

SNF Profile Report - 2020

Sample Skilled Nursing Facility reports from the Halmanac.com website.

056376 A GRACE SUB ACUTE & SKILLED CARE				Proprietary - Corporation	
A GRACE SUB ACUTE & SKILLED CARE				12/31/2020 366 Days Settled	
SAN JOSE, CA 95128				CR Beds 166 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	67.6%
Balance Sheet		Income Statement		Length of Stay	293.2
Current Assets	7,220,551	Total Charges	29,356,970	Average Wages	28.41
Fixed Assets	75,199	Contract Allowance	12,849,459	43.8% Skilled Nursing	87.9%
Other Assets	746,871	Operating Revenue	16,507,511	56.2% Ancillary Service	12.1%
Total Assets	8,042,621	Operating Expense	15,306,906	92.7% Current Ratio	3.7
Current Liabilities	1,930,601	Operating Margin	1,200,605	7.3% Days to Collect	53.7
Long Term Liabilities	330,000	Other Income	1,126,736	6.8% Avg Payment Days	44.3
Total Equity	5,782,020	Other Expense	0	0.0% Depreciation Rate	169.4%
Total Liab. and Equity	8,042,621	Net Profit or Loss	2,276,927	13.8% Return on Equity	39.4%

055698 ABBY GARDENS HEALTHCARE CENTER				Proprietary - Other	
ABBY GARDENS HEALTHCARE CENTER				12/31/2020 366 Days Settled	
SAN DIEGO, CA 92123				CR Beds 99 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	84.8%
Balance Sheet		Income Statement		Length of Stay	136.0
Current Assets	1,456,239	Total Charges	11,039,800	Average Wages	22.74
Fixed Assets	870,953	Contract Allowance	216,471	2.0% Skilled Nursing	77.2%
Other Assets	100,103	Operating Revenue	10,823,329	98.0% Ancillary Service	22.8%
Total Assets	2,427,295	Operating Expense	10,575,366	97.7% Current Ratio	0.3
Current Liabilities	4,318,285	Operating Margin	247,963	2.3% Days to Collect	8.6
Long Term Liabilities	0	Other Income	331,594	3.1% Avg Payment Days	33.8
Total Equity	-1,890,990	Other Expense	0	0.0% Depreciation Rate	37.8%
Total Liab. and Equity	2,427,295	Net Profit or Loss	579,557	5.4% Return on Equity	-30.6%

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055011 ACACIA PARK NURSING & REHAB CENTER		Proprietary - Corporation	
ACACIA PARK NURSING & REHAB CENTER		12/31/2020 366 Days Settled	
MODESTO, CA 95355		CR Beds 99 POS Beds 0	
STANISLAUS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 54.5%	
Balance Sheet		Income Statement	
Current Assets	731,002	Total Charges	4,520,192
Fixed Assets	0	Contract Allowance	0
Other Assets	-2,760,000	Operating Revenue	4,520,192
Total Assets	-2,028,998	Operating Expense	7,319,733
Current Liabilities	961,417	Operating Margin	-2,799,541
Long Term Liabilities	0	Other Income	1,349,088
Total Equity	-2,990,415	Other Expense	0
Total Liab. and Equity	-2,028,998	Net Profit or Loss	(1,450,453)
			0.0%
			100.0%
			161.9%
			-61.9%
			29.8%
			0.0%
			-32.1%
			Length of Stay 191.6
			Average Wages 20.01
			Skilled Nursing 87.2%
			Ancillary Service 12.8%
			Current Ratio 0.8
			Days to Collect 56.8
			Avg Payment Days 4.2
			Depreciation Rate 365.6%
			Return on Equity 48.5%
555261 ACC CARE CENTER		Nonprofit - Other	
ACC CARE CENTER		12/31/2020 366 Days Settled	
SACRAMENTO, CA 95831		CR Beds 99 POS Beds 0	
SACRAMENTO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 79.2%	
Balance Sheet		Income Statement	
Current Assets	3,109,755	Total Charges	13,632,548
Fixed Assets	1,555,717	Contract Allowance	1,608,090
Other Assets	16,101,386	Operating Revenue	12,024,458
Total Assets	20,766,858	Operating Expense	12,127,504
Current Liabilities	3,796,580	Operating Margin	-103,046
Long Term Liabilities	0	Other Income	1,009,747
Total Equity	16,970,278	Other Expense	0
Total Liab. and Equity	20,766,858	Net Profit or Loss	906,701
			11.8%
			88.2%
			100.9%
			-0.9%
			8.4%
			0.0%
			7.5%
			Length of Stay 96.9
			Average Wages 25.03
			Skilled Nursing 73.1%
			Ancillary Service 26.9%
			Current Ratio 0.8
			Days to Collect 37.0
			Avg Payment Days 34.0
			Depreciation Rate 2.7%
			Return on Equity 5.3%

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555913 ADVANCED HEALTH CARE OF SACRAMENTO				Proprietary - Corporation	
ADVANCED HEALTH CARE OF SACRAMENTO		12/31/2020 366 Days Settled			
NORTH SACRAMENTO, CA 95815		CR Beds 40 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
NOVITAS (TEXAS)		Occupancy Rate		94.4%	
Balance Sheet		Income Statement		Length of Stay	
				25.6	
Current Assets	2,245,398	Total Charges	16,258,471	Average Wages	
Fixed Assets	126,345	Contract Allowance	3,647,985	29.39	
Other Assets	100,000	Operating Revenue	12,610,486	22.4%	
Total Assets	2,471,743	Operating Expense	12,255,190	77.6%	
Current Liabilities	708,285	Operating Margin	355,296	97.2%	
Long Term Liabilities	1,885,228	Other Income	419,410	2.8%	
Total Equity	-121,770	Other Expense	0	3.3%	
Total Liab. and Equity	2,471,743	Net Profit or Loss	774,706	0.0%	
				Days to Collect	
				40.8	
				Avg Payment Days	
				20.0	
				Depreciation Rate	
				1,086.4%	
				Return on Equity	
				-636.2%	

055330 ADVANCED REHAB CENTER OF TUSTIN				Proprietary - Corporation	
ADVANCED REHAB CENTER OF TUSTIN		12/31/2020 366 Days Settled			
SANTA ANA, CA 92705		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
NOVITAS		Occupancy Rate		82.6%	
Balance Sheet		Income Statement		Length of Stay	
				56.1	
Current Assets	3,467,796	Total Charges	14,273,539	Average Wages	
Fixed Assets	704,478	Contract Allowance	-1,980,305	27.27	
Other Assets	2,773,853	Operating Revenue	16,253,844	-13.9%	
Total Assets	6,946,127	Operating Expense	12,927,224	113.9%	
Current Liabilities	1,829,926	Operating Margin	3,326,620	79.5%	
Long Term Liabilities	3,002,533	Other Income	4,386	20.5%	
Total Equity	2,113,668	Other Expense	0	0.0%	
Total Liab. and Equity	6,946,127	Net Profit or Loss	2,573,217	0.0%	
				Days to Collect	
				62.6	
				Avg Payment Days	
				43.0	
				Depreciation Rate	
				89.6%	
				Return on Equity	
				121.7%	

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056166 AFFINITY HEALTHCARE CENTER		Proprietary - Partnership	
AFFINITY HEALTHCARE CENTER		12/31/2020 366 Days Settled	
PARAMOUNT, CA 90723		CR Beds 104 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	96.3%
Balance Sheet		Income Statement	
Current Assets	11,349,942	Total Charges	24,352,981
Fixed Assets	2,099,111	Contract Allowance	2,596,966
Other Assets	22,620	Operating Revenue	21,756,015
Total Assets	<u>13,471,673</u>	Operating Expense	20,138,100
Current Liabilities	12,387,998	Operating Margin	1,617,915
Long Term Liabilities	4,393,527	Other Income	192,154
Total Equity	<u>-3,309,852</u>	Other Expense	0
Total Liab. and Equity	<u>13,471,673</u>	Net Profit or Loss	<u>1,810,069</u>
		10.7%	Skilled Nursing 69.4%
		89.3%	Ancillary Service 30.6%
		92.6%	Current Ratio 0.9
		7.4%	Days to Collect 46.4
		0.9%	Avg Payment Days 36.7
		0.0%	Depreciation Rate 17.1%
		8.3%	Return on Equity -54.7%

555690 ALAMEDA CARE CENTER		Proprietary - Corporation	
ALAMEDA CARE CENTER		12/31/2020 366 Days Settled	
BURBANK, CA 91506		CR Beds 89 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	79.2%
Balance Sheet		Income Statement	
Current Assets	3,502,332	Total Charges	11,619,521
Fixed Assets	39,635	Contract Allowance	3,644,172
Other Assets	124,601	Operating Revenue	7,975,349
Total Assets	<u>3,666,568</u>	Operating Expense	8,225,638
Current Liabilities	2,384,909	Operating Margin	-250,289
Long Term Liabilities	0	Other Income	1,114
Total Equity	<u>1,281,659</u>	Other Expense	0
Total Liab. and Equity	<u>3,666,568</u>	Net Profit or Loss	<u>(249,175)</u>
		31.4%	Skilled Nursing 59.7%
		68.6%	Ancillary Service 40.3%
		103.1%	Current Ratio 1.5
		-3.1%	Days to Collect 22.8
		0.0%	Avg Payment Days 19.0
		0.0%	Depreciation Rate 81.5%
		-3.1%	Return on Equity -19.4%

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555486 ALAMEDA HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
ALAMEDA HEALTHCARE & WELLNESS CENTER		8/31/2020 366 Days Settled			
ALAMEDA, CA 94501				CR Beds 166 POS Beds 0	
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	90.9%
				Length of Stay	121.1
				Average Wages	29.10
				13.7% Skilled Nursing	77.3%
				86.3% Ancillary Service	22.7%
				98.9% Current Ratio	1.9
				1.1% Days to Collect	(7.0)
				1.8% Avg Payment Days	100.1
				0.0% Depreciation Rate	199.1%
				2.9% Return on Equity	12.4%
Balance Sheet		Income Statement			
Current Assets	4,369,080	Total Charges	24,973,700		
Fixed Assets	412,568	Contract Allowance	3,420,631		
Other Assets	63,838	Operating Revenue	21,553,069		
Total Assets	4,845,486	Operating Expense	21,308,076		
Current Liabilities	2,289,358	Operating Margin	244,993		
Long Term Liabilities	-2,580,000	Other Income	390,792		
Total Equity	5,136,128	Other Expense	0		
Total Liab. and Equity	4,845,486	Net Profit or Loss	635,785		
056125 ALAMITOS BELMONT REHAB HOSPITA				Proprietary - Corporation	
ALAMITOS BELMONT REHAB HOSPITA		12/31/2020 366 Days Settled			
LONG BEACH, CA 90814				CR Beds 94 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	69.7%
				Length of Stay	46.8
				Average Wages	26.45
				3.2% Skilled Nursing	75.2%
				96.8% Ancillary Service	24.8%
				110.5% Current Ratio	0.9
				-10.5% Days to Collect	33.1
				9.7% Avg Payment Days	29.5
				0.0% Depreciation Rate	1,169.4%
				-0.8% Return on Equity	-10.8%
Balance Sheet		Income Statement			
Current Assets	3,777,805	Total Charges	12,095,559		
Fixed Assets	208,313	Contract Allowance	390,573		
Other Assets	1,027,908	Operating Revenue	11,704,986		
Total Assets	5,014,026	Operating Expense	12,928,328		
Current Liabilities	4,182,306	Operating Margin	-1,223,342		
Long Term Liabilities	1	Other Income	1,131,293		
Total Equity	831,719	Other Expense	0		
Total Liab. and Equity	5,014,026	Net Profit or Loss	(89,464)		

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056169 ALAMITOS WEST HEALTH & REHABILITATION				Proprietary - Partnership	
ALAMITOS WEST HEALTH & REHABILITATION		12/31/2020 366 Days Settled			
LOS ALAMITOS, CA 90720		CR Beds 150 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		69.7%	
		Length of Stay		67.3	
		Average Wages		25.34	
		Skilled Nursing		84.2%	
		Ancillary Service		15.8%	
		Current Ratio		1.4	
		Days to Collect		61.8	
		Avg Payment Days		23.9	
		Depreciation Rate		5.0%	
		Return on Equity		7.7%	
Balance Sheet		Income Statement			
Current Assets	4,221,803	Total Charges	14,375,048		
Fixed Assets	3,292,196	Contract Allowance	1,770,428	12.3%	
Other Assets	2,555,833	Operating Revenue	12,604,620	87.7%	
Total Assets	10,069,832	Operating Expense	13,630,944	108.1%	
Current Liabilities	2,944,148	Operating Margin	-1,026,324	-8.1%	
Long Term Liabilities	3,576,577	Other Income	1,299,429	10.3%	
Total Equity	3,549,107	Other Expense	0	0.0%	
Total Liab. and Equity	10,069,832	Net Profit or Loss	273,105	2.2%	
056293 ALCOTT REHABILITATION HOSPITAL				Proprietary - Corporation	
ALCOTT REHABILITATION HOSPITAL		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90019		CR Beds 121 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		71.7%	
		Length of Stay		92.8	
		Average Wages		25.19	
		Skilled Nursing		70.1%	
		Ancillary Service		29.9%	
		Current Ratio		0.9	
		Days to Collect		74.9	
		Avg Payment Days		42.7	
		Depreciation Rate		125.3%	
		Return on Equity		7.4%	
Balance Sheet		Income Statement			
Current Assets	3,252,996	Total Charges	18,985,089		
Fixed Assets	431,075	Contract Allowance	3,313,334	17.5%	
Other Assets	158,764	Operating Revenue	15,671,755	82.5%	
Total Assets	3,842,835	Operating Expense	16,085,551	102.6%	
Current Liabilities	3,770,039	Operating Margin	-413,796	-2.6%	
Long Term Liabilities	1,942,363	Other Income	288,135	1.8%	
Total Equity	-1,869,567	Other Expense	0	0.0%	
Total Liab. and Equity	3,842,835	Net Profit or Loss	(137,954)	-0.9%	

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056237 ALDEN TERRACE CONVALESCENT HOSPITAL				Proprietary - Corporation	
ALDEN TERRACE CONVALESCENT HOSPITAL		5/31/2020 366 Days Settled			
LOS ANGELES, CA 90006		CR Beds 210 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		85.8%	
Balance Sheet		Income Statement		Length of Stay	
				128.7	
Current Assets	7,317,504	Total Charges	28,156,960	Average Wages	
				20.46	
Fixed Assets	405,549	Contract Allowance	9,971,556	35.4% Skilled Nursing	
				61.1%	
Other Assets	0	Operating Revenue	18,185,404	64.6% Ancillary Service	
				38.9%	
Total Assets	7,723,053	Operating Expense	17,266,329	94.9% Current Ratio	
				1.5	
Current Liabilities	4,835,525	Operating Margin	919,075	5.1% Days to Collect	
				26.2	
Long Term Liabilities	0	Other Income	6,014	0.0% Avg Payment Days	
				18.5	
Total Equity	2,887,528	Other Expense	0	0.0% Depreciation Rate	
				135.1%	
Total Liab. and Equity	7,723,053	Net Profit or Loss	925,089	5.1% Return on Equity	
				32.0%	
555694 ALDERSLY SKILLED NURSING FACILITY				Nonprofit - Other	
ALDERSLY SKILLED NURSING FACILITY		9/30/2020 366 Days Settled			
SAN RAFAEL, CA 94901		CR Beds 20 POS Beds 0			
MARIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.5%	
Balance Sheet		Income Statement		Length of Stay	
				130.2	
Current Assets	1,171,753	Total Charges	2,585,774	Average Wages	
				23.76	
Fixed Assets	10,170,045	Contract Allowance	136,244	5.3% Skilled Nursing	
				88.3%	
Other Assets	26,903,116	Operating Revenue	2,449,530	94.7% Ancillary Service	
				11.7%	
Total Assets	38,244,914	Operating Expense	11,057,033	451.4% Current Ratio	
				0.1	
Current Liabilities	10,083,550	Operating Margin	-8,607,503	-351.4% Days to Collect	
				12.7	
Long Term Liabilities	5,902,424	Other Income	9,401,104	383.8% Avg Payment Days	
				51.0	
Total Equity	22,258,940	Other Expense	0	0.0% Depreciation Rate	
				3.2%	
Total Liab. and Equity	38,244,914	Net Profit or Loss	778,721	31.8% Return on Equity	
				3.5%	

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055438 ALDERSON CONVALESCENT HOSPITAL				Proprietary - Corporation		
ALDERSON CONVALESCENT HOSPITAL				9/30/2020 366 Days Settled		
WOODLAND, CA 95695				CR Beds 140 POS Beds 0		
YOLO				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	76.6%	
Balance Sheet		Income Statement		Length of Stay	543.5	
Current Assets	3,187,833	Total Charges	10,475,263	Average Wages	22.35	
Fixed Assets	411,862	Contract Allowance	-777,024	-7.4%	Skilled Nursing	90.8%
Other Assets	434,139	Operating Revenue	11,252,287	107.4%	Ancillary Service	9.2%
Total Assets	4,033,834	Operating Expense	11,300,681	100.4%	Current Ratio	1.6
Current Liabilities	1,965,562	Operating Margin	-48,394	-0.4%	Days to Collect	31.0
Long Term Liabilities	834,967	Other Income	1,322,310	11.8%	Avg Payment Days	25.7
Total Equity	1,233,305	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	4,033,834	Net Profit or Loss	1,273,916	11.3%	Return on Equity	103.3%
056113 ALEXANDRIA CARE CENTER				Proprietary - Other		
ALEXANDRIA CARE CENTER				12/31/2020 366 Days Settled		
LOS ANGELES, CA 90027				CR Beds 177 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.4%	
Balance Sheet		Income Statement		Length of Stay	122.0	
Current Assets	3,585,654	Total Charges	24,500,506	Average Wages	27.93	
Fixed Assets	1,923,984	Contract Allowance	6,104,163	24.9%	Skilled Nursing	77.8%
Other Assets	-3,498,932	Operating Revenue	18,396,343	75.1%	Ancillary Service	22.2%
Total Assets	2,010,706	Operating Expense	17,908,179	97.3%	Current Ratio	1.0
Current Liabilities	3,498,888	Operating Margin	488,164	2.7%	Days to Collect	66.7
Long Term Liabilities	9,756,137	Other Income	0	0.0%	Avg Payment Days	25.0
Total Equity	-11,244,319	Other Expense	0	0.0%	Depreciation Rate	37.9%
Total Liab. and Equity	2,010,706	Net Profit or Loss	488,164	2.7%	Return on Equity	-4.3%

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555292 ALHAMBRA CONVALESCENT HOSPITAL				Proprietary - Corporation		
ALHAMBRA CONVALESCENT HOSPITAL 12/31/2020 366 Days Settled						
MARTINEZ, CA 94553				CR Beds 44 POS Beds 0		
CONTRA COSTA				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.7%	
Balance Sheet		Income Statement		Length of Stay	620.3	
Current Assets	1,019,546	Total Charges	4,022,640	Average Wages	23.89	
Fixed Assets	1,839,622	Contract Allowance	193,723	4.8%	Skilled Nursing	96.4%
Other Assets	0	Operating Revenue	3,828,917	95.2%	Ancillary Service	3.6%
Total Assets	2,859,168	Operating Expense	3,991,249	104.2%	Current Ratio	0.6
Current Liabilities	1,664,796	Operating Margin	-162,332	-4.2%	Days to Collect	31.8
Long Term Liabilities	1,434,850	Other Income	19,735	0.5%	Avg Payment Days	91.1
Total Equity	-240,478	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	2,859,168	Net Profit or Loss	(142,597)	-3.7%	Return on Equity	59.3%
055760 ALHAMBRA HEALTHCARE & WELLNESS CENTRE, LP				Proprietary - Partnership		
ALHAMBRA HEALTHCARE & WELLNESS 12/31/2020 366 Days Settled				CENTRE, LP		
ALHAMBRA, CA 91801				CR Beds 97 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
PALMETTO (CALIFORNIA)				Occupancy Rate	75.0%	
Balance Sheet		Income Statement		Length of Stay	126.1	
Current Assets	2,455,485	Total Charges	13,306,392	Average Wages	27.04	
Fixed Assets	501,010	Contract Allowance	3,074,837	23.1%	Skilled Nursing	51.3%
Other Assets	569,500	Operating Revenue	10,231,555	76.9%	Ancillary Service	48.7%
Total Assets	3,525,995	Operating Expense	10,685,318	104.4%	Current Ratio	0.5
Current Liabilities	4,996,495	Operating Margin	-453,763	-4.4%	Days to Collect	39.9
Long Term Liabilities	-2,650,000	Other Income	1,361,401	13.3%	Avg Payment Days	157.3
Total Equity	1,179,500	Other Expense	0	0.0%	Depreciation Rate	131.9%
Total Liab. and Equity	3,525,995	Net Profit or Loss	907,638	8.9%	Return on Equity	77.0%

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555879 ALL SAINT'S MAUBERT				Proprietary - Partnership	
ALL SAINT'S MAUBERT		12/31/2020 366 Days Settled			
SAN LEANDRO, CA 94578		CR Beds 14 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay	
				65.0	
Current Assets	5,644,120	Total Charges	6,736,164	Average Wages	33.61
Fixed Assets	36,727	Contract Allowance	670,946	10.0% Skilled Nursing	57.8%
Other Assets	0	Operating Revenue	6,065,218	90.0% Ancillary Service	42.2%
Total Assets	5,680,847	Operating Expense	4,303,153	70.9% Current Ratio	5.0
Current Liabilities	1,126,492	Operating Margin	1,762,065	29.1% Days to Collect	339.3
Long Term Liabilities	224,018	Other Income	132,957	2.2% Avg Payment Days	3.3
Total Equity	4,330,337	Other Expense	0	0.0% Depreciation Rate	1,291.8%
Total Liab. and Equity	5,680,847	Net Profit or Loss	1,895,022	31.2% Return on Equity	43.8%

555809 ALL SAINT'S SUBACUTE & TRANSITIONAL CARE				Proprietary - Partnership	
ALL SAINT'S SUBACUTE & TRANSITIONAL CARE		12/31/2020 366 Days Settled			
SAN LEANDRO, CA 94578		CR Beds 70 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		60.7%	
Balance Sheet		Income Statement		Length of Stay	
				171.0	
Current Assets	6,949,254	Total Charges	18,481,572	Average Wages	29.10
Fixed Assets	106,305	Contract Allowance	5,493,193	29.7% Skilled Nursing	90.3%
Other Assets	0	Operating Revenue	12,988,379	70.3% Ancillary Service	9.7%
Total Assets	7,055,559	Operating Expense	12,857,732	99.0% Current Ratio	3.6
Current Liabilities	1,947,248	Operating Margin	130,647	1.0% Days to Collect	190.5
Long Term Liabilities	943,992	Other Income	508,701	3.9% Avg Payment Days	28.4
Total Equity	4,164,319	Other Expense	0	0.0% Depreciation Rate	521.7%
Total Liab. and Equity	7,055,559	Net Profit or Loss	639,348	4.9% Return on Equity	15.4%

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056407 ALL SAINTS HEALTHCARE SUBACUTE				Proprietary - Corporation	
ALL SAINTS HEALTHCARE SUBACUTE 6/30/2020 366 Days Settled					
NORTH HOLLYWOOD, CA 91605				CR Beds 128 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	91.1%
Balance Sheet		Income Statement		Length of Stay	391.4
Current Assets	1,622,863	Total Charges	55,378,010	Average Wages	26.32
Fixed Assets	2,351,646	Contract Allowance	22,981,277	41.5% Skilled Nursing	81.4%
Other Assets	9,744,615	Operating Revenue	32,396,733	58.5% Ancillary Service	18.6%
Total Assets	13,719,124	Operating Expense	30,697,446	94.8% Current Ratio	0.3
Current Liabilities	5,764,979	Operating Margin	1,699,287	5.2% Days to Collect	15.8
Long Term Liabilities	2,226,442	Other Income	2,895,309	8.9% Avg Payment Days	63.2
Total Equity	5,727,703	Other Expense	0	0.0% Depreciation Rate	20.7%
Total Liab. and Equity	13,719,124	Net Profit or Loss	4,582,940	14.1% Return on Equity	80.0%
056058 ALMADEN HEALTH AND REHABILITATION CENTER				Proprietary - Other	
ALMADEN HEALTH AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
SAN JOSE, CA 95124				CR Beds 77 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	92.2%
Balance Sheet		Income Statement		Length of Stay	105.2
Current Assets	2,354,933	Total Charges	14,817,613	Average Wages	28.04
Fixed Assets	403,107	Contract Allowance	2,177,825	14.7% Skilled Nursing	76.4%
Other Assets	9,306	Operating Revenue	12,639,788	85.3% Ancillary Service	23.6%
Total Assets	2,767,346	Operating Expense	11,569,839	91.5% Current Ratio	0.9
Current Liabilities	2,660,991	Operating Margin	1,069,949	8.5% Days to Collect	67.0
Long Term Liabilities	-8,784,029	Other Income	50,464	0.4% Avg Payment Days	30.1
Total Equity	8,890,384	Other Expense	0	0.0% Depreciation Rate	102.4%
Total Liab. and Equity	2,767,346	Net Profit or Loss	1,120,413	8.9% Return on Equity	12.6%

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555473 ALTA GARDENS CARE CENTER				Proprietary - Other	
ALTA GARDENS CARE CENTER		12/31/2020 366 Days Settled			
GARDEN GROVE, CA 92843		CR Beds 129 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.5%	
Balance Sheet		Income Statement		Length of Stay 99.8	
Current Assets	2,027,707	Total Charges	14,274,617	Average Wages	25.59
Fixed Assets	1,739,563	Contract Allowance	983,489	6.9%	Skilled Nursing 69.0%
Other Assets	11,333,802	Operating Revenue	13,291,128	93.1%	Ancillary Service 31.0%
Total Assets	15,101,072	Operating Expense	13,292,547	100.0%	Current Ratio 0.8
Current Liabilities	2,591,798	Operating Margin	-1,419	0.0%	Days to Collect 52.4
Long Term Liabilities	1,915,841	Other Income	0	0.0%	Avg Payment Days 23.7
Total Equity	10,593,433	Other Expense	0	0.0%	Depreciation Rate 35.6%
Total Liab. and Equity	15,101,072	Net Profit or Loss	(1,419)	0.0%	Return on Equity 0.0%

055042 ALTA VISTA HEALTHCARE & WELLNESS CENTRE				Proprietary - Other	
ALTA VISTA HEALTHCARE & WELLNESS CENTRE		5/31/2020 366 Days Settled			
RIVERSIDE, CA 92503		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.2%	
Balance Sheet		Income Statement		Length of Stay 65.2	
Current Assets	4,943,129	Total Charges	16,086,109	Average Wages	25.64
Fixed Assets	313,309	Contract Allowance	4,266,360	26.5%	Skilled Nursing 58.9%
Other Assets	159,811	Operating Revenue	11,819,749	73.5%	Ancillary Service 41.1%
Total Assets	5,416,249	Operating Expense	12,198,993	103.2%	Current Ratio 1.8
Current Liabilities	2,775,905	Operating Margin	-379,244	-3.2%	Days to Collect 100.4
Long Term Liabilities	872,280	Other Income	194,038	1.6%	Avg Payment Days 102.8
Total Equity	1,768,064	Other Expense	0	0.0%	Depreciation Rate 134.9%
Total Liab. and Equity	5,416,249	Net Profit or Loss	(185,206)	-1.6%	Return on Equity -10.5%

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056157 ALVARADO CARE CENTER				Proprietary - Other	
ALVARADO CARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90006				CR Beds 72 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 84.1%	
Balance Sheet		Income Statement		Length of Stay 144.8	
Current Assets	1,881,859	Total Charges	7,164,494	Average Wages 25.43	
Fixed Assets	163,865	Contract Allowance	-28,240	-0.4%	Skilled Nursing 96.3%
Other Assets	0	Operating Revenue	7,192,734	100.4%	Ancillary Service 3.7%
Total Assets	<u>2,045,724</u>	Operating Expense	7,334,774	102.0%	Current Ratio 1.2
Current Liabilities	1,584,494	Operating Margin	-142,040	-2.0%	Days to Collect 58.6
Long Term Liabilities	51,784	Other Income	40,186	0.6%	Avg Payment Days 26.5
Total Equity	<u>409,446</u>	Other Expense	0	0.0%	Depreciation Rate 381.6%
Total Liab. and Equity	<u>2,045,724</u>	Net Profit or Loss	<u>(101,854)</u>	-1.4%	Return on Equity -24.9%
<hr/>					
056062 AMAYA SPRINGS HEALTH CARE CENTER				Proprietary - Other	
AMAYA SPRINGS HEALTH CARE CENTER		12/31/2020 366 Days Settled			
SPRING VALLEY, CA 91977				CR Beds 50 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 88.4%	
Balance Sheet		Income Statement		Length of Stay 61.0	
Current Assets	3,720,297	Total Charges	9,269,683	Average Wages 30.69	
Fixed Assets	295,745	Contract Allowance	1,220,364	13.2%	Skilled Nursing 52.8%
Other Assets	77,593	Operating Revenue	8,049,319	86.8%	Ancillary Service 47.2%
Total Assets	<u>4,093,635</u>	Operating Expense	7,843,017	97.4%	Current Ratio 1.6
Current Liabilities	2,365,564	Operating Margin	206,302	2.6%	Days to Collect 42.7
Long Term Liabilities	568,451	Other Income	530,637	6.6%	Avg Payment Days 119.2
Total Equity	<u>1,159,620</u>	Other Expense	0	0.0%	Depreciation Rate 65.7%
Total Liab. and Equity	<u>4,093,635</u>	Net Profit or Loss	<u>736,939</u>	9.2%	Return on Equity 63.6%

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555450 AMERICAN RIVER CENTER				Proprietary - Other	
AMERICAN RIVER CENTER		12/31/2020 366 Days Settled			
CARMICHAEL, CA 95608		CR Beds 99 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		99.2%	
Balance Sheet		Income Statement		Length of Stay 112.7	
Current Assets	2,112,554	Total Charges	15,924,488	Average Wages	27.61
Fixed Assets	642,196	Contract Allowance	1,568,094	9.8% Skilled Nursing	79.4%
Other Assets	8,583,567	Operating Revenue	14,356,394	90.2% Ancillary Service	20.6%
Total Assets	11,338,317	Operating Expense	13,433,937	93.6% Current Ratio	0.9
Current Liabilities	2,264,688	Operating Margin	922,457	6.4% Days to Collect	50.3
Long Term Liabilities	7,584,798	Other Income	536,905	3.7% Avg Payment Days	33.0
Total Equity	1,488,831	Other Expense	0	0.0% Depreciation Rate	159.2%
Total Liab. and Equity	11,338,317	Net Profit or Loss	1,459,362	10.2% Return on Equity	98.0%
555445 ANAHEIM CREST NURSING CENTER				Proprietary - Other	
ANAHEIM CREST NURSING CENTER		12/31/2020 366 Days Settled			
ANAHEIM, CA 92804		CR Beds 83 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.4%	
Balance Sheet		Income Statement		Length of Stay 76.5	
Current Assets	2,620,272	Total Charges	10,815,915	Average Wages	24.89
Fixed Assets	153,986	Contract Allowance	329,302	3.0% Skilled Nursing	67.8%
Other Assets	0	Operating Revenue	10,486,613	97.0% Ancillary Service	32.2%
Total Assets	2,774,258	Operating Expense	9,478,741	90.4% Current Ratio	2.0
Current Liabilities	1,324,413	Operating Margin	1,007,872	9.6% Days to Collect	36.2
Long Term Liabilities	0	Other Income	123,229	1.2% Avg Payment Days	35.0
Total Equity	1,449,845	Other Expense	0	0.0% Depreciation Rate	34.8%
Total Liab. and Equity	2,774,258	Net Profit or Loss	1,131,101	10.8% Return on Equity	78.0%

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055984 ANAHEIM HEALTHCARE CENTER, LLC				Proprietary - Other	
ANAHEIM HEALTHCARE CENTER, LLC		12/31/2020 366 Days Settled			
ANAHEIM, CA 92804		CR Beds 250 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		78.6%	
		Length of Stay		100.0	
		Average Wages		19.86	
		29.9% Skilled Nursing		66.8%	
		70.1% Ancillary Service		33.2%	
		97.8% Current Ratio		1.8	
		2.2% Days to Collect		56.2	
		1.5% Avg Payment Days		56.2	
		0.0% Depreciation Rate		45.4%	
		3.6% Return on Equity		47.0%	
<hr/>					
056076 ANAHEIM TERRACE CARE CENTER				Proprietary - Other	
ANAHEIM TERRACE CARE CENTER		12/31/2020 366 Days Settled			
ANAHEIM, CA 92804		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.8%	
		Length of Stay		139.1	
		Average Wages		27.23	
		16.8% Skilled Nursing		72.7%	
		83.2% Ancillary Service		27.3%	
		102.4% Current Ratio		0.7	
		-2.4% Days to Collect		42.6	
		5.0% Avg Payment Days		22.4	
		0.0% Depreciation Rate		3,791.7%	
		2.6% Return on Equity		-180.8%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555244 ANBERRY NURSING AND REHABILITATION CENTER				Proprietary - Other	
ANBERRY NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
ATWATER, CA 95301		CR Beds 99 POS Beds 0			
MERCED		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.7%	
Balance Sheet		Income Statement		Length of Stay	
				452.9	
Current Assets	1,516,787	Total Charges	8,792,724	Average Wages	20.34
Fixed Assets	0	Contract Allowance	809,226	9.2%	Skilled Nursing
Other Assets	0	Operating Revenue	7,983,498	90.8%	Ancillary Service
Total Assets	<u>1,516,787</u>	Operating Expense	8,824,194	110.5%	Current Ratio
Current Liabilities	1,608,189	Operating Margin	-840,696	-10.5%	Days to Collect
Long Term Liabilities	0	Other Income	701,855	8.8%	Avg Payment Days
Total Equity	-91,402	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>1,516,787</u>	Net Profit or Loss	<u>(138,841)</u>	-1.7%	Return on Equity
					151.9%

555901 ANBERRY TRANSITIONAL CARE				Proprietary - Other	
ANBERRY TRANSITIONAL CARE		12/31/2020 366 Days Settled			
MERCED, CA 95341		CR Beds 120 POS Beds 0			
MERCED		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		43.7%	
Balance Sheet		Income Statement		Length of Stay	
				27.0	
Current Assets	5,224,257	Total Charges	10,611,718	Average Wages	23.09
Fixed Assets	0	Contract Allowance	-854,800	-8.1%	Skilled Nursing
Other Assets	0	Operating Revenue	11,466,518	108.1%	Ancillary Service
Total Assets	<u>5,224,257</u>	Operating Expense	11,136,823	97.1%	Current Ratio
Current Liabilities	1,634,122	Operating Margin	329,695	2.9%	Days to Collect
Long Term Liabilities	0	Other Income	1,387,012	12.1%	Avg Payment Days
Total Equity	3,590,135	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,224,257</u>	Net Profit or Loss	<u>1,716,707</u>	15.0%	Return on Equity
					47.8%

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055704 ANGELS NURSING HEALTH CENTER				Proprietary - Corporation	
ANGELS NURSING HEALTH CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90017		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.9%	
Balance Sheet		Income Statement		Length of Stay	
				433.7	
Current Assets	2,161,709	Total Charges	5,777,857	Average Wages	
Fixed Assets	29,837	Contract Allowance	-358,924	24.47	
Other Assets	225,771	Operating Revenue	6,136,781	77.1%	
Total Assets	2,417,317	Operating Expense	5,430,847	22.9%	
Current Liabilities	1,468,822	Operating Margin	705,934	Current Ratio	
Long Term Liabilities	0	Other Income	676,821	1.5	
Total Equity	948,495	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,417,317	Net Profit or Loss	1,369,238	73.3	
				Avg Payment Days	
				75.4	
				Depreciation Rate	
				358.1%	
				Return on Equity	
				144.4%	

555456 ANTELOPE VALLEY CARE CENTER				Proprietary - Other	
ANTELOPE VALLEY CARE CENTER		12/31/2020 366 Days Settled			
LANCASTER, CA 93534		CR Beds 199 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.1%	
Balance Sheet		Income Statement		Length of Stay	
				146.7	
Current Assets	4,295,193	Total Charges	18,046,480	Average Wages	
Fixed Assets	305,840	Contract Allowance	985,519	20.77	
Other Assets	0	Operating Revenue	17,060,961	73.2%	
Total Assets	4,601,033	Operating Expense	18,939,457	26.8%	
Current Liabilities	3,450,752	Operating Margin	-1,878,496	Current Ratio	
Long Term Liabilities	0	Other Income	1,148,425	1.2	
Total Equity	1,150,281	Other Expense	0	Days to Collect	
Total Liab. and Equity	4,601,033	Net Profit or Loss	(730,071)	28.7	
				Avg Payment Days	
				48.8	
				Depreciation Rate	
				92.4%	
				Return on Equity	
				-63.5%	

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056381 ANTIOCH CONVALESCENT HOSPITAL		Proprietary - Partnership	
ANTIOCH CONVALESCENT HOSPITAL		6/15/2020 228 Days Settled	
ANTIOCH, CA 94509		12/31/2020 199 Days Settled	
CONTRA COSTA		CR Beds 99 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	77.0%
		Length of Stay	196.9
		Average Wages	17.60
		Skilled Nursing	87.8%
		Ancillary Service	12.2%
		Current Ratio	1.3
		Days to Collect	173.8
		Avg Payment Days	40.6
		Depreciation Rate	454.7%
		Return on Equity	100.0%

Balance Sheet		Income Statement			
Current Assets	2,556,026	Total Charges	5,130,542		
Fixed Assets	101,367	Contract Allowance	-550,053	-10.7%	
Other Assets	619,875	Operating Revenue	5,680,595	110.7%	
Total Assets	3,277,268	Operating Expense	5,370,065	94.5%	
Current Liabilities	1,930,195	Operating Margin	310,530	5.5%	
Long Term Liabilities	896,029	Other Income	140,514	2.5%	
Total Equity	451,044	Other Expense	0	0.0%	
Total Liab. and Equity	3,277,268	Net Profit or Loss	451,044	7.9%	

056381 ANTIOCH CONVALESCENT HOSPITAL		Proprietary - Corporation	
ANTIOCH CONVALESCENT HOSPITAL		6/15/2020 228 Days Settled	
ANTIOCH, CA 94509		12/31/2020 199 Days Settled	
CONTRA COSTA		CR Beds 99 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	83.1%
		Length of Stay	148.8
		Average Wages	17.60
		Skilled Nursing	84.1%
		Ancillary Service	15.9%
		Current Ratio	3.6
		Days to Collect	60.3
		Avg Payment Days	30.9
		Depreciation Rate	50.3%
		Return on Equity	-122.2%

Balance Sheet		Income Statement			
Current Assets	1,911,246	Total Charges	6,308,899		
Fixed Assets	99,883	Contract Allowance	411,217	6.5%	
Other Assets	0	Operating Revenue	5,897,682	93.5%	
Total Assets	2,011,129	Operating Expense	5,583,835	94.7%	
Current Liabilities	523,678	Operating Margin	313,847	5.3%	
Long Term Liabilities	1,818,262	Other Income	90,290	1.5%	
Total Equity	-330,811	Other Expense	0	0.0%	
Total Liab. and Equity	2,011,129	Net Profit or Loss	404,137	6.9%	

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555476 APPLE VALLEY CARE CENTER				Proprietary - Other	
APPLE VALLEY CARE CENTER		12/31/2020 366 Days Settled			
APPLE VALLEY, CA 92308		CR Beds 99 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
NORIDIAN PART A		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay 94.9	
Current Assets	4,659,701	Total Charges	12,147,588	Average Wages	22.95
Fixed Assets	149,842	Contract Allowance	-2,046,270	-16.8%	Skilled Nursing 64.5%
Other Assets	2,664,326	Operating Revenue	14,193,858	116.8%	Ancillary Service 35.5%
Total Assets	7,473,869	Operating Expense	11,799,154	83.1%	Current Ratio 2.8
Current Liabilities	1,653,070	Operating Margin	2,394,704	16.9%	Days to Collect 78.4
Long Term Liabilities	3,464,788	Other Income	132,484	0.9%	Avg Payment Days 26.1
Total Equity	2,356,011	Other Expense	0	0.0%	Depreciation Rate 698.2%
Total Liab. and Equity	7,473,869	Net Profit or Loss	1,848,462	13.0%	Return on Equity 78.5%

055919 APPLE VALLEY POST-ACUTE REHAB				Proprietary - Corporation	
APPLE VALLEY POST-ACUTE REHAB		12/31/2020 366 Days Settled			
SEBASTOPOL, CA 95472		CR Beds 95 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay 47.9	
Current Assets	3,765,934	Total Charges	13,959,030	Average Wages	32.08
Fixed Assets	574,650	Contract Allowance	-387,380	-2.8%	Skilled Nursing 82.3%
Other Assets	2,242,625	Operating Revenue	14,346,410	102.8%	Ancillary Service 17.7%
Total Assets	6,583,209	Operating Expense	13,439,652	93.7%	Current Ratio 1.3
Current Liabilities	2,920,138	Operating Margin	906,758	6.3%	Days to Collect 42.3
Long Term Liabilities	0	Other Income	1,065,051	7.4%	Avg Payment Days 49.0
Total Equity	3,663,071	Other Expense	0	0.0%	Depreciation Rate 31.1%
Total Liab. and Equity	6,583,209	Net Profit or Loss	1,983,082	13.8%	Return on Equity 54.1%

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055296 APPLEWOOD POST ACUTE				Proprietary - Other	
APPLEWOOD POST ACUTE		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95822		CR Beds 51 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.3%	
Balance Sheet		Income Statement		Length of Stay	
				79.6	
Current Assets	1,388,194	Total Charges	5,115,695	Average Wages	
Fixed Assets	40,770	Contract Allowance	-1,379,847	22.28	
Other Assets	97,023	Operating Revenue	6,495,542	67.4%	
Total Assets	1,525,987	Operating Expense	6,052,333	32.6%	
Current Liabilities	2,371,431	Operating Margin	443,209	Current Ratio	
Long Term Liabilities	-272,535	Other Income	65,586	0.6	
Total Equity	-572,909	Other Expense	0	Days to Collect	
Total Liab. and Equity	1,525,987	Net Profit or Loss	508,793	71.4	
				Avg Payment Days	
				38.1	
				Depreciation Rate	
				528.5%	
				Return on Equity	
				-88.8%	

555126 ARARAT CONVALESCENT HOSPITAL				Nonprofit - Other	
ARARAT CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90041		CR Beds 42 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		65.1%	
Balance Sheet		Income Statement		Length of Stay	
				370.6	
Current Assets	1,343,130	Total Charges	3,124,086	Average Wages	
Fixed Assets	393,963	Contract Allowance	9,038	23.80	
Other Assets	-58,742	Operating Revenue	3,115,048	95.6%	
Total Assets	1,678,351	Operating Expense	3,828,590	4.4%	
Current Liabilities	267,133	Operating Margin	-713,542	Current Ratio	
Long Term Liabilities	0	Other Income	-750	5.0	
Total Equity	1,411,218	Other Expense	0	Days to Collect	
Total Liab. and Equity	1,678,351	Net Profit or Loss	(714,292)	24.9	
				Avg Payment Days	
				25.3	
				Depreciation Rate	
				2.1%	
				Return on Equity	
				-50.6%	

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555579 ARARAT NURSING FACILITY				Nonprofit - Other	
ARARAT NURSING FACILITY		12/31/2020 366 Days Settled			
MISSION HILLS, CA 91345		CR Beds 254 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		88.4%	
Balance Sheet		Income Statement		Length of Stay 415.1	
Current Assets	9,511,718	Total Charges	26,021,591	Average Wages	21.52
Fixed Assets	15,207,742	Contract Allowance	-9,353	0.0%	Skilled Nursing 87.9%
Other Assets	-37,860	Operating Revenue	26,030,944	100.0%	Ancillary Service 12.1%
Total Assets	24,681,600	Operating Expense	24,241,313	93.1%	Current Ratio 6.0
Current Liabilities	1,596,289	Operating Margin	1,789,631	6.9%	Days to Collect 38.3
Long Term Liabilities	415,000	Other Income	457,315	1.8%	Avg Payment Days 24.0
Total Equity	22,670,311	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	24,681,600	Net Profit or Loss	2,246,946	8.6%	Return on Equity 9.9%
555836 ARBOL RESIDENCES OF SANTA ROSA				Proprietary - Corporation	
ARBOL RESIDENCES OF SANTA ROSA		12/31/2020 239 Days Settled			
SANTA ROSA, CA 95403		5/6/2020 127 Days Settled			
SONOMA		CR Beds 162 POS Beds 0			
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.			
Balance Sheet		Income Statement		Occupancy Rate 28.0%	
Current Assets	845,516	Total Charges	3,159,049	Length of Stay 224.7	
Fixed Assets	0	Contract Allowance	-215,920	-6.8%	Average Wages 22.54
Other Assets	0	Operating Revenue	3,374,969	106.8%	Skilled Nursing 26.8%
Total Assets	845,516	Operating Expense	4,083,626	121.0%	Ancillary Service 12.2%
Current Liabilities	325,139	Operating Margin	-708,657	-21.0%	Current Ratio 2.6
Long Term Liabilities	0	Other Income	322,828	9.6%	Days to Collect 0.0
Total Equity	520,377	Other Expense	0	0.0%	Avg Payment Days 29.1
Total Liab. and Equity	845,516	Net Profit or Loss	(385,829)	-11.4%	Depreciation Rate 0.0%
				Return on Equity -74.1%	

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555836 ARBOL RESIDENCES OF SANTA ROSA				Proprietary - Corporation	
ARBOL RESIDENCES OF SANTA ROSA		12/31/2020 239 Days Settled			
SANTA ROSA, CA 95403		5/6/2020 127 Days Settled		CR Beds 162 POS Beds 0	
SONOMA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		69.4%	
Balance Sheet		Income Statement		Length of Stay 138.6	
Current Assets	3,403,621	Total Charges	6,250,392	Average Wages	22.54
Fixed Assets	14,347,287	Contract Allowance	-543,771	-8.7%	Skilled Nursing 32.9%
Other Assets	1,195,210	Operating Revenue	6,794,163	108.7%	Ancillary Service 12.1%
Total Assets	18,946,118	Operating Expense	9,579,679	141.0%	Current Ratio 3.7
Current Liabilities	913,122	Operating Margin	-2,785,516	-41.0%	Days to Collect 32.5
Long Term Liabilities	13,146,745	Other Income	315,963	4.7%	Avg Payment Days 34.8
Total Equity	4,886,251	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	18,946,118	Net Profit or Loss	(2,469,553)	-36.3%	Return on Equity -50.5%
056360 ARBOR GLEN CARE CENTER				Proprietary - Corporation	
ARBOR GLEN CARE CENTER		12/31/2020 366 Days Settled			
GLEN DORA, CA 91740				CR Beds 95 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.2%	
Balance Sheet		Income Statement		Length of Stay 73.2	
Current Assets	10,070,389	Total Charges	13,270,132	Average Wages	24.56
Fixed Assets	578,512	Contract Allowance	2,623,182	19.8%	Skilled Nursing 74.9%
Other Assets	3,055,930	Operating Revenue	10,646,950	80.2%	Ancillary Service 25.1%
Total Assets	13,704,831	Operating Expense	9,623,374	90.4%	Current Ratio 5.9
Current Liabilities	1,697,820	Operating Margin	1,023,576	9.6%	Days to Collect 57.1
Long Term Liabilities	3,031,473	Other Income	2,976	0.0%	Avg Payment Days 32.8
Total Equity	8,975,538	Other Expense	0	0.0%	Depreciation Rate 43.4%
Total Liab. and Equity	13,704,831	Net Profit or Loss	1,026,552	9.6%	Return on Equity 11.4%

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055114 ARBOR HILLS NURSING CENTER				Proprietary - Corporation	
ARBOR HILLS NURSING CENTER		12/31/2020 366 Days Settled			
LA MESA, CA 91942		CR Beds 100 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay 63.7	
Current Assets	10,913,436	Total Charges	16,139,817	Average Wages	24.58
Fixed Assets	136,866	Contract Allowance	2,975,065	18.4% Skilled Nursing	59.2%
Other Assets	816,532	Operating Revenue	13,164,752	81.6% Ancillary Service	40.8%
Total Assets	11,866,834	Operating Expense	14,390,349	109.3% Current Ratio	(3.6)
Current Liabilities	-3,015,040	Operating Margin	-1,225,597	-9.3% Days to Collect	43.3
Long Term Liabilities	56,049	Other Income	821,702	6.2% Avg Payment Days	22.3
Total Equity	14,825,825	Other Expense	0	0.0% Depreciation Rate	1,449.8%
Total Liab. and Equity	11,866,834	Net Profit or Loss	(412,556)	-3.1% Return on Equity	-2.8%
555304 ARBOR POST ACUTE				Proprietary - Partnership	
ARBOR POST ACUTE		12/31/2020 366 Days Settled			
CHICO, CA 95928		CR Beds 144 POS Beds 0			
BUTTE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.0%	
Balance Sheet		Income Statement		Length of Stay 152.6	
Current Assets	409,607	Total Charges	28,912,874	Average Wages	27.42
Fixed Assets	574,334	Contract Allowance	11,391,502	39.4% Skilled Nursing	76.5%
Other Assets	1,015,590	Operating Revenue	17,521,372	60.6% Ancillary Service	23.5%
Total Assets	1,999,531	Operating Expense	17,247,644	98.4% Current Ratio	0.2
Current Liabilities	2,668,303	Operating Margin	273,728	1.6% Days to Collect	7.9
Long Term Liabilities	1,107,098	Other Income	925,935	5.3% Avg Payment Days	17.0
Total Equity	-1,775,870	Other Expense	0	0.0% Depreciation Rate	203.0%
Total Liab. and Equity	1,999,531	Net Profit or Loss	1,199,813	6.8% Return on Equity	-67.6%

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555164 ARBOR REHABILITATION & NURSING CENTER				Proprietary - Corporation	
ARBOR REHABILITATION & NURSING CENTER		12/31/2020 366 Days Settled			
LODI, CA 95240				CR Beds 149 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	82.4%
				Length of Stay	86.9
				Average Wages	24.23
				Skilled Nursing	86.1%
				Ancillary Service	13.9%
				Current Ratio	(3.7)
				Days to Collect	81.6
				Avg Payment Days	8.2
				Depreciation Rate	102.0%
				Return on Equity	30.1%
Balance Sheet		Income Statement			
Current Assets	3,565,477	Total Charges	14,395,679		
Fixed Assets	195,875	Contract Allowance	-1,098,989	-7.6%	
Other Assets	199,164	Operating Revenue	15,494,668	107.6%	
Total Assets	3,960,516	Operating Expense	15,166,147	97.9%	
Current Liabilities	-951,138	Operating Margin	328,521	2.1%	
Long Term Liabilities	0	Other Income	1,151,715	7.4%	
Total Equity	4,911,654	Other Expense	0	0.0%	
Total Liab. and Equity	3,960,516	Net Profit or Loss	1,480,236	9.6%	
555729 ARCADIA CARE CENTER				Proprietary - Other	
ARCADIA CARE CENTER		12/31/2020 366 Days Settled			
ARCADIA, CA 91007				CR Beds 117 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	85.9%
				Length of Stay	129.0
				Average Wages	23.63
				Skilled Nursing	62.7%
				Ancillary Service	37.3%
				Current Ratio	2.8
				Days to Collect	83.8
				Avg Payment Days	49.8
				Depreciation Rate	308.2%
				Return on Equity	108.5%
Balance Sheet		Income Statement			
Current Assets	6,269,250	Total Charges	13,014,328		
Fixed Assets	365,215	Contract Allowance	-5,386,763	-41.4%	
Other Assets	2,962,871	Operating Revenue	18,401,091	141.4%	
Total Assets	9,597,336	Operating Expense	13,648,514	74.2%	
Current Liabilities	2,235,553	Operating Margin	4,752,577	25.8%	
Long Term Liabilities	3,516,217	Other Income	3,457	0.0%	
Total Equity	3,845,566	Other Expense	0	0.0%	
Total Liab. and Equity	9,597,336	Net Profit or Loss	4,172,130	22.7%	

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055855 ARDEN POST ACUTE REHAB				Proprietary - Other	
ARDEN POST ACUTE REHAB		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95825		CR Beds 177 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		63.4%	
Balance Sheet		Income Statement		Length of Stay	
				148.9	
Current Assets	4,081,548	Total Charges	14,902,225	Average Wages	
Fixed Assets	0	Contract Allowance	0	25.42	
Other Assets	49,383	Operating Revenue	14,902,225	0.0%	
Total Assets	4,130,931	Operating Expense	13,974,434	100.0%	
Current Liabilities	1,172,940	Operating Margin	927,791	93.8%	
Long Term Liabilities	0	Other Income	1,057,125	6.2%	
Total Equity	2,957,991	Other Expense	0	7.1%	
Total Liab. and Equity	4,130,931	Net Profit or Loss	1,984,916	0.0%	
				13.3%	
056485 ARLINGTON GARDENS CARE CENTER				Proprietary - Corporation	
ARLINGTON GARDENS CARE CENTER		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92505		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		80.3%	
Balance Sheet		Income Statement		Length of Stay	
				45.3	
Current Assets	65,205,430	Total Charges	15,602,804	Average Wages	
Fixed Assets	312,668	Contract Allowance	2,687,919	25.24	
Other Assets	1,800,000	Operating Revenue	12,914,885	17.2%	
Total Assets	67,318,098	Operating Expense	14,735,721	82.8%	
Current Liabilities	56,020,319	Operating Margin	-1,820,836	114.1%	
Long Term Liabilities	471,910	Other Income	1,698,091	-14.1%	
Total Equity	10,825,869	Other Expense	0	13.1%	
Total Liab. and Equity	67,318,098	Net Profit or Loss	(122,745)	0.0%	
				-1.0%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555896 ARROWHEAD HEALTHCARE CENTER, LLC				Proprietary - Other	
ARROWHEAD HEALTHCARE CENTER, LLC 12/31/2020 366 Days Settled					
SAN BERNARDINO, CA 92407				CR Beds 58 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 92.7%	
Balance Sheet		Income Statement		Length of Stay 194.9	
Current Assets	1,024,905	Total Charges	5,505,073	Average Wages 22.48	
Fixed Assets	25,798	Contract Allowance	-320,462	-5.8%	Skilled Nursing 92.7%
Other Assets	0	Operating Revenue	5,825,535	105.8%	Ancillary Service 7.3%
Total Assets	1,050,703	Operating Expense	5,329,822	91.5%	Current Ratio 1.6
Current Liabilities	657,061	Operating Margin	495,713	8.5%	Days to Collect 37.9
Long Term Liabilities	614,342	Other Income	1,493	0.0%	Avg Payment Days 25.8
Total Equity	-220,700	Other Expense	0	0.0%	Depreciation Rate 1,518.8%
Total Liab. and Equity	1,050,703	Net Profit or Loss	497,201	8.5%	Return on Equity -225.3%

555619 ARROYO GRANDE CARE CENTER				Proprietary - Corporation	
ARROYO GRANDE CARE CENTER 12/31/2020 366 Days Settled					
ARROYO GRANDE, CA 93420				CR Beds 99 POS Beds 0	
SAN LUIS OBISPO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.4%	
Balance Sheet		Income Statement		Length of Stay 92.8	
Current Assets	2,023,575	Total Charges	10,396,280	Average Wages 22.77	
Fixed Assets	184,129	Contract Allowance	-1,272,584	-12.2%	Skilled Nursing 75.6%
Other Assets	18,000	Operating Revenue	11,668,864	112.2%	Ancillary Service 24.4%
Total Assets	2,225,704	Operating Expense	11,292,403	96.8%	Current Ratio 0.6
Current Liabilities	3,354,637	Operating Margin	376,461	3.2%	Days to Collect 61.5
Long Term Liabilities	0	Other Income	85,919	0.7%	Avg Payment Days 65.8
Total Equity	-1,128,933	Other Expense	0	0.0%	Depreciation Rate 55.1%
Total Liab. and Equity	2,225,704	Net Profit or Loss	462,148	4.0%	Return on Equity -40.9%

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055505 ARROYO VISTA NURSING CENTER		Proprietary - Corporation	
ARROYO VISTA NURSING CENTER		12/31/2020 366 Days Settled	
SAN DIEGO, CA 92105		CR Beds 53 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.8%
Balance Sheet		Income Statement	
Current Assets	14,272,631	Total Charges	8,891,377
Fixed Assets	393,020	Contract Allowance	0
Other Assets	1,200,430	Operating Revenue	8,891,377
Total Assets	15,866,081	Operating Expense	6,961,077
Current Liabilities	1,848,433	Operating Margin	1,930,300
Long Term Liabilities	1,194,508	Other Income	6,161
Total Equity	12,823,140	Other Expense	0
Total Liab. and Equity	15,866,081	Net Profit or Loss	1,936,461
		100.0%	21.7%
		78.3%	0.1%
		0.0%	0.0%
		21.8%	21.8%
		Length of Stay	46.2
		Average Wages	26.80
		Skilled Nursing	62.8%
		Ancillary Service	37.2%
		Current Ratio	7.7
		Days to Collect	57.1
		Avg Payment Days	26.7
		Depreciation Rate	16.7%
		Return on Equity	15.1%

055539 ARTESIA CHRISTIAN HOME INC.		Nonprofit - Church	
ARTESIA CHRISTIAN HOME INC.		9/30/2020 366 Days Settled	
ARTESIA, CA 90701		CR Beds 159 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	87.0%
Balance Sheet		Income Statement	
Current Assets	3,262,528	Total Charges	11,414,841
Fixed Assets	11,016,889	Contract Allowance	754,437
Other Assets	1,296,232	Operating Revenue	10,660,404
Total Assets	15,575,649	Operating Expense	12,539,891
Current Liabilities	2,286,112	Operating Margin	-1,879,487
Long Term Liabilities	0	Other Income	1,544,311
Total Equity	13,289,537	Other Expense	0
Total Liab. and Equity	15,575,649	Net Profit or Loss	(335,176)
		6.6%	-17.6%
		93.4%	14.5%
		0.0%	0.0%
		-3.1%	-3.1%
		Length of Stay	664.0
		Average Wages	24.66
		Skilled Nursing	56.6%
		Ancillary Service	2.8%
		Current Ratio	1.4
		Days to Collect	14.6
		Avg Payment Days	23.9
		Depreciation Rate	0.4%
		Return on Equity	-2.5%

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555673 ASBURY PARK NURSING & REHABILITATION CENTER				Proprietary - Other	
ASBURY PARK NURSING & REHABILITATION CENTER				12/31/2020 366 Days Settled	
SACRAMENTO, CA 95825				CR Beds 139 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 84.3%	
Balance Sheet		Income Statement		Length of Stay 82.8	
Current Assets	15,985,666	Total Charges	14,205,175	Average Wages 26.25	
Fixed Assets	102,465	Contract Allowance	-6,805,759	-47.9%	Skilled Nursing 81.3%
Other Assets	1,550,659	Operating Revenue	21,010,934	147.9%	Ancillary Service 18.7%
Total Assets	<u>17,638,790</u>	Operating Expense	<u>17,511,197</u>	83.3%	Current Ratio 1.2
Current Liabilities	13,399,825	Operating Margin	3,499,737	16.7%	Days to Collect 43.6
Long Term Liabilities	0	Other Income	21,643	0.1%	Avg Payment Days 245.5
Total Equity	<u>4,238,965</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate 804.8%
Total Liab. and Equity	<u>17,638,790</u>	Net Profit or Loss	<u>3,521,380</u>	16.8%	Return on Equity 83.1%
<hr/>					
555466 ASHBY CARE CENTER				Unknown	
ASHBY CARE CENTER				12/31/2020 366 Days Settled	
BERKELEY, CA 94705				CR Beds 0 POS Beds 0	
ALAMEDA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	<u>0</u>	Operating Expense	<u>0</u>	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	<u>0</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>	0.0%	Return on Equity 0.0%

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555379 ASISTENCIA VILLA REHABILITATION AND CARE CENTER				Proprietary - Other	
ASISTENCIA VILLA REHABILITATION AND CARE CENTER 12/31/2020 366 Days Settled					
REDLANDS, CA 92373				CR Beds 99 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 82.9%	
Balance Sheet		Income Statement		Length of Stay 283.5	
Current Assets	2,755,927	Total Charges	15,833,830	Average Wages 27.54	
Fixed Assets	59,700	Contract Allowance	492,077	3.1% Skilled Nursing 89.5%	
Other Assets	2,861,600	Operating Revenue	15,341,753	96.9% Ancillary Service 10.5%	
Total Assets	<u>5,677,227</u>	Operating Expense	15,123,459	98.6% Current Ratio 0.5	
Current Liabilities	5,848,486	Operating Margin	218,294	1.4% Days to Collect 60.1	
Long Term Liabilities	-604,917	Other Income	1,073,175	7.0% Avg Payment Days 100.7	
Total Equity	433,658	Other Expense	0	0.0% Depreciation Rate 1,519.3%	
Total Liab. and Equity	<u>5,677,227</u>	Net Profit or Loss	<u>1,291,469</u>	8.4% Return on Equity 297.8%	
056084 ASTORIA NURSING AND REHAB CENTER				Proprietary - Corporation	
ASTORIA NURSING AND REHAB CENTER 12/31/2020 366 Days Settled					
SYLMAR, CA 91342				CR Beds 218 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 60.8%	
Balance Sheet		Income Statement		Length of Stay 100.1	
Current Assets	2,640,854	Total Charges	16,309,713	Average Wages 20.02	
Fixed Assets	1,552,599	Contract Allowance	-76,637	-0.5% Skilled Nursing 77.6%	
Other Assets	7,347,033	Operating Revenue	16,386,350	100.5% Ancillary Service 22.4%	
Total Assets	<u>11,540,486</u>	Operating Expense	18,269,873	111.5% Current Ratio 0.9	
Current Liabilities	2,925,405	Operating Margin	-1,883,523	-11.5% Days to Collect 41.0	
Long Term Liabilities	3,357,804	Other Income	1,750,521	10.7% Avg Payment Days 51.9	
Total Equity	5,257,277	Other Expense	0	0.0% Depreciation Rate 44.3%	
Total Liab. and Equity	<u>11,540,486</u>	Net Profit or Loss	<u>(133,002)</u>	-0.8% Return on Equity -2.5%	

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555272 ATHERTON BAPTIST HOME		Proprietary - Corporation	
ATHERTON BAPTIST HOME		12/31/2020 366 Days Settled	
ALHAMBRA, CA 91801		CR Beds 355 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	102.9%
Balance Sheet		Income Statement	
Current Assets	17,641,902	Total Charges	23,041,625
Fixed Assets	35,781,920	Contract Allowance	1,722,474
Other Assets	9,212,942	Operating Revenue	21,319,151
Total Assets	62,636,764	Operating Expense	23,007,985
Current Liabilities	3,403,860	Operating Margin	-1,688,834
Long Term Liabilities	66,438,568	Other Income	3,565,516
Total Equity	-7,205,664	Other Expense	0
Total Liab. and Equity	62,636,764	Net Profit or Loss	1,650,923
		7.5%	7.5%
		92.5%	92.5%
		107.9%	107.9%
		-7.9%	-7.9%
		16.7%	16.7%
		0.0%	0.0%
		7.7%	7.7%
		Length of Stay	1,482.6
		Average Wages	24.32
		Skilled Nursing	46.2%
		Ancillary Service	5.8%
		Current Ratio	5.2
		Days to Collect	15.7
		Avg Payment Days	22.8
		Depreciation Rate	2.5%
		Return on Equity	-22.9%

555827 ATHERTON PARK POST-ACUTE		Proprietary - Other	
ATHERTON PARK POST-ACUTE		12/31/2020 366 Days Settled	
MENLO PARK, CA 94025		CR Beds 160 POS Beds 0	
SAN MATEO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	77.6%
Balance Sheet		Income Statement	
Current Assets	4,570,361	Total Charges	21,069,416
Fixed Assets	25,000	Contract Allowance	1,692,212
Other Assets	365,000	Operating Revenue	19,377,204
Total Assets	4,960,361	Operating Expense	19,593,402
Current Liabilities	3,112,420	Operating Margin	-216,198
Long Term Liabilities	1,000,000	Other Income	1,030,915
Total Equity	847,941	Other Expense	0
Total Liab. and Equity	4,960,361	Net Profit or Loss	811,394
		8.0%	8.0%
		92.0%	92.0%
		101.1%	101.1%
		-1.1%	-1.1%
		5.3%	5.3%
		0.0%	0.0%
		4.2%	4.2%
		Length of Stay	176.8
		Average Wages	30.72
		Skilled Nursing	84.0%
		Ancillary Service	16.0%
		Current Ratio	1.5
		Days to Collect	40.8
		Avg Payment Days	45.1
		Depreciation Rate	9,371.9%
		Return on Equity	95.7%

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055744 ATLANTIC MEMORIAL HEALTHCARE CENTER				Proprietary - Corporation	
ATLANTIC MEMORIAL HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LONG BEACH, CA 90806		CR Beds 97 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.4%	
Balance Sheet		Income Statement		Length of Stay 91.6	
Current Assets	19,553,654	Total Charges	12,359,184	Average Wages	24.03
Fixed Assets	379,823	Contract Allowance	0	0.0%	Skilled Nursing 69.6%
Other Assets	6,258,688	Operating Revenue	12,359,184	100.0%	Ancillary Service 30.4%
Total Assets	26,192,165	Operating Expense	10,384,313	84.0%	Current Ratio 7.3
Current Liabilities	2,661,286	Operating Margin	1,974,871	16.0%	Days to Collect 55.9
Long Term Liabilities	6,241,215	Other Income	3,774	0.0%	Avg Payment Days 27.7
Total Equity	17,289,664	Other Expense	0	0.0%	Depreciation Rate 140.0%
Total Liab. and Equity	26,192,165	Net Profit or Loss	1,978,645	16.0%	Return on Equity 11.4%
056353 ATTERDAG CARE CENTER				Nonprofit - Other	
ATTERDAG CARE CENTER		12/31/2020 366 Days Settled			
SOLVANG, CA 93463		CR Beds 166 POS Beds 0			
SANTA BARBARA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay 1,230.3	
Current Assets	2,450,056	Total Charges	8,306,454	Average Wages	23.25
Fixed Assets	27,285,210	Contract Allowance	197,349	2.4%	Skilled Nursing 67.3%
Other Assets	6,216,663	Operating Revenue	8,109,105	97.6%	Ancillary Service 6.2%
Total Assets	35,951,929	Operating Expense	13,452,410	165.9%	Current Ratio 1.3
Current Liabilities	1,833,139	Operating Margin	-5,343,305	-65.9%	Days to Collect 21.1
Long Term Liabilities	14,537,971	Other Income	5,803,251	71.6%	Avg Payment Days 31.7
Total Equity	19,580,819	Other Expense	0	0.0%	Depreciation Rate 1.3%
Total Liab. and Equity	35,951,929	Net Profit or Loss	459,946	5.7%	Return on Equity 2.3%

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555219 AUBURN OAKS CARE CENTER				Proprietary - Corporation	
AUBURN OAKS CARE CENTER		12/31/2020 366 Days Settled			
AUBURN, CA 95603		CR Beds 99 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay	
				89.2	
Current Assets	50,730,361	Total Charges	12,333,429	Average Wages	28.21
Fixed Assets	474,389	Contract Allowance	839,379	6.8% Skilled Nursing	82.8%
Other Assets	1,330,001	Operating Revenue	11,494,050	93.2% Ancillary Service	17.2%
Total Assets	<u>52,534,751</u>	Operating Expense	12,279,988	106.8% Current Ratio	1.1
Current Liabilities	45,117,208	Operating Margin	-785,938	-6.8% Days to Collect	30.6
Long Term Liabilities	909,782	Other Income	935,083	8.1% Avg Payment Days	52.0
Total Equity	6,507,761	Other Expense	0	0.0% Depreciation Rate	112.3%
Total Liab. and Equity	<u>52,534,751</u>	Net Profit or Loss	<u>149,143</u>	1.3% Return on Equity	2.3%
<hr/>					
555645 AUBURN RAVINE TERRACE				Nonprofit - Church	
AUBURN RAVINE TERRACE		11/30/2020 366 Days Settled			
AUBURN, CA 95603		CR Beds 188 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay	
				1,769.6	
Current Assets	1,269,113	Total Charges	8,862,875	Average Wages	21.38
Fixed Assets	2,643,792	Contract Allowance	864,072	9.7% Skilled Nursing	62.6%
Other Assets	1,232,978	Operating Revenue	7,998,803	90.3% Ancillary Service	4.5%
Total Assets	<u>5,145,883</u>	Operating Expense	9,056,679	113.2% Current Ratio	0.6
Current Liabilities	2,255,162	Operating Margin	-1,057,876	-13.2% Days to Collect	22.7
Long Term Liabilities	27,745	Other Income	1,306,706	16.3% Avg Payment Days	32.4
Total Equity	2,862,976	Other Expense	0	0.0% Depreciation Rate	1.9%
Total Liab. and Equity	<u>5,145,883</u>	Net Profit or Loss	<u>248,830</u>	3.1% Return on Equity	8.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055288 AUTUMN HILLS HEALTH CARE CENTER		Proprietary - Other	
AUTUMN HILLS HEALTH CARE CENTER		12/31/2020 366 Days Settled	
GLENDALE, CA 91206		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	83.6%
Balance Sheet		Income Statement	
Current Assets	541,717	Total Charges	15,168,396
Fixed Assets	1,368,074	Contract Allowance	1,972,493
Other Assets	212,461	Operating Revenue	13,195,903
Total Assets	2,122,252	Operating Expense	11,970,980
Current Liabilities	2,906,410	Operating Margin	1,224,923
Long Term Liabilities	-13,354,080	Other Income	111,901
Total Equity	12,569,922	Other Expense	0
Total Liab. and Equity	2,122,252	Net Profit or Loss	1,336,824
		13.0%	Skilled Nursing 68.4%
		87.0%	Ancillary Service 31.6%
		90.7%	Current Ratio 0.2
		9.3%	Days to Collect 10.0
		0.8%	Avg Payment Days 27.1
		0.0%	Depreciation Rate 49.7%
		10.1%	Return on Equity 10.6%

555736 AVALON CARE CENTER - SONORA		Proprietary - Corporation	
AVALON CARE CENTER - SONORA		12/31/2020 366 Days Settled	
SONORA, CA 95370		CR Beds 210 POS Beds 0	
TUOLUMNE		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	72.3%
Balance Sheet		Income Statement	
Current Assets	7,201,642	Total Charges	26,764,697
Fixed Assets	287,148	Contract Allowance	6,004,816
Other Assets	0	Operating Revenue	20,759,881
Total Assets	7,488,790	Operating Expense	22,000,135
Current Liabilities	3,949,818	Operating Margin	-1,240,254
Long Term Liabilities	0	Other Income	1,593,538
Total Equity	3,538,972	Other Expense	0
Total Liab. and Equity	7,488,790	Net Profit or Loss	353,284
		22.4%	Skilled Nursing 77.3%
		77.6%	Ancillary Service 22.7%
		106.0%	Current Ratio 1.8
		-6.0%	Days to Collect 123.9
		7.7%	Avg Payment Days 16.8
		0.0%	Depreciation Rate 576.6%
		1.7%	Return on Equity 10.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055191 AVALON HEALTH CARE-MADERA				Proprietary - Corporation	
AVALON HEALTH CARE-MADERA		12/31/2020 366 Days Settled			
MADERA, CA 93637		CR Beds 64 POS Beds 0			
MADERA		Key Performance Ind.			
BLUE CROSS (OREGON)		Occupancy Rate		80.5%	
Balance Sheet		Income Statement		Length of Stay 114.9	
Current Assets	2,351,761	Total Charges	6,905,735	Average Wages	20.08
Fixed Assets	393,960	Contract Allowance	1,608,063	23.3%	Skilled Nursing 77.3%
Other Assets	0	Operating Revenue	5,297,672	76.7%	Ancillary Service 22.7%
Total Assets	2,745,721	Operating Expense	5,755,823	108.6%	Current Ratio 0.7
Current Liabilities	3,136,078	Operating Margin	-458,151	-8.6%	Days to Collect 158.5
Long Term Liabilities	0	Other Income	594,712	11.2%	Avg Payment Days 77.3
Total Equity	-390,357	Other Expense	0	0.0%	Depreciation Rate 75.1%
Total Liab. and Equity	2,745,721	Net Profit or Loss	136,561	2.6%	Return on Equity -35.0%
056132 AVALON HEALTH CARE - SAN ANDREAS				Proprietary - Corporation	
AVALON HEALTH CARE - SAN ANDREAS		12/31/2020 366 Days Settled			
SAN ANDREAS, CA 95249		CR Beds 99 POS Beds 0			
CALAVERAS		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		83.6%	
Balance Sheet		Income Statement		Length of Stay 73.5	
Current Assets	22,723,735	Total Charges	15,162,873	Average Wages	21.07
Fixed Assets	542,535	Contract Allowance	3,576,132	23.6%	Skilled Nursing 76.3%
Other Assets	0	Operating Revenue	11,586,741	76.4%	Ancillary Service 23.7%
Total Assets	23,266,270	Operating Expense	10,392,137	89.7%	Current Ratio 5.8
Current Liabilities	3,905,727	Operating Margin	1,194,604	10.3%	Days to Collect 715.2
Long Term Liabilities	0	Other Income	1,069,264	9.2%	Avg Payment Days 35.1
Total Equity	19,360,543	Other Expense	0	0.0%	Depreciation Rate 67.7%
Total Liab. and Equity	23,266,270	Net Profit or Loss	2,263,868	19.5%	Return on Equity 11.7%

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056023 AVALON VILLA CARE CENTER				Proprietary - Other	
AVALON VILLA CARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90061		CR Beds 131 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		80.2%	
Balance Sheet		Income Statement		Length of Stay 124.9	
Current Assets	5,487,020	Total Charges	14,847,365	Average Wages 26.65	
Fixed Assets	380,518	Contract Allowance	-23,185	-0.2%	Skilled Nursing 80.1%
Other Assets	2,374,286	Operating Revenue	14,870,550	100.2%	Ancillary Service 19.9%
Total Assets	8,241,824	Operating Expense	15,169,738	102.0%	Current Ratio 0.9
Current Liabilities	5,990,132	Operating Margin	-299,188	-2.0%	Days to Collect 79.2
Long Term Liabilities	1,694,574	Other Income	101,693	0.7%	Avg Payment Days 27.4
Total Equity	557,118	Other Expense	0	0.0%	Depreciation Rate 124.4%
Total Liab. and Equity	8,241,824	Net Profit or Loss	(197,495)	-1.3%	Return on Equity -35.4%
555323 AVIARA HEALTHCARE CENTER				Proprietary - Corporation	
AVIARA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
ENCINITAS, CA 92024		CR Beds 120 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		80.4%	
Balance Sheet		Income Statement		Length of Stay 70.2	
Current Assets	60,923,090	Total Charges	15,414,271	Average Wages 25.07	
Fixed Assets	673,205	Contract Allowance	3,844,723	24.9%	Skilled Nursing 76.5%
Other Assets	2,360,000	Operating Revenue	11,569,548	75.1%	Ancillary Service 23.5%
Total Assets	63,956,295	Operating Expense	11,861,594	102.5%	Current Ratio 1.2
Current Liabilities	51,050,754	Operating Margin	-292,046	-2.5%	Days to Collect 37.7
Long Term Liabilities	-53,859	Other Income	1,731,982	15.0%	Avg Payment Days 64.0
Total Equity	12,959,400	Other Expense	0	0.0%	Depreciation Rate 78.4%
Total Liab. and Equity	63,956,295	Net Profit or Loss	1,439,936	12.4%	Return on Equity 11.1%

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555076 AVOCADO POST ACUTE				Proprietary - Partnership	
AVOCADO POST ACUTE		12/31/2020 366 Days Settled			
EL CAJON, CA 92020				CR Beds 256 POS Beds 0	
SAN DIEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.9%
Balance Sheet		Income Statement		Length of Stay	100.5
Current Assets	18,105,281	Total Charges	43,921,078	Average Wages	28.05
Fixed Assets	2,003,218	Contract Allowance	4,700,000	10.7% Skilled Nursing	77.9%
Other Assets	78,584	Operating Revenue	39,221,078	89.3% Ancillary Service	22.1%
Total Assets	20,187,083	Operating Expense	33,829,585	86.3% Current Ratio	(3.8)
Current Liabilities	-4,706,468	Operating Margin	5,391,493	13.7% Days to Collect	27.8
Long Term Liabilities	9,543,526	Other Income	66,074	0.2% Avg Payment Days	26.3
Total Equity	15,350,025	Other Expense	0	0.0% Depreciation Rate	26.3%
Total Liab. and Equity	20,187,083	Net Profit or Loss	5,457,567	13.9% Return on Equity	35.6%
555399 AVONDALE VILLA POST-ACUTE				Proprietary - Corporation	
AVONDALE VILLA POST-ACUTE		12/31/2020 306 Days Settled			
LIVERMORE, CA 94550		2/29/2020 60 Days Settled		CR Beds 37 POS Beds 0	
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.1%
Balance Sheet		Income Statement		Length of Stay	409.0
Current Assets	625,537	Total Charges	631,060	Average Wages	23.24
Fixed Assets	146,480	Contract Allowance	70,124	11.1% Skilled Nursing	95.8%
Other Assets	0	Operating Revenue	560,936	88.9% Ancillary Service	4.2%
Total Assets	772,017	Operating Expense	518,927	92.5% Current Ratio	2.4
Current Liabilities	262,614	Operating Margin	42,009	7.5% Days to Collect	318.9
Long Term Liabilities	29,485	Other Income	7,511	1.3% Avg Payment Days	137.8
Total Equity	479,918	Other Expense	0	0.0% Depreciation Rate	7.5%
Total Liab. and Equity	772,017	Net Profit or Loss	48,720	8.7% Return on Equity	10.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555399 AVONDALE VILLA POST-ACUTE		Proprietary - Other	
AVONDALE VILLA POST-ACUTE		12/31/2020 306 Days Settled	
LIVERMORE, CA 94550		2/29/2020 60 Days Settled	
ALAMEDA		CR Beds 37 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 82.1%	
		Length of Stay 273.3	
		Average Wages 23.24	
		12.9% Skilled Nursing 91.2%	
		87.1% Ancillary Service 8.8%	
		96.1% Current Ratio 0.7	
		3.9% Days to Collect 60.2	
		4.5% Avg Payment Days 21.4	
		0.0% Depreciation Rate 0.0%	
		8.5% Return on Equity 50.1%	
Balance Sheet		Income Statement	
Current Assets	503,544	Total Charges	3,401,762
Fixed Assets	0	Contract Allowance	438,495
Other Assets	232,639	Operating Revenue	2,963,267
Total Assets	<u>736,183</u>	Operating Expense	2,847,239
Current Liabilities	687,527	Operating Margin	116,028
Long Term Liabilities	-451,849	Other Income	134,477
Total Equity	<u>500,505</u>	Other Expense	0
Total Liab. and Equity	<u>736,183</u>	Net Profit or Loss	<u>250,505</u>
<hr/>			
056105 BALBOA NURSING & REHABILITATION CENTER		Proprietary - Partnership	
BALBOA NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled	
SAN DIEGO, CA 92103		2/29/2020 60 Days Settled	
SAN DIEGO		CR Beds 194 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate 79.9%	
		Length of Stay 127.8	
		Average Wages 27.02	
		1.9% Skilled Nursing 65.5%	
		98.1% Ancillary Service 34.5%	
		90.1% Current Ratio 5.4	
		9.9% Days to Collect 343.8	
		6.5% Avg Payment Days 21.7	
		0.0% Depreciation Rate 49.0%	
		16.4% Return on Equity 20.8%	
Balance Sheet		Income Statement	
Current Assets	22,318,503	Total Charges	23,166,712
Fixed Assets	283,974	Contract Allowance	429,184
Other Assets	63,050	Operating Revenue	22,737,528
Total Assets	<u>22,665,527</u>	Operating Expense	20,486,553
Current Liabilities	4,125,219	Operating Margin	2,250,975
Long Term Liabilities	626,929	Other Income	1,483,784
Total Equity	<u>17,913,379</u>	Other Expense	0
Total Liab. and Equity	<u>22,665,527</u>	Net Profit or Loss	<u>3,734,859</u>

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555055 BALDWIN GARDENS NURSING CENTER				Proprietary - Corporation	
BALDWIN GARDENS NURSING CENTER				12/31/2020 366 Days Settled	
TEMPLE CITY, CA 91780				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
TRAILBLAZERS HEALTH ENTERPRISES				Occupancy Rate 87.1%	
Balance Sheet		Income Statement		Length of Stay 79.4	
Current Assets	1,924,963	Total Charges	7,893,518	Average Wages 23.38	
Fixed Assets	1,141,537	Contract Allowance	-1,428,644	-18.1%	Skilled Nursing 69.5%
Other Assets	1,588,221	Operating Revenue	9,322,162	118.1%	Ancillary Service 30.5%
Total Assets	<u>4,654,721</u>	Operating Expense	<u>7,779,929</u>	83.5%	Current Ratio 1.8
Current Liabilities	1,099,314	Operating Margin	1,542,233	16.5%	Days to Collect 51.0
Long Term Liabilities	1,081,762	Other Income	48,108	0.5%	Avg Payment Days 35.3
Total Equity	<u>2,473,645</u>	Other Expense	0	0.0%	Depreciation Rate 42.0%
Total Liab. and Equity	<u>4,654,721</u>	Net Profit or Loss	<u>1,593,742</u>	17.1%	Return on Equity 64.4%

055107 BANCROFT HEALTHCARE CENTER				Proprietary - Partnership	
BANCROFT HEALTHCARE CENTER				12/31/2020 366 Days Settled	
SAN LEANDRO, CA 94577				CR Beds 36 POS Beds 0	
ALAMEDA				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate 95.5%	
Balance Sheet		Income Statement		Length of Stay 524.5	
Current Assets	3,422,399	Total Charges	4,494,615	Average Wages 11.39	
Fixed Assets	95,838	Contract Allowance	-1,352,272	-30.1%	Skilled Nursing 88.1%
Other Assets	120,000	Operating Revenue	5,846,887	130.1%	Ancillary Service 11.9%
Total Assets	<u>3,638,237</u>	Operating Expense	<u>4,321,010</u>	73.9%	Current Ratio 2.4
Current Liabilities	1,400,451	Operating Margin	1,525,877	26.1%	Days to Collect 74.1
Long Term Liabilities	0	Other Income	351,082	6.0%	Avg Payment Days 25.4
Total Equity	<u>2,237,786</u>	Other Expense	0	0.0%	Depreciation Rate 295.5%
Total Liab. and Equity	<u>3,638,237</u>	Net Profit or Loss	<u>1,876,959</u>	32.1%	Return on Equity 83.9%

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555319 BANNING HEALTHCARE				Proprietary - Other	
BANNING HEALTHCARE		12/31/2020 366 Days Settled			
BANNING, CA 92220				CR Beds 64 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate 82.9%	
Balance Sheet		Income Statement		Length of Stay 141.8	
Current Assets	1,727,183	Total Charges	6,016,115	Average Wages 21.96	
Fixed Assets	57,800	Contract Allowance	376,755	6.3% Skilled Nursing 84.4%	
Other Assets	0	Operating Revenue	5,639,360	93.7% Ancillary Service 15.6%	
Total Assets	<u>1,784,983</u>	Operating Expense	6,484,300	115.0% Current Ratio 0.7	
Current Liabilities	2,399,870	Operating Margin	-844,940	-15.0% Days to Collect 35.7	
Long Term Liabilities	0	Other Income	376,611	6.7% Avg Payment Days 83.7	
Total Equity	<u>-614,887</u>	Other Expense	0	0.0% Depreciation Rate 47.6%	
Total Liab. and Equity	<u>1,784,983</u>	Net Profit or Loss	<u>(468,329)</u>	-8.3% Return on Equity 76.2%	
555851 BAY AREA HEALTHCARE CENTER				Proprietary - Other	
BAY AREA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
OAKLAND, CA 94606				CR Beds 99 POS Beds 0	
ALAMEDA				Key Performance Ind.	
NORIDIAN				Occupancy Rate 73.4%	
Balance Sheet		Income Statement		Length of Stay 80.8	
Current Assets	12,851,023	Total Charges	21,886,012	Average Wages 28.29	
Fixed Assets	5,825,855	Contract Allowance	4,314,464	19.7% Skilled Nursing 87.9%	
Other Assets	0	Operating Revenue	17,571,548	80.3% Ancillary Service 12.1%	
Total Assets	<u>18,676,878</u>	Operating Expense	17,457,771	99.4% Current Ratio 5.7	
Current Liabilities	2,249,546	Operating Margin	113,777	0.6% Days to Collect 71.8	
Long Term Liabilities	8,765,808	Other Income	0	0.0% Avg Payment Days 47.2	
Total Equity	<u>7,661,524</u>	Other Expense	0	0.0% Depreciation Rate 4.0%	
Total Liab. and Equity	<u>18,676,878</u>	Net Profit or Loss	<u>21,481</u>	0.1% Return on Equity 0.3%	

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055559 BAY CREST CARE CENTER				Proprietary - Other	
BAY CREST CARE CENTER		12/31/2020 366 Days Settled			
TORRANCE, CA 90503		CR Beds 80 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		86.1%	
Balance Sheet		Income Statement		Length of Stay	
				63.3	
Current Assets	1,076,551	Total Charges	12,032,818	Average Wages	
				27.19	
Fixed Assets	345,159	Contract Allowance	3,147,181	Skilled Nursing	
			26.2%	73.8%	
Other Assets	2,179,976	Operating Revenue	8,885,637	Ancillary Service	
			73.8%	26.2%	
Total Assets	3,601,686	Operating Expense	9,324,352	Current Ratio	
			104.9%	0.9	
Current Liabilities	1,193,779	Operating Margin	-438,715	Days to Collect	
			-4.9%	39.1	
Long Term Liabilities	2,491,444	Other Income	384,997	Avg Payment Days	
			4.3%	29.6	
Total Equity	-83,537	Other Expense	0	Depreciation Rate	
			0.0%	155.0%	
Total Liab. and Equity	3,601,686	Net Profit or Loss	(53,718)	Return on Equity	
			-0.6%	64.3%	

056348 BAY VIEW REHABILITATION HOSPITAL, LLC				Proprietary - Other	
BAY VIEW REHABILITATION HOSPITAL, LLC		12/31/2020 366 Days Settled			
ALAMEDA, CA 94501		CR Beds 170 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.2%	
Balance Sheet		Income Statement		Length of Stay	
				235.2	
Current Assets	5,823,835	Total Charges	77,530,895	Average Wages	
				26.55	
Fixed Assets	249,664	Contract Allowance	46,106,747	Skilled Nursing	
			59.5%	95.5%	
Other Assets	805,662	Operating Revenue	31,424,148	Ancillary Service	
			40.5%	4.5%	
Total Assets	6,879,161	Operating Expense	22,797,539	Current Ratio	
			72.5%	0.5	
Current Liabilities	12,844,313	Operating Margin	8,626,609	Days to Collect	
			27.5%	54.1	
Long Term Liabilities	-16,323,265	Other Income	789,687	Avg Payment Days	
			2.5%	33.8	
Total Equity	10,358,113	Other Expense	0	Depreciation Rate	
			0.0%	414.4%	
Total Liab. and Equity	6,879,161	Net Profit or Loss	9,416,296	Return on Equity	
			30.0%	90.9%	

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056260 BAYBERRY SKILLED NURSING & HEALTHCARE CENTER				Proprietary - Corporation	
BAYBERRY SKILLED NURSING & HEALTHCARE CENTER		12/31/2020 366 Days Settled			
CONCORD, CA 94520		CR Beds 99 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.2%	
Balance Sheet		Income Statement		Length of Stay	
				113.3	
Current Assets	5,209,652	Total Charges	13,716,172	Average Wages	25.56
Fixed Assets	165,943	Contract Allowance	2,315,507	16.9%	Skilled Nursing
Other Assets	6,230,000	Operating Revenue	11,400,665	83.1%	Ancillary Service
Total Assets	<u>11,605,595</u>	Operating Expense	11,971,842	105.0%	Current Ratio
Current Liabilities	11,729,803	Operating Margin	-571,177	-5.0%	Days to Collect
Long Term Liabilities	34,769	Other Income	844,019	7.4%	Avg Payment Days
Total Equity	-158,977	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>11,605,595</u>	Net Profit or Loss	<u>257,704</u>	2.3%	Return on Equity
					-162.1%

056471 BAYPOINT HEALTHCARE CENTER				Proprietary - Corporation	
BAYPOINT HEALTHCARE CENTER		12/31/2020 366 Days Settled			
HAYWARD, CA 94541		CR Beds 99 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.5%	
Balance Sheet		Income Statement		Length of Stay	
				85.1	
Current Assets	3,985,863	Total Charges	8,460,472	Average Wages	22.42
Fixed Assets	63,184	Contract Allowance	1,655,415	19.6%	Skilled Nursing
Other Assets	1,270,264	Operating Revenue	6,805,057	80.4%	Ancillary Service
Total Assets	<u>5,319,311</u>	Operating Expense	9,034,635	132.8%	Current Ratio
Current Liabilities	5,480,846	Operating Margin	-2,229,578	-32.8%	Days to Collect
Long Term Liabilities	3,640,370	Other Income	14,952	0.2%	Avg Payment Days
Total Equity	-3,801,905	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,319,311</u>	Net Profit or Loss	<u>(2,214,626)</u>	-32.5%	Return on Equity
					58.3%

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555371 BAYSIDE CARE CENTER				Proprietary - Corporation	
BAYSIDE CARE CENTER		12/31/2020 366 Days Settled			
MORRO BAY, CA 93442		CR Beds 145 POS Beds 0			
SAN LUIS OBISPO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.4%	
Balance Sheet		Income Statement		Length of Stay	
				158.4	
Current Assets	28,904,083	Total Charges	11,655,483	Average Wages	
Fixed Assets	319,827	Contract Allowance	361,527	25.35	
Other Assets	0	Operating Revenue	11,293,956	3.1%	
Total Assets	29,223,910	Operating Expense	12,100,271	96.9%	
Current Liabilities	3,204,088	Operating Margin	-806,315	107.1%	
Long Term Liabilities	0	Other Income	120,165	-7.1%	
Total Equity	26,019,822	Other Expense	0	1.1%	
Total Liab. and Equity	29,223,910	Net Profit or Loss	(686,150)	0.0%	
				-6.1%	
				-2.6%	
555855 BAYWOOD COURT HEALTH CENTER				Nonprofit - Other	
BAYWOOD COURT HEALTH CENTER		6/30/2020 366 Days Settled			
CASTRO VALLEY, CA 94546		CR Beds 56 POS Beds 0			
ALAMEDA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		76.2%	
Balance Sheet		Income Statement		Length of Stay	
				65.3	
Current Assets	6,033,860	Total Charges	7,781,279	Average Wages	
Fixed Assets	11,740,706	Contract Allowance	-393,010	26.10	
Other Assets	22,092,901	Operating Revenue	8,174,289	-5.1%	
Total Assets	39,867,467	Operating Expense	19,097,278	105.1%	
Current Liabilities	3,625,658	Operating Margin	-10,922,989	233.6%	
Long Term Liabilities	14,365,059	Other Income	14,013,351	-133.6%	
Total Equity	21,876,750	Other Expense	0	171.4%	
Total Liab. and Equity	39,867,467	Net Profit or Loss	3,065,306	0.0%	
				37.5%	
				14.0%	

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555027 BEACHSIDE NURSING CENTER				Proprietary - Corporation	
BEACHSIDE NURSING CENTER		12/31/2020 366 Days Settled			
HUNTINGTON BEACH, CA 92648		CR Beds 59 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.9%	
Balance Sheet		Income Statement		Length of Stay 25.3	
Current Assets	3,998,520	Total Charges	7,430,237	Average Wages	28.69
Fixed Assets	96,096	Contract Allowance	-440,090	-5.9%	Skilled Nursing 63.9%
Other Assets	547,664	Operating Revenue	7,870,327	105.9%	Ancillary Service 36.1%
Total Assets	4,642,280	Operating Expense	8,360,105	106.2%	Current Ratio 1.3
Current Liabilities	3,040,888	Operating Margin	-489,778	-6.2%	Days to Collect 59.7
Long Term Liabilities	0	Other Income	741,789	9.4%	Avg Payment Days 56.8
Total Equity	1,601,392	Other Expense	0	0.0%	Depreciation Rate 1,003.1%
Total Liab. and Equity	4,642,280	Net Profit or Loss	252,032	3.2%	Return on Equity 15.7%
055123 BEACHSIDE POST ACUTE				Proprietary - Corporation	
BEACHSIDE POST ACUTE		12/31/2020 366 Days Settled			
LONG BEACH, CA 90810		CR Beds 90 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		87.3%	
Balance Sheet		Income Statement		Length of Stay 103.0	
Current Assets	3,124,004	Total Charges	8,586,416	Average Wages	22.25
Fixed Assets	39,297	Contract Allowance	-443,167	-5.2%	Skilled Nursing 84.0%
Other Assets	-253,200	Operating Revenue	9,029,583	105.2%	Ancillary Service 16.0%
Total Assets	2,910,101	Operating Expense	9,549,138	105.8%	Current Ratio 5.7
Current Liabilities	547,609	Operating Margin	-519,555	-5.8%	Days to Collect 39.5
Long Term Liabilities	1,669,539	Other Income	329,484	3.6%	Avg Payment Days 21.0
Total Equity	692,953	Other Expense	0	0.0%	Depreciation Rate 1,502.1%
Total Liab. and Equity	2,910,101	Net Profit or Loss	(190,871)	-2.1%	Return on Equity -27.5%

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055531 BEACHSIDE POST ACUTE				Proprietary - Other	
BEACHSIDE POST ACUTE		12/31/2020 366 Days Settled			
TORRANCE, CA 90505				CR Beds 110 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 348.0%	
Balance Sheet		Income Statement		Length of Stay 186.3	
Current Assets	4,047,743	Total Charges	14,851,171	Average Wages 28.41	
Fixed Assets	196,892	Contract Allowance	1,071,799	7.2% Skilled Nursing 83.7%	
Other Assets	786,415	Operating Revenue	13,779,372	92.8% Ancillary Service 16.3%	
Total Assets	5,031,050	Operating Expense	11,428,585	82.9% Current Ratio 2.0	
Current Liabilities	1,983,378	Operating Margin	2,350,787	17.1% Days to Collect 81.5	
Long Term Liabilities	1,486,118	Other Income	844	0.0% Avg Payment Days 43.4	
Total Equity	1,561,554	Other Expense	0	0.0% Depreciation Rate 250.3%	
Total Liab. and Equity	5,031,050	Net Profit or Loss	1,651,345	12.0% Return on Equity 105.8%	
056334 BEACHWOOD POST-ACUTE & REHAB				Proprietary - Corporation	
BEACHWOOD POST-ACUTE & REHAB		12/31/2020 366 Days Settled			
SANTA MONICA, CA 90404				CR Beds 227 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 89.2%	
Balance Sheet		Income Statement		Length of Stay 120.4	
Current Assets	86,810,016	Total Charges	39,524,480	Average Wages 26.29	
Fixed Assets	577,363	Contract Allowance	8,382,337	21.2% Skilled Nursing 78.8%	
Other Assets	2,460,094	Operating Revenue	31,142,143	78.8% Ancillary Service 21.2%	
Total Assets	89,847,473	Operating Expense	29,967,639	96.2% Current Ratio 1.0	
Current Liabilities	89,665,160	Operating Margin	1,174,504	3.8% Days to Collect 44.2	
Long Term Liabilities	2,640,580	Other Income	808,004	2.6% Avg Payment Days 51.7	
Total Equity	-2,458,267	Other Expense	0	0.0% Depreciation Rate 207.5%	
Total Liab. and Equity	89,847,473	Net Profit or Loss	1,982,508	6.4% Return on Equity -80.6%	

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056331 BEACON HEALTHCARE CENTER		Proprietary - Corporation	
BEACON HEALTHCARE CENTER		12/31/2020 366 Days Settled	
WEST COVINA, CA 91790		CR Beds 54 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NORIDIAN		Occupancy Rate 60.9%	
Balance Sheet		Income Statement	
Current Assets	1,743,367	Total Charges	5,715,649
Fixed Assets	77,206	Contract Allowance	-965,904 -16.9%
Other Assets	1,425,874	Operating Revenue	6,681,553 116.9%
Total Assets	3,246,447	Operating Expense	6,990,223 104.6%
Current Liabilities	770,224	Operating Margin	-308,670 -4.6%
Long Term Liabilities	1	Other Income	572,146 8.6%
Total Equity	2,476,222	Other Expense	0 0.0%
Total Liab. and Equity	3,246,447	Net Profit or Loss	265,883 4.0%

055918 BEL TOOREN VILLA CONVALESCENT		Proprietary - Corporation	
BEL TOOREN VILLA CONVALESCENT		12/31/2020 366 Days Settled	
BELLFLOWER, CA 90706		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate 60.2%	
Balance Sheet		Income Statement	
Current Assets	1,335,287	Total Charges	5,928,034
Fixed Assets	0	Contract Allowance	0 0.0%
Other Assets	1,274,937	Operating Revenue	5,928,034 100.0%
Total Assets	2,610,224	Operating Expense	7,650,532 129.1%
Current Liabilities	845,851	Operating Margin	-1,722,498 -29.1%
Long Term Liabilities	3,405,829	Other Income	601,189 10.1%
Total Equity	-1,641,456	Other Expense	0 0.0%
Total Liab. and Equity	2,610,224	Net Profit or Loss	(1,121,309) -18.9%

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555805 BEL VISTA HEALTHCARE CENTER				Proprietary - Corporation	
BEL VISTA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
EAST LONG BEACH, CA 90804		CR Beds 41 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.5%	
Balance Sheet		Income Statement		Length of Stay 51.3	
Current Assets	1,537,383	Total Charges	7,690,820	Average Wages	26.91
Fixed Assets	82,627	Contract Allowance	1,576,898	20.5%	Skilled Nursing 51.3%
Other Assets	138,542	Operating Revenue	6,113,922	79.5%	Ancillary Service 48.7%
Total Assets	1,758,552	Operating Expense	5,988,520	97.9%	Current Ratio 1.6
Current Liabilities	954,929	Operating Margin	125,402	2.1%	Days to Collect 90.9
Long Term Liabilities	200,777	Other Income	305,949	5.0%	Avg Payment Days 20.5
Total Equity	602,846	Other Expense	0	0.0%	Depreciation Rate 364.1%
Total Liab. and Equity	1,758,552	Net Profit or Loss	431,351	7.1%	Return on Equity 71.6%
056218 BELL CONVALESCENT HOSPITAL				Proprietary - Corporation	
BELL CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
BELL, CA 90201		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.9%	
Balance Sheet		Income Statement		Length of Stay 179.8	
Current Assets	2,559,702	Total Charges	7,692,143	Average Wages	21.13
Fixed Assets	218,377	Contract Allowance	-2,109,972	-27.4%	Skilled Nursing 68.5%
Other Assets	1,754,873	Operating Revenue	9,802,115	127.4%	Ancillary Service 31.5%
Total Assets	4,532,952	Operating Expense	9,021,985	92.0%	Current Ratio 1.2
Current Liabilities	2,129,763	Operating Margin	780,130	8.0%	Days to Collect 56.0
Long Term Liabilities	289,269	Other Income	682,569	7.0%	Avg Payment Days 50.6
Total Equity	2,113,920	Other Expense	0	0.0%	Depreciation Rate 91.3%
Total Liab. and Equity	4,532,952	Net Profit or Loss	1,462,699	14.9%	Return on Equity 69.2%

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555870 BELLA VISTA HEALTH CENTER				Proprietary - Corporation	
BELLA VISTA HEALTH CENTER		12/31/2020 366 Days Settled			
LEMON GROVE, CA 91945		CR Beds 99 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		91.5%	
Balance Sheet		Income Statement		Length of Stay 60.7	
Current Assets	4,787,988	Total Charges	16,458,197	Average Wages	24.65
Fixed Assets	200,155	Contract Allowance	-1,195,577	-7.3%	Skilled Nursing 58.5%
Other Assets	435,764	Operating Revenue	17,653,774	107.3%	Ancillary Service 41.5%
Total Assets	5,423,907	Operating Expense	13,931,458	78.9%	Current Ratio 1.4
Current Liabilities	3,375,442	Operating Margin	3,722,316	21.1%	Days to Collect 75.0
Long Term Liabilities	68,380	Other Income	21,693	0.1%	Avg Payment Days 26.7
Total Equity	1,980,085	Other Expense	0	0.0%	Depreciation Rate 220.2%
Total Liab. and Equity	5,423,907	Net Profit or Loss	3,744,009	21.2%	Return on Equity 189.1%
555767 BELLAKEN SKILLED NURSING CENTER				Proprietary - Corporation	
BELLAKEN SKILLED NURSING CENTER		12/31/2020 366 Days Settled			
OAKLAND, CA 94601		CR Beds 124 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.7%	
Balance Sheet		Income Statement		Length of Stay 195.6	
Current Assets	5,875,270	Total Charges	16,645,465	Average Wages	37.04
Fixed Assets	435,721	Contract Allowance	2,575,114	15.5%	Skilled Nursing 55.4%
Other Assets	-2,546	Operating Revenue	14,070,351	84.5%	Ancillary Service 28.7%
Total Assets	6,308,445	Operating Expense	11,052,099	78.5%	Current Ratio 2.2
Current Liabilities	2,687,930	Operating Margin	3,018,252	21.5%	Days to Collect 44.8
Long Term Liabilities	0	Other Income	884,676	6.3%	Avg Payment Days 33.3
Total Equity	3,620,515	Other Expense	0	0.0%	Depreciation Rate 155.9%
Total Liab. and Equity	6,308,445	Net Profit or Loss	3,902,928	27.7%	Return on Equity 107.8%

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055408 BELLFLOWER POST ACUTE				Proprietary - Other	
BELLFLOWER POST ACUTE		12/31/2020 366 Days Settled			
BELLFLOWER, CA 90706		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay 81.7	
Current Assets	1,276,895	Total Charges	6,113,662	Average Wages	22.38
Fixed Assets	0	Contract Allowance	3,268	0.1%	Skilled Nursing 78.4%
Other Assets	80,867	Operating Revenue	6,110,394	99.9%	Ancillary Service 21.6%
Total Assets	1,357,762	Operating Expense	6,486,710	106.2%	Current Ratio 2.5
Current Liabilities	504,183	Operating Margin	-376,316	-6.2%	Days to Collect 49.2
Long Term Liabilities	762,282	Other Income	306,828	5.0%	Avg Payment Days 28.4
Total Equity	91,297	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,357,762	Net Profit or Loss	(70,498)	-1.2%	Return on Equity -77.2%
055892 BERKELEY PINES SKILLED NURSING CENTER				Proprietary - Corporation	
BERKELEY PINES SKILLED NURSING CENTER		12/31/2020 366 Days Settled			
BERKELEY, CA 94705		CR Beds 36 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay 521.7	
Current Assets	2,607,075	Total Charges	4,388,657	Average Wages	24.33
Fixed Assets	51,611	Contract Allowance	-838,048	-19.1%	Skilled Nursing 81.8%
Other Assets	2,500	Operating Revenue	5,226,705	119.1%	Ancillary Service 18.2%
Total Assets	2,661,186	Operating Expense	4,209,356	80.5%	Current Ratio 2.1
Current Liabilities	1,216,532	Operating Margin	1,017,349	19.5%	Days to Collect 80.0
Long Term Liabilities	4,665	Other Income	344,572	6.6%	Avg Payment Days 17.3
Total Equity	1,439,989	Other Expense	0	0.0%	Depreciation Rate 454.2%
Total Liab. and Equity	2,661,186	Net Profit or Loss	1,361,921	26.1%	Return on Equity 94.6%

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555748 BERKLEY EAST CONVALESCENT HOSP				Proprietary - Other	
BERKLEY EAST CONVALESCENT HOSP		12/31/2020 366 Days Settled			
SANTA MONICA, CA 90404				CR Beds 207 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	37.8%
				Length of Stay	10.7
				Average Wages	30.08
				2.8% Skilled Nursing	63.5%
				97.2% Ancillary Service	36.5%
				105.9% Current Ratio	1.2
				-5.9% Days to Collect	34.3
				0.4% Avg Payment Days	18.9
				0.0% Depreciation Rate	127.4%
				-5.5% Return on Equity	80.0%
<hr/>					
056253 BERKLEY VALLEY CONV HOSPITAL				Proprietary - Other	
BERKLEY VALLEY CONV HOSPITAL		12/31/2020 245 Days Settled			
VAN NUYS, CA 91401		4/30/2020 121 Days Settled		CR Beds 125 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	49.8%
				Length of Stay	179.5
				Average Wages	20.42
				-6.6% Skilled Nursing	68.5%
				106.6% Ancillary Service	31.5%
				101.9% Current Ratio	1.8
				-1.9% Days to Collect	52.8
				1.0% Avg Payment Days	13.6
				0.0% Depreciation Rate	59.8%
				-0.9% Return on Equity	100.0%

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056253 BERKLEY VALLEY CONV HOSPITAL				Proprietary - Corporation	
BERKLEY VALLEY CONV HOSPITAL		12/31/2020 245 Days Settled			
VAN NUYS, CA 91401		4/30/2020 121 Days Settled		CR Beds 125 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		77.6%	
Balance Sheet		Income Statement		Length of Stay 293.4	
Current Assets	4,509,975	Total Charges	3,673,917	Average Wages 20.42	
Fixed Assets	0	Contract Allowance	26,771	0.7%	Skilled Nursing 78.3%
Other Assets	6,608	Operating Revenue	3,647,146	99.3%	Ancillary Service 21.7%
Total Assets	4,516,583	Operating Expense	3,237,328	88.8%	Current Ratio 2.0
Current Liabilities	2,285,977	Operating Margin	409,818	11.2%	Days to Collect 74.6
Long Term Liabilities	0	Other Income	1,025,858	28.1%	Avg Payment Days 85.0
Total Equity	2,230,606	Other Expense	0	0.0%	Depreciation Rate 53.9%
Total Liab. and Equity	4,516,583	Net Profit or Loss	1,435,675	39.4%	Return on Equity 64.4%
055136 BERKLEY WEST CONV HOSP				Proprietary - Other	
BERKLEY WEST CONV HOSP		12/31/2020 366 Days Settled			
SANTA MONICA, CA 90404		4/30/2020 121 Days Settled		CR Beds 54 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		51.6%	
Balance Sheet		Income Statement		Length of Stay 42.5	
Current Assets	949,719	Total Charges	5,468,247	Average Wages 27.95	
Fixed Assets	504,243	Contract Allowance	189,625	3.5%	Skilled Nursing 59.3%
Other Assets	-1,119,659	Operating Revenue	5,278,622	96.5%	Ancillary Service 40.7%
Total Assets	334,303	Operating Expense	5,743,239	108.8%	Current Ratio 1.4
Current Liabilities	686,005	Operating Margin	-464,617	-8.8%	Days to Collect 41.0
Long Term Liabilities	130,205	Other Income	35,058	0.7%	Avg Payment Days 14.9
Total Equity	-481,907	Other Expense	0	0.0%	Depreciation Rate 113.4%
Total Liab. and Equity	334,303	Net Profit or Loss	(429,559)	-8.1%	Return on Equity 89.1%

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055662 BETHANY HOME SOCIETY SAN JOAQUIN COUNTY				Nonprofit - Other	
BETHANY HOME SOCIETY SAN JOAQUIN COUNTY 10/31/2020 366 Days Settled					
RIPON, CA 95366				CR Beds 344 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 103.6%	
Balance Sheet		Income Statement		Length of Stay 2,002.1	
Current Assets	11,863,980	Total Charges	8,734,749	Average Wages 18.86	
Fixed Assets	18,196,175	Contract Allowance	906,987	10.4% Skilled Nursing 94.1%	
Other Assets	0	Operating Revenue	7,827,762	89.6% Ancillary Service 5.9%	
Total Assets	<u>30,060,155</u>	Operating Expense	12,956,928	165.5% Current Ratio 8.1	
Current Liabilities	1,456,209	Operating Margin	-5,129,166	-65.5% Days to Collect 26.0	
Long Term Liabilities	6,715,779	Other Income	7,875,514	100.6% Avg Payment Days 17.2	
Total Equity	<u>21,888,167</u>	Other Expense	0	0.0% Depreciation Rate 0.3%	
Total Liab. and Equity	<u>30,060,155</u>	Net Profit or Loss	<u>2,746,348</u>	35.1% Return on Equity 12.5%	

056370 BETHESDA HOME				Proprietary - Corporation	
BETHESDA HOME 5/31/2020 366 Days Settled					
HAYWARD, CA 94541				CR Beds 0 POS Beds 0	
ALAMEDA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing 0.0%	
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service 0.0%	
Total Assets	<u>0</u>	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	<u>0</u>	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>	0.0% Return on Equity 0.0%	

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555777 BISHOP CARE CENTER				Proprietary - Corporation	
BISHOP CARE CENTER		12/31/2020 366 Days Settled			
BISHOP, CA 93514		CR Beds 99		POS Beds 0	
INYO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		56.2%	
Balance Sheet		Income Statement		Length of Stay 153.1	
Current Assets	28,344,789	Total Charges	7,003,261	Average Wages	25.48
Fixed Assets	673,189	Contract Allowance	-701,184	-10.0%	Skilled Nursing 84.6%
Other Assets	2,713,600	Operating Revenue	7,704,445	110.0%	Ancillary Service 15.4%
Total Assets	31,731,578	Operating Expense	8,598,654	111.6%	Current Ratio 0.8
Current Liabilities	36,624,360	Operating Margin	-894,209	-11.6%	Days to Collect 53.2
Long Term Liabilities	245,206	Other Income	506,882	6.6%	Avg Payment Days 109.4
Total Equity	-5,137,988	Other Expense	0	0.0%	Depreciation Rate 68.1%
Total Liab. and Equity	31,731,578	Net Profit or Loss	(387,327)	-5.0%	Return on Equity 7.5%
056283 BIXBY KNOLLS TOWERS HEALTH CARE & REHAB CENTER				Proprietary - Corporation	
BIXBY KNOLLS TOWERS HEALTH CARE & REHAB CENTER		9/30/2020 366 Days Settled			
LONG BEACH, CA 90807		CR Beds 321		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		73.4%	
Balance Sheet		Income Statement		Length of Stay 760.7	
Current Assets	1,567,912	Total Charges	12,602,954	Average Wages	22.87
Fixed Assets	11,071,623	Contract Allowance	-29,084	-0.2%	Skilled Nursing 41.8%
Other Assets	191,210	Operating Revenue	12,632,038	100.2%	Ancillary Service 4.5%
Total Assets	12,830,745	Operating Expense	14,630,564	115.8%	Current Ratio 0.2
Current Liabilities	7,707,345	Operating Margin	-1,998,526	-15.8%	Days to Collect 16.0
Long Term Liabilities	8,691,314	Other Income	1,296,956	10.3%	Avg Payment Days 26.8
Total Equity	-3,567,914	Other Expense	0	0.0%	Depreciation Rate 3.5%
Total Liab. and Equity	12,830,745	Net Profit or Loss	(701,570)	-5.6%	Return on Equity 19.7%

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555383 BLYTHE POST ACUTE LLC				Proprietary - Other	
BLYTHE POST ACUTE LLC		12/31/2020 366 Days Settled			
BLYTHE, CA 92225				CR Beds 48	POS Beds 0
RIVERSIDE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	78.1%
Balance Sheet		Income Statement		Length of Stay	269.2
Current Assets	1,409,450	Total Charges	10,370,769	Average Wages	19.51
Fixed Assets	16,460	Contract Allowance	4,192,220	40.4%	Skilled Nursing 92.5%
Other Assets	44,852	Operating Revenue	6,178,549	59.6%	Ancillary Service 7.5%
Total Assets	1,470,762	Operating Expense	4,860,864	78.7%	Current Ratio 0.6
Current Liabilities	2,436,179	Operating Margin	1,317,685	21.3%	Days to Collect 58.4
Long Term Liabilities	-1,485,429	Other Income	25,436	0.4%	Avg Payment Days 24.0
Total Equity	520,012	Other Expense	0	0.0%	Depreciation Rate 1,549.4%
Total Liab. and Equity	1,470,762	Net Profit or Loss	1,343,120	21.7%	Return on Equity 258.3%
055538 BONNIE BRAE SKILLED NURSING				Proprietary - Corporation	
BONNIE BRAE SKILLED NURSING		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90057				CR Beds 59	POS Beds 0
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	80.7%
Balance Sheet		Income Statement		Length of Stay	317.0
Current Assets	915,755	Total Charges	4,530,139	Average Wages	27.19
Fixed Assets	0	Contract Allowance	-823,993	-18.2%	Skilled Nursing 90.2%
Other Assets	1,598,507	Operating Revenue	5,354,132	118.2%	Ancillary Service 9.8%
Total Assets	2,514,262	Operating Expense	5,831,004	108.9%	Current Ratio 0.9
Current Liabilities	984,586	Operating Margin	-476,872	-8.9%	Days to Collect 7.0
Long Term Liabilities	1,434,869	Other Income	48,423	0.9%	Avg Payment Days 59.2
Total Equity	94,807	Other Expense	0	0.0%	Depreciation Rate 103.3%
Total Liab. and Equity	2,514,262	Net Profit or Loss	(428,449)	-8.0%	Return on Equity -451.9%

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555206 BOULDER CREEK POST ACUTE		Proprietary - Partnership	
BOULDER CREEK POST ACUTE		12/31/2020 366 Days Settled	
POWAY, CA 92064		CR Beds 149 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 95.9%	
Balance Sheet		Income Statement	
Current Assets	2,857,043	Total Charges	21,688,200
Fixed Assets	1,046,263	Contract Allowance	3,163,676
Other Assets	800,598	Operating Revenue	18,524,524
Total Assets	4,703,904	Operating Expense	17,827,702
Current Liabilities	5,780,815	Operating Margin	696,822
Long Term Liabilities	0	Other Income	320,858
Total Equity	-1,076,911	Other Expense	0
Total Liab. and Equity	4,703,904	Net Profit or Loss	1,017,680
		14.6%	Skilled Nursing 70.2%
		85.4%	Ancillary Service 29.8%
		96.2%	Current Ratio 0.5
		3.8%	Days to Collect 52.4
		1.7%	Avg Payment Days 19.6
		0.0%	Depreciation Rate 127.6%
		5.5%	Return on Equity -94.5%

055635 BRANDEL MANOR		Nonprofit - Other	
BRANDEL MANOR		9/30/2020 366 Days Settled	
TURLOCK, CA 95382		CR Beds 144 POS Beds 0	
STANISLAUS		Key Performance Ind.	
NORIDIAN		Occupancy Rate 82.7%	
Balance Sheet		Income Statement	
Current Assets	1,288,174	Total Charges	14,122,317
Fixed Assets	1,795,480	Contract Allowance	0
Other Assets	0	Operating Revenue	14,122,317
Total Assets	3,083,654	Operating Expense	15,268,560
Current Liabilities	634,048	Operating Margin	-1,146,243
Long Term Liabilities	2,660,642	Other Income	969,348
Total Equity	-211,036	Other Expense	0
Total Liab. and Equity	3,083,654	Net Profit or Loss	(176,895)
		0.0%	Skilled Nursing 40.8%
		100.0%	Ancillary Service 0.0%
		108.1%	Current Ratio 2.0
		-8.1%	Days to Collect 30.1
		6.9%	Avg Payment Days 15.2
		0.0%	Depreciation Rate 15.4%
		-1.3%	Return on Equity 83.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055711 BRENTWOOD HEALTH CARE CENTER		Proprietary - Corporation	
BRENTWOOD HEALTH CARE CENTER		12/31/2020 366 Days Settled	
SANTA MONICA, CA 90404		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	72.2%
Balance Sheet		Income Statement	
Current Assets	3,665,573	Total Charges	12,789,162
Fixed Assets	396,221	Contract Allowance	2,306,495
Other Assets	4,484,980	Operating Revenue	10,482,667
Total Assets	<u>8,546,774</u>	Operating Expense	9,599,329
Current Liabilities	3,737,454	Operating Margin	883,338
Long Term Liabilities	0	Other Income	968,187
Total Equity	<u>4,809,320</u>	Other Expense	0
Total Liab. and Equity	<u>8,546,774</u>	Net Profit or Loss	<u>1,853,688</u>
		18.0%	Skilled Nursing 70.7%
		82.0%	Ancillary Service 29.3%
		91.6%	Current Ratio 1.0
		8.4%	Days to Collect 43.8
		9.2%	Avg Payment Days 64.1
		0.0%	Depreciation Rate 38.3%
		17.7%	Return on Equity 38.5%

055489 BRENTWOOD POST ACUTE		Proprietary - Other	
BRENTWOOD POST ACUTE		12/31/2020 366 Days Settled	
RED BLUFF, CA 96080		CR Beds 55 POS Beds 0	
TEHAMA		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	74.8%
Balance Sheet		Income Statement	
Current Assets	1,062,806	Total Charges	5,266,793
Fixed Assets	102,761	Contract Allowance	-1,365,283
Other Assets	142,577	Operating Revenue	6,632,076
Total Assets	<u>1,308,144</u>	Operating Expense	6,267,284
Current Liabilities	2,583,497	Operating Margin	364,792
Long Term Liabilities	2,305,344	Other Income	9,278
Total Equity	<u>-3,580,697</u>	Other Expense	0
Total Liab. and Equity	<u>1,308,144</u>	Net Profit or Loss	<u>374,070</u>
		-25.9%	Skilled Nursing 70.2%
		125.9%	Ancillary Service 29.8%
		94.5%	Current Ratio 0.4
		5.5%	Days to Collect 44.5
		0.1%	Avg Payment Days 26.6
		0.0%	Depreciation Rate 264.5%
		5.6%	Return on Equity -10.4%

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056220 BRIARCREST NURSING CENTER				Proprietary - Other	
BRIARCREST NURSING CENTER		12/31/2020 366 Days Settled			
BELL GARDENS, CA 90201		CR Beds 135 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.6%	
Balance Sheet		Income Statement		Length of Stay	
				130.3	
Current Assets	2,367,799	Total Charges	17,655,778	Average Wages	
Fixed Assets	85,609	Contract Allowance	3,684,602	26.60	
Other Assets	637,767	Operating Revenue	13,971,176	20.9%	
Total Assets	3,091,175	Operating Expense	13,981,540	79.1%	
Current Liabilities	2,118,098	Operating Margin	-10,364	100.1%	
Long Term Liabilities	368,447	Other Income	390,022	-0.1%	
Total Equity	604,630	Other Expense	0	2.8%	
Total Liab. and Equity	3,091,175	Net Profit or Loss	379,658	0.0%	
				2.7%	

055956 BRIARWOOD POST ACUTE				Proprietary - Other	
BRIARWOOD POST ACUTE		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95824		CR Beds 49 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay	
				57.2	
Current Assets	1,224,753	Total Charges	5,311,774	Average Wages	
Fixed Assets	53,548	Contract Allowance	-2,188,119	22.53	
Other Assets	108,925	Operating Revenue	7,499,893	-41.2%	
Total Assets	1,387,226	Operating Expense	7,288,647	141.2%	
Current Liabilities	2,940,573	Operating Margin	211,246	97.2%	
Long Term Liabilities	63,344	Other Income	62,130	2.8%	
Total Equity	-1,616,691	Other Expense	0	0.8%	
Total Liab. and Equity	1,387,226	Net Profit or Loss	273,376	0.0%	
				3.6%	
				442.4%	
				-16.9%	

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056346 BRIDGEVIEW POST ACUTE		Proprietary - Corporation	
BRIDGEVIEW POST ACUTE		12/31/2020 366 Days Settled	
YUBA CITY, CA 95991		CR Beds 130 POS Beds 0	
SUTTER		Key Performance Ind.	
NORIDIAN		Occupancy Rate	79.0%
Balance Sheet		Income Statement	
Current Assets	4,746,985	Total Charges	13,783,489
Fixed Assets	332,122	Contract Allowance	-1,719,959 -12.5%
Other Assets	1,291,344	Operating Revenue	15,503,448 112.5%
Total Assets	<u>6,370,451</u>	Operating Expense	13,415,336 86.5%
Current Liabilities	4,002,483	Operating Margin	2,088,112 13.5%
Long Term Liabilities	300,000	Other Income	84,936 0.5%
Total Equity	2,067,968	Other Expense	0 0.0%
Total Liab. and Equity	<u>6,370,451</u>	Net Profit or Loss	<u>2,173,048</u> 14.0%
		Length of Stay	61.8
		Average Wages	21.25
		Skilled Nursing	81.3%
		Ancillary Service	18.7%
		Current Ratio	1.2
		Days to Collect	44.1
		Avg Payment Days	19.9
		Depreciation Rate	271.4%
		Return on Equity	105.1%

056056 BRIER OAK ON SUNSET		Proprietary - Other	
BRIER OAK ON SUNSET		12/31/2020 366 Days Settled	
LOS ANGELES, CA 90027		CR Beds 159 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	71.2%
Balance Sheet		Income Statement	
Current Assets	3,409,769	Total Charges	20,664,038
Fixed Assets	691,183	Contract Allowance	2,768,716 13.4%
Other Assets	-7,114,613	Operating Revenue	17,895,322 86.6%
Total Assets	<u>-3,013,661</u>	Operating Expense	15,814,193 88.4%
Current Liabilities	3,437,877	Operating Margin	2,081,129 11.6%
Long Term Liabilities	96,909	Other Income	0 0.0%
Total Equity	-6,548,447	Other Expense	0 0.0%
Total Liab. and Equity	<u>-3,013,661</u>	Net Profit or Loss	<u>2,081,129</u> 11.6%
		Length of Stay	69.0
		Average Wages	29.01
		Skilled Nursing	71.7%
		Ancillary Service	28.3%
		Current Ratio	1.0
		Days to Collect	65.5
		Avg Payment Days	23.4
		Depreciation Rate	25.6%
		Return on Equity	-31.8%

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555338 BRIGHTON CARE CENTER		Proprietary - Corporation	
BRIGHTON CARE CENTER		12/31/2020 366 Days Settled	
PASADENA, CA 91103		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	70.2%
		Length of Stay	112.1
		Average Wages	25.95
		1.6% Skilled Nursing	62.2%
		98.4% Ancillary Service	37.8%
		99.6% Current Ratio	0.8
		0.4% Days to Collect	35.7
		1.9% Avg Payment Days	31.3
		0.0% Depreciation Rate	117.8%
		2.3% Return on Equity	-19.0%

Balance Sheet		Income Statement	
Current Assets	2,154,186	Total Charges	10,884,384
Fixed Assets	88,025	Contract Allowance	171,320
Other Assets	258,867	Operating Revenue	10,713,064
Total Assets	2,501,078	Operating Expense	10,667,417
Current Liabilities	2,862,424	Operating Margin	45,647
Long Term Liabilities	952,761	Other Income	203,942
Total Equity	-1,314,107	Other Expense	0
Total Liab. and Equity	2,501,078	Net Profit or Loss	249,589

055795 BRIGHTON PLACE SAN DIEGO		Proprietary - Other	
BRIGHTON PLACE SAN DIEGO		12/31/2020 366 Days Settled	
SAN DIEGO, CA 92105		CR Beds 99 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	88.1%
		Length of Stay	101.0
		Average Wages	27.92
		20.9% Skilled Nursing	57.8%
		79.1% Ancillary Service	42.2%
		102.0% Current Ratio	1.6
		-2.0% Days to Collect	40.3
		8.6% Avg Payment Days	138.0
		0.0% Depreciation Rate	77.8%
		6.6% Return on Equity	18.3%

Balance Sheet		Income Statement	
Current Assets	6,653,031	Total Charges	15,090,012
Fixed Assets	428,380	Contract Allowance	3,161,009
Other Assets	34,141	Operating Revenue	11,929,003
Total Assets	7,115,552	Operating Expense	12,163,904
Current Liabilities	4,212,350	Operating Margin	-234,901
Long Term Liabilities	-1,405,000	Other Income	1,022,527
Total Equity	4,308,202	Other Expense	0
Total Liab. and Equity	7,115,552	Net Profit or Loss	787,626

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055685 BRIGHTON PLACE SPRING VALLEY				Proprietary - Other	
BRIGHTON PLACE SPRING VALLEY		12/31/2020 366 Days Settled			
SPRING VALLEY, CA 91977		CR Beds 75 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.7%	
Balance Sheet		Income Statement		Length of Stay 70.0	
Current Assets	2,616,700	Total Charges	11,095,532	Average Wages 28.86	
Fixed Assets	379,524	Contract Allowance	1,593,788	14.4%	Skilled Nursing 61.0%
Other Assets	584,119	Operating Revenue	9,501,744	85.6%	Ancillary Service 39.0%
Total Assets	<u>3,580,343</u>	Operating Expense	9,785,183	103.0%	Current Ratio 0.8
Current Liabilities	3,083,435	Operating Margin	-283,439	-3.0%	Days to Collect 26.5
Long Term Liabilities	2,139,494	Other Income	717,611	7.6%	Avg Payment Days 144.3
Total Equity	-1,642,586	Other Expense	0	0.0%	Depreciation Rate 63.3%
Total Liab. and Equity	<u>3,580,343</u>	Net Profit or Loss	<u>434,172</u>	4.6%	Return on Equity -26.4%
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055894 BROADWAY BY THE SEA				Proprietary - Corporation	
BROADWAY BY THE SEA		12/31/2020 366 Days Settled			
LONG BEACH, CA 90803		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.5%	
Balance Sheet		Income Statement		Length of Stay 57.5	
Current Assets	3,615,160	Total Charges	10,237,384	Average Wages 26.02	
Fixed Assets	100,606	Contract Allowance	-1,513,315	-14.8%	Skilled Nursing 62.5%
Other Assets	36,454	Operating Revenue	11,750,699	114.8%	Ancillary Service 37.5%
Total Assets	<u>3,752,220</u>	Operating Expense	12,144,597	103.4%	Current Ratio 1.1
Current Liabilities	3,392,284	Operating Margin	-393,898	-3.4%	Days to Collect 50.1
Long Term Liabilities	0	Other Income	865,786	7.4%	Avg Payment Days 40.0
Total Equity	359,936	Other Expense	0	0.0%	Depreciation Rate 1,702.6%
Total Liab. and Equity	<u>3,752,220</u>	Net Profit or Loss	<u>475,778</u>	4.0%	Return on Equity 132.2%

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056201 BROADWAY HEALTHCARE CENTER		Proprietary - Other	
BROADWAY HEALTHCARE CENTER		12/31/2020 366 Days Settled	
SAN GABRIEL, CA 91776		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	82.8%
Balance Sheet		Income Statement	
Current Assets	5,133,162	Total Charges	6,403,862
Fixed Assets	35,167	Contract Allowance	-148,274
Other Assets	188,179	Operating Revenue	6,552,136
Total Assets	5,356,508	Operating Expense	6,191,322
Current Liabilities	605,352	Operating Margin	360,814
Long Term Liabilities	271,549	Other Income	485,472
Total Equity	4,479,607	Other Expense	0
Total Liab. and Equity	5,356,508	Net Profit or Loss	846,286
		-2.3%	102.3%
		94.5%	5.5%
		7.4%	0.0%
		12.9%	
		Length of Stay	111.8
		Average Wages	25.51
		Skilled Nursing	72.4%
		Ancillary Service	27.6%
		Current Ratio	8.5
		Days to Collect	30.6
		Avg Payment Days	34.6
		Depreciation Rate	123.8%
		Return on Equity	18.9%

055670 BROADWAY MANOR CARE CENTER		Proprietary - Corporation	
BROADWAY MANOR CARE CENTER		12/31/2020 366 Days Settled	
GLENDALE, CA 91204		CR Beds 78 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	76.6%
Balance Sheet		Income Statement	
Current Assets	3,571,491	Total Charges	12,003,084
Fixed Assets	1,253,687	Contract Allowance	3,937,733
Other Assets	0	Operating Revenue	8,065,351
Total Assets	4,825,178	Operating Expense	8,363,058
Current Liabilities	1,984,836	Operating Margin	-297,707
Long Term Liabilities	0	Other Income	4,424
Total Equity	2,840,342	Other Expense	0
Total Liab. and Equity	4,825,178	Net Profit or Loss	(293,283)
		32.8%	67.2%
		103.7%	-3.7%
		0.1%	0.0%
		-3.6%	
		Length of Stay	74.6
		Average Wages	24.55
		Skilled Nursing	49.1%
		Ancillary Service	50.9%
		Current Ratio	1.8
		Days to Collect	37.9
		Avg Payment Days	25.3
		Depreciation Rate	26.1%
		Return on Equity	-10.3%

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055987 BROADWAY VILLA POST ACUTE				Proprietary - Corporation	
BROADWAY VILLA POST ACUTE		12/31/2020 366 Days Settled			
SONOMA, CA 95476		CR Beds 138 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.8%	
		Length of Stay		161.2	
		Average Wages		29.39	
		1.9% Skilled Nursing		78.1%	
		98.1% Ancillary Service		21.9%	
		90.5% Current Ratio		3.9	
		9.5% Days to Collect		47.4	
		0.0% Avg Payment Days		27.2	
		0.0% Depreciation Rate		23.6%	
		9.6% Return on Equity		23.4%	
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555876 BROOKDALE CAMARILLO				Proprietary - Corporation	
BROOKDALE CAMARILLO		12/31/2020 366 Days Settled			
CAMARILLO, CA 93012		CR Beds 160 POS Beds 0			
VENTURA		Key Performance Ind.			
NORIDIAN		Occupancy Rate		76.9%	
		Length of Stay		99.2	
		Average Wages		25.70	
		-1.2% Skilled Nursing		23.1%	
		101.2% Ancillary Service		18.3%	
		110.8% Current Ratio		0.7	
		-10.8% Days to Collect		14.2	
		5.2% Avg Payment Days		10.9	
		0.0% Depreciation Rate		606.4%	
		-5.5% Return on Equity		-25.2%	

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555745 BROOKDALE CARLSBAD				Proprietary - Corporation	
BROOKDALE CARLSBAD		12/31/2020 366 Days Settled			
CARLSBAD, CA 92008		CR Beds 160 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		66.4%	
Balance Sheet		Income Statement		Length of Stay 93.2	
Current Assets	526,632	Total Charges	11,962,879	Average Wages	25.83
Fixed Assets	765,731	Contract Allowance	-506,737	-4.2%	Skilled Nursing 28.0%
Other Assets	3,519,861	Operating Revenue	12,469,616	104.2%	Ancillary Service 18.8%
Total Assets	4,812,224	Operating Expense	13,098,715	105.0%	Current Ratio 0.6
Current Liabilities	832,719	Operating Margin	-629,099	-5.0%	Days to Collect 13.5
Long Term Liabilities	491,451	Other Income	-477,276	-3.8%	Avg Payment Days 12.1
Total Equity	3,488,054	Other Expense	0	0.0%	Depreciation Rate 136.7%
Total Liab. and Equity	4,812,224	Net Profit or Loss	(1,106,375)	-8.9%	Return on Equity -31.7%
555746 BROOKDALE CARMEL VALLEY				Proprietary - Corporation	
BROOKDALE CARMEL VALLEY		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92130		CR Beds 170 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		74.4%	
Balance Sheet		Income Statement		Length of Stay 104.5	
Current Assets	476,264	Total Charges	13,860,808	Average Wages	28.56
Fixed Assets	582,109	Contract Allowance	-1,201,694	-8.7%	Skilled Nursing 21.2%
Other Assets	4,517,014	Operating Revenue	15,062,502	108.7%	Ancillary Service 13.4%
Total Assets	5,575,387	Operating Expense	14,303,890	95.0%	Current Ratio (0.5)
Current Liabilities	-1,000,208	Operating Margin	758,612	5.0%	Days to Collect 9.9
Long Term Liabilities	-640,168	Other Income	528,616	3.5%	Avg Payment Days (9.7)
Total Equity	7,215,763	Other Expense	0	0.0%	Depreciation Rate 175.6%
Total Liab. and Equity	5,575,387	Net Profit or Loss	1,287,228	8.5%	Return on Equity 17.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555791 BROOKDALE NORTHRIDGE				Proprietary - Corporation	
BROOKDALE NORTHRIDGE		11/30/2020 335 Days Settled			
NORTHRIDGE, CA 91325		12/31/2020 31 Days Settled		CR Beds 180 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.2%	
Balance Sheet		Income Statement		Length of Stay 251.3	
Current Assets	5,636,373	Total Charges	11,645,795	Average Wages	26.69
Fixed Assets	6,277	Contract Allowance	83,999	0.7%	Skilled Nursing 30.5%
Other Assets	0	Operating Revenue	11,561,796	99.3%	Ancillary Service 16.3%
Total Assets	5,642,650	Operating Expense	13,308,470	115.1%	Current Ratio 0.7
Current Liabilities	7,971,549	Operating Margin	-1,746,674	-15.1%	Days to Collect 29.9
Long Term Liabilities	1,598,397	Other Income	1,796,417	15.5%	Avg Payment Days 17.6
Total Equity	-3,927,295	Other Expense	0	0.0%	Depreciation Rate 31,397.3%
Total Liab. and Equity	5,642,651	Net Profit or Loss	49,743	0.4%	Return on Equity -1.3%
555791 BROOKDALE NORTHRIDGE				Proprietary - Corporation	
BROOKDALE NORTHRIDGE		11/30/2020 335 Days Settled			
NORTHRIDGE, CA 91325		12/31/2020 31 Days Settled		CR Beds 180 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		66.1%	
Balance Sheet		Income Statement		Length of Stay 536.5	
Current Assets	5,137,001	Total Charges	875,937	Average Wages	26.69
Fixed Assets	6,277	Contract Allowance	33,139	3.8%	Skilled Nursing 29.0%
Other Assets	0	Operating Revenue	842,798	96.2%	Ancillary Service 16.0%
Total Assets	5,143,278	Operating Expense	1,231,964	146.2%	Current Ratio 5.6
Current Liabilities	910,928	Operating Margin	-389,166	-46.2%	Days to Collect 193.3
Long Term Liabilities	309,484	Other Income	193	0.0%	Avg Payment Days 186.1
Total Equity	3,922,863	Other Expense	0	0.0%	Depreciation Rate 3,301.9%
Total Liab. and Equity	5,143,275	Net Profit or Loss	(388,973)	-46.2%	Return on Equity -9.9%

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555775 BROOKDALE RANCHO MIRAGE		Proprietary - Corporation	
BROOKDALE RANCHO MIRAGE		12/31/2020 366 Days Settled	
RANCHO MIRAGE, CA 92270		CR Beds 201 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
WPS IN		Occupancy Rate	49.6%
Balance Sheet		Length of Stay	74.0
Income Statement		Average Wages	30.62
Current Assets	330,694	Total Charges	9,579,906
Fixed Assets	898,909	Contract Allowance	735,946
Other Assets	2,763,170	Operating Revenue	8,843,960
Total Assets	3,992,773	Operating Expense	12,103,813
Current Liabilities	2,714,840	Operating Margin	-3,259,853
Long Term Liabilities	413,601	Other Income	501,523
Total Equity	864,332	Other Expense	0
Total Liab. and Equity	3,992,773	Net Profit or Loss	(2,758,330)
		7.7%	Skilled Nursing
		92.3%	Ancillary Service
		136.9%	Current Ratio
		-36.9%	Days to Collect
		5.7%	Avg Payment Days
		0.0%	Depreciation Rate
		-31.2%	Return on Equity

555771 BROOKDALE RIVERWALK SNF (CA)		Proprietary - Corporation	
BROOKDALE RIVERWALK SNF (CA)		12/31/2020 366 Days Settled	
BAKERSFIELD, CA 93312		CR Beds 120 POS Beds 0	
KERN		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	73.3%
Balance Sheet		Length of Stay	86.0
Income Statement		Average Wages	24.20
Current Assets	29,715,883	Total Charges	13,651,287
Fixed Assets	6,443,110	Contract Allowance	2,722,032
Other Assets	-402,221	Operating Revenue	10,929,255
Total Assets	35,756,772	Operating Expense	12,811,939
Current Liabilities	1,143,502	Operating Margin	-1,882,684
Long Term Liabilities	20,123,084	Other Income	1,126,679
Total Equity	14,490,186	Other Expense	0
Total Liab. and Equity	35,756,772	Net Profit or Loss	(756,005)
		19.9%	Skilled Nursing
		80.1%	Ancillary Service
		117.2%	Current Ratio
		-17.2%	Days to Collect
		10.3%	Avg Payment Days
		0.0%	Depreciation Rate
		-6.9%	Return on Equity

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555763 BROOKDALE SAN JUAN CAPISTRANO				Proprietary - Corporation	
BROOKDALE SAN JUAN CAPISTRANO		12/31/2020 366 Days Settled			
SAN JUAN CAPISTRANO, CA 92675		CR Beds 160 POS Beds 0			
ORANGE		Key Performance Ind.			
WPS IN		Occupancy Rate		69.9%	
		Length of Stay		106.9	
		Average Wages		26.75	
		4.8% Skilled Nursing		30.4%	
		95.2% Ancillary Service		20.0%	
		116.5% Current Ratio		1.1	
		-16.5% Days to Collect		24.5	
		5.7% Avg Payment Days		6.6	
		0.0% Depreciation Rate		187.0%	
		-10.8% Return on Equity		-60.3%	
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056014 BROOKFIELD HEALTHCARE CENTER				Proprietary - Corporation	
BROOKFIELD HEALTHCARE CENTER		12/31/2020 366 Days Settled			
DOWNEY, CA 90240		CR Beds 70 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.1%	
		Length of Stay		71.1	
		Average Wages		30.12	
		3.0% Skilled Nursing		65.0%	
		97.0% Ancillary Service		35.0%	
		82.4% Current Ratio		7.7	
		17.6% Days to Collect		50.9	
		0.0% Avg Payment Days		33.5	
		0.0% Depreciation Rate		81.4%	
		17.7% Return on Equity		11.4%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056372 BROOKSIDE HEALTHCARE CENTER				Proprietary - Corporation	
BROOKSIDE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
REDLANDS, CA 92373		CR Beds 97 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.2%	
Balance Sheet		Income Statement		Length of Stay 52.8	
Current Assets	17,021,055	Total Charges	15,088,187	Average Wages	25.54
Fixed Assets	327,933	Contract Allowance	3,553,557	23.6%	Skilled Nursing 72.1%
Other Assets	2,831,742	Operating Revenue	11,534,630	76.4%	Ancillary Service 27.9%
Total Assets	20,180,730	Operating Expense	10,445,248	90.6%	Current Ratio 8.1
Current Liabilities	2,110,921	Operating Margin	1,089,382	9.4%	Days to Collect 51.7
Long Term Liabilities	2,782,467	Other Income	1,604	0.0%	Avg Payment Days 30.5
Total Equity	15,287,342	Other Expense	0	0.0%	Depreciation Rate 31.7%
Total Liab. and Equity	20,180,730	Net Profit or Loss	1,090,986	9.5%	Return on Equity 7.1%

055188 BROOKSIDE SKILLED NURSING HOSPITAL				Nonprofit - Other	
BROOKSIDE SKILLED NURSING HOSPITAL		12/31/2020 366 Days Settled			
SAN MATEO, CA 94403		CR Beds 96 POS Beds 0			
SAN MATEO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.8%	
Balance Sheet		Income Statement		Length of Stay 125.7	
Current Assets	7,651,737	Total Charges	12,350,432	Average Wages	27.60
Fixed Assets	1,916,714	Contract Allowance	1,823,195	14.8%	Skilled Nursing 92.2%
Other Assets	0	Operating Revenue	10,527,237	85.2%	Ancillary Service 7.8%
Total Assets	9,568,451	Operating Expense	10,443,746	99.2%	Current Ratio 8.6
Current Liabilities	890,571	Operating Margin	83,491	0.8%	Days to Collect 36.4
Long Term Liabilities	0	Other Income	1,853,020	17.6%	Avg Payment Days 27.5
Total Equity	8,677,880	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	9,568,451	Net Profit or Loss	1,936,511	18.4%	Return on Equity 22.3%

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055571 BUENA PARK NURSING CENTER				Proprietary - Corporation	
BUENA PARK NURSING CENTER		12/31/2020 366 Days Settled			
BUENA PARK, CA 90620		CR Beds 143 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		85.6%	
Balance Sheet		Income Statement		Length of Stay	
				91.6	
Current Assets	4,244,762	Total Charges	18,691,989	Average Wages	24.61
Fixed Assets	0	Contract Allowance	-1,606,683	-8.6%	Skilled Nursing
Other Assets	491,050	Operating Revenue	20,298,672	108.6%	Ancillary Service
Total Assets	4,735,812	Operating Expense	18,488,589	91.1%	Current Ratio
Current Liabilities	1,091,081	Operating Margin	1,810,083	8.9%	Days to Collect
Long Term Liabilities	1,166,741	Other Income	609,901	3.0%	Avg Payment Days
Total Equity	2,477,990	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,735,812	Net Profit or Loss	2,393,806	11.8%	Return on Equity
					36,760.7 %
					96.6%

055697 BUENA VENTURA POST ACUTE CARE CENTER				Proprietary - Corporation	
BUENA VENTURA POST ACUTE CARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90023		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		66.9%	
Balance Sheet		Income Statement		Length of Stay	
				116.5	
Current Assets	2,352,280	Total Charges	8,365,312	Average Wages	23.40
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	8,407,458	Operating Revenue	8,365,312	100.0%	Ancillary Service
Total Assets	10,759,738	Operating Expense	8,882,264	106.2%	Current Ratio
Current Liabilities	1,917,313	Operating Margin	-516,952	-6.2%	Days to Collect
Long Term Liabilities	3,500,000	Other Income	472,519	5.6%	Avg Payment Days
Total Equity	5,342,425	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	10,759,738	Net Profit or Loss	(44,433)	-0.5%	Return on Equity
					305.0%
					-0.8%

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055459 BUENA VISTA CARE CENTER				Proprietary - Other	
BUENA VISTA CARE CENTER		12/31/2020 366 Days Settled			
ANAHEIM, CA 92802				CR Beds 99 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.5%	
Balance Sheet		Income Statement		Length of Stay 107.5	
Current Assets	2,404,710	Total Charges	11,121,908	Average Wages 25.75	
Fixed Assets	162,485	Contract Allowance	1,120,423	10.1% Skilled Nursing 72.3%	
Other Assets	0	Operating Revenue	10,001,485	89.9% Ancillary Service 27.7%	
Total Assets	<u>2,567,195</u>	Operating Expense	9,524,475	95.2% Current Ratio 1.7	
Current Liabilities	1,404,230	Operating Margin	477,010	4.8% Days to Collect 31.6	
Long Term Liabilities	6,500	Other Income	164,376	1.6% Avg Payment Days 36.0	
Total Equity	<u>1,156,465</u>	Other Expense	0	0.0% Depreciation Rate 41.5%	
Total Liab. and Equity	<u>2,567,195</u>	Net Profit or Loss	<u>641,386</u>	6.4% Return on Equity 55.5%	

555394 BUENA VISTA CARE CENTER				Proprietary - Corporation	
BUENA VISTA CARE CENTER		12/31/2020 366 Days Settled			
SANTA BARBARA, CA 93111				CR Beds 150 POS Beds 0	
SANTA BARBARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 75.9%	
Balance Sheet		Income Statement		Length of Stay 123.6	
Current Assets	1,876,934	Total Charges	13,450,326	Average Wages 26.85	
Fixed Assets	266,581	Contract Allowance	-1,108,995	-8.2% Skilled Nursing 86.4%	
Other Assets	-29	Operating Revenue	14,559,321	108.2% Ancillary Service 13.6%	
Total Assets	<u>2,143,486</u>	Operating Expense	14,347,466	98.5% Current Ratio 0.5	
Current Liabilities	3,854,100	Operating Margin	211,855	1.5% Days to Collect 41.1	
Long Term Liabilities	38,675	Other Income	1,043,859	7.2% Avg Payment Days 11.3	
Total Equity	<u>-1,749,289</u>	Other Expense	0	0.0% Depreciation Rate 55.7%	
Total Liab. and Equity	<u>2,143,486</u>	Net Profit or Loss	<u>1,255,714</u>	8.6% Return on Equity -71.8%	

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056129 BURBANK HEALTHCARE & REHAB				Proprietary - Corporation	
BURBANK HEALTHCARE & REHAB				12/31/2020 366 Days Settled	
BURBANK, CA 91506				CR Beds 188 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.4%
Balance Sheet		Income Statement		Length of Stay	51.1
Current Assets	5,364,113	Total Charges	31,165,868	Average Wages	25.00
Fixed Assets	132,828	Contract Allowance	10,836,541	34.8%	Skilled Nursing 44.8%
Other Assets	16,985	Operating Revenue	20,329,327	65.2%	Ancillary Service 55.2%
Total Assets	5,513,926	Operating Expense	20,344,721	100.1%	Current Ratio 1.3
Current Liabilities	4,094,604	Operating Margin	-15,394	-0.1%	Days to Collect 30.4
Long Term Liabilities	0	Other Income	7,780	0.0%	Avg Payment Days 18.8
Total Equity	1,419,322	Other Expense	0	0.0%	Depreciation Rate 68.7%
Total Liab. and Equity	5,513,926	Net Profit or Loss	(7,614)	0.0%	Return on Equity -0.5%

