504	Operating Expense	2,029,899	88.5%	
Current Liabilities	146,934	Operating Margin	528,996	79.3%	
Long Term Liabilities	50,293	Other Income	657	20.7%	
Total Equity	874,277	Other Expense	0	0.0%	
Total Liab. and Equity	1,071,504	Net Profit or Loss	515,063	20.1%	

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675969 SETTLERS RIDGE CARE CENTER				Nonprofit - Church	
SETTLERS RIDGE CARE CENTER		9/30/2020 366 Days Settled			
CELINA, TX 75009		CR Beds 128 POS Beds 0			
COLLIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.1%	
		Length of Stay		174.2	
		Average Wages		22.24	
		11.6%		Skilled Nursing	
		88.4%		Ancillary Service	
		109.3%		Current Ratio	
		-9.3%		Days to Collect	
		21.5%		Avg Payment Days	
		0.0%		Depreciation Rate	
		12.2%		Return on Equity	
				-578.3%	

676152 SEVEN ACRES JEWISH SENIOR CARE SERVICES, INC				Nonprofit - Other	
SEVEN ACRES JEWISH SENIOR CARE SERVICES, INC		8/31/2020 366 Days Settled			
HOUSTON, TX 77074		CR Beds 305 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		29.4%	
		Length of Stay		373.1	
		Average Wages		16.62	
		0.2%		Skilled Nursing	
		99.8%		Ancillary Service	
		225.1%		Current Ratio	
		-125.1%		Days to Collect	
		127.5%		Avg Payment Days	
		0.0%		Depreciation Rate	
		2.4%		Return on Equity	
				0.8%	

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675271 SEVEN OAKS NURSING AND REHABILITATION LP				Proprietary - Corporation	
SEVEN OAKS NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
BONHAM, TX 75418		CR Beds 108 POS Beds 0			
FANNIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.4%	
Balance Sheet		Income Statement		Length of Stay 189.8	
Current Assets	333,569	Total Charges	2,190,244	Average Wages	19.61
Fixed Assets	155,965	Contract Allowance	-279,650	-12.8%	Skilled Nursing 158.2%
Other Assets	7,305,283	Operating Revenue	2,469,894	112.8%	Ancillary Service -58.2%
Total Assets	7,794,817	Operating Expense	4,207,641	170.4%	Current Ratio (1.8)
Current Liabilities	-183,967	Operating Margin	-1,737,747	-70.4%	Days to Collect 56.1
Long Term Liabilities	0	Other Income	-562,709	-22.8%	Avg Payment Days (14.9)
Total Equity	-7,610,850	Other Expense	0	0.0%	Depreciation Rate 115.3%
Total Liab. and Equity	-7,794,817	Net Profit or Loss	(1,376,273)	-55.7%	Return on Equity 18.1%

675042 SEYMOUR REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
SEYMOUR REHABILITATION AND HEALTHCARE		8/31/2020 366 Days Settled			
SEYMOUR, TX 76380		CR Beds 90 POS Beds 0			
BAYLOR		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		50.2%	
Balance Sheet		Income Statement		Length of Stay 172.1	
Current Assets	305,688	Total Charges	4,542,267	Average Wages	10.00
Fixed Assets	0	Contract Allowance	1,212,425	26.7%	Skilled Nursing 66.5%
Other Assets	0	Operating Revenue	3,329,842	73.3%	Ancillary Service 33.5%
Total Assets	305,688	Operating Expense	3,781,559	113.6%	Current Ratio 0.6
Current Liabilities	493,982	Operating Margin	-451,717	-13.6%	Days to Collect 29.5
Long Term Liabilities	0	Other Income	6,232	0.2%	Avg Payment Days 47.8
Total Equity	-188,294	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	305,688	Net Profit or Loss	(445,485)	-13.4%	Return on Equity 236.6%

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676055 SHADY ACRES HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
SHADY ACRES HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
NEWTON, TX 75966		CR Beds 84 POS Beds 0			
NEWTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		78.7%	
		Length of Stay		128.0	
		Average Wages		17.17	
		Skilled Nursing		88.9%	
		Ancillary Service		11.1%	
		Current Ratio		4.0	
		Days to Collect		0.0	
		Avg Payment Days		4.0	
		Depreciation Rate		20.2%	
		Return on Equity		80.1%	
Balance Sheet		Income Statement			
Current Assets	477,826	Total Charges	4,091,720		
Fixed Assets	463,834	Contract Allowance	-53,238	-1.3%	
Other Assets	0	Operating Revenue	4,144,958	101.3%	
Total Assets	941,660	Operating Expense	4,187,149	101.0%	
Current Liabilities	120,254	Operating Margin	-42,191	-1.0%	
Long Term Liabilities	397,047	Other Income	382,208	9.2%	
Total Equity	424,359	Other Expense	0	0.0%	
Total Liab. and Equity	941,660	Net Profit or Loss	340,017	8.2%	

676030 SHADY OAK NURSING AND REHABILITATION				Government - City-County	
SHADY OAK NURSING AND REHABILITATION		6/30/2020 366 Days Settled			
MOULTON, TX 77975		CR Beds 61 POS Beds 0			
LAVACA		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		69.1%	
		Length of Stay		385.7	
		Average Wages		16.14	
		Skilled Nursing		82.2%	
		Ancillary Service		17.8%	
		Current Ratio		90.8%	
		Days to Collect		37.7	
		Avg Payment Days		0.0	
		Depreciation Rate		0.0%	
		Return on Equity		185.7%	
Balance Sheet		Income Statement			
Current Assets	359,754	Total Charges	3,917,016		
Fixed Assets	0	Contract Allowance	570,474	14.6%	
Other Assets	0	Operating Revenue	3,346,542	85.4%	
Total Assets	359,754	Operating Expense	3,038,011	90.8%	
Current Liabilities	0	Operating Margin	308,531	9.2%	
Long Term Liabilities	0	Other Income	359,535	10.7%	
Total Equity	359,754	Other Expense	0	0.0%	
Total Liab. and Equity	359,754	Net Profit or Loss	668,066	20.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676344 SHADY SHORES OF HEMPHILL				Proprietary - Corporation	
SHADY SHORES OF HEMPHILL		12/31/2020 366 Days Settled			
HEMPHILL, TX 75948		CR Beds 90 POS Beds 0			
SABINE		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		42.3%	
Balance Sheet		Income Statement		Length of Stay 163.8	
Current Assets	775,579	Total Charges	3,897,727	Average Wages	18.01
Fixed Assets	87,695	Contract Allowance	556,031	14.3%	Skilled Nursing 74.3%
Other Assets	165,915	Operating Revenue	3,341,696	85.7%	Ancillary Service 25.7%
Total Assets	1,029,189	Operating Expense	3,605,198	107.9%	Current Ratio 0.1
Current Liabilities	5,182,176	Operating Margin	-263,502	-7.9%	Days to Collect 42.1
Long Term Liabilities	0	Other Income	504,385	15.1%	Avg Payment Days 497.9
Total Equity	240,883	Other Expense	0	0.0%	Depreciation Rate 434.7%
Total Liab. and Equity	5,423,059	Net Profit or Loss	240,883	7.2%	Return on Equity 100.0%
455333 SHARVIEW RESIDENCE AND REHABILITATION CENTER				Proprietary - Corporation	
SHARVIEW RESIDENCE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77036		CR Beds 134 POS Beds 0			
HARRIS		Key Performance Ind.			
HIGHMARK MEDICARE SERVICES		Occupancy Rate		47.5%	
Balance Sheet		Income Statement		Length of Stay 96.2	
Current Assets	2,711,810	Total Charges	6,617,274	Average Wages	21.74
Fixed Assets	57,887	Contract Allowance	796,655	12.0%	Skilled Nursing 84.9%
Other Assets	0	Operating Revenue	5,820,619	88.0%	Ancillary Service 15.1%
Total Assets	2,769,697	Operating Expense	7,817,799	134.3%	Current Ratio 0.8
Current Liabilities	3,485,671	Operating Margin	-1,997,180	-34.3%	Days to Collect 150.1
Long Term Liabilities	0	Other Income	1,582,188	27.2%	Avg Payment Days 111.6
Total Equity	-715,974	Other Expense	0	0.0%	Depreciation Rate 873.8%
Total Liab. and Equity	2,769,697	Net Profit or Loss	(414,992)	-7.1%	Return on Equity 58.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675484 SHEPHERD LTC PARTNERS INC.		Proprietary - Corporation	
SHEPHERD LTC PARTNERS INC.		12/31/2020 366 Days Settled	
SHEPHERD, TX 77371		CR Beds 100 POS Beds 0	
SAN JACINTO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	56.0%
Balance Sheet		Income Statement	
Current Assets	532,698	Total Charges	5,451,607
Fixed Assets	12,644	Contract Allowance	-22,546
Other Assets	32,390	Operating Revenue	5,474,153
Total Assets	<u>577,732</u>	Operating Expense	5,190,303
Current Liabilities	632,694	Operating Margin	283,850
Long Term Liabilities	0	Other Income	716,403
Total Equity	-54,962	Other Expense	0
Total Liab. and Equity	<u>577,732</u>	Net Profit or Loss	<u>1,000,253</u>
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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675938 SHINER NURSING AND REHABILITATION CENTER INC		Proprietary - Corporation	
SHINER NURSING AND REHABILITATION CENTER INC		12/31/2020 366 Days Settled	
SHINER, TX 77984		CR Beds 120 POS Beds 0	
LAVACA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	45.9%
Balance Sheet		Length of Stay	258.3
Income Statement		Average Wages	16.91
Current Assets	537,625	Total Charges	5,658,080
Fixed Assets	215,174	Contract Allowance	509,856
Other Assets	0	Operating Revenue	5,148,224
Total Assets	752,799	Operating Expense	4,743,189
Current Liabilities	346,920	Operating Margin	405,035
Long Term Liabilities	414,100	Other Income	701,056
Total Equity	-8,221	Other Expense	0
Total Liab. and Equity	752,799	Net Profit or Loss	1,105,671
		9.0%	Skilled Nursing
		91.0%	Ancillary Service
		92.1%	Current Ratio
		7.9%	Days to Collect
		13.6%	Avg Payment Days
		0.0%	Depreciation Rate
		21.5%	Return on Equity
			13,449.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676259 SHINNERY OAKS COMMUNITY				Government - City-County	
SHINNERY OAKS COMMUNITY		12/31/2020 366 Days Settled			
DENVER CITY, TX 79323		CR Beds 60 POS Beds 0			
YOAKUM		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		78.6%	
		Length of Stay		359.4	
		Average Wages		15.94	
		1.8% Skilled Nursing		90.1%	
		98.2% Ancillary Service		9.9%	
		98.9% Current Ratio		4.1	
		1.1% Days to Collect		29.3	
		1.4% Avg Payment Days		13.5	
		0.0% Depreciation Rate		0.4%	
		2.5% Return on Equity		2.2%	
<hr/>					
675928 SIENNA NURSING AND REHABILITATION LP				Proprietary - Corporation	
SIENNA NURSING AND REHABILITATION LP		12/31/2020 335 Days Settled			
ODESSA, TX 79763		1/31/2020 31 Days Settled			
ECTOR		CR Beds 150 POS Beds 0			
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.			
		Occupancy Rate		47.7%	
		Length of Stay		92.4	
		Average Wages		17.89	
		21.4% Skilled Nursing		132.0%	
		78.6% Ancillary Service		-32.0%	
		222.4% Current Ratio		(0.7)	
		-122.4% Days to Collect		612.5	
		-0.7% Avg Payment Days		(328.4)	
		0.0% Depreciation Rate		5.8%	
		40.2% Return on Equity		-3.3%	

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675928 SIENNA NURSING AND REHABILITATION LP				Proprietary - Corporation	
SIENNA NURSING AND REHABILITATION LP		12/31/2020 335 Days Settled			
ODESSA, TX 79763		1/31/2020 31 Days Settled		CR Beds 138 POS Beds 0	
ECTOR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 51.8%	
Balance Sheet		Income Statement		Length of Stay 165.3	
Current Assets	4,692,971	Total Charges	5,177,096	Average Wages 17.89	
Fixed Assets	241,394	Contract Allowance	304,081	5.9%	Skilled Nursing 83.2%
Other Assets	30,606	Operating Revenue	4,873,015	94.1%	Ancillary Service 16.8%
Total Assets	4,964,971	Operating Expense	5,447,360	111.8%	Current Ratio 0.8
Current Liabilities	5,688,445	Operating Margin	-574,345	-11.8%	Days to Collect 294.6
Long Term Liabilities	77,122	Other Income	862,979	17.7%	Avg Payment Days 99.6
Total Equity	288,634	Other Expense	0	0.0%	Depreciation Rate 238.1%
Total Liab. and Equity	6,054,201	Net Profit or Loss	288,634	5.9%	Return on Equity 100.0%
675757 SIGNATURE POINTE ON THE LAKE HEALTHCARE COMMUNITY				Proprietary - Partnership	
SIGNATURE POINTE ON THE LAKE HEALTHCARE COMMUNITY		12/31/2020 366 Days Settled			
DALLAS, TX 75254				CR Beds 271 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 50.7%	
Balance Sheet		Income Statement		Length of Stay 115.4	
Current Assets	3,972,580	Total Charges	16,951,468	Average Wages 22.80	
Fixed Assets	699,467	Contract Allowance	2,797,740	16.5%	Skilled Nursing 63.8%
Other Assets	168,711	Operating Revenue	14,153,728	83.5%	Ancillary Service 23.5%
Total Assets	4,840,758	Operating Expense	17,855,219	126.2%	Current Ratio 0.9
Current Liabilities	4,461,985	Operating Margin	-3,701,491	-26.2%	Days to Collect 72.9
Long Term Liabilities	0	Other Income	3,322,718	23.5%	Avg Payment Days 54.4
Total Equity	378,773	Other Expense	0	0.0%	Depreciation Rate 8.8%
Total Liab. and Equity	4,840,758	Net Profit or Loss	(378,773)	-2.7%	Return on Equity -100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675338 SILSBEE CONVALESCENT CENTER				Nonprofit - Church	
SILSBEE CONVALESCENT CENTER		6/30/2020 366 Days Settled			
SILSBEE, TX 77656		CR Beds 68 POS Beds 0			
HARDIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.3%	
		Length of Stay		142.7	
		Average Wages		19.72	
		15.1% Skilled Nursing		83.9%	
		84.9% Ancillary Service		16.1%	
		95.5% Current Ratio		4.5	
		4.5% Days to Collect		52.1	
		0.0% Avg Payment Days		3.2	
		0.0% Depreciation Rate		0.0%	
		4.3% Return on Equity		18.8%	
Balance Sheet		Income Statement			
Current Assets	900,685	Total Charges	3,600,139		
Fixed Assets	0	Contract Allowance	544,091		
Other Assets	4,158	Operating Revenue	3,056,048		
Total Assets	904,843	Operating Expense	2,918,959		
Current Liabilities	200,778	Operating Margin	137,089		
Long Term Liabilities	0	Other Income	194		
Total Equity	704,065	Other Expense	0		
Total Liab. and Equity	904,843	Net Profit or Loss	132,074		
676008 SILSBEE OAKS HEALTH CARE LLP				Proprietary - Partnership	
SILSBEE OAKS HEALTH CARE LLP		8/31/2020 366 Days Settled			
SILSBEE, TX 77656		CR Beds 160 POS Beds 0			
HARDIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.8%	
		Length of Stay		1,399.3	
		Average Wages		11.75	
		11.4% Skilled Nursing		24.4%	
		88.6% Ancillary Service		0.0%	
		99.6% Current Ratio		(0.7)	
		0.4% Days to Collect		18.8	
		0.0% Avg Payment Days		(17.0)	
		0.0% Depreciation Rate		18.4%	
		0.4% Return on Equity		2.2%	
Balance Sheet		Income Statement			
Current Assets	291,498	Total Charges	9,893,457		
Fixed Assets	1,059,032	Contract Allowance	1,130,717		
Other Assets	0	Operating Revenue	8,762,740		
Total Assets	1,350,530	Operating Expense	8,724,658		
Current Liabilities	-404,429	Operating Margin	38,082		
Long Term Liabilities	0	Other Income	0		
Total Equity	1,754,959	Other Expense	0		
Total Liab. and Equity	1,350,530	Net Profit or Loss	38,082		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455652 SILVER CREEK MANOR				Proprietary - Corporation	
SILVER CREEK MANOR		6/30/2020 366 Days Reopened			
SAN ANTONIO, TX 78250		CR Beds 120 POS Beds 0			
BEXAR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.7%	
Balance Sheet		Income Statement		Length of Stay	
				129.7	
Current Assets	1,698,983	Total Charges	19,098,201	Average Wages	
Fixed Assets	111,700	Contract Allowance	11,546,716	28.00	
Other Assets	0	Operating Revenue	7,551,485	60.5%	Skilled Nursing
Total Assets	1,810,683	Operating Expense	8,288,775	39.5%	Ancillary Service
Current Liabilities	1,246,504	Operating Margin	-737,290	109.8%	Current Ratio
Long Term Liabilities	335,339	Other Income	991,861	-9.8%	Days to Collect
Total Equity	228,840	Other Expense	0	13.1%	Avg Payment Days
Total Liab. and Equity	1,810,683	Net Profit or Loss	254,571	0.0%	Depreciation Rate
				3.4%	Return on Equity
					111.2%
675434 SILVER PINES NURSING AND REHABILITATION CENTER				Government - City-County	
SILVER PINES NURSING AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
BASTROP, TX 78602		CR Beds 116 POS Beds 0			
BASTROP		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.6%	
Balance Sheet		Income Statement		Length of Stay	
				145.8	
Current Assets	1,995,778	Total Charges	7,186,481	Average Wages	
Fixed Assets	792,086	Contract Allowance	0	21.29	
Other Assets	-834,328	Operating Revenue	7,186,481	0.0%	Skilled Nursing
Total Assets	1,953,536	Operating Expense	7,395,304	100.0%	Ancillary Service
Current Liabilities	2,077,396	Operating Margin	-208,823	102.9%	Current Ratio
Long Term Liabilities	0	Other Income	333,004	-2.9%	Days to Collect
Total Equity	-123,860	Other Expense	0	4.6%	Avg Payment Days
Total Liab. and Equity	1,953,536	Net Profit or Loss	124,181	0.0%	Depreciation Rate
				1.7%	Return on Equity
					-100.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676376 SILVER SPRING				Proprietary - Partnership	
SILVER SPRING		12/31/2020 366 Days Settled			
ABILENE, TX 79601		CR Beds 120 POS Beds 0			
TAYLOR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		64.8%	
Balance Sheet		Income Statement		Length of Stay 161.6	
Current Assets	1,593,087	Total Charges	9,076,109	Average Wages	24.29
Fixed Assets	385,130	Contract Allowance	2,008,563	22.1%	Skilled Nursing 78.2%
Other Assets	363,342	Operating Revenue	7,067,546	77.9%	Ancillary Service 21.8%
Total Assets	2,341,559	Operating Expense	7,996,902	113.1%	Current Ratio 1.8
Current Liabilities	889,659	Operating Margin	-929,356	-13.1%	Days to Collect 65.6
Long Term Liabilities	240,936	Other Income	572,748	8.1%	Avg Payment Days 40.7
Total Equity	1,210,964	Other Expense	0	0.0%	Depreciation Rate 320.0%
Total Liab. and Equity	2,341,559	Net Profit or Loss	(356,608)	-5.0%	Return on Equity -29.4%
676121 SILVER TREE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
SILVER TREE NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
SCHERTZ, TX 78154		CR Beds 120 POS Beds 0			
GUADALUPE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		70.6%	
Balance Sheet		Income Statement		Length of Stay 118.0	
Current Assets	3,817,255	Total Charges	8,811,579	Average Wages	21.96
Fixed Assets	135,861	Contract Allowance	1,629,243	18.5%	Skilled Nursing 74.9%
Other Assets	45,138	Operating Revenue	7,182,336	81.5%	Ancillary Service 25.1%
Total Assets	3,998,254	Operating Expense	8,694,225	121.1%	Current Ratio 1.0
Current Liabilities	3,838,354	Operating Margin	-1,511,889	-21.1%	Days to Collect 52.2
Long Term Liabilities	1,140,970	Other Income	822,200	11.4%	Avg Payment Days 192.1
Total Equity	-3,073,152	Other Expense	0	0.0%	Depreciation Rate 410.1%
Total Liab. and Equity	1,906,172	Net Profit or Loss	(689,689)	-9.6%	Return on Equity 22.4%

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676453 SIMPSON PLACE				Proprietary - Corporation	
SIMPSON PLACE		12/31/2020 366 Days Settled			
DALLAS, TX 75246				CR Beds 50	POS Beds 0
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	79.1%
Balance Sheet		Income Statement		Length of Stay	143.3
Current Assets	8,683,567	Total Charges	6,177,004	Average Wages	18.70
Fixed Assets	51,888	Contract Allowance	584,835	9.5%	Skilled Nursing 84.3%
Other Assets	36,033	Operating Revenue	5,592,169	90.5%	Ancillary Service 15.7%
Total Assets	8,771,488	Operating Expense	7,719,072	138.0%	Current Ratio 0.8
Current Liabilities	10,944,743	Operating Margin	-2,126,903	-38.0%	Days to Collect 169.2
Long Term Liabilities	2,034,562	Other Income	1,554,726	27.8%	Avg Payment Days 25.2
Total Equity	-4,207,817	Other Expense	0	0.0%	Depreciation Rate 1,615.2%
Total Liab. and Equity	8,771,488	Net Profit or Loss	(572,178)	-10.2%	Return on Equity 13.6%
676427 SKILLED CARE OF MEXIA				Proprietary - Corporation	
SKILLED CARE OF MEXIA		12/31/2020 366 Days Settled			
MEXIA, TX 76667				CR Beds 80	POS Beds 0
LIMESTONE				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	78.4%
Balance Sheet		Income Statement		Length of Stay	179.4
Current Assets	1,473,577	Total Charges	5,182,385	Average Wages	16.46
Fixed Assets	33,193	Contract Allowance	509,610	9.8%	Skilled Nursing 78.9%
Other Assets	-49,358	Operating Revenue	4,672,775	90.2%	Ancillary Service 21.1%
Total Assets	1,457,412	Operating Expense	4,996,157	106.9%	Current Ratio 1.0
Current Liabilities	1,414,874	Operating Margin	-323,382	-6.9%	Days to Collect 11.9
Long Term Liabilities	5,273	Other Income	599,929	12.8%	Avg Payment Days 123.7
Total Equity	-1,372,232	Other Expense	0	0.0%	Depreciation Rate 408.8%
Total Liab. and Equity	47,915	Net Profit or Loss	276,547	5.9%	Return on Equity -20.2%

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455653 SKYLINE NURSING CENTER				Nonprofit - Church	
SKYLINE NURSING CENTER		6/30/2020 366 Days Settled			
DALLAS, TX 75233		CR Beds 204 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (OKLAHOMA)		Occupancy Rate	68.3%		
Balance Sheet		Income Statement		Length of Stay	197.0
Current Assets	7,300,176	Total Charges	12,796,825	Average Wages	20.51
Fixed Assets	1,667,324	Contract Allowance	1,903,565	14.9%	Skilled Nursing 79.9%
Other Assets	-2,028	Operating Revenue	10,893,260	85.1%	Ancillary Service 20.1%
Total Assets	8,965,472	Operating Expense	9,681,502	88.9%	Current Ratio 1.5
Current Liabilities	4,969,686	Operating Margin	1,211,758	11.1%	Days to Collect 160.8
Long Term Liabilities	1,106,543	Other Income	965,240	8.9%	Avg Payment Days 50.8
Total Equity	2,889,243	Other Expense	0	0.0%	Depreciation Rate 66.6%
Total Liab. and Equity	8,965,472	Net Profit or Loss	2,176,998	20.0%	Return on Equity 75.3%
675496 SLATON CARE CENTER				Proprietary - Corporation	
SLATON CARE CENTER		12/31/2020 366 Days Settled			
SLATON, TX 79364		CR Beds 120 POS Beds 0			
LUBBOCK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	46.7%		
Balance Sheet		Income Statement		Length of Stay	166.7
Current Assets	1,058,650	Total Charges	4,787,921	Average Wages	18.79
Fixed Assets	257,034	Contract Allowance	489,852	10.2%	Skilled Nursing 83.2%
Other Assets	-45,798	Operating Revenue	4,298,069	89.8%	Ancillary Service 16.8%
Total Assets	1,269,886	Operating Expense	4,671,193	108.7%	Current Ratio 1.0
Current Liabilities	1,058,838	Operating Margin	-373,124	-8.7%	Days to Collect 36.3
Long Term Liabilities	0	Other Income	974,411	22.7%	Avg Payment Days 184.9
Total Equity	-577,349	Other Expense	0	0.0%	Depreciation Rate 113.2%
Total Liab. and Equity	481,489	Net Profit or Loss	601,287	14.0%	Return on Equity -104.1%

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675646 SNYDER OAKS CARE CENTER		Nonprofit - Church	
SNYDER OAKS CARE CENTER		6/30/2020 366 Days Settled	
SNYDER, TX 79549		CR Beds 80 POS Beds 0	
SCURRY		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	84.1%
Balance Sheet		Income Statement	
Current Assets	6,214,178	Total Charges	6,179,499
Fixed Assets	30,609	Contract Allowance	1,069,478
Other Assets	1,693	Operating Revenue	5,110,021
Total Assets	6,246,480	Operating Expense	4,443,784
Current Liabilities	4,584,238	Operating Margin	666,237
Long Term Liabilities	0	Other Income	183,096
Total Equity	1,662,242	Other Expense	0
Total Liab. and Equity	6,246,480	Net Profit or Loss	849,333
		17.3%	Skilled Nursing 80.8%
		82.7%	Ancillary Service 19.2%
		87.0%	Current Ratio 1.4
		13.0%	Days to Collect 445.0
		3.6%	Avg Payment Days 372.1
		0.0%	Depreciation Rate 1,387.6%
		16.6%	Return on Equity 51.1%

676310 SOLERA AT WEST HOUSTON		Nonprofit - Church	
SOLERA AT WEST HOUSTON		12/31/2020 366 Days Settled	
HOUSTON, TX 77084		CR Beds 112 POS Beds 0	
HARRIS		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	58.2%
Balance Sheet		Income Statement	
Current Assets	3,503,689	Total Charges	12,851,322
Fixed Assets	0	Contract Allowance	4,157,931
Other Assets	0	Operating Revenue	8,693,391
Total Assets	3,503,689	Operating Expense	9,079,562
Current Liabilities	179,497	Operating Margin	-386,171
Long Term Liabilities	0	Other Income	518,326
Total Equity	3,324,192	Other Expense	0
Total Liab. and Equity	3,503,689	Net Profit or Loss	132,155
		32.4%	Skilled Nursing 67.1%
		67.6%	Ancillary Service 32.9%
		104.4%	Current Ratio 19.5
		-4.4%	Days to Collect 127.3
		6.0%	Avg Payment Days 6.3
		0.0%	Depreciation Rate 0.0%
		1.5%	Return on Equity 4.0%

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675959 SONGBIRD LODGE				Nonprofit - Church	
SONGBIRD LODGE		5/31/2020 152 Days Settled			
BROWNWOOD, TX 76801		9/30/2020 122 Days Settled		CR Beds 121 POS Beds 0	
BROWN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 61.8%	
Balance Sheet		Income Statement		Length of Stay 240.1	
Current Assets	1,150,498	Total Charges	2,146,202	Average Wages 16.93	
Fixed Assets	28,622	Contract Allowance	236,152	11.0%	Skilled Nursing 75.8%
Other Assets	26,123	Operating Revenue	1,910,050	89.0%	Ancillary Service 24.2%
Total Assets	<u>1,205,243</u>	Operating Expense	1,931,031	101.1%	Current Ratio 1.1
Current Liabilities	1,091,578	Operating Margin	-20,981	-1.1%	Days to Collect 164.5
Long Term Liabilities	-2,847	Other Income	252,168	13.2%	Avg Payment Days 24.0
Total Equity	<u>-60,472</u>	Other Expense	0	0.0%	Depreciation Rate 798.8%
Total Liab. and Equity	<u>1,028,259</u>	Net Profit or Loss	<u>231,187</u>	12.1%	Return on Equity -382.3%
675959 SONGBIRD LODGE				Proprietary - Corporation	
SONGBIRD LODGE		5/31/2020 152 Days Settled			
BROWNWOOD, TX 76801		9/30/2020 122 Days Settled		CR Beds 121 POS Beds 0	
BROWN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 60.0%	
Balance Sheet		Income Statement		Length of Stay 212.2	
Current Assets	243,035	Total Charges	2,667,439	Average Wages 16.93	
Fixed Assets	19,569	Contract Allowance	230,937	8.7%	Skilled Nursing 78.2%
Other Assets	3,396	Operating Revenue	2,436,502	91.3%	Ancillary Service 21.8%
Total Assets	<u>266,000</u>	Operating Expense	2,427,284	99.6%	Current Ratio (1.3)
Current Liabilities	-183,343	Operating Margin	9,218	0.4%	Days to Collect 17.5
Long Term Liabilities	-3,463	Other Income	64	0.0%	Avg Payment Days 28.4
Total Equity	<u>-282,377</u>	Other Expense	0	0.0%	Depreciation Rate 1,224.4%
Total Liab. and Equity	<u>-469,183</u>	Net Profit or Loss	<u>9,282</u>	0.4%	Return on Equity -3.3%

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676158 SONTERRA HEALTH CENTER				Nonprofit - Church	
SONTERRA HEALTH CENTER		9/30/2020 366 Days Settled			
SAN ANTONIO, TX 78258		CR Beds 122 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		71.5%	
Balance Sheet		Income Statement		Length of Stay	
				51.2	
Current Assets	3,117,863	Total Charges	9,867,020	Average Wages	23.40
Fixed Assets	1,021,645	Contract Allowance	-1,103,916	-11.2%	Skilled Nursing
Other Assets	8,066,777	Operating Revenue	10,970,936	111.2%	Ancillary Service
Total Assets	<u>12,206,285</u>	Operating Expense	<u>9,877,379</u>	90.0%	Current Ratio
Current Liabilities	1,729,305	Operating Margin	1,093,557	10.0%	Days to Collect
Long Term Liabilities	8,059,524	Other Income	5,716	0.1%	Avg Payment Days
Total Equity	<u>2,417,456</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>12,206,285</u>	Net Profit or Loss	<u>1,096,392</u>	10.0%	Return on Equity
					45.4%

676378 SORRENTO				Nonprofit - Church	
SORRENTO		6/30/2020 366 Days Settled			
SAN ANTONIO, TX 78229		CR Beds 112 POS Beds 0			
BEXAR		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		69.0%	
Balance Sheet		Income Statement		Length of Stay	
				36.8	
Current Assets	1,072,664	Total Charges	15,337,601	Average Wages	22.63
Fixed Assets	0	Contract Allowance	6,047,622	39.4%	Skilled Nursing
Other Assets	0	Operating Revenue	9,289,979	60.6%	Ancillary Service
Total Assets	<u>1,072,664</u>	Operating Expense	<u>9,216,325</u>	99.2%	Current Ratio
Current Liabilities	302,277	Operating Margin	73,654	0.8%	Days to Collect
Long Term Liabilities	0	Other Income	982	0.0%	Avg Payment Days
Total Equity	<u>770,387</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,072,664</u>	Net Profit or Loss	<u>49,830</u>	0.5%	Return on Equity
					6.5%

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675440 SOUTH DALLAS NURSING & REHABILITATION				Proprietary - Corporation	
SOUTH DALLAS NURSING & REHABILITATION		12/31/2020 366 Days Settled			
DALLAS, TX 75215		CR Beds 91 POS Beds 0			
DALLAS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		67.7%	
		Length of Stay		469.9	
		Average Wages		18.91	
		Skilled Nursing		100.0%	
		Ancillary Service		0.0%	
		Current Ratio		1.5	
		Days to Collect		32.8	
		Avg Payment Days		74.2	
		Depreciation Rate		375.3%	
		Return on Equity		151.2%	
Balance Sheet		Income Statement			
Current Assets	2,020,059	Total Charges	6,327,603		
Fixed Assets	-437,214	Contract Allowance	900,420	14.2%	
Other Assets	862,637	Operating Revenue	5,427,183	85.8%	
Total Assets	2,445,482	Operating Expense	6,267,546	115.5%	
Current Liabilities	1,357,884	Operating Margin	-840,363	-15.5%	
Long Term Liabilities	945,358	Other Income	1,067,860	19.7%	
Total Equity	142,240	Other Expense	0	0.0%	
Total Liab. and Equity	2,445,482	Net Profit or Loss	215,017	4.0%	
455834 SOUTH PLACE REHABILITATION AND SKILLED NURSING				Nonprofit - Church	
SOUTH PLACE REHABILITATION AND SKILLED NURSING		12/31/2020 366 Days Settled			
ATHENS, TX 75751		CR Beds 112 POS Beds 0			
HENDERSON		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		55.2%	
		Length of Stay		73.4	
		Average Wages		18.41	
		Skilled Nursing		70.4%	
		Ancillary Service		29.6%	
		Current Ratio		(5.1)	
		Days to Collect		42.4	
		Avg Payment Days		2.6	
		Depreciation Rate		695.5%	
		Return on Equity		62.2%	
Balance Sheet		Income Statement			
Current Assets	903,901	Total Charges	4,693,284		
Fixed Assets	117,649	Contract Allowance	-554,453	-11.8%	
Other Assets	0	Operating Revenue	5,247,737	111.8%	
Total Assets	1,021,550	Operating Expense	5,627,340	107.2%	
Current Liabilities	-176,657	Operating Margin	-379,603	-7.2%	
Long Term Liabilities	42,820	Other Income	1,098,262	20.9%	
Total Equity	1,155,387	Other Expense	0	0.0%	
Total Liab. and Equity	1,021,550	Net Profit or Loss	718,659	13.7%	

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675159 SOUTHBROOKE MANOR NURSING AND REHABILITATION CENTE				Government - City-County		
SOUTHBROOKE MANOR NURSING AND REHABILITATION CENTE				6/30/2020 366 Days Settled		
EDNA, TX 77957				CR Beds 120 POS Beds 0		
JACKSON				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.7%	
Balance Sheet		Income Statement		Length of Stay	179.3	
Current Assets	900,133	Total Charges	6,514,355	Average Wages	17.70	
Fixed Assets	260,880	Contract Allowance	0	0.0%	Skilled Nursing	82.5%
Other Assets	4,800,590	Operating Revenue	6,514,355	100.0%	Ancillary Service	17.5%
Total Assets	5,961,603	Operating Expense	7,207,756	110.6%	Current Ratio	0.4
Current Liabilities	2,521,922	Operating Margin	-693,401	-10.6%	Days to Collect	49.5
Long Term Liabilities	0	Other Income	1,073,762	16.5%	Avg Payment Days	10.3
Total Equity	3,439,681	Other Expense	0	0.0%	Depreciation Rate	170.6%
Total Liab. and Equity	5,961,603	Net Profit or Loss	380,361	5.8%	Return on Equity	11.1%
675883 SOUTHEAST NURSING & REHABILITATION CENTER				Proprietary - Corporation		
SOUTHEAST NURSING & REHABILITATION CENTER				12/31/2020 366 Days Settled		
SAN ANTONIO, TX 78222				CR Beds 116 POS Beds 0		
BEXAR				Key Performance Ind.		
TRAILBLAZER (TEXAS)				Occupancy Rate	57.2%	
Balance Sheet		Income Statement		Length of Stay	182.7	
Current Assets	2,309,713	Total Charges	6,301,441	Average Wages	25.56	
Fixed Assets	282,559	Contract Allowance	1,762,232	28.0%	Skilled Nursing	66.6%
Other Assets	5,684	Operating Revenue	4,539,209	72.0%	Ancillary Service	33.4%
Total Assets	2,597,956	Operating Expense	5,795,729	127.7%	Current Ratio	1.4
Current Liabilities	1,695,898	Operating Margin	-1,256,520	-27.7%	Days to Collect	52.0
Long Term Liabilities	0	Other Income	1,192,263	26.3%	Avg Payment Days	70.5
Total Equity	902,058	Other Expense	0	0.0%	Depreciation Rate	74.2%
Total Liab. and Equity	2,597,956	Net Profit or Loss	(64,257)	-1.4%	Return on Equity	-7.1%

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676028 SOUTHERN SPECIALTY REHAB & NURSING				Proprietary - Corporation	
SOUTHERN SPECIALTY REHAB & NURSING		12/31/2020 366 Days Settled			
LUBBOCK, TX 79407				CR Beds 144 POS Beds 0	
LUBBOCK				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	55.6%
				Length of Stay	163.6
				Average Wages	20.77
				0.9% Skilled Nursing	83.6%
				99.1% Ancillary Service	16.4%
				120.0% Current Ratio	0.9
				20.0% Days to Collect	57.6
				22.1% Avg Payment Days	176.6
				0.0% Depreciation Rate	158.7%
				2.0% Return on Equity	-4.3%
Balance Sheet		Income Statement			
Current Assets	3,950,859	Total Charges	6,364,961		
Fixed Assets	315,326	Contract Allowance	58,663		
Other Assets	-16,962	Operating Revenue	6,306,298		
Total Assets	4,249,223	Operating Expense	7,569,533		
Current Liabilities	4,614,860	Operating Margin	-1,263,235		
Long Term Liabilities	0	Other Income	1,392,003		
Total Equity	-2,998,274	Other Expense	0		
Total Liab. and Equity	1,616,586	Net Profit or Loss	128,768		
675962 SOUTHLAND REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church	
SOUTHLAND REHABILITATION AND HEALTHCARE CENTER		9/30/2020 366 Days Settled			
LUFKIN, TX 75901				CR Beds 144 POS Beds 0	
ANGELINA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	56.8%
				Length of Stay	136.0
				Average Wages	20.81
				-13.4% Skilled Nursing	54.4%
				113.4% Ancillary Service	45.6%
				81.9% Current Ratio	10.4
				18.1% Days to Collect	46.6
				0.0% Avg Payment Days	21.8
				0.0% Depreciation Rate	57.9%
				18.1% Return on Equity	18.9%
Balance Sheet		Income Statement			
Current Assets	8,308,254	Total Charges	7,414,120		
Fixed Assets	595,990	Contract Allowance	-995,514		
Other Assets	4,765,753	Operating Revenue	8,409,634		
Total Assets	13,669,997	Operating Expense	6,884,336		
Current Liabilities	801,590	Operating Margin	1,525,298		
Long Term Liabilities	4,797,157	Other Income	261		
Total Equity	8,071,250	Other Expense	0		
Total Liab. and Equity	13,669,997	Net Profit or Loss	1,525,559		

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676299 SOUTHPARK MEADOWS NURSING AND REHABILITATION CENTE				Government - City-County	
SOUTHPARK MEADOWS NURSING AND REHABILITATION CENTE		6/30/2020 366 Days Settled			
AUSTIN, TX 78748				CR Beds 120 POS Beds 0	
TRAVIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	90.4%
				Length of Stay	102.9
				Average Wages	20.56
				Skilled Nursing	72.1%
				Ancillary Service	27.9%
				Current Ratio	2.2
				Days to Collect	168.9
				Avg Payment Days	10.8
				Depreciation Rate	234.6%
				Return on Equity	14.1%
Balance Sheet		Income Statement			
Current Assets	4,365,023	Total Charges	9,417,319		
Fixed Assets	256,042	Contract Allowance	0	0.0%	
Other Assets	-265,091	Operating Revenue	9,417,319	100.0%	
Total Assets	4,355,974	Operating Expense	9,970,678	105.9%	
Current Liabilities	2,011,268	Operating Margin	-553,359	-5.9%	
Long Term Liabilities	0	Other Income	884,734	9.4%	
Total Equity	2,344,706	Other Expense	0	0.0%	
Total Liab. and Equity	4,355,974	Net Profit or Loss	331,375	3.5%	
<hr/>					
455802 SPANISH MEADOWS				Proprietary - Corporation	
SPANISH MEADOWS		12/31/2020 366 Days Settled			
BROWNSVILLE, TX 78520				CR Beds 120 POS Beds 0	
CAMERON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.9%
				Length of Stay	148.1
				Average Wages	19.12
				Skilled Nursing	64.8%
				Ancillary Service	35.2%
				Current Ratio	1.2
				Days to Collect	37.7
				Avg Payment Days	29.9
				Depreciation Rate	392.6%
				Return on Equity	-55.0%
Balance Sheet		Income Statement			
Current Assets	3,993,925	Total Charges	13,970,395		
Fixed Assets	74,502	Contract Allowance	4,436,597	31.8%	
Other Assets	0	Operating Revenue	9,533,798	68.2%	
Total Assets	4,068,427	Operating Expense	10,153,971	106.5%	
Current Liabilities	3,340,788	Operating Margin	-620,173	-6.5%	
Long Term Liabilities	0	Other Income	219,788	2.3%	
Total Equity	727,639	Other Expense	0	0.0%	
Total Liab. and Equity	4,068,427	Net Profit or Loss	(400,385)	-4.2%	

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676064 SPANISH MEADOWS NURSING & REHAB				Proprietary - Corporation	
SPANISH MEADOWS NURSING & REHAB				12/31/2020 366 Days Settled	
KATY, TX 77494				CR Beds 125 POS Beds 0	
FORT BEND				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.4%
Balance Sheet				Income Statement	
Current Assets	6,568,214	Total Charges	23,060,684	Average Wages	23.27
Fixed Assets	78,405	Contract Allowance	8,224,051	35.7% Skilled Nursing	65.0%
Other Assets	0	Operating Revenue	14,836,633	64.3% Ancillary Service	35.0%
Total Assets	6,646,619	Operating Expense	14,816,094	99.9% Current Ratio	1.6
Current Liabilities	4,088,864	Operating Margin	20,539	0.1% Days to Collect	32.8
Long Term Liabilities	0	Other Income	10,037	0.1% Avg Payment Days	15.9
Total Equity	2,557,755	Other Expense	0	0.0% Depreciation Rate	748.1%
Total Liab. and Equity	6,646,619	Net Profit or Loss	30,576	0.2% Return on Equity	1.2%

676290 SPJST REST HOME 1				Nonprofit - Other	
SPJST REST HOME 1				12/31/2020 366 Days Settled	
TAYLOR, TX 76574				CR Beds 96 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	84.4%
Balance Sheet				Income Statement	
Current Assets	2,278,075	Total Charges	8,123,096	Average Wages	17.27
Fixed Assets	10,477,378	Contract Allowance	1	0.0% Skilled Nursing	100.0%
Other Assets	-3,506,196	Operating Revenue	8,123,095	100.0% Ancillary Service	0.0%
Total Assets	9,249,257	Operating Expense	6,003,791	73.9% Current Ratio	3.9
Current Liabilities	590,836	Operating Margin	2,119,304	26.1% Days to Collect	83.2
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	17.0
Total Equity	8,658,421	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	9,249,257	Net Profit or Loss	2,119,304	26.1% Return on Equity	24.5%

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676298 SPJST REST HOME NO 2				Nonprofit - Other	
SPJST REST HOME NO 2		12/31/2020 366 Days Settled			
NEEDVILLE, TX 77461		CR Beds 58 POS Beds 0			
FORT BEND		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		76.1%	
Balance Sheet		Income Statement		Length of Stay	
				117.9	
Current Assets	1,015,602	Total Charges	4,236,995	Average Wages	
Fixed Assets	178,966	Contract Allowance	1	15.50	
Other Assets	2,783,171	Operating Revenue	4,236,994	100.0%	
Total Assets	3,977,739	Operating Expense	3,200,177	75.5%	
Current Liabilities	3,245	Operating Margin	1,036,817	24.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	3,974,494	Other Expense	0	0.0%	
Total Liab. and Equity	3,977,739	Net Profit or Loss	1,036,817	24.5%	
675764 SPRING BRANCH TRANSITIONAL CARE CENTER				Proprietary - Corporation	
SPRING BRANCH TRANSITIONAL CARE CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77055		CR Beds 198 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay	
				545.8	
Current Assets	5,626,771	Total Charges	13,004,010	Average Wages	
Fixed Assets	273,258	Contract Allowance	877,930	16.64	
Other Assets	0	Operating Revenue	12,126,080	93.2%	
Total Assets	5,900,029	Operating Expense	11,947,625	98.5%	
Current Liabilities	642,700	Operating Margin	178,455	1.5%	
Long Term Liabilities	0	Other Income	3,356,393	27.7%	
Total Equity	5,257,329	Other Expense	0	0.0%	
Total Liab. and Equity	5,900,029	Net Profit or Loss	3,528,235	29.1%	

