

SNF Profile Report - 2020

Sample Skilled Nursing Facility reports from the Halmanac.com website.

235052 ABERDEEN REHABILITATION AND SKILLED NURSING CENTER				Proprietary - Corporation	
ABERDEEN REHABILITATION AND SKILLED NURSING CENTER		12/31/2020 366 Days Settled			
TRENTON, MI 48183		CR Beds 120 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		36.7%	
Balance Sheet		Income Statement		Length of Stay 243.9	
Current Assets	1,587,936	Total Charges	6,129,715	Average Wages 21.12	
Fixed Assets	352,606	Contract Allowance	946,238	15.4%	Skilled Nursing 77.7%
Other Assets	0	Operating Revenue	5,183,477	84.6%	Ancillary Service 22.3%
Total Assets	1,940,542	Operating Expense	6,771,170	130.6%	Current Ratio 0.2
Current Liabilities	6,540,855	Operating Margin	-1,587,693	-30.6%	Days to Collect 86.8
Long Term Liabilities	1,023,397	Other Income	707,646	13.7%	Avg Payment Days 40.9
Total Equity	-5,623,710	Other Expense	0	0.0%	Depreciation Rate 37.2%
Total Liab. and Equity	1,940,542	Net Profit or Loss	(880,047)	-17.0%	Return on Equity 15.6%

235609 ADVANTAGE LIVING CENTER - ARMADA				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ARMADA		12/31/2020 366 Days Settled			
ARMADA, MI 48005		CR Beds 67 POS Beds 0			
MACOMB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay 128.4	
Current Assets	1,754,718	Total Charges	7,295,127	Average Wages 22.19	
Fixed Assets	198,658	Contract Allowance	149,945	2.1%	Skilled Nursing 86.7%
Other Assets	11,007	Operating Revenue	7,145,182	97.9%	Ancillary Service 13.3%
Total Assets	1,964,383	Operating Expense	6,407,106	89.7%	Current Ratio 3.0
Current Liabilities	582,878	Operating Margin	738,076	10.3%	Days to Collect 18.4
Long Term Liabilities	140,309	Other Income	1,298,076	18.2%	Avg Payment Days 30.1
Total Equity	1,241,196	Other Expense	0	0.0%	Depreciation Rate 204.4%
Total Liab. and Equity	1,964,383	Net Profit or Loss	1,431,416	20.0%	Return on Equity 115.3%

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235536 ADVANTAGE LIVING CENTER - BATTLE CREEK				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - BATTLE CREEK 12/31/2020 366 Days Settled					
BATTLE CREEK, MI 49017				CR Beds 82 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 65.7%	
Balance Sheet		Income Statement		Length of Stay 162.8	
Current Assets	1,987,734	Total Charges	6,797,931	Average Wages 21.79	
Fixed Assets	291,594	Contract Allowance	539,548	7.9% Skilled Nursing 82.5%	
Other Assets	0	Operating Revenue	6,258,383	92.1% Ancillary Service 17.5%	
Total Assets	<u>2,279,328</u>	Operating Expense	6,730,351	107.5% Current Ratio 1.3	
Current Liabilities	1,478,984	Operating Margin	-471,968	-7.5% Days to Collect 48.3	
Long Term Liabilities	2,947,046	Other Income	2,027,962	32.4% Avg Payment Days 31.1	
Total Equity	-2,146,702	Other Expense	0	0.0% Depreciation Rate 56.3%	
Total Liab. and Equity	<u>2,279,328</u>	Net Profit or Loss	<u>872,957</u>	13.9% Return on Equity -40.7%	
235480 ADVANTAGE LIVING CENTER - HARPER WOODS				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - HARPER WOODS 12/31/2020 366 Days Settled					
HARPER WOODS, MI 48225				CR Beds 151 POS Beds 0	
WAYNE				Key Performance Ind.	
				Occupancy Rate 68.2%	
Balance Sheet		Income Statement		Length of Stay 95.5	
Current Assets	1,264,218	Total Charges	12,959,338	Average Wages 23.45	
Fixed Assets	659,194	Contract Allowance	1,187,593	9.2% Skilled Nursing 84.2%	
Other Assets	0	Operating Revenue	11,771,745	90.8% Ancillary Service 15.8%	
Total Assets	<u>1,923,412</u>	Operating Expense	12,744,508	108.3% Current Ratio 0.5	
Current Liabilities	2,394,536	Operating Margin	-972,763	-8.3% Days to Collect 9.1	
Long Term Liabilities	109,412	Other Income	2,800,307	23.8% Avg Payment Days 29.5	
Total Equity	-580,536	Other Expense	0	0.0% Depreciation Rate 174.7%	
Total Liab. and Equity	<u>1,923,412</u>	Net Profit or Loss	<u>557,288</u>	4.7% Return on Equity -96.0%	

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235491 ADVANTAGE LIVING CENTER - ROSEVILLE				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - ROSEVILLE 12/31/2020 366 Days Settled					
ROSEVILLE, MI 48066				CR Beds 169 POS Beds 0	
MACOMB				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	59.9%
Current Assets	3,031,773	Total Charges	10,951,253	Length of Stay	118.8
Fixed Assets	404,888	Contract Allowance	693,480	Average Wages	23.30
Other Assets	15,000	Operating Revenue	10,257,773	6.3% Skilled Nursing	84.8%
Total Assets	3,451,661	Operating Expense	11,054,503	93.7% Ancillary Service	15.2%
Current Liabilities	1,822,882	Operating Margin	-796,730	107.8% Current Ratio	1.7
Long Term Liabilities	146,974	Other Income	2,790,212	-7.8% Days to Collect	50.3
Total Equity	1,481,805	Other Expense	0	27.2% Avg Payment Days	35.0
Total Liab. and Equity	3,451,661	Net Profit or Loss	815,321	0.0% Depreciation Rate	230.5%
				7.9% Return on Equity	55.0%
235632 ADVANTAGE LIVING CENTER - SAMARITAN				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SAMARITAN 12/31/2020 366 Days Settled					
DETROIT, MI 48213				CR Beds 120 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.1%
Balance Sheet		Income Statement		Length of Stay	112.4
Current Assets	1,917,149	Total Charges	9,473,889	Average Wages	22.12
Fixed Assets	355,778	Contract Allowance	127,484	1.3% Skilled Nursing	84.3%
Other Assets	6,244	Operating Revenue	9,346,405	98.7% Ancillary Service	15.7%
Total Assets	2,279,171	Operating Expense	9,566,691	102.4% Current Ratio	1.4
Current Liabilities	1,406,492	Operating Margin	-220,286	-2.4% Days to Collect	29.8
Long Term Liabilities	-276,684	Other Income	2,820,916	30.2% Avg Payment Days	35.6
Total Equity	1,149,363	Other Expense	0	0.0% Depreciation Rate	49.7%
Total Liab. and Equity	2,279,171	Net Profit or Loss	1,520,271	16.3% Return on Equity	132.3%

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235266 ADVANTAGE LIVING CENTER - SOUTHGATE				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - SOUTHGATE		12/31/2020 366 Days Settled			
SOUTHGATE, MI 48195		CR Beds 100 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay 120.1	
Current Assets	1,743,904	Total Charges	8,337,224	Average Wages	23.41
Fixed Assets	423,017	Contract Allowance	1,108,281	13.3% Skilled Nursing	86.3%
Other Assets	0	Operating Revenue	7,228,943	86.7% Ancillary Service	13.7%
Total Assets	2,166,921	Operating Expense	7,029,396	97.2% Current Ratio	0.7
Current Liabilities	2,329,336	Operating Margin	199,547	2.8% Days to Collect	29.4
Long Term Liabilities	22,051	Other Income	1,649,567	22.8% Avg Payment Days	33.0
Total Equity	-184,466	Other Expense	0	0.0% Depreciation Rate	40.1%
Total Liab. and Equity	2,166,921	Net Profit or Loss	1,050,575	14.5% Return on Equity	-569.5%
235509 ADVANTAGE LIVING CENTER - WARREN				Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WARREN		12/31/2020 366 Days Settled			
WARREN, MI 48093		CR Beds 134 POS Beds 0			
MACOMB		Key Performance Ind.			
NGS (WI)		Occupancy Rate		63.4%	
Balance Sheet		Income Statement		Length of Stay 95.4	
Current Assets	2,033,761	Total Charges	11,463,807	Average Wages	22.86
Fixed Assets	212,442	Contract Allowance	1,152,376	10.1% Skilled Nursing	79.9%
Other Assets	0	Operating Revenue	10,311,431	89.9% Ancillary Service	20.1%
Total Assets	2,246,203	Operating Expense	10,576,546	102.6% Current Ratio	1.5
Current Liabilities	1,388,630	Operating Margin	-265,115	-2.6% Days to Collect	26.7
Long Term Liabilities	63,653	Other Income	2,570,054	24.9% Avg Payment Days	37.3
Total Equity	793,920	Other Expense	0	0.0% Depreciation Rate	318.5%
Total Liab. and Equity	2,246,203	Net Profit or Loss	1,267,329	12.3% Return on Equity	159.6%

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235521 ADVANTAGE LIVING CENTER - WAYNE		Proprietary - Corporation	
ADVANTAGE LIVING CENTER - WAYNE		12/31/2020 366 Days Settled	
WAYNE, MI 48184		CR Beds 179 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	55.6%
Balance Sheet		Income Statement	
Current Assets	1,826,130	Total Charges	11,696,425
Fixed Assets	618,176	Contract Allowance	238,455
Other Assets	0	Operating Revenue	11,457,970
Total Assets	2,444,306	Operating Expense	12,109,808
Current Liabilities	6,441,626	Operating Margin	-651,838
Long Term Liabilities	0	Other Income	3,394,744
Total Equity	-3,997,320	Other Expense	0
Total Liab. and Equity	2,444,306	Net Profit or Loss	1,423,952
		2.0%	98.0%
		105.7%	-5.7%
		29.6%	0.0%
		12.4%	
			Length of Stay 101.7
			Average Wages 24.52
			Skilled Nursing 85.8%
			Ancillary Service 14.2%
			Current Ratio 0.3
			Days to Collect 34.0
			Avg Payment Days 29.9
			Depreciation Rate 65.7%
			Return on Equity -35.6%

235725 AERIUS HEALTH CENTER		Proprietary - Corporation	
AERIUS HEALTH CENTER		12/31/2020 366 Days Settled	
RIVERVIEW, MI 48193		CR Beds 78 POS Beds 0	
WAYNE		Key Performance Ind.	
WPS MI		Occupancy Rate	68.9%
Balance Sheet		Income Statement	
Current Assets	1,173,342	Total Charges	10,715,861
Fixed Assets	0	Contract Allowance	2,698,863
Other Assets	0	Operating Revenue	8,016,998
Total Assets	1,173,342	Operating Expense	9,425,611
Current Liabilities	2,282,641	Operating Margin	-1,408,613
Long Term Liabilities	1,326,414	Other Income	714,597
Total Equity	-2,435,713	Other Expense	0
Total Liab. and Equity	1,173,342	Net Profit or Loss	(694,016)
		25.2%	74.8%
		117.6%	-17.6%
		8.9%	0.0%
		-8.7%	
			Length of Stay 36.0
			Average Wages 18.98
			Skilled Nursing 69.8%
			Ancillary Service 30.2%
			Current Ratio 0.5
			Days to Collect 75.9
			Avg Payment Days 26.6
			Depreciation Rate 0.0%
			Return on Equity 28.5%

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235311 ALAMO NURSING HOME INC		Proprietary - Corporation	
ALAMO NURSING HOME INC		12/31/2020 366 Days Settled	
KALAMAZOO, MI 49009		CR Beds 100 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.1%
Balance Sheet		Income Statement	
Current Assets	2,591,877	Total Charges	12,140,346
Fixed Assets	1,931,091	Contract Allowance	4,079,772
Other Assets	0	Operating Revenue	8,060,574
Total Assets	4,522,968	Operating Expense	8,523,868
Current Liabilities	871,942	Operating Margin	-463,294
Long Term Liabilities	1,120,761	Other Income	1,108,558
Total Equity	2,530,265	Other Expense	0
Total Liab. and Equity	4,522,968	Net Profit or Loss	381,687
		33.6%	Skilled Nursing 95.7%
		66.4%	Ancillary Service 4.3%
		105.7%	Current Ratio 3.0
		-5.7%	Days to Collect 27.7
		13.8%	Avg Payment Days 19.2
		0.0%	Depreciation Rate 4.7%
		4.7%	Return on Equity 15.1%

235213 ALLEGAN COUNTY MEDICAL CARE FA		Government - County	
ALLEGAN COUNTY MEDICAL CARE FA		12/31/2020 366 Days Settled	
ALLEGAN, MI 49010		CR Beds 70 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.7%
Balance Sheet		Income Statement	
Current Assets	2,536,483	Total Charges	8,052,749
Fixed Assets	1,890,069	Contract Allowance	1,190,021
Other Assets	-34,270	Operating Revenue	6,862,728
Total Assets	4,392,282	Operating Expense	8,245,433
Current Liabilities	901,568	Operating Margin	-1,382,705
Long Term Liabilities	0	Other Income	2,612,834
Total Equity	3,490,714	Other Expense	0
Total Liab. and Equity	4,392,282	Net Profit or Loss	1,103,988
		14.8%	Skilled Nursing 83.1%
		85.2%	Ancillary Service 16.9%
		120.1%	Current Ratio 2.8
		-20.1%	Days to Collect 113.9
		38.1%	Avg Payment Days 6.7
		0.0%	Depreciation Rate 2.0%
		16.1%	Return on Equity 31.6%

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235016 ALLEGRA NURSING AND REHAB				Proprietary - Other	
ALLEGRA NURSING AND REHAB		12/31/2020 366 Days Settled			
JACKSON, MI 49202				CR Beds 82	POS Beds 0
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.5%
				Length of Stay	65.0
				Average Wages	22.90
				50.1% Skilled Nursing	64.7%
				49.9% Ancillary Service	35.3%
				119.6% Current Ratio	0.7
				-19.6% Days to Collect	51.6
				21.6% Avg Payment Days	54.4
				0.0% Depreciation Rate	216.7%
				1.0% Return on Equity	-13.2%
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235450 ALLENDALE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
ALLENDALE NURSING AND REHABILITATION COMMUNITY		12/31/2020 366 Days Settled			
ALLENDALE, MI 49401				CR Beds 60	POS Beds 0
OTTAWA		Key Performance Ind.			
WPS - MICHIGAN				Occupancy Rate	89.5%
				Length of Stay	100.8
				Average Wages	24.21
				21.3% Skilled Nursing	82.7%
				78.7% Ancillary Service	17.3%
				96.9% Current Ratio	3.8
				3.1% Days to Collect	158.3
				6.1% Avg Payment Days	28.4
				0.0% Depreciation Rate	98.0%
				8.6% Return on Equity	22.8%

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235531 ALPHA MANOR NURSING HOME				Proprietary - Corporation	
ALPHA MANOR NURSING HOME		4/3/2020 94 Days Settled*			
DETROIT, MI 48207		CR Beds 80		POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.6%	
Balance Sheet		Income Statement		Length of Stay	
				644.9	
Current Assets	548,259	Total Charges	2,951,244	Average Wages	
				18.96	
Fixed Assets	428,045	Contract Allowance	1,360,377	46.1% Skilled Nursing	
				91.1%	
Other Assets	13,543	Operating Revenue	1,590,867	53.9% Ancillary Service	
				8.9%	
Total Assets	989,847	Operating Expense	1,985,771	124.8% Current Ratio	
				0.7	
Current Liabilities	744,705	Operating Margin	-394,904	-24.8% Days to Collect	
				45.1	
Long Term Liabilities	-1,874,696	Other Income	140,368	8.8% Avg Payment Days	
				4.2	
Total Equity	2,119,838	Other Expense	0	0.0% Depreciation Rate	
				9.9%	
Total Liab. and Equity	989,847	Net Profit or Loss	(254,536)	-16.0% Return on Equity	
				-12.0%	

235459 ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA				Proprietary - Corporation	
ALTERCARE OF BIG RAPIDS CTR FOR REHAB & NURSING CA		12/31/2020 366 Days Settled			
BIG RAPIDS, MI 49307		CR Beds 100		POS Beds 0	
MECOSTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.0%	
Balance Sheet		Income Statement		Length of Stay	
				122.6	
Current Assets	1,259,851	Total Charges	9,439,878	Average Wages	
				20.04	
Fixed Assets	1,419,826	Contract Allowance	3,046,530	32.3% Skilled Nursing	
				84.9%	
Other Assets	310,758	Operating Revenue	6,393,348	67.7% Ancillary Service	
				15.1%	
Total Assets	2,990,435	Operating Expense	6,814,723	106.6% Current Ratio	
				1.5	
Current Liabilities	833,129	Operating Margin	-421,375	-6.6% Days to Collect	
				44.3	
Long Term Liabilities	2,877,178	Other Income	930,791	14.6% Avg Payment Days	
				18.1	
Total Equity	-719,872	Other Expense	0	0.0% Depreciation Rate	
				5.4%	
Total Liab. and Equity	2,990,435	Net Profit or Loss	509,416	8.0% Return on Equity	
				-70.8%	

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235102 AMBASSADOR, A VILLA CENTER				Proprietary - Other	
AMBASSADOR, A VILLA CENTER		12/31/2020 366 Days Settled			
DETROIT, MI 48214				CR Beds 176 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.7%
				Length of Stay	111.0
				Average Wages	23.72
				25.0% Skilled Nursing	75.4%
				75.0% Ancillary Service	24.6%
				96.8% Current Ratio	4.8
				3.2% Days to Collect	21.0
				13.0% Avg Payment Days	38.8
				0.0% Depreciation Rate	202.5%
				14.1% Return on Equity	51.6%

Balance Sheet		Income Statement			
Current Assets	7,381,277	Total Charges	20,143,052		
Fixed Assets	412,776	Contract Allowance	5,031,679		
Other Assets	0	Operating Revenue	15,111,373		
Total Assets	7,794,053	Operating Expense	14,631,362		
Current Liabilities	1,551,580	Operating Margin	480,011		
Long Term Liabilities	2,100,104	Other Income	1,960,185		
Total Equity	4,142,369	Other Expense	0		
Total Liab. and Equity	7,794,053	Net Profit or Loss	2,136,723		

235375 APPLEWOOD NURSING CENTER INC				Proprietary - Corporation	
APPLEWOOD NURSING CENTER INC		12/31/2020 366 Days Settled			
WOODHAVEN, MI 48183				CR Beds 150 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.9%
				Length of Stay	71.6
				Average Wages	22.23
				11.9% Skilled Nursing	78.0%
				88.1% Ancillary Service	22.0%
				99.0% Current Ratio	1.3
				1.0% Days to Collect	36.9
				6.3% Avg Payment Days	40.1
				0.0% Depreciation Rate	651.5%
				5.9% Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	3,247,967	Total Charges	15,920,669		
Fixed Assets	176,659	Contract Allowance	1,888,948		
Other Assets	-154,605	Operating Revenue	14,031,721		
Total Assets	3,270,021	Operating Expense	13,895,730		
Current Liabilities	2,441,368	Operating Margin	135,991		
Long Term Liabilities	0	Other Income	887,828		
Total Equity	828,653	Other Expense	0		
Total Liab. and Equity	3,270,021	Net Profit or Loss	828,653		

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235360 ARBOR MANOR CARE CENTER				Proprietary - Other	
ARBOR MANOR CARE CENTER		12/31/2020 366 Days Settled			
SPRING ARBOR, MI 49283		CR Beds 122 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.4%	
		Length of Stay		72.7	
		Average Wages		22.16	
		Skilled Nursing		71.5%	
		Ancillary Service		28.5%	
		Current Ratio		1.9	
		Days to Collect		180.4	
		Avg Payment Days		91.2	
		Depreciation Rate		7.3%	
		Return on Equity		44.8%	
Balance Sheet		Income Statement			
Current Assets	3,695,928	Total Charges	9,031,312		
Fixed Assets	2,406,384	Contract Allowance	2,879,919	31.9%	
Other Assets	45,625	Operating Revenue	6,151,393	68.1%	
Total Assets	6,147,937	Operating Expense	7,569,431	123.1%	
Current Liabilities	1,961,304	Operating Margin	-1,418,038	-23.1%	
Long Term Liabilities	2,971,207	Other Income	1,962,078	31.9%	
Total Equity	1,215,426	Other Expense	0	0.0%	
Total Liab. and Equity	6,147,937	Net Profit or Loss	544,040	8.8%	
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235584 ARGENTINE CARE CENTER				Proprietary - Corporation	
ARGENTINE CARE CENTER		10/31/2020 366 Days Settled			
LINDEN, MI 48451		CR Beds 60 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.6%	
		Length of Stay		216.0	
		Average Wages		18.38	
		Skilled Nursing		93.1%	
		Ancillary Service		6.9%	
		Current Ratio		2.1	
		Days to Collect		24.5	
		Avg Payment Days		15.1	
		Depreciation Rate		17.3%	
		Return on Equity		113.2%	
Balance Sheet		Income Statement			
Current Assets	847,680	Total Charges	4,899,341		
Fixed Assets	275,164	Contract Allowance	267,268	5.5%	
Other Assets	0	Operating Revenue	4,632,073	94.5%	
Total Assets	1,122,844	Operating Expense	5,058,093	109.2%	
Current Liabilities	398,521	Operating Margin	-426,020	-9.2%	
Long Term Liabilities	282,972	Other Income	925,850	20.0%	
Total Equity	441,351	Other Expense	0	0.0%	
Total Liab. and Equity	1,122,844	Net Profit or Loss	499,830	10.8%	

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235561 ARIA NURSING AND REHAB			Proprietary - Other		
ARIA NURSING AND REHAB			12/31/2020 366 Days Settled		
LANSING, MI 48911			CR Beds 110 POS Beds 0		
INGHAM			Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE			Occupancy Rate 83.1%		
Balance Sheet			Income Statement		
Current Assets	4,199,293	Total Charges	20,001,446		Length of Stay 95.9
Fixed Assets	328,787	Contract Allowance	8,993,122	45.0%	Average Wages 22.88
Other Assets	4,499	Operating Revenue	11,008,324	55.0%	Skilled Nursing 77.6%
Total Assets	4,532,579	Operating Expense	12,138,733	110.3%	Ancillary Service 22.4%
Current Liabilities	3,230,977	Operating Margin	-1,130,409	-10.3%	Current Ratio 1.3
Long Term Liabilities	-496,572	Other Income	1,820,978	16.5%	Days to Collect 53.4
Total Equity	1,798,174	Other Expense	0	0.0%	Avg Payment Days 47.5
Total Liab. and Equity	4,532,579	Net Profit or Loss	572,748	5.2%	Depreciation Rate 545.5%
235532 ASHLEY CARE CENTER			Proprietary - Partnership		
ASHLEY CARE CENTER			12/31/2020 366 Days Settled		
ASHLEY, MI 48806			CR Beds 63 POS Beds 0		
GRATIOT			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate 77.3%		
Balance Sheet			Income Statement		
Current Assets	2,064,475	Total Charges	5,966,551		Length of Stay 154.9
Fixed Assets	2,438,840	Contract Allowance	429,885	7.2%	Average Wages 15.12
Other Assets	921	Operating Revenue	5,536,666	92.8%	Skilled Nursing 87.9%
Total Assets	4,504,236	Operating Expense	5,796,491	104.7%	Ancillary Service 12.1%
Current Liabilities	670,673	Operating Margin	-259,825	-4.7%	Current Ratio 3.1
Long Term Liabilities	3,357,516	Other Income	1,112,263	20.1%	Days to Collect 49.4
Total Equity	476,047	Other Expense	0	0.0%	Avg Payment Days 26.1
Total Liab. and Equity	4,504,236	Net Profit or Loss	752,734	13.6%	Depreciation Rate 8.6%
			Return on Equity 158.1%		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235427 AUTUMN WOODS RESIDENTIAL HLTH				Proprietary - Partnership	
AUTUMN WOODS RESIDENTIAL HLTH		12/31/2020 366 Days Settled			
WARREN, MI 48093		CR Beds 293 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.3%	
Balance Sheet		Income Statement		Length of Stay	
				102.8	
Current Assets	6,073,658	Total Charges	31,096,729	Average Wages	
				23.19	
Fixed Assets	948,828	Contract Allowance	4,922,314	Skilled Nursing	
			15.8%	85.6%	
Other Assets	1,393,114	Operating Revenue	26,174,415	Ancillary Service	
			84.2%	14.4%	
Total Assets	8,415,600	Operating Expense	29,984,065	Current Ratio	
			114.6%	1.1	
Current Liabilities	5,733,315	Operating Margin	-3,809,650	Days to Collect	
			-14.6%	54.0	
Long Term Liabilities	671,363	Other Income	1,930,935	Avg Payment Days	
			7.4%	35.2	
Total Equity	2,010,922	Other Expense	0	Depreciation Rate	
			0.0%	201.3%	
Total Liab. and Equity	8,415,600	Net Profit or Loss	(1,878,715)	Return on Equity	
			-7.2%	-93.4%	

235446 AUTUMNWOOD OF DECKERVILLE				Proprietary - Corporation	
AUTUMNWOOD OF DECKERVILLE		12/31/2020 366 Days Settled			
DECKERVILLE, MI 48427		CR Beds 84 POS Beds 0			
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay	
				119.7	
Current Assets	1,788,440	Total Charges	16,893,071	Average Wages	
				18.48	
Fixed Assets	336,745	Contract Allowance	7,894,824	Skilled Nursing	
			46.7%	85.8%	
Other Assets	7,000	Operating Revenue	8,998,247	Ancillary Service	
			53.3%	14.2%	
Total Assets	2,132,185	Operating Expense	8,793,769	Current Ratio	
			97.7%	1.2	
Current Liabilities	1,536,882	Operating Margin	204,478	Days to Collect	
			2.3%	84.5	
Long Term Liabilities	-2,234,395	Other Income	909,799	Avg Payment Days	
			10.1%	23.6	
Total Equity	2,829,698	Other Expense	0	Depreciation Rate	
			0.0%	50.5%	
Total Liab. and Equity	2,132,185	Net Profit or Loss	1,114,277	Return on Equity	
			12.4%	39.4%	

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235438 AUTUMNWOOD OF MCBAIN		Proprietary - Corporation	
AUTUMNWOOD OF MCBAIN		12/31/2020 366 Days Settled	
MC BAIN, MI 49657		CR Beds 95 POS Beds 0	
MISSAUKEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	73.0%
Balance Sheet		Income Statement	
Current Assets	506,221	Total Charges	15,409,104
Fixed Assets	588,104	Contract Allowance	7,590,094
Other Assets	12,569	Operating Revenue	7,819,010
Total Assets	1,106,894	Operating Expense	8,474,171
Current Liabilities	1,850,456	Operating Margin	-655,161
Long Term Liabilities	-3,917,614	Other Income	954,525
Total Equity	3,174,052	Other Expense	0
Total Liab. and Equity	1,106,894	Net Profit or Loss	299,364
		49.3%	Skilled Nursing 83.1%
		50.7%	Ancillary Service 16.9%
		108.4%	Current Ratio 0.3
		-8.4%	Days to Collect 53.6
		12.2%	Avg Payment Days 14.0
		0.0%	Depreciation Rate 94.1%
		3.8%	Return on Equity 9.4%
235139 AVISTA NURSING AND REHAB		Proprietary - Other	
AVISTA NURSING AND REHAB		12/31/2020 366 Days Settled	
SAGINAW, MI 48601		CR Beds 103 POS Beds 0	
SAGINAW		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	68.9%
Balance Sheet		Income Statement	
Current Assets	3,588,293	Total Charges	19,781,092
Fixed Assets	338,553	Contract Allowance	11,546,734
Other Assets	4,500	Operating Revenue	8,234,358
Total Assets	3,931,346	Operating Expense	8,698,981
Current Liabilities	2,607,289	Operating Margin	-464,623
Long Term Liabilities	-198,878	Other Income	1,627,310
Total Equity	1,522,935	Other Expense	0
Total Liab. and Equity	3,931,346	Net Profit or Loss	1,072,056
		58.4%	Skilled Nursing 59.3%
		41.6%	Ancillary Service 40.7%
		105.6%	Current Ratio 1.4
		-5.6%	Days to Collect 98.5
		19.8%	Avg Payment Days 58.6
		0.0%	Depreciation Rate 183.2%
		13.0%	Return on Equity 70.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235033 BAY BLUFFS-EMMET CO MED CARE FAC				Nonprofit - Church	
BAY BLUFFS-EMMET CO MED CARE FAC 12/31/2020 366 Days Settled					
HARBOR SPRINGS, MI 49740				CR Beds 120 POS Beds 0	
EMMET				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.7%
Balance Sheet				Income Statement	
Current Assets	4,133,134	Total Charges	13,075,545	Length of Stay	325.2
Fixed Assets	4,113,058	Contract Allowance	175,057	Average Wages	21.94
Other Assets	74,238	Operating Revenue	12,900,488	1.3% Skilled Nursing	97.2%
Total Assets	8,320,430	Operating Expense	14,546,949	98.7% Ancillary Service	2.8%
Current Liabilities	1,733,820	Operating Margin	-1,646,461	112.8% Current Ratio	2.4
Long Term Liabilities	145,709	Other Income	2,773,839	-12.8% Days to Collect	46.7
Total Equity	6,440,901	Other Expense	0	21.5% Avg Payment Days	28.9
Total Liab. and Equity	8,320,430	Net Profit or Loss	1,056,715	0.0% Depreciation Rate	2.7%
				8.2% Return on Equity	16.4%

235044 BAY COUNTY MEDICAL CARE FACILITY				Government - County	
BAY COUNTY MEDICAL CARE FACILITY 12/31/2020 366 Days Settled					
ESSEXVILLE, MI 48732				CR Beds 198 POS Beds 0	
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.8%
Balance Sheet				Income Statement	
Current Assets	9,682,959	Total Charges	20,231,575	Length of Stay	162.9
Fixed Assets	22,175,945	Contract Allowance	-1,656,000	Average Wages	24.43
Other Assets	10,996,117	Operating Revenue	21,887,575	-8.2% Skilled Nursing	92.9%
Total Assets	42,855,021	Operating Expense	28,212,539	108.2% Ancillary Service	7.1%
Current Liabilities	9,888,492	Operating Margin	-6,324,964	128.9% Current Ratio	1.0
Long Term Liabilities	26,454,797	Other Income	5,343,413	-28.9% Days to Collect	140.5
Total Equity	6,511,732	Other Expense	0	24.4% Avg Payment Days	36.9
Total Liab. and Equity	42,855,021	Net Profit or Loss	(1,076,239)	0.0% Depreciation Rate	5.2%
				-4.9% Return on Equity	-16.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235388 BAY SHORES SENIOR CARE AND REHAB CENTER		Proprietary - Corporation	
BAY SHORES SENIOR CARE AND REHAB CENTER 12/31/2020 366 Days Settled			
BAY CITY, MI 48706		CR Beds 126 POS Beds 0	
BAY		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	67.1%
Balance Sheet		Income Statement	
Current Assets	4,246,417	Total Charges	17,383,454
Fixed Assets	458,240	Contract Allowance	6,034,583
Other Assets	0	Operating Revenue	11,348,871
Total Assets	4,704,657	Operating Expense	12,219,472
Current Liabilities	238,881	Operating Margin	-870,601
Long Term Liabilities	0	Other Income	2,013,308
Total Equity	4,465,776	Other Expense	0
Total Liab. and Equity	4,704,657	Net Profit or Loss	1,046,878
		34.7%	Skilled Nursing 72.7%
		65.3%	Ancillary Service 27.3%
		107.7%	Current Ratio 17.8
		-7.7%	Days to Collect 44.1
		17.7%	Avg Payment Days 27.2
		0.0%	Depreciation Rate 64.8%
		9.2%	Return on Equity 23.4%

235144 BAYSIDE VILLAGE		Nonprofit - Church	
BAYSIDE VILLAGE 9/30/2020 366 Days Settled			
L' ANSE, MI 49946		CR Beds 59 POS Beds 0	
BARAGA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.3%
Balance Sheet		Income Statement	
Current Assets	1,404,857	Total Charges	4,985,191
Fixed Assets	670,344	Contract Allowance	478,253
Other Assets	0	Operating Revenue	4,506,938
Total Assets	2,075,201	Operating Expense	4,827,927
Current Liabilities	397,143	Operating Margin	-320,989
Long Term Liabilities	0	Other Income	662,451
Total Equity	1,678,058	Other Expense	0
Total Liab. and Equity	2,075,201	Net Profit or Loss	341,462
		9.6%	Skilled Nursing 90.4%
		90.4%	Ancillary Service 9.6%
		107.1%	Current Ratio 3.5
		-7.1%	Days to Collect 48.2
		14.7%	Avg Payment Days 28.9
		0.0%	Depreciation Rate 2.8%
		7.6%	Return on Equity 20.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235633 BEACON HILL AT EASTGATE				Nonprofit - Other	
BEACON HILL AT EASTGATE		3/31/2020 366 Days Settled			
GRAND RAPIDS, MI 49506				CR Beds 296 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.8%
				Length of Stay	658.8
				Average Wages	20.84
				7.7% Skilled Nursing	23.2%
				92.3% Ancillary Service	4.1%
				114.8% Current Ratio	0.8
				-14.8% Days to Collect	22.3
				3.6% Avg Payment Days	17.5
				0.0% Depreciation Rate	2.5%
				-11.5% Return on Equity	11.6%

Balance Sheet		Income Statement			
Current Assets	14,277,702	Total Charges	16,485,736		
Fixed Assets	56,301,546	Contract Allowance	1,271,231		
Other Assets	6,094,269	Operating Revenue	15,214,505		
Total Assets	76,673,517	Operating Expense	17,472,381		
Current Liabilities	17,027,846	Operating Margin	-2,257,876		
Long Term Liabilities	74,683,539	Other Income	543,721		
Total Equity	-15,037,868	Other Expense	0		
Total Liab. and Equity	76,673,517	Net Profit or Loss	(1,747,265)		

235475 BEACONSHIRE NURSING CENTRE				Proprietary - Partnership	
BEACONSHIRE NURSING CENTRE		12/31/2020 366 Days Settled			
DETROIT, MI 48219				CR Beds 99 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.7%
				Length of Stay	119.8
				Average Wages	21.48
				59.7% Skilled Nursing	95.3%
				40.3% Ancillary Service	4.7%
				123.3% Current Ratio	1.1
				-23.3% Days to Collect	106.6
				22.2% Avg Payment Days	100.7
				0.0% Depreciation Rate	11.3%
				-1.1% Return on Equity	7.2%

Balance Sheet		Income Statement			
Current Assets	3,586,838	Total Charges	15,100,025		
Fixed Assets	1,455,682	Contract Allowance	9,009,287		
Other Assets	0	Operating Revenue	6,090,738		
Total Assets	5,042,520	Operating Expense	7,508,597		
Current Liabilities	3,319,044	Operating Margin	-1,417,859		
Long Term Liabilities	2,638,510	Other Income	1,351,853		
Total Equity	-915,034	Other Expense	0		
Total Liab. and Equity	5,042,520	Net Profit or Loss	(66,006)		

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235462 BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS				Nonprofit - Other	
BEAUMONT REHAB & CONTINUING CARE FARMINGTON HILLS				12/31/2020 366 Days Settled	
FARMINGTON HILLS, MI 48336				CR Beds 179 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	59.9%
Balance Sheet		Income Statement		Length of Stay	145.8
Current Assets	-39,900,483	Total Charges	16,926,197	Average Wages	23.91
Fixed Assets	7,808,074	Contract Allowance	3,452,191	20.4% Skilled Nursing	86.0%
Other Assets	455,000	Operating Revenue	13,474,006	79.6% Ancillary Service	14.0%
Total Assets	-31,637,409	Operating Expense	17,885,517	132.7% Current Ratio	(15.3)
Current Liabilities	2,606,818	Operating Margin	-4,411,511	-32.7% Days to Collect	(1,444.5)
Long Term Liabilities	8,163,172	Other Income	1,744,734	12.9% Avg Payment Days	25.5
Total Equity	-42,407,399	Other Expense	0	0.0% Depreciation Rate	4.7%
Total Liab. and Equity	-31,637,409	Net Profit or Loss	(3,068,577)	-22.8% Return on Equity	7.2%

235502 BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN				Nonprofit - Other	
BEAUMONT REHABILITATION & CONTINUING CARE DEARBORN				12/31/2020 366 Days Settled	
DEARBORN, MI 48120				CR Beds 528 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	52.0%
Balance Sheet		Income Statement		Length of Stay	154.5
Current Assets	4,283,655	Total Charges	25,898,040	Average Wages	26.28
Fixed Assets	25,180,575	Contract Allowance	4,899,544	18.9% Skilled Nursing	39.9%
Other Assets	74,262,931	Operating Revenue	20,998,496	81.1% Ancillary Service	25.8%
Total Assets	103,727,161	Operating Expense	25,863,126	123.2% Current Ratio	0.3
Current Liabilities	15,397,002	Operating Margin	-4,864,630	-23.2% Days to Collect	(111.1)
Long Term Liabilities	18,600,602	Other Income	10,892,251	51.9% Avg Payment Days	21.1
Total Equity	69,729,557	Other Expense	0	0.0% Depreciation Rate	4.8%
Total Liab. and Equity	103,727,161	Net Profit or Loss	5,888,849	28.0% Return on Equity	8.4%

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235470 BELLBROOK				Nonprofit - Church	
BELLBROOK		6/30/2020 366 Days Settled			
ROCHESTER HILLS, MI 48307				CR Beds 96	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.7%
Balance Sheet		Income Statement		Length of Stay	80.4
Current Assets	1,024,065	Total Charges	23,284,892	Average Wages	20.90
Fixed Assets	4,699,364	Contract Allowance	6,723,744	28.9%	Skilled Nursing 32.8%
Other Assets	1,037	Operating Revenue	16,561,148	71.1%	Ancillary Service 28.5%
Total Assets	<u>5,724,466</u>	Operating Expense	<u>16,209,821</u>	97.9%	Current Ratio 0.0
Current Liabilities	-35,912,487	Operating Margin	351,327	2.1%	Days to Collect 17.5
Long Term Liabilities	5,062,833	Other Income	1,069,835	6.5%	Avg Payment Days 31.0
Total Equity	<u>36,574,120</u>	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	<u>5,724,466</u>	Net Profit or Loss	<u>1,421,162</u>	8.6%	Return on Equity 3.9%
235376 BELLE FOUNTAIN NURSING & REHABILITATION CENTER				Proprietary - Corporation	
BELLE FOUNTAIN NURSING & REHABILITATION CENTER		9/30/2020 366 Days Settled			
RIVERVIEW, MI 48192				CR Beds 91	POS Beds 0
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.6%
Balance Sheet		Income Statement		Length of Stay	35.4
Current Assets	4,793,009	Total Charges	19,113,129	Average Wages	21.10
Fixed Assets	205,380	Contract Allowance	8,178,071	42.8%	Skilled Nursing 66.6%
Other Assets	0	Operating Revenue	10,935,058	57.2%	Ancillary Service 33.4%
Total Assets	<u>4,998,389</u>	Operating Expense	<u>10,582,513</u>	96.8%	Current Ratio 1.7
Current Liabilities	2,877,138	Operating Margin	352,545	3.2%	Days to Collect 45.6
Long Term Liabilities	2,962,147	Other Income	713,391	6.5%	Avg Payment Days 91.3
Total Equity	<u>-840,896</u>	Other Expense	0	0.0%	Depreciation Rate 151.7%
Total Liab. and Equity	<u>4,998,389</u>	Net Profit or Loss	<u>1,065,936</u>	9.7%	Return on Equity -126.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235651 BISHOP NOA HOME FOR SENIOR CITIZENS		Nonprofit - Church	
BISHOP NOA HOME FOR SENIOR CITIZENS		6/30/2020 366 Days Settled	
ESCANABA, MI 49829		CR Beds 109 POS Beds 0	
DELTA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	79.6%
Balance Sheet		Length of Stay	170.7
Income Statement		Average Wages	17.20
Current Assets	3,758,466	Total Charges	8,100,202
Fixed Assets	4,259,671	Contract Allowance	-15,568 -0.2%
Other Assets	1,850,178	Operating Revenue	8,115,770 100.2%
Total Assets	9,868,315	Operating Expense	8,152,832 100.5%
Current Liabilities	1,027,010	Operating Margin	-37,062 -0.5%
Long Term Liabilities	2,617,529	Other Income	694,132 8.6%
Total Equity	6,223,776	Other Expense	0 0.0%
Total Liab. and Equity	9,868,315	Net Profit or Loss	640,892 7.9%
		Skilled Nursing	88.4%
		Ancillary Service	9.3%
		Current Ratio	3.7
		Days to Collect	40.6
		Avg Payment Days	46.1
		Depreciation Rate	2.6%
		Return on Equity	10.3%

235662 BLOOMFIELD ORCHARD VILLA		Proprietary - Corporation	
BLOOMFIELD ORCHARD VILLA		12/31/2020 366 Days Settled	
WEST BLOOMFIELD, MI 48323		CR Beds 50 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	80.5%
Balance Sheet		Length of Stay	237.7
Income Statement		Average Wages	22.60
Current Assets	734,336	Total Charges	8,807,281
Fixed Assets	514,215	Contract Allowance	4,166,158 47.3%
Other Assets	8,883	Operating Revenue	4,641,123 52.7%
Total Assets	1,257,434	Operating Expense	5,322,526 114.7%
Current Liabilities	570,347	Operating Margin	-681,403 -14.7%
Long Term Liabilities	-5,377,737	Other Income	873,337 18.8%
Total Equity	6,064,824	Other Expense	0 0.0%
Total Liab. and Equity	1,257,434	Net Profit or Loss	191,934 4.1%
		Skilled Nursing	87.3%
		Ancillary Service	12.7%
		Current Ratio	1.3
		Days to Collect	78.8
		Avg Payment Days	15.1
		Depreciation Rate	30.9%
		Return on Equity	3.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235289 BORGESS GARDENS				Nonprofit - Church		
BORGESS GARDENS		6/30/2020 366 Days Settled				
KALAMAZOO, MI 49048				CR Beds 101 POS Beds 0		
KALAMAZOO				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.5%	
Balance Sheet		Income Statement		Length of Stay	38.5	
Current Assets	1,173,789	Total Charges	14,973,834	Average Wages	19.93	
Fixed Assets	8,130,747	Contract Allowance	4,424,967	29.6%	Skilled Nursing	63.2%
Other Assets	539,462	Operating Revenue	10,548,867	70.4%	Ancillary Service	36.8%
Total Assets	9,843,998	Operating Expense	11,397,431	108.0%	Current Ratio	1.4
Current Liabilities	864,604	Operating Margin	-848,564	-8.0%	Days to Collect	38.3
Long Term Liabilities	884,607	Other Income	451,607	4.3%	Avg Payment Days	25.5
Total Equity	8,094,787	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	9,843,998	Net Profit or Loss	(396,957)	-3.8%	Return on Equity	-4.9%
235526 BOULDER PARK TERRACE				Proprietary - Corporation		
BOULDER PARK TERRACE		9/30/2020 366 Days Settled				
CHARLEVOIX, MI 49720				CR Beds 72 POS Beds 0		
CHARLEVOIX				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.6%	
Balance Sheet		Income Statement		Length of Stay	106.7	
Current Assets	3,686,689	Total Charges	8,908,100	Average Wages	16.31	
Fixed Assets	3,205,652	Contract Allowance	2,122,678	23.8%	Skilled Nursing	82.9%
Other Assets	1,978,002	Operating Revenue	6,785,422	76.2%	Ancillary Service	17.1%
Total Assets	8,870,343	Operating Expense	6,612,676	97.5%	Current Ratio	3.7
Current Liabilities	1,005,539	Operating Margin	172,746	2.5%	Days to Collect	79.7
Long Term Liabilities	0	Other Income	229,501	3.4%	Avg Payment Days	36.5
Total Equity	7,864,804	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	8,870,343	Net Profit or Loss	263,247	3.9%	Return on Equity	3.3%

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235242 BOULEVARD MANOR, LLC		Proprietary - Corporation	
BOULEVARD MANOR, LLC		12/31/2020 366 Days Settled	
DETROIT, MI 48207		CR Beds 87 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	67.5%
Balance Sheet		Income Statement	
Current Assets	1,342,296	Total Charges	5,972,258
Fixed Assets	270,569	Contract Allowance	523,741
Other Assets	8,627	Operating Revenue	5,448,517
Total Assets	1,621,492	Operating Expense	6,313,752
Current Liabilities	4,582,083	Operating Margin	-865,235
Long Term Liabilities	-1,892,529	Other Income	817,044
Total Equity	-1,068,062	Other Expense	0
Total Liab. and Equity	1,621,492	Net Profit or Loss	(48,191)
		8.8%	Skilled Nursing 88.9%
		91.2%	Ancillary Service 11.1%
		115.9%	Current Ratio 0.3
		-15.9%	Days to Collect 84.3
		15.0%	Avg Payment Days 159.5
		0.0%	Depreciation Rate 62.0%
		-0.9%	Return on Equity 4.5%

235498 BOULEVARD TEMPLE CARE CENTER, LLC		Proprietary - Corporation	
BOULEVARD TEMPLE CARE CENTER, LLC		12/31/2020 366 Days Settled	
DETROIT, MI 48208		CR Beds 124 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.6%
Balance Sheet		Income Statement	
Current Assets	812,300	Total Charges	19,354,557
Fixed Assets	1,417,648	Contract Allowance	8,130,814
Other Assets	11,695	Operating Revenue	11,223,743
Total Assets	2,241,643	Operating Expense	13,215,653
Current Liabilities	1,986,837	Operating Margin	-1,991,910
Long Term Liabilities	-3,881,527	Other Income	1,434,005
Total Equity	4,136,333	Other Expense	0
Total Liab. and Equity	2,241,643	Net Profit or Loss	(557,905)
		42.0%	Skilled Nursing 83.7%
		58.0%	Ancillary Service 16.3%
		117.7%	Current Ratio 0.4
		-17.7%	Days to Collect 63.5
		12.8%	Avg Payment Days 9.3
		0.0%	Depreciation Rate 43.8%
		-5.0%	Return on Equity -13.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235245 BRITTANY MANOR				Proprietary - Corporation	
BRITTANY MANOR		12/31/2020 366 Days Settled			
MIDLAND, MI 48642		CR Beds 150 POS Beds 0			
MIDLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.8%	
		Length of Stay		84.3	
		Average Wages		18.96	
		Skilled Nursing		76.8%	
		Ancillary Service		23.2%	
		Current Ratio		0.1	
		Days to Collect		40.3	
		Avg Payment Days		17.3	
		Depreciation Rate		185.4%	
		Return on Equity		-339.3%	
Balance Sheet		Income Statement			
Current Assets	315,049	Total Charges	23,106,104		
Fixed Assets	552,103	Contract Allowance	10,854,574	47.0%	
Other Assets	6,774	Operating Revenue	12,251,530	53.0%	
Total Assets	873,926	Operating Expense	15,353,943	125.3%	
Current Liabilities	4,111,528	Operating Margin	-3,102,413	-25.3%	
Long Term Liabilities	-3,674,889	Other Income	1,618,766	13.2%	
Total Equity	437,287	Other Expense	0	0.0%	
Total Liab. and Equity	873,926	Net Profit or Loss	(1,483,647)	-12.1%	
235434 BRONSON COMMONS				Nonprofit - Other	
BRONSON COMMONS		12/31/2020 366 Days Settled			
MATTAWAN, MI 49071		CR Beds 100 POS Beds 0			
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.9%	
		Length of Stay		52.3	
		Average Wages		26.00	
		Skilled Nursing		82.1%	
		Ancillary Service		17.9%	
		Current Ratio		7.7	
		Days to Collect		113.0	
		Avg Payment Days		27.2	
		Depreciation Rate		6.4%	
		Return on Equity		29.5%	
Balance Sheet		Income Statement			
Current Assets	7,944,891	Total Charges	14,003,332		
Fixed Assets	15,080,811	Contract Allowance	2,814,718	20.1%	
Other Assets	155,628	Operating Revenue	11,188,614	79.9%	
Total Assets	23,181,330	Operating Expense	13,958,526	124.8%	
Current Liabilities	1,036,368	Operating Margin	-2,769,912	-24.8%	
Long Term Liabilities	17,666,476	Other Income	4,178,079	37.3%	
Total Equity	4,478,486	Other Expense	0	0.0%	
Total Liab. and Equity	23,181,330	Net Profit or Loss	1,321,167	11.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235039 BROOKCREST				Nonprofit - Other	
BROOKCREST		12/31/2020 366 Days Settled			
GRANDVILLE, MI 49418		CR Beds 114 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.4%		
Balance Sheet		Income Statement		Length of Stay	126.2
Current Assets	7,959,200	Total Charges	12,588,664	Average Wages	22.17
Fixed Assets	1,105,885	Contract Allowance	2,812,915	22.3%	Skilled Nursing 93.8%
Other Assets	-1,952	Operating Revenue	9,775,749	77.7%	Ancillary Service 6.2%
Total Assets	9,063,133	Operating Expense	11,389,431	116.5%	Current Ratio 16.6
Current Liabilities	479,326	Operating Margin	-1,613,682	-16.5%	Days to Collect 296.9
Long Term Liabilities	812,911	Other Income	1,838,125	18.8%	Avg Payment Days 14.5
Total Equity	7,770,896	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	9,063,133	Net Profit or Loss	29,443	0.3%	Return on Equity 0.4%
235236 BURCHAM HILLS RETIREMENT CTR				Nonprofit - Other	
BURCHAM HILLS RETIREMENT CTR		6/30/2020 366 Days Settled			
EAST LANSING, MI 48823		CR Beds 426 POS Beds 0			
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	64.7%		
Balance Sheet		Income Statement		Length of Stay	144.1
Current Assets	11,852,888	Total Charges	33,382,956	Average Wages	21.88
Fixed Assets	23,694,778	Contract Allowance	7,066,560	21.2%	Skilled Nursing 43.0%
Other Assets	3,019,030	Operating Revenue	26,316,396	78.8%	Ancillary Service 21.1%
Total Assets	38,566,696	Operating Expense	27,244,914	103.5%	Current Ratio 2.3
Current Liabilities	5,109,249	Operating Margin	-928,518	-3.5%	Days to Collect 30.2
Long Term Liabilities	20,235,018	Other Income	1,386,976	5.3%	Avg Payment Days 23.8
Total Equity	13,222,429	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	38,566,696	Net Profit or Loss	208,458	0.8%	Return on Equity 1.6%

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235237 CALHOUN COUNTY MEDICAL CARE FACILITY				Government - County	
CALHOUN COUNTY MEDICAL CARE FACILITY				12/31/2020 366 Days Settled	
BATTLE CREEK, MI 49014				CR Beds 120 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 76.9%	
Balance Sheet		Income Statement		Length of Stay 276.8	
Current Assets	4,780,239	Total Charges	14,857,984	Average Wages 22.94	
Fixed Assets	12,501,475	Contract Allowance	2,020,181	13.6%	Skilled Nursing 84.5%
Other Assets	3,492,660	Operating Revenue	12,837,803	86.4%	Ancillary Service 15.5%
Total Assets	20,774,374	Operating Expense	16,125,157	125.6%	Current Ratio 1.4
Current Liabilities	3,493,605	Operating Margin	-3,287,354	-25.6%	Days to Collect 4.9
Long Term Liabilities	3,153,813	Other Income	2,955,637	23.0%	Avg Payment Days 18.8
Total Equity	14,126,956	Other Expense	0	0.0%	Depreciation Rate 2.9%
Total Liab. and Equity	20,774,374	Net Profit or Loss	(391,480)	-3.0%	Return on Equity -2.8%
235187 CAMBRIDGE EAST HEALTHCARE CENTER				Proprietary - Corporation	
CAMBRIDGE EAST HEALTHCARE CENTER				9/30/2020 366 Days Settled	
MADISON HEIGHTS, MI 48071				CR Beds 160 POS Beds 0	
OAKLAND				Key Performance Ind.	
TRAILBLAZER (COLORADO)				Occupancy Rate 56.0%	
Balance Sheet		Income Statement		Length of Stay 123.2	
Current Assets	-832,849	Total Charges	29,168,294	Average Wages 25.66	
Fixed Assets	4,151,442	Contract Allowance	20,782,463	71.3%	Skilled Nursing 93.5%
Other Assets	12,383	Operating Revenue	8,385,831	28.7%	Ancillary Service 6.5%
Total Assets	3,330,976	Operating Expense	10,619,026	126.6%	Current Ratio (0.5)
Current Liabilities	1,779,826	Operating Margin	-2,233,195	-26.6%	Days to Collect (37.2)
Long Term Liabilities	4,390,287	Other Income	648,824	7.7%	Avg Payment Days 60.1
Total Equity	-2,839,137	Other Expense	0	0.0%	Depreciation Rate 14.6%
Total Liab. and Equity	3,330,976	Net Profit or Loss	(1,584,371)	-18.9%	Return on Equity 55.8%

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235214 CAMBRIDGE NORTH HEALTHCARE CENTER				Proprietary - Corporation	
CAMBRIDGE NORTH HEALTHCARE CENTER		9/30/2020 366 Days Settled			
CLAWSON, MI 48017				CR Beds 120 POS Beds 0	
OAKLAND				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.4%
				Length of Stay	138.4
				Average Wages	26.77
				69.4% Skilled Nursing	93.6%
				30.6% Ancillary Service	6.4%
				112.3% Current Ratio	0.0
				-12.3% Days to Collect	1.0
				6.3% Avg Payment Days	55.2
				0.0% Depreciation Rate	13.2%
				-6.0% Return on Equity	158.2%

Balance Sheet		Income Statement			
Current Assets	31,748	Total Charges	29,365,429		
Fixed Assets	4,455,428	Contract Allowance	20,367,328		
Other Assets	18,286	Operating Revenue	8,998,101		
Total Assets	4,505,462	Operating Expense	10,107,277		
Current Liabilities	1,543,617	Operating Margin	-1,109,176		
Long Term Liabilities	3,305,242	Other Income	565,979		
Total Equity	-343,397	Other Expense	0		
Total Liab. and Equity	4,505,462	Net Profit or Loss	(543,197)		

235664 CAMBRIDGE SOUTH HEALTHCARE CTR				Proprietary - Corporation	
CAMBRIDGE SOUTH HEALTHCARE CTR		12/31/2020 366 Days Settled			
BEVERLY HILLS, MI 48025				CR Beds 102 POS Beds 0	
OAKLAND				Key Performance Ind.	
				Occupancy Rate	51.1%
				Length of Stay	92.5
				Average Wages	30.24
				68.2% Skilled Nursing	94.1%
				31.8% Ancillary Service	5.9%
				137.3% Current Ratio	(0.3)
				-37.3% Days to Collect	(34.3)
				17.9% Avg Payment Days	66.6
				0.0% Depreciation Rate	10.9%
				-19.4% Return on Equity	8.3%

Balance Sheet		Income Statement			
Current Assets	-508,055	Total Charges	17,492,897		
Fixed Assets	1,195,203	Contract Allowance	11,937,863		
Other Assets	10,652	Operating Revenue	5,555,034		
Total Assets	697,800	Operating Expense	7,626,092		
Current Liabilities	1,604,108	Operating Margin	-2,071,058		
Long Term Liabilities	12,100,070	Other Income	992,190		
Total Equity	-13,006,378	Other Expense	0		
Total Liab. and Equity	697,800	Net Profit or Loss	(1,078,868)		

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235031 CANAL VIEW - HOUGHTON COUNTY				Government - County	
CANAL VIEW - HOUGHTON COUNTY		9/30/2020 366 Days Settled			
HANCOCK, MI 49930		CR Beds 197 POS Beds 0			
HOUGHTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.5%	
Balance Sheet		Income Statement		Length of Stay 267.7	
Current Assets	17,807,349	Total Charges	26,656,151	Average Wages 21.32	
Fixed Assets	14,175,888	Contract Allowance	1,523,248	5.7%	Skilled Nursing 90.1%
Other Assets	3,572,467	Operating Revenue	25,132,903	94.3%	Ancillary Service 9.9%
Total Assets	35,555,704	Operating Expense	26,435,213	105.2%	Current Ratio 4.9
Current Liabilities	3,634,625	Operating Margin	-1,302,310	-5.2%	Days to Collect 32.8
Long Term Liabilities	4,236,601	Other Income	3,188,329	12.7%	Avg Payment Days 41.2
Total Equity	27,684,478	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	35,555,704	Net Profit or Loss	1,686,035	6.7%	Return on Equity 6.1%
235555 CANTERBURY ON THE LAKE				Nonprofit - Church	
CANTERBURY ON THE LAKE		6/30/2020 366 Days Settled			
WATERFORD, MI 48329		CR Beds 128 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay 84.2	
Current Assets	10,808,087	Total Charges	25,016,946	Average Wages 22.15	
Fixed Assets	19,704,966	Contract Allowance	5,136,579	20.5%	Skilled Nursing 55.3%
Other Assets	6,443,938	Operating Revenue	19,880,367	79.5%	Ancillary Service 15.9%
Total Assets	36,956,991	Operating Expense	23,306,000	117.2%	Current Ratio 4.1
Current Liabilities	2,608,262	Operating Margin	-3,425,633	-17.2%	Days to Collect 24.2
Long Term Liabilities	36,258,652	Other Income	1,636,448	8.2%	Avg Payment Days 22.2
Total Equity	-1,909,923	Other Expense	0	0.0%	Depreciation Rate 6.3%
Total Liab. and Equity	36,956,991	Net Profit or Loss	(1,993,429)	-10.0%	Return on Equity 104.4%

