

SNF Profile Report - 2019

Sample Skilled Nursing Facility reports from the Halmanac.com website.

495409 ABINGDON HEALTH CARE LLC				Proprietary - Corporation	
ABINGDON HEALTH CARE LLC		12/31/2019 365 Days Settled			
ABINGDON, VA 24211				CR Beds 120 POS Beds 0	
WASHINGTON				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate	94.4%
				Length of Stay	75.5
				Average Wages	19.72
				31.3% Skilled Nursing	68.5%
				68.7% Ancillary Service	31.5%
				99.0% Current Ratio	2.2
				1.0% Days to Collect	34.3
				-0.1% Avg Payment Days	25.8
				0.0% Depreciation Rate	723.6%
				0.9% Return on Equity	86.9%
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495146 ACCORDIUS HEALTH AT HARRISONBURG LLC				Proprietary - Partnership	
ACCORDIUS HEALTH AT HARRISONBURG LLC		12/31/2019 184 Days Settled			
HARRISONBURG, VA 22801		6/30/2019 181 Days Settled		CR Beds 117 POS Beds 0	
HARRISONBURG CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	88.4%
				Length of Stay	210.3
				Average Wages	17.69
				28.9% Skilled Nursing	76.6%
				71.1% Ancillary Service	23.4%
				105.0% Current Ratio	4.0
				-5.0% Days to Collect	186.5
				42.8% Avg Payment Days	26.1
				0.0% Depreciation Rate	0.0%
				37.8% Return on Equity	165.0%

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495146 ACCORDIUS HEALTH AT HARRISONBURG LLC				Proprietary - Partnership	
ACCORDIUS HEALTH AT HARRISONBURG LLC 12/31/2019 184 Days Settled					
HARRISONBURG, VA 22801		6/30/2019 181 Days Settled		CR Beds 117 POS Beds 0	
HARRISONBURG CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 89.7%	
Balance Sheet		Income Statement		Length of Stay 170.8	
Current Assets	2,792,570	Total Charges	4,216,907	Average Wages 17.69	
Fixed Assets	95,371	Contract Allowance	87,164	2.1%	Skilled Nursing 87.6%
Other Assets	32,365	Operating Revenue	4,129,743	97.9%	Ancillary Service 12.4%
Total Assets	2,920,306	Operating Expense	3,836,431	92.9%	Current Ratio 1.1
Current Liabilities	2,619,736	Operating Margin	293,312	7.1%	Days to Collect 120.8
Long Term Liabilities	6,914	Other Income	346	0.0%	Avg Payment Days 54.4
Total Equity	293,656	Other Expense	0	0.0%	Depreciation Rate 613.6%
Total Liab. and Equity	2,920,306	Net Profit or Loss	293,656	7.1%	Return on Equity 100.0%
495086 ACCORDIUS HEALTH AT BAY POINTE LLC				Proprietary - Partnership	
ACCORDIUS HEALTH AT BAY POINTE LLC 6/30/2019 181 Days Settled					
VIRGINIA BEACH, VA 23454				CR Beds 112 POS Beds 0	
VIRGINIA BEACH CITY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 80.3%	
Balance Sheet		Income Statement		Length of Stay 169.6	
Current Assets	769,596	Total Charges	5,566,211	Average Wages 22.08	
Fixed Assets	678,373	Contract Allowance	2,151,671	38.7%	Skilled Nursing 83.7%
Other Assets	6,980,647	Operating Revenue	3,414,540	61.3%	Ancillary Service 16.3%
Total Assets	8,428,616	Operating Expense	4,345,346	127.3%	Current Ratio 1.5
Current Liabilities	506,905	Operating Margin	-930,806	-27.3%	Days to Collect 60.3
Long Term Liabilities	7,049,093	Other Income	675	0.0%	Avg Payment Days 21.1
Total Equity	872,618	Other Expense	0	0.0%	Depreciation Rate 100.6%
Total Liab. and Equity	8,428,616	Net Profit or Loss	(930,131)	-27.2%	Return on Equity -106.6%

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495151 ACCORDIUS HEALTH AT LYNCHBURG LLC		Proprietary - Corporation	
ACCORDIUS HEALTH AT LYNCHBURG LLC 12/31/2019 184 Days Settled			
LYNCHBURG, VA 24501		6/30/2019 181 Days Settled	
LYNCHBURG CITY		CR Beds 120 POS Beds 0	
PALMETTO GBA (VA)		Key Performance Ind.	
		Occupancy Rate 86.7%	
Balance Sheet		Income Statement	
Current Assets	2,075,352	Total Charges	5,713,383
Fixed Assets	0	Contract Allowance	778,358
Other Assets	0	Operating Revenue	4,935,025
Total Assets	2,075,352	Operating Expense	4,602,609
Current Liabilities	575,354	Operating Margin	332,416
Long Term Liabilities	1,415,310	Other Income	131,007
Total Equity	84,688	Other Expense	0
Total Liab. and Equity	2,075,352	Net Profit or Loss	463,423
		13.6%	Skilled Nursing 68.8%
		86.4%	Ancillary Service 31.2%
		93.3%	Current Ratio 3.6
		6.7%	Days to Collect 204.6
		2.7%	Avg Payment Days 45.6
		0.0%	Depreciation Rate 0.0%
		9.4%	Return on Equity 547.2%

495151 ACCORDIUS HEALTH AT LYNCHBURG LLC		Proprietary - Corporation	
ACCORDIUS HEALTH AT LYNCHBURG LLC 12/31/2019 184 Days Settled			
LYNCHBURG, VA 24501		6/30/2019 181 Days Settled	
LYNCHBURG CITY		CR Beds 120 POS Beds 0	
PALMETTO GBA (VA)		Key Performance Ind.	
		Occupancy Rate 87.1%	
Balance Sheet		Income Statement	
Current Assets	2,314,686	Total Charges	4,718,670
Fixed Assets	112,983	Contract Allowance	127,772
Other Assets	54,580	Operating Revenue	4,590,898
Total Assets	2,482,249	Operating Expense	3,969,807
Current Liabilities	1,860,044	Operating Margin	621,091
Long Term Liabilities	1	Other Income	1,113
Total Equity	622,204	Other Expense	0
Total Liab. and Equity	2,482,249	Net Profit or Loss	622,204
		2.7%	Skilled Nursing 85.7%
		97.3%	Ancillary Service 14.3%
		86.5%	Current Ratio 1.2
		13.5%	Days to Collect 130.3
		0.0%	Avg Payment Days 59.2
		0.0%	Depreciation Rate 521.2%
		13.6%	Return on Equity 100.0%

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495247 ACCORDIUS HEALTH AT NANSEMOND POINTE LLC				Proprietary - Partnership	
ACCORDIUS HEALTH AT NANSEMOND POINTE LLC		6/30/2019 181 Days Settled			
SUFFOLK, VA 23434				CR Beds 148 POS Beds 0	
SUFFOLK CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.5%
				Length of Stay	77.1
				Average Wages	24.23
				29.3% Skilled Nursing	76.0%
				70.7% Ancillary Service	24.0%
				117.1% Current Ratio	2.3
				-17.1% Days to Collect	74.5
				0.0% Avg Payment Days	17.0
				0.0% Depreciation Rate	144.1%
				-17.1% Return on Equity	-44.7%

495241 ACCORDIUS HEALTH AT RIVER POINTE LLC				Proprietary - Partnership	
ACCORDIUS HEALTH AT RIVER POINTE LLC		6/30/2019 181 Days Settled			
VIRGINIA BEACH, VA 23452				CR Beds 138 POS Beds 0	
VIRGINIA BEACH CITY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	86.9%
				Length of Stay	139.2
				Average Wages	20.07
				23.6% Skilled Nursing	86.8%
				76.4% Ancillary Service	13.2%
				104.9% Current Ratio	3.7
				-4.9% Days to Collect	(36.5)
				0.1% Avg Payment Days	22.3
				0.0% Depreciation Rate	103.7%
				-4.9% Return on Equity	-18.1%

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495156 ACCORDIUS HEALTH AT ROANOKE		Proprietary - Partnership	
ACCORDIUS HEALTH AT ROANOKE	12/31/2019	334 Days Settled	
ROANOKE, VA 24016	1/31/2019	31 Days Settled	CR Beds 130 POS Beds 0
ROANOKE CITY	Key Performance Ind.		
PALMETTO GBA (VA)	Occupancy Rate		66.4%
	Length of Stay		121.7
	Average Wages		22.05
	Skilled Nursing		85.3%
	Ancillary Service		14.7%
	Current Ratio		1.5
	Days to Collect		725.6
	Avg Payment Days		267.6
	Depreciation Rate		0.0%
	Return on Equity		23.4%

Balance Sheet		Income Statement			
Current Assets	928,599	Total Charges	874,715		
Fixed Assets	0	Contract Allowance	173,350	19.8%	
Other Assets	4,617	Operating Revenue	701,365	80.2%	
Total Assets	933,216	Operating Expense	864,116	123.2%	
Current Liabilities	633,546	Operating Margin	-162,751	-23.2%	
Long Term Liabilities	1,471,000	Other Income	-110,851	-15.8%	
Total Equity	-1,171,330	Other Expense	0	0.0%	
Total Liab. and Equity	933,216	Net Profit or Loss	(273,602)	-39.0%	

495156 ACCORDIUS HEALTH AT ROANOKE		Proprietary - Partnership	
ACCORDIUS HEALTH AT ROANOKE	12/31/2019	334 Days Settled	
ROANOKE, VA 24016	1/31/2019	31 Days Settled	CR Beds 130 POS Beds 0
ROANOKE CITY	Key Performance Ind.		
PALMETTO GBA (VA)	Occupancy Rate		63.1%
	Length of Stay		181.5
	Average Wages		22.05
	Skilled Nursing		94.0%
	Ancillary Service		6.0%
	Current Ratio		0.8
	Days to Collect		121.6
	Avg Payment Days		24.4
	Depreciation Rate		316.8%
	Return on Equity		100.0%

Balance Sheet		Income Statement			
Current Assets	1,111,982	Total Charges	7,097,029		
Fixed Assets	291,502	Contract Allowance	110,808	1.6%	
Other Assets	79,492	Operating Revenue	6,986,221	98.4%	
Total Assets	1,482,976	Operating Expense	6,991,413	100.1%	
Current Liabilities	1,465,762	Operating Margin	-5,192	-0.1%	
Long Term Liabilities	7,155	Other Income	15,251	0.2%	
Total Equity	10,059	Other Expense	0	0.0%	
Total Liab. and Equity	1,482,976	Net Profit or Loss	10,059	0.1%	

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495147 ACCORDIUS HEALTH AT WAYNESBORO LLC				Proprietary - Partnership	
ACCORDIUS HEALTH AT WAYNESBORO LLC		12/31/2019 184 Days Settled			
WAYNESBORO, VA 22980		6/30/2019 181 Days Settled		CR Beds 109 POS Beds 0	
WAYNESBORO CITY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		96.0%	
Balance Sheet		Income Statement		Length of Stay 222.8	
Current Assets	1,939,378	Total Charges	5,345,223	Average Wages	15.10
Fixed Assets	0	Contract Allowance	611,098	11.4% Skilled Nursing	73.1%
Other Assets	0	Operating Revenue	4,734,125	88.6% Ancillary Service	26.9%
Total Assets	1,939,378	Operating Expense	3,967,380	83.8% Current Ratio	6.6
Current Liabilities	293,361	Operating Margin	766,745	16.2% Days to Collect	209.1
Long Term Liabilities	214,284	Other Income	55,133	1.2% Avg Payment Days	27.0
Total Equity	1,431,733	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,939,378	Net Profit or Loss	821,878	17.4% Return on Equity	57.4%

495147 ACCORDIUS HEALTH AT WAYNESBORO LLC				Proprietary - Partnership	
ACCORDIUS HEALTH AT WAYNESBORO LLC		12/31/2019 184 Days Settled			
WAYNESBORO, VA 22980		6/30/2019 181 Days Settled		CR Beds 109 POS Beds 0	
WAYNESBORO CITY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		99.9%	
Balance Sheet		Income Statement		Length of Stay 208.7	
Current Assets	2,271,355	Total Charges	4,852,047	Average Wages	15.10
Fixed Assets	75,701	Contract Allowance	342,739	7.1% Skilled Nursing	87.8%
Other Assets	28,873	Operating Revenue	4,509,308	92.9% Ancillary Service	12.2%
Total Assets	2,375,929	Operating Expense	4,037,267	89.5% Current Ratio	1.2
Current Liabilities	1,902,685	Operating Margin	472,041	10.5% Days to Collect	128.8
Long Term Liabilities	0	Other Income	1,205	0.0% Avg Payment Days	49.0
Total Equity	473,244	Other Expense	0	0.0% Depreciation Rate	1,036.2%
Total Liab. and Equity	2,375,929	Net Profit or Loss	473,244	10.5% Return on Equity	100.0%

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495420 ALBEMARLE HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
ALBEMARLE HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
CHARLOTTESVILLE, VA 22902		CR Beds 120 POS Beds 0			
ALBEMARLE		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		92.9%	
Balance Sheet		Income Statement		Length of Stay	
				45.6	
Current Assets	2,848,186	Total Charges	19,257,574	Average Wages	23.64
Fixed Assets	14,625,417	Contract Allowance	6,376,300	33.1%	Skilled Nursing
Other Assets	1,510,075	Operating Revenue	12,881,274	66.9%	Ancillary Service
Total Assets	<u>18,983,678</u>	Operating Expense	13,301,286	103.3%	Current Ratio
Current Liabilities	4,939,655	Operating Margin	-420,012	-3.3%	Days to Collect
Long Term Liabilities	11,980,901	Other Income	186,843	1.5%	Avg Payment Days
Total Equity	<u>2,063,122</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>18,983,678</u>	Net Profit or Loss	<u>(233,169)</u>	-1.8%	Return on Equity
				-11.3%	
495141 ALLEGHANY HEALTH AND REHAB				Proprietary - Corporation	
ALLEGHANY HEALTH AND REHAB		12/31/2019 365 Days Settled			
CLIFTON FORGE, VA 24422		CR Beds 105 POS Beds 0			
Invalid POS County FIPS Code		Key Performance Ind.			
Noridian (CA)		Occupancy Rate		86.2%	
Balance Sheet		Income Statement		Length of Stay	
				413.1	
Current Assets	785,579	Total Charges	10,836,827	Average Wages	18.30
Fixed Assets	147,104	Contract Allowance	4,442,936	41.0%	Skilled Nursing
Other Assets	0	Operating Revenue	6,393,891	59.0%	Ancillary Service
Total Assets	<u>932,683</u>	Operating Expense	6,787,772	106.2%	Current Ratio
Current Liabilities	2,513,553	Operating Margin	-393,881	-6.2%	Days to Collect
Long Term Liabilities	11,370	Other Income	2,345	0.0%	Avg Payment Days
Total Equity	<u>-1,592,240</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>932,683</u>	Net Profit or Loss	<u>(391,536)</u>	-6.1%	Return on Equity
				24.6%	