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675595 SPRING CREEK NURSING AND REHABILITATION LP		Proprietary - Corporation	
SPRING CREEK NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled	
BEAUMONT, TX 77703		CR Beds 120 POS Beds 0	
JEFFERSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 28.6%	
Balance Sheet		Income Statement	
Current Assets	275,469	Total Charges	1,773,236
Fixed Assets	155,362	Contract Allowance	170,349
Other Assets	-5,301,360	Operating Revenue	1,602,887
Total Assets	-4,870,529	Operating Expense	2,724,975
Current Liabilities	-194,716	Operating Margin	-1,122,088
Long Term Liabilities	0	Other Income	-544,787
Total Equity	5,065,245	Other Expense	0
Total Liab. and Equity	4,870,529	Net Profit or Loss	(64,646)
		9.6%	Skilled Nursing 118.1%
		90.4%	Ancillary Service -18.1%
		170.0%	Current Ratio (1.4)
		-70.0%	Days to Collect 119.1
		-34.0%	Avg Payment Days (17.9)
		0.0%	Depreciation Rate 38.4%
		-4.0%	Return on Equity -1.3%
455889 SPRING OAKS NURSING AND REHABILITATION LP		Proprietary - Corporation	
SPRING OAKS NURSING AND REHABILITATION LP		12/31/2020 306 Days Settled	
LAMPASAS, TX 76550		2/29/2020 60 Days Settled	
LAMPASAS		CR Beds 120 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 33.0%	
Balance Sheet		Income Statement	
Current Assets	202,091	Total Charges	-15,474
Fixed Assets	122,977	Contract Allowance	53,118
Other Assets	-1,029,849	Operating Revenue	-68,592
Total Assets	-704,781	Operating Expense	513,584
Current Liabilities	-581,946	Operating Margin	-582,176
Long Term Liabilities	0	Other Income	-386
Total Equity	1,286,727	Other Expense	0
Total Liab. and Equity	704,781	Net Profit or Loss	(40,861)
		-343.3%	Skilled Nursing -376.6%
		443.3%	Ancillary Service 476.6%
		-748.8%	Current Ratio (0.3)
		848.8%	Days to Collect (2,245.3)
		0.6%	Avg Payment Days (158.4)
		0.0%	Depreciation Rate 33.2%
		59.6%	Return on Equity -3.2%

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455889 SPRING OAKS NURSING AND REHABILITATION LP				Proprietary - Corporation	
SPRING OAKS NURSING AND REHABILITATION LP		12/31/2020 306 Days Settled			
LAMPASAS, TX 76550		2/29/2020 60 Days Settled		CR Beds 120 POS Beds 0	
LAMPASAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		30.9%	
Balance Sheet		Income Statement		Length of Stay	
				149.4	
Current Assets	992,432	Total Charges	2,597,368	Average Wages	
Fixed Assets	208,369	Contract Allowance	-423,696	15.71	
Other Assets	4,579	Operating Revenue	3,021,064	78.3%	
Total Assets	<u>1,205,380</u>	Operating Expense	3,077,669	21.7%	
Current Liabilities	1,149,625	Operating Margin	-56,605	Current Ratio	
Long Term Liabilities	34,481	Other Income	77,879	0.9	
Total Equity	21,274	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,205,380</u>	Net Profit or Loss	21,274	135.4	
				Avg Payment Days	
				51.3	
				Depreciation Rate	
				98.9%	
				Return on Equity	
				100.0%	

676170 ST DOMINIC VILLAGE NURSING HOME				Nonprofit - Church	
ST DOMINIC VILLAGE NURSING HOME		6/30/2020 366 Days Settled			
HOUSTON, TX 77021				CR Beds 158 POS Beds 0	
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		75.5%	
Balance Sheet		Income Statement		Length of Stay	
				232.4	
Current Assets	4,385,416	Total Charges	15,252,818	Average Wages	
Fixed Assets	11,033,069	Contract Allowance	4,329,371	23.77	
Other Assets	372,606	Operating Revenue	10,923,447	79.5%	
Total Assets	<u>15,791,091</u>	Operating Expense	17,259,476	20.5%	
Current Liabilities	2,246,405	Operating Margin	-6,336,029	Current Ratio	
Long Term Liabilities	4,952,735	Other Income	6,738,317	2.0	
Total Equity	8,591,951	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>15,791,091</u>	Net Profit or Loss	402,288	37.9	
				Avg Payment Days	
				29.0	
				Depreciation Rate	
				1.7%	
				Return on Equity	
				4.7%	

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676375 ST GILES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
ST GILES NURSING AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
EL PASO, TX 79927				CR Beds 124 POS Beds 0	
EL PASO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 73.3%	
Balance Sheet		Income Statement		Length of Stay 112.4	
Current Assets	326,381	Total Charges	9,124,380	Average Wages 16.91	
Fixed Assets	79,932	Contract Allowance	1,080,824	11.8%	Skilled Nursing 78.5%
Other Assets	219,070	Operating Revenue	8,043,556	88.2%	Ancillary Service 21.5%
Total Assets	<u>625,383</u>	Operating Expense	8,167,373	101.5%	Current Ratio (1.4)
Current Liabilities	-238,799	Operating Margin	-123,817	-1.5%	Days to Collect 45.1
Long Term Liabilities	14,560	Other Income	1,358,877	16.9%	Avg Payment Days 108.8
Total Equity	779,063	Other Expense	0	0.0%	Depreciation Rate 895.7%
Total Liab. and Equity	<u>554,824</u>	Net Profit or Loss	<u>1,235,060</u>	15.4%	Return on Equity 158.5%
675999 ST JAMES HOUSE OF BAYTOWN				Proprietary - Partnership	
ST JAMES HOUSE OF BAYTOWN 12/31/2020 366 Days Settled					
BAYTOWN, TX 77520				CR Beds 105 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.2%	
Balance Sheet		Income Statement		Length of Stay 256.9	
Current Assets	3,455,417	Total Charges	11,084,718	Average Wages 17.74	
Fixed Assets	862,784	Contract Allowance	2,252,716	20.3%	Skilled Nursing 66.0%
Other Assets	-10,250	Operating Revenue	8,832,002	79.7%	Ancillary Service 34.0%
Total Assets	<u>4,307,951</u>	Operating Expense	9,041,329	102.4%	Current Ratio 2.2
Current Liabilities	1,538,432	Operating Margin	-209,327	-2.4%	Days to Collect 76.1
Long Term Liabilities	100,405	Other Income	910,958	10.3%	Avg Payment Days 11.0
Total Equity	2,669,114	Other Expense	0	0.0%	Depreciation Rate 56.5%
Total Liab. and Equity	<u>4,307,951</u>	Net Profit or Loss	<u>701,631</u>	7.9%	Return on Equity 26.3%

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675887 ST JOSEPH MANOR				Government - County	
ST JOSEPH MANOR		12/31/2020 366 Days Settled			
BRYAN, TX 77802		CR Beds 81 POS Beds 0			
BRAZOS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		65.8%	
Balance Sheet		Income Statement		Length of Stay 142.3	
Current Assets	1,653,227	Total Charges	7,259,740	Average Wages	25.13
Fixed Assets	0	Contract Allowance	2,226,812	30.7%	Skilled Nursing 71.5%
Other Assets	0	Operating Revenue	5,032,928	69.3%	Ancillary Service 28.5%
Total Assets	1,653,227	Operating Expense	5,106,154	101.5%	Current Ratio 1.1
Current Liabilities	1,515,827	Operating Margin	-73,226	-1.5%	Days to Collect 60.3
Long Term Liabilities	0	Other Income	230,154	4.6%	Avg Payment Days 0.0
Total Equity	137,400	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,653,227	Net Profit or Loss	156,928	3.1%	Return on Equity 114.2%
676462 ST. ANTHONY'S CARE CENTER				Proprietary - Corporation	
ST. ANTHONY'S CARE CENTER		12/31/2020 366 Days Settled			
WACO, TX 76712		CR Beds 120 POS Beds 0			
MCLENNAN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		53.0%	
Balance Sheet		Income Statement		Length of Stay 127.2	
Current Assets	1,071,984	Total Charges	5,804,237	Average Wages	17.72
Fixed Assets	39,439	Contract Allowance	0	0.0%	Skilled Nursing 85.1%
Other Assets	0	Operating Revenue	5,804,237	100.0%	Ancillary Service 14.9%
Total Assets	1,111,423	Operating Expense	6,227,860	107.3%	Current Ratio 5.5
Current Liabilities	195,035	Operating Margin	-423,623	-7.3%	Days to Collect 50.0
Long Term Liabilities	0	Other Income	1,547,222	26.7%	Avg Payment Days 8.9
Total Equity	916,388	Other Expense	0	0.0%	Depreciation Rate 1,578.5%
Total Liab. and Equity	1,111,423	Net Profit or Loss	1,083,901	18.7%	Return on Equity 118.3%

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455983 ST. CATHERINE CENTER				Nonprofit - Church		
ST. CATHERINE CENTER		6/30/2020 366 Days Settled				
WACO, TX 76712				CR Beds 265 POS Beds 0		
MCLENNAN				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	279.6%	
				Length of Stay	65.7	
Balance Sheet		Income Statement		Average Wages	17.73	
Current Assets	2,222,136	Total Charges	36,920,843	34.1%	Skilled Nursing	53.0%
Fixed Assets	17,172,243	Contract Allowance	12,600,810	65.9%	Ancillary Service	36.4%
Other Assets	7,778,838	Operating Revenue	24,320,033	98.2%	Current Ratio	1.2
Total Assets	27,173,217	Operating Expense	23,889,000	1.8%	Days to Collect	31.3
Current Liabilities	1,870,597	Operating Margin	431,033	4.7%	Avg Payment Days	21.0
Long Term Liabilities	4,257,868	Other Income	1,154,256	0.0%	Depreciation Rate	3.5%
Total Equity	21,044,752	Other Expense	0	6.5%	Return on Equity	7.5%
Total Liab. and Equity	27,173,217	Net Profit or Loss	1,585,289			
676342 ST. TERESA NURSING AND REHABILITATION CENTER				Proprietary - Corporation		
ST. TERESA NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled				
EL PASO, TX 79925				CR Beds 124 POS Beds 0		
EL PASO				Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	78.3%	
				Length of Stay	98.4	
Balance Sheet		Income Statement		Average Wages	17.49	
Current Assets	-798,581	Total Charges	11,761,924	6.2%	Skilled Nursing	72.6%
Fixed Assets	105,790	Contract Allowance	733,042	93.8%	Ancillary Service	27.4%
Other Assets	560,501	Operating Revenue	11,028,882	88.0%	Current Ratio	0.2
Total Assets	-132,290	Operating Expense	9,702,586	12.0%	Days to Collect	51.2
Current Liabilities	-3,889,506	Operating Margin	1,326,296	12.8%	Avg Payment Days	132.7
Long Term Liabilities	1,283,516	Other Income	1,411,097	0.0%	Depreciation Rate	688.4%
Total Equity	3,705,864	Other Expense	0	24.8%	Return on Equity	73.9%
Total Liab. and Equity	1,099,874	Net Profit or Loss	2,737,393			

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675769 STAMFORD RESIDENCE AND REHABILITATION CENTER				Nonprofit - Church	
STAMFORD RESIDENCE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
STAMFORD, TX 79553		CR Beds 118 POS Beds 0			
JONES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		28.0%	
Balance Sheet		Income Statement		Length of Stay	
				1,008.2	
Current Assets	1,136,569	Total Charges	5,092,328	Average Wages	20.32
Fixed Assets	8,217	Contract Allowance	250,272	4.9%	Skilled Nursing
Other Assets	322,603	Operating Revenue	4,842,056	95.1%	Ancillary Service
Total Assets	<u>1,467,389</u>	Operating Expense	<u>3,026,210</u>	62.5%	Current Ratio
Current Liabilities	1,299,583	Operating Margin	1,815,846	37.5%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	<u>167,806</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,467,389</u>	Net Profit or Loss	<u>1,815,846</u>	37.5%	Return on Equity
				1,082.1%	
676495 STARR COUNTY NURSING & TRANS CARE				Proprietary - Other	
STARR COUNTY NURSING & TRANS CARE		12/31/2020 64 Days *Settled			
RIO GRANDE CITY, TX		CR Beds 120 POS Beds 0			
Invalid POS FIPS Codes		Key Performance Ind.			
Balance Sheet		Income Statement		Occupancy Rate	
				11.3%	
Current Assets	256,410	Total Charges	312,077	Length of Stay	124.1
Fixed Assets	154,916	Contract Allowance	0	Average Wages	21.25
Other Assets	-917,198	Operating Revenue	312,077	100.0%	Skilled Nursing
Total Assets	<u>-505,872</u>	Operating Expense	<u>1,243,596</u>	398.5%	Ancillary Service
Current Liabilities	674,826	Operating Margin	-931,519	-298.5%	Current Ratio
Long Term Liabilities	0	Other Income	111	0.0%	Days to Collect
Total Equity	<u>-1,180,698</u>	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	<u>-505,872</u>	Net Profit or Loss	<u>(931,408)</u>	-298.5%	Depreciation Rate
				78.9%	

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675866 STEPHENVILLE NURSING AND REHABILITATION				Proprietary - Corporation	
STEPHAVILLE NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
STEPHAVILLE, TX 76401		CR Beds 46 POS Beds 0			
ERATH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.0%	
Balance Sheet		Income Statement		Length of Stay	
				279.4	
Current Assets	1,423,244	Total Charges	2,866,124	Average Wages	18.60
Fixed Assets	1,666	Contract Allowance	-23,502	-0.8%	Skilled Nursing
Other Assets	0	Operating Revenue	2,889,626	100.8%	Ancillary Service
Total Assets	1,424,910	Operating Expense	2,417,963	83.7%	Current Ratio
Current Liabilities	401,471	Operating Margin	471,663	16.3%	Days to Collect
Long Term Liabilities	0	Other Income	447,434	15.5%	Avg Payment Days
Total Equity	1,023,439	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,424,910	Net Profit or Loss	919,097	31.8%	Return on Equity
					89.8%

675880 STERLING COUNTY NURSING HOME				Nonprofit - Church	
STERLING COUNTY NURSING HOME		9/30/2020 366 Days Settled			
STERLING CITY, TX 76951		CR Beds 44 POS Beds 0			
STERLING		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		67.6%	
Balance Sheet		Income Statement		Length of Stay	
				236.6	
Current Assets	1,139,404	Total Charges	2,766,516	Average Wages	18.61
Fixed Assets	669,450	Contract Allowance	503,019	18.2%	Skilled Nursing
Other Assets	0	Operating Revenue	2,263,497	81.8%	Ancillary Service
Total Assets	1,808,854	Operating Expense	2,707,341	119.6%	Current Ratio
Current Liabilities	171,688	Operating Margin	-443,844	-19.6%	Days to Collect
Long Term Liabilities	-700,741	Other Income	1,732,229	76.5%	Avg Payment Days
Total Equity	2,337,907	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,808,854	Net Profit or Loss	1,288,385	56.9%	Return on Equity
					55.1%

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676417 STERLING OAKS REHABILITATION				Proprietary - Other	
STERLING OAKS REHABILITATION		5/31/2020 366 Days Settled			
KATY, TX 77493		CR Beds 126 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		79.0%	
Balance Sheet		Income Statement		Length of Stay	
				296.0	
Current Assets	247,993	Total Charges	11,655,589	Average Wages	
Fixed Assets	87,733	Contract Allowance	3,709,511	20.09	
Other Assets	336,357	Operating Revenue	7,946,078	31.8%	
Total Assets	672,083	Operating Expense	8,086,589	68.2%	
Current Liabilities	1,043,585	Operating Margin	-140,511	101.8%	
Long Term Liabilities	1,645,994	Other Income	53,748	0.2	
Total Equity	-2,017,496	Other Expense	0	-1.8%	
Total Liab. and Equity	672,083	Net Profit or Loss	(86,763)	0.7%	
				0.0%	
				-1.1%	
				4.3%	

455544 STEVENS HEALTHCARE OF YOAKUM				Proprietary - Corporation	
STEVENS HEALTHCARE OF YOAKUM		3/31/2020 183 Days Settled			
YOAKUM, TX 77995		CR Beds 106 POS Beds 0			
DE WITT		Key Performance Ind.			
NOVITAS		Occupancy Rate		54.1%	
Balance Sheet		Income Statement		Length of Stay	
				244.2	
Current Assets	1,167,669	Total Charges	2,313,966	Average Wages	
Fixed Assets	53,289	Contract Allowance	173,557	19.66	
Other Assets	10,837	Operating Revenue	2,140,409	7.5%	
Total Assets	1,231,795	Operating Expense	1,889,909	92.5%	
Current Liabilities	311,398	Operating Margin	250,500	88.3%	
Long Term Liabilities	1,803	Other Income	187	3.7	
Total Equity	918,594	Other Expense	0	11.7%	
Total Liab. and Equity	1,231,795	Net Profit or Loss	250,687	0.0%	
				0.0%	
				11.7%	
				27.3%	

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675226 STEVENS NURSING AND REHABILITATION CENTER OF HALLE				Government - City-County		
STEVENS NURSING AND REHABILITATION CENTER OF HALLE				6/30/2020 366 Days Settled		
HALLETTSVILLE, TX 77964				CR Beds 190 POS Beds 0		
LAVACA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	39.4%	
Balance Sheet		Income Statement		Length of Stay	179.1	
Current Assets	851,228	Total Charges	5,899,586	Average Wages	19.31	
Fixed Assets	935,318	Contract Allowance	0	0.0%	Skilled Nursing	85.3%
Other Assets	951,230	Operating Revenue	5,899,586	100.0%	Ancillary Service	14.7%
Total Assets	2,737,776	Operating Expense	6,327,413	107.3%	Current Ratio	0.4
Current Liabilities	2,119,500	Operating Margin	-427,827	-7.3%	Days to Collect	51.4
Long Term Liabilities	65,239	Other Income	683,490	11.6%	Avg Payment Days	7.3
Total Equity	553,037	Other Expense	0	0.0%	Depreciation Rate	51.4%
Total Liab. and Equity	2,737,776	Net Profit or Loss	255,663	4.3%	Return on Equity	46.2%
676190 STILLHOUSE REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church		
STILLHOUSE REHABILITATION AND HEALTHCARE CENTER				12/31/2020 366 Days Settled		
PARIS, TX 75462				CR Beds 150 POS Beds 0		
LAMAR				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	54.0%	
Balance Sheet		Income Statement		Length of Stay	101.1	
Current Assets	10,748,489	Total Charges	7,870,421	Average Wages	20.63	
Fixed Assets	285,121	Contract Allowance	-2,943,311	-37.4%	Skilled Nursing	52.3%
Other Assets	7,112,588	Operating Revenue	10,813,732	137.4%	Ancillary Service	47.7%
Total Assets	18,146,198	Operating Expense	8,289,653	76.7%	Current Ratio	5.2
Current Liabilities	2,064,273	Operating Margin	2,524,079	23.3%	Days to Collect	52.5
Long Term Liabilities	7,112,588	Other Income	-1,109	0.0%	Avg Payment Days	24.4
Total Equity	8,969,337	Other Expense	0	0.0%	Depreciation Rate	109.1%
Total Liab. and Equity	18,146,198	Net Profit or Loss	2,522,970	23.3%	Return on Equity	28.1%

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675477 STOCKDALE RESIDENCE AND REHABILITATION CENTER		Nonprofit - Other	
STOCKDALE RESIDENCE AND REHABILITATION CENTER		8/31/2020 366 Days Settled	
STOCKDALE, TX 78160		CR Beds 68 POS Beds 0	
WILSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	43.7%
		Length of Stay	247.4
		Average Wages	16.47
		8.1% Skilled Nursing	88.3%
		91.9% Ancillary Service	11.7%
		83.9% Current Ratio	0.4
		16.1% Days to Collect	67.3
		11.7% Avg Payment Days	177.0
		0.0% Depreciation Rate	2.0%
		27.9% Return on Equity	-47.4%
<hr/>			
675968 STONE OAK CARE CENTER		Nonprofit - Church	
STONE OAK CARE CENTER		12/31/2020 366 Days Settled	
SAN ANTONIO, TX 78258		CR Beds 152 POS Beds 0	
BEXAR		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.8%
		Length of Stay	93.1
		Average Wages	20.87
		21.7% Skilled Nursing	72.8%
		78.3% Ancillary Service	27.2%
		101.3% Current Ratio	1.0
		-1.3% Days to Collect	40.2
		7.0% Avg Payment Days	39.4
		0.0% Depreciation Rate	0.0%
		5.6% Return on Equity	7,139.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675649 STONEBRIDGE HEALTH REHAB				Proprietary - Other	
STONEBRIDGE HEALTH REHAB		12/31/2020 214 Days Settled			
AUSTIN, TX 78736		5/31/2020 152 Days Settled		CR Beds 116 POS Beds 0	
TRAVIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	67.6%
Balance Sheet		Income Statement		Length of Stay	277.3
Current Assets	257,550	Total Charges	2,817,872	Average Wages	17.65
Fixed Assets	57,350	Contract Allowance	293,360	10.4% Skilled Nursing	86.3%
Other Assets	43,786	Operating Revenue	2,524,512	89.6% Ancillary Service	13.7%
Total Assets	358,686	Operating Expense	2,823,996	111.9% Current Ratio	0.7
Current Liabilities	382,771	Operating Margin	-299,484	-11.9% Days to Collect	19.7
Long Term Liabilities	0	Other Income	275,465	10.9% Avg Payment Days	38.9
Total Equity	-24,085	Other Expense	0	0.0% Depreciation Rate	512.6%
Total Liab. and Equity	358,686	Net Profit or Loss	(24,019)	-1.0% Return on Equity	99.7%

675649 STONEBRIDGE HEALTH REHAB				Proprietary - Other	
STONEBRIDGE HEALTH REHAB		12/31/2020 214 Days Settled			
AUSTIN, TX 78736		5/31/2020 152 Days Settled		CR Beds 116 POS Beds 0	
TRAVIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	62.2%
Balance Sheet		Income Statement		Length of Stay	643.4
Current Assets	678,976	Total Charges	3,220,258	Average Wages	17.65
Fixed Assets	127,761	Contract Allowance	93,414	2.9% Skilled Nursing	83.3%
Other Assets	0	Operating Revenue	3,126,844	97.1% Ancillary Service	16.7%
Total Assets	806,737	Operating Expense	4,035,813	129.1% Current Ratio	0.8
Current Liabilities	819,921	Operating Margin	-908,969	-29.1% Days to Collect	64.0
Long Term Liabilities	0	Other Income	897,947	28.7% Avg Payment Days	70.6
Total Equity	-13,184	Other Expense	0	0.0% Depreciation Rate	383.0%
Total Liab. and Equity	806,737	Net Profit or Loss	(11,022)	-0.4% Return on Equity	83.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676352 STONEMERE REHABILITATION CENTER				Proprietary - Partnership		
STONEMERE REHABILITATION CENTER				12/31/2020 366 Days Settled		
FRISCO, TX 75035				CR Beds 136 POS Beds 0		
COLLIN				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	42.7%	
Balance Sheet		Income Statement		Length of Stay	76.7	
Current Assets	3,104,778	Total Charges	9,132,442	Average Wages	27.58	
Fixed Assets	83,837	Contract Allowance	479,117	5.2%	Skilled Nursing	61.4%
Other Assets	707,830	Operating Revenue	8,653,325	94.8%	Ancillary Service	38.6%
Total Assets	3,896,445	Operating Expense	8,757,019	101.2%	Current Ratio	0.8
Current Liabilities	3,658,652	Operating Margin	-103,694	-1.2%	Days to Collect	92.2
Long Term Liabilities	0	Other Income	11,026	0.1%	Avg Payment Days	37.4
Total Equity	237,793	Other Expense	0	0.0%	Depreciation Rate	366.5%
Total Liab. and Equity	3,896,445	Net Profit or Loss	(92,668)	-1.1%	Return on Equity	-39.0%
675538 SUGAR LAND HEALTH CARE CENTER				Nonprofit - Other		
SUGAR LAND HEALTH CARE CENTER				12/31/2020 366 Days Settled		
SUGAR LAND, TX 77478				CR Beds 150 POS Beds 0		
FORT BEND				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.4%	
Balance Sheet		Income Statement		Length of Stay	144.5	
Current Assets	3,894,590	Total Charges	11,502,978	Average Wages	20.66	
Fixed Assets	0	Contract Allowance	2,340,929	20.4%	Skilled Nursing	67.0%
Other Assets	863,446	Operating Revenue	9,162,049	79.6%	Ancillary Service	33.0%
Total Assets	4,758,036	Operating Expense	7,397,498	80.7%	Current Ratio	2.3
Current Liabilities	1,658,206	Operating Margin	1,764,551	19.3%	Days to Collect	52.1
Long Term Liabilities	0	Other Income	738,277	8.1%	Avg Payment Days	32.1
Total Equity	3,099,830	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	4,758,036	Net Profit or Loss	2,502,828	27.3%	Return on Equity	80.7%

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455579 SULPHUR SPRINGS HEALTH AND REHABILITATION				Proprietary - Corporation	
SULPHUR SPRINGS HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
SULPHUR SPRINGS, TX 75482				CR Beds 128 POS Beds 0	
HOPKINS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	51.4%
Balance Sheet		Income Statement		Length of Stay	122.2
Current Assets	2,107,417	Total Charges	7,233,292	Average Wages	20.73
Fixed Assets	322,393	Contract Allowance	2,205,111	30.5% Skilled Nursing	66.3%
Other Assets	76,614	Operating Revenue	5,028,181	69.5% Ancillary Service	33.7%
Total Assets	2,506,424	Operating Expense	5,284,741	105.1% Current Ratio	1.4
Current Liabilities	1,549,861	Operating Margin	-256,560	-5.1% Days to Collect	36.1
Long Term Liabilities	0	Other Income	712,519	14.2% Avg Payment Days	78.6
Total Equity	956,563	Other Expense	0	0.0% Depreciation Rate	41.9%
Total Liab. and Equity	2,506,424	Net Profit or Loss	455,959	9.1% Return on Equity	47.7%
455678 SUMMER MEADOWS				Proprietary - Corporation	
SUMMER MEADOWS		12/31/2020 366 Days Settled			
LONGVIEW, TX 75605				CR Beds 115 POS Beds 0	
GREGG				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	67.0%
Balance Sheet		Income Statement		Length of Stay	83.7
Current Assets	1,608,434	Total Charges	7,397,890	Average Wages	16.73
Fixed Assets	196,585	Contract Allowance	1,695,921	22.9% Skilled Nursing	78.6%
Other Assets	117,055	Operating Revenue	5,701,969	77.1% Ancillary Service	21.4%
Total Assets	1,922,074	Operating Expense	7,085,555	124.3% Current Ratio	0.7
Current Liabilities	2,246,077	Operating Margin	-1,383,586	-24.3% Days to Collect	83.4
Long Term Liabilities	89,213	Other Income	1,388,689	24.4% Avg Payment Days	116.7
Total Equity	-413,216	Other Expense	0	0.0% Depreciation Rate	131.0%
Total Liab. and Equity	1,922,074	Net Profit or Loss	5,103	0.1% Return on Equity	-1.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676493 SUN VALLEY REHAB & HEALTHCARE CTR				Proprietary - Corporation	
SUN VALLEY REHAB & HEALTHCARE CTR 12/31/2020 71 Days *Settled					
HARLINGEN, TX				CR Beds 124 POS Beds 0	
Invalid POS FIPS Codes				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	16.4%
Current Assets	504,943	Total Charges	563,460	Length of Stay	55.7
Fixed Assets	149,953	Contract Allowance	337,217	Average Wages	20.26
Other Assets	8,503	Operating Revenue	226,243	59.8% Skilled Nursing	40.7%
Total Assets	663,399	Operating Expense	1,156,060	40.2% Ancillary Service	59.3%
Current Liabilities	1,938,084	Operating Margin	-929,817	511.0% Current Ratio	0.3
Long Term Liabilities	0	Other Income	0	-411.0% Days to Collect	63.6
Total Equity	-1,274,685	Other Expense	0	0.0% Avg Payment Days	20.7
Total Liab. and Equity	663,399	Net Profit or Loss	(929,817)	0.0% Depreciation Rate	129.6%
				-411.0% Return on Equity	72.9%
676472 SUNDANCE INN HEALTH CENTER				Proprietary - Partnership	
SUNDANCE INN HEALTH CENTER 9/30/2020 153 Days Settled					
NEW BRAUNFELS, TX 78130 4/30/2020 139 Days *Settled				CR Beds 128 POS Beds 0	
COMAL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	72.5%
Balance Sheet		Income Statement		Length of Stay	130.2
Current Assets	2,448,193	Total Charges	4,291,377	Average Wages	22.13
Fixed Assets	0	Contract Allowance	1,057,503	24.6% Skilled Nursing	73.3%
Other Assets	22,175	Operating Revenue	3,233,874	75.4% Ancillary Service	26.7%
Total Assets	2,470,368	Operating Expense	3,041,733	94.1% Current Ratio	6.4
Current Liabilities	382,770	Operating Margin	192,141	5.9% Days to Collect	211.6
Long Term Liabilities	0	Other Income	-15,291	-0.5% Avg Payment Days	33.3
Total Equity	2,087,598	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,470,368	Net Profit or Loss	176,850	5.5% Return on Equity	8.5%

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676472 SUNDANCE INN HEALTH CENTER				Nonprofit - Church	
SUNDANCE INN HEALTH CENTER		9/30/2020 153 Days Settled			
NEW BRAUNFELS, TX 78130		4/30/2020 139 Days *Settled		CR Beds 128 POS Beds 0	
COMAL		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate	73.7%
				Length of Stay	124.4
				Average Wages	22.13
				Skilled Nursing	74.1%
				Ancillary Service	25.9%
				Current Ratio	13.0
				Days to Collect	101.1
				Avg Payment Days	6.9
				Depreciation Rate	0.0%
				Return on Equity	2.6%
<hr/>					
675390 SUNFLOWER PARK HEALTH CARE				Proprietary - Corporation	
SUNFLOWER PARK HEALTH CARE		12/31/2020 275 Days Settled			
KAUFMAN, TX 75142		3/31/2020 91 Days Settled		CR Beds 92 POS Beds 0	
KAUFMAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.3%
				Length of Stay	105.9
				Average Wages	18.38
				Skilled Nursing	73.3%
				Ancillary Service	26.7%
				Current Ratio	0.1
				Days to Collect	28.6
				Avg Payment Days	(2.7)
				Depreciation Rate	2,257.1%
				Return on Equity	8.5%

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675390 SUNFLOWER PARK HEALTH CARE				Nonprofit - Church	
SUNFLOWER PARK HEALTH CARE		12/31/2020 275 Days Settled			
KAUFMAN, TX 75142		3/31/2020 91 Days Settled		CR Beds 92 POS Beds 0	
KAUFMAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	53.7%
				Length of Stay	194.1
				Average Wages	18.38
				10.7% Skilled Nursing	76.2%
				89.3% Ancillary Service	23.8%
				120.6% Current Ratio	0.8
				-20.6% Days to Collect	173.0
				21.0% Avg Payment Days	134.4
				0.0% Depreciation Rate	232.8%
				0.5% Return on Equity	-0.8%
<hr/>					
675664 SUNNY SPRINGS NURSING & REHAB				Nonprofit - Church	
SUNNY SPRINGS NURSING & REHAB		6/30/2020 366 Days Settled			
SULPHUR SPRINGS, TX 75482				CR Beds 95 POS Beds 0	
HOPKINS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	62.3%
				Length of Stay	254.7
				Average Wages	17.65
				14.8% Skilled Nursing	78.8%
				85.2% Ancillary Service	21.2%
				97.2% Current Ratio	2.2
				2.8% Days to Collect	93.8
				10.0% Avg Payment Days	41.1
				0.0% Depreciation Rate	71.5%
				12.8% Return on Equity	54.9%

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455713 SUNRISE NURSING & REHAB CENTER				Proprietary - Corporation	
SUNRISE NURSING & REHAB CENTER				12/31/2020 366 Days Settled	
SAN ANTONIO, TX 78224				CR Beds 119 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	66.5%
Balance Sheet		Income Statement		Length of Stay	466.8
Current Assets	3,305,974	Total Charges	5,488,181	Average Wages	19.07
Fixed Assets	5,697,275	Contract Allowance	-386,153	-7.0%	Skilled Nursing
Other Assets	136,558	Operating Revenue	5,874,334	107.0%	Ancillary Service
Total Assets	9,139,807	Operating Expense	5,741,321	97.7%	Current Ratio
Current Liabilities	999,695	Operating Margin	133,013	2.3%	Days to Collect
Long Term Liabilities	6,065,221	Other Income	871,044	14.8%	Avg Payment Days
Total Equity	2,074,891	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,139,807	Net Profit or Loss	1,004,057	17.1%	Return on Equity
675826 SUNSET HOME				Nonprofit - Church	
SUNSET HOME				6/30/2020 366 Days Settled	
CLIFTON, TX 76634				CR Beds 206 POS Beds 0	
BOSQUE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	54.5%
Balance Sheet		Income Statement		Length of Stay	345.1
Current Assets	13,019,690	Total Charges	9,436,493	Average Wages	22.77
Fixed Assets	14,040,678	Contract Allowance	667,621	7.1%	Skilled Nursing
Other Assets	19,173,539	Operating Revenue	8,768,872	92.9%	Ancillary Service
Total Assets	46,233,907	Operating Expense	10,074,629	114.9%	Current Ratio
Current Liabilities	3,197,891	Operating Margin	-1,305,757	-14.9%	Days to Collect
Long Term Liabilities	10,994,253	Other Income	1,742,182	19.9%	Avg Payment Days
Total Equity	32,041,763	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	46,233,907	Net Profit or Loss	436,425	5.0%	Return on Equity

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675344 SWEENEY HOUSE				Proprietary - Corporation	
SWEENEY HOUSE		3/31/2020 366 Days Settled			
SWEENEY, TX 77480				CR Beds 88 POS Beds 0	
BRAZORIA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.6%	
				Length of Stay 150.9	
Balance Sheet		Income Statement		Average Wages 22.64	
Current Assets	468,910	Total Charges	8,818,440	35.0%	Skilled Nursing 79.3%
Fixed Assets	206,585	Contract Allowance	3,085,864	65.0%	Ancillary Service 20.7%
Other Assets	94,984	Operating Revenue	5,732,576	90.4%	Current Ratio 0.6
Total Assets	770,479	Operating Expense	5,184,470	9.6%	Days to Collect 28.6
Current Liabilities	756,251	Operating Margin	548,106	4.1%	Avg Payment Days 36.1
Long Term Liabilities	-2,782,130	Other Income	236,810	0.0%	Depreciation Rate 28.5%
Total Equity	2,796,358	Other Expense	0	13.7%	Return on Equity 28.1%
Total Liab. and Equity	770,479	Net Profit or Loss	784,916		
455946 SWEETWATER HEALTHCARE CENTER				Nonprofit - Church	
SWEETWATER HEALTHCARE CENTER		8/31/2020 366 Days Settled			
SWEETWATER, TX 79556				CR Beds 100 POS Beds 0	
NOLAN				Key Performance Ind.	
NOVITAS				Occupancy Rate 63.0%	
				Length of Stay 443.5	
Balance Sheet		Income Statement		Average Wages 19.15	
Current Assets	8,750,832	Total Charges	6,015,101	19.7%	Skilled Nursing 81.8%
Fixed Assets	29,218	Contract Allowance	1,183,151	80.3%	Ancillary Service 18.2%
Other Assets	0	Operating Revenue	4,831,950	80.0%	Current Ratio 1.9
Total Assets	8,780,050	Operating Expense	3,866,984	20.0%	Days to Collect 30.7
Current Liabilities	4,709,261	Operating Margin	964,966	6.2%	Avg Payment Days 18.4
Long Term Liabilities	0	Other Income	298,011	0.0%	Depreciation Rate 1,485.7%
Total Equity	4,070,789	Other Expense	0	26.1%	Return on Equity 31.0%
Total Liab. and Equity	8,780,050	Net Profit or Loss	1,262,977		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676490 SYLVAN SHORES HEALTH AND WELLNESS				Proprietary - Partnership	
SYLVAN SHORES HEALTH AND WELLNESS		12/31/2020 50 Days *Settled			
LA PORTE, TX		CR Beds 124 POS Beds 0			
Invalid POS FIPS Codes		Key Performance Ind.			
				Occupancy Rate	10.8%
				Length of Stay	74.2
				Average Wages	26.11
				Skilled Nursing	65.6%
				Ancillary Service	34.4%
				Current Ratio	0.7
				Days to Collect	45.1
				Avg Payment Days	23.4
				Depreciation Rate	4.4%
				Return on Equity	34.2%
<hr/>					
675884 TEAGUE NURSING AND REHABILITATION				Government - County	
TEAGUE NURSING AND REHABILITATION		9/30/2020 366 Days Settled			
TEAGUE, TX 75860		CR Beds 76 POS Beds 0			
FREESTONE		Key Performance Ind.			
NOVITAS				Occupancy Rate	40.0%
				Length of Stay	139.2
				Average Wages	16.32
				Skilled Nursing	79.9%
				Ancillary Service	20.1%
				Current Ratio	2.7
				Days to Collect	33.3
				Avg Payment Days	39.9
				Depreciation Rate	423.4%
				Return on Equity	113.1%
<hr/>					
Balance Sheet		Income Statement			
Current Assets	565,681	Total Charges	480,562		
Fixed Assets	152,874	Contract Allowance	186,207	38.7%	
Other Assets	1,010	Operating Revenue	294,355	61.3%	
Total Assets	719,565	Operating Expense	446,907	151.8%	
Current Liabilities	782,643	Operating Margin	-152,552	-51.8%	
Long Term Liabilities	383,050	Other Income	0	0.0%	
Total Equity	-446,128	Other Expense	0	0.0%	
Total Liab. and Equity	719,565	Net Profit or Loss	(152,552)	-51.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676450 TERRA BELLA HEALTH AND WELLNESS SUITES				Proprietary - Other		
TERRA BELLA HEALTH AND WELLNESS SUITES				5/31/2020 366 Days Settled		
HOUSTON, TX 77047				CR Beds 128 POS Beds 0		
HARRIS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	56.7%	
Balance Sheet		Income Statement		Length of Stay	184.4	
Current Assets	851,252	Total Charges	8,950,912	Average Wages	19.67	
Fixed Assets	120,626	Contract Allowance	2,615,822	29.2%	Skilled Nursing	61.7%
Other Assets	279,022	Operating Revenue	6,335,090	70.8%	Ancillary Service	38.3%
Total Assets	1,250,900	Operating Expense	7,483,242	118.1%	Current Ratio	0.3
Current Liabilities	2,483,188	Operating Margin	-1,148,152	-18.1%	Days to Collect	45.1
Long Term Liabilities	1,099,203	Other Income	93,674	1.5%	Avg Payment Days	22.7
Total Equity	-2,331,491	Other Expense	0	0.0%	Depreciation Rate	1,258.8%
Total Liab. and Equity	1,250,900	Net Profit or Loss	(1,054,478)	-16.6%	Return on Equity	45.2%
675594 TERRACE WEST NURSING AND REHABILITATION LP				Proprietary - Corporation		
TERRACE WEST NURSING AND REHABILITATION LP				6/24/2020 176 Days Settled		
MIDLAND, TX 79707				CR Beds 147 POS Beds 0		
MIDLAND				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	43.5%	
Balance Sheet		Income Statement		Length of Stay	119.8	
Current Assets	40,158	Total Charges	2,335,818	Average Wages	20.31	
Fixed Assets	154,083	Contract Allowance	169,838	7.3%	Skilled Nursing	80.4%
Other Assets	1,268,876	Operating Revenue	2,165,980	92.7%	Ancillary Service	19.6%
Total Assets	1,463,117	Operating Expense	2,683,326	123.9%	Current Ratio	0.1
Current Liabilities	587,451	Operating Margin	-517,346	-23.9%	Days to Collect	52.1
Long Term Liabilities	0	Other Income	483,510	22.3%	Avg Payment Days	13.5
Total Equity	875,666	Other Expense	0	0.0%	Depreciation Rate	32.0%
Total Liab. and Equity	1,463,117	Net Profit or Loss	(33,839)	-1.6%	Return on Equity	-3.9%

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675879 TERRELL HEALTHCARE CENTER				Proprietary - Corporation	
TERRELL HEALTHCARE CENTER		12/31/2020 366 Days Settled			
TERRELL, TX 75160		CR Beds 94 POS Beds 0			
KAUFMAN		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		54.7%	
Balance Sheet		Income Statement		Length of Stay	
				348.4	
Current Assets	923,101	Total Charges	3,154,605	Average Wages	
Fixed Assets	0	Contract Allowance	-2,054,739	22.06	
Other Assets	0	Operating Revenue	5,209,344	64.7%	
Total Assets	923,101	Operating Expense	5,430,693	35.3%	
Current Liabilities	509,669	Operating Margin	-221,349	Current Ratio	
Long Term Liabilities	0	Other Income	429,387	1.8	
Total Equity	413,432	Other Expense	0	Days to Collect	
Total Liab. and Equity	923,101	Net Profit or Loss	208,038	66.5	
				Avg Payment Days	
				34.3	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				50.3%	