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235223 CARE AND REHABILITATION CENTER AT GLACIER HILLS				Nonprofit - Church	
CARE AND REHABILITATION CENTER AT GLACIER HILLS				6/30/2020 366 Days Settled	
ANN ARBOR, MI 48105				CR Beds 329 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.2%
Balance Sheet		Income Statement		Length of Stay	110.8
Current Assets	4,650,902	Total Charges	48,853,551	Average Wages	20.73
Fixed Assets	51,938,090	Contract Allowance	16,921,231	34.6% Skilled Nursing	37.7%
Other Assets	39,033,059	Operating Revenue	31,932,320	65.4% Ancillary Service	28.4%
Total Assets	95,622,051	Operating Expense	36,748,328	115.1% Current Ratio	(1.2)
Current Liabilities	-3,826,078	Operating Margin	-4,816,008	-15.1% Days to Collect	19.1
Long Term Liabilities	73,352,883	Other Income	3,431,806	10.7% Avg Payment Days	29.1
Total Equity	26,095,246	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	95,622,051	Net Profit or Loss	(1,384,202)	-4.3% Return on Equity	-5.3%

235615 CARETEL INNS OF BRIGHTON				Proprietary - Corporation	
CARETEL INNS OF BRIGHTON				12/31/2020 366 Days Settled	
BRIGHTON, MI 48116				CR Beds 136 POS Beds 0	
LIVINGSTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.1%
Balance Sheet		Income Statement		Length of Stay	62.0
Current Assets	3,782,841	Total Charges	11,496,759	Average Wages	20.60
Fixed Assets	89,458	Contract Allowance	2,055,208	17.9% Skilled Nursing	51.9%
Other Assets	-60,754	Operating Revenue	9,441,551	82.1% Ancillary Service	18.8%
Total Assets	3,811,545	Operating Expense	9,467,670	100.3% Current Ratio	1.3
Current Liabilities	2,961,557	Operating Margin	-26,119	-0.3% Days to Collect	37.3
Long Term Liabilities	13,243	Other Income	740,047	7.8% Avg Payment Days	53.0
Total Equity	836,745	Other Expense	0	0.0% Depreciation Rate	929.5%
Total Liab. and Equity	3,811,545	Net Profit or Loss	576,414	6.1% Return on Equity	68.9%

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235646 CARETEL INNS OF LINDEN				Proprietary - Partnership	
CARETEL INNS OF LINDEN		12/31/2020 366 Days Settled			
LINDEN, MI 48451		CR Beds 160 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.3%	
Balance Sheet		Income Statement		Length of Stay	
				96.4	
Current Assets	1,276,088	Total Charges	12,407,638	Average Wages	
Fixed Assets	29,192	Contract Allowance	1,980,460	22.04	
Other Assets	541,425	Operating Revenue	10,427,178	16.0%	
Total Assets	1,846,705	Operating Expense	10,781,013	84.0%	
Current Liabilities	1,843,406	Operating Margin	-353,835	103.4%	
Long Term Liabilities	0	Other Income	295,303	-3.4%	
Total Equity	3,299	Other Expense	0	2.8%	
Total Liab. and Equity	1,846,705	Net Profit or Loss	3,299	0.0%	
				0.0%	
				Return on Equity	
				100.0%	
<hr/>					
235635 CARETEL INNS OF TRI-CITIES				Proprietary - Corporation	
CARETEL INNS OF TRI-CITIES		12/31/2020 366 Days Settled			
BAY CITY, MI 48706		CR Beds 100 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.1%	
Balance Sheet		Income Statement		Length of Stay	
				68.6	
Current Assets	1,759,358	Total Charges	10,857,282	Average Wages	
Fixed Assets	13,389	Contract Allowance	2,528,381	22.14	
Other Assets	6,204	Operating Revenue	8,328,901	23.3%	
Total Assets	1,778,951	Operating Expense	7,985,010	76.7%	
Current Liabilities	1,131,175	Operating Margin	343,891	95.9%	
Long Term Liabilities	0	Other Income	333,565	4.1%	
Total Equity	647,776	Other Expense	0	4.0%	
Total Liab. and Equity	1,778,951	Net Profit or Loss	647,776	0.0%	
				7.8%	
				Return on Equity	
				100.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235599 CARRIAGE HOUSE NURSING AND REAHB		Proprietary - Corporation	
CARRIAGE HOUSE NURSING AND REAHB 10/31/2020 305 Days Settled			
BAY CITY, MI 48706 12/31/2020 61 Days Settled		CR Beds 120 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	61.9%
Balance Sheet		Length of Stay	60.4
Income Statement		Average Wages	22.56
Current Assets	2,627,110	Total Charges	9,369,793
Fixed Assets	2,638,126	Contract Allowance	2,418,926 25.8%
Other Assets	100,907	Operating Revenue	6,950,867 74.2%
Total Assets	5,366,143	Operating Expense	7,703,874 110.8%
Current Liabilities	928,690	Operating Margin	-753,007 -10.8%
Long Term Liabilities	1,763,842	Other Income	1,678,801 24.2%
Total Equity	2,673,611	Other Expense	0 0.0%
Total Liab. and Equity	5,366,143	Net Profit or Loss	925,794 13.3%
		Skilled Nursing	76.5%
		Ancillary Service	23.5%
		Current Ratio	2.8
		Days to Collect	115.8
		Avg Payment Days	31.8
		Depreciation Rate	4.1%
		Return on Equity	34.6%

235599 CARRIAGE HOUSE NURSING AND REAHB		Proprietary - Corporation	
CARRIAGE HOUSE NURSING AND REAHB 10/31/2020 305 Days Settled			
BAY CITY, MI 48706 12/31/2020 61 Days Settled		CR Beds 120 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	53.8%
Balance Sheet		Length of Stay	40.2
Income Statement		Average Wages	22.56
Current Assets	1,461,423	Total Charges	2,560,392
Fixed Assets	68,652	Contract Allowance	1,138,306 44.5%
Other Assets	103,270	Operating Revenue	1,422,086 55.5%
Total Assets	1,633,345	Operating Expense	1,349,042 94.9%
Current Liabilities	894,437	Operating Margin	73,044 5.1%
Long Term Liabilities	398,000	Other Income	284,498 20.0%
Total Equity	340,908	Other Expense	0 0.0%
Total Liab. and Equity	1,633,345	Net Profit or Loss	340,908 24.0%
		Skilled Nursing	76.6%
		Ancillary Service	23.4%
		Current Ratio	1.6
		Days to Collect	340.2
		Avg Payment Days	231.5
		Depreciation Rate	91.3%
		Return on Equity	100.0%

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235352 CASS COUNTY MEDICAL CARE FACIL				Government - County	
CASS COUNTY MEDICAL CARE FACIL		9/30/2020 366 Days Settled			
CASSOPOLIS, MI 49031				CR Beds 80 POS Beds 0	
CASS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.3%
				Length of Stay	140.2
				Average Wages	20.52
				Skilled Nursing	65.1%
				Ancillary Service	34.9%
				Current Ratio	2.1
				Days to Collect	39.2
				Avg Payment Days	56.3
				Depreciation Rate	1.8%
				Return on Equity	-21.0%
<hr/>					
235712 CATHERINE'S PLACE				Nonprofit - Church	
CATHERINE'S PLACE		6/30/2020 366 Days Settled			
FARMINGTON HILLS, MI 48336		9/3/2020 65 Days Settled		CR Beds 85 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate	43.0%
				Length of Stay	351.8
				Average Wages	23.65
				Skilled Nursing	35.4%
				Ancillary Service	46.7%
				Current Ratio	3.2
				Days to Collect	23.9
				Avg Payment Days	19.4
				Depreciation Rate	2.9%
				Return on Equity	-65.8%

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235712 CATHERINE'S PLACE				Nonprofit - Church	
CATHERINE'S PLACE		6/30/2020 366 Days Settled			
FARMINGTON HILLS, MI 48336		9/3/2020 65 Days Settled		CR Beds 85 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate 45.3%	
Balance Sheet		Income Statement		Length of Stay 104.4	
Current Assets	479,574	Total Charges	215,072	Average Wages 23.65	
Fixed Assets	4,672,839	Contract Allowance	0	0.0% Skilled Nursing 45.4%	
Other Assets	0	Operating Revenue	215,072	100.0% Ancillary Service 8.1%	
Total Assets	<u>5,152,413</u>	Operating Expense	831,083	386.4% Current Ratio 1.6	
Current Liabilities	295,647	Operating Margin	-616,011	-286.4% Days to Collect 156.5	
Long Term Liabilities	1,095,472	Other Income	945	0.4% Avg Payment Days 153.3	
Total Equity	<u>3,761,294</u>	Other Expense	0	0.0% Depreciation Rate 0.1%	
Total Liab. and Equity	<u>5,152,413</u>	Net Profit or Loss	(615,066)	-286.0% Return on Equity -16.4%	
235361 CHALET OF NILES, LLC				Proprietary - Corporation	
CHALET OF NILES, LLC		12/31/2020 366 Days Settled			
NILES, MI 49120				CR Beds 100 POS Beds 0	
BERRIEN				Key Performance Ind.	
Novitas MD				Occupancy Rate 47.4%	
Balance Sheet		Income Statement		Length of Stay 137.7	
Current Assets	1,676,968	Total Charges	5,587,095	Average Wages 20.77	
Fixed Assets	339,856	Contract Allowance	814,267	14.6% Skilled Nursing 84.8%	
Other Assets	0	Operating Revenue	4,772,828	85.4% Ancillary Service 15.2%	
Total Assets	<u>2,016,824</u>	Operating Expense	5,763,237	120.8% Current Ratio 1.4	
Current Liabilities	1,218,850	Operating Margin	-990,409	-20.8% Days to Collect 132.6	
Long Term Liabilities	0	Other Income	662,950	13.9% Avg Payment Days 44.7	
Total Equity	<u>797,974</u>	Other Expense	0	0.0% Depreciation Rate 125.3%	
Total Liab. and Equity	<u>2,016,824</u>	Net Profit or Loss	(327,459)	-6.9% Return on Equity -41.0%	

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235021 CHELSEA RETIREMENT COMMUNITY				Nonprofit - Church	
CHELSEA RETIREMENT COMMUNITY				12/31/2020 366 Days Settled	
CHELSEA, MI 48118				CR Beds 257 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.7%
Balance Sheet				Income Statement	
Current Assets	6,169,961	Total Charges	33,246,343	Length of Stay	150.2
Fixed Assets	67,595,183	Contract Allowance	3,791,511	Average Wages	23.63
Other Assets	3,565,729	Operating Revenue	29,454,832	11.4% Skilled Nursing	29.6%
Total Assets	<u>77,330,873</u>	Operating Expense	34,000,430	88.6% Ancillary Service	11.7%
Current Liabilities	6,242,125	Operating Margin	-4,545,598	115.4% Current Ratio	1.0
Long Term Liabilities	39,015,099	Other Income	4,468,505	-15.4% Days to Collect	16.7
Total Equity	32,073,649	Other Expense	0	15.2% Avg Payment Days	0.0
Total Liab. and Equity	<u>77,330,873</u>	Net Profit or Loss	<u>(212,191)</u>	0.0% Depreciation Rate	3.4%
				-0.7% Return on Equity	-0.7%
235228 CHERRY HILL FOR NURSING AND REHABILITATION				Proprietary - Partnership	
CHERRY HILL FOR NURSING AND REHABILITATION				12/31/2020 366 Days Settled	
WESTLAND, MI 48185				CR Beds 127 POS Beds 0	
WAYNE				Key Performance Ind.	
NOVITAS				Occupancy Rate	70.9%
Balance Sheet				Income Statement	
Current Assets	2,948,421	Total Charges	14,204,143	Length of Stay	149.7
Fixed Assets	163,977	Contract Allowance	5,733,858	Average Wages	23.55
Other Assets	0	Operating Revenue	8,470,285	40.4% Skilled Nursing	74.4%
Total Assets	<u>3,112,398</u>	Operating Expense	8,224,240	59.6% Ancillary Service	25.6%
Current Liabilities	2,473,226	Operating Margin	246,045	97.1% Current Ratio	1.2
Long Term Liabilities	11,003	Other Income	299,410	2.9% Days to Collect	67.9
Total Equity	628,169	Other Expense	0	3.5% Avg Payment Days	39.8
Total Liab. and Equity	<u>3,112,398</u>	Net Profit or Loss	<u>545,455</u>	0.0% Depreciation Rate	241.3%
				6.4% Return on Equity	86.8%

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235641 CHESANING NURSING AND REHABILITATION CENTER				Proprietary - Partnership	
CHESANING NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
CHESANING, MI 48616		CR Beds 39 POS Beds 0			
SAGINAW		Key Performance Ind.			
WPS MI		Occupancy Rate		80.7%	
Balance Sheet		Income Statement		Length of Stay 73.4	
Current Assets	2,721,429	Total Charges	6,460,142	Average Wages 21.45	
Fixed Assets	73,361	Contract Allowance	3,034,189	47.0%	Skilled Nursing 86.3%
Other Assets	0	Operating Revenue	3,425,953	53.0%	Ancillary Service 13.7%
Total Assets	<u>2,794,790</u>	Operating Expense	4,057,857	118.4%	Current Ratio 2.2
Current Liabilities	1,218,112	Operating Margin	-631,904	-18.4%	Days to Collect 36.9
Long Term Liabilities	-152,188	Other Income	736,760	21.5%	Avg Payment Days 72.5
Total Equity	<u>1,728,866</u>	Other Expense	0	0.0%	Depreciation Rate 269.2%
Total Liab. and Equity	<u>2,794,790</u>	Net Profit or Loss	<u>104,856</u>	3.1%	Return on Equity 6.1%
235656 CHRISTIAN CARE NURSING CENTER				Nonprofit - Church	
CHRISTIAN CARE NURSING CENTER		12/31/2020 366 Days Settled			
MUSKEGON, MI 49442		CR Beds 49 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.9%	
Balance Sheet		Income Statement		Length of Stay 428.6	
Current Assets	688,677	Total Charges	4,807,249	Average Wages 17.56	
Fixed Assets	3,574,655	Contract Allowance	1,040,722	21.6%	Skilled Nursing 88.5%
Other Assets	0	Operating Revenue	3,766,527	78.4%	Ancillary Service 11.5%
Total Assets	<u>4,263,332</u>	Operating Expense	5,126,495	136.1%	Current Ratio 0.2
Current Liabilities	4,211,236	Operating Margin	-1,359,968	-36.1%	Days to Collect 28.8
Long Term Liabilities	3,656	Other Income	1,200,801	31.9%	Avg Payment Days 23.8
Total Equity	<u>48,440</u>	Other Expense	0	0.0%	Depreciation Rate 7.9%
Total Liab. and Equity	<u>4,263,332</u>	Net Profit or Loss	<u>(159,167)</u>	-4.2%	Return on Equity -328.6%

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235244 CHRISTIAN PARK HEALTH CARE CENTER				Proprietary - Corporation	
CHRISTIAN PARK HEALTH CARE CENTER				12/31/2020 366 Days Settled	
ESCANABA, MI 49829				CR Beds 99 POS Beds 0	
DELTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.0%	
Balance Sheet		Income Statement		Length of Stay 93.9	
Current Assets	215,403	Total Charges	15,140,068	Average Wages 17.52	
Fixed Assets	326,026	Contract Allowance	7,000,242	46.2% Skilled Nursing 85.7%	
Other Assets	2,995	Operating Revenue	8,139,826	53.8% Ancillary Service 14.3%	
Total Assets	544,424	Operating Expense	8,567,559	105.3% Current Ratio 0.2	
Current Liabilities	1,350,948	Operating Margin	-427,733	-5.3% Days to Collect 32.2	
Long Term Liabilities	-5,125,705	Other Income	1,031,759	12.7% Avg Payment Days 17.7	
Total Equity	4,319,181	Other Expense	0	0.0% Depreciation Rate 101.9%	
Total Liab. and Equity	544,424	Net Profit or Loss	604,026	7.4% Return on Equity 14.0%	

235179 CHRISTIAN PARK VILLAGE				Proprietary - Corporation	
CHRISTIAN PARK VILLAGE				12/31/2020 366 Days Settled	
ESCANABA, MI 49829				CR Beds 59 POS Beds 0	
DELTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.6%	
Balance Sheet		Income Statement		Length of Stay 101.4	
Current Assets	30,069	Total Charges	11,369,398	Average Wages 17.97	
Fixed Assets	238,124	Contract Allowance	5,342,929	47.0% Skilled Nursing 76.0%	
Other Assets	2,498	Operating Revenue	6,026,469	53.0% Ancillary Service 24.0%	
Total Assets	270,691	Operating Expense	6,715,124	111.4% Current Ratio 0.0	
Current Liabilities	991,188	Operating Margin	-688,655	-11.4% Days to Collect 25.9	
Long Term Liabilities	-1,127,487	Other Income	613,291	10.2% Avg Payment Days 15.1	
Total Equity	406,990	Other Expense	0	0.0% Depreciation Rate 158.7%	
Total Liab. and Equity	270,691	Net Profit or Loss	(75,364)	-1.3% Return on Equity -18.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235619 CHURCH OF CHRIST CARE CENTER		Proprietary - Corporation	
CHURCH OF CHRIST CARE CENTER		12/31/2020 366 Days Settled	
CLINTON TOWNSHIP, MI 48035		CR Beds 129 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.5%
Balance Sheet		Income Statement	
Current Assets	6,399,923	Total Charges	11,832,174
Fixed Assets	3,865,750	Contract Allowance	647,968
Other Assets	44,373	Operating Revenue	11,184,206
Total Assets	<u>10,310,046</u>	Operating Expense	13,093,313
Current Liabilities	3,012,755	Operating Margin	-1,909,107
Long Term Liabilities	2,790,870	Other Income	326,619
Total Equity	4,506,421	Other Expense	0
Total Liab. and Equity	<u>10,310,046</u>	Net Profit or Loss	<u>(1,762,468)</u>
		5.5%	Skilled Nursing 79.0%
		94.5%	Ancillary Service 21.0%
		117.1%	Current Ratio 2.1
		-17.1%	Days to Collect 71.1
		2.9%	Avg Payment Days 51.7
		0.0%	Depreciation Rate 4.5%
		-15.8%	Return on Equity -39.1%

235401 CLARK RETIREMENT COMMUNITY		Nonprofit - Church	
CLARK RETIREMENT COMMUNITY		4/30/2020 366 Days Settled	
GRAND RAPIDS, MI 49506		CR Beds 387 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	66.2%
Balance Sheet		Income Statement	
Current Assets	51,354,535	Total Charges	19,190,324
Fixed Assets	41,686,906	Contract Allowance	1,388,412
Other Assets	6,404,698	Operating Revenue	17,801,912
Total Assets	<u>99,446,139</u>	Operating Expense	22,076,496
Current Liabilities	6,173,853	Operating Margin	-4,274,584
Long Term Liabilities	82,465,269	Other Income	270,412
Total Equity	10,807,017	Other Expense	0
Total Liab. and Equity	<u>99,446,139</u>	Net Profit or Loss	<u>(4,097,423)</u>
		7.2%	Skilled Nursing 25.9%
		92.8%	Ancillary Service 0.1%
		124.0%	Current Ratio 8.3
		-24.0%	Days to Collect 8.8
		1.5%	Avg Payment Days 22.7
		0.0%	Depreciation Rate 3.6%
		-23.0%	Return on Equity -37.9%

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235461 CLARKSTON SPECIALTY HEALTHCARE CENTER		Proprietary - Corporation	
CLARKSTON SPECIALTY HEALTHCARE CENTER		9/30/2020 366 Days Settled	
CLARKSTON, MI 48346		CR Beds 120 POS Beds 0	
OAKLAND		Key Performance Ind.	
Novitas MD		Occupancy Rate	73.3%
Balance Sheet		Income Statement	
Current Assets	-1,366,468	Total Charges	29,650,810
Fixed Assets	7,363,895	Contract Allowance	20,000,320
Other Assets	10,321	Operating Revenue	9,650,490
Total Assets	6,007,748	Operating Expense	11,195,693
Current Liabilities	1,835,457	Operating Margin	-1,545,203
Long Term Liabilities	8,192,162	Other Income	585,519
Total Equity	-4,019,871	Other Expense	0
Total Liab. and Equity	6,007,748	Net Profit or Loss	(959,684)
		67.5%	Skilled Nursing 92.6%
		32.5%	Ancillary Service 7.4%
		116.0%	Current Ratio (0.7)
		-16.0%	Days to Collect (54.1)
		6.1%	Avg Payment Days 58.8
		0.0%	Depreciation Rate 15.4%
		-9.9%	Return on Equity 23.9%
235405 CLINTON AIRE HEALTHCARE CENTER		Proprietary - Corporation	
CLINTON AIRE HEALTHCARE CENTER		9/30/2020 366 Days Settled	
CLINTON TOWNSHIP, MI 48038		CR Beds 150 POS Beds 0	
MACOMB		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.9%
Balance Sheet		Income Statement	
Current Assets	-97,340	Total Charges	38,420,315
Fixed Assets	4,341,869	Contract Allowance	27,291,802
Other Assets	12,873	Operating Revenue	11,128,513
Total Assets	4,257,402	Operating Expense	11,938,321
Current Liabilities	2,096,908	Operating Margin	-809,808
Long Term Liabilities	-164,918	Other Income	638,480
Total Equity	2,325,412	Other Expense	0
Total Liab. and Equity	4,257,402	Net Profit or Loss	(171,328)
		71.0%	Skilled Nursing 94.2%
		29.0%	Ancillary Service 5.8%
		107.3%	Current Ratio 0.0
		-7.3%	Days to Collect (4.6)
		5.7%	Avg Payment Days 65.0
		0.0%	Depreciation Rate 12.3%
		-1.5%	Return on Equity -7.4%

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235574 COUNTRYSIDE CARE CENTER				Proprietary - Corporation	
COUNTRYSIDE CARE CENTER		12/31/2020 366 Days Settled			
JACKSON, MI 49203		CR Beds 108 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		62.6%	
Balance Sheet		Income Statement		Length of Stay 110.9	
Current Assets	1,678,814	Total Charges	8,356,947	Average Wages 20.37	
Fixed Assets	849,201	Contract Allowance	1,278,206	15.3%	Skilled Nursing 85.8%
Other Assets	0	Operating Revenue	7,078,741	84.7%	Ancillary Service 14.2%
Total Assets	<u>2,528,015</u>	Operating Expense	7,943,095	112.2%	Current Ratio 2.6
Current Liabilities	657,234	Operating Margin	-864,354	-12.2%	Days to Collect 38.1
Long Term Liabilities	0	Other Income	1,801,582	25.5%	Avg Payment Days 18.2
Total Equity	<u>1,870,781</u>	Other Expense	0	0.0%	Depreciation Rate 20.9%
Total Liab. and Equity	<u>2,528,015</u>	Net Profit or Loss	<u>937,228</u>	13.2%	Return on Equity 50.1%
<hr/>					
235456 COURTNEY MANOR				Proprietary - Corporation	
COURTNEY MANOR		12/31/2020 366 Days Settled			
BAD AXE, MI 48413		CR Beds 127 POS Beds 0			
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay 98.3	
Current Assets	792,965	Total Charges	22,426,295	Average Wages 19.73	
Fixed Assets	433,612	Contract Allowance	9,979,083	44.5%	Skilled Nursing 79.8%
Other Assets	5,493	Operating Revenue	12,447,212	55.5%	Ancillary Service 20.2%
Total Assets	<u>1,232,070</u>	Operating Expense	12,752,972	102.5%	Current Ratio 0.6
Current Liabilities	1,346,044	Operating Margin	-305,760	-2.5%	Days to Collect 43.2
Long Term Liabilities	-9,545,412	Other Income	1,309,167	10.5%	Avg Payment Days 12.4
Total Equity	<u>9,431,438</u>	Other Expense	0	0.0%	Depreciation Rate 94.1%
Total Liab. and Equity	<u>1,232,070</u>	Net Profit or Loss	<u>1,003,407</u>	8.1%	Return on Equity 10.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235614 COVENANT VILLAGE OF THE GREAT LAKES				Nonprofit - Other	
COVENANT VILLAGE OF THE GREAT LAKES		9/30/2020 366 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 37 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	392,357	Total Charges	4,359,748	Average Wages 24.31	
Fixed Assets	2,962,893	Contract Allowance	0	0.0% Skilled Nursing 100.0%	
Other Assets	0	Operating Revenue	4,359,748	100.0% Ancillary Service 0.0%	
Total Assets	<u>3,355,250</u>	Operating Expense	5,004,514	114.8% Current Ratio 0.3	
Current Liabilities	1,176,113	Operating Margin	-644,766	-14.8% Days to Collect 28.1	
Long Term Liabilities	5,952,058	Other Income	174,943	4.0% Avg Payment Days 86.0	
Total Equity	<u>-3,772,921</u>	Other Expense	0	0.0% Depreciation Rate 9.0%	
Total Liab. and Equity	<u>3,355,250</u>	Net Profit or Loss	<u>(469,823)</u>	-10.8% Return on Equity 12.5%	
235605 COVENTRY HOUSE INN				Proprietary - Other	
COVENTRY HOUSE INN		9/30/2020 366 Days Settled			
ST JOSEPH, MI 49085				CR Beds 142 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.5%	
Balance Sheet		Income Statement		Length of Stay 88.8	
Current Assets	3,132,622	Total Charges	10,312,571	Average Wages 16.75	
Fixed Assets	299,517	Contract Allowance	1,214,211	11.8% Skilled Nursing 36.9%	
Other Assets	366,401	Operating Revenue	9,098,360	88.2% Ancillary Service 16.4%	
Total Assets	<u>3,798,540</u>	Operating Expense	8,117,279	89.2% Current Ratio 1.3	
Current Liabilities	2,432,067	Operating Margin	981,081	10.8% Days to Collect 35.9	
Long Term Liabilities	0	Other Income	337,494	3.7% Avg Payment Days 50.5	
Total Equity	<u>1,366,473</u>	Other Expense	0	0.0% Depreciation Rate 199.5%	
Total Liab. and Equity	<u>3,798,540</u>	Net Profit or Loss	<u>1,242,826</u>	13.7% Return on Equity 91.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235348 CRESTMONT NURSING CARE CENTER				Proprietary - Corporation	
CRESTMONT NURSING CARE CENTER		2/17/2020 140 Days Settled*			
FENTON, MI 48430		CR Beds 132 POS Beds 0			
GENESEE		Key Performance Ind.			
Novitas MD		Occupancy Rate		29.4%	
Balance Sheet		Income Statement		Length of Stay 79.8	
Current Assets	-665,784	Total Charges	4,242,477	Average Wages 22.26	
Fixed Assets	0	Contract Allowance	2,983,098	70.3%	Skilled Nursing 97.5%
Other Assets	8,732	Operating Revenue	1,259,379	29.7%	Ancillary Service 2.5%
Total Assets	-657,052	Operating Expense	2,546,860	202.2%	Current Ratio (0.3)
Current Liabilities	1,943,910	Operating Margin	-1,287,481	-102.2%	Days to Collect (74.3)
Long Term Liabilities	-193,630	Other Income	101	0.0%	Avg Payment Days 32.5
Total Equity	-2,407,334	Other Expense	0	0.0%	Depreciation Rate 8.3%
Total Liab. and Equity	-657,054	Net Profit or Loss	(1,287,380)	-102.2%	Return on Equity 53.5%

235256 DIMONDALE NURSING CARE CENTER				Proprietary - Corporation	
DIMONDALE NURSING CARE CENTER		12/31/2020 366 Days Settled			
DIMONDALE, MI 48821		CR Beds 150 POS Beds 0			
EATON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.3%	
Balance Sheet		Income Statement		Length of Stay 134.5	
Current Assets	-9,863,880	Total Charges	21,725,539	Average Wages 20.24	
Fixed Assets	1,450,372	Contract Allowance	6,071,024	27.9%	Skilled Nursing 83.9%
Other Assets	0	Operating Revenue	15,654,515	72.1%	Ancillary Service 16.1%
Total Assets	-8,413,508	Operating Expense	16,898,441	107.9%	Current Ratio (25.6)
Current Liabilities	385,043	Operating Margin	-1,243,926	-7.9%	Days to Collect 46.2
Long Term Liabilities	0	Other Income	2,264,413	14.5%	Avg Payment Days 25.9
Total Equity	-8,798,551	Other Expense	0	0.0%	Depreciation Rate 19.2%
Total Liab. and Equity	-8,413,508	Net Profit or Loss	745,049	4.8%	Return on Equity -8.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235724 DJ JACOBETTI HOME FOR VETERANS		Nonprofit - Church	
DJ JACOBETTI HOME FOR VETERANS		9/30/2020 366 Days Settled	
MARQUETTE, MI 49855		CR Beds 186 POS Beds 0	
MARQUETTE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.8%
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	20,490,558
Fixed Assets	0	Contract Allowance	13,845,324
Other Assets	3,506,042	Operating Revenue	6,645,234
Total Assets	3,506,042	Operating Expense	25,029,740
Current Liabilities	0	Operating Margin	-18,384,506
Long Term Liabilities	0	Other Income	20,004,629
Total Equity	3,506,042	Other Expense	0
Total Liab. and Equity	3,506,042	Net Profit or Loss	1,620,123
		67.6%	32.4%
		376.7%	-276.7%
		301.0%	0.0%
		0.0%	24.4%
		Length of Stay	641.9
		Average Wages	27.09
		Skilled Nursing	100.0%
		Ancillary Service	0.0%
		Current Ratio	0.0
		Days to Collect	0.0
		Avg Payment Days	0.0
		Depreciation Rate	0.0%
		Return on Equity	46.2%

235123 DURAND SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
DURAND SENIOR CARE AND REHAB CENTER, L L C		12/31/2020 366 Days Settled	
DURAND, MI 48429		CR Beds 141 POS Beds 0	
SHIAWASSEE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.0%
Balance Sheet		Income Statement	
Current Assets	3,340,312	Total Charges	16,095,625
Fixed Assets	673,992	Contract Allowance	4,714,906
Other Assets	0	Operating Revenue	11,380,719
Total Assets	4,014,304	Operating Expense	12,273,565
Current Liabilities	936,092	Operating Margin	-892,846
Long Term Liabilities	0	Other Income	1,942,304
Total Equity	3,078,212	Other Expense	0
Total Liab. and Equity	4,014,304	Net Profit or Loss	978,787
		29.3%	70.7%
		107.8%	-7.8%
		17.1%	0.0%
		8.6%	31.2%
		Length of Stay	144.4
		Average Wages	20.90
		Skilled Nursing	84.5%
		Ancillary Service	15.5%
		Current Ratio	3.6
		Days to Collect	46.2
		Avg Payment Days	26.4
		Depreciation Rate	31.2%
		Return on Equity	31.8%

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235554 EASTWOOD NURSING CENTER				Proprietary - Corporation	
EASTWOOD NURSING CENTER		12/31/2020 366 Days Settled			
NEGAUNEE, MI 49866		CR Beds 100 POS Beds 0			
MARQUETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	86.2%		
Balance Sheet		Income Statement		Length of Stay	409.9
Current Assets	5,872,516	Total Charges	13,203,531	Average Wages	18.51
Fixed Assets	1,573,290	Contract Allowance	3,234,025	24.5%	Skilled Nursing 92.3%
Other Assets	35,278	Operating Revenue	9,969,506	75.5%	Ancillary Service 7.7%
Total Assets	7,481,084	Operating Expense	10,386,124	104.2%	Current Ratio 5.7
Current Liabilities	1,025,601	Operating Margin	-416,618	-4.2%	Days to Collect 41.6
Long Term Liabilities	2,586,002	Other Income	2,720,224	27.3%	Avg Payment Days 33.8
Total Equity	3,869,481	Other Expense	0	0.0%	Depreciation Rate 8.1%
Total Liab. and Equity	7,481,084	Net Profit or Loss	2,303,350	23.1%	Return on Equity 59.5%

235027 EATON COUNTY MEDICAL CARE FACI				Government - County	
EATON COUNTY MEDICAL CARE FACI		9/30/2020 366 Days Settled			
CHARLOTTE, MI 48813		CR Beds 142 POS Beds 0			
EATON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.1%		
Balance Sheet		Income Statement		Length of Stay	94.3
Current Assets	6,952,021	Total Charges	20,770,295	Average Wages	22.22
Fixed Assets	12,807,296	Contract Allowance	2,032,969	9.8%	Skilled Nursing 80.0%
Other Assets	593,870	Operating Revenue	18,737,326	90.2%	Ancillary Service 20.0%
Total Assets	20,353,187	Operating Expense	20,635,027	110.1%	Current Ratio 1.0
Current Liabilities	7,306,918	Operating Margin	-1,897,701	-10.1%	Days to Collect 33.3
Long Term Liabilities	5,496,167	Other Income	1,277,475	6.8%	Avg Payment Days 50.3
Total Equity	7,550,102	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	20,353,187	Net Profit or Loss	(870,223)	-4.6%	Return on Equity -11.5%

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235339 EDISON CHRISTIAN HEALTH CENTER				Nonprofit - Other	
EDISON CHRISTIAN HEALTH CENTER				5/31/2020 366 Days Settled	
GRAND RAPIDS, MI 49504				CR Beds 169 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.4%
Balance Sheet				Income Statement	
Current Assets	17,974,174	Total Charges	15,702,609	Length of Stay	640.3
Fixed Assets	3,424,168	Contract Allowance	1,571,003	Average Wages	23.82
Other Assets	-1,729	Operating Revenue	14,131,606	10.0% Skilled Nursing	83.9%
Total Assets	21,396,613	Operating Expense	14,840,868	90.0% Ancillary Service	2.2%
Current Liabilities	1,492,062	Operating Margin	-709,262	105.0% Current Ratio	12.0
Long Term Liabilities	-7,837,822	Other Income	1,740,442	-5.0% Days to Collect	24.1
Total Equity	27,742,373	Other Expense	0	12.3% Avg Payment Days	16.2
Total Liab. and Equity	21,396,613	Net Profit or Loss	981,180	0.0% Depreciation Rate	2.4%
				6.9% Return on Equity	3.5%

235264 ELY MANOR				Proprietary - Corporation	
ELY MANOR				12/31/2020 366 Days Settled	
ALLEGAN, MI 49010				CR Beds 101 POS Beds 0	
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.9%
Balance Sheet				Income Statement	
Current Assets	740,002	Total Charges	12,086,727	Length of Stay	162.0
Fixed Assets	198,863	Contract Allowance	4,507,734	Average Wages	17.58
Other Assets	0	Operating Revenue	7,578,993	37.3% Skilled Nursing	77.9%
Total Assets	938,865	Operating Expense	8,004,568	62.7% Ancillary Service	22.1%
Current Liabilities	730,783	Operating Margin	-425,575	105.6% Current Ratio	1.0
Long Term Liabilities	1,605,239	Other Income	689,704	-5.6% Days to Collect	23.9
Total Equity	-1,397,157	Other Expense	0	9.1% Avg Payment Days	30.5
Total Liab. and Equity	938,865	Net Profit or Loss	264,129	0.0% Depreciation Rate	330.6%
				3.5% Return on Equity	-18.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235238 EVANGELICAL HOME - SALINE				Nonprofit - Church	
EVANGELICAL HOME - SALINE		4/30/2020 366 Days Settled			
SALINE, MI 48176		CR Beds 215 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.7%	
Balance Sheet		Income Statement		Length of Stay 62.2	
Current Assets	-13,145,905	Total Charges	31,605,234	Average Wages 20.59	
Fixed Assets	9,622,212	Contract Allowance	9,094,229	28.8%	Skilled Nursing 78.6%
Other Assets	0	Operating Revenue	22,511,005	71.2%	Ancillary Service 21.4%
Total Assets	<u>-3,523,693</u>	Operating Expense	26,124,620	116.1%	Current Ratio (8.5)
Current Liabilities	1,537,725	Operating Margin	-3,613,615	-16.1%	Days to Collect 20.6
Long Term Liabilities	22,294	Other Income	854,085	3.8%	Avg Payment Days 21.4
Total Equity	<u>-5,083,712</u>	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	<u>-3,523,693</u>	Net Profit or Loss	<u>(2,759,530)</u>	-12.3%	Return on Equity 54.3%
235582 EVERGREEN HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
EVERGREEN HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
SOUTHFIELD, MI 48076		CR Beds 177 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.1%	
Balance Sheet		Income Statement		Length of Stay 36.1	
Current Assets	4,278,693	Total Charges	20,629,993	Average Wages 25.24	
Fixed Assets	191,817	Contract Allowance	1,524,956	7.4%	Skilled Nursing 64.0%
Other Assets	6,782,104	Operating Revenue	19,105,037	92.6%	Ancillary Service 35.1%
Total Assets	<u>11,252,614</u>	Operating Expense	22,343,153	116.9%	Current Ratio 1.0
Current Liabilities	4,202,563	Operating Margin	-3,238,116	-16.9%	Days to Collect 80.2
Long Term Liabilities	6,674,483	Other Income	3,133,283	16.4%	Avg Payment Days 49.4
Total Equity	<u>375,568</u>	Other Expense	0	0.0%	Depreciation Rate 1,272.0%
Total Liab. and Equity	<u>11,252,614</u>	Net Profit or Loss	<u>(104,833)</u>	-0.5%	Return on Equity -27.9%

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235054 EVERGREEN MANOR SENIOR CARE CE				Proprietary - Corporation		
EVERGREEN MANOR SENIOR CARE CE 12/31/2020 366 Days Settled						
BATTLE CREEK, MI 49015				CR Beds 91 POS Beds 0		
CALHOUN				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.4%	
Balance Sheet				Length of Stay	138.5	
Income Statement				Average Wages	20.38	
Current Assets	2,263,712	Total Charges	10,630,204	26.2%	Skilled Nursing	80.8%
Fixed Assets	360,483	Contract Allowance	2,789,400	73.8%	Ancillary Service	19.2%
Other Assets	0	Operating Revenue	7,840,804	117.0%	Current Ratio	3.1
Total Assets	2,624,195	Operating Expense	9,176,431	-17.0%	Days to Collect	66.8
Current Liabilities	723,272	Operating Margin	-1,335,627	17.6%	Avg Payment Days	29.9
Long Term Liabilities	0	Other Income	1,376,605	0.0%	Depreciation Rate	38.1%
Total Equity	1,900,923	Other Expense	0	-2.5%	Return on Equity	-10.3%
Total Liab. and Equity	2,624,195	Net Profit or Loss	(196,094)			
235445 FAIRLANE SENIOR CARE AND REHAB CENTER				Proprietary - Corporation		
FAIRLANE SENIOR CARE AND REHAB CENTER 12/31/2020 366 Days Settled						
DETROIT, MI 48228				CR Beds 205 POS Beds 0		
WAYNE				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	46.1%	
Balance Sheet				Length of Stay	70.2	
Income Statement				Average Wages	20.02	
Current Assets	-786,132	Total Charges	15,052,446	26.3%	Skilled Nursing	81.0%
Fixed Assets	1,256,060	Contract Allowance	3,965,756	73.7%	Ancillary Service	19.0%
Other Assets	0	Operating Revenue	11,086,690	134.1%	Current Ratio	(0.4)
Total Assets	469,928	Operating Expense	14,865,197	-34.1%	Days to Collect	15.0
Current Liabilities	1,962,924	Operating Margin	-3,778,507	33.0%	Avg Payment Days	22.2
Long Term Liabilities	0	Other Income	3,663,147	0.0%	Depreciation Rate	30.8%
Total Equity	-1,492,996	Other Expense	0	-7.6%	Return on Equity	56.7%
Total Liab. and Equity	469,928	Net Profit or Loss	(846,497)			

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235013 FAIRVIEW NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
FAIRVIEW NURSING AND REHABILITATION COMMUNITY		12/31/2020 366 Days Settled			
CENTREVILLE, MI 49032		CR Beds 73 POS Beds 0			
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.2%	
Balance Sheet		Income Statement		Length of Stay	
				166.8	
Current Assets	2,073,441	Total Charges	6,654,866	Average Wages	
Fixed Assets	743,656	Contract Allowance	2,046,768	24.23	
Other Assets	47,646	Operating Revenue	4,608,098	30.8%	
Total Assets	<u>2,864,743</u>	Operating Expense	5,073,585	69.2%	
Current Liabilities	801,800	Operating Margin	-465,487	110.1%	
Long Term Liabilities	0	Other Income	237,782	-10.1%	
Total Equity	<u>2,062,943</u>	Other Expense	0	5.2%	
Total Liab. and Equity	<u>2,864,743</u>	Net Profit or Loss	<u>(237,576)</u>	0.0%	
				Return on Equity	
				-11.5%	
<hr/>					
235359 FAITH HAVEN SENIOR CARE CENTRE				Proprietary - Corporation	
FAITH HAVEN SENIOR CARE CENTRE		12/31/2020 366 Days Settled			
JACKSON, MI 49201		CR Beds 83 POS Beds 0			
JACKSON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.9%	
Balance Sheet		Income Statement		Length of Stay	
				135.0	
Current Assets	-2,057,662	Total Charges	10,877,035	Average Wages	
Fixed Assets	447,717	Contract Allowance	3,270,353	20.95	
Other Assets	0	Operating Revenue	7,606,682	30.1%	
Total Assets	<u>-1,609,945</u>	Operating Expense	7,970,924	69.9%	
Current Liabilities	-236,694	Operating Margin	-364,242	104.8%	
Long Term Liabilities	0	Other Income	1,083,413	-4.8%	
Total Equity	<u>-1,373,251</u>	Other Expense	0	14.2%	
Total Liab. and Equity	<u>-1,609,945</u>	Net Profit or Loss	<u>572,099</u>	0.0%	
				Return on Equity	
				-41.7%	

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235298 FATHER MURRAY, A VILLA CENTER				Proprietary - Other	
FATHER MURRAY, A VILLA CENTER		12/31/2020 366 Days Settled			
CENTER LINE, MI 48015		CR Beds 231 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.0%	
Balance Sheet		Income Statement		Length of Stay	
				114.0	
Current Assets	5,222,971	Total Charges	27,273,251	Average Wages	
				23.35	
Fixed Assets	441,037	Contract Allowance	8,839,293	32.4% Skilled Nursing	
				80.3%	
Other Assets	0	Operating Revenue	18,433,958	67.6% Ancillary Service	
				19.7%	
Total Assets	5,664,008	Operating Expense	19,149,511	103.9% Current Ratio	
				2.3	
Current Liabilities	2,256,656	Operating Margin	-715,553	-3.9% Days to Collect	
				40.6	
Long Term Liabilities	2,187,136	Other Income	2,251,428	12.2% Avg Payment Days	
				38.5	
Total Equity	1,220,216	Other Expense	0	0.0% Depreciation Rate	
				310.7%	
Total Liab. and Equity	5,664,008	Net Profit or Loss	1,167,464	6.3% Return on Equity	
				95.7%	

235482 FENTON HEALTHCARE				Proprietary - Other	
FENTON HEALTHCARE		12/31/2020 366 Days Settled			
FENTON, MI 48430		CR Beds 92 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.1%	
Balance Sheet		Income Statement		Length of Stay	
				311.4	
Current Assets	777,672	Total Charges	13,566,180	Average Wages	
				21.21	
Fixed Assets	441,345	Contract Allowance	6,964,435	51.3% Skilled Nursing	
				91.8%	
Other Assets	7,150	Operating Revenue	6,601,745	48.7% Ancillary Service	
				8.2%	
Total Assets	1,226,167	Operating Expense	7,324,398	110.9% Current Ratio	
				1.2	
Current Liabilities	628,734	Operating Margin	-722,653	-10.9% Days to Collect	
				77.5	
Long Term Liabilities	150,913	Other Income	1,120,307	17.0% Avg Payment Days	
				12.8	
Total Equity	446,520	Other Expense	0	0.0% Depreciation Rate	
				61.0%	
Total Liab. and Equity	1,226,167	Net Profit or Loss	397,654	6.0% Return on Equity	
				89.1%	

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235606 FISHER SENIOR CARE AND REHAB				Proprietary - Corporation	
FISHER SENIOR CARE AND REHAB		12/31/2020 366 Days Settled			
MAYVILLE, MI 48744		CR Beds 53 POS Beds 0			
TUSCOLA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.2%	
Balance Sheet		Income Statement		Length of Stay 96.7	
Current Assets	1,685,645	Total Charges	6,929,675	Average Wages	18.93
Fixed Assets	448,411	Contract Allowance	1,751,230	25.3%	Skilled Nursing 80.8%
Other Assets	1,000	Operating Revenue	5,178,445	74.7%	Ancillary Service 19.2%
Total Assets	2,135,056	Operating Expense	5,711,208	110.3%	Current Ratio (7.1)
Current Liabilities	-239,033	Operating Margin	-532,763	-10.3%	Days to Collect 44.5
Long Term Liabilities	0	Other Income	922,337	17.8%	Avg Payment Days 28.5
Total Equity	2,374,089	Other Expense	0	0.0%	Depreciation Rate 38.4%
Total Liab. and Equity	2,135,056	Net Profit or Loss	226,050	4.4%	Return on Equity 9.5%
235587 FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
FOUNTAIN BLEU HEALTH AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
LIVONIA, MI 48150		CR Beds 108 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		79.0%	
Balance Sheet		Income Statement		Length of Stay 100.7	
Current Assets	1,957,327	Total Charges	16,725,351	Average Wages	19.44
Fixed Assets	512,327	Contract Allowance	7,067,081	42.3%	Skilled Nursing 85.6%
Other Assets	0	Operating Revenue	9,658,270	57.7%	Ancillary Service 14.4%
Total Assets	2,469,654	Operating Expense	9,584,776	99.2%	Current Ratio 1.9
Current Liabilities	1,010,308	Operating Margin	73,494	0.8%	Days to Collect 33.5
Long Term Liabilities	1,408,700	Other Income	653,816	6.8%	Avg Payment Days 27.9
Total Equity	50,646	Other Expense	0	0.0%	Depreciation Rate 140.6%
Total Liab. and Equity	2,469,654	Net Profit or Loss	727,310	7.5%	Return on Equity 1,436.1%

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235225 FOUNTAIN VIEW OF MONROE				Proprietary - Corporation			
FOUNTAIN VIEW OF MONROE		12/31/2020 366 Days Settled					
MONROE, MI 48162		CR Beds 119 POS Beds 0					
MONROE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.7%			
Balance Sheet		Income Statement		Length of Stay		72.1	
				Average Wages		20.85	
Current Assets	318,930	Total Charges	25,079,754	42.6%		Skilled Nursing	73.8%
Fixed Assets	581,569	Contract Allowance	10,687,769	57.4%		Ancillary Service	26.2%
Other Assets	31,457	Operating Revenue	14,391,985	105.8%		Current Ratio	0.1
Total Assets	931,956	Operating Expense	15,230,376	-5.8%		Days to Collect	50.2
Current Liabilities	2,720,161	Operating Margin	-838,391	9.5%		Avg Payment Days	10.0
Long Term Liabilities	-7,125,713	Other Income	1,360,645	0.0%		Depreciation Rate	141.4%
Total Equity	5,337,508	Other Expense	0	3.6%		Return on Equity	9.8%
Total Liab. and Equity	931,956	Net Profit or Loss	522,254				

235467 FOUR CHAPLAINS NRSG CARE CTR				Proprietary - Corporation			
FOUR CHAPLAINS NRSG CARE CTR		12/31/2020 366 Days Settled					
WESTLAND, MI 48185		CR Beds 103 POS Beds 0					
WAYNE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.3%			
Balance Sheet		Income Statement		Length of Stay		64.7	
				Average Wages		21.43	
Current Assets	2,680,510	Total Charges	11,904,159	30.2%		Skilled Nursing	79.6%
Fixed Assets	452,054	Contract Allowance	3,598,980	69.8%		Ancillary Service	20.4%
Other Assets	0	Operating Revenue	8,305,179	111.8%		Current Ratio	5.2
Total Assets	3,132,564	Operating Expense	9,285,576	-11.8%		Days to Collect	49.3
Current Liabilities	514,230	Operating Margin	-980,397	18.4%		Avg Payment Days	24.8
Long Term Liabilities	0	Other Income	1,525,090	0.0%		Depreciation Rate	30.6%
Total Equity	2,618,334	Other Expense	0	5.1%		Return on Equity	16.1%
Total Liab. and Equity	3,132,564	Net Profit or Loss	422,737				

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235578 FOUR SEASONS NURSING CENTER OF WESTLAND				Proprietary - Corporation	
FOUR SEASONS NURSING CENTER OF WESTLAND				12/31/2020 366 Days Settled	
WESTLAND, MI 48185				CR Beds 180 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 79.8%	
Balance Sheet		Income Statement		Length of Stay 162.9	
Current Assets	9,200,129	Total Charges	28,877,865	Average Wages 19.50	
Fixed Assets	318,127	Contract Allowance	13,307,907	46.1%	Skilled Nursing 92.4%
Other Assets	0	Operating Revenue	15,569,958	53.9%	Ancillary Service 7.6%
Total Assets	9,518,256	Operating Expense	16,231,502	104.2%	Current Ratio 5.2
Current Liabilities	1,752,809	Operating Margin	-661,544	-4.2%	Days to Collect 24.9
Long Term Liabilities	1,914,335	Other Income	2,294,969	14.7%	Avg Payment Days 34.2
Total Equity	5,851,112	Other Expense	0	0.0%	Depreciation Rate 62.6%
Total Liab. and Equity	9,518,256	Net Profit or Loss	1,633,425	10.5%	Return on Equity 27.9%

235634 FOX RUN VILLAGE				Nonprofit - Other	
FOX RUN VILLAGE				12/31/2020 366 Days Settled	
NOVI, MI 48377				CR Beds 44 POS Beds 0	
OAKLAND				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate 84.3%	
Balance Sheet		Income Statement		Length of Stay 55.6	
Current Assets	26,592,399	Total Charges	6,302,723	Average Wages 28.00	
Fixed Assets	184,392,041	Contract Allowance	615,915	9.8%	Skilled Nursing 68.0%
Other Assets	249,635,538	Operating Revenue	5,686,808	90.2%	Ancillary Service 7.1%
Total Assets	460,619,978	Operating Expense	70,819,719	1,245.3%	Current Ratio 0.1
Current Liabilities	285,490,022	Operating Margin	-65,132,911	-	Days to Collect 151.7
Long Term Liabilities	198,405,227	Other Income	63,602,458	1,145.3%	Avg Payment Days 16.2
Total Equity	-23,275,271	Other Expense	0	0.0%	Depreciation Rate 10.9%
Total Liab. and Equity	460,619,978	Net Profit or Loss	(1,530,453)	-26.9%	Return on Equity 6.6%

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235612 FREEMAN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
FREEMAN NURSING & REHAB COMMUNITY		12/31/2020 366 Days Settled			
KINGSFORD, MI 49802				CR Beds 45	POS Beds 0
DICKINSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.6%
Balance Sheet		Income Statement		Length of Stay	140.8
Current Assets	3,535,503	Total Charges	5,060,506	Average Wages	23.47
Fixed Assets	530,128	Contract Allowance	1,001,962	19.8% Skilled Nursing	79.6%
Other Assets	57,360	Operating Revenue	4,058,544	80.2% Ancillary Service	20.4%
Total Assets	<u>4,122,991</u>	Operating Expense	4,240,326	104.5% Current Ratio	7.2
Current Liabilities	491,212	Operating Margin	-181,782	-4.5% Days to Collect	333.3
Long Term Liabilities	0	Other Income	476,939	11.8% Avg Payment Days	28.0
Total Equity	<u>3,631,779</u>	Other Expense	0	0.0% Depreciation Rate	67.2%
Total Liab. and Equity	<u>4,122,991</u>	Net Profit or Loss	<u>279,785</u>	6.9% Return on Equity	7.7%

235248 FRIENDSHIP VILLAGE				Proprietary - Other	
FRIENDSHIP VILLAGE		9/30/2020 366 Days Settled			
KALAMAZOO, MI 49006				CR Beds 57	POS Beds 0
KALAMAZOO		Key Performance Ind.			
CAHABA				Occupancy Rate	81.1%
Balance Sheet		Income Statement		Length of Stay	91.9
Current Assets	4,344,462	Total Charges	20,076,666	Average Wages	19.94
Fixed Assets	41,362,196	Contract Allowance	723,353	3.6% Skilled Nursing	91.1%
Other Assets	11,374,599	Operating Revenue	19,353,313	96.4% Ancillary Service	8.9%
Total Assets	<u>57,081,257</u>	Operating Expense	24,405,972	126.1% Current Ratio	0.2
Current Liabilities	26,812,632	Operating Margin	-5,052,659	-26.1% Days to Collect	15.8
Long Term Liabilities	30,412,962	Other Income	4,114,595	21.3% Avg Payment Days	30.0
Total Equity	<u>-144,337</u>	Other Expense	0	0.0% Depreciation Rate	5.2%
Total Liab. and Equity	<u>57,081,257</u>	Net Profit or Loss	<u>(961,114)</u>	-5.0% Return on Equity	665.9%

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235345 FROH COMMUNITY HOME				Nonprofit - Other			
FROH COMMUNITY HOME		3/31/2020 366 Days Settled					
STURGIS, MI 49091		CR Beds 192 POS Beds 0					
SAINT JOSEPH		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.5%			
Balance Sheet		Income Statement		Length of Stay		247.4	
				Average Wages		20.44	
Current Assets	1,836,203	Total Charges	11,204,476	16.4%		Skilled Nursing	77.9%
Fixed Assets	14,202,233	Contract Allowance	1,843,066	83.6%		Ancillary Service	5.5%
Other Assets	2,363,590	Operating Revenue	9,361,410	130.2%		Current Ratio	1.9
Total Assets	18,402,026	Operating Expense	12,186,952	-30.2%		Days to Collect	47.5
Current Liabilities	944,205	Operating Margin	-2,825,542	25.7%		Avg Payment Days	24.1
Long Term Liabilities	10,797,864	Other Income	2,403,423	0.0%		Depreciation Rate	2.0%
Total Equity	6,659,957	Other Expense	0	-6.4%		Return on Equity	-9.0%
Total Liab. and Equity	18,402,026	Net Profit or Loss	(599,293)				

235713 GENESYS SHORT-TERM REHABILITATION CENTER				Nonprofit - Other			
GENESYS SHORT-TERM REHABILITATION CENTER		6/30/2020 366 Days Settled					
GRAND BLANC, MI 48439		CR Beds 12 POS Beds 0					
GENESEE		Key Performance Ind.					
WPS MI		Occupancy Rate		47.4%			
Balance Sheet		Income Statement		Length of Stay		9.2	
				Average Wages		19.40	
Current Assets	0	Total Charges	1,558,369	0.0%		Skilled Nursing	39.3%
Fixed Assets	0	Contract Allowance	0	100.0%		Ancillary Service	60.7%
Other Assets	0	Operating Revenue	1,558,369	99.6%		Current Ratio	0.0
Total Assets	0	Operating Expense	1,551,368	0.4%		Days to Collect	0.0
Current Liabilities	312,350	Operating Margin	7,001	0.0%		Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	0	0.0%		Depreciation Rate	0.0%
Total Equity	-312,350	Other Expense	0	0.4%		Return on Equity	-2.2%
Total Liab. and Equity	0	Net Profit or Loss	7,001				

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235335 GLADWIN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
GLADWIN NURSING AND REHABILITATION COMMUNITY 12/31/2020 366 Days Settled					
GLADWIN, MI 48624				CR Beds 60 POS Beds 0	
GLADWIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 85.8%	
Balance Sheet		Income Statement		Length of Stay 125.5	
Current Assets	1,793,641	Total Charges	5,496,589	Average Wages 22.39	
Fixed Assets	211,392	Contract Allowance	1,361,323	24.8%	Skilled Nursing 83.7%
Other Assets	71,422	Operating Revenue	4,135,266	75.2%	Ancillary Service 16.3%
Total Assets	<u>2,076,455</u>	Operating Expense	4,511,565	109.1%	Current Ratio 2.8
Current Liabilities	631,333	Operating Margin	-376,299	-9.1%	Days to Collect 168.0
Long Term Liabilities	0	Other Income	181,429	4.4%	Avg Payment Days 39.4
Total Equity	<u>1,445,122</u>	Other Expense	0	0.0%	Depreciation Rate 141.6%
Total Liab. and Equity	<u>2,076,455</u>	Net Profit or Loss	<u>(210,248)</u>	-5.1%	Return on Equity -14.5%
<hr/>					
235485 GLADWIN PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
GLADWIN PINES NURSING AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
GLADWIN, MI 48624				CR Beds 84 POS Beds 0	
GLADWIN				Key Performance Ind.	
WPS MI				Occupancy Rate 79.7%	
Balance Sheet		Income Statement		Length of Stay 76.6	
Current Assets	3,350,171	Total Charges	11,092,718	Average Wages 12.58	
Fixed Assets	149,422	Contract Allowance	2,420,121	21.8%	Skilled Nursing 83.1%
Other Assets	37,848	Operating Revenue	8,672,597	78.2%	Ancillary Service 16.9%
Total Assets	<u>3,537,441</u>	Operating Expense	8,843,296	102.0%	Current Ratio 2.1
Current Liabilities	1,630,658	Operating Margin	-170,699	-2.0%	Days to Collect 26.0
Long Term Liabilities	0	Other Income	1,814,841	20.9%	Avg Payment Days 37.8
Total Equity	<u>1,906,783</u>	Other Expense	0	0.0%	Depreciation Rate 264.9%
Total Liab. and Equity	<u>3,537,441</u>	Net Profit or Loss	<u>1,587,768</u>	18.3%	Return on Equity 83.3%