056326 BURLINGTON CONVALESCENT HOSPITAL				Proprietary - Corporation	
BURLINGTON CONVALESCENT HOSPITAL				6/30/2020 366 Days Settled	
LOS ANGELES, CA 90057				CR Beds 124 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	89.5%
Balance Sheet		Income Statement		Length of Stay	92.1
Current Assets	4,248,701	Total Charges	18,568,387	Average Wages	22.48
Fixed Assets	104,853	Contract Allowance	6,328,937	34.1%	Skilled Nursing 58.0%
Other Assets	840,629	Operating Revenue	12,239,450	65.9%	Ancillary Service 42.0%
Total Assets	5,194,183	Operating Expense	11,762,103	96.1%	Current Ratio 2.0
Current Liabilities	2,094,365	Operating Margin	477,347	3.9%	Days to Collect 33.4
Long Term Liabilities	0	Other Income	9,558	0.1%	Avg Payment Days 26.0
Total Equity	3,099,818	Other Expense	0	0.0%	Depreciation Rate 103.9%
Total Liab. and Equity	5,194,183	Net Profit or Loss	486,905	4.0%	Return on Equity 15.7%

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056149 CALIFORNIA HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
CALIFORNIA HEALTHCARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
VAN NUYS, CA 91411		CR Beds 201 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.5%	
Balance Sheet		Income Statement		Length of Stay 127.4	
Current Assets	9,954,856	Total Charges	34,046,338	Average Wages 25.34	
Fixed Assets	261,253	Contract Allowance	9,902,432	29.1%	Skilled Nursing 72.8%
Other Assets	69,000	Operating Revenue	24,143,906	70.9%	Ancillary Service 27.2%
Total Assets	<u>10,285,109</u>	Operating Expense	23,726,487	98.3%	Current Ratio 1.9
Current Liabilities	5,365,287	Operating Margin	417,419	1.7%	Days to Collect 36.8
Long Term Liabilities	0	Other Income	18,296	0.1%	Avg Payment Days 24.4
Total Equity	<u>4,919,822</u>	Other Expense	0	0.0%	Depreciation Rate 117.4%
Total Liab. and Equity	<u>10,285,109</u>	Net Profit or Loss	<u>435,715</u>	1.8%	Return on Equity 8.9%
055955 CALIFORNIA HOME FOR THE AGED				Nonprofit - Other	
CALIFORNIA HOME FOR THE AGED		5/31/2020 366 Days Settled			
FRESNO, CA 93727		CR Beds 304 POS Beds 0			
FRESNO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		91.0%	
Balance Sheet		Income Statement		Length of Stay 332.3	
Current Assets	15,206,823	Total Charges	23,045,743	Average Wages 20.85	
Fixed Assets	39,323,838	Contract Allowance	1,496,531	6.5%	Skilled Nursing 49.2%
Other Assets	18,377,998	Operating Revenue	21,549,212	93.5%	Ancillary Service 12.3%
Total Assets	<u>72,908,659</u>	Operating Expense	21,482,201	99.7%	Current Ratio 0.5
Current Liabilities	31,300,425	Operating Margin	67,011	0.3%	Days to Collect 30.2
Long Term Liabilities	5,708,756	Other Income	2,612,037	12.1%	Avg Payment Days 23.7
Total Equity	<u>35,899,478</u>	Other Expense	0	0.0%	Depreciation Rate 1.1%
Total Liab. and Equity	<u>72,908,659</u>	Net Profit or Loss	<u>2,679,048</u>	12.4%	Return on Equity 7.5%

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056428 CALIFORNIA NURSING & REHABILITATION CENTER				Proprietary - Other	
CALIFORNIA NURSING & REHABILITATION CENTER				12/31/2020 366 Days Settled	
PALM SPRINGS, CA 92262				CR Beds 80 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.2%
Balance Sheet		Income Statement		Length of Stay	48.3
Current Assets	3,357,639	Total Charges	11,714,845	Average Wages	27.11
Fixed Assets	798,761	Contract Allowance	3,124,284	26.7%	Skilled Nursing 64.6%
Other Assets	268,209	Operating Revenue	8,590,561	73.3%	Ancillary Service 35.4%
Total Assets	4,424,609	Operating Expense	10,189,719	118.6%	Current Ratio 1.3
Current Liabilities	2,633,810	Operating Margin	-1,599,158	-18.6%	Days to Collect 40.3
Long Term Liabilities	290,000	Other Income	810,250	9.4%	Avg Payment Days 135.2
Total Equity	1,500,799	Other Expense	0	0.0%	Depreciation Rate 57.0%
Total Liab. and Equity	4,424,609	Net Profit or Loss	(788,908)	-9.2%	Return on Equity -52.6%
555625 CALIFORNIA PARK REHABILITATION HOSPITAL				Proprietary - Other	
CALIFORNIA PARK REHABILITATION HOSPITAL				12/31/2020 366 Days Settled	
CHICO, CA 95928				CR Beds 90 POS Beds 0	
BUTTE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	78.4%
Balance Sheet		Income Statement		Length of Stay	106.7
Current Assets	2,600,077	Total Charges	8,753,988	Average Wages	21.90
Fixed Assets	619,543	Contract Allowance	-338,582	-3.9%	Skilled Nursing 84.4%
Other Assets	0	Operating Revenue	9,092,570	103.9%	Ancillary Service 15.6%
Total Assets	3,219,620	Operating Expense	9,734,681	107.1%	Current Ratio 1.5
Current Liabilities	1,708,170	Operating Margin	-642,111	-7.1%	Days to Collect 22.3
Long Term Liabilities	0	Other Income	793,198	8.7%	Avg Payment Days 30.8
Total Equity	1,511,450	Other Expense	0	0.0%	Depreciation Rate 48.0%
Total Liab. and Equity	3,219,620	Net Profit or Loss	151,087	1.7%	Return on Equity 10.0%

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055052 CALIFORNIA POST-ACUTE CARE				Proprietary - Other	
CALIFORNIA POST-ACUTE CARE		12/31/2020 366 Days Settled			
LYNWOOD, CA 90262		CR Beds 130 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.0%	
Balance Sheet		Income Statement		Length of Stay 111.4	
Current Assets	9,514,781	Total Charges	15,287,933	Average Wages 22.95	
Fixed Assets	614,157	Contract Allowance	-4,700,544	-30.7%	Skilled Nursing 75.5%
Other Assets	2,468,703	Operating Revenue	19,988,477	130.7%	Ancillary Service 24.5%
Total Assets	12,597,641	Operating Expense	21,916,434	109.6%	Current Ratio 1.7
Current Liabilities	5,676,467	Operating Margin	-1,927,957	-9.6%	Days to Collect 134.0
Long Term Liabilities	2,290,000	Other Income	2,952,973	14.8%	Avg Payment Days 16.3
Total Equity	4,631,174	Other Expense	0	0.0%	Depreciation Rate 88.5%
Total Liab. and Equity	12,597,641	Net Profit or Loss	1,025,016	5.1%	Return on Equity 22.1%

055461 CALIFORNIA POST ACUTE				Proprietary - Corporation	
CALIFORNIA POST ACUTE		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90006		CR Beds 66 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		76.4%	
Balance Sheet		Income Statement		Length of Stay 101.3	
Current Assets	2,275,750	Total Charges	7,282,275	Average Wages 21.43	
Fixed Assets	338,800	Contract Allowance	698,699	9.6%	Skilled Nursing 70.3%
Other Assets	17,081	Operating Revenue	6,583,576	90.4%	Ancillary Service 29.7%
Total Assets	2,631,631	Operating Expense	7,068,594	107.4%	Current Ratio 0.5
Current Liabilities	4,418,006	Operating Margin	-485,018	-7.4%	Days to Collect 43.6
Long Term Liabilities	2,045,732	Other Income	385,523	5.9%	Avg Payment Days 95.8
Total Equity	-3,832,107	Other Expense	0	0.0%	Depreciation Rate 99.7%
Total Liab. and Equity	2,631,631	Net Profit or Loss	(101,095)	-1.5%	Return on Equity 2.6%

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056365 CALIMESA POST ACUTE				Proprietary - Partnership	
CALIMESA POST ACUTE		12/31/2020 366 Days Settled			
YUCAIPA, CA 92399		CR Beds 82 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.4%	
Balance Sheet		Income Statement		Length of Stay 91.2	
Current Assets	10,199,659	Total Charges	12,065,864	Average Wages	25.10
Fixed Assets	292,298	Contract Allowance	2,409,767	20.0% Skilled Nursing	78.2%
Other Assets	0	Operating Revenue	9,656,097	80.0% Ancillary Service	21.8%
Total Assets	10,491,957	Operating Expense	9,093,880	94.2% Current Ratio	1.2
Current Liabilities	8,780,686	Operating Margin	562,217	5.8% Days to Collect	77.0
Long Term Liabilities	0	Other Income	8,768	0.1% Avg Payment Days	28.9
Total Equity	1,711,271	Other Expense	0	0.0% Depreciation Rate	306.0%
Total Liab. and Equity	10,491,957	Net Profit or Loss	570,985	5.9% Return on Equity	33.4%
555770 CAMARILLO HEALTHCARE CENTER				Proprietary - Corporation	
CAMARILLO HEALTHCARE CENTER		12/31/2020 366 Days Settled			
CAMARILLO, CA 93010		CR Beds 114 POS Beds 0			
VENTURA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.7%	
Balance Sheet		Income Statement		Length of Stay 91.3	
Current Assets	22,510,544	Total Charges	15,034,018	Average Wages	26.68
Fixed Assets	1,114,217	Contract Allowance	-1,416,693	-9.4% Skilled Nursing	68.9%
Other Assets	10,600,605	Operating Revenue	16,450,711	109.4% Ancillary Service	31.1%
Total Assets	34,225,366	Operating Expense	13,686,074	83.2% Current Ratio	7.8
Current Liabilities	2,893,036	Operating Margin	2,764,637	16.8% Days to Collect	49.1
Long Term Liabilities	10,565,658	Other Income	1,875	0.0% Avg Payment Days	26.5
Total Equity	20,766,672	Other Expense	0	0.0% Depreciation Rate	56.0%
Total Liab. and Equity	34,225,366	Net Profit or Loss	2,766,512	16.8% Return on Equity	13.3%

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555838 CAMDEN POSTACUTE CARE, INC				Proprietary - Corporation	
CAMDEN POSTACUTE CARE, INC		12/31/2020 366 Days Settled			
CAMPBELL, CA 95008		CR Beds 60 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay 584.8	
Current Assets	3,535,934	Total Charges	6,732,370	Average Wages	25.67
Fixed Assets	229,905	Contract Allowance	-1,199,254	-17.8%	Skilled Nursing 76.5%
Other Assets	609,888	Operating Revenue	7,931,624	117.8%	Ancillary Service 23.5%
Total Assets	4,375,727	Operating Expense	7,724,588	97.4%	Current Ratio 0.9
Current Liabilities	4,072,993	Operating Margin	207,036	2.6%	Days to Collect 120.5
Long Term Liabilities	763,237	Other Income	1,207,565	15.2%	Avg Payment Days 45.9
Total Equity	-460,503	Other Expense	0	0.0%	Depreciation Rate 66.9%
Total Liab. and Equity	4,375,727	Net Profit or Loss	1,414,601	17.8%	Return on Equity -307.2%

056316 CAMELLIA GARDENS CARE CENTER				Proprietary - Corporation	
CAMELLIA GARDENS CARE CENTER		12/31/2020 366 Days Settled			
PASADENA, CA 91103		CR Beds 80 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		273.7%	
Balance Sheet		Income Statement		Length of Stay 177.2	
Current Assets	3,613,946	Total Charges	9,011,703	Average Wages	24.10
Fixed Assets	60,486	Contract Allowance	-1,328,458	-14.7%	Skilled Nursing 85.1%
Other Assets	0	Operating Revenue	10,340,161	114.7%	Ancillary Service 14.9%
Total Assets	3,674,432	Operating Expense	10,218,344	98.8%	Current Ratio 2.3
Current Liabilities	1,562,347	Operating Margin	121,817	1.2%	Days to Collect 25.5
Long Term Liabilities	34,771	Other Income	840,060	8.1%	Avg Payment Days 29.6
Total Equity	2,077,314	Other Expense	0	0.0%	Depreciation Rate 1,075.7%
Total Liab. and Equity	3,674,432	Net Profit or Loss	960,943	9.3%	Return on Equity 46.3%

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055303 CANTERBURY WOODS				Nonprofit - Other	
CANTERBURY WOODS		3/31/2020 366 Days Settled			
PACIFIC GROVE, CA 93950				CR Beds 177 POS Beds 0	
MONTEREY				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	97.4%
Balance Sheet		Income Statement		Length of Stay	1,656.0
Current Assets	335,537	Total Charges	6,317,120	Average Wages	22.95
Fixed Assets	10,967,573	Contract Allowance	225,795	3.6%	Skilled Nursing 24.1%
Other Assets	194,204	Operating Revenue	6,091,325	96.4%	Ancillary Service 7.5%
Total Assets	11,497,314	Operating Expense	12,837,051	210.7%	Current Ratio 0.0
Current Liabilities	7,259,246	Operating Margin	-6,745,726	-110.7%	Days to Collect 16.6
Long Term Liabilities	3,881,411	Other Income	6,874,397	112.9%	Avg Payment Days 24.7
Total Equity	356,657	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	11,497,314	Net Profit or Loss	(722,841)	-11.9%	Return on Equity -202.7%
555822 CANYON OAKS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CANYON OAKS NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
CANOGA PARK, CA 91303				CR Beds 163 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.1%
Balance Sheet		Income Statement		Length of Stay	60.3
Current Assets	8,937,403	Total Charges	26,798,253	Average Wages	22.73
Fixed Assets	59,257	Contract Allowance	6,873,343	25.6%	Skilled Nursing 66.1%
Other Assets	0	Operating Revenue	19,924,910	74.4%	Ancillary Service 33.9%
Total Assets	8,996,660	Operating Expense	19,674,100	98.7%	Current Ratio (0.6)
Current Liabilities	-15,334,166	Operating Margin	250,810	1.3%	Days to Collect 27.3
Long Term Liabilities	85,999	Other Income	1,326,490	6.7%	Avg Payment Days 24.3
Total Equity	24,244,827	Other Expense	0	0.0%	Depreciation Rate 624.8%
Total Liab. and Equity	8,996,660	Net Profit or Loss	1,567,793	7.9%	Return on Equity 6.5%

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056082 CANYON SPRINGS POST-ACUTE				Proprietary - Corporation	
CANYON SPRINGS POST-ACUTE		12/31/2020 366 Days Settled			
SAN JOSE, CA 95116		CR Beds 199 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		64.8%	
Balance Sheet		Income Statement		Length of Stay	
				140.0	
Current Assets	71,905,791	Total Charges	20,094,816	Average Wages	
Fixed Assets	1,788,265	Contract Allowance	1,164,060	27.71	
Other Assets	4,737,470	Operating Revenue	18,930,756	5.8%	
Total Assets	<u>78,431,526</u>	Operating Expense	19,462,853	94.2%	
Current Liabilities	69,886,443	Operating Margin	-532,097	102.8%	
Long Term Liabilities	-83,679	Other Income	2,262,905	-2.8%	
Total Equity	<u>8,628,762</u>	Other Expense	0	12.0%	
Total Liab. and Equity	<u>78,431,526</u>	Net Profit or Loss	<u>1,730,808</u>	0.0%	
				9.1%	
				20.1%	
<hr/>					
055585 CAPISTRANO BEACH CARE CENTER				Proprietary - Other	
CAPISTRANO BEACH CARE CENTER		12/31/2020 366 Days Settled			
CAPISTRANO BEACH, CA 92624		CR Beds 93 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.0%	
Balance Sheet		Income Statement		Length of Stay	
				60.2	
Current Assets	1,229,976	Total Charges	13,262,872	Average Wages	
Fixed Assets	998,269	Contract Allowance	3,619,379	26.30	
Other Assets	180,830	Operating Revenue	9,643,493	27.3%	
Total Assets	<u>2,409,075</u>	Operating Expense	9,854,382	72.7%	
Current Liabilities	1,065,104	Operating Margin	-210,889	102.2%	
Long Term Liabilities	2,333,145	Other Income	596,673	-2.2%	
Total Equity	<u>-989,174</u>	Other Expense	0	6.2%	
Total Liab. and Equity	<u>2,409,075</u>	Net Profit or Loss	<u>385,784</u>	0.0%	
				4.0%	
				-39.0%	

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555442 CAPITAL TRANSITIONAL CARE				Proprietary - Corporation	
CAPITAL TRANSITIONAL CARE		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95822		CR Beds 121 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay	
				90.6	
Current Assets	2,261,758	Total Charges	15,113,115	Average Wages	26.96
Fixed Assets	575,808	Contract Allowance	-283,085	-1.9%	Skilled Nursing
Other Assets	445,573	Operating Revenue	15,396,200	101.9%	Ancillary Service
Total Assets	3,283,139	Operating Expense	15,716,636	102.1%	Current Ratio
Current Liabilities	-6,539,789	Operating Margin	-320,436	-2.1%	Days to Collect
Long Term Liabilities	0	Other Income	945,535	6.1%	Avg Payment Days
Total Equity	9,822,928	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,283,139	Net Profit or Loss	625,099	4.1%	Return on Equity
					6.4%
555657 CARLMONT GARDENS NURSING CENTER				Proprietary - Corporation	
CARLMONT GARDENS NURSING CENTER		12/31/2020 366 Days Settled			
BELMONT, CA 94002		CR Beds 74 POS Beds 0			
SAN MATEO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.5%	
Balance Sheet		Income Statement		Length of Stay	
				152.6	
Current Assets	3,449,796	Total Charges	7,693,681	Average Wages	27.39
Fixed Assets	78,009	Contract Allowance	-906,687	-11.8%	Skilled Nursing
Other Assets	106,645	Operating Revenue	8,600,368	111.8%	Ancillary Service
Total Assets	3,634,450	Operating Expense	8,933,772	103.9%	Current Ratio
Current Liabilities	4,518,845	Operating Margin	-333,404	-3.9%	Days to Collect
Long Term Liabilities	312,000	Other Income	96,423	1.1%	Avg Payment Days
Total Equity	-1,196,395	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,634,450	Net Profit or Loss	(238,171)	-2.8%	Return on Equity
					19.9%

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056496 CARLSBAD BY THE SEA				Nonprofit - Other	
CARLSBAD BY THE SEA		3/31/2020 366 Days Settled			
CARLSBAD, CA 92008				CR Beds 192 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
NORIDIAN				Occupancy Rate	115.8%
Balance Sheet		Income Statement		Length of Stay	327.3
Current Assets	52,147,146	Total Charges	6,554,023	Average Wages	21.58
Fixed Assets	30,694,422	Contract Allowance	875,937	13.4%	Skilled Nursing 75.3%
Other Assets	96,452	Operating Revenue	5,678,086	86.6%	Ancillary Service 24.7%
Total Assets	<u>82,938,020</u>	Operating Expense	16,287,045	286.8%	Current Ratio 1.7
Current Liabilities	30,232,937	Operating Margin	-10,608,959	-186.8%	Days to Collect 19.9
Long Term Liabilities	2,514,424	Other Income	16,882,370	297.3%	Avg Payment Days 49.9
Total Equity	<u>50,190,659</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>82,938,020</u>	Net Profit or Loss	<u>6,273,411</u>	110.5%	Return on Equity 12.5%
056055 CARMEL HILLS CARE CENTER				Proprietary - Corporation	
CARMEL HILLS CARE CENTER		12/31/2020 366 Days Settled			
MONTEREY, CA 93940				CR Beds 99 POS Beds 0	
MONTEREY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.9%
Balance Sheet		Income Statement		Length of Stay	189.5
Current Assets	3,936,175	Total Charges	9,338,349	Average Wages	24.35
Fixed Assets	301,500	Contract Allowance	-1,693,880	-18.1%	Skilled Nursing 86.7%
Other Assets	13,108	Operating Revenue	11,032,229	118.1%	Ancillary Service 13.3%
Total Assets	<u>4,250,783</u>	Operating Expense	11,641,346	105.5%	Current Ratio 1.4
Current Liabilities	2,738,588	Operating Margin	-609,117	-5.5%	Days to Collect 54.7
Long Term Liabilities	376,762	Other Income	1,802,850	16.3%	Avg Payment Days 23.1
Total Equity	<u>1,135,433</u>	Other Expense	0	0.0%	Depreciation Rate 65.7%
Total Liab. and Equity	<u>4,250,783</u>	Net Profit or Loss	<u>1,193,733</u>	10.8%	Return on Equity 105.1%

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555326 CARMEL MOUNTAIN REHABILITATION & HEALTHCARE CENTER		Proprietary - Corporation	
CARMEL MOUNTAIN REHABILITATION & HEALTHCARE CENTER		12/31/2020 366 Days Settled	
SAN DIEGO, CA 92128		CR Beds 120 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	87.3%
Balance Sheet		Income Statement	
Current Assets	18,698,236	Total Charges	25,939,088
Fixed Assets	877,267	Contract Allowance	4,596,983
Other Assets	10,596,563	Operating Revenue	21,342,105
Total Assets	30,172,066	Operating Expense	19,440,762
Current Liabilities	3,117,609	Operating Margin	1,901,343
Long Term Liabilities	10,561,805	Other Income	114,432
Total Equity	16,492,652	Other Expense	0
Total Liab. and Equity	30,172,066	Net Profit or Loss	2,015,775
		17.7%	Skilled Nursing 73.3%
		82.3%	Ancillary Service 26.7%
		91.1%	Current Ratio 6.0
		8.9%	Days to Collect 38.0
		0.5%	Avg Payment Days 28.9
		0.0%	Depreciation Rate 62.5%
		9.4%	Return on Equity 12.2%
056291 CASA BONITA CONVALESCENT HOSPITAL		Proprietary - Corporation	
CASA BONITA CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled	
SAN DIMAS, CA 91773		CR Beds 106 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.9%
Balance Sheet		Income Statement	
Current Assets	4,816,171	Total Charges	17,342,984
Fixed Assets	550,607	Contract Allowance	5,140,133
Other Assets	0	Operating Revenue	12,202,851
Total Assets	5,366,778	Operating Expense	12,183,872
Current Liabilities	2,612,717	Operating Margin	18,979
Long Term Liabilities	0	Other Income	14,592
Total Equity	2,754,061	Other Expense	0
Total Liab. and Equity	5,366,778	Net Profit or Loss	33,571
		29.6%	Skilled Nursing 72.9%
		70.4%	Ancillary Service 27.1%
		99.8%	Current Ratio 1.8
		0.2%	Days to Collect 30.5
		0.1%	Avg Payment Days 21.7
		0.0%	Depreciation Rate 42.0%
		0.3%	Return on Equity 1.2%

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056495 CASA COLOMA HEALTH CARE CENTER				Proprietary - Corporation	
CASA COLOMA HEALTH CARE CENTER		12/31/2020 185 Days Settled			
RANCHO CORDOVA, CA 95670		6/29/2020 181 Days Settled		CR Beds 138 POS Beds 0	
SACRAMENTO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		78.1%	
Balance Sheet		Income Statement		Length of Stay	
				2,787.7	
Current Assets	4,135,013	Total Charges	4,716,326	Average Wages	
Fixed Assets	-19,711	Contract Allowance	-314,700	27.02	
Other Assets	0	Operating Revenue	5,031,026	95.1%	
Total Assets	4,115,302	Operating Expense	6,982,288	4.9%	
Current Liabilities	4,464,153	Operating Margin	-1,951,262	0.9	
Long Term Liabilities	0	Other Income	2,103,480	298.9	
Total Equity	-348,851	Other Expense	0	15.2	
Total Liab. and Equity	4,115,302	Net Profit or Loss	152,218	24.4%	
				-43.6%	

056495 CASA COLOMA HEALTH CARE CENTER				Proprietary - Other	
CASA COLOMA HEALTH CARE CENTER		12/31/2020 185 Days Settled			
RANCHO CORDOVA, CA 95670		6/29/2020 181 Days Settled		CR Beds 138 POS Beds 0	
SACRAMENTO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		73.3%	
Balance Sheet		Income Statement		Length of Stay	
				225.5	
Current Assets	3,824,734	Total Charges	5,095,635	Average Wages	
Fixed Assets	0	Contract Allowance	-1,362,813	27.02	
Other Assets	0	Operating Revenue	6,458,448	87.0%	
Total Assets	3,824,734	Operating Expense	6,455,634	13.0%	
Current Liabilities	3,611,778	Operating Margin	2,814	1.1	
Long Term Liabilities	210,100	Other Income	42	142.4	
Total Equity	2,856	Other Expense	0	99.4	
Total Liab. and Equity	3,824,734	Net Profit or Loss	2,856	0.0%	
				100.0%	

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555362 CASA DE LAS CAMPANAS				Proprietary - Corporation	
CASA DE LAS CAMPANAS		7/31/2020 366 Days Settled			
SAN DIEGO, CA 92127				CR Beds 99	POS Beds 0
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	67.7%
Balance Sheet		Income Statement		Length of Stay	55.5
Current Assets	18,181,702	Total Charges	43,374,144	Average Wages	27.03
Fixed Assets	115,784,207	Contract Allowance	3,965,947	9.1%	Skilled Nursing 20.1%
Other Assets	103,810,918	Operating Revenue	39,408,197	90.9%	Ancillary Service 6.0%
Total Assets	<u>237,776,827</u>	Operating Expense	<u>38,530,108</u>	97.8%	Current Ratio 1.7
Current Liabilities	10,470,598	Operating Margin	878,089	2.2%	Days to Collect 10.2
Long Term Liabilities	157,904,374	Other Income	6,517,693	16.5%	Avg Payment Days 49.2
Total Equity	<u>69,401,855</u>	Other Expense	0	0.0%	Depreciation Rate 1.0%
Total Liab. and Equity	<u>237,776,827</u>	Net Profit or Loss	<u>7,357,814</u>	18.7%	Return on Equity 10.6%
555898 CASA DE MODESTO				Nonprofit - Other	
CASA DE MODESTO		12/31/2020 366 Days Settled			
MODESTO, CA 95350				CR Beds 187	POS Beds 0
STANISLAUS				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	67.0%
Balance Sheet		Income Statement		Length of Stay	366.9
Current Assets	1,004,654	Total Charges	7,467,897	Average Wages	20.75
Fixed Assets	4,924,129	Contract Allowance	339,551	4.5%	Skilled Nursing 61.8%
Other Assets	2,676,143	Operating Revenue	7,128,346	95.5%	Ancillary Service 4.5%
Total Assets	<u>8,604,926</u>	Operating Expense	<u>9,593,790</u>	134.6%	Current Ratio 0.3
Current Liabilities	3,725,841	Operating Margin	-2,465,444	-34.6%	Days to Collect 19.1
Long Term Liabilities	0	Other Income	2,297,358	32.2%	Avg Payment Days 26.9
Total Equity	<u>4,879,085</u>	Other Expense	0	0.0%	Depreciation Rate 2.2%
Total Liab. and Equity	<u>8,604,926</u>	Net Profit or Loss	<u>(168,086)</u>	-2.4%	Return on Equity -3.4%

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555023 CASA DORINDA				Nonprofit - Other		
CASA DORINDA		12/31/2020 366 Days Settled				
SANTA BARBARA, CA 93108		CR Beds 284 POS Beds 0				
SANTA BARBARA		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	111.3%			
Balance Sheet		Income Statement		Length of Stay	1,584.5	
Current Assets	9,020,774	Total Charges	27,721,931	Average Wages	24.92	
Fixed Assets	104,301,110	Contract Allowance	-105,854	-0.4%	Skilled Nursing	6.5%
Other Assets	34,643,839	Operating Revenue	27,827,785	100.4%	Ancillary Service	1.6%
Total Assets	147,965,723	Operating Expense	29,123,976	104.7%	Current Ratio	0.7
Current Liabilities	12,273,105	Operating Margin	-1,296,191	-4.7%	Days to Collect	24.3
Long Term Liabilities	102,839,103	Other Income	8,901,535	32.0%	Avg Payment Days	62.8
Total Equity	32,853,515	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	147,965,723	Net Profit or Loss	7,605,344	27.3%	Return on Equity	23.1%
056148 CASITAS CARE CENTER				Proprietary - Other		
CASITAS CARE CENTER		12/31/2020 366 Days Settled				
GRANADA HILLS, CA 91344		CR Beds 99 POS Beds 0				
LOS ANGELES		Key Performance Ind.				
PALMETTO (CALIFORNIA)		Occupancy Rate	78.6%			
Balance Sheet		Income Statement		Length of Stay	94.0	
Current Assets	3,358,135	Total Charges	10,279,197	Average Wages	25.42	
Fixed Assets	476,474	Contract Allowance	-879,992	-8.6%	Skilled Nursing	64.7%
Other Assets	107,797	Operating Revenue	11,159,189	108.6%	Ancillary Service	35.3%
Total Assets	3,942,406	Operating Expense	9,969,587	89.3%	Current Ratio	2.0
Current Liabilities	1,686,411	Operating Margin	1,189,602	10.7%	Days to Collect	48.4
Long Term Liabilities	0	Other Income	223,283	2.0%	Avg Payment Days	42.4
Total Equity	2,255,995	Other Expense	0	0.0%	Depreciation Rate	124.4%
Total Liab. and Equity	3,942,406	Net Profit or Loss	1,412,885	12.7%	Return on Equity	62.6%

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555263 CASTLE MANOR CONVALESCENT CENTER				Proprietary - Corporation	
CASTLE MANOR CONVALESCENT CENTER		12/31/2020 366 Days Settled			
NATIONAL CITY, CA 91950		CR Beds 99 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.4%	
Balance Sheet		Income Statement		Length of Stay	
				73.8	
Current Assets	11,292,086	Total Charges	16,831,940	Average Wages	
Fixed Assets	393,780	Contract Allowance	4,704,359	20.78	
Other Assets	0	Operating Revenue	12,127,581	27.9%	
Total Assets	11,685,866	Operating Expense	13,047,651	72.1%	
Current Liabilities	-4,741,502	Operating Margin	-920,070	107.6%	
Long Term Liabilities	15,880	Other Income	721,027	-7.6%	
Total Equity	16,411,488	Other Expense	0	5.9%	
Total Liab. and Equity	11,685,866	Net Profit or Loss	(199,043)	0.0%	
				Days to Collect	
				61.4	
				Avg Payment Days	
				24.4	
				Depreciation Rate	
				262.3%	
				Return on Equity	
				-1.2%	

056150 CATERED MANOR NURSING CENTER				Proprietary - Corporation	
CATERED MANOR NURSING CENTER		12/31/2020 366 Days Settled			
LONG BEACH, CA 90807		CR Beds 83 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		60.4%	
Balance Sheet		Income Statement		Length of Stay	
				54.8	
Current Assets	1,705,792	Total Charges	5,873,122	Average Wages	
Fixed Assets	69,865	Contract Allowance	28,073	24.90	
Other Assets	38,378	Operating Revenue	5,845,049	0.5%	
Total Assets	1,814,035	Operating Expense	7,674,012	99.5%	
Current Liabilities	-2,001,417	Operating Margin	-1,828,963	131.3%	
Long Term Liabilities	0	Other Income	663,511	-31.3%	
Total Equity	3,815,452	Other Expense	0	11.4%	
Total Liab. and Equity	1,814,035	Net Profit or Loss	(1,165,452)	0.0%	
				Days to Collect	
				98.1	
				Avg Payment Days	
				9.4	
				Depreciation Rate	
				116.7%	
				Return on Equity	
				-30.5%	

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555790 CEDAR CREST NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CEDAR CREST NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
SUNNYVALE, CA 94087		CR Beds 90 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		74.2%	
		Length of Stay		61.4	
		Average Wages		24.37	
		Skilled Nursing		62.9%	
		Ancillary Service		37.1%	
		Current Ratio		(1.2)	
		Days to Collect		18.6	
		Avg Payment Days		24.8	
		Depreciation Rate		54.3%	
		Return on Equity		8.4%	
Balance Sheet		Income Statement			
Current Assets	19,362,290	Total Charges	13,111,974		
Fixed Assets	274,040	Contract Allowance	-1,337,691	-10.2%	
Other Assets	200,000	Operating Revenue	14,449,665	110.2%	
Total Assets	19,836,330	Operating Expense	12,379,148	85.7%	
Current Liabilities	-16,714,186	Operating Margin	2,070,517	14.3%	
Long Term Liabilities	47,470	Other Income	1,002,895	6.9%	
Total Equity	36,503,046	Other Expense	0	0.0%	
Total Liab. and Equity	19,836,330	Net Profit or Loss	3,073,412	21.3%	
555494 CEDAR MOUNTAIN POST ACUTE				Proprietary - Partnership	
CEDAR MOUNTAIN POST ACUTE		12/31/2020 366 Days Settled			
YUCAIPA, CA 92399		CR Beds 99 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.0%	
		Length of Stay		60.3	
		Average Wages		27.73	
		Skilled Nursing		74.7%	
		Ancillary Service		25.3%	
		Current Ratio		1.9	
		Days to Collect		82.0	
		Avg Payment Days		40.0	
		Depreciation Rate		592.2%	
		Return on Equity		13.9%	
Balance Sheet		Income Statement			
Current Assets	8,857,494	Total Charges	13,486,952		
Fixed Assets	126,558	Contract Allowance	-70,350	-0.5%	
Other Assets	973	Operating Revenue	13,557,302	100.5%	
Total Assets	8,985,025	Operating Expense	13,242,187	97.7%	
Current Liabilities	4,563,023	Operating Margin	315,115	2.3%	
Long Term Liabilities	0	Other Income	301,408	2.2%	
Total Equity	4,422,002	Other Expense	0	0.0%	
Total Liab. and Equity	8,985,025	Net Profit or Loss	616,523	4.5%	

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056186 CENTINELA GRAND INC				Proprietary - Corporation		
CENTINELA GRAND INC		12/31/2020 366 Days Settled				
PERRIS, CA 92571				CR Beds 109 POS Beds 0		
RIVERSIDE				Key Performance Ind.		
PALMETTO (CALIFORNIA)				Occupancy Rate	88.1%	
Balance Sheet		Income Statement		Length of Stay	276.6	
Current Assets	4,017,490	Total Charges	8,897,561	Average Wages	20.03	
Fixed Assets	41,290	Contract Allowance	-1,704,881	-19.2%	Skilled Nursing	90.7%
Other Assets	-4,133,257	Operating Revenue	10,602,442	119.2%	Ancillary Service	9.3%
Total Assets	<u>-74,477</u>	Operating Expense	10,838,368	102.2%	Current Ratio	2.3
Current Liabilities	1,714,076	Operating Margin	-235,926	-2.2%	Days to Collect	40.5
Long Term Liabilities	-458,075	Other Income	774,919	7.3%	Avg Payment Days	58.3
Total Equity	<u>-1,330,478</u>	Other Expense	0	0.0%	Depreciation Rate	508.1%
Total Liab. and Equity	<u>-74,477</u>	Net Profit or Loss	<u>538,993</u>	5.1%	Return on Equity	-40.5%
056167 CENTINELA SKILLED NURSING & WELLNESS CENTRE WEST				Proprietary - Other		
CENTINELA SKILLED NURSING & WELLNESS CENTRE WEST		6/30/2020 366 Days Settled				
INGLEWOOD, CA 90301				CR Beds 59 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.8%	
Balance Sheet		Income Statement		Length of Stay	120.5	
Current Assets	3,419,872	Total Charges	10,047,938	Average Wages	25.90	
Fixed Assets	118,919	Contract Allowance	1,327,667	13.2%	Skilled Nursing	42.9%
Other Assets	239,609	Operating Revenue	8,720,271	86.8%	Ancillary Service	57.1%
Total Assets	<u>3,778,400</u>	Operating Expense	7,630,599	87.5%	Current Ratio	3.0
Current Liabilities	1,142,798	Operating Margin	1,089,672	12.5%	Days to Collect	4.8
Long Term Liabilities	-2,745,000	Other Income	156,431	1.8%	Avg Payment Days	102.2
Total Equity	<u>5,380,602</u>	Other Expense	0	0.0%	Depreciation Rate	195.7%
Total Liab. and Equity	<u>3,778,400</u>	Net Profit or Loss	<u>1,246,103</u>	14.3%	Return on Equity	23.2%

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055280 CENTRAL GARDENS POST ACUTE		Proprietary - Partnership	
CENTRAL GARDENS POST ACUTE		12/31/2020 366 Days Settled	
SAN FRANCISCO, CA 94115		CR Beds 92 POS Beds 0	
SAN FRANCISCO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.9%
Balance Sheet		Income Statement	
Current Assets	5,343,793	Total Charges	15,483,063
Fixed Assets	96,761	Contract Allowance	1,555,820
Other Assets	0	Operating Revenue	13,927,243
Total Assets	5,440,554	Operating Expense	12,068,151
Current Liabilities	1,733,557	Operating Margin	1,859,092
Long Term Liabilities	575,486	Other Income	653,052
Total Equity	3,131,511	Other Expense	0
Total Liab. and Equity	5,440,554	Net Profit or Loss	2,513,144
		10.0%	Skilled Nursing 79.6%
		90.0%	Ancillary Service 20.4%
		86.7%	Current Ratio 3.1
		13.3%	Days to Collect 136.6
		4.7%	Avg Payment Days 21.5
		0.0%	Depreciation Rate 1,124.2%
		18.0%	Return on Equity 80.3%

055084 CENTRAL VALLEY POST ACUTE		Proprietary - Corporation	
CENTRAL VALLEY POST ACUTE		6/30/2020 366 Days Settled	
RIVERBANK, CA 95367		CR Beds 99 POS Beds 0	
STANISLAUS		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	97.1%
Balance Sheet		Income Statement	
Current Assets	12,978,892	Total Charges	9,523,927
Fixed Assets	60,312	Contract Allowance	0
Other Assets	0	Operating Revenue	9,523,927
Total Assets	13,039,204	Operating Expense	9,529,181
Current Liabilities	13,886,530	Operating Margin	-5,254
Long Term Liabilities	1,137,100	Other Income	554,403
Total Equity	-1,984,426	Other Expense	0
Total Liab. and Equity	13,039,204	Net Profit or Loss	526,442
		0.0%	Skilled Nursing 70.4%
		100.0%	Ancillary Service 24.7%
		100.1%	Current Ratio 0.9
		-0.1%	Days to Collect 200.1
		5.8%	Avg Payment Days 81.0
		0.0%	Depreciation Rate 676.5%
		5.5%	Return on Equity -26.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555368 CENTURY VILLA, INC		Proprietary - Corporation			
CENTURY VILLA, INC		12/31/2020 366 Days Settled			
INGLEWOOD, CA 90302		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN		Occupancy Rate		81.6%	
Balance Sheet		Income Statement		Length of Stay	
				140.1	
Current Assets	4,221,342	Total Charges	8,108,956	Average Wages	17.55
Fixed Assets	466,993	Contract Allowance	-1,237,092	-15.3%	Skilled Nursing
Other Assets	-621,937	Operating Revenue	9,346,048	115.3%	Ancillary Service
Total Assets	4,066,398	Operating Expense	9,448,078	101.1%	Current Ratio
Current Liabilities	2,364,662	Operating Margin	-102,030	-1.1%	Days to Collect
Long Term Liabilities	-1,570,154	Other Income	774,381	8.3%	Avg Payment Days
Total Equity	3,271,890	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,066,398	Net Profit or Loss	672,351	7.2%	Return on Equity

055935 CERES POSTACUTE CARE		Proprietary - Corporation			
CERES POSTACUTE CARE		12/31/2020 366 Days Settled			
CERES, CA 95307		CR Beds 46 POS Beds 0			
STANISLAUS		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		79.0%	
Balance Sheet		Income Statement		Length of Stay	
				221.6	
Current Assets	1,930,597	Total Charges	3,688,844	Average Wages	20.58
Fixed Assets	27,131	Contract Allowance	-1,080,694	-29.3%	Skilled Nursing
Other Assets	225,012	Operating Revenue	4,769,538	129.3%	Ancillary Service
Total Assets	2,182,740	Operating Expense	4,395,866	92.2%	Current Ratio
Current Liabilities	975,239	Operating Margin	373,672	7.8%	Days to Collect
Long Term Liabilities	420,682	Other Income	816,832	17.1%	Avg Payment Days
Total Equity	786,819	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,182,740	Net Profit or Loss	1,190,504	25.0%	Return on Equity

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056405 CERRITOS VISTA HEALTHCARE CENTER				Proprietary - Corporation	
CERRITOS VISTA HEALTHCARE CENTER				12/31/2020 366 Days Settled	
BELLFLOWER, CA 90706				CR Beds 140 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 80.3%	
Balance Sheet		Income Statement		Length of Stay 80.9	
Current Assets	4,562,141	Total Charges	16,033,090	Average Wages 22.56	
Fixed Assets	0	Contract Allowance	4,066,873	25.4%	Skilled Nursing 61.4%
Other Assets	0	Operating Revenue	11,966,217	74.6%	Ancillary Service 38.6%
Total Assets	4,562,141	Operating Expense	12,212,016	102.1%	Current Ratio 1.7
Current Liabilities	2,731,919	Operating Margin	-245,799	-2.1%	Days to Collect 60.0
Long Term Liabilities	0	Other Income	714	0.0%	Avg Payment Days 20.5
Total Equity	1,830,222	Other Expense	0	0.0%	Depreciation Rate 178.3%
Total Liab. and Equity	4,562,141	Net Profit or Loss	(245,085)	-2.0%	Return on Equity -13.4%

056190 CHANDLER CONVALESCENT HOSPITAL				Proprietary - Corporation	
CHANDLER CONVALESCENT HOSPITAL				4/30/2020 366 Days Settled	
GLENDALE, CA 91204				CR Beds 106 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 88.6%	
Balance Sheet		Income Statement		Length of Stay 92.9	
Current Assets	3,291,678	Total Charges	8,007,460	Average Wages 22.03	
Fixed Assets	12,002	Contract Allowance	-1,688,464	-21.1%	Skilled Nursing 75.9%
Other Assets	0	Operating Revenue	9,695,924	121.1%	Ancillary Service 24.1%
Total Assets	3,303,680	Operating Expense	9,499,482	98.0%	Current Ratio 1.0
Current Liabilities	3,255,385	Operating Margin	196,442	2.0%	Days to Collect 78.6
Long Term Liabilities	0	Other Income	3,365	0.0%	Avg Payment Days 91.9
Total Equity	48,295	Other Expense	0	0.0%	Depreciation Rate 5,002.8%
Total Liab. and Equity	3,303,680	Net Profit or Loss	199,807	2.1%	Return on Equity 413.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555875 CHANNEL ISLANDS POST ACUTE				Proprietary - Corporation	
CHANNEL ISLANDS POST ACUTE		12/31/2020 366 Days Settled			
SANTA BARBARA, CA 93110		CR Beds 156 POS Beds 0			
SANTA BARBARA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		75.0%	
Balance Sheet		Income Statement		Length of Stay 235.2	
Current Assets	4,063,523	Total Charges	14,952,147	Average Wages 28.38	
Fixed Assets	709,312	Contract Allowance	-2,346,463	-15.7%	Skilled Nursing 76.0%
Other Assets	6,151,264	Operating Revenue	17,298,610	115.7%	Ancillary Service 24.0%
Total Assets	10,924,099	Operating Expense	14,588,217	84.3%	Current Ratio 2.1
Current Liabilities	1,892,257	Operating Margin	2,710,393	15.7%	Days to Collect 51.4
Long Term Liabilities	6,070,893	Other Income	13	0.0%	Avg Payment Days 27.8
Total Equity	2,960,949	Other Expense	0	0.0%	Depreciation Rate 98.5%
Total Liab. and Equity	10,924,099	Net Profit or Loss	2,710,406	15.7%	Return on Equity 91.5%
555872 CHAPARRAL HOUSE				Nonprofit - Other	
CHAPARRAL HOUSE		6/30/2020 366 Days Settled			
BERKELEY, CA 94702		CR Beds 49 POS Beds 0			
ALAMEDA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		81.4%	
Balance Sheet		Income Statement		Length of Stay 191.6	
Current Assets	3,029,049	Total Charges	7,493,604	Average Wages 28.60	
Fixed Assets	666,771	Contract Allowance	747,735	10.0%	Skilled Nursing 97.7%
Other Assets	0	Operating Revenue	6,745,869	90.0%	Ancillary Service 0.0%
Total Assets	3,695,820	Operating Expense	6,818,233	101.1%	Current Ratio 2.6
Current Liabilities	1,162,285	Operating Margin	-72,364	-1.1%	Days to Collect 38.3
Long Term Liabilities	0	Other Income	67,414	1.0%	Avg Payment Days 37.7
Total Equity	2,533,535	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	3,695,820	Net Profit or Loss	(4,950)	-0.1%	Return on Equity -0.2%

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055816 CHAPMAN CARE CENTER		Proprietary - Corporation	
CHAPMAN CARE CENTER		12/31/2020 366 Days Settled	
GARDEN GROVE, CA 92840		CR Beds 99 POS Beds 0	
ORANGE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	84.3%
		Length of Stay	90.4
		Average Wages	24.50
		0.7% Skilled Nursing	81.6%
		99.3% Ancillary Service	18.4%
		94.4% Current Ratio	2.2
		5.6% Days to Collect	22.9
		3.4% Avg Payment Days	27.0
		0.0% Depreciation Rate	0.0%
		8.7% Return on Equity	379.9%

Balance Sheet		Income Statement	
Current Assets	2,164,117	Total Charges	14,327,746
Fixed Assets	0	Contract Allowance	102,598
Other Assets	35,422	Operating Revenue	14,225,148
Total Assets	2,199,539	Operating Expense	13,425,016
Current Liabilities	996,238	Operating Margin	800,132
Long Term Liabilities	877,884	Other Income	487,598
Total Equity	325,417	Other Expense	0
Total Liab. and Equity	2,199,539	Net Profit or Loss	1,236,301

056351 CHATSWORTH PARK HEALTH CARE CENTER		Proprietary - Corporation	
CHATSWORTH PARK HEALTH CARE CENTER		12/31/2020 366 Days Settled	
CHATSWORTH, CA 91311		CR Beds 128 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	73.6%
		Length of Stay	45.5
		Average Wages	28.57
		-8.4% Skilled Nursing	71.3%
		108.4% Ancillary Service	28.7%
		106.4% Current Ratio	0.9
		-6.4% Days to Collect	44.1
		8.6% Avg Payment Days	39.5
		0.0% Depreciation Rate	1,466.7%
		2.2% Return on Equity	180.2%

Balance Sheet		Income Statement	
Current Assets	3,953,795	Total Charges	13,884,267
Fixed Assets	185,894	Contract Allowance	-1,163,743
Other Assets	240,627	Operating Revenue	15,048,010
Total Assets	4,380,316	Operating Expense	16,010,485
Current Liabilities	4,195,926	Operating Margin	-962,475
Long Term Liabilities	0	Other Income	1,290,888
Total Equity	184,390	Other Expense	0
Total Liab. and Equity	4,380,316	Net Profit or Loss	332,277

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555309 CHERRY VALLEY HEALTHCARE				Proprietary - Other	
CHERRY VALLEY HEALTHCARE		12/31/2020 366 Days Settled			
BANNING, CA 92220		CR Beds 132 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.2%	
		Length of Stay		142.0	
		Average Wages		21.68	
		5.6%		Skilled Nursing 85.7%	
		94.4%		Ancillary Service 14.3%	
		115.6%		Current Ratio 0.9	
		-15.6%		Days to Collect 59.6	
		8.7%		Avg Payment Days 89.1	
		0.0%		Depreciation Rate 48.9%	
		-6.9%		Return on Equity -	
				1,031.3%	
555734 CHILDRENS HC ORG NO CA -PEDIATRIC HOSPITAL D/P SNF				Proprietary - Individual	
CHILDRENS HC ORG NO CA -PEDIATRIC HOSPITAL D/P SNF		12/31/2020 366 Days Settled			
CAMPBELL, CA 95008		CR Beds 0 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		0.0%	
		Length of Stay			
		Average Wages			
		0.0%		Skilled Nursing 0.0%	
		0.0%		Ancillary Service 0.0%	
		0.0%		Current Ratio	
		0.0%		Days to Collect	
		0.0%		Avg Payment Days	
		0.0%		Depreciation Rate 0.0%	
		0.0%		Return on Equity 0.0%	

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555204 CHILDRENS HC ORG NO CA SARATOGA PEDIATRIC SUBACUTE		Proprietary - Other	
CHILDRENS HC ORG NO CA SARATOGA PEDIATRIC SUBACUTE		12/31/2020 366 Days Settled	
SARATOGA, CA 95070		CR Beds 0 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	0.0%
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Length of Stay	
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%
055126 CHINO VALLEY HEALTH CARE CENTE		Proprietary - Corporation	
CHINO VALLEY HEALTH CARE CENTE		12/31/2020 366 Days Settled	
POMONA, CA 91766		CR Beds 102 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.1%
Balance Sheet		Income Statement	
Current Assets	4,331,472	Total Charges	18,128,668
Fixed Assets	223,757	Contract Allowance	6,670,237
Other Assets	4,000	Operating Revenue	11,458,431
Total Assets	4,559,229	Operating Expense	10,447,033
Current Liabilities	2,594,498	Operating Margin	1,011,398
Long Term Liabilities	0	Other Income	1,553
Total Equity	1,964,731	Other Expense	0
Total Liab. and Equity	4,559,229	Net Profit or Loss	1,012,951
		Length of Stay	99.8
		Average Wages	21.19
		36.8% Skilled Nursing	49.3%
		63.2% Ancillary Service	50.7%
		91.2% Current Ratio	1.7
		8.8% Days to Collect	48.3
		0.0% Avg Payment Days	26.4
		0.0% Depreciation Rate	72.0%
		8.8% Return on Equity	51.6%

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555530 CHOWCHILLA MEMORIAL HEALTHCARE DISTRICT				Nonprofit - Church	
CHOWCHILLA MEMORIAL HEALTHCARE DISTRICT				6/30/2020 366 Days Settled	
CHOWCHILLA, CA 93610				CR Beds 28 POS Beds 0	
MADERA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	101.0%
Balance Sheet		Income Statement		Length of Stay	313.7
Current Assets	1,445,044	Total Charges	2,906,218	Average Wages	17.63
Fixed Assets	1,347,971	Contract Allowance	415,629	14.3%	Skilled Nursing 90.0%
Other Assets	311,154	Operating Revenue	2,490,589	85.7%	Ancillary Service 10.0%
Total Assets	3,104,169	Operating Expense	3,763,014	151.1%	Current Ratio 5.1
Current Liabilities	285,847	Operating Margin	-1,272,425	-51.1%	Days to Collect 44.0
Long Term Liabilities	1,715,732	Other Income	1,382,041	55.5%	Avg Payment Days 26.1
Total Equity	1,102,590	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	3,104,169	Net Profit or Loss	109,616	4.4%	Return on Equity 9.9%
055872 CITRUS NURSING CENTER				Proprietary - Corporation	
CITRUS NURSING CENTER				12/31/2020 366 Days Settled	
FONTANA, CA 92335				CR Beds 99 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.7%
Balance Sheet		Income Statement		Length of Stay	60.6
Current Assets	1,866,417	Total Charges	20,639,989	Average Wages	20.14
Fixed Assets	210,115	Contract Allowance	8,764,669	42.5%	Skilled Nursing 60.4%
Other Assets	0	Operating Revenue	11,875,320	57.5%	Ancillary Service 39.6%
Total Assets	2,076,532	Operating Expense	13,576,281	114.3%	Current Ratio 0.6
Current Liabilities	3,381,339	Operating Margin	-1,700,961	-14.3%	Days to Collect 167.4
Long Term Liabilities	2,054,908	Other Income	374,430	3.2%	Avg Payment Days 90.0
Total Equity	-3,359,715	Other Expense	0	0.0%	Depreciation Rate 52.8%
Total Liab. and Equity	2,076,532	Net Profit or Loss	(1,352,284)	-11.4%	Return on Equity 40.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555160 CITY CREEK POST ACUTE				Proprietary - Other	
CITY CREEK POST ACUTE		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95823		CR Beds 99		POS Beds 0	
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		80.1%	
Balance Sheet		Income Statement		Length of Stay 214.9	
Current Assets	-216,507	Total Charges	9,888,565	Average Wages	23.19
Fixed Assets	922,744	Contract Allowance	1,638,540	16.6% Skilled Nursing	75.2%
Other Assets	0	Operating Revenue	8,250,025	83.4% Ancillary Service	24.8%
Total Assets	<u>706,237</u>	Operating Expense	9,401,892	114.0% Current Ratio	(0.1)
Current Liabilities	1,655,763	Operating Margin	-1,151,867	-14.0% Days to Collect	64.3
Long Term Liabilities	0	Other Income	550,707	6.7% Avg Payment Days	38.0
Total Equity	-949,526	Other Expense	0	0.0% Depreciation Rate	100.9%
Total Liab. and Equity	<u>706,237</u>	Net Profit or Loss	<u>(601,160)</u>	-7.3% Return on Equity	63.3%
056203 CITY VIEW POST ACUTE				Proprietary - Corporation	
CITY VIEW POST ACUTE		12/31/2020 366 Days Settled			
SAN FRANCISCO, CA 94109		CR Beds 180		POS Beds 0	
SAN FRANCISCO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.7%	
Balance Sheet		Income Statement		Length of Stay 64.5	
Current Assets	11,119,074	Total Charges	33,282,807	Average Wages	25.79
Fixed Assets	991,096	Contract Allowance	10,234,734	30.8% Skilled Nursing	78.7%
Other Assets	0	Operating Revenue	23,048,073	69.2% Ancillary Service	21.3%
Total Assets	<u>12,110,170</u>	Operating Expense	26,282,183	114.0% Current Ratio	0.5
Current Liabilities	21,076,553	Operating Margin	-3,234,110	-14.0% Days to Collect	76.4
Long Term Liabilities	49,212	Other Income	1,092,526	4.7% Avg Payment Days	22.5
Total Equity	-9,015,595	Other Expense	0	0.0% Depreciation Rate	313.0%
Total Liab. and Equity	<u>12,110,170</u>	Net Profit or Loss	<u>(2,174,980)</u>	-9.4% Return on Equity	24.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555832 CLARA BALDWIN STOCKER HOME		Proprietary - Corporation	
CLARA BALDWIN STOCKER HOME		6/30/2020 366 Days Settled	
WEST COVINA, CA 91790		CR Beds 48 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	62.2%
Balance Sheet		Income Statement	
Current Assets	1,093,241	Total Charges	4,238,108
Fixed Assets	316,246	Contract Allowance	490,823
Other Assets	0	Operating Revenue	3,747,285
Total Assets	1,409,487	Operating Expense	4,589,842
Current Liabilities	1,084,006	Operating Margin	-842,557
Long Term Liabilities	0	Other Income	362,502
Total Equity	325,481	Other Expense	0
Total Liab. and Equity	1,409,487	Net Profit or Loss	(552,140)
		11.6%	Skilled Nursing 80.7%
		88.4%	Ancillary Service 19.3%
		122.5%	Current Ratio 1.0
		-22.5%	Days to Collect 66.1
		9.7%	Avg Payment Days 46.0
		0.0%	Depreciation Rate 2.8%
		-14.7%	Return on Equity -169.6%

055394 CLAREMONT CARE CENTER		Proprietary - Corporation	
CLAREMONT CARE CENTER		12/31/2020 366 Days Settled	
POMONA, CA 91768		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (TEXAS)		Occupancy Rate	82.5%
Balance Sheet		Income Statement	
Current Assets	14,756,682	Total Charges	14,523,510
Fixed Assets	1,000,172	Contract Allowance	1,441,520
Other Assets	3,304,465	Operating Revenue	13,081,990
Total Assets	19,061,319	Operating Expense	11,381,489
Current Liabilities	2,255,806	Operating Margin	1,700,501
Long Term Liabilities	3,264,579	Other Income	4,489
Total Equity	13,540,934	Other Expense	0
Total Liab. and Equity	19,061,319	Net Profit or Loss	1,704,990
		9.9%	Skilled Nursing 71.6%
		90.1%	Ancillary Service 28.4%
		87.0%	Current Ratio 6.5
		13.0%	Days to Collect 42.2
		0.0%	Avg Payment Days 25.8
		0.0%	Depreciation Rate 27.1%
		13.0%	Return on Equity 12.6%

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555085 CLAREMONT MANOR CARE CENTER				Nonprofit - Other	
CLAREMONT MANOR CARE CENTER				3/31/2020 366 Days Settled	
CLAREMONT, CA 91711				CR Beds 281 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NORIDIAN				Occupancy Rate 106.9%	
Balance Sheet		Income Statement		Length of Stay 598.9	
Current Assets	4,018,211	Total Charges	23,283,491	Average Wages 21.46	
Fixed Assets	0	Contract Allowance	2,639,901	11.3% Skilled Nursing 31.3%	
Other Assets	8,095,684	Operating Revenue	20,643,590	88.7% Ancillary Service 4.1%	
Total Assets	12,113,895	Operating Expense	21,390,279	103.6% Current Ratio 1.5	
Current Liabilities	2,736,849	Operating Margin	-746,689	-3.6% Days to Collect 21.2	
Long Term Liabilities	0	Other Income	1,176,786	5.7% Avg Payment Days 23.0	
Total Equity	9,377,046	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	12,113,895	Net Profit or Loss	430,097	2.1% Return on Equity 4.6%	
555880 CLEAR VIEW CONVALESCENT CENTER				Proprietary - Corporation	
CLEAR VIEW CONVALESCENT CENTER				12/31/2020 366 Days Settled	
GARDENA, CA 90247				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 87.7%	
Balance Sheet		Income Statement		Length of Stay 588.6	
Current Assets	4,546,525	Total Charges	8,929,238	Average Wages 27.75	
Fixed Assets	1,725,434	Contract Allowance	-714,146	-8.0% Skilled Nursing 88.0%	
Other Assets	2,531,486	Operating Revenue	9,643,384	108.0% Ancillary Service 12.0%	
Total Assets	8,803,445	Operating Expense	9,964,273	103.3% Current Ratio 1.4	
Current Liabilities	3,310,023	Operating Margin	-320,889	-3.3% Days to Collect 77.1	
Long Term Liabilities	4,081,745	Other Income	1,687,897	17.5% Avg Payment Days 54.4	
Total Equity	1,411,677	Other Expense	0	0.0% Depreciation Rate 2.3%	
Total Liab. and Equity	8,803,445	Net Profit or Loss	1,367,008	14.2% Return on Equity 96.8%	

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555881 CLEAR VIEW SANITARIUM				Proprietary - Corporation	
CLEAR VIEW SANITARIUM		12/31/2020 366 Days Settled			
GARDENA, CA 90247		CR Beds 73 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay 493.8	
Current Assets	4,546,525	Total Charges	6,982,375	Average Wages	27.75
Fixed Assets	1,725,434	Contract Allowance	-97,997	-1.4%	Skilled Nursing 90.8%
Other Assets	2,531,486	Operating Revenue	7,080,372	101.4%	Ancillary Service 9.2%
Total Assets	8,803,445	Operating Expense	7,173,170	101.3%	Current Ratio 1.4
Current Liabilities	3,310,023	Operating Margin	-92,798	-1.3%	Days to Collect 105.0
Long Term Liabilities	4,081,745	Other Income	21,340	0.3%	Avg Payment Days 75.5
Total Equity	1,411,677	Other Expense	0	0.0%	Depreciation Rate 1.7%
Total Liab. and Equity	8,803,445	Net Profit or Loss	(71,458)	-1.0%	Return on Equity -5.1%
555307 CLEARWATER HEALTHCARE CENTER				Proprietary - Other	
CLEARWATER HEALTHCARE CENTER		12/31/2020 366 Days Settled			
STOCKTON, CA 95210		CR Beds 120 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.8%	
Balance Sheet		Income Statement		Length of Stay 74.4	
Current Assets	1,649,302	Total Charges	17,237,878	Average Wages	23.78
Fixed Assets	851,241	Contract Allowance	1,530,745	8.9%	Skilled Nursing 77.1%
Other Assets	1,037,919	Operating Revenue	15,707,133	91.1%	Ancillary Service 22.9%
Total Assets	3,538,462	Operating Expense	15,173,008	96.6%	Current Ratio 0.8
Current Liabilities	2,109,775	Operating Margin	534,125	3.4%	Days to Collect 39.3
Long Term Liabilities	-164,314	Other Income	1,047,332	6.7%	Avg Payment Days 24.6
Total Equity	1,593,001	Other Expense	0	0.0%	Depreciation Rate 155.4%
Total Liab. and Equity	3,538,462	Net Profit or Loss	1,581,457	10.1%	Return on Equity 99.3%

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055756 CLOVERDALE HEALTHCARE CENTER				Proprietary - Corporation	
CLOVERDALE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
CLOVERDALE, CA 95425		CR Beds 70 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.8%	
Balance Sheet		Income Statement		Length of Stay	
				110.1	
Current Assets	6,292,721	Total Charges	7,493,795	Average Wages	
Fixed Assets	1,080,734	Contract Allowance	-1,852,541	28.22	
Other Assets	2,532,102	Operating Revenue	9,346,336	75.9%	
Total Assets	<u>9,905,557</u>	Operating Expense	7,783,729	24.1%	
Current Liabilities	1,654,284	Operating Margin	1,562,607	Current Ratio	
Long Term Liabilities	2,459,782	Other Income	3,875	3.8	
Total Equity	<u>5,791,491</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>9,905,557</u>	Net Profit or Loss	<u>1,565,817</u>	26.7	
				Avg Payment Days	
				25.3	
				Depreciation Rate	
				19.8%	
				Return on Equity	
				27.0%	

555199 COAST CARE CONVALESCENT CENTER				Proprietary - Corporation	
COAST CARE CONVALESCENT CENTER		12/31/2020 366 Days Settled			
BALDWIN PARK, CA 91706		CR Beds 48 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.7%	
Balance Sheet		Income Statement		Length of Stay	
				204.0	
Current Assets	647,331	Total Charges	7,222,546	Average Wages	
Fixed Assets	878,327	Contract Allowance	0	21.33	
Other Assets	0	Operating Revenue	7,222,546	81.6%	
Total Assets	<u>1,525,658</u>	Operating Expense	6,053,134	18.4%	
Current Liabilities	0	Operating Margin	1,169,412	Current Ratio	
Long Term Liabilities	2,100,000	Other Income	0	2.2	
Total Equity	<u>-574,342</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,525,658</u>	Net Profit or Loss	<u>1,169,412</u>	0.0	
				Avg Payment Days	
				0.0	
				Depreciation Rate	
				1.7%	
				Return on Equity	
				-203.6%	

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055566 COASTAL VIEW HEALTHCARE CENTER				Proprietary - Corporation	
COASTAL VIEW HEALTHCARE CENTER 12/31/2020 366 Days Settled					
VENTURA, CA 93003				CR Beds 96 POS Beds 0	
VENTURA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 76.1%	
Balance Sheet				Income Statement	
Current Assets		2,979,938	Total Charges		9,909,767
Fixed Assets		162,459	Contract Allowance		-1,053,894 -10.6%
Other Assets		309,956	Operating Revenue		10,963,661 110.6%
Total Assets		<u>3,452,353</u>	Operating Expense		11,217,930 102.3%
Current Liabilities		895,397	Operating Margin		-254,269 -2.3%
Long Term Liabilities		1,500,381	Other Income		149,046 1.4%
Total Equity		<u>1,056,575</u>	Other Expense		0 0.0%
Total Liab. and Equity		<u>3,452,353</u>	Net Profit or Loss		<u>(117,813)</u> -1.1%
056158 COLLEGE OAK NURSING & REHABILITATION CENTER				Proprietary - Other	
COLLEGE OAK NURSING & REHABILITATION CENTER 12/31/2020 366 Days Settled					
SACRAMENTO, CA 95841				CR Beds 120 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 88.2%	
Balance Sheet				Income Statement	
Current Assets		12,769,138	Total Charges		15,612,483
Fixed Assets		73,266	Contract Allowance		813,561 5.2%
Other Assets		1,017,534	Operating Revenue		14,798,922 94.8%
Total Assets		<u>13,859,938</u>	Operating Expense		13,281,752 89.7%
Current Liabilities		12,008,264	Operating Margin		1,517,170 10.3%
Long Term Liabilities		0	Other Income		10,052 0.1%
Total Equity		<u>1,851,673</u>	Other Expense		0 0.0%
Total Liab. and Equity		<u>13,859,937</u>	Net Profit or Loss		<u>1,527,222</u> 10.3%

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555030 COLLEGE VISTA CONVALESCENT HOSPITAL				Proprietary - Other	
COLLEGE VISTA CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90041		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		92.8%	
Balance Sheet		Income Statement		Length of Stay	
				80.0	
Current Assets	1,051,013	Total Charges	10,143,665	Average Wages	25.67
Fixed Assets	215,349	Contract Allowance	1,585,633	15.6% Skilled Nursing	58.5%
Other Assets	2,365,133	Operating Revenue	8,558,032	84.4% Ancillary Service	41.5%
Total Assets	3,631,495	Operating Expense	8,054,111	94.1% Current Ratio	0.5
Current Liabilities	2,215,900	Operating Margin	503,921	5.9% Days to Collect	85.1
Long Term Liabilities	1,725,420	Other Income	48,097	0.6% Avg Payment Days	56.6
Total Equity	-309,825	Other Expense	0	0.0% Depreciation Rate	102.2%
Total Liab. and Equity	3,631,495	Net Profit or Loss	519,078	6.1% Return on Equity	-167.5%
056043 COLONIAL CARE CENTER				Proprietary - Corporation	
COLONIAL CARE CENTER		12/31/2020 366 Days Settled			
LONG BEACH, CA 90802		CR Beds 196 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		89.3%	
Balance Sheet		Income Statement		Length of Stay	
				116.7	
Current Assets	6,835,940	Total Charges	30,622,558	Average Wages	24.24
Fixed Assets	706,147	Contract Allowance	9,659,820	31.5% Skilled Nursing	70.9%
Other Assets	1,600	Operating Revenue	20,962,738	68.5% Ancillary Service	29.1%
Total Assets	7,543,687	Operating Expense	20,873,579	99.6% Current Ratio	1.5
Current Liabilities	4,649,677	Operating Margin	89,159	0.4% Days to Collect	44.4
Long Term Liabilities	0	Other Income	7,628	0.0% Avg Payment Days	22.2
Total Equity	2,908,698	Other Expense	0	0.0% Depreciation Rate	41.0%
Total Liab. and Equity	7,558,375	Net Profit or Loss	96,787	0.5% Return on Equity	3.3%

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555715 COLONIAL GARDENS NURSING HOME				Proprietary - Corporation	
COLONIAL GARDENS NURSING HOME		5/31/2020 366 Days Settled			
PICO RIVERA, CA 90660				CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.8%
				Length of Stay	188.9
				Average Wages	17.17
				19.9% Skilled Nursing	84.9%
				80.1% Ancillary Service	15.1%
				106.9% Current Ratio	2.0
				-6.9% Days to Collect	70.9
				6.6% Avg Payment Days	29.1
				0.0% Depreciation Rate	6.5%
				-0.3% Return on Equity	-
					5,038.7%
<hr/>					
555909 COLUSA MEDICAL CENTER - SNF				Proprietary - Corporation	
COLUSA MEDICAL CENTER - SNF		12/31/2020 366 Days Settled			
COLUSA, CA 95932				CR Beds 6 POS Beds 0	
COLUSA		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	165.4%
				Length of Stay	8.6
				Average Wages	32.99
				23.7% Skilled Nursing	84.0%
				76.3% Ancillary Service	16.0%
				13.8% Current Ratio	1.0
				86.2% Days to Collect	1,394.9
				0.0% Avg Payment Days	1,333.4
				0.0% Depreciation Rate	1.7%
				86.2% Return on Equity	696.6%

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055409 COMMUNITY CARE AND REHABILITATION CENTER				Proprietary - Other	
COMMUNITY CARE AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
RIVERSIDE, CA 92506				CR Beds 162 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	82.1%
Balance Sheet				Income Statement	
Current Assets	-4,028,208	Total Charges	25,597,709	Length of Stay	231.7
Fixed Assets	466,496	Contract Allowance	9,132,904	Average Wages	22.28
Other Assets	0	Operating Revenue	16,464,805	35.7% Skilled Nursing	79.2%
Total Assets	-3,561,712	Operating Expense	19,970,941	64.3% Ancillary Service	20.8%
Current Liabilities	5,228,364	Operating Margin	-3,506,136	121.3% Current Ratio	(0.8)
Long Term Liabilities	2,574,207	Other Income	520,323	-21.3% Days to Collect	28.8
Total Equity	-11,364,283	Other Expense	0	3.2% Avg Payment Days	74.0
Total Liab. and Equity	-3,561,712	Net Profit or Loss	(2,985,813)	0.0% Depreciation Rate	163.2%
				-18.1% Return on Equity	26.3%
055873 COMMUNITY CARE CENTER				Proprietary - Partnership	
COMMUNITY CARE CENTER 12/31/2020 366 Days Settled					
LA MESA, CA 91942				CR Beds 119 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.7%
Balance Sheet				Income Statement	
Current Assets	6,321,165	Total Charges	22,888,894	Length of Stay	77.5
Fixed Assets	1,686,743	Contract Allowance	3,447,118	Average Wages	29.32
Other Assets	154,377	Operating Revenue	19,441,776	15.1% Skilled Nursing	66.6%
Total Assets	8,162,285	Operating Expense	17,828,124	84.9% Ancillary Service	33.4%
Current Liabilities	6,693,345	Operating Margin	1,613,652	91.7% Current Ratio	0.9
Long Term Liabilities	3,381,094	Other Income	47,452	8.3% Days to Collect	29.8
Total Equity	-1,912,154	Other Expense	0	0.2% Avg Payment Days	38.2
Total Liab. and Equity	8,162,285	Net Profit or Loss	1,661,104	0.0% Depreciation Rate	20.7%
				8.5% Return on Equity	-86.9%

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555711 COMMUNITY CARE ON PALM		Proprietary - Individual	
COMMUNITY CARE ON PALM		12/31/2020 366 Days Settled	
RIVERSIDE, CA 92501		CR Beds 0 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

056107 COMMUNITY CONVALESCENT CENTER OF SAN BERNARDINO		Government - County	
COMMUNITY CONVALESCENT CENTER OF SAN BERNARDINO		6/30/2020 366 Days Settled	
SAN BERNARDINO, CA 92411		CR Beds 0 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

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056444 COMMUNITY EXTENDED CARE HOSPITAL OF MONTCLAIR				Proprietary - Corporation		
COMMUNITY EXTENDED CARE HOSPITAL OF MONTCLAIR				12/31/2020 366 Days Settled		
MONTCLAIR, CA 91763				CR Beds 140 POS Beds 0		
SAN BERNARDINO				Key Performance Ind.		
BLUE CROSS (CALIFORNIA)				Occupancy Rate	86.6%	
Balance Sheet		Income Statement		Length of Stay	93.1	
Current Assets	4,358,912	Total Charges	18,779,462	Average Wages	24.47	
Fixed Assets	76,186	Contract Allowance	-128,806	-0.7%	Skilled Nursing	86.7%
Other Assets	171,024	Operating Revenue	18,908,268	100.7%	Ancillary Service	13.3%
Total Assets	4,606,122	Operating Expense	19,300,818	102.1%	Current Ratio	3.4
Current Liabilities	1,264,945	Operating Margin	-392,550	-2.1%	Days to Collect	37.7
Long Term Liabilities	4,799,880	Other Income	555,525	2.9%	Avg Payment Days	24.0
Total Equity	-1,458,703	Other Expense	0	0.0%	Depreciation Rate	611.6%
Total Liab. and Equity	4,606,122	Net Profit or Loss	162,175	0.9%	Return on Equity	-11.1%
555316 COPPER RIDGE CARE CENTER				Proprietary - Corporation		
COPPER RIDGE CARE CENTER				12/31/2020 366 Days Settled		
REDDING, CA 96002				CR Beds 125 POS Beds 0		
SHASTA				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.6%	
Balance Sheet		Income Statement		Length of Stay	100.2	
Current Assets	76,673,798	Total Charges	14,992,245	Average Wages	24.03	
Fixed Assets	2,208,148	Contract Allowance	-649,043	-4.3%	Skilled Nursing	77.3%
Other Assets	4,410,000	Operating Revenue	15,641,288	104.3%	Ancillary Service	22.7%
Total Assets	83,291,946	Operating Expense	15,353,095	98.2%	Current Ratio	1.3
Current Liabilities	60,021,159	Operating Margin	288,193	1.8%	Days to Collect	36.8
Long Term Liabilities	1,738,344	Other Income	1,268,965	8.1%	Avg Payment Days	53.2
Total Equity	21,532,443	Other Expense	0	0.0%	Depreciation Rate	43.5%
Total Liab. and Equity	83,291,946	Net Profit or Loss	1,557,158	10.0%	Return on Equity	7.2%

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055255 CORONA HEALTH CARE CENTER				Proprietary - Other	
CORONA HEALTH CARE CENTER		12/31/2020 366 Days Settled			
CORONA, CA 92879		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.2%	
		Length of Stay		74.8	
		Average Wages		22.05	
		Skilled Nursing		76.1%	
		Ancillary Service		23.9%	
		Current Ratio		0.9	
		Days to Collect		88.6	
		Avg Payment Days		126.8	
		Depreciation Rate		211.4%	
		Return on Equity		-115.2%	
Balance Sheet		Income Statement			
Current Assets	3,548,986	Total Charges	9,010,627		
Fixed Assets	390,712	Contract Allowance	-802,441	-8.9%	
Other Assets	2,201,255	Operating Revenue	9,813,068	108.9%	
Total Assets	<u>6,140,953</u>	Operating Expense	11,344,805	115.6%	
Current Liabilities	4,096,226	Operating Margin	-1,531,737	-15.6%	
Long Term Liabilities	1,516,787	Other Income	923,338	9.4%	
Total Equity	527,940	Other Expense	0	0.0%	
Total Liab. and Equity	<u>6,140,953</u>	Net Profit or Loss	<u>(608,399)</u>	-6.2%	
<hr/>					
555566 CORONA POST ACUTE CENTER				Proprietary - Corporation	
CORONA POST ACUTE CENTER		12/31/2020 366 Days Settled			
CORONA, CA 92882		CR Beds 176 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
CAHABA GBA (TN)		Occupancy Rate		82.8%	
		Length of Stay		136.5	
		Average Wages		22.57	
		Skilled Nursing		78.5%	
		Ancillary Service		21.5%	
		Current Ratio		0.6	
		Days to Collect		34.1	
		Avg Payment Days		50.5	
		Depreciation Rate		4,438.0%	
		Return on Equity		22.2%	
Balance Sheet		Income Statement			
Current Assets	2,288,318	Total Charges	21,768,661		
Fixed Assets	36,110	Contract Allowance	3,494,322	16.1%	
Other Assets	3,628,733	Operating Revenue	18,274,339	83.9%	
Total Assets	<u>5,953,161</u>	Operating Expense	19,840,807	108.6%	
Current Liabilities	3,585,130	Operating Margin	-1,566,468	-8.6%	
Long Term Liabilities	5,373,338	Other Income	900,561	4.9%	
Total Equity	-3,005,307	Other Expense	0	0.0%	
Total Liab. and Equity	<u>5,953,161</u>	Net Profit or Loss	<u>(668,016)</u>	-3.7%	

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055064 COTTONWOOD CANYON HEALTHCARE CENTER				Proprietary - Corporation	
COTTONWOOD CANYON HEALTHCARE CENTER 12/31/2020 366 Days Settled					
EL CAJON, CA 92021				CR Beds 96 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 74.2%	
Balance Sheet		Income Statement		Length of Stay 156.0	
Current Assets	35,461,804	Total Charges	8,127,856	Average Wages 25.57	
Fixed Assets	235,593	Contract Allowance	262,045	3.2% Skilled Nursing 79.2%	
Other Assets	1,451,818	Operating Revenue	7,865,811	96.8% Ancillary Service 20.8%	
Total Assets	37,149,215	Operating Expense	8,890,702	113.0% Current Ratio 1.0	
Current Liabilities	36,825,591	Operating Margin	-1,024,891	-13.0% Days to Collect 30.1	
Long Term Liabilities	-796,303	Other Income	1,497,114	19.0% Avg Payment Days 121.9	
Total Equity	1,119,927	Other Expense	0	0.0% Depreciation Rate 56.1%	
Total Liab. and Equity	37,149,215	Net Profit or Loss	472,223	6.0% Return on Equity 42.2%	
<hr/>					
056098 COTTONWOOD HEALTH CARE CENTER				Proprietary - Corporation	
COTTONWOOD HEALTH CARE CENTER 12/31/2020 366 Days Settled					
WOODLAND, CA 95695				CR Beds 98 POS Beds 0	
YOLO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 88.4%	
Balance Sheet		Income Statement		Length of Stay 74.2	
Current Assets	2,696,837	Total Charges	12,052,307	Average Wages 26.85	
Fixed Assets	91,682	Contract Allowance	-120,790	-1.0% Skilled Nursing 76.4%	
Other Assets	1,155,622	Operating Revenue	12,173,097	101.0% Ancillary Service 23.6%	
Total Assets	3,944,141	Operating Expense	11,674,982	95.9% Current Ratio 0.9	
Current Liabilities	3,053,426	Operating Margin	498,115	4.1% Days to Collect 48.3	
Long Term Liabilities	1	Other Income	744,619	6.1% Avg Payment Days 60.4	
Total Equity	890,714	Other Expense	0	0.0% Depreciation Rate 969.4%	
Total Liab. and Equity	3,944,141	Net Profit or Loss	1,244,169	10.2% Return on Equity 139.7%	

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555802 COUNTRY CREST POST ACUTE				Proprietary - Other	
COUNTRY CREST POST ACUTE		12/31/2020 366 Days Settled			
OROVILLE, CA 95966		CR Beds 59 POS Beds 0			
BUTTE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		87.7%	
		Length of Stay		66.0	
		Average Wages		23.01	
		Skilled Nursing		65.8%	
		Ancillary Service		34.2%	
		Current Ratio		0.3	
		Days to Collect		43.5	
		Avg Payment Days		35.2	
		Depreciation Rate		266.0%	
		Return on Equity		20.3%	
Balance Sheet		Income Statement			
Current Assets	1,440,795	Total Charges	8,075,277		
Fixed Assets	198,389	Contract Allowance	-1,173,760	-14.5%	
Other Assets	118,992	Operating Revenue	9,249,037	114.5%	
Total Assets	1,758,176	Operating Expense	9,656,895	104.4%	
Current Liabilities	4,666,939	Operating Margin	-407,858	-4.4%	
Long Term Liabilities	-1,219,890	Other Income	65,791	0.7%	
Total Equity	-1,688,873	Other Expense	0	0.0%	
Total Liab. and Equity	1,758,176	Net Profit or Loss	(342,071)	-3.7%	
555431 COUNTRY HILLS POST ACUTE				Proprietary - Partnership	
COUNTRY HILLS POST ACUTE		12/31/2020 366 Days Settled			
EL CAJON, CA 92021		CR Beds 305 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		91.2%	
		Length of Stay		355.9	
		Average Wages		39.85	
		Skilled Nursing		71.8%	
		Ancillary Service		28.2%	
		Current Ratio		1.7	
		Days to Collect		100.7	
		Avg Payment Days		24.0	
		Depreciation Rate		548.9%	
		Return on Equity		94.1%	
Balance Sheet		Income Statement			
Current Assets	9,784,185	Total Charges	34,357,653		
Fixed Assets	641,692	Contract Allowance	-492,253	-1.4%	
Other Assets	1,179,845	Operating Revenue	34,849,906	101.4%	
Total Assets	11,605,722	Operating Expense	32,663,261	93.7%	
Current Liabilities	5,680,253	Operating Margin	2,186,645	6.3%	
Long Term Liabilities	2,074,136	Other Income	1,438,041	4.1%	
Total Equity	3,851,333	Other Expense	0	0.0%	
Total Liab. and Equity	11,605,722	Net Profit or Loss	3,624,686	10.4%	

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055002 COUNTRY MANOR HEALTHCARE				Proprietary - Other	
COUNTRY MANOR HEALTHCARE		12/31/2020 366 Days Settled			
LAKE VIEW TERRACE, CA 91342		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.1%	
Balance Sheet		Income Statement		Length of Stay	
				358.5	
Current Assets	3,411,751	Total Charges	10,124,944	Average Wages	
Fixed Assets	1,129,084	Contract Allowance	-734,067	22.53	
Other Assets	0	Operating Revenue	10,859,011	74.0%	
Total Assets	<u>4,540,835</u>	Operating Expense	10,919,047	26.0%	
Current Liabilities	1,326,985	Operating Margin	-60,036	Current Ratio	
Long Term Liabilities	0	Other Income	610,244	2.6	
Total Equity	3,213,850	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>4,540,835</u>	Net Profit or Loss	550,208	38.7	
				Avg Payment Days	
				33.7	
				Depreciation Rate	
				45.0%	
				Return on Equity	
				17.1%	

055910 COUNTRY MANOR LA MESA HEALTHCARE CENTER				Proprietary - Other	
COUNTRY MANOR LA MESA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LA MESA, CA 91942		CR Beds 99 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.4%	
Balance Sheet		Income Statement		Length of Stay	
				117.7	
Current Assets	7,215,709	Total Charges	13,156,875	Average Wages	
Fixed Assets	180,024	Contract Allowance	1,392,138	25.69	
Other Assets	1,387,275	Operating Revenue	11,764,737	75.4%	
Total Assets	<u>8,783,008</u>	Operating Expense	10,046,882	24.6%	
Current Liabilities	617,444	Operating Margin	1,717,855	Current Ratio	
Long Term Liabilities	455,801	Other Income	708,123	11.7	
Total Equity	7,709,763	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>8,783,008</u>	Net Profit or Loss	2,425,978	32.1	
				Avg Payment Days	
				20.2	
				Depreciation Rate	
				86.0%	
				Return on Equity	
				31.5%	

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055247 COUNTRY OAKS CARE CENTER				Proprietary - Other	
COUNTRY OAKS CARE CENTER		12/31/2020 366 Days Settled			
POMONA, CA 91768				CR Beds 81 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.2%
Balance Sheet		Income Statement		Length of Stay	266.8
Current Assets	2,673,937	Total Charges	15,399,970	Average Wages	26.30
Fixed Assets	200,372	Contract Allowance	3,237,094	21.0% Skilled Nursing	88.5%
Other Assets	0	Operating Revenue	12,162,876	79.0% Ancillary Service	11.5%
Total Assets	2,874,309	Operating Expense	12,714,091	104.5% Current Ratio	0.8
Current Liabilities	3,168,240	Operating Margin	-551,215	-4.5% Days to Collect	53.3
Long Term Liabilities	1,508,540	Other Income	321,723	2.6% Avg Payment Days	84.4
Total Equity	-1,802,471	Other Expense	0	0.0% Depreciation Rate	34.7%
Total Liab. and Equity	2,874,309	Net Profit or Loss	(229,492)	-1.9% Return on Equity	12.7%

055826 COUNTRY OAKS CARE CENTER				Proprietary - Corporation	
COUNTRY OAKS CARE CENTER		12/31/2020 366 Days Settled			
SANTA MARIA, CA 93454				CR Beds 59 POS Beds 0	
SANTA BARBARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.9%
Balance Sheet		Income Statement		Length of Stay	77.5
Current Assets	1,510,207	Total Charges	3,966,853	Average Wages	23.80
Fixed Assets	34,617	Contract Allowance	-925,407	-23.3% Skilled Nursing	22.1%
Other Assets	14,821	Operating Revenue	4,892,260	123.3% Ancillary Service	13.9%
Total Assets	1,559,645	Operating Expense	5,261,260	107.5% Current Ratio	3.5
Current Liabilities	433,348	Operating Margin	-369,000	-7.5% Days to Collect	33.9
Long Term Liabilities	0	Other Income	961,805	19.7% Avg Payment Days	28.5
Total Equity	1,126,297	Other Expense	0	0.0% Depreciation Rate	78.4%
Total Liab. and Equity	1,559,645	Net Profit or Loss	583,913	11.9% Return on Equity	51.8%

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056042 COUNTRY VILLA BAY VISTA HCC				Proprietary - Other	
COUNTRY VILLA BAY VISTA HCC		12/31/2020 366 Days Settled			
LONG BEACH, CA 90805		CR Beds 70 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.1%	
Balance Sheet		Income Statement		Length of Stay	
				59.5	
Current Assets	1,856,720	Total Charges	10,245,229	Average Wages	
Fixed Assets	154,479	Contract Allowance	2,136,930	28.54	
Other Assets	1,560,298	Operating Revenue	8,108,299	20.9%	
Total Assets	<u>3,571,497</u>	Operating Expense	9,141,955	79.1%	
Current Liabilities	4,355,754	Operating Margin	-1,033,656	112.7%	
Long Term Liabilities	-1,230,000	Other Income	590,073	-12.7%	
Total Equity	<u>445,743</u>	Other Expense	0	7.3%	
Total Liab. and Equity	<u>3,571,497</u>	Net Profit or Loss	<u>(443,583)</u>	0.0%	
				Days to Collect	
				24.0	
				Avg Payment Days	
				143.5	
				Depreciation Rate	
				216.3%	
				Return on Equity	
				-99.5%	

055077 COUNTRY VILLA BELMONT HEIGHTS				Proprietary - Other	
COUNTRY VILLA BELMONT HEIGHTS		12/31/2020 366 Days Settled			
LONG BEACH, CA 90804		CR Beds 117 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.1%	
Balance Sheet		Income Statement		Length of Stay	
				128.1	
Current Assets	2,608,138	Total Charges	23,614,452	Average Wages	
Fixed Assets	301,075	Contract Allowance	8,403,822	28.46	
Other Assets	2,504,150	Operating Revenue	15,210,630	35.6%	
Total Assets	<u>5,413,363</u>	Operating Expense	16,440,908	64.4%	
Current Liabilities	4,137,411	Operating Margin	-1,230,278	108.1%	
Long Term Liabilities	-375,000	Other Income	1,027,715	-8.1%	
Total Equity	<u>1,650,952</u>	Other Expense	0	6.8%	
Total Liab. and Equity	<u>5,413,363</u>	Net Profit or Loss	<u>(202,563)</u>	0.0%	
				Days to Collect	
				11.5	
				Avg Payment Days	
				128.1	
				Depreciation Rate	
				213.8%	
				Return on Equity	
				-12.3%	

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055344 COUNTRY VILLA CLAREMONT HEALTH CENTER				Proprietary - Corporation	
COUNTRY VILLA CLAREMONT HEALTH CENTER		12/31/2020 366 Days Settled			
CLAREMONT, CA 91711				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.5%
Balance Sheet		Income Statement		Length of Stay	119.1
Current Assets	2,588,556	Total Charges	15,225,367	Average Wages	27.42
Fixed Assets	151,722	Contract Allowance	4,223,023	27.7%	Skilled Nursing 67.0%
Other Assets	2,100,342	Operating Revenue	11,002,344	72.3%	Ancillary Service 33.0%
Total Assets	4,840,620	Operating Expense	11,654,628	105.9%	Current Ratio 1.1
Current Liabilities	2,289,669	Operating Margin	-652,284	-5.9%	Days to Collect 23.5
Long Term Liabilities	-660,000	Other Income	1,356,774	12.3%	Avg Payment Days 131.6
Total Equity	3,210,951	Other Expense	0	0.0%	Depreciation Rate 553.9%
Total Liab. and Equity	4,840,620	Net Profit or Loss	704,490	6.4%	Return on Equity 21.9%
056114 COUNTRY VILLA EAST NURSING CENTER				Proprietary - Partnership	
COUNTRY VILLA EAST NURSING CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90018				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.1%
Balance Sheet		Income Statement		Length of Stay	46.3
Current Assets	3,353,082	Total Charges	13,586,865	Average Wages	28.11
Fixed Assets	331,746	Contract Allowance	2,488,184	18.3%	Skilled Nursing 62.5%
Other Assets	2,066,382	Operating Revenue	11,098,681	81.7%	Ancillary Service 37.5%
Total Assets	5,751,210	Operating Expense	13,411,749	120.8%	Current Ratio 0.9
Current Liabilities	3,716,789	Operating Margin	-2,313,068	-20.8%	Days to Collect 22.3
Long Term Liabilities	-85,000	Other Income	1,247,619	11.2%	Avg Payment Days 126.4
Total Equity	2,119,421	Other Expense	0	0.0%	Depreciation Rate 163.2%
Total Liab. and Equity	5,751,210	Net Profit or Loss	(1,065,449)	-9.6%	Return on Equity -50.3%

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056053 COUNTRY VILLA HACIENDA HEALTHCARE CENTER				Proprietary - Corporation	
COUNTRY VILLA HACIENDA HEALTHCARE CENTER 12/31/2020 366 Days Settled					
SAN BERNARDINO, CA 92404				CR Beds 99 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.4%
Balance Sheet		Income Statement		Length of Stay	104.1
Current Assets	615,821	Total Charges	12,556,300	Average Wages	26.17
Fixed Assets	148,635	Contract Allowance	2,255,153	18.0% Skilled Nursing	68.0%
Other Assets	1,992,947	Operating Revenue	10,301,147	82.0% Ancillary Service	32.0%
Total Assets	2,757,403	Operating Expense	10,984,643	106.6% Current Ratio	0.3
Current Liabilities	1,825,199	Operating Margin	-683,496	-6.6% Days to Collect	(41.6)
Long Term Liabilities	-1,785,000	Other Income	843,600	8.2% Avg Payment Days	150.8
Total Equity	2,717,204	Other Expense	0	0.0% Depreciation Rate	298.7%
Total Liab. and Equity	2,757,403	Net Profit or Loss	160,104	1.6% Return on Equity	5.9%
056380 COUNTRY VILLA LOS FELIZ NURSING CENTER				Proprietary - Partnership	
COUNTRY VILLA LOS FELIZ NURSING CENTER 12/31/2020 366 Days Settled					
LOS ANGELES, CA 90039				CR Beds 131 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	86.0%
Balance Sheet		Income Statement		Length of Stay	122.3
Current Assets	4,054,666	Total Charges	17,882,716	Average Wages	27.76
Fixed Assets	71,555	Contract Allowance	4,975,141	27.8% Skilled Nursing	68.4%
Other Assets	2,721,684	Operating Revenue	12,907,575	72.2% Ancillary Service	31.6%
Total Assets	6,847,905	Operating Expense	14,179,850	109.9% Current Ratio	1.0
Current Liabilities	3,959,536	Operating Margin	-1,272,275	-9.9% Days to Collect	49.5
Long Term Liabilities	-1,880,000	Other Income	1,634,324	12.7% Avg Payment Days	155.5
Total Equity	4,768,369	Other Expense	0	0.0% Depreciation Rate	1,295.2%
Total Liab. and Equity	6,847,905	Net Profit or Loss	362,049	2.8% Return on Equity	7.6%

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555726 COUNTRY VILLA MAR VISTA NRS CT				Proprietary - Partnership	
COUNTRY VILLA MAR VISTA NRS CT		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90066		CR Beds 68 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay 74.5	
Current Assets	2,122,236	Total Charges	14,806,699	Average Wages 27.62	
Fixed Assets	297,990	Contract Allowance	5,938,064	40.1%	Skilled Nursing 63.9%
Other Assets	1,374,856	Operating Revenue	8,868,635	59.9%	Ancillary Service 36.1%
Total Assets	3,795,082	Operating Expense	9,119,478	102.8%	Current Ratio 0.8
Current Liabilities	2,633,047	Operating Margin	-250,843	-2.8%	Days to Collect 13.7
Long Term Liabilities	-3,615,000	Other Income	807,881	9.1%	Avg Payment Days 124.9
Total Equity	4,777,035	Other Expense	0	0.0%	Depreciation Rate 166.2%
Total Liab. and Equity	3,795,082	Net Profit or Loss	557,038	6.3%	Return on Equity 11.7%
<hr/>					
056377 COUNTRY VILLA NORTH				Proprietary - Partnership	
COUNTRY VILLA NORTH		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90019		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay 127.5	
Current Assets	1,092,403	Total Charges	9,038,756	Average Wages 23.16	
Fixed Assets	175,311	Contract Allowance	-222,640	-2.5%	Skilled Nursing 74.1%
Other Assets	2,136,108	Operating Revenue	9,261,396	102.5%	Ancillary Service 25.9%
Total Assets	3,403,822	Operating Expense	9,634,077	104.0%	Current Ratio 1.0
Current Liabilities	1,127,993	Operating Margin	-372,681	-4.0%	Days to Collect 0.7
Long Term Liabilities	-46,798	Other Income	699,234	7.5%	Avg Payment Days 24.3
Total Equity	2,322,627	Other Expense	0	0.0%	Depreciation Rate 220.7%
Total Liab. and Equity	3,403,822	Net Profit or Loss	326,553	3.5%	Return on Equity 14.1%

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055160 COUNTRY VILLA PAVILION NURSING CENTER				Proprietary - Partnership	
COUNTRY VILLA PAVILION NURSING CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90035		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.6%	
Balance Sheet		Income Statement		Length of Stay	
				32.5	
Current Assets	3,082,550	Total Charges	10,895,820	Average Wages	28.37
Fixed Assets	120,882	Contract Allowance	2,500,118	22.9%	Skilled Nursing
Other Assets	1,191,995	Operating Revenue	8,395,702	77.1%	Ancillary Service
Total Assets	4,395,427	Operating Expense	9,609,878	114.5%	Current Ratio
Current Liabilities	2,835,126	Operating Margin	-1,214,176	-14.5%	Days to Collect
Long Term Liabilities	-704,000	Other Income	921,162	11.0%	Avg Payment Days
Total Equity	2,264,301	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,395,427	Net Profit or Loss	(293,014)	-3.5%	Return on Equity
				-12.9%	
055206 COUNTRY VILLA PLAZA CONVALESCENT CENTER				Proprietary - Partnership	
COUNTRY VILLA PLAZA CONVALESCENT CENTER		12/31/2020 366 Days Settled			
SANTA ANA, CA 92707		CR Beds 145 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay	
				89.2	
Current Assets	1,500,372	Total Charges	20,094,153	Average Wages	27.57
Fixed Assets	448,229	Contract Allowance	4,170,953	20.8%	Skilled Nursing
Other Assets	2,908,059	Operating Revenue	15,923,200	79.2%	Ancillary Service
Total Assets	4,856,660	Operating Expense	15,862,062	99.6%	Current Ratio
Current Liabilities	4,949,376	Operating Margin	61,138	0.4%	Days to Collect
Long Term Liabilities	-6,044,000	Other Income	1,219,120	7.7%	Avg Payment Days
Total Equity	5,951,284	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,856,660	Net Profit or Loss	1,280,258	8.0%	Return on Equity
				21.5%	

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555397 COUNTRY VILLA REHABILITATION CENTER				Proprietary - Corporation	
COUNTRY VILLA REHABILITATION CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90057		CR Beds 180 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay 109.4	
Current Assets	1,901,463	Total Charges	31,931,191	Average Wages	26.53
Fixed Assets	697,455	Contract Allowance	9,628,619	30.2%	Skilled Nursing 71.5%
Other Assets	3,735,394	Operating Revenue	22,302,572	69.8%	Ancillary Service 28.5%
Total Assets	6,334,312	Operating Expense	22,615,339	101.4%	Current Ratio 0.8
Current Liabilities	2,242,149	Operating Margin	-312,767	-1.4%	Days to Collect (3.7)
Long Term Liabilities	0	Other Income	1,858,521	8.3%	Avg Payment Days 30.9
Total Equity	4,092,163	Other Expense	0	0.0%	Depreciation Rate 137.6%
Total Liab. and Equity	6,334,312	Net Profit or Loss	1,545,754	6.9%	Return on Equity 37.8%
056367 COUNTRY VILLA SHERATON				Proprietary - Partnership	
COUNTRY VILLA SHERATON		12/31/2020 366 Days Settled			
NORTH HILLS, CA 91343		CR Beds 138 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.6%	
Balance Sheet		Income Statement		Length of Stay 64.4	
Current Assets	1,902,177	Total Charges	19,886,961	Average Wages	28.72
Fixed Assets	356,253	Contract Allowance	1,453,795	7.3%	Skilled Nursing 68.4%
Other Assets	2,770,514	Operating Revenue	18,433,166	92.7%	Ancillary Service 31.6%
Total Assets	5,028,944	Operating Expense	17,937,024	97.3%	Current Ratio 1.2
Current Liabilities	1,576,845	Operating Margin	496,142	2.7%	Days to Collect (1.3)
Long Term Liabilities	0	Other Income	1,316,891	7.1%	Avg Payment Days 31.8
Total Equity	3,452,099	Other Expense	0	0.0%	Depreciation Rate 242.5%
Total Liab. and Equity	5,028,944	Net Profit or Loss	1,813,033	9.8%	Return on Equity 52.5%

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055504 COUNTRY VILLA SOUTH CONV CTR				Proprietary - Partnership	
COUNTRY VILLA SOUTH CONV CTR		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90034		CR Beds 87 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		75.3%	
Balance Sheet		Income Statement		Length of Stay 37.7	
Current Assets	4,510,034	Total Charges	15,012,815	Average Wages	29.18
Fixed Assets	265,726	Contract Allowance	3,727,760	24.8%	Skilled Nursing 54.2%
Other Assets	1,746,928	Operating Revenue	11,285,055	75.2%	Ancillary Service 45.8%
Total Assets	6,522,688	Operating Expense	12,909,815	114.4%	Current Ratio 1.7
Current Liabilities	2,683,888	Operating Margin	-1,624,760	-14.4%	Days to Collect 71.1
Long Term Liabilities	2,175,000	Other Income	1,352,804	12.0%	Avg Payment Days 114.0
Total Equity	1,663,800	Other Expense	0	0.0%	Depreciation Rate 179.5%
Total Liab. and Equity	6,522,688	Net Profit or Loss	(271,956)	-2.4%	Return on Equity -16.3%
055119 COUNTRY VILLA TERRACE NRSG CTR				Proprietary - Partnership	
COUNTRY VILLA TERRACE NRSG CTR		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90035		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.4%	
Balance Sheet		Income Statement		Length of Stay 63.1	
Current Assets	2,786,144	Total Charges	9,455,004	Average Wages	27.77
Fixed Assets	75,915	Contract Allowance	2,474,167	26.2%	Skilled Nursing 47.8%
Other Assets	983,733	Operating Revenue	6,980,837	73.8%	Ancillary Service 52.2%
Total Assets	3,845,792	Operating Expense	7,537,162	108.0%	Current Ratio 1.2
Current Liabilities	2,275,160	Operating Margin	-556,325	-8.0%	Days to Collect 15.5
Long Term Liabilities	-475,000	Other Income	822,555	11.8%	Avg Payment Days 100.1
Total Equity	2,045,632	Other Expense	0	0.0%	Depreciation Rate 259.4%
Total Liab. and Equity	3,845,792	Net Profit or Loss	266,230	3.8%	Return on Equity 13.0%

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055060 COUNTRY VILLA WESTWOOD				Proprietary - Partnership	
COUNTRY VILLA WESTWOOD		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90025				CR Beds 93 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	84.0%
				Length of Stay	96.9
				Average Wages	29.08
				15.3% Skilled Nursing	63.6%
				84.7% Ancillary Service	36.4%
				104.2% Current Ratio	0.8
				-4.2% Days to Collect	23.3
				2.5% Avg Payment Days	108.1
				0.0% Depreciation Rate	216.3%
				-1.7% Return on Equity	108.8%

Balance Sheet		Income Statement			
Current Assets	2,571,713	Total Charges	12,940,859		
Fixed Assets	237,812	Contract Allowance	1,977,985		
Other Assets	2,232,666	Operating Revenue	10,962,874		
Total Assets	5,042,191	Operating Expense	11,428,211		
Current Liabilities	3,089,665	Operating Margin	-465,337		
Long Term Liabilities	2,125,000	Other Income	277,714		
Total Equity	-172,474	Other Expense	0		
Total Liab. and Equity	5,042,191	Net Profit or Loss	(187,623)		

055710 COUNTRY VILLA WILSHIRE CONVALESCENT CENTER				Proprietary - Partnership	
COUNTRY VILLA WILSHIRE CONVALESCENT CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90046				CR Beds 81 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	89.2%
				Length of Stay	94.7
				Average Wages	28.78
				27.3% Skilled Nursing	62.9%
				72.7% Ancillary Service	37.1%
				101.0% Current Ratio	0.9
				-1.0% Days to Collect	32.3
				8.0% Avg Payment Days	122.0
				0.0% Depreciation Rate	112.4%
				7.0% Return on Equity	12.3%

Balance Sheet		Income Statement			
Current Assets	3,080,145	Total Charges	14,331,815		
Fixed Assets	439,743	Contract Allowance	3,906,393		
Other Assets	1,898,411	Operating Revenue	10,425,422		
Total Assets	5,418,299	Operating Expense	10,528,194		
Current Liabilities	3,320,486	Operating Margin	-102,772		
Long Term Liabilities	-3,822,000	Other Income	832,361		
Total Equity	5,919,813	Other Expense	0		
Total Liab. and Equity	5,418,299	Net Profit or Loss	729,589		

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555635 COURTYARD CARE CENTER				Proprietary - Corporation	
COURTYARD CARE CENTER		12/31/2020 366 Days Settled			
SAN JOSE, CA 95117				CR Beds 76 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.8%
				Length of Stay	103.4
				Average Wages	32.25
				67.6% Skilled Nursing	95.7%
				32.4% Ancillary Service	4.3%
				95.4% Current Ratio	0.4
				4.6% Days to Collect	33.9
				9.0% Avg Payment Days	91.5
				0.0% Depreciation Rate	15.0%
				13.6% Return on Equity	25.5%

Balance Sheet		Income Statement			
Current Assets	928,914	Total Charges	28,288,990		
Fixed Assets	3,063,008	Contract Allowance	19,113,748		
Other Assets	14,395	Operating Revenue	9,175,242		
Total Assets	4,006,317	Operating Expense	8,757,150		
Current Liabilities	2,474,464	Operating Margin	418,092		
Long Term Liabilities	-3,351,119	Other Income	825,418		
Total Equity	4,882,972	Other Expense	0		
Total Liab. and Equity	4,006,317	Net Profit or Loss	1,243,510		

555785 COURTYARD CARE CENTER				Proprietary - Corporation	
COURTYARD CARE CENTER		12/31/2020 366 Days Settled			
SIGNAL HILL, CA 90806				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.1%
				Length of Stay	47.2
				Average Wages	25.03
				-10.4% Skilled Nursing	79.0%
				110.4% Ancillary Service	21.0%
				105.1% Current Ratio	1.0
				-5.1% Days to Collect	38.2
				8.7% Avg Payment Days	53.8
				0.0% Depreciation Rate	48.4%
				3.8% Return on Equity	438.9%

Balance Sheet		Income Statement			
Current Assets	1,846,251	Total Charges	5,920,121		
Fixed Assets	105,500	Contract Allowance	-613,589		
Other Assets	27,000	Operating Revenue	6,533,710		
Total Assets	1,978,751	Operating Expense	6,865,108		
Current Liabilities	1,922,290	Operating Margin	-331,398		
Long Term Liabilities	1	Other Income	570,082		
Total Equity	56,460	Other Expense	0		
Total Liab. and Equity	1,978,751	Net Profit or Loss	247,807		

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055922 COURTYARD HEALTH CARE CENTER				Proprietary - Corporation	
COURTYARD HEALTH CARE CENTER		12/31/2020 366 Days Settled			
DAVIS, CA 95616		CR Beds 112 POS Beds 0			
YOLO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.5%	
Balance Sheet		Income Statement		Length of Stay 84.8	
Current Assets	1,817,682	Total Charges	11,969,035	Average Wages 26.76	
Fixed Assets	520,833	Contract Allowance	-756,014	-6.3%	Skilled Nursing 83.6%
Other Assets	153,188	Operating Revenue	12,725,049	106.3%	Ancillary Service 16.4%
Total Assets	<u>2,491,703</u>	Operating Expense	13,006,409	102.2%	Current Ratio (0.5)
Current Liabilities	-3,428,408	Operating Margin	-281,360	-2.2%	Days to Collect 48.2
Long Term Liabilities	0	Other Income	917,005	7.2%	Avg Payment Days 9.0
Total Equity	<u>5,920,111</u>	Other Expense	0	0.0%	Depreciation Rate 61.4%
Total Liab. and Equity	<u>2,491,703</u>	Net Profit or Loss	<u>635,645</u>	5.0%	Return on Equity 10.7%
555749 COVENANT VILLAGE OF TURLOCK CARE CENTER				Nonprofit - Other	
COVENANT VILLAGE OF TURLOCK CARE CENTER		9/30/2020 366 Days Settled			
TURLOCK, CA 95382		CR Beds 50 POS Beds 0			
STANISLAUS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.6%	
Balance Sheet		Income Statement		Length of Stay 368.4	
Current Assets	4,124,600	Total Charges	6,647,458	Average Wages 23.92	
Fixed Assets	3,671,014	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	6,647,458	100.0%	Ancillary Service 0.0%
Total Assets	<u>7,795,614</u>	Operating Expense	6,291,485	94.6%	Current Ratio 23.1
Current Liabilities	178,659	Operating Margin	355,973	5.4%	Days to Collect 18.2
Long Term Liabilities	7,198,637	Other Income	300,975	4.5%	Avg Payment Days 10.4
Total Equity	<u>418,318</u>	Other Expense	0	0.0%	Depreciation Rate 6.3%
Total Liab. and Equity	<u>7,795,614</u>	Net Profit or Loss	<u>656,948</u>	9.9%	Return on Equity 157.0%

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055983 COVENTRY COURT HEALTH CENTER				Proprietary - Corporation	
COVENTRY COURT HEALTH CENTER		12/31/2020 366 Days Settled			
ANAHEIM, CA 92802		CR Beds 97 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.7%	
Balance Sheet		Income Statement		Length of Stay	
				40.0	
Current Assets	3,469,027	Total Charges	11,450,248	Average Wages	
Fixed Assets	78,638	Contract Allowance	-232,770	29.21	
Other Assets	171,657	Operating Revenue	11,683,018	68.9%	
Total Assets	3,719,322	Operating Expense	12,118,275	31.1%	
Current Liabilities	3,433,567	Operating Margin	-435,257	Current Ratio	
Long Term Liabilities	0	Other Income	952,942	1.0	
Total Equity	285,755	Other Expense	0	Days to Collect	
Total Liab. and Equity	3,719,322	Net Profit or Loss	518,702	46.6	
				Avg Payment Days	
				43.4	
				Depreciation Rate	
				1,952.7%	
				Return on Equity	
				181.5%	

055449 COVINA REHABILITATION CENTER				Proprietary - Corporation	
COVINA REHABILITATION CENTER		12/31/2020 366 Days Settled			
COVINA, CA 91723		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.5%	
Balance Sheet		Income Statement		Length of Stay	
				97.6	
Current Assets	4,253,316	Total Charges	17,391,426	Average Wages	
Fixed Assets	253,543	Contract Allowance	5,430,791	24.37	
Other Assets	0	Operating Revenue	11,960,635	63.8%	
Total Assets	4,506,859	Operating Expense	11,681,153	36.2%	
Current Liabilities	2,778,042	Operating Margin	279,482	Current Ratio	
Long Term Liabilities	0	Other Income	5,995	1.5	
Total Equity	1,728,817	Other Expense	0	Days to Collect	
Total Liab. and Equity	4,506,859	Net Profit or Loss	285,477	54.2	
				Avg Payment Days	
				23.2	
				Depreciation Rate	
				47.2%	
				Return on Equity	
				16.5%	

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055557 CREEKSIDE CARE CENTER				Proprietary - Corporation	
CREEKSIDE CARE CENTER		12/31/2020 366 Days Settled			
YUCAIPA, CA 92399		CR Beds 59 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		84.9%	
Balance Sheet		Income Statement		Length of Stay 65.0	
Current Assets	10,910,972	Total Charges	5,130,755	Average Wages	23.25
Fixed Assets	259,140	Contract Allowance	-771,789	-15.0%	Skilled Nursing 72.0%
Other Assets	1,404	Operating Revenue	5,902,544	115.0%	Ancillary Service 28.0%
Total Assets	11,171,516	Operating Expense	6,009,427	101.8%	Current Ratio 1.0
Current Liabilities	10,899,676	Operating Margin	-106,883	-1.8%	Days to Collect 89.9
Long Term Liabilities	0	Other Income	2,171	0.0%	Avg Payment Days 26.0
Total Equity	271,840	Other Expense	0	0.0%	Depreciation Rate 131.2%
Total Liab. and Equity	11,171,516	Net Profit or Loss	(104,712)	-1.8%	Return on Equity -38.5%
555387 CREEKSIDE CENTER				Proprietary - Other	
CREEKSIDE CENTER		12/31/2020 366 Days Settled			
STOCKTON, CA 95209		CR Beds 75 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		94.9%	
Balance Sheet		Income Statement		Length of Stay 122.3	
Current Assets	1,480,077	Total Charges	13,775,604	Average Wages	26.46
Fixed Assets	19,274	Contract Allowance	1,183,977	8.6%	Skilled Nursing 75.0%
Other Assets	3,364,352	Operating Revenue	12,591,627	91.4%	Ancillary Service 25.0%
Total Assets	4,863,703	Operating Expense	10,575,470	84.0%	Current Ratio 0.7
Current Liabilities	2,131,013	Operating Margin	2,016,157	16.0%	Days to Collect 39.7
Long Term Liabilities	376,959	Other Income	468,616	3.7%	Avg Payment Days 31.3
Total Equity	2,355,731	Other Expense	0	0.0%	Depreciation Rate 5,587.6%
Total Liab. and Equity	4,863,703	Net Profit or Loss	2,484,773	19.7%	Return on Equity 105.5%

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055099 CREEKSIDE HEALTHCARE CENTER		Proprietary - Other	
CREEKSIDE HEALTHCARE CENTER		12/31/2020 366 Days Settled	
SAN PABLO, CA 94806		CR Beds 80 POS Beds 0	
CONTRA COSTA		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	91.4%
Balance Sheet		Income Statement	
Current Assets	1,104,371	Total Charges	13,505,426
Fixed Assets	1,009,833	Contract Allowance	2,356,594
Other Assets	21,467	Operating Revenue	11,148,832
Total Assets	2,135,671	Operating Expense	10,564,216
Current Liabilities	2,490,534	Operating Margin	584,616
Long Term Liabilities	-13,273,622	Other Income	51,876
Total Equity	12,918,759	Other Expense	0
Total Liab. and Equity	2,135,671	Net Profit or Loss	636,492
		17.4%	Skilled Nursing 73.9%
		82.6%	Ancillary Service 26.1%
		94.8%	Current Ratio 0.4
		5.2%	Days to Collect 33.8
		0.5%	Avg Payment Days 30.9
		0.0%	Depreciation Rate 35.4%
		5.7%	Return on Equity 4.9%
056090 CREEKSIDE REHABILITATION & BEHAVIORAL HEALTH		Proprietary - Corporation	
CREEKSIDE REHABILITATION & BEHAVIORAL HEALTH		12/31/2020 366 Days Settled	
SANTA ROSA, CA 95404		CR Beds 181 POS Beds 0	
SONOMA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	82.6%
Balance Sheet		Income Statement	
Current Assets	9,699,495	Total Charges	24,593,633
Fixed Assets	1,038,346	Contract Allowance	833,804
Other Assets	17,095,299	Operating Revenue	23,759,829
Total Assets	27,833,140	Operating Expense	22,145,227
Current Liabilities	8,730,747	Operating Margin	1,614,602
Long Term Liabilities	9,534,293	Other Income	44,580
Total Equity	9,568,100	Other Expense	0
Total Liab. and Equity	27,833,140	Net Profit or Loss	1,659,182
		3.4%	Skilled Nursing 96.9%
		96.6%	Ancillary Service 3.1%
		93.2%	Current Ratio 1.1
		6.8%	Days to Collect 66.2
		0.2%	Avg Payment Days 138.9
		0.0%	Depreciation Rate 78.7%
		7.0%	Return on Equity 17.3%

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555895 CREEKVIEW SKILLED NURSING				Proprietary - Other	
CREEKVIEW SKILLED NURSING		12/31/2020 366 Days Settled			
PLEASANTON, CA 94588		CR Beds 141 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		79.9%	
Balance Sheet		Income Statement		Length of Stay	
				81.1	
Current Assets	6,441,894	Total Charges	15,456,533	Average Wages	27.62
Fixed Assets	32,647,168	Contract Allowance	-1,152,669	-7.5%	Skilled Nursing
Other Assets	0	Operating Revenue	16,609,202	107.5%	Ancillary Service
Total Assets	39,089,062	Operating Expense	16,682,904	100.4%	Current Ratio
Current Liabilities	1,293,477	Operating Margin	-73,702	-0.4%	Days to Collect
Long Term Liabilities	0	Other Income	680,240	4.1%	Avg Payment Days
Total Equity	37,795,585	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	39,089,062	Net Profit or Loss	606,538	3.7%	Return on Equity
					1.6%
055525 CRENSHAW NURSING HOME				Proprietary - Corporation	
CRENSHAW NURSING HOME		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90016		CR Beds 55 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		84.8%	
Balance Sheet		Income Statement		Length of Stay	
				59.7	
Current Assets	1,783,901	Total Charges	8,075,277	Average Wages	22.93
Fixed Assets	75,310	Contract Allowance	2,850,811	35.3%	Skilled Nursing
Other Assets	0	Operating Revenue	5,224,466	64.7%	Ancillary Service
Total Assets	1,859,211	Operating Expense	5,494,907	105.2%	Current Ratio
Current Liabilities	1,220,823	Operating Margin	-270,441	-5.2%	Days to Collect
Long Term Liabilities	0	Other Income	3,105	0.1%	Avg Payment Days
Total Equity	638,388	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,859,211	Net Profit or Loss	(267,336)	-5.1%	Return on Equity
					-41.9%

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056296 CRESCENT CITY SKILLED NURSING				Proprietary - Corporation	
CRESCENT CITY SKILLED NURSING		12/31/2020 366 Days Settled			
CRESCENT CITY, CA 95531		CR Beds 99 POS Beds 0			
DEL NORTE		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		69.5%	
Balance Sheet		Income Statement		Length of Stay 187.9	
Current Assets	2,916,482	Total Charges	7,421,644	Average Wages	18.77
Fixed Assets	1,249,580	Contract Allowance	-485,247	-6.5%	Skilled Nursing 77.2%
Other Assets	54,450	Operating Revenue	7,906,891	106.5%	Ancillary Service 22.8%
Total Assets	4,220,512	Operating Expense	7,770,962	98.3%	Current Ratio 1.2
Current Liabilities	2,364,814	Operating Margin	135,929	1.7%	Days to Collect 56.4
Long Term Liabilities	0	Other Income	4,948	0.1%	Avg Payment Days 42.6
Total Equity	1,855,698	Other Expense	0	0.0%	Depreciation Rate 51.3%
Total Liab. and Equity	4,220,512	Net Profit or Loss	140,877	1.8%	Return on Equity 7.6%
056103 CROWN BAY NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
CROWN BAY NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
ALAMEDA, CA 94501		CR Beds 151 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.9%	
Balance Sheet		Income Statement		Length of Stay 174.4	
Current Assets	1,366,702	Total Charges	13,892,011	Average Wages	25.35
Fixed Assets	22,708	Contract Allowance	-1,433,792	-10.3%	Skilled Nursing 84.4%
Other Assets	7,187,529	Operating Revenue	15,325,803	110.3%	Ancillary Service 15.6%
Total Assets	8,576,939	Operating Expense	15,194,774	99.1%	Current Ratio 0.5
Current Liabilities	2,590,935	Operating Margin	131,029	0.9%	Days to Collect 17.6
Long Term Liabilities	1,109,272	Other Income	1,044,605	6.8%	Avg Payment Days 38.8
Total Equity	4,876,732	Other Expense	0	0.0%	Depreciation Rate 331.6%
Total Liab. and Equity	8,576,939	Net Profit or Loss	1,175,634	7.7%	Return on Equity 24.1%

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055929 CRYSTAL COVE CARE CENTER				Proprietary - Corporation	
CRYSTAL COVE CARE CENTER		12/31/2020 366 Days Settled			
NEWPORT BEACH, CA 92663		CR Beds 96 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		74.3%	
Balance Sheet		Income Statement		Length of Stay 66.4	
Current Assets	59,964,221	Total Charges	11,527,328	Average Wages	27.01
Fixed Assets	1,269,503	Contract Allowance	639,591	5.5%	Skilled Nursing 68.4%
Other Assets	3,064,000	Operating Revenue	10,887,737	94.5%	Ancillary Service 31.6%
Total Assets	64,297,724	Operating Expense	10,221,855	93.9%	Current Ratio 1.2
Current Liabilities	49,576,504	Operating Margin	665,882	6.1%	Days to Collect 56.7
Long Term Liabilities	1,180,900	Other Income	666,758	6.1%	Avg Payment Days 45.2
Total Equity	13,540,320	Other Expense	0	0.0%	Depreciation Rate 19.9%
Total Liab. and Equity	64,297,724	Net Profit or Loss	1,332,640	12.2%	Return on Equity 9.8%
555283 CRYSTAL RIDGE CARE CENTER				Proprietary - Corporation	
CRYSTAL RIDGE CARE CENTER		12/31/2020 366 Days Settled			
GRASS VALLEY, CA 95945		CR Beds 99 POS Beds 0			
NEVADA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		71.2%	
Balance Sheet		Income Statement		Length of Stay 140.2	
Current Assets	36,204,944	Total Charges	8,464,070	Average Wages	24.75
Fixed Assets	274,309	Contract Allowance	-389,994	-4.6%	Skilled Nursing 86.8%
Other Assets	1,300,000	Operating Revenue	8,854,064	104.6%	Ancillary Service 13.2%
Total Assets	37,779,253	Operating Expense	9,599,435	108.4%	Current Ratio 1.0
Current Liabilities	37,030,668	Operating Margin	-745,371	-8.4%	Days to Collect 31.8
Long Term Liabilities	240,931	Other Income	506,708	5.7%	Avg Payment Days 83.8
Total Equity	507,654	Other Expense	0	0.0%	Depreciation Rate 88.8%
Total Liab. and Equity	37,779,253	Net Profit or Loss	(238,663)	-2.7%	Return on Equity -47.0%

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055350 CULVER WEST HEALTH CENTER				Proprietary - Corporation	
CULVER WEST HEALTH CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90066		CR Beds 91 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		62.7%	
Balance Sheet		Income Statement		Length of Stay 56.3	
Current Assets	4,362,153	Total Charges	9,717,086	Average Wages	24.93
Fixed Assets	1,065,906	Contract Allowance	318,967	3.3%	Skilled Nursing 64.4%
Other Assets	1,221,566	Operating Revenue	9,398,119	96.7%	Ancillary Service 35.6%
Total Assets	6,649,625	Operating Expense	10,509,277	111.8%	Current Ratio 0.8
Current Liabilities	5,139,681	Operating Margin	-1,111,158	-11.8%	Days to Collect 46.3
Long Term Liabilities	1,076,652	Other Income	250,582	2.7%	Avg Payment Days 30.4
Total Equity	433,292	Other Expense	0	0.0%	Depreciation Rate 54.4%
Total Liab. and Equity	6,649,625	Net Profit or Loss	(860,576)	-9.2%	Return on Equity -198.6%

055407 CUPERTINO HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
CUPERTINO HEALTHCARE & WELLNESS CENTER		8/31/2020 366 Days Settled			
CUPERTINO, CA 95014		CR Beds 170 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.5%	
Balance Sheet		Income Statement		Length of Stay 142.4	
Current Assets	-1,041,144	Total Charges	23,218,863	Average Wages	29.64
Fixed Assets	747,073	Contract Allowance	4,744,576	20.4%	Skilled Nursing 73.2%
Other Assets	94,156	Operating Revenue	18,474,287	79.6%	Ancillary Service 26.8%
Total Assets	-199,915	Operating Expense	19,030,009	103.0%	Current Ratio (0.7)
Current Liabilities	1,508,955	Operating Margin	-555,722	-3.0%	Days to Collect (48.9)
Long Term Liabilities	-300,000	Other Income	280,317	1.5%	Avg Payment Days 176.2
Total Equity	-1,408,870	Other Expense	0	0.0%	Depreciation Rate 116.0%
Total Liab. and Equity	-199,915	Net Profit or Loss	(275,405)	-1.5%	Return on Equity 19.5%

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056437 CYPRESS RIDGE CARE CENTER				Proprietary - Corporation	
CYPRESS RIDGE CARE CENTER		12/31/2020 366 Days Settled			
MONTEREY, CA 93940		CR Beds 99		POS Beds 0	
MONTEREY		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		93.7%	
Balance Sheet		Income Statement		Length of Stay 92.2	
Current Assets	60,777,004	Total Charges	18,023,804	Average Wages	30.71
Fixed Assets	2,599,222	Contract Allowance	-2,102,115	-11.7%	Skilled Nursing 74.6%
Other Assets	6,870,000	Operating Revenue	20,125,919	111.7%	Ancillary Service 25.4%
Total Assets	70,246,226	Operating Expense	16,996,436	84.5%	Current Ratio 1.1
Current Liabilities	54,759,875	Operating Margin	3,129,483	15.5%	Days to Collect 50.5
Long Term Liabilities	2,949,173	Other Income	7,231	0.0%	Avg Payment Days 62.5
Total Equity	12,537,178	Other Expense	0	0.0%	Depreciation Rate 42.0%
Total Liab. and Equity	70,246,226	Net Profit or Loss	3,001,501	14.9%	Return on Equity 23.9%
555554 DANISH CARE CENTER				Proprietary - Corporation	
DANISH CARE CENTER		12/31/2020 366 Days Settled			
ATASCADERO, CA 93422		CR Beds 65		POS Beds 0	
SAN LUIS OBISPO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.4%	
Balance Sheet		Income Statement		Length of Stay 95.4	
Current Assets	2,889,949	Total Charges	6,931,775	Average Wages	23.22
Fixed Assets	1,105,140	Contract Allowance	-792,920	-11.4%	Skilled Nursing 78.8%
Other Assets	0	Operating Revenue	7,724,695	111.4%	Ancillary Service 21.2%
Total Assets	3,995,089	Operating Expense	7,017,123	90.8%	Current Ratio 0.7
Current Liabilities	4,279,983	Operating Margin	707,572	9.2%	Days to Collect 39.7
Long Term Liabilities	0	Other Income	624,330	8.1%	Avg Payment Days 57.7
Total Equity	-284,894	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	3,995,089	Net Profit or Loss	1,331,902	17.2%	Return on Equity -467.5%

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555376 DANVILLE POST-ACUTE REHAB		Proprietary - Corporation	
DANVILLE POST-ACUTE REHAB		12/31/2020 366 Days Settled	
DANVILLE, CA 94526		CR Beds 53 POS Beds 0	
CONTRA COSTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.4%
Balance Sheet		Income Statement	
Current Assets	3,204,775	Total Charges	8,955,930
Fixed Assets	159,192	Contract Allowance	-602,684
Other Assets	1,632,160	Operating Revenue	9,558,614
Total Assets	<u>4,996,127</u>	Operating Expense	8,760,759
Current Liabilities	3,155,680	Operating Margin	797,855
Long Term Liabilities	-1	Other Income	446,549
Total Equity	<u>1,840,448</u>	Other Expense	0
Total Liab. and Equity	<u>4,996,127</u>	Net Profit or Loss	<u>1,244,454</u>
		-6.7%	106.7%
		91.7%	8.3%
		4.7%	0.0%
		13.0%	
		Length of Stay	47.3
		Average Wages	34.18
		Skilled Nursing	79.8%
		Ancillary Service	20.2%
		Current Ratio	1.0
		Days to Collect	47.2
		Avg Payment Days	56.3
		Depreciation Rate	904.2%
		Return on Equity	67.6%

555706 DEL AMO GARDENS CONVALESCENT		Proprietary - Partnership	
DEL AMO GARDENS CONVALESCENT		12/31/2020 366 Days Settled	
TORRANCE, CA 90505		CR Beds 94 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	67.3%
Balance Sheet		Income Statement	
Current Assets	2,152,354	Total Charges	8,731,327
Fixed Assets	810,522	Contract Allowance	607,095
Other Assets	6,159	Operating Revenue	8,124,232
Total Assets	<u>2,969,035</u>	Operating Expense	7,842,136
Current Liabilities	2,362,113	Operating Margin	282,096
Long Term Liabilities	1,440,204	Other Income	203,057
Total Equity	<u>-833,282</u>	Other Expense	0
Total Liab. and Equity	<u>2,969,035</u>	Net Profit or Loss	<u>485,152</u>
		7.0%	93.0%
		96.5%	3.5%
		2.5%	0.0%
		6.0%	
		Length of Stay	162.0
		Average Wages	32.34
		Skilled Nursing	73.0%
		Ancillary Service	27.0%
		Current Ratio	0.9
		Days to Collect	32.3
		Avg Payment Days	27.2
		Depreciation Rate	3.1%
		Return on Equity	-58.2%

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555081 DEL MAR CONVALESCENT HOSPITAL		Proprietary - Corporation	
DEL MAR CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled	
ROSEMEAD, CA 91770		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	80.8%
Balance Sheet		Income Statement	
Current Assets	5,928,794	Total Charges	11,494,609
Fixed Assets	269,050	Contract Allowance	3,147,207
Other Assets	11,986	Operating Revenue	8,347,402
Total Assets	6,209,830	Operating Expense	8,084,034
Current Liabilities	1,881,753	Operating Margin	263,368
Long Term Liabilities	1,271,498	Other Income	116
Total Equity	3,056,579	Other Expense	0
Total Liab. and Equity	6,209,830	Net Profit or Loss	263,484
		27.4%	27.4%
		72.6%	72.6%
		96.8%	96.8%
		3.2%	3.2%
		0.0%	0.0%
		0.0%	0.0%
		3.2%	3.2%
			Length of Stay 131.2
			Average Wages 31.56
			Skilled Nursing 63.5%
			Ancillary Service 36.5%
			Current Ratio 3.2
			Days to Collect 103.4
			Avg Payment Days 54.8
			Depreciation Rate 69.3%
			Return on Equity 8.6%

555195 DEL ROSA VILLA		Proprietary - Partnership	
DEL ROSA VILLA		12/31/2020 366 Days Settled	
SAN BERNARDINO, CA 92404		CR Beds 104 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	86.0%
Balance Sheet		Income Statement	
Current Assets	8,549,266	Total Charges	15,207,227
Fixed Assets	391,315	Contract Allowance	1,628,215
Other Assets	0	Operating Revenue	13,579,012
Total Assets	8,940,581	Operating Expense	11,494,352
Current Liabilities	1,143,949	Operating Margin	2,084,660
Long Term Liabilities	20,583	Other Income	967,414
Total Equity	7,776,049	Other Expense	0
Total Liab. and Equity	8,940,581	Net Profit or Loss	3,052,139
		10.7%	10.7%
		89.3%	89.3%
		84.6%	84.6%
		15.4%	15.4%
		7.1%	7.1%
		0.0%	0.0%
		22.5%	22.5%
			Length of Stay 70.3
			Average Wages 25.29
			Skilled Nursing 71.1%
			Ancillary Service 28.9%
			Current Ratio 7.5
			Days to Collect 226.2
			Avg Payment Days 21.1
			Depreciation Rate 222.8%
			Return on Equity 39.3%

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555479 DELANO DISTRICT SKILLED NURSING FACILITY				Nonprofit - Church	
DELANO DISTRICT SKILLED NURSING FACILITY		6/30/2020 366 Days Settled			
DELANO, CA 93215				CR Beds 141 POS Beds 0	
KERN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 93.5%	
Balance Sheet		Income Statement		Length of Stay 554.9	
Current Assets	2,609,644	Total Charges	12,590,232	Average Wages 28.69	
Fixed Assets	4,626,453	Contract Allowance	683,020	5.4%	Skilled Nursing 78.1%
Other Assets	71,271	Operating Revenue	11,907,212	94.6%	Ancillary Service 21.9%
Total Assets	<u>7,307,368</u>	Operating Expense	12,099,277	101.6%	Current Ratio 3.1
Current Liabilities	847,365	Operating Margin	-192,065	-1.6%	Days to Collect 29.0
Long Term Liabilities	1,118,011	Other Income	1,321,494	11.1%	Avg Payment Days 7.8
Total Equity	<u>5,341,992</u>	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	<u>7,307,368</u>	Net Profit or Loss	<u>1,129,429</u>	9.5%	Return on Equity 21.1%
555354 DELTA NURSING & REHABILITATION CENTER				Proprietary - Corporation	
DELTA NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
VISALIA, CA 93291				CR Beds 44 POS Beds 0	
TULARE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 69.7%	
Balance Sheet		Income Statement		Length of Stay 49.5	
Current Assets	2,878,056	Total Charges	4,082,809	Average Wages 19.28	
Fixed Assets	0	Contract Allowance	-37,671	-0.9%	Skilled Nursing 78.2%
Other Assets	0	Operating Revenue	4,120,480	100.9%	Ancillary Service 21.8%
Total Assets	<u>2,878,056</u>	Operating Expense	4,503,426	109.3%	Current Ratio 3.1
Current Liabilities	931,450	Operating Margin	-382,946	-9.3%	Days to Collect 30.5
Long Term Liabilities	0	Other Income	449,978	10.9%	Avg Payment Days 25.4
Total Equity	<u>1,946,606</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>2,878,056</u>	Net Profit or Loss	<u>67,032</u>	1.6%	Return on Equity 3.4%

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055307 DESERT CANYON POST ACUTE, LLC				Proprietary - Other	
DESERT CANYON POST ACUTE, LLC		12/31/2020 366 Days Settled			
LANCASTER, CA 93534		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		82.2%	
Balance Sheet		Income Statement		Length of Stay 106.7	
Current Assets	2,582,356	Total Charges	12,161,710	Average Wages	23.18
Fixed Assets	423,628	Contract Allowance	84,307	0.7%	Skilled Nursing 66.4%
Other Assets	3,600	Operating Revenue	12,077,403	99.3%	Ancillary Service 33.6%
Total Assets	3,009,584	Operating Expense	11,092,550	91.8%	Current Ratio 1.2
Current Liabilities	2,094,673	Operating Margin	984,853	8.2%	Days to Collect 5.4
Long Term Liabilities	0	Other Income	263,939	2.2%	Avg Payment Days 35.0
Total Equity	914,911	Other Expense	0	0.0%	Depreciation Rate 180.7%
Total Liab. and Equity	3,009,584	Net Profit or Loss	1,248,792	10.3%	Return on Equity 136.5%
555084 DESERT SPRINGS HEALTHCARE & WELLNESS CENTRE				Proprietary - Other	
DESERT SPRINGS HEALTHCARE & WELLNESS CENTRE		12/31/2020 366 Days Settled			
INDIO, CA 92201		CR Beds 68 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		84.0%	
Balance Sheet		Income Statement		Length of Stay 76.6	
Current Assets	714,066	Total Charges	9,040,737	Average Wages	26.68
Fixed Assets	275,264	Contract Allowance	2,118,970	23.4%	Skilled Nursing 65.5%
Other Assets	199,527	Operating Revenue	6,921,767	76.6%	Ancillary Service 34.5%
Total Assets	1,188,857	Operating Expense	7,463,632	107.8%	Current Ratio 0.3
Current Liabilities	2,146,112	Operating Margin	-541,865	-7.8%	Days to Collect (4.3)
Long Term Liabilities	2,921,173	Other Income	59,688	0.9%	Avg Payment Days 169.8
Total Equity	-3,878,428	Other Expense	0	0.0%	Depreciation Rate 82.6%
Total Liab. and Equity	1,188,857	Net Profit or Loss	(482,177)	-7.0%	Return on Equity 12.4%

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056095 DEVONSHIRE CARE CENTER				Proprietary - Corporation	
DEVONSHIRE CARE CENTER		12/31/2020 366 Days Settled			
HEMET, CA 92544		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.2%	
Balance Sheet		Income Statement		Length of Stay 180.6	
Current Assets	1,199,927	Total Charges	11,410,354	Average Wages	24.39
Fixed Assets	91,123	Contract Allowance	2,181,219	19.1% Skilled Nursing	81.5%
Other Assets	1,075,244	Operating Revenue	9,229,135	80.9% Ancillary Service	18.5%
Total Assets	2,366,294	Operating Expense	8,904,842	96.5% Current Ratio	1.0
Current Liabilities	1,186,798	Operating Margin	324,293	3.5% Days to Collect	42.3
Long Term Liabilities	382,376	Other Income	475,459	5.2% Avg Payment Days	24.0
Total Equity	797,120	Other Expense	0	0.0% Depreciation Rate	692.7%
Total Liab. and Equity	2,366,294	Net Profit or Loss	799,752	8.7% Return on Equity	100.3%
555813 DEVONSHIRE OAKS NURSING CENTER				Proprietary - Corporation	
DEVONSHIRE OAKS NURSING CENTER		12/31/2020 366 Days Settled			
REDWOOD CITY, CA 94062		CR Beds 38 POS Beds 0			
SAN MATEO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.0%	
Balance Sheet		Income Statement		Length of Stay 297.4	
Current Assets	3,466,238	Total Charges	6,216,427	Average Wages	39.81
Fixed Assets	856,103	Contract Allowance	2,061,320	33.2% Skilled Nursing	90.7%
Other Assets	1,255,445	Operating Revenue	4,155,107	66.8% Ancillary Service	9.3%
Total Assets	5,577,786	Operating Expense	4,302,501	103.5% Current Ratio	7.1
Current Liabilities	486,767	Operating Margin	-147,394	-3.5% Days to Collect	219.8
Long Term Liabilities	0	Other Income	539,969	13.0% Avg Payment Days	41.4
Total Equity	5,091,019	Other Expense	0	0.0% Depreciation Rate	4.2%
Total Liab. and Equity	5,577,786	Net Profit or Loss	385,482	9.3% Return on Equity	7.6%

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555287 DIAMOND RIDGE HEALTHCARE CENTER				Proprietary - Corporation	
DIAMOND RIDGE HEALTHCARE CENTER 12/31/2020 366 Days Settled					
PITTSBURG, CA 94565				CR Beds 120 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.2%
Balance Sheet		Income Statement		Length of Stay	134.1
Current Assets	1,012,253	Total Charges	40,435,562	Average Wages	27.33
Fixed Assets	14,946,855	Contract Allowance	26,989,445	66.7%	Skilled Nursing 94.0%
Other Assets	18,446	Operating Revenue	13,446,117	33.3%	Ancillary Service 6.0%
Total Assets	15,977,554	Operating Expense	14,897,818	110.8%	Current Ratio 0.3
Current Liabilities	3,828,370	Operating Margin	-1,451,701	-10.8%	Days to Collect 25.1
Long Term Liabilities	5,197,650	Other Income	1,360,171	10.1%	Avg Payment Days 70.5
Total Equity	6,951,534	Other Expense	0	0.0%	Depreciation Rate 14.9%
Total Liab. and Equity	15,977,554	Net Profit or Loss	(91,530)	-0.7%	Return on Equity -1.3%
055448 DINUBA HEALTHCARE				Proprietary - Corporation	
DINUBA HEALTHCARE 12/31/2020 366 Days Settled					
DINUBA, CA 93618				CR Beds 94 POS Beds 0	
TULARE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	80.5%
Balance Sheet		Income Statement		Length of Stay	94.8
Current Assets	5,392,649	Total Charges	8,951,574	Average Wages	20.62
Fixed Assets	264,017	Contract Allowance	1,180,837	13.2%	Skilled Nursing 83.0%
Other Assets	218,126	Operating Revenue	7,770,737	86.8%	Ancillary Service 17.0%
Total Assets	5,874,792	Operating Expense	8,407,481	108.2%	Current Ratio 1.1
Current Liabilities	4,987,039	Operating Margin	-636,744	-8.2%	Days to Collect 41.0
Long Term Liabilities	0	Other Income	71,079	0.9%	Avg Payment Days 39.5
Total Equity	887,753	Other Expense	0	0.0%	Depreciation Rate 205.4%
Total Liab. and Equity	5,874,792	Net Profit or Loss	(565,665)	-7.3%	Return on Equity -63.7%

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056177 DOUBLE TREE POST ACUTE CARE CENTER				Proprietary - Corporation	
DOUBLE TREE POST ACUTE CARE CENTER		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95822		CR Beds 122 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	89.6%
				Length of Stay	132.1
				Average Wages	26.61
				Skilled Nursing	77.2%
				Ancillary Service	22.8%
				Current Ratio	1.4
				Days to Collect	116.6
				Avg Payment Days	79.3
				Depreciation Rate	4,246.2%
				Return on Equity	414.1%
<hr/>					
555128 DOWNEY COMMUNITY HEALTH CENTER				Proprietary - Partnership	
DOWNEY COMMUNITY HEALTH CENTER		12/31/2020 366 Days Settled			
DOWNEY, CA 90241		CR Beds 198 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	83.5%
				Length of Stay	254.2
				Average Wages	25.39
				Skilled Nursing	84.4%
				Ancillary Service	15.6%
				Current Ratio	1.4
				Days to Collect	30.3
				Avg Payment Days	97.1
				Depreciation Rate	7.5%
				Return on Equity	-363.4%

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055519 DOWNEY POST ACUTE				Proprietary - Corporation	
DOWNEY POST ACUTE		12/31/2020 366 Days Settled			
DOWNEY, CA 90242		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.4%	
Balance Sheet		Income Statement		Length of Stay 101.2	
Current Assets	973,644	Total Charges	9,579,761	Average Wages	24.18
Fixed Assets	593,367	Contract Allowance	176,892	1.8%	Skilled Nursing 77.5%
Other Assets	7,028,779	Operating Revenue	9,402,869	98.2%	Ancillary Service 22.5%
Total Assets	8,595,790	Operating Expense	9,201,835	97.9%	Current Ratio 0.6
Current Liabilities	1,530,488	Operating Margin	201,034	2.1%	Days to Collect 66.1
Long Term Liabilities	7,026,341	Other Income	3,497	0.0%	Avg Payment Days 28.2
Total Equity	38,961	Other Expense	0	0.0%	Depreciation Rate 122.0%
Total Liab. and Equity	8,595,790	Net Profit or Loss	204,090	2.2%	Return on Equity 523.8%
555839 DREIER'S NURSING CARE CENTER				Proprietary - Corporation	
DREIER'S NURSING CARE CENTER		12/31/2020 366 Days Settled			
GLENDALE, CA 91201		CR Beds 58 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		98.8%	
Balance Sheet		Income Statement		Length of Stay 52.5	
Current Assets	1,359,149	Total Charges	10,697,748	Average Wages	24.34
Fixed Assets	496,755	Contract Allowance	2,955,982	27.6%	Skilled Nursing 79.4%
Other Assets	0	Operating Revenue	7,741,766	72.4%	Ancillary Service 20.6%
Total Assets	1,855,904	Operating Expense	8,033,421	103.8%	Current Ratio 1.1
Current Liabilities	1,213,828	Operating Margin	-291,655	-3.8%	Days to Collect 41.2
Long Term Liabilities	254,053	Other Income	607,042	7.8%	Avg Payment Days 28.2
Total Equity	388,023	Other Expense	0	0.0%	Depreciation Rate 27.2%
Total Liab. and Equity	1,855,904	Net Profit or Loss	315,387	4.1%	Return on Equity 81.3%

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555114 DRIFTWOOD HEALTHCARE CENTER				Proprietary - Other	
DRIFTWOOD HEALTHCARE CENTER		2/29/2020 366 Days Settled			
TORRANCE, CA 90503		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay	
				59.2	
Current Assets	2,760,813	Total Charges	20,716,966	Average Wages	26.24
Fixed Assets	521,864	Contract Allowance	7,804,374	37.7% Skilled Nursing	55.6%
Other Assets	10,171	Operating Revenue	12,912,592	62.3% Ancillary Service	44.4%
Total Assets	3,292,848	Operating Expense	11,878,392	92.0% Current Ratio	0.9
Current Liabilities	3,107,103	Operating Margin	1,034,200	8.0% Days to Collect	71.6
Long Term Liabilities	0	Other Income	114,335	0.9% Avg Payment Days	136.4
Total Equity	185,745	Other Expense	0	0.0% Depreciation Rate	97.7%
Total Liab. and Equity	3,292,848	Net Profit or Loss	1,148,535	8.9% Return on Equity	618.3%
<hr/>					
555533 DRIFTWOOD HEALTHCARE CENTER - HAYWARD				Proprietary - Other	
DRIFTWOOD HEALTHCARE CENTER - HAYWARD		12/31/2020 366 Days Settled			
HAYWARD, CA 94541		CR Beds 88 POS Beds 0			
ALAMEDA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		78.3%	
Balance Sheet		Income Statement		Length of Stay	
				150.1	
Current Assets	2,212,464	Total Charges	15,105,886	Average Wages	28.09
Fixed Assets	728,351	Contract Allowance	3,308,369	21.9% Skilled Nursing	78.2%
Other Assets	257,991	Operating Revenue	11,797,517	78.1% Ancillary Service	21.8%
Total Assets	3,198,806	Operating Expense	12,633,242	107.1% Current Ratio	3.5
Current Liabilities	628,800	Operating Margin	-835,725	-7.1% Days to Collect	66.0
Long Term Liabilities	-3,576,347	Other Income	2,143,942	18.2% Avg Payment Days	27.3
Total Equity	6,146,353	Other Expense	0	0.0% Depreciation Rate	41.1%
Total Liab. and Equity	3,198,806	Net Profit or Loss	1,308,217	11.1% Return on Equity	21.3%

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055109 DRIFTWOOD HEALTHCARE CENTER - SANTA CRUZ				Proprietary - Other		
DRIFTWOOD HEALTHCARE CENTER - SANTA CRUZ		12/31/2020 366 Days Settled				
SANTA CRUZ, CA 95062				CR Beds 92	POS Beds 0	
SANTA CRUZ		Key Performance Ind.				
PALMETTO (CALIFORNIA)				Occupancy Rate	86.7%	
				Length of Stay	136.4	
				Average Wages	25.76	
				10.9%	Skilled Nursing	75.5%
				89.1%	Ancillary Service	24.5%
				100.0%	Current Ratio	0.6
				0.0%	Days to Collect	45.5
				0.5%	Avg Payment Days	28.4
				0.0%	Depreciation Rate	76.0%
				0.5%	Return on Equity	0.9%
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055996 DYCORA TRANSITIONAL HEALTH-MANCHESTER				Proprietary - Other		
DYCORA TRANSITIONAL HEALTH-MANCHESTER		12/31/2020 366 Days Settled				
FRESNO, CA 93726				CR Beds 121	POS Beds 0	
FRESNO		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	72.0%	
				Length of Stay	79.9	
				Average Wages	19.54	
				32.2%	Skilled Nursing	77.9%
				67.8%	Ancillary Service	22.1%
				93.7%	Current Ratio	1.3
				6.3%	Days to Collect	50.3
				4.3%	Avg Payment Days	25.1
				0.0%	Depreciation Rate	656.0%
				9.8%	Return on Equity	53.2%

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055799 DYCORA TRANSITIONAL HEALTH-REEDLEY		Proprietary - Other	
DYCORA TRANSITIONAL HEALTH-REEDLEY		12/31/2020 366 Days Settled	
REEDLEY, CA 93654		CR Beds 56 POS Beds 0	
FRESNO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	76.2%
Balance Sheet		Income Statement	
Current Assets	2,436,980	Total Charges	6,120,084
Fixed Assets	60,809	Contract Allowance	1,254,631
Other Assets	1,591,067	Operating Revenue	4,865,453
Total Assets	4,088,856	Operating Expense	4,543,638
Current Liabilities	2,120,261	Operating Margin	321,815
Long Term Liabilities	879,291	Other Income	367,011
Total Equity	1,089,304	Other Expense	0
Total Liab. and Equity	4,088,856	Net Profit or Loss	643,980
		20.5%	Skilled Nursing 79.5%
		79.5%	Ancillary Service 20.5%
		93.4%	Current Ratio 1.1
		6.6%	Days to Collect 44.8
		7.5%	Avg Payment Days 27.3
		0.0%	Depreciation Rate 388.5%
		13.2%	Return on Equity 59.1%
056338 DYCORA TRANSITIONAL HEALTH - CLOVIS		Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - CLOVIS		12/31/2020 366 Days Settled	
CLOVIS, CA 93612		CR Beds 57 POS Beds 0	
FRESNO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	81.0%
Balance Sheet		Income Statement	
Current Assets	2,676,148	Total Charges	9,320,681
Fixed Assets	76,214	Contract Allowance	3,173,695
Other Assets	2,435,725	Operating Revenue	6,146,986
Total Assets	5,188,087	Operating Expense	5,352,528
Current Liabilities	2,383,035	Operating Margin	794,458
Long Term Liabilities	973,877	Other Income	166,887
Total Equity	1,831,175	Other Expense	0
Total Liab. and Equity	5,188,087	Net Profit or Loss	864,923
		34.1%	Skilled Nursing 73.1%
		65.9%	Ancillary Service 26.9%
		87.1%	Current Ratio 1.1
		12.9%	Days to Collect 46.7
		2.7%	Avg Payment Days 31.1
		0.0%	Depreciation Rate 473.2%
		14.1%	Return on Equity 47.2%