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495155 ANNANDALE HEALTHCARE CENTER		Proprietary - Corporation	
ANNANDALE HEALTHCARE CENTER		12/31/2019 365 Days Settled	
ANNANDALE, VA 22003		CR Beds 222 POS Beds 0	
FAIRFAX		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	91.6%
Balance Sheet		Income Statement	
Current Assets	2,784,062	Total Charges	27,811,468
Fixed Assets	312,540	Contract Allowance	8,699,414
Other Assets	0	Operating Revenue	19,112,054
Total Assets	3,096,602	Operating Expense	17,137,946
Current Liabilities	911,332	Operating Margin	1,974,108
Long Term Liabilities	82,196	Other Income	11,081
Total Equity	2,103,074	Other Expense	0
Total Liab. and Equity	3,096,602	Net Profit or Loss	1,985,187
		31.3%	Skilled Nursing 81.4%
		68.7%	Ancillary Service 18.6%
		89.7%	Current Ratio 3.1
		10.3%	Days to Collect 37.8
		0.1%	Avg Payment Days 45.4
		0.0%	Depreciation Rate 597.9%
		10.4%	Return on Equity 94.4%

495188 APPOMATTOX HEALTH AND REHABILITATON CENTER		Proprietary - Partnership	
APPOMATTOX HEALTH AND REHABILITATON CENTER		12/31/2019 365 Days Settled	
APPOMATTOX, VA 24522		CR Beds 60 POS Beds 0	
APPOMATTOX		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	93.8%
Balance Sheet		Income Statement	
Current Assets	932,589	Total Charges	7,578,672
Fixed Assets	774,318	Contract Allowance	2,063,877
Other Assets	75,014	Operating Revenue	5,514,795
Total Assets	1,781,921	Operating Expense	5,257,197
Current Liabilities	567,392	Operating Margin	257,598
Long Term Liabilities	22,538	Other Income	79,239
Total Equity	1,191,991	Other Expense	0
Total Liab. and Equity	1,781,921	Net Profit or Loss	336,837
		27.2%	Skilled Nursing 68.2%
		72.8%	Ancillary Service 31.8%
		95.3%	Current Ratio 1.6
		4.7%	Days to Collect 43.0
		1.4%	Avg Payment Days 16.2
		0.0%	Depreciation Rate 3.4%
		6.1%	Return on Equity 28.3%

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495410 ARLEIGH BURKE PAVILION				Nonprofit - Other	
ARLEIGH BURKE PAVILION		12/31/2019 365 Days Settled			
MC LEAN, VA 22101				CR Beds 71	POS Beds 0
FAIRFAX		Key Performance Ind.			
PALMETTO GBA (WV)				Occupancy Rate	89.9%
Balance Sheet		Income Statement		Length of Stay	107.4
Current Assets	8,636,040	Total Charges	11,237,244	Average Wages	23.84
Fixed Assets	103,807,526	Contract Allowance	1,277,231	11.4%	Skilled Nursing 59.1%
Other Assets	7,371,510	Operating Revenue	9,960,013	88.6%	Ancillary Service 19.9%
Total Assets	<u>119,815,076</u>	Operating Expense	<u>12,758,550</u>	128.1%	Current Ratio 0.2
Current Liabilities	55,828,005	Operating Margin	-2,798,537	-28.1%	Days to Collect 102.4
Long Term Liabilities	70,698,992	Other Income	17,806,557	178.8%	Avg Payment Days 46.4
Total Equity	<u>-6,711,921</u>	Other Expense	0	0.0%	Depreciation Rate 1.8%
Total Liab. and Equity	<u>119,815,076</u>	Net Profit or Loss	<u>(3,661,402)</u>	-36.8%	Return on Equity 54.6%
495416 ASHBY PONDS INC				Nonprofit - Other	
ASHBY PONDS INC		12/31/2019 365 Days Settled			
ASHBURN, VA 20147				CR Beds 44	POS Beds 0
LOUDOUN		Key Performance Ind.			
Novitas MD				Occupancy Rate	93.4%
Balance Sheet		Income Statement		Length of Stay	73.2
Current Assets	28,193,646	Total Charges	83,992,464	Average Wages	29.92
Fixed Assets	260,597,239	Contract Allowance	496,714	0.6%	Skilled Nursing 7.5%
Other Assets	470,558,494	Operating Revenue	83,495,750	99.4%	Ancillary Service 0.9%
Total Assets	<u>759,349,379</u>	Operating Expense	<u>92,699,066</u>	111.0%	Current Ratio 6.3
Current Liabilities	4,482,125	Operating Margin	-9,203,316	-11.0%	Days to Collect 90.7
Long Term Liabilities	804,511,986	Other Income	3,714,283	4.4%	Avg Payment Days 12.2
Total Equity	<u>-49,644,732</u>	Other Expense	0	0.0%	Depreciation Rate 14.6%
Total Liab. and Equity	<u>759,349,379</u>	Net Profit or Loss	<u>(5,489,033)</u>	-6.6%	Return on Equity 11.1%

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495362 ASHLAND NURSING AND REHABILITATION				Proprietary - Corporation	
ASHLAND NURSING AND REHABILITATION 12/31/2019 365 Days Settled					
ASHLAND, VA 23005				CR Beds 190 POS Beds 0	
HANOVER				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.7%
Balance Sheet		Income Statement		Length of Stay	180.4
Current Assets	97,461,044	Total Charges	18,536,644	Average Wages	23.97
Fixed Assets	6,916,797	Contract Allowance	5,658,325	30.5% Skilled Nursing	89.7%
Other Assets	0	Operating Revenue	12,878,319	69.5% Ancillary Service	10.3%
Total Assets	104,377,841	Operating Expense	13,016,090	101.1% Current Ratio	1.1
Current Liabilities	92,506,497	Operating Margin	-137,771	-1.1% Days to Collect	62.7
Long Term Liabilities	12,728,522	Other Income	-5,579	0.0% Avg Payment Days	11.4
Total Equity	-857,178	Other Expense	0	0.0% Depreciation Rate	17.3%
Total Liab. and Equity	104,377,841	Net Profit or Loss	(143,350)	-1.1% Return on Equity	16.7%
495336 AUGUSTA NURSING & REHAB CENTER				Proprietary - Corporation	
AUGUSTA NURSING & REHAB CENTER 12/31/2019 365 Days Settled					
FISHERSVILLE, VA 22939				CR Beds 112 POS Beds 0	
AUGUSTA				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate	91.1%
Balance Sheet		Income Statement		Length of Stay	67.0
Current Assets	77,331,233	Total Charges	14,053,394	Average Wages	22.57
Fixed Assets	6,115,020	Contract Allowance	3,415,788	24.3% Skilled Nursing	74.7%
Other Assets	181,222	Operating Revenue	10,637,606	75.7% Ancillary Service	25.3%
Total Assets	83,627,475	Operating Expense	9,778,745	91.9% Current Ratio	1.0
Current Liabilities	76,983,283	Operating Margin	858,861	8.1% Days to Collect	37.8
Long Term Liabilities	12,766,153	Other Income	-14,200	-0.1% Avg Payment Days	10.2
Total Equity	-6,121,961	Other Expense	0	0.0% Depreciation Rate	13.4%
Total Liab. and Equity	83,627,475	Net Profit or Loss	844,661	7.9% Return on Equity	-13.8%

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495196 AUTUMN CARE OF ALTAVISTA				Proprietary - Corporation	
AUTUMN CARE OF ALTAVISTA		12/31/2019 365 Days Settled			
ALTAVISTA, VA 24517		CR Beds 127 POS Beds 0			
CAMPBELL		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		88.0%	
Balance Sheet		Income Statement		Length of Stay	
				123.2	
Current Assets	749,765	Total Charges	11,814,592	Average Wages	
Fixed Assets	201,946	Contract Allowance	2,321,177	18.50	
Other Assets	4,959,664	Operating Revenue	9,493,415	19.6%	
Total Assets	5,911,375	Operating Expense	7,837,075	80.4%	
Current Liabilities	390,743	Operating Margin	1,656,340	82.6%	
Long Term Liabilities	0	Other Income	7,115	17.4%	
Total Equity	5,520,632	Other Expense	0	0.1%	
Total Liab. and Equity	5,911,375	Net Profit or Loss	1,663,455	0.0%	
				Depreciation Rate	
				382.7%	
				Return on Equity	
				30.1%	

495256 AUTUMN CARE OF CHESAPEAKE				Proprietary - Corporation	
AUTUMN CARE OF CHESAPEAKE		12/31/2019 365 Days Settled			
CHESAPEAKE, VA 23320		CR Beds 117 POS Beds 0			
CHESAPEAKE CITY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		91.8%	
Balance Sheet		Income Statement		Length of Stay	
				62.8	
Current Assets	1,543,821	Total Charges	13,731,845	Average Wages	
Fixed Assets	136,659	Contract Allowance	2,371,702	18.76	
Other Assets	3,505,385	Operating Revenue	11,360,143	17.3%	
Total Assets	5,185,865	Operating Expense	10,113,613	82.7%	
Current Liabilities	478,784	Operating Margin	1,246,530	89.0%	
Long Term Liabilities	0	Other Income	11,255	11.0%	
Total Equity	4,707,081	Other Expense	0	0.1%	
Total Liab. and Equity	5,185,865	Net Profit or Loss	1,257,785	0.0%	
				Depreciation Rate	
				1,018.2%	
				Return on Equity	
				26.7%	

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495244 AUTUMN CARE OF MADISON				Proprietary - Corporation	
AUTUMN CARE OF MADISON		12/31/2019 365 Days Settled			
MADISON, VA 22727		CR Beds 92 POS Beds 0			
MADISON		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		86.9%	
Balance Sheet		Income Statement		Length of Stay	
				131.5	
Current Assets	795,291	Total Charges	9,021,179	Average Wages	
Fixed Assets	188,170	Contract Allowance	1,774,035	20.24	
Other Assets	669,060	Operating Revenue	7,247,144	19.7%	
Total Assets	<u>1,652,521</u>	Operating Expense	7,307,700	80.3%	
Current Liabilities	393,811	Operating Margin	-60,556	100.8%	
Long Term Liabilities	0	Other Income	1,787	-0.8%	
Total Equity	<u>1,258,710</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>1,652,521</u>	Net Profit or Loss	<u>(58,769)</u>	0.0%	
				Days to Collect	
				38.0	
				Avg Payment Days	
				19.7	
				Depreciation Rate	
				509.4%	
				Return on Equity	
				-4.7%	

495413 AUTUMN CARE OF MECHANICSVILLE				Proprietary - Corporation	
AUTUMN CARE OF MECHANICSVILLE		12/31/2019 365 Days Settled			
MECHANICSVILLE, VA 23116		CR Beds 169 POS Beds 0			
HANOVER		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		89.4%	
Balance Sheet		Income Statement		Length of Stay	
				65.7	
Current Assets	1,921,392	Total Charges	22,997,680	Average Wages	
Fixed Assets	139,953	Contract Allowance	6,113,170	20.66	
Other Assets	9,006,250	Operating Revenue	16,884,510	26.6%	
Total Assets	<u>11,067,595</u>	Operating Expense	14,526,069	73.4%	
Current Liabilities	780,466	Operating Margin	2,358,441	86.0%	
Long Term Liabilities	0	Other Income	13,053	14.0%	
Total Equity	<u>10,287,129</u>	Other Expense	0	0.1%	
Total Liab. and Equity	<u>11,067,595</u>	Net Profit or Loss	<u>2,371,494</u>	0.0%	
				Days to Collect	
				40.5	
				Avg Payment Days	
				18.9	
				Depreciation Rate	
				1,444.5%	
				Return on Equity	
				23.1%	

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495253 AUTUMN CARE OF NORFOLK		Proprietary - Corporation	
AUTUMN CARE OF NORFOLK		12/31/2019 365 Days Settled	
NORFOLK, VA 23502		CR Beds 120 POS Beds 0	
NORFOLK CITY		Key Performance Ind.	
PALMETTO GBA (VA)		Occupancy Rate	94.3%
Balance Sheet		Income Statement	
Current Assets	1,938,650	Total Charges	11,126,112
Fixed Assets	203,957	Contract Allowance	2,011,350
Other Assets	1,778,320	Operating Revenue	9,114,762
Total Assets	3,920,927	Operating Expense	8,138,467
Current Liabilities	611,614	Operating Margin	976,295
Long Term Liabilities	197	Other Income	7,313
Total Equity	3,309,116	Other Expense	0
Total Liab. and Equity	3,920,927	Net Profit or Loss	983,608
		18.1%	Skilled Nursing 80.5%
		81.9%	Ancillary Service 19.5%
		89.3%	Current Ratio 3.2
		10.7%	Days to Collect 75.2
		0.1%	Avg Payment Days 27.4
		0.0%	Depreciation Rate 540.3%
		10.8%	Return on Equity 29.7%

495194 AUTUMN CARE OF PORTSMOUTH		Proprietary - Corporation	
AUTUMN CARE OF PORTSMOUTH		12/31/2019 365 Days Settled	
PORTSMOUTH, VA 23707		CR Beds 108 POS Beds 0	
PORTSMOUTH CITY		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	93.4%
Balance Sheet		Income Statement	
Current Assets	1,230,766	Total Charges	10,162,897
Fixed Assets	92,034	Contract Allowance	844,006
Other Assets	5,644,896	Operating Revenue	9,318,891
Total Assets	6,967,696	Operating Expense	7,286,011
Current Liabilities	435,282	Operating Margin	2,032,880
Long Term Liabilities	0	Other Income	5,435
Total Equity	6,532,414	Other Expense	0
Total Liab. and Equity	6,967,696	Net Profit or Loss	2,038,315
		8.3%	Skilled Nursing 72.6%
		91.7%	Ancillary Service 27.4%
		78.2%	Current Ratio 2.8
		21.8%	Days to Collect 46.3
		0.1%	Avg Payment Days 21.8
		0.0%	Depreciation Rate 575.9%
		21.9%	Return on Equity 31.2%

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495258 AUTUMN CARE OF SUFFOLK				Proprietary - Corporation	
AUTUMN CARE OF SUFFOLK		12/31/2019 365 Days Settled			
SUFFOLK, VA 23434		CR Beds 120 POS Beds 0			
SUFFOLK CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.1%	
Balance Sheet		Income Statement		Length of Stay	
				183.8	
Current Assets	1,334,801	Total Charges	11,121,857	Average Wages	
				18.53	
Fixed Assets	209,679	Contract Allowance	2,655,100	23.9% Skilled Nursing	
				82.9%	
Other Assets	1,971,841	Operating Revenue	8,466,757	76.1% Ancillary Service	
				17.1%	
Total Assets	3,516,321	Operating Expense	7,063,226	83.4% Current Ratio	
				2.5	
Current Liabilities	540,079	Operating Margin	1,403,531	16.6% Days to Collect	
				55.3	
Long Term Liabilities	0	Other Income	3,216	0.0% Avg Payment Days	
				27.0	
Total Equity	2,976,242	Other Expense	0	0.0% Depreciation Rate	
				275.9%	
Total Liab. and Equity	3,516,321	Net Profit or Loss	1,406,747	16.6% Return on Equity	
				47.3%	