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235026 GOGEBIC MEDICAL CARE FACILITY				Government - Federal	
GOGEBIC MEDICAL CARE FACILITY				12/31/2020 366 Days Settled	
WAKEFIELD, MI 49968				CR Beds 109 POS Beds 0	
GOGEBIC				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.0%
Balance Sheet		Income Statement		Length of Stay	245.8
Current Assets	10,534,654	Total Charges	11,992,218	Average Wages	20.26
Fixed Assets	1,572,974	Contract Allowance	820,216	6.8%	Skilled Nursing 88.2%
Other Assets	1,248,297	Operating Revenue	11,172,002	93.2%	Ancillary Service 11.8%
Total Assets	13,355,925	Operating Expense	11,991,980	107.3%	Current Ratio 9.7
Current Liabilities	1,088,374	Operating Margin	-819,978	-7.3%	Days to Collect 75.0
Long Term Liabilities	5,114,752	Other Income	2,239,574	20.0%	Avg Payment Days 19.7
Total Equity	7,152,799	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	13,355,925	Net Profit or Loss	1,276,064	11.4%	Return on Equity 17.8%

235354 GRACE HEALTHCARE OF THREE RIVERS				Proprietary - Corporation	
GRACE HEALTHCARE OF THREE RIVERS				12/31/2020 366 Days Settled	
THREE RIVERS, MI 49093				CR Beds 87 POS Beds 0	
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	59.3%
Balance Sheet		Income Statement		Length of Stay	281.8
Current Assets	-510,226	Total Charges	7,270,499	Average Wages	22.21
Fixed Assets	477,421	Contract Allowance	2,066,718	28.4%	Skilled Nursing 76.5%
Other Assets	105,808	Operating Revenue	5,203,781	71.6%	Ancillary Service 23.5%
Total Assets	73,003	Operating Expense	6,344,307	121.9%	Current Ratio (0.3)
Current Liabilities	1,779,019	Operating Margin	-1,140,526	-21.9%	Days to Collect (42.1)
Long Term Liabilities	732,336	Other Income	755,969	14.5%	Avg Payment Days 66.6
Total Equity	-2,438,352	Other Expense	0	0.0%	Depreciation Rate 57.1%
Total Liab. and Equity	73,003	Net Profit or Loss	(527,733)	-10.1%	Return on Equity 21.6%

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235447 GRACE OF DOUGLAS				Proprietary - Corporation	
GRACE OF DOUGLAS		12/31/2020 366 Days Settled			
DOUGLAS, MI 49406				CR Beds 79	POS Beds 0
ALLEGAN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.6%
Balance Sheet		Income Statement		Length of Stay	362.9
Current Assets	612,307	Total Charges	6,561,056	Average Wages	16.20
Fixed Assets	133,253	Contract Allowance	1,522,115	23.2%	Skilled Nursing 71.1%
Other Assets	61,855	Operating Revenue	5,038,941	76.8%	Ancillary Service 28.9%
Total Assets	807,415	Operating Expense	5,777,961	114.7%	Current Ratio 0.4
Current Liabilities	1,575,499	Operating Margin	-739,020	-14.7%	Days to Collect 21.3
Long Term Liabilities	579,945	Other Income	723,865	14.4%	Avg Payment Days 79.3
Total Equity	-1,348,029	Other Expense	0	0.0%	Depreciation Rate 89.1%
Total Liab. and Equity	807,415	Net Profit or Loss	(164,636)	-3.3%	Return on Equity 12.2%
235499 GRAND OAKS NURSING CENTER				Proprietary - Corporation	
GRAND OAKS NURSING CENTER		12/31/2020 366 Days Settled			
BALDWIN, MI 49304				CR Beds 79	POS Beds 0
LAKE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	76.0%
Balance Sheet		Income Statement		Length of Stay	108.2
Current Assets	2,555,120	Total Charges	7,130,459	Average Wages	14.40
Fixed Assets	1,557,875	Contract Allowance	580,227	8.1%	Skilled Nursing 82.6%
Other Assets	45,493	Operating Revenue	6,550,232	91.9%	Ancillary Service 17.4%
Total Assets	4,158,488	Operating Expense	6,781,246	103.5%	Current Ratio 2.3
Current Liabilities	1,117,526	Operating Margin	-231,014	-3.5%	Days to Collect 26.2
Long Term Liabilities	1,554,733	Other Income	1,382,485	21.1%	Avg Payment Days 30.1
Total Equity	1,486,229	Other Expense	0	0.0%	Depreciation Rate 9.0%
Total Liab. and Equity	4,158,488	Net Profit or Loss	1,093,329	16.7%	Return on Equity 73.6%

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235088 GRAND TRAVERSE PAVILIONS				Government - County	
GRAND TRAVERSE PAVILIONS		12/31/2020 366 Days Settled			
TRAVERSE CITY, MI 49684		CR Beds 216 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.7%	
Balance Sheet		Income Statement		Length of Stay	
				182.9	
Current Assets	14,139,508	Total Charges	27,386,906	Average Wages	
Fixed Assets	18,465,866	Contract Allowance	3,016,968	25.85	
Other Assets	0	Operating Revenue	24,369,938	11.0%	
Total Assets	32,605,374	Operating Expense	29,860,134	89.0%	
Current Liabilities	6,705,914	Operating Margin	-5,490,196	122.5%	
Long Term Liabilities	10,332,005	Other Income	6,229,481	-22.5%	
Total Equity	15,567,455	Other Expense	0	25.6%	
Total Liab. and Equity	32,605,374	Net Profit or Loss	255,488	0.0%	
				1.0%	

235062 GRANDVUE MEDICAL CARE FACILITY				Government - County	
GRANDVUE MEDICAL CARE FACILITY		12/31/2020 366 Days Settled			
EAST JORDAN, MI 49727		CR Beds 113 POS Beds 0			
CHARLEVOIX		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay	
				577.8	
Current Assets	9,180,535	Total Charges	14,492,900	Average Wages	
Fixed Assets	10,138,153	Contract Allowance	599,741	19.01	
Other Assets	4,612,874	Operating Revenue	13,893,159	4.1%	
Total Assets	23,931,562	Operating Expense	18,293,136	95.9%	
Current Liabilities	3,253,761	Operating Margin	-4,399,977	131.7%	
Long Term Liabilities	11,397	Other Income	4,354,860	-31.7%	
Total Equity	20,666,404	Other Expense	0	31.3%	
Total Liab. and Equity	23,931,562	Net Profit or Loss	(7,624)	0.0%	
				-0.1%	

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235432 GRAYLING NURSING & REHAB COMMUNITY				Proprietary - Other	
GRAYLING NURSING & REHAB COMMUNITY		12/31/2020 366 Days Settled			
GRAYLING, MI 49738		CR Beds 72 POS Beds 0			
CRAWFORD		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		100.0%	
Balance Sheet		Income Statement		Length of Stay	
				124.7	
Current Assets	9,875,339	Total Charges	7,016,757	Average Wages	21.45
Fixed Assets	236,071	Contract Allowance	2,235,296	31.9% Skilled Nursing	81.9%
Other Assets	68,000	Operating Revenue	4,781,461	68.1% Ancillary Service	18.1%
Total Assets	10,179,410	Operating Expense	4,908,101	102.6% Current Ratio	12.9
Current Liabilities	767,006	Operating Margin	-126,640	-2.6% Days to Collect	787.4
Long Term Liabilities	0	Other Income	684,255	14.3% Avg Payment Days	39.3
Total Equity	9,412,404	Other Expense	0	0.0% Depreciation Rate	137.2%
Total Liab. and Equity	10,179,410	Net Profit or Loss	519,185	10.9% Return on Equity	5.5%

235442 GREAT LAKES REHAB CENTER				Proprietary - Partnership	
GREAT LAKES REHAB CENTER		12/31/2020 366 Days Settled			
SAGINAW, MI 48604		CR Beds 55 POS Beds 0			
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.7%	
Balance Sheet		Income Statement		Length of Stay	
				49.7	
Current Assets	1,620,336	Total Charges	5,326,394	Average Wages	20.94
Fixed Assets	0	Contract Allowance	1	0.0% Skilled Nursing	80.1%
Other Assets	0	Operating Revenue	5,326,393	100.0% Ancillary Service	19.9%
Total Assets	1,620,336	Operating Expense	6,431,051	120.7% Current Ratio	0.4
Current Liabilities	3,612,828	Operating Margin	-1,104,658	-20.7% Days to Collect	39.7
Long Term Liabilities	344,221	Other Income	1,525,822	28.6% Avg Payment Days	38.1
Total Equity	-2,336,713	Other Expense	0	0.0% Depreciation Rate	2,425.4%
Total Liab. and Equity	1,620,336	Net Profit or Loss	421,164	7.9% Return on Equity	-18.0%

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235433 GREENFIELD REHAB AND NURSING CENTER		Proprietary - Partnership	
GREENFIELD REHAB AND NURSING CENTER		12/31/2020 366 Days Settled	
ROYAL OAK, MI 48073		CR Beds 126 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	64.2%
		Length of Stay	135.8
		Average Wages	18.15
		3.1% Skilled Nursing	88.2%
		96.9% Ancillary Service	11.8%
		126.1% Current Ratio	1.9
		-26.1% Days to Collect	50.4
		21.8% Avg Payment Days	32.4
		0.0% Depreciation Rate	9.6%
		-4.3% Return on Equity	57.3%

Balance Sheet		Income Statement	
Current Assets	2,263,967	Total Charges	8,347,464
Fixed Assets	3,234,822	Contract Allowance	261,392
Other Assets	34,168	Operating Revenue	8,086,072
Total Assets	5,532,957	Operating Expense	10,195,820
Current Liabilities	1,187,750	Operating Margin	-2,109,748
Long Term Liabilities	4,954,818	Other Income	1,760,184
Total Equity	-609,611	Other Expense	0
Total Liab. and Equity	5,532,957	Net Profit or Loss	(349,564)

235551 GREENTREE OF HUBBELL REHAB AND HEALTH		Proprietary - Corporation	
GREENTREE OF HUBBELL REHAB AND HEALTH		12/31/2020 366 Days Settled	
HUBBELL, MI 49934		CR Beds 55 POS Beds 0	
HOUGHTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	61.2%
		Length of Stay	208.9
		Average Wages	19.37
		9.8% Skilled Nursing	85.9%
		90.2% Ancillary Service	14.1%
		116.7% Current Ratio	0.6
		-16.7% Days to Collect	102.7
		10.9% Avg Payment Days	157.3
		0.0% Depreciation Rate	41.2%
		-6.2% Return on Equity	31.2%

Balance Sheet		Income Statement	
Current Assets	1,241,578	Total Charges	4,455,306
Fixed Assets	120,795	Contract Allowance	435,236
Other Assets	13,625	Operating Revenue	4,020,070
Total Assets	1,375,998	Operating Expense	4,691,739
Current Liabilities	2,179,109	Operating Margin	-671,669
Long Term Liabilities	0	Other Income	436,224
Total Equity	-803,111	Other Expense	0
Total Liab. and Equity	1,375,998	Net Profit or Loss	(250,802)

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235077 HALLMARK LIVING HOLLAND				Proprietary - Corporation	
HALLMARK LIVING HOLLAND		10/23/2020 297 Days Settled			
HOLLAND, MI 49423				CR Beds 90 POS Beds 0	
OTTAWA		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate 55.5%	
Balance Sheet		Income Statement		Length of Stay 113.2	
Current Assets	1,674,430	Total Charges	5,471,742	Average Wages 22.59	
Fixed Assets	0	Contract Allowance	1,562,042	28.5% Skilled Nursing 92.5%	
Other Assets	0	Operating Revenue	3,909,700	71.5% Ancillary Service 7.5%	
Total Assets	<u>1,674,430</u>	Operating Expense	5,204,431	133.1% Current Ratio 0.7	
Current Liabilities	2,473,137	Operating Margin	-1,294,731	-33.1% Days to Collect 102.4	
Long Term Liabilities	0	Other Income	534,983	13.7% Avg Payment Days 140.6	
Total Equity	-798,707	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>1,674,430</u>	Net Profit or Loss	<u>(685,420)</u>	-17.5% Return on Equity 85.8%	

235382 HAMILTON NURSING HOME				Proprietary - Partnership	
HAMILTON NURSING HOME		12/31/2020 366 Days Settled			
DETROIT, MI 48207				CR Beds 64 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.8%	
Balance Sheet		Income Statement		Length of Stay 233.8	
Current Assets	2,069,003	Total Charges	8,323,041	Average Wages 22.21	
Fixed Assets	255,839	Contract Allowance	3,015,256	36.2% Skilled Nursing 81.7%	
Other Assets	0	Operating Revenue	5,307,785	63.8% Ancillary Service 18.3%	
Total Assets	<u>2,324,842</u>	Operating Expense	5,681,017	107.0% Current Ratio 1.3	
Current Liabilities	1,579,303	Operating Margin	-373,232	-7.0% Days to Collect 90.1	
Long Term Liabilities	0	Other Income	160,080	3.0% Avg Payment Days 46.3	
Total Equity	745,539	Other Expense	0	0.0% Depreciation Rate 115.0%	
Total Liab. and Equity	<u>2,324,842</u>	Net Profit or Loss	<u>(213,152)</u>	-4.0% Return on Equity -28.6%	

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235050 HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER				Nonprofit - Other	
HAROLD AND GRACE UPJOHN COMMUNITY CARE CENTER		6/30/2020 366 Days Settled			
KALAMAZOO, MI 49001				CR Beds 90	POS Beds 0
KALAMAZOO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	87.8%
Balance Sheet		Income Statement		Length of Stay	87.7
Current Assets	10,324,910	Total Charges	12,748,210	Average Wages	22.90
Fixed Assets	3,452,446	Contract Allowance	2,237,167	17.5%	Skilled Nursing 79.2%
Other Assets	348,630	Operating Revenue	10,511,043	82.5%	Ancillary Service 20.8%
Total Assets	<u>14,125,986</u>	Operating Expense	10,726,857	102.1%	Current Ratio 8.4
Current Liabilities	1,222,111	Operating Margin	-215,814	-2.1%	Days to Collect 357.0
Long Term Liabilities	4,020,423	Other Income	412,814	3.9%	Avg Payment Days 19.2
Total Equity	8,883,452	Other Expense	0	0.0%	Depreciation Rate 5.5%
Total Liab. and Equity	<u>14,125,986</u>	Net Profit or Loss	<u>(156,018)</u>	-1.5%	Return on Equity -1.8%
235177 HARTFORD NURSING & REHABILITATION CENTER				Proprietary - Corporation	
HARTFORD NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
DETROIT, MI 48235				CR Beds 174	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.3%
Balance Sheet		Income Statement		Length of Stay	89.6
Current Assets	2,849,788	Total Charges	30,998,548	Average Wages	20.71
Fixed Assets	2,199,763	Contract Allowance	14,529,109	46.9%	Skilled Nursing 69.6%
Other Assets	43,029	Operating Revenue	16,469,439	53.1%	Ancillary Service 30.4%
Total Assets	<u>5,092,580</u>	Operating Expense	18,652,061	113.3%	Current Ratio 0.9
Current Liabilities	3,189,480	Operating Margin	-2,182,622	-13.3%	Days to Collect 97.5
Long Term Liabilities	-13,041,413	Other Income	2,074,110	12.6%	Avg Payment Days 15.6
Total Equity	14,944,513	Other Expense	0	0.0%	Depreciation Rate 49.7%
Total Liab. and Equity	<u>5,092,580</u>	Net Profit or Loss	<u>(108,512)</u>	-0.7%	Return on Equity -0.7%

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235281 HASTINGS REHABILITATION AND HEALTHCARE CENTER				Proprietary - Corporation	
HASTINGS REHABILITATION AND HEALTHCARE CENTER		12/31/2020 366 Days Settled			
HASTINGS, MI 49058		CR Beds 106 POS Beds 0			
BARRY		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		61.5%	
Balance Sheet		Income Statement		Length of Stay 187.9	
Current Assets	-1,445,857	Total Charges	7,559,060	Average Wages	15.89
Fixed Assets	326,284	Contract Allowance	1,153,139	15.3%	Skilled Nursing 86.2%
Other Assets	757,406	Operating Revenue	6,405,921	84.7%	Ancillary Service 13.8%
Total Assets	-362,167	Operating Expense	6,607,545	103.1%	Current Ratio (1.2)
Current Liabilities	1,204,712	Operating Margin	-201,624	-3.1%	Days to Collect 73.6
Long Term Liabilities	562,667	Other Income	941,921	14.7%	Avg Payment Days 66.6
Total Equity	-2,129,546	Other Expense	0	0.0%	Depreciation Rate 142.8%
Total Liab. and Equity	-362,167	Net Profit or Loss	614,271	9.6%	Return on Equity -28.8%
235602 HAZEL I FINDLAY COUNTRY MANOR				Nonprofit - Other	
HAZEL I FINDLAY COUNTRY MANOR		12/31/2020 366 Days Settled			
SAINT JOHNS, MI 48879		CR Beds 150 POS Beds 0			
CLINTON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.5%	
Balance Sheet		Income Statement		Length of Stay 190.0	
Current Assets	2,154,203	Total Charges	10,888,759	Average Wages	20.85
Fixed Assets	5,893,904	Contract Allowance	-59,513	-0.5%	Skilled Nursing 83.1%
Other Assets	12,712,163	Operating Revenue	10,948,272	100.5%	Ancillary Service 16.9%
Total Assets	20,760,270	Operating Expense	13,719,706	125.3%	Current Ratio 2.4
Current Liabilities	904,359	Operating Margin	-2,771,434	-25.3%	Days to Collect 19.6
Long Term Liabilities	0	Other Income	2,115,850	19.3%	Avg Payment Days 23.1
Total Equity	19,855,911	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	20,760,270	Net Profit or Loss	(655,584)	-6.0%	Return on Equity -3.3%

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235723 HEALTHBRIDGE POST-ACUTE REHABILITATION				Proprietary - Corporation	
HEALTHBRIDGE POST-ACUTE REHABILITATION		12/31/2020 366 Days Settled			
WYOMING, MI 49519		CR Beds 65 POS Beds 0			
KENT		Key Performance Ind.			
NGS (WI)		Occupancy Rate		82.7%	
Balance Sheet		Income Statement		Length of Stay 25.1	
Current Assets	2,727,691	Total Charges	22,828,780	Average Wages	23.96
Fixed Assets	0	Contract Allowance	14,424,525	63.2%	Skilled Nursing 40.4%
Other Assets	0	Operating Revenue	8,404,255	36.8%	Ancillary Service 59.6%
Total Assets	<u>2,727,691</u>	Operating Expense	9,770,145	116.3%	Current Ratio 1.8
Current Liabilities	1,526,341	Operating Margin	-1,365,890	-16.3%	Days to Collect 52.3
Long Term Liabilities	0	Other Income	734,808	8.7%	Avg Payment Days 32.8
Total Equity	<u>1,201,350</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,727,691</u>	Net Profit or Loss	<u>(664,260)</u>	-7.9%	Return on Equity -55.3%
235439 HEARTLAND HEALTH CARE CENTER-ALLEN PARK				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-ALLEN PARK		12/31/2020 366 Days Settled			
ALLEN PARK, MI 48101		CR Beds 171 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		52.9%	
Balance Sheet		Income Statement		Length of Stay 48.7	
Current Assets	595,810	Total Charges	15,599,946	Average Wages	22.43
Fixed Assets	1,049,422	Contract Allowance	4,942,797	31.7%	Skilled Nursing 76.8%
Other Assets	-487,395	Operating Revenue	10,657,149	68.3%	Ancillary Service 23.2%
Total Assets	<u>1,157,837</u>	Operating Expense	13,438,710	126.1%	Current Ratio 0.7
Current Liabilities	882,144	Operating Margin	-2,781,561	-26.1%	Days to Collect 20.5
Long Term Liabilities	0	Other Income	1,508,906	14.2%	Avg Payment Days 16.8
Total Equity	<u>275,693</u>	Other Expense	0	0.0%	Depreciation Rate 15.4%
Total Liab. and Equity	<u>1,157,837</u>	Net Profit or Loss	<u>(1,275,850)</u>	-12.0%	Return on Equity -462.8%

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235580 HEARTLAND HEALTH CARE CENTER-ANN ARBOR				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-ANN ARBOR 5/31/2020 366 Days Settled					
ANN ARBOR, MI 48105				CR Beds 182 POS Beds 0	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.5%
Balance Sheet		Income Statement		Length of Stay	41.4
Current Assets	1,030,842	Total Charges	22,762,693	Average Wages	25.89
Fixed Assets	1,030,841	Contract Allowance	6,575,987	28.9%	Skilled Nursing 73.0%
Other Assets	-841,630	Operating Revenue	16,186,706	71.1%	Ancillary Service 27.0%
Total Assets	1,220,053	Operating Expense	18,806,643	116.2%	Current Ratio 0.7
Current Liabilities	1,380,180	Operating Margin	-2,619,937	-16.2%	Days to Collect 29.5
Long Term Liabilities	0	Other Income	871,429	5.4%	Avg Payment Days 20.3
Total Equity	-160,127	Other Expense	0	0.0%	Depreciation Rate 24.6%
Total Liab. and Equity	1,220,053	Net Profit or Loss	(1,757,790)	-10.9%	Return on Equity 1,097.7%

235023 HEARTLAND HEALTH CARE CENTER-BATTLE CREEK				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-BATTLE CREEK 4/30/2020 366 Days Settled					
BATTLE CREEK, MI 49017				CR Beds 65 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.9%
Balance Sheet		Income Statement		Length of Stay	50.0
Current Assets	656,524	Total Charges	8,547,022	Average Wages	22.55
Fixed Assets	239,801	Contract Allowance	2,820,868	33.0%	Skilled Nursing 72.4%
Other Assets	-178,505	Operating Revenue	5,726,154	67.0%	Ancillary Service 27.6%
Total Assets	717,820	Operating Expense	6,081,562	106.2%	Current Ratio 1.1
Current Liabilities	603,080	Operating Margin	-355,408	-6.2%	Days to Collect 41.9
Long Term Liabilities	0	Other Income	114,539	2.0%	Avg Payment Days 22.9
Total Equity	114,740	Other Expense	0	0.0%	Depreciation Rate 9.5%
Total Liab. and Equity	717,820	Net Profit or Loss	(245,668)	-4.3%	Return on Equity -214.1%

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235184 HEARTLAND HEALTH CARE CENTER-BRIARWOOD				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-BRIARWOOD		4/30/2020 366 Days Settled			
FLINT, MI 48506				CR Beds 117 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.3%
Balance Sheet		Income Statement		Length of Stay	35.1
Current Assets	1,403,655	Total Charges	16,805,010	Average Wages	22.58
Fixed Assets	1,052,199	Contract Allowance	5,075,034	30.2% Skilled Nursing	69.4%
Other Assets	-630,506	Operating Revenue	11,729,976	69.8% Ancillary Service	30.6%
Total Assets	<u>1,825,348</u>	Operating Expense	11,903,415	101.5% Current Ratio	2.0
Current Liabilities	689,158	Operating Margin	-173,439	-1.5% Days to Collect	36.0
Long Term Liabilities	0	Other Income	250,583	2.1% Avg Payment Days	16.9
Total Equity	<u>1,136,190</u>	Other Expense	0	0.0% Depreciation Rate	9.0%
Total Liab. and Equity	<u>1,825,348</u>	Net Profit or Loss	<u>71,898</u>	0.6% Return on Equity	6.3%
<hr/>					
235618 HEARTLAND HEALTH CARE CENTER-CANTON				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-CANTON		12/31/2020 366 Days Settled			
CANTON, MI 48187				CR Beds 150 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	52.4%
Balance Sheet		Income Statement		Length of Stay	26.8
Current Assets	1,136,522	Total Charges	19,347,818	Average Wages	23.42
Fixed Assets	348,295	Contract Allowance	7,026,890	36.3% Skilled Nursing	63.8%
Other Assets	-1,460,306	Operating Revenue	12,320,928	63.7% Ancillary Service	36.2%
Total Assets	<u>24,511</u>	Operating Expense	14,990,661	121.7% Current Ratio	1.3
Current Liabilities	877,131	Operating Margin	-2,669,733	-21.7% Days to Collect	33.8
Long Term Liabilities	0	Other Income	1,653,624	13.4% Avg Payment Days	15.2
Total Equity	<u>-852,620</u>	Other Expense	0	0.0% Depreciation Rate	56.6%
Total Liab. and Equity	<u>24,511</u>	Net Profit or Loss	<u>(1,020,896)</u>	-8.3% Return on Equity	119.7%

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235428 HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-DEARBORN HEIGHTS		12/31/2020 366 Days Settled			
DEARBORN HEIGHTS, MI 48127				CR Beds 151 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 50.4%	
Balance Sheet		Income Statement		Length of Stay 33.7	
Current Assets	326,347	Total Charges	15,161,133	Average Wages 21.31	
Fixed Assets	445,754	Contract Allowance	4,344,071	28.7%	Skilled Nursing 71.3%
Other Assets	-966,664	Operating Revenue	10,817,062	71.3%	Ancillary Service 28.7%
Total Assets	-194,563	Operating Expense	11,517,835	106.5%	Current Ratio 0.5
Current Liabilities	687,508	Operating Margin	-700,773	-6.5%	Days to Collect 11.0
Long Term Liabilities	0	Other Income	1,148,620	10.6%	Avg Payment Days 14.6
Total Equity	-882,071	Other Expense	0	0.0%	Depreciation Rate 23.8%
Total Liab. and Equity	-194,563	Net Profit or Loss	438,306	4.1%	Return on Equity -49.7%
<hr/>					
235132 HEARTLAND HEALTH CARE CENTER-FOSTRIAN				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-FOSTRIAN		4/30/2020 366 Days Settled			
FLUSHING, MI 48433				CR Beds 140 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 73.4%	
Balance Sheet		Income Statement		Length of Stay 54.6	
Current Assets	635,195	Total Charges	14,779,635	Average Wages 21.98	
Fixed Assets	628,882	Contract Allowance	3,869,264	26.2%	Skilled Nursing 72.5%
Other Assets	-492,678	Operating Revenue	10,910,371	73.8%	Ancillary Service 27.5%
Total Assets	771,399	Operating Expense	12,622,972	115.7%	Current Ratio 0.8
Current Liabilities	777,118	Operating Margin	-1,712,601	-15.7%	Days to Collect 21.2
Long Term Liabilities	0	Other Income	257,452	2.4%	Avg Payment Days 18.0
Total Equity	-5,719	Other Expense	0	0.0%	Depreciation Rate 24.9%
Total Liab. and Equity	771,399	Net Profit or Loss	(1,470,211)	-13.5%	Return on Equity 25,707.5%

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235411 HEARTLAND HEALTH CARE CENTER-HAMPTON		Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-HAMPTON		4/30/2020 366 Days Settled	
BAY CITY, MI 48708		CR Beds 51 POS Beds 0	
BAY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 85.2%	
Balance Sheet		Income Statement	
Current Assets	423,236	Total Charges	7,762,960
Fixed Assets	190,715	Contract Allowance	2,263,632
Other Assets	-400,279	Operating Revenue	5,499,328
Total Assets	213,672	Operating Expense	5,132,919
Current Liabilities	370,081	Operating Margin	366,409
Long Term Liabilities	0	Other Income	136,734
Total Equity	-156,409	Other Expense	0
Total Liab. and Equity	213,672	Net Profit or Loss	498,207
		29.2%	72.2%
		70.8%	27.8%
		93.3%	1.1
		6.7%	28.1
		2.5%	22.2
		0.0%	10.5%
		9.1%	-318.5%
			54.1
			23.22
			72.2%
			27.8%
			1.1
			28.1
			22.2
			10.5%
			-318.5%
235057 HEARTLAND HEALTH CARE CENTER-LIVONIA		Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-LIVONIA		12/31/2020 366 Days Settled	
LIVONIA, MI 48154		CR Beds 142 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 57.1%	
Balance Sheet		Income Statement	
Current Assets	220,016	Total Charges	10,598,003
Fixed Assets	337,825	Contract Allowance	2,117,027
Other Assets	-230,945	Operating Revenue	8,480,976
Total Assets	326,896	Operating Expense	10,839,332
Current Liabilities	783,992	Operating Margin	-2,358,356
Long Term Liabilities	0	Other Income	1,104,350
Total Equity	-457,096	Other Expense	0
Total Liab. and Equity	326,896	Net Profit or Loss	(1,266,728)
		20.0%	86.0%
		80.0%	14.0%
		127.8%	0.3
		-27.8%	9.5
		13.0%	16.4
		0.0%	15.8%
		-14.9%	277.1%
			81.3
			21.54
			86.0%
			14.0%
			0.3
			9.5
			16.4
			15.8%
			277.1%

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235626 HEARTLAND HEALTH CARE CENTER-OAKLAND				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-OAKLAND		12/31/2020 366 Days Settled			
TROY, MI 48085				CR Beds 160 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.3%
Balance Sheet		Income Statement		Length of Stay	20.8
Current Assets	1,043,915	Total Charges	19,556,092	Average Wages	23.44
Fixed Assets	352,751	Contract Allowance	7,200,658	36.8% Skilled Nursing	63.5%
Other Assets	-1,757,851	Operating Revenue	12,355,434	63.2% Ancillary Service	36.5%
Total Assets	-361,185	Operating Expense	14,894,438	120.5% Current Ratio	1.3
Current Liabilities	818,598	Operating Margin	-2,539,004	-20.5% Days to Collect	30.9
Long Term Liabilities	0	Other Income	2,021,996	16.4% Avg Payment Days	15.5
Total Equity	-1,179,783	Other Expense	0	0.0% Depreciation Rate	30.4%
Total Liab. and Equity	-361,185	Net Profit or Loss	(517,589)	-4.2% Return on Equity	43.9%
<hr/>					
235395 HEARTLAND HEALTH CARE CENTER-THREE RIVERS				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER-THREE RIVERS		4/30/2020 366 Days Settled			
THREE RIVERS, MI 49093				CR Beds 100 POS Beds 0	
SAINT JOSEPH				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.1%
Balance Sheet		Income Statement		Length of Stay	97.0
Current Assets	448,300	Total Charges	9,977,248	Average Wages	19.87
Fixed Assets	162,343	Contract Allowance	2,303,895	23.1% Skilled Nursing	79.5%
Other Assets	-310,418	Operating Revenue	7,673,353	76.9% Ancillary Service	20.5%
Total Assets	300,225	Operating Expense	7,656,451	99.8% Current Ratio	0.9
Current Liabilities	527,344	Operating Margin	16,902	0.2% Days to Collect	22.2
Long Term Liabilities	0	Other Income	159,366	2.1% Avg Payment Days	19.8
Total Equity	-227,119	Other Expense	0	0.0% Depreciation Rate	17.9%
Total Liab. and Equity	300,225	Net Profit or Loss	167,719	2.2% Return on Equity	-73.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235109 HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER - GROSSE POINTE WOODS				12/31/2020 366 Days Settled	
GROSSE POINTE WOODS, MI 48236				CR Beds 80 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.0%
Balance Sheet		Income Statement		Length of Stay	19.0
Current Assets	918,463	Total Charges	12,012,865	Average Wages	23.00
Fixed Assets	278,733	Contract Allowance	4,548,942	37.9%	Skilled Nursing 62.6%
Other Assets	-831,841	Operating Revenue	7,463,923	62.1%	Ancillary Service 37.4%
Total Assets	365,355	Operating Expense	9,296,051	124.5%	Current Ratio 1.5
Current Liabilities	623,198	Operating Margin	-1,832,128	-24.5%	Days to Collect 45.0
Long Term Liabilities	0	Other Income	777,771	10.4%	Avg Payment Days 15.9
Total Equity	-257,843	Other Expense	0	0.0%	Depreciation Rate 30.6%
Total Liab. and Equity	365,355	Net Profit or Loss	(1,058,425)	-14.2%	Return on Equity 410.5%
235665 HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER - STERLING HEIGHTS				12/31/2020 366 Days Settled	
STERLING HEIGHTS, MI 48312				CR Beds 120 POS Beds 0	
MACOMB				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	78.4%
Balance Sheet		Income Statement		Length of Stay	31.8
Current Assets	919,680	Total Charges	19,209,547	Average Wages	21.74
Fixed Assets	862,112	Contract Allowance	6,123,590	31.9%	Skilled Nursing 68.2%
Other Assets	-203,972	Operating Revenue	13,085,957	68.1%	Ancillary Service 31.8%
Total Assets	1,577,820	Operating Expense	18,441,928	140.9%	Current Ratio 1.1
Current Liabilities	828,294	Operating Margin	-5,355,971	-40.9%	Days to Collect 25.8
Long Term Liabilities	0	Other Income	1,738,778	13.3%	Avg Payment Days 12.1
Total Equity	749,526	Other Expense	0	0.0%	Depreciation Rate 28.2%
Total Liab. and Equity	1,577,820	Net Profit or Loss	(3,630,049)	-27.7%	Return on Equity -484.3%

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235593 HENRY FORD VILLAGE, INC				Nonprofit - Other	
HENRY FORD VILLAGE, INC		12/31/2020 366 Days Settled			
DEARBORN, MI 48126		CR Beds 194 POS Beds 0			
WAYNE		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		59.1%	
Balance Sheet		Income Statement		Length of Stay 55.6	
Current Assets	9,503,240	Total Charges	36,640,393	Average Wages	20.66
Fixed Assets	77,941,342	Contract Allowance	4,064,657	11.1%	Skilled Nursing 22.6%
Other Assets	4,512,821	Operating Revenue	32,575,736	88.9%	Ancillary Service 12.4%
Total Assets	91,957,403	Operating Expense	41,142,680	126.3%	Current Ratio 0.2
Current Liabilities	57,063,473	Operating Margin	-8,566,944	-26.3%	Days to Collect 52.9
Long Term Liabilities	115,029,332	Other Income	3,266,007	10.0%	Avg Payment Days 76.8
Total Equity	-80,135,402	Other Expense	0	0.0%	Depreciation Rate 5.1%
Total Liab. and Equity	91,957,403	Net Profit or Loss	(5,300,937)	-16.3%	Return on Equity 6.6%
235363 HERITAGE MANOR HEALTHCARE CENT				Proprietary - Corporation	
HERITAGE MANOR HEALTHCARE CENT		9/30/2020 366 Days Settled			
FLINT, MI 48532		CR Beds 180 POS Beds 0			
GENESEE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.2%	
Balance Sheet		Income Statement		Length of Stay 147.6	
Current Assets	-186,706	Total Charges	37,474,665	Average Wages	24.61
Fixed Assets	8,880,397	Contract Allowance	25,904,143	69.1%	Skilled Nursing 92.5%
Other Assets	11,171	Operating Revenue	11,570,522	30.9%	Ancillary Service 7.5%
Total Assets	8,704,862	Operating Expense	12,670,260	109.5%	Current Ratio (0.1)
Current Liabilities	2,913,388	Operating Margin	-1,099,738	-9.5%	Days to Collect (6.2)
Long Term Liabilities	10,921,726	Other Income	817,424	7.1%	Avg Payment Days 70.8
Total Equity	-5,130,252	Other Expense	0	0.0%	Depreciation Rate 11.8%
Total Liab. and Equity	8,704,862	Net Profit or Loss	(282,314)	-2.4%	Return on Equity 5.5%

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235234 HERITAGE MANOR NURSING AND REHAB CENTER				Proprietary - Corporation	
HERITAGE MANOR NURSING AND REHAB CENTER				12/31/2020 366 Days Settled	
DETROIT, MI 48204				CR Beds 122 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate	67.5%
Balance Sheet		Income Statement		Length of Stay	128.9
Current Assets	1,395,525	Total Charges	9,147,613	Average Wages	22.15
Fixed Assets	383,628	Contract Allowance	876,119	9.6%	Skilled Nursing 81.7%
Other Assets	31,358	Operating Revenue	8,271,494	90.4%	Ancillary Service 18.3%
Total Assets	1,810,511	Operating Expense	8,888,466	107.5%	Current Ratio 0.4
Current Liabilities	3,924,030	Operating Margin	-616,972	-7.5%	Days to Collect 48.6
Long Term Liabilities	149,900	Other Income	1,158,924	14.0%	Avg Payment Days 184.3
Total Equity	-2,263,419	Other Expense	0	0.0%	Depreciation Rate 61.9%
Total Liab. and Equity	1,810,511	Net Profit or Loss	541,952	6.6%	Return on Equity -23.9%
235525 HERITAGE NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HERITAGE NURSING AND REHABILITATION COMMUNITY				12/31/2020 366 Days Settled	
ZEELAND, MI 49464				CR Beds 39 POS Beds 0	
OTTAWA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.6%
Balance Sheet		Income Statement		Length of Stay	75.0
Current Assets	2,959,838	Total Charges	5,509,562	Average Wages	23.91
Fixed Assets	541,867	Contract Allowance	1,455,236	26.4%	Skilled Nursing 83.5%
Other Assets	66,762	Operating Revenue	4,054,326	73.6%	Ancillary Service 16.5%
Total Assets	3,568,467	Operating Expense	3,712,480	91.6%	Current Ratio 8.2
Current Liabilities	360,120	Operating Margin	341,846	8.4%	Days to Collect 279.6
Long Term Liabilities	0	Other Income	165,688	4.1%	Avg Payment Days 29.2
Total Equity	3,208,347	Other Expense	0	0.0%	Depreciation Rate 59.6%
Total Liab. and Equity	3,568,467	Net Profit or Loss	485,108	12.0%	Return on Equity 15.1%

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235644 HICKORY RIDGE OF TEMPERANCE				Proprietary - Corporation	
HICKORY RIDGE OF TEMPERANCE		12/31/2020 366 Days Settled			
TEMPERANCE, MI 48182		CR Beds 88 POS Beds 0			
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.9%	
Balance Sheet		Income Statement		Length of Stay 52.1	
Current Assets	515,295	Total Charges	15,264,013	Average Wages 19.74	
Fixed Assets	604,286	Contract Allowance	6,750,983	44.2%	Skilled Nursing 73.5%
Other Assets	3,368	Operating Revenue	8,513,030	55.8%	Ancillary Service 26.5%
Total Assets	1,122,949	Operating Expense	10,211,574	120.0%	Current Ratio 0.3
Current Liabilities	1,573,399	Operating Margin	-1,698,544	-20.0%	Days to Collect 55.8
Long Term Liabilities	-649,773	Other Income	1,215,118	14.3%	Avg Payment Days 9.4
Total Equity	199,323	Other Expense	0	0.0%	Depreciation Rate 162.7%
Total Liab. and Equity	1,122,949	Net Profit or Loss	(483,426)	-5.7%	Return on Equity -242.5%
235522 HILLCREST NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
HILLCREST NURSING AND REHABILITATION COMMUNITY		12/31/2020 366 Days Settled			
NORTH MUSKEGON, MI 49445		CR Beds 39 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.3%	
Balance Sheet		Income Statement		Length of Stay 170.7	
Current Assets	5,364,957	Total Charges	5,304,153	Average Wages 24.13	
Fixed Assets	387,990	Contract Allowance	1,481,602	27.9%	Skilled Nursing 86.3%
Other Assets	28,588	Operating Revenue	3,822,551	72.1%	Ancillary Service 13.7%
Total Assets	5,781,535	Operating Expense	3,720,114	97.3%	Current Ratio 11.4
Current Liabilities	469,624	Operating Margin	102,437	2.7%	Days to Collect 533.2
Long Term Liabilities	0	Other Income	270,803	7.1%	Avg Payment Days 39.7
Total Equity	5,311,911	Other Expense	0	0.0%	Depreciation Rate 44.7%
Total Liab. and Equity	5,781,535	Net Profit or Loss	355,943	9.3%	Return on Equity 6.7%

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235197 HILLSDALE CO MEDICAL CARE FACI				Government - County	
HILLSDALE CO MEDICAL CARE FACI				12/31/2020 366 Days Settled	
HILLSDALE, MI 49242				CR Beds 170 POS Beds 0	
HILLSDALE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 82.4%	
Balance Sheet		Income Statement		Length of Stay 512.4	
Current Assets	12,972,536	Total Charges	16,813,797	Average Wages 21.02	
Fixed Assets	9,341,548	Contract Allowance	1,407,696	8.4%	Skilled Nursing 91.4%
Other Assets	0	Operating Revenue	15,406,101	91.6%	Ancillary Service 8.6%
Total Assets	<u>22,314,084</u>	Operating Expense	<u>21,611,938</u>	140.3%	Current Ratio 1.5
Current Liabilities	8,807,343	Operating Margin	-6,205,837	-40.3%	Days to Collect 27.5
Long Term Liabilities	0	Other Income	5,581,946	36.2%	Avg Payment Days 34.2
Total Equity	<u>13,506,741</u>	Other Expense	0	0.0%	Depreciation Rate 3.5%
Total Liab. and Equity	<u>22,314,084</u>	Net Profit or Loss	<u>(681,605)</u>	-4.4%	Return on Equity -5.0%
235440 HOLLAND HOME - RAYBROOK MANOR				Proprietary - Other	
HOLLAND HOME - RAYBROOK MANOR				12/31/2020 366 Days Settled	
GRAND RAPIDS, MI 49546				CR Beds 339 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.4%	
Balance Sheet		Income Statement		Length of Stay 446.9	
Current Assets	756,137	Total Charges	23,896,448	Average Wages 22.42	
Fixed Assets	20,247,090	Contract Allowance	3,857,085	16.1%	Skilled Nursing 41.6%
Other Assets	1,028,044	Operating Revenue	20,039,363	83.9%	Ancillary Service 6.0%
Total Assets	<u>22,031,271</u>	Operating Expense	<u>19,812,229</u>	98.9%	Current Ratio 6.7
Current Liabilities	112,152	Operating Margin	227,134	1.1%	Days to Collect 13.0
Long Term Liabilities	9,341,055	Other Income	443,412	2.2%	Avg Payment Days 1.0
Total Equity	<u>12,578,064</u>	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	<u>22,031,271</u>	Net Profit or Loss	<u>596,879</u>	3.0%	Return on Equity 4.7%

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235540 HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE				Nonprofit - Other	
HOLLAND HOME BRETON REHABILITATION & LIVING CENTRE		12/31/2020 366 Days Settled			
GRAND RAPIDS, MI 49512		CR Beds 58 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.6%	
		Length of Stay		149.1	
		Average Wages		23.50	
		Skilled Nursing		82.7%	
		Ancillary Service		17.3%	
		Current Ratio		6.0	
		Days to Collect		23.8	
		Avg Payment Days		0.0	
		Depreciation Rate		4.4%	
		Return on Equity		-7.2%	
Balance Sheet		Income Statement			
Current Assets	366,758	Total Charges	6,536,395		
Fixed Assets	3,732,953	Contract Allowance	1,220,122	18.7%	
Other Assets	0	Operating Revenue	5,316,273	81.3%	
Total Assets	4,099,711	Operating Expense	5,637,399	106.0%	
Current Liabilities	60,847	Operating Margin	-321,126	-6.0%	
Long Term Liabilities	0	Other Income	43,507	0.8%	
Total Equity	4,038,864	Other Expense	0	0.0%	
Total Liab. and Equity	4,099,711	Net Profit or Loss	(292,703)	-5.5%	
<hr/>					
235279 HOLT SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
HOLT SENIOR CARE AND REHAB CENTER, L L C		12/31/2020 366 Days Settled			
HOLT, MI 48842		CR Beds 101 POS Beds 0			
INGHAM		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.9%	
		Length of Stay		86.4	
		Average Wages		21.35	
		Skilled Nursing		74.9%	
		Ancillary Service		25.1%	
		Current Ratio		(17.0)	
		Days to Collect		49.7	
		Avg Payment Days		27.2	
		Depreciation Rate		63.3%	
		Return on Equity		24.5%	
Balance Sheet		Income Statement			
Current Assets	3,349,890	Total Charges	14,591,538		
Fixed Assets	540,572	Contract Allowance	4,275,886	29.3%	
Other Assets	1,195,098	Operating Revenue	10,315,652	70.7%	
Total Assets	5,085,560	Operating Expense	10,534,843	102.1%	
Current Liabilities	-196,904	Operating Margin	-219,191	-2.1%	
Long Term Liabilities	1,133,014	Other Income	1,462,353	14.2%	
Total Equity	4,149,450	Other Expense	0	0.0%	
Total Liab. and Equity	5,085,560	Net Profit or Loss	1,017,209	9.9%	

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235056 HOYT NURSING & REHAB CENTRE				Proprietary - Corporation	
HOYT NURSING & REHAB CENTRE		12/31/2020 366 Days Settled			
SAGINAW, MI 48602		CR Beds 128 POS Beds 0			
SAGINAW		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.7%	
		Length of Stay		107.8	
		Average Wages		19.09	
		Skilled Nursing		77.8%	
		Ancillary Service		22.2%	
		Current Ratio		6.9	
		Days to Collect		49.1	
		Avg Payment Days		24.3	
		Depreciation Rate		126.4%	
		Return on Equity		24.8%	
Balance Sheet		Income Statement			
Current Assets	1,379,437	Total Charges	15,043,792		
Fixed Assets	364,851	Contract Allowance	4,203,087	27.9%	
Other Assets	0	Operating Revenue	10,840,705	72.1%	
Total Assets	<u>1,744,288</u>	Operating Expense	12,036,443	111.0%	
Current Liabilities	200,076	Operating Margin	-1,195,738	-11.0%	
Long Term Liabilities	14,090	Other Income	1,724,363	15.9%	
Total Equity	<u>1,530,122</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,744,288</u>	Net Profit or Loss	<u>379,359</u>	3.5%	
<hr/>					
235028 HURON CO MED CARE FACILITY				Government - County	
HURON CO MED CARE FACILITY		12/31/2020 366 Days Settled			
BAD AXE, MI 48413		CR Beds 112 POS Beds 0			
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.3%	
		Length of Stay		236.7	
		Average Wages		21.49	
		Skilled Nursing		88.3%	
		Ancillary Service		11.7%	
		Current Ratio		2.3	
		Days to Collect		59.3	
		Avg Payment Days		14.5	
		Depreciation Rate		2.6%	
		Return on Equity		48.0%	
Balance Sheet		Income Statement			
Current Assets	5,807,253	Total Charges	14,668,052		
Fixed Assets	6,521,020	Contract Allowance	897,924	6.1%	
Other Assets	3,142,801	Operating Revenue	13,770,128	93.9%	
Total Assets	<u>15,471,074</u>	Operating Expense	15,187,091	110.3%	
Current Liabilities	2,481,107	Operating Margin	-1,416,963	-10.3%	
Long Term Liabilities	11,431,333	Other Income	2,424,738	17.6%	
Total Equity	<u>1,558,634</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>15,471,074</u>	Net Profit or Loss	<u>748,746</u>	5.4%	

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235592 HURON WOODS NURSING CENTER				Proprietary - Corporation	
HURON WOODS NURSING CENTER		12/31/2020 366 Days Settled			
KAWKAWLIN, MI 48631		CR Beds 60 POS Beds 0			
BAY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		73.7%	
		Length of Stay		131.6	
		Average Wages		14.14	
		24.1% Skilled Nursing		79.9%	
		75.9% Ancillary Service		20.1%	
		104.1% Current Ratio		2.2	
		-4.1% Days to Collect		33.6	
		20.6% Avg Payment Days		26.7	
		0.0% Depreciation Rate		51.1%	
		14.1% Return on Equity		53.1%	

Balance Sheet		Income Statement			
Current Assets	2,245,326	Total Charges	7,146,537		
Fixed Assets	179,679	Contract Allowance	1,724,559	24.1%	
Other Assets	36,055	Operating Revenue	5,421,978	75.9%	
Total Assets	<u>2,461,060</u>	Operating Expense	5,642,565	104.1%	
Current Liabilities	1,020,990	Operating Margin	-220,587	-4.1%	
Long Term Liabilities	0	Other Income	1,118,688	20.6%	
Total Equity	<u>1,440,070</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,461,060</u>	Net Profit or Loss	<u>764,108</u>	14.1%	

235648 IHM SENIOR LIVING COMMUNITY				Nonprofit - Church	
IHM SENIOR LIVING COMMUNITY		6/30/2020 366 Days Settled			
MONROE, MI 48162		CR Beds 106 POS Beds 0			
MONROE		Key Performance Ind.			
WPS MI		Occupancy Rate		88.4%	
		Length of Stay		151.1	
		Average Wages		19.73	
		8.5% Skilled Nursing		47.4%	
		91.5% Ancillary Service		11.2%	
		139.4% Current Ratio		1.2	
		-39.4% Days to Collect		19.9	
		40.2% Avg Payment Days		41.5	
		0.0% Depreciation Rate		1,613.9%	
		0.8% Return on Equity		34.2%	

Balance Sheet		Income Statement			
Current Assets	2,141,698	Total Charges	12,532,330		
Fixed Assets	48,287	Contract Allowance	1,069,663	8.5%	
Other Assets	32,274	Operating Revenue	11,462,667	91.5%	
Total Assets	<u>2,222,259</u>	Operating Expense	15,978,657	139.4%	
Current Liabilities	1,812,766	Operating Margin	-4,515,990	-39.4%	
Long Term Liabilities	140,421	Other Income	4,608,116	40.2%	
Total Equity	<u>269,072</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,222,259</u>	Net Profit or Loss	<u>92,126</u>	0.8%	

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235514 IMPERIAL, A VILLA CENTER				Proprietary - Corporation	
IMPERIAL, A VILLA CENTER		12/31/2020 366 Days Settled			
DEARBORN HEIGHTS, MI 48125		CR Beds 265 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.8%	
Balance Sheet		Income Statement		Length of Stay	
				90.4	
Current Assets	6,782,940	Total Charges	30,714,915	Average Wages	
Fixed Assets	888,453	Contract Allowance	11,789,126	24.24	
Other Assets	0	Operating Revenue	18,925,789	38.4%	
Total Assets	<u>7,671,393</u>	Operating Expense	20,310,135	61.6%	
Current Liabilities	2,643,794	Operating Margin	-1,384,346	107.3%	
Long Term Liabilities	2,365,351	Other Income	2,339,958	-7.3%	
Total Equity	<u>2,662,248</u>	Other Expense	0	12.4%	
Total Liab. and Equity	<u>7,671,393</u>	Net Profit or Loss	579,072	0.0%	
				3.1%	
235015 INGHAM COUNTY MEDICAL CARE FAC				Government - County	
INGHAM COUNTY MEDICAL CARE FAC		12/31/2020 366 Days Settled			
OKEMOS, MI 48864		CR Beds 236 POS Beds 0			
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.3%	
Balance Sheet		Income Statement		Length of Stay	
				111.7	
Current Assets	14,097,604	Total Charges	33,832,227	Average Wages	
Fixed Assets	26,620,664	Contract Allowance	4,827,354	23.50	
Other Assets	8,519,969	Operating Revenue	29,004,873	14.3%	
Total Assets	<u>49,238,237</u>	Operating Expense	31,497,215	85.7%	
Current Liabilities	5,212,372	Operating Margin	-2,492,342	108.6%	
Long Term Liabilities	7,110,062	Other Income	3,127,158	-8.6%	
Total Equity	<u>36,915,803</u>	Other Expense	0	10.8%	
Total Liab. and Equity	<u>49,238,237</u>	Net Profit or Loss	347,451	0.0%	
				1.2%	

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235548 INN AT FREEDOM VILLAGE, THE				Proprietary - Partnership	
INN AT FREEDOM VILLAGE, THE		12/31/2020 366 Days Settled			
HOLLAND, MI 49423		CR Beds 89 POS Beds 0			
OTTAWA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.4%	
		Length of Stay		91.5	
		Average Wages		18.79	
		9.8% Skilled Nursing		9.9%	
		90.2% Ancillary Service		4.8%	
		146.6% Current Ratio		0.5	
		-46.6% Days to Collect		6.7	
		38.3% Avg Payment Days		13.3	
		0.0% Depreciation Rate		91.5%	
		-8.3% Return on Equity		11.0%	
<hr/>					
235011 IOSCO CO MEDICAL CARE FACILITY				Government - County	
IOSCO CO MEDICAL CARE FACILITY		12/31/2020 366 Days Settled			
TAWAS CITY, MI 48763		CR Beds 73 POS Beds 0			
IOSCO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.6%	
		Length of Stay		183.4	
		Average Wages		18.87	
		13.5% Skilled Nursing		83.8%	
		86.5% Ancillary Service		16.2%	
		112.5% Current Ratio		6.6	
		-12.5% Days to Collect		42.4	
		19.2% Avg Payment Days		34.4	
		0.0% Depreciation Rate		3.0%	
		6.7% Return on Equity		4.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235257 IRON CO MEDICAL CARE FACILITY			Government - County		
IRON CO MEDICAL CARE FACILITY			12/31/2020 366 Days Settled		
CRYSTAL FALLS, MI 49920			CR Beds 200 POS Beds 0		
IRON			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate 74.9%		
Balance Sheet			Income Statement		
Current Assets	9,599,756	Total Charges	21,035,067		Length of Stay 308.1
Fixed Assets	18,804,416	Contract Allowance	-40,317	-0.2%	Average Wages 20.17
Other Assets	4,644,302	Operating Revenue	21,075,384	100.2%	Skilled Nursing 94.2%
Total Assets	<u>33,048,474</u>	Operating Expense	23,914,157	113.5%	Ancillary Service 5.8%
Current Liabilities	4,873,092	Operating Margin	-2,838,773	-13.5%	Current Ratio 2.0
Long Term Liabilities	18,594,801	Other Income	2,923,461	13.9%	Days to Collect 17.5
Total Equity	9,580,581	Other Expense	0	0.0%	Avg Payment Days 49.7
Total Liab. and Equity	<u>33,048,474</u>	Net Profit or Loss	<u>(20,312)</u>	-0.1%	Depreciation Rate 3.2%
					Return on Equity -0.2%

235601 IRON RIVER CARE CENTER			Proprietary - Corporation		
IRON RIVER CARE CENTER			12/31/2020 366 Days Settled		
IRON RIVER, MI 49935			CR Beds 69 POS Beds 0		
IRON			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate 68.3%		
Balance Sheet			Income Statement		
Current Assets	1,373,978	Total Charges	5,669,464		Length of Stay 175.9
Fixed Assets	285,729	Contract Allowance	555,860	9.8%	Average Wages 20.09
Other Assets	885,789	Operating Revenue	5,113,604	90.2%	Skilled Nursing 88.9%
Total Assets	<u>2,545,496</u>	Operating Expense	4,426,893	86.6%	Ancillary Service 11.1%
Current Liabilities	570,056	Operating Margin	686,711	13.4%	Current Ratio 2.4
Long Term Liabilities	441,629	Other Income	606,920	11.9%	Days to Collect 99.4
Total Equity	1,533,811	Other Expense	0	0.0%	Avg Payment Days 36.0
Total Liab. and Equity	<u>2,545,496</u>	Net Profit or Loss	<u>1,293,631</u>	25.3%	Depreciation Rate 53.1%
					Return on Equity 84.3%

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235037 ISABELLA CO MEDICAL CARE FACIL				Government - City-County	
ISABELLA CO MEDICAL CARE FACIL		9/30/2020 366 Days Settled			
MOUNT PLEASANT, MI 48858				CR Beds 100 POS Beds 0	
ISABELLA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.3%
				Length of Stay	137.5
				Average Wages	20.76
				30.6% Skilled Nursing	65.3%
				69.4% Ancillary Service	34.2%
				134.0% Current Ratio	7.9
				-34.0% Days to Collect	113.9
				23.2% Avg Payment Days	21.1
				0.0% Depreciation Rate	3.0%
				-11.7% Return on Equity	-8.7%
<hr/>					
235019 JACKSON COUNTY MEDICAL CARE FACILITY				Government - County	
JACKSON COUNTY MEDICAL CARE FACILITY		12/31/2020 366 Days Settled			
JACKSON, MI 49201				CR Beds 210 POS Beds 0	
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.6%
				Length of Stay	196.9
				Average Wages	24.67
				17.4% Skilled Nursing	90.8%
				82.6% Ancillary Service	9.2%
				118.1% Current Ratio	3.5
				-18.1% Days to Collect	58.8
				13.5% Avg Payment Days	20.6
				0.0% Depreciation Rate	4.2%
				-4.7% Return on Equity	-26.0%