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056325 DYCORA TRANSITIONAL HEALTH - FRESNO				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - FRESNO		12/31/2020 366 Days Settled			
FRESNO, CA 93721		CR Beds 232 POS Beds 0			
FRESNO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		71.6%	
		Length of Stay		171.8	
		Average Wages		19.40	
		Skilled Nursing		82.7%	
		Ancillary Service		17.3%	
		Current Ratio		0.5	
		Days to Collect		58.2	
		Avg Payment Days		33.6	
		Depreciation Rate		817.7%	
		Return on Equity		90.3%	
Balance Sheet		Income Statement			
Current Assets	3,058,869	Total Charges	25,474,124		
Fixed Assets	185,199	Contract Allowance	8,024,985	31.5%	
Other Assets	4,264,946	Operating Revenue	17,449,139	68.5%	
Total Assets	7,509,014	Operating Expense	18,103,644	103.8%	
Current Liabilities	6,478,941	Operating Margin	-654,505	-3.8%	
Long Term Liabilities	0	Other Income	1,584,344	9.1%	
Total Equity	1,030,073	Other Expense	0	0.0%	
Total Liab. and Equity	7,509,014	Net Profit or Loss	929,839	5.3%	
055858 DYCORA TRANSITIONAL HEALTH - GALT				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - GALT		12/31/2020 366 Days Settled			
GALT, CA 95632		CR Beds 99 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.9%	
		Length of Stay		266.6	
		Average Wages		21.26	
		Skilled Nursing		81.0%	
		Ancillary Service		19.0%	
		Current Ratio		1.3	
		Days to Collect		49.3	
		Avg Payment Days		27.0	
		Depreciation Rate		549.3%	
		Return on Equity		69.1%	
Balance Sheet		Income Statement			
Current Assets	4,676,083	Total Charges	14,013,406		
Fixed Assets	79,165	Contract Allowance	3,477,482	24.8%	
Other Assets	4,261,871	Operating Revenue	10,535,924	75.2%	
Total Assets	9,017,119	Operating Expense	8,337,922	79.1%	
Current Liabilities	3,465,337	Operating Margin	2,198,002	20.9%	
Long Term Liabilities	1,635,821	Other Income	559,292	5.3%	
Total Equity	3,915,961	Other Expense	0	0.0%	
Total Liab. and Equity	9,017,119	Net Profit or Loss	2,704,917	25.7%	

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055304 DYCORA TRANSITIONAL HEALTH - QUAIL LAKE				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - QUAIL LAKE 12/31/2020 366 Days Settled					
STOCKTON, CA 95207				CR Beds 99 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 87.7%	
Balance Sheet		Income Statement		Length of Stay 188.1	
Current Assets	4,740,048	Total Charges	13,294,982	Average Wages 20.31	
Fixed Assets	113,678	Contract Allowance	2,639,624	19.9% Skilled Nursing 82.4%	
Other Assets	1,194,322	Operating Revenue	10,655,358	80.1% Ancillary Service 17.6%	
Total Assets	6,048,048	Operating Expense	8,991,391	84.4% Current Ratio 1.4	
Current Liabilities	3,444,252	Operating Margin	1,663,967	15.6% Days to Collect 52.4	
Long Term Liabilities	1,681,843	Other Income	506,660	4.8% Avg Payment Days 23.7	
Total Equity	921,953	Other Expense	0	0.0% Depreciation Rate 416.7%	
Total Liab. and Equity	6,048,048	Net Profit or Loss	2,170,627	20.4% Return on Equity 235.4%	
056100 DYCORA TRANSITIONAL HEALTH - SANGER				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - SANGER 12/31/2020 366 Days Settled					
SANGER, CA 93657				CR Beds 99 POS Beds 0	
FRESNO				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 78.0%	
Balance Sheet		Income Statement		Length of Stay 210.9	
Current Assets	4,288,704	Total Charges	11,364,328	Average Wages 19.23	
Fixed Assets	75,233	Contract Allowance	2,610,146	23.0% Skilled Nursing 78.4%	
Other Assets	1,866,383	Operating Revenue	8,754,182	77.0% Ancillary Service 21.6%	
Total Assets	6,230,320	Operating Expense	7,647,180	87.4% Current Ratio 1.2	
Current Liabilities	3,468,439	Operating Margin	1,107,002	12.6% Days to Collect 41.9	
Long Term Liabilities	1,746,334	Other Income	404,982	4.6% Avg Payment Days 22.2	
Total Equity	1,015,547	Other Expense	0	0.0% Depreciation Rate 860.2%	
Total Liab. and Equity	6,230,320	Net Profit or Loss	1,473,606	16.8% Return on Equity 145.1%	

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555105 DYCORA TRANSITIONAL HEALTH - WEBER OAKS				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH - WEBER OAKS		12/31/2020 366 Days Settled			
STOCKTON, CA 95204		CR Beds 99 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.0%	
Balance Sheet		Income Statement		Length of Stay	
				240.5	
Current Assets	4,626,546	Total Charges	12,597,332	Average Wages	
Fixed Assets	57,881	Contract Allowance	3,167,927	20.38	
Other Assets	1,706,821	Operating Revenue	9,429,405	25.1%	
Total Assets	6,391,248	Operating Expense	8,118,118	74.9%	
Current Liabilities	3,833,211	Operating Margin	1,311,287	86.1%	
Long Term Liabilities	1,635,821	Other Income	98,903	13.9%	
Total Equity	922,216	Other Expense	0	1.0%	
Total Liab. and Equity	6,391,248	Net Profit or Loss	1,386,779	0.0%	
				14.7%	

055454 DYCORA TRANSITIONAL HEALTH FOWLER				Proprietary - Other	
DYCORA TRANSITIONAL HEALTH FOWLER		12/31/2020 366 Days Settled			
FOWLER, CA 93625		CR Beds 49 POS Beds 0			
FRESNO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		82.1%	
Balance Sheet		Income Statement		Length of Stay	
				124.7	
Current Assets	1,973,015	Total Charges	4,932,612	Average Wages	
Fixed Assets	115,624	Contract Allowance	790,059	19.19	
Other Assets	582,389	Operating Revenue	4,142,553	16.0%	
Total Assets	2,671,028	Operating Expense	3,967,255	84.0%	
Current Liabilities	1,842,607	Operating Margin	175,298	95.8%	
Long Term Liabilities	798,946	Other Income	193,388	4.2%	
Total Equity	29,475	Other Expense	0	4.7%	
Total Liab. and Equity	2,671,028	Net Profit or Loss	362,100	0.0%	
				8.7%	

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056281 DYCORA TRANSITIONAL HEALTH MEMORY CARE OF FRESNO		Proprietary - Other	
DYCORA TRANSITIONAL HEALTH MEMORY CARE OF FRESNO		12/31/2020 366 Days Settled	
FRESNO, CA 93706		CR Beds 59 POS Beds 0	
FRESNO		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	84.3%
Balance Sheet		Income Statement	
Current Assets	2,484,420	Total Charges	6,566,221
Fixed Assets	63,351	Contract Allowance	1,229,801
Other Assets	1,291,780	Operating Revenue	5,336,420
Total Assets	3,839,551	Operating Expense	4,454,865
Current Liabilities	2,255,391	Operating Margin	881,555
Long Term Liabilities	930,722	Other Income	217,712
Total Equity	653,438	Other Expense	0
Total Liab. and Equity	3,839,551	Net Profit or Loss	1,099,267
		18.7%	Skilled Nursing 82.5%
		81.3%	Ancillary Service 17.5%
		83.5%	Current Ratio 1.1
		16.5%	Days to Collect 38.4
		4.1%	Avg Payment Days 31.2
		0.0%	Depreciation Rate 473.3%
		20.6%	Return on Equity 168.2%
055239 EAST BAY POST-ACUTE		Proprietary - Corporation	
EAST BAY POST-ACUTE		12/31/2020 366 Days Settled	
CASTRO VALLEY, CA 94546		CR Beds 91 POS Beds 0	
ALAMEDA		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	67.1%
Balance Sheet		Income Statement	
Current Assets	30,848,777	Total Charges	13,910,881
Fixed Assets	875,745	Contract Allowance	5,214,218
Other Assets	1,825,419	Operating Revenue	8,696,663
Total Assets	33,549,941	Operating Expense	10,555,402
Current Liabilities	36,638,973	Operating Margin	-1,858,739
Long Term Liabilities	-252,051	Other Income	1,332,644
Total Equity	-2,836,981	Other Expense	0
Total Liab. and Equity	33,549,941	Net Profit or Loss	(526,095)
		37.5%	Skilled Nursing 86.9%
		62.5%	Ancillary Service 13.1%
		121.4%	Current Ratio 0.8
		-21.4%	Days to Collect 52.6
		15.3%	Avg Payment Days 104.4
		0.0%	Depreciation Rate 53.1%
		-6.0%	Return on Equity 18.5%

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056477 EASTLAND SUBACUTE AND REHABILITATION CENTER				Proprietary - Corporation	
EASTLAND SUBACUTE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
EL MONTE, CA 91732		CR Beds 139 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		77.1%	
Balance Sheet		Income Statement		Length of Stay	
				122.6	
Current Assets	3,194,853	Total Charges	17,727,426	Average Wages	
Fixed Assets	2,770,606	Contract Allowance	4,616,506	24.37	
Other Assets	0	Operating Revenue	13,110,920	26.0%	
Total Assets	5,965,459	Operating Expense	15,414,507	74.0%	
Current Liabilities	3,048,141	Operating Margin	-2,303,587	117.6%	
Long Term Liabilities	0	Other Income	8,656	-17.6%	
Total Equity	2,917,318	Other Expense	0	0.1%	
Total Liab. and Equity	5,965,459	Net Profit or Loss	(2,294,931)	0.0%	
				Days to Collect	
				40.5	
				Avg Payment Days	
				20.2	
				Depreciation Rate	
				35.2%	
				Return on Equity	
				-78.7%	
<hr/>					
555538 EDEN VALLEY CARE CENTER				Nonprofit - Church	
EDEN VALLEY CARE CENTER		6/30/2020 366 Days Settled			
SOLEDAD, CA 93960		CR Beds 59 POS Beds 0			
MONTEREY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		58.9%	
Balance Sheet		Income Statement		Length of Stay	
				84.7	
Current Assets	2,727,026	Total Charges	19,989,568	Average Wages	
Fixed Assets	5,826,206	Contract Allowance	8,067,988	33.34	
Other Assets	0	Operating Revenue	11,921,580	40.4%	
Total Assets	8,553,232	Operating Expense	13,610,053	59.6%	
Current Liabilities	2,935,367	Operating Margin	-1,688,473	114.2%	
Long Term Liabilities	0	Other Income	2,556,082	-14.2%	
Total Equity	5,617,865	Other Expense	0	21.4%	
Total Liab. and Equity	8,553,232	Net Profit or Loss	867,609	0.0%	
				Days to Collect	
				27.7	
				Avg Payment Days	
				37.0	
				Depreciation Rate	
				0.5%	
				Return on Equity	
				15.4%	

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055013 EISENBERG VILLAGE				Nonprofit - Other	
EISENBERG VILLAGE		8/31/2020 366 Days Settled			
RESEDA, CA 91335		CR Beds 381 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay	
				1,878.3	
Current Assets	1,890,459	Total Charges	32,112,968	Average Wages	23.02
Fixed Assets	55,170,146	Contract Allowance	10,004,167	31.2%	Skilled Nursing
Other Assets	165,135	Operating Revenue	22,108,801	68.8%	Ancillary Service
Total Assets	57,225,740	Operating Expense	30,548,330	138.2%	Current Ratio
Current Liabilities	7,913,559	Operating Margin	-8,439,529	-38.2%	Days to Collect
Long Term Liabilities	652,844	Other Income	1,109,406	5.0%	Avg Payment Days
Total Equity	48,659,337	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	57,225,740	Net Profit or Loss	(7,330,123)	-33.2%	Return on Equity
					-15.1%
555395 EL ENCANTO HEALTHCARE CENTER				Nonprofit - Other	
EL ENCANTO HEALTHCARE CENTER		6/30/2020 366 Days Settled			
CITY OF INDUSTRY, CA 91745		CR Beds 244 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		47.1%	
Balance Sheet		Income Statement		Length of Stay	
				122.0	
Current Assets	4,252,759	Total Charges	12,305,865	Average Wages	22.52
Fixed Assets	212,389	Contract Allowance	671,034	5.5%	Skilled Nursing
Other Assets	0	Operating Revenue	11,634,831	94.5%	Ancillary Service
Total Assets	4,465,148	Operating Expense	14,608,784	125.6%	Current Ratio
Current Liabilities	3,515,487	Operating Margin	-2,973,953	-25.6%	Days to Collect
Long Term Liabilities	51,480,479	Other Income	780,635	6.7%	Avg Payment Days
Total Equity	-50,530,818	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	4,465,148	Net Profit or Loss	(2,193,318)	-18.9%	Return on Equity
					4.3%

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055202 EL MONTE CONVALESCENT HOSPITAL				Proprietary - Other	
EL MONTE CONVALESCENT HOSPITAL 12/31/2020 366 Days Settled					
EL MONTE, CA 91731				CR Beds 93 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 15.7%	
Balance Sheet		Income Statement		Length of Stay 49.9	
Current Assets	1,459,018	Total Charges	7,563,264	Average Wages 22.03	
Fixed Assets	221,013	Contract Allowance	1,173,282	15.5%	Skilled Nursing 57.5%
Other Assets	202,577	Operating Revenue	6,389,982	84.5%	Ancillary Service 42.5%
Total Assets	1,882,608	Operating Expense	7,222,528	113.0%	Current Ratio 0.6
Current Liabilities	2,321,678	Operating Margin	-832,546	-13.0%	Days to Collect 82.5
Long Term Liabilities	0	Other Income	62,906	1.0%	Avg Payment Days 57.5
Total Equity	-439,070	Other Expense	0	0.0%	Depreciation Rate 18.9%
Total Liab. and Equity	1,882,608	Net Profit or Loss	(769,640)	-12.0%	Return on Equity 175.3%
555112 EL RANCHO VISTA HEALTH CARE CENTER				Proprietary - Corporation	
EL RANCHO VISTA HEALTH CARE CENTER 12/31/2020 366 Days Settled					
PICO RIVERA, CA 90660				CR Beds 86 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 71.6%	
Balance Sheet		Income Statement		Length of Stay 88.7	
Current Assets	6,802,361	Total Charges	10,500,217	Average Wages 22.96	
Fixed Assets	103,380	Contract Allowance	-237,109	-2.3%	Skilled Nursing 48.8%
Other Assets	74,305	Operating Revenue	10,737,326	102.3%	Ancillary Service 51.2%
Total Assets	6,980,046	Operating Expense	10,802,073	100.6%	Current Ratio 1.9
Current Liabilities	3,579,168	Operating Margin	-64,747	-0.6%	Days to Collect 143.9
Long Term Liabilities	0	Other Income	631,432	5.9%	Avg Payment Days 67.8
Total Equity	3,400,878	Other Expense	0	0.0%	Depreciation Rate 209.1%
Total Liab. and Equity	6,980,046	Net Profit or Loss	566,685	5.3%	Return on Equity 16.7%

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555819 ELMWOOD CARE CENTER		Proprietary - Corporation	
ELMWOOD CARE CENTER		12/31/2020 366 Days Settled	
BERKELEY, CA 94705		CR Beds 77 POS Beds 0	
ALAMEDA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	87.4%
Balance Sheet		Income Statement	
Current Assets	6,510,100	Total Charges	12,690,881
Fixed Assets	306,492	Contract Allowance	1,620,294
Other Assets	0	Operating Revenue	11,070,587
Total Assets	6,816,592	Operating Expense	9,935,935
Current Liabilities	2,179,633	Operating Margin	1,134,652
Long Term Liabilities	0	Other Income	890,150
Total Equity	4,636,959	Other Expense	0
Total Liab. and Equity	6,816,592	Net Profit or Loss	2,024,802
		12.8%	87.2%
		89.8%	89.8%
		10.2%	10.2%
		8.0%	8.0%
		0.0%	0.0%
		18.3%	18.3%
		Length of Stay	44.4
		Average Wages	26.39
		Skilled Nursing	77.9%
		Ancillary Service	22.1%
		Current Ratio	3.0
		Days to Collect	53.3
		Avg Payment Days	36.4
		Depreciation Rate	112.7%
		Return on Equity	43.7%
056120 EMPRES POST ACUTE REHABILITATION		Proprietary - Other	
EMPRES POST ACUTE REHABILITATION		12/31/2020 366 Days Settled	
PETALUMA, CA 94952		CR Beds 98 POS Beds 0	
SONOMA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.0%
Balance Sheet		Income Statement	
Current Assets	2,745,608	Total Charges	16,041,831
Fixed Assets	17,098	Contract Allowance	5,347,546
Other Assets	0	Operating Revenue	10,694,285
Total Assets	2,762,706	Operating Expense	11,765,687
Current Liabilities	2,632,392	Operating Margin	-1,071,402
Long Term Liabilities	0	Other Income	666,953
Total Equity	130,314	Other Expense	0
Total Liab. and Equity	2,762,706	Net Profit or Loss	(404,449)
		33.3%	66.7%
		110.0%	110.0%
		-10.0%	-10.0%
		6.2%	6.2%
		0.0%	0.0%
		-3.8%	-3.8%
		Length of Stay	293.6
		Average Wages	30.63
		Skilled Nursing	94.3%
		Ancillary Service	5.7%
		Current Ratio	1.0
		Days to Collect	44.8
		Avg Payment Days	80.7
		Depreciation Rate	86.6%
		Return on Equity	-310.4%

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056026 EMPRESS CARE CENTER, LLC				Proprietary - Corporation	
EMPRESS CARE CENTER, LLC		12/31/2020 366 Days Settled			
SAN JOSE, CA 95128		CR Beds 67 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.3%	
Balance Sheet		Income Statement		Length of Stay	
				384.8	
Current Assets	4,194,828	Total Charges	6,505,736	Average Wages	
Fixed Assets	176,500	Contract Allowance	-1,251,198	25.19	
Other Assets	0	Operating Revenue	7,756,934	119.2%	
Total Assets	4,371,328	Operating Expense	7,846,992	101.2%	
Current Liabilities	3,151,542	Operating Margin	-90,058	-1.2%	
Long Term Liabilities	0	Other Income	284,807	3.7%	
Total Equity	1,219,786	Other Expense	0	0.0%	
Total Liab. and Equity	4,371,328	Net Profit or Loss	194,749	2.5%	
				Skilled Nursing	
				80.5%	
				Ancillary Service	
				19.5%	
				Current Ratio	
				1.3	
				Days to Collect	
				194.9	
				Avg Payment Days	
				59.8	
				Depreciation Rate	
				35.7%	
				Return on Equity	
				16.0%	

055761 ENCINITAS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
ENCINITAS NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
ENCINITAS, CA 92024		CR Beds 99 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		62.8%	
Balance Sheet		Income Statement		Length of Stay	
				70.4	
Current Assets	1,139,332	Total Charges	9,756,961	Average Wages	
Fixed Assets	319,983	Contract Allowance	1,430,808	27.11	
Other Assets	53,798	Operating Revenue	8,326,153	14.7%	
Total Assets	1,513,113	Operating Expense	9,583,152	85.3%	
Current Liabilities	-7,616,597	Operating Margin	-1,256,999	115.1%	
Long Term Liabilities	0	Other Income	784,796	-15.1%	
Total Equity	9,129,710	Other Expense	0	9.4%	
Total Liab. and Equity	1,513,113	Net Profit or Loss	(472,203)	0.0%	
				Days to Collect	
				44.5	
				Avg Payment Days	
				5.7	
				Depreciation Rate	
				33.0%	
				Return on Equity	
				-5.2%	

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555190 ENGLISH OAKS CONVALESCENT & REHABILITATION HOSPITA		Proprietary - Corporation	
ENGLISH OAKS CONVALESCENT & REHABILITATION HOSPITA		12/31/2020 366 Days Settled	
MODESTO, CA 95350		CR Beds 180 POS Beds 0	
STANISLAUS		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	72.8%
Balance Sheet		Income Statement	
Current Assets	9,758,105	Total Charges	23,651,833
Fixed Assets	135,511	Contract Allowance	4,519,164
Other Assets	0	Operating Revenue	19,132,669
Total Assets	9,893,616	Operating Expense	20,440,130
Current Liabilities	-27,241,191	Operating Margin	-1,307,461
Long Term Liabilities	111,812	Other Income	1,208,387
Total Equity	37,022,995	Other Expense	0
Total Liab. and Equity	9,893,616	Net Profit or Loss	(102,965)
		19.1%	Skilled Nursing 65.9%
		80.9%	Ancillary Service 34.1%
		106.8%	Current Ratio (0.4)
		-6.8%	Days to Collect 30.3
		6.3%	Avg Payment Days 24.6
		0.0%	Depreciation Rate 484.9%
		-0.5%	Return on Equity -0.3%
056040 ESCONDIDO POST ACUTE REHAB		Proprietary - Other	
ESCONDIDO POST ACUTE REHAB		12/31/2020 366 Days Settled	
ESCONDIDO, CA 92025		CR Beds 180 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	83.5%
Balance Sheet		Income Statement	
Current Assets	2,287,231	Total Charges	16,075,461
Fixed Assets	350,765	Contract Allowance	0
Other Assets	3,600	Operating Revenue	16,075,461
Total Assets	2,641,596	Operating Expense	16,220,707
Current Liabilities	3,325,981	Operating Margin	-145,246
Long Term Liabilities	0	Other Income	1,128,438
Total Equity	-684,385	Other Expense	0
Total Liab. and Equity	2,641,596	Net Profit or Loss	983,192
		0.0%	Skilled Nursing 88.8%
		100.0%	Ancillary Service 10.7%
		100.9%	Current Ratio 0.7
		-0.9%	Days to Collect 43.2
		7.0%	Avg Payment Days 63.3
		0.0%	Depreciation Rate 161.2%
		6.1%	Return on Equity -143.7%

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555153 ESKATON CARE CENTER FAIR OAKS				Nonprofit - Other	
ESKATON CARE CENTER FAIR OAKS		12/31/2020 366 Days Settled			
FAIR OAKS, CA 95628		CR Beds 149 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.7%	
Balance Sheet		Income Statement		Length of Stay	
				76.3	
Current Assets	1,710,526	Total Charges	20,132,102	Average Wages	
Fixed Assets	3,017,293	Contract Allowance	2,437,749	18.46	
Other Assets	4,862	Operating Revenue	17,694,353	12.1%	
Total Assets	4,732,681	Operating Expense	18,298,803	87.9%	
Current Liabilities	853,667	Operating Margin	-604,450	103.4%	
Long Term Liabilities	2,022,659	Other Income	0	-3.4%	
Total Equity	1,856,355	Other Expense	0	0.0%	
Total Liab. and Equity	4,732,681	Net Profit or Loss	(604,450)	0.0%	
				Depreciation Rate	
				1.3%	
				Return on Equity	
				-32.6%	

555098 ESKATON CARE CENTER GREENHAVEN				Nonprofit - Other	
ESKATON CARE CENTER GREENHAVEN		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95831		CR Beds 148 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		77.5%	
Balance Sheet		Income Statement		Length of Stay	
				68.1	
Current Assets	1,024,941	Total Charges	18,803,748	Average Wages	
Fixed Assets	3,059,893	Contract Allowance	3,300,539	17.59	
Other Assets	6,974	Operating Revenue	15,503,209	17.6%	
Total Assets	4,091,808	Operating Expense	16,986,229	82.4%	
Current Liabilities	722,201	Operating Margin	-1,483,020	109.6%	
Long Term Liabilities	2,414,780	Other Income	47,914	-9.6%	
Total Equity	954,827	Other Expense	0	0.3%	
Total Liab. and Equity	4,091,808	Net Profit or Loss	(1,435,106)	0.0%	
				Depreciation Rate	
				1.5%	
				Return on Equity	
				-150.3%	

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555083 ESKATON CARE CENTER MANZANITA				Nonprofit - Other	
ESKATON CARE CENTER MANZANITA		12/31/2020 366 Days Settled			
CARMICHAEL, CA 95608		CR Beds 99 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		57.4%	
Balance Sheet		Income Statement		Length of Stay	
				37.0	
Current Assets	1,176,617	Total Charges	12,186,435	Average Wages	20.25
Fixed Assets	1,304,316	Contract Allowance	1,210,661	9.9%	Skilled Nursing
Other Assets	11	Operating Revenue	10,975,774	90.1%	Ancillary Service
Total Assets	2,480,944	Operating Expense	13,561,757	123.6%	Current Ratio
Current Liabilities	410,333	Operating Margin	-2,585,983	-23.6%	Days to Collect
Long Term Liabilities	617,824	Other Income	47,969	0.4%	Avg Payment Days
Total Equity	1,452,787	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,480,944	Net Profit or Loss	(2,538,014)	-23.1%	Return on Equity
					-174.7%

555555 ESKATON VILLAGE CARE CENTER				Nonprofit - Other	
ESKATON VILLAGE CARE CENTER		12/31/2020 366 Days Settled			
CARMICHAEL, CA 95608		CR Beds 35 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay	
				19.4	
Current Assets	200,330	Total Charges	5,698,315	Average Wages	19.71
Fixed Assets	797,139	Contract Allowance	-352,736	-6.2%	Skilled Nursing
Other Assets	2,200,897	Operating Revenue	6,051,051	106.2%	Ancillary Service
Total Assets	3,198,366	Operating Expense	6,663,430	110.1%	Current Ratio
Current Liabilities	127,957	Operating Margin	-612,379	-10.1%	Days to Collect
Long Term Liabilities	3,664,801	Other Income	14,149	0.2%	Avg Payment Days
Total Equity	-594,392	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,198,366	Net Profit or Loss	(598,230)	-9.9%	Return on Equity
					100.6%

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055003 EUREKA REHABILITATION & WELLNESS CENTER, LP				Proprietary - Other	
EUREKA REHABILITATION & WELLNESS CENTER, LP				10/31/2020 366 Days Settled	
EUREKA, CA 95501				CR Beds 99 POS Beds 0	
HUMBOLDT				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	83.3%
Balance Sheet				Income Statement	
Current Assets	-48,406	Total Charges	12,480,703	Length of Stay	223.7
Fixed Assets	376,098	Contract Allowance	2,688,844	Average Wages	21.15
Other Assets	39,403	Operating Revenue	9,791,859	21.5% Skilled Nursing	81.4%
Total Assets	367,095	Operating Expense	11,577,104	78.5% Ancillary Service	18.6%
Current Liabilities	3,515,001	Operating Margin	-1,785,245	118.2% Current Ratio	0.0
Long Term Liabilities	7,093,560	Other Income	38,923	-18.2% Days to Collect	(72.6)
Total Equity	-10,241,466	Other Expense	0	0.4% Avg Payment Days	156.5
Total Liab. and Equity	367,095	Net Profit or Loss	(1,746,322)	0.0% Depreciation Rate	143.8%
				-17.8% Return on Equity	17.1%
555920 EVERGREEN CARE CENTER				Proprietary - Other	
EVERGREEN CARE CENTER				12/31/2020 366 Days Settled	
FOWLER, CA				CR Beds 49 POS Beds 0	
Invalid POS FIPS Codes				Key Performance Ind.	
Balance Sheet				Income Statement	
Current Assets	2,148,820	Total Charges	4,169,121	Occupancy Rate	86.0%
Fixed Assets	39,659	Contract Allowance	-228,678	Length of Stay	257.2
Other Assets	312,185	Operating Revenue	4,397,799	Average Wages	22.10
Total Assets	2,500,664	Operating Expense	4,921,848	105.5% Skilled Nursing	91.4%
Current Liabilities	1,563,307	Operating Margin	-524,049	8.6% Ancillary Service	8.6%
Long Term Liabilities	1,607,998	Other Income	345,183	111.9% Current Ratio	1.4
Total Equity	-670,641	Other Expense	0	-11.9% Days to Collect	27.3
Total Liab. and Equity	2,500,664	Net Profit or Loss	(178,866)	7.8% Avg Payment Days	49.8
				0.0% Depreciation Rate	557.5%
				-4.1% Return on Equity	26.7%

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056170 EXCELL HEALTH CARE CENTER				Proprietary - Corporation	
EXCELL HEALTH CARE CENTER		12/31/2020 366 Days Settled			
OAKLAND, CA 94619		CR Beds 99 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.2%	
		Length of Stay		82.1	
		Average Wages		31.30	
		63.1% Skilled Nursing		93.8%	
		36.9% Ancillary Service		6.2%	
		99.2% Current Ratio		0.5	
		0.8% Days to Collect		40.1	
		8.2% Avg Payment Days		82.2	
		0.0% Depreciation Rate		15.0%	
		9.0% Return on Equity		9.4%	
<hr/>					
056162 EXTENDED CARE HOSPITAL OF RIVERSIDE				Proprietary - Corporation	
EXTENDED CARE HOSPITAL OF RIVERSIDE		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92504		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.9%	
		Length of Stay		132.0	
		Average Wages		22.72	
		39.2% Skilled Nursing		73.6%	
		60.8% Ancillary Service		26.4%	
		118.8% Current Ratio		0.4	
		-18.8% Days to Collect		36.5	
		2.1% Avg Payment Days		98.4	
		0.0% Depreciation Rate		73.6%	
		-16.6% Return on Equity		45.1%	

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555211 EXTENDED CARE HOSPITAL OF WESTMINSTER				Proprietary - Partnership	
EXTENDED CARE HOSPITAL OF WESTMINSTER		12/31/2020 366 Days Settled			
WESTMINSTER, CA 92683				CR Beds 99	POS Beds 0
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.0%
Balance Sheet		Income Statement		Length of Stay	421.1
Current Assets	3,969,318	Total Charges	12,257,929	Average Wages	23.61
Fixed Assets	495,832	Contract Allowance	89,214	0.7%	Skilled Nursing 99.2%
Other Assets	86,283	Operating Revenue	12,168,715	99.3%	Ancillary Service 0.8%
Total Assets	4,551,433	Operating Expense	11,285,394	92.7%	Current Ratio 1.1
Current Liabilities	3,660,725	Operating Margin	883,321	7.3%	Days to Collect 38.7
Long Term Liabilities	0	Other Income	126,435	1.0%	Avg Payment Days 5.9
Total Equity	890,708	Other Expense	0	0.0%	Depreciation Rate 58.8%
Total Liab. and Equity	4,551,433	Net Profit or Loss	1,009,756	8.3%	Return on Equity 113.4%
055014 FAIRFIELD POST-ACUTE REHAB				Proprietary - Corporation	
FAIRFIELD POST-ACUTE REHAB		12/31/2020 366 Days Settled			
FAIRFIELD, CA 94533				CR Beds 99	POS Beds 0
SOLANO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.1%
Balance Sheet		Income Statement		Length of Stay	66.2
Current Assets	4,164,470	Total Charges	11,868,746	Average Wages	28.27
Fixed Assets	304,807	Contract Allowance	-2,142,131	-18.0%	Skilled Nursing 74.6%
Other Assets	2,625,000	Operating Revenue	14,010,877	118.0%	Ancillary Service 25.4%
Total Assets	7,094,277	Operating Expense	13,616,672	97.2%	Current Ratio 1.0
Current Liabilities	4,003,231	Operating Margin	394,205	2.8%	Days to Collect 39.9
Long Term Liabilities	1	Other Income	1,069,943	7.6%	Avg Payment Days 35.7
Total Equity	3,091,045	Other Expense	0	0.0%	Depreciation Rate 682.7%
Total Liab. and Equity	7,094,277	Net Profit or Loss	1,465,101	10.5%	Return on Equity 47.4%

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055242 FAIRMONT REHABILITATION HOSPITAL				Proprietary - Corporation	
FAIRMONT REHABILITATION HOSPITAL				12/31/2020 366 Days Settled	
LODI, CA 95240				CR Beds 59 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	76.9%
Balance Sheet				Income Statement	
Current Assets	3,305,084	Total Charges	8,192,693	Length of Stay	50.6
Fixed Assets	102,667	Contract Allowance	-611,655	Average Wages	28.37
Other Assets	478,844	Operating Revenue	8,804,348	Skilled Nursing	70.6%
Total Assets	3,886,595	Operating Expense	9,573,447	Ancillary Service	29.4%
Current Liabilities	2,973,714	Operating Margin	-769,099	Current Ratio	1.1
Long Term Liabilities	0	Other Income	810,643	Days to Collect	53.4
Total Equity	912,881	Other Expense	0	Avg Payment Days	27.2
Total Liab. and Equity	3,886,595	Net Profit or Loss	41,546	Depreciation Rate	1,833.9%
				Return on Equity	4.6%

055298 FALLBROOK SKILLED NURSING				Proprietary - Other	
FALLBROOK SKILLED NURSING				12/31/2020 366 Days Settled	
FALLBROOK, CA 92028				CR Beds 93 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.1%
Balance Sheet				Income Statement	
Current Assets	2,206,262	Total Charges	8,000,465	Length of Stay	117.0
Fixed Assets	119,069	Contract Allowance	368,518	Average Wages	22.10
Other Assets	0	Operating Revenue	7,631,947	Skilled Nursing	75.7%
Total Assets	2,325,331	Operating Expense	7,836,183	Ancillary Service	24.3%
Current Liabilities	1,712,465	Operating Margin	-204,236	Current Ratio	1.3
Long Term Liabilities	1,161,457	Other Income	428	Days to Collect	41.0
Total Equity	-548,591	Other Expense	0	Avg Payment Days	22.3
Total Liab. and Equity	2,325,331	Net Profit or Loss	(217,622)	Depreciation Rate	202.1%
				Return on Equity	39.7%

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555088 FIDELITY HEALTH CARE				Proprietary - Corporation	
FIDELITY HEALTH CARE		12/31/2020 366 Days Settled			
EL MONTE, CA 91731				CR Beds 90	POS Beds 0
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.2%
Balance Sheet		Income Statement		Length of Stay	74.2
Current Assets	4,711,334	Total Charges	11,615,581	Average Wages	23.10
Fixed Assets	51,194	Contract Allowance	1,500,561	12.9%	Skilled Nursing 80.8%
Other Assets	1,967,195	Operating Revenue	10,115,020	87.1%	Ancillary Service 19.2%
Total Assets	6,729,723	Operating Expense	9,843,504	97.3%	Current Ratio 1.1
Current Liabilities	4,188,590	Operating Margin	271,516	2.7%	Days to Collect 56.5
Long Term Liabilities	1,447,724	Other Income	2,099,585	20.8%	Avg Payment Days 111.0
Total Equity	1,093,409	Other Expense	0	0.0%	Depreciation Rate 674.5%
Total Liab. and Equity	6,729,723	Net Profit or Loss	2,371,101	23.4%	Return on Equity 216.9%
555039 FIRESIDE HEALTH CARE CENTER				Proprietary - Corporation	
FIRESIDE HEALTH CARE CENTER		12/31/2020 366 Days Settled			
SANTA MONICA, CA 90403				CR Beds 66	POS Beds 0
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.2%
Balance Sheet		Income Statement		Length of Stay	39.5
Current Assets	3,180,213	Total Charges	8,196,666	Average Wages	29.59
Fixed Assets	115,360	Contract Allowance	-1,216,869	-14.8%	Skilled Nursing 66.5%
Other Assets	510,000	Operating Revenue	9,413,535	114.8%	Ancillary Service 33.5%
Total Assets	3,805,573	Operating Expense	10,044,668	106.7%	Current Ratio 1.2
Current Liabilities	2,672,822	Operating Margin	-631,133	-6.7%	Days to Collect 49.6
Long Term Liabilities	0	Other Income	749,815	8.0%	Avg Payment Days 43.5
Total Equity	1,132,751	Other Expense	0	0.0%	Depreciation Rate 80.6%
Total Liab. and Equity	3,805,573	Net Profit or Loss	121,086	1.3%	Return on Equity 10.7%

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055121 FLAGSHIP HEALTHCARE CENTER				Proprietary - Corporation	
FLAGSHIP HEALTHCARE CENTER		12/31/2020 366 Days Settled			
NEWPORT BEACH, CA 92663		CR Beds 167 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		62.2%	
Balance Sheet		Income Statement		Length of Stay 107.3	
Current Assets	1,165,214	Total Charges	42,709,482	Average Wages	26.87
Fixed Assets	190,428	Contract Allowance	30,516,605	71.5% Skilled Nursing	94.6%
Other Assets	224,465	Operating Revenue	12,192,877	28.5% Ancillary Service	5.4%
Total Assets	1,580,107	Operating Expense	13,805,672	113.2% Current Ratio	0.3
Current Liabilities	3,340,649	Operating Margin	-1,612,795	-13.2% Days to Collect	29.6
Long Term Liabilities	8,471,722	Other Income	1,280,218	10.5% Avg Payment Days	53.0
Total Equity	-10,232,264	Other Expense	0	0.0% Depreciation Rate	61.7%
Total Liab. and Equity	1,580,107	Net Profit or Loss	(332,577)	-2.7% Return on Equity	3.3%
056438 FLOWER VILLA, INC				Proprietary - Corporation	
FLOWER VILLA, INC		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90035		CR Beds 41 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay 130.8	
Current Assets	1,860,933	Total Charges	3,679,402	Average Wages	21.85
Fixed Assets	0	Contract Allowance	-820,072	-22.3% Skilled Nursing	79.8%
Other Assets	487,751	Operating Revenue	4,499,474	122.3% Ancillary Service	20.2%
Total Assets	2,348,684	Operating Expense	4,158,653	92.4% Current Ratio	1.3
Current Liabilities	1,447,851	Operating Margin	340,821	7.6% Days to Collect	42.1
Long Term Liabilities	457,316	Other Income	861,407	19.1% Avg Payment Days	106.8
Total Equity	443,517	Other Expense	0	0.0% Depreciation Rate	921.4%
Total Liab. and Equity	2,348,684	Net Profit or Loss	1,202,228	26.7% Return on Equity	271.1%

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055173 FOLSOM CARE CENTER		Proprietary - Corporation	
FOLSOM CARE CENTER		12/31/2020 366 Days Settled	
FOLSOM, CA 95630		CR Beds 99 POS Beds 0	
SACRAMENTO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 75.7%	
Balance Sheet		Income Statement	
Current Assets	4,433,666	Total Charges	9,072,884
Fixed Assets	164,202	Contract Allowance	-1,122,530 -12.4%
Other Assets	0	Operating Revenue	10,195,414 112.4%
Total Assets	4,597,868	Operating Expense	9,726,443 95.4%
Current Liabilities	2,753,536	Operating Margin	468,971 4.6%
Long Term Liabilities	431,506	Other Income	9,044 0.1%
Total Equity	1,412,826	Other Expense	0 0.0%
Total Liab. and Equity	4,597,868	Net Profit or Loss	478,015 4.7%
			Length of Stay 132.5
			Average Wages 24.38
			Skilled Nursing 84.0%
			Ancillary Service 16.0%
			Current Ratio 1.6
			Days to Collect 54.7
			Avg Payment Days 34.1
			Depreciation Rate 26.6%
			Return on Equity 33.8%
555894 FOOTHILL HEIGHTS CARE CENTER		Proprietary - Corporation	
FOOTHILL HEIGHTS CARE CENTER		12/31/2020 366 Days Settled	
PASADENA, CA 91103		CR Beds 49 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 69.7%	
Balance Sheet		Income Statement	
Current Assets	1,413,598	Total Charges	4,819,995
Fixed Assets	11,346	Contract Allowance	-928,038 -19.3%
Other Assets	827,014	Operating Revenue	5,748,033 119.3%
Total Assets	2,251,958	Operating Expense	5,314,289 92.5%
Current Liabilities	2,311,321	Operating Margin	433,744 7.5%
Long Term Liabilities	0	Other Income	447,143 7.8%
Total Equity	-59,363	Other Expense	0 0.0%
Total Liab. and Equity	2,251,958	Net Profit or Loss	880,887 15.3%
			Length of Stay 113.7
			Average Wages 24.66
			Skilled Nursing 68.6%
			Ancillary Service 31.4%
			Current Ratio 0.6
			Days to Collect 57.7
			Avg Payment Days 38.7
			Depreciation Rate 3,062.6%
			Return on Equity - 1,483.9%

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555867 FOREST HILL MANOR HEALTH CENTER				Nonprofit - Other		
FOREST HILL MANOR HEALTH CENTER				6/30/2020 366 Days Settled		
PACIFIC GROVE, CA 93950				CR Beds 26 POS Beds 0		
MONTEREY				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	51.7%	
Balance Sheet		Income Statement		Length of Stay	83.4	
Current Assets	3,076,184	Total Charges	2,691,676	Average Wages	20.73	
Fixed Assets	34,643,324	Contract Allowance	112,425	4.2%	Skilled Nursing	86.5%
Other Assets	0	Operating Revenue	2,579,251	95.8%	Ancillary Service	13.5%
Total Assets	37,719,508	Operating Expense	9,685,121	375.5%	Current Ratio	0.0
Current Liabilities	62,204,512	Operating Margin	-7,105,870	-275.5%	Days to Collect	62.3
Long Term Liabilities	0	Other Income	4,797,605	186.0%	Avg Payment Days	55.2
Total Equity	-24,485,004	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	37,719,508	Net Profit or Loss	(2,310,664)	-89.6%	Return on Equity	9.4%
056361 FORTUNA REHABILITATION AND WELLNESS CENTER, LP				Proprietary - Other		
FORTUNA REHABILITATION AND WELLNESS CENTER, LP				10/31/2020 366 Days Settled		
FORTUNA, CA 95540				CR Beds 104 POS Beds 0		
HUMBOLDT				Key Performance Ind.		
PALMETTO (CALIFORNIA)				Occupancy Rate	65.6%	
Balance Sheet		Income Statement		Length of Stay	217.2	
Current Assets	-11,484	Total Charges	10,376,859	Average Wages	22.76	
Fixed Assets	745,735	Contract Allowance	2,275,803	21.9%	Skilled Nursing	77.2%
Other Assets	62,450	Operating Revenue	8,101,056	78.1%	Ancillary Service	22.8%
Total Assets	796,701	Operating Expense	9,202,813	113.6%	Current Ratio	0.0
Current Liabilities	3,186,686	Operating Margin	-1,101,757	-13.6%	Days to Collect	(76.1)
Long Term Liabilities	3,169,184	Other Income	24,004	0.3%	Avg Payment Days	130.6
Total Equity	-5,559,169	Other Expense	0	0.0%	Depreciation Rate	90.1%
Total Liab. and Equity	796,701	Net Profit or Loss	(1,077,753)	-13.3%	Return on Equity	19.4%

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055111 FOUNTAIN VIEW SUBACUTE AND NURSING CENTER				Proprietary - Other	
FOUNTAIN VIEW SUBACUTE AND NURSING CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90029				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.8%
				Length of Stay	229.5
				Average Wages	28.60
				Skilled Nursing	87.3%
				Ancillary Service	12.7%
				Current Ratio	0.7
				Days to Collect	41.8
				Avg Payment Days	24.9
				Depreciation Rate	421.3%
				Return on Equity	39.4%
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555430 FOUNTAINS, THE				Nonprofit - Other	
FOUNTAINS, THE		6/30/2020 366 Days Settled			
YUBA CITY, CA 95991		12/31/2020 184 Days Settled		CR Beds 145 POS Beds 0	
SUTTER				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	99.3%
				Length of Stay	92.6
				Average Wages	25.45
				Skilled Nursing	70.7%
				Ancillary Service	29.3%
				Current Ratio	18.7
				Days to Collect	72.3
				Avg Payment Days	81.0
				Depreciation Rate	0.7%
				Return on Equity	0.9%

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555430 FOUNTAINS, THE				Nonprofit - Other	
FOUNTAINS, THE		6/30/2020 366 Days Settled			
YUBA CITY, CA 95991		12/31/2020 184 Days Settled		CR Beds 145 POS Beds 0	
SUTTER				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	75.3%
				Length of Stay	76.7
				Average Wages	25.45
				Skilled Nursing	70.9%
				Ancillary Service	29.1%
				Current Ratio	2.6
				Days to Collect	42.2
				Avg Payment Days	(6.5)
				Depreciation Rate	878.9%
				Return on Equity	254.6%
Balance Sheet					
Income Statement					
Current Assets	2,315,276	Total Charges	8,777,047		
Fixed Assets	-535,586	Contract Allowance	-871,836	-9.9%	
Other Assets	0	Operating Revenue	9,648,883	109.9%	
Total Assets	<u>1,779,690</u>	Operating Expense	9,839,876	102.0%	
Current Liabilities	896,003	Operating Margin	-190,993	-2.0%	
Long Term Liabilities	0	Other Income	2,440,898	25.3%	
Total Equity	<u>883,687</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,779,690</u>	Net Profit or Loss	<u>2,249,905</u>	23.3%	
055932 FOUR SEASONS HEALTHCARE & WELLNESS CENTER, LP					
				Proprietary - Partnership	
FOUR SEASONS HEALTHCARE & WELLNESS CENTER, LP		12/31/2020 366 Days Settled			
NORTH HOLLYWOOD, CA 91607				CR Beds 201 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	76.7%
				Length of Stay	122.5
				Average Wages	28.66
				Skilled Nursing	46.7%
				Ancillary Service	53.3%
				Current Ratio	0.8
				Days to Collect	67.3
				Avg Payment Days	154.0
				Depreciation Rate	75.1%
				Return on Equity	30.2%
Balance Sheet					
Income Statement					
Current Assets	5,814,165	Total Charges	27,983,293		
Fixed Assets	1,211,231	Contract Allowance	6,354,825	22.7%	
Other Assets	218,469	Operating Revenue	21,628,468	77.3%	
Total Assets	<u>7,243,865</u>	Operating Expense	22,457,040	103.8%	
Current Liabilities	7,419,317	Operating Margin	-828,572	-3.8%	
Long Term Liabilities	-5,835,000	Other Income	2,540,422	11.7%	
Total Equity	<u>5,659,548</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,243,865</u>	Net Profit or Loss	<u>1,711,850</u>	7.9%	

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555918 FOWLER CARE CENTER				Proprietary - Other	
FOWLER CARE CENTER		12/31/2020 366 Days Settled			
FOWLER, CA 93625		CR Beds 46		POS Beds 0	
FRESNO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.6%	
Balance Sheet		Income Statement		Length of Stay 502.4	
Current Assets	1,551,672	Total Charges	3,494,876	Average Wages	21.35
Fixed Assets	92,199	Contract Allowance	-443,697	-12.7%	Skilled Nursing 95.7%
Other Assets	333,101	Operating Revenue	3,938,573	112.7%	Ancillary Service 4.3%
Total Assets	1,976,972	Operating Expense	4,551,896	115.6%	Current Ratio 1.1
Current Liabilities	1,427,351	Operating Margin	-613,323	-15.6%	Days to Collect 32.6
Long Term Liabilities	1,418,117	Other Income	285,749	7.3%	Avg Payment Days 47.0
Total Equity	-868,496	Other Expense	0	0.0%	Depreciation Rate 238.2%
Total Liab. and Equity	1,976,972	Net Profit or Loss	(327,574)	-8.3%	Return on Equity 37.7%
055979 FRANCISCAN CONVALESCENT HOSPITAL				Proprietary - Corporation	
FRANCISCAN CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
MERCED, CA 95348		CR Beds 71		POS Beds 0	
MERCED		Key Performance Ind.			
BLUE CROSS (OREGON)		Occupancy Rate		83.7%	
Balance Sheet		Income Statement		Length of Stay 114.5	
Current Assets	8,302,411	Total Charges	8,608,650	Average Wages	20.97
Fixed Assets	508,359	Contract Allowance	1,664,058	19.3%	Skilled Nursing 81.1%
Other Assets	0	Operating Revenue	6,944,592	80.7%	Ancillary Service 18.9%
Total Assets	8,810,770	Operating Expense	6,376,660	91.8%	Current Ratio 7.7
Current Liabilities	1,074,774	Operating Margin	567,932	8.2%	Days to Collect 421.4
Long Term Liabilities	0	Other Income	667,803	9.6%	Avg Payment Days 17.7
Total Equity	7,735,996	Other Expense	0	0.0%	Depreciation Rate 32.9%
Total Liab. and Equity	8,810,770	Net Profit or Loss	1,235,735	17.8%	Return on Equity 16.0%

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055354 FREDERICKA MANOR CARE CENTER				Nonprofit - Other	
FREDERICKA MANOR CARE CENTER		3/31/2020 366 Days Settled			
CHULA VISTA, CA 91910		CR Beds 461 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.7%	
		Length of Stay		287.4	
		Average Wages		20.12	
		15.6%		Skilled Nursing	
		84.4%		Ancillary Service	
		110.5%		Current Ratio	
		-10.5%		Days to Collect	
		5.9%		Avg Payment Days	
		0.0%		Depreciation Rate	
		-4.7%		Return on Equity	
				14.4%	
<hr/>					
555391 FREEDOM VILLAGE HEALTHCARE CENTER				Proprietary - Corporation	
FREEDOM VILLAGE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LAKE FOREST, CA 92630		CR Beds 118 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.5%	
		Length of Stay		123.9	
		Average Wages		22.18	
		8.0%		Skilled Nursing	
		92.0%		Ancillary Service	
		88.8%		Current Ratio	
		11.2%		Days to Collect	
		3.1%		Avg Payment Days	
		0.0%		Depreciation Rate	
		14.3%		Return on Equity	
				984.8%	

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056422 FREMONT HEALTHCARE CENTER				Proprietary - Other	
FREMONT HEALTHCARE CENTER		12/31/2020 366 Days Settled			
FREMONT, CA 94538		CR Beds 115 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		85.2%	
Balance Sheet		Income Statement		Length of Stay	
				127.7	
Current Assets	2,520,138	Total Charges	17,895,610	Average Wages	
				27.67	
Fixed Assets	400,406	Contract Allowance	3,925,717	21.9% Skilled Nursing	
				84.5%	
Other Assets	49,703	Operating Revenue	13,969,893	78.1% Ancillary Service	
				15.5%	
Total Assets	2,970,247	Operating Expense	14,076,707	100.8% Current Ratio	
				0.9	
Current Liabilities	2,938,693	Operating Margin	-106,814	-0.8% Days to Collect	
				62.7	
Long Term Liabilities	-10,983,459	Other Income	646,115	4.6% Avg Payment Days	
				30.1	
Total Equity	11,015,013	Other Expense	0	0.0% Depreciation Rate	
				54.9%	
Total Liab. and Equity	2,970,247	Net Profit or Loss	539,301	3.9% Return on Equity	
				4.9%	

555103 FRENCH PARK CARE CENTER				Proprietary - Other	
FRENCH PARK CARE CENTER		12/31/2020 366 Days Settled			
SANTA ANA, CA 92701		CR Beds 202 POS Beds 0			
ORANGE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		80.8%	
Balance Sheet		Income Statement		Length of Stay	
				104.8	
Current Assets	1,113,276	Total Charges	35,547,976	Average Wages	
				20.81	
Fixed Assets	657,221	Contract Allowance	10,137,800	28.5% Skilled Nursing	
				76.4%	
Other Assets	0	Operating Revenue	25,410,176	71.5% Ancillary Service	
				23.6%	
Total Assets	1,770,497	Operating Expense	27,700,672	109.0% Current Ratio	
				0.2	
Current Liabilities	5,958,683	Operating Margin	-2,290,496	-9.0% Days to Collect	
				47.0	
Long Term Liabilities	3,940,596	Other Income	565,126	2.2% Avg Payment Days	
				52.7	
Total Equity	-8,128,782	Other Expense	0	0.0% Depreciation Rate	
				43.5%	
Total Liab. and Equity	1,770,497	Net Profit or Loss	(1,759,187)	-6.9% Return on Equity	
				21.6%	

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056266 FRESNO NURSING CENTER		Proprietary - Corporation	
FRESNO NURSING CENTER		12/31/2020 366 Days Settled	
FRESNO, CA 93726		CR Beds 65 POS Beds 0	
FRESNO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	90.1%
Balance Sheet		Income Statement	Length of Stay
Current Assets	4,652,763	Total Charges	7,142,513
Fixed Assets	50,684	Contract Allowance	762,896
Other Assets	99,839	Operating Revenue	6,379,617
Total Assets	4,803,286	Operating Expense	6,070,926
Current Liabilities	4,129,592	Operating Margin	308,691
Long Term Liabilities	505,513	Other Income	7,871
Total Equity	168,181	Other Expense	0
Total Liab. and Equity	4,803,286	Net Profit or Loss	316,562
		10.7%	Skilled Nursing
		89.3%	Ancillary Service
		95.2%	Current Ratio
		4.8%	Days to Collect
		0.1%	Avg Payment Days
		0.0%	Depreciation Rate
		5.0%	Return on Equity

555426 FRESNO POSTACUTE CARE		Proprietary - Corporation	
FRESNO POSTACUTE CARE		12/31/2020 366 Days Settled	
FRESNO, CA 93706		CR Beds 80 POS Beds 0	
FRESNO		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	88.0%
Balance Sheet		Income Statement	Length of Stay
Current Assets	4,646,171	Total Charges	8,826,036
Fixed Assets	332,008	Contract Allowance	-843,326
Other Assets	184,867	Operating Revenue	9,669,362
Total Assets	5,163,046	Operating Expense	8,660,706
Current Liabilities	2,760,317	Operating Margin	1,008,656
Long Term Liabilities	740,000	Other Income	1,381,199
Total Equity	1,662,729	Other Expense	0
Total Liab. and Equity	5,163,046	Net Profit or Loss	2,389,855
		-9.6%	Skilled Nursing
		109.6%	Ancillary Service
		89.6%	Current Ratio
		10.4%	Days to Collect
		14.3%	Avg Payment Days
		0.0%	Depreciation Rate
		24.7%	Return on Equity

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555168 FRIENDS HOUSE				Nonprofit - Other		
FRIENDS HOUSE		3/31/2020 366 Days Settled				
SANTA ROSA, CA 95409		9/12/2020 165 Days Settled		CR Beds 107 POS Beds 0		
SONOMA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	104.3%	
				Length of Stay	198.8	
Balance Sheet		Income Statement		Average Wages	51.17	
Current Assets	5,515,261	Total Charges	7,690,135	4.0%	Skilled Nursing	41.9%
Fixed Assets	4,314,182	Contract Allowance	308,814	96.0%	Ancillary Service	11.7%
Other Assets	111,599	Operating Revenue	7,381,321	103.9%	Current Ratio	1.4
Total Assets	9,941,042	Operating Expense	7,667,855	-3.9%	Days to Collect	79.3
Current Liabilities	3,933,558	Operating Margin	-286,534	8.7%	Avg Payment Days	42.9
Long Term Liabilities	3,673,063	Other Income	641,646	0.0%	Depreciation Rate	2.9%
Total Equity	2,334,421	Other Expense	0	4.8%	Return on Equity	15.2%
Total Liab. and Equity	9,941,042	Net Profit or Loss	355,112			

555168 FRIENDS HOUSE				Nonprofit - Other		
FRIENDS HOUSE		3/31/2020 366 Days Settled				
SANTA ROSA, CA 95409		9/12/2020 165 Days Settled		CR Beds 107 POS Beds 0		
SONOMA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	168.5%	
				Length of Stay	534.4	
Balance Sheet		Income Statement		Average Wages	51.17	
Current Assets	3,221,392	Total Charges	4,320,359	5.9%	Skilled Nursing	14.6%
Fixed Assets	4,369,159	Contract Allowance	255,219	94.1%	Ancillary Service	1.8%
Other Assets	186,720	Operating Revenue	4,065,140	132.8%	Current Ratio	0.8
Total Assets	7,777,271	Operating Expense	5,397,432	-32.8%	Days to Collect	29.4
Current Liabilities	4,045,406	Operating Margin	-1,332,292	16.3%	Avg Payment Days	17.9
Long Term Liabilities	2,068,050	Other Income	661,686	0.0%	Depreciation Rate	4.3%
Total Equity	1,663,815	Other Expense	0	-16.5%	Return on Equity	-40.3%
Total Liab. and Equity	7,777,271	Net Profit or Loss	(670,606)			

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055964 FRIENDSHIP MANOR NURSING & REHAB CENTER				Proprietary - Corporation	
FRIENDSHIP MANOR NURSING & REHAB CENTER 12/31/2020 366 Days Settled					
NATIONAL CITY, CA 91950				CR Beds 104 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 81.3%	
Balance Sheet		Income Statement		Length of Stay 67.9	
Current Assets	15,404,382	Total Charges	18,649,123	Average Wages 21.18	
Fixed Assets	465,298	Contract Allowance	5,472,630	29.3%	Skilled Nursing 57.3%
Other Assets	0	Operating Revenue	13,176,493	70.7%	Ancillary Service 42.7%
Total Assets	<u>15,869,680</u>	Operating Expense	14,345,955	108.9%	Current Ratio (2.0)
Current Liabilities	-7,633,936	Operating Margin	-1,169,462	-8.9%	Days to Collect 49.4
Long Term Liabilities	48,319	Other Income	895,756	6.8%	Avg Payment Days 35.3
Total Equity	<u>23,455,297</u>	Other Expense	0	0.0%	Depreciation Rate 310.7%
Total Liab. and Equity	<u>15,869,680</u>	Net Profit or Loss	<u>(273,706)</u>	-2.1%	Return on Equity -1.2%
<hr/>					
555358 FRUITVALE HEALTHCARE CENTER				Proprietary - Other	
FRUITVALE HEALTHCARE CENTER 12/31/2020 366 Days Settled					
OAKLAND, CA 94601				CR Beds 140 POS Beds 0	
ALAMEDA				Key Performance Ind.	
NOVITAS				Occupancy Rate 90.6%	
Balance Sheet		Income Statement		Length of Stay 234.5	
Current Assets	3,745,629	Total Charges	20,304,973	Average Wages 27.33	
Fixed Assets	362,671	Contract Allowance	3,539,825	17.4%	Skilled Nursing 79.7%
Other Assets	342,378	Operating Revenue	16,765,148	82.6%	Ancillary Service 20.3%
Total Assets	<u>4,450,678</u>	Operating Expense	15,899,005	94.8%	Current Ratio 1.5
Current Liabilities	2,443,906	Operating Margin	866,143	5.2%	Days to Collect 63.7
Long Term Liabilities	-6,669,233	Other Income	370,585	2.2%	Avg Payment Days 35.8
Total Equity	<u>8,676,005</u>	Other Expense	0	0.0%	Depreciation Rate 168.3%
Total Liab. and Equity	<u>4,450,678</u>	Net Profit or Loss	<u>1,236,728</u>	7.4%	Return on Equity 14.3%

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055833 FULTON GARDENS POST ACUTE, LLC				Proprietary - Other	
FULTON GARDENS POST ACUTE, LLC		12/31/2020 366 Days Settled			
STOCKTON, CA 95204		CR Beds 116 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		69.2%	
Balance Sheet		Income Statement		Length of Stay	
				180.1	
Current Assets	2,132,216	Total Charges	10,580,433	Average Wages	
Fixed Assets	505,236	Contract Allowance	-69,109	24.79	
Other Assets	598,829	Operating Revenue	10,649,542	81.4%	
Total Assets	3,236,281	Operating Expense	11,594,265	18.6%	
Current Liabilities	4,701,699	Operating Margin	-944,723	Current Ratio	
Long Term Liabilities	0	Other Income	567,535	0.5	
Total Equity	-1,465,418	Other Expense	0	Days to Collect	
Total Liab. and Equity	3,236,281	Net Profit or Loss	(377,188)	39.6	
				Avg Payment Days	
				28.7	
				Depreciation Rate	
				266.3%	
				Return on Equity	
				25.7%	

055185 GARDEN CITY HEALTHCARE CENTER				Proprietary - Corporation	
GARDEN CITY HEALTHCARE CENTER		12/31/2020 366 Days Settled			
MODESTO, CA 95350		CR Beds 104 POS Beds 0			
STANISLAUS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.7%	
Balance Sheet		Income Statement		Length of Stay	
				52.6	
Current Assets	61,719,201	Total Charges	14,357,660	Average Wages	
Fixed Assets	432,917	Contract Allowance	1,234,504	25.52	
Other Assets	2,760,000	Operating Revenue	13,123,156	68.7%	
Total Assets	64,912,118	Operating Expense	13,609,011	31.3%	
Current Liabilities	49,899,242	Operating Margin	-485,855	Current Ratio	
Long Term Liabilities	465,083	Other Income	516,977	1.2	
Total Equity	14,547,793	Other Expense	0	Days to Collect	
Total Liab. and Equity	64,912,118	Net Profit or Loss	31,122	38.5	
				Avg Payment Days	
				50.4	
				Depreciation Rate	
				106.0%	
				Return on Equity	
				0.2%	

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055161 GARDEN CREST REHABILITATION CENTER				Proprietary - Corporation	
GARDEN CREST REHABILITATION CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90026		CR Beds 97 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN ADMIN SERVICES		Occupancy Rate		61.5%	
Balance Sheet		Income Statement		Length of Stay 67.6	
Current Assets	3,666,385	Total Charges	8,260,948	Average Wages	27.60
Fixed Assets	655,240	Contract Allowance	1,315,408	15.9%	Skilled Nursing 62.5%
Other Assets	239,180	Operating Revenue	6,945,540	84.1%	Ancillary Service 28.5%
Total Assets	4,560,805	Operating Expense	8,835,721	127.2%	Current Ratio 0.8
Current Liabilities	4,409,390	Operating Margin	-1,890,181	-27.2%	Days to Collect 135.5
Long Term Liabilities	2,109,301	Other Income	599,393	8.6%	Avg Payment Days 128.6
Total Equity	-1,957,886	Other Expense	0	0.0%	Depreciation Rate 33.4%
Total Liab. and Equity	4,560,805	Net Profit or Loss	(1,290,788)	-18.6%	Return on Equity 65.9%
056145 GARDEN GROVE POST ACUTE				Proprietary - Corporation	
GARDEN GROVE POST ACUTE		12/31/2020 366 Days Settled			
GARDEN GROVE, CA 92841		CR Beds 144 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		77.8%	
Balance Sheet		Income Statement		Length of Stay 98.9	
Current Assets	3,405,790	Total Charges	11,210,573	Average Wages	22.51
Fixed Assets	52,501	Contract Allowance	1,263,880	11.3%	Skilled Nursing 81.6%
Other Assets	1,000	Operating Revenue	9,946,693	88.7%	Ancillary Service 14.9%
Total Assets	3,459,291	Operating Expense	10,266,784	103.2%	Current Ratio 6.5
Current Liabilities	527,915	Operating Margin	-320,091	-3.2%	Days to Collect 29.8
Long Term Liabilities	1,950,251	Other Income	387,982	3.9%	Avg Payment Days 19.0
Total Equity	981,125	Other Expense	0	0.0%	Depreciation Rate 281.5%
Total Liab. and Equity	3,459,291	Net Profit or Loss	59,435	0.6%	Return on Equity 6.1%

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555667 GARDEN PARK CARE CENTER				Proprietary - Other	
GARDEN PARK CARE CENTER		12/31/2020 366 Days Settled			
GARDEN GROVE, CA 92840		CR Beds 124 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay 85.3	
Current Assets	-842,799	Total Charges	24,773,776	Average Wages	25.20
Fixed Assets	830,184	Contract Allowance	6,480,630	26.2%	Skilled Nursing 74.2%
Other Assets	771,183	Operating Revenue	18,293,146	73.8%	Ancillary Service 25.8%
Total Assets	758,568	Operating Expense	19,108,726	104.5%	Current Ratio (0.2)
Current Liabilities	4,016,517	Operating Margin	-815,580	-4.5%	Days to Collect 60.2
Long Term Liabilities	2,605,967	Other Income	447,697	2.4%	Avg Payment Days 52.7
Total Equity	-5,863,916	Other Expense	0	0.0%	Depreciation Rate 52.0%
Total Liab. and Equity	758,568	Net Profit or Loss	(370,213)	-2.0%	Return on Equity 6.3%
055187 GARDEN VIEW POST- ACUTE REHABILITATION				Proprietary - Corporation	
GARDEN VIEW POST- ACUTE REHABILITATION		12/31/2020 366 Days Settled			
BALDWIN PARK, CA 91706		CR Beds 97 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.3%	
Balance Sheet		Income Statement		Length of Stay 67.0	
Current Assets	3,837,231	Total Charges	11,962,744	Average Wages	26.89
Fixed Assets	583,801	Contract Allowance	-1,184,571	-9.9%	Skilled Nursing 75.7%
Other Assets	339,915	Operating Revenue	13,147,315	109.9%	Ancillary Service 24.3%
Total Assets	4,760,947	Operating Expense	12,689,442	96.5%	Current Ratio 0.9
Current Liabilities	4,237,663	Operating Margin	457,873	3.5%	Days to Collect 48.0
Long Term Liabilities	2	Other Income	475,202	3.6%	Avg Payment Days 47.4
Total Equity	523,282	Other Expense	0	0.0%	Depreciation Rate 410.1%
Total Liab. and Equity	4,760,947	Net Profit or Loss	934,750	7.1%	Return on Equity 178.6%

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056019 GARDENA CONVALESCENT CENTER				Proprietary - Corporation	
GARDENA CONVALESCENT CENTER		12/31/2020 366 Days Settled			
GARDENA, CA 90247		CR Beds 74 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		68.5%	
Balance Sheet		Income Statement		Length of Stay 84.3	
Current Assets	2,157,199	Total Charges	7,550,210	Average Wages	30.58
Fixed Assets	644,770	Contract Allowance	677,812	9.0%	Skilled Nursing 61.5%
Other Assets	0	Operating Revenue	6,872,398	91.0%	Ancillary Service 38.5%
Total Assets	2,801,969	Operating Expense	7,019,064	102.1%	Current Ratio 1.3
Current Liabilities	1,652,640	Operating Margin	-146,666	-2.1%	Days to Collect 33.2
Long Term Liabilities	651,763	Other Income	9,965	0.1%	Avg Payment Days 35.5
Total Equity	497,566	Other Expense	0	0.0%	Depreciation Rate 17.2%
Total Liab. and Equity	2,801,969	Net Profit or Loss	(136,701)	-2.0%	Return on Equity -27.5%
056463 GATEWAY CARE & REHABILITATION CENTER				Proprietary - Corporation	
GATEWAY CARE & REHABILITATION CENTER		12/31/2020 366 Days Settled			
HAYWARD, CA 94544		CR Beds 99 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		38.7%	
Balance Sheet		Income Statement		Length of Stay 57.3	
Current Assets	3,031,927	Total Charges	4,774,385	Average Wages	22.12
Fixed Assets	337,614	Contract Allowance	-219,007	-4.6%	Skilled Nursing 81.9%
Other Assets	2,407,139	Operating Revenue	4,993,392	104.6%	Ancillary Service 18.1%
Total Assets	5,776,680	Operating Expense	7,431,843	148.8%	Current Ratio 0.6
Current Liabilities	5,253,826	Operating Margin	-2,438,451	-48.8%	Days to Collect 139.1
Long Term Liabilities	3,213,168	Other Income	25,865	0.5%	Avg Payment Days 165.2
Total Equity	-2,690,314	Other Expense	0	0.0%	Depreciation Rate 41.1%
Total Liab. and Equity	5,776,680	Net Profit or Loss	(2,412,586)	-48.3%	Return on Equity 89.7%

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056423 GATEWAY POST ACUTE				Proprietary - Partnership	
GATEWAY POST ACUTE		12/31/2020 366 Days Settled			
PORTERVILLE, CA 93257				CR Beds 62 POS Beds 0	
TULARE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 89.2%	
Balance Sheet		Income Statement		Length of Stay 144.7	
Current Assets	1,988,207	Total Charges	7,456,010	Average Wages	21.18
Fixed Assets	485,279	Contract Allowance	254,128	3.4% Skilled Nursing	70.8%
Other Assets	79,151	Operating Revenue	7,201,882	96.6% Ancillary Service	29.2%
Total Assets	2,552,637	Operating Expense	5,974,865	83.0% Current Ratio	2.4
Current Liabilities	814,175	Operating Margin	1,227,017	17.0% Days to Collect	97.8
Long Term Liabilities	514,168	Other Income	275,549	3.8% Avg Payment Days	21.1
Total Equity	1,224,294	Other Expense	0	0.0% Depreciation Rate	87.3%
Total Liab. and Equity	2,552,637	Net Profit or Loss	1,502,566	20.9% Return on Equity	122.7%
055341 GEM TRANSITIONAL				Proprietary - Corporation	
GEM TRANSITIONAL		12/31/2020 366 Days Settled			
PASADENA, CA 91105				CR Beds 75 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 66.0%	
Balance Sheet		Income Statement		Length of Stay 82.1	
Current Assets	774,792	Total Charges	7,506,228	Average Wages	24.09
Fixed Assets	566,586	Contract Allowance	151,490	2.0% Skilled Nursing	69.6%
Other Assets	3,124,664	Operating Revenue	7,354,738	98.0% Ancillary Service	30.4%
Total Assets	4,466,042	Operating Expense	7,952,921	108.1% Current Ratio	0.7
Current Liabilities	1,049,285	Operating Margin	-598,183	-8.1% Days to Collect	17.8
Long Term Liabilities	2,455,744	Other Income	609,908	8.3% Avg Payment Days	47.6
Total Equity	961,013	Other Expense	0	0.0% Depreciation Rate	70.9%
Total Liab. and Equity	4,466,042	Net Profit or Loss	11,725	0.2% Return on Equity	1.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055797 GILROY HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
GILROY HEALTHCARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
GILROY, CA 95020		CR Beds 134 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.2%	
Balance Sheet		Income Statement		Length of Stay 97.6	
Current Assets	4,477,671	Total Charges	17,040,926	Average Wages	25.80
Fixed Assets	393,796	Contract Allowance	861,186	5.1%	Skilled Nursing 89.0%
Other Assets	462,262	Operating Revenue	16,179,740	94.9%	Ancillary Service 11.0%
Total Assets	<u>5,333,729</u>	Operating Expense	15,330,686	94.8%	Current Ratio (0.2)
Current Liabilities	-19,571,714	Operating Margin	849,054	5.2%	Days to Collect 97.4
Long Term Liabilities	0	Other Income	829,962	5.1%	Avg Payment Days 8.5
Total Equity	<u>24,905,443</u>	Other Expense	0	0.0%	Depreciation Rate 50.7%
Total Liab. and Equity	<u>5,333,729</u>	Net Profit or Loss	<u>1,679,016</u>	10.4%	Return on Equity 6.7%
<hr/>					
056118 GLADSTONE CARE AND REHABILITATION CENTER				Proprietary - Corporation	
GLADSTONE CARE AND REHABILITATION CENTER		6/30/2020 366 Days Settled			
GLENDDORA, CA 91740		CR Beds 118 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay 216.2	
Current Assets	4,186,717	Total Charges	14,547,083	Average Wages	24.12
Fixed Assets	287,069	Contract Allowance	2,139,245	14.7%	Skilled Nursing 84.0%
Other Assets	788,255	Operating Revenue	12,407,838	85.3%	Ancillary Service 16.0%
Total Assets	<u>5,262,041</u>	Operating Expense	13,777,900	111.0%	Current Ratio 0.7
Current Liabilities	5,929,346	Operating Margin	-1,370,062	-11.0%	Days to Collect 69.0
Long Term Liabilities	0	Other Income	144,825	1.2%	Avg Payment Days 61.5
Total Equity	<u>-667,305</u>	Other Expense	0	0.0%	Depreciation Rate 335.2%
Total Liab. and Equity	<u>5,262,041</u>	Net Profit or Loss	<u>(1,225,237)</u>	-9.9%	Return on Equity 183.6%

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555806 GLENBROOK				Proprietary - Corporation	
GLENBROOK		12/31/2020 366 Days Settled			
CARLSBAD, CA 92009				CR Beds 168 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	89.1%
Balance Sheet		Income Statement		Length of Stay	147.6
Current Assets	4,926,730	Total Charges	22,756,096	Average Wages	23.30
Fixed Assets	15,245,101	Contract Allowance	605,022	2.7%	Skilled Nursing 52.0%
Other Assets	2,115,284	Operating Revenue	22,151,074	97.3%	Ancillary Service 16.6%
Total Assets	22,287,115	Operating Expense	20,925,577	94.5%	Current Ratio 4.3
Current Liabilities	1,133,819	Operating Margin	1,225,497	5.5%	Days to Collect 27.8
Long Term Liabilities	0	Other Income	1,129,941	5.1%	Avg Payment Days 18.4
Total Equity	21,153,296	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	22,287,115	Net Profit or Loss	2,355,438	10.6%	Return on Equity 11.1%
555609 GLENDALE HEALTHCARE CENTER				Proprietary - Other	
GLENDALE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
GLENDALE, CA 91204				CR Beds 48 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.9%
Balance Sheet		Income Statement		Length of Stay	104.1
Current Assets	2,109,516	Total Charges	6,319,639	Average Wages	26.21
Fixed Assets	193,855	Contract Allowance	-73,111	-1.2%	Skilled Nursing 68.0%
Other Assets	0	Operating Revenue	6,392,750	101.2%	Ancillary Service 32.0%
Total Assets	2,303,371	Operating Expense	5,654,532	88.5%	Current Ratio 2.3
Current Liabilities	928,194	Operating Margin	738,218	11.5%	Days to Collect 35.9
Long Term Liabilities	0	Other Income	135,562	2.1%	Avg Payment Days 38.3
Total Equity	1,375,177	Other Expense	0	0.0%	Depreciation Rate 37.2%
Total Liab. and Equity	2,303,371	Net Profit or Loss	873,780	13.7%	Return on Equity 63.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055523 GLENDALE POST ACUTE CENTER				Proprietary - Other	
GLENDALE POST ACUTE CENTER		12/31/2020 366 Days Settled			
GLENDALE, CA 91206		CR Beds 136 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		77.4%	
Balance Sheet		Income Statement		Length of Stay 100.4	
Current Assets	1,209,516	Total Charges	11,487,831	Average Wages	25.69
Fixed Assets	702,758	Contract Allowance	-117,926	-1.0%	Skilled Nursing 78.3%
Other Assets	319,530	Operating Revenue	11,605,757	101.0%	Ancillary Service 21.7%
Total Assets	<u>2,231,804</u>	Operating Expense	11,697,779	100.8%	Current Ratio 0.8
Current Liabilities	1,492,330	Operating Margin	-92,022	-0.8%	Days to Collect 54.3
Long Term Liabilities	2,824,652	Other Income	517,387	4.5%	Avg Payment Days 35.4
Total Equity	-2,085,178	Other Expense	0	0.0%	Depreciation Rate 81.5%
Total Liab. and Equity	<u>2,231,804</u>	Net Profit or Loss	<u>425,365</u>	3.7%	Return on Equity -20.4%
555416 GLENDORA CANYON TRANSITIONAL CARE UNIT				Proprietary - Partnership	
GLENDORA CANYON TRANSITIONAL CARE UNIT		12/31/2020 366 Days Settled			
GLENDORA, CA 91741		CR Beds 120 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.9%	
Balance Sheet		Income Statement		Length of Stay 47.0	
Current Assets	8,657,063	Total Charges	14,487,993	Average Wages	26.91
Fixed Assets	20,426	Contract Allowance	-3,222,897	-22.2%	Skilled Nursing 74.1%
Other Assets	2,274,256	Operating Revenue	17,710,890	122.2%	Ancillary Service 25.9%
Total Assets	<u>10,951,745</u>	Operating Expense	14,366,697	81.1%	Current Ratio 2.2
Current Liabilities	3,892,104	Operating Margin	3,344,193	18.9%	Days to Collect 60.2
Long Term Liabilities	2,510,786	Other Income	58,791	0.3%	Avg Payment Days 54.1
Total Equity	4,591,963	Other Expense	0	0.0%	Depreciation Rate 3,757.8%
Total Liab. and Equity	<u>10,994,853</u>	Net Profit or Loss	<u>2,656,018</u>	15.0%	Return on Equity 57.8%

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056079 GLENDORA GRAND, INC		Proprietary - Corporation	
GLENDORA GRAND, INC		12/31/2020 366 Days Settled	
GLENDORA, CA 91740		CR Beds 342 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	83.8%
Balance Sheet		Income Statement	
Current Assets	10,072,213	Total Charges	40,374,903
Fixed Assets	136,734	Contract Allowance	4,987,687
Other Assets	13,823,082	Operating Revenue	35,387,216
Total Assets	24,032,029	Operating Expense	32,470,655
Current Liabilities	7,124,632	Operating Margin	2,916,561
Long Term Liabilities	-315,757	Other Income	2,865,146
Total Equity	17,223,154	Other Expense	0
Total Liab. and Equity	24,032,029	Net Profit or Loss	5,781,707
		12.4%	Skilled Nursing 86.3%
		87.6%	Ancillary Service 13.7%
		91.8%	Current Ratio 1.4
		8.2%	Days to Collect 45.8
		8.1%	Avg Payment Days 39.1
		0.0%	Depreciation Rate 743.3%
		16.3%	Return on Equity 33.6%

555605 GLENHAVEN HEALTHCARE		Proprietary - Corporation	
GLENHAVEN HEALTHCARE		12/31/2020 366 Days Settled	
GLENDALE, CA 91204		CR Beds 52 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	69.0%
Balance Sheet		Income Statement	
Current Assets	1,561,077	Total Charges	4,215,492
Fixed Assets	22,853	Contract Allowance	-804,227
Other Assets	750,221	Operating Revenue	5,019,719
Total Assets	2,334,151	Operating Expense	5,098,389
Current Liabilities	1,356,108	Operating Margin	-78,670
Long Term Liabilities	382,742	Other Income	649,558
Total Equity	595,301	Other Expense	0
Total Liab. and Equity	2,334,151	Net Profit or Loss	514,271
		-19.1%	Skilled Nursing 73.0%
		119.1%	Ancillary Service 27.0%
		101.6%	Current Ratio 1.2
		-1.6%	Days to Collect 65.4
		12.9%	Avg Payment Days 63.6
		0.0%	Depreciation Rate 930.8%
		10.2%	Return on Equity 86.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056317 GLENOAKS CONVALESCENT HOSPITAL				Proprietary - Corporation	
GLENOAKS CONVALESCENT HOSPITAL				8/31/2020 366 Days Settled	
GLENDALE, CA 91202				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.8%	
Balance Sheet		Income Statement		Length of Stay 141.5	
Current Assets	452,234	Total Charges	5,570,346	Average Wages 18.93	
Fixed Assets	0	Contract Allowance	-183,706	-3.3%	Skilled Nursing 98.1%
Other Assets	0	Operating Revenue	5,754,052	103.3% Ancillary Service 1.9%	
Total Assets	452,234	Operating Expense	6,411,061	111.4% Current Ratio 0.2	
Current Liabilities	2,197,852	Operating Margin	-657,009	-11.4% Days to Collect 41.8	
Long Term Liabilities	0	Other Income	590,109	10.3% Avg Payment Days 88.3	
Total Equity	-1,745,618	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	452,234	Net Profit or Loss	(66,900)	-1.2% Return on Equity 3.8%	
555458 GLENWOOD CARE CENTER				Proprietary - Corporation	
GLENWOOD CARE CENTER				12/31/2020 366 Days Settled	
OXNARD, CA 93030				CR Beds 100 POS Beds 0	
VENTURA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 90.0%	
Balance Sheet		Income Statement		Length of Stay 69.4	
Current Assets	33,041,618	Total Charges	17,210,362	Average Wages 27.11	
Fixed Assets	2,114,465	Contract Allowance	0	0.0% Skilled Nursing 63.5%	
Other Assets	10,563,226	Operating Revenue	17,210,362	100.0% Ancillary Service 36.5%	
Total Assets	45,719,309	Operating Expense	14,564,258	84.6% Current Ratio 8.9	
Current Liabilities	3,693,201	Operating Margin	2,646,104	15.4% Days to Collect 46.0	
Long Term Liabilities	10,414,022	Other Income	3,184	0.0% Avg Payment Days 30.6	
Total Equity	31,612,086	Other Expense	0	0.0% Depreciation Rate 50.1%	
Total Liab. and Equity	45,719,309	Net Profit or Loss	2,648,968	15.4% Return on Equity 8.4%	

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555180 GOLD COUNTRY HEALTH CENTER				Nonprofit - Church	
GOLD COUNTRY HEALTH CENTER		9/30/2020 366 Days Settled			
PLACERVILLE, CA 95667		CR Beds 254 POS Beds 0			
EL DORADO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay	
				827.3	
Current Assets	1,653,714	Total Charges	13,732,843	Average Wages	
Fixed Assets	12,896,094	Contract Allowance	63,191	23.12	
Other Assets	4,995,554	Operating Revenue	13,669,652	0.5% Skilled Nursing	
Total Assets	19,545,362	Operating Expense	13,272,989	99.5% Ancillary Service	
Current Liabilities	1,249,026	Operating Margin	396,663	97.1% Current Ratio	
Long Term Liabilities	13,826,691	Other Income	1,323,947	2.9% Days to Collect	
Total Equity	4,469,645	Other Expense	0	9.7% Avg Payment Days	
Total Liab. and Equity	19,545,362	Net Profit or Loss	1,720,610	0.0% Depreciation Rate	
				12.6% Return on Equity	

555096 GOLDEN CROSS HEALTH CARE				Proprietary - Corporation	
GOLDEN CROSS HEALTH CARE		12/31/2020 366 Days Settled			
PASADENA, CA 91103		CR Beds 96 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		38.5%	
Balance Sheet		Income Statement		Length of Stay	
				77.3	
Current Assets	1,873,542	Total Charges	3,662,614	Average Wages	
Fixed Assets	100,463	Contract Allowance	-1,119,445	22.88	
Other Assets	53,965	Operating Revenue	4,782,059	-30.6% Skilled Nursing	
Total Assets	2,027,970	Operating Expense	4,797,684	130.6% Ancillary Service	
Current Liabilities	2,670,245	Operating Margin	-15,625	100.3% Current Ratio	
Long Term Liabilities	0	Other Income	522,794	-0.3% Days to Collect	
Total Equity	-642,275	Other Expense	0	10.9% Avg Payment Days	
Total Liab. and Equity	2,027,970	Net Profit or Loss	507,169	0.0% Depreciation Rate	
				10.6% Return on Equity	

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056391 GOLDEN EMPIRE				Proprietary - Individual	
GOLDEN EMPIRE		12/31/2020 366 Days Settled			
GRASS VALLEY, CA 95945		CR Beds 148 POS Beds 0			
NEVADA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.6%	
Balance Sheet		Income Statement		Length of Stay 162.6	
Current Assets	7,235,314	Total Charges	20,016,797	Average Wages	22.16
Fixed Assets	96,230	Contract Allowance	2,236,545	11.2%	Skilled Nursing 79.2%
Other Assets	0	Operating Revenue	17,780,252	88.8%	Ancillary Service 20.8%
Total Assets	7,331,544	Operating Expense	14,877,984	83.7%	Current Ratio 1.9
Current Liabilities	3,899,155	Operating Margin	2,902,268	16.3%	Days to Collect 36.2
Long Term Liabilities	-1,819,242	Other Income	16,651	0.1%	Avg Payment Days 16.8
Total Equity	5,251,631	Other Expense	0	0.0%	Depreciation Rate 1,528.1%
Total Liab. and Equity	7,331,544	Net Profit or Loss	2,918,905	16.4%	Return on Equity 55.6%
056182 GOLDEN HILL SUBACUTE & REHAB CTR				Proprietary - Partnership	
GOLDEN HILL SUBACUTE & REHAB CTR		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92102		CR Beds 99 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
PALMETTO GBA (SC)		Occupancy Rate		61.8%	
Balance Sheet		Income Statement		Length of Stay 113.2	
Current Assets	2,265,151	Total Charges	15,454,449	Average Wages	24.94
Fixed Assets	878,761	Contract Allowance	1,719,183	11.1%	Skilled Nursing 83.2%
Other Assets	1,567	Operating Revenue	13,735,266	88.9%	Ancillary Service 16.8%
Total Assets	3,145,479	Operating Expense	14,782,341	107.6%	Current Ratio 0.3
Current Liabilities	8,884,974	Operating Margin	-1,047,075	-7.6%	Days to Collect 71.6
Long Term Liabilities	755,941	Other Income	72,350	0.5%	Avg Payment Days 24.6
Total Equity	-6,495,436	Other Expense	0	0.0%	Depreciation Rate 60.9%
Total Liab. and Equity	3,145,479	Net Profit or Loss	(974,725)	-7.1%	Return on Equity 15.0%

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555814 GOLDEN LEGACY CARE CENTER				Proprietary - Corporation	
GOLDEN LEGACY CARE CENTER		12/31/2020 366 Days Settled			
SYLMAR, CA 91342		CR Beds 204 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		73.3%	
		Length of Stay		346.6	
		Average Wages		27.91	
		4.3%		Skilled Nursing	
		95.7%		Ancillary Service	
		101.0%		Current Ratio	
		-1.0%		Days to Collect	
		14.3%		Avg Payment Days	
		0.0%		Depreciation Rate	
		12.9%		Return on Equity	
				144.1%	

555011 GOLDEN STATE COLONIAL HEALTHCARE CENTER				Proprietary - Corporation	
GOLDEN STATE COLONIAL HEALTHCARE CENTER		12/31/2020 366 Days Settled			
NORTH HOLLYWOOD, CA 91606		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.1%	
		Length of Stay		343.7	
		Average Wages		25.88	
		-19.1%		Skilled Nursing	
		119.1%		Ancillary Service	
		97.5%		Current Ratio	
		2.5%		Days to Collect	
		12.7%		Avg Payment Days	
		0.0%		Depreciation Rate	
		14.3%		Return on Equity	
				96.9%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055039 GOOD SAMARITAN REHAB AND CARE CENTER				Proprietary - Corporation	
GOOD SAMARITAN REHAB AND CARE CENTER		9/30/2020 366 Days Settled			
STOCKTON, CA 95204				CR Beds 98	POS Beds 0
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	87.1%
Balance Sheet		Income Statement		Length of Stay	328.8
Current Assets	3,138,481	Total Charges	8,544,891	Average Wages	21.49
Fixed Assets	248,181	Contract Allowance	-1,240,796	-14.5%	Skilled Nursing 79.0%
Other Assets	563,559	Operating Revenue	9,785,687	114.5%	Ancillary Service 21.0%
Total Assets	3,950,221	Operating Expense	10,249,130	104.7%	Current Ratio 0.7
Current Liabilities	4,736,859	Operating Margin	-463,443	-4.7%	Days to Collect 39.9
Long Term Liabilities	956,300	Other Income	630,906	6.4%	Avg Payment Days 150.0
Total Equity	-1,742,938	Other Expense	0	0.0%	Depreciation Rate 100.6%
Total Liab. and Equity	3,950,221	Net Profit or Loss	167,463	1.7%	Return on Equity -9.6%
555061 GOOD SHEPHERD HLTH CARE CTR OF SANTA MONICA				Proprietary - Corporation	
GOOD SHEPHERD HLTH CARE CTR OF SANTA MONICA		12/31/2020 366 Days Settled			
SANTA MONICA, CA 90401				CR Beds 48	POS Beds 0
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	80.3%
Balance Sheet		Income Statement		Length of Stay	115.6
Current Assets	957,953	Total Charges	5,650,231	Average Wages	21.66
Fixed Assets	143,289	Contract Allowance	901,416	16.0%	Skilled Nursing 85.2%
Other Assets	0	Operating Revenue	4,748,815	84.0%	Ancillary Service 14.8%
Total Assets	1,101,242	Operating Expense	5,831,487	122.8%	Current Ratio 0.3
Current Liabilities	3,342,300	Operating Margin	-1,082,672	-22.8%	Days to Collect 71.1
Long Term Liabilities	4,760,012	Other Income	880,220	18.5%	Avg Payment Days 153.7
Total Equity	-7,001,070	Other Expense	0	0.0%	Depreciation Rate 298.1%
Total Liab. and Equity	1,101,242	Net Profit or Loss	(202,452)	-4.3%	Return on Equity 2.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555797 GORDON LANE CARE CENTER				Proprietary - Other	
GORDON LANE CARE CENTER		12/31/2020 366 Days Settled			
FULLERTON, CA 92831		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay 90.6	
Current Assets	-895,944	Total Charges	19,796,145	Average Wages	19.87
Fixed Assets	231,285	Contract Allowance	5,457,937	27.6%	Skilled Nursing 66.7%
Other Assets	800	Operating Revenue	14,338,208	72.4%	Ancillary Service 33.3%
Total Assets	-663,859	Operating Expense	13,296,263	92.7%	Current Ratio (0.3)
Current Liabilities	3,071,354	Operating Margin	1,041,945	7.3%	Days to Collect 75.1
Long Term Liabilities	1,529,204	Other Income	130,395	0.9%	Avg Payment Days 58.1
Total Equity	-5,264,417	Other Expense	0	0.0%	Depreciation Rate 113.7%
Total Liab. and Equity	-663,859	Net Profit or Loss	1,172,340	8.2%	Return on Equity -22.3%

555459 GRAMERCY COURT				Proprietary - Corporation	
GRAMERCY COURT		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95825		CR Beds 120 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.8%	
Balance Sheet		Income Statement		Length of Stay 39.0	
Current Assets	10,976,577	Total Charges	18,426,532	Average Wages	24.55
Fixed Assets	2,564,149	Contract Allowance	422,429	2.3%	Skilled Nursing 61.2%
Other Assets	0	Operating Revenue	18,004,103	97.7%	Ancillary Service 38.8%
Total Assets	13,540,726	Operating Expense	18,763,216	104.2%	Current Ratio 0.9
Current Liabilities	12,642,101	Operating Margin	-759,113	-4.2%	Days to Collect 57.7
Long Term Liabilities	72,670	Other Income	1,037,559	5.8%	Avg Payment Days 27.8
Total Equity	825,955	Other Expense	0	0.0%	Depreciation Rate 56.9%
Total Liab. and Equity	13,540,726	Net Profit or Loss	128,466	0.7%	Return on Equity 15.6%

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056168 GRANADA HILLS CONVALESCENT				Proprietary - Corporation	
GRANADA HILLS CONVALESCENT		12/31/2020 366 Days Settled			
GRANADA HILLS, CA 91344		CR Beds 48 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.7%	
		Length of Stay		127.6	
		Average Wages		21.83	
		1.1% Skilled Nursing		97.0%	
		98.9% Ancillary Service		3.0%	
		110.3% Current Ratio		1.2	
		-10.3% Days to Collect		57.2	
		8.2% Avg Payment Days		42.2	
		0.0% Depreciation Rate		83.2%	
		-2.1% Return on Equity		-32.2%	
<hr/>					
056300 GRANADA REHABILITATION & WELLNESS CENTER, LP				Proprietary - Other	
GRANADA REHABILITATION & WELLNESS CENTER, LP		10/31/2020 366 Days Settled			
EUREKA, CA 95503		CR Beds 87 POS Beds 0			
HUMBOLDT		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		86.6%	
		Length of Stay		140.7	
		Average Wages		23.25	
		18.9% Skilled Nursing		68.8%	
		81.1% Ancillary Service		31.2%	
		90.1% Current Ratio		0.2	
		9.9% Days to Collect		(74.4)	
		1.5% Avg Payment Days		118.0	
		0.0% Depreciation Rate		98.5%	
		11.4% Return on Equity		72.0%	

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555137 GRANCELL VILLAGE OF THE JEWISH HOMES FOR THE AGING				Nonprofit - Other	
GRANCELL VILLAGE OF THE JEWISH HOMES FOR THE AGING		8/31/2020 366 Days Settled			
RESEDA, CA 91335		CR Beds 105 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		87.9%	
Balance Sheet		Income Statement		Length of Stay	
				37.7	
Current Assets	11,660,513	Total Charges	15,791,894	Average Wages	
Fixed Assets	15,862,125	Contract Allowance	2,553,811	24.63	
Other Assets	0	Operating Revenue	13,238,083	16.2%	
Total Assets	<u>27,522,638</u>	Operating Expense	17,731,911	83.8%	
Current Liabilities	19,575,720	Operating Margin	-4,493,828	133.9%	
Long Term Liabilities	227,438	Other Income	872,446	-33.9%	
Total Equity	<u>7,719,480</u>	Other Expense	0	6.6%	
Total Liab. and Equity	<u>27,522,638</u>	Net Profit or Loss	<u>(3,621,382)</u>	0.0%	
				Return on Equity	
				-46.9%	
056244 GRAND PARK CONVALESCENT HOSPITAL				Proprietary - Corporation	
GRAND PARK CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90057		CR Beds 151 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		79.7%	
Balance Sheet		Income Statement		Length of Stay	
				41.0	
Current Assets	5,921,438	Total Charges	30,389,272	Average Wages	
Fixed Assets	450,947	Contract Allowance	11,428,544	31.60	
Other Assets	0	Operating Revenue	18,960,728	37.6%	
Total Assets	<u>6,372,385</u>	Operating Expense	22,571,293	62.4%	
Current Liabilities	3,003,855	Operating Margin	-3,610,565	119.0%	
Long Term Liabilities	0	Other Income	4,198,854	-19.0%	
Total Equity	<u>3,368,530</u>	Other Expense	0	22.1%	
Total Liab. and Equity	<u>6,372,385</u>	Net Profit or Loss	<u>588,289</u>	0.0%	
				Depreciation Rate	
				375.9%	
				Return on Equity	
				17.5%	

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055129 GRAND TERRACE HEALTH CARE CENTER				Proprietary - Corporation	
GRAND TERRACE HEALTH CARE CENTER 12/31/2020 366 Days Settled					
GRAND TERRACE, CA 92313				CR Beds 59 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 86.0%	
Balance Sheet		Income Statement		Length of Stay 34.0	
Current Assets	2,916,061	Total Charges	9,371,397	Average Wages 23.88	
Fixed Assets	61,629	Contract Allowance	1,003,723	10.7% Skilled Nursing 69.3%	
Other Assets	-432,412	Operating Revenue	8,367,674	89.3% Ancillary Service 30.7%	
Total Assets	2,545,278	Operating Expense	8,666,807	103.6% Current Ratio 1.2	
Current Liabilities	2,346,151	Operating Margin	-299,133	-3.6% Days to Collect 56.3	
Long Term Liabilities	-1	Other Income	503,958	6.0% Avg Payment Days 43.3	
Total Equity	199,128	Other Expense	0	0.0% Depreciation Rate 1,864.2%	
Total Liab. and Equity	2,545,278	Net Profit or Loss	206,596	2.5% Return on Equity 103.8%	

056363 GRAND VALLEY HEALTH CARE CENTER				Proprietary - Other	
GRAND VALLEY HEALTH CARE CENTER 12/31/2020 366 Days Settled					
VAN NUYS, CA 91405				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NORIDIAN				Occupancy Rate 76.3%	
Balance Sheet		Income Statement		Length of Stay 50.1	
Current Assets	2,001,258	Total Charges	9,519,965	Average Wages 25.42	
Fixed Assets	92,173	Contract Allowance	-1,796,630	-18.9% Skilled Nursing 78.5%	
Other Assets	49,503	Operating Revenue	11,316,595	118.9% Ancillary Service 21.5%	
Total Assets	2,142,934	Operating Expense	11,413,605	100.9% Current Ratio 2.3	
Current Liabilities	875,802	Operating Margin	-97,010	-0.9% Days to Collect 28.4	
Long Term Liabilities	1,057,464	Other Income	114,652	1.0% Avg Payment Days 24.9	
Total Equity	209,668	Other Expense	0	0.0% Depreciation Rate 547.2%	
Total Liab. and Equity	2,142,934	Net Profit or Loss	5,052	0.0% Return on Equity 2.4%	

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555878 GRANITE HILLS HEALTHCARE & WELLNESS CENTRE, LLC				Proprietary - Other	
GRANITE HILLS HEALTHCARE & WELLNESS CENTRE, LLC		9/30/2020 366 Days Settled			
EL CAJON, CA 92021				CR Beds 99	POS Beds 0
SAN DIEGO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	94.9%
Balance Sheet		Income Statement		Length of Stay	122.8
Current Assets	1,233,627	Total Charges	13,127,391	Average Wages	26.34
Fixed Assets	567,209	Contract Allowance	2,573,367	19.6% Skilled Nursing	65.8%
Other Assets	77,490	Operating Revenue	10,554,024	80.4% Ancillary Service	34.2%
Total Assets	1,878,326	Operating Expense	10,606,484	100.5% Current Ratio	0.7
Current Liabilities	1,778,609	Operating Margin	-52,460	-0.5% Days to Collect	(26.4)
Long Term Liabilities	-2,395,000	Other Income	166,219	1.6% Avg Payment Days	138.6
Total Equity	2,494,717	Other Expense	0	0.0% Depreciation Rate	78.2%
Total Liab. and Equity	1,878,326	Net Profit or Loss	113,759	1.1% Return on Equity	4.6%
055315 GRANT CUESTA SUB-ACUTE AND REHABILITATION CENTER				Proprietary - Corporation	
GRANT CUESTA SUB-ACUTE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
MOUNTAIN VIEW, CA 94040				CR Beds 102	POS Beds 0
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	87.2%
Balance Sheet		Income Statement		Length of Stay	55.3
Current Assets	2,203,355	Total Charges	15,794,083	Average Wages	29.98
Fixed Assets	141,044	Contract Allowance	264,081	1.7% Skilled Nursing	77.0%
Other Assets	-342	Operating Revenue	15,530,002	98.3% Ancillary Service	23.0%
Total Assets	2,344,057	Operating Expense	15,819,435	101.9% Current Ratio	(0.1)
Current Liabilities	-17,182,286	Operating Margin	-289,433	-1.9% Days to Collect	48.8
Long Term Liabilities	0	Other Income	794,769	5.1% Avg Payment Days	10.2
Total Equity	19,526,343	Other Expense	0	0.0% Depreciation Rate	46.3%
Total Liab. and Equity	2,344,057	Net Profit or Loss	505,336	3.3% Return on Equity	2.6%

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555755 GREEN ACRES LODGE				Proprietary - Corporation	
GREEN ACRES LODGE		12/31/2020 366 Days Settled			
ROSEMEAD, CA 91770		CR Beds 85		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.7%	
Balance Sheet		Income Statement		Length of Stay 118.2	
Current Assets	4,936,740	Total Charges	14,923,169	Average Wages	20.45
Fixed Assets	504,751	Contract Allowance	5,538,313	37.1% Skilled Nursing	55.0%
Other Assets	0	Operating Revenue	9,384,856	62.9% Ancillary Service	45.0%
Total Assets	5,441,491	Operating Expense	7,726,082	82.3% Current Ratio	2.3
Current Liabilities	2,143,035	Operating Margin	1,658,774	17.7% Days to Collect	23.8
Long Term Liabilities	0	Other Income	2,596	0.0% Avg Payment Days	22.3
Total Equity	3,298,456	Other Expense	0	0.0% Depreciation Rate	47.5%
Total Liab. and Equity	5,441,491	Net Profit or Loss	1,661,370	17.7% Return on Equity	50.4%

055189 GREENFIELD CARE CENTER OF FAIRFIELD				Proprietary - Corporation	
GREENFIELD CARE CENTER OF FAIRFIELD		12/31/2020 366 Days Settled			
FAIRFIELD, CA 94533		CR Beds 90		POS Beds 0	
SOLANO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.8%	
Balance Sheet		Income Statement		Length of Stay 288.0	
Current Assets	7,251,343	Total Charges	7,981,755	Average Wages	22.56
Fixed Assets	125,595	Contract Allowance	-1,139,331	-14.3% Skilled Nursing	83.5%
Other Assets	0	Operating Revenue	9,121,086	114.3% Ancillary Service	16.5%
Total Assets	7,376,938	Operating Expense	8,829,890	96.8% Current Ratio	1.3
Current Liabilities	5,653,717	Operating Margin	291,196	3.2% Days to Collect	286.1
Long Term Liabilities	0	Other Income	274,577	3.0% Avg Payment Days	157.5
Total Equity	1,723,221	Other Expense	0	0.0% Depreciation Rate	94.2%
Total Liab. and Equity	7,376,938	Net Profit or Loss	565,773	6.2% Return on Equity	32.8%

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555066 GREENFIELD CARE CENTER OF FILLMORE, LLC		Proprietary - Corporation	
GREENFIELD CARE CENTER OF FILLMORE, LLC		12/31/2020 366 Days Settled	
FILLMORE, CA 93015		CR Beds 99 POS Beds 0	
VENTURA		Key Performance Ind.	
NORIDIAN		Occupancy Rate 77.7%	
Balance Sheet		Income Statement	
Current Assets	2,100,272	Total Charges	10,797,046
Fixed Assets	2,527,004	Contract Allowance	296,338
Other Assets	1,190,500	Operating Revenue	10,500,708
Total Assets	5,817,776	Operating Expense	10,233,838
Current Liabilities	5,644,315	Operating Margin	266,870
Long Term Liabilities	0	Other Income	723,383
Total Equity	173,461	Other Expense	0
Total Liab. and Equity	5,817,776	Net Profit or Loss	990,253
		2.7%	Skilled Nursing 70.9%
		97.3%	Ancillary Service 29.1%
		97.5%	Current Ratio 0.4
		2.5%	Days to Collect 69.6
		6.9%	Avg Payment Days 57.1
		0.0%	Depreciation Rate 18.2%
		9.4%	Return on Equity 570.9%

056151 GREENFIELD CARE CENTER OF FULLERTON, LLC		Proprietary - Corporation	
GREENFIELD CARE CENTER OF FULLERTON, LLC		12/31/2020 366 Days Settled	
FULLERTON, CA 92835		CR Beds 99 POS Beds 0	
ORANGE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 74.5%	
Balance Sheet		Income Statement	
Current Assets	10,141,973	Total Charges	9,340,429
Fixed Assets	348,735	Contract Allowance	-2,638,103
Other Assets	0	Operating Revenue	11,978,532
Total Assets	10,490,708	Operating Expense	10,404,446
Current Liabilities	7,208,063	Operating Margin	1,574,086
Long Term Liabilities	0	Other Income	540,431
Total Equity	3,282,645	Other Expense	0
Total Liab. and Equity	10,490,708	Net Profit or Loss	2,114,517
		-28.2%	Skilled Nursing 70.8%
		128.2%	Ancillary Service 29.2%
		86.9%	Current Ratio 1.4
		13.1%	Days to Collect 65.1
		4.5%	Avg Payment Days 67.3
		0.0%	Depreciation Rate 49.3%
		17.7%	Return on Equity 64.4%

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056458 GREENFIELD CARE CENTER OF SOUTH GATE		Proprietary - Corporation	
GREENFIELD CARE CENTER OF SOUTH GATE		12/31/2020 366 Days Settled	
SOUTH GATE, CA 90280		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 70.7%	
Balance Sheet		Income Statement	
Current Assets	5,799,963	Total Charges	9,037,817
Fixed Assets	751,137	Contract Allowance	-811,429
Other Assets	0	Operating Revenue	9,849,246
Total Assets	6,551,100	Operating Expense	10,335,382
Current Liabilities	5,480,037	Operating Margin	-486,136
Long Term Liabilities	0	Other Income	689,523
Total Equity	1,071,063	Other Expense	0
Total Liab. and Equity	6,551,100	Net Profit or Loss	203,387
			-9.0%
			109.0%
			104.9%
			-4.9%
			7.0%
			0.0%
			2.1%
			Length of Stay 175.5
			Average Wages 22.73
			Skilled Nursing 58.2%
			Ancillary Service 41.8%
			Current Ratio 1.1
			Days to Collect 65.1
			Avg Payment Days 124.8
			Depreciation Rate 39.9%
			Return on Equity 19.0%
555841 GREENHILLS MANOR		Proprietary - Corporation	
GREENHILLS MANOR		12/31/2020 366 Days Settled	
CAMPBELL, CA 95008		CR Beds 45 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 77.2%	
Balance Sheet		Income Statement	
Current Assets	840,517	Total Charges	2,649,351
Fixed Assets	118,828	Contract Allowance	-545,050
Other Assets	0	Operating Revenue	3,194,401
Total Assets	959,345	Operating Expense	3,339,986
Current Liabilities	483,318	Operating Margin	-145,585
Long Term Liabilities	63,858	Other Income	323,631
Total Equity	412,169	Other Expense	0
Total Liab. and Equity	959,345	Net Profit or Loss	171,430
			-20.6%
			120.6%
			104.6%
			-4.6%
			10.1%
			0.0%
			5.4%
			Length of Stay 908.4
			Average Wages 32.64
			Skilled Nursing 95.8%
			Ancillary Service 4.2%
			Current Ratio 1.7
			Days to Collect 42.7
			Avg Payment Days 16.3
			Depreciation Rate 53.7%
			Return on Equity 41.6%

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056457 GREENRIDGE POST ACUTE		Proprietary - Corporation				
GREENRIDGE POST ACUTE		12/31/2020 366 Days Settled				
EL SOBRANTE, CA 94803		CR Beds 60 POS Beds 0				
CONTRA COSTA		Key Performance Ind.				
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	61.2%			
Balance Sheet		Income Statement		Length of Stay	59.4	
Current Assets	1,511,754	Total Charges	7,644,601	Average Wages	26.34	
Fixed Assets	354,833	Contract Allowance	1,841,496	24.1%	Skilled Nursing	71.4%
Other Assets	0	Operating Revenue	5,803,105	75.9%	Ancillary Service	28.6%
Total Assets	1,866,587	Operating Expense	6,449,958	111.1%	Current Ratio	2.0
Current Liabilities	747,591	Operating Margin	-646,853	-11.1%	Days to Collect	23.6
Long Term Liabilities	1,197,722	Other Income	144,799	2.5%	Avg Payment Days	32.5
Total Equity	-78,726	Other Expense	0	0.0%	Depreciation Rate	28.8%
Total Liab. and Equity	1,866,587	Net Profit or Loss	(502,054)	-8.7%	Return on Equity	637.7%
056111 GRIFFITH PARK HEALTHCARE CENTER		Proprietary - Other				
GRIFFITH PARK HEALTHCARE CENTER		12/31/2020 366 Days Settled				
GLENDALE, CA 91201		CR Beds 94 POS Beds 0				
LOS ANGELES		Key Performance Ind.				
Noridian (CA)		Occupancy Rate	87.2%			
Balance Sheet		Income Statement		Length of Stay	100.0	
Current Assets	10,438,926	Total Charges	10,299,741	Average Wages	25.92	
Fixed Assets	405,776	Contract Allowance	-2,885,943	-28.0%	Skilled Nursing	76.5%
Other Assets	-3,486,882	Operating Revenue	13,185,684	128.0%	Ancillary Service	23.5%
Total Assets	7,357,820	Operating Expense	13,136,929	99.6%	Current Ratio	1.9
Current Liabilities	5,458,149	Operating Margin	48,755	0.4%	Days to Collect	73.6
Long Term Liabilities	117,972	Other Income	1,565,164	11.9%	Avg Payment Days	61.7
Total Equity	1,781,699	Other Expense	0	0.0%	Depreciation Rate	143.8%
Total Liab. and Equity	7,357,820	Net Profit or Loss	1,498,147	11.4%	Return on Equity	84.1%

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055632 GROSSMONT POST ACUTE CARE				Proprietary - Corporation	
GROSSMONT POST ACUTE CARE		12/31/2020 366 Days Settled			
LA MESA, CA 91942		CR Beds 86 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.4%	
Balance Sheet		Income Statement		Length of Stay 23.4	
Current Assets	13,596,598	Total Charges	17,141,519	Average Wages	25.75
Fixed Assets	200,883	Contract Allowance	1,957,175	11.4%	Skilled Nursing 58.4%
Other Assets	715,690	Operating Revenue	15,184,344	88.6%	Ancillary Service 41.6%
Total Assets	14,513,171	Operating Expense	12,436,519	81.9%	Current Ratio 5.9
Current Liabilities	2,307,703	Operating Margin	2,747,825	18.1%	Days to Collect 37.4
Long Term Liabilities	677,817	Other Income	4,149	0.0%	Avg Payment Days 26.7
Total Equity	11,527,651	Other Expense	0	0.0%	Depreciation Rate 41.1%
Total Liab. and Equity	14,513,171	Net Profit or Loss	2,751,974	18.1%	Return on Equity 23.9%
056008 GUARDIAN REHABILITATION HOSPITAL				Proprietary - Corporation	
GUARDIAN REHABILITATION HOSPITAL		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90036		CR Beds 93 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		76.8%	
Balance Sheet		Income Statement		Length of Stay 56.3	
Current Assets	4,156,287	Total Charges	10,710,639	Average Wages	24.40
Fixed Assets	105,564	Contract Allowance	-1,710,577	-16.0%	Skilled Nursing 66.7%
Other Assets	835	Operating Revenue	12,421,216	116.0%	Ancillary Service 33.3%
Total Assets	4,262,686	Operating Expense	11,994,129	96.6%	Current Ratio 7.0
Current Liabilities	592,996	Operating Margin	427,087	3.4%	Days to Collect 39.9
Long Term Liabilities	2,255,444	Other Income	477,387	3.8%	Avg Payment Days 18.1
Total Equity	1,414,246	Other Expense	0	0.0%	Depreciation Rate 646.7%
Total Liab. and Equity	4,262,686	Net Profit or Loss	887,111	7.1%	Return on Equity 62.7%

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055410 HACIENDA POST ACUTE, INC				Proprietary - Other	
HACIENDA POST ACUTE, INC		12/31/2020 366 Days Settled			
HANFORD, CA 93230				CR Beds 131 POS Beds 0	
KINGS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.7%
				Length of Stay	204.1
				Average Wages	19.10
				30.8% Skilled Nursing	89.9%
				69.2% Ancillary Service	10.1%
				114.2% Current Ratio	0.9
				-14.2% Days to Collect	29.7
				13.8% Avg Payment Days	91.6
				0.0% Depreciation Rate	45.5%
				-0.4% Return on Equity	-8.1%

Balance Sheet		Income Statement			
Current Assets	2,223,908	Total Charges	11,933,509		
Fixed Assets	682,334	Contract Allowance	3,675,622		
Other Assets	45,890	Operating Revenue	8,257,887		
Total Assets	2,952,132	Operating Expense	9,428,591		
Current Liabilities	2,550,866	Operating Margin	-1,170,704		
Long Term Liabilities	15,548	Other Income	1,139,370		
Total Equity	385,718	Other Expense	0		
Total Liab. and Equity	2,952,132	Net Profit or Loss	(31,334)		

056288 HANFORD POST ACUTE				Proprietary - Partnership	
HANFORD POST ACUTE		12/31/2020 366 Days Settled			
HANFORD, CA 93230				CR Beds 124 POS Beds 0	
KINGS				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	61.7%
				Length of Stay	150.5
				Average Wages	22.10
				22.9% Skilled Nursing	59.3%
				77.1% Ancillary Service	40.7%
				91.0% Current Ratio	3.6
				9.0% Days to Collect	256.2
				4.5% Avg Payment Days	21.3
				0.0% Depreciation Rate	477.7%
				13.4% Return on Equity	31.8%

Balance Sheet		Income Statement			
Current Assets	7,014,982	Total Charges	12,695,534		
Fixed Assets	87,967	Contract Allowance	2,913,594		
Other Assets	0	Operating Revenue	9,781,940		
Total Assets	7,102,949	Operating Expense	8,904,398		
Current Liabilities	1,967,581	Operating Margin	877,542		
Long Term Liabilities	998,526	Other Income	436,558		
Total Equity	4,136,842	Other Expense	0		
Total Liab. and Equity	7,102,949	Net Profit or Loss	1,314,100		

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056192 HARBOR POST ACUTE CARE CENTER				Proprietary - Other	
HARBOR POST ACUTE CARE CENTER		12/31/2020 366 Days Settled			
TORRANCE, CA 90502		CR Beds 127 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.4%	
		Length of Stay		230.7	
		Average Wages		23.30	
		1.5% Skilled Nursing		78.4%	
		98.5% Ancillary Service		21.6%	
		106.3% Current Ratio		1.6	
		-6.3% Days to Collect		30.2	
		5.7% Avg Payment Days		95.9	
		0.0% Depreciation Rate		57.7%	
		-0.6% Return on Equity		-2.7%	
<hr/>					
055742 HARBOR VILLA CARE CENTER				Proprietary - Other	
HARBOR VILLA CARE CENTER		12/31/2020 366 Days Settled			
ANAHEIM, CA 92805		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.6%	
		Length of Stay		90.2	
		Average Wages		25.18	
		9.6% Skilled Nursing		69.8%	
		90.4% Ancillary Service		30.2%	
		90.9% Current Ratio		1.6	
		9.1% Days to Collect		40.2	
		2.1% Avg Payment Days		38.2	
		0.0% Depreciation Rate		41.6%	
		11.2% Return on Equity		109.2%	

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055544 HARVARD CREEK POST ACUTE				Proprietary - Other		
HARVARD CREEK POST ACUTE		12/31/2020 335 Days Settled				
COVINA, CA 91722		1/31/2020 31 Days Settled		CR Beds 59 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.1%	
Balance Sheet		Income Statement		Length of Stay	140.1	
Current Assets	3,024,515	Total Charges	6,679,622	Average Wages	19.01	
Fixed Assets	19,542	Contract Allowance	-771,939	-11.6%	Skilled Nursing	69.4%
Other Assets	180,000	Operating Revenue	7,451,561	111.6%	Ancillary Service	30.6%
Total Assets	3,224,057	Operating Expense	6,158,152	82.6%	Current Ratio	1.7
Current Liabilities	1,763,098	Operating Margin	1,293,409	17.4%	Days to Collect	77.0
Long Term Liabilities	-150,000	Other Income	17,552	0.2%	Avg Payment Days	40.3
Total Equity	1,610,959	Other Expense	0	0.0%	Depreciation Rate	2,497.4%
Total Liab. and Equity	3,224,057	Net Profit or Loss	1,310,961	17.6%	Return on Equity	81.4%

055544 HARVARD CREEK POST ACUTE				Proprietary - Corporation		
HARVARD CREEK POST ACUTE		12/31/2020 335 Days Settled				
COVINA, CA 91722		1/31/2020 31 Days Settled		CR Beds 59 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.1%	
Balance Sheet		Income Statement		Length of Stay	329.6	
Current Assets	1,777,408	Total Charges	441,986	Average Wages	19.01	
Fixed Assets	53,411	Contract Allowance	-29,640	-6.7%	Skilled Nursing	83.2%
Other Assets	119,237	Operating Revenue	471,626	106.7%	Ancillary Service	16.8%
Total Assets	1,950,056	Operating Expense	494,902	104.9%	Current Ratio	2.6
Current Liabilities	691,985	Operating Margin	-23,276	-4.9%	Days to Collect	349.1
Long Term Liabilities	0	Other Income	192	0.0%	Avg Payment Days	497.3
Total Equity	1,258,071	Other Expense	0	0.0%	Depreciation Rate	0.5%
Total Liab. and Equity	1,950,056	Net Profit or Loss	(23,085)	-4.9%	Return on Equity	-1.8%

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555677 HAWTHORNE HEALTHCARE & WELLNESS CENTRE, LP				Proprietary - Other	
HAWTHORNE HEALTHCARE & WELLNESS CENTRE, LP				6/30/2020 366 Days Settled	
HAWTHORNE, CA 90250				CR Beds 88 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	83.2%
Balance Sheet		Income Statement		Length of Stay	63.5
Current Assets	1,603,411	Total Charges	12,119,768	Average Wages	24.98
Fixed Assets	297,213	Contract Allowance	3,389,136	28.0% Skilled Nursing	63.7%
Other Assets	391,378	Operating Revenue	8,730,632	72.0% Ancillary Service	36.3%
Total Assets	2,292,002	Operating Expense	9,521,559	109.1% Current Ratio	0.7
Current Liabilities	2,347,947	Operating Margin	-790,927	-9.1% Days to Collect	(3.5)
Long Term Liabilities	-1,215,000	Other Income	309,061	3.5% Avg Payment Days	142.2
Total Equity	1,159,055	Other Expense	0	0.0% Depreciation Rate	143.1%
Total Liab. and Equity	2,292,002	Net Profit or Loss	(481,866)	-5.5% Return on Equity	-41.6%
055338 HAYWARD CONVALESCENT HOSPITAL				Proprietary - Corporation	
HAYWARD CONVALESCENT HOSPITAL				12/31/2020 366 Days Settled	
HAYWARD, CA 94541				CR Beds 99 POS Beds 0	
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	75.4%
Balance Sheet		Income Statement		Length of Stay	329.2
Current Assets	5,013,976	Total Charges	11,379,363	Average Wages	21.46
Fixed Assets	146,136	Contract Allowance	3,340,082	29.4% Skilled Nursing	94.6%
Other Assets	327,908	Operating Revenue	8,039,281	70.6% Ancillary Service	5.4%
Total Assets	5,488,020	Operating Expense	8,741,837	108.7% Current Ratio	1.2
Current Liabilities	4,162,549	Operating Margin	-702,556	-8.7% Days to Collect	150.3
Long Term Liabilities	5,184,582	Other Income	220,388	2.7% Avg Payment Days	106.9
Total Equity	-3,859,111	Other Expense	0	0.0% Depreciation Rate	123.5%
Total Liab. and Equity	5,488,020	Net Profit or Loss	(482,168)	-6.0% Return on Equity	12.5%

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055874 HAYWARD HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
HAYWARD HEALTHCARE & WELLNESS CENTER		8/31/2020 366 Days Settled			
HAYWARD, CA 94545				CR Beds 99	POS Beds 0
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	87.6%
				Length of Stay	112.5
				Average Wages	29.75
				16.7%	Skilled Nursing 63.9%
				83.3%	Ancillary Service 36.1%
				104.3%	Current Ratio 1.2
				-4.3%	Days to Collect (26.9)
				1.7%	Avg Payment Days 99.8
				0.0%	Depreciation Rate 163.6%
				-2.6%	Return on Equity -6.8%
Balance Sheet		Income Statement			
Current Assets	2,190,685	Total Charges	13,650,844		
Fixed Assets	345,581	Contract Allowance	2,286,328		
Other Assets	33,903	Operating Revenue	11,364,516		
Total Assets	2,570,169	Operating Expense	11,856,764		
Current Liabilities	1,773,214	Operating Margin	-492,248		
Long Term Liabilities	-3,550,000	Other Income	196,429		
Total Equity	4,346,955	Other Expense	0		
Total Liab. and Equity	2,570,169	Net Profit or Loss	(295,819)		
056447 HAYWARD HILLS HEALTH CARE CENTER				Proprietary - Other	
HAYWARD HILLS HEALTH CARE CENTER		12/31/2020 366 Days Settled			
HAYWARD, CA 94541				CR Beds 74	POS Beds 0
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.0%
				Length of Stay	176.8
				Average Wages	26.82
				16.0%	Skilled Nursing 79.9%
				84.0%	Ancillary Service 20.1%
				103.1%	Current Ratio 0.6
				-3.1%	Days to Collect 36.4
				7.5%	Avg Payment Days 31.5
				0.0%	Depreciation Rate 58.1%
				4.5%	Return on Equity 5.6%
Balance Sheet		Income Statement			
Current Assets	1,154,138	Total Charges	12,024,758		
Fixed Assets	789,268	Contract Allowance	1,920,298		
Other Assets	148,683	Operating Revenue	10,104,460		
Total Assets	2,092,089	Operating Expense	10,415,382		
Current Liabilities	1,798,508	Operating Margin	-310,922		
Long Term Liabilities	-7,789,075	Other Income	761,382		
Total Equity	8,082,656	Other Expense	0		
Total Liab. and Equity	2,092,089	Net Profit or Loss	450,460		

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555820 HEALDSBURG SENIOR LIVING COMMUNITY				Proprietary - Corporation	
HEALDSBURG SENIOR LIVING COMMUNITY		12/31/2020 366 Days Settled			
HEALDSBURG, CA 95448				CR Beds 110 POS Beds 0	
SONOMA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.5%
				Length of Stay	364.4
				Average Wages	27.34
				5.0% Skilled Nursing	35.9%
				95.0% Ancillary Service	13.0%
				88.7% Current Ratio	3.1
				11.3% Days to Collect	26.8
				0.4% Avg Payment Days	25.7
				0.0% Depreciation Rate	4.2%
				11.7% Return on Equity	10.8%

Balance Sheet		Income Statement			
Current Assets	2,084,275	Total Charges	9,536,511		
Fixed Assets	11,485,926	Contract Allowance	478,137		
Other Assets	6,681,782	Operating Revenue	9,058,374		
Total Assets	20,251,983	Operating Expense	8,036,923		
Current Liabilities	680,237	Operating Margin	1,021,451		
Long Term Liabilities	9,751,166	Other Income	37,557		
Total Equity	9,820,580	Other Expense	0		
Total Liab. and Equity	20,251,983	Net Profit or Loss	1,059,008		

555524 HEALTH CARE CTR AT THE FORUM AT RANCHO SAN ANTONIO				Proprietary - Corporation	
HEALTH CARE CTR AT THE FORUM AT RANCHO SAN ANTONIO		6/30/2020 366 Days Settled			
CUPERTINO, CA 95014				CR Beds 106 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	133.8%
				Length of Stay	259.6
				Average Wages	29.09
				13.6% Skilled Nursing	21.3%
				86.4% Ancillary Service	5.7%
				134.4% Current Ratio	2.1
				-34.4% Days to Collect	117.6
				32.3% Avg Payment Days	97.0
				0.0% Depreciation Rate	2.9%
				-2.1% Return on Equity	-0.7%

Balance Sheet		Income Statement			
Current Assets	55,353,022	Total Charges	34,563,997		
Fixed Assets	57,270,643	Contract Allowance	4,686,127		
Other Assets	33,007,690	Operating Revenue	29,877,870		
Total Assets	145,631,355	Operating Expense	40,153,457		
Current Liabilities	26,098,440	Operating Margin	-10,275,587		
Long Term Liabilities	29,932,704	Other Income	9,649,660		
Total Equity	89,600,211	Other Expense	0		
Total Liab. and Equity	145,631,355	Net Profit or Loss	(625,927)		

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055693 HEALTHCARE CENTER OF BELLA VISTA				Proprietary - Corporation	
HEALTHCARE CENTER OF BELLA VISTA 12/31/2020 366 Days Settled					
ONTARIO, CA 91764				CR Beds 59 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 87.1%	
Balance Sheet		Income Statement		Length of Stay 111.3	
Current Assets	391,262	Total Charges	7,732,326	Average Wages 26.80	
Fixed Assets	132,392	Contract Allowance	1,808,926	23.4%	Skilled Nursing 67.2%
Other Assets	1,207,033	Operating Revenue	5,923,400	76.6%	Ancillary Service 32.8%
Total Assets	<u>1,730,687</u>	Operating Expense	7,184,971	121.3%	Current Ratio 0.3
Current Liabilities	1,445,898	Operating Margin	-1,261,571	-21.3%	Days to Collect (55.6)
Long Term Liabilities	1,910,000	Other Income	467,908	7.9%	Avg Payment Days 144.0
Total Equity	-1,625,211	Other Expense	0	0.0%	Depreciation Rate 193.3%
Total Liab. and Equity	<u>1,730,687</u>	Net Profit or Loss	<u>(793,663)</u>	-13.4%	Return on Equity 48.8%

055674 HEALTHCARE CENTER OF ORANGE COUNTY				Proprietary - Other	
HEALTHCARE CENTER OF ORANGE COUNTY 12/31/2020 366 Days Settled					
BUENA PARK, CA 90620				CR Beds 99 POS Beds 0	
ORANGE				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate 85.6%	
Balance Sheet		Income Statement		Length of Stay 95.1	
Current Assets	3,544,950	Total Charges	19,730,139	Average Wages 22.22	
Fixed Assets	394,816	Contract Allowance	2,055,674	10.4%	Skilled Nursing 90.1%
Other Assets	6,239,479	Operating Revenue	17,674,465	89.6%	Ancillary Service 9.9%
Total Assets	<u>10,179,245</u>	Operating Expense	17,464,181	98.8%	Current Ratio 0.4
Current Liabilities	8,243,229	Operating Margin	210,284	1.2%	Days to Collect 69.3
Long Term Liabilities	197,155	Other Income	1,229,965	7.0%	Avg Payment Days 88.6
Total Equity	1,738,861	Other Expense	0	0.0%	Depreciation Rate 177.0%
Total Liab. and Equity	<u>10,179,245</u>	Net Profit or Loss	<u>1,297,891</u>	7.3%	Return on Equity 74.6%

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055626 HEALTHCARE CENTRE OF FRESNO				Proprietary - Other	
HEALTHCARE CENTRE OF FRESNO		12/31/2020 366 Days Settled			
FRESNO, CA 93721		CR Beds 155 POS Beds 0			
FRESNO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		103.2%	
		Length of Stay		121.3	
		Average Wages		22.05	
		25.1% Skilled Nursing		65.8%	
		74.9% Ancillary Service		30.9%	
		117.7% Current Ratio		1.0	
		-17.7% Days to Collect		54.8	
		10.5% Avg Payment Days		132.7	
		0.0% Depreciation Rate		53.0%	
		-7.2% Return on Equity		38.3%	
<hr/>					
055017 HEARTS & HANDS, POST ACUTE CARE & REHAB CENTER				Proprietary - Corporation	
HEARTS & HANDS, POST ACUTE CARE & REHAB CENTER		12/31/2020 366 Days Settled			
SANTA CRUZ, CA 95062		CR Beds 144 POS Beds 0			
SANTA CRUZ		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		70.9%	
		Length of Stay		181.3	
		Average Wages		24.09	
		-3.8% Skilled Nursing		85.5%	
		103.8% Ancillary Service		14.5%	
		95.2% Current Ratio		0.6	
		4.8% Days to Collect		53.7	
		7.6% Avg Payment Days		145.4	
		0.0% Depreciation Rate		75.3%	
		12.3% Return on Equity		-262.5%	

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555184 HEARTWOOD AVENUE HEALTHCARE				Proprietary - Other	
HEARTWOOD AVENUE HEALTHCARE		12/31/2020 366 Days Settled			
VALLEJO, CA 94590		CR Beds 60 POS Beds 0			
SOLANO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		67.0%	
Balance Sheet		Income Statement		Length of Stay	
				272.3	
Current Assets	5,908,316	Total Charges	7,913,957	Average Wages	
Fixed Assets	29,867	Contract Allowance	3,416,548	27.05	
Other Assets	32,264	Operating Revenue	4,497,409	43.2%	
Total Assets	5,970,447	Operating Expense	4,406,548	56.8%	
Current Liabilities	733,818	Operating Margin	90,861	98.0%	
Long Term Liabilities	692,482	Other Income	406,870	2.0%	
Total Equity	4,544,147	Other Expense	0	9.0%	
Total Liab. and Equity	5,970,447	Net Profit or Loss	497,733	0.0%	
				11.1%	
				11.0%	
555902 HEIGHT STREET SKILLED CARE				Proprietary - Other	
HEIGHT STREET SKILLED CARE		12/31/2020 366 Days Settled			
BAKERSFIELD, CA 93305		CR Beds 237 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		32.0%	
Balance Sheet		Income Statement		Length of Stay	
				156.7	
Current Assets	4,619,184	Total Charges	10,854,106	Average Wages	
Fixed Assets	140,026	Contract Allowance	437,634	23.16	
Other Assets	198,143	Operating Revenue	10,416,472	4.0%	
Total Assets	4,957,353	Operating Expense	10,576,907	96.0%	
Current Liabilities	3,278,553	Operating Margin	-160,435	101.5%	
Long Term Liabilities	2,353,106	Other Income	195,271	-1.5%	
Total Equity	-674,306	Other Expense	0	1.9%	
Total Liab. and Equity	4,957,353	Net Profit or Loss	34,836	0.0%	
				0.3%	
				-5.2%	

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055183 HERITAGE GARDENS HEALTH CARE CENTER				Proprietary - Corporation	
HERITAGE GARDENS HEALTH CARE CENTER		12/31/2020 366 Days Settled			
LOMA LINDA, CA 92354				CR Beds 110 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.7%
				Length of Stay	86.9
				Average Wages	20.68
				2.0% Skilled Nursing	73.0%
				98.0% Ancillary Service	27.0%
				94.9% Current Ratio	3.8
				5.1% Days to Collect	58.7
				0.1% Avg Payment Days	24.5
				0.0% Depreciation Rate	40.1%
				4.1% Return on Equity	10.0%

055989 HERITAGE MANOR				Proprietary - Other	
HERITAGE MANOR		12/31/2020 366 Days Settled			
MONTEREY PARK, CA 91754				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	83.6%
				Length of Stay	131.7
				Average Wages	21.38
				33.5% Skilled Nursing	70.0%
				66.5% Ancillary Service	30.0%
				93.0% Current Ratio	4.3
				7.0% Days to Collect	71.1
				1.8% Avg Payment Days	53.9
				0.0% Depreciation Rate	126.6%
				8.6% Return on Equity	13.3%

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555888 HERITAGE ON THE MARINA				Nonprofit - Other	
HERITAGE ON THE MARINA		12/31/2020 366 Days Settled			
SAN FRANCISCO, CA 94123		CR Beds 32 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		59.5%	
Balance Sheet		Income Statement		Length of Stay 174.3	
Current Assets	881,950	Total Charges	8,520,191	Average Wages 32.22	
Fixed Assets	18,100,998	Contract Allowance	199,552	2.3%	Skilled Nursing 38.1%
Other Assets	76,069,731	Operating Revenue	8,320,639	97.7%	Ancillary Service 2.8%
Total Assets	95,052,679	Operating Expense	14,056,986	168.9%	Current Ratio 1.0
Current Liabilities	866,220	Operating Margin	-5,736,347	-68.9%	Days to Collect 13.3
Long Term Liabilities	7,540,723	Other Income	7,376,753	88.7%	Avg Payment Days 19.6
Total Equity	86,645,736	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	95,052,679	Net Profit or Loss	1,333,213	16.0%	Return on Equity 1.5%
555514 HERITAGE PARK NURSING CENTER				Proprietary - Corporation	
HERITAGE PARK NURSING CENTER		12/31/2020 366 Days Settled			
UPLAND, CA 91786		CR Beds 70 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.3%	
Balance Sheet		Income Statement		Length of Stay 50.7	
Current Assets	5,380,889	Total Charges	8,970,269	Average Wages 22.02	
Fixed Assets	155,231	Contract Allowance	1,906,137	21.2%	Skilled Nursing 70.5%
Other Assets	0	Operating Revenue	7,064,132	78.8%	Ancillary Service 29.5%
Total Assets	5,536,120	Operating Expense	9,155,788	129.6%	Current Ratio 1.0
Current Liabilities	5,462,639	Operating Margin	-2,091,656	-29.6%	Days to Collect 39.0
Long Term Liabilities	27,432	Other Income	538,806	7.6%	Avg Payment Days 24.0
Total Equity	46,049	Other Expense	0	0.0%	Depreciation Rate 700.4%
Total Liab. and Equity	5,536,120	Net Profit or Loss	(1,553,503)	-22.0%	Return on Equity -3,373.6%

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056308 HERITAGE REHABILITATION CENTER		Proprietary - Other	
HERITAGE REHABILITATION CENTER		12/31/2020 366 Days Settled	
TORRANCE, CA 90502		CR Beds 161 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	70.7%
Balance Sheet		Income Statement	
Current Assets	6,704,375	Total Charges	19,529,139
Fixed Assets	359,266	Contract Allowance	3,074,113
Other Assets	0	Operating Revenue	16,455,026
Total Assets	<u>7,063,641</u>	Operating Expense	16,513,135
Current Liabilities	4,292,766	Operating Margin	-58,109
Long Term Liabilities	0	Other Income	929,536
Total Equity	<u>2,770,875</u>	Other Expense	0
Total Liab. and Equity	<u>7,063,641</u>	Net Profit or Loss	<u>871,427</u>
		15.7%	Skilled Nursing 69.2%
		84.3%	Ancillary Service 30.8%
		100.4%	Current Ratio 1.6
		-0.4%	Days to Collect 69.9
		5.6%	Avg Payment Days 75.6
		0.0%	Depreciation Rate 77.5%
		5.3%	Return on Equity 31.4%

555831 HERMAN HEALTH CARE CENTER		Proprietary - Other	
HERMAN HEALTH CARE CENTER		12/31/2020 366 Days Submitted	
SAN JOSE, CA 95125		CR Beds 99 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.9%
Balance Sheet		Income Statement	
Current Assets	4,124,259	Total Charges	15,163,757
Fixed Assets	53,072	Contract Allowance	1,461,089
Other Assets	3,040,477	Operating Revenue	13,702,668
Total Assets	<u>7,217,808</u>	Operating Expense	12,484,241
Current Liabilities	3,893,601	Operating Margin	1,218,427
Long Term Liabilities	604,596	Other Income	856,431
Total Equity	<u>2,719,611</u>	Other Expense	0
Total Liab. and Equity	<u>7,217,808</u>	Net Profit or Loss	<u>2,074,858</u>
		9.6%	Skilled Nursing 93.2%
		90.4%	Ancillary Service 6.8%
		91.1%	Current Ratio 1.1
		8.9%	Days to Collect 99.1
		6.3%	Avg Payment Days 86.9
		0.0%	Depreciation Rate 1,321.2%
		15.1%	Return on Equity 76.3%

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055856 HIGH VALLEY LODGE				Proprietary - Corporation	
HIGH VALLEY LODGE		12/31/2020 366 Days Settled			
SUNLAND, CA 91040				CR Beds 50 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.1%	
Balance Sheet		Income Statement		Length of Stay 253.0	
Current Assets	2,072,241	Total Charges	5,907,289	Average Wages	22.57
Fixed Assets	112,242	Contract Allowance	631,217	10.7% Skilled Nursing	76.9%
Other Assets	0	Operating Revenue	5,276,072	89.3% Ancillary Service	23.1%
Total Assets	2,184,483	Operating Expense	5,023,502	95.2% Current Ratio	1.6
Current Liabilities	1,332,454	Operating Margin	252,570	4.8% Days to Collect	31.1
Long Term Liabilities	189,207	Other Income	180,726	3.4% Avg Payment Days	52.6
Total Equity	662,822	Other Expense	0	0.0% Depreciation Rate	133.6%
Total Liab. and Equity	2,184,483	Net Profit or Loss	433,296	8.2% Return on Equity	65.4%
055650 HIGHLAND CARE CENTER OF REDLANDS				Proprietary - Other	
HIGHLAND CARE CENTER OF REDLANDS		12/31/2020 366 Days Settled			
REDLANDS, CA 92374				CR Beds 80 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 74.6%	
Balance Sheet		Income Statement		Length of Stay 95.0	
Current Assets	5,914,888	Total Charges	11,168,545	Average Wages	24.18
Fixed Assets	326,534	Contract Allowance	3,085,054	27.6% Skilled Nursing	78.5%
Other Assets	117,804	Operating Revenue	8,083,491	72.4% Ancillary Service	21.5%
Total Assets	6,359,226	Operating Expense	7,065,333	87.4% Current Ratio	9.5
Current Liabilities	623,352	Operating Margin	1,018,158	12.6% Days to Collect	37.2
Long Term Liabilities	658,805	Other Income	713,102	8.8% Avg Payment Days	32.0
Total Equity	5,077,069	Other Expense	0	0.0% Depreciation Rate	38.1%
Total Liab. and Equity	6,359,226	Net Profit or Loss	1,731,260	21.4% Return on Equity	34.1%

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056024 HIGHLAND PALMS HEALTHCARE CENTER				Proprietary - Corporation		
HIGHLAND PALMS HEALTHCARE CENTER 12/31/2020 366 Days Settled						
HIGHLAND, CA 92346				CR Beds 99 POS Beds 0		
SAN BERNARDINO				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.9%	
Balance Sheet		Income Statement		Length of Stay	77.6	
Current Assets	50,520,426	Total Charges	10,884,973	Average Wages	22.94	
Fixed Assets	520,094	Contract Allowance	-624,120	-5.7%	Skilled Nursing	67.0%
Other Assets	3,540,576	Operating Revenue	11,509,093	105.7%	Ancillary Service	33.0%
Total Assets	54,581,096	Operating Expense	10,782,517	93.7%	Current Ratio	1.3
Current Liabilities	38,501,628	Operating Margin	726,576	6.3%	Days to Collect	45.4
Long Term Liabilities	567,928	Other Income	525,515	4.6%	Avg Payment Days	50.1
Total Equity	15,511,540	Other Expense	0	0.0%	Depreciation Rate	47.6%
Total Liab. and Equity	54,581,096	Net Profit or Loss	1,252,091	10.9%	Return on Equity	8.1%
555165 HIGHLAND PARK SKILLED NURSING AND WELLNESS CENTER				Proprietary - Other		
HIGHLAND PARK SKILLED NURSING AND WELLNESS CENTER 12/31/2020 366 Days Settled						
LOS ANGELES, CA 90042				CR Beds 59 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.6%	
Balance Sheet		Income Statement		Length of Stay	136.5	
Current Assets	3,249,637	Total Charges	8,441,917	Average Wages	26.19	
Fixed Assets	171,016	Contract Allowance	1,583,336	18.8%	Skilled Nursing	61.1%
Other Assets	100,361	Operating Revenue	6,858,581	81.2%	Ancillary Service	38.9%
Total Assets	3,521,014	Operating Expense	7,024,163	102.4%	Current Ratio	1.9
Current Liabilities	1,738,553	Operating Margin	-165,582	-2.4%	Days to Collect	73.7
Long Term Liabilities	-1,100,000	Other Income	488,750	7.1%	Avg Payment Days	152.1
Total Equity	2,882,461	Other Expense	0	0.0%	Depreciation Rate	131.7%
Total Liab. and Equity	3,521,014	Net Profit or Loss	323,168	4.7%	Return on Equity	11.2%

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555135 HIGHLAND SPRINGS CARE CENTER				Proprietary - Corporation	
HIGHLAND SPRINGS CARE CENTER		12/31/2020 366 Days Settled			
BEAUMONT, CA 92223		CR Beds 87 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		91.9%	
Balance Sheet		Income Statement		Length of Stay 85.1	
Current Assets	4,621,365	Total Charges	11,754,433	Average Wages	22.01
Fixed Assets	1,049	Contract Allowance	2,683,706	22.8%	Skilled Nursing 61.3%
Other Assets	0	Operating Revenue	9,070,727	77.2%	Ancillary Service 38.7%
Total Assets	4,622,414	Operating Expense	8,054,708	88.8%	Current Ratio 2.7
Current Liabilities	1,714,372	Operating Margin	1,016,019	11.2%	Days to Collect 84.6
Long Term Liabilities	0	Other Income	15	0.0%	Avg Payment Days 17.9
Total Equity	2,908,042	Other Expense	0	0.0%	Depreciation Rate 1,226.3%
Total Liab. and Equity	4,622,414	Net Profit or Loss	1,016,034	11.2%	Return on Equity 34.9%
555630 HILLCREST HEIGHTS HEALTHCARE CENTER				Proprietary - Other	
HILLCREST HEIGHTS HEALTHCARE CENTER		1/31/2020 365 Days Settled			
SAN DIEGO, CA 92103		CR Beds 96 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NORIDIAN		Occupancy Rate		92.4%	
Balance Sheet		Income Statement		Length of Stay 285.8	
Current Assets	1,728,924	Total Charges	8,256,979	Average Wages	22.33
Fixed Assets	1,901,736	Contract Allowance	899,904	10.9%	Skilled Nursing 78.2%
Other Assets	-3,030,652	Operating Revenue	7,357,075	89.1%	Ancillary Service 21.8%
Total Assets	600,008	Operating Expense	9,512,467	129.3%	Current Ratio 2.4
Current Liabilities	725,580	Operating Margin	-2,155,392	-29.3%	Days to Collect 44.4
Long Term Liabilities	2,109,476	Other Income	2,066	0.0%	Avg Payment Days 13.8
Total Equity	-2,235,048	Other Expense	0	0.0%	Depreciation Rate 71.7%
Total Liab. and Equity	600,008	Net Profit or Loss	(2,235,048)	-30.4%	Return on Equity 100.0%

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055975 HILLCREST MANOR SANITARIUM		Proprietary - Other	
HILLCREST MANOR SANITARIUM	9/30/2020 366 Days Settled		
NATIONAL CITY, CA 91950	CR Beds 0		POS Beds 0
SAN DIEGO	Key Performance Ind.		
BLUE CROSS (CALIFORNIA)	Occupancy Rate		0.0%
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

555890 HILLCREST NURSING HOME		Proprietary - Corporation	
HILLCREST NURSING HOME	12/31/2020 366 Days Settled		
SAN BERNARDINO, CA 92407	CR Beds 59		POS Beds 0
SAN BERNARDINO	Key Performance Ind.		
PALMETTO (CALIFORNIA)	Occupancy Rate		98.2%
Balance Sheet		Income Statement	
Current Assets	6,427,085	Total Charges	6,189,016
Fixed Assets	570,342	Contract Allowance	-1,991,101
Other Assets	300,000	Operating Revenue	8,180,117
Total Assets	7,297,427	Operating Expense	5,690,255
Current Liabilities	4,827,971	Operating Margin	2,489,862
Long Term Liabilities	0	Other Income	0
Total Equity	2,469,456	Other Expense	0
Total Liab. and Equity	7,297,427	Net Profit or Loss	2,417,106

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555127 HILLCREST POST ACUTE				Proprietary - Corporation	
HILLCREST POST ACUTE		12/31/2020 366 Days Settled			
PETALUMA, CA 94952		CR Beds 59		POS Beds 0	
SONOMA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		87.3%	
Balance Sheet		Income Statement		Length of Stay 62.7	
Current Assets	2,614,662	Total Charges	8,586,930	Average Wages	24.65
Fixed Assets	426,808	Contract Allowance	-909,365	-10.6%	Skilled Nursing 81.8%
Other Assets	782,527	Operating Revenue	9,496,295	110.6%	Ancillary Service 18.2%
Total Assets	3,823,997	Operating Expense	8,702,334	91.6%	Current Ratio 1.0
Current Liabilities	2,694,827	Operating Margin	793,961	8.4%	Days to Collect 30.3
Long Term Liabilities	0	Other Income	206,372	2.2%	Avg Payment Days 23.5
Total Equity	1,129,170	Other Expense	0	0.0%	Depreciation Rate 171.8%
Total Liab. and Equity	3,823,997	Net Profit or Loss	1,000,333	10.5%	Return on Equity 88.6%
555712 HILLVIEW CONVALESCENT HOSPITAL				Proprietary - Partnership	
HILLVIEW CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
MORGAN HILL, CA 95037		CR Beds 52		POS Beds 0	
SANTA CLARA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		92.5%	
Balance Sheet		Income Statement		Length of Stay 195.7	
Current Assets	1,598,059	Total Charges	5,264,041	Average Wages	26.72
Fixed Assets	267,860	Contract Allowance	291,816	5.5%	Skilled Nursing 98.4%
Other Assets	0	Operating Revenue	4,972,225	94.5%	Ancillary Service 1.6%
Total Assets	1,865,919	Operating Expense	5,027,804	101.1%	Current Ratio 3.2
Current Liabilities	503,312	Operating Margin	-55,579	-1.1%	Days to Collect 62.1
Long Term Liabilities	907,872	Other Income	32,755	0.7%	Avg Payment Days 10.8
Total Equity	454,735	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	1,865,919	Net Profit or Loss	(22,824)	-0.5%	Return on Equity -5.0%

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555578 HOLIDAY MANOR CARE CENTER				Proprietary - Other	
HOLIDAY MANOR CARE CENTER		12/31/2020 366 Days Settled			
CANOGA PARK, CA 91306		CR Beds 94 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.5%	
Balance Sheet		Income Statement		Length of Stay 138.7	
Current Assets	3,201,655	Total Charges	10,140,872	Average Wages	23.15
Fixed Assets	100,996	Contract Allowance	-3,282,708	-32.4%	Skilled Nursing 68.1%
Other Assets	7,231,213	Operating Revenue	13,423,580	132.4%	Ancillary Service 31.9%
Total Assets	10,533,864	Operating Expense	11,681,639	87.0%	Current Ratio 0.5
Current Liabilities	6,437,523	Operating Margin	1,741,941	13.0%	Days to Collect 63.4
Long Term Liabilities	-249,315	Other Income	1,348,402	10.0%	Avg Payment Days 109.2
Total Equity	4,345,656	Other Expense	0	0.0%	Depreciation Rate 658.7%
Total Liab. and Equity	10,533,864	Net Profit or Loss	3,090,343	23.0%	Return on Equity 71.1%
055115 HOLLENBECK PALMS				Nonprofit - Church	
HOLLENBECK PALMS		6/30/2020 366 Days Settled			
LOS ANGELES, CA 90033		CR Beds 204 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.3%	
Balance Sheet		Income Statement		Length of Stay 695.4	
Current Assets	10,189,329	Total Charges	16,809,204	Average Wages	25.57
Fixed Assets	35,491,785	Contract Allowance	2,689,284	16.0%	Skilled Nursing 45.8%
Other Assets	38,352,848	Operating Revenue	14,119,920	84.0%	Ancillary Service 6.6%
Total Assets	84,033,962	Operating Expense	19,665,228	139.3%	Current Ratio 0.6
Current Liabilities	15,979,497	Operating Margin	-5,545,308	-39.3%	Days to Collect 35.8
Long Term Liabilities	26,440,000	Other Income	1,319,719	9.3%	Avg Payment Days 78.3
Total Equity	41,614,465	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	84,033,962	Net Profit or Loss	(4,225,589)	-29.9%	Return on Equity -10.2%