495252 BATTLEFIELD PARK HEALTHCARE CENTER				Proprietary - Corporation	
BATTLEFIELD PARK HEALTHCARE CENTER		12/31/2019 365 Days Settled			
PETERSBURG, VA 23805		CR Beds 120 POS Beds 0			
PETERSBURG CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.9%	
Balance Sheet		Income Statement		Length of Stay	
				184.2	
Current Assets	1,691,788	Total Charges	11,954,309	Average Wages	
				23.12	
Fixed Assets	178,873	Contract Allowance	2,606,074	21.8% Skilled Nursing	
				72.7%	
Other Assets	422	Operating Revenue	9,348,235	78.2% Ancillary Service	
				27.3%	
Total Assets	1,871,083	Operating Expense	9,188,469	98.3% Current Ratio	
				4.5	
Current Liabilities	373,047	Operating Margin	159,766	1.7% Days to Collect	
				47.3	
Long Term Liabilities	80,329	Other Income	5,537	0.1% Avg Payment Days	
				36.6	
Total Equity	1,417,707	Other Expense	0	0.0% Depreciation Rate	
				458.0%	
Total Liab. and Equity	1,871,083	Net Profit or Loss	165,303	1.8% Return on Equity	
				11.7%	

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495213 BAYSIDE HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
BAYSIDE HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
VIRGINIA BEACH, VA 23455		CR Beds 60 POS Beds 0			
VIRGINIA BEACH CITY		Key Performance Ind.			
BLUE CROSS (TEXAS)		Occupancy Rate		91.5%	
		Length of Stay		38.7	
		Average Wages		21.29	
		Skilled Nursing		63.2%	
		Ancillary Service		36.8%	
		Current Ratio		2.2	
		Days to Collect		59.1	
		Avg Payment Days		16.0	
		Depreciation Rate		4.1%	
		Return on Equity		21.0%	
Balance Sheet		Income Statement			
Current Assets	1,395,987	Total Charges	9,566,337		
Fixed Assets	1,745,044	Contract Allowance	3,278,335	34.3%	
Other Assets	169,572	Operating Revenue	6,288,002	65.7%	
Total Assets	3,310,603	Operating Expense	5,911,304	94.0%	
Current Liabilities	644,783	Operating Margin	376,698	6.0%	
Long Term Liabilities	796,158	Other Income	15,951	0.3%	
Total Equity	1,869,662	Other Expense	0	0.0%	
Total Liab. and Equity	3,310,603	Net Profit or Loss	392,649	6.2%	
<hr/>					
495264 BAYSIDE OF POQUOSON HEALTH AND REHAB				Proprietary - Corporation	
BAYSIDE OF POQUOSON HEALTH AND REHAB		12/31/2019 365 Days Settled			
POQUOSON, VA 23662		CR Beds 60 POS Beds 0			
POQUOSON CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.5%	
		Length of Stay		170.2	
		Average Wages		19.90	
		Skilled Nursing		68.9%	
		Ancillary Service		31.1%	
		Current Ratio		1.1	
		Days to Collect		46.9	
		Avg Payment Days		28.2	
		Depreciation Rate		306.1%	
		Return on Equity		104.3%	
Balance Sheet		Income Statement			
Current Assets	645,987	Total Charges	7,947,943		
Fixed Assets	145,349	Contract Allowance	2,929,261	36.9%	
Other Assets	0	Operating Revenue	5,018,682	63.1%	
Total Assets	791,336	Operating Expense	4,812,843	95.9%	
Current Liabilities	592,784	Operating Margin	205,839	4.1%	
Long Term Liabilities	0	Other Income	1,311	0.0%	
Total Equity	198,552	Other Expense	0	0.0%	
Total Liab. and Equity	791,336	Net Profit or Loss	207,150	4.1%	

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495260 BEAUFONT HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
BEAUFONT HEALTH AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
RICHMOND, VA 23225				CR Beds 120 POS Beds 0	
RICHMOND CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.4%	
Balance Sheet		Income Statement		Length of Stay 67.6	
Current Assets	2,865,694	Total Charges	17,036,617	Average Wages 20.88	
Fixed Assets	2,302,923	Contract Allowance	6,343,608	37.2%	Skilled Nursing 73.0%
Other Assets	572,845	Operating Revenue	10,693,009	62.8%	Ancillary Service 27.0%
Total Assets	5,741,462	Operating Expense	9,988,754	93.4%	Current Ratio 2.4
Current Liabilities	1,198,759	Operating Margin	704,255	6.6%	Days to Collect 64.6
Long Term Liabilities	3,430,231	Other Income	166,947	1.6%	Avg Payment Days 13.1
Total Equity	1,112,472	Other Expense	0	0.0%	Depreciation Rate 5.9%
Total Liab. and Equity	5,741,462	Net Profit or Loss	871,200	8.1%	Return on Equity 78.3%
495197 BELVOIR WOODS HEALTH CARE CENTER AT THE FAIRFAX				Proprietary - Corporation	
BELVOIR WOODS HEALTH CARE CENTER AT THE FAIRFAX 12/31/2019 365 Days Settled					
FORT BELVOIR, VA 22060				CR Beds 483 POS Beds 0	
FAIRFAX				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate 107.7%	
Balance Sheet		Income Statement		Length of Stay 457.7	
Current Assets	2,440,612	Total Charges	34,652,834	Average Wages 20.25	
Fixed Assets	12,703,566	Contract Allowance	4,085,110	11.8%	Skilled Nursing 19.3%
Other Assets	-1,844,683	Operating Revenue	30,567,724	88.2%	Ancillary Service 10.4%
Total Assets	13,299,495	Operating Expense	37,758,559	123.5%	Current Ratio 0.1
Current Liabilities	33,088,469	Operating Margin	-7,190,835	-23.5%	Days to Collect 18.1
Long Term Liabilities	2,278,450	Other Income	10,725,274	35.1%	Avg Payment Days 13.7
Total Equity	-22,067,424	Other Expense	0	0.0%	Depreciation Rate 56.1%
Total Liab. and Equity	13,299,495	Net Profit or Loss	3,534,439	11.6%	Return on Equity -16.0%

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495293 BERKSHIRE HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
BERKSHIRE HEALTH & REHABILITATION CENTER 12/31/2019 365 Days Settled					
VINTON, VA 24179				CR Beds 180 POS Beds 0	
ROANOKE				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 93.6%	
Balance Sheet		Income Statement		Length of Stay 87.4	
Current Assets	4,017,585	Total Charges	25,109,462	Average Wages 20.37	
Fixed Assets	1,707,458	Contract Allowance	9,258,221	36.9%	Skilled Nursing 76.2%
Other Assets	217,373	Operating Revenue	15,851,241	63.1%	Ancillary Service 23.8%
Total Assets	<u>5,942,416</u>	Operating Expense	<u>12,771,539</u>	80.6%	Current Ratio 4.0
Current Liabilities	1,013,951	Operating Margin	3,079,702	19.4%	Days to Collect 45.7
Long Term Liabilities	0	Other Income	263,838	1.7%	Avg Payment Days 14.9
Total Equity	<u>4,928,465</u>	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	<u>5,942,416</u>	Net Profit or Loss	<u>3,343,538</u>	21.1%	Return on Equity 67.8%
495318 BERRY HILL NURSING HOME				Proprietary - Corporation	
BERRY HILL NURSING HOME 6/30/2019 365 Days Settled					
SOUTH BOSTON, VA 24592				CR Beds 120 POS Beds 0	
HALIFAX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 62.0%	
Balance Sheet		Income Statement		Length of Stay 143.0	
Current Assets	1,993,263	Total Charges	6,855,541	Average Wages 15.71	
Fixed Assets	168,313	Contract Allowance	1,011,178	14.7%	Skilled Nursing 74.6%
Other Assets	0	Operating Revenue	5,844,363	85.3%	Ancillary Service 25.4%
Total Assets	<u>2,161,576</u>	Operating Expense	<u>5,905,263</u>	101.0%	Current Ratio 2.3
Current Liabilities	852,736	Operating Margin	-60,900	-1.0%	Days to Collect 65.9
Long Term Liabilities	0	Other Income	74,293	1.3%	Avg Payment Days 30.8
Total Equity	<u>1,308,840</u>	Other Expense	0	0.0%	Depreciation Rate 45.2%
Total Liab. and Equity	<u>2,161,576</u>	Net Profit or Loss	<u>13,393</u>	0.2%	Return on Equity 1.0%

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495186 BETH SHOLOM HOME OF EASTERN VI		Nonprofit - Other	
BETH SHOLOM HOME OF EASTERN VI		6/30/2019 365 Days Settled	
VIRGINIA BEACH, VA 23464		CR Beds 120 POS Beds 0	
VIRGINIA BEACH CITY		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	80.4%
Balance Sheet		Income Statement	
Current Assets	3,405,960	Total Charges	17,656,901
Fixed Assets	5,249,146	Contract Allowance	3,294,048
Other Assets	15,641,496	Operating Revenue	14,362,853
Total Assets	<u>24,296,602</u>	Operating Expense	16,436,075
Current Liabilities	7,575,666	Operating Margin	-2,073,222
Long Term Liabilities	1,038,317	Other Income	1,665,613
Total Equity	<u>15,682,619</u>	Other Expense	0
Total Liab. and Equity	<u>24,296,602</u>	Net Profit or Loss	<u>(407,609)</u>
		18.7%	Skilled Nursing 59.7%
		81.3%	Ancillary Service 15.1%
		114.4%	Current Ratio 0.4
		-14.4%	Days to Collect 53.2
		11.6%	Avg Payment Days 53.2
		0.0%	Depreciation Rate 3.1%
		-2.8%	Return on Equity -2.6%

495291 BETH SHOLOM HOME OF VIRGINIA		Nonprofit - Other	
BETH SHOLOM HOME OF VIRGINIA		9/30/2019 365 Days Settled	
RICHMOND, VA 23233		CR Beds 101 POS Beds 0	
HENRICO		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	94.2%
Balance Sheet		Income Statement	
Current Assets	3,943,362	Total Charges	14,784,943
Fixed Assets	9,780,405	Contract Allowance	4,204,323
Other Assets	4,448,254	Operating Revenue	10,580,620
Total Assets	<u>18,172,021</u>	Operating Expense	11,732,556
Current Liabilities	2,556,574	Operating Margin	-1,151,936
Long Term Liabilities	8,800,023	Other Income	1,332,192
Total Equity	<u>6,815,424</u>	Other Expense	0
Total Liab. and Equity	<u>18,172,021</u>	Net Profit or Loss	<u>180,253</u>
		28.4%	Skilled Nursing 70.3%
		71.6%	Ancillary Service 29.7%
		110.9%	Current Ratio 1.5
		-10.9%	Days to Collect 44.0
		12.6%	Avg Payment Days 43.0
		0.0%	Depreciation Rate 5.7%
		1.7%	Return on Equity 2.6%

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495390 BIRMINGHAM GREEN				Nonprofit - Church	
BIRMINGHAM GREEN		6/30/2019 365 Days Settled			
MANASSAS, VA 20110				CR Beds 351 POS Beds 0	
MANASSAS CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.3%
Balance Sheet		Income Statement		Length of Stay	691.5
Current Assets	7,115,101	Total Charges	27,380,457	Average Wages	27.93
Fixed Assets	1,862,319	Contract Allowance	5,365,250	19.6% Skilled Nursing	80.6%
Other Assets	10,178,499	Operating Revenue	22,015,207	80.4% Ancillary Service	6.8%
Total Assets	19,155,919	Operating Expense	26,183,371	118.9% Current Ratio	2.2
Current Liabilities	3,305,013	Operating Margin	-4,168,164	-18.9% Days to Collect	66.2
Long Term Liabilities	5,497,661	Other Income	6,960,572	31.6% Avg Payment Days	36.9
Total Equity	10,353,245	Other Expense	0	0.0% Depreciation Rate	6.0%
Total Liab. and Equity	19,155,919	Net Profit or Loss	2,792,408	12.7% Return on Equity	27.0%

495191 BLAND COUNTY NURSING & REHABILITATION CENTER				Nonprofit - Other	
BLAND COUNTY NURSING & REHABILITATION CENTER		12/31/2019 365 Days Settled			
BASTIAN, VA 24314				CR Beds 57 POS Beds 0	
BLAND		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	89.8%
Balance Sheet		Income Statement		Length of Stay	95.8
Current Assets	906,383	Total Charges	12,697,910	Average Wages	23.61
Fixed Assets	332,497	Contract Allowance	5,610,824	44.2% Skilled Nursing	57.4%
Other Assets	0	Operating Revenue	7,087,086	55.8% Ancillary Service	42.6%
Total Assets	1,238,880	Operating Expense	7,425,400	104.8% Current Ratio	0.8
Current Liabilities	1,068,958	Operating Margin	-338,314	-4.8% Days to Collect	47.7
Long Term Liabilities	78,590	Other Income	10,948	0.2% Avg Payment Days	38.9
Total Equity	91,332	Other Expense	0	0.0% Depreciation Rate	56.6%
Total Liab. and Equity	1,238,880	Net Profit or Loss	(327,366)	-4.6% Return on Equity	-358.4%

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495306 BLUE RIDGE THERAPY CONNECTION		Proprietary - Corporation	
BLUE RIDGE THERAPY CONNECTION		6/30/2019 181 Days Settled	
STUART, VA 24171		CR Beds 190 POS Beds 0	
PATRICK		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	84.3%
Balance Sheet		Income Statement	
Current Assets	2,398,962	Total Charges	8,432,939
Fixed Assets	1,910,766	Contract Allowance	1,581,990
Other Assets	3,251,412	Operating Revenue	6,850,949
Total Assets	<u>7,561,140</u>	Operating Expense	6,680,665
Current Liabilities	1,201,708	Operating Margin	170,284
Long Term Liabilities	3,583,399	Other Income	45,297
Total Equity	2,776,033	Other Expense	0
Total Liab. and Equity	<u>7,561,140</u>	Net Profit or Loss	<u>215,581</u>
		18.8%	Skilled Nursing 71.5%
		81.2%	Ancillary Service 28.5%
		97.5%	Current Ratio 2.0
		2.5%	Days to Collect 47.7
		0.7%	Avg Payment Days 31.0
		0.0%	Depreciation Rate 0.9%
		3.1%	Return on Equity 7.8%