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235628 JAMIESON NURSING HOME		Proprietary - Corporation	
JAMIESON NURSING HOME		6/30/2020 366 Days Settled	
HARRISVILLE, MI 48740		CR Beds 39 POS Beds 0	
ALCONA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	66.3%
Balance Sheet		Income Statement	
Current Assets	413,840	Total Charges	1,386,157
Fixed Assets	326,293	Contract Allowance	44,562
Other Assets	17,580	Operating Revenue	1,341,595
Total Assets	<u>757,713</u>	Operating Expense	1,420,224
Current Liabilities	165,049	Operating Margin	-78,629
Long Term Liabilities	301,926	Other Income	175,073
Total Equity	290,738	Other Expense	0
Total Liab. and Equity	<u>757,713</u>	Net Profit or Loss	<u>96,444</u>
		3.2%	Skilled Nursing 96.8%
		96.8%	Ancillary Service 3.2%
		105.9%	Current Ratio 2.5
		-5.9%	Days to Collect (5.8)
		13.0%	Avg Payment Days 12.3
		0.0%	Depreciation Rate 3.4%
		7.2%	Return on Equity 33.2%
235519 KING NURSING & REHABILITATION COMMUNITY		Proprietary - Corporation	
KING NURSING & REHABILITATION COMMUNITY		12/31/2020 366 Days Settled	
HOUGHTON LAKE, MI 48629		CR Beds 61 POS Beds 0	
ROSCOMMON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.3%
Balance Sheet		Income Statement	
Current Assets	7,743,669	Total Charges	5,690,244
Fixed Assets	363,983	Contract Allowance	1,282,153
Other Assets	55,430	Operating Revenue	4,408,091
Total Assets	<u>8,163,082</u>	Operating Expense	4,237,964
Current Liabilities	619,889	Operating Margin	170,127
Long Term Liabilities	0	Other Income	258,317
Total Equity	7,543,193	Other Expense	0
Total Liab. and Equity	<u>8,163,082</u>	Net Profit or Loss	<u>405,340</u>
		22.5%	Skilled Nursing 86.7%
		77.5%	Ancillary Service 13.3%
		96.1%	Current Ratio 12.5
		3.9%	Days to Collect 654.6
		5.9%	Avg Payment Days 35.4
		0.0%	Depreciation Rate 70.0%
		9.2%	Return on Equity 5.4%

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235343 KITH HAVEN				Proprietary - Corporation	
KITH HAVEN		12/31/2020 366 Days Settled			
FLINT, MI 48504				CR Beds 159 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 66.3%	
Balance Sheet		Income Statement		Length of Stay 196.9	
Current Assets	753,564	Total Charges	22,069,355	Average Wages 20.35	
Fixed Assets	666,816	Contract Allowance	9,310,152	42.2% Skilled Nursing 88.3%	
Other Assets	9,050	Operating Revenue	12,759,203	57.8% Ancillary Service 11.7%	
Total Assets	<u>1,429,430</u>	Operating Expense	<u>16,311,664</u>	127.8% Current Ratio 0.3	
Current Liabilities	2,696,377	Operating Margin	-3,552,461	-27.8% Days to Collect 45.9	
Long Term Liabilities	-7,138,925	Other Income	1,802,502	14.1% Avg Payment Days 26.5	
Total Equity	<u>5,871,978</u>	Other Expense	0	0.0% Depreciation Rate 138.7%	
Total Liab. and Equity	<u>1,429,430</u>	Net Profit or Loss	<u>(1,749,959)</u>	-13.7% Return on Equity -29.8%	

235320 LAHSER HILLS CARE CENTRE				Proprietary - Corporation	
LAHSER HILLS CARE CENTRE		12/31/2020 366 Days Settled			
SOUTHFIELD, MI 48034				CR Beds 143 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 70.6%	
Balance Sheet		Income Statement		Length of Stay 138.5	
Current Assets	1,345,196	Total Charges	16,752,016	Average Wages 21.25	
Fixed Assets	367,447	Contract Allowance	4,447,858	26.6% Skilled Nursing 80.6%	
Other Assets	0	Operating Revenue	12,304,158	73.4% Ancillary Service 19.4%	
Total Assets	<u>1,712,643</u>	Operating Expense	<u>14,060,496</u>	114.3% Current Ratio 11.2	
Current Liabilities	119,617	Operating Margin	-1,756,338	-14.3% Days to Collect 42.3	
Long Term Liabilities	0	Other Income	2,210,161	18.0% Avg Payment Days 22.8	
Total Equity	<u>1,593,026</u>	Other Expense	0	0.0% Depreciation Rate 45.8%	
Total Liab. and Equity	<u>1,712,643</u>	Net Profit or Loss	<u>90,156</u>	0.7% Return on Equity 5.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235481 LAKE ORION NURSING CENTER				Proprietary - Other	
LAKE ORION NURSING CENTER		9/30/2020 366 Days Settled			
LAKE ORION, MI 48362		CR Beds 120 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.2%	
		Length of Stay		133.7	
		Average Wages		22.25	
		22.5% Skilled Nursing		69.5%	
		77.5% Ancillary Service		30.5%	
		100.1% Current Ratio		10.1	
		-0.1% Days to Collect		36.6	
		3.5% Avg Payment Days		23.5	
		0.0% Depreciation Rate		6.7%	
		2.7% Return on Equity		1.5%	
<hr/>					
235116 LAKE WOODS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LAKE WOODS NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
MUSKEGON, MI 49442		CR Beds 90 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.3%	
		Length of Stay		160.9	
		Average Wages		14.09	
		29.8% Skilled Nursing		87.7%	
		70.2% Ancillary Service		12.3%	
		109.8% Current Ratio		2.1	
		-9.8% Days to Collect		26.8	
		24.6% Avg Payment Days		26.4	
		0.0% Depreciation Rate		47.9%	
		13.7% Return on Equity		53.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235589 LAKELAND CENTER (THE)				Proprietary - Partnership	
LAKELAND CENTER (THE)		12/31/2020 366 Days Settled			
SOUTHFIELD, MI 48034				CR Beds 91 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.8%
Balance Sheet		Income Statement		Length of Stay	64.3
Current Assets	4,740,646	Total Charges	24,081,444	Average Wages	22.91
Fixed Assets	4,535,940	Contract Allowance	14,471,954	60.1% Skilled Nursing	69.7%
Other Assets	0	Operating Revenue	9,609,490	39.9% Ancillary Service	30.3%
Total Assets	9,276,586	Operating Expense	13,884,326	144.5% Current Ratio	0.5
Current Liabilities	10,429,724	Operating Margin	-4,274,836	-44.5% Days to Collect	96.7
Long Term Liabilities	1,915,000	Other Income	1,756,064	18.3% Avg Payment Days	267.0
Total Equity	-3,068,138	Other Expense	0	0.0% Depreciation Rate	19.2%
Total Liab. and Equity	9,276,586	Net Profit or Loss	(2,518,772)	-26.2% Return on Equity	82.1%
235547 LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
LAKEPOINTE SENIOR CARE AND REHAB CENTER, L L C		12/31/2020 366 Days Settled			
CLINTON TOWNSHIP, MI 48036				CR Beds 134 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.3%
Balance Sheet		Income Statement		Length of Stay	93.6
Current Assets	1,776,633	Total Charges	17,954,150	Average Wages	23.18
Fixed Assets	921,052	Contract Allowance	5,538,493	30.8% Skilled Nursing	75.9%
Other Assets	0	Operating Revenue	12,415,657	69.2% Ancillary Service	24.1%
Total Assets	2,697,685	Operating Expense	13,377,965	107.8% Current Ratio	5.0
Current Liabilities	354,315	Operating Margin	-962,308	-7.8% Days to Collect	54.8
Long Term Liabilities	0	Other Income	1,850,233	14.9% Avg Payment Days	18.8
Total Equity	2,343,370	Other Expense	0	0.0% Depreciation Rate	32.0%
Total Liab. and Equity	2,697,685	Net Profit or Loss	453,360	3.7% Return on Equity	19.3%

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235719 LAKESIDE MANOR NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
LAKESIDE MANOR NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled	
STERLING HEIGHTS, MI 48313		CR Beds 66 POS Beds 0	
MACOMB		Key Performance Ind.	
WPS MI		Occupancy Rate	62.3%
Balance Sheet		Income Statement	
Current Assets	653,904	Total Charges	6,834,771
Fixed Assets	535,560	Contract Allowance	1,296,105
Other Assets	0	Operating Revenue	5,538,666
Total Assets	1,189,464	Operating Expense	5,815,697
Current Liabilities	862,418	Operating Margin	-277,031
Long Term Liabilities	282,522	Other Income	590,524
Total Equity	44,524	Other Expense	0
Total Liab. and Equity	1,189,464	Net Profit or Loss	313,493
		19.0%	Skilled Nursing 67.8%
		81.0%	Ancillary Service 32.2%
		105.0%	Current Ratio 0.8
		-5.0%	Days to Collect 43.8
		10.7%	Avg Payment Days 122.4
		0.0%	Depreciation Rate 119.4%
		5.7%	Return on Equity 704.1%

235515 LAKEVIEW MANOR HEALTHCARE CENTER		Proprietary - Corporation	
LAKEVIEW MANOR HEALTHCARE CENTER		12/31/2020 366 Days Settled	
TAWAS CITY, MI 48763		CR Beds 60 POS Beds 0	
IOSCO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.8%
Balance Sheet		Income Statement	
Current Assets	657,540	Total Charges	11,288,847
Fixed Assets	292,629	Contract Allowance	4,796,260
Other Assets	5,637	Operating Revenue	6,492,587
Total Assets	955,806	Operating Expense	6,387,088
Current Liabilities	789,992	Operating Margin	105,499
Long Term Liabilities	-5,622,391	Other Income	806,872
Total Equity	5,788,205	Other Expense	0
Total Liab. and Equity	955,806	Net Profit or Loss	912,371
		42.5%	Skilled Nursing 78.4%
		57.5%	Ancillary Service 21.6%
		98.4%	Current Ratio 0.8
		1.6%	Days to Collect 27.1
		12.4%	Avg Payment Days 11.5
		0.0%	Depreciation Rate 50.7%
		14.1%	Return on Equity 15.8%

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235058 LAPEER COUNTY MEDICAL CARE FAC				Government - County	
LAPEER COUNTY MEDICAL CARE FAC		12/31/2020 366 Days Settled			
LAPEER, MI 48446		CR Beds 202 POS Beds 0			
LAPEER		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.1%	
Balance Sheet		Income Statement		Length of Stay 301.8	
Current Assets	9,486,582	Total Charges	26,962,044	Average Wages	22.06
Fixed Assets	17,991,895	Contract Allowance	-618,530	-2.3%	Skilled Nursing 84.3%
Other Assets	1,392,331	Operating Revenue	27,580,574	102.3%	Ancillary Service 15.7%
Total Assets	28,870,808	Operating Expense	30,156,713	109.3%	Current Ratio 1.1
Current Liabilities	8,389,575	Operating Margin	-2,576,139	-9.3%	Days to Collect 51.2
Long Term Liabilities	10,227,469	Other Income	3,574,991	13.0%	Avg Payment Days 85.8
Total Equity	10,253,764	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	28,870,808	Net Profit or Loss	998,852	3.6%	Return on Equity 9.7%
235299 LAURELS OF BEDFORD (THE)				Proprietary - Corporation	
LAURELS OF BEDFORD (THE)		12/31/2020 366 Days Settled			
BATTLE CREEK, MI 49017		CR Beds 123 POS Beds 0			
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.3%	
Balance Sheet		Income Statement		Length of Stay 112.2	
Current Assets	3,370,186	Total Charges	13,559,924	Average Wages	25.04
Fixed Assets	3,232,490	Contract Allowance	2,464,581	18.2%	Skilled Nursing 76.5%
Other Assets	8,883	Operating Revenue	11,095,343	81.8%	Ancillary Service 19.6%
Total Assets	6,611,559	Operating Expense	12,133,016	109.4%	Current Ratio 2.2
Current Liabilities	1,525,613	Operating Margin	-1,037,673	-9.4%	Days to Collect 53.2
Long Term Liabilities	2,815,491	Other Income	1,276,384	11.5%	Avg Payment Days 46.0
Total Equity	2,270,455	Other Expense	0	0.0%	Depreciation Rate 35.7%
Total Liab. and Equity	6,611,559	Net Profit or Loss	238,711	2.2%	Return on Equity 10.5%

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235636 LAURELS OF CARSON CITY		Proprietary - Corporation	
LAURELS OF CARSON CITY		12/31/2020 366 Days Settled	
CARSON CITY, MI 48811		CR Beds 82 POS Beds 0	
MONTCALM		Key Performance Ind.	
WPS MI		Occupancy Rate 86.6%	
Balance Sheet		Income Statement	
Current Assets	21,648,774	Total Charges	9,749,131
Fixed Assets	109,651	Contract Allowance	1,447,397
Other Assets	0	Operating Revenue	8,301,734
Total Assets	21,758,425	Operating Expense	8,950,990
Current Liabilities	777,300	Operating Margin	-649,256
Long Term Liabilities	0	Other Income	993,398
Total Equity	20,981,125	Other Expense	0
Total Liab. and Equity	21,758,425	Net Profit or Loss	344,142
		14.8%	Skilled Nursing 82.1%
		85.2%	Ancillary Service 17.0%
		107.8%	Current Ratio 27.9
		-7.8%	Days to Collect 29.6
		12.0%	Avg Payment Days 31.8
		0.0%	Depreciation Rate 469.9%
		4.1%	Return on Equity 1.6%

235302 LAURELS OF COLDWATER,THE		Proprietary - Corporation	
LAURELS OF COLDWATER,THE		12/31/2020 366 Days Settled	
COLDWATER, MI 49036		CR Beds 169 POS Beds 0	
BRANCH		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 74.9%	
Balance Sheet		Income Statement	
Current Assets	1,152,571	Total Charges	15,522,976
Fixed Assets	1,104,322	Contract Allowance	2,262,547
Other Assets	0	Operating Revenue	13,260,429
Total Assets	2,256,893	Operating Expense	15,045,609
Current Liabilities	4,458,664	Operating Margin	-1,785,180
Long Term Liabilities	764,381	Other Income	1,075,244
Total Equity	-2,966,152	Other Expense	0
Total Liab. and Equity	2,256,893	Net Profit or Loss	(709,936)
		14.6%	Skilled Nursing 78.7%
		85.4%	Ancillary Service 17.3%
		113.5%	Current Ratio 0.3
		-13.5%	Days to Collect 31.9
		8.1%	Avg Payment Days 37.4
		0.0%	Depreciation Rate 125.0%
		-5.4%	Return on Equity 23.9%

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235513 LAURELS OF FULTON,THE		Proprietary - Corporation	
LAURELS OF FULTON,THE		12/31/2020 366 Days Settled	
PERRINTON, MI 48871		CR Beds 50 POS Beds 0	
GRATIOT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.0%
Balance Sheet		Income Statement	
Current Assets	507,535	Total Charges	4,656,088
Fixed Assets	353,109	Contract Allowance	504,069
Other Assets	0	Operating Revenue	4,152,019
Total Assets	860,644	Operating Expense	5,279,602
Current Liabilities	2,046,080	Operating Margin	-1,127,583
Long Term Liabilities	251,901	Other Income	566,415
Total Equity	-1,437,337	Other Expense	0
Total Liab. and Equity	860,644	Net Profit or Loss	(561,168)
		10.8%	Skilled Nursing
		89.2%	Ancillary Service
		127.2%	Current Ratio
		-27.2%	Days to Collect
		13.6%	Avg Payment Days
		0.0%	Depreciation Rate
		-13.5%	Return on Equity
			202.4
			20.62
			85.3%
			13.5%
			0.2
			43.0
			47.1
			133.3%
			39.0%

235483 LAURELS OF GALESBURG (THE)		Proprietary - Corporation	
LAURELS OF GALESBURG (THE)		12/31/2020 366 Days Settled	
GALESBURG, MI 49053		CR Beds 93 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.6%
Balance Sheet		Income Statement	
Current Assets	602,221	Total Charges	10,048,930
Fixed Assets	587,435	Contract Allowance	1,537,124
Other Assets	0	Operating Revenue	8,511,806
Total Assets	1,189,656	Operating Expense	8,979,143
Current Liabilities	1,408,716	Operating Margin	-467,337
Long Term Liabilities	425,095	Other Income	538,941
Total Equity	-644,155	Other Expense	0
Total Liab. and Equity	1,189,656	Net Profit or Loss	71,604
		15.3%	Skilled Nursing
		84.7%	Ancillary Service
		105.5%	Current Ratio
		-5.5%	Days to Collect
		6.3%	Avg Payment Days
		0.0%	Depreciation Rate
		0.8%	Return on Equity
			154.1
			24.33
			79.0%
			18.4%
			0.4
			23.1
			39.0
			114.1%
			-11.1%

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235327 LAURELS OF HUDSONVILLE (THE)		Proprietary - Corporation	
LAURELS OF HUDSONVILLE (THE)		12/31/2020 366 Days Settled	
HUDSONVILLE, MI 49426		CR Beds 108 POS Beds 0	
OTTAWA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.4%
Balance Sheet		Length of Stay	125.7
Income Statement		Average Wages	23.11
Current Assets	2,445,424	Total Charges	11,270,184
Fixed Assets	289,395	Contract Allowance	2,017,763
Other Assets	0	Operating Revenue	9,252,421
Total Assets	2,734,819	Operating Expense	10,216,583
Current Liabilities	1,377,205	Operating Margin	-964,162
Long Term Liabilities	221,876	Other Income	804,821
Total Equity	1,135,738	Other Expense	0
Total Liab. and Equity	2,734,819	Net Profit or Loss	(159,341)
		17.9%	Skilled Nursing 74.2%
		82.1%	Ancillary Service 19.6%
		110.4%	Current Ratio 1.8
		-10.4%	Days to Collect 33.3
		8.7%	Avg Payment Days 49.3
		0.0%	Depreciation Rate 241.7%
		-1.7%	Return on Equity -14.0%

235253 LAURELS OF KENT (THE)		Proprietary - Corporation	
LAURELS OF KENT (THE)		12/31/2020 366 Days Settled	
LOWELL, MI 49331		CR Beds 153 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	71.5%
Balance Sheet		Length of Stay	166.2
Income Statement		Average Wages	21.69
Current Assets	3,945,206	Total Charges	12,277,105
Fixed Assets	685,980	Contract Allowance	1,918,949
Other Assets	17,400	Operating Revenue	10,358,156
Total Assets	4,648,586	Operating Expense	12,512,611
Current Liabilities	1,691,242	Operating Margin	-2,154,455
Long Term Liabilities	538,769	Other Income	1,566,156
Total Equity	2,418,575	Other Expense	0
Total Liab. and Equity	4,648,586	Net Profit or Loss	(588,299)
		15.6%	Skilled Nursing 78.1%
		84.4%	Ancillary Service 18.8%
		120.8%	Current Ratio 2.3
		-20.8%	Days to Collect 61.9
		15.1%	Avg Payment Days 49.5
		0.0%	Depreciation Rate 169.8%
		-5.7%	Return on Equity -24.3%

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235385 LAURELS OF MT. PLEASANT (THE)		Proprietary - Corporation	
LAURELS OF MT. PLEASANT (THE)		12/31/2020 366 Days Settled	
MOUNT PLEASANT, MI 48858		CR Beds 112 POS Beds 0	
ISABELLA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	66.1%
Balance Sheet		Income Statement	
Current Assets	966,072	Total Charges	9,331,466
Fixed Assets	651,422	Contract Allowance	1,640,532
Other Assets	0	Operating Revenue	7,690,934
Total Assets	1,617,494	Operating Expense	9,871,320
Current Liabilities	3,696,223	Operating Margin	-2,180,386
Long Term Liabilities	527,209	Other Income	1,084,680
Total Equity	-2,605,938	Other Expense	0
Total Liab. and Equity	1,617,494	Net Profit or Loss	(1,095,706)
		17.6%	Skilled Nursing 76.4%
		82.4%	Ancillary Service 19.4%
		128.4%	Current Ratio 0.3
		-28.4%	Days to Collect 42.6
		14.1%	Avg Payment Days 42.2
		0.0%	Depreciation Rate 141.3%
		-14.2%	Return on Equity 42.0%

235313 LAURELS OF SANDY CREEK (THE)		Proprietary - Corporation	
LAURELS OF SANDY CREEK (THE)		12/31/2020 366 Days Settled	
WAYLAND, MI 49348		CR Beds 119 POS Beds 0	
ALLEGAN		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.0%
Balance Sheet		Income Statement	
Current Assets	881,951	Total Charges	9,053,842
Fixed Assets	464,428	Contract Allowance	1,542,906
Other Assets	0	Operating Revenue	7,510,936
Total Assets	1,346,379	Operating Expense	8,943,957
Current Liabilities	5,779,082	Operating Margin	-1,433,021
Long Term Liabilities	288,635	Other Income	1,100,751
Total Equity	-4,721,338	Other Expense	0
Total Liab. and Equity	1,346,379	Net Profit or Loss	(332,270)
		17.0%	Skilled Nursing 71.4%
		83.0%	Ancillary Service 19.1%
		119.1%	Current Ratio 0.2
		-19.1%	Days to Collect 42.0
		14.7%	Avg Payment Days 39.3
		0.0%	Depreciation Rate 176.4%
		-4.4%	Return on Equity 7.0%

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235224 LENAWEЕ MEDICAL CARE FACILITY				Government - County	
LENAWEЕ MEDICAL CARE FACILITY				12/31/2020 366 Days Settled	
ADRIAN, MI 49221				CR Beds 114 POS Beds 0	
LENAWEЕ				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.3%
Balance Sheet				Income Statement	
				Length of Stay	175.4
Current Assets	9,826,187	Total Charges	14,366,306	Average Wages	23.16
Fixed Assets	5,907,299	Contract Allowance	3,529,382	24.6%	Skilled Nursing 78.1%
Other Assets	2,296,428	Operating Revenue	10,836,924	75.4%	Ancillary Service 21.9%
Total Assets	18,029,914	Operating Expense	14,103,174	130.1%	Current Ratio 3.1
Current Liabilities	3,164,859	Operating Margin	-3,266,250	-30.1%	Days to Collect 27.1
Long Term Liabilities	399,466	Other Income	2,132,140	19.7%	Avg Payment Days 33.4
Total Equity	14,465,589	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	18,029,914	Net Profit or Loss	(1,231,503)	-11.4%	Return on Equity -8.5%
<hr/>					
235471 LIFE CARE CENTER OF PLAINWELL				Proprietary - Other	
LIFE CARE CENTER OF PLAINWELL				12/31/2020 366 Days Settled	
PLAINWELL, MI 49080				CR Beds 119 POS Beds 0	
ALLEGAN				Key Performance Ind.	
CAHABA GBA (TN)				Occupancy Rate	69.9%
Balance Sheet				Income Statement	
				Length of Stay	89.5
Current Assets	1,260,730	Total Charges	10,415,212	Average Wages	25.45
Fixed Assets	605,956	Contract Allowance	3,483,390	33.4%	Skilled Nursing 91.0%
Other Assets	35,714	Operating Revenue	6,931,822	66.6%	Ancillary Service 9.0%
Total Assets	1,902,400	Operating Expense	10,759,302	155.2%	Current Ratio 1.0
Current Liabilities	1,301,658	Operating Margin	-3,827,480	-55.2%	Days to Collect 47.9
Long Term Liabilities	5,593,455	Other Income	836,254	12.1%	Avg Payment Days 33.2
Total Equity	-4,992,713	Other Expense	0	0.0%	Depreciation Rate 17.0%
Total Liab. and Equity	1,902,400	Net Profit or Loss	(2,991,226)	-43.2%	Return on Equity 59.9%

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235543 LINCOLN HAVEN NURSING & REHAB COMMUNITY				Proprietary - Corporation	
LINCOLN HAVEN NURSING & REHAB COMMUNITY		12/31/2020 366 Days Settled			
LINCOLN, MI 48742		CR Beds 39 POS Beds 0			
ALCONA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.6%	
Balance Sheet		Income Statement		Length of Stay 183.6	
Current Assets	3,123,056	Total Charges	4,224,318	Average Wages	22.45
Fixed Assets	509,607	Contract Allowance	1,008,738	23.9% Skilled Nursing	83.3%
Other Assets	40,280	Operating Revenue	3,215,580	76.1% Ancillary Service	16.7%
Total Assets	3,672,943	Operating Expense	3,069,078	95.4% Current Ratio	9.0
Current Liabilities	346,433	Operating Margin	146,502	4.6% Days to Collect	361.5
Long Term Liabilities	0	Other Income	118,419	3.7% Avg Payment Days	35.8
Total Equity	3,326,510	Other Expense	0	0.0% Depreciation Rate	50.9%
Total Liab. and Equity	3,672,943	Net Profit or Loss	258,062	8.0% Return on Equity	7.8%
235590 LIVONIA WOODS NURSING AND REHABILITATION				Nonprofit - Church	
LIVONIA WOODS NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
LIVONIA, MI 48154		CR Beds 72 POS Beds 0			
WAYNE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.0%	
Balance Sheet		Income Statement		Length of Stay 124.8	
Current Assets	2,099,092	Total Charges	7,329,906	Average Wages	23.25
Fixed Assets	4,519,197	Contract Allowance	1,137,785	15.5% Skilled Nursing	89.9%
Other Assets	107,228	Operating Revenue	6,192,121	84.5% Ancillary Service	10.1%
Total Assets	6,725,517	Operating Expense	7,477,724	120.8% Current Ratio	1.0
Current Liabilities	2,066,648	Operating Margin	-1,285,603	-20.8% Days to Collect	61.0
Long Term Liabilities	3,685,068	Other Income	2,040,625	33.0% Avg Payment Days	33.8
Total Equity	973,801	Other Expense	0	0.0% Depreciation Rate	6.0%
Total Liab. and Equity	6,725,517	Net Profit or Loss	640,716	10.3% Return on Equity	65.8%

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235252 LOURDES REHABILITATION AND HEALTHCARE CENTER				Nonprofit - Church	
LOURDES REHABILITATION AND HEALTHCARE CENTER		12/31/2020 366 Days Settled			
WATERFORD, MI 48328				CR Beds 100	POS Beds 0
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.4%
				Length of Stay	62.2
				Average Wages	24.47
				Skilled Nursing	65.0%
				Ancillary Service	35.0%
				Current Ratio	0.3
				Days to Collect	27.1
				Avg Payment Days	150.7
				Depreciation Rate	5.1%
				Return on Equity	16.6%
Balance Sheet		Income Statement			
Current Assets	1,956,995	Total Charges	16,381,629		
Fixed Assets	21,866,283	Contract Allowance	5,291,390	32.3%	
Other Assets	1,955,448	Operating Revenue	11,090,239	67.7%	
Total Assets	25,778,726	Operating Expense	11,416,842	102.9%	
Current Liabilities	6,429,695	Operating Margin	-326,603	-2.9%	
Long Term Liabilities	11,433,602	Other Income	1,726,319	15.6%	
Total Equity	7,915,429	Other Expense	0	0.0%	
Total Liab. and Equity	25,778,726	Net Profit or Loss	1,315,831	11.9%	
235182 LYNWOOD MANOR HEALTHCARE CENTER				Proprietary - Corporation	
LYNWOOD MANOR HEALTHCARE CENTER		12/31/2020 366 Days Settled			
ADRIAN, MI 49221				CR Beds 84	POS Beds 0
LENAWEE				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	78.5%
				Length of Stay	8.0
				Average Wages	17.39
				Skilled Nursing	88.2%
				Ancillary Service	11.8%
				Current Ratio	0.1
				Days to Collect	(18.4)
				Avg Payment Days	78.2
				Depreciation Rate	7.2%
				Return on Equity	-13.9%
Balance Sheet		Income Statement			
Current Assets	97,260	Total Charges	8,059,126		
Fixed Assets	349,181	Contract Allowance	1,963,374	24.4%	
Other Assets	0	Operating Revenue	6,095,752	75.6%	
Total Assets	446,441	Operating Expense	7,102,086	116.5%	
Current Liabilities	1,578,955	Operating Margin	-1,006,334	-16.5%	
Long Term Liabilities	5,702	Other Income	1,289,660	21.2%	
Total Equity	-1,138,216	Other Expense	0	0.0%	
Total Liab. and Equity	446,441	Net Profit or Loss	158,626	2.6%	

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235003 MANISTEE COUNTY MEDICAL CARE FACILITY				Government - Federal		
MANISTEE COUNTY MEDICAL CARE FACILITY		9/30/2020 366 Days Settled				
MANISTEE, MI 49660				CR Beds 96	POS Beds 0	
MANISTEE		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.4%	
Balance Sheet		Income Statement		Length of Stay	149.0	
Current Assets	3,605,986	Total Charges	8,353,981	Average Wages	19.54	
Fixed Assets	2,121,979	Contract Allowance	-618,146	-7.4%	Skilled Nursing	92.3%
Other Assets	3,673,514	Operating Revenue	8,972,127	107.4%	Ancillary Service	7.7%
Total Assets	9,401,479	Operating Expense	10,285,497	114.6%	Current Ratio	3.4
Current Liabilities	1,074,500	Operating Margin	-1,313,370	-14.6%	Days to Collect	41.3
Long Term Liabilities	6,675,048	Other Income	1,417,043	15.8%	Avg Payment Days	34.7
Total Equity	1,651,931	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	9,401,479	Net Profit or Loss	5,816	0.1%	Return on Equity	0.4%

235267 MANORCARE NURSING AND REHABILITATION CENTER				Nonprofit - Other		
MANORCARE NURSING AND REHABILITATION CENTER		5/31/2020 366 Days Settled				
KINGSFORD, MI 49801				CR Beds 107	POS Beds 0	
DICKINSON		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.3%	
Balance Sheet		Income Statement		Length of Stay	81.9	
Current Assets	619,887	Total Charges	12,852,387	Average Wages	21.20	
Fixed Assets	230,307	Contract Allowance	3,170,727	24.7%	Skilled Nursing	74.4%
Other Assets	-616,133	Operating Revenue	9,681,660	75.3%	Ancillary Service	25.6%
Total Assets	234,061	Operating Expense	9,302,599	96.1%	Current Ratio	1.0
Current Liabilities	645,492	Operating Margin	379,061	3.9%	Days to Collect	24.3
Long Term Liabilities	0	Other Income	551,869	5.7%	Avg Payment Days	21.0
Total Equity	-411,431	Other Expense	0	0.0%	Depreciation Rate	18.9%
Total Liab. and Equity	234,061	Net Profit or Loss	917,371	9.5%	Return on Equity	-223.0%

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235008 MAPLE LAWN MEDICAL CARE FACILI				Government - County	
MAPLE LAWN MEDICAL CARE FACILI		12/31/2020 366 Days Settled			
COLDWATER, MI 49036		CR Beds 114 POS Beds 0			
BRANCH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.8%	
Balance Sheet		Income Statement		Length of Stay 163.0	
Current Assets	2,281,910	Total Charges	17,267,174	Average Wages	24.39
Fixed Assets	14,685,661	Contract Allowance	2,359,593	13.7%	Skilled Nursing 85.3%
Other Assets	1,887,686	Operating Revenue	14,907,581	86.3%	Ancillary Service 14.7%
Total Assets	18,855,257	Operating Expense	17,077,909	114.6%	Current Ratio 1.3
Current Liabilities	1,815,378	Operating Margin	-2,170,328	-14.6%	Days to Collect 23.7
Long Term Liabilities	13,665,362	Other Income	1,639,511	11.0%	Avg Payment Days 34.6
Total Equity	3,374,517	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	18,855,257	Net Profit or Loss	(540,220)	-3.6%	Return on Equity -16.0%

235613 MAPLE MANOR REHAB CENTER				Proprietary - Corporation	
MAPLE MANOR REHAB CENTER		12/31/2020 366 Days Settled			
WAYNE, MI 48184		CR Beds 59 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		52.3%	
Balance Sheet		Income Statement		Length of Stay 41.9	
Current Assets	1,823,962	Total Charges	8,572,156	Average Wages	21.39
Fixed Assets	745,329	Contract Allowance	2,980,541	34.8%	Skilled Nursing 73.4%
Other Assets	0	Operating Revenue	5,591,615	65.2%	Ancillary Service 26.6%
Total Assets	2,569,291	Operating Expense	7,264,484	129.9%	Current Ratio 241.8
Current Liabilities	7,544	Operating Margin	-1,672,869	-29.9%	Days to Collect 121.2
Long Term Liabilities	274,978	Other Income	1,868,203	33.4%	Avg Payment Days 0.0
Total Equity	2,286,769	Other Expense	0	0.0%	Depreciation Rate 85.8%
Total Liab. and Equity	2,569,291	Net Profit or Loss	195,334	3.5%	Return on Equity 8.5%

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235669 MAPLE MANOR REHAB CENTER OF NOVI INC				Proprietary - Corporation	
MAPLE MANOR REHAB CENTER OF NOVI INC 12/31/2020 366 Days Settled					
NOVI, MI 48377				CR Beds 72 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate 50.7%	
Balance Sheet		Income Statement		Length of Stay 33.0	
Current Assets	7,902,723	Total Charges	12,473,207	Average Wages 21.54	
Fixed Assets	7,780,588	Contract Allowance	1,278,566	10.3%	Skilled Nursing 64.6%
Other Assets	0	Operating Revenue	11,194,641	89.7%	Ancillary Service 35.4%
Total Assets	15,683,311	Operating Expense	9,434,592	84.3%	Current Ratio
Current Liabilities	0	Operating Margin	1,760,049	15.7%	Days to Collect 258.6
Long Term Liabilities	4,445,020	Other Income	3,521,068	31.5%	Avg Payment Days 0.0
Total Equity	11,238,291	Other Expense	0	0.0%	Depreciation Rate 18.0%
Total Liab. and Equity	15,683,311	Net Profit or Loss	5,281,117	47.2%	Return on Equity 47.0%

235588 MAPLE VALLEY NURSING HOME				Proprietary - Corporation	
MAPLE VALLEY NURSING HOME 12/31/2020 366 Days Settled					
MAPLE CITY, MI 49664				CR Beds 25 POS Beds 0	
LEELANAU				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 77.5%	
Balance Sheet		Income Statement		Length of Stay 787.9	
Current Assets	553,475	Total Charges	2,044,792	Average Wages 24.94	
Fixed Assets	408,021	Contract Allowance	45,162	2.2%	Skilled Nursing 99.3%
Other Assets	2,629	Operating Revenue	1,999,630	97.8%	Ancillary Service 0.7%
Total Assets	964,125	Operating Expense	2,403,157	120.2%	Current Ratio 9.8
Current Liabilities	56,390	Operating Margin	-403,527	-20.2%	Days to Collect 46.5
Long Term Liabilities	104,851	Other Income	590,446	29.5%	Avg Payment Days 8.5
Total Equity	802,884	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	964,125	Net Profit or Loss	186,919	9.3%	Return on Equity 23.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235518 MAPLE WOODS MANOR				Proprietary - Corporation	
MAPLE WOODS MANOR		12/31/2020 366 Days Settled			
CLIO, MI 48420		CR Beds 151 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		67.9%	
Balance Sheet		Income Statement		Length of Stay 118.4	
Current Assets	4,433,841	Total Charges	16,256,258	Average Wages	15.19
Fixed Assets	406,777	Contract Allowance	3,440,677	21.2%	Skilled Nursing 80.5%
Other Assets	35,158	Operating Revenue	12,815,581	78.8%	Ancillary Service 19.5%
Total Assets	4,875,776	Operating Expense	13,500,923	105.3%	Current Ratio 2.1
Current Liabilities	2,126,140	Operating Margin	-685,342	-5.3%	Days to Collect 19.1
Long Term Liabilities	0	Other Income	2,915,820	22.8%	Avg Payment Days 25.7
Total Equity	2,749,636	Other Expense	0	0.0%	Depreciation Rate 64.3%
Total Liab. and Equity	4,875,776	Net Profit or Loss	2,404,316	18.8%	Return on Equity 87.4%
235005 MAPLES BENZIE CO MEDICAL CARE				Government - City-County	
MAPLES BENZIE CO MEDICAL CARE		9/30/2020 366 Days Settled			
FRANKFORT, MI 49635		CR Beds 78 POS Beds 0			
BENZIE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.0%	
Balance Sheet		Income Statement		Length of Stay 183.7	
Current Assets	5,599,571	Total Charges	10,411,539	Average Wages	20.34
Fixed Assets	14,013,340	Contract Allowance	326,114	3.1%	Skilled Nursing 92.4%
Other Assets	0	Operating Revenue	10,085,425	96.9%	Ancillary Service 7.6%
Total Assets	19,612,911	Operating Expense	11,413,141	113.2%	Current Ratio 3.3
Current Liabilities	1,679,684	Operating Margin	-1,327,716	-13.2%	Days to Collect 56.9
Long Term Liabilities	6,295,519	Other Income	1,913,794	19.0%	Avg Payment Days 28.2
Total Equity	11,637,708	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	19,612,911	Net Profit or Loss	586,078	5.8%	Return on Equity 5.0%

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235321 MARQUETTE COUNTY MEDICAL CARE FACILITY				Government - County	
MARQUETTE COUNTY MEDICAL CARE FACILITY				12/31/2020 366 Days Settled	
ISHPEMING, MI 49849				CR Beds 140 POS Beds 0	
MARQUETTE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.7%	
Balance Sheet		Income Statement		Length of Stay 482.2	
Current Assets	5,770,517	Total Charges	17,434,210	Average Wages 20.43	
Fixed Assets	7,540,268	Contract Allowance	149,493	0.9% Skilled Nursing 93.2%	
Other Assets	4,105,700	Operating Revenue	17,284,717	99.1% Ancillary Service 6.8%	
Total Assets	17,416,485	Operating Expense	19,978,221	115.6% Current Ratio 1.2	
Current Liabilities	4,894,878	Operating Margin	-2,693,504	-15.6% Days to Collect 48.8	
Long Term Liabilities	0	Other Income	2,907,851	16.8% Avg Payment Days 38.3	
Total Equity	12,521,607	Other Expense	0	0.0% Depreciation Rate 4.0%	
Total Liab. and Equity	17,416,485	Net Profit or Loss	(65,684)	-0.4% Return on Equity -0.5%	
235174 MARSHALL NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
MARSHALL NURSING AND REHABILITATION COMMUNITY				12/31/2020 366 Days Settled	
MARSHALL, MI 49068				CR Beds 60 POS Beds 0	
CALHOUN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.3%	
Balance Sheet		Income Statement		Length of Stay 107.3	
Current Assets	10,786,075	Total Charges	7,678,986	Average Wages 22.98	
Fixed Assets	187,937	Contract Allowance	1,789,632	23.3% Skilled Nursing 83.4%	
Other Assets	48,000	Operating Revenue	5,889,354	76.7% Ancillary Service 16.6%	
Total Assets	11,022,012	Operating Expense	5,214,204	88.5% Current Ratio 18.0	
Current Liabilities	598,084	Operating Margin	675,150	11.5% Days to Collect 684.9	
Long Term Liabilities	0	Other Income	213,013	3.6% Avg Payment Days 29.1	
Total Equity	10,423,928	Other Expense	0	0.0% Depreciation Rate 109.0%	
Total Liab. and Equity	11,022,012	Net Profit or Loss	853,938	14.5% Return on Equity 8.2%	

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235155 MARTHA T BERRY MCF		Government - County	
MARTHA T BERRY MCF		12/31/2020 366 Days Settled	
MOUNT CLEMENS, MI 48043		CR Beds 217 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.6%
Balance Sheet		Income Statement	
Current Assets	11,891,664	Total Charges	27,745,452
Fixed Assets	6,036,472	Contract Allowance	223,878
Other Assets	-3,159,727	Operating Revenue	27,521,574
Total Assets	14,768,409	Operating Expense	33,692,024
Current Liabilities	1,701,125	Operating Margin	-6,170,450
Long Term Liabilities	28,261,150	Other Income	9,627,024
Total Equity	-15,193,866	Other Expense	0
Total Liab. and Equity	14,768,409	Net Profit or Loss	2,877,512
		122.4%	-22.4%
		0.8%	35.0%
		99.2%	0.0%
		10.5%	
		0.8%	90.7%
		99.2%	9.3%
		122.4%	7.0
		-22.4%	109.5
		35.0%	(3.3)
		0.0%	27.3%
		10.5%	-18.9%
			Length of Stay
			Average Wages
			Skilled Nursing
			Ancillary Service
			Current Ratio
			Days to Collect
			Avg Payment Days
			Depreciation Rate
			Return on Equity
235288 MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER		Nonprofit - Other	
MARVIN & BETTY DANTO FAMILY HEALTH CARE CENTER		12/31/2020 366 Days Settled	
WEST BLOOMFIELD, MI 48322		CR Beds 155 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	62.6%
Balance Sheet		Income Statement	
Current Assets	762,355	Total Charges	15,359,021
Fixed Assets	5,438,597	Contract Allowance	3,063,405
Other Assets	-248,805	Operating Revenue	12,295,616
Total Assets	5,952,147	Operating Expense	14,598,638
Current Liabilities	1,110,341	Operating Margin	-2,303,022
Long Term Liabilities	0	Other Income	1,501,211
Total Equity	4,841,806	Other Expense	0
Total Liab. and Equity	5,952,147	Net Profit or Loss	(817,356)
		19.9%	118.7%
		80.1%	-18.7%
		12.2%	12.2%
		-6.6%	12.6%
			63.3
			22.06
			81.9%
			18.1%
			0.7
			22.8
			15.6
			12.6%
			-16.9%

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235369 MARWOOD MANOR NURSING HOME				Nonprofit - Other	
MARWOOD MANOR NURSING HOME		9/30/2020 366 Days Settled			
PORT HURON, MI 48060				CR Beds 240 POS Beds 0	
SAINT CLAIR				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.4%
				Length of Stay	121.9
				Average Wages	14.87
				3.2% Skilled Nursing	72.2%
				96.8% Ancillary Service	27.8%
				89.8% Current Ratio	2.9
				10.2% Days to Collect	43.3
				5.9% Avg Payment Days	34.7
				0.0% Depreciation Rate	4.8%
				16.1% Return on Equity	15.1%
<hr/>					
235708 MARY FREE BED SUB-ACUTE REHABILITATION				Nonprofit - Church	
MARY FREE BED SUB-ACUTE REHABILITATION		6/30/2020 366 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 48 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate	83.9%
				Length of Stay	14.0
				Average Wages	22.89
				63.0% Skilled Nursing	42.9%
				37.0% Ancillary Service	57.1%
				106.2% Current Ratio	3.9
				-6.2% Days to Collect	56.2
				5.8% Avg Payment Days	31.7
				0.0% Depreciation Rate	3.6%
				-0.3% Return on Equity	-0.2%

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235120 MARYCREST MANOR				Nonprofit - Church	
MARYCREST MANOR		6/30/2020 366 Days Settled			
LIVONIA, MI 48154				CR Beds 122 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 85.1%	
Balance Sheet		Income Statement		Length of Stay 38.6	
Current Assets	1,167,043	Total Charges	26,265,639	Average Wages 20.86	
Fixed Assets	30,914,719	Contract Allowance	11,538,158	43.9% Skilled Nursing 40.6%	
Other Assets	0	Operating Revenue	14,727,481	56.1% Ancillary Service 53.3%	
Total Assets	<u>32,081,762</u>	Operating Expense	18,982,299	128.9% Current Ratio 0.0	
Current Liabilities	24,678,215	Operating Margin	-4,254,818	-28.9% Days to Collect 27.4	
Long Term Liabilities	19,598,043	Other Income	643,348	4.4% Avg Payment Days 37.1	
Total Equity	<u>-12,194,496</u>	Other Expense	0	0.0% Depreciation Rate 5.5%	
Total Liab. and Equity	<u>32,081,762</u>	Net Profit or Loss	<u>(3,611,470)</u>	-24.5% Return on Equity 29.6%	
235667 MARYWOOD HEALTH CENTER				Nonprofit - Other	
MARYWOOD HEALTH CENTER		5/21/2020 326 Days Settled			
GRAND RAPIDS, MI 49503				CR Beds 49 POS Beds 0	
KENT				Key Performance Ind.	
WPS MI				Occupancy Rate 63.2%	
Balance Sheet		Income Statement		Length of Stay 17.4	
Current Assets	346,785	Total Charges	5,977,978	Average Wages 19.68	
Fixed Assets	722,307	Contract Allowance	550,189	9.2% Skilled Nursing 55.1%	
Other Assets	0	Operating Revenue	5,427,789	90.8% Ancillary Service 44.9%	
Total Assets	<u>1,069,092</u>	Operating Expense	6,659,013	122.7% Current Ratio 0.2	
Current Liabilities	1,946,671	Operating Margin	-1,231,224	-22.7% Days to Collect 4.0	
Long Term Liabilities	0	Other Income	-9,795	-0.2% Avg Payment Days 57.0	
Total Equity	<u>-877,579</u>	Other Expense	0	0.0% Depreciation Rate 31.4%	
Total Liab. and Equity	<u>1,069,092</u>	Net Profit or Loss	<u>(1,241,019)</u>	-22.9% Return on Equity 141.4%	

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235530 MARYWOOD NURSING CARE CENTER				Nonprofit - Other	
MARYWOOD NURSING CARE CENTER				6/30/2020 366 Days Settled	
LIVONIA, MI 48154				CR Beds 103 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.9%
Balance Sheet				Income Statement	
Current Assets	10,405,963	Total Charges	28,297,936	Length of Stay	29.0
Fixed Assets	12,289,445	Contract Allowance	12,583,006	Average Wages	25.77
Other Assets	0	Operating Revenue	15,714,930	44.5% Skilled Nursing	49.5%
Total Assets	22,695,408	Operating Expense	15,670,405	55.5% Ancillary Service	50.5%
Current Liabilities	1,150,094	Operating Margin	44,525	99.7% Current Ratio	9.0
Long Term Liabilities	3,193,283	Other Income	1,004,877	0.3% Days to Collect	26.0
Total Equity	18,352,031	Other Expense	0	6.4% Avg Payment Days	22.4
Total Liab. and Equity	22,695,408	Net Profit or Loss	918,063	0.0% Depreciation Rate	2.8%
				5.8% Return on Equity	5.0%

235025 MEADOW BROOK MEDICAL CARE FACILITY				Government - County	
MEADOW BROOK MEDICAL CARE FACILITY				12/31/2020 366 Days Settled	
BELLAIRE, MI 49615				CR Beds 133 POS Beds 0	
ANTRIM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.3%
Balance Sheet				Income Statement	
Current Assets	11,893,879	Total Charges	18,183,823	Length of Stay	261.0
Fixed Assets	11,726,269	Contract Allowance	865,189	Average Wages	22.89
Other Assets	2,218,180	Operating Revenue	17,318,634	4.8% Skilled Nursing	89.6%
Total Assets	25,838,328	Operating Expense	20,263,112	95.2% Ancillary Service	10.4%
Current Liabilities	3,505,845	Operating Margin	-2,944,478	117.0% Current Ratio	3.4
Long Term Liabilities	5,208,743	Other Income	4,104,968	-17.0% Days to Collect	(25.9)
Total Equity	17,123,740	Other Expense	0	23.7% Avg Payment Days	26.5
Total Liab. and Equity	25,838,328	Net Profit or Loss	1,100,085	0.0% Depreciation Rate	7.8%
				6.4% Return on Equity	6.4%

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235640 MEADOW WOODS NURSING AND REHAB CENTER				Proprietary - Corporation	
MEADOW WOODS NURSING AND REHAB CENTER 12/31/2020 366 Days Settled					
BLOOMINGDALE, MI 49026				CR Beds 67 POS Beds 0	
VAN BUREN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.1%
Balance Sheet		Income Statement		Length of Stay	180.5
Current Assets	864,050	Total Charges	7,477,448	Average Wages	18.73
Fixed Assets	243,157	Contract Allowance	2,336,334	31.2% Skilled Nursing	76.4%
Other Assets	0	Operating Revenue	5,141,114	68.8% Ancillary Service	23.6%
Total Assets	1,107,207	Operating Expense	5,938,025	115.5% Current Ratio	1.6
Current Liabilities	539,906	Operating Margin	-796,911	-15.5% Days to Collect	50.7
Long Term Liabilities	0	Other Income	709,357	13.8% Avg Payment Days	34.7
Total Equity	567,301	Other Expense	0	0.0% Depreciation Rate	129.9%
Total Liab. and Equity	1,107,207	Net Profit or Loss	(87,554)	-1.7% Return on Equity	-15.4%
235356 MEDILODGE AT THE SHORE				Proprietary - Corporation	
MEDILODGE AT THE SHORE 12/31/2020 366 Days Settled					
GRAND HAVEN, MI 49417				CR Beds 126 POS Beds 0	
OTTAWA				Key Performance Ind.	
NGS (WI)				Occupancy Rate	79.0%
Balance Sheet		Income Statement		Length of Stay	81.1
Current Assets	2,025,872	Total Charges	14,177,468	Average Wages	13.51
Fixed Assets	1,463,837	Contract Allowance	2,579,471	18.2% Skilled Nursing	76.7%
Other Assets	88,246	Operating Revenue	11,597,997	81.8% Ancillary Service	23.3%
Total Assets	3,577,955	Operating Expense	11,448,767	98.7% Current Ratio	0.9
Current Liabilities	2,333,203	Operating Margin	149,230	1.3% Days to Collect	(14.9)
Long Term Liabilities	0	Other Income	265,411	2.3% Avg Payment Days	15.3
Total Equity	1,244,752	Other Expense	0	0.0% Depreciation Rate	10.0%
Total Liab. and Equity	3,577,955	Net Profit or Loss	414,641	3.6% Return on Equity	33.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235280 MEDILODGE OF ALPENA				Proprietary - Corporation	
MEDILODGE OF ALPENA		12/31/2020 366 Days Settled			
ALPENA, MI 49707				CR Beds 132 POS Beds 0	
ALPENA				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	78.0%
Balance Sheet		Income Statement		Length of Stay	89.5
Current Assets	2,558,444	Total Charges	16,182,582	Average Wages	12.78
Fixed Assets	255,268	Contract Allowance	4,854,218	30.0%	Skilled Nursing 70.0%
Other Assets	83,103	Operating Revenue	11,328,364	70.0%	Ancillary Service 30.0%
Total Assets	2,896,815	Operating Expense	11,582,888	102.2%	Current Ratio 1.9
Current Liabilities	1,378,526	Operating Margin	-254,524	-2.2%	Days to Collect (47.3)
Long Term Liabilities	203,550	Other Income	192,426	1.7%	Avg Payment Days 20.4
Total Equity	1,314,739	Other Expense	0	0.0%	Depreciation Rate 22.9%
Total Liab. and Equity	2,896,815	Net Profit or Loss	(62,098)	-0.5%	Return on Equity -4.7%

235517 MEDILODGE OF CAMPUS AREA				Proprietary - Corporation	
MEDILODGE OF CAMPUS AREA		12/31/2020 366 Days Settled			
EAST LANSING, MI 48823				CR Beds 102 POS Beds 0	
INGHAM				Key Performance Ind.	
Novitas AR				Occupancy Rate	66.2%
Balance Sheet		Income Statement		Length of Stay	91.2
Current Assets	-997,341	Total Charges	8,458,026	Average Wages	14.11
Fixed Assets	1,850,013	Contract Allowance	1,251,189	14.8%	Skilled Nursing 77.1%
Other Assets	230,414	Operating Revenue	7,206,837	85.2%	Ancillary Service 22.9%
Total Assets	1,083,086	Operating Expense	8,185,406	113.6%	Current Ratio (0.2)
Current Liabilities	5,093,188	Operating Margin	-978,569	-13.6%	Days to Collect (97.3)
Long Term Liabilities	-766	Other Income	255,689	3.5%	Avg Payment Days 14.2
Total Equity	-4,009,336	Other Expense	0	0.0%	Depreciation Rate 6.3%
Total Liab. and Equity	1,083,086	Net Profit or Loss	(722,880)	-10.0%	Return on Equity 18.0%

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235653 MEDILODGE OF CAPITAL AREA				Proprietary - Corporation	
MEDILODGE OF CAPITAL AREA		12/31/2020 366 Days Settled			
LANSING, MI 48910				CR Beds 120 POS Beds 0	
INGHAM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.8%
Balance Sheet		Income Statement		Length of Stay	70.6
Current Assets	790,846	Total Charges	11,367,335	Average Wages	14.83
Fixed Assets	147,203	Contract Allowance	1,742,132	15.3%	Skilled Nursing 71.5%
Other Assets	73,924	Operating Revenue	9,625,203	84.7%	Ancillary Service 28.5%
Total Assets	1,011,973	Operating Expense	10,706,859	111.2%	Current Ratio 0.5
Current Liabilities	1,544,570	Operating Margin	-1,081,656	-11.2%	Days to Collect (226.7)
Long Term Liabilities	440,522	Other Income	346,268	3.6%	Avg Payment Days 18.1
Total Equity	-973,119	Other Expense	0	0.0%	Depreciation Rate 62.8%
Total Liab. and Equity	1,011,973	Net Profit or Loss	(735,388)	-7.6%	Return on Equity 75.6%

235286 MEDILODGE OF CASS CITY				Proprietary - Corporation	
MEDILODGE OF CASS CITY		12/31/2020 366 Days Settled			
CASS CITY, MI 48726				CR Beds 80 POS Beds 0	
TUSCOLA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.0%
Balance Sheet		Income Statement		Length of Stay	73.7
Current Assets	877,714	Total Charges	7,834,345	Average Wages	12.68
Fixed Assets	215,894	Contract Allowance	1,128,125	14.4%	Skilled Nursing 74.6%
Other Assets	48,777	Operating Revenue	6,706,220	85.6%	Ancillary Service 25.4%
Total Assets	1,142,385	Operating Expense	6,434,513	95.9%	Current Ratio 1.3
Current Liabilities	685,877	Operating Margin	271,707	4.1%	Days to Collect (340.3)
Long Term Liabilities	440,046	Other Income	197,437	2.9%	Avg Payment Days 20.3
Total Equity	16,462	Other Expense	0	0.0%	Depreciation Rate 20.5%
Total Liab. and Equity	1,142,385	Net Profit or Loss	469,144	7.0%	Return on Equity 2,849.9%

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235566 MEDILODGE OF CHEBOYGAN		Proprietary - Corporation	
MEDILODGE OF CHEBOYGAN		12/31/2020 366 Days Settled	
CHEBOYGAN, MI 49721		CR Beds 85 POS Beds 0	
CHEBOYGAN		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 74.5%	
Balance Sheet		Income Statement	
Current Assets	1,489,016	Total Charges	9,479,298
Fixed Assets	76,963	Contract Allowance	2,502,283
Other Assets	53,127	Operating Revenue	6,977,015
Total Assets	<u>1,619,106</u>	Operating Expense	6,785,008
Current Liabilities	765,769	Operating Margin	192,007
Long Term Liabilities	-20,633	Other Income	313,512
Total Equity	873,970	Other Expense	0
Total Liab. and Equity	<u>1,619,106</u>	Net Profit or Loss	<u>505,519</u>
		26.4%	Skilled Nursing 77.6%
		73.6%	Ancillary Service 22.4%
		97.2%	Current Ratio 1.9
		2.8%	Days to Collect 71.2
		4.5%	Avg Payment Days 20.7
		0.0%	Depreciation Rate 61.8%
		7.2%	Return on Equity 57.8%

235022 MEDILODGE OF CLARE		Proprietary - Corporation	
MEDILODGE OF CLARE		12/31/2020 366 Days Settled	
CLARE, MI 48617		CR Beds 92 POS Beds 0	
CLARE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 78.8%	
Balance Sheet		Income Statement	
Current Assets	-687,269	Total Charges	10,168,567
Fixed Assets	101,593	Contract Allowance	2,294,179
Other Assets	206,824	Operating Revenue	7,874,388
Total Assets	<u>-378,852</u>	Operating Expense	8,266,128
Current Liabilities	1,258,207	Operating Margin	-391,740
Long Term Liabilities	401,887	Other Income	193,625
Total Equity	-2,038,946	Other Expense	0
Total Liab. and Equity	<u>-378,852</u>	Net Profit or Loss	<u>(198,115)</u>
		22.6%	Skilled Nursing 73.2%
		77.4%	Ancillary Service 26.8%
		105.0%	Current Ratio (0.5)
		-5.0%	Days to Collect (28.2)
		2.5%	Avg Payment Days 19.1
		0.0%	Depreciation Rate 64.6%
		-2.5%	Return on Equity 9.7%

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235283 MEDILODGE OF EAST LANSING				Proprietary - Corporation	
MEDILODGE OF EAST LANSING		12/31/2020 366 Days Settled			
EAST LANSING, MI 48823		CR Beds 103 POS Beds 0			
INGHAM		Key Performance Ind.			
Novitas LA		Occupancy Rate		59.4%	
Balance Sheet		Income Statement		Length of Stay 68.7	
Current Assets	-230,756	Total Charges	14,760,374	Average Wages	12.69
Fixed Assets	1,968,476	Contract Allowance	5,741,459	38.9%	Skilled Nursing 60.3%
Other Assets	86,997	Operating Revenue	9,018,915	61.1%	Ancillary Service 39.7%
Total Assets	1,824,717	Operating Expense	10,634,566	117.9%	Current Ratio (0.1)
Current Liabilities	4,147,586	Operating Margin	-1,615,651	-17.9%	Days to Collect (16.6)
Long Term Liabilities	35,757	Other Income	176,956	2.0%	Avg Payment Days 15.8
Total Equity	-2,358,626	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	1,824,717	Net Profit or Loss	(1,438,695)	-16.0%	Return on Equity 61.0%
235293 MEDILODGE OF FARMINGTON				Proprietary - Corporation	
MEDILODGE OF FARMINGTON		12/31/2020 366 Days Settled			
FARMINGTON, MI 48335		CR Beds 124 POS Beds 0			
OAKLAND		Key Performance Ind.			
Novitas MD		Occupancy Rate		63.6%	
Balance Sheet		Income Statement		Length of Stay 66.8	
Current Assets	930,290	Total Charges	25,439,963	Average Wages	13.27
Fixed Assets	1,673,897	Contract Allowance	12,881,854	50.6%	Skilled Nursing 48.8%
Other Assets	195,506	Operating Revenue	12,558,109	49.4%	Ancillary Service 51.2%
Total Assets	2,799,693	Operating Expense	13,333,948	106.2%	Current Ratio 0.2
Current Liabilities	3,943,851	Operating Margin	-775,839	-6.2%	Days to Collect (24.2)
Long Term Liabilities	-29,255	Other Income	85,057	0.7%	Avg Payment Days 17.9
Total Equity	-1,114,903	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	2,799,693	Net Profit or Loss	(690,782)	-5.5%	Return on Equity 62.0%