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056489 HOLLYWOOD PREMIER HEALTHCARE CENTER				Proprietary - Corporation	
HOLLYWOOD PREMIER HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90029				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	65.7%
Balance Sheet		Income Statement		Length of Stay	49.2
Current Assets	1,721,300	Total Charges	12,745,441	Average Wages	22.54
Fixed Assets	103,971	Contract Allowance	2,872,874	22.5%	Skilled Nursing 58.6%
Other Assets	820,526	Operating Revenue	9,872,567	77.5%	Ancillary Service 41.4%
Total Assets	2,645,797	Operating Expense	11,553,644	117.0%	Current Ratio 0.5
Current Liabilities	3,154,430	Operating Margin	-1,681,077	-17.0%	Days to Collect 52.9
Long Term Liabilities	1,349,500	Other Income	622,081	6.3%	Avg Payment Days 28.2
Total Equity	-1,858,133	Other Expense	0	0.0%	Depreciation Rate 851.0%
Total Liab. and Equity	2,645,797	Net Profit or Loss	(1,080,833)	-10.9%	Return on Equity 58.2%
055199 HORIZON HEALTH AND SUBACUTE CENTER				Proprietary - Other	
HORIZON HEALTH AND SUBACUTE CENTER		12/31/2020 366 Days Settled			
FRESNO, CA 93720				CR Beds 180	POS Beds 0
FRESNO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	83.8%
Balance Sheet		Income Statement		Length of Stay	164.7
Current Assets	7,535,113	Total Charges	21,608,423	Average Wages	21.58
Fixed Assets	2,019,148	Contract Allowance	1,177,186	5.4%	Skilled Nursing 90.8%
Other Assets	101,106	Operating Revenue	20,431,237	94.6%	Ancillary Service 9.2%
Total Assets	9,655,367	Operating Expense	20,837,015	102.0%	Current Ratio 1.5
Current Liabilities	4,912,996	Operating Margin	-405,778	-2.0%	Days to Collect 32.6
Long Term Liabilities	0	Other Income	1,303,691	6.4%	Avg Payment Days 51.2
Total Equity	4,742,371	Other Expense	0	0.0%	Depreciation Rate 73.8%
Total Liab. and Equity	9,655,367	Net Profit or Loss	897,913	4.4%	Return on Equity 18.9%

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055376 HUNTINGTON DRIVE HEALTH AND REHABILITATION CENTER		Proprietary - Other	
HUNTINGTON DRIVE HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled	
ARCADIA, CA 91007		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	79.1%
Balance Sheet		Length of Stay	62.0
Income Statement		Average Wages	25.75
Current Assets	-1,567,232	Total Charges	11,537,451
Fixed Assets	156,939	Contract Allowance	912,699
Other Assets	3,127,180	Operating Revenue	10,624,752
Total Assets	1,716,887	Operating Expense	11,118,471
Current Liabilities	1,364,764	Operating Margin	-493,719
Long Term Liabilities	281,585	Other Income	662,617
Total Equity	70,538	Other Expense	0
Total Liab. and Equity	1,716,887	Net Profit or Loss	168,898
		7.9%	Skilled Nursing 68.8%
		92.1%	Ancillary Service 31.2%
		104.6%	Current Ratio (1.1)
		-4.6%	Days to Collect 43.7
		6.2%	Avg Payment Days 34.1
		0.0%	Depreciation Rate 142.7%
		1.6%	Return on Equity 239.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555865 HUNTINGTON HEALTHCARE CENTER		Proprietary - Corporation	
HUNTINGTON HEALTHCARE CENTER		12/31/2020 366 Days Settled	
LOS ANGELES, CA 90032		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	90.4%
		Length of Stay	63.4
		Average Wages	23.15
		Skilled Nursing	92.1%
		Ancillary Service	7.9%
		Current Ratio	0.7
		Days to Collect	58.9
		Avg Payment Days	198.1
		Depreciation Rate	203.9%
		Return on Equity	- 18,065.4 %

Balance Sheet		Income Statement	
Current Assets	5,040,830	Total Charges	12,504,627
Fixed Assets	56,145	Contract Allowance	-867,721
Other Assets	1,737,672	Operating Revenue	13,372,348
Total Assets	<u>6,834,647</u>	Operating Expense	10,912,465
Current Liabilities	7,095,993	Operating Margin	2,459,883
Long Term Liabilities	-237,094	Other Income	1,921,338
Total Equity	<u>-24,252</u>	Other Expense	0
Total Liab. and Equity	<u>6,834,647</u>	Net Profit or Loss	<u>4,381,221</u>

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056144 HUNTINGTON PARK NURSING CENTER				Proprietary - Corporation	
HUNTINGTON PARK NURSING CENTER		12/31/2020 366 Days Settled			
HUNTINGTON PARK, CA 90255		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.3%	
Balance Sheet		Income Statement		Length of Stay 73.3	
Current Assets	1,016,547	Total Charges	8,809,552	Average Wages	24.59
Fixed Assets	968,562	Contract Allowance	-235,521	-2.7%	Skilled Nursing 78.6%
Other Assets	141,532	Operating Revenue	9,045,073	102.7%	Ancillary Service 21.4%
Total Assets	2,126,641	Operating Expense	9,810,538	108.5%	Current Ratio (0.1)
Current Liabilities	-13,004,025	Operating Margin	-765,465	-8.5%	Days to Collect 33.0
Long Term Liabilities	0	Other Income	713,755	7.9%	Avg Payment Days 7.5
Total Equity	15,130,666	Other Expense	0	0.0%	Depreciation Rate 42.1%
Total Liab. and Equity	2,126,641	Net Profit or Loss	(51,710)	-0.6%	Return on Equity -0.3%

056080 HUNTINGTON POST ACUTE				Proprietary - Partnership	
HUNTINGTON POST ACUTE		12/31/2020 366 Days Settled			
PASADENA, CA 91105		CR Beds 130 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		84.8%	
Balance Sheet		Income Statement		Length of Stay 227.9	
Current Assets	4,408,156	Total Charges	15,545,825	Average Wages	27.27
Fixed Assets	0	Contract Allowance	1,216,323	7.8%	Skilled Nursing 83.5%
Other Assets	2,277,357	Operating Revenue	14,329,502	92.2%	Ancillary Service 16.5%
Total Assets	6,685,513	Operating Expense	14,921,468	104.1%	Current Ratio 0.9
Current Liabilities	5,086,667	Operating Margin	-591,966	-4.1%	Days to Collect 36.2
Long Term Liabilities	3,560,981	Other Income	44,913	0.3%	Avg Payment Days 19.3
Total Equity	-1,962,135	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	6,685,513	Net Profit or Loss	(547,053)	-3.8%	Return on Equity 27.9%

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055888 HUNTINGTON VALLEY HEALTHCARE CENTER				Proprietary - Corporation	
HUNTINGTON VALLEY HEALTHCARE CENTER		12/31/2020 366 Days Settled			
HUNTINGTON BEACH, CA 92647		CR Beds 144 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.6%	
Balance Sheet		Income Statement		Length of Stay 119.1	
Current Assets	76,620,056	Total Charges	21,379,222	Average Wages	27.91
Fixed Assets	1,062,502	Contract Allowance	3,095,942	14.5% Skilled Nursing	70.6%
Other Assets	3,970,000	Operating Revenue	18,283,280	85.5% Ancillary Service	29.4%
Total Assets	81,652,558	Operating Expense	18,836,538	103.0% Current Ratio	1.1
Current Liabilities	70,275,190	Operating Margin	-553,258	-3.0% Days to Collect	52.8
Long Term Liabilities	1,159,799	Other Income	896,112	4.9% Avg Payment Days	52.1
Total Equity	10,217,569	Other Expense	0	0.0% Depreciation Rate	41.8%
Total Liab. and Equity	81,652,558	Net Profit or Loss	342,854	1.9% Return on Equity	3.4%
<hr/>					
055988 HY-LOND HEALTH CARE CENTER-MERCED				Proprietary - Corporation	
HY-LOND HEALTH CARE CENTER-MERCED		12/31/2020 366 Days Settled			
MERCED, CA 95340		CR Beds 121 POS Beds 0			
MERCED		Key Performance Ind.			
BLUE CROSS (OREGON)		Occupancy Rate		75.9%	
Balance Sheet		Income Statement		Length of Stay 105.0	
Current Assets	25,509,905	Total Charges	11,852,827	Average Wages	20.30
Fixed Assets	3,702,432	Contract Allowance	1,909,036	16.1% Skilled Nursing	82.1%
Other Assets	0	Operating Revenue	9,943,791	83.9% Ancillary Service	17.9%
Total Assets	29,212,337	Operating Expense	10,928,552	109.9% Current Ratio	3.1
Current Liabilities	8,314,333	Operating Margin	-984,761	-9.9% Days to Collect	916.7
Long Term Liabilities	7,319,933	Other Income	803,636	8.1% Avg Payment Days	27.5
Total Equity	13,578,071	Other Expense	0	0.0% Depreciation Rate	9.3%
Total Liab. and Equity	29,212,337	Net Profit or Loss	(181,125)	-1.8% Return on Equity	-1.3%

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056301 HY-LOND HEALTH CARE CENTER - MODESTO				Proprietary - Corporation	
HY-LOND HEALTH CARE CENTER - MODESTO		12/31/2020 366 Days Settled			
MODESTO, CA 95355				CR Beds 120 POS Beds 0	
STANISLAUS				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 82.1%	
Balance Sheet		Income Statement		Length of Stay 52.3	
Current Assets	7,183,588	Total Charges	14,842,751	Average Wages 22.39	
Fixed Assets	479,270	Contract Allowance	3,217,889	21.7% Skilled Nursing 79.2%	
Other Assets	0	Operating Revenue	11,624,862	78.3% Ancillary Service 20.8%	
Total Assets	<u>7,662,858</u>	Operating Expense	12,738,894	109.6% Current Ratio 1.4	
Current Liabilities	5,317,167	Operating Margin	-1,114,032	-9.6% Days to Collect 223.0	
Long Term Liabilities	0	Other Income	1,250,764	10.8% Avg Payment Days 68.3	
Total Equity	<u>2,345,691</u>	Other Expense	0	0.0% Depreciation Rate 66.4%	
Total Liab. and Equity	<u>7,662,858</u>	Net Profit or Loss	<u>136,732</u>	1.2% Return on Equity 5.8%	
056435 HYDE PARK HEALTHCARE CENTER				Proprietary - Other	
HYDE PARK HEALTHCARE CENTER		9/30/2020 366 Days Settled			
LOS ANGELES, CA 90043		12/31/2020 92 Days Settled		CR Beds 72 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 81.7%	
Balance Sheet		Income Statement		Length of Stay 86.5	
Current Assets	1,202,993	Total Charges	6,207,673	Average Wages 23.19	
Fixed Assets	137,431	Contract Allowance	0	0.0% Skilled Nursing 78.1%	
Other Assets	478,055	Operating Revenue	6,207,673	100.0% Ancillary Service 21.9%	
Total Assets	<u>1,818,479</u>	Operating Expense	9,251,311	149.0% Current Ratio 0.3	
Current Liabilities	3,642,701	Operating Margin	-3,043,638	-49.0% Days to Collect 130.6	
Long Term Liabilities	0	Other Income	1,791,032	28.9% Avg Payment Days 94.5	
Total Equity	<u>-1,824,222</u>	Other Expense	0	0.0% Depreciation Rate 293.0%	
Total Liab. and Equity	<u>1,818,479</u>	Net Profit or Loss	<u>(1,299,858)</u>	-20.9% Return on Equity 71.3%	

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056435 HYDE PARK HEALTHCARE CENTER				Proprietary - Other	
HYDE PARK HEALTHCARE CENTER		9/30/2020 366 Days Settled			
LOS ANGELES, CA 90043		12/31/2020 92 Days Settled		CR Beds 72	POS Beds 0
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		65.7%	
Balance Sheet		Income Statement		Length of Stay 155.4	
Current Assets	2,039,567	Total Charges	1,463,180	Average Wages 23.19	
Fixed Assets	108,884	Contract Allowance	-393,156	-26.9%	Skilled Nursing 81.4%
Other Assets	-923,894	Operating Revenue	1,856,336	126.9%	Ancillary Service 18.6%
Total Assets	1,224,557	Operating Expense	2,561,966	138.0%	Current Ratio 0.7
Current Liabilities	2,841,273	Operating Margin	-705,630	-38.0%	Days to Collect 457.9
Long Term Liabilities	69,861	Other Income	919,007	49.5%	Avg Payment Days 283.6
Total Equity	-1,686,577	Other Expense	0	0.0%	Depreciation Rate 77.6%
Total Liab. and Equity	1,224,557	Net Profit or Loss	137,644	7.4%	Return on Equity -8.2%
055211 IDYLWOOD CARE CENTER				Proprietary - Corporation	
IDYLWOOD CARE CENTER		12/31/2020 366 Days Settled			
SUNNYVALE, CA 94087				CR Beds 185	POS Beds 0
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay 1,005.8	
Current Assets	3,768,859	Total Charges	33,118,945	Average Wages 30.35	
Fixed Assets	-2,463,974	Contract Allowance	6,943,189	21.0%	Skilled Nursing 96.5%
Other Assets	28,184	Operating Revenue	26,175,756	79.0%	Ancillary Service 3.5%
Total Assets	1,333,069	Operating Expense	26,614,814	101.7%	Current Ratio (0.2)
Current Liabilities	-16,122,370	Operating Margin	-439,058	-1.7%	Days to Collect 49.7
Long Term Liabilities	0	Other Income	1,336,845	5.1%	Avg Payment Days 21.5
Total Equity	17,455,439	Other Expense	0	0.0%	Depreciation Rate 146.6%
Total Liab. and Equity	1,333,069	Net Profit or Loss	897,787	3.4%	Return on Equity 5.1%

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555707 IMPERIAL CARE CENTER				Proprietary - Corporation	
IMPERIAL CARE CENTER		12/31/2020 366 Days Settled			
STUDIO CITY, CA 91604		CR Beds 130 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.9%	
Balance Sheet		Income Statement		Length of Stay 95.9	
Current Assets	4,250,156	Total Charges	19,552,500	Average Wages	22.86
Fixed Assets	1,016,248	Contract Allowance	6,577,694	33.6% Skilled Nursing	61.7%
Other Assets	74	Operating Revenue	12,974,806	66.4% Ancillary Service	38.3%
Total Assets	5,266,478	Operating Expense	12,265,538	94.5% Current Ratio	1.3
Current Liabilities	3,180,614	Operating Margin	709,268	5.5% Days to Collect	30.0
Long Term Liabilities	0	Other Income	1,031	0.0% Avg Payment Days	27.8
Total Equity	2,085,864	Other Expense	0	0.0% Depreciation Rate	48.6%
Total Liab. and Equity	5,266,478	Net Profit or Loss	710,299	5.5% Return on Equity	34.1%
555719 IMPERIAL CREST HEALTH CARE CENTER				Proprietary - Corporation	
IMPERIAL CREST HEALTH CARE CENTER		12/31/2020 366 Days Settled			
HAWTHORNE, CA 90250		CR Beds 105 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.6%	
Balance Sheet		Income Statement		Length of Stay 89.4	
Current Assets	4,413,793	Total Charges	17,555,751	Average Wages	25.06
Fixed Assets	395,228	Contract Allowance	5,049,665	28.8% Skilled Nursing	73.5%
Other Assets	0	Operating Revenue	12,506,086	71.2% Ancillary Service	26.5%
Total Assets	4,809,021	Operating Expense	12,773,021	102.1% Current Ratio	1.6
Current Liabilities	2,739,811	Operating Margin	-266,935	-2.1% Days to Collect	27.1
Long Term Liabilities	0	Other Income	10,885	0.1% Avg Payment Days	20.9
Total Equity	2,069,210	Other Expense	0	0.0% Depreciation Rate	47.1%
Total Liab. and Equity	4,809,021	Net Profit or Loss	(256,050)	-2.0% Return on Equity	-12.4%

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056115 IMPERIAL HEALTHCARE CENTER				Proprietary - Corporation	
IMPERIAL HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LA MIRADA, CA 90638		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
CAHABA		Occupancy Rate		86.9%	
Balance Sheet		Income Statement		Length of Stay 103.9	
Current Assets	3,116,692	Total Charges	10,332,307	Average Wages 24.08	
Fixed Assets	204,995	Contract Allowance	-1,701,538	-16.5%	Skilled Nursing 74.7%
Other Assets	1,953,554	Operating Revenue	12,033,845	116.5%	Ancillary Service 25.3%
Total Assets	5,275,241	Operating Expense	10,827,614	90.0%	Current Ratio 1.4
Current Liabilities	2,160,707	Operating Margin	1,206,231	10.0%	Days to Collect 40.6
Long Term Liabilities	2,718,748	Other Income	10,209	0.1%	Avg Payment Days 56.8
Total Equity	395,786	Other Expense	0	0.0%	Depreciation Rate 199.9%
Total Liab. and Equity	5,275,241	Net Profit or Loss	712,047	5.9%	Return on Equity 179.9%
555557 IMPERIAL HEIGHTS HEALTHCARE & WELLNESS CENTRE, LLC				Proprietary - Other	
IMPERIAL HEIGHTS HEALTHCARE & WELLNESS CENTRE, LLC		1/31/2020 365 Days Settled			
BRAWLEY, CA 92227		CR Beds 99 POS Beds 0			
IMPERIAL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.6%	
Balance Sheet		Income Statement		Length of Stay 101.5	
Current Assets	4,775,052	Total Charges	12,781,602	Average Wages 20.59	
Fixed Assets	1,634,574	Contract Allowance	3,662,425	28.7%	Skilled Nursing 49.7%
Other Assets	61,376	Operating Revenue	9,119,177	71.3%	Ancillary Service 50.3%
Total Assets	6,471,002	Operating Expense	11,238,648	123.2%	Current Ratio 3.4
Current Liabilities	1,408,501	Operating Margin	-2,119,471	-23.2%	Days to Collect 173.0
Long Term Liabilities	6,736,663	Other Income	62,702	0.7%	Avg Payment Days 128.2
Total Equity	-1,674,162	Other Expense	0	0.0%	Depreciation Rate 49.9%
Total Liab. and Equity	6,471,002	Net Profit or Loss	(2,056,769)	-22.6%	Return on Equity 122.9%

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555919 IMPERIAL MANOR		Proprietary - Other	
IMPERIAL MANOR	12/31/2020 366 Days Settled		
IMPERIAL, CA 92251	CR Beds 0	POS Beds 0	
IMPERIAL	Key Performance Ind.		
Noridian (CA)	Occupancy Rate	0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Average Wages	
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%
555742 INDIO NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
INDIO NURSING AND REHABILITATION CENTER	12/31/2020 366 Days Settled		
INDIO, CA 92201	CR Beds 99	POS Beds 0	
RIVERSIDE	Key Performance Ind.		
BLUE CROSS (CALIFORNIA)	Occupancy Rate	79.0%	
Balance Sheet		Income Statement	
Current Assets	1,858,941	Total Charges	13,863,119
Fixed Assets	49,138	Contract Allowance	938,520
Other Assets	768,757	Operating Revenue	12,924,599
Total Assets	2,676,836	Operating Expense	12,493,204
Current Liabilities	1,009,115	Operating Margin	431,395
Long Term Liabilities	0	Other Income	1,401,515
Total Equity	1,667,721	Other Expense	0
Total Liab. and Equity	2,676,836	Net Profit or Loss	1,832,910
		Average Wages	24.76
		6.8% Skilled Nursing	81.9%
		93.2% Ancillary Service	18.1%
		96.7% Current Ratio	1.8
		3.3% Days to Collect	51.3
		10.8% Avg Payment Days	29.6
		0.0% Depreciation Rate	99.4%
		14.2% Return on Equity	109.9%

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056063 INFINITY CARE OF EAST LOS ANGELES				Proprietary - Corporation	
INFINITY CARE OF EAST LOS ANGELES				12/31/2020 366 Days Settled	
LOS ANGELES, CA 90033				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.0%
Balance Sheet		Income Statement		Length of Stay	180.0
Current Assets	3,991,471	Total Charges	11,691,069	Average Wages	21.30
Fixed Assets	205,791	Contract Allowance	1,691,914	14.5%	Skilled Nursing 72.5%
Other Assets	1,152,375	Operating Revenue	9,999,155	85.5%	Ancillary Service 27.5%
Total Assets	5,349,637	Operating Expense	10,910,432	109.1%	Current Ratio 0.6
Current Liabilities	6,220,653	Operating Margin	-911,277	-9.1%	Days to Collect 98.2
Long Term Liabilities	0	Other Income	756,724	7.6%	Avg Payment Days 143.0
Total Equity	-871,016	Other Expense	0	0.0%	Depreciation Rate 30.8%
Total Liab. and Equity	5,349,637	Net Profit or Loss	(154,553)	-1.5%	Return on Equity 17.7%
055526 INGLEWOOD HEALTH CARE CENTER				Proprietary - Other	
INGLEWOOD HEALTH CARE CENTER				12/31/2020 366 Days Settled	
INGLEWOOD, CA 90301				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	75.9%
Balance Sheet		Income Statement		Length of Stay	108.7
Current Assets	1,790,004	Total Charges	12,905,483	Average Wages	24.77
Fixed Assets	960,185	Contract Allowance	2,686,726	20.8%	Skilled Nursing 75.2%
Other Assets	70,000	Operating Revenue	10,218,757	79.2%	Ancillary Service 24.8%
Total Assets	2,820,189	Operating Expense	10,337,064	101.2%	Current Ratio 1.2
Current Liabilities	1,444,579	Operating Margin	-118,307	-1.2%	Days to Collect 60.5
Long Term Liabilities	-4,982,011	Other Income	1,064,508	10.4%	Avg Payment Days 26.5
Total Equity	6,357,621	Other Expense	0	0.0%	Depreciation Rate 46.5%
Total Liab. and Equity	2,820,189	Net Profit or Loss	946,201	9.3%	Return on Equity 14.9%

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555108 INLAND CHRISTIAN HOME				Nonprofit - Other		
INLAND CHRISTIAN HOME		12/31/2020 366 Days Settled				
ONTARIO, CA 91762				CR Beds 221 POS Beds 0		
SAN BERNARDINO				Key Performance Ind.		
BLUE CROSS (CALIFORNIA)				Occupancy Rate	86.8%	
				Length of Stay	656.1	
Balance Sheet		Income Statement		Average Wages	23.69	
Current Assets	9,571,637	Total Charges	11,709,080	1.0%	Skilled Nursing	41.8%
Fixed Assets	17,986,175	Contract Allowance	118,522	99.0%	Ancillary Service	3.4%
Other Assets	2,117,469	Operating Revenue	11,590,558	103.9%	Current Ratio	11.0
Total Assets	29,675,281	Operating Expense	12,041,254	-3.9%	Days to Collect	22.5
Current Liabilities	871,332	Operating Margin	-450,696	13.9%	Avg Payment Days	20.3
Long Term Liabilities	19,654,849	Other Income	1,615,138	0.0%	Depreciation Rate	0.0%
Total Equity	9,149,100	Other Expense	0	10.0%	Return on Equity	12.7%
Total Liab. and Equity	29,675,281	Net Profit or Loss	1,164,442			
056431 INLAND VALLEY CARE AND REHABILITATION CENTER				Proprietary - Other		
INLAND VALLEY CARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled				
POMONA, CA 91768				CR Beds 241 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.7%	
				Length of Stay	98.1	
Balance Sheet		Income Statement		Average Wages	23.62	
Current Assets	6,253,154	Total Charges	37,377,611	14.8%	Skilled Nursing	80.8%
Fixed Assets	801,599	Contract Allowance	5,521,279	85.2%	Ancillary Service	19.2%
Other Assets	10,248,781	Operating Revenue	31,856,332	98.0%	Current Ratio	0.6
Total Assets	17,303,534	Operating Expense	31,223,259	2.0%	Days to Collect	55.5
Current Liabilities	11,121,276	Operating Margin	633,073	8.1%	Avg Payment Days	64.3
Long Term Liabilities	-402,517	Other Income	2,571,502	0.0%	Depreciation Rate	53.2%
Total Equity	6,584,775	Other Expense	0	10.0%	Return on Equity	48.6%
Total Liab. and Equity	17,303,534	Net Profit or Loss	3,199,041			

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555823 INTERCOMMUNITY CARE CENTER				Proprietary - Corporation			
INTERCOMMUNITY CARE CENTER		12/31/2020 366 Days Settled					
LONG BEACH, CA 90815		CR Beds 147 POS Beds 0					
LOS ANGELES		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.7%			
Balance Sheet		Income Statement		Length of Stay		818.8	
				Average Wages		21.87	
Current Assets	1,443,143	Total Charges	10,565,892	17.2%		Skilled Nursing	97.4%
Fixed Assets	3,489,036	Contract Allowance	1,820,920	82.8%		Ancillary Service	2.6%
Other Assets	0	Operating Revenue	8,744,972	123.7%		Current Ratio	0.6
Total Assets	<u>4,932,179</u>	Operating Expense	10,817,439	-23.7%		Days to Collect	51.7
Current Liabilities	2,582,538	Operating Margin	-2,072,467	11.7%		Avg Payment Days	19.3
Long Term Liabilities	6,863,110	Other Income	1,025,386	0.0%		Depreciation Rate	3.2%
Total Equity	<u>-4,513,469</u>	Other Expense	0	-12.0%		Return on Equity	23.2%
Total Liab. and Equity	<u>4,932,179</u>	Net Profit or Loss	<u>(1,047,081)</u>				

055457 INTERCOMMUNITY HEALTHCARE & REHABILITATION CENTER				Proprietary - Corporation			
INTERCOMMUNITY HEALTHCARE & REHABILITATION CENTER		12/31/2020 366 Days Settled					
NORWALK, CA 90650		CR Beds 86 POS Beds 0					
LOS ANGELES		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.1%			
Balance Sheet		Income Statement		Length of Stay		114.3	
				Average Wages		25.46	
Current Assets	3,914,957	Total Charges	17,148,257	28.9%		Skilled Nursing	66.2%
Fixed Assets	1,178,788	Contract Allowance	4,961,336	71.1%		Ancillary Service	33.8%
Other Assets	800	Operating Revenue	12,186,921	95.3%		Current Ratio	1.3
Total Assets	<u>5,094,545</u>	Operating Expense	11,614,604	4.7%		Days to Collect	35.3
Current Liabilities	3,025,345	Operating Margin	572,317	0.0%		Avg Payment Days	27.8
Long Term Liabilities	0	Other Income	5,684	0.0%		Depreciation Rate	42.6%
Total Equity	<u>2,069,200</u>	Other Expense	0	4.7%		Return on Equity	27.9%
Total Liab. and Equity	<u>5,094,545</u>	Net Profit or Loss	<u>578,001</u>				

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055441 IVY CREEK HEALTHCARE & WELLNESS CENTRE				Proprietary - Partnership	
IVY CREEK HEALTHCARE & WELLNESS CENTRE		12/31/2020 366 Days Settled			
SAN GABRIEL, CA 91775				CR Beds 98	POS Beds 0
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	84.2%
				Length of Stay	122.3
				Average Wages	26.98
				38.1%	Skilled Nursing 65.9%
				61.9%	Ancillary Service 34.1%
				88.4%	Current Ratio 0.9
				11.6%	Days to Collect 65.0
				12.1%	Avg Payment Days 154.9
				0.0%	Depreciation Rate 195.8%
				23.6%	Return on Equity 54.8%
Balance Sheet		Income Statement			
Current Assets	4,672,525	Total Charges	20,596,928		
Fixed Assets	345,296	Contract Allowance	7,855,597		
Other Assets	18,108	Operating Revenue	12,741,331		
Total Assets	5,035,929	Operating Expense	11,267,703		
Current Liabilities	5,087,078	Operating Margin	1,473,628		
Long Term Liabilities	-5,545,000	Other Income	1,535,928		
Total Equity	5,493,851	Other Expense	0		
Total Liab. and Equity	5,035,929	Net Profit or Loss	3,009,556		
055508 JACOB HEALTH CARE CENTER, LLC				Proprietary - Partnership	
JACOB HEALTH CARE CENTER, LLC		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92105				CR Beds 168	POS Beds 0
SAN DIEGO				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	97.5%
				Length of Stay	145.8
				Average Wages	27.80
				12.0%	Skilled Nursing 72.9%
				88.0%	Ancillary Service 21.3%
				90.3%	Current Ratio 1.0
				9.7%	Days to Collect 56.1
				0.5%	Avg Payment Days 36.7
				0.0%	Depreciation Rate 59.9%
				10.2%	Return on Equity -67.0%
Balance Sheet		Income Statement			
Current Assets	8,420,496	Total Charges	27,445,245		
Fixed Assets	815,915	Contract Allowance	3,298,514		
Other Assets	38,291	Operating Revenue	24,146,731		
Total Assets	9,274,702	Operating Expense	21,810,153		
Current Liabilities	8,653,461	Operating Margin	2,336,578		
Long Term Liabilities	4,286,347	Other Income	119,824		
Total Equity	-3,665,106	Other Expense	0		
Total Liab. and Equity	9,274,702	Net Profit or Loss	2,456,402		

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555842 JONES CONVALESCENT HOSPITAL				Proprietary - Corporation	
JONES CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
SAN LEANDRO, CA 94577		CR Beds 52 POS Beds 0			
ALAMEDA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.7%	
Balance Sheet		Income Statement		Length of Stay 203.2	
Current Assets	1,573,599	Total Charges	3,021,107	Average Wages 24.24	
Fixed Assets	110,500	Contract Allowance	-291,165	-9.6%	Skilled Nursing 74.8%
Other Assets	0	Operating Revenue	3,312,272	109.6%	
Total Assets	<u>1,684,099</u>	Operating Expense	3,353,657	101.2%	
Current Liabilities	954,357	Operating Margin	-41,385	-1.2%	Current Ratio 1.6
Long Term Liabilities	0	Other Income	294,122	8.9%	
Total Equity	<u>729,742</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,684,099</u>	Net Profit or Loss	<u>252,737</u>	7.6%	
				Return on Equity 34.6%	

555846 JOYCE EISENBERG KEEFER MEDICAL CENTER D/P SNF				Nonprofit - Other	
JOYCE EISENBERG KEEFER MEDICAL CENTER D/P SNF		8/31/2020 366 Days Settled			
RESEDA, CA 91335		CR Beds 239 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.7%	
Balance Sheet		Income Statement		Length of Stay 271.0	
Current Assets	12,297,199	Total Charges	48,122,807	Average Wages 22.50	
Fixed Assets	52,207,009	Contract Allowance	6,510,346	13.5%	
Other Assets	176,196	Operating Revenue	41,612,461	86.5%	
Total Assets	<u>64,680,404</u>	Operating Expense	38,282,919	92.0%	
Current Liabilities	2,435,438	Operating Margin	3,329,542	8.0%	
Long Term Liabilities	147,362	Other Income	1,410,648	3.4%	
Total Equity	<u>62,097,604</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>64,680,404</u>	Net Profit or Loss	<u>4,740,190</u>	11.4%	
				Return on Equity 7.6%	

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055581 JURUPA HILLS POST ACUTE		Proprietary - Partnership	
JURUPA HILLS POST ACUTE		12/31/2020 366 Days Settled	
RIVERSIDE, CA 92509		CR Beds 143 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	70.0%
		Length of Stay	192.9
		Average Wages	25.20
		25.2% Skilled Nursing	67.5%
		74.8% Ancillary Service	32.5%
		85.9% Current Ratio	4.3
		14.1% Days to Collect	197.8
		6.7% Avg Payment Days	20.7
		0.0% Depreciation Rate	1,104.9%
		20.8% Return on Equity	53.3%
<hr/>			
555779 KAISER PERMANENTE POST-ACUTE CARE CENTER		Nonprofit - Other	
KAISER PERMANENTE POST-ACUTE CARE CENTER		12/31/2020 366 Days Settled	
SAN LEANDRO, CA 94578		CR Beds 176 POS Beds 0	
ALAMEDA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	14.9%
		Length of Stay	20.3
		Average Wages	25.19
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

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055311 KATHERINE HEALTHCARE				Proprietary - Other	
KATHERINE HEALTHCARE		12/31/2020 366 Days Settled			
SALINAS, CA 93901				CR Beds 51 POS Beds 0	
MONTEREY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 60.9%	
Balance Sheet		Income Statement		Length of Stay 151.5	
Current Assets	5,178,548	Total Charges	6,679,428	Average Wages 28.94	
Fixed Assets	140,210	Contract Allowance	1,454,568	21.8% Skilled Nursing 88.2%	
Other Assets	2,427	Operating Revenue	5,224,860	78.2% Ancillary Service 11.8%	
Total Assets	<u>5,321,185</u>	Operating Expense	5,193,947	99.4% Current Ratio 4.3	
Current Liabilities	1,196,123	Operating Margin	30,913	0.6% Days to Collect 41.4	
Long Term Liabilities	1	Other Income	451,499	8.6% Avg Payment Days 82.7	
Total Equity	<u>4,125,061</u>	Other Expense	0	0.0% Depreciation Rate 39.9%	
Total Liab. and Equity	<u>5,321,185</u>	Net Profit or Loss	<u>482,412</u>	9.2% Return on Equity 11.7%	
055916 KAWEAH MANOR CONVALESCENT HOSPITAL				Proprietary - Other	
KAWEAH MANOR CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
VISALIA, CA 93277				CR Beds 99 POS Beds 0	
TULARE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 86.4%	
Balance Sheet		Income Statement		Length of Stay 100.6	
Current Assets	2,588,724	Total Charges	8,916,684	Average Wages 23.56	
Fixed Assets	21,661	Contract Allowance	-1,263,272	-14.2% Skilled Nursing 79.5%	
Other Assets	1,767,220	Operating Revenue	10,179,956	114.2% Ancillary Service 20.5%	
Total Assets	<u>4,377,605</u>	Operating Expense	10,349,621	101.7% Current Ratio 0.7	
Current Liabilities	3,763,834	Operating Margin	-169,665	-1.7% Days to Collect 87.3	
Long Term Liabilities	367,087	Other Income	747,020	7.3% Avg Payment Days 81.5	
Total Equity	<u>246,684</u>	Other Expense	0	0.0% Depreciation Rate 3,628.0%	
Total Liab. and Equity	<u>4,377,605</u>	Net Profit or Loss	<u>574,997</u>	5.6% Return on Equity 233.1%	

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055286 KEARNY MESA CONVALESCENT AND NURSING HOME				Proprietary - Corporation	
KEARNY MESA CONVALESCENT AND NURSING HOME		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92111		CR Beds 88 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		82.9%	
Balance Sheet		Income Statement		Length of Stay	
				32.9	
Current Assets	9,947,402	Total Charges	16,627,028	Average Wages	
Fixed Assets	838,357	Contract Allowance	2,735,001	24.56	
Other Assets	3,489,000	Operating Revenue	13,892,027	16.4%	
Total Assets	14,274,759	Operating Expense	13,365,468	83.6%	
Current Liabilities	13,558,727	Operating Margin	526,559	96.2%	
Long Term Liabilities	36,034	Other Income	751,124	3.8%	
Total Equity	679,998	Other Expense	0	5.4%	
Total Liab. and Equity	14,274,759	Net Profit or Loss	1,041,107	0.0%	
				7.5%	
555438 KEI-AI LOS ANGELES HEALTHCARE CENTER				Proprietary - Other	
KEI-AI LOS ANGELES HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90031		CR Beds 300 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		91.6%	
Balance Sheet		Income Statement		Length of Stay	
				85.1	
Current Assets	6,182,363	Total Charges	32,458,576	Average Wages	
Fixed Assets	311,467	Contract Allowance	-5,239,175	25.42	
Other Assets	5,859,457	Operating Revenue	37,697,751	-16.1%	
Total Assets	12,353,287	Operating Expense	36,771,447	116.1%	
Current Liabilities	9,201,008	Operating Margin	926,304	97.5%	
Long Term Liabilities	3,613,414	Other Income	886,877	2.5%	
Total Equity	-461,135	Other Expense	0	2.4%	
Total Liab. and Equity	12,353,287	Net Profit or Loss	1,781,565	0.0%	
				4.7%	

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555306 KEI-AI SOUTH BAY HEALTHCARE CENTER				Proprietary - Other	
KEI-AI SOUTH BAY HEALTHCARE CENTER 12/31/2020 366 Days Settled					
GARDENA, CA 90247				CR Beds 90 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 86.8%	
Balance Sheet		Income Statement		Length of Stay 67.5	
Current Assets	2,035,929	Total Charges	9,650,439	Average Wages 24.75	
Fixed Assets	143,140	Contract Allowance	1,359,214	14.1% Skilled Nursing 71.1%	
Other Assets	3,748,324	Operating Revenue	8,291,225	85.9% Ancillary Service 28.9%	
Total Assets	<u>5,927,393</u>	Operating Expense	<u>11,267,698</u>	135.9% Current Ratio 0.8	
Current Liabilities	2,689,166	Operating Margin	-2,976,473	-35.9% Days to Collect 84.2	
Long Term Liabilities	1,261,317	Other Income	708,171	8.5% Avg Payment Days 11.6	
Total Equity	<u>-741,518</u>	Other Expense	0	0.0% Depreciation Rate 515.3%	
Total Liab. and Equity	<u>3,208,965</u>	Net Profit or Loss	<u>(2,268,302)</u>	-27.4% Return on Equity 305.9%	
055977 KENNEDY POST ACUTE CARE CENTER				Proprietary - Other	
KENNEDY POST ACUTE CARE CENTER 12/31/2020 366 Days Settled					
LOS ANGELES, CA 90036				CR Beds 97 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 72.5%	
Balance Sheet		Income Statement		Length of Stay 114.8	
Current Assets	3,974,478	Total Charges	11,514,695	Average Wages 23.88	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing 50.5%	
Other Assets	375,108	Operating Revenue	11,514,695	100.0% Ancillary Service 21.7%	
Total Assets	<u>4,349,586</u>	Operating Expense	<u>10,444,834</u>	90.7% Current Ratio 0.8	
Current Liabilities	4,772,600	Operating Margin	1,069,861	9.3% Days to Collect 75.6	
Long Term Liabilities	0	Other Income	834,710	7.2% Avg Payment Days 110.7	
Total Equity	<u>-423,014</u>	Other Expense	0	0.0% Depreciation Rate 194.2%	
Total Liab. and Equity	<u>4,349,586</u>	Net Profit or Loss	<u>1,904,571</u>	16.5% Return on Equity -450.2%	

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555912 KERN RIVER TRANSITIONAL CARE				Proprietary - Partnership	
KERN RIVER TRANSITIONAL CARE		12/31/2020 366 Days Settled			
BAKERSFIELD, CA 93308		CR Beds 140 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		66.6%	
Balance Sheet		Income Statement		Length of Stay	
				67.4	
Current Assets	4,646,075	Total Charges	23,335,956	Average Wages	
Fixed Assets	54,317	Contract Allowance	4,751,712	25.81	
Other Assets	0	Operating Revenue	18,584,244	20.4%	
Total Assets	4,700,392	Operating Expense	17,487,054	79.6%	
Current Liabilities	5,118,827	Operating Margin	1,097,190	94.1%	
Long Term Liabilities	474,604	Other Income	1,053,022	5.9%	
Total Equity	-893,039	Other Expense	0	5.7%	
Total Liab. and Equity	4,700,392	Net Profit or Loss	2,150,212	0.0%	
				Depreciation Rate	
				3,328.9%	
				Return on Equity	
				-240.8%	
<hr/>					
555485 KINGS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
KINGS NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
HANFORD, CA 93230		CR Beds 70 POS Beds 0			
KINGS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.1%	
Balance Sheet		Income Statement		Length of Stay	
				48.9	
Current Assets	3,562,692	Total Charges	6,645,898	Average Wages	
Fixed Assets	0	Contract Allowance	-160,433	19.44	
Other Assets	0	Operating Revenue	6,806,331	-2.4%	
Total Assets	3,562,692	Operating Expense	6,744,313	102.4%	
Current Liabilities	1,824,821	Operating Margin	62,018	99.1%	
Long Term Liabilities	0	Other Income	681,538	0.9%	
Total Equity	1,737,871	Other Expense	0	10.0%	
Total Liab. and Equity	3,562,692	Net Profit or Loss	310,973	0.0%	
				Depreciation Rate	
				0.0%	
				Return on Equity	
				17.9%	

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055573 KINGSBURG CENTER				Proprietary - Other	
KINGSBURG CENTER		12/31/2020 366 Days Settled			
KINGSBURG, CA 93631				CR Beds 86	POS Beds 0
FRESNO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	85.4%
Balance Sheet		Income Statement		Length of Stay	163.9
Current Assets	1,354,425	Total Charges	9,743,920	Average Wages	23.82
Fixed Assets	317,112	Contract Allowance	1,544,848	15.9%	Skilled Nursing 85.5%
Other Assets	4,703,952	Operating Revenue	8,199,072	84.1%	Ancillary Service 14.5%
Total Assets	<u>6,375,489</u>	Operating Expense	8,790,114	107.2%	Current Ratio 1.0
Current Liabilities	1,314,649	Operating Margin	-591,042	-7.2%	Days to Collect 54.2
Long Term Liabilities	5,268,890	Other Income	420,769	5.1%	Avg Payment Days 30.1
Total Equity	-208,050	Other Expense	0	0.0%	Depreciation Rate 225.7%
Total Liab. and Equity	<u>6,375,489</u>	Net Profit or Loss	<u>(170,273)</u>	-2.1%	Return on Equity 81.8%
555086 KINGSLEY MANOR CARE CENTER				Nonprofit - Other	
KINGSLEY MANOR CARE CENTER		3/31/2020 366 Days Settled			
LOS ANGELES, CA 90029				CR Beds 270	POS Beds 0
LOS ANGELES				Key Performance Ind.	
NORIDIAN				Occupancy Rate	96.8%
Balance Sheet		Income Statement		Length of Stay	1,149.9
Current Assets	1,757,453	Total Charges	15,323,401	Average Wages	20.83
Fixed Assets	0	Contract Allowance	1,929,888	12.6%	Skilled Nursing 37.6%
Other Assets	108,224	Operating Revenue	13,393,513	87.4%	Ancillary Service 3.7%
Total Assets	<u>1,865,677</u>	Operating Expense	15,328,994	114.5%	Current Ratio 0.3
Current Liabilities	6,530,863	Operating Margin	-1,935,481	-14.5%	Days to Collect 24.6
Long Term Liabilities	0	Other Income	1,863,481	13.9%	Avg Payment Days 59.9
Total Equity	-4,665,186	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,865,677</u>	Net Profit or Loss	<u>(72,000)</u>	-0.5%	Return on Equity 1.5%

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555336 KINGSTON HEALTHCARE CENTER, LLC				Proprietary - Corporation		
KINGSTON HEALTHCARE CENTER, LLC 12/31/2020 366 Days Settled						
BAKERSFIELD, CA 93309				CR Beds 184 POS Beds 0		
KERN				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	66.1%	
Balance Sheet		Income Statement		Length of Stay	105.5	
Current Assets	4,543,390	Total Charges	15,520,063	Average Wages	22.86	
Fixed Assets	306,573	Contract Allowance	2,928,900	18.9%	Skilled Nursing	64.3%
Other Assets	360,196	Operating Revenue	12,591,163	81.1%	Ancillary Service	35.7%
Total Assets	5,210,159	Operating Expense	15,189,319	120.6%	Current Ratio	1.1
Current Liabilities	3,964,024	Operating Margin	-2,598,156	-20.6%	Days to Collect	98.6
Long Term Liabilities	2,299,600	Other Income	646,899	5.1%	Avg Payment Days	136.2
Total Equity	-1,053,465	Other Expense	0	0.0%	Depreciation Rate	575.4%
Total Liab. and Equity	5,210,159	Net Profit or Loss	(1,951,257)	-15.5%	Return on Equity	185.2%
056198 KIT CARSON NURSING & REHABILITATION CENTER				Proprietary - Corporation		
KIT CARSON NURSING & REHABILITATION CENTER 12/31/2020 366 Days Settled						
JACKSON, CA 95642				CR Beds 199 POS Beds 0		
AMADOR				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	34.9%	
Balance Sheet		Income Statement		Length of Stay	145.3	
Current Assets	3,099,204	Total Charges	8,439,846	Average Wages	25.35	
Fixed Assets	173,646	Contract Allowance	-1,843,833	-21.8%	Skilled Nursing	78.4%
Other Assets	0	Operating Revenue	10,283,679	121.8%	Ancillary Service	21.6%
Total Assets	3,272,850	Operating Expense	12,146,062	118.1%	Current Ratio	0.7
Current Liabilities	4,446,899	Operating Margin	-1,862,383	-18.1%	Days to Collect	54.6
Long Term Liabilities	0	Other Income	534,086	5.2%	Avg Payment Days	61.1
Total Equity	-1,174,049	Other Expense	0	0.0%	Depreciation Rate	61.2%
Total Liab. and Equity	3,272,850	Net Profit or Loss	(1,328,297)	-12.9%	Return on Equity	113.1%

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555251 KNOLLS WEST POST ACUTE LLC				Proprietary - Other	
KNOLLS WEST POST ACUTE LLC		12/31/2020 366 Days Settled			
VICTORVILLE, CA 92395		CR Beds 118 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
NORIDIAN		Occupancy Rate		81.4%	
Balance Sheet		Income Statement		Length of Stay 57.2	
Current Assets	5,106,162	Total Charges	32,416,290	Average Wages	22.23
Fixed Assets	4,246,401	Contract Allowance	6,534,058	20.2%	Skilled Nursing 74.2%
Other Assets	368,455	Operating Revenue	25,882,232	79.8%	Ancillary Service 25.8%
Total Assets	9,721,018	Operating Expense	21,008,557	81.2%	Current Ratio 0.4
Current Liabilities	11,357,847	Operating Margin	4,873,675	18.8%	Days to Collect 61.1
Long Term Liabilities	-30,501,749	Other Income	540,405	2.1%	Avg Payment Days 21.0
Total Equity	28,864,920	Other Expense	0	0.0%	Depreciation Rate 85.1%
Total Liab. and Equity	9,721,018	Net Profit or Loss	5,414,079	20.9%	Return on Equity 18.8%
055715 KYAKAMEENA CARE CENTER				Proprietary - Corporation	
KYAKAMEENA CARE CENTER		12/31/2020 366 Days Settled			
BERKELEY, CA 94704		CR Beds 60 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.9%	
Balance Sheet		Income Statement		Length of Stay 186.6	
Current Assets	3,364,517	Total Charges	8,266,350	Average Wages	25.46
Fixed Assets	81,963	Contract Allowance	1,832,833	22.2%	Skilled Nursing 92.3%
Other Assets	4,150	Operating Revenue	6,433,517	77.8%	Ancillary Service 7.7%
Total Assets	3,450,630	Operating Expense	6,295,226	97.9%	Current Ratio 1.9
Current Liabilities	1,802,655	Operating Margin	138,291	2.1%	Days to Collect 61.2
Long Term Liabilities	0	Other Income	386,470	6.0%	Avg Payment Days 37.9
Total Equity	1,647,975	Other Expense	0	0.0%	Depreciation Rate 182.5%
Total Liab. and Equity	3,450,630	Net Profit or Loss	524,761	8.2%	Return on Equity 31.8%

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056195 LA BREA REHABILITATION CENTER				Proprietary - Corporation	
LA BREA REHABILITATION CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90036		CR Beds 142 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		77.9%	
Balance Sheet		Income Statement		Length of Stay 74.7	
Current Assets	4,839,117	Total Charges	22,208,863	Average Wages	25.59
Fixed Assets	1,033,660	Contract Allowance	5,348,774	24.1%	Skilled Nursing 74.6%
Other Assets	210,872	Operating Revenue	16,860,089	75.9%	Ancillary Service 25.4%
Total Assets	6,083,649	Operating Expense	17,267,611	102.4%	Current Ratio 0.9
Current Liabilities	5,287,660	Operating Margin	-407,522	-2.4%	Days to Collect 71.2
Long Term Liabilities	0	Other Income	2,112,095	12.5%	Avg Payment Days 62.5
Total Equity	795,989	Other Expense	0	0.0%	Depreciation Rate 117.0%
Total Liab. and Equity	6,083,649	Net Profit or Loss	1,704,573	10.1%	Return on Equity 214.1%
056399 LA CASA VIA TRANSITIONAL CARE CENTER				Proprietary - Other	
LA CASA VIA TRANSITIONAL CARE CENTER		12/31/2020 366 Days Settled			
WALNUT CREEK, CA 94598		CR Beds 97 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.8%	
Balance Sheet		Income Statement		Length of Stay 77.2	
Current Assets	1,782,807	Total Charges	14,006,197	Average Wages	25.91
Fixed Assets	1,589,299	Contract Allowance	1,194,900	8.5%	Skilled Nursing 77.8%
Other Assets	-821,648	Operating Revenue	12,811,297	91.5%	Ancillary Service 22.2%
Total Assets	2,550,458	Operating Expense	11,855,690	92.5%	Current Ratio 0.8
Current Liabilities	2,190,725	Operating Margin	955,607	7.5%	Days to Collect 45.2
Long Term Liabilities	820,998	Other Income	282,770	2.2%	Avg Payment Days 17.4
Total Equity	-461,265	Other Expense	0	0.0%	Depreciation Rate 85.2%
Total Liab. and Equity	2,550,458	Net Profit or Loss	1,160,657	9.1%	Return on Equity -251.6%

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055960 LA CRESCENTA HEALTHCARE CENTER				Proprietary - Other	
LA CRESCENTA HEALTHCARE CENTER				12/31/2020 366 Days Settled	
LA CRESCENTA, CA 91214				CR Beds 92 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.5%
Balance Sheet		Income Statement		Length of Stay	89.6
Current Assets	1,032,241	Total Charges	12,866,632	Average Wages	24.89
Fixed Assets	188,743	Contract Allowance	1,799,655	14.0% Skilled Nursing	65.9%
Other Assets	372,814	Operating Revenue	11,066,977	86.0% Ancillary Service	34.1%
Total Assets	1,593,798	Operating Expense	10,586,928	95.7% Current Ratio	0.5
Current Liabilities	1,993,246	Operating Margin	480,049	4.3% Days to Collect	29.4
Long Term Liabilities	-7,085,200	Other Income	541,694	4.9% Avg Payment Days	27.1
Total Equity	6,685,752	Other Expense	0	0.0% Depreciation Rate	68.2%
Total Liab. and Equity	1,593,798	Net Profit or Loss	1,021,743	9.2% Return on Equity	15.3%
555723 LA FUENTE POST ACUTE				Proprietary - Corporation	
LA FUENTE POST ACUTE				12/31/2020 366 Days Settled	
VISTA, CA 92084				CR Beds 187 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	76.6%
Balance Sheet		Income Statement		Length of Stay	207.2
Current Assets	1,505,364	Total Charges	18,589,921	Average Wages	24.94
Fixed Assets	18,836	Contract Allowance	1,979,925	10.7% Skilled Nursing	78.9%
Other Assets	3,458,704	Operating Revenue	16,609,996	89.3% Ancillary Service	21.1%
Total Assets	4,982,904	Operating Expense	16,865,679	101.5% Current Ratio	0.3
Current Liabilities	4,605,001	Operating Margin	-255,683	-1.5% Days to Collect	11.7
Long Term Liabilities	247,023	Other Income	675,192	4.1% Avg Payment Days	49.7
Total Equity	130,880	Other Expense	0	0.0% Depreciation Rate	7,479.3%
Total Liab. and Equity	4,982,904	Net Profit or Loss	417,869	2.5% Return on Equity	319.3%

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055622 LA HABRA CONVALESCENT HOSPITAL				Proprietary - Corporation	
LA HABRA CONVALESCENT HOSPITAL 12/31/2020 366 Days Settled					
LA HABRA, CA 90631				CR Beds 86 POS Beds 0	
ORANGE				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	76.7%
Balance Sheet		Income Statement		Length of Stay	63.4
Current Assets	1,000,485	Total Charges	7,134,707	Average Wages	23.34
Fixed Assets	208,524	Contract Allowance	440,259	6.2%	Skilled Nursing 88.7%
Other Assets	317,897	Operating Revenue	6,694,448	93.8%	Ancillary Service 11.3%
Total Assets	1,526,906	Operating Expense	7,456,484	111.4%	Current Ratio 1.6
Current Liabilities	632,252	Operating Margin	-762,036	-11.4%	Days to Collect 37.3
Long Term Liabilities	1,508,147	Other Income	382,159	5.7%	Avg Payment Days 19.1
Total Equity	-613,493	Other Expense	0	0.0%	Depreciation Rate 123.7%
Total Liab. and Equity	1,526,906	Net Profit or Loss	(379,877)	-5.7%	Return on Equity 61.9%
056017 LA JOLLA NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LA JOLLA NURSING AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
LA JOLLA, CA 92037				CR Beds 161 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	80.6%
Balance Sheet		Income Statement		Length of Stay	62.7
Current Assets	3,396,760	Total Charges	19,889,864	Average Wages	26.42
Fixed Assets	401,157	Contract Allowance	3,873,600	19.5%	Skilled Nursing 83.8%
Other Assets	123,783	Operating Revenue	16,016,264	80.5%	Ancillary Service 16.2%
Total Assets	3,921,700	Operating Expense	16,178,530	101.0%	Current Ratio 0.8
Current Liabilities	4,290,346	Operating Margin	-162,266	-1.0%	Days to Collect 73.2
Long Term Liabilities	0	Other Income	1,030,419	6.4%	Avg Payment Days 8.0
Total Equity	-368,646	Other Expense	0	0.0%	Depreciation Rate 46.3%
Total Liab. and Equity	3,921,700	Net Profit or Loss	868,153	5.4%	Return on Equity -235.5%

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056086 LA MARIPOSA CARE AND REHABILITATION CENTER				Proprietary - Corporation	
LA MARIPOSA CARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
FAIRFIELD, CA 94533		CR Beds 99 POS Beds 0			
SOLANO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.2%	
Balance Sheet		Income Statement		Length of Stay	
				248.6	
Current Assets	6,386,120	Total Charges	5,923,134	Average Wages	
				21.63	
Fixed Assets	85,375	Contract Allowance	-259,181	Skilled Nursing	
			-4.4%	90.9%	
Other Assets	589,182	Operating Revenue	6,182,315	Ancillary Service	
			104.4%	9.1%	
Total Assets	<u>7,060,677</u>	Operating Expense	7,764,503	Current Ratio	
			125.6%	1.0	
Current Liabilities	6,359,475	Operating Margin	-1,582,188	Days to Collect	
			-25.6%	302.8	
Long Term Liabilities	5,705,877	Other Income	26,301	Avg Payment Days	
			0.4%	154.0	
Total Equity	<u>-5,004,675</u>	Other Expense	0	Depreciation Rate	
			0.0%	76.8%	
Total Liab. and Equity	<u>7,060,677</u>	Net Profit or Loss	<u>(1,555,887)</u>	Return on Equity	
			-25.2%	31.1%	

055488 LA MESA HEALTHCARE CENTER				Proprietary - Corporation	
LA MESA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LA MESA, CA 91941		CR Beds 94 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.1%	
Balance Sheet		Income Statement		Length of Stay	
				88.9	
Current Assets	43,286,409	Total Charges	10,744,449	Average Wages	
				25.43	
Fixed Assets	360,273	Contract Allowance	-293,071	Skilled Nursing	
			-2.7%	70.1%	
Other Assets	2,780,000	Operating Revenue	11,037,520	Ancillary Service	
			102.7%	29.9%	
Total Assets	<u>46,426,682</u>	Operating Expense	10,580,017	Current Ratio	
			95.9%	1.1	
Current Liabilities	40,201,133	Operating Margin	457,503	Days to Collect	
			4.1%	60.7	
Long Term Liabilities	1,331,022	Other Income	-91,723	Avg Payment Days	
			-0.8%	57.4	
Total Equity	<u>4,894,527</u>	Other Expense	0	Depreciation Rate	
			0.0%	42.4%	
Total Liab. and Equity	<u>46,426,682</u>	Net Profit or Loss	<u>365,780</u>	Return on Equity	
			3.3%	7.5%	

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555329 LA PALMA NURSING CENTER				Proprietary - Corporation	
LA PALMA NURSING CENTER		12/31/2020 366 Days Settled			
ANAHEIM, CA 92801		CR Beds 72 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.0%	
Balance Sheet		Income Statement		Length of Stay 67.4	
Current Assets	2,416,924	Total Charges	8,394,874	Average Wages	23.46
Fixed Assets	0	Contract Allowance	-1,201,834	-14.3%	Skilled Nursing 69.8%
Other Assets	3,180	Operating Revenue	9,596,708	114.3%	Ancillary Service 30.2%
Total Assets	2,420,104	Operating Expense	8,991,206	93.7%	Current Ratio 3.9
Current Liabilities	618,970	Operating Margin	605,502	6.3%	Days to Collect 35.6
Long Term Liabilities	1,234,306	Other Income	275,282	2.9%	Avg Payment Days 25.2
Total Equity	566,828	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,420,104	Net Profit or Loss	880,784	9.2%	Return on Equity 155.4%

055335 LA PALOMA HEALTHCARE CENTER				Proprietary - Corporation	
LA PALOMA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
OCEANSIDE, CA 92056		CR Beds 93 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.3%	
Balance Sheet		Income Statement		Length of Stay 65.5	
Current Assets	47,698,548	Total Charges	10,631,642	Average Wages	25.49
Fixed Assets	2,631,343	Contract Allowance	303,297	2.9%	Skilled Nursing 72.4%
Other Assets	1,673,426	Operating Revenue	10,328,345	97.1%	Ancillary Service 27.6%
Total Assets	52,003,317	Operating Expense	10,459,510	101.3%	Current Ratio 1.0
Current Liabilities	46,721,491	Operating Margin	-131,165	-1.3%	Days to Collect 30.4
Long Term Liabilities	595,766	Other Income	474,950	4.6%	Avg Payment Days 59.5
Total Equity	4,686,060	Other Expense	0	0.0%	Depreciation Rate 12.1%
Total Liab. and Equity	52,003,317	Net Profit or Loss	343,785	3.3%	Return on Equity 7.3%

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055271 LA SIERRA CARE CENTER				Proprietary - Other	
LA SIERRA CARE CENTER		12/31/2020 366 Days Settled			
MERCED, CA 95340				CR Beds 68 POS Beds 0	
MERCED				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 75.8%	
Balance Sheet		Income Statement		Length of Stay 269.5	
Current Assets	2,632,753	Total Charges	6,380,123	Average Wages 18.77	
Fixed Assets	48,946	Contract Allowance	680,279	10.7% Skilled Nursing 80.5%	
Other Assets	0	Operating Revenue	5,699,844	89.3% Ancillary Service 19.5%	
Total Assets	<u>2,681,699</u>	Operating Expense	5,621,362	98.6% Current Ratio 6.8	
Current Liabilities	388,969	Operating Margin	78,482	1.4% Days to Collect 21.8	
Long Term Liabilities	0	Other Income	354,454	6.2% Avg Payment Days 24.8	
Total Equity	<u>2,292,730</u>	Other Expense	0	0.0% Depreciation Rate 229.0%	
Total Liab. and Equity	<u>2,681,699</u>	Net Profit or Loss	<u>432,936</u>	7.6% Return on Equity 18.9%	
056110 LAGUNA HILLS HEALTH AND REHABILITATION CENTER				Proprietary - Other	
LAGUNA HILLS HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
LAGUNA HILLS, CA 92653				CR Beds 208 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 75.6%	
Balance Sheet		Income Statement		Length of Stay 66.8	
Current Assets	4,280,272	Total Charges	28,306,350	Average Wages 28.38	
Fixed Assets	472,550	Contract Allowance	6,103,310	21.6% Skilled Nursing 73.5%	
Other Assets	2,769,461	Operating Revenue	22,203,040	78.4% Ancillary Service 26.5%	
Total Assets	<u>7,522,283</u>	Operating Expense	20,634,958	92.9% Current Ratio 2.4	
Current Liabilities	1,772,185	Operating Margin	1,568,082	7.1% Days to Collect 30.5	
Long Term Liabilities	239,185	Other Income	1,454,539	6.6% Avg Payment Days 31.0	
Total Equity	<u>5,510,913</u>	Other Expense	0	0.0% Depreciation Rate 78.1%	
Total Liab. and Equity	<u>7,522,283</u>	Net Profit or Loss	<u>3,022,621</u>	13.6% Return on Equity 54.8%	

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555308 LAKE FOREST NURSING CENTER				Proprietary - Partnership	
LAKE FOREST NURSING CENTER		9/30/2020 366 Days Settled			
LAKE FOREST, CA 92630		CR Beds 170 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		60.5%	
		Length of Stay		53.7	
		Average Wages		26.33	
		Skilled Nursing		80.1%	
		Ancillary Service		19.9%	
		Current Ratio		1.7	
		Days to Collect		34.1	
		Avg Payment Days		15.5	
		Depreciation Rate		591.2%	
		Return on Equity		-273.6%	
Balance Sheet		Income Statement			
Current Assets	3,054,491	Total Charges	16,860,586		
Fixed Assets	2,359	Contract Allowance	2,444,901	14.5%	
Other Assets	2,478,787	Operating Revenue	14,415,685	85.5%	
Total Assets	<u>5,535,637</u>	Operating Expense	17,348,102	120.3%	
Current Liabilities	1,763,040	Operating Margin	-2,932,417	-20.3%	
Long Term Liabilities	3,042,023	Other Income	933,508	6.5%	
Total Equity	730,574	Other Expense	0	0.0%	
Total Liab. and Equity	<u>5,535,637</u>	Net Profit or Loss	<u>(1,998,909)</u>	-13.9%	
<hr/>					
056350 LAKE MERRITT HEALTHCARE CENTER LLC				Proprietary - Other	
LAKE MERRITT HEALTHCARE CENTER LLC		12/31/2020 366 Days Settled			
OAKLAND, CA 94610		CR Beds 53 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		89.0%	
		Length of Stay		239.9	
		Average Wages		26.11	
		Skilled Nursing		83.8%	
		Ancillary Service		16.2%	
		Current Ratio		0.5	
		Days to Collect		41.1	
		Avg Payment Days		52.2	
		Depreciation Rate		218.6%	
		Return on Equity		77.3%	
Balance Sheet		Income Statement			
Current Assets	955,868	Total Charges	5,823,811		
Fixed Assets	152,742	Contract Allowance	-1,697,721	-29.2%	
Other Assets	2,964,015	Operating Revenue	7,521,532	129.2%	
Total Assets	<u>4,072,625</u>	Operating Expense	6,658,829	88.5%	
Current Liabilities	2,042,456	Operating Margin	862,703	11.5%	
Long Term Liabilities	61,637	Other Income	658,998	8.8%	
Total Equity	1,968,532	Other Expense	0	0.0%	
Total Liab. and Equity	<u>4,072,625</u>	Net Profit or Loss	<u>1,521,701</u>	20.2%	

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555113 LAKE PARK RETIREMENT RESIDENCE				Nonprofit - Other	
LAKE PARK RETIREMENT RESIDENCE		6/30/2020 366 Days Settled			
OAKLAND, CA 94612		CR Beds 35 POS Beds 0			
ALAMEDA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		43.2%	
		Length of Stay		204.9	
		Average Wages		26.16	
		Skilled Nursing		91.4%	
		Ancillary Service		8.6%	
		Current Ratio		0.8	
		Days to Collect		52.1	
		Avg Payment Days		41.3	
		Depreciation Rate		4.0%	
		Return on Equity		-15.8%	
Balance Sheet		Income Statement			
Current Assets	20,323,345	Total Charges	2,227,855		
Fixed Assets	11,128,274	Contract Allowance	316,358	14.2%	
Other Assets	0	Operating Revenue	1,911,497	85.8%	
Total Assets	<u>31,451,619</u>	Operating Expense	12,971,168	678.6%	
Current Liabilities	26,973,266	Operating Margin	-11,059,671	-578.6%	
Long Term Liabilities	0	Other Income	10,488,524	548.7%	
Total Equity	<u>4,478,353</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>31,451,619</u>	Net Profit or Loss	<u>(708,224)</u>	-37.1%	

555222 LAKEPORT POST ACUTE				Proprietary - Partnership	
LAKEPORT POST ACUTE		12/31/2020 366 Days Settled			
LAKEPORT, CA 95453		CR Beds 81 POS Beds 0			
LAKE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.1%	
		Length of Stay		157.1	
		Average Wages		30.17	
		Skilled Nursing		89.3%	
		Ancillary Service		10.7%	
		Current Ratio		0.8	
		Days to Collect		66.1	
		Avg Payment Days		21.6	
		Depreciation Rate		63.3%	
		Return on Equity		1,293.9%	
Balance Sheet		Income Statement			
Current Assets	2,186,971	Total Charges	14,632,849		
Fixed Assets	1,172,606	Contract Allowance	3,062,265	20.9%	
Other Assets	156,938	Operating Revenue	11,570,584	79.1%	
Total Assets	<u>3,516,515</u>	Operating Expense	10,043,263	86.8%	
Current Liabilities	2,789,480	Operating Margin	1,527,321	13.2%	
Long Term Liabilities	541,301	Other Income	875,890	7.6%	
Total Equity	<u>185,734</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,516,515</u>	Net Profit or Loss	<u>2,403,211</u>	20.8%	

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555887 LAKESIDE SPECIAL CARE CENTER				Proprietary - Corporation	
LAKESIDE SPECIAL CARE CENTER		12/31/2020 366 Days Settled			
LAKESIDE, CA 92040		CR Beds 94 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		97.2%	
Balance Sheet		Income Statement		Length of Stay	
				393.3	
Current Assets	13,065,615	Total Charges	8,920,427	Average Wages	
Fixed Assets	426,779	Contract Allowance	-2,445,038	23.46	
Other Assets	0	Operating Revenue	11,365,465	96.5%	
Total Assets	13,492,394	Operating Expense	9,255,141	3.5%	
Current Liabilities	-3,138,158	Operating Margin	2,110,324	(4.2)	
Long Term Liabilities	33,606	Other Income	912,405	67.3	
Total Equity	16,596,946	Other Expense	0	26.6	
Total Liab. and Equity	13,492,394	Net Profit or Loss	3,021,862	84.9%	
			26.6%	Return on Equity	
				18.2%	
056078 LAKEVIEW TERRACE				Proprietary - Other	
LAKEVIEW TERRACE		5/31/2020 366 Days Settled			
LOS ANGELES, CA 90057		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN PART A		Occupancy Rate		98.1%	
Balance Sheet		Income Statement		Length of Stay	
				95.8	
Current Assets	6,302,744	Total Charges	23,946,888	Average Wages	
Fixed Assets	0	Contract Allowance	9,514,751	24.91	
Other Assets	161,655	Operating Revenue	14,432,137	70.9%	
Total Assets	6,464,399	Operating Expense	14,481,400	29.1%	
Current Liabilities	5,853,337	Operating Margin	-49,263	1.1	
Long Term Liabilities	0	Other Income	54,721	75.3	
Total Equity	611,062	Other Expense	0	59.6	
Total Liab. and Equity	6,464,399	Net Profit or Loss	5,458	0.0%	
			0.0%	Return on Equity	
				0.9%	

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555099 LAKEWOOD HEALTHCARE CENTER				Proprietary - Other	
LAKEWOOD HEALTHCARE CENTER		4/30/2020 366 Days Reopened			
DOWNEY, CA 90242		CR Beds 290 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		94.8%	
		Length of Stay		125.0	
		Average Wages		23.12	
		15.0% Skilled Nursing		58.1%	
		85.0% Ancillary Service		41.9%	
		102.8% Current Ratio		1.7	
		-2.8% Days to Collect		(16.7)	
		1.8% Avg Payment Days		42.6	
		0.0% Depreciation Rate		117.0%	
		-0.9% Return on Equity		-11.8%	
Balance Sheet		Income Statement			
Current Assets	3,752,608	Total Charges	37,529,424		
Fixed Assets	964,479	Contract Allowance	5,616,241		
Other Assets	246,883	Operating Revenue	31,913,183		
Total Assets	4,963,970	Operating Expense	32,791,211		
Current Liabilities	2,219,963	Operating Margin	-878,028		
Long Term Liabilities	275,000	Other Income	586,783		
Total Equity	2,469,007	Other Expense	0		
Total Liab. and Equity	4,963,970	Net Profit or Loss	(291,245)		
055619 LAS COLINAS POST ACUTE				Proprietary - Partnership	
LAS COLINAS POST ACUTE		12/31/2020 366 Days Settled			
ONTARIO, CA 91764		CR Beds 216 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		79.0%	
		Length of Stay		133.2	
		Average Wages		24.14	
		5.7% Skilled Nursing		69.9%	
		94.3% Ancillary Service		30.1%	
		96.5% Current Ratio		4.3	
		3.5% Days to Collect		189.0	
		7.1% Avg Payment Days		23.4	
		0.0% Depreciation Rate		519.8%	
		10.6% Return on Equity		26.4%	
Balance Sheet		Income Statement			
Current Assets	11,169,183	Total Charges	22,695,059		
Fixed Assets	295,038	Contract Allowance	1,301,758		
Other Assets	215,336	Operating Revenue	21,393,301		
Total Assets	11,679,557	Operating Expense	20,641,104		
Current Liabilities	2,597,854	Operating Margin	752,197		
Long Term Liabilities	467,356	Other Income	1,522,050		
Total Equity	8,614,347	Other Expense	0		
Total Liab. and Equity	11,679,557	Net Profit or Loss	2,274,247		

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555057 LAS FLORES CONVALESCENT HOSPITAL				Proprietary - Other	
LAS FLORES CONVALESCENT HOSPITAL 12/31/2020 366 Days Settled					
GARDENA, CA 90249				CR Beds 144 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 78.4%	
Balance Sheet		Income Statement		Length of Stay 140.6	
Current Assets	5,641,515	Total Charges	14,905,986	Average Wages 23.97	
Fixed Assets	4,658,559	Contract Allowance	-1,912,210	-12.8%	Skilled Nursing 65.3%
Other Assets	107,085	Operating Revenue	16,818,196	112.8%	Ancillary Service 34.7%
Total Assets	<u>10,407,159</u>	Operating Expense	15,709,459	93.4%	Current Ratio 0.6
Current Liabilities	9,103,525	Operating Margin	1,108,737	6.6%	Days to Collect 85.2
Long Term Liabilities	5,081,093	Other Income	216,224	1.3%	Avg Payment Days 139.9
Total Equity	<u>-3,777,459</u>	Other Expense	0	0.0%	Depreciation Rate 16.7%
Total Liab. and Equity	<u>10,407,159</u>	Net Profit or Loss	<u>1,324,961</u>	7.9%	Return on Equity -35.1%

056231 LASSEN NURSING & REHABILITATION CENTER				Proprietary - Other	
LASSEN NURSING & REHABILITATION CENTER 12/31/2020 366 Days Settled					
SUSANVILLE, CA 96130				CR Beds 96 POS Beds 0	
LASSEN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 47.4%	
Balance Sheet		Income Statement		Length of Stay 326.4	
Current Assets	-5,567,136	Total Charges	6,533,888	Average Wages 27.22	
Fixed Assets	213,646	Contract Allowance	228,928	3.5%	Skilled Nursing 79.9%
Other Assets	87,755	Operating Revenue	6,304,960	96.5%	Ancillary Service 20.1%
Total Assets	<u>-5,265,735</u>	Operating Expense	6,271,028	99.5%	Current Ratio (6.2)
Current Liabilities	898,249	Operating Margin	33,932	0.5%	Days to Collect 53.6
Long Term Liabilities	0	Other Income	1,625,423	25.8%	Avg Payment Days 30.8
Total Equity	<u>-6,163,984</u>	Other Expense	0	0.0%	Depreciation Rate 145.7%
Total Liab. and Equity	<u>-5,265,735</u>	Net Profit or Loss	<u>1,659,355</u>	26.3%	Return on Equity -26.9%

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056429 LAUREL CONVALESCENT HOSPITAL				Proprietary - Corporation	
LAUREL CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
FONTANA, CA 92336		CR Beds 99 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		90.9%	
Balance Sheet		Income Statement		Length of Stay 95.2	
Current Assets	3,422,661	Total Charges	14,689,659	Average Wages	22.12
Fixed Assets	174,708	Contract Allowance	5,496,426	37.4%	Skilled Nursing 70.1%
Other Assets	0	Operating Revenue	9,193,233	62.6%	Ancillary Service 29.9%
Total Assets	3,597,369	Operating Expense	9,574,839	104.2%	Current Ratio 1.6
Current Liabilities	2,149,058	Operating Margin	-381,606	-4.2%	Days to Collect 45.2
Long Term Liabilities	0	Other Income	4,522	0.0%	Avg Payment Days 22.6
Total Equity	1,448,311	Other Expense	0	0.0%	Depreciation Rate 133.5%
Total Liab. and Equity	3,597,369	Net Profit or Loss	(377,084)	-4.1%	Return on Equity -26.0%
555727 LAUREL CREEK HEALTH CENTER				Nonprofit - Other	
LAUREL CREEK HEALTH CENTER		12/31/2020 366 Days Settled			
FAIRFIELD, CA 94533		CR Beds 60 POS Beds 0			
SOLANO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		67.2%	
Balance Sheet		Income Statement		Length of Stay 99.0	
Current Assets	87,314,765	Total Charges	32,031,029	Average Wages	27.97
Fixed Assets	72,033,043	Contract Allowance	5,201,224	16.2%	Skilled Nursing 24.7%
Other Assets	111,382,960	Operating Revenue	26,829,805	83.8%	Ancillary Service 1.3%
Total Assets	270,730,768	Operating Expense	36,096,073	134.5%	Current Ratio 5.5
Current Liabilities	15,925,255	Operating Margin	-9,266,268	-34.5%	Days to Collect 6.9
Long Term Liabilities	217,802,935	Other Income	16,003,581	59.6%	Avg Payment Days 67.0
Total Equity	37,002,578	Other Expense	0	0.0%	Depreciation Rate 2.3%
Total Liab. and Equity	270,730,768	Net Profit or Loss	6,737,313	25.1%	Return on Equity 18.2%

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555869 LAUREL HEIGHTS COMMUNITY CARE				Proprietary - Other	
LAUREL HEIGHTS COMMUNITY CARE		12/31/2020 366 Days Settled			
SAN FRANCISCO, CA 94115				CR Beds 0 POS Beds 0	
SAN FRANCISCO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%
555816 LAWDALE HEALTHCARE & WELLNESS CENTRE LLC				Proprietary - Other	
LAWDALE HEALTHCARE & WELLNESS CENTRE LLC		12/31/2020 366 Days Settled			
LAWDALE, CA 90260				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 78.8%	
Balance Sheet		Income Statement		Length of Stay 73.6	
Current Assets	3,121,412	Total Charges	9,122,342	Average Wages 27.54	
Fixed Assets	55,424	Contract Allowance	2,058,394	22.6%	Skilled Nursing 48.3%
Other Assets	80,718	Operating Revenue	7,063,948	77.4%	Ancillary Service 51.7%
Total Assets	3,257,554	Operating Expense	7,540,262	106.7%	Current Ratio 1.5
Current Liabilities	2,097,005	Operating Margin	-476,314	-6.7%	Days to Collect 82.0
Long Term Liabilities	-945,000	Other Income	636,939	9.0%	Avg Payment Days 137.0
Total Equity	2,105,549	Other Expense	0	0.0%	Depreciation Rate 408.9%
Total Liab. and Equity	3,257,554	Net Profit or Loss	160,625	2.3%	Return on Equity 7.6%

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055175 LAWTON SKILLED NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LAWTON SKILLED NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
SAN FRANCISCO, CA 94122				CR Beds 60	POS Beds 0
SAN FRANCISCO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.1%
Balance Sheet		Income Statement		Length of Stay	72.6
Current Assets	6,525,406	Total Charges	12,282,553	Average Wages	27.34
Fixed Assets	229,353	Contract Allowance	2,608,858	21.2%	Skilled Nursing 75.2%
Other Assets	0	Operating Revenue	9,673,695	78.8%	Ancillary Service 24.8%
Total Assets	6,754,759	Operating Expense	10,244,311	105.9%	Current Ratio 0.8
Current Liabilities	8,128,337	Operating Margin	-570,616	-5.9%	Days to Collect 66.6
Long Term Liabilities	85,397	Other Income	539,889	5.6%	Avg Payment Days 20.5
Total Equity	-1,458,975	Other Expense	0	0.0%	Depreciation Rate 482.6%
Total Liab. and Equity	6,754,759	Net Profit or Loss	(78,423)	-0.8%	Return on Equity 5.4%
555893 LEGACY HEALTHCARE CENTER				Proprietary - Corporation	
LEGACY HEALTHCARE CENTER		9/30/2020 183 Days Submitted			
PASADENA, CA 91103		12/31/2020 92 Days Submitted		CR Beds 54	POS Beds 0
LOS ANGELES		3/31/2020 91 Days Settled		Key Performance Ind.	
Noridian (CA)				Occupancy Rate	77.0%
Balance Sheet		Income Statement		Length of Stay	140.2
Current Assets	860,908	Total Charges	1,468,436	Average Wages	14.85
Fixed Assets	8,000	Contract Allowance	215,247	14.7%	Skilled Nursing 66.2%
Other Assets	1,551,894	Operating Revenue	1,253,189	85.3%	Ancillary Service 33.8%
Total Assets	2,420,802	Operating Expense	1,525,794	121.8%	Current Ratio 0.2
Current Liabilities	3,892,738	Operating Margin	-272,605	-21.8%	Days to Collect 311.3
Long Term Liabilities	1,414,418	Other Income	18,514	1.5%	Avg Payment Days 647.4
Total Equity	-2,886,354	Other Expense	0	0.0%	Depreciation Rate 1,061.8%
Total Liab. and Equity	2,420,802	Net Profit or Loss	(254,091)	-20.3%	Return on Equity 8.8%

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555893 LEGACY HEALTHCARE CENTER		Proprietary - Corporation	
LEGACY HEALTHCARE CENTER		9/30/2020 183 Days Submitted	
PASADENA, CA 91103		12/31/2020 92 Days Submitted	
LOS ANGELES		3/31/2020 91 Days Settled	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate 68.6%	
		Length of Stay 376.5	
		Average Wages 14.85	
		Skilled Nursing 79.9%	
		Ancillary Service 20.1%	
		Current Ratio 2.7	
		Days to Collect 99.5	
		Avg Payment Days 67.7	
		Depreciation Rate 0.0%	
		Return on Equity 105.7%	

Balance Sheet		Income Statement			
Current Assets	1,244,049	Total Charges	2,593,070		
Fixed Assets	0	Contract Allowance	318,736	12.3%	
Other Assets	0	Operating Revenue	2,274,334	87.7%	
Total Assets	1,244,049	Operating Expense	2,155,110	94.8%	
Current Liabilities	459,951	Operating Margin	119,224	5.2%	
Long Term Liabilities	0	Other Income	709,957	31.2%	
Total Equity	784,098	Other Expense	0	0.0%	
Total Liab. and Equity	1,244,049	Net Profit or Loss	829,181	36.5%	

555893 LEGACY HEALTHCARE CENTER		Proprietary - Other	
LEGACY HEALTHCARE CENTER		9/30/2020 183 Days Submitted	
PASADENA, CA 91103		12/31/2020 92 Days Submitted	
LOS ANGELES		3/31/2020 91 Days Settled	
Noridian (CA)		Key Performance Ind.	
		Occupancy Rate 73.9%	
		Length of Stay 89.6	
		Average Wages 14.85	
		Skilled Nursing 77.3%	
		Ancillary Service 22.7%	
		Current Ratio 1.0	
		Days to Collect 267.8	
		Avg Payment Days 135.6	
		Depreciation Rate 0.0%	
		Return on Equity 100.0%	

Balance Sheet		Income Statement			
Current Assets	1,062,201	Total Charges	1,069,583		
Fixed Assets	0	Contract Allowance	-107,310	-10.0%	
Other Assets	166,025	Operating Revenue	1,176,893	110.0%	
Total Assets	1,228,226	Operating Expense	1,282,353	109.0%	
Current Liabilities	1,038,336	Operating Margin	-105,460	-9.0%	
Long Term Liabilities	285,000	Other Income	10,350	0.9%	
Total Equity	-95,110	Other Expense	0	0.0%	
Total Liab. and Equity	1,228,226	Net Profit or Loss	(95,110)	-8.1%	

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555684 LEGACY NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
LEGACY NURSING AND REHABILITATION CENTER MARTINEZ, CA 94553 CONTRA COSTA WISCONSIN PHYSICIANS SERVICE				12/31/2020 366 Days Settled CR Beds 96 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	70.5%
Current Assets	3,262,292	Total Charges	13,276,122	Length of Stay	135.3
Fixed Assets	1,365,867	Contract Allowance	2,623,038	Average Wages	25.59
Other Assets	82,003	Operating Revenue	10,653,084	19.8% Skilled Nursing	67.9%
Total Assets	4,710,162	Operating Expense	9,812,792	80.2% Ancillary Service	32.1%
Current Liabilities	1,724,786	Operating Margin	840,292	92.1% Current Ratio	1.9
Long Term Liabilities	1,510,740	Other Income	6,596	7.9% Days to Collect	44.4
Total Equity	1,474,636	Other Expense	0	0.1% Avg Payment Days	29.7
Total Liab. and Equity	4,710,162	Net Profit or Loss	846,888	0.0% Depreciation Rate	28.9%
				7.9% Return on Equity	57.4%
055708 LEGACY POST-ACUTE REHABILITATION				Proprietary - Corporation	
LEGACY POST-ACUTE REHABILITATION SAN BERNARDINO, CA 92404 SAN BERNARDINO BLUE CROSS (CALIFORNIA)				12/31/2020 366 Days Settled CR Beds 119 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	83.6%
Current Assets	2,604,275	Total Charges	17,075,105	Length of Stay	127.3
Fixed Assets	304,291	Contract Allowance	1,261,847	Average Wages	25.21
Other Assets	0	Operating Revenue	15,813,258	7.4% Skilled Nursing	87.8%
Total Assets	2,908,566	Operating Expense	16,979,149	92.6% Ancillary Service	12.2%
Current Liabilities	1,076,644	Operating Margin	-1,165,891	107.4% Current Ratio	2.4
Long Term Liabilities	3,963,614	Other Income	1,286,877	-7.4% Days to Collect	59.2
Total Equity	-2,131,692	Other Expense	0	8.1% Avg Payment Days	23.2
Total Liab. and Equity	2,908,566	Net Profit or Loss	120,986	0.0% Depreciation Rate	44.9%
				0.8% Return on Equity	-5.7%

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555520 LEISURE COURT NURSING CENTER				Proprietary - Corporation	
LEISURE COURT NURSING CENTER		12/31/2020 366 Days Settled			
ANAHEIM, CA 92801		CR Beds 115 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay 84.7	
Current Assets	3,025,037	Total Charges	14,583,710	Average Wages	22.97
Fixed Assets	93,306	Contract Allowance	200,970	1.4%	Skilled Nursing 78.6%
Other Assets	600	Operating Revenue	14,382,740	98.6%	Ancillary Service 21.4%
Total Assets	3,118,943	Operating Expense	13,095,042	91.0%	Current Ratio 4.3
Current Liabilities	711,481	Operating Margin	1,287,698	9.0%	Days to Collect 19.3
Long Term Liabilities	1,882,847	Other Income	465,407	3.2%	Avg Payment Days 19.8
Total Equity	524,615	Other Expense	0	0.0%	Depreciation Rate 922.3%
Total Liab. and Equity	3,118,943	Net Profit or Loss	1,752,305	12.2%	Return on Equity 334.0%

055845 LEISURE GLEN POST ACUTE CARE CENTER				Proprietary - Other	
LEISURE GLEN POST ACUTE CARE CENTER		12/31/2020 366 Days Settled			
GLENDALE, CA 91205		CR Beds 125 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		68.5%	
Balance Sheet		Income Statement		Length of Stay 82.9	
Current Assets	4,778,745	Total Charges	14,175,532	Average Wages	24.51
Fixed Assets	140,703	Contract Allowance	0	0.0%	Skilled Nursing 59.4%
Other Assets	16,382,054	Operating Revenue	14,175,532	100.0%	Ancillary Service 21.4%
Total Assets	21,301,502	Operating Expense	13,143,560	92.7%	Current Ratio 0.9
Current Liabilities	5,238,330	Operating Margin	1,031,972	7.3%	Days to Collect 83.4
Long Term Liabilities	0	Other Income	1,325,673	9.4%	Avg Payment Days 103.6
Total Equity	16,063,172	Other Expense	0	0.0%	Depreciation Rate 195.0%
Total Liab. and Equity	21,301,502	Net Profit or Loss	2,357,645	16.6%	Return on Equity 14.7%

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055182 LEMON GROVE CARE AND REHABILITATION CENTER				Proprietary - Corporation	
LEMON GROVE CARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
LEMON GROVE, CA 91945		CR Beds 158 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.9%		
Balance Sheet		Income Statement		Length of Stay	105.0
Current Assets	16,111,580	Total Charges	19,870,775	Average Wages	24.16
Fixed Assets	797,836	Contract Allowance	2,949,144	14.8%	Skilled Nursing 77.8%
Other Assets	2,115,990	Operating Revenue	16,921,631	85.2%	Ancillary Service 22.2%
Total Assets	19,025,406	Operating Expense	15,207,109	89.9%	Current Ratio 5.1
Current Liabilities	3,167,041	Operating Margin	1,714,522	10.1%	Days to Collect 52.0
Long Term Liabilities	2,014,931	Other Income	41,221	0.2%	Avg Payment Days 27.1
Total Equity	13,843,434	Other Expense	0	0.0%	Depreciation Rate 36.5%
Total Liab. and Equity	19,025,406	Net Profit or Loss	1,755,743	10.4%	Return on Equity 12.7%
555427 LIFE CARE CENTER OF ESCONDIDO				Proprietary - Partnership	
LIFE CARE CENTER OF ESCONDIDO		9/30/2020 366 Days Settled			
ESCONDIDO, CA 92025		CR Beds 120 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate	82.8%		
Balance Sheet		Income Statement		Length of Stay	110.8
Current Assets	3,562,074	Total Charges	11,725,874	Average Wages	23.53
Fixed Assets	486,901	Contract Allowance	0	0.0%	Skilled Nursing 84.2%
Other Assets	31,068	Operating Revenue	11,725,874	100.0%	Ancillary Service 15.8%
Total Assets	4,080,043	Operating Expense	10,550,606	90.0%	Current Ratio 6.0
Current Liabilities	598,203	Operating Margin	1,175,268	10.0%	Days to Collect 28.3
Long Term Liabilities	1,021,239	Other Income	272,037	2.3%	Avg Payment Days 18.2
Total Equity	2,460,601	Other Expense	0	0.0%	Depreciation Rate 41.9%
Total Liab. and Equity	4,080,043	Net Profit or Loss	1,447,305	12.3%	Return on Equity 58.8%

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056185 LIFE CARE CENTER OF MENIFEE				Proprietary - Corporation	
LIFE CARE CENTER OF MENIFEE		12/31/2020 366 Days Settled			
SUN CITY, CA 92586		CR Beds 99		POS Beds 0	
RIVERSIDE		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		58.7%	
Balance Sheet		Income Statement		Length of Stay 26.9	
Current Assets	1,516,248	Total Charges	11,530,900	Average Wages	23.88
Fixed Assets	141	Contract Allowance	3,295,575	28.6%	Skilled Nursing 78.7%
Other Assets	815,437	Operating Revenue	8,235,325	71.4%	Ancillary Service 21.3%
Total Assets	2,331,826	Operating Expense	8,440,965	102.5%	Current Ratio 1.3
Current Liabilities	1,140,856	Operating Margin	-205,640	-2.5%	Days to Collect 34.8
Long Term Liabilities	-17,242	Other Income	751,261	9.1%	Avg Payment Days 17.7
Total Equity	1,208,212	Other Expense	0	0.0%	Depreciation Rate 431.9%
Total Liab. and Equity	2,331,826	Net Profit or Loss	545,621	6.6%	Return on Equity 45.2%

555246 LIFE CARE CENTER OF VISTA				Proprietary - Partnership	
LIFE CARE CENTER OF VISTA		12/31/2020 366 Days Settled			
VISTA, CA 92083		CR Beds 176		POS Beds 0	
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		64.4%	
Balance Sheet		Income Statement		Length of Stay 55.8	
Current Assets	5,477,032	Total Charges	15,766,025	Average Wages	24.65
Fixed Assets	141,949	Contract Allowance	1,277,324	8.1%	Skilled Nursing 83.6%
Other Assets	773,060	Operating Revenue	14,488,701	91.9%	Ancillary Service 16.4%
Total Assets	6,392,041	Operating Expense	14,333,467	98.9%	Current Ratio 3.1
Current Liabilities	1,767,325	Operating Margin	155,234	1.1%	Days to Collect 30.0
Long Term Liabilities	1,844,225	Other Income	915,283	6.3%	Avg Payment Days 21.6
Total Equity	2,780,491	Other Expense	0	0.0%	Depreciation Rate 217.9%
Total Liab. and Equity	6,392,041	Net Profit or Loss	1,070,517	7.4%	Return on Equity 38.5%

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056478 LIGHTHOUSE HEALTHCARE CENTER				Proprietary - Other	
LIGHTHOUSE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90059		CR Beds 149 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.9%	
Balance Sheet		Income Statement		Length of Stay	
				150.8	
Current Assets	7,340,110	Total Charges	12,438,751	Average Wages	
Fixed Assets	28,840	Contract Allowance	-3,569,480	23.05	
Other Assets	156,699	Operating Revenue	16,008,231	79.4%	
Total Assets	<u>7,525,649</u>	Operating Expense	16,950,829	20.6%	
Current Liabilities	9,851,298	Operating Margin	-942,598	Current Ratio	
Long Term Liabilities	0	Other Income	192,129	0.7	
Total Equity	<u>-2,325,649</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>7,525,649</u>	Net Profit or Loss	<u>(750,469)</u>	144.7	
				Avg Payment Days	
				125.7	
				Depreciation Rate	
				634.0%	
				Return on Equity	
				32.3%	

555363 LINCOLN GLEN SKILLED NURSING				Nonprofit - Church	
LINCOLN GLEN SKILLED NURSING		9/30/2020 366 Days Settled			
SAN JOSE, CA 95125		CR Beds 59 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.0%	
Balance Sheet		Income Statement		Length of Stay	
				648.1	
Current Assets	2,941,347	Total Charges	9,308,302	Average Wages	
Fixed Assets	753,788	Contract Allowance	1,326,720	25.80	
Other Assets	0	Operating Revenue	7,981,582	95.5%	
Total Assets	<u>3,695,135</u>	Operating Expense	7,715,964	4.5%	
Current Liabilities	-684,496	Operating Margin	265,618	Current Ratio	
Long Term Liabilities	0	Other Income	550,403	(4.3)	
Total Equity	<u>4,379,631</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>3,695,135</u>	Net Profit or Loss	<u>816,021</u>	64.5	
				Avg Payment Days	
				36.0	
				Depreciation Rate	
				-1.3%	
				Return on Equity	
				18.6%	

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555333 LINCOLN MEADOWS CARE CENTER				Proprietary - Corporation	
LINCOLN MEADOWS CARE CENTER		12/31/2020 366 Days Settled			
LINCOLN, CA 95648		CR Beds 97		POS Beds 0	
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		77.7%	
Balance Sheet		Income Statement		Length of Stay 88.2	
Current Assets	55,669,337	Total Charges	14,826,904	Average Wages	27.19
Fixed Assets	307,180	Contract Allowance	4,024,002	27.1%	Skilled Nursing 84.6%
Other Assets	2,420,000	Operating Revenue	10,802,902	72.9%	Ancillary Service 15.4%
Total Assets	58,396,517	Operating Expense	11,861,780	109.8%	Current Ratio 1.3
Current Liabilities	44,204,061	Operating Margin	-1,058,878	-9.8%	Days to Collect 34.5
Long Term Liabilities	-45,335	Other Income	1,322,722	12.2%	Avg Payment Days 46.1
Total Equity	14,237,791	Other Expense	0	0.0%	Depreciation Rate 287.9%
Total Liab. and Equity	58,396,517	Net Profit or Loss	263,844	2.4%	Return on Equity 1.9%
555186 LINCOLN SQUARE POST ACUTE CARE				Proprietary - Corporation	
LINCOLN SQUARE POST ACUTE CARE		12/31/2020 366 Days Settled			
STOCKTON, CA 95203		CR Beds 68		POS Beds 0	
SAN JOAQUIN		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		71.9%	
Balance Sheet		Income Statement		Length of Stay 34.6	
Current Assets	3,209,557	Total Charges	10,683,370	Average Wages	29.51
Fixed Assets	193,617	Contract Allowance	407,032	3.8%	Skilled Nursing 71.1%
Other Assets	2,300,000	Operating Revenue	10,276,338	96.2%	Ancillary Service 28.9%
Total Assets	5,703,174	Operating Expense	9,349,160	91.0%	Current Ratio 1.1
Current Liabilities	2,934,171	Operating Margin	927,178	9.0%	Days to Collect 39.4
Long Term Liabilities	1	Other Income	766,378	7.5%	Avg Payment Days 49.1
Total Equity	2,769,002	Other Expense	0	0.0%	Depreciation Rate 29.8%
Total Liab. and Equity	5,703,174	Net Profit or Loss	1,693,740	16.5%	Return on Equity 61.2%

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055116 LINDA MAR CARE CENTER				Proprietary - Corporation	
LINDA MAR CARE CENTER		12/31/2020 366 Days Settled			
PACIFICA, CA 94044		CR Beds 59 POS Beds 0			
SAN MATEO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.7%	
		Length of Stay		51.1	
		Average Wages		32.34	
		Skilled Nursing		76.3%	
		Ancillary Service		23.7%	
		Current Ratio		1.0	
		Days to Collect		33.5	
		Avg Payment Days		41.1	
		Depreciation Rate		64.2%	
		Return on Equity		-2.4%	
Balance Sheet					
Income Statement					
Current Assets	1,865,748	Total Charges	6,857,567		
Fixed Assets	92,391	Contract Allowance	-416,060	-6.1%	
Other Assets	900,000	Operating Revenue	7,273,627	106.1%	
Total Assets	<u>2,858,139</u>	Operating Expense	7,839,820	107.8%	
Current Liabilities	1,796,930	Operating Margin	-566,193	-7.8%	
Long Term Liabilities	0	Other Income	540,413	7.4%	
Total Equity	<u>1,061,209</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,858,139</u>	Net Profit or Loss	<u>(25,145)</u>	-0.3%	
<hr/>					
555663 LINDSAY GARDENS NURSING & REHABILITATION				Proprietary - Partnership	
LINDSAY GARDENS NURSING & REHABILITATION		12/31/2020 366 Days Settled			
LINDSAY, CA 93247		CR Beds 99 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		75.6%	
		Length of Stay		142.6	
		Average Wages		22.08	
		Skilled Nursing		63.3%	
		Ancillary Service		36.7%	
		Current Ratio		4.7	
		Days to Collect		232.4	
		Avg Payment Days		20.1	
		Depreciation Rate		205.2%	
		Return on Equity		30.6%	
Balance Sheet					
Income Statement					
Current Assets	6,124,689	Total Charges	9,306,104		
Fixed Assets	277,039	Contract Allowance	-279,928	-3.0%	
Other Assets	132,813	Operating Revenue	9,586,032	103.0%	
Total Assets	<u>6,534,541</u>	Operating Expense	8,682,430	90.6%	
Current Liabilities	1,290,046	Operating Margin	903,602	9.4%	
Long Term Liabilities	588,385	Other Income	518,840	5.4%	
Total Equity	<u>4,656,110</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>6,534,541</u>	Net Profit or Loss	<u>1,422,442</u>	14.8%	

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555125 LINWOOD MEADOWS CARE CENTER				Proprietary - Corporation	
LINWOOD MEADOWS CARE CENTER		12/31/2020 366 Days Settled			
VISALIA, CA 93277		CR Beds 98 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		71.0%	
Balance Sheet		Income Statement		Length of Stay 119.5	
Current Assets	41,135,932	Total Charges	11,615,256	Average Wages 21.66	
Fixed Assets	602,002	Contract Allowance	3,467,678	29.9%	Skilled Nursing 78.3%
Other Assets	2,000,000	Operating Revenue	8,147,578	70.1%	Ancillary Service 21.7%
Total Assets	43,737,934	Operating Expense	8,402,927	103.1%	Current Ratio 1.1
Current Liabilities	36,394,200	Operating Margin	-255,349	-3.1%	Days to Collect 51.9
Long Term Liabilities	849,961	Other Income	635,871	7.8%	Avg Payment Days 51.3
Total Equity	6,493,773	Other Expense	0	0.0%	Depreciation Rate 44.3%
Total Liab. and Equity	43,737,934	Net Profit or Loss	380,522	4.7%	Return on Equity 5.9%
056127 LIVE OAK REHAB CENTER				Proprietary - Corporation	
LIVE OAK REHAB CENTER		12/31/2020 366 Days Settled			
SAN GABRIEL, CA 91776		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		84.5%	
Balance Sheet		Income Statement		Length of Stay 87.7	
Current Assets	2,243,111	Total Charges	14,742,970	Average Wages 22.45	
Fixed Assets	533,739	Contract Allowance	5,222,135	35.4%	Skilled Nursing 54.2%
Other Assets	0	Operating Revenue	9,520,835	64.6%	Ancillary Service 45.8%
Total Assets	2,776,850	Operating Expense	9,812,798	103.1%	Current Ratio 0.8
Current Liabilities	2,721,340	Operating Margin	-291,963	-3.1%	Days to Collect 20.9
Long Term Liabilities	0	Other Income	1,071	0.0%	Avg Payment Days 27.7
Total Equity	55,510	Other Expense	0	0.0%	Depreciation Rate 46.8%
Total Liab. and Equity	2,776,850	Net Profit or Loss	(290,892)	-3.1%	Return on Equity -524.0%

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055289 LODI CREEK POST ACUTE				Proprietary - Other	
LODI CREEK POST ACUTE		12/31/2020 366 Days Settled			
LODI, CA 95240		CR Beds 86 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.6%	
Balance Sheet		Income Statement		Length of Stay	
				131.8	
Current Assets	1,023,339	Total Charges	11,679,126	Average Wages	
Fixed Assets	55,288	Contract Allowance	3,296,792	28.2%	
Other Assets	2,260	Operating Revenue	8,382,334	71.8%	
Total Assets	1,080,887	Operating Expense	9,836,702	117.4%	
Current Liabilities	1,796,213	Operating Margin	-1,454,368	-17.4%	
Long Term Liabilities	672,940	Other Income	596,947	7.1%	
Total Equity	-1,388,266	Other Expense	0	0.0%	
Total Liab. and Equity	1,080,887	Net Profit or Loss	(857,422)	-10.2%	
555049 LODI NURSING & REHABILITATION				Proprietary - Other	
LODI NURSING & REHABILITATION		12/31/2020 366 Days Settled			
LODI, CA 95242		CR Beds 74 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.3%	
Balance Sheet		Income Statement		Length of Stay	
				80.9	
Current Assets	1,183,564	Total Charges	11,258,553	Average Wages	
Fixed Assets	1,665,508	Contract Allowance	693,983	6.2%	
Other Assets	2,198,683	Operating Revenue	10,564,570	93.8%	
Total Assets	5,047,755	Operating Expense	9,553,160	90.4%	
Current Liabilities	1,912,503	Operating Margin	1,011,410	9.6%	
Long Term Liabilities	641,323	Other Income	298,063	2.8%	
Total Equity	2,493,929	Other Expense	0	0.0%	
Total Liab. and Equity	5,047,755	Net Profit or Loss	1,309,473	12.4%	

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055262 LOMITA POST-ACUTE CARE CENTER				Proprietary - Corporation	
LOMITA POST-ACUTE CARE CENTER		12/31/2020 366 Days Settled			
LOMITA, CA 90717		CR Beds 71 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		64.7%	
Balance Sheet		Income Statement		Length of Stay 42.7	
Current Assets	3,751,229	Total Charges	8,228,389	Average Wages	26.73
Fixed Assets	-288,837	Contract Allowance	438,255	5.3%	Skilled Nursing 73.9%
Other Assets	0	Operating Revenue	7,790,134	94.7%	Ancillary Service 26.1%
Total Assets	3,462,392	Operating Expense	9,586,871	123.1%	Current Ratio 1.1
Current Liabilities	3,508,018	Operating Margin	-1,796,737	-23.1%	Days to Collect 32.9
Long Term Liabilities	0	Other Income	855,195	11.0%	Avg Payment Days 40.0
Total Equity	-45,626	Other Expense	0	0.0%	Depreciation Rate -843.7%
Total Liab. and Equity	3,462,392	Net Profit or Loss	(941,397)	-12.1%	Return on Equity 2,063.3%
555830 LOMPOC SKILLED NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LOMPOC SKILLED NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
LOMPOC, CA 93436		CR Beds 120 POS Beds 0			
SANTA BARBARA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay 128.7	
Current Assets	12,743,339	Total Charges	18,955,543	Average Wages	18.59
Fixed Assets	218,863	Contract Allowance	2,388,331	12.6%	Skilled Nursing 77.6%
Other Assets	0	Operating Revenue	16,567,212	87.4%	Ancillary Service 22.4%
Total Assets	12,962,202	Operating Expense	14,846,521	89.6%	Current Ratio 1.2
Current Liabilities	10,439,443	Operating Margin	1,720,691	10.4%	Days to Collect 43.4
Long Term Liabilities	139,415	Other Income	724,888	4.4%	Avg Payment Days 23.4
Total Equity	2,383,344	Other Expense	0	0.0%	Depreciation Rate 152.5%
Total Liab. and Equity	12,962,202	Net Profit or Loss	2,445,391	14.8%	Return on Equity 102.6%

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056021 LONE TREE CONVALESCENT HOSPITAL		Proprietary - Corporation	
LONE TREE CONVALESCENT HOSPITAL	4/30/2020 366 Days Settled		
ANTIOCH, CA 94509	12/31/2020 199 Days Settled	CR Beds 99	POS Beds 0
CONTRA COSTA	6/15/2020 46 Days Settled	Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.7%
Balance Sheet		Income Statement	
Current Assets	2,777,124	Total Charges	12,030,525
Fixed Assets	900,271	Contract Allowance	1,130,646
Other Assets	87,188	Operating Revenue	10,899,879
Total Assets	3,764,583	Operating Expense	10,854,944
Current Liabilities	2,198,853	Operating Margin	44,935
Long Term Liabilities	1,832,532	Other Income	72,541
Total Equity	-266,802	Other Expense	0
Total Liab. and Equity	3,764,583	Net Profit or Loss	117,476
		9.4%	Skilled Nursing 78.3%
		90.6%	Ancillary Service 21.7%
		99.6%	Current Ratio 1.3
		0.4%	Days to Collect 29.7
		0.7%	Avg Payment Days 100.0
		0.0%	Depreciation Rate 27.3%
		1.1%	Return on Equity -44.0%

056021 LONE TREE CONVALESCENT HOSPITAL		Proprietary - Partnership	
LONE TREE CONVALESCENT HOSPITAL	4/30/2020 366 Days Settled		
ANTIOCH, CA 94509	12/31/2020 199 Days Settled	CR Beds 99	POS Beds 0
CONTRA COSTA	6/15/2020 46 Days Settled	Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.2%
Balance Sheet		Income Statement	
Current Assets	2,332,147	Total Charges	5,524,383
Fixed Assets	90,478	Contract Allowance	17,919
Other Assets	619,875	Operating Revenue	5,506,464
Total Assets	3,042,500	Operating Expense	5,766,466
Current Liabilities	2,182,798	Operating Margin	-260,002
Long Term Liabilities	917,965	Other Income	201,739
Total Equity	-58,263	Other Expense	0
Total Liab. and Equity	3,042,500	Net Profit or Loss	(58,263)
		0.3%	Skilled Nursing 86.7%
		99.7%	Ancillary Service 13.3%
		104.7%	Current Ratio 1.1
		-4.7%	Days to Collect 233.1
		3.7%	Avg Payment Days 47.2
		0.0%	Depreciation Rate 510.5%
		-1.1%	Return on Equity 100.0%

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056021 LONE TREE CONVALESCENT HOSPITAL				Proprietary - Corporation		
LONE TREE CONVALESCENT HOSPITAL		4/30/2020 366 Days Settled				
ANTIOCH, CA 94509		12/31/2020 199 Days Settled		CR Beds 99	POS Beds 0	
CONTRA COSTA		6/15/2020 46 Days Settled		Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.4%	
Balance Sheet		Income Statement		Length of Stay	213.6	
Current Assets	1,726,045	Total Charges	1,275,238	Average Wages	19.68	
Fixed Assets	900,271	Contract Allowance	106,975	8.4%	Skilled Nursing	86.8%
Other Assets	87,188	Operating Revenue	1,168,263	91.6%	Ancillary Service	13.2%
Total Assets	2,713,504	Operating Expense	1,304,643	111.7%	Current Ratio	0.9
Current Liabilities	1,867,214	Operating Margin	-136,380	-11.7%	Days to Collect	89.4
Long Term Liabilities	1,237,606	Other Income	11,863	1.0%	Avg Payment Days	676.7
Total Equity	-391,316	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	2,713,504	Net Profit or Loss	(124,517)	-10.7%	Return on Equity	31.8%
056188 LONG BEACH CARE CENTER, INC				Proprietary - Corporation		
LONG BEACH CARE CENTER, INC		12/31/2020 366 Days Settled				
LONG BEACH, CA 90815				CR Beds 163	POS Beds 0	
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.5%	
Balance Sheet		Income Statement		Length of Stay	148.3	
Current Assets	4,366,225	Total Charges	15,821,738	Average Wages	20.45	
Fixed Assets	707,410	Contract Allowance	-2,719,113	-17.2%	Skilled Nursing	77.8%
Other Assets	9,954,316	Operating Revenue	18,540,851	117.2%	Ancillary Service	22.2%
Total Assets	15,027,951	Operating Expense	16,805,731	90.6%	Current Ratio	1.5
Current Liabilities	2,870,427	Operating Margin	1,735,120	9.4%	Days to Collect	43.7
Long Term Liabilities	-1,099,266	Other Income	1,255,919	6.8%	Avg Payment Days	36.4
Total Equity	13,256,790	Other Expense	0	0.0%	Depreciation Rate	74.0%
Total Liab. and Equity	15,027,951	Net Profit or Loss	2,991,039	16.1%	Return on Equity	22.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055364 LONG BEACH HEALTHCARE CENTER				Proprietary - Corporation	
LONG BEACH HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LONG BEACH, CA 90807		CR Beds 151 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN		Occupancy Rate		75.3%	
Balance Sheet		Income Statement		Length of Stay 186.5	
Current Assets	3,117,675	Total Charges	13,749,534	Average Wages	20.70
Fixed Assets	31,879	Contract Allowance	-450,016	-3.3%	Skilled Nursing 83.9%
Other Assets	2,713,209	Operating Revenue	14,199,550	103.3%	Ancillary Service 16.1%
Total Assets	5,862,763	Operating Expense	14,236,285	100.3%	Current Ratio 0.7
Current Liabilities	4,480,970	Operating Margin	-36,735	-0.3%	Days to Collect 36.1
Long Term Liabilities	3,603,329	Other Income	510,893	3.6%	Avg Payment Days 63.4
Total Equity	-2,221,536	Other Expense	0	0.0%	Depreciation Rate 2,758.3%
Total Liab. and Equity	5,862,763	Net Profit or Loss	467,086	3.3%	Return on Equity -21.0%

555010 LONG BEACH POST ACUTE				Proprietary - Other	
LONG BEACH POST ACUTE		12/31/2020 366 Days Settled			
LONG BEACH, CA 90813		CR Beds 78 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN		Occupancy Rate		80.3%	
Balance Sheet		Income Statement		Length of Stay 79.9	
Current Assets	3,510,750	Total Charges	7,529,667	Average Wages	21.21
Fixed Assets	121,055	Contract Allowance	-2,034,459	-27.0%	Skilled Nursing 75.3%
Other Assets	811,195	Operating Revenue	9,564,126	127.0%	Ancillary Service 24.7%
Total Assets	4,443,000	Operating Expense	8,890,194	93.0%	Current Ratio 4.6
Current Liabilities	769,669	Operating Margin	673,932	7.0%	Days to Collect 29.4
Long Term Liabilities	1,439,250	Other Income	233,214	2.4%	Avg Payment Days 31.7
Total Equity	2,247,401	Other Expense	0	0.0%	Depreciation Rate 490.5%
Total Liab. and Equity	4,456,320	Net Profit or Loss	893,756	9.3%	Return on Equity 39.8%

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055753 LONGWOOD MANOR CONV.HOSPITAL				Proprietary - Corporation	
LONGWOOD MANOR CONV.HOSPITAL		6/30/2020 366 Days Settled			
LOS ANGELES, CA 90016		CR Beds 198 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		92.8%	
Balance Sheet		Income Statement		Length of Stay	
				89.8	
Current Assets	8,309,351	Total Charges	32,396,575	Average Wages	
Fixed Assets	2,972,658	Contract Allowance	9,236,435	28.5%	
Other Assets	2,384	Operating Revenue	23,160,140	71.5%	
Total Assets	11,284,393	Operating Expense	21,523,494	92.9%	
Current Liabilities	4,187,738	Operating Margin	1,636,646	7.1%	
Long Term Liabilities	0	Other Income	12,894	0.1%	
Total Equity	7,096,655	Other Expense	0	0.0%	
Total Liab. and Equity	11,284,393	Net Profit or Loss	1,649,540	7.1%	
056116 LOS ALTOS SUB-ACUTE AND REHABILITATION CENTER				Proprietary - Corporation	
LOS ALTOS SUB-ACUTE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
LOS ALTOS, CA 94024		CR Beds 152 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		80.8%	
Balance Sheet		Income Statement		Length of Stay	
				53.9	
Current Assets	2,860,934	Total Charges	22,012,027	Average Wages	
Fixed Assets	668,772	Contract Allowance	157,154	0.7%	
Other Assets	-528	Operating Revenue	21,854,873	99.3%	
Total Assets	3,529,178	Operating Expense	22,073,512	101.0%	
Current Liabilities	-27,388,988	Operating Margin	-218,639	-1.0%	
Long Term Liabilities	61,574	Other Income	1,215,166	5.6%	
Total Equity	30,856,592	Other Expense	0	0.0%	
Total Liab. and Equity	3,529,178	Net Profit or Loss	996,527	4.6%	

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055028 LOS BANOS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
LOS BANOS NURSING & REHABILITATION CENTER 12/31/2020 366 Days Settled					
LOS BANOS, CA 93635				CR Beds 59 POS Beds 0	
MERCED				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 58.9%	
Balance Sheet		Income Statement		Length of Stay 508.6	
Current Assets	772,722	Total Charges	3,032,845	Average Wages 18.72	
Fixed Assets	708,923	Contract Allowance	0	0.0% Skilled Nursing 94.3%	
Other Assets	-142,000	Operating Revenue	3,032,845	100.0% Ancillary Service 5.7%	
Total Assets	<u>1,339,645</u>	Operating Expense	3,916,145	129.1% Current Ratio 0.8	
Current Liabilities	995,784	Operating Margin	-883,300	-29.1% Days to Collect 48.7	
Long Term Liabilities	0	Other Income	634,710	20.9% Avg Payment Days 9.7	
Total Equity	343,861	Other Expense	0	0.0% Depreciation Rate 3.7%	
Total Liab. and Equity	<u>1,339,645</u>	Net Profit or Loss	<u>(248,590)</u>	-8.2% Return on Equity -72.3%	

055527 LOS PALOS POST-ACUTE CARE CENTER				Proprietary - Corporation	
LOS PALOS POST-ACUTE CARE CENTER 12/31/2020 366 Days Settled					
SAN PEDRO, CA 90732				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 71.9%	
Balance Sheet		Income Statement		Length of Stay 465.2	
Current Assets	6,893,196	Total Charges	10,005,172	Average Wages 24.11	
Fixed Assets	549,401	Contract Allowance	1,726,726	17.3% Skilled Nursing 91.9%	
Other Assets	2,368,441	Operating Revenue	8,278,446	82.7% Ancillary Service 8.1%	
Total Assets	<u>9,811,038</u>	Operating Expense	9,578,075	115.7% Current Ratio 1.1	
Current Liabilities	6,561,669	Operating Margin	-1,299,629	-15.7% Days to Collect 192.4	
Long Term Liabilities	0	Other Income	722,858	8.7% Avg Payment Days 30.5	
Total Equity	3,249,369	Other Expense	0	0.0% Depreciation Rate 22.6%	
Total Liab. and Equity	<u>9,811,038</u>	Net Profit or Loss	<u>(576,771)</u>	-7.0% Return on Equity -17.8%	

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555040 LOTUS CARE CENTER				Proprietary - Corporation	
LOTUS CARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90043		CR Beds 40		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay 114.3	
Current Assets	4,720,972	Total Charges	4,785,367	Average Wages 24.84	
Fixed Assets	77,625	Contract Allowance	-1,635,891	-34.2%	Skilled Nursing 64.3%
Other Assets	161,815	Operating Revenue	6,421,258	134.2%	Ancillary Service 35.7%
Total Assets	4,960,412	Operating Expense	5,104,655	79.5%	Current Ratio 2.5
Current Liabilities	1,906,172	Operating Margin	1,316,603	20.5%	Days to Collect 67.3
Long Term Liabilities	0	Other Income	487,663	7.6%	Avg Payment Days 46.1
Total Equity	3,054,240	Other Expense	0	0.0%	Depreciation Rate 145.4%
Total Liab. and Equity	4,960,412	Net Profit or Loss	1,727,527	26.9%	Return on Equity 56.6%
056415 LYNWOOD HEALTHCARE CENTER				Proprietary - Other	
LYNWOOD HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LYNWOOD, CA 90262		CR Beds 99		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay 113.8	
Current Assets	390,044	Total Charges	9,074,222	Average Wages 24.13	
Fixed Assets	247,444	Contract Allowance	614,260	6.8%	Skilled Nursing 74.7%
Other Assets	694,678	Operating Revenue	8,459,962	93.2%	Ancillary Service 25.3%
Total Assets	1,332,166	Operating Expense	8,654,954	102.3%	Current Ratio 0.5
Current Liabilities	857,733	Operating Margin	-194,992	-2.3%	Days to Collect 49.4
Long Term Liabilities	68,207	Other Income	692,951	8.2%	Avg Payment Days 35.2
Total Equity	406,226	Other Expense	0	0.0%	Depreciation Rate 71.6%
Total Liab. and Equity	1,332,166	Net Profit or Loss	497,959	5.9%	Return on Equity 122.6%

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555583 MACLAY HEALTHCARE CENTER				Proprietary - Corporation	
MACLAY HEALTHCARE CENTER		12/31/2020 366 Days Settled			
SYLMAR, CA 91342		CR Beds 141 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		72.2%	
Balance Sheet		Income Statement		Length of Stay 99.1	
Current Assets	2,396,686	Total Charges	15,063,940	Average Wages	21.30
Fixed Assets	14,108	Contract Allowance	1,838,139	12.2%	Skilled Nursing 74.7%
Other Assets	3,518,145	Operating Revenue	13,225,801	87.8%	Ancillary Service 25.3%
Total Assets	5,928,939	Operating Expense	14,980,567	113.3%	Current Ratio 0.3
Current Liabilities	7,474,493	Operating Margin	-1,754,766	-13.3%	Days to Collect 41.9
Long Term Liabilities	2,820,095	Other Income	801,911	6.1%	Avg Payment Days 39.8
Total Equity	-4,365,649	Other Expense	0	0.0%	Depreciation Rate 7,577.1%
Total Liab. and Equity	5,928,939	Net Profit or Loss	(974,278)	-7.4%	Return on Equity 22.3%
055147 MADERA REHABILITATION & NURSING CENTER				Proprietary - Other	
MADERA REHABILITATION & NURSING CENTER		12/31/2020 366 Days Settled			
MADERA, CA 93638		CR Beds 176 POS Beds 0			
MADERA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.9%	
Balance Sheet		Income Statement		Length of Stay 224.3	
Current Assets	1,173,560	Total Charges	15,797,906	Average Wages	20.74
Fixed Assets	347,738	Contract Allowance	892,351	5.6%	Skilled Nursing 75.9%
Other Assets	423,514	Operating Revenue	14,905,555	94.4%	Ancillary Service 24.1%
Total Assets	1,944,812	Operating Expense	14,795,304	99.3%	Current Ratio 0.7
Current Liabilities	1,706,131	Operating Margin	110,251	0.7%	Days to Collect 57.7
Long Term Liabilities	0	Other Income	441,231	3.0%	Avg Payment Days 30.6
Total Equity	238,681	Other Expense	0	0.0%	Depreciation Rate 127.3%
Total Liab. and Equity	1,944,812	Net Profit or Loss	551,482	3.7%	Return on Equity 231.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055142 MAGNOLIA GARDENS CONVALESCENT HOSPITAL				Proprietary - Corporation	
MAGNOLIA GARDENS CONVALESCENT HOSPITAL		6/30/2020 366 Days Settled			
GRANADA HILLS, CA 91344				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.6%
Balance Sheet		Income Statement		Length of Stay	74.8
Current Assets	2,831,485	Total Charges	16,140,803	Average Wages	21.77
Fixed Assets	1,384,687	Contract Allowance	5,563,823	34.5% Skilled Nursing	53.0%
Other Assets	0	Operating Revenue	10,576,980	65.5% Ancillary Service	47.0%
Total Assets	4,216,172	Operating Expense	10,209,651	96.5% Current Ratio	1.8
Current Liabilities	1,601,878	Operating Margin	367,329	3.5% Days to Collect	11.5
Long Term Liabilities	0	Other Income	4,146	0.0% Avg Payment Days	25.0
Total Equity	2,614,294	Other Expense	0	0.0% Depreciation Rate	27.9%
Total Liab. and Equity	4,216,172	Net Profit or Loss	371,475	3.5% Return on Equity	14.2%

055890 MAGNOLIA POST ACUTE CARE				Proprietary - Corporation	
MAGNOLIA POST ACUTE CARE		12/31/2020 366 Days Settled			
EL CAJON, CA 92020				CR Beds 99	POS Beds 0
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	86.8%
Balance Sheet		Income Statement		Length of Stay	118.7
Current Assets	710,836	Total Charges	11,509,964	Average Wages	24.56
Fixed Assets	0	Contract Allowance	768,823	6.7% Skilled Nursing	77.1%
Other Assets	882,746	Operating Revenue	10,741,141	93.3% Ancillary Service	22.9%
Total Assets	1,593,582	Operating Expense	10,448,040	97.3% Current Ratio	0.4
Current Liabilities	1,803,066	Operating Margin	293,101	2.7% Days to Collect	49.4
Long Term Liabilities	-5,145	Other Income	5,295	0.0% Avg Payment Days	25.5
Total Equity	-204,339	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,593,582	Net Profit or Loss	298,396	2.8% Return on Equity	-146.0%

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055474 MAGNOLIA REHABILITATION & NURSING CENTER				Proprietary - Corporation	
MAGNOLIA REHABILITATION & NURSING CENTER		1/31/2020 365 Days Settled			
RIVERSIDE, CA 92504		9/30/2020 243 Days Submitted		CR Beds 120 POS Beds 0	
RIVERSIDE		12/31/2020 92 Days Submitted		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate		78.5%	
Balance Sheet		Income Statement		Length of Stay 50.6	
Current Assets	1,702,207	Total Charges	11,791,107	Average Wages	13.18
Fixed Assets	95,736	Contract Allowance	2,674,567	22.7%	Skilled Nursing 76.8%
Other Assets	924,303	Operating Revenue	9,116,540	77.3%	Ancillary Service 23.2%
Total Assets	2,722,246	Operating Expense	9,574,623	105.0%	Current Ratio 0.3
Current Liabilities	4,917,215	Operating Margin	-458,083	-5.0%	Days to Collect 100.0
Long Term Liabilities	89,099	Other Income	19,855	0.2%	Avg Payment Days 359.5
Total Equity	-2,284,068	Other Expense	0	0.0%	Depreciation Rate 43.6%
Total Liab. and Equity	2,722,246	Net Profit or Loss	(691,580)	-7.6%	Return on Equity 30.3%

055474 MAGNOLIA REHABILITATION & NURSING CENTER				Proprietary - Corporation	
MAGNOLIA REHABILITATION & NURSING CENTER		1/31/2020 365 Days Settled			
RIVERSIDE, CA 92504		9/30/2020 243 Days Submitted		CR Beds 120 POS Beds 0	
RIVERSIDE		12/31/2020 92 Days Submitted		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate		55.9%	
Balance Sheet		Income Statement		Length of Stay 88.7	
Current Assets	2,836,087	Total Charges	2,528,374	Average Wages	13.18
Fixed Assets	178,125	Contract Allowance	36,095	1.4%	Skilled Nursing 82.8%
Other Assets	-1,176,751	Operating Revenue	2,492,279	98.6%	Ancillary Service 17.2%
Total Assets	1,837,461	Operating Expense	2,804,667	112.5%	Current Ratio 1.8
Current Liabilities	1,541,182	Operating Margin	-312,388	-12.5%	Days to Collect 469.9
Long Term Liabilities	0	Other Income	433,336	17.4%	Avg Payment Days 197.4
Total Equity	296,279	Other Expense	0	0.0%	Depreciation Rate 153.1%
Total Liab. and Equity	1,837,461	Net Profit or Loss	121,278	4.9%	Return on Equity 40.9%

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055474 MAGNOLIA REHABILITATION & NURSING CENTER				Proprietary - Corporation		
MAGNOLIA REHABILITATION & NURSING CENTER		1/31/2020 365 Days Settled				
RIVERSIDE, CA 92504		9/30/2020 243 Days Submitted		CR Beds 120 POS Beds 0		
RIVERSIDE		12/31/2020 92 Days Submitted		Key Performance Ind.		
BLUE CROSS (CALIFORNIA)				Occupancy Rate	31.4%	
Balance Sheet		Income Statement		Length of Stay	33.5	
Current Assets	315,371	Total Charges	3,555,253	Average Wages	13.18	
Fixed Assets	53,380	Contract Allowance	926,073	26.0%	Skilled Nursing	66.1%
Other Assets	1,354,390	Operating Revenue	2,629,180	74.0%	Ancillary Service	33.9%
Total Assets	1,723,141	Operating Expense	5,394,742	205.2%	Current Ratio	0.0
Current Liabilities	6,947,377	Operating Margin	-2,765,562	-105.2%	Days to Collect	18.2
Long Term Liabilities	0	Other Income	81,852	3.1%	Avg Payment Days	889.9
Total Equity	-5,224,236	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	1,723,141	Net Profit or Loss	(2,938,816)	-111.8%	Return on Equity	56.3%

055475 MAIN WEST POSTACUTE CARE				Proprietary - Corporation		
MAIN WEST POSTACUTE CARE		12/31/2020 366 Days Settled				
TURLOCK, CA 95380				CR Beds 99 POS Beds 0		
STANISLAUS				Key Performance Ind.		
Noridian (AS, GU, HI, NV)				Occupancy Rate	84.7%	
Balance Sheet		Income Statement		Length of Stay	251.6	
Current Assets	4,420,537	Total Charges	9,089,479	Average Wages	20.87	
Fixed Assets	85,027	Contract Allowance	-2,279,351	-25.1%	Skilled Nursing	85.3%
Other Assets	686,604	Operating Revenue	11,368,830	125.1%	Ancillary Service	14.7%
Total Assets	5,192,168	Operating Expense	11,133,918	97.9%	Current Ratio	1.4
Current Liabilities	3,211,954	Operating Margin	234,912	2.1%	Days to Collect	92.4
Long Term Liabilities	171,250	Other Income	1,752,553	15.4%	Avg Payment Days	25.9
Total Equity	1,808,964	Other Expense	0	0.0%	Depreciation Rate	179.0%
Total Liab. and Equity	5,192,168	Net Profit or Loss	1,987,465	17.5%	Return on Equity	109.9%

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555259 MAINPLACE POST ACUTE				Proprietary - Corporation	
MAINPLACE POST ACUTE		12/31/2020 366 Days Settled			
ORANGE, CA 92868		CR Beds 163 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.6%	
		Length of Stay		105.7	
		Average Wages		27.40	
		16.3% Skilled Nursing		73.2%	
		83.7% Ancillary Service		26.8%	
		91.8% Current Ratio		1.1	
		8.2% Days to Collect		53.5	
		0.0% Avg Payment Days		26.3	
		0.0% Depreciation Rate		448.1%	
		8.3% Return on Equity		89.4%	
<hr/>					
555273 MANCHESTER MANOR CONV HOSPITAL				Proprietary - Corporation	
MANCHESTER MANOR CONV HOSPITAL		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90044		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		85.5%	
		Length of Stay		219.2	
		Average Wages		21.49	
		1.2% Skilled Nursing		88.2%	
		98.8% Ancillary Service		2.8%	
		99.3% Current Ratio		0.5	
		0.7% Days to Collect		48.3	
		0.0% Avg Payment Days		124.9	
		0.0% Depreciation Rate		3.3%	
		0.7% Return on Equity		-7.8%	

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055423 MANNING GARDENS CARE CENTER, INC				Proprietary - Corporation	
MANNING GARDENS CARE CENTER, INC 12/31/2020 366 Days Settled					
FRESNO, CA 93725				CR Beds 59 POS Beds 0	
FRESNO				Key Performance Ind.	
NORIDIAN				Occupancy Rate 84.2%	
Balance Sheet		Income Statement		Length of Stay 129.0	
Current Assets	1,140,245	Total Charges	6,262,245	Average Wages 20.80	
Fixed Assets	183,145	Contract Allowance	772,905	12.3%	Skilled Nursing 86.9%
Other Assets	116,280	Operating Revenue	5,489,340	87.7%	Ancillary Service 13.1%
Total Assets	1,439,670	Operating Expense	5,983,749	109.0%	Current Ratio 3.2
Current Liabilities	351,990	Operating Margin	-494,409	-9.0%	Days to Collect 63.0
Long Term Liabilities	1,151,106	Other Income	495,645	9.0%	Avg Payment Days 21.3
Total Equity	-63,426	Other Expense	0	0.0%	Depreciation Rate 88.4%
Total Liab. and Equity	1,439,670	Net Profit or Loss	1,236	0.0%	Return on Equity -1.9%
555297 MANORCARE HEALTH SERVICES-HEMET				Nonprofit - Other	
MANORCARE HEALTH SERVICES-HEMET 5/31/2020 366 Days Settled					
HEMET, CA 92545				CR Beds 178 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 72.1%	
Balance Sheet		Income Statement		Length of Stay 29.7	
Current Assets	2,232,907	Total Charges	24,458,805	Average Wages 27.09	
Fixed Assets	1,328,491	Contract Allowance	7,367,541	30.1%	Skilled Nursing 69.7%
Other Assets	-585,068	Operating Revenue	17,091,264	69.9%	Ancillary Service 30.3%
Total Assets	2,976,330	Operating Expense	20,721,641	121.2%	Current Ratio 1.7
Current Liabilities	1,317,014	Operating Margin	-3,630,377	-21.2%	Days to Collect 45.2
Long Term Liabilities	0	Other Income	893,602	5.2%	Avg Payment Days 20.8
Total Equity	1,659,316	Other Expense	0	0.0%	Depreciation Rate 11.2%
Total Liab. and Equity	2,976,330	Net Profit or Loss	(2,736,775)	-16.0%	Return on Equity -164.9%

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555339 MANORCARE HEALTH SERVICES-PALM DESERT				Nonprofit - Other	
MANORCARE HEALTH SERVICES-PALM DESERT		5/31/2020 366 Days Settled			
PALM DESERT, CA 92260				CR Beds 178	POS Beds 0
RIVERSIDE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.5%
Balance Sheet		Income Statement		Length of Stay	27.3
Current Assets	2,109,215	Total Charges	29,273,080	Average Wages	29.00
Fixed Assets	830,950	Contract Allowance	10,536,535	36.0%	Skilled Nursing 69.1%
Other Assets	-482,060	Operating Revenue	18,736,545	64.0%	Ancillary Service 30.9%
Total Assets	2,458,105	Operating Expense	22,623,795	120.7%	Current Ratio 1.3
Current Liabilities	1,604,521	Operating Margin	-3,887,250	-20.7%	Days to Collect 38.7
Long Term Liabilities	0	Other Income	1,091,265	5.8%	Avg Payment Days 20.0
Total Equity	853,584	Other Expense	0	0.0%	Depreciation Rate 18.5%
Total Liab. and Equity	2,458,105	Net Profit or Loss	(2,795,985)	-14.9%	Return on Equity -327.6%
555446 MANORCARE HEALTH SERVICES - ROSSMOOR				Nonprofit - Other	
MANORCARE HEALTH SERVICES - ROSSMOOR		5/31/2020 366 Days Settled			
WALNUT CREEK, CA 94595				CR Beds 155	POS Beds 0
CONTRA COSTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.8%
Balance Sheet		Income Statement		Length of Stay	35.5
Current Assets	2,174,802	Total Charges	29,826,000	Average Wages	32.95
Fixed Assets	1,061,570	Contract Allowance	6,892,800	23.1%	Skilled Nursing 77.2%
Other Assets	-2,175,072	Operating Revenue	22,933,200	76.9%	Ancillary Service 22.8%
Total Assets	1,061,300	Operating Expense	22,721,750	99.1%	Current Ratio 1.5
Current Liabilities	1,496,828	Operating Margin	211,450	0.9%	Days to Collect 33.2
Long Term Liabilities	0	Other Income	1,414,431	6.2%	Avg Payment Days 21.7
Total Equity	-435,528	Other Expense	0	0.0%	Depreciation Rate 25.3%
Total Liab. and Equity	1,061,300	Net Profit or Loss	1,625,881	7.1%	Return on Equity -373.3%

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555710 MANORCARE HEALTH SERVICES - TICE VALLEY				Nonprofit - Other	
MANORCARE HEALTH SERVICES - TICE VALLEY				5/31/2020 366 Days Settled	
WALNUT CREEK, CA 94595				CR Beds 120 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.1%
Balance Sheet		Income Statement		Length of Stay	31.5
Current Assets	1,879,885	Total Charges	23,814,160	Average Wages	31.66
Fixed Assets	645,854	Contract Allowance	5,891,740	24.7%	Skilled Nursing 75.6%
Other Assets	-845,826	Operating Revenue	17,922,420	75.3%	Ancillary Service 24.4%
Total Assets	1,679,913	Operating Expense	18,701,464	104.3%	Current Ratio 1.5
Current Liabilities	1,258,610	Operating Margin	-779,044	-4.3%	Days to Collect 36.3
Long Term Liabilities	0	Other Income	754,572	4.2%	Avg Payment Days 19.5
Total Equity	421,303	Other Expense	0	0.0%	Depreciation Rate 41.8%
Total Liab. and Equity	1,679,913	Net Profit or Loss	(24,472)	-0.1%	Return on Equity -5.8%
555337 MANORCARE HEALTH SERVICES (CITRUS HEIGHTS)				Nonprofit - Other	
MANORCARE HEALTH SERVICES (CITRUS HEIGHTS)				5/31/2020 366 Days Settled	
CITRUS HEIGHTS, CA 95610				CR Beds 162 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	82.3%
Balance Sheet		Income Statement		Length of Stay	38.4
Current Assets	2,162,283	Total Charges	26,691,014	Average Wages	31.19
Fixed Assets	773,948	Contract Allowance	6,114,486	22.9%	Skilled Nursing 76.7%
Other Assets	-1,233,053	Operating Revenue	20,576,528	77.1%	Ancillary Service 23.3%
Total Assets	1,703,178	Operating Expense	20,791,440	101.0%	Current Ratio 1.6
Current Liabilities	1,367,804	Operating Margin	-214,912	-1.0%	Days to Collect 36.5
Long Term Liabilities	0	Other Income	1,039,058	5.0%	Avg Payment Days 21.6
Total Equity	335,374	Other Expense	0	0.0%	Depreciation Rate 36.4%
Total Liab. and Equity	1,703,178	Net Profit or Loss	824,146	4.0%	Return on Equity 245.7%

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555328 MANORCARE HEALTH SERVICES (FOUNTAIN VALLEY)				Nonprofit - Other	
MANORCARE HEALTH SERVICES (FOUNTAIN VALLEY)		5/31/2020 366 Days Settled			
FOUNTAIN VALLEY, CA 92708				CR Beds 151 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.1%
				Length of Stay	30.2
				Average Wages	30.95
				Skilled Nursing	67.6%
				Ancillary Service	32.4%
				Current Ratio	1.2
				Days to Collect	32.6
				Avg Payment Days	20.2
				Depreciation Rate	32.5%
				Return on Equity	-856.7%
Balance Sheet		Income Statement			
Current Assets	1,617,774	Total Charges	26,476,361		
Fixed Assets	434,304	Contract Allowance	8,782,073	33.2%	
Other Assets	-479,421	Operating Revenue	17,694,288	66.8%	
Total Assets	<u>1,572,657</u>	Operating Expense	20,734,636	117.2%	
Current Liabilities	1,312,072	Operating Margin	-3,040,348	-17.2%	
Long Term Liabilities	0	Other Income	807,915	4.6%	
Total Equity	<u>260,585</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,572,657</u>	Net Profit or Loss	<u>(2,232,433)</u>	-12.6%	

555444 MANORCARE HEALTH SERVICES (SUNNYVALE)				Nonprofit - Other	
MANORCARE HEALTH SERVICES (SUNNYVALE)		5/31/2020 366 Days Settled			
SUNNYVALE, CA 94087				CR Beds 140 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	80.1%
				Length of Stay	51.1
				Average Wages	32.97
				Skilled Nursing	79.5%
				Ancillary Service	20.5%
				Current Ratio	1.6
				Days to Collect	39.5
				Avg Payment Days	22.5
				Depreciation Rate	21.2%
				Return on Equity	73.9%
Balance Sheet		Income Statement			
Current Assets	2,054,813	Total Charges	23,267,481		
Fixed Assets	772,385	Contract Allowance	4,732,230	20.3%	
Other Assets	17,365	Operating Revenue	18,535,251	79.7%	
Total Assets	<u>2,844,563</u>	Operating Expense	18,284,662	98.6%	
Current Liabilities	1,313,401	Operating Margin	250,589	1.4%	
Long Term Liabilities	0	Other Income	881,264	4.8%	
Total Equity	<u>1,531,162</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,844,563</u>	Net Profit or Loss	<u>1,131,853</u>	6.1%	

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056216 MANTECA CARE AND REHABILITATION CENTER				Proprietary - Corporation	
MANTECA CARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
MANTECA, CA 95336		CR Beds 176 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		60.2%	
Balance Sheet		Income Statement		Length of Stay	
				133.6	
Current Assets	9,718,670	Total Charges	10,222,254	Average Wages	
Fixed Assets	437,133	Contract Allowance	-1,417,116	21.00	
Other Assets	1,590,742	Operating Revenue	11,639,370	87.4%	
Total Assets	<u>11,746,545</u>	Operating Expense	14,079,040	12.6%	
Current Liabilities	12,105,410	Operating Margin	-2,439,670	Current Ratio	
Long Term Liabilities	8,173,266	Other Income	88,061	0.8	
Total Equity	-8,532,131	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>11,746,545</u>	Net Profit or Loss	(2,351,609)	128.4	
				Avg Payment Days	
				168.2	
				Depreciation Rate	
				60.7%	
				Return on Equity	
				27.6%	

055036 MAPLE HEALTHCARE CENTER				Proprietary - Other	
MAPLE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90011		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay	
				252.4	
Current Assets	1,779,327	Total Charges	5,412,688	Average Wages	
Fixed Assets	199,377	Contract Allowance	-584,718	23.87	
Other Assets	0	Operating Revenue	5,997,406	84.2%	
Total Assets	<u>1,978,704</u>	Operating Expense	5,458,315	15.8%	
Current Liabilities	592,327	Operating Margin	539,091	Current Ratio	
Long Term Liabilities	0	Other Income	313,926	3.0	
Total Equity	1,386,377	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>1,978,704</u>	Net Profit or Loss	853,017	35.8	
				Avg Payment Days	
				32.3	
				Depreciation Rate	
				36.8%	
				Return on Equity	
				61.5%	

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055310 MARIN POST ACUTE				Proprietary - Partnership	
MARIN POST ACUTE		5/31/2020 366 Days Settled			
SAN RAFAEL, CA 94903				CR Beds 168 POS Beds 0	
MARIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.2%
Balance Sheet		Income Statement		Length of Stay	97.7
Current Assets	2,096,667	Total Charges	24,696,550	Average Wages	28.11
Fixed Assets	349,448	Contract Allowance	6,310,773	25.6% Skilled Nursing	76.0%
Other Assets	0	Operating Revenue	18,385,777	74.4% Ancillary Service	24.0%
Total Assets	2,446,115	Operating Expense	17,448,130	94.9% Current Ratio	1.1
Current Liabilities	1,872,342	Operating Margin	937,647	5.1% Days to Collect	33.7
Long Term Liabilities	0	Other Income	368,427	2.0% Avg Payment Days	25.0
Total Equity	573,773	Other Expense	0	0.0% Depreciation Rate	394.7%
Total Liab. and Equity	2,446,115	Net Profit or Loss	1,306,074	7.1% Return on Equity	227.6%
555461 MARINA GARDEN NURSING CENTER				Proprietary - Corporation	
MARINA GARDEN NURSING CENTER		12/31/2020 366 Days Settled			
ALAMEDA, CA 94501				CR Beds 32 POS Beds 0	
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	95.5%
Balance Sheet		Income Statement		Length of Stay	329.0
Current Assets	1,910,093	Total Charges	5,661,548	Average Wages	31.80
Fixed Assets	50,996	Contract Allowance	1,347,532	23.8% Skilled Nursing	76.1%
Other Assets	-8,575	Operating Revenue	4,314,016	76.2% Ancillary Service	23.9%
Total Assets	1,952,514	Operating Expense	3,773,454	87.5% Current Ratio	1.8
Current Liabilities	1,059,653	Operating Margin	540,562	12.5% Days to Collect	66.5
Long Term Liabilities	0	Other Income	450,665	10.4% Avg Payment Days	41.7
Total Equity	892,861	Other Expense	0	0.0% Depreciation Rate	228.4%
Total Liab. and Equity	1,952,514	Net Profit or Loss	991,227	23.0% Return on Equity	111.0%

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555340 MARINA POINTE HEALTHCARE & SUBACUTE				Proprietary - Other	
MARINA POINTE HEALTHCARE & SUBACUTE		12/31/2020 366 Days Settled			
CULVER CITY, CA 90230		CR Beds 116 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN		Occupancy Rate		77.7%	
Balance Sheet		Income Statement		Length of Stay 148.6	
Current Assets	3,304,512	Total Charges	14,363,093	Average Wages	26.50
Fixed Assets	1,216,903	Contract Allowance	-2,116,069	-14.7%	Skilled Nursing 72.2%
Other Assets	4,507,775	Operating Revenue	16,479,162	114.7%	Ancillary Service 27.8%
Total Assets	9,029,190	Operating Expense	13,709,141	83.2%	Current Ratio 0.9
Current Liabilities	3,554,980	Operating Margin	2,770,021	16.8%	Days to Collect 70.9
Long Term Liabilities	-1	Other Income	464,866	2.8%	Avg Payment Days 19.9
Total Equity	5,474,211	Other Expense	0	0.0%	Depreciation Rate 28.0%
Total Liab. and Equity	9,029,190	Net Profit or Loss	3,234,887	19.6%	Return on Equity 59.1%
056234 MARLORA POST ACUTE REHAB HOSP				Proprietary - Other	
MARLORA POST ACUTE REHAB HOSP		12/31/2020 366 Days Settled			
LONG BEACH, CA 90804		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.7%	
Balance Sheet		Income Statement		Length of Stay 100.6	
Current Assets	3,629,688	Total Charges	9,660,558	Average Wages	23.07
Fixed Assets	1,241,646	Contract Allowance	1,094,600	11.3%	Skilled Nursing 77.8%
Other Assets	22,712	Operating Revenue	8,565,958	88.7%	Ancillary Service 22.2%
Total Assets	4,894,046	Operating Expense	9,239,615	107.9%	Current Ratio 1.5
Current Liabilities	2,441,329	Operating Margin	-673,657	-7.9%	Days to Collect 90.2
Long Term Liabilities	1,199,833	Other Income	28,374	0.3%	Avg Payment Days 47.3
Total Equity	1,252,884	Other Expense	0	0.0%	Depreciation Rate 9.6%
Total Liab. and Equity	4,894,046	Net Profit or Loss	(645,283)	-7.5%	Return on Equity -51.5%

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056222 MARQUIS CARE AT SHASTA				Proprietary - Corporation	
MARQUIS CARE AT SHASTA		12/31/2020 366 Days Settled			
REDDING, CA 96002		CR Beds 180 POS Beds 0			
SHASTA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		64.7%	
		Length of Stay		104.4	
		Average Wages		25.55	
		Skilled Nursing		65.9%	
		Ancillary Service		34.1%	
		Current Ratio		10.7	
		Days to Collect		28.7	
		Avg Payment Days		33.2	
		Depreciation Rate		29.5%	
		Return on Equity		2.7%	
Balance Sheet		Income Statement			
Current Assets	18,616,449	Total Charges	26,424,571		
Fixed Assets	2,856,317	Contract Allowance	8,917,358	33.7%	
Other Assets	229,567	Operating Revenue	17,507,213	66.3%	
Total Assets	21,702,333	Operating Expense	18,836,364	107.6%	
Current Liabilities	1,733,399	Operating Margin	-1,329,151	-7.6%	
Long Term Liabilities	58,378	Other Income	1,873,874	10.7%	
Total Equity	19,910,556	Other Expense	0	0.0%	
Total Liab. and Equity	21,702,333	Net Profit or Loss	544,723	3.1%	
<hr/>					
055022 MARY HEALTH OF THE SICK CONVALESCENT & NURSING HOS				Nonprofit - Church	
MARY HEALTH OF THE SICK CONVALESCENT & NURSING HOS		12/31/2020 366 Days Settled			
NEWBURY PARK, CA 91320		CR Beds 61 POS Beds 0			
VENTURA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		70.0%	
		Length of Stay		300.3	
		Average Wages		25.23	
		Skilled Nursing		83.9%	
		Ancillary Service		16.1%	
		Current Ratio		1.1	
		Days to Collect		25.5	
		Avg Payment Days		18.4	
		Depreciation Rate		1.7%	
		Return on Equity		1.9%	
Balance Sheet		Income Statement			
Current Assets	1,371,761	Total Charges	6,300,748		
Fixed Assets	5,566,493	Contract Allowance	176,446	2.8%	
Other Assets	10,344,030	Operating Revenue	6,124,302	97.2%	
Total Assets	17,282,284	Operating Expense	8,525,651	139.2%	
Current Liabilities	1,291,739	Operating Margin	-2,401,349	-39.2%	
Long Term Liabilities	0	Other Income	3,167,451	51.7%	
Total Equity	15,990,545	Other Expense	0	0.0%	
Total Liab. and Equity	17,282,284	Net Profit or Loss	299,222	4.9%	

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055196 MARYCREST MANOR				Proprietary - Corporation	
MARYCREST MANOR		7/31/2020 366 Days Settled			
CULVER CITY, CA 90230				CR Beds 57	POS Beds 0
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.9%
Balance Sheet		Income Statement		Length of Stay	394.6
Current Assets	6,132,605	Total Charges	6,283,659	Average Wages	23.15
Fixed Assets	5,515,149	Contract Allowance	199,180	3.2%	Skilled Nursing 88.6%
Other Assets	408,828	Operating Revenue	6,084,479	96.8%	Ancillary Service 11.4%
Total Assets	<u>12,056,582</u>	Operating Expense	6,502,434	106.9%	Current Ratio 4.4
Current Liabilities	1,386,805	Operating Margin	-417,955	-6.9%	Days to Collect 18.7
Long Term Liabilities	0	Other Income	1,012,508	16.6%	Avg Payment Days 30.5
Total Equity	<u>10,669,777</u>	Other Expense	0	0.0%	Depreciation Rate 3.6%
Total Liab. and Equity	<u>12,056,582</u>	Net Profit or Loss	<u>544,635</u>	9.0%	Return on Equity 5.1%
555682 MARYSVILLE POST-ACUTE				Proprietary - Corporation	
MARYSVILLE POST-ACUTE		12/31/2020 366 Days Settled			
MARYSVILLE, CA 95901				CR Beds 86	POS Beds 0
YUBA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	80.3%
Balance Sheet		Income Statement		Length of Stay	130.4
Current Assets	27,947,463	Total Charges	10,406,551	Average Wages	23.01
Fixed Assets	455,068	Contract Allowance	958,867	9.2%	Skilled Nursing 76.1%
Other Assets	1,038,257	Operating Revenue	9,447,684	90.8%	Ancillary Service 23.9%
Total Assets	<u>29,440,788</u>	Operating Expense	9,780,629	103.5%	Current Ratio 0.9
Current Liabilities	29,552,705	Operating Margin	-332,945	-3.5%	Days to Collect 60.9
Long Term Liabilities	659,484	Other Income	577,585	6.1%	Avg Payment Days 69.7
Total Equity	<u>-771,401</u>	Other Expense	0	0.0%	Depreciation Rate 45.8%
Total Liab. and Equity	<u>29,440,788</u>	Net Profit or Loss	<u>244,640</u>	2.6%	Return on Equity -31.7%