495423 BONVIEW REHABILITATION AND HEALTHCARE		Proprietary - Corporation	
BONVIEW REHABILITATION AND HEALTHCARE		12/31/2019 365 Days Audited	
RICHMOND, VA 23225		CR Beds 196 POS Beds 0	
RICHMOND CITY		Key Performance Ind.	
PALMETTO GBA (VA)		Occupancy Rate	73.9%
Balance Sheet		Income Statement	
Current Assets	49,044,295	Total Charges	20,195,598
Fixed Assets	15,288,498	Contract Allowance	6,555,903
Other Assets	0	Operating Revenue	13,639,695
Total Assets	<u>64,332,793</u>	Operating Expense	13,002,289
Current Liabilities	56,299,347	Operating Margin	637,406
Long Term Liabilities	18,277,818	Other Income	-5,933
Total Equity	-10,244,372	Other Expense	0
Total Liab. and Equity	<u>64,332,793</u>	Net Profit or Loss	<u>631,473</u>
		32.5%	Skilled Nursing 83.4%
		67.5%	Ancillary Service 16.6%
		95.3%	Current Ratio 0.9
		4.7%	Days to Collect 67.5
		0.0%	Avg Payment Days 10.8
		0.0%	Depreciation Rate 13.2%
		4.6%	Return on Equity -6.2%

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495297 BOWLING GREEN HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
BOWLING GREEN HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
BOWLING GREEN, VA 22427		CR Beds 120 POS Beds 0			
CAROLINE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		93.5%	
Balance Sheet		Income Statement		Length of Stay	
				104.0	
Current Assets	2,213,833	Total Charges	15,008,206	Average Wages	
Fixed Assets	1,894,303	Contract Allowance	4,659,973	21.63	
Other Assets	180,651	Operating Revenue	10,348,233	31.0%	
Total Assets	4,288,787	Operating Expense	9,176,036	69.0%	
Current Liabilities	981,824	Operating Margin	1,172,197	88.7%	
Long Term Liabilities	726,324	Other Income	95,382	11.3%	
Total Equity	2,580,639	Other Expense	0	0.9%	
Total Liab. and Equity	4,288,787	Net Profit or Loss	1,267,577	0.0%	
				12.2%	
				Return on Equity	
				49.1%	
<hr/>					
495373 BRANDON OAKS NURSING AND REHABILITATION CENTER				Nonprofit - Other	
BRANDON OAKS NURSING AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
ROANOKE, VA 24018		CR Beds 62 POS Beds 0			
ROANOKE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.8%	
Balance Sheet		Income Statement		Length of Stay	
				37.9	
Current Assets	514,016	Total Charges	11,016,783	Average Wages	
Fixed Assets	45,270,151	Contract Allowance	4,550,985	25.11	
Other Assets	22,300,765	Operating Revenue	6,465,798	41.3%	
Total Assets	68,084,932	Operating Expense	23,805,381	58.7%	
Current Liabilities	36,704,747	Operating Margin	-17,339,583	368.2%	
Long Term Liabilities	51,352,220	Other Income	17,950,557	-268.2%	
Total Equity	-19,972,035	Other Expense	0	277.6%	
Total Liab. and Equity	68,084,932	Net Profit or Loss	610,974	0.0%	
				9.4%	
				Return on Equity	
				-3.1%	

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

495218 BRIAN CENTER HEALTH AND REHABILITATION				Nonprofit - Other	
BRIAN CENTER HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
FINCASTLE, VA 24090				CR Beds 56	POS Beds 0
BOTETOURT				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	92.2%
				Length of Stay	94.2
				Average Wages	26.41
				52.3%	Skilled Nursing 57.6%
				47.7%	Ancillary Service 42.4%
				91.6%	Current Ratio 0.3
				8.4%	Days to Collect 26.3
				1.0%	Avg Payment Days 64.6
				0.0%	Depreciation Rate 58.7%
				9.4%	Return on Equity -60.5%
Balance Sheet		Income Statement			
Current Assets	649,358	Total Charges	22,213,424		
Fixed Assets	289,928	Contract Allowance	11,617,277		
Other Assets	0	Operating Revenue	10,596,147		
Total Assets	939,286	Operating Expense	9,703,620		
Current Liabilities	1,996,448	Operating Margin	892,527		
Long Term Liabilities	591,501	Other Income	105,418		
Total Equity	-1,648,663	Other Expense	0		
Total Liab. and Equity	939,286	Net Profit or Loss	997,945		
495370 BRIDGEWATER HOME , INC.				Nonprofit - Church	
BRIDGEWATER HOME , INC.		9/30/2019 365 Days Settled			
BRIDGEWATER, VA 22812				CR Beds 263	POS Beds 0
ROCKINGHAM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.4%
				Length of Stay	291.0
				Average Wages	18.16
				14.6%	Skilled Nursing 71.6%
				85.4%	Ancillary Service 3.5%
				123.2%	Current Ratio 3.9
				-23.2%	Days to Collect 21.5
				17.4%	Avg Payment Days 54.3
				0.0%	Depreciation Rate 9.3%
				-5.8%	Return on Equity -5.6%
Balance Sheet		Income Statement			
Current Assets	13,183,762	Total Charges	21,814,587		
Fixed Assets	38,048,353	Contract Allowance	3,194,801		
Other Assets	3,906,803	Operating Revenue	18,619,786		
Total Assets	55,138,918	Operating Expense	22,942,652		
Current Liabilities	3,413,109	Operating Margin	-4,322,866		
Long Term Liabilities	32,572,597	Other Income	3,244,599		
Total Equity	19,153,212	Other Expense	0		
Total Liab. and Equity	55,138,918	Net Profit or Loss	(1,078,267)		

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495267 BROOKSIDE REHAB & NURSING CENTER		Proprietary - Corporation	
BROOKSIDE REHAB & NURSING CENTER		12/31/2019 365 Days Settled	
WARRENTON, VA 20186		CR Beds 130 POS Beds 0	
FAUQUIER		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	92.0%
Balance Sheet		Income Statement	
Current Assets	862,639	Total Charges	14,000,662
Fixed Assets	1,859,631	Contract Allowance	1,641,669
Other Assets	0	Operating Revenue	12,358,993
Total Assets	2,722,270	Operating Expense	10,539,598
Current Liabilities	1,202,500	Operating Margin	1,819,395
Long Term Liabilities	175,000	Other Income	88,043
Total Equity	1,344,770	Other Expense	0
Total Liab. and Equity	2,722,270	Net Profit or Loss	1,907,437
		11.7%	Skilled Nursing 84.3%
		88.3%	Ancillary Service 15.7%
		85.3%	Current Ratio 0.7
		14.7%	Days to Collect 44.7
		0.7%	Avg Payment Days 32.0
		0.0%	Depreciation Rate 60.7%
		15.4%	Return on Equity 141.8%

495248 BURKE HEALTH AND REHABILITATION CENTER		Proprietary - Partnership	
BURKE HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
BURKE, VA 22015		CR Beds 120 POS Beds 0	
FAIRFAX		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	95.8%
Balance Sheet		Income Statement	
Current Assets	4,772,859	Total Charges	28,206,624
Fixed Assets	2,496,144	Contract Allowance	10,272,696
Other Assets	297,696	Operating Revenue	17,933,928
Total Assets	7,566,699	Operating Expense	16,053,957
Current Liabilities	1,700,716	Operating Margin	1,879,971
Long Term Liabilities	4,409,190	Other Income	21,644
Total Equity	1,456,793	Other Expense	0
Total Liab. and Equity	7,566,699	Net Profit or Loss	1,901,615
		36.4%	Skilled Nursing 60.9%
		63.6%	Ancillary Service 39.1%
		89.5%	Current Ratio 2.8
		10.5%	Days to Collect 68.2
		0.1%	Avg Payment Days 18.5
		0.0%	Depreciation Rate 5.8%
		10.6%	Return on Equity 130.5%

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495396 CARRIAGE HILL HEALTH AND REHAB CENTER				Proprietary - Corporation	
CARRIAGE HILL HEALTH AND REHAB CENTER		12/31/2019 365 Days Settled			
FREDERICKSBURG, VA 22407				CR Beds 150 POS Beds 0	
SPOTSYLVANIA				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate 95.7%	
Balance Sheet		Income Statement		Length of Stay 74.6	
Current Assets	3,562,425	Total Charges	23,648,704	Average Wages 22.09	
Fixed Assets	693,509	Contract Allowance	6,600,672	27.9%	Skilled Nursing 72.4%
Other Assets	20,321,919	Operating Revenue	17,048,032	72.1%	Ancillary Service 27.6%
Total Assets	<u>24,577,853</u>	Operating Expense	16,293,281	95.6%	Current Ratio 2.3
Current Liabilities	1,555,567	Operating Margin	754,751	4.4%	Days to Collect 35.4
Long Term Liabilities	22,172,746	Other Income	4,238	0.0%	Avg Payment Days 29.8
Total Equity	849,540	Other Expense	0	0.0%	Depreciation Rate 317.5%
Total Liab. and Equity	<u>24,577,853</u>	Net Profit or Loss	<u>758,989</u>	4.5%	Return on Equity 89.3%
495386 CARRINGTON PLACE AT BOTETOURT COMMONS				Proprietary - Corporation	
CARRINGTON PLACE AT BOTETOURT COMMONS		12/31/2019 365 Days Settled			
DALEVILLE, VA 24083				CR Beds 90 POS Beds 0	
BOTETOURT				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.1%	
Balance Sheet		Income Statement		Length of Stay 106.2	
Current Assets	1,426,293	Total Charges	13,884,383	Average Wages 21.99	
Fixed Assets	310,960	Contract Allowance	5,417,996	39.0%	Skilled Nursing 68.2%
Other Assets	737,573	Operating Revenue	8,466,387	61.0%	Ancillary Service 31.8%
Total Assets	<u>2,474,826</u>	Operating Expense	9,031,346	106.7%	Current Ratio 0.7
Current Liabilities	2,081,345	Operating Margin	-564,959	-6.7%	Days to Collect 52.5
Long Term Liabilities	143,936	Other Income	15,658	0.2%	Avg Payment Days 41.6
Total Equity	249,545	Other Expense	0	0.0%	Depreciation Rate 278.7%
Total Liab. and Equity	<u>2,474,826</u>	Net Profit or Loss	<u>(549,301)</u>	-6.5%	Return on Equity -220.1%

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495417 CARRINGTON PLACE AT RURAL RETREAT				Proprietary - Corporation	
CARRINGTON PLACE AT RURAL RETREAT 12/31/2019 365 Days Settled					
RURAL RETREAT, VA 24368				CR Beds 120 POS Beds 0	
WYTHE				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate 91.4%	
Balance Sheet		Income Statement		Length of Stay 140.0	
Current Assets	4,091,029	Total Charges	15,406,746	Average Wages 19.86	
Fixed Assets	210,613	Contract Allowance	5,633,038	36.6%	Skilled Nursing 62.3%
Other Assets	9,360	Operating Revenue	9,773,708	63.4%	Ancillary Service 37.7%
Total Assets	4,311,002	Operating Expense	9,805,089	100.3%	Current Ratio 1.7
Current Liabilities	2,379,437	Operating Margin	-31,381	-0.3%	Days to Collect 139.2
Long Term Liabilities	40,825	Other Income	974	0.0%	Avg Payment Days 31.5
Total Equity	1,890,740	Other Expense	0	0.0%	Depreciation Rate 219.0%
Total Liab. and Equity	4,311,002	Net Profit or Loss	(30,408)	-0.3%	Return on Equity -1.6%
<hr/>					
495349 CARRINGTON PLACE AT WYTHEVILLE - BIRDMONT CENTER				Proprietary - Corporation	
CARRINGTON PLACE AT WYTHEVILLE - BIRDMONT CENTER 12/31/2019 365 Days Settled					
WYTHEVILLE, VA 24382				CR Beds 216 POS Beds 0	
WYTHE				Key Performance Ind.	
CAHABA				Occupancy Rate 83.0%	
Balance Sheet		Income Statement		Length of Stay 193.6	
Current Assets	2,525,589	Total Charges	19,504,646	Average Wages 19.56	
Fixed Assets	1,889,630	Contract Allowance	8,828,385	45.3%	Skilled Nursing 66.4%
Other Assets	629,076	Operating Revenue	10,676,261	54.7%	Ancillary Service 23.6%
Total Assets	5,044,295	Operating Expense	12,114,260	113.5%	Current Ratio 0.4
Current Liabilities	5,633,423	Operating Margin	-1,437,999	-13.5%	Days to Collect 76.4
Long Term Liabilities	295,924	Other Income	16,399	0.2%	Avg Payment Days 66.2
Total Equity	-885,052	Other Expense	0	0.0%	Depreciation Rate 51.1%
Total Liab. and Equity	5,044,295	Net Profit or Loss	(1,421,605)	-13.3%	Return on Equity 160.6%

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495328 CARRINGTON PLACE OF TAPPAHANNOCK		Proprietary - Corporation	
CARRINGTON PLACE OF TAPPAHANNOCK 12/31/2019 365 Days Settled			
TAPPAHANNOCK, VA 22560		CR Beds 60 POS Beds 0	
ESSEX		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	90.0%
Balance Sheet		Income Statement	
Current Assets	849,692	Total Charges	6,415,383
Fixed Assets	196,866	Contract Allowance	1,908,878
Other Assets	10,465	Operating Revenue	4,506,505
Total Assets	1,057,023	Operating Expense	4,602,003
Current Liabilities	1,637,269	Operating Margin	-95,498
Long Term Liabilities	-536,764	Other Income	25,723
Total Equity	-43,482	Other Expense	0
Total Liab. and Equity	1,057,023	Net Profit or Loss	(69,775)
		29.8%	Skilled Nursing 69.1%
		70.2%	Ancillary Service 30.9%
		102.1%	Current Ratio 0.5
		-2.1%	Days to Collect 62.2
		0.6%	Avg Payment Days 68.9
		0.0%	Depreciation Rate 113.6%
		-1.5%	Return on Equity 160.5%

495153 CEDARS HEALTHCARE CENTER		Proprietary - Corporation	
CEDARS HEALTHCARE CENTER 12/31/2019 365 Days Settled			
CHARLOTTESVILLE, VA 22903		CR Beds 143 POS Beds 0	
CHARLOTTESVILLE CITY		Key Performance Ind.	
BLUE CROSS (CALIFORNIA)		Occupancy Rate	92.3%
Balance Sheet		Income Statement	
Current Assets	1,764,809	Total Charges	13,580,215
Fixed Assets	207,388	Contract Allowance	1,775,097
Other Assets	0	Operating Revenue	11,805,118
Total Assets	1,972,197	Operating Expense	11,005,039
Current Liabilities	2,290,450	Operating Margin	800,079
Long Term Liabilities	70,511	Other Income	6,925
Total Equity	-388,764	Other Expense	0
Total Liab. and Equity	1,972,197	Net Profit or Loss	807,004
		13.1%	Skilled Nursing 76.0%
		86.9%	Ancillary Service 24.0%
		93.2%	Current Ratio 0.8
		6.8%	Days to Collect 49.4
		0.1%	Avg Payment Days 36.9
		0.0%	Depreciation Rate 435.1%
		6.8%	Return on Equity -207.6%

