

SNF Profile Report - 2020

Sample Skilled Nursing Facility reports from the Halmanac.com website.

345333 ABBOTTS CREEK CENTER		Proprietary - Corporation	
ABBOTTS CREEK CENTER		12/31/2020 366 Days Settled	
LEXINGTON, NC 27295		CR Beds 64 POS Beds 0	
DAVIDSON		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA FOR PR),		Occupancy Rate	89.3%
Balance Sheet		Income Statement	
Current Assets	1,275,052	Total Charges	9,590,770
Fixed Assets	1,679,513	Contract Allowance	2,637,962
Other Assets	4,708,742	Operating Revenue	6,952,808
Total Assets	<u>7,663,307</u>	Operating Expense	6,475,337
Current Liabilities	1,017,099	Operating Margin	477,471
Long Term Liabilities	6,090,021	Other Income	78,716
Total Equity	556,187	Other Expense	0
Total Liab. and Equity	<u>7,663,307</u>	Net Profit or Loss	<u>556,187</u>
		27.5%	Skilled Nursing 78.6%
		72.5%	Ancillary Service 21.4%
		93.1%	Current Ratio 1.3
		6.9%	Days to Collect 63.8
		1.1%	Avg Payment Days 31.4
		0.0%	Depreciation Rate 27.5%
		8.0%	Return on Equity 100.0%
345161 ABERNETHY LAURELS		Nonprofit - Church	
ABERNETHY LAURELS		9/30/2020 366 Days Settled	
NEWTON, NC 28658		CR Beds 192 POS Beds 0	
CATAWBA		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	87.2%
Balance Sheet		Income Statement	
Current Assets	1,323,061	Total Charges	28,145,206
Fixed Assets	53,508,389	Contract Allowance	3,898,850
Other Assets	4,715,438	Operating Revenue	24,246,356
Total Assets	<u>59,546,888</u>	Operating Expense	25,957,330
Current Liabilities	1,931,585	Operating Margin	-1,710,974
Long Term Liabilities	57,664,677	Other Income	1,286,242
Total Equity	-49,374	Other Expense	0
Total Liab. and Equity	<u>59,546,888</u>	Net Profit or Loss	<u>(424,732)</u>
		13.9%	Skilled Nursing 57.4%
		86.1%	Ancillary Service 16.7%
		107.1%	Current Ratio 0.7
		-7.1%	Days to Collect 15.9
		5.3%	Avg Payment Days 23.8
		0.0%	Depreciation Rate 6.1%
		-1.8%	Return on Equity 860.2%

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345406 ACCORDIUS HEALTH AND REHABILITATION				Proprietary - Corporation	
ACCORDIUS HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
GATESVILLE, NC 27938		CR Beds 80 POS Beds 0			
GATES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.6%	
Balance Sheet		Income Statement		Length of Stay	
				176.6	
Current Assets	4,469,471	Total Charges	5,524,819	Average Wages	13.60
Fixed Assets	695,998	Contract Allowance	127,142	2.3% Skilled Nursing	82.7%
Other Assets	249,919	Operating Revenue	5,397,677	97.7% Ancillary Service	16.8%
Total Assets	5,415,388	Operating Expense	4,756,619	88.1% Current Ratio	1.1
Current Liabilities	3,975,790	Operating Margin	641,058	11.9% Days to Collect	56.3
Long Term Liabilities	300,270	Other Income	267,568	5.0% Avg Payment Days	305.0
Total Equity	1,139,328	Other Expense	0	0.0% Depreciation Rate	59.4%
Total Liab. and Equity	5,415,388	Net Profit or Loss	908,626	16.8% Return on Equity	79.8%

345509 ACCORDIUS HEALTH AT ABERDEEN				Proprietary - Corporation	
ACCORDIUS HEALTH AT ABERDEEN		12/31/2020 366 Days Settled			
ABERDEEN, NC 28315		CR Beds 110 POS Beds 0			
MOORE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.0%	
Balance Sheet		Income Statement		Length of Stay	
				188.0	
Current Assets	2,385,602	Total Charges	7,995,779	Average Wages	13.03
Fixed Assets	205,864	Contract Allowance	268,164	3.4% Skilled Nursing	86.8%
Other Assets	94,091	Operating Revenue	7,727,615	96.6% Ancillary Service	12.0%
Total Assets	2,685,557	Operating Expense	7,351,105	95.1% Current Ratio	1.4
Current Liabilities	1,712,581	Operating Margin	376,510	4.9% Days to Collect	9.6
Long Term Liabilities	0	Other Income	622,190	8.1% Avg Payment Days	82.5
Total Equity	972,976	Other Expense	0	0.0% Depreciation Rate	428.7%
Total Liab. and Equity	2,685,557	Net Profit or Loss	998,700	12.9% Return on Equity	102.6%

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345010 ACCORDIUS HEALTH AT ASHEVILLE		Proprietary - Corporation	
ACCORDIUS HEALTH AT ASHEVILLE		12/31/2020 366 Days Settled	
ASHEVILLE, NC 28804		CR Beds 77 POS Beds 0	
BUNCOMBE		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	77.0%
Balance Sheet		Income Statement	
Current Assets	607,344	Total Charges	5,937,365
Fixed Assets	351,678	Contract Allowance	0
Other Assets	85,914	Operating Revenue	5,937,365
Total Assets	1,044,936	Operating Expense	5,619,436
Current Liabilities	620,807	Operating Margin	317,929
Long Term Liabilities	409,046	Other Income	208,246
Total Equity	15,083	Other Expense	0
Total Liab. and Equity	1,044,936	Net Profit or Loss	526,175
		100.0%	94.6%
		5.4%	8.9%
		0.0%	0.0%
		0.0%	8.9%
		0.0%	3,488.5%
		0.0%	77.0%
		100.0%	179.4
		94.6%	15.91
		5.4%	88.4%
		0.0%	11.6%
		0.0%	1.0
		0.0%	54.7
		0.0%	37.7
		0.0%	89.5%
		0.0%	3,488.5%

345208 ACCORDIUS HEALTH AT BREVARD		Proprietary - Corporation	
ACCORDIUS HEALTH AT BREVARD		12/31/2020 366 Days Settled	
BREVARD, NC 28712		CR Beds 147 POS Beds 0	
TRANSYLVANIA		Key Performance Ind.	
NOVITAS		Occupancy Rate	45.5%
Balance Sheet		Income Statement	
Current Assets	1,275,100	Total Charges	7,778,927
Fixed Assets	399,283	Contract Allowance	278,722
Other Assets	127,315	Operating Revenue	7,500,205
Total Assets	1,801,698	Operating Expense	7,256,694
Current Liabilities	1,773,399	Operating Margin	243,511
Long Term Liabilities	419,574	Other Income	401,397
Total Equity	-391,275	Other Expense	0
Total Liab. and Equity	1,801,698	Net Profit or Loss	644,908
		3.6%	96.4%
		96.8%	3.2%
		5.4%	0.0%
		0.0%	204.6%
		8.6%	-164.8%
		96.4%	198.8
		96.8%	16.03
		3.2%	85.0%
		0.0%	15.0%
		0.0%	0.7
		0.0%	18.2
		0.0%	89.1
		0.0%	204.6%
		8.6%	-164.8%

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345243 ACCORDIUS HEALTH AT CHARLOTTE		Proprietary - Corporation	
ACCORDIUS HEALTH AT CHARLOTTE		12/31/2020 366 Days Settled	
CHARLOTTE, NC 28212		CR Beds 120 POS Beds 0	
MECKLENBURG		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	67.3%
		Length of Stay	104.5
		Average Wages	15.62
		4.6% Skilled Nursing	91.2%
		95.4% Ancillary Service	8.8%
		81.0% Current Ratio	6.5
		19.0% Days to Collect	46.3
		6.4% Avg Payment Days	12.1
		0.0% Depreciation Rate	126.8%
		25.4% Return on Equity	98.9%

Balance Sheet		Income Statement	
Current Assets	2,245,577	Total Charges	11,413,131
Fixed Assets	789,884	Contract Allowance	527,791
Other Assets	109,194	Operating Revenue	10,885,340
Total Assets	3,144,655	Operating Expense	8,819,314
Current Liabilities	347,835	Operating Margin	2,066,026
Long Term Liabilities	0	Other Income	700,831
Total Equity	2,796,820	Other Expense	0
Total Liab. and Equity	3,144,655	Net Profit or Loss	2,766,857

345131 ACCORDIUS HEALTH AT CLEMMONS		Proprietary - Corporation	
ACCORDIUS HEALTH AT CLEMMONS		12/31/2020 366 Days Settled	
CLEMMONS, NC 27012		CR Beds 120 POS Beds 0	
DAVIDSON		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	65.8%
		Length of Stay	94.8
		Average Wages	22.05
		2.1% Skilled Nursing	85.2%
		97.9% Ancillary Service	14.8%
		93.0% Current Ratio	1.3
		7.0% Days to Collect	24.4
		7.8% Avg Payment Days	48.4
		0.0% Depreciation Rate	228.1%
		14.8% Return on Equity	173.9%

Balance Sheet		Income Statement	
Current Assets	1,444,738	Total Charges	9,370,290
Fixed Assets	326,379	Contract Allowance	200,535
Other Assets	132,864	Operating Revenue	9,169,755
Total Assets	1,903,981	Operating Expense	8,529,318
Current Liabilities	1,122,476	Operating Margin	640,437
Long Term Liabilities	0	Other Income	718,908
Total Equity	781,505	Other Expense	0
Total Liab. and Equity	1,903,981	Net Profit or Loss	1,359,345

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345130 ACCORDIUS HEALTH AT CONCORD				Proprietary - Partnership	
ACCORDIUS HEALTH AT CONCORD		12/31/2020 366 Days Settled			
CONCORD, NC 28025		CR Beds 120 POS Beds 0			
CABARRUS		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		71.0%	
Balance Sheet		Income Statement		Length of Stay	
				156.0	
Current Assets	4,167,606	Total Charges	9,275,891	Average Wages	
Fixed Assets	219,118	Contract Allowance	447,869	16.45	
Other Assets	149,314	Operating Revenue	8,828,022	4.8%	
Total Assets	4,536,038	Operating Expense	7,995,545	95.2%	
Current Liabilities	2,662,537	Operating Margin	832,477	90.6%	
Long Term Liabilities	637,508	Other Income	204,275	9.4%	
Total Equity	1,235,993	Other Expense	0	2.3%	
Total Liab. and Equity	4,536,038	Net Profit or Loss	1,036,752	0.0%	
				11.7%	
				Return on Equity	
				83.9%	
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345359 ACCORDIUS HEALTH AT CREEKSIDE CARE				Proprietary - Corporation	
ACCORDIUS HEALTH AT CREEKSIDE CARE		12/31/2020 366 Days Settled			
AHOSKIE, NC 27910		CR Beds 151 POS Beds 0			
HERTFORD		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.4%	
Balance Sheet		Income Statement		Length of Stay	
				127.5	
Current Assets	4,067,908	Total Charges	13,685,428	Average Wages	
Fixed Assets	1,057,586	Contract Allowance	0	11.52	
Other Assets	285,146	Operating Revenue	13,685,428	0.0%	
Total Assets	5,410,640	Operating Expense	11,860,385	100.0%	
Current Liabilities	1,175,255	Operating Margin	1,825,043	86.7%	
Long Term Liabilities	169,461	Other Income	1,047,377	13.3%	
Total Equity	4,065,924	Other Expense	0	7.7%	
Total Liab. and Equity	5,410,640	Net Profit or Loss	2,872,420	0.0%	
				21.0%	
				Return on Equity	
				70.6%	

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345162 ACCORDIUS HEALTH AT GASTONIA		Proprietary - Corporation	
ACCORDIUS HEALTH AT GASTONIA		12/31/2020 366 Days Settled	
GASTONIA, NC 28052		CR Beds 118 POS Beds 0	
GASTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.8%
		Length of Stay	144.3
		Average Wages	14.89
		5.7%	Skilled Nursing 87.7%
		94.3%	Ancillary Service 12.3%
		101.6%	Current Ratio 0.5
		-1.6%	Days to Collect 10.4
		9.8%	Avg Payment Days 70.2
		0.0%	Depreciation Rate 125.6%
		8.2%	Return on Equity 132.6%

Balance Sheet		Income Statement	
Current Assets	730,305	Total Charges	8,372,449
Fixed Assets	1,138,859	Contract Allowance	477,684
Other Assets	153,991	Operating Revenue	7,894,765
Total Assets	2,023,155	Operating Expense	8,021,231
Current Liabilities	1,567,140	Operating Margin	-126,466
Long Term Liabilities	-32,815	Other Income	774,777
Total Equity	488,830	Other Expense	0
Total Liab. and Equity	2,023,155	Net Profit or Loss	648,311

345014 ACCORDIUS HEALTH AT GREENSBORO, LLC		Proprietary - Corporation	
ACCORDIUS HEALTH AT GREENSBORO, LLC		12/31/2020 366 Days Settled	
GREENSBORO, NC 27401		CR Beds 105 POS Beds 0	
GUILFORD		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	72.2%
		Length of Stay	153.3
		Average Wages	14.02
		6.3%	Skilled Nursing 87.2%
		93.7%	Ancillary Service 12.8%
		92.5%	Current Ratio 67.9
		7.5%	Days to Collect 21.4
		2.9%	Avg Payment Days (1.7)
		0.0%	Depreciation Rate 326.9%
		10.4%	Return on Equity 59.2%

Balance Sheet		Income Statement	
Current Assets	1,162,602	Total Charges	8,285,375
Fixed Assets	482,952	Contract Allowance	522,872
Other Assets	231,666	Operating Revenue	7,762,503
Total Assets	1,877,220	Operating Expense	7,178,573
Current Liabilities	17,124	Operating Margin	583,930
Long Term Liabilities	498,857	Other Income	222,385
Total Equity	1,361,239	Other Expense	0
Total Liab. and Equity	1,877,220	Net Profit or Loss	806,315

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345285 ACCORDIUS HEALTH AT HENDERSONVILLE LLC		Proprietary - Other	
ACCORDIUS HEALTH AT HENDERSONVILLE LLC		12/31/2020 366 Days Settled	
HENDERSONVILLE, NC 28791		CR Beds 134 POS Beds 0	
HENDERSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	57.4%
Balance Sheet		Income Statement	
Current Assets	713,069	Total Charges	8,335,498
Fixed Assets	679,206	Contract Allowance	259,827
Other Assets	125,974	Operating Revenue	8,075,671
Total Assets	1,518,249	Operating Expense	7,804,347
Current Liabilities	718,040	Operating Margin	271,324
Long Term Liabilities	43,038	Other Income	795,174
Total Equity	757,171	Other Expense	0
Total Liab. and Equity	1,518,249	Net Profit or Loss	1,066,498
		3.1%	Skilled Nursing 89.0%
		96.9%	Ancillary Service 11.0%
		96.6%	Current Ratio 1.0
		3.4%	Days to Collect 11.6
		9.8%	Avg Payment Days 33.2
		0.0%	Depreciation Rate 170.2%
		13.2%	Return on Equity 140.9%

345011 ACCORDIUS HEALTH AT LEXINGTON		Proprietary - Corporation	
ACCORDIUS HEALTH AT LEXINGTON		12/31/2020 366 Days Settled	
LEXINGTON, NC 27292		CR Beds 106 POS Beds 0	
DAVIDSON		Key Performance Ind.	
NOVITAS		Occupancy Rate	82.1%
Balance Sheet		Income Statement	
Current Assets	1,297,934	Total Charges	9,259,734
Fixed Assets	647,174	Contract Allowance	496,246
Other Assets	115,565	Operating Revenue	8,763,488
Total Assets	2,060,673	Operating Expense	8,214,339
Current Liabilities	1,550,113	Operating Margin	549,149
Long Term Liabilities	523,815	Other Income	174,252
Total Equity	-13,255	Other Expense	0
Total Liab. and Equity	2,060,673	Net Profit or Loss	723,401
		5.4%	Skilled Nursing 88.3%
		94.6%	Ancillary Service 11.7%
		93.7%	Current Ratio 0.8
		6.3%	Days to Collect 34.6
		2.0%	Avg Payment Days 67.6
		0.0%	Depreciation Rate 194.7%
		8.3%	Return on Equity - 5,457.6%

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345304 ACCORDIUS HEALTH AT MIDWOOD, LLC				Proprietary - Corporation	
ACCORDIUS HEALTH AT MIDWOOD, LLC				12/31/2020 366 Days Settled	
CHARLOTTE, NC 28205				CR Beds 100 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
NOVITAS				Occupancy Rate 58.5%	
Balance Sheet		Income Statement		Length of Stay 174.1	
Current Assets	1,251,321	Total Charges	7,377,659	Average Wages 15.07	
Fixed Assets	581,659	Contract Allowance	124,838	1.7% Skilled Nursing 87.0%	
Other Assets	90,929	Operating Revenue	7,252,821	98.3% Ancillary Service 13.0%	
Total Assets	1,923,909	Operating Expense	6,354,052	87.6% Current Ratio 1.5	
Current Liabilities	814,732	Operating Margin	898,769	12.4% Days to Collect 34.6	
Long Term Liabilities	302,038	Other Income	288,036	4.0% Avg Payment Days 44.1	
Total Equity	807,139	Other Expense	0	0.0% Depreciation Rate 156.8%	
Total Liab. and Equity	1,923,909	Net Profit or Loss	1,186,805	16.4% Return on Equity 147.0%	

345345 ACCORDIUS HEALTH AT MONROE				Proprietary - Corporation	
ACCORDIUS HEALTH AT MONROE				12/31/2020 366 Days Settled	
MONROE, NC 28112				CR Beds 72 POS Beds 0	
UNION				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 69.1%	
Balance Sheet		Income Statement		Length of Stay 151.8	
Current Assets	494,951	Total Charges	6,027,637	Average Wages 15.09	
Fixed Assets	667,229	Contract Allowance	357,865	5.9% Skilled Nursing 83.8%	
Other Assets	69,060	Operating Revenue	5,669,772	94.1% Ancillary Service 15.0%	
Total Assets	1,231,240	Operating Expense	4,645,605	81.9% Current Ratio 12.9	
Current Liabilities	38,395	Operating Margin	1,024,167	18.1% Days to Collect 16.0	
Long Term Liabilities	350,170	Other Income	106,135	1.9% Avg Payment Days (0.6)	
Total Equity	842,675	Other Expense	0	0.0% Depreciation Rate 76.3%	
Total Liab. and Equity	1,231,240	Net Profit or Loss	1,130,302	19.9% Return on Equity 134.1%	

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345179 ACCORDIUS HEALTH AT MOORESVILLE				Proprietary - Corporation	
ACCORDIUS HEALTH AT MOORESVILLE 12/31/2020 366 Days Settled					
MOORESVILLE, NC 28115				CR Beds 131 POS Beds 0	
IREDELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 47.9%	
Balance Sheet		Income Statement		Length of Stay 116.0	
Current Assets	2,081,763	Total Charges	8,008,789	Average Wages 15.95	
Fixed Assets	568,136	Contract Allowance	502,959	6.3% Skilled Nursing 88.4%	
Other Assets	112,190	Operating Revenue	7,505,830	93.7% Ancillary Service 11.6%	
Total Assets	2,762,089	Operating Expense	6,816,660	90.8% Current Ratio 1.2	
Current Liabilities	1,744,870	Operating Margin	689,170	9.2% Days to Collect 58.8	
Long Term Liabilities	335,810	Other Income	439,303	5.9% Avg Payment Days 90.5	
Total Equity	681,409	Other Expense	0	0.0% Depreciation Rate 165.2%	
Total Liab. and Equity	2,762,089	Net Profit or Loss	1,128,473	15.0% Return on Equity 165.6%	

345081 ACCORDIUS HEALTH AT ROSE MANOR LLC				Proprietary - Partnership	
ACCORDIUS HEALTH AT ROSE MANOR 12/31/2020 366 Days Settled					
LLC					
DURHAM, NC 27704				CR Beds 111 POS Beds 0	
DURHAM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.2%	
Balance Sheet		Income Statement		Length of Stay 153.9	
Current Assets	1,982,221	Total Charges	11,129,376	Average Wages 16.19	
Fixed Assets	273,983	Contract Allowance	900,673	8.1% Skilled Nursing 85.6%	
Other Assets	143,495	Operating Revenue	10,228,703	91.9% Ancillary Service 14.4%	
Total Assets	2,399,699	Operating Expense	9,047,272	88.4% Current Ratio 3.2	
Current Liabilities	617,336	Operating Margin	1,181,431	11.6% Days to Collect 17.6	
Long Term Liabilities	351,806	Other Income	378,198	3.7% Avg Payment Days 22.4	
Total Equity	1,430,557	Other Expense	0	0.0% Depreciation Rate 493.4%	
Total Liab. and Equity	2,399,699	Net Profit or Loss	1,559,629	15.2% Return on Equity 109.0%	

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345083 ACCORDIUS HEALTH AT RUTHERFORD LLC		Proprietary - Corporation	
ACCORDIUS HEALTH AT RUTHERFORD LLC		12/31/2020 397 Days Settled	
RUTHERFORDTON, NC 28139		CR Beds 80 POS Beds 0	
RUTHERFORD		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.7%
Balance Sheet		Income Statement	
Current Assets	1,672,946	Total Charges	8,464,093
Fixed Assets	132,644	Contract Allowance	569,030
Other Assets	43,093	Operating Revenue	7,895,063
Total Assets	1,848,683	Operating Expense	6,577,726
Current Liabilities	545,001	Operating Margin	1,317,337
Long Term Liabilities	0	Other Income	151,376
Total Equity	1,303,682	Other Expense	0
Total Liab. and Equity	1,848,683	Net Profit or Loss	1,468,713
		6.7%	Skilled Nursing
		93.3%	Ancillary Service
		83.3%	Current Ratio
		16.7%	Days to Collect
		1.9%	Avg Payment Days
		0.0%	Depreciation Rate
		18.6%	Return on Equity
		81.4%	Length of Stay
		14.68	Average Wages
		88.5%	Skilled Nursing
		11.5%	Ancillary Service
		3.1	Current Ratio
		42.2	Days to Collect
		30.4	Avg Payment Days
		689.3%	Depreciation Rate
		112.7%	Return on Equity
345115 ACCORDIUS HEALTH AT SALISBURY		Proprietary - Corporation	
ACCORDIUS HEALTH AT SALISBURY		12/31/2020 366 Days Settled	
SALISBURY, NC 28144		CR Beds 185 POS Beds 0	
ROWAN		Key Performance Ind.	
NOVITAS		Occupancy Rate	74.3%
Balance Sheet		Income Statement	
Current Assets	2,927,553	Total Charges	14,315,728
Fixed Assets	1,084,093	Contract Allowance	96,106
Other Assets	199,439	Operating Revenue	14,219,622
Total Assets	4,211,085	Operating Expense	12,503,990
Current Liabilities	1,859,291	Operating Margin	1,715,632
Long Term Liabilities	517,783	Other Income	773,405
Total Equity	1,834,011	Other Expense	0
Total Liab. and Equity	4,211,085	Net Profit or Loss	2,489,037
		0.7%	Skilled Nursing
		99.3%	Ancillary Service
		87.9%	Current Ratio
		12.1%	Days to Collect
		5.4%	Avg Payment Days
		0.0%	Depreciation Rate
		17.5%	Return on Equity
		244.2	Length of Stay
		13.87	Average Wages
		91.3%	Skilled Nursing
		8.7%	Ancillary Service
		1.6	Current Ratio
		27.3	Days to Collect
		52.9	Avg Payment Days
		154.1%	Depreciation Rate
		135.7%	Return on Equity

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345375 ACCORDIUS HEALTH AT SCOTLAND MANOR		Proprietary - Corporation	
ACCORDIUS HEALTH AT SCOTLAND MANOR		12/31/2020 366 Days Settled	
SCOTLAND NECK, NC 27874		CR Beds 62 POS Beds 0	
HALIFAX		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.8%
Balance Sheet		Income Statement	
Current Assets	942,111	Total Charges	4,571,280
Fixed Assets	185,719	Contract Allowance	0
Other Assets	144,452	Operating Revenue	4,571,280
Total Assets	1,272,282	Operating Expense	4,293,607
Current Liabilities	443,749	Operating Margin	277,673
Long Term Liabilities	251,366	Other Income	402,473
Total Equity	577,167	Other Expense	0
Total Liab. and Equity	1,272,282	Net Profit or Loss	680,146
		100.0%	93.9%
		6.1%	8.8%
		0.0%	0.0%
		14.9%	
			Length of Stay 226.3
			Average Wages 14.24
			Skilled Nursing 87.1%
			Ancillary Service 12.9%
			Current Ratio 2.1
			Days to Collect 28.1
			Avg Payment Days 37.5
			Depreciation Rate 190.2%
			Return on Equity 117.8%

345128 ACCORDIUS HEALTH AT STATESVILLE		Proprietary - Corporation	
ACCORDIUS HEALTH AT STATESVILLE		12/31/2020 366 Days Settled	
STATESVILLE, NC 28677		CR Beds 147 POS Beds 0	
IREDELL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	55.3%
Balance Sheet		Income Statement	
Current Assets	1,341,158	Total Charges	9,706,741
Fixed Assets	738,135	Contract Allowance	585,340
Other Assets	150,701	Operating Revenue	9,121,401
Total Assets	2,229,994	Operating Expense	8,239,400
Current Liabilities	797,653	Operating Margin	882,001
Long Term Liabilities	510,303	Other Income	338,116
Total Equity	922,038	Other Expense	0
Total Liab. and Equity	2,229,994	Net Profit or Loss	1,220,117
		6.0%	94.0%
		9.7%	3.7%
		0.0%	0.0%
		13.4%	
			Length of Stay 168.9
			Average Wages 14.19
			Skilled Nursing 88.9%
			Ancillary Service 11.1%
			Current Ratio 1.7
			Days to Collect 40.0
			Avg Payment Days 35.2
			Depreciation Rate 163.2%
			Return on Equity 132.3%

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345133 ACCORDIUS HEALTH AT WILKESBORO		Proprietary - Partnership	
ACCORDIUS HEALTH AT WILKESBORO		12/31/2020 366 Days Settled	
WILKESBORO, NC 28697		CR Beds 120 POS Beds 0	
WILKES		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	64.0%
Balance Sheet		Income Statement	
Current Assets	1,943,889	Total Charges	9,417,825
Fixed Assets	163,824	Contract Allowance	758,018
Other Assets	156,427	Operating Revenue	8,659,807
Total Assets	2,264,140	Operating Expense	7,517,474
Current Liabilities	274,788	Operating Margin	1,142,333
Long Term Liabilities	438,197	Other Income	415,375
Total Equity	1,551,155	Other Expense	0
Total Liab. and Equity	2,264,140	Net Profit or Loss	1,557,708
		8.0%	Skilled Nursing 84.8%
		92.0%	Ancillary Service 15.2%
		86.8%	Current Ratio 7.1
		13.2%	Days to Collect 41.9
		4.8%	Avg Payment Days 10.4
		0.0%	Depreciation Rate 482.6%
		18.0%	Return on Equity 100.4%

345236 ACCORDIUS HEALTH AT WILMINGTON		Proprietary - Corporation	
ACCORDIUS HEALTH AT WILMINGTON		12/31/2020 366 Days Settled	
WILMINGTON, NC 28401		CR Beds 120 POS Beds 0	
NEW HANOVER		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	63.8%
Balance Sheet		Income Statement	
Current Assets	834,525	Total Charges	10,026,456
Fixed Assets	1,250,147	Contract Allowance	815,054
Other Assets	136,740	Operating Revenue	9,211,402
Total Assets	2,221,412	Operating Expense	8,686,000
Current Liabilities	1,409,906	Operating Margin	525,402
Long Term Liabilities	434,245	Other Income	374,100
Total Equity	377,261	Other Expense	0
Total Liab. and Equity	2,221,412	Net Profit or Loss	899,502
		8.1%	Skilled Nursing 82.6%
		91.9%	Ancillary Service 17.4%
		94.3%	Current Ratio 0.6
		5.7%	Days to Collect 21.5
		4.1%	Avg Payment Days 59.2
		0.0%	Depreciation Rate 138.8%
		9.8%	Return on Equity 238.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345063 ACCORDIUS HEALTH AT WILSON				Proprietary - Partnership	
ACCORDIUS HEALTH AT WILSON		12/31/2020 366 Days Settled			
WILSON, NC 27893		CR Beds 110 POS Beds 0			
WILSON		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate	59.5%		
Balance Sheet		Income Statement		Length of Stay	151.5
Current Assets	1,592,522	Total Charges	7,542,815	Average Wages	15.54
Fixed Assets	192,660	Contract Allowance	367,834	4.9%	Skilled Nursing 89.6%
Other Assets	131,090	Operating Revenue	7,174,981	95.1%	Ancillary Service 10.4%
Total Assets	1,916,272	Operating Expense	6,810,447	94.9%	Current Ratio 1.8
Current Liabilities	906,293	Operating Margin	364,534	5.1%	Days to Collect 19.4
Long Term Liabilities	204,767	Other Income	466,958	6.5%	Avg Payment Days 46.5
Total Equity	805,212	Other Expense	0	0.0%	Depreciation Rate 551.0%
Total Liab. and Equity	1,916,272	Net Profit or Loss	831,492	11.6%	Return on Equity 103.3%
345149 ACCORDIUS HEALTH AT WINSTON SALEM				Proprietary - Corporation	
ACCORDIUS HEALTH AT WINSTON SALEM		12/31/2020 366 Days Settled			
WINSTON-SALEM, NC 27106		CR Beds 80 POS Beds 0			
FORSYTH		Key Performance Ind.			
NOVITAS		Occupancy Rate	45.2%		
Balance Sheet		Income Statement		Length of Stay	89.2
Current Assets	568,035	Total Charges	5,576,432	Average Wages	16.22
Fixed Assets	862,421	Contract Allowance	921,772	16.5%	Skilled Nursing 77.2%
Other Assets	74,065	Operating Revenue	4,654,660	83.5%	Ancillary Service 22.8%
Total Assets	1,504,521	Operating Expense	4,609,136	99.0%	Current Ratio 0.4
Current Liabilities	1,442,873	Operating Margin	45,524	1.0%	Days to Collect 58.1
Long Term Liabilities	207,315	Other Income	149,939	3.2%	Avg Payment Days 111.9
Total Equity	-145,667	Other Expense	0	0.0%	Depreciation Rate 65.1%
Total Liab. and Equity	1,504,521	Net Profit or Loss	195,463	4.2%	Return on Equity -134.2%

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345535 ADAMS FARM LIVING & REHABILITATION				Proprietary - Corporation	
ADAMS FARM LIVING & REHABILITATION 9/30/2020 366 Days Settled					
JAMESTOWN, NC 27282				CR Beds 120 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 81.0%	
Balance Sheet		Income Statement		Length of Stay 110.2	
Current Assets	2,413,443	Total Charges	12,276,331	Average Wages 22.35	
Fixed Assets	510,696	Contract Allowance	1,852,540	15.1% Skilled Nursing 81.8%	
Other Assets	18,300	Operating Revenue	10,423,791	84.9% Ancillary Service 18.2%	
Total Assets	2,942,439	Operating Expense	10,059,591	96.5% Current Ratio 1.7	
Current Liabilities	1,389,764	Operating Margin	364,200	3.5% Days to Collect 40.0	
Long Term Liabilities	741,331	Other Income	51,542	0.5% Avg Payment Days 28.9	
Total Equity	811,344	Other Expense	0	0.0% Depreciation Rate 73.3%	
Total Liab. and Equity	2,942,439	Net Profit or Loss	415,742	4.0% Return on Equity 51.2%	

345420 ALAMANCE HEALTH CARE CENTER				Proprietary - Corporation	
ALAMANCE HEALTH CARE CENTER 9/30/2020 366 Days Settled					
BURLINGTON, NC 27217				CR Beds 180 POS Beds 0	
ALAMANCE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 89.8%	
Balance Sheet		Income Statement		Length of Stay 132.0	
Current Assets	5,258,739	Total Charges	21,259,173	Average Wages 21.20	
Fixed Assets	1,910,312	Contract Allowance	6,506,130	30.6% Skilled Nursing 80.3%	
Other Assets	195,518	Operating Revenue	14,753,043	69.4% Ancillary Service 19.7%	
Total Assets	7,364,569	Operating Expense	11,545,672	78.3% Current Ratio 2.1	
Current Liabilities	2,456,195	Operating Margin	3,207,371	21.7% Days to Collect 37.9	
Long Term Liabilities	178,914	Other Income	29,438	0.2% Avg Payment Days 15.9	
Total Equity	4,729,460	Other Expense	0	0.0% Depreciation Rate 3.8%	
Total Liab. and Equity	7,364,569	Net Profit or Loss	3,236,809	21.9% Return on Equity 68.4%	

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345441 ALEXANDRIA PLACE				Proprietary - Corporation		
ALEXANDRIA PLACE		9/30/2020 366 Days Settled				
GASTONIA, NC 28054				CR Beds 100 POS Beds 0		
GASTON				Key Performance Ind.		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	80.8%	
				Length of Stay	287.2	
Balance Sheet		Income Statement		Average Wages	17.17	
Current Assets	2,461,018	Total Charges	6,819,654	0.0%	Skilled Nursing	75.3%
Fixed Assets	211,762	Contract Allowance	0	100.0%	Ancillary Service	11.2%
Other Assets	0	Operating Revenue	6,819,654	96.0%	Current Ratio	3.4
Total Assets	<u>2,672,780</u>	Operating Expense	<u>6,546,567</u>	4.0%	Days to Collect	43.4
Current Liabilities	717,828	Operating Margin	273,087	6.1%	Avg Payment Days	37.5
Long Term Liabilities	612,019	Other Income	417,525	0.0%	Depreciation Rate	49.8%
Total Equity	<u>1,342,933</u>	Other Expense	0	10.1%	Return on Equity	51.4%
Total Liab. and Equity	<u>2,672,780</u>	Net Profit or Loss	<u>690,612</u>			
345261 ALLEGHANY CENTER				Proprietary - Corporation		
ALLEGHANY CENTER		12/31/2020 366 Days Settled				
SPARTA, NC 28675				CR Beds 90 POS Beds 0		
ALLEGHANY				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	80.1%	
				Length of Stay	214.6	
Balance Sheet		Income Statement		Average Wages	20.48	
Current Assets	1,320,623	Total Charges	5,961,324	-13.7%	Skilled Nursing	88.3%
Fixed Assets	2,110,961	Contract Allowance	-814,924	113.7%	Ancillary Service	11.7%
Other Assets	-1,893,874	Operating Revenue	6,776,248	105.3%	Current Ratio	1.6
Total Assets	<u>1,537,710</u>	Operating Expense	<u>7,132,339</u>	-5.3%	Days to Collect	65.5
Current Liabilities	845,168	Operating Margin	-356,091	0.5%	Avg Payment Days	22.4
Long Term Liabilities	1,017,813	Other Income	30,820	0.0%	Depreciation Rate	13.1%
Total Equity	<u>-325,271</u>	Other Expense	0	-4.8%	Return on Equity	100.0%
Total Liab. and Equity	<u>1,537,710</u>	Net Profit or Loss	<u>(325,271)</u>			

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345155 ALPINE HEALTH AND REHABILITATION OF ASHEBORO				Proprietary - Corporation	
ALPINE HEALTH AND REHABILITATION OF ASHEBORO				9/30/2020 366 Days Settled	
ASHEBORO, NC 27203				CR Beds 238 POS Beds 0	
RANDOLPH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 51.2%	
Balance Sheet		Income Statement		Length of Stay 149.1	
Current Assets	2,950,677	Total Charges	46,131,046	Average Wages 25.06	
Fixed Assets	363,831	Contract Allowance	31,715,474	68.8% Skilled Nursing 95.5%	
Other Assets	0	Operating Revenue	14,415,572	31.2% Ancillary Service 4.5%	
Total Assets	<u>3,314,508</u>	Operating Expense	12,532,341	86.9% Current Ratio 40.7	
Current Liabilities	72,456	Operating Margin	1,883,231	13.1% Days to Collect 15.8	
Long Term Liabilities	0	Other Income	2,173,609	15.1% Avg Payment Days 3.6	
Total Equity	<u>3,242,052</u>	Other Expense	0	0.0% Depreciation Rate 319.8%	
Total Liab. and Equity	<u>3,314,508</u>	Net Profit or Loss	<u>4,056,840</u>	28.1% Return on Equity 125.1%	

345066 ALSTON BROOK				Proprietary - Corporation	
ALSTON BROOK				9/30/2020 366 Days Settled	
LEXINGTON, NC 27295				CR Beds 100 POS Beds 0	
DAVIDSON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 85.0%	
Balance Sheet		Income Statement		Length of Stay 127.5	
Current Assets	4,418,780	Total Charges	10,107,030	Average Wages 20.50	
Fixed Assets	3,486,747	Contract Allowance	0	0.0% Skilled Nursing 92.7%	
Other Assets	0	Operating Revenue	10,107,030	100.0% Ancillary Service 7.3%	
Total Assets	<u>7,905,527</u>	Operating Expense	9,045,849	89.5% Current Ratio 2.5	
Current Liabilities	1,738,451	Operating Margin	1,061,181	10.5% Days to Collect 36.9	
Long Term Liabilities	3,509,083	Other Income	663,895	6.6% Avg Payment Days 68.2	
Total Equity	<u>2,657,993</u>	Other Expense	0	0.0% Depreciation Rate 4.7%	
Total Liab. and Equity	<u>7,905,527</u>	Net Profit or Loss	<u>1,704,449</u>	16.9% Return on Equity 64.1%	

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345051 ANSON HEALTH AND REHABILITATION				Proprietary - Corporation	
ANSON HEALTH AND REHABILITATION				12/31/2020 366 Days Settled	
WADESBORO, NC 28170				CR Beds 95 POS Beds 0	
ANSON				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 88.9%	
Balance Sheet		Income Statement		Length of Stay 180.7	
Current Assets	4,104,075	Total Charges	10,870,586	Average Wages 19.45	
Fixed Assets	532,416	Contract Allowance	-74,770	-0.7%	Skilled Nursing 70.2%
Other Assets	0	Operating Revenue	10,945,356	100.7%	Ancillary Service 29.8%
Total Assets	4,636,491	Operating Expense	9,017,868	82.4%	Current Ratio 2.7
Current Liabilities	1,503,467	Operating Margin	1,927,488	17.6%	Days to Collect 43.0
Long Term Liabilities	0	Other Income	80,951	0.7%	Avg Payment Days 25.3
Total Equity	3,133,024	Other Expense	0	0.0%	Depreciation Rate 66.0%
Total Liab. and Equity	4,636,491	Net Profit or Loss	2,008,439	18.3%	Return on Equity 64.1%
345573 ARBOR ACRES UNITED METHODIST RETIREMENT COMMUNITY				Nonprofit - Church	
ARBOR ACRES UNITED METHODIST RETIREMENT COMMUNITY				12/31/2020 366 Days Settled	
WINSTON SALEM, NC 27104				CR Beds 189 POS Beds 0	
FORSYTH				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 87.2%	
Balance Sheet		Income Statement		Length of Stay 434.0	
Current Assets	52,350,220	Total Charges	34,272,294	Average Wages 20.45	
Fixed Assets	87,290,648	Contract Allowance	1,722,439	5.0%	Skilled Nursing 27.4%
Other Assets	1,561,441	Operating Revenue	32,549,855	95.0%	Ancillary Service 1.8%
Total Assets	141,202,309	Operating Expense	35,239,484	108.3%	Current Ratio 1.4
Current Liabilities	38,413,393	Operating Margin	-2,689,629	-8.3%	Days to Collect 17.4
Long Term Liabilities	58,765,411	Other Income	5,401,987	16.6%	Avg Payment Days 28.6
Total Equity	44,023,505	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	141,202,309	Net Profit or Loss	2,712,358	8.3%	Return on Equity 6.2%

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345544 ASBURY HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
ASBURY HEALTH AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
CHARLOTTE, NC 28215				CR Beds 125 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 163.6%	
Balance Sheet		Income Statement		Length of Stay 118.8	
Current Assets	32,470,867	Total Charges	42,967,556	Average Wages 21.14	
Fixed Assets	122,981,155	Contract Allowance	5,787,009	13.5%	Skilled Nursing 17.0%
Other Assets	22,734,647	Operating Revenue	37,180,547	86.5%	Ancillary Service 12.7%
Total Assets	178,186,669	Operating Expense	46,790,951	125.8%	Current Ratio 0.8
Current Liabilities	42,589,784	Operating Margin	-9,610,404	-25.8%	Days to Collect 54.9
Long Term Liabilities	156,150,630	Other Income	3,885,835	10.5%	Avg Payment Days 22.0
Total Equity	-20,553,745	Other Expense	0	0.0%	Depreciation Rate 5.7%
Total Liab. and Equity	178,186,669	Net Profit or Loss	(5,724,569)	-15.4%	Return on Equity 27.9%
<hr/>					
345548 ASHTON HEALTH AND REHABILITATION				Proprietary - Corporation	
ASHTON HEALTH AND REHABILITATION 12/31/2020 366 Days Settled					
MCLEANSVILLE, NC 27301				CR Beds 134 POS Beds 0	
GUILFORD				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 85.9%	
Balance Sheet		Income Statement		Length of Stay 119.6	
Current Assets	2,885,408	Total Charges	14,999,065	Average Wages 20.77	
Fixed Assets	1,174,680	Contract Allowance	1,527,811	10.2%	Skilled Nursing 75.0%
Other Assets	0	Operating Revenue	13,471,254	89.8%	Ancillary Service 25.0%
Total Assets	4,060,088	Operating Expense	12,441,114	92.4%	Current Ratio 0.7
Current Liabilities	3,902,496	Operating Margin	1,030,140	7.6%	Days to Collect 31.7
Long Term Liabilities	0	Other Income	201,927	1.5%	Avg Payment Days 16.5
Total Equity	157,592	Other Expense	0	0.0%	Depreciation Rate 81.5%
Total Liab. and Equity	4,060,088	Net Profit or Loss	1,232,067	9.1%	Return on Equity 781.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345198 ASTON PARK HEALTH CARE CENTER				Nonprofit - Other	
ASTON PARK HEALTH CARE CENTER		9/30/2020 366 Days Settled			
ASHEVILLE, NC 28806		CR Beds 139 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		76.2%	
Balance Sheet		Income Statement		Length of Stay 179.6	
Current Assets	3,756,928	Total Charges	12,009,343	Average Wages	23.41
Fixed Assets	5,087,515	Contract Allowance	225,005	1.9% Skilled Nursing	74.6%
Other Assets	11,858,846	Operating Revenue	11,784,338	98.1% Ancillary Service	15.5%
Total Assets	20,703,289	Operating Expense	11,402,497	96.8% Current Ratio	1.5
Current Liabilities	2,470,048	Operating Margin	381,841	3.2% Days to Collect	32.7
Long Term Liabilities	3,788,784	Other Income	784,438	6.7% Avg Payment Days	23.2
Total Equity	14,444,457	Other Expense	0	0.0% Depreciation Rate	4.7%
Total Liab. and Equity	20,703,289	Net Profit or Loss	1,166,279	9.9% Return on Equity	8.1%

345000 AUTUMN CARE OF BISCOE				Proprietary - Corporation	
AUTUMN CARE OF BISCOE		12/31/2020 366 Days Settled			
BISCOE, NC 27209		CR Beds 151 POS Beds 0			
MONTGOMERY		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		62.9%	
Balance Sheet		Income Statement		Length of Stay 198.8	
Current Assets	852,291	Total Charges	7,734,266	Average Wages	18.70
Fixed Assets	141,415	Contract Allowance	-353,982	-4.6% Skilled Nursing	66.0%
Other Assets	4,250,177	Operating Revenue	8,088,248	104.6% Ancillary Service	24.8%
Total Assets	5,243,883	Operating Expense	8,191,557	101.3% Current Ratio	0.7
Current Liabilities	1,265,523	Operating Margin	-103,309	-1.3% Days to Collect	34.9
Long Term Liabilities	71,463	Other Income	1,905,101	23.6% Avg Payment Days	23.2
Total Equity	3,906,897	Other Expense	0	0.0% Depreciation Rate	518.1%
Total Liab. and Equity	5,243,883	Net Profit or Loss	1,801,792	22.3% Return on Equity	46.1%

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345567 AUTUMN CARE OF CORNELIUS				Proprietary - Corporation	
AUTUMN CARE OF CORNELIUS		12/31/2020 366 Days Settled			
CORNELIUS, NC 28031		CR Beds 102 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		74.3%	
Balance Sheet		Income Statement		Length of Stay 67.2	
Current Assets	1,377,683	Total Charges	9,846,337	Average Wages 20.92	
Fixed Assets	119,623	Contract Allowance	1,237,431	12.6%	Skilled Nursing 66.1%
Other Assets	2,284,697	Operating Revenue	8,608,906	87.4%	Ancillary Service 33.9%
Total Assets	<u>3,782,003</u>	Operating Expense	9,029,601	104.9%	Current Ratio 2.4
Current Liabilities	582,189	Operating Margin	-420,695	-4.9%	Days to Collect 56.9
Long Term Liabilities	80,997	Other Income	1,651,703	19.2%	Avg Payment Days 19.7
Total Equity	<u>3,118,817</u>	Other Expense	0	0.0%	Depreciation Rate 893.3%
Total Liab. and Equity	<u>3,782,003</u>	Net Profit or Loss	<u>1,231,008</u>	14.3%	Return on Equity 39.5%

345222 AUTUMN CARE OF DREXEL				Proprietary - Corporation	
AUTUMN CARE OF DREXEL		12/31/2020 366 Days Settled			
MORGANTON, NC 28655		CR Beds 120 POS Beds 0			
BURKE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay 137.6	
Current Assets	1,196,545	Total Charges	8,901,024	Average Wages 20.13	
Fixed Assets	173,786	Contract Allowance	64,381	0.7%	Skilled Nursing 57.7%
Other Assets	3,162,324	Operating Revenue	8,836,643	99.3%	Ancillary Service 29.4%
Total Assets	<u>4,532,655</u>	Operating Expense	9,023,368	102.1%	Current Ratio 1.8
Current Liabilities	670,767	Operating Margin	-186,725	-2.1%	Days to Collect 46.4
Long Term Liabilities	99,159	Other Income	1,963,566	22.2%	Avg Payment Days 22.1
Total Equity	<u>3,762,729</u>	Other Expense	0	0.0%	Depreciation Rate 388.4%
Total Liab. and Equity	<u>4,532,655</u>	Net Profit or Loss	<u>1,776,841</u>	20.1%	Return on Equity 47.2%

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345553 AUTUMN CARE OF FAYETTEVILLE				Proprietary - Corporation	
AUTUMN CARE OF FAYETTEVILLE		12/31/2020 366 Days Settled			
FAYETTEVILLE, NC 28314		CR Beds 90 POS Beds 0			
CUMBERLAND		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		86.8%	
Balance Sheet		Income Statement		Length of Stay	
				85.6	
Current Assets	1,320,690	Total Charges	7,990,647	Average Wages	18.19
Fixed Assets	142,907	Contract Allowance	715,204	9.0% Skilled Nursing	72.3%
Other Assets	831,860	Operating Revenue	7,275,443	91.0% Ancillary Service	27.7%
Total Assets	<u>2,295,457</u>	Operating Expense	7,408,486	101.8% Current Ratio	1.6
Current Liabilities	815,433	Operating Margin	-133,043	-1.8% Days to Collect	63.0
Long Term Liabilities	75,498	Other Income	774,630	10.6% Avg Payment Days	18.9
Total Equity	<u>1,404,526</u>	Other Expense	0	0.0% Depreciation Rate	542.3%
Total Liab. and Equity	<u>2,295,457</u>	Net Profit or Loss	<u>641,587</u>	8.8% Return on Equity	45.7%

345165 AUTUMN CARE OF MARION				Proprietary - Corporation	
AUTUMN CARE OF MARION		12/31/2020 366 Days Settled			
MARION, NC 28752		CR Beds 125 POS Beds 0			
MCDOWELL		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.9%	
Balance Sheet		Income Statement		Length of Stay	
				159.4	
Current Assets	1,269,367	Total Charges	9,825,661	Average Wages	19.93
Fixed Assets	254,577	Contract Allowance	378,670	3.9% Skilled Nursing	61.2%
Other Assets	3,353,633	Operating Revenue	9,446,991	96.1% Ancillary Service	30.9%
Total Assets	<u>4,877,577</u>	Operating Expense	9,152,668	96.9% Current Ratio	3.0
Current Liabilities	428,029	Operating Margin	294,323	3.1% Days to Collect	47.4
Long Term Liabilities	96,338	Other Income	1,505,840	15.9% Avg Payment Days	16.0
Total Equity	<u>4,353,210</u>	Other Expense	0	0.0% Depreciation Rate	330.6%
Total Liab. and Equity	<u>4,877,577</u>	Net Profit or Loss	<u>1,800,163</u>	19.1% Return on Equity	41.4%

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345268 AUTUMN CARE OF MARSHVILLE		Proprietary - Corporation	
AUTUMN CARE OF MARSHVILLE		12/31/2020 366 Days Settled	
MARSHVILLE, NC 28103		CR Beds 120 POS Beds 0	
UNION		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	87.2%
		Length of Stay	217.6
		Average Wages	20.82
		5.3% Skilled Nursing	65.9%
		94.7% Ancillary Service	27.5%
		103.4% Current Ratio	2.1
		-3.4% Days to Collect	43.4
		30.3% Avg Payment Days	18.0
		0.0% Depreciation Rate	506.0%
		26.9% Return on Equity	56.9%

Balance Sheet		Income Statement	
Current Assets	1,124,378	Total Charges	9,251,824
Fixed Assets	165,112	Contract Allowance	487,567
Other Assets	3,479,300	Operating Revenue	8,764,257
Total Assets	4,768,790	Operating Expense	9,059,770
Current Liabilities	525,874	Operating Margin	-295,513
Long Term Liabilities	96,388	Other Income	2,655,482
Total Equity	4,146,528	Other Expense	0
Total Liab. and Equity	4,768,790	Net Profit or Loss	2,359,969

345507 AUTUMN CARE OF MYRTLE GROVE		Proprietary - Corporation	
AUTUMN CARE OF MYRTLE GROVE		12/31/2020 366 Days Settled	
WILMINGTON, NC 28412		CR Beds 110 POS Beds 0	
NEW HANOVER		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	88.4%
		Length of Stay	80.0
		Average Wages	19.96
		5.1% Skilled Nursing	60.5%
		94.9% Ancillary Service	26.4%
		98.4% Current Ratio	2.3
		1.6% Days to Collect	40.9
		13.0% Avg Payment Days	19.8
		0.0% Depreciation Rate	335.2%
		14.6% Return on Equity	36.4%

Balance Sheet		Income Statement	
Current Assets	1,068,663	Total Charges	9,859,792
Fixed Assets	243,661	Contract Allowance	503,426
Other Assets	3,009,437	Operating Revenue	9,356,366
Total Assets	4,321,761	Operating Expense	9,208,708
Current Liabilities	474,112	Operating Margin	147,658
Long Term Liabilities	93,169	Other Income	1,220,757
Total Equity	3,754,480	Other Expense	0
Total Liab. and Equity	4,321,761	Net Profit or Loss	1,368,415

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345514 AUTUMN CARE OF NASH				Proprietary - Corporation	
AUTUMN CARE OF NASH		12/31/2020 366 Days Settled			
NASHVILLE, NC 27856		CR Beds 80		POS Beds 0	
NASH		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay 72.8	
Current Assets	697,729	Total Charges	7,725,694	Average Wages	19.37
Fixed Assets	225,356	Contract Allowance	1,041,395	13.5% Skilled Nursing	52.5%
Other Assets	2,228,547	Operating Revenue	6,684,299	86.5% Ancillary Service	31.5%
Total Assets	3,151,632	Operating Expense	6,694,226	100.1% Current Ratio	1.9
Current Liabilities	363,357	Operating Margin	-9,927	-0.1% Days to Collect	35.9
Long Term Liabilities	70,949	Other Income	834,830	12.5% Avg Payment Days	17.2
Total Equity	2,717,326	Other Expense	0	0.0% Depreciation Rate	316.1%
Total Liab. and Equity	3,151,632	Net Profit or Loss	824,903	12.3% Return on Equity	30.4%

345280 AUTUMN CARE OF RAEFORD				Proprietary - Corporation	
AUTUMN CARE OF RAEFORD		12/31/2020 366 Days Settled			
RAEFORD, NC 28376		CR Beds 140		POS Beds 0	
HOKE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		77.6%	
Balance Sheet		Income Statement		Length of Stay 188.4	
Current Assets	1,270,448	Total Charges	9,736,481	Average Wages	18.84
Fixed Assets	239,447	Contract Allowance	284,770	2.9% Skilled Nursing	73.7%
Other Assets	4,739,689	Operating Revenue	9,451,711	97.1% Ancillary Service	21.8%
Total Assets	6,249,584	Operating Expense	8,815,573	93.3% Current Ratio	2.1
Current Liabilities	615,959	Operating Margin	636,138	6.7% Days to Collect	45.0
Long Term Liabilities	95,816	Other Income	1,332,860	14.1% Avg Payment Days	21.1
Total Equity	5,537,809	Other Expense	0	0.0% Depreciation Rate	257.5%
Total Liab. and Equity	6,249,584	Net Profit or Loss	1,968,998	20.8% Return on Equity	35.6%

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345269 AUTUMN CARE OF SALISBURY				Proprietary - Corporation	
AUTUMN CARE OF SALISBURY		12/31/2020 366 Days Settled			
SALISBURY, NC 28146		CR Beds 100 POS Beds 0			
ROWAN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		84.2%	
Balance Sheet		Income Statement		Length of Stay	
				106.6	
Current Assets	785,203	Total Charges	9,467,227	Average Wages	
Fixed Assets	127,058	Contract Allowance	1,502,433	21.02	
Other Assets	1,181,913	Operating Revenue	7,964,794	15.9%	
Total Assets	2,094,174	Operating Expense	8,759,156	84.1%	
Current Liabilities	352,970	Operating Margin	-794,362	110.0%	
Long Term Liabilities	88,783	Other Income	1,326,859	-10.0%	
Total Equity	1,652,421	Other Expense	0	16.7%	
Total Liab. and Equity	2,094,174	Net Profit or Loss	532,497	0.0%	
				6.7%	

345351 AUTUMN CARE OF SALUDA				Proprietary - Corporation	
AUTUMN CARE OF SALUDA		12/31/2020 366 Days Settled			
SALUDA, NC 28773		CR Beds 99 POS Beds 0			
POLK		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		72.8%	
Balance Sheet		Income Statement		Length of Stay	
				283.8	
Current Assets	1,227,840	Total Charges	7,203,918	Average Wages	
Fixed Assets	218,124	Contract Allowance	244,845	23.32	
Other Assets	454,865	Operating Revenue	6,959,073	3.4%	
Total Assets	1,900,829	Operating Expense	7,280,097	96.6%	
Current Liabilities	468,014	Operating Margin	-321,024	104.6%	
Long Term Liabilities	81,906	Other Income	2,058,901	-4.6%	
Total Equity	1,350,909	Other Expense	0	29.6%	
Total Liab. and Equity	1,900,829	Net Profit or Loss	1,737,877	0.0%	
				25.0%	