675124 TEXAN NURSING & REHAB OF GONZALES				Nonprofit - Church	
TEXAN NURSING & REHAB OF GONZALES		12/31/2020 366 Days Settled			
GONZALES, TX 78629		CR Beds 80 POS Beds 0			
GONZALES		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		68.5%	
Balance Sheet		Income Statement		Length of Stay	
				282.6	
Current Assets	616,694	Total Charges	5,222,048	Average Wages	
Fixed Assets	28,103	Contract Allowance	423,005	16.67	
Other Assets	3,873	Operating Revenue	4,799,043	71.5%	
Total Assets	648,670	Operating Expense	3,499,792	28.5%	
Current Liabilities	673,940	Operating Margin	1,299,251	Current Ratio	
Long Term Liabilities	4,655	Other Income	122,363	0.9	
Total Equity	-29,925	Other Expense	0	Days to Collect	
Total Liab. and Equity	648,670	Net Profit or Loss	1,421,613	(0.4)	
				Avg Payment Days	
				20.5	
				Depreciation Rate	
				310.0%	
				Return on Equity	
				-	
				4,750.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455815 TEXAS INSTITUTE FOR CLINICALLY COMPLEX CARE				Proprietary - Corporation	
TEXAS INSTITUTE FOR CLINICALLY COMPLEX CARE		12/31/2020 366 Days Settled			
HOUSTON, TX 77064				CR Beds 202 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	35.2%
Balance Sheet		Income Statement		Length of Stay	71.6
Current Assets	2,080,703	Total Charges	10,461,509	Average Wages	21.03
Fixed Assets	804,716	Contract Allowance	1,185,927	11.3%	Skilled Nursing 86.9%
Other Assets	152,069	Operating Revenue	9,275,582	88.7%	Ancillary Service 13.1%
Total Assets	3,037,488	Operating Expense	9,443,311	101.8%	Current Ratio 3.0
Current Liabilities	698,561	Operating Margin	-167,729	-1.8%	Days to Collect 75.4
Long Term Liabilities	1,347,360	Other Income	1,309,915	14.1%	Avg Payment Days 39.9
Total Equity	991,567	Other Expense	0	0.0%	Depreciation Rate 90.2%
Total Liab. and Equity	3,037,488	Net Profit or Loss	1,142,186	12.3%	Return on Equity 115.2%
455965 TEXHOMA CHRISTIAN CARE CENTER INC				Nonprofit - Church	
TEXHOMA CHRISTIAN CARE CENTER INC		2/29/2020 366 Days Settled			
WICHITA FALLS, TX 76306				CR Beds 367 POS Beds 0	
WICHITA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.1%
Balance Sheet		Income Statement		Length of Stay	90.7
Current Assets	-441,861	Total Charges	21,351,844	Average Wages	18.44
Fixed Assets	972,162	Contract Allowance	3,967,390	18.6%	Skilled Nursing 67.4%
Other Assets	5,321	Operating Revenue	17,384,454	81.4%	Ancillary Service 32.6%
Total Assets	535,622	Operating Expense	17,187,935	98.9%	Current Ratio (0.8)
Current Liabilities	524,257	Operating Margin	196,519	1.1%	Days to Collect (26.8)
Long Term Liabilities	0	Other Income	263,304	1.5%	Avg Payment Days 10.5
Total Equity	11,365	Other Expense	0	0.0%	Depreciation Rate 111.7%
Total Liab. and Equity	535,622	Net Profit or Loss	459,823	2.6%	Return on Equity 4,046.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455573 TEXOMA HEALTHCARE CENTER				Proprietary - Corporation	
TEXOMA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
SHERMAN, TX 75090		CR Beds 179 POS Beds 0			
GRAYSON		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		61.5%	
Balance Sheet		Income Statement		Length of Stay	
				80.6	
Current Assets	2,218,902	Total Charges	25,093,440	Average Wages	
Fixed Assets	265,662	Contract Allowance	13,800,966	18.17	
Other Assets	0	Operating Revenue	11,292,474	55.0%	
Total Assets	2,484,564	Operating Expense	12,610,964	45.0%	
Current Liabilities	1,996,303	Operating Margin	-1,318,490	111.7%	
Long Term Liabilities	332,039	Other Income	1,610,411	-11.7%	
Total Equity	156,221	Other Expense	0	14.3%	
Total Liab. and Equity	2,484,563	Net Profit or Loss	291,921	0.0%	
				250.8%	
				Return on Equity	
				186.9%	
676085 THE ARBORS				Nonprofit - Other	
THE ARBORS		12/31/2020 366 Days Settled			
AMARILLO, TX 79106		CR Beds 120 POS Beds 0			
POTTER		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		26.2%	
Balance Sheet		Income Statement		Length of Stay	
				21.1	
Current Assets	1,522,109	Total Charges	6,779,626	Average Wages	
Fixed Assets	11,248,342	Contract Allowance	869,269	21.68	
Other Assets	0	Operating Revenue	5,910,357	12.8%	
Total Assets	12,770,451	Operating Expense	7,923,051	87.2%	
Current Liabilities	18,294,489	Operating Margin	-2,012,694	134.1%	
Long Term Liabilities	3,966,704	Other Income	1,257,682	-34.1%	
Total Equity	-9,490,742	Other Expense	0	21.3%	
Total Liab. and Equity	12,770,451	Net Profit or Loss	(755,012)	0.0%	
				4.4%	
				Return on Equity	
				8.0%	

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455840 THE ARBORS HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
THE ARBORS HEALTHCARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
RUSK, TX 75785				CR Beds 110 POS Beds 0	
CHEROKEE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	54.7%
				Length of Stay	128.1
				Average Wages	17.78
				13.5%	Skilled Nursing 74.3%
				86.5%	Ancillary Service 25.7%
				100.3%	Current Ratio 1.5
				-0.3%	Days to Collect 15.5
				17.0%	Avg Payment Days 169.0
				0.0%	Depreciation Rate 318.5%
				16.7%	Return on Equity -79.4%
Balance Sheet		Income Statement			
Current Assets	1,244,693	Total Charges	6,026,350		
Fixed Assets	198,934	Contract Allowance	812,927		
Other Assets	90,703	Operating Revenue	5,213,423		
Total Assets	1,534,330	Operating Expense	5,227,192		
Current Liabilities	836,625	Operating Margin	-13,769		
Long Term Liabilities	83,787	Other Income	884,001		
Total Equity	-1,095,708	Other Expense	0		
Total Liab. and Equity	-175,296	Net Profit or Loss	870,232		
676099 THE ARBOUR AT WESTMINSTER MANOR				Nonprofit - Other	
THE ARBOUR AT WESTMINSTER MANOR		12/31/2020 366 Days Settled			
AUSTIN, TX 78731				CR Beds 85 POS Beds 0	
TRAVIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	85.0%
				Length of Stay	185.0
				Average Wages	20.52
				46.8%	Skilled Nursing 86.6%
				53.2%	Ancillary Service 13.4%
				562.5%	Current Ratio 0.0
				-462.5%	Days to Collect 144.2
				633.8%	Avg Payment Days 19.9
				0.0%	Depreciation Rate 4.6%
				171.3%	Return on Equity 256.2%
Balance Sheet		Income Statement			
Current Assets	3,808,029	Total Charges	10,431,724		
Fixed Assets	100,300,389	Contract Allowance	4,880,904		
Other Assets	107,575,137	Operating Revenue	5,550,820		
Total Assets	211,683,555	Operating Expense	31,223,127		
Current Liabilities	110,702,589	Operating Margin	-25,672,307		
Long Term Liabilities	97,269,642	Other Income	35,180,534		
Total Equity	3,711,324	Other Expense	0		
Total Liab. and Equity	211,683,555	Net Profit or Loss	9,508,227		

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675697 THE ARMY RESIDENCE COMMUNITY HEALTH CARE CENTER				Nonprofit - Other	
THE ARMY RESIDENCE COMMUNITY HEALTH CARE CENTER		6/30/2020 366 Days Settled			
SAN ANTONIO, TX 78239				CR Beds 789 POS Beds 0	
BEXAR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	90.2%
				Length of Stay	1,952.6
				Average Wages	16.28
				1.1% Skilled Nursing	12.5%
				98.9% Ancillary Service	6.6%
				181.9% Current Ratio	0.2
				81.9% Days to Collect	11.0
				65.0% Avg Payment Days	27.2
				0.0% Depreciation Rate	6.1%
				17.0% Return on Equity	35.9%
<hr/>					
676289 THE ATRIUM OF BELLMEAD LLC				Proprietary - Corporation	
THE ATRIUM OF BELLMEAD LLC		12/31/2020 366 Days Settled			
BELLMEAD, TX 76705				CR Beds 126 POS Beds 0	
MCLENNAN				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	63.8%
				Length of Stay	118.1
				Average Wages	19.75
				9.3% Skilled Nursing	80.0%
				90.7% Ancillary Service	20.0%
				94.6% Current Ratio	(0.2)
				5.4% Days to Collect	(14.1)
				10.8% Avg Payment Days	(233.4)
				0.0% Depreciation Rate	369.9%
				16.2% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675205 THE ATRIUM REHABILITATION CENTER				Proprietary - Partnership	
THE ATRIUM REHABILITATION CENTER 12/31/2020 366 Days Settled					
SAN ANTONIO, TX 78229				CR Beds 87 POS Beds 0	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 35.3%	
Balance Sheet		Income Statement		Length of Stay 89.3	
Current Assets	3,088,830	Total Charges	4,717,849	Average Wages 22.02	
Fixed Assets	872,671	Contract Allowance	-459,602	-9.7%	Skilled Nursing 59.9%
Other Assets	445,236	Operating Revenue	5,177,451	109.7%	Ancillary Service 40.1%
Total Assets	<u>4,406,737</u>	Operating Expense	4,706,629	90.9%	Current Ratio 0.9
Current Liabilities	3,484,398	Operating Margin	470,822	9.1%	Days to Collect 91.6
Long Term Liabilities	2,000	Other Income	3,276	0.1%	Avg Payment Days 44.6
Total Equity	920,339	Other Expense	0	0.0%	Depreciation Rate 30.8%
Total Liab. and Equity	<u>4,406,737</u>	Net Profit or Loss	<u>474,098</u>	9.2%	Return on Equity 51.5%
676457 THE BARTLETT SKILLED NURSING AND ASSISTED LIVING				Proprietary - Partnership	
THE BARTLETT SKILLED NURSING AND ASSISTED LIVING 12/31/2020 366 Days Settled					
EL PASO, TX 79912				CR Beds 58 POS Beds 0	
EL PASO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 79.1%	
Balance Sheet		Income Statement		Length of Stay 39.2	
Current Assets	1,323,440	Total Charges	8,911,768	Average Wages 18.41	
Fixed Assets	-446,472	Contract Allowance	2,874,971	32.3%	Skilled Nursing 78.6%
Other Assets	0	Operating Revenue	6,036,797	67.7%	Ancillary Service 21.4%
Total Assets	<u>876,968</u>	Operating Expense	7,507,944	124.4%	Current Ratio 2.7
Current Liabilities	492,003	Operating Margin	-1,471,147	-24.4%	Days to Collect 74.9
Long Term Liabilities	1,831,222	Other Income	1,404,763	23.3%	Avg Payment Days 12.4
Total Equity	-1,446,257	Other Expense	0	0.0%	Depreciation Rate 420.3%
Total Liab. and Equity	<u>876,968</u>	Net Profit or Loss	<u>(66,384)</u>	-1.1%	Return on Equity 4.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676237 THE BELMONT AT TWIN CREEKS				Nonprofit - Church	
THE BELMONT AT TWIN CREEKS		9/30/2020 396 Days Settled			
ALLEN, TX 75013		CR Beds 112 POS Beds 0			
COLLIN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		64.6%	
Balance Sheet		Income Statement		Length of Stay 67.7	
Current Assets	1,065,635	Total Charges	11,652,889	Average Wages 23.83	
Fixed Assets	0	Contract Allowance	3,229,860	27.7%	Skilled Nursing 72.5%
Other Assets	0	Operating Revenue	8,423,029	72.3%	Ancillary Service 27.5%
Total Assets	<u>1,065,635</u>	Operating Expense	8,594,406	102.0%	Current Ratio 6.6
Current Liabilities	162,335	Operating Margin	-171,377	-2.0%	Days to Collect 54.2
Long Term Liabilities	0	Other Income	278,345	3.3%	Avg Payment Days 4.4
Total Equity	<u>903,300</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,065,635</u>	Net Profit or Loss	<u>102,535</u>	1.2%	Return on Equity 11.4%

675539 THE BRADFORD AT BROOKSIDE				Nonprofit - Church	
THE BRADFORD AT BROOKSIDE		12/31/2020 366 Days Settled			
LIVINGSTON, TX 77351		CR Beds 125 POS Beds 0			
POLK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.9%	
Balance Sheet		Income Statement		Length of Stay 108.8	
Current Assets	1,527,468	Total Charges	8,668,578	Average Wages 18.76	
Fixed Assets	0	Contract Allowance	1,804,632	20.8%	Skilled Nursing 77.6%
Other Assets	0	Operating Revenue	6,863,946	79.2%	Ancillary Service 22.4%
Total Assets	<u>1,527,468</u>	Operating Expense	7,155,154	104.2%	Current Ratio 6.9
Current Liabilities	222,711	Operating Margin	-291,208	-4.2%	Days to Collect 44.0
Long Term Liabilities	0	Other Income	837,498	12.2%	Avg Payment Days 4.0
Total Equity	<u>1,304,757</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,527,468</u>	Net Profit or Loss	<u>543,181</u>	7.9%	Return on Equity 41.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676409 THE BRAZOS OF WACO				Proprietary - Other	
THE BRAZOS OF WACO		5/31/2020 366 Days Settled			
WACO, TX 76711				CR Beds 123 POS Beds 0	
MCLENNAN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	66.8%
Balance Sheet		Income Statement		Length of Stay	75.8
Current Assets	450,505	Total Charges	12,644,698	Average Wages	20.92
Fixed Assets	66,200	Contract Allowance	4,235,154	33.5% Skilled Nursing	57.6%
Other Assets	314,843	Operating Revenue	8,409,544	66.5% Ancillary Service	42.4%
Total Assets	831,548	Operating Expense	8,026,208	95.4% Current Ratio	0.5
Current Liabilities	908,755	Operating Margin	383,336	4.6% Days to Collect	18.0
Long Term Liabilities	1,526,830	Other Income	188,034	2.2% Avg Payment Days	15.3
Total Equity	-1,604,037	Other Expense	0	0.0% Depreciation Rate	1,206.9%
Total Liab. and Equity	831,548	Net Profit or Loss	571,370	6.8% Return on Equity	-35.6%
676357 THE BROADMOOR AT CREEKSIDE PARK				Nonprofit - Church	
THE BROADMOOR AT CREEKSIDE PARK		12/31/2020 366 Days Settled			
THE WOODLANDS, TX 77389				CR Beds 112 POS Beds 0	
MONTGOMERY				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	62.4%
Balance Sheet		Income Statement		Length of Stay	54.0
Current Assets	2,193,068	Total Charges	12,975,577	Average Wages	23.43
Fixed Assets	0	Contract Allowance	4,500,382	34.7% Skilled Nursing	64.5%
Other Assets	0	Operating Revenue	8,475,195	65.3% Ancillary Service	35.5%
Total Assets	2,193,068	Operating Expense	8,851,005	104.4% Current Ratio	12.9
Current Liabilities	169,905	Operating Margin	-375,810	-4.4% Days to Collect	94.7
Long Term Liabilities	0	Other Income	422,328	5.0% Avg Payment Days	6.3
Total Equity	2,023,163	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,193,068	Net Profit or Loss	9,167	0.1% Return on Equity	0.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676111 THE BUCKINGHAM				Proprietary - Corporation		
THE BUCKINGHAM		12/31/2020 366 Days Settled				
HOUSTON, TX 77063				CR Beds 504 POS Beds 0		
HARRIS				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	66.8%	
				Length of Stay	404.2	
Balance Sheet		Income Statement		Average Wages	15.09	
Current Assets	9,628,612	Total Charges	27,210,012	5.8%	Skilled Nursing	28.5%
Fixed Assets	185,098,618	Contract Allowance	1,576,817	94.2%	Ancillary Service	0.0%
Other Assets	0	Operating Revenue	25,633,195	174.0%	Current Ratio	0.1
Total Assets	194,727,230	Operating Expense	44,594,027	-74.0%	Days to Collect	29.8
Current Liabilities	172,264,731	Operating Margin	-18,960,832	7.1%	Avg Payment Days	10.3
Long Term Liabilities	159,783,774	Other Income	1,818,183	0.0%	Depreciation Rate	0.0%
Total Equity	-137,321,275	Other Expense	0	-66.9%	Return on Equity	12.5%
Total Liab. and Equity	194,727,230	Net Profit or Loss	(17,142,649)			
676249 THE CARLYLE AT STONEBRIDGE PARK				Nonprofit - Church		
THE CARLYLE AT STONEBRIDGE PARK		9/30/2020 396 Days Settled				
SOUTHLAKE, TX 76092				CR Beds 112 POS Beds 0		
TARRANT				Key Performance Ind.		
TRAILBLAZER (TEXAS)				Occupancy Rate	54.0%	
				Length of Stay	62.6	
Balance Sheet		Income Statement		Average Wages	24.53	
Current Assets	1,528,403	Total Charges	11,098,758	29.3%	Skilled Nursing	70.5%
Fixed Assets	0	Contract Allowance	3,247,381	70.7%	Ancillary Service	29.5%
Other Assets	0	Operating Revenue	7,851,377	113.6%	Current Ratio	6.6
Total Assets	1,528,403	Operating Expense	8,920,492	-13.6%	Days to Collect	83.0
Current Liabilities	233,259	Operating Margin	-1,069,115	2.8%	Avg Payment Days	7.3
Long Term Liabilities	0	Other Income	221,254	0.0%	Depreciation Rate	0.0%
Total Equity	1,295,144	Other Expense	0	-11.2%	Return on Equity	-68.0%
Total Liab. and Equity	1,528,403	Net Profit or Loss	(881,270)			

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676443 THE CENTER AT GRANDE				Proprietary - Partnership	
THE CENTER AT GRANDE		12/31/2020 366 Days Settled			
TYLER, TX 75707				CR Beds 96 POS Beds 0	
SMITH				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 71.7%	
Balance Sheet		Income Statement		Length of Stay 19.5	
Current Assets	3,264,404	Total Charges	23,817,119	Average Wages 56.22	
Fixed Assets	1,279,258	Contract Allowance	11,465,065	48.1%	Skilled Nursing 95.6%
Other Assets	7,415	Operating Revenue	12,352,054	51.9%	Ancillary Service 0.0%
Total Assets	<u>4,551,077</u>	Operating Expense	12,708,859	102.9%	Current Ratio 0.9
Current Liabilities	3,681,473	Operating Margin	-356,805	-2.9%	Days to Collect 63.9
Long Term Liabilities	0	Other Income	354,506	2.9%	Avg Payment Days 17.0
Total Equity	869,604	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>4,551,077</u>	Net Profit or Loss	<u>(2,299)</u>	0.0%	Return on Equity -0.3%

676487 THE CENTER AT PARMER				Proprietary - Partnership	
THE CENTER AT PARMER		12/31/2020 284 Days *Settled			
AUSTIN, TX 78717				CR Beds 80 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 18.1%	
Balance Sheet		Income Statement		Length of Stay 21.7	
Current Assets	913,373	Total Charges	3,966,298	Average Wages 22.86	
Fixed Assets	1,749,682	Contract Allowance	1,649,127	41.6%	Skilled Nursing 94.3%
Other Assets	733	Operating Revenue	2,317,171	58.4%	Ancillary Service 0.0%
Total Assets	<u>2,663,788</u>	Operating Expense	5,564,489	240.1%	Current Ratio 0.4
Current Liabilities	2,260,045	Operating Margin	-3,247,318	-140.1%	Days to Collect 84.1
Long Term Liabilities	81,050	Other Income	4,414	0.2%	Avg Payment Days 23.5
Total Equity	322,693	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,663,788</u>	Net Profit or Loss	<u>(3,242,904)</u>	-140.0%	Return on Equity - 1,005.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455485 THE CLAIRMONT TYLER				Government - City-County	
THE CLAIRMONT TYLER		12/31/2020 366 Days Settled			
TYLER, TX 75701		CR Beds 120 POS Beds 0			
SMITH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.4%	
		Length of Stay		231.7	
		Average Wages		17.90	
		2.3% Skilled Nursing		81.4%	
		97.7% Ancillary Service		18.6%	
		105.9% Current Ratio		7.3	
		-5.9% Days to Collect		70.6	
		12.5% Avg Payment Days		1.0	
		0.0% Depreciation Rate		0.0%	
		6.6% Return on Equity		32.8%	
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676207 THE COLONNADES AT REFLECTION BAY				Nonprofit - Church	
THE COLONNADES AT REFLECTION BAY		9/30/2020 366 Days Settled			
PEARLAND, TX 77584		CR Beds 180 POS Beds 0			
BRAZORIA		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		68.1%	
		Length of Stay		107.1	
		Average Wages		21.06	
		24.9% Skilled Nursing		73.8%	
		75.1% Ancillary Service		26.2%	
		101.4% Current Ratio		29.1	
		-1.4% Days to Collect		178.3	
		5.4% Avg Payment Days		4.0	
		0.0% Depreciation Rate		0.0%	
		3.7% Return on Equity		5.3%	
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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676155 THE COURTYARDS AT PASADENA				Nonprofit - Church	
THE COURTYARDS AT PASADENA		12/31/2020 366 Days Settled			
PASADENA, TX 77503		CR Beds 196 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		54.2%	
		Length of Stay		86.1	
		Average Wages		21.18	
		Skilled Nursing		58.5%	
		Ancillary Service		41.5%	
		Current Ratio		0.6	
		Days to Collect		30.1	
		Avg Payment Days		21.6	
		Depreciation Rate		785.8%	
		Return on Equity		-10.8%	
Balance Sheet		Income Statement			
Current Assets	821,185	Total Charges	11,252,408		
Fixed Assets	221,804	Contract Allowance	2,149,785	19.1%	
Other Assets	4,050	Operating Revenue	9,102,623	80.9%	
Total Assets	<u>1,047,039</u>	Operating Expense	10,645,875	117.0%	
Current Liabilities	1,376,946	Operating Margin	-1,543,252	-17.0%	
Long Term Liabilities	-1,543,440	Other Income	1,412,449	15.5%	
Total Equity	<u>1,213,533</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,047,039</u>	Net Profit or Loss	<u>(130,803)</u>	-1.4%	

676323 THE CRESCENT				Nonprofit - Church	
THE CRESCENT		12/31/2020 366 Days Settled			
SUGAR LAND, TX 77478		CR Beds 112 POS Beds 0			
FORT BEND		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		50.1%	
		Length of Stay		46.9	
		Average Wages		22.42	
		Skilled Nursing		67.4%	
		Ancillary Service		32.6%	
		Current Ratio		7.8	
		Days to Collect		99.6	
		Avg Payment Days		3.2	
		Depreciation Rate		0.0%	
		Return on Equity		-4.3%	
Balance Sheet		Income Statement			
Current Assets	2,013,413	Total Charges	10,448,947		
Fixed Assets	0	Contract Allowance	3,295,262	31.5%	
Other Assets	0	Operating Revenue	7,153,685	68.5%	
Total Assets	<u>2,013,413</u>	Operating Expense	7,582,660	106.0%	
Current Liabilities	257,788	Operating Margin	-428,975	-6.0%	
Long Term Liabilities	0	Other Income	354,240	5.0%	
Total Equity	<u>1,755,625</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,013,413</u>	Net Profit or Loss	<u>(74,737)</u>	-1.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676425 THE ENCLAVE				Proprietary - Other	
THE ENCLAVE		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78258		CR Beds 142 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		90.5%	
Balance Sheet		Income Statement		Length of Stay 53.2	
Current Assets	3,862,838	Total Charges	23,052,531	Average Wages	21.42
Fixed Assets	17,380,865	Contract Allowance	6,880,693	29.8%	Skilled Nursing 68.6%
Other Assets	5,029	Operating Revenue	16,171,838	70.2%	Ancillary Service 31.4%
Total Assets	21,248,732	Operating Expense	16,255,305	100.5%	Current Ratio 1.2
Current Liabilities	3,115,942	Operating Margin	-83,467	-0.5%	Days to Collect 47.0
Long Term Liabilities	25,121,560	Other Income	673,442	4.2%	Avg Payment Days 23.5
Total Equity	-6,988,770	Other Expense	0	0.0%	Depreciation Rate 9.7%
Total Liab. and Equity	21,248,732	Net Profit or Loss	589,975	3.6%	Return on Equity -8.4%
455870 THE FORUM AT LINCOLN HEIGHTS				Proprietary - Corporation	
THE FORUM AT LINCOLN HEIGHTS		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78209		CR Beds 268 POS Beds 0			
BEXAR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.9%	
Balance Sheet		Income Statement		Length of Stay 263.6	
Current Assets	584,803	Total Charges	15,547,840	Average Wages	17.66
Fixed Assets	1,245,573	Contract Allowance	340,228	2.2%	Skilled Nursing 28.3%
Other Assets	-150,234	Operating Revenue	15,207,612	97.8%	Ancillary Service 10.0%
Total Assets	1,680,142	Operating Expense	12,808,928	84.2%	Current Ratio 0.3
Current Liabilities	1,810,785	Operating Margin	2,398,684	15.8%	Days to Collect 11.1
Long Term Liabilities	65,253	Other Income	114,757	0.8%	Avg Payment Days 18.7
Total Equity	-195,896	Other Expense	0	0.0%	Depreciation Rate 54.0%
Total Liab. and Equity	1,680,142	Net Profit or Loss	2,513,446	16.5%	Return on Equity -1,283.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676195 THE GRACE CARE CENTER OF KATY		Proprietary - Corporation	
THE GRACE CARE CENTER OF KATY		9/30/2020 274 Days Settled	
KATY, TX 77494		12/31/2020 92 Days Reopened	
HARRIS		CR Beds 130 POS Beds 0	
BLUE CROSS (TEXAS)		Key Performance Ind.	
		Occupancy Rate	61.5%
		Length of Stay	68.1
		Average Wages	6.78
		Skilled Nursing	84.5%
		Ancillary Service	15.5%
		Current Ratio	1.0
		Days to Collect	322.1
		Avg Payment Days	77.3
		Depreciation Rate	0.0%
		Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	1,988,176	Total Charges	3,286,560
Fixed Assets	0	Contract Allowance	1,078,550
Other Assets	0	Operating Revenue	2,208,010
Total Assets	1,988,176	Operating Expense	2,186,763
Current Liabilities	1,911,948	Operating Margin	21,247
Long Term Liabilities	0	Other Income	54,981
Total Equity	76,228	Other Expense	0
Total Liab. and Equity	1,988,176	Net Profit or Loss	76,228

676195 THE GRACE CARE CENTER OF KATY		Proprietary - Corporation	
THE GRACE CARE CENTER OF KATY		9/30/2020 274 Days Settled	
KATY, TX 77494		12/31/2020 92 Days Reopened	
HARRIS		CR Beds 130 POS Beds 0	
BLUE CROSS (TEXAS)		Key Performance Ind.	
		Occupancy Rate	69.3%
		Length of Stay	65.1
		Average Wages	6.78
		Skilled Nursing	88.1%
		Ancillary Service	11.9%
		Current Ratio	0.7
		Days to Collect	83.5
		Avg Payment Days	52.3
		Depreciation Rate	210.1%
		Return on Equity	27.4%

Balance Sheet		Income Statement	
Current Assets	2,695,845	Total Charges	12,848,843
Fixed Assets	112,795	Contract Allowance	5,378,418
Other Assets	147,927	Operating Revenue	7,470,425
Total Assets	2,956,567	Operating Expense	8,764,064
Current Liabilities	3,666,870	Operating Margin	-1,293,639
Long Term Liabilities	250,000	Other Income	1,030,816
Total Equity	-960,303	Other Expense	0
Total Liab. and Equity	2,956,567	Net Profit or Loss	(262,823)

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676423 THE HALLMARK				Nonprofit - Other	
THE HALLMARK		12/31/2020 366 Days Settled			
HOUSTON, TX 77056		CR Beds 32		POS Beds 0	
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		56.5%	
Balance Sheet		Income Statement		Length of Stay 114.0	
Current Assets	25,218,261	Total Charges	3,130,018	Average Wages 21.79	
Fixed Assets	30,563,051	Contract Allowance	695,366	22.2%	Skilled Nursing 76.1%
Other Assets	44,324,651	Operating Revenue	2,434,652	77.8%	Ancillary Service 23.9%
Total Assets	<u>100,105,963</u>	Operating Expense	<u>15,718,227</u>	645.6%	Current Ratio 2.0
Current Liabilities	12,911,274	Operating Margin	-13,283,575	-545.6%	Days to Collect 223.4
Long Term Liabilities	47,109,399	Other Income	16,802,438	690.1%	Avg Payment Days 28.1
Total Equity	<u>40,085,290</u>	Other Expense	0	0.0%	Depreciation Rate 5.8%
Total Liab. and Equity	<u>100,105,963</u>	Net Profit or Loss	<u>3,518,863</u>	144.5%	Return on Equity 8.8%
676317 THE HARRISON AT HERITAGE				Nonprofit - Church	
THE HARRISON AT HERITAGE		9/30/2020 396 Days Settled			
FORT WORTH, TX 76244		CR Beds 120		POS Beds 0	
TARRANT		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		72.3%	
Balance Sheet		Income Statement		Length of Stay 79.5	
Current Assets	1,289,058	Total Charges	15,578,583	Average Wages 23.31	
Fixed Assets	0	Contract Allowance	4,933,169	31.7%	Skilled Nursing 67.9%
Other Assets	0	Operating Revenue	10,645,414	68.3%	Ancillary Service 32.1%
Total Assets	<u>1,289,058</u>	Operating Expense	<u>10,851,390</u>	101.9%	Current Ratio 4.2
Current Liabilities	308,432	Operating Margin	-205,976	-1.9%	Days to Collect 67.2
Long Term Liabilities	0	Other Income	415,771	3.9%	Avg Payment Days 8.6
Total Equity	<u>980,626</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,289,058</u>	Net Profit or Loss	<u>201,494</u>	1.9%	Return on Equity 20.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676395 THE HEALTHCARE RESORT OF PLANO				Proprietary - Corporation	
THE HEALTHCARE RESORT OF PLANO				12/31/2020 366 Days Settled	
PLANO, TX 75075				CR Beds 100 POS Beds 0	
COLLIN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 72.9%	
Balance Sheet		Income Statement		Length of Stay 43.7	
Current Assets	-1,872,219	Total Charges	13,802,334	Average Wages 25.66	
Fixed Assets	177,796	Contract Allowance	3,640,530	26.4% Skilled Nursing 43.9%	
Other Assets	12,328,193	Operating Revenue	10,161,804	73.6% Ancillary Service 45.0%	
Total Assets	10,633,770	Operating Expense	10,019,794	98.6% Current Ratio (0.8)	
Current Liabilities	2,233,483	Operating Margin	142,010	1.4% Days to Collect 47.1	
Long Term Liabilities	12,328,193	Other Income	13,140	0.1% Avg Payment Days 26.5	
Total Equity	-3,927,906	Other Expense	0	0.0% Depreciation Rate 298.7%	
Total Liab. and Equity	10,633,770	Net Profit or Loss	154,553	1.5% Return on Equity -3.9%	
676181 THE HEIGHTS				Nonprofit - Church	
THE HEIGHTS				12/31/2020 366 Days Settled	
PLEASANTON, TX 78064				CR Beds 100 POS Beds 0	
ATASCOSA				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 83.8%	
Balance Sheet		Income Statement		Length of Stay 69.9	
Current Assets	1,457,238	Total Charges	13,721,610	Average Wages 18.49	
Fixed Assets	0	Contract Allowance	3,442,030	25.1% Skilled Nursing 71.4%	
Other Assets	0	Operating Revenue	10,279,580	74.9% Ancillary Service 28.6%	
Total Assets	1,457,238	Operating Expense	8,683,548	84.5% Current Ratio 1.0	
Current Liabilities	1,458,712	Operating Margin	1,596,032	15.5% Days to Collect 51.9	
Long Term Liabilities	0	Other Income	561,918	5.5% Avg Payment Days 61.5	
Total Equity	-1,474	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,457,238	Net Profit or Loss	2,157,950	21.0% Return on Equity -	
				146,400.9 %	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676441 THE HEIGHTS OF ALAMO				Proprietary - Other	
THE HEIGHTS OF ALAMO		12/31/2020 366 Days Settled			
ALAMO, TX 78516				CR Beds 130 POS Beds 0	
HIDALGO				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 46.5%	
Balance Sheet		Income Statement		Length of Stay 55.6	
Current Assets	1,552,960	Total Charges	9,646,643	Average Wages 16.87	
Fixed Assets	132,177	Contract Allowance	2,646,626	27.4%	Skilled Nursing 69.8%
Other Assets	3,837	Operating Revenue	7,000,017	72.6%	Ancillary Service 30.2%
Total Assets	<u>1,688,974</u>	Operating Expense	6,466,856	92.4%	Current Ratio 1.1
Current Liabilities	1,415,263	Operating Margin	533,161	7.6%	Days to Collect 29.4
Long Term Liabilities	1,714,695	Other Income	467,338	6.7%	Avg Payment Days 22.6
Total Equity	<u>-1,440,984</u>	Other Expense	0	0.0%	Depreciation Rate 568.3%
Total Liab. and Equity	<u>1,688,974</u>	Net Profit or Loss	<u>1,000,499</u>	14.3%	Return on Equity -69.4%
676418 THE HEIGHTS OF BULVERDE				Nonprofit - Church	
THE HEIGHTS OF BULVERDE		6/30/2020 366 Days Settled			
SPRING BRANCH, TX 78070				CR Beds 124 POS Beds 0	
COMAL				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 67.9%	
Balance Sheet		Income Statement		Length of Stay 59.9	
Current Assets	1,578,438	Total Charges	9,755,462	Average Wages 19.70	
Fixed Assets	0	Contract Allowance	915,479	9.4%	Skilled Nursing 67.9%
Other Assets	0	Operating Revenue	8,839,983	90.6%	Ancillary Service 32.1%
Total Assets	<u>1,578,438</u>	Operating Expense	8,660,961	98.0%	Current Ratio 0.8
Current Liabilities	2,093,314	Operating Margin	179,022	2.0%	Days to Collect 65.4
Long Term Liabilities	0	Other Income	1,833,194	20.7%	Avg Payment Days 88.5
Total Equity	<u>-514,876</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,578,438</u>	Net Profit or Loss	<u>2,012,216</u>	22.8%	Return on Equity -390.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676138 THE HEIGHTS OF GONZALES				Nonprofit - Church	
THE HEIGHTS OF GONZALES		8/31/2020 366 Days Settled			
GONZALES, TX 78629		CR Beds 132 POS Beds 0			
GONZALES		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		78.4%	
		Length of Stay		139.8	
		Average Wages		19.41	
		Skilled Nursing		71.6%	
		Ancillary Service		28.4%	
		Current Ratio		1.2	
		Days to Collect		41.5	
		Avg Payment Days		37.2	
		Depreciation Rate		0.0%	
		Return on Equity		590.6%	
Balance Sheet		Income Statement			
Current Assets	1,001,375	Total Charges	10,903,449		
Fixed Assets	0	Contract Allowance	2,068,182	19.0%	
Other Assets	0	Operating Revenue	8,835,267	81.0%	
Total Assets	<u>1,001,375</u>	Operating Expense	8,061,116	91.2%	
Current Liabilities	820,322	Operating Margin	774,151	8.8%	
Long Term Liabilities	0	Other Income	295,063	3.3%	
Total Equity	<u>181,053</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,001,375</u>	Net Profit or Loss	<u>1,069,214</u>	12.1%	

676356 THE HEIGHTS OF NORTH HOUSTON				Nonprofit - Church	
THE HEIGHTS OF NORTH HOUSTON		9/30/2020 366 Days Settled			
HOUSTON, TX 77090		CR Beds 131 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		73.8%	
		Length of Stay		57.2	
		Average Wages		19.49	
		Skilled Nursing		69.0%	
		Ancillary Service		31.0%	
		Current Ratio		0.8	
		Days to Collect		29.9	
		Avg Payment Days		35.7	
		Depreciation Rate		0.0%	
		Return on Equity		-62.2%	
Balance Sheet		Income Statement			
Current Assets	716,072	Total Charges	10,234,373		
Fixed Assets	0	Contract Allowance	1,477,662	14.4%	
Other Assets	0	Operating Revenue	8,756,711	85.6%	
Total Assets	<u>716,072</u>	Operating Expense	8,954,390	102.3%	
Current Liabilities	873,434	Operating Margin	-197,679	-2.3%	
Long Term Liabilities	0	Other Income	295,636	3.4%	
Total Equity	<u>-157,362</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>716,072</u>	Net Profit or Loss	<u>97,957</u>	1.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676350 THE HEIGHTS OF TOMBALL				Nonprofit - Church	
THE HEIGHTS OF TOMBALL		9/30/2020 366 Days Settled			
TOMBALL, TX 77375		CR Beds 131 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		74.3%	
Balance Sheet		Income Statement		Length of Stay 46.9	
Current Assets	795,320	Total Charges	11,792,096	Average Wages 20.25	
Fixed Assets	0	Contract Allowance	1,611,693	13.7% Skilled Nursing 69.9%	
Other Assets	0	Operating Revenue	10,180,403	86.3% Ancillary Service 30.1%	
Total Assets	<u>795,320</u>	Operating Expense	9,221,991	90.6% Current Ratio 0.8	
Current Liabilities	1,005,226	Operating Margin	958,412	9.4% Days to Collect 28.6	
Long Term Liabilities	0	Other Income	394,029	3.9% Avg Payment Days 39.9	
Total Equity	<u>-209,906</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>795,320</u>	Net Profit or Loss	<u>1,352,441</u>	13.3% Return on Equity -644.3%	
<hr/>					
676262 THE HEIGHTS OF TYLER				Nonprofit - Church	
THE HEIGHTS OF TYLER		9/30/2020 366 Days Settled			
TYLER, TX 75703		CR Beds 120 POS Beds 0			
SMITH		Key Performance Ind.			
NOVITAS		Occupancy Rate		87.9%	
Balance Sheet		Income Statement		Length of Stay 89.8	
Current Assets	651,101	Total Charges	10,747,833	Average Wages 17.42	
Fixed Assets	0	Contract Allowance	1,245,203	11.6% Skilled Nursing 76.2%	
Other Assets	0	Operating Revenue	9,502,630	88.4% Ancillary Service 23.8%	
Total Assets	<u>651,101</u>	Operating Expense	8,261,536	86.9% Current Ratio 0.8	
Current Liabilities	770,686	Operating Margin	1,241,094	13.1% Days to Collect 25.1	
Long Term Liabilities	0	Other Income	371,968	3.9% Avg Payment Days 34.1	
Total Equity	<u>-119,585</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>651,101</u>	Net Profit or Loss	<u>1,613,062</u>	17.0% Return on Equity -1,348.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676224 THE HEIGHTS ON HUEBNER				Nonprofit - Church	
THE HEIGHTS ON HUEBNER		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78240				CR Beds 120 POS Beds 0	
BEXAR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	78.2%
				Length of Stay	80.8
				Average Wages	20.10
				Skilled Nursing	74.6%
				Ancillary Service	25.4%
				Current Ratio	1.0
				Days to Collect	34.1
				Avg Payment Days	39.3
				Depreciation Rate	0.0%
				Return on Equity	-
					29,525.6
					%

Balance Sheet		Income Statement			
Current Assets	1,042,443	Total Charges	14,626,944		
Fixed Assets	0	Contract Allowance	3,446,618	23.6%	
Other Assets	0	Operating Revenue	11,180,326	76.4%	
Total Assets	1,042,443	Operating Expense	9,767,149	87.4%	
Current Liabilities	1,048,822	Operating Margin	1,413,177	12.6%	
Long Term Liabilities	0	Other Income	470,258	4.2%	
Total Equity	-6,379	Other Expense	0	0.0%	
Total Liab. and Equity	1,042,443	Net Profit or Loss	1,883,435	16.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676476 THE HEIGHTS ON VALLEY RANCH				Proprietary - Corporation	
THE HEIGHTS ON VALLEY RANCH		12/31/2020 344 Days *Settled			
PORTER, TX 77365		CR Beds 122 POS Beds 0			
MONTGOMERY		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		32.2%	
Balance Sheet		Income Statement		Length of Stay	
				99.3	
Current Assets	782,563	Total Charges	4,507,690	Average Wages	
Fixed Assets	375,007	Contract Allowance	488,283	21.61	
Other Assets	18,729	Operating Revenue	4,019,407	10.8%	
Total Assets	<u>1,176,299</u>	Operating Expense	5,592,021	89.2%	
Current Liabilities	601,662	Operating Margin	-1,572,614	139.1%	
Long Term Liabilities	2,189,783	Other Income	552,317	-39.1%	
Total Equity	<u>-1,615,146</u>	Other Expense	0	13.7%	
Total Liab. and Equity	<u>1,176,299</u>	Net Profit or Loss	<u>(1,020,297)</u>	0.0%	
				Return on Equity	
				63.2%	
675447 THE HIGHLANDS OF DALLAS				Nonprofit - Church	
THE HIGHLANDS OF DALLAS		12/31/2020 366 Days Settled			
DALLAS, TX 75243		CR Beds 116 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		64.1%	
Balance Sheet		Income Statement		Length of Stay	
				153.8	
Current Assets	5,713,589	Total Charges	7,625,910	Average Wages	
Fixed Assets	4,180	Contract Allowance	881,464	14.86	
Other Assets	1,536	Operating Revenue	6,744,446	11.6%	
Total Assets	<u>5,719,305</u>	Operating Expense	7,588,486	88.4%	
Current Liabilities	5,485,059	Operating Margin	-844,040	112.5%	
Long Term Liabilities	250,000	Other Income	725,002	-12.5%	
Total Equity	<u>-15,754</u>	Other Expense	0	10.7%	
Total Liab. and Equity	<u>5,719,305</u>	Net Profit or Loss	<u>(119,038)</u>	0.0%	
				Depreciation Rate	
				20,733.2%	
				Return on Equity	
				755.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676315 THE HILLCREST OF NORTH DALLAS				Nonprofit - Church	
THE HILLCREST OF NORTH DALLAS		5/31/2020 366 Days Settled			
DALLAS, TX 75252		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		70.3%	
Balance Sheet		Income Statement		Length of Stay 498.1	
Current Assets	859,877	Total Charges	9,214,407	Average Wages	20.33
Fixed Assets	39,841	Contract Allowance	2,577,281	28.0%	Skilled Nursing 62.6%
Other Assets	0	Operating Revenue	6,637,126	72.0%	Ancillary Service 37.4%
Total Assets	899,718	Operating Expense	7,117,043	107.2%	Current Ratio 1.2
Current Liabilities	743,291	Operating Margin	-479,917	-7.2%	Days to Collect 45.1
Long Term Liabilities	1,216,222	Other Income	269,456	4.1%	Avg Payment Days 29.0
Total Equity	-1,059,795	Other Expense	0	0.0%	Depreciation Rate 2,264.6%
Total Liab. and Equity	899,718	Net Profit or Loss	(210,461)	-3.2%	Return on Equity 19.9%