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495178 CHARLOTTESVILLE HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
CHARLOTTESVILLE HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
CHARLOTTESVILLE, VA 22901		CR Beds 105 POS Beds 0			
ALBEMARLE		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay	
				91.6	
Current Assets	2,092,528	Total Charges	11,364,568	Average Wages	22.02
Fixed Assets	6,725,869	Contract Allowance	2,757,591	24.3%	Skilled Nursing
Other Assets	1,649,514	Operating Revenue	8,606,977	75.7%	Ancillary Service
Total Assets	10,467,911	Operating Expense	8,924,314	103.7%	Current Ratio
Current Liabilities	803,862	Operating Margin	-317,337	-3.7%	Days to Collect
Long Term Liabilities	6,175,215	Other Income	238,111	2.8%	Avg Payment Days
Total Equity	3,488,834	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	10,467,911	Net Profit or Loss	(79,226)	-0.9%	Return on Equity
495380 CHASE CITY HEALTH AND REHAB CENTER				Proprietary - Corporation	
CHASE CITY HEALTH AND REHAB CENTER		12/31/2019 365 Days Settled			
CHASE CITY, VA 23924		CR Beds 120 POS Beds 0			
MECKLENBURG		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.8%	
Balance Sheet		Income Statement		Length of Stay	
				138.9	
Current Assets	1,817,533	Total Charges	13,111,505	Average Wages	17.35
Fixed Assets	376,960	Contract Allowance	3,058,510	23.3%	Skilled Nursing
Other Assets	8,456,144	Operating Revenue	10,052,995	76.7%	Ancillary Service
Total Assets	10,650,637	Operating Expense	9,439,001	93.9%	Current Ratio
Current Liabilities	906,244	Operating Margin	613,994	6.1%	Days to Collect
Long Term Liabilities	8,869,099	Other Income	-11,033	-0.1%	Avg Payment Days
Total Equity	875,294	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	10,650,637	Net Profit or Loss	602,961	6.0%	Return on Equity

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495399 CHATHAM HEALTH & REHABILITATION CENTER				Proprietary - Corporation	
CHATHAM HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
CHATHAM, VA 24531				CR Beds 85	POS Beds 0
PITTSYLVANIA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.5%
Balance Sheet		Income Statement		Length of Stay	93.1
Current Assets	929,885	Total Charges	10,769,882	Average Wages	17.71
Fixed Assets	209,523	Contract Allowance	3,508,291	32.6% Skilled Nursing	68.3%
Other Assets	5,691,682	Operating Revenue	7,261,591	67.4% Ancillary Service	31.7%
Total Assets	6,831,090	Operating Expense	6,518,651	89.8% Current Ratio	1.3
Current Liabilities	743,646	Operating Margin	742,940	10.2% Days to Collect	44.8
Long Term Liabilities	0	Other Income	4,638	0.1% Avg Payment Days	40.8
Total Equity	6,087,444	Other Expense	0	0.0% Depreciation Rate	211.8%
Total Liab. and Equity	6,831,090	Net Profit or Loss	747,578	10.3% Return on Equity	12.3%

495121 CHERRYDALE HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
CHERRYDALE HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
ARLINGTON, VA 22207				CR Beds 180	POS Beds 0
ARLINGTON				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate	90.4%
Balance Sheet		Income Statement		Length of Stay	153.4
Current Assets	3,817,129	Total Charges	23,063,532	Average Wages	23.45
Fixed Assets	2,958,367	Contract Allowance	7,187,378	31.2% Skilled Nursing	86.0%
Other Assets	586,823	Operating Revenue	15,876,154	68.8% Ancillary Service	14.0%
Total Assets	7,362,319	Operating Expense	13,922,423	87.7% Current Ratio	2.1
Current Liabilities	1,808,979	Operating Margin	1,953,731	12.3% Days to Collect	41.5
Long Term Liabilities	0	Other Income	154,722	1.0% Avg Payment Days	22.3
Total Equity	5,553,340	Other Expense	0	0.0% Depreciation Rate	5.6%
Total Liab. and Equity	7,362,319	Net Profit or Loss	2,108,452	13.3% Return on Equity	38.0%

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495108 CHESAPEAKE HEALTH AND REHABILITATION CENTER		Proprietary - Partnership	
CHESAPEAKE HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
CHESAPEAKE, VA 23320		CR Beds 180 POS Beds 0	
CHESAPEAKE CITY		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	96.7%
Balance Sheet		Income Statement	
Current Assets	3,955,392	Total Charges	23,425,925
Fixed Assets	2,353,917	Contract Allowance	7,009,466
Other Assets	264,839	Operating Revenue	16,416,459
Total Assets	6,574,148	Operating Expense	14,817,414
Current Liabilities	1,298,394	Operating Margin	1,599,045
Long Term Liabilities	20,164	Other Income	46,254
Total Equity	5,255,590	Other Expense	0
Total Liab. and Equity	6,574,148	Net Profit or Loss	1,645,299
		29.9%	70.1%
		90.3%	9.7%
		0.3%	0.0%
		10.0%	10.0%
		Length of Stay	72.6
		Average Wages	21.49
		Skilled Nursing	71.4%
		Ancillary Service	28.6%
		Current Ratio	3.0
		Days to Collect	42.5
		Avg Payment Days	17.9
		Depreciation Rate	3.6%
		Return on Equity	31.3%
495305 COLISEUM CONVALESCENT AND REHABILITATION CENTER		Proprietary - Corporation	
COLISEUM CONVALESCENT AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
HAMPTON, VA 23666		CR Beds 180 POS Beds 0	
HAMPTON CITY		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	81.1%
Balance Sheet		Income Statement	
Current Assets	2,588,870	Total Charges	17,695,448
Fixed Assets	9,054,718	Contract Allowance	5,034,492
Other Assets	48,144	Operating Revenue	12,660,956
Total Assets	11,691,732	Operating Expense	10,846,710
Current Liabilities	913,380	Operating Margin	1,814,246
Long Term Liabilities	0	Other Income	23,392
Total Equity	10,778,352	Other Expense	0
Total Liab. and Equity	11,691,732	Net Profit or Loss	1,837,636
		28.5%	71.5%
		85.7%	14.3%
		0.2%	0.0%
		14.5%	14.5%
		Length of Stay	162.5
		Average Wages	17.76
		Skilled Nursing	21.8%
		Ancillary Service	30.5%
		Current Ratio	2.8
		Days to Collect	71.6
		Avg Payment Days	28.1
		Depreciation Rate	3.4%
		Return on Equity	17.0%

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495115 COLONIAL HEIGHTS HEALTH CARE C				Proprietary - Corporation	
COLONIAL HEIGHTS HEALTH CARE C		12/31/2019 365 Days Settled			
COLONIAL HEIGHTS, VA 23834		CR Beds 196 POS Beds 0			
COLONIAL HEIGHTS CITY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		78.7%	
Balance Sheet		Income Statement		Length of Stay	
				77.7	
Current Assets	1,999,158	Total Charges	23,348,119	Average Wages	
Fixed Assets	1	Contract Allowance	7,530,743	23.77	
Other Assets	11,338,790	Operating Revenue	15,817,376	32.3%	
Total Assets	13,337,949	Operating Expense	16,640,563	67.7%	
Current Liabilities	1,307,544	Operating Margin	-823,187	105.2%	
Long Term Liabilities	2	Other Income	79,297	-5.2%	
Total Equity	12,030,403	Other Expense	0	0.5%	
Total Liab. and Equity	13,337,949	Net Profit or Loss	(743,890)	0.0%	
				Days to Collect	
				44.9	
				Avg Payment Days	
				18.5	
				Depreciation Rate	
				1,037.2%	
				Return on Equity	
				-6.2%	

495254 COLONNADES HEALTH CARE CENTER				Proprietary - Corporation	
COLONNADES HEALTH CARE CENTER		12/31/2019 365 Days Settled			
CHARLOTTESVILLE, VA 22901		CR Beds 316 POS Beds 0			
ALBEMARLE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		104.4%	
Balance Sheet		Income Statement		Length of Stay	
				304.1	
Current Assets	-3,859,069	Total Charges	23,232,305	Average Wages	
Fixed Assets	5,977,634	Contract Allowance	1,407,419	21.69	
Other Assets	7,744,937	Operating Revenue	21,824,886	6.1%	
Total Assets	9,863,502	Operating Expense	25,606,503	93.9%	
Current Liabilities	17,744,968	Operating Margin	-3,781,617	117.3%	
Long Term Liabilities	-536,989	Other Income	947,759	-17.3%	
Total Equity	-7,344,477	Other Expense	0	4.3%	
Total Liab. and Equity	9,863,502	Net Profit or Loss	(2,833,858)	0.0%	
				Days to Collect	
				31.9	
				Avg Payment Days	
				16.8	
				Depreciation Rate	
				156.2%	
				Return on Equity	
				38.6%	

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495273 CONSULATE HEALTH CARE OF NORFOLK		Proprietary - Corporation	
CONSULATE HEALTH CARE OF NORFOLK 12/31/2019 365 Days Settled			
NORFOLK, VA 23504		CR Beds 222 POS Beds 0	
NORFOLK CITY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	95.3%
Balance Sheet		Income Statement	
Current Assets	109,721,652	Total Charges	21,691,204
Fixed Assets	10,442,009	Contract Allowance	7,447,859
Other Assets	9,439	Operating Revenue	14,243,345
Total Assets	<u>120,173,100</u>	Operating Expense	<u>13,817,775</u>
Current Liabilities	98,404,995	Operating Margin	425,570
Long Term Liabilities	16,609,588	Other Income	-1,776
Total Equity	<u>5,158,517</u>	Other Expense	0
Total Liab. and Equity	<u>120,173,100</u>	Net Profit or Loss	<u>423,794</u>
		34.3%	Skilled Nursing 89.9%
		65.7%	Ancillary Service 10.1%
		97.0%	Current Ratio 1.1
		3.0%	Days to Collect 50.9
		0.0%	Avg Payment Days 10.9
		0.0%	Depreciation Rate 13.1%
		3.0%	Return on Equity 8.2%

495347 CONSULATE HEALTH CARE OF WINDSOR		Proprietary - Corporation	
CONSULATE HEALTH CARE OF WINDSOR 12/31/2019 365 Days Settled			
WINDSOR, VA 23487		CR Beds 114 POS Beds 0	
ISLE OF WIGHT		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	95.4%
Balance Sheet		Income Statement	
Current Assets	65,360,970	Total Charges	12,747,097
Fixed Assets	8,820,713	Contract Allowance	5,122,665
Other Assets	153,948	Operating Revenue	7,624,432
Total Assets	<u>74,335,631</u>	Operating Expense	<u>8,656,460</u>
Current Liabilities	64,633,537	Operating Margin	-1,032,028
Long Term Liabilities	12,866,057	Other Income	-4,552
Total Equity	<u>-3,163,963</u>	Other Expense	0
Total Liab. and Equity	<u>74,335,631</u>	Net Profit or Loss	<u>(1,036,580)</u>
		40.2%	Skilled Nursing 82.2%
		59.8%	Ancillary Service 17.8%
		113.5%	Current Ratio 1.0
		-13.5%	Days to Collect 49.2
		-0.1%	Avg Payment Days 9.4
		0.0%	Depreciation Rate 11.3%
		-13.6%	Return on Equity 32.8%

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495315 CONSULATE HEALTH CARE OF WOODSTOCK				Proprietary - Corporation	
CONSULATE HEALTH CARE OF WOODSTOCK		12/31/2019 365 Days Settled			
WOODSTOCK, VA 22664				CR Beds 88	POS Beds 0
SHENANDOAH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.7%
Balance Sheet		Income Statement		Length of Stay	94.7
Current Assets	61,112,348	Total Charges	10,903,105	Average Wages	22.44
Fixed Assets	3,401,623	Contract Allowance	3,829,861	35.1% Skilled Nursing	82.2%
Other Assets	127,011	Operating Revenue	7,073,244	64.9% Ancillary Service	17.8%
Total Assets	64,640,982	Operating Expense	6,781,743	95.9% Current Ratio	1.1
Current Liabilities	54,946,235	Operating Margin	291,501	4.1% Days to Collect	37.1
Long Term Liabilities	8,544,900	Other Income	-7,945	-0.1% Avg Payment Days	8.7
Total Equity	1,149,847	Other Expense	0	0.0% Depreciation Rate	14.4%
Total Liab. and Equity	64,640,982	Net Profit or Loss	283,556	4.0% Return on Equity	24.7%

495190 CONSULATE HEALTHCARE OF WILLIAMSBURG				Proprietary - Corporation	
CONSULATE HEALTHCARE OF WILLIAMSBURG		12/31/2019 365 Days Settled			
WILLIAMSBURG, VA 23185				CR Beds 90	POS Beds 0
JAMES CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.6%
Balance Sheet		Income Statement		Length of Stay	75.3
Current Assets	69,470,364	Total Charges	10,498,958	Average Wages	22.38
Fixed Assets	9,963,515	Contract Allowance	3,277,948	31.2% Skilled Nursing	85.7%
Other Assets	127,011	Operating Revenue	7,221,010	68.8% Ancillary Service	14.3%
Total Assets	79,560,890	Operating Expense	7,770,174	107.6% Current Ratio	1.1
Current Liabilities	65,675,220	Operating Margin	-549,164	-7.6% Days to Collect	36.2
Long Term Liabilities	15,132,896	Other Income	15,903	0.2% Avg Payment Days	13.0
Total Equity	-1,247,226	Other Expense	0	0.0% Depreciation Rate	10.5%
Total Liab. and Equity	79,560,890	Net Profit or Loss	(533,261)	-7.4% Return on Equity	42.8%