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345294 AUTUMN CARE OF SHALLOTTE				Proprietary - Corporation	
AUTUMN CARE OF SHALLOTTE		12/31/2020 366 Days Settled			
SHALLOTTE, NC 28459		CR Beds 110 POS Beds 0			
BRUNSWICK		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		81.6%	
Balance Sheet		Income Statement		Length of Stay	
				115.2	
Current Assets	1,019,805	Total Charges	8,012,357	Average Wages	
Fixed Assets	162,072	Contract Allowance	-547,341	19.58	
Other Assets	5,284,365	Operating Revenue	8,559,698	62.2%	
Total Assets	6,466,242	Operating Expense	8,474,501	32.5%	
Current Liabilities	507,873	Operating Margin	85,197	Current Ratio	
Long Term Liabilities	84,099	Other Income	1,809,173	2.0	
Total Equity	5,874,270	Other Expense	0	Days to Collect	
Total Liab. and Equity	6,466,242	Net Profit or Loss	1,894,370	39.5	
				Avg Payment Days	
				19.8	
				Depreciation Rate	
				404.8%	
				Return on Equity	
				32.2%	

345511 AUTUMN CARE OF STATESVILLE				Proprietary - Corporation	
AUTUMN CARE OF STATESVILLE		12/31/2020 367 Days Settled			
STATESVILLE, NC 28625		CR Beds 113 POS Beds 0			
IREDELL		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		74.5%	
Balance Sheet		Income Statement		Length of Stay	
				132.6	
Current Assets	1,005,570	Total Charges	10,423,561	Average Wages	
Fixed Assets	310,769	Contract Allowance	1,036,224	20.63	
Other Assets	1,519,140	Operating Revenue	9,387,337	59.4%	
Total Assets	2,835,479	Operating Expense	9,238,702	36.1%	
Current Liabilities	1,113,224	Operating Margin	148,635	Current Ratio	
Long Term Liabilities	82,357	Other Income	1,489,998	0.9	
Total Equity	1,639,898	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,835,479	Net Profit or Loss	1,638,633	37.8	
				Avg Payment Days	
				21.8	
				Depreciation Rate	
				380.6%	
				Return on Equity	
				99.9%	

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345110 AUTUMN CARE OF WAYNESVILLE				Proprietary - Corporation	
AUTUMN CARE OF WAYNESVILLE		12/31/2020 366 Days Settled			
WAYNESVILLE, NC 28786		CR Beds 100 POS Beds 0			
HAYWOOD		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay 114.7	
Current Assets	1,146,795	Total Charges	8,971,791	Average Wages	19.45
Fixed Assets	140,361	Contract Allowance	801,131	8.9%	Skilled Nursing 59.7%
Other Assets	2,719,687	Operating Revenue	8,170,660	91.1%	Ancillary Service 34.5%
Total Assets	4,006,843	Operating Expense	8,277,352	101.3%	Current Ratio 2.7
Current Liabilities	425,276	Operating Margin	-106,692	-1.3%	Days to Collect 49.5
Long Term Liabilities	86,779	Other Income	1,214,886	14.9%	Avg Payment Days 17.8
Total Equity	3,494,788	Other Expense	0	0.0%	Depreciation Rate 509.0%
Total Liab. and Equity	4,006,843	Net Profit or Loss	1,108,194	13.6%	Return on Equity 31.7%
345490 AYDEN COURT NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
AYDEN COURT NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
AYDEN, NC 28513		CR Beds 82 POS Beds 0			
PITT		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		86.8%	
Balance Sheet		Income Statement		Length of Stay 87.4	
Current Assets	4,902,627	Total Charges	7,189,447	Average Wages	19.86
Fixed Assets	62,876	Contract Allowance	-364,545	-5.1%	Skilled Nursing 79.1%
Other Assets	0	Operating Revenue	7,553,992	105.1%	Ancillary Service 20.9%
Total Assets	4,965,503	Operating Expense	7,194,125	95.2%	Current Ratio 3.9
Current Liabilities	1,255,686	Operating Margin	359,867	4.8%	Days to Collect 236.4
Long Term Liabilities	0	Other Income	290,778	3.8%	Avg Payment Days 11.8
Total Equity	3,709,817	Other Expense	0	0.0%	Depreciation Rate 86.1%
Total Liab. and Equity	4,965,503	Net Profit or Loss	650,645	8.6%	Return on Equity 17.5%

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345557 AZALEA HEALTH & REHAB CENTER				Proprietary - Corporation	
AZALEA HEALTH & REHAB CENTER		12/31/2020 366 Days Settled			
WILMINGTON, NC 28412		CR Beds 80 POS Beds 0			
NEW HANOVER		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay 87.8	
Current Assets	903,902	Total Charges	6,947,546	Average Wages	21.09
Fixed Assets	239,727	Contract Allowance	9,131	0.1%	Skilled Nursing 65.8%
Other Assets	1,026,445	Operating Revenue	6,938,415	99.9%	Ancillary Service 34.2%
Total Assets	2,170,074	Operating Expense	7,744,213	111.6%	Current Ratio 1.1
Current Liabilities	813,912	Operating Margin	-805,798	-11.6%	Days to Collect 45.2
Long Term Liabilities	73,940	Other Income	1,417,323	20.4%	Avg Payment Days 22.9
Total Equity	1,282,222	Other Expense	0	0.0%	Depreciation Rate 172.3%
Total Liab. and Equity	2,170,074	Net Profit or Loss	611,525	8.8%	Return on Equity 47.7%
345237 BARBOUR COURT NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
BARBOUR COURT NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
SMITHFIELD, NC 27577		CR Beds 165 POS Beds 0			
JOHNSTON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.3%	
Balance Sheet		Income Statement		Length of Stay 129.1	
Current Assets	-2,022,481	Total Charges	14,671,839	Average Wages	18.94
Fixed Assets	86,627	Contract Allowance	2,240,247	15.3%	Skilled Nursing 82.1%
Other Assets	0	Operating Revenue	12,431,592	84.7%	Ancillary Service 17.9%
Total Assets	-1,935,854	Operating Expense	13,098,080	105.4%	Current Ratio (1.0)
Current Liabilities	1,998,842	Operating Margin	-666,488	-5.4%	Days to Collect (61.6)
Long Term Liabilities	0	Other Income	533,662	4.3%	Avg Payment Days 14.5
Total Equity	-3,934,696	Other Expense	0	0.0%	Depreciation Rate 90.3%
Total Liab. and Equity	-1,935,854	Net Profit or Loss	(132,826)	-1.1%	Return on Equity 3.4%

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345465 BAYVIEW NURSING & REHAB CENTER		Proprietary - Corporation	
BAYVIEW NURSING & REHAB CENTER		9/30/2020 366 Days Settled	
NEW BERN, NC 28560		CR Beds 72 POS Beds 0	
CRAVEN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.1%
		Length of Stay	81.8
		Average Wages	19.99
		21.5% Skilled Nursing	71.7%
		78.5% Ancillary Service	24.2%
		104.4% Current Ratio	1.2
		-4.4% Days to Collect	45.5
		2.9% Avg Payment Days	39.9
		0.0% Depreciation Rate	76.9%
		-1.5% Return on Equity	637.5%

Balance Sheet		Income Statement	
Current Assets	1,391,330	Total Charges	8,244,378
Fixed Assets	130,597	Contract Allowance	1,774,242
Other Assets	7,300	Operating Revenue	6,470,136
Total Assets	1,529,227	Operating Expense	6,755,025
Current Liabilities	1,202,070	Operating Margin	-284,889
Long Term Liabilities	342,822	Other Income	185,020
Total Equity	-15,665	Other Expense	0
Total Liab. and Equity	1,529,227	Net Profit or Loss	(99,869)

345457 BELAIRE HEALTH CARE CENTER		Proprietary - Partnership	
BELAIRE HEALTH CARE CENTER		9/30/2020 366 Days Settled	
GASTONIA, NC 28052		CR Beds 80 POS Beds 0	
GASTON		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.5%
		Length of Stay	58.1
		Average Wages	23.07
		32.5% Skilled Nursing	67.3%
		67.5% Ancillary Service	32.7%
		88.4% Current Ratio	1.7
		11.6% Days to Collect	46.9
		0.4% Avg Payment Days	15.3
		0.0% Depreciation Rate	4.2%
		11.9% Return on Equity	87.2%

Balance Sheet		Income Statement	
Current Assets	2,579,451	Total Charges	13,035,578
Fixed Assets	1,279,818	Contract Allowance	4,233,604
Other Assets	95,929	Operating Revenue	8,801,974
Total Assets	3,955,198	Operating Expense	7,783,645
Current Liabilities	1,486,945	Operating Margin	1,018,329
Long Term Liabilities	1,263,355	Other Income	32,649
Total Equity	1,204,898	Other Expense	0
Total Liab. and Equity	3,955,198	Net Profit or Loss	1,050,978

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345416 BERMUDA VILLAGE RETIREMENT CENTER				Nonprofit - Other	
BERMUDA VILLAGE RETIREMENT CENTER		12/31/2020 366 Days Settled			
BERMUDA RUN, NC 27006		CR Beds 57 POS Beds 0			
DAVIE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		59.0%	
Balance Sheet		Income Statement		Length of Stay	
				50.9	
Current Assets	3,009,515	Total Charges	16,299,515	Average Wages	21.03
Fixed Assets	38,260,854	Contract Allowance	1,486,835	9.1%	Skilled Nursing
Other Assets	0	Operating Revenue	14,812,680	90.9%	Ancillary Service
Total Assets	<u>41,270,369</u>	Operating Expense	15,780,859	106.5%	Current Ratio
Current Liabilities	1,340,258	Operating Margin	-968,179	-6.5%	Days to Collect
Long Term Liabilities	40,753,094	Other Income	1,573,778	10.6%	Avg Payment Days
Total Equity	-822,983	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>41,270,369</u>	Net Profit or Loss	<u>605,599</u>	4.1%	Return on Equity
					-73.6%
345146 BETHANY WOODS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
BETHANY WOODS NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
ALBEMARLE, NC 28002		CR Beds 190 POS Beds 0			
STANLY		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		69.4%	
Balance Sheet		Income Statement		Length of Stay	
				151.2	
Current Assets	3,768,593	Total Charges	13,625,553	Average Wages	13.68
Fixed Assets	72,173	Contract Allowance	1,585,229	11.6%	Skilled Nursing
Other Assets	0	Operating Revenue	12,040,324	88.4%	Ancillary Service
Total Assets	<u>3,840,766</u>	Operating Expense	11,700,558	97.2%	Current Ratio
Current Liabilities	1,846,142	Operating Margin	339,766	2.8%	Days to Collect
Long Term Liabilities	0	Other Income	389,768	3.2%	Avg Payment Days
Total Equity	1,994,624	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>3,840,766</u>	Net Profit or Loss	<u>729,534</u>	6.1%	Return on Equity
					36.6%

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345212 BETHESDA HEALTH CARE FACILITY				Proprietary - Corporation	
BETHESDA HEALTH CARE FACILITY		9/30/2020 366 Days Settled			
EASTOVER, NC 28301		CR Beds 85 POS Beds 0			
CUMBERLAND		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		88.7%	
		Length of Stay		383.4	
		Average Wages		21.95	
		Skilled Nursing		94.6%	
		Ancillary Service		5.4%	
		Current Ratio		2.0	
		Days to Collect		51.1	
		Avg Payment Days		74.2	
		Depreciation Rate		3.3%	
		Return on Equity		59.6%	
Balance Sheet		Income Statement			
Current Assets	2,501,966	Total Charges	6,411,590		
Fixed Assets	729,727	Contract Allowance	0	0.0%	
Other Assets	30,108	Operating Revenue	6,411,590	100.0%	
Total Assets	3,261,801	Operating Expense	6,109,597	95.3%	
Current Liabilities	1,259,370	Operating Margin	301,993	4.7%	
Long Term Liabilities	615,673	Other Income	524,387	8.2%	
Total Equity	1,386,758	Other Expense	0	0.0%	
Total Liab. and Equity	3,261,801	Net Profit or Loss	826,380	12.9%	

345342 BIG ELM RETIREMENT AND NURSING CENTERS				Proprietary - Corporation	
BIG ELM RETIREMENT AND NURSING CENTERS		9/30/2020 366 Days Settled			
KANNAPOLIS, NC 28081		CR Beds 146 POS Beds 0			
ROWAN		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		73.9%	
		Length of Stay		203.4	
		Average Wages		15.75	
		Skilled Nursing		69.7%	
		Ancillary Service		2.4%	
		Current Ratio		1.1	
		Days to Collect		35.2	
		Avg Payment Days		31.8	
		Depreciation Rate		79.3%	
		Return on Equity		321.4%	
Balance Sheet		Income Statement			
Current Assets	1,391,191	Total Charges	6,131,326		
Fixed Assets	305,456	Contract Allowance	0	0.0%	
Other Assets	-18,183	Operating Revenue	6,131,326	100.0%	
Total Assets	1,678,464	Operating Expense	6,204,691	101.2%	
Current Liabilities	1,217,011	Operating Margin	-73,365	-1.2%	
Long Term Liabilities	372,642	Other Income	358,877	5.9%	
Total Equity	88,811	Other Expense	0	0.0%	
Total Liab. and Equity	1,678,464	Net Profit or Loss	285,416	4.7%	

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345267 BLADEN EAST HEALTH AND REHAB, LLC				Proprietary - Corporation	
BLADEN EAST HEALTH AND REHAB, LLC 9/30/2020 366 Days Settled					
ELIZABETHTOWN, NC 28337				CR Beds 120 POS Beds 0	
BLADEN				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate 73.4%	
Balance Sheet		Income Statement		Length of Stay 71.8	
Current Assets	1,839,906	Total Charges	6,650,819	Average Wages 13.66	
Fixed Assets	2,105	Contract Allowance	261,406	3.9% Skilled Nursing 84.5%	
Other Assets	10,676	Operating Revenue	6,389,413	96.1% Ancillary Service 7.0%	
Total Assets	1,852,687	Operating Expense	5,991,756	93.8% Current Ratio 4.1	
Current Liabilities	452,726	Operating Margin	397,657	6.2% Days to Collect 25.2	
Long Term Liabilities	791,721	Other Income	507,565	7.9% Avg Payment Days 26.6	
Total Equity	608,240	Other Expense	0	0.0% Depreciation Rate 21,377.7%	
Total Liab. and Equity	1,852,687	Net Profit or Loss	905,222	14.2% Return on Equity 148.8%	
345223 BLUE RIDGE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
BLUE RIDGE HEALTH AND REHABILITATION CENTER 6/30/2020 366 Days Settled					
HENDERSONVILLE, NC 28739				CR Beds 130 POS Beds 0	
HENDERSON				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 58.0%	
Balance Sheet		Income Statement		Length of Stay 140.7	
Current Assets	569,411	Total Charges	23,512,982	Average Wages 25.12	
Fixed Assets	255,506	Contract Allowance	17,456,154	74.2% Skilled Nursing 94.9%	
Other Assets	169,049	Operating Revenue	6,056,828	25.8% Ancillary Service 5.1%	
Total Assets	993,966	Operating Expense	6,801,546	112.3% Current Ratio 0.5	
Current Liabilities	1,208,924	Operating Margin	-744,718	-12.3% Days to Collect 33.9	
Long Term Liabilities	2,245,402	Other Income	675,511	11.2% Avg Payment Days 56.1	
Total Equity	-2,460,360	Other Expense	0	0.0% Depreciation Rate 130.6%	
Total Liab. and Equity	993,966	Net Profit or Loss	(69,207)	-1.1% Return on Equity 2.8%	

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345006 BLUMENTHAL NURSING & REHABILITATION CENTER				Proprietary - Corporation	
BLUMENTHAL NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
GREENSBORO, NC 27455		CR Beds 154 POS Beds 0			
GUILFORD		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	77.9%		
		Length of Stay	135.9		
		Average Wages	15.68		
		9.2% Skilled Nursing	76.7%		
		90.8% Ancillary Service	21.1%		
		92.1% Current Ratio	2.3		
		7.9% Days to Collect	47.1		
		8.5% Avg Payment Days	25.8		
		0.0% Depreciation Rate	76.7%		
		16.4% Return on Equity	109.7%		
Balance Sheet		Income Statement			
Current Assets	2,291,991	Total Charges	13,950,100		
Fixed Assets	580,128	Contract Allowance	1,289,839		
Other Assets	0	Operating Revenue	12,660,261		
Total Assets	2,872,119	Operating Expense	11,660,044		
Current Liabilities	996,351	Operating Margin	1,000,217		
Long Term Liabilities	-18,444	Other Income	1,078,386		
Total Equity	1,894,212	Other Expense	0		
Total Liab. and Equity	2,872,119	Net Profit or Loss	2,078,603		
345571 BRADLEY CREEK HEALTH CENTER				Proprietary - Corporation	
BRADLEY CREEK HEALTH CENTER		9/30/2020 366 Days Settled			
WILMINGTON, NC 28403		CR Beds 100 POS Beds 0			
NEW HANOVER		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate	91.7%		
		Length of Stay	101.6		
		Average Wages	26.50		
		15.2% Skilled Nursing	52.2%		
		84.8% Ancillary Service	15.5%		
		114.5% Current Ratio	0.6		
		-14.5% Days to Collect	62.2		
		3.9% Avg Payment Days	96.3		
		0.0% Depreciation Rate	1,431.7%		
		-10.6% Return on Equity	64.5%		
Balance Sheet		Income Statement			
Current Assets	2,463,530	Total Charges	11,061,158		
Fixed Assets	144,744	Contract Allowance	1,685,370		
Other Assets	0	Operating Revenue	9,375,788		
Total Assets	2,608,274	Operating Expense	10,735,429		
Current Liabilities	4,153,416	Operating Margin	-1,359,641		
Long Term Liabilities	0	Other Income	362,723		
Total Equity	-1,545,142	Other Expense	0		
Total Liab. and Equity	2,608,274	Net Profit or Loss	(996,918)		

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345221 BRIAN CENTER H & REHAB WEAVERV		Proprietary - Corporation	
BRIAN CENTER H & REHAB WEAVERV		3/31/2020 366 Days Settled	
WEAVERVILLE, NC 28787		CR Beds 132 POS Beds 0	
BUNCOMBE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.9%
Balance Sheet		Income Statement	
Current Assets	1,275,309	Total Charges	39,282,426
Fixed Assets	19,180,836	Contract Allowance	26,486,020
Other Assets	223,951	Operating Revenue	12,796,406
Total Assets	<u>20,680,096</u>	Operating Expense	11,733,951
Current Liabilities	1,908,905	Operating Margin	1,062,455
Long Term Liabilities	5,379,306	Other Income	1,476
Total Equity	<u>13,391,885</u>	Other Expense	0
Total Liab. and Equity	<u>20,680,096</u>	Net Profit or Loss	<u>1,063,931</u>
		67.4%	Skilled Nursing 82.5%
		32.6%	Ancillary Service 10.9%
		91.7%	Current Ratio 0.7
		8.3%	Days to Collect 36.6
		0.0%	Avg Payment Days 55.3
		0.0%	Depreciation Rate 9.0%
		8.3%	Return on Equity 7.9%

345339 BRIAN CENTER HEALTH & REHAB		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB		3/31/2020 366 Days Settled	
WINDSOR, NC 27983		CR Beds 82 POS Beds 0	
BERTIE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.3%
Balance Sheet		Income Statement	
Current Assets	348,198	Total Charges	16,456,853
Fixed Assets	110,048	Contract Allowance	11,789,183
Other Assets	247,588	Operating Revenue	4,667,670
Total Assets	<u>705,834</u>	Operating Expense	5,508,465
Current Liabilities	996,459	Operating Margin	-840,795
Long Term Liabilities	-5,384,094	Other Income	1,051
Total Equity	<u>5,093,469</u>	Other Expense	0
Total Liab. and Equity	<u>705,834</u>	Net Profit or Loss	<u>(839,744)</u>
		71.6%	Skilled Nursing 93.7%
		28.4%	Ancillary Service 6.3%
		118.0%	Current Ratio 0.3
		-18.0%	Days to Collect 26.5
		0.0%	Avg Payment Days 43.5
		0.0%	Depreciation Rate 73.3%
		-18.0%	Return on Equity -16.5%

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345080 BRIAN CENTER HEALTH & REHAB HICKORY VIEWMONT		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB HICKORY VIEWMONT		3/31/2020 366 Days Settled	
HICKORY, NC 28601		CR Beds 104 POS Beds 0	
CATAWBA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.2%
Balance Sheet		Income Statement	
Current Assets	715,495	Total Charges	25,291,599
Fixed Assets	8,876,622	Contract Allowance	17,690,944
Other Assets	47,045	Operating Revenue	7,600,655
Total Assets	9,639,162	Operating Expense	7,095,887
Current Liabilities	1,039,215	Operating Margin	504,768
Long Term Liabilities	2,776,235	Other Income	9,343
Total Equity	5,823,712	Other Expense	0
Total Liab. and Equity	9,639,162	Net Profit or Loss	514,111
		69.9%	Skilled Nursing 92.9%
		30.1%	Ancillary Service 7.1%
		93.4%	Current Ratio 0.7
		6.6%	Days to Collect 31.4
		0.1%	Avg Payment Days 51.1
		0.0%	Depreciation Rate 7.5%
		6.8%	Return on Equity 8.8%
345241 BRIAN CENTER HEALTH & REHAB/EDEN		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/EDEN		3/31/2020 366 Days Settled	
EDEN, NC 27288		CR Beds 112 POS Beds 0	
ROCKINGHAM		Key Performance Ind.	
TRAILBLAZER (TEXAS)		Occupancy Rate	91.4%
Balance Sheet		Income Statement	
Current Assets	466,853	Total Charges	32,284,995
Fixed Assets	13,914,025	Contract Allowance	23,241,834
Other Assets	75,196	Operating Revenue	9,043,161
Total Assets	14,456,074	Operating Expense	8,890,012
Current Liabilities	1,382,435	Operating Margin	153,149
Long Term Liabilities	5,794,745	Other Income	42,058
Total Equity	7,278,894	Other Expense	0
Total Liab. and Equity	14,456,074	Net Profit or Loss	195,207
		72.0%	Skilled Nursing 94.5%
		28.0%	Ancillary Service 5.5%
		98.3%	Current Ratio 0.3
		1.7%	Days to Collect 18.7
		0.5%	Avg Payment Days 53.6
		0.0%	Depreciation Rate 8.5%
		2.2%	Return on Equity 2.7%

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345262 BRIAN CENTER HEALTH & REHAB/HERTFORD		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/HERTFORD		3/31/2020 366 Days Settled	
HERTFORD, NC 27944		CR Beds 78 POS Beds 0	
PERQUIMANS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	57.5%
Balance Sheet		Income Statement	
Current Assets	356,857	Total Charges	13,860,981
Fixed Assets	5,065,897	Contract Allowance	10,058,795
Other Assets	4,525	Operating Revenue	3,802,186
Total Assets	5,427,279	Operating Expense	3,757,808
Current Liabilities	771,002	Operating Margin	44,378
Long Term Liabilities	4,096,755	Other Income	1,082
Total Equity	559,522	Other Expense	0
Total Liab. and Equity	5,427,279	Net Profit or Loss	45,460
		72.6%	Skilled Nursing 94.5%
		27.4%	Ancillary Service 5.5%
		98.8%	Current Ratio 0.5
		1.2%	Days to Collect 33.8
		0.0%	Avg Payment Days 72.9
		0.0%	Depreciation Rate 3.6%
		1.2%	Return on Equity 8.1%

345265 BRIAN CENTER HEALTH & REHAB/YANCEYVILLE		Proprietary - Corporation	
BRIAN CENTER HEALTH & REHAB/YANCEYVILLE		3/31/2020 366 Days Settled	
YANCEYVILLE, NC 27379		CR Beds 152 POS Beds 0	
CASWELL		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.4%
Balance Sheet		Income Statement	
Current Assets	772,667	Total Charges	36,668,735
Fixed Assets	12,780,703	Contract Allowance	26,925,791
Other Assets	101,119	Operating Revenue	9,742,944
Total Assets	13,654,489	Operating Expense	9,375,713
Current Liabilities	1,264,525	Operating Margin	367,231
Long Term Liabilities	1,871,169	Other Income	9,035
Total Equity	10,518,795	Other Expense	0
Total Liab. and Equity	13,654,489	Net Profit or Loss	376,266
		73.4%	Skilled Nursing 94.3%
		26.6%	Ancillary Service 5.7%
		96.2%	Current Ratio 0.6
		3.8%	Days to Collect 28.3
		0.1%	Avg Payment Days 47.4
		0.0%	Depreciation Rate 6.9%
		3.9%	Return on Equity 3.6%

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345362 BRIAN CENTER HEALTH & RETIREMENT/CABARRUS		Proprietary - Corporation	
BRIAN CENTER HEALTH & RETIREMENT/CABARRUS		3/31/2020 366 Days Settled	
CONCORD, NC 28025		CR Beds 90 POS Beds 0	
CABARRUS		Key Performance Ind.	
		Occupancy Rate 92.0%	
		Length of Stay 52.2	
		Average Wages 27.27	
		66.8% Skilled Nursing 90.0%	
		33.2% Ancillary Service 10.0%	
		102.4% Current Ratio 1.2	
		-2.4% Days to Collect 48.2	
		0.0% Avg Payment Days 35.9	
		0.0% Depreciation Rate 13.9%	
		-2.4% Return on Equity -2.9%	
Balance Sheet		Income Statement	
Current Assets	1,299,041	Total Charges	28,105,013
Fixed Assets	9,041,445	Contract Allowance	18,773,705
Other Assets	42,026	Operating Revenue	9,331,308
Total Assets	<u>10,382,512</u>	Operating Expense	9,556,010
Current Liabilities	1,050,819	Operating Margin	-224,702
Long Term Liabilities	1,823,507	Other Income	3,929
Total Equity	<u>7,508,186</u>	Other Expense	0
Total Liab. and Equity	<u>10,382,512</u>	Net Profit or Loss	<u>(220,773)</u>

345332 BRIAN CENTER HEALTH AND REHAB		Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHAB		3/31/2020 366 Days Settled	
WILSON, NC 27895		CR Beds 99 POS Beds 0	
WILSON		Key Performance Ind.	
		Occupancy Rate 86.5%	
		Length of Stay 63.0	
		Average Wages 23.42	
		69.6% Skilled Nursing 91.9%	
		30.4% Ancillary Service 8.1%	
		104.0% Current Ratio 0.7	
		-4.0% Days to Collect 28.0	
		0.0% Avg Payment Days 39.5	
		0.0% Depreciation Rate 11.7%	
		-4.0% Return on Equity -3.9%	
Balance Sheet		Income Statement	
Current Assets	682,157	Total Charges	27,402,667
Fixed Assets	8,351,908	Contract Allowance	19,081,654
Other Assets	44,241	Operating Revenue	8,321,013
Total Assets	<u>9,078,306</u>	Operating Expense	8,654,487
Current Liabilities	1,034,924	Operating Margin	-333,474
Long Term Liabilities	-462,266	Other Income	3,057
Total Equity	<u>8,505,648</u>	Other Expense	0
Total Liab. and Equity	<u>9,078,306</u>	Net Profit or Loss	<u>(330,417)</u>

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345343 BRIAN CENTER HEALTH AND REHABILITATION/GOLDSBORO		Proprietary - Corporation	
BRIAN CENTER HEALTH AND REHABILITATION/GOLDSBORO		3/31/2020 366 Days Settled	
GOLDSBORO, NC 27534		CR Beds 122 POS Beds 0	
WAYNE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.0%
Balance Sheet		Income Statement	
Current Assets	1,483,128	Total Charges	36,892,395
Fixed Assets	12,158,130	Contract Allowance	24,268,025
Other Assets	25,444	Operating Revenue	12,624,370
Total Assets	13,666,702	Operating Expense	12,800,669
Current Liabilities	1,329,058	Operating Margin	-176,299
Long Term Liabilities	4,220,484	Other Income	5,082
Total Equity	8,117,160	Other Expense	0
Total Liab. and Equity	13,666,702	Net Profit or Loss	(171,217)
		65.8%	Skilled Nursing 88.1%
		34.2%	Ancillary Service 11.9%
		101.4%	Current Ratio 1.1
		-1.4%	Days to Collect 41.8
		0.0%	Avg Payment Days 33.7
		0.0%	Depreciation Rate 12.6%
		-1.4%	Return on Equity -2.1%

345317 BRIAN CENTER HLTH & RETIREMENT		Proprietary - Corporation	
BRIAN CENTER HLTH & RETIREMENT		3/31/2020 366 Days Settled	
CLAYTON, NC 27520		CR Beds 90 POS Beds 0	
JOHNSTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	88.9%
Balance Sheet		Income Statement	
Current Assets	844,315	Total Charges	27,153,959
Fixed Assets	11,242,354	Contract Allowance	18,045,815
Other Assets	80,179	Operating Revenue	9,108,144
Total Assets	12,166,848	Operating Expense	9,500,307
Current Liabilities	1,051,207	Operating Margin	-392,163
Long Term Liabilities	5,073,396	Other Income	-4,673
Total Equity	6,042,245	Other Expense	0
Total Liab. and Equity	12,166,848	Net Profit or Loss	(396,836)
		66.5%	Skilled Nursing 88.7%
		33.5%	Ancillary Service 11.3%
		104.3%	Current Ratio 0.8
		-4.3%	Days to Collect 32.4
		-0.1%	Avg Payment Days 36.5
		0.0%	Depreciation Rate 13.1%
		-4.4%	Return on Equity -6.6%

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345408 BRIAN CENTER SOUTHPOINT				Proprietary - Corporation	
BRIAN CENTER SOUTHPOINT		12/31/2020 366 Days Settled			
DURHAM, NC 27713				CR Beds 140 POS Beds 0	
DURHAM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.7%
				Length of Stay	35.6
				Average Wages	29.18
				64.0% Skilled Nursing	86.5%
				36.0% Ancillary Service	13.5%
				108.3% Current Ratio	0.6
				-8.3% Days to Collect	46.6
				13.5% Avg Payment Days	70.2
				0.0% Depreciation Rate	11.2%
				5.3% Return on Equity	6.4%

Balance Sheet		Income Statement			
Current Assets	2,007,469	Total Charges	43,032,526		
Fixed Assets	20,616,434	Contract Allowance	27,555,240		
Other Assets	224,459	Operating Revenue	15,477,286		
Total Assets	22,848,362	Operating Expense	16,754,301		
Current Liabilities	3,310,653	Operating Margin	-1,277,015		
Long Term Liabilities	6,841,457	Other Income	2,089,712		
Total Equity	12,696,252	Other Expense	0		
Total Liab. and Equity	22,848,362	Net Profit or Loss	812,697		

345232 BRIAN CTR HEALTH & REHAB HICKORY				Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB HICKORY		3/31/2020 366 Days Settled			
HICKORY, NC 28602				CR Beds 130 POS Beds 0	
CATAWBA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	98.2%
				Length of Stay	84.2
				Average Wages	23.20
				70.1% Skilled Nursing	93.1%
				29.9% Ancillary Service	6.9%
				96.3% Current Ratio	1.0
				3.7% Days to Collect	38.1
				0.4% Avg Payment Days	35.6
				0.0% Depreciation Rate	15.0%
				4.1% Return on Equity	6.1%

Balance Sheet		Income Statement			
Current Assets	1,303,538	Total Charges	40,970,316		
Fixed Assets	10,609,218	Contract Allowance	28,736,089		
Other Assets	101,025	Operating Revenue	12,234,227		
Total Assets	12,013,781	Operating Expense	11,778,777		
Current Liabilities	1,243,501	Operating Margin	455,450		
Long Term Liabilities	2,526,351	Other Income	47,304		
Total Equity	8,243,929	Other Expense	0		
Total Liab. and Equity	12,013,781	Net Profit or Loss	502,754		

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345169 BRIAN CTR HEALTH & REHAB/GASTONIA		Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/GASTONIA		3/31/2020 366 Days Settled	
GASTONIA, NC 28054		CR Beds 162 POS Beds 0	
GASTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	83.2%
Balance Sheet		Income Statement	
Current Assets	1,078,667	Total Charges	43,153,061
Fixed Assets	13,541,982	Contract Allowance	30,478,634
Other Assets	20,961	Operating Revenue	12,674,427
Total Assets	14,641,610	Operating Expense	12,347,543
Current Liabilities	1,389,759	Operating Margin	326,884
Long Term Liabilities	7,198,777	Other Income	51,738
Total Equity	6,053,074	Other Expense	0
Total Liab. and Equity	14,641,610	Net Profit or Loss	378,622
		70.6%	Skilled Nursing 94.0%
		29.4%	Ancillary Service 6.0%
		97.4%	Current Ratio 0.8
		2.6%	Days to Collect 30.6
		0.4%	Avg Payment Days 36.1
		0.0%	Depreciation Rate 12.7%
		3.0%	Return on Equity 6.3%

345312 BRIAN CTR HEALTH & REHAB/HENDERSONVILLE		Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/HENDERSONVILLE		3/31/2020 366 Days Settled	
HENDERSONVILLE, NC 28791		CR Beds 120 POS Beds 0	
HENDERSON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	68.8%
Balance Sheet		Income Statement	
Current Assets	474,155	Total Charges	26,305,008
Fixed Assets	17,620,097	Contract Allowance	18,433,874
Other Assets	58,473	Operating Revenue	7,871,134
Total Assets	18,152,725	Operating Expense	8,452,820
Current Liabilities	2,179,836	Operating Margin	-581,686
Long Term Liabilities	13,611,296	Other Income	1,598,909
Total Equity	2,361,593	Other Expense	0
Total Liab. and Equity	18,152,725	Net Profit or Loss	1,017,223
		70.1%	Skilled Nursing 92.5%
		29.9%	Ancillary Service 7.5%
		107.4%	Current Ratio 0.2
		-7.4%	Days to Collect 21.7
		20.3%	Avg Payment Days 96.9
		0.0%	Depreciation Rate 5.3%
		12.9%	Return on Equity 43.1%

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345270 BRIAN CTR HEALTH & REHAB/SPRUCE PINES				Proprietary - Corporation	
BRIAN CTR HEALTH & REHAB/SPRUCE PINES		3/31/2020 366 Days Settled			
SPRUCE PINE, NC 28777				CR Beds 119 POS Beds 0	
MITCHELL				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.1%	
Balance Sheet		Income Statement		Length of Stay 74.1	
Current Assets	862,468	Total Charges	29,859,661	Average Wages 19.84	
Fixed Assets	12,473,769	Contract Allowance	20,889,725	70.0%	Skilled Nursing 93.5%
Other Assets	85,615	Operating Revenue	8,969,936	30.0%	Ancillary Service 6.5%
Total Assets	<u>13,421,852</u>	Operating Expense	7,778,517	86.7%	Current Ratio 0.6
Current Liabilities	1,437,360	Operating Margin	1,191,419	13.3%	Days to Collect 35.5
Long Term Liabilities	2,283,586	Other Income	26,576	0.3%	Avg Payment Days 67.2
Total Equity	9,700,906	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	<u>13,421,852</u>	Net Profit or Loss	<u>1,217,995</u>	13.6%	Return on Equity 12.6%
345323 BRIAN CTR HLTH & REHABILITATION WALLACE				Proprietary - Corporation	
BRIAN CTR HLTH & REHABILITATION WALLACE		3/31/2020 366 Days Settled			
WALLACE, NC 28466				CR Beds 80 POS Beds 0	
DUPLIN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 51.4%	
Balance Sheet		Income Statement		Length of Stay 67.5	
Current Assets	780,717	Total Charges	14,256,237	Average Wages 23.42	
Fixed Assets	8,929,365	Contract Allowance	9,762,811	68.5%	Skilled Nursing 89.8%
Other Assets	23,452	Operating Revenue	4,493,426	31.5%	Ancillary Service 10.2%
Total Assets	<u>9,733,534</u>	Operating Expense	4,775,040	106.3%	Current Ratio 1.1
Current Liabilities	717,367	Operating Margin	-281,614	-6.3%	Days to Collect 61.3
Long Term Liabilities	1,496,894	Other Income	6,324,057	140.7%	Avg Payment Days 49.3
Total Equity	7,519,273	Other Expense	0	0.0%	Depreciation Rate 9.8%
Total Liab. and Equity	<u>9,733,534</u>	Net Profit or Loss	<u>6,042,443</u>	134.5%	Return on Equity 80.4%

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345250 BRIAN CTR HLTH & RET/LINCOLNTON				Proprietary - Corporation	
BRIAN CTR HLTH & RET/LINCOLNTON		3/31/2020 366 Days Settled			
LINCOLNTON, NC 28093		CR Beds 128 POS Beds 0			
LINCOLN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.5%	
Balance Sheet		Income Statement		Length of Stay	
				77.1	
Current Assets	862,968	Total Charges	36,471,086	Average Wages	
Fixed Assets	19,068,127	Contract Allowance	24,122,236	24.61	
Other Assets	18,132	Operating Revenue	12,348,850	66.1%	
Total Assets	19,949,227	Operating Expense	12,865,181	33.9%	
Current Liabilities	1,510,785	Operating Margin	-516,331	104.2%	
Long Term Liabilities	4,656,154	Other Income	35,535	-4.2%	
Total Equity	13,782,288	Other Expense	0	0.3%	
Total Liab. and Equity	19,949,227	Net Profit or Loss	(480,796)	0.0%	
				Days to Collect	
				25.3	
				Avg Payment Days	
				36.3	
				Depreciation Rate	
				14.1%	
				Return on Equity	
				-3.5%	

345140 BRIGHTMOOR NURSING CENTER				Proprietary - Corporation	
BRIGHTMOOR NURSING CENTER		9/30/2020 366 Days Settled			
SALISBURY, NC 28145		CR Beds 60 POS Beds 0			
ROWAN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		52.0%	
Balance Sheet		Income Statement		Length of Stay	
				196.8	
Current Assets	720,554	Total Charges	2,331,360	Average Wages	
Fixed Assets	383,143	Contract Allowance	0	14.72	
Other Assets	39,675	Operating Revenue	2,331,360	0.0%	
Total Assets	1,143,372	Operating Expense	2,828,298	100.0%	
Current Liabilities	1,486,465	Operating Margin	-496,938	121.3%	
Long Term Liabilities	4,632,267	Other Income	369,889	-21.3%	
Total Equity	-4,975,360	Other Expense	0	15.9%	
Total Liab. and Equity	1,143,372	Net Profit or Loss	(128,333)	0.0%	
				Days to Collect	
				52.5	
				Avg Payment Days	
				192.4	
				Depreciation Rate	
				4.8%	
				Return on Equity	
				2.6%	

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345394 BROOK STONE LIVING CENTER				Proprietary - Other	
BROOK STONE LIVING CENTER		9/30/2020 366 Days Settled			
POLLOCKSVILLE, NC 28573		CR Beds 100 POS Beds 0			
JONES		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		68.2%	
		Length of Stay		66.8	
		Average Wages		13.31	
		8.1% Skilled Nursing		85.4%	
		91.9% Ancillary Service		10.3%	
		85.6% Current Ratio		5.8	
		14.4% Days to Collect		23.2	
		8.9% Avg Payment Days		31.6	
		0.0% Depreciation Rate		157.5%	
		23.3% Return on Equity		87.1%	
<hr/>					
345482 BROOKDALE CARRIAGE CLUB PROVIDENCE				Proprietary - Corporation	
BROOKDALE CARRIAGE CLUB PROVIDENCE		12/31/2020 366 Days Settled			
CHARLOTTE, NC 28226		CR Beds 127 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.7%	
		Length of Stay		35.5	
		Average Wages		18.95	
		-401.4% Skilled Nursing		68.2%	
		501.4% Ancillary Service		14.9%	
		111.4% Current Ratio		73.6	
		-11.4% Days to Collect		3.1	
		10.1% Avg Payment Days		8.4	
		0.0% Depreciation Rate		7.2%	
		-1.3% Return on Equity		-0.4%	

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345209 BROOKRIDGE RETIREMENT COMMUNITY				Nonprofit - Church	
BROOKRIDGE RETIREMENT COMMUNITY 9/30/2020 366 Days Settled					
WINSTON-SALEM, NC 27106				CR Beds 77 POS Beds 0	
FORSYTH				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 77.5%	
Balance Sheet		Income Statement		Length of Stay 96.7	
Current Assets	3,993,160	Total Charges	12,691,859	Average Wages 16.79	
Fixed Assets	16,537,288	Contract Allowance	1,488,160	11.7%	Skilled Nursing 50.9%
Other Assets	15,180	Operating Revenue	11,203,699	88.3%	Ancillary Service 11.1%
Total Assets	<u>20,545,628</u>	Operating Expense	12,825,624	114.5%	Current Ratio 8.9
Current Liabilities	447,704	Operating Margin	-1,621,925	-14.5%	Days to Collect 39.3
Long Term Liabilities	16,360,406	Other Income	240,494	2.1%	Avg Payment Days 8.5
Total Equity	<u>3,737,518</u>	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	<u>20,545,628</u>	Net Profit or Loss	<u>(1,715,175)</u>	-15.3%	Return on Equity -45.9%
345318 BRUNSWICK COVE NURSING CENTER				Proprietary - Other	
BRUNSWICK COVE NURSING CENTER 9/30/2020 366 Days Settled					
WINNABOW, NC 28479				CR Beds 215 POS Beds 0	
BRUNSWICK				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 62.4%	
Balance Sheet		Income Statement		Length of Stay 88.0	
Current Assets	1,988,922	Total Charges	9,499,712	Average Wages 14.32	
Fixed Assets	53,897	Contract Allowance	734,347	7.7%	Skilled Nursing 81.9%
Other Assets	0	Operating Revenue	8,765,365	92.3%	Ancillary Service 12.1%
Total Assets	<u>2,042,819</u>	Operating Expense	8,825,073	100.7%	Current Ratio 1.7
Current Liabilities	1,137,621	Operating Margin	-59,708	-0.7%	Days to Collect 23.6
Long Term Liabilities	1,016,660	Other Income	886,324	10.1%	Avg Payment Days 28.3
Total Equity	<u>-111,462</u>	Other Expense	0	0.0%	Depreciation Rate 238.3%
Total Liab. and Equity	<u>2,042,819</u>	Net Profit or Loss	<u>826,616</u>	9.4%	Return on Equity -741.6%

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345575 BRUNSWICK HEALTH & REHAB CENTER				Proprietary - Corporation	
BRUNSWICK HEALTH & REHAB CENTER				12/31/2020 366 Days Settled	
ASH, NC 28420				CR Beds 100 POS Beds 0	
BRUNSWICK				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 80.1%	
Balance Sheet		Income Statement		Length of Stay 73.7	
Current Assets	1,074,946	Total Charges	8,960,755	Average Wages 19.06	
Fixed Assets	231,031	Contract Allowance	969,250	10.8% Skilled Nursing 68.9%	
Other Assets	0	Operating Revenue	7,991,505	89.2% Ancillary Service 31.1%	
Total Assets	<u>1,305,977</u>	Operating Expense	7,785,989	97.4% Current Ratio 2.1	
Current Liabilities	524,186	Operating Margin	205,516	2.6% Days to Collect 47.1	
Long Term Liabilities	1,175,100	Other Income	1,036,688	13.0% Avg Payment Days 23.4	
Total Equity	<u>-393,309</u>	Other Expense	0	0.0% Depreciation Rate 409.7%	
Total Liab. and Equity	<u>1,305,977</u>	Net Profit or Loss	<u>1,242,204</u>	15.5% Return on Equity -315.8%	
345431 BRYAN HEALTH AND REHAB				Nonprofit - Other	
BRYAN HEALTH AND REHAB				9/30/2020 366 Days Settled	
SCOTLAND NECK, NC 27874				CR Beds 80 POS Beds 0	
HALIFAX				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 64.8%	
Balance Sheet		Income Statement		Length of Stay 210.9	
Current Assets	953,000	Total Charges	4,084,662	Average Wages 18.71	
Fixed Assets	716,649	Contract Allowance	160,832	3.9% Skilled Nursing 86.3%	
Other Assets	1,239	Operating Revenue	3,923,830	96.1% Ancillary Service 13.7%	
Total Assets	<u>1,670,888</u>	Operating Expense	4,035,392	102.8% Current Ratio 1.1	
Current Liabilities	875,425	Operating Margin	-111,562	-2.8% Days to Collect 59.1	
Long Term Liabilities	124,723	Other Income	180,352	4.6% Avg Payment Days 76.7	
Total Equity	<u>670,740</u>	Other Expense	0	0.0% Depreciation Rate 0.2%	
Total Liab. and Equity	<u>1,670,888</u>	Net Profit or Loss	<u>68,790</u>	1.8% Return on Equity 10.3%	

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345547 CAMDEN HEALTH AND REHABILITATION				Proprietary - Corporation	
CAMDEN HEALTH AND REHABILITATION 12/31/2020 366 Days Settled					
GREENSBORO, NC 27407				CR Beds 135 POS Beds 0	
GUILFORD				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	87.2%
Balance Sheet		Income Statement		Length of Stay	119.4
Current Assets	4,818,075	Total Charges	16,305,363	Average Wages	20.37
Fixed Assets	1,120,852	Contract Allowance	111,953	0.7% Skilled Nursing	68.9%
Other Assets	800	Operating Revenue	16,193,410	99.3% Ancillary Service	31.1%
Total Assets	5,939,727	Operating Expense	13,412,521	82.8% Current Ratio	1.5
Current Liabilities	3,265,944	Operating Margin	2,780,889	17.2% Days to Collect	31.0
Long Term Liabilities	0	Other Income	221,665	1.4% Avg Payment Days	20.3
Total Equity	2,673,783	Other Expense	0	0.0% Depreciation Rate	89.0%
Total Liab. and Equity	5,939,727	Net Profit or Loss	3,002,554	18.5% Return on Equity	112.3%

345202 CAPITAL NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CAPITAL NURSING AND REHABILITATION CENTER 9/30/2020 366 Days Settled					
RALEIGH, NC 27610				CR Beds 125 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	68.9%
Balance Sheet		Income Statement		Length of Stay	94.4
Current Assets	3,991,606	Total Charges	11,082,819	Average Wages	24.19
Fixed Assets	159,605	Contract Allowance	1,605,628	14.5% Skilled Nursing	85.6%
Other Assets	0	Operating Revenue	9,477,191	85.5% Ancillary Service	14.4%
Total Assets	4,151,211	Operating Expense	8,282,518	87.4% Current Ratio	2.1
Current Liabilities	1,923,946	Operating Margin	1,194,673	12.6% Days to Collect	42.2
Long Term Liabilities	0	Other Income	114,394	1.2% Avg Payment Days	57.3
Total Equity	2,227,265	Other Expense	0	0.0% Depreciation Rate	82.0%
Total Liab. and Equity	4,151,211	Net Profit or Loss	1,309,067	13.8% Return on Equity	58.8%

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345385 CARDINAL HEALTHCARE AND REHAB		Proprietary - Other	
CARDINAL HEALTHCARE AND REHAB		12/31/2020 366 Days Settled	
LINCOLN, NC 28092		CR Beds 63 POS Beds 0	
LINCORN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 84.4%	
Balance Sheet		Income Statement	
Current Assets	41,074,974	Total Charges	7,902,714
Fixed Assets	3,122,972	Contract Allowance	1,866,972
Other Assets	1,075	Operating Revenue	6,035,742
Total Assets	<u>44,199,021</u>	Operating Expense	5,548,060
Current Liabilities	36,596,853	Operating Margin	487,682
Long Term Liabilities	3,312,771	Other Income	387,471
Total Equity	4,289,397	Other Expense	0
Total Liab. and Equity	<u>44,199,021</u>	Net Profit or Loss	<u>875,153</u>
		23.6%	Skilled Nursing 69.9%
		76.4%	Ancillary Service 30.1%
		91.9%	Current Ratio 1.1
		8.1%	Days to Collect 53.7
		6.4%	Avg Payment Days 12.7
		0.0%	Depreciation Rate 11.4%
		14.5%	Return on Equity 20.4%

345199 CAROL WOODS		Nonprofit - Other	
CAROL WOODS		12/31/2020 366 Days Settled	
CHAPEL HILL, NC 27514		CR Beds 119 POS Beds 0	
ORANGE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate 82.1%	
Balance Sheet		Income Statement	
Current Assets	3,070,311	Total Charges	34,460,615
Fixed Assets	52,853,217	Contract Allowance	7,676,388
Other Assets	72,625,658	Operating Revenue	26,784,227
Total Assets	<u>128,549,186</u>	Operating Expense	30,333,687
Current Liabilities	5,547,761	Operating Margin	-3,549,460
Long Term Liabilities	89,626,584	Other Income	8,618,254
Total Equity	33,374,841	Other Expense	0
Total Liab. and Equity	<u>128,549,186</u>	Net Profit or Loss	<u>4,693,504</u>
		22.3%	Skilled Nursing 6.6%
		77.7%	Ancillary Service 2.2%
		113.3%	Current Ratio 0.6
		-13.3%	Days to Collect 20.5
		32.2%	Avg Payment Days 31.1
		0.0%	Depreciation Rate 4.8%
		17.5%	Return on Equity 14.1%

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345255 CAROLINA CARE HEALTH AND REHABILITATION				Proprietary - Corporation	
CAROLINA CARE HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
CHERRYVILLE, NC 28021		CR Beds 118 POS Beds 0			
GASTON		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		80.6%	
Balance Sheet		Income Statement		Length of Stay	
				118.4	
Current Assets	3,880,246	Total Charges	13,271,397	Average Wages	19.20
Fixed Assets	1,617,905	Contract Allowance	993,037	7.5% Skilled Nursing	72.3%
Other Assets	0	Operating Revenue	12,278,360	92.5% Ancillary Service	26.5%
Total Assets	5,498,151	Operating Expense	10,194,057	83.0% Current Ratio	1.6
Current Liabilities	2,365,859	Operating Margin	2,084,303	17.0% Days to Collect	43.3
Long Term Liabilities	0	Other Income	125,690	1.0% Avg Payment Days	16.5
Total Equity	3,132,292	Other Expense	0	0.0% Depreciation Rate	57.4%
Total Liab. and Equity	5,498,151	Net Profit or Loss	2,209,993	18.0% Return on Equity	70.6%

345174 CAROLINA PINES AT ASHEVILLE				Proprietary - Corporation	
CAROLINA PINES AT ASHEVILLE		12/31/2020 366 Days Settled			
ASHEVILLE, NC 28801		CR Beds 120 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
CAHABA GBA (TN)		Occupancy Rate		77.9%	
Balance Sheet		Income Statement		Length of Stay	
				132.2	
Current Assets	1,329,974	Total Charges	10,647,286	Average Wages	15.70
Fixed Assets	741,945	Contract Allowance	525,304	4.9% Skilled Nursing	90.1%
Other Assets	137,879	Operating Revenue	10,121,982	95.1% Ancillary Service	9.9%
Total Assets	2,209,798	Operating Expense	8,951,396	88.4% Current Ratio	2.3
Current Liabilities	577,375	Operating Margin	1,170,586	11.6% Days to Collect	31.1
Long Term Liabilities	643,484	Other Income	175,316	1.7% Avg Payment Days	20.6
Total Equity	988,939	Other Expense	0	0.0% Depreciation Rate	183.7%
Total Liab. and Equity	2,209,798	Net Profit or Loss	1,345,902	13.3% Return on Equity	136.1%

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345116 CAROLINA PINES AT GREENSBORO, LLC		Proprietary - Corporation	
CAROLINA PINES AT GREENSBORO, LLC		12/31/2020 366 Days Settled	
GREENSBORO, NC 27407		CR Beds 126 POS Beds 0	
GUILFORD		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 64.7%	
Balance Sheet		Income Statement	
Current Assets	2,117,127	Total Charges	9,078,675
Fixed Assets	1,102,955	Contract Allowance	555,355
Other Assets	129,690	Operating Revenue	8,523,320
Total Assets	<u>3,349,772</u>	Operating Expense	7,751,441
Current Liabilities	1,298,020	Operating Margin	771,879
Long Term Liabilities	657,071	Other Income	139,375
Total Equity	1,394,681	Other Expense	0
Total Liab. and Equity	<u>3,349,772</u>	Net Profit or Loss	<u>911,254</u>
		6.1%	Skilled Nursing 86.6%
		93.9%	Ancillary Service 13.4%
		90.9%	Current Ratio 1.6
		9.1%	Days to Collect 47.0
		1.6%	Avg Payment Days 60.5
		0.0%	Depreciation Rate 157.0%
		10.7%	Return on Equity 65.3%

345526 CAROLINA REHAB CENTER OF BURKE		Proprietary - Partnership	
CAROLINA REHAB CENTER OF BURKE		9/30/2020 366 Days Settled	
CONNELLY SPG, NC 28612		CR Beds 90 POS Beds 0	
BURKE		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate 88.5%	
Balance Sheet		Income Statement	
Current Assets	3,114,916	Total Charges	14,671,075
Fixed Assets	2,477,015	Contract Allowance	4,909,971
Other Assets	486,364	Operating Revenue	9,761,104
Total Assets	<u>6,078,295</u>	Operating Expense	8,436,600
Current Liabilities	1,695,380	Operating Margin	1,324,504
Long Term Liabilities	1,632,484	Other Income	8,824
Total Equity	2,750,431	Other Expense	0
Total Liab. and Equity	<u>6,078,295</u>	Net Profit or Loss	<u>1,333,328</u>
		33.5%	Skilled Nursing 66.5%
		66.5%	Ancillary Service 33.5%
		86.4%	Current Ratio 1.8
		13.6%	Days to Collect 40.7
		0.1%	Avg Payment Days 13.9
		0.0%	Depreciation Rate 4.5%
		13.7%	Return on Equity 48.5%

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345505 CAROLINA REHAB CENTER OF CUMBERLAND				Proprietary - Partnership	
CAROLINA REHAB CENTER OF CUMBERLAND		9/30/2020 366 Days Settled			
FAYETTEVILLE, NC 28306				CR Beds 136 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.4%
				Length of Stay	58.2
				Average Wages	20.41
				31.4% Skilled Nursing	65.2%
				68.6% Ancillary Service	34.8%
				84.6% Current Ratio	2.0
				15.4% Days to Collect	47.2
				0.0% Avg Payment Days	14.4
				0.0% Depreciation Rate	3.8%
				15.4% Return on Equity	43.1%
<hr/>					
345072 CAROLINA RIVERS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CAROLINA RIVERS NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
JACKSONVILLE, NC 28540				CR Beds 120 POS Beds 0	
ONslow				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.7%
				Length of Stay	139.5
				Average Wages	14.59
				12.5% Skilled Nursing	77.9%
				87.5% Ancillary Service	22.1%
				101.7% Current Ratio	(0.3)
				-1.7% Days to Collect	(17.2)
				3.4% Avg Payment Days	14.9
				0.0% Depreciation Rate	78.0%
				1.7% Return on Equity	-9.4%