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555843 MASONIC HOME				Nonprofit - Church	
MASONIC HOME		10/31/2020 366 Days Settled			
UNION CITY, CA 94587				CR Beds 367 POS Beds 0	
ALAMEDA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	61.7%
				Length of Stay	632.6
				Average Wages	30.16
				6.5%	Skilled Nursing 70.0%
				93.5%	Ancillary Service 30.0%
				528.8%	Current Ratio 0.6
				-428.8%	Days to Collect 191.5
				369.2%	Avg Payment Days 47.1
				0.0%	Depreciation Rate 2.1%
				-59.6%	Return on Equity -0.7%
Balance Sheet					
Income Statement					
Current Assets	92,479,173	Total Charges	13,326,756		
Fixed Assets	132,899,981	Contract Allowance	869,337		
Other Assets	923,066,296	Operating Revenue	12,457,419		
Total Assets	1,148,445,450	Operating Expense	65,871,330		
Current Liabilities	146,282,634	Operating Margin	-53,413,911		
Long Term Liabilities	6,050	Other Income	45,992,179		
Total Equity	1,002,156,766	Other Expense	0		
Total Liab. and Equity	1,148,445,450	Net Profit or Loss	(7,421,732)		
555374 MAYFLOWER CARE CENTER					
MAYFLOWER CARE CENTER		12/31/2020 366 Days Settled		Proprietary - Corporation	
EL MONTE, CA 91732				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	93.0%
				Length of Stay	87.4
				Average Wages	20.63
				23.9%	Skilled Nursing 55.1%
				76.1%	Ancillary Service 44.9%
				85.1%	Current Ratio 1.7
				14.9%	Days to Collect 43.4
				0.0%	Avg Payment Days 30.8
				0.0%	Depreciation Rate 445.0%
				15.0%	Return on Equity 76.2%
Balance Sheet					
Income Statement					
Current Assets	2,927,740	Total Charges	9,475,904		
Fixed Assets	55,359	Contract Allowance	2,266,644		
Other Assets	117,067	Operating Revenue	7,209,260		
Total Assets	3,100,166	Operating Expense	6,134,445		
Current Liabilities	1,684,986	Operating Margin	1,074,815		
Long Term Liabilities	0	Other Income	3,331		
Total Equity	1,415,180	Other Expense	0		
Total Liab. and Equity	3,100,166	Net Profit or Loss	1,078,146		

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056286 MAYFLOWER GARDENS CONVALESCENT HOSPITAL				Nonprofit - Church	
MAYFLOWER GARDENS CONVALESCENT HOSPITAL				9/30/2020 366 Days Settled	
LANCASTER, CA 93536				CR Beds 549 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	98.5%
Balance Sheet		Income Statement		Length of Stay	4,039.8
Current Assets	1,374,747	Total Charges	9,346,970	Average Wages	21.26
Fixed Assets	3,969,284	Contract Allowance	371,674	4.0% Skilled Nursing	38.8%
Other Assets	4,138,508	Operating Revenue	8,975,296	96.0% Ancillary Service	1.5%
Total Assets	9,482,539	Operating Expense	8,635,047	96.2% Current Ratio	0.6
Current Liabilities	2,387,336	Operating Margin	340,249	3.8% Days to Collect	27.9
Long Term Liabilities	10,935,641	Other Income	558,472	6.2% Avg Payment Days	17.7
Total Equity	-3,840,438	Other Expense	0	0.0% Depreciation Rate	7.0%
Total Liab. and Equity	9,482,539	Net Profit or Loss	896,588	10.0% Return on Equity	-23.3%
055597 MAYWOOD ACRES HEALTHCARE				Proprietary - Corporation	
MAYWOOD ACRES HEALTHCARE				9/30/2020 366 Days Settled	
OXNARD, CA 93033				CR Beds 98 POS Beds 0	
VENTURA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.8%
Balance Sheet		Income Statement		Length of Stay	105.8
Current Assets	3,799,872	Total Charges	7,757,516	Average Wages	24.03
Fixed Assets	71,309	Contract Allowance	-597,466	-7.7% Skilled Nursing	78.4%
Other Assets	149,924	Operating Revenue	8,354,982	107.7% Ancillary Service	21.6%
Total Assets	4,021,105	Operating Expense	8,737,064	104.6% Current Ratio	1.4
Current Liabilities	2,728,573	Operating Margin	-382,082	-4.6% Days to Collect	40.1
Long Term Liabilities	-3	Other Income	1,796	0.0% Avg Payment Days	41.4
Total Equity	114,319	Other Expense	0	0.0% Depreciation Rate	285.0%
Total Liab. and Equity	2,842,889	Net Profit or Loss	(380,286)	-4.6% Return on Equity	-332.7%

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555130 MAYWOOD SKILLED NURSING & WELLNESS CENTRE				Proprietary - Other	
MAYWOOD SKILLED NURSING & WELLNESS CENTRE		12/31/2020 366 Days Settled			
MAYWOOD, CA 90270				CR Beds 133 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	93.5%
				Length of Stay	119.2
				Average Wages	31.99
				18.4% Skilled Nursing	38.3%
				81.6% Ancillary Service	61.7%
				75.6% Current Ratio	1.4
				24.4% Days to Collect	87.2
				8.2% Avg Payment Days	129.9
				0.0% Depreciation Rate	77.9%
				32.5% Return on Equity	44.2%
Balance Sheet		Income Statement			
Current Assets	12,999,473	Total Charges	31,036,254		
Fixed Assets	418,803	Contract Allowance	5,720,221		
Other Assets	561,847	Operating Revenue	25,316,033		
Total Assets	13,980,123	Operating Expense	19,148,968		
Current Liabilities	9,043,851	Operating Margin	6,167,065		
Long Term Liabilities	-13,700,000	Other Income	2,067,383		
Total Equity	18,636,272	Other Expense	0		
Total Liab. and Equity	13,980,123	Net Profit or Loss	8,234,448		
555067 MCCLURE POST ACUTE				Proprietary - Partnership	
MCCLURE POST ACUTE		12/31/2020 366 Days Settled			
OAKLAND, CA 94609				CR Beds 60 POS Beds 0	
ALAMEDA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	88.9%
				Length of Stay	76.9
				Average Wages	31.92
				-0.9% Skilled Nursing	57.1%
				100.9% Ancillary Service	42.9%
				74.3% Current Ratio	5.5
				25.7% Days to Collect	351.2
				2.8% Avg Payment Days	14.0
				0.0% Depreciation Rate	168.5%
				28.4% Return on Equity	37.2%
Balance Sheet		Income Statement			
Current Assets	13,521,033	Total Charges	13,832,687		
Fixed Assets	336,086	Contract Allowance	-127,720		
Other Assets	0	Operating Revenue	13,960,407		
Total Assets	13,857,119	Operating Expense	10,378,263		
Current Liabilities	2,479,065	Operating Margin	3,582,144		
Long Term Liabilities	715,662	Other Income	389,058		
Total Equity	10,662,392	Other Expense	0		
Total Liab. and Equity	13,857,119	Net Profit or Loss	3,971,202		

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555122 MCKINLEY PARK CARE CENTER				Proprietary - Corporation	
MCKINLEY PARK CARE CENTER		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95816		CR Beds 86 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		71.7%	
Balance Sheet		Income Statement		Length of Stay	
				41.7	
Current Assets	56,848,263	Total Charges	11,249,242	Average Wages	27.07
Fixed Assets	254,000	Contract Allowance	447,991	4.0% Skilled Nursing	61.8%
Other Assets	1,350,252	Operating Revenue	10,801,251	96.0% Ancillary Service	38.2%
Total Assets	58,452,515	Operating Expense	10,623,710	98.4% Current Ratio	1.3
Current Liabilities	43,099,249	Operating Margin	177,541	1.6% Days to Collect	37.7
Long Term Liabilities	621,927	Other Income	564,660	5.2% Avg Payment Days	41.9
Total Equity	14,731,339	Other Expense	0	0.0% Depreciation Rate	147.2%
Total Liab. and Equity	58,452,515	Net Profit or Loss	742,201	6.9% Return on Equity	5.0%

055401 MEADOWBROOK HEALTH CARE CENTER				Proprietary - Other	
MEADOWBROOK HEALTH CARE CENTER		12/31/2020 366 Days Settled			
HEMET, CA 92543		CR Beds 64 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		46.3%	
Balance Sheet		Income Statement		Length of Stay	
				285.6	
Current Assets	1,311,128	Total Charges	2,252,947	Average Wages	19.40
Fixed Assets	0	Contract Allowance	568	0.0% Skilled Nursing	92.5%
Other Assets	0	Operating Revenue	2,252,379	100.0% Ancillary Service	7.5%
Total Assets	1,311,128	Operating Expense	2,497,846	110.9% Current Ratio	0.4
Current Liabilities	2,974,649	Operating Margin	-245,467	-10.9% Days to Collect	201.9
Long Term Liabilities	0	Other Income	567	0.0% Avg Payment Days	29.4
Total Equity	-1,663,521	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,311,128	Net Profit or Loss	(1,724,829)	-76.6% Return on Equity	103.7%

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555906 MEADOWBROOK VILLAGE CHRISTIAN RETIREMENT COMMUNITY		Nonprofit - Other	
MEADOWBROOK VILLAGE CHRISTIAN RETIREMENT COMMUNITY		12/31/2020 366 Days Settled	
ESCONDIDO, CA 92026		CR Beds 145 POS Beds 0	
SAN DIEGO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	90.2%
Balance Sheet		Income Statement	
Current Assets	3,840,052	Total Charges	7,552,401
Fixed Assets	72,695,945	Contract Allowance	-47,358
Other Assets	0	Operating Revenue	7,599,759
Total Assets	76,535,997	Operating Expense	10,258,753
Current Liabilities	70,777,470	Operating Margin	-2,658,994
Long Term Liabilities	0	Other Income	1,605,303
Total Equity	5,758,527	Other Expense	0
Total Liab. and Equity	76,535,997	Net Profit or Loss	(1,053,691)
			-0.6%
			100.6%
			135.0%
			-35.0%
			21.1%
			0.0%
			-13.9%
		Length of Stay	488.6
		Average Wages	18.17
		Skilled Nursing	25.4%
		Ancillary Service	3.5%
		Current Ratio	0.1
		Days to Collect	31.8
		Avg Payment Days	9.7
		Depreciation Rate	5.1%
		Return on Equity	-18.3%
555713 MEADOWOOD A HEALTH AND REHABILITATION CENTER		Proprietary - Corporation	
MEADOWOOD A HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled	
STOCKTON, CA 95209		CR Beds 100 POS Beds 0	
SAN JOAQUIN		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	74.4%
Balance Sheet		Income Statement	
Current Assets	10,659,859	Total Charges	37,431,969
Fixed Assets	49,175,423	Contract Allowance	786,362
Other Assets	30,478,281	Operating Revenue	36,645,607
Total Assets	90,313,563	Operating Expense	34,261,794
Current Liabilities	4,955,111	Operating Margin	2,383,813
Long Term Liabilities	57,836,074	Other Income	0
Total Equity	27,522,378	Other Expense	0
Total Liab. and Equity	90,313,563	Net Profit or Loss	2,383,813
			2.1%
			97.9%
			93.5%
			6.5%
			0.0%
			0.0%
			6.5%
		Length of Stay	67.9
		Average Wages	23.83
		Skilled Nursing	26.3%
		Ancillary Service	7.2%
		Current Ratio	2.2
		Days to Collect	15.2
		Avg Payment Days	23.7
		Depreciation Rate	0.0%
		Return on Equity	8.7%

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555490 MEADOWOOD NURSING CENTER				Proprietary - Corporation	
MEADOWOOD NURSING CENTER		12/31/2020 366 Days Settled			
CLEARLAKE, CA 95422		CR Beds 99		POS Beds 0	
LAKE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.2%	
Balance Sheet		Income Statement		Length of Stay 214.2	
Current Assets	1,135,048	Total Charges	10,710,633	Average Wages	23.26
Fixed Assets	522,933	Contract Allowance	2,432,689	22.7%	Skilled Nursing 85.6%
Other Assets	10,918	Operating Revenue	8,277,944	77.3%	Ancillary Service 14.4%
Total Assets	1,668,899	Operating Expense	9,639,380	116.4%	Current Ratio 0.8
Current Liabilities	1,356,927	Operating Margin	-1,361,436	-16.4%	Days to Collect 35.0
Long Term Liabilities	1,166,242	Other Income	749,921	9.1%	Avg Payment Days 39.2
Total Equity	-854,270	Other Expense	0	0.0%	Depreciation Rate 30.6%
Total Liab. and Equity	1,668,899	Net Profit or Loss	(612,315)	-7.4%	Return on Equity 71.7%

555089 MEADOWS RIDGE CARE CENTER				Proprietary - Corporation	
MEADOWS RIDGE CARE CENTER		12/31/2020 366 Days Settled			
COLTON, CA 92324		CR Beds 99		POS Beds 0	
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.5%	
Balance Sheet		Income Statement		Length of Stay 76.9	
Current Assets	4,256,253	Total Charges	11,569,436	Average Wages	22.03
Fixed Assets	536,390	Contract Allowance	2,520,469	21.8%	Skilled Nursing 67.7%
Other Assets	0	Operating Revenue	9,048,967	78.2%	Ancillary Service 32.3%
Total Assets	4,792,643	Operating Expense	9,168,335	101.3%	Current Ratio 1.3
Current Liabilities	3,267,803	Operating Margin	-119,368	-1.3%	Days to Collect 64.0
Long Term Liabilities	0	Other Income	6,730	0.1%	Avg Payment Days 17.8
Total Equity	1,524,840	Other Expense	0	0.0%	Depreciation Rate 99.1%
Total Liab. and Equity	4,792,643	Net Profit or Loss	(112,638)	-1.2%	Return on Equity -7.4%

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056436 MEDICAL CENTER CONVALESCENT HOSPITAL				Proprietary - Corporation	
MEDICAL CENTER CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
SAN BERNARDINO, CA 92404		CR Beds 99 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay	
				118.7	
Current Assets	6,500,871	Total Charges	13,937,911	Average Wages	
				25.87	
Fixed Assets	287,968	Contract Allowance	3,456,271	24.8% Skilled Nursing	
				52.8%	
Other Assets	1,314	Operating Revenue	10,481,640	75.2% Ancillary Service	
				47.2%	
Total Assets	6,790,153	Operating Expense	10,129,581	96.6% Current Ratio	
				1.2	
Current Liabilities	5,241,711	Operating Margin	352,059	3.4% Days to Collect	
				63.6	
Long Term Liabilities	0	Other Income	879,838	8.4% Avg Payment Days	
				60.6	
Total Equity	1,548,442	Other Expense	0	0.0% Depreciation Rate	
				39.1%	
Total Liab. and Equity	6,790,153	Net Profit or Loss	1,231,897	11.8% Return on Equity	
				79.6%	

555254 MEDICAL HILL HEALTHCARE CENTER				Proprietary - Partnership	
MEDICAL HILL HEALTHCARE CENTER		12/31/2020 366 Days Settled			
OAKLAND, CA 94609		CR Beds 124 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.2%	
Balance Sheet		Income Statement		Length of Stay	
				331.3	
Current Assets	11,207,369	Total Charges	23,173,020	Average Wages	
				29.95	
Fixed Assets	405,722	Contract Allowance	2,337,657	10.1% Skilled Nursing	
				66.3%	
Other Assets	0	Operating Revenue	20,835,363	89.9% Ancillary Service	
				33.7%	
Total Assets	11,613,091	Operating Expense	17,019,803	81.7% Current Ratio	
				6.6	
Current Liabilities	1,704,524	Operating Margin	3,815,560	18.3% Days to Collect	
				193.3	
Long Term Liabilities	998,894	Other Income	739,168	3.5% Avg Payment Days	
				15.3	
Total Equity	8,909,673	Other Expense	0	0.0% Depreciation Rate	
				162.7%	
Total Liab. and Equity	11,613,091	Net Profit or Loss	4,554,728	21.9% Return on Equity	
				51.1%	

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055249 MERCED NURSING & REHABILITATION CTR				Proprietary - Other	
MERCED NURSING & REHABILITATION CTR				12/31/2020 366 Days Settled	
MERCED, CA 95340				CR Beds 79 POS Beds 0	
MERCED				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	77.3%
Current Assets	6,245,314	Total Charges	7,788,316	Length of Stay	290.2
Fixed Assets	313,962	Contract Allowance	580,000	Average Wages	26.27
Other Assets	265,632	Operating Revenue	7,208,316	7.4% Skilled Nursing	77.8%
Total Assets	6,824,908	Operating Expense	6,842,047	92.6% Ancillary Service	22.2%
Current Liabilities	540,058	Operating Margin	366,269	94.9% Current Ratio	11.6
Long Term Liabilities	0	Other Income	395,793	5.1% Days to Collect	25.3
Total Equity	6,284,850	Other Expense	0	5.5% Avg Payment Days	28.3
Total Liab. and Equity	6,824,908	Net Profit or Loss	762,062	0.0% Depreciation Rate	91.8%
				10.6% Return on Equity	12.1%
555189 MERCY RETIREMENT & CARE CENTER				Nonprofit - Church	
MERCY RETIREMENT & CARE CENTER				6/30/2020 366 Days Settled	
OAKLAND, CA 94601				CR Beds 184 POS Beds 0	
ALAMEDA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	69.2%
Balance Sheet		Income Statement		Length of Stay	197.4
Current Assets	6,708,369	Total Charges	16,474,127	Average Wages	24.20
Fixed Assets	21,280,083	Contract Allowance	1,311,674	8.0% Skilled Nursing	41.0%
Other Assets	12,275,468	Operating Revenue	15,162,453	92.0% Ancillary Service	16.2%
Total Assets	40,263,920	Operating Expense	16,655,876	109.8% Current Ratio	1.1
Current Liabilities	6,266,596	Operating Margin	-1,493,423	-9.8% Days to Collect	25.3
Long Term Liabilities	3,679,551	Other Income	2,382,590	15.7% Avg Payment Days	74.3
Total Equity	30,317,773	Other Expense	0	0.0% Depreciation Rate	3.5%
Total Liab. and Equity	40,263,920	Net Profit or Loss	134,764	0.9% Return on Equity	0.4%

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056261 MERRITT MANOR CONVALESCENT HOSPITAL				Proprietary - Other	
MERRITT MANOR CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
TULARE, CA 93274		CR Beds 99 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		82.5%	
Balance Sheet		Income Statement		Length of Stay 124.6	
Current Assets	2,293,162	Total Charges	7,818,378	Average Wages	19.71
Fixed Assets	5,177	Contract Allowance	-1,394,622	-17.8%	Skilled Nursing 86.6%
Other Assets	708,684	Operating Revenue	9,213,000	117.8%	Ancillary Service 13.4%
Total Assets	3,007,023	Operating Expense	10,026,931	108.8%	Current Ratio 0.7
Current Liabilities	3,086,703	Operating Margin	-813,931	-8.8%	Days to Collect 79.7
Long Term Liabilities	367,022	Other Income	754,998	8.2%	Avg Payment Days 83.8
Total Equity	-446,702	Other Expense	0	0.0%	Depreciation Rate 15,243.1%
Total Liab. and Equity	3,007,023	Net Profit or Loss	(89,357)	-1.0%	Return on Equity 20.0%
555854 MESA GLEN CARE CENTER				Proprietary - Other	
MESA GLEN CARE CENTER		12/31/2020 366 Days Settled			
GLEN DORA, CA 91740		CR Beds 96 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay 129.9	
Current Assets	2,305,395	Total Charges	9,557,305	Average Wages	25.97
Fixed Assets	333,199	Contract Allowance	-2,701,924	-28.3%	Skilled Nursing 78.4%
Other Assets	5,103,031	Operating Revenue	12,259,229	128.3%	Ancillary Service 21.6%
Total Assets	7,741,625	Operating Expense	12,153,784	99.1%	Current Ratio 0.3
Current Liabilities	7,419,835	Operating Margin	105,445	0.9%	Days to Collect 73.2
Long Term Liabilities	-594,718	Other Income	942,902	7.7%	Avg Payment Days 100.5
Total Equity	916,508	Other Expense	0	0.0%	Depreciation Rate 139.6%
Total Liab. and Equity	7,741,625	Net Profit or Loss	1,047,857	8.5%	Return on Equity 114.3%

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056362 MESA VERDE POST ACUTE CARE CENTER		Proprietary - Corporation	
MESA VERDE POST ACUTE CARE CENTER	5/31/2020 366 Days Settled		
COSTA MESA, CA 92627		CR Beds 92	POS Beds 0
ORANGE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	84.6%
		Length of Stay	63.0
		Average Wages	27.85
		18.5% Skilled Nursing	57.7%
		81.5% Ancillary Service	41.2%
		90.5% Current Ratio	0.8
		9.5% Days to Collect	41.7
		0.5% Avg Payment Days	150.7
		0.0% Depreciation Rate	73.4%
		10.0% Return on Equity	1,821.0%

Balance Sheet		Income Statement			
Current Assets	3,236,413	Total Charges	13,841,465		
Fixed Assets	466,556	Contract Allowance	2,558,223		
Other Assets	94,295	Operating Revenue	11,283,242	81.5%	
Total Assets	3,797,264	Operating Expense	10,210,364	90.5%	
Current Liabilities	3,860,426	Operating Margin	1,072,878	9.5%	
Long Term Liabilities	-125,000	Other Income	53,208	0.5%	
Total Equity	61,838	Other Expense	0	0.0%	
Total Liab. and Equity	3,797,264	Net Profit or Loss	1,126,086		

055493 MID-TOWN OAKS POST-ACUTE		Proprietary - Corporation	
MID-TOWN OAKS POST-ACUTE	12/31/2020 366 Days Settled		
SACRAMENTO, CA 95816		CR Beds 100	POS Beds 0
SACRAMENTO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	89.0%
		Length of Stay	73.0
		Average Wages	25.60
		-4.9% Skilled Nursing	77.9%
		104.9% Ancillary Service	22.1%
		88.2% Current Ratio	1.2
		11.8% Days to Collect	41.5
		5.0% Avg Payment Days	56.7
		0.0% Depreciation Rate	245.4%
		16.9% Return on Equity	21.1%

Balance Sheet		Income Statement			
Current Assets	62,199,292	Total Charges	13,503,186		
Fixed Assets	312,148	Contract Allowance	-662,396	-4.9%	
Other Assets	548,750	Operating Revenue	14,165,582	104.9%	
Total Assets	63,060,190	Operating Expense	12,489,913	88.2%	
Current Liabilities	50,371,137	Operating Margin	1,675,669	11.8%	
Long Term Liabilities	1,361,024	Other Income	713,999	5.0%	
Total Equity	11,328,029	Other Expense	0	0.0%	
Total Liab. and Equity	63,060,190	Net Profit or Loss	2,389,668		

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056174 MID-WILSHIRE HEALTH CARE CNTR		Proprietary - Corporation	
MID-WILSHIRE HEALTH CARE CNTR		12/31/2020 366 Days Settled	
LOS ANGELES, CA 90057		CR Beds 80 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate 75.8%	
Balance Sheet		Income Statement	
Current Assets	2,742,929	Total Charges	9,627,384
Fixed Assets	235,224	Contract Allowance	1,396,596
Other Assets	0	Operating Revenue	8,230,788
Total Assets	<u>2,978,153</u>	Operating Expense	7,165,940
Current Liabilities	-3,274,455	Operating Margin	1,064,848
Long Term Liabilities	-66,001	Other Income	941,803
Total Equity	<u>6,318,609</u>	Other Expense	0
Total Liab. and Equity	<u>2,978,153</u>	Net Profit or Loss	<u>2,006,651</u>
		14.5%	Skilled Nursing 81.1%
		85.5%	Ancillary Service 18.9%
		87.1%	Current Ratio (0.8)
		12.9%	Days to Collect 40.0
		11.4%	Avg Payment Days 59.0
		0.0%	Depreciation Rate 169.2%
		24.4%	Return on Equity 31.8%

555025 MILL CREEK MANOR		Proprietary - Corporation	
MILL CREEK MANOR		12/31/2020 366 Days Settled	
MENTONE, CA 92359		CR Beds 50 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 90.7%	
Balance Sheet		Income Statement	
Current Assets	55,537,377	Total Charges	4,242,575
Fixed Assets	140,294	Contract Allowance	-673,205
Other Assets	58,173	Operating Revenue	4,915,780
Total Assets	<u>55,735,844</u>	Operating Expense	5,701,776
Current Liabilities	58,495,024	Operating Margin	-785,996
Long Term Liabilities	0	Other Income	116,298
Total Equity	<u>-2,759,180</u>	Other Expense	0
Total Liab. and Equity	<u>55,735,844</u>	Net Profit or Loss	<u>(669,698)</u>
		-15.9%	Skilled Nursing 78.1%
		115.9%	Ancillary Service 21.9%
		116.0%	Current Ratio 0.9
		-16.0%	Days to Collect 58.0
		2.4%	Avg Payment Days 24.3
		0.0%	Depreciation Rate 243.3%
		-13.6%	Return on Equity 24.3%

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056122 MILLBRAE CARE CENTER				Proprietary - Corporation	
MILLBRAE CARE CENTER		12/31/2020 366 Days Settled			
MILLBRAE, CA 94030		CR Beds 140 POS Beds 0			
SAN MATEO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		70.7%	
Balance Sheet		Income Statement		Length of Stay	
				197.0	
Current Assets	4,848,054	Total Charges	12,280,021	Average Wages	
Fixed Assets	30,000	Contract Allowance	-1,934,258	29.32	
Other Assets	1,569,317	Operating Revenue	14,214,279	-15.8%	
Total Assets	<u>6,447,371</u>	Operating Expense	13,090,368	115.8%	
Current Liabilities	4,601,320	Operating Margin	1,123,911	92.1%	
Long Term Liabilities	-200,000	Other Income	891,356	7.9%	
Total Equity	<u>2,046,051</u>	Other Expense	0	6.3%	
Total Liab. and Equity	<u>6,447,371</u>	Net Profit or Loss	<u>2,305,899</u>	0.0%	
				3,609.5%	
				16.2%	
				112.7%	
555757 MILPITAS CARE CENTER				Proprietary - Corporation	
MILPITAS CARE CENTER		12/31/2020 366 Days Settled			
MILPITAS, CA 95035		CR Beds 35 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.8%	
Balance Sheet		Income Statement		Length of Stay	
				551.7	
Current Assets	2,318,202	Total Charges	2,626,771	Average Wages	
Fixed Assets	38,699	Contract Allowance	-52,120	23.54	
Other Assets	342,256	Operating Revenue	2,678,891	-2.0%	
Total Assets	<u>2,699,157</u>	Operating Expense	3,119,890	102.0%	
Current Liabilities	1,217,840	Operating Margin	-440,999	116.5%	
Long Term Liabilities	424,357	Other Income	0	-16.5%	
Total Equity	<u>1,056,960</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,699,157</u>	Net Profit or Loss	<u>(475,917)</u>	0.0%	
				189.3%	
				-17.8%	
				-45.0%	

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555139 MIRACLE MILE HEALTHCARE CENTER, LLC				Proprietary - Corporation	
MIRACLE MILE HEALTHCARE CENTER, LLC		12/31/2020 335 Days Settled			
LOS ANGELES, CA 90019		1/31/2020 31 Days Settled		CR Beds 120 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NORIDIAN PART A				Occupancy Rate	77.5%
Balance Sheet		Income Statement		Length of Stay	93.0
Current Assets	756,859	Total Charges	1,096,211	Average Wages	28.03
Fixed Assets	0	Contract Allowance	306,512	28.0% Skilled Nursing	94.3%
Other Assets	0	Operating Revenue	789,699	72.0% Ancillary Service	5.7%
Total Assets	<u>756,859</u>	Operating Expense	723,638	91.6% Current Ratio	1.1
Current Liabilities	690,798	Operating Margin	66,061	8.4% Days to Collect	347.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	319.3
Total Equity	<u>66,061</u>	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>756,859</u>	Net Profit or Loss	<u>66,061</u>	8.4% Return on Equity	100.0%

555139 MIRACLE MILE HEALTHCARE CENTER, LLC				Proprietary - Other	
MIRACLE MILE HEALTHCARE CENTER, LLC		12/31/2020 335 Days Settled			
LOS ANGELES, CA 90019		1/31/2020 31 Days Settled		CR Beds 120 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NORIDIAN PART A				Occupancy Rate	67.5%
Balance Sheet		Income Statement		Length of Stay	115.1
Current Assets	2,707,999	Total Charges	11,235,166	Average Wages	28.03
Fixed Assets	78,866	Contract Allowance	2,322,389	20.7% Skilled Nursing	87.4%
Other Assets	-974,180	Operating Revenue	8,912,777	79.3% Ancillary Service	12.6%
Total Assets	<u>1,812,685</u>	Operating Expense	11,386,855	127.8% Current Ratio	0.8
Current Liabilities	3,221,122	Operating Margin	-2,474,078	-27.8% Days to Collect	98.9
Long Term Liabilities	96,202	Other Income	914,188	10.3% Avg Payment Days	81.9
Total Equity	<u>-1,504,639</u>	Other Expense	0	0.0% Depreciation Rate	1,461.1%
Total Liab. and Equity	<u>1,812,685</u>	Net Profit or Loss	<u>(1,570,700)</u>	-17.6% Return on Equity	104.4%

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055737 MIRADA HILLS REHABILITATION AND CONV HOSPITAL				Proprietary - Corporation	
MIRADA HILLS REHABILITATION AND CONV HOSPITAL		12/31/2020 366 Days Settled			
LA MIRADA, CA 90638				CR Beds 142 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	67.6%
Balance Sheet		Income Statement		Length of Stay	74.7
Current Assets	1,607,782	Total Charges	10,243,159	Average Wages	22.56
Fixed Assets	39,223	Contract Allowance	24,896	0.2%	Skilled Nursing 87.7%
Other Assets	685,776	Operating Revenue	10,218,263	99.8%	Ancillary Service 12.3%
Total Assets	2,332,781	Operating Expense	11,430,233	111.9%	Current Ratio 1.5
Current Liabilities	1,067,333	Operating Margin	-1,211,970	-11.9%	Days to Collect 42.6
Long Term Liabilities	3,160,022	Other Income	866,906	8.5%	Avg Payment Days 23.7
Total Equity	-1,894,574	Other Expense	0	0.0%	Depreciation Rate 240.4%
Total Liab. and Equity	2,332,781	Net Profit or Loss	(345,064)	-3.4%	Return on Equity 18.2%
555492 MIRAVILLA CARE CENTER				Proprietary - Other	
MIRAVILLA CARE CENTER		12/31/2020 366 Days Settled			
CHERRY VALLEY, CA 92223				CR Beds 59 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.0%
Balance Sheet		Income Statement		Length of Stay	211.0
Current Assets	1,911,750	Total Charges	5,123,022	Average Wages	22.14
Fixed Assets	412,481	Contract Allowance	341,993	6.7%	Skilled Nursing 95.4%
Other Assets	0	Operating Revenue	4,781,029	93.3%	Ancillary Service 4.6%
Total Assets	2,324,231	Operating Expense	6,062,350	126.8%	Current Ratio 0.8
Current Liabilities	2,392,064	Operating Margin	-1,281,321	-26.8%	Days to Collect 14.5
Long Term Liabilities	0	Other Income	592,845	12.4%	Avg Payment Days 106.2
Total Equity	-67,833	Other Expense	0	0.0%	Depreciation Rate 34.8%
Total Liab. and Equity	2,324,231	Net Profit or Loss	(688,476)	-14.4%	Return on Equity 1,015.0%

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055542 MISSION CARE CENTER				Proprietary - Other	
MISSION CARE CENTER		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92504				CR Beds 40 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 93.3%	
Balance Sheet		Income Statement		Length of Stay 216.8	
Current Assets	2,862,232	Total Charges	9,409,862	Average Wages	28.83
Fixed Assets	999,795	Contract Allowance	663,367	7.0% Skilled Nursing	94.5%
Other Assets	0	Operating Revenue	8,746,495	93.0% Ancillary Service	5.5%
Total Assets	3,862,027	Operating Expense	8,397,885	96.0% Current Ratio	1.5
Current Liabilities	1,921,941	Operating Margin	348,610	4.0% Days to Collect	28.7
Long Term Liabilities	1,070,041	Other Income	170,305	1.9% Avg Payment Days	79.9
Total Equity	870,045	Other Expense	0	0.0% Depreciation Rate	15.6%
Total Liab. and Equity	3,862,027	Net Profit or Loss	518,915	5.9% Return on Equity	59.6%
555796 MISSION CARE CENTER				Proprietary - Corporation	
MISSION CARE CENTER		12/31/2020 366 Days Settled			
ROSEMEAD, CA 91770				CR Beds 58 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 84.7%	
Balance Sheet		Income Statement		Length of Stay 39.3	
Current Assets	15,766,344	Total Charges	9,535,421	Average Wages	28.23
Fixed Assets	55,071	Contract Allowance	-108,751	-1.1% Skilled Nursing	62.8%
Other Assets	6,833,706	Operating Revenue	9,644,172	101.1% Ancillary Service	37.2%
Total Assets	22,655,121	Operating Expense	8,675,680	90.0% Current Ratio	6.8
Current Liabilities	2,330,929	Operating Margin	968,492	10.0% Days to Collect	46.2
Long Term Liabilities	6,829,690	Other Income	707	0.0% Avg Payment Days	27.7
Total Equity	13,494,502	Other Expense	0	0.0% Depreciation Rate	390.6%
Total Liab. and Equity	22,655,121	Net Profit or Loss	969,199	10.0% Return on Equity	7.2%

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056304 MISSION CARMICHAEL HEALTHCARE CENTER				Proprietary - Corporation	
MISSION CARMICHAEL HEALTHCARE CENTER		12/31/2020 366 Days Settled			
CARMICHAEL, CA 95608				CR Beds 135 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	88.7%
Balance Sheet		Income Statement		Length of Stay	121.1
Current Assets	1,760,601	Total Charges	49,689,881	Average Wages	29.38
Fixed Assets	229,412	Contract Allowance	35,350,734	71.1% Skilled Nursing	96.1%
Other Assets	111,594	Operating Revenue	14,339,147	28.9% Ancillary Service	3.9%
Total Assets	2,101,607	Operating Expense	14,657,954	102.2% Current Ratio	0.6
Current Liabilities	3,032,854	Operating Margin	-318,807	-2.2% Days to Collect	41.9
Long Term Liabilities	-1,530,984	Other Income	1,271,069	8.9% Avg Payment Days	50.1
Total Equity	599,737	Other Expense	0	0.0% Depreciation Rate	104.8%
Total Liab. and Equity	2,101,607	Net Profit or Loss	952,262	6.6% Return on Equity	158.8%
555487 MISSION DE LA CASA NURSING & REHABILITATION CENTER				Proprietary - Corporation	
MISSION DE LA CASA NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
SAN JOSE, CA 95121				CR Beds 163 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	83.3%
Balance Sheet		Income Statement		Length of Stay	299.5
Current Assets	7,692,706	Total Charges	16,211,880	Average Wages	26.91
Fixed Assets	598,998	Contract Allowance	-3,007,714	-18.6% Skilled Nursing	85.2%
Other Assets	1,041	Operating Revenue	19,219,594	118.6% Ancillary Service	14.8%
Total Assets	8,292,745	Operating Expense	17,932,713	93.3% Current Ratio	3.2
Current Liabilities	2,392,853	Operating Margin	1,286,881	6.7% Days to Collect	35.0
Long Term Liabilities	9,065,726	Other Income	187,991	1.0% Avg Payment Days	18.5
Total Equity	-3,165,834	Other Expense	0	0.0% Depreciation Rate	112.5%
Total Liab. and Equity	8,292,745	Net Profit or Loss	1,474,872	7.7% Return on Equity	-46.6%

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056401 MISSION HILLS POST ACUTE CARE				Proprietary - Corporation	
MISSION HILLS POST ACUTE CARE		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92103		CR Beds 75 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.7%	
Balance Sheet		Income Statement		Length of Stay 48.9	
Current Assets	3,427,381	Total Charges	12,787,400	Average Wages	26.00
Fixed Assets	447,263	Contract Allowance	699,015	5.5%	Skilled Nursing 61.6%
Other Assets	6,876,523	Operating Revenue	12,088,385	94.5%	Ancillary Service 38.4%
Total Assets	10,751,167	Operating Expense	9,620,976	79.6%	Current Ratio 1.5
Current Liabilities	2,232,949	Operating Margin	2,467,409	20.4%	Days to Collect 45.1
Long Term Liabilities	1,558,694	Other Income	44,642	0.4%	Avg Payment Days 26.2
Total Equity	6,959,524	Other Expense	0	0.0%	Depreciation Rate 48.8%
Total Liab. and Equity	10,751,167	Net Profit or Loss	2,512,051	20.8%	Return on Equity 36.1%
056271 MISSION PALMS HEALTHCARE CENTER				Proprietary - Other	
MISSION PALMS HEALTHCARE CENTER		12/31/2020 366 Days Settled			
WESTMINSTER, CA 92683		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		79.9%	
Balance Sheet		Income Statement		Length of Stay 94.6	
Current Assets	1,131,868	Total Charges	9,855,061	Average Wages	25.57
Fixed Assets	387,255	Contract Allowance	-1,010,115	-10.2%	Skilled Nursing 66.5%
Other Assets	11,403,987	Operating Revenue	10,865,176	110.2%	Ancillary Service 33.5%
Total Assets	12,923,110	Operating Expense	10,437,707	96.1%	Current Ratio 0.3
Current Liabilities	3,907,769	Operating Margin	427,469	3.9%	Days to Collect 35.0
Long Term Liabilities	5	Other Income	397,083	3.7%	Avg Payment Days 19.8
Total Equity	9,015,336	Other Expense	0	0.0%	Depreciation Rate 84.6%
Total Liab. and Equity	12,923,110	Net Profit or Loss	824,552	7.6%	Return on Equity 9.1%

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055645 MISSION SKILLED NURSING & SUBACUTE CENTER				Proprietary - Corporation	
MISSION SKILLED NURSING & SUBACUTE CENTER 12/31/2020 366 Days Settled					
SANTA CLARA, CA 95050				CR Beds 133 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.1%
Balance Sheet		Income Statement		Length of Stay	68.6
Current Assets	3,969,440	Total Charges	29,361,748	Average Wages	29.05
Fixed Assets	508,671	Contract Allowance	6,414,440	21.8%	Skilled Nursing 83.2%
Other Assets	-580	Operating Revenue	22,947,308	78.2%	Ancillary Service 16.8%
Total Assets	4,477,531	Operating Expense	20,568,167	89.6%	Current Ratio (0.2)
Current Liabilities	-21,539,440	Operating Margin	2,379,141	10.4%	Days to Collect 60.1
Long Term Liabilities	405,321	Other Income	1,203,119	5.2%	Avg Payment Days 6.6
Total Equity	25,611,650	Other Expense	0	0.0%	Depreciation Rate 80.1%
Total Liab. and Equity	4,477,531	Net Profit or Loss	3,582,260	15.6%	Return on Equity 14.0%

055991 MISSION TERRACE CONVALESCENT HOSPITAL				Proprietary - Corporation	
MISSION TERRACE CONVALESCENT HOSPITAL 12/31/2020 366 Days Settled					
SANTA BARBARA, CA 93105				CR Beds 138 POS Beds 0	
SANTA BARBARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.5%
Balance Sheet		Income Statement		Length of Stay	64.2
Current Assets	4,496,332	Total Charges	14,247,248	Average Wages	29.84
Fixed Assets	862,186	Contract Allowance	-977,725	-6.9%	Skilled Nursing 64.3%
Other Assets	0	Operating Revenue	15,224,973	106.9%	Ancillary Service 35.7%
Total Assets	5,358,518	Operating Expense	15,017,322	98.6%	Current Ratio 3.2
Current Liabilities	1,406,878	Operating Margin	207,651	1.4%	Days to Collect 59.2
Long Term Liabilities	100,000	Other Income	1,544,658	10.1%	Avg Payment Days 34.2
Total Equity	3,851,640	Other Expense	0	0.0%	Depreciation Rate 26.0%
Total Liab. and Equity	5,358,518	Net Profit or Loss	1,752,309	11.5%	Return on Equity 45.5%

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055079 MISSION VIEW HEALTH CENTER				Proprietary - Corporation	
MISSION VIEW HEALTH CENTER		12/31/2020 366 Days Settled			
SAN LUIS OBISPO, CA 93401		CR Beds 162 POS Beds 0			
SAN LUIS OBISPO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.5%	
Balance Sheet		Income Statement		Length of Stay 93.2	
Current Assets	1,941,300	Total Charges	15,051,198	Average Wages 24.19	
Fixed Assets	0	Contract Allowance	-1,992,538	-13.2%	Skilled Nursing 78.4%
Other Assets	34,000	Operating Revenue	17,043,736	113.2%	Ancillary Service 21.6%
Total Assets	1,975,300	Operating Expense	15,854,617	93.0%	Current Ratio 0.8
Current Liabilities	2,557,990	Operating Margin	1,189,119	7.0%	Days to Collect 42.2
Long Term Liabilities	0	Other Income	157,146	0.9%	Avg Payment Days 26.9
Total Equity	-582,690	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,975,300	Net Profit or Loss	1,346,265	7.9%	Return on Equity -231.0%
055849 MODESTO POST ACUTE CENTER				Proprietary - Other	
MODESTO POST ACUTE CENTER		12/31/2020 366 Days Settled			
MODESTO, CA 95350		CR Beds 99 POS Beds 0			
STANISLAUS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.6%	
Balance Sheet		Income Statement		Length of Stay 114.8	
Current Assets	-938,654	Total Charges	10,385,495	Average Wages 23.98	
Fixed Assets	1,593,738	Contract Allowance	285,586	2.7%	Skilled Nursing 75.5%
Other Assets	315,063	Operating Revenue	10,099,909	97.3%	Ancillary Service 24.5%
Total Assets	970,147	Operating Expense	9,413,530	93.2%	Current Ratio (0.9)
Current Liabilities	1,025,134	Operating Margin	686,379	6.8%	Days to Collect 31.4
Long Term Liabilities	217,153	Other Income	68,438	0.7%	Avg Payment Days 20.9
Total Equity	-272,140	Other Expense	0	0.0%	Depreciation Rate 35.5%
Total Liab. and Equity	970,147	Net Profit or Loss	754,817	7.5%	Return on Equity -277.4%

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055367 MONROVIA GARDENS HEALTHCARE CENTER				Proprietary - Other	
MONROVIA GARDENS HEALTHCARE CENTER		12/31/2020 366 Days Settled			
MONROVIA, CA 91016				CR Beds 95	POS Beds 0
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.0%
Balance Sheet		Income Statement		Length of Stay	119.8
Current Assets	6,001,265	Total Charges	7,822,633	Average Wages	27.55
Fixed Assets	98,691	Contract Allowance	-535,142	-6.8%	Skilled Nursing 79.6%
Other Assets	1,130,007	Operating Revenue	8,357,775	106.8%	Ancillary Service 20.4%
Total Assets	7,229,963	Operating Expense	7,999,269	95.7%	Current Ratio 7.1
Current Liabilities	848,133	Operating Margin	358,506	4.3%	Days to Collect 34.3
Long Term Liabilities	405,157	Other Income	595,092	7.1%	Avg Payment Days 38.3
Total Equity	5,976,673	Other Expense	0	0.0%	Depreciation Rate 62.9%
Total Liab. and Equity	7,229,963	Net Profit or Loss	953,598	11.4%	Return on Equity 16.0%
055259 MONROVIA POST ACUTE				Proprietary - Corporation	
MONROVIA POST ACUTE		12/31/2020 366 Days Settled			
DUARTE, CA 91010				CR Beds 82	POS Beds 0
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	73.6%
Balance Sheet		Income Statement		Length of Stay	89.8
Current Assets	1,293,271	Total Charges	8,872,806	Average Wages	23.05
Fixed Assets	20,492	Contract Allowance	1,325,434	14.9%	Skilled Nursing 69.1%
Other Assets	677,502	Operating Revenue	7,547,372	85.1%	Ancillary Service 30.9%
Total Assets	1,991,265	Operating Expense	8,486,802	112.4%	Current Ratio 0.6
Current Liabilities	2,280,031	Operating Margin	-939,430	-12.4%	Days to Collect 39.9
Long Term Liabilities	474,164	Other Income	607,444	8.0%	Avg Payment Days 31.4
Total Equity	-762,930	Other Expense	0	0.0%	Depreciation Rate 3,188.8%
Total Liab. and Equity	1,991,265	Net Profit or Loss	(334,978)	-4.4%	Return on Equity 43.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055718 MONTCLAIR MANOR CARE CENTER				Proprietary - Corporation	
MONTCLAIR MANOR CARE CENTER		12/31/2020 366 Days Settled			
MONTCLAIR, CA 91763		CR Beds 59 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		63.8%	
Balance Sheet		Income Statement		Length of Stay 126.4	
Current Assets	1,009,731	Total Charges	5,592,825	Average Wages	25.53
Fixed Assets	143,814	Contract Allowance	-319,699	-5.7%	Skilled Nursing 66.3%
Other Assets	1,109,480	Operating Revenue	5,912,524	105.7%	Ancillary Service 33.7%
Total Assets	2,263,025	Operating Expense	6,227,841	105.3%	Current Ratio 0.5
Current Liabilities	2,165,319	Operating Margin	-315,317	-5.3%	Days to Collect 60.8
Long Term Liabilities	0	Other Income	537,607	9.1%	Avg Payment Days 95.1
Total Equity	97,706	Other Expense	0	0.0%	Depreciation Rate 66.2%
Total Liab. and Equity	2,263,025	Net Profit or Loss	222,290	3.8%	Return on Equity 227.5%
555650 MONTE VISTA GROVE HOMES				Nonprofit - Other	
MONTE VISTA GROVE HOMES		12/31/2020 366 Days Settled			
PASADENA, CA 91107		CR Beds 181 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		86.0%	
Balance Sheet		Income Statement		Length of Stay 1,389.9	
Current Assets	5,279,074	Total Charges	5,720,659	Average Wages	25.45
Fixed Assets	10,085,382	Contract Allowance	40,617	0.7%	Skilled Nursing 48.2%
Other Assets	14,064,106	Operating Revenue	5,680,042	99.3%	Ancillary Service 9.1%
Total Assets	29,428,562	Operating Expense	10,671,406	187.9%	Current Ratio 1.2
Current Liabilities	4,523,405	Operating Margin	-4,991,364	-87.9%	Days to Collect 68.1
Long Term Liabilities	2,367,736	Other Income	4,841,094	85.2%	Avg Payment Days 25.2
Total Equity	22,537,421	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	29,428,562	Net Profit or Loss	(150,270)	-2.6%	Return on Equity -0.7%

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055817 MONTE VISTA HEALTHCARE CENTER				Proprietary - Other	
MONTE VISTA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
DUARTE, CA 91010		CR Beds 69 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.0%	
		Length of Stay		106.1	
		Average Wages		25.96	
		Skilled Nursing		74.8%	
		Ancillary Service		25.2%	
		Current Ratio		2.8	
		Days to Collect		39.8	
		Avg Payment Days		34.8	
		Depreciation Rate		92.6%	
		Return on Equity		87.0%	
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055153 MONTEBELLO CARE CENTER				Proprietary - Other	
MONTEBELLO CARE CENTER		12/31/2020 366 Days Settled			
MONTEBELLO, CA 90640		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		90.2%	
		Length of Stay		118.0	
		Average Wages		27.50	
		Skilled Nursing		75.3%	
		Ancillary Service		24.7%	
		Current Ratio		0.8	
		Days to Collect		49.5	
		Avg Payment Days		26.9	
		Depreciation Rate		1,497.8%	
		Return on Equity		51.3%	
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055163 MONTECITO HEIGHTS HEALTHCARE & WELLNESS CENTRE, LP		Proprietary - Partnership	
MONTECITO HEIGHTS HEALTHCARE & WELLNESS CENTRE, LP		12/31/2020 366 Days Settled	
LOS ANGELES, CA 90065		CR Beds 90 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NORIDIAN		Occupancy Rate	74.1%
Balance Sheet		Income Statement	
Current Assets	682,387	Total Charges	10,525,627
Fixed Assets	114,187	Contract Allowance	1,994,052
Other Assets	88,487	Operating Revenue	8,531,575
Total Assets	885,061	Operating Expense	10,166,951
Current Liabilities	3,636,317	Operating Margin	-1,635,376
Long Term Liabilities	-3,155,000	Other Income	1,061,964
Total Equity	403,744	Other Expense	0
Total Liab. and Equity	885,061	Net Profit or Loss	(573,412)
		18.9%	Skilled Nursing 59.9%
		81.1%	Ancillary Service 40.1%
		119.2%	Current Ratio 0.2
		-19.2%	Days to Collect (35.4)
		12.4%	Avg Payment Days 142.0
		0.0%	Depreciation Rate 396.8%
		-6.7%	Return on Equity -142.0%
555897 MONTEREY HEALTHCARE & WELLNESS CENTRE, LP		Proprietary - Corporation	
MONTEREY HEALTHCARE & WELLNESS CENTRE, LP		12/31/2020 366 Days Settled	
ROSEMEAD, CA 91770		CR Beds 96 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	69.2%
Balance Sheet		Income Statement	
Current Assets	-218,236	Total Charges	9,863,072
Fixed Assets	148,171	Contract Allowance	0
Other Assets	77,811	Operating Revenue	9,863,072
Total Assets	7,746	Operating Expense	9,982,911
Current Liabilities	2,832,790	Operating Margin	-119,839
Long Term Liabilities	-885,000	Other Income	667,528
Total Equity	-1,940,044	Other Expense	0
Total Liab. and Equity	7,746	Net Profit or Loss	559,480
		0.0%	Skilled Nursing 55.1%
		100.0%	Ancillary Service 44.9%
		101.2%	Current Ratio (0.1)
		-1.2%	Days to Collect (52.6)
		6.8%	Avg Payment Days 161.9
		0.0%	Depreciation Rate 483.6%
		5.7%	Return on Equity -28.8%

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555403 MONTEREY PALMS HEALTH CARE CENTER				Proprietary - Other	
MONTEREY PALMS HEALTH CARE CENTER		12/31/2020 366 Days Settled			
PALM DESERT, CA 92260		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		82.4%	
Balance Sheet		Income Statement		Length of Stay	
				90.8	
Current Assets	1,389,883	Total Charges	14,745,257	Average Wages	23.34
Fixed Assets	1,037,079	Contract Allowance	3,326,525	22.6% Skilled Nursing	74.7%
Other Assets	0	Operating Revenue	11,418,732	77.4% Ancillary Service	25.3%
Total Assets	<u>2,426,962</u>	Operating Expense	11,017,567	96.5% Current Ratio	0.6
Current Liabilities	2,450,162	Operating Margin	401,165	3.5% Days to Collect	42.2
Long Term Liabilities	-5,415,164	Other Income	287,057	2.5% Avg Payment Days	26.0
Total Equity	<u>5,391,964</u>	Other Expense	0	0.0% Depreciation Rate	31.6%
Total Liab. and Equity	<u>2,426,962</u>	Net Profit or Loss	<u>688,222</u>	6.0% Return on Equity	12.8%
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055162 MONTEREY PARK CONV HOSP				Proprietary - Corporation	
MONTEREY PARK CONV HOSP		12/31/2020 366 Days Settled			
MONTEREY PARK, CA 91754		CR Beds 89 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		86.3%	
Balance Sheet		Income Statement		Length of Stay	
				147.1	
Current Assets	6,150,694	Total Charges	16,248,851	Average Wages	21.74
Fixed Assets	331,082	Contract Allowance	4,967,419	30.6% Skilled Nursing	71.7%
Other Assets	6,310	Operating Revenue	11,281,432	69.4% Ancillary Service	28.3%
Total Assets	<u>6,488,086</u>	Operating Expense	10,860,995	96.3% Current Ratio	2.5
Current Liabilities	2,465,100	Operating Margin	420,437	3.7% Days to Collect	82.7
Long Term Liabilities	1,477,556	Other Income	190,081	1.7% Avg Payment Days	60.9
Total Equity	<u>2,545,430</u>	Other Expense	0	0.0% Depreciation Rate	66.5%
Total Liab. and Equity	<u>6,488,086</u>	Net Profit or Loss	<u>587,825</u>	5.2% Return on Equity	23.1%

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055135 MONTROSE HEALTHCARE CENTER				Proprietary - Corporation	
MONTROSE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
MONTROSE, CA 91020		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.3%	
Balance Sheet		Income Statement		Length of Stay 54.2	
Current Assets	3,359,184	Total Charges	10,155,008	Average Wages	26.80
Fixed Assets	36,255	Contract Allowance	2,993,620	29.5%	Skilled Nursing 41.9%
Other Assets	258,364	Operating Revenue	7,161,388	70.5%	Ancillary Service 58.1%
Total Assets	3,653,803	Operating Expense	6,692,509	93.5%	Current Ratio 2.2
Current Liabilities	1,500,328	Operating Margin	468,879	6.5%	Days to Collect 53.4
Long Term Liabilities	0	Other Income	2,970	0.0%	Avg Payment Days 26.5
Total Equity	2,153,475	Other Expense	0	0.0%	Depreciation Rate 85.7%
Total Liab. and Equity	3,653,803	Net Profit or Loss	471,849	6.6%	Return on Equity 21.9%

056322 MONTROSE SPRINGS SKILLED NURSING & WELLNESS CENTER				Proprietary - Other	
MONTROSE SPRINGS SKILLED NURSING & WELLNESS CENTER		12/31/2020 366 Days Settled			
MONTROSE, CA 91020		CR Beds 138 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.8%	
Balance Sheet		Income Statement		Length of Stay 125.9	
Current Assets	5,748,152	Total Charges	19,851,207	Average Wages	28.48
Fixed Assets	583,793	Contract Allowance	4,463,354	22.5%	Skilled Nursing 48.8%
Other Assets	166,327	Operating Revenue	15,387,853	77.5%	Ancillary Service 51.2%
Total Assets	6,498,272	Operating Expense	15,575,445	101.2%	Current Ratio 0.7
Current Liabilities	8,531,750	Operating Margin	-187,592	-1.2%	Days to Collect 25.2
Long Term Liabilities	-1,402,500	Other Income	984,113	6.4%	Avg Payment Days 198.2
Total Equity	-630,978	Other Expense	0	0.0%	Depreciation Rate 46.0%
Total Liab. and Equity	6,498,272	Net Profit or Loss	796,521	5.2%	Return on Equity -126.2%

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055085 MORAGA POST ACUTE				Proprietary - Partnership	
MORAGA POST ACUTE		12/31/2020 366 Days Settled			
MORAGA, CA 94556				CR Beds 49	POS Beds 0
CONTRA COSTA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	82.1%
Balance Sheet		Income Statement		Length of Stay	87.1
Current Assets	5,118,728	Total Charges	9,742,908	Average Wages	29.25
Fixed Assets	61,328	Contract Allowance	1,955,570	20.1%	Skilled Nursing 76.4%
Other Assets	0	Operating Revenue	7,787,338	79.9%	Ancillary Service 23.6%
Total Assets	5,180,056	Operating Expense	6,731,924	86.4%	Current Ratio 4.3
Current Liabilities	1,202,869	Operating Margin	1,055,414	13.6%	Days to Collect 237.0
Long Term Liabilities	463,328	Other Income	276,809	3.6%	Avg Payment Days 22.4
Total Equity	3,513,859	Other Expense	0	0.0%	Depreciation Rate 514.8%
Total Liab. and Equity	5,180,056	Net Profit or Loss	1,332,223	17.1%	Return on Equity 37.9%
555611 MORTON BAKAR CENTER				Proprietary - Corporation	
MORTON BAKAR CENTER		6/30/2020 366 Days Settled			
HAYWARD, CA 94541				CR Beds 0	POS Beds 0
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	0.0%
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

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555134 MOUNT MIGUEL COVENANT VILLAGE				Nonprofit - Other	
MOUNT MIGUEL COVENANT VILLAGE		9/30/2020 366 Days Settled			
SPRING VALLEY, CA 91977		CR Beds 88 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		77.3%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	1,098,493	Total Charges	9,258,504	Average Wages 25.73	
Fixed Assets	2,670,975	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	9,258,504	100.0%	Ancillary Service 0.0%
Total Assets	<u>3,769,468</u>	Operating Expense	<u>11,016,727</u>	119.0%	Current Ratio 2.5
Current Liabilities	442,899	Operating Margin	<u>-1,758,223</u>	-19.0%	Days to Collect 38.0
Long Term Liabilities	-10,467,759	Other Income	737,497	8.0%	Avg Payment Days 14.7
Total Equity	<u>13,794,328</u>	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	<u>3,769,468</u>	Net Profit or Loss	<u>(1,020,726)</u>	-11.0%	Return on Equity -7.4%
055016 MOUNT SAN ANTONIO GARDENS				Unknown	
MOUNT SAN ANTONIO GARDENS		9/30/2020 366 Days Settled			
POMONA, CA 91767		CR Beds 0 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	<u>0</u>	Operating Expense	<u>0</u>	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	<u>0</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>	0.0%	Return on Equity 0.0%

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555889 MOUNTAIN MANOR SENIOR RESIDENCE				Proprietary - Other		
MOUNTAIN MANOR SENIOR RESIDENCE				12/31/2020 366 Days Settled		
CARMICHAEL, CA 95608				CR Beds 80 POS Beds 0		
SACRAMENTO				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	75.3%	
Balance Sheet		Income Statement		Length of Stay	107.5	
Current Assets	4,935,205	Total Charges	6,858,979	Average Wages	29.33	
Fixed Assets	39,043	Contract Allowance	-2,138,703	-31.2%	Skilled Nursing	66.4%
Other Assets	112,348	Operating Revenue	8,997,682	131.2%	Ancillary Service	22.3%
Total Assets	5,086,596	Operating Expense	7,750,494	86.1%	Current Ratio	6.8
Current Liabilities	726,071	Operating Margin	1,247,188	13.9%	Days to Collect	160.8
Long Term Liabilities	96,617	Other Income	1,103,505	12.3%	Avg Payment Days	18.6
Total Equity	4,263,908	Other Expense	0	0.0%	Depreciation Rate	52.5%
Total Liab. and Equity	5,086,596	Net Profit or Loss	2,350,693	26.1%	Return on Equity	55.1%
056333 MOUNTAIN VIEW CONV HOSP				Proprietary - Other		
MOUNTAIN VIEW CONV HOSP				12/31/2020 366 Days Settled		
SYLMAR, CA 91342				CR Beds 114 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
BLUE CROSS (CALIFORNIA)				Occupancy Rate	75.9%	
Balance Sheet		Income Statement		Length of Stay	104.8	
Current Assets	1,842,351	Total Charges	16,339,998	Average Wages	28.53	
Fixed Assets	1,136,995	Contract Allowance	3,859,787	23.6%	Skilled Nursing	68.8%
Other Assets	0	Operating Revenue	12,480,211	76.4%	Ancillary Service	31.2%
Total Assets	2,979,346	Operating Expense	12,527,491	100.4%	Current Ratio	1.1
Current Liabilities	1,629,478	Operating Margin	-47,280	-0.4%	Days to Collect	44.9
Long Term Liabilities	75,686	Other Income	860,984	6.9%	Avg Payment Days	46.0
Total Equity	1,274,182	Other Expense	0	0.0%	Depreciation Rate	32.7%
Total Liab. and Equity	2,979,346	Net Profit or Loss	813,704	6.5%	Return on Equity	63.9%

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055316 MOUNTAIN VIEW HEALTHCARE CENTER				Proprietary - Partnership	
MOUNTAIN VIEW HEALTHCARE CENTER 12/31/2020 366 Days Settled					
MOUNTAIN VIEW, CA 94040				CR Beds 123 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 60.1%	
Balance Sheet		Income Statement		Length of Stay 64.9	
Current Assets	4,752,071	Total Charges	12,921,123	Average Wages 23.27	
Fixed Assets	336,155	Contract Allowance	560,141	4.3% Skilled Nursing 73.3%	
Other Assets	0	Operating Revenue	12,360,982	95.7% Ancillary Service 26.7%	
Total Assets	5,088,226	Operating Expense	12,516,776	101.3% Current Ratio 2.8	
Current Liabilities	1,670,207	Operating Margin	-155,794	-1.3% Days to Collect 65.5	
Long Term Liabilities	0	Other Income	936,571	7.6% Avg Payment Days 3.6	
Total Equity	3,418,019	Other Expense	0	0.0% Depreciation Rate 0.8%	
Total Liab. and Equity	5,088,226	Net Profit or Loss	765,777	6.2% Return on Equity 22.4%	

555747 MURRIETA HEALTH AND REHABILITATION CENTER				Proprietary - Other	
MURRIETA HEALTH AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
MURRIETA, CA 92562				CR Beds 145 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.7%	
Balance Sheet		Income Statement		Length of Stay 60.2	
Current Assets	17,947,617	Total Charges	18,425,127	Average Wages 23.96	
Fixed Assets	473,679	Contract Allowance	1,267,893	6.9% Skilled Nursing 68.8%	
Other Assets	812,772	Operating Revenue	17,157,234	93.1% Ancillary Service 31.2%	
Total Assets	19,234,068	Operating Expense	15,930,205	92.8% Current Ratio 12.8	
Current Liabilities	1,402,020	Operating Margin	1,227,029	7.2% Days to Collect 43.4	
Long Term Liabilities	66,684	Other Income	1,525,857	8.9% Avg Payment Days 32.2	
Total Equity	17,765,364	Other Expense	0	0.0% Depreciation Rate 135.3%	
Total Liab. and Equity	19,234,068	Net Profit or Loss	2,752,886	16.0% Return on Equity 15.5%	

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056153 NAPA POST ACUTE				Proprietary - Partnership	
NAPA POST ACUTE		12/31/2020 366 Days Settled			
NAPA, CA 94558		CR Beds 120 POS Beds 0			
NAPA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		92.6%	
Balance Sheet		Income Statement		Length of Stay 81.2	
Current Assets	7,106,958	Total Charges	19,894,220	Average Wages	27.69
Fixed Assets	495,896	Contract Allowance	3,558,310	17.9%	Skilled Nursing 79.9%
Other Assets	0	Operating Revenue	16,335,910	82.1%	Ancillary Service 20.1%
Total Assets	7,602,854	Operating Expense	15,331,557	93.9%	Current Ratio 3.6
Current Liabilities	1,947,239	Operating Margin	1,004,353	6.1%	Days to Collect 156.6
Long Term Liabilities	618,259	Other Income	803,515	4.9%	Avg Payment Days 19.5
Total Equity	5,037,356	Other Expense	0	0.0%	Depreciation Rate 192.9%
Total Liab. and Equity	7,602,854	Net Profit or Loss	1,807,868	11.1%	Return on Equity 35.9%
555161 NAPA VALLEY CARE CENTER				Proprietary - Corporation	
NAPA VALLEY CARE CENTER		12/31/2020 366 Days Settled			
NAPA, CA 94558		CR Beds 130 POS Beds 0			
NAPA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		72.4%	
Balance Sheet		Income Statement		Length of Stay 104.4	
Current Assets	69,856,229	Total Charges	13,621,737	Average Wages	27.25
Fixed Assets	286,971	Contract Allowance	121,579	0.9%	Skilled Nursing 84.4%
Other Assets	3,070,000	Operating Revenue	13,500,158	99.1%	Ancillary Service 15.6%
Total Assets	73,213,200	Operating Expense	13,483,225	99.9%	Current Ratio 1.2
Current Liabilities	59,940,775	Operating Margin	16,933	0.1%	Days to Collect 45.1
Long Term Liabilities	1,350,232	Other Income	2,302,739	17.1%	Avg Payment Days 42.9
Total Equity	11,922,193	Other Expense	0	0.0%	Depreciation Rate 196.8%
Total Liab. and Equity	73,213,200	Net Profit or Loss	2,318,691	17.2%	Return on Equity 19.4%

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555758 NEW BETHANY SKILLED NURSING				Nonprofit - Church	
NEW BETHANY SKILLED NURSING		12/31/2020 366 Days Settled			
LOS BANOS, CA 93635		CR Beds 35		POS Beds 0	
MERCED		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		81.5%	
Balance Sheet		Income Statement		Length of Stay	
				652.8	
Current Assets	3,350,820	Total Charges	2,765,482	Average Wages	18.33
Fixed Assets	7,846,753	Contract Allowance	4,389	0.2% Skilled Nursing	94.8%
Other Assets	8,578	Operating Revenue	2,761,093	99.8% Ancillary Service	5.2%
Total Assets	<u>11,206,151</u>	Operating Expense	<u>4,637,531</u>	168.0% Current Ratio	14.9
Current Liabilities	225,242	Operating Margin	-1,876,438	-68.0% Days to Collect	77.6
Long Term Liabilities	12,978,880	Other Income	2,508,040	90.8% Avg Payment Days	17.8
Total Equity	<u>-1,997,971</u>	Other Expense	0	0.0% Depreciation Rate	2.2%
Total Liab. and Equity	<u>11,206,151</u>	Net Profit or Loss	<u>456,043</u>	16.5% Return on Equity	-22.8%
<hr/>					
555245 NEW HOPE POST ACUTE CARE				Proprietary - Other	
NEW HOPE POST ACUTE CARE		12/31/2020 366 Days Settled			
TRACY, CA 95376		CR Beds 99		POS Beds 0	
SAN JOAQUIN		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		72.6%	
Balance Sheet		Income Statement		Length of Stay	
				180.1	
Current Assets	-4,187,987	Total Charges	14,941,502	Average Wages	28.27
Fixed Assets	33,414	Contract Allowance	4,967,612	33.2% Skilled Nursing	93.3%
Other Assets	0	Operating Revenue	9,973,890	66.8% Ancillary Service	6.7%
Total Assets	<u>-4,154,573</u>	Operating Expense	<u>12,343,500</u>	123.8% Current Ratio	(1.7)
Current Liabilities	2,485,394	Operating Margin	-2,369,610	-23.8% Days to Collect	45.0
Long Term Liabilities	-2	Other Income	680,064	6.8% Avg Payment Days	71.3
Total Equity	<u>-6,639,965</u>	Other Expense	0	0.0% Depreciation Rate	263.0%
Total Liab. and Equity	<u>-4,154,573</u>	Net Profit or Loss	<u>(1,689,549)</u>	-16.9% Return on Equity	25.4%

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555286 NEW ORANGE HILLS				Proprietary - Corporation	
NEW ORANGE HILLS		10/31/2020 366 Days Settled			
ORANGE, CA 92869		CR Beds 130 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.9%	
Balance Sheet		Income Statement		Length of Stay 36.8	
Current Assets	4,054,395	Total Charges	25,698,144	Average Wages	28.26
Fixed Assets	331,846	Contract Allowance	4,926,459	19.2%	Skilled Nursing 78.8%
Other Assets	1,860,385	Operating Revenue	20,771,685	80.8%	Ancillary Service 21.2%
Total Assets	6,246,626	Operating Expense	20,724,144	99.8%	Current Ratio 0.9
Current Liabilities	4,593,387	Operating Margin	47,541	0.2%	Days to Collect 33.6
Long Term Liabilities	0	Other Income	474,683	2.3%	Avg Payment Days 50.9
Total Equity	1,653,239	Other Expense	0	0.0%	Depreciation Rate 414.2%
Total Liab. and Equity	6,246,626	Net Profit or Loss	522,833	2.5%	Return on Equity 31.6%
056031 NEW VISTA NURSING AND REHABILITATION CENTER				Proprietary - Other	
NEW VISTA NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
SUNLAND, CA 91040		CR Beds 121 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay 125.0	
Current Assets	7,878,017	Total Charges	23,012,504	Average Wages	25.88
Fixed Assets	211,884	Contract Allowance	9,065,912	39.4%	Skilled Nursing 76.0%
Other Assets	55,326	Operating Revenue	13,946,592	60.6%	Ancillary Service 24.0%
Total Assets	8,145,227	Operating Expense	14,042,069	100.7%	Current Ratio 2.7
Current Liabilities	2,889,510	Operating Margin	-95,477	-0.7%	Days to Collect 42.9
Long Term Liabilities	0	Other Income	1,779,943	12.8%	Avg Payment Days 37.0
Total Equity	5,255,717	Other Expense	0	0.0%	Depreciation Rate 415.5%
Total Liab. and Equity	8,145,227	Net Profit or Loss	1,684,466	12.1%	Return on Equity 32.1%

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055473 NEW VISTA POST- ACUTE CARE CENTER				Proprietary - Other	
NEW VISTA POST- ACUTE CARE CENTER 12/31/2020 366 Days Settled					
LOS ANGELES, CA 90025				CR Beds 116 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NORIDIAN				Occupancy Rate	86.4%
Balance Sheet		Income Statement		Length of Stay	111.9
Current Assets	7,304,526	Total Charges	21,917,371	Average Wages	29.39
Fixed Assets	656,956	Contract Allowance	3,894,407	17.8% Skilled Nursing	77.4%
Other Assets	454,594	Operating Revenue	18,022,964	82.2% Ancillary Service	22.6%
Total Assets	8,416,076	Operating Expense	18,002,257	99.9% Current Ratio	2.4
Current Liabilities	3,095,547	Operating Margin	20,707	0.1% Days to Collect	77.1
Long Term Liabilities	0	Other Income	2,233,843	12.4% Avg Payment Days	34.8
Total Equity	5,320,529	Other Expense	0	0.0% Depreciation Rate	202.9%
Total Liab. and Equity	8,416,076	Net Profit or Loss	2,254,550	12.5% Return on Equity	42.4%
055518 NEWPORT NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
NEWPORT NURSING AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
NEWPORT BEACH, CA 92663				CR Beds 59 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.0%
Balance Sheet		Income Statement		Length of Stay	29.2
Current Assets	14,626,065	Total Charges	9,780,813	Average Wages	24.25
Fixed Assets	351,947	Contract Allowance	1,128,493	11.5% Skilled Nursing	46.0%
Other Assets	66,386	Operating Revenue	8,652,320	88.5% Ancillary Service	54.0%
Total Assets	15,044,398	Operating Expense	8,497,633	98.2% Current Ratio	(3.0)
Current Liabilities	-4,907,136	Operating Margin	154,687	1.8% Days to Collect	(8.5)
Long Term Liabilities	0	Other Income	893,144	10.3% Avg Payment Days	16.4
Total Equity	19,951,534	Other Expense	0	0.0% Depreciation Rate	19.5%
Total Liab. and Equity	15,044,398	Net Profit or Loss	1,017,295	11.8% Return on Equity	5.1%

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555751 NEWPORT SUBACUTE HEALTHCARE CENTER				Proprietary - Corporation	
NEWPORT SUBACUTE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
COSTA MESA, CA 92627		CR Beds 137 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.2%	
Balance Sheet		Income Statement		Length of Stay 94.4	
Current Assets	1,709,577	Total Charges	7,262,552	Average Wages 21.66	
Fixed Assets	164,514	Contract Allowance	-1,608,195	-22.1%	Skilled Nursing 71.1%
Other Assets	223,613	Operating Revenue	8,870,747	122.1%	Ancillary Service 28.9%
Total Assets	2,097,704	Operating Expense	10,539,394	118.8%	Current Ratio 0.5
Current Liabilities	3,687,587	Operating Margin	-1,668,647	-18.8%	Days to Collect 49.8
Long Term Liabilities	2,700,019	Other Income	19,770	0.2%	Avg Payment Days 128.0
Total Equity	-4,289,902	Other Expense	0	0.0%	Depreciation Rate 43.1%
Total Liab. and Equity	2,097,704	Net Profit or Loss	(1,863,235)	-21.0%	Return on Equity 43.4%
055562 NILES CANYON POST ACUTE				Proprietary - Corporation	
NILES CANYON POST ACUTE		12/31/2020 366 Days Settled			
FREMONT, CA 94536		CR Beds 73 POS Beds 0			
ALAMEDA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		81.7%	
Balance Sheet		Income Statement		Length of Stay 100.2	
Current Assets	1,759,110	Total Charges	9,140,328	Average Wages 23.17	
Fixed Assets	408,061	Contract Allowance	1,175,237	12.9%	Skilled Nursing 82.8%
Other Assets	72,313	Operating Revenue	7,965,091	87.1%	Ancillary Service 17.2%
Total Assets	2,239,484	Operating Expense	7,981,764	100.2%	Current Ratio 0.8
Current Liabilities	2,276,673	Operating Margin	-16,673	-0.2%	Days to Collect 35.7
Long Term Liabilities	0	Other Income	86,516	1.1%	Avg Payment Days 17.4
Total Equity	-37,189	Other Expense	0	0.0%	Depreciation Rate 238.9%
Total Liab. and Equity	2,239,484	Net Profit or Loss	69,843	0.9%	Return on Equity -187.8%

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555347 NORTH STARR POSTACUTE CARE				Proprietary - Corporation	
NORTH STARR POSTACUTE CARE		12/31/2020 366 Days Settled			
TURLOCK, CA 95380		CR Beds 31 POS Beds 0			
STANISLAUS		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		86.9%	
Balance Sheet		Income Statement		Length of Stay	
				259.6	
Current Assets	1,376,681	Total Charges	2,683,448	Average Wages	
Fixed Assets	0	Contract Allowance	-929,454	19.77	
Other Assets	372,497	Operating Revenue	3,612,902	86.7%	
Total Assets	1,749,178	Operating Expense	2,936,130	13.3%	
Current Liabilities	655,810	Operating Margin	676,772	2.1	
Long Term Liabilities	78,068	Other Income	554,128	97.9	
Total Equity	1,015,300	Other Expense	0	33.8	
Total Liab. and Equity	1,749,178	Net Profit or Loss	1,230,900	226.9%	
				Return on Equity	
				121.2%	
055146 NORTH VALLEY NURSING CENTER				Proprietary - Other	
NORTH VALLEY NURSING CENTER		12/31/2020 366 Days Settled			
TUJUNGA, CA 91042		CR Beds 92 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.5%	
Balance Sheet		Income Statement		Length of Stay	
				271.8	
Current Assets	2,890,039	Total Charges	15,502,430	Average Wages	
Fixed Assets	602,272	Contract Allowance	3,715,749	26.26	
Other Assets	0	Operating Revenue	11,786,681	87.9%	
Total Assets	3,492,311	Operating Expense	12,809,108	12.1%	
Current Liabilities	3,564,799	Operating Margin	-1,022,427	0.8	
Long Term Liabilities	1,534,205	Other Income	127,075	47.5	
Total Equity	-1,606,693	Other Expense	0	92.8	
Total Liab. and Equity	3,492,311	Net Profit or Loss	(895,352)	72.8%	
				Return on Equity	
				55.7%	

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055758 NORTH WALK VILLA CONVAL. HOSP.				Proprietary - Corporation	
NORTH WALK VILLA CONVAL. HOSP.		12/31/2020 366 Days Settled			
NORWALK, CA 90650		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		73.0%	
Balance Sheet		Income Statement		Length of Stay 69.1	
Current Assets	843,541	Total Charges	5,122,447	Average Wages 22.43	
Fixed Assets	0	Contract Allowance	211,422	4.1% Skilled Nursing 86.9%	
Other Assets	587,796	Operating Revenue	4,911,025	95.9% Ancillary Service 13.1%	
Total Assets	1,431,337	Operating Expense	5,357,247	109.1% Current Ratio 1.2	
Current Liabilities	717,495	Operating Margin	-446,222	-9.1% Days to Collect 24.6	
Long Term Liabilities	-78,226	Other Income	387,779	7.9% Avg Payment Days 16.2	
Total Equity	792,068	Other Expense	0	0.0% Depreciation Rate 2,227.5%	
Total Liab. and Equity	1,431,337	Net Profit or Loss	(58,443)	-1.2% Return on Equity -7.4%	
056215 NORTHBROOK HEALTHCARE CENTER				Proprietary - Corporation	
NORTHBROOK HEALTHCARE CENTER		12/31/2020 366 Days Settled			
WILLITS, CA 95490		CR Beds 62 POS Beds 0			
MENDOCINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.2%	
Balance Sheet		Income Statement		Length of Stay 242.4	
Current Assets	3,477,997	Total Charges	4,905,664	Average Wages 23.45	
Fixed Assets	537,153	Contract Allowance	-442,142	-9.0% Skilled Nursing 81.7%	
Other Assets	870,628	Operating Revenue	5,347,806	109.0% Ancillary Service 18.3%	
Total Assets	4,885,778	Operating Expense	4,859,679	90.9% Current Ratio 4.1	
Current Liabilities	841,763	Operating Margin	488,127	9.1% Days to Collect 26.0	
Long Term Liabilities	856,722	Other Income	1,104	0.0% Avg Payment Days 29.1	
Total Equity	3,187,293	Other Expense	0	0.0% Depreciation Rate 21.7%	
Total Liab. and Equity	4,885,778	Net Profit or Loss	488,829	9.1% Return on Equity 15.3%	

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056430 NORTHGATE POSTACUTE CARE				Proprietary - Corporation	
NORTHGATE POSTACUTE CARE		12/31/2020 366 Days Settled			
SAN RAFAEL, CA 94903		CR Beds 54 POS Beds 0			
MARIN		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay 453.4	
Current Assets	3,238,852	Total Charges	6,470,509	Average Wages	26.50
Fixed Assets	712	Contract Allowance	-246,196	-3.8%	Skilled Nursing 76.0%
Other Assets	795,597	Operating Revenue	6,716,705	103.8%	Ancillary Service 24.0%
Total Assets	4,035,161	Operating Expense	6,323,687	94.1%	Current Ratio 1.2
Current Liabilities	2,696,654	Operating Margin	393,018	5.9%	Days to Collect 127.7
Long Term Liabilities	490,000	Other Income	1,057,180	15.7%	Avg Payment Days 37.3
Total Equity	848,507	Other Expense	0	0.0%	Depreciation Rate 107.7%
Total Liab. and Equity	4,035,161	Net Profit or Loss	1,450,198	21.6%	Return on Equity 170.9%
555179 NORTHPOINTE HEALTHCARE CENTRE				Proprietary - Corporation	
NORTHPOINTE HEALTHCARE CENTRE		12/31/2020 366 Days Settled			
FRESNO, CA 93710		CR Beds 99 POS Beds 0			
FRESNO		Key Performance Ind.			
NORIDIAN		Occupancy Rate		86.1%	
Balance Sheet		Income Statement		Length of Stay 72.2	
Current Assets	2,476,242	Total Charges	12,605,457	Average Wages	25.45
Fixed Assets	97,131	Contract Allowance	1,988,763	15.8%	Skilled Nursing 63.3%
Other Assets	1,987,542	Operating Revenue	10,616,694	84.2%	Ancillary Service 36.7%
Total Assets	4,560,915	Operating Expense	10,924,938	102.9%	Current Ratio 0.9
Current Liabilities	2,740,672	Operating Margin	-308,244	-2.9%	Days to Collect 8.8
Long Term Liabilities	-1,374,800	Other Income	736,325	6.9%	Avg Payment Days 128.0
Total Equity	3,195,043	Other Expense	0	0.0%	Depreciation Rate 489.9%
Total Liab. and Equity	4,560,915	Net Profit or Loss	428,081	4.0%	Return on Equity 13.4%

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056412 NORTHRIDGE CARE CENTER				Proprietary - Corporation	
NORTHRIDGE CARE CENTER		12/31/2020 366 Days Settled			
RESEDA, CA 91335		CR Beds 97 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		71.7%	
Balance Sheet		Income Statement		Length of Stay 70.1	
Current Assets	2,866,211	Total Charges	12,374,331	Average Wages 23.46	
Fixed Assets	775,224	Contract Allowance	4,270,329	34.5%	Skilled Nursing 56.4%
Other Assets	0	Operating Revenue	8,104,002	65.5%	Ancillary Service 43.6%
Total Assets	<u>3,641,435</u>	Operating Expense	9,089,583	112.2%	Current Ratio 1.6
Current Liabilities	1,803,217	Operating Margin	-985,581	-12.2%	Days to Collect 41.5
Long Term Liabilities	0	Other Income	6,456	0.1%	Avg Payment Days 21.1
Total Equity	1,838,218	Other Expense	0	0.0%	Depreciation Rate 31.8%
Total Liab. and Equity	<u>3,641,435</u>	Net Profit or Loss	<u>(979,125)</u>	-12.1%	Return on Equity -53.3%

056259 NORTHVINE POSTACUTE CARE				Proprietary - Corporation	
NORTHVINE POSTACUTE CARE		12/31/2020 366 Days Settled			
SANTA ROSA, CA 95407		CR Beds 62 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.7%	
Balance Sheet		Income Statement		Length of Stay 440.8	
Current Assets	3,277,591	Total Charges	6,197,839	Average Wages 26.09	
Fixed Assets	960,000	Contract Allowance	-358,195	-5.8%	Skilled Nursing 78.3%
Other Assets	14,576	Operating Revenue	6,556,034	105.8%	Ancillary Service 21.7%
Total Assets	<u>4,252,167</u>	Operating Expense	6,557,883	100.0%	Current Ratio 1.5
Current Liabilities	2,159,225	Operating Margin	-1,849	0.0%	Days to Collect 126.1
Long Term Liabilities	1,450,000	Other Income	1,258,643	19.2%	Avg Payment Days 26.3
Total Equity	642,942	Other Expense	0	0.0%	Depreciation Rate 62.7%
Total Liab. and Equity	<u>4,252,167</u>	Net Profit or Loss	<u>1,256,794</u>	19.2%	Return on Equity 195.5%

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055297 NORWALK MEADOWS NURSING CENTER				Proprietary - Partnership	
NORWALK MEADOWS NURSING CENTER 12/31/2020 366 Days Settled					
NORWALK, CA 90650				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 97.8%	
Balance Sheet		Income Statement		Length of Stay 114.3	
Current Assets	10,909,510	Total Charges	17,524,302	Average Wages 30.15	
Fixed Assets	1,204,993	Contract Allowance	-796,724	-4.5%	Skilled Nursing 75.9%
Other Assets	20,900	Operating Revenue	18,321,026	104.5%	Ancillary Service 24.1%
Total Assets	12,135,403	Operating Expense	17,226,369	94.0%	Current Ratio 1.3
Current Liabilities	8,189,260	Operating Margin	1,094,657	6.0%	Days to Collect 37.6
Long Term Liabilities	4,319,358	Other Income	62,551	0.3%	Avg Payment Days 28.3
Total Equity	-373,215	Other Expense	0	0.0%	Depreciation Rate 35.3%
Total Liab. and Equity	12,135,403	Net Profit or Loss	1,157,208	6.3%	Return on Equity -310.1%
555668 NORWALK SKILLED NURSING & WELLNESS CENTRE, LLC				Proprietary - Other	
NORWALK SKILLED NURSING & WELLNESS CENTRE, LLC 12/31/2020 366 Days Settled					
NORWALK, CA 90650				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 81.2%	
Balance Sheet		Income Statement		Length of Stay 114.0	
Current Assets	7,394,879	Total Charges	15,507,674	Average Wages 28.46	
Fixed Assets	302,500	Contract Allowance	2,907,918	18.8%	Skilled Nursing 50.8%
Other Assets	110,050	Operating Revenue	12,599,756	81.2%	Ancillary Service 49.2%
Total Assets	7,807,429	Operating Expense	13,650,886	108.3%	Current Ratio 1.7
Current Liabilities	4,338,272	Operating Margin	-1,051,130	-8.3%	Days to Collect 25.0
Long Term Liabilities	-4,355,000	Other Income	1,000,886	7.9%	Avg Payment Days 129.8
Total Equity	7,824,157	Other Expense	0	0.0%	Depreciation Rate 81.9%
Total Liab. and Equity	7,807,429	Net Profit or Loss	(50,244)	-0.4%	Return on Equity -0.6%

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555400 NORWOOD PINES ALZHEIMERS CENTER				Proprietary - Other	
NORWOOD PINES ALZHEIMERS CENTER				12/31/2020 366 Days Settled	
SACRAMENTO, CA 95838				CR Beds 161 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 83.8%	
Balance Sheet				Income Statement	
Current Assets	2,866,459	Total Charges	14,308,893		
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay 233.0
Other Assets	51,240	Operating Revenue	14,308,893	100.0%	Average Wages 22.23
Total Assets	2,917,699	Operating Expense	14,056,242	98.2%	Skilled Nursing 89.1%
Current Liabilities	1,166,627	Operating Margin	252,651	1.8%	Ancillary Service 5.5%
Long Term Liabilities	0	Other Income	964,563	6.7%	Current Ratio 2.5
Total Equity	1,751,072	Other Expense	0	0.0%	Days to Collect 70.5
Total Liab. and Equity	2,917,699	Net Profit or Loss	1,217,214	8.5%	Avg Payment Days 20.8
					Depreciation Rate 378.9%
					Return on Equity 69.5%

555844 NOVATO HEALTHCARE CENTER				Proprietary - Other	
NOVATO HEALTHCARE CENTER				12/31/2020 366 Days Settled	
NOVATO, CA 94947				CR Beds 181 POS Beds 0	
MARIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.2%	
Balance Sheet				Income Statement	
Current Assets	3,867,008	Total Charges	29,016,835		
Fixed Assets	935,178	Contract Allowance	5,541,606	19.1%	Length of Stay 272.0
Other Assets	23,023	Operating Revenue	23,475,229	80.9%	Average Wages 29.89
Total Assets	4,825,209	Operating Expense	20,618,748	87.8%	Skilled Nursing 73.9%
Current Liabilities	9,373,393	Operating Margin	2,856,481	12.2%	Ancillary Service 26.1%
Long Term Liabilities	-8,745,000	Other Income	1,329,563	5.7%	Current Ratio 0.4
Total Equity	4,196,816	Other Expense	0	0.0%	Days to Collect (17.6)
Total Liab. and Equity	4,825,209	Net Profit or Loss	4,186,044	17.8%	Avg Payment Days 153.0
					Depreciation Rate 47.7%
					Return on Equity 99.7%

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055491 OAK RIDGE HEALTHCARE CENTER		Proprietary - Other	
OAK RIDGE HEALTHCARE CENTER		12/31/2020 366 Days Settled	
ROSEVILLE, CA 95661		CR Beds 67 POS Beds 0	
PLACER		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 83.0%	
Balance Sheet		Income Statement	
Current Assets	7,770,279	Total Charges	6,879,632
Fixed Assets	10,228	Contract Allowance	-1,347,872 -19.6%
Other Assets	728,713	Operating Revenue	8,227,504 119.6%
Total Assets	<u>8,509,220</u>	Operating Expense	7,570,010 92.0%
Current Liabilities	7,427,501	Operating Margin	657,494 8.0%
Long Term Liabilities	0	Other Income	38,000 0.5%
Total Equity	<u>1,081,719</u>	Other Expense	0 0.0%
Total Liab. and Equity	<u>8,509,220</u>	Net Profit or Loss	<u>695,494</u> 8.5%
		Length of Stay 70.0	
		Average Wages 24.07	
		Skilled Nursing 83.6%	
		Ancillary Service 16.4%	
		Current Ratio 1.0	
		Days to Collect 27.4	
		Avg Payment Days 337.2	
		Depreciation Rate 4,468.2%	
		Return on Equity 64.3%	

555147 OAK RIVER REHAB		Proprietary - Corporation	
OAK RIVER REHAB		12/31/2020 366 Days Settled	
ANDERSON, CA 96007		CR Beds 143 POS Beds 0	
SHASTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 83.3%	
Balance Sheet		Income Statement	
Current Assets	90,275,004	Total Charges	19,052,200
Fixed Assets	353,985	Contract Allowance	-837,863 -4.4%
Other Assets	3,850,000	Operating Revenue	19,890,063 104.4%
Total Assets	<u>94,478,989</u>	Operating Expense	18,392,013 92.5%
Current Liabilities	67,159,121	Operating Margin	1,498,050 7.5%
Long Term Liabilities	2,023,021	Other Income	1,304,327 6.6%
Total Equity	<u>25,296,847</u>	Other Expense	0 0.0%
Total Liab. and Equity	<u>94,478,989</u>	Net Profit or Loss	<u>2,802,377</u> 14.1%
		Length of Stay 104.0	
		Average Wages 24.48	
		Skilled Nursing 76.1%	
		Ancillary Service 23.9%	
		Current Ratio 1.3	
		Days to Collect 35.9	
		Avg Payment Days 57.5	
		Depreciation Rate 134.5%	
		Return on Equity 11.1%	

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555115 OAKHURST HEALTHCARE CENTER		Proprietary - Other	
OAKHURST HEALTHCARE CENTER		12/31/2020 366 Days Settled	
OAKHURST, CA 93644		CR Beds 66 POS Beds 0	
MADERA		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	85.2%
		Length of Stay	102.9
		Average Wages	20.01
		24.1% Skilled Nursing	56.3%
		75.9% Ancillary Service	43.7%
		93.6% Current Ratio	1.5
		6.4% Days to Collect	118.3
		0.0% Avg Payment Days	45.4
		0.0% Depreciation Rate	5,824.6%
		6.4% Return on Equity	185.9%

Balance Sheet		Income Statement	
Current Assets	3,161,916	Total Charges	8,556,274
Fixed Assets	8,576	Contract Allowance	2,061,701
Other Assets	0	Operating Revenue	6,494,573
Total Assets	3,170,492	Operating Expense	6,079,192
Current Liabilities	2,145,474	Operating Margin	415,381
Long Term Liabilities	800,000	Other Income	2,972
Total Equity	225,018	Other Expense	0
Total Liab. and Equity	3,170,492	Net Profit or Loss	418,353

055215 OAKLAND HEALTHCARE & WELLNESS CENTER		Proprietary - Other	
OAKLAND HEALTHCARE & WELLNESS CENTER		8/31/2020 366 Days Settled	
OAKLAND, CA 94609		CR Beds 98 POS Beds 0	
ALAMEDA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.7%
		Length of Stay	106.9
		Average Wages	29.44
		8.3% Skilled Nursing	61.8%
		91.7% Ancillary Service	38.2%
		98.7% Current Ratio	2.1
		1.3% Days to Collect	(1.1)
		1.0% Avg Payment Days	92.3
		0.0% Depreciation Rate	127.3%
		2.3% Return on Equity	6.9%

Balance Sheet		Income Statement	
Current Assets	3,211,329	Total Charges	14,909,250
Fixed Assets	676,801	Contract Allowance	1,240,454
Other Assets	40,162	Operating Revenue	13,668,796
Total Assets	3,928,292	Operating Expense	13,497,915
Current Liabilities	1,548,022	Operating Margin	170,881
Long Term Liabilities	-2,080,000	Other Income	137,191
Total Equity	4,460,270	Other Expense	0
Total Liab. and Equity	3,928,292	Net Profit or Loss	308,072

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555570 OAKLAND HEIGHTS NURSING AND REHABILITATION				Proprietary - Other	
OAKLAND HEIGHTS NURSING AND REHABILITATION		12/31/2020 366 Days Settled			
OAKLAND, CA 94606		CR Beds 48 POS Beds 0			
ALAMEDA		Key Performance Ind.			
NORIDIAN		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay 42.4	
Current Assets	1,370,615	Total Charges	8,718,331	Average Wages	30.21
Fixed Assets	412,273	Contract Allowance	-320,126	-3.7%	Skilled Nursing 64.3%
Other Assets	8,940,388	Operating Revenue	9,038,457	103.7%	Ancillary Service 35.7%
Total Assets	10,723,276	Operating Expense	7,901,054	87.4%	Current Ratio 0.7
Current Liabilities	2,038,777	Operating Margin	1,137,403	12.6%	Days to Collect 52.7
Long Term Liabilities	473,057	Other Income	299,758	3.3%	Avg Payment Days 19.3
Total Equity	8,211,442	Other Expense	0	0.0%	Depreciation Rate 128.5%
Total Liab. and Equity	10,723,276	Net Profit or Loss	1,334,125	14.8%	Return on Equity 16.2%
555360 OAKPARK HEALTHCARE CENTER				Proprietary - Corporation	
OAKPARK HEALTHCARE CENTER		12/31/2020 366 Days Settled			
TUJUNGA, CA 91042		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay 87.5	
Current Assets	3,926,192	Total Charges	7,714,101	Average Wages	22.27
Fixed Assets	286,872	Contract Allowance	-481,750	-6.2%	Skilled Nursing 58.4%
Other Assets	46,243	Operating Revenue	8,195,851	106.2%	Ancillary Service 41.6%
Total Assets	4,259,307	Operating Expense	7,954,250	97.1%	Current Ratio 3.4
Current Liabilities	1,145,945	Operating Margin	241,601	2.9%	Days to Collect 103.3
Long Term Liabilities	1,294,871	Other Income	31,198	0.4%	Avg Payment Days 52.1
Total Equity	1,818,491	Other Expense	0	0.0%	Depreciation Rate 78.6%
Total Liab. and Equity	4,259,307	Net Profit or Loss	272,799	3.3%	Return on Equity 15.0%

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555857 OAKVIEW SKILLED NURSING				Proprietary - Corporation	
OAKVIEW SKILLED NURSING		12/31/2020 366 Days Settled			
THOUSAND OAKS, CA 91360		CR Beds 48 POS Beds 0			
VENTURA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		82.0%	
Balance Sheet		Income Statement		Length of Stay 108.3	
Current Assets	2,442,399	Total Charges	11,786,027	Average Wages	22.58
Fixed Assets	17,751,903	Contract Allowance	270,168	2.3% Skilled Nursing	9.5%
Other Assets	0	Operating Revenue	11,515,859	97.7% Ancillary Service	10.7%
Total Assets	20,194,302	Operating Expense	12,349,908	107.2% Current Ratio	4.7
Current Liabilities	517,432	Operating Margin	-834,049	-7.2% Days to Collect	18.7
Long Term Liabilities	0	Other Income	605,190	5.3% Avg Payment Days	13.9
Total Equity	19,676,870	Other Expense	0	0.0% Depreciation Rate	3.6%
Total Liab. and Equity	20,194,302	Net Profit or Loss	(228,859)	-2.0% Return on Equity	-1.2%
055204 OAKWOOD GARDENS CARE CENTER				Proprietary - Corporation	
OAKWOOD GARDENS CARE CENTER		12/31/2020 366 Days Settled			
FRESNO, CA 93726		CR Beds 104 POS Beds 0			
FRESNO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		75.4%	
Balance Sheet		Income Statement		Length of Stay 142.8	
Current Assets	43,654,091	Total Charges	10,672,519	Average Wages	23.90
Fixed Assets	694,523	Contract Allowance	1,953,902	18.3% Skilled Nursing	83.1%
Other Assets	2,010,000	Operating Revenue	8,718,617	81.7% Ancillary Service	16.9%
Total Assets	46,358,614	Operating Expense	9,379,177	107.6% Current Ratio	1.1
Current Liabilities	39,291,618	Operating Margin	-660,560	-7.6% Days to Collect	46.3
Long Term Liabilities	398,442	Other Income	551,364	6.3% Avg Payment Days	57.2
Total Equity	6,668,554	Other Expense	0	0.0% Depreciation Rate	67.3%
Total Liab. and Equity	46,358,614	Net Profit or Loss	(109,196)	-1.3% Return on Equity	-1.6%

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055155 OCEAN POINTE HEALTHCARE CENTER				Proprietary - Other	
OCEAN POINTE HEALTHCARE CENTER				12/31/2020 366 Days Settled	
SANTA MONICA, CA 90404				CR Beds 72 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 80.2%	
Balance Sheet		Income Statement		Length of Stay 100.7	
Current Assets	2,144,852	Total Charges	8,906,865	Average Wages 25.73	
Fixed Assets	837,439	Contract Allowance	-728,633	-8.2%	Skilled Nursing 64.8%
Other Assets	-901,810	Operating Revenue	9,635,498	108.2%	Ancillary Service 35.2%
Total Assets	<u>2,080,481</u>	Operating Expense	9,052,470	93.9%	Current Ratio 1.5
Current Liabilities	1,383,778	Operating Margin	583,028	6.1%	Days to Collect 70.9
Long Term Liabilities	131,941	Other Income	43,500	0.5%	Avg Payment Days 14.8
Total Equity	564,762	Other Expense	0	0.0%	Depreciation Rate 82.0%
Total Liab. and Equity	<u>2,080,481</u>	Net Profit or Loss	<u>626,528</u>	6.5%	Return on Equity 110.9%

055861 OJAI HEALTH & REHABILITATION				Proprietary - Partnership	
OJAI HEALTH & REHABILITATION				12/31/2020 366 Days Settled	
OJAI, CA 93023				CR Beds 74 POS Beds 0	
VENTURA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 76.1%	
Balance Sheet		Income Statement		Length of Stay 204.0	
Current Assets	1,676,001	Total Charges	7,151,260	Average Wages 26.51	
Fixed Assets	443,983	Contract Allowance	-1,034,501	-14.5%	Skilled Nursing 66.4%
Other Assets	0	Operating Revenue	8,185,761	114.5%	Ancillary Service 33.6%
Total Assets	<u>2,119,984</u>	Operating Expense	8,456,529	103.3%	Current Ratio 1.4
Current Liabilities	1,193,705	Operating Margin	-270,768	-3.3%	Days to Collect 71.8
Long Term Liabilities	449,381	Other Income	397,505	4.9%	Avg Payment Days 22.8
Total Equity	476,898	Other Expense	0	0.0%	Depreciation Rate 152.8%
Total Liab. and Equity	<u>2,119,984</u>	Net Profit or Loss	<u>134,337</u>	1.6%	Return on Equity 28.2%

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056321 OLYMPIA CONVALESCENT HOSPITAL				Proprietary - Corporation	
OLYMPIA CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90006		CR Beds 135 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		66.7%	
Balance Sheet		Income Statement		Length of Stay 197.4	
Current Assets	3,729,489	Total Charges	11,029,760	Average Wages 25.03	
Fixed Assets	301,897	Contract Allowance	-1,562,764	-14.2%	Skilled Nursing 75.6%
Other Assets	-1,287,633	Operating Revenue	12,592,524	114.2%	Ancillary Service 24.4%
Total Assets	2,743,753	Operating Expense	13,413,101	106.5%	Current Ratio 1.8
Current Liabilities	2,075,191	Operating Margin	-820,577	-6.5%	Days to Collect 51.9
Long Term Liabilities	69,140	Other Income	2,168,932	17.2%	Avg Payment Days 25.6
Total Equity	599,422	Other Expense	0	0.0%	Depreciation Rate 217.7%
Total Liab. and Equity	2,743,753	Net Profit or Loss	1,336,435	10.6%	Return on Equity 223.0%
055707 ONTARIO HEALTHCARE CENTER				Proprietary - Other	
ONTARIO HEALTHCARE CENTER		12/31/2020 366 Days Settled			
ONTARIO, CA 91762		CR Beds 59 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		78.4%	
Balance Sheet		Income Statement		Length of Stay 70.0	
Current Assets	652,956	Total Charges	5,945,317	Average Wages 24.47	
Fixed Assets	95,909	Contract Allowance	698,096	11.7%	Skilled Nursing 69.1%
Other Assets	170,173	Operating Revenue	5,247,221	88.3%	Ancillary Service 30.9%
Total Assets	919,038	Operating Expense	5,787,047	110.3%	Current Ratio 1.1
Current Liabilities	575,493	Operating Margin	-539,826	-10.3%	Days to Collect 49.4
Long Term Liabilities	0	Other Income	375,847	7.2%	Avg Payment Days 36.4
Total Equity	343,545	Other Expense	0	0.0%	Depreciation Rate 300.1%
Total Liab. and Equity	919,038	Net Profit or Loss	(163,979)	-3.1%	Return on Equity -47.7%

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055252 ORANGE HEALTHCARE & WELLNESS CENTRE, LLC		Proprietary - Other	
ORANGE HEALTHCARE & WELLNESS CENTRE, LLC		5/31/2020 366 Days Reopened	
ORANGE, CA 92868		CR Beds 102 POS Beds 0	
ORANGE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	94.8%
Balance Sheet		Income Statement	
Current Assets	5,174,299	Total Charges	20,754,202
Fixed Assets	319,075	Contract Allowance	6,210,187
Other Assets	373,693	Operating Revenue	14,544,015
Total Assets	5,867,067	Operating Expense	13,851,556
Current Liabilities	5,243,716	Operating Margin	692,459
Long Term Liabilities	-2,075,000	Other Income	209,664
Total Equity	2,698,351	Other Expense	0
Total Liab. and Equity	5,867,067	Net Profit or Loss	902,123
		29.9%	70.1%
		95.2%	4.8%
		1.4%	0.0%
		6.2%	
			Length of Stay 50.8
			Average Wages 27.57
			Skilled Nursing 49.6%
			Ancillary Service 50.4%
			Current Ratio 1.0
			Days to Collect 54.3
			Avg Payment Days 146.2
			Depreciation Rate 69.9%
			Return on Equity 33.4%

555021 ORANGEGROVE REHABILITATION HOSPITAL		Proprietary - Partnership	
ORANGEGROVE REHABILITATION HOSPITAL		12/31/2020 366 Days Settled	
GARDEN GROVE, CA 92843		CR Beds 97 POS Beds 0	
ORANGE		Key Performance Ind.	
BLUE CROSS (TENNESSEE)		Occupancy Rate	78.1%
Balance Sheet		Income Statement	
Current Assets	3,297,608	Total Charges	8,737,880
Fixed Assets	5,287	Contract Allowance	0
Other Assets	351,691	Operating Revenue	8,737,880
Total Assets	3,654,586	Operating Expense	8,983,666
Current Liabilities	1,325,324	Operating Margin	-245,786
Long Term Liabilities	738,709	Other Income	1,367,498
Total Equity	1,590,553	Other Expense	0
Total Liab. and Equity	3,654,586	Net Profit or Loss	1,121,712
		0.0%	100.0%
		102.8%	-2.8%
		15.7%	0.0%
		12.8%	
			Length of Stay 99.7
			Average Wages 22.96
			Skilled Nursing 85.0%
			Ancillary Service 15.0%
			Current Ratio 2.5
			Days to Collect 30.6
			Avg Payment Days 25.6
			Depreciation Rate 317.5%
			Return on Equity 70.5%

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056225 ORCHARD POST ACUTE				Proprietary - Partnership	
ORCHARD POST ACUTE		12/31/2020 366 Days Settled			
FRESNO, CA 93727		CR Beds 99		POS Beds 0	
FRESNO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.5%	
Balance Sheet		Income Statement		Length of Stay 146.6	
Current Assets	2,633,483	Total Charges	11,607,254	Average Wages	24.51
Fixed Assets	103,013	Contract Allowance	3,179,056	27.4%	Skilled Nursing 71.0%
Other Assets	272,222	Operating Revenue	8,428,198	72.6%	Ancillary Service 29.0%
Total Assets	3,008,718	Operating Expense	9,172,338	108.8%	Current Ratio 0.9
Current Liabilities	2,929,220	Operating Margin	-744,140	-8.8%	Days to Collect 108.5
Long Term Liabilities	197,749	Other Income	536,168	6.4%	Avg Payment Days 23.4
Total Equity	-118,251	Other Expense	0	0.0%	Depreciation Rate 223.2%
Total Liab. and Equity	3,008,718	Net Profit or Loss	(207,972)	-2.5%	Return on Equity 175.9%
055412 ORCHARD POST ACUTE CARE				Proprietary - Corporation	
ORCHARD POST ACUTE CARE		12/31/2020 366 Days Settled			
VACAVILLE, CA 95688		CR Beds 87		POS Beds 0	
SOLANO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.3%	
Balance Sheet		Income Statement		Length of Stay 73.0	
Current Assets	3,862,765	Total Charges	7,609,838	Average Wages	22.08
Fixed Assets	282,039	Contract Allowance	-733,589	-9.6%	Skilled Nursing 78.4%
Other Assets	3,423,428	Operating Revenue	8,343,427	109.6%	Ancillary Service 21.6%
Total Assets	7,568,232	Operating Expense	9,195,637	110.2%	Current Ratio 0.3
Current Liabilities	13,471,692	Operating Margin	-852,210	-10.2%	Days to Collect 115.8
Long Term Liabilities	495,467	Other Income	9,191	0.1%	Avg Payment Days 73.1
Total Equity	-6,398,927	Other Expense	0	0.0%	Depreciation Rate 45.0%
Total Liab. and Equity	7,568,232	Net Profit or Loss	(843,019)	-10.1%	Return on Equity 13.2%

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055775 ORINDA CARE CENTER, LLC				Proprietary - Other	
ORINDA CARE CENTER, LLC		12/31/2020 366 Days Settled			
ORINDA, CA 94563		CR Beds 47 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.9%	
Balance Sheet		Income Statement		Length of Stay	
				156.9	
Current Assets	2,111,838	Total Charges	6,667,022	Average Wages	
Fixed Assets	138,763	Contract Allowance	-1,136,024	32.68	
Other Assets	2,952,414	Operating Revenue	7,803,046	83.9%	
Total Assets	5,203,015	Operating Expense	7,412,739	16.1%	
Current Liabilities	4,446,965	Operating Margin	390,307	Current Ratio	
Long Term Liabilities	85,906	Other Income	647,794	0.5	
Total Equity	670,144	Other Expense	0	Days to Collect	
Total Liab. and Equity	5,203,015	Net Profit or Loss	1,038,101	88.7	
				Avg Payment Days	
				126.7	
				Depreciation Rate	
				232.6%	
				Return on Equity	
				154.9%	

555281 OROVILLE HOSPITAL POST-ACUTE CENTER				Proprietary - Other	
OROVILLE HOSPITAL POST-ACUTE CENTER		12/31/2020 366 Days Settled			
OROVILLE, CA 95966		CR Beds 126 POS Beds 0			
BUTTE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.9%	
Balance Sheet		Income Statement		Length of Stay	
				48.8	
Current Assets	5,859,924	Total Charges	19,582,162	Average Wages	
Fixed Assets	215,254	Contract Allowance	2,435,827	28.11	
Other Assets	0	Operating Revenue	17,146,335	68.4%	
Total Assets	6,075,178	Operating Expense	20,762,466	31.6%	
Current Liabilities	2,021,745	Operating Margin	-3,616,131	Current Ratio	
Long Term Liabilities	9,257,157	Other Income	1,204,574	2.9	
Total Equity	-5,203,724	Other Expense	0	Days to Collect	
Total Liab. and Equity	6,075,178	Net Profit or Loss	(2,411,557)	115.2	
				Avg Payment Days	
				35.2	
				Depreciation Rate	
				91.7%	
				Return on Equity	
				46.3%	

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056143 OSAGE HEALTHCARE & WELLNESS CENTRE		Proprietary - Other	
OSAGE HEALTHCARE & WELLNESS CENTRE		6/30/2020 366 Days Settled	
INGLEWOOD, CA 90301		CR Beds 53 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	89.5%
Balance Sheet		Income Statement	
Current Assets	3,314,354	Total Charges	9,320,809
Fixed Assets	7,562	Contract Allowance	1,619,131
Other Assets	243,900	Operating Revenue	7,701,678
Total Assets	3,565,816	Operating Expense	7,099,543
Current Liabilities	1,606,406	Operating Margin	602,135
Long Term Liabilities	-2,015,000	Other Income	188,710
Total Equity	3,974,410	Other Expense	0
Total Liab. and Equity	3,565,816	Net Profit or Loss	790,845
		17.4%	Skilled Nursing 43.6%
		82.6%	Ancillary Service 56.4%
		92.2%	Current Ratio 2.1
		7.8%	Days to Collect 28.8
		2.5%	Avg Payment Days 114.7
		0.0%	Depreciation Rate 502.2%
		10.3%	Return on Equity 19.9%

056379 OXNARD MANOR HEALTHCARE CENTER		Proprietary - Partnership	
OXNARD MANOR HEALTHCARE CENTER		12/31/2020 366 Days Settled	
OXNARD, CA 93030		CR Beds 82 POS Beds 0	
VENTURA		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.8%
Balance Sheet		Income Statement	
Current Assets	2,506,800	Total Charges	12,711,844
Fixed Assets	294,412	Contract Allowance	3,206,179
Other Assets	84,366	Operating Revenue	9,505,665
Total Assets	2,885,578	Operating Expense	10,427,125
Current Liabilities	5,426,158	Operating Margin	-921,460
Long Term Liabilities	-733,000	Other Income	554,556
Total Equity	-1,807,580	Other Expense	0
Total Liab. and Equity	2,885,578	Net Profit or Loss	(366,904)
		25.2%	Skilled Nursing 64.9%
		74.8%	Ancillary Service 35.1%
		109.7%	Current Ratio 0.5
		-9.7%	Days to Collect (2.2)
		5.8%	Avg Payment Days 175.7
		0.0%	Depreciation Rate 31.2%
		-3.9%	Return on Equity 20.3%

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056007 PACIFIC CARE NURSING CENTER		Proprietary - Corporation	
PACIFIC CARE NURSING CENTER		12/31/2020 366 Days Settled	
LONG BEACH, CA 90806		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.3%
Balance Sheet		Income Statement	
Current Assets	4,109,142	Total Charges	14,596,082
Fixed Assets	124,069	Contract Allowance	469,178
Other Assets	400	Operating Revenue	14,126,904
Total Assets	4,233,611	Operating Expense	13,082,073
Current Liabilities	694,771	Operating Margin	1,044,831
Long Term Liabilities	1,818,245	Other Income	283,231
Total Equity	1,720,595	Other Expense	0
Total Liab. and Equity	4,233,611	Net Profit or Loss	1,328,062
		3.2%	Skilled Nursing
		96.8%	Ancillary Service
		92.6%	Current Ratio
		7.4%	Days to Collect
		2.0%	Avg Payment Days
		0.0%	Depreciation Rate
		9.4%	Return on Equity

056048 PACIFIC COAST MANOR		Proprietary - Corporation	
PACIFIC COAST MANOR		12/31/2020 366 Days Settled	
CAPITOLA, CA 95010		CR Beds 99 POS Beds 0	
SANTA CRUZ		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	87.6%
Balance Sheet		Income Statement	
Current Assets	1,302,620	Total Charges	14,759,536
Fixed Assets	656,668	Contract Allowance	-1,979,102
Other Assets	519,357	Operating Revenue	16,738,638
Total Assets	2,478,645	Operating Expense	13,615,406
Current Liabilities	-35,262,312	Operating Margin	3,123,232
Long Term Liabilities	0	Other Income	1,144,378
Total Equity	37,740,957	Other Expense	0
Total Liab. and Equity	2,478,645	Net Profit or Loss	4,267,610
		-13.4%	Skilled Nursing
		113.4%	Ancillary Service
		81.3%	Current Ratio
		18.7%	Days to Collect
		6.8%	Avg Payment Days
		0.0%	Depreciation Rate
		25.5%	Return on Equity

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555090 PACIFIC COAST POST ACUTE				Proprietary - Partnership	
PACIFIC COAST POST ACUTE		12/31/2020 366 Days Settled			
SALINAS, CA 93901		CR Beds 149 POS Beds 0			
MONTEREY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.9%	
Balance Sheet		Income Statement		Length of Stay 189.3	
Current Assets	11,030,586	Total Charges	21,253,707	Average Wages 27.08	
Fixed Assets	142,621	Contract Allowance	-363,766	-1.7%	Skilled Nursing 74.9%
Other Assets	0	Operating Revenue	21,617,473	101.7%	Ancillary Service 25.1%
Total Assets	<u>11,173,207</u>	Operating Expense	18,704,759	86.5%	Current Ratio 3.3
Current Liabilities	3,380,377	Operating Margin	2,912,714	13.5%	Days to Collect 180.0
Long Term Liabilities	1,186,091	Other Income	733,634	3.4%	Avg Payment Days 20.9
Total Equity	6,606,739	Other Expense	0	0.0%	Depreciation Rate 1,433.6%
Total Liab. and Equity	<u>11,173,207</u>	Net Profit or Loss	<u>3,646,548</u>	16.9%	Return on Equity 55.2%
056207 PACIFIC GARDENS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PACIFIC GARDENS NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
FRESNO, CA 93727		CR Beds 180 POS Beds 0			
FRESNO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.7%	
Balance Sheet		Income Statement		Length of Stay 72.4	
Current Assets	4,349,704	Total Charges	21,244,497	Average Wages 20.67	
Fixed Assets	3,325,345	Contract Allowance	1,535,637	7.2%	Skilled Nursing 77.6%
Other Assets	975,970	Operating Revenue	19,708,860	92.8%	Ancillary Service 22.4%
Total Assets	<u>8,651,019</u>	Operating Expense	18,255,709	92.6%	Current Ratio (0.1)
Current Liabilities	-31,819,094	Operating Margin	1,453,151	7.4%	Days to Collect 78.3
Long Term Liabilities	0	Other Income	1,157,737	5.9%	Avg Payment Days 7.2
Total Equity	40,470,113	Other Expense	0	0.0%	Depreciation Rate 30.6%
Total Liab. and Equity	<u>8,651,019</u>	Net Profit or Loss	<u>2,610,888</u>	13.2%	Return on Equity 6.5%

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055356 PACIFIC GROVE HEALTHCARE CENTER				Proprietary - Other		
PACIFIC GROVE HEALTHCARE CENTER				12/31/2020 366 Days Settled		
PACIFIC GROVE, CA 93950				CR Beds 51 POS Beds 0		
MONTEREY				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.3%	
Balance Sheet		Income Statement		Length of Stay	90.6	
Current Assets	3,280,165	Total Charges	6,748,901	Average Wages	26.09	
Fixed Assets	19,255	Contract Allowance	-686,595	-10.2%	Skilled Nursing	74.8%
Other Assets	0	Operating Revenue	7,435,496	110.2%	Ancillary Service	25.2%
Total Assets	3,299,420	Operating Expense	7,151,196	96.2%	Current Ratio	2.0
Current Liabilities	1,663,000	Operating Margin	284,300	3.8%	Days to Collect	78.6
Long Term Liabilities	676,414	Other Income	482,638	6.5%	Avg Payment Days	40.7
Total Equity	960,006	Other Expense	0	0.0%	Depreciation Rate	3,492.1%
Total Liab. and Equity	3,299,420	Net Profit or Loss	766,938	10.3%	Return on Equity	79.9%
055575 PACIFIC HAVEN SUBACUTE AND HEALTHCARE CENTER				Proprietary - Corporation		
PACIFIC HAVEN SUBACUTE AND HEALTHCARE CENTER				12/31/2020 366 Days Settled		
GARDEN GROVE, CA 92843				CR Beds 99 POS Beds 0		
ORANGE				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.9%	
Balance Sheet		Income Statement		Length of Stay	126.7	
Current Assets	6,558,032	Total Charges	19,715,455	Average Wages	27.81	
Fixed Assets	465,112	Contract Allowance	2,350,447	11.9%	Skilled Nursing	73.2%
Other Assets	6,579	Operating Revenue	17,365,008	88.1%	Ancillary Service	26.8%
Total Assets	7,029,723	Operating Expense	16,997,408	97.9%	Current Ratio	4.7
Current Liabilities	1,400,742	Operating Margin	367,600	2.1%	Days to Collect	46.7
Long Term Liabilities	69,183	Other Income	2,906,967	16.7%	Avg Payment Days	24.2
Total Equity	5,559,798	Other Expense	0	0.0%	Depreciation Rate	34.8%
Total Liab. and Equity	7,029,723	Net Profit or Loss	3,274,567	18.9%	Return on Equity	58.9%

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056176 PACIFIC HEIGHTS TRANSITIONAL CARE CENTER				Proprietary - Other		
PACIFIC HEIGHTS TRANSITIONAL CARE CENTER		12/31/2020 366 Days Settled				
SAN FRANCISCO, CA 94115				CR Beds 120 POS Beds 0		
SAN FRANCISCO				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.0%	
Balance Sheet		Income Statement		Length of Stay	94.7	
Current Assets	2,493,290	Total Charges	16,603,973	Average Wages	28.44	
Fixed Assets	2,672,265	Contract Allowance	-592,593	-3.6%	Skilled Nursing	81.2%
Other Assets	-2,295,796	Operating Revenue	17,196,566	103.6%	Ancillary Service	18.8%
Total Assets	2,869,759	Operating Expense	16,523,706	96.1%	Current Ratio	0.7
Current Liabilities	3,552,515	Operating Margin	672,860	3.9%	Days to Collect	48.4
Long Term Liabilities	1,896,871	Other Income	370,633	2.2%	Avg Payment Days	17.2
Total Equity	-2,579,627	Other Expense	0	0.0%	Depreciation Rate	77.5%
Total Liab. and Equity	2,869,759	Net Profit or Loss	1,043,493	6.1%	Return on Equity	-40.5%
056037 PACIFIC HILLS MANOR				Proprietary - Corporation		
PACIFIC HILLS MANOR		12/31/2020 366 Days Settled				
MORGAN HILL, CA 95037				CR Beds 99 POS Beds 0		
SANTA CLARA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.9%	
Balance Sheet		Income Statement		Length of Stay	57.0	
Current Assets	2,305,737	Total Charges	15,621,520	Average Wages	26.78	
Fixed Assets	350,903	Contract Allowance	876,560	5.6%	Skilled Nursing	79.5%
Other Assets	493,391	Operating Revenue	14,744,960	94.4%	Ancillary Service	20.5%
Total Assets	3,150,031	Operating Expense	13,364,585	90.6%	Current Ratio	(0.1)
Current Liabilities	-26,118,511	Operating Margin	1,380,375	9.4%	Days to Collect	54.7
Long Term Liabilities	0	Other Income	902,387	6.1%	Avg Payment Days	8.5
Total Equity	29,268,542	Other Expense	0	0.0%	Depreciation Rate	113.8%
Total Liab. and Equity	3,150,031	Net Profit or Loss	2,282,762	15.5%	Return on Equity	7.8%

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056164 PACIFIC PALMS HEALTHCARE				Proprietary - Other		
PACIFIC PALMS HEALTHCARE		12/31/2020 366 Days Settled				
LONG BEACH, CA 90804				CR Beds 133 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	63.0%	
				Length of Stay	136.3	
				Average Wages	23.12	
				7.9%	Skilled Nursing	77.0%
				92.1%	Ancillary Service	23.0%
				116.2%	Current Ratio	0.7
				-16.2%	Days to Collect	29.8
				5.1%	Avg Payment Days	76.5
				0.0%	Depreciation Rate	99.2%
				-11.1%	Return on Equity	146.0%
<hr/>						
555054 PACIFIC POST ACUTE				Proprietary - Other		
PACIFIC POST ACUTE		12/31/2020 366 Days Settled				
SANTA MONICA, CA 90404				CR Beds 49 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.2%	
				Length of Stay	156.1	
				Average Wages	25.06	
				31.7%	Skilled Nursing	63.6%
				68.3%	Ancillary Service	36.4%
				107.6%	Current Ratio	(0.4)
				-7.6%	Days to Collect	67.6
				1.1%	Avg Payment Days	50.0
				0.0%	Depreciation Rate	32.6%
				-6.8%	Return on Equity	20.4%

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056313 PACIFIC VILLA, INC				Proprietary - Corporation	
PACIFIC VILLA, INC		12/31/2020 366 Days Settled			
LONG BEACH, CA 90807		CR Beds 99		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		85.8%	
Balance Sheet		Income Statement		Length of Stay 158.6	
Current Assets	2,864,703	Total Charges	14,640,630	Average Wages	18.80
Fixed Assets	371,667	Contract Allowance	3,726,965	25.5%	Skilled Nursing 86.9%
Other Assets	-1,528,488	Operating Revenue	10,913,665	74.5%	Ancillary Service 13.1%
Total Assets	1,707,882	Operating Expense	11,874,430	108.8%	Current Ratio 1.2
Current Liabilities	2,295,691	Operating Margin	-960,765	-8.8%	Days to Collect 56.5
Long Term Liabilities	-381,436	Other Income	912,499	8.4%	Avg Payment Days 32.8
Total Equity	-206,373	Other Expense	0	0.0%	Depreciation Rate 102.6%
Total Liab. and Equity	1,707,882	Net Profit or Loss	(48,266)	-0.4%	Return on Equity 23.4%
056205 PACIFICA NURSING AND REHAB CENTER				Proprietary - Corporation	
PACIFICA NURSING AND REHAB CENTER		12/31/2020 366 Days Settled			
PACIFICA, CA 94044		CR Beds 68		POS Beds 0	
SAN MATEO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		65.1%	
Balance Sheet		Income Statement		Length of Stay 21.2	
Current Assets	4,496,743	Total Charges	14,304,066	Average Wages	32.98
Fixed Assets	257,618	Contract Allowance	200,944	1.4%	Skilled Nursing 69.3%
Other Assets	-256,341	Operating Revenue	14,103,122	98.6%	Ancillary Service 30.7%
Total Assets	4,498,020	Operating Expense	15,969,638	113.2%	Current Ratio 1.0
Current Liabilities	4,713,457	Operating Margin	-1,866,516	-13.2%	Days to Collect 39.4
Long Term Liabilities	0	Other Income	971,447	6.9%	Avg Payment Days 38.7
Total Equity	-215,437	Other Expense	0	0.0%	Depreciation Rate 735.7%
Total Liab. and Equity	4,498,020	Net Profit or Loss	(877,496)	-6.2%	Return on Equity 407.3%

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056456 PALAZZO POST ACUTE				Proprietary - Corporation	
PALAZZO POST ACUTE		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90029		CR Beds 99		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay 110.3	
Current Assets	2,011,537	Total Charges	15,701,843	Average Wages	21.67
Fixed Assets	14,662	Contract Allowance	3,331,642	21.2%	Skilled Nursing 61.3%
Other Assets	3,266,770	Operating Revenue	12,370,201	78.8%	Ancillary Service 38.7%
Total Assets	5,292,969	Operating Expense	11,798,850	95.4%	Current Ratio 0.7
Current Liabilities	3,066,879	Operating Margin	571,351	4.6%	Days to Collect 17.6
Long Term Liabilities	2,413,664	Other Income	582,186	4.7%	Avg Payment Days 35.7
Total Equity	-187,574	Other Expense	0	0.0%	Depreciation Rate 5,644.6%
Total Liab. and Equity	5,292,969	Net Profit or Loss	1,151,877	9.3%	Return on Equity -614.1%
555740 PALM GROVE HEALTH CARE				Proprietary - Other	
PALM GROVE HEALTH CARE		12/31/2020 366 Days Settled			
BEAUMONT, CA 92223		CR Beds 57		POS Beds 0	
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.1%	
Balance Sheet		Income Statement		Length of Stay 164.4	
Current Assets	2,954,356	Total Charges	5,445,463	Average Wages	23.14
Fixed Assets	414,230	Contract Allowance	-1,278,848	-23.5%	Skilled Nursing 88.0%
Other Assets	0	Operating Revenue	6,724,311	123.5%	Ancillary Service 12.0%
Total Assets	3,368,586	Operating Expense	6,532,430	97.1%	Current Ratio 1.8
Current Liabilities	1,666,816	Operating Margin	191,881	2.9%	Days to Collect 81.7
Long Term Liabilities	0	Other Income	517,023	7.7%	Avg Payment Days 74.3
Total Equity	1,701,770	Other Expense	0	0.0%	Depreciation Rate 32.9%
Total Liab. and Equity	3,368,586	Net Profit or Loss	708,903	10.5%	Return on Equity 41.7%

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056229 PALM SPRINGS HEALTHCARE & REHABILITATION CENTER				Proprietary - Other	
PALM SPRINGS HEALTHCARE & REHABILITATION CENTER		12/31/2020 366 Days Settled			
PALM SPRINGS, CA 92262				CR Beds 99	POS Beds 0
RIVERSIDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.8%
Balance Sheet		Income Statement		Length of Stay	75.1
Current Assets	93,105	Total Charges	16,215,998	Average Wages	23.80
Fixed Assets	2,306,848	Contract Allowance	3,811,152	23.5%	Skilled Nursing 77.9%
Other Assets	0	Operating Revenue	12,404,846	76.5%	Ancillary Service 22.1%
Total Assets	2,399,953	Operating Expense	11,585,253	93.4%	Current Ratio 0.1
Current Liabilities	1,298,151	Operating Margin	819,593	6.6%	Days to Collect 0.2
Long Term Liabilities	-10,594,206	Other Income	1,074,390	8.7%	Avg Payment Days 26.8
Total Equity	11,696,008	Other Expense	0	0.0%	Depreciation Rate 8.5%
Total Liab. and Equity	2,399,953	Net Profit or Loss	1,893,983	15.3%	Return on Equity 16.2%
555365 PALM TERRACE CARE CENTER				Proprietary - Corporation	
PALM TERRACE CARE CENTER		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92505				CR Beds 75	POS Beds 0
RIVERSIDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.1%
Balance Sheet		Income Statement		Length of Stay	33.7
Current Assets	4,935,190	Total Charges	12,319,376	Average Wages	29.17
Fixed Assets	124,740	Contract Allowance	-1,105,015	-9.0%	Skilled Nursing 55.5%
Other Assets	2,402,412	Operating Revenue	13,424,391	109.0%	Ancillary Service 44.5%
Total Assets	7,462,342	Operating Expense	12,127,163	90.3%	Current Ratio 1.2
Current Liabilities	4,184,376	Operating Margin	1,297,228	9.7%	Days to Collect 68.7
Long Term Liabilities	0	Other Income	1,237,676	9.2%	Avg Payment Days 51.5
Total Equity	3,277,966	Other Expense	0	0.0%	Depreciation Rate 1,313.6%
Total Liab. and Equity	7,462,342	Net Profit or Loss	2,535,721	18.9%	Return on Equity 77.4%

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555257 PALM TERRACE HEALTHCARE & REHABILITATION CENTER				Proprietary - Corporation	
PALM TERRACE HEALTHCARE & REHABILITATION CENTER		12/31/2020 366 Days Settled			
LAGUNA HILLS, CA 92653		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.5%	
Balance Sheet		Income Statement		Length of Stay	
				49.1	
Current Assets	26,448,896	Total Charges	13,605,225	Average Wages	
				28.56	
Fixed Assets	395,069	Contract Allowance	-821,391	Skilled Nursing	
			-6.0%	65.4%	
Other Assets	6,118,122	Operating Revenue	14,426,616	Ancillary Service	
			106.0%	34.6%	
Total Assets	32,962,087	Operating Expense	12,377,647	Current Ratio	
			85.8%	9.3	
Current Liabilities	2,845,590	Operating Margin	2,048,969	Days to Collect	
			14.2%	40.7	
Long Term Liabilities	6,111,192	Other Income	87	Avg Payment Days	
			0.0%	30.1	
Total Equity	24,005,305	Other Expense	0	Depreciation Rate	
			0.0%	33.3%	
Total Liab. and Equity	32,962,087	Net Profit or Loss	2,049,056	Return on Equity	
			14.2%	8.5%	

555513 PALM VILLAGE RETIREMENT COMM.				Proprietary - Corporation	
PALM VILLAGE RETIREMENT COMM.		12/31/2020 366 Days Settled			
REEDLEY, CA 93654		CR Beds 269 POS Beds 0			
FRESNO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.9%	
Balance Sheet		Income Statement		Length of Stay	
				635.7	
Current Assets	6,420,381	Total Charges	17,269,370	Average Wages	
				16.27	
Fixed Assets	10,703,471	Contract Allowance	3,083,118	Skilled Nursing	
			17.9%	67.4%	
Other Assets	1,453,834	Operating Revenue	14,186,252	Ancillary Service	
			82.1%	9.4%	
Total Assets	18,577,686	Operating Expense	15,795,012	Current Ratio	
			111.3%	1.8	
Current Liabilities	3,522,746	Operating Margin	-1,608,760	Days to Collect	
			-11.3%	42.4	
Long Term Liabilities	8,885,819	Other Income	1,734,742	Avg Payment Days	
			12.2%	20.6	
Total Equity	6,169,121	Other Expense	0	Depreciation Rate	
			0.0%	3.1%	
Total Liab. and Equity	18,577,686	Net Profit or Loss	125,982	Return on Equity	
			0.9%	2.0%	

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055047 PALMS CARE CENTER				Proprietary - Other	
PALMS CARE CENTER		12/31/2020 366 Days Settled			
CHOWCHILLA, CA 93610		CR Beds 62 POS Beds 0			
MADERA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.5%	
Balance Sheet		Income Statement		Length of Stay 163.8	
Current Assets	2,481,379	Total Charges	6,417,313	Average Wages	22.46
Fixed Assets	218,115	Contract Allowance	-407,167	-6.3%	Skilled Nursing 79.0%
Other Assets	987,173	Operating Revenue	6,824,480	106.3%	Ancillary Service 21.0%
Total Assets	3,686,667	Operating Expense	6,108,686	89.5%	Current Ratio 1.6
Current Liabilities	1,544,617	Operating Margin	715,794	10.5%	Days to Collect 30.8
Long Term Liabilities	1,196,131	Other Income	517,021	7.6%	Avg Payment Days 49.4
Total Equity	945,919	Other Expense	0	0.0%	Depreciation Rate 224.0%
Total Liab. and Equity	3,686,667	Net Profit or Loss	1,232,815	18.1%	Return on Equity 130.3%
055646 PALO ALTO SUB-ACUTE AND REHABILITATION CENTER				Proprietary - Corporation	
PALO ALTO SUB-ACUTE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
PALO ALTO, CA 94301		CR Beds 66 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.1%	
Balance Sheet		Income Statement		Length of Stay 32.6	
Current Assets	2,005,237	Total Charges	14,868,265	Average Wages	30.81
Fixed Assets	68,630	Contract Allowance	2,523,882	17.0%	Skilled Nursing 71.7%
Other Assets	40,000	Operating Revenue	12,344,383	83.0%	Ancillary Service 28.3%
Total Assets	2,113,867	Operating Expense	11,832,250	95.9%	Current Ratio (0.7)
Current Liabilities	-2,677,097	Operating Margin	512,133	4.1%	Days to Collect 57.7
Long Term Liabilities	314,160	Other Income	661,149	5.4%	Avg Payment Days 6.5
Total Equity	4,476,804	Other Expense	0	0.0%	Depreciation Rate 137.9%
Total Liab. and Equity	2,113,867	Net Profit or Loss	1,173,282	9.5%	Return on Equity 26.2%

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555764 PALOMAR HEIGHTS POST ACUTE REHAB				Proprietary - Other	
PALOMAR HEIGHTS POST ACUTE REHAB 12/31/2020 366 Days Settled					
ESCONDIDO, CA 92027				CR Beds 98 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 78.1%	
Balance Sheet		Income Statement		Length of Stay 160.0	
Current Assets	1,522,175	Total Charges	9,410,111	Average Wages 24.97	
Fixed Assets	0	Contract Allowance	516,816	5.5% Skilled Nursing 87.3%	
Other Assets	41,738	Operating Revenue	8,893,295	94.5% Ancillary Service 12.7%	
Total Assets	1,563,913	Operating Expense	9,167,127	103.1% Current Ratio 0.8	
Current Liabilities	1,843,762	Operating Margin	-273,832	-3.1% Days to Collect 38.2	
Long Term Liabilities	0	Other Income	659,131	7.4% Avg Payment Days 63.4	
Total Equity	-279,849	Other Expense	0	0.0% Depreciation Rate 1,389.9%	
Total Liab. and Equity	1,563,913	Net Profit or Loss	385,299	4.3% Return on Equity -137.7%	

055067 PALOMAR VISTA HEALTHCARE CENTER				Proprietary - Corporation	
PALOMAR VISTA HEALTHCARE CENTER 12/31/2020 366 Days Settled					
ESCONDIDO, CA 92025				CR Beds 74 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 86.6%	
Balance Sheet		Income Statement		Length of Stay 88.5	
Current Assets	5,990,529	Total Charges	8,856,341	Average Wages 25.10	
Fixed Assets	757,859	Contract Allowance	286,604	3.2% Skilled Nursing 71.2%	
Other Assets	2,476,138	Operating Revenue	8,569,737	96.8% Ancillary Service 28.8%	
Total Assets	9,224,526	Operating Expense	7,817,715	91.2% Current Ratio 4.1	
Current Liabilities	1,475,685	Operating Margin	752,022	8.8% Days to Collect 39.9	
Long Term Liabilities	2,460,057	Other Income	4,140	0.0% Avg Payment Days 29.3	
Total Equity	5,288,784	Other Expense	0	0.0% Depreciation Rate 33.3%	
Total Liab. and Equity	9,224,526	Net Profit or Loss	756,162	8.8% Return on Equity 14.3%	

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555028 PALOS VERDES HEALTH CARE CENTER				Proprietary - Corporation	
PALOS VERDES HEALTH CARE CENTER 12/31/2020 366 Days Settled					
LOMITA, CA 90717				CR Beds 48 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	84.4%
Balance Sheet		Income Statement		Length of Stay	279.9
Current Assets	5,329,954	Total Charges	5,197,705	Average Wages	23.47
Fixed Assets	10,000	Contract Allowance	0	0.0%	Skilled Nursing
Other Assets	0	Operating Revenue	5,197,705	100.0%	Ancillary Service
Total Assets	5,339,954	Operating Expense	3,687,740	70.9%	Current Ratio
Current Liabilities	780,522	Operating Margin	1,509,965	29.1%	Days to Collect
Long Term Liabilities	394,733	Other Income	392,403	7.5%	Avg Payment Days
Total Equity	4,164,699	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	5,339,954	Net Profit or Loss	1,902,368	36.6%	Return on Equity
056337 PANORAMA GARDENS NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PANORAMA GARDENS NURSING AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
PANORAMA CITY, CA 91402				CR Beds 143 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.8%
Balance Sheet		Income Statement		Length of Stay	206.7
Current Assets	30,475,202	Total Charges	14,063,337	Average Wages	23.65
Fixed Assets	171,948	Contract Allowance	-2,345,278	-16.7%	Skilled Nursing
Other Assets	320,584	Operating Revenue	16,408,615	116.7%	Ancillary Service
Total Assets	30,967,734	Operating Expense	13,528,517	82.4%	Current Ratio
Current Liabilities	2,816,747	Operating Margin	2,880,098	17.6%	Days to Collect
Long Term Liabilities	195,741	Other Income	4,484	0.0%	Avg Payment Days
Total Equity	27,955,246	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	30,967,734	Net Profit or Loss	2,884,582	17.6%	Return on Equity

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056388 PARADISE VALLEY HEALTH CARE				Proprietary - Corporation	
PARADISE VALLEY HEALTH CARE		12/31/2020 366 Days Settled			
NATIONAL CITY, CA 91950		CR Beds 86 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		96.0%	
Balance Sheet		Income Statement		Length of Stay 43.1	
Current Assets	19,798,229	Total Charges	24,467,369	Average Wages	30.45
Fixed Assets	1,229,297	Contract Allowance	3,774,528	15.4% Skilled Nursing	46.3%
Other Assets	54,000	Operating Revenue	20,692,841	84.6% Ancillary Service	53.7%
Total Assets	21,081,526	Operating Expense	16,066,010	77.6% Current Ratio	4.2
Current Liabilities	4,688,297	Operating Margin	4,626,831	22.4% Days to Collect	325.0
Long Term Liabilities	367,355	Other Income	1,124,655	5.4% Avg Payment Days	28.7
Total Equity	16,025,874	Other Expense	0	0.0% Depreciation Rate	15.9%
Total Liab. and Equity	21,081,526	Net Profit or Loss	4,677,898	22.6% Return on Equity	29.2%
056446 PARAMOUNT CONVALESCENT HOSP.				Proprietary - Corporation	
PARAMOUNT CONVALESCENT HOSP.		12/31/2020 366 Days Settled			
PARAMOUNT, CA 90723		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay 86.4	
Current Assets	4,352,254	Total Charges	12,120,508	Average Wages	26.58
Fixed Assets	443,814	Contract Allowance	2,749,563	22.7% Skilled Nursing	67.1%
Other Assets	119,000	Operating Revenue	9,370,945	77.3% Ancillary Service	32.9%
Total Assets	4,915,068	Operating Expense	8,418,922	89.8% Current Ratio	1.7
Current Liabilities	2,487,252	Operating Margin	952,023	10.2% Days to Collect	46.4
Long Term Liabilities	1,024,494	Other Income	222,240	2.4% Avg Payment Days	56.9
Total Equity	1,403,322	Other Expense	0	0.0% Depreciation Rate	57.3%
Total Liab. and Equity	4,915,068	Net Profit or Loss	1,167,308	12.5% Return on Equity	83.2%

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555035 PARK ANAHEIM HEALTHCARE CENTER				Proprietary - Corporation	
PARK ANAHEIM HEALTHCARE CENTER				12/31/2020 366 Days Settled	
ANAHEIM, CA 92804				CR Beds 115 POS Beds 0	
ORANGE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 77.9%	
Balance Sheet		Income Statement		Length of Stay 118.4	
Current Assets	3,625,027	Total Charges	20,528,004	Average Wages 24.87	
Fixed Assets	414,000	Contract Allowance	6,534,740	31.8% Skilled Nursing 71.0%	
Other Assets	0	Operating Revenue	13,993,264	68.2% Ancillary Service 29.0%	
Total Assets	4,039,027	Operating Expense	13,727,508	98.1% Current Ratio 1.2	
Current Liabilities	3,020,002	Operating Margin	265,756	1.9% Days to Collect 17.5	
Long Term Liabilities	0	Other Income	164	0.0% Avg Payment Days 23.5	
Total Equity	1,019,025	Other Expense	0	0.0% Depreciation Rate 44.1%	
Total Liab. and Equity	4,039,027	Net Profit or Loss	265,920	1.9% Return on Equity 26.1%	
555852 PARK AVENUE HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
PARK AVENUE HEALTHCARE & WELLNESS CENTER				12/31/2020 366 Days Settled	
POMONA, CA 91768				CR Beds 231 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 82.6%	
Balance Sheet		Income Statement		Length of Stay 147.3	
Current Assets	12,120,739	Total Charges	37,291,763	Average Wages 25.84	
Fixed Assets	1,163,788	Contract Allowance	15,455,269	41.4% Skilled Nursing 62.4%	
Other Assets	291,855	Operating Revenue	21,836,494	58.6% Ancillary Service 37.6%	
Total Assets	13,576,382	Operating Expense	26,935,496	123.4% Current Ratio 1.4	
Current Liabilities	8,723,505	Operating Margin	-5,099,002	-23.4% Days to Collect 83.0	
Long Term Liabilities	6,968,411	Other Income	2,700,873	12.4% Avg Payment Days 123.5	
Total Equity	-2,115,534	Other Expense	0	0.0% Depreciation Rate 96.0%	
Total Liab. and Equity	13,576,382	Net Profit or Loss	(2,398,129)	-11.0% Return on Equity 113.4%	

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056298 PARK CENTRAL CARE AND REHABILITATION CENTER				Proprietary - Corporation	
PARK CENTRAL CARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
FREMONT, CA 94536		CR Beds 99 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		63.5%	
		Length of Stay		109.0	
		Average Wages		23.65	
		Skilled Nursing		73.4%	
		Ancillary Service		26.6%	
		Current Ratio		0.5	
		Days to Collect		29.9	
		Avg Payment Days		156.7	
		Depreciation Rate		48.4%	
		Return on Equity		55.8%	
Balance Sheet		Income Statement			
Current Assets	2,916,389	Total Charges	7,713,579		
Fixed Assets	62,051	Contract Allowance	-1,566,664	-20.3%	
Other Assets	2,151,087	Operating Revenue	9,280,243	120.3%	
Total Assets	<u>5,129,527</u>	Operating Expense	10,217,344	110.1%	
Current Liabilities	6,079,879	Operating Margin	-937,101	-10.1%	
Long Term Liabilities	691,992	Other Income	20,631	0.2%	
Total Equity	-1,642,344	Other Expense	0	0.0%	
Total Liab. and Equity	<u>5,129,527</u>	Net Profit or Loss	<u>(916,470)</u>	-9.9%	
<hr/>					
555536 PARK REGENCY CARE CENTER				Proprietary - Other	
PARK REGENCY CARE CENTER		12/31/2020 366 Days Settled			
LA HABRA, CA 90631		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.7%	
		Length of Stay		69.9	
		Average Wages		23.58	
		Skilled Nursing		58.9%	
		Ancillary Service		41.1%	
		Current Ratio		2.5	
		Days to Collect		54.8	
		Avg Payment Days		51.4	
		Depreciation Rate		111.3%	
		Return on Equity		8.1%	
Balance Sheet		Income Statement			
Current Assets	8,190,728	Total Charges	21,784,700		
Fixed Assets	346,426	Contract Allowance	7,804,672	35.8%	
Other Assets	25,000	Operating Revenue	13,980,028	64.2%	
Total Assets	<u>8,562,154</u>	Operating Expense	13,901,487	99.4%	
Current Liabilities	3,329,012	Operating Margin	78,541	0.6%	
Long Term Liabilities	1,882,183	Other Income	198,081	1.4%	
Total Equity	3,350,959	Other Expense	0	0.0%	
Total Liab. and Equity	<u>8,562,154</u>	Net Profit or Loss	<u>271,356</u>	1.9%	

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056411 PARK VIEW POST ACUTE				Proprietary - Corporation	
PARK VIEW POST ACUTE		12/31/2020 366 Days Settled			
SANTA ROSA, CA 95405		CR Beds 116 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay 59.3	
Current Assets	32,180,991	Total Charges	16,747,749	Average Wages	27.65
Fixed Assets	1,631,765	Contract Allowance	-1,798,778	-10.7%	Skilled Nursing 74.3%
Other Assets	18,700,016	Operating Revenue	18,546,527	110.7%	Ancillary Service 25.7%
Total Assets	52,512,772	Operating Expense	16,659,313	89.8%	Current Ratio 9.8
Current Liabilities	3,269,273	Operating Margin	1,887,214	10.2%	Days to Collect 30.3
Long Term Liabilities	18,644,509	Other Income	5,065	0.0%	Avg Payment Days 26.9
Total Equity	30,598,990	Other Expense	0	0.0%	Depreciation Rate 86.3%
Total Liab. and Equity	52,512,772	Net Profit or Loss	1,892,279	10.2%	Return on Equity 6.2%
555515 PARK VISTA AT MORNINGSIDE				Proprietary - Corporation	
PARK VISTA AT MORNINGSIDE		12/31/2020 366 Days Settled			
FULLERTON, CA 92835		CR Beds 127 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.6%	
Balance Sheet		Income Statement		Length of Stay 210.3	
Current Assets	2,793,664	Total Charges	15,157,761	Average Wages	24.50
Fixed Assets	13,891,310	Contract Allowance	687,814	4.5%	Skilled Nursing 24.8%
Other Assets	0	Operating Revenue	14,469,947	95.5%	Ancillary Service 18.1%
Total Assets	16,684,974	Operating Expense	15,588,593	107.7%	Current Ratio 2.1
Current Liabilities	1,330,394	Operating Margin	-1,118,646	-7.7%	Days to Collect 33.5
Long Term Liabilities	0	Other Income	893,235	6.2%	Avg Payment Days 28.3
Total Equity	15,354,580	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	16,684,974	Net Profit or Loss	(225,411)	-1.6%	Return on Equity -1.5%

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555596 PARKSIDE HEALTH AND WELLNESS CENTER				Proprietary - Corporation	
PARKSIDE HEALTH AND WELLNESS CENTER		12/31/2020 366 Days Settled			
EL CAJON, CA 92020		CR Beds 52 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		98.6%	
Balance Sheet		Income Statement		Length of Stay 446.6	
Current Assets	2,435,272	Total Charges	6,755,911	Average Wages 24.07	
Fixed Assets	410,615	Contract Allowance	-64,250	-1.0%	Skilled Nursing 93.2%
Other Assets	975,607	Operating Revenue	6,820,161	101.0%	Ancillary Service 6.8%
Total Assets	3,821,494	Operating Expense	5,643,232	82.7%	Current Ratio 2.6
Current Liabilities	943,698	Operating Margin	1,176,929	17.3%	Days to Collect 49.0
Long Term Liabilities	525,971	Other Income	4,042	0.1%	Avg Payment Days 37.5
Total Equity	2,351,825	Other Expense	0	0.0%	Depreciation Rate 23.8%
Total Liab. and Equity	3,821,494	Net Profit or Loss	1,180,971	17.3%	Return on Equity 50.2%
055671 PARKVIEW HEALTHCARE CENTER				Proprietary - Other	
PARKVIEW HEALTHCARE CENTER		12/31/2020 366 Days Settled			
ANAHEIM, CA 92805		CR Beds 41 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.2%	
Balance Sheet		Income Statement		Length of Stay 391.8	
Current Assets	1,016,130	Total Charges	3,552,310	Average Wages 22.58	
Fixed Assets	123,621	Contract Allowance	111,636	3.1%	Skilled Nursing 87.5%
Other Assets	0	Operating Revenue	3,440,674	96.9%	Ancillary Service 12.5%
Total Assets	1,139,751	Operating Expense	3,455,866	100.4%	Current Ratio 1.1
Current Liabilities	899,713	Operating Margin	-15,192	-0.4%	Days to Collect 39.4
Long Term Liabilities	0	Other Income	1,246	0.0%	Avg Payment Days 23.2
Total Equity	240,038	Other Expense	0	0.0%	Depreciation Rate 32.6%
Total Liab. and Equity	1,139,751	Net Profit or Loss	(20,746)	-0.6%	Return on Equity -8.6%