676004 THE HILLS NURSING & REHABILITATION				Proprietary - Corporation	
THE HILLS NURSING & REHABILITATION		12/31/2020 366 Days Settled			
DECATUR, TX 76234		CR Beds 110 POS Beds 0			
WISE		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		54.4%	
Balance Sheet		Income Statement		Length of Stay 110.6	
Current Assets	-993,308	Total Charges	6,179,273	Average Wages	18.64
Fixed Assets	120,959	Contract Allowance	623,043	10.1%	Skilled Nursing 73.3%
Other Assets	-668	Operating Revenue	5,556,230	89.9%	Ancillary Service 26.7%
Total Assets	-873,017	Operating Expense	5,261,636	94.7%	Current Ratio 0.7
Current Liabilities	-1,432,132	Operating Margin	294,594	5.3%	Days to Collect 40.6
Long Term Liabilities	21,948	Other Income	657,272	11.8%	Avg Payment Days 200.7
Total Equity	2,309,275	Other Expense	0	0.0%	Depreciation Rate 195.9%
Total Liab. and Equity	899,091	Net Profit or Loss	951,866	17.1%	Return on Equity 41.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675518 THE HILLTOP ON MAIN				Proprietary - Corporation	
THE HILLTOP ON MAIN		12/31/2020 366 Days Settled			
MERIDIAN, TX 76665		CR Beds 94 POS Beds 0			
BOSQUE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		51.9%	
Balance Sheet		Income Statement		Length of Stay 743.5	
Current Assets	800,460	Total Charges	4,128,622	Average Wages	14.79
Fixed Assets	31,322	Contract Allowance	300,439	7.3%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	3,828,183	92.7%	Ancillary Service 0.0%
Total Assets	831,782	Operating Expense	4,648,473	121.4%	Current Ratio 0.5
Current Liabilities	1,605,002	Operating Margin	-820,290	-21.4%	Days to Collect 24.6
Long Term Liabilities	-897,351	Other Income	948,409	24.8%	Avg Payment Days 105.6
Total Equity	124,131	Other Expense	0	0.0%	Depreciation Rate 1,656.3%
Total Liab. and Equity	831,782	Net Profit or Loss	117,644	3.1%	Return on Equity 94.8%
675212 THE HOMESTEAD OF DENISON				Proprietary - Other	
THE HOMESTEAD OF DENISON		12/31/2020 366 Days Settled			
DENISON, TX 75020		CR Beds 132 POS Beds 0			
GRAYSON		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		62.8%	
Balance Sheet		Income Statement		Length of Stay 137.9	
Current Assets	-14,348,078	Total Charges	10,732,744	Average Wages	24.66
Fixed Assets	343,036	Contract Allowance	1,907,247	17.8%	Skilled Nursing 74.3%
Other Assets	0	Operating Revenue	8,825,497	82.2%	Ancillary Service 25.7%
Total Assets	-14,005,042	Operating Expense	9,167,910	103.9%	Current Ratio 1.0
Current Liabilities	-14,509,738	Operating Margin	-342,413	-3.9%	Days to Collect 42.5
Long Term Liabilities	0	Other Income	860,228	9.7%	Avg Payment Days 41.2
Total Equity	504,696	Other Expense	0	0.0%	Depreciation Rate 50.1%
Total Liab. and Equity	-14,005,042	Net Profit or Loss	517,815	5.9%	Return on Equity 102.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676120 THE HOMESTEAD OF SHERMAN				Nonprofit - Church	
THE HOMESTEAD OF SHERMAN		9/30/2020 366 Days Settled			
SHERMAN, TX 75090		CR Beds 132 POS Beds 0			
GRAYSON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		63.0%	
		Length of Stay		111.5	
		Average Wages		17.88	
		1.7%		Skilled Nursing 50.2%	
		98.3%		Ancillary Service 49.8%	
		122.9%		Current Ratio 0.9	
		-22.9%		Days to Collect 52.6	
		17.2%		Avg Payment Days 19.8	
		0.0%		Depreciation Rate 0.0%	
		-5.7%		Return on Equity 1,141.1%	
<hr/>					
455490 THE LAKES AT TEXAS CITY				Proprietary - Corporation	
THE LAKES AT TEXAS CITY		12/31/2020 366 Days Settled			
TEXAS CITY, TX 77591		CR Beds 120 POS Beds 0			
GALVESTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		54.2%	
		Length of Stay		105.9	
		Average Wages		21.55	
		20.8%		Skilled Nursing 68.3%	
		79.2%		Ancillary Service 31.7%	
		115.7%		Current Ratio 0.6	
		-15.7%		Days to Collect 78.1	
		4.9%		Avg Payment Days 169.5	
		0.0%		Depreciation Rate 142.5%	
		-10.9%		Return on Equity 54.6%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675806 THE LAURENWOOD NURSING AND REHABILITATION				Proprietary - Partnership	
THE LAURENWOOD NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
DUNCANVILLE, TX 75116				CR Beds 103 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	58.1%
				Length of Stay	158.8
				Average Wages	22.27
				Skilled Nursing	67.3%
				Ancillary Service	32.7%
				Current Ratio	1.0
				Days to Collect	99.6
				Avg Payment Days	33.0
				Depreciation Rate	92.0%
				Return on Equity	-30.2%
Balance Sheet					
				Income Statement	
Current Assets	2,525,469	Total Charges	6,385,239		
Fixed Assets	99,363	Contract Allowance	-230,781	-3.6%	
Other Assets	610,123	Operating Revenue	6,616,020	103.6%	
Total Assets	3,234,955	Operating Expense	6,808,448	102.9%	
Current Liabilities	2,610,076	Operating Margin	-192,428	-2.9%	
Long Term Liabilities	0	Other Income	3,641	0.1%	
Total Equity	624,879	Other Expense	0	0.0%	
Total Liab. and Equity	3,234,955	Net Profit or Loss	(188,787)	-2.9%	
676189 THE LEGACY AT WILLOW BEND					
THE LEGACY AT WILLOW BEND		9/30/2020 366 Days Settled			
PLANO, TX 75024				CR Beds 232 POS Beds 0	
COLLIN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	89.6%
				Length of Stay	127.5
				Average Wages	21.29
				Skilled Nursing	29.1%
				Ancillary Service	15.2%
				Current Ratio	1.4
				Days to Collect	12.9
				Avg Payment Days	17.7
				Depreciation Rate	5.6%
				Return on Equity	6.0%
Balance Sheet					
				Income Statement	
Current Assets	1,898,498	Total Charges	19,454,280		
Fixed Assets	53,556,699	Contract Allowance	2,124,692	10.9%	
Other Assets	26,757,773	Operating Revenue	17,329,588	89.1%	
Total Assets	82,212,970	Operating Expense	22,706,489	131.0%	
Current Liabilities	1,380,452	Operating Margin	-5,376,901	-31.0%	
Long Term Liabilities	101,616,721	Other Income	4,133,335	23.9%	
Total Equity	-20,784,203	Other Expense	0	0.0%	
Total Liab. and Equity	82,212,970	Net Profit or Loss	(1,243,566)	-7.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676489 THE LEGACY MIDTOWN PARK		Unknown	
THE LEGACY MIDTOWN PARK		9/30/2020 62 Days Settled	
DALLAS, TX 75231		CR Beds 0 POS Beds 0	
ANDERSON		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

675820 THE LENNWOOD NURSING AND REHABILITATION		Proprietary - Partnership	
THE LENNWOOD NURSING AND REHABILITATION		12/31/2020 366 Days Settled	
DALLAS, TX 75237		CR Beds 124 POS Beds 0	
DALLAS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 50.4%	
Balance Sheet		Income Statement	
Current Assets	2,800,190	Total Charges	7,203,879
Fixed Assets	176,748	Contract Allowance	15,709
Other Assets	695,724	Operating Revenue	7,188,170
Total Assets	3,672,662	Operating Expense	7,095,376
Current Liabilities	3,012,656	Operating Margin	92,794
Long Term Liabilities	0	Other Income	12,291
Total Equity	660,006	Other Expense	0
Total Liab. and Equity	3,672,662	Net Profit or Loss	105,085

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676408 THE LODGE AT BEAR CREEK				Proprietary - Corporation	
THE LODGE AT BEAR CREEK		12/31/2020 366 Days Settled			
GRAPEVINE, TX 76051		CR Beds 100 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		42.5%	
Balance Sheet		Income Statement		Length of Stay 78.9	
Current Assets	-215,606	Total Charges	6,036,998	Average Wages	25.26
Fixed Assets	49,665	Contract Allowance	917,923	15.2% Skilled Nursing	70.7%
Other Assets	1,750,465	Operating Revenue	5,119,075	84.8% Ancillary Service	29.3%
Total Assets	1,584,524	Operating Expense	6,587,297	128.7% Current Ratio	0.0
Current Liabilities	5,662,433	Operating Margin	-1,468,222	-28.7% Days to Collect	(19.0)
Long Term Liabilities	3,553,142	Other Income	5,325	0.1% Avg Payment Days	147.1
Total Equity	-7,631,051	Other Expense	0	0.0% Depreciation Rate	1,322.7%
Total Liab. and Equity	1,584,524	Net Profit or Loss	(1,462,897)	-28.6% Return on Equity	19.2%

676128 THE MADISON ON MARSH				Nonprofit - Church	
THE MADISON ON MARSH		9/30/2020 366 Days Settled			
CARROLLTON, TX 75006		CR Beds 125 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		49.7%	
Balance Sheet		Income Statement		Length of Stay 59.4	
Current Assets	3,534,769	Total Charges	9,388,957	Average Wages	21.66
Fixed Assets	0	Contract Allowance	1,982,642	21.1% Skilled Nursing	78.0%
Other Assets	0	Operating Revenue	7,406,315	78.9% Ancillary Service	22.0%
Total Assets	3,534,769	Operating Expense	7,675,721	103.6% Current Ratio	10.0
Current Liabilities	353,700	Operating Margin	-269,406	-3.6% Days to Collect	101.6
Long Term Liabilities	0	Other Income	534,812	7.2% Avg Payment Days	5.3
Total Equity	3,181,069	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	3,534,769	Net Profit or Loss	265,406	3.6% Return on Equity	8.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675418 THE MANOR AT SEAGOVILLE		Nonprofit - Church	
THE MANOR AT SEAGOVILLE		9/30/2020 366 Days Settled	
SEAGOVILLE, TX 75159		CR Beds 90 POS Beds 0	
DALLAS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	57.1%
Balance Sheet		Income Statement	
Current Assets	2,766,815	Total Charges	5,750,060
Fixed Assets	0	Contract Allowance	1,003,235
Other Assets	0	Operating Revenue	4,746,825
Total Assets	<u>2,766,815</u>	Operating Expense	4,985,794
Current Liabilities	199,384	Operating Margin	-238,969
Long Term Liabilities	0	Other Income	487,390
Total Equity	<u>2,567,431</u>	Other Expense	0
Total Liab. and Equity	<u>2,766,815</u>	Net Profit or Loss	<u>243,557</u>
		17.4%	Skilled Nursing 81.4%
		82.6%	Ancillary Service 18.6%
		105.0%	Current Ratio 13.9
		-5.0%	Days to Collect 128.0
		10.3%	Avg Payment Days 4.0
		0.0%	Depreciation Rate 0.0%
		5.1%	Return on Equity 9.5%

675307 THE MANOR HEALTHCARE RESIDENCE		Nonprofit - Church	
THE MANOR HEALTHCARE RESIDENCE		7/31/2020 366 Days Settled	
MEXIA, TX 76667		CR Beds 66 POS Beds 0	
LIMESTONE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	56.3%
Balance Sheet		Income Statement	
Current Assets	842,647	Total Charges	2,950,558
Fixed Assets	0	Contract Allowance	351,436
Other Assets	0	Operating Revenue	2,599,122
Total Assets	<u>842,647</u>	Operating Expense	2,665,743
Current Liabilities	314,403	Operating Margin	-66,621
Long Term Liabilities	0	Other Income	676,176
Total Equity	<u>528,244</u>	Other Expense	0
Total Liab. and Equity	<u>842,647</u>	Net Profit or Loss	<u>609,555</u>
		11.9%	Skilled Nursing 60.6%
		88.1%	Ancillary Service 39.4%
		102.6%	Current Ratio 2.7
		-2.6%	Days to Collect 47.9
		26.0%	Avg Payment Days 40.9
		0.0%	Depreciation Rate 0.0%
		23.5%	Return on Equity 115.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675886 THE MEADOWS				Nonprofit - Church	
THE MEADOWS		7/31/2020 366 Days Settled			
GATESVILLE, TX 76528				CR Beds 90	POS Beds 0
CORYELL		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	100.0%
Balance Sheet		Income Statement		Length of Stay	601.1
Current Assets	-8,307,843	Total Charges	9,371,030	Average Wages	23.24
Fixed Assets	6,994,551	Contract Allowance	3,629,004	38.7%	Skilled Nursing 60.4%
Other Assets	0	Operating Revenue	5,742,026	61.3%	Ancillary Service 39.6%
Total Assets	-1,313,292	Operating Expense	6,705,309	116.8%	Current Ratio (181.2)
Current Liabilities	45,855	Operating Margin	-963,283	-16.8%	Days to Collect 103.7
Long Term Liabilities	0	Other Income	407,577	7.1%	Avg Payment Days 0.0
Total Equity	-1,359,147	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-1,313,292	Net Profit or Loss	(555,706)	-9.7%	Return on Equity 40.9%
455463 THE MEADOWS HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
THE MEADOWS HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
DALLAS, TX 75231				CR Beds 184	POS Beds 0
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	47.8%
Balance Sheet		Income Statement		Length of Stay	226.9
Current Assets	4,623,731	Total Charges	7,915,472	Average Wages	20.34
Fixed Assets	10,690,813	Contract Allowance	728,440	9.2%	Skilled Nursing 87.3%
Other Assets	1,150	Operating Revenue	7,187,032	90.8%	Ancillary Service 12.7%
Total Assets	15,315,694	Operating Expense	7,188,129	100.0%	Current Ratio 38.7
Current Liabilities	119,445	Operating Margin	-1,097	0.0%	Days to Collect 43.1
Long Term Liabilities	11,323,634	Other Income	1,380,538	19.2%	Avg Payment Days 11.8
Total Equity	3,872,615	Other Expense	0	0.0%	Depreciation Rate 7.0%
Total Liab. and Equity	15,315,694	Net Profit or Loss	1,379,441	19.2%	Return on Equity 35.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676332 THE MEDICAL RESORT AT BAY AREA				Proprietary - Partnership	
THE MEDICAL RESORT AT BAY AREA		12/31/2020 366 Days Settled			
PASADENA, TX 77505		CR Beds 101 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		62.7%	
Balance Sheet		Income Statement		Length of Stay 44.6	
Current Assets	7,442,806	Total Charges	8,944,162	Average Wages	23.57
Fixed Assets	0	Contract Allowance	-1,202,410	-13.4%	Skilled Nursing 86.2%
Other Assets	1,596,466	Operating Revenue	10,146,572	113.4%	Ancillary Service 13.8%
Total Assets	9,039,272	Operating Expense	8,786,354	86.6%	Current Ratio 2.0
Current Liabilities	3,693,525	Operating Margin	1,360,218	13.4%	Days to Collect 195.3
Long Term Liabilities	1,343,860	Other Income	819,015	8.1%	Avg Payment Days 59.3
Total Equity	4,001,887	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	9,039,272	Net Profit or Loss	2,179,233	21.5%	Return on Equity 54.5%

676436 THE MEDICAL RESORT AT PEARLAND				Proprietary - Partnership	
THE MEDICAL RESORT AT PEARLAND		12/31/2020 366 Days Settled			
PEARLAND, TX 77584		CR Beds 104 POS Beds 0			
BRAZORIA		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		39.3%	
Balance Sheet		Income Statement		Length of Stay 32.6	
Current Assets	8,310,331	Total Charges	6,255,001	Average Wages	24.52
Fixed Assets	0	Contract Allowance	-652,775	-10.4%	Skilled Nursing 88.0%
Other Assets	0	Operating Revenue	6,907,776	110.4%	Ancillary Service 12.0%
Total Assets	8,310,331	Operating Expense	7,497,061	108.5%	Current Ratio 3.5
Current Liabilities	2,372,765	Operating Margin	-589,285	-8.5%	Days to Collect 166.8
Long Term Liabilities	2,704,011	Other Income	6,794,766	98.4%	Avg Payment Days 95.4
Total Equity	3,233,555	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	8,310,331	Net Profit or Loss	6,205,481	89.8%	Return on Equity 191.9%

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676384 THE MEDICAL RESORT AT SUGAR LAND				Proprietary - Partnership	
THE MEDICAL RESORT AT SUGAR LAND 12/31/2020 366 Days Settled					
SUGAR LAND, TX 77479				CR Beds 90 POS Beds 0	
FORT BEND				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 62.4%	
Balance Sheet		Income Statement		Length of Stay 35.3	
Current Assets	6,825,678	Total Charges	9,322,355	Average Wages 22.80	
Fixed Assets	57,776	Contract Allowance	-422,937	-4.5%	Skilled Nursing 87.2%
Other Assets	1,048,552	Operating Revenue	9,745,292	104.5%	Ancillary Service 12.8%
Total Assets	7,932,006	Operating Expense	8,933,037	91.7%	Current Ratio 2.9
Current Liabilities	2,321,636	Operating Margin	812,255	8.3%	Days to Collect 142.9
Long Term Liabilities	2,445,350	Other Income	890,265	9.1%	Avg Payment Days 33.6
Total Equity	3,165,020	Other Expense	0	0.0%	Depreciation Rate 1,576.9%
Total Liab. and Equity	7,932,006	Net Profit or Loss	1,702,520	17.5%	Return on Equity 53.8%

676433 THE MEDICAL RESORT AT WILLOWBROOK				Proprietary - Partnership	
THE MEDICAL RESORT AT WILLOWBROOK 12/31/2020 366 Days Settled					
HOUSTON, TX 77070				CR Beds 104 POS Beds 0	
HARRIS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 54.5%	
Balance Sheet		Income Statement		Length of Stay 66.6	
Current Assets	6,846,157	Total Charges	8,313,682	Average Wages 23.74	
Fixed Assets	155,852	Contract Allowance	1,678,915	20.2%	Skilled Nursing 94.7%
Other Assets	-510,858	Operating Revenue	6,634,767	79.8%	Ancillary Service 5.3%
Total Assets	6,491,151	Operating Expense	7,103,918	107.1%	Current Ratio 2.0
Current Liabilities	3,382,844	Operating Margin	-469,151	-7.1%	Days to Collect 257.6
Long Term Liabilities	3,543,150	Other Income	3,688,114	55.6%	Avg Payment Days 109.7
Total Equity	-434,843	Other Expense	0	0.0%	Depreciation Rate 130.8%
Total Liab. and Equity	6,491,151	Net Profit or Loss	3,218,963	48.5%	Return on Equity -740.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676456 THE MEDICAL RESORT AT WOODLANDS				Proprietary - Partnership	
THE MEDICAL RESORT AT WOODLANDS				12/31/2020 366 Days Settled	
SPRING, TX 77386				CR Beds 90 POS Beds 0	
MONTGOMERY				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 41.6%	
Balance Sheet		Income Statement		Length of Stay 30.4	
Current Assets	4,432,889	Total Charges	4,458,603	Average Wages 24.88	
Fixed Assets	0	Contract Allowance	-1,639,470	-36.8%	Skilled Nursing 87.7%
Other Assets	0	Operating Revenue	6,098,073	136.8%	Ancillary Service 12.3%
Total Assets	<u>4,432,889</u>	Operating Expense	6,724,065	110.3%	Current Ratio 4.2
Current Liabilities	1,056,700	Operating Margin	-625,992	-10.3%	Days to Collect 117.0
Long Term Liabilities	515,679	Other Income	5,461,344	89.6%	Avg Payment Days 55.8
Total Equity	<u>2,860,510</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>4,432,889</u>	Net Profit or Loss	<u>4,835,352</u>	79.3%	Return on Equity 169.0%

676260 THE MERIDIAN				Proprietary - Corporation	
THE MERIDIAN				12/31/2020 366 Days Settled	
GALVESTON, TX 77550				CR Beds 96 POS Beds 0	
GALVESTON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 59.6%	
Balance Sheet		Income Statement		Length of Stay 71.7	
Current Assets	3,555,281	Total Charges	8,850,775	Average Wages 18.11	
Fixed Assets	289,560	Contract Allowance	393,433	4.4%	Skilled Nursing 76.5%
Other Assets	0	Operating Revenue	8,457,342	95.6%	Ancillary Service 23.5%
Total Assets	<u>3,844,841</u>	Operating Expense	9,078,841	107.3%	Current Ratio 1.5
Current Liabilities	2,405,370	Operating Margin	-621,499	-7.3%	Days to Collect 55.5
Long Term Liabilities	0	Other Income	18,430	0.2%	Avg Payment Days 37.1
Total Equity	<u>1,439,471</u>	Other Expense	0	0.0%	Depreciation Rate 120.9%
Total Liab. and Equity	<u>3,844,841</u>	Net Profit or Loss	<u>(603,069)</u>	-7.1%	Return on Equity -41.9%

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675925 THE MILDRED & SHIRLEY L GARRISON GERIATRIC EDUCATI		Nonprofit - Church	
THE MILDRED & SHIRLEY L GARRISON GERIATRIC EDUCATI		9/30/2020 366 Days Settled	
LUBBOCK, TX 79415		CR Beds 116 POS Beds 0	
LUBBOCK		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.4%
Balance Sheet		Income Statement	
Current Assets	8,912,164	Total Charges	12,516,177
Fixed Assets	0	Contract Allowance	2,107,742
Other Assets	135,010	Operating Revenue	10,408,435
Total Assets	9,047,174	Operating Expense	8,854,775
Current Liabilities	2,490,524	Operating Margin	1,553,660
Long Term Liabilities	48,749	Other Income	50,956
Total Equity	6,507,901	Other Expense	0
Total Liab. and Equity	9,047,174	Net Profit or Loss	1,602,325
		16.8%	Skilled Nursing 49.4%
		83.2%	Ancillary Service 50.6%
		85.1%	Current Ratio 3.6
		14.9%	Days to Collect 37.7
		0.5%	Avg Payment Days 19.3
		0.0%	Depreciation Rate 0.0%
		15.4%	Return on Equity 24.6%

676041 THE MISSION AT AIR FORCE VILLAGE		Nonprofit - Other	
THE MISSION AT AIR FORCE VILLAGE		6/30/2020 366 Days Settled	
SAN ANTONIO, TX 78227		CR Beds 80 POS Beds 0	
BEXAR		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	67.0%
Balance Sheet		Income Statement	
Current Assets	195,774	Total Charges	8,356,162
Fixed Assets	1,516,294	Contract Allowance	227,120
Other Assets	305,208,186	Operating Revenue	8,129,042
Total Assets	306,920,254	Operating Expense	10,336,195
Current Liabilities	645,934	Operating Margin	-2,207,153
Long Term Liabilities	308,710,186	Other Income	539,778
Total Equity	-2,435,866	Other Expense	0
Total Liab. and Equity	306,920,254	Net Profit or Loss	(1,667,375)
		2.7%	Skilled Nursing 65.2%
		97.3%	Ancillary Service 34.8%
		127.2%	Current Ratio 0.3
		-27.2%	Days to Collect (9.8)
		6.6%	Avg Payment Days 22.9
		0.0%	Depreciation Rate 45.8%
		-20.5%	Return on Equity 68.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455705 THE MONTEVISTA AT CORONADO		Proprietary - Corporation	
THE MONTEVISTA AT CORONADO		12/31/2020 366 Days Settled	
EL PASO, TX 79912		CR Beds 198 POS Beds 0	
EL PASO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.7%
Balance Sheet		Length of Stay	180.6
Income Statement		Average Wages	16.95
Current Assets	821,387	Total Charges	8,542,270
Fixed Assets	1,337,429	Contract Allowance	144,659
Other Assets	4,557	Operating Revenue	8,397,611
Total Assets	2,163,373	Operating Expense	9,196,224
Current Liabilities	2,325,453	Operating Margin	-798,613
Long Term Liabilities	42,094	Other Income	220,039
Total Equity	-204,174	Other Expense	0
Total Liab. and Equity	2,163,373	Net Profit or Loss	(578,579)
		1.7%	Skilled Nursing 37.9%
		98.3%	Ancillary Service 18.1%
		109.5%	Current Ratio 0.4
		-9.5%	Days to Collect 31.9
		2.6%	Avg Payment Days 16.3
		0.0%	Depreciation Rate 52.7%
		-6.9%	Return on Equity 283.4%

675330 THE OAKS AT RADFORD HILLS HEALTHCARE CENTER		Proprietary - Corporation	
THE OAKS AT RADFORD HILLS HEALTHCARE CENTER		12/31/2020 366 Days Settled	
ABILENE, TX 79601		CR Beds 116 POS Beds 0	
TAYLOR		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	38.5%
Balance Sheet		Length of Stay	188.6
Income Statement		Average Wages	20.73
Current Assets	21,429,002	Total Charges	8,953,106
Fixed Assets	31,803	Contract Allowance	1,194,288
Other Assets	0	Operating Revenue	7,758,818
Total Assets	21,460,805	Operating Expense	6,315,111
Current Liabilities	19,331,395	Operating Margin	1,443,707
Long Term Liabilities	0	Other Income	603,570
Total Equity	2,129,410	Other Expense	0
Total Liab. and Equity	21,460,805	Net Profit or Loss	2,047,277
		13.3%	Skilled Nursing 87.1%
		86.7%	Ancillary Service 12.9%
		81.4%	Current Ratio 1.1
		18.6%	Days to Collect 61.0
		7.8%	Avg Payment Days 12.7
		0.0%	Depreciation Rate 1,880.3%
		26.4%	Return on Equity 96.1%

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455416 THE OAKS AT WHITE SETTLEMENT				Proprietary - Corporation	
THE OAKS AT WHITE SETTLEMENT		8/31/2020 366 Days Settled			
FORT WORTH, TX 76108		CR Beds 265 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		33.3%	
		Length of Stay		155.1	
		Average Wages		10.00	
		Skilled Nursing		49.6%	
		Ancillary Service		50.4%	
		Current Ratio		0.4	
		Days to Collect		32.7	
		Avg Payment Days		83.3	
		Depreciation Rate		0.0%	
		Return on Equity		103.4%	
Balance Sheet					
		Income Statement			
Current Assets	765,921	Total Charges	10,431,008		
Fixed Assets	0	Contract Allowance	3,767,680	36.1%	
Other Assets	0	Operating Revenue	6,663,328	63.9%	
Total Assets	<u>765,921</u>	Operating Expense	8,062,532	121.0%	
Current Liabilities	1,811,237	Operating Margin	-1,399,204	-21.0%	
Long Term Liabilities	0	Other Income	318,336	4.8%	
Total Equity	<u>-1,045,316</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>765,921</u>	Net Profit or Loss	<u>(1,080,868)</u>	-16.2%	
455557 THE PALMS NURSING & REHABILITATION					
		Proprietary - Corporation			
THE PALMS NURSING & REHABILITATION		12/31/2020 290 Days Settled			
CORPUS CHRISTI, TX 78411		3/16/2020 76 Days Settled			
NUECES		CR Beds 204 POS Beds 0			
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.			
		Occupancy Rate		65.1%	
		Length of Stay		840.8	
		Average Wages		16.33	
		Skilled Nursing		90.4%	
		Ancillary Service		9.6%	
		Current Ratio		0.0	
		Days to Collect		0.0	
		Avg Payment Days		0.0	
		Depreciation Rate		0.0%	
		Return on Equity		100.0%	
Balance Sheet					
Income Statement					
Current Assets	0	Total Charges	1,783,477		
Fixed Assets	0	Contract Allowance	-31,460	-1.8%	
Other Assets	0	Operating Revenue	1,814,937	101.8%	
Total Assets	<u>0</u>	Operating Expense	1,654,401	91.2%	
Current Liabilities	0	Operating Margin	160,536	8.8%	
Long Term Liabilities	0	Other Income	98,852	5.4%	
Total Equity	<u>259,248</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>259,248</u>	Net Profit or Loss	<u>259,248</u>	14.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455557 THE PALMS NURSING & REHABILITATION		Proprietary - Corporation	
THE PALMS NURSING & REHABILITATION		12/31/2020 290 Days Settled	
CORPUS CHRISTI, TX 78411		3/16/2020 76 Days Settled	
NUECES		CR Beds 204 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	2,990,082	Total Charges	6,605,368
Fixed Assets	50,024	Contract Allowance	407,865
Other Assets	0	Operating Revenue	6,197,503
Total Assets	3,040,106	Operating Expense	6,228,110
Current Liabilities	338,961	Operating Margin	-30,607
Long Term Liabilities	0	Other Income	1,969,658
Total Equity	2,701,145	Other Expense	0
Total Liab. and Equity	3,040,106	Net Profit or Loss	1,939,006
		6.2%	Skilled Nursing 87.9%
		93.8%	Ancillary Service 12.1%
		100.5%	Current Ratio 8.8
		-0.5%	Days to Collect 79.3
		31.8%	Avg Payment Days 16.2
		0.0%	Depreciation Rate 515.7%
		31.3%	Return on Equity 71.8%
675113 THE PARK IN PLANO		Proprietary - Corporation	
THE PARK IN PLANO		6/30/2020 366 Days Settled	
PLANO, TX 75075		CR Beds 110 POS Beds 0	
COLLIN		Key Performance Ind.	
BLUE CROSS (MARYLAND)		Occupancy Rate 82.7%	
Balance Sheet		Income Statement	
Current Assets	604,099	Total Charges	12,572,073
Fixed Assets	2,520,280	Contract Allowance	5,361,406
Other Assets	9,049	Operating Revenue	7,210,667
Total Assets	3,133,428	Operating Expense	7,140,083
Current Liabilities	1,205,475	Operating Margin	70,584
Long Term Liabilities	1,369,425	Other Income	840,113
Total Equity	558,528	Other Expense	0
Total Liab. and Equity	3,133,428	Net Profit or Loss	910,697
		42.6%	Skilled Nursing 86.9%
		57.4%	Ancillary Service 13.1%
		99.0%	Current Ratio 0.5
		1.0%	Days to Collect 34.3
		11.7%	Avg Payment Days 58.9
		0.0%	Depreciation Rate 12.4%
		12.6%	Return on Equity 163.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676388 THE PAVILION AT CREEKWOOD				Proprietary - Other	
THE PAVILION AT CREEKWOOD		5/31/2020 366 Days Settled			
MANSFIELD, TX 76063		CR Beds 126 POS Beds 0			
TARRANT		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		73.8%	
Balance Sheet		Income Statement		Length of Stay 74.2	
Current Assets	902,624	Total Charges	14,063,422	Average Wages	20.46
Fixed Assets	51,646	Contract Allowance	4,004,984	28.5%	Skilled Nursing 54.5%
Other Assets	217,000	Operating Revenue	10,058,438	71.5%	Ancillary Service 45.5%
Total Assets	1,171,270	Operating Expense	9,326,308	92.7%	Current Ratio 1.1
Current Liabilities	850,529	Operating Margin	732,130	7.3%	Days to Collect 29.5
Long Term Liabilities	-517,555	Other Income	266,165	2.6%	Avg Payment Days 12.8
Total Equity	838,296	Other Expense	0	0.0%	Depreciation Rate 404.1%
Total Liab. and Equity	1,171,270	Net Profit or Loss	998,295	9.9%	Return on Equity 119.1%
675743 THE PHOENIX POST-ACUTE				Nonprofit - Church	
THE PHOENIX POST-ACUTE		9/30/2020 366 Days Settled			
TEXAS CITY, TX 77590		CR Beds 134 POS Beds 0			
GALVESTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		57.1%	
Balance Sheet		Income Statement		Length of Stay 207.5	
Current Assets	-638,106	Total Charges	8,263,013	Average Wages	20.87
Fixed Assets	3,334,112	Contract Allowance	507,127	6.1%	Skilled Nursing 51.6%
Other Assets	3,367,014	Operating Revenue	7,755,886	93.9%	Ancillary Service 48.4%
Total Assets	6,063,020	Operating Expense	7,342,292	94.7%	Current Ratio (0.3)
Current Liabilities	1,922,469	Operating Margin	413,594	5.3%	Days to Collect 64.6
Long Term Liabilities	3,429,533	Other Income	1,848	0.0%	Avg Payment Days 28.0
Total Equity	711,018	Other Expense	0	0.0%	Depreciation Rate 13.2%
Total Liab. and Equity	6,063,020	Net Profit or Loss	415,442	5.4%	Return on Equity 58.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676002 THE PLAZA AT EDGEMERE HEALTH CARE				Nonprofit - Other		
THE PLAZA AT EDGEMERE HEALTH CARE 12/31/2020 366 Days Settled						
DALLAS, TX 75225				CR Beds 87 POS Beds 0		
DALLAS				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	55.6%	
Balance Sheet		Income Statement		Length of Stay	34.6	
Current Assets	24,302,039	Total Charges	37,696,952	Average Wages	16.44	
Fixed Assets	244,010,830	Contract Allowance	5,166,821	13.7%	Skilled Nursing	19.9%
Other Assets	44,593,691	Operating Revenue	32,530,131	86.3%	Ancillary Service	8.9%
Total Assets	312,906,560	Operating Expense	66,908,587	205.7%	Current Ratio	0.2
Current Liabilities	153,139,739	Operating Margin	-34,378,456	-105.7%	Days to Collect	5.8
Long Term Liabilities	194,921,398	Other Income	6,533,284	20.1%	Avg Payment Days	15.3
Total Equity	-35,154,577	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	312,906,560	Net Profit or Loss	(27,861,931)	-85.6%	Return on Equity	79.3%

676105 THE PLAZA AT LUBBOCK				Nonprofit - Church		
THE PLAZA AT LUBBOCK 9/30/2020 366 Days Settled						
LUBBOCK, TX 79416				CR Beds 132 POS Beds 0		
LUBBOCK				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	78.6%	
Balance Sheet		Income Statement		Length of Stay	131.9	
Current Assets	1,330,271	Total Charges	10,322,908	Average Wages	18.58	
Fixed Assets	0	Contract Allowance	1,799,156	17.4%	Skilled Nursing	74.9%
Other Assets	0	Operating Revenue	8,523,752	82.6%	Ancillary Service	25.1%
Total Assets	1,330,271	Operating Expense	8,258,228	96.9%	Current Ratio	1.2
Current Liabilities	1,084,769	Operating Margin	265,524	3.1%	Days to Collect	50.5
Long Term Liabilities	0	Other Income	1,528,757	17.9%	Avg Payment Days	32.0
Total Equity	245,502	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,330,271	Net Profit or Loss	1,794,280	21.1%	Return on Equity	730.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676098 THE PLAZA AT RICHARDSON				Nonprofit - Church	
THE PLAZA AT RICHARDSON		9/30/2020 366 Days Settled			
RICHARDSON, TX 75080		CR Beds 124 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		60.0%	
Balance Sheet		Income Statement		Length of Stay 170.1	
Current Assets	1,208,698	Total Charges	6,136,531	Average Wages 19.27	
Fixed Assets	-8,638	Contract Allowance	-80,456	-1.3%	Skilled Nursing 79.9%
Other Assets	0	Operating Revenue	6,216,987	101.3%	Ancillary Service 20.1%
Total Assets	1,200,060	Operating Expense	6,700,045	107.8%	Current Ratio 1.4
Current Liabilities	845,803	Operating Margin	-483,058	-7.8%	Days to Collect 61.0
Long Term Liabilities	0	Other Income	911,264	14.7%	Avg Payment Days 43.1
Total Equity	354,257	Other Expense	0	0.0%	Depreciation Rate 3,081.4%
Total Liab. and Equity	1,200,060	Net Profit or Loss	428,206	6.9%	Return on Equity 120.9%
676469 THE PREMIER SNF OF ALICE LLC				Proprietary - Corporation	
THE PREMIER SNF OF ALICE LLC		12/31/2020 366 Days Settled			
ALICE, TX 78332		CR Beds 187 POS Beds 0			
JIM WELLS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		27.9%	
Balance Sheet		Income Statement		Length of Stay 142.1	
Current Assets	495,771	Total Charges	2,709,809	Average Wages 19.85	
Fixed Assets	230,110	Contract Allowance	-497,987	-18.4%	Skilled Nursing 125.5%
Other Assets	-2,081,442	Operating Revenue	3,207,796	118.4%	Ancillary Service -25.5%
Total Assets	-1,355,561	Operating Expense	5,385,181	167.9%	Current Ratio (1.1)
Current Liabilities	-446,175	Operating Margin	-2,177,385	-67.9%	Days to Collect 63.5
Long Term Liabilities	0	Other Income	-224,239	-7.0%	Avg Payment Days (23.1)
Total Equity	-909,386	Other Expense	0	0.0%	Depreciation Rate 341.2%
Total Liab. and Equity	-1,355,561	Net Profit or Loss	(570,630)	-17.8%	Return on Equity 62.7%

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676448 THE RESERVE AT RICHARDSON				Proprietary - Partnership	
THE RESERVE AT RICHARDSON		12/31/2020 366 Days Settled			
RICHARDSON, TX 75080		CR Beds 129 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		37.2%	
Balance Sheet		Income Statement		Length of Stay 94.0	
Current Assets	2,697,859	Total Charges	7,362,508	Average Wages	21.71
Fixed Assets	-2,017	Contract Allowance	-186,983	-2.5%	Skilled Nursing 60.2%
Other Assets	200,864	Operating Revenue	7,549,491	102.5%	Ancillary Service 39.8%
Total Assets	2,896,706	Operating Expense	7,429,290	98.4%	Current Ratio 0.6
Current Liabilities	4,156,876	Operating Margin	120,201	1.6%	Days to Collect 83.1
Long Term Liabilities	100,000	Other Income	13,327	0.2%	Avg Payment Days 35.1
Total Equity	-1,360,170	Other Expense	0	0.0%	Depreciation Rate 1,888.0%
Total Liab. and Equity	2,896,706	Net Profit or Loss	133,528	1.8%	Return on Equity -9.8%
675214 THE RESORT AT TEXAS CITY				Nonprofit - Church	
THE RESORT AT TEXAS CITY		9/30/2020 366 Days Settled			
TEXAS CITY, TX 77590		CR Beds 135 POS Beds 0			
GALVESTON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		69.9%	
Balance Sheet		Income Statement		Length of Stay 431.9	
Current Assets	4,818,097	Total Charges	6,925,445	Average Wages	20.97
Fixed Assets	70,750	Contract Allowance	-1,385,899	-20.0%	Skilled Nursing 81.9%
Other Assets	0	Operating Revenue	8,311,344	120.0%	Ancillary Service 18.1%
Total Assets	4,888,847	Operating Expense	7,971,901	95.9%	Current Ratio 1.8
Current Liabilities	2,621,700	Operating Margin	339,443	4.1%	Days to Collect 136.5
Long Term Liabilities	-351,000	Other Income	1,072,749	12.9%	Avg Payment Days 115.1
Total Equity	2,618,147	Other Expense	0	0.0%	Depreciation Rate 1,214.3%
Total Liab. and Equity	4,888,847	Net Profit or Loss	1,412,192	17.0%	Return on Equity 53.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676360 THE RIO AT MAINLAND CENTER				Proprietary - Other	
THE RIO AT MAINLAND CENTER		12/31/2020 366 Days Settled			
TEXAS CITY, TX 77591		CR Beds 134 POS Beds 0			
GALVESTON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		61.6%	
Balance Sheet		Income Statement		Length of Stay 116.6	
Current Assets	-1,917	Total Charges	7,694,715	Average Wages 20.84	
Fixed Assets	62,743	Contract Allowance	-231,991	-3.0%	Skilled Nursing 72.9%
Other Assets	-346,000	Operating Revenue	7,926,706	103.0%	Ancillary Service 27.1%
Total Assets	-285,174	Operating Expense	7,819,357	98.6%	Current Ratio 0.0
Current Liabilities	3,252,192	Operating Margin	107,349	1.4%	Days to Collect 3.8
Long Term Liabilities	860,122	Other Income	6,675	0.1%	Avg Payment Days 29.4
Total Equity	-4,397,488	Other Expense	0	0.0%	Depreciation Rate 184.5%
Total Liab. and Equity	-285,174	Net Profit or Loss	114,024	1.4%	Return on Equity -2.6%
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676297 THE RIO AT MISSION TRAILS				Proprietary - Corporation	
THE RIO AT MISSION TRAILS		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78223		CR Beds 124 POS Beds 0			
BEXAR		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		66.1%	
Balance Sheet		Income Statement		Length of Stay 119.6	
Current Assets	1,085,647	Total Charges	7,487,633	Average Wages 18.76	
Fixed Assets	162,395	Contract Allowance	943,470	12.6%	Skilled Nursing 76.6%
Other Assets	474,849	Operating Revenue	6,544,163	87.4%	Ancillary Service 23.4%
Total Assets	1,722,891	Operating Expense	8,485,458	129.7%	Current Ratio 0.4
Current Liabilities	2,634,657	Operating Margin	-1,941,295	-29.7%	Days to Collect 8.5
Long Term Liabilities	0	Other Income	1,396,058	21.3%	Avg Payment Days 114.4
Total Equity	-1,260,762	Other Expense	0	0.0%	Depreciation Rate 588.7%
Total Liab. and Equity	1,373,895	Net Profit or Loss	(545,237)	-8.3%	Return on Equity 43.2%

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455503 THE ROSEWOOD RETIREMENT COMMUNITY				Proprietary - Other	
THE ROSEWOOD RETIREMENT COMMUNITY		12/31/2020 366 Days Settled			
KILLEEN, TX 76543				CR Beds 64	POS Beds 0
BELL				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	70.2%
				Length of Stay	50.7
				Average Wages	23.10
				21.3%	Skilled Nursing 74.1%
				78.7%	Ancillary Service 25.9%
				99.0%	Current Ratio 1.4
				1.0%	Days to Collect 471.6
				7.7%	Avg Payment Days 9.8
				0.0%	Depreciation Rate 114.4%
				8.7%	Return on Equity 6.1%
Balance Sheet		Income Statement			
Current Assets	27,440,858	Total Charges	6,977,369		
Fixed Assets	404,501	Contract Allowance	1,489,492		
Other Assets	94,721	Operating Revenue	5,487,877		
Total Assets	27,940,080	Operating Expense	5,434,977		
Current Liabilities	20,161,209	Operating Margin	52,900		
Long Term Liabilities	0	Other Income	424,674		
Total Equity	7,778,871	Other Expense	0		
Total Liab. and Equity	27,940,080	Net Profit or Loss	477,574		
675240 THE SPRINGS				Proprietary - Corporation	
THE SPRINGS		12/31/2020 366 Days Settled			
HUGHES SPRINGS, TX 75656				CR Beds 60	POS Beds 0
CASS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.6%
				Length of Stay	177.1
				Average Wages	15.46
				-18.8%	Skilled Nursing 66.4%
				118.8%	Ancillary Service 33.6%
				101.6%	Current Ratio 1.2
				-1.6%	Days to Collect 36.5
				20.5%	Avg Payment Days 43.5
				0.0%	Depreciation Rate 70.2%
				19.0%	Return on Equity 145.6%
Balance Sheet		Income Statement			
Current Assets	378,684	Total Charges	2,497,391		
Fixed Assets	55,746	Contract Allowance	-469,356		
Other Assets	22,302	Operating Revenue	2,966,747		
Total Assets	456,732	Operating Expense	3,013,399		
Current Liabilities	324,265	Operating Margin	-46,652		
Long Term Liabilities	-253,770	Other Income	608,904		
Total Equity	386,237	Other Expense	0		
Total Liab. and Equity	456,732	Net Profit or Loss	562,252		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676327 THE SPRINGS HEALTHCARE AND REHABILITATION				Nonprofit - Church	
THE SPRINGS HEALTHCARE AND REHABILITATION		9/30/2020 366 Days Settled			
CEDAR PARK, TX 78613				CR Beds 120 POS Beds 0	
WILLIAMSON				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	88.0%
				Length of Stay	121.9
				Average Wages	21.94
				5.7% Skilled Nursing	81.9%
				94.3% Ancillary Service	18.1%
				98.6% Current Ratio	0.9
				1.4% Days to Collect	55.5
				4.9% Avg Payment Days	21.9
				0.0% Depreciation Rate	736.9%
				6.3% Return on Equity	190.5%
<hr/>					
676305 THE STAYTON AT MUSEUM WAY				Nonprofit - Other	
THE STAYTON AT MUSEUM WAY		12/31/2020 366 Days Settled			
FORT WORTH, TX 76107				CR Beds 46 POS Beds 0	
TARRANT				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	77.7%
				Length of Stay	61.4
				Average Wages	15.08
				20.3% Skilled Nursing	18.0%
				79.7% Ancillary Service	13.6%
				226.8% Current Ratio	0.2
				-126.8% Days to Collect	20.3
				14.6% Avg Payment Days	8.9
				0.0% Depreciation Rate	16.3%
				-112.3% Return on Equity	85.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455806 THE TERRACE AT DENISON				Nonprofit - Church	
THE TERRACE AT DENISON		12/31/2020 366 Days Settled			
DENISON, TX 75020		CR Beds 136 POS Beds 0			
GRAYSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		48.1%	
Balance Sheet		Income Statement		Length of Stay 144.3	
Current Assets	757,588	Total Charges	6,370,887	Average Wages	21.19
Fixed Assets	96,082	Contract Allowance	1,316,211	20.7%	Skilled Nursing 49.6%
Other Assets	0	Operating Revenue	5,054,676	79.3%	Ancillary Service 50.4%
Total Assets	853,670	Operating Expense	5,594,435	110.7%	Current Ratio 0.6
Current Liabilities	1,230,493	Operating Margin	-539,759	-10.7%	Days to Collect 54.5
Long Term Liabilities	-124,716	Other Income	770,472	15.2%	Avg Payment Days 29.9
Total Equity	-252,107	Other Expense	0	0.0%	Depreciation Rate 743.6%
Total Liab. and Equity	853,670	Net Profit or Loss	230,713	4.6%	Return on Equity -91.5%

675783 THE VILLA AT MOUNTAIN VIEW				Nonprofit - Church	
THE VILLA AT MOUNTAIN VIEW		9/30/2020 366 Days Settled			
DALLAS, TX 75211		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		74.2%	
Balance Sheet		Income Statement		Length of Stay 149.4	
Current Assets	4,158,032	Total Charges	9,171,278	Average Wages	20.86
Fixed Assets	0	Contract Allowance	1,856,285	20.2%	Skilled Nursing 77.3%
Other Assets	0	Operating Revenue	7,314,993	79.8%	Ancillary Service 22.7%
Total Assets	4,158,032	Operating Expense	7,634,581	104.4%	Current Ratio 39.8
Current Liabilities	104,368	Operating Margin	-319,588	-4.4%	Days to Collect 140.7
Long Term Liabilities	0	Other Income	637,861	8.7%	Avg Payment Days 3.4
Total Equity	4,053,664	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	4,158,032	Net Profit or Loss	318,273	4.4%	Return on Equity 7.9%