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235175 MEDILODGE OF FRANKENMUTH				Proprietary - Corporation	
MEDILODGE OF FRANKENMUTH		12/31/2020 366 Days Settled			
FRANKENMUTH, MI 48734		CR Beds 105 POS Beds 0			
SAGINAW		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		58.4%	
Balance Sheet		Income Statement		Length of Stay 44.0	
Current Assets	-1,859,874	Total Charges	8,971,253	Average Wages 12.09	
Fixed Assets	250,617	Contract Allowance	1,446,710	16.1%	Skilled Nursing 69.5%
Other Assets	78,417	Operating Revenue	7,524,543	83.9%	Ancillary Service 30.5%
Total Assets	-1,530,840	Operating Expense	7,376,060	98.0%	Current Ratio (2.0)
Current Liabilities	937,451	Operating Margin	148,483	2.0%	Days to Collect (92.6)
Long Term Liabilities	482,442	Other Income	968,782	12.9%	Avg Payment Days 22.2
Total Equity	-2,950,733	Other Expense	0	0.0%	Depreciation Rate 20.3%
Total Liab. and Equity	-1,530,840	Net Profit or Loss	1,117,265	14.8%	Return on Equity -37.9%
<hr/>					
235350 MEDILODGE OF GAYLORD				Proprietary - Corporation	
MEDILODGE OF GAYLORD		12/31/2020 366 Days Settled			
GAYLORD, MI 49735		CR Beds 106 POS Beds 0			
OTSEGO		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		66.5%	
Balance Sheet		Income Statement		Length of Stay 78.4	
Current Assets	722,845	Total Charges	14,660,705	Average Wages 15.32	
Fixed Assets	116,828	Contract Allowance	5,511,138	37.6%	Skilled Nursing 65.0%
Other Assets	66,273	Operating Revenue	9,149,567	62.4%	Ancillary Service 35.0%
Total Assets	905,946	Operating Expense	9,090,467	99.4%	Current Ratio 0.8
Current Liabilities	951,128	Operating Margin	59,100	0.6%	Days to Collect 22.4
Long Term Liabilities	-31,924	Other Income	236,139	2.6%	Avg Payment Days 20.2
Total Equity	-13,258	Other Expense	0	0.0%	Depreciation Rate 46.7%
Total Liab. and Equity	905,946	Net Profit or Loss	295,239	3.2%	Return on Equity -
				2,226.9%	

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235226 MEDILODGE OF GRAND BLANC				Proprietary - Corporation	
MEDILODGE OF GRAND BLANC		12/31/2020 366 Days Settled			
GRAND BLANC, MI 48439		CR Beds 158 POS Beds 0			
GENESEE		Key Performance Ind.			
Novitas Solutions DC, DE, MD, PA		Occupancy Rate		54.0%	
Balance Sheet		Income Statement		Length of Stay 78.4	
Current Assets	-811,851	Total Charges	24,916,096	Average Wages 13.88	
Fixed Assets	2,544,817	Contract Allowance	11,158,881	44.8%	Skilled Nursing 59.4%
Other Assets	311,959	Operating Revenue	13,757,215	55.2%	Ancillary Service 40.6%
Total Assets	2,044,925	Operating Expense	14,544,021	105.7%	Current Ratio (0.2)
Current Liabilities	5,389,928	Operating Margin	-786,806	-5.7%	Days to Collect (34.5)
Long Term Liabilities	238,935	Other Income	404,399	2.9%	Avg Payment Days 21.9
Total Equity	-3,583,938	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	2,044,925	Net Profit or Loss	(382,407)	-2.8%	Return on Equity 10.7%
<hr/>					
235583 MEDILODGE OF GREEN VIEW				Proprietary - Corporation	
MEDILODGE OF GREEN VIEW		12/31/2020 366 Days Settled			
ALPENA, MI 49707		CR Beds 39 POS Beds 0			
ALPENA		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		89.2%	
Balance Sheet		Income Statement		Length of Stay 101.1	
Current Assets	395,028	Total Charges	5,009,119	Average Wages 14.52	
Fixed Assets	49,412	Contract Allowance	1,473,148	29.4%	Skilled Nursing 77.3%
Other Assets	24,423	Operating Revenue	3,535,971	70.6%	Ancillary Service 22.7%
Total Assets	468,863	Operating Expense	3,673,426	103.9%	Current Ratio 1.0
Current Liabilities	406,479	Operating Margin	-137,455	-3.9%	Days to Collect 33.7
Long Term Liabilities	-8,935	Other Income	48,590	1.4%	Avg Payment Days 24.0
Total Equity	71,319	Other Expense	0	0.0%	Depreciation Rate 35.6%
Total Liab. and Equity	468,863	Net Profit or Loss	(88,865)	-2.5%	Return on Equity -124.6%

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235243 MEDILODGE OF GTC				Proprietary - Corporation	
MEDILODGE OF GTC		12/31/2020 366 Days Settled			
TRAVERSE CITY, MI 49686		CR Beds 125 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		66.9%	
Balance Sheet		Income Statement		Length of Stay 68.9	
Current Assets	1,657,088	Total Charges	13,336,314	Average Wages	14.16
Fixed Assets	192,036	Contract Allowance	3,473,851	26.0%	Skilled Nursing 77.2%
Other Assets	86,429	Operating Revenue	9,862,463	74.0%	Ancillary Service 22.8%
Total Assets	1,935,553	Operating Expense	9,498,141	96.3%	Current Ratio 1.4
Current Liabilities	1,147,118	Operating Margin	364,322	3.7%	Days to Collect 62.8
Long Term Liabilities	-39,825	Other Income	556,599	5.6%	Avg Payment Days 23.7
Total Equity	828,260	Other Expense	0	0.0%	Depreciation Rate 30.4%
Total Liab. and Equity	1,935,553	Net Profit or Loss	920,921	9.3%	Return on Equity 111.2%
235423 MEDILODGE OF HILLMAN				Proprietary - Corporation	
MEDILODGE OF HILLMAN		12/31/2020 366 Days Settled			
HILLMAN, MI 49746		CR Beds 39 POS Beds 0			
MONTMORENCY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.2%	
Balance Sheet		Income Statement		Length of Stay 72.3	
Current Assets	731,770	Total Charges	4,737,655	Average Wages	14.77
Fixed Assets	125,235	Contract Allowance	425,508	9.0%	Skilled Nursing 72.4%
Other Assets	33,943	Operating Revenue	4,312,147	91.0%	Ancillary Service 27.6%
Total Assets	890,948	Operating Expense	4,189,082	97.1%	Current Ratio 0.6
Current Liabilities	1,153,929	Operating Margin	123,065	2.9%	Days to Collect 33.1
Long Term Liabilities	160,000	Other Income	118,221	2.7%	Avg Payment Days 22.6
Total Equity	-422,981	Other Expense	0	0.0%	Depreciation Rate 6.2%
Total Liab. and Equity	890,948	Net Profit or Loss	241,286	5.6%	Return on Equity -57.0%

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235638 MEDILODGE OF HOLLAND		Proprietary - Corporation	
MEDILODGE OF HOLLAND		12/31/2020 366 Days Settled	
HOLLAND, MI 49423		CR Beds 77 POS Beds 0	
OTTAWA		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate 90.6%	
Balance Sheet		Income Statement	
Current Assets	727,878	Total Charges	10,403,586
Fixed Assets	244,405	Contract Allowance	2,400,102
Other Assets	50,569	Operating Revenue	8,003,484
Total Assets	1,022,852	Operating Expense	8,028,557
Current Liabilities	1,089,372	Operating Margin	-25,073
Long Term Liabilities	530,139	Other Income	195,304
Total Equity	-596,659	Other Expense	0
Total Liab. and Equity	1,022,852	Net Profit or Loss	170,231
		23.1%	Skilled Nursing 0.0%
		76.9%	Ancillary Service 20.3%
		100.3%	Current Ratio 0.7
		-0.3%	Days to Collect 35.6
		2.4%	Avg Payment Days 19.6
		0.0%	Depreciation Rate 41.0%
		2.1%	Return on Equity -28.5%

235331 MEDILODGE OF HOWELL		Proprietary - Corporation	
MEDILODGE OF HOWELL		12/31/2020 366 Days Settled	
HOWELL, MI 48843		CR Beds 219 POS Beds 0	
LIVINGSTON		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 86.5%	
Balance Sheet		Income Statement	
Current Assets	3,259,461	Total Charges	22,558,743
Fixed Assets	1,544,913	Contract Allowance	5,272,349
Other Assets	968,564	Operating Revenue	17,286,394
Total Assets	5,772,938	Operating Expense	18,951,220
Current Liabilities	3,205,703	Operating Margin	-1,664,826
Long Term Liabilities	244,929	Other Income	378,870
Total Equity	2,322,306	Other Expense	0
Total Liab. and Equity	5,772,938	Net Profit or Loss	(1,285,956)
		23.4%	Skilled Nursing 87.2%
		76.6%	Ancillary Service 12.8%
		109.6%	Current Ratio 1.0
		-9.6%	Days to Collect 82.8
		2.2%	Avg Payment Days 13.0
		0.0%	Depreciation Rate 12.7%
		-7.4%	Return on Equity -55.4%

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235282 MEDILODGE OF KALAMAZOO				Proprietary - Corporation	
MEDILODGE OF KALAMAZOO		12/31/2020 366 Days Settled			
KALAMAZOO, MI 49009				CR Beds 111 POS Beds 0	
KALAMAZOO				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	49.5%
Balance Sheet		Income Statement		Length of Stay	77.6
Current Assets	-2,586,185	Total Charges	8,407,698	Average Wages	13.97
Fixed Assets	239,434	Contract Allowance	2,362,135	28.1% Skilled Nursing	79.2%
Other Assets	195,871	Operating Revenue	6,045,563	71.9% Ancillary Service	20.8%
Total Assets	-2,150,880	Operating Expense	6,550,423	108.4% Current Ratio	(2.7)
Current Liabilities	956,111	Operating Margin	-504,860	-8.4% Days to Collect	(155.6)
Long Term Liabilities	269,655	Other Income	1,369	0.0% Avg Payment Days	21.6
Total Equity	-3,376,646	Other Expense	0	0.0% Depreciation Rate	20.4%
Total Liab. and Equity	-2,150,880	Net Profit or Loss	(503,491)	-8.3% Return on Equity	14.9%

235285 MEDILODGE OF LANSING				Proprietary - Corporation	
MEDILODGE OF LANSING		12/31/2020 366 Days Settled			
LANSING, MI 48917				CR Beds 95 POS Beds 0	
EATON				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	56.5%
Balance Sheet		Income Statement		Length of Stay	124.3
Current Assets	-3,109,523	Total Charges	8,377,569	Average Wages	12.51
Fixed Assets	979,248	Contract Allowance	1,922,996	23.0% Skilled Nursing	76.9%
Other Assets	118,394	Operating Revenue	6,454,573	77.0% Ancillary Service	23.1%
Total Assets	-2,011,881	Operating Expense	6,213,401	96.3% Current Ratio	(2.1)
Current Liabilities	1,488,238	Operating Margin	241,172	3.7% Days to Collect	(181.7)
Long Term Liabilities	274,136	Other Income	132,826	2.1% Avg Payment Days	23.3
Total Equity	-3,774,255	Other Expense	0	0.0% Depreciation Rate	6.8%
Total Liab. and Equity	-2,011,881	Net Profit or Loss	373,998	5.8% Return on Equity	-9.9%

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235209 MEDILODGE OF LEELANAU				Proprietary - Corporation	
MEDILODGE OF LEELANAU		12/31/2020 366 Days Settled			
SUTTONS BAY, MI 49682		CR Beds 72 POS Beds 0			
LEELANAU		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		80.4%	
Balance Sheet		Income Statement		Length of Stay 89.4	
Current Assets	1,238,168	Total Charges	9,227,940	Average Wages	15.40
Fixed Assets	42,099	Contract Allowance	2,721,076	29.5% Skilled Nursing	78.5%
Other Assets	45,002	Operating Revenue	6,506,864	70.5% Ancillary Service	21.5%
Total Assets	1,325,269	Operating Expense	6,415,630	98.6% Current Ratio	1.5
Current Liabilities	816,962	Operating Margin	91,234	1.4% Days to Collect	65.8
Long Term Liabilities	-21,529	Other Income	115,993	1.8% Avg Payment Days	24.9
Total Equity	529,836	Other Expense	0	0.0% Depreciation Rate	69.5%
Total Liab. and Equity	1,325,269	Net Profit or Loss	207,227	3.2% Return on Equity	39.1%
235330 MEDILODGE OF LIVINGSTON				Proprietary - Corporation	
MEDILODGE OF LIVINGSTON		12/31/2020 366 Days Settled			
HOWELL, MI 48843		CR Beds 125 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
Novitas MD		Occupancy Rate		57.4%	
Balance Sheet		Income Statement		Length of Stay 77.0	
Current Assets	-1,021,299	Total Charges	18,692,719	Average Wages	17.19
Fixed Assets	2,388,349	Contract Allowance	8,060,960	43.1% Skilled Nursing	49.3%
Other Assets	61,736	Operating Revenue	10,631,759	56.9% Ancillary Service	50.7%
Total Assets	1,428,786	Operating Expense	10,986,850	103.3% Current Ratio	(0.2)
Current Liabilities	4,346,683	Operating Margin	-355,091	-3.3% Days to Collect	(45.2)
Long Term Liabilities	-36,510	Other Income	258,345	2.4% Avg Payment Days	16.1
Total Equity	-2,881,387	Other Expense	0	0.0% Depreciation Rate	5.4%
Total Liab. and Equity	1,428,786	Net Profit or Loss	(96,746)	-0.9% Return on Equity	3.4%

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235358 MEDILODGE OF LUDINGTON				Proprietary - Corporation	
MEDILODGE OF LUDINGTON		12/31/2020 366 Days Settled			
LUDINGTON, MI 49431		CR Beds 93 POS Beds 0			
MASON		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		70.2%	
Balance Sheet		Income Statement		Length of Stay	
				77.3	
Current Assets	298,808	Total Charges	10,736,882	Average Wages	
Fixed Assets	838,127	Contract Allowance	3,692,011	16.04	
Other Assets	58,128	Operating Revenue	7,044,871	34.4%	
Total Assets	<u>1,195,063</u>	Operating Expense	7,652,847	65.6%	
Current Liabilities	1,441,640	Operating Margin	-607,976	108.6%	
Long Term Liabilities	-43,884	Other Income	354,334	-8.6%	
Total Equity	-202,693	Other Expense	0	5.0%	
Total Liab. and Equity	<u>1,195,063</u>	Net Profit or Loss	<u>(253,642)</u>	0.0%	
				Depreciation Rate	
				Return on Equity	
				125.1%	

235495 MEDILODGE OF MARSHALL				Proprietary - Corporation	
MEDILODGE OF MARSHALL		12/31/2020 366 Days Settled			
MARSHALL, MI 49068		CR Beds 98 POS Beds 0			
CALHOUN		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		68.6%	
Balance Sheet		Income Statement		Length of Stay	
				84.0	
Current Assets	-862,633	Total Charges	9,470,493	Average Wages	
Fixed Assets	276,778	Contract Allowance	2,013,830	15.00	
Other Assets	405,334	Operating Revenue	7,456,663	21.3%	
Total Assets	<u>-180,521</u>	Operating Expense	7,836,431	78.7%	
Current Liabilities	1,530,455	Operating Margin	-379,768	105.1%	
Long Term Liabilities	347,384	Other Income	187,186	-5.1%	
Total Equity	-2,058,360	Other Expense	0	2.5%	
Total Liab. and Equity	<u>-180,521</u>	Net Profit or Loss	<u>(192,582)</u>	0.0%	
				Depreciation Rate	
				Return on Equity	
				9.4%	

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235284 MEDILODGE OF MIDLAND				Proprietary - Corporation	
MEDILODGE OF MIDLAND		12/31/2020 366 Days Settled			
MIDLAND, MI 48640		CR Beds 92 POS Beds 0			
MIDLAND		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		69.7%	
Balance Sheet		Income Statement		Length of Stay 58.2	
Current Assets	-2,191,257	Total Charges	9,671,753	Average Wages	16.04
Fixed Assets	86,107	Contract Allowance	2,359,625	24.4% Skilled Nursing	71.3%
Other Assets	65,109	Operating Revenue	7,312,128	75.6% Ancillary Service	28.7%
Total Assets	-2,040,041	Operating Expense	7,470,081	102.2% Current Ratio	(2.3)
Current Liabilities	967,524	Operating Margin	-157,953	-2.2% Days to Collect	(109.6)
Long Term Liabilities	367,331	Other Income	148,660	2.0% Avg Payment Days	20.2
Total Equity	-3,374,896	Other Expense	0	0.0% Depreciation Rate	53.9%
Total Liab. and Equity	-2,040,041	Net Profit or Loss	(9,293)	-0.1% Return on Equity	0.3%
235650 MEDILODGE OF MILFORD				Proprietary - Corporation	
MEDILODGE OF MILFORD		12/31/2020 366 Days Settled			
MILFORD, MI 48381		CR Beds 111 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay 46.4	
Current Assets	2,404,265	Total Charges	15,971,952	Average Wages	15.47
Fixed Assets	999,861	Contract Allowance	4,631,964	29.0% Skilled Nursing	72.2%
Other Assets	98,764	Operating Revenue	11,339,988	71.0% Ancillary Service	27.8%
Total Assets	3,502,890	Operating Expense	11,486,700	101.3% Current Ratio	0.7
Current Liabilities	3,206,219	Operating Margin	-146,712	-1.3% Days to Collect	79.2
Long Term Liabilities	375,000	Other Income	408,486	3.6% Avg Payment Days	17.2
Total Equity	-78,329	Other Expense	0	0.0% Depreciation Rate	9.6%
Total Liab. and Equity	3,502,890	Net Profit or Loss	261,774	2.3% Return on Equity	-334.2%

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235563 MEDILODGE OF MONROE		Proprietary - Corporation	
MEDILODGE OF MONROE	12/31/2020 366 Days Settled		
MONROE, MI 48162	CR Beds 103 POS Beds 0		
MONROE	Key Performance Ind.		
		Occupancy Rate	82.0%
		Length of Stay	63.5
		Average Wages	14.11
		20.6% Skilled Nursing	72.9%
		79.4% Ancillary Service	27.1%
		105.3% Current Ratio	1.3
		-5.3% Days to Collect	126.1
		2.6% Avg Payment Days	16.5
		0.0% Depreciation Rate	9.5%
		-2.7% Return on Equity	-32.1%
Balance Sheet		Income Statement	
Current Assets	3,246,273	Total Charges	11,950,009
Fixed Assets	434,984	Contract Allowance	2,465,834
Other Assets	84,820	Operating Revenue	9,484,175
Total Assets	<u>3,766,077</u>	Operating Expense	9,984,820
Current Liabilities	2,565,828	Operating Margin	-500,645
Long Term Liabilities	410,035	Other Income	247,290
Total Equity	790,214	Other Expense	0
Total Liab. and Equity	<u>3,766,077</u>	Net Profit or Loss	<u>(253,355)</u>

235600 MEDILODGE OF MONTROSE INC		Proprietary - Corporation	
MEDILODGE OF MONTROSE INC	12/31/2020 366 Days Settled		
MONTROSE, MI 48457	CR Beds 121 POS Beds 0		
GENESEE	Key Performance Ind.		
		Occupancy Rate	70.6%
		Length of Stay	64.2
		Average Wages	14.27
		11.6% Skilled Nursing	78.2%
		88.4% Ancillary Service	21.8%
		114.1% Current Ratio	1.4
		-14.1% Days to Collect	127.5
		4.1% Avg Payment Days	14.5
		0.0% Depreciation Rate	9.5%
		-10.0% Return on Equity	-41.0%
Balance Sheet		Income Statement	
Current Assets	4,036,472	Total Charges	11,803,378
Fixed Assets	681,039	Contract Allowance	1,370,656
Other Assets	975,271	Operating Revenue	10,432,722
Total Assets	<u>5,692,782</u>	Operating Expense	11,899,002
Current Liabilities	2,844,024	Operating Margin	-1,466,280
Long Term Liabilities	310,000	Other Income	425,119
Total Equity	2,538,758	Other Expense	0
Total Liab. and Equity	<u>5,692,782</u>	Net Profit or Loss	<u>(1,041,161)</u>

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235490 MEDILODGE OF MT PLEASANT		Proprietary - Corporation	
MEDILODGE OF MT PLEASANT	12/31/2020 366 Days Settled		
MOUNT PLEASANT, MI 48858	CR Beds 104 POS Beds 0		
ISABELLA	Key Performance Ind.		
CGS (OHIO)	Occupancy Rate		61.8%
Balance Sheet		Income Statement	
Current Assets	-562,740	Total Charges	8,322,331
Fixed Assets	428,749	Contract Allowance	1,852,016
Other Assets	63,220	Operating Revenue	6,470,315
Total Assets	<u>-70,771</u>	Operating Expense	6,750,440
Current Liabilities	718,703	Operating Margin	-280,125
Long Term Liabilities	383,700	Other Income	161,513
Total Equity	-1,173,174	Other Expense	0
Total Liab. and Equity	<u>-70,771</u>	Net Profit or Loss	<u>(118,612)</u>
		22.3%	Skilled Nursing 70.6%
		77.7%	Ancillary Service 29.4%
		104.3%	Current Ratio (0.8)
		-4.3%	Days to Collect (16.8)
		2.5%	Avg Payment Days 19.8
		0.0%	Depreciation Rate 14.7%
		-1.8%	Return on Equity 10.1%

235410 MEDILODGE OF MUNISING		Proprietary - Corporation	
MEDILODGE OF MUNISING	12/31/2020 366 Days Settled		
MUNISING, MI 49862	CR Beds 90 POS Beds 0		
ALGER	Key Performance Ind.		
CGS (OHIO)	Occupancy Rate		68.3%
Balance Sheet		Income Statement	
Current Assets	-159,279	Total Charges	9,723,869
Fixed Assets	311,852	Contract Allowance	2,726,882
Other Assets	56,653	Operating Revenue	6,996,987
Total Assets	<u>209,226</u>	Operating Expense	6,725,141
Current Liabilities	785,028	Operating Margin	271,846
Long Term Liabilities	3,353	Other Income	-20,487
Total Equity	-579,155	Other Expense	0
Total Liab. and Equity	<u>209,226</u>	Net Profit or Loss	<u>251,359</u>
		28.0%	Skilled Nursing 78.2%
		72.0%	Ancillary Service 21.8%
		96.1%	Current Ratio (0.2)
		3.9%	Days to Collect (26.7)
		-0.3%	Avg Payment Days 20.2
		0.0%	Depreciation Rate 27.3%
		3.6%	Return on Equity -43.4%

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235647 MEDILODGE OF OKEMOS		Proprietary - Corporation	
MEDILODGE OF OKEMOS		12/31/2020 366 Days Settled	
OKEMOS, MI 48864		CR Beds 100 POS Beds 0	
INGHAM		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	65.6%
Balance Sheet		Income Statement	
Current Assets	251,564	Total Charges	12,114,041
Fixed Assets	109,009	Contract Allowance	3,806,175
Other Assets	142,686	Operating Revenue	8,307,866
Total Assets	503,259	Operating Expense	8,643,589
Current Liabilities	1,190,525	Operating Margin	-335,723
Long Term Liabilities	465,623	Other Income	259,214
Total Equity	-1,152,889	Other Expense	0
Total Liab. and Equity	503,259	Net Profit or Loss	(76,509)

235507 MEDILODGE OF PLYMOUTH		Proprietary - Corporation	
MEDILODGE OF PLYMOUTH		12/31/2020 366 Days Settled	
PLYMOUTH, MI 48170		CR Beds 39 POS Beds 0	
WAYNE		Key Performance Ind.	
		Occupancy Rate	82.5%
Balance Sheet		Income Statement	
Current Assets	2,437,065	Total Charges	3,779,797
Fixed Assets	526,066	Contract Allowance	322,860
Other Assets	39,999	Operating Revenue	3,456,937
Total Assets	3,003,130	Operating Expense	3,138,042
Current Liabilities	470,808	Operating Margin	318,895
Long Term Liabilities	55,779	Other Income	80,552
Total Equity	2,476,543	Other Expense	0
Total Liab. and Equity	3,003,130	Net Profit or Loss	399,447

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235421 MEDILODGE OF PORT HURON		Proprietary - Corporation	
MEDILODGE OF PORT HURON		12/31/2020 366 Days Settled	
FORT GRATIOT, MI 48059		CR Beds 127 POS Beds 0	
SAINT CLAIR		Key Performance Ind.	
		Occupancy Rate	84.4%
		Length of Stay	81.4
		Average Wages	12.93
		Skilled Nursing	81.4%
		Ancillary Service	18.6%
		Current Ratio	0.1
		Days to Collect	13.4
		Avg Payment Days	14.4
		Depreciation Rate	2.0%
		Return on Equity	137.4%
Balance Sheet		Income Statement	
Current Assets	447,744	Total Charges	13,397,676
Fixed Assets	3,849,750	Contract Allowance	2,418,377
Other Assets	110,400	Operating Revenue	10,979,299
Total Assets	<u>4,407,894</u>	Operating Expense	11,674,470
Current Liabilities	4,367,644	Operating Margin	-695,171
Long Term Liabilities	375,096	Other Income	235,199
Total Equity	-334,846	Other Expense	0
Total Liab. and Equity	<u>4,407,894</u>	Net Profit or Loss	<u>(459,972)</u>

235399 MEDILODGE OF PORTAGE		Proprietary - Corporation	
MEDILODGE OF PORTAGE		12/31/2020 366 Days Settled	
PORTAGE, MI 49002		CR Beds 120 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	81.9%
		Length of Stay	170.4
		Average Wages	16.26
		Skilled Nursing	77.6%
		Ancillary Service	22.4%
		Current Ratio	(1.2)
		Days to Collect	(66.3)
		Avg Payment Days	17.7
		Depreciation Rate	16.4%
		Return on Equity	7.4%
Balance Sheet		Income Statement	
Current Assets	-1,828,453	Total Charges	14,720,251
Fixed Assets	377,723	Contract Allowance	4,984,027
Other Assets	92,337	Operating Revenue	9,736,224
Total Assets	<u>-1,358,393</u>	Operating Expense	10,152,543
Current Liabilities	1,535,018	Operating Margin	-416,319
Long Term Liabilities	463,091	Other Income	168,266
Total Equity	-3,356,502	Other Expense	0
Total Liab. and Equity	<u>-1,358,393</u>	Net Profit or Loss	<u>(248,053)</u>

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235486 MEDILODGE OF RICHMOND		Proprietary - Corporation	
MEDILODGE OF RICHMOND		12/31/2020 366 Days Settled	
RICHMOND, MI 48062		CR Beds 126 POS Beds 0	
MACOMB		Key Performance Ind.	
		Occupancy Rate	82.0%
		Length of Stay	67.3
		Average Wages	14.67
		20.8% Skilled Nursing	77.4%
		79.2% Ancillary Service	22.6%
		121.1% Current Ratio	(0.9)
		-21.1% Days to Collect	(182.3)
		1.2% Avg Payment Days	10.6
		0.0% Depreciation Rate	11.8%
		-19.9% Return on Equity	21.8%
<hr/>			
235036 MEDILODGE OF ROCHESTER HILLS, INC		Proprietary - Corporation	
MEDILODGE OF ROCHESTER HILLS, INC		12/31/2020 366 Days Settled	
ROCHESTER HILLS, MI 48309		CR Beds 126 POS Beds 0	
OAKLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	48.6%
		Length of Stay	96.1
		Average Wages	15.27
		9.8% Skilled Nursing	82.5%
		90.2% Ancillary Service	17.5%
		179.7% Current Ratio	(1.5)
		-79.7% Days to Collect	(434.3)
		1.7% Avg Payment Days	10.4
		0.0% Depreciation Rate	5.8%
		-78.0% Return on Equity	44.4%

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235553 MEDILODGE OF ROGERS CITY		Proprietary - Corporation	
MEDILODGE OF ROGERS CITY	12/31/2020 366 Days Settled		
ROGERS CITY, MI 49779			CR Beds 98 POS Beds 0
PRESQUE ISLE	Key Performance Ind.		
CGS (OHIO)			Occupancy Rate 58.2%
Balance Sheet		Income Statement	
Current Assets	-442,212	Total Charges	9,067,474
Fixed Assets	53,302	Contract Allowance	2,920,853
Other Assets	61,280	Operating Revenue	6,146,621
Total Assets	<u>-327,630</u>	Operating Expense	6,650,665
Current Liabilities	808,954	Operating Margin	-504,044
Long Term Liabilities	-18,877	Other Income	241,163
Total Equity	<u>-1,117,707</u>	Other Expense	0
Total Liab. and Equity	<u>-327,630</u>	Net Profit or Loss	<u>(262,881)</u>
		32.2%	Skilled Nursing 71.2%
		67.8%	Ancillary Service 28.8%
		108.2%	Current Ratio (0.5)
		-8.2%	Days to Collect (45.4)
		3.9%	Avg Payment Days 20.8
		0.0%	Depreciation Rate 44.7%
		-4.3%	Return on Equity 23.5%

235292 MEDILODGE OF SAULT STE MARIE		Proprietary - Corporation	
MEDILODGE OF SAULT STE MARIE	12/31/2020 366 Days Settled		
SAULT SAINTE MARIE, MI 49783			CR Beds 106 POS Beds 0
CHIPPEWA	Key Performance Ind.		
CGS (OHIO)			Occupancy Rate 58.2%
Balance Sheet		Income Statement	
Current Assets	-260,316	Total Charges	9,515,721
Fixed Assets	394,500	Contract Allowance	2,438,339
Other Assets	66,280	Operating Revenue	7,077,382
Total Assets	<u>200,464</u>	Operating Expense	7,214,743
Current Liabilities	1,074,701	Operating Margin	-137,361
Long Term Liabilities	-24,516	Other Income	140,384
Total Equity	<u>-849,721</u>	Other Expense	0
Total Liab. and Equity	<u>200,464</u>	Net Profit or Loss	<u>3,023</u>
		25.6%	Skilled Nursing 77.0%
		74.4%	Ancillary Service 23.0%
		101.9%	Current Ratio (0.2)
		-1.9%	Days to Collect (12.2)
		2.0%	Avg Payment Days 23.8
		0.0%	Depreciation Rate 15.6%
		0.0%	Return on Equity -0.4%

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235473 MEDILODGE OF SHORELINE		Proprietary - Corporation	
MEDILODGE OF SHORELINE		12/31/2020 366 Days Settled	
STERLING HEIGHTS, MI 48313		CR Beds 112 POS Beds 0	
MACOMB		Key Performance Ind.	
NGS (WI)		Occupancy Rate	83.4%
Balance Sheet		Income Statement	
Current Assets	2,035,840	Total Charges	18,403,194
Fixed Assets	1,133,376	Contract Allowance	6,412,977
Other Assets	278,316	Operating Revenue	11,990,217
Total Assets	<u>3,447,532</u>	Operating Expense	12,155,961
Current Liabilities	2,444,522	Operating Margin	-165,744
Long Term Liabilities	0	Other Income	306,286
Total Equity	<u>1,003,010</u>	Other Expense	0
Total Liab. and Equity	<u>3,447,532</u>	Net Profit or Loss	<u>140,542</u>
		34.8%	Skilled Nursing 71.0%
		65.2%	Ancillary Service 29.0%
		101.4%	Current Ratio 0.8
		-1.4%	Days to Collect (4.4)
		2.6%	Avg Payment Days 14.9
		0.0%	Depreciation Rate 19.2%
		1.2%	Return on Equity 14.0%

235296 MEDILODGE OF SOUTHFIELD		Proprietary - Corporation	
MEDILODGE OF SOUTHFIELD		12/31/2020 366 Days Settled	
SOUTHFIELD, MI 48076		CR Beds 191 POS Beds 0	
OAKLAND		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	-4,245,447	Total Charges	17,528,752
Fixed Assets	5,148,921	Contract Allowance	2,435,037
Other Assets	338,782	Operating Revenue	15,093,715
Total Assets	<u>1,242,256</u>	Operating Expense	17,281,753
Current Liabilities	6,388,132	Operating Margin	-2,188,038
Long Term Liabilities	406,884	Other Income	467,885
Total Equity	<u>-5,552,760</u>	Other Expense	0
Total Liab. and Equity	<u>1,242,256</u>	Net Profit or Loss	<u>(1,720,153)</u>
		13.9%	Skilled Nursing 82.2%
		86.1%	Ancillary Service 17.8%
		114.5%	Current Ratio (0.7)
		-14.5%	Days to Collect (90.1)
		3.1%	Avg Payment Days 17.6
		0.0%	Depreciation Rate 3.1%
		-11.4%	Return on Equity 31.0%

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235370 MEDILODGE OF ST CLAIR		Proprietary - Corporation			
MEDILODGE OF ST CLAIR		12/31/2020 366 Days Settled			
EAST CHINA, MI 48054		CR Beds 172 POS Beds 0			
SAINT CLAIR		Key Performance Ind.			
				Occupancy Rate	62.1%
				Length of Stay	60.5
				Average Wages	12.36
				26.4%	Skilled Nursing 79.2%
				73.6%	Ancillary Service 20.8%
				114.7%	Current Ratio 0.5
				-14.7%	Days to Collect 78.0
				3.4%	Avg Payment Days 14.2
				0.0%	Depreciation Rate 2.8%
				-11.3%	Return on Equity 156.0%
<hr/>					
235416 MEDILODGE OF STERLING		Proprietary - Corporation			
MEDILODGE OF STERLING		12/31/2020 366 Days Settled			
STERLING, MI 48659		CR Beds 39 POS Beds 0			
ARENAC		Key Performance Ind.			
NGS (WI)				Occupancy Rate	89.1%
				Length of Stay	66.2
				Average Wages	13.25
				15.2%	Skilled Nursing 73.3%
				84.8%	Ancillary Service 26.7%
				105.1%	Current Ratio 0.0
				-5.1%	Days to Collect (22.6)
				2.9%	Avg Payment Days 18.6
				0.0%	Depreciation Rate 5.5%
				-2.2%	Return on Equity 8.2%

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235263 MEDILODGE OF STERLING HEIGHTS				Proprietary - Corporation	
MEDILODGE OF STERLING HEIGHTS		12/31/2020 366 Days Settled			
STERLING HEIGHTS, MI 48312		CR Beds 273 POS Beds 0			
MACOMB		Key Performance Ind.			
				Occupancy Rate	70.6%
				Length of Stay	79.9
				Average Wages	13.74
				Skilled Nursing	84.7%
				Ancillary Service	15.3%
				Current Ratio	0.5
				Days to Collect	73.0
				Avg Payment Days	14.1
				Depreciation Rate	3.0%
				Return on Equity	2,077.4%
Balance Sheet					
		Income Statement			
Current Assets	3,766,848	Total Charges	24,273,428		
Fixed Assets	3,149,243	Contract Allowance	5,300,223	21.8%	
Other Assets	231,951	Operating Revenue	18,973,205	78.2%	
Total Assets	<u>7,148,042</u>	Operating Expense	22,446,557	118.3%	
Current Liabilities	6,920,559	Operating Margin	-3,473,352	-18.3%	
Long Term Liabilities	372,725	Other Income	456,026	2.4%	
Total Equity	-145,242	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,148,042</u>	Net Profit or Loss	<u>(3,017,326)</u>	-15.9%	
235379 MEDILODGE OF TAWAS CITY					
		Proprietary - Corporation			
MEDILODGE OF TAWAS CITY		12/31/2020 366 Days Settled			
TAWAS CITY, MI 48763		CR Beds 85 POS Beds 0			
IOSCO		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	68.1%
				Length of Stay	74.0
				Average Wages	15.43
				Skilled Nursing	71.5%
				Ancillary Service	28.5%
				Current Ratio	0.1
				Days to Collect	0.3
				Avg Payment Days	21.7
				Depreciation Rate	21.8%
				Return on Equity	-3.7%
Balance Sheet					
		Income Statement			
Current Assets	61,842	Total Charges	8,712,789		
Fixed Assets	149,056	Contract Allowance	2,175,943	25.0%	
Other Assets	56,241	Operating Revenue	6,536,846	75.0%	
Total Assets	<u>267,139</u>	Operating Expense	6,807,175	104.1%	
Current Liabilities	804,344	Operating Margin	-270,329	-4.1%	
Long Term Liabilities	16,724	Other Income	290,774	4.4%	
Total Equity	-553,929	Other Expense	0	0.0%	
Total Liab. and Equity	<u>267,139</u>	Net Profit or Loss	<u>20,445</u>	0.3%	

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235300 MEDILODGE OF TAYLOR				Proprietary - Corporation	
MEDILODGE OF TAYLOR		12/31/2020 366 Days Settled			
TAYLOR, MI 48180		CR Beds 142 POS Beds 0			
WAYNE		Key Performance Ind.			
				Occupancy Rate	71.5%
				Length of Stay	69.6
				Average Wages	15.65
				19.6%	Skilled Nursing 76.8%
				80.4%	Ancillary Service 23.2%
				100.4%	Current Ratio 1.3
				-0.4%	Days to Collect 184.6
				1.6%	Avg Payment Days 16.3
				0.0%	Depreciation Rate 4.3%
				1.2%	Return on Equity 3.6%
Balance Sheet		Income Statement			
Current Assets	5,970,967	Total Charges	13,897,170		
Fixed Assets	2,648,451	Contract Allowance	2,727,819		
Other Assets	174,224	Operating Revenue	11,169,351		
Total Assets	8,793,642	Operating Expense	11,215,623		
Current Liabilities	4,665,860	Operating Margin	-46,272		
Long Term Liabilities	330,819	Other Income	183,196		
Total Equity	3,796,963	Other Expense	0		
Total Liab. and Equity	8,793,642	Net Profit or Loss	136,924		
235336 MEDILODGE OF TRAVERSE CITY				Proprietary - Corporation	
MEDILODGE OF TRAVERSE CITY		12/31/2020 366 Days Settled			
TRAVERSE CITY, MI 49686		CR Beds 84 POS Beds 0			
GRAND TRAVERSE		Key Performance Ind.			
CGS (OHIO)				Occupancy Rate	65.9%
				Length of Stay	64.1
				Average Wages	15.77
				23.2%	Skilled Nursing 77.7%
				76.8%	Ancillary Service 22.3%
				98.5%	Current Ratio (0.3)
				1.5%	Days to Collect (20.7)
				3.7%	Avg Payment Days 19.7
				0.0%	Depreciation Rate 17.2%
				5.1%	Return on Equity -39.2%
Balance Sheet		Income Statement			
Current Assets	-317,116	Total Charges	8,499,822		
Fixed Assets	341,459	Contract Allowance	1,967,830		
Other Assets	52,502	Operating Revenue	6,531,992		
Total Assets	76,845	Operating Expense	6,435,513		
Current Liabilities	958,547	Operating Margin	96,479		
Long Term Liabilities	-24,833	Other Income	239,645		
Total Equity	-856,869	Other Expense	0		
Total Liab. and Equity	76,845	Net Profit or Loss	336,124		

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235542 MEDILODGE OF WESTWOOD				Proprietary - Corporation	
MEDILODGE OF WESTWOOD		12/31/2020 366 Days Settled			
KALAMAZOO, MI 49007		CR Beds 97 POS Beds 0			
KALAMAZOO		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		70.9%	
Balance Sheet		Income Statement		Length of Stay	
				71.7	
Current Assets	-1,654,681	Total Charges	10,768,590	Average Wages	
Fixed Assets	172,132	Contract Allowance	2,981,854	15.76	
Other Assets	309,064	Operating Revenue	7,786,736	27.7%	
Total Assets	-1,173,485	Operating Expense	8,462,642	72.3%	
Current Liabilities	1,390,421	Operating Margin	-675,906	108.7%	
Long Term Liabilities	512,598	Other Income	46,701	-8.7%	
Total Equity	-3,076,504	Other Expense	0	0.6%	
Total Liab. and Equity	-1,173,485	Net Profit or Loss	(629,205)	0.0%	
				Return on Equity	
				20.5%	
<hr/>					
235630 MEDILODGE OF WYOMING				Proprietary - Corporation	
MEDILODGE OF WYOMING		12/31/2020 366 Days Settled			
WYOMING, MI 49418		CR Beds 80 POS Beds 0			
KENT		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		96.5%	
Balance Sheet		Income Statement		Length of Stay	
				107.4	
Current Assets	1,733,514	Total Charges	10,844,874	Average Wages	
Fixed Assets	170,249	Contract Allowance	2,029,702	16.36	
Other Assets	51,287	Operating Revenue	8,815,172	18.7%	
Total Assets	1,955,050	Operating Expense	8,308,226	81.3%	
Current Liabilities	1,052,561	Operating Margin	506,946	94.2%	
Long Term Liabilities	444,630	Other Income	187,704	5.8%	
Total Equity	457,859	Other Expense	0	2.1%	
Total Liab. and Equity	1,955,050	Net Profit or Loss	694,650	0.0%	
				Return on Equity	
				151.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235371 MEDILODGE OF YALE, INC		Proprietary - Corporation				
MEDILODGE OF YALE, INC		12/31/2020 366 Days Settled				
YALE, MI 48097		CR Beds 113 POS Beds 0				
SAINT CLAIR		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 78.0%				
Balance Sheet		Income Statement				
Current Assets	2,117,310	Total Charges	11,170,692	Average Wages	15.25	
Fixed Assets	270,930	Contract Allowance	2,393,737	21.4%	Skilled Nursing	78.8%
Other Assets	84,274	Operating Revenue	8,776,955	78.6%	Ancillary Service	21.2%
Total Assets	2,472,514	Operating Expense	9,465,978	107.9%	Current Ratio	1.3
Current Liabilities	1,657,647	Operating Margin	-689,023	-7.9%	Days to Collect	82.7
Long Term Liabilities	334,697	Other Income	189,829	2.2%	Avg Payment Days	17.6
Total Equity	480,170	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	2,472,514	Net Profit or Loss	(499,194)	-5.7%	Return on Equity	-104.0%
235558 MENOMINEE HEALTH SERVICES		Proprietary - Corporation				
MENOMINEE HEALTH SERVICES		12/31/2020 397 Days Settled				
MENOMINEE, MI 49858		CR Beds 59 POS Beds 0				
MENOMINEE		Key Performance Ind.				
NGS (WI)		Occupancy Rate 67.9%				
Balance Sheet		Income Statement				
Current Assets	8,365,888	Total Charges	5,551,154	Average Wages	20.73	
Fixed Assets	37,423	Contract Allowance	2,114,880	38.1%	Skilled Nursing	76.3%
Other Assets	184	Operating Revenue	3,436,274	61.9%	Ancillary Service	23.7%
Total Assets	8,403,495	Operating Expense	4,023,471	117.1%	Current Ratio	1.0
Current Liabilities	8,247,369	Operating Margin	-587,197	-17.1%	Days to Collect	101.4
Long Term Liabilities	213,318	Other Income	454,359	13.2%	Avg Payment Days	35.4
Total Equity	-57,192	Other Expense	0	0.0%	Depreciation Rate	280.6%
Total Liab. and Equity	8,403,495	Net Profit or Loss	(132,838)	-3.9%	Return on Equity	232.3%

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235020 MICHIGAN MASONIC HOME				Nonprofit - Other	
MICHIGAN MASONIC HOME		3/31/2020 366 Days Settled			
ALMA, MI 48801		CR Beds 425 POS Beds 0			
GRATIOT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay	
				382.2	
Current Assets	12,225,981	Total Charges	43,928,516	Average Wages	
				24.01	
Fixed Assets	26,704,462	Contract Allowance	9,222,863	21.0%	Skilled Nursing
				69.4%	
Other Assets	6,996,777	Operating Revenue	34,705,653	79.0%	Ancillary Service
				14.1%	
Total Assets	45,927,220	Operating Expense	33,479,695	96.5%	Current Ratio
				1.1	
Current Liabilities	11,622,357	Operating Margin	1,225,958	3.5%	Days to Collect
				58.9	
Long Term Liabilities	0	Other Income	2,889,480	8.3%	Avg Payment Days
				34.4	
Total Equity	34,304,863	Other Expense	0	0.0%	Depreciation Rate
				3.0%	
Total Liab. and Equity	45,927,220	Net Profit or Loss	3,780,946	10.9%	Return on Equity
				11.0%	
235538 MISSION POINT HEALTH CAMPUS OF JACKSON				Proprietary - Corporation	
MISSION POINT HEALTH CAMPUS OF JACKSON		12/31/2020 366 Days Settled			
JACKSON, MI 49203		CR Beds 90 POS Beds 0			
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.4%	
Balance Sheet		Income Statement		Length of Stay	
				256.7	
Current Assets	12,543,057	Total Charges	9,450,616	Average Wages	
				21.36	
Fixed Assets	340,993	Contract Allowance	962,629	10.2%	Skilled Nursing
				73.6%	
Other Assets	10,371,778	Operating Revenue	8,487,987	89.8%	Ancillary Service
				12.5%	
Total Assets	23,255,828	Operating Expense	8,246,201	97.2%	Current Ratio
				6.3	
Current Liabilities	1,981,382	Operating Margin	241,786	2.8%	Days to Collect
				176.3	
Long Term Liabilities	0	Other Income	654,627	7.7%	Avg Payment Days
				42.7	
Total Equity	21,274,446	Other Expense	0	0.0%	Depreciation Rate
				87.8%	
Total Liab. and Equity	23,255,828	Net Profit or Loss	735,583	8.7%	Return on Equity
				3.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235366 MISSION POINT NRSG & PHY REHAB CTR OF FOREST HILLS		Proprietary - Corporation	
MISSION POINT NRSG & PHY REHAB CTR OF FOREST HILLS		12/31/2020 322 Days Settled	
GRAND RAPIDS, MI 49506		2/13/2020 44 Days Settled	
KENT		CR Beds 58 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	-2,526,871	Total Charges	1,234,879
Fixed Assets	0	Contract Allowance	560,903
Other Assets	0	Operating Revenue	673,976
Total Assets	-2,526,871	Operating Expense	664,151
Current Liabilities	912,878	Operating Margin	9,825
Long Term Liabilities	0	Other Income	662
Total Equity	-3,439,749	Other Expense	0
Total Liab. and Equity	-2,526,871	Net Profit or Loss	3,790
		45.4%	Skilled Nursing 73.6%
		54.6%	Ancillary Service 26.4%
		98.5%	Current Ratio (2.8)
		1.5%	Days to Collect (19.5)
		0.1%	Avg Payment Days 481.8
		0.0%	Depreciation Rate 0.0%
		0.6%	Return on Equity -0.1%

235366 MISSION POINT NRSG & PHY REHAB CTR OF FOREST HILLS		Proprietary - Corporation	
MISSION POINT NRSG & PHY REHAB CTR OF FOREST HILLS		12/31/2020 322 Days Settled	
GRAND RAPIDS, MI 49506		2/13/2020 44 Days Settled	
KENT		CR Beds 58 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	242,518	Total Charges	9,312,252
Fixed Assets	0	Contract Allowance	4,329,904
Other Assets	0	Operating Revenue	4,982,348
Total Assets	242,518	Operating Expense	5,321,342
Current Liabilities	-2,494	Operating Margin	-338,994
Long Term Liabilities	0	Other Income	632,797
Total Equity	245,012	Other Expense	0
Total Liab. and Equity	242,518	Net Profit or Loss	245,012
		46.5%	Skilled Nursing 73.1%
		53.5%	Ancillary Service 26.9%
		106.8%	Current Ratio (97.2)
		-6.8%	Days to Collect 12.1
		12.7%	Avg Payment Days 32.0
		0.0%	Depreciation Rate 0.0%
		4.9%	Return on Equity 100.0%

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235312 MISSION POINT NSG & PHY REHAB CTR OF BIG RAPIDS				Proprietary - Corporation		
MISSION POINT NSG & PHY REHAB CTR OF BIG RAPIDS		12/31/2020 322 Days Settled				
BIG RAPIDS, MI 49307		2/13/2020 44 Days Settled		CR Beds 100 POS Beds 0		
MECOSTA		Key Performance Ind.				
NGS (WI)				Occupancy Rate	58.6%	
Balance Sheet		Income Statement		Length of Stay	66.2	
Current Assets	-2,205,428	Total Charges	1,477,553	Average Wages	19.44	
Fixed Assets	0	Contract Allowance	690,254	46.7%	Skilled Nursing	66.3%
Other Assets	0	Operating Revenue	787,299	53.3%	Ancillary Service	33.7%
Total Assets	-2,205,428	Operating Expense	855,063	108.6%	Current Ratio	(1.8)
Current Liabilities	1,255,192	Operating Margin	-67,764	-8.6%	Days to Collect	(151.7)
Long Term Liabilities	0	Other Income	222	0.0%	Avg Payment Days	492.7
Total Equity	-3,460,620	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-2,205,428	Net Profit or Loss	(76,530)	-9.7%	Return on Equity	2.2%

235312 MISSION POINT NSG & PHY REHAB CTR OF BIG RAPIDS				Proprietary - Corporation		
MISSION POINT NSG & PHY REHAB CTR OF BIG RAPIDS		12/31/2020 322 Days Settled				
BIG RAPIDS, MI 49307		2/13/2020 44 Days Settled		CR Beds 78 POS Beds 0		
MECOSTA		Key Performance Ind.				
NGS (WI)				Occupancy Rate	93.3%	
Balance Sheet		Income Statement		Length of Stay	113.2	
Current Assets	741,101	Total Charges	11,871,719	Average Wages	19.44	
Fixed Assets	0	Contract Allowance	5,576,342	47.0%	Skilled Nursing	68.2%
Other Assets	0	Operating Revenue	6,295,377	53.0%	Ancillary Service	31.8%
Total Assets	741,101	Operating Expense	6,811,920	108.2%	Current Ratio	2.5
Current Liabilities	296,792	Operating Margin	-516,543	-8.2%	Days to Collect	47.0
Long Term Liabilities	0	Other Income	1,026,336	16.3%	Avg Payment Days	32.2
Total Equity	444,309	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	741,101	Net Profit or Loss	444,309	7.1%	Return on Equity	100.0%

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235294 MISSION POINT NSG & PHY REHAB CTR OF CEDAR SPRINGS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CEDAR SPRINGS		12/31/2020 322 Days Settled			
CEDAR SPRINGS, MI 49319		2/13/2020 44 Days Settled		CR Beds 77 POS Beds 0	
KENT		Key Performance Ind.			
NGS (WI)				Occupancy Rate	93.6%
Balance Sheet		Income Statement		Length of Stay	42.3
Current Assets	5,562,908	Total Charges	2,060,330	Average Wages	19.54
Fixed Assets	0	Contract Allowance	997,832	48.4% Skilled Nursing	56.2%
Other Assets	0	Operating Revenue	1,062,498	51.6% Ancillary Service	43.8%
Total Assets	5,562,908	Operating Expense	961,357	90.5% Current Ratio	4.7
Current Liabilities	1,191,726	Operating Margin	101,141	9.5% Days to Collect	39.3
Long Term Liabilities	0	Other Income	543	0.1% Avg Payment Days	447.6
Total Equity	4,371,182	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	5,562,908	Net Profit or Loss	92,369	8.7% Return on Equity	2.1%

235294 MISSION POINT NSG & PHY REHAB CTR OF CEDAR SPRINGS				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF CEDAR SPRINGS		12/31/2020 322 Days Settled			
CEDAR SPRINGS, MI 49319		2/13/2020 44 Days Settled		CR Beds 77 POS Beds 0	
KENT		Key Performance Ind.			
NGS (WI)				Occupancy Rate	76.2%
Balance Sheet		Income Statement		Length of Stay	58.5
Current Assets	-125,800	Total Charges	11,798,001	Average Wages	19.54
Fixed Assets	0	Contract Allowance	5,831,310	49.4% Skilled Nursing	59.0%
Other Assets	0	Operating Revenue	5,966,691	50.6% Ancillary Service	41.0%
Total Assets	-125,800	Operating Expense	6,979,548	117.0% Current Ratio	9.9
Current Liabilities	-12,719	Operating Margin	-1,012,857	-17.0% Days to Collect	(5.1)
Long Term Liabilities	0	Other Income	967,645	16.2% Avg Payment Days	27.4
Total Equity	-113,081	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	-125,800	Net Profit or Loss	(113,081)	-1.9% Return on Equity	100.0%

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235290 MISSION POINT NSG & PHY REHAB CTR OF GREENVILLE				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF GREENVILLE		12/31/2020 322 Days Settled			
GREENVILLE, MI 48838		2/13/2020 44 Days Settled		CR Beds 100 POS Beds 0	
MONTCALM		Key Performance Ind.			
NGS (WI)				Occupancy Rate	82.3%
Balance Sheet		Income Statement		Length of Stay	77.1
Current Assets	2,329,590	Total Charges	2,269,365	Average Wages	21.36
Fixed Assets	0	Contract Allowance	1,100,225	48.5% Skilled Nursing	72.3%
Other Assets	0	Operating Revenue	1,169,140	51.5% Ancillary Service	27.7%
Total Assets	2,329,590	Operating Expense	1,351,975	115.6% Current Ratio	1.4
Current Liabilities	1,674,277	Operating Margin	-182,835	-15.6% Days to Collect	(36.6)
Long Term Liabilities	0	Other Income	1,078	0.1% Avg Payment Days	434.0
Total Equity	655,313	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	2,329,590	Net Profit or Loss	(195,245)	-16.7% Return on Equity	-29.8%

235290 MISSION POINT NSG & PHY REHAB CTR OF GREENVILLE				Proprietary - Corporation	
MISSION POINT NSG & PHY REHAB CTR OF GREENVILLE		12/31/2020 322 Days Settled			
GREENVILLE, MI 48838		2/13/2020 44 Days Settled		CR Beds 103 POS Beds 0	
MONTCALM		Key Performance Ind.			
NGS (WI)				Occupancy Rate	83.4%
Balance Sheet		Income Statement		Length of Stay	91.9
Current Assets	1,285,884	Total Charges	16,204,625	Average Wages	21.36
Fixed Assets	0	Contract Allowance	6,837,194	42.2% Skilled Nursing	75.0%
Other Assets	0	Operating Revenue	9,367,431	57.8% Ancillary Service	25.0%
Total Assets	1,285,884	Operating Expense	10,174,563	108.6% Current Ratio	1.4
Current Liabilities	917,199	Operating Margin	-807,132	-8.6% Days to Collect	58.7
Long Term Liabilities	0	Other Income	1,274,085	13.6% Avg Payment Days	35.1
Total Equity	368,685	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,285,884	Net Profit or Loss	368,685	3.9% Return on Equity	100.0%

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235552 MISSION POINT NSG & PHY REHAB CTR OF HANCOCK				Proprietary - Other	
MISSION POINT NSG & PHY REHAB CTR OF HANCOCK		9/30/2020 274 Days Settled			
HANCOCK, MI 49930		12/31/2020 92 Days Settled		CR Beds 63 POS Beds 0	
HOUGHTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.4%	
Balance Sheet		Income Statement		Length of Stay	
				348.9	
Current Assets	1,413,716	Total Charges	4,612,766	Average Wages	23.55
Fixed Assets	73,829	Contract Allowance	433,509	9.4% Skilled Nursing	91.6%
Other Assets	-55,527	Operating Revenue	4,179,257	90.6% Ancillary Service	8.4%
Total Assets	<u>1,432,018</u>	Operating Expense	4,018,609	96.2% Current Ratio	(4.2)
Current Liabilities	-340,385	Operating Margin	160,648	3.8% Days to Collect	16.3
Long Term Liabilities	1,043,381	Other Income	449,769	10.8% Avg Payment Days	(31.0)
Total Equity	<u>729,022</u>	Other Expense	0	0.0% Depreciation Rate	79.6%
Total Liab. and Equity	<u>1,432,018</u>	Net Profit or Loss	<u>610,417</u>	14.6% Return on Equity	83.7%

235552 MISSION POINT NSG & PHY REHAB CTR OF HANCOCK				Proprietary - Partnership	
MISSION POINT NSG & PHY REHAB CTR OF HANCOCK		9/30/2020 274 Days Settled			
HANCOCK, MI 49930		12/31/2020 92 Days Settled		CR Beds 63 POS Beds 0	
HOUGHTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.3%	
Balance Sheet		Income Statement		Length of Stay	
				65.0	
Current Assets	1,141,875	Total Charges	1,807,232	Average Wages	23.55
Fixed Assets	158,802	Contract Allowance	159,059	8.8% Skilled Nursing	80.1%
Other Assets	0	Operating Revenue	1,648,173	91.2% Ancillary Service	19.9%
Total Assets	<u>1,300,677</u>	Operating Expense	1,635,784	99.2% Current Ratio	1.2
Current Liabilities	952,127	Operating Margin	12,389	0.8% Days to Collect	251.6
Long Term Liabilities	146,302	Other Income	189,859	11.5% Avg Payment Days	132.5
Total Equity	<u>202,248</u>	Other Expense	0	0.0% Depreciation Rate	51.6%
Total Liab. and Equity	<u>1,300,677</u>	Net Profit or Loss	<u>202,248</u>	12.3% Return on Equity	100.0%