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345123 CAROLINA VILLAGE INC				Nonprofit - Other	
CAROLINA VILLAGE INC		3/31/2020 366 Days Settled			
HENDERSONVILLE, NC 28792				CR Beds 58	POS Beds 0
HENDERSON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	81.7%
Balance Sheet		Income Statement		Length of Stay	51.3
Current Assets	14,355,007	Total Charges	28,401,374	Average Wages	23.40
Fixed Assets	95,505,101	Contract Allowance	2,883,140	10.2%	Skilled Nursing 10.6%
Other Assets	7,134,307	Operating Revenue	25,518,234	89.8%	Ancillary Service 16.7%
Total Assets	116,994,415	Operating Expense	28,503,420	111.7%	Current Ratio 2.5
Current Liabilities	5,799,495	Operating Margin	-2,985,186	-11.7%	Days to Collect 56.8
Long Term Liabilities	120,207,912	Other Income	963,561	3.8%	Avg Payment Days 45.0
Total Equity	-9,012,992	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	116,994,415	Net Profit or Loss	(2,021,625)	-7.9%	Return on Equity 22.4%
345103 CARRINGTON PLACE				Proprietary - Corporation	
CARRINGTON PLACE		9/30/2020 366 Days Settled			
MATTHEWS, NC 28105				CR Beds 176	POS Beds 0
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	78.9%
Balance Sheet		Income Statement		Length of Stay	179.0
Current Assets	5,937,280	Total Charges	14,543,567	Average Wages	20.12
Fixed Assets	2,151,937	Contract Allowance	0	0.0%	Skilled Nursing 92.9%
Other Assets	2,817,358	Operating Revenue	14,543,567	100.0%	Ancillary Service 5.1%
Total Assets	10,906,575	Operating Expense	13,693,216	94.2%	Current Ratio 4.2
Current Liabilities	1,398,885	Operating Margin	850,351	5.8%	Days to Collect 31.9
Long Term Liabilities	5,657,425	Other Income	1,072,001	7.4%	Avg Payment Days 36.0
Total Equity	3,850,265	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	10,906,575	Net Profit or Loss	1,920,618	13.2%	Return on Equity 49.9%

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345434 CARVER LIVING CENTER				Proprietary - Partnership	
CARVER LIVING CENTER		12/31/2020 366 Days Settled			
DURHAM, NC 27704		CR Beds 232 POS Beds 0			
DURHAM		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		62.2%	
Balance Sheet		Income Statement		Length of Stay 113.5	
Current Assets	10,023,917	Total Charges	19,913,226	Average Wages	22.22
Fixed Assets	634,840	Contract Allowance	1,404,512	7.1% Skilled Nursing	89.7%
Other Assets	-3,649,749	Operating Revenue	18,508,714	92.9% Ancillary Service	10.3%
Total Assets	7,009,008	Operating Expense	15,118,476	81.7% Current Ratio	3.6
Current Liabilities	2,804,469	Operating Margin	3,390,238	18.3% Days to Collect	49.5
Long Term Liabilities	1,038,448	Other Income	1,277,586	6.9% Avg Payment Days	57.4
Total Equity	3,166,091	Other Expense	0	0.0% Depreciation Rate	169.7%
Total Liab. and Equity	7,009,008	Net Profit or Loss	4,667,824	25.2% Return on Equity	147.4%
345403 CARY HEALTH AND REHABILITATION				Proprietary - Other	
CARY HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
CARY, NC 27518		CR Beds 120 POS Beds 0			
WAKE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.3%	
Balance Sheet		Income Statement		Length of Stay 137.5	
Current Assets	64,205,122	Total Charges	12,024,708	Average Wages	25.41
Fixed Assets	7,607,065	Contract Allowance	2,313,317	19.2% Skilled Nursing	83.5%
Other Assets	1,625	Operating Revenue	9,711,391	80.8% Ancillary Service	16.5%
Total Assets	71,813,812	Operating Expense	9,312,625	95.9% Current Ratio	0.9
Current Liabilities	72,562,287	Operating Margin	398,766	4.1% Days to Collect	46.2
Long Term Liabilities	7,631,183	Other Income	256,116	2.6% Avg Payment Days	15.1
Total Equity	-8,379,658	Other Expense	0	0.0% Depreciation Rate	14.5%
Total Liab. and Equity	71,813,812	Net Profit or Loss	654,882	6.7% Return on Equity	-7.8%

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345410 CENTRAL CONTINUING CARE				Proprietary - Partnership	
CENTRAL CONTINUING CARE		9/30/2020 366 Days Settled			
MOUNT AIRY, NC 27030		CR Beds 120 POS Beds 0			
SURRY		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		74.6%	
Balance Sheet		Income Statement		Length of Stay	
				125.1	
Current Assets	3,365,117	Total Charges	8,842,428	Average Wages	
Fixed Assets	536,472	Contract Allowance	-266,390	-3.0%	
Other Assets	0	Operating Revenue	9,108,818	103.0%	
Total Assets	3,901,589	Operating Expense	8,680,719	95.3%	
Current Liabilities	902,484	Operating Margin	428,099	4.7%	
Long Term Liabilities	759,020	Other Income	563,733	6.2%	
Total Equity	2,240,085	Other Expense	0	0.0%	
Total Liab. and Equity	3,901,589	Net Profit or Loss	991,832	10.9%	

345405 CHARLOTTE HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
CHARLOTTE HEALTH & REHABILITATION CENTER		9/30/2020 366 Days Settled			
CHARLOTTE, NC 28214		CR Beds 90 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay	
				64.2	
Current Assets	3,193,858	Total Charges	13,166,932	Average Wages	
Fixed Assets	2,294,457	Contract Allowance	4,183,323	31.8%	
Other Assets	213,390	Operating Revenue	8,983,609	68.2%	
Total Assets	5,701,705	Operating Expense	8,393,530	93.4%	
Current Liabilities	4,840,199	Operating Margin	590,079	6.6%	
Long Term Liabilities	0	Other Income	14,491	0.2%	
Total Equity	861,506	Other Expense	0	0.0%	
Total Liab. and Equity	5,701,705	Net Profit or Loss	604,570	6.7%	

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345095 CHATHAM NURSING & REHABILITATION				Proprietary - Corporation	
CHATHAM NURSING & REHABILITATION				9/30/2020 366 Days Settled	
ELKIN, NC 28621				CR Beds 127 POS Beds 0	
SURRY				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 84.0%	
Balance Sheet		Income Statement		Length of Stay 189.5	
Current Assets	1,158,318	Total Charges	11,964,474	Average Wages 19.15	
Fixed Assets	61,149	Contract Allowance	1,814,868	15.2%	Skilled Nursing 70.4%
Other Assets	0	Operating Revenue	10,149,606	84.8%	Ancillary Service 22.6%
Total Assets	1,219,467	Operating Expense	10,430,893	102.8%	Current Ratio 1.0
Current Liabilities	1,217,589	Operating Margin	-281,287	-2.8%	Days to Collect 20.4
Long Term Liabilities	503,832	Other Income	227,944	2.2%	Avg Payment Days 28.3
Total Equity	-501,954	Other Expense	0	0.0%	Depreciation Rate 588.2%
Total Liab. and Equity	1,219,467	Net Profit or Loss	(53,343)	-0.5%	Return on Equity 10.6%

345487 CHERRY POINT BAY NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CHERRY POINT BAY NURSING AND REHABILITATION CENTER				9/30/2020 366 Days Settled	
HAVELOCK, NC 28532				CR Beds 70 POS Beds 0	
CRAVEN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 82.6%	
Balance Sheet		Income Statement		Length of Stay 103.2	
Current Assets	-14,839	Total Charges	6,655,169	Average Wages 19.81	
Fixed Assets	65,300	Contract Allowance	567,774	8.5%	Skilled Nursing 77.2%
Other Assets	0	Operating Revenue	6,087,395	91.5%	Ancillary Service 22.8%
Total Assets	50,461	Operating Expense	5,711,765	93.8%	Current Ratio 0.0
Current Liabilities	1,054,824	Operating Margin	375,630	6.2%	Days to Collect (2.5)
Long Term Liabilities	0	Other Income	185,597	3.0%	Avg Payment Days 8.4
Total Equity	-1,004,363	Other Expense	0	0.0%	Depreciation Rate 80.1%
Total Liab. and Equity	50,461	Net Profit or Loss	561,227	9.2%	Return on Equity -55.9%

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345164 CHOWAN RIVER NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CHOWAN RIVER NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
EDENTON, NC 27932				CR Beds 130 POS Beds 0	
CHOWAN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	69.4%
				Length of Stay	231.0
				Average Wages	17.84
				9.9% Skilled Nursing	86.2%
				90.1% Ancillary Service	13.8%
				96.7% Current Ratio	4.2
				3.3% Days to Collect	215.0
				2.8% Avg Payment Days	15.1
				0.0% Depreciation Rate	64.8%
				6.1% Return on Equity	13.4%
<hr/>					
345184 CITADEL ELIZABETH CITY LLC				Proprietary - Partnership	
CITADEL ELIZABETH CITY LLC		12/31/2020 366 Days Settled			
ELIZABETH CITY, NC 27909				CR Beds 108 POS Beds 0	
PASQUOTANK				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.8%
				Length of Stay	122.7
				Average Wages	14.79
				5.8% Skilled Nursing	84.9%
				94.2% Ancillary Service	15.1%
				81.6% Current Ratio	2.3
				18.4% Days to Collect	27.6
				1.8% Avg Payment Days	35.9
				0.0% Depreciation Rate	134.7%
				20.3% Return on Equity	156.1%

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345015 CLAPP'S CONVALESCENT NURSING HOME INC				Proprietary - Corporation	
CLAPP'S CONVALESCENT NURSING HOME INC		9/30/2020 366 Days Settled			
ASHEBORO, NC 27203				CR Beds 96 POS Beds 0	
RANDOLPH				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	87.7%
				Length of Stay	80.0
				Average Wages	19.84
				12.3% Skilled Nursing	86.0%
				87.7% Ancillary Service	14.0%
				97.9% Current Ratio	8.4
				2.1% Days to Collect	21.7
				8.1% Avg Payment Days	14.0
				0.0% Depreciation Rate	42.1%
				10.2% Return on Equity	48.5%
<hr/>					
345024 CLAPPS NURSING CENTER INC				Proprietary - Corporation	
CLAPPS NURSING CENTER INC		9/30/2020 366 Days Settled			
PLEASANT GARDEN, NC 27313				CR Beds 118 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	76.6%
				Length of Stay	93.7
				Average Wages	26.45
				4.3% Skilled Nursing	86.8%
				95.7% Ancillary Service	13.2%
				88.5% Current Ratio	3.0
				11.5% Days to Collect	19.9
				7.4% Avg Payment Days	13.0
				0.0% Depreciation Rate	41.9%
				18.9% Return on Equity	61.0%

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345433 CLAY COUNTY CARE CENTER				Proprietary - Other	
CLAY COUNTY CARE CENTER		12/31/2020 366 Days Settled			
HAYESVILLE, NC 28904		CR Beds 90 POS Beds 0			
CLAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.9%	
		Length of Stay		237.0	
		Average Wages		20.20	
		4.2% Skilled Nursing		77.7%	
		95.8% Ancillary Service		22.3%	
		87.1% Current Ratio		1.0	
		12.9% Days to Collect		46.9	
		2.6% Avg Payment Days		17.4	
		0.0% Depreciation Rate		11.8%	
		15.4% Return on Equity		-278.2%	
<hr/>					
345562 CLEAR CREEK NURSING & REHABILITATION CENTER				Proprietary - Corporation	
CLEAR CREEK NURSING & REHABILITATION CENTER		9/30/2020 366 Days Settled			
MINT HILL, NC 28227		CR Beds 120 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		78.2%	
		Length of Stay		104.1	
		Average Wages		19.30	
		-2.9% Skilled Nursing		78.1%	
		102.9% Ancillary Service		21.9%	
		89.9% Current Ratio		0.9	
		10.1% Days to Collect		39.9	
		0.5% Avg Payment Days		11.3	
		0.0% Depreciation Rate		73.9%	
		10.6% Return on Equity		351.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345282 CLEVELAND PINES				Nonprofit - Church		
CLEVELAND PINES		12/31/2020 335 Days Settled				
SHELBY, NC 28150		1/31/2020 31 Days Settled		CR Beds 120 POS Beds 0		
CLEVELAND				Key Performance Ind.		
PALMETTO GBA (NC)				Occupancy Rate	91.6%	
Balance Sheet		Income Statement		Length of Stay	142.0	
Current Assets	511,339	Total Charges	917,591	Average Wages	21.54	
Fixed Assets	3,740,425	Contract Allowance	201,151	21.9%	Skilled Nursing	73.9%
Other Assets	0	Operating Revenue	716,440	78.1%	Ancillary Service	26.1%
Total Assets	<u>4,251,764</u>	Operating Expense	1,010,062	141.0%	Current Ratio	1.8
Current Liabilities	291,768	Operating Margin	-293,622	-41.0%	Days to Collect	258.0
Long Term Liabilities	0	Other Income	5,236	0.7%	Avg Payment Days	53.3
Total Equity	<u>3,959,996</u>	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	<u>4,251,764</u>	Net Profit or Loss	<u>(288,386)</u>	-40.3%	Return on Equity	-7.3%

345282 CLEVELAND PINES				Nonprofit - Other		
CLEVELAND PINES		12/31/2020 335 Days Settled				
SHELBY, NC 28150		1/31/2020 31 Days Settled		CR Beds 120 POS Beds 0		
CLEVELAND				Key Performance Ind.		
PALMETTO GBA (NC)				Occupancy Rate	77.5%	
Balance Sheet		Income Statement		Length of Stay	137.3	
Current Assets	1,621,822	Total Charges	8,355,782	Average Wages	21.54	
Fixed Assets	3,675,520	Contract Allowance	-584,759	-7.0%	Skilled Nursing	74.1%
Other Assets	0	Operating Revenue	8,940,541	107.0%	Ancillary Service	25.9%
Total Assets	<u>5,297,342</u>	Operating Expense	10,744,478	120.2%	Current Ratio	0.6
Current Liabilities	2,796,687	Operating Margin	-1,803,937	-20.2%	Days to Collect	66.1
Long Term Liabilities	0	Other Income	344,594	3.9%	Avg Payment Days	6.3
Total Equity	<u>2,500,655</u>	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	<u>5,297,342</u>	Net Profit or Loss	<u>(1,459,343)</u>	-16.3%	Return on Equity	-58.4%

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345446 COLLEGE PINES HEALTH AND REHABILITATION				Proprietary - Corporation	
COLLEGE PINES HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
CONNELLY SPG, NC 28612				CR Beds 104 POS Beds 0	
BURKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.1%
				Length of Stay	100.6
				Average Wages	20.79
				11.2% Skilled Nursing	66.0%
				88.8% Ancillary Service	32.6%
				84.1% Current Ratio	2.2
				15.9% Days to Collect	39.3
				0.2% Avg Payment Days	22.1
				0.0% Depreciation Rate	216.3%
				16.1% Return on Equity	106.1%
<hr/>					
345363 COMPASS HEALTHCARE AND REHAB HAWFIELDS, INC				Nonprofit - Other	
COMPASS HEALTHCARE AND REHAB HAWFIELDS, INC		3/31/2020 183 Days Settled			
MEBANE, NC 27302		9/30/2020 183 Days Settled		CR Beds 136 POS Beds 0	
ALAMANCE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	59.7%
				Length of Stay	174.9
				Average Wages	19.35
				24.0% Skilled Nursing	82.4%
				76.0% Ancillary Service	16.9%
				138.5% Current Ratio	1.4
				-38.5% Days to Collect	207.0
				39.9% Avg Payment Days	105.6
				0.0% Depreciation Rate	0.0%
				1.4% Return on Equity	7.9%

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345363 COMPASS HEALTHCARE AND REHAB HAWFIELDS, INC		Proprietary - Corporation	
COMPASS HEALTHCARE AND REHAB HAWFIELDS, INC		3/31/2020 183 Days Settled	
MEBANE, NC 27302		9/30/2020 183 Days Settled	
ALAMANCE		CR Beds 117 POS Beds 0	
		Key Performance Ind.	
		Occupancy Rate 72.4%	
		Length of Stay 204.0	
		Average Wages 19.35	
		5.7% Skilled Nursing 86.7%	
		94.3% Ancillary Service 13.3%	
		94.4% Current Ratio 1.8	
		5.6% Days to Collect 104.4	
		0.6% Avg Payment Days 35.5	
		0.0% Depreciation Rate 564.9%	
		6.2% Return on Equity 100.0%	
<hr/>			
345288 COMPASS HEALTHCARE AND REHAB ROWAN, LLC		Proprietary - Corporation	
COMPASS HEALTHCARE AND REHAB ROWAN, LLC		9/30/2020 366 Days Settled	
SPENCER, NC 28159			
ROWAN		CR Beds 70 POS Beds 0	
		Key Performance Ind.	
		Occupancy Rate 87.3%	
		Length of Stay 721.4	
		Average Wages 26.62	
		10.5% Skilled Nursing 53.6%	
		89.5% Ancillary Service 20.1%	
		90.6% Current Ratio 2.7	
		9.4% Days to Collect 31.9	
		1.1% Avg Payment Days 18.0	
		0.0% Depreciation Rate 998.9%	
		10.5% Return on Equity 114.0%	

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345516 CONOVER NURSING AND REHAB CTR				Proprietary - Corporation	
CONOVER NURSING AND REHAB CTR		9/30/2020 366 Days Settled			
CONOVER, NC 28613				CR Beds 90	POS Beds 0
CATAWBA		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		87.2%	
Balance Sheet		Income Statement		Length of Stay 148.0	
Current Assets	2,235,955	Total Charges	10,646,637	Average Wages 19.45	
Fixed Assets	385,567	Contract Allowance	2,314,961	21.7%	Skilled Nursing 77.3%
Other Assets	-39,223	Operating Revenue	8,331,676	78.3%	Ancillary Service 22.7%
Total Assets	2,582,299	Operating Expense	7,238,127	86.9%	Current Ratio 1.4
Current Liabilities	1,610,362	Operating Margin	1,093,549	13.1%	Days to Collect 61.8
Long Term Liabilities	330,070	Other Income	-37,727	-0.5%	Avg Payment Days 81.6
Total Equity	641,867	Other Expense	0	0.0%	Depreciation Rate 19.1%
Total Liab. and Equity	2,582,299	Net Profit or Loss	1,055,822	12.7%	Return on Equity 164.5%
345325 CORNERSTONE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CORNERSTONE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
DUNN, NC 28335		12/31/2020 92 Days Settled		CR Beds 108	POS Beds 0
HARNETT		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		69.9%	
Balance Sheet		Income Statement		Length of Stay 117.7	
Current Assets	1,578,091	Total Charges	2,101,633	Average Wages 16.19	
Fixed Assets	1,535	Contract Allowance	0	0.0%	Skilled Nursing 81.2%
Other Assets	2,749	Operating Revenue	2,101,633	100.0%	Ancillary Service 17.9%
Total Assets	1,582,375	Operating Expense	2,250,945	107.1%	Current Ratio 1.7
Current Liabilities	950,575	Operating Margin	-149,312	-7.1%	Days to Collect 172.3
Long Term Liabilities	49,646	Other Income	731,465	34.8%	Avg Payment Days 118.7
Total Equity	582,154	Other Expense	0	0.0%	Depreciation Rate 10,202.0%
Total Liab. and Equity	1,582,375	Net Profit or Loss	582,153	27.7%	Return on Equity 100.0%

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345325 CORNERSTONE NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
CORNERSTONE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled	
DUNN, NC 28335		12/31/2020 92 Days Settled	
HARNETT		CR Beds 108 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		Key Performance Ind.	
		Occupancy Rate	84.9%
		Length of Stay	155.3
		Average Wages	16.19
		9.6% Skilled Nursing	81.4%
		90.4% Ancillary Service	16.6%
		90.9% Current Ratio	4.2
		9.1% Days to Collect	219.3
		2.3% Avg Payment Days	12.8
		0.0% Depreciation Rate	355.2%
		11.4% Return on Equity	30.8%
<hr/>			
345390 COUNTRYSIDE		Proprietary - Corporation	
COUNTRYSIDE		9/30/2020 366 Days Settled	
STOKESDALE, NC 27357		CR Beds 76 POS Beds 0	
GUILFORD		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.2%
		Length of Stay	166.9
		Average Wages	17.34
		5.7% Skilled Nursing	70.1%
		94.3% Ancillary Service	17.7%
		94.7% Current Ratio	2.6
		5.3% Days to Collect	25.2
		5.5% Avg Payment Days	15.9
		0.0% Depreciation Rate	1,900.7%
		10.9% Return on Equity	124.8%

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345350 COURTLAND TERRACE				Nonprofit - Other	
COURTLAND TERRACE		6/30/2020 366 Days Settled			
GASTONIA, NC 28054		CR Beds 96 POS Beds 0			
GASTON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		87.7%	
Balance Sheet		Income Statement		Length of Stay	
				48.0	
Current Assets	1,107,329	Total Charges	18,541,566	Average Wages	22.54
Fixed Assets	5,649,313	Contract Allowance	9,252,623	49.9%	Skilled Nursing
Other Assets	1,515,000	Operating Revenue	9,288,943	50.1%	Ancillary Service
Total Assets	8,271,642	Operating Expense	9,694,872	104.4%	Current Ratio
Current Liabilities	459,966	Operating Margin	-405,929	-4.4%	Days to Collect
Long Term Liabilities	0	Other Income	245,489	2.6%	Avg Payment Days
Total Equity	7,909,357	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,369,323	Net Profit or Loss	(160,440)	-1.7%	Return on Equity
					-2.0%
345501 CROASDAILE VILLAGE				Nonprofit - Church	
CROASDAILE VILLAGE		9/30/2020 366 Days Settled			
DURHAM, NC 27705		CR Beds 144 POS Beds 0			
DURHAM		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		79.1%	
Balance Sheet		Income Statement		Length of Stay	
				145.3	
Current Assets	19,052,263	Total Charges	42,623,593	Average Wages	22.07
Fixed Assets	200,929,785	Contract Allowance	3,253,529	7.6%	Skilled Nursing
Other Assets	126,438,632	Operating Revenue	39,370,064	92.4%	Ancillary Service
Total Assets	346,420,680	Operating Expense	40,243,082	102.2%	Current Ratio
Current Liabilities	97,359,072	Operating Margin	-873,018	-2.2%	Days to Collect
Long Term Liabilities	152,068,554	Other Income	9,340,600	23.7%	Avg Payment Days
Total Equity	96,993,054	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	346,420,680	Net Profit or Loss	8,467,582	21.5%	Return on Equity
					8.7%

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345491 CROATAN RIDGE NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
CROATAN RIDGE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled	
NEWPORT, NC 28570		CR Beds 64 POS Beds 0	
CARTERET		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	78.2%
Balance Sheet		Length of Stay	138.7
Income Statement		Average Wages	20.99
Current Assets	-2,335,739	Total Charges	5,281,029
Fixed Assets	76,419	Contract Allowance	55,221
Other Assets	0	Operating Revenue	5,225,808
Total Assets	-2,259,320	Operating Expense	5,529,641
Current Liabilities	949,741	Operating Margin	-303,833
Long Term Liabilities	0	Other Income	115,933
Total Equity	-3,209,061	Other Expense	0
Total Liab. and Equity	-2,259,320	Net Profit or Loss	(187,900)
		1.0%	Skilled Nursing
		99.0%	Ancillary Service
		105.8%	Current Ratio
		-5.8%	Days to Collect
		2.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-3.6%	Return on Equity
			(2.5)
			(166.4)
			13.9
			67.6%
			5.9%
345407 CROSS CREEK HEALTH CARE		Proprietary - Corporation	
CROSS CREEK HEALTH CARE		9/30/2020 366 Days Settled	
SWANQUARTER, NC 27885		CR Beds 80 POS Beds 0	
HYDE		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	40.0%
Balance Sheet		Length of Stay	139.5
Income Statement		Average Wages	21.12
Current Assets	-6,813,827	Total Charges	3,220,368
Fixed Assets	165,550	Contract Allowance	307,937
Other Assets	0	Operating Revenue	2,912,431
Total Assets	-6,648,277	Operating Expense	3,576,788
Current Liabilities	1,373,355	Operating Margin	-664,357
Long Term Liabilities	0	Other Income	10,118
Total Equity	-8,021,632	Other Expense	0
Total Liab. and Equity	-6,648,277	Net Profit or Loss	(654,239)
		9.6%	Skilled Nursing
		90.4%	Ancillary Service
		122.8%	Current Ratio
		-22.8%	Days to Collect
		0.3%	Avg Payment Days
		0.0%	Depreciation Rate
		-22.5%	Return on Equity
			(5.0)
			33.7
			92.7
			95.0%
			8.2%

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345170 CRYSTAL BLUFFS REHABILITATION AND HEALTH CARE CENT				Proprietary - Corporation	
CRYSTAL BLUFFS REHABILITATION AND HEALTH CARE CENT		9/30/2020 366 Days Settled			
MOREHEAD CITY, NC 28557				CR Beds 92	POS Beds 0
CARTERET		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	90.4%
Balance Sheet		Income Statement		Length of Stay	106.0
Current Assets	2,743,679	Total Charges	11,428,763	Average Wages	19.22
Fixed Assets	67,310	Contract Allowance	1,918,419	16.8% Skilled Nursing	79.1%
Other Assets	7,300	Operating Revenue	9,510,344	83.2% Ancillary Service	20.9%
Total Assets	2,818,289	Operating Expense	9,113,340	95.8% Current Ratio	7.1
Current Liabilities	385,892	Operating Margin	397,004	4.2% Days to Collect	42.7
Long Term Liabilities	674,831	Other Income	126,186	1.3% Avg Payment Days	23.9
Total Equity	1,757,566	Other Expense	0	0.0% Depreciation Rate	160.5%
Total Liab. and Equity	2,818,289	Net Profit or Loss	523,190	5.5% Return on Equity	29.8%

345376 CUMBERLAND NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CUMBERLAND NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
FAYETTEVILLE, NC 28306		12/31/2020 92 Days Settled		CR Beds 0	POS Beds 0
CUMBERLAND		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	0.0%
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	6.00
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing	0.0%
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

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345376 CUMBERLAND NURSING AND REHABILITATION CENTER			Proprietary - Corporation		
CUMBERLAND NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
FAYETTEVILLE, NC 28306		12/31/2020 92 Days Settled		CR Beds 120 POS Beds 0	
CUMBERLAND		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	764,199	Total Charges	0	Average Wages	6.00
Fixed Assets	59,171	Contract Allowance	43,961	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	-43,961	0.0%	Ancillary Service
Total Assets	823,370	Operating Expense	154,291	-351.0%	Current Ratio
Current Liabilities	361,061	Operating Margin	-198,252	451.0%	Days to Collect
Long Term Liabilities	0	Other Income	7,457	-17.0%	Avg Payment Days
Total Equity	462,309	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	823,370	Net Profit or Loss	(190,795)	434.0%	Return on Equity
					-41.3%
345289 CURRITUCK HEALTH & REHAB CENTER			Proprietary - Corporation		
CURRITUCK HEALTH & REHAB CENTER		12/31/2020 366 Days Settled			
BARCO, NC 27917				CR Beds 100 POS Beds 0	
CURRITUCK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.2%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	802,524	Total Charges	5,584,484	Average Wages	20.68
Fixed Assets	83,382	Contract Allowance	3,418	0.1%	Skilled Nursing
Other Assets	138,572	Operating Revenue	5,581,066	99.9%	Ancillary Service
Total Assets	1,024,478	Operating Expense	6,078,027	108.9%	Current Ratio
Current Liabilities	1,108,260	Operating Margin	-496,961	-8.9%	Days to Collect
Long Term Liabilities	53,307	Other Income	654,885	11.7%	Avg Payment Days
Total Equity	-137,089	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,024,478	Net Profit or Loss	157,924	2.8%	Return on Equity
					-115.2%

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345512 CYPRESS GLEN RETIREMENT COMMUNITY				Nonprofit - Church	
CYPRESS GLEN RETIREMENT COMMUNITY		9/30/2020 366 Days Settled			
GREENVILLE, NC 27858				CR Beds 72	POS Beds 0
PITT				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	64.5%
Balance Sheet		Income Statement		Length of Stay	265.7
Current Assets	19,052,263	Total Charges	16,165,305	Average Wages	17.64
Fixed Assets	200,929,785	Contract Allowance	622,183	3.8%	Skilled Nursing 16.0%
Other Assets	126,438,632	Operating Revenue	15,543,122	96.2%	Ancillary Service 4.1%
Total Assets	346,420,680	Operating Expense	15,808,781	101.7%	Current Ratio 0.2
Current Liabilities	97,359,072	Operating Margin	-265,659	-1.7%	Days to Collect 279.1
Long Term Liabilities	152,068,554	Other Income	3,093,792	19.9%	Avg Payment Days 157.8
Total Equity	96,993,054	Other Expense	0	0.0%	Depreciation Rate 1.1%
Total Liab. and Equity	346,420,680	Net Profit or Loss	2,828,133	18.2%	Return on Equity 2.9%
345002 CYPRESS POINTE REHABILITATION CENTER				Proprietary - Corporation	
CYPRESS POINTE REHABILITATION CENTER		12/31/2020 366 Days Settled			
WILMINGTON, NC 28401				CR Beds 90	POS Beds 0
NEW HANOVER				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.8%
Balance Sheet		Income Statement		Length of Stay	86.0
Current Assets	2,836,445	Total Charges	11,237,404	Average Wages	25.23
Fixed Assets	226,582	Contract Allowance	2,152,059	19.2%	Skilled Nursing 65.3%
Other Assets	197,681	Operating Revenue	9,085,345	80.8%	Ancillary Service 34.7%
Total Assets	3,260,708	Operating Expense	7,823,484	86.1%	Current Ratio 2.5
Current Liabilities	1,156,113	Operating Margin	1,261,861	13.9%	Days to Collect 65.7
Long Term Liabilities	566,528	Other Income	45,196	0.5%	Avg Payment Days 16.2
Total Equity	1,538,067	Other Expense	0	0.0%	Depreciation Rate 211.6%
Total Liab. and Equity	3,260,708	Net Profit or Loss	1,307,057	14.4%	Return on Equity 85.0%

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345129 DAVIE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
DAVIE NURSING AND REHABILITATION CENTER				12/31/2020 366 Days Settled	
MOCKSVILLE, NC 27028				CR Beds 108 POS Beds 0	
DAVIE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	81.2%
Balance Sheet		Income Statement		Length of Stay	99.7
Current Assets	1,256,422	Total Charges	11,239,473	Average Wages	21.18
Fixed Assets	90,507	Contract Allowance	2,268,226	20.2% Skilled Nursing	61.5%
Other Assets	561	Operating Revenue	8,971,247	79.8% Ancillary Service	33.6%
Total Assets	1,347,490	Operating Expense	9,614,318	107.2% Current Ratio	1.5
Current Liabilities	854,030	Operating Margin	-643,071	-7.2% Days to Collect	49.4
Long Term Liabilities	604,654	Other Income	1,113,503	12.4% Avg Payment Days	23.4
Total Equity	-111,194	Other Expense	0	0.0% Depreciation Rate	988.2%
Total Liab. and Equity	1,347,490	Net Profit or Loss	470,432	5.2% Return on Equity	-423.1%

345568 DAVIS HEALTH & WELLNESS CTR AT CAMBRIDGE VILLAG				Nonprofit - Other	
DAVIS HEALTH & WELLNESS CTR AT CAMBRIDGE VILLAG				9/30/2020 366 Days Settled	
WILMINGTON, NC 28405				CR Beds 20 POS Beds 0	
NEW HANOVER				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	87.6%
Balance Sheet		Income Statement		Length of Stay	30.8
Current Assets	10,068,986	Total Charges	2,855,939	Average Wages	19.94
Fixed Assets	54,581,879	Contract Allowance	75,596	2.6% Skilled Nursing	67.0%
Other Assets	14,332,260	Operating Revenue	2,780,343	97.4% Ancillary Service	33.0%
Total Assets	78,983,125	Operating Expense	27,664,795	995.0% Current Ratio	1.1
Current Liabilities	8,761,598	Operating Margin	-24,884,452	-895.0% Days to Collect	342.5
Long Term Liabilities	21,559,025	Other Income	31,511,928	1,133.4% Avg Payment Days	52.9
Total Equity	48,662,502	Other Expense	0	0.0% Depreciation Rate	0.5%
Total Liab. and Equity	78,983,125	Net Profit or Loss	6,627,476	238.4% Return on Equity	13.6%

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345160 DAVIS HEALTH CARE CENTER				Nonprofit - Other	
DAVIS HEALTH CARE CENTER		9/30/2020 366 Days Settled			
WILMINGTON, NC 28411		CR Beds 179 POS Beds 0			
NEW HANOVER		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.8%	
		Length of Stay		100.0	
		Average Wages		19.01	
		Skilled Nursing		82.2%	
		Ancillary Service		17.8%	
		Current Ratio		1.1	
		Days to Collect		50.1	
		Avg Payment Days		52.9	
		Depreciation Rate		2.0%	
		Return on Equity		13.6%	
Balance Sheet		Income Statement			
Current Assets	10,068,986	Total Charges	19,964,412		
Fixed Assets	54,581,879	Contract Allowance	972,637	4.9%	
Other Assets	14,332,260	Operating Revenue	18,991,775	95.1%	
Total Assets	<u>78,983,125</u>	Operating Expense	27,664,795	145.7%	
Current Liabilities	8,761,598	Operating Margin	-8,673,020	-45.7%	
Long Term Liabilities	21,559,025	Other Income	15,300,496	80.6%	
Total Equity	<u>48,662,502</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>78,983,125</u>	Net Profit or Loss	<u>6,627,476</u>	34.9%	

345233 DEER PARK HEALTH & REHABILITATION				Nonprofit - Other	
DEER PARK HEALTH & REHABILITATION		6/30/2020 366 Days Settled			
NEBO, NC 28761		CR Beds 140 POS Beds 0			
MCDOWELL		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		77.4%	
		Length of Stay		221.6	
		Average Wages		20.91	
		Skilled Nursing		76.6%	
		Ancillary Service		23.4%	
		Current Ratio		0.7	
		Days to Collect		21.6	
		Avg Payment Days		90.6	
		Depreciation Rate		6.0%	
		Return on Equity		9.5%	
Balance Sheet		Income Statement			
Current Assets	2,306,219	Total Charges	9,226,156		
Fixed Assets	4,250,224	Contract Allowance	366,203	4.0%	
Other Assets	547,819	Operating Revenue	8,859,953	96.0%	
Total Assets	<u>7,104,262</u>	Operating Expense	9,264,764	104.6%	
Current Liabilities	3,363,999	Operating Margin	-404,811	-4.6%	
Long Term Liabilities	7,845,348	Other Income	13,659	0.2%	
Total Equity	<u>-4,105,085</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,104,262</u>	Net Profit or Loss	<u>(391,152)</u>	-4.4%	

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345556 DEERFIELD EPISCOPAL RETIREMENT				Nonprofit - Other	
DEERFIELD EPISCOPAL RETIREMENT 9/30/2020 366 Days Settled					
ASHEVILLE, NC 28803				CR Beds 124 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 92.9%	
Balance Sheet		Income Statement		Length of Stay 458.5	
Current Assets	24,101,312	Total Charges	35,946,374	Average Wages 23.84	
Fixed Assets	130,429,443	Contract Allowance	181,280	0.5% Skilled Nursing 16.8%	
Other Assets	85,977,776	Operating Revenue	35,765,094	99.5% Ancillary Service 1.5%	
Total Assets	240,508,531	Operating Expense	35,508,983	99.3% Current Ratio 5.0	
Current Liabilities	4,799,457	Operating Margin	256,111	0.7% Days to Collect 6.8	
Long Term Liabilities	190,723,309	Other Income	9,335,163	26.1% Avg Payment Days 39.8	
Total Equity	44,985,765	Other Expense	0	0.0% Depreciation Rate 3.7%	
Total Liab. and Equity	240,508,531	Net Profit or Loss	9,591,274	26.8% Return on Equity 21.3%	

345070 DURHAM NURSING & REHABILITATION CENTER				Proprietary - Partnership	
DURHAM NURSING & REHABILITATION CENTER 12/31/2020 366 Days Settled					
DURHAM, NC 27705				CR Beds 126 POS Beds 0	
DURHAM				Key Performance Ind.	
CAHABA GBA (TN)				Occupancy Rate 66.3%	
Balance Sheet		Income Statement		Length of Stay 173.7	
Current Assets	3,478,164	Total Charges	14,246,834	Average Wages 24.85	
Fixed Assets	207,290	Contract Allowance	2,954,374	20.7% Skilled Nursing 75.3%	
Other Assets	0	Operating Revenue	11,292,460	79.3% Ancillary Service 24.7%	
Total Assets	3,685,454	Operating Expense	8,699,839	77.0% Current Ratio 3.1	
Current Liabilities	1,121,909	Operating Margin	2,592,621	23.0% Days to Collect 13.8	
Long Term Liabilities	884,874	Other Income	586,460	5.2% Avg Payment Days 43.0	
Total Equity	1,678,671	Other Expense	0	0.0% Depreciation Rate 119.8%	
Total Liab. and Equity	3,685,454	Net Profit or Loss	3,179,081	28.2% Return on Equity 189.4%	

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345377 EAST CAROLINA REHAB AND WELLNESS		Proprietary - Other	
EAST CAROLINA REHAB AND WELLNESS		9/30/2020 366 Days Settled	
GREENVILLE, NC 27834		CR Beds 150 POS Beds 0	
PITT		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate 65.4%	
Balance Sheet		Income Statement	
Current Assets	1,497,708	Total Charges	9,175,215
Fixed Assets	75,945	Contract Allowance	678,696
Other Assets	0	Operating Revenue	8,496,519
Total Assets	<u>1,573,653</u>	Operating Expense	7,423,464
Current Liabilities	-10,386	Operating Margin	1,073,055
Long Term Liabilities	727,571	Other Income	455,940
Total Equity	<u>856,468</u>	Other Expense	0
Total Liab. and Equity	<u>1,573,653</u>	Net Profit or Loss	<u>1,528,995</u>
		7.4%	Skilled Nursing 82.7%
		92.6%	Ancillary Service 11.9%
		87.4%	Current Ratio (144.2)
		12.6%	Days to Collect 32.3
		5.4%	Avg Payment Days 41.5
		0.0%	Depreciation Rate 411.8%
		18.0%	Return on Equity 178.5%

345437 ECKERD LIVING CENTER		Proprietary - Corporation	
ECKERD LIVING CENTER		11/30/2020 366 Days Settled	
HIGHLANDS, NC 28741		CR Beds 80 POS Beds 0	
MACON		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate 74.4%	
Balance Sheet		Income Statement	
Current Assets	5,979,254	Total Charges	5,341,891
Fixed Assets	1,918,739	Contract Allowance	632,727
Other Assets	0	Operating Revenue	4,709,164
Total Assets	<u>7,897,993</u>	Operating Expense	5,822,935
Current Liabilities	188,588	Operating Margin	-1,113,771
Long Term Liabilities	8,180,754	Other Income	9,771
Total Equity	<u>-471,349</u>	Other Expense	0
Total Liab. and Equity	<u>7,897,993</u>	Net Profit or Loss	<u>(1,104,000)</u>
		11.8%	Skilled Nursing 86.6%
		88.2%	Ancillary Service 13.4%
		123.7%	Current Ratio 31.7
		-23.7%	Days to Collect 29.2
		0.2%	Avg Payment Days 4.7
		0.0%	Depreciation Rate 7.8%
		-23.4%	Return on Equity 234.2%

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345195 EDGECOMBE HEALTH AND REHAB CENTER				Proprietary - Corporation	
EDGECOMBE HEALTH AND REHAB CENTER		6/30/2020 366 Days Settled			
TARBORO, NC 27886		CR Beds 159 POS Beds 0			
EDGECOMBE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		82.1%	
Balance Sheet		Income Statement		Length of Stay	
				104.8	
Current Assets	1,064,019	Total Charges	42,549,351	Average Wages	21.51
Fixed Assets	9,604,397	Contract Allowance	30,141,925	70.8% Skilled Nursing	92.9%
Other Assets	424,627	Operating Revenue	12,407,426	29.2% Ancillary Service	7.1%
Total Assets	11,093,043	Operating Expense	11,831,981	95.4% Current Ratio	0.3
Current Liabilities	3,430,360	Operating Margin	575,445	4.6% Days to Collect	29.3
Long Term Liabilities	4,313,390	Other Income	835,671	6.7% Avg Payment Days	102.3
Total Equity	3,349,293	Other Expense	0	0.0% Depreciation Rate	15.2%
Total Liab. and Equity	11,093,043	Net Profit or Loss	1,411,116	11.4% Return on Equity	42.1%

345091 EDGEWOOD PLACE AT THE VILLAGE AT BROOKWOOD				Nonprofit - Other	
EDGEWOOD PLACE AT THE VILLAGE AT BROOKWOOD		9/30/2020 366 Days Settled			
BURLINGTON, NC 27215		CR Beds 75 POS Beds 0			
ALAMANCE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		59.6%	
Balance Sheet		Income Statement		Length of Stay	
				106.0	
Current Assets	11,187,528	Total Charges	17,116,361	Average Wages	21.51
Fixed Assets	51,546,320	Contract Allowance	2,133,308	12.5% Skilled Nursing	31.5%
Other Assets	2,629,816	Operating Revenue	14,983,053	87.5% Ancillary Service	10.7%
Total Assets	65,363,664	Operating Expense	23,010,107	153.6% Current Ratio	1.6
Current Liabilities	7,038,998	Operating Margin	-8,027,054	-53.6% Days to Collect	19.4
Long Term Liabilities	15,121,198	Other Income	1,631,689	10.9% Avg Payment Days	36.7
Total Equity	43,203,468	Other Expense	0	0.0% Depreciation Rate	12.2%
Total Liab. and Equity	65,363,664	Net Profit or Loss	(6,395,365)	-42.7% Return on Equity	-14.8%

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345319 ELDERBERRY HEALTH CARE		Proprietary - Corporation	
ELDERBERRY HEALTH CARE		9/30/2020 366 Days Settled	
MARSHALL, NC 28753		CR Beds 100 POS Beds 0	
MADISON		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	92.4%
		Length of Stay	234.7
		Average Wages	18.44
		Skilled Nursing	65.6%
		Ancillary Service	32.6%
		Current Ratio	3.2
		Days to Collect	24.3
		Avg Payment Days	60.9
		Depreciation Rate	66.4%
		Return on Equity	29.9%

Balance Sheet		Income Statement	
Current Assets	4,668,439	Total Charges	11,481,803
Fixed Assets	894,020	Contract Allowance	3,242,050
Other Assets	1,552,179	Operating Revenue	8,239,753
Total Assets	7,114,638	Operating Expense	7,094,001
Current Liabilities	1,465,925	Operating Margin	1,145,752
Long Term Liabilities	11,152	Other Income	541,186
Total Equity	5,637,561	Other Expense	0
Total Liab. and Equity	7,114,638	Net Profit or Loss	1,686,938

345036 ELIZABETH CITY HEALTH AND REHABILITATION		Proprietary - Corporation	
ELIZABETH CITY HEALTH AND REHABILITATION		12/31/2020 366 Days Settled	
ELIZABETH CITY, NC 27909		CR Beds 146 POS Beds 0	
PASQUOTANK		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	88.0%
		Length of Stay	77.0
		Average Wages	20.36
		Skilled Nursing	64.9%
		Ancillary Service	35.1%
		Current Ratio	1.1
		Days to Collect	45.1
		Avg Payment Days	27.1
		Depreciation Rate	48.8%
		Return on Equity	78.7%

Balance Sheet		Income Statement	
Current Assets	5,862,384	Total Charges	20,484,456
Fixed Assets	3,529,848	Contract Allowance	1,343,865
Other Assets	256,765	Operating Revenue	19,140,591
Total Assets	9,648,997	Operating Expense	16,155,516
Current Liabilities	5,573,908	Operating Margin	2,985,075
Long Term Liabilities	0	Other Income	222,145
Total Equity	4,075,089	Other Expense	0
Total Liab. and Equity	9,648,997	Net Profit or Loss	3,207,220

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345210 ELIZABETHTOWN HEALTHCARE & REHAB CENTER				Proprietary - Corporation	
ELIZABETHTOWN HEALTHCARE & REHAB CENTER 9/30/2020 243 Days Settled					
ELIZABETHTOWN, NC 28337 1/31/2020 123 Days Settled				CR Beds 94 POS Beds 0	
BLADEN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 80.2%	
Balance Sheet		Income Statement		Length of Stay 231.9	
Current Assets	517,931	Total Charges	1,992,747	Average Wages 20.40	
Fixed Assets	645,114	Contract Allowance	19,922	1.0% Skilled Nursing 80.3%	
Other Assets	1,427,132	Operating Revenue	1,972,825	99.0% Ancillary Service 20.3%	
Total Assets	<u>2,590,177</u>	Operating Expense	1,801,261	91.3% Current Ratio 1.4	
Current Liabilities	363,940	Operating Margin	171,564	8.7% Days to Collect 90.9	
Long Term Liabilities	2,267,471	Other Income	5,833	0.3% Avg Payment Days 65.4	
Total Equity	<u>-41,234</u>	Other Expense	0	0.0% Depreciation Rate 1.9%	
Total Liab. and Equity	<u>2,590,177</u>	Net Profit or Loss	<u>177,396</u>	9.0% Return on Equity -430.2%	

345210 ELIZABETHTOWN HEALTHCARE & REHAB CENTER				Proprietary - Corporation	
ELIZABETHTOWN HEALTHCARE & REHAB CENTER 9/30/2020 243 Days Settled					
ELIZABETHTOWN, NC 28337 1/31/2020 123 Days Settled				CR Beds 94 POS Beds 0	
BLADEN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 79.1%	
Balance Sheet		Income Statement		Length of Stay 223.2	
Current Assets	2,153,538	Total Charges	5,235,721	Average Wages 20.40	
Fixed Assets	57,393	Contract Allowance	646,951	12.4% Skilled Nursing 86.1%	
Other Assets	0	Operating Revenue	4,588,770	87.6% Ancillary Service 13.9%	
Total Assets	<u>2,210,931</u>	Operating Expense	4,115,180	89.7% Current Ratio 1.3	
Current Liabilities	1,695,294	Operating Margin	473,590	10.3% Days to Collect 61.8	
Long Term Liabilities	0	Other Income	42,036	0.9% Avg Payment Days 110.9	
Total Equity	<u>515,637</u>	Other Expense	0	0.0% Depreciation Rate 214.8%	
Total Liab. and Equity	<u>2,210,931</u>	Net Profit or Loss	<u>515,626</u>	11.2% Return on Equity 100.0%	

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345173 EMERALD HEALTH & REHAB CENTER				Proprietary - Corporation	
EMERALD HEALTH & REHAB CENTER		12/31/2020 366 Days Settled			
LILLINGTON, NC 27546		CR Beds 96 POS Beds 0			
HARNETT		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		87.6%	
Balance Sheet		Income Statement		Length of Stay 128.3	
Current Assets	1,234,311	Total Charges	7,586,404	Average Wages	20.73
Fixed Assets	259,178	Contract Allowance	-22,823	-0.3%	Skilled Nursing 71.9%
Other Assets	2,689,765	Operating Revenue	7,609,227	100.3%	Ancillary Service 28.1%
Total Assets	4,183,254	Operating Expense	8,220,242	108.0%	Current Ratio 1.3
Current Liabilities	972,296	Operating Margin	-611,015	-8.0%	Days to Collect 56.1
Long Term Liabilities	74,863	Other Income	2,051,101	27.0%	Avg Payment Days 21.5
Total Equity	3,136,095	Other Expense	0	0.0%	Depreciation Rate 215.4%
Total Liab. and Equity	4,183,254	Net Profit or Loss	1,440,086	18.9%	Return on Equity 45.9%
345447 EMERALD RIDGE REHAB AND CARE CENTER				Proprietary - Other	
EMERALD RIDGE REHAB AND CARE CENTER		12/31/2020 366 Days Settled			
ASHEVILLE, NC 28804		CR Beds 100 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.9%	
Balance Sheet		Income Statement		Length of Stay 146.2	
Current Assets	61,746,524	Total Charges	11,375,779	Average Wages	21.29
Fixed Assets	4,349,990	Contract Allowance	2,431,310	21.4%	Skilled Nursing 79.8%
Other Assets	9,604	Operating Revenue	8,944,469	78.6%	Ancillary Service 20.2%
Total Assets	66,106,118	Operating Expense	8,033,503	89.8%	Current Ratio 1.1
Current Liabilities	55,551,990	Operating Margin	910,966	10.2%	Days to Collect 40.0
Long Term Liabilities	6,457,858	Other Income	264,256	3.0%	Avg Payment Days 14.7
Total Equity	4,096,270	Other Expense	0	0.0%	Depreciation Rate 15.6%
Total Liab. and Equity	66,106,118	Net Profit or Loss	1,175,222	13.1%	Return on Equity 28.7%

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345425 FAIR HAVEN HOME INC				Proprietary - Corporation	
FAIR HAVEN HOME INC		9/30/2020 366 Days Settled			
BOSTIC, NC 28018				CR Beds 67 POS Beds 0	
RUTHERFORD				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.2%
Balance Sheet		Income Statement		Length of Stay	254.4
Current Assets	1,323,710	Total Charges	4,797,492	Average Wages	20.94
Fixed Assets	615,449	Contract Allowance	949,486	19.8% Skilled Nursing	46.7%
Other Assets	3,156	Operating Revenue	3,848,006	80.2% Ancillary Service	24.1%
Total Assets	1,942,315	Operating Expense	4,033,943	104.8% Current Ratio	4.0
Current Liabilities	328,110	Operating Margin	-185,937	-4.8% Days to Collect	63.0
Long Term Liabilities	1,654,439	Other Income	497,642	12.9% Avg Payment Days	25.4
Total Equity	-40,234	Other Expense	0	0.0% Depreciation Rate	6.8%
Total Liab. and Equity	1,942,315	Net Profit or Loss	311,705	8.1% Return on Equity	-774.7%
345314 FAIR HAVEN OF FOREST CITY, LLC				Proprietary - Corporation	
FAIR HAVEN OF FOREST CITY, LLC		9/30/2020 366 Days Settled			
FOREST CITY, NC 28043				CR Beds 128 POS Beds 0	
RUTHERFORD				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	85.2%
Balance Sheet		Income Statement		Length of Stay	228.1
Current Assets	2,399,021	Total Charges	12,166,795	Average Wages	20.96
Fixed Assets	323,354	Contract Allowance	2,849,411	23.4% Skilled Nursing	60.4%
Other Assets	21,000	Operating Revenue	9,317,384	76.6% Ancillary Service	32.4%
Total Assets	2,743,375	Operating Expense	9,134,816	98.0% Current Ratio	2.4
Current Liabilities	1,001,612	Operating Margin	182,568	2.0% Days to Collect	25.6
Long Term Liabilities	869,719	Other Income	671,182	7.2% Avg Payment Days	38.1
Total Equity	872,044	Other Expense	0	0.0% Depreciation Rate	145.5%
Total Liab. and Equity	2,743,375	Net Profit or Loss	853,750	9.2% Return on Equity	97.9%

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345186 FIVE OAKS MANOR				Proprietary - Corporation		
FIVE OAKS MANOR		9/30/2020 366 Days Settled				
CONCORD, NC 28027				CR Beds 184 POS Beds 0		
CABARRUS				Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	69.8%	
				Length of Stay	189.6	
Balance Sheet		Income Statement		Average Wages	22.57	
Current Assets	6,350,276	Total Charges	17,331,567	15.1%	Skilled Nursing	58.5%
Fixed Assets	144,604	Contract Allowance	2,614,510	84.9%	Ancillary Service	38.5%
Other Assets	0	Operating Revenue	14,717,057	86.1%	Current Ratio	5.1
Total Assets	<u>6,494,880</u>	Operating Expense	<u>12,670,094</u>	13.9%	Days to Collect	23.5
Current Liabilities	1,236,533	Operating Margin	2,046,963	1.5%	Avg Payment Days	22.5
Long Term Liabilities	1,836,420	Other Income	224,161	0.0%	Depreciation Rate	458.7%
Total Equity	<u>3,421,927</u>	Other Expense	0	15.4%	Return on Equity	66.4%
Total Liab. and Equity	<u>6,494,880</u>	Net Profit or Loss	<u>2,271,124</u>			
345413 FLESHERS FAIRVIEW HEALTH CARE				Proprietary - Corporation		
FLESHERS FAIRVIEW HEALTH CARE		9/30/2020 366 Days Settled				
FAIRVIEW, NC 28730				CR Beds 120 POS Beds 0		
BUNCOMBE				Key Performance Ind.		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	79.7%	
				Length of Stay	336.5	
Balance Sheet		Income Statement		Average Wages	18.39	
Current Assets	3,968,649	Total Charges	9,246,361	-22.7%	Skilled Nursing	73.5%
Fixed Assets	414,133	Contract Allowance	-2,102,658	122.7%	Ancillary Service	19.7%
Other Assets	0	Operating Revenue	11,349,019	75.8%	Current Ratio	2.0
Total Assets	<u>4,382,782</u>	Operating Expense	<u>8,597,269</u>	24.2%	Days to Collect	52.5
Current Liabilities	1,964,211	Operating Margin	2,751,750	0.2%	Avg Payment Days	11.0
Long Term Liabilities	-385,026	Other Income	27,257	0.0%	Depreciation Rate	31.7%
Total Equity	<u>2,803,597</u>	Other Expense	0	24.5%	Return on Equity	99.1%
Total Liab. and Equity	<u>4,382,782</u>	Net Profit or Loss	<u>2,779,007</u>			