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675966 THE VILLA AT TEXARKANA				Proprietary - Other	
THE VILLA AT TEXARKANA		12/31/2020 366 Days Settled			
TEXARKANA, TX 75503				CR Beds 120 POS Beds 0	
BOWIE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 70.6%	
Balance Sheet		Income Statement		Length of Stay 348.2	
Current Assets	2,844,921	Total Charges	7,101,712	Average Wages 15.48	
Fixed Assets	68,308	Contract Allowance	154,406	2.2% Skilled Nursing 84.1%	
Other Assets	0	Operating Revenue	6,947,306	97.8% Ancillary Service 15.9%	
Total Assets	<u>2,913,229</u>	Operating Expense	<u>6,616,623</u>	95.2% Current Ratio 9.2	
Current Liabilities	310,555	Operating Margin	330,683	4.8% Days to Collect 41.4	
Long Term Liabilities	0	Other Income	1,407,796	20.3% Avg Payment Days 16.1	
Total Equity	<u>2,602,674</u>	Other Expense	0	0.0% Depreciation Rate 792.6%	
Total Liab. and Equity	<u>2,913,229</u>	Net Profit or Loss	<u>1,732,580</u>	24.9% Return on Equity 66.6%	
676234 THE VILLAGE AT GLEANNLOCH FARMS				Proprietary - Corporation	
THE VILLAGE AT GLEANNLOCH FARMS		12/31/2020 366 Days Settled			
SPRING, TX 77379				CR Beds 187 POS Beds 0	
HARRIS				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate 109.5%	
Balance Sheet		Income Statement		Length of Stay 241.7	
Current Assets	1,578,776	Total Charges	12,002,413	Average Wages 17.15	
Fixed Assets	2,472,054	Contract Allowance	532,117	4.4% Skilled Nursing 20.2%	
Other Assets	33,757,374	Operating Revenue	11,470,296	95.6% Ancillary Service 15.3%	
Total Assets	<u>37,808,204</u>	Operating Expense	<u>15,263,253</u>	133.1% Current Ratio 0.3	
Current Liabilities	5,052,197	Operating Margin	-3,792,957	-33.1% Days to Collect 16.4	
Long Term Liabilities	35,075,474	Other Income	4,291,491	37.4% Avg Payment Days 47.4	
Total Equity	<u>-2,319,467</u>	Other Expense	0	0.0% Depreciation Rate 141.6%	
Total Liab. and Equity	<u>37,808,204</u>	Net Profit or Loss	<u>498,534</u>	4.3% Return on Equity -21.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675581 THE VILLAGE AT HERITAGE OAKS		Proprietary - Other	
THE VILLAGE AT HERITAGE OAKS		12/31/2020 366 Days Settled	
CORSICANA, TX 75110		CR Beds 107 POS Beds 0	
NAVARRO		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	48.0%
		Length of Stay	144.7
		Average Wages	21.80
		Skilled Nursing	93.6%
		Ancillary Service	6.4%
		Current Ratio	0.7
		Days to Collect	33.1
		Avg Payment Days	35.2
		Depreciation Rate	2,015.3%
		Return on Equity	88.5%

Balance Sheet		Income Statement			
Current Assets	1,753,791	Total Charges	6,079,911		
Fixed Assets	36,642	Contract Allowance	0	0.0%	
Other Assets	268,441	Operating Revenue	6,079,911	100.0%	
Total Assets	2,058,874	Operating Expense	7,035,602	115.7%	
Current Liabilities	2,532,870	Operating Margin	-955,691	-15.7%	
Long Term Liabilities	194,622	Other Income	363,844	6.0%	
Total Equity	-668,618	Other Expense	0	0.0%	
Total Liab. and Equity	2,058,874	Net Profit or Loss	(591,847)	-9.7%	

675109 THE VILLAGE AT RICHARDSON		Proprietary - Other	
THE VILLAGE AT RICHARDSON		5/31/2020 366 Days Settled	
RICHARDSON, TX 75080		CR Beds 280 POS Beds 0	
DALLAS		Key Performance Ind.	
BLUE CROSS (MARYLAND)		Occupancy Rate	36.5%
		Length of Stay	868.9
		Average Wages	19.53
		Skilled Nursing	66.7%
		Ancillary Service	33.3%
		Current Ratio	0.9
		Days to Collect	59.9
		Avg Payment Days	28.7
		Depreciation Rate	80.5%
		Return on Equity	3.8%

Balance Sheet		Income Statement			
Current Assets	1,300,399	Total Charges	9,608,760		
Fixed Assets	273,191	Contract Allowance	2,065,053	21.5%	
Other Assets	235,897	Operating Revenue	7,543,707	78.5%	
Total Assets	1,809,487	Operating Expense	8,621,653	114.3%	
Current Liabilities	1,492,925	Operating Margin	-1,077,946	-14.3%	
Long Term Liabilities	5,772,810	Other Income	871,938	11.6%	
Total Equity	-5,456,248	Other Expense	0	0.0%	
Total Liab. and Equity	1,809,487	Net Profit or Loss	(206,008)	-2.7%	

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675611 THE VILLAGES OF DALLAS				Nonprofit - Church	
THE VILLAGES OF DALLAS		6/30/2020 366 Days Settled			
DALLAS, TX 75216		CR Beds 242 POS Beds 0			
DALLAS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		80.8%	
Balance Sheet		Income Statement		Length of Stay	
				133.3	
Current Assets	6,075,085	Total Charges	21,965,139	Average Wages	
Fixed Assets	1,924	Contract Allowance	5,452,938	21.41	
Other Assets	288,000	Operating Revenue	16,512,201	24.8%	
Total Assets	<u>6,365,009</u>	Operating Expense	15,401,138	75.2%	
Current Liabilities	3,162,213	Operating Margin	1,111,063	93.3%	
Long Term Liabilities	64,060	Other Income	79,196	6.7%	
Total Equity	<u>3,138,736</u>	Other Expense	0	0.5%	
Total Liab. and Equity	<u>6,365,009</u>	Net Profit or Loss	1,190,259	0.0%	
				7.2%	
				77,637.2 %	
				37.9%	

676358 THE VILLAGES ON MACARTHUR				Nonprofit - Church	
THE VILLAGES ON MACARTHUR		9/30/2020 366 Days Settled			
IRVING, TX 75062		CR Beds 110 POS Beds 0			
DALLAS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		96.2%	
Balance Sheet		Income Statement		Length of Stay	
				81.2	
Current Assets	1,560,341	Total Charges	12,380,881	Average Wages	
Fixed Assets	0	Contract Allowance	2,331,197	20.27	
Other Assets	0	Operating Revenue	10,049,684	18.8%	
Total Assets	<u>1,560,341</u>	Operating Expense	10,366,964	81.2%	
Current Liabilities	1,703,998	Operating Margin	-317,280	103.2%	
Long Term Liabilities	72,763	Other Income	1,572,425	-3.2%	
Total Equity	<u>-216,420</u>	Other Expense	0	15.6%	
Total Liab. and Equity	<u>1,560,341</u>	Net Profit or Loss	1,255,145	0.0%	
				12.5%	
				-580.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675786 THE VISTA AT BLUE SKIES OF TEXAS WEST				Nonprofit - Other	
THE VISTA AT BLUE SKIES OF TEXAS WEST		6/30/2020 366 Days Settled			
SAN ANTONIO, TX 78245				CR Beds 64	POS Beds 0
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	43.0%
Balance Sheet		Income Statement		Length of Stay	223.8
Current Assets	195,774	Total Charges	4,630,176	Average Wages	19.41
Fixed Assets	1,516,294	Contract Allowance	72,529	1.6%	Skilled Nursing 46.4%
Other Assets	305,208,186	Operating Revenue	4,557,647	98.4%	Ancillary Service 53.6%
Total Assets	306,920,254	Operating Expense	4,765,286	104.6%	Current Ratio 0.3
Current Liabilities	645,934	Operating Margin	-207,639	-4.6%	Days to Collect (17.4)
Long Term Liabilities	308,710,186	Other Income	100,530	2.2%	Avg Payment Days 49.6
Total Equity	-2,435,866	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	306,920,254	Net Profit or Loss	(107,109)	-2.4%	Return on Equity 4.4%
675080 THE VOSSWOOD NURSING CENTER				Proprietary - Partnership	
THE VOSSWOOD NURSING CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77057				CR Beds 214	POS Beds 0
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	17.7%
Balance Sheet		Income Statement		Length of Stay	24.8
Current Assets	1,646,082	Total Charges	6,054,250	Average Wages	22.77
Fixed Assets	3,564,692	Contract Allowance	141,678	2.3%	Skilled Nursing 62.7%
Other Assets	162,380	Operating Revenue	5,912,572	97.7%	Ancillary Service 37.3%
Total Assets	5,373,154	Operating Expense	7,171,598	121.3%	Current Ratio 1.2
Current Liabilities	1,325,216	Operating Margin	-1,259,026	-21.3%	Days to Collect 31.5
Long Term Liabilities	478,959	Other Income	1,039,090	17.6%	Avg Payment Days 22.9
Total Equity	3,568,979	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	5,373,154	Net Profit or Loss	(219,936)	-3.7%	Return on Equity -6.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675949 THE WATERTON AT COWHORN CREEK				Proprietary - Corporation	
THE WATERTON AT COWHORN CREEK				12/31/2020 366 Days Settled	
TEXARKANA, TX 75503				CR Beds 76 POS Beds 0	
BOWIE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 59.3%	
Balance Sheet				Income Statement	
Current Assets	1,325,474	Total Charges	3,553,355	Length of Stay 118.7	
Fixed Assets	61,916	Contract Allowance	-1,053,789	Average Wages 17.36	
Other Assets	13,049	Operating Revenue	4,607,144	Skilled Nursing 70.3%	
Total Assets	1,400,439	Operating Expense	4,498,519	Ancillary Service 29.7%	
Current Liabilities	227,361	Operating Margin	108,625	Current Ratio 5.8	
Long Term Liabilities	370,700	Other Income	610,656	Days to Collect 47.3	
Total Equity	802,378	Other Expense	0	Avg Payment Days 18.0	
Total Liab. and Equity	1,400,439	Net Profit or Loss	719,281	Depreciation Rate 795.3%	
				Return on Equity 89.6%	

676193 THE WATERTON HEALTHCARE & REHABILITATION				Proprietary - Other	
THE WATERTON HEALTHCARE & REHABILITATION				12/31/2020 366 Days Settled	
TYLER, TX 75703				CR Beds 92 POS Beds 0	
SMITH				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 61.1%	
Balance Sheet				Income Statement	
Current Assets	-31,668	Total Charges	5,092,560	Length of Stay 74.5	
Fixed Assets	126,423	Contract Allowance	0	Average Wages 22.95	
Other Assets	70,605	Operating Revenue	5,092,560	Skilled Nursing 94.0%	
Total Assets	165,360	Operating Expense	6,217,505	Ancillary Service 6.0%	
Current Liabilities	1,932,569	Operating Margin	-1,124,945	Current Ratio 0.0	
Long Term Liabilities	62,025	Other Income	2,851	Days to Collect 46.4	
Total Equity	-1,829,234	Other Expense	0	Avg Payment Days 43.3	
Total Liab. and Equity	165,360	Net Profit or Loss	(1,122,094)	Depreciation Rate 524.1%	
				Return on Equity 61.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675727 THE WESLEYAN AT SCENIC				Nonprofit - Church	
THE WESLEYAN AT SCENIC		8/7/2020 312 Days Settled*			
GEORGETOWN, TX 78626		CR Beds 184 POS Beds 0			
WILLIAMSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		43.1%	
Balance Sheet		Income Statement		Length of Stay 79.0	
Current Assets	-6,584,943	Total Charges	11,023,863	Average Wages	23.91
Fixed Assets	4,051,340	Contract Allowance	4,892,095	44.4%	Skilled Nursing 93.0%
Other Assets	0	Operating Revenue	6,131,768	55.6%	Ancillary Service 7.0%
Total Assets	-2,533,603	Operating Expense	9,527,477	155.4%	Current Ratio (5.9)
Current Liabilities	1,110,847	Operating Margin	-3,395,709	-55.4%	Days to Collect 15.9
Long Term Liabilities	3,525,746	Other Income	1,863,824	30.4%	Avg Payment Days 35.4
Total Equity	-7,170,196	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	-2,533,603	Net Profit or Loss	(1,531,885)	-25.0%	Return on Equity 21.4%

675612 THE WESTBURY PLACE				Nonprofit - Church	
THE WESTBURY PLACE		12/31/2020 366 Days Settled			
HOUSTON, TX 77035		CR Beds 148 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.9%	
Balance Sheet		Income Statement		Length of Stay 129.2	
Current Assets	1,938,428	Total Charges	10,422,135	Average Wages	14.46
Fixed Assets	503,742	Contract Allowance	2,322,442	22.3%	Skilled Nursing 83.4%
Other Assets	322,123	Operating Revenue	8,099,693	77.7%	Ancillary Service 16.6%
Total Assets	2,764,293	Operating Expense	8,776,496	108.4%	Current Ratio 0.8
Current Liabilities	2,282,602	Operating Margin	-676,803	-8.4%	Days to Collect 51.6
Long Term Liabilities	4,710	Other Income	1,184,656	14.6%	Avg Payment Days 23.6
Total Equity	476,981	Other Expense	0	0.0%	Depreciation Rate 190.4%
Total Liab. and Equity	2,764,293	Net Profit or Loss	507,853	6.3%	Return on Equity 106.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455876 THE WOODLANDS HEALTHCARE CENTER				Government - City-County	
THE WOODLANDS HEALTHCARE CENTER 12/31/2020 366 Days Settled					
THE WOODLANDS, TX 77381				CR Beds 214 POS Beds 0	
MONTGOMERY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.6%
Balance Sheet		Income Statement		Length of Stay	101.4
Current Assets	2,367,302	Total Charges	11,751,738	Average Wages	21.99
Fixed Assets	649,120	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	2,215,493	Operating Revenue	11,751,738	100.0%	Ancillary Service
Total Assets	5,231,915	Operating Expense	14,236,459	121.1%	Current Ratio
Current Liabilities	2,196,617	Operating Margin	-2,484,721	-21.1%	Days to Collect
Long Term Liabilities	0	Other Income	3,120,679	26.6%	Avg Payment Days
Total Equity	3,035,298	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,231,915	Net Profit or Loss	635,958	5.4%	Return on Equity
675709 TIMBERIDGE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
TIMBERIDGE NURSING AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
JASPER, TX 75951				CR Beds 114 POS Beds 0	
JASPER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	58.4%
Balance Sheet		Income Statement		Length of Stay	325.2
Current Assets	2,781,569	Total Charges	8,106,193	Average Wages	15.37
Fixed Assets	199,092	Contract Allowance	2,338,741	28.9%	Skilled Nursing
Other Assets	0	Operating Revenue	5,767,452	71.1%	Ancillary Service
Total Assets	2,980,661	Operating Expense	5,513,776	95.6%	Current Ratio
Current Liabilities	869,211	Operating Margin	253,676	4.4%	Days to Collect
Long Term Liabilities	71,182	Other Income	210,743	3.7%	Avg Payment Days
Total Equity	2,040,268	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,980,661	Net Profit or Loss	464,419	8.1%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455745 TIMBERWOOD NURSING AND REHABILITATION CENTER				Nonprofit - Church	
TIMBERWOOD NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
LIVINGSTON, TX 77351		CR Beds 120 POS Beds 0			
POLK		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		82.5%	
Balance Sheet		Income Statement		Length of Stay	
				92.9	
Current Assets	13,460,251	Total Charges	9,838,768	Average Wages	
Fixed Assets	284,653	Contract Allowance	-426,734	21.48	
Other Assets	5,953,024	Operating Revenue	10,265,502	59.4%	
Total Assets	19,697,928	Operating Expense	8,858,042	40.6%	
Current Liabilities	1,813,149	Operating Margin	1,407,460	Current Ratio	
Long Term Liabilities	5,953,024	Other Income	0	7.4	
Total Equity	11,931,755	Other Expense	0	Days to Collect	
Total Liab. and Equity	19,697,928	Net Profit or Loss	1,407,806	83.8	
				Avg Payment Days	
				23.9	
				Depreciation Rate	
				118.0%	
				Return on Equity	
				11.8%	

675946 TLC EAST NURSING AND REHABILITATION				Proprietary - Other	
TLC EAST NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
TEMPLE, TX 76502		CR Beds 138 POS Beds 0			
BELL		Key Performance Ind.			
NOVITAS		Occupancy Rate		72.8%	
Balance Sheet		Income Statement		Length of Stay	
				395.6	
Current Assets	3,106,089	Total Charges	9,541,258	Average Wages	
Fixed Assets	74,928	Contract Allowance	981,337	22.07	
Other Assets	0	Operating Revenue	8,559,921	81.6%	
Total Assets	3,181,017	Operating Expense	7,780,290	18.4%	
Current Liabilities	956,909	Operating Margin	779,631	Current Ratio	
Long Term Liabilities	0	Other Income	1,444,554	3.2	
Total Equity	2,224,108	Other Expense	0	Days to Collect	
Total Liab. and Equity	3,181,017	Net Profit or Loss	2,224,185	138.6	
				Avg Payment Days	
				43.0	
				Depreciation Rate	
				1,786.2%	
				Return on Equity	
				100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455522 TLC WEST NURSING AND REHABILITATION				Proprietary - Other	
TLC WEST NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
TEMPLE, TX 76502		CR Beds 104 POS Beds 0			
BELL		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		52.9%	
Balance Sheet		Income Statement		Length of Stay	
				131.6	
Current Assets	1,493,518	Total Charges	6,498,111	Average Wages	23.56
Fixed Assets	28,691	Contract Allowance	388,297	6.0%	Skilled Nursing
Other Assets	0	Operating Revenue	6,109,814	94.0%	Ancillary Service
Total Assets	<u>1,522,209</u>	Operating Expense	6,358,236	104.1%	Current Ratio
Current Liabilities	704,813	Operating Margin	-248,422	-4.1%	Days to Collect
Long Term Liabilities	0	Other Income	1,065,888	17.4%	Avg Payment Days
Total Equity	817,396	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,522,209</u>	Net Profit or Loss	<u>817,466</u>	13.4%	Return on Equity
<hr/>					
675714 TOMBALL REHAB & NURSING				Proprietary - Corporation	
TOMBALL REHAB & NURSING		8/31/2020 366 Days Settled			
TOMBALL, TX 77375		CR Beds 126 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.9%	
Balance Sheet		Income Statement		Length of Stay	
				140.9	
Current Assets	1,366,337	Total Charges	7,573,197	Average Wages	10.00
Fixed Assets	0	Contract Allowance	1,096,605	14.5%	Skilled Nursing
Other Assets	0	Operating Revenue	6,476,592	85.5%	Ancillary Service
Total Assets	<u>1,366,337</u>	Operating Expense	6,833,517	105.5%	Current Ratio
Current Liabilities	1,430,593	Operating Margin	-356,925	-5.5%	Days to Collect
Long Term Liabilities	0	Other Income	389,831	6.0%	Avg Payment Days
Total Equity	-64,256	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,366,337</u>	Net Profit or Loss	<u>32,906</u>	0.5%	Return on Equity
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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675942 TOWERS NURSING HOME				Government - City-County	
TOWERS NURSING HOME		6/30/2020 366 Days Settled			
SMITHVILLE, TX 78957		CR Beds 115 POS Beds 0			
BASTROP		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		84.7%	
Balance Sheet		Income Statement		Length of Stay	
				193.1	
Current Assets	3,382,295	Total Charges	8,833,306	Average Wages	
Fixed Assets	111,522	Contract Allowance	0	19.17	
Other Assets	-915,954	Operating Revenue	8,833,306	74.7%	
Total Assets	<u>2,577,863</u>	Operating Expense	9,115,248	25.3%	
Current Liabilities	1,260,888	Operating Margin	-281,942	Current Ratio	
Long Term Liabilities	92,802	Other Income	489,805	2.7	
Total Equity	1,224,173	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>2,577,863</u>	Net Profit or Loss	207,863	13.8	
				Avg Payment Days	
				15.7	
				Depreciation Rate	
				349.2%	
				Return on Equity	
				17.0%	

455796 TOWN AND COUNTRY NURSING AND REHABILITATION CENTER				Government - City-County	
TOWN AND COUNTRY NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
BOERNE, TX 78006		CR Beds 126 POS Beds 0			
KENDALL		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.9%	
Balance Sheet		Income Statement		Length of Stay	
				194.5	
Current Assets	809,242	Total Charges	6,630,596	Average Wages	
Fixed Assets	327,355	Contract Allowance	0	21.37	
Other Assets	1,834,435	Operating Revenue	6,630,596	84.0%	
Total Assets	<u>2,971,032</u>	Operating Expense	7,881,731	16.0%	
Current Liabilities	1,605,056	Operating Margin	-1,251,135	Current Ratio	
Long Term Liabilities	0	Other Income	1,671,674	0.5	
Total Equity	1,365,976	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>2,971,032</u>	Net Profit or Loss	420,539	42.5	
				Avg Payment Days	
				54.4	
				Depreciation Rate	
				61.3%	
				Return on Equity	
				30.8%	

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676146 TOWN EAST REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church	
TOWN EAST REHABILITATION AND HEALTHCARE CENTER		9/30/2020 366 Days Settled			
MESQUITE, TX 75150				CR Beds 132 POS Beds 0	
DALLAS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	53.9%
				Length of Stay	117.3
				Average Wages	19.00
				Skilled Nursing	42.4%
				Ancillary Service	57.6%
				Current Ratio	1.1
				Days to Collect	65.4
				Avg Payment Days	46.3
				Depreciation Rate	0.0%
				Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	1,032,215	Total Charges	7,535,059		
Fixed Assets	0	Contract Allowance	1,854,274	24.6%	
Other Assets	0	Operating Revenue	5,680,785	75.4%	
Total Assets	1,032,215	Operating Expense	6,612,756	116.4%	
Current Liabilities	954,956	Operating Margin	-931,971	-16.4%	
Long Term Liabilities	77,260	Other Income	931,970	16.4%	
Total Equity	-1	Other Expense	0	0.0%	
Total Liab. and Equity	1,032,215	Net Profit or Loss	(1)	0.0%	
<hr/>					
676033 TOWN HALL ESTATES				Nonprofit - Church	
TOWN HALL ESTATES		12/31/2020 366 Days Settled			
HILLSBORO, TX 76645				CR Beds 138 POS Beds 0	
HILL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	42.4%
				Length of Stay	278.0
				Average Wages	20.32
				Skilled Nursing	63.0%
				Ancillary Service	37.0%
				Current Ratio	0.9
				Days to Collect	85.8
				Avg Payment Days	131.0
				Depreciation Rate	3.5%
				Return on Equity	-175.7%
Balance Sheet		Income Statement			
Current Assets	1,647,906	Total Charges	4,170,282		
Fixed Assets	817,063	Contract Allowance	-171,719	-4.1%	
Other Assets	0	Operating Revenue	4,342,001	104.1%	
Total Assets	2,464,969	Operating Expense	5,332,131	122.8%	
Current Liabilities	1,908,255	Operating Margin	-990,130	-22.8%	
Long Term Liabilities	0	Other Income	11,833	0.3%	
Total Equity	556,714	Other Expense	0	0.0%	
Total Liab. and Equity	2,464,969	Net Profit or Loss	(978,297)	-22.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676080 TOWN HALL ESTATES ARLINGTON INC				Nonprofit - Church	
TOWN HALL ESTATES ARLINGTON INC				12/31/2020 366 Days Settled	
ARLINGTON, TX 76015				CR Beds 116 POS Beds 0	
TARRANT				Key Performance Ind.	
TRAILBLAZERS HEALTH ENTERPRISES				Occupancy Rate	62.9%
				Length of Stay	667.4
				Average Wages	22.15
				8.0%	Skilled Nursing
				92.0%	Ancillary Service
				120.4%	Current Ratio
				-20.4%	Days to Collect
				0.0%	Avg Payment Days
				0.0%	Depreciation Rate
				-20.3%	Return on Equity
					89.3%
Balance Sheet		Income Statement			
Current Assets	1,205,708	Total Charges	6,504,588		
Fixed Assets	97,803	Contract Allowance	519,454		
Other Assets	0	Operating Revenue	5,985,134		
Total Assets	1,303,511	Operating Expense	7,203,275		
Current Liabilities	2,665,178	Operating Margin	-1,218,141		
Long Term Liabilities	0	Other Income	1,695		
Total Equity	-1,361,667	Other Expense	0		
Total Liab. and Equity	1,303,511	Net Profit or Loss	(1,216,446)		
<hr/>					
676047 TOWN HALL ESTATES KEENE INC				Nonprofit - Church	
TOWN HALL ESTATES KEENE INC				12/31/2020 366 Days Settled	
KEENE, TX 76059				CR Beds 126 POS Beds 0	
JOHNSON				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	78.2%
				Length of Stay	241.9
				Average Wages	19.55
				31.0%	Skilled Nursing
				69.0%	Ancillary Service
				113.7%	Current Ratio
				-13.7%	Days to Collect
				3.1%	Avg Payment Days
				0.0%	Depreciation Rate
				-10.6%	Return on Equity
					942.4%
Balance Sheet		Income Statement			
Current Assets	1,949,616	Total Charges	10,113,954		
Fixed Assets	315,453	Contract Allowance	3,136,260		
Other Assets	0	Operating Revenue	6,977,694		
Total Assets	2,265,069	Operating Expense	7,932,159		
Current Liabilities	2,343,523	Operating Margin	-954,465		
Long Term Liabilities	0	Other Income	215,100		
Total Equity	-78,454	Other Expense	0		
Total Liab. and Equity	2,265,069	Net Profit or Loss	(739,365)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676074 TOWN HALL ESTATES WHITNEY INC				Nonprofit - Church	
TOWN HALL ESTATES WHITNEY INC				12/31/2020 366 Days Settled	
WHITNEY, TX 76692				CR Beds 88 POS Beds 0	
HILL				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 73.9%	
Balance Sheet				Income Statement	
Current Assets	1,189,908	Total Charges	4,390,057	Average Wages	19.27
Fixed Assets	224,084	Contract Allowance	-122,592	-2.8% Skilled Nursing	79.6%
Other Assets	0	Operating Revenue	4,512,649	102.8% Ancillary Service	20.4%
Total Assets	<u>1,413,992</u>	Operating Expense	4,908,861	108.8% Current Ratio	0.7
Current Liabilities	1,622,642	Operating Margin	-396,212	-8.8% Days to Collect	44.2
Long Term Liabilities	0	Other Income	3,283	0.1% Avg Payment Days	121.0
Total Equity	<u>-208,650</u>	Other Expense	0	0.0% Depreciation Rate	4.3%
Total Liab. and Equity	<u>1,413,992</u>	Net Profit or Loss	<u>(392,929)</u>	-8.7% Return on Equity	188.3%
<hr/>					
676132 TRAIL LAKE NURSING & REHABILITATION				Nonprofit - Church	
TRAIL LAKE NURSING & REHABILITATION				9/30/2020 366 Days Settled	
FORT WORTH, TX 76133				CR Beds 120 POS Beds 0	
TARRANT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 76.1%	
Balance Sheet				Income Statement	
Current Assets	3,562,558	Total Charges	10,262,648	Average Wages	18.76
Fixed Assets	360,091	Contract Allowance	1,514,679	14.8% Skilled Nursing	63.2%
Other Assets	53,901	Operating Revenue	8,747,969	85.2% Ancillary Service	36.8%
Total Assets	<u>3,976,550</u>	Operating Expense	7,570,452	86.5% Current Ratio	2.8
Current Liabilities	1,265,788	Operating Margin	1,177,517	13.5% Days to Collect	(31.1)
Long Term Liabilities	33,975	Other Income	3,021	0.0% Avg Payment Days	17.5
Total Equity	<u>2,676,787</u>	Other Expense	0	0.0% Depreciation Rate	245.7%
Total Liab. and Equity	<u>3,976,550</u>	Net Profit or Loss	<u>1,180,538</u>	13.5% Return on Equity	44.1%

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675754 TRAYMORE NURSING CENTER				Nonprofit - Church	
TRAYMORE NURSING CENTER		8/31/2020 366 Days Settled			
DALLAS, TX 75209		CR Beds 150 POS Beds 0			
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		61.8%	
		Length of Stay		99.8	
		Average Wages		23.08	
		Skilled Nursing		86.6%	
		Ancillary Service		13.4%	
		Current Ratio		1.3	
		Days to Collect		59.4	
		Avg Payment Days		73.9	
		Depreciation Rate		0.0%	
		Return on Equity		208.3%	
Balance Sheet		Income Statement			
Current Assets	2,734,882	Total Charges	20,045,971		
Fixed Assets	0	Contract Allowance	10,463,197	52.2%	
Other Assets	12,419	Operating Revenue	9,582,774	47.8%	
Total Assets	2,747,301	Operating Expense	9,165,559	95.6%	
Current Liabilities	2,140,585	Operating Margin	417,215	4.4%	
Long Term Liabilities	0	Other Income	846,518	8.8%	
Total Equity	606,716	Other Expense	0	0.0%	
Total Liab. and Equity	2,747,301	Net Profit or Loss	1,263,733	13.2%	
675933 TREASURE HILLS HEALTHCARE AND REHABILITATION CENTE				Proprietary - Corporation	
TREASURE HILLS HEALTHCARE AND REHABILITATION CENTE		12/31/2020 427 Days Settled			
HARLINGEN, TX 78550		CR Beds 110 POS Beds 0			
CAMERON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.1%	
		Length of Stay		213.9	
		Average Wages		18.30	
		Skilled Nursing		62.2%	
		Ancillary Service		37.8%	
		Current Ratio		3.9	
		Days to Collect		30.9	
		Avg Payment Days		25.9	
		Depreciation Rate		0.0%	
		Return on Equity		100.2%	
Balance Sheet		Income Statement			
Current Assets	3,951,300	Total Charges	10,168,562		
Fixed Assets	0	Contract Allowance	-244,409	-2.4%	
Other Assets	0	Operating Revenue	10,412,971	102.4%	
Total Assets	3,951,300	Operating Expense	7,560,686	72.6%	
Current Liabilities	1,007,919	Operating Margin	2,852,285	27.4%	
Long Term Liabilities	95,126	Other Income	1,709	0.0%	
Total Equity	2,848,255	Other Expense	0	0.0%	
Total Liab. and Equity	3,951,300	Net Profit or Loss	2,853,994	27.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676009 TREEMONT HEALTH CARE CENTER				Proprietary - Corporation	
TREEMONT HEALTH CARE CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77063		CR Beds 124 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.0%	
		Length of Stay		163.7	
		Average Wages		21.05	
		Skilled Nursing		30.6%	
		Ancillary Service		0.0%	
		Current Ratio		3.1	
		Days to Collect		28.8	
		Avg Payment Days		14.7	
		Depreciation Rate		0.0%	
		Return on Equity		100.0%	
Balance Sheet					
Current Assets		781,604			
Fixed Assets		351,418			
Other Assets		126,100			
Total Assets		1,259,122			
Current Liabilities		253,255			
Long Term Liabilities		744,768			
Total Equity		261,099			
Total Liab. and Equity		1,259,122			
Income Statement					
Total Charges		6,581,253			
Contract Allowance		0		0.0%	
Operating Revenue		6,581,253		100.0%	
Operating Expense		6,320,154		96.0%	
Operating Margin		261,099		4.0%	
Other Income		0		0.0%	
Other Expense		0		0.0%	
Net Profit or Loss		261,099		4.0%	
455823 TREEMONT HEALTHCARE AND REHABILITATION CENTER					
				Proprietary - Corporation	
TREEMONT HEALTHCARE AND REHABILITATION CENTER		8/31/2020 366 Days Settled			
DALLAS, TX 75230		CR Beds 130 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.5%	
		Length of Stay		166.5	
		Average Wages		21.56	
		Skilled Nursing		69.4%	
		Ancillary Service		30.6%	
		Current Ratio		4.5	
		Days to Collect		62.7	
		Avg Payment Days		13.8	
		Depreciation Rate		39.4%	
		Return on Equity		67.9%	
Balance Sheet					
Current Assets		997,809			
Fixed Assets		724,645			
Other Assets		3,886,592			
Total Assets		5,609,046			
Current Liabilities		221,639			
Long Term Liabilities		7,002,696			
Total Equity		-1,615,289			
Total Liab. and Equity		5,609,046			
Income Statement					
Total Charges		7,148,439			
Contract Allowance		1,623,039		22.7%	
Operating Revenue		5,525,400		77.3%	
Operating Expense		7,044,997		127.5%	
Operating Margin		-1,519,597		-27.5%	
Other Income		422,742		7.7%	
Other Expense		0		0.0%	
Net Profit or Loss		(1,096,855)		-19.9%	

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676368 TREVISO TRANSITIONAL CARE				Nonprofit - Church	
TREVISO TRANSITIONAL CARE		9/30/2020 366 Days Settled			
LONGVIEW, TX 75605		CR Beds 140 POS Beds 0			
GREGG		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		56.7%	
Balance Sheet		Income Statement		Length of Stay	
				58.5	
Current Assets	-937,131	Total Charges	12,614,915	Average Wages	
Fixed Assets	0	Contract Allowance	3,917,098	20.30	
Other Assets	319,918	Operating Revenue	8,697,817	31.1%	
Total Assets	-617,213	Operating Expense	9,204,587	68.9%	
Current Liabilities	-713,507	Operating Margin	-506,770	105.8%	
Long Term Liabilities	0	Other Income	603,064	-5.8%	
Total Equity	96,294	Other Expense	0	6.9%	
Total Liab. and Equity	-617,213	Net Profit or Loss	96,294	0.0%	
				Return on Equity	
				100.0%	
675546 TRINITY CARE CENTER				Proprietary - Other	
TRINITY CARE CENTER		12/31/2020 366 Days Settled			
ROUND ROCK, TX 78664		CR Beds 179 POS Beds 0			
WILLIAMSON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		52.5%	
Balance Sheet		Income Statement		Length of Stay	
				563.7	
Current Assets	1,421,764	Total Charges	7,940,594	Average Wages	
Fixed Assets	129,940	Contract Allowance	383,366	23.82	
Other Assets	0	Operating Revenue	7,557,228	4.8%	
Total Assets	1,551,704	Operating Expense	8,914,554	95.2%	
Current Liabilities	218,632	Operating Margin	-1,357,326	118.0%	
Long Term Liabilities	0	Other Income	2,690,525	-18.0%	
Total Equity	1,333,072	Other Expense	0	35.6%	
Total Liab. and Equity	1,551,704	Net Profit or Loss	1,333,199	0.0%	
				Return on Equity	
				100.0%	

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675846 TRINITY NURSING AND REHABILITATION				Proprietary - Corporation		
TRINITY NURSING AND REHABILITATION 12/31/2020 366 Days Settled						
SAN AUGUSTINE, TX 75972				CR Beds 88 POS Beds 0		
SAN AUGUSTINE				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	57.9%	
Balance Sheet		Income Statement		Length of Stay	239.0	
Current Assets	2,324,054	Total Charges	3,961,328	Average Wages	16.92	
Fixed Assets	6,923,604	Contract Allowance	-923,705	-23.3%	Skilled Nursing	65.5%
Other Assets	6,592	Operating Revenue	4,885,033	123.3%	Ancillary Service	34.5%
Total Assets	9,254,250	Operating Expense	4,592,579	94.0%	Current Ratio	7.5
Current Liabilities	311,712	Operating Margin	292,454	6.0%	Days to Collect	38.2
Long Term Liabilities	6,978,352	Other Income	723,128	14.8%	Avg Payment Days	20.3
Total Equity	1,964,186	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	9,254,250	Net Profit or Loss	1,015,582	20.8%	Return on Equity	51.7%

675144 TRINITY NURSING AND REHABILITATION OF BURLESON LP				Proprietary - Corporation		
TRINITY NURSING AND REHABILITATION OF BURLESON LP 12/31/2020 366 Days Settled						
BURLESON, TX 76028				CR Beds 120 POS Beds 0		
JOHNSON				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	45.5%	
Balance Sheet		Income Statement		Length of Stay	237.2	
Current Assets	128,937	Total Charges	2,540,807	Average Wages	19.34	
Fixed Assets	411,003	Contract Allowance	136,710	5.4%	Skilled Nursing	137.6%
Other Assets	-311,285	Operating Revenue	2,404,097	94.6%	Ancillary Service	-37.6%
Total Assets	228,655	Operating Expense	4,522,534	188.1%	Current Ratio	(0.2)
Current Liabilities	-702,857	Operating Margin	-2,118,437	-88.1%	Days to Collect	55.8
Long Term Liabilities	0	Other Income	-690,753	-28.7%	Avg Payment Days	(18.6)
Total Equity	474,202	Other Expense	0	0.0%	Depreciation Rate	79.0%
Total Liab. and Equity	-228,655	Net Profit or Loss	(481,370)	-20.0%	Return on Equity	-101.5%

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675871 TRINITY NURSING AND REHABILITATION OF COMFORT LP				Proprietary - Corporation		
TRINITY NURSING AND REHABILITATION OF COMFORT LP				12/31/2020 366 Days Settled		
COMFORT, TX 78013				CR Beds 76 POS Beds 0		
KENDALL				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	40.7%	
Balance Sheet		Income Statement		Length of Stay	201.6	
Current Assets	30,545	Total Charges	1,445,175	Average Wages	20.18	
Fixed Assets	112,524	Contract Allowance	-46,139	-3.2%	Skilled Nursing	133.7%
Other Assets	-1,032,466	Operating Revenue	1,491,314	103.2%	Ancillary Service	-33.7%
Total Assets	-889,397	Operating Expense	2,701,373	181.1%	Current Ratio	(0.1)
Current Liabilities	-372,073	Operating Margin	-1,210,059	-81.1%	Days to Collect	15.9
Long Term Liabilities	0	Other Income	-491,599	-33.0%	Avg Payment Days	(15.2)
Total Equity	1,261,470	Other Expense	0	0.0%	Depreciation Rate	121.3%
Total Liab. and Equity	889,397	Net Profit or Loss	(258,701)	-17.3%	Return on Equity	-20.5%

675907 TRINITY NURSING AND REHABILITATION OF DIBOLL LP				Proprietary - Corporation		
TRINITY NURSING AND REHABILITATION OF DIBOLL LP				8/31/2020 244 Days Settled		
DIBOLL, TX 75941				12/31/2020 122 Days Settled		
ANGELINA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	37.8%	
Balance Sheet		Income Statement		Length of Stay	81.8	
Current Assets	187,395	Total Charges	549,536	Average Wages	18.72	
Fixed Assets	143,233	Contract Allowance	-186,481	-33.9%	Skilled Nursing	192.5%
Other Assets	-1,193,731	Operating Revenue	736,017	133.9%	Ancillary Service	-92.5%
Total Assets	-863,103	Operating Expense	1,969,697	267.6%	Current Ratio	(0.3)
Current Liabilities	-650,337	Operating Margin	-1,233,680	-167.6%	Days to Collect	197.4
Long Term Liabilities	0	Other Income	-452,140	-61.4%	Avg Payment Days	(37.2)
Total Equity	1,513,440	Other Expense	0	0.0%	Depreciation Rate	149.0%
Total Liab. and Equity	863,103	Net Profit or Loss	(235,608)	-32.0%	Return on Equity	-15.6%

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675907 TRINITY NURSING AND REHABILITATION OF DIBOLL LP		Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION OF DIBOLL LP		8/31/2020 244 Days Settled	
DIBOLL, TX 75941		12/31/2020 122 Days Settled	
ANGELINA		CR Beds 82 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	1,297,170	Total Charges	1,001,359
Fixed Assets	22,717	Contract Allowance	200,133
Other Assets	0	Operating Revenue	801,226
Total Assets	1,319,887	Operating Expense	822,282
Current Liabilities	1,086,687	Operating Margin	-21,056
Long Term Liabilities	182,000	Other Income	72,253
Total Equity	51,200	Other Expense	0
Total Liab. and Equity	1,319,887	Net Profit or Loss	51,197
		20.0%	20.0%
		80.0%	80.0%
		102.6%	102.6%
		-2.6%	-2.6%
		9.0%	9.0%
		0.0%	0.0%
		6.4%	6.4%
		Occupancy Rate	32.6%
		Length of Stay	105.2
		Average Wages	18.72
		Skilled Nursing	76.0%
		Ancillary Service	24.0%
		Current Ratio	1.2
		Days to Collect	317.8
		Avg Payment Days	58.5
		Depreciation Rate	97.4%
		Return on Equity	100.0%

675084 TRINITY NURSING AND REHABILITATION OF GRANBURY LP		Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION OF GRANBURY LP		12/31/2020 366 Days Settled	
GRANBURY, TX 76048		CR Beds 104 POS Beds 0	
HOOD		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	
Balance Sheet		Income Statement	
Current Assets	160,755	Total Charges	2,197,309
Fixed Assets	125,444	Contract Allowance	106,699
Other Assets	-1,263,265	Operating Revenue	2,090,610
Total Assets	-977,066	Operating Expense	3,407,937
Current Liabilities	-524,166	Operating Margin	-1,317,327
Long Term Liabilities	0	Other Income	-606,569
Total Equity	1,501,232	Other Expense	0
Total Liab. and Equity	977,066	Net Profit or Loss	(201,481)
		4.9%	4.9%
		95.1%	95.1%
		163.0%	163.0%
		-63.0%	-63.0%
		-29.0%	-29.0%
		0.0%	0.0%
		-9.6%	-9.6%
		Occupancy Rate	40.4%
		Length of Stay	319.6
		Average Wages	18.70
		Skilled Nursing	120.8%
		Ancillary Service	-20.8%
		Current Ratio	(0.3)
		Days to Collect	52.4
		Avg Payment Days	(20.2)
		Depreciation Rate	164.4%
		Return on Equity	-13.4%

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675103 TRINITY NURSING AND REHABILITATION OF ITALY LP				Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION OF ITALY LP				11/30/2020 335 Days Settled	
ITALY, TX 76651				CR Beds 74 POS Beds 0	
ELLIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.6%
Balance Sheet		Income Statement		Length of Stay	365.6
Current Assets	119,870	Total Charges	2,194,636	Average Wages	19.13
Fixed Assets	137,030	Contract Allowance	-196,458	-9.0%	Skilled Nursing 119.6%
Other Assets	-1,136,954	Operating Revenue	2,391,094	109.0%	Ancillary Service -19.6%
Total Assets	-880,054	Operating Expense	3,346,549	140.0%	Current Ratio (0.2)
Current Liabilities	-602,653	Operating Margin	-955,455	-40.0%	Days to Collect 40.4
Long Term Liabilities	0	Other Income	-457,781	-19.1%	Avg Payment Days (19.5)
Total Equity	1,482,707	Other Expense	0	0.0%	Depreciation Rate 240.7%
Total Liab. and Equity	880,054	Net Profit or Loss	(378,675)	-15.8%	Return on Equity -25.5%

675051 TRINITY NURSING AND REHABILITATION OF WINNSBORO LP				Proprietary - Corporation	
TRINITY NURSING AND REHABILITATION OF WINNSBORO LP				11/30/2020 335 Days Settled	
WINNSBORO, TX 75494				CR Beds 60 POS Beds 0	
WOOD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.9%
Balance Sheet		Income Statement		Length of Stay	104.9
Current Assets	60,380	Total Charges	1,981,944	Average Wages	18.06
Fixed Assets	82,024	Contract Allowance	-132,908	-6.7%	Skilled Nursing 127.6%
Other Assets	2,253,125	Operating Revenue	2,114,852	106.7%	Ancillary Service -27.6%
Total Assets	2,395,529	Operating Expense	2,603,098	123.1%	Current Ratio (0.2)
Current Liabilities	-325,252	Operating Margin	-488,246	-23.1%	Days to Collect 20.5
Long Term Liabilities	0	Other Income	-389,015	-18.4%	Avg Payment Days (21.3)
Total Equity	-2,070,277	Other Expense	0	0.0%	Depreciation Rate 97.5%
Total Liab. and Equity	-2,395,529	Net Profit or Loss	(994,938)	-47.0%	Return on Equity 48.1%