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235349 MISSION POINT NSG & PHY REHAB CTR OF ISHPEMING				Proprietary - Other	
MISSION POINT NSG & PHY REHAB CTR OF ISHPEMING		9/30/2020 274 Days Settled			
ISHPEMING, MI 49849		12/31/2020 92 Days Settled		CR Beds 96 POS Beds 0	
MARQUETTE		Key Performance Ind.			
WPS IN				Occupancy Rate	61.3%
Balance Sheet		Income Statement		Length of Stay	280.9
Current Assets	-218,804	Total Charges	4,687,637	Average Wages	21.38
Fixed Assets	147,484	Contract Allowance	415,461	8.9% Skilled Nursing	91.4%
Other Assets	-423,689	Operating Revenue	4,272,176	91.1% Ancillary Service	8.6%
Total Assets	-495,009	Operating Expense	4,609,958	107.9% Current Ratio	(0.2)
Current Liabilities	1,309,674	Operating Margin	-337,782	-7.9% Days to Collect	28.8
Long Term Liabilities	-372,992	Other Income	708,165	16.6% Avg Payment Days	(73.6)
Total Equity	-1,431,691	Other Expense	0	0.0% Depreciation Rate	226.0%
Total Liab. and Equity	-495,009	Net Profit or Loss	370,383	8.7% Return on Equity	-25.9%

235349 MISSION POINT NSG & PHY REHAB CTR OF ISHPEMING				Proprietary - Partnership	
MISSION POINT NSG & PHY REHAB CTR OF ISHPEMING		9/30/2020 274 Days Settled			
ISHPEMING, MI 49849		12/31/2020 92 Days Settled		CR Beds 96 POS Beds 0	
MARQUETTE		Key Performance Ind.			
WPS IN				Occupancy Rate	54.7%
Balance Sheet		Income Statement		Length of Stay	161.0
Current Assets	1,359,861	Total Charges	1,759,214	Average Wages	21.38
Fixed Assets	251,898	Contract Allowance	231,870	13.2% Skilled Nursing	86.0%
Other Assets	0	Operating Revenue	1,527,344	86.8% Ancillary Service	14.0%
Total Assets	1,611,759	Operating Expense	1,568,901	102.7% Current Ratio	1.1
Current Liabilities	1,273,612	Operating Margin	-41,557	-2.7% Days to Collect	283.9
Long Term Liabilities	239,398	Other Income	140,306	9.2% Avg Payment Days	129.2
Total Equity	98,749	Other Expense	0	0.0% Depreciation Rate	32.3%
Total Liab. and Equity	1,611,759	Net Profit or Loss	98,749	6.5% Return on Equity	100.0%

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235511 MISSION POINT NSG & PHY REHAB CTR OF ROSCOMMON		Proprietary - Other	
MISSION POINT NSG & PHY REHAB CTR OF ROSCOMMON		9/30/2020 274 Days Settled	
ROSCOMMON, MI 48653		12/31/2020 92 Days Settled	
ROSCOMMON		CR Beds 39 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	16,057	Total Charges	3,184,165
Fixed Assets	123,749	Contract Allowance	591,344
Other Assets	-514,066	Operating Revenue	2,592,821
Total Assets	-374,260	Operating Expense	3,109,973
Current Liabilities	818,520	Operating Margin	-517,152
Long Term Liabilities	-460,819	Other Income	357,076
Total Equity	-731,961	Other Expense	0
Total Liab. and Equity	-374,260	Net Profit or Loss	(160,076)
		18.6%	Skilled Nursing 80.3%
		81.4%	Ancillary Service 19.7%
		119.9%	Current Ratio 0.0
		-19.9%	Days to Collect (14.6)
		13.8%	Avg Payment Days 96.3
		0.0%	Depreciation Rate 32.5%
		-6.2%	Return on Equity 21.9%

235511 MISSION POINT NSG & PHY REHAB CTR OF ROSCOMMON		Proprietary - Partnership	
MISSION POINT NSG & PHY REHAB CTR OF ROSCOMMON		9/30/2020 274 Days Settled	
ROSCOMMON, MI 48653		12/31/2020 92 Days Settled	
ROSCOMMON		CR Beds 39 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	753,205	Total Charges	1,182,514
Fixed Assets	233,622	Contract Allowance	362,007
Other Assets	0	Operating Revenue	820,507
Total Assets	986,827	Operating Expense	968,194
Current Liabilities	913,936	Operating Margin	-147,687
Long Term Liabilities	216,122	Other Income	4,456
Total Equity	-143,231	Other Expense	0
Total Liab. and Equity	986,827	Net Profit or Loss	(143,231)
		30.6%	Skilled Nursing 56.8%
		69.4%	Ancillary Service 43.2%
		118.0%	Current Ratio 0.8
		-18.0%	Days to Collect 310.2
		0.5%	Avg Payment Days 122.0
		0.0%	Depreciation Rate 34.9%
		-17.5%	Return on Equity 100.0%

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235357 MISSION POINT NSG & PHYSICAL REHAB CTR OF BELDING		Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF BELDING		12/31/2020 322 Days Settled	
BELDING, MI 48809		2/13/2020 44 Days Settled	
IONIA		CR Beds 128 POS Beds 0	
NGS (WI)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	-1,908,905	Total Charges	2,083,654
Fixed Assets	0	Contract Allowance	710,425
Other Assets	0	Operating Revenue	1,373,229
Total Assets	-1,908,905	Operating Expense	1,305,516
Current Liabilities	2,038,896	Operating Margin	67,713
Long Term Liabilities	0	Other Income	297
Total Equity	-3,947,801	Other Expense	0
Total Liab. and Equity	-1,908,905	Net Profit or Loss	54,137
		34.1%	Skilled Nursing 78.2%
		65.9%	Ancillary Service 21.8%
		95.1%	Current Ratio (0.9)
		4.9%	Days to Collect (41.2)
		0.0%	Avg Payment Days 528.9
		0.0%	Depreciation Rate 0.0%
		3.9%	Return on Equity -1.4%

235357 MISSION POINT NSG & PHYSICAL REHAB CTR OF BELDING		Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF BELDING		12/31/2020 322 Days Settled	
BELDING, MI 48809		2/13/2020 44 Days Settled	
IONIA		CR Beds 128 POS Beds 0	
NGS (WI)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	476,337	Total Charges	13,369,665
Fixed Assets	0	Contract Allowance	4,968,134
Other Assets	0	Operating Revenue	8,401,531
Total Assets	476,337	Operating Expense	9,471,854
Current Liabilities	171,026	Operating Margin	-1,070,323
Long Term Liabilities	0	Other Income	1,476,709
Total Equity	305,311	Other Expense	0
Total Liab. and Equity	476,337	Net Profit or Loss	305,311
		37.2%	Skilled Nursing 79.0%
		62.8%	Ancillary Service 21.0%
		112.7%	Current Ratio 2.8
		-12.7%	Days to Collect 13.0
		17.6%	Avg Payment Days 33.3
		0.0%	Depreciation Rate 0.0%
		3.6%	Return on Equity 100.0%

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235595 MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT		Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF DETROIT		12/31/2020 366 Days Settled	
DETROIT, MI 48207		CR Beds 59 POS Beds 0	
WAYNE		Key Performance Ind.	
NGS (WI)		Occupancy Rate	89.9%
Balance Sheet		Income Statement	
Current Assets	1,536,491	Total Charges	9,469,470
Fixed Assets	2,222,337	Contract Allowance	2,100,883
Other Assets	2,657,176	Operating Revenue	7,368,587
Total Assets	6,416,004	Operating Expense	8,866,770
Current Liabilities	2,564,782	Operating Margin	-1,498,183
Long Term Liabilities	2,668,035	Other Income	627,112
Total Equity	1,183,187	Other Expense	0
Total Liab. and Equity	6,416,004	Net Profit or Loss	(871,071)
		22.2%	77.8%
		120.3%	-20.3%
		8.5%	0.0%
		-11.8%	
			Length of Stay 47.7
			Average Wages 17.31
			Skilled Nursing 65.2%
			Ancillary Service 34.8%
			Current Ratio 0.6
			Days to Collect 46.1
			Avg Payment Days 70.2
			Depreciation Rate 30.8%
			Return on Equity -73.6%
235355 MISSION POINT NSG & PHYSICAL REHAB CTR OF LAMONT		Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF LAMONT		12/31/2020 322 Days Settled	
LAMONT, MI 49430		2/13/2020 44 Days Settled	
OTTAWA		CR Beds 39 POS Beds 0	
NGS (WI)		Key Performance Ind.	
		Occupancy Rate	96.4%
Balance Sheet		Income Statement	
Current Assets	-586,143	Total Charges	947,839
Fixed Assets	0	Contract Allowance	459,310
Other Assets	0	Operating Revenue	488,529
Total Assets	-586,143	Operating Expense	420,838
Current Liabilities	443,626	Operating Margin	67,691
Long Term Liabilities	0	Other Income	253
Total Equity	-1,029,769	Other Expense	0
Total Liab. and Equity	-586,143	Net Profit or Loss	63,483
		48.5%	51.5%
		86.1%	13.9%
		0.1%	0.0%
		13.0%	
			Length of Stay 78.8
			Average Wages 20.71
			Skilled Nursing 65.6%
			Ancillary Service 34.4%
			Current Ratio (1.3)
			Days to Collect (63.0)
			Avg Payment Days 396.5
			Depreciation Rate 0.0%
			Return on Equity -6.2%

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235355 MISSION POINT NSG & PHYSICAL REHAB CTR OF LAMONT		Proprietary - Corporation	
MISSION POINT NSG & PHYSICAL REHAB CTR OF LAMONT		12/31/2020 322 Days Settled	
LAMONT, MI 49430		2/13/2020 44 Days Settled	
OTTAWA		CR Beds 39 POS Beds 0	
NGS (WI)		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	435,753	Total Charges	6,185,593
Fixed Assets	0	Contract Allowance	2,950,341
Other Assets	0	Operating Revenue	3,235,252
Total Assets	435,753	Operating Expense	3,523,470
Current Liabilities	143,745	Operating Margin	-288,218
Long Term Liabilities	0	Other Income	612,725
Total Equity	292,008	Other Expense	0
Total Liab. and Equity	435,753	Net Profit or Loss	292,008
		47.7%	52.3%
		108.9%	-8.9%
		18.9%	0.0%
		9.0%	
			92.1%
			109.1
			20.71
			72.6%
			27.4%
			3.0
			44.8
			26.0
			0.0%
			100.0%

235722 MISSION POINT NURSING AND REHAB CENTER OF HOLLY		Proprietary - Corporation	
MISSION POINT NURSING AND REHAB CENTER OF HOLLY		12/31/2020 366 Days Settled	
HOLLY, MI 48442		CR Beds 66 POS Beds 0	
OAKLAND		Key Performance Ind.	
WPS MI		Occupancy Rate	
Balance Sheet		Income Statement	
Current Assets	502,146	Total Charges	7,290,373
Fixed Assets	7,831,076	Contract Allowance	977,045
Other Assets	0	Operating Revenue	6,313,328
Total Assets	8,333,222	Operating Expense	7,802,522
Current Liabilities	871,377	Operating Margin	-1,489,194
Long Term Liabilities	7,677,242	Other Income	702,892
Total Equity	-215,397	Other Expense	0
Total Liab. and Equity	8,333,222	Net Profit or Loss	(786,302)
		13.4%	86.6%
		123.6%	-23.6%
		11.1%	0.0%
		-12.5%	
			81.7%
			48.5
			22.34
			83.2%
			16.8%
			0.6
			19.6
			38.6
			10.7%
			365.0%

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235076 NEWAYGO CO MEDICAL CARE FACILI				Government - County	
NEWAYGO CO MEDICAL CARE FACILI		12/31/2020 366 Days Settled			
FREMONT, MI 49412		CR Beds 116 POS Beds 0			
NEWAYGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.3%	
Balance Sheet		Income Statement		Length of Stay	
				211.6	
Current Assets	3,763,591	Total Charges	12,521,627	Average Wages	
				18.90	
Fixed Assets	3,362,687	Contract Allowance	2,650,019	21.2% Skilled Nursing	
				89.9%	
Other Assets	3,748,997	Operating Revenue	9,871,608	78.8% Ancillary Service	
				10.1%	
Total Assets	10,875,275	Operating Expense	11,060,995	112.0% Current Ratio	
				3.0	
Current Liabilities	1,235,567	Operating Margin	-1,189,387	-12.0% Days to Collect	
				27.4	
Long Term Liabilities	539,061	Other Income	1,385,979	14.0% Avg Payment Days	
				35.2	
Total Equity	9,100,647	Other Expense	0	0.0% Depreciation Rate	
				2.5%	
Total Liab. and Equity	10,875,275	Net Profit or Loss	187,598	1.9% Return on Equity	
				2.1%	
235367 NORLITE NURSING CENTER				Proprietary - Corporation	
NORLITE NURSING CENTER		12/31/2020 366 Days Settled			
MARQUETTE, MI 49855		CR Beds 99 POS Beds 0			
MARQUETTE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.9%	
Balance Sheet		Income Statement		Length of Stay	
				145.1	
Current Assets	6,359,855	Total Charges	9,196,572	Average Wages	
				19.29	
Fixed Assets	754,400	Contract Allowance	1,820,420	19.8% Skilled Nursing	
				87.6%	
Other Assets	0	Operating Revenue	7,376,152	80.2% Ancillary Service	
				12.4%	
Total Assets	7,114,255	Operating Expense	8,534,722	115.7% Current Ratio	
				5.7	
Current Liabilities	1,123,367	Operating Margin	-1,158,570	-15.7% Days to Collect	
				68.0	
Long Term Liabilities	0	Other Income	2,378,819	32.3% Avg Payment Days	
				47.9	
Total Equity	5,990,888	Other Expense	0	0.0% Depreciation Rate	
				4.2%	
Total Liab. and Equity	7,114,255	Net Profit or Loss	1,207,527	16.4% Return on Equity	
				20.2%	

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235373 NORTH OTTAWA CARE CENTER				Nonprofit - Other	
NORTH OTTAWA CARE CENTER		6/30/2020 366 Days Settled			
SPRING LAKE, MI 49456		CR Beds 84 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.9%	
Balance Sheet		Income Statement		Length of Stay	
				113.2	
Current Assets	998,185	Total Charges	9,243,581	Average Wages	
Fixed Assets	5,351,653	Contract Allowance	1,077,277	11.7%	
Other Assets	1,101,291	Operating Revenue	8,166,304	88.3%	
Total Assets	7,451,129	Operating Expense	9,483,045	116.1%	
Current Liabilities	6,959,062	Operating Margin	-1,316,741	-16.1%	
Long Term Liabilities	0	Other Income	546,935	6.7%	
Total Equity	492,067	Other Expense	0	0.0%	
Total Liab. and Equity	7,451,129	Net Profit or Loss	(769,806)	-9.4%	

235464 NORTH WOODS NURSING CENTER				Proprietary - Corporation	
NORTH WOODS NURSING CENTER		12/31/2020 366 Days Settled			
FARWELL, MI 48622		CR Beds 71 POS Beds 0			
CLARE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.4%	
Balance Sheet		Income Statement		Length of Stay	
				95.8	
Current Assets	2,234,050	Total Charges	8,573,681	Average Wages	
Fixed Assets	147,128	Contract Allowance	1,734,139	20.2%	
Other Assets	-26,247	Operating Revenue	6,839,542	79.8%	
Total Assets	2,354,931	Operating Expense	7,142,142	104.4%	
Current Liabilities	1,171,670	Operating Margin	-302,600	-4.4%	
Long Term Liabilities	0	Other Income	1,379,091	20.2%	
Total Equity	1,183,261	Other Expense	0	0.0%	
Total Liab. and Equity	2,354,931	Net Profit or Loss	1,043,428	15.3%	

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235663 NOTTING HILL OF WEST BLOOMFIELD				Proprietary - Corporation	
NOTTING HILL OF WEST BLOOMFIELD		12/31/2020 366 Days Settled			
WEST BLOOMFIELD, MI 48322		CR Beds 118 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		79.8%	
Balance Sheet		Income Statement		Length of Stay	
				59.3	
Current Assets	2,076,185	Total Charges	24,416,781	Average Wages	
Fixed Assets	276,430	Contract Allowance	11,128,307	22.99	
Other Assets	14,976	Operating Revenue	13,288,474	45.6%	
Total Assets	2,367,591	Operating Expense	16,014,851	54.4%	
Current Liabilities	2,960,075	Operating Margin	-2,726,377	120.5%	
Long Term Liabilities	9,469,401	Other Income	1,358,623	-20.5%	
Total Equity	-10,061,885	Other Expense	0	10.2%	
Total Liab. and Equity	2,367,591	Net Profit or Loss	(1,367,754)	0.0%	
				Depreciation Rate	
				154.3%	
				Return on Equity	
				13.6%	

235718 NOVI LAKES HEALTH CAMPUS				Proprietary - Corporation	
NOVI LAKES HEALTH CAMPUS		12/31/2020 366 Days Settled			
NOVI, MI 48377		CR Beds 92 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		79.6%	
Balance Sheet		Income Statement		Length of Stay	
				41.6	
Current Assets	-173,295	Total Charges	11,827,516	Average Wages	
Fixed Assets	11,493,026	Contract Allowance	1,904,516	22.62	
Other Assets	-2,114,744	Operating Revenue	9,923,000	16.1%	
Total Assets	9,204,987	Operating Expense	9,603,733	83.9%	
Current Liabilities	675,547	Operating Margin	319,267	96.8%	
Long Term Liabilities	13,336,724	Other Income	630,141	3.2%	
Total Equity	-4,807,284	Other Expense	0	6.4%	
Total Liab. and Equity	9,204,987	Net Profit or Loss	949,408	0.0%	
				Depreciation Rate	
				6.9%	
				Return on Equity	
				-19.7%	

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235703 OAKLAND MANOR NURSING & REHAB CENTER LLC				Proprietary - Corporation	
OAKLAND MANOR NURSING & REHAB CENTER LLC				12/31/2020 366 Days Settled	
PONTIAC, MI 48342				CR Beds 29 POS Beds 0	
OAKLAND				Key Performance Ind.	
WPS MI				Occupancy Rate 69.8%	
Balance Sheet		Income Statement		Length of Stay 71.3	
Current Assets	1,243,418	Total Charges	3,278,243	Average Wages 21.72	
Fixed Assets	1,742,753	Contract Allowance	1,006,336	30.7% Skilled Nursing 70.1%	
Other Assets	0	Operating Revenue	2,271,907	69.3% Ancillary Service 29.9%	
Total Assets	2,986,171	Operating Expense	2,481,548	109.2% Current Ratio 0.9	
Current Liabilities	1,458,437	Operating Margin	-209,641	-9.2% Days to Collect 52.0	
Long Term Liabilities	1,442,909	Other Income	501,827	22.1% Avg Payment Days 182.1	
Total Equity	84,825	Other Expense	0	0.0% Depreciation Rate 12.4%	
Total Liab. and Equity	2,986,171	Net Profit or Loss	292,186	12.9% Return on Equity 344.5%	
235207 OAKPOINTE SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
OAKPOINTE SENIOR CARE AND REHAB CENTER				12/31/2020 366 Days Settled	
DETROIT, MI 48235				CR Beds 134 POS Beds 0	
WAYNE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.8%	
Balance Sheet		Income Statement		Length of Stay 152.6	
Current Assets	2,748,272	Total Charges	16,546,254	Average Wages 22.13	
Fixed Assets	571,973	Contract Allowance	3,749,750	22.7% Skilled Nursing 81.2%	
Other Assets	0	Operating Revenue	12,796,504	77.3% Ancillary Service 18.8%	
Total Assets	3,320,245	Operating Expense	13,116,634	102.5% Current Ratio (57.0)	
Current Liabilities	-48,244	Operating Margin	-320,130	-2.5% Days to Collect 46.9	
Long Term Liabilities	0	Other Income	1,892,287	14.8% Avg Payment Days 24.1	
Total Equity	3,368,489	Other Expense	0	0.0% Depreciation Rate 20.3%	
Total Liab. and Equity	3,320,245	Net Profit or Loss	1,186,029	9.3% Return on Equity 35.2%	

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235322 OAKRIDGE MANOR NURSING & REHAB CENTER LLC				Proprietary - Corporation		
OAKRIDGE MANOR NURSING & REHAB CENTER LLC				12/31/2020 366 Days Settled		
FERNDALE, MI 48220				CR Beds 64 POS Beds 0		
OAKLAND				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	43.2%	
Balance Sheet		Income Statement		Length of Stay	148.7	
Current Assets	541,348	Total Charges	3,197,365	Average Wages	24.22	
Fixed Assets	95,842	Contract Allowance	106,494	3.3%	Skilled Nursing	78.7%
Other Assets	0	Operating Revenue	3,090,871	96.7%	Ancillary Service	21.3%
Total Assets	637,190	Operating Expense	3,918,984	126.8%	Current Ratio	0.5
Current Liabilities	1,063,143	Operating Margin	-828,113	-26.8%	Days to Collect	73.2
Long Term Liabilities	871,792	Other Income	760,598	24.6%	Avg Payment Days	217.9
Total Equity	-1,297,745	Other Expense	0	0.0%	Depreciation Rate	68.5%
Total Liab. and Equity	637,190	Net Profit or Loss	(67,515)	-2.2%	Return on Equity	5.2%
235072 OAKVIEW MEDICAL CARE FACILITY				Government - City-County		
OAKVIEW MEDICAL CARE FACILITY				12/31/2020 366 Days Settled		
LUDINGTON, MI 49431				CR Beds 96 POS Beds 0		
MASON				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.5%	
Balance Sheet		Income Statement		Length of Stay	262.8	
Current Assets	13,797,135	Total Charges	11,566,985	Average Wages	23.70	
Fixed Assets	3,230,228	Contract Allowance	439,206	3.8%	Skilled Nursing	98.1%
Other Assets	0	Operating Revenue	11,127,779	96.2%	Ancillary Service	1.9%
Total Assets	17,027,363	Operating Expense	13,587,450	122.1%	Current Ratio	10.5
Current Liabilities	1,311,436	Operating Margin	-2,459,671	-22.1%	Days to Collect	67.6
Long Term Liabilities	0	Other Income	3,497,483	31.4%	Avg Payment Days	26.7
Total Equity	15,715,927	Other Expense	0	0.0%	Depreciation Rate	2.7%
Total Liab. and Equity	17,027,363	Net Profit or Loss	1,037,798	9.3%	Return on Equity	6.6%

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235002 OCEANA CO MD CARE FACILITY				Government - County	
OCEANA CO MD CARE FACILITY		12/31/2020 366 Days Settled			
HART, MI 49420		CR Beds 115 POS Beds 0			
OCEANA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.3%	
Balance Sheet		Income Statement		Length of Stay	
				374.3	
Current Assets	4,562,583	Total Charges	15,362,207	Average Wages	
				24.69	
Fixed Assets	15,009,228	Contract Allowance	401,136	2.6%	
				Skilled Nursing	
Other Assets	5,181,880	Operating Revenue	14,961,071	97.4%	
				Ancillary Service	
Total Assets	24,753,691	Operating Expense	20,271,419	135.5%	
				Current Ratio	
Current Liabilities	1,660,167	Operating Margin	-5,310,348	-35.5%	
				Days to Collect	
Long Term Liabilities	4,454,980	Other Income	5,494,159	36.7%	
				Avg Payment Days	
Total Equity	18,638,544	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	24,753,691	Net Profit or Loss	155,007	1.0%	
				Return on Equity	
				0.8%	
235500 OMNI CONTINUING CARE				Proprietary - Corporation	
OMNI CONTINUING CARE		12/31/2020 366 Days Settled			
DETROIT, MI 48213		CR Beds 136 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.7%	
Balance Sheet		Income Statement		Length of Stay	
				88.5	
Current Assets	4,535,150	Total Charges	26,322,201	Average Wages	
				24.65	
Fixed Assets	1,250,027	Contract Allowance	9,070,287	34.5%	
				Skilled Nursing	
Other Assets	141,053	Operating Revenue	17,251,914	65.5%	
				Ancillary Service	
Total Assets	5,926,230	Operating Expense	19,079,091	110.6%	
				Current Ratio	
Current Liabilities	2,756,177	Operating Margin	-1,827,177	-10.6%	
				Days to Collect	
Long Term Liabilities	12,234,362	Other Income	1,648,560	9.6%	
				Avg Payment Days	
Total Equity	-9,064,309	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	5,926,230	Net Profit or Loss	(178,617)	-1.0%	
				Return on Equity	
				2.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235611 ORCHARD CREEK SKILLED NURSING		Proprietary - Corporation	
ORCHARD CREEK SKILLED NURSING		12/31/2020 366 Days Settled	
TRAVERSE CITY, MI 49684		CR Beds 22 POS Beds 0	
LEELANAU		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	65.8%
Balance Sheet		Income Statement	
Current Assets	845,052	Total Charges	6,750,294
Fixed Assets	45,912	Contract Allowance	1,261,593
Other Assets	0	Operating Revenue	5,488,701
Total Assets	890,964	Operating Expense	5,773,764
Current Liabilities	254,702	Operating Margin	-285,063
Long Term Liabilities	599,864	Other Income	459,055
Total Equity	36,398	Other Expense	0
Total Liab. and Equity	890,964	Net Profit or Loss	173,992
		18.7%	Skilled Nursing 35.6%
		81.3%	Ancillary Service 20.2%
		105.2%	Current Ratio 3.3
		-5.2%	Days to Collect 27.8
		8.4%	Avg Payment Days 16.1
		0.0%	Depreciation Rate 185.6%
		3.2%	Return on Equity 478.0%

235721 ORCHARD GROVE HEALTH CAMPUS		Proprietary - Corporation	
ORCHARD GROVE HEALTH CAMPUS		12/31/2020 366 Days Settled	
ROMEO, MI 48065		CR Beds 128 POS Beds 0	
MACOMB		Key Performance Ind.	
WPS MI		Occupancy Rate	79.2%
Balance Sheet		Income Statement	
Current Assets	24,261	Total Charges	11,905,380
Fixed Assets	25,636,614	Contract Allowance	975,779
Other Assets	-10,666,159	Operating Revenue	10,929,601
Total Assets	14,994,716	Operating Expense	10,695,710
Current Liabilities	3,439,279	Operating Margin	233,891
Long Term Liabilities	15,645,175	Other Income	555,123
Total Equity	-4,089,738	Other Expense	0
Total Liab. and Equity	14,994,716	Net Profit or Loss	789,014
		8.2%	Skilled Nursing 51.1%
		91.8%	Ancillary Service 12.2%
		97.9%	Current Ratio 0.0
		2.1%	Days to Collect 18.7
		5.1%	Avg Payment Days 101.4
		0.0%	Depreciation Rate 4.3%
		7.2%	Return on Equity -19.3%

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235569 OVID HEALTHCARE CENTER				Proprietary - Other	
OVID HEALTHCARE CENTER		12/31/2020 366 Days Settled			
OVID, MI 48866				CR Beds 94 POS Beds 0	
CLINTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 61.4%	
Balance Sheet		Income Statement		Length of Stay 203.2	
Current Assets	572,319	Total Charges	11,112,130	Average Wages	19.24
Fixed Assets	365,819	Contract Allowance	4,862,336	43.8%	Skilled Nursing 89.9%
Other Assets	4,150	Operating Revenue	6,249,794	56.2%	Ancillary Service 10.1%
Total Assets	942,288	Operating Expense	6,980,472	111.7%	Current Ratio 0.7
Current Liabilities	790,800	Operating Margin	-730,678	-11.7%	Days to Collect 74.3
Long Term Liabilities	-1,298,203	Other Income	1,109,048	17.7%	Avg Payment Days 11.5
Total Equity	1,449,691	Other Expense	0	0.0%	Depreciation Rate 80.7%
Total Liab. and Equity	942,288	Net Profit or Loss	378,370	6.1%	Return on Equity 26.1%

235038 PILGRIM MANOR				Nonprofit - Church	
PILGRIM MANOR		12/31/2020 366 Days Settled			
GRAND RAPIDS, MI 49505				CR Beds 178 POS Beds 0	
KENT				Key Performance Ind.	
NGS (WI)				Occupancy Rate 57.9%	
Balance Sheet		Income Statement		Length of Stay 173.2	
Current Assets	242,344	Total Charges	8,926,330	Average Wages	23.17
Fixed Assets	7,892,620	Contract Allowance	2,133,974	23.9%	Skilled Nursing 55.4%
Other Assets	0	Operating Revenue	6,792,356	76.1%	Ancillary Service 12.5%
Total Assets	8,134,964	Operating Expense	9,631,150	141.8%	Current Ratio 0.0
Current Liabilities	9,360,799	Operating Margin	-2,838,794	-41.8%	Days to Collect 11.2
Long Term Liabilities	0	Other Income	584,181	8.6%	Avg Payment Days 17.7
Total Equity	-1,225,835	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	8,134,964	Net Profit or Loss	(2,299,194)	-33.8%	Return on Equity 187.6%

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235559 PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				Proprietary - Corporation	
PINE CREEK MANOR SKILLED NURSING & REHAB CENTER				12/31/2020 366 Days Settled	
WAYNE, MI 48184				CR Beds 49 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate	74.9%
Balance Sheet		Income Statement		Length of Stay	100.2
Current Assets	2,474,754	Total Charges	4,275,035	Average Wages	22.89
Fixed Assets	153,622	Contract Allowance	323,167	7.6% Skilled Nursing	82.6%
Other Assets	32,834	Operating Revenue	3,951,868	92.4% Ancillary Service	17.4%
Total Assets	2,661,210	Operating Expense	3,764,091	95.2% Current Ratio	0.8
Current Liabilities	3,297,252	Operating Margin	187,777	4.8% Days to Collect	46.8
Long Term Liabilities	0	Other Income	485,784	12.3% Avg Payment Days	91.2
Total Equity	-636,042	Other Expense	0	0.0% Depreciation Rate	146.6%
Total Liab. and Equity	2,661,210	Net Profit or Loss	673,561	17.0% Return on Equity	-105.9%

235164 PINE RIDGE - A REHABILITATION AND NURSING CENTER				Nonprofit - Other	
PINE RIDGE - A REHABILITATION AND NURSING CENTER				12/31/2020 366 Days Settled	
STEVENSVILLE, MI 49127				CR Beds 111 POS Beds 0	
BERRIEN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.9%
Balance Sheet		Income Statement		Length of Stay	184.1
Current Assets	2,415,061	Total Charges	13,632,832	Average Wages	22.44
Fixed Assets	8,336,798	Contract Allowance	3,292,639	24.2% Skilled Nursing	81.8%
Other Assets	0	Operating Revenue	10,340,193	75.8% Ancillary Service	18.2%
Total Assets	10,751,859	Operating Expense	12,004,254	116.1% Current Ratio	1.0
Current Liabilities	2,534,616	Operating Margin	-1,664,061	-16.1% Days to Collect	43.0
Long Term Liabilities	6,632,008	Other Income	1,083,992	10.5% Avg Payment Days	24.5
Total Equity	1,585,235	Other Expense	0	0.0% Depreciation Rate	4.7%
Total Liab. and Equity	10,751,859	Net Profit or Loss	(1,512,406)	-14.6% Return on Equity	-95.4%

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235069 PINECREST MEDICAL CARE FACILITY				Government - County		
PINECREST MEDICAL CARE FACILITY				12/31/2020 366 Days Settled		
POWERS, MI 49874				CR Beds 130 POS Beds 0		
MENOMINEE				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.6%	
Balance Sheet		Income Statement		Length of Stay	311.1	
Current Assets	4,062,841	Total Charges	13,333,469	Average Wages	21.48	
Fixed Assets	8,218,902	Contract Allowance	944,938	7.1%	Skilled Nursing	92.1%
Other Assets	4,389,519	Operating Revenue	12,388,531	92.9%	Ancillary Service	7.9%
Total Assets	16,671,262	Operating Expense	14,222,854	114.8%	Current Ratio	3.3
Current Liabilities	1,236,142	Operating Margin	-1,834,323	-14.8%	Days to Collect	44.0
Long Term Liabilities	0	Other Income	2,264,782	18.3%	Avg Payment Days	28.6
Total Equity	15,435,120	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	16,671,262	Net Profit or Loss	255,509	2.1%	Return on Equity	1.7%
235637 PLAINWELL PINES NURSING AND REHABILITATION COMMUNI				Proprietary - Corporation		
PLAINWELL PINES NURSING AND REHABILITATION COMMUNI				12/31/2020 366 Days Settled		
PLAINWELL, MI 49080				CR Beds 35 POS Beds 0		
KALAMAZOO				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.6%	
Balance Sheet		Income Statement		Length of Stay	180.6	
Current Assets	617,729	Total Charges	4,817,544	Average Wages	24.77	
Fixed Assets	294,820	Contract Allowance	1,535,142	31.9%	Skilled Nursing	85.7%
Other Assets	44,792	Operating Revenue	3,282,402	68.1%	Ancillary Service	14.3%
Total Assets	957,341	Operating Expense	3,175,734	96.8%	Current Ratio	1.6
Current Liabilities	394,283	Operating Margin	106,668	3.2%	Days to Collect	86.0
Long Term Liabilities	0	Other Income	103,754	3.2%	Avg Payment Days	38.3
Total Equity	563,058	Other Expense	0	0.0%	Depreciation Rate	62.8%
Total Liab. and Equity	957,341	Net Profit or Loss	195,404	6.0%	Return on Equity	34.7%

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235067 PLEASANT VIEW SHIAWASSEE COUNTY MED CARE FAC				Government - County	
PLEASANT VIEW SHIAWASSEE COUNTY MED CARE FAC				12/31/2020 366 Days Settled	
OWOSSO, MI 48867				CR Beds 136 POS Beds 0	
SHIAWASSEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.9%
Balance Sheet		Income Statement		Length of Stay	197.9
Current Assets	16,890,470	Total Charges	25,000,652	Average Wages	16.29
Fixed Assets	22,693,498	Contract Allowance	4,353,215	17.4% Skilled Nursing	80.8%
Other Assets	5,943,578	Operating Revenue	20,647,437	82.6% Ancillary Service	19.2%
Total Assets	45,527,546	Operating Expense	25,596,696	124.0% Current Ratio	0.9
Current Liabilities	19,363,465	Operating Margin	-4,949,259	-24.0% Days to Collect	107.2
Long Term Liabilities	8,169,085	Other Income	5,701,314	27.6% Avg Payment Days	12.3
Total Equity	17,994,996	Other Expense	0	0.0% Depreciation Rate	0.7%
Total Liab. and Equity	45,527,546	Net Profit or Loss	752,055	3.6% Return on Equity	4.2%
235477 POMEROY LIVING ROCHESTER SKILLED REHABILITATION				Proprietary - Corporation	
POMEROY LIVING ROCHESTER SKILLED REHABILITATION				12/31/2020 366 Days Settled	
ROCHESTER HILLS, MI 48309				CR Beds 182 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	55.9%
Balance Sheet		Income Statement		Length of Stay	71.5
Current Assets	2,822,625	Total Charges	15,830,305	Average Wages	23.28
Fixed Assets	965,164	Contract Allowance	2,663,981	16.8% Skilled Nursing	83.0%
Other Assets	0	Operating Revenue	13,166,324	83.2% Ancillary Service	17.0%
Total Assets	3,787,789	Operating Expense	15,917,056	120.9% Current Ratio	2.3
Current Liabilities	1,205,132	Operating Margin	-2,750,732	-20.9% Days to Collect	27.5
Long Term Liabilities	1,775,800	Other Income	1,561,791	11.9% Avg Payment Days	16.3
Total Equity	806,857	Other Expense	0	0.0% Depreciation Rate	95.7%
Total Liab. and Equity	3,787,789	Net Profit or Loss	(1,266,941)	-9.6% Return on Equity	-157.0%

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235484 POMEROY LIVING STERLING SKILLED REHABILITATION				Proprietary - Corporation	
POMEROY LIVING STERLING SKILLED REHABILITATION		12/31/2020 366 Days Settled			
STERLING HEIGHTS, MI 48310		CR Beds 132 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.0%	
Balance Sheet		Income Statement		Length of Stay 90.7	
Current Assets	4,099,426	Total Charges	19,012,416	Average Wages	21.98
Fixed Assets	1,318,155	Contract Allowance	3,771,061	19.8%	Skilled Nursing 81.8%
Other Assets	0	Operating Revenue	15,241,355	80.2%	Ancillary Service 18.2%
Total Assets	<u>5,417,581</u>	Operating Expense	17,541,077	115.1%	Current Ratio 2.8
Current Liabilities	1,490,480	Operating Margin	-2,299,722	-15.1%	Days to Collect 27.3
Long Term Liabilities	2,726,172	Other Income	1,758,424	11.5%	Avg Payment Days 18.9
Total Equity	1,200,929	Other Expense	0	0.0%	Depreciation Rate 70.1%
Total Liab. and Equity	<u>5,417,581</u>	Net Profit or Loss	<u>(601,298)</u>	-3.9%	Return on Equity -50.1%

235310 PORTER HILLS HEALTH CENTER				Nonprofit - Church	
PORTER HILLS HEALTH CENTER		6/30/2020 366 Days Settled			
GRAND RAPIDS, MI 49546		CR Beds 293 POS Beds 0			
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.8%	
Balance Sheet		Income Statement		Length of Stay 196.4	
Current Assets	8,502,556	Total Charges	18,259,922	Average Wages	22.49
Fixed Assets	61,751,113	Contract Allowance	1,187,411	6.5%	Skilled Nursing 51.2%
Other Assets	630,171	Operating Revenue	17,072,511	93.5%	Ancillary Service 2.0%
Total Assets	<u>70,883,840</u>	Operating Expense	24,382,315	142.8%	Current Ratio 0.9
Current Liabilities	9,226,363	Operating Margin	-7,309,804	-42.8%	Days to Collect 104.5
Long Term Liabilities	37,649,269	Other Income	4,038,984	23.7%	Avg Payment Days 26.1
Total Equity	24,008,208	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	<u>70,883,840</u>	Net Profit or Loss	<u>(3,409,573)</u>	-20.0%	Return on Equity -14.2%

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235520 PROMEDICA MONROE SKILLED NURSING AND REHAB				Nonprofit - Other	
PROMEDICA MONROE SKILLED NURSING AND REHAB 12/31/2020 366 Days Settled					
MONROE, MI 48161				CR Beds 89 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.3%
Balance Sheet		Income Statement		Length of Stay	51.9
Current Assets	749,620	Total Charges	12,117,884	Average Wages	19.38
Fixed Assets	9,554,399	Contract Allowance	3,144,282	25.9%	Skilled Nursing 73.0%
Other Assets	11,018	Operating Revenue	8,973,602	74.1%	Ancillary Service 27.0%
Total Assets	10,315,037	Operating Expense	11,846,549	132.0%	Current Ratio 0.7
Current Liabilities	1,046,206	Operating Margin	-2,872,947	-32.0%	Days to Collect 29.2
Long Term Liabilities	0	Other Income	708,909	7.9%	Avg Payment Days 18.6
Total Equity	9,268,831	Other Expense	0	0.0%	Depreciation Rate 7.9%
Total Liab. and Equity	10,315,037	Net Profit or Loss	(2,181,427)	-24.3%	Return on Equity -23.5%

235287 PROVINCIAL HOUSE OF ADRIAN				Nonprofit - Other	
PROVINCIAL HOUSE OF ADRIAN 12/31/2020 366 Days Settled					
ADRIAN, MI 49221				CR Beds 117 POS Beds 0	
LENAWEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	61.5%
Balance Sheet		Income Statement		Length of Stay	65.2
Current Assets	4,204,669	Total Charges	9,602,367	Average Wages	18.48
Fixed Assets	1,093,477	Contract Allowance	1,704,546	17.8%	Skilled Nursing 83.3%
Other Assets	21,655	Operating Revenue	7,897,821	82.2%	Ancillary Service 16.7%
Total Assets	5,319,801	Operating Expense	9,411,125	119.2%	Current Ratio 4.7
Current Liabilities	903,714	Operating Margin	-1,513,304	-19.2%	Days to Collect 7.0
Long Term Liabilities	0	Other Income	973,491	12.3%	Avg Payment Days 22.6
Total Equity	4,416,087	Other Expense	0	0.0%	Depreciation Rate 11.4%
Total Liab. and Equity	5,319,801	Net Profit or Loss	(552,004)	-7.0%	Return on Equity -12.5%

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235622 QUALICARE NURSING HOME				Proprietary - Corporation	
QUALICARE NURSING HOME		12/31/2020 366 Days Settled			
DETROIT, MI 48207		CR Beds 96 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.6%	
Balance Sheet		Income Statement		Length of Stay	
				132.3	
Current Assets	-969,232	Total Charges	17,095,513	Average Wages	
				20.26	
Fixed Assets	1,323,244	Contract Allowance	7,239,808	42.3% Skilled Nursing	
				84.1%	
Other Assets	6,461	Operating Revenue	9,855,705	57.7% Ancillary Service	
				15.9%	
Total Assets	360,473	Operating Expense	9,746,301	98.9% Current Ratio	
				(0.5)	
Current Liabilities	2,036,747	Operating Margin	109,404	1.1% Days to Collect	
				(20.4)	
Long Term Liabilities	-6,058,600	Other Income	1,351,882	13.7% Avg Payment Days	
				28.7	
Total Equity	4,382,326	Other Expense	0	0.0% Depreciation Rate	
				60.3%	
Total Liab. and Equity	360,473	Net Profit or Loss	1,461,286	14.8% Return on Equity	
				33.3%	

235658 REGENCY AT BLUFFS PARK				Proprietary - Corporation	
REGENCY AT BLUFFS PARK		12/31/2020 366 Days Settled			
ANN ARBOR, MI 48103		CR Beds 71 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.5%	
Balance Sheet		Income Statement		Length of Stay	
				42.4	
Current Assets	397,413	Total Charges	17,581,113	Average Wages	
				23.27	
Fixed Assets	149,893	Contract Allowance	7,749,138	44.1% Skilled Nursing	
				57.8%	
Other Assets	13,377	Operating Revenue	9,831,975	55.9% Ancillary Service	
				42.2%	
Total Assets	560,683	Operating Expense	12,199,653	124.1% Current Ratio	
				0.2	
Current Liabilities	1,940,618	Operating Margin	-2,367,678	-24.1% Days to Collect	
				42.3	
Long Term Liabilities	10,841,632	Other Income	1,102,856	11.2% Avg Payment Days	
				10.2	
Total Equity	-12,221,567	Other Expense	0	0.0% Depreciation Rate	
				129.2%	
Total Liab. and Equity	560,683	Net Profit or Loss	(1,264,822)	-12.9% Return on Equity	
				10.3%	

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235657 REGENCY AT CANTON				Proprietary - Corporation	
REGENCY AT CANTON		12/31/2020 366 Days Settled			
CANTON, MI 48188		CR Beds 141 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.1%	
Balance Sheet		Income Statement		Length of Stay 66.0	
Current Assets	505,956	Total Charges	26,992,250	Average Wages	22.75
Fixed Assets	235,889	Contract Allowance	11,907,005	44.1%	Skilled Nursing 69.1%
Other Assets	18,394	Operating Revenue	15,085,245	55.9%	Ancillary Service 30.9%
Total Assets	760,239	Operating Expense	17,623,429	116.8%	Current Ratio 0.1
Current Liabilities	4,067,645	Operating Margin	-2,538,184	-16.8%	Days to Collect 49.8
Long Term Liabilities	446,091	Other Income	2,083,099	13.8%	Avg Payment Days 10.8
Total Equity	-3,753,497	Other Expense	0	0.0%	Depreciation Rate 218.6%
Total Liab. and Equity	760,239	Net Profit or Loss	(455,085)	-3.0%	Return on Equity 12.1%
235422 REGENCY AT CHENE				Proprietary - Corporation	
REGENCY AT CHENE		12/31/2020 366 Days Settled			
DETROIT, MI 48207		CR Beds 160 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.8%	
Balance Sheet		Income Statement		Length of Stay 59.0	
Current Assets	3,269,031	Total Charges	21,307,209	Average Wages	23.86
Fixed Assets	1,139,415	Contract Allowance	9,052,836	42.5%	Skilled Nursing 83.6%
Other Assets	30,514	Operating Revenue	12,254,373	57.5%	Ancillary Service 16.4%
Total Assets	4,438,960	Operating Expense	15,335,161	125.1%	Current Ratio 0.8
Current Liabilities	4,316,890	Operating Margin	-3,080,788	-25.1%	Days to Collect 129.7
Long Term Liabilities	3,346,822	Other Income	2,893,037	23.6%	Avg Payment Days 44.6
Total Equity	-3,224,752	Other Expense	0	0.0%	Depreciation Rate 121.5%
Total Liab. and Equity	4,438,960	Net Profit or Loss	(187,751)	-1.5%	Return on Equity 5.8%

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235176 REGENCY AT FREMONT				Proprietary - Other		
REGENCY AT FREMONT		12/31/2020 366 Days Settled				
FREMONT, MI 49412				CR Beds 129 POS Beds 0		
NEWAYGO				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	59.0%	
				Length of Stay	116.5	
Balance Sheet		Income Statement		Average Wages	18.34	
Current Assets	162,435	Total Charges	15,228,757	55.3%	Skilled Nursing	92.0%
Fixed Assets	534,745	Contract Allowance	8,418,179	44.7%	Ancillary Service	8.0%
Other Assets	4,150	Operating Revenue	6,810,578	116.3%	Current Ratio	0.2
Total Assets	701,330	Operating Expense	7,918,258	-16.3%	Days to Collect	51.4
Current Liabilities	841,759	Operating Margin	-1,107,680	18.1%	Avg Payment Days	11.9
Long Term Liabilities	-984,110	Other Income	1,232,221	0.0%	Depreciation Rate	79.2%
Total Equity	843,681	Other Expense	0	1.8%	Return on Equity	14.8%
Total Liab. and Equity	701,330	Net Profit or Loss	124,541			
235666 REGENCY AT GRAND BLANC				Proprietary - Corporation		
REGENCY AT GRAND BLANC		12/31/2020 366 Days Settled				
GRAND BLANC, MI 48439				CR Beds 138 POS Beds 0		
GENESEEE				Key Performance Ind.		
WPS MI				Occupancy Rate	76.3%	
				Length of Stay	61.0	
Balance Sheet		Income Statement		Average Wages	23.09	
Current Assets	-360,933	Total Charges	31,642,626	43.0%	Skilled Nursing	59.2%
Fixed Assets	724,297	Contract Allowance	13,594,907	57.0%	Ancillary Service	40.8%
Other Assets	6,000	Operating Revenue	18,047,719	110.0%	Current Ratio	(0.1)
Total Assets	369,364	Operating Expense	19,846,104	-10.0%	Days to Collect	19.6
Current Liabilities	3,769,060	Operating Margin	-1,798,385	10.6%	Avg Payment Days	10.2
Long Term Liabilities	-18,660,765	Other Income	1,917,673	0.0%	Depreciation Rate	145.6%
Total Equity	15,261,069	Other Expense	0	0.7%	Return on Equity	0.8%
Total Liab. and Equity	369,364	Net Profit or Loss	119,288			

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235706 REGENCY AT LANSING WEST				Proprietary - Corporation	
REGENCY AT LANSING WEST		12/31/2020 366 Days Settled			
LANSING, MI 48917		CR Beds 120 POS Beds 0			
EATON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.3%	
Balance Sheet		Income Statement		Length of Stay 48.4	
Current Assets	874,334	Total Charges	23,955,493	Average Wages	23.46
Fixed Assets	428,581	Contract Allowance	9,920,334	41.4%	Skilled Nursing 74.4%
Other Assets	5,918	Operating Revenue	14,035,159	58.6%	Ancillary Service 25.6%
Total Assets	1,308,833	Operating Expense	16,702,581	119.0%	Current Ratio 0.3
Current Liabilities	2,789,106	Operating Margin	-2,667,422	-19.0%	Days to Collect 64.1
Long Term Liabilities	44,616	Other Income	1,727,535	12.3%	Avg Payment Days 10.9
Total Equity	-1,524,889	Other Expense	0	0.0%	Depreciation Rate 145.2%
Total Liab. and Equity	1,308,833	Net Profit or Loss	(939,887)	-6.7%	Return on Equity 61.6%
235479 REGENCY AT LIVONIA				Proprietary - Corporation	
REGENCY AT LIVONIA		12/31/2020 366 Days Settled			
LIVONIA, MI 48154		CR Beds 136 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.5%	
Balance Sheet		Income Statement		Length of Stay 123.1	
Current Assets	1,341,189	Total Charges	20,708,430	Average Wages	21.14
Fixed Assets	1,705,221	Contract Allowance	8,459,099	40.8%	Skilled Nursing 84.7%
Other Assets	5,942	Operating Revenue	12,249,331	59.2%	Ancillary Service 15.3%
Total Assets	3,052,352	Operating Expense	13,510,581	110.3%	Current Ratio 0.9
Current Liabilities	1,511,890	Operating Margin	-1,261,250	-10.3%	Days to Collect 78.1
Long Term Liabilities	969,895	Other Income	1,612,215	13.2%	Avg Payment Days 10.4
Total Equity	570,567	Other Expense	0	0.0%	Depreciation Rate 47.1%
Total Liab. and Equity	3,052,352	Net Profit or Loss	350,965	2.9%	Return on Equity 61.5%

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235710 REGENCY AT SHELBY TOWNSHIP				Proprietary - Corporation	
REGENCY AT SHELBY TOWNSHIP		12/31/2020 366 Days Settled			
SHELBY TOWNSHIP, MI 48317		CR Beds 116 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		83.9%	
Balance Sheet		Income Statement		Length of Stay	
				53.8	
Current Assets	203,742	Total Charges	26,045,385	Average Wages	
Fixed Assets	379,227	Contract Allowance	11,319,915	22.57	
Other Assets	3,000	Operating Revenue	14,725,470	43.5%	
Total Assets	585,969	Operating Expense	15,452,142	56.5%	
Current Liabilities	2,537,282	Operating Margin	-726,672	104.9%	
Long Term Liabilities	-1,529,763	Other Income	1,542,267	-4.9%	
Total Equity	-421,550	Other Expense	0	10.5%	
Total Liab. and Equity	585,969	Net Profit or Loss	815,595	0.0%	
				Days to Collect	
				37.2	
				Avg Payment Days	
				9.7	
				Depreciation Rate	
				115.9%	
				Return on Equity	
				-193.5%	

235319 REGENCY AT ST CLAIR SHORES				Proprietary - Corporation	
REGENCY AT ST CLAIR SHORES		12/31/2020 366 Days Settled			
SAINT CLAIR SHORES, MI 48080		CR Beds 146 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.6%	
Balance Sheet		Income Statement		Length of Stay	
				68.3	
Current Assets	1,099,119	Total Charges	29,626,509	Average Wages	
Fixed Assets	950,830	Contract Allowance	13,498,075	22.50	
Other Assets	64,778	Operating Revenue	16,128,434	45.6%	
Total Assets	2,114,727	Operating Expense	17,540,294	54.4%	
Current Liabilities	3,328,151	Operating Margin	-1,411,860	108.8%	
Long Term Liabilities	-8,310,891	Other Income	2,014,012	-8.8%	
Total Equity	7,097,467	Other Expense	0	12.5%	
Total Liab. and Equity	2,114,727	Net Profit or Loss	602,152	0.0%	
				Days to Collect	
				53.4	
				Avg Payment Days	
				15.1	
				Depreciation Rate	
				174.5%	
				Return on Equity	
				8.5%	

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235260 REGENCY AT WATERFORD				Proprietary - Corporation	
REGENCY AT WATERFORD		12/31/2020 366 Days Settled			
WATERFORD, MI 48328		CR Beds 203 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		61.3%	
Balance Sheet		Income Statement		Length of Stay	
				83.4	
Current Assets	1,900,301	Total Charges	30,985,545	Average Wages	
Fixed Assets	827,633	Contract Allowance	14,516,706	22.02	
Other Assets	64,661	Operating Revenue	16,468,839	46.8%	
Total Assets	<u>2,792,595</u>	Operating Expense	18,620,519	53.2%	
Current Liabilities	5,235,275	Operating Margin	-2,151,680	113.1%	
Long Term Liabilities	-11,267,720	Other Income	1,653,110	-13.1%	
Total Equity	<u>8,825,040</u>	Other Expense	0	10.0%	
Total Liab. and Equity	<u>2,792,595</u>	Net Profit or Loss	<u>(499,483)</u>	0.0%	
				-3.0%	

235655 REGENCY AT WESTLAND				Proprietary - Corporation	
REGENCY AT WESTLAND		12/31/2020 366 Days Settled			
WESTLAND, MI 48185		CR Beds 120 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.7%	
Balance Sheet		Income Statement		Length of Stay	
				70.5	
Current Assets	2,221,568	Total Charges	22,033,169	Average Wages	
Fixed Assets	1,135,207	Contract Allowance	10,167,524	21.11	
Other Assets	64,447	Operating Revenue	11,865,645	46.1%	
Total Assets	<u>3,421,222</u>	Operating Expense	12,767,383	53.9%	
Current Liabilities	2,433,152	Operating Margin	-901,738	107.6%	
Long Term Liabilities	4,752,365	Other Income	1,421,848	-7.6%	
Total Equity	<u>-3,764,295</u>	Other Expense	0	12.0%	
Total Liab. and Equity	<u>3,421,222</u>	Net Profit or Loss	<u>520,110</u>	0.0%	
				4.4%	

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235545 REGENCY AT WHITMORE LAKE				Proprietary - Corporation	
REGENCY AT WHITMORE LAKE		12/31/2020 366 Days Settled			
WHITMORE LAKE, MI 48189		CR Beds 135 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.0%		
Balance Sheet		Income Statement		Length of Stay	163.3
Current Assets	-622,769	Total Charges	22,459,944	Average Wages	22.51
Fixed Assets	811,815	Contract Allowance	9,414,443	41.9%	Skilled Nursing 88.3%
Other Assets	7,161	Operating Revenue	13,045,501	58.1%	Ancillary Service 11.7%
Total Assets	196,207	Operating Expense	13,449,618	103.1%	Current Ratio (0.3)
Current Liabilities	2,487,975	Operating Margin	-404,117	-3.1%	Days to Collect 11.2
Long Term Liabilities	-6,122,088	Other Income	1,415,494	10.9%	Avg Payment Days 14.5
Total Equity	3,830,320	Other Expense	0	0.0%	Depreciation Rate 84.9%
Total Liab. and Equity	196,207	Net Profit or Loss	1,011,377	7.8%	Return on Equity 26.4%

235452 REGENCY HEIGHTS-DETROIT				Proprietary - Corporation	
REGENCY HEIGHTS-DETROIT		12/31/2020 366 Days Settled			
DETROIT, MI 48219		CR Beds 201 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	62.2%		
Balance Sheet		Income Statement		Length of Stay	118.5
Current Assets	5,083,485	Total Charges	32,000,058	Average Wages	21.56
Fixed Assets	1,144,079	Contract Allowance	14,580,900	45.6%	Skilled Nursing 71.0%
Other Assets	22,804	Operating Revenue	17,419,158	54.4%	Ancillary Service 29.0%
Total Assets	6,250,368	Operating Expense	21,122,322	121.3%	Current Ratio 1.1
Current Liabilities	4,490,596	Operating Margin	-3,703,164	-21.3%	Days to Collect 121.6
Long Term Liabilities	8,537,538	Other Income	2,359,102	13.5%	Avg Payment Days 7.5
Total Equity	-6,777,766	Other Expense	0	0.0%	Depreciation Rate 105.1%
Total Liab. and Equity	6,250,368	Net Profit or Loss	(1,344,062)	-7.7%	Return on Equity 19.8%

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235617 REGENCY MANOR NURSING & REHABILITATION CENTER				Proprietary - Corporation	
REGENCY MANOR NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
UTICA, MI 48317		CR Beds 39 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		58.4%	
Balance Sheet		Income Statement		Length of Stay 157.4	
Current Assets	415,322	Total Charges	2,426,207	Average Wages	24.49
Fixed Assets	126,574	Contract Allowance	283,447	11.7%	Skilled Nursing 82.1%
Other Assets	0	Operating Revenue	2,142,760	88.3%	Ancillary Service 17.9%
Total Assets	541,896	Operating Expense	2,590,577	120.9%	Current Ratio (0.2)
Current Liabilities	-1,808,346	Operating Margin	-447,817	-20.9%	Days to Collect 63.1
Long Term Liabilities	419,090	Other Income	349,912	16.3%	Avg Payment Days 50.8
Total Equity	1,931,152	Other Expense	0	0.0%	Depreciation Rate 61.8%
Total Liab. and Equity	541,896	Net Profit or Loss	(97,905)	-4.6%	Return on Equity -5.1%
235621 REGENCY ON THE LAKE - FORT GRATIOT				Proprietary - Corporation	
REGENCY ON THE LAKE - FORT GRATIOT		12/31/2020 366 Days Settled			
FORT GRATIOT, MI 48059		CR Beds 130 POS Beds 0			
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay 79.6	
Current Assets	1,378,119	Total Charges	30,901,133	Average Wages	20.31
Fixed Assets	646,750	Contract Allowance	13,720,580	44.4%	Skilled Nursing 69.3%
Other Assets	14,425	Operating Revenue	17,180,553	55.6%	Ancillary Service 30.7%
Total Assets	2,039,294	Operating Expense	16,279,583	94.8%	Current Ratio 0.4
Current Liabilities	3,787,593	Operating Margin	900,970	5.2%	Days to Collect 49.0
Long Term Liabilities	-15,916,141	Other Income	1,446,814	8.4%	Avg Payment Days 30.2
Total Equity	14,167,842	Other Expense	0	0.0%	Depreciation Rate 138.4%
Total Liab. and Equity	2,039,294	Net Profit or Loss	2,347,784	13.7%	Return on Equity 16.6%