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495296 COURTLAND HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
COURTLAND HEALTH & REHABILITATION CENTER 12/31/2019 365 Days Settled					
COURTLAND, VA 23837				CR Beds 90 POS Beds 0	
SOUTHAMPTON				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 92.1%	
Balance Sheet		Income Statement		Length of Stay 132.7	
Current Assets	1,095,514	Total Charges	7,718,105	Average Wages 19.32	
Fixed Assets	1,334,575	Contract Allowance	1,274,798	16.5%	Skilled Nursing 71.9%
Other Assets	118,869	Operating Revenue	6,443,307	83.5%	Ancillary Service 28.1%
Total Assets	<u>2,548,958</u>	Operating Expense	6,730,336	104.5%	Current Ratio 1.3
Current Liabilities	860,546	Operating Margin	-287,029	-4.5%	Days to Collect 45.9
Long Term Liabilities	1,072,893	Other Income	166,393	2.6%	Avg Payment Days 14.5
Total Equity	615,519	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	<u>2,548,958</u>	Net Profit or Loss	<u>(120,636)</u>	-1.9%	Return on Equity -19.6%
495419 COVENANT WOODS NURSING HOME				Nonprofit - Other	
COVENANT WOODS NURSING HOME 3/31/2019 365 Days Settled					
MECHANICSVILLE, VA 23111				CR Beds 95 POS Beds 0	
HANOVER				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate 75.7%	
Balance Sheet		Income Statement		Length of Stay 226.7	
Current Assets	2,769,165	Total Charges	6,749,400	Average Wages 20.55	
Fixed Assets	120,944,020	Contract Allowance	2,902,580	43.0%	Skilled Nursing 68.1%
Other Assets	55,540,134	Operating Revenue	3,846,820	57.0%	Ancillary Service 9.6%
Total Assets	<u>179,253,319</u>	Operating Expense	27,934,604	726.2%	Current Ratio 0.7
Current Liabilities	4,236,824	Operating Margin	-24,087,784	-626.2%	Days to Collect 108.7
Long Term Liabilities	147,501,220	Other Income	22,690,909	589.9%	Avg Payment Days 31.3
Total Equity	27,515,275	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	<u>179,253,319</u>	Net Profit or Loss	<u>(3,172,534)</u>	-82.5%	Return on Equity -11.5%

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495279 CULPEPER HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
CULPEPER HEALTH & REHABILITATION CENTER				12/31/2019 365 Days Settled	
CULPEPER, VA 22701				CR Beds 180 POS Beds 0	
CULPEPER				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.4%
Balance Sheet		Income Statement		Length of Stay	102.2
Current Assets	3,690,023	Total Charges	20,744,148	Average Wages	23.47
Fixed Assets	1,696,597	Contract Allowance	4,733,116	22.8% Skilled Nursing	74.3%
Other Assets	557,681	Operating Revenue	16,011,032	77.2% Ancillary Service	25.7%
Total Assets	5,944,301	Operating Expense	14,020,307	87.6% Current Ratio	3.6
Current Liabilities	1,011,600	Operating Margin	1,990,725	12.4% Days to Collect	48.8
Long Term Liabilities	0	Other Income	341,689	2.1% Avg Payment Days	13.5
Total Equity	4,932,701	Other Expense	0	0.0% Depreciation Rate	3.2%
Total Liab. and Equity	5,944,301	Net Profit or Loss	2,332,412	14.6% Return on Equity	47.3%
495398 DINWIDDIE HEALTH AND REHAB CENTER				Proprietary - Corporation	
DINWIDDIE HEALTH AND REHAB CENTER				12/31/2019 365 Days Settled	
PETERSBURG, VA 23803				CR Beds 60 POS Beds 0	
PETERSBURG CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.6%
Balance Sheet		Income Statement		Length of Stay	69.5
Current Assets	1,295,268	Total Charges	8,947,022	Average Wages	19.77
Fixed Assets	66,572	Contract Allowance	2,392,834	26.7% Skilled Nursing	69.7%
Other Assets	92,855	Operating Revenue	6,554,188	73.3% Ancillary Service	30.3%
Total Assets	1,454,695	Operating Expense	6,656,320	101.6% Current Ratio	1.6
Current Liabilities	803,596	Operating Margin	-102,132	-1.6% Days to Collect	38.6
Long Term Liabilities	0	Other Income	7,956	0.1% Avg Payment Days	24.8
Total Equity	651,099	Other Expense	0	0.0% Depreciation Rate	370.1%
Total Liab. and Equity	1,454,695	Net Profit or Loss	(94,180)	-1.4% Return on Equity	-14.5%

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495422 DOCKSIDE HEALTH & REHAB CENTER				Proprietary - Corporation	
DOCKSIDE HEALTH & REHAB CENTER				12/31/2019 365 Days Settled	
LOCUST HILL, VA 23092				CR Beds 94 POS Beds 0	
MIDDLESEX				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate 76.6%	
Balance Sheet		Income Statement		Length of Stay 173.3	
Current Assets	510,956	Total Charges	6,341,723	Average Wages 19.10	
Fixed Assets	454,691	Contract Allowance	1,213,711	19.1%	Skilled Nursing 83.9%
Other Assets	22,710	Operating Revenue	5,128,012	80.9%	Ancillary Service 16.1%
Total Assets	988,357	Operating Expense	5,137,168	100.2%	Current Ratio 1.4
Current Liabilities	372,058	Operating Margin	-9,156	-0.2%	Days to Collect 33.4
Long Term Liabilities	160,844	Other Income	23,192	0.5%	Avg Payment Days 26.4
Total Equity	455,455	Other Expense	0	0.0%	Depreciation Rate 146.0%
Total Liab. and Equity	988,357	Net Profit or Loss	14,036	0.3%	Return on Equity 3.1%
495359 DOGWOOD VILLAGE OF ORANGE COUNTY HEALTH AND REHAB				Government - County	
DOGWOOD VILLAGE OF ORANGE COUNTY HEALTH AND REHAB				6/30/2019 365 Days Settled	
ORANGE, VA 22960				CR Beds 230 POS Beds 0	
ORANGE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.0%	
Balance Sheet		Income Statement		Length of Stay 175.8	
Current Assets	4,064,837	Total Charges	20,052,554	Average Wages 21.88	
Fixed Assets	18,598,667	Contract Allowance	2,065,118	10.3%	Skilled Nursing 63.9%
Other Assets	2,711,598	Operating Revenue	17,987,436	89.7%	Ancillary Service 14.9%
Total Assets	25,375,102	Operating Expense	17,783,067	98.9%	Current Ratio 2.2
Current Liabilities	1,831,634	Operating Margin	204,369	1.1%	Days to Collect 27.4
Long Term Liabilities	17,981,089	Other Income	597,118	3.3%	Avg Payment Days 30.2
Total Equity	5,562,379	Other Expense	0	0.0%	Depreciation Rate 5.7%
Total Liab. and Equity	25,375,102	Net Profit or Loss	801,487	4.5%	Return on Equity 14.4%

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495174 DULLES HEALTH & REHAB CENTER				Proprietary - Corporation	
DULLES HEALTH & REHAB CENTER		12/31/2019 365 Days Settled			
HERNDON, VA 20171		CR Beds 166 POS Beds 0			
FAIRFAX		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.5%	
Balance Sheet		Income Statement		Length of Stay	
				79.4	
Current Assets	3,232,202	Total Charges	30,242,003	Average Wages	
				25.61	
Fixed Assets	300,814	Contract Allowance	8,939,240	29.6% Skilled Nursing	
				73.9%	
Other Assets	145,153	Operating Revenue	21,302,763	70.4% Ancillary Service	
				26.1%	
Total Assets	3,678,169	Operating Expense	20,689,673	97.1% Current Ratio	
				1.5	
Current Liabilities	2,175,406	Operating Margin	613,090	2.9% Days to Collect	
				35.4	
Long Term Liabilities	5,670	Other Income	19,398	0.1% Avg Payment Days	
				26.4	
Total Equity	1,497,093	Other Expense	0	0.0% Depreciation Rate	
				489.8%	
Total Liab. and Equity	3,678,169	Net Profit or Loss	632,488	3.0% Return on Equity	
				42.2%	

495299 ELIZABETH ADAM CRUMP HEALTH AND REHAB				Proprietary - Corporation	
ELIZABETH ADAM CRUMP HEALTH AND REHAB		12/31/2019 365 Days Settled			
GLEN ALLEN, VA 23060		CR Beds 180 POS Beds 0			
HENRICO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.5%	
Balance Sheet		Income Statement		Length of Stay	
				205.2	
Current Assets	2,053,505	Total Charges	21,346,015	Average Wages	
				20.52	
Fixed Assets	239,269	Contract Allowance	7,835,937	36.7% Skilled Nursing	
				72.3%	
Other Assets	0	Operating Revenue	13,510,078	63.3% Ancillary Service	
				27.7%	
Total Assets	2,292,774	Operating Expense	13,150,515	97.3% Current Ratio	
				1.7	
Current Liabilities	1,181,709	Operating Margin	359,563	2.7% Days to Collect	
				54.3	
Long Term Liabilities	0	Other Income	2,401	0.0% Avg Payment Days	
				34.0	
Total Equity	1,111,065	Other Expense	0	0.0% Depreciation Rate	
				506.8%	
Total Liab. and Equity	2,292,774	Net Profit or Loss	361,964	2.7% Return on Equity	
				32.6%	

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495375 EMPORIA MANOR LLC				Proprietary - Other	
EMPORIA MANOR LLC		10/31/2019 304 Days Settled			
EMPORIA, VA 23847				CR Beds 120 POS Beds 0	
EMPORIA CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 76.5%	
Balance Sheet		Income Statement		Length of Stay 234.5	
Current Assets	515,230	Total Charges	8,414,125	Average Wages 19.74	
Fixed Assets	141,386	Contract Allowance	3,441,039	40.9% Skilled Nursing 82.1%	
Other Assets	0	Operating Revenue	4,973,086	59.1% Ancillary Service 17.9%	
Total Assets	<u>656,616</u>	Operating Expense	6,238,559	125.4% Current Ratio 0.2	
Current Liabilities	2,166,792	Operating Margin	-1,265,473	-25.4% Days to Collect 20.1	
Long Term Liabilities	1,231,406	Other Income	22,508	0.5% Avg Payment Days 71.0	
Total Equity	<u>-2,741,582</u>	Other Expense	0	0.0% Depreciation Rate 107.9%	
Total Liab. and Equity	<u>656,616</u>	Net Profit or Loss	<u>(1,242,965)</u>	-25.0% Return on Equity 45.3%	
495236 ENVOY AT THE MEADOWS				Proprietary - Corporation	
ENVOY AT THE MEADOWS		12/31/2019 365 Days Settled			
GOOCHLAND, VA 23063				CR Beds 84 POS Beds 0	
GOOCHLAND				Key Performance Ind.	
CAHABA				Occupancy Rate 91.4%	
Balance Sheet		Income Statement		Length of Stay 201.7	
Current Assets	34,688,874	Total Charges	8,578,560	Average Wages 24.80	
Fixed Assets	3,235,600	Contract Allowance	2,550,160	29.7% Skilled Nursing 86.1%	
Other Assets	0	Operating Revenue	6,028,400	70.3% Ancillary Service 13.9%	
Total Assets	<u>37,924,474</u>	Operating Expense	6,125,826	101.6% Current Ratio 1.0	
Current Liabilities	34,006,555	Operating Margin	-97,426	-1.6% Days to Collect 53.1	
Long Term Liabilities	5,427,158	Other Income	5,294	0.1% Avg Payment Days 9.8	
Total Equity	<u>-1,509,239</u>	Other Expense	0	0.0% Depreciation Rate 18.1%	
Total Liab. and Equity	<u>37,924,474</u>	Net Profit or Loss	<u>(92,132)</u>	-1.5% Return on Equity 6.1%	

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495230 ENVOY AT THE VILLAGE		Proprietary - Corporation	
ENVOY AT THE VILLAGE		12/31/2019 365 Days Settled	
FORK UNION, VA 23055		CR Beds 60 POS Beds 0	
FLUVANNA		Key Performance Ind.	
CAHABA		Occupancy Rate 92.4%	
Balance Sheet		Income Statement	
Current Assets	25,946,136	Total Charges	6,234,259
Fixed Assets	6,171,206	Contract Allowance	1,456,122
Other Assets	0	Operating Revenue	4,778,137
Total Assets	32,117,342	Operating Expense	4,722,823
Current Liabilities	24,034,981	Operating Margin	55,314
Long Term Liabilities	6,854,664	Other Income	-1,636
Total Equity	1,227,697	Other Expense	0
Total Liab. and Equity	32,117,342	Net Profit or Loss	53,678
		23.4%	Skilled Nursing 81.4%
		76.6%	Ancillary Service 18.6%
		98.8%	Current Ratio 1.1
		1.2%	Days to Collect 35.2
		0.0%	Avg Payment Days 7.2
		0.0%	Depreciation Rate 11.7%
		1.1%	Return on Equity 4.4%

495203 ENVOY OF ALEXANDRIA, LLC		Proprietary - Corporation	
ENVOY OF ALEXANDRIA, LLC		12/31/2019 365 Days Settled	
ALEXANDRIA, VA 22302		CR Beds 111 POS Beds 0	
ALEXANDRIA CITY		Key Performance Ind.	
BLUE CROSS (MARYLAND)		Occupancy Rate 91.0%	
Balance Sheet		Income Statement	
Current Assets	53,581,735	Total Charges	14,024,329
Fixed Assets	10,049,566	Contract Allowance	4,589,177
Other Assets	3,130	Operating Revenue	9,435,152
Total Assets	63,634,431	Operating Expense	9,366,492
Current Liabilities	49,654,496	Operating Margin	68,660
Long Term Liabilities	14,622,438	Other Income	553
Total Equity	-642,503	Other Expense	0
Total Liab. and Equity	63,634,431	Net Profit or Loss	69,213
		32.7%	Skilled Nursing 85.0%
		67.3%	Ancillary Service 15.0%
		99.3%	Current Ratio 1.1
		0.7%	Days to Collect 32.0
		0.0%	Avg Payment Days 7.5
		0.0%	Depreciation Rate 16.2%
		0.7%	Return on Equity -10.8%

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495192 ENVOY OF LAWRENCEVILLE, LLC		Proprietary - Corporation	
ENVOY OF LAWRENCEVILLE, LLC		12/31/2019 365 Days Settled	
LAWRENCEVILLE, VA 23868		CR Beds 77 POS Beds 0	
BRUNSWICK		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	91.6%
Balance Sheet		Income Statement	
Current Assets	31,160,778	Total Charges	7,880,005
Fixed Assets	6,152,332	Contract Allowance	2,500,174
Other Assets	0	Operating Revenue	5,379,831
Total Assets	<u>37,313,110</u>	Operating Expense	5,274,778
Current Liabilities	28,860,880	Operating Margin	105,053
Long Term Liabilities	8,751,120	Other Income	-2,646
Total Equity	-298,890	Other Expense	0
Total Liab. and Equity	<u>37,313,110</u>	Net Profit or Loss	<u>102,407</u>
		31.7%	Skilled Nursing 86.0%
		68.3%	Ancillary Service 14.0%
		98.0%	Current Ratio 1.1
		2.0%	Days to Collect 45.5
		0.0%	Avg Payment Days 9.4
		0.0%	Depreciation Rate 15.0%
		1.9%	Return on Equity -34.3%