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676439 TRINITY REHABILITATION & HEALTHCARE CENTER		Proprietary - Corporation	
TRINITY REHABILITATION & HEALTHCARE CENTER 12/31/2020 366 Days Settled			
TRINITY, TX 75862		CR Beds 76 POS Beds 0	
TRINITY		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate 62.3%	
Balance Sheet		Income Statement	
Current Assets	1,171,234	Total Charges	3,920,768
Fixed Assets	103,164	Contract Allowance	0
Other Assets	5,841	Operating Revenue	3,920,768
Total Assets	1,280,239	Operating Expense	3,851,302
Current Liabilities	776,608	Operating Margin	69,466
Long Term Liabilities	932,064	Other Income	0
Total Equity	-428,433	Other Expense	0
Total Liab. and Equity	1,280,239	Net Profit or Loss	65,243
		100.0%	100.0%
		98.2%	98.2%
		1.8%	1.8%
		0.0%	0.0%
		0.0%	0.0%
		1.7%	1.7%
			Length of Stay 40.6
			Average Wages 17.63
			Skilled Nursing 22.0%
			Ancillary Service 0.0%
			Current Ratio 1.5
			Days to Collect 31.7
			Avg Payment Days 72.8
			Depreciation Rate 0.0%
			Return on Equity -15.2%
675238 TRINITY TERRACE		Nonprofit - Other	
TRINITY TERRACE 9/30/2020 366 Days Settled			
FORT WORTH, TX 76102		CR Beds 420 POS Beds 0	
TARRANT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 109.4%	
Balance Sheet		Income Statement	
Current Assets	54,620,149	Total Charges	22,058,737
Fixed Assets	146,757,191	Contract Allowance	105,784
Other Assets	62,828,825	Operating Revenue	21,952,953
Total Assets	264,206,165	Operating Expense	39,127,873
Current Liabilities	13,267,139	Operating Margin	-17,174,920
Long Term Liabilities	181,821,171	Other Income	-9,482,744
Total Equity	69,117,855	Other Expense	0
Total Liab. and Equity	264,206,165	Net Profit or Loss	(26,657,664)
		0.5%	0.5%
		99.5%	99.5%
		178.2%	178.2%
		-78.2%	-78.2%
		-43.2%	-43.2%
		0.0%	0.0%
			Length of Stay 1,803.6
			Average Wages 22.31
			Skilled Nursing 11.0%
			Ancillary Service 3.7%
			Current Ratio 4.1
			Days to Collect 15.9
			Avg Payment Days 17.3
			Depreciation Rate 5.5%
			Return on Equity -38.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676257 TRUCARE LIVING CENTERS				Nonprofit - Church	
TRUCARE LIVING CENTERS		12/31/2020 366 Days Settled			
PALESTINE, TX 75801		CR Beds 120 POS Beds 0			
ANDERSON		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		62.3%	
		Length of Stay		97.7	
		Average Wages		20.78	
		Skilled Nursing		59.1%	
		Ancillary Service		40.9%	
		Current Ratio		0.2	
		Days to Collect		49.8	
		Avg Payment Days		31.1	
		Depreciation Rate		17.2%	
		Return on Equity		45.2%	
Balance Sheet		Income Statement			
Current Assets	2,196,250	Total Charges	6,876,537		
Fixed Assets	6,204,518	Contract Allowance	-710,761	-10.3%	
Other Assets	1,966,950	Operating Revenue	7,587,298	110.3%	
Total Assets	10,367,718	Operating Expense	7,027,052	92.6%	
Current Liabilities	9,091,804	Operating Margin	560,246	7.4%	
Long Term Liabilities	35,000	Other Income	237	0.0%	
Total Equity	1,240,914	Other Expense	0	0.0%	
Total Liab. and Equity	10,367,718	Net Profit or Loss	560,483	7.4%	

676229 TRUCARE LIVING CENTERS-COLUMBUS				Nonprofit - Church	
TRUCARE LIVING CENTERS-COLUMBUS		12/31/2020 366 Days Settled			
COLUMBUS, TX 78934		CR Beds 104 POS Beds 0			
COLORADO		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		76.4%	
		Length of Stay		135.9	
		Average Wages		22.84	
		Skilled Nursing		56.7%	
		Ancillary Service		43.3%	
		Current Ratio		0.4	
		Days to Collect		104.2	
		Avg Payment Days		36.9	
		Depreciation Rate		18.3%	
		Return on Equity		97.8%	
Balance Sheet		Income Statement			
Current Assets	3,241,681	Total Charges	8,424,896		
Fixed Assets	4,684,829	Contract Allowance	-31,312	-0.4%	
Other Assets	1,204,465	Operating Revenue	8,456,208	100.4%	
Total Assets	9,130,975	Operating Expense	7,441,841	88.0%	
Current Liabilities	8,092,553	Operating Margin	1,014,367	12.0%	
Long Term Liabilities	0	Other Income	1,145	0.0%	
Total Equity	1,038,422	Other Expense	0	0.0%	
Total Liab. and Equity	9,130,975	Net Profit or Loss	1,015,512	12.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676406 TRUCARE LIVING CENTERS - SELMA				Proprietary - Corporation	
TRUCARE LIVING CENTERS - SELMA		12/31/2020 275 Days Settled			
SELMA, TX 78154		3/31/2020 91 Days Settled		CR Beds 128 POS Beds 0	
GUADALUPE		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		66.3%	
Balance Sheet		Income Statement		Length of Stay 145.6	
Current Assets	1,393,790	Total Charges	1,859,305	Average Wages 19.63	
Fixed Assets	121,346	Contract Allowance	192,494	10.4%	Skilled Nursing 70.1%
Other Assets	1,819	Operating Revenue	1,666,811	89.6%	Ancillary Service 29.9%
Total Assets	1,516,955	Operating Expense	1,726,813	103.6%	Current Ratio 0.3
Current Liabilities	4,084,044	Operating Margin	-60,002	-3.6%	Days to Collect 257.1
Long Term Liabilities	0	Other Income	1,014	0.1%	Avg Payment Days 856.3
Total Equity	-2,567,089	Other Expense	0	0.0%	Depreciation Rate 209.0%
Total Liab. and Equity	1,516,955	Net Profit or Loss	(58,988)	-3.5%	Return on Equity 2.3%

676406 TRUCARE LIVING CENTERS - SELMA				Proprietary - Corporation	
TRUCARE LIVING CENTERS - SELMA		12/31/2020 275 Days Settled			
SELMA, TX 78154		3/31/2020 91 Days Settled		CR Beds 128 POS Beds 0	
GUADALUPE		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		66.4%	
Balance Sheet		Income Statement		Length of Stay 99.8	
Current Assets	2,537,176	Total Charges	5,356,623	Average Wages 19.63	
Fixed Assets	118,278	Contract Allowance	-7,441	-0.1%	Skilled Nursing 73.4%
Other Assets	1,607	Operating Revenue	5,364,064	100.1%	Ancillary Service 26.6%
Total Assets	2,657,061	Operating Expense	5,646,304	105.3%	Current Ratio 0.5
Current Liabilities	5,299,832	Operating Margin	-282,240	-5.3%	Days to Collect 101.1
Long Term Liabilities	0	Other Income	1,556	0.0%	Avg Payment Days 247.5
Total Equity	-2,642,771	Other Expense	0	0.0%	Depreciation Rate 595.6%
Total Liab. and Equity	2,657,061	Net Profit or Loss	(280,684)	-5.2%	Return on Equity 10.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675256 TULIA HEALTH AND REHABILITATION CENTER		Proprietary - Corporation	
TULIA HEALTH AND REHABILITATION CENTER		8/31/2020 366 Days Settled	
TULIA, TX 79088		CR Beds 52 POS Beds 0	
SWISHER		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 46.5%	
Balance Sheet		Income Statement	
Current Assets	626,337	Total Charges	1,891,444
Fixed Assets	1,440	Contract Allowance	108,999
Other Assets	-692,237	Operating Revenue	1,782,445
Total Assets	-64,460	Operating Expense	1,683,129
Current Liabilities	-363,553	Operating Margin	99,316
Long Term Liabilities	0	Other Income	546,960
Total Equity	299,093	Other Expense	0
Total Liab. and Equity	-64,460	Net Profit or Loss	646,276
		5.8%	Skilled Nursing 89.6%
		94.2%	Ancillary Service 10.4%
		94.4%	Current Ratio (1.7)
		5.6%	Days to Collect 65.5
		30.7%	Avg Payment Days 50.9
		0.0%	Depreciation Rate 1,492.0%
		36.3%	Return on Equity 216.1%
676201 TUSCANY VILLAGE		Proprietary - Corporation	
TUSCANY VILLAGE		12/31/2020 306 Days Settled	
PEARLAND, TX 77584		2/29/2020 60 Days Settled	
BRAZORIA		CR Beds 132 POS Beds 0	
BLUE CROSS (TEXAS)		Key Performance Ind.	
		Occupancy Rate 86.1%	
Balance Sheet		Income Statement	
Current Assets	1,913,639	Total Charges	2,226,956
Fixed Assets	227,757	Contract Allowance	223,439
Other Assets	394,203	Operating Revenue	2,003,517
Total Assets	2,535,599	Operating Expense	1,641,056
Current Liabilities	1,364,984	Operating Margin	362,461
Long Term Liabilities	0	Other Income	7,944
Total Equity	1,170,615	Other Expense	0
Total Liab. and Equity	2,535,599	Net Profit or Loss	370,405
		10.0%	Skilled Nursing 89.3%
		90.0%	Ancillary Service 10.7%
		81.9%	Current Ratio 1.4
		18.1%	Days to Collect 309.4
		0.4%	Avg Payment Days 173.3
		0.0%	Depreciation Rate 19.2%
		18.5%	Return on Equity 31.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676201 TUSCANY VILLAGE				Proprietary - Corporation	
TUSCANY VILLAGE		12/31/2020 306 Days Settled			
PEARLAND, TX 77584		2/29/2020 60 Days Settled		CR Beds 132 POS Beds 0	
BRAZORIA				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	72.9%
Balance Sheet		Income Statement		Length of Stay	59.6
Current Assets	1,828,645	Total Charges	9,297,423	Average Wages	18.45
Fixed Assets	-4,115	Contract Allowance	1,033,190	11.1% Skilled Nursing	89.1%
Other Assets	15,572	Operating Revenue	8,264,233	88.9% Ancillary Service	10.9%
Total Assets	1,840,102	Operating Expense	9,697,933	117.3% Current Ratio	0.9
Current Liabilities	2,120,886	Operating Margin	-1,433,700	-17.3% Days to Collect	(2.6)
Long Term Liabilities	0	Other Income	1,152,916	14.0% Avg Payment Days	35.4
Total Equity	-280,784	Other Expense	0	0.0% Depreciation Rate	15,964.8%
Total Liab. and Equity	1,840,102	Net Profit or Loss	(280,784)	-3.4% Return on Equity	100.0%

676014 TWILIGHT HOME				Proprietary - Corporation	
TWILIGHT HOME		12/31/2020 366 Days Settled			
CORSICANA, TX 75110				CR Beds 102 POS Beds 0	
NAVARRO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.4%
Balance Sheet		Income Statement		Length of Stay	228.2
Current Assets	1,199,960	Total Charges	8,241,256	Average Wages	18.24
Fixed Assets	459,637	Contract Allowance	1,082,835	13.1% Skilled Nursing	82.6%
Other Assets	0	Operating Revenue	7,158,421	86.9% Ancillary Service	17.4%
Total Assets	1,659,597	Operating Expense	6,582,036	91.9% Current Ratio	2.3
Current Liabilities	513,298	Operating Margin	576,385	8.1% Days to Collect	53.4
Long Term Liabilities	594,400	Other Income	663,955	9.3% Avg Payment Days	26.3
Total Equity	551,899	Other Expense	0	0.0% Depreciation Rate	38.7%
Total Liab. and Equity	1,659,597	Net Profit or Loss	1,240,236	17.3% Return on Equity	224.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675729 TWIN LAKES REHABILITATION AND CARE CENTER				Proprietary - Corporation	
TWIN LAKES REHABILITATION AND CARE CENTER 6/30/2020 366 Days Settled					
SAN AUGUSTINE, TX 75972				CR Beds 90 POS Beds 0	
SAN AUGUSTINE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 55.0%	
Balance Sheet		Income Statement		Length of Stay 166.2	
Current Assets	1,181,359	Total Charges	3,202,226	Average Wages 16.31	
Fixed Assets	0	Contract Allowance	262,255	8.2% Skilled Nursing 84.6%	
Other Assets	10,923	Operating Revenue	2,939,971	91.8% Ancillary Service 15.4%	
Total Assets	1,192,282	Operating Expense	3,979,757	135.4% Current Ratio 1.0	
Current Liabilities	1,192,283	Operating Margin	-1,039,786	-35.4% Days to Collect 139.3	
Long Term Liabilities	0	Other Income	477,722	16.2% Avg Payment Days 15.6	
Total Equity	-1	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,192,282	Net Profit or Loss	(562,064)	-19.1% Return on Equity 56,206,400.0%	
<hr/>					
675183 TWIN OAKS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
TWIN OAKS HEALTH AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
JACKSONVILLE, TX 75766				CR Beds 120 POS Beds 0	
CHEROKEE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 60.4%	
Balance Sheet		Income Statement		Length of Stay 270.6	
Current Assets	1,882,276	Total Charges	6,040,527	Average Wages 17.94	
Fixed Assets	252,386	Contract Allowance	732,508	12.1% Skilled Nursing 77.8%	
Other Assets	320,939	Operating Revenue	5,308,019	87.9% Ancillary Service 22.2%	
Total Assets	2,455,601	Operating Expense	5,624,529	106.0% Current Ratio 0.9	
Current Liabilities	2,099,640	Operating Margin	-316,510	-6.0% Days to Collect 47.8	
Long Term Liabilities	0	Other Income	911,193	17.2% Avg Payment Days 185.4	
Total Equity	-1,418,160	Other Expense	0	0.0% Depreciation Rate 79.4%	
Total Liab. and Equity	681,480	Net Profit or Loss	594,683	11.2% Return on Equity -41.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676372 TWIN PINES NORTH NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
TWIN PINES NORTH NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
VICTORIA, TX 77904		CR Beds 90 POS Beds 0			
VICTORIA		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		69.3%	
Balance Sheet		Income Statement		Length of Stay 117.0	
Current Assets	622,812	Total Charges	9,492,364	Average Wages	18.68
Fixed Assets	219,018	Contract Allowance	1,952,648	20.6% Skilled Nursing	72.9%
Other Assets	0	Operating Revenue	7,539,716	79.4% Ancillary Service	27.1%
Total Assets	841,830	Operating Expense	8,494,467	112.7% Current Ratio	0.8
Current Liabilities	772,378	Operating Margin	-954,751	-12.7% Days to Collect	25.4
Long Term Liabilities	0	Other Income	1,498,127	19.9% Avg Payment Days	26.1
Total Equity	69,452	Other Expense	0	0.0% Depreciation Rate	242.8%
Total Liab. and Equity	841,830	Net Profit or Loss	542,516	7.2% Return on Equity	781.1%

675638 TWIN PINES NURSING AND REHABILITATION				Government - City-County	
TWIN PINES NURSING AND REHABILITATION		6/30/2020 366 Days Settled			
VICTORIA, TX 77904		CR Beds 200 POS Beds 0			
VICTORIA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.1%	
Balance Sheet		Income Statement		Length of Stay 254.7	
Current Assets	1,606,753	Total Charges	17,339,213	Average Wages	16.35
Fixed Assets	0	Contract Allowance	2,833,779	16.3% Skilled Nursing	82.5%
Other Assets	0	Operating Revenue	14,505,434	83.7% Ancillary Service	17.5%
Total Assets	1,606,753	Operating Expense	13,877,189	95.7% Current Ratio	
Current Liabilities	0	Operating Margin	628,245	4.3% Days to Collect	36.2
Long Term Liabilities	0	Other Income	1,080,225	7.4% Avg Payment Days	0.0
Total Equity	1,606,753	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,606,753	Net Profit or Loss	1,708,470	11.8% Return on Equity	106.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455916 UNIVERSITY PARK NURSING AND REHABILITATION LP				Proprietary - Corporation	
UNIVERSITY PARK NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
WICHITA FALLS, TX 76310		CR Beds 100 POS Beds 0			
WICHITA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.8%	
Balance Sheet		Income Statement		Length of Stay 281.8	
Current Assets	-13,238	Total Charges	4,015,878	Average Wages	18.95
Fixed Assets	114,413	Contract Allowance	-318,477	-7.9%	Skilled Nursing 116.6%
Other Assets	10,196,476	Operating Revenue	4,334,355	107.9%	Ancillary Service -16.6%
Total Assets	10,297,651	Operating Expense	5,000,194	115.4%	Current Ratio 0.0
Current Liabilities	-886,574	Operating Margin	-665,839	-15.4%	Days to Collect 29.0
Long Term Liabilities	0	Other Income	-591,095	-13.6%	Avg Payment Days (17.9)
Total Equity	-9,411,077	Other Expense	0	0.0%	Depreciation Rate 71.5%
Total Liab. and Equity	-10,297,651	Net Profit or Loss	(1,261,716)	-29.1%	Return on Equity 13.4%
675667 UNIVERSITY PLACE NURSING CENTER				Nonprofit - Other	
UNIVERSITY PLACE NURSING CENTER		6/30/2020 366 Days Settled			
HOUSTON, TX 77074		CR Beds 60 POS Beds 0			
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		80.7%	
Balance Sheet		Income Statement		Length of Stay 22.4	
Current Assets	986,024	Total Charges	12,912,077	Average Wages	45.00
Fixed Assets	846,859	Contract Allowance	6,560,329	50.8%	Skilled Nursing 21.4%
Other Assets	798	Operating Revenue	6,351,748	49.2%	Ancillary Service 63.3%
Total Assets	1,833,681	Operating Expense	6,839,381	107.7%	Current Ratio (2.3)
Current Liabilities	-427,455	Operating Margin	-487,633	-7.7%	Days to Collect 56.8
Long Term Liabilities	0	Other Income	252,839	4.0%	Avg Payment Days 15.5
Total Equity	2,261,136	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	1,833,681	Net Profit or Loss	(234,794)	-3.7%	Return on Equity -10.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676157 USSERY ROAN TEXAS STATE VETERANS HOME				Nonprofit - Church	
USSERY ROAN TEXAS STATE VETERANS HOME				8/31/2020 366 Days Settled	
AMARILLO, TX 79124				CR Beds 120 POS Beds 0	
POTTER				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	87.9%
Balance Sheet				Income Statement	
Current Assets	1,690,532	Total Charges	8,088,637	Length of Stay	202.1
Fixed Assets	7,594,645	Contract Allowance	-1,135,557	Average Wages	19.23
Other Assets	0	Operating Revenue	9,224,194	Skilled Nursing	81.5%
Total Assets	9,285,177	Operating Expense	10,694,522	Ancillary Service	18.5%
Current Liabilities	1,581,171	Operating Margin	-1,470,328	Current Ratio	1.1
Long Term Liabilities	854,080	Other Income	506,004	Days to Collect	50.1
Total Equity	6,849,926	Other Expense	0	Avg Payment Days	54.1
Total Liab. and Equity	9,285,177	Net Profit or Loss	(964,324)	Depreciation Rate	4.8%
			-10.5%	Return on Equity	-14.1%
675532 UVALDE HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
UVALDE HEALTHCARE AND REHABILITATION CENTER				12/31/2020 245 Days Settled	
UVALDE, TX 78801				4/30/2020 121 Days Settled	
UVALDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	48.1%
Balance Sheet				Income Statement	
Current Assets	1,376,474	Total Charges	1,530,076	Length of Stay	94.2
Fixed Assets	1,221	Contract Allowance	46,389	Average Wages	17.94
Other Assets	0	Operating Revenue	1,483,687	Skilled Nursing	100.0%
Total Assets	1,377,695	Operating Expense	1,405,630	Ancillary Service	0.0%
Current Liabilities	819,816	Operating Margin	78,057	Current Ratio	1.7
Long Term Liabilities	0	Other Income	0	Days to Collect	167.3
Total Equity	557,879	Other Expense	0	Avg Payment Days	72.2
Total Liab. and Equity	1,377,695	Net Profit or Loss	78,057	Depreciation Rate	44.9%
			5.3%	Return on Equity	14.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675532 UVALDE HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
UVALDE HEALTHCARE AND REHABILITATION CENTER		12/31/2020 245 Days Settled			
UVALDE, TX 78801		4/30/2020 121 Days Settled		CR Beds 115 POS Beds 0	
UVALDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	38.1%
				Length of Stay	71.5
				Average Wages	17.94
				4.0% Skilled Nursing	100.0%
				96.0% Ancillary Service	0.0%
				90.9% Current Ratio	1.9
				9.1% Days to Collect	108.0
				12.6% Avg Payment Days	28.7
				0.0% Depreciation Rate	70.2%
				21.6% Return on Equity	111.8%
<hr/>					
675395 VAL VERDE NURSING AND REHABILITATION CENTER				Proprietary - Other	
VAL VERDE NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
DEL RIO, TX 78840				CR Beds 80 POS Beds 0	
VAL VERDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.5%
				Length of Stay	146.5
				Average Wages	17.65
				0.0% Skilled Nursing	81.8%
				100.0% Ancillary Service	18.2%
				106.3% Current Ratio	0.5
				-6.3% Days to Collect	43.1
				21.9% Avg Payment Days	12.2
				0.0% Depreciation Rate	185.2%
				15.6% Return on Equity	18.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455621 VALLEY GRANDE MANOR		Proprietary - Corporation	
VALLEY GRANDE MANOR		12/31/2020 366 Days Settled	
WESLACO, TX 78596		CR Beds 147 POS Beds 0	
HIDALGO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.7%
		Length of Stay	164.3
		Average Wages	19.85
		Skilled Nursing	81.8%
		Ancillary Service	18.2%
		Current Ratio	4.6
		Days to Collect	15.8
		Avg Payment Days	5.8
		Depreciation Rate	3,776.8%
		Return on Equity	100.0%
Balance Sheet		Income Statement	
Current Assets	964,600	Total Charges	14,026,163
Fixed Assets	32,457	Contract Allowance	2,058,854
Other Assets	0	Operating Revenue	11,967,309
Total Assets	997,057	Operating Expense	12,821,867
Current Liabilities	211,681	Operating Margin	-854,558
Long Term Liabilities	0	Other Income	1,639,937
Total Equity	785,376	Other Expense	0
Total Liab. and Equity	997,057	Net Profit or Loss	785,379
		14.7%	
		85.3%	
		107.1%	
		-7.1%	
		13.7%	
		0.0%	
		6.6%	
675782 VALLEY VIEW CARE CENTER		Nonprofit - Other	
VALLEY VIEW CARE CENTER		12/31/2020 366 Days Settled	
ANSON, TX 79501		CR Beds 36 POS Beds 0	
JONES		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	53.1%
		Length of Stay	127.1
		Average Wages	17.64
		Skilled Nursing	87.4%
		Ancillary Service	12.6%
		Current Ratio	1.7
		Days to Collect	43.4
		Avg Payment Days	26.3
		Depreciation Rate	3.7%
		Return on Equity	-32.2%
Balance Sheet		Income Statement	
Current Assets	193,679	Total Charges	1,765,370
Fixed Assets	173,622	Contract Allowance	222,871
Other Assets	0	Operating Revenue	1,542,499
Total Assets	367,301	Operating Expense	1,622,924
Current Liabilities	116,003	Operating Margin	-80,425
Long Term Liabilities	0	Other Income	1,100
Total Equity	251,298	Other Expense	0
Total Liab. and Equity	367,301	Net Profit or Loss	(80,948)
		12.6%	
		87.4%	
		105.2%	
		-5.2%	
		0.1%	
		0.0%	
		-5.2%	

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455856 VAN HEALTHCARE				Proprietary - Other	
VAN HEALTHCARE		12/31/2020 366 Days Settled			
VAN, TX 75790				CR Beds 60 POS Beds 0	
VAN ZANDT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 75.8%	
Balance Sheet		Income Statement		Length of Stay 142.3	
Current Assets	1,164,741	Total Charges	3,640,887	Average Wages 16.59	
Fixed Assets	50,815	Contract Allowance	13,199	0.4% Skilled Nursing 0.0%	
Other Assets	0	Operating Revenue	3,627,688	99.6% Ancillary Service 12.4%	
Total Assets	<u>1,215,556</u>	Operating Expense	2,957,576	81.5% Current Ratio 4.3	
Current Liabilities	274,033	Operating Margin	670,112	18.5% Days to Collect 79.3	
Long Term Liabilities	0	Other Income	797,481	22.0% Avg Payment Days 16.0	
Total Equity	<u>941,523</u>	Other Expense	0	0.0% Depreciation Rate 267.4%	
Total Liab. and Equity	<u>1,215,556</u>	Net Profit or Loss	<u>1,370,028</u>	37.8% Return on Equity 145.5%	
676483 VENTANA BY BUCKNER				Proprietary - Other	
VENTANA BY BUCKNER		12/31/2020 290 Days *Settled			
DALLAS, TX 75201				CR Beds 72 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 11.2%	
Balance Sheet		Income Statement		Length of Stay 70.8	
Current Assets	4,714,348	Total Charges	1,013,251	Average Wages 21.19	
Fixed Assets	188,853,224	Contract Allowance	218,919	21.6% Skilled Nursing 85.1%	
Other Assets	37,928,629	Operating Revenue	794,332	78.4% Ancillary Service 14.9%	
Total Assets	<u>231,496,201</u>	Operating Expense	20,701,324	2,606.1% Current Ratio 0.0	
Current Liabilities	272,733,542	Operating Margin	-19,906,992	- Days to Collect 105.7	
Long Term Liabilities	0	Other Income	9,325,923	1,174.1% Avg Payment Days 5.2	
Total Equity	<u>-41,237,341</u>	Other Expense	0	0.0% Depreciation Rate 3.9%	
Total Liab. and Equity	<u>231,496,201</u>	Net Profit or Loss	<u>(10,581,069)</u>	- Return on Equity 25.7%	
				1,332.1%	

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455925 VERANDA REHABILITATION AND HEALTHCARE				Nonprofit - Church		
VERANDA REHABILITATION AND HEALTHCARE		12/31/2020 366 Days Settled				
HARLINGEN, TX 78550				CR Beds 100 POS Beds 0		
CAMERON				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.3%	
Balance Sheet		Income Statement		Length of Stay	107.9	
Current Assets	10,631,067	Total Charges	8,552,866	Average Wages	20.46	
Fixed Assets	727,966	Contract Allowance	-1,572,182	-18.4%	Skilled Nursing	58.8%
Other Assets	5,953,570	Operating Revenue	10,125,048	118.4%	Ancillary Service	41.2%
Total Assets	17,312,603	Operating Expense	7,983,077	78.8%	Current Ratio	5.9
Current Liabilities	1,809,067	Operating Margin	2,141,971	21.2%	Days to Collect	34.1
Long Term Liabilities	5,948,153	Other Income	5,577	0.1%	Avg Payment Days	30.4
Total Equity	9,555,383	Other Expense	0	0.0%	Depreciation Rate	50.0%
Total Liab. and Equity	17,312,603	Net Profit or Loss	2,147,548	21.2%	Return on Equity	22.5%
676428 VIBRALIFE OF EL PASO REHABILITATION CENTER				Proprietary - Corporation		
VIBRALIFE OF EL PASO REHABILITATION CENTER		12/31/2020 366 Days Settled				
EL PASO, TX 79936				CR Beds 92 POS Beds 0		
EL PASO				Key Performance Ind.		
NOVITAS (TEXAS)				Occupancy Rate	61.8%	
Balance Sheet		Income Statement		Length of Stay	36.3	
Current Assets	2,176,191	Total Charges	9,969,177	Average Wages	21.28	
Fixed Assets	14,586	Contract Allowance	4,062,929	40.8%	Skilled Nursing	71.0%
Other Assets	0	Operating Revenue	5,906,248	59.2%	Ancillary Service	22.5%
Total Assets	2,190,777	Operating Expense	7,078,456	119.8%	Current Ratio	0.3
Current Liabilities	6,414,380	Operating Margin	-1,172,208	-19.8%	Days to Collect	120.8
Long Term Liabilities	906,369	Other Income	494,391	8.4%	Avg Payment Days	106.1
Total Equity	-5,129,972	Other Expense	0	0.0%	Depreciation Rate	2,043.3%
Total Liab. and Equity	2,190,777	Net Profit or Loss	(677,817)	-11.5%	Return on Equity	13.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676454 VIBRALIFE OF KATY REHABILITATION CENTER				Proprietary - Corporation	
VIBRALIFE OF KATY REHABILITATION CENTER		12/31/2020 366 Days Settled			
KATY, TX 77493		CR Beds 104 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		50.4%	
Balance Sheet		Income Statement		Length of Stay	
				45.1	
Current Assets	3,124,520	Total Charges	12,810,980	Average Wages	27.95
Fixed Assets	131,633	Contract Allowance	4,610,803	36.0%	Skilled Nursing
Other Assets	0	Operating Revenue	8,200,177	64.0%	Ancillary Service
Total Assets	<u>3,256,153</u>	Operating Expense	9,584,410	116.9%	Current Ratio
Current Liabilities	7,316,223	Operating Margin	-1,384,233	-16.9%	Days to Collect
Long Term Liabilities	1,295,072	Other Income	797,137	9.7%	Avg Payment Days
Total Equity	-5,355,142	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,256,153</u>	Net Profit or Loss	<u>(587,096)</u>	-7.2%	Return on Equity
					11.0%

675882 VICTORIA GARDENS OF ALLEN				Proprietary - Other	
VICTORIA GARDENS OF ALLEN		12/31/2020 366 Days Settled			
ALLEN, TX 75002		CR Beds 120 POS Beds 0			
COLLIN		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		76.5%	
Balance Sheet		Income Statement		Length of Stay	
				131.3	
Current Assets	-16,252,253	Total Charges	10,005,113	Average Wages	22.91
Fixed Assets	222,586	Contract Allowance	1,268,078	12.7%	Skilled Nursing
Other Assets	0	Operating Revenue	8,737,035	87.3%	Ancillary Service
Total Assets	<u>-16,029,667</u>	Operating Expense	8,668,647	99.2%	Current Ratio
Current Liabilities	-17,185,399	Operating Margin	68,388	0.8%	Days to Collect
Long Term Liabilities	0	Other Income	1,340,004	15.3%	Avg Payment Days
Total Equity	1,155,732	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>-16,029,667</u>	Net Profit or Loss	<u>1,408,392</u>	16.1%	Return on Equity
					121.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675811 VICTORIA GARDENS OF FRISCO				Proprietary - Other	
VICTORIA GARDENS OF FRISCO		12/31/2020 366 Days Settled			
FRISCO, TX 75035				CR Beds 118 POS Beds 0	
COLLIN				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate 48.4%	
Balance Sheet		Income Statement		Length of Stay 105.6	
Current Assets	-9,342,023	Total Charges	7,176,535	Average Wages 26.46	
Fixed Assets	848,266	Contract Allowance	702,878	9.8%	Skilled Nursing 77.2%
Other Assets	0	Operating Revenue	6,473,657	90.2%	Ancillary Service 22.8%
Total Assets	<u>-8,493,757</u>	Operating Expense	6,717,145	103.8%	Current Ratio 1.1
Current Liabilities	-8,429,771	Operating Margin	-243,488	-3.8%	Days to Collect 60.2
Long Term Liabilities	0	Other Income	508,894	7.9%	Avg Payment Days 58.2
Total Equity	-63,986	Other Expense	0	0.0%	Depreciation Rate 67.9%
Total Liab. and Equity	<u>-8,493,757</u>	Net Profit or Loss	<u>265,406</u>	4.1%	Return on Equity -414.8%

676108 VIDOR HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
VIDOR HEALTH & REHABILITATION CENTER		12/31/2020 366 Days Settled			
VIDOR, TX 77662				CR Beds 144 POS Beds 0	
ORANGE				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 61.3%	
Balance Sheet		Income Statement		Length of Stay 182.4	
Current Assets	-372,621	Total Charges	9,040,106	Average Wages 18.62	
Fixed Assets	274,297	Contract Allowance	856,692	9.5%	Skilled Nursing 76.1%
Other Assets	10,014	Operating Revenue	8,183,414	90.5%	Ancillary Service 23.9%
Total Assets	<u>-88,310</u>	Operating Expense	7,319,318	89.4%	Current Ratio 0.1
Current Liabilities	-2,723,805	Operating Margin	864,096	10.6%	Days to Collect 41.0
Long Term Liabilities	970,646	Other Income	1,111,276	13.6%	Avg Payment Days 202.6
Total Equity	1,912,356	Other Expense	0	0.0%	Depreciation Rate 82.7%
Total Liab. and Equity	<u>159,197</u>	Net Profit or Loss	<u>1,975,372</u>	24.1%	Return on Equity 103.3%

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675279 VILLA HAVEN HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
VILLA HAVEN HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
BRECKENRIDGE, TX 76424		CR Beds 92 POS Beds 0			
STEPHENS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		41.8%	
Balance Sheet		Income Statement		Length of Stay	
				190.3	
Current Assets	231,729	Total Charges	2,617,414	Average Wages	
Fixed Assets	46,591	Contract Allowance	0	18.71	
Other Assets	0	Operating Revenue	2,617,414	61.9%	
Total Assets	278,320	Operating Expense	3,165,851	38.1%	
Current Liabilities	492,766	Operating Margin	-548,437	Current Ratio	
Long Term Liabilities	-67,951	Other Income	514,582	0.5	
Total Equity	-146,495	Other Expense	0	Days to Collect	
Total Liab. and Equity	278,320	Net Profit or Loss	(33,855)	32.3	
				Avg Payment Days	
				29.0	
				Depreciation Rate	
				1,122.1%	
				Return on Equity	
				23.1%	

676239 VILLA TOSCANA AT CYPRESS WOODS				Nonprofit - Church	
VILLA TOSCANA AT CYPRESS WOODS		9/30/2020 366 Days Settled			
HOUSTON, TX 77014		CR Beds 120 POS Beds 0			
HARRIS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		78.4%	
Balance Sheet		Income Statement		Length of Stay	
				103.7	
Current Assets	2,237,066	Total Charges	8,279,700	Average Wages	
Fixed Assets	85,889	Contract Allowance	1,326,512	21.80	
Other Assets	43,200	Operating Revenue	6,953,188	79.9%	
Total Assets	2,366,155	Operating Expense	10,080,939	20.1%	
Current Liabilities	2,232,663	Operating Margin	-3,127,751	Current Ratio	
Long Term Liabilities	327,926	Other Income	940,007	1.0	
Total Equity	-185,569	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,375,020	Net Profit or Loss	(2,187,744)	108.2	
				Avg Payment Days	
				45.8	
				Depreciation Rate	
				2,368.4%	
				Return on Equity	
				1,178.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675977 VILLAGE CREEK NURSING HOME				Proprietary - Corporation	
VILLAGE CREEK NURSING HOME		12/31/2020 366 Days Settled			
FORT WORTH, TX 76119		CR Beds 100 POS Beds 0			
TARRANT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.1%	
Balance Sheet		Income Statement		Length of Stay 504.6	
Current Assets	121,018	Total Charges	4,430,531	Average Wages	17.22
Fixed Assets	0	Contract Allowance	121,535	2.7%	Skilled Nursing 96.6%
Other Assets	0	Operating Revenue	4,308,996	97.3%	Ancillary Service 0.0%
Total Assets	121,018	Operating Expense	4,539,965	105.4%	Current Ratio 0.2
Current Liabilities	775,876	Operating Margin	-230,969	-5.4%	Days to Collect 7.3
Long Term Liabilities	0	Other Income	71,580	1.7%	Avg Payment Days 17.8
Total Equity	-654,858	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	121,018	Net Profit or Loss	(159,389)	-3.7%	Return on Equity 24.3%

675975 VILLAGE CREEK REHABILITATION AND NURSING CENTER				Nonprofit - Church	
VILLAGE CREEK REHABILITATION AND NURSING CENTER		9/30/2020 366 Days Settled			
LUMBERTON, TX 77657		CR Beds 120 POS Beds 0			
HARDIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		60.5%	
Balance Sheet		Income Statement		Length of Stay 206.1	
Current Assets	1,128,376	Total Charges	5,669,696	Average Wages	18.78
Fixed Assets	0	Contract Allowance	-447,863	-7.9%	Skilled Nursing 79.6%
Other Assets	0	Operating Revenue	6,117,559	107.9%	Ancillary Service 20.4%
Total Assets	1,128,376	Operating Expense	6,122,490	100.1%	Current Ratio 1.4
Current Liabilities	785,170	Operating Margin	-4,931	-0.1%	Days to Collect 63.5
Long Term Liabilities	0	Other Income	99,975	1.6%	Avg Payment Days 46.7
Total Equity	343,206	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,128,376	Net Profit or Loss	95,044	1.6%	Return on Equity 27.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675689 VILLAGE HEALTHCARE AND REHABILITATION				Proprietary - Corporation	
VILLAGE HEALTHCARE AND REHABILITATION		12/31/2020 245 Days Settled			
MCALLEN, TX 78501		4/30/2020 121 Days Settled		CR Beds 112 POS Beds 0	
HIDALGO				Key Performance Ind.	
NORIDIAN				Occupancy Rate	79.9%
Balance Sheet		Income Statement		Length of Stay	120.3
Current Assets	15,634,574	Total Charges	3,312,718	Average Wages	19.57
Fixed Assets	804,168	Contract Allowance	42,240	1.3% Skilled Nursing	56.9%
Other Assets	0	Operating Revenue	3,270,478	98.7% Ancillary Service	43.1%
Total Assets	16,438,742	Operating Expense	2,484,374	76.0% Current Ratio	9.5
Current Liabilities	1,649,605	Operating Margin	786,104	24.0% Days to Collect	115.6
Long Term Liabilities	0	Other Income	1,547	0.0% Avg Payment Days	56.7
Total Equity	14,789,137	Other Expense	0	0.0% Depreciation Rate	7.5%
Total Liab. and Equity	16,438,742	Net Profit or Loss	787,651	24.1% Return on Equity	5.3%

675689 VILLAGE HEALTHCARE AND REHABILITATION				Nonprofit - Church	
VILLAGE HEALTHCARE AND REHABILITATION		12/31/2020 245 Days Settled			
MCALLEN, TX 78501		4/30/2020 121 Days Settled		CR Beds 112 POS Beds 0	
HIDALGO				Key Performance Ind.	
NORIDIAN				Occupancy Rate	67.5%
Balance Sheet		Income Statement		Length of Stay	111.7
Current Assets	18,290,468	Total Charges	6,016,974	Average Wages	19.57
Fixed Assets	731,993	Contract Allowance	-1,283,356	-21.3% Skilled Nursing	57.3%
Other Assets	0	Operating Revenue	7,300,330	121.3% Ancillary Service	42.7%
Total Assets	19,022,461	Operating Expense	5,119,374	70.1% Current Ratio	8.9
Current Liabilities	2,043,854	Operating Margin	2,180,956	29.9% Days to Collect	65.1
Long Term Liabilities	0	Other Income	9,474	0.1% Avg Payment Days	44.8
Total Equity	16,978,607	Other Expense	0	0.0% Depreciation Rate	15.3%
Total Liab. and Equity	19,022,461	Net Profit or Loss	2,190,430	30.0% Return on Equity	12.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676268 VILLAGES OF LAKE HIGHLANDS				Proprietary - Partnership	
VILLAGES OF LAKE HIGHLANDS		12/31/2020 366 Days Settled			
DALLAS, TX 75238		CR Beds 131 POS Beds 0			
DALLAS		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		74.0%	
Balance Sheet		Income Statement		Length of Stay	
				54.9	
Current Assets	2,621,722	Total Charges	21,522,883	Average Wages	
Fixed Assets	20,471	Contract Allowance	9,137,083	23.98	
Other Assets	750	Operating Revenue	12,385,800	42.5%	
Total Assets	2,642,943	Operating Expense	14,450,699	57.5%	
Current Liabilities	996,405	Operating Margin	-2,064,899	116.7%	
Long Term Liabilities	1,628,600	Other Income	1,300,449	-16.7%	
Total Equity	17,938	Other Expense	0	10.5%	
Total Liab. and Equity	2,642,943	Net Profit or Loss	(764,450)	0.0%	
				Depreciation Rate	
				370.2%	
				Return on Equity	
				-	
				4,261.6%	

675939 VINTAGE HEALTH CARE CENTER				Proprietary - Other	
VINTAGE HEALTH CARE CENTER		12/31/2020 366 Days Settled			
DENTON, TX 76201		CR Beds 106 POS Beds 0			
DENTON		Key Performance Ind.			
NOVITAS		Occupancy Rate		68.4%	
Balance Sheet		Income Statement		Length of Stay	
				153.4	
Current Assets	1,740,502	Total Charges	8,832,356	Average Wages	
Fixed Assets	107,616	Contract Allowance	1,758,739	18.34	
Other Assets	150,000	Operating Revenue	7,073,617	19.9%	
Total Assets	1,998,118	Operating Expense	9,053,278	80.1%	
Current Liabilities	3,289,123	Operating Margin	-1,979,661	128.0%	
Long Term Liabilities	0	Other Income	647,158	-28.0%	
Total Equity	-1,291,005	Other Expense	0	9.1%	
Total Liab. and Equity	1,998,118	Net Profit or Loss	(1,332,503)	0.0%	
				Depreciation Rate	
				990.7%	
				Return on Equity	
				103.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455359 VISTA DEL MAR HEALTH & REHABILITATION				Proprietary - Corporation	
VISTA DEL MAR HEALTH & REHABILITATION		12/31/2020 366 Days Settled			
CORPUS CHRISTI, TX 78401		CR Beds 114 POS Beds 0			
NUECES		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		40.1%	
Balance Sheet		Income Statement		Length of Stay 177.7	
Current Assets	223,579	Total Charges	1,915,049	Average Wages	23.04
Fixed Assets	132,399	Contract Allowance	-597,715	-31.2%	Skilled Nursing 140.1%
Other Assets	-2,458,722	Operating Revenue	2,512,764	131.2%	Ancillary Service -40.1%
Total Assets	-2,102,744	Operating Expense	5,561,421	221.3%	Current Ratio (0.2)
Current Liabilities	-1,114,247	Operating Margin	-3,048,657	-121.3%	Days to Collect 88.2
Long Term Liabilities	0	Other Income	-643,667	-25.6%	Avg Payment Days (17.1)
Total Equity	3,216,991	Other Expense	0	0.0%	Depreciation Rate 352.2%
Total Liab. and Equity	2,102,744	Net Profit or Loss	(869,642)	-34.6%	Return on Equity -27.0%