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345442 FORREST OAKES HEALTHCARE CENTER				Proprietary - Other	
FORREST OAKES HEALTHCARE CENTER 12/31/2020 366 Days Settled					
ALBEMARLE, NC 28001				CR Beds 60 POS Beds 0	
STANLY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.5%
Balance Sheet		Income Statement		Length of Stay	100.7
Current Assets	36,666,488	Total Charges	6,987,959	Average Wages	20.91
Fixed Assets	3,606,212	Contract Allowance	1,341,684	19.2%	Skilled Nursing 70.9%
Other Assets	13,100	Operating Revenue	5,646,275	80.8%	Ancillary Service 29.1%
Total Assets	40,285,800	Operating Expense	4,845,408	85.8%	Current Ratio 0.9
Current Liabilities	39,727,167	Operating Margin	800,867	14.2%	Days to Collect 45.1
Long Term Liabilities	2,715,144	Other Income	184,697	3.3%	Avg Payment Days 16.9
Total Equity	-2,156,511	Other Expense	0	0.0%	Depreciation Rate 11.8%
Total Liab. and Equity	40,285,800	Net Profit or Loss	985,564	17.5%	Return on Equity -45.7%
345335 FRANKLIN OAKS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
FRANKLIN OAKS NURSING AND REHABILITATION CENTER 9/30/2020 366 Days Settled					
LOUISBURG, NC 27549				CR Beds 176 POS Beds 0	
FRANKLIN				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	76.3%
Balance Sheet		Income Statement		Length of Stay	189.7
Current Assets	3,999,230	Total Charges	12,987,703	Average Wages	17.84
Fixed Assets	114,082	Contract Allowance	-305,145	-2.3%	Skilled Nursing 76.3%
Other Assets	0	Operating Revenue	13,292,848	102.3%	Ancillary Service 22.4%
Total Assets	4,113,312	Operating Expense	12,183,819	91.7%	Current Ratio 3.4
Current Liabilities	1,176,709	Operating Margin	1,109,029	8.3%	Days to Collect 108.5
Long Term Liabilities	0	Other Income	129,433	1.0%	Avg Payment Days 14.3
Total Equity	2,936,603	Other Expense	0	0.0%	Depreciation Rate 104.3%
Total Liab. and Equity	4,113,312	Net Profit or Loss	1,238,462	9.3%	Return on Equity 42.2%

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345148 FRIENDS HOMES AT GUILFORD		Nonprofit - Church	
FRIENDS HOMES AT GUILFORD		9/30/2020 366 Days Settled	
GREENSBORO, NC 27410		CR Beds 0 POS Beds 0	
GUILFORD		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

345474 FRIENDS HOMES WEST		Nonprofit - Church	
FRIENDS HOMES WEST		9/30/2020 366 Days Settled	
GREENSBORO, NC 27410		CR Beds 80 POS Beds 0	
GUILFORD		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate 92.7%	
Balance Sheet		Income Statement	
Current Assets	3,252,855	Total Charges	7,651,826
Fixed Assets	22,481,545	Contract Allowance	583,815
Other Assets	43,868,684	Operating Revenue	7,068,011
Total Assets	69,603,084	Operating Expense	13,714,583
Current Liabilities	14,591,362	Operating Margin	-6,646,572
Long Term Liabilities	27,483,530	Other Income	10,098,626
Total Equity	27,528,192	Other Expense	0
Total Liab. and Equity	69,603,084	Net Profit or Loss	3,452,054

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345329 GATEWAY REHABILITATION AND HEALTHCARE				Proprietary - Other	
GATEWAY REHABILITATION AND HEALTHCARE		12/31/2020 366 Days Settled			
LENOIR, NC 28645				CR Beds 100 POS Beds 0	
CALDWELL				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.9%
				Length of Stay	174.8
				Average Wages	27.62
				11.5% Skilled Nursing	74.8%
				88.5% Ancillary Service	25.2%
				89.0% Current Ratio	1.1
				11.0% Days to Collect	51.2
				3.6% Avg Payment Days	17.1
				0.0% Depreciation Rate	14.8%
				14.6% Return on Equity	42.0%

Balance Sheet		Income Statement			
Current Assets	59,541,453	Total Charges	10,641,703		
Fixed Assets	5,640,244	Contract Allowance	1,226,263		
Other Assets	0	Operating Revenue	9,415,440		
Total Assets	<u>65,181,697</u>	Operating Expense	8,383,981		
Current Liabilities	54,040,014	Operating Margin	1,031,459		
Long Term Liabilities	7,869,824	Other Income	342,289		
Total Equity	<u>3,271,859</u>	Other Expense	0		
Total Liab. and Equity	<u>65,181,697</u>	Net Profit or Loss	<u>1,373,748</u>		

345328 GIVENS HEALTH CENTER				Nonprofit - Church	
GIVENS HEALTH CENTER		12/31/2020 366 Days Settled			
ASHEVILLE, NC 28803				CR Beds 84 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	86.4%
				Length of Stay	126.5
				Average Wages	26.66
				2.4% Skilled Nursing	11.8%
				97.6% Ancillary Service	4.9%
				72.7% Current Ratio	8.8
				27.3% Days to Collect	33.3
				1.3% Avg Payment Days	89.5
				0.0% Depreciation Rate	0.3%
				28.6% Return on Equity	19.6%

Balance Sheet		Income Statement			
Current Assets	78,720,362	Total Charges	48,359,138		
Fixed Assets	120,867,234	Contract Allowance	1,165,839		
Other Assets	585,428	Operating Revenue	47,193,299		
Total Assets	<u>200,173,024</u>	Operating Expense	34,304,391		
Current Liabilities	8,915,114	Operating Margin	12,888,908		
Long Term Liabilities	122,366,125	Other Income	598,623		
Total Equity	<u>68,891,785</u>	Other Expense	0		
Total Liab. and Equity	<u>200,173,024</u>	Net Profit or Loss	<u>13,487,531</u>		

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345445 GLENAIRE				Nonprofit - Church	
GLENAIRE		9/30/2020 366 Days Settled			
CARY, NC 27511				CR Beds 120 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.0%
				Length of Stay	262.8
Balance Sheet		Income Statement		Average Wages	19.23
Current Assets	10,604,293	Total Charges	12,532,830	10.5%	Skilled Nursing 58.0%
Fixed Assets	73,066,319	Contract Allowance	1,319,906	89.5%	Ancillary Service 16.4%
Other Assets	18,719,592	Operating Revenue	11,212,924	204.6%	Current Ratio 2.2
Total Assets	102,390,204	Operating Expense	22,940,230	-104.6%	Days to Collect 57.8
Current Liabilities	4,801,023	Operating Margin	-11,727,306	134.4%	Avg Payment Days 38.6
Long Term Liabilities	47,244,868	Other Income	15,075,712	0.0%	Depreciation Rate 3.0%
Total Equity	50,344,313	Other Expense	0	29.9%	Return on Equity 6.7%
Total Liab. and Equity	102,390,204	Net Profit or Loss	3,348,406		
345163 GLENBRIDGE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
GLENBRIDGE HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
BOONE, NC 28607				CR Beds 134 POS Beds 0	
WATAUGA				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	54.4%
				Length of Stay	126.5
Balance Sheet		Income Statement		Average Wages	18.49
Current Assets	3,567,011	Total Charges	9,472,365	10.4%	Skilled Nursing 81.9%
Fixed Assets	16,455	Contract Allowance	981,071	89.6%	Ancillary Service 18.1%
Other Assets	12,000	Operating Revenue	8,491,294	94.5%	Current Ratio 1.2
Total Assets	3,595,466	Operating Expense	8,020,153	5.5%	Days to Collect 31.6
Current Liabilities	3,057,597	Operating Margin	471,141	0.3%	Avg Payment Days 41.2
Long Term Liabilities	0	Other Income	26,530	0.0%	Depreciation Rate 657.3%
Total Equity	537,869	Other Expense	0	5.9%	Return on Equity 92.5%
Total Liab. and Equity	3,595,466	Net Profit or Loss	497,671		

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345194 GLENFLORA				Nonprofit - Other	
GLENFLORA		9/30/2020 366 Days Settled			
LUMBERTON, NC 28360				CR Beds 72 POS Beds 0	
ROBESON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 82.6%	
Balance Sheet		Income Statement		Length of Stay 186.1	
Current Assets	2,391,343	Total Charges	5,574,469	Average Wages 16.37	
Fixed Assets	3,328,616	Contract Allowance	496,548	8.9% Skilled Nursing 68.9%	
Other Assets	4,094	Operating Revenue	5,077,921	91.1% Ancillary Service 16.2%	
Total Assets	<u>5,724,053</u>	Operating Expense	<u>4,790,335</u>	94.3% Current Ratio 1.5	
Current Liabilities	1,610,851	Operating Margin	287,586	5.7% Days to Collect 48.6	
Long Term Liabilities	400,180	Other Income	71,146	1.4% Avg Payment Days 59.9	
Total Equity	<u>3,713,022</u>	Other Expense	0	0.0% Depreciation Rate 2.8%	
Total Liab. and Equity	<u>5,724,053</u>	Net Profit or Loss	<u>358,732</u>	7.1% Return on Equity 9.7%	
345367 GOLDEN YEARS NURSING HOME				Proprietary - Corporation	
GOLDEN YEARS NURSING HOME		9/30/2020 366 Days Settled			
FALCON, NC 28342				CR Beds 58 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 79.2%	
Balance Sheet		Income Statement		Length of Stay 243.8	
Current Assets	2,291,372	Total Charges	4,188,366	Average Wages 18.62	
Fixed Assets	101,244	Contract Allowance	286,154	6.8% Skilled Nursing 94.0%	
Other Assets	0	Operating Revenue	3,902,212	93.2% Ancillary Service 6.0%	
Total Assets	<u>2,392,616</u>	Operating Expense	<u>3,465,372</u>	88.8% Current Ratio 1.4	
Current Liabilities	1,609,884	Operating Margin	436,840	11.2% Days to Collect 44.3	
Long Term Liabilities	0	Other Income	21,715	0.6% Avg Payment Days 121.8	
Total Equity	<u>782,732</u>	Other Expense	0	0.0% Depreciation Rate 86.6%	
Total Liab. and Equity	<u>2,392,616</u>	Net Profit or Loss	<u>458,555</u>	11.8% Return on Equity 58.6%	

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345187 GRACE HEIGHTS HEALTH & REHABILITATION				Proprietary - Corporation	
GRACE HEIGHTS HEALTH & REHABILITATION		12/31/2020 366 Days Settled			
MORGANTON, NC 28655		CR Beds 120 POS Beds 0			
BURKE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		73.0%	
Balance Sheet		Income Statement		Length of Stay 88.6	
Current Assets	3,570,771	Total Charges	11,363,177	Average Wages	20.71
Fixed Assets	508,370	Contract Allowance	-988,097	-8.7%	Skilled Nursing 67.9%
Other Assets	0	Operating Revenue	12,351,274	108.7%	Ancillary Service 32.1%
Total Assets	4,079,141	Operating Expense	9,752,097	79.0%	Current Ratio 1.9
Current Liabilities	1,927,065	Operating Margin	2,599,177	21.0%	Days to Collect 43.8
Long Term Liabilities	0	Other Income	10,687	0.1%	Avg Payment Days 23.9
Total Equity	2,152,076	Other Expense	0	0.0%	Depreciation Rate 150.9%
Total Liab. and Equity	4,079,141	Net Profit or Loss	2,609,864	21.1%	Return on Equity 121.3%

345355 GRAHAM HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
GRAHAM HEALTHCARE AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
ROBBINSVILLE, NC 28771		CR Beds 103 POS Beds 0			
GRAHAM		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		62.8%	
Balance Sheet		Income Statement		Length of Stay 166.7	
Current Assets	1,928,268	Total Charges	7,068,604	Average Wages	16.60
Fixed Assets	65,229	Contract Allowance	492,586	7.0%	Skilled Nursing 69.2%
Other Assets	0	Operating Revenue	6,576,018	93.0%	Ancillary Service 26.9%
Total Assets	1,993,497	Operating Expense	7,053,441	107.3%	Current Ratio 1.9
Current Liabilities	1,040,730	Operating Margin	-477,423	-7.3%	Days to Collect 105.7
Long Term Liabilities	0	Other Income	156,627	2.4%	Avg Payment Days 14.4
Total Equity	952,767	Other Expense	0	0.0%	Depreciation Rate 133.8%
Total Liab. and Equity	1,993,497	Net Profit or Loss	(320,796)	-4.9%	Return on Equity -33.7%

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345292 GRANTSBROOK NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GRANTSBROOK NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
GRANTSBORO, NC 28529				CR Beds 104 POS Beds 0	
PAMLICO				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	76.3%
				Length of Stay	157.8
				Average Wages	18.32
				8.7% Skilled Nursing	73.3%
				91.3% Ancillary Service	24.2%
				95.1% Current Ratio	0.9
				4.9% Days to Collect	56.6
				2.5% Avg Payment Days	10.5
				0.0% Depreciation Rate	90.0%
				7.4% Return on Equity	-
					2,396.1%
345366 GREENDALE FOREST NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GREENDALE FOREST NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
SNOW HILL, NC 28580				CR Beds 132 POS Beds 0	
GREENE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	80.9%
				Length of Stay	127.3
				Average Wages	19.57
				1.3% Skilled Nursing	71.7%
				98.7% Ancillary Service	22.8%
				89.3% Current Ratio	2.6
				10.7% Days to Collect	131.0
				2.3% Avg Payment Days	10.5
				0.0% Depreciation Rate	101.6%
				13.0% Return on Equity	55.7%

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345132 GREENHAVEN HEALTH AND REHABILITATION CENTER		Proprietary - Corporation	
GREENHAVEN HEALTH AND REHABILITATION CENTER		9/30/2020 366 Days Settled	
GREENSBORO, NC 27406		CR Beds 120 POS Beds 0	
GUILFORD		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	71.3%
Balance Sheet		Income Statement	Length of Stay 206.0
Current Assets	-5,463,286	Total Charges	8,986,239
Fixed Assets	83,839	Contract Allowance	1,495,332
Other Assets	0	Operating Revenue	7,490,907
Total Assets	-5,379,447	Operating Expense	8,580,033
Current Liabilities	1,302,009	Operating Margin	-1,089,126
Long Term Liabilities	0	Other Income	125,616
Total Equity	-6,681,456	Other Expense	0
Total Liab. and Equity	-5,379,447	Net Profit or Loss	(963,510)
		16.6%	Skilled Nursing 82.5%
		83.4%	Ancillary Service 17.5%
		114.5%	Current Ratio (4.2)
		-14.5%	Days to Collect (270.1)
		1.7%	Avg Payment Days 13.8
		0.0%	Depreciation Rate 129.6%
		-12.9%	Return on Equity 14.4%

345460 GUILFORD HEALTH CARE CENTER		Proprietary - Partnership	
GUILFORD HEALTH CARE CENTER		9/30/2020 366 Days Settled	
GREENSBORO, NC 27406		CR Beds 110 POS Beds 0	
GUILFORD		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	89.2%
Balance Sheet		Income Statement	Length of Stay 62.8
Current Assets	3,343,500	Total Charges	15,360,157
Fixed Assets	1,365,763	Contract Allowance	4,721,089
Other Assets	139,715	Operating Revenue	10,639,068
Total Assets	4,848,978	Operating Expense	9,274,187
Current Liabilities	1,882,678	Operating Margin	1,364,881
Long Term Liabilities	1,524,370	Other Income	9,364
Total Equity	1,441,930	Other Expense	0
Total Liab. and Equity	4,848,978	Net Profit or Loss	1,374,245
		30.7%	Skilled Nursing 66.1%
		69.3%	Ancillary Service 33.9%
		87.2%	Current Ratio 1.8
		12.8%	Days to Collect 37.8
		0.1%	Avg Payment Days 16.0
		0.0%	Depreciation Rate 4.1%
		12.9%	Return on Equity 95.3%

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345244 HARBORVIEW HEALTH CARE CENTER		Proprietary - Individual	
HARBORVIEW HEALTH CARE CENTER		9/30/2020 366 Days Settled	
MOREHEAD CITY, NC 28557		CR Beds 0 POS Beds 0	
CARTERET		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

345156 HARMONY HALL NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
HARMONY HALL NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled	
KINSTON, NC 28502		CR Beds 175 POS Beds 0	
LENOIR		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate 69.0%	
Balance Sheet		Income Statement	
Current Assets	1,204,273	Total Charges	11,809,433
Fixed Assets	52,836	Contract Allowance	-176,428
Other Assets	0	Operating Revenue	11,985,861
Total Assets	1,257,109	Operating Expense	11,311,996
Current Liabilities	1,887,189	Operating Margin	673,865
Long Term Liabilities	0	Other Income	169,471
Total Equity	-630,080	Other Expense	0
Total Liab. and Equity	1,257,109	Net Profit or Loss	843,336

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345478 HARNETT WOODS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
HARNETT WOODS NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
DUNN, NC 28334				CR Beds 100 POS Beds 0	
HARNETT				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.0%
				Length of Stay	155.1
				Average Wages	17.57
				0.4% Skilled Nursing	79.9%
				99.6% Ancillary Service	20.1%
				83.7% Current Ratio	6.1
				16.3% Days to Collect	324.4
				1.7% Avg Payment Days	13.7
				0.0% Depreciation Rate	86.3%
				18.0% Return on Equity	23.9%
Balance Sheet		Income Statement			
Current Assets	8,413,076	Total Charges	9,499,236		
Fixed Assets	87,512	Contract Allowance	34,940		
Other Assets	0	Operating Revenue	9,464,296		
Total Assets	8,500,588	Operating Expense	7,923,043		
Current Liabilities	1,386,394	Operating Margin	1,541,253		
Long Term Liabilities	0	Other Income	161,590		
Total Equity	7,114,194	Other Expense	0		
Total Liab. and Equity	8,500,588	Net Profit or Loss	1,702,843		
345414 HAYMOUNT REHABILITATION & NURSING CENTER, INC				Proprietary - Corporation	
HAYMOUNT REHABILITATION & NURSING CENTER, INC		9/30/2020 366 Days Settled			
FAYETTEVILLE, NC 28303				CR Beds 112 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.1%
				Length of Stay	180.7
				Average Wages	19.08
				14.1% Skilled Nursing	80.2%
				85.9% Ancillary Service	17.3%
				96.9% Current Ratio	2.8
				3.1% Days to Collect	44.2
				1.2% Avg Payment Days	34.5
				0.0% Depreciation Rate	104.2%
				4.3% Return on Equity	52.8%
Balance Sheet		Income Statement			
Current Assets	2,084,191	Total Charges	10,904,349		
Fixed Assets	57,606	Contract Allowance	1,535,965		
Other Assets	7,300	Operating Revenue	9,368,384		
Total Assets	2,149,097	Operating Expense	9,077,161		
Current Liabilities	755,964	Operating Margin	291,223		
Long Term Liabilities	620,880	Other Income	116,195		
Total Equity	772,253	Other Expense	0		
Total Liab. and Equity	2,149,097	Net Profit or Loss	407,418		

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345411 HAYWOOD NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
HAYWOOD NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
WAYNESVILLE, NC 28786		CR Beds 95 POS Beds 0			
HAYWOOD		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.0%	
		Length of Stay		77.6	
		Average Wages		25.06	
		68.9% Skilled Nursing		91.5%	
		31.1% Ancillary Service		8.5%	
		102.0% Current Ratio		0.8	
		-2.0% Days to Collect		54.7	
		19.5% Avg Payment Days		68.2	
		0.0% Depreciation Rate		54.5%	
		17.5% Return on Equity		24.1%	
<hr/>					
345391 HEARTLAND LIVING & REHAB AT THE MOSES H CONE MEM H				Proprietary - Corporation	
HEARTLAND LIVING & REHAB AT THE MOSES H CONE MEM H		9/30/2020 366 Days Settled			
GREENSBORO, NC 27401		CR Beds 144 POS Beds 0			
GUILFORD		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		64.7%	
		Length of Stay		126.2	
		Average Wages		21.06	
		15.6% Skilled Nursing		76.7%	
		84.4% Ancillary Service		19.5%	
		110.1% Current Ratio		0.7	
		-10.1% Days to Collect		50.6	
		4.0% Avg Payment Days		42.3	
		0.0% Depreciation Rate		98.8%	
		-6.2% Return on Equity		86.0%	

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345493 HENDERSONVILLE HEALTH AND REHABILITATION				Proprietary - Corporation	
HENDERSONVILLE HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
FLAT ROCK, NC 28731		CR Beds 130 POS Beds 0			
HENDERSON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		74.0%	
		Length of Stay		145.0	
		Average Wages		22.51	
		3.8% Skilled Nursing		70.0%	
		96.2% Ancillary Service		30.0%	
		87.6% Current Ratio		2.5	
		12.4% Days to Collect		13.9	
		2.0% Avg Payment Days		26.1	
		0.0% Depreciation Rate		46.8%	
		14.4% Return on Equity		55.3%	

Balance Sheet		Income Statement			
Current Assets	4,194,839	Total Charges	14,509,846		
Fixed Assets	1,138,832	Contract Allowance	553,576	3.8%	
Other Assets	0	Operating Revenue	13,956,270	96.2%	
Total Assets	5,333,671	Operating Expense	12,225,795	87.6%	
Current Liabilities	1,685,200	Operating Margin	1,730,475	12.4%	
Long Term Liabilities	0	Other Income	285,476	2.0%	
Total Equity	3,648,471	Other Expense	0	0.0%	
Total Liab. and Equity	5,333,671	Net Profit or Loss	2,015,951		

345246 HICKORY FALLS HEALTH AND REHABILITATION				Proprietary - Corporation	
HICKORY FALLS HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
GRANITE FALLS, NC 28630		CR Beds 120 POS Beds 0			
CALDWELL		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		96.1%	
		Length of Stay		115.0	
		Average Wages		22.79	
		3.0% Skilled Nursing		68.0%	
		97.0% Ancillary Service		32.0%	
		79.6% Current Ratio		3.1	
		20.4% Days to Collect		36.1	
		0.4% Avg Payment Days		20.8	
		0.0% Depreciation Rate		61.4%	
		20.8% Return on Equity		33.8%	

Balance Sheet		Income Statement			
Current Assets	9,634,586	Total Charges	14,907,779		
Fixed Assets	807,464	Contract Allowance	443,473	3.0%	
Other Assets	1,586,667	Operating Revenue	14,464,306	97.0%	
Total Assets	12,028,717	Operating Expense	11,508,746	79.6%	
Current Liabilities	3,116,678	Operating Margin	2,955,560	20.4%	
Long Term Liabilities	0	Other Income	54,780	0.4%	
Total Equity	8,912,039	Other Expense	0	0.0%	
Total Liab. and Equity	12,028,717	Net Profit or Loss	3,010,340		

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345315 HIGHLAND ACRES NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
HIGHLAND ACRES NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled	
LUMBERTON, NC 28358		12/31/2020 92 Days Settled	
ROBESON		CR Beds 0 POS Beds 0	
BLUE CROSS (SOUTH CAROLINA)		Key Performance Ind.	
		Occupancy Rate 0.0%	
		Length of Stay	
		Average Wages 6.00	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate 0.0%	
		0.0% Return on Equity 0.0%	

345315 HIGHLAND ACRES NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
HIGHLAND ACRES NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled	
LUMBERTON, NC 28358		12/31/2020 92 Days Settled	
ROBESON		CR Beds 95 POS Beds 0	
BLUE CROSS (SOUTH CAROLINA)		Key Performance Ind.	
		Occupancy Rate 0.0%	
		Length of Stay	
		Average Wages 6.00	
		0.0% Skilled Nursing 0.0%	
		0.0% Ancillary Service 0.0%	
		-958.5% Current Ratio (0.9)	
		1,058.5% Days to Collect 5,925.0	
		-9.7% Avg Payment Days 2.7	
		0.0% Depreciation Rate 3.0%	
		1,048.9% Return on Equity 41.2%	

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345078 HIGHLAND FARMS				Proprietary - Corporation	
HIGHLAND FARMS		12/31/2020 366 Days Settled			
BLACK MOUNTAIN, NC 28711				CR Beds 60	POS Beds 0
BUNCOMBE		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	75.6%
Balance Sheet		Income Statement		Length of Stay	267.7
Current Assets	10,657,686	Total Charges	18,675,580	Average Wages	21.65
Fixed Assets	41,895,990	Contract Allowance	620,385	3.3% Skilled Nursing	25.8%
Other Assets	4,095,207	Operating Revenue	18,055,195	96.7% Ancillary Service	6.5%
Total Assets	56,648,883	Operating Expense	19,453,847	107.7% Current Ratio	1.3
Current Liabilities	7,911,451	Operating Margin	-1,398,652	-7.7% Days to Collect	38.9
Long Term Liabilities	62,236,924	Other Income	990,152	5.5% Avg Payment Days	62.5
Total Equity	-13,499,492	Other Expense	0	0.0% Depreciation Rate	0.3%
Total Liab. and Equity	56,648,883	Net Profit or Loss	(408,500)	-2.3% Return on Equity	3.0%
345353 HIGHLAND HOUSE REHABILITATION AND HEALTHCARE				Proprietary - Partnership	
HIGHLAND HOUSE REHABILITATION AND HEALTHCARE		9/30/2020 366 Days Settled			
FAYETTEVILLE, NC 28301				CR Beds 159	POS Beds 0
CUMBERLAND		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.8%
Balance Sheet		Income Statement		Length of Stay	126.4
Current Assets	4,554,538	Total Charges	16,560,665	Average Wages	21.91
Fixed Assets	574,327	Contract Allowance	4,291,620	25.9% Skilled Nursing	60.3%
Other Assets	20,519	Operating Revenue	12,269,045	74.1% Ancillary Service	28.7%
Total Assets	5,149,384	Operating Expense	10,579,768	86.2% Current Ratio	2.3
Current Liabilities	1,979,767	Operating Margin	1,689,277	13.8% Days to Collect	35.1
Long Term Liabilities	679,730	Other Income	925,787	7.5% Avg Payment Days	25.8
Total Equity	2,489,887	Other Expense	0	0.0% Depreciation Rate	34.0%
Total Liab. and Equity	5,149,384	Net Profit or Loss	2,615,064	21.3% Return on Equity	105.0%

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345001 HILLCREST CONVALESCENT CENTER				Proprietary - Corporation	
HILLCREST CONVALESCENT CENTER		9/30/2020 366 Days Settled			
DURHAM, NC 27705		CR Beds 154 POS Beds 0			
DURHAM		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		88.9%	
		Length of Stay		53.7	
		Average Wages		31.90	
		Skilled Nursing		58.4%	
		Ancillary Service		28.6%	
		Current Ratio		9.8	
		Days to Collect		136.3	
		Avg Payment Days		25.6	
		Depreciation Rate		2.0%	
		Return on Equity		25.5%	
Balance Sheet		Income Statement			
Current Assets	15,534,048	Total Charges	32,674,057		
Fixed Assets	9,082,320	Contract Allowance	8,893,624	27.2%	
Other Assets	212,215	Operating Revenue	23,780,433	72.8%	
Total Assets	24,828,583	Operating Expense	22,376,991	94.1%	
Current Liabilities	1,585,201	Operating Margin	1,403,442	5.9%	
Long Term Liabilities	11,714,153	Other Income	3,440,857	14.5%	
Total Equity	11,529,229	Other Expense	0	0.0%	
Total Liab. and Equity	24,828,583	Net Profit or Loss	2,943,685	12.4%	

345555 HILLCREST RALEIGH AT CRABTREE VALLEY				Proprietary - Partnership	
HILLCREST RALEIGH AT CRABTREE VALLEY		9/30/2020 366 Days Settled			
RALEIGH, NC 27612		CR Beds 134 POS Beds 0			
WAKE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		71.9%	
		Length of Stay		58.2	
		Average Wages		25.23	
		Skilled Nursing		63.8%	
		Ancillary Service		36.2%	
		Current Ratio		0.8	
		Days to Collect		51.3	
		Avg Payment Days		186.3	
		Depreciation Rate		1.7%	
		Return on Equity		47.1%	
Balance Sheet		Income Statement			
Current Assets	5,239,559	Total Charges	18,853,307		
Fixed Assets	14,593,913	Contract Allowance	5,734,304	30.4%	
Other Assets	893,781	Operating Revenue	13,119,003	69.6%	
Total Assets	20,727,253	Operating Expense	13,520,066	103.1%	
Current Liabilities	6,939,432	Operating Margin	-401,063	-3.1%	
Long Term Liabilities	11,944,642	Other Income	1,268,290	9.7%	
Total Equity	1,843,179	Other Expense	0	0.0%	
Total Liab. and Equity	20,727,253	Net Profit or Loss	867,229	6.6%	

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345417 HILLSIDE NURSING CENTER OF WAKE FOREST				Proprietary - Corporation	
HILLSIDE NURSING CENTER OF WAKE FOREST		9/30/2020 366 Days Settled			
WAKE FOREST, NC 27588				CR Beds 150 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.8%
				Length of Stay	145.5
				Average Wages	22.66
				6.5% Skilled Nursing	71.9%
				93.5% Ancillary Service	23.2%
				88.4% Current Ratio	8.8
				11.6% Days to Collect	34.7
				6.9% Avg Payment Days	18.8
				0.0% Depreciation Rate	61.4%
				18.5% Return on Equity	48.7%
<hr/>					
345559 HOMESTEAD HILLS				Proprietary - Corporation	
HOMESTEAD HILLS		12/31/2020 366 Days Settled			
WINSTON SALEM, NC 27103				CR Beds 40 POS Beds 0	
FORSYTH				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	58.9%
				Length of Stay	72.5
				Average Wages	16.96
				0.0% Skilled Nursing	79.2%
				100.0% Ancillary Service	20.8%
				555.0% Current Ratio	0.5
				-455.0% Days to Collect	18.1
				422.6% Avg Payment Days	19.6
				0.0% Depreciation Rate	98.6%
				-32.3% Return on Equity	4.6%

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345279 HUNTER HILLS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
HUNTER HILLS NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
ROCKY MOUNT, NC 27804		12/31/2020 92 Days Settled		CR Beds 150 POS Beds 0	
NASH		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	87.4%
				Length of Stay	129.0
				Average Wages	19.42
				23.6% Skilled Nursing	83.3%
				76.4% Ancillary Service	15.9%
				106.0% Current Ratio	(1.0)
				-6.0% Days to Collect	(68.4)
				2.5% Avg Payment Days	19.5
				0.0% Depreciation Rate	182.5%
				-3.5% Return on Equity	11.6%

Balance Sheet		Income Statement			
Current Assets	-1,766,450	Total Charges	15,499,412		
Fixed Assets	67,426	Contract Allowance	3,657,724		
Other Assets	0	Operating Revenue	11,841,688		
Total Assets	-1,699,024	Operating Expense	12,552,132		
Current Liabilities	1,852,165	Operating Margin	-710,444		
Long Term Liabilities	0	Other Income	300,063		
Total Equity	-3,551,189	Other Expense	0		
Total Liab. and Equity	-1,699,024	Net Profit or Loss	(410,381)		

345279 HUNTER HILLS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
HUNTER HILLS NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
ROCKY MOUNT, NC 27804		12/31/2020 92 Days Settled		CR Beds 150 POS Beds 0	
NASH		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	66.4%
				Length of Stay	122.1
				Average Wages	19.42
				0.0% Skilled Nursing	77.8%
				100.0% Ancillary Service	22.2%
				92.9% Current Ratio	1.4
				7.1% Days to Collect	264.1
				10.4% Avg Payment Days	89.8
				0.0% Depreciation Rate	1,688.0%
				17.5% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	2,273,822	Total Charges	3,277,094		
Fixed Assets	13,035	Contract Allowance	0		
Other Assets	0	Operating Revenue	3,277,094		
Total Assets	2,286,857	Operating Expense	3,043,738		
Current Liabilities	1,608,668	Operating Margin	233,356		
Long Term Liabilities	104,264	Other Income	340,569		
Total Equity	573,925	Other Expense	0		
Total Liab. and Equity	2,286,857	Net Profit or Loss	573,925		

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345388 HUNTER WOODS NURSING AND REHAB				Proprietary - Other	
HUNTER WOODS NURSING AND REHAB 12/31/2020 366 Days Settled					
CHARLOTTE, NC 28213				CR Beds 120 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 74.8%	
Balance Sheet		Income Statement		Length of Stay 219.1	
Current Assets	57,575,950	Total Charges	10,441,850	Average Wages 19.72	
Fixed Assets	5,880,424	Contract Allowance	281,962	2.7% Skilled Nursing 84.8%	
Other Assets	11,583	Operating Revenue	10,159,888	97.3% Ancillary Service 15.2%	
Total Assets	<u>63,467,957</u>	Operating Expense	7,894,982	77.7% Current Ratio 1.0	
Current Liabilities	59,836,787	Operating Margin	2,264,906	22.3% Days to Collect 38.6	
Long Term Liabilities	6,226,910	Other Income	555,382	5.5% Avg Payment Days 17.2	
Total Equity	-2,595,740	Other Expense	0	0.0% Depreciation Rate 13.4%	
Total Liab. and Equity	<u>63,467,957</u>	Net Profit or Loss	<u>2,820,288</u>	27.8% Return on Equity -108.7%	
345570 HUNTERSVILLE HEALTH & REHAB CENTER				Proprietary - Partnership	
HUNTERSVILLE HEALTH & REHAB CENTER 9/30/2020 366 Days Settled					
HUNTERSVILLE, NC 28078				CR Beds 90 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
PALMETTO GBA (SC)				Occupancy Rate 89.3%	
Balance Sheet		Income Statement		Length of Stay 34.8	
Current Assets	3,754,347	Total Charges	18,020,714	Average Wages 24.27	
Fixed Assets	11,726,439	Contract Allowance	5,538,924	30.7% Skilled Nursing 52.7%	
Other Assets	470,342	Operating Revenue	12,481,790	69.3% Ancillary Service 47.3%	
Total Assets	<u>15,951,128</u>	Operating Expense	13,285,209	106.4% Current Ratio 1.1	
Current Liabilities	3,484,018	Operating Margin	-803,419	-6.4% Days to Collect 38.7	
Long Term Liabilities	8,880,266	Other Income	24,100	0.2% Avg Payment Days 38.1	
Total Equity	3,586,844	Other Expense	0	0.0% Depreciation Rate 12.4%	
Total Liab. and Equity	<u>15,951,128</u>	Net Profit or Loss	<u>196,739</u>	1.6% Return on Equity 5.5%	

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345096 HUNTERSVILLE OAKS				Nonprofit - Other	
HUNTERSVILLE OAKS		12/31/2020 335 Days Settled			
HUNTERSVILLE, NC 28078		1/31/2020 123 Days Settled		CR Beds 168 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	79.4%
Balance Sheet		Income Statement		Length of Stay	129.2
Current Assets	1,495,668	Total Charges	5,347,107	Average Wages	27.04
Fixed Assets	20,545,966	Contract Allowance	1,558,466	29.1% Skilled Nursing	76.5%
Other Assets	0	Operating Revenue	3,788,641	70.9% Ancillary Service	23.5%
Total Assets	<u>22,041,634</u>	Operating Expense	5,989,609	158.1% Current Ratio	3.1
Current Liabilities	486,410	Operating Margin	-2,200,968	-58.1% Days to Collect	177.9
Long Term Liabilities	0	Other Income	24,576	0.6% Avg Payment Days	20.4
Total Equity	<u>21,555,224</u>	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>22,041,634</u>	Net Profit or Loss	<u>(2,176,392)</u>	-57.4% Return on Equity	-10.1%

345096 HUNTERSVILLE OAKS				Nonprofit - Other	
HUNTERSVILLE OAKS		12/31/2020 335 Days Settled			
HUNTERSVILLE, NC 28078		1/31/2020 123 Days Settled		CR Beds 168 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	53.6%
Balance Sheet		Income Statement		Length of Stay	51.9
Current Assets	4,046,664	Total Charges	10,461,064	Average Wages	27.04
Fixed Assets	20,024,746	Contract Allowance	-883,147	-8.4% Skilled Nursing	74.7%
Other Assets	0	Operating Revenue	11,344,211	108.4% Ancillary Service	25.3%
Total Assets	<u>24,071,410</u>	Operating Expense	16,896,383	148.9% Current Ratio	0.5
Current Liabilities	7,567,348	Operating Margin	-5,552,172	-48.9% Days to Collect	162.1
Long Term Liabilities	0	Other Income	501,010	4.4% Avg Payment Days	5.1
Total Equity	<u>16,504,062</u>	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>24,071,410</u>	Net Profit or Loss	<u>(5,051,162)</u>	-44.5% Return on Equity	-30.6%

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345518 INN AT QUAIL HAVEN VILLAGE				Proprietary - Corporation	
INN AT QUAIL HAVEN VILLAGE		9/30/2020 366 Days Settled			
PINEHURST, NC 28374		CR Beds 60 POS Beds 0			
MOORE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay 65.5	
Current Assets	6,235,932	Total Charges	5,831,906	Average Wages 22.95	
Fixed Assets	204,340	Contract Allowance	921,454	15.8%	Skilled Nursing 83.7%
Other Assets	0	Operating Revenue	4,910,452	84.2%	Ancillary Service 16.3%
Total Assets	<u>6,440,272</u>	Operating Expense	5,563,479	113.3%	Current Ratio 1.5
Current Liabilities	4,152,417	Operating Margin	-653,027	-13.3%	Days to Collect 338.2
Long Term Liabilities	46,800	Other Income	940,721	19.2%	Avg Payment Days 192.9
Total Equity	<u>2,241,055</u>	Other Expense	0	0.0%	Depreciation Rate 41.4%
Total Liab. and Equity	<u>6,440,272</u>	Net Profit or Loss	<u>287,694</u>	5.9%	Return on Equity 12.8%

345050 JACOB'S CREEK NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
JACOB'S CREEK NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
MADISON, NC 27025		CR Beds 170 POS Beds 0			
ROCKINGHAM		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		85.8%	
Balance Sheet		Income Statement		Length of Stay 214.3	
Current Assets	3,686,124	Total Charges	14,164,993	Average Wages 16.96	
Fixed Assets	103,854	Contract Allowance	1,376,100	9.7%	Skilled Nursing 86.3%
Other Assets	0	Operating Revenue	12,788,893	90.3%	Ancillary Service 13.7%
Total Assets	<u>3,789,978</u>	Operating Expense	12,473,225	97.5%	Current Ratio 2.3
Current Liabilities	1,580,844	Operating Margin	315,668	2.5%	Days to Collect 103.9
Long Term Liabilities	0	Other Income	357,913	2.8%	Avg Payment Days 13.3
Total Equity	<u>2,209,134</u>	Other Expense	0	0.0%	Depreciation Rate 57.8%
Total Liab. and Equity	<u>3,789,978</u>	Net Profit or Loss	<u>673,581</u>	5.3%	Return on Equity 30.5%

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345097 JESSE HELMS NURSING CENTER				Nonprofit - Other	
JESSE HELMS NURSING CENTER		12/31/2020 335 Days Settled			
MONROE, NC 28111				CR Beds 70	POS Beds 0
UNION		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	74.5%
Balance Sheet		Income Statement		Length of Stay	95.4
Current Assets	2,171,824	Total Charges	7,095,086	Average Wages	24.52
Fixed Assets	3,418,212	Contract Allowance	2,440,464	34.4% Skilled Nursing	55.0%
Other Assets	0	Operating Revenue	4,654,622	65.6% Ancillary Service	45.0%
Total Assets	5,590,036	Operating Expense	5,399,917	116.0% Current Ratio	0.9
Current Liabilities	2,386,052	Operating Margin	-745,295	-16.0% Days to Collect	48.0
Long Term Liabilities	0	Other Income	76,893	1.7% Avg Payment Days	5.1
Total Equity	3,203,984	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	5,590,036	Net Profit or Loss	(668,402)	-14.4% Return on Equity	-20.9%

345150 KENANSVILLE HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
KENANSVILLE HEALTH & REHABILITATION CENTER		6/30/2020 366 Days Settled			
KENANSVILLE, NC 28349				CR Beds 92	POS Beds 0
DUPLIN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	69.0%
Balance Sheet		Income Statement		Length of Stay	69.4
Current Assets	827,928	Total Charges	20,797,729	Average Wages	22.09
Fixed Assets	253,968	Contract Allowance	14,421,221	69.3% Skilled Nursing	91.2%
Other Assets	19,003	Operating Revenue	6,376,508	30.7% Ancillary Service	8.8%
Total Assets	1,100,899	Operating Expense	5,874,020	92.1% Current Ratio	0.5
Current Liabilities	1,603,440	Operating Margin	502,488	7.9% Days to Collect	47.0
Long Term Liabilities	-12,299,223	Other Income	914,073	14.3% Avg Payment Days	98.5
Total Equity	11,796,682	Other Expense	0	0.0% Depreciation Rate	28.3%
Total Liab. and Equity	1,100,899	Net Profit or Loss	1,416,561	22.2% Return on Equity	12.0%

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345321 KERR LAKE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
KERR LAKE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
HENDERSON, NC 27536				CR Beds 115 POS Beds 0	
VANCE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	66.8%
				Length of Stay	114.3
				Average Wages	17.00
				Skilled Nursing	69.0%
				Ancillary Service	31.0%
				Current Ratio	1.4
				Days to Collect	42.0
				Avg Payment Days	11.8
				Depreciation Rate	95.5%
				Return on Equity	-60.0%
<hr/>					
345502 LAKE PARK NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LAKE PARK NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
INDIAN TRAIL, NC 28079				CR Beds 120 POS Beds 0	
UNION				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	77.1%
				Length of Stay	159.6
				Average Wages	20.84
				Skilled Nursing	85.2%
				Ancillary Service	14.8%
				Current Ratio	3.1
				Days to Collect	189.5
				Avg Payment Days	14.7
				Depreciation Rate	145.2%
				Return on Equity	-3.1%

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345138 LENOIR HEALTHCARE CENTER		Proprietary - Corporation	
LENOIR HEALTHCARE CENTER		12/31/2020 366 Days Settled	
LENOIR, NC 28645		CR Beds 120 POS Beds 0	
CALDWELL		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	75.3%
Balance Sheet		Income Statement	
Current Assets	5,057,037	Total Charges	9,236,355
Fixed Assets	683,300	Contract Allowance	175,133
Other Assets	21,900	Operating Revenue	9,061,222
Total Assets	5,762,237	Operating Expense	7,617,659
Current Liabilities	1,234,859	Operating Margin	1,443,563
Long Term Liabilities	4,969	Other Income	409,909
Total Equity	4,522,409	Other Expense	0
Total Liab. and Equity	5,762,237	Net Profit or Loss	1,853,472
		1.9%	Skilled Nursing 79.2%
		98.1%	Ancillary Service 20.8%
		84.1%	Current Ratio 4.1
		15.9%	Days to Collect 43.8
		4.5%	Avg Payment Days 30.3
		0.0%	Depreciation Rate 40.7%
		20.5%	Return on Equity 41.0%

345419 LEXINGTON HEALTH CARE CENTER		Proprietary - Partnership	
LEXINGTON HEALTH CARE CENTER		9/30/2020 366 Days Settled	
LEXINGTON, NC 27292		CR Beds 100 POS Beds 0	
DAVIDSON		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	84.1%
Balance Sheet		Income Statement	
Current Assets	2,649,748	Total Charges	13,065,118
Fixed Assets	1,232,878	Contract Allowance	4,393,906
Other Assets	135,342	Operating Revenue	8,671,212
Total Assets	4,017,968	Operating Expense	7,638,141
Current Liabilities	1,568,846	Operating Margin	1,033,071
Long Term Liabilities	643,289	Other Income	47,056
Total Equity	1,805,833	Other Expense	0
Total Liab. and Equity	4,017,968	Net Profit or Loss	1,080,127
		33.6%	Skilled Nursing 68.7%
		66.4%	Ancillary Service 28.2%
		88.1%	Current Ratio 1.7
		11.9%	Days to Collect 34.8
		0.5%	Avg Payment Days 15.1
		0.0%	Depreciation Rate 3.7%
		12.5%	Return on Equity 59.8%

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345496 LIBERTY COMMONS N&R ALAMANCE				Proprietary - Corporation	
LIBERTY COMMONS N&R ALAMANCE		9/30/2020 366 Days Settled			
BURLINGTON, NC 27215				CR Beds 138 POS Beds 0	
ALAMANCE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	61.2%
				Length of Stay	127.8
				Average Wages	20.13
				13.1% Skilled Nursing	82.7%
				86.9% Ancillary Service	13.2%
				101.6% Current Ratio	0.8
				-1.6% Days to Collect	68.4
				0.1% Avg Payment Days	54.8
				0.0% Depreciation Rate	112.8%
				-1.5% Return on Equity	89.2%
<hr/>					
345207 LIBERTY COMMONS N&R CTR OF COLUMBUS CTY				Proprietary - Corporation	
LIBERTY COMMONS N&R CTR OF COLUMBUS CTY		9/30/2020 366 Days Settled			
WHITEVILLE, NC 28472				CR Beds 147 POS Beds 0	
COLUMBUS				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	71.3%
				Length of Stay	126.1
				Average Wages	19.91
				16.1% Skilled Nursing	79.7%
				83.9% Ancillary Service	16.4%
				95.4% Current Ratio	2.6
				4.6% Days to Collect	83.8
				0.6% Avg Payment Days	82.8
				0.0% Depreciation Rate	106.3%
				5.2% Return on Equity	9.3%

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345373 LIBERTY COMMONS NRSG & REHAB CNTR OF SOUTHPORT LLC		Proprietary - Corporation	
LIBERTY COMMONS NRSG & REHAB CNTR OF SOUTHPORT LLC		9/30/2020 366 Days Settled	
SOUTHPORT, NC 28461		CR Beds 116 POS Beds 0	
BRUNSWICK		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	68.5%
Balance Sheet		Income Statement	
Current Assets	2,070,942	Total Charges	8,391,740
Fixed Assets	1,129,220	Contract Allowance	1,117,809
Other Assets	0	Operating Revenue	7,273,931
Total Assets	3,200,162	Operating Expense	7,600,667
Current Liabilities	2,891,240	Operating Margin	-326,736
Long Term Liabilities	0	Other Income	702,432
Total Equity	308,922	Other Expense	0
Total Liab. and Equity	3,200,162	Net Profit or Loss	375,696
		13.3%	Skilled Nursing 84.1%
		86.7%	Ancillary Service 13.4%
		104.5%	Current Ratio 0.7
		-4.5%	Days to Collect 122.2
		9.7%	Avg Payment Days 93.4
		0.0%	Depreciation Rate 29.9%
		5.2%	Return on Equity 121.6%

345519 LIBERTY COMMONS NSG & REH JOHN		Proprietary - Corporation	
LIBERTY COMMONS NSG & REH JOHN		9/30/2020 366 Days Settled	
BENSON, NC 27504		CR Beds 160 POS Beds 0	
JOHNSTON		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	62.8%
Balance Sheet		Income Statement	
Current Assets	1,414,572	Total Charges	11,761,688
Fixed Assets	292,620	Contract Allowance	1,696,014
Other Assets	0	Operating Revenue	10,065,674
Total Assets	1,707,192	Operating Expense	9,664,265
Current Liabilities	2,724,016	Operating Margin	401,409
Long Term Liabilities	0	Other Income	86,406
Total Equity	-1,016,824	Other Expense	0
Total Liab. and Equity	1,707,192	Net Profit or Loss	487,815
		14.4%	Skilled Nursing 78.9%
		85.6%	Ancillary Service 14.1%
		96.0%	Current Ratio 0.5
		4.0%	Days to Collect 33.9
		0.9%	Avg Payment Days 46.0
		0.0%	Depreciation Rate 129.0%
		4.8%	Return on Equity -48.0%

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345203 LIFE CARE CENTER OF BANNER ELK				Proprietary - Other	
LIFE CARE CENTER OF BANNER ELK		12/31/2020 366 Days Settled			
BANNER ELK, NC 28604		CR Beds 118 POS Beds 0			
AVERY		Key Performance Ind.			
CAHABA GBA (TN)		Occupancy Rate		60.6%	
Balance Sheet		Income Statement		Length of Stay 111.9	
Current Assets	2,355,054	Total Charges	7,783,585	Average Wages 20.90	
Fixed Assets	618,530	Contract Allowance	1,216,400	15.6% Skilled Nursing 80.8%	
Other Assets	39,074	Operating Revenue	6,567,185	84.4% Ancillary Service 19.2%	
Total Assets	<u>3,012,658</u>	Operating Expense	6,946,500	105.8% Current Ratio 2.9	
Current Liabilities	801,770	Operating Margin	-379,315	-5.8% Days to Collect 45.2	
Long Term Liabilities	470,829	Other Income	769,580	11.7% Avg Payment Days 20.5	
Total Equity	1,740,059	Other Expense	0	0.0% Depreciation Rate 15.6%	
Total Liab. and Equity	<u>3,012,658</u>	Net Profit or Loss	<u>390,265</u>	5.9% Return on Equity 22.4%	
<hr/>					
345463 LIFE CARE CENTER OF HENDERSONV				Proprietary - Other	
LIFE CARE CENTER OF HENDERSONV		6/30/2020 366 Days Settled			
HENDERSONVILLE, NC 28792		CR Beds 80 POS Beds 0			
HENDERSON		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		84.6%	
Balance Sheet		Income Statement		Length of Stay 84.5	
Current Assets	2,028,103	Total Charges	9,853,482	Average Wages 22.42	
Fixed Assets	56,245	Contract Allowance	2,158,352	21.9% Skilled Nursing 73.0%	
Other Assets	13,021	Operating Revenue	7,695,130	78.1% Ancillary Service 27.0%	
Total Assets	<u>2,097,369</u>	Operating Expense	7,660,995	99.6% Current Ratio 6.3	
Current Liabilities	323,154	Operating Margin	34,135	0.4% Days to Collect 35.1	
Long Term Liabilities	303,923	Other Income	402,391	5.2% Avg Payment Days 15.3	
Total Equity	1,470,292	Other Expense	0	0.0% Depreciation Rate 372.5%	
Total Liab. and Equity	<u>2,097,369</u>	Net Profit or Loss	<u>436,526</u>	5.7% Return on Equity 29.7%	

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345159 LINCOLNTON REHABILITATION CENTER				Proprietary - Corporation		
LINCOLNTON REHABILITATION CENTER				12/31/2020 366 Days Settled		
LINCOLNTON, NC 28092				CR Beds 120 POS Beds 0		
LINCOLN				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.2%	
				Length of Stay	135.7	
				Average Wages	23.75	
				15.4%	Skilled Nursing	71.9%
				84.6%	Ancillary Service	28.1%
				82.6%	Current Ratio	2.4
				17.4%	Days to Collect	55.4
				0.5%	Avg Payment Days	16.4
				0.0%	Depreciation Rate	212.2%
				17.9%	Return on Equity	99.3%

345499 LITCHFORD FALLS HEALTHCARE				Proprietary - Corporation		
LITCHFORD FALLS HEALTHCARE				12/31/2020 366 Days Settled		
RALEIGH, NC 27615				CR Beds 114 POS Beds 0		
WAKE				Key Performance Ind.		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	65.3%	
				Length of Stay	121.7	
				Average Wages	16.56	
				0.0%	Skilled Nursing	74.0%
				100.0%	Ancillary Service	26.0%
				112.5%	Current Ratio	2.7
				-12.5%	Days to Collect	61.7
				18.6%	Avg Payment Days	23.7
				0.0%	Depreciation Rate	51.9%
				6.1%	Return on Equity	26.3%

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345192 LONGLEAF NEURO-MEDICAL TREATMENT CENTER		Proprietary - Individual	
LONGLEAF NEURO-MEDICAL TREATMENT CENTER WILSON, NC 27893 WILSON		6/30/2020 366 Days Settled CR Beds 0 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%
345358 LOUISBURG HEALTHCARE & REHABILITATION CENTER		Proprietary - Corporation	
LOUISBURG HEALTHCARE & REHABILITATION CENTER LOUISBURG, NC 27549 FRANKLIN		9/30/2020 243 Days Settled 1/31/2020 123 Days Settled CR Beds 92 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	988,483	Total Charges	2,317,636
Fixed Assets	2,359,302	Contract Allowance	324,795
Other Assets	6,597,943	Operating Revenue	1,992,841
Total Assets	9,945,728	Operating Expense	2,042,525
Current Liabilities	314,249	Operating Margin	-49,684
Long Term Liabilities	2,724,848	Other Income	2,258
Total Equity	6,906,631	Other Expense	0
Total Liab. and Equity	9,945,728	Net Profit or Loss	(47,425)
		14.0% Skilled Nursing	76.7%
		86.0% Ancillary Service	25.0%
		102.5% Current Ratio	3.1
		-2.5% Days to Collect	158.8
		0.1% Avg Payment Days	48.9
		0.0% Depreciation Rate	1.8%
		-2.4% Return on Equity	-0.7%

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345358 LOUISBURG HEALTHCARE & REHABILITATION CENTER				Proprietary - Corporation	
LOUISBURG HEALTHCARE & REHABILITATION CENTER		9/30/2020 243 Days Settled			
LOUISBURG, NC 27549		1/31/2020 123 Days Settled		CR Beds 92 POS Beds 0	
FRANKLIN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		53.5%	
		Length of Stay		137.4	
		Average Wages		18.37	
		11.3% Skilled Nursing		88.0%	
		88.7% Ancillary Service		12.0%	
		85.9% Current Ratio		1.4	
		14.1% Days to Collect		77.9	
		0.4% Avg Payment Days		94.0	
		0.0% Depreciation Rate		161.7%	
		14.5% Return on Equity		100.2%	
<hr/>					
345234 LUMBERTON HEALTH AND REHAB CENTER				Proprietary - Corporation	
LUMBERTON HEALTH AND REHAB CENTER		6/30/2020 366 Days Settled			
LUMBERTON, NC 28358				CR Beds 122 POS Beds 0	
ROBESON		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.9%	
		Length of Stay		111.2	
		Average Wages		20.10	
		71.2% Skilled Nursing		93.3%	
		28.8% Ancillary Service		6.7%	
		94.7% Current Ratio		0.4	
		5.3% Days to Collect		40.8	
		7.0% Avg Payment Days		99.9	
		0.0% Depreciation Rate		15.4%	
		12.3% Return on Equity		81.6%	
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345168 MACGREGOR DOWNS HEALTH AND REHABILITATION				Proprietary - Corporation	
MACGREGOR DOWNS HEALTH AND REHABILITATION		6/30/2020 366 Days Settled			
GREENVILLE, NC 27834				CR Beds 152 POS Beds 0	
PITT				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	88.8%
				Length of Stay	53.0
				Average Wages	22.84
				66.3% Skilled Nursing	89.9%
				33.7% Ancillary Service	10.1%
				102.7% Current Ratio	0.3
				-2.7% Days to Collect	39.0
				6.7% Avg Payment Days	125.7
				0.0% Depreciation Rate	15.2%
				4.0% Return on Equity	125.3%
Balance Sheet		Income Statement			
Current Assets	1,837,516	Total Charges	47,807,382		
Fixed Assets	20,726,796	Contract Allowance	31,679,744		
Other Assets	930,542	Operating Revenue	16,127,638		
Total Assets	23,494,854	Operating Expense	16,559,027		
Current Liabilities	5,875,551	Operating Margin	-431,389		
Long Term Liabilities	17,104,060	Other Income	1,076,839		
Total Equity	515,243	Other Expense	0		
Total Liab. and Equity	23,494,854	Net Profit or Loss	645,450		
345263 MACON VALLEY NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
MACON VALLEY NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
FRANKLIN, NC 28734				CR Beds 200 POS Beds 0	
MACON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	37.6%
				Length of Stay	136.3
				Average Wages	20.40
				1.6% Skilled Nursing	76.3%
				98.4% Ancillary Service	23.7%
				120.8% Current Ratio	1.6
				-20.8% Days to Collect	141.5
				2.0% Avg Payment Days	8.7
				0.0% Depreciation Rate	77.0%
				-18.8% Return on Equity	-117.9%
Balance Sheet		Income Statement			
Current Assets	3,120,769	Total Charges	8,072,865		
Fixed Assets	131,102	Contract Allowance	131,386		
Other Assets	0	Operating Revenue	7,941,479		
Total Assets	3,251,871	Operating Expense	9,593,704		
Current Liabilities	1,984,746	Operating Margin	-1,652,225		
Long Term Liabilities	0	Other Income	158,075		
Total Equity	1,267,125	Other Expense	0		
Total Liab. and Equity	3,251,871	Net Profit or Loss	(1,494,150)		