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235333 REGENCY, A VILLA CENTER				Proprietary - Corporation	
REGENCY, A VILLA CENTER		12/31/2020 366 Days Settled			
TAYLOR, MI 48180		CR Beds 244 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.5%	
Balance Sheet		Income Statement		Length of Stay 74.3	
Current Assets	6,798,973	Total Charges	31,321,993	Average Wages	24.20
Fixed Assets	686,276	Contract Allowance	10,908,132	34.8%	Skilled Nursing 80.8%
Other Assets	0	Operating Revenue	20,413,861	65.2%	Ancillary Service 19.2%
Total Assets	7,485,249	Operating Expense	19,106,356	93.6%	Current Ratio 3.3
Current Liabilities	2,043,897	Operating Margin	1,307,505	6.4%	Days to Collect 42.1
Long Term Liabilities	534,509	Other Income	2,484,051	12.2%	Avg Payment Days 39.2
Total Equity	4,906,843	Other Expense	0	0.0%	Depreciation Rate 182.6%
Total Liab. and Equity	7,485,249	Net Profit or Loss	3,381,801	16.6%	Return on Equity 68.9%
235378 RESTHAVEN CARE CENTER				Nonprofit - Other	
RESTHAVEN CARE CENTER		12/31/2020 366 Days Settled			
HOLLAND, MI 49423		CR Beds 145 POS Beds 0			
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.6%	
Balance Sheet		Income Statement		Length of Stay 128.4	
Current Assets	5,299,141	Total Charges	22,159,572	Average Wages	21.92
Fixed Assets	6,732,195	Contract Allowance	5,334,151	24.1%	Skilled Nursing 91.0%
Other Assets	19,484	Operating Revenue	16,825,421	75.9%	Ancillary Service 9.0%
Total Assets	12,050,820	Operating Expense	16,748,598	99.5%	Current Ratio 3.5
Current Liabilities	1,512,009	Operating Margin	76,823	0.5%	Days to Collect 56.6
Long Term Liabilities	3,144,500	Other Income	1,752,506	10.4%	Avg Payment Days 17.1
Total Equity	7,394,311	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	12,050,820	Net Profit or Loss	1,631,021	9.7%	Return on Equity 22.1%

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235297 RIVERGATE HEALTH CARE CENTER				Proprietary - Other	
RIVERGATE HEALTH CARE CENTER		12/31/2020 366 Days Settled			
RIVERVIEW, MI 48193		CR Beds 205 POS Beds 0			
WAYNE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		73.9%	
Balance Sheet		Income Statement		Length of Stay	
				87.0	
Current Assets	2,933,844	Total Charges	20,512,503	Average Wages	
				24.58	
Fixed Assets	1,927,983	Contract Allowance	4,195,174	20.5%	
				Skilled Nursing	
Other Assets	352,886	Operating Revenue	16,317,329	79.5%	
				Ancillary Service	
Total Assets	5,214,713	Operating Expense	18,492,534	113.3%	
				Current Ratio	
Current Liabilities	1,949,406	Operating Margin	-2,175,205	-13.3%	
				Days to Collect	
Long Term Liabilities	435,050	Other Income	1,772,257	10.9%	
				Avg Payment Days	
Total Equity	2,830,257	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	5,214,713	Net Profit or Loss	(402,948)	-2.5%	
				Return on Equity	
				-14.2%	

235516 RIVERGATE TERRACE				Proprietary - Other	
RIVERGATE TERRACE		12/31/2020 366 Days Settled			
RIVERVIEW, MI 48193		CR Beds 273 POS Beds 0			
WAYNE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		67.4%	
Balance Sheet		Income Statement		Length of Stay	
				81.6	
Current Assets	2,926,216	Total Charges	25,438,772	Average Wages	
				24.63	
Fixed Assets	1,748,005	Contract Allowance	5,399,402	21.2%	
				Skilled Nursing	
Other Assets	630,353	Operating Revenue	20,039,370	78.8%	
				Ancillary Service	
Total Assets	5,304,574	Operating Expense	23,441,380	117.0%	
				Current Ratio	
Current Liabilities	2,490,846	Operating Margin	-3,402,010	-17.0%	
				Days to Collect	
Long Term Liabilities	865,914	Other Income	2,189,832	10.9%	
				Avg Payment Days	
Total Equity	1,947,814	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	5,304,574	Net Profit or Loss	(1,212,178)	-6.0%	
				Return on Equity	
				-62.2%	

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235598 RIVERIDGE REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation	
RIVERIDGE REHABILITATION & HEALTHCARE CENTER		12/31/2020 366 Days Settled			
NILES, MI 49120		CR Beds 84 POS Beds 0			
BERRIEN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.0%	
Balance Sheet		Income Statement		Length of Stay	
				234.1	
Current Assets	-994,168	Total Charges	8,307,981	Average Wages	
Fixed Assets	400,839	Contract Allowance	2,248,727	22.76	
Other Assets	40,586	Operating Revenue	6,059,254	27.1%	
Total Assets	-552,743	Operating Expense	7,336,852	72.9%	
Current Liabilities	1,881,660	Operating Margin	-1,277,598	121.1%	
Long Term Liabilities	628,836	Other Income	844,317	-21.1%	
Total Equity	-3,063,239	Other Expense	0	13.9%	
Total Liab. and Equity	-552,743	Net Profit or Loss	(510,253)	0.0%	
				Days to Collect	
				(62.9)	
				Avg Payment Days	
				61.5	
				Depreciation Rate	
				84.1%	
				Return on Equity	
				16.7%	

235324 RIVERSIDE HEALTHCARE CENTER				Proprietary - Corporation	
RIVERSIDE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
SAINT LOUIS, MI 48880		CR Beds 39 POS Beds 0			
GRATIOT		Key Performance Ind.			
WPS MI		Occupancy Rate		71.0%	
Balance Sheet		Income Statement		Length of Stay	
				259.7	
Current Assets	375,163	Total Charges	3,148,031	Average Wages	
Fixed Assets	54,606	Contract Allowance	527,784	19.76	
Other Assets	0	Operating Revenue	2,620,247	16.8%	
Total Assets	429,769	Operating Expense	2,889,665	83.2%	
Current Liabilities	647,873	Operating Margin	-269,418	110.3%	
Long Term Liabilities	384,265	Other Income	395,033	-10.3%	
Total Equity	-602,369	Other Expense	0	15.1%	
Total Liab. and Equity	429,769	Net Profit or Loss	125,615	0.0%	
				Days to Collect	
				45.2	
				Avg Payment Days	
				73.5	
				Depreciation Rate	
				469.6%	
				Return on Equity	
				-20.9%	

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235535 RIVERSIDE NURSING CENTRE		Proprietary - Corporation			
RIVERSIDE NURSING CENTRE		12/31/2020 366 Days Settled			
GRAND HAVEN, MI 49417		CR Beds 34 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.1%		
Balance Sheet		Income Statement		Length of Stay	89.4
Current Assets	5,307,530	Total Charges	3,797,303	Average Wages	24.93
Fixed Assets	283,958	Contract Allowance	946,129	24.9%	Skilled Nursing 82.0%
Other Assets	34,218	Operating Revenue	2,851,174	75.1%	Ancillary Service 18.0%
Total Assets	5,625,706	Operating Expense	3,056,332	107.2%	Current Ratio 12.0
Current Liabilities	441,928	Operating Margin	-205,158	-7.2%	Days to Collect 693.0
Long Term Liabilities	0	Other Income	379,219	13.3%	Avg Payment Days 44.3
Total Equity	5,183,778	Other Expense	0	0.0%	Depreciation Rate 46.4%
Total Liab. and Equity	5,625,706	Net Profit or Loss	154,043	5.4%	Return on Equity 3.0%

235659 RIVERVIEW HEALTH & REHAB CENTER		Proprietary - Corporation			
RIVERVIEW HEALTH & REHAB CENTER		12/31/2020 366 Days Settled			
DETROIT, MI 48214		CR Beds 203 POS Beds 0			
WAYNE		Key Performance Ind.			
WPS MI		Occupancy Rate	78.1%		
Balance Sheet		Income Statement		Length of Stay	75.1
Current Assets	3,066,037	Total Charges	23,956,550	Average Wages	24.41
Fixed Assets	597,077	Contract Allowance	1,988,491	8.3%	Skilled Nursing 85.1%
Other Assets	18,606,301	Operating Revenue	21,968,059	91.7%	Ancillary Service 14.9%
Total Assets	22,269,415	Operating Expense	23,154,135	105.4%	Current Ratio 0.8
Current Liabilities	3,810,332	Operating Margin	-1,186,076	-5.4%	Days to Collect 40.7
Long Term Liabilities	18,020,818	Other Income	2,045,300	9.3%	Avg Payment Days 42.8
Total Equity	438,265	Other Expense	0	0.0%	Depreciation Rate 114.8%
Total Liab. and Equity	22,269,415	Net Profit or Loss	619,224	2.8%	Return on Equity 141.3%

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235476 RIVERVIEW HEALTH AND REHAB CENTER NORTH				Proprietary - Corporation	
RIVERVIEW HEALTH AND REHAB CENTER NORTH				12/31/2020 366 Days Settled	
DETROIT, MI 48224				CR Beds 180 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	63.5%
Balance Sheet		Income Statement		Length of Stay	105.1
Current Assets	3,408,872	Total Charges	14,032,888	Average Wages	21.46
Fixed Assets	293,661	Contract Allowance	1,639,896	11.7%	Skilled Nursing 81.6%
Other Assets	12,462,623	Operating Revenue	12,392,992	88.3%	Ancillary Service 18.4%
Total Assets	16,165,156	Operating Expense	15,451,551	124.7%	Current Ratio 1.0
Current Liabilities	3,539,074	Operating Margin	-3,058,559	-24.7%	Days to Collect 44.7
Long Term Liabilities	16,619,506	Other Income	2,703,802	21.8%	Avg Payment Days 57.1
Total Equity	-3,993,424	Other Expense	0	0.0%	Depreciation Rate 199.3%
Total Liab. and Equity	16,165,156	Net Profit or Loss	(669,757)	-5.4%	Return on Equity 16.8%

235549 ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT				Proprietary - Corporation	
ROOSEVELT PARK NURSING AND REHABILITATION COMMUNIT				12/31/2020 366 Days Settled	
MUSKEGON, MI 49441				CR Beds 39 POS Beds 0	
MUSKEGON				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	82.3%
Balance Sheet		Income Statement		Length of Stay	111.9
Current Assets	2,807,027	Total Charges	4,592,311	Average Wages	24.23
Fixed Assets	190,885	Contract Allowance	851,205	18.5%	Skilled Nursing 83.7%
Other Assets	38,910	Operating Revenue	3,741,106	81.5%	Ancillary Service 16.3%
Total Assets	3,036,822	Operating Expense	3,820,620	102.1%	Current Ratio 6.2
Current Liabilities	452,388	Operating Margin	-79,514	-2.1%	Days to Collect 293.0
Long Term Liabilities	0	Other Income	416,366	11.1%	Avg Payment Days 34.7
Total Equity	2,584,434	Other Expense	0	0.0%	Depreciation Rate 86.0%
Total Liab. and Equity	3,036,822	Net Profit or Loss	320,342	8.6%	Return on Equity 12.4%

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235591 ROUBAL CARE AND REHAB CENTER				Proprietary - Corporation	
ROUBAL CARE AND REHAB CENTER		12/31/2020 366 Days Settled			
STEPHENSON, MI 49887		CR Beds 39 POS Beds 0			
MENOMINEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.3%	
Balance Sheet		Income Statement		Length of Stay 512.2	
Current Assets	2,025,741	Total Charges	3,162,699	Average Wages	19.66
Fixed Assets	397,515	Contract Allowance	0	0.0%	Skilled Nursing 98.0%
Other Assets	1,548	Operating Revenue	3,162,699	100.0%	Ancillary Service 2.0%
Total Assets	2,424,804	Operating Expense	3,126,203	98.8%	Current Ratio 15.1
Current Liabilities	134,494	Operating Margin	36,496	1.2%	Days to Collect 27.7
Long Term Liabilities	213,857	Other Income	627,899	19.9%	Avg Payment Days 15.7
Total Equity	2,076,453	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	2,424,804	Net Profit or Loss	664,395	21.0%	Return on Equity 32.0%
235623 ROYALTON MANOR, L L C				Proprietary - Corporation	
ROYALTON MANOR, L L C		12/31/2020 366 Days Settled			
ST JOSEPH, MI 49085		CR Beds 123 POS Beds 0			
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.8%	
Balance Sheet		Income Statement		Length of Stay 120.0	
Current Assets	705,781	Total Charges	20,440,226	Average Wages	20.34
Fixed Assets	554,337	Contract Allowance	8,251,696	40.4%	Skilled Nursing 89.3%
Other Assets	1,539	Operating Revenue	12,188,530	59.6%	Ancillary Service 10.7%
Total Assets	1,261,657	Operating Expense	12,392,491	101.7%	Current Ratio 0.5
Current Liabilities	1,555,957	Operating Margin	-203,961	-1.7%	Days to Collect 29.5
Long Term Liabilities	-6,117,983	Other Income	1,519,156	12.5%	Avg Payment Days 25.4
Total Equity	5,823,683	Other Expense	0	0.0%	Depreciation Rate 78.6%
Total Liab. and Equity	1,261,657	Net Profit or Loss	1,315,195	10.8%	Return on Equity 22.6%

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235113 SAGINAW SENIOR CARE AND REHAB CENTER, L L C		Proprietary - Corporation	
SAGINAW SENIOR CARE AND REHAB CENTER, L L C		12/31/2020 366 Days Settled	
SAGINAW, MI 48603		CR Beds 71 POS Beds 0	
SAGINAW		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.8%
Balance Sheet		Income Statement	
Current Assets	2,861,312	Total Charges	9,536,052
Fixed Assets	267,568	Contract Allowance	2,257,581
Other Assets	858,779	Operating Revenue	7,278,471
Total Assets	3,987,659	Operating Expense	7,708,327
Current Liabilities	390,934	Operating Margin	-429,856
Long Term Liabilities	0	Other Income	1,228,984
Total Equity	3,596,725	Other Expense	0
Total Liab. and Equity	3,987,659	Net Profit or Loss	707,662
		23.7%	Skilled Nursing 76.8%
		76.3%	Ancillary Service 23.2%
		105.9%	Current Ratio 7.3
		-5.9%	Days to Collect 66.0
		16.9%	Avg Payment Days 27.6
		0.0%	Depreciation Rate 78.8%
		9.7%	Return on Equity 19.7%

235094 SAMARITAS SENIOR LIVING CADILLAC		Nonprofit - Church	
SAMARITAS SENIOR LIVING CADILLAC		12/31/2020 366 Days Settled	
CADILLAC, MI 49601		CR Beds 131 POS Beds 0	
WEXFORD		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	61.2%
Balance Sheet		Income Statement	
Current Assets	60,801,601	Total Charges	9,688,063
Fixed Assets	43,538,595	Contract Allowance	0
Other Assets	9,634,781	Operating Revenue	9,688,063
Total Assets	113,974,977	Operating Expense	10,169,529
Current Liabilities	14,225,720	Operating Margin	-481,466
Long Term Liabilities	48,104,573	Other Income	1,808,924
Total Equity	51,644,684	Other Expense	0
Total Liab. and Equity	113,974,977	Net Profit or Loss	1,327,458
		0.0%	Skilled Nursing 88.1%
		100.0%	Ancillary Service 11.9%
		105.0%	Current Ratio 4.3
		-5.0%	Days to Collect 531.8
		18.7%	Avg Payment Days 354.5
		0.0%	Depreciation Rate 2.5%
		13.7%	Return on Equity 2.6%

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235458 SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE		Nonprofit - Church	
SAMARITAS SENIOR LIVING GRAND RAPIDS LODGE		12/31/2020 366 Days Settled	
GRAND RAPIDS, MI 49508		CR Beds 125 POS Beds 0	
KENT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	65.9%
Balance Sheet		Income Statement	
Current Assets	60,801,601	Total Charges	9,960,079
Fixed Assets	43,538,595	Contract Allowance	1,319,663
Other Assets	9,634,781	Operating Revenue	8,640,416
Total Assets	<u>113,974,977</u>	Operating Expense	11,271,234
Current Liabilities	14,225,720	Operating Margin	-2,630,818
Long Term Liabilities	48,104,573	Other Income	1,641,065
Total Equity	51,644,684	Other Expense	0
Total Liab. and Equity	<u>113,974,977</u>	Net Profit or Loss	<u>(989,753)</u>
		13.2%	Skilled Nursing 91.2%
		86.8%	Ancillary Service 8.8%
		130.4%	Current Ratio 4.3
		-30.4%	Days to Collect 596.3
		19.0%	Avg Payment Days 319.9
		0.0%	Depreciation Rate 1.0%
		-11.5%	Return on Equity -1.9%

235250 SAMARITAS SENIOR LIVING SAGINAW		Nonprofit - Church	
SAMARITAS SENIOR LIVING SAGINAW		12/31/2020 366 Days Settled	
SAGINAW, MI 48602		CR Beds 92 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	55.3%
Balance Sheet		Income Statement	
Current Assets	60,801,601	Total Charges	6,656,769
Fixed Assets	43,538,595	Contract Allowance	474,697
Other Assets	9,634,781	Operating Revenue	6,182,072
Total Assets	<u>113,974,977</u>	Operating Expense	8,647,445
Current Liabilities	14,225,720	Operating Margin	-2,465,373
Long Term Liabilities	48,104,573	Other Income	912,301
Total Equity	51,644,684	Other Expense	0
Total Liab. and Equity	<u>113,974,977</u>	Net Profit or Loss	<u>(1,553,072)</u>
		7.1%	Skilled Nursing 82.8%
		92.9%	Ancillary Service 17.2%
		139.9%	Current Ratio 4.3
		-39.9%	Days to Collect 833.5
		14.8%	Avg Payment Days 416.9
		0.0%	Depreciation Rate 1.6%
		-25.1%	Return on Equity -3.0%

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235453 SANCTUARY AT FRASER VILLA				Nonprofit - Church	
SANCTUARY AT FRASER VILLA		6/30/2020 366 Days Settled			
FRASER, MI 48026		CR Beds 170 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.0%	
Balance Sheet		Income Statement		Length of Stay	
				58.9	
Current Assets	1,755,703	Total Charges	33,482,575	Average Wages	15.22
Fixed Assets	8,238,543	Contract Allowance	14,120,428	42.2%	Skilled Nursing
Other Assets	45,400	Operating Revenue	19,362,147	57.8%	Ancillary Service
Total Assets	<u>10,039,646</u>	Operating Expense	19,513,977	100.8%	Current Ratio
Current Liabilities	-11,586,570	Operating Margin	-151,830	-0.8%	Days to Collect
Long Term Liabilities	7,174,129	Other Income	929,859	4.8%	Avg Payment Days
Total Equity	<u>14,452,087</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>10,039,646</u>	Net Profit or Loss	<u>778,029</u>	4.0%	Return on Equity
					5.4%

235301 SANCTUARY AT MCAULEY				Nonprofit - Church	
SANCTUARY AT MCAULEY		6/30/2020 366 Days Settled			
MUSKEGON, MI 49444		CR Beds 98 POS Beds 0			
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.3%	
Balance Sheet		Income Statement		Length of Stay	
				43.6	
Current Assets	981,695	Total Charges	16,451,725	Average Wages	20.83
Fixed Assets	1,438,674	Contract Allowance	6,125,637	37.2%	Skilled Nursing
Other Assets	0	Operating Revenue	10,326,088	62.8%	Ancillary Service
Total Assets	<u>2,420,369</u>	Operating Expense	11,199,973	108.5%	Current Ratio
Current Liabilities	-9,161,036	Operating Margin	-873,885	-8.5%	Days to Collect
Long Term Liabilities	1,432,590	Other Income	520,208	5.0%	Avg Payment Days
Total Equity	<u>10,148,815</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,420,369</u>	Net Profit or Loss	<u>(353,677)</u>	-3.4%	Return on Equity
					-3.5%

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235431 SANCTUARY AT THE PARK		Nonprofit - Church	
SANCTUARY AT THE PARK		6/30/2020 366 Days Settled	
MUSKEGON, MI 49442		8/27/2020 58 Days Settled*	
MUSKEGON		CR Beds 99 POS Beds 0	
NGS (WI)		Key Performance Ind.	
		Occupancy Rate 53.4%	
		Length of Stay 691.0	
		Average Wages 22.28	
		Skilled Nursing 81.6%	
		Ancillary Service 18.4%	
		Current Ratio (0.1)	
		Days to Collect 28.4	
		Avg Payment Days 35.6	
		Depreciation Rate 0.0%	
		Return on Equity -152.0%	
Balance Sheet		Income Statement	
Current Assets	424,271	Total Charges	8,085,907
Fixed Assets	0	Contract Allowance	2,330,443
Other Assets	0	Operating Revenue	5,755,464
Total Assets	424,271	Operating Expense	10,507,941
Current Liabilities	-4,352,565	Operating Margin	-4,752,477
Long Term Liabilities	1,940,427	Other Income	441,476
Total Equity	2,836,409	Other Expense	0
Total Liab. and Equity	424,271	Net Profit or Loss	(4,311,001)

235431 SANCTUARY AT THE PARK		Nonprofit - Church	
SANCTUARY AT THE PARK		6/30/2020 366 Days Settled	
MUSKEGON, MI 49442		8/27/2020 58 Days Settled*	
MUSKEGON		CR Beds 99 POS Beds 0	
NGS (WI)		Key Performance Ind.	
		Occupancy Rate 21.4%	
		Length of Stay 35.1	
		Average Wages 22.28	
		Skilled Nursing 93.5%	
		Ancillary Service 6.5%	
		Current Ratio 0.0	
		Days to Collect 147.2	
		Avg Payment Days 555.3	
		Depreciation Rate 0.0%	
		Return on Equity -5.1%	
Balance Sheet		Income Statement	
Current Assets	153,847	Total Charges	457,036
Fixed Assets	0	Contract Allowance	97,524
Other Assets	0	Operating Revenue	359,512
Total Assets	153,847	Operating Expense	565,459
Current Liabilities	-4,470,527	Operating Margin	-205,947
Long Term Liabilities	1,934,417	Other Income	69,829
Total Equity	2,689,957	Other Expense	0
Total Liab. and Equity	153,847	Net Profit or Loss	(136,118)

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235157 SANILAC MEDICAL CARE FACILITY				Government - County	
SANILAC MEDICAL CARE FACILITY				12/31/2020 366 Days Settled	
SANDUSKY, MI 48471				CR Beds 104 POS Beds 0	
SANILAC				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 73.8%	
Balance Sheet		Income Statement		Length of Stay 156.0	
Current Assets	3,025,700	Total Charges	11,090,545	Average Wages 20.89	
Fixed Assets	2,117,449	Contract Allowance	854,637	7.7%	Skilled Nursing 90.1%
Other Assets	0	Operating Revenue	10,235,908	92.3%	Ancillary Service 9.9%
Total Assets	<u>5,143,149</u>	Operating Expense	11,859,857	115.9%	Current Ratio 1.9
Current Liabilities	1,555,964	Operating Margin	-1,623,949	-15.9%	Days to Collect 51.6
Long Term Liabilities	0	Other Income	1,613,771	15.8%	Avg Payment Days 17.1
Total Equity	3,587,185	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	<u>5,143,149</u>	Net Profit or Loss	<u>(172,967)</u>	-1.7%	Return on Equity -4.8%

235384 SCHNEPP SENIOR CARE AND REHAB CENTER				Proprietary - Corporation	
SCHNEPP SENIOR CARE AND REHAB CENTER				12/31/2020 366 Days Settled	
SAINT LOUIS, MI 48880				CR Beds 97 POS Beds 0	
GRATIOT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 86.0%	
Balance Sheet		Income Statement		Length of Stay 124.0	
Current Assets	4,744,587	Total Charges	12,522,518	Average Wages 19.56	
Fixed Assets	2,057,754	Contract Allowance	2,420,516	19.3%	Skilled Nursing 74.6%
Other Assets	0	Operating Revenue	10,102,002	80.7%	Ancillary Service 25.4%
Total Assets	<u>6,802,341</u>	Operating Expense	10,084,202	99.8%	Current Ratio 2.8
Current Liabilities	1,697,933	Operating Margin	17,800	0.2%	Days to Collect 48.6
Long Term Liabilities	0	Other Income	1,452,802	14.4%	Avg Payment Days 26.5
Total Equity	5,104,408	Other Expense	0	0.0%	Depreciation Rate 24.5%
Total Liab. and Equity	<u>6,802,341</u>	Net Profit or Loss	<u>1,416,689</u>	14.0%	Return on Equity 27.8%

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235147 SCHOOLCRAFT MEDICAL CARE FACILITY				Government - County	
SCHOOLCRAFT MEDICAL CARE FACILITY 9/30/2020 366 Days Settled					
MANISTIQUE, MI 49854				CR Beds 85 POS Beds 0	
SCHOOLCRAFT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 72.3%	
Balance Sheet		Income Statement		Length of Stay 236.7	
Current Assets	6,233,875	Total Charges	7,209,125	Average Wages 21.91	
Fixed Assets	2,692,217	Contract Allowance	287,401	4.0% Skilled Nursing 91.6%	
Other Assets	22,776	Operating Revenue	6,921,724	96.0% Ancillary Service 8.4%	
Total Assets	<u>8,948,868</u>	Operating Expense	7,986,687	115.4% Current Ratio 7.2	
Current Liabilities	866,466	Operating Margin	-1,064,963	-15.4% Days to Collect 55.2	
Long Term Liabilities	7,230,095	Other Income	1,256,758	18.2% Avg Payment Days 31.9	
Total Equity	852,307	Other Expense	0	0.0% Depreciation Rate 2.8%	
Total Liab. and Equity	<u>8,948,868</u>	Net Profit or Loss	<u>138,626</u>	2.0% Return on Equity 16.3%	

235492 SHEFFIELD MANOR NURSING & REHAB CENTER				Proprietary - Corporation	
SHEFFIELD MANOR NURSING & REHAB CENTER 12/31/2020 366 Days Settled					
DETROIT, MI 48227				CR Beds 106 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 75.9%	
Balance Sheet		Income Statement		Length of Stay 156.6	
Current Assets	-480,559	Total Charges	15,410,858	Average Wages 19.65	
Fixed Assets	1,063,952	Contract Allowance	6,528,767	42.4% Skilled Nursing 87.3%	
Other Assets	9,447	Operating Revenue	8,882,091	57.6% Ancillary Service 12.7%	
Total Assets	<u>592,840</u>	Operating Expense	10,010,993	112.7% Current Ratio (0.3)	
Current Liabilities	1,645,627	Operating Margin	-1,128,902	-12.7% Days to Collect 6.3	
Long Term Liabilities	-1,833,775	Other Income	1,160,704	13.1% Avg Payment Days 12.0	
Total Equity	780,988	Other Expense	0	0.0% Depreciation Rate 25.3%	
Total Liab. and Equity	<u>592,840</u>	Net Profit or Loss	<u>31,802</u>	0.4% Return on Equity 4.1%	

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235662 SHELBY CROSSING HEALTH CAMPUS				Proprietary - Corporation	
SHELBY CROSSING HEALTH CAMPUS		12/31/2020 366 Days Settled			
SHELBY TOWNSHIP, MI 48315		CR Beds 132 POS Beds 0			
MACOMB		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		71.9%	
Balance Sheet		Income Statement		Length of Stay 52.0	
Current Assets	15,390,434	Total Charges	13,522,587	Average Wages	23.10
Fixed Assets	20,261,234	Contract Allowance	1,832,420	13.6%	Skilled Nursing 52.6%
Other Assets	14,747,855	Operating Revenue	11,690,167	86.4%	Ancillary Service 17.6%
Total Assets	50,399,523	Operating Expense	13,127,002	112.3%	Current Ratio 11.8
Current Liabilities	1,304,454	Operating Margin	-1,436,835	-12.3%	Days to Collect 15.1
Long Term Liabilities	18,349,819	Other Income	706,972	6.0%	Avg Payment Days 22.9
Total Equity	30,745,250	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	50,399,523	Net Profit or Loss	(729,863)	-6.2%	Return on Equity -2.4%
235506 SHELBY HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
SHELBY HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
SHELBY TOWNSHIP, MI 48315		CR Beds 212 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.8%	
Balance Sheet		Income Statement		Length of Stay 32.5	
Current Assets	3,370,360	Total Charges	32,089,471	Average Wages	24.57
Fixed Assets	560,716	Contract Allowance	7,944,357	24.8%	Skilled Nursing 67.7%
Other Assets	4,972,721	Operating Revenue	24,145,114	75.2%	Ancillary Service 32.3%
Total Assets	8,903,797	Operating Expense	27,659,853	114.6%	Current Ratio 0.7
Current Liabilities	5,051,749	Operating Margin	-3,514,739	-14.6%	Days to Collect 48.3
Long Term Liabilities	4,241,624	Other Income	2,987,016	12.4%	Avg Payment Days 47.9
Total Equity	-389,576	Other Expense	0	0.0%	Depreciation Rate 569.3%
Total Liab. and Equity	8,903,797	Net Profit or Loss	(527,723)	-2.2%	Return on Equity 135.5%

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235443 SHOREPOINTE NURSING CENTER				Proprietary - Partnership	
SHOREPOINTE NURSING CENTER		12/31/2020 366 Days Settled			
SAINT CLAIR SHORES, MI 48081		CR Beds 200 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	70.3%		
Balance Sheet		Income Statement		Length of Stay	45.8
Current Assets	5,693,535	Total Charges	21,503,954	Average Wages	26.79
Fixed Assets	475,870	Contract Allowance	193,361	0.9%	Skilled Nursing 72.3%
Other Assets	6,337,004	Operating Revenue	21,310,593	99.1%	Ancillary Service 27.7%
Total Assets	12,506,409	Operating Expense	21,924,485	102.9%	Current Ratio 1.5
Current Liabilities	3,770,347	Operating Margin	-613,892	-2.9%	Days to Collect 92.2
Long Term Liabilities	5,372,735	Other Income	3,597,463	16.9%	Avg Payment Days 39.4
Total Equity	3,363,327	Other Expense	0	0.0%	Depreciation Rate 409.8%
Total Liab. and Equity	12,506,409	Net Profit or Loss	2,983,571	14.0%	Return on Equity 88.7%
235103 SKLD BELTLINE				Proprietary - Partnership	
SKLD BELTLINE		12/31/2020 366 Days Settled			
GRAND RAPIDS, MI 49546		CR Beds 182 POS Beds 0			
KENT		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate	75.2%		
Balance Sheet		Income Statement		Length of Stay	101.6
Current Assets	1,233,410	Total Charges	22,390,842	Average Wages	20.80
Fixed Assets	7,197,879	Contract Allowance	5,891,256	26.3%	Skilled Nursing 85.8%
Other Assets	0	Operating Revenue	16,499,586	73.7%	Ancillary Service 14.2%
Total Assets	8,431,289	Operating Expense	18,200,378	110.3%	Current Ratio 0.3
Current Liabilities	3,794,641	Operating Margin	-1,700,792	-10.3%	Days to Collect 85.7
Long Term Liabilities	8,615,883	Other Income	2,389,141	14.5%	Avg Payment Days 72.0
Total Equity	-3,979,235	Other Expense	0	0.0%	Depreciation Rate 25.1%
Total Liab. and Equity	8,431,289	Net Profit or Loss	(920,247)	-5.6%	Return on Equity 23.1%

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235217 SKLD BLOOMFIELD HILLS				Proprietary - Partnership	
SKLD BLOOMFIELD HILLS		12/31/2020 366 Days Settled			
BLOOMFIELD HILLS, MI 48304		CR Beds 159 POS Beds 0			
OAKLAND		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		87.3%	
Balance Sheet		Income Statement		Length of Stay	
				101.4	
Current Assets	3,060,957	Total Charges	26,363,035	Average Wages	
Fixed Assets	766,443	Contract Allowance	8,549,206	22.83	
Other Assets	0	Operating Revenue	17,813,829	32.4%	
Total Assets	3,827,400	Operating Expense	17,288,989	67.6%	
Current Liabilities	3,082,163	Operating Margin	524,840	97.1%	
Long Term Liabilities	1,301,193	Other Income	1,539,773	2.9%	
Total Equity	-555,956	Other Expense	0	8.6%	
Total Liab. and Equity	3,827,400	Net Profit or Loss	(170,958)	0.0%	
				Days to Collect	
				65.9	
				Avg Payment Days	
				65.2	
				Depreciation Rate	
				128.1%	
				Return on Equity	
				30.8%	

235032 SKLD IONIA				Proprietary - Partnership	
SKLD IONIA		12/31/2020 366 Days Settled			
IONIA, MI 48846		CR Beds 107 POS Beds 0			
IONIA		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		69.4%	
Balance Sheet		Income Statement		Length of Stay	
				121.9	
Current Assets	657,243	Total Charges	11,620,922	Average Wages	
Fixed Assets	2,342,137	Contract Allowance	3,701,608	19.70	
Other Assets	0	Operating Revenue	7,919,314	31.9%	
Total Assets	2,999,380	Operating Expense	8,650,675	68.1%	
Current Liabilities	1,591,009	Operating Margin	-731,361	109.2%	
Long Term Liabilities	3,425,470	Other Income	1,007,176	-9.2%	
Total Equity	-2,017,099	Other Expense	0	12.7%	
Total Liab. and Equity	2,999,380	Net Profit or Loss	(182,571)	0.0%	
				Days to Collect	
				69.8	
				Avg Payment Days	
				65.6	
				Depreciation Rate	
				41.2%	
				Return on Equity	
				9.1%	

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235261 SKLD LEONARD		Proprietary - Partnership			
SKLD LEONARD		12/31/2020 366 Days Settled			
GRAND RAPIDS, MI 49505		CR Beds 69 POS Beds 0			
KENT		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		91.3%	
Balance Sheet		Income Statement		Length of Stay	
				209.7	
Current Assets	1,913,451	Total Charges	10,121,491	Average Wages	
Fixed Assets	162,954	Contract Allowance	3,283,669	21.15	
Other Assets	0	Operating Revenue	6,837,822	32.4%	
Total Assets	2,076,405	Operating Expense	7,000,398	67.6%	
Current Liabilities	1,244,056	Operating Margin	-162,576	102.4%	
Long Term Liabilities	604,178	Other Income	916,075	-2.4%	
Total Equity	228,171	Other Expense	0	13.4%	
Total Liab. and Equity	2,076,405	Net Profit or Loss	532,142	0.0%	
				7.8%	
				Return on Equity	
				233.2%	

235365 SKLD LIVONIA		Proprietary - Partnership			
SKLD LIVONIA		12/31/2020 366 Days Settled			
LIVONIA, MI 48152		CR Beds 110 POS Beds 0			
WAYNE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		84.2%	
Balance Sheet		Income Statement		Length of Stay	
				82.9	
Current Assets	5,423,162	Total Charges	15,009,452	Average Wages	
Fixed Assets	225,058	Contract Allowance	3,264,514	22.46	
Other Assets	0	Operating Revenue	11,744,938	21.7%	
Total Assets	5,648,220	Operating Expense	10,782,577	78.3%	
Current Liabilities	2,208,688	Operating Margin	962,361	91.8%	
Long Term Liabilities	956,280	Other Income	971,990	8.2%	
Total Equity	2,483,252	Other Expense	0	8.3%	
Total Liab. and Equity	5,648,220	Net Profit or Loss	1,228,785	0.0%	
				10.5%	
				Return on Equity	
				49.5%	

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235004 SKLD MUSKEGON				Proprietary - Partnership	
SKLD MUSKEGON		12/31/2020 366 Days Settled			
MUSKEGON, MI 49441				CR Beds 107 POS Beds 0	
MUSKEGON				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 71.0%	
Balance Sheet		Income Statement		Length of Stay 81.5	
Current Assets	3,198,444	Total Charges	13,240,425	Average Wages 22.55	
Fixed Assets	145,609	Contract Allowance	3,014,956	22.8%	Skilled Nursing 83.8%
Other Assets	0	Operating Revenue	10,225,469	77.2%	Ancillary Service 16.2%
Total Assets	<u>3,344,053</u>	Operating Expense	9,785,974	95.7%	Current Ratio 1.7
Current Liabilities	1,925,693	Operating Margin	439,495	4.3%	Days to Collect 73.3
Long Term Liabilities	904,919	Other Income	987,726	9.7%	Avg Payment Days 72.0
Total Equity	<u>513,441</u>	Other Expense	0	0.0%	Depreciation Rate 441.6%
Total Liab. and Equity	<u>3,344,053</u>	Net Profit or Loss	<u>543,573</u>	5.3%	Return on Equity 105.9%
235351 SKLD PLYMOUTH				Proprietary - Partnership	
SKLD PLYMOUTH		12/31/2020 366 Days Settled			
PLYMOUTH, MI 48170				CR Beds 101 POS Beds 0	
WAYNE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate 84.3%	
Balance Sheet		Income Statement		Length of Stay 129.8	
Current Assets	3,859,627	Total Charges	14,131,178	Average Wages 22.94	
Fixed Assets	172,796	Contract Allowance	3,571,112	25.3%	Skilled Nursing 85.4%
Other Assets	0	Operating Revenue	10,560,066	74.7%	Ancillary Service 14.6%
Total Assets	<u>4,032,423</u>	Operating Expense	10,301,919	97.6%	Current Ratio 2.4
Current Liabilities	1,631,057	Operating Margin	258,147	2.4%	Days to Collect 67.7
Long Term Liabilities	881,852	Other Income	1,217,318	11.5%	Avg Payment Days 58.0
Total Equity	<u>1,519,514</u>	Other Expense	0	0.0%	Depreciation Rate 407.2%
Total Liab. and Equity	<u>4,032,423</u>	Net Profit or Loss	<u>521,989</u>	4.9%	Return on Equity 34.4%

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235487 SKLD WEST BLOOMFIELD		Proprietary - Partnership	
SKLD WEST BLOOMFIELD		12/31/2020 366 Days Settled	
WEST BLOOMFIELD, MI 48322		CR Beds 140 POS Beds 0	
OAKLAND		Key Performance Ind.	
Novitas MD		Occupancy Rate	71.7%
Balance Sheet		Length of Stay	37.2
Income Statement		Average Wages	23.82
Current Assets	3,607,045	Total Charges	21,879,112
Fixed Assets	6,134,028	Contract Allowance	5,614,150
Other Assets	0	Operating Revenue	16,264,962
Total Assets	9,741,073	Operating Expense	16,334,765
Current Liabilities	5,014,017	Operating Margin	-69,803
Long Term Liabilities	7,467,723	Other Income	777,932
Total Equity	-2,740,667	Other Expense	0
Total Liab. and Equity	9,741,073	Net Profit or Loss	(1,184,517)
		25.7%	Skilled Nursing 68.0%
		74.3%	Ancillary Service 32.0%
		100.4%	Current Ratio 0.7
		-0.4%	Days to Collect 90.7
		4.8%	Avg Payment Days 107.2
		0.0%	Depreciation Rate 31.2%
		-7.3%	Return on Equity 43.2%

235206 SKLD WHITEHALL		Proprietary - Partnership	
SKLD WHITEHALL		12/31/2020 366 Days Settled	
WHITEHALL, MI 49461		CR Beds 125 POS Beds 0	
MUSKEGON		Key Performance Ind.	
CGS (OHIO)		Occupancy Rate	58.9%
Balance Sheet		Length of Stay	77.0
Income Statement		Average Wages	21.24
Current Assets	-530,725	Total Charges	12,000,273
Fixed Assets	3,849,683	Contract Allowance	4,004,198
Other Assets	0	Operating Revenue	7,996,075
Total Assets	3,318,958	Operating Expense	9,884,610
Current Liabilities	2,393,868	Operating Margin	-1,888,535
Long Term Liabilities	4,961,949	Other Income	1,003,486
Total Equity	-4,036,859	Other Expense	0
Total Liab. and Equity	3,318,958	Net Profit or Loss	(1,569,590)
		33.4%	Skilled Nursing 83.1%
		66.6%	Ancillary Service 16.9%
		123.6%	Current Ratio (0.2)
		-23.6%	Days to Collect 85.3
		12.5%	Avg Payment Days 84.2
		0.0%	Depreciation Rate 26.2%
		-19.6%	Return on Equity 38.9%

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235441 SKLD WYOMING				Proprietary - Partnership	
SKLD WYOMING		12/31/2020 366 Days Settled			
WYOMING, MI 49509		CR Beds 92 POS Beds 0			
KENT		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay 113.2	
Current Assets	221,246	Total Charges	13,140,810	Average Wages	22.57
Fixed Assets	2,473,044	Contract Allowance	4,633,328	35.3%	Skilled Nursing 88.9%
Other Assets	0	Operating Revenue	8,507,482	64.7%	Ancillary Service 11.1%
Total Assets	2,694,290	Operating Expense	8,807,449	103.5%	Current Ratio 0.1
Current Liabilities	1,565,400	Operating Margin	-299,967	-3.5%	Days to Collect 95.1
Long Term Liabilities	3,298,329	Other Income	1,333,165	15.7%	Avg Payment Days 62.7
Total Equity	-2,169,439	Other Expense	0	0.0%	Depreciation Rate 29.2%
Total Liab. and Equity	2,694,290	Net Profit or Loss	(235,628)	-2.8%	Return on Equity 10.9%
235347 SKLD ZEELAND				Proprietary - Partnership	
SKLD ZEELAND		12/31/2020 366 Days Settled			
ZEELAND, MI 49464		CR Beds 138 POS Beds 0			
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.4%	
Balance Sheet		Income Statement		Length of Stay 149.0	
Current Assets	3,541,485	Total Charges	16,355,970	Average Wages	21.30
Fixed Assets	191,953	Contract Allowance	2,427,963	14.8%	Skilled Nursing 91.0%
Other Assets	0	Operating Revenue	13,928,007	85.2%	Ancillary Service 9.0%
Total Assets	3,733,438	Operating Expense	15,435,544	110.8%	Current Ratio 0.7
Current Liabilities	5,151,404	Operating Margin	-1,507,537	-10.8%	Days to Collect 59.9
Long Term Liabilities	158,434	Other Income	949,190	6.8%	Avg Payment Days 122.1
Total Equity	-1,576,400	Other Expense	0	0.0%	Depreciation Rate 1,375.7%
Total Liab. and Equity	3,733,438	Net Profit or Loss	(859,932)	-6.2%	Return on Equity 54.6%

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235270 SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY				Proprietary - Corporation	
SOUTH HAVEN NURSING AND REHABILITATION COMMUNITY		12/31/2020 366 Days Settled			
SOUTH HAVEN, MI 49090				CR Beds 70	POS Beds 0
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.3%
Balance Sheet		Income Statement		Length of Stay	129.3
Current Assets	1,841,502	Total Charges	8,517,452	Average Wages	25.56
Fixed Assets	341,395	Contract Allowance	2,426,211	28.5%	Skilled Nursing 80.3%
Other Assets	103,000	Operating Revenue	6,091,241	71.5%	Ancillary Service 19.7%
Total Assets	2,285,897	Operating Expense	6,359,893	104.4%	Current Ratio 2.1
Current Liabilities	881,370	Operating Margin	-268,652	-4.4%	Days to Collect 133.2
Long Term Liabilities	0	Other Income	654,939	10.8%	Avg Payment Days 33.8
Total Equity	1,404,527	Other Expense	0	0.0%	Depreciation Rate 130.9%
Total Liab. and Equity	2,285,897	Net Profit or Loss	343,750	5.6%	Return on Equity 24.5%

235065 SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C				Proprietary - Corporation	
SOUTH LYON SENIOR CARE AND REHAB CENTER, L L C		12/31/2020 366 Days Settled			
SOUTH LYON, MI 48178				CR Beds 74	POS Beds 0
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.7%
Balance Sheet		Income Statement		Length of Stay	136.6
Current Assets	2,853,175	Total Charges	9,388,813	Average Wages	20.83
Fixed Assets	963,363	Contract Allowance	2,405,091	25.6%	Skilled Nursing 85.5%
Other Assets	1,116,995	Operating Revenue	6,983,722	74.4%	Ancillary Service 14.5%
Total Assets	4,933,533	Operating Expense	7,369,468	105.5%	Current Ratio (2.1)
Current Liabilities	-1,356,219	Operating Margin	-385,746	-5.5%	Days to Collect 38.4
Long Term Liabilities	0	Other Income	1,238,303	17.7%	Avg Payment Days 28.2
Total Equity	6,289,752	Other Expense	0	0.0%	Depreciation Rate 32.0%
Total Liab. and Equity	4,933,533	Net Profit or Loss	790,753	11.3%	Return on Equity 12.6%

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235035 SPECTRUM HEALTH REHAB AND NURSING CENTER				Nonprofit - Other	
SPECTRUM HEALTH REHAB AND NURSING CENTER		12/31/2020 366 Days Settled			
GRAND RAPIDS, MI 49508				CR Beds 165 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.6%
Balance Sheet		Income Statement		Length of Stay	72.5
Current Assets	1,912,581	Total Charges	30,080,513	Average Wages	28.10
Fixed Assets	25,690,596	Contract Allowance	12,497,636	41.5%	Skilled Nursing 75.2%
Other Assets	12,079	Operating Revenue	17,582,877	58.5%	Ancillary Service 24.8%
Total Assets	27,615,256	Operating Expense	26,489,306	150.7%	Current Ratio 0.9
Current Liabilities	2,176,699	Operating Margin	-8,906,429	-50.7%	Days to Collect 38.7
Long Term Liabilities	24,564,179	Other Income	2,512,838	14.3%	Avg Payment Days 16.4
Total Equity	874,378	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	27,615,256	Net Profit or Loss	(6,393,591)	-36.4%	Return on Equity -731.2%
235643 ST ANNS HOME				Nonprofit - Church	
ST ANNS HOME		12/31/2020 366 Days Settled			
GRAND RAPIDS, MI 49504				CR Beds 150 POS Beds 0	
KENT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.4%
Balance Sheet		Income Statement		Length of Stay	255.9
Current Assets	5,335,906	Total Charges	9,301,426	Average Wages	18.28
Fixed Assets	5,577,433	Contract Allowance	714,156	7.7%	Skilled Nursing 60.2%
Other Assets	1,786,612	Operating Revenue	8,587,270	92.3%	Ancillary Service 4.7%
Total Assets	12,699,951	Operating Expense	10,690,136	124.5%	Current Ratio 10.2
Current Liabilities	525,058	Operating Margin	-2,102,866	-24.5%	Days to Collect 13.6
Long Term Liabilities	0	Other Income	3,244,719	37.8%	Avg Payment Days 17.5
Total Equity	12,174,893	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	12,699,951	Net Profit or Loss	1,111,853	12.9%	Return on Equity 9.1%

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235408 ST ANTHONY HEALTHCARE CENTER		Proprietary - Corporation	
ST ANTHONY HEALTHCARE CENTER		12/31/2020 366 Days Settled	
WARREN, MI 48092		CR Beds 142 POS Beds 0	
MACOMB		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.9%
Balance Sheet		Length of Stay	101.6
Income Statement		Average Wages	21.10
Current Assets	2,132,336	Total Charges	31,973,820
Fixed Assets	830,458	Contract Allowance	16,250,054
Other Assets	7,884	Operating Revenue	15,723,766
Total Assets	2,970,678	Operating Expense	17,195,773
Current Liabilities	3,332,252	Operating Margin	-1,472,007
Long Term Liabilities	-12,464,034	Other Income	1,911,427
Total Equity	12,102,460	Other Expense	0
Total Liab. and Equity	2,970,678	Net Profit or Loss	439,139
		50.8%	Skilled Nursing 64.0%
		49.2%	Ancillary Service 36.0%
		109.4%	Current Ratio 0.6
		-9.4%	Days to Collect 78.6
		12.2%	Avg Payment Days 31.8
		0.0%	Depreciation Rate 102.5%
		2.8%	Return on Equity 3.6%

235249 ST FRANCIS HOME		Nonprofit - Church	
ST FRANCIS HOME		12/31/2020 366 Days Settled	
SAGINAW, MI 48609		CR Beds 94 POS Beds 0	
SAGINAW		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	74.2%
Balance Sheet		Length of Stay	87.1
Income Statement		Average Wages	19.75
Current Assets	5,905,900	Total Charges	9,530,626
Fixed Assets	810,825	Contract Allowance	1,973,659
Other Assets	0	Operating Revenue	7,556,967
Total Assets	6,716,725	Operating Expense	9,510,669
Current Liabilities	2,464,076	Operating Margin	-1,953,702
Long Term Liabilities	0	Other Income	1,483,149
Total Equity	4,252,649	Other Expense	0
Total Liab. and Equity	6,716,725	Net Profit or Loss	(470,553)
		20.7%	Skilled Nursing 72.0%
		79.3%	Ancillary Service 28.0%
		125.9%	Current Ratio 2.4
		-25.9%	Days to Collect 48.9
		19.6%	Avg Payment Days 38.3
		0.0%	Depreciation Rate 2.3%
		-6.2%	Return on Equity -11.1%

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235527 ST JAMES NURSING CENTER				Proprietary - Corporation	
ST JAMES NURSING CENTER		12/31/2020 366 Days Settled			
DETROIT, MI 48205		CR Beds 143 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.7%	
Balance Sheet		Income Statement		Length of Stay	
				159.6	
Current Assets	1,635,817	Total Charges	15,138,631	Average Wages	
				23.47	
Fixed Assets	340,827	Contract Allowance	5,596,787	37.0% Skilled Nursing	
				92.7%	
Other Assets	0	Operating Revenue	9,541,844	63.0% Ancillary Service	
				7.3%	
Total Assets	1,976,644	Operating Expense	9,757,446	102.3% Current Ratio	
				0.6	
Current Liabilities	2,519,567	Operating Margin	-215,602	-2.3% Days to Collect	
				64.4	
Long Term Liabilities	5,055,542	Other Income	1,135,692	11.9% Avg Payment Days	
				100.6	
Total Equity	-5,598,465	Other Expense	0	0.0% Depreciation Rate	
				8.4%	
Total Liab. and Equity	1,976,644	Net Profit or Loss	920,090	9.6% Return on Equity	
				-16.4%	

235383 ST JOSEPH'S, A VILLA CENTER				Proprietary - Other	
ST JOSEPH'S, A VILLA CENTER		12/31/2020 366 Days Settled			
HAMTRAMCK, MI 48212		CR Beds 169 POS Beds 0			
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.2%	
Balance Sheet		Income Statement		Length of Stay	
				138.5	
Current Assets	3,562,758	Total Charges	17,025,933	Average Wages	
				20.93	
Fixed Assets	386,381	Contract Allowance	5,940,864	34.9% Skilled Nursing	
				78.6%	
Other Assets	0	Operating Revenue	11,085,069	65.1% Ancillary Service	
				21.4%	
Total Assets	3,949,139	Operating Expense	11,788,620	106.3% Current Ratio	
				2.1	
Current Liabilities	1,732,786	Operating Margin	-703,551	-6.3% Days to Collect	
				24.6	
Long Term Liabilities	1,555,205	Other Income	1,340,060	12.1% Avg Payment Days	
				49.0	
Total Equity	661,148	Other Expense	0	0.0% Depreciation Rate	
				150.0%	
Total Liab. and Equity	3,949,139	Net Profit or Loss	414,779	3.7% Return on Equity	
				62.7%	

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235661 STONEGATE HEALTH CAMPUS				Proprietary - Corporation	
STONEGATE HEALTH CAMPUS		12/31/2020 366 Days Settled			
LAPEER, MI 48446		CR Beds 119 POS Beds 0			
LAPEER		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		80.2%	
Balance Sheet		Income Statement		Length of Stay	
				67.0	
Current Assets	12,658,156	Total Charges	13,297,494	Average Wages	21.46
Fixed Assets	12,412,380	Contract Allowance	1,780,633	13.4% Skilled Nursing	67.1%
Other Assets	9,128,976	Operating Revenue	11,516,861	86.6% Ancillary Service	17.9%
Total Assets	34,199,512	Operating Expense	11,226,021	97.5% Current Ratio	15.0
Current Liabilities	845,813	Operating Margin	290,840	2.5% Days to Collect	31.0
Long Term Liabilities	932,301	Other Income	716,963	6.2% Avg Payment Days	28.7
Total Equity	32,421,398	Other Expense	0	0.0% Depreciation Rate	2.7%
Total Liab. and Equity	34,199,512	Net Profit or Loss	1,007,803	8.8% Return on Equity	3.1%
<hr/>					
235608 STRATFORD PINES NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
STRATFORD PINES NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
MIDLAND, MI 48642		CR Beds 100 POS Beds 0			
MIDLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		77.1%	
Balance Sheet		Income Statement		Length of Stay	
				95.3	
Current Assets	3,575,950	Total Charges	11,925,742	Average Wages	13.96
Fixed Assets	46,539	Contract Allowance	2,180,894	18.3% Skilled Nursing	77.0%
Other Assets	41,310	Operating Revenue	9,744,848	81.7% Ancillary Service	23.0%
Total Assets	3,663,799	Operating Expense	9,640,999	98.9% Current Ratio	2.1
Current Liabilities	1,697,076	Operating Margin	103,849	1.1% Days to Collect	28.1
Long Term Liabilities	0	Other Income	1,821,723	18.7% Avg Payment Days	29.9
Total Equity	1,966,723	Other Expense	0	0.0% Depreciation Rate	1,383.4%
Total Liab. and Equity	3,663,799	Net Profit or Loss	1,860,658	19.1% Return on Equity	94.6%

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235596 SUPERIOR WOODS HEALTHCARE CENTER				Proprietary - Corporation	
SUPERIOR WOODS HEALTHCARE CENTER		9/30/2020 366 Days Settled			
YPSILANTI, MI 48198				CR Beds 120 POS Beds 0	
WASHTENAW				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.1%
				Length of Stay	92.0
				Average Wages	26.81
				67.4% Skilled Nursing	83.8%
				32.6% Ancillary Service	6.3%
				119.1% Current Ratio	(0.4)
				-19.1% Days to Collect	(28.8)
				5.6% Avg Payment Days	59.5
				0.0% Depreciation Rate	14.2%
				-13.6% Return on Equity	-15.2%

Balance Sheet		Income Statement			
Current Assets	-693,547	Total Charges	28,664,894		
Fixed Assets	10,694,827	Contract Allowance	19,330,869		
Other Assets	9,652	Operating Revenue	9,334,025		
Total Assets	10,010,932	Operating Expense	11,118,281		
Current Liabilities	1,864,560	Operating Margin	-1,784,256		
Long Term Liabilities	-158,627	Other Income	518,484		
Total Equity	8,304,999	Other Expense	0		
Total Liab. and Equity	10,010,932	Net Profit or Loss	(1,265,772)		

235372 THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR				Proprietary - Corporation	
THE BAY AT CRANBROOK HEALTH & REHABILITATION CTR		12/16/2020 351 Days Settled			
DETROIT, MI 48234				CR Beds 39 POS Beds 0	
WAYNE				Key Performance Ind.	
NGS (WI)				Occupancy Rate	78.0%
				Length of Stay	67.6
				Average Wages	18.62
				21.7% Skilled Nursing	82.6%
				78.3% Ancillary Service	17.4%
				131.9% Current Ratio	0.2
				-31.9% Days to Collect	151.7
				30.7% Avg Payment Days	86.2
				0.0% Depreciation Rate	86.2%
				-1.2% Return on Equity	3.5%

Balance Sheet		Income Statement			
Current Assets	195,029	Total Charges	3,174,378		
Fixed Assets	126,189	Contract Allowance	689,447		
Other Assets	11,550	Operating Revenue	2,484,931		
Total Assets	332,768	Operating Expense	3,277,000		
Current Liabilities	846,183	Operating Margin	-792,069		
Long Term Liabilities	336,664	Other Income	762,550		
Total Equity	-850,079	Other Expense	0		
Total Liab. and Equity	332,768	Net Profit or Loss	(29,519)		