455493 VISTA HILLS HEALTH CARE CENTER				Proprietary - Corporation	
VISTA HILLS HEALTH CARE CENTER		12/31/2020 366 Days Settled			
EL PASO, TX 79935		CR Beds 120 POS Beds 0			
EL PASO		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		79.8%	
Balance Sheet		Income Statement		Length of Stay 98.2	
Current Assets	3,513,371	Total Charges	11,409,015	Average Wages	22.88
Fixed Assets	216,522	Contract Allowance	3,385,572	29.7%	Skilled Nursing 65.8%
Other Assets	11,215	Operating Revenue	8,023,443	70.3%	Ancillary Service 34.2%
Total Assets	3,741,108	Operating Expense	8,151,765	101.6%	Current Ratio 1.5
Current Liabilities	2,395,816	Operating Margin	-128,322	-1.6%	Days to Collect 76.6
Long Term Liabilities	0	Other Income	1,003,683	12.5%	Avg Payment Days 105.2
Total Equity	1,345,292	Other Expense	0	0.0%	Depreciation Rate 103.1%
Total Liab. and Equity	3,741,108	Net Profit or Loss	875,361	10.9%	Return on Equity 65.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676404 VISTA LIVING OF VERNON				Proprietary - Corporation	
VISTA LIVING OF VERNON		12/31/2020 366 Days Settled			
VERNON, TX 76384		CR Beds 106 POS Beds 0			
WILBARGER		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		30.2%	
Balance Sheet		Income Statement		Length of Stay	
				434.0	
Current Assets	124,628	Total Charges	1,080,164	Average Wages	
Fixed Assets	0	Contract Allowance	697,744	19.81	
Other Assets	0	Operating Revenue	382,420	64.6%	
Total Assets	124,628	Operating Expense	2,122,039	35.4%	
Current Liabilities	588,664	Operating Margin	-1,739,619	554.9%	
Long Term Liabilities	4,074	Other Income	1,355,108	-454.9%	
Total Equity	-468,110	Other Expense	0	354.4%	
Total Liab. and Equity	124,628	Net Profit or Loss	(384,511)	0.0%	
				Return on Equity	
				82.1%	
675625 VISTA NURSING AND REHABILITATION CENTER				Proprietary - Other	
VISTA NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
PASADENA, TX 77504		CR Beds 131 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.7%	
Balance Sheet		Income Statement		Length of Stay	
				210.0	
Current Assets	1,859,077	Total Charges	10,721,644	Average Wages	
Fixed Assets	147,895	Contract Allowance	2,383,675	17.82	
Other Assets	0	Operating Revenue	8,337,969	22.2%	
Total Assets	2,006,972	Operating Expense	7,279,859	77.8%	
Current Liabilities	164,940	Operating Margin	1,058,110	87.3%	
Long Term Liabilities	4,999	Other Income	1,998,415	12.7%	
Total Equity	1,837,033	Other Expense	0	24.0%	
Total Liab. and Equity	2,006,972	Net Profit or Loss	2,935,938	0.0%	
				Depreciation Rate	
				382.7%	
				Return on Equity	
				159.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676036 VISTA RIDGE NURSING & REHABILITATION CENTER				Proprietary - Other	
VISTA RIDGE NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
LEWISVILLE, TX 75067				CR Beds 132 POS Beds 0	
DENTON				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate	60.8%
				Length of Stay	122.9
				Average Wages	22.62
				16.1% Skilled Nursing	80.3%
				83.9% Ancillary Service	19.7%
				104.6% Current Ratio	1.0
				-4.6% Days to Collect	40.3
				12.9% Avg Payment Days	51.6
				0.0% Depreciation Rate	92.9%
				8.2% Return on Equity	258.5%
Balance Sheet		Income Statement			
Current Assets	-13,638,162	Total Charges	7,868,622		
Fixed Assets	358,547	Contract Allowance	1,267,151		
Other Assets	0	Operating Revenue	6,601,471		
Total Assets	-13,279,615	Operating Expense	6,908,126		
Current Liabilities	-13,489,554	Operating Margin	-306,655		
Long Term Liabilities	0	Other Income	849,394		
Total Equity	209,939	Other Expense	0		
Total Liab. and Equity	-13,279,615	Net Profit or Loss	542,739		
675765 WALNUT PLACE				Proprietary - Other	
WALNUT PLACE		12/31/2020 366 Days Settled			
DALLAS, TX 75231				CR Beds 388 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	41.7%
				Length of Stay	112.3
				Average Wages	22.70
				12.7% Skilled Nursing	62.0%
				87.3% Ancillary Service	21.7%
				111.3% Current Ratio	1.0
				-11.3% Days to Collect	52.9
				11.3% Avg Payment Days	37.1
				0.0% Depreciation Rate	7.5%
				0.0% Return on Equity	0.0%
Balance Sheet		Income Statement			
Current Assets	2,993,705	Total Charges	16,736,369		
Fixed Assets	555,887	Contract Allowance	2,129,076		
Other Assets	5,121	Operating Revenue	14,607,293		
Total Assets	3,554,713	Operating Expense	16,256,790		
Current Liabilities	3,128,123	Operating Margin	-1,649,497		
Long Term Liabilities	0	Other Income	1,649,498		
Total Equity	426,590	Other Expense	0		
Total Liab. and Equity	3,554,713	Net Profit or Loss	1		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676311 WATKINS-LOGAN-GARRISON TEXAS STATE VETERAN'S HOME				Nonprofit - Church	
WATKINS-LOGAN-GARRISON TEXAS STATE VETERAN'S HOME		8/31/2020 366 Days Settled			
TYLER, TX 75708		CR Beds 100 POS Beds 0			
SMITH		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		94.7%	
		Length of Stay		845.2	
		Average Wages		19.19	
		Skilled Nursing		81.4%	
		Ancillary Service		18.6%	
		Current Ratio		1.7	
		Days to Collect		235.4	
		Avg Payment Days		70.1	
		Depreciation Rate		2.0%	
		Return on Equity		-52.1%	
<hr/>					
455574 WEATHERFORD HEALTH CARE CENTER				Nonprofit - Church	
WEATHERFORD HEALTH CARE CENTER		9/30/2020 366 Days Settled			
WEATHERFORD, TX 76086		CR Beds 122 POS Beds 0			
PARKER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.7%	
		Length of Stay		312.4	
		Average Wages		19.03	
		Skilled Nursing		75.5%	
		Ancillary Service		24.5%	
		Current Ratio		(96.1)	
		Days to Collect		80.4	
		Avg Payment Days		29.0	
		Depreciation Rate		6.3%	
		Return on Equity		93.4%	
<hr/>					
Balance Sheet		Income Statement			
Current Assets	6,675,511	Total Charges	2,847,868		
Fixed Assets	9,693,851	Contract Allowance	-1,750,106	-61.5%	
Other Assets	0	Operating Revenue	4,597,974	161.5%	
Total Assets	16,369,362	Operating Expense	11,210,859	243.8%	
Current Liabilities	4,003,104	Operating Margin	-6,612,885	-143.8%	
Long Term Liabilities	0	Other Income	164,783	3.6%	
Total Equity	12,366,258	Other Expense	0	0.0%	
Total Liab. and Equity	16,369,362	Net Profit or Loss	(6,448,102)	-140.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455572 WEDGEWOOD NURSING HOME				Proprietary - Corporation	
WEDGEWOOD NURSING HOME		8/31/2020 366 Days Settled			
FORT WORTH, TX 76133		CR Beds 128 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		64.5%	
		Length of Stay		134.4	
		Average Wages		10.00	
		Skilled Nursing		65.0%	
		Ancillary Service		35.0%	
		Current Ratio		(2.3)	
		Days to Collect		37.7	
		Avg Payment Days		(15.1)	
		Depreciation Rate		0.0%	
		Return on Equity		8.9%	

Balance Sheet		Income Statement			
Current Assets	560,515	Total Charges	8,388,140		
Fixed Assets	0	Contract Allowance	3,010,329	35.9%	
Other Assets	0	Operating Revenue	5,377,811	64.1%	
Total Assets	560,515	Operating Expense	5,999,232	111.6%	
Current Liabilities	-247,596	Operating Margin	-621,421	-11.6%	
Long Term Liabilities	0	Other Income	693,037	12.9%	
Total Equity	808,111	Other Expense	0	0.0%	
Total Liab. and Equity	560,515	Net Profit or Loss	71,616	1.3%	

675945 WELLINGTON CARE CENTER				Proprietary - Corporation	
WELLINGTON CARE CENTER		12/31/2020 366 Days Settled			
WELLINGTON, TX 79095		CR Beds 76 POS Beds 0			
COLLINGSWORTH		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		55.9%	
		Length of Stay		239.4	
		Average Wages		17.57	
		Skilled Nursing		82.3%	
		Ancillary Service		17.7%	
		Current Ratio		(0.1)	
		Days to Collect		38.0	
		Avg Payment Days		204.6	
		Depreciation Rate		162.1%	
		Return on Equity		101.1%	

Balance Sheet		Income Statement			
Current Assets	54,984	Total Charges	3,514,814		
Fixed Assets	98,274	Contract Allowance	209,464	6.0%	
Other Assets	-4,880	Operating Revenue	3,305,350	94.0%	
Total Assets	148,378	Operating Expense	3,159,059	95.6%	
Current Liabilities	-530,450	Operating Margin	146,291	4.4%	
Long Term Liabilities	0	Other Income	690,069	20.9%	
Total Equity	827,091	Other Expense	0	0.0%	
Total Liab. and Equity	296,641	Net Profit or Loss	836,360	25.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455674 WELLINGTON OAKS NURSING AND REHABILITATION LP				Proprietary - Corporation	
WELLINGTON OAKS NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
FORT WORTH, TX 76104				CR Beds 103 POS Beds 0	
TARRANT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	56.6%
Balance Sheet		Income Statement		Length of Stay	122.3
Current Assets	85,331	Total Charges	2,486,185	Average Wages	22.59
Fixed Assets	527,749	Contract Allowance	-444,124	-17.9%	Skilled Nursing 131.0%
Other Assets	1,292,921	Operating Revenue	2,930,309	117.9%	Ancillary Service -31.0%
Total Assets	1,906,001	Operating Expense	5,956,095	203.3%	Current Ratio (0.2)
Current Liabilities	-454,981	Operating Margin	-3,025,786	-103.3%	Days to Collect 62.7
Long Term Liabilities	0	Other Income	-643,290	-22.0%	Avg Payment Days (16.6)
Total Equity	-1,451,020	Other Expense	0	0.0%	Depreciation Rate 43.3%
Total Liab. and Equity	-1,906,001	Net Profit or Loss	(838,977)	-28.6%	Return on Equity 57.8%
455637 WELLINGTON REHABILITATION AND HEALTHCARE				Nonprofit - Church	
WELLINGTON REHABILITATION AND HEALTHCARE		6/30/2020 366 Days Settled			
TEMPLE, TX 76504				CR Beds 109 POS Beds 0	
BELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.9%
Balance Sheet		Income Statement		Length of Stay	73.3
Current Assets	2,277,032	Total Charges	6,415,329	Average Wages	22.02
Fixed Assets	534,675	Contract Allowance	78,376	1.2%	Skilled Nursing 61.2%
Other Assets	2,806,995	Operating Revenue	6,336,953	98.8%	Ancillary Service 38.8%
Total Assets	5,618,702	Operating Expense	5,608,132	88.5%	Current Ratio 1.6
Current Liabilities	1,457,661	Operating Margin	728,821	11.5%	Days to Collect 47.5
Long Term Liabilities	2,806,995	Other Income	2,899	0.0%	Avg Payment Days 19.8
Total Equity	1,354,046	Other Expense	0	0.0%	Depreciation Rate 48.5%
Total Liab. and Equity	5,618,702	Net Profit or Loss	731,720	11.5%	Return on Equity 54.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676103 WELLS LTC PARTNERS INC				Proprietary - Corporation	
WELLS LTC PARTNERS INC		12/31/2020 366 Days Settled			
WELLS, TX 75976		CR Beds 90 POS Beds 0			
CHEROKEE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		46.5%	
Balance Sheet		Income Statement		Length of Stay	
				273.3	
Current Assets	705,763	Total Charges	3,923,418	Average Wages	
Fixed Assets	56,620	Contract Allowance	281,658	7.2%	
Other Assets	0	Operating Revenue	3,641,760	92.8%	
Total Assets	762,383	Operating Expense	3,602,153	98.9%	
Current Liabilities	610,804	Operating Margin	39,607	1.1%	
Long Term Liabilities	0	Other Income	598,642	16.4%	
Total Equity	151,579	Other Expense	0	0.0%	
Total Liab. and Equity	762,383	Net Profit or Loss	638,249	17.5%	
676037 WESLACO NURSING AND REHABILITATION CENTER				Government - City-County	
WESLACO NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
WESLACO, TX 78596		CR Beds 120 POS Beds 0			
HIDALGO		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		91.2%	
Balance Sheet		Income Statement		Length of Stay	
				91.4	
Current Assets	1,715,488	Total Charges	9,651,584	Average Wages	
Fixed Assets	1,363,919	Contract Allowance	0	0.0%	
Other Assets	1,472,949	Operating Revenue	9,651,584	100.0%	
Total Assets	4,552,356	Operating Expense	10,762,791	111.5%	
Current Liabilities	1,288,167	Operating Margin	-1,111,207	-11.5%	
Long Term Liabilities	0	Other Income	1,480,339	15.3%	
Total Equity	3,264,190	Other Expense	0	0.0%	
Total Liab. and Equity	4,552,357	Net Profit or Loss	369,132	3.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676090 WESLEY COURT HEALTH CENTER				Proprietary - Other	
WESLEY COURT HEALTH CENTER		12/31/2020 366 Days Settled			
ABILENE, TX 79606				CR Beds 30 POS Beds 0	
TAYLOR		Key Performance Ind.			
NOVITAS (TEXAS)				Occupancy Rate 85.4%	
Balance Sheet		Income Statement		Length of Stay 55.1	
Current Assets	888,790	Total Charges	3,453,660	Average Wages 17.62	
Fixed Assets	10,586	Contract Allowance	-120,500	-3.5%	Skilled Nursing 74.2%
Other Assets	0	Operating Revenue	3,574,160	103.5%	Ancillary Service 25.8%
Total Assets	899,376	Operating Expense	13,175,353	368.6%	Current Ratio 0.3
Current Liabilities	2,824,171	Operating Margin	-9,601,193	-268.6%	Days to Collect 70.2
Long Term Liabilities	0	Other Income	10,123,343	283.2%	Avg Payment Days 8.4
Total Equity	-1,924,795	Other Expense	0	0.0%	Depreciation Rate 26,189.2%
Total Liab. and Equity	899,376	Net Profit or Loss	522,150	14.6%	Return on Equity -27.1%
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676211 WESLEY WOODS HEALTH & REHABILITATION				Nonprofit - Church	
WESLEY WOODS HEALTH & REHABILITATION		8/31/2020 366 Days Settled			
WACO, TX 76712				CR Beds 120 POS Beds 0	
MCLENNAN		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate 83.2%	
Balance Sheet		Income Statement		Length of Stay 197.5	
Current Assets	1,376,763	Total Charges	10,285,332	Average Wages 17.81	
Fixed Assets	52,403	Contract Allowance	2,051,277	19.9%	Skilled Nursing 59.9%
Other Assets	0	Operating Revenue	8,234,055	80.1%	Ancillary Service 40.1%
Total Assets	1,429,166	Operating Expense	7,498,038	91.1%	Current Ratio 12.6
Current Liabilities	109,520	Operating Margin	736,017	8.9%	Days to Collect 38.0
Long Term Liabilities	816,500	Other Income	656,558	8.0%	Avg Payment Days 2.6
Total Equity	503,146	Other Expense	0	0.0%	Depreciation Rate 1,482.7%
Total Liab. and Equity	1,429,166	Net Profit or Loss	1,367,323	16.6%	Return on Equity 271.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676381 WEST HOUSTON REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
WEST HOUSTON REHABILITATION AND HEALTHCARE CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77083		CR Beds 124 POS Beds 0			
HARRIS		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		68.1%	
Balance Sheet		Income Statement		Length of Stay 102.4	
Current Assets	1,594,836	Total Charges	9,278,709	Average Wages	20.22
Fixed Assets	67,776	Contract Allowance	499,934	5.4% Skilled Nursing	57.0%
Other Assets	0	Operating Revenue	8,778,775	94.6% Ancillary Service	43.0%
Total Assets	1,662,612	Operating Expense	9,269,259	105.6% Current Ratio	2.0
Current Liabilities	802,010	Operating Margin	-490,484	-5.6% Days to Collect	54.8
Long Term Liabilities	0	Other Income	640,272	7.3% Avg Payment Days	29.5
Total Equity	860,602	Other Expense	0	0.0% Depreciation Rate	907.1%
Total Liab. and Equity	1,662,612	Net Profit or Loss	149,788	1.7% Return on Equity	17.4%

675543 WEST JANISCH HEALTH CARE CENTER				Nonprofit - Other	
WEST JANISCH HEALTH CARE CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77018		CR Beds 116 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		46.5%	
Balance Sheet		Income Statement		Length of Stay 182.7	
Current Assets	-792,853	Total Charges	5,285,755	Average Wages	21.28
Fixed Assets	0	Contract Allowance	1,155,488	21.9% Skilled Nursing	76.8%
Other Assets	1,757,663	Operating Revenue	4,130,267	78.1% Ancillary Service	23.2%
Total Assets	964,810	Operating Expense	4,483,871	108.6% Current Ratio	(0.4)
Current Liabilities	2,177,277	Operating Margin	-353,604	-8.6% Days to Collect	40.9
Long Term Liabilities	0	Other Income	524,157	12.7% Avg Payment Days	27.8
Total Equity	-1,212,467	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	964,810	Net Profit or Loss	170,553	4.1% Return on Equity	-14.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675454 WEST OAKS NURSING & REHAB CENTER				Nonprofit - Church	
WEST OAKS NURSING & REHAB CENTER				3/31/2020 366 Days Settled	
HOUSTON, TX 77082				CR Beds 136 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 73.8%	
Balance Sheet		Income Statement		Length of Stay 134.5	
Current Assets	1,373,415	Total Charges	8,820,123	Average Wages 18.75	
Fixed Assets	0	Contract Allowance	464,385	5.3% Skilled Nursing 73.0%	
Other Assets	0	Operating Revenue	8,355,738	94.7% Ancillary Service 27.0%	
Total Assets	1,373,415	Operating Expense	8,096,519	96.9% Current Ratio 0.9	
Current Liabilities	1,508,982	Operating Margin	259,219	3.1% Days to Collect 60.2	
Long Term Liabilities	0	Other Income	2,426	0.0% Avg Payment Days 68.2	
Total Equity	-135,567	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	1,373,415	Net Profit or Loss	261,645	3.1% Return on Equity -193.0%	

676095 WEST OAKS NURSING AND REHABILITATION CENTER				Government - City-County	
WEST OAKS NURSING AND REHABILITATION CENTER				9/30/2020 366 Days Settled	
AUSTIN, TX 78748				CR Beds 125 POS Beds 0	
TRAVIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 63.1%	
Balance Sheet		Income Statement		Length of Stay 113.3	
Current Assets	1,291,487	Total Charges	7,352,772	Average Wages 22.58	
Fixed Assets	135,184	Contract Allowance	0	0.0% Skilled Nursing 81.0%	
Other Assets	668,772	Operating Revenue	7,352,772	100.0% Ancillary Service 19.0%	
Total Assets	2,095,443	Operating Expense	8,727,420	118.7% Current Ratio 0.7	
Current Liabilities	1,822,489	Operating Margin	-1,374,648	-18.7% Days to Collect 62.4	
Long Term Liabilities	527,787	Other Income	1,601,380	21.8% Avg Payment Days 63.1	
Total Equity	-254,833	Other Expense	0	0.0% Depreciation Rate 599.7%	
Total Liab. and Equity	2,095,443	Net Profit or Loss	226,732	3.1% Return on Equity -89.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676386 WEST REST HAVEN INC		Proprietary - Corporation	
WEST REST HAVEN INC		12/31/2020 366 Days Settled	
WEST, TX 76691		CR Beds 120 POS Beds 0	
MCLENNAN		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	86.9%
Balance Sheet		Income Statement	
Current Assets	4,750,182	Total Charges	9,080,745
Fixed Assets	3,377,281	Contract Allowance	891,287
Other Assets	0	Operating Revenue	8,189,458
Total Assets	8,127,463	Operating Expense	8,169,105
Current Liabilities	1,455,078	Operating Margin	20,353
Long Term Liabilities	1,511,040	Other Income	1,016,709
Total Equity	5,161,345	Other Expense	0
Total Liab. and Equity	8,127,463	Net Profit or Loss	1,037,062
		9.8%	Skilled Nursing
		90.2%	Ancillary Service
		99.8%	Current Ratio
		0.2%	Days to Collect
		12.4%	Avg Payment Days
		0.0%	Depreciation Rate
		12.7%	Return on Equity
455592 WEST SIDE CAMPUS OF CARE		Nonprofit - Church	
WEST SIDE CAMPUS OF CARE		7/31/2020 366 Days Settled	
WHITE SETTLEMENT, TX 76108		CR Beds 240 POS Beds 0	
TARRANT		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	76.3%
Balance Sheet		Income Statement	
Current Assets	19,125,136	Total Charges	16,786,706
Fixed Assets	958,986	Contract Allowance	2,098,475
Other Assets	-501,707	Operating Revenue	14,688,231
Total Assets	19,582,415	Operating Expense	13,337,872
Current Liabilities	15,433,101	Operating Margin	1,350,359
Long Term Liabilities	1,553,841	Other Income	1,261,237
Total Equity	2,595,473	Other Expense	0
Total Liab. and Equity	19,582,415	Net Profit or Loss	2,611,596
		12.5%	Skilled Nursing
		87.5%	Ancillary Service
		90.8%	Current Ratio
		9.2%	Days to Collect
		8.6%	Avg Payment Days
		0.0%	Depreciation Rate
		17.8%	Return on Equity

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676068 WEST TEXAS LTC PARTNERS INC				Proprietary - Corporation	
WEST TEXAS LTC PARTNERS INC		12/31/2020 366 Days Settled			
SAN ANGELO, TX 76901		CR Beds 166 POS Beds 0			
TOM GREEN		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		40.9%	
		Length of Stay		138.0	
		Average Wages		18.46	
		8.4% Skilled Nursing		79.8%	
		91.6% Ancillary Service		20.2%	
		99.9% Current Ratio		2.0	
		0.1% Days to Collect		29.5	
		14.5% Avg Payment Days		31.1	
		0.0% Depreciation Rate		469.4%	
		14.6% Return on Equity		208.9%	
<hr/>					
455800 WESTCHASE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
WESTCHASE HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77036		CR Beds 180 POS Beds 0			
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.3%	
		Length of Stay		78.2	
		Average Wages		17.17	
		45.9% Skilled Nursing		74.2%	
		54.1% Ancillary Service		10.9%	
		119.9% Current Ratio		1.3	
		-19.9% Days to Collect		60.6	
		27.4% Avg Payment Days		42.1	
		0.0% Depreciation Rate		208.1%	
		7.5% Return on Equity		200.0%	

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455602 WESTERN HILLS HEALTHCARE RESIDENCE				Nonprofit - Church	
WESTERN HILLS HEALTHCARE RESIDENCE		7/31/2020 366 Days Settled			
COMANCHE, TX 76442				CR Beds 158 POS Beds 0	
COMANCHE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	35.4%
				Length of Stay	259.4
				Average Wages	17.43
				19.9% Skilled Nursing	53.5%
				80.1% Ancillary Service	46.5%
				97.0% Current Ratio	0.9
				3.0% Days to Collect	46.8
				0.0% Avg Payment Days	127.9
				0.0% Depreciation Rate	5,713.1%
				3.0% Return on Equity	-174.7%
Balance Sheet		Income Statement			
Current Assets	1,427,789	Total Charges	5,454,862		
Fixed Assets	2,820	Contract Allowance	1,087,661		
Other Assets	0	Operating Revenue	4,367,201		
Total Assets	1,430,609	Operating Expense	4,234,023		
Current Liabilities	1,506,839	Operating Margin	133,178		
Long Term Liabilities	0	Other Income	0		
Total Equity	-76,230	Other Expense	0		
Total Liab. and Equity	1,430,609	Net Profit or Loss	133,178		
675797 WESTON INN NURSING AND REHABILITATION				Proprietary - Other	
WESTON INN NURSING AND REHABILITATION		12/31/2020 214 Days Settled			
TEMPLE, TX 76504		5/31/2020 152 Days Settled		CR Beds 120 POS Beds 0	
BELL				Key Performance Ind.	
NOVITAS				Occupancy Rate	63.7%
				Length of Stay	132.1
				Average Wages	21.27
				17.5% Skilled Nursing	78.1%
				82.5% Ancillary Service	21.9%
				106.1% Current Ratio	1.0
				-6.1% Days to Collect	772.4
				9.4% Avg Payment Days	42.9
				0.0% Depreciation Rate	709.4%
				3.3% Return on Equity	100.1%
Balance Sheet		Income Statement			
Current Assets	6,795,210	Total Charges	3,433,461		
Fixed Assets	57,381	Contract Allowance	599,695		
Other Assets	12,098	Operating Revenue	2,833,766		
Total Assets	6,864,689	Operating Expense	3,006,419		
Current Liabilities	6,771,921	Operating Margin	-172,653		
Long Term Liabilities	0	Other Income	265,500		
Total Equity	92,768	Other Expense	0		
Total Liab. and Equity	6,864,689	Net Profit or Loss	92,847		

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675797 WESTON INN NUSRING AND REHABILITATION				Proprietary - Other	
WESTON INN NUSRING AND REHABILITATION		12/31/2020 214 Days Settled			
TEMPLE, TX 76504		5/31/2020 152 Days Settled		CR Beds 120 POS Beds 0	
BELL		Key Performance Ind.			
NOVITAS		Occupancy Rate		38.6%	
Balance Sheet		Income Statement		Length of Stay 206.6	
Current Assets	3,534,426	Total Charges	3,434,202	Average Wages	21.27
Fixed Assets	68,843	Contract Allowance	281,492	8.2%	Skilled Nursing 77.7%
Other Assets	0	Operating Revenue	3,152,710	91.8%	Ancillary Service 22.3%
Total Assets	3,603,269	Operating Expense	4,179,148	132.6%	Current Ratio 4.4
Current Liabilities	794,551	Operating Margin	-1,026,438	-32.6%	Days to Collect 233.4
Long Term Liabilities	2,934,086	Other Income	805,028	25.5%	Avg Payment Days 65.5
Total Equity	-125,368	Other Expense	0	0.0%	Depreciation Rate 908.7%
Total Liab. and Equity	3,603,269	Net Profit or Loss	(221,410)	-7.0%	Return on Equity 176.6%
676281 WESTOVER HILLS REHABILITATION AND HEALTHCARE				Proprietary - Corporation	
WESTOVER HILLS REHABILITATION AND HEALTHCARE		12/31/2020 427 Days Settled			
SAN ANTONIO, TX 78251				CR Beds 124 POS Beds 0	
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		68.4%	
Balance Sheet		Income Statement		Length of Stay 195.8	
Current Assets	2,016,269	Total Charges	10,446,960	Average Wages	20.91
Fixed Assets	0	Contract Allowance	288,457	2.8%	Skilled Nursing 60.3%
Other Assets	0	Operating Revenue	10,158,503	97.2%	Ancillary Service 39.7%
Total Assets	2,016,269	Operating Expense	9,367,322	92.2%	Current Ratio 2.1
Current Liabilities	979,568	Operating Margin	791,181	7.8%	Days to Collect 55.0
Long Term Liabilities	253,979	Other Income	1,015	0.0%	Avg Payment Days 29.7
Total Equity	782,722	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,016,269	Net Profit or Loss	792,196	7.8%	Return on Equity 101.2%

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675809 WESTRIDGE NURSING AND REHABILITATION LP				Proprietary - Corporation	
WESTRIDGE NURSING AND REHABILITATION LP		12/31/2020 366 Days Settled			
LANCASTER, TX 75146		CR Beds 120 POS Beds 0			
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.2%	
Balance Sheet		Income Statement		Length of Stay	
				364.3	
Current Assets	155,325	Total Charges	2,417,593	Average Wages	19.82
Fixed Assets	147,921	Contract Allowance	-146,587	-6.1%	Skilled Nursing
Other Assets	1,568,392	Operating Revenue	2,564,180	106.1%	Ancillary Service
Total Assets	<u>1,871,638</u>	Operating Expense	4,046,656	157.8%	Current Ratio
Current Liabilities	-464,468	Operating Margin	-1,482,476	-57.8%	Days to Collect
Long Term Liabilities	0	Other Income	-677,173	-26.4%	Avg Payment Days
Total Equity	<u>-1,407,170</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>-1,871,638</u>	Net Profit or Loss	<u>(482,481)</u>	-18.8%	Return on Equity
					34.3%
455554 WESTVIEW MANOR AND REHABILITATION CENTER				Proprietary - Corporation	
WESTVIEW MANOR AND REHABILITATION CENTER		7/31/2020 366 Days Settled			
MC GREGOR, TX 76657		CR Beds 186 POS Beds 0			
MCLENNAN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		32.5%	
Balance Sheet		Income Statement		Length of Stay	
				216.7	
Current Assets	6,077,643	Total Charges	8,596,192	Average Wages	21.38
Fixed Assets	578,765	Contract Allowance	149,761	1.7%	Skilled Nursing
Other Assets	2,441,703	Operating Revenue	8,446,431	98.3%	Ancillary Service
Total Assets	<u>9,098,111</u>	Operating Expense	8,553,810	101.3%	Current Ratio
Current Liabilities	5,996,771	Operating Margin	-107,379	-1.3%	Days to Collect
Long Term Liabilities	0	Other Income	342,297	4.1%	Avg Payment Days
Total Equity	<u>3,101,340</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>9,098,111</u>	Net Profit or Loss	<u>234,918</u>	2.8%	Return on Equity
					7.6%

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455959 WESTWARD TRAILS NURSING AND REHABILITATION				Proprietary - Corporation	
WESTWARD TRAILS NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
NACOGDOCHES, TX 75964		CR Beds 108 POS Beds 0			
NACOGDOCHES		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		49.9%	
		Length of Stay		156.0	
		Average Wages		19.03	
		Skilled Nursing		135.7%	
		Ancillary Service		-35.7%	
		Current Ratio		(1.8)	
		Days to Collect		76.8	
		Avg Payment Days		(15.6)	
		Depreciation Rate		443.3%	
		Return on Equity		-14.2%	
<hr/>					
675361 WHARTON NURSING AND REHABILITATION CENTER				Government - City-County	
WHARTON NURSING AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
WHARTON, TX 77488		CR Beds 120 POS Beds 0			
WHARTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.5%	
		Length of Stay		141.8	
		Average Wages		19.48	
		Skilled Nursing		79.6%	
		Ancillary Service		20.4%	
		Current Ratio		0.2	
		Days to Collect		29.0	
		Avg Payment Days		15.9	
		Depreciation Rate		215.4%	
		Return on Equity		11.1%	
<hr/>					
		Balance Sheet		Income Statement	
Current Assets	421,136	Total Charges	2,235,829		
Fixed Assets	99,229	Contract Allowance	-239,133	-10.7%	
Other Assets	-1,216,499	Operating Revenue	2,474,962	110.7%	
Total Assets	-696,134	Operating Expense	4,533,594	183.2%	
Current Liabilities	-236,615	Operating Margin	-2,058,632	-83.2%	
Long Term Liabilities	0	Other Income	-595,176	-24.0%	
Total Equity	932,749	Other Expense	0	0.0%	
Total Liab. and Equity	696,134	Net Profit or Loss	(132,038)	-5.3%	

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675534 WHEELER NURSING & REHABILITATION				Proprietary - Partnership	
WHEELER NURSING & REHABILITATION				12/31/2020 366 Days Settled	
WHEELER, TX 79096				CR Beds 90 POS Beds 0	
WHEELER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 38.2%	
Balance Sheet				Income Statement	
Current Assets	1,009,801	Total Charges	3,301,730	Average Wages	17.92
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	3,301,730	100.0%	Ancillary Service 0.0%
Total Assets	<u>1,009,801</u>	Operating Expense	<u>2,866,992</u>	86.8%	Current Ratio 7.6
Current Liabilities	133,402	Operating Margin	434,738	13.2%	Days to Collect 61.7
Long Term Liabilities	434,906	Other Income	511,825	15.5%	Avg Payment Days 16.9
Total Equity	<u>441,493</u>	Other Expense	0	0.0%	Depreciation Rate 360.3%
Total Liab. and Equity	<u>1,009,801</u>	Net Profit or Loss	<u>946,563</u>	28.7%	Return on Equity 214.4%
675134 WHISPERING OAKS REHAB & NURSING				Proprietary - Corporation	
WHISPERING OAKS REHAB & NURSING				12/31/2020 366 Days Settled	
CUERO, TX 77954				CR Beds 98 POS Beds 0	
DE WITT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 51.1%	
Balance Sheet				Income Statement	
Current Assets	2,056,130	Total Charges	6,442,271	Average Wages	20.94
Fixed Assets	275,666	Contract Allowance	2,300,026	35.7%	Skilled Nursing 56.4%
Other Assets	6,980	Operating Revenue	4,142,245	64.3%	Ancillary Service 43.6%
Total Assets	<u>2,338,776</u>	Operating Expense	<u>4,557,077</u>	110.0%	Current Ratio 1.1
Current Liabilities	1,945,112	Operating Margin	-414,832	-10.0%	Days to Collect 30.7
Long Term Liabilities	0	Other Income	501,512	12.1%	Avg Payment Days 118.7
Total Equity	<u>393,664</u>	Other Expense	0	0.0%	Depreciation Rate 66.1%
Total Liab. and Equity	<u>2,338,776</u>	Net Profit or Loss	<u>86,680</u>	2.1%	Return on Equity 22.0%

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675527 WHISPERWOOD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
WHISPERWOOD NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
LUBBOCK, TX 79416		CR Beds 126 POS Beds 0			
LUBBOCK		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		54.8%	
Balance Sheet		Income Statement		Length of Stay	
				142.0	
Current Assets	-2,969,187	Total Charges	6,287,655	Average Wages	19.16
Fixed Assets	614,209	Contract Allowance	583,552	9.3% Skilled Nursing	84.4%
Other Assets	-22,775	Operating Revenue	5,704,103	90.7% Ancillary Service	15.6%
Total Assets	-2,377,753	Operating Expense	6,348,244	111.3% Current Ratio	1.4
Current Liabilities	-2,159,878	Operating Margin	-644,141	-11.3% Days to Collect	53.0
Long Term Liabilities	0	Other Income	1,229,847	21.6% Avg Payment Days	211.9
Total Equity	5,063,893	Other Expense	0	0.0% Depreciation Rate	59.0%
Total Liab. and Equity	2,904,015	Net Profit or Loss	585,706	10.3% Return on Equity	11.6%
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455475 WHITE SETTLEMENT NURSING CENTER				Proprietary - Corporation	
WHITE SETTLEMENT NURSING CENTER		8/31/2020 366 Days Settled			
WHITE SETTLEMENT, TX 76108		CR Beds 108 POS Beds 0			
TARRANT		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		75.9%	
Balance Sheet		Income Statement		Length of Stay	
				140.8	
Current Assets	610,372	Total Charges	7,279,924	Average Wages	10.00
Fixed Assets	0	Contract Allowance	1,915,519	26.3% Skilled Nursing	64.7%
Other Assets	0	Operating Revenue	5,364,405	73.7% Ancillary Service	35.3%
Total Assets	610,372	Operating Expense	5,859,495	109.2% Current Ratio	0.5
Current Liabilities	1,179,543	Operating Margin	-495,090	-9.2% Days to Collect	43.1
Long Term Liabilities	0	Other Income	2,962	0.1% Avg Payment Days	73.7
Total Equity	-569,171	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	610,372	Net Profit or Loss	(492,128)	-9.2% Return on Equity	86.5%

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675624 WHITEHALL REHAB & NURSING				Proprietary - Corporation	
WHITEHALL REHAB & NURSING		8/31/2020 366 Days Settled			
CROCKETT, TX 75835		CR Beds 113 POS Beds 0			
HOUSTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		41.6%	
		Length of Stay		212.5	
		Average Wages		10.00	
		Skilled Nursing		36.5%	
		Ancillary Service		63.5%	
		Current Ratio		0.7	
		Days to Collect		100.2	
		Avg Payment Days		125.9	
		Depreciation Rate		0.0%	
		Return on Equity		103.6%	
Balance Sheet					
		Income Statement			
Current Assets	1,107,717	Total Charges	8,329,967		
Fixed Assets	0	Contract Allowance	4,380,003	52.6%	
Other Assets	0	Operating Revenue	3,949,964	47.4%	
Total Assets	<u>1,107,717</u>	Operating Expense	4,374,497	110.7%	
Current Liabilities	1,505,257	Operating Margin	-424,533	-10.7%	
Long Term Liabilities	0	Other Income	12,794	0.3%	
Total Equity	<u>-397,540</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,107,717</u>	Net Profit or Loss	<u>(411,739)</u>	-10.4%	
675856 WHITESBORO HEALTH AND REHABILITATION CENTER					
				Proprietary - Other	
WHITESBORO HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
WHITESBORO, TX 76273		CR Beds 100 POS Beds 0			
GRAYSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		50.5%	
		Length of Stay		140.0	
		Average Wages		19.43	
		Skilled Nursing		75.1%	
		Ancillary Service		24.9%	
		Current Ratio		0.6	
		Days to Collect		113.1	
		Avg Payment Days		46.1	
		Depreciation Rate		516.5%	
		Return on Equity		110.8%	
Balance Sheet					
Income Statement					
Current Assets	1,521,517	Total Charges	5,338,104		
Fixed Assets	73,221	Contract Allowance	1,055,051	19.8%	
Other Assets	150,000	Operating Revenue	4,283,053	80.2%	
Total Assets	<u>1,744,738</u>	Operating Expense	5,436,720	126.9%	
Current Liabilities	2,344,093	Operating Margin	-1,153,667	-26.9%	
Long Term Liabilities	0	Other Income	489,826	11.4%	
Total Equity	<u>-599,355</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,744,738</u>	Net Profit or Loss	<u>(663,841)</u>	-15.5%	

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676026 WILL-O-BELL				Proprietary - Other	
WILL-O-BELL		8/31/2020 366 Days Settled			
BARTLETT, TX 76511				CR Beds 90	POS Beds 0
BELL		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	77.1%
Balance Sheet		Income Statement		Length of Stay	650.8
Current Assets	1,297,641	Total Charges	4,559,116	Average Wages	17.65
Fixed Assets	238,112	Contract Allowance	306	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	4,558,810	100.0%	Ancillary Service 0.0%
Total Assets	1,535,753	Operating Expense	5,071,718	111.3%	Current Ratio 7.2
Current Liabilities	180,720	Operating Margin	-512,908	-11.3%	Days to Collect 25.6
Long Term Liabilities	448,830	Other Income	0	0.0%	Avg Payment Days 13.0
Total Equity	906,203	Other Expense	0	0.0%	Depreciation Rate 6.1%
Total Liab. and Equity	1,535,753	Net Profit or Loss	(512,908)	-11.3%	Return on Equity -56.6%
675857 WILLIAM R COURTNEY TEXAS STATE VETERANS HOME				Nonprofit - Church	
WILLIAM R COURTNEY TEXAS STATE VETERANS HOME		8/31/2020 366 Days Settled			
TEMPLE, TX 76504				CR Beds 160	POS Beds 0
BELL		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	95.5%
Balance Sheet		Income Statement		Length of Stay	288.3
Current Assets	8,445,013	Total Charges	10,069,014	Average Wages	18.09
Fixed Assets	6,700,047	Contract Allowance	-3,251,853	-32.3%	Skilled Nursing 90.3%
Other Assets	0	Operating Revenue	13,320,867	132.3%	Ancillary Service 9.7%
Total Assets	15,145,060	Operating Expense	11,884,022	89.2%	Current Ratio 4.1
Current Liabilities	2,044,909	Operating Margin	1,436,845	10.8%	Days to Collect 63.2
Long Term Liabilities	258,130	Other Income	552,678	4.1%	Avg Payment Days 63.0
Total Equity	12,842,021	Other Expense	0	0.0%	Depreciation Rate 4.5%
Total Liab. and Equity	15,145,060	Net Profit or Loss	1,989,523	14.9%	Return on Equity 15.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675756 WILLIAMSBURG VILLAGE HEALTHCARE CAMPUS				Nonprofit - Church	
WILLIAMSBURG VILLAGE HEALTHCARE CAMPUS		9/30/2020 366 Days Settled			
DESOTO, TX 75115				CR Beds 242 POS Beds 0	
DALLAS				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	77.7%
				Length of Stay	124.8
				Average Wages	19.38
				10.3% Skilled Nursing	80.8%
				89.7% Ancillary Service	19.2%
				106.1% Current Ratio	0.9
				Days to Collect	65.0
				Avg Payment Days	57.4
				0.0% Depreciation Rate	0.0%
				18.7% Return on Equity	-
					1,133.4%
675274 WILLIS NURSING AND REHABILITATION LP				Proprietary - Corporation	
WILLIS NURSING AND REHABILITATION LP		9/30/2020 274 Days Settled			
WILLIS, TX 77378		12/31/2020 92 Days Settled		CR Beds 114 POS Beds 0	
MONTGOMERY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	35.2%
				Length of Stay	2,189.2
				Average Wages	20.70
				4.0% Skilled Nursing	119.2%
				96.0% Ancillary Service	-19.2%
				167.0% Current Ratio	(0.4)
				Days to Collect	62.3
				Avg Payment Days	(22.5)
				0.0% Depreciation Rate	65.3%
				-10.5% Return on Equity	14.8%

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675274 WILLIS NURSING AND REHABILITATION LP				Proprietary - Corporation	
WILLIS NURSING AND REHABILITATION LP 9/30/2020 274 Days Settled					
WILLIS, TX 77378		12/31/2020 92 Days Settled		CR Beds 114 POS Beds 0	
MONTGOMERY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		34.7%	
Balance Sheet		Income Statement		Length of Stay 227.4	
Current Assets	1,163,610	Total Charges	959,210	Average Wages	20.70
Fixed Assets	22,717	Contract Allowance	270,424	28.2% Skilled Nursing	87.6%
Other Assets	0	Operating Revenue	688,786	71.8% Ancillary Service	12.4%
Total Assets	1,186,327	Operating Expense	713,629	103.6% Current Ratio	1.2
Current Liabilities	953,326	Operating Margin	-24,843	-3.6% Days to Collect	330.0
Long Term Liabilities	205,498	Other Income	52,343	7.6% Avg Payment Days	66.7
Total Equity	27,503	Other Expense	0	0.0% Depreciation Rate	174.1%
Total Liab. and Equity	1,186,327	Net Profit or Loss	27,500	4.0% Return on Equity	100.0%

676477 WILLOW CREEK HEALTHCARE CENTRE				Proprietary - Corporation	
WILLOW CREEK HEALTHCARE CENTRE 12/31/2020 385 Days *Settled					
MOUNT VERNON, TX 75457				CR Beds 95 POS Beds 0	
FRANKLIN		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		31.5%	
Balance Sheet		Income Statement		Length of Stay 145.6	
Current Assets	699,532	Total Charges	2,632,778	Average Wages	22.09
Fixed Assets	179,498	Contract Allowance	501,527	19.0% Skilled Nursing	72.8%
Other Assets	0	Operating Revenue	2,131,251	81.0% Ancillary Service	27.2%
Total Assets	879,030	Operating Expense	4,077,506	191.3% Current Ratio	0.2
Current Liabilities	3,906,307	Operating Margin	-1,946,255	-91.3% Days to Collect	144.4
Long Term Liabilities	0	Other Income	251,621	11.8% Avg Payment Days	234.1
Total Equity	-3,027,277	Other Expense	0	0.0% Depreciation Rate	378.4%
Total Liab. and Equity	879,030	Net Profit or Loss	(1,694,634)	-79.5% Return on Equity	56.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676365 WILLOW PARK REHABILITATION AND CARE CENTER				Proprietary - Partnership	
WILLOW PARK REHABILITATION AND CARE CENTER		9/30/2020 366 Days Settled			
WILLOW PARK, TX 76087				CR Beds 125 POS Beds 0	
PARKER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	18.1%
Balance Sheet		Income Statement		Length of Stay	21.2
Current Assets	607,068	Total Charges	12,336,611	Average Wages	20.26
Fixed Assets	0	Contract Allowance	2,345,140	19.0% Skilled Nursing	89.5%
Other Assets	0	Operating Revenue	9,991,471	81.0% Ancillary Service	0.0%
Total Assets	607,068	Operating Expense	10,856,214	108.7% Current Ratio	0.8
Current Liabilities	788,636	Operating Margin	-864,743	-8.7% Days to Collect	13.9
Long Term Liabilities	0	Other Income	851,993	8.5% Avg Payment Days	10.8
Total Equity	-181,568	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	607,068	Net Profit or Loss	(12,750)	-0.1% Return on Equity	7.0%