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345206 MADISON HEALTH AND REHABILITATION				Proprietary - Corporation	
MADISON HEALTH AND REHABILITATION 12/31/2020 366 Days Settled					
MARS HILL, NC 28754				CR Beds 100 POS Beds 0	
MADISON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	87.7%
Balance Sheet				Length of Stay	373.2
Income Statement				Average Wages	20.00
Current Assets	5,285,194	Total Charges	11,743,880	0.1% Skilled Nursing	68.3%
Fixed Assets	1,163,069	Contract Allowance	10,200	99.9% Ancillary Service	31.7%
Other Assets	560,000	Operating Revenue	11,733,680	86.7% Current Ratio	1.2
Total Assets	7,008,263	Operating Expense	10,175,870	13.3% Days to Collect	48.2
Current Liabilities	4,318,640	Operating Margin	1,557,810	0.4% Avg Payment Days	22.0
Long Term Liabilities	0	Other Income	47,757	0.0% Depreciation Rate	33.7%
Total Equity	2,689,623	Other Expense	0	13.7% Return on Equity	59.7%
Total Liab. and Equity	7,008,263	Net Profit or Loss	1,605,567		

345102 MAGGIE VALLEY NURSING AND REHABILITATION				Proprietary - Partnership	
MAGGIE VALLEY NURSING AND REHABILITATION 12/31/2020 366 Days Settled					
MAGGIE VALLEY, NC 28751				CR Beds 114 POS Beds 0	
HAYWOOD				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	81.6%
Balance Sheet				Length of Stay	110.2
Income Statement				Average Wages	19.50
Current Assets	5,584,370	Total Charges	12,999,949	13.2% Skilled Nursing	67.2%
Fixed Assets	150,321	Contract Allowance	1,717,821	86.8% Ancillary Service	32.8%
Other Assets	4,644	Operating Revenue	11,282,128	87.0% Current Ratio	2.2
Total Assets	5,739,335	Operating Expense	9,813,457	13.0% Days to Collect	65.4
Current Liabilities	2,486,973	Operating Margin	1,468,671	4.0% Avg Payment Days	26.4
Long Term Liabilities	851,224	Other Income	455,102	0.0% Depreciation Rate	524.8%
Total Equity	2,401,139	Other Expense	0	17.1% Return on Equity	80.1%
Total Liab. and Equity	5,739,336	Net Profit or Loss	1,923,773		

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345219 MAGNOLIA LANE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
MAGNOLIA LANE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
MORGANTON, NC 28655				CR Beds 121 POS Beds 0	
BURKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	40.0%
				Length of Stay	205.9
				Average Wages	18.45
				6.7% Skilled Nursing	80.5%
				93.3% Ancillary Service	19.5%
				130.6% Current Ratio	(3.7)
				-30.6% Days to Collect	(302.4)
				4.0% Avg Payment Days	14.0
				0.0% Depreciation Rate	72.1%
				-26.5% Return on Equity	25.7%
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345448 MAPLE GROVE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
MAPLE GROVE HEALTH AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
GREENSBORO, NC 27406				CR Beds 250 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	49.3%
				Length of Stay	128.8
				Average Wages	11.58
				-5.1% Skilled Nursing	82.3%
				105.1% Ancillary Service	16.2%
				108.4% Current Ratio	(1.9)
				-8.4% Days to Collect	(106.8)
				1.6% Avg Payment Days	16.0
				0.0% Depreciation Rate	74.8%
				-6.8% Return on Equity	15.7%

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345340 MAPLE LEAF HEALTH CARE				Proprietary - Corporation	
MAPLE LEAF HEALTH CARE		3/31/2020 366 Days Settled			
STATESVILLE, NC 28625		CR Beds 102 POS Beds 0			
IREDELL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.1%	
Balance Sheet		Income Statement		Length of Stay 110.7	
Current Assets	636,112	Total Charges	31,329,390	Average Wages	23.75
Fixed Assets	11,697,148	Contract Allowance	21,829,838	69.7% Skilled Nursing	83.9%
Other Assets	39,827	Operating Revenue	9,499,552	30.3% Ancillary Service	9.2%
Total Assets	12,373,087	Operating Expense	9,242,846	97.3% Current Ratio	0.6
Current Liabilities	1,118,250	Operating Margin	256,706	2.7% Days to Collect	24.3
Long Term Liabilities	1,471,677	Other Income	18,588	0.2% Avg Payment Days	38.8
Total Equity	9,783,160	Other Expense	0	0.0% Depreciation Rate	13.0%
Total Liab. and Equity	12,373,087	Net Profit or Loss	275,294	2.9% Return on Equity	2.8%

345296 MARGATE HEALTH AND REHAB CENTER				Proprietary - Corporation	
MARGATE HEALTH AND REHAB CENTER		9/30/2020 366 Days Settled			
JEFFERSON, NC 28640		CR Beds 150 POS Beds 0			
ASHE		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		75.2%	
Balance Sheet		Income Statement		Length of Stay 128.3	
Current Assets	3,727,823	Total Charges	12,728,477	Average Wages	19.50
Fixed Assets	71,387	Contract Allowance	455,525	3.6% Skilled Nursing	77.4%
Other Assets	0	Operating Revenue	12,272,952	96.4% Ancillary Service	22.6%
Total Assets	3,799,210	Operating Expense	11,756,429	95.8% Current Ratio	1.6
Current Liabilities	2,364,751	Operating Margin	516,523	4.2% Days to Collect	24.9
Long Term Liabilities	94,300	Other Income	19,185	0.2% Avg Payment Days	37.4
Total Equity	1,340,159	Other Expense	0	0.0% Depreciation Rate	274.1%
Total Liab. and Equity	3,799,210	Net Profit or Loss	535,708	4.4% Return on Equity	40.0%

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345218 MARY GRAN NURSING CENTER				Proprietary - Corporation	
MARY GRAN NURSING CENTER		9/30/2020 366 Days Settled			
CLINTON, NC 28329		CR Beds 242 POS Beds 0			
SAMPSON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	52.6%		
Balance Sheet		Income Statement		Length of Stay	177.8
Current Assets	-942,541	Total Charges	12,131,431	Average Wages	20.71
Fixed Assets	330,401	Contract Allowance	1,627,712	13.4% Skilled Nursing	81.2%
Other Assets	0	Operating Revenue	10,503,719	86.6% Ancillary Service	12.2%
Total Assets	-612,140	Operating Expense	10,340,608	98.4% Current Ratio	(0.2)
Current Liabilities	4,431,280	Operating Margin	163,111	1.6% Days to Collect	58.0
Long Term Liabilities	0	Other Income	-683,514	-6.5% Avg Payment Days	109.0
Total Equity	-5,043,420	Other Expense	0	0.0% Depreciation Rate	102.2%
Total Liab. and Equity	-612,140	Net Profit or Loss	(520,403)	-5.0% Return on Equity	10.3%

345093 MARYFIELD NURSING HOME				Nonprofit - Church	
MARYFIELD NURSING HOME		9/30/2020 366 Days Settled			
HIGH POINT, NC 27260		CR Beds 125 POS Beds 0			
GUILFORD		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	90.2%		
Balance Sheet		Income Statement		Length of Stay	148.4
Current Assets	21,938,380	Total Charges	30,841,338	Average Wages	20.58
Fixed Assets	86,431,957	Contract Allowance	3,822,568	12.4% Skilled Nursing	44.8%
Other Assets	57,900,771	Operating Revenue	27,018,770	87.6% Ancillary Service	7.2%
Total Assets	166,271,108	Operating Expense	28,549,919	105.7% Current Ratio	0.6
Current Liabilities	36,492,211	Operating Margin	-1,531,149	-5.7% Days to Collect	27.5
Long Term Liabilities	109,904,964	Other Income	3,462,058	12.8% Avg Payment Days	44.7
Total Equity	19,873,933	Other Expense	0	0.0% Depreciation Rate	0.8%
Total Liab. and Equity	166,271,108	Net Profit or Loss	1,930,909	7.1% Return on Equity	9.7%

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345471 MECKLENBURG HEALTH & REHABILITATION		Proprietary - Partnership	
MECKLENBURG HEALTH & REHABILITATION		5/31/2020 244 Days Settled	
CHARLOTTE, NC 28273		12/31/2020 214 Days Settled	
MECKLENBURG		CR Beds 100 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	2,035,823	Total Charges	6,897,577
Fixed Assets	1,365,241	Contract Allowance	1,779,543
Other Assets	169,096	Operating Revenue	5,118,034
Total Assets	3,570,160	Operating Expense	4,635,696
Current Liabilities	4,611,220	Operating Margin	482,338
Long Term Liabilities	1,754,665	Other Income	11,845
Total Equity	-2,795,725	Other Expense	0
Total Liab. and Equity	3,570,160	Net Profit or Loss	494,183
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345172 MERIDIAN CENTER				Proprietary - Corporation	
MERIDIAN CENTER		12/31/2020 366 Days Settled			
HIGH POINT, NC 27262		CR Beds 199 POS Beds 0			
GUILFORD		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		81.0%	
Balance Sheet		Income Statement		Length of Stay 126.5	
Current Assets	3,364,337	Total Charges	21,571,952	Average Wages	24.16
Fixed Assets	12,625,280	Contract Allowance	4,620,375	21.4%	Skilled Nursing 90.1%
Other Assets	-5,537,391	Operating Revenue	16,951,577	78.6%	Ancillary Service 9.9%
Total Assets	10,452,226	Operating Expense	15,713,655	92.7%	Current Ratio 2.5
Current Liabilities	1,341,416	Operating Margin	1,237,922	7.3%	Days to Collect 69.8
Long Term Liabilities	7,799,555	Other Income	73,333	0.4%	Avg Payment Days 15.7
Total Equity	1,311,255	Other Expense	0	0.0%	Depreciation Rate 13.4%
Total Liab. and Equity	10,452,226	Net Profit or Loss	1,311,255	7.7%	Return on Equity 100.0%
345254 MONROE REHABILITATION CENTER				Proprietary - Corporation	
MONROE REHABILITATION CENTER		12/31/2020 366 Days Settled			
MONROE, NC 28112		CR Beds 147 POS Beds 0			
UNION		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.2%	
Balance Sheet		Income Statement		Length of Stay 138.9	
Current Assets	3,629,013	Total Charges	13,300,188	Average Wages	24.43
Fixed Assets	314,553	Contract Allowance	1,339,802	10.1%	Skilled Nursing 78.9%
Other Assets	308,146	Operating Revenue	11,960,386	89.9%	Ancillary Service 21.1%
Total Assets	4,251,712	Operating Expense	9,902,168	82.8%	Current Ratio 2.4
Current Liabilities	1,528,411	Operating Margin	2,058,218	17.2%	Days to Collect 45.2
Long Term Liabilities	381,229	Other Income	71,620	0.6%	Avg Payment Days 15.3
Total Equity	2,342,072	Other Expense	0	0.0%	Depreciation Rate 136.1%
Total Liab. and Equity	4,251,712	Net Profit or Loss	2,129,838	17.8%	Return on Equity 90.9%

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345126 MOUNT OLIVE CENTER				Proprietary - Corporation		
MOUNT OLIVE CENTER		12/31/2020 366 Days Settled				
MOUNT OLIVE, NC 28365				CR Beds 150 POS Beds 0		
WAYNE				Key Performance Ind.		
BLUE CROSS (TEXAS)				Occupancy Rate	67.3%	
				Length of Stay	164.2	
Balance Sheet		Income Statement		Average Wages	22.54	
Current Assets	1,333,477	Total Charges	12,263,714	10.5%	Skilled Nursing	88.0%
Fixed Assets	5,367,663	Contract Allowance	1,285,655	89.5%	Ancillary Service	12.0%
Other Assets	-674,418	Operating Revenue	10,978,059	102.6%	Current Ratio	1.0
Total Assets	6,026,722	Operating Expense	11,258,075	-2.6%	Days to Collect	41.3
Current Liabilities	1,301,026	Operating Margin	-280,016	0.7%	Avg Payment Days	19.3
Long Term Liabilities	4,927,194	Other Income	78,518	0.0%	Depreciation Rate	17.4%
Total Equity	-201,498	Other Expense	0	-1.8%	Return on Equity	100.0%
Total Liab. and Equity	6,026,722	Net Profit or Loss	(201,498)			
345048 MOUNTAIN RIDGE HEALTH AND REHAB				Proprietary - Other		
MOUNTAIN RIDGE HEALTH AND REHAB		9/30/2020 366 Days Settled				
BLACK MOUNTAIN, NC 28711				CR Beds 100 POS Beds 0		
BUNCOMBE				Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	88.3%	
				Length of Stay	142.9	
Balance Sheet		Income Statement		Average Wages	19.99	
Current Assets	7,787,521	Total Charges	15,377,736	32.5%	Skilled Nursing	58.5%
Fixed Assets	152,148	Contract Allowance	4,991,477	67.5%	Ancillary Service	41.5%
Other Assets	73,160	Operating Revenue	10,386,259	84.3%	Current Ratio	18.5
Total Assets	8,012,829	Operating Expense	8,752,349	15.7%	Days to Collect	264.0
Current Liabilities	421,846	Operating Margin	1,633,910	6.8%	Avg Payment Days	23.4
Long Term Liabilities	621,325	Other Income	707,313	0.0%	Depreciation Rate	188.6%
Total Equity	6,969,658	Other Expense	0	22.5%	Return on Equity	33.6%
Total Liab. and Equity	8,012,829	Net Profit or Loss	2,341,223			

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345193 MOUNTAIN VIEW MANOR NURSING CE				Proprietary - Corporation	
MOUNTAIN VIEW MANOR NURSING CE		12/31/2020 366 Days Settled			
BRYSON CITY, NC 28713		CR Beds 120 POS Beds 0			
SWAIN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		65.9%	
Balance Sheet		Income Statement		Length of Stay	
				258.4	
Current Assets	3,230,323	Total Charges	7,390,615	Average Wages	
Fixed Assets	528,092	Contract Allowance	-834,945	18.65	
Other Assets	9,165	Operating Revenue	8,225,560	111.3%	
Total Assets	<u>3,767,580</u>	Operating Expense	7,331,514	89.1%	
Current Liabilities	1,051,940	Operating Margin	894,046	10.9%	
Long Term Liabilities	0	Other Income	789,462	9.6%	
Total Equity	<u>2,715,640</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,767,580</u>	Net Profit or Loss	<u>1,683,508</u>	20.5%	

345196 MOUNTAIN VISTA HEALTH PARK				Nonprofit - Other	
MOUNTAIN VISTA HEALTH PARK		9/30/2020 366 Days Settled			
DENTON, NC 27239		CR Beds 120 POS Beds 0			
DAVIDSON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		88.9%	
Balance Sheet		Income Statement		Length of Stay	
				250.2	
Current Assets	5,673,414	Total Charges	10,186,411	Average Wages	
Fixed Assets	2,236,697	Contract Allowance	2,991,153	29.4%	
Other Assets	1,579	Operating Revenue	7,195,258	70.6%	
Total Assets	<u>7,911,690</u>	Operating Expense	6,770,702	94.1%	
Current Liabilities	1,210,346	Operating Margin	424,556	5.9%	
Long Term Liabilities	0	Other Income	314,442	4.4%	
Total Equity	<u>6,701,344</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,911,690</u>	Net Profit or Loss	<u>738,998</u>	10.3%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345190 MURPHY REHABILITATION & NURSING				Proprietary - Corporation	
MURPHY REHABILITATION & NURSING 9/30/2020 366 Days Settled					
MURPHY, NC 28906				CR Beds 134 POS Beds 0	
CHEROKEE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 71.5%	
Balance Sheet		Income Statement		Length of Stay 167.0	
Current Assets	2,709,818	Total Charges	13,126,244	Average Wages 20.60	
Fixed Assets	135,371	Contract Allowance	2,339,804	17.8%	Skilled Nursing 76.2%
Other Assets	57,320	Operating Revenue	10,786,440	82.2%	Ancillary Service 23.8%
Total Assets	2,902,509	Operating Expense	10,195,238	94.5%	Current Ratio 1.9
Current Liabilities	1,392,219	Operating Margin	591,202	5.5%	Days to Collect 33.3
Long Term Liabilities	822,835	Other Income	164,189	1.5%	Avg Payment Days 27.9
Total Equity	687,455	Other Expense	0	0.0%	Depreciation Rate 522.8%
Total Liab. and Equity	2,902,509	Net Profit or Loss	755,391	7.0%	Return on Equity 109.9%
345558 NC STATE VETERANS HOME-BLACK MOUNTAIN				Nonprofit - Church	
NC STATE VETERANS HOME-BLACK MOUNTAIN 6/30/2020 366 Days Settled					
BLACK MOUNTAIN, NC 28711				CR Beds 100 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 95.9%	
Balance Sheet		Income Statement		Length of Stay 237.3	
Current Assets	5,948,904	Total Charges	11,427,805	Average Wages 21.76	
Fixed Assets	0	Contract Allowance	-123,561	-1.1%	Skilled Nursing 83.0%
Other Assets	0	Operating Revenue	11,551,366	101.1%	Ancillary Service 17.0%
Total Assets	5,948,904	Operating Expense	21,231,175	183.8%	Current Ratio 23,700.8
Current Liabilities	251	Operating Margin	-9,679,809	-83.8%	Days to Collect (908.1)
Long Term Liabilities	0	Other Income	16,194	0.1%	Avg Payment Days 0.0
Total Equity	5,948,653	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	5,948,904	Net Profit or Loss	(9,663,615)	-83.7%	Return on Equity -162.5%

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345560 NC STATE VETERANS HOME-KINSTON				Nonprofit - Church	
NC STATE VETERANS HOME-KINSTON				6/30/2020 366 Days Settled	
KINSTON, NC 28504				CR Beds 100 POS Beds 0	
LENOIR				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 91.8%	
Balance Sheet				Income Statement	
Current Assets	3,575,820	Total Charges	11,307,802	Average Wages	20.43
Fixed Assets	0	Contract Allowance	-804,841	-7.1%	Skilled Nursing 80.0%
Other Assets	0	Operating Revenue	12,112,643	107.1%	Ancillary Service 20.0%
Total Assets	<u>3,575,820</u>	Operating Expense	23,153,979	191.2%	Current Ratio
Current Liabilities	0	Operating Margin	-11,041,336	-91.2%	Days to Collect (872.7)
Long Term Liabilities	0	Other Income	81,918	0.7%	Avg Payment Days 0.0
Total Equity	<u>3,575,820</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>3,575,820</u>	Net Profit or Loss	<u>(10,959,418)</u>	-90.5%	Return on Equity -306.5%

345492 NC STATE VETERANS HOME - FAYETTEVILLE				Nonprofit - Church	
NC STATE VETERANS HOME - FAYETTEVILLE				6/30/2020 366 Days Settled	
FAYETTEVILLE, NC 28301				CR Beds 150 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 90.5%	
Balance Sheet				Income Statement	
Current Assets	5,754,167	Total Charges	14,897,490	Average Wages	19.59
Fixed Assets	0	Contract Allowance	576,622	3.9%	Skilled Nursing 79.9%
Other Assets	0	Operating Revenue	14,320,868	96.1%	Ancillary Service 20.1%
Total Assets	<u>5,754,167</u>	Operating Expense	28,071,359	196.0%	Current Ratio
Current Liabilities	0	Operating Margin	-13,750,491	-96.0%	Days to Collect (874.8)
Long Term Liabilities	0	Other Income	111,196	0.8%	Avg Payment Days 0.0
Total Equity	<u>5,754,167</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>5,754,167</u>	Net Profit or Loss	<u>(13,639,295)</u>	-95.2%	Return on Equity -237.0%

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345531 NC STATE VETERANS HOME - SALISBURY				Nonprofit - Church	
NC STATE VETERANS HOME - SALISBURY 6/30/2020 366 Days Settled					
SALISBURY, NC 28145				CR Beds 99 POS Beds 0	
ROWAN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 84.5%	
Balance Sheet		Income Statement		Length of Stay 162.9	
Current Assets	-135,814	Total Charges	8,775,776	Average Wages 22.01	
Fixed Assets	0	Contract Allowance	-1,155,929	-13.2%	Skilled Nursing 82.4%
Other Assets	0	Operating Revenue	9,931,705	113.2%	Ancillary Service 17.6%
Total Assets	-135,814	Operating Expense	20,742,223	208.8%	Current Ratio
Current Liabilities	0	Operating Margin	-10,810,518	-108.8%	Days to Collect (1,160.5)
Long Term Liabilities	0	Other Income	79,300	0.8%	Avg Payment Days 0.0
Total Equity	-135,814	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-135,814	Net Profit or Loss	(10,731,218)	-108.1%	Return on Equity 7,901.4%

345313 NORTHAMPTON NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
NORTHAMPTON NURSING AND REHABILITATION CENTER 9/30/2020 366 Days Settled					
JACKSON, NC 27845				CR Beds 80 POS Beds 0	
NORTHAMPTON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 91.6%	
Balance Sheet		Income Statement		Length of Stay 164.5	
Current Assets	-2,824,210	Total Charges	7,057,461	Average Wages 18.64	
Fixed Assets	22,374	Contract Allowance	656,546	9.3%	Skilled Nursing 86.2%
Other Assets	0	Operating Revenue	6,400,915	90.7%	Ancillary Service 13.8%
Total Assets	-2,801,836	Operating Expense	6,259,537	97.8%	Current Ratio (3.5)
Current Liabilities	812,033	Operating Margin	141,378	2.2%	Days to Collect (163.3)
Long Term Liabilities	0	Other Income	142,391	2.2%	Avg Payment Days 12.9
Total Equity	-3,613,869	Other Expense	0	0.0%	Depreciation Rate 89.1%
Total Liab. and Equity	-2,801,836	Net Profit or Loss	283,769	4.4%	Return on Equity -7.9%

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345119 NORTHCHASE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
NORTHCHASE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
WILMINGTON, NC 28405				CR Beds 140 POS Beds 0	
NEW HANOVER				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	87.0%
				Length of Stay	162.7
				Average Wages	21.88
				11.0% Skilled Nursing	75.9%
				89.0% Ancillary Service	24.1%
				104.5% Current Ratio	0.7
				-4.5% Days to Collect	26.8
				2.0% Avg Payment Days	8.9
				0.0% Depreciation Rate	92.6%
				-2.5% Return on Equity	84.2%

Balance Sheet		Income Statement			
Current Assets	1,169,319	Total Charges	14,501,993		
Fixed Assets	87,350	Contract Allowance	1,592,326		
Other Assets	0	Operating Revenue	12,909,667		
Total Assets	1,256,669	Operating Expense	13,484,434		
Current Liabilities	1,634,464	Operating Margin	-574,767		
Long Term Liabilities	0	Other Income	256,816		
Total Equity	-377,795	Other Expense	0		
Total Liab. and Equity	1,256,669	Net Profit or Loss	(317,951)		

345443 OAK FOREST HEALTH AND REHABILITATION				Proprietary - Corporation	
OAK FOREST HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
WINSTON SALEM, NC 27105				CR Beds 170 POS Beds 0	
FORSYTH				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.8%
				Length of Stay	97.5
				Average Wages	20.76
				17.4% Skilled Nursing	65.9%
				82.6% Ancillary Service	34.1%
				93.2% Current Ratio	3.0
				6.8% Days to Collect	23.8
				2.8% Avg Payment Days	17.9
				0.0% Depreciation Rate	89.5%
				9.5% Return on Equity	40.2%

Balance Sheet		Income Statement			
Current Assets	5,839,379	Total Charges	21,860,871		
Fixed Assets	367,683	Contract Allowance	3,793,886		
Other Assets	0	Operating Revenue	18,066,985		
Total Assets	6,207,062	Operating Expense	16,846,487		
Current Liabilities	1,932,774	Operating Margin	1,220,498		
Long Term Liabilities	0	Other Income	499,681		
Total Equity	4,274,288	Other Expense	0		
Total Liab. and Equity	6,207,062	Net Profit or Loss	1,720,179		

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345395 PEAK RESOURCES-CHERRYVILLE		Proprietary - Corporation	
PEAK RESOURCES-CHERRYVILLE		9/30/2020 366 Days Settled	
CHERRYVILLE, NC 28021		CR Beds 127 POS Beds 0	
GASTON		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	82.9%
Balance Sheet		Length of Stay	115.7
Income Statement		Average Wages	13.80
Current Assets	1,824,076	Total Charges	10,335,464
Fixed Assets	74,311	Contract Allowance	918,248
Other Assets	0	Operating Revenue	9,417,216
Total Assets	1,898,387	Operating Expense	9,118,749
Current Liabilities	409,226	Operating Margin	298,467
Long Term Liabilities	1,353,503	Other Income	146,824
Total Equity	135,658	Other Expense	0
Total Liab. and Equity	1,898,387	Net Profit or Loss	445,291
		8.9%	Skilled Nursing 53.4%
		91.1%	Ancillary Service 19.9%
		96.8%	Current Ratio 4.5
		3.2%	Days to Collect 17.8
		1.6%	Avg Payment Days 19.7
		0.0%	Depreciation Rate 995.0%
		4.7%	Return on Equity 328.2%

345226 PEAK RESOURCES-OUTER BANKS		Proprietary - Corporation	
PEAK RESOURCES-OUTER BANKS		9/30/2020 366 Days Settled	
NAGS HEAD, NC 27959		CR Beds 126 POS Beds 0	
DARE		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	62.3%
Balance Sheet		Length of Stay	83.7
Income Statement		Average Wages	14.17
Current Assets	2,735,692	Total Charges	8,867,550
Fixed Assets	204,471	Contract Allowance	189,483
Other Assets	0	Operating Revenue	8,678,067
Total Assets	2,940,163	Operating Expense	7,542,590
Current Liabilities	443,569	Operating Margin	1,135,477
Long Term Liabilities	1,488,709	Other Income	121,155
Total Equity	1,007,885	Other Expense	0
Total Liab. and Equity	2,940,163	Net Profit or Loss	1,256,632
		2.1%	Skilled Nursing 81.9%
		97.9%	Ancillary Service 18.1%
		86.9%	Current Ratio 6.2
		13.1%	Days to Collect 25.1
		1.4%	Avg Payment Days 25.4
		0.0%	Depreciation Rate 205.2%
		14.5%	Return on Equity 124.7%

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345537 PEAK RESOURCES-WILMINGTON, INC				Proprietary - Corporation	
PEAK RESOURCES-WILMINGTON, INC		9/30/2020 366 Days Settled			
WILMINGTON, NC 28401		CR Beds 110 POS Beds 0			
NEW HANOVER		Key Performance Ind.			
NOVITAS		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay 125.4	
Current Assets	2,005,344	Total Charges	8,880,134	Average Wages	15.82
Fixed Assets	83,427	Contract Allowance	604,230	6.8%	Skilled Nursing 82.9%
Other Assets	13,200	Operating Revenue	8,275,904	93.2%	Ancillary Service 17.1%
Total Assets	2,101,971	Operating Expense	8,436,476	101.9%	Current Ratio 3.7
Current Liabilities	538,688	Operating Margin	-160,572	-1.9%	Days to Collect 19.3
Long Term Liabilities	2,085,777	Other Income	192,823	2.3%	Avg Payment Days 27.0
Total Equity	-522,494	Other Expense	0	0.0%	Depreciation Rate 909.1%
Total Liab. and Equity	2,101,971	Net Profit or Loss	32,251	0.4%	Return on Equity -6.2%

345494 PEAK RESOURCES - GASTONIA				Proprietary - Corporation	
PEAK RESOURCES - GASTONIA		9/30/2020 366 Days Settled			
GASTONIA, NC 28054		CR Beds 104 POS Beds 0			
GASTON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		80.9%	
Balance Sheet		Income Statement		Length of Stay 107.3	
Current Assets	2,893,454	Total Charges	8,099,120	Average Wages	15.20
Fixed Assets	569,894	Contract Allowance	-268,346	-3.3%	Skilled Nursing 78.9%
Other Assets	0	Operating Revenue	8,367,466	103.3%	Ancillary Service 21.1%
Total Assets	3,463,348	Operating Expense	8,070,484	96.5%	Current Ratio 6.6
Current Liabilities	435,153	Operating Margin	296,982	3.5%	Days to Collect 33.0
Long Term Liabilities	1,225,935	Other Income	123,621	1.5%	Avg Payment Days 22.5
Total Equity	1,802,260	Other Expense	0	0.0%	Depreciation Rate 60.7%
Total Liab. and Equity	3,463,348	Net Profit or Loss	420,603	5.0%	Return on Equity 23.3%

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345337 PEAK RESOURCES - ALAMANCE, INC				Proprietary - Corporation	
PEAK RESOURCES - ALAMANCE, INC				9/30/2020 366 Days Settled	
GRAHAM, NC 27253				CR Beds 142 POS Beds 0	
ALAMANCE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.4%
Balance Sheet		Income Statement		Length of Stay	58.4
Current Assets	4,029,067	Total Charges	14,205,421	Average Wages	15.11
Fixed Assets	30,018	Contract Allowance	2,253,158	15.9% Skilled Nursing	74.4%
Other Assets	0	Operating Revenue	11,952,263	84.1% Ancillary Service	25.6%
Total Assets	4,059,085	Operating Expense	10,732,697	89.8% Current Ratio	6.5
Current Liabilities	621,002	Operating Margin	1,219,566	10.2% Days to Collect	31.0
Long Term Liabilities	2,123,980	Other Income	107,071	0.9% Avg Payment Days	23.9
Total Equity	1,314,103	Other Expense	0	0.0% Depreciation Rate	1,175.9%
Total Liab. and Equity	4,059,085	Net Profit or Loss	1,326,950	11.1% Return on Equity	101.0%

345439 PEAK RESOURCES - BROOKSHIRE, INC				Proprietary - Corporation	
PEAK RESOURCES - BROOKSHIRE, INC				9/30/2020 366 Days Settled	
HILLSBOROUGH, NC 27278				CR Beds 100 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.7%
Balance Sheet		Income Statement		Length of Stay	85.0
Current Assets	2,340,149	Total Charges	11,071,034	Average Wages	17.12
Fixed Assets	18,407	Contract Allowance	1,810,938	16.4% Skilled Nursing	72.3%
Other Assets	12,805	Operating Revenue	9,260,096	83.6% Ancillary Service	18.3%
Total Assets	2,371,361	Operating Expense	8,468,612	91.5% Current Ratio	4.0
Current Liabilities	589,265	Operating Margin	791,484	8.5% Days to Collect	18.7
Long Term Liabilities	1,096,981	Other Income	147,138	1.6% Avg Payment Days	27.9
Total Equity	685,115	Other Expense	0	0.0% Depreciation Rate	3,145.7%
Total Liab. and Equity	2,371,361	Net Profit or Loss	938,622	10.1% Return on Equity	137.0%

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345013 PEAK RESOURCES - CHARLOTTE				Proprietary - Corporation	
PEAK RESOURCES - CHARLOTTE		9/30/2020 366 Days Settled			
CHARLOTTE, NC 28205		CR Beds 142 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate	81.4%		
Balance Sheet		Income Statement		Length of Stay	126.7
Current Assets	3,639,515	Total Charges	13,441,617	Average Wages	15.09
Fixed Assets	129,432	Contract Allowance	713,433	5.3% Skilled Nursing	84.5%
Other Assets	0	Operating Revenue	12,728,184	94.7% Ancillary Service	15.5%
Total Assets	3,768,947	Operating Expense	11,671,434	91.7% Current Ratio	5.7
Current Liabilities	641,217	Operating Margin	1,056,750	8.3% Days to Collect	18.0
Long Term Liabilities	1,608,658	Other Income	298,984	2.3% Avg Payment Days	22.6
Total Equity	1,519,072	Other Expense	0	0.0% Depreciation Rate	615.0%
Total Liab. and Equity	3,768,947	Net Profit or Loss	1,355,734	10.7% Return on Equity	89.2%

345429 PEAK RESOURCES - PINELAKE				Proprietary - Corporation	
PEAK RESOURCES - PINELAKE		9/30/2020 366 Days Settled			
CARTHAGE, NC 28327		CR Beds 110 POS Beds 0			
MOORE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	90.7%		
Balance Sheet		Income Statement		Length of Stay	121.3
Current Assets	3,347,508	Total Charges	9,476,383	Average Wages	14.31
Fixed Assets	795,360	Contract Allowance	-109,655	-1.2% Skilled Nursing	72.5%
Other Assets	12,116	Operating Revenue	9,586,038	101.2% Ancillary Service	18.6%
Total Assets	4,154,984	Operating Expense	8,115,432	84.7% Current Ratio	6.8
Current Liabilities	495,903	Operating Margin	1,470,606	15.3% Days to Collect	28.4
Long Term Liabilities	1,130,817	Other Income	178,177	1.9% Avg Payment Days	26.1
Total Equity	2,528,264	Other Expense	0	0.0% Depreciation Rate	64.6%
Total Liab. and Equity	4,154,984	Net Profit or Loss	1,648,783	17.2% Return on Equity	65.2%

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345229 PEAK RESOURCES - SHELBY				Proprietary - Corporation	
PEAK RESOURCES - SHELBY		9/30/2020 366 Days Settled			
SHELBY, NC 28150		CR Beds 100 POS Beds 0			
CLEVELAND		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		83.1%	
		Length of Stay		107.9	
		Average Wages		15.68	
		1.5% Skilled Nursing		81.0%	
		98.5% Ancillary Service		19.0%	
		90.7% Current Ratio		7.7	
		9.3% Days to Collect		24.6	
		1.7% Avg Payment Days		21.9	
		0.0% Depreciation Rate		65.2%	
		11.0% Return on Equity		50.9%	

Balance Sheet		Income Statement			
Current Assets	2,787,349	Total Charges	8,294,568		
Fixed Assets	317,886	Contract Allowance	123,103		
Other Assets	0	Operating Revenue	8,171,465		
Total Assets	3,105,235	Operating Expense	7,412,176		
Current Liabilities	360,327	Operating Margin	759,289		
Long Term Liabilities	977,688	Other Income	140,766		
Total Equity	1,767,220	Other Expense	0		
Total Liab. and Equity	3,105,235	Net Profit or Loss	900,055		

345418 PELICAN HEALTH AT ASHEVILLE				Proprietary - Corporation	
PELICAN HEALTH AT ASHEVILLE		12/31/2020 366 Days Settled			
SWANNANOVA, NC 28778		CR Beds 106 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		87.5%	
		Length of Stay		179.6	
		Average Wages		15.28	
		4.2% Skilled Nursing		89.8%	
		95.8% Ancillary Service		10.2%	
		88.2% Current Ratio		2.9	
		11.8% Days to Collect		40.9	
		5.3% Avg Payment Days		37.2	
		0.0% Depreciation Rate		440.2%	
		17.1% Return on Equity		93.7%	

Balance Sheet		Income Statement			
Current Assets	2,646,805	Total Charges	10,211,443		
Fixed Assets	207,951	Contract Allowance	425,568		
Other Assets	74,780	Operating Revenue	9,785,875		
Total Assets	2,929,536	Operating Expense	8,628,546		
Current Liabilities	928,033	Operating Margin	1,157,329		
Long Term Liabilities	210,057	Other Income	520,816		
Total Equity	1,791,446	Other Expense	0		
Total Liab. and Equity	2,929,536	Net Profit or Loss	1,678,145		

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345201 PELICAN HEALTH AT CHARLOTTE				Proprietary - Corporation	
PELICAN HEALTH AT CHARLOTTE		12/31/2020 366 Days Settled			
CHARLOTTE, NC 28204		CR Beds 120 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		77.3%	
Balance Sheet		Income Statement		Length of Stay	
				160.1	
Current Assets	2,431,508	Total Charges	11,225,905	Average Wages	
Fixed Assets	437,209	Contract Allowance	974,852	13.56	
Other Assets	99,379	Operating Revenue	10,251,053	8.7%	
Total Assets	2,968,096	Operating Expense	10,288,664	91.3%	
Current Liabilities	2,386,010	Operating Margin	-37,611	100.4%	
Long Term Liabilities	17,408	Other Income	793,698	-0.4%	
Total Equity	564,678	Other Expense	0	7.7%	
Total Liab. and Equity	2,968,096	Net Profit or Loss	756,087	0.0%	
				8.7%	
				91.3%	
				100.4%	
				-0.4%	
				7.7%	
				0.0%	
				7.4%	
				85.9%	
				14.1%	
				1.0	
				49.7	
				83.1	
				386.2%	
				133.9%	

345344 PELICAN HEALTH HENDERSON LLC				Proprietary - Partnership	
PELICAN HEALTH HENDERSON LLC		12/31/2020 366 Days Settled			
HENDERSON, NC 27536		CR Beds 78 POS Beds 0			
VANCE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.7%	
Balance Sheet		Income Statement		Length of Stay	
				112.7	
Current Assets	600,842	Total Charges	7,395,814	Average Wages	
Fixed Assets	351,525	Contract Allowance	474,186	14.68	
Other Assets	104,738	Operating Revenue	6,921,628	6.4%	
Total Assets	1,057,105	Operating Expense	7,224,016	93.6%	
Current Liabilities	913,456	Operating Margin	-302,388	104.4%	
Long Term Liabilities	0	Other Income	577,099	-4.4%	
Total Equity	143,649	Other Expense	0	8.3%	
Total Liab. and Equity	1,057,105	Net Profit or Loss	274,711	0.0%	
				4.0%	
				82.4%	
				17.6%	
				0.7	
				(23.6)	
				43.4	
				251.3%	
				191.2%	

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345134 PELICAN HEALTH RANDOLPH LLC				Proprietary - Partnership	
PELICAN HEALTH RANDOLPH LLC		12/31/2020 366 Days Settled			
CHARLOTTE, NC 28211		CR Beds 100 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		66.3%	
Balance Sheet		Income Statement		Length of Stay	
				110.8	
Current Assets	1,651,835	Total Charges	8,019,829	Average Wages	
Fixed Assets	186,066	Contract Allowance	338,138	18.40	
Other Assets	136,870	Operating Revenue	7,681,691	4.2%	
Total Assets	1,974,771	Operating Expense	6,581,589	95.8%	
Current Liabilities	424,984	Operating Margin	1,100,102	85.7%	
Long Term Liabilities	0	Other Income	607,729	14.3%	
Total Equity	1,549,787	Other Expense	0	7.9%	
Total Liab. and Equity	1,974,771	Net Profit or Loss	1,707,831	0.0%	
				Depreciation Rate	
				307.3%	
				Return on Equity	
				110.2%	

345227 PELICAN HEALTH REIDSVILLE				Proprietary - Partnership	
PELICAN HEALTH REIDSVILLE		12/31/2020 366 Days Settled			
REIDSVILLE, NC 27320		CR Beds 110 POS Beds 0			
ROCKINGHAM		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		81.0%	
Balance Sheet		Income Statement		Length of Stay	
				196.5	
Current Assets	1,821,398	Total Charges	9,406,043	Average Wages	
Fixed Assets	284,800	Contract Allowance	323,184	15.00	
Other Assets	138,194	Operating Revenue	9,082,859	3.4%	
Total Assets	2,244,392	Operating Expense	7,894,952	96.6%	
Current Liabilities	521,874	Operating Margin	1,187,907	86.9%	
Long Term Liabilities	415,449	Other Income	264,255	13.1%	
Total Equity	1,307,069	Other Expense	0	2.9%	
Total Liab. and Equity	2,244,392	Net Profit or Loss	1,452,162	0.0%	
				Depreciation Rate	
				384.1%	
				Return on Equity	
				111.1%	

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345520 PELICAN HEALTH THOMASVILLE				Proprietary - Partnership	
PELICAN HEALTH THOMASVILLE		12/31/2020 366 Days Settled			
THOMASVILLE, NC 27360		CR Beds 120 POS Beds 0			
DAVIDSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.5%		
Balance Sheet		Income Statement		Length of Stay	197.0
Current Assets	1,218,909	Total Charges	7,748,294	Average Wages	14.37
Fixed Assets	214,046	Contract Allowance	97,553	1.3% Skilled Nursing	86.2%
Other Assets	151,104	Operating Revenue	7,650,741	98.7% Ancillary Service	13.8%
Total Assets	1,584,059	Operating Expense	7,046,793	92.1% Current Ratio	4.0
Current Liabilities	305,142	Operating Margin	603,948	7.9% Days to Collect	21.8
Long Term Liabilities	573,341	Other Income	229,422	3.0% Avg Payment Days	13.7
Total Equity	705,576	Other Expense	0	0.0% Depreciation Rate	263.1%
Total Liab. and Equity	1,584,059	Net Profit or Loss	833,370	10.9% Return on Equity	118.1%

345409 PEMBROKE CENTER				Proprietary - Corporation	
PEMBROKE CENTER		12/31/2020 366 Days Settled			
PEMBROKE, NC 28372		CR Beds 84 POS Beds 0			
ROBESON		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate	76.7%		
Balance Sheet		Income Statement		Length of Stay	114.4
Current Assets	1,218,688	Total Charges	6,279,990	Average Wages	17.63
Fixed Assets	389,173	Contract Allowance	-1,072,812	-17.1% Skilled Nursing	76.9%
Other Assets	-2,497,240	Operating Revenue	7,352,802	117.1% Ancillary Service	23.1%
Total Assets	-889,379	Operating Expense	6,275,044	85.3% Current Ratio	1.6
Current Liabilities	760,337	Operating Margin	1,077,758	14.7% Days to Collect	56.7
Long Term Liabilities	-2,764,297	Other Income	36,823	0.5% Avg Payment Days	17.7
Total Equity	1,114,581	Other Expense	0	0.0% Depreciation Rate	27.2%
Total Liab. and Equity	-889,379	Net Profit or Loss	1,114,581	15.2% Return on Equity	100.0%

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345111 PENICK VILLAGE				Nonprofit - Church	
PENICK VILLAGE		9/30/2020 366 Days Settled			
SOUTHERN PINES, NC 28387				CR Beds 250 POS Beds 0	
MOORE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	103.1%
Balance Sheet		Income Statement		Length of Stay	641.5
Current Assets	10,822,496	Total Charges	8,108,569	Average Wages	22.51
Fixed Assets	45,392,386	Contract Allowance	1,646,673	20.3%	Skilled Nursing 54.9%
Other Assets	13,607,267	Operating Revenue	6,461,896	79.7%	Ancillary Service 13.1%
Total Assets	69,822,149	Operating Expense	18,099,651	280.1%	Current Ratio 0.4
Current Liabilities	26,155,266	Operating Margin	-11,637,755	-180.1%	Days to Collect 34.4
Long Term Liabilities	34,455,758	Other Income	12,221,554	189.1%	Avg Payment Days 29.0
Total Equity	9,211,125	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	69,822,149	Net Profit or Loss	583,799	9.0%	Return on Equity 6.3%
345530 PENN NURSING CENTER				Nonprofit - Other	
PENN NURSING CENTER		9/30/2020 366 Days Settled			
REIDSVILLE, NC 27320				CR Beds 92 POS Beds 0	
ROCKINGHAM				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.9%
Balance Sheet		Income Statement		Length of Stay	86.3
Current Assets	0	Total Charges	9,927,922	Average Wages	20.25
Fixed Assets	0	Contract Allowance	2,790,562	28.1%	Skilled Nursing 70.4%
Other Assets	0	Operating Revenue	7,137,360	71.9%	Ancillary Service 24.8%
Total Assets	0	Operating Expense	7,578,212	106.2%	Current Ratio
Current Liabilities	0	Operating Margin	-440,852	-6.2%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	207,072	2.9%	Avg Payment Days 0.0
Total Equity	-872,602	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	-872,602	Net Profit or Loss	(233,780)	-3.3%	Return on Equity 26.8%

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345053 PETTIGREW REHABILITATION CENTER				Proprietary - Corporation	
PETTIGREW REHABILITATION CENTER		12/31/2020 366 Days Settled			
DURHAM, NC 27705				CR Beds 96	POS Beds 0
DURHAM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.2%
Balance Sheet		Income Statement		Length of Stay	83.9
Current Assets	2,651,433	Total Charges	10,223,954	Average Wages	23.91
Fixed Assets	196,175	Contract Allowance	2,044,387	20.0%	Skilled Nursing 68.7%
Other Assets	195,414	Operating Revenue	8,179,567	80.0%	Ancillary Service 31.3%
Total Assets	3,043,022	Operating Expense	7,586,924	92.8%	Current Ratio 2.5
Current Liabilities	1,046,567	Operating Margin	592,643	7.2%	Days to Collect 58.3
Long Term Liabilities	552,742	Other Income	46,646	0.6%	Avg Payment Days 14.2
Total Equity	1,443,713	Other Expense	0	0.0%	Depreciation Rate 216.9%
Total Liab. and Equity	3,043,022	Net Profit or Loss	639,289	7.8%	Return on Equity 44.3%
345310 PIEDMONT CROSSING				Nonprofit - Church	
PIEDMONT CROSSING		9/30/2020 366 Days Settled			
THOMASVILLE, NC 27360				CR Beds 134	POS Beds 0
DAVIDSON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.9%
Balance Sheet		Income Statement		Length of Stay	132.2
Current Assets	569,195	Total Charges	20,678,965	Average Wages	20.95
Fixed Assets	10,609,770	Contract Allowance	2,661,703	12.9%	Skilled Nursing 46.1%
Other Assets	1,799,645	Operating Revenue	18,017,262	87.1%	Ancillary Service 21.2%
Total Assets	12,978,610	Operating Expense	17,757,365	98.6%	Current Ratio 0.2
Current Liabilities	2,625,125	Operating Margin	259,897	1.4%	Days to Collect 15.0
Long Term Liabilities	29,413,386	Other Income	565,405	3.1%	Avg Payment Days 25.5
Total Equity	-19,059,901	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	12,978,610	Net Profit or Loss	825,302	4.6%	Return on Equity -4.3%

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345144 PINE RIDGE HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
PINE RIDGE HEALTH AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
THOMASVILLE, NC 27360				CR Beds 154 POS Beds 0	
DAVIDSON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	73.1%
				Length of Stay	219.1
				Average Wages	14.04
				5.8% Skilled Nursing	90.2%
				94.2% Ancillary Service	9.3%
				103.2% Current Ratio	3.3
				-3.2% Days to Collect	129.2
				2.6% Avg Payment Days	12.2
				0.0% Depreciation Rate	75.7%
				-0.5% Return on Equity	-2.1%
<hr/>					
345370 PINEHURST HEALTHCARE & REHABILITATION CENTER				Proprietary - Corporation	
PINEHURST HEALTHCARE & REHABILITATION CENTER		9/30/2020 243 Days Settled			
PINEHURST, NC 28374		1/31/2020 123 Days Settled		CR Beds 144 POS Beds 0	
MOORE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	57.4%
				Length of Stay	195.0
				Average Wages	17.55
				7.6% Skilled Nursing	91.0%
				92.4% Ancillary Service	9.0%
				84.8% Current Ratio	1.2
				15.2% Days to Collect	17.1
				0.1% Avg Payment Days	202.4
				0.0% Depreciation Rate	59.7%
				15.3% Return on Equity	100.0%

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345370 PINEHURST HEALTHCARE & REHABILITATION CENTER				Proprietary - Corporation	
PINEHURST HEALTHCARE & REHABILITATION CENTER		9/30/2020 243 Days Settled			
PINEHURST, NC 28374		1/31/2020 123 Days Settled		CR Beds 144 POS Beds 0	
MOORE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		58.0%	
		Length of Stay		160.4	
		Average Wages		17.55	
		6.2% Skilled Nursing		73.8%	
		93.8% Ancillary Service		26.7%	
		105.6% Current Ratio		3.5	
		-5.6% Days to Collect		200.6	
		0.1% Avg Payment Days		61.2	
		0.0% Depreciation Rate		2.0%	
		-5.5% Return on Equity		15.3%	
Balance Sheet		Income Statement			
Current Assets	1,375,582	Total Charges	2,486,684		
Fixed Assets	1,373,475	Contract Allowance	154,167		
Other Assets	29,313	Operating Revenue	2,332,517		
Total Assets	2,778,370	Operating Expense	2,463,181		
Current Liabilities	398,663	Operating Margin	-130,664		
Long Term Liabilities	3,215,008	Other Income	2,485		
Total Equity	-835,301	Other Expense	0		
Total Liab. and Equity	2,778,370	Net Profit or Loss	(128,180)		
345415 PINEVILLE REHABILITATION AND LIVING CTR				Proprietary - Partnership	
PINEVILLE REHABILITATION AND LIVING CTR		12/31/2020 366 Days Settled			
PINEVILLE, NC 28134				CR Beds 106 POS Beds 0	
MECKLENBURG		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		65.9%	
		Length of Stay		79.2	
		Average Wages		23.21	
		11.0% Skilled Nursing		84.5%	
		89.0% Ancillary Service		15.5%	
		94.1% Current Ratio		2.1	
		5.9% Days to Collect		55.6	
		7.7% Avg Payment Days		73.5	
		0.0% Depreciation Rate		46.3%	
		13.6% Return on Equity		35.5%	
Balance Sheet		Income Statement			
Current Assets	4,329,915	Total Charges	10,899,317		
Fixed Assets	1,611,310	Contract Allowance	1,196,800		
Other Assets	1,392,465	Operating Revenue	9,702,517		
Total Assets	7,333,690	Operating Expense	9,128,936		
Current Liabilities	2,059,115	Operating Margin	573,581		
Long Term Liabilities	1,548,337	Other Income	748,957		
Total Equity	3,726,238	Other Expense	0		
Total Liab. and Equity	7,333,690	Net Profit or Loss	1,322,538		

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345354 PINEY GROVE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PINEY GROVE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
KERNERSVILLE, NC 27284		CR Beds 92 POS Beds 0			
FORSYTH		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		82.5%	
		Length of Stay		237.3	
		Average Wages		19.28	
		7.7% Skilled Nursing		85.7%	
		92.3% Ancillary Service		14.3%	
		100.4% Current Ratio		0.6	
		-0.4% Days to Collect		27.2	
		2.3% Avg Payment Days		12.2	
		0.0% Depreciation Rate		69.8%	
		1.9% Return on Equity		-45.9%	

Balance Sheet		Income Statement			
Current Assets	565,383	Total Charges	7,924,856		
Fixed Assets	35,179	Contract Allowance	610,706		
Other Assets	0	Operating Revenue	7,314,150		
Total Assets	600,562	Operating Expense	7,345,757		
Current Liabilities	903,613	Operating Margin	-31,607		
Long Term Liabilities	0	Other Income	170,758		
Total Equity	-303,051	Other Expense	0		
Total Liab. and Equity	600,562	Net Profit or Loss	139,151		

345393 PISGAH MANOR HEALTH CARE CENTER				Proprietary - Corporation	
PISGAH MANOR HEALTH CARE CENTER		9/30/2020 366 Days Settled			
CANDLER, NC 28715		CR Beds 118 POS Beds 0			
BUNCOMBE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		87.4%	
		Length of Stay		102.3	
		Average Wages		22.00	
		19.2% Skilled Nursing		79.5%	
		80.8% Ancillary Service		20.5%	
		115.5% Current Ratio		0.9	
		-15.5% Days to Collect		64.7	
		21.5% Avg Payment Days		143.9	
		0.0% Depreciation Rate		88.2%	
		6.0% Return on Equity		221.7%	

Balance Sheet		Income Statement			
Current Assets	5,825,074	Total Charges	14,371,896		
Fixed Assets	1,370,888	Contract Allowance	2,764,287		
Other Assets	21,827	Operating Revenue	11,607,609		
Total Assets	7,217,789	Operating Expense	13,410,758		
Current Liabilities	6,800,500	Operating Margin	-1,803,149		
Long Term Liabilities	104,800	Other Income	2,495,941		
Total Equity	312,489	Other Expense	0		
Total Liab. and Equity	7,217,789	Net Profit or Loss	692,792		

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345185 PREMIER LIVING AND REHAB CENTER				Proprietary - Other	
PREMIER LIVING AND REHAB CENTER				9/30/2020 366 Days Settled	
LAKE WACCAMAW, NC 28450				CR Beds 142 POS Beds 0	
COLUMBUS				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	56.4%
Balance Sheet				Income Statement	
Current Assets	3,253,515	Total Charges	10,756,319	Length of Stay	182.2
Fixed Assets	389,035	Contract Allowance	1,789,254	Average Wages	14.29
Other Assets	0	Operating Revenue	8,967,065	16.6% Skilled Nursing	68.0%
Total Assets	<u>3,642,550</u>	Operating Expense	<u>6,839,779</u>	83.4% Ancillary Service	31.1%
Current Liabilities	379,417	Operating Margin	2,127,286	76.3% Current Ratio	8.6
Long Term Liabilities	34,937	Other Income	427,770	23.7% Days to Collect	58.4
Total Equity	<u>3,228,196</u>	Other Expense	0	4.8% Avg Payment Days	15.8
Total Liab. and Equity	<u>3,642,550</u>	Net Profit or Loss	<u>2,555,056</u>	0.0% Depreciation Rate	90.8%
				28.5% Return on Equity	79.1%

345217 PREMIER NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PREMIER NURSING AND REHABILITATION CENTER				9/30/2020 366 Days Settled	
JACKSONVILLE, NC 28546				CR Beds 246 POS Beds 0	
ONslow				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	55.8%
Balance Sheet				Income Statement	
Current Assets	7,757,361	Total Charges	14,981,949	Length of Stay	139.2
Fixed Assets	139,676	Contract Allowance	2,822,019	Average Wages	20.72
Other Assets	0	Operating Revenue	12,159,930	18.8% Skilled Nursing	81.3%
Total Assets	<u>7,897,037</u>	Operating Expense	<u>13,270,043</u>	81.2% Ancillary Service	17.9%
Current Liabilities	2,691,597	Operating Margin	-1,110,113	109.1% Current Ratio	2.9
Long Term Liabilities	0	Other Income	245,986	-9.1% Days to Collect	231.3
Total Equity	<u>5,205,440</u>	Other Expense	0	2.0% Avg Payment Days	13.8
Total Liab. and Equity	<u>7,897,037</u>	Net Profit or Loss	<u>(864,127)</u>	0.0% Depreciation Rate	62.5%
				-7.1% Return on Equity	-16.6%