495243 ENVOY OF STAUNTON, LLC		Proprietary - Corporation	
ENVOY OF STAUNTON, LLC		12/31/2019 365 Days Settled	
STAUNTON, VA 24402		CR Beds 170 POS Beds 0	
STAUNTON CITY		Key Performance Ind.	
BLUE CROSS (WESTERN PENNSYLVANIA),,		Occupancy Rate	93.0%
Balance Sheet		Income Statement	
Current Assets	61,534,661	Total Charges	14,698,977
Fixed Assets	3,362,529	Contract Allowance	3,745,277
Other Assets	0	Operating Revenue	10,953,700
Total Assets	<u>64,897,190</u>	Operating Expense	11,347,476
Current Liabilities	62,216,330	Operating Margin	-393,776
Long Term Liabilities	6,975,410	Other Income	3,117
Total Equity	-4,294,550	Other Expense	0
Total Liab. and Equity	<u>64,897,190</u>	Net Profit or Loss	<u>(390,659)</u>
		25.5%	Skilled Nursing 90.5%
		74.5%	Ancillary Service 9.5%
		103.6%	Current Ratio 1.0
		-3.6%	Days to Collect 39.7
		0.0%	Avg Payment Days 10.5
		0.0%	Depreciation Rate 21.7%
		-3.6%	Return on Equity 9.1%

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495327 ENVOY OF WESTOVER HILLS				Proprietary - Corporation	
ENVOY OF WESTOVER HILLS		12/31/2019 365 Days Settled			
RICHMOND, VA 23225		CR Beds 174 POS Beds 0			
RICHMOND CITY		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate	86.0%		
Balance Sheet		Income Statement		Length of Stay	180.8
Current Assets	66,112,338	Total Charges	14,811,223	Average Wages	24.11
Fixed Assets	16,045,224	Contract Allowance	4,396,145	29.7%	Skilled Nursing 90.5%
Other Assets	0	Operating Revenue	10,415,078	70.3%	Ancillary Service 9.5%
Total Assets	82,157,562	Operating Expense	13,446,924	129.1%	Current Ratio 1.0
Current Liabilities	66,888,313	Operating Margin	-3,031,846	-29.1%	Days to Collect 41.4
Long Term Liabilities	19,866,597	Other Income	-10,749	-0.1%	Avg Payment Days 7.7
Total Equity	-4,597,348	Other Expense	0	0.0%	Depreciation Rate 13.6%
Total Liab. and Equity	82,157,562	Net Profit or Loss	(3,042,595)	-29.2%	Return on Equity 66.2%
495235 ENVOY OF WILLIAMSBURG, LLC				Proprietary - Corporation	
ENVOY OF WILLIAMSBURG, LLC		12/31/2019 365 Days Settled			
WILLIAMSBURG, VA 23185		CR Beds 130 POS Beds 0			
JAMES CITY		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA),,		Occupancy Rate	85.1%		
Balance Sheet		Income Statement		Length of Stay	154.7
Current Assets	50,912,927	Total Charges	11,391,096	Average Wages	22.33
Fixed Assets	14,049,596	Contract Allowance	3,300,442	29.0%	Skilled Nursing 90.9%
Other Assets	1,050	Operating Revenue	8,090,654	71.0%	Ancillary Service 9.1%
Total Assets	64,963,573	Operating Expense	9,738,427	120.4%	Current Ratio 1.0
Current Liabilities	49,112,939	Operating Margin	-1,647,773	-20.4%	Days to Collect 44.0
Long Term Liabilities	16,816,675	Other Income	2,107	0.0%	Avg Payment Days 7.3
Total Equity	-966,041	Other Expense	0	0.0%	Depreciation Rate 12.4%
Total Liab. and Equity	64,963,573	Net Profit or Loss	(1,645,666)	-20.3%	Return on Equity 170.4%

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495389 ENVOY OF WINCHESTER, LLC		Proprietary - Corporation	
ENVOY OF WINCHESTER, LLC		12/31/2019 365 Days Settled	
WINCHESTER, VA 22603		CR Beds 60 POS Beds 0	
FREDERICK		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	92.2%
		Length of Stay	49.5
		Average Wages	23.71
		20.8% Skilled Nursing	67.5%
		79.2% Ancillary Service	32.5%
		96.9% Current Ratio	1.0
		3.1% Days to Collect	42.2
		0.0% Avg Payment Days	7.9
		0.0% Depreciation Rate	20.5%
		3.2% Return on Equity	-6.6%
<hr/>			
495361 ENVOY OF WOODBRIDGE, LLC		Proprietary - Corporation	
ENVOY OF WOODBRIDGE, LLC		12/31/2019 365 Days Settled	
WOODBRIDGE, VA 22191		CR Beds 120 POS Beds 0	
PRINCE WILLIAM		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.7%
		Length of Stay	172.2
		Average Wages	24.13
		30.9% Skilled Nursing	83.2%
		69.1% Ancillary Service	16.8%
		104.0% Current Ratio	1.0
		-4.0% Days to Collect	44.2
		0.0% Avg Payment Days	8.9
		0.0% Depreciation Rate	15.3%
		-4.0% Return on Equity	15.8%

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495142 EVERGREEN HEALTH AND REHAB		Proprietary - Corporation	
EVERGREEN HEALTH AND REHAB		12/31/2019 365 Days Settled	
WINCHESTER, VA 22601		CR Beds 176 POS Beds 0	
WINCHESTER CITY		Key Performance Ind.	
PALMETTO GBA (VA)		Occupancy Rate	75.7%
Balance Sheet		Income Statement	
Current Assets	1,919,236	Total Charges	16,743,610
Fixed Assets	5,452,995	Contract Allowance	5,192,754
Other Assets	0	Operating Revenue	11,550,856
Total Assets	7,372,231	Operating Expense	11,107,667
Current Liabilities	5,557,355	Operating Margin	443,189
Long Term Liabilities	69,952	Other Income	27,740
Total Equity	1,744,924	Other Expense	0
Total Liab. and Equity	7,372,231	Net Profit or Loss	470,927
		31.0%	Skilled Nursing 72.4%
		69.0%	Ancillary Service 27.6%
		96.2%	Current Ratio 0.3
		3.8%	Days to Collect 45.1
		0.2%	Avg Payment Days 30.8
		0.0%	Depreciation Rate 17.8%
		4.1%	Return on Equity 27.0%

495099 FAIRFAX REHABILITATION AND NURSING CENTER		Proprietary - Corporation	
FAIRFAX REHABILITATION AND NURSING CENTER		12/31/2019 365 Days Settled	
FAIRFAX, VA 22030		CR Beds 200 POS Beds 0	
FAIRFAX CITY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.5%
Balance Sheet		Income Statement	
Current Assets	4,892,447	Total Charges	42,772,918
Fixed Assets	3,745,504	Contract Allowance	16,378,126
Other Assets	2,041,382	Operating Revenue	26,394,792
Total Assets	10,679,333	Operating Expense	25,480,040
Current Liabilities	2,115,285	Operating Margin	914,752
Long Term Liabilities	8,259,451	Other Income	35,150
Total Equity	304,597	Other Expense	0
Total Liab. and Equity	10,679,333	Net Profit or Loss	949,899
		38.3%	Skilled Nursing 59.6%
		61.7%	Ancillary Service 40.4%
		96.5%	Current Ratio 2.3
		3.5%	Days to Collect 44.5
		0.1%	Avg Payment Days 28.9
		0.0%	Depreciation Rate 4.6%
		3.6%	Return on Equity 311.9%

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495363 FAIRMONT CROSSING HEALTH AND REHABILITATION				Nonprofit - Other	
FAIRMONT CROSSING HEALTH AND REHABILITATION		12/31/2019 365 Days Settled			
AMHERST, VA 24521				CR Beds 120	POS Beds 0
AMHERST				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	93.3%
Balance Sheet		Income Statement		Length of Stay	123.0
Current Assets	3,503,257	Total Charges	13,233,839	Average Wages	20.01
Fixed Assets	1,891,627	Contract Allowance	3,696,068	27.9%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	9,537,771	72.1%	Ancillary Service 0.0%
Total Assets	5,394,884	Operating Expense	10,830,552	113.6%	Current Ratio 28.7
Current Liabilities	122,117	Operating Margin	-1,292,781	-13.6%	Days to Collect 130.4
Long Term Liabilities	3,025,989	Other Income	51,062	0.5%	Avg Payment Days 0.0
Total Equity	2,246,778	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	5,394,884	Net Profit or Loss	(1,241,719)	-13.0%	Return on Equity -55.3%
495407 FALLS RUN NURSING AND REHAB CENTER				Proprietary - Corporation	
FALLS RUN NURSING AND REHAB CENTER		12/31/2019 365 Days Settled			
FREDERICKSBURG, VA 22406				CR Beds 90	POS Beds 0
STAFFORD				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.3%
Balance Sheet		Income Statement		Length of Stay	57.6
Current Assets	1,345,751	Total Charges	12,991,801	Average Wages	22.21
Fixed Assets	146,307	Contract Allowance	2,566,812	19.8%	Skilled Nursing 64.9%
Other Assets	12,932,591	Operating Revenue	10,424,989	80.2%	Ancillary Service 35.1%
Total Assets	14,424,649	Operating Expense	9,534,039	91.5%	Current Ratio 1.4
Current Liabilities	930,015	Operating Margin	890,950	8.5%	Days to Collect 46.1
Long Term Liabilities	2,824,369	Other Income	1,449	0.0%	Avg Payment Days 23.4
Total Equity	10,670,265	Other Expense	0	0.0%	Depreciation Rate 243.3%
Total Liab. and Equity	14,424,649	Net Profit or Loss	892,399	8.6%	Return on Equity 8.4%

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495249 FARMVILLE HEALTH & REHAB CENTER				Proprietary - Corporation	
FARMVILLE HEALTH & REHAB CENTER				12/31/2019 365 Days Settled	
FARMVILLE, VA 23901				CR Beds 120 POS Beds 0	
PRINCE EDWARD				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.4%
Balance Sheet				Income Statement	
Current Assets	802,168	Total Charges	10,376,551	Length of Stay	133.0
Fixed Assets	63,982	Contract Allowance	2,121,790	Average Wages	18.95
Other Assets	15,926	Operating Revenue	8,254,761	20.4% Skilled Nursing	81.8%
Total Assets	882,076	Operating Expense	7,846,070	79.6% Ancillary Service	18.2%
Current Liabilities	554,196	Operating Margin	408,691	95.0% Current Ratio	1.4
Long Term Liabilities	65,034	Other Income	5,031	5.0% Days to Collect	32.7
Total Equity	262,846	Other Expense	0	0.1% Avg Payment Days	25.8
Total Liab. and Equity	882,076	Net Profit or Loss	413,722	0.0% Depreciation Rate	1,129.6%
				5.0% Return on Equity	157.4%

495233 FAUQUIER HEALTH REHABILITATION & NURSING CENTER				Proprietary - Corporation	
FAUQUIER HEALTH REHABILITATION & NURSING CENTER				10/31/2019 365 Days Settled	
WARRENTON, VA 20186				CR Beds 113 POS Beds 0	
FAUQUIER				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate	77.9%
Balance Sheet				Income Statement	
Current Assets	813,965	Total Charges	11,142,023	Length of Stay	109.3
Fixed Assets	5,452,342	Contract Allowance	2,669,249	Average Wages	22.49
Other Assets	25,475	Operating Revenue	8,472,774	24.0% Skilled Nursing	81.5%
Total Assets	6,291,782	Operating Expense	8,357,968	76.0% Ancillary Service	18.5%
Current Liabilities	751,174	Operating Margin	114,806	98.6% Current Ratio	1.1
Long Term Liabilities	458,286	Other Income	2,948	1.4% Days to Collect	30.9
Total Equity	5,082,322	Other Expense	0	0.0% Avg Payment Days	11.9
Total Liab. and Equity	6,291,782	Net Profit or Loss	117,754	0.0% Depreciation Rate	0.0%
				1.4% Return on Equity	2.3%

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495383 FRANCIS N SANDERS NURSING HOME, INC				Nonprofit - Other	
FRANCIS N SANDERS NURSING HOME, INC				12/31/2019 365 Days Settled	
GLOUCESTER, VA 23061				CR Beds 99 POS Beds 0	
GLOUCESTER				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.0%	
Balance Sheet		Income Statement		Length of Stay 82.9	
Current Assets	542,932	Total Charges	14,227,656	Average Wages 21.22	
Fixed Assets	10,482,566	Contract Allowance	6,369,438	44.8%	Skilled Nursing 30.3%
Other Assets	0	Operating Revenue	7,858,218	55.2%	Ancillary Service 14.5%
Total Assets	<u>11,025,498</u>	Operating Expense	9,246,971	117.7%	Current Ratio 0.0
Current Liabilities	15,868,727	Operating Margin	-1,388,753	-17.7%	Days to Collect 40.1
Long Term Liabilities	50,000	Other Income	38,018	0.5%	Avg Payment Days 22.1
Total Equity	-4,893,229	Other Expense	0	0.0%	Depreciation Rate 6.4%
Total Liab. and Equity	<u>11,025,498</u>	Net Profit or Loss	<u>(1,373,344)</u>	-17.5%	Return on Equity 28.1%
495207 FRANKLIN HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
FRANKLIN HEALTH AND REHABILITATION CENTER				12/31/2019 365 Days Settled	
ROCKY MOUNT, VA 24151				CR Beds 120 POS Beds 0	
FRANKLIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.9%	
Balance Sheet		Income Statement		Length of Stay 103.9	
Current Assets	1,633,133	Total Charges	13,830,115	Average Wages 20.75	
Fixed Assets	1,585,241	Contract Allowance	4,061,136	29.4%	Skilled Nursing 77.6%
Other Assets	177,640	Operating Revenue	9,768,979	70.6%	Ancillary Service 22.4%
Total Assets	<u>3,396,014</u>	Operating Expense	9,369,624	95.9%	Current Ratio 1.8
Current Liabilities	926,434	Operating Margin	399,355	4.1%	Days to Collect 40.1
Long Term Liabilities	2,399,476	Other Income	186,189	1.9%	Avg Payment Days 17.3
Total Equity	70,104	Other Expense	0	0.0%	Depreciation Rate 5.7%
Total Liab. and Equity	<u>3,396,014</u>	Net Profit or Loss	<u>585,544</u>	6.0%	Return on Equity 835.3%