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235454 THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
THE BAY AT ELMWOOD HEALTH & REHABILITATION CENTER		12/16/2020 351 Days Settled			
DETROIT, MI 48211		CR Beds 120 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		100.0%	
Balance Sheet		Income Statement		Length of Stay	
				266.6	
Current Assets	1,715,699	Total Charges	8,109,552	Average Wages	
Fixed Assets	242,217	Contract Allowance	2,279,419	17.38	
Other Assets	0	Operating Revenue	5,830,133	28.1%	
Total Assets	1,957,916	Operating Expense	7,373,916	71.9%	
Current Liabilities	2,084,277	Operating Margin	-1,543,783	126.5%	
Long Term Liabilities	285,030	Other Income	1,582,275	-26.5%	
Total Equity	-411,391	Other Expense	0	27.1%	
Total Liab. and Equity	1,957,916	Net Profit or Loss	38,492	0.0%	
				0.7%	
				Return on Equity	
				-9.4%	
<hr/>					
235468 THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
THE BAY AT WOODWARD HEALTH & REHABILITATION CENTER		12/16/2020 351 Days Settled			
DETROIT, MI 48202		CR Beds 110 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		75.9%	
Balance Sheet		Income Statement		Length of Stay	
				185.5	
Current Assets	4,163,223	Total Charges	9,024,762	Average Wages	
Fixed Assets	215,687	Contract Allowance	2,746,329	16.80	
Other Assets	0	Operating Revenue	6,278,433	30.4%	
Total Assets	4,378,910	Operating Expense	7,878,218	69.6%	
Current Liabilities	3,273,681	Operating Margin	-1,599,785	125.5%	
Long Term Liabilities	864,485	Other Income	1,555,056	-25.5%	
Total Equity	240,744	Other Expense	0	24.8%	
Total Liab. and Equity	4,378,910	Net Profit or Loss	(44,729)	0.0%	
				-0.7%	
				Return on Equity	
				-18.6%	

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235541 THE LODGE AT TAYLOR				Proprietary - Corporation		
THE LODGE AT TAYLOR		12/31/2020 366 Days Settled				
TAYLOR, MI 48180				CR Beds 144 POS Beds 0		
WAYNE				Key Performance Ind.		
CGS (OHIO)				Occupancy Rate	68.4%	
Balance Sheet		Income Statement		Length of Stay	52.6	
Current Assets	1,842,595	Total Charges	14,973,825	Average Wages	11.71	
Fixed Assets	588,674	Contract Allowance	3,385,130	22.6%	Skilled Nursing	74.3%
Other Assets	221,088	Operating Revenue	11,588,695	77.4%	Ancillary Service	25.7%
Total Assets	2,652,357	Operating Expense	12,695,761	109.6%	Current Ratio	0.8
Current Liabilities	2,396,824	Operating Margin	-1,107,066	-9.6%	Days to Collect	93.6
Long Term Liabilities	678,563	Other Income	1,504,346	13.0%	Avg Payment Days	21.0
Total Equity	-423,030	Other Expense	0	0.0%	Depreciation Rate	23.4%
Total Liab. and Equity	2,652,357	Net Profit or Loss	397,280	3.4%	Return on Equity	-93.9%
235508 THE MANOR OF FARMINGTON HILLS				Proprietary - Corporation		
THE MANOR OF FARMINGTON HILLS		12/31/2020 366 Days Settled				
FARMINGTON HILLS, MI 48336				CR Beds 99 POS Beds 0		
OAKLAND				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.9%	
Balance Sheet		Income Statement		Length of Stay	96.0	
Current Assets	237,623	Total Charges	18,139,495	Average Wages	21.36	
Fixed Assets	1,164,202	Contract Allowance	8,739,822	48.2%	Skilled Nursing	84.8%
Other Assets	173,144	Operating Revenue	9,399,673	51.8%	Ancillary Service	15.2%
Total Assets	1,574,969	Operating Expense	11,247,239	119.7%	Current Ratio	0.1
Current Liabilities	2,261,759	Operating Margin	-1,847,566	-19.7%	Days to Collect	40.9
Long Term Liabilities	-3,534,327	Other Income	1,474,162	15.7%	Avg Payment Days	10.8
Total Equity	2,847,537	Other Expense	0	0.0%	Depreciation Rate	78.3%
Total Liab. and Equity	1,574,969	Net Profit or Loss	(373,404)	-4.0%	Return on Equity	-13.1%

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235639 THE OAKS AT BYRON CENTER		Proprietary - Corporation	
THE OAKS AT BYRON CENTER	12/31/2020 366 Days Settled		
BYRON CENTER, MI 49315	CR Beds 101 POS Beds 0		
KENT	Key Performance Ind.		
WPS MI	Occupancy Rate	71.3%	
	Length of Stay	88.6	
	Average Wages	21.80	
	6.3% Skilled Nursing	87.6%	
	93.7% Ancillary Service	8.9%	
	145.7% Current Ratio	0.0	
	-45.7% Days to Collect	32.8	
	7.8% Avg Payment Days	25.0	
	0.0% Depreciation Rate	2.9%	
	-38.0% Return on Equity	52.5%	
Balance Sheet		Income Statement	
Current Assets	734,407	Total Charges	5,434,561
Fixed Assets	19,568,725	Contract Allowance	343,049
Other Assets	-9,284,569	Operating Revenue	5,091,512
Total Assets	11,018,563	Operating Expense	7,418,851
Current Liabilities	14,708,559	Operating Margin	-2,327,339
Long Term Liabilities	-8,243	Other Income	394,887
Total Equity	-3,681,753	Other Expense	0
Total Liab. and Equity	11,018,563	Net Profit or Loss	(1,932,452)

235451 THE OAKS AT NORTHPOINTE WOODS		Proprietary - Corporation	
THE OAKS AT NORTHPOINTE WOODS	12/31/2020 366 Days Settled		
BATTLE CREEK, MI 49017	CR Beds 107 POS Beds 0		
CALHOUN	Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES	Occupancy Rate	72.4%	
	Length of Stay	73.5	
	Average Wages	21.55	
	9.8% Skilled Nursing	71.6%	
	90.2% Ancillary Service	14.7%	
	105.8% Current Ratio	11.4	
	-5.8% Days to Collect	42.9	
	7.1% Avg Payment Days	31.5	
	0.0% Depreciation Rate	2.5%	
	1.2% Return on Equity	0.4%	
Balance Sheet		Income Statement	
Current Assets	7,524,200	Total Charges	10,042,845
Fixed Assets	12,326,434	Contract Allowance	983,689
Other Assets	8,762,158	Operating Revenue	9,059,156
Total Assets	28,612,792	Operating Expense	9,588,215
Current Liabilities	659,444	Operating Margin	-529,059
Long Term Liabilities	714,202	Other Income	640,053
Total Equity	27,239,146	Other Expense	0
Total Liab. and Equity	28,612,792	Net Profit or Loss	110,994

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235660 THE OAKS AT WOODFIELD				Proprietary - Corporation	
THE OAKS AT WOODFIELD		12/31/2020 366 Days Settled			
GRAND BLANC, MI 48439		CR Beds 89 POS Beds 0			
GENESEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.7%		
Balance Sheet		Income Statement		Length of Stay	61.9
Current Assets	15,130,523	Total Charges	10,551,923	Average Wages	21.93
Fixed Assets	12,057,766	Contract Allowance	1,112,710	10.5% Skilled Nursing	68.6%
Other Assets	8,231,300	Operating Revenue	9,439,213	89.5% Ancillary Service	11.3%
Total Assets	35,419,589	Operating Expense	8,642,828	91.6% Current Ratio	17.3
Current Liabilities	874,226	Operating Margin	796,385	8.4% Days to Collect	26.6
Long Term Liabilities	457,980	Other Income	369,790	3.9% Avg Payment Days	25.9
Total Equity	34,087,383	Other Expense	0	0.0% Depreciation Rate	2.5%
Total Liab. and Equity	35,419,589	Net Profit or Loss	1,166,175	12.4% Return on Equity	3.4%
235504 THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR				Proprietary - Corporation	
THE OASIS AT ADRIAN REHABILITATION AND NURSING CTR		12/31/2020 366 Days Settled			
ADRIAN, MI 49221		CR Beds 114 POS Beds 0			
LENAWEE		Key Performance Ind.			
CGS (OHIO)		Occupancy Rate	65.8%		
Balance Sheet		Income Statement		Length of Stay	140.7
Current Assets	613,435	Total Charges	9,088,571	Average Wages	19.24
Fixed Assets	15,524	Contract Allowance	1,178,337	13.0% Skilled Nursing	80.6%
Other Assets	818,276	Operating Revenue	7,910,234	87.0% Ancillary Service	19.4%
Total Assets	1,447,235	Operating Expense	7,441,582	94.1% Current Ratio	0.4
Current Liabilities	1,511,205	Operating Margin	468,652	5.9% Days to Collect	107.7
Long Term Liabilities	588,744	Other Income	1,498,246	18.9% Avg Payment Days	73.6
Total Equity	-652,714	Other Expense	0	0.0% Depreciation Rate	3,654.7%
Total Liab. and Equity	1,447,235	Net Profit or Loss	1,864,794	23.6% Return on Equity	-285.7%

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235232 THE OASIS AT MONROE REHABILITATION AND NURSING CTR				Proprietary - Corporation	
THE OASIS AT MONROE REHABILITATION AND NURSING CTR				12/31/2020 366 Days Settled	
MONROE, MI 48162				CR Beds 150 POS Beds 0	
MONROE				Key Performance Ind.	
CGS (OHIO)				Occupancy Rate	41.7%
Balance Sheet		Income Statement		Length of Stay	194.1
Current Assets	-2,070,737	Total Charges	7,625,567	Average Wages	20.73
Fixed Assets	393,793	Contract Allowance	1,347,763	17.7% Skilled Nursing	82.0%
Other Assets	1,141,834	Operating Revenue	6,277,804	82.3% Ancillary Service	18.0%
Total Assets	-535,110	Operating Expense	6,876,908	109.5% Current Ratio	(1.3)
Current Liabilities	1,650,452	Operating Margin	-599,104	-9.5% Days to Collect	65.3
Long Term Liabilities	541,995	Other Income	1,097,041	17.5% Avg Payment Days	83.9
Total Equity	-2,727,557	Other Expense	0	0.0% Depreciation Rate	145.2%
Total Liab. and Equity	-535,110	Net Profit or Loss	399,309	6.4% Return on Equity	-14.6%

235709 THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE				Proprietary - Corporation	
THE RIVERS HEALTH & REHAB CENTER OF GROSSE POINTE				12/31/2020 366 Days Settled	
GROSSE POINTE WOODS, MI 48236				CR Beds 86 POS Beds 0	
WAYNE				Key Performance Ind.	
WPS MI				Occupancy Rate	65.2%
Balance Sheet		Income Statement		Length of Stay	42.1
Current Assets	1,917,156	Total Charges	10,438,444	Average Wages	24.13
Fixed Assets	101,050	Contract Allowance	2,355,317	22.6% Skilled Nursing	65.7%
Other Assets	1,490,027	Operating Revenue	8,083,127	77.4% Ancillary Service	34.3%
Total Assets	3,508,233	Operating Expense	8,906,127	110.2% Current Ratio	0.4
Current Liabilities	4,311,838	Operating Margin	-823,000	-10.2% Days to Collect	55.2
Long Term Liabilities	2,351,633	Other Income	1,204,005	14.9% Avg Payment Days	56.5
Total Equity	-3,155,238	Other Expense	0	0.0% Depreciation Rate	243.9%
Total Liab. and Equity	3,508,233	Net Profit or Loss	(94,995)	-1.2% Return on Equity	3.0%

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235524 THE SPRINGS AT THE FOUNTAINS		Proprietary - Partnership	
THE SPRINGS AT THE FOUNTAINS		12/31/2020 366 Days Settled	
KALAMAZOO, MI 49009		CR Beds 291 POS Beds 0	
KALAMAZOO		Key Performance Ind.	
WPS MI		Occupancy Rate 69.7%	
Balance Sheet		Income Statement	
Current Assets	5,927,143	Total Charges	11,275,478
Fixed Assets	1,360,739	Contract Allowance	1,546,095
Other Assets	347,940	Operating Revenue	9,729,383
Total Assets	<u>7,635,822</u>	Operating Expense	12,661,103
Current Liabilities	1,535,161	Operating Margin	-2,931,720
Long Term Liabilities	6,314,993	Other Income	2,971,788
Total Equity	-214,332	Other Expense	0
Total Liab. and Equity	<u>7,635,822</u>	Net Profit or Loss	<u>40,068</u>
		13.7%	Skilled Nursing 30.6%
		86.3%	Ancillary Service 6.7%
		130.1%	Current Ratio 3.9
		-30.1%	Days to Collect 215.5
		30.5%	Avg Payment Days 14.9
		0.0%	Depreciation Rate 145.2%
		0.4%	Return on Equity -18.7%

235652 THE TIMBERS OF CASS COUNTY		Proprietary - Corporation	
THE TIMBERS OF CASS COUNTY		12/31/2020 366 Days Settled	
DOWAGIAC, MI 49047		CR Beds 108 POS Beds 0	
CASS		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 86.1%	
Balance Sheet		Income Statement	
Current Assets	9,343,124	Total Charges	13,173,821
Fixed Assets	296,730	Contract Allowance	1,689,537
Other Assets	155,792	Operating Revenue	11,484,284
Total Assets	<u>9,795,646</u>	Operating Expense	10,504,451
Current Liabilities	1,303,286	Operating Margin	979,833
Long Term Liabilities	0	Other Income	361,298
Total Equity	8,492,360	Other Expense	0
Total Liab. and Equity	<u>9,795,646</u>	Net Profit or Loss	<u>1,259,202</u>
		12.8%	Skilled Nursing 88.7%
		87.2%	Ancillary Service 11.3%
		91.5%	Current Ratio 7.2
		8.5%	Days to Collect 311.0
		3.1%	Avg Payment Days 32.5
		0.0%	Depreciation Rate 139.8%
		11.0%	Return on Equity 14.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235325 THE VILLA AT CITY CENTER				Proprietary - Corporation	
THE VILLA AT CITY CENTER		12/31/2020 366 Days Settled			
WARREN, MI 48089		CR Beds 152 POS Beds 0			
MACOMB		Key Performance Ind.			
NGS (WI)		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay	
				85.6	
Current Assets	3,487,009	Total Charges	24,345,983	Average Wages	
Fixed Assets	3,176,668	Contract Allowance	7,349,402	25.59	
Other Assets	0	Operating Revenue	16,996,581	30.2%	Skilled Nursing
Total Assets	6,663,677	Operating Expense	17,674,041	69.8%	Ancillary Service
Current Liabilities	1,610,028	Operating Margin	-677,460	104.0%	Current Ratio
Long Term Liabilities	0	Other Income	1,860,178	-4.0%	Days to Collect
Total Equity	5,053,649	Other Expense	0	10.9%	Avg Payment Days
Total Liab. and Equity	6,663,677	Net Profit or Loss	788,821	0.0%	Depreciation Rate
				4.6%	Return on Equity
					15.6%

235402 THE VILLA AT GREAT LAKES CROSSING				Proprietary - Corporation	
THE VILLA AT GREAT LAKES CROSSING		12/31/2020 366 Days Settled			
DETROIT, MI 48219		CR Beds 98 POS Beds 0			
WAYNE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		83.6%	
Balance Sheet		Income Statement		Length of Stay	
				123.9	
Current Assets	1,443,671	Total Charges	11,165,887	Average Wages	
Fixed Assets	1,660,750	Contract Allowance	2,446,746	23.16	
Other Assets	0	Operating Revenue	8,719,141	21.9%	Skilled Nursing
Total Assets	3,104,421	Operating Expense	9,919,424	78.1%	Ancillary Service
Current Liabilities	1,036,061	Operating Margin	-1,200,283	113.8%	Current Ratio
Long Term Liabilities	967,361	Other Income	1,021,015	-13.8%	Days to Collect
Total Equity	1,100,999	Other Expense	0	11.7%	Avg Payment Days
Total Liab. and Equity	3,104,421	Net Profit or Loss	(379,361)	0.0%	Depreciation Rate
				-4.4%	Return on Equity
					-34.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235489 THE VILLA AT GREEN LAKE ESTATES				Proprietary - Corporation	
THE VILLA AT GREEN LAKE ESTATES		12/31/2020 366 Days Settled			
ORCHARD LAKE, MI 48324		CR Beds 85 POS Beds 0			
OAKLAND		Key Performance Ind.			
NGS (WI)		Occupancy Rate		79.0%	
		Length of Stay		82.5	
		Average Wages		26.64	
		Skilled Nursing		77.0%	
		Ancillary Service		23.0%	
		Current Ratio		1.9	
		Days to Collect		42.2	
		Avg Payment Days		36.1	
		Depreciation Rate		88.0%	
		Return on Equity		-38.7%	
Balance Sheet		Income Statement			
Current Assets	1,744,635	Total Charges	10,349,016		
Fixed Assets	504,773	Contract Allowance	2,310,591	22.3%	
Other Assets	0	Operating Revenue	8,038,425	77.7%	
Total Assets	<u>2,249,408</u>	Operating Expense	9,146,687	113.8%	
Current Liabilities	901,301	Operating Margin	-1,108,262	-13.8%	
Long Term Liabilities	786,566	Other Income	1,075,182	13.4%	
Total Equity	561,541	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,249,408</u>	Net Profit or Loss	<u>(217,190)</u>	-2.7%	

235503 THE VILLA AT PARKRIDGE				Proprietary - Corporation	
THE VILLA AT PARKRIDGE		12/31/2020 366 Days Settled			
YPSILANTI, MI 48198		CR Beds 144 POS Beds 0			
WASHTENAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		83.1%	
		Length of Stay		101.2	
		Average Wages		25.55	
		Skilled Nursing		77.8%	
		Ancillary Service		22.2%	
		Current Ratio		3.0	
		Days to Collect		37.6	
		Avg Payment Days		36.8	
		Depreciation Rate		74.9%	
		Return on Equity		-13.0%	
Balance Sheet		Income Statement			
Current Assets	4,154,855	Total Charges	16,884,554		
Fixed Assets	715,889	Contract Allowance	4,357,424	25.8%	
Other Assets	0	Operating Revenue	12,527,130	74.2%	
Total Assets	<u>4,870,744</u>	Operating Expense	13,741,683	109.7%	
Current Liabilities	1,382,598	Operating Margin	-1,214,553	-9.7%	
Long Term Liabilities	1,112,229	Other Income	1,194,450	9.5%	
Total Equity	2,375,917	Other Expense	0	0.0%	
Total Liab. and Equity	<u>4,870,744</u>	Net Profit or Loss	<u>(309,906)</u>	-2.5%	

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235380 THE VILLA AT ROSE CITY				Proprietary - Corporation	
THE VILLA AT ROSE CITY		12/31/2020 366 Days Settled			
ROSE CITY, MI 48654		CR Beds 102 POS Beds 0			
OGEMAW		Key Performance Ind.			
NGS (WI)		Occupancy Rate		65.9%	
Balance Sheet		Income Statement		Length of Stay 102.4	
Current Assets	1,399,233	Total Charges	10,706,159	Average Wages	18.88
Fixed Assets	1,971,577	Contract Allowance	2,464,476	23.0%	Skilled Nursing 72.2%
Other Assets	0	Operating Revenue	8,241,683	77.0%	Ancillary Service 27.8%
Total Assets	3,370,810	Operating Expense	8,329,329	101.1%	Current Ratio 2.0
Current Liabilities	693,686	Operating Margin	-87,646	-1.1%	Days to Collect 7.1
Long Term Liabilities	103,197	Other Income	727,512	8.8%	Avg Payment Days 30.5
Total Equity	2,573,927	Other Expense	0	0.0%	Depreciation Rate 43.3%
Total Liab. and Equity	3,370,810	Net Profit or Loss	450,091	5.5%	Return on Equity 17.5%
235396 THE VILLA AT SILVERBELL ESTATES				Proprietary - Corporation	
THE VILLA AT SILVERBELL ESTATES		12/31/2020 366 Days Settled			
ORION, MI 48359		CR Beds 110 POS Beds 0			
OAKLAND		Key Performance Ind.			
NGS (WI)		Occupancy Rate		69.9%	
Balance Sheet		Income Statement		Length of Stay 125.1	
Current Assets	1,596,058	Total Charges	11,261,284	Average Wages	25.66
Fixed Assets	595,322	Contract Allowance	2,670,039	23.7%	Skilled Nursing 76.5%
Other Assets	0	Operating Revenue	8,591,245	76.3%	Ancillary Service 23.5%
Total Assets	2,191,380	Operating Expense	10,561,356	122.9%	Current Ratio 1.4
Current Liabilities	1,106,640	Operating Margin	-1,970,111	-22.9%	Days to Collect 9.1
Long Term Liabilities	819,549	Other Income	1,008,727	11.7%	Avg Payment Days 38.4
Total Equity	265,191	Other Expense	0	0.0%	Depreciation Rate 64.1%
Total Liab. and Equity	2,191,380	Net Profit or Loss	(1,155,727)	-13.5%	Return on Equity -435.8%

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235412 THE VILLA AT TRAVERSE POINT		Proprietary - Corporation	
THE VILLA AT TRAVERSE POINT		12/31/2020 366 Days Settled	
TRAVERSE CITY, MI 49684		CR Beds 92 POS Beds 0	
GRAND TRAVERSE		Key Performance Ind.	
NGS (WI)		Occupancy Rate 82.3%	
Balance Sheet		Income Statement	
Current Assets	-802,067	Total Charges	13,919,288
Fixed Assets	1,417,067	Contract Allowance	4,339,964
Other Assets	0	Operating Revenue	9,579,324
Total Assets	615,000	Operating Expense	9,482,774
Current Liabilities	932,482	Operating Margin	96,550
Long Term Liabilities	98,009	Other Income	805,118
Total Equity	-415,491	Other Expense	0
Total Liab. and Equity	615,000	Net Profit or Loss	680,291
		31.2%	Skilled Nursing 63.2%
		68.8%	Ancillary Service 36.8%
		99.0%	Current Ratio (0.9)
		1.0%	Days to Collect 70.5
		8.4%	Avg Payment Days 36.0
		0.0%	Depreciation Rate 41.6%
		7.1%	Return on Equity -163.7%

235414 THE VILLA AT WEST BRANCH		Proprietary - Corporation	
THE VILLA AT WEST BRANCH		12/31/2020 366 Days Settled	
WEST BRANCH, MI 48661		CR Beds 70 POS Beds 0	
OGEMAW		Key Performance Ind.	
NGS (WI)		Occupancy Rate 83.7%	
Balance Sheet		Income Statement	
Current Assets	4,787,150	Total Charges	9,643,319
Fixed Assets	263,736	Contract Allowance	2,584,793
Other Assets	0	Operating Revenue	7,058,526
Total Assets	5,050,886	Operating Expense	6,620,988
Current Liabilities	647,547	Operating Margin	437,538
Long Term Liabilities	0	Other Income	647,595
Total Equity	4,403,339	Other Expense	0
Total Liab. and Equity	5,050,886	Net Profit or Loss	922,077
		26.8%	Skilled Nursing 72.5%
		73.2%	Ancillary Service 27.5%
		93.8%	Current Ratio 7.4
		6.2%	Days to Collect 4.4
		9.2%	Avg Payment Days 35.8
		0.0%	Depreciation Rate 102.1%
		13.1%	Return on Equity 20.9%

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235528 THE VILLAGE OF EAST HARBOR				Nonprofit - Church	
THE VILLAGE OF EAST HARBOR		12/31/2020 366 Days Settled			
CHESTERFIELD TOWNSHI, MI 48047		CR Beds 271 POS Beds 0			
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		70.3%	
Balance Sheet		Income Statement		Length of Stay	
				227.2	
Current Assets	1,211,585	Total Charges	16,793,595	Average Wages	
				21.35	
Fixed Assets	18,283,702	Contract Allowance	1,952,440	11.6%	
				Skilled Nursing	
Other Assets	2,861,362	Operating Revenue	14,841,155	88.4%	
				Ancillary Service	
Total Assets	22,356,649	Operating Expense	18,536,440	124.9%	
				Current Ratio	
Current Liabilities	2,236,957	Operating Margin	-3,695,285	-24.9%	
				Days to Collect	
Long Term Liabilities	21,592,835	Other Income	1,964,423	13.2%	
				Avg Payment Days	
Total Equity	-1,473,143	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	22,356,649	Net Profit or Loss	(1,736,577)	-11.7%	
				Return on Equity	
				117.9%	
235654 THE VILLAGES OF LAPEER NURSING & REHABILITATION				Proprietary - Corporation	
THE VILLAGES OF LAPEER NURSING & REHABILITATION		12/31/2020 366 Days Settled			
LAPEER, MI 48446		CR Beds 87 POS Beds 0			
LAPEER		Key Performance Ind.			
WPS MI		Occupancy Rate		65.2%	
Balance Sheet		Income Statement		Length of Stay	
				96.6	
Current Assets	1,319,476	Total Charges	7,007,962	Average Wages	
				23.11	
Fixed Assets	437,005	Contract Allowance	555,723	7.9%	
				Skilled Nursing	
Other Assets	44,609	Operating Revenue	6,452,239	92.1%	
				Ancillary Service	
Total Assets	1,801,090	Operating Expense	7,382,173	114.4%	
				Current Ratio	
Current Liabilities	1,004,538	Operating Margin	-929,934	-14.4%	
				Days to Collect	
Long Term Liabilities	3,358,619	Other Income	571,343	8.9%	
				Avg Payment Days	
Total Equity	-2,562,067	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	1,801,090	Net Profit or Loss	(751,778)	-11.7%	
				Return on Equity	
				29.3%	

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235700 THE WILLOWS AT EAST LANSING				Proprietary - Corporation	
THE WILLOWS AT EAST LANSING		12/31/2020 366 Days Settled			
EAST LANSING, MI 48823		CR Beds 139 POS Beds 0			
CLINTON		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		69.6%	
Balance Sheet		Income Statement		Length of Stay	
				75.2	
Current Assets	1,733,444	Total Charges	12,134,574	Average Wages	
Fixed Assets	16,385,223	Contract Allowance	1,047,326	23.30	
Other Assets	14,703,853	Operating Revenue	11,087,248	8.6%	
Total Assets	<u>32,822,520</u>	Operating Expense	11,436,279	91.4%	
Current Liabilities	1,095,660	Operating Margin	-349,031	103.1%	
Long Term Liabilities	17,037,431	Other Income	688,122	-3.1%	
Total Equity	<u>14,689,429</u>	Other Expense	0	6.2%	
Total Liab. and Equity	<u>32,822,520</u>	Net Profit or Loss	<u>339,091</u>	0.0%	
				3.1%	

235707 THE WILLOWS AT HOWELL				Proprietary - Corporation	
THE WILLOWS AT HOWELL		12/31/2020 366 Days Settled			
HOWELL, MI 48855		CR Beds 129 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
WPS MI		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay	
				68.1	
Current Assets	-2,106,064	Total Charges	9,710,580	Average Wages	
Fixed Assets	19,023,108	Contract Allowance	882,426	22.98	
Other Assets	-5,367,165	Operating Revenue	8,828,154	9.1%	
Total Assets	<u>11,549,879</u>	Operating Expense	8,488,505	90.9%	
Current Liabilities	603,975	Operating Margin	339,649	96.2%	
Long Term Liabilities	507,895	Other Income	483,824	3.8%	
Total Equity	<u>10,438,009</u>	Other Expense	0	5.5%	
Total Liab. and Equity	<u>11,549,879</u>	Net Profit or Loss	<u>823,473</u>	0.0%	
				9.3%	

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235701 THE WILLOWS AT OKEMOS				Proprietary - Corporation	
THE WILLOWS AT OKEMOS		12/31/2020 366 Days Settled			
OKEMOS, MI 48864		CR Beds 92 POS Beds 0			
INGHAM		Key Performance Ind.			
CGS (KENTUCKY)		Occupancy Rate		74.8%	
Balance Sheet		Income Statement		Length of Stay	
				69.0	
Current Assets	-430,734	Total Charges	9,724,048	Average Wages	21.79
Fixed Assets	12,683,770	Contract Allowance	1,026,887	10.6% Skilled Nursing	72.0%
Other Assets	6,387,358	Operating Revenue	8,697,161	89.4% Ancillary Service	14.0%
Total Assets	18,640,394	Operating Expense	8,915,231	102.5% Current Ratio	(0.5)
Current Liabilities	802,330	Operating Margin	-218,070	-2.5% Days to Collect	23.5
Long Term Liabilities	7,995,485	Other Income	596,933	6.9% Avg Payment Days	20.9
Total Equity	9,842,579	Other Expense	0	0.0% Depreciation Rate	5.2%
Total Liab. and Equity	18,640,394	Net Profit or Loss	378,863	4.4% Return on Equity	3.8%
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235009 THORNAPPLE MANOR				Government - County	
THORNAPPLE MANOR		12/31/2020 366 Days Settled			
HASTINGS, MI 49058		CR Beds 161 POS Beds 0			
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.8%	
Balance Sheet		Income Statement		Length of Stay	
				168.9	
Current Assets	6,375,033	Total Charges	23,916,677	Average Wages	23.18
Fixed Assets	21,021,473	Contract Allowance	5,193,754	21.7% Skilled Nursing	91.2%
Other Assets	1,828,538	Operating Revenue	18,722,923	78.3% Ancillary Service	8.8%
Total Assets	29,225,044	Operating Expense	22,262,909	118.9% Current Ratio	2.1
Current Liabilities	2,982,742	Operating Margin	-3,539,986	-18.9% Days to Collect	21.2
Long Term Liabilities	7,088,696	Other Income	5,340,814	28.5% Avg Payment Days	38.0
Total Equity	19,153,606	Other Expense	0	0.0% Depreciation Rate	3.2%
Total Liab. and Equity	29,225,044	Net Profit or Loss	1,309,097	7.0% Return on Equity	6.8%

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235089 TUSCOLA COUNTY MEDICAL CARE FACILITY				Government - County		
TUSCOLA COUNTY MEDICAL CARE FACILITY		12/31/2020 366 Days Settled				
CARO, MI 48723				CR Beds 159	POS Beds 0	
TUSCOLA				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.0%	
Balance Sheet		Income Statement		Length of Stay	191.0	
Current Assets	10,777,767	Total Charges	23,118,846	Average Wages	22.46	
Fixed Assets	12,283,350	Contract Allowance	2,227,925	9.6%	Skilled Nursing	92.4%
Other Assets	-837,068	Operating Revenue	20,890,921	90.4%	Ancillary Service	7.6%
Total Assets	22,224,049	Operating Expense	22,152,385	106.0%	Current Ratio	2.2
Current Liabilities	4,881,364	Operating Margin	-1,261,464	-6.0%	Days to Collect	35.6
Long Term Liabilities	3,633,345	Other Income	2,269,649	10.9%	Avg Payment Days	53.9
Total Equity	13,709,340	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	22,224,049	Net Profit or Loss	992,291	4.7%	Return on Equity	7.2%
235649 VALLEY HEALTH CENTER				Nonprofit - Church		
VALLEY HEALTH CENTER		6/30/2020 366 Days Settled				
GRAND RAPIDS, MI 49546				CR Beds 20	POS Beds 0	
KENT				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.2%	
Balance Sheet		Income Statement		Length of Stay	502.5	
Current Assets	100	Total Charges	2,573,325	Average Wages	24.15	
Fixed Assets	0	Contract Allowance	178,221	6.9%	Skilled Nursing	99.2%
Other Assets	0	Operating Revenue	2,395,104	93.1%	Ancillary Service	0.8%
Total Assets	100	Operating Expense	2,113,676	88.2%	Current Ratio	
Current Liabilities	0	Operating Margin	281,428	11.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	38,965	1.6%	Avg Payment Days	0.0
Total Equity	100	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	100	Net Profit or Loss	320,393	13.4%	Return on Equity	320,393.0 %

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235377 VALLEY VIEW CARE CENTER		Proprietary - Corporation			
VALLEY VIEW CARE CENTER		12/31/2020 366 Days Settled			
GRAND RAPIDS, MI 49544		CR Beds 139 POS Beds 0			
KENT		Key Performance Ind.			
NGS (WI)		Occupancy Rate		82.4%	
		Length of Stay		201.6	
		Average Wages		21.17	
		24.6%		Skilled Nursing 88.3%	
		75.4%		Ancillary Service 11.7%	
		108.1%		Current Ratio 0.5	
		-8.1%		Days to Collect 39.5	
		7.6%		Avg Payment Days 17.1	
		0.0%		Depreciation Rate 138.7%	
		-3.4%		Return on Equity 51.7%	
<hr/>					
235254 VISTA GRANDE VILLA		Nonprofit - Other			
VISTA GRANDE VILLA		12/31/2020 366 Days Settled			
JACKSON, MI 49202		CR Beds 342 POS Beds 0			
JACKSON		Key Performance Ind.			
CAHABA		Occupancy Rate		81.1%	
		Length of Stay		1,014.5	
		Average Wages		24.26	
		13.0%		Skilled Nursing 20.3%	
		87.0%		Ancillary Service 19.2%	
		115.3%		Current Ratio 0.8	
		-15.3%		Days to Collect 27.7	
		18.4%		Avg Payment Days 23.7	
		0.0%		Depreciation Rate 7.4%	
		3.2%		Return on Equity -3.5%	

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235259 WARREN WOODS HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
WARREN WOODS HEALTH AND REHABILITATION CENTER		9/30/2020 366 Days Settled			
WARREN, MI 48089				CR Beds 185 POS Beds 0	
MACOMB				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.1%
Balance Sheet		Income Statement		Length of Stay	105.1
Current Assets	-286,661	Total Charges	43,115,012	Average Wages	24.95
Fixed Assets	11,073,648	Contract Allowance	30,837,040	71.5% Skilled Nursing	95.0%
Other Assets	14,528	Operating Revenue	12,277,972	28.5% Ancillary Service	5.0%
Total Assets	10,801,515	Operating Expense	14,589,189	118.8% Current Ratio	(0.1)
Current Liabilities	2,307,628	Operating Margin	-2,311,217	-18.8% Days to Collect	(8.7)
Long Term Liabilities	13,690,213	Other Income	808,244	6.6% Avg Payment Days	55.1
Total Equity	-5,196,326	Other Expense	0	0.0% Depreciation Rate	13.2%
Total Liab. and Equity	10,801,515	Net Profit or Loss	(1,502,973)	-12.2% Return on Equity	28.9%
235607 WARWICK LIVING CENTER				Nonprofit - Other	
WARWICK LIVING CENTER		3/31/2020 366 Days Settled			
ALMA, MI 48801				CR Beds 45 POS Beds 0	
GRATIOT				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.7%
Balance Sheet		Income Statement		Length of Stay	123.5
Current Assets	588,338	Total Charges	7,186,509	Average Wages	17.50
Fixed Assets	3,875,296	Contract Allowance	1,935,021	26.9% Skilled Nursing	69.3%
Other Assets	1,930,327	Operating Revenue	5,251,488	73.1% Ancillary Service	30.7%
Total Assets	6,393,961	Operating Expense	5,578,204	106.2% Current Ratio	1.4
Current Liabilities	431,573	Operating Margin	-326,716	-6.2% Days to Collect	68.9
Long Term Liabilities	5,630,932	Other Income	-60,571	-1.2% Avg Payment Days	24.2
Total Equity	331,456	Other Expense	0	0.0% Depreciation Rate	9.1%
Total Liab. and Equity	6,393,961	Net Profit or Loss	(530,004)	-10.1% Return on Equity	-159.9%

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235668 WELLBRIDGE OF BRIGHTON				Proprietary - Corporation	
WELLBRIDGE OF BRIGHTON		12/31/2020 366 Days Settled			
HOWELL, MI 48843		CR Beds 88 POS Beds 0			
LIVINGSTON		Key Performance Ind.			
WPS MI		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay	
				40.2	
Current Assets	2,783,483	Total Charges	22,479,760	Average Wages	
Fixed Assets	93,039	Contract Allowance	11,275,981	22.29	
Other Assets	391,716	Operating Revenue	11,203,779	50.2%	
Total Assets	3,268,238	Operating Expense	11,349,204	49.8%	
Current Liabilities	129,134	Operating Margin	-145,425	101.3%	
Long Term Liabilities	0	Other Income	1,789,005	-1.3%	
Total Equity	3,139,104	Other Expense	0	16.0%	
Total Liab. and Equity	3,268,238	Net Profit or Loss	1,522,591	0.0%	
				Depreciation Rate	
				89.1%	
				Return on Equity	
				48.5%	

235726 WELLBRIDGE OF CLARKSTON				Proprietary - Corporation	
WELLBRIDGE OF CLARKSTON		12/31/2020 366 Days Settled			
CLARKSTON, MI 48348		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		38.0%	
Balance Sheet		Income Statement		Length of Stay	
				32.8	
Current Assets	1,852,363	Total Charges	13,076,083	Average Wages	
Fixed Assets	1,213,960	Contract Allowance	6,699,680	22.66	
Other Assets	986,301	Operating Revenue	6,376,403	51.2%	
Total Assets	4,052,624	Operating Expense	8,078,464	48.8%	
Current Liabilities	7,165,137	Operating Margin	-1,702,061	126.7%	
Long Term Liabilities	0	Other Income	1,244,395	-26.7%	
Total Equity	-3,112,513	Other Expense	0	19.5%	
Total Liab. and Equity	4,052,624	Net Profit or Loss	(639,126)	0.0%	
				Depreciation Rate	
				95.6%	
				Return on Equity	
				20.5%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

235715 WELLBRIDGE OF FENTON				Proprietary - Corporation	
WELLBRIDGE OF FENTON		12/31/2020 366 Days Settled			
FENTON, MI 48430		CR Beds 100 POS Beds 0			
GENESEE		Key Performance Ind.			
WPS MI		Occupancy Rate		68.1%	
Balance Sheet		Income Statement		Length of Stay 58.4	
Current Assets	1,539,967	Total Charges	17,786,602	Average Wages	21.36
Fixed Assets	1,525,259	Contract Allowance	8,205,625	46.1%	Skilled Nursing 74.0%
Other Assets	363,315	Operating Revenue	9,580,977	53.9%	Ancillary Service 26.0%
Total Assets	3,428,541	Operating Expense	11,106,046	115.9%	Current Ratio 0.4
Current Liabilities	4,366,366	Operating Margin	-1,525,069	-15.9%	Days to Collect 49.9
Long Term Liabilities	0	Other Income	1,564,028	16.3%	Avg Payment Days 48.9
Total Equity	-937,825	Other Expense	0	0.0%	Depreciation Rate 67.5%
Total Liab. and Equity	3,428,541	Net Profit or Loss	(248,633)	-2.6%	Return on Equity 26.5%
235171 WELLBRIDGE OF GRAND BLANC				Proprietary - Corporation	
WELLBRIDGE OF GRAND BLANC		12/31/2020 366 Days Settled			
GRAND BLANC, MI 48439		CR Beds 128 POS Beds 0			
GENESEE		Key Performance Ind.			
NGS (WI)		Occupancy Rate		61.4%	
Balance Sheet		Income Statement		Length of Stay 39.0	
Current Assets	1,333,767	Total Charges	25,124,874	Average Wages	20.42
Fixed Assets	1,344,140	Contract Allowance	12,896,635	51.3%	Skilled Nursing 64.5%
Other Assets	1,538,821	Operating Revenue	12,228,239	48.7%	Ancillary Service 35.5%
Total Assets	4,216,728	Operating Expense	14,085,417	115.2%	Current Ratio 0.2
Current Liabilities	5,481,135	Operating Margin	-1,857,178	-15.2%	Days to Collect 35.5
Long Term Liabilities	0	Other Income	1,912,633	15.6%	Avg Payment Days 39.2
Total Equity	-1,264,407	Other Expense	0	0.0%	Depreciation Rate 151.6%
Total Liab. and Equity	4,216,728	Net Profit or Loss	(293,077)	-2.4%	Return on Equity 23.2%

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235716 WELLBRIDGE OF ROCHESTER HILLS				Proprietary - Corporation	
WELLBRIDGE OF ROCHESTER HILLS		12/31/2020 366 Days Settled			
ROCHESTER HILLS, MI 48307		CR Beds 100 POS Beds 0			
OAKLAND		Key Performance Ind.			
WPS MI		Occupancy Rate		73.5%	
Balance Sheet		Income Statement		Length of Stay	
				37.1	
Current Assets	3,870,136	Total Charges	24,755,784	Average Wages	
Fixed Assets	978,671	Contract Allowance	12,898,442	21.72	
Other Assets	425,539	Operating Revenue	11,857,342	52.1%	
Total Assets	<u>5,274,346</u>	Operating Expense	12,801,641	47.9%	
Current Liabilities	6,021,665	Operating Margin	-944,299	108.0%	
Long Term Liabilities	0	Other Income	1,800,306	-8.0%	
Total Equity	<u>-747,319</u>	Other Expense	0	15.2%	
Total Liab. and Equity	<u>5,274,346</u>	Net Profit or Loss	<u>346,153</u>	0.0%	
				2.9%	
				Return on Equity	
				-46.3%	
<hr/>					
235704 WELLBRIDGE OF ROMEO, LLC				Proprietary - Corporation	
WELLBRIDGE OF ROMEO, LLC		12/31/2020 366 Days Settled			
ROMEO, MI 48065		CR Beds 124 POS Beds 0			
MACOMB		Key Performance Ind.			
WPS MI		Occupancy Rate		77.9%	
Balance Sheet		Income Statement		Length of Stay	
				87.9	
Current Assets	1,254,361	Total Charges	24,922,227	Average Wages	
Fixed Assets	940,347	Contract Allowance	11,630,225	20.83	
Other Assets	425,692	Operating Revenue	13,292,002	46.7%	
Total Assets	<u>2,620,400</u>	Operating Expense	14,245,440	53.3%	
Current Liabilities	2,282,258	Operating Margin	-953,438	107.2%	
Long Term Liabilities	0	Other Income	1,711,112	-7.2%	
Total Equity	<u>338,142</u>	Other Expense	0	12.9%	
Total Liab. and Equity	<u>2,620,400</u>	Net Profit or Loss	<u>421,094</u>	0.0%	
				3.2%	
				Return on Equity	
				124.5%	

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235274 WELLSRING LUTHERAN NURSING AND REHAB SERVICES				Nonprofit - Church	
WELLSRING LUTHERAN NURSING AND REHAB SERVICES				12/31/2020 366 Days Settled	
MONROE, MI 48161				CR Beds 122 POS Beds 0	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 71.4%	
Balance Sheet		Income Statement		Length of Stay 132.8	
Current Assets	20,443,438	Total Charges	11,760,355	Average Wages 19.91	
Fixed Assets	1,397,069	Contract Allowance	1,712,642	14.6%	Skilled Nursing 89.1%
Other Assets	106,998	Operating Revenue	10,047,713	85.4%	Ancillary Service 10.9%
Total Assets	21,947,505	Operating Expense	10,877,259	108.3%	Current Ratio 3.8
Current Liabilities	5,323,435	Operating Margin	-829,546	-8.3%	Days to Collect 58.9
Long Term Liabilities	706,675	Other Income	2,924,521	29.1%	Avg Payment Days 41.9
Total Equity	15,917,395	Other Expense	0	0.0%	Depreciation Rate 1.9%
Total Liab. and Equity	21,947,505	Net Profit or Loss	1,884,421	18.8%	Return on Equity 11.8%

235269 WELLSRING LUTHERAN SERVICES				Nonprofit - Church	
WELLSRING LUTHERAN SERVICES				12/31/2020 366 Days Settled	
FRANKENMUTH, MI 48734				CR Beds 112 POS Beds 0	
SAGINAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 50.7%	
Balance Sheet		Income Statement		Length of Stay 62.6	
Current Assets	13,009,336	Total Charges	8,530,579	Average Wages 21.45	
Fixed Assets	1,572,438	Contract Allowance	1,152,517	13.5%	Skilled Nursing 78.7%
Other Assets	3,055,175	Operating Revenue	7,378,062	86.5%	Ancillary Service 21.3%
Total Assets	17,636,949	Operating Expense	8,631,285	117.0%	Current Ratio 2.8
Current Liabilities	4,689,995	Operating Margin	-1,253,223	-17.0%	Days to Collect 48.4
Long Term Liabilities	703,950	Other Income	2,113,968	28.7%	Avg Payment Days 45.5
Total Equity	12,243,004	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	17,636,949	Net Profit or Loss	641,963	8.7%	Return on Equity 5.2%

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235400 WELLSRING LUTHERAN SERVICES				Nonprofit - Other	
WELLSRING LUTHERAN SERVICES				12/31/2020 366 Days Settled	
FAIRVIEW, MI 48621				CR Beds 39 POS Beds 0	
OSCODA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.4%	
Balance Sheet		Income Statement		Length of Stay 138.5	
Current Assets	1,153,495	Total Charges	4,091,461	Average Wages 18.06	
Fixed Assets	1,195,028	Contract Allowance	86,652	2.1% Skilled Nursing 83.3%	
Other Assets	28,484	Operating Revenue	4,004,809	97.9% Ancillary Service 16.7%	
Total Assets	<u>2,377,007</u>	Operating Expense	4,420,107	110.4% Current Ratio 0.3	
Current Liabilities	3,811,734	Operating Margin	-415,298	-10.4% Days to Collect 50.6	
Long Term Liabilities	1,107,504	Other Income	949,432	23.7% Avg Payment Days 45.8	
Total Equity	-2,542,231	Other Expense	0	0.0% Depreciation Rate 6.0%	
Total Liab. and Equity	<u>2,377,007</u>	Net Profit or Loss	<u>516,725</u>	12.9% Return on Equity -20.3%	
235488 WEST BLOOMFIELD HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
WEST BLOOMFIELD HEALTH AND REHABILITATION CENTER				12/31/2020 366 Days Settled	
WEST BLOOMFIELD, MI 48322				CR Beds 172 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 64.1%	
Balance Sheet		Income Statement		Length of Stay 67.3	
Current Assets	3,434,906	Total Charges	15,187,396	Average Wages 25.43	
Fixed Assets	491,351	Contract Allowance	1,053,005	6.9% Skilled Nursing 74.1%	
Other Assets	0	Operating Revenue	14,134,391	93.1% Ancillary Service 25.9%	
Total Assets	<u>3,926,257</u>	Operating Expense	16,363,684	115.8% Current Ratio 2.0	
Current Liabilities	1,698,030	Operating Margin	-2,229,293	-15.8% Days to Collect 43.6	
Long Term Liabilities	0	Other Income	3,994,975	28.3% Avg Payment Days 14.4	
Total Equity	2,228,227	Other Expense	0	0.0% Depreciation Rate 51.3%	
Total Liab. and Equity	<u>3,926,257</u>	Net Profit or Loss	<u>1,609,695</u>	11.4% Return on Equity 72.2%	

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235262 WEST HICKORY HAVEN				Proprietary - Corporation		
WEST HICKORY HAVEN		12/31/2020 366 Days Settled				
MILFORD, MI 48380				CR Beds 101 POS Beds 0		
OAKLAND				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.7%	
				Length of Stay	257.4	
Balance Sheet		Income Statement		Average Wages	14.19	
Current Assets	2,320,276	Total Charges	12,769,909	28.8%	Skilled Nursing	91.4%
Fixed Assets	922,924	Contract Allowance	3,674,283	71.2%	Ancillary Service	8.6%
Other Assets	-208,026	Operating Revenue	9,095,626	102.8%	Current Ratio	1.9
Total Assets	3,035,174	Operating Expense	9,353,360	-2.8%	Days to Collect	20.5
Current Liabilities	1,219,218	Operating Margin	-257,734	19.8%	Avg Payment Days	24.0
Long Term Liabilities	269,597	Other Income	1,796,916	0.0%	Depreciation Rate	45.5%
Total Equity	1,546,359	Other Expense	0	16.3%	Return on Equity	95.9%
Total Liab. and Equity	3,035,174	Net Profit or Loss	1,482,904			
235374 WEST OAKS SENIOR CARE & REHAB CENTER				Proprietary - Corporation		
WEST OAKS SENIOR CARE & REHAB CENTER		12/31/2020 366 Days Settled				
DETROIT, MI 48219				CR Beds 102 POS Beds 0		
WAYNE				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.4%	
				Length of Stay	102.0	
Balance Sheet		Income Statement		Average Wages	21.23	
Current Assets	-952,266	Total Charges	12,154,705	26.1%	Skilled Nursing	81.8%
Fixed Assets	582,009	Contract Allowance	3,177,315	73.9%	Ancillary Service	18.2%
Other Assets	0	Operating Revenue	8,977,390	115.4%	Current Ratio	(0.8)
Total Assets	-370,257	Operating Expense	10,363,350	-15.4%	Days to Collect	53.9
Current Liabilities	1,124,039	Operating Margin	-1,385,960	16.1%	Avg Payment Days	28.6
Long Term Liabilities	0	Other Income	1,443,247	0.0%	Depreciation Rate	29.3%
Total Equity	-1,494,296	Other Expense	0	-1.9%	Return on Equity	11.7%
Total Liab. and Equity	-370,257	Net Profit or Loss	(174,937)			

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235625 WEST WOODS OF BRIDGMAN		Proprietary - Corporation	
WEST WOODS OF BRIDGMAN		12/31/2020 366 Days Settled	
BRIDGMAN, MI 49106		CR Beds 92 POS Beds 0	
BERRIEN		Key Performance Ind.	
		Occupancy Rate	61.2%
		Length of Stay	111.9
		Average Wages	13.82
		21.5% Skilled Nursing	82.9%
		78.5% Ancillary Service	17.1%
		121.1% Current Ratio	1.2
		-21.1% Days to Collect	30.1
		22.5% Avg Payment Days	28.1
		0.0% Depreciation Rate	398.4%
		-1.0% Return on Equity	6.8%

Balance Sheet		Income Statement	
Current Assets	1,356,045	Total Charges	7,460,713
Fixed Assets	112,098	Contract Allowance	1,607,774
Other Assets	25,903	Operating Revenue	5,852,939
Total Assets	1,494,046	Operating Expense	7,086,060
Current Liabilities	1,141,443	Operating Margin	-1,233,121
Long Term Liabilities	1,212,225	Other Income	1,314,501
Total Equity	-859,622	Other Expense	0
Total Liab. and Equity	1,494,046	Net Profit or Loss	(58,425)

235594 WEST WOODS OF NILES		Proprietary - Corporation	
WEST WOODS OF NILES		12/31/2020 366 Days Settled	
NILES, MI 49120		CR Beds 121 POS Beds 0	
BERRIEN		Key Performance Ind.	
		Occupancy Rate	76.4%
		Length of Stay	124.3
		Average Wages	14.37
		21.1% Skilled Nursing	84.0%
		78.9% Ancillary Service	16.0%
		103.3% Current Ratio	2.7
		-3.3% Days to Collect	24.4
		21.9% Avg Payment Days	25.6
		0.0% Depreciation Rate	101.6%
		16.7% Return on Equity	67.5%

Balance Sheet		Income Statement	
Current Assets	4,352,452	Total Charges	14,155,029
Fixed Assets	329,388	Contract Allowance	2,981,210
Other Assets	-227,034	Operating Revenue	11,173,819
Total Assets	4,454,806	Operating Expense	11,540,866
Current Liabilities	1,586,682	Operating Margin	-367,047
Long Term Liabilities	97,043	Other Income	2,441,643
Total Equity	2,771,081	Other Expense	0
Total Liab. and Equity	4,454,806	Net Profit or Loss	1,869,942

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235565 WESTGATE NURSING & REHAB COMMUNITY				Proprietary - Corporation	
WESTGATE NURSING & REHAB COMMUNITY		12/31/2020 366 Days Settled			
IRONWOOD, MI 49938		CR Beds 99 POS Beds 0			
GOGEBIC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		67.5%	
Balance Sheet		Income Statement		Length of Stay	
				274.9	
Current Assets	4,832,311	Total Charges	7,575,484	Average Wages	22.23
Fixed Assets	434,418	Contract Allowance	1,041,643	13.8% Skilled Nursing	79.0%
Other Assets	59,452	Operating Revenue	6,533,841	86.2% Ancillary Service	15.5%
Total Assets	5,326,181	Operating Expense	6,092,730	93.2% Current Ratio	6.1
Current Liabilities	791,770	Operating Margin	441,111	6.8% Days to Collect	282.3
Long Term Liabilities	0	Other Income	369,529	5.7% Avg Payment Days	32.1
Total Equity	4,534,411	Other Expense	0	0.0% Depreciation Rate	73.2%
Total Liab. and Equity	5,326,181	Net Profit or Loss	788,654	12.1% Return on Equity	17.4%

235642 WESTLAKE HEALTH CAMPUS				Proprietary - Corporation	
WESTLAKE HEALTH CAMPUS		12/31/2020 366 Days Settled			
COMMERCE, MI 48382		CR Beds 119 POS Beds 0			
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.3%	
Balance Sheet		Income Statement		Length of Stay	
				69.3	
Current Assets	13,999,934	Total Charges	12,757,113	Average Wages	22.44
Fixed Assets	20,416,459	Contract Allowance	1,118,688	8.8% Skilled Nursing	51.6%
Other Assets	-574,684	Operating Revenue	11,638,425	91.2% Ancillary Service	13.7%
Total Assets	33,841,709	Operating Expense	12,006,063	103.2% Current Ratio	13.2
Current Liabilities	1,059,622	Operating Margin	-367,638	-3.2% Days to Collect	13.6
Long Term Liabilities	14,752,996	Other Income	591,737	5.1% Avg Payment Days	23.6
Total Equity	18,029,091	Other Expense	0	0.0% Depreciation Rate	5.5%
Total Liab. and Equity	33,841,709	Net Profit or Loss	224,099	1.9% Return on Equity	1.2%

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235332 WESTLAND, A VILLA CENTER		Proprietary - Corporation	
WESTLAND, A VILLA CENTER		12/31/2020 366 Days Settled	
WESTLAND, MI 48185		CR Beds 230 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	77.7%
Balance Sheet		Income Statement	
Current Assets	6,491,485	Total Charges	27,153,053
Fixed Assets	319,626	Contract Allowance	7,624,794
Other Assets	0	Operating Revenue	19,528,259
Total Assets	6,811,111	Operating Expense	18,247,725
Current Liabilities	1,520,268	Operating Margin	1,280,534
Long Term Liabilities	0	Other Income	2,026,889
Total Equity	5,290,843	Other Expense	0
Total Liab. and Equity	6,811,111	Net Profit or Loss	2,914,910
		28.1%	71.9%
		93.4%	6.6%
		10.4%	0.0%
		14.9%	
		Length of Stay	102.6
		Average Wages	24.53
		Skilled Nursing	81.7%
		Ancillary Service	18.3%
		Current Ratio	4.3
		Days to Collect	53.2
		Avg Payment Days	30.5
		Depreciation Rate	244.1%
		Return on Equity	55.1%

235444 WESTWOOD NURSING CENTER		Proprietary - Corporation	
WESTWOOD NURSING CENTER		9/30/2020 366 Days Settled	
DETROIT, MI 48235		CR Beds 121 POS Beds 0	
WAYNE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	68.4%
Balance Sheet		Income Statement	
Current Assets	3,516,354	Total Charges	16,897,979
Fixed Assets	424,885	Contract Allowance	9,932,388
Other Assets	0	Operating Revenue	6,965,591
Total Assets	3,941,239	Operating Expense	7,637,198
Current Liabilities	5,611,186	Operating Margin	-671,607
Long Term Liabilities	466,372	Other Income	663,861
Total Equity	-2,136,319	Other Expense	0
Total Liab. and Equity	3,941,239	Net Profit or Loss	(7,746)
		58.8%	41.2%
		109.6%	-9.6%
		9.5%	0.0%
		-0.1%	
		Length of Stay	102.3
		Average Wages	21.56
		Skilled Nursing	93.7%
		Ancillary Service	6.3%
		Current Ratio	0.6
		Days to Collect	173.2
		Avg Payment Days	241.0
		Depreciation Rate	45.8%
		Return on Equity	0.4%

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235604 WOODHAVEN RETIREMENT COMMUNITY				Nonprofit - Church	
WOODHAVEN RETIREMENT COMMUNITY 6/30/2020 366 Days Settled					
LIVONIA, MI 48154				CR Beds 105 POS Beds 0	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.5%
Balance Sheet		Income Statement		Length of Stay	68.7
Current Assets	827,936	Total Charges	9,473,010	Average Wages	27.93
Fixed Assets	13,093,994	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	5,888,739	Operating Revenue	9,473,010	100.0%	Ancillary Service
Total Assets	19,810,669	Operating Expense	9,009,338	95.1%	Current Ratio
Current Liabilities	2,145,878	Operating Margin	463,672	4.9%	Days to Collect
Long Term Liabilities	1,470,921	Other Income	1,870,310	19.7%	Avg Payment Days
Total Equity	16,193,870	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	19,810,669	Net Profit or Loss	2,243,982	23.7%	Return on Equity
235556 WOODWARD HILLS HEALTH AND REHABILITATION CTR				Proprietary - Partnership	
WOODWARD HILLS HEALTH AND REHABILITATION CTR 12/31/2020 366 Days Settled					
BLOOMFIELD HILLS, MI 48304				CR Beds 190 POS Beds 0	
OAKLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	57.4%
Balance Sheet		Income Statement		Length of Stay	38.0
Current Assets	3,156,569	Total Charges	19,513,250	Average Wages	17.76
Fixed Assets	277,487	Contract Allowance	2,249,081	11.5%	Skilled Nursing
Other Assets	5,174,783	Operating Revenue	17,264,169	88.5%	Ancillary Service
Total Assets	8,608,839	Operating Expense	21,350,335	123.7%	Current Ratio
Current Liabilities	3,778,498	Operating Margin	-4,086,166	-23.7%	Days to Collect
Long Term Liabilities	6,130,935	Other Income	2,997,952	17.4%	Avg Payment Days
Total Equity	-1,300,594	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	8,608,839	Net Profit or Loss	(1,088,214)	-6.3%	Return on Equity

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