676007 WILLOW REHAB & NURSING				Proprietary - Corporation	
WILLOW REHAB & NURSING		12/31/2020 366 Days Settled			
KILGORE, TX 75662				CR Beds 118 POS Beds 0	
GREGG				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	72.9%
Balance Sheet		Income Statement		Length of Stay	135.2
Current Assets	3,821,270	Total Charges	11,215,278	Average Wages	22.76
Fixed Assets	353,994	Contract Allowance	3,810,073	34.0% Skilled Nursing	56.4%
Other Assets	200,979	Operating Revenue	7,405,205	66.0% Ancillary Service	43.6%
Total Assets	4,376,243	Operating Expense	8,336,423	112.6% Current Ratio	1.0
Current Liabilities	3,891,565	Operating Margin	-931,218	-12.6% Days to Collect	63.7
Long Term Liabilities	0	Other Income	312,601	4.2% Avg Payment Days	147.4
Total Equity	484,678	Other Expense	0	0.0% Depreciation Rate	174.6%
Total Liab. and Equity	4,376,243	Net Profit or Loss	(618,617)	-8.4% Return on Equity	-127.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675350 WILLOW SPRINGS HEALTH & REHABILITATION CENTER				Nonprofit - Church	
WILLOW SPRINGS HEALTH & REHABILITATION CENTER		5/31/2020 366 Days Settled			
ABILENE, TX 79605				CR Beds 96	POS Beds 0
TAYLOR		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	56.6%
Balance Sheet		Income Statement		Length of Stay	283.9
Current Assets	1,734,572	Total Charges	4,255,655	Average Wages	20.84
Fixed Assets	50,158	Contract Allowance	604,558	14.2%	Skilled Nursing
Other Assets	0	Operating Revenue	3,651,097	85.8%	Ancillary Service
Total Assets	1,784,730	Operating Expense	4,576,979	125.4%	Current Ratio
Current Liabilities	373,620	Operating Margin	-925,882	-25.4%	Days to Collect
Long Term Liabilities	2,570,992	Other Income	241,780	6.6%	Avg Payment Days
Total Equity	-1,159,882	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,784,730	Net Profit or Loss	(684,102)	-18.7%	Return on Equity
					59.0%
675272 WILLOWBEND NURSING AND REHABILITATION CENTER				Nonprofit - Church	
WILLOWBEND NURSING AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
MESQUITE, TX 75150				CR Beds 150	POS Beds 0
DALLAS		Key Performance Ind.			
NORIDIAN				Occupancy Rate	86.9%
Balance Sheet		Income Statement		Length of Stay	82.1
Current Assets	20,362,418	Total Charges	16,859,322	Average Wages	20.86
Fixed Assets	1,010,406	Contract Allowance	1,999,918	11.9%	Skilled Nursing
Other Assets	10,876,949	Operating Revenue	14,859,404	88.1%	Ancillary Service
Total Assets	32,249,773	Operating Expense	12,308,838	82.8%	Current Ratio
Current Liabilities	3,141,514	Operating Margin	2,550,566	17.2%	Days to Collect
Long Term Liabilities	10,876,949	Other Income	3,623	0.0%	Avg Payment Days
Total Equity	18,231,310	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	32,249,773	Net Profit or Loss	2,554,189	17.2%	Return on Equity
					14.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455700 WILLOWBROOK NURSING CENTER				Nonprofit - Church	
WILLOWBROOK NURSING CENTER		8/31/2020 244 Days Settled			
NACOGDOCHES, TX 75965				CR Beds 166 POS Beds 0	
NACOGDOCHES				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	61.8%
				Length of Stay	165.9
				Average Wages	21.30
				26.3%	Skilled Nursing 74.7%
				73.7%	Ancillary Service 25.3%
				88.4%	Current Ratio 1.6
				11.6%	Days to Collect 51.1
				0.0%	Avg Payment Days 55.2
				0.0%	Depreciation Rate 0.0%
				11.6%	Return on Equity 107.6%
Balance Sheet		Income Statement			
Current Assets	1,969,907	Total Charges	8,395,274		
Fixed Assets	0	Contract Allowance	2,208,501		
Other Assets	-63,844	Operating Revenue	6,186,773		
Total Assets	1,906,063	Operating Expense	5,468,518		
Current Liabilities	1,237,824	Operating Margin	718,255		
Long Term Liabilities	0	Other Income	440		
Total Equity	668,239	Other Expense	0		
Total Liab. and Equity	1,906,063	Net Profit or Loss	718,695		
676264 WINCHESTER LODGE HEALTHCARE CENTER				Proprietary - Corporation	
WINCHESTER LODGE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
ALVIN, TX 77511				CR Beds 94 POS Beds 0	
BRAZORIA				Key Performance Ind.	
TRAILBLAZER (TEXAS)				Occupancy Rate	85.4%
				Length of Stay	146.9
				Average Wages	9.82
				38.3%	Skilled Nursing 76.9%
				61.7%	Ancillary Service 16.7%
				121.7%	Current Ratio 1.5
				-21.7%	Days to Collect 78.8
				29.4%	Avg Payment Days 48.1
				0.0%	Depreciation Rate 291.7%
				7.8%	Return on Equity 197.1%
Balance Sheet		Income Statement			
Current Assets	1,490,791	Total Charges	10,148,401		
Fixed Assets	187,649	Contract Allowance	3,885,750		
Other Assets	0	Operating Revenue	6,262,651		
Total Assets	1,678,440	Operating Expense	7,621,279		
Current Liabilities	1,014,033	Operating Margin	-1,358,628		
Long Term Liabilities	417,997	Other Income	1,844,200		
Total Equity	246,409	Other Expense	0		
Total Liab. and Equity	1,678,439	Net Profit or Loss	485,572		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676219 WINDCREST HEALTH & REHABILITATION				Proprietary - Corporation	
WINDCREST HEALTH & REHABILITATION 8/31/2020 366 Days Settled					
ABILENE, TX 79606				CR Beds 120 POS Beds 0	
TAYLOR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	83.3%
Balance Sheet				Income Statement	
Current Assets	1,155,113	Total Charges	10,495,859	Length of Stay	154.4
Fixed Assets	0	Contract Allowance	2,051,940	Average Wages	10.00
Other Assets	0	Operating Revenue	8,443,919	19.5% Skilled Nursing	71.6%
Total Assets	1,155,113	Operating Expense	8,983,433	80.5% Ancillary Service	28.4%
Current Liabilities	1,435,216	Operating Margin	-539,514	106.4% Current Ratio	0.8
Long Term Liabilities	0	Other Income	25,941	-6.4% Days to Collect	49.9
Total Equity	-280,103	Other Expense	0	0.3% Avg Payment Days	58.5
Total Liab. and Equity	1,155,113	Net Profit or Loss	(513,573)	0.0% Depreciation Rate	0.0%
				-6.1% Return on Equity	183.4%
455533 WINDCREST NURSING AND REHABILITATION				Proprietary - Other	
WINDCREST NURSING AND REHABILITATION 12/31/2020 366 Days Settled					
SAN ANTONIO, TX 78239				CR Beds 180 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	53.1%
Balance Sheet				Income Statement	
Current Assets	1,644,441	Total Charges	8,662,617	Length of Stay	329.7
Fixed Assets	171,945	Contract Allowance	729,910	Average Wages	22.63
Other Assets	0	Operating Revenue	7,932,707	8.4% Skilled Nursing	82.1%
Total Assets	1,816,386	Operating Expense	8,276,945	91.6% Ancillary Service	17.9%
Current Liabilities	844,734	Operating Margin	-344,238	104.3% Current Ratio	1.9
Long Term Liabilities	0	Other Income	1,315,888	-4.3% Days to Collect	74.1
Total Equity	971,652	Other Expense	0	16.6% Avg Payment Days	35.3
Total Liab. and Equity	1,816,386	Net Profit or Loss	971,650	0.0% Depreciation Rate	826.6%
				12.2% Return on Equity	100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

455941 WINDCREST NURSING AND REHABILITATION CENTER				Proprietary - Other	
WINDCREST NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
FREDERICKSBURG, TX 78624		CR Beds 120 POS Beds 0			
GILLESPIE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	66.9%		
Balance Sheet		Income Statement		Length of Stay	126.1
Current Assets	5,545,498	Total Charges	9,175,559	Average Wages	23.63
Fixed Assets	56,780	Contract Allowance	2,438,161	26.6%	Skilled Nursing 84.0%
Other Assets	750,000	Operating Revenue	6,737,398	73.4%	Ancillary Service 16.0%
Total Assets	6,352,278	Operating Expense	7,181,891	106.6%	Current Ratio 1.0
Current Liabilities	5,323,890	Operating Margin	-444,493	-6.6%	Days to Collect 23.1
Long Term Liabilities	0	Other Income	758,442	11.3%	Avg Payment Days 27.1
Total Equity	1,028,388	Other Expense	0	0.0%	Depreciation Rate 223.8%
Total Liab. and Equity	6,352,278	Net Profit or Loss	313,949	4.7%	Return on Equity 30.5%
676402 WINDEMERE AT WESTOVER HILLS				Nonprofit - Church	
WINDEMERE AT WESTOVER HILLS		6/30/2020 366 Days Settled			
SAN ANTONIO, TX 78251		CR Beds 112 POS Beds 0			
BEXAR		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate	65.6%		
Balance Sheet		Income Statement		Length of Stay	65.0
Current Assets	1,187,910	Total Charges	12,778,527	Average Wages	23.00
Fixed Assets	0	Contract Allowance	4,533,081	35.5%	Skilled Nursing 62.9%
Other Assets	0	Operating Revenue	8,245,446	64.5%	Ancillary Service 37.1%
Total Assets	1,187,910	Operating Expense	8,208,821	99.6%	Current Ratio 3.8
Current Liabilities	310,768	Operating Margin	36,625	0.4%	Days to Collect 52.4
Long Term Liabilities	0	Other Income	89	0.0%	Avg Payment Days 4.9
Total Equity	877,142	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,187,910	Net Profit or Loss	17,671	0.2%	Return on Equity 2.0%

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675904 WINDFLOWER HEALTH CENTER				Proprietary - Other	
WINDFLOWER HEALTH CENTER		9/30/2020 366 Days Settled			
AMARILLO, TX 79106		CR Beds 120 POS Beds 0			
POTTER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.4%	
Balance Sheet		Income Statement		Length of Stay 74.4	
Current Assets	1,183,247	Total Charges	7,261,373	Average Wages 17.09	
Fixed Assets	13,618	Contract Allowance	885,053	12.2%	Skilled Nursing 80.4%
Other Assets	0	Operating Revenue	6,376,320	87.8%	Ancillary Service 19.6%
Total Assets	<u>1,196,865</u>	Operating Expense	16,649,676	261.1%	Current Ratio 0.3
Current Liabilities	3,720,052	Operating Margin	-10,273,356	-161.1%	Days to Collect 52.2
Long Term Liabilities	0	Other Income	10,421,790	163.4%	Avg Payment Days 12.4
Total Equity	<u>-2,523,187</u>	Other Expense	0	0.0%	Depreciation Rate 25,711.7%
Total Liab. and Equity	<u>1,196,865</u>	Net Profit or Loss	<u>148,434</u>	2.3%	Return on Equity -5.9%
676318 WINDMILL NURSING & REHAB CENTER				Proprietary - Other	
WINDMILL NURSING & REHAB CENTER		12/31/2020 366 Days Settled			
LUBBOCK, TX 79403		CR Beds 120 POS Beds 0			
LUBBOCK		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		69.2%	
Balance Sheet		Income Statement		Length of Stay 149.6	
Current Assets	1,575,407	Total Charges	9,417,923	Average Wages 20.57	
Fixed Assets	0	Contract Allowance	198,395	2.1%	Skilled Nursing 76.6%
Other Assets	26,696	Operating Revenue	9,219,528	97.9%	Ancillary Service 0.0%
Total Assets	<u>1,602,103</u>	Operating Expense	9,517,166	103.2%	Current Ratio 1.0
Current Liabilities	1,533,654	Operating Margin	-297,638	-3.2%	Days to Collect 42.9
Long Term Liabilities	0	Other Income	297,640	3.2%	Avg Payment Days 4.8
Total Equity	<u>68,449</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,602,103</u>	Net Profit or Loss	<u>2</u>	0.0%	Return on Equity 0.0%

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675557 WINDSONG CARE CENTER		Proprietary - Corporation	
WINDSONG CARE CENTER		12/31/2020 366 Days Settled	
PEARLAND, TX 77581		CR Beds 138 POS Beds 0	
BRAZORIA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	59.9%
Balance Sheet		Income Statement	Length of Stay 126.6
Current Assets	1,931,116	Total Charges	7,025,940
Fixed Assets	0	Contract Allowance	346,405
Other Assets	402,705	Operating Revenue	6,679,535
Total Assets	2,333,821	Operating Expense	8,508,054
Current Liabilities	765,822	Operating Margin	-1,828,519
Long Term Liabilities	363,847	Other Income	862,155
Total Equity	1,204,152	Other Expense	0
Total Liab. and Equity	2,333,821	Net Profit or Loss	(273,554)
		4.9%	95.1%
		127.4%	127.4%
		-27.4%	-27.4%
		12.9%	12.9%
		0.0%	0.0%
		-4.1%	-4.1%
			Average Wages 20.75
			Skilled Nursing 9.7%
			Ancillary Service 35.3%
			Current Ratio 2.5
			Days to Collect 40.5
			Avg Payment Days 29.2
			Depreciation Rate 0.0%
			Return on Equity -22.7%

676206 WINDSOR ARBOR VIEW		Government - City-County	
WINDSOR ARBOR VIEW		9/30/2020 366 Days Settled	
EDINBURG, TX 78539		CR Beds 120 POS Beds 0	
HIDALGO		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	82.4%
Balance Sheet		Income Statement	Length of Stay 77.5
Current Assets	817,548	Total Charges	10,023,135
Fixed Assets	252,805	Contract Allowance	0
Other Assets	4,149,766	Operating Revenue	10,023,135
Total Assets	5,220,119	Operating Expense	11,294,437
Current Liabilities	1,218,338	Operating Margin	-1,271,302
Long Term Liabilities	0	Other Income	1,607,340
Total Equity	4,001,781	Other Expense	0
Total Liab. and Equity	5,220,119	Net Profit or Loss	336,038
		0.0%	100.0%
		112.7%	112.7%
		-12.7%	-12.7%
		16.0%	16.0%
		0.0%	0.0%
		3.4%	3.4%
			Average Wages 18.26
			Skilled Nursing 67.1%
			Ancillary Service 32.9%
			Current Ratio 0.7
			Days to Collect 29.1
			Avg Payment Days 14.0
			Depreciation Rate 188.0%
			Return on Equity 8.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

676125 WINDSOR ATRIUM				Government - City-County	
WINDSOR ATRIUM		9/30/2020 366 Days Settled			
HARLINGEN, TX 78550		CR Beds 120 POS Beds 0			
CAMERON		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		75.5%	
Balance Sheet		Income Statement		Length of Stay	
				86.6	
Current Assets	714,826	Total Charges	8,062,037	Average Wages	
Fixed Assets	451,507	Contract Allowance	0	19.82	
Other Assets	3,503,685	Operating Revenue	8,062,037	72.8%	
Total Assets	<u>4,670,018</u>	Operating Expense	<u>9,804,914</u>	27.2%	
Current Liabilities	970,320	Operating Margin	-1,742,877	Current Ratio	
Long Term Liabilities	0	Other Income	2,098,486	0.7	
Total Equity	<u>3,699,698</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>4,670,018</u>	Net Profit or Loss	<u>355,609</u>	31.2	
				Avg Payment Days	
				12.4	
				Depreciation Rate	
				119.9%	
				Return on Equity	
				9.6%	

676391 WINDSOR CALALLEN				Government - City-County	
WINDSOR CALALLEN		9/30/2020 366 Days Settled			
CORPUS CHRISTI, TX 78410		CR Beds 120 POS Beds 0			
NUECES		Key Performance Ind.			
NOVITAS		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay	
				126.8	
Current Assets	925,074	Total Charges	9,421,646	Average Wages	
Fixed Assets	155,021	Contract Allowance	0	17.88	
Other Assets	4,291,877	Operating Revenue	9,421,646	80.7%	
Total Assets	<u>5,371,972</u>	Operating Expense	<u>10,115,725</u>	19.3%	
Current Liabilities	4,248,101	Operating Margin	-694,079	Current Ratio	
Long Term Liabilities	0	Other Income	1,027,089	0.2	
Total Equity	<u>1,123,871</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>5,371,972</u>	Net Profit or Loss	<u>333,010</u>	35.2	
				Avg Payment Days	
				24.5	
				Depreciation Rate	
				328.5%	
				Return on Equity	
				29.6%	

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675808 WINDSOR CARE CENTER				Proprietary - Other	
WINDSOR CARE CENTER		12/31/2020 366 Days Settled			
TERRELL, TX 75160				CR Beds 108 POS Beds 0	
KAUFMAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.1%
				Length of Stay	163.3
				Average Wages	21.71
				30.9% Skilled Nursing	53.9%
				69.1% Ancillary Service	46.1%
				126.8% Current Ratio	1.0
				-26.8% Days to Collect	107.5
				20.7% Avg Payment Days	47.0
				0.0% Depreciation Rate	78.5%
				-6.1% Return on Equity	93.6%
<hr/>					
455832 WINDSOR GARDENS				Nonprofit - Church	
WINDSOR GARDENS		9/30/2020 366 Days Settled			
LANCASTER, TX 75146				CR Beds 150 POS Beds 0	
DALLAS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.7%
				Length of Stay	83.8
				Average Wages	21.84
				24.4% Skilled Nursing	74.9%
				75.6% Ancillary Service	25.1%
				103.1% Current Ratio	81.5
				-3.1% Days to Collect	136.6
				6.5% Avg Payment Days	5.7
				0.0% Depreciation Rate	0.0%
				3.2% Return on Equity	5.6%

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675139 WINDSOR HEALTHCARE RESIDENCE		Nonprofit - Church	
WINDSOR HEALTHCARE RESIDENCE		7/31/2020 366 Days Settled	
GROESBECK, TX 76642		CR Beds 90 POS Beds 0	
LIMESTONE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	39.9%
		Length of Stay	285.6
		Average Wages	17.83
		5.0% Skilled Nursing	61.0%
		95.0% Ancillary Service	39.0%
		110.9% Current Ratio	2.1
		-10.9% Days to Collect	56.1
		26.6% Avg Payment Days	33.2
		0.0% Depreciation Rate	990.2%
		15.8% Return on Equity	152.4%

Balance Sheet		Income Statement	
Current Assets	570,811	Total Charges	2,644,724
Fixed Assets	11,469	Contract Allowance	132,564
Other Assets	0	Operating Revenue	2,512,160
Total Assets	582,280	Operating Expense	2,785,297
Current Liabilities	270,620	Operating Margin	-273,137
Long Term Liabilities	51,882	Other Income	669,074
Total Equity	259,778	Other Expense	0
Total Liab. and Equity	582,280	Net Profit or Loss	395,937

676337 WINDSOR HOUSTON		Government - City-County	
WINDSOR HOUSTON		12/31/2020 366 Days Settled	
HOUSTON, TX 77091		CR Beds 120 POS Beds 0	
HARRIS		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	92.2%
		Length of Stay	157.0
		Average Wages	21.10
		0.0% Skilled Nursing	78.3%
		100.0% Ancillary Service	21.7%
		89.2% Current Ratio	3.8
		10.8% Days to Collect	38.3
		4.2% Avg Payment Days	21.2
		0.0% Depreciation Rate	369.9%
		15.0% Return on Equity	69.9%

Balance Sheet		Income Statement	
Current Assets	3,171,856	Total Charges	12,079,202
Fixed Assets	149,521	Contract Allowance	0
Other Assets	2,490,995	Operating Revenue	12,079,202
Total Assets	5,812,372	Operating Expense	10,771,011
Current Liabilities	841,184	Operating Margin	1,308,191
Long Term Liabilities	2,383,948	Other Income	501,371
Total Equity	2,587,240	Other Expense	0
Total Liab. and Equity	5,812,372	Net Profit or Loss	1,809,562

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675409 WINDSOR MISSION OAKS				Government - City-County	
WINDSOR MISSION OAKS		12/31/2020 366 Days Settled			
SAN ANTONIO, TX 78214		CR Beds 150 POS Beds 0			
BEXAR		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		81.0%	
Balance Sheet		Income Statement		Length of Stay 274.5	
Current Assets	932,917	Total Charges	8,898,624	Average Wages	19.92
Fixed Assets	896,107	Contract Allowance	0	0.0%	Skilled Nursing 85.2%
Other Assets	4,673,267	Operating Revenue	8,898,624	100.0%	Ancillary Service 14.8%
Total Assets	6,502,291	Operating Expense	10,738,618	120.7%	Current Ratio 0.2
Current Liabilities	4,851,419	Operating Margin	-1,839,994	-20.7%	Days to Collect 37.9
Long Term Liabilities	0	Other Income	1,956,315	22.0%	Avg Payment Days 13.3
Total Equity	1,650,872	Other Expense	0	0.0%	Depreciation Rate 252.0%
Total Liab. and Equity	6,502,291	Net Profit or Loss	116,321	1.3%	Return on Equity 7.0%
676321 WINDSOR NURSING AND REHABILITATION CENTER OF CORPU				Government - City-County	
WINDSOR NURSING AND REHABILITATION CENTER OF CORPU		9/30/2020 366 Days Settled			
CORPUS CHRISTI, TX 78404		CR Beds 120 POS Beds 0			
NUECES		Key Performance Ind.			
TRAILBLAZER (TEXAS)		Occupancy Rate		86.1%	
Balance Sheet		Income Statement		Length of Stay 102.2	
Current Assets	3,719,193	Total Charges	8,688,433	Average Wages	20.07
Fixed Assets	146,526	Contract Allowance	0	0.0%	Skilled Nursing 76.7%
Other Assets	2,474,181	Operating Revenue	8,688,433	100.0%	Ancillary Service 23.3%
Total Assets	6,339,900	Operating Expense	9,504,674	109.4%	Current Ratio 1.0
Current Liabilities	3,828,369	Operating Margin	-816,241	-9.4%	Days to Collect 136.9
Long Term Liabilities	0	Other Income	1,187,612	13.7%	Avg Payment Days 17.1
Total Equity	2,511,531	Other Expense	0	0.0%	Depreciation Rate 404.5%
Total Liab. and Equity	6,339,900	Net Profit or Loss	371,371	4.3%	Return on Equity 14.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675956 WINDSOR NURSING AND REHABILITATION CENTER OF DUVAL				Proprietary - Other	
WINDSOR NURSING AND REHABILITATION CENTER OF DUVAL 12/31/2020 366 Days Settled					
AUSTIN, TX 78727				CR Beds 206 POS Beds 0	
TRAVIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.2%
Balance Sheet		Income Statement		Length of Stay	243.7
Current Assets	1,175,238	Total Charges	12,524,373	Average Wages	20.83
Fixed Assets	537,221	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	3,506,161	Operating Revenue	12,524,373	100.0%	Ancillary Service
Total Assets	5,218,620	Operating Expense	16,325,574	130.4%	Current Ratio
Current Liabilities	3,578,318	Operating Margin	-3,801,201	-30.4%	Days to Collect
Long Term Liabilities	0	Other Income	3,068,310	24.5%	Avg Payment Days
Total Equity	1,640,302	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,218,620	Net Profit or Loss	(732,891)	-5.9%	Return on Equity

675380 WINDSOR NURSING AND REHABILITATION CENTER OF SEGUI				Government - City-County	
WINDSOR NURSING AND REHABILITATION CENTER OF SEGUI 9/30/2020 366 Days Settled					
SEGUIN, TX 78155				CR Beds 122 POS Beds 0	
GUADALUPE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.7%
Balance Sheet		Income Statement		Length of Stay	316.6
Current Assets	1,280,846	Total Charges	7,806,670	Average Wages	19.05
Fixed Assets	1,548,900	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	3,316,775	Operating Revenue	7,806,670	100.0%	Ancillary Service
Total Assets	6,146,521	Operating Expense	8,780,538	112.5%	Current Ratio
Current Liabilities	1,579,113	Operating Margin	-973,868	-12.5%	Days to Collect
Long Term Liabilities	0	Other Income	1,371,029	17.6%	Avg Payment Days
Total Equity	4,567,408	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,146,521	Net Profit or Loss	397,161	5.1%	Return on Equity

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675755 WINDSOR PLACE				Proprietary - Corporation	
WINDSOR PLACE		12/31/2020 366 Days Settled			
DAINGERFIELD, TX 75638		CR Beds 117 POS Beds 0			
MORRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		36.1%	
Balance Sheet		Income Statement		Length of Stay 455.1	
Current Assets	318,797	Total Charges	2,676,811	Average Wages	14.69
Fixed Assets	36,337	Contract Allowance	-519,870	-19.4%	Skilled Nursing 66.4%
Other Assets	-29,918	Operating Revenue	3,196,681	119.4%	Ancillary Service 33.6%
Total Assets	325,216	Operating Expense	3,486,584	109.1%	Current Ratio 1.1
Current Liabilities	302,382	Operating Margin	-289,903	-9.1%	Days to Collect 27.5
Long Term Liabilities	-387,278	Other Income	1,019,528	31.9%	Avg Payment Days 44.9
Total Equity	410,112	Other Expense	0	0.0%	Depreciation Rate 199.0%
Total Liab. and Equity	325,216	Net Profit or Loss	729,625	22.8%	Return on Equity 177.9%
676371 WINDSOR QUAIL VALLEY POST-ACUTE HEALTHCARE				Government - City-County	
WINDSOR QUAIL VALLEY POST-ACUTE HEALTHCARE		12/31/2020 366 Days Settled			
MISSOURI CITY, TX 77459		CR Beds 120 POS Beds 0			
FORT BEND		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		74.2%	
Balance Sheet		Income Statement		Length of Stay 153.6	
Current Assets	539,593	Total Charges	6,379,562	Average Wages	22.06
Fixed Assets	139,137	Contract Allowance	0	0.0%	Skilled Nursing 79.4%
Other Assets	1,932,587	Operating Revenue	6,379,562	100.0%	Ancillary Service 20.6%
Total Assets	2,611,317	Operating Expense	7,883,249	123.6%	Current Ratio 0.4
Current Liabilities	1,299,924	Operating Margin	-1,503,687	-23.6%	Days to Collect 30.2
Long Term Liabilities	0	Other Income	2,064,649	32.4%	Avg Payment Days 1.5
Total Equity	1,311,393	Other Expense	0	0.0%	Depreciation Rate 375.4%
Total Liab. and Equity	2,611,317	Net Profit or Loss	560,962	8.8%	Return on Equity 42.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675976 WINFIELD REHAB & NURSING				Proprietary - Corporation	
WINFIELD REHAB & NURSING		8/31/2020 366 Days Settled			
CROCKETT, TX 75835		CR Beds 83 POS Beds 0			
HOUSTON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		76.9%	
Balance Sheet		Income Statement		Length of Stay	
				153.8	
Current Assets	1,333,924	Total Charges	11,944,133	Average Wages	
Fixed Assets	0	Contract Allowance	6,022,877	10.00	
Other Assets	0	Operating Revenue	5,921,256	50.4%	
Total Assets	1,333,924	Operating Expense	6,283,649	49.6%	
Current Liabilities	1,684,810	Operating Margin	-362,393	106.1%	
Long Term Liabilities	0	Other Income	4,442	-6.1%	
Total Equity	-350,886	Other Expense	0	0.1%	
Total Liab. and Equity	1,333,924	Net Profit or Loss	(357,951)	0.0%	
				Return on Equity	
				102.0%	

676089 WINNIE L LTC PARTNERS INC				Proprietary - Corporation	
WINNIE L LTC PARTNERS INC		12/31/2020 366 Days Settled			
CAMERON, TX 76520		CR Beds 105 POS Beds 0			
MILAM		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		66.3%	
Balance Sheet		Income Statement		Length of Stay	
				205.4	
Current Assets	835,507	Total Charges	6,518,755	Average Wages	
Fixed Assets	17,449	Contract Allowance	341,024	16.40	
Other Assets	0	Operating Revenue	6,177,731	5.2%	
Total Assets	852,956	Operating Expense	5,502,874	94.8%	
Current Liabilities	1,006,478	Operating Margin	674,857	89.1%	
Long Term Liabilities	0	Other Income	450,105	10.9%	
Total Equity	-153,522	Other Expense	0	7.3%	
Total Liab. and Equity	852,956	Net Profit or Loss	1,124,962	0.0%	
				Depreciation Rate	
				294.3%	
				Return on Equity	
				-732.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675847 WINTERS HEALTHCARE RESIDENCE				Nonprofit - Church	
WINTERS HEALTHCARE RESIDENCE		12/31/2020 394 Days Settled			
WINTERS, TX 79567		CR Beds 48 POS Beds 0			
RUNNELS		Key Performance Ind.			
NOVITAS		Occupancy Rate		36.0%	
Balance Sheet		Income Statement		Length of Stay 141.8	
Current Assets	909,166	Total Charges	1,440,228	Average Wages 21.94	
Fixed Assets	1,094,242	Contract Allowance	305,659	21.2%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	1,134,569	78.8%	Ancillary Service 0.0%
Total Assets	<u>2,003,408</u>	Operating Expense	2,832,506	249.7%	Current Ratio 0.2
Current Liabilities	3,763,588	Operating Margin	-1,697,937	-149.7%	Days to Collect 264.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 7.0
Total Equity	<u>-1,760,180</u>	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	<u>2,003,408</u>	Net Profit or Loss	<u>(1,760,180)</u>	-155.1%	Return on Equity 100.0%
676039 WINTERS PARK NURSING AND REHABILITATION CENTER				Proprietary - Other	
WINTERS PARK NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
GARLAND, TX 75044		CR Beds 132 POS Beds 0			
DALLAS		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		46.4%	
Balance Sheet		Income Statement		Length of Stay 169.9	
Current Assets	-12,252,109	Total Charges	5,608,314	Average Wages 23.66	
Fixed Assets	419,663	Contract Allowance	353,687	6.3%	Skilled Nursing 82.0%
Other Assets	0	Operating Revenue	5,254,627	93.7%	Ancillary Service 18.0%
Total Assets	<u>-11,832,446</u>	Operating Expense	7,075,092	134.6%	Current Ratio 1.1
Current Liabilities	-10,884,670	Operating Margin	-1,820,465	-34.6%	Days to Collect 63.4
Long Term Liabilities	0	Other Income	1,285,790	24.5%	Avg Payment Days 37.6
Total Equity	<u>-947,776</u>	Other Expense	0	0.0%	Depreciation Rate 170.4%
Total Liab. and Equity	<u>-11,832,446</u>	Net Profit or Loss	<u>(534,675)</u>	-10.2%	Return on Equity 56.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675593 WISTERIA PLACE				Nonprofit - Church	
WISTERIA PLACE		6/30/2020 366 Days Settled			
ABILENE, TX 79605				CR Beds 123 POS Beds 0	
TAYLOR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 65.4%	
Balance Sheet		Income Statement		Length of Stay 93.8	
Current Assets	10,401,519	Total Charges	10,052,575	Average Wages 22.05	
Fixed Assets	550,575	Contract Allowance	446,444	4.4% Skilled Nursing 48.8%	
Other Assets	5,519,611	Operating Revenue	9,606,131	95.6% Ancillary Service 51.2%	
Total Assets	<u>16,471,705</u>	Operating Expense	<u>8,199,521</u>	85.4% Current Ratio 5.9	
Current Liabilities	1,770,664	Operating Margin	1,406,610	14.6% Days to Collect 49.4	
Long Term Liabilities	5,519,611	Other Income	6,018	0.1% Avg Payment Days 23.4	
Total Equity	<u>9,181,430</u>	Other Expense	0	0.0% Depreciation Rate 63.0%	
Total Liab. and Equity	<u>16,471,705</u>	Net Profit or Loss	<u>1,424,828</u>	14.8% Return on Equity 15.5%	
675668 WOOD MEMORIAL NURSING AND REHABILITATION CENTER				Nonprofit - Church	
WOOD MEMORIAL NURSING AND REHABILITATION CENTER		7/31/2020 366 Days Settled			
MINEOLA, TX 75773				CR Beds 115 POS Beds 0	
WOOD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 69.3%	
Balance Sheet		Income Statement		Length of Stay 121.1	
Current Assets	1,090,128	Total Charges	8,484,031	Average Wages 18.83	
Fixed Assets	0	Contract Allowance	4,591,825	54.1% Skilled Nursing 70.4%	
Other Assets	0	Operating Revenue	3,892,206	45.9% Ancillary Service 29.6%	
Total Assets	<u>1,090,128</u>	Operating Expense	<u>5,338,759</u>	137.2% Current Ratio 0.6	
Current Liabilities	1,876,544	Operating Margin	-1,446,553	-37.2% Days to Collect 41.2	
Long Term Liabilities	506,916	Other Income	713,501	18.3% Avg Payment Days 11.5	
Total Equity	<u>-1,293,332</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>1,090,128</u>	Net Profit or Loss	<u>(733,052)</u>	-18.8% Return on Equity 56.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675229 WOODLAND MANOR NURSING AND REHABILITATION LP		Proprietary - Corporation	
WOODLAND MANOR NURSING AND REHABILITATION LP	8/31/2020 244 Days Settled		
CONROE, TX 77304	12/31/2020 122 Days Settled	CR Beds 146	POS Beds 0
MONTGOMERY		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	32.0%
		Length of Stay	945.1
		Average Wages	19.47
		0.3% Skilled Nursing	130.0%
		99.7% Ancillary Service	-30.0%
		178.0% Current Ratio	(0.2)
		-78.0% Days to Collect	67.9
		-49.0% Avg Payment Days	(26.7)
		0.0% Depreciation Rate	58.2%
		-31.2% Return on Equity	-10.6%

Balance Sheet		Income Statement			
Current Assets	96,789	Total Charges	1,455,820		
Fixed Assets	180,430	Contract Allowance	4,190	0.3%	
Other Assets	-4,107,043	Operating Revenue	1,451,630	99.7%	
Total Assets	-3,829,824	Operating Expense	2,583,697	178.0%	
Current Liabilities	-461,866	Operating Margin	-1,132,067	-78.0%	
Long Term Liabilities	0	Other Income	-711,683	-49.0%	
Total Equity	4,291,690	Other Expense	0	0.0%	
Total Liab. and Equity	3,829,824	Net Profit or Loss	(453,105)	-31.2%	

675229 WOODLAND MANOR NURSING AND REHABILITATION LP		Proprietary - Corporation	
WOODLAND MANOR NURSING AND REHABILITATION LP	8/31/2020 244 Days Settled		
CONROE, TX 77304	12/31/2020 122 Days Settled	CR Beds 146	POS Beds 0
MONTGOMERY		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	24.2%
		Length of Stay	113.4
		Average Wages	19.47
		20.5% Skilled Nursing	82.6%
		79.5% Ancillary Service	17.4%
		116.2% Current Ratio	1.2
		-16.2% Days to Collect	325.8
		16.6% Avg Payment Days	32.8
		0.0% Depreciation Rate	278.3%
		0.4% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	1,511,024	Total Charges	1,209,549		
Fixed Assets	22,717	Contract Allowance	247,825	20.5%	
Other Assets	0	Operating Revenue	961,724	79.5%	
Total Assets	1,533,741	Operating Expense	1,117,355	116.2%	
Current Liabilities	1,310,992	Operating Margin	-155,631	-16.2%	
Long Term Liabilities	218,664	Other Income	159,718	16.6%	
Total Equity	4,085	Other Expense	0	0.0%	
Total Liab. and Equity	1,533,741	Net Profit or Loss	4,087	0.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

675360 WOODLAND SPRINGS NURSING CENTER				Proprietary - Other	
WOODLAND SPRINGS NURSING CENTER 12/31/2020 366 Days Settled					
WACO, TX 76704				CR Beds 132 POS Beds 0	
MCLENNAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 62.9%	
Balance Sheet		Income Statement		Length of Stay 327.0	
Current Assets	3,207,496	Total Charges	10,374,247	Average Wages 19.88	
Fixed Assets	199,168	Contract Allowance	3,066,730	29.6% Skilled Nursing 62.2%	
Other Assets	117,540	Operating Revenue	7,307,517	70.4% Ancillary Service 37.8%	
Total Assets	3,524,204	Operating Expense	7,208,900	98.7% Current Ratio 1.5	
Current Liabilities	2,180,104	Operating Margin	98,617	1.3% Days to Collect 38.8	
Long Term Liabilities	37,141	Other Income	350,947	4.8% Avg Payment Days 21.3	
Total Equity	1,306,959	Other Expense	0	0.0% Depreciation Rate 122.7%	
Total Liab. and Equity	3,524,204	Net Profit or Loss	449,564	6.2% Return on Equity 34.4%	

676394 WOODLANDS PLACE REHABILITATION SUITES				Proprietary - Other	
WOODLANDS PLACE REHABILITATION SUITES 5/31/2020 366 Days Settled					
DENISON, TX 75020				CR Beds 133 POS Beds 0	
GRAYSON				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 75.4%	
Balance Sheet		Income Statement		Length of Stay 62.3	
Current Assets	811,579	Total Charges	15,791,321	Average Wages 21.19	
Fixed Assets	67,798	Contract Allowance	5,296,582	33.5% Skilled Nursing 50.8%	
Other Assets	2,614	Operating Revenue	10,494,739	66.5% Ancillary Service 49.2%	
Total Assets	881,991	Operating Expense	10,402,379	99.1% Current Ratio 0.7	
Current Liabilities	1,196,697	Operating Margin	92,360	0.9% Days to Collect 26.2	
Long Term Liabilities	261,554	Other Income	217,120	2.1% Avg Payment Days 16.7	
Total Equity	-576,260	Other Expense	0	0.0% Depreciation Rate 386.7%	
Total Liab. and Equity	881,991	Net Profit or Loss	309,480	2.9% Return on Equity -53.7%	

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675120 WOODVILLE HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
WOODVILLE HEALTH AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
WOODVILLE, TX 75979				CR Beds 98 POS Beds 0	
TYLER				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 57.1%	
Balance Sheet		Income Statement		Length of Stay 122.5	
Current Assets	1,257,223	Total Charges	6,142,587	Average Wages 19.29	
Fixed Assets	0	Contract Allowance	1,347,199	21.9% Skilled Nursing 75.5%	
Other Assets	0	Operating Revenue	4,795,388	78.1% Ancillary Service 24.5%	
Total Assets	<u>1,257,223</u>	Operating Expense	4,650,132	97.0% Current Ratio 4.5	
Current Liabilities	277,864	Operating Margin	145,256	3.0% Days to Collect 33.6	
Long Term Liabilities	0	Other Income	3,575	0.1% Avg Payment Days 4.8	
Total Equity	<u>979,359</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>1,257,223</u>	Net Profit or Loss	<u>148,831</u>	3.1% Return on Equity 15.2%	
675085 WOODWIND LAKES HEALTH AND REHABILITATION CENTER				Nonprofit - Church	
WOODWIND LAKES HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
HOUSTON, TX 77040				CR Beds 180 POS Beds 0	
HARRIS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 69.0%	
Balance Sheet		Income Statement		Length of Stay 197.7	
Current Assets	5,124,586	Total Charges	12,054,590	Average Wages 16.43	
Fixed Assets	149,787	Contract Allowance	2,051,049	17.0% Skilled Nursing 85.9%	
Other Assets	282,045	Operating Revenue	10,003,541	83.0% Ancillary Service 14.1%	
Total Assets	<u>5,556,418</u>	Operating Expense	8,910,717	89.1% Current Ratio 2.4	
Current Liabilities	2,153,675	Operating Margin	1,092,824	10.9% Days to Collect 44.0	
Long Term Liabilities	120,308	Other Income	1,796,396	18.0% Avg Payment Days 21.9	
Total Equity	<u>3,282,435</u>	Other Expense	0	0.0% Depreciation Rate 338.7%	
Total Liab. and Equity	<u>5,556,418</u>	Net Profit or Loss	<u>2,889,220</u>	28.9% Return on Equity 88.0%	

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675637 WOOLDRIDGE PLACE NURSING CENTER				Proprietary - Partnership	
WOOLDRIDGE PLACE NURSING CENTER 12/31/2020 366 Days Settled					
CORPUS CHRISTI, TX 78414				CR Beds 117 POS Beds 0	
NUECES				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate 53.3%	
Balance Sheet		Income Statement		Length of Stay 33.0	
Current Assets	2,055,352	Total Charges	6,409,311	Average Wages 20.33	
Fixed Assets	423,010	Contract Allowance	0	0.0% Skilled Nursing 72.0%	
Other Assets	267,755	Operating Revenue	6,409,311	100.0% Ancillary Service 25.8%	
Total Assets	2,746,117	Operating Expense	6,713,002	104.7% Current Ratio 2.2	
Current Liabilities	950,016	Operating Margin	-303,691	-4.7% Days to Collect 24.0	
Long Term Liabilities	440,517	Other Income	664,358	10.4% Avg Payment Days 23.4	
Total Equity	1,355,584	Other Expense	0	0.0% Depreciation Rate 11.6%	
Total Liab. and Equity	2,746,117	Net Profit or Loss	360,667	5.6% Return on Equity 26.6%	
455824 WURZBACH NURSING AND REHABILITATION				Proprietary - Other	
WURZBACH NURSING AND REHABILITATION 12/31/2020 366 Days Settled					
SAN ANTONIO, TX 78229				CR Beds 140 POS Beds 0	
BEXAR				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 69.2%	
Balance Sheet		Income Statement		Length of Stay 499.2	
Current Assets	1,876,334	Total Charges	7,808,947	Average Wages 21.85	
Fixed Assets	169,084	Contract Allowance	399,762	5.1% Skilled Nursing 84.9%	
Other Assets	0	Operating Revenue	7,409,185	94.9% Ancillary Service 15.1%	
Total Assets	2,045,418	Operating Expense	7,521,228	101.5% Current Ratio 2.2	
Current Liabilities	835,304	Operating Margin	-112,043	-1.5% Days to Collect 94.5	
Long Term Liabilities	0	Other Income	1,322,157	17.8% Avg Payment Days 38.5	
Total Equity	1,210,114	Other Expense	0	0.0% Depreciation Rate 641.4%	
Total Liab. and Equity	2,045,418	Net Profit or Loss	1,210,114	16.3% Return on Equity 100.0%	

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675736 YOAKUM NURSING AND REHABILITATION CENTER				Proprietary - Other	
YOAKUM NURSING AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
YOAKUM, TX 77995				CR Beds 110 POS Beds 0	
LAVACA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 89.7%	
Balance Sheet		Income Statement		Length of Stay 350.5	
Current Assets	756,028	Total Charges	6,792,729	Average Wages 16.67	
Fixed Assets	1,615,004	Contract Allowance	0	0.0% Skilled Nursing 84.1%	
Other Assets	4,094,645	Operating Revenue	6,792,729	100.0% Ancillary Service 15.9%	
Total Assets	<u>6,465,677</u>	Operating Expense	7,960,272	117.2% Current Ratio 0.3	
Current Liabilities	2,489,355	Operating Margin	-1,167,543	-17.2% Days to Collect 39.4	
Long Term Liabilities	0	Other Income	1,853,606	27.3% Avg Payment Days 15.4	
Total Equity	3,976,322	Other Expense	0	0.0% Depreciation Rate 120.3%	
Total Liab. and Equity	<u>6,465,677</u>	Net Profit or Loss	<u>686,063</u>	10.1% Return on Equity 17.3%	
675071 YORKTOWN NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
YORKTOWN NURSING AND REHABILITATION CENTER 9/30/2020 366 Days Settled					
YORKTOWN, TX 78164				CR Beds 86 POS Beds 0	
DE WITT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 54.9%	
Balance Sheet		Income Statement		Length of Stay 196.4	
Current Assets	573,271	Total Charges	4,506,667	Average Wages 21.08	
Fixed Assets	0	Contract Allowance	636,897	14.1% Skilled Nursing 77.7%	
Other Assets	1,336	Operating Revenue	3,869,770	85.9% Ancillary Service 22.3%	
Total Assets	<u>574,607</u>	Operating Expense	3,550,533	91.8% Current Ratio 2.8	
Current Liabilities	205,527	Operating Margin	319,237	8.2% Days to Collect 26.8	
Long Term Liabilities	0	Other Income	1,636	0.0% Avg Payment Days 12.1	
Total Equity	369,080	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>574,607</u>	Net Profit or Loss	<u>320,873</u>	8.3% Return on Equity 86.9%	

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