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056052 PARKVIEW HEALTHCARE CENTER				Proprietary - Other	
PARKVIEW HEALTHCARE CENTER		12/31/2020 366 Days Settled			
HAYWARD, CA 94544		CR Beds 121 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay	
				133.4	
Current Assets	5,560,705	Total Charges	18,644,087	Average Wages	
Fixed Assets	845,929	Contract Allowance	2,216,867	27.22	
Other Assets	34,951	Operating Revenue	16,427,220	11.9%	Skilled Nursing
Total Assets	<u>6,441,585</u>	Operating Expense	<u>14,640,787</u>	88.1%	Ancillary Service
Current Liabilities	3,368,496	Operating Margin	1,786,433	89.1%	Current Ratio
Long Term Liabilities	-6,455,325	Other Income	270,471	10.9%	Days to Collect
Total Equity	<u>9,528,414</u>	Other Expense	0	1.6%	Avg Payment Days
Total Liab. and Equity	<u>6,441,585</u>	Net Profit or Loss	<u>2,056,904</u>	0.0%	Depreciation Rate
				12.5%	Return on Equity
					21.6%
055601 PARKVIEW JULIAN HELATHCARE CENTER				Proprietary - Corporation	
PARKVIEW JULIAN HELATHCARE CENTER		9/30/2020 366 Days Settled			
BAKERSFIELD, CA 93304		CR Beds 99 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.1%	
Balance Sheet		Income Statement		Length of Stay	
				157.8	
Current Assets	5,061,325	Total Charges	12,564,687	Average Wages	
Fixed Assets	7,450	Contract Allowance	1,160,386	18.42	
Other Assets	0	Operating Revenue	11,404,301	9.2%	Skilled Nursing
Total Assets	<u>5,068,775</u>	Operating Expense	<u>11,201,105</u>	90.8%	Ancillary Service
Current Liabilities	5,547,939	Operating Margin	203,196	98.2%	Current Ratio
Long Term Liabilities	0	Other Income	5,341	1.8%	Days to Collect
Total Equity	<u>-479,164</u>	Other Expense	0	0.0%	Avg Payment Days
Total Liab. and Equity	<u>5,068,775</u>	Net Profit or Loss	<u>208,537</u>	0.0%	Depreciation Rate
				1.8%	Return on Equity
					-43.5%

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055078 PARKWAY HILLS NURSING & REHABILITATION				Proprietary - Corporation	
PARKWAY HILLS NURSING & REHABILITATION		12/31/2020 366 Days Settled			
LA MESA, CA 91942		CR Beds 60 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NORIDIAN PART A		Occupancy Rate		88.4%	
Balance Sheet		Income Statement		Length of Stay	
				69.1	
Current Assets	1,724,599	Total Charges	6,634,799	Average Wages	24.91
Fixed Assets	190,843	Contract Allowance	-597,672	-9.0%	Skilled Nursing
Other Assets	185,335	Operating Revenue	7,232,471	109.0%	Ancillary Service
Total Assets	<u>2,100,777</u>	Operating Expense	8,400,990	116.2%	Current Ratio
Current Liabilities	3,539,077	Operating Margin	-1,168,519	-16.2%	Days to Collect
Long Term Liabilities	0	Other Income	1,050	0.0%	Avg Payment Days
Total Equity	<u>-1,438,300</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>2,100,777</u>	Net Profit or Loss	<u>(1,167,469)</u>	-16.1%	Return on Equity
					81.2%
555716 PARKWEST HEALTHCARE CENTER				Proprietary - Other	
PARKWEST HEALTHCARE CENTER		12/31/2020 366 Days Settled			
RESEDA, CA 91335		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.0%	
Balance Sheet		Income Statement		Length of Stay	
				78.3	
Current Assets	5,330,447	Total Charges	15,648,767	Average Wages	19.53
Fixed Assets	65,042	Contract Allowance	875,917	5.6%	Skilled Nursing
Other Assets	240,787	Operating Revenue	14,772,850	94.4%	Ancillary Service
Total Assets	<u>5,636,276</u>	Operating Expense	15,232,398	103.1%	Current Ratio
Current Liabilities	5,243,930	Operating Margin	-459,548	-3.1%	Days to Collect
Long Term Liabilities	177	Other Income	1,757,692	11.9%	Avg Payment Days
Total Equity	<u>392,169</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>5,636,276</u>	Net Profit or Loss	<u>752,909</u>	5.1%	Return on Equity
					192.0%

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555213 PASADENA CARE CENTER, LLC				Proprietary - Corporation	
PASADENA CARE CENTER, LLC		12/31/2020 366 Days Settled			
PASADENA, CA 91103		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		68.4%	
Balance Sheet		Income Statement		Length of Stay 476.3	
Current Assets	3,559,223	Total Charges	8,152,562	Average Wages	22.53
Fixed Assets	1,968,457	Contract Allowance	1,110,283	13.6%	Skilled Nursing 81.3%
Other Assets	0	Operating Revenue	7,042,279	86.4%	Ancillary Service 18.7%
Total Assets	5,527,680	Operating Expense	8,721,477	123.8%	Current Ratio 0.6
Current Liabilities	6,234,165	Operating Margin	-1,679,198	-23.8%	Days to Collect 177.1
Long Term Liabilities	0	Other Income	586,694	8.3%	Avg Payment Days 156.8
Total Equity	-706,485	Other Expense	0	0.0%	Depreciation Rate 22.9%
Total Liab. and Equity	5,527,680	Net Profit or Loss	(1,092,504)	-15.5%	Return on Equity 154.6%
055617 PASADENA GROVE HEALTH CENTER				Proprietary - Corporation	
PASADENA GROVE HEALTH CENTER		12/31/2020 366 Days Settled			
PASADENA, CA 91103		CR Beds 71 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN PART A		Occupancy Rate		72.3%	
Balance Sheet		Income Statement		Length of Stay 89.9	
Current Assets	2,209,371	Total Charges	5,394,762	Average Wages	23.84
Fixed Assets	0	Contract Allowance	-1,658,139	-30.7%	Skilled Nursing 76.0%
Other Assets	350,000	Operating Revenue	7,052,901	130.7%	Ancillary Service 24.0%
Total Assets	2,559,371	Operating Expense	7,819,295	110.9%	Current Ratio 0.9
Current Liabilities	2,346,754	Operating Margin	-766,394	-10.9%	Days to Collect 67.9
Long Term Liabilities	668,700	Other Income	654,248	9.3%	Avg Payment Days 54.1
Total Equity	-456,083	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,559,371	Net Profit or Loss	(112,146)	-1.6%	Return on Equity 24.6%

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055548 PASADENA PARK HEALTHCARE AND WELLNESS CENTER				Proprietary - Other	
PASADENA PARK HEALTHCARE AND WELLNESS CENTER		2/29/2020 366 Days Settled			
PASADENA, CA 91107				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	88.4%
Balance Sheet		Income Statement		Length of Stay	59.9
Current Assets	3,383,967	Total Charges	18,929,342	Average Wages	27.42
Fixed Assets	309,589	Contract Allowance	6,161,441	32.5% Skilled Nursing	47.4%
Other Assets	170,934	Operating Revenue	12,767,901	67.5% Ancillary Service	52.6%
Total Assets	3,864,490	Operating Expense	12,062,768	94.5% Current Ratio	0.7
Current Liabilities	5,041,864	Operating Margin	705,133	5.5% Days to Collect	67.2
Long Term Liabilities	0	Other Income	124,619	1.0% Avg Payment Days	148.7
Total Equity	-1,177,374	Other Expense	0	0.0% Depreciation Rate	107.4%
Total Liab. and Equity	3,864,490	Net Profit or Loss	829,752	6.5% Return on Equity	-70.5%
555856 PENINSULA POST-ACUTE				Proprietary - Corporation	
PENINSULA POST-ACUTE		12/31/2020 366 Days Settled			
BURLINGAME, CA 94010				CR Beds 62	POS Beds 0
SAN MATEO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	70.3%
Balance Sheet		Income Statement		Length of Stay	28.3
Current Assets	56,196,350	Total Charges	11,651,712	Average Wages	34.98
Fixed Assets	293,876	Contract Allowance	-2,554,821	-21.9% Skilled Nursing	60.8%
Other Assets	131,285	Operating Revenue	14,206,533	121.9% Ancillary Service	39.2%
Total Assets	56,621,511	Operating Expense	12,246,476	86.2% Current Ratio	1.2
Current Liabilities	45,215,360	Operating Margin	1,960,057	13.8% Days to Collect	40.1
Long Term Liabilities	2,417,760	Other Income	250,345	1.8% Avg Payment Days	53.9
Total Equity	8,988,391	Other Expense	0	0.0% Depreciation Rate	98.6%
Total Liab. and Equity	56,621,511	Net Profit or Loss	2,210,402	15.6% Return on Equity	24.6%

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056072 PETALUMA POST-ACUTE REHABILITATION				Proprietary - Other	
PETALUMA POST-ACUTE REHABILITATION		12/31/2020 366 Days Settled			
PETALUMA, CA 94952		CR Beds 90 POS Beds 0			
SONOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.3%	
		Length of Stay		83.0	
		Average Wages		29.73	
		Skilled Nursing		84.3%	
		Ancillary Service		15.7%	
		Current Ratio		0.4	
		Days to Collect		30.3	
		Avg Payment Days		14.7	
		Depreciation Rate		85.1%	
		Return on Equity		-20.1%	
Balance Sheet		Income Statement			
Current Assets	943,591	Total Charges	10,645,437		
Fixed Assets	1,495,217	Contract Allowance	310,195	2.9%	
Other Assets	224,102	Operating Revenue	10,335,242	97.1%	
Total Assets	2,662,910	Operating Expense	10,471,325	101.3%	
Current Liabilities	2,368,616	Operating Margin	-136,083	-1.3%	
Long Term Liabilities	1,008,364	Other Income	279,750	2.7%	
Total Equity	-714,070	Other Expense	0	0.0%	
Total Liab. and Equity	2,662,910	Net Profit or Loss	143,667	1.4%	
055170 PICO RIVERA HEALTHCARE CENTER				Proprietary - Corporation	
PICO RIVERA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
PICO RIVERA, CA 90660		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.9%	
		Length of Stay		60.3	
		Average Wages		21.90	
		Skilled Nursing		55.3%	
		Ancillary Service		44.7%	
		Current Ratio		1.1	
		Days to Collect		37.0	
		Avg Payment Days		26.6	
		Depreciation Rate		122.8%	
		Return on Equity		-66.5%	
Balance Sheet		Income Statement			
Current Assets	2,319,187	Total Charges	13,463,043		
Fixed Assets	314,985	Contract Allowance	4,438,623	33.0%	
Other Assets	800	Operating Revenue	9,024,420	67.0%	
Total Assets	2,634,972	Operating Expense	9,389,867	104.0%	
Current Liabilities	2,089,942	Operating Margin	-365,447	-4.0%	
Long Term Liabilities	0	Other Income	2,896	0.0%	
Total Equity	545,030	Other Expense	0	0.0%	
Total Liab. and Equity	2,634,972	Net Profit or Loss	(362,551)	-4.0%	

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056096 PIEDMONT GARDENS HEALTH FACILITY				Nonprofit - Other	
PIEDMONT GARDENS HEALTH FACILITY 12/31/2020 366 Days Settled					
OAKLAND, CA 94611				CR Beds 345 POS Beds 0	
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.8%
Balance Sheet		Income Statement		Length of Stay	203.3
Current Assets	51,317,251	Total Charges	31,476,353	Average Wages	25.41
Fixed Assets	19,671,589	Contract Allowance	619,303	2.0%	Skilled Nursing
Other Assets	0	Operating Revenue	30,857,050	98.0%	Ancillary Service
Total Assets	<u>70,988,840</u>	Operating Expense	28,914,799	93.7%	Current Ratio
Current Liabilities	18,618,615	Operating Margin	1,942,251	6.3%	Days to Collect
Long Term Liabilities	11,404,775	Other Income	1,033,494	3.3%	Avg Payment Days
Total Equity	<u>40,965,450</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>70,988,840</u>	Net Profit or Loss	<u>2,975,745</u>	9.6%	Return on Equity
055261 PILGRIM PLACE HEALTH SERVICES CENTER				Nonprofit - Other	
PILGRIM PLACE HEALTH SERVICES CENTER 12/31/2020 366 Days Settled					
CLAREMONT, CA 91711				CR Beds 306 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.2%
Balance Sheet		Income Statement		Length of Stay	678.4
Current Assets	10,463,157	Total Charges	16,441,517	Average Wages	27.02
Fixed Assets	49,344,604	Contract Allowance	1,092,537	6.6%	Skilled Nursing
Other Assets	18,612,303	Operating Revenue	15,348,980	93.4%	Ancillary Service
Total Assets	<u>78,420,064</u>	Operating Expense	21,824,503	142.2%	Current Ratio
Current Liabilities	2,235,684	Operating Margin	-6,475,523	-42.2%	Days to Collect
Long Term Liabilities	44,472,505	Other Income	9,278,362	60.4%	Avg Payment Days
Total Equity	<u>31,711,875</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>78,420,064</u>	Net Profit or Loss	<u>2,802,839</u>	18.3%	Return on Equity

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555801 PINE CREEK CARE CENTER				Proprietary - Corporation	
PINE CREEK CARE CENTER		12/31/2020 366 Days Settled			
ROSEVILLE, CA 95661		CR Beds 99 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		84.7%	
Balance Sheet		Income Statement		Length of Stay 47.3	
Current Assets	67,846,102	Total Charges	16,485,939	Average Wages	28.20
Fixed Assets	421,812	Contract Allowance	320,522	1.9% Skilled Nursing	72.3%
Other Assets	2,420,000	Operating Revenue	16,165,417	98.1% Ancillary Service	27.7%
Total Assets	70,687,914	Operating Expense	15,279,173	94.5% Current Ratio	1.3
Current Liabilities	52,790,623	Operating Margin	886,244	5.5% Days to Collect	39.9
Long Term Liabilities	1,869,483	Other Income	719,187	4.4% Avg Payment Days	39.5
Total Equity	16,027,808	Other Expense	0	0.0% Depreciation Rate	212.2%
Total Liab. and Equity	70,687,914	Net Profit or Loss	1,605,431	9.9% Return on Equity	10.0%
055056 PINE GROVE HEALTHCARE & WELLNESS CENTRE, LP				Proprietary - Partnership	
PINE GROVE HEALTHCARE & WELLNESS CENTRE, LP		12/31/2020 366 Days Settled			
SAN GABRIEL, CA 91775		CR Beds 75 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		85.6%	
Balance Sheet		Income Statement		Length of Stay 94.4	
Current Assets	3,623,147	Total Charges	16,731,122	Average Wages	28.13
Fixed Assets	262,011	Contract Allowance	5,280,846	31.6% Skilled Nursing	62.9%
Other Assets	20,596	Operating Revenue	11,450,276	68.4% Ancillary Service	37.1%
Total Assets	3,905,754	Operating Expense	10,051,198	87.8% Current Ratio	0.8
Current Liabilities	4,283,680	Operating Margin	1,399,078	12.2% Days to Collect	33.4
Long Term Liabilities	-5,940,000	Other Income	1,269,784	11.1% Avg Payment Days	133.6
Total Equity	5,562,074	Other Expense	0	0.0% Depreciation Rate	189.7%
Total Liab. and Equity	3,905,754	Net Profit or Loss	2,668,862	23.3% Return on Equity	48.0%

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055850 PINE RIDGE CARE CENTER				Proprietary - Other	
PINE RIDGE CARE CENTER		12/31/2020 366 Days Settled			
SAN RAFAEL, CA 94903				CR Beds 101 POS Beds 0	
MARIN				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	88.7%
				Length of Stay	334.8
				Average Wages	29.59
				17.0% Skilled Nursing	84.2%
				83.0% Ancillary Service	15.8%
				105.7% Current Ratio	0.3
				-5.7% Days to Collect	25.7
				0.5% Avg Payment Days	28.0
				0.0% Depreciation Rate	49.6%
				-5.2% Return on Equity	-86.4%
<hr/>					
555207 PINERS NURSING HOME				Proprietary - Corporation	
PINERS NURSING HOME		6/30/2020 366 Days Settled			
NAPA, CA 94558				CR Beds 49 POS Beds 0	
NAPA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.7%
				Length of Stay	155.8
				Average Wages	25.05
				7.4% Skilled Nursing	94.1%
				92.6% Ancillary Service	5.9%
				96.8% Current Ratio	2.6
				3.2% Days to Collect	57.3
				5.8% Avg Payment Days	40.6
				0.0% Depreciation Rate	15.7%
				9.0% Return on Equity	299.5%

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555542 PIONEER HOUSE				Proprietary - Corporation	
PIONEER HOUSE		9/30/2020 366 Days Settled			
SACRAMENTO, CA 95814		CR Beds 90 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	66.1%
Balance Sheet		Income Statement		Length of Stay	725.6
Current Assets	1,002,425	Total Charges	4,924,509	Average Wages	20.65
Fixed Assets	1,710,494	Contract Allowance	404,044	8.2% Skilled Nursing	77.1%
Other Assets	418,602	Operating Revenue	4,520,465	91.8% Ancillary Service	6.6%
Total Assets	3,131,521	Operating Expense	7,058,460	156.1% Current Ratio	0.4
Current Liabilities	2,721,590	Operating Margin	-2,537,995	-56.1% Days to Collect	28.8
Long Term Liabilities	35,861	Other Income	1,840,766	40.7% Avg Payment Days	21.5
Total Equity	374,070	Other Expense	0	0.0% Depreciation Rate	3.0%
Total Liab. and Equity	3,131,521	Net Profit or Loss	(697,229)	-15.4% Return on Equity	-186.4%
055677 PITTSBURG SKILLED NURSING CENTER				Proprietary - Corporation	
PITTSBURG SKILLED NURSING CENTER		12/31/2020 366 Days Settled			
PITTSBURG, CA 94565		CR Beds 49 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	89.6%
Balance Sheet		Income Statement		Length of Stay	392.1
Current Assets	3,940,299	Total Charges	6,694,598	Average Wages	23.15
Fixed Assets	31,151	Contract Allowance	930,022	13.9% Skilled Nursing	84.0%
Other Assets	0	Operating Revenue	5,764,576	86.1% Ancillary Service	16.0%
Total Assets	3,971,450	Operating Expense	4,504,017	78.1% Current Ratio	4.0
Current Liabilities	990,331	Operating Margin	1,260,559	21.9% Days to Collect	95.1
Long Term Liabilities	0	Other Income	418,766	7.3% Avg Payment Days	21.2
Total Equity	2,981,119	Other Expense	0	0.0% Depreciation Rate	219.8%
Total Liab. and Equity	3,971,450	Net Profit or Loss	1,679,325	29.1% Return on Equity	56.3%

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555004 PLAYA DEL REY CENTER				Proprietary - Other	
PLAYA DEL REY CENTER		12/31/2020 366 Days Settled			
PLAYA DEL REY, CA 90293		CR Beds 99		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay 87.9	
Current Assets	2,807,271	Total Charges	13,477,714	Average Wages	27.61
Fixed Assets	329,273	Contract Allowance	-317,232	-2.4%	Skilled Nursing 69.8%
Other Assets	3,924,407	Operating Revenue	13,794,946	102.4%	Ancillary Service 30.2%
Total Assets	7,060,951	Operating Expense	12,371,609	89.7%	Current Ratio 1.3
Current Liabilities	2,203,255	Operating Margin	1,423,337	10.3%	Days to Collect 70.9
Long Term Liabilities	3,169,090	Other Income	505,408	3.7%	Avg Payment Days 32.4
Total Equity	1,688,606	Other Expense	0	0.0%	Depreciation Rate 168.9%
Total Liab. and Equity	7,060,951	Net Profit or Loss	1,928,745	14.0%	Return on Equity 114.2%
055049 PLEASANT HILL POST ACUTE				Proprietary - Partnership	
PLEASANT HILL POST ACUTE		12/31/2020 366 Days Settled			
PLEASANT HILL, CA 94523		CR Beds 51		POS Beds 0	
CONTRA COSTA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		84.3%	
Balance Sheet		Income Statement		Length of Stay 51.6	
Current Assets	8,970,379	Total Charges	14,002,229	Average Wages	32.33
Fixed Assets	255,161	Contract Allowance	3,490,560	24.9%	Skilled Nursing 67.1%
Other Assets	0	Operating Revenue	10,511,669	75.1%	Ancillary Service 32.9%
Total Assets	9,225,540	Operating Expense	8,433,436	80.2%	Current Ratio 4.8
Current Liabilities	1,887,608	Operating Margin	2,078,233	19.8%	Days to Collect 308.8
Long Term Liabilities	467,414	Other Income	352,639	3.4%	Avg Payment Days 18.7
Total Equity	6,870,518	Other Expense	0	0.0%	Depreciation Rate 201.8%
Total Liab. and Equity	9,225,540	Net Profit or Loss	2,430,872	23.1%	Return on Equity 35.4%

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056392 PLEASANTON NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
PLEASANTON NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
PLEASANTON, CA 94566		CR Beds 139 POS Beds 0			
ALAMEDA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.8%	
Balance Sheet		Income Statement		Length of Stay 55.2	
Current Assets	17,119,184	Total Charges	24,709,359	Average Wages	25.67
Fixed Assets	118,599	Contract Allowance	3,858,200	15.6% Skilled Nursing	64.3%
Other Assets	0	Operating Revenue	20,851,159	84.4% Ancillary Service	35.7%
Total Assets	17,237,783	Operating Expense	19,983,405	95.8% Current Ratio	(0.7)
Current Liabilities	-25,694,436	Operating Margin	867,754	4.2% Days to Collect	37.2
Long Term Liabilities	126,497	Other Income	1,149,917	5.5% Avg Payment Days	39.8
Total Equity	42,805,722	Other Expense	0	0.0% Depreciation Rate	602.3%
Total Liab. and Equity	17,237,783	Net Profit or Loss	1,972,247	9.5% Return on Equity	4.6%
055866 PLUM TREE CARE CENTER				Proprietary - Corporation	
PLUM TREE CARE CENTER		12/31/2020 366 Days Settled			
SAN JOSE, CA 95124		CR Beds 73 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		66.0%	
Balance Sheet		Income Statement		Length of Stay 80.1	
Current Assets	19,012,424	Total Charges	9,782,814	Average Wages	27.25
Fixed Assets	213,490	Contract Allowance	500,549	5.1% Skilled Nursing	72.4%
Other Assets	118,622	Operating Revenue	9,282,265	94.9% Ancillary Service	27.6%
Total Assets	19,344,536	Operating Expense	9,079,546	97.8% Current Ratio	(0.9)
Current Liabilities	-20,258,328	Operating Margin	202,719	2.2% Days to Collect	(4.5)
Long Term Liabilities	95,973	Other Income	949,353	10.2% Avg Payment Days	23.4
Total Equity	39,506,891	Other Expense	0	0.0% Depreciation Rate	35.3%
Total Liab. and Equity	19,344,536	Net Profit or Loss	1,152,072	12.4% Return on Equity	2.9%

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555692 PLYMOUTH SQUARE				Nonprofit - Church	
PLYMOUTH SQUARE		11/30/2020 366 Days Settled			
STOCKTON, CA 95202		CR Beds 119 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		49.6%	
Balance Sheet		Income Statement		Length of Stay 132.6	
Current Assets	1,090,374	Total Charges	4,035,505	Average Wages 23.75	
Fixed Assets	2,136,426	Contract Allowance	-301,283	-7.5%	Skilled Nursing 60.9%
Other Assets	128,327	Operating Revenue	4,336,788	107.5%	Ancillary Service 22.5%
Total Assets	3,355,127	Operating Expense	5,981,809	137.9%	Current Ratio 0.3
Current Liabilities	4,055,780	Operating Margin	-1,645,021	-37.9%	Days to Collect 27.9
Long Term Liabilities	3,084,138	Other Income	703,552	16.2%	Avg Payment Days 30.2
Total Equity	-3,784,791	Other Expense	0	0.0%	Depreciation Rate 1.6%
Total Liab. and Equity	3,355,127	Net Profit or Loss	(941,469)	-21.7%	Return on Equity 24.9%
055914 PLYMOUTH VILLAGE				Nonprofit - Other	
PLYMOUTH VILLAGE		12/31/2020 366 Days Settled			
REDLANDS, CA 92373		CR Beds 406 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.1%	
Balance Sheet		Income Statement		Length of Stay 270.7	
Current Assets	13,254,371	Total Charges	17,969,341	Average Wages 21.81	
Fixed Assets	15,279,957	Contract Allowance	1,411,866	7.9%	Skilled Nursing 20.6%
Other Assets	0	Operating Revenue	16,557,475	92.1%	Ancillary Service 9.6%
Total Assets	28,534,328	Operating Expense	18,573,847	112.2%	Current Ratio 0.8
Current Liabilities	16,462,768	Operating Margin	-2,016,372	-12.2%	Days to Collect 291.0
Long Term Liabilities	9,149,596	Other Income	980,966	5.9%	Avg Payment Days 11.8
Total Equity	2,921,964	Other Expense	0	0.0%	Depreciation Rate 1.6%
Total Liab. and Equity	28,534,328	Net Profit or Loss	(1,035,406)	-6.3%	Return on Equity -35.4%

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055282 POMONA VISTA CARE CENTER				Proprietary - Other	
POMONA VISTA CARE CENTER		12/31/2020 366 Days Settled			
POMONA, CA 91768		CR Beds 59		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.4%	
Balance Sheet		Income Statement		Length of Stay 99.5	
Current Assets	4,581,217	Total Charges	11,234,376	Average Wages	23.06
Fixed Assets	130,635	Contract Allowance	2,409,682	21.4%	Skilled Nursing 71.2%
Other Assets	0	Operating Revenue	8,824,694	78.6%	Ancillary Service 28.8%
Total Assets	4,711,852	Operating Expense	7,161,401	81.2%	Current Ratio 3.3
Current Liabilities	1,394,218	Operating Margin	1,663,293	18.8%	Days to Collect 53.3
Long Term Liabilities	889,454	Other Income	112,799	1.3%	Avg Payment Days 54.8
Total Equity	2,428,180	Other Expense	0	0.0%	Depreciation Rate 84.1%
Total Liab. and Equity	4,711,852	Net Profit or Loss	1,776,092	20.1%	Return on Equity 73.1%
555658 PORTERVILLE CONVALESCENT HOSPITAL				Proprietary - Other	
PORTERVILLE CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
PORTERVILLE, CA 93257		CR Beds 99		POS Beds 0	
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		69.2%	
Balance Sheet		Income Statement		Length of Stay 105.8	
Current Assets	1,904,793	Total Charges	7,392,051	Average Wages	23.28
Fixed Assets	29,622	Contract Allowance	-719,161	-9.7%	Skilled Nursing 76.6%
Other Assets	1,196,166	Operating Revenue	8,111,212	109.7%	Ancillary Service 23.4%
Total Assets	3,130,581	Operating Expense	9,153,859	112.9%	Current Ratio 0.6
Current Liabilities	3,247,408	Operating Margin	-1,042,647	-12.9%	Days to Collect 76.8
Long Term Liabilities	339,230	Other Income	682,620	8.4%	Avg Payment Days 75.7
Total Equity	-456,057	Other Expense	0	0.0%	Depreciation Rate 2,823.9%
Total Liab. and Equity	3,130,581	Net Profit or Loss	(372,362)	-4.6%	Return on Equity 81.6%

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555136 POWAY HEALTHCARE CENTER				Proprietary - Corporation	
POWAY HEALTHCARE CENTER		12/31/2020 366 Days Settled			
POWAY, CA 92064		CR Beds 99 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		92.5%	
Balance Sheet		Income Statement		Length of Stay 71.6	
Current Assets	51,380,165	Total Charges	14,649,927	Average Wages 24.70	
Fixed Assets	496,849	Contract Allowance	1,582,079	10.8%	Skilled Nursing 73.8%
Other Assets	1,310,000	Operating Revenue	13,067,848	89.2%	Ancillary Service 26.2%
Total Assets	53,187,014	Operating Expense	11,937,003	91.3%	Current Ratio 1.2
Current Liabilities	43,759,170	Operating Margin	1,130,845	8.7%	Days to Collect 47.0
Long Term Liabilities	1,074,832	Other Income	209,053	1.6%	Avg Payment Days 51.2
Total Equity	8,353,012	Other Expense	0	0.0%	Depreciation Rate 73.9%
Total Liab. and Equity	53,187,014	Net Profit or Loss	1,339,898	10.3%	Return on Equity 16.0%
056328 PREMIER CARE CENTER FOR PALM SPRINGS				Proprietary - Corporation	
PREMIER CARE CENTER FOR PALM SPRINGS		12/31/2020 366 Days Settled			
PALM SPRINGS, CA 92264		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.2%	
Balance Sheet		Income Statement		Length of Stay 50.9	
Current Assets	14,736,181	Total Charges	9,647,242	Average Wages 23.95	
Fixed Assets	367,217	Contract Allowance	-607,773	-6.3%	Skilled Nursing 69.6%
Other Assets	3,522,302	Operating Revenue	10,255,015	106.3%	Ancillary Service 30.4%
Total Assets	18,625,700	Operating Expense	9,370,378	91.4%	Current Ratio 8.1
Current Liabilities	1,817,674	Operating Margin	884,637	8.6%	Days to Collect 39.0
Long Term Liabilities	3,473,299	Other Income	9,467	0.1%	Avg Payment Days 24.7
Total Equity	13,334,727	Other Expense	0	0.0%	Depreciation Rate 32.9%
Total Liab. and Equity	18,625,700	Net Profit or Loss	894,104	8.7%	Return on Equity 6.7%

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055608 PRIMROSE POST-ACUTE				Proprietary - Corporation	
PRIMROSE POST-ACUTE		12/31/2020 366 Days Settled			
INGLEWOOD, CA 90302				CR Beds 69 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 84.3%	
Balance Sheet		Income Statement		Length of Stay 262.8	
Current Assets	25,881,724	Total Charges	7,733,398	Average Wages	25.06
Fixed Assets	210,284	Contract Allowance	727,031	9.4%	Skilled Nursing 79.3%
Other Assets	842,475	Operating Revenue	7,006,367	90.6%	Ancillary Service 20.7%
Total Assets	26,934,483	Operating Expense	7,777,063	111.0%	Current Ratio 1.0
Current Liabilities	25,711,964	Operating Margin	-770,696	-11.0%	Days to Collect 45.9
Long Term Liabilities	672,410	Other Income	513,135	7.3%	Avg Payment Days 60.7
Total Equity	550,109	Other Expense	0	0.0%	Depreciation Rate 210.9%
Total Liab. and Equity	26,934,483	Net Profit or Loss	(257,561)	-3.7%	Return on Equity -46.8%
055876 PRINCETON MANOR HEALTHCARE CENTER, LLC				Proprietary - Corporation	
PRINCETON MANOR HEALTHCARE CENTER, LLC		12/31/2020 366 Days Settled			
OAKLAND, CA 94621				CR Beds 82 POS Beds 0	
ALAMEDA				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate 80.1%	
Balance Sheet		Income Statement		Length of Stay 96.5	
Current Assets	3,111,214	Total Charges	11,297,369	Average Wages	30.41
Fixed Assets	25,126	Contract Allowance	2,649,525	23.5%	Skilled Nursing 72.7%
Other Assets	35,161	Operating Revenue	8,647,844	76.5%	Ancillary Service 27.3%
Total Assets	3,171,501	Operating Expense	8,798,934	101.7%	Current Ratio 1.3
Current Liabilities	2,448,555	Operating Margin	-151,090	-1.7%	Days to Collect 41.4
Long Term Liabilities	968,200	Other Income	221,023	2.6%	Avg Payment Days 95.0
Total Equity	-245,254	Other Expense	0	0.0%	Depreciation Rate 2,654.3%
Total Liab. and Equity	3,171,501	Net Profit or Loss	69,933	0.8%	Return on Equity -28.5%

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555214 PROFESSIONAL POST ACUTE CENTER				Proprietary - Other	
PROFESSIONAL POST ACUTE CENTER		12/31/2020 366 Days Settled			
SAN RAFAEL, CA 94903		CR Beds 99		POS Beds 0	
MARIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.9%	
Balance Sheet		Income Statement		Length of Stay 521.4	
Current Assets	3,785,213	Total Charges	10,734,882	Average Wages	30.89
Fixed Assets	434,383	Contract Allowance	-71,571	-0.7%	Skilled Nursing 85.4%
Other Assets	239,331	Operating Revenue	10,806,453	100.7%	Ancillary Service 14.6%
Total Assets	4,458,927	Operating Expense	10,748,295	99.5%	Current Ratio 4.7
Current Liabilities	806,964	Operating Margin	58,158	0.5%	Days to Collect 29.7
Long Term Liabilities	0	Other Income	515,681	4.8%	Avg Payment Days 20.3
Total Equity	3,651,963	Other Expense	0	0.0%	Depreciation Rate 94.1%
Total Liab. and Equity	4,458,927	Net Profit or Loss	573,839	5.3%	Return on Equity 15.7%
055192 PROVIDENCE ST ELIZABETH CARE CENTER				Nonprofit - Church	
PROVIDENCE ST ELIZABETH CARE CENTER		12/31/2020 366 Days Settled			
NORTH HOLLYWOOD, CA 91601		CR Beds 52		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		70.7%	
Balance Sheet		Income Statement		Length of Stay 128.1	
Current Assets	437,030	Total Charges	5,180,000	Average Wages	22.77
Fixed Assets	2,020,506	Contract Allowance	283,774	5.5%	Skilled Nursing 66.5%
Other Assets	0	Operating Revenue	4,896,226	94.5%	Ancillary Service 33.5%
Total Assets	2,457,536	Operating Expense	6,479,328	132.3%	Current Ratio 0.3
Current Liabilities	1,271,117	Operating Margin	-1,583,102	-32.3%	Days to Collect 32.1
Long Term Liabilities	203,028	Other Income	17,991	0.4%	Avg Payment Days 35.4
Total Equity	983,391	Other Expense	0	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	2,457,536	Net Profit or Loss	(1,565,111)	-32.0%	Return on Equity -159.2%

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555356 QUARTZ HILL POST ACUTE				Proprietary - Corporation	
QUARTZ HILL POST ACUTE		12/31/2020 366 Days Settled			
REDDING, CA 96003		CR Beds 115 POS Beds 0			
SHASTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.4%	
Balance Sheet		Income Statement		Length of Stay	
				51.3	
Current Assets	5,247,694	Total Charges	13,866,467	Average Wages	
Fixed Assets	670,740	Contract Allowance	-3,903,792	18.20	
Other Assets	2,213,827	Operating Revenue	17,770,259	74.0%	
Total Assets	8,132,261	Operating Expense	15,580,266	26.0%	
Current Liabilities	5,267,225	Operating Margin	2,189,993	Current Ratio	
Long Term Liabilities	0	Other Income	151,464	1.0	
Total Equity	2,865,036	Other Expense	0	Days to Collect	
Total Liab. and Equity	8,132,261	Net Profit or Loss	2,341,457	21.8	
				Avg Payment Days	
				18.1	
				Depreciation Rate	
				160.9%	
				Return on Equity	
				81.7%	

055141 RAMONA NURSING & REHABILITATION CENTER				Proprietary - Corporation	
RAMONA NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
EL MONTE, CA 91732		CR Beds 148 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.7%	
Balance Sheet		Income Statement		Length of Stay	
				87.6	
Current Assets	4,320,343	Total Charges	17,357,521	Average Wages	
Fixed Assets	151,326	Contract Allowance	1,391,114	23.61	
Other Assets	-1,786,772	Operating Revenue	15,966,407	72.7%	
Total Assets	2,684,897	Operating Expense	18,732,800	27.3%	
Current Liabilities	5,250,640	Operating Margin	-2,766,393	Current Ratio	
Long Term Liabilities	-1	Other Income	1,259,359	0.8	
Total Equity	-2,565,742	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,684,897	Net Profit or Loss	(1,502,711)	50.1	
				Avg Payment Days	
				44.5	
				Depreciation Rate	
				1,996.1%	
				Return on Equity	
				58.6%	

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056214 RAMONA REHABILITATION AND POST ACUTE CARE CENTER				Proprietary - Corporation	
RAMONA REHABILITATION AND POST ACUTE CARE CENTER		12/31/2020 366 Days Settled			
HEMET, CA 92543				CR Beds 104 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	63.0%
				Length of Stay	48.2
				Average Wages	23.29
				22.8%	Skilled Nursing 70.3%
				77.2%	Ancillary Service 29.7%
				107.9%	Current Ratio 1.6
				-7.9%	Days to Collect 41.6
				18.2%	Avg Payment Days 19.2
				0.0%	Depreciation Rate 63.0%
				10.3%	Return on Equity 62.5%
Balance Sheet		Income Statement			
Current Assets	3,122,079	Total Charges	12,534,558		
Fixed Assets	410,304	Contract Allowance	2,859,259		
Other Assets	815	Operating Revenue	9,675,299		
Total Assets	3,533,198	Operating Expense	10,442,932		
Current Liabilities	1,941,991	Operating Margin	-767,633		
Long Term Liabilities	0	Other Income	1,762,091		
Total Equity	1,591,207	Other Expense	0		
Total Liab. and Equity	3,533,198	Net Profit or Loss	994,458		
555921 RANCHO BELLAGIO POST ACUTE				Proprietary - Partnership	
RANCHO BELLAGIO POST ACUTE		12/31/2020 270 Days Settled			
MORENO VALLEY, CA 92555				CR Beds 99 POS Beds 0	
RIVERSIDE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	52.8%
				Length of Stay	36.2
				Average Wages	29.49
				34.6%	Skilled Nursing 73.6%
				65.4%	Ancillary Service 26.4%
				91.5%	Current Ratio 1.2
				8.5%	Days to Collect 53.3
				3.7%	Avg Payment Days 22.0
				0.0%	Depreciation Rate 526.3%
				12.2%	Return on Equity 100.6%
Balance Sheet		Income Statement			
Current Assets	1,931,719	Total Charges	14,549,990		
Fixed Assets	310,420	Contract Allowance	5,038,224		
Other Assets	542,895	Operating Revenue	9,511,766		
Total Assets	2,785,034	Operating Expense	8,701,576		
Current Liabilities	1,561,359	Operating Margin	810,190		
Long Term Liabilities	66,766	Other Income	353,262		
Total Equity	1,156,909	Other Expense	0		
Total Liab. and Equity	2,785,034	Net Profit or Loss	1,163,452		

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555521 RANCHO MESA CARE CENTER				Proprietary - Other	
RANCHO MESA CARE CENTER		12/31/2020 366 Days Settled			
ALTA LOMA, CA 91701		CR Beds 59 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay 71.2	
Current Assets	2,378,073	Total Charges	8,077,287	Average Wages	25.01
Fixed Assets	32,506	Contract Allowance	-25,360	-0.3%	Skilled Nursing 80.1%
Other Assets	1,691,294	Operating Revenue	8,102,647	100.3%	Ancillary Service 19.9%
Total Assets	4,101,873	Operating Expense	7,586,386	93.6%	Current Ratio 0.6
Current Liabilities	3,734,516	Operating Margin	516,261	6.4%	Days to Collect 100.3
Long Term Liabilities	-745,761	Other Income	688,943	8.5%	Avg Payment Days 114.0
Total Equity	1,113,118	Other Expense	0	0.0%	Depreciation Rate 1,254.2%
Total Liab. and Equity	4,101,873	Net Profit or Loss	1,205,204	14.9%	Return on Equity 108.3%

555247 RANCHO MIRAGE HEALTH AND REHABILITATION CENTER				Proprietary - Other	
RANCHO MIRAGE HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
RANCHO MIRAGE, CA 92270		CR Beds 99 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.9%	
Balance Sheet		Income Statement		Length of Stay 62.8	
Current Assets	8,297,952	Total Charges	13,945,618	Average Wages	25.48
Fixed Assets	616,139	Contract Allowance	740,179	5.3%	Skilled Nursing 74.0%
Other Assets	638,511	Operating Revenue	13,205,439	94.7%	Ancillary Service 26.0%
Total Assets	9,552,602	Operating Expense	11,800,893	89.4%	Current Ratio 7.8
Current Liabilities	1,058,635	Operating Margin	1,404,546	10.6%	Days to Collect 27.8
Long Term Liabilities	138,983	Other Income	758,126	5.7%	Avg Payment Days 32.4
Total Equity	8,354,984	Other Expense	0	0.0%	Depreciation Rate 52.2%
Total Liab. and Equity	9,552,602	Net Profit or Loss	2,162,672	16.4%	Return on Equity 25.9%

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555435 RECHE CANYON REGIONAL REHAB CENTER				Proprietary - Corporation	
RECHE CANYON REGIONAL REHAB CENTER		12/31/2020 366 Days Settled			
COLTON, CA 92324		CR Beds 156 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		86.9%	
		Length of Stay		46.7	
		Average Wages		26.52	
		Skilled Nursing		51.4%	
		Ancillary Service		48.6%	
		Current Ratio		0.8	
		Days to Collect		5.0	
		Avg Payment Days		54.4	
		Depreciation Rate		252.9%	
		Return on Equity		699.0%	
Balance Sheet		Income Statement			
Current Assets	5,770,973	Total Charges	43,588,699		
Fixed Assets	552,645	Contract Allowance	17,027,205	39.1%	
Other Assets	1,100,833	Operating Revenue	26,561,494	60.9%	
Total Assets	7,424,451	Operating Expense	28,026,851	105.5%	
Current Liabilities	6,941,628	Operating Margin	-1,465,357	-5.5%	
Long Term Liabilities	692,048	Other Income	13,342	0.1%	
Total Equity	-209,225	Other Expense	0	0.0%	
Total Liab. and Equity	7,424,451	Net Profit or Loss	(1,462,522)	-5.5%	
056274 RED BLUFF HEALTH CARE CENTER				Proprietary - Corporation	
RED BLUFF HEALTH CARE CENTER		12/31/2020 366 Days Settled			
RED BLUFF, CA 96080		CR Beds 58 POS Beds 0			
TEHAMA		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		78.5%	
		Length of Stay		94.1	
		Average Wages		21.90	
		Skilled Nursing		76.9%	
		Ancillary Service		23.1%	
		Current Ratio		2.9	
		Days to Collect		51.2	
		Avg Payment Days		34.2	
		Depreciation Rate		337.8%	
		Return on Equity		41.0%	
Balance Sheet		Income Statement			
Current Assets	4,763,621	Total Charges	4,383,666		
Fixed Assets	38,469	Contract Allowance	-1,873,471	-42.7%	
Other Assets	0	Operating Revenue	6,257,137	142.7%	
Total Assets	4,802,090	Operating Expense	5,488,383	87.7%	
Current Liabilities	1,637,326	Operating Margin	768,754	12.3%	
Long Term Liabilities	0	Other Income	527,817	8.4%	
Total Equity	3,164,764	Other Expense	0	0.0%	
Total Liab. and Equity	4,802,090	Net Profit or Loss	1,296,571	20.7%	

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055510 REDDING POST ACUTE				Proprietary - Corporation	
REDDING POST ACUTE		12/31/2020 366 Days Settled			
REDDING, CA 96001				CR Beds 89 POS Beds 0	
SHASTA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 73.7%	
Balance Sheet		Income Statement		Length of Stay 88.9	
Current Assets	2,196,049	Total Charges	9,804,558	Average Wages	21.03
Fixed Assets	624,589	Contract Allowance	19,516	0.2% Skilled Nursing	83.3%
Other Assets	280,871	Operating Revenue	9,785,042	99.8% Ancillary Service	16.7%
Total Assets	3,101,509	Operating Expense	9,421,402	96.3% Current Ratio	0.7
Current Liabilities	3,358,805	Operating Margin	363,640	3.7% Days to Collect	23.5
Long Term Liabilities	0	Other Income	131,878	1.3% Avg Payment Days	16.4
Total Equity	-257,296	Other Expense	0	0.0% Depreciation Rate	101.7%
Total Liab. and Equity	3,101,509	Net Profit or Loss	495,518	5.1% Return on Equity	-192.6%
055001 REDLANDS HEALTHCARE CENTER				Proprietary - Corporation	
REDLANDS HEALTHCARE CENTER		10/31/2020 366 Days Settled			
REDLANDS, CA 92373				CR Beds 78 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.7%	
Balance Sheet		Income Statement		Length of Stay 59.7	
Current Assets	47,075,345	Total Charges	8,331,900	Average Wages	23.44
Fixed Assets	308,222	Contract Allowance	-697,239	-8.4% Skilled Nursing	70.7%
Other Assets	3,560,000	Operating Revenue	9,029,139	108.4% Ancillary Service	29.3%
Total Assets	50,943,567	Operating Expense	8,582,135	95.0% Current Ratio	1.3
Current Liabilities	35,029,729	Operating Margin	447,004	5.0% Days to Collect	50.5
Long Term Liabilities	236,687	Other Income	477,275	5.3% Avg Payment Days	70.5
Total Equity	15,677,151	Other Expense	0	0.0% Depreciation Rate	53.9%
Total Liab. and Equity	50,943,567	Net Profit or Loss	924,279	10.2% Return on Equity	5.9%

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555341 REDWOOD CONVALESCENT HOSPITAL, INC		Proprietary - Corporation	
REDWOOD CONVALESCENT HOSPITAL, INC CASTRO VALLEY, CA 94546 ALAMEDA WISCONSIN PHYSICIANS SERVICE		12/31/2020 366 Days Settled CR Beds 70 POS Beds 0 Key Performance Ind. Occupancy Rate 66.6% Length of Stay 710.5 Average Wages 22.16 10.9% Skilled Nursing 91.9% 89.1% Ancillary Service 8.1% 91.3% Current Ratio 2.1 8.7% Days to Collect 23.5 2.3% Avg Payment Days 28.2 0.0% Depreciation Rate 206.3% 10.9% Return on Equity 71.5%	
Balance Sheet		Income Statement	
Current Assets	2,262,608	Total Charges	6,106,375
Fixed Assets	8,534	Contract Allowance	663,869
Other Assets	0	Operating Revenue	5,442,506
Total Assets	2,271,142	Operating Expense	4,968,157
Current Liabilities	1,073,758	Operating Margin	474,349
Long Term Liabilities	370,030	Other Income	122,843
Total Equity	827,354	Other Expense	0
Total Liab. and Equity	2,271,142	Net Profit or Loss	591,334
055853 REDWOOD COVE HEALTHCARE CENTER		Proprietary - Corporation	
REDWOOD COVE HEALTHCARE CENTER UKIAH, CA 95482 MENDOCINO PALMETTO (CALIFORNIA)		12/31/2020 366 Days Settled CR Beds 68 POS Beds 0 Key Performance Ind. Occupancy Rate 68.0% Length of Stay 138.8 Average Wages 26.99 11.1% Skilled Nursing 69.4% 88.9% Ancillary Service 30.6% 109.8% Current Ratio 0.9 -9.8% Days to Collect 35.0 6.0% Avg Payment Days 73.9 0.0% Depreciation Rate 15.7% -3.9% Return on Equity 24.5%	
Balance Sheet		Income Statement	
Current Assets	26,595,648	Total Charges	7,684,505
Fixed Assets	1,533,787	Contract Allowance	851,247
Other Assets	530,000	Operating Revenue	6,833,258
Total Assets	28,659,435	Operating Expense	7,505,498
Current Liabilities	28,905,774	Operating Margin	-672,240
Long Term Liabilities	834,410	Other Income	407,312
Total Equity	-1,080,749	Other Expense	0
Total Liab. and Equity	28,659,435	Net Profit or Loss	(264,928)

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555499 REDWOOD HEALTHCARE CENTER LLC				Proprietary - Other	
REDWOOD HEALTHCARE CENTER LLC		12/31/2020 366 Days Settled			
OAKLAND, CA 94619		CR Beds 44 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		81.7%	
Balance Sheet		Income Statement		Length of Stay	
				129.0	
Current Assets	1,215,244	Total Charges	5,133,705	Average Wages	
Fixed Assets	45,109	Contract Allowance	-1,192,816	26.89	
Other Assets	1,563,465	Operating Revenue	6,326,521	82.0%	
Total Assets	2,823,818	Operating Expense	5,953,662	18.0%	
Current Liabilities	1,680,843	Operating Margin	372,859	Current Ratio	
Long Term Liabilities	56,652	Other Income	525,858	0.7	
Total Equity	1,086,323	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,823,818	Net Profit or Loss	898,717	64.9	
				Avg Payment Days	
				56.8	
				Depreciation Rate	
				700.1%	
				Return on Equity	
				82.7%	

055604 REDWOOD SPRINGS HEALTHCARE CENTER				Proprietary - Corporation	
REDWOOD SPRINGS HEALTHCARE CENTER		12/31/2020 366 Days Settled			
VISALIA, CA 93292		CR Beds 176 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		68.7%	
Balance Sheet		Income Statement		Length of Stay	
				233.0	
Current Assets	55,481,773	Total Charges	15,998,662	Average Wages	
Fixed Assets	625,058	Contract Allowance	3,193,507	21.22	
Other Assets	2,430,000	Operating Revenue	12,805,155	84.1%	
Total Assets	58,536,831	Operating Expense	12,682,615	15.9%	
Current Liabilities	51,414,914	Operating Margin	122,540	Current Ratio	
Long Term Liabilities	668,042	Other Income	999,630	1.1	
Total Equity	6,453,875	Other Expense	0	Days to Collect	
Total Liab. and Equity	58,536,831	Net Profit or Loss	1,122,170	63.4	
				Avg Payment Days	
				55.4	
				Depreciation Rate	
				47.1%	
				Return on Equity	
				17.4%	

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555146 REDWOOD TERRACE HEALTH CENTER				Nonprofit - Other	
REDWOOD TERRACE HEALTH CENTER				12/31/2020 366 Days Settled	
ESCONDIDO, CA 92025				CR Beds 202 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.1%
Balance Sheet				Length of Stay	237.3
Income Statement				Average Wages	23.02
Current Assets	1,823,093	Total Charges	17,650,563		
Fixed Assets	18,868,092	Contract Allowance	2,142,071	12.1%	Skilled Nursing 41.8%
Other Assets	35,026	Operating Revenue	15,508,492	87.9%	Ancillary Service 8.1%
Total Assets	20,726,211	Operating Expense	19,410,037	125.2%	Current Ratio 0.0
Current Liabilities	37,338,568	Operating Margin	-3,901,545	-25.2%	Days to Collect 40.8
Long Term Liabilities	0	Other Income	1,011,489	6.5%	Avg Payment Days 14.7
Total Equity	-16,612,357	Other Expense	0	0.0%	Depreciation Rate 0.6%
Total Liab. and Equity	20,726,211	Net Profit or Loss	(2,890,056)	-18.6%	Return on Equity 17.4%

056378 REGENCY OAKS POST ACUTE CARE CENTER				Proprietary - Other	
REGENCY OAKS POST ACUTE CARE CENTER				12/31/2020 366 Days Settled	
LONG BEACH, CA 90804				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.4%
Balance Sheet				Length of Stay	129.0
Income Statement				Average Wages	25.54
Current Assets	3,935,541	Total Charges	14,245,775		
Fixed Assets	202,769	Contract Allowance	2,266,035	15.9%	Skilled Nursing 83.6%
Other Assets	0	Operating Revenue	11,979,740	84.1%	Ancillary Service 16.4%
Total Assets	4,138,310	Operating Expense	11,029,081	92.1%	Current Ratio 1.7
Current Liabilities	2,285,777	Operating Margin	950,659	7.9%	Days to Collect 87.1
Long Term Liabilities	0	Other Income	654,530	5.5%	Avg Payment Days 58.2
Total Equity	1,852,533	Other Expense	0	0.0%	Depreciation Rate 264.8%
Total Liab. and Equity	4,138,310	Net Profit or Loss	1,605,189	13.4%	Return on Equity 86.6%

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555295 REGENTS POINT - WINDCREST				Nonprofit - Other	
REGENTS POINT - WINDCREST		12/31/2020 366 Days Settled			
IRVINE, CA 92612		CR Beds 340 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		103.9%	
Balance Sheet		Income Statement		Length of Stay	
				422.5	
Current Assets	1,580,166	Total Charges	27,620,346	Average Wages	
Fixed Assets	22,276,404	Contract Allowance	1,264,424	21.08	
Other Assets	0	Operating Revenue	26,355,922	4.6%	
Total Assets	<u>23,856,570</u>	Operating Expense	<u>25,844,420</u>	95.4%	
Current Liabilities	-32,556,974	Operating Margin	511,502	98.1%	
Long Term Liabilities	16,196,773	Other Income	1,462,898	1.9%	
Total Equity	<u>40,216,771</u>	Other Expense	0	5.6%	
Total Liab. and Equity	<u>23,856,570</u>	Net Profit or Loss	<u>1,974,400</u>	0.0%	
				7.5%	
555296 REMINGTON CLUB HEALTH CENTER				Proprietary - Corporation	
REMINGTON CLUB HEALTH CENTER		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92128		CR Beds 405 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		82.0%	
Balance Sheet		Income Statement		Length of Stay	
				263.6	
Current Assets	585,453	Total Charges	23,458,101	Average Wages	
Fixed Assets	2,927,835	Contract Allowance	643,630	20.33	
Other Assets	76,100	Operating Revenue	22,814,471	2.7%	
Total Assets	<u>3,589,388</u>	Operating Expense	<u>19,486,254</u>	97.3%	
Current Liabilities	3,800,265	Operating Margin	3,328,217	85.4%	
Long Term Liabilities	105,227	Other Income	461,174	14.6%	
Total Equity	<u>-316,104</u>	Other Expense	0	2.0%	
Total Liab. and Equity	<u>3,589,388</u>	Net Profit or Loss	<u>3,789,397</u>	0.0%	
				16.6%	
				- 1,198.8%	

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056330 REO VISTA HEALTHCARE CENTER				Proprietary - Corporation	
REO VISTA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92139		CR Beds 162 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.0%	
Balance Sheet		Income Statement		Length of Stay 79.2	
Current Assets	77,099,443	Total Charges	18,740,090	Average Wages	24.33
Fixed Assets	380,657	Contract Allowance	2,480,318	13.2%	Skilled Nursing 72.6%
Other Assets	5,430,000	Operating Revenue	16,259,772	86.8%	Ancillary Service 27.4%
Total Assets	82,910,100	Operating Expense	15,793,191	97.1%	Current Ratio 1.2
Current Liabilities	61,838,991	Operating Margin	466,581	2.9%	Days to Collect 29.9
Long Term Liabilities	163,568	Other Income	1,440,566	8.9%	Avg Payment Days 57.7
Total Equity	20,907,541	Other Expense	0	0.0%	Depreciation Rate 115.7%
Total Liab. and Equity	82,910,100	Net Profit or Loss	1,907,147	11.7%	Return on Equity 9.1%
055213 RIALTO POST ACUTE CENTER				Proprietary - Corporation	
RIALTO POST ACUTE CENTER		12/31/2020 366 Days Settled			
RIALTO, CA 92376		CR Beds 177 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		74.4%	
Balance Sheet		Income Statement		Length of Stay 116.7	
Current Assets	2,293,535	Total Charges	19,743,908	Average Wages	22.83
Fixed Assets	10,430	Contract Allowance	3,459,033	17.5%	Skilled Nursing 75.5%
Other Assets	12,240,019	Operating Revenue	16,284,875	82.5%	Ancillary Service 24.5%
Total Assets	14,543,984	Operating Expense	16,169,476	99.3%	Current Ratio 0.3
Current Liabilities	7,401,061	Operating Margin	115,399	0.7%	Days to Collect 11.5
Long Term Liabilities	474,684	Other Income	1,389,869	8.5%	Avg Payment Days 106.2
Total Equity	6,668,239	Other Expense	0	0.0%	Depreciation Rate 11,926.9%
Total Liab. and Equity	14,543,984	Net Profit or Loss	1,496,158	9.2%	Return on Equity 22.4%

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555735 RICHMOND POST ACUTE CARE		Proprietary - Corporation	
RICHMOND POST ACUTE CARE		12/31/2020 366 Days Settled	
RICHMOND, CA 94804		CR Beds 34 POS Beds 0	
CONTRA COSTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	86.0%
Balance Sheet		Income Statement	
Current Assets	2,532,496	Total Charges	6,301,454
Fixed Assets	31,680	Contract Allowance	268,041
Other Assets	0	Operating Revenue	6,033,413
Total Assets	2,564,176	Operating Expense	4,762,984
Current Liabilities	396,687	Operating Margin	1,270,429
Long Term Liabilities	221,313	Other Income	636,477
Total Equity	1,946,176	Other Expense	0
Total Liab. and Equity	2,564,176	Net Profit or Loss	1,906,906
		4.3%	Skilled Nursing 72.0%
		95.7%	Ancillary Service 28.0%
		78.9%	Current Ratio 6.4
		21.1%	Days to Collect 123.0
		10.5%	Avg Payment Days 29.5
		0.0%	Depreciation Rate 158.3%
		31.6%	Return on Equity 98.0%

555162 RIMROCK VILLA CONVALESCENT HOSPITAL		Proprietary - Corporation	
RIMROCK VILLA CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled	
BARSTOW, CA 92311		CR Beds 59 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	65.8%
Balance Sheet		Income Statement	
Current Assets	1,001,997	Total Charges	4,623,548
Fixed Assets	659,868	Contract Allowance	0
Other Assets	261,630	Operating Revenue	4,623,548
Total Assets	1,923,495	Operating Expense	4,928,915
Current Liabilities	679,831	Operating Margin	-305,367
Long Term Liabilities	856,004	Other Income	861,700
Total Equity	387,660	Other Expense	0
Total Liab. and Equity	1,923,495	Net Profit or Loss	556,333
		100.0%	Skilled Nursing 75.9%
		106.6%	Ancillary Service 24.1%
		-6.6%	Current Ratio 1.5
		18.6%	Days to Collect 35.1
		0.0%	Avg Payment Days 16.4
		12.0%	Depreciation Rate 15.1%
			Return on Equity 143.5%

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055906 RINALDI CONVALESCENT HOSPITAL				Proprietary - Other	
RINALDI CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
GRANADA HILLS, CA 91344		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		77.6%	
Balance Sheet		Income Statement		Length of Stay 49.5	
Current Assets	3,963,609	Total Charges	11,872,969	Average Wages 26.86	
Fixed Assets	462,405	Contract Allowance	-1,016,488	-8.6%	Skilled Nursing 63.9%
Other Assets	1,141,865	Operating Revenue	12,889,457	108.6%	
Total Assets	<u>5,567,879</u>	Operating Expense	<u>11,360,538</u>	88.1%	
Current Liabilities	1,240,554	Operating Margin	1,528,919	11.9%	
Long Term Liabilities	0	Other Income	821,915	6.4%	
Total Equity	<u>4,327,325</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>5,567,879</u>	Net Profit or Loss	<u>2,350,834</u>	18.2%	
056487 RIO HONDO SUBACUTE & NURSING CENTER				Proprietary - Other	
RIO HONDO SUBACUTE & NURSING CENTER		12/31/2020 366 Days Settled			
MONTEBELLO, CA 90640		CR Beds 200 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay 157.0	
Current Assets	4,345,571	Total Charges	37,936,160	Average Wages 31.11	
Fixed Assets	41,237	Contract Allowance	9,157,326	24.1%	
Other Assets	25,063,119	Operating Revenue	28,778,834	75.9%	
Total Assets	<u>29,449,927</u>	Operating Expense	<u>25,843,471</u>	89.8%	
Current Liabilities	4,778,511	Operating Margin	2,935,363	10.2%	
Long Term Liabilities	20,549,675	Other Income	1,006,030	3.5%	
Total Equity	<u>4,121,741</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>29,449,927</u>	Net Profit or Loss	<u>3,941,393</u>	13.7%	
				Return on Equity 95.6%	

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055887 RIVER BEND NURSING CENTER				Proprietary - Other	
RIVER BEND NURSING CENTER		12/31/2020 366 Days Settled			
WEST SACRAMENTO, CA 95691		CR Beds 99 POS Beds 0			
YOLO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.7%	
Balance Sheet		Income Statement		Length of Stay 140.3	
Current Assets	9,832,366	Total Charges	20,944,493	Average Wages	27.21
Fixed Assets	36,618	Contract Allowance	4,137,845	19.8% Skilled Nursing	83.8%
Other Assets	0	Operating Revenue	16,806,648	80.2% Ancillary Service	16.2%
Total Assets	9,868,984	Operating Expense	16,191,563	96.3% Current Ratio	2.0
Current Liabilities	4,952,778	Operating Margin	615,085	3.7% Days to Collect	134.0
Long Term Liabilities	1,929,158	Other Income	1,315,082	7.8% Avg Payment Days	75.6
Total Equity	2,987,048	Other Expense	0	0.0% Depreciation Rate	2,505.6%
Total Liab. and Equity	9,868,984	Net Profit or Loss	1,930,167	11.5% Return on Equity	64.6%
056101 RIVER POINTE POST-ACUTE				Proprietary - Other	
RIVER POINTE POST-ACUTE		12/31/2020 366 Days Settled			
CARMICHAEL, CA 95608		CR Beds 112 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		84.5%	
Balance Sheet		Income Statement		Length of Stay 55.1	
Current Assets	3,530,327	Total Charges	18,470,252	Average Wages	26.44
Fixed Assets	415,663	Contract Allowance	4,058,110	22.0% Skilled Nursing	70.5%
Other Assets	19,245	Operating Revenue	14,412,142	78.0% Ancillary Service	29.5%
Total Assets	3,965,235	Operating Expense	14,466,643	100.4% Current Ratio	1.5
Current Liabilities	2,377,052	Operating Margin	-54,501	-0.4% Days to Collect	40.6
Long Term Liabilities	-80,371	Other Income	749,059	5.2% Avg Payment Days	22.2
Total Equity	1,668,554	Other Expense	0	0.0% Depreciation Rate	132.7%
Total Liab. and Equity	3,965,235	Net Profit or Loss	694,558	4.8% Return on Equity	41.6%

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555535 RIVER VALLEY CARE CENTER				Proprietary - Corporation	
RIVER VALLEY CARE CENTER		12/31/2020 366 Days Settled			
LIVE OAK, CA 95953		CR Beds 99 POS Beds 0			
SUTTER		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		86.0%	
		Length of Stay		294.0	
		Average Wages		20.37	
		6.7% Skilled Nursing		87.2%	
		93.3% Ancillary Service		12.8%	
		97.6% Current Ratio		1.0	
		2.4% Days to Collect		39.7	
		3.1% Avg Payment Days		102.9	
		0.0% Depreciation Rate		78.4%	
		5.6% Return on Equity		24.5%	
<hr/>					
055656 RIVERSIDE CONVALESCENT HOSPITAL				Proprietary - Corporation	
RIVERSIDE CONVALESCENT HOSPITAL		3/31/2020 366 Days Settled			
CHICO, CA 95926		CR Beds 99 POS Beds 0			
BUTTE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		92.6%	
		Length of Stay		78.7	
		Average Wages		23.99	
		33.1% Skilled Nursing		69.2%	
		66.9% Ancillary Service		30.8%	
		98.0% Current Ratio		1.0	
		2.0% Days to Collect		34.5	
		1.1% Avg Payment Days		155.7	
		0.0% Depreciation Rate		195.0%	
		3.1% Return on Equity		-16.0%	

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555884 RIVERSIDE HEIGHTS HEALTHCARE CENTER, LLC				Proprietary - Other	
RIVERSIDE HEIGHTS HEALTHCARE CENTER, LLC		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92509		CR Beds 70 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		93.4%	
Balance Sheet		Income Statement		Length of Stay	
				188.4	
Current Assets	4,435,143	Total Charges	7,789,645	Average Wages	
Fixed Assets	31,471	Contract Allowance	-239,507	22.42	
Other Assets	0	Operating Revenue	8,029,152	85.3%	
Total Assets	4,466,614	Operating Expense	6,924,230	14.7%	
Current Liabilities	329,741	Operating Margin	1,104,922	Current Ratio	
Long Term Liabilities	2,169,874	Other Income	27,646	13.5	
Total Equity	1,966,999	Other Expense	0	19.3	
Total Liab. and Equity	4,466,614	Net Profit or Loss	1,132,568	(1.5)	
				Depreciation Rate	
				1,626.7%	
				Return on Equity	
				57.6%	
555330 RIVERSIDE POSTACUTE CARE				Proprietary - Corporation	
RIVERSIDE POSTACUTE CARE		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92509		CR Beds 188 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		78.3%	
Balance Sheet		Income Statement		Length of Stay	
				153.6	
Current Assets	9,587,393	Total Charges	17,067,992	Average Wages	
Fixed Assets	96,075	Contract Allowance	-2,688,119	21.23	
Other Assets	404,576	Operating Revenue	19,756,111	76.2%	
Total Assets	10,088,044	Operating Expense	19,889,471	23.8%	
Current Liabilities	6,463,577	Operating Margin	-133,360	Current Ratio	
Long Term Liabilities	2,015,000	Other Income	3,403,495	1.5	
Total Equity	1,609,467	Other Expense	0	132.2	
Total Liab. and Equity	10,088,044	Net Profit or Loss	3,270,135	23.5	
				Depreciation Rate	
				126.2%	
				Return on Equity	
				203.2%	

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555404 RIVERSIDE VILLAGE HEALTHCARE CENTER				Proprietary - Other	
RIVERSIDE VILLAGE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92518		CR Beds 59 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
NORIDIAN		Occupancy Rate		79.5%	
Balance Sheet		Income Statement		Length of Stay 30.5	
Current Assets	4,335,640	Total Charges	8,335,036	Average Wages	23.96
Fixed Assets	22,152	Contract Allowance	1,031,185	12.4%	Skilled Nursing 60.2%
Other Assets	0	Operating Revenue	7,303,851	87.6%	Ancillary Service 39.8%
Total Assets	4,357,792	Operating Expense	7,661,911	104.9%	Current Ratio 1.9
Current Liabilities	2,293,092	Operating Margin	-358,060	-4.9%	Days to Collect 113.7
Long Term Liabilities	1,637,870	Other Income	680,184	9.3%	Avg Payment Days 52.2
Total Equity	426,830	Other Expense	0	0.0%	Depreciation Rate 3,494.5%
Total Liab. and Equity	4,357,792	Net Profit or Loss	322,124	4.4%	Return on Equity 75.5%
555017 RIVERWALK POST ACUTE				Proprietary - Partnership	
RIVERWALK POST ACUTE		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92503		CR Beds 146 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		87.6%	
Balance Sheet		Income Statement		Length of Stay 69.4	
Current Assets	10,243,662	Total Charges	24,789,521	Average Wages	25.71
Fixed Assets	195,410	Contract Allowance	6,276,639	25.3%	Skilled Nursing 67.2%
Other Assets	145,552	Operating Revenue	18,512,882	74.7%	Ancillary Service 32.8%
Total Assets	10,584,624	Operating Expense	17,235,257	93.1%	Current Ratio 4.0
Current Liabilities	2,542,944	Operating Margin	1,277,625	6.9%	Days to Collect 200.3
Long Term Liabilities	342,664	Other Income	1,443,755	7.8%	Avg Payment Days 24.6
Total Equity	7,699,016	Other Expense	0	0.0%	Depreciation Rate 610.1%
Total Liab. and Equity	10,584,624	Net Profit or Loss	2,721,380	14.7%	Return on Equity 35.3%

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555496 RIVERWOOD HEALTH CARE				Proprietary - Other	
RIVERWOOD HEALTH CARE		12/31/2020 366 Days Settled			
STOCKTON, CA 95210		CR Beds 99 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		76.8%	
Balance Sheet		Income Statement		Length of Stay 70.8	
Current Assets	1,609,124	Total Charges	10,975,618	Average Wages	22.72
Fixed Assets	711,424	Contract Allowance	167,774	1.5% Skilled Nursing	69.1%
Other Assets	3,578,979	Operating Revenue	10,807,844	98.5% Ancillary Service	30.9%
Total Assets	5,899,527	Operating Expense	9,833,488	91.0% Current Ratio	0.9
Current Liabilities	1,890,180	Operating Margin	974,356	9.0% Days to Collect	49.9
Long Term Liabilities	0	Other Income	341,837	3.2% Avg Payment Days	21.8
Total Equity	4,009,347	Other Expense	0	0.0% Depreciation Rate	45.9%
Total Liab. and Equity	5,899,527	Net Profit or Loss	1,316,193	12.2% Return on Equity	32.8%
055045 RIVIERA HEALTHCARE CENTER				Nonprofit - Other	
RIVIERA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
PICO RIVERA, CA 90660		CR Beds 154 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		79.6%	
Balance Sheet		Income Statement		Length of Stay 83.1	
Current Assets	5,622,538	Total Charges	17,243,583	Average Wages	26.38
Fixed Assets	1,095,235	Contract Allowance	923,365	5.4% Skilled Nursing	78.4%
Other Assets	814,019	Operating Revenue	16,320,218	94.6% Ancillary Service	21.6%
Total Assets	7,531,792	Operating Expense	15,729,497	96.4% Current Ratio	0.9
Current Liabilities	5,967,615	Operating Margin	590,721	3.6% Days to Collect	46.2
Long Term Liabilities	16,544	Other Income	297,427	1.8% Avg Payment Days	27.6
Total Equity	1,547,633	Other Expense	0	0.0% Depreciation Rate	42.5%
Total Liab. and Equity	7,531,792	Net Profit or Loss	888,148	5.4% Return on Equity	57.4%

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055446 ROCK CREEK CARE CENTER		Proprietary - Corporation	
ROCK CREEK CARE CENTER		12/31/2020 366 Days Settled	
AUBURN, CA 95603		CR Beds 84 POS Beds 0	
PLACER		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 76.7%	
Balance Sheet		Income Statement	
Current Assets	33,669,767	Total Charges	9,443,935
Fixed Assets	356,183	Contract Allowance	1,514,700
Other Assets	1,210,000	Operating Revenue	7,929,235
Total Assets	<u>35,235,950</u>	Operating Expense	8,420,864
Current Liabilities	31,793,331	Operating Margin	-491,629
Long Term Liabilities	188,447	Other Income	460,353
Total Equity	3,254,172	Other Expense	0
Total Liab. and Equity	<u>35,235,950</u>	Net Profit or Loss	<u>(31,276)</u>
		16.0%	Skilled Nursing 87.7%
		84.0%	Ancillary Service 12.3%
		106.2%	Current Ratio 1.1
		-6.2%	Days to Collect 91.8
		5.8%	Avg Payment Days 51.3
		0.0%	Depreciation Rate 57.1%
		-0.4%	Return on Equity -1.0%

055499 ROCKY POINT CARE CENTER		Proprietary - Corporation	
ROCKY POINT CARE CENTER		12/31/2020 366 Days Settled	
LAKEPORT, CA 95453		CR Beds 90 POS Beds 0	
LAKE		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 62.9%	
Balance Sheet		Income Statement	
Current Assets	26,942,552	Total Charges	7,664,388
Fixed Assets	1,067,285	Contract Allowance	-50,725
Other Assets	1,110,000	Operating Revenue	7,715,113
Total Assets	<u>29,119,837</u>	Operating Expense	8,299,071
Current Liabilities	29,441,094	Operating Margin	-583,958
Long Term Liabilities	589,484	Other Income	226,793
Total Equity	-910,741	Other Expense	0
Total Liab. and Equity	<u>29,119,837</u>	Net Profit or Loss	<u>(357,165)</u>
		-0.7%	Skilled Nursing 77.4%
		100.7%	Ancillary Service 22.6%
		107.6%	Current Ratio 0.9
		-7.6%	Days to Collect 41.2
		2.9%	Avg Payment Days 55.9
		0.0%	Depreciation Rate 30.3%
		-4.6%	Return on Equity 39.2%

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555892 ROLLING HILLS CARE CENTER				Proprietary - Other		
ROLLING HILLS CARE CENTER		12/31/2020 366 Days Settled				
SELMA, CA 93662				CR Beds 34 POS Beds 0		
FRESNO		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	84.2%	
Balance Sheet		Income Statement		Length of Stay	81.8	
Current Assets	1,637,786	Total Charges	3,113,695	Average Wages	22.19	
Fixed Assets	53,336	Contract Allowance	-679,673	-21.8%	Skilled Nursing	81.4%
Other Assets	593,287	Operating Revenue	3,793,368	121.8%	Ancillary Service	18.6%
Total Assets	<u>2,284,409</u>	Operating Expense	3,823,724	100.8%	Current Ratio	1.3
Current Liabilities	1,220,892	Operating Margin	-30,356	-0.8%	Days to Collect	51.7
Long Term Liabilities	1,048,223	Other Income	304,028	8.0%	Avg Payment Days	56.3
Total Equity	15,294	Other Expense	0	0.0%	Depreciation Rate	316.8%
Total Liab. and Equity	<u>2,284,409</u>	Net Profit or Loss	<u>273,672</u>	7.2%	Return on Equity	1,789.4%
055862 ROSE GARDEN HEALTHCARE CENTER				Proprietary - Corporation		
ROSE GARDEN HEALTHCARE CENTER		12/31/2020 275 Days Settled				
PASADENA, CA 91103				CR Beds 95 POS Beds 0		
LOS ANGELES		Key Performance Ind.				
Noridian (AS, GU, HI, NV)				Occupancy Rate	80.9%	
Balance Sheet		Income Statement		Length of Stay	271.5	
Current Assets	1,812,587	Total Charges	4,925,908	Average Wages	22.70	
Fixed Assets	0	Contract Allowance	657,576	13.3%	Skilled Nursing	78.7%
Other Assets	2,837,332	Operating Revenue	4,268,332	86.7%	Ancillary Service	21.3%
Total Assets	<u>4,649,919</u>	Operating Expense	4,656,954	109.1%	Current Ratio	0.3
Current Liabilities	6,361,359	Operating Margin	-388,622	-9.1%	Days to Collect	166.6
Long Term Liabilities	1,168,444	Other Income	120,325	2.8%	Avg Payment Days	453.2
Total Equity	-2,879,884	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	<u>4,649,919</u>	Net Profit or Loss	<u>(268,297)</u>	-6.3%	Return on Equity	9.3%

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055862 ROSE GARDEN HEALTHCARE CENTER				Proprietary - Corporation	
ROSE GARDEN HEALTHCARE CENTER		12/31/2020 275 Days Settled			
PASADENA, CA 91103		3/31/2020 152 Days Settled		CR Beds 95 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		65.8%	
Balance Sheet		Income Statement		Length of Stay 354.2	
Current Assets	3,070,693	Total Charges	7,076,028	Average Wages 22.70	
Fixed Assets	0	Contract Allowance	1,104,384	15.6%	Skilled Nursing 85.4%
Other Assets	0	Operating Revenue	5,971,644	84.4%	Ancillary Service 14.6%
Total Assets	<u>3,070,693</u>	Operating Expense	5,775,671	96.7%	Current Ratio 6.0
Current Liabilities	515,194	Operating Margin	195,973	3.3%	Days to Collect 52.7
Long Term Liabilities	1,439,962	Other Income	1,421,665	23.8%	Avg Payment Days 38.1
Total Equity	<u>1,115,537</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>3,070,693</u>	Net Profit or Loss	<u>1,582,831</u>	26.5%	Return on Equity 141.9%

056104 ROSE VILLA HEALTH CARE CENTER				Proprietary - Corporation	
ROSE VILLA HEALTH CARE CENTER		12/31/2020 366 Days Settled			
BELLFLOWER, CA 90706		3/31/2020 152 Days Settled		CR Beds 53 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay 82.4	
Current Assets	10,814,796	Total Charges	9,287,819	Average Wages 26.83	
Fixed Assets	1,622,526	Contract Allowance	0	0.0%	Skilled Nursing 70.1%
Other Assets	3,497,287	Operating Revenue	9,287,819	100.0%	Ancillary Service 29.9%
Total Assets	<u>15,934,609</u>	Operating Expense	7,315,020	78.8%	Current Ratio 4.5
Current Liabilities	2,414,820	Operating Margin	1,972,799	21.2%	Days to Collect 44.3
Long Term Liabilities	3,485,310	Other Income	3,310	0.0%	Avg Payment Days 28.4
Total Equity	<u>10,034,479</u>	Other Expense	0	0.0%	Depreciation Rate 22.3%
Total Liab. and Equity	<u>15,934,609</u>	Net Profit or Loss	<u>1,976,109</u>	21.3%	Return on Equity 19.7%

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055072 ROSECRANS CARE CENTER				Proprietary - Corporation	
ROSECRANS CARE CENTER		12/31/2020 366 Days Settled			
GARDENA, CA 90247		CR Beds 113 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.0%	
Balance Sheet		Income Statement		Length of Stay 114.8	
Current Assets	3,964,213	Total Charges	12,946,737	Average Wages 23.81	
Fixed Assets	241,274	Contract Allowance	305,340	2.4% Skilled Nursing 75.6%	
Other Assets	1,477,789	Operating Revenue	12,641,397	97.6% Ancillary Service 24.4%	
Total Assets	<u>5,683,276</u>	Operating Expense	12,070,414	95.5% Current Ratio 0.6	
Current Liabilities	6,278,097	Operating Margin	570,983	4.5% Days to Collect 67.7	
Long Term Liabilities	-690,387	Other Income	63,116	0.5% Avg Payment Days 31.8	
Total Equity	95,566	Other Expense	0	0.0% Depreciation Rate 84.5%	
Total Liab. and Equity	<u>5,683,276</u>	Net Profit or Loss	<u>634,099</u>	5.0% Return on Equity 663.5%	

055886 ROSEVILLE CARE CENTER				Proprietary - Corporation	
ROSEVILLE CARE CENTER		12/31/2020 366 Days Settled			
ROSEVILLE, CA 95661		CR Beds 210 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		71.9%	
Balance Sheet		Income Statement		Length of Stay 76.6	
Current Assets	96,406,266	Total Charges	26,966,180	Average Wages 26.88	
Fixed Assets	264,209	Contract Allowance	3,850,230	14.3% Skilled Nursing 78.5%	
Other Assets	2,860,000	Operating Revenue	23,115,950	85.7% Ancillary Service 21.5%	
Total Assets	<u>99,530,475</u>	Operating Expense	22,003,734	95.2% Current Ratio 1.2	
Current Liabilities	77,662,015	Operating Margin	1,112,216	4.8% Days to Collect 52.7	
Long Term Liabilities	1,691,220	Other Income	988,381	4.3% Avg Payment Days 58.4	
Total Equity	20,177,240	Other Expense	0	0.0% Depreciation Rate 192.6%	
Total Liab. and Equity	<u>99,530,475</u>	Net Profit or Loss	<u>2,100,597</u>	9.1% Return on Equity 10.4%	

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056139 ROSEVILLE POINT HEALTH & WELLNESS CENTER				Proprietary - Other	
ROSEVILLE POINT HEALTH & WELLNESS CENTER 8/31/2020 366 Days Settled					
ROSEVILLE, CA 95661				CR Beds 98 POS Beds 0	
PLACER				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 85.8%	
Balance Sheet		Income Statement		Length of Stay 80.6	
Current Assets	2,315,856	Total Charges	13,933,904	Average Wages 27.76	
Fixed Assets	850,378	Contract Allowance	2,921,522	21.0%	Skilled Nursing 63.2%
Other Assets	686,333	Operating Revenue	11,012,382	79.0%	Ancillary Service 36.8%
Total Assets	<u>3,852,567</u>	Operating Expense	11,806,294	107.2%	Current Ratio 1.1
Current Liabilities	2,092,232	Operating Margin	-793,912	-7.2%	Days to Collect (31.6)
Long Term Liabilities	-2,850,000	Other Income	169,703	1.5%	Avg Payment Days 90.8
Total Equity	4,610,335	Other Expense	0	0.0%	Depreciation Rate 74.7%
Total Liab. and Equity	<u>3,852,567</u>	Net Profit or Loss	<u>(624,209)</u>	-5.7%	Return on Equity -13.5%
555116 ROSEWOOD HEALTH FACILITY				Nonprofit - Other	
ROSEWOOD HEALTH FACILITY 12/31/2020 366 Days Settled					
BAKERSFIELD, CA 93309				CR Beds 264 POS Beds 0	
KERN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 80.8%	
Balance Sheet		Income Statement		Length of Stay 179.0	
Current Assets	1,919,031	Total Charges	18,483,412	Average Wages 21.01	
Fixed Assets	10,418,046	Contract Allowance	1,709,740	9.3%	Skilled Nursing 40.1%
Other Assets	0	Operating Revenue	16,773,672	90.7%	Ancillary Service 16.2%
Total Assets	<u>12,337,077</u>	Operating Expense	19,148,368	114.2%	Current Ratio 0.1
Current Liabilities	22,886,032	Operating Margin	-2,374,696	-14.2%	Days to Collect 39.5
Long Term Liabilities	10,355,596	Other Income	1,042,840	6.2%	Avg Payment Days 12.3
Total Equity	-20,904,551	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	<u>12,337,077</u>	Net Profit or Loss	<u>(1,331,856)</u>	-7.9%	Return on Equity 6.4%

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555718 ROWNTREE GARDENS				Nonprofit - Other	
ROWNTREE GARDENS		12/31/2020 366 Days Settled			
STANTON, CA 90680		CR Beds 268 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.8%	
Balance Sheet		Income Statement		Length of Stay	
				350.5	
Current Assets	3,229,461	Total Charges	15,522,422	Average Wages	
Fixed Assets	7,741,086	Contract Allowance	-360,011	-2.3%	
Other Assets	2,224,825	Operating Revenue	15,882,433	102.3%	
Total Assets	<u>13,195,372</u>	Operating Expense	<u>20,649,894</u>	130.0%	
Current Liabilities	2,183,790	Operating Margin	-4,767,461	-30.0%	
Long Term Liabilities	6,087,384	Other Income	6,171,247	38.9%	
Total Equity	<u>4,924,198</u>	Other Expense	<u>0</u>	0.0%	
Total Liab. and Equity	<u>13,195,372</u>	Net Profit or Loss	<u>1,403,786</u>	8.8%	
				Return on Equity	
				28.5%	
055041 ROYAL CARE SKILLED NURSING CTR				Proprietary - Corporation	
ROYAL CARE SKILLED NURSING CTR		12/31/2020 366 Days Settled			
LONG BEACH, CA 90806		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.4%	
Balance Sheet		Income Statement		Length of Stay	
				82.0	
Current Assets	3,697,842	Total Charges	7,510,269	Average Wages	
Fixed Assets	13,672	Contract Allowance	-873,685	-11.6%	
Other Assets	1,705	Operating Revenue	8,383,954	111.6%	
Total Assets	<u>3,713,219</u>	Operating Expense	<u>9,249,662</u>	110.3%	
Current Liabilities	-1,681,589	Operating Margin	-865,708	-10.3%	
Long Term Liabilities	0	Other Income	758,528	9.0%	
Total Equity	<u>5,394,808</u>	Other Expense	<u>0</u>	0.0%	
Total Liab. and Equity	<u>3,713,219</u>	Net Profit or Loss	<u>(107,180)</u>	-1.3%	
				Return on Equity	
				-2.0%	

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055818 ROYAL GARDENS HEALTHCARE				Proprietary - Corporation	
ROYAL GARDENS HEALTHCARE		12/31/2020 366 Days Settled			
ALHAMBRA, CA 91803		CR Beds 43 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		68.0%	
Balance Sheet		Income Statement		Length of Stay 57.2	
Current Assets	1,384,321	Total Charges	4,488,227	Average Wages	22.52
Fixed Assets	31,557	Contract Allowance	472,689	10.5% Skilled Nursing	71.6%
Other Assets	711,976	Operating Revenue	4,015,538	89.5% Ancillary Service	28.4%
Total Assets	2,127,854	Operating Expense	5,072,324	126.3% Current Ratio	0.4
Current Liabilities	3,177,654	Operating Margin	-1,056,786	-26.3% Days to Collect	6.3
Long Term Liabilities	84,060	Other Income	396,348	9.9% Avg Payment Days	24.2
Total Equity	-1,133,860	Other Expense	0	0.0% Depreciation Rate	1,094.6%
Total Liab. and Equity	2,127,854	Net Profit or Loss	(662,838)	-16.5% Return on Equity	58.5%
555348 ROYAL OAKS CARE CENTER				Proprietary - Corporation	
ROYAL OAKS CARE CENTER		12/31/2020 366 Days Settled			
LYNWOOD, CA 90262		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.9%	
Balance Sheet		Income Statement		Length of Stay 174.3	
Current Assets	3,325,660	Total Charges	11,841,168	Average Wages	26.31
Fixed Assets	26,485	Contract Allowance	716,900	6.1% Skilled Nursing	68.0%
Other Assets	0	Operating Revenue	11,124,268	93.9% Ancillary Service	32.0%
Total Assets	3,352,145	Operating Expense	11,322,197	101.8% Current Ratio	0.6
Current Liabilities	5,515,969	Operating Margin	-197,929	-1.8% Days to Collect	78.1
Long Term Liabilities	0	Other Income	305,634	2.7% Avg Payment Days	107.6
Total Equity	-2,163,824	Other Expense	0	0.0% Depreciation Rate	2,137.4%
Total Liab. and Equity	3,352,145	Net Profit or Loss	107,705	1.0% Return on Equity	-5.0%

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555503 ROYAL OAKS MANOR-BRADBURY OAKS				Nonprofit - Other		
ROYAL OAKS MANOR-BRADBURY OAKS				12/31/2020 366 Days Settled		
DUARTE, CA 91010				CR Beds 229 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
BLUE CROSS (CALIFORNIA)				Occupancy Rate	100.9%	
Balance Sheet		Income Statement		Length of Stay	474.9	
Current Assets	1,152,286	Total Charges	18,025,120	Average Wages	21.94	
Fixed Assets	27,498,836	Contract Allowance	388,007	2.2%	Skilled Nursing	27.0%
Other Assets	0	Operating Revenue	17,637,113	97.8%	Ancillary Service	4.7%
Total Assets	28,651,122	Operating Expense	20,959,994	118.8%	Current Ratio	0.1
Current Liabilities	13,315,780	Operating Margin	-3,322,881	-18.8%	Days to Collect	20.4
Long Term Liabilities	22,374,305	Other Income	892,823	5.1%	Avg Payment Days	13.8
Total Equity	-7,038,963	Other Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	28,651,122	Net Profit or Loss	(2,430,058)	-13.8%	Return on Equity	34.5%
055899 ROYAL PALMS POST ACUTE				Proprietary - Corporation		
ROYAL PALMS POST ACUTE				12/31/2020 366 Days Settled		
GLENDALE, CA 91204				CR Beds 140 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
BLUE CROSS (CALIFORNIA)				Occupancy Rate	79.8%	
Balance Sheet		Income Statement		Length of Stay	93.4	
Current Assets	2,354,447	Total Charges	18,117,337	Average Wages	23.48	
Fixed Assets	31,125	Contract Allowance	3,450,572	19.0%	Skilled Nursing	67.6%
Other Assets	2,216,262	Operating Revenue	14,666,765	81.0%	Ancillary Service	32.4%
Total Assets	4,601,834	Operating Expense	14,560,090	99.3%	Current Ratio	1.1
Current Liabilities	2,148,262	Operating Margin	106,675	0.7%	Days to Collect	0.1
Long Term Liabilities	2,793,062	Other Income	527,583	3.6%	Avg Payment Days	48.6
Total Equity	-339,490	Other Expense	0	0.0%	Depreciation Rate	3,161.7%
Total Liab. and Equity	4,601,834	Net Profit or Loss	633,406	4.3%	Return on Equity	-186.6%

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055541 ROYAL TERRACE HEALTHCARE				Proprietary - Corporation	
ROYAL TERRACE HEALTHCARE		12/31/2020 366 Days Settled			
DUARTE, CA 91010		CR Beds 58 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		72.6%	
Balance Sheet		Income Statement		Length of Stay 148.2	
Current Assets	1,103,314	Total Charges	5,919,371	Average Wages	22.16
Fixed Assets	22,851	Contract Allowance	703,568	11.9%	Skilled Nursing 70.3%
Other Assets	437,773	Operating Revenue	5,215,803	88.1%	Ancillary Service 29.7%
Total Assets	1,563,938	Operating Expense	6,453,890	123.7%	Current Ratio 0.3
Current Liabilities	3,268,381	Operating Margin	-1,238,087	-23.7%	Days to Collect 34.7
Long Term Liabilities	1,334,745	Other Income	400,302	7.7%	Avg Payment Days 28.8
Total Equity	-3,039,188	Other Expense	0	0.0%	Depreciation Rate 1,962.8%
Total Liab. and Equity	1,563,938	Net Profit or Loss	(851,714)	-16.3%	Return on Equity 28.0%
055105 ROYAL VISTA CARE CENTER				Proprietary - Corporation	
ROYAL VISTA CARE CENTER		12/31/2020 366 Days Settled			
SAN GABRIEL, CA 91776		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (TENNESSEE)		Occupancy Rate		60.5%	
Balance Sheet		Income Statement		Length of Stay 168.5	
Current Assets	6,192,904	Total Charges	6,087,313	Average Wages	26.59
Fixed Assets	76,627	Contract Allowance	-321,868	-5.3%	Skilled Nursing 83.3%
Other Assets	0	Operating Revenue	6,409,181	105.3%	Ancillary Service 16.7%
Total Assets	6,269,531	Operating Expense	7,535,073	117.6%	Current Ratio 2.7
Current Liabilities	2,309,350	Operating Margin	-1,125,892	-17.6%	Days to Collect 106.6
Long Term Liabilities	0	Other Income	130	0.0%	Avg Payment Days 91.4
Total Equity	3,960,181	Other Expense	0	0.0%	Depreciation Rate 817.8%
Total Liab. and Equity	6,269,531	Net Profit or Loss	(1,157,740)	-18.1%	Return on Equity -29.2%

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056073 SACRAMENTO POST-ACUTE				Proprietary - Corporation	
SACRAMENTO POST-ACUTE		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95841		CR Beds 99 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		83.9%	
Balance Sheet		Income Statement		Length of Stay	
				103.5	
Current Assets	60,311,449	Total Charges	20,938,181	Average Wages	
Fixed Assets	2,923,568	Contract Allowance	5,332,526	28.30	
Other Assets	3,270,000	Operating Revenue	15,605,655	25.5%	
Total Assets	66,505,017	Operating Expense	14,599,219	74.5%	
Current Liabilities	56,540,371	Operating Margin	1,006,436	93.6%	
Long Term Liabilities	1,012,537	Other Income	261,976	6.4%	
Total Equity	8,952,109	Other Expense	0	1.7%	
Total Liab. and Equity	66,505,017	Net Profit or Loss	1,268,412	0.0%	
				8.1%	
				Return on Equity	
				14.2%	
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555119 SAINT VINCENT HEALTHCARE				Proprietary - Corporation	
SAINT VINCENT HEALTHCARE		12/31/2020 366 Days Settled			
PASADENA, CA 91103		CR Beds 78 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		88.0%	
Balance Sheet		Income Statement		Length of Stay	
				330.6	
Current Assets	4,057,808	Total Charges	9,667,831	Average Wages	
Fixed Assets	67,758	Contract Allowance	-1,609,500	25.96	
Other Assets	815,058	Operating Revenue	11,277,331	-16.6%	
Total Assets	4,940,624	Operating Expense	8,994,068	116.6%	
Current Liabilities	2,288,077	Operating Margin	2,283,263	79.8%	
Long Term Liabilities	0	Other Income	83,371	20.2%	
Total Equity	2,652,547	Other Expense	0	0.7%	
Total Liab. and Equity	4,940,624	Net Profit or Loss	2,366,634	0.0%	
				21.0%	
				Return on Equity	
				89.2%	

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555762 SAMARKAND SKILLED NURSING FACILITY				Nonprofit - Other	
SAMARKAND SKILLED NURSING FACILITY 9/30/2020 366 Days Settled					
SANTA BARBARA, CA 93105				CR Beds 63 POS Beds 0	
SANTA BARBARA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.4%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	11,832,572	Total Charges	9,633,742	Average Wages	26.27
Fixed Assets	6,880,827	Contract Allowance	0	0.0%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	9,633,742	100.0%	Ancillary Service 0.0%
Total Assets	<u>18,713,399</u>	Operating Expense	9,898,042	102.7%	Current Ratio 49.3
Current Liabilities	240,209	Operating Margin	-264,300	-2.7%	Days to Collect 33.0
Long Term Liabilities	18,649,746	Other Income	1,116,974	11.6%	Avg Payment Days 8.9
Total Equity	-176,556	Other Expense	0	0.0%	Depreciation Rate 9.0%
Total Liab. and Equity	<u>18,713,399</u>	Net Profit or Loss	<u>852,674</u>	8.9%	Return on Equity -482.9%
555276 SAN BRUNO SKILLED NURSING				Proprietary - Partnership	
SAN BRUNO SKILLED NURSING 12/31/2020 366 Days Settled					
SAN BRUNO, CA 94066				CR Beds 45 POS Beds 0	
SAN MATEO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 81.4%	
Balance Sheet		Income Statement		Length of Stay 74.9	
Current Assets	6,139,346	Total Charges	9,220,760	Average Wages	29.15
Fixed Assets	64,429	Contract Allowance	1,750,259	19.0%	Skilled Nursing 70.0%
Other Assets	0	Operating Revenue	7,470,501	81.0%	Ancillary Service 30.0%
Total Assets	<u>6,203,775</u>	Operating Expense	6,470,837	86.6%	Current Ratio 5.0
Current Liabilities	1,228,541	Operating Margin	999,664	13.4%	Days to Collect 296.6
Long Term Liabilities	380,739	Other Income	278,215	3.7%	Avg Payment Days 24.4
Total Equity	4,594,495	Other Expense	0	0.0%	Depreciation Rate 739.4%
Total Liab. and Equity	<u>6,203,775</u>	Net Profit or Loss	<u>1,277,879</u>	17.1%	Return on Equity 27.8%

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555659 SAN DIEGO POST-ACUTE CENTER				Proprietary - Corporation	
SAN DIEGO POST-ACUTE CENTER		12/31/2020 366 Days Settled			
EL CAJON, CA 92020		CR Beds 240 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NORIDIAN		Occupancy Rate		85.4%	
Balance Sheet		Income Statement		Length of Stay 186.1	
Current Assets	101,873,596	Total Charges	30,668,416	Average Wages 24.85	
Fixed Assets	1,793,705	Contract Allowance	6,627,434	21.6%	Skilled Nursing 73.2%
Other Assets	200,000	Operating Revenue	24,040,982	78.4%	Ancillary Service 26.8%
Total Assets	103,867,301	Operating Expense	25,372,011	105.5%	Current Ratio 1.0
Current Liabilities	103,159,797	Operating Margin	-1,331,029	-5.5%	Days to Collect 30.8
Long Term Liabilities	716,890	Other Income	1,100,610	4.6%	Avg Payment Days 85.1
Total Equity	-9,386	Other Expense	0	0.0%	Depreciation Rate 45.5%
Total Liab. and Equity	103,867,301	Net Profit or Loss	(230,419)	-1.0%	Return on Equity 2,454.9%
056272 SAN FRANCISCO HEALTH CARE				Proprietary - Corporation	
SAN FRANCISCO HEALTH CARE		12/31/2020 366 Days Settled			
SAN FRANCISCO, CA 94117		CR Beds 168 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		72.5%	
Balance Sheet		Income Statement		Length of Stay 121.5	
Current Assets	13,376,267	Total Charges	19,892,213	Average Wages 28.73	
Fixed Assets	89,935	Contract Allowance	1,805,067	9.1%	Skilled Nursing 89.3%
Other Assets	3,226,962	Operating Revenue	18,087,146	90.9%	Ancillary Service 10.7%
Total Assets	16,693,164	Operating Expense	16,555,736	91.5%	Current Ratio 4.3
Current Liabilities	3,144,351	Operating Margin	1,531,410	8.5%	Days to Collect 68.4
Long Term Liabilities	0	Other Income	1,250,198	6.9%	Avg Payment Days 29.5
Total Equity	13,548,813	Other Expense	0	0.0%	Depreciation Rate 216.4%
Total Liab. and Equity	16,693,164	Net Profit or Loss	2,781,608	15.4%	Return on Equity 20.5%

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056449 SAN FRANCISCO POST ACUTE				Proprietary - Partnership	
SAN FRANCISCO POST ACUTE		12/31/2020 366 Days Settled			
SAN FRANCISCO, CA 94112		CR Beds 53 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.9%	
Balance Sheet		Income Statement		Length of Stay	
				82.9	
Current Assets	11,359,261	Total Charges	11,559,007	Average Wages	30.67
Fixed Assets	183,411	Contract Allowance	989,860	8.6% Skilled Nursing	61.6%
Other Assets	0	Operating Revenue	10,569,147	91.4% Ancillary Service	38.4%
Total Assets	11,542,672	Operating Expense	8,832,036	83.6% Current Ratio	5.0
Current Liabilities	2,264,263	Operating Margin	1,737,111	16.4% Days to Collect	388.9
Long Term Liabilities	520,648	Other Income	384,024	3.6% Avg Payment Days	16.2
Total Equity	8,757,761	Other Expense	0	0.0% Depreciation Rate	324.8%
Total Liab. and Equity	11,542,672	Net Profit or Loss	2,121,685	20.1% Return on Equity	24.2%
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555728 SAN FRANCISCO TOWERS				Nonprofit - Other	
SAN FRANCISCO TOWERS		3/31/2020 366 Days Settled			
SAN FRANCISCO, CA 94109		CR Beds 309 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		95.8%	
Balance Sheet		Income Statement		Length of Stay	
				991.0	
Current Assets	1,670,473	Total Charges	24,127,689	Average Wages	26.15
Fixed Assets	89,157,505	Contract Allowance	931,041	3.9% Skilled Nursing	8.2%
Other Assets	4,854,821	Operating Revenue	23,196,648	96.1% Ancillary Service	7.4%
Total Assets	95,682,799	Operating Expense	29,299,701	126.3% Current Ratio	0.0
Current Liabilities	73,467,796	Operating Margin	-6,103,053	-26.3% Days to Collect	16.8
Long Term Liabilities	34,489,168	Other Income	10,273,025	44.3% Avg Payment Days	26.8
Total Equity	-12,274,165	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	95,682,799	Net Profit or Loss	3,970,670	17.1% Return on Equity	-32.3%

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055181 SAN GABRIEL CONV CENTER		Proprietary - Corporation	
SAN GABRIEL CONV CENTER		12/31/2020 366 Days Settled	
ROSEMEAD, CA 91770		CR Beds 151 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.4%
Balance Sheet		Income Statement	Length of Stay 81.0
Current Assets	5,928,233	Total Charges	20,697,725
Fixed Assets	6,703,275	Contract Allowance	4,696,386
Other Assets	600,000	Operating Revenue	16,001,339
Total Assets	13,231,508	Operating Expense	15,168,686
Current Liabilities	3,779,907	Operating Margin	832,653
Long Term Liabilities	0	Other Income	35,419
Total Equity	9,451,601	Other Expense	0
Total Liab. and Equity	13,231,508	Net Profit or Loss	868,072
		22.7%	Skilled Nursing 66.9%
		77.3%	Ancillary Service 33.1%
		94.8%	Current Ratio 1.6
		5.2%	Days to Collect 36.9
		0.2%	Avg Payment Days 22.7
		0.0%	Depreciation Rate 12.7%
		5.4%	Return on Equity 9.2%

055223 SAN JACINTO HEALTHCARE		Proprietary - Other	
SAN JACINTO HEALTHCARE		12/31/2020 366 Days Settled	
HEMET, CA 92543		CR Beds 99 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	67.5%
Balance Sheet		Income Statement	Length of Stay 114.4
Current Assets	1,713,646	Total Charges	9,828,766
Fixed Assets	484,710	Contract Allowance	1,530,020
Other Assets	0	Operating Revenue	8,298,746
Total Assets	2,198,356	Operating Expense	9,315,758
Current Liabilities	1,505,931	Operating Margin	-1,017,012
Long Term Liabilities	0	Other Income	622,872
Total Equity	692,425	Other Expense	0
Total Liab. and Equity	2,198,356	Net Profit or Loss	(394,141)
		15.6%	Skilled Nursing 75.6%
		84.4%	Ancillary Service 24.4%
		112.3%	Current Ratio 1.1
		-12.3%	Days to Collect 32.1
		7.5%	Avg Payment Days 36.6
		0.0%	Depreciation Rate 82.8%
		-4.7%	Return on Equity -56.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056294 SAN JOAQUIN NURSING CENTER AND REHABILITATION CENT				Proprietary - Partnership	
SAN JOAQUIN NURSING CENTER AND REHABILITATION CENT		12/31/2020 366 Days Settled			
BAKERSFIELD, CA 93301				CR Beds 99	POS Beds 0
KERN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	88.5%
Balance Sheet		Income Statement		Length of Stay	102.2
Current Assets	6,541,322	Total Charges	15,192,819	Average Wages	25.68
Fixed Assets	457,774	Contract Allowance	1,412,120	9.3% Skilled Nursing	56.4%
Other Assets	0	Operating Revenue	13,780,699	90.7% Ancillary Service	43.6%
Total Assets	6,999,096	Operating Expense	11,676,794	84.7% Current Ratio	3.2
Current Liabilities	2,069,274	Operating Margin	2,103,905	15.3% Days to Collect	170.6
Long Term Liabilities	479,840	Other Income	556,122	4.0% Avg Payment Days	23.4
Total Equity	4,449,982	Other Expense	0	0.0% Depreciation Rate	149.9%
Total Liab. and Equity	6,999,096	Net Profit or Loss	2,660,027	19.3% Return on Equity	59.8%
055388 SAN JOSE HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
SAN JOSE HEALTHCARE & WELLNESS CENTER		8/31/2020 366 Days Settled			
SAN JOSE, CA 95112				CR Beds 58	POS Beds 0
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	91.9%
Balance Sheet		Income Statement		Length of Stay	73.1
Current Assets	427,748	Total Charges	12,699,502	Average Wages	32.90
Fixed Assets	338,534	Contract Allowance	3,747,098	29.5% Skilled Nursing	68.2%
Other Assets	28,227	Operating Revenue	8,952,404	70.5% Ancillary Service	31.8%
Total Assets	794,509	Operating Expense	8,538,815	95.4% Current Ratio	(0.1)
Current Liabilities	-5,857,968	Operating Margin	413,589	4.6% Days to Collect	(32.7)
Long Term Liabilities	-100,000	Other Income	97,714	1.1% Avg Payment Days	146.8
Total Equity	6,752,477	Other Expense	0	0.0% Depreciation Rate	69.5%
Total Liab. and Equity	794,509	Net Profit or Loss	511,303	5.7% Return on Equity	7.6%

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056345 SAN LEANDRO HEALTHCARE CENTER		Proprietary - Corporation	
SAN LEANDRO HEALTHCARE CENTER		12/31/2020 366 Days Settled	
SAN LEANDRO, CA 94577		CR Beds 62 POS Beds 0	
ALAMEDA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	62.8%
		Length of Stay	49.1
		Average Wages	27.49
		Skilled Nursing	71.4%
		Ancillary Service	28.6%
		Current Ratio	2.3
		Days to Collect	59.0
		Avg Payment Days	44.5
		Depreciation Rate	86.6%
		Return on Equity	41.3%

Balance Sheet		Income Statement			
Current Assets	6,404,405	Total Charges	7,731,019		
Fixed Assets	295,619	Contract Allowance	-463,831	-6.0%	
Other Assets	0	Operating Revenue	8,194,850	106.0%	
Total Assets	6,700,024	Operating Expense	7,481,445	91.3%	
Current Liabilities	2,790,959	Operating Margin	713,405	8.7%	
Long Term Liabilities	0	Other Income	900,368	11.0%	
Total Equity	3,909,065	Other Expense	0	0.0%	
Total Liab. and Equity	6,700,024	Net Profit or Loss	1,613,773	19.7%	

055839 SAN LUIS CARE CENTER		Proprietary - Corporation	
SAN LUIS CARE CENTER		12/31/2020 366 Days Settled	
NEWMAN, CA 95360		CR Beds 71 POS Beds 0	
STANISLAUS		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	80.4%
		Length of Stay	78.2
		Average Wages	20.73
		Skilled Nursing	81.4%
		Ancillary Service	18.6%
		Current Ratio	1.2
		Days to Collect	68.9
		Avg Payment Days	17.4
		Depreciation Rate	33.3%
		Return on Equity	34.3%

Balance Sheet		Income Statement			
Current Assets	1,471,883	Total Charges	7,930,677		
Fixed Assets	896,511	Contract Allowance	1,499,865	18.9%	
Other Assets	0	Operating Revenue	6,430,812	81.1%	
Total Assets	2,368,394	Operating Expense	6,686,042	104.0%	
Current Liabilities	1,189,054	Operating Margin	-255,230	-4.0%	
Long Term Liabilities	0	Other Income	659,256	10.3%	
Total Equity	1,179,340	Other Expense	0	0.0%	
Total Liab. and Equity	2,368,394	Net Profit or Loss	404,026	6.3%	

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056189 SAN LUIS POST ACUTE CENTER				Proprietary - Corporation	
SAN LUIS POST ACUTE CENTER		12/31/2020 366 Days Settled			
SAN LUIS OBISPO, CA 93401		CR Beds 162 POS Beds 0			
SAN LUIS OBISPO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		43.7%	
		Length of Stay		124.6	
		Average Wages		24.83	
		2.1% Skilled Nursing		85.2%	
		97.9% Ancillary Service		14.8%	
		109.0% Current Ratio		2.0	
		-9.0% Days to Collect		64.1	
		0.7% Avg Payment Days		30.0	
		0.0% Depreciation Rate		147.9%	
		-8.3% Return on Equity		-63.6%	
<hr/>					
555592 SAN LUIS TRANSITIONAL CARE				Proprietary - Corporation	
SAN LUIS TRANSITIONAL CARE		12/31/2020 366 Days Settled			
SAN LUIS OBISPO, CA 93401		CR Beds 23 POS Beds 0			
SAN LUIS OBISPO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		23.5%	
		Length of Stay		17.5	
		Average Wages		27.26	
		7.9% Skilled Nursing		59.1%	
		92.1% Ancillary Service		40.9%	
		128.5% Current Ratio		0.0	
		-28.5% Days to Collect		0.0	
		1.0% Avg Payment Days		15.0	
		0.0% Depreciation Rate		82.0%	
		-27.5% Return on Equity		39.2%	

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555825 SAN MARINO MANOR				Proprietary - Other	
SAN MARINO MANOR		12/31/2020 366 Days Settled			
SAN GABRIEL, CA 91775				CR Beds 59	POS Beds 0
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	87.8%
Balance Sheet		Income Statement		Length of Stay	141.5
Current Assets	2,224,171	Total Charges	5,865,413	Average Wages	25.65
Fixed Assets	73,575	Contract Allowance	-2,527,711	-43.1%	Skilled Nursing 72.6%
Other Assets	3,392,554	Operating Revenue	8,393,124	143.1%	Ancillary Service 27.4%
Total Assets	5,690,300	Operating Expense	7,261,125	86.5%	Current Ratio 0.6
Current Liabilities	3,830,348	Operating Margin	1,131,999	13.5%	Days to Collect 92.5
Long Term Liabilities	88,316	Other Income	507,073	6.0%	Avg Payment Days 77.5
Total Equity	1,771,636	Other Expense	0	0.0%	Depreciation Rate 780.7%
Total Liab. and Equity	5,690,300	Net Profit or Loss	1,611,844	19.2%	Return on Equity 91.0%
555104 SAN MIGUEL VILLA				Proprietary - Corporation	
SAN MIGUEL VILLA		9/30/2020 366 Days Settled			
CONCORD, CA 94518				CR Beds 190	POS Beds 0
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.0%
Balance Sheet		Income Statement		Length of Stay	411.3
Current Assets	6,009,905	Total Charges	20,062,866	Average Wages	24.47
Fixed Assets	125,518	Contract Allowance	2,502,446	12.5%	Skilled Nursing 88.9%
Other Assets	491,400	Operating Revenue	17,560,420	87.5%	Ancillary Service 11.1%
Total Assets	6,626,823	Operating Expense	18,311,452	104.3%	Current Ratio 1.0
Current Liabilities	6,132,422	Operating Margin	-751,032	-4.3%	Days to Collect 48.6
Long Term Liabilities	1,913,983	Other Income	250,782	1.4%	Avg Payment Days 35.8
Total Equity	-1,419,582	Other Expense	0	0.0%	Depreciation Rate 100.9%
Total Liab. and Equity	6,626,823	Net Profit or Loss	(500,250)	-2.8%	Return on Equity 35.2%

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056359 SAN PABLO HEALTHCARE & WELLNESS CENTER				Proprietary - Other	
SAN PABLO HEALTHCARE & WELLNESS CENTER 8/31/2020 366 Days Settled					
SAN PABLO, CA 94806				CR Beds 108 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	90.4%
Balance Sheet		Income Statement		Length of Stay	150.8
Current Assets	2,440,495	Total Charges	13,858,807	Average Wages	26.35
Fixed Assets	288,618	Contract Allowance	1,636,099	11.8% Skilled Nursing	67.1%
Other Assets	155,097	Operating Revenue	12,222,708	88.2% Ancillary Service	32.9%
Total Assets	2,884,210	Operating Expense	12,737,542	104.2% Current Ratio	1.1
Current Liabilities	2,322,715	Operating Margin	-514,834	-4.2% Days to Collect	(12.9)
Long Term Liabilities	-1,370,000	Other Income	112,888	0.9% Avg Payment Days	102.5
Total Equity	1,931,495	Other Expense	0	0.0% Depreciation Rate	166.4%
Total Liab. and Equity	2,884,210	Net Profit or Loss	(401,946)	-3.3% Return on Equity	-20.8%

055331 SAN RAFAEL HEALTHCARE & WELLNESS CENTER, LP				Proprietary - Partnership	
SAN RAFAEL HEALTHCARE & WELLNESS CENTER, LP 6/30/2020 366 Days Settled					
SAN RAFAEL, CA 94901				CR Beds 54 POS Beds 0	
MARIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.1%
Balance Sheet		Income Statement		Length of Stay	158.6
Current Assets	1,227,732	Total Charges	8,072,177	Average Wages	29.63
Fixed Assets	251,793	Contract Allowance	969,447	12.0% Skilled Nursing	70.0%
Other Assets	26,775	Operating Revenue	7,102,730	88.0% Ancillary Service	30.0%
Total Assets	1,506,300	Operating Expense	7,364,021	103.7% Current Ratio	0.7
Current Liabilities	1,888,157	Operating Margin	-261,291	-3.7% Days to Collect	18.6
Long Term Liabilities	525,000	Other Income	60,448	0.9% Avg Payment Days	131.6
Total Equity	-906,857	Other Expense	0	0.0% Depreciation Rate	98.7%
Total Liab. and Equity	1,506,300	Net Profit or Loss	(200,843)	-2.8% Return on Equity	22.1%

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055884 SAN TOMAS CONVALESCENT HOSPITAL				Proprietary - Corporation	
SAN TOMAS CONVALESCENT HOSPITAL 12/31/2020 366 Days Settled					
SAN JOSE, CA 95117				CR Beds 130 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.7%
Balance Sheet		Income Statement		Length of Stay	227.3
Current Assets	5,497,402	Total Charges	12,514,085	Average Wages	24.24
Fixed Assets	27,407	Contract Allowance	1,477,932	11.8% Skilled Nursing	89.0%
Other Assets	78,322	Operating Revenue	11,036,153	88.2% Ancillary Service	11.0%
Total Assets	5,603,131	Operating Expense	10,670,729	96.7% Current Ratio	3.9
Current Liabilities	1,392,735	Operating Margin	365,424	3.3% Days to Collect	138.7
Long Term Liabilities	689,315	Other Income	2,110,509	19.1% Avg Payment Days	47.5
Total Equity	3,521,081	Other Expense	0	0.0% Depreciation Rate	258.5%
Total Liab. and Equity	5,603,131	Net Profit or Loss	2,409,198	21.8% Return on Equity	68.4%

055293 SANTA ANITA CONVALESCENT HOSPITAL				Proprietary - Corporation	
SANTA ANITA CONVALESCENT HOSPITAL 12/31/2020 366 Days Settled					
TEMPLE CITY, CA 91780				CR Beds 391 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	72.2%
Balance Sheet		Income Statement		Length of Stay	166.8
Current Assets	12,725,463	Total Charges	35,145,172	Average Wages	26.64
Fixed Assets	2,148,056	Contract Allowance	-8,416,970	-23.9% Skilled Nursing	80.7%
Other Assets	42,705,938	Operating Revenue	43,562,142	123.9% Ancillary Service	19.3%
Total Assets	57,579,457	Operating Expense	39,111,148	89.8% Current Ratio	3.2
Current Liabilities	3,961,772	Operating Margin	4,450,994	10.2% Days to Collect	47.9
Long Term Liabilities	0	Other Income	6,778,181	15.6% Avg Payment Days	19.9
Total Equity	53,617,685	Other Expense	0	0.0% Depreciation Rate	110.3%
Total Liab. and Equity	57,579,457	Net Profit or Loss	11,130,418	25.6% Return on Equity	20.8%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055728 SANTA CLARITA POST-ACUTE CARE CENTER				Proprietary - Corporation	
SANTA CLARITA POST-ACUTE CARE CENTER		12/31/2020 366 Days Settled			
NEWHALL, CA 91321				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	74.7%
Balance Sheet		Income Statement		Length of Stay	114.7
Current Assets	2,452,435	Total Charges	8,594,177	Average Wages	22.75
Fixed Assets	58,612	Contract Allowance	-863,802	-10.1%	Skilled Nursing 69.0%
Other Assets	2,791,754	Operating Revenue	9,457,979	110.1%	Ancillary Service 31.0%
Total Assets	5,302,801	Operating Expense	9,142,930	96.7%	Current Ratio 0.9
Current Liabilities	2,823,864	Operating Margin	315,049	3.3%	Days to Collect 37.2
Long Term Liabilities	10,000	Other Income	126,456	1.3%	Avg Payment Days 24.1
Total Equity	2,468,937	Other Expense	0	0.0%	Depreciation Rate 852.1%
Total Liab. and Equity	5,302,801	Net Profit or Loss	441,505	4.7%	Return on Equity 17.9%

056065 SANTA CRUZ POST ACUTE				Proprietary - Partnership	
SANTA CRUZ POST ACUTE		12/31/2020 366 Days Settled			
SANTA CRUZ, CA 95062				CR Beds 149	POS Beds 0
SANTA CRUZ				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.1%
Balance Sheet		Income Statement		Length of Stay	112.5
Current Assets	8,419,308	Total Charges	20,359,513	Average Wages	29.59
Fixed Assets	477,884	Contract Allowance	271,498	1.3%	Skilled Nursing 71.0%
Other Assets	0	Operating Revenue	20,088,015	98.7%	Ancillary Service 29.0%
Total Assets	8,897,192	Operating Expense	18,144,349	90.3%	Current Ratio 2.8
Current Liabilities	3,058,876	Operating Margin	1,943,666	9.7%	Days to Collect 152.1
Long Term Liabilities	892,018	Other Income	658,285	3.3%	Avg Payment Days 19.5
Total Equity	4,946,298	Other Expense	0	0.0%	Depreciation Rate 396.4%
Total Liab. and Equity	8,897,192	Net Profit or Loss	2,602,151	13.0%	Return on Equity 52.6%

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555732 SANTA FE HEIGHTS HEALTHCARE CENTER, LLC				Proprietary - Other	
SANTA FE HEIGHTS HEALTHCARE CENTER, LLC		12/31/2020 366 Days Settled			
COMPTON, CA 90222		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		89.7%	
Balance Sheet		Income Statement		Length of Stay	
				83.2	
Current Assets	6,921,985	Total Charges	10,384,438	Average Wages	
Fixed Assets	116,905	Contract Allowance	-4,116,788	25.59	
Other Assets	2,156,434	Operating Revenue	14,501,226	74.5%	
Total Assets	9,195,324	Operating Expense	12,462,743	25.5%	
Current Liabilities	5,625,570	Operating Margin	2,038,483	Current Ratio	
Long Term Liabilities	122,830	Other Income	1,502,468	1.2	
Total Equity	3,446,924	Other Expense	0	Days to Collect	
Total Liab. and Equity	9,195,324	Net Profit or Loss	3,328,851	82.5	
				Avg Payment Days	
				77.0	
				Depreciation Rate	
				521.7%	
				Return on Equity	
				96.6%	

555106 SANTA FE LODGE				Proprietary - Corporation	
SANTA FE LODGE		12/31/2020 366 Days Settled			
EL MONTE, CA 91732		CR Beds 46 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		95.1%	
Balance Sheet		Income Statement		Length of Stay	
				174.1	
Current Assets	2,043,675	Total Charges	5,838,740	Average Wages	
Fixed Assets	54,907	Contract Allowance	1,472,601	20.68	
Other Assets	0	Operating Revenue	4,366,139	70.4%	
Total Assets	2,098,582	Operating Expense	4,041,405	29.6%	
Current Liabilities	1,142,411	Operating Margin	324,734	Current Ratio	
Long Term Liabilities	0	Other Income	1,661	1.8	
Total Equity	956,171	Other Expense	0	Days to Collect	
Total Liab. and Equity	2,098,582	Net Profit or Loss	326,395	30.8	
				Avg Payment Days	
				21.5	
				Depreciation Rate	
				141.7%	
				Return on Equity	
				34.1%	

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055563 SANTA MARIA POST ACUTE				Proprietary - Corporation	
SANTA MARIA POST ACUTE		12/31/2020 366 Days Settled			
SANTA MARIA, CA 93458				CR Beds 55 POS Beds 0	
SANTA BARBARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.9%
				Length of Stay	144.3
				Average Wages	22.83
				4.6% Skilled Nursing	93.7%
				95.4% Ancillary Service	6.3%
				90.0% Current Ratio	1.4
				10.0% Days to Collect	87.8
				1.3% Avg Payment Days	86.3
				0.0% Depreciation Rate	519.4%
				11.4% Return on Equity	79.9%
<hr/>					
555786 SANTA MONICA CONV CTR I				Proprietary - Corporation	
SANTA MONICA CONV CTR I		12/31/2020 366 Days Settled			
SANTA MONICA, CA 90405				CR Beds 41 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.3%
				Length of Stay	753.3
				Average Wages	17.68
				8.9% Skilled Nursing	72.7%
				91.1% Ancillary Service	27.3%
				72.2% Current Ratio	1.4
				27.8% Days to Collect	50.6
				0.0% Avg Payment Days	29.4
				0.0% Depreciation Rate	0.0%
				22.9% Return on Equity	351.2%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055748 SANTA MONICA CONV CTR II		Proprietary - Corporation	
SANTA MONICA CONV CTR II		12/31/2020 366 Days Settled	
SANTA MONICA, CA 90405		CR Beds 44 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	80.0%
Balance Sheet		Income Statement	
Current Assets	1,115,459	Total Charges	6,098,065
Fixed Assets	52,478	Contract Allowance	391,499
Other Assets	-223,388	Operating Revenue	5,706,566
Total Assets	944,549	Operating Expense	4,160,579
Current Liabilities	671,790	Operating Margin	1,545,987
Long Term Liabilities	0	Other Income	0
Total Equity	272,759	Other Expense	0
Total Liab. and Equity	944,549	Net Profit or Loss	1,261,601
		6.4%	93.6%
		72.9%	27.1%
		0.0%	0.0%
		22.1%	
		Length of Stay	805.5
		Average Wages	19.82
		Skilled Nursing	74.5%
		Ancillary Service	25.5%
		Current Ratio	1.7
		Days to Collect	58.8
		Avg Payment Days	23.5
		Depreciation Rate	355.9%
		Return on Equity	462.5%

055540 SANTA MONICA HEALTH CARE CENTER		Proprietary - Other	
SANTA MONICA HEALTH CARE CENTER		12/31/2020 366 Days Settled	
SANTA MONICA, CA 90404		CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate	75.9%
Balance Sheet		Income Statement	
Current Assets	704,978	Total Charges	8,216,069
Fixed Assets	1,282,587	Contract Allowance	1,009,721
Other Assets	0	Operating Revenue	7,206,348
Total Assets	1,987,565	Operating Expense	6,637,830
Current Liabilities	1,744,838	Operating Margin	568,518
Long Term Liabilities	-4,145,139	Other Income	38,548
Total Equity	4,387,866	Other Expense	0
Total Liab. and Equity	1,987,565	Net Profit or Loss	607,066
		12.3%	87.7%
		92.1%	7.9%
		0.5%	0.0%
		8.4%	
		Length of Stay	98.8
		Average Wages	24.53
		Skilled Nursing	72.2%
		Ancillary Service	27.8%
		Current Ratio	0.4
		Days to Collect	31.9
		Avg Payment Days	29.7
		Depreciation Rate	8.4%
		Return on Equity	13.8%

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055957 SANTA PAULA POST ACUTE CENTER				Proprietary - Corporation		
SANTA PAULA POST ACUTE CENTER		12/31/2020 366 Days Settled				
SANTA PAULA, CA 93060		CR Beds 99 POS Beds 0				
VENTURA		Key Performance Ind.				
PALMETTO (CALIFORNIA)		Occupancy Rate	76.2%			
Balance Sheet		Income Statement		Length of Stay	226.3	
Current Assets	2,567,023	Total Charges	11,158,667	Average Wages	24.37	
Fixed Assets	0	Contract Allowance	-310,373	-2.8%	Skilled Nursing	74.3%
Other Assets	5,381,268	Operating Revenue	11,469,040	102.8%	Ancillary Service	25.7%
Total Assets	7,948,291	Operating Expense	10,710,524	93.4%	Current Ratio	0.4
Current Liabilities	5,717,740	Operating Margin	758,516	6.6%	Days to Collect	55.1
Long Term Liabilities	1,219,548	Other Income	47,986	0.4%	Avg Payment Days	129.7
Total Equity	1,011,003	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	7,948,291	Net Profit or Loss	806,502	7.0%	Return on Equity	79.8%
055854 SANTA ROSA POST ACUTE				Proprietary - Partnership		
SANTA ROSA POST ACUTE		12/31/2020 366 Days Settled				
SANTA ROSA, CA 95405		CR Beds 99 POS Beds 0				
SONOMA		Key Performance Ind.				
BLUE CROSS (CALIFORNIA)		Occupancy Rate	91.1%			
Balance Sheet		Income Statement		Length of Stay	93.8	
Current Assets	7,406,683	Total Charges	15,049,978	Average Wages	29.70	
Fixed Assets	80,471	Contract Allowance	410,462	2.7%	Skilled Nursing	72.9%
Other Assets	0	Operating Revenue	14,639,516	97.3%	Ancillary Service	27.1%
Total Assets	7,487,154	Operating Expense	12,573,422	85.9%	Current Ratio	3.4
Current Liabilities	2,181,764	Operating Margin	2,066,094	14.1%	Days to Collect	184.1
Long Term Liabilities	687,849	Other Income	595,619	4.1%	Avg Payment Days	20.7
Total Equity	4,617,541	Other Expense	0	0.0%	Depreciation Rate	592.6%
Total Liab. and Equity	7,487,154	Net Profit or Loss	2,661,713	18.2%	Return on Equity	57.6%

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055139 SANTA TERESITA MANOR				Proprietary - Corporation	
SANTA TERESITA MANOR		7/31/2020 366 Days Settled			
DUARTE, CA 91010		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.1%	
Balance Sheet		Income Statement		Length of Stay 253.3	
Current Assets	5,210,942	Total Charges	8,542,350	Average Wages	20.51
Fixed Assets	29,720,450	Contract Allowance	969,347	11.3% Skilled Nursing	83.5%
Other Assets	721,006	Operating Revenue	7,573,003	88.7% Ancillary Service	16.5%
Total Assets	35,652,398	Operating Expense	7,816,818	103.2% Current Ratio	2.1
Current Liabilities	2,464,195	Operating Margin	-243,815	-3.2% Days to Collect	25.6
Long Term Liabilities	2,060,954	Other Income	13,613,853	179.8% Avg Payment Days	26.8
Total Equity	31,127,249	Other Expense	0	0.0% Depreciation Rate	0.3%
Total Liab. and Equity	35,652,398	Net Profit or Loss	13,370,038	176.5% Return on Equity	43.0%
555343 SARATOGA RETIREMENT COMMUNITY HEALTH CENTER				Nonprofit - Other	
SARATOGA RETIREMENT COMMUNITY HEALTH CENTER		3/31/2020 366 Days Settled			
SARATOGA, CA 95070		CR Beds 200 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.8%	
Balance Sheet		Income Statement		Length of Stay 258.5	
Current Assets	67,167,999	Total Charges	20,539,254	Average Wages	25.23
Fixed Assets	65,398,524	Contract Allowance	1,186,051	5.8% Skilled Nursing	55.6%
Other Assets	6,798,320	Operating Revenue	19,353,203	94.2% Ancillary Service	8.3%
Total Assets	139,364,843	Operating Expense	36,230,833	187.2% Current Ratio	(33.5)
Current Liabilities	-2,004,298	Operating Margin	-16,877,630	-87.2% Days to Collect	26.7
Long Term Liabilities	153,913,407	Other Income	15,031,806	77.7% Avg Payment Days	23.4
Total Equity	-12,544,266	Other Expense	0	0.0% Depreciation Rate	6.0%
Total Liab. and Equity	139,364,843	Net Profit or Loss	(1,845,824)	-9.5% Return on Equity	14.7%

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055417 SAYLOR LANE HEALTHCARE CENTER				Proprietary - Other	
SAYLOR LANE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95816		CR Beds 42 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		86.5%	
Balance Sheet		Income Statement		Length of Stay	
				56.3	
Current Assets	4,240,041	Total Charges	5,081,937	Average Wages	
Fixed Assets	40,726	Contract Allowance	-1,667,186	24.46	
Other Assets	359,859	Operating Revenue	6,749,123	83.7%	
Total Assets	4,640,626	Operating Expense	5,396,891	16.3%	
Current Liabilities	3,178,219	Operating Margin	1,352,232	Current Ratio	
Long Term Liabilities	0	Other Income	9,502	1.3	
Total Equity	1,462,407	Other Expense	0	Days to Collect	
Total Liab. and Equity	4,640,626	Net Profit or Loss	1,361,734	37.8	
				Avg Payment Days	
				202.9	
				Depreciation Rate	
				478.1%	
				Return on Equity	
				93.1%	

555249 SEA CLIFF HEALTHCARE CENTER				Proprietary - Corporation	
SEA CLIFF HEALTHCARE CENTER		12/31/2020 366 Days Settled			
HUNTINGTON BEACH, CA 92648		CR Beds 182 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.9%	
Balance Sheet		Income Statement		Length of Stay	
				87.8	
Current Assets	27,809,309	Total Charges	20,634,160	Average Wages	
Fixed Assets	483,528	Contract Allowance	0	25.84	
Other Assets	0	Operating Revenue	20,634,160	78.4%	
Total Assets	28,292,837	Operating Expense	17,681,903	21.6%	
Current Liabilities	2,905,658	Operating Margin	2,952,257	Current Ratio	
Long Term Liabilities	-40,226	Other Income	2,961	9.6	
Total Equity	25,427,405	Other Expense	0	Days to Collect	
Total Liab. and Equity	28,292,837	Net Profit or Loss	2,955,218	39.3	
				Avg Payment Days	
				27.2	
				Depreciation Rate	
				51.9%	
				Return on Equity	
				11.6%	

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055070 SEACREST POST-ACUTE CARE CENTER				Proprietary - Corporation	
SEACREST POST-ACUTE CARE CENTER 12/31/2020 366 Days Settled					
SAN PEDRO, CA 90732				CR Beds 80 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.6%
Balance Sheet		Income Statement		Length of Stay	471.4
Current Assets	4,360,690	Total Charges	7,402,907	Average Wages	22.74
Fixed Assets	234,226	Contract Allowance	1,572,304	21.2%	Skilled Nursing 94.2%
Other Assets	1,061,619	Operating Revenue	5,830,603	78.8%	Ancillary Service 5.8%
Total Assets	5,656,535	Operating Expense	6,611,364	113.4%	Current Ratio 1.0
Current Liabilities	4,524,678	Operating Margin	-780,761	-13.4%	Days to Collect 55.7
Long Term Liabilities	0	Other Income	631,291	10.8%	Avg Payment Days 19.9
Total Equity	1,131,857	Other Expense	0	0.0%	Depreciation Rate 50.8%
Total Liab. and Equity	5,656,535	Net Profit or Loss	(149,470)	-2.6%	Return on Equity -13.2%
056010 SEAL BEACH HEALTH AND REHABILITATION CENTER				Proprietary - Other	
SEAL BEACH HEALTH AND REHABILITATION CENTER 12/31/2020 366 Days Settled					
SEAL BEACH, CA 90740				CR Beds 198 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.4%
Balance Sheet		Income Statement		Length of Stay	109.7
Current Assets	-23,891,259	Total Charges	19,567,563	Average Wages	27.28
Fixed Assets	449,445	Contract Allowance	1,006,021	5.1%	Skilled Nursing 78.9%
Other Assets	-9,729,228	Operating Revenue	18,561,542	94.9%	Ancillary Service 21.1%
Total Assets	-33,171,042	Operating Expense	18,501,186	99.7%	Current Ratio (14.1)
Current Liabilities	1,689,958	Operating Margin	60,356	0.3%	Days to Collect 39.9
Long Term Liabilities	210,245	Other Income	1,250,151	6.7%	Avg Payment Days 33.0
Total Equity	-35,071,245	Other Expense	0	0.0%	Depreciation Rate 152.6%
Total Liab. and Equity	-33,171,042	Net Profit or Loss	1,310,507	7.1%	Return on Equity -3.7%

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055208 SEAVIEW REHABILITATION & WELLNESS CENTER, LP		Proprietary - Other	
SEAVIEW REHABILITATION & WELLNESS CENTER, LP		10/31/2020 366 Days Settled	
EUREKA, CA 95503		CR Beds 99 POS Beds 0	
HUMBOLDT		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	58.7%
Balance Sheet		Income Statement	
Current Assets	372,291	Total Charges	9,712,553
Fixed Assets	990,484	Contract Allowance	1,326,340
Other Assets	19,327	Operating Revenue	8,386,213
Total Assets	1,382,102	Operating Expense	9,260,086
Current Liabilities	3,571,590	Operating Margin	-873,873
Long Term Liabilities	2,775,707	Other Income	23,607
Total Equity	-4,965,195	Other Expense	0
Total Liab. and Equity	1,382,102	Net Profit or Loss	(850,266)
		13.7%	Skilled Nursing 70.6%
		86.3%	Ancillary Service 29.4%
		110.4%	Current Ratio 0.1
		-10.4%	Days to Collect (57.1)
		0.3%	Avg Payment Days 130.2
		0.0%	Depreciation Rate 68.3%
		-10.1%	Return on Equity 17.1%

055551 SEQUOIA TRANSITIONAL CARE		Proprietary - Partnership	
SEQUOIA TRANSITIONAL CARE		12/31/2020 366 Days Settled	
PORTERVILLE, CA 93257		CR Beds 99 POS Beds 0	
TULARE		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	84.2%
Balance Sheet		Income Statement	
Current Assets	2,602,901	Total Charges	10,767,675
Fixed Assets	417,752	Contract Allowance	985,403
Other Assets	130,130	Operating Revenue	9,782,272
Total Assets	3,150,783	Operating Expense	8,797,457
Current Liabilities	1,184,078	Operating Margin	984,815
Long Term Liabilities	617,683	Other Income	515,264
Total Equity	1,349,022	Other Expense	0
Total Liab. and Equity	3,150,783	Net Profit or Loss	1,500,079
		9.2%	Skilled Nursing 77.1%
		90.8%	Ancillary Service 22.9%
		89.9%	Current Ratio 2.2
		10.1%	Days to Collect 93.7
		5.3%	Avg Payment Days 19.9
		0.0%	Depreciation Rate 153.5%
		15.3%	Return on Equity 111.2%

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056071 SEQUOIAS SAN FRANCISCO CONVALESCENT HOSPITAL				Nonprofit - Church	
SEQUOIAS SAN FRANCISCO CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
SAN FRANCISCO, CA 94109		CR Beds 351 POS Beds 0			
SAN FRANCISCO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		115.8%	
Balance Sheet		Income Statement		Length of Stay 1,837.3	
Current Assets	2,443,916	Total Charges	8,130,901	Average Wages	29.90
Fixed Assets	33,342,486	Contract Allowance	2,483,388	30.5%	Skilled Nursing 62.3%
Other Assets	0	Operating Revenue	5,647,513	69.5%	Ancillary Service 15.8%
Total Assets	35,786,402	Operating Expense	33,672,725	596.2%	Current Ratio 0.5
Current Liabilities	5,044,461	Operating Margin	-28,025,212	-496.2%	Days to Collect 139.1
Long Term Liabilities	48,263,218	Other Income	26,920,539	476.7%	Avg Payment Days 17.2
Total Equity	-17,521,276	Other Expense	0	0.0%	Depreciation Rate 2.9%
Total Liab. and Equity	35,786,403	Net Profit or Loss	(1,104,673)	-19.6%	Return on Equity 6.3%
555905 SERENETHOS CARE CENTER, LLC				Proprietary - Corporation	
SERENETHOS CARE CENTER, LLC		12/31/2020 366 Days Settled			
HAYWARD, CA 94541		CR Beds 36 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		96.6%	
Balance Sheet		Income Statement		Length of Stay 265.3	
Current Assets	2,465,984	Total Charges	6,094,444	Average Wages	23.95
Fixed Assets	134,697	Contract Allowance	692,052	11.4%	Skilled Nursing 83.6%
Other Assets	376,900	Operating Revenue	5,402,392	88.6%	Ancillary Service 16.4%
Total Assets	2,977,581	Operating Expense	4,858,132	89.9%	Current Ratio 2.7
Current Liabilities	903,023	Operating Margin	544,260	10.1%	Days to Collect 32.5
Long Term Liabilities	600,000	Other Income	4,238	0.1%	Avg Payment Days 20.4
Total Equity	1,474,558	Other Expense	0	0.0%	Depreciation Rate 115.9%
Total Liab. and Equity	2,977,581	Net Profit or Loss	548,498	10.2%	Return on Equity 37.2%

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555737 SERENTO CASA				Proprietary - Corporation	
SERENTO CASA		7/31/2020 213 Days Settled			
SAN DIMAS, CA 91773		12/31/2020 153 Days Settled		CR Beds 170 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		87.0%	
Balance Sheet		Income Statement		Length of Stay 148.6	
Current Assets	1,073,818	Total Charges	3,856,010	Average Wages	23.66
Fixed Assets	27,029,149	Contract Allowance	-2,257,459	-58.5%	Skilled Nursing 50.1%
Other Assets	-520,711	Operating Revenue	6,113,469	158.5%	Ancillary Service 21.5%
Total Assets	<u>27,582,256</u>	Operating Expense	6,896,992	112.8%	Current Ratio 1.2
Current Liabilities	921,627	Operating Margin	-783,523	-12.8%	Days to Collect 48.0
Long Term Liabilities	23,619,973	Other Income	457,426	7.5%	Avg Payment Days 20.4
Total Equity	<u>3,040,656</u>	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	<u>27,582,256</u>	Net Profit or Loss	<u>(326,097)</u>	-5.3%	Return on Equity -10.7%
555737 SERENTO CASA				Proprietary - Corporation	
SERENTO CASA		7/31/2020 213 Days Settled			
SAN DIMAS, CA 91773		12/31/2020 153 Days Settled		CR Beds 45 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		37.5%	
Balance Sheet		Income Statement		Length of Stay 47.8	
Current Assets	1,431,697	Total Charges	2,210,144	Average Wages	23.66
Fixed Assets	0	Contract Allowance	-16,091	-0.7%	Skilled Nursing 35.2%
Other Assets	-8,634	Operating Revenue	2,226,235	100.7%	Ancillary Service 11.4%
Total Assets	<u>1,423,063</u>	Operating Expense	3,017,629	135.5%	Current Ratio 2.2
Current Liabilities	640,280	Operating Margin	-791,394	-35.5%	Days to Collect 216.5
Long Term Liabilities	5,593	Other Income	791,394	35.5%	Avg Payment Days 64.3
Total Equity	<u>777,190</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>1,423,063</u>	Net Profit or Loss	<u>0</u>	0.0%	Return on Equity 0.0%

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555768 SERENTO ROSA				Proprietary - Corporation	
SERENTO ROSA		7/31/2020 213 Days Settled			
YORBA LINDA, CA 92886		12/31/2020 153 Days Settled		CR Beds 160 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.7%
				Length of Stay	82.8
				Average Wages	25.74
				4.6% Skilled Nursing	27.2%
				95.4% Ancillary Service	19.4%
				106.5% Current Ratio	3.8
				-6.5% Days to Collect	22.6
				0.1% Avg Payment Days	22.8
				0.0% Depreciation Rate	2.7%
				-6.4% Return on Equity	-14.5%

Balance Sheet		Income Statement			
Current Assets	4,134,394	Total Charges	6,815,680		
Fixed Assets	20,888,584	Contract Allowance	315,452		
Other Assets	0	Operating Revenue	6,500,228		
Total Assets	<u>25,022,978</u>	Operating Expense	6,923,277		
Current Liabilities	1,080,823	Operating Margin	-423,049		
Long Term Liabilities	21,073,710	Other Income	8,148		
Total Equity	<u>2,868,445</u>	Other Expense	0		
Total Liab. and Equity	<u>25,022,978</u>	Net Profit or Loss	(414,901)		

555768 SERENTO ROSA				Proprietary - Corporation	
SERENTO ROSA		7/31/2020 213 Days Settled			
YORBA LINDA, CA 92886		12/31/2020 153 Days Settled		CR Beds 45 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	41.4%
				Length of Stay	25.9
				Average Wages	25.74
				8.2% Skilled Nursing	33.4%
				91.8% Ancillary Service	21.3%
				127.2% Current Ratio	1.2
				-27.2% Days to Collect	146.7
				27.2% Avg Payment Days	88.6
				0.0% Depreciation Rate	0.0%
				0.0% Return on Equity	0.0%

Balance Sheet		Income Statement			
Current Assets	1,160,409	Total Charges	2,656,267		
Fixed Assets	0	Contract Allowance	217,593		
Other Assets	-120,500	Operating Revenue	2,438,674		
Total Assets	<u>1,039,909</u>	Operating Expense	3,101,662		
Current Liabilities	982,745	Operating Margin	-662,988		
Long Term Liabilities	4,302	Other Income	662,988		
Total Equity	<u>52,862</u>	Other Expense	0		
Total Liab. and Equity	<u>1,039,909</u>	Net Profit or Loss	0		

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055612 SHADOWBROOK POST ACUTE				Proprietary - Other	
SHADOWBROOK POST ACUTE		12/31/2020 366 Days Settled			
OROVILLE, CA 95966		CR Beds 50 POS Beds 0			
BUTTE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		70.8%	
Balance Sheet		Income Statement		Length of Stay 249.2	
Current Assets	938,231	Total Charges	4,614,347	Average Wages 24.11	
Fixed Assets	198,047	Contract Allowance	-553,319	-12.0%	Skilled Nursing 67.2%
Other Assets	100,738	Operating Revenue	5,167,666	112.0%	Ancillary Service 32.8%
Total Assets	1,237,016	Operating Expense	5,385,864	104.2%	Current Ratio 0.5
Current Liabilities	2,041,536	Operating Margin	-218,198	-4.2%	Days to Collect 41.9
Long Term Liabilities	2,188,671	Other Income	27,074	0.5%	Avg Payment Days 27.6
Total Equity	-2,993,191	Other Expense	0	0.0%	Depreciation Rate 118.5%
Total Liab. and Equity	1,237,016	Net Profit or Loss	(191,124)	-3.7%	Return on Equity 6.4%
056035 SHAFTER NURSING CARE				Proprietary - Corporation	
SHAFTER NURSING CARE		12/31/2020 366 Days Settled			
SHAFTER, CA 93263		CR Beds 99 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		80.3%	
Balance Sheet		Income Statement		Length of Stay 152.3	
Current Assets	3,112,291	Total Charges	10,452,141	Average Wages 21.45	
Fixed Assets	19,194	Contract Allowance	-1,532,682	-14.7%	Skilled Nursing 75.9%
Other Assets	5,000	Operating Revenue	11,984,823	114.7%	Ancillary Service 24.1%
Total Assets	3,136,485	Operating Expense	8,775,486	73.2%	Current Ratio 3.5
Current Liabilities	878,490	Operating Margin	3,209,337	26.8%	Days to Collect 70.0
Long Term Liabilities	0	Other Income	13,658	0.1%	Avg Payment Days 46.8
Total Equity	2,257,995	Other Expense	0	0.0%	Depreciation Rate 2,054.7%
Total Liab. and Equity	3,136,485	Net Profit or Loss	3,222,995	26.9%	Return on Equity 142.7%

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055755 SHARON CARE CENTER				Proprietary - Other	
SHARON CARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90048				CR Beds 86 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.7%
Balance Sheet		Income Statement		Length of Stay	92.1
Current Assets	2,277,180	Total Charges	14,766,649	Average Wages	27.76
Fixed Assets	838,638	Contract Allowance	2,703,695	18.3%	Skilled Nursing 64.0%
Other Assets	1,020,872	Operating Revenue	12,062,954	81.7%	Ancillary Service 36.0%
Total Assets	<u>4,136,690</u>	Operating Expense	11,280,594	93.5%	Current Ratio 0.8
Current Liabilities	2,822,284	Operating Margin	782,360	6.5%	Days to Collect 65.3
Long Term Liabilities	4,018,529	Other Income	0	0.0%	Avg Payment Days 31.0
Total Equity	<u>-2,704,123</u>	Other Expense	0	0.0%	Depreciation Rate 45.0%
Total Liab. and Equity	<u>4,136,690</u>	Net Profit or Loss	<u>782,360</u>	6.5%	Return on Equity -28.9%
055807 SHASTA VIEW ESTATES				Proprietary - Corporation	
SHASTA VIEW ESTATES		12/31/2020 366 Days Settled			
WEED, CA 96094				CR Beds 59 POS Beds 0	
SISKIYOU				Key Performance Ind.	
NOVITAS (TEXAS)				Occupancy Rate	61.4%
Balance Sheet		Income Statement		Length of Stay	79.0
Current Assets	1,223,499	Total Charges	5,818,597	Average Wages	25.24
Fixed Assets	248,141	Contract Allowance	131,617	2.3%	Skilled Nursing 81.3%
Other Assets	1,100	Operating Revenue	5,686,980	97.7%	Ancillary Service 18.7%
Total Assets	<u>1,472,740</u>	Operating Expense	5,988,273	105.3%	Current Ratio 0.4
Current Liabilities	2,950,916	Operating Margin	-301,293	-5.3%	Days to Collect 27.7
Long Term Liabilities	31,597	Other Income	330,034	5.8%	Avg Payment Days 14.8
Total Equity	<u>-1,509,773</u>	Other Expense	0	0.0%	Depreciation Rate 165.7%
Total Liab. and Equity	<u>1,472,740</u>	Net Profit or Loss	<u>28,741</u>	0.5%	Return on Equity -1.9%

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555834 SHEFFIELD CONVALESCENT HOSPITAL		Proprietary - Other	
SHEFFIELD CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled	
SAN FRANCISCO, CA 94110		CR Beds 0 POS Beds 0	
SAN FRANCISCO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

056250 SHERMAN OAKS HEALTH & REHAB		Proprietary - Corporation	
SHERMAN OAKS HEALTH & REHAB		12/31/2020 366 Days Settled	
SHERMAN OAKS, CA 91423		CR Beds 120 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate 71.6%	
Balance Sheet		Income Statement	
Current Assets	2,966,948	Total Charges	16,400,102
Fixed Assets	133,429	Contract Allowance	4,402,350
Other Assets	0	Operating Revenue	11,997,752
Total Assets	3,100,377	Operating Expense	12,742,900
Current Liabilities	2,800,486	Operating Margin	-745,148
Long Term Liabilities	0	Other Income	931
Total Equity	339,841	Other Expense	0
Total Liab. and Equity	3,140,327	Net Profit or Loss	(744,217)

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056159 SHERMAN VILLAGE HCC				Proprietary - Corporation	
SHERMAN VILLAGE HCC		12/31/2020 366 Days Settled			
NORTH HOLLYWOOD, CA 91607				CR Beds 108 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	85.9%
Balance Sheet		Income Statement		Length of Stay	77.8
Current Assets	5,085,234	Total Charges	24,225,637	Average Wages	26.10
Fixed Assets	1,148,564	Contract Allowance	9,606,454	39.7% Skilled Nursing	61.4%
Other Assets	0	Operating Revenue	14,619,183	60.3% Ancillary Service	38.6%
Total Assets	6,233,798	Operating Expense	14,735,165	100.8% Current Ratio	1.6
Current Liabilities	3,210,816	Operating Margin	-115,982	-0.8% Days to Collect	34.9
Long Term Liabilities	0	Other Income	19,505	0.1% Avg Payment Days	27.4
Total Equity	3,022,982	Other Expense	0	0.0% Depreciation Rate	30.7%
Total Liab. and Equity	6,233,798	Net Profit or Loss	(96,477)	-0.7% Return on Equity	-3.2%
055305 SHERWOOD HEALTHCARE CENTER				Proprietary - Other	
SHERWOOD HEALTHCARE CENTER		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95819				CR Beds 62 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	87.8%
Balance Sheet		Income Statement		Length of Stay	50.5
Current Assets	6,206,155	Total Charges	8,018,393	Average Wages	25.63
Fixed Assets	73,707	Contract Allowance	-1,267,944	-15.8% Skilled Nursing	79.6%
Other Assets	639,379	Operating Revenue	9,286,337	115.8% Ancillary Service	20.4%
Total Assets	6,919,241	Operating Expense	8,277,742	89.1% Current Ratio	1.1
Current Liabilities	5,755,378	Operating Margin	1,008,595	10.9% Days to Collect	35.4
Long Term Liabilities	0	Other Income	9,032	0.1% Avg Payment Days	237.3
Total Equity	1,163,863	Other Expense	0	0.0% Depreciation Rate	621.2%
Total Liab. and Equity	6,919,241	Net Profit or Loss	1,017,627	11.0% Return on Equity	87.4%