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495240 FREDERICKSBURG HEALTH AND REHAB				Proprietary - Corporation	
FREDERICKSBURG HEALTH AND REHAB 12/31/2019 365 Days Settled					
FREDERICKSBURG, VA 22407				CR Beds 177 POS Beds 0	
SPOTSYLVANIA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 65.0%	
Balance Sheet		Income Statement		Length of Stay 108.6	
Current Assets	1,487,783	Total Charges	16,702,021	Average Wages 20.43	
Fixed Assets	256,131	Contract Allowance	5,927,550	35.5% Skilled Nursing 68.5%	
Other Assets	0	Operating Revenue	10,774,471	64.5% Ancillary Service 31.5%	
Total Assets	1,743,914	Operating Expense	11,115,569	103.2% Current Ratio 0.5	
Current Liabilities	3,199,807	Operating Margin	-341,098	-3.2% Days to Collect 49.7	
Long Term Liabilities	9,506	Other Income	3,577	0.0% Avg Payment Days 29.4	
Total Equity	-1,465,399	Other Expense	0	0.0% Depreciation Rate 441.7%	
Total Liab. and Equity	1,743,914	Net Profit or Loss	(337,524)	-3.1% Return on Equity 23.0%	

495092 FRIENDSHIP HEALTH AND REHAB CENTER				Nonprofit - Other	
FRIENDSHIP HEALTH AND REHAB CENTER 6/30/2019 365 Days Settled					
ROANOKE, VA 24012				CR Beds 253 POS Beds 0	
ROANOKE CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 91.2%	
Balance Sheet		Income Statement		Length of Stay 115.5	
Current Assets	3,457,957	Total Charges	31,081,840	Average Wages 18.07	
Fixed Assets	4,051,197	Contract Allowance	9,529,427	30.7% Skilled Nursing 75.8%	
Other Assets	31,316,658	Operating Revenue	21,552,413	69.3% Ancillary Service 24.2%	
Total Assets	38,825,812	Operating Expense	22,770,062	105.6% Current Ratio 0.7	
Current Liabilities	4,696,922	Operating Margin	-1,217,649	-5.6% Days to Collect 29.0	
Long Term Liabilities	14,251,808	Other Income	844,162	3.9% Avg Payment Days 26.1	
Total Equity	19,877,082	Other Expense	0	0.0% Depreciation Rate 5.9%	
Total Liab. and Equity	38,825,812	Net Profit or Loss	(356,682)	-1.7% Return on Equity -1.8%	

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495421 FRIENDSHIP HEALTH AND REHAB CENTER - SOUTH				Nonprofit - Other	
FRIENDSHIP HEALTH AND REHAB CENTER - SOUTH		6/30/2019 365 Days Settled			
CAVE SPRING, VA 24018				CR Beds 120 POS Beds 0	
ROANOKE				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate 91.0%	
Balance Sheet		Income Statement		Length of Stay 63.0	
Current Assets	4,724,731	Total Charges	23,258,149	Average Wages 19.81	
Fixed Assets	18,027,098	Contract Allowance	9,889,003	42.5%	Skilled Nursing 60.7%
Other Assets	0	Operating Revenue	13,369,146	57.5%	Ancillary Service 39.3%
Total Assets	<u>22,751,829</u>	Operating Expense	13,910,931	104.1%	Current Ratio 2.6
Current Liabilities	1,806,006	Operating Margin	-541,785	-4.1%	Days to Collect 26.1
Long Term Liabilities	23,131,532	Other Income	139,762	1.0%	Avg Payment Days 31.2
Total Equity	-2,185,709	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	<u>22,751,829</u>	Net Profit or Loss	<u>(402,023)</u>	-3.0%	Return on Equity 18.4%
495388 GAINESVILLE HEALTH AND REHAB CENTER				Proprietary - Corporation	
GAINESVILLE HEALTH AND REHAB CENTER		12/31/2019 365 Days Settled			
GAINESVILLE, VA 20155				CR Beds 120 POS Beds 0	
PRINCE WILLIAM				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.7%	
Balance Sheet		Income Statement		Length of Stay 136.0	
Current Assets	1,894,177	Total Charges	18,975,737	Average Wages 23.46	
Fixed Assets	292,794	Contract Allowance	6,417,504	33.8%	Skilled Nursing 84.2%
Other Assets	16,476,343	Operating Revenue	12,558,233	66.2%	Ancillary Service 15.8%
Total Assets	<u>18,663,314</u>	Operating Expense	12,757,228	101.6%	Current Ratio 1.7
Current Liabilities	1,091,409	Operating Margin	-198,995	-1.6%	Days to Collect 29.6
Long Term Liabilities	17,832,556	Other Income	9,155	0.1%	Avg Payment Days 24.5
Total Equity	-260,651	Other Expense	0	0.0%	Depreciation Rate 590.9%
Total Liab. and Equity	<u>18,663,314</u>	Net Profit or Loss	<u>(189,840)</u>	-1.5%	Return on Equity 72.8%

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495250 GALAX HEALTH AND REHAB				Proprietary - Corporation	
GALAX HEALTH AND REHAB		12/31/2019 365 Days Settled			
GALAX, VA 24333				CR Beds 120 POS Beds 0	
GALAX CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.8%
				Length of Stay	140.4
				Average Wages	16.73
				37.5%	Skilled Nursing 63.6%
				62.5%	Ancillary Service 36.4%
				107.7%	Current Ratio 0.4
				-7.7%	Days to Collect 41.3
				0.0%	Avg Payment Days 32.9
				0.0%	Depreciation Rate 409.1%
				-7.7%	Return on Equity 50.2%

495391 GLENBURNIE REHAB & NURSING CENTER				Proprietary - Corporation	
GLENBURNIE REHAB & NURSING CENTER		12/31/2019 365 Days Settled			
RICHMOND, VA 23226				CR Beds 125 POS Beds 0	
HENRICO				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.2%
				Length of Stay	59.3
				Average Wages	23.73
				38.4%	Skilled Nursing 66.5%
				61.6%	Ancillary Service 33.5%
				110.6%	Current Ratio 3.8
				-10.6%	Days to Collect 40.3
				0.2%	Avg Payment Days 15.4
				0.0%	Depreciation Rate 2,205.4%
				-10.4%	Return on Equity -540.1%

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495057 GOODWIN HOUSE ALEXANDRIA				Nonprofit - Other	
GOODWIN HOUSE ALEXANDRIA		9/30/2019 365 Days Settled			
ALEXANDRIA, VA 22311		CR Beds 408 POS Beds 0			
ALEXANDRIA CITY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		111.9%	
Balance Sheet		Income Statement		Length of Stay	
				616.9	
Current Assets	7,920,351	Total Charges	39,390,281	Average Wages	
				23.33	
Fixed Assets	107,246,889	Contract Allowance	12,099,921	30.7%	
				Skilled Nursing	
Other Assets	94,298,063	Operating Revenue	27,290,360	69.3%	
				Ancillary Service	
Total Assets	209,465,303	Operating Expense	39,960,883	146.4%	
				Current Ratio	
Current Liabilities	84,297,881	Operating Margin	-12,670,523	-46.4%	
				Days to Collect	
Long Term Liabilities	99,685,579	Other Income	13,834,707	50.7%	
				Avg Payment Days	
Total Equity	25,481,843	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	209,465,303	Net Profit or Loss	1,164,184	4.3%	
				Return on Equity	
				4.6%	

495171 GOODWIN HOUSE BAILEY'S CROSSROADS				Nonprofit - Other	
GOODWIN HOUSE BAILEY'S CROSSROADS		9/30/2019 365 Days Settled			
FALLS CHURCH, VA 22041		CR Beds 454 POS Beds 0			
FAIRFAX		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		113.9%	
Balance Sheet		Income Statement		Length of Stay	
				651.1	
Current Assets	6,993,801	Total Charges	60,142,950	Average Wages	
				23.32	
Fixed Assets	110,026,371	Contract Allowance	12,311,753	20.5%	
				Skilled Nursing	
Other Assets	93,507,086	Operating Revenue	47,831,197	79.5%	
				Ancillary Service	
Total Assets	210,527,258	Operating Expense	47,861,912	100.1%	
				Current Ratio	
Current Liabilities	1,659,981	Operating Margin	-30,715	-0.1%	
				Days to Collect	
Long Term Liabilities	187,441,951	Other Income	1,757,021	3.7%	
				Avg Payment Days	
Total Equity	21,425,326	Other Expense	0	0.0%	
				Depreciation Rate	
Total Liab. and Equity	210,527,258	Net Profit or Loss	1,726,306	3.6%	
				Return on Equity	
				8.1%	

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495343 GRACE HEALTH AND REHAB CENTER OF GREENE COUNTY				Proprietary - Corporation	
GRACE HEALTH AND REHAB CENTER OF GREENE COUNTY 12/31/2019 365 Days Settled					
STANARDSVILLE, VA 22973				CR Beds 90 POS Beds 0	
GREENE				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 91.0%	
Balance Sheet		Income Statement		Length of Stay 190.4	
Current Assets	653,237	Total Charges	8,999,475	Average Wages 19.83	
Fixed Assets	540,373	Contract Allowance	1,954,336	21.7%	Skilled Nursing 70.6%
Other Assets	244,003	Operating Revenue	7,045,139	78.3%	Ancillary Service 29.4%
Total Assets	<u>1,437,613</u>	Operating Expense	6,899,011	97.9%	Current Ratio 1.0
Current Liabilities	681,841	Operating Margin	146,128	2.1%	Days to Collect 28.0
Long Term Liabilities	86,112	Other Income	41,950	0.6%	Avg Payment Days 31.4
Total Equity	669,660	Other Expense	0	0.0%	Depreciation Rate 68.0%
Total Liab. and Equity	<u>1,437,613</u>	Net Profit or Loss	<u>188,076</u>	2.7%	Return on Equity 28.1%
<hr/>					
495338 GRACE HEALTHCARE OF ABINGDON				Proprietary - Corporation	
GRACE HEALTHCARE OF ABINGDON 12/31/2019 365 Days Settled					
ABINGDON, VA 24210				CR Beds 119 POS Beds 0	
WASHINGTON				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate 75.6%	
Balance Sheet		Income Statement		Length of Stay 147.8	
Current Assets	716,732	Total Charges	10,627,754	Average Wages 17.20	
Fixed Assets	383,027	Contract Allowance	3,858,174	36.3%	Skilled Nursing 75.4%
Other Assets	-776,514	Operating Revenue	6,769,580	63.7%	Ancillary Service 24.6%
Total Assets	<u>323,245</u>	Operating Expense	7,292,769	107.7%	Current Ratio 0.9
Current Liabilities	807,595	Operating Margin	-523,189	-7.7%	Days to Collect 39.7
Long Term Liabilities	540,413	Other Income	22,386	0.3%	Avg Payment Days 37.3
Total Equity	-1,024,763	Other Expense	0	0.0%	Depreciation Rate 147.0%
Total Liab. and Equity	<u>323,245</u>	Net Profit or Loss	<u>(500,803)</u>	-7.4%	Return on Equity 48.9%

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495331 GRAYSON REHABILITATION AND HEALTH CARE CENTER				Proprietary - Corporation	
GRAYSON REHABILITATION AND HEALTH CARE CENTER 12/31/2019 365 Days Settled					
INDEPENDENCE, VA 24348				CR Beds 120 POS Beds 0	
GRAYSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.6%
Balance Sheet		Income Statement		Length of Stay	187.1
Current Assets	64,164,976	Total Charges	10,855,056	Average Wages	17.54
Fixed Assets	5,423,324	Contract Allowance	2,831,033	26.1% Skilled Nursing	83.1%
Other Assets	168,018	Operating Revenue	8,024,023	73.9% Ancillary Service	16.9%
Total Assets	69,756,318	Operating Expense	7,820,409	97.5% Current Ratio	1.1
Current Liabilities	60,221,557	Operating Margin	203,614	2.5% Days to Collect	37.9
Long Term Liabilities	10,793,274	Other Income	760	0.0% Avg Payment Days	11.0
Total Equity	-1,258,513	Other Expense	0	0.0% Depreciation Rate	13.2%
Total Liab. and Equity	69,756,318	Net Profit or Loss	204,374	2.5% Return on Equity	-16.2%
495330 GREENBRIER REGIONAL MEDICAL CENTER				Proprietary - Corporation	
GREENBRIER REGIONAL MEDICAL CENTER 12/31/2019 365 Days Settled					
CHESAPEAKE, VA 23323				CR Beds 120 POS Beds 0	
CHESAPEAKE CITY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	88.7%
Balance Sheet		Income Statement		Length of Stay	157.3
Current Assets	1,729,045	Total Charges	11,401,696	Average Wages	20.41
Fixed Assets	95,971	Contract Allowance	3,074,748	27.0% Skilled Nursing	76.4%
Other Assets	42,628	Operating Revenue	8,326,948	73.0% Ancillary Service	23.6%
Total Assets	1,867,644	Operating Expense	8,723,407	104.8% Current Ratio	0.8
Current Liabilities	2,255,690	Operating Margin	-396,459	-4.8% Days to Collect	71.1
Long Term Liabilities	130,102	Other Income	23,035	0.3% Avg Payment Days	63.2
Total Equity	-518,148	Other Expense	0	0.0% Depreciation Rate	843.1%
Total Liab. and Equity	1,867,644	Net Profit or Loss	(373,424)	-4.5% Return on Equity	72.1%

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495354 GREENSPRING VILLAGE				Nonprofit - Other	
GREENSPRING VILLAGE		12/31/2019 365 Days Settled			
SPRINGFIELD, VA 22150				CR Beds 136 POS Beds 0	
FAIRFAX				Key Performance Ind.	
BLUE CROSS (MARYLAND)				Occupancy Rate 78.8%	
Balance Sheet		Income Statement		Length of Stay 74.0	
Current Assets	30,636,984	Total Charges	88,741,026	Average Wages 27.83	
Fixed Assets	343,383,765	Contract Allowance	1,909,028	2.2% Skilled Nursing 16.5%	
Other Assets	195,069,979	Operating Revenue	86,831,998	97.8% Ancillary Service 2.1%	
Total Assets	<u>569,090,728</u>	Operating Expense	102,419,565	118.0% Current Ratio 2.6	
Current Liabilities	11,603,148	Operating Margin	-15,587,567	-18.0% Days to Collect 58.2	
Long Term Liabilities	527,864,870	Other Income	34,946,276	40.2% Avg Payment Days 26.3	
Total Equity	<u>29,622,710</u>	Other Expense	0	0.0% Depreciation Rate 4.4%	
Total Liab. and Equity	<u>569,090,728</u>	Net Profit or Loss	19,358,706	22.3% Return on Equity 65.4%	
495199 GREENSVILLE HEALTH AND REHABILITATION CENTER				Proprietary - Other	
GREENSVILLE HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
EMPORIA, VA 23847				CR Beds 65 POS Beds 0	
EMPORIA CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.7%	
Balance Sheet		Income Statement		Length of Stay 105.1	
Current Assets	375,481	Total Charges	9,172,171	Average Wages 22.43	
Fixed Assets	38,049	Contract Allowance	3,842,310	41.9% Skilled Nursing 66.6%	
Other Assets	5,496,279	Operating Revenue	5,329,861	58.1% Ancillary Service 33.4%	
Total Assets	<u>5,909,809</u>	Operating Expense	5,424,549	101.8% Current Ratio 