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345510 PRODIGY TRANSITIONAL REHAB				Proprietary - Corporation	
PRODIGY TRANSITIONAL REHAB		9/30/2020 366 Days Settled			
TARBORO, NC 27886				CR Beds 118 POS Beds 0	
EDGECOMBE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	82.8%
				Length of Stay	222.2
				Average Wages	20.76
				Skilled Nursing	76.2%
				Ancillary Service	23.8%
				Current Ratio	1.1
				Days to Collect	21.2
				Avg Payment Days	38.8
				Depreciation Rate	213.6%
				Return on Equity	-84.6%
Balance Sheet		Income Statement			
Current Assets	2,624,620	Total Charges	9,676,086		
Fixed Assets	6,615	Contract Allowance	-10,995	-0.1%	
Other Assets	0	Operating Revenue	9,687,081	100.1%	
Total Assets	2,631,235	Operating Expense	9,138,322	94.3%	
Current Liabilities	2,498,427	Operating Margin	548,759	5.7%	
Long Term Liabilities	767,900	Other Income	-11,756	-0.1%	
Total Equity	-635,092	Other Expense	0	0.0%	
Total Liab. and Equity	2,631,235	Net Profit or Loss	537,003	5.5%	
345551 PRUITTHEALTH-CAROLINA POINT				Proprietary - Other	
PRUITTHEALTH-CAROLINA POINT		6/30/2020 366 Days Settled			
DURHAM, NC 27705				CR Beds 140 POS Beds 0	
DURHAM				Key Performance Ind.	
CAHABA				Occupancy Rate	79.1%
				Length of Stay	131.2
				Average Wages	22.16
				Skilled Nursing	83.1%
				Ancillary Service	16.9%
				Current Ratio	(7.3)
				Days to Collect	(561.6)
				Avg Payment Days	63.4
				Depreciation Rate	37.0%
				Return on Equity	4.6%
Balance Sheet		Income Statement			
Current Assets	-16,198,444	Total Charges	10,992,596		
Fixed Assets	520,326	Contract Allowance	372,143	3.4%	
Other Assets	12,110	Operating Revenue	10,620,453	96.6%	
Total Assets	-15,666,008	Operating Expense	11,543,046	108.7%	
Current Liabilities	2,204,017	Operating Margin	-922,593	-8.7%	
Long Term Liabilities	0	Other Income	92,229	0.9%	
Total Equity	-17,870,025	Other Expense	0	0.0%	
Total Liab. and Equity	-15,666,008	Net Profit or Loss	(830,364)	-7.8%	

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345061 PRUITTHEALTH-DURHAM				Proprietary - Other	
PRUITTHEALTH-DURHAM		6/30/2020 366 Days Settled			
DURHAM, NC 27705				CR Beds 125 POS Beds 0	
DURHAM				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	93.1%
				Length of Stay	115.7
				Average Wages	21.24
				23.1% Skilled Nursing	80.7%
				76.9% Ancillary Service	19.3%
				106.3% Current Ratio	(11.4)
				-6.3% Days to Collect	(819.3)
				0.9% Avg Payment Days	63.1
				0.0% Depreciation Rate	12.9%
				-5.3% Return on Equity	2.6%

Balance Sheet		Income Statement			
Current Assets	-24,573,997	Total Charges	14,316,752		
Fixed Assets	3,791,764	Contract Allowance	3,300,620		
Other Assets	0	Operating Revenue	11,016,132		
Total Assets	-20,782,233	Operating Expense	11,707,532		
Current Liabilities	2,161,431	Operating Margin	-691,400		
Long Term Liabilities	0	Other Income	104,432		
Total Equity	-22,943,664	Other Expense	0		
Total Liab. and Equity	-20,782,233	Net Profit or Loss	(586,968)		

345124 PRUITTHEALTH-ELKIN				Proprietary - Other	
PRUITTHEALTH-ELKIN		6/30/2020 366 Days Settled			
ELKIN, NC 28621				CR Beds 100 POS Beds 0	
SURRY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.9%
				Length of Stay	74.4
				Average Wages	19.44
				15.4% Skilled Nursing	67.5%
				84.6% Ancillary Service	32.5%
				109.3% Current Ratio	0.7
				-9.3% Days to Collect	40.8
				0.9% Avg Payment Days	57.7
				0.0% Depreciation Rate	39.6%
				-8.4% Return on Equity	-406.3%

Balance Sheet		Income Statement			
Current Assets	1,163,207	Total Charges	11,929,788		
Fixed Assets	812,042	Contract Allowance	1,841,857		
Other Assets	0	Operating Revenue	10,087,931		
Total Assets	1,975,249	Operating Expense	11,023,510		
Current Liabilities	1,767,125	Operating Margin	-935,579		
Long Term Liabilities	0	Other Income	89,963		
Total Equity	208,124	Other Expense	0		
Total Liab. and Equity	1,975,249	Net Profit or Loss	(845,616)		

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345105 PRUITTHEALTH-HIGH POINT				Proprietary - Other	
PRUITTHEALTH-HIGH POINT		6/30/2020 366 Days Settled			
HIGH POINT, NC 27265				CR Beds 100 POS Beds 0	
FORSYTH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.7%
				Length of Stay	99.8
				Average Wages	21.30
				18.8% Skilled Nursing	88.8%
				81.2% Ancillary Service	11.2%
				134.7% Current Ratio	(12.9)
				-34.7% Days to Collect	(1,644.7)
				1.3% Avg Payment Days	91.8
				0.0% Depreciation Rate	32.0%
				-33.5% Return on Equity	7.3%
Balance Sheet		Income Statement			
Current Assets	-24,486,639	Total Charges	6,711,114		
Fixed Assets	1,526,205	Contract Allowance	1,258,745		
Other Assets	0	Operating Revenue	5,452,369		
Total Assets	-22,960,434	Operating Expense	7,346,475		
Current Liabilities	1,891,284	Operating Margin	-1,894,106		
Long Term Liabilities	0	Other Income	68,495		
Total Equity	-24,851,718	Other Expense	0		
Total Liab. and Equity	-22,960,434	Net Profit or Loss	(1,825,611)		
345357 PRUITTHEALTH-NEUSE				Proprietary - Other	
PRUITTHEALTH-NEUSE		6/30/2020 366 Days Settled			
NEW BERN, NC 28560				CR Beds 110 POS Beds 0	
CRAVEN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.6%
				Length of Stay	84.0
				Average Wages	19.57
				23.9% Skilled Nursing	84.5%
				76.1% Ancillary Service	15.5%
				97.5% Current Ratio	1.6
				2.5% Days to Collect	100.6
				0.9% Avg Payment Days	61.8
				0.0% Depreciation Rate	45.8%
				3.3% Return on Equity	23.2%
Balance Sheet		Income Statement			
Current Assets	2,484,659	Total Charges	11,579,369		
Fixed Assets	377,116	Contract Allowance	2,768,429		
Other Assets	0	Operating Revenue	8,810,940		
Total Assets	2,861,775	Operating Expense	8,594,342		
Current Liabilities	1,601,047	Operating Margin	216,598		
Long Term Liabilities	0	Other Income	75,644		
Total Equity	1,260,728	Other Expense	0		
Total Liab. and Equity	2,861,775	Net Profit or Loss	292,242		

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345538 PRUITTHEALTH-RALEIGH				Proprietary - Other	
PRUITTHEALTH-RALEIGH		6/30/2020 366 Days Settled			
RALEIGH, NC 27603				CR Beds 150 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.3%
				Length of Stay	66.7
Balance Sheet		Income Statement		Average Wages	21.08
Current Assets	-8,005,582	Total Charges	19,336,371	20.5%	Skilled Nursing 69.8%
Fixed Assets	666,432	Contract Allowance	3,971,370	79.5%	Ancillary Service 30.2%
Other Assets	300,000	Operating Revenue	15,365,001	104.3%	Current Ratio (3.2)
Total Assets	<u>-7,039,150</u>	Operating Expense	16,018,147	-4.3%	Days to Collect (191.1)
Current Liabilities	2,501,745	Operating Margin	-653,146	0.9%	Avg Payment Days 54.2
Long Term Liabilities	0	Other Income	133,123	0.0%	Depreciation Rate 30.7%
Total Equity	<u>-9,540,895</u>	Other Expense	0	-3.4%	Return on Equity 5.5%
Total Liab. and Equity	<u>-7,039,150</u>	Net Profit or Loss	<u>(520,023)</u>		
345378 PRUITTHEALTH-ROCKINGHAM				Proprietary - Other	
PRUITTHEALTH-ROCKINGHAM		6/30/2020 366 Days Settled			
ROCKINGHAM, NC 28379				CR Beds 120 POS Beds 0	
RICHMOND				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	71.3%
				Length of Stay	122.3
Balance Sheet		Income Statement		Average Wages	18.82
Current Assets	-1,220,463	Total Charges	8,951,441	19.9%	Skilled Nursing 83.0%
Fixed Assets	658,920	Contract Allowance	1,782,044	80.1%	Ancillary Service 17.0%
Other Assets	3,387	Operating Revenue	7,169,397	106.0%	Current Ratio (0.8)
Total Assets	<u>-558,156</u>	Operating Expense	7,598,439	-6.0%	Days to Collect (66.1)
Current Liabilities	1,564,079	Operating Margin	-429,042	1.1%	Avg Payment Days 71.3
Long Term Liabilities	0	Other Income	75,998	0.0%	Depreciation Rate 33.1%
Total Equity	<u>-2,122,235</u>	Other Expense	0	-4.9%	Return on Equity 16.6%
Total Liab. and Equity	<u>-558,156</u>	Net Profit or Loss	<u>(353,044)</u>		

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345182 PRUITTHEALTH-SEALEVEL				Proprietary - Other	
PRUITTHEALTH-SEALEVEL		6/30/2020 366 Days Settled			
SEALEVEL, NC 28577				CR Beds 104 POS Beds 0	
CARTERET				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	64.1%
				Length of Stay	136.3
				Average Wages	18.85
				2.6% Skilled Nursing	74.8%
				97.4% Ancillary Service	25.2%
				102.4% Current Ratio	(8.1)
				-2.4% Days to Collect	(610.8)
				1.2% Avg Payment Days	72.8
				0.0% Depreciation Rate	18.4%
				-1.3% Return on Equity	0.9%

Balance Sheet		Income Statement			
Current Assets	-9,550,489	Total Charges	5,902,068		
Fixed Assets	220,581	Contract Allowance	154,267		
Other Assets	2,090,000	Operating Revenue	5,747,801		
Total Assets	-7,239,908	Operating Expense	5,886,846		
Current Liabilities	1,184,239	Operating Margin	-139,045		
Long Term Liabilities	0	Other Income	67,089		
Total Equity	-8,424,147	Other Expense	0		
Total Liab. and Equity	-7,239,908	Net Profit or Loss	(71,956)		

345515 PRUITTHEALTH-TOWN CENTER				Proprietary - Other	
PRUITTHEALTH-TOWN CENTER		6/30/2020 366 Days Settled			
HARRISBURG, NC 28075				CR Beds 70 POS Beds 0	
CABARRUS				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.5%
				Length of Stay	38.3
				Average Wages	21.87
				15.4% Skilled Nursing	60.4%
				84.6% Ancillary Service	39.6%
				91.5% Current Ratio	1.8
				8.5% Days to Collect	149.0
				1.0% Avg Payment Days	89.2
				0.0% Depreciation Rate	33.9%
				9.5% Return on Equity	42.1%

Balance Sheet		Income Statement			
Current Assets	3,611,953	Total Charges	10,481,116		
Fixed Assets	410,402	Contract Allowance	1,618,001		
Other Assets	259	Operating Revenue	8,863,115		
Total Assets	4,022,614	Operating Expense	8,107,308		
Current Liabilities	2,028,226	Operating Margin	755,807		
Long Term Liabilities	0	Other Income	84,374		
Total Equity	1,994,388	Other Expense	0		
Total Liab. and Equity	4,022,614	Net Profit or Loss	840,181		

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345371 PRUITTHEALTH-TRENT				Proprietary - Other	
PRUITTHEALTH-TRENT		6/30/2020 366 Days Settled			
NEW BERN, NC 28560		CR Beds 116 POS Beds 0			
CRAVEN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		86.7%	
		Length of Stay		182.3	
		Average Wages		20.55	
		26.2% Skilled Nursing		87.3%	
		73.8% Ancillary Service		12.7%	
		102.8% Current Ratio		(10.6)	
		-2.8% Days to Collect		(638.0)	
		0.9% Avg Payment Days		56.3	
		0.0% Depreciation Rate		19.0%	
		-1.9% Return on Equity		1.0%	
<hr/>					
345566 PRUITTHEALTH-UNION POINTE				Proprietary - Other	
PRUITTHEALTH-UNION POINTE		6/30/2020 366 Days Settled			
MONROE, NC 28110		CR Beds 90 POS Beds 0			
UNION		Key Performance Ind.			
PALMETTO GBA (SC)		Occupancy Rate		89.8%	
		Length of Stay		50.1	
		Average Wages		21.26	
		11.8% Skilled Nursing		61.0%	
		88.2% Ancillary Service		39.0%	
		107.2% Current Ratio		(2.1)	
		-7.2% Days to Collect		(179.5)	
		1.0% Avg Payment Days		79.6	
		0.0% Depreciation Rate		353.6%	
		-6.2% Return on Equity		8.9%	

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345384 PRUITTHEATH-FARMVILLE		Proprietary - Other	
PRUITTHEATH-FARMVILLE		6/30/2020 366 Days Settled	
FARMVILLE, NC 27828		CR Beds 56 POS Beds 0	
PITT		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.7%
		Length of Stay	83.6
		Average Wages	19.40
		11.4% Skilled Nursing	71.3%
		88.6% Ancillary Service	28.7%
		97.5% Current Ratio	(0.9)
		2.5% Days to Collect	(81.6)
		1.0% Avg Payment Days	88.3
		0.0% Depreciation Rate	34.0%
		3.5% Return on Equity	-8.6%
Balance Sheet		Income Statement	
Current Assets	-1,160,688	Total Charges	6,029,301
Fixed Assets	252,461	Contract Allowance	687,561
Other Assets	0	Operating Revenue	5,341,740
Total Assets	-908,227	Operating Expense	5,205,559
Current Liabilities	1,275,193	Operating Margin	136,181
Long Term Liabilities	0	Other Income	50,817
Total Equity	-2,183,420	Other Expense	0
Total Liab. and Equity	-908,227	Net Profit or Loss	186,998

345049 RALEIGH REHABILITATION CENTER		Proprietary - Corporation	
RALEIGH REHABILITATION CENTER		12/31/2020 366 Days Settled	
RALEIGH, NC 27605		CR Beds 157 POS Beds 0	
WAKE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.7%
		Length of Stay	141.9
		Average Wages	26.99
		15.1% Skilled Nursing	73.7%
		84.9% Ancillary Service	26.3%
		100.6% Current Ratio	1.4
		-0.6% Days to Collect	49.0
		0.7% Avg Payment Days	15.3
		0.0% Depreciation Rate	433.4%
		0.1% Return on Equity	1.1%
Balance Sheet		Income Statement	
Current Assets	2,158,607	Total Charges	13,126,900
Fixed Assets	242,702	Contract Allowance	1,984,821
Other Assets	606,783	Operating Revenue	11,142,079
Total Assets	3,008,092	Operating Expense	11,209,214
Current Liabilities	1,595,182	Operating Margin	-67,135
Long Term Liabilities	442,773	Other Income	78,261
Total Equity	970,137	Other Expense	0
Total Liab. and Equity	3,008,092	Net Profit or Loss	11,126

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345356 RICH SQUARE NURSING & REHAB				Proprietary - Partnership	
RICH SQUARE NURSING & REHAB		12/31/2020 366 Days Settled			
RICH SQUARE, NC 27869		CR Beds 69 POS Beds 0			
NORTHAMPTON		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		75.3%	
Balance Sheet		Income Statement		Length of Stay 108.7	
Current Assets	2,618,583	Total Charges	8,758,347	Average Wages	20.13
Fixed Assets	160,206	Contract Allowance	2,029,723	23.2%	Skilled Nursing 74.5%
Other Assets	0	Operating Revenue	6,728,624	76.8%	Ancillary Service 25.5%
Total Assets	2,778,789	Operating Expense	6,431,569	95.6%	Current Ratio 4.2
Current Liabilities	627,557	Operating Margin	297,055	4.4%	Days to Collect 24.2
Long Term Liabilities	490,384	Other Income	716,078	10.6%	Avg Payment Days 32.4
Total Equity	1,695,289	Other Expense	0	0.0%	Depreciation Rate 219.8%
Total Liab. and Equity	2,813,230	Net Profit or Loss	1,013,133	15.1%	Return on Equity 59.8%

345293 RICHMOND PINES HEALTHCARE AND REHABILITATION CENTE				Proprietary - Corporation	
RICHMOND PINES HEALTHCARE AND REHABILITATION CENTE		9/30/2020 366 Days Settled			
HAMLET, NC 28345		CR Beds 115 POS Beds 0			
RICHMOND		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		72.6%	
Balance Sheet		Income Statement		Length of Stay 233.4	
Current Assets	260,187	Total Charges	8,113,594	Average Wages	17.66
Fixed Assets	139,001	Contract Allowance	709,222	8.7%	Skilled Nursing 84.4%
Other Assets	0	Operating Revenue	7,404,372	91.3%	Ancillary Service 14.9%
Total Assets	399,188	Operating Expense	7,753,288	104.7%	Current Ratio 0.2
Current Liabilities	1,183,691	Operating Margin	-348,916	-4.7%	Days to Collect 11.4
Long Term Liabilities	0	Other Income	157,145	2.1%	Avg Payment Days 13.5
Total Equity	-784,503	Other Expense	0	0.0%	Depreciation Rate 73.2%
Total Liab. and Equity	399,188	Net Profit or Loss	(191,771)	-2.6%	Return on Equity 24.4%

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345228 RIDGEWOOD LIVING & REHAB CENTER				Proprietary - Partnership	
RIDGEWOOD LIVING & REHAB CENTER				12/31/2020 366 Days Settled	
WASHINGTON, NC 27889				CR Beds 150 POS Beds 0	
BEAUFORT				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 73.2%	
Balance Sheet		Income Statement		Length of Stay 130.8	
Current Assets	2,698,286	Total Charges	13,119,541	Average Wages 19.93	
Fixed Assets	1,469,651	Contract Allowance	965,168	7.4%	Skilled Nursing 89.1%
Other Assets	2,417,291	Operating Revenue	12,154,373	92.6%	Ancillary Service 10.9%
Total Assets	6,585,228	Operating Expense	10,133,120	83.4%	Current Ratio 1.5
Current Liabilities	1,837,820	Operating Margin	2,021,253	16.6%	Days to Collect 36.2
Long Term Liabilities	583,573	Other Income	753,478	6.2%	Avg Payment Days 61.9
Total Equity	4,163,835	Other Expense	0	0.0%	Depreciation Rate 36.2%
Total Liab. and Equity	6,585,228	Net Profit or Loss	2,774,731	22.8%	Return on Equity 66.6%

345528 RIVER LANDING AT SANDY RIDGE				Nonprofit - Church	
RIVER LANDING AT SANDY RIDGE				9/30/2020 366 Days Settled	
COLFAX, NC 27235				CR Beds 116 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 91.7%	
Balance Sheet		Income Statement		Length of Stay 327.0	
Current Assets	24,016,693	Total Charges	11,666,340	Average Wages 17.83	
Fixed Assets	135,806,392	Contract Allowance	1,423,743	12.2%	Skilled Nursing 57.3%
Other Assets	45,534,413	Operating Revenue	10,242,597	87.8%	Ancillary Service 6.1%
Total Assets	205,357,498	Operating Expense	27,379,407	267.3%	Current Ratio 2.6
Current Liabilities	9,375,492	Operating Margin	-17,136,810	-167.3%	Days to Collect 44.1
Long Term Liabilities	160,131,869	Other Income	21,543,273	210.3%	Avg Payment Days 35.3
Total Equity	35,850,137	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	205,357,498	Net Profit or Loss	4,406,463	43.0%	Return on Equity 12.3%

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345215 RIVER TRACE NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
RIVER TRACE NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
WASHINGTON, NC 27889				CR Beds 150 POS Beds 0	
BEAUFORT				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	90.0%
				Length of Stay	154.5
				Average Wages	17.86
				4.9% Skilled Nursing	77.1%
				95.1% Ancillary Service	17.5%
				88.0% Current Ratio	4.7
				12.0% Days to Collect	214.9
				2.4% Avg Payment Days	11.4
				0.0% Depreciation Rate	84.2%
				14.4% Return on Equity	30.6%

Balance Sheet		Income Statement			
Current Assets	7,347,500	Total Charges	13,010,002		
Fixed Assets	39,644	Contract Allowance	643,102		
Other Assets	0	Operating Revenue	12,366,900		
Total Assets	7,387,144	Operating Expense	10,879,901		
Current Liabilities	1,564,132	Operating Margin	1,486,999		
Long Term Liabilities	0	Other Income	294,189		
Total Equity	5,823,012	Other Expense	0		
Total Liab. and Equity	7,387,144	Net Profit or Loss	1,781,188		

345211 RIVERPOINT CREST NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
RIVERPOINT CREST NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
NEW BERN, NC 28563				CR Beds 123 POS Beds 0	
CRAVEN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	79.3%
				Length of Stay	164.5
				Average Wages	20.71
				11.9% Skilled Nursing	72.5%
				88.1% Ancillary Service	20.2%
				97.4% Current Ratio	0.8
				2.6% Days to Collect	43.4
				2.8% Avg Payment Days	12.4
				0.0% Depreciation Rate	83.1%
				5.4% Return on Equity	-373.4%

Balance Sheet		Income Statement			
Current Assets	1,169,385	Total Charges	10,857,966		
Fixed Assets	84,699	Contract Allowance	1,292,377		
Other Assets	0	Operating Revenue	9,565,589		
Total Assets	1,254,084	Operating Expense	9,316,258		
Current Liabilities	1,393,040	Operating Margin	249,331		
Long Term Liabilities	0	Other Income	269,500		
Total Equity	-138,956	Other Expense	0		
Total Liab. and Equity	1,254,084	Net Profit or Loss	518,831		

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345145 ROANOKE RIVER NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
ROANOKE RIVER NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
WILLIAMSTON, NC 27892		12/31/2020 92 Days Settled		CR Beds 154 POS Beds 0	
MARTIN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		62.7%	
		Length of Stay		222.1	
		Average Wages		14.30	
		Skilled Nursing		80.6%	
		Ancillary Service		19.4%	
		Current Ratio		1.6	
		Days to Collect		160.8	
		Avg Payment Days		118.8	
		Depreciation Rate		14,588.1%	
		Return on Equity		100.0%	
Balance Sheet					
Current Assets		1,683,635			
Fixed Assets		1,535			
Other Assets		232			
Total Assets		1,685,402			
Current Liabilities		1,023,613			
Long Term Liabilities		54,994			
Total Equity		606,795			
Total Liab. and Equity		1,685,402			
Income Statement					
Total Charges		2,373,659			
Contract Allowance		0		0.0%	
Operating Revenue		2,373,659		100.0%	
Operating Expense		2,435,582		102.6%	
Operating Margin		-61,923		-2.6%	
Other Income		668,717		28.2%	
Other Expense		0		0.0%	
Net Profit or Loss		606,794		25.6%	

345145 ROANOKE RIVER NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
ROANOKE RIVER NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
WILLIAMSTON, NC 27892		12/31/2020 92 Days Settled		CR Beds 154 POS Beds 0	
MARTIN		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		69.3%	
		Length of Stay		177.5	
		Average Wages		14.30	
		Skilled Nursing		85.7%	
		Ancillary Service		14.3%	
		Current Ratio		(2.9)	
		Days to Collect		(178.3)	
		Avg Payment Days		16.7	
		Depreciation Rate		190.9%	
		Return on Equity		-5.3%	
Balance Sheet					
Current Assets		-3,785,330			
Fixed Assets		49,218			
Other Assets		0			
Total Assets		-3,736,112			
Current Liabilities		1,294,215			
Long Term Liabilities		0			
Total Equity		-5,030,327			
Total Liab. and Equity		-3,736,112			
Income Statement					
Total Charges		9,646,833			
Contract Allowance		-82,917		-0.9%	
Operating Revenue		9,729,750		100.9%	
Operating Expense		9,615,610		98.8%	
Operating Margin		114,140		1.2%	
Other Income		153,526		1.6%	
Other Expense		0		0.0%	
Net Profit or Loss		267,666		2.8%	

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345260 ROCKY MOUNT REHABILITATION CENTER				Proprietary - Corporation	
ROCKY MOUNT REHABILITATION CENTER 12/31/2020 366 Days Settled					
ROCKY MOUNT, NC 27804				CR Beds 117 POS Beds 0	
NASH				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.4%	
Balance Sheet		Income Statement		Length of Stay 96.4	
Current Assets	1,552,346	Total Charges	12,021,955	Average Wages 23.99	
Fixed Assets	454,070	Contract Allowance	1,757,152	14.6%	Skilled Nursing 73.6%
Other Assets	408,332	Operating Revenue	10,264,803	85.4%	Ancillary Service 26.4%
Total Assets	<u>2,414,748</u>	Operating Expense	10,525,298	102.5%	Current Ratio 1.2
Current Liabilities	1,290,604	Operating Margin	-260,495	-2.5%	Days to Collect 41.5
Long Term Liabilities	563,720	Other Income	59,806	0.6%	Avg Payment Days 12.3
Total Equity	560,424	Other Expense	0	0.0%	Depreciation Rate 256.5%
Total Liab. and Equity	<u>2,414,748</u>	Net Profit or Loss	<u>(200,689)</u>	-2.0%	Return on Equity -35.8%

345311 ROXBORO HEALTHCARE & REHAB CENTER				Proprietary - Corporation	
ROXBORO HEALTHCARE & REHAB CENTER 9/30/2020 243 Days Settled					
ROXBORO, NC 27573 1/31/2020 123 Days Settled				CR Beds 145 POS Beds 0	
PERSON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 75.5%	
Balance Sheet		Income Statement		Length of Stay 210.5	
Current Assets	1,590,623	Total Charges	3,410,524	Average Wages 16.94	
Fixed Assets	481,420	Contract Allowance	3,711	0.1%	Skilled Nursing 71.6%
Other Assets	8,316,420	Operating Revenue	3,406,813	99.9%	Ancillary Service 29.2%
Total Assets	<u>10,388,463</u>	Operating Expense	2,890,299	84.8%	Current Ratio 2.6
Current Liabilities	616,708	Operating Margin	516,514	15.2%	Days to Collect 101.2
Long Term Liabilities	786,992	Other Income	3,024	0.1%	Avg Payment Days 67.6
Total Equity	8,984,763	Other Expense	0	0.0%	Depreciation Rate 1.5%
Total Liab. and Equity	<u>10,388,463</u>	Net Profit or Loss	<u>519,538</u>	15.2%	Return on Equity 5.8%

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345311 ROXBORO HEALTHCARE & REHAB CENTER		Proprietary - Corporation	
ROXBORO HEALTHCARE & REHAB CENTER		9/30/2020 243 Days Settled	
ROXBORO, NC 27573		1/31/2020 123 Days Settled	
PERSON		CR Beds 140 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	4,393,136	Total Charges	9,526,292
Fixed Assets	85,889	Contract Allowance	1,221,710
Other Assets	0	Operating Revenue	8,304,582
Total Assets	<u>4,479,025</u>	Operating Expense	6,236,651
Current Liabilities	2,409,481	Operating Margin	2,067,931
Long Term Liabilities	0	Other Income	1,608
Total Equity	<u>2,069,544</u>	Other Expense	0
Total Liab. and Equity	<u>4,479,025</u>	Net Profit or Loss	<u>2,069,539</u>
		12.8%	Skilled Nursing 83.4%
		87.2%	Ancillary Service 16.6%
		75.1%	Current Ratio 1.8
		24.9%	Days to Collect 91.2
		0.0%	Avg Payment Days 79.5
		0.0%	Depreciation Rate 525.4%
		24.9%	Return on Equity 100.0%
345026 ROYAL PARK REHAB & HEALTH CTR OF MATTHEWS		Proprietary - Corporation	
ROYAL PARK REHAB & HEALTH CTR OF MATTHEWS		9/30/2020 366 Days Settled	
MATTHEWS, NC 28105		CR Beds 169 POS Beds 0	
MECKLENBURG		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate 75.9%	
Balance Sheet		Income Statement	
Current Assets	-7,691,003	Total Charges	17,234,370
Fixed Assets	129,514	Contract Allowance	2,457,254
Other Assets	0	Operating Revenue	14,777,116
Total Assets	<u>-7,561,489</u>	Operating Expense	13,224,765
Current Liabilities	4,496,553	Operating Margin	1,552,351
Long Term Liabilities	0	Other Income	91,827
Total Equity	<u>-12,058,042</u>	Other Expense	0
Total Liab. and Equity	<u>-7,561,489</u>	Net Profit or Loss	<u>1,644,178</u>
		14.3%	Skilled Nursing 84.9%
		85.7%	Ancillary Service 15.1%
		89.5%	Current Ratio (1.7)
		10.5%	Days to Collect 32.0
		0.6%	Avg Payment Days 74.7
		0.0%	Depreciation Rate 322.0%
		11.1%	Return on Equity -13.6%

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345479 SALEM TOWNE				Nonprofit - Church	
SALEM TOWNE				3/31/2020 366 Days Settled	
WINSTON SALEM, NC 27106				CR Beds 120 POS Beds 0	
FORSYTH				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	92.5%
Balance Sheet				Income Statement	
Current Assets	21,635,221	Total Charges	32,826,918	Length of Stay	43.4
Fixed Assets	120,768,885	Contract Allowance	6,749,960	Average Wages	18.65
Other Assets	0	Operating Revenue	26,076,958	20.6% Skilled Nursing	36.4%
Total Assets	142,404,106	Operating Expense	32,062,438	79.4% Ancillary Service	23.0%
Current Liabilities	33,618,280	Operating Margin	-5,985,480	123.0% Current Ratio	0.6
Long Term Liabilities	110,898,164	Other Income	1,642,519	-23.0% Days to Collect	51.7
Total Equity	-2,112,338	Other Expense	0	6.3% Avg Payment Days	87.1
Total Liab. and Equity	142,404,106	Net Profit or Loss	(4,342,961)	0.0% Depreciation Rate	5.3%
				-16.7% Return on Equity	205.6%
345534 SANFORD HEALTH & REHABILITATION CO				Proprietary - Corporation	
SANFORD HEALTH & REHABILITATION CO				12/31/2020 366 Days Settled	
SANFORD, NC 27330				CR Beds 131 POS Beds 0	
LEE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	87.2%
Balance Sheet				Income Statement	
Current Assets	3,488,252	Total Charges	12,855,854	Length of Stay	143.8
Fixed Assets	587,018	Contract Allowance	333,914	Average Wages	20.28
Other Assets	0	Operating Revenue	12,521,940	2.6% Skilled Nursing	75.2%
Total Assets	4,075,270	Operating Expense	10,559,662	97.4% Ancillary Service	24.8%
Current Liabilities	1,562,443	Operating Margin	1,962,278	84.3% Current Ratio	2.2
Long Term Liabilities	0	Other Income	-10,078	15.7% Days to Collect	43.6
Total Equity	2,512,827	Other Expense	0	-0.1% Avg Payment Days	16.5
Total Liab. and Equity	4,075,270	Net Profit or Loss	1,952,200	0.0% Depreciation Rate	47.1%
				15.6% Return on Equity	77.7%

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345331 SARDIS OAKS				Nonprofit - Other	
SARDIS OAKS		12/31/2020 335 Days Settled			
CHARLOTTE, NC 28270		1/31/2020 123 Days Settled		CR Beds 124 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.3%
Balance Sheet		Income Statement		Length of Stay	69.8
Current Assets	1,202,248	Total Charges	4,936,461	Average Wages	25.89
Fixed Assets	5,278,870	Contract Allowance	1,663,386	33.7% Skilled Nursing	67.1%
Other Assets	0	Operating Revenue	3,273,075	66.3% Ancillary Service	32.9%
Total Assets	6,481,118	Operating Expense	4,474,932	136.7% Current Ratio	1.4
Current Liabilities	875,494	Operating Margin	-1,201,857	-36.7% Days to Collect	167.0
Long Term Liabilities	0	Other Income	26,685	0.8% Avg Payment Days	32.7
Total Equity	5,605,624	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	6,481,118	Net Profit or Loss	(1,175,172)	-35.9% Return on Equity	-21.0%

345331 SARDIS OAKS				Nonprofit - Other	
SARDIS OAKS		12/31/2020 335 Days Settled			
CHARLOTTE, NC 28270		1/31/2020 123 Days Settled		CR Beds 124 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	61.7%
Balance Sheet		Income Statement		Length of Stay	85.4
Current Assets	623,559	Total Charges	8,914,579	Average Wages	25.89
Fixed Assets	4,986,314	Contract Allowance	1,677,326	18.8% Skilled Nursing	73.5%
Other Assets	0	Operating Revenue	7,237,253	81.2% Ancillary Service	26.5%
Total Assets	5,609,873	Operating Expense	11,201,501	154.8% Current Ratio	0.2
Current Liabilities	3,409,310	Operating Margin	-3,964,248	-54.8% Days to Collect	40.6
Long Term Liabilities	0	Other Income	561,049	7.8% Avg Payment Days	6.8
Total Equity	2,200,563	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	5,609,873	Net Profit or Loss	(3,403,199)	-47.0% Return on Equity	-154.7%

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345489 SATURN NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
SATURN NURSING AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
CHARLOTTE, NC 28262				CR Beds 140 POS Beds 0	
MECKLENBURG				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	73.6%
Balance Sheet		Income Statement		Length of Stay	206.0
Current Assets	6,598,028	Total Charges	10,163,428	Average Wages	16.82
Fixed Assets	805,953	Contract Allowance	376,237	3.7% Skilled Nursing	82.5%
Other Assets	0	Operating Revenue	9,787,191	96.3% Ancillary Service	17.5%
Total Assets	<u>7,403,981</u>	Operating Expense	8,966,498	91.6% Current Ratio	3.9
Current Liabilities	1,700,216	Operating Margin	820,693	8.4% Days to Collect	46.7
Long Term Liabilities	3,033	Other Income	238,428	2.4% Avg Payment Days	24.9
Total Equity	5,700,732	Other Expense	0	0.0% Depreciation Rate	51.0%
Total Liab. and Equity	<u>7,403,981</u>	Net Profit or Loss	<u>1,059,121</u>	10.8% Return on Equity	18.6%

345297 SCOTIA VILLAGE-SNF				Nonprofit - Church	
SCOTIA VILLAGE-SNF 9/30/2020 366 Days Settled					
LAURINBURG, NC 28352				CR Beds 90 POS Beds 0	
SCOTLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.3%
Balance Sheet		Income Statement		Length of Stay	402.3
Current Assets	5,161,023	Total Charges	8,129,691	Average Wages	17.26
Fixed Assets	24,637,128	Contract Allowance	777,966	9.6% Skilled Nursing	66.9%
Other Assets	7,406,593	Operating Revenue	7,351,725	90.4% Ancillary Service	15.7%
Total Assets	<u>37,204,744</u>	Operating Expense	13,583,669	184.8% Current Ratio	3.2
Current Liabilities	1,624,689	Operating Margin	-6,231,944	-84.8% Days to Collect	36.0
Long Term Liabilities	19,061,981	Other Income	7,699,926	104.7% Avg Payment Days	23.4
Total Equity	16,518,074	Other Expense	0	0.0% Depreciation Rate	4.1%
Total Liab. and Equity	<u>37,204,744</u>	Net Profit or Loss	<u>1,467,982</u>	20.0% Return on Equity	8.9%

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345383 SCOTTISH PINES REHABILITATION AND NURSING CENTER		Proprietary - Corporation	
SCOTTISH PINES REHABILITATION AND NURSING CENTER		9/30/2020 366 Days Settled	
LAURINBURG, NC 28352		CR Beds 149 POS Beds 0	
SCOTLAND		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	82.6%
Balance Sheet		Income Statement	
Current Assets	3,116,893	Total Charges	16,074,533
Fixed Assets	68,557	Contract Allowance	2,451,070
Other Assets	14,800	Operating Revenue	13,623,463
Total Assets	3,200,250	Operating Expense	13,100,983
Current Liabilities	588,050	Operating Margin	522,480
Long Term Liabilities	893,509	Other Income	147,199
Total Equity	1,718,691	Other Expense	0
Total Liab. and Equity	3,200,250	Net Profit or Loss	669,679
		15.2%	Skilled Nursing 79.9%
		84.8%	Ancillary Service 20.1%
		96.2%	Current Ratio 5.3
		3.8%	Days to Collect 30.3
		1.1%	Avg Payment Days 19.4
		0.0%	Depreciation Rate 156.6%
		4.9%	Return on Equity 39.0%
345316 SENIOR CITIZENS HOME		Proprietary - Corporation	
SENIOR CITIZENS HOME		9/30/2020 366 Days Settled	
HENDERSON, NC 27537		CR Beds 114 POS Beds 0	
VANCE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	80.6%
Balance Sheet		Income Statement	
Current Assets	3,121,305	Total Charges	7,398,884
Fixed Assets	302,860	Contract Allowance	387,626
Other Assets	0	Operating Revenue	7,011,258
Total Assets	3,424,165	Operating Expense	6,207,571
Current Liabilities	507,690	Operating Margin	803,687
Long Term Liabilities	907,625	Other Income	940,901
Total Equity	2,008,850	Other Expense	0
Total Liab. and Equity	3,424,165	Net Profit or Loss	1,744,588
		5.2%	Skilled Nursing 56.8%
		94.8%	Ancillary Service 29.7%
		88.5%	Current Ratio 6.1
		11.5%	Days to Collect 148.3
		13.4%	Avg Payment Days 28.5
		0.0%	Depreciation Rate 4.1%
		24.9%	Return on Equity 86.8%

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345397 SHORELAND HLTH CARE & RETIREME				Proprietary - Corporation	
SHORELAND HLTH CARE & RETIREME		9/30/2020 366 Days Settled			
WHITEVILLE, NC 28472		CR Beds 99 POS Beds 0			
COLUMBUS		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		2.2%	
Balance Sheet		Income Statement		Length of Stay 161.4	
Current Assets	4,916,991	Total Charges	239,117	Average Wages 24.88	
Fixed Assets	524,689	Contract Allowance	91,502	38.3%	Skilled Nursing 78.2%
Other Assets	54,854	Operating Revenue	147,615	61.7%	Ancillary Service 21.8%
Total Assets	5,496,534	Operating Expense	1,760,396	1,192.6%	Current Ratio 2.6
Current Liabilities	1,918,010	Operating Margin	-1,612,781	-	Days to Collect 7,869.6
Long Term Liabilities	0	Other Income	772,843	523.6%	Avg Payment Days 279.8
Total Equity	3,578,524	Other Expense	0	0.0%	Depreciation Rate 52.7%
Total Liab. and Equity	5,496,534	Net Profit or Loss	(839,938)	-569.0%	Return on Equity -23.5%
345225 SIGNATURE HEALTHCARE OF CHAPEL HILL				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF CHAPEL HILL		12/31/2020 366 Days Settled			
CHAPEL HILL, NC 27514		CR Beds 108 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.6%	
Balance Sheet		Income Statement		Length of Stay 87.8	
Current Assets	1,213,304	Total Charges	9,465,500	Average Wages 25.65	
Fixed Assets	809,802	Contract Allowance	1,814,982	19.2%	Skilled Nursing 66.3%
Other Assets	37,158	Operating Revenue	7,650,518	80.8%	Ancillary Service 33.7%
Total Assets	2,060,264	Operating Expense	9,070,098	118.6%	Current Ratio 0.6
Current Liabilities	1,975,519	Operating Margin	-1,419,580	-18.6%	Days to Collect 56.5
Long Term Liabilities	320,325	Other Income	1,424,293	18.6%	Avg Payment Days 29.4
Total Equity	-235,580	Other Expense	0	0.0%	Depreciation Rate 12.5%
Total Liab. and Equity	2,060,264	Net Profit or Loss	4,713	0.1%	Return on Equity -2.0%

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345365 SIGNATURE HEALTHCARE OF KINSTON				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF KINSTON 12/31/2020 366 Days Settled					
KINSTON, NC 28501				CR Beds 106 POS Beds 0	
LENOIR				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 86.9%	
Balance Sheet				Income Statement	
Current Assets	593,531	Total Charges	11,554,648		
Fixed Assets	334,659	Contract Allowance	3,209,475	27.8%	
Other Assets	-18,458	Operating Revenue	8,345,173	72.2%	
Total Assets	909,732	Operating Expense	8,864,883	106.2%	
Current Liabilities	1,096,582	Operating Margin	-519,710	-6.2%	
Long Term Liabilities	338,888	Other Income	1,380,416	16.5%	
Total Equity	-525,738	Other Expense	0	0.0%	
Total Liab. and Equity	909,732	Net Profit or Loss	860,706	10.3%	
					Length of Stay 127.2
					Average Wages 20.87
					Skilled Nursing 75.9%
					Ancillary Service 24.1%
					Current Ratio 0.5
					Days to Collect 24.2
					Avg Payment Days 28.5
					Depreciation Rate 140.0%
					Return on Equity -163.7%

345336 SIGNATURE HEALTHCARE OF ROANOKE RAPIDS				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF ROANOKE 12/31/2020 366 Days Settled					
RAPIDS					
ROANOKE RAPIDS, NC 27870				CR Beds 108 POS Beds 0	
HALIFAX				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.9%	
Balance Sheet				Income Statement	
Current Assets	1,060,681	Total Charges	11,633,284		
Fixed Assets	540,603	Contract Allowance	2,912,270	25.0%	
Other Assets	227,071	Operating Revenue	8,721,014	75.0%	
Total Assets	1,828,355	Operating Expense	10,844,174	124.3%	
Current Liabilities	3,534,796	Operating Margin	-2,123,160	-24.3%	
Long Term Liabilities	869,331	Other Income	1,725,994	19.8%	
Total Equity	-2,575,772	Other Expense	0	0.0%	
Total Liab. and Equity	1,828,355	Net Profit or Loss	(397,166)	-4.6%	
					Length of Stay 90.0
					Average Wages 21.89
					Skilled Nursing 71.9%
					Ancillary Service 28.1%
					Current Ratio 0.3
					Days to Collect 43.5
					Avg Payment Days 29.8
					Depreciation Rate 133.1%
					Return on Equity 15.4%

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345003 SILAS CREEK REHABILITATION CENTER		Proprietary - Corporation	
SILAS CREEK REHABILITATION CENTER		12/31/2020 366 Days Settled	
WINSTON-SALEM, NC 27103		CR Beds 90 POS Beds 0	
FORSYTH		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	75.6%
		Length of Stay	112.1
		Average Wages	24.57
		16.1% Skilled Nursing	71.3%
		83.9% Ancillary Service	28.7%
		97.2% Current Ratio	1.2
		2.8% Days to Collect	42.1
		0.6% Avg Payment Days	16.6
		0.0% Depreciation Rate	201.8%
		3.4% Return on Equity	67.1%

Balance Sheet		Income Statement	
Current Assets	1,249,152	Total Charges	9,037,700
Fixed Assets	198,110	Contract Allowance	1,453,608
Other Assets	258,870	Operating Revenue	7,584,092
Total Assets	1,706,132	Operating Expense	7,369,475
Current Liabilities	1,076,913	Operating Margin	214,617
Long Term Liabilities	244,775	Other Income	43,176
Total Equity	384,444	Other Expense	0
Total Liab. and Equity	1,706,132	Net Profit or Loss	257,793

345143 SILER CITY CENTER		Proprietary - Corporation	
SILER CITY CENTER		12/31/2020 366 Days Settled	
SILER CITY, NC 27344		CR Beds 150 POS Beds 0	
CHATHAM		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	81.6%
		Length of Stay	172.2
		Average Wages	21.97
		22.0% Skilled Nursing	92.6%
		78.0% Ancillary Service	7.4%
		96.0% Current Ratio	1.2
		4.0% Days to Collect	33.1
		1.0% Avg Payment Days	19.0
		0.0% Depreciation Rate	12.1%
		5.0% Return on Equity	100.0%

Balance Sheet		Income Statement	
Current Assets	1,231,011	Total Charges	15,787,203
Fixed Assets	8,862,259	Contract Allowance	3,469,804
Other Assets	3,069,156	Operating Revenue	12,317,399
Total Assets	13,162,426	Operating Expense	11,823,467
Current Liabilities	1,037,202	Operating Margin	493,932
Long Term Liabilities	11,506,413	Other Income	124,879
Total Equity	618,811	Other Expense	0
Total Liab. and Equity	13,162,426	Net Profit or Loss	618,811

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345341 SILVER BLUFF INC				Proprietary - Corporation	
SILVER BLUFF INC		9/30/2020 366 Days Settled			
CANTON, NC 28716				CR Beds 144 POS Beds 0	
HAYWOOD				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	85.3%
Balance Sheet		Income Statement		Length of Stay	119.5
Current Assets	5,148,885	Total Charges	15,614,236	Average Wages	19.49
Fixed Assets	310,568	Contract Allowance	2,070,225	13.3%	Skilled Nursing 74.1%
Other Assets	538,317	Operating Revenue	13,544,011	86.7%	Ancillary Service 16.9%
Total Assets	<u>5,997,770</u>	Operating Expense	<u>12,013,359</u>	88.7%	Current Ratio 5.7
Current Liabilities	899,590	Operating Margin	1,530,652	11.3%	Days to Collect (4.1)
Long Term Liabilities	1,918,832	Other Income	1,351,884	10.0%	Avg Payment Days 22.6
Total Equity	<u>3,179,348</u>	Other Expense	0	0.0%	Depreciation Rate 30.7%
Total Liab. and Equity	<u>5,997,770</u>	Net Profit or Loss	<u>2,882,536</u>	21.3%	Return on Equity 90.7%
345400 SKYLAND CARE CENTER				Proprietary - Corporation	
SKYLAND CARE CENTER		9/30/2020 366 Days Settled			
SYLVA, NC 28779				CR Beds 94 POS Beds 0	
JACKSON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	93.6%
Balance Sheet		Income Statement		Length of Stay	151.2
Current Assets	3,331,728	Total Charges	10,672,755	Average Wages	20.21
Fixed Assets	860,489	Contract Allowance	0	0.0%	Skilled Nursing 87.0%
Other Assets	0	Operating Revenue	10,672,755	100.0%	Ancillary Service 13.0%
Total Assets	<u>4,192,217</u>	Operating Expense	<u>10,009,252</u>	93.8%	Current Ratio 3.5
Current Liabilities	965,105	Operating Margin	663,503	6.2%	Days to Collect 45.6
Long Term Liabilities	1,093,334	Other Income	709,169	6.6%	Avg Payment Days 35.2
Total Equity	<u>2,133,778</u>	Other Expense	0	0.0%	Depreciation Rate 52.1%
Total Liab. and Equity	<u>4,192,217</u>	Net Profit or Loss	<u>1,370,649</u>	12.8%	Return on Equity 64.2%

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345175 SMITHFIELD MANOR NURSING AND REHAB				Proprietary - Corporation	
SMITHFIELD MANOR NURSING AND REHAB		9/30/2020 366 Days Settled			
SMITHFIELD, NC 27577				CR Beds 180 POS Beds 0	
JOHNSTON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.7%
				Length of Stay	176.4
				Average Wages	18.99
				Skilled Nursing	78.2%
				Ancillary Service	21.8%
				Current Ratio	2.5
				Days to Collect	40.3
				Avg Payment Days	17.7
				Depreciation Rate	76.0%
				Return on Equity	75.6%
Balance Sheet		Income Statement			
Current Assets	4,450,408	Total Charges	12,412,750		
Fixed Assets	502,923	Contract Allowance	-907,799	-7.3%	
Other Assets	97,122	Operating Revenue	13,320,549	107.3%	
Total Assets	5,050,453	Operating Expense	11,709,665	87.9%	
Current Liabilities	1,774,037	Operating Margin	1,610,884	12.1%	
Long Term Liabilities	0	Other Income	865,510	6.5%	
Total Equity	3,276,416	Other Expense	0	0.0%	
Total Liab. and Equity	5,050,453	Net Profit or Loss	2,476,394	18.6%	
345396 SMOKY MOUNTAIN HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
SMOKY MOUNTAIN HEALTH AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
WAYNESVILLE, NC 28785				CR Beds 50 POS Beds 0	
HAYWOOD				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	67.9%
				Length of Stay	87.5
				Average Wages	20.51
				Skilled Nursing	73.8%
				Ancillary Service	26.2%
				Current Ratio	1.9
				Days to Collect	181.0
				Avg Payment Days	10.8
				Depreciation Rate	141.5%
				Return on Equity	-16.8%
Balance Sheet		Income Statement			
Current Assets	2,068,977	Total Charges	4,803,635		
Fixed Assets	23,092	Contract Allowance	600,095	12.5%	
Other Assets	0	Operating Revenue	4,203,540	87.5%	
Total Assets	2,092,069	Operating Expense	4,406,489	104.8%	
Current Liabilities	1,110,318	Operating Margin	-202,949	-4.8%	
Long Term Liabilities	0	Other Income	37,634	0.9%	
Total Equity	981,751	Other Expense	0	0.0%	
Total Liab. and Equity	2,092,069	Net Profit or Loss	(165,315)	-3.9%	

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345305 SMOKY RIDGE HEALTH & REHABILITATION				Proprietary - Corporation	
SMOKY RIDGE HEALTH & REHABILITATION		6/30/2020 366 Days Settled			
BURNSVILLE, NC 28714				CR Beds 140 POS Beds 0	
YANCEY				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	62.9%
				Length of Stay	225.2
				Average Wages	27.50
				1.6% Skilled Nursing	83.7%
				98.4% Ancillary Service	16.3%
				104.3% Current Ratio	0.2
				-4.3% Days to Collect	39.4
				0.4% Avg Payment Days	285.0
				0.0% Depreciation Rate	134.4%
				-3.9% Return on Equity	5.0%

Balance Sheet		Income Statement			
Current Assets	1,505,522	Total Charges	6,803,691		
Fixed Assets	75,348	Contract Allowance	111,987		
Other Assets	-386,523	Operating Revenue	6,691,704		
Total Assets	1,194,347	Operating Expense	6,978,468		
Current Liabilities	6,171,897	Operating Margin	-286,764		
Long Term Liabilities	189,416	Other Income	26,389		
Total Equity	-5,166,966	Other Expense	0		
Total Liab. and Equity	1,194,347	Net Profit or Loss	(260,375)		

345472 SOUTHWOOD NURSING AND RETIREMENT				Proprietary - Corporation	
SOUTHWOOD NURSING AND RETIREMENT		9/30/2020 366 Days Settled			
CLINTON, NC 28328				CR Beds 100 POS Beds 0	
SAMPSON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.5%
				Length of Stay	143.5
				Average Wages	19.21
				12.2% Skilled Nursing	88.4%
				87.8% Ancillary Service	11.6%
				93.7% Current Ratio	3.4
				6.3% Days to Collect	39.1
				-4.4% Avg Payment Days	77.0
				0.0% Depreciation Rate	122.2%
				1.9% Return on Equity	2.4%

Balance Sheet		Income Statement			
Current Assets	7,838,075	Total Charges	8,012,865		
Fixed Assets	111,932	Contract Allowance	979,922		
Other Assets	0	Operating Revenue	7,032,943		
Total Assets	7,950,007	Operating Expense	6,590,644		
Current Liabilities	2,303,427	Operating Margin	442,299		
Long Term Liabilities	0	Other Income	-309,306		
Total Equity	5,646,580	Other Expense	0		
Total Liab. and Equity	7,950,007	Net Profit or Loss	132,993		

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345569 SPRINGBROOK NURSING & REHABILITATION CENTER				Proprietary - Corporation	
SPRINGBROOK NURSING & REHABILITATION CENTER		9/30/2020 366 Days Settled			
CLAYTON, NC 27520				CR Beds 0	POS Beds 0
JOHNSTON		Key Performance Ind.			
PALMETTO GBA (NC)				Occupancy Rate	80.7%
Balance Sheet		Income Statement		Length of Stay	60.9
Current Assets	1,063,349	Total Charges	11,820,216	Average Wages	12.66
Fixed Assets	688,597	Contract Allowance	187,168	1.6%	Skilled Nursing 66.1%
Other Assets	0	Operating Revenue	11,633,048	98.4%	Ancillary Service 33.9%
Total Assets	1,751,946	Operating Expense	12,625,041	108.5%	Current Ratio 0.4
Current Liabilities	2,982,149	Operating Margin	-991,993	-8.5%	Days to Collect 32.6
Long Term Liabilities	0	Other Income	203,653	1.8%	Avg Payment Days 9.8
Total Equity	-1,230,203	Other Expense	0	0.0%	Depreciation Rate 70.3%
Total Liab. and Equity	1,751,946	Net Profit or Loss	(788,340)	-6.8%	Return on Equity 64.1%

345044 ST JOSEPH OF THE PINES HEALTH CENTER				Nonprofit - Other	
ST JOSEPH OF THE PINES HEALTH CENTER		6/30/2020 366 Days Settled			
PINEHURST, NC 28374				CR Beds 176	POS Beds 0
MOORE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	74.1%
Balance Sheet		Income Statement		Length of Stay	81.6
Current Assets	21,736,759	Total Charges	19,591,601	Average Wages	15.92
Fixed Assets	58,150,852	Contract Allowance	5,732,663	29.3%	Skilled Nursing 82.1%
Other Assets	154,904,104	Operating Revenue	13,858,938	70.7%	Ancillary Service 17.9%
Total Assets	234,791,715	Operating Expense	39,823,239	287.3%	Current Ratio 0.1
Current Liabilities	161,835,092	Operating Margin	-25,964,301	-187.3%	Days to Collect 332.2
Long Term Liabilities	66,657,968	Other Income	23,621,046	170.4%	Avg Payment Days 23.3
Total Equity	6,298,655	Other Expense	0	0.0%	Depreciation Rate 0.9%
Total Liab. and Equity	234,791,715	Net Profit or Loss	(2,343,255)	-16.9%	Return on Equity -37.2%

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345264 STANLEY TOTAL LIVING CENTER				Nonprofit - Other	
STANLEY TOTAL LIVING CENTER		9/30/2020 366 Days Settled			
STANLEY, NC 28164				CR Beds 174 POS Beds 0	
GASTON				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.8%
				Length of Stay	308.4
				Average Wages	22.27
				Skilled Nursing	73.1%
				Ancillary Service	7.9%
				Current Ratio	2.7
				Days to Collect	27.3
				Avg Payment Days	58.5
				Depreciation Rate	3.0%
				Return on Equity	11.7%
<hr/>					
345281 STANLY MANOR				Nonprofit - Church	
STANLY MANOR		12/31/2020 335 Days Settled			
ALBEMARLE, NC 28001		1/31/2020 31 Days Settled		CR Beds 100 POS Beds 0	
STANLY				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	88.1%
				Length of Stay	82.7
				Average Wages	21.39
				Skilled Nursing	74.7%
				Ancillary Service	21.3%
				Current Ratio	3.9
				Days to Collect	374.6
				Avg Payment Days	66.2
				Depreciation Rate	0.0%
				Return on Equity	-5.4%