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056483 SHERWOOD OAKS HEALTH CENTER				Proprietary - Corporation	
SHERWOOD OAKS HEALTH CENTER		6/30/2020 366 Days Settled			
FORT BRAGG, CA 95437		CR Beds 79 POS Beds 0			
MENDOCINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.2%	
Balance Sheet		Income Statement		Length of Stay 398.9	
Current Assets	1,746,120	Total Charges	6,282,708	Average Wages 20.06	
Fixed Assets	36,902	Contract Allowance	154,974	2.5% Skilled Nursing 92.4%	
Other Assets	173,384	Operating Revenue	6,127,734	97.5% Ancillary Service 7.6%	
Total Assets	1,956,406	Operating Expense	6,471,126	105.6% Current Ratio 0.5	
Current Liabilities	3,261,175	Operating Margin	-343,392	-5.6% Days to Collect 18.1	
Long Term Liabilities	228,163	Other Income	57,335	0.9% Avg Payment Days 25.6	
Total Equity	-1,532,932	Other Expense	0	0.0% Depreciation Rate 105.6%	
Total Liab. and Equity	1,956,406	Net Profit or Loss	(286,057)	-4.7% Return on Equity 18.7%	

555364 SHIELDS NURSING CENTER				Proprietary - Corporation	
SHIELDS NURSING CENTER		12/31/2020 366 Days Settled			
EL CERRITO, CA 94530		CR Beds 45 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.7%	
Balance Sheet		Income Statement		Length of Stay 87.7	
Current Assets	877,121	Total Charges	6,238,482	Average Wages 25.68	
Fixed Assets	136,431	Contract Allowance	-213,017	-3.4% Skilled Nursing 70.2%	
Other Assets	0	Operating Revenue	6,451,499	103.4% Ancillary Service 29.8%	
Total Assets	1,013,552	Operating Expense	6,239,472	96.7% Current Ratio 2.7	
Current Liabilities	327,250	Operating Margin	212,027	3.3% Days to Collect 46.0	
Long Term Liabilities	718,805	Other Income	4	0.0% Avg Payment Days 12.6	
Total Equity	-32,503	Other Expense	0	0.0% Depreciation Rate 97.5%	
Total Liab. and Equity	1,013,552	Net Profit or Loss	212,031	3.3% Return on Equity -652.3%	

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055292 SHIELDS RICHMOND NURSING CENTER				Proprietary - Corporation	
SHIELDS RICHMOND NURSING CENTER				12/31/2020 366 Days Settled	
RICHMOND, CA 94804				CR Beds 84 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.2%	
Balance Sheet		Income Statement		Length of Stay 81.3	
Current Assets	1,173,938	Total Charges	11,812,715	Average Wages 26.14	
Fixed Assets	363,191	Contract Allowance	766,162	6.5% Skilled Nursing 75.0%	
Other Assets	0	Operating Revenue	11,046,553	93.5% Ancillary Service 25.0%	
Total Assets	<u>1,537,129</u>	Operating Expense	11,639,994	105.4% Current Ratio 3.7	
Current Liabilities	315,117	Operating Margin	-593,441	-5.4% Days to Collect 36.2	
Long Term Liabilities	7,470,157	Other Income	0	0.0% Avg Payment Days 8.7	
Total Equity	-6,248,145	Other Expense	0	0.0% Depreciation Rate 101.9%	
Total Liab. and Equity	<u>1,537,129</u>	Net Profit or Loss	<u>(593,441)</u>	-5.4% Return on Equity 9.5%	
555163 SHORELINE CARE CENTER				Proprietary - Corporation	
SHORELINE CARE CENTER				12/31/2020 366 Days Settled	
OXNARD, CA 93033				CR Beds 193 POS Beds 0	
VENTURA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 82.2%	
Balance Sheet		Income Statement		Length of Stay 167.8	
Current Assets	1,991,749	Total Charges	17,015,800	Average Wages 22.50	
Fixed Assets	424,752	Contract Allowance	-97,306	-0.6% Skilled Nursing 91.2%	
Other Assets	265,462	Operating Revenue	17,113,106	100.6% Ancillary Service 8.8%	
Total Assets	<u>2,681,963</u>	Operating Expense	17,166,959	100.3% Current Ratio (0.1)	
Current Liabilities	-27,160,166	Operating Margin	-53,853	-0.3% Days to Collect 36.7	
Long Term Liabilities	0	Other Income	1,262,022	7.4% Avg Payment Days 10.6	
Total Equity	29,842,129	Other Expense	0	0.0% Depreciation Rate 92.7%	
Total Liab. and Equity	<u>2,681,963</u>	Net Profit or Loss	<u>1,208,169</u>	7.1% Return on Equity 4.0%	

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055353 SHORELINE HEALTHCARE CENTER				Proprietary - Corporation	
SHORELINE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LONG BEACH, CA 90804		CR Beds 72 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.1%	
		Length of Stay		55.9	
		Average Wages		24.02	
		13.1%		Skilled Nursing	
		86.9%		Ancillary Service	
		87.7%		Current Ratio	
		12.3%		Days to Collect	
		0.2%		Avg Payment Days	
		0.0%		Depreciation Rate	
		12.4%		Return on Equity	
				7.6%	
<hr/>					
555744 SIENA SKILLED NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
SIENA SKILLED NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
AUBURN, CA 95603		CR Beds 107 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		59.1%	
		Length of Stay		44.3	
		Average Wages		24.50	
		17.5%		Skilled Nursing	
		82.5%		Ancillary Service	
		105.2%		Current Ratio	
		-5.2%		Days to Collect	
		6.8%		Avg Payment Days	
		0.0%		Depreciation Rate	
		1.1%		Return on Equity	
				-10.5%	

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055568 SIERRA VALLEY REHAB CENTER				Proprietary - Other	
SIERRA VALLEY REHAB CENTER		12/31/2020 366 Days Settled			
PORTERVILLE, CA 93257		CR Beds 139 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		75.6%	
Balance Sheet		Income Statement		Length of Stay	
				185.9	
Current Assets	2,693,350	Total Charges	11,435,779	Average Wages	
Fixed Assets	479,085	Contract Allowance	365,456	20.93	
Other Assets	0	Operating Revenue	11,070,323	3.2%	
Total Assets	3,172,435	Operating Expense	13,034,789	96.8%	
Current Liabilities	2,140,003	Operating Margin	-1,964,466	117.7%	
Long Term Liabilities	0	Other Income	888,829	-17.7%	
Total Equity	1,032,432	Other Expense	0	8.0%	
Total Liab. and Equity	3,172,435	Net Profit or Loss	(1,075,637)	0.0%	
				Return on Equity	
				-104.2%	

056466 SIERRA VIEW CARE CENTER				Proprietary - Other	
SIERRA VIEW CARE CENTER		12/31/2020 366 Days Settled			
BALDWIN PARK, CA 91706		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		78.8%	
Balance Sheet		Income Statement		Length of Stay	
				171.4	
Current Assets	5,334,883	Total Charges	16,049,793	Average Wages	
Fixed Assets	520,818	Contract Allowance	4,576,786	22.15	
Other Assets	0	Operating Revenue	11,473,007	28.5%	
Total Assets	5,855,701	Operating Expense	11,471,398	71.5%	
Current Liabilities	3,134,155	Operating Margin	1,609	100.0%	
Long Term Liabilities	1,499,800	Other Income	315,691	0.0%	
Total Equity	1,221,746	Other Expense	0	2.8%	
Total Liab. and Equity	5,855,701	Net Profit or Loss	300,080	0.0%	
				Return on Equity	
				24.6%	

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056279 SIERRA VIEW HOMES				Nonprofit - Church	
SIERRA VIEW HOMES		12/31/2020 366 Days Settled			
REEDLEY, CA 93654		CR Beds 252 POS Beds 0			
FRESNO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		49.5%	
Balance Sheet		Income Statement		Length of Stay	
				400.3	
Current Assets	3,036,038	Total Charges	6,275,264	Average Wages	
Fixed Assets	14,176,317	Contract Allowance	-851,149	-13.6%	
Other Assets	2,628,619	Operating Revenue	7,126,413	113.6%	
Total Assets	19,840,974	Operating Expense	10,056,007	141.1%	
Current Liabilities	773,054	Operating Margin	-2,929,594	-41.1%	
Long Term Liabilities	11,733,830	Other Income	3,413,423	47.9%	
Total Equity	7,334,090	Other Expense	0	0.0%	
Total Liab. and Equity	19,840,974	Net Profit or Loss	483,829	6.8%	
				Skilled Nursing	
				66.3%	
				Ancillary Service	
				2.1%	
				Current Ratio	
				3.9	
				Days to Collect	
				86.6	
				Avg Payment Days	
				15.1	
				Depreciation Rate	
				3.7%	
				Return on Equity	
				6.6%	
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555866 SIERRA VISTA HEALTHCARE				Proprietary - Other	
SIERRA VISTA HEALTHCARE		12/31/2020 366 Days Settled			
FRESNO, CA 93702		CR Beds 99 POS Beds 0			
FRESNO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		80.1%	
Balance Sheet		Income Statement		Length of Stay	
				67.3	
Current Assets	1,466,301	Total Charges	10,570,469	Average Wages	
Fixed Assets	546,541	Contract Allowance	265,441	2.5%	
Other Assets	3,730,692	Operating Revenue	10,305,028	97.5%	
Total Assets	5,743,534	Operating Expense	10,341,991	100.4%	
Current Liabilities	1,864,292	Operating Margin	-36,963	-0.4%	
Long Term Liabilities	1	Other Income	364,487	3.5%	
Total Equity	3,879,241	Other Expense	0	0.0%	
Total Liab. and Equity	5,743,534	Net Profit or Loss	327,524	3.2%	
				Skilled Nursing	
				68.1%	
				Ancillary Service	
				31.9%	
				Current Ratio	
				0.8	
				Days to Collect	
				47.3	
				Avg Payment Days	
				17.1	
				Depreciation Rate	
				38.9%	
				Return on Equity	
				8.4%	

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555701 SIMI VALLEY CARE CENTER				Proprietary - Other	
SIMI VALLEY CARE CENTER		12/31/2020 366 Days Settled			
SIMI VALLEY, CA 93063		CR Beds 99 POS Beds 0			
VENTURA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.6%	
Balance Sheet		Income Statement		Length of Stay 105.6	
Current Assets	4,536,733	Total Charges	15,797,923	Average Wages	22.03
Fixed Assets	94,186	Contract Allowance	-793,341	-5.0%	Skilled Nursing 70.6%
Other Assets	9,409,038	Operating Revenue	16,591,264	105.0%	Ancillary Service 29.4%
Total Assets	14,039,957	Operating Expense	15,381,428	92.7%	Current Ratio 0.5
Current Liabilities	8,912,430	Operating Margin	1,209,836	7.3%	Days to Collect 84.5
Long Term Liabilities	58,859	Other Income	1,193,339	7.2%	Avg Payment Days 104.5
Total Equity	5,068,668	Other Expense	0	0.0%	Depreciation Rate 836.0%
Total Liab. and Equity	14,039,957	Net Profit or Loss	2,403,175	14.5%	Return on Equity 47.4%
555117 SKYLINE HEALTHCARE CENTER - LA				Proprietary - Other	
SKYLINE HEALTHCARE CENTER - LA		2/29/2020 366 Days Settled			
LOS ANGELES, CA 90039		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		80.9%	
Balance Sheet		Income Statement		Length of Stay 114.9	
Current Assets	3,508,416	Total Charges	12,224,975	Average Wages	23.21
Fixed Assets	327,715	Contract Allowance	3,172,525	26.0%	Skilled Nursing 62.8%
Other Assets	59,573	Operating Revenue	9,052,450	74.0%	Ancillary Service 37.2%
Total Assets	3,895,704	Operating Expense	9,466,434	104.6%	Current Ratio 1.4
Current Liabilities	2,551,522	Operating Margin	-413,984	-4.6%	Days to Collect 112.3
Long Term Liabilities	0	Other Income	132,875	1.5%	Avg Payment Days 102.4
Total Equity	1,344,182	Other Expense	0	0.0%	Depreciation Rate 87.2%
Total Liab. and Equity	3,895,704	Net Profit or Loss	(281,109)	-3.1%	Return on Equity -20.9%

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055318 SKYLINE HEALTHCARE CENTER - SAN JOSE				Proprietary - Other	
SKYLINE HEALTHCARE CENTER - SAN JOSE		12/31/2020 366 Days Settled			
SAN JOSE, CA 95128				CR Beds 253 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	91.6%
				Length of Stay	166.6
				Average Wages	26.69
				8.4% Skilled Nursing	81.2%
				91.6% Ancillary Service	18.8%
				90.8% Current Ratio	0.8
				9.2% Days to Collect	45.5
				0.5% Avg Payment Days	27.8
				0.0% Depreciation Rate	75.6%
				9.7% Return on Equity	12.6%
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555595 SMITH RANCH SKILLED NURSING & REHABILITATION CENTE				Proprietary - Corporation	
SMITH RANCH SKILLED NURSING & REHABILITATION CENTE		12/31/2020 366 Days Settled			
SAN RAFAEL, CA 94903				CR Beds 80 POS Beds 0	
MARIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.6%
				Length of Stay	43.2
				Average Wages	31.14
				17.8% Skilled Nursing	65.5%
				82.2% Ancillary Service	34.5%
				108.7% Current Ratio	0.8
				-8.7% Days to Collect	(20.8)
				12.8% Avg Payment Days	17.3
				0.0% Depreciation Rate	493.0%
				3.9% Return on Equity	-83.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055168 SOCAL POST-ACUTE CARE				Proprietary - Other	
SOCAL POST-ACUTE CARE		12/31/2020 366 Days Settled			
WHITTIER, CA 90606				CR Beds 59 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 77.6%	
Balance Sheet		Income Statement		Length of Stay 79.4	
Current Assets	3,023,017	Total Charges	9,125,322	Average Wages 25.48	
Fixed Assets	16,748	Contract Allowance	964,097	10.6% Skilled Nursing 52.6%	
Other Assets	25,646	Operating Revenue	8,161,225	89.4% Ancillary Service 47.4%	
Total Assets	3,065,411	Operating Expense	8,074,057	98.9% Current Ratio 1.2	
Current Liabilities	2,544,621	Operating Margin	87,168	1.1% Days to Collect 26.1	
Long Term Liabilities	0	Other Income	575,896	7.1% Avg Payment Days 11.1	
Total Equity	520,790	Other Expense	0	0.0% Depreciation Rate 179.7%	
Total Liab. and Equity	3,065,411	Net Profit or Loss	663,064	8.1% Return on Equity 127.3%	
555432 SOLHEIM SENIOR COMMUNITY				Nonprofit - Church	
SOLHEIM SENIOR COMMUNITY		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90041				CR Beds 76 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 186.8%	
Balance Sheet		Income Statement		Length of Stay 852.0	
Current Assets	2,996,727	Total Charges	12,463,460	Average Wages 23.25	
Fixed Assets	4,851,368	Contract Allowance	95,496	0.8% Skilled Nursing 53.2%	
Other Assets	11,291,779	Operating Revenue	12,367,964	99.2% Ancillary Service 3.6%	
Total Assets	19,139,874	Operating Expense	15,027,701	121.5% Current Ratio 0.6	
Current Liabilities	4,976,524	Operating Margin	-2,659,737	-21.5% Days to Collect 43.3	
Long Term Liabilities	355,145	Other Income	2,132,783	17.2% Avg Payment Days 18.9	
Total Equity	13,808,205	Other Expense	0	0.0% Depreciation Rate 3.3%	
Total Liab. and Equity	19,139,874	Net Profit or Loss	(526,954)	-4.3% Return on Equity -3.8%	

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555871 SOMERSET SUBACUTE AND CARE				Proprietary - Corporation	
SOMERSET SUBACUTE AND CARE		12/31/2020 366 Days Settled			
EL CAJON, CA 92020		CR Beds 47 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		94.2%	
Balance Sheet		Income Statement		Length of Stay 136.2	
Current Assets	5,916,726	Total Charges	8,977,269	Average Wages	28.15
Fixed Assets	94,152	Contract Allowance	-2,105,488	-23.5%	Skilled Nursing 83.5%
Other Assets	2,118	Operating Revenue	11,082,757	123.5%	Ancillary Service 16.5%
Total Assets	6,012,996	Operating Expense	9,411,105	84.9%	Current Ratio 2.5
Current Liabilities	2,333,011	Operating Margin	1,671,652	15.1%	Days to Collect 76.6
Long Term Liabilities	-11,892	Other Income	1,299	0.0%	Avg Payment Days 34.5
Total Equity	3,691,877	Other Expense	0	0.0%	Depreciation Rate 145.6%
Total Liab. and Equity	6,012,996	Net Profit or Loss	1,672,951	15.1%	Return on Equity 45.3%
055268 SONOMA POST ACUTE				Proprietary - Partnership	
SONOMA POST ACUTE		12/31/2020 366 Days Settled			
SONOMA, CA 95476		CR Beds 83 POS Beds 0			
SONOMA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		86.0%	
Balance Sheet		Income Statement		Length of Stay 149.3	
Current Assets	1,320,193	Total Charges	11,412,706	Average Wages	30.81
Fixed Assets	51,627	Contract Allowance	1,428,152	12.5%	Skilled Nursing 85.2%
Other Assets	0	Operating Revenue	9,984,554	87.5%	Ancillary Service 14.8%
Total Assets	1,371,820	Operating Expense	9,982,858	100.0%	Current Ratio 0.5
Current Liabilities	2,613,611	Operating Margin	1,696	0.0%	Days to Collect 47.0
Long Term Liabilities	208,128	Other Income	720,598	7.2%	Avg Payment Days 21.0
Total Equity	-1,449,919	Other Expense	0	0.0%	Depreciation Rate 874.6%
Total Liab. and Equity	1,371,820	Net Profit or Loss	722,294	7.2%	Return on Equity -49.8%

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555873 SOUTH BAY POST ACUTE CARE				Proprietary - Corporation	
SOUTH BAY POST ACUTE CARE		12/31/2020 366 Days Settled			
CHULA VISTA, CA 91910		CR Beds 98 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.9%	
Balance Sheet		Income Statement		Length of Stay 66.2	
Current Assets	3,795,547	Total Charges	17,846,615	Average Wages	23.86
Fixed Assets	974,193	Contract Allowance	5,533,476	31.0% Skilled Nursing	75.1%
Other Assets	1,805,667	Operating Revenue	12,313,139	69.0% Ancillary Service	24.9%
Total Assets	6,575,407	Operating Expense	11,092,141	90.1% Current Ratio	1.7
Current Liabilities	2,182,205	Operating Margin	1,220,998	9.9% Days to Collect	50.7
Long Term Liabilities	1,722,630	Other Income	5,336	0.0% Avg Payment Days	26.2
Total Equity	2,670,572	Other Expense	0	0.0% Depreciation Rate	42.6%
Total Liab. and Equity	6,575,407	Net Profit or Loss	1,226,334	10.0% Return on Equity	45.9%
055653 SOUTH COAST POST ACUTE				Proprietary - Corporation	
SOUTH COAST POST ACUTE		12/31/2020 366 Days Settled			
SANTA ANA, CA 92707		CR Beds 255 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		88.1%	
Balance Sheet		Income Statement		Length of Stay 91.4	
Current Assets	4,686,410	Total Charges	17,993,051	Average Wages	14.16
Fixed Assets	537,736	Contract Allowance	3,166,171	17.6% Skilled Nursing	74.2%
Other Assets	0	Operating Revenue	14,826,880	82.4% Ancillary Service	25.8%
Total Assets	5,224,146	Operating Expense	40,481,495	273.0% Current Ratio	1.9
Current Liabilities	2,500,717	Operating Margin	-25,654,615	-173.0% Days to Collect	33.4
Long Term Liabilities	0	Other Income	27,247,628	183.8% Avg Payment Days	6.0
Total Equity	2,723,429	Other Expense	0	0.0% Depreciation Rate	18.1%
Total Liab. and Equity	5,224,146	Net Profit or Loss	1,593,013	10.7% Return on Equity	58.5%

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055093 SOUTH MARIN HEALTH & WELLNESS CENTER				Proprietary - Other	
SOUTH MARIN HEALTH & WELLNESS CENTER		12/31/2020 366 Days Settled			
GREENBRAE, CA 94904		CR Beds 72 POS Beds 0			
MARIN		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.5%	
		Length of Stay		90.3	
		Average Wages		31.41	
		Skilled Nursing		76.4%	
		Ancillary Service		23.6%	
		Current Ratio		0.6	
		Days to Collect		43.8	
		Avg Payment Days		14.5	
		Depreciation Rate		96.2%	
		Return on Equity		173.2%	
Balance Sheet		Income Statement			
Current Assets	1,361,260	Total Charges	10,479,065		
Fixed Assets	925,162	Contract Allowance	-226,752	-2.2%	
Other Assets	909,843	Operating Revenue	10,705,817	102.2%	
Total Assets	3,196,265	Operating Expense	10,137,398	94.7%	
Current Liabilities	2,201,189	Operating Margin	568,419	5.3%	
Long Term Liabilities	525,816	Other Income	244,498	2.3%	
Total Equity	469,260	Other Expense	0	0.0%	
Total Liab. and Equity	3,196,265	Net Profit or Loss	812,917	7.6%	
<hr/>					
555908 SOUTH PASADENA CARE CENTER				Proprietary - Corporation	
SOUTH PASADENA CARE CENTER		12/31/2020 366 Days Settled			
SOUTH PASADENA, CA 91030		CR Beds 156 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		73.9%	
		Length of Stay		215.3	
		Average Wages		25.55	
		Skilled Nursing		79.8%	
		Ancillary Service		20.2%	
		Current Ratio		0.8	
		Days to Collect		45.5	
		Avg Payment Days		44.5	
		Depreciation Rate		0.0%	
		Return on Equity		-91.0%	
Balance Sheet		Income Statement			
Current Assets	3,994,168	Total Charges	26,929,448		
Fixed Assets	0	Contract Allowance	10,575,820	39.3%	
Other Assets	0	Operating Revenue	16,353,628	60.7%	
Total Assets	3,994,168	Operating Expense	15,042,918	92.0%	
Current Liabilities	4,719,472	Operating Margin	1,310,710	8.0%	
Long Term Liabilities	1,468,000	Other Income	685,902	4.2%	
Total Equity	-2,193,304	Other Expense	0	0.0%	
Total Liab. and Equity	3,994,168	Net Profit or Loss	1,996,612	12.2%	

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555070 SOUTHLAND				Proprietary - Corporation	
SOUTHLAND		12/31/2020 366 Days Settled			
NORWALK, CA 90650		CR Beds 120 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		85.4%	
Balance Sheet		Income Statement		Length of Stay 68.8	
Current Assets	49,094,454	Total Charges	19,002,626	Average Wages	25.57
Fixed Assets	700,711	Contract Allowance	-518,404	-2.7%	Skilled Nursing 64.2%
Other Assets	12,538,127	Operating Revenue	19,521,030	102.7%	Ancillary Service 35.8%
Total Assets	62,333,292	Operating Expense	16,419,139	84.1%	Current Ratio 10.4
Current Liabilities	4,727,776	Operating Margin	3,101,891	15.9%	Days to Collect 41.9
Long Term Liabilities	12,485,618	Other Income	12,325	0.1%	Avg Payment Days 32.4
Total Equity	45,119,898	Other Expense	0	0.0%	Depreciation Rate 83.1%
Total Liab. and Equity	62,333,292	Net Profit or Loss	3,114,216	16.0%	Return on Equity 6.9%
055640 SPRING HILL MANOR				Proprietary - Corporation	
SPRING HILL MANOR		12/31/2020 366 Days Settled			
GRASS VALLEY, CA 95945		CR Beds 86 POS Beds 0			
NEVADA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		71.6%	
Balance Sheet		Income Statement		Length of Stay 112.7	
Current Assets	4,137,175	Total Charges	7,656,970	Average Wages	23.86
Fixed Assets	282,385	Contract Allowance	-971,924	-12.7%	Skilled Nursing 84.7%
Other Assets	5,488	Operating Revenue	8,628,894	112.7%	Ancillary Service 15.3%
Total Assets	4,425,048	Operating Expense	8,641,223	100.1%	Current Ratio 1.4
Current Liabilities	2,989,085	Operating Margin	-12,329	-0.1%	Days to Collect 38.1
Long Term Liabilities	0	Other Income	20,633	0.2%	Avg Payment Days 41.8
Total Equity	1,435,963	Other Expense	0	0.0%	Depreciation Rate 39.8%
Total Liab. and Equity	4,425,048	Net Profit or Loss	8,304	0.1%	Return on Equity 0.6%

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555268 SPRING LAKE VILLAGE				Nonprofit - Other	
SPRING LAKE VILLAGE		3/31/2020 366 Days Settled			
SANTA ROSA, CA 95409				CR Beds 434 POS Beds 0	
SONOMA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.3%
				Length of Stay	526.4
				Average Wages	26.36
				2.9%	Skilled Nursing 14.1%
				97.1%	Ancillary Service 9.1%
				104.3%	Current Ratio 0.0
				-4.3%	Days to Collect 12.8
				3.3%	Avg Payment Days 20.0
				0.0%	Depreciation Rate 5.7%
				-2.3%	Return on Equity 1.5%
Balance Sheet					
Income Statement					
Current Assets	1,530,297	Total Charges	41,015,454		
Fixed Assets	128,312,090	Contract Allowance	1,175,248		
Other Assets	6,490,810	Operating Revenue	39,840,206		
Total Assets	136,333,197	Operating Expense	41,548,429		
Current Liabilities	67,102,662	Operating Margin	-1,708,223		
Long Term Liabilities	131,036,171	Other Income	1,297,836		
Total Equity	-61,805,636	Other Expense	0		
Total Liab. and Equity	136,333,197	Net Profit or Loss	(908,157)		
055076 SPRING VALLEY POST ACUTE LLC					
SPRING VALLEY POST ACUTE LLC		12/31/2020 366 Days Settled		Proprietary - Other	
VICTORVILLE, CA 92392				CR Beds 126 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
NORIDIAN				Occupancy Rate	77.8%
				Length of Stay	90.4
				Average Wages	21.60
				27.9%	Skilled Nursing 88.9%
				72.1%	Ancillary Service 11.1%
				98.7%	Current Ratio 0.5
				1.3%	Days to Collect 68.3
				2.3%	Avg Payment Days 21.8
				0.0%	Depreciation Rate 83.9%
				3.6%	Return on Equity 8.6%
Balance Sheet					
Income Statement					
Current Assets	4,334,482	Total Charges	27,881,058		
Fixed Assets	4,369,794	Contract Allowance	7,792,497		
Other Assets	257,740	Operating Revenue	20,088,561		
Total Assets	8,962,016	Operating Expense	19,829,883		
Current Liabilities	8,168,647	Operating Margin	258,678		
Long Term Liabilities	-7,622,858	Other Income	467,443		
Total Equity	8,416,227	Other Expense	0		
Total Liab. and Equity	8,962,016	Net Profit or Loss	726,120		

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055222 SPRINGS ROAD HEALTHCARE				Proprietary - Other	
SPRINGS ROAD HEALTHCARE		12/31/2020 366 Days Settled			
VALLEJO, CA 94591		CR Beds 65 POS Beds 0			
SOLANO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		75.6%	
Balance Sheet		Income Statement		Length of Stay	
				216.8	
Current Assets	7,283,898	Total Charges	9,741,555	Average Wages	
				25.84	
Fixed Assets	37,256	Contract Allowance	3,505,359	36.0% Skilled Nursing	
				94.3%	
Other Assets	17,076	Operating Revenue	6,236,196	64.0% Ancillary Service	
				5.7%	
Total Assets	7,338,230	Operating Expense	6,059,128	97.2% Current Ratio	
				6.3	
Current Liabilities	1,156,843	Operating Margin	177,068	2.8% Days to Collect	
				37.1	
Long Term Liabilities	750,187	Other Income	465,508	7.5% Avg Payment Days	
				60.1	
Total Equity	5,431,200	Other Expense	0	0.0% Depreciation Rate	
				27.5%	
Total Liab. and Equity	7,338,230	Net Profit or Loss	642,576	10.3% Return on Equity	
				11.8%	

555218 ST ANDREWS				Proprietary - Other	
ST ANDREWS		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90018		CR Beds 59 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.8%	
Balance Sheet		Income Statement		Length of Stay	
				234.6	
Current Assets	3,295,821	Total Charges	5,994,011	Average Wages	
				23.61	
Fixed Assets	320,006	Contract Allowance	-132,679	-2.2% Skilled Nursing	
				80.7%	
Other Assets	0	Operating Revenue	6,126,690	102.2% Ancillary Service	
				19.3%	
Total Assets	3,615,827	Operating Expense	6,305,808	102.9% Current Ratio	
				1.5	
Current Liabilities	2,151,066	Operating Margin	-179,118	-2.9% Days to Collect	
				32.4	
Long Term Liabilities	0	Other Income	386,847	6.3% Avg Payment Days	
				104.2	
Total Equity	1,464,761	Other Expense	0	0.0% Depreciation Rate	
				54.0%	
Total Liab. and Equity	3,615,827	Net Profit or Loss	207,729	3.4% Return on Equity	
				14.2%	

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055809 ST ANTHONY CARE CENTER				Proprietary - Corporation	
ST ANTHONY CARE CENTER		12/31/2020 366 Days Settled			
HAYWARD, CA 94541		CR Beds 30 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		93.7%	
Balance Sheet		Income Statement		Length of Stay 79.8	
Current Assets	4,105,935	Total Charges	5,289,258	Average Wages	21.87
Fixed Assets	4,148	Contract Allowance	-162,163	-3.1%	Skilled Nursing 78.3%
Other Assets	372,925	Operating Revenue	5,451,421	103.1%	Ancillary Service 21.7%
Total Assets	4,483,008	Operating Expense	4,326,979	79.4%	Current Ratio 3.3
Current Liabilities	1,230,109	Operating Margin	1,124,442	20.6%	Days to Collect 69.1
Long Term Liabilities	0	Other Income	2,817	0.1%	Avg Payment Days 29.1
Total Equity	3,252,899	Other Expense	0	0.0%	Depreciation Rate 157.0%
Total Liab. and Equity	4,483,008	Net Profit or Loss	1,127,259	20.7%	Return on Equity 34.7%
555093 ST EDNA SUBACUTE AND REHABILITATION CENTER				Proprietary - Corporation	
ST EDNA SUBACUTE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
SANTA ANA, CA 92706		CR Beds 144 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.4%	
Balance Sheet		Income Statement		Length of Stay 76.7	
Current Assets	720,348	Total Charges	11,391,938	Average Wages	24.01
Fixed Assets	128,630	Contract Allowance	-769,245	-6.8%	Skilled Nursing 79.9%
Other Assets	-44	Operating Revenue	12,161,183	106.8%	Ancillary Service 20.1%
Total Assets	848,934	Operating Expense	13,434,112	110.5%	Current Ratio (0.1)
Current Liabilities	-9,866,792	Operating Margin	-1,272,929	-10.5%	Days to Collect 14.3
Long Term Liabilities	0	Other Income	925,685	7.6%	Avg Payment Days 9.1
Total Equity	10,715,726	Other Expense	0	0.0%	Depreciation Rate 48.1%
Total Liab. and Equity	848,934	Net Profit or Loss	(347,244)	-2.9%	Return on Equity -3.2%

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055570 ST ELIZABETH HEALTHCARE CENTER				Proprietary - Corporation	
ST ELIZABETH HEALTHCARE CENTER		12/31/2020 366 Days Settled			
FULLERTON, CA 92835		CR Beds 59 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		82.4%	
		Length of Stay		61.4	
		Average Wages		26.56	
		Skilled Nursing		63.5%	
		Ancillary Service		36.5%	
		Current Ratio		2.1	
		Days to Collect		41.5	
		Avg Payment Days		25.9	
		Depreciation Rate		231.8%	
		Return on Equity		78.5%	
Balance Sheet		Income Statement			
Current Assets	3,342,086	Total Charges	8,332,115		
Fixed Assets	243,322	Contract Allowance	-1,335,870	-16.0%	
Other Assets	5,891,935	Operating Revenue	9,667,985	116.0%	
Total Assets	9,477,343	Operating Expense	7,763,411	80.3%	
Current Liabilities	1,577,932	Operating Margin	1,904,574	19.7%	
Long Term Liabilities	5,473,414	Other Income	228	0.0%	
Total Equity	2,425,997	Other Expense	0	0.0%	
Total Liab. and Equity	9,477,343	Net Profit or Loss	1,904,802	19.7%	
555418 ST FRANCIS HEALTHCARE CENTER				Proprietary - Partnership	
ST FRANCIS HEALTHCARE CENTER		12/31/2020 366 Days Settled			
HAYWARD, CA 94541		CR Beds 62 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.1%	
		Length of Stay		221.9	
		Average Wages		26.42	
		Skilled Nursing		78.5%	
		Ancillary Service		21.5%	
		Current Ratio		2.0	
		Days to Collect		86.1	
		Avg Payment Days		26.2	
		Depreciation Rate		369.8%	
		Return on Equity		134.3%	
Balance Sheet		Income Statement			
Current Assets	1,983,057	Total Charges	9,762,112		
Fixed Assets	147,821	Contract Allowance	1,861,269	19.1%	
Other Assets	0	Operating Revenue	7,900,843	80.9%	
Total Assets	2,130,878	Operating Expense	7,295,922	92.3%	
Current Liabilities	975,028	Operating Margin	604,921	7.7%	
Long Term Liabilities	381,400	Other Income	435,014	5.5%	
Total Equity	774,450	Other Expense	0	0.0%	
Total Liab. and Equity	2,130,878	Net Profit or Loss	1,039,935	13.2%	

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555016 ST JOHN KRONSTADT CONVALESCENT CENTER				Nonprofit - Other	
ST JOHN KRONSTADT CONVALESCENT CENTER 12/31/2020 366 Days Settled					
CASTRO VALLEY, CA 94546				CR Beds 49 POS Beds 0	
ALAMEDA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 81.0%	
Balance Sheet		Income Statement		Length of Stay 537.9	
Current Assets	4,732,580	Total Charges	5,888,152	Average Wages 24.35	
Fixed Assets	1,398,307	Contract Allowance	514,398	8.7% Skilled Nursing 93.9%	
Other Assets	1,175,570	Operating Revenue	5,373,754	91.3% Ancillary Service 6.1%	
Total Assets	<u>7,306,457</u>	Operating Expense	5,086,157	94.6% Current Ratio 6.6	
Current Liabilities	717,627	Operating Margin	287,597	5.4% Days to Collect 39.0	
Long Term Liabilities	536,732	Other Income	302,214	5.6% Avg Payment Days 29.9	
Total Equity	6,052,098	Other Expense	0	0.0% Depreciation Rate 3.0%	
Total Liab. and Equity	<u>7,306,457</u>	Net Profit or Loss	<u>589,811</u>	11.0% Return on Equity 9.7%	
055917 ST JUDE CARE CENTER				Proprietary - Corporation	
ST JUDE CARE CENTER 12/31/2020 366 Days Settled					
MANTECA, CA 95336				CR Beds 99 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 54.4%	
Balance Sheet		Income Statement		Length of Stay 221.3	
Current Assets	3,178,903	Total Charges	4,939,090	Average Wages 18.69	
Fixed Assets	20,340	Contract Allowance	0	0.0% Skilled Nursing 85.1%	
Other Assets	0	Operating Revenue	4,939,090	100.0% Ancillary Service 14.9%	
Total Assets	<u>3,199,243</u>	Operating Expense	6,152,992	124.6% Current Ratio 19.2	
Current Liabilities	165,315	Operating Margin	-1,213,902	-24.6% Days to Collect 69.2	
Long Term Liabilities	0	Other Income	1,673,594	33.9% Avg Payment Days 9.1	
Total Equity	3,033,928	Other Expense	0	0.0% Depreciation Rate 478.8%	
Total Liab. and Equity	<u>3,199,243</u>	Net Profit or Loss	<u>459,692</u>	9.3% Return on Equity 15.2%	

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055156 ST PAULS TOWERS				Nonprofit - Other		
ST PAULS TOWERS		3/31/2020 366 Days Settled				
OAKLAND, CA 94610				CR Beds 271 POS Beds 0		
ALAMEDA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.0%	
				Length of Stay	1,195.2	
Balance Sheet		Income Statement		Average Wages	26.74	
Current Assets	1,269,688	Total Charges	19,740,611	3.7%	Skilled Nursing	16.5%
Fixed Assets	32,084,935	Contract Allowance	726,119	96.3%	Ancillary Service	6.7%
Other Assets	499,332	Operating Revenue	19,014,492	120.8%	Current Ratio	0.0
Total Assets	33,853,955	Operating Expense	22,971,262	-20.8%	Days to Collect	20.9
Current Liabilities	30,067,816	Operating Margin	-3,956,770	33.3%	Avg Payment Days	24.8
Long Term Liabilities	19,331,263	Other Income	6,328,921	0.0%	Depreciation Rate	5.0%
Total Equity	-15,545,124	Other Expense	0	10.2%	Return on Equity	-12.4%
Total Liab. and Equity	33,853,955	Net Profit or Loss	1,934,973			
056394 ST. FRANCIS CONVALESCENT PAVILION				Proprietary - Corporation		
ST. FRANCIS CONVALESCENT PAVILION		12/31/2020 366 Days Settled				
DALY CITY, CA 94015				CR Beds 238 POS Beds 0		
SAN MATEO				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.8%	
				Length of Stay	184.3	
Balance Sheet		Income Statement		Average Wages	18.56	
Current Assets	11,655,360	Total Charges	28,239,275	18.1%	Skilled Nursing	87.0%
Fixed Assets	685,923	Contract Allowance	5,120,426	81.9%	Ancillary Service	13.0%
Other Assets	297,527	Operating Revenue	23,118,849	120.8%	Current Ratio	1.8
Total Assets	12,638,810	Operating Expense	27,930,689	-20.8%	Days to Collect	58.7
Current Liabilities	6,583,077	Operating Margin	-4,811,840	6.1%	Avg Payment Days	24.1
Long Term Liabilities	124,710	Other Income	1,421,600	0.0%	Depreciation Rate	55.6%
Total Equity	5,931,023	Other Expense	0	-14.7%	Return on Equity	-57.2%
Total Liab. and Equity	12,638,810	Net Profit or Loss	(3,390,902)			

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055968 ST. FRANCIS HEIGHTS CONVALESCENT HOSPITAL				Proprietary - Corporation		
ST. FRANCIS HEIGHTS CONVALESCENT HOSPITAL				12/31/2020 366 Days Settled		
DALY CITY, CA 94015				CR Beds 102 POS Beds 0		
SAN MATEO				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.5%	
Balance Sheet		Income Statement		Length of Stay	67.7	
Current Assets	16,119,948	Total Charges	12,035,590	Average Wages	21.27	
Fixed Assets	177,528	Contract Allowance	1,137,013	9.4%	Skilled Nursing	73.0%
Other Assets	115,841	Operating Revenue	10,898,577	90.6%	Ancillary Service	27.0%
Total Assets	16,413,317	Operating Expense	12,392,290	113.7%	Current Ratio	(1.8)
Current Liabilities	-8,932,840	Operating Margin	-1,493,713	-13.7%	Days to Collect	95.4
Long Term Liabilities	115,032	Other Income	731,461	6.7%	Avg Payment Days	21.1
Total Equity	25,231,125	Other Expense	0	0.0%	Depreciation Rate	82.4%
Total Liab. and Equity	16,413,317	Net Profit or Loss	(763,022)	-7.0%	Return on Equity	-3.0%

055253 ST. JOHN OF GOD RETIREMENT				Nonprofit - Church		
ST. JOHN OF GOD RETIREMENT				9/30/2020 366 Days Settled		
LOS ANGELES, CA 90018				CR Beds 300 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
BLUE CROSS (CALIFORNIA)				Occupancy Rate	73.0%	
Balance Sheet		Income Statement		Length of Stay	563.2	
Current Assets	12,317,010	Total Charges	17,725,122	Average Wages	23.91	
Fixed Assets	19,767,757	Contract Allowance	-347,094	-2.0%	Skilled Nursing	86.1%
Other Assets	0	Operating Revenue	18,072,216	102.0%	Ancillary Service	13.9%
Total Assets	32,084,767	Operating Expense	23,620,474	130.7%	Current Ratio	2.4
Current Liabilities	5,045,500	Operating Margin	-5,548,258	-30.7%	Days to Collect	31.1
Long Term Liabilities	13,365	Other Income	4,457,958	24.7%	Avg Payment Days	21.3
Total Equity	27,025,902	Other Expense	0	0.0%	Depreciation Rate	0.3%
Total Liab. and Equity	32,084,767	Net Profit or Loss	(1,090,300)	-6.0%	Return on Equity	-4.0%

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555144 ST. PAULS HEALTH CARE CENTER				Proprietary - Corporation	
ST. PAULS HEALTH CARE CENTER		8/31/2020 366 Days Settled			
SAN DIEGO, CA 92103		CR Beds 59 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		78.0%	
Balance Sheet		Income Statement		Length of Stay 66.3	
Current Assets	4,441,208	Total Charges	9,355,727	Average Wages	24.56
Fixed Assets	1,548,360	Contract Allowance	2,468,852	26.4%	Skilled Nursing 56.9%
Other Assets	0	Operating Revenue	6,886,875	73.6%	Ancillary Service 43.1%
Total Assets	5,989,568	Operating Expense	7,668,795	111.4%	Current Ratio 7.1
Current Liabilities	628,709	Operating Margin	-781,920	-11.4%	Days to Collect 87.0
Long Term Liabilities	0	Other Income	1,081,112	15.7%	Avg Payment Days 7.1
Total Equity	5,360,859	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	5,989,568	Net Profit or Loss	275,415	4.0%	Return on Equity 5.1%
555290 STANFORD COURT SKILLED NURSING & REHAB CENTER				Proprietary - Corporation	
STANFORD COURT SKILLED NURSING & REHAB CENTER		12/31/2020 366 Days Settled			
SANTEE, CA 92071		CR Beds 105 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		77.4%	
Balance Sheet		Income Statement		Length of Stay 62.2	
Current Assets	15,858,446	Total Charges	14,056,349	Average Wages	21.20
Fixed Assets	210,252	Contract Allowance	1,805,646	12.8%	Skilled Nursing 54.3%
Other Assets	815,665	Operating Revenue	12,250,703	87.2%	Ancillary Service 45.7%
Total Assets	16,884,363	Operating Expense	12,150,547	99.2%	Current Ratio (6.5)
Current Liabilities	-2,446,960	Operating Margin	100,156	0.8%	Days to Collect 35.9
Long Term Liabilities	69,156	Other Income	806,461	6.6%	Avg Payment Days 24.9
Total Equity	19,262,167	Other Expense	0	0.0%	Depreciation Rate 52.2%
Total Liab. and Equity	16,884,363	Net Profit or Loss	906,316	7.4%	Return on Equity 4.7%

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555651 STANLEY HEALTHCARE CENTER				Proprietary - Corporation	
STANLEY HEALTHCARE CENTER		12/31/2020 366 Days Settled			
WESTMINSTER, CA 92683		CR Beds 30 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.3%	
		Length of Stay		199.4	
		Average Wages		22.04	
		2.2% Skilled Nursing		88.4%	
		97.8% Ancillary Service		11.6%	
		105.5% Current Ratio		0.7	
		-5.5% Days to Collect		13.8	
		0.0% Avg Payment Days		36.1	
		0.0% Depreciation Rate		44.4%	
		-5.7% Return on Equity		79.7%	
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055201 STOCKTON NURSING CENTER				Proprietary - Corporation	
STOCKTON NURSING CENTER		12/31/2020 366 Days Settled			
STOCKTON, CA 95207		CR Beds 119 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.3%	
		Length of Stay		147.5	
		Average Wages		25.39	
		-2.8% Skilled Nursing		80.9%	
		102.8% Ancillary Service		19.1%	
		87.5% Current Ratio		1.1	
		12.5% Days to Collect		78.0	
		0.1% Avg Payment Days		37.9	
		0.0% Depreciation Rate		221.1%	
		12.7% Return on Equity		137.1%	

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056138 STOLLWOOD CONVALESCENT HOSPITAL				Nonprofit - Other	
STOLLWOOD CONVALESCENT HOSPITAL 9/30/2020 366 Days Settled					
WOODLAND, CA 95695				CR Beds 158 POS Beds 0	
YOLO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 74.9%	
Balance Sheet		Income Statement		Length of Stay 386.9	
Current Assets	2,255,990	Total Charges	9,242,371	Average Wages 17.31	
Fixed Assets	4,101,399	Contract Allowance	-221,258	-2.4%	Skilled Nursing 27.4%
Other Assets	9,342	Operating Revenue	9,463,629	102.4% Ancillary Service 8.8%	
Total Assets	<u>6,366,731</u>	Operating Expense	10,874,868	114.9% Current Ratio 4.4	
Current Liabilities	512,314	Operating Margin	-1,411,239	-14.9% Days to Collect 13.3	
Long Term Liabilities	2,539,435	Other Income	1,852,721	19.6% Avg Payment Days 13.6	
Total Equity	<u>3,314,982</u>	Other Expense	0	0.0% Depreciation Rate 3.5%	
Total Liab. and Equity	<u>6,366,731</u>	Net Profit or Loss	<u>419,619</u>	4.4% Return on Equity 12.7%	
055800 STONEBROOK HEALTH AND REHABILITATION				Proprietary - Other	
STONEBROOK HEALTH AND REHABILITATION 12/31/2020 366 Days Settled					
LOS GATOS, CA 95030				CR Beds 73 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 85.0%	
Balance Sheet		Income Statement		Length of Stay 47.9	
Current Assets	1,599,538	Total Charges	12,430,823	Average Wages 31.37	
Fixed Assets	958,180	Contract Allowance	76,730	0.6% Skilled Nursing 75.1%	
Other Assets	14,553,899	Operating Revenue	12,354,093	99.4% Ancillary Service 24.9%	
Total Assets	<u>17,111,617</u>	Operating Expense	11,022,561	89.2% Current Ratio 0.4	
Current Liabilities	3,863,178	Operating Margin	1,331,532	10.8% Days to Collect 44.0	
Long Term Liabilities	494,633	Other Income	377,881	3.1% Avg Payment Days 17.4	
Total Equity	<u>12,753,806</u>	Other Expense	0	0.0% Depreciation Rate 34.1%	
Total Liab. and Equity	<u>17,111,617</u>	Net Profit or Loss	<u>1,709,413</u>	13.8% Return on Equity 13.4%	

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555421 STONEBROOK HEALTHCARE CENTER				Proprietary - Corporation	
STONEBROOK HEALTHCARE CENTER				12/31/2020 366 Days Settled	
CONCORD, CA 94521				CR Beds 120 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 67.4%	
Balance Sheet		Income Statement		Length of Stay 40.7	
Current Assets	2,109,404	Total Charges	14,959,337	Average Wages 62.26	
Fixed Assets	538,415	Contract Allowance	220,930	1.5% Skilled Nursing 68.1%	
Other Assets	4,528,222	Operating Revenue	14,738,407	98.5% Ancillary Service 31.9%	
Total Assets	7,176,041	Operating Expense	16,826,983	114.2% Current Ratio 0.7	
Current Liabilities	3,133,576	Operating Margin	-2,088,576	-14.2% Days to Collect 49.4	
Long Term Liabilities	3,356,681	Other Income	895,475	6.1% Avg Payment Days 66.6	
Total Equity	685,784	Other Expense	0	0.0% Depreciation Rate 82.8%	
Total Liab. and Equity	7,176,041	Net Profit or Loss	(1,193,101)	-8.1% Return on Equity -174.0%	
555574 STONEY POINT HEALTHCARE CENTER				Proprietary - Corporation	
STONEY POINT HEALTHCARE CENTER				12/31/2020 366 Days Settled	
CHATSWORTH, CA 91311				CR Beds 132 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 73.3%	
Balance Sheet		Income Statement		Length of Stay 193.6	
Current Assets	32,168,030	Total Charges	11,243,563	Average Wages 24.03	
Fixed Assets	1,006,940	Contract Allowance	1,482,148	13.2% Skilled Nursing 79.8%	
Other Assets	1,322,792	Operating Revenue	9,761,415	86.8% Ancillary Service 20.2%	
Total Assets	34,497,762	Operating Expense	12,670,336	129.8% Current Ratio 0.8	
Current Liabilities	39,442,797	Operating Margin	-2,908,921	-29.8% Days to Collect 21.2	
Long Term Liabilities	824,026	Other Income	632,569	6.5% Avg Payment Days 49.0	
Total Equity	-5,769,061	Other Expense	0	0.0% Depreciation Rate 72.2%	
Total Liab. and Equity	34,497,762	Net Profit or Loss	(2,276,352)	-23.3% Return on Equity 39.5%	

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555899 STRATFORD VILLA POST-ACUTE				Proprietary - Corporation		
STRATFORD VILLA POST-ACUTE		12/31/2020 306 Days Settled				
LIVERMORE, CA 94550		2/29/2020 60 Days Settled		CR Beds 27 POS Beds 0		
ALAMEDA		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	79.0%	
Balance Sheet		Income Statement		Length of Stay	127.9	
Current Assets	1,465,184	Total Charges	530,639	Average Wages	23.74	
Fixed Assets	2,114,703	Contract Allowance	-85,455	-16.1%	Skilled Nursing	83.5%
Other Assets	0	Operating Revenue	616,094	116.1%	Ancillary Service	16.5%
Total Assets	<u>3,579,887</u>	Operating Expense	455,285	73.9%	Current Ratio	10.1
Current Liabilities	145,226	Operating Margin	160,809	26.1%	Days to Collect	769.7
Long Term Liabilities	1,898,048	Other Income	325	0.1%	Avg Payment Days	76.0
Total Equity	<u>1,536,613</u>	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	<u>3,579,887</u>	Net Profit or Loss	<u>160,335</u>	26.0%	Return on Equity	10.4%

555899 STRATFORD VILLA POST-ACUTE				Proprietary - Other		
STRATFORD VILLA POST-ACUTE		12/31/2020 306 Days Settled				
LIVERMORE, CA 94550		2/29/2020 60 Days Settled		CR Beds 27 POS Beds 0		
ALAMEDA		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	69.5%	
Balance Sheet		Income Statement		Length of Stay	95.7	
Current Assets	585,803	Total Charges	2,364,361	Average Wages	23.74	
Fixed Assets	5,973	Contract Allowance	-514,206	-21.7%	Skilled Nursing	84.6%
Other Assets	244,122	Operating Revenue	2,878,567	121.7%	Ancillary Service	15.4%
Total Assets	<u>835,898</u>	Operating Expense	2,372,750	82.4%	Current Ratio	1.2
Current Liabilities	501,235	Operating Margin	505,817	17.6%	Days to Collect	74.8
Long Term Liabilities	-545,162	Other Income	124,011	4.3%	Avg Payment Days	23.1
Total Equity	<u>879,825</u>	Other Expense	0	0.0%	Depreciation Rate	3,158.8%
Total Liab. and Equity	<u>835,898</u>	Net Profit or Loss	<u>629,825</u>	21.9%	Return on Equity	71.6%

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555686 STUDIO CITY REHABILITATION CENTER				Proprietary - Corporation	
STUDIO CITY REHABILITATION CENTER 12/31/2020 366 Days Settled					
STUDIO CITY, CA 91604				CR Beds 181 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 85.6%	
Balance Sheet		Income Statement		Length of Stay 91.8	
Current Assets	8,268,006	Total Charges	36,759,772	Average Wages 25.68	
Fixed Assets	1,489,639	Contract Allowance	12,418,275	33.8%	Skilled Nursing 59.9%
Other Assets	0	Operating Revenue	24,341,497	66.2%	Ancillary Service 40.1%
Total Assets	<u>9,757,645</u>	Operating Expense	<u>23,203,128</u>	95.3%	Current Ratio 1.5
Current Liabilities	5,504,290	Operating Margin	1,138,369	4.7%	Days to Collect 26.8
Long Term Liabilities	0	Other Income	7,006	0.0%	Avg Payment Days 25.9
Total Equity	<u>4,253,355</u>	Other Expense	0	0.0%	Depreciation Rate 37.5%
Total Liab. and Equity	<u>9,757,645</u>	Net Profit or Loss	<u>1,145,375</u>	4.7%	Return on Equity 26.9%
<hr/>					
056364 SUMMERFIELD HEALTH CARE CENTER				Proprietary - Corporation	
SUMMERFIELD HEALTH CARE CENTER 12/31/2020 366 Days Settled					
SANTA ROSA, CA 95405				CR Beds 56 POS Beds 0	
SONOMA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.6%	
Balance Sheet		Income Statement		Length of Stay 44.4	
Current Assets	14,325,336	Total Charges	7,891,073	Average Wages 29.61	
Fixed Assets	764,610	Contract Allowance	-3,046,756	-38.6%	Skilled Nursing 72.3%
Other Assets	4,901,067	Operating Revenue	10,937,829	138.6%	Ancillary Service 27.7%
Total Assets	<u>19,991,013</u>	Operating Expense	<u>8,973,002</u>	82.0%	Current Ratio 8.8
Current Liabilities	1,625,048	Operating Margin	1,964,827	18.0%	Days to Collect 43.3
Long Term Liabilities	4,904,964	Other Income	991	0.0%	Avg Payment Days 26.0
Total Equity	<u>13,461,001</u>	Other Expense	0	0.0%	Depreciation Rate 29.1%
Total Liab. and Equity	<u>19,991,013</u>	Net Profit or Loss	<u>1,965,818</u>	18.0%	Return on Equity 14.6%

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555266 SUN MAR NURSING CENTER				Proprietary - Corporation	
SUN MAR NURSING CENTER		12/31/2020 366 Days Settled			
ANAHEIM, CA 92804		CR Beds 69 POS Beds 0			
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		82.0%	
Balance Sheet		Income Statement		Length of Stay 100.0	
Current Assets	6,098,165	Total Charges	12,612,784	Average Wages	30.28
Fixed Assets	227,138	Contract Allowance	2,188,265	17.3% Skilled Nursing	68.9%
Other Assets	78,985	Operating Revenue	10,424,519	82.7% Ancillary Service	31.1%
Total Assets	6,404,288	Operating Expense	9,666,048	92.7% Current Ratio	2.8
Current Liabilities	2,185,954	Operating Margin	758,471	7.3% Days to Collect	66.5
Long Term Liabilities	1,184,105	Other Income	110,404	1.1% Avg Payment Days	44.7
Total Equity	3,034,229	Other Expense	0	0.0% Depreciation Rate	93.1%
Total Liab. and Equity	6,404,288	Net Profit or Loss	864,180	8.3% Return on Equity	28.5%

555342 SUNNY VIEW MANOR				Nonprofit - Other	
SUNNY VIEW MANOR		3/31/2020 366 Days Settled			
CUPERTINO, CA 95014		CR Beds 164 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		100.0%	
Balance Sheet		Income Statement		Length of Stay 369.7	
Current Assets	830,753	Total Charges	18,607,289	Average Wages	26.61
Fixed Assets	14,978,185	Contract Allowance	1,819,303	9.8% Skilled Nursing	44.1%
Other Assets	23,440,455	Operating Revenue	16,787,986	90.2% Ancillary Service	5.3%
Total Assets	39,249,393	Operating Expense	15,890,871	94.7% Current Ratio	0.2
Current Liabilities	5,535,453	Operating Margin	897,115	5.3% Days to Collect	16.4
Long Term Liabilities	178,930	Other Income	1,595,902	9.5% Avg Payment Days	45.2
Total Equity	33,535,010	Other Expense	0	0.0% Depreciation Rate	0.3%
Total Liab. and Equity	39,249,393	Net Profit or Loss	2,493,017	14.9% Return on Equity	7.4%

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055203 SUNNY VILLAGE CARE CENTER				Proprietary - Corporation	
SUNNY VILLAGE CARE CENTER		12/31/2020 366 Days Settled			
ALHAMBRA, CA 91803		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		77.1%	
Balance Sheet		Income Statement		Length of Stay	
				204.0	
Current Assets	12,892,666	Total Charges	10,537,736	Average Wages	23.40
Fixed Assets	214,492	Contract Allowance	74,421	0.7%	Skilled Nursing
Other Assets	8,728,332	Operating Revenue	10,463,315	99.3%	Ancillary Service
Total Assets	21,835,490	Operating Expense	10,978,647	104.9%	Current Ratio
Current Liabilities	9,724,962	Operating Margin	-515,332	-4.9%	Days to Collect
Long Term Liabilities	0	Other Income	5,303,064	50.7%	Avg Payment Days
Total Equity	12,110,528	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	21,835,490	Net Profit or Loss	4,785,862	45.7%	Return on Equity
					39.5%
056488 SUNNYSIDE NURSING CENTER				Proprietary - Other	
SUNNYSIDE NURSING CENTER		12/31/2020 366 Days Settled			
TORRANCE, CA 90502		CR Beds 299 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		60.3%	
Balance Sheet		Income Statement		Length of Stay	
				83.9	
Current Assets	11,846,048	Total Charges	27,971,407	Average Wages	24.05
Fixed Assets	1,994,255	Contract Allowance	5,052,519	18.1%	Skilled Nursing
Other Assets	0	Operating Revenue	22,918,888	81.9%	Ancillary Service
Total Assets	13,840,303	Operating Expense	25,400,324	110.8%	Current Ratio
Current Liabilities	3,372,828	Operating Margin	-2,481,436	-10.8%	Days to Collect
Long Term Liabilities	1,096,743	Other Income	5,158,003	22.5%	Avg Payment Days
Total Equity	9,370,732	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	13,840,303	Net Profit or Loss	2,676,567	11.7%	Return on Equity
					28.6%

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555792 SUNNYVALE POST-ACUTE CENTER				Proprietary - Corporation	
SUNNYVALE POST-ACUTE CENTER		12/31/2020 366 Days Settled			
SUNNYVALE, CA 94087		CR Beds 99 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.1%	
Balance Sheet		Income Statement		Length of Stay	
				111.3	
Current Assets	45,656,256	Total Charges	12,997,574	Average Wages	
Fixed Assets	290,320	Contract Allowance	1,744,251	28.52	
Other Assets	548,648	Operating Revenue	11,253,323	13.4%	
Total Assets	46,495,224	Operating Expense	11,752,280	86.6%	
Current Liabilities	44,045,592	Operating Margin	-498,957	104.4%	
Long Term Liabilities	-556,229	Other Income	1,587,243	-4.4%	
Total Equity	3,005,861	Other Expense	0	14.1%	
Total Liab. and Equity	46,495,224	Net Profit or Loss	1,088,286	0.0%	
				9.7%	

555071 SUNNYVIEW CARE CENTER				Proprietary - Corporation	
SUNNYVIEW CARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90018		CR Beds 93 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.3%	
Balance Sheet		Income Statement		Length of Stay	
				71.1	
Current Assets	2,519,132	Total Charges	12,566,465	Average Wages	
Fixed Assets	70,019	Contract Allowance	4,868,512	23.35	
Other Assets	2,500	Operating Revenue	7,697,953	38.7%	
Total Assets	2,591,651	Operating Expense	8,270,410	61.3%	
Current Liabilities	1,964,438	Operating Margin	-572,457	107.4%	
Long Term Liabilities	0	Other Income	2,550	-7.4%	
Total Equity	627,213	Other Expense	0	0.0%	
Total Liab. and Equity	2,591,651	Net Profit or Loss	(569,907)	0.0%	
				-7.4%	

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055870 SUNRAY HEALTHCARE CENTER				Proprietary - Other	
SUNRAY HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90019		CR Beds 99 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		78.7%	
		Length of Stay		99.1	
		Average Wages		27.61	
		Skilled Nursing		74.9%	
		Ancillary Service		25.1%	
		Current Ratio		0.9	
		Days to Collect		35.5	
		Avg Payment Days		41.3	
		Depreciation Rate		1,213.2%	
		Return on Equity		738.3%	
Balance Sheet		Income Statement			
Current Assets	1,193,236	Total Charges	14,416,521		
Fixed Assets	19,009	Contract Allowance	3,549,786	24.6%	
Other Assets	259,754	Operating Revenue	10,866,735	75.4%	
Total Assets	1,471,999	Operating Expense	11,083,029	102.0%	
Current Liabilities	1,371,839	Operating Margin	-216,294	-2.0%	
Long Term Liabilities	0	Other Income	955,784	8.8%	
Total Equity	100,160	Other Expense	0	0.0%	
Total Liab. and Equity	1,471,999	Net Profit or Loss	739,490	6.8%	
<hr/>					
055104 SUNSET MANOR CONV HOSP				Proprietary - Corporation	
SUNSET MANOR CONV HOSP		12/31/2020 366 Days Settled			
EL MONTE, CA 91733		CR Beds 81 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		80.0%	
		Length of Stay		124.1	
		Average Wages		28.91	
		Skilled Nursing		81.8%	
		Ancillary Service		18.2%	
		Current Ratio		0.4	
		Days to Collect		46.3	
		Avg Payment Days		75.5	
		Depreciation Rate		63.7%	
		Return on Equity		51.8%	
Balance Sheet		Income Statement			
Current Assets	1,213,278	Total Charges	15,145,464		
Fixed Assets	197,278	Contract Allowance	3,646,750	24.1%	
Other Assets	42,269	Operating Revenue	11,498,714	75.9%	
Total Assets	1,452,825	Operating Expense	13,576,321	118.1%	
Current Liabilities	3,385,310	Operating Margin	-2,077,607	-18.1%	
Long Term Liabilities	1,426,037	Other Income	433,649	3.8%	
Total Equity	-3,358,522	Other Expense	0	0.0%	
Total Liab. and Equity	1,452,825	Net Profit or Loss	(1,741,227)	-15.1%	

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056213 TAMPICO TERRACE CARE CENTER				Proprietary - Corporation	
TAMPICO TERRACE CARE CENTER		12/31/2020 366 Days Settled			
WALNUT CREEK, CA 94598		CR Beds 109 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		69.2%	
Balance Sheet		Income Statement		Length of Stay 51.6	
Current Assets	4,992,993	Total Charges	13,083,905	Average Wages	24.44
Fixed Assets	1,655,926	Contract Allowance	363,001	2.8%	Skilled Nursing 79.4%
Other Assets	0	Operating Revenue	12,720,904	97.2%	Ancillary Service 20.6%
Total Assets	6,648,919	Operating Expense	13,212,771	103.9%	Current Ratio 2.2
Current Liabilities	2,318,953	Operating Margin	-491,867	-3.9%	Days to Collect 112.8
Long Term Liabilities	2,211,095	Other Income	100,302	0.8%	Avg Payment Days 36.6
Total Equity	2,118,871	Other Expense	0	0.0%	Depreciation Rate 47.3%
Total Liab. and Equity	6,648,919	Net Profit or Loss	(391,565)	-3.1%	Return on Equity -18.5%
056124 TARZANA HEALTH AND REHABILITATION CENTER				Proprietary - Corporation	
TARZANA HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
TARZANA, CA 91356		CR Beds 180 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.9%	
Balance Sheet		Income Statement		Length of Stay 117.1	
Current Assets	1,406,116	Total Charges	54,095,995	Average Wages	28.43
Fixed Assets	12,539,302	Contract Allowance	39,823,046	73.6%	Skilled Nursing 94.4%
Other Assets	47,393	Operating Revenue	14,272,949	26.4%	Ancillary Service 5.6%
Total Assets	13,992,811	Operating Expense	17,204,028	120.5%	Current Ratio 0.4
Current Liabilities	3,956,334	Operating Margin	-2,931,079	-20.5%	Days to Collect 30.9
Long Term Liabilities	16,736,698	Other Income	1,565,820	11.0%	Avg Payment Days 68.6
Total Equity	-6,700,221	Other Expense	0	0.0%	Depreciation Rate 15.4%
Total Liab. and Equity	13,992,811	Net Profit or Loss	(1,365,259)	-9.6%	Return on Equity 20.4%

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056413 TEMPLE CITY HEALTHCARE				Proprietary - Corporation	
TEMPLE CITY HEALTHCARE		12/31/2020 366 Days Settled			
TEMPLE CITY, CA 91780				CR Beds 59 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		89.7%	
Balance Sheet		Income Statement		Length of Stay	
				236.1	
Current Assets	2,947,805	Total Charges	6,935,221	Average Wages	
				26.43	
Fixed Assets	62,126	Contract Allowance	-517,933	Skilled Nursing	
			-7.5%	75.7%	
Other Assets	1,072,401	Operating Revenue	7,453,154	Ancillary Service	
			107.5%	24.3%	
Total Assets	4,082,332	Operating Expense	6,214,525	Current Ratio	
			83.4%	1.7	
Current Liabilities	1,716,737	Operating Margin	1,238,629	Days to Collect	
			16.6%	86.9	
Long Term Liabilities	892,811	Other Income	785,328	Avg Payment Days	
			10.5%	70.2	
Total Equity	1,472,784	Other Expense	0	Depreciation Rate	
			0.0%	518.8%	
Total Liab. and Equity	4,082,332	Net Profit or Loss	1,932,286	Return on Equity	
			25.9%	131.2%	

555019 TEMPLE PARK CONVALESCENT HOSP				Proprietary - Corporation	
TEMPLE PARK CONVALESCENT HOSP		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90026				CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		86.7%	
Balance Sheet		Income Statement		Length of Stay	
				78.7	
Current Assets	3,426,794	Total Charges	19,052,820	Average Wages	
				24.46	
Fixed Assets	239,814	Contract Allowance	9,137,001	Skilled Nursing	
			48.0%	82.4%	
Other Assets	0	Operating Revenue	9,915,819	Ancillary Service	
			52.0%	17.6%	
Total Assets	3,666,608	Operating Expense	10,993,345	Current Ratio	
			110.9%	1.8	
Current Liabilities	1,941,908	Operating Margin	-1,077,526	Days to Collect	
			-10.9%	55.5	
Long Term Liabilities	408,794	Other Income	2,128,319	Avg Payment Days	
			21.5%	20.7	
Total Equity	1,315,906	Other Expense	0	Depreciation Rate	
			0.0%	224.5%	
Total Liab. and Equity	3,666,608	Net Profit or Loss	1,050,793	Return on Equity	
			10.6%	79.9%	

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555671 TERRACE VIEW CARE CENTER				Proprietary - Corporation	
TERRACE VIEW CARE CENTER		12/31/2020 366 Days Settled			
FULLERTON, CA 92835		CR Beds 59 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.8%	
		Length of Stay		27.9	
		Average Wages		28.92	
		Skilled Nursing		61.3%	
		Ancillary Service		38.7%	
		Current Ratio		0.9	
		Days to Collect		44.0	
		Avg Payment Days		40.7	
		Depreciation Rate		16.6%	
		Return on Equity		50.7%	
Balance Sheet					
		Income Statement			
Current Assets	3,228,622	Total Charges	9,001,393		
Fixed Assets	613,752	Contract Allowance	-931,213	-10.3%	
Other Assets	3,300,000	Operating Revenue	9,932,606	110.3%	
Total Assets	<u>7,142,374</u>	Operating Expense	9,059,359	91.2%	
Current Liabilities	3,795,358	Operating Margin	873,247	8.8%	
Long Term Liabilities	0	Other Income	823,739	8.3%	
Total Equity	<u>3,347,016</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,142,374</u>	Net Profit or Loss	<u>1,697,039</u>	17.1%	
555350 TERRACINA POST ACUTE					
Proprietary - Partnership					
TERRACINA POST ACUTE		12/31/2020 366 Days Settled			
REDLANDS, CA 92373		CR Beds 243 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		86.8%	
		Length of Stay		122.5	
		Average Wages		25.68	
		Skilled Nursing		74.0%	
		Ancillary Service		26.0%	
		Current Ratio		1.0	
		Days to Collect		54.7	
		Avg Payment Days		22.8	
		Depreciation Rate		130.0%	
		Return on Equity		17.9%	
Balance Sheet					
Income Statement					
Current Assets	29,635,788	Total Charges	27,807,286		
Fixed Assets	1,388,013	Contract Allowance	-2,076,601	-7.5%	
Other Assets	657,895	Operating Revenue	29,883,887	107.5%	
Total Assets	<u>31,681,696</u>	Operating Expense	29,920,369	100.1%	
Current Liabilities	28,829,248	Operating Margin	-36,482	-0.1%	
Long Term Liabilities	0	Other Income	545,950	1.8%	
Total Equity	<u>2,852,448</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>31,681,696</u>	Net Profit or Loss	<u>509,468</u>	1.7%	

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055963 THE AVENUES TRANSITIONAL CARE CENTER				Proprietary - Other	
THE AVENUES TRANSITIONAL CARE CENTER		12/31/2020 366 Days Settled			
SAN FRANCISCO, CA 94116				CR Beds 140 POS Beds 0	
SAN FRANCISCO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.2%
				Length of Stay	115.5
				Average Wages	27.77
				Skilled Nursing	83.8%
				Ancillary Service	16.2%
				Current Ratio	0.6
				Days to Collect	48.6
				Avg Payment Days	14.3
				Depreciation Rate	132.2%
				Return on Equity	-6.7%
<hr/>					
555140 THE BRADLEY COURT				Proprietary - Corporation	
THE BRADLEY COURT		12/31/2020 306 Days Settled			
EL CAJON, CA 92021		2/29/2020 60 Days Settled		CR Beds 56 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	75.3%
				Length of Stay	112.2
				Average Wages	19.00
				Skilled Nursing	89.7%
				Ancillary Service	10.3%
				Current Ratio	0.1
				Days to Collect	87.4
				Avg Payment Days	27.6
				Depreciation Rate	231.2%
				Return on Equity	100.0%

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555140 THE BRADLEY COURT				Proprietary - Corporation	
THE BRADLEY COURT		12/31/2020 306 Days Settled			
EL CAJON, CA 92021		2/29/2020 60 Days Settled		CR Beds 56	POS Beds 0
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	79.0%
Balance Sheet		Income Statement		Length of Stay	295.1
Current Assets	333,842	Total Charges	644,666	Average Wages	19.00
Fixed Assets	72,038	Contract Allowance	166,139	25.8%	Skilled Nursing 89.5%
Other Assets	8,906	Operating Revenue	478,527	74.2%	Ancillary Service 10.5%
Total Assets	414,786	Operating Expense	632,276	132.1%	Current Ratio 0.2
Current Liabilities	1,775,930	Operating Margin	-153,749	-32.1%	Days to Collect 367.1
Long Term Liabilities	0	Other Income	5,021	1.0%	Avg Payment Days 1,055.9
Total Equity	-1,361,144	Other Expense	0	0.0%	Depreciation Rate 35.8%
Total Liab. and Equity	414,786	Net Profit or Loss	(148,928)	-31.1%	Return on Equity 10.9%
055598 THE BRADLEY GARDENS				Proprietary - Corporation	
THE BRADLEY GARDENS		12/31/2020 366 Days Settled			
SAN JACINTO, CA 92582				CR Beds 44	POS Beds 0
RIVERSIDE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.4%
Balance Sheet		Income Statement		Length of Stay	366.1
Current Assets	1,797,113	Total Charges	3,608,764	Average Wages	19.29
Fixed Assets	545,418	Contract Allowance	375,327	10.4%	Skilled Nursing 96.2%
Other Assets	5,716	Operating Revenue	3,233,437	89.6%	Ancillary Service 3.8%
Total Assets	2,348,247	Operating Expense	3,396,974	105.1%	Current Ratio 1.0
Current Liabilities	1,755,522	Operating Margin	-163,537	-5.1%	Days to Collect 137.7
Long Term Liabilities	1,504,033	Other Income	497,885	15.4%	Avg Payment Days 128.2
Total Equity	-911,308	Other Expense	0	0.0%	Depreciation Rate 5.9%
Total Liab. and Equity	2,348,247	Net Profit or Loss	234,984	7.3%	Return on Equity -25.8%

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055684 THE CALIFORNIAN				Proprietary - Corporation	
THE CALIFORNIAN		12/31/2020 366 Days Settled			
SANTA BARBARA, CA 93105		CR Beds 68 POS Beds 0			
SANTA BARBARA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		64.9%	
Balance Sheet		Income Statement		Length of Stay 54.0	
Current Assets	2,292,257	Total Charges	7,625,248	Average Wages	27.81
Fixed Assets	89,998	Contract Allowance	-84,577	-1.1%	Skilled Nursing 65.7%
Other Assets	0	Operating Revenue	7,709,825	101.1%	Ancillary Service 34.3%
Total Assets	2,382,255	Operating Expense	7,969,720	103.4%	Current Ratio 1.2
Current Liabilities	1,957,460	Operating Margin	-259,895	-3.4%	Days to Collect 83.6
Long Term Liabilities	10,164	Other Income	401,310	5.2%	Avg Payment Days 14.8
Total Equity	414,631	Other Expense	0	0.0%	Depreciation Rate 38.8%
Total Liab. and Equity	2,382,255	Net Profit or Loss	141,415	1.8%	Return on Equity 34.1%
055480 THE CALIFORNIAN-PASADENA				Proprietary - Corporation	
THE CALIFORNIAN-PASADENA		12/31/2020 366 Days Settled			
PASADENA, CA 91105		CR Beds 82 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		50.1%	
Balance Sheet		Income Statement		Length of Stay 57.2	
Current Assets	2,457,309	Total Charges	7,013,334	Average Wages	22.09
Fixed Assets	478,010	Contract Allowance	-187,937	-2.7%	Skilled Nursing 66.8%
Other Assets	0	Operating Revenue	7,201,271	102.7%	Ancillary Service 33.2%
Total Assets	2,935,319	Operating Expense	7,454,870	103.5%	Current Ratio 1.4
Current Liabilities	1,732,766	Operating Margin	-253,599	-3.5%	Days to Collect 53.0
Long Term Liabilities	0	Other Income	6,348	0.1%	Avg Payment Days 13.4
Total Equity	1,202,553	Other Expense	0	0.0%	Depreciation Rate 45.3%
Total Liab. and Equity	2,935,319	Net Profit or Loss	(247,251)	-3.4%	Return on Equity -20.6%

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555519 THE CARE CENTER ON HAZELTINE, LLC				Proprietary - Other	
THE CARE CENTER ON HAZELTINE, LLC				12/31/2020 366 Days Settled	
VAN NUYS, CA 91405				CR Beds 58 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate	88.6%
Balance Sheet		Income Statement		Length of Stay	193.9
Current Assets	1,349,875	Total Charges	7,434,293	Average Wages	23.29
Fixed Assets	217,239	Contract Allowance	401,489	5.4%	Skilled Nursing 68.1%
Other Assets	300,500	Operating Revenue	7,032,804	94.6%	Ancillary Service 31.9%
Total Assets	1,867,614	Operating Expense	7,112,039	101.1%	Current Ratio 0.6
Current Liabilities	2,163,931	Operating Margin	-79,235	-1.1%	Days to Collect 39.8
Long Term Liabilities	0	Other Income	383,679	5.5%	Avg Payment Days 32.8
Total Equity	-296,317	Other Expense	0	0.0%	Depreciation Rate 299.2%
Total Liab. and Equity	1,867,614	Net Profit or Loss	304,444	4.3%	Return on Equity -102.7%
555545 THE COVE AT LA JOLLA				Proprietary - Corporation	
THE COVE AT LA JOLLA				12/31/2020 366 Days Settled	
LA JOLLA, CA 92037				CR Beds 56 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	75.6%
Balance Sheet		Income Statement		Length of Stay	30.1
Current Assets	674,970	Total Charges	9,438,833	Average Wages	27.55
Fixed Assets	381,613	Contract Allowance	-76,913	-0.8%	Skilled Nursing 60.9%
Other Assets	6,897,805	Operating Revenue	9,515,746	100.8%	Ancillary Service 39.1%
Total Assets	7,954,388	Operating Expense	8,589,460	90.3%	Current Ratio 0.3
Current Liabilities	2,306,762	Operating Margin	926,286	9.7%	Days to Collect 46.1
Long Term Liabilities	1,128,623	Other Income	2,494	0.0%	Avg Payment Days 32.2
Total Equity	4,519,003	Other Expense	0	0.0%	Depreciation Rate 56.0%
Total Liab. and Equity	7,954,388	Net Profit or Loss	928,780	9.8%	Return on Equity 20.6%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555811 THE COVINGTON CARE CENTER				Nonprofit - Other	
THE COVINGTON CARE CENTER		6/30/2020 366 Days Settled			
ALISO VIEJO, CA 92656		CR Beds 364 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		52.4%	
		Length of Stay		244.1	
		Average Wages		23.51	
		5.6%		Skilled Nursing 14.0%	
		94.4%		Ancillary Service 10.5%	
		147.4%		Current Ratio 0.0	
		-47.4%		Days to Collect 28.1	
		25.2%		Avg Payment Days 25.1	
		0.0%		Depreciation Rate 3.4%	
		-22.2%		Return on Equity 12.5%	
<hr/>					
555424 THE DOROTHY & JOSEPH GOLDBERG HEALTHCARE CENTER				Nonprofit - Other	
THE DOROTHY & JOSEPH GOLDBERG HEALTHCARE CENTER		6/30/2020 366 Days Settled			
ENCINITAS, CA 92024		CR Beds 126 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.2%	
		Length of Stay		148.1	
		Average Wages		24.61	
		7.3%		Skilled Nursing 35.0%	
		92.7%		Ancillary Service 9.8%	
		132.6%		Current Ratio 1.8	
		-32.6%		Days to Collect 27.7	
		30.9%		Avg Payment Days 40.1	
		0.0%		Depreciation Rate 1.1%	
		-1.7%		Return on Equity -0.9%	

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055032 THE EARLWOOD				Proprietary - Other	
THE EARLWOOD		12/31/2020 366 Days Settled			
TORRANCE, CA 90503		CR Beds 87		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay 75.3	
Current Assets	2,528,174	Total Charges	11,165,950	Average Wages	28.62
Fixed Assets	106,068	Contract Allowance	701,191	6.3% Skilled Nursing	69.0%
Other Assets	-262,875	Operating Revenue	10,464,759	93.7% Ancillary Service	31.0%
Total Assets	2,371,367	Operating Expense	10,433,723	99.7% Current Ratio	1.6
Current Liabilities	1,591,054	Operating Margin	31,036	0.3% Days to Collect	83.9
Long Term Liabilities	370,481	Other Income	445,365	4.3% Avg Payment Days	33.6
Total Equity	409,832	Other Expense	0	0.0% Depreciation Rate	856.4%
Total Liab. and Equity	2,371,367	Net Profit or Loss	476,401	4.6% Return on Equity	116.2%
555904 THE ELLISON JOHN TRANSITIONAL CARE CENTER				Proprietary - Partnership	
THE ELLISON JOHN TRANSITIONAL CARE CENTER		12/31/2020 366 Days Settled			
LANCASTER, CA 93534		CR Beds 170		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		74.3%	
Balance Sheet		Income Statement		Length of Stay 88.7	
Current Assets	6,653,846	Total Charges	28,863,119	Average Wages	23.40
Fixed Assets	83,504	Contract Allowance	5,885,828	20.4% Skilled Nursing	63.1%
Other Assets	0	Operating Revenue	22,977,291	79.6% Ancillary Service	36.9%
Total Assets	6,737,350	Operating Expense	22,979,443	100.0% Current Ratio	1.2
Current Liabilities	5,655,793	Operating Margin	-2,152	0.0% Days to Collect	22.2
Long Term Liabilities	0	Other Income	1,876,821	8.2% Avg Payment Days	9.3
Total Equity	1,081,557	Other Expense	0	0.0% Depreciation Rate	2,447.3%
Total Liab. and Equity	6,737,350	Net Profit or Loss	1,874,669	8.2% Return on Equity	173.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555903 THE GARDENS OF EL MONTE				Proprietary - Corporation	
THE GARDENS OF EL MONTE		12/31/2020 366 Days Settled			
EL MONTE, CA 91732		CR Beds 53 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay 47.2	
Current Assets	1,510,877	Total Charges	5,011,058	Average Wages 24.60	
Fixed Assets	0	Contract Allowance	-1,339,389	-26.7%	Skilled Nursing 72.1%
Other Assets	-3,679	Operating Revenue	6,350,447	126.7%	Ancillary Service 27.9%
Total Assets	1,507,198	Operating Expense	6,232,916	98.1%	Current Ratio 3.4
Current Liabilities	439,948	Operating Margin	117,531	1.9%	Days to Collect 71.0
Long Term Liabilities	603,944	Other Income	140,817	2.2%	Avg Payment Days 25.8
Total Equity	463,306	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,507,198	Net Profit or Loss	246,658	3.9%	Return on Equity 53.2%

555613 THE GROVE CARE AND WELLNESS				Proprietary - Corporation	
THE GROVE CARE AND WELLNESS		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92501		CR Beds 38 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		80.3%	
Balance Sheet		Income Statement		Length of Stay 27.9	
Current Assets	2,820,429	Total Charges	6,235,021	Average Wages 23.23	
Fixed Assets	1,265,532	Contract Allowance	1,188,677	19.1%	Skilled Nursing 64.2%
Other Assets	1,389,510	Operating Revenue	5,046,344	80.9%	Ancillary Service 35.8%
Total Assets	5,475,471	Operating Expense	4,719,156	93.5%	Current Ratio 3.4
Current Liabilities	820,502	Operating Margin	327,188	6.5%	Days to Collect 58.0
Long Term Liabilities	1,384,301	Other Income	1,325	0.0%	Avg Payment Days 32.2
Total Equity	3,270,668	Other Expense	0	0.0%	Depreciation Rate 11.9%
Total Liab. and Equity	5,475,471	Net Profit or Loss	328,513	6.5%	Return on Equity 10.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056382 THE GROVE POST-ACUTE CARE CENTER				Proprietary - Corporation	
THE GROVE POST-ACUTE CARE CENTER 12/31/2020 366 Days Settled					
SYLMAR, CA 91342				CR Beds 75 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 76.0%	
Balance Sheet		Income Statement		Length of Stay 101.7	
Current Assets	1,442,788	Total Charges	5,740,309	Average Wages 22.19	
Fixed Assets	216,902	Contract Allowance	-989,047	-17.2%	Skilled Nursing 75.7%
Other Assets	1,347,746	Operating Revenue	6,729,356	117.2%	Ancillary Service 24.3%
Total Assets	<u>3,007,436</u>	Operating Expense	6,269,311	93.2%	Current Ratio 0.9
Current Liabilities	1,635,623	Operating Margin	460,045	6.8%	Days to Collect 23.9
Long Term Liabilities	865,000	Other Income	123,173	1.8%	Avg Payment Days 25.2
Total Equity	506,813	Other Expense	0	0.0%	Depreciation Rate 136.0%
Total Liab. and Equity	<u>3,007,436</u>	Net Profit or Loss	<u>583,218</u>	8.7%	Return on Equity 115.1%

555045 THE HILLS HEALTHCARE CENTER				Proprietary - Corporation	
THE HILLS HEALTHCARE CENTER 12/31/2020 366 Days Settled					
SUNLAND, CA 91040				CR Beds 67 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 91.0%	
Balance Sheet		Income Statement		Length of Stay 111.6	
Current Assets	2,095,900	Total Charges	11,684,545	Average Wages 22.70	
Fixed Assets	70,000	Contract Allowance	3,779,734	32.3%	Skilled Nursing 80.9%
Other Assets	34,174	Operating Revenue	7,904,811	67.7%	Ancillary Service 19.1%
Total Assets	<u>2,200,074</u>	Operating Expense	7,559,545	95.6%	Current Ratio 1.3
Current Liabilities	1,634,819	Operating Margin	345,266	4.4%	Days to Collect 60.3
Long Term Liabilities	0	Other Income	2,424	0.0%	Avg Payment Days 28.5
Total Equity	565,255	Other Expense	0	0.0%	Depreciation Rate 1,045.5%
Total Liab. and Equity	<u>2,200,074</u>	Net Profit or Loss	<u>347,690</u>	4.4%	Return on Equity 61.5%

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555765 THE HILLS POST ACUTE				Proprietary - Corporation	
THE HILLS POST ACUTE		12/31/2020 366 Days Settled			
SANTA ANA, CA 92705		CR Beds 172 POS Beds 0			
ORANGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		81.3%	
		Length of Stay		234.6	
		Average Wages		24.76	
		18.9%		Skilled Nursing 83.4%	
		81.1%		Ancillary Service 16.6%	
		97.6%		Current Ratio 0.6	
		2.4%		Days to Collect 39.7	
		0.0%		Avg Payment Days 27.7	
		0.0%		Depreciation Rate 310.3%	
		2.4%		Return on Equity 124.0%	
<hr/>					
555639 THE MEADOWS OF NAPA VALLEY				Nonprofit - Other	
THE MEADOWS OF NAPA VALLEY		3/31/2020 366 Days Settled			
NAPA, CA 94559		CR Beds 152 POS Beds 0			
NAPA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		54.2%	
		Length of Stay		136.2	
		Average Wages		24.27	
		1.4%		Skilled Nursing 52.0%	
		98.6%		Ancillary Service 14.7%	
		250.6%		Current Ratio 0.4	
		-150.6%		Days to Collect 39.5	
		79.6%		Avg Payment Days 47.5	
		0.0%		Depreciation Rate 4.6%	
		-70.9%		Return on Equity -197.2%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056137 THE MEADOWS POST ACUTE				Proprietary - Partnership	
THE MEADOWS POST ACUTE		12/31/2020 366 Days Settled			
PANORAMA CITY, CA 91402		CR Beds 98 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN PART A		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay	
				92.3	
Current Assets	7,755,415	Total Charges	10,757,660	Average Wages	28.81
Fixed Assets	844,927	Contract Allowance	-2,796,081	-26.0%	Skilled Nursing
Other Assets	461,881	Operating Revenue	13,553,741	126.0%	Ancillary Service
Total Assets	9,062,223	Operating Expense	13,341,337	98.4%	Current Ratio
Current Liabilities	4,977,487	Operating Margin	212,404	1.6%	Days to Collect
Long Term Liabilities	3,754,890	Other Income	119,832	0.9%	Avg Payment Days
Total Equity	329,846	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,062,223	Net Profit or Loss	332,236	2.5%	Return on Equity
					100.7%

055706 THE ORCHARD - POST ACUTE CARE				Proprietary - Corporation	
THE ORCHARD - POST ACUTE CARE		12/31/2020 366 Days Settled			
WHITTIER, CA 90606		CR Beds 162 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		77.0%	
Balance Sheet		Income Statement		Length of Stay	
				91.0	
Current Assets	33,759,712	Total Charges	17,644,021	Average Wages	24.56
Fixed Assets	295,529	Contract Allowance	224,780	1.3%	Skilled Nursing
Other Assets	0	Operating Revenue	17,419,241	98.7%	Ancillary Service
Total Assets	34,055,241	Operating Expense	15,358,619	88.2%	Current Ratio
Current Liabilities	3,206,995	Operating Margin	2,060,622	11.8%	Days to Collect
Long Term Liabilities	-54,501	Other Income	2,442	0.0%	Avg Payment Days
Total Equity	30,902,747	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	34,055,241	Net Profit or Loss	2,063,064	11.8%	Return on Equity
					6.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555702 THE ORCHARDS POST-ACUTE				Proprietary - Other		
THE ORCHARDS POST-ACUTE		12/31/2020 198 Days Settled				
BAKERSFIELD, CA 93301		6/16/2020 168 Days Settled		CR Beds 150 POS Beds 0		
KERN		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	72.0%	
Balance Sheet		Income Statement		Length of Stay	66.2	
Current Assets	1,814,612	Total Charges	7,451,473	Average Wages	23.38	
Fixed Assets	575,981	Contract Allowance	-105,560	-1.4%	Skilled Nursing	81.0%
Other Assets	42,067	Operating Revenue	7,557,033	101.4%	Ancillary Service	19.0%
Total Assets	2,432,660	Operating Expense	8,106,183	107.3%	Current Ratio	0.8
Current Liabilities	2,218,789	Operating Margin	-549,150	-7.3%	Days to Collect	58.0
Long Term Liabilities	95,033	Other Income	167,188	2.2%	Avg Payment Days	36.4
Total Equity	118,838	Other Expense	0	0.0%	Depreciation Rate	94.1%
Total Liab. and Equity	2,432,660	Net Profit or Loss	(381,962)	-5.1%	Return on Equity	-321.4%

555702 THE ORCHARDS POST-ACUTE				Proprietary - Other		
THE ORCHARDS POST-ACUTE		12/31/2020 198 Days Settled				
BAKERSFIELD, CA 93301		6/16/2020 168 Days Settled		CR Beds 150 POS Beds 0		
KERN		Key Performance Ind.				
Noridian (CA)				Occupancy Rate	75.3%	
Balance Sheet		Income Statement		Length of Stay	109.0	
Current Assets	2,289,618	Total Charges	7,068,017	Average Wages	23.38	
Fixed Assets	272,969	Contract Allowance	-635,258	-9.0%	Skilled Nursing	77.0%
Other Assets	208,177	Operating Revenue	7,703,275	109.0%	Ancillary Service	23.0%
Total Assets	2,770,764	Operating Expense	7,198,464	93.4%	Current Ratio	1.7
Current Liabilities	1,363,564	Operating Margin	504,811	6.6%	Days to Collect	94.5
Long Term Liabilities	1,000,000	Other Income	30,342	0.4%	Avg Payment Days	47.8
Total Equity	407,200	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	2,770,764	Net Profit or Loss	535,149	6.9%	Return on Equity	131.4%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055322 THE PAVILION AT OCEAN POINT				Proprietary - Other	
THE PAVILION AT OCEAN POINT		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92110		CR Beds 133 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.2%	
Balance Sheet		Income Statement		Length of Stay 224.2	
Current Assets	1,901,201	Total Charges	13,960,196	Average Wages	26.43
Fixed Assets	905,441	Contract Allowance	-1,171	0.0%	Skilled Nursing 73.6%
Other Assets	236,143	Operating Revenue	13,961,367	100.0%	Ancillary Service 26.4%
Total Assets	3,042,785	Operating Expense	14,867,251	106.5%	Current Ratio 0.7
Current Liabilities	2,652,624	Operating Margin	-905,884	-6.5%	Days to Collect (6.8)
Long Term Liabilities	0	Other Income	1,054,125	7.6%	Avg Payment Days 50.5
Total Equity	390,161	Other Expense	0	0.0%	Depreciation Rate 64.0%
Total Liab. and Equity	3,042,785	Net Profit or Loss	148,241	1.1%	Return on Equity 38.0%
555733 THE PAVILION AT SUNNY HILLS				Proprietary - Partnership	
THE PAVILION AT SUNNY HILLS		12/31/2020 366 Days Settled			
FULLERTON, CA 92835		CR Beds 228 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.0%	
Balance Sheet		Income Statement		Length of Stay 87.8	
Current Assets	3,255,221	Total Charges	26,023,373	Average Wages	24.31
Fixed Assets	597,857	Contract Allowance	3,296,018	12.7%	Skilled Nursing 71.4%
Other Assets	3,500	Operating Revenue	22,727,355	87.3%	Ancillary Service 28.6%
Total Assets	3,856,578	Operating Expense	23,031,304	101.3%	Current Ratio 1.9
Current Liabilities	1,685,815	Operating Margin	-303,949	-1.3%	Days to Collect 25.0
Long Term Liabilities	0	Other Income	2,068,639	9.1%	Avg Payment Days 26.7
Total Equity	2,170,763	Other Expense	0	0.0%	Depreciation Rate 327.1%
Total Liab. and Equity	3,856,578	Net Profit or Loss	1,764,690	7.8%	Return on Equity 81.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055497 THE PINES AT PLACERVILLE HEALTHCARE CENTER				Proprietary - Corporation	
THE PINES AT PLACERVILLE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
PLACERVILLE, CA 95667		CR Beds 99 POS Beds 0			
EL DORADO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		70.9%	
Balance Sheet		Income Statement		Length of Stay 136.0	
Current Assets	40,127,392	Total Charges	8,703,822	Average Wages 25.69	
Fixed Assets	411,605	Contract Allowance	-470,129	-5.4%	Skilled Nursing 84.4%
Other Assets	1,290,000	Operating Revenue	9,173,951	105.4%	Ancillary Service 15.6%
Total Assets	41,828,997	Operating Expense	10,654,782	116.1%	Current Ratio 1.0
Current Liabilities	38,571,737	Operating Margin	-1,480,831	-16.1%	Days to Collect 51.9
Long Term Liabilities	286,737	Other Income	540,446	5.9%	Avg Payment Days 58.5
Total Equity	2,970,523	Other Expense	0	0.0%	Depreciation Rate 36.2%
Total Liab. and Equity	41,828,997	Net Profit or Loss	(946,092)	-10.3%	Return on Equity -31.8%
056212 THE REDWOODS POST-ACUTE				Proprietary - Other	
THE REDWOODS POST-ACUTE		12/31/2020 366 Days Settled			
SAN JOSE, CA 95125		CR Beds 152 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.9%	
Balance Sheet		Income Statement		Length of Stay 162.2	
Current Assets	3,072,359	Total Charges	16,826,257	Average Wages 29.35	
Fixed Assets	838,100	Contract Allowance	223,474	1.3%	Skilled Nursing 87.1%
Other Assets	2,150,629	Operating Revenue	16,602,783	98.7%	Ancillary Service 12.9%
Total Assets	6,061,088	Operating Expense	17,434,567	105.0%	Current Ratio 1.1
Current Liabilities	2,874,001	Operating Margin	-831,784	-5.0%	Days to Collect 63.0
Long Term Liabilities	1,831,345	Other Income	1,360,892	8.2%	Avg Payment Days 25.0
Total Equity	1,355,742	Other Expense	0	0.0%	Depreciation Rate 163.8%
Total Liab. and Equity	6,061,088	Net Profit or Loss	529,107	3.2%	Return on Equity 39.0%

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555826 THE REDWOODS, A COMMUNITY OF SENIORS				Nonprofit - Other	
THE REDWOODS, A COMMUNITY OF SENIORS		9/30/2020 366 Days Settled			
MILL VALLEY, CA 94941				CR Beds 58	POS Beds 0
MARIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	52.5%
Balance Sheet		Income Statement		Length of Stay	135.4
Current Assets	4,470,255	Total Charges	12,579,201	Average Wages	31.37
Fixed Assets	37,461,684	Contract Allowance	119,270	0.9%	Skilled Nursing 37.4%
Other Assets	14,271,530	Operating Revenue	12,459,931	99.1%	Ancillary Service 5.5%
Total Assets	56,203,469	Operating Expense	20,569,609	165.1%	Current Ratio 1.9
Current Liabilities	2,343,646	Operating Margin	-8,109,678	-65.1%	Days to Collect 6.0
Long Term Liabilities	27,640,653	Other Income	9,703,162	77.9%	Avg Payment Days 28.5
Total Equity	26,219,170	Other Expense	0	0.0%	Depreciation Rate 0.6%
Total Liab. and Equity	56,203,469	Net Profit or Loss	1,593,484	12.8%	Return on Equity 6.1%

555256 THE REHABILITATION CENTER OF BAKERSFIELD				Proprietary - Other	
THE REHABILITATION CENTER OF BAKERSFIELD		5/31/2020 366 Days Settled			
BAKERSFIELD, CA 93306				CR Beds 160	POS Beds 0
KERN				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	82.3%
Balance Sheet		Income Statement		Length of Stay	60.8
Current Assets	9,074,075	Total Charges	28,751,076	Average Wages	24.87
Fixed Assets	501,315	Contract Allowance	6,913,020	24.0%	Skilled Nursing 46.3%
Other Assets	94,477	Operating Revenue	21,838,056	76.0%	Ancillary Service 53.7%
Total Assets	9,669,867	Operating Expense	19,329,484	88.5%	Current Ratio 5.5
Current Liabilities	1,646,720	Operating Margin	2,508,572	11.5%	Days to Collect 25.6
Long Term Liabilities	-12,604,000	Other Income	600,763	2.8%	Avg Payment Days 91.6
Total Equity	20,627,147	Other Expense	0	0.0%	Depreciation Rate 181.9%
Total Liab. and Equity	9,669,867	Net Profit or Loss	3,109,335	14.2%	Return on Equity 15.1%

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555313 THE REHABILITATION CENTER OF OAKLAND				Proprietary - Other	
THE REHABILITATION CENTER OF OAKLAND		8/31/2020 366 Days Reopened			
OAKLAND, CA 94611				CR Beds 70	POS Beds 0
ALAMEDA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	86.0%
				Length of Stay	74.9
				Average Wages	29.22
				8.0% Skilled Nursing	65.9%
				92.0% Ancillary Service	34.1%
				98.0% Current Ratio	0.6
				2.0% Days to Collect	(36.7)
				1.3% Avg Payment Days	158.4
				0.0% Depreciation Rate	88.9%
				3.3% Return on Equity	2,134.1%
<hr/>					
555808 THE REHABILITATION CENTER OF SANTA MONICA				Proprietary - Other	
THE REHABILITATION CENTER OF SANTA MONICA		12/31/2020 366 Days Settled			
SANTA MONICA, CA 90404				CR Beds 144	POS Beds 0
LOS ANGELES				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	70.9%
				Length of Stay	141.0
				Average Wages	24.55
				24.3% Skilled Nursing	83.5%
				75.7% Ancillary Service	16.5%
				112.0% Current Ratio	1.5
				-12.0% Days to Collect	32.6
				21.0% Avg Payment Days	27.1
				0.0% Depreciation Rate	69.5%
				9.0% Return on Equity	14.2%

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555700 THE REHABILITATION CENTRE OF BEVERLY HILLS				Proprietary - Corporation		
THE REHABILITATION CENTRE OF BEVERLY HILLS		12/31/2020 366 Days Settled				
LOS ANGELES, CA 90048				CR Beds 150 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
BLUE CROSS (CALIFORNIA)				Occupancy Rate	46.1%	
Balance Sheet		Income Statement		Length of Stay	38.6	
Current Assets	27,509,759	Total Charges	18,869,077	Average Wages	28.57	
Fixed Assets	1,446,065	Contract Allowance	2,251,624	11.9%	Skilled Nursing	38.1%
Other Assets	121,655	Operating Revenue	16,617,453	88.1%	Ancillary Service	61.9%
Total Assets	29,077,479	Operating Expense	20,976,424	126.2%	Current Ratio	2.6
Current Liabilities	10,514,782	Operating Margin	-4,358,971	-26.2%	Days to Collect	64.8
Long Term Liabilities	2,828	Other Income	0	0.0%	Avg Payment Days	49.7
Total Equity	18,559,869	Other Expense	0	0.0%	Depreciation Rate	26.8%
Total Liab. and Equity	29,077,479	Net Profit or Loss	(4,358,971)	-26.2%	Return on Equity	-23.5%
055534 THE REUTLINGER COMMUNITY				Nonprofit - Church		
THE REUTLINGER COMMUNITY		6/30/2020 366 Days Settled				
DANVILLE, CA 94506				CR Beds 180 POS Beds 0		
CONTRA COSTA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.1%	
Balance Sheet		Income Statement		Length of Stay	148.0	
Current Assets	4,379,969	Total Charges	17,129,005	Average Wages	38.75	
Fixed Assets	19,829,810	Contract Allowance	168,857	1.0%	Skilled Nursing	43.3%
Other Assets	8,603,937	Operating Revenue	16,960,148	99.0%	Ancillary Service	15.3%
Total Assets	32,813,716	Operating Expense	21,215,005	125.1%	Current Ratio	2.4
Current Liabilities	1,825,283	Operating Margin	-4,254,857	-25.1%	Days to Collect	70.8
Long Term Liabilities	5,589,900	Other Income	476,340	2.8%	Avg Payment Days	24.1
Total Equity	25,398,533	Other Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	32,813,716	Net Profit or Loss	(3,778,517)	-22.3%	Return on Equity	-14.9%

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555799 THE RIDGE POST ACUTE				Proprietary - Other	
THE RIDGE POST ACUTE		12/31/2020 366 Days Settled			
SAN JOSE, CA 95127				CR Beds 54 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 71.3%	
Balance Sheet		Income Statement		Length of Stay 105.9	
Current Assets	1,130,030	Total Charges	6,651,831	Average Wages	28.05
Fixed Assets	222,940	Contract Allowance	428,452	6.4%	Skilled Nursing 74.2%
Other Assets	476,223	Operating Revenue	6,223,379	93.6%	Ancillary Service 25.8%
Total Assets	1,829,193	Operating Expense	6,516,396	104.7%	Current Ratio 1.1
Current Liabilities	1,060,184	Operating Margin	-293,017	-4.7%	Days to Collect 67.9
Long Term Liabilities	368,356	Other Income	406,855	6.5%	Avg Payment Days 29.1
Total Equity	400,653	Other Expense	0	0.0%	Depreciation Rate 232.3%
Total Liab. and Equity	1,829,193	Net Profit or Loss	113,838	1.8%	Return on Equity 28.4%
056117 THE ROWLAND				Proprietary - Corporation	
THE ROWLAND		3/31/2020 366 Days Settled			
COVINA, CA 91723				CR Beds 126 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 81.2%	
Balance Sheet		Income Statement		Length of Stay 138.9	
Current Assets	4,963,031	Total Charges	8,079,817	Average Wages	20.31
Fixed Assets	179,672	Contract Allowance	-940,505	-11.6%	Skilled Nursing 87.8%
Other Assets	1,122,418	Operating Revenue	9,020,322	111.6%	Ancillary Service 12.2%
Total Assets	6,265,121	Operating Expense	9,300,819	103.1%	Current Ratio 0.7
Current Liabilities	7,145,983	Operating Margin	-280,497	-3.1%	Days to Collect 182.4
Long Term Liabilities	49,095	Other Income	82,650	0.9%	Avg Payment Days 147.1
Total Equity	-929,957	Other Expense	0	0.0%	Depreciation Rate 15.7%
Total Liab. and Equity	6,265,121	Net Profit or Loss	(197,847)	-2.2%	Return on Equity 21.3%

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055466 THE SEQUOIAS				Nonprofit - Church	
THE SEQUOIAS		12/31/2020 366 Days Settled			
PORTOLA VALLEY, CA 94028		CR Beds 285 POS Beds 0			
SAN MATEO		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		122.3%	
Balance Sheet		Income Statement		Length of Stay	
				1,342.9	
Current Assets	1,404,381	Total Charges	28,451,455	Average Wages	30.93
Fixed Assets	62,668,989	Contract Allowance	214,009	0.8%	Skilled Nursing
Other Assets	0	Operating Revenue	28,237,446	99.2%	Ancillary Service
Total Assets	64,073,370	Operating Expense	30,882,504	109.4%	Current Ratio
Current Liabilities	10,118,957	Operating Margin	-2,645,058	-9.4%	Days to Collect
Long Term Liabilities	47,828,469	Other Income	2,811,462	10.0%	Avg Payment Days
Total Equity	6,125,944	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	64,073,370	Net Profit or Loss	166,404	0.6%	Return on Equity
					2.7%
555585 THE SHORES POST-ACUTE				Proprietary - Corporation	
THE SHORES POST-ACUTE		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92123		CR Beds 305 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay	
				225.3	
Current Assets	2,238,169	Total Charges	33,640,411	Average Wages	23.94
Fixed Assets	413,949	Contract Allowance	5,569,199	16.6%	Skilled Nursing
Other Assets	82,782	Operating Revenue	28,071,212	83.4%	Ancillary Service
Total Assets	2,734,900	Operating Expense	28,200,030	100.5%	Current Ratio
Current Liabilities	3,700,087	Operating Margin	-128,818	-0.5%	Days to Collect
Long Term Liabilities	0	Other Income	1,984,869	7.1%	Avg Payment Days
Total Equity	-965,187	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	2,734,900	Net Profit or Loss	1,856,051	6.6%	Return on Equity
					-192.3%

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555739 THE SPRINGS AT PACIFIC REGENT				Proprietary - Corporation	
THE SPRINGS AT PACIFIC REGENT		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92122		CR Beds 58 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		67.8%	
Balance Sheet		Income Statement		Length of Stay	
				22.2	
Current Assets	8,853,361	Total Charges	10,122,851	Average Wages	27.86
Fixed Assets	-268,445	Contract Allowance	534,501	5.3% Skilled Nursing	56.5%
Other Assets	0	Operating Revenue	9,588,350	94.7% Ancillary Service	43.5%
Total Assets	<u>8,584,916</u>	Operating Expense	<u>9,773,337</u>	101.9% Current Ratio	3.1
Current Liabilities	2,838,518	Operating Margin	-184,987	-1.9% Days to Collect	66.4
Long Term Liabilities	-2,058	Other Income	76,802	0.8% Avg Payment Days	29.1
Total Equity	<u>5,748,456</u>	Other Expense	0	0.0% Depreciation Rate	-360.9%
Total Liab. and Equity	<u>8,584,916</u>	Net Profit or Loss	<u>(108,185)</u>	-1.1% Return on Equity	-1.9%
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555226 THE SPRINGS AT THE CARLOTTA				Proprietary - Corporation	
THE SPRINGS AT THE CARLOTTA		12/31/2020 366 Days Settled			
PALM DESERT, CA 92211		CR Beds 283 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		83.2%	
Balance Sheet		Income Statement		Length of Stay	
				237.5	
Current Assets	831,499	Total Charges	13,007,665	Average Wages	16.98
Fixed Assets	1,880,960	Contract Allowance	561,563	4.3% Skilled Nursing	24.6%
Other Assets	6,127,431	Operating Revenue	12,446,102	95.7% Ancillary Service	15.7%
Total Assets	<u>8,839,890</u>	Operating Expense	<u>18,559,829</u>	149.1% Current Ratio	0.3
Current Liabilities	2,721,742	Operating Margin	-6,113,727	-49.1% Days to Collect	16.8
Long Term Liabilities	21,722,868	Other Income	4,305,518	34.6% Avg Payment Days	18.0
Total Equity	<u>-15,604,720</u>	Other Expense	0	0.0% Depreciation Rate	126.9%
Total Liab. and Equity	<u>8,839,890</u>	Net Profit or Loss	<u>(1,808,209)</u>	-14.5% Return on Equity	11.6%

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555915 THE SPRINGS HEALTH AND REHABILITATION CENTER				Proprietary - Other	
THE SPRINGS HEALTH AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
MURRIETA, CA 92563		CR Beds 170 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	44.0%
				Length of Stay	42.2
				Average Wages	25.18
				Skilled Nursing	52.4%
				Ancillary Service	47.6%
				Current Ratio	0.3
				Days to Collect	36.7
				Avg Payment Days	44.8
				Depreciation Rate	27,342.7 %
				Return on Equity	36.9%
<hr/>					
056077 THE TAMALPAIS				Nonprofit - Church	
THE TAMALPAIS		12/31/2020 366 Days Settled			
GREENBRAE, CA 94904		CR Beds 298 POS Beds 0			
MARIN		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	81.3%
				Length of Stay	1,266.0
				Average Wages	30.50
				Skilled Nursing	10.1%
				Ancillary Service	4.5%
				Current Ratio	0.7
				Days to Collect	8.9
				Avg Payment Days	14.5
				Depreciation Rate	3.4%
				Return on Equity	12.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055210 THE TERRACES AT LOS ALTOS HEALTH FACILITY				Nonprofit - Other		
THE TERRACES AT LOS ALTOS HEALTH FACILITY				12/31/2020 366 Days Settled		
LOS ALTOS, CA 94022				CR Beds 226 POS Beds 0		
SANTA CLARA				Key Performance Ind.		
PALMETTO (CALIFORNIA)				Occupancy Rate	79.0%	
Balance Sheet				Length of Stay	211.4	
Income Statement				Average Wages	27.12	
Current Assets	28,558,080	Total Charges	22,828,590	5.6%	Skilled Nursing	17.9%
Fixed Assets	96,620,956	Contract Allowance	1,271,334	94.4%	Ancillary Service	7.6%
Other Assets	0	Operating Revenue	21,557,256	94.8%	Current Ratio	0.3
Total Assets	125,179,036	Operating Expense	20,437,264	5.2%	Days to Collect	483.2
Current Liabilities	94,512,363	Operating Margin	1,119,992	4.4%	Avg Payment Days	15.9
Long Term Liabilities	28,126,568	Other Income	949,980	0.0%	Depreciation Rate	0.9%
Total Equity	2,540,105	Other Expense	0	9.6%	Return on Equity	81.5%
Total Liab. and Equity	125,179,036	Net Profit or Loss	2,069,972			

055846 THE TERRACES AT SAN JOAQUIN GARDENS VILLAGE				Nonprofit - Other		
THE TERRACES AT SAN JOAQUIN GARDENS VILLAGE				12/31/2020 366 Days Settled		
FRESNO, CA 93710				CR Beds 400 POS Beds 0		
FRESNO				Key Performance Ind.		
PALMETTO (CALIFORNIA)				Occupancy Rate	89.3%	
Balance Sheet				Length of Stay	214.4	
Income Statement				Average Wages	19.30	
Current Assets	3,729,955	Total Charges	31,124,388	8.1%	Skilled Nursing	18.8%
Fixed Assets	80,049,649	Contract Allowance	2,505,605	91.9%	Ancillary Service	9.9%
Other Assets	15,892,745	Operating Revenue	28,618,783	107.6%	Current Ratio	0.1
Total Assets	99,672,349	Operating Expense	30,793,200	-7.6%	Days to Collect	6.7
Current Liabilities	68,558,078	Operating Margin	-2,174,417	-13.7%	Avg Payment Days	21.6
Long Term Liabilities	71,634,416	Other Income	-3,920,201	0.0%	Depreciation Rate	3.1%
Total Equity	-40,520,145	Other Expense	0	-21.3%	Return on Equity	15.0%
Total Liab. and Equity	99,672,349	Net Profit or Loss	(6,094,618)			

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555547 THE TERRACES OF LOS GATOS		Nonprofit - Other	
THE TERRACES OF LOS GATOS		12/31/2020 366 Days Settled	
LOS GATOS, CA 95032		CR Beds 387 POS Beds 0	
SANTA CLARA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	69.0%
Balance Sheet		Income Statement	
Current Assets	95,489,772	Total Charges	34,866,754
Fixed Assets	37,497,810	Contract Allowance	1,278,464
Other Assets	0	Operating Revenue	33,588,290
Total Assets	<u>132,987,582</u>	Operating Expense	29,610,208
Current Liabilities	47,377,958	Operating Margin	3,978,082
Long Term Liabilities	34,055,981	Other Income	1,135,925
Total Equity	51,553,643	Other Expense	0
Total Liab. and Equity	<u>132,987,582</u>	Net Profit or Loss	<u>5,114,007</u>
		3.7%	Skilled Nursing 19.1%
		96.3%	Ancillary Service 12.6%
		88.2%	Current Ratio 2.0
		11.8%	Days to Collect 1,038.5
		3.4%	Avg Payment Days 15.9
		0.0%	Depreciation Rate 2.0%
		15.2%	Return on Equity 9.9%

555463 THE VILLAGE HEALTHCARE CENTER		Proprietary - Corporation	
THE VILLAGE HEALTHCARE CENTER		12/31/2020 366 Days Settled	
HEMET, CA 92545		CR Beds 106 POS Beds 0	
RIVERSIDE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	55.4%
Balance Sheet		Income Statement	
Current Assets	4,820,936	Total Charges	15,847,480
Fixed Assets	10,961,134	Contract Allowance	1,026,567
Other Assets	1,274,284	Operating Revenue	14,820,913
Total Assets	<u>17,056,354</u>	Operating Expense	15,260,489
Current Liabilities	1,676,713	Operating Margin	-439,576
Long Term Liabilities	12,245,800	Other Income	45,194
Total Equity	3,133,841	Other Expense	0
Total Liab. and Equity	<u>17,056,354</u>	Net Profit or Loss	<u>(394,382)</u>
		6.5%	Skilled Nursing 16.0%
		93.5%	Ancillary Service 6.0%
		103.0%	Current Ratio 2.9
		-3.0%	Days to Collect 20.5
		0.3%	Avg Payment Days 26.0
		0.0%	Depreciation Rate 0.5%
		-2.7%	Return on Equity -12.6%

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055435 THE VILLAS AT SARATOGA SKILLED NSG & ASSISTED LVG				Proprietary - Other	
THE VILLAS AT SARATOGA SKILLED NSG & ASSISTED LVG				12/31/2020 366 Days Settled	
SARATOGA, CA 95070				CR Beds 85 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 92.9%	
Balance Sheet		Income Statement		Length of Stay 89.0	
Current Assets	7,208,728	Total Charges	14,702,887	Average Wages 28.71	
Fixed Assets	281,887	Contract Allowance	-1,034,564	-7.0%	Skilled Nursing 83.9%
Other Assets	52,207	Operating Revenue	15,737,451	107.0%	Ancillary Service 16.1%
Total Assets	<u>7,542,822</u>	Operating Expense	<u>13,512,370</u>	85.9%	Current Ratio 1.6
Current Liabilities	4,428,684	Operating Margin	2,225,081	14.1%	Days to Collect 49.8
Long Term Liabilities	-80,896	Other Income	288,163	1.8%	Avg Payment Days 76.9
Total Equity	<u>3,195,034</u>	Other Expense	0	0.0%	Depreciation Rate 545.7%
Total Liab. and Equity	<u>7,542,822</u>	Net Profit or Loss	<u>2,513,244</u>	16.0%	Return on Equity 78.7%
055212 THE VINEYARDS HEALTHCARE CENTER				Proprietary - Other	
THE VINEYARDS HEALTHCARE CENTER				12/31/2020 366 Days Settled	
LIVERMORE, CA 94550				CR Beds 83 POS Beds 0	
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 83.8%	
Balance Sheet		Income Statement		Length of Stay 120.7	
Current Assets	2,421,046	Total Charges	11,506,993	Average Wages 26.14	
Fixed Assets	571,155	Contract Allowance	1,148,403	10.0%	Skilled Nursing 81.0%
Other Assets	1,061,633	Operating Revenue	10,358,590	90.0%	Ancillary Service 19.0%
Total Assets	<u>4,053,834</u>	Operating Expense	<u>10,471,476</u>	101.1%	Current Ratio 1.6
Current Liabilities	1,486,339	Operating Margin	-112,886	-1.1%	Days to Collect 43.6
Long Term Liabilities	1,874,523	Other Income	734,249	7.1%	Avg Payment Days 16.9
Total Equity	<u>692,972</u>	Other Expense	0	0.0%	Depreciation Rate 216.8%
Total Liab. and Equity	<u>4,053,834</u>	Net Profit or Loss	<u>621,363</u>	6.0%	Return on Equity 89.7%

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055342 THOUSAND OAKS POST ACUTE, LLC				Proprietary - Other	
THOUSAND OAKS POST ACUTE, LLC		12/31/2020 366 Days Settled			
THOUSAND OAKS, CA 91360		CR Beds 123 POS Beds 0			
VENTURA		Key Performance Ind.			
BLUE CROSS (MARYLAND)		Occupancy Rate		73.0%	
Balance Sheet		Income Statement		Length of Stay 121.7	
Current Assets	3,375,770	Total Charges	13,887,239	Average Wages 27.07	
Fixed Assets	464,284	Contract Allowance	-820,443	-5.9%	Skilled Nursing 68.7%
Other Assets	625,794	Operating Revenue	14,707,682	105.9%	Ancillary Service 31.3%
Total Assets	4,465,848	Operating Expense	14,110,626	95.9%	Current Ratio 1.0
Current Liabilities	3,445,340	Operating Margin	597,056	4.1%	Days to Collect 12.0
Long Term Liabilities	0	Other Income	554,727	3.8%	Avg Payment Days 26.4
Total Equity	1,020,508	Other Expense	0	0.0%	Depreciation Rate 309.8%
Total Liab. and Equity	4,465,848	Net Profit or Loss	1,151,783	7.8%	Return on Equity 112.9%
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056092 TOPANGA TERRACE				Proprietary - Corporation	
TOPANGA TERRACE		12/31/2020 366 Days Settled			
CANOGA PARK, CA 91304		CR Beds 112 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		81.1%	
Balance Sheet		Income Statement		Length of Stay 96.4	
Current Assets	8,097,850	Total Charges	23,505,893	Average Wages 27.25	
Fixed Assets	725,365	Contract Allowance	3,637,670	15.5%	Skilled Nursing 82.0%
Other Assets	31,808	Operating Revenue	19,868,223	84.5%	Ancillary Service 18.0%
Total Assets	8,855,023	Operating Expense	19,467,594	98.0%	Current Ratio 2.4
Current Liabilities	3,413,490	Operating Margin	400,629	2.0%	Days to Collect 39.4
Long Term Liabilities	0	Other Income	3,515,912	17.7%	Avg Payment Days 37.6
Total Equity	5,441,533	Other Expense	0	0.0%	Depreciation Rate 32.1%
Total Liab. and Equity	8,855,023	Net Profit or Loss	3,916,541	19.7%	Return on Equity 72.0%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055952 TORRANCE CARE CENTER WEST, INC				Proprietary - Corporation	
TORRANCE CARE CENTER WEST, INC				12/31/2020 366 Days Settled	
TORRANCE, CA 90503				CR Beds 193 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 88.4%	
Balance Sheet		Income Statement		Length of Stay 175.4	
Current Assets	6,850,371	Total Charges	22,832,213	Average Wages 19.85	
Fixed Assets	507,242	Contract Allowance	877,188	3.8% Skilled Nursing 85.5%	
Other Assets	10,329,990	Operating Revenue	21,955,025	96.2% Ancillary Service 14.5%	
Total Assets	17,687,603	Operating Expense	19,528,586	88.9% Current Ratio 1.6	
Current Liabilities	4,175,354	Operating Margin	2,426,439	11.1% Days to Collect 45.8	
Long Term Liabilities	-3,749,163	Other Income	1,451,408	6.6% Avg Payment Days 44.7	
Total Equity	17,261,412	Other Expense	0	0.0% Depreciation Rate 117.4%	
Total Liab. and Equity	17,687,603	Net Profit or Loss	3,877,847	17.7% Return on Equity 22.5%	
555587 TOTALLY KIDS REHABILITATION HOSPITAL - D/P SNF				Proprietary - Other	
TOTALLY KIDS REHABILITATION HOSPITAL - D/P SNF				12/31/2020 366 Days Settled	
LOMA LINDA, CA 92354				CR Beds 0 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Skilled Nursing 0.0%	
Other Assets	0	Operating Revenue	0	0.0% Ancillary Service 0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity 0.0%	

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555815 TOTALLY KIDS SPECIALTY HEALTHCARE - SUN VALLEY		Proprietary - Other	
TOTALLY KIDS SPECIALTY HEALTHCARE - 12/31/2020 366 Days Settled SUN VALLEY			
SUN VALLEY, CA 91352		CR Beds 0 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
Noridian (AS, GU, HI, NV)		Occupancy Rate 0.0%	
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

555141 TOWN & COUNTRY		Nonprofit - Church	
TOWN & COUNTRY 6/30/2020 366 Days Settled			
SANTA ANA, CA 92706		CR Beds 271 POS Beds 0	
ORANGE		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate 89.1%	
Balance Sheet		Income Statement	
Current Assets	47,130,508	Total Charges	31,893,450
Fixed Assets	17,020,717	Contract Allowance	11,668,072
Other Assets	2,002,413	Operating Revenue	20,225,378
Total Assets	66,153,638	Operating Expense	20,191,415
Current Liabilities	6,233,760	Operating Margin	33,963
Long Term Liabilities	40,057,520	Other Income	1,477,770
Total Equity	19,862,358	Other Expense	0
Total Liab. and Equity	66,153,638	Net Profit or Loss	1,511,733

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555080 TRACY NURSING AND REHABILITATION CENTER		Proprietary - Other	
TRACY NURSING AND REHABILITATION CENTER		12/31/2020 366 Days Settled	
TRACY, CA 95376		CR Beds 62 POS Beds 0	
SAN JOAQUIN		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 78.3%	
Balance Sheet		Income Statement	
Current Assets	1,104,966	Total Charges	8,269,668
Fixed Assets	953,972	Contract Allowance	415,273
Other Assets	4,437,694	Operating Revenue	7,854,395
Total Assets	6,496,632	Operating Expense	7,297,638
Current Liabilities	1,857,674	Operating Margin	556,757
Long Term Liabilities	433,336	Other Income	284,868
Total Equity	4,205,622	Other Expense	0
Total Liab. and Equity	6,496,632	Net Profit or Loss	841,625
		5.0%	Skilled Nursing 74.8%
		95.0%	Ancillary Service 25.2%
		92.9%	Current Ratio 0.6
		7.1%	Days to Collect 47.6
		3.6%	Avg Payment Days 20.1
		0.0%	Depreciation Rate 30.8%
		10.7%	Return on Equity 20.0%
555910 TRELIS CHINO		Proprietary - Corporation	
TRELIS CHINO		12/31/2020 366 Days Settled	
CHINO, CA 91710		CR Beds 59 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
NORIDIAN		Occupancy Rate 82.8%	
Balance Sheet		Income Statement	
Current Assets	6,592,496	Total Charges	15,286,552
Fixed Assets	495,922	Contract Allowance	4,461,248
Other Assets	0	Operating Revenue	10,825,304
Total Assets	7,088,418	Operating Expense	10,563,980
Current Liabilities	8,749,808	Operating Margin	261,324
Long Term Liabilities	1,656,087	Other Income	649,896
Total Equity	-3,317,477	Other Expense	0
Total Liab. and Equity	7,088,418	Net Profit or Loss	911,220
		29.2%	Skilled Nursing 70.2%
		70.8%	Ancillary Service 29.8%
		97.6%	Current Ratio 0.8
		2.4%	Days to Collect 58.6
		6.0%	Avg Payment Days 33.4
		0.0%	Depreciation Rate 120.8%
		8.4%	Return on Equity -27.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555240 TURLOCK NURSING & REHABILITATION CENTER				Proprietary - Corporation		
TURLOCK NURSING & REHABILITATION CENTER				12/31/2020 366 Days Settled		
TURLOCK, CA 95380				CR Beds 144 POS Beds 0		
STANISLAUS				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.8%	
Balance Sheet		Income Statement		Length of Stay	51.7	
Current Assets	2,895,615	Total Charges	16,365,260	Average Wages	26.72	
Fixed Assets	70,050	Contract Allowance	-708,832	-4.3%	Skilled Nursing	75.8%
Other Assets	229,591	Operating Revenue	17,074,092	104.3%	Ancillary Service	24.2%
Total Assets	3,195,256	Operating Expense	16,155,890	94.6%	Current Ratio	(0.1)
Current Liabilities	-34,062,343	Operating Margin	918,202	5.4%	Days to Collect	57.7
Long Term Liabilities	0	Other Income	1,113,795	6.5%	Avg Payment Days	7.5
Total Equity	37,257,599	Other Expense	0	0.0%	Depreciation Rate	67.4%
Total Liab. and Equity	3,195,256	Net Profit or Loss	2,031,997	11.9%	Return on Equity	5.5%
055658 TWILIGHT HAVEN				Nonprofit - Other		
TWILIGHT HAVEN				12/31/2020 366 Days Settled		
FRESNO, CA 93727				CR Beds 170 POS Beds 0		
FRESNO				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.5%	
Balance Sheet		Income Statement		Length of Stay	650.4	
Current Assets	961,513	Total Charges	6,490,397	Average Wages	19.05	
Fixed Assets	1,213,754	Contract Allowance	552,247	8.5%	Skilled Nursing	51.8%
Other Assets	4,308	Operating Revenue	5,938,150	91.5%	Ancillary Service	10.1%
Total Assets	2,179,575	Operating Expense	7,125,026	120.0%	Current Ratio	0.9
Current Liabilities	1,056,060	Operating Margin	-1,186,876	-20.0%	Days to Collect	31.8
Long Term Liabilities	558,528	Other Income	1,239,571	20.9%	Avg Payment Days	54.2
Total Equity	564,987	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	2,179,575	Net Profit or Loss	52,695	0.9%	Return on Equity	9.3%

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555861 TWIN OAKS REHABILITATION & NURSING CENTER				Proprietary - Other	
TWIN OAKS REHABILITATION & NURSING CENTER 12/31/2020 366 Days Submitted					
TULARE, CA 93274				CR Beds 99 POS Beds 0	
TULARE				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 83.5%	
Balance Sheet		Income Statement		Length of Stay 131.0	
Current Assets	2,817,332	Total Charges	9,750,923	Average Wages 21.78	
Fixed Assets	5,529	Contract Allowance	-759,104	-7.8%	Skilled Nursing 83.4%
Other Assets	2,898,788	Operating Revenue	10,510,027	107.8%	
Total Assets	5,721,649	Operating Expense	9,795,239	93.2%	
Current Liabilities	3,726,312	Operating Margin	714,788	6.8%	
Long Term Liabilities	333,940	Other Income	755,422	7.2%	
Total Equity	1,661,397	Other Expense	0	0.0%	
Total Liab. and Equity	5,721,649	Net Profit or Loss	1,463,410	13.9%	
				Depreciation Rate 15,318.4%	
				Return on Equity 88.1%	
055464 TWO PALMS NURSING CENTER, INC				Proprietary - Partnership	
TWO PALMS NURSING CENTER, INC 12/31/2020 366 Days Settled					
PASADENA, CA 91107				CR Beds 50 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 64.8%	
Balance Sheet		Income Statement		Length of Stay 247.0	
Current Assets	2,560,906	Total Charges	2,429,700	Average Wages 20.71	
Fixed Assets	1,817	Contract Allowance	-788,202	-32.4%	
Other Assets	0	Operating Revenue	3,217,902	132.4%	
Total Assets	2,562,723	Operating Expense	1,913,510	59.5%	
Current Liabilities	1,593,174	Operating Margin	1,304,392	40.5%	
Long Term Liabilities	0	Other Income	77,766	2.4%	
Total Equity	969,549	Other Expense	0	0.0%	
Total Liab. and Equity	2,562,723	Net Profit or Loss	1,382,158	43.0%	
				Depreciation Rate 13.5%	
				Return on Equity 142.6%	

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055734 UKIAH POST ACUTE				Proprietary - Corporation	
UKIAH POST ACUTE		12/31/2020 366 Days Settled			
UKIAH, CA 95482		CR Beds 50		POS Beds 0	
MENDOCINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.2%	
Balance Sheet		Income Statement		Length of Stay	
				102.0	
Current Assets	5,554,617	Total Charges	6,380,655	Average Wages	
Fixed Assets	688,568	Contract Allowance	0	24.55	
Other Assets	2,552,760	Operating Revenue	6,380,655	0.0%	Skilled Nursing
Total Assets	8,795,945	Operating Expense	5,702,999	100.0%	Ancillary Service
Current Liabilities	1,321,439	Operating Margin	677,656	89.4%	Current Ratio
Long Term Liabilities	2,544,134	Other Income	9,769	10.6%	Days to Collect
Total Equity	4,930,372	Other Expense	0	0.2%	Avg Payment Days
Total Liab. and Equity	8,795,945	Net Profit or Loss	687,425	0.0%	Depreciation Rate
				10.8%	Return on Equity
					13.9%

055328 UNIVERSITY CARE CENTER				Proprietary - Corporation	
UNIVERSITY CARE CENTER		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92105		CR Beds 87		POS Beds 0	
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		90.6%	
Balance Sheet		Income Statement		Length of Stay	
				73.2	
Current Assets	45,435,032	Total Charges	12,563,849	Average Wages	
Fixed Assets	295,187	Contract Allowance	1,345,595	25.06	
Other Assets	2,620,703	Operating Revenue	11,218,254	10.7%	Skilled Nursing
Total Assets	48,350,922	Operating Expense	10,210,354	89.3%	Ancillary Service
Current Liabilities	38,544,048	Operating Margin	1,007,900	91.0%	Current Ratio
Long Term Liabilities	905,215	Other Income	104,444	9.0%	Days to Collect
Total Equity	8,901,659	Other Expense	0	0.9%	Avg Payment Days
Total Liab. and Equity	48,350,922	Net Profit or Loss	1,112,344	0.0%	Depreciation Rate
				9.9%	Return on Equity
					12.5%

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056206 UNIVERSITY PARK HEALTHCARE CENTER				Proprietary - Other	
UNIVERSITY PARK HEALTHCARE CENTER 12/31/2020 366 Days Settled					
LOS ANGELES, CA 90011				CR Beds 88 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.7%
Balance Sheet		Income Statement		Length of Stay	195.3
Current Assets	1,542,517	Total Charges	8,421,907	Average Wages	24.09
Fixed Assets	101,282	Contract Allowance	324,060	3.8%	Skilled Nursing 76.2%
Other Assets	0	Operating Revenue	8,097,847	96.2%	Ancillary Service 23.8%
Total Assets	1,643,799	Operating Expense	7,785,194	96.1%	Current Ratio 1.7
Current Liabilities	893,872	Operating Margin	312,653	3.9%	Days to Collect 34.7
Long Term Liabilities	0	Other Income	365,046	4.5%	Avg Payment Days 27.6
Total Equity	749,927	Other Expense	0	0.0%	Depreciation Rate 75.5%
Total Liab. and Equity	1,643,799	Net Profit or Loss	677,699	8.4%	Return on Equity 90.4%
555265 UNIVERSITY POST-ACUTE REHAB				Proprietary - Corporation	
UNIVERSITY POST-ACUTE REHAB 12/31/2020 366 Days Settled					
SACRAMENTO, CA 95817				CR Beds 59 POS Beds 0	
SACRAMENTO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	73.7%
Balance Sheet		Income Statement		Length of Stay	37.5
Current Assets	3,534,490	Total Charges	8,067,090	Average Wages	31.10
Fixed Assets	186,572	Contract Allowance	-2,149,502	-26.6%	Skilled Nursing 69.1%
Other Assets	1,466,491	Operating Revenue	10,216,592	126.6%	Ancillary Service 30.9%
Total Assets	5,187,553	Operating Expense	10,105,404	98.9%	Current Ratio 1.1
Current Liabilities	3,332,745	Operating Margin	111,188	1.1%	Days to Collect 40.9
Long Term Liabilities	-1	Other Income	702,118	6.9%	Avg Payment Days 40.9
Total Equity	1,854,809	Other Expense	0	0.0%	Depreciation Rate 1,087.4%
Total Liab. and Equity	5,187,553	Net Profit or Loss	813,526	8.0%	Return on Equity 43.9%

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555769 UNIVERSITY RETIREMENT COMMUNITY AT DAVIS				Nonprofit - Other	
UNIVERSITY RETIREMENT COMMUNITY AT DAVIS		9/30/2020 366 Days Settled			
DAVIS, CA 95616				CR Beds 296 POS Beds 0	
YOLO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	113.2%
				Length of Stay	585.4
				Average Wages	24.28
				1.9% Skilled Nursing	18.0%
				98.1% Ancillary Service	2.9%
				143.8% Current Ratio	5.7
				-43.8% Days to Collect	41.2
				58.9% Avg Payment Days	36.4
				0.0% Depreciation Rate	4.9%
				15.0% Return on Equity	9.2%
Balance Sheet		Income Statement			
Current Assets	29,656,607	Total Charges	18,888,663		
Fixed Assets	62,043,749	Contract Allowance	366,064		
Other Assets	14,901,438	Operating Revenue	18,522,599		
Total Assets	106,601,794	Operating Expense	26,641,204		
Current Liabilities	5,209,744	Operating Margin	-8,118,605		
Long Term Liabilities	71,054,690	Other Income	10,903,345		
Total Equity	30,337,360	Other Expense	0		
Total Liab. and Equity	106,601,794	Net Profit or Loss	2,784,740		
055374 UPLAND REHABILITATION AND CARE CENTER				Proprietary - Corporation	
UPLAND REHABILITATION AND CARE CENTER		12/31/2020 366 Days Settled			
UPLAND, CA 91786				CR Beds 198 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	89.9%
				Length of Stay	85.5
				Average Wages	25.30
				17.2% Skilled Nursing	69.4%
				82.8% Ancillary Service	30.6%
				90.6% Current Ratio	6.2
				9.4% Days to Collect	39.1
				0.2% Avg Payment Days	30.8
				0.0% Depreciation Rate	87.7%
				9.7% Return on Equity	10.5%
Balance Sheet		Income Statement			
Current Assets	29,203,637	Total Charges	33,887,769		
Fixed Assets	967,506	Contract Allowance	5,841,767		
Other Assets	17,593,047	Operating Revenue	28,046,002		
Total Assets	47,764,190	Operating Expense	25,399,537		
Current Liabilities	4,747,286	Operating Margin	2,646,465		
Long Term Liabilities	17,138,470	Other Income	68,852		
Total Equity	25,878,434	Other Expense	0		
Total Liab. and Equity	47,764,190	Net Profit or Loss	2,713,640		

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555349 VACAVILLE CONVALESCENT & REHAB				Proprietary - Corporation	
VACAVILLE CONVALESCENT & REHAB		12/31/2020 366 Days Settled			
VACAVILLE, CA 95687		CR Beds 120 POS Beds 0			
SOLANO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.4%	
Balance Sheet		Income Statement		Length of Stay 55.6	
Current Assets	5,606,423	Total Charges	15,729,552	Average Wages	25.98
Fixed Assets	947,884	Contract Allowance	-78,063	-0.5%	Skilled Nursing 56.3%
Other Assets	0	Operating Revenue	15,807,615	100.5%	Ancillary Service 43.7%
Total Assets	6,554,307	Operating Expense	14,327,303	90.6%	Current Ratio 6.9
Current Liabilities	815,366	Operating Margin	1,480,312	9.4%	Days to Collect 47.4
Long Term Liabilities	0	Other Income	2,418,156	15.3%	Avg Payment Days 20.8
Total Equity	5,738,941	Other Expense	0	0.0%	Depreciation Rate 64.3%
Total Liab. and Equity	6,554,307	Net Profit or Loss	3,898,468	24.7%	Return on Equity 67.9%
056389 VALE HEALTHCARE CENTER				Proprietary - Other	
VALE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
SAN PABLO, CA 94806		CR Beds 202 POS Beds 0			
CONTRA COSTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.9%	
Balance Sheet		Income Statement		Length of Stay 266.2	
Current Assets	2,114,007	Total Charges	30,752,150	Average Wages	26.83
Fixed Assets	1,000,517	Contract Allowance	8,984,579	29.2%	Skilled Nursing 87.3%
Other Assets	6,769	Operating Revenue	21,767,571	70.8%	Ancillary Service 12.7%
Total Assets	3,121,293	Operating Expense	22,228,945	102.1%	Current Ratio 1.3
Current Liabilities	1,599,524	Operating Margin	-461,374	-2.1%	Days to Collect 32.0
Long Term Liabilities	-2,751,180	Other Income	535,946	2.5%	Avg Payment Days 22.6
Total Equity	4,272,949	Other Expense	0	0.0%	Depreciation Rate 67.1%
Total Liab. and Equity	3,121,293	Net Profit or Loss	74,572	0.3%	Return on Equity 1.7%

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555331 VALENCIA GARDENS HEALTH CARE CENTER				Proprietary - Corporation	
VALENCIA GARDENS HEALTH CARE CENTER		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92506				CR Beds 59	POS Beds 0
RIVERSIDE		Key Performance Ind.			
Noridian (CA)				Occupancy Rate	90.5%
Balance Sheet		Income Statement		Length of Stay	30.9
Current Assets	3,711,812	Total Charges	10,840,708	Average Wages	28.39
Fixed Assets	585,985	Contract Allowance	-77,297	-0.7%	Skilled Nursing 65.4%
Other Assets	3,655,000	Operating Revenue	10,918,005	100.7%	Ancillary Service 34.6%
Total Assets	7,952,797	Operating Expense	9,378,392	85.9%	Current Ratio 1.3
Current Liabilities	2,966,502	Operating Margin	1,539,613	14.1%	Days to Collect 57.1
Long Term Liabilities	1	Other Income	827,413	7.6%	Avg Payment Days 45.2
Total Equity	4,986,294	Other Expense	0	0.0%	Depreciation Rate 65.8%
Total Liab. and Equity	7,952,797	Net Profit or Loss	2,367,208	21.7%	Return on Equity 47.5%
055733 VALLE VERDE HEALTH FACILITY				Nonprofit - Other	
VALLE VERDE HEALTH FACILITY		12/31/2020 366 Days Settled			
SANTA BARBARA, CA 93105				CR Beds 517	POS Beds 0
SANTA BARBARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.3%
Balance Sheet		Income Statement		Length of Stay	319.4
Current Assets	98,847,342	Total Charges	36,195,777	Average Wages	24.49
Fixed Assets	43,883,939	Contract Allowance	1,134,717	3.1%	Skilled Nursing 24.1%
Other Assets	11,817,207	Operating Revenue	35,061,060	96.9%	Ancillary Service 6.5%
Total Assets	154,548,488	Operating Expense	31,187,234	89.0%	Current Ratio 1.4
Current Liabilities	70,217,138	Operating Margin	3,873,826	11.0%	Days to Collect 1,026.9
Long Term Liabilities	20,482,356	Other Income	2,046,343	5.8%	Avg Payment Days 15.2
Total Equity	63,848,994	Other Expense	0	0.0%	Depreciation Rate 1.4%
Total Liab. and Equity	154,548,488	Net Profit or Loss	5,920,169	16.9%	Return on Equity 9.3%

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055500 VALLE VISTA CONVALESCENT HOSPITAL				Proprietary - Corporation	
VALLE VISTA CONVALESCENT HOSPITAL 12/31/2020 366 Days Settled					
ESCONDIDO, CA 92025				CR Beds 59 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	83.4%
Balance Sheet		Income Statement		Length of Stay	105.3
Current Assets	1,145,547	Total Charges	5,691,866	Average Wages	23.83
Fixed Assets	51,976	Contract Allowance	-640,772	-11.3%	Skilled Nursing 80.7%
Other Assets	80,633	Operating Revenue	6,332,638	111.3%	Ancillary Service 19.3%
Total Assets	1,278,156	Operating Expense	6,232,862	98.4%	Current Ratio (4.2)
Current Liabilities	-274,017	Operating Margin	99,776	1.6%	Days to Collect 63.3
Long Term Liabilities	0	Other Income	491,503	7.8%	Avg Payment Days 10.0
Total Equity	1,552,173	Other Expense	0	0.0%	Depreciation Rate 44.0%
Total Liab. and Equity	1,278,156	Net Profit or Loss	591,279	9.3%	Return on Equity 38.1%
555772 VALLEY CARE CENTER				Proprietary - Corporation	
VALLEY CARE CENTER 12/31/2020 366 Days Settled					
YUCCA VALLEY, CA 92284				CR Beds 58 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.6%
Balance Sheet		Income Statement		Length of Stay	233.6
Current Assets	894,388	Total Charges	3,702,742	Average Wages	21.64
Fixed Assets	260,515	Contract Allowance	-83,838	-2.3%	Skilled Nursing 88.8%
Other Assets	18,232	Operating Revenue	3,786,580	102.3%	Ancillary Service 11.2%
Total Assets	1,173,135	Operating Expense	4,088,845	108.0%	Current Ratio 1.3
Current Liabilities	681,047	Operating Margin	-302,265	-8.0%	Days to Collect 37.1
Long Term Liabilities	1,112,671	Other Income	440,885	11.6%	Avg Payment Days 19.2
Total Equity	-620,583	Other Expense	0	0.0%	Depreciation Rate 163.9%
Total Liab. and Equity	1,173,135	Net Profit or Loss	137,709	3.6%	Return on Equity -22.2%

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555158 VALLEY CONVALESCENT CENTER				Proprietary - Corporation	
VALLEY CONVALESCENT CENTER		12/31/2020 366 Days Settled			
EL CENTRO, CA 92243		CR Beds 123 POS Beds 0			
IMPERIAL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		53.8%	
Balance Sheet		Income Statement		Length of Stay 90.8	
Current Assets	1,764,023	Total Charges	6,203,809	Average Wages	15.33
Fixed Assets	0	Contract Allowance	1,175,199	18.9%	Skilled Nursing 82.2%
Other Assets	0	Operating Revenue	5,028,610	81.1%	Ancillary Service 17.8%
Total Assets	1,764,023	Operating Expense	6,027,118	119.9%	Current Ratio 1.8
Current Liabilities	988,156	Operating Margin	-998,508	-19.9%	Days to Collect 44.6
Long Term Liabilities	0	Other Income	2,083,113	41.4%	Avg Payment Days 38.4
Total Equity	775,867	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	1,764,023	Net Profit or Loss	1,084,605	21.6%	Return on Equity 139.8%
056178 VALLEY CONVALESCENT HOSPITAL				Proprietary - Corporation	
VALLEY CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
WATSONVILLE, CA 95076		CR Beds 59 POS Beds 0			
SANTA CRUZ		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		92.3%	
Balance Sheet		Income Statement		Length of Stay 205.4	
Current Assets	5,292,297	Total Charges	6,217,599	Average Wages	24.40
Fixed Assets	140,042	Contract Allowance	-2,995,499	-48.2%	Skilled Nursing 80.2%
Other Assets	2,100,214	Operating Revenue	9,213,098	148.2%	Ancillary Service 19.8%
Total Assets	7,532,553	Operating Expense	8,849,854	96.1%	Current Ratio 2.1
Current Liabilities	2,502,376	Operating Margin	363,244	3.9%	Days to Collect 73.3
Long Term Liabilities	11,347	Other Income	32,094	0.3%	Avg Payment Days 12.0
Total Equity	5,018,830	Other Expense	0	0.0%	Depreciation Rate 91.9%
Total Liab. and Equity	7,532,553	Net Profit or Loss	395,338	4.3%	Return on Equity 7.9%

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555229 VALLEY CONVALESCENT HOSPITAL				Proprietary - Corporation	
VALLEY CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
BAKERSFIELD, CA 93304		CR Beds 87 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		77.3%	
Balance Sheet		Income Statement		Length of Stay 793.6	
Current Assets	1,644,929	Total Charges	5,764,950	Average Wages	18.97
Fixed Assets	83,706	Contract Allowance	-16,861	-0.3%	Skilled Nursing 88.9%
Other Assets	17,225	Operating Revenue	5,781,811	100.3%	Ancillary Service 11.1%
Total Assets	1,745,860	Operating Expense	6,596,685	114.1%	Current Ratio 1.0
Current Liabilities	1,619,803	Operating Margin	-814,874	-14.1%	Days to Collect 20.6
Long Term Liabilities	599,500	Other Income	540,622	9.4%	Avg Payment Days 89.9
Total Equity	-473,443	Other Expense	0	0.0%	Depreciation Rate 171.6%
Total Liab. and Equity	1,745,860	Net Profit or Loss	(304,583)	-5.3%	Return on Equity 64.3%
056183 VALLEY HEALTHCARE CENTER				Proprietary - Corporation	
VALLEY HEALTHCARE CENTER		12/31/2020 366 Days Settled			
SAN BERNARDINO, CA 92404		CR Beds 109 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.3%	
Balance Sheet		Income Statement		Length of Stay 101.0	
Current Assets	6,814,430	Total Charges	10,862,565	Average Wages	21.93
Fixed Assets	449,723	Contract Allowance	100,560	0.9%	Skilled Nursing 75.0%
Other Assets	8,275	Operating Revenue	10,762,005	99.1%	Ancillary Service 25.0%
Total Assets	7,272,428	Operating Expense	10,106,284	93.9%	Current Ratio 3.9
Current Liabilities	1,729,113	Operating Margin	655,721	6.1%	Days to Collect 74.1
Long Term Liabilities	792,362	Other Income	12,954	0.1%	Avg Payment Days 23.9
Total Equity	4,750,953	Other Expense	0	0.0%	Depreciation Rate 59.9%
Total Liab. and Equity	7,272,428	Net Profit or Loss	468,675	4.4%	Return on Equity 9.9%

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056069 VALLEY HOUSE REHABILITATION CENTER				Proprietary - Corporation		
VALLEY HOUSE REHABILITATION CENTER 12/31/2020 366 Days Settled						
SANTA CLARA, CA 95054				CR Beds 201 POS Beds 0		
SANTA CLARA				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.4%	
Balance Sheet		Income Statement		Length of Stay	136.1	
Current Assets	5,376,811	Total Charges	22,710,341	Average Wages	28.93	
Fixed Assets	2,361	Contract Allowance	1,376,274	6.1%	Skilled Nursing	93.6%
Other Assets	0	Operating Revenue	21,334,067	93.9%	Ancillary Service	6.4%
Total Assets	5,379,172	Operating Expense	22,253,567	104.3%	Current Ratio	1.5
Current Liabilities	3,637,871	Operating Margin	-919,500	-4.3%	Days to Collect	30.6
Long Term Liabilities	0	Other Income	1,491,773	7.0%	Avg Payment Days	15.5
Total Equity	1,741,301	Other Expense	0	0.0%	Depreciation Rate	116.2%
Total Liab. and Equity	5,379,172	Net Profit or Loss	572,273	2.7%	Return on Equity	32.9%

055287 VALLEY PALMS CARE CENTER				Proprietary - Other		
VALLEY PALMS CARE CENTER 12/31/2020 366 Days Settled						
N HOLLYWOOD, CA 91605				CR Beds 99 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.1%	
Balance Sheet		Income Statement		Length of Stay	134.7	
Current Assets	3,624,855	Total Charges	11,260,729	Average Wages	25.31	
Fixed Assets	111,238	Contract Allowance	-415,390	-3.7%	Skilled Nursing	72.0%
Other Assets	395,487	Operating Revenue	11,676,119	103.7%	Ancillary Service	28.0%
Total Assets	4,131,580	Operating Expense	10,213,159	87.5%	Current Ratio	2.3
Current Liabilities	1,547,803	Operating Margin	1,462,960	12.5%	Days to Collect	35.7
Long Term Liabilities	0	Other Income	219,912	1.9%	Avg Payment Days	38.4
Total Equity	2,583,777	Other Expense	0	0.0%	Depreciation Rate	41.3%
Total Liab. and Equity	4,131,580	Net Profit or Loss	1,682,872	14.4%	Return on Equity	65.1%

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555082 VALLEY POINTE NURSING & REHABILITATION CENTER				Proprietary - Partnership	
VALLEY POINTE NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
CASTRO VALLEY, CA 94546		CR Beds 50 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		83.2%	
Balance Sheet		Income Statement		Length of Stay 46.3	
Current Assets	9,423,660	Total Charges	11,859,663	Average Wages	31.79
Fixed Assets	466,005	Contract Allowance	2,292,635	19.3%	Skilled Nursing 61.2%
Other Assets	0	Operating Revenue	9,567,028	80.7%	Ancillary Service 38.8%
Total Assets	9,889,665	Operating Expense	8,021,340	83.8%	Current Ratio 6.1
Current Liabilities	1,551,889	Operating Margin	1,545,688	16.2%	Days to Collect 357.4
Long Term Liabilities	451,150	Other Income	337,693	3.5%	Avg Payment Days 24.1
Total Equity	7,886,626	Other Expense	0	0.0%	Depreciation Rate 94.3%
Total Liab. and Equity	9,889,665	Net Profit or Loss	1,883,381	19.7%	Return on Equity 23.9%
555869 VALLEY SKILLED NURSING CENTER				Proprietary - Other	
VALLEY SKILLED NURSING CENTER		12/31/2020 366 Days Settled			
MODESTO, CA 95350		CR Beds 70 POS Beds 0			
STANISLAUS		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.8%	
Balance Sheet		Income Statement		Length of Stay 73.3	
Current Assets	2,266,448	Total Charges	7,446,464	Average Wages	24.53
Fixed Assets	0	Contract Allowance	-1,481,828	-19.9%	Skilled Nursing 60.4%
Other Assets	0	Operating Revenue	8,928,292	119.9%	Ancillary Service 39.6%
Total Assets	2,266,448	Operating Expense	8,705,870	97.5%	Current Ratio 1.4
Current Liabilities	1,636,724	Operating Margin	222,422	2.5%	Days to Collect 59.9
Long Term Liabilities	142,160	Other Income	366,693	4.1%	Avg Payment Days 37.9
Total Equity	487,564	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	2,266,448	Net Profit or Loss	589,115	6.6%	Return on Equity 120.8%

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555053 VALLEY VIEW CARE CENTER				Proprietary - Other	
VALLEY VIEW CARE CENTER		12/31/2020 366 Days Settled			
DELANO, CA 93215		CR Beds 53 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay 212.6	
Current Assets	2,217,028	Total Charges	4,801,926	Average Wages 21.03	
Fixed Assets	69,772	Contract Allowance	-581,663	-12.1%	Skilled Nursing 80.2%
Other Assets	1,128,560	Operating Revenue	5,383,589	112.1%	Ancillary Service 19.8%
Total Assets	<u>3,415,360</u>	Operating Expense	5,692,638	105.7%	Current Ratio 1.2
Current Liabilities	1,880,626	Operating Margin	-309,049	-5.7%	Days to Collect 19.8
Long Term Liabilities	1,661,559	Other Income	490,079	9.1%	Avg Payment Days 57.2
Total Equity	-126,825	Other Expense	0	0.0%	Depreciation Rate 682.6%
Total Liab. and Equity	<u>3,415,360</u>	Net Profit or Loss	<u>181,030</u>	3.4%	Return on Equity -142.7%
<hr/>					
055372 VALLEY VIEW POST ACUTE				Proprietary - Partnership	
VALLEY VIEW POST ACUTE		12/31/2020 366 Days Settled			
EL MONTE, CA 91733		CR Beds 96 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		65.8%	
Balance Sheet		Income Statement		Length of Stay 87.6	
Current Assets	2,644,278	Total Charges	12,215,684	Average Wages 26.92	
Fixed Assets	108,354	Contract Allowance	2,365,751	19.4%	Skilled Nursing 57.6%
Other Assets	236,111	Operating Revenue	9,849,933	80.6%	Ancillary Service 42.4%
Total Assets	<u>2,988,743</u>	Operating Expense	9,898,093	100.5%	Current Ratio 1.1
Current Liabilities	2,401,132	Operating Margin	-48,160	-0.5%	Days to Collect 93.7
Long Term Liabilities	233,427	Other Income	476,059	4.8%	Avg Payment Days 26.0
Total Equity	354,184	Other Expense	0	0.0%	Depreciation Rate 579.2%
Total Liab. and Equity	<u>2,988,743</u>	Net Profit or Loss	<u>427,899</u>	4.3%	Return on Equity 120.8%

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555132 VALLEY VISTA NURSING AND TRANSITIONAL CARE LLC		Proprietary - Other	
VALLEY VISTA NURSING AND TRANSITIONAL CARE LLC		7/31/2020 366 Days Settled	
NORTH HOLLYWOOD, CA 91606		CR Beds 72 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 88.3%	
Balance Sheet		Income Statement	
Current Assets	3,027,923	Total Charges	7,004,812
Fixed Assets	102,812	Contract Allowance	0 0.0%
Other Assets	699,408	Operating Revenue	7,004,812 100.0%
Total Assets	3,830,143	Operating Expense	9,326,369 133.1%
Current Liabilities	4,606,483	Operating Margin	-2,321,557 -33.1%
Long Term Liabilities	0	Other Income	2,314,188 33.0%
Total Equity	-776,340	Other Expense	0 0.0%
Total Liab. and Equity	3,830,143	Net Profit or Loss	(7,369) -0.1%

555200 VALLEY WEST POST ACUTE		Proprietary - Other	
VALLEY WEST POST ACUTE		12/31/2020 366 Days Settled	
WILLIAMS, CA 95987		CR Beds 99 POS Beds 0	
COLUSA		Key Performance Ind.	
Noridian (CA)		Occupancy Rate 84.7%	
Balance Sheet		Income Statement	
Current Assets	3,121,661	Total Charges	9,632,725
Fixed Assets	40,807	Contract Allowance	-3,041,408 -31.6%
Other Assets	205,621	Operating Revenue	12,674,133 131.6%
Total Assets	3,368,089	Operating Expense	11,781,768 93.0%
Current Liabilities	4,474,461	Operating Margin	892,365 7.0%
Long Term Liabilities	4,906,399	Other Income	24,810 0.2%
Total Equity	-6,012,771	Other Expense	0 0.0%
Total Liab. and Equity	3,368,089	Net Profit or Loss	917,175 7.2%

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055798 VASONA CREEK HEALTHCARE CENTER				Proprietary - Corporation	
VASONA CREEK HEALTHCARE CENTER				12/31/2020 366 Days Settled	
LOS GATOS, CA 95032				CR Beds 148 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.6%
Balance Sheet		Income Statement		Length of Stay	53.9
Current Assets	129,009,411	Total Charges	32,245,924	Average Wages	31.55
Fixed Assets	712,937	Contract Allowance	5,091,083	15.8%	Skilled Nursing 74.9%
Other Assets	10,150,000	Operating Revenue	27,154,841	84.2%	Ancillary Service 25.1%
Total Assets	139,872,348	Operating Expense	24,753,538	91.2%	Current Ratio 1.5
Current Liabilities	85,896,164	Operating Margin	2,401,303	8.8%	Days to Collect 40.2
Long Term Liabilities	2,166,520	Other Income	891,943	3.3%	Avg Payment Days 48.3
Total Equity	51,809,664	Other Expense	0	0.0%	Depreciation Rate 95.0%
Total Liab. and Equity	139,872,348	Net Profit or Loss	3,293,246	12.1%	Return on Equity 6.4%
055719 VENTURA POST ACUTE				Proprietary - Other	
VENTURA POST ACUTE				12/31/2020 366 Days Settled	
VENTURA, CA 93003				CR Beds 71 POS Beds 0	
VENTURA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	83.0%
Balance Sheet		Income Statement		Length of Stay	73.3
Current Assets	2,479,101	Total Charges	8,209,337	Average Wages	23.80
Fixed Assets	12,661	Contract Allowance	-1,011,878	-12.3%	Skilled Nursing 78.7%
Other Assets	597,318	Operating Revenue	9,221,215	112.3%	Ancillary Service 21.3%
Total Assets	3,089,080	Operating Expense	9,250,811	100.3%	Current Ratio 5.6
Current Liabilities	440,515	Operating Margin	-29,596	-0.3%	Days to Collect 38.2
Long Term Liabilities	1,243,284	Other Income	286,488	3.1%	Avg Payment Days 17.4
Total Equity	1,405,281	Other Expense	0	0.0%	Depreciation Rate 4,674.3%
Total Liab. and Equity	3,089,080	Net Profit or Loss	232,512	2.5%	Return on Equity 16.5%

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056433 VERMONT HEALTHCARE CENTER		Proprietary - Corporation	
VERMONT HEALTHCARE CENTER		9/30/2020 366 Days Settled	
TORRANCE, CA 90502		CR Beds 200 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
NORIDIAN		Occupancy Rate	78.5%
Balance Sheet		Income Statement	
Current Assets	5,527,336	Total Charges	22,367,329
Fixed Assets	422,000	Contract Allowance	4,069,705
Other Assets	1,974,177	Operating Revenue	18,297,624
Total Assets	7,923,513	Operating Expense	18,494,062
Current Liabilities	9,987,434	Operating Margin	-196,438
Long Term Liabilities	412,500	Other Income	23,331
Total Equity	-2,476,421	Other Expense	0
Total Liab. and Equity	7,923,513	Net Profit or Loss	(173,107)
		18.2%	Skilled Nursing 74.1%
		81.8%	Ancillary Service 25.9%
		101.1%	Current Ratio 0.6
		-1.1%	Days to Collect 43.9
		0.1%	Avg Payment Days 45.6
		0.0%	Depreciation Rate 137.1%
		-0.9%	Return on Equity 7.0%

055167 VERNON HEALTHCARE CENTER		Proprietary - Other	
VERNON HEALTHCARE CENTER		12/31/2020 366 Days Settled	
LOS ANGELES, CA 90037		CR Beds 99 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	85.3%
Balance Sheet		Income Statement	
Current Assets	4,838,388	Total Charges	13,461,910
Fixed Assets	1,072,748	Contract Allowance	3,021,409
Other Assets	97,771	Operating Revenue	10,440,501
Total Assets	6,008,907	Operating Expense	14,144,599
Current Liabilities	6,066,774	Operating Margin	-3,704,098
Long Term Liabilities	12,805,794	Other Income	1,474,293
Total Equity	-12,863,661	Other Expense	0
Total Liab. and Equity	6,008,907	Net Profit or Loss	(2,229,805)
		22.4%	Skilled Nursing 61.4%
		77.6%	Ancillary Service 38.6%
		135.5%	Current Ratio 0.8
		-35.5%	Days to Collect 4.1
		14.1%	Avg Payment Days 183.9
		0.0%	Depreciation Rate 54.9%
		-21.4%	Return on Equity 17.3%

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555853 VETERANS HOME OF CALIFORNIA - BARSTOW				Nonprofit - Church	
VETERANS HOME OF CALIFORNIA - BARSTOW		6/30/2020 366 Days Settled			
BARSTOW, CA 92311				CR Beds 220 POS Beds 0	
SAN BERNARDINO				Key Performance Ind.	
TRAVELERS (VIRGINIA)				Occupancy Rate	81.0%
				Length of Stay	350.5
				Average Wages	29.08
				Skilled Nursing	30.5%
				Ancillary Service	7.0%
				Current Ratio	1.0
				Days to Collect	25.1
				Avg Payment Days	17.4
				Depreciation Rate	2.4%
				Return on Equity	0.0%

Balance Sheet		Income Statement			
Current Assets	29,988,729	Total Charges	19,436,801		
Fixed Assets	10,029,884	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	19,436,801	100.0%	
Total Assets	40,018,613	Operating Expense	30,887,602	158.9%	
Current Liabilities	29,874,023	Operating Margin	-11,450,801	-58.9%	
Long Term Liabilities	0	Other Income	11,450,802	58.9%	
Total Equity	10,144,590	Other Expense	0	0.0%	
Total Liab. and Equity	40,018,613	Net Profit or Loss	1	0.0%	

555795 VETERANS HOME OF CALIFORNIA - CHULA VISTA				Nonprofit - Church	
VETERANS HOME OF CALIFORNIA - CHULA VISTA		6/30/2020 366 Days Settled			
CHULA VISTA, CA 91911				CR Beds 305 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.1%
				Length of Stay	338.8
				Average Wages	33.30
				Skilled Nursing	71.9%
				Ancillary Service	7.5%
				Current Ratio	1.1
				Days to Collect	49.8
				Avg Payment Days	5.4
				Depreciation Rate	2.7%
				Return on Equity	0.0%

Balance Sheet		Income Statement			
Current Assets	48,008,724	Total Charges	30,411,451		
Fixed Assets	9,842,254	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	30,411,451	100.0%	
Total Assets	57,850,978	Operating Expense	46,263,546	152.1%	
Current Liabilities	43,754,130	Operating Margin	-15,852,095	-52.1%	
Long Term Liabilities	0	Other Income	15,852,096	52.1%	
Total Equity	14,096,848	Other Expense	0	0.0%	
Total Liab. and Equity	57,850,978	Net Profit or Loss	1	0.0%	

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555900 VETERANS HOME OF CALIFORNIA - FRESNO				Nonprofit - Church	
VETERANS HOME OF CALIFORNIA - FRESNO		6/30/2020 366 Days Settled			
FRESNO, CA 93706				CR Beds 300 POS Beds 0	
FRESNO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 93.5%	
Balance Sheet		Income Statement		Length of Stay 357.5	
Current Assets	54,696,017	Total Charges	31,569,161	Average Wages 25.41	
Fixed Assets	136,269,408	Contract Allowance	0	0.0% Skilled Nursing 54.3%	
Other Assets	0	Operating Revenue	31,569,161	100.0% Ancillary Service 6.9%	
Total Assets	<u>190,965,425</u>	Operating Expense	73,592,617	233.1% Current Ratio 0.9	
Current Liabilities	60,856,678	Operating Margin	-42,023,456	-133.1% Days to Collect 22.9	
Long Term Liabilities	124,840,000	Other Income	42,023,457	133.1% Avg Payment Days 12.7	
Total Equity	5,268,747	Other Expense	0	0.0% Depreciation Rate 7.6%	
Total Liab. and Equity	<u>190,965,425</u>	Net Profit or Loss	<u>1</u>	0.0% Return on Equity 0.0%	

555891 VETERANS HOME OF CALIFORNIA - REDDING				Nonprofit - Church	
VETERANS HOME OF CALIFORNIA - REDDING		6/30/2020 366 Days Settled			
REDDING, CA 96002				CR Beds 150 POS Beds 0	
SHASTA				Key Performance Ind.	
NORIDIAN PART A				Occupancy Rate 91.8%	
Balance Sheet		Income Statement		Length of Stay 362.5	
Current Assets	29,512,895	Total Charges	15,172,589	Average Wages 25.56	
Fixed Assets	76,024,925	Contract Allowance	0	0.0% Skilled Nursing 53.4%	
Other Assets	0	Operating Revenue	15,172,589	100.0% Ancillary Service 6.4%	
Total Assets	<u>105,537,820</u>	Operating Expense	40,733,716	268.5% Current Ratio 0.9	
Current Liabilities	32,707,301	Operating Margin	-25,561,127	-168.5% Days to Collect 29.0	
Long Term Liabilities	67,190,000	Other Income	25,561,128	168.5% Avg Payment Days 12.6	
Total Equity	5,640,519	Other Expense	0	0.0% Depreciation Rate 7.6%	
Total Liab. and Equity	<u>105,537,820</u>	Net Profit or Loss	<u>1</u>	0.0% Return on Equity 0.0%	

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555917 VETERANS HOME OF CALIFORNIA - WEST LOS ANGELES				Nonprofit - Church		
VETERANS HOME OF CALIFORNIA - WEST LOS ANGELES				6/30/2020 223 Days Settled		
LOS ANGELES, CA 90049				CR Beds 396 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	138.0%	
Balance Sheet		Income Statement		Length of Stay	372.6	
Current Assets	72,620,911	Total Charges	32,182,848	Average Wages	32.00	
Fixed Assets	176,191,006	Contract Allowance	0	0.0%	Skilled Nursing	81.2%
Other Assets	0	Operating Revenue	32,182,848	100.0%	Ancillary Service	7.5%
Total Assets	248,811,917	Operating Expense	87,233,224	271.1%	Current Ratio	1.0
Current Liabilities	72,154,996	Operating Margin	-55,050,376	-171.1%	Days to Collect	45.0
Long Term Liabilities	75,025,116	Other Income	55,050,377	171.1%	Avg Payment Days	8.3
Total Equity	101,631,805	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	248,811,917	Net Profit or Loss	1	0.0%	Return on Equity	0.0%

555095 VETERANS HOME OF CALIFORNIA - YOUNTVILLE - SNF				Nonprofit - Church		
VETERANS HOME OF CALIFORNIA - YOUNTVILLE - SNF				6/30/2020 366 Days Settled		
YOUNTVILLE, CA 94599				CR Beds 906 POS Beds 0		
NAPA				Key Performance Ind.		
BLUE CROSS (CALIFORNIA)				Occupancy Rate	80.5%	
Balance Sheet		Income Statement		Length of Stay	318.6	
Current Assets	206,311,555	Total Charges	72,177,680	Average Wages	30.39	
Fixed Assets	8,929,119	Contract Allowance	0	0.0%	Skilled Nursing	51.9%
Other Assets	0	Operating Revenue	72,177,680	100.0%	Ancillary Service	7.5%
Total Assets	215,240,674	Operating Expense	125,571,570	174.0%	Current Ratio	1.7
Current Liabilities	123,601,349	Operating Margin	-53,393,890	-74.0%	Days to Collect	51.2
Long Term Liabilities	8,995,000	Other Income	53,393,891	74.0%	Avg Payment Days	13.0
Total Equity	82,644,325	Other Expense	0	0.0%	Depreciation Rate	1.0%
Total Liab. and Equity	215,240,674	Net Profit or Loss	1	0.0%	Return on Equity	0.0%

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555793 VI AT LA JOLLA VILLAGE				Proprietary - Corporation	
VI AT LA JOLLA VILLAGE		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92122		CR Beds 60 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		60.0%	
Balance Sheet		Income Statement		Length of Stay 58.6	
Current Assets	4,715,484	Total Charges	13,611,672	Average Wages	26.75
Fixed Assets	109,900,629	Contract Allowance	5,475,659	40.2%	Skilled Nursing 51.0%
Other Assets	20,138,815	Operating Revenue	8,136,013	59.8%	Ancillary Service 11.2%
Total Assets	134,754,928	Operating Expense	28,764,668	353.5%	Current Ratio 0.5
Current Liabilities	10,450,521	Operating Margin	-20,628,655	-253.5%	Days to Collect 11.3
Long Term Liabilities	177,901,580	Other Income	40,976,981	503.6%	Avg Payment Days 14.4
Total Equity	-53,597,173	Other Expense	0	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	134,754,928	Net Profit or Loss	(2,279,770)	-28.0%	Return on Equity 4.3%

555835 VI AT PALO ALTO				Proprietary - Corporation	
VI AT PALO ALTO		12/31/2020 366 Days Settled			
PALO ALTO, CA 94304		CR Beds 44 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		74.8%	
Balance Sheet		Income Statement		Length of Stay 55.0	
Current Assets	18,682,224	Total Charges	18,435,952	Average Wages	33.56
Fixed Assets	147,606,481	Contract Allowance	6,663,511	36.1%	Skilled Nursing 39.8%
Other Assets	123,711,893	Operating Revenue	11,772,441	63.9%	Ancillary Service 14.6%
Total Assets	290,000,598	Operating Expense	30,214,763	256.7%	Current Ratio 1.0
Current Liabilities	17,855,114	Operating Margin	-18,442,322	-156.7%	Days to Collect 14.4
Long Term Liabilities	589,869,433	Other Income	49,686,265	422.1%	Avg Payment Days 15.2
Total Equity	-317,723,949	Other Expense	0	0.0%	Depreciation Rate 4.5%
Total Liab. and Equity	290,000,598	Net Profit or Loss	(757,985)	-6.4%	Return on Equity 0.2%

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555107 VICTORIA CARE CENTER				Proprietary - Other	
VICTORIA CARE CENTER		12/31/2020 366 Days Settled			
BALDWIN PARK, CA 91706		CR Beds 49 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.8%	
Balance Sheet		Income Statement		Length of Stay 200.0	
Current Assets	9,264	Total Charges	8,432,844	Average Wages	23.35
Fixed Assets	187,586	Contract Allowance	2,680,589	31.8% Skilled Nursing	75.4%
Other Assets	0	Operating Revenue	5,752,255	68.2% Ancillary Service	24.6%
Total Assets	<u>196,850</u>	Operating Expense	5,733,915	99.7% Current Ratio	0.0
Current Liabilities	1,294,171	Operating Margin	18,340	0.3% Days to Collect	31.6
Long Term Liabilities	770,099	Other Income	97,217	1.7% Avg Payment Days	54.2
Total Equity	<u>-1,867,420</u>	Other Expense	0	0.0% Depreciation Rate	64.0%
Total Liab. and Equity	<u>196,850</u>	Net Profit or Loss	<u>112,466</u>	2.0% Return on Equity	-6.0%
555478 VICTORIA CARE CENTER				Proprietary - Corporation	
VICTORIA CARE CENTER		12/31/2020 366 Days Settled			
VENTURA, CA 93003		CR Beds 187 POS Beds 0			
VENTURA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		86.2%	
Balance Sheet		Income Statement		Length of Stay 93.4	
Current Assets	19,552,885	Total Charges	29,395,264	Average Wages	26.98
Fixed Assets	2,887,670	Contract Allowance	3,055,799	10.4% Skilled Nursing	77.8%
Other Assets	10,321,060	Operating Revenue	26,339,465	89.6% Ancillary Service	22.2%
Total Assets	<u>32,761,615</u>	Operating Expense	22,127,933	84.0% Current Ratio	4.0
Current Liabilities	4,859,726	Operating Margin	4,211,532	16.0% Days to Collect	41.5
Long Term Liabilities	10,248,809	Other Income	1,936	0.0% Avg Payment Days	28.9
Total Equity	<u>17,653,080</u>	Other Expense	0	0.0% Depreciation Rate	31.2%
Total Liab. and Equity	<u>32,761,615</u>	Net Profit or Loss	<u>4,213,468</u>	16.0% Return on Equity	23.9%

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055237 VICTORIA HEALTHCARE AND REHABILITATION CENTER				Proprietary - Corporation	
VICTORIA HEALTHCARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
COSTA MESA, CA 92627		CR Beds 79 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.9%	
Balance Sheet		Income Statement		Length of Stay 61.4	
Current Assets	14,322,763	Total Charges	12,256,088	Average Wages	26.75
Fixed Assets	1,332,034	Contract Allowance	0	0.0%	Skilled Nursing 65.6%
Other Assets	2,185,776	Operating Revenue	12,256,088	100.0%	Ancillary Service 34.4%
Total Assets	17,840,573	Operating Expense	10,437,820	85.2%	Current Ratio 6.9
Current Liabilities	2,083,186	Operating Margin	1,818,268	14.8%	Days to Collect 48.2
Long Term Liabilities	2,180,347	Other Income	340	0.0%	Avg Payment Days 27.1
Total Equity	13,577,040	Other Expense	0	0.0%	Depreciation Rate 24.1%
Total Liab. and Equity	17,840,573	Net Profit or Loss	1,818,615	14.8%	Return on Equity 13.4%
555804 VICTORIA POST ACUTE CARE				Proprietary - Corporation	
VICTORIA POST ACUTE CARE		12/31/2020 366 Days Settled			
EL CAJON, CA 92020		CR Beds 120 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		80.5%	
Balance Sheet		Income Statement		Length of Stay 58.8	
Current Assets	2,151,101	Total Charges	14,635,431	Average Wages	26.72
Fixed Assets	688,887	Contract Allowance	-185,951	-1.3%	Skilled Nursing 76.7%
Other Assets	7,650,427	Operating Revenue	14,821,382	101.3%	Ancillary Service 23.3%
Total Assets	10,490,415	Operating Expense	12,805,768	86.4%	Current Ratio 1.0
Current Liabilities	2,050,650	Operating Margin	2,015,614	13.6%	Days to Collect 43.9
Long Term Liabilities	1,132,972	Other Income	12,894	0.1%	Avg Payment Days 27.2
Total Equity	7,306,793	Other Expense	0	0.0%	Depreciation Rate 26.7%
Total Liab. and Equity	10,490,415	Net Profit or Loss	2,028,445	13.7%	Return on Equity 27.8%

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055848 VICTORIAN POST ACUTE				Proprietary - Partnership	
VICTORIAN POST ACUTE		12/31/2020 366 Days Settled			
SAN FRANCISCO, CA 94115				CR Beds 90 POS Beds 0	
SAN FRANCISCO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.1%	
Balance Sheet		Income Statement		Length of Stay 83.7	
Current Assets	6,773,530	Total Charges	14,407,269	Average Wages	30.73
Fixed Assets	258,339	Contract Allowance	-503,877	-3.5%	Skilled Nursing 61.3%
Other Assets	0	Operating Revenue	14,911,146	103.5%	Ancillary Service 38.7%
Total Assets	7,031,869	Operating Expense	13,549,037	90.9%	Current Ratio 2.4
Current Liabilities	2,805,714	Operating Margin	1,362,109	9.1%	Days to Collect 158.5
Long Term Liabilities	399,725	Other Income	512,824	3.4%	Avg Payment Days 26.7
Total Equity	3,826,430	Other Expense	0	0.0%	Depreciation Rate 475.7%
Total Liab. and Equity	7,031,869	Net Profit or Loss	1,874,933	12.6%	Return on Equity 49.0%
055481 VIENNA NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
VIENNA NURSING AND REHABILITATION CENTER		5/31/2020 366 Days Settled			
LODI, CA 95242				CR Beds 150 POS Beds 0	
SAN JOAQUIN				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 88.7%	
Balance Sheet		Income Statement		Length of Stay 162.9	
Current Assets	4,821,024	Total Charges	16,172,641	Average Wages	21.03
Fixed Assets	543,785	Contract Allowance	1,570,418	9.7%	Skilled Nursing 90.6%
Other Assets	0	Operating Revenue	14,602,223	90.3%	Ancillary Service 9.4%
Total Assets	5,364,809	Operating Expense	14,419,287	98.7%	Current Ratio 1.4
Current Liabilities	3,434,677	Operating Margin	182,936	1.3%	Days to Collect 34.4
Long Term Liabilities	86,361	Other Income	10,555	0.1%	Avg Payment Days 32.0
Total Equity	1,843,771	Other Expense	0	0.0%	Depreciation Rate 26.4%
Total Liab. and Equity	5,364,809	Net Profit or Loss	191,436	1.3%	Return on Equity 10.4%

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555065 VIEW PARK CONV HOSP				Proprietary - Corporation	
VIEW PARK CONV HOSP		6/30/2020 366 Days Settled			
LOS ANGELES, CA 90008				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.5%
Balance Sheet		Income Statement		Length of Stay	98.8
Current Assets	3,712,973	Total Charges	15,453,411	Average Wages	22.21
Fixed Assets	113,722	Contract Allowance	5,626,523	36.4% Skilled Nursing	55.8%
Other Assets	200,000	Operating Revenue	9,826,888	63.6% Ancillary Service	44.2%
Total Assets	4,026,695	Operating Expense	9,322,898	94.9% Current Ratio	2.0
Current Liabilities	1,902,070	Operating Margin	503,990	5.1% Days to Collect	37.1
Long Term Liabilities	0	Other Income	7,489	0.1% Avg Payment Days	34.9
Total Equity	2,124,625	Other Expense	0	0.0% Depreciation Rate	191.9%
Total Liab. and Equity	4,026,695	Net Profit or Loss	511,479	5.2% Return on Equity	24.1%
555781 VILLA DEL RIO				Proprietary - Corporation	
VILLA DEL RIO		12/31/2020 366 Days Settled			
BELL GARDENS, CA 90201				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.7%
Balance Sheet		Income Statement		Length of Stay	157.6
Current Assets	3,506,894	Total Charges	9,167,894	Average Wages	19.21
Fixed Assets	55,578	Contract Allowance	-687,798	-7.5% Skilled Nursing	79.2%
Other Assets	-3,906,308	Operating Revenue	9,855,692	107.5% Ancillary Service	20.8%
Total Assets	-343,836	Operating Expense	10,863,004	110.2% Current Ratio	2.4
Current Liabilities	1,439,548	Operating Margin	-1,007,312	-10.2% Days to Collect	53.9
Long Term Liabilities	1,196,164	Other Income	1,314,869	13.3% Avg Payment Days	46.8
Total Equity	-2,979,548	Other Expense	0	0.0% Depreciation Rate	1,439.4%
Total Liab. and Equity	-343,836	Net Profit or Loss	307,557	3.1% Return on Equity	-10.3%

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555780 VILLA DEL RIO GARDENS				Proprietary - Corporation	
VILLA DEL RIO GARDENS		12/31/2020 366 Days Settled			
BELL GARDENS, CA 90201				CR Beds 84	POS Beds 0
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.1%
Balance Sheet		Income Statement		Length of Stay	155.7
Current Assets	2,242,143	Total Charges	7,213,411	Average Wages	18.16
Fixed Assets	24,000	Contract Allowance	-763,997	-10.6%	Skilled Nursing 81.5%
Other Assets	1,769,087	Operating Revenue	7,977,408	110.6%	Ancillary Service 18.5%
Total Assets	4,035,230	Operating Expense	7,380,268	92.5%	Current Ratio 1.5
Current Liabilities	1,515,984	Operating Margin	597,140	7.5%	Days to Collect 73.8
Long Term Liabilities	-329,867	Other Income	15,494	0.2%	Avg Payment Days 42.9
Total Equity	2,849,113	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	4,035,230	Net Profit or Loss	612,634	7.7%	Return on Equity 21.5%
056425 VILLA ELENA HEALTHCARE CENTER				Proprietary - Corporation	
VILLA ELENA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
NORWALK, CA 90650				CR Beds 95	POS Beds 0
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.6%
Balance Sheet		Income Statement		Length of Stay	137.9
Current Assets	1,962,291	Total Charges	6,966,204	Average Wages	22.59
Fixed Assets	180,300	Contract Allowance	612,030	8.8%	Skilled Nursing 82.0%
Other Assets	90,258	Operating Revenue	6,354,174	91.2%	Ancillary Service 18.0%
Total Assets	2,232,849	Operating Expense	7,000,775	110.2%	Current Ratio 0.8
Current Liabilities	2,464,358	Operating Margin	-646,601	-10.2%	Days to Collect 47.9
Long Term Liabilities	0	Other Income	94	0.0%	Avg Payment Days 49.4
Total Equity	-231,509	Other Expense	0	0.0%	Depreciation Rate 71.8%
Total Liab. and Equity	2,232,849	Net Profit or Loss	(659,625)	-10.4%	Return on Equity 284.9%

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555429 VILLA GARDENS HEALTH CARE UNIT				Nonprofit - Other	
VILLA GARDENS HEALTH CARE UNIT		3/31/2020 366 Days Settled			
PASADENA, CA 91101		CR Beds 268 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	106.3%		
Balance Sheet		Income Statement		Length of Stay	258.0
Current Assets	1,678,467	Total Charges	26,031,315	Average Wages	23.28
Fixed Assets	37,964,792	Contract Allowance	1,213,399	4.7%	Skilled Nursing 26.7%
Other Assets	131,453,442	Operating Revenue	24,817,916	95.3%	Ancillary Service 8.7%
Total Assets	171,096,701	Operating Expense	22,377,868	90.2%	Current Ratio 0.0
Current Liabilities	55,880,281	Operating Margin	2,440,048	9.8%	Days to Collect 24.1
Long Term Liabilities	0	Other Income	4,993,079	20.1%	Avg Payment Days 36.7
Total Equity	115,216,420	Other Expense	0	0.0%	Depreciation Rate 0.1%
Total Liab. and Equity	171,096,701	Net Profit or Loss	7,433,127	30.0%	Return on Equity 6.5%
555353 VILLA HEALTH CARE CENTER				Proprietary - Corporation	
VILLA HEALTH CARE CENTER		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92503		CR Beds 59 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	85.1%		
Balance Sheet		Income Statement		Length of Stay	27.1
Current Assets	3,482,254	Total Charges	8,756,986	Average Wages	26.96
Fixed Assets	123,242	Contract Allowance	-642,881	-7.3%	Skilled Nursing 65.5%
Other Assets	2,300,000	Operating Revenue	9,399,867	107.3%	Ancillary Service 34.5%
Total Assets	5,905,496	Operating Expense	8,617,423	91.7%	Current Ratio 1.5
Current Liabilities	2,374,656	Operating Margin	782,444	8.3%	Days to Collect 78.2
Long Term Liabilities	0	Other Income	941,031	10.0%	Avg Payment Days 46.3
Total Equity	3,530,840	Other Expense	0	0.0%	Depreciation Rate 31.3%
Total Liab. and Equity	5,905,496	Net Profit or Loss	1,723,549	18.3%	Return on Equity 48.8%

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055806 VILLA LAS PALMAS HEALTHCARE CENTER				Proprietary - Corporation	
VILLA LAS PALMAS HEALTHCARE CENTER		12/31/2020 366 Days Settled			
EL CAJON, CA 92020				CR Beds 151	POS Beds 0
SAN DIEGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.4%	
Balance Sheet		Income Statement		Length of Stay	147.6
Current Assets	79,774,843	Total Charges	20,468,270	Average Wages	26.11
Fixed Assets	1,082,027	Contract Allowance	2,925,266	14.3%	Skilled Nursing 69.9%
Other Assets	4,849,260	Operating Revenue	17,543,004	85.7%	Ancillary Service 30.1%
Total Assets	85,706,130	Operating Expense	17,070,380	97.3%	Current Ratio 1.2
Current Liabilities	68,047,631	Operating Margin	472,624	2.7%	Days to Collect 41.4
Long Term Liabilities	1,223,952	Other Income	124,686	0.7%	Avg Payment Days 73.0
Total Equity	16,434,547	Other Expense	0	0.0%	Depreciation Rate 59.7%
Total Liab. and Equity	85,706,130	Net Profit or Loss	597,310	3.4%	Return on Equity 3.6%

055830 VILLA MARIA POST ACUTE				Proprietary - Corporation	
VILLA MARIA POST ACUTE		12/31/2020 366 Days Settled			
SANTA MARIA, CA 93454				CR Beds 78	POS Beds 0
SANTA BARBARA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay	110.5
Current Assets	2,109,516	Total Charges	11,566,151	Average Wages	26.16
Fixed Assets	626,503	Contract Allowance	119,178	1.0%	Skilled Nursing 75.7%
Other Assets	9,809,125	Operating Revenue	11,446,973	99.0%	Ancillary Service 24.3%
Total Assets	12,545,144	Operating Expense	9,543,216	83.4%	Current Ratio 1.6
Current Liabilities	1,335,023	Operating Margin	1,903,757	16.6%	Days to Collect 71.4
Long Term Liabilities	9,120,188	Other Income	1,181	0.0%	Avg Payment Days 32.2
Total Equity	2,089,933	Other Expense	0	0.0%	Depreciation Rate 164.6%
Total Liab. and Equity	12,545,144	Net Profit or Loss	1,900,590	16.6%	Return on Equity 90.9%

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555227 VILLA MARIN				Nonprofit - Other	
VILLA MARIN		10/31/2020 366 Days Settled			
SAN RAFAEL, CA 94903				CR Beds 31	POS Beds 0
MARIN				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	49.9%
				Length of Stay	152.9
Balance Sheet		Income Statement		Average Wages	33.50
Current Assets	4,581,727	Total Charges	2,414,379	Skilled Nursing	71.1%
Fixed Assets	1,073,825	Contract Allowance	0	0.0%	
Other Assets	2,170,438	Operating Revenue	2,414,379	100.0%	Ancillary Service 3.4%
Total Assets	7,825,990	Operating Expense	15,407,488	638.2%	Current Ratio 4.0
Current Liabilities	1,142,050	Operating Margin	-12,993,109	-538.2%	Days to Collect 27.0
Long Term Liabilities	63,104	Other Income	13,706,829	567.7%	Avg Payment Days 27.1
Total Equity	6,620,836	Other Expense	0	0.0%	Depreciation Rate 1.3%
Total Liab. and Equity	7,825,990	Net Profit or Loss	691,474	28.6%	Return on Equity 10.4%
056136 VILLA MESA CARE CENTER				Proprietary - Other	
VILLA MESA CARE CENTER		12/31/2020 366 Days Settled			
UPLAND, CA 91786				CR Beds 99	POS Beds 0
SAN BERNARDINO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	92.0%
				Length of Stay	78.0
Balance Sheet		Income Statement		Average Wages	25.15
Current Assets	3,674,304	Total Charges	12,376,918	Skilled Nursing	84.1%
Fixed Assets	53,700	Contract Allowance	-1,212,868	-9.8%	
Other Assets	3,206,363	Operating Revenue	13,589,786	109.8%	Ancillary Service 15.9%
Total Assets	6,934,367	Operating Expense	13,481,369	99.2%	Current Ratio 0.5
Current Liabilities	7,251,509	Operating Margin	108,417	0.8%	Days to Collect 89.4
Long Term Liabilities	-583,394	Other Income	617,359	4.5%	Avg Payment Days 91.2
Total Equity	266,252	Other Expense	0	0.0%	Depreciation Rate 1,427.2%
Total Liab. and Equity	6,934,367	Net Profit or Loss	719,620	5.3%	Return on Equity 270.3%

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555318 VILLA RANCHO BERNARDO CARE CENTER				Proprietary - Other	
VILLA RANCHO BERNARDO CARE CENTER		12/31/2020 366 Days Settled			
SAN DIEGO, CA 92127				CR Beds 299 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 88.5%	
Balance Sheet		Income Statement		Length of Stay 120.4	
Current Assets	7,990,672	Total Charges	56,248,437	Average Wages 21.82	
Fixed Assets	877,718	Contract Allowance	18,101,995	32.2% Skilled Nursing 72.4%	
Other Assets	0	Operating Revenue	38,146,442	67.8% Ancillary Service 27.6%	
Total Assets	8,868,390	Operating Expense	34,661,588	90.9% Current Ratio 1.0	
Current Liabilities	7,895,091	Operating Margin	3,484,854	9.1% Days to Collect 61.7	
Long Term Liabilities	4,875,639	Other Income	44,730	0.1% Avg Payment Days 50.1	
Total Equity	-3,902,340	Other Expense	0	0.0% Depreciation Rate 73.1%	
Total Liab. and Equity	8,868,390	Net Profit or Loss	3,461,486	9.1% Return on Equity -88.7%	
555862 VILLA SCALABRINI SPECIAL CARE				Nonprofit - Church	
VILLA SCALABRINI SPECIAL CARE		12/31/2020 366 Days Settled			
SUN VALLEY, CA 91352				CR Beds 188 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 73.2%	
Balance Sheet		Income Statement		Length of Stay 3,149.4	
Current Assets	8,359,828	Total Charges	6,349,340	Average Wages 21.68	
Fixed Assets	6,861,500	Contract Allowance	145,582	2.3% Skilled Nursing 80.9%	
Other Assets	0	Operating Revenue	6,203,758	97.7% Ancillary Service 6.5%	
Total Assets	15,221,328	Operating Expense	9,644,907	155.5% Current Ratio 21.1	
Current Liabilities	396,530	Operating Margin	-3,441,149	-55.5% Days to Collect 98.9	
Long Term Liabilities	0	Other Income	5,359,986	86.4% Avg Payment Days 14.8	
Total Equity	14,824,798	Other Expense	0	0.0% Depreciation Rate 0.0%	
Total Liab. and Equity	15,221,328	Net Profit or Loss	1,918,837	30.9% Return on Equity 12.9%	

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055329 VILLA SERENA HEALTHCARE CENTER				Proprietary - Corporation	
VILLA SERENA HEALTHCARE CENTER		12/31/2020 366 Days Settled			
LONG BEACH, CA 90813		CR Beds 52 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		91.0%	
Balance Sheet		Income Statement		Length of Stay 293.6	
Current Assets	1,493,166	Total Charges	5,301,774	Average Wages 23.58	
Fixed Assets	230,533	Contract Allowance	-544,732	-10.3%	Skilled Nursing 77.4%
Other Assets	920,959	Operating Revenue	5,846,506	110.3%	Ancillary Service 22.6%
Total Assets	<u>2,644,658</u>	Operating Expense	5,729,472	98.0%	Current Ratio 1.0
Current Liabilities	1,514,232	Operating Margin	117,034	2.0%	Days to Collect 44.1
Long Term Liabilities	310,589	Other Income	722,054	12.4%	Avg Payment Days 50.7
Total Equity	819,837	Other Expense	0	0.0%	Depreciation Rate 135.4%
Total Liab. and Equity	<u>2,644,658</u>	Net Profit or Loss	<u>783,875</u>	13.4%	Return on Equity 95.6%
555462 VILLA VALENCIA HEALTHCARE CENTER				Proprietary - Corporation	
VILLA VALENCIA HEALTHCARE CENTER		12/31/2020 275 Days Settled			
LAGUNA HILLS, CA 92653		3/31/2020 91 Days Settled			
ORANGE		CR Beds 558 POS Beds 0			
WPS IN		Key Performance Ind.			
Balance Sheet		Income Statement		Occupancy Rate 41.1%	
Current Assets	777,498	Total Charges	3,888,322	Length of Stay 202.8	
Fixed Assets	2,466,193	Contract Allowance	65,820	1.7%	Average Wages 15.57
Other Assets	-123,797	Operating Revenue	3,822,502	98.3%	Skilled Nursing 22.6%
Total Assets	<u>3,119,894</u>	Operating Expense	3,669,669	96.0%	Ancillary Service 12.0%
Current Liabilities	4,267,945	Operating Margin	152,833	4.0%	Current Ratio 0.2
Long Term Liabilities	653,011	Other Income	101,532	2.7%	Days to Collect 53.3
Total Equity	-1,801,062	Other Expense	0	0.0%	Avg Payment Days (3.1)
Total Liab. and Equity	<u>3,119,894</u>	Net Profit or Loss	<u>254,372</u>	6.7%	Depreciation Rate 8.2%
					Return on Equity -14.1%

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555462 VILLA VALENCIA HEALTHCARE CENTER				Proprietary - Other	
VILLA VALENCIA HEALTHCARE CENTER 12/31/2020 275 Days Settled					
LAGUNA HILLS, CA 92653		3/31/2020 91 Days Settled		CR Beds 59 POS Beds 0	
ORANGE				Key Performance Ind.	
WPS IN				Occupancy Rate 44.3%	
Balance Sheet		Income Statement		Length of Stay 34.0	
Current Assets	1,823,833	Total Charges	6,110,291	Average Wages 15.57	
Fixed Assets	61,469	Contract Allowance	26,263	0.4%	Skilled Nursing 48.2%
Other Assets	-1,195,985	Operating Revenue	6,084,028	99.6%	Ancillary Service 51.8%
Total Assets	<u>689,317</u>	Operating Expense	5,998,342	98.6%	Current Ratio 5.9
Current Liabilities	307,572	Operating Margin	85,686	1.4%	Days to Collect 98.0
Long Term Liabilities	244,646	Other Income	51,413	0.8%	Avg Payment Days 19.9
Total Equity	<u>137,099</u>	Other Expense	0	0.0%	Depreciation Rate 1,107.4%
Total Liab. and Equity	<u>689,317</u>	Net Profit or Loss	<u>137,099</u>	2.3%	Return on Equity 100.0%
555754 VILLAGE SQUARE HEALTHCARE CENTER				Proprietary - Other	
VILLAGE SQUARE HEALTHCARE CENTER 12/31/2020 366 Days Settled					
SAN MARCOS, CA 92078				CR Beds 118 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.5%	
Balance Sheet		Income Statement		Length of Stay 175.6	
Current Assets	3,366,167	Total Charges	16,679,900	Average Wages 23.67	
Fixed Assets	218,326	Contract Allowance	3,704,547	22.2%	Skilled Nursing 82.9%
Other Assets	630,818	Operating Revenue	12,975,353	77.8%	Ancillary Service 17.1%
Total Assets	<u>4,215,311</u>	Operating Expense	12,754,907	98.3%	Current Ratio 1.6
Current Liabilities	2,099,758	Operating Margin	220,446	1.7%	Days to Collect 86.9
Long Term Liabilities	1,486,095	Other Income	911,924	7.0%	Avg Payment Days 26.2
Total Equity	<u>629,458</u>	Other Expense	0	0.0%	Depreciation Rate 341.5%
Total Liab. and Equity	<u>4,215,311</u>	Net Profit or Loss	<u>1,132,370</u>	8.7%	Return on Equity 179.9%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

555220 VINEYARD HILLS HEALTH CENTER				Proprietary - Corporation	
VINEYARD HILLS HEALTH CENTER		12/31/2020 366 Days Settled			
TEMPLETON, CA 93465		CR Beds 99 POS Beds 0			
SAN LUIS OBISPO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		70.8%	
		Length of Stay		107.3	
		Average Wages		24.13	
		Skilled Nursing		81.5%	
		Ancillary Service		18.5%	
		Current Ratio		2.3	
		Days to Collect		43.9	
		Avg Payment Days		47.9	
		Depreciation Rate		3.9%	
		Return on Equity		12.4%	
Balance Sheet		Income Statement			
Current Assets	5,250,945	Total Charges	9,131,670		
Fixed Assets	2,046,408	Contract Allowance	-572,172	-6.3%	
Other Assets	2,277,899	Operating Revenue	9,703,842	106.3%	
Total Assets	<u>9,575,252</u>	Operating Expense	9,773,410	100.7%	
Current Liabilities	2,329,647	Operating Margin	-69,568	-0.7%	
Long Term Liabilities	751,625	Other Income	888,785	9.2%	
Total Equity	<u>6,493,980</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>9,575,252</u>	Net Profit or Loss	<u>806,627</u>	8.3%	
<hr/>					
555120 VINEYARD POST ACUTE				Proprietary - Partnership	
VINEYARD POST ACUTE		12/31/2020 366 Days Settled			
PETALUMA, CA 94954		CR Beds 99 POS Beds 0			
SONOMA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		84.5%	
		Length of Stay		105.9	
		Average Wages		30.16	
		Skilled Nursing		82.2%	
		Ancillary Service		17.8%	
		Current Ratio		0.9	
		Days to Collect		60.5	
		Avg Payment Days		20.7	
		Depreciation Rate		155.9%	
		Return on Equity		-382.7%	
Balance Sheet		Income Statement			
Current Assets	2,115,473	Total Charges	14,543,040		
Fixed Assets	377,980	Contract Allowance	2,220,073	15.3%	
Other Assets	0	Operating Revenue	12,322,967	84.7%	
Total Assets	<u>2,493,453</u>	Operating Expense	11,942,399	96.9%	
Current Liabilities	2,432,215	Operating Margin	380,568	3.1%	
Long Term Liabilities	364,285	Other Income	779,058	6.3%	
Total Equity	<u>-303,047</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,493,453</u>	Net Profit or Loss	<u>1,159,626</u>	9.4%	

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555355 VINTAGE FAIRE NURSING & REHABILITATION CENTER				Proprietary - Corporation	
VINTAGE FAIRE NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
MODESTO, CA 95356				CR Beds 99	POS Beds 0
STANISLAUS				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.4%
Balance Sheet		Income Statement		Length of Stay	50.0
Current Assets	2,267,255	Total Charges	13,424,175	Average Wages	24.22
Fixed Assets	73,860	Contract Allowance	1,891,872	14.1%	Skilled Nursing 79.8%
Other Assets	88,673	Operating Revenue	11,532,303	85.9%	Ancillary Service 20.2%
Total Assets	2,429,788	Operating Expense	11,863,426	102.9%	Current Ratio (0.2)
Current Liabilities	-13,475,597	Operating Margin	-331,123	-2.9%	Days to Collect 66.8
Long Term Liabilities	0	Other Income	726,042	6.3%	Avg Payment Days 5.2
Total Equity	15,905,385	Other Expense	0	0.0%	Depreciation Rate 56.2%
Total Liab. and Equity	2,429,788	Net Profit or Loss	394,919	3.4%	Return on Equity 2.5%
055157 VIRGIL REHABILITATION & SKILLED NURSING CENTER				Proprietary - Corporation	
VIRGIL REHABILITATION & SKILLED NURSING CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90029				CR Beds 124	POS Beds 0
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	69.9%
Balance Sheet		Income Statement		Length of Stay	138.6
Current Assets	2,439,260	Total Charges	9,443,283	Average Wages	24.42
Fixed Assets	32,416	Contract Allowance	781,036	8.3%	Skilled Nursing 68.6%
Other Assets	453,333	Operating Revenue	8,662,247	91.7%	Ancillary Service 31.4%
Total Assets	2,925,009	Operating Expense	10,689,255	123.4%	Current Ratio 0.4
Current Liabilities	6,676,424	Operating Margin	-2,027,008	-23.4%	Days to Collect 72.3
Long Term Liabilities	525,000	Other Income	1,069,678	12.3%	Avg Payment Days 149.3
Total Equity	-4,276,415	Other Expense	0	0.0%	Depreciation Rate 666.7%
Total Liab. and Equity	2,925,009	Net Profit or Loss	(957,330)	-11.1%	Return on Equity 22.4%

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555849 VISTA DEL SOL CARE CENTER				Proprietary - Corporation	
VISTA DEL SOL CARE CENTER		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90066		CR Beds 50 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		70.1%	
Balance Sheet		Income Statement		Length of Stay 178.2	
Current Assets	2,002,582	Total Charges	4,494,807	Average Wages 26.45	
Fixed Assets	18,105	Contract Allowance	-1,356,729	-30.2%	Skilled Nursing 80.8%
Other Assets	275,270	Operating Revenue	5,851,536	130.2%	Ancillary Service 19.2%
Total Assets	2,295,957	Operating Expense	4,927,678	84.2%	Current Ratio 0.4
Current Liabilities	4,818,833	Operating Margin	923,858	15.8%	Days to Collect 94.2
Long Term Liabilities	0	Other Income	8,277	0.1%	Avg Payment Days 220.0
Total Equity	-2,522,876	Other Expense	0	0.0%	Depreciation Rate 896.4%
Total Liab. and Equity	2,295,957	Net Profit or Loss	904,940	15.5%	Return on Equity -35.9%
555425 VISTA KNOLL SPECIALIZED CARE FACILITY				Proprietary - Corporation	
VISTA KNOLL SPECIALIZED CARE FACILITY		12/31/2020 366 Days Settled			
VISTA, CA 92083		CR Beds 119 POS Beds 0			
SAN DIEGO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		91.8%	
Balance Sheet		Income Statement		Length of Stay 120.0	
Current Assets	35,693,885	Total Charges	19,050,587	Average Wages 25.35	
Fixed Assets	1,280,394	Contract Allowance	0	0.0%	Skilled Nursing 79.9%
Other Assets	5,390,618	Operating Revenue	19,050,587	100.0%	Ancillary Service 20.1%
Total Assets	42,364,897	Operating Expense	14,529,104	76.3%	Current Ratio 11.4
Current Liabilities	3,136,932	Operating Margin	4,521,483	23.7%	Days to Collect 45.1
Long Term Liabilities	5,361,437	Other Income	9,259	0.0%	Avg Payment Days 26.3
Total Equity	33,866,528	Other Expense	0	0.0%	Depreciation Rate 28.9%
Total Liab. and Equity	42,364,897	Net Profit or Loss	4,529,861	23.8%	Return on Equity 13.4%

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555483 VISTA MANOR NURSING CENTER				Proprietary - Corporation	
VISTA MANOR NURSING CENTER		12/31/2020 366 Days Settled			
SAN JOSE, CA 95116		CR Beds 99 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.8%	
Balance Sheet		Income Statement		Length of Stay 71.4	
Current Assets	16,903,129	Total Charges	11,231,068	Average Wages 21.95	
Fixed Assets	349,826	Contract Allowance	-318,336	-2.8%	Skilled Nursing 72.9%
Other Assets	0	Operating Revenue	11,549,404	102.8%	Ancillary Service 27.1%
Total Assets	<u>17,252,955</u>	Operating Expense	11,311,086	97.9%	Current Ratio (1.0)
Current Liabilities	-16,706,959	Operating Margin	238,318	2.1%	Days to Collect 48.5
Long Term Liabilities	1,630	Other Income	872,667	7.6%	Avg Payment Days 26.7
Total Equity	<u>33,958,284</u>	Other Expense	0	0.0%	Depreciation Rate 36.8%
Total Liab. and Equity	<u>17,252,955</u>	Net Profit or Loss	<u>1,110,985</u>	9.6%	Return on Equity 3.3%
<hr/>					
055361 VISTA PACIFICA CONVALESCENT HOSPITAL				Proprietary - Other	
VISTA PACIFICA CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92509		CR Beds 0 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		0.0%	
Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Skilled Nursing 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Ancillary Service 0.0%
Total Assets	<u>0</u>	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	<u>0</u>	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	<u>0</u>	Net Profit or Loss	<u>0</u>	0.0%	Return on Equity 0.0%

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056475 VISTA POST ACUTE				Proprietary - Other	
VISTA POST ACUTE		12/31/2020 366 Days Settled			
HAYWARD, CA 94541				CR Beds 71	POS Beds 0
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.9%
Balance Sheet		Income Statement		Length of Stay	114.0
Current Assets	3,950,383	Total Charges	10,872,376	Average Wages	27.22
Fixed Assets	22,225	Contract Allowance	2,424,715	22.3% Skilled Nursing	77.9%
Other Assets	0	Operating Revenue	8,447,661	77.7% Ancillary Service	22.1%
Total Assets	3,972,608	Operating Expense	8,394,557	99.4% Current Ratio	1.6
Current Liabilities	2,505,189	Operating Margin	53,104	0.6% Days to Collect	103.3
Long Term Liabilities	846,586	Other Income	725,158	8.6% Avg Payment Days	71.5
Total Equity	620,833	Other Expense	0	0.0% Depreciation Rate	2,310.0%
Total Liab. and Equity	3,972,608	Net Profit or Loss	778,262	9.2% Return on Equity	125.4%
555470 WAGNER HEIGHTS NURSING & REHABILITATION CENTER				Proprietary - Corporation	
WAGNER HEIGHTS NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled			
STOCKTON, CA 95209				CR Beds 152	POS Beds 0
SAN JOAQUIN		Key Performance Ind.			
PALMETTO (CALIFORNIA)				Occupancy Rate	87.0%
Balance Sheet		Income Statement		Length of Stay	90.1
Current Assets	1,986,765	Total Charges	17,313,983	Average Wages	24.83
Fixed Assets	181,124	Contract Allowance	1,113,638	6.4% Skilled Nursing	85.3%
Other Assets	89,529	Operating Revenue	16,200,345	93.6% Ancillary Service	14.7%
Total Assets	2,257,418	Operating Expense	17,019,866	105.1% Current Ratio	(0.1)
Current Liabilities	-24,246,505	Operating Margin	-819,521	-5.1% Days to Collect	40.0
Long Term Liabilities	11,602	Other Income	1,097,454	6.8% Avg Payment Days	13.1
Total Equity	26,492,321	Other Expense	0	0.0% Depreciation Rate	73.4%
Total Liab. and Equity	2,257,418	Net Profit or Loss	277,933	1.7% Return on Equity	1.0%

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056327 WALNUT CREEK SKILLED NURSING & REHABILITATION CENT		Proprietary - Corporation	
WALNUT CREEK SKILLED NURSING & REHABILITATION CENT		12/31/2020 366 Days Settled	
WALNUT CREEK, CA 94595		CR Beds 178 POS Beds 0	
CONTRA COSTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	57.2%
Balance Sheet		Income Statement	
Current Assets	14,337,552	Total Charges	45,566,729
Fixed Assets	1,050,081	Contract Allowance	18,321,780
Other Assets	0	Operating Revenue	27,244,949
Total Assets	15,387,633	Operating Expense	28,456,736
Current Liabilities	19,643,549	Operating Margin	-1,211,787
Long Term Liabilities	197,501	Other Income	1,363,407
Total Equity	-4,453,417	Other Expense	0
Total Liab. and Equity	15,387,633	Net Profit or Loss	151,620
		40.2%	Skilled Nursing
		59.8%	Ancillary Service
		104.4%	Current Ratio
		-4.4%	Days to Collect
		5.0%	Avg Payment Days
		0.0%	Depreciation Rate
		0.6%	Return on Equity
		67.0	
		28.17	
		80.6%	
		19.4%	
		0.7	
		85.4	
		19.9	
		314.5%	
		-3.4%	
555472 WALNUT VILLAGE REHABILITATION AND CARE CENTER		Nonprofit - Other	
WALNUT VILLAGE REHABILITATION AND CARE CENTER		3/31/2020 366 Days Settled	
ANAHEIM, CA 92802		9/20/2020 173 Days Settled	
ORANGE		CR Beds 269 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	5,133,231	Total Charges	25,339,349
Fixed Assets	82,368,040	Contract Allowance	5,887,147
Other Assets	0	Operating Revenue	19,452,202
Total Assets	87,501,271	Operating Expense	28,238,033
Current Liabilities	144,792,418	Operating Margin	-8,785,831
Long Term Liabilities	0	Other Income	4,119,532
Total Equity	-57,291,147	Other Expense	0
Total Liab. and Equity	87,501,271	Net Profit or Loss	(4,666,299)
		23.2%	Skilled Nursing
		76.8%	Ancillary Service
		145.2%	Current Ratio
		-45.2%	Days to Collect
		21.2%	Avg Payment Days
		0.0%	Depreciation Rate
		-24.0%	Return on Equity
		109.6%	
		242.8	
		22.08	
		53.2%	
		8.0%	
		0.0	
		28.7	
		49.4	
		0.5%	
		8.1%	

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555472 WALNUT VILLAGE REHABILITATION AND CARE CENTER		Nonprofit - Other	
WALNUT VILLAGE REHABILITATION AND CARE CENTER		3/31/2020 366 Days Settled	
ANAHEIM, CA 92802		9/20/2020 173 Days Settled	
ORANGE		CR Beds 0	POS Beds 0
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
		Occupancy Rate	0.0%
		Length of Stay	
		Average Wages	22.08
		0.0% Skilled Nursing	0.0%
		0.0% Ancillary Service	0.0%
		0.0% Current Ratio	
		0.0% Days to Collect	
		0.0% Avg Payment Days	
		0.0% Depreciation Rate	0.0%
		0.0% Return on Equity	0.0%

Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

056121 WASHINGTON CENTER		Proprietary - Corporation	
WASHINGTON CENTER		12/31/2020 366 Days Settled	
SAN LEANDRO, CA 94578		CR Beds 99 POS Beds 0	
ALAMEDA		Key Performance Ind.	
NOVITAS (TEXAS)		Occupancy Rate	89.7%
		Length of Stay	148.4
		Average Wages	30.63
		20.5% Skilled Nursing	84.4%
		79.5% Ancillary Service	15.6%
		92.7% Current Ratio	1.0
		7.3% Days to Collect	49.6
		4.7% Avg Payment Days	28.0
		0.0% Depreciation Rate	651.2%
		12.0% Return on Equity	21.4%

Balance Sheet		Income Statement	
Current Assets	2,619,841	Total Charges	17,226,586
Fixed Assets	150,937	Contract Allowance	3,526,309
Other Assets	12,519,662	Operating Revenue	13,700,277
Total Assets	15,290,440	Operating Expense	12,704,646
Current Liabilities	2,536,098	Operating Margin	995,631
Long Term Liabilities	5,052,126	Other Income	650,059
Total Equity	7,702,216	Other Expense	0
Total Liab. and Equity	15,290,440	Net Profit or Loss	1,645,690

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055565 WATERMAN CANYON POST ACUTE				Proprietary - Partnership	
WATERMAN CANYON POST ACUTE		12/31/2020 366 Days Settled			
SAN BERNARDINO, CA 92404		CR Beds 166 POS Beds 0			
SAN BERNARDINO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		86.4%	
Balance Sheet		Income Statement		Length of Stay	
				91.0	
Current Assets	10,487,532	Total Charges	17,638,226	Average Wages	
Fixed Assets	265,434	Contract Allowance	-843,754	24.17	
Other Assets	165,490	Operating Revenue	18,481,980	71.8%	
Total Assets	<u>10,918,456</u>	Operating Expense	17,026,133	28.2%	
Current Liabilities	1,488,753	Operating Margin	1,455,847	Current Ratio	
Long Term Liabilities	97,985	Other Income	1,572,223	7.0	
Total Equity	<u>9,331,718</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>10,918,456</u>	Net Profit or Loss	<u>3,028,070</u>	206.3	
				Avg Payment Days	
				21.6	
				Depreciation Rate	
				449.2%	
				Return on Equity	
				32.4%	

055240 WATSONVILLE NURSING CENTER				Proprietary - Other	
WATSONVILLE NURSING CENTER		12/31/2020 366 Days Settled			
WATSONVILLE, CA 95076		CR Beds 87 POS Beds 0			
SANTA CRUZ		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		82.0%	
Balance Sheet		Income Statement		Length of Stay	
				166.4	
Current Assets	4,364,360	Total Charges	9,214,340	Average Wages	
Fixed Assets	280,863	Contract Allowance	-946,168	27.16	
Other Assets	0	Operating Revenue	10,160,508	78.3%	
Total Assets	<u>4,645,223</u>	Operating Expense	8,669,419	21.7%	
Current Liabilities	3,188,815	Operating Margin	1,491,089	Current Ratio	
Long Term Liabilities	0	Other Income	22,348	1.4	
Total Equity	<u>1,456,408</u>	Other Expense	0	Days to Collect	
Total Liab. and Equity	<u>4,645,223</u>	Net Profit or Loss	<u>1,513,437</u>	36.1	
				Avg Payment Days	
				27.6	
				Depreciation Rate	
				54.1%	
				Return on Equity	
				103.9%	

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055959 WATSONVILLE POST ACUTE CENTER				Proprietary - Other	
WATSONVILLE POST ACUTE CENTER		12/31/2020 366 Days Settled			
WATSONVILLE, CA 95076		CR Beds 95 POS Beds 0			
SANTA CRUZ		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		76.6%	
Balance Sheet		Income Statement		Length of Stay 209.8	
Current Assets	4,041,398	Total Charges	8,867,712	Average Wages	28.36
Fixed Assets	242,043	Contract Allowance	-751,994	-8.5%	Skilled Nursing 84.3%
Other Assets	381,977	Operating Revenue	9,619,706	108.5%	Ancillary Service 15.7%
Total Assets	4,665,418	Operating Expense	9,263,179	96.3%	Current Ratio 5.2
Current Liabilities	773,697	Operating Margin	356,527	3.7%	Days to Collect 43.2
Long Term Liabilities	0	Other Income	497,887	5.2%	Avg Payment Days 30.3
Total Equity	3,891,721	Other Expense	0	0.0%	Depreciation Rate 78.0%
Total Liab. and Equity	4,665,418	Net Profit or Loss	854,414	8.9%	Return on Equity 22.0%
555914 WE CARE SKILLED NURSING FACILITY				Proprietary - Corporation	
WE CARE SKILLED NURSING FACILITY		12/31/2020 387 Days Settled			
HAYWARD, CA 94541		CR Beds 36 POS Beds 0			
ALAMEDA		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		22.8%	
Balance Sheet		Income Statement		Length of Stay 40.6	
Current Assets	695,636	Total Charges	1,562,151	Average Wages	42.80
Fixed Assets	241,175	Contract Allowance	-453,151	-29.0%	Skilled Nursing 61.5%
Other Assets	1,272,335	Operating Revenue	2,015,302	129.0%	Ancillary Service 38.5%
Total Assets	2,209,146	Operating Expense	2,440,525	121.1%	Current Ratio 2.4
Current Liabilities	290,613	Operating Margin	-425,223	-21.1%	Days to Collect 98.0
Long Term Liabilities	1,909,724	Other Income	273,761	13.6%	Avg Payment Days 41.8
Total Equity	8,809	Other Expense	0	0.0%	Depreciation Rate 132.8%
Total Liab. and Equity	2,209,146	Net Profit or Loss	(151,462)	-7.5%	Return on Equity -1,719.4%

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555156 WEBSTER HOUSE				Nonprofit - Other	
WEBSTER HOUSE		3/31/2020 366 Days Settled			
PALO ALTO, CA 94301				CR Beds 183 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	82.5%
				Length of Stay	266.2
				Average Wages	28.61
				10.7%	Skilled Nursing 69.5%
				89.3%	Ancillary Service 17.4%
				123.1%	Current Ratio 0.3
				-23.1%	Days to Collect 32.2
				4.3%	Avg Payment Days 17.9
				0.0%	Depreciation Rate 3.7%
				-18.8%	Return on Equity 124.2%
056039 WELLSPRINGS POST ACUTE CENTER					
WELLSPRINGS POST ACUTE CENTER		12/31/2020 366 Days Settled		Proprietary - Other	
LANCASTER, CA 93534				CR Beds 299 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	61.2%
				Length of Stay	177.3
				Average Wages	20.60
				9.8%	Skilled Nursing 76.9%
				90.2%	Ancillary Service 23.1%
				112.8%	Current Ratio 1.0
				-12.8%	Days to Collect 35.8
				4.8%	Avg Payment Days 94.6
				0.0%	Depreciation Rate 88.3%
				-8.0%	Return on Equity -578.8%

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555388 WEST ANAHEIM EXTENDED CARE				Proprietary - Partnership			
WEST ANAHEIM EXTENDED CARE		12/31/2020 366 Days Settled					
ANAHEIM, CA 92804		CR Beds 138 POS Beds 0					
ORANGE		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		91.3%			
Balance Sheet		Income Statement		Length of Stay		301.3	
				Average Wages		24.52	
Current Assets	6,350,970	Total Charges	17,266,661	4.6%	Skilled Nursing		93.4%
Fixed Assets	6,007,310	Contract Allowance	798,153	95.4%	Ancillary Service		6.6%
Other Assets	1,780,174	Operating Revenue	16,468,508	90.1%	Current Ratio		0.8
Total Assets	14,138,454	Operating Expense	14,842,081	9.9%	Days to Collect		42.2
Current Liabilities	7,688,391	Operating Margin	1,626,427	4.5%	Avg Payment Days		23.7
Long Term Liabilities	0	Other Income	737,677	0.0%	Depreciation Rate		7.2%
Total Equity	6,450,063	Other Expense	0	14.4%	Return on Equity		36.7%
Total Liab. and Equity	14,138,454	Net Profit or Loss	2,364,104				
055992 WEST COVINA HEALTHCARE CENTER				Proprietary - Other			
WEST COVINA HEALTHCARE CENTER		12/31/2020 366 Days Settled					
WEST COVINA, CA 91790		CR Beds 97 POS Beds 0					
LOS ANGELES		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		77.3%			
Balance Sheet		Income Statement		Length of Stay		47.7	
				Average Wages		24.79	
Current Assets	5,843,027	Total Charges	11,265,367	13.0%	Skilled Nursing		64.2%
Fixed Assets	235,719	Contract Allowance	1,469,855	87.0%	Ancillary Service		35.8%
Other Assets	539,526	Operating Revenue	9,795,512	95.5%	Current Ratio		6.2
Total Assets	6,618,272	Operating Expense	9,354,785	4.5%	Days to Collect		46.3
Current Liabilities	943,680	Operating Margin	440,727	6.0%	Avg Payment Days		36.7
Long Term Liabilities	693,705	Other Income	585,424	0.0%	Depreciation Rate		76.3%
Total Equity	4,980,887	Other Expense	0	10.5%	Return on Equity		20.6%
Total Liab. and Equity	6,618,272	Net Profit or Loss	1,026,151				

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555410 WEST GARDENA POST ACUTE				Proprietary - Other	
WEST GARDENA POST ACUTE		12/31/2020 366 Days Settled			
GARDENA, CA 90248		CR Beds 50		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay 90.3	
Current Assets	1,731,598	Total Charges	5,741,248	Average Wages	23.68
Fixed Assets	101,774	Contract Allowance	-973,465	-17.0%	Skilled Nursing 72.1%
Other Assets	368,548	Operating Revenue	6,714,713	117.0%	Ancillary Service 27.9%
Total Assets	2,201,920	Operating Expense	5,758,047	85.8%	Current Ratio 1.7
Current Liabilities	1,021,583	Operating Margin	956,666	14.2%	Days to Collect 62.5
Long Term Liabilities	853,898	Other Income	858	0.0%	Avg Payment Days 35.7
Total Equity	326,439	Other Expense	0	0.0%	Depreciation Rate 449.3%
Total Liab. and Equity	2,201,920	Net Profit or Loss	597,470	8.9%	Return on Equity 183.0%

056228 WEST HAVEN HEALTHCARE				Proprietary - Corporation	
WEST HAVEN HEALTHCARE		12/31/2020 366 Days Settled			
WEST COVINA, CA 91790		CR Beds 99		POS Beds 0	
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.3%	
Balance Sheet		Income Statement		Length of Stay 299.6	
Current Assets	4,077,451	Total Charges	8,370,407	Average Wages	24.87
Fixed Assets	94,973	Contract Allowance	-2,129,270	-25.4%	Skilled Nursing 82.1%
Other Assets	1,543	Operating Revenue	10,499,677	125.4%	Ancillary Service 17.9%
Total Assets	4,173,967	Operating Expense	9,466,418	90.2%	Current Ratio 1.2
Current Liabilities	3,265,952	Operating Margin	1,033,259	9.8%	Days to Collect 71.7
Long Term Liabilities	0	Other Income	948,916	9.0%	Avg Payment Days 83.9
Total Equity	908,015	Other Expense	0	0.0%	Depreciation Rate 493.2%
Total Liab. and Equity	4,173,967	Net Profit or Loss	1,835,285	17.5%	Return on Equity 202.1%

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056133 WEST HILLS HEALTH & REHAB CENTER				Proprietary - Corporation		
WEST HILLS HEALTH & REHAB CENTER				12/31/2020 366 Days Settled		
CANOGA PARK, CA 91304				CR Beds 145 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.1%	
Balance Sheet		Income Statement		Length of Stay	76.7	
Current Assets	4,351,797	Total Charges	17,324,165	Average Wages	24.25	
Fixed Assets	1,155,892	Contract Allowance	4,985,859	28.8%	Skilled Nursing	58.9%
Other Assets	0	Operating Revenue	12,338,306	71.2%	Ancillary Service	41.1%
Total Assets	5,507,689	Operating Expense	13,460,129	109.1%	Current Ratio	1.1
Current Liabilities	3,994,158	Operating Margin	-1,121,823	-9.1%	Days to Collect	26.9
Long Term Liabilities	0	Other Income	3,911	0.0%	Avg Payment Days	22.6
Total Equity	1,513,531	Other Expense	0	0.0%	Depreciation Rate	46.4%
Total Liab. and Equity	5,507,689	Net Profit or Loss	(1,117,912)	-9.1%	Return on Equity	-73.9%
055443 WEST VALLEY POST ACUTE				Proprietary - Partnership		
WEST VALLEY POST ACUTE				12/31/2020 366 Days Settled		
WEST HILLS, CA 91307				CR Beds 128 POS Beds 0		
LOS ANGELES				Key Performance Ind.		
Noridian (CA)				Occupancy Rate	64.8%	
Balance Sheet		Income Statement		Length of Stay	89.1	
Current Assets	4,663,936	Total Charges	14,021,036	Average Wages	27.04	
Fixed Assets	396,870	Contract Allowance	292,331	2.1%	Skilled Nursing	59.7%
Other Assets	0	Operating Revenue	13,728,705	97.9%	Ancillary Service	40.3%
Total Assets	5,060,806	Operating Expense	12,704,661	92.5%	Current Ratio	1.9
Current Liabilities	2,414,875	Operating Margin	1,024,044	7.5%	Days to Collect	123.1
Long Term Liabilities	470,959	Other Income	820,462	6.0%	Avg Payment Days	20.8
Total Equity	2,174,972	Other Expense	0	0.0%	Depreciation Rate	322.0%
Total Liab. and Equity	5,060,806	Net Profit or Loss	1,844,506	13.4%	Return on Equity	84.8%

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555069 WESTERN CONV. HOSPITAL				Proprietary - Corporation	
WESTERN CONV. HOSPITAL		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90018		CR Beds 129 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		77.1%	
Balance Sheet		Income Statement		Length of Stay 105.3	
Current Assets	4,722,316	Total Charges	20,824,020	Average Wages 26.38	
Fixed Assets	9,690,810	Contract Allowance	6,543,262	31.4%	Skilled Nursing 76.2%
Other Assets	0	Operating Revenue	14,280,758	68.6%	Ancillary Service 23.8%
Total Assets	14,413,126	Operating Expense	14,652,811	102.6%	Current Ratio 1.3
Current Liabilities	3,570,769	Operating Margin	-372,053	-2.6%	Days to Collect 40.3
Long Term Liabilities	0	Other Income	18,044	0.1%	Avg Payment Days 22.8
Total Equity	10,842,357	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	14,413,126	Net Profit or Loss	(354,009)	-2.5%	Return on Equity -3.3%
056243 WESTERN SLOPE HEALTH CENTER				Proprietary - Corporation	
WESTERN SLOPE HEALTH CENTER		12/31/2020 366 Days Settled			
PLACERVILLE, CA 95667		CR Beds 99 POS Beds 0			
EL DORADO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay 135.8	
Current Assets	55,601,164	Total Charges	11,916,004	Average Wages 26.52	
Fixed Assets	1,421,933	Contract Allowance	-1,498,876	-12.6%	Skilled Nursing 80.9%
Other Assets	1,940,000	Operating Revenue	13,414,880	112.6%	Ancillary Service 19.1%
Total Assets	58,963,097	Operating Expense	12,714,414	94.8%	Current Ratio 1.2
Current Liabilities	45,402,812	Operating Margin	700,466	5.2%	Days to Collect 46.8
Long Term Liabilities	1,116,926	Other Income	863,768	6.4%	Avg Payment Days 50.1
Total Equity	12,443,359	Other Expense	0	0.0%	Depreciation Rate 45.5%
Total Liab. and Equity	58,963,097	Net Profit or Loss	1,564,234	11.7%	Return on Equity 12.6%

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555208 WESTGATE GARDENS CARE CENTER				Proprietary - Corporation	
WESTGATE GARDENS CARE CENTER		12/31/2020 366 Days Settled			
VISALIA, CA 93277		CR Beds 140 POS Beds 0			
TULARE		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		82.5%	
Balance Sheet		Income Statement		Length of Stay 163.8	
Current Assets	62,884,883	Total Charges	18,086,619	Average Wages 21.85	
Fixed Assets	958,878	Contract Allowance	5,571,982	30.8%	Skilled Nursing 83.4%
Other Assets	2,310,000	Operating Revenue	12,514,637	69.2%	Ancillary Service 16.6%
Total Assets	66,153,761	Operating Expense	12,055,833	96.3%	Current Ratio 1.2
Current Liabilities	54,629,777	Operating Margin	458,804	3.7%	Days to Collect 48.8
Long Term Liabilities	2,311,503	Other Income	1,284,670	10.3%	Avg Payment Days 77.7
Total Equity	9,212,481	Other Expense	0	0.0%	Depreciation Rate 55.4%
Total Liab. and Equity	66,153,761	Net Profit or Loss	1,743,474	13.9%	Return on Equity 18.9%
056242 WESTLAKE CONVALESCENT HOSPITAL				Proprietary - Corporation	
WESTLAKE CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90057		CR Beds 114 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		57.9%	
Balance Sheet		Income Statement		Length of Stay 146.5	
Current Assets	4,070,093	Total Charges	7,048,698	Average Wages 25.28	
Fixed Assets	129,474	Contract Allowance	-2,873,020	-40.8%	Skilled Nursing 69.8%
Other Assets	0	Operating Revenue	9,921,718	140.8%	Ancillary Service 30.2%
Total Assets	4,199,567	Operating Expense	11,627,201	117.2%	Current Ratio 1.0
Current Liabilities	4,132,625	Operating Margin	-1,705,483	-17.2%	Days to Collect 122.5
Long Term Liabilities	0	Other Income	1,270,080	12.8%	Avg Payment Days 64.4
Total Equity	66,942	Other Expense	0	0.0%	Depreciation Rate 73.4%
Total Liab. and Equity	4,199,567	Net Profit or Loss	(435,403)	-4.4%	Return on Equity -650.4%

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055776 WESTVIEW HEALTHCARE CENTER				Proprietary - Corporation	
WESTVIEW HEALTHCARE CENTER		12/31/2020 366 Days Settled			
AUBURN, CA 95602		CR Beds 205 POS Beds 0			
PLACER		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		77.6%	
Balance Sheet		Income Statement		Length of Stay	
				274.5	
Current Assets	71,592,579	Total Charges	17,989,261	Average Wages	
Fixed Assets	972,085	Contract Allowance	-822,433	26.13	
Other Assets	1,940,000	Operating Revenue	18,811,694	88.4%	
Total Assets	74,504,664	Operating Expense	19,624,488	11.6%	
Current Liabilities	69,742,415	Operating Margin	-812,794	Current Ratio	
Long Term Liabilities	1,147,906	Other Income	335,573	1.0	
Total Equity	3,614,343	Other Expense	0	Days to Collect	
Total Liab. and Equity	74,504,664	Net Profit or Loss	(477,221)	38.2	
				Avg Payment Days	
				49.5	
				Depreciation Rate	
				44.6%	
				Return on Equity	
				-13.2%	

055750 WESTWOOD POST ACUTE				Proprietary - Other	
WESTWOOD POST ACUTE		12/31/2020 366 Days Settled			
SAN JOSE, CA 95129		CR Beds 258 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		82.1%	
Balance Sheet		Income Statement		Length of Stay	
				232.2	
Current Assets	6,995,969	Total Charges	41,158,323	Average Wages	
Fixed Assets	197,294	Contract Allowance	9,700,229	28.79	
Other Assets	2,332,416	Operating Revenue	31,458,094	87.7%	
Total Assets	9,525,679	Operating Expense	31,700,208	12.3%	
Current Liabilities	5,489,236	Operating Margin	-242,114	Current Ratio	
Long Term Liabilities	-309,834	Other Income	1,699,532	1.3	
Total Equity	4,346,277	Other Expense	0	Days to Collect	
Total Liab. and Equity	9,525,679	Net Profit or Loss	1,457,418	58.0	
				Avg Payment Days	
				19.3	
				Depreciation Rate	
				1,539.8%	
				Return on Equity	
				33.5%	

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555068 WHITE BLOSSOM CARE CENTER				Proprietary - Corporation	
WHITE BLOSSOM CARE CENTER		12/31/2020 366 Days Settled			
SAN JOSE, CA 95128		CR Beds 153 POS Beds 0			
SANTA CLARA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		95.6%	
Balance Sheet		Income Statement		Length of Stay 59.6	
Current Assets	111,658,786	Total Charges	28,884,383	Average Wages 28.42	
Fixed Assets	568,884	Contract Allowance	2,486,003	8.6%	Skilled Nursing 77.9%
Other Assets	9,090,001	Operating Revenue	26,398,380	91.4%	Ancillary Service 22.1%
Total Assets	121,317,671	Operating Expense	22,611,295	85.7%	Current Ratio 1.4
Current Liabilities	80,075,644	Operating Margin	3,787,085	14.3%	Days to Collect 56.2
Long Term Liabilities	1,994,907	Other Income	251,547	1.0%	Avg Payment Days 59.5
Total Equity	39,247,120	Other Expense	0	0.0%	Depreciation Rate 131.8%
Total Liab. and Equity	121,317,671	Net Profit or Loss	4,038,632	15.3%	Return on Equity 10.3%
056410 WHITNEY OAKS CARE CENTER				Proprietary - Corporation	
WHITNEY OAKS CARE CENTER		12/31/2020 366 Days Settled			
CARMICHAEL, CA 95608		CR Beds 126 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		79.4%	
Balance Sheet		Income Statement		Length of Stay 78.8	
Current Assets	73,411,222	Total Charges	13,799,704	Average Wages 27.00	
Fixed Assets	1,053,181	Contract Allowance	-1,431,643	-10.4%	Skilled Nursing 78.2%
Other Assets	1,660,000	Operating Revenue	15,231,347	110.4%	Ancillary Service 21.8%
Total Assets	76,124,403	Operating Expense	14,240,406	93.5%	Current Ratio 1.2
Current Liabilities	61,907,627	Operating Margin	990,941	6.5%	Days to Collect 46.9
Long Term Liabilities	765,742	Other Income	931,137	6.1%	Avg Payment Days 73.9
Total Equity	13,451,034	Other Expense	0	0.0%	Depreciation Rate 38.8%
Total Liab. and Equity	76,124,403	Net Profit or Loss	1,922,078	12.6%	Return on Equity 14.3%

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055430 WHITTIER HILLS HEALTH CARE CTR				Proprietary - Corporation	
WHITTIER HILLS HEALTH CARE CTR		12/31/2020 366 Days Settled			
WHITTIER, CA 90603		CR Beds 160 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		84.3%	
Balance Sheet		Income Statement		Length of Stay 148.7	
Current Assets	30,825,924	Total Charges	19,560,808	Average Wages	24.34
Fixed Assets	656,932	Contract Allowance	240,603	1.2%	Skilled Nursing 74.2%
Other Assets	8,296,582	Operating Revenue	19,320,205	98.8%	Ancillary Service 25.8%
Total Assets	39,779,438	Operating Expense	16,121,497	83.4%	Current Ratio 8.2
Current Liabilities	3,738,664	Operating Margin	3,198,708	16.6%	Days to Collect 49.2
Long Term Liabilities	8,265,186	Other Income	8,578	0.0%	Avg Payment Days 28.3
Total Equity	27,775,588	Other Expense	0	0.0%	Depreciation Rate 102.6%
Total Liab. and Equity	39,779,438	Net Profit or Loss	3,207,206	16.6%	Return on Equity 11.5%

555787 WHITTIER NURSING AND WELLNESS CENTER, INC				Proprietary - Corporation	
WHITTIER NURSING AND WELLNESS CENTER, INC		12/31/2020 366 Days Settled			
WHITTIER, CA 90602		CR Beds 36 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		91.6%	
Balance Sheet		Income Statement		Length of Stay 140.4	
Current Assets	3,418,840	Total Charges	4,499,910	Average Wages	22.57
Fixed Assets	47,160	Contract Allowance	-1,156,334	-25.7%	Skilled Nursing 65.1%
Other Assets	633,187	Operating Revenue	5,656,244	125.7%	Ancillary Service 34.9%
Total Assets	4,099,187	Operating Expense	4,801,702	84.9%	Current Ratio 2.1
Current Liabilities	1,609,010	Operating Margin	854,542	15.1%	Days to Collect 33.2
Long Term Liabilities	0	Other Income	480,496	8.5%	Avg Payment Days 47.4
Total Equity	2,490,177	Other Expense	0	0.0%	Depreciation Rate 227.2%
Total Liab. and Equity	4,099,187	Net Profit or Loss	1,335,038	23.6%	Return on Equity 53.6%

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055764 WHITTIER PACIFIC CARE CENTER				Proprietary - Corporation	
WHITTIER PACIFIC CARE CENTER		12/31/2020 366 Days Settled			
WHITTIER, CA 90602		CR Beds 105 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay	
				100.8	
Current Assets	5,597,126	Total Charges	20,521,710	Average Wages	
				25.00	
Fixed Assets	388,225	Contract Allowance	7,067,032	34.4% Skilled Nursing	
				68.5%	
Other Assets	0	Operating Revenue	13,454,678	65.6% Ancillary Service	
				31.5%	
Total Assets	5,985,351	Operating Expense	12,746,703	94.7% Current Ratio	
				1.6	
Current Liabilities	3,584,808	Operating Margin	707,975	5.3% Days to Collect	
				45.4	
Long Term Liabilities	0	Other Income	2,699	0.0% Avg Payment Days	
				22.7	
Total Equity	2,400,543	Other Expense	0	0.0% Depreciation Rate	
				57.1%	
Total Liab. and Equity	5,985,351	Net Profit or Loss	710,674	5.3% Return on Equity	
				29.6%	

555652 WILLOW CREEK HEALTHCARE CENTER				Proprietary - Other	
WILLOW CREEK HEALTHCARE CENTER		12/31/2020 310 Days Settled			
CLOVIS, CA 93611		2/25/2020 56 Days Settled		CR Beds 159 POS Beds 0	
FRESNO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.6%	
Balance Sheet		Income Statement		Length of Stay	
				130.9	
Current Assets	3,955,950	Total Charges	15,826,639	Average Wages	
				26.98	
Fixed Assets	106,050	Contract Allowance	1,975,528	12.5% Skilled Nursing	
				75.0%	
Other Assets	441,667	Operating Revenue	13,851,111	87.5% Ancillary Service	
				25.0%	
Total Assets	4,503,667	Operating Expense	13,487,362	97.4% Current Ratio	
				1.0	
Current Liabilities	3,777,716	Operating Margin	363,749	2.6% Days to Collect	
				96.1	
Long Term Liabilities	0	Other Income	362,202	2.6% Avg Payment Days	
				20.3	
Total Equity	725,951	Other Expense	0	0.0% Depreciation Rate	
				790.7%	
Total Liab. and Equity	4,503,667	Net Profit or Loss	725,951	5.2% Return on Equity	
				100.0%	

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555652 WILLOW CREEK HEALTHCARE CENTER				Proprietary - Other	
WILLOW CREEK HEALTHCARE CENTER		12/31/2020 310 Days Settled			
CLOVIS, CA 93611		2/25/2020 56 Days Settled		CR Beds 159 POS Beds 0	
FRESNO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.7%	
Balance Sheet		Income Statement		Length of Stay 40.9	
Current Assets	1,484,401	Total Charges	2,904,136	Average Wages	26.98
Fixed Assets	0	Contract Allowance	674,714	23.2%	Skilled Nursing 84.8%
Other Assets	33,666,062	Operating Revenue	2,229,422	76.8%	Ancillary Service 15.2%
Total Assets	35,150,463	Operating Expense	2,836,365	127.2%	Current Ratio 1.5
Current Liabilities	973,404	Operating Margin	-606,943	-27.2%	Days to Collect 207.8
Long Term Liabilities	49	Other Income	651	0.0%	Avg Payment Days 101.7
Total Equity	34,177,010	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	35,150,463	Net Profit or Loss	(606,292)	-27.2%	Return on Equity -1.8%
055241 WILLOW PASS HEALTHCARE CENTER				Proprietary - Corporation	
WILLOW PASS HEALTHCARE CENTER		12/31/2020 366 Days Settled			
CONCORD, CA 94519				CR Beds 83 POS Beds 0	
CONTRA COSTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		88.7%	
Balance Sheet		Income Statement		Length of Stay 126.5	
Current Assets	4,647,050	Total Charges	9,764,689	Average Wages	24.67
Fixed Assets	61,453	Contract Allowance	1,581,898	16.2%	Skilled Nursing 91.4%
Other Assets	0	Operating Revenue	8,182,791	83.8%	Ancillary Service 8.6%
Total Assets	4,708,503	Operating Expense	8,194,994	100.1%	Current Ratio 2.3
Current Liabilities	1,985,989	Operating Margin	-12,203	-0.1%	Days to Collect 41.6
Long Term Liabilities	0	Other Income	635,018	7.8%	Avg Payment Days 29.0
Total Equity	2,722,514	Other Expense	0	0.0%	Depreciation Rate 317.4%
Total Liab. and Equity	4,708,503	Net Profit or Loss	622,815	7.6%	Return on Equity 22.9%

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555151 WILLOWS POST ACUTE				Proprietary - Other	
WILLOWS POST ACUTE		12/31/2020 275 Days Settled			
WILLOWS, CA 95988		3/31/2020 91 Days Settled		CR Beds 76 POS Beds 0	
GLENN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 78.7%	
Balance Sheet		Income Statement		Length of Stay 363.0	
Current Assets	1,988,007	Total Charges	2,409,368	Average Wages 31.82	
Fixed Assets	99,461	Contract Allowance	576,001	23.9% Skilled Nursing 79.0%	
Other Assets	-10,896,809	Operating Revenue	1,833,367	76.1% Ancillary Service 21.0%	
Total Assets	-8,809,341	Operating Expense	2,440,948	133.1% Current Ratio 1.3	
Current Liabilities	1,542,784	Operating Margin	-607,581	-33.1% Days to Collect 361.5	
Long Term Liabilities	71,671	Other Income	793	0.0% Avg Payment Days 173.8	
Total Equity	-10,423,796	Other Expense	0	0.0% Depreciation Rate 157.8%	
Total Liab. and Equity	-8,809,341	Net Profit or Loss	(606,788)	-33.1% Return on Equity 5.8%	
555151 WILLOWS POST ACUTE				Proprietary - Other	
WILLOWS POST ACUTE		12/31/2020 275 Days Settled			
WILLOWS, CA 95988		3/31/2020 91 Days Settled		CR Beds 76 POS Beds 0	
GLENN				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate 85.7%	
Balance Sheet		Income Statement		Length of Stay 298.5	
Current Assets	3,251,020	Total Charges	8,494,835	Average Wages 31.82	
Fixed Assets	69,268	Contract Allowance	984,408	11.6% Skilled Nursing 79.1%	
Other Assets	5,458	Operating Revenue	7,510,427	88.4% Ancillary Service 20.9%	
Total Assets	3,325,746	Operating Expense	7,520,381	100.1% Current Ratio 2.3	
Current Liabilities	1,439,704	Operating Margin	-9,954	-0.1% Days to Collect 152.6	
Long Term Liabilities	232,537	Other Income	519,298	6.9% Avg Payment Days 42.2	
Total Equity	1,653,505	Other Expense	0	0.0% Depreciation Rate 353.4%	
Total Liab. and Equity	3,325,746	Net Profit or Loss	509,344	6.8% Return on Equity 30.8%	

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056451 WINDSOR CARE CENTER OF CHEVIOT HILLS				Proprietary - Corporation	
WINDSOR CARE CENTER OF CHEVIOT HILLS				12/31/2020 366 Days Settled	
LOS ANGELES, CA 90034				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	72.5%
Balance Sheet		Income Statement		Length of Stay	125.1
Current Assets	4,332,018	Total Charges	9,811,218	Average Wages	25.87
Fixed Assets	431,472	Contract Allowance	452,471	4.6%	Skilled Nursing 72.7%
Other Assets	110,367	Operating Revenue	9,358,747	95.4%	Ancillary Service 27.3%
Total Assets	4,873,857	Operating Expense	10,172,721	108.7%	Current Ratio 1.6
Current Liabilities	2,723,948	Operating Margin	-813,974	-8.7%	Days to Collect 135.4
Long Term Liabilities	899,825	Other Income	794,706	8.5%	Avg Payment Days 58.0
Total Equity	1,250,084	Other Expense	0	0.0%	Depreciation Rate 67.0%
Total Liab. and Equity	4,873,857	Net Profit or Loss	(19,268)	-0.2%	Return on Equity -1.5%
555703 WINDSOR CARE CENTER OF PETALUMA				Proprietary - Corporation	
WINDSOR CARE CENTER OF PETALUMA				12/31/2020 366 Days Settled	
PETALUMA, CA 94952				CR Beds 79 POS Beds 0	
SONOMA				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	78.3%
Balance Sheet		Income Statement		Length of Stay	171.4
Current Assets	692,722	Total Charges	8,329,429	Average Wages	30.03
Fixed Assets	219,342	Contract Allowance	-490,811	-5.9%	Skilled Nursing 84.6%
Other Assets	327,603	Operating Revenue	8,820,240	105.9%	Ancillary Service 15.4%
Total Assets	1,239,667	Operating Expense	10,194,231	115.6%	Current Ratio 0.2
Current Liabilities	3,503,719	Operating Margin	-1,373,991	-15.6%	Days to Collect 28.5
Long Term Liabilities	0	Other Income	587,372	6.7%	Avg Payment Days 48.8
Total Equity	-2,264,052	Other Expense	0	0.0%	Depreciation Rate 357.0%
Total Liab. and Equity	1,239,667	Net Profit or Loss	(786,619)	-8.9%	Return on Equity 34.7%

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555717 WINDSOR CARE CENTER OF SACRAMENTO				Proprietary - Corporation	
WINDSOR CARE CENTER OF SACRAMENTO		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95838		CR Beds 128 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		89.3%	
Balance Sheet		Income Statement		Length of Stay	
				238.9	
Current Assets	2,494,917	Total Charges	13,249,399	Average Wages	
Fixed Assets	300,049	Contract Allowance	1,028,041	23.17	
Other Assets	96,683	Operating Revenue	12,221,358	7.8%	
Total Assets	2,891,649	Operating Expense	13,630,689	92.2%	
Current Liabilities	4,214,130	Operating Margin	-1,409,331	111.5%	
Long Term Liabilities	1,537,895	Other Income	466,314	-11.5%	
Total Equity	-2,860,376	Other Expense	0	3.8%	
Total Liab. and Equity	2,891,649	Net Profit or Loss	(943,017)	0.0%	
				Days to Collect	
				72.2	
				Avg Payment Days	
				48.0	
				Depreciation Rate	
				104.9%	
				Return on Equity	
				33.0%	

055516 WINDSOR CHICO CARE CENTER				Proprietary - Other	
WINDSOR CHICO CARE CENTER		12/31/2020 366 Days Settled			
CHICO, CA 95926		CR Beds 76 POS Beds 0			
BUTTE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		80.7%	
Balance Sheet		Income Statement		Length of Stay	
				84.1	
Current Assets	1,624,185	Total Charges	10,581,911	Average Wages	
Fixed Assets	87,170	Contract Allowance	2,260,836	27.33	
Other Assets	12,970	Operating Revenue	8,321,075	21.4%	
Total Assets	1,724,325	Operating Expense	8,930,031	78.6%	
Current Liabilities	2,440,573	Operating Margin	-608,956	107.3%	
Long Term Liabilities	-12,927	Other Income	505,252	-7.3%	
Total Equity	-703,321	Other Expense	0	6.1%	
Total Liab. and Equity	1,724,325	Net Profit or Loss	(103,704)	0.0%	
				Days to Collect	
				(23.0)	
				Avg Payment Days	
				126.2	
				Depreciation Rate	
				401.1%	
				Return on Equity	
				14.7%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

056074 WINDSOR CHICO CREEK CARE AND REHAB CENTER				Proprietary - Other	
WINDSOR CHICO CREEK CARE AND REHAB CENTER		12/31/2020 366 Days Settled			
CHICO, CA 95926		CR Beds 184 POS Beds 0			
BUTTE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		73.7%	
Balance Sheet		Income Statement		Length of Stay 109.3	
Current Assets	6,274,542	Total Charges	26,356,014	Average Wages	26.76
Fixed Assets	327,288	Contract Allowance	5,725,756	21.7%	Skilled Nursing 67.3%
Other Assets	302,325	Operating Revenue	20,630,258	78.3%	Ancillary Service 32.7%
Total Assets	6,904,155	Operating Expense	18,620,406	90.3%	Current Ratio 1.3
Current Liabilities	4,928,802	Operating Margin	2,009,852	9.7%	Days to Collect 28.0
Long Term Liabilities	-4,725,000	Other Income	2,027,448	9.8%	Avg Payment Days 137.2
Total Equity	6,700,353	Other Expense	0	0.0%	Depreciation Rate 197.6%
Total Liab. and Equity	6,904,155	Net Profit or Loss	4,037,300	19.6%	Return on Equity 60.3%
055995 WINDSOR CONVALESCENT CENTER OF NORTH LONG BEACH				Proprietary - Corporation	
WINDSOR CONVALESCENT CENTER OF NORTH LONG BEACH		12/31/2020 366 Days Settled			
LONG BEACH, CA 90805		CR Beds 120 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		83.8%	
Balance Sheet		Income Statement		Length of Stay 243.8	
Current Assets	4,776,629	Total Charges	12,957,089	Average Wages	26.18
Fixed Assets	2,116,355	Contract Allowance	458,896	3.5%	Skilled Nursing 76.1%
Other Assets	2,516	Operating Revenue	12,498,193	96.5%	Ancillary Service 23.9%
Total Assets	6,895,500	Operating Expense	13,087,678	104.7%	Current Ratio 2.3
Current Liabilities	2,078,705	Operating Margin	-589,485	-4.7%	Days to Collect 24.8
Long Term Liabilities	1,140,419	Other Income	1,195,391	9.6%	Avg Payment Days 51.1
Total Equity	3,676,376	Other Expense	0	0.0%	Depreciation Rate 19.7%
Total Liab. and Equity	6,895,500	Net Profit or Loss	605,906	4.8%	Return on Equity 16.5%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055885 WINDSOR COUNTRY DRIVE CARE CENTER				Proprietary - Corporation	
WINDSOR COUNTRY DRIVE CARE CENTER		12/31/2020 366 Days Settled			
FREMONT, CA 94536		CR Beds 126 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		72.5%	
Balance Sheet		Income Statement		Length of Stay 90.9	
Current Assets	13,549,737	Total Charges	14,228,701	Average Wages	25.23
Fixed Assets	362,041	Contract Allowance	-412,926	-2.9%	Skilled Nursing 73.7%
Other Assets	477,097	Operating Revenue	14,641,627	102.9%	Ancillary Service 26.3%
Total Assets	14,388,875	Operating Expense	14,734,907	100.6%	Current Ratio 5.1
Current Liabilities	2,652,788	Operating Margin	-93,280	-0.6%	Days to Collect 72.7
Long Term Liabilities	10,052	Other Income	1,163,036	7.9%	Avg Payment Days 54.3
Total Equity	11,726,035	Other Expense	0	0.0%	Depreciation Rate 49.4%
Total Liab. and Equity	14,388,875	Net Profit or Loss	1,069,756	7.3%	Return on Equity 9.1%
056315 WINDSOR CYPRESS GARDENS				Proprietary - Corporation	
WINDSOR CYPRESS GARDENS		12/31/2020 366 Days Settled			
RIVERSIDE, CA 92503		CR Beds 120 POS Beds 0			
RIVERSIDE		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		77.7%	
Balance Sheet		Income Statement		Length of Stay 151.6	
Current Assets	2,194,255	Total Charges	10,228,800	Average Wages	23.33
Fixed Assets	109,459	Contract Allowance	-332,327	-3.2%	Skilled Nursing 74.5%
Other Assets	230,089	Operating Revenue	10,561,127	103.2%	Ancillary Service 25.5%
Total Assets	2,533,803	Operating Expense	11,566,301	109.5%	Current Ratio 0.9
Current Liabilities	2,338,168	Operating Margin	-1,005,174	-9.5%	Days to Collect 19.4
Long Term Liabilities	1,128,355	Other Income	442,490	4.2%	Avg Payment Days 51.8
Total Equity	-932,720	Other Expense	0	0.0%	Depreciation Rate 948.9%
Total Liab. and Equity	2,533,803	Net Profit or Loss	(562,684)	-5.3%	Return on Equity 60.3%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055402 WINDSOR EL CAMINO CARE CENTER				Proprietary - Corporation	
WINDSOR EL CAMINO CARE CENTER		12/31/2020 366 Days Settled			
CARMICHAEL, CA 95608		CR Beds 178 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		86.0%	
Balance Sheet		Income Statement		Length of Stay 116.8	
Current Assets	5,384,105	Total Charges	18,295,195	Average Wages 20.86	
Fixed Assets	598,402	Contract Allowance	-889,976	-4.9%	Skilled Nursing 84.7%
Other Assets	396,426	Operating Revenue	19,185,171	104.9%	Ancillary Service 15.3%
Total Assets	6,378,933	Operating Expense	19,001,988	99.0%	Current Ratio 0.8
Current Liabilities	6,406,913	Operating Margin	183,183	1.0%	Days to Collect 102.0
Long Term Liabilities	1,803	Other Income	1,145,319	6.0%	Avg Payment Days 51.1
Total Equity	-29,783	Other Expense	0	0.0%	Depreciation Rate 59.5%
Total Liab. and Equity	6,378,933	Net Profit or Loss	1,328,502	6.9%	Return on Equity -4,460.6%
055308 WINDSOR ELK GROVE CARE AND REHABILITATION CENTER				Proprietary - Corporation	
WINDSOR ELK GROVE CARE AND REHABILITATION CENTER		12/31/2020 366 Days Settled			
ELK GROVE, CA 95624		CR Beds 136 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		82.1%	
Balance Sheet		Income Statement		Length of Stay 97.5	
Current Assets	9,440,450	Total Charges	16,413,169	Average Wages 21.72	
Fixed Assets	513,656	Contract Allowance	647,511	3.9%	Skilled Nursing 76.1%
Other Assets	507,796	Operating Revenue	15,765,658	96.1%	Ancillary Service 23.9%
Total Assets	10,461,902	Operating Expense	16,008,733	101.5%	Current Ratio 3.7
Current Liabilities	2,561,567	Operating Margin	-243,075	-1.5%	Days to Collect 58.2
Long Term Liabilities	2,504	Other Income	1,019,457	6.5%	Avg Payment Days 53.9
Total Equity	7,897,831	Other Expense	0	0.0%	Depreciation Rate 57.6%
Total Liab. and Equity	10,461,902	Net Profit or Loss	762,185	4.8%	Return on Equity 9.7%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

055735 WINDSOR ELMHAVEN CARE CENTER				Proprietary - Corporation	
WINDSOR ELMHAVEN CARE CENTER		12/31/2020 366 Days Settled			
STOCKTON, CA 95207		CR Beds 128 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		64.3%	
Balance Sheet		Income Statement		Length of Stay 93.0	
Current Assets	6,296,332	Total Charges	21,933,877	Average Wages	24.39
Fixed Assets	1,784,653	Contract Allowance	3,157,356	14.4% Skilled Nursing	84.2%
Other Assets	311,428	Operating Revenue	18,776,521	85.6% Ancillary Service	15.8%
Total Assets	8,392,413	Operating Expense	17,480,295	93.1% Current Ratio	2.0
Current Liabilities	3,164,621	Operating Margin	1,296,226	6.9% Days to Collect	75.3
Long Term Liabilities	645,727	Other Income	346,597	1.8% Avg Payment Days	56.2
Total Equity	4,582,065	Other Expense	0	0.0% Depreciation Rate	25.2%
Total Liab. and Equity	8,392,413	Net Profit or Loss	1,642,823	8.7% Return on Equity	35.9%

055689 WINDSOR GARDENS CARE CENTER OF FULLERTON				Proprietary - Corporation	
WINDSOR GARDENS CARE CENTER OF FULLERTON		12/31/2020 366 Days Settled			
FULLERTON, CA 92832		CR Beds 99 POS Beds 0			
ORANGE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.7%	
Balance Sheet		Income Statement		Length of Stay 67.0	
Current Assets	1,371,722	Total Charges	12,007,152	Average Wages	20.90
Fixed Assets	830,907	Contract Allowance	1,249,877	10.4% Skilled Nursing	63.7%
Other Assets	1,567	Operating Revenue	10,757,275	89.6% Ancillary Service	36.3%
Total Assets	2,204,196	Operating Expense	11,842,531	110.1% Current Ratio	0.3
Current Liabilities	3,930,568	Operating Margin	-1,085,256	-10.1% Days to Collect	53.4
Long Term Liabilities	275,345	Other Income	628,081	5.8% Avg Payment Days	35.3
Total Equity	-1,950,117	Other Expense	0	0.0% Depreciation Rate	81.5%
Total Liab. and Equity	2,255,796	Net Profit or Loss	(457,175)	-4.2% Return on Equity	23.4%

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055434 WINDSOR GARDENS CARE CENTER OF HAYWARD				Proprietary - Corporation	
WINDSOR GARDENS CARE CENTER OF HAYWARD 12/31/2020 366 Days Settled					
HAYWARD, CA 94541				CR Beds 75 POS Beds 0	
ALAMEDA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 77.1%	
Balance Sheet		Income Statement		Length of Stay 79.3	
Current Assets	2,781,400	Total Charges	9,116,217	Average Wages 23.75	
Fixed Assets	189,731	Contract Allowance	-1,033,804	-11.3%	Skilled Nursing 70.7%
Other Assets	1,214	Operating Revenue	10,150,021	111.3%	Ancillary Service 29.3%
Total Assets	<u>2,972,345</u>	Operating Expense	10,477,964	103.2%	Current Ratio 1.7
Current Liabilities	1,680,007	Operating Margin	-327,943	-3.2%	Days to Collect 38.6
Long Term Liabilities	961,714	Other Income	621,254	6.1%	Avg Payment Days 51.0
Total Equity	330,624	Other Expense	0	0.0%	Depreciation Rate 217.7%
Total Liab. and Equity	<u>2,972,345</u>	Net Profit or Loss	<u>293,311</u>	2.9%	Return on Equity 88.7%
<hr/>					
056267 WINDSOR GARDENS CONV CENTER OF HAWTHORNE				Proprietary - Corporation	
WINDSOR GARDENS CONV CENTER OF HAWTHORNE 12/31/2020 366 Days Settled					
HAWTHORNE, CA 90250				CR Beds 99 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.7%	
Balance Sheet		Income Statement		Length of Stay 169.9	
Current Assets	1,755,430	Total Charges	9,923,774	Average Wages 24.77	
Fixed Assets	301,768	Contract Allowance	414,964	4.2%	Skilled Nursing 80.1%
Other Assets	1,567	Operating Revenue	9,508,810	95.8%	Ancillary Service 19.9%
Total Assets	<u>2,058,765</u>	Operating Expense	11,600,868	122.0%	Current Ratio 0.2
Current Liabilities	8,827,936	Operating Margin	-2,092,058	-22.0%	Days to Collect 76.4
Long Term Liabilities	24,891	Other Income	719,005	7.6%	Avg Payment Days 21.8
Total Equity	-6,794,062	Other Expense	0	0.0%	Depreciation Rate 101.5%
Total Liab. and Equity	<u>2,058,765</u>	Net Profit or Loss	<u>(1,373,053)</u>	-14.4%	Return on Equity 20.2%

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055954 WINDSOR GARDENS CONV CENTER OF SAN DIEGO				Proprietary - Other	
WINDSOR GARDENS CONV CENTER OF SAN DIEGO				12/31/2020 366 Days Settled	
NATIONAL CITY, CA 91950				CR Beds 98 POS Beds 0	
SAN DIEGO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 67.8%	
Balance Sheet		Income Statement		Length of Stay 66.8	
Current Assets	3,183,688	Total Charges	9,633,982	Average Wages 23.47	
Fixed Assets	356,188	Contract Allowance	1,026,800	10.7%	Skilled Nursing 68.6%
Other Assets	4,890	Operating Revenue	8,607,182	89.3%	Ancillary Service 31.4%
Total Assets	3,544,766	Operating Expense	10,204,866	118.6%	Current Ratio 1.6
Current Liabilities	1,990,493	Operating Margin	-1,597,684	-18.6%	Days to Collect 54.5
Long Term Liabilities	932,176	Other Income	708,496	8.2%	Avg Payment Days 54.0
Total Equity	622,097	Other Expense	0	0.0%	Depreciation Rate 55.8%
Total Liab. and Equity	3,544,766	Net Profit or Loss	(889,188)	-10.3%	Return on Equity -142.9%
555688 WINDSOR GARDENS CONVALESCENT CENTER OF ANAHEIM				Proprietary - Corporation	
WINDSOR GARDENS CONVALESCENT CENTER OF ANAHEIM				12/31/2020 366 Days Settled	
ANAHEIM, CA 92804				CR Beds 154 POS Beds 0	
ORANGE				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate 84.7%	
Balance Sheet		Income Statement		Length of Stay 77.0	
Current Assets	5,955,459	Total Charges	21,938,738	Average Wages 27.76	
Fixed Assets	429,184	Contract Allowance	4,254,477	19.4%	Skilled Nursing 63.8%
Other Assets	101,982	Operating Revenue	17,684,261	80.6%	Ancillary Service 36.2%
Total Assets	6,486,625	Operating Expense	17,021,810	96.3%	Current Ratio 1.1
Current Liabilities	5,290,053	Operating Margin	662,451	3.7%	Days to Collect 69.8
Long Term Liabilities	-1,684,000	Other Income	1,956,743	11.1%	Avg Payment Days 98.6
Total Equity	2,880,572	Other Expense	0	0.0%	Depreciation Rate 173.4%
Total Liab. and Equity	6,486,625	Net Profit or Loss	2,619,194	14.8%	Return on Equity 90.9%

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555375 WINDSOR GARDENS CONVALESCENT CENTER OF LONG BEACH		Proprietary - Partnership	
WINDSOR GARDENS CONVALESCENT CENTER OF LONG BEACH		12/31/2020 366 Days Settled	
LONG BEACH, CA 90805		CR Beds 199 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	81.1%
Balance Sheet		Income Statement	
Current Assets	4,809,394	Total Charges	19,136,739
Fixed Assets	466,491	Contract Allowance	178,885
Other Assets	1,214	Operating Revenue	18,957,854
Total Assets	5,277,099	Operating Expense	20,880,158
Current Liabilities	5,733,450	Operating Margin	-1,922,304
Long Term Liabilities	2,602,866	Other Income	493,969
Total Equity	-3,059,217	Other Expense	0
Total Liab. and Equity	5,277,099	Net Profit or Loss	(1,428,335)
		0.9%	Skilled Nursing 74.9%
		99.1%	Ancillary Service 25.1%
		110.1%	Current Ratio 0.8
		-10.1%	Days to Collect 87.4
		2.6%	Avg Payment Days 47.7
		0.0%	Depreciation Rate 54.2%
		-7.5%	Return on Equity 46.7%
056194 WINDSOR GARDENS CONVALESCENT HOSPITAL		Proprietary - Corporation	
WINDSOR GARDENS CONVALESCENT HOSPITAL		12/31/2020 366 Days Settled	
LOS ANGELES, CA 90019		CR Beds 98 POS Beds 0	
LOS ANGELES		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.7%
Balance Sheet		Income Statement	
Current Assets	6,941,926	Total Charges	11,376,176
Fixed Assets	310,088	Contract Allowance	-736,552
Other Assets	104,833	Operating Revenue	12,112,728
Total Assets	7,356,847	Operating Expense	11,855,031
Current Liabilities	2,400,452	Operating Margin	257,697
Long Term Liabilities	1,017,114	Other Income	955,242
Total Equity	3,939,281	Other Expense	0
Total Liab. and Equity	7,356,847	Net Profit or Loss	1,212,939
		-6.5%	Skilled Nursing 63.3%
		106.5%	Ancillary Service 36.7%
		97.9%	Current Ratio 2.9
		2.1%	Days to Collect 55.5
		7.9%	Avg Payment Days 60.7
		0.0%	Depreciation Rate 48.3%
		10.0%	Return on Equity 30.8%

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555012 WINDSOR GARDENS HEALTHCARE OF THE VALLEY				Proprietary - Partnership	
WINDSOR GARDENS HEALTHCARE OF THE VALLEY		12/31/2020 366 Days Settled			
NORTH HOLLYWOOD, CA 91606				CR Beds 99	POS Beds 0
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	79.6%
Balance Sheet		Income Statement		Length of Stay	80.4
Current Assets	2,960,109	Total Charges	11,785,216	Average Wages	27.03
Fixed Assets	534,065	Contract Allowance	1,019,445	8.7%	Skilled Nursing 69.3%
Other Assets	3,389	Operating Revenue	10,765,771	91.3%	Ancillary Service 30.7%
Total Assets	3,497,563	Operating Expense	11,367,512	105.6%	Current Ratio 1.5
Current Liabilities	1,970,439	Operating Margin	-601,741	-5.6%	Days to Collect 57.9
Long Term Liabilities	0	Other Income	844,293	7.8%	Avg Payment Days 53.7
Total Equity	1,527,124	Other Expense	0	0.0%	Depreciation Rate 43.2%
Total Liab. and Equity	3,497,563	Net Profit or Loss	230,473	2.1%	Return on Equity 15.1%
055739 WINDSOR GARDENS REHABILITATION CENTER OF SALINAS				Proprietary - Partnership	
WINDSOR GARDENS REHABILITATION CENTER OF SALINAS		12/31/2020 366 Days Settled			
SALINAS, CA 93901				CR Beds 99	POS Beds 0
MONTEREY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.3%
Balance Sheet		Income Statement		Length of Stay	113.0
Current Assets	6,362,268	Total Charges	18,692,496	Average Wages	24.22
Fixed Assets	490,572	Contract Allowance	3,148,533	16.8%	Skilled Nursing 89.3%
Other Assets	1,214	Operating Revenue	15,543,963	83.2%	Ancillary Service 10.7%
Total Assets	6,854,054	Operating Expense	14,629,855	94.1%	Current Ratio 3.1
Current Liabilities	2,071,631	Operating Margin	914,108	5.9%	Days to Collect 46.8
Long Term Liabilities	2,050,285	Other Income	222,688	1.4%	Avg Payment Days 46.6
Total Equity	2,732,138	Other Expense	0	0.0%	Depreciation Rate 121.3%
Total Liab. and Equity	6,854,054	Net Profit or Loss	1,136,796	7.3%	Return on Equity 41.6%

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056324 WINDSOR HAMPTON CARE CENTER				Proprietary - Corporation	
WINDSOR HAMPTON CARE CENTER		12/31/2020 366 Days Settled			
STOCKTON, CA 95204		CR Beds 120 POS Beds 0			
SAN JOAQUIN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay 59.2	
Current Assets	1,795,372	Total Charges	14,419,006	Average Wages 24.71	
Fixed Assets	675,822	Contract Allowance	-772,909	-5.4%	Skilled Nursing 68.8%
Other Assets	448,478	Operating Revenue	15,191,915	105.4%	Ancillary Service 31.2%
Total Assets	2,919,672	Operating Expense	14,808,324	97.5%	Current Ratio (0.5)
Current Liabilities	-3,675,862	Operating Margin	383,591	2.5%	Days to Collect 47.2
Long Term Liabilities	0	Other Income	873,313	5.7%	Avg Payment Days 59.1
Total Equity	6,595,534	Other Expense	0	0.0%	Depreciation Rate 44.8%
Total Liab. and Equity	2,919,672	Net Profit or Loss	1,256,904	8.3%	Return on Equity 19.1%
056280 WINDSOR HEALTHCARE CENTER OF OAKLAND				Proprietary - Other	
WINDSOR HEALTHCARE CENTER OF OAKLAND		12/31/2020 366 Days Settled			
OAKLAND, CA 94602		CR Beds 94 POS Beds 0			
ALAMEDA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		87.3%	
Balance Sheet		Income Statement		Length of Stay 101.1	
Current Assets	3,536,820	Total Charges	12,662,168	Average Wages 30.20	
Fixed Assets	539,083	Contract Allowance	638,820	5.0%	Skilled Nursing 75.5%
Other Assets	0	Operating Revenue	12,023,348	95.0%	Ancillary Service 24.5%
Total Assets	4,075,903	Operating Expense	12,245,710	101.8%	Current Ratio 1.3
Current Liabilities	2,667,053	Operating Margin	-222,362	-1.8%	Days to Collect 27.3
Long Term Liabilities	-3,320,000	Other Income	1,320,540	11.0%	Avg Payment Days 129.5
Total Equity	4,728,850	Other Expense	0	0.0%	Depreciation Rate 103.0%
Total Liab. and Equity	4,075,903	Net Profit or Loss	1,098,178	9.1%	Return on Equity 23.2%

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555616 WINDSOR MANOR				Nonprofit - Other	
WINDSOR MANOR		12/31/2020 366 Days Settled			
GLENDALE, CA 91205				CR Beds 137 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	85.5%
				Length of Stay	369.7
Balance Sheet		Income Statement		Average Wages	20.92
Current Assets	777,081	Total Charges	9,237,642	3.4% Skilled Nursing	29.3%
Fixed Assets	5,443,034	Contract Allowance	312,597	96.6% Ancillary Service	5.0%
Other Assets	0	Operating Revenue	8,925,045	126.3% Current Ratio	0.1
Total Assets	6,220,115	Operating Expense	11,276,615	-26.3% Days to Collect	29.0
Current Liabilities	7,780,320	Operating Margin	-2,351,570	5.0% Avg Payment Days	12.3
Long Term Liabilities	1,658,218	Other Income	441,859	0.0% Depreciation Rate	1.3%
Total Equity	-3,218,423	Other Expense	0	Return on Equity	59.3%
Total Liab. and Equity	6,220,115	Net Profit or Loss	(1,909,711)		

055150 WINDSOR MANOR REHABILITATION CENTER				Proprietary - Partnership	
WINDSOR MANOR REHABILITATION CENTER		12/31/2020 366 Days Settled			
CONCORD, CA 94521				CR Beds 190 POS Beds 0	
CONTRA COSTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.1%
				Length of Stay	107.9
Balance Sheet		Income Statement		Average Wages	23.20
Current Assets	5,591,714	Total Charges	22,384,515	-1.5% Skilled Nursing	80.8%
Fixed Assets	803,293	Contract Allowance	-335,403	101.5% Ancillary Service	19.2%
Other Assets	1,214	Operating Revenue	22,719,918	103.8% Current Ratio	1.6
Total Assets	6,396,221	Operating Expense	23,592,623	-3.8% Days to Collect	51.8
Current Liabilities	3,557,783	Operating Margin	-872,705	5.0% Avg Payment Days	49.4
Long Term Liabilities	2,160,150	Other Income	1,144,045	0.0% Depreciation Rate	104.5%
Total Equity	678,288	Other Expense	0	Return on Equity	40.0%
Total Liab. and Equity	6,396,221	Net Profit or Loss	271,340		

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055962 WINDSOR MONTEREY CARE CENTER				Proprietary - Corporation	
WINDSOR MONTEREY CARE CENTER		12/31/2020 366 Days Settled			
MONTEREY, CA 93940		CR Beds 78 POS Beds 0			
MONTEREY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.1%	
Balance Sheet		Income Statement		Length of Stay 156.6	
Current Assets	4,973,181	Total Charges	9,082,388	Average Wages 22.99	
Fixed Assets	339,228	Contract Allowance	-695,281	-7.7%	Skilled Nursing 79.6%
Other Assets	200,264	Operating Revenue	9,777,669	107.7% Ancillary Service 20.4%	
Total Assets	<u>5,512,673</u>	Operating Expense	9,954,379	101.8% Current Ratio 2.9	
Current Liabilities	1,744,593	Operating Margin	-176,710	-1.8%	Days to Collect 57.8
Long Term Liabilities	353,251	Other Income	306,169	3.1% Avg Payment Days 59.5	
Total Equity	3,414,829	Other Expense	0	0.0% Depreciation Rate 41.0%	
Total Liab. and Equity	<u>5,512,673</u>	Net Profit or Loss	<u>129,459</u>	1.3% Return on Equity 3.8%	
555565 WINDSOR PALMS CARE CENTER OF ARTESIA				Proprietary - Corporation	
WINDSOR PALMS CARE CENTER OF ARTESIA		12/31/2020 366 Days Settled			
ARTESIA, CA 90701		CR Beds 296 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.5%	
Balance Sheet		Income Statement		Length of Stay 291.3	
Current Assets	5,559,237	Total Charges	27,286,999	Average Wages 23.20	
Fixed Assets	917,340	Contract Allowance	-1,149,691	-4.2%	Skilled Nursing 84.0%
Other Assets	1,214	Operating Revenue	28,436,690	104.2% Ancillary Service 16.0%	
Total Assets	<u>6,477,791</u>	Operating Expense	28,120,322	98.9% Current Ratio (2.7)	
Current Liabilities	-2,058,838	Operating Margin	316,368	1.1% Days to Collect 66.1	
Long Term Liabilities	3,969,523	Other Income	1,856,256	6.5% Avg Payment Days 56.1	
Total Equity	4,567,106	Other Expense	0	0.0% Depreciation Rate 83.0%	
Total Liab. and Equity	<u>6,477,791</u>	Net Profit or Loss	<u>2,150,151</u>	7.6% Return on Equity 47.1%	

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055276 WINDSOR PARK CARE CENTER OF FREMONT				Proprietary - Corporation	
WINDSOR PARK CARE CENTER OF FREMONT		12/31/2020 366 Days Settled			
FREMONT, CA 94536		CR Beds 85 POS Beds 0			
ALAMEDA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		69.4%	
		Length of Stay		92.7	
		Average Wages		23.11	
		Skilled Nursing		73.8%	
		Ancillary Service		26.2%	
		Current Ratio		3.4	
		Days to Collect		54.7	
		Avg Payment Days		51.4	
		Depreciation Rate		90.9%	
		Return on Equity		-0.2%	
Balance Sheet		Income Statement			
Current Assets	6,253,108	Total Charges	9,040,981		
Fixed Assets	855,777	Contract Allowance	-792,732	-8.8%	
Other Assets	1,214	Operating Revenue	9,833,713	108.8%	
Total Assets	7,110,099	Operating Expense	10,619,430	108.0%	
Current Liabilities	1,850,596	Operating Margin	-785,717	-8.0%	
Long Term Liabilities	650,000	Other Income	778,242	7.9%	
Total Equity	4,609,503	Other Expense	0	0.0%	
Total Liab. and Equity	7,110,099	Net Profit or Loss	(7,475)	-0.1%	
555398 WINDSOR POST-ACUTE CARE CENTER OF HAYWARD				Proprietary - Corporation	
WINDSOR POST-ACUTE CARE CENTER OF HAYWARD		12/31/2020 366 Days Settled			
HAYWARD, CA 94544		CR Beds 99 POS Beds 0			
ALAMEDA		Key Performance Ind.			
PALMETTO (CALIFORNIA)		Occupancy Rate		74.1%	
		Length of Stay		115.2	
		Average Wages		22.48	
		Skilled Nursing		79.8%	
		Ancillary Service		20.2%	
		Current Ratio		3.2	
		Days to Collect		50.7	
		Avg Payment Days		57.4	
		Depreciation Rate		57.0%	
		Return on Equity		5.3%	
Balance Sheet		Income Statement			
Current Assets	5,805,237	Total Charges	9,509,134		
Fixed Assets	603,917	Contract Allowance	-571,646	-6.0%	
Other Assets	96,683	Operating Revenue	10,080,780	106.0%	
Total Assets	6,505,837	Operating Expense	10,547,878	104.6%	
Current Liabilities	1,828,600	Operating Margin	-467,098	-4.6%	
Long Term Liabilities	1,113,083	Other Income	654,529	6.5%	
Total Equity	3,564,154	Other Expense	0	0.0%	
Total Liab. and Equity	6,505,837	Net Profit or Loss	187,431	1.9%	

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555170 WINDSOR POST-ACUTE CENTER OF ARVIN				Proprietary - Corporation	
WINDSOR POST-ACUTE CENTER OF ARVIN		12/31/2020 366 Days Settled			
ARVIN, CA 93203		CR Beds 81 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		88.2%	
Balance Sheet		Income Statement		Length of Stay	
				198.0	
Current Assets	2,351,268	Total Charges	9,177,024	Average Wages	
Fixed Assets	109,917	Contract Allowance	1,165,533	20.01	
Other Assets	1,586	Operating Revenue	8,011,491	12.7%	
Total Assets	2,462,771	Operating Expense	7,950,058	87.3%	
Current Liabilities	3,448,436	Operating Margin	61,433	99.2%	
Long Term Liabilities	-47,447	Other Income	144,148	0.8%	
Total Equity	-938,218	Other Expense	0	1.8%	
Total Liab. and Equity	2,462,771	Net Profit or Loss	205,581	0.0%	
				2.6%	
				Return on Equity	
				-21.9%	
<hr/>					
555260 WINDSOR POST-ACUTE CENTER OF BAKERSFIELD				Proprietary - Corporation	
WINDSOR POST-ACUTE CENTER OF BAKERSFIELD		12/31/2020 366 Days Settled			
BAKERSFIELD, CA 93306		CR Beds 99 POS Beds 0			
KERN		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		81.9%	
Balance Sheet		Income Statement		Length of Stay	
				161.3	
Current Assets	2,817,518	Total Charges	11,442,897	Average Wages	
Fixed Assets	100,247	Contract Allowance	1,865,663	19.87	
Other Assets	1,618	Operating Revenue	9,577,234	16.3%	
Total Assets	2,919,383	Operating Expense	9,653,987	83.7%	
Current Liabilities	1,872,187	Operating Margin	-76,753	100.8%	
Long Term Liabilities	531,681	Other Income	323,459	-0.8%	
Total Equity	515,515	Other Expense	0	3.4%	
Total Liab. and Equity	2,919,383	Net Profit or Loss	246,706	0.0%	
				2.6%	
				Return on Equity	
				47.9%	

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555118 WINDSOR POST-ACUTE HEALTHCARE CENTER OF MODESTO				Proprietary - Partnership	
WINDSOR POST-ACUTE HEALTHCARE CENTER OF MODESTO				12/31/2020 366 Days Settled	
MODESTO, CA 95350				CR Beds 175 POS Beds 0	
STANISLAUS				Key Performance Ind.	
Noridian (CA)				Occupancy Rate	85.4%
Balance Sheet				Income Statement	
Current Assets	2,362,117	Total Charges	15,641,347	Length of Stay	142.1
Fixed Assets	428,662	Contract Allowance	-233,188	Average Wages	22.24
Other Assets	944,444	Operating Revenue	15,874,535	Skilled Nursing	82.2%
Total Assets	<u>3,735,223</u>	Operating Expense	17,789,333	Ancillary Service	17.8%
Current Liabilities	5,538,804	Operating Margin	-1,914,798	Current Ratio	0.4
Long Term Liabilities	74,093	Other Income	1,096,554	Days to Collect	49.0
Total Equity	-1,877,674	Other Expense	0	Avg Payment Days	48.8
Total Liab. and Equity	<u>3,735,223</u>	Net Profit or Loss	<u>(818,244)</u>	Depreciation Rate	290.2%
				Return on Equity	43.6%
056258 WINDSOR REDDING CARE CENTER				Proprietary - Other	
WINDSOR REDDING CARE CENTER				12/31/2020 366 Days Settled	
REDDING, CA 96001				CR Beds 113 POS Beds 0	
SHASTA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.3%
Balance Sheet				Income Statement	
Current Assets	3,919,922	Total Charges	15,072,055	Length of Stay	133.2
Fixed Assets	509,250	Contract Allowance	1,302,192	Average Wages	26.58
Other Assets	482,288	Operating Revenue	13,769,863	Skilled Nursing	70.5%
Total Assets	<u>4,911,460</u>	Operating Expense	13,185,147	Ancillary Service	29.5%
Current Liabilities	4,262,693	Operating Margin	584,716	Current Ratio	0.9
Long Term Liabilities	-5,970,000	Other Income	1,438,080	Days to Collect	20.2
Total Equity	6,618,767	Other Expense	0	Avg Payment Days	120.7
Total Liab. and Equity	<u>4,911,460</u>	Net Profit or Loss	<u>2,022,796</u>	Depreciation Rate	127.5%
				Return on Equity	30.6%

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056476 WINDSOR ROSEWOOD CARE CENTER		Proprietary - Corporation	
WINDSOR ROSEWOOD CARE CENTER		12/31/2020 366 Days Settled	
PLEASANT HILL, CA 94523		CR Beds 113 POS Beds 0	
CONTRA COSTA		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	64.7%
Balance Sheet		Income Statement	
Current Assets	2,517,391	Total Charges	24,348,514
Fixed Assets	911,799	Contract Allowance	8,278,541
Other Assets	255,465	Operating Revenue	16,069,973
Total Assets	3,684,655	Operating Expense	15,619,804
Current Liabilities	-1,327,595	Operating Margin	450,169
Long Term Liabilities	694,651	Other Income	170,942
Total Equity	4,317,599	Other Expense	0
Total Liab. and Equity	3,684,655	Net Profit or Loss	621,111
		34.0%	Skilled Nursing 91.2%
		66.0%	Ancillary Service 8.8%
		97.2%	Current Ratio (1.9)
		2.8%	Days to Collect 57.1
		1.1%	Avg Payment Days 47.3
		0.0%	Depreciation Rate 27.2%
		3.9%	Return on Equity 14.4%

055871 WINDSOR SKYLINE CARE CENTER		Proprietary - Corporation	
WINDSOR SKYLINE CARE CENTER		12/31/2020 366 Days Settled	
SALINAS, CA 93906		CR Beds 80 POS Beds 0	
MONTEREY		Key Performance Ind.	
Noridian (CA)		Occupancy Rate	81.0%
Balance Sheet		Income Statement	
Current Assets	3,622,029	Total Charges	8,859,882
Fixed Assets	949,961	Contract Allowance	-695,641
Other Assets	186,976	Operating Revenue	9,555,523
Total Assets	4,758,966	Operating Expense	9,085,856
Current Liabilities	1,597,243	Operating Margin	469,667
Long Term Liabilities	309,880	Other Income	318,465
Total Equity	2,851,843	Other Expense	0
Total Liab. and Equity	4,758,966	Net Profit or Loss	788,132
		-7.9%	Skilled Nursing 80.9%
		107.9%	Ancillary Service 19.1%
		95.1%	Current Ratio 2.3
		4.9%	Days to Collect 47.3
		3.3%	Avg Payment Days 58.6
		0.0%	Depreciation Rate 31.8%
		8.2%	Return on Equity 27.6%

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555738 WINDSOR TERRACE HEALTH CARE				Proprietary - Corporation	
WINDSOR TERRACE HEALTH CARE		12/31/2020 366 Days Settled			
VAN NUYS, CA 91405		CR Beds 133 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NORIDIAN		Occupancy Rate		70.4%	
Balance Sheet		Income Statement		Length of Stay 55.2	
Current Assets	3,962,697	Total Charges	14,977,556	Average Wages	26.62
Fixed Assets	195,623	Contract Allowance	1,051,373	7.0%	Skilled Nursing 66.4%
Other Assets	28,052	Operating Revenue	13,926,183	93.0%	Ancillary Service 33.6%
Total Assets	4,186,372	Operating Expense	18,705,544	134.3%	Current Ratio 0.7
Current Liabilities	5,645,874	Operating Margin	-4,779,361	-34.3%	Days to Collect 110.1
Long Term Liabilities	2,534,124	Other Income	1,179,241	8.5%	Avg Payment Days 39.6
Total Equity	-3,993,626	Other Expense	0	0.0%	Depreciation Rate 320.0%
Total Liab. and Equity	4,186,372	Net Profit or Loss	(3,600,120)	-25.9%	Return on Equity 90.1%
555794 WINDSOR TERRACE OF WESTLAKE VILLAGE				Proprietary - Corporation	
WINDSOR TERRACE OF WESTLAKE VILLAGE		12/31/2020 366 Days Settled			
THOUSAND OAKS, CA 91361		CR Beds 99 POS Beds 0			
VENTURA		Key Performance Ind.			
Noridian (AS, GU, HI, NV)		Occupancy Rate		63.8%	
Balance Sheet		Income Statement		Length of Stay 65.7	
Current Assets	4,317,942	Total Charges	14,493,700	Average Wages	27.62
Fixed Assets	698,221	Contract Allowance	1,446,134	10.0%	Skilled Nursing 68.3%
Other Assets	1,087,682	Operating Revenue	13,047,566	90.0%	Ancillary Service 31.7%
Total Assets	6,103,845	Operating Expense	14,854,521	113.8%	Current Ratio 0.5
Current Liabilities	7,925,930	Operating Margin	-1,806,955	-13.8%	Days to Collect 94.1
Long Term Liabilities	1,696,003	Other Income	540,029	4.1%	Avg Payment Days 51.2
Total Equity	-3,518,088	Other Expense	0	0.0%	Depreciation Rate 134.5%
Total Liab. and Equity	6,103,845	Net Profit or Loss	(1,266,926)	-9.7%	Return on Equity 36.0%

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555060 WINDSOR THE RIDGE REHABILITATION CENTER				Proprietary - Corporation		
WINDSOR THE RIDGE REHABILITATION CENTER		12/31/2020 366 Days Settled				
SALINAS, CA 93906				CR Beds 103 POS Beds 0		
MONTEREY				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.0%	
Balance Sheet		Income Statement		Length of Stay	110.4	
Current Assets	19,536,664	Total Charges	12,028,913	Average Wages	21.27	
Fixed Assets	428,763	Contract Allowance	-1,983,428	-16.5%	Skilled Nursing	72.4%
Other Assets	244,809	Operating Revenue	14,012,341	116.5%	Ancillary Service	27.6%
Total Assets	20,210,236	Operating Expense	11,965,912	85.4%	Current Ratio	8.8
Current Liabilities	2,230,111	Operating Margin	2,046,429	14.6%	Days to Collect	55.2
Long Term Liabilities	1,450,650	Other Income	1,092,375	7.8%	Avg Payment Days	62.1
Total Equity	16,529,475	Other Expense	0	0.0%	Depreciation Rate	44.2%
Total Liab. and Equity	20,210,236	Net Profit or Loss	3,138,804	22.4%	Return on Equity	19.0%
056238 WINDSOR VALLEJO NURSING & REHABILITATION CENTER				Proprietary - Corporation		
WINDSOR VALLEJO NURSING & REHABILITATION CENTER		12/31/2020 366 Days Settled				
VALLEJO, CA 94589				CR Beds 166 POS Beds 0		
SOLANO				Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.7%	
Balance Sheet		Income Statement		Length of Stay	120.1	
Current Assets	11,226,943	Total Charges	18,204,265	Average Wages	23.29	
Fixed Assets	452,078	Contract Allowance	-286,465	-1.6%	Skilled Nursing	76.3%
Other Assets	624,684	Operating Revenue	18,490,730	101.6%	Ancillary Service	23.7%
Total Assets	12,303,705	Operating Expense	18,613,284	100.7%	Current Ratio	3.5
Current Liabilities	3,201,424	Operating Margin	-122,554	-0.7%	Days to Collect	56.3
Long Term Liabilities	1,320,870	Other Income	1,103,067	6.0%	Avg Payment Days	55.8
Total Equity	7,781,411	Other Expense	0	0.0%	Depreciation Rate	63.3%
Total Liab. and Equity	12,303,705	Net Profit or Loss	980,513	5.3%	Return on Equity	12.6%

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055512 WOLF CREEK CARE CENTER				Proprietary - Corporation	
WOLF CREEK CARE CENTER		12/31/2020 366 Days Settled			
GRASS VALLEY, CA 95945		CR Beds 59 POS Beds 0			
NEVADA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		82.9%	
Balance Sheet		Income Statement		Length of Stay	
				137.6	
Current Assets	25,852,432	Total Charges	6,743,971	Average Wages	
Fixed Assets	172,133	Contract Allowance	625,959	27.58	
Other Assets	1,090,001	Operating Revenue	6,118,012	9.3%	
Total Assets	27,114,566	Operating Expense	6,629,057	90.7%	
Current Liabilities	26,842,846	Operating Margin	-511,045	108.4%	
Long Term Liabilities	74,134	Other Income	338,628	-8.4%	
Total Equity	197,586	Other Expense	0	5.5%	
Total Liab. and Equity	27,114,566	Net Profit or Loss	(172,417)	0.0%	
				Days to Collect	
				157.2	
				Avg Payment Days	
				81.0	
				Depreciation Rate	
				74.5%	
				Return on Equity	
				-87.3%	

056066 WOODLAND CARE CENTER				Proprietary - Other	
WOODLAND CARE CENTER		12/31/2020 366 Days Settled			
RESEDA, CA 91335		CR Beds 157 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		74.3%	
Balance Sheet		Income Statement		Length of Stay	
				69.6	
Current Assets	2,244,743	Total Charges	24,920,016	Average Wages	
Fixed Assets	240,929	Contract Allowance	8,397,555	27.75	
Other Assets	634,189	Operating Revenue	16,522,461	33.7%	
Total Assets	3,119,861	Operating Expense	17,396,677	66.3%	
Current Liabilities	2,760,424	Operating Margin	-874,216	105.3%	
Long Term Liabilities	540,307	Other Income	741,074	-5.3%	
Total Equity	-180,870	Other Expense	0	4.5%	
Total Liab. and Equity	3,119,861	Net Profit or Loss	(133,142)	0.0%	
				Days to Collect	
				44.2	
				Avg Payment Days	
				29.7	
				Depreciation Rate	
				796.7%	
				Return on Equity	
				73.6%	

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056109 WOODLAND SKILLED NURSING FACILITY				Proprietary - Corporation	
WOODLAND SKILLED NURSING FACILITY 12/31/2020 366 Days Settled					
WOODLAND, CA 95695				CR Beds 91 POS Beds 0	
YOLO				Key Performance Ind.	
Noridian (CA)				Occupancy Rate 91.8%	
Balance Sheet		Income Statement		Length of Stay 77.0	
Current Assets	3,555,271	Total Charges	10,957,719	Average Wages 28.42	
Fixed Assets	104,404	Contract Allowance	-1,497,591	-13.7%	Skilled Nursing 76.5%
Other Assets	2,266,737	Operating Revenue	12,455,310	113.7%	Ancillary Service 23.5%
Total Assets	5,926,412	Operating Expense	11,858,422	95.2%	Current Ratio 1.1
Current Liabilities	3,260,244	Operating Margin	596,888	4.8%	Days to Collect 41.1
Long Term Liabilities	-2	Other Income	720,186	5.8%	Avg Payment Days 41.5
Total Equity	2,666,170	Other Expense	0	0.0%	Depreciation Rate 1,421.0%
Total Liab. and Equity	5,926,412	Net Profit or Loss	1,317,298	10.6%	Return on Equity 49.4%

055517 WOODLANDS HEALTHCARE CENTER				Proprietary - Other	
WOODLANDS HEALTHCARE CENTER 12/31/2020 366 Days Settled					
LOS GATOS, CA 95030				CR Beds 65 POS Beds 0	
SANTA CLARA				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 68.7%	
Balance Sheet		Income Statement		Length of Stay 84.3	
Current Assets	1,284,032	Total Charges	7,327,483	Average Wages 29.00	
Fixed Assets	774,617	Contract Allowance	-1,828,060	-24.9%	Skilled Nursing 74.7%
Other Assets	5,686,452	Operating Revenue	9,155,543	124.9%	Ancillary Service 25.3%
Total Assets	7,745,101	Operating Expense	7,825,677	85.5%	Current Ratio 0.5
Current Liabilities	2,378,621	Operating Margin	1,329,866	14.5%	Days to Collect 47.7
Long Term Liabilities	440,422	Other Income	341,364	3.7%	Avg Payment Days 18.8
Total Equity	4,926,058	Other Expense	0	0.0%	Depreciation Rate 36.5%
Total Liab. and Equity	7,745,101	Net Profit or Loss	1,671,230	18.3%	Return on Equity 33.9%

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056083 WOODS HEALTH SERVICES				Nonprofit - Other	
WOODS HEALTH SERVICES		6/30/2020 366 Days Settled			
LA VERNE, CA 91750		CR Beds 131 POS Beds 0			
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Occupancy Rate		82.2%	
Balance Sheet		Income Statement		Length of Stay 211.3	
Current Assets	9,100,447	Total Charges	23,630,717	Average Wages	24.31
Fixed Assets	68,183,755	Contract Allowance	379,786	1.6%	Skilled Nursing 20.6%
Other Assets	26,601,088	Operating Revenue	23,250,931	98.4%	Ancillary Service 1.6%
Total Assets	103,885,290	Operating Expense	25,390,593	109.2%	Current Ratio 1.4
Current Liabilities	6,636,044	Operating Margin	-2,139,662	-9.2%	Days to Collect 27.2
Long Term Liabilities	65,357,529	Other Income	3,347,570	14.4%	Avg Payment Days 66.0
Total Equity	31,891,717	Other Expense	0	0.0%	Depreciation Rate 1.6%
Total Liab. and Equity	103,885,290	Net Profit or Loss	1,207,908	5.2%	Return on Equity 3.8%

555798 WOODSIDE HEALTHCARE CENTER				Proprietary - Other	
WOODSIDE HEALTHCARE CENTER		12/31/2020 366 Days Settled			
SACRAMENTO, CA 95825		CR Beds 59 POS Beds 0			
SACRAMENTO		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		90.0%	
Balance Sheet		Income Statement		Length of Stay 70.4	
Current Assets	8,213,745	Total Charges	6,675,185	Average Wages	23.25
Fixed Assets	10,433	Contract Allowance	-1,344,622	-20.1%	Skilled Nursing 84.2%
Other Assets	377,497	Operating Revenue	8,019,807	120.1%	Ancillary Service 15.8%
Total Assets	8,601,675	Operating Expense	7,152,075	89.2%	Current Ratio 1.1
Current Liabilities	7,553,108	Operating Margin	867,732	10.8%	Days to Collect 57.6
Long Term Liabilities	0	Other Income	42,213	0.5%	Avg Payment Days 313.7
Total Equity	1,048,567	Other Expense	0	0.0%	Depreciation Rate 3,821.4%
Total Liab. and Equity	8,601,675	Net Profit or Loss	909,945	11.3%	Return on Equity 86.8%

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055664 YORK HEALTHCARE & WELLNESS CENTRE				Proprietary - Partnership	
YORK HEALTHCARE & WELLNESS CENTRE		12/31/2020 366 Days Settled			
LOS ANGELES, CA 90042				CR Beds 107 POS Beds 0	
LOS ANGELES				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate	73.6%
				Length of Stay	64.2
				Average Wages	27.81
				Skilled Nursing	50.9%
				Ancillary Service	49.1%
				Current Ratio	0.7
				Days to Collect	41.0
				Avg Payment Days	138.0
				Depreciation Rate	185.8%
				Return on Equity	41.4%
Balance Sheet		Income Statement			
Current Assets	3,632,298	Total Charges	15,958,502		
Fixed Assets	311,744	Contract Allowance	4,545,845	28.5%	
Other Assets	25,500	Operating Revenue	11,412,657	71.5%	
Total Assets	3,969,542	Operating Expense	11,601,847	101.7%	
Current Liabilities	4,935,022	Operating Margin	-189,190	-1.7%	
Long Term Liabilities	-3,585,000	Other Income	1,273,766	11.2%	
Total Equity	2,619,520	Other Expense	0	0.0%	
Total Liab. and Equity	3,969,542	Net Profit or Loss	1,084,576	9.5%	
055092 YUBA CITY POST ACUTE				Proprietary - Corporation	
YUBA CITY POST ACUTE		12/31/2020 366 Days Settled			
YUBA CITY, CA 95991				CR Beds 59 POS Beds 0	
SUTTER				Key Performance Ind.	
Noridian (AS, GU, HI, NV)				Occupancy Rate	83.4%
				Length of Stay	122.6
				Average Wages	21.78
				Skilled Nursing	81.9%
				Ancillary Service	18.1%
				Current Ratio	1.0
				Days to Collect	40.1
				Avg Payment Days	55.6
				Depreciation Rate	59.0%
				Return on Equity	11.0%
Balance Sheet		Income Statement			
Current Assets	24,152,505	Total Charges	7,447,262		
Fixed Assets	503,236	Contract Allowance	928,327	12.5%	
Other Assets	850,067	Operating Revenue	6,518,935	87.5%	
Total Assets	25,505,808	Operating Expense	6,883,771	105.6%	
Current Liabilities	24,073,581	Operating Margin	-364,836	-5.6%	
Long Term Liabilities	726,158	Other Income	442,594	6.8%	
Total Equity	706,069	Other Expense	0	0.0%	
Total Liab. and Equity	25,505,808	Net Profit or Loss	77,758	1.2%	

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555773 YUCCA VALLEY NURSING		Proprietary - Corporation	
YUCCA VALLEY NURSING		12/31/2020 366 Days Settled	
YUCCA VALLEY, CA 92284		CR Beds 99 POS Beds 0	
SAN BERNARDINO		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate 75.4%	
Balance Sheet		Income Statement	
Current Assets	1,609,598	Total Charges	8,504,323
Fixed Assets	198,522	Contract Allowance	410,733
Other Assets	18,225	Operating Revenue	8,093,590
Total Assets	1,826,345	Operating Expense	7,795,393
Current Liabilities	1,407,494	Operating Margin	298,197
Long Term Liabilities	-144,192	Other Income	759,348
Total Equity	563,043	Other Expense	0
Total Liab. and Equity	1,826,345	Net Profit or Loss	1,056,835
		4.8%	Skilled Nursing 80.0%
		95.2%	Ancillary Service 20.0%
		96.3%	Current Ratio 1.1
		3.7%	Days to Collect 36.6
		9.4%	Avg Payment Days 25.3
		0.0%	Depreciation Rate 365.7%
		13.1%	Return on Equity 187.7%