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345281 STANLY MANOR				Nonprofit - Other	
STANLY MANOR		12/31/2020 335 Days Settled			
ALBEMARLE, NC 28001		1/31/2020 31 Days Settled		CR Beds 100 POS Beds 0	
STANLY				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	62.8%
				Length of Stay	106.7
				Average Wages	21.39
				Skilled Nursing	79.5%
				Ancillary Service	17.1%
				Current Ratio	(19.0)
				Days to Collect	35.7
				Avg Payment Days	5.5
				Depreciation Rate	0.0%
				Return on Equity	-218.1%
Balance Sheet		Income Statement			
Current Assets	-1,808,280	Total Charges	5,468,310		
Fixed Assets	3,131,244	Contract Allowance	-120,581	-2.2%	
Other Assets	0	Operating Revenue	5,588,891	102.2%	
Total Assets	1,322,964	Operating Expense	8,451,203	151.2%	
Current Liabilities	95,154	Operating Margin	-2,862,312	-51.2%	
Long Term Liabilities	0	Other Income	184,277	3.3%	
Total Equity	1,227,810	Other Expense	0	0.0%	
Total Liab. and Equity	1,322,964	Net Profit or Loss	(2,678,035)	-47.9%	
345204 STONECREEK HEALTH AND REHABILITATION				Proprietary - Corporation	
STONECREEK HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
ASHEVILLE, NC 28801				CR Beds 120 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	78.5%
				Length of Stay	106.1
				Average Wages	21.47
				Skilled Nursing	68.6%
				Ancillary Service	31.4%
				Current Ratio	4.9
				Days to Collect	54.6
				Avg Payment Days	17.6
				Depreciation Rate	55.8%
				Return on Equity	25.6%
Balance Sheet		Income Statement			
Current Assets	7,041,170	Total Charges	13,603,127		
Fixed Assets	740,067	Contract Allowance	866,632	6.4%	
Other Assets	0	Operating Revenue	12,736,495	93.6%	
Total Assets	7,781,237	Operating Expense	11,176,813	87.8%	
Current Liabilities	1,433,429	Operating Margin	1,559,682	12.2%	
Long Term Liabilities	0	Other Income	66,292	0.5%	
Total Equity	6,347,808	Other Expense	0	0.0%	
Total Liab. and Equity	7,781,237	Net Profit or Loss	1,625,974	12.8%	

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345191 SURRY COMMUNITY HEALTH AND REHAB CENTER				Proprietary - Corporation	
SURRY COMMUNITY HEALTH AND REHAB CENTER 6/30/2020 366 Days Settled					
MOUNT AIRY, NC 27030				CR Beds 110 POS Beds 0	
SURRY				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	92.9%
Balance Sheet		Income Statement		Length of Stay	90.1
Current Assets	761,528	Total Charges	32,864,511	Average Wages	23.71
Fixed Assets	7,317,358	Contract Allowance	23,104,603	70.3% Skilled Nursing	92.6%
Other Assets	453,104	Operating Revenue	9,759,908	29.7% Ancillary Service	7.4%
Total Assets	8,531,990	Operating Expense	9,453,009	96.9% Current Ratio	0.3
Current Liabilities	2,416,609	Operating Margin	306,899	3.1% Days to Collect	28.1
Long Term Liabilities	7,719,424	Other Income	647,956	6.6% Avg Payment Days	89.6
Total Equity	-1,604,043	Other Expense	0	0.0% Depreciation Rate	15.4%
Total Liab. and Equity	8,531,990	Net Profit or Loss	954,855	9.8% Return on Equity	-59.5%

345539 THE ARBOR				Nonprofit - Other	
THE ARBOR 12/31/2020 366 Days Settled					
PITTSBORO, NC 27312				CR Beds 58 POS Beds 0	
CHATHAM				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	59.9%
Balance Sheet		Income Statement		Length of Stay	235.3
Current Assets	3,674,630	Total Charges	30,161,965	Average Wages	18.70
Fixed Assets	96,939,749	Contract Allowance	-30,936	-0.1% Skilled Nursing	5.5%
Other Assets	30,817,508	Operating Revenue	30,192,901	100.1% Ancillary Service	3.8%
Total Assets	131,431,887	Operating Expense	30,344,847	100.5% Current Ratio	0.0
Current Liabilities	104,392,897	Operating Margin	-151,946	-0.5% Days to Collect	7.5
Long Term Liabilities	62,877,298	Other Income	4,956,174	16.4% Avg Payment Days	14.1
Total Equity	-35,314,697	Other Expense	0	0.0% Depreciation Rate	5.1%
Total Liab. and Equity	131,955,498	Net Profit or Loss	4,804,228	15.9% Return on Equity	-13.6%

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345572 THE CARDINAL AT NORTH HILLS				Proprietary - Other	
THE CARDINAL AT NORTH HILLS		12/31/2020 366 Days Settled			
RALEIGH, NC 27609		CR Beds 70 POS Beds 0			
WAKE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		73.5%	
Balance Sheet		Income Statement		Length of Stay	
				251.2	
Current Assets	14,417,654	Total Charges	6,597,317	Average Wages	20.54
Fixed Assets	941,159	Contract Allowance	709,437	10.8% Skilled Nursing	21.2%
Other Assets	16,411	Operating Revenue	5,887,880	89.2% Ancillary Service	8.1%
Total Assets	15,375,224	Operating Expense	19,791,554	336.1% Current Ratio	11.7
Current Liabilities	1,231,757	Operating Margin	-13,903,674	-236.1% Days to Collect	30.6
Long Term Liabilities	3,203	Other Income	14,020,745	238.1% Avg Payment Days	12.7
Total Equity	14,140,264	Other Expense	0	0.0% Depreciation Rate	695.0%
Total Liab. and Equity	15,375,224	Net Profit or Loss	117,071	2.0% Return on Equity	0.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345266 THE CARROLTON OF PLYMOUTH				Proprietary - Corporation	
THE CARROLTON OF PLYMOUTH		9/30/2020 366 Days Settled			
PLYMOUTH, NC 27962		12/31/2020 92 Days Settled		CR Beds 123 POS Beds 0	
WASHINGTON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA FOR PR),		Occupancy Rate		71.8%	
Balance Sheet		Income Statement		Length of Stay	
				184.8	
Current Assets	1,632,643	Total Charges	2,552,712	Average Wages	22.17
Fixed Assets	1,535	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	2,552,712	100.0%	Ancillary Service
Total Assets	<u>1,634,178</u>	Operating Expense	<u>2,478,057</u>	97.1%	Current Ratio
Current Liabilities	1,126,646	Operating Margin	74,655	2.9%	Days to Collect
Long Term Liabilities	10,084	Other Income	422,792	16.6%	Avg Payment Days
Total Equity	<u>497,448</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,634,178</u>	Net Profit or Loss	<u>497,447</u>	19.5%	Return on Equity
					11,718.3 %
					100.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

345266 THE CARROLTON OF PLYMOUTH				Proprietary - Corporation	
THE CARROLTON OF PLYMOUTH		9/30/2020 366 Days Settled			
PLYMOUTH, NC 27962		12/31/2020 92 Days Settled		CR Beds 123 POS Beds 0	
WASHINGTON		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA FOR PR),		Occupancy Rate		81.8%	
Balance Sheet		Income Statement		Length of Stay 182.4	
Current Assets	2,114,898	Total Charges	10,533,447	Average Wages	22.17
Fixed Assets	62,807	Contract Allowance	866,418	8.2% Skilled Nursing	82.0%
Other Assets	0	Operating Revenue	9,667,029	91.8% Ancillary Service	16.6%
Total Assets	<u>2,177,705</u>	Operating Expense	<u>8,989,624</u>	93.0% Current Ratio	2.0
Current Liabilities	1,071,193	Operating Margin	677,405	7.0% Days to Collect	100.2
Long Term Liabilities	0	Other Income	78,682	0.8% Avg Payment Days	10.0
Total Equity	<u>1,106,512</u>	Other Expense	0	0.0% Depreciation Rate	163.2%
Total Liab. and Equity	<u>2,177,705</u>	Net Profit or Loss	<u>756,087</u>	7.8% Return on Equity	68.3%
345533 THE CEDARS OF CHAPEL HILL				Proprietary - Corporation	
THE CEDARS OF CHAPEL HILL		12/31/2020 366 Days Settled			
CHAPEL HILL, NC 27517				CR Beds 78 POS Beds 0	
DURHAM		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		66.3%	
Balance Sheet		Income Statement		Length of Stay 106.3	
Current Assets	6,071,795	Total Charges	6,731,048	Average Wages	18.45
Fixed Assets	0	Contract Allowance	2,553,033	37.9% Skilled Nursing	13.4%
Other Assets	2,662,935	Operating Revenue	4,178,015	62.1% Ancillary Service	6.2%
Total Assets	<u>8,734,730</u>	Operating Expense	<u>24,874,154</u>	595.4% Current Ratio	1.3
Current Liabilities	4,554,115	Operating Margin	-20,696,139	-495.4% Days to Collect	169.3
Long Term Liabilities	0	Other Income	21,342,939	510.8% Avg Payment Days	11.7
Total Equity	<u>4,180,615</u>	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>8,734,730</u>	Net Profit or Loss	<u>646,800</u>	15.5% Return on Equity	15.5%

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345008 THE CITADEL AT MYERS PARK, LLC		Proprietary - Corporation	
THE CITADEL AT MYERS PARK, LLC		12/31/2020 366 Days Settled	
CHARLOTTE, NC 28207		CR Beds 133 POS Beds 0	
MECKLENBURG		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	59.8%
Balance Sheet		Income Statement	
Current Assets	2,512,295	Total Charges	9,792,225
Fixed Assets	1,028,576	Contract Allowance	626,252
Other Assets	229,235	Operating Revenue	9,165,973
Total Assets	3,770,106	Operating Expense	8,291,684
Current Liabilities	2,010,483	Operating Margin	874,289
Long Term Liabilities	21,013	Other Income	769,620
Total Equity	1,738,610	Other Expense	0
Total Liab. and Equity	3,770,106	Net Profit or Loss	1,643,909
		6.4%	Skilled Nursing 88.3%
		93.6%	Ancillary Service 11.7%
		90.5%	Current Ratio 1.2
		9.5%	Days to Collect 55.5
		8.4%	Avg Payment Days 86.8
		0.0%	Depreciation Rate 91.5%
		17.9%	Return on Equity 94.6%
345092 THE CITADEL AT WINSTON SALEM		Proprietary - Partnership	
THE CITADEL AT WINSTON SALEM		12/31/2020 366 Days Settled	
WINSTON-SALEM, NC 27104		CR Beds 230 POS Beds 0	
FORSYTH		Key Performance Ind.	
PALMETTO GBA (SC)		Occupancy Rate	76.3%
Balance Sheet		Income Statement	
Current Assets	4,555,942	Total Charges	20,104,741
Fixed Assets	386,840	Contract Allowance	0
Other Assets	319,149	Operating Revenue	20,104,741
Total Assets	5,261,931	Operating Expense	15,720,837
Current Liabilities	-1,287,877	Operating Margin	4,383,904
Long Term Liabilities	600,292	Other Income	1,042,450
Total Equity	5,949,516	Other Expense	0
Total Liab. and Equity	5,261,931	Net Profit or Loss	5,426,354
		0.0%	Skilled Nursing 90.9%
		100.0%	Ancillary Service 9.1%
		78.2%	Current Ratio (3.5)
		21.8%	Days to Collect 46.0
		5.2%	Avg Payment Days (31.2)
		0.0%	Depreciation Rate 425.0%
		27.0%	Return on Equity 91.2%

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345283 THE CITADEL MOORESVILLE				Proprietary - Corporation	
THE CITADEL MOORESVILLE		12/31/2020 335 Days Settled			
MOORESVILLE, NC 28115		1/31/2020 31 Days Settled		CR Beds 160 POS Beds 0	
IREDELL		Key Performance Ind.			
Novitas NJ				Occupancy Rate	89.3%
Balance Sheet		Income Statement		Length of Stay	170.3
Current Assets	1,332,434	Total Charges	1,631,258	Average Wages	26.43
Fixed Assets	469,383	Contract Allowance	520,088	31.9% Skilled Nursing	83.1%
Other Assets	-9,044,316	Operating Revenue	1,111,170	68.1% Ancillary Service	14.8%
Total Assets	-7,242,499	Operating Expense	1,735,567	156.2% Current Ratio	1.4
Current Liabilities	967,657	Operating Margin	-624,397	-56.2% Days to Collect	430.9
Long Term Liabilities	-7,585,804	Other Income	45	0.0% Avg Payment Days	138.2
Total Equity	-624,352	Other Expense	0	0.0% Depreciation Rate	17.5%
Total Liab. and Equity	-7,242,499	Net Profit or Loss	(624,352)	-56.2% Return on Equity	100.0%

345283 THE CITADEL MOORESVILLE				Proprietary - Corporation	
THE CITADEL MOORESVILLE		12/31/2020 335 Days Settled			
MOORESVILLE, NC 28115		1/31/2020 31 Days Settled		CR Beds 160 POS Beds 0	
IREDELL		Key Performance Ind.			
Novitas NJ				Occupancy Rate	75.8%
Balance Sheet		Income Statement		Length of Stay	142.0
Current Assets	-132,066	Total Charges	11,631,835	Average Wages	26.43
Fixed Assets	500,400	Contract Allowance	715,069	6.1% Skilled Nursing	87.4%
Other Assets	40,971	Operating Revenue	10,916,766	93.9% Ancillary Service	9.7%
Total Assets	409,305	Operating Expense	10,879,676	99.7% Current Ratio	(2.2)
Current Liabilities	61,325	Operating Margin	37,090	0.3% Days to Collect	19.6
Long Term Liabilities	0	Other Income	310,891	2.8% Avg Payment Days	(1.8)
Total Equity	347,980	Other Expense	0	0.0% Depreciation Rate	323.9%
Total Liab. and Equity	409,305	Net Profit or Loss	347,981	3.2% Return on Equity	100.0%

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345286 THE CITADEL SALISBURY		Proprietary - Corporation	
THE CITADEL SALISBURY	12/31/2020	335 Days Settled	
SALISBURY, NC 28147	1/31/2020	31 Days Settled	CR Beds 180 POS Beds 0
ROWAN	Key Performance Ind.		
Novitas PA	Occupancy Rate		74.0%
	Length of Stay		375.4
	Average Wages		16.25
	Skilled Nursing		84.5%
	Ancillary Service		14.5%
	Current Ratio		0.8
	Days to Collect		360.6
	Avg Payment Days		227.4
	Depreciation Rate		9.8%
	Return on Equity		100.0%

Balance Sheet		Income Statement			
Current Assets	928,061	Total Charges	1,562,198		
Fixed Assets	540,835	Contract Allowance	643,781	41.2%	
Other Assets	-11,398,008	Operating Revenue	918,417	58.8%	
Total Assets	-9,929,112	Operating Expense	1,404,536	152.9%	
Current Liabilities	1,169,860	Operating Margin	-486,119	-52.9%	
Long Term Liabilities	-10,634,462	Other Income	21,609	2.4%	
Total Equity	-464,510	Other Expense	0	0.0%	
Total Liab. and Equity	-9,929,112	Net Profit or Loss	(464,510)	-50.6%	

345286 THE CITADEL SALISBURY		Proprietary - Corporation	
THE CITADEL SALISBURY	12/31/2020	335 Days Settled	
SALISBURY, NC 28147	1/31/2020	31 Days Settled	CR Beds 180 POS Beds 0
ROWAN	Key Performance Ind.		
Novitas PA	Occupancy Rate		63.0%
	Length of Stay		285.7
	Average Wages		16.25
	Skilled Nursing		89.4%
	Ancillary Service		9.8%
	Current Ratio		(0.5)
	Days to Collect		13.7
	Avg Payment Days		(19.5)
	Depreciation Rate		973.7%
	Return on Equity		100.0%

Balance Sheet		Income Statement			
Current Assets	269,797	Total Charges	13,312,842		
Fixed Assets	157,792	Contract Allowance	152,379	1.1%	
Other Assets	26,383	Operating Revenue	13,160,463	98.9%	
Total Assets	453,972	Operating Expense	12,496,041	95.0%	
Current Liabilities	-593,429	Operating Margin	664,422	5.0%	
Long Term Liabilities	0	Other Income	382,980	2.9%	
Total Equity	1,047,401	Other Expense	0	0.0%	
Total Liab. and Equity	453,972	Net Profit or Loss	1,047,402	8.0%	

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345045 THE FOLEY CENTER AT CHESTNUT RIDGE				Proprietary - Corporation	
THE FOLEY CENTER AT CHESTNUT RIDGE		9/30/2020 366 Days Settled			
BLOWING ROCK, NC 28605				CR Beds 112 POS Beds 0	
WATAUGA				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	78.3%
				Length of Stay	101.9
				Average Wages	23.67
				15.0% Skilled Nursing	75.8%
				85.0% Ancillary Service	16.6%
				108.6% Current Ratio	0.8
				-8.6% Days to Collect	65.5
				1.5% Avg Payment Days	145.8
				0.0% Depreciation Rate	792.4%
				-7.1% Return on Equity	97.9%

Balance Sheet		Income Statement			
Current Assets	3,581,441	Total Charges	11,092,623		
Fixed Assets	124,253	Contract Allowance	1,662,601		
Other Assets	0	Operating Revenue	9,430,022		
Total Assets	3,705,694	Operating Expense	10,240,636		
Current Liabilities	4,391,097	Operating Margin	-810,614		
Long Term Liabilities	0	Other Income	139,616		
Total Equity	-685,403	Other Expense	0		
Total Liab. and Equity	3,705,694	Net Profit or Loss	(670,998)		

345542 THE FOREST AT DUKE INC				Nonprofit - Other	
THE FOREST AT DUKE INC		9/30/2020 366 Days Settled			
DURHAM, NC 27705				CR Beds 92 POS Beds 0	
DURHAM				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	80.5%
				Length of Stay	404.6
				Average Wages	20.14
				0.3% Skilled Nursing	12.1%
				99.7% Ancillary Service	0.7%
				95.9% Current Ratio	4.8
				4.1% Days to Collect	4.2
				9.1% Avg Payment Days	17.7
				0.0% Depreciation Rate	3.2%
				13.2% Return on Equity	24.2%

Balance Sheet		Income Statement			
Current Assets	6,924,492	Total Charges	26,566,843		
Fixed Assets	44,338,798	Contract Allowance	71,871		
Other Assets	31,558,014	Operating Revenue	26,494,972		
Total Assets	82,821,304	Operating Expense	25,420,077		
Current Liabilities	1,452,988	Operating Margin	1,074,895		
Long Term Liabilities	66,976,120	Other Income	2,413,123		
Total Equity	14,392,196	Other Expense	0		
Total Liab. and Equity	82,821,304	Net Profit or Loss	3,488,018		

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345242 THE FOUNTAINS AT THE ALBEMARLE				Proprietary - Corporation	
THE FOUNTAINS AT THE ALBEMARLE		12/31/2020 366 Days Settled			
TARBORO, NC 27886		CR Beds 86		POS Beds 0	
EDGECOMBE		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		77.4%	
Balance Sheet		Income Statement		Length of Stay 156.1	
Current Assets	538,174	Total Charges	8,770,452	Average Wages	17.85
Fixed Assets	446,366	Contract Allowance	295,422	3.4%	Skilled Nursing 25.8%
Other Assets	4,348,342	Operating Revenue	8,475,030	96.6%	Ancillary Service 7.5%
Total Assets	5,332,882	Operating Expense	10,420,706	123.0%	Current Ratio 0.5
Current Liabilities	1,176,477	Operating Margin	-1,945,676	-23.0%	Days to Collect 15.9
Long Term Liabilities	0	Other Income	1,218,738	14.4%	Avg Payment Days 17.7
Total Equity	4,156,405	Other Expense	0	0.0%	Depreciation Rate 141.9%
Total Liab. and Equity	5,332,882	Net Profit or Loss	(726,938)	-8.6%	Return on Equity -17.5%
345525 THE GARDENS OF TAYLOR GLEN RET COM				Nonprofit - Church	
THE GARDENS OF TAYLOR GLEN RET COM		9/30/2020 366 Days Settled			
CONCORD, NC 28027		CR Beds 24		POS Beds 0	
CABARRUS		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		52.7%	
Balance Sheet		Income Statement		Length of Stay 136.2	
Current Assets	296,739	Total Charges	8,146,622	Average Wages	16.91
Fixed Assets	15,721,011	Contract Allowance	294,511	3.6%	Skilled Nursing 16.6%
Other Assets	14,777	Operating Revenue	7,852,111	96.4%	Ancillary Service 6.6%
Total Assets	16,032,527	Operating Expense	8,162,629	104.0%	Current Ratio 0.0
Current Liabilities	26,150,497	Operating Margin	-310,518	-4.0%	Days to Collect 12.0
Long Term Liabilities	8,241,308	Other Income	56,537	0.7%	Avg Payment Days 6.2
Total Equity	-18,359,278	Other Expense	0	0.0%	Depreciation Rate 7.0%
Total Liab. and Equity	16,032,527	Net Profit or Loss	(550,426)	-7.0%	Return on Equity 3.0%

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345330 THE GRAYBRIER NURS & RETIREMENT CT				Proprietary - Corporation	
THE GRAYBRIER NURS & RETIREMENT CT		9/30/2020 366 Days Settled			
TRINITY, NC 27370				CR Beds 128 POS Beds 0	
RANDOLPH				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 75.6%	
Balance Sheet		Income Statement		Length of Stay 203.6	
Current Assets	2,544,604	Total Charges	10,315,993	Average Wages 18.71	
Fixed Assets	2,164,255	Contract Allowance	1,297,543	12.6%	Skilled Nursing 83.4%
Other Assets	109,182	Operating Revenue	9,018,450	87.4%	Ancillary Service 16.6%
Total Assets	<u>4,818,041</u>	Operating Expense	8,407,198	93.2%	Current Ratio 5.8
Current Liabilities	435,874	Operating Margin	611,252	6.8%	Days to Collect 24.1
Long Term Liabilities	761,100	Other Income	958,030	10.6%	Avg Payment Days 17.4
Total Equity	<u>3,621,067</u>	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	<u>4,818,041</u>	Net Profit or Loss	<u>1,569,282</u>	17.4%	Return on Equity 43.3%
345177 THE GREENS AT PINEHURST REHAB & LIVING CENTER				Proprietary - Partnership	
THE GREENS AT PINEHURST REHAB & LIVING CENTER		12/31/2020 366 Days Settled			
PINEHURST, NC 28374				CR Beds 120 POS Beds 0	
MOORE				Key Performance Ind.	
Novitas MD				Occupancy Rate 77.9%	
Balance Sheet		Income Statement		Length of Stay 138.6	
Current Assets	3,782,368	Total Charges	12,123,086	Average Wages 21.31	
Fixed Assets	1,484,404	Contract Allowance	938,203	7.7%	Skilled Nursing 87.4%
Other Assets	86,631	Operating Revenue	11,184,883	92.3%	Ancillary Service 12.6%
Total Assets	<u>5,353,403</u>	Operating Expense	8,904,560	79.6%	Current Ratio 3.6
Current Liabilities	1,045,126	Operating Margin	2,280,323	20.4%	Days to Collect 58.1
Long Term Liabilities	1,721,676	Other Income	835,445	7.5%	Avg Payment Days 33.4
Total Equity	<u>2,586,601</u>	Other Expense	0	0.0%	Depreciation Rate 37.3%
Total Liab. and Equity	<u>5,353,403</u>	Net Profit or Loss	<u>3,115,768</u>	27.9%	Return on Equity 120.5%

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345307 THE IVY AT GASTONIA LLC		Proprietary - Corporation	
THE IVY AT GASTONIA LLC		12/31/2020 366 Days Settled	
GASTONIA, NC 28056		CR Beds 50 POS Beds 0	
GASTON		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.2%
		Length of Stay	111.9
		Average Wages	16.41
		6.0% Skilled Nursing	89.3%
		94.0% Ancillary Service	10.7%
		101.9% Current Ratio	0.9
		-1.9% Days to Collect	37.4
		14.6% Avg Payment Days	27.9
		0.0% Depreciation Rate	160.6%
		12.7% Return on Equity	119.2%

Balance Sheet		Income Statement	
Current Assets	576,495	Total Charges	4,257,734
Fixed Assets	228,071	Contract Allowance	255,241
Other Assets	123,273	Operating Revenue	4,002,493
Total Assets	927,839	Operating Expense	4,078,466
Current Liabilities	649,855	Operating Margin	-75,973
Long Term Liabilities	-149,714	Other Income	585,760
Total Equity	427,698	Other Expense	0
Total Liab. and Equity	927,839	Net Profit or Loss	509,787

345421 THE LAURELS OF CHATHAM		Proprietary - Corporation	
THE LAURELS OF CHATHAM		9/30/2020 366 Days Settled	
PITTSBORO, NC 27312		CR Beds 140 POS Beds 0	
CHATHAM		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	79.4%
		Length of Stay	133.0
		Average Wages	22.70
		13.8% Skilled Nursing	77.8%
		86.2% Ancillary Service	15.0%
		117.5% Current Ratio	5.7
		-17.5% Days to Collect	34.1
		13.9% Avg Payment Days	21.5
		0.0% Depreciation Rate	357.2%
		-3.6% Return on Equity	-10.2%

Balance Sheet		Income Statement	
Current Assets	4,334,107	Total Charges	12,765,100
Fixed Assets	358,999	Contract Allowance	1,767,553
Other Assets	0	Operating Revenue	10,997,547
Total Assets	4,693,106	Operating Expense	12,917,133
Current Liabilities	763,237	Operating Margin	-1,919,586
Long Term Liabilities	39,739	Other Income	1,524,437
Total Equity	3,890,130	Other Expense	0
Total Liab. and Equity	4,693,106	Net Profit or Loss	(395,149)

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345389 THE LAURELS OF FOREST GLENN		Proprietary - Corporation	
THE LAURELS OF FOREST GLENN		9/30/2020 366 Days Settled	
GARNER, NC 27529		CR Beds 140 POS Beds 0	
WAKE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	83.0%
Balance Sheet		Income Statement	
Current Assets	8,474,620	Total Charges	14,976,366
Fixed Assets	362,389	Contract Allowance	2,757,221
Other Assets	0	Operating Revenue	12,219,145
Total Assets	8,837,009	Operating Expense	13,312,028
Current Liabilities	783,284	Operating Margin	-1,092,883
Long Term Liabilities	17,019	Other Income	2,093,494
Total Equity	8,036,706	Other Expense	0
Total Liab. and Equity	8,837,009	Net Profit or Loss	1,000,611
		18.4%	Skilled Nursing 68.0%
		81.6%	Ancillary Service 22.0%
		108.9%	Current Ratio 10.8
		-8.9%	Days to Collect 17.9
		17.1%	Avg Payment Days 21.4
		0.0%	Depreciation Rate 253.8%
		8.2%	Return on Equity 12.5%

345303 THE LAURELS OF GREENTREE RIDGE		Proprietary - Corporation	
THE LAURELS OF GREENTREE RIDGE		9/30/2020 366 Days Settled	
ASHEVILLE, NC 28803		CR Beds 100 POS Beds 0	
BUNCOMBE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	81.7%
Balance Sheet		Income Statement	
Current Assets	4,424,374	Total Charges	10,618,371
Fixed Assets	1,070,543	Contract Allowance	2,374,108
Other Assets	0	Operating Revenue	8,244,263
Total Assets	5,494,917	Operating Expense	9,608,138
Current Liabilities	560,519	Operating Margin	-1,363,875
Long Term Liabilities	580,858	Other Income	1,340,722
Total Equity	4,353,540	Other Expense	0
Total Liab. and Equity	5,494,917	Net Profit or Loss	(23,153)
		22.4%	Skilled Nursing 72.3%
		77.6%	Ancillary Service 24.6%
		116.5%	Current Ratio 7.9
		-16.5%	Days to Collect 47.3
		16.3%	Avg Payment Days 21.2
		0.0%	Depreciation Rate 64.9%
		-0.3%	Return on Equity -0.5%

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345322 THE LAURELS OF HENDERSONVILLE		Proprietary - Corporation	
THE LAURELS OF HENDERSONVILLE		9/30/2020 366 Days Settled	
HENDERSONVILLE, NC 28792		CR Beds 120 POS Beds 0	
HENDERSON		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	76.6%
		Length of Stay	84.1
		Average Wages	21.23
		16.8% Skilled Nursing	66.4%
		83.2% Ancillary Service	19.6%
		91.6% Current Ratio	25.8
		8.4% Days to Collect	(16.0)
		11.5% Avg Payment Days	20.1
		0.0% Depreciation Rate	199.2%
		19.9% Return on Equity	15.5%

Balance Sheet		Income Statement	
Current Assets	13,916,418	Total Charges	12,747,031
Fixed Assets	261,939	Contract Allowance	2,140,386
Other Assets	0	Operating Revenue	10,606,645
Total Assets	14,178,357	Operating Expense	9,719,332
Current Liabilities	538,949	Operating Margin	887,313
Long Term Liabilities	0	Other Income	1,220,088
Total Equity	13,639,408	Other Expense	0
Total Liab. and Equity	14,178,357	Net Profit or Loss	2,107,401

345298 THE LAURELS OF PENDER		Proprietary - Corporation	
THE LAURELS OF PENDER		9/30/2020 366 Days Settled	
BURGAW, NC 28425		CR Beds 98 POS Beds 0	
PENDER		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	91.0%
		Length of Stay	185.5
		Average Wages	20.54
		19.6% Skilled Nursing	77.5%
		80.4% Ancillary Service	21.8%
		96.3% Current Ratio	1.7
		3.7% Days to Collect	2.3
		3.3% Avg Payment Days	25.0
		0.0% Depreciation Rate	122.3%
		7.0% Return on Equity	77.2%

Balance Sheet		Income Statement	
Current Assets	1,217,989	Total Charges	10,914,415
Fixed Assets	257,120	Contract Allowance	2,135,946
Other Assets	14,161	Operating Revenue	8,778,469
Total Assets	1,489,270	Operating Expense	8,455,209
Current Liabilities	698,599	Operating Margin	323,260
Long Term Liabilities	0	Other Income	287,451
Total Equity	790,671	Other Expense	0
Total Liab. and Equity	1,489,270	Net Profit or Loss	610,711

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345428 THE LAURELS OF SALISBURY		Proprietary - Corporation	
THE LAURELS OF SALISBURY		9/30/2020 366 Days Settled	
SALISBURY, NC 28147		CR Beds 80 POS Beds 0	
ROWAN		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	81.5%
		Length of Stay	78.5
		Average Wages	19.38
		21.9% Skilled Nursing	67.6%
		78.1% Ancillary Service	24.1%
		97.6% Current Ratio	10.8
		2.4% Days to Collect	8.5
		8.0% Avg Payment Days	20.1
		0.0% Depreciation Rate	316.7%
		10.5% Return on Equity	19.0%

Balance Sheet		Income Statement	
Current Assets	3,971,836	Total Charges	8,607,463
Fixed Assets	106,118	Contract Allowance	1,881,046
Other Assets	0	Operating Revenue	6,726,417
Total Assets	4,077,954	Operating Expense	6,562,811
Current Liabilities	367,741	Operating Margin	163,606
Long Term Liabilities	16,080	Other Income	539,345
Total Equity	3,694,133	Other Expense	0
Total Liab. and Equity	4,077,954	Net Profit or Loss	702,951

345438 THE LAURELS OF SUMMIT RIDGE		Proprietary - Corporation	
THE LAURELS OF SUMMIT RIDGE		9/30/2020 366 Days Settled	
ASHEVILLE, NC 28805		CR Beds 87 POS Beds 0	
BUNCOMBE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	76.9%
		Length of Stay	75.8
		Average Wages	19.80
		21.9% Skilled Nursing	63.2%
		78.1% Ancillary Service	24.1%
		117.2% Current Ratio	3.1
		-17.2% Days to Collect	0.4
		13.8% Avg Payment Days	27.7
		0.0% Depreciation Rate	148.6%
		-3.5% Return on Equity	-14.8%

Balance Sheet		Income Statement	
Current Assets	1,930,742	Total Charges	8,929,165
Fixed Assets	413,569	Contract Allowance	1,957,331
Other Assets	14,367	Operating Revenue	6,971,834
Total Assets	2,358,678	Operating Expense	8,173,638
Current Liabilities	629,459	Operating Margin	-1,201,804
Long Term Liabilities	99,764	Other Income	959,938
Total Equity	1,629,455	Other Expense	0
Total Liab. and Equity	2,358,678	Net Profit or Loss	(241,866)

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345253 THE LODGE AT MILLS RIVER		Proprietary - Corporation	
THE LODGE AT MILLS RIVER		12/31/2020 366 Days Settled	
MILLS RIVER, NC 28759		CR Beds 50 POS Beds 0	
HENDERSON		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	82.3%
Balance Sheet		Length of Stay	40.1
Income Statement		Average Wages	21.78
Current Assets	3,433,629	Total Charges	8,502,560
Fixed Assets	136,799	Contract Allowance	1,618,688
Other Assets	383,333	Operating Revenue	6,883,872
Total Assets	3,953,761	Operating Expense	6,358,907
Current Liabilities	532,519	Operating Margin	524,965
Long Term Liabilities	0	Other Income	578,891
Total Equity	3,421,242	Other Expense	0
Total Liab. and Equity	3,953,761	Net Profit or Loss	1,103,856
		19.0%	Skilled Nursing 58.7%
		81.0%	Ancillary Service 41.3%
		92.4%	Current Ratio 6.4
		7.6%	Days to Collect 28.1
		8.4%	Avg Payment Days 20.2
		0.0%	Depreciation Rate 75.1%
		16.0%	Return on Equity 32.3%

345137 THE LODGE AT ROCKY MOUNT HEALTH AND REHABILITATION		Proprietary - Corporation	
THE LODGE AT ROCKY MOUNT HEALTH AND REHABILITATION		12/31/2020 366 Days Settled	
ROCKY MOUNT, NC 27804		CR Beds 115 POS Beds 0	
EDGECOMBE		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	78.0%
Balance Sheet		Length of Stay	73.6
Income Statement		Average Wages	18.06
Current Assets	2,650,703	Total Charges	14,983,239
Fixed Assets	392,690	Contract Allowance	1,641,547
Other Assets	12,113	Operating Revenue	13,341,692
Total Assets	3,055,506	Operating Expense	11,248,757
Current Liabilities	1,138,109	Operating Margin	2,092,935
Long Term Liabilities	0	Other Income	44,929
Total Equity	1,917,397	Other Expense	0
Total Liab. and Equity	3,055,506	Net Profit or Loss	2,137,864
		11.0%	Skilled Nursing 63.6%
		89.0%	Ancillary Service 36.4%
		84.3%	Current Ratio 2.3
		15.7%	Days to Collect 29.4
		0.3%	Avg Payment Days 17.1
		0.0%	Depreciation Rate 197.2%
		16.0%	Return on Equity 111.5%

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345284 THE OAKS				Proprietary - Corporation	
THE OAKS		9/30/2020 366 Days Settled			
WINSTON SALEM, NC 27103				CR Beds 151 POS Beds 0	
FORSYTH				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	63.2%
				Length of Stay	94.0
				Average Wages	24.77
				12.9%	Skilled Nursing 87.1%
				87.1%	Ancillary Service 12.9%
				101.8%	Current Ratio 1.1
				-1.8%	Days to Collect 47.4
				0.4%	Avg Payment Days 74.8
				0.0%	Depreciation Rate 138.8%
				-1.4%	Return on Equity -16.6%
Balance Sheet		Income Statement			
Current Assets	3,452,070	Total Charges	11,228,207		
Fixed Assets	364,625	Contract Allowance	1,449,577		
Other Assets	0	Operating Revenue	9,778,630		
Total Assets	3,816,695	Operating Expense	9,954,529		
Current Liabilities	3,020,726	Operating Margin	-175,899		
Long Term Liabilities	0	Other Income	43,556		
Total Equity	795,969	Other Expense	0		
Total Liab. and Equity	3,816,695	Net Profit or Loss	(132,343)		
345462 THE OAKS-BREVARD				Proprietary - Other	
THE OAKS-BREVARD		6/30/2020 366 Days Settled			
BREVARD, NC 28712				CR Beds 120 POS Beds 0	
TRANSYLVANIA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.9%
				Length of Stay	166.8
				Average Wages	22.87
				31.9%	Skilled Nursing 83.0%
				68.1%	Ancillary Service 14.7%
				121.7%	Current Ratio (3.2)
				-21.7%	Days to Collect (270.4)
				1.3%	Avg Payment Days 58.0
				0.0%	Depreciation Rate 27.2%
				-20.4%	Return on Equity 23.9%
Balance Sheet		Income Statement			
Current Assets	-4,540,147	Total Charges	9,130,819		
Fixed Assets	622,282	Contract Allowance	2,912,242		
Other Assets	4,188	Operating Revenue	6,218,577		
Total Assets	-3,913,677	Operating Expense	7,569,735		
Current Liabilities	1,407,585	Operating Margin	-1,351,158		
Long Term Liabilities	0	Other Income	80,201		
Total Equity	-5,321,262	Other Expense	0		
Total Liab. and Equity	-3,913,677	Net Profit or Loss	(1,270,957)		

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345477 THE OAKS AT SWEETEN CREEK				Proprietary - Other	
THE OAKS AT SWEETEN CREEK				12/31/2020 366 Days Settled	
ARDEN, NC 28704				CR Beds 100 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.6%
Balance Sheet				Income Statement	
Current Assets	58,506,794	Total Charges	9,363,653	Length of Stay	280.0
Fixed Assets	5,355,593	Contract Allowance	608,049	Average Wages	24.54
Other Assets	8,132	Operating Revenue	8,755,604	6.5% Skilled Nursing	77.1%
Total Assets	63,870,519	Operating Expense	8,166,344	93.5% Ancillary Service	22.9%
Current Liabilities	57,579,497	Operating Margin	589,260	93.3% Current Ratio	1.0
Long Term Liabilities	7,142,092	Other Income	185,135	6.7% Days to Collect	31.6
Total Equity	-851,070	Other Expense	0	2.1% Avg Payment Days	17.2
Total Liab. and Equity	63,870,519	Net Profit or Loss	774,395	0.0% Depreciation Rate	14.9%
				8.8% Return on Equity	-91.0%

345009 THE OAKS AT WHITAKER GLEN-MAYVIEW				Proprietary - Other	
THE OAKS AT WHITAKER GLEN-MAYVIEW				9/30/2020 366 Days Settled	
RALEIGH, NC 27608				CR Beds 139 POS Beds 0	
WAKE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	73.7%
Balance Sheet				Income Statement	
Current Assets	-439,072	Total Charges	14,671,053	Length of Stay	64.9
Fixed Assets	1,260,365	Contract Allowance	2,387,560	Average Wages	21.90
Other Assets	808,807	Operating Revenue	12,283,493	16.3% Skilled Nursing	72.6%
Total Assets	1,630,100	Operating Expense	13,528,163	83.7% Ancillary Service	27.4%
Current Liabilities	1,791,756	Operating Margin	-1,244,670	110.1% Current Ratio	(0.2)
Long Term Liabilities	0	Other Income	305,749	-10.1% Days to Collect	(14.8)
Total Equity	-161,656	Other Expense	0	2.5% Avg Payment Days	49.7
Total Liab. and Equity	1,630,100	Net Profit or Loss	(938,921)	0.0% Depreciation Rate	64.9%
				-7.6% Return on Equity	580.8%

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345546 THE ROSEWOOD HEALTH CENTER				Nonprofit - Other	
THE ROSEWOOD HEALTH CENTER		12/31/2020 366 Days Settled			
RALEIGH, NC 27615				CR Beds 45 POS Beds 0	
WAKE		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		79.1%	
Balance Sheet		Income Statement		Length of Stay	
				77.6	
Current Assets	8,546,001	Total Charges	5,894,652	Average Wages	20.30
Fixed Assets	10,859,858	Contract Allowance	2,345,240	39.8%	Skilled Nursing
Other Assets	5,185,487	Operating Revenue	3,549,412	60.2%	Ancillary Service
Total Assets	24,591,346	Operating Expense	19,818,928	558.4%	Current Ratio
Current Liabilities	5,289,204	Operating Margin	-16,269,516	-458.4%	Days to Collect
Long Term Liabilities	67,469	Other Income	19,729,811	555.9%	Avg Payment Days
Total Equity	19,234,673	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	24,591,346	Net Profit or Loss	3,460,295	97.5%	Return on Equity

345552 THE SHANNON GRAY REHABILITATION & RECOVERY CENTER				Proprietary - Corporation	
THE SHANNON GRAY REHABILITATION & RECOVERY CENTER		9/30/2020 366 Days Settled			
JAMESTOWN, NC 27282				CR Beds 150 POS Beds 0	
GUILFORD		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		63.8%	
Balance Sheet		Income Statement		Length of Stay	
				179.6	
Current Assets	2,523,572	Total Charges	10,293,360	Average Wages	17.25
Fixed Assets	6,108,381	Contract Allowance	1,590,112	15.4%	Skilled Nursing
Other Assets	23,926	Operating Revenue	8,703,248	84.6%	Ancillary Service
Total Assets	8,655,879	Operating Expense	8,451,535	97.1%	Current Ratio
Current Liabilities	471,230	Operating Margin	251,713	2.9%	Days to Collect
Long Term Liabilities	8,092,121	Other Income	1,057,502	12.2%	Avg Payment Days
Total Equity	92,528	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,655,879	Net Profit or Loss	1,309,215	15.0%	Return on Equity

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345495 THE STEWART HEALTH CENTER				Nonprofit - Other	
THE STEWART HEALTH CENTER		12/31/2020 366 Days Settled			
CHARLOTTE, NC 28210		CR Beds 60 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
BLUE CROSS (IOWA/SOUTH DAKOTA)		Occupancy Rate		79.3%	
Balance Sheet		Income Statement		Length of Stay	
				395.7	
Current Assets	5,246,683	Total Charges	6,458,935	Average Wages	
Fixed Assets	13,581,036	Contract Allowance	2,347,480	20.70	
Other Assets	6,288,213	Operating Revenue	4,111,455	36.3%	
Total Assets	25,115,932	Operating Expense	24,262,205	63.7%	
Current Liabilities	7,653,064	Operating Margin	-20,150,750	590.1%	
Long Term Liabilities	120,628	Other Income	20,936,692	-490.1%	
Total Equity	17,342,240	Other Expense	0	509.2%	
Total Liab. and Equity	25,115,932	Net Profit or Loss	785,942	0.0%	
				19.1%	
				Return on Equity	
				4.5%	

345404 THREE RIVERS HEALTH AND REHAB				Proprietary - Corporation	
THREE RIVERS HEALTH AND REHAB		9/30/2020 366 Days Settled			
WINDSOR, NC 27983		CR Beds 80 POS Beds 0			
BERTIE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		81.3%	
Balance Sheet		Income Statement		Length of Stay	
				94.5	
Current Assets	3,177,428	Total Charges	7,107,900	Average Wages	
Fixed Assets	132,679	Contract Allowance	1,202,377	20.83	
Other Assets	0	Operating Revenue	5,905,523	16.9%	
Total Assets	3,310,107	Operating Expense	5,473,200	83.1%	
Current Liabilities	1,784,019	Operating Margin	432,323	92.7%	
Long Term Liabilities	110,500	Other Income	22,020	7.3%	
Total Equity	1,415,588	Other Expense	0	0.4%	
Total Liab. and Equity	3,310,107	Net Profit or Loss	454,343	0.0%	
				7.7%	
				Return on Equity	
				32.1%	

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345513 TOWER NURSING AND REHABILITATION CENTER				Proprietary - Corporation		
TOWER NURSING AND REHABILITATION CENTER				9/30/2020 366 Days Settled		
RALEIGH, NC 27604				CR Beds 186 POS Beds 0		
WAKE				Key Performance Ind.		
PALMETTO GBA (NC)				Occupancy Rate	51.7%	
Balance Sheet		Income Statement		Length of Stay	106.6	
Current Assets	-5,056,827	Total Charges	9,991,831	Average Wages	23.02	
Fixed Assets	89,044	Contract Allowance	-831,406	-8.3%	Skilled Nursing	80.8%
Other Assets	0	Operating Revenue	10,823,237	108.3%	Ancillary Service	19.2%
Total Assets	-4,967,783	Operating Expense	11,632,308	107.5%	Current Ratio	(4.3)
Current Liabilities	1,182,384	Operating Margin	-809,071	-7.5%	Days to Collect	(171.7)
Long Term Liabilities	0	Other Income	376,428	3.5%	Avg Payment Days	11.6
Total Equity	-6,150,167	Other Expense	0	0.0%	Depreciation Rate	69.6%
Total Liab. and Equity	-4,967,783	Net Profit or Loss	(432,643)	-4.0%	Return on Equity	7.0%

345258 TRANSITIONAL HEALTH SERVICES OF KANNAPOLIS				Proprietary - Other		
TRANSITIONAL HEALTH SERVICES OF KANNAPOLIS				12/31/2020 366 Days Settled		
KANNAPOLIS, NC 28083				CR Beds 107 POS Beds 0		
CABARRUS				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.4%	
Balance Sheet		Income Statement		Length of Stay	158.3	
Current Assets	72,909,593	Total Charges	11,687,388	Average Wages	23.50	
Fixed Assets	3,531,563	Contract Allowance	2,173,190	18.6%	Skilled Nursing	79.3%
Other Assets	0	Operating Revenue	9,514,198	81.4%	Ancillary Service	20.7%
Total Assets	76,441,156	Operating Expense	8,367,139	87.9%	Current Ratio	1.0
Current Liabilities	70,903,225	Operating Margin	1,147,059	12.1%	Days to Collect	37.2
Long Term Liabilities	6,809,342	Other Income	218,343	2.3%	Avg Payment Days	15.5
Total Equity	-1,271,411	Other Expense	0	0.0%	Depreciation Rate	20.0%
Total Liab. and Equity	76,441,156	Net Profit or Loss	1,365,402	14.4%	Return on Equity	-107.4%

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345458 TREYBURN REHABILITATION CENTER				Proprietary - Corporation	
TREYBURN REHABILITATION CENTER		12/31/2020 366 Days Settled			
DURHAM, NC 27712		CR Beds 132 POS Beds 0			
DURHAM		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		64.1%	
Balance Sheet		Income Statement		Length of Stay 107.6	
Current Assets	1,961,699	Total Charges	12,710,941	Average Wages	27.52
Fixed Assets	286,395	Contract Allowance	2,324,911	18.3% Skilled Nursing	69.6%
Other Assets	158,134	Operating Revenue	10,386,030	81.7% Ancillary Service	30.4%
Total Assets	2,406,228	Operating Expense	10,687,755	102.9% Current Ratio	2.7
Current Liabilities	720,309	Operating Margin	-301,725	-2.9% Days to Collect	43.8
Long Term Liabilities	564,386	Other Income	842,467	8.1% Avg Payment Days	17.0
Total Equity	1,121,533	Other Expense	0	0.0% Depreciation Rate	255.5%
Total Liab. and Equity	2,406,228	Net Profit or Loss	540,742	5.2% Return on Equity	48.2%

345565 TRINITY ELMS				Nonprofit - Church	
TRINITY ELMS		9/30/2020 366 Days Settled			
CLEMMONS, NC 27012		CR Beds 100 POS Beds 0			
FORSYTH		Key Performance Ind.			
PALMETTO GBA (SC)		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay 116.2	
Current Assets	458,586	Total Charges	11,598,432	Average Wages	17.80
Fixed Assets	862,510	Contract Allowance	1,815,723	15.7% Skilled Nursing	82.3%
Other Assets	0	Operating Revenue	9,782,709	84.3% Ancillary Service	17.7%
Total Assets	1,321,096	Operating Expense	9,948,114	101.7% Current Ratio	0.4
Current Liabilities	1,211,410	Operating Margin	-165,405	-1.7% Days to Collect	29.1
Long Term Liabilities	0	Other Income	334,201	3.4% Avg Payment Days	25.2
Total Equity	109,686	Other Expense	0	0.0% Depreciation Rate	39.7%
Total Liab. and Equity	1,321,096	Net Profit or Loss	168,796	1.7% Return on Equity	153.9%

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345088 TRINITY GLEN				Nonprofit - Church	
TRINITY GLEN		9/30/2020 366 Days Settled			
WINSTON-SALEM, NC 27101				CR Beds 117 POS Beds 0	
FORSYTH				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	88.2%
				Length of Stay	114.5
Balance Sheet		Income Statement		Average Wages	19.48
Current Assets	-822,801	Total Charges	13,777,280	21.0%	Skilled Nursing 82.3%
Fixed Assets	522,106	Contract Allowance	2,898,109	79.0%	Ancillary Service 17.7%
Other Assets	0	Operating Revenue	10,879,171	100.0%	Current Ratio (0.7)
Total Assets	-300,695	Operating Expense	10,876,019	0.0%	Days to Collect 50.2
Current Liabilities	1,219,495	Operating Margin	3,152	5.4%	Avg Payment Days 24.9
Long Term Liabilities	2,069	Other Income	587,725	0.0%	Depreciation Rate 23.2%
Total Equity	-1,522,259	Other Expense	0	5.4%	Return on Equity -38.8%
Total Liab. and Equity	-300,695	Net Profit or Loss	590,877		
345554 TRINITY GROVE				Nonprofit - Church	
TRINITY GROVE		9/30/2020 366 Days Settled			
WILMINGTON, NC 28412				CR Beds 100 POS Beds 0	
NEW HANOVER				Key Performance Ind.	
EQICOR (NORTH CAROLINA)				Occupancy Rate	93.4%
				Length of Stay	151.3
Balance Sheet		Income Statement		Average Wages	18.61
Current Assets	673,959	Total Charges	11,956,897	6.7%	Skilled Nursing 74.9%
Fixed Assets	342,651	Contract Allowance	804,396	93.3%	Ancillary Service 25.1%
Other Assets	589,723	Operating Revenue	11,152,501	100.5%	Current Ratio 0.6
Total Assets	1,606,333	Operating Expense	11,207,892	-0.5%	Days to Collect 39.9
Current Liabilities	1,190,990	Operating Margin	-55,391	3.3%	Avg Payment Days 21.3
Long Term Liabilities	49,650	Other Income	373,359	0.0%	Depreciation Rate 49.0%
Total Equity	365,693	Other Expense	0	2.9%	Return on Equity 86.9%
Total Liab. and Equity	1,606,333	Net Profit or Loss	317,968		

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345153 TRINITY OAKS				Nonprofit - Church	
TRINITY OAKS		9/30/2020 366 Days Settled			
SALISBURY, NC 28144				CR Beds 140 POS Beds 0	
ROWAN				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	79.5%
				Length of Stay	155.5
Balance Sheet		Income Statement		Average Wages	20.43
Current Assets	8,280,995	Total Charges	14,324,140	16.0% Skilled Nursing	76.9%
Fixed Assets	296,912	Contract Allowance	2,294,729	84.0% Ancillary Service	14.8%
Other Assets	5,581,108	Operating Revenue	12,029,411	96.6% Current Ratio	6.4
Total Assets	14,159,015	Operating Expense	11,624,141	3.4% Days to Collect	53.6
Current Liabilities	1,302,379	Operating Margin	405,270	10.8% Avg Payment Days	23.0
Long Term Liabilities	171,705	Other Income	1,301,127	0.0% Depreciation Rate	44.5%
Total Equity	12,684,931	Other Expense	0	14.2% Return on Equity	13.5%
Total Liab. and Equity	14,159,015	Net Profit or Loss	1,706,397		

345109 TRINITY PLACE				Nonprofit - Church	
TRINITY PLACE		9/30/2020 366 Days Settled			
ALBEMARLE, NC 28001				CR Beds 103 POS Beds 0	
STANLY				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	82.2%
				Length of Stay	151.5
Balance Sheet		Income Statement		Average Wages	19.22
Current Assets	3,318,295	Total Charges	8,744,185	8.6% Skilled Nursing	71.6%
Fixed Assets	517,708	Contract Allowance	754,658	91.4% Ancillary Service	17.8%
Other Assets	766,593	Operating Revenue	7,989,527	102.2% Current Ratio	5.2
Total Assets	4,602,596	Operating Expense	8,161,623	-2.2% Days to Collect	32.8
Current Liabilities	639,966	Operating Margin	-172,096	8.5% Avg Payment Days	22.6
Long Term Liabilities	175,843	Other Income	680,169	0.0% Depreciation Rate	26.2%
Total Equity	3,786,787	Other Expense	0	6.4% Return on Equity	13.4%
Total Liab. and Equity	4,602,596	Net Profit or Loss	508,073		

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345106 TRINITY RIDGE				Nonprofit - Church	
TRINITY RIDGE		9/30/2020 366 Days Settled			
HICKORY, NC 28602				CR Beds 120 POS Beds 0	
CATAWBA				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	92.5%
Balance Sheet		Income Statement		Length of Stay	112.3
Current Assets	1,937,951	Total Charges	15,513,846	Average Wages	19.24
Fixed Assets	629,876	Contract Allowance	2,885,927	18.6%	Skilled Nursing 81.5%
Other Assets	0	Operating Revenue	12,627,919	81.4%	Ancillary Service 18.5%
Total Assets	<u>2,567,827</u>	Operating Expense	11,962,855	94.7%	Current Ratio 1.5
Current Liabilities	1,333,260	Operating Margin	665,064	5.3%	Days to Collect 52.3
Long Term Liabilities	0	Other Income	486,860	3.9%	Avg Payment Days 25.5
Total Equity	<u>1,234,567</u>	Other Expense	0	0.0%	Depreciation Rate 41.3%
Total Liab. and Equity	<u>2,567,827</u>	Net Profit or Loss	<u>1,151,924</u>	9.1%	Return on Equity 93.3%
345152 TRINITY VILLAGE				Nonprofit - Church	
TRINITY VILLAGE		9/30/2020 366 Days Settled			
HICKORY, NC 28601				CR Beds 194 POS Beds 0	
CATAWBA				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	87.2%
Balance Sheet		Income Statement		Length of Stay	167.7
Current Assets	7,740,815	Total Charges	19,976,261	Average Wages	17.50
Fixed Assets	490,112	Contract Allowance	5,837,161	29.2%	Skilled Nursing 55.3%
Other Assets	1,120,805	Operating Revenue	14,139,100	70.8%	Ancillary Service 14.7%
Total Assets	<u>9,351,732</u>	Operating Expense	14,785,901	104.6%	Current Ratio 5.6
Current Liabilities	1,376,583	Operating Margin	-646,801	-4.6%	Days to Collect 35.5
Long Term Liabilities	287,554	Other Income	833,798	5.9%	Avg Payment Days 25.5
Total Equity	<u>7,687,595</u>	Other Expense	0	0.0%	Depreciation Rate 28.2%
Total Liab. and Equity	<u>9,351,732</u>	Net Profit or Loss	<u>186,997</u>	1.3%	Return on Equity 2.4%

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345475 TSALI CARE CENTER				Nonprofit - Other	
TSALI CARE CENTER		9/30/2020 366 Days Settled			
CHEROKEE, NC 28719				CR Beds 72	POS Beds 0
SWAIN				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	65.5%
				Length of Stay	205.5
				Average Wages	19.93
				26.4%	Skilled Nursing 95.2%
				73.6%	Ancillary Service 4.8%
				169.3%	Current Ratio 1.0
				-69.3%	Days to Collect 380.0
				86.9%	Avg Payment Days 2.1
				0.0%	Depreciation Rate 6.3%
				17.6%	Return on Equity 100.0%
Balance Sheet		Income Statement			
Current Assets	5,553,477	Total Charges	7,204,484		
Fixed Assets	882,788	Contract Allowance	1,904,190		
Other Assets	0	Operating Revenue	5,300,294		
Total Assets	6,436,265	Operating Expense	8,971,442		
Current Liabilities	5,502,309	Operating Margin	-3,671,148		
Long Term Liabilities	0	Other Income	4,605,105		
Total Equity	933,956	Other Expense	0		
Total Liab. and Equity	6,436,265	Net Profit or Loss	933,957		
345235 TWIN LAKES COMMUNITY				Nonprofit - Church	
TWIN LAKES COMMUNITY		9/30/2020 366 Days Settled			
BURLINGTON, NC 27215				CR Beds 104	POS Beds 0
ALAMANCE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.9%
				Length of Stay	163.5
				Average Wages	20.35
				5.9%	Skilled Nursing 33.5%
				94.1%	Ancillary Service 4.0%
				42.2%	Current Ratio 0.8
				57.8%	Days to Collect 23.3
				1.2%	Avg Payment Days 229.2
				0.0%	Depreciation Rate 0.0%
				59.0%	Return on Equity 33.3%
Balance Sheet		Income Statement			
Current Assets	59,478,835	Total Charges	30,212,892		
Fixed Assets	123,663,194	Contract Allowance	1,778,658		
Other Assets	3,929,005	Operating Revenue	28,434,234		
Total Assets	187,071,034	Operating Expense	11,997,727		
Current Liabilities	72,642,344	Operating Margin	16,436,507		
Long Term Liabilities	64,017,375	Other Income	342,664		
Total Equity	50,411,315	Other Expense	0		
Total Liab. and Equity	187,071,034	Net Profit or Loss	16,779,171		

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345545 TWIN LAKES COMMUNITY MEMORY CARE		Nonprofit - Church	
TWIN LAKES COMMUNITY MEMORY CARE 9/30/2020 366 Days Settled			
BURLINGTON, NC 27215		CR Beds 32 POS Beds 0	
ALAMANCE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	91.6%
Balance Sheet		Income Statement	Length of Stay 974.9
Current Assets	59,478,835	Total Charges	3,457,842
Fixed Assets	123,663,194	Contract Allowance	612,359
Other Assets	3,929,005	Operating Revenue	2,845,483
Total Assets	187,071,034	Operating Expense	2,512,444
Current Liabilities	72,642,344	Operating Margin	333,039
Long Term Liabilities	64,017,375	Other Income	14,076
Total Equity	50,411,315	Other Expense	0
Total Liab. and Equity	187,071,034	Net Profit or Loss	347,115
		17.7%	Skilled Nursing 51.1%
		82.3%	Ancillary Service 1.9%
		88.3%	Current Ratio 0.8
		11.7%	Days to Collect 232.6
		0.5%	Avg Payment Days 1,094.3
		0.0%	Depreciation Rate 0.0%
		12.2%	Return on Equity 0.7%

345508 UNC REX REHAB & NURSING CARE CENTER OF APEX		Nonprofit - Other	
UNC REX REHAB & NURSING CARE CENTER OF APEX 6/30/2020 366 Days Settled			
APEX, NC 27502		CR Beds 107 POS Beds 0	
WAKE		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	88.3%
Balance Sheet		Income Statement	Length of Stay 45.1
Current Assets	613,343,000	Total Charges	14,491,204
Fixed Assets	490,972,000	Contract Allowance	1,975,096
Other Assets	547,606,000	Operating Revenue	12,516,108
Total Assets	1,651,921,000	Operating Expense	12,610,963
Current Liabilities	262,290,000	Operating Margin	-94,855
Long Term Liabilities	573,546,000	Other Income	413,726
Total Equity	816,085,000	Other Expense	0
Total Liab. and Equity	1,651,921,000	Net Profit or Loss	318,871
		13.6%	Skilled Nursing 76.5%
		86.4%	Ancillary Service 23.5%
		100.8%	Current Ratio 2.3
		-0.8%	Days to Collect 3,813.1
		3.3%	Avg Payment Days 3,319.3
		0.0%	Depreciation Rate 0.1%
		2.5%	Return on Equity 0.0%

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345183 UNIVERSAL HEALTH CARE & REHAB				Proprietary - Corporation	
UNIVERSAL HEALTH CARE & REHAB		12/31/2020 366 Days Settled			
CONCORD, NC 28025		CR Beds 120 POS Beds 0			
CABARRUS		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		71.0%	
Balance Sheet		Income Statement		Length of Stay	
				178.2	
Current Assets	2,511,264	Total Charges	9,077,024	Average Wages	
Fixed Assets	516,794	Contract Allowance	0	17.90	
Other Assets	0	Operating Revenue	9,077,024	0.0%	
Total Assets	<u>3,028,058</u>	Operating Expense	<u>8,303,518</u>	100.0%	
Current Liabilities	2,159,484	Operating Margin	773,506	91.5%	
Long Term Liabilities	16,020	Other Income	576,720	8.5%	
Total Equity	<u>852,554</u>	Other Expense	0	6.4%	
Total Liab. and Equity	<u>3,028,058</u>	Net Profit or Loss	<u>1,350,226</u>	0.0%	
				14.9%	

345549 UNIVERSAL HEALTH CARE / BRUNSWICK				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / BRUNSWICK		12/31/2020 366 Days Settled			
BOLIVIA, NC 28422		CR Beds 90 POS Beds 0			
BRUNSWICK		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay	
				134.5	
Current Assets	2,473,545	Total Charges	7,623,667	Average Wages	
Fixed Assets	357,418	Contract Allowance	521,768	15.38	
Other Assets	0	Operating Revenue	7,101,899	6.8%	
Total Assets	<u>2,830,963</u>	Operating Expense	<u>7,512,790</u>	93.2%	
Current Liabilities	1,042,898	Operating Margin	-410,891	105.8%	
Long Term Liabilities	3,033	Other Income	701,314	-5.8%	
Total Equity	<u>1,785,032</u>	Other Expense	0	9.9%	
Total Liab. and Equity	<u>2,830,963</u>	Net Profit or Loss	<u>290,423</u>	0.0%	
				4.1%	

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345181 UNIVERSAL HEALTH CARE / GREENVILLE				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / GREENVILLE 12/31/2020 366 Days Settled					
GREENVILLE, NC 27834				CR Beds 120 POS Beds 0	
PITT				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 83.7%	
Balance Sheet		Income Statement		Length of Stay 130.4	
Current Assets	4,017,731	Total Charges	10,326,115	Average Wages 14.46	
Fixed Assets	357,891	Contract Allowance	0	0.0% Skilled Nursing 76.5%	
Other Assets	0	Operating Revenue	10,326,115	100.0% Ancillary Service 23.5%	
Total Assets	4,375,622	Operating Expense	9,529,985	92.3% Current Ratio 1.2	
Current Liabilities	3,455,971	Operating Margin	796,130	7.7% Days to Collect 54.0	
Long Term Liabilities	3,033	Other Income	678,547	6.6% Avg Payment Days 24.0	
Total Equity	916,618	Other Expense	0	0.0% Depreciation Rate 76.9%	
Total Liab. and Equity	4,375,622	Net Profit or Loss	1,474,677	14.3% Return on Equity 160.9%	
345291 UNIVERSAL HEALTH CARE / OXFORD				Proprietary - Corporation	
UNIVERSAL HEALTH CARE / OXFORD 12/31/2020 366 Days Settled					
OXFORD, NC 27565				CR Beds 180 POS Beds 0	
GRANVILLE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA FOR PR),				Occupancy Rate 74.7%	
Balance Sheet		Income Statement		Length of Stay 202.4	
Current Assets	3,724,848	Total Charges	11,366,937	Average Wages 14.77	
Fixed Assets	455,976	Contract Allowance	0	0.0% Skilled Nursing 72.6%	
Other Assets	0	Operating Revenue	11,366,937	100.0% Ancillary Service 23.5%	
Total Assets	4,180,824	Operating Expense	11,984,435	105.4% Current Ratio 0.8	
Current Liabilities	4,510,451	Operating Margin	-617,498	-5.4% Days to Collect 53.4	
Long Term Liabilities	4,538	Other Income	2,069,326	18.2% Avg Payment Days 27.4	
Total Equity	-334,165	Other Expense	0	0.0% Depreciation Rate 73.9%	
Total Liab. and Equity	4,180,824	Net Profit or Loss	1,451,828	12.8% Return on Equity -434.5%	

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345213 UNIVERSAL HEALTH CARE LILLINGTON				Proprietary - Corporation	
UNIVERSAL HEALTH CARE LILLINGTON				12/31/2020 366 Days Settled	
LILLINGTON, NC 27546				CR Beds 235 POS Beds 0	
HARNETT				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 69.1%	
Balance Sheet				Income Statement	
Current Assets	4,022,183	Total Charges	13,244,343	Length of Stay	189.9
Fixed Assets	362,904	Contract Allowance	0	Average Wages	14.69
Other Assets	0	Operating Revenue	13,244,343	Skilled Nursing	69.8%
Total Assets	<u>4,385,087</u>	Operating Expense	<u>10,979,323</u>	Ancillary Service	16.6%
Current Liabilities	4,936,103	Operating Margin	2,265,020	Current Ratio	0.8
Long Term Liabilities	6,459	Other Income	547,980	Days to Collect	57.0
Total Equity	<u>-557,475</u>	Other Expense	0	Avg Payment Days	27.6
Total Liab. and Equity	<u>4,385,087</u>	Net Profit or Loss	<u>2,813,000</u>	Depreciation Rate	99.0%
				Return on Equity	-504.6%
345522 UNIVERSAL HEALTH CARE/FLETCHER				Proprietary - Corporation	
UNIVERSAL HEALTH CARE/FLETCHER				12/31/2020 366 Days Settled	
FLETCHER, NC 28732				CR Beds 90 POS Beds 0	
HENDERSON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 80.5%	
Balance Sheet				Income Statement	
Current Assets	3,546,787	Total Charges	8,532,218	Length of Stay	100.4
Fixed Assets	130,228	Contract Allowance	817,173	Average Wages	16.58
Other Assets	0	Operating Revenue	7,715,045	Skilled Nursing	79.1%
Total Assets	<u>3,677,015</u>	Operating Expense	<u>7,340,966</u>	Ancillary Service	20.9%
Current Liabilities	1,299,224	Operating Margin	374,079	Current Ratio	2.7
Long Term Liabilities	3,033	Other Income	616,814	Days to Collect	66.0
Total Equity	<u>2,374,758</u>	Other Expense	0	Avg Payment Days	26.4
Total Liab. and Equity	<u>3,677,015</u>	Net Profit or Loss	<u>990,893</u>	Depreciation Rate	168.1%
				Return on Equity	41.7%

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345561 UNIVERSAL HEALTH CARE/FUQUAY-VARINA		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/FUQUAY-VARINA		12/31/2020 366 Days Settled	
FUQUAY VARINA, NC 27526		CR Beds 100 POS Beds 0	
WAKE		Key Performance Ind.	
PALMETTO GBA (SC)		Occupancy Rate 85.8%	
Balance Sheet		Income Statement	
Current Assets	2,807,088	Total Charges	9,373,029
Fixed Assets	74,790	Contract Allowance	0
Other Assets	0	Operating Revenue	9,373,029
Total Assets	2,881,878	Operating Expense	9,124,722
Current Liabilities	1,943,702	Operating Margin	248,307
Long Term Liabilities	6,773	Other Income	1,097,788
Total Equity	931,403	Other Expense	0
Total Liab. and Equity	2,881,878	Net Profit or Loss	1,346,095
		100.0%	100.0%
		97.4%	97.4%
		2.6%	2.6%
		11.7%	11.7%
		0.0%	0.0%
		14.4%	14.4%
			Length of Stay 76.2
			Average Wages 15.95
			Skilled Nursing 68.9%
			Ancillary Service 31.1%
			Current Ratio 1.4
			Days to Collect 53.4
			Avg Payment Days 29.8
			Depreciation Rate 287.8%
			Return on Equity 144.5%

345449 UNIVERSAL HEALTH CARE/KING		Proprietary - Corporation	
UNIVERSAL HEALTH CARE/KING		12/31/2020 366 Days Settled	
KING, NC 27021		CR Beds 120 POS Beds 0	
STOKES		Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate 73.1%	
Balance Sheet		Income Statement	
Current Assets	2,857,102	Total Charges	8,406,394
Fixed Assets	192,387	Contract Allowance	458,355
Other Assets	0	Operating Revenue	7,948,039
Total Assets	3,049,489	Operating Expense	7,559,747
Current Liabilities	1,394,797	Operating Margin	388,292
Long Term Liabilities	3,033	Other Income	743,632
Total Equity	1,651,659	Other Expense	0
Total Liab. and Equity	3,049,489	Net Profit or Loss	1,131,924
		5.5%	5.5%
		94.5%	94.5%
		95.1%	95.1%
		4.9%	4.9%
		9.4%	9.4%
		0.0%	0.0%
		14.2%	14.2%
			Length of Stay 139.6
			Average Wages 15.35
			Skilled Nursing 80.4%
			Ancillary Service 19.6%
			Current Ratio 2.0
			Days to Collect 51.9
			Avg Payment Days 27.7
			Depreciation Rate 104.0%
			Return on Equity 68.5%

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345529 UNIVERSAL HEALTH CARE/NORTH RALEIGH				Proprietary - Corporation	
UNIVERSAL HEALTH CARE/NORTH RALEIGH		12/31/2020 366 Days Settled			
RALEIGH, NC 27616		CR Beds 132 POS Beds 0			
WAKE		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay	
				129.3	
Current Assets	1,093,478	Total Charges	11,914,752	Average Wages	
Fixed Assets	160,429	Contract Allowance	0	16.89	
Other Assets	0	Operating Revenue	11,914,752	0.0%	
Total Assets	1,253,907	Operating Expense	11,882,141	100.0%	
Current Liabilities	1,088,571	Operating Margin	32,611	99.7%	
Long Term Liabilities	7,388	Other Income	1,462,490	0.3%	
Total Equity	157,948	Other Expense	0	12.3%	
Total Liab. and Equity	1,253,907	Net Profit or Loss	1,495,101	0.0%	
				Depreciation Rate	
				172.7%	
				Return on Equity	
				946.6%	
<hr/>					
345523 UNIVERSAL HEALTH CARE/RAMSEUR				Proprietary - Corporation	
UNIVERSAL HEALTH CARE/RAMSEUR		12/31/2020 366 Days Settled			
RAMSEUR, NC 27316		CR Beds 90 POS Beds 0			
RANDOLPH		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate		80.3%	
Balance Sheet		Income Statement		Length of Stay	
				167.3	
Current Assets	4,800,121	Total Charges	7,643,951	Average Wages	
Fixed Assets	147,531	Contract Allowance	0	15.54	
Other Assets	0	Operating Revenue	7,643,951	0.0%	
Total Assets	4,947,652	Operating Expense	7,004,967	100.0%	
Current Liabilities	1,370,516	Operating Margin	638,984	91.6%	
Long Term Liabilities	3,033	Other Income	923,346	8.4%	
Total Equity	3,574,103	Other Expense	0	12.1%	
Total Liab. and Equity	4,947,652	Net Profit or Loss	1,562,330	0.0%	
				Depreciation Rate	
				135.8%	
				Return on Equity	
				43.7%	

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345426 VALLEY VIEW CARE & REHAB CENTER				Proprietary - Other	
VALLEY VIEW CARE & REHAB CENTER				12/31/2020 366 Days Settled	
ANDREWS, NC 28901				CR Beds 76 POS Beds 0	
CHEROKEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	57.8%
Balance Sheet				Income Statement	
Current Assets	36,534,997	Total Charges	5,035,126	Length of Stay	121.8
Fixed Assets	5,034,832	Contract Allowance	418,232	Average Wages	22.09
Other Assets	6,990	Operating Revenue	4,616,894	8.3% Skilled Nursing	75.8%
Total Assets	41,576,819	Operating Expense	5,181,511	91.7% Ancillary Service	24.2%
Current Liabilities	45,158,435	Operating Margin	-564,617	112.2% Current Ratio	0.8
Long Term Liabilities	2,612,310	Other Income	141,497	-12.2% Days to Collect	35.8
Total Equity	-6,193,926	Other Expense	0	3.1% Avg Payment Days	17.2
Total Liab. and Equity	41,576,819	Net Profit or Loss	(423,120)	0.0% Depreciation Rate	10.7%
				-9.2% Return on Equity	6.8%
345302 VERO HEALTH & REHAB OF SYLVA				Proprietary - Corporation	
VERO HEALTH & REHAB OF SYLVA				12/31/2020 366 Days Settled	
SYLVA, NC 28779				CR Beds 106 POS Beds 0	
JACKSON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	77.9%
Balance Sheet				Income Statement	
Current Assets	1,601,525	Total Charges	7,956,703	Length of Stay	113.6
Fixed Assets	189,918	Contract Allowance	-791,952	Average Wages	21.45
Other Assets	131,963	Operating Revenue	8,748,655	-10.0% Skilled Nursing	76.3%
Total Assets	1,923,406	Operating Expense	8,076,880	110.0% Ancillary Service	23.7%
Current Liabilities	1,234,594	Operating Margin	671,775	92.3% Current Ratio	1.3
Long Term Liabilities	382,699	Other Income	2,276	7.7% Days to Collect	18.7
Total Equity	306,113	Other Expense	0	0.0% Avg Payment Days	58.4
Total Liab. and Equity	1,923,406	Net Profit or Loss	674,051	0.0% Depreciation Rate	249.6%
				7.7% Return on Equity	220.2%

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345381 VILLAGE CARE OF KING		Proprietary - Corporation	
VILLAGE CARE OF KING		12/31/2020 366 Days Settled	
KING, NC 27021		CR Beds 116 POS Beds 0	
STOKES		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	80.0%
Balance Sheet		Income Statement	
Current Assets	1,130,419	Total Charges	8,235,425
Fixed Assets	162,255	Contract Allowance	-231,362
Other Assets	1,922,716	Operating Revenue	8,466,787
Total Assets	3,215,390	Operating Expense	8,826,422
Current Liabilities	939,791	Operating Margin	-359,635
Long Term Liabilities	96,073	Other Income	1,195,751
Total Equity	2,179,526	Other Expense	0
Total Liab. and Equity	3,215,390	Net Profit or Loss	836,116
			-2.8%
			102.8%
			104.2%
			-4.2%
			14.1%
			0.0%
			9.9%
		Length of Stay	128.6
		Average Wages	20.36
		Skilled Nursing	61.4%
		Ancillary Service	28.2%
		Current Ratio	1.2
		Days to Collect	47.0
		Avg Payment Days	21.4
		Depreciation Rate	211.3%
		Return on Equity	38.4%
345380 VILLAGE GREEN HEALTH AND REHABILITATION		Proprietary - Corporation	
VILLAGE GREEN HEALTH AND REHABILITATION		12/31/2020 366 Days Settled	
FAYETTEVILLE, NC 28304		CR Beds 170 POS Beds 0	
CUMBERLAND		Key Performance Ind.	
PALMETTO GBA (NC)		Occupancy Rate	61.2%
Balance Sheet		Income Statement	
Current Assets	4,719,318	Total Charges	17,343,552
Fixed Assets	2,852,050	Contract Allowance	1,651,403
Other Assets	0	Operating Revenue	15,692,149
Total Assets	7,571,368	Operating Expense	13,601,304
Current Liabilities	3,199,660	Operating Margin	2,090,845
Long Term Liabilities	0	Other Income	715,888
Total Equity	4,371,708	Other Expense	0
Total Liab. and Equity	7,571,368	Net Profit or Loss	2,806,733
			9.5%
			90.5%
			86.7%
			13.3%
			4.6%
			0.0%
			17.9%
		Length of Stay	39.3
		Average Wages	18.13
		Skilled Nursing	62.2%
		Ancillary Service	37.8%
		Current Ratio	1.5
		Days to Collect	48.1
		Avg Payment Days	22.3
		Depreciation Rate	41.1%
		Return on Equity	64.2%

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345392 WADESBORO HEALTH & REHAB CENTER				Proprietary - Corporation		
WADESBORO HEALTH & REHAB CENTER 12/31/2020 366 Days Settled						
WADESBORO, NC 28170				CR Beds 66 POS Beds 0		
ANSON				Key Performance Ind.		
PALMETTO GBA (NC)				Occupancy Rate	86.8%	
Balance Sheet		Income Statement		Length of Stay	161.3	
Current Assets	810,172	Total Charges	4,933,867	Average Wages	19.05	
Fixed Assets	50,091	Contract Allowance	-234,535	-4.8%	Skilled Nursing	68.4%
Other Assets	2,649,679	Operating Revenue	5,168,402	104.8%	Ancillary Service	31.6%
Total Assets	3,509,942	Operating Expense	4,573,381	88.5%	Current Ratio	0.9
Current Liabilities	853,504	Operating Margin	595,021	11.5%	Days to Collect	52.1
Long Term Liabilities	51,045	Other Income	1,432,965	27.7%	Avg Payment Days	33.7
Total Equity	2,605,393	Other Expense	0	0.0%	Depreciation Rate	275.7%
Total Liab. and Equity	3,509,942	Net Profit or Loss	2,027,986	39.2%	Return on Equity	77.8%
345089 WALNUT COVE HEALTH AND REHABILITATION CENTER				Proprietary - Other		
WALNUT COVE HEALTH AND REHABILITATION CENTER 12/31/2020 366 Days Settled						
WALNUT COVE, NC 27052				CR Beds 90 POS Beds 0		
STOKES				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.0%	
Balance Sheet		Income Statement		Length of Stay	129.1	
Current Assets	53,139,735	Total Charges	10,668,485	Average Wages	21.63	
Fixed Assets	4,198,766	Contract Allowance	2,450,229	23.0%	Skilled Nursing	79.2%
Other Assets	0	Operating Revenue	8,218,256	77.0%	Ancillary Service	20.8%
Total Assets	57,338,501	Operating Expense	6,964,872	84.7%	Current Ratio	1.0
Current Liabilities	51,846,689	Operating Margin	1,253,384	15.3%	Days to Collect	56.6
Long Term Liabilities	6,204,583	Other Income	283,527	3.4%	Avg Payment Days	16.8
Total Equity	-712,771	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	57,338,501	Net Profit or Loss	1,536,911	18.7%	Return on Equity	-215.6%

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345240 WARREN HILLS NURSING CENTER				Proprietary - Corporation	
WARREN HILLS NURSING CENTER		9/30/2020 366 Days Settled			
WARRENTON, NC 27589		CR Beds 160 POS Beds 0			
WARREN		Key Performance Ind.			
PALMETTO GBA (SC)		Occupancy Rate		64.2%	
Balance Sheet		Income Statement		Length of Stay 181.6	
Current Assets	13,015,406	Total Charges	9,101,641	Average Wages 20.44	
Fixed Assets	545,066	Contract Allowance	838,571	9.2%	Skilled Nursing 88.7%
Other Assets	0	Operating Revenue	8,263,070	90.8%	Ancillary Service 8.5%
Total Assets	<u>13,560,472</u>	Operating Expense	9,833,649	119.0%	Current Ratio 2.9
Current Liabilities	4,504,857	Operating Margin	-1,570,579	-19.0%	Days to Collect 104.7
Long Term Liabilities	1,425,600	Other Income	70,336	0.9%	Avg Payment Days 77.9
Total Equity	<u>7,630,015</u>	Other Expense	0	0.0%	Depreciation Rate 98.3%
Total Liab. and Equity	<u>13,560,472</u>	Net Profit or Loss	<u>(1,500,243)</u>	-18.2%	Return on Equity -19.7%
345252 WARSAW NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
WARSAW NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
WARSAW, NC 28398		CR Beds 100 POS Beds 0			
DUPLIN		Key Performance Ind.			
PALMETTO GBA (NC)		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay 187.5	
Current Assets	3,083,068	Total Charges	6,619,097	Average Wages 18.55	
Fixed Assets	113,392	Contract Allowance	-1,238,443	-18.7%	Skilled Nursing 78.0%
Other Assets	0	Operating Revenue	7,857,540	118.7%	Ancillary Service 22.0%
Total Assets	<u>3,196,460</u>	Operating Expense	7,006,324	89.2%	Current Ratio 1.9
Current Liabilities	1,653,325	Operating Margin	851,216	10.8%	Days to Collect 48.4
Long Term Liabilities	-454,641	Other Income	1,171,874	14.9%	Avg Payment Days 18.4
Total Equity	<u>1,997,776</u>	Other Expense	0	0.0%	Depreciation Rate 271.2%
Total Liab. and Equity	<u>3,196,460</u>	Net Profit or Loss	<u>2,023,088</u>	25.7%	Return on Equity 101.3%

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345436 WELLINGTON REHABILITATION AND HEALTHCARE				Proprietary - Other		
WELLINGTON REHABILITATION AND HEALTHCARE		12/31/2020 366 Days Settled				
KNIGHTDALE, NC 27545				CR Beds 80	POS Beds 0	
WAKE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.1%	
				Length of Stay	100.8	
				Average Wages	22.24	
				7.2%	Skilled Nursing	74.0%
				92.8%	Ancillary Service	26.0%
				101.0%	Current Ratio	0.9
				-1.0%	Days to Collect	44.1
				4.2%	Avg Payment Days	18.6
				0.0%	Depreciation Rate	15.8%
				3.3%	Return on Equity	-4.1%
<hr/>						
345180 WESLEY PINES RETIREMENT COMM				Nonprofit - Church		
WESLEY PINES RETIREMENT COMM		9/30/2020 366 Days Settled				
LUMBERTON, NC 28358				CR Beds 104	POS Beds 0	
ROBESON				Key Performance Ind.		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.8%	
				Length of Stay	288.1	
				Average Wages	16.39	
				18.1%	Skilled Nursing	53.8%
				81.9%	Ancillary Service	15.1%
				106.2%	Current Ratio	0.2
				-6.2%	Days to Collect	557.9
				6.5%	Avg Payment Days	302.2
				0.0%	Depreciation Rate	0.3%
				0.3%	Return on Equity	0.0%

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345090 WESTCHESTER MANOR AT PROVIDENCE PLACE				Nonprofit - Other	
WESTCHESTER MANOR AT PROVIDENCE PLACE 9/30/2020 366 Days Settled					
HIGH POINT, NC 27262				CR Beds 129 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 87.5%	
Balance Sheet		Income Statement		Length of Stay 121.1	
Current Assets	3,460,980	Total Charges	13,917,856	Average Wages 21.61	
Fixed Assets	0	Contract Allowance	2,143,151	15.4%	Skilled Nursing 77.6%
Other Assets	0	Operating Revenue	11,774,705	84.6%	Ancillary Service 22.4%
Total Assets	3,460,980	Operating Expense	11,307,763	96.0%	Current Ratio 1.6
Current Liabilities	2,125,916	Operating Margin	466,942	4.0%	Days to Collect 26.3
Long Term Liabilities	0	Other Income	878,113	7.5%	Avg Payment Days 14.9
Total Equity	1,335,064	Other Expense	0	0.0%	Depreciation Rate 3,317.7%
Total Liab. and Equity	3,460,980	Net Profit or Loss	1,345,055	11.4%	Return on Equity 100.7%
<hr/>					
345432 WESTERN NORTH CAROLINA BAPTIST HOME				Nonprofit - Church	
WESTERN NORTH CAROLINA BAPTIST HOME 9/30/2020 366 Days Settled					
ASHEVILLE, NC 28806				CR Beds 100 POS Beds 0	
BUNCOMBE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate 40.7%	
Balance Sheet		Income Statement		Length of Stay 363.3	
Current Assets	-3,701,476	Total Charges	6,222,097	Average Wages 19.67	
Fixed Assets	4,037,836	Contract Allowance	1,082,740	17.4%	Skilled Nursing 64.5%
Other Assets	6,210	Operating Revenue	5,139,357	82.6%	Ancillary Service 13.2%
Total Assets	342,570	Operating Expense	6,921,444	134.7%	Current Ratio (17.4)
Current Liabilities	213,215	Operating Margin	-1,782,087	-34.7%	Days to Collect 25.8
Long Term Liabilities	-295	Other Income	71,692	1.4%	Avg Payment Days 6.6
Total Equity	129,650	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	342,570	Net Profit or Loss	(1,753,328)	-34.1%	Return on Equity -1,352.4%

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345216 WESTFIELD REHABILITATION AND HEALTH CENTER				Proprietary - Corporation	
WESTFIELD REHABILITATION AND HEALTH CENTER		9/30/2020 366 Days Settled			
SANFORD, NC 27330				CR Beds 83	POS Beds 0
LEE				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	76.8%
				Length of Stay	60.3
				Average Wages	22.62
				22.2%	Skilled Nursing 78.1%
				77.8%	Ancillary Service 21.9%
				101.0%	Current Ratio 0.4
				-1.0%	Days to Collect 34.0
				0.5%	Avg Payment Days 91.7
				0.0%	Depreciation Rate 486.8%
				-0.5%	Return on Equity 2.0%
Balance Sheet					
Income Statement					
Current Assets	1,417,002	Total Charges	9,251,734		
Fixed Assets	77,751	Contract Allowance	2,050,613		
Other Assets	0	Operating Revenue	7,201,121		
Total Assets	1,494,753	Operating Expense	7,272,490		
Current Liabilities	3,236,530	Operating Margin	-71,369		
Long Term Liabilities	0	Other Income	36,008		
Total Equity	-1,741,777	Other Expense	0		
Total Liab. and Equity	1,494,753	Net Profit or Loss	(35,361)		
345450 WESTWOOD HEALTH AND REHABILITATION					
Proprietary - Other					
WESTWOOD HEALTH AND REHABILITATION		12/31/2020 366 Days Settled			
ARCHDALE, NC 27263				CR Beds 68	POS Beds 0
RANDOLPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.0%
				Length of Stay	115.5
				Average Wages	23.15
				20.3%	Skilled Nursing 81.3%
				79.7%	Ancillary Service 18.7%
				89.7%	Current Ratio 0.9
				10.3%	Days to Collect 50.6
				4.2%	Avg Payment Days 15.8
				0.0%	Depreciation Rate 14.0%
				14.5%	Return on Equity -39.8%
Balance Sheet					
Income Statement					
Current Assets	37,187,574	Total Charges	7,131,680		
Fixed Assets	3,947,694	Contract Allowance	1,446,970		
Other Assets	1,025	Operating Revenue	5,684,710		
Total Assets	41,136,293	Operating Expense	5,101,316		
Current Liabilities	39,329,638	Operating Margin	583,394		
Long Term Liabilities	3,872,498	Other Income	239,057		
Total Equity	-2,065,843	Other Expense	0		
Total Liab. and Equity	41,136,293	Net Profit or Loss	822,451		

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345205 WESTWOOD HILLS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
WESTWOOD HILLS NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
WILKESBORO, NC 28697				CR Beds 186 POS Beds 0	
WILKES				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	69.0%
				Length of Stay	142.8
				Average Wages	17.61
				9.6% Skilled Nursing	79.4%
				90.4% Ancillary Service	18.5%
				96.1% Current Ratio	9.5
				3.9% Days to Collect	380.2
				1.8% Avg Payment Days	19.8
				0.0% Depreciation Rate	83.5%
				5.7% Return on Equity	6.0%
<hr/>					
345348 WHISPERING PINES NURSING & REHAB CENTER				Proprietary - Corporation	
WHISPERING PINES NURSING & REHAB CENTER		9/30/2020 366 Days Settled			
FAYETTEVILLE, NC 28301				CR Beds 88 POS Beds 0	
CUMBERLAND				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.4%
				Length of Stay	98.5
				Average Wages	17.56
				16.6% Skilled Nursing	76.1%
				83.4% Ancillary Service	22.2%
				93.0% Current Ratio	6.3
				7.0% Days to Collect	30.8
				0.9% Avg Payment Days	27.6
				0.0% Depreciation Rate	123.6%
				7.9% Return on Equity	48.7%

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345301 WHITE OAK MANOR - BURLINGTON				Proprietary - Corporation	
WHITE OAK MANOR - BURLINGTON		9/30/2020 366 Days Settled			
BURLINGTON, NC 27217		CR Beds 160 POS Beds 0			
ALAMANCE		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		65.8%	
Balance Sheet		Income Statement		Length of Stay 159.2	
Current Assets	1,263,624	Total Charges	11,531,247	Average Wages 20.59	
Fixed Assets	269,429	Contract Allowance	1,235,717	10.7% Skilled Nursing 84.3%	
Other Assets	0	Operating Revenue	10,295,530	89.3% Ancillary Service 15.7%	
Total Assets	<u>1,533,053</u>	Operating Expense	11,258,510	109.4% Current Ratio 1.3	
Current Liabilities	986,423	Operating Margin	-962,980	-9.4% Days to Collect 39.3	
Long Term Liabilities	0	Other Income	158,316	1.5% Avg Payment Days 18.8	
Total Equity	<u>546,630</u>	Other Expense	0	0.0% Depreciation Rate 25.9%	
Total Liab. and Equity	<u>1,533,053</u>	Net Profit or Loss	<u>(804,664)</u>	-7.8% Return on Equity -147.2%	
345238 WHITE OAK MANOR - CHARLOTTE				Proprietary - Corporation	
WHITE OAK MANOR - CHARLOTTE		9/30/2020 366 Days Settled			
CHARLOTTE, NC 28211		CR Beds 180 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		80.1%	
Balance Sheet		Income Statement		Length of Stay 299.7	
Current Assets	1,256,354	Total Charges	15,354,378	Average Wages 20.35	
Fixed Assets	292,683	Contract Allowance	1,426,796	9.3% Skilled Nursing 85.4%	
Other Assets	0	Operating Revenue	13,927,582	90.7% Ancillary Service 14.6%	
Total Assets	<u>1,549,037</u>	Operating Expense	12,538,338	90.0% Current Ratio 1.1	
Current Liabilities	1,188,350	Operating Margin	1,389,244	10.0% Days to Collect 28.5	
Long Term Liabilities	0	Other Income	-1,782,416	-12.8% Avg Payment Days 25.0	
Total Equity	<u>360,687</u>	Other Expense	0	0.0% Depreciation Rate 27.0%	
Total Liab. and Equity	<u>1,549,037</u>	Net Profit or Loss	<u>(393,172)</u>	-2.8% Return on Equity -109.0%	

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345151 WHITE OAK MANOR - KINGS MOUNTAIN				Proprietary - Corporation	
WHITE OAK MANOR - KINGS MOUNTAIN				9/30/2020 366 Days Settled	
KINGS MOUNTAIN, NC 28086				CR Beds 154 POS Beds 0	
CLEVELAND				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	81.8%
Balance Sheet				Income Statement	
Current Assets	1,181,916	Total Charges	14,622,943	Length of Stay	197.8
Fixed Assets	232,244	Contract Allowance	1,545,634	Average Wages	19.80
Other Assets	4,200,892	Operating Revenue	13,077,309	10.6% Skilled Nursing	85.8%
Total Assets	5,615,052	Operating Expense	11,115,754	89.4% Ancillary Service	14.2%
Current Liabilities	1,321,314	Operating Margin	1,961,555	85.0% Current Ratio	0.9
Long Term Liabilities	0	Other Income	107	15.0% Days to Collect	29.4
Total Equity	4,293,738	Other Expense	0	0.0% Avg Payment Days	26.0
Total Liab. and Equity	5,615,052	Net Profit or Loss	1,961,662	0.0% Depreciation Rate	30.8%
				15.0% Return on Equity	45.7%

345171 WHITE OAK MANOR - SHELBY				Proprietary - Corporation	
WHITE OAK MANOR - SHELBY				9/30/2020 366 Days Settled	
SHELBY, NC 28150				CR Beds 160 POS Beds 0	
CLEVELAND				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	74.1%
Balance Sheet				Income Statement	
Current Assets	811,600	Total Charges	13,677,535	Length of Stay	124.7
Fixed Assets	612,876	Contract Allowance	1,971,858	Average Wages	20.53
Other Assets	-3,931,569	Operating Revenue	11,705,677	14.4% Skilled Nursing	82.6%
Total Assets	-2,507,093	Operating Expense	11,111,127	85.6% Ancillary Service	17.4%
Current Liabilities	1,341,330	Operating Margin	594,550	94.9% Current Ratio	0.6
Long Term Liabilities	0	Other Income	-2,030	5.1% Days to Collect	20.4
Total Equity	-3,848,423	Other Expense	0	0.0% Avg Payment Days	20.8
Total Liab. and Equity	-2,507,093	Net Profit or Loss	592,520	0.0% Depreciation Rate	26.0%
				5.1% Return on Equity	-15.4%

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345127 WHITE OAK MANOR - TRYON		Proprietary - Corporation	
WHITE OAK MANOR - TRYON	9/30/2020 366 Days Settled		
TRYON, NC 28782	CR Beds 70 POS Beds 0		
POLK	Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)	Occupancy Rate	80.8%	
	Length of Stay	209.1	
	Average Wages	15.10	
	Skilled Nursing	79.8%	
	Ancillary Service	20.2%	
	Current Ratio	0.4	
	Days to Collect	17.5	
	Avg Payment Days	27.3	
	Depreciation Rate	12.8%	
	Return on Equity	310.9%	

Balance Sheet		Income Statement	
Current Assets	411,863	Total Charges	6,811,039
Fixed Assets	342,736	Contract Allowance	862,032
Other Assets	819	Operating Revenue	5,949,007
Total Assets	755,418	Operating Expense	6,506,848
Current Liabilities	949,405	Operating Margin	-557,841
Long Term Liabilities	0	Other Income	-45,212
Total Equity	-193,987	Other Expense	0
Total Liab. and Equity	755,418	Net Profit or Loss	(603,053)

345550 WHITE OAK OF WAXHAW		Proprietary - Corporation	
WHITE OAK OF WAXHAW	9/30/2020 366 Days Settled		
WAXHAW, NC 28173	CR Beds 100 POS Beds 0		
UNION	Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)	Occupancy Rate	86.2%	
	Length of Stay	86.7	
	Average Wages	19.75	
	Skilled Nursing	82.8%	
	Ancillary Service	17.2%	
	Current Ratio	0.6	
	Days to Collect	23.4	
	Avg Payment Days	19.8	
	Depreciation Rate	32.0%	
	Return on Equity	0.1%	

Balance Sheet		Income Statement	
Current Assets	729,567	Total Charges	11,186,165
Fixed Assets	588,595	Contract Allowance	1,722,894
Other Assets	-5,304,899	Operating Revenue	9,463,271
Total Assets	-3,986,737	Operating Expense	9,467,038
Current Liabilities	1,188,057	Operating Margin	-3,767
Long Term Liabilities	0	Other Income	-3,901
Total Equity	-5,174,794	Other Expense	0
Total Liab. and Equity	-3,986,737	Net Profit or Loss	(7,668)

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345506 WHITESTONE A MASONIC AND EASTERN STAR COMMUNITY				Nonprofit - Church	
WHITESTONE A MASONIC AND EASTERN STAR COMMUNITY				12/31/2020 366 Days Settled	
GREENSBORO, NC 27407				CR Beds 100 POS Beds 0	
GUILFORD				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	89.2%
Balance Sheet				Income Statement	
Current Assets	7,257,398	Total Charges	9,862,080	Length of Stay	245.4
Fixed Assets	37,527,239	Contract Allowance	1,585,695	Average Wages	18.22
Other Assets	92,170,264	Operating Revenue	8,276,385	16.1% Skilled Nursing	63.8%
Total Assets	136,954,901	Operating Expense	17,954,661	83.9% Ancillary Service	12.2%
Current Liabilities	23,436,003	Operating Margin	-9,678,276	216.9% Current Ratio	0.3
Long Term Liabilities	97,439,487	Other Income	11,899,270	-116.9% Days to Collect	44.7
Total Equity	16,079,411	Other Expense	0	143.8% Avg Payment Days	77.5
Total Liab. and Equity	136,954,901	Net Profit or Loss	2,220,994	0.0% Depreciation Rate	4.7%
				26.8% Return on Equity	13.8%
345401 WILKESBORO HEALTH AND REHABILITATION				Proprietary - Corporation	
WILKESBORO HEALTH AND REHABILITATION				12/31/2020 335 Days Settled	
NORTH WILKESBORO, NC 28659				1/31/2020 123 Days Settled	
WILKES				CR Beds 130 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)				Key Performance Ind.	
Balance Sheet				Income Statement	
Current Assets	6,480,164	Total Charges	5,466,250	Occupancy Rate	86.2%
Fixed Assets	0	Contract Allowance	1,722,135	Length of Stay	77.0
Other Assets	0	Operating Revenue	3,744,115	Average Wages	19.94
Total Assets	6,480,164	Operating Expense	3,550,189	31.5% Skilled Nursing	57.9%
Current Liabilities	1,083,674	Operating Margin	193,926	68.5% Ancillary Service	33.0%
Long Term Liabilities	-610	Other Income	3,877,479	94.8% Current Ratio	6.0
Total Equity	5,397,100	Other Expense	0	5.2% Days to Collect	156.8
Total Liab. and Equity	6,480,164	Net Profit or Loss	4,071,405	103.6% Avg Payment Days	59.3
				0.0% Depreciation Rate	242.1%
				108.7% Return on Equity	75.4%

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345401 WILKESBORO HEALTH AND REHABILITATION				Proprietary - Corporation	
WILKESBORO HEALTH AND REHABILITATION		12/31/2020 335 Days Settled			
NORTH WILKESBORO, NC 28659		1/31/2020 123 Days Settled		CR Beds 130 POS Beds 0	
WILKES				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	84.1%
				Length of Stay	85.2
				Average Wages	19.94
				6.8% Skilled Nursing	63.0%
				93.2% Ancillary Service	31.2%
				86.5% Current Ratio	1.4
				13.5% Days to Collect	69.6
				1.1% Avg Payment Days	28.8
				0.0% Depreciation Rate	528.3%
				14.6% Return on Equity	69.9%
Balance Sheet		Income Statement			
Current Assets	3,861,132	Total Charges	14,034,928		
Fixed Assets	247,749	Contract Allowance	950,763		
Other Assets	1,401,493	Operating Revenue	13,084,165		
Total Assets	5,510,374	Operating Expense	11,320,205		
Current Liabilities	2,779,741	Operating Margin	1,763,960		
Long Term Liabilities	0	Other Income	143,715		
Total Equity	2,730,633	Other Expense	0		
Total Liab. and Equity	5,510,374	Net Profit or Loss	1,907,675		
345113 WILLOW CREEK NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
WILLOW CREEK NURSING AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
GOLDSBORO, NC 27534				CR Beds 200 POS Beds 0	
WAYNE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	79.1%
				Length of Stay	102.8
				Average Wages	20.05
				21.3% Skilled Nursing	83.9%
				78.7% Ancillary Service	16.1%
				103.9% Current Ratio	0.1
				-3.9% Days to Collect	1.7
				3.9% Avg Payment Days	11.5
				0.0% Depreciation Rate	111.1%
				-0.1% Return on Equity	0.6%
Balance Sheet		Income Statement			
Current Assets	131,249	Total Charges	20,020,663		
Fixed Assets	61,748	Contract Allowance	4,274,023		
Other Assets	0	Operating Revenue	15,746,640		
Total Assets	192,997	Operating Expense	16,366,182		
Current Liabilities	2,579,286	Operating Margin	-619,542		
Long Term Liabilities	0	Other Income	606,310		
Total Equity	-2,386,289	Other Expense	0		
Total Liab. and Equity	192,997	Net Profit or Loss	(13,232)		

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345197 WILLOW RIDGE OF NC				Proprietary - Partnership	
WILLOW RIDGE OF NC		12/31/2020 366 Days Settled			
RUTHERFORDTON, NC 28139				CR Beds 150 POS Beds 0	
RUTHERFORD				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate 70.9%	
Balance Sheet		Income Statement		Length of Stay 188.8	
Current Assets	1,605,189	Total Charges	12,473,241	Average Wages 19.23	
Fixed Assets	167,093	Contract Allowance	681,364	5.5% Skilled Nursing 90.7%	
Other Assets	4,808,584	Operating Revenue	11,791,877	94.5% Ancillary Service 9.3%	
Total Assets	<u>6,580,866</u>	Operating Expense	9,584,989	81.3% Current Ratio 1.0	
Current Liabilities	1,650,212	Operating Margin	2,206,888	18.7% Days to Collect 28.9	
Long Term Liabilities	612,857	Other Income	803,172	6.8% Avg Payment Days 56.3	
Total Equity	<u>4,317,797</u>	Other Expense	0	0.0% Depreciation Rate 293.7%	
Total Liab. and Equity	<u>6,580,866</u>	Net Profit or Loss	<u>3,010,060</u>	25.5% Return on Equity 69.7%	
345466 WILLOWBROOK REHABILITATION AND CARE CENTER				Proprietary - Other	
WILLOWBROOK REHABILITATION AND CARE CENTER		12/31/2020 366 Days Settled			
YADKINVILLE, NC 27055				CR Beds 76 POS Beds 0	
YADKIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.5%	
Balance Sheet		Income Statement		Length of Stay 162.6	
Current Assets	48,517,701	Total Charges	7,912,599	Average Wages 22.17	
Fixed Assets	6,688,623	Contract Allowance	1,439,614	18.2% Skilled Nursing 76.6%	
Other Assets	0	Operating Revenue	6,472,985	81.8% Ancillary Service 23.4%	
Total Assets	<u>55,206,324</u>	Operating Expense	6,402,115	98.9% Current Ratio 1.0	
Current Liabilities	50,181,164	Operating Margin	70,870	1.1% Days to Collect 53.5	
Long Term Liabilities	6,223,536	Other Income	350,282	5.4% Avg Payment Days 15.9	
Total Equity	<u>-1,198,376</u>	Other Expense	0	0.0% Depreciation Rate 13.4%	
Total Liab. and Equity	<u>55,206,324</u>	Net Profit or Loss	<u>421,152</u>	6.5% Return on Equity -35.1%	

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345326 WILLOWBROOKE COURT SC CTR AT MATTHEWS GLEN				Nonprofit - Other		
WILLOWBROOKE COURT SC CTR AT MATTHEWS GLEN		12/31/2020 366 Days Settled				
MATTHEWS, NC 28105				CR Beds 80	POS Beds 0	
MECKLENBURG				Key Performance Ind.		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	83.1%	
Balance Sheet		Income Statement		Length of Stay	149.2	
Current Assets	35,141,928	Total Charges	44,701,589	Average Wages	19.13	
Fixed Assets	181,787,133	Contract Allowance	5,664,000	12.7%	Skilled Nursing	2.1%
Other Assets	8,198,212	Operating Revenue	39,037,589	87.3%	Ancillary Service	2.6%
Total Assets	<u>225,127,273</u>	Operating Expense	28,213,392	72.3%	Current Ratio	0.3
Current Liabilities	108,390,234	Operating Margin	10,824,197	27.7%	Days to Collect	14.4
Long Term Liabilities	-9	Other Income	1,515,840	3.9%	Avg Payment Days	77.8
Total Equity	<u>116,737,048</u>	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	<u>225,127,273</u>	Net Profit or Loss	<u>12,340,037</u>	31.6%	Return on Equity	10.6%

345459 WILLOWBROOKE COURT SC CTR AT TRYON ESTATES				Nonprofit - Other		
WILLOWBROOKE COURT SC CTR AT TRYON ESTATES		12/31/2020 366 Days Settled				
COLUMBUS, NC 28722				CR Beds 52	POS Beds 0	
POLK				Key Performance Ind.		
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	66.5%	
Balance Sheet		Income Statement		Length of Stay	140.5	
Current Assets	1,382,127	Total Charges	23,326,048	Average Wages	18.77	
Fixed Assets	58,067,122	Contract Allowance	3,156,144	13.5%	Skilled Nursing	10.1%
Other Assets	3,191,749	Operating Revenue	20,169,904	86.5%	Ancillary Service	3.2%
Total Assets	<u>62,640,998</u>	Operating Expense	16,610,854	82.4%	Current Ratio	0.1
Current Liabilities	25,353,364	Operating Margin	3,559,050	17.6%	Days to Collect	24.3
Long Term Liabilities	4	Other Income	910,424	4.5%	Avg Payment Days	34.3
Total Equity	<u>37,287,630</u>	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	<u>62,640,998</u>	Net Profit or Loss	<u>4,469,474</u>	22.2%	Return on Equity	12.0%

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345423 WILSON REHABILITATION AND NURSING CENTER				Proprietary - Corporation	
WILSON REHABILITATION AND NURSING CENTER 2/29/2020 366 Days Settled					
WILSON, NC 27893				CR Beds 90 POS Beds 0	
WILSON				Key Performance Ind.	
PALMETTO GBA (NC)				Occupancy Rate	70.5%
Balance Sheet		Income Statement		Length of Stay	66.1
Current Assets	1,053,968	Total Charges	8,763,303	Average Wages	25.55
Fixed Assets	144,386	Contract Allowance	1,763,663	20.1% Skilled Nursing	67.2%
Other Assets	40,707	Operating Revenue	6,999,640	79.9% Ancillary Service	32.8%
Total Assets	1,239,061	Operating Expense	7,421,104	106.0% Current Ratio	2.0
Current Liabilities	514,600	Operating Margin	-421,464	-6.0% Days to Collect	49.4
Long Term Liabilities	-2,525,785	Other Income	1,941	0.0% Avg Payment Days	24.8
Total Equity	3,250,246	Other Expense	0	0.0% Depreciation Rate	12.4%
Total Liab. and Equity	1,239,061	Net Profit or Loss	(419,523)	-6.0% Return on Equity	-12.9%
345500 WINDSOR POINT CONTINUING CARE				Proprietary - Corporation	
WINDSOR POINT CONTINUING CARE 12/31/2020 366 Days Settled					
FUQUAY VARINA, NC 27526				CR Beds 100 POS Beds 0	
HARNETT				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	57.6%
Balance Sheet		Income Statement		Length of Stay	245.0
Current Assets	7,508,591	Total Charges	3,881,570	Average Wages	16.93
Fixed Assets	1,139,895	Contract Allowance	111,376	2.9% Skilled Nursing	41.8%
Other Assets	6,898,226	Operating Revenue	3,770,194	97.1% Ancillary Service	6.9%
Total Assets	15,546,712	Operating Expense	3,940,875	104.5% Current Ratio	3.9
Current Liabilities	1,914,233	Operating Margin	-170,681	-4.5% Days to Collect	43.0
Long Term Liabilities	6,285,798	Other Income	1,192,904	31.6% Avg Payment Days	41.6
Total Equity	7,346,681	Other Expense	0	0.0% Depreciation Rate	15.1%
Total Liab. and Equity	15,546,712	Net Profit or Loss	1,022,223	27.1% Return on Equity	13.9%

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345481 WOODLANDS NURSING & REHABILITATION CENTER		Proprietary - Corporation	
WOODLANDS NURSING & REHABILITATION CENTER		9/30/2020 366 Days Settled	
FAYETTEVILLE, NC 28301		CR Beds 100 POS Beds 0	
CUMBERLAND		Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)		Occupancy Rate	81.0%
		Length of Stay	111.4
		Average Wages	19.99
		15.0% Skilled Nursing	79.1%
		85.0% Ancillary Service	15.7%
		99.9% Current Ratio	0.8
		0.1% Days to Collect	89.7
		6.1% Avg Payment Days	106.3
		0.0% Depreciation Rate	158.0%
		6.2% Return on Equity	-37.0%

Balance Sheet		Income Statement	
Current Assets	2,540,458	Total Charges	8,366,950
Fixed Assets	222,032	Contract Allowance	1,258,402
Other Assets	0	Operating Revenue	7,108,548
Total Assets	2,762,490	Operating Expense	7,102,940
Current Liabilities	3,104,149	Operating Margin	5,608
Long Term Liabilities	853,050	Other Income	436,534
Total Equity	-1,194,709	Other Expense	0
Total Liab. and Equity	2,762,490	Net Profit or Loss	442,142

345167 YADKIN NURSING CARE CENTER		Proprietary - Corporation	
YADKIN NURSING CARE CENTER		9/30/2020 243 Days Settled	
YADKINVILLE, NC 27055		1/31/2020 215 Days Settled	
YADKIN		CR Beds 167 POS Beds 0	
BLUE CROSS (NORTH CAROLINA)		Key Performance Ind.	
		Occupancy Rate	73.2%
		Length of Stay	333.6
		Average Wages	15.56
		12.7% Skilled Nursing	78.0%
		87.3% Ancillary Service	18.8%
		84.0% Current Ratio	1.5
		16.0% Days to Collect	85.4
		0.2% Avg Payment Days	114.8
		0.0% Depreciation Rate	219.9%
		16.2% Return on Equity	100.1%

Balance Sheet		Income Statement	
Current Assets	3,111,637	Total Charges	8,475,814
Fixed Assets	171,918	Contract Allowance	1,076,954
Other Assets	0	Operating Revenue	7,398,860
Total Assets	3,283,555	Operating Expense	6,216,962
Current Liabilities	2,084,621	Operating Margin	1,181,898
Long Term Liabilities	0	Other Income	17,701
Total Equity	1,198,934	Other Expense	0
Total Liab. and Equity	3,283,555	Net Profit or Loss	1,199,599

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345167 YADKIN NURSING CARE CENTER				Proprietary - Corporation	
YADKIN NURSING CARE CENTER		9/30/2020 243 Days Settled			
YADKINVILLE, NC 27055		1/31/2020 215 Days Settled		CR Beds 147 POS Beds 0	
YADKIN				Key Performance Ind.	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	75.6%
				Length of Stay	171.8
				Average Wages	15.56
				10.8% Skilled Nursing	30.0%
				89.2% Ancillary Service	29.7%
				88.1% Current Ratio	2.0
				11.9% Days to Collect	77.8
				3.5% Avg Payment Days	70.1
				0.0% Depreciation Rate	2.5%
				15.4% Return on Equity	4.4%
<hr/>					
345104 ZEBULON REHABILITATION CENTER				Proprietary - Corporation	
ZEBULON REHABILITATION CENTER		12/31/2020 366 Days Settled			
ZEBULON, NC 27597				CR Beds 60 POS Beds 0	
WAKE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.0%
				Length of Stay	70.1
				Average Wages	23.72
				20.3% Skilled Nursing	64.5%
				79.7% Ancillary Service	35.5%
				97.4% Current Ratio	2.5
				2.6% Days to Collect	44.5
				0.5% Avg Payment Days	14.3
				0.0% Depreciation Rate	416.8%
				3.1% Return on Equity	18.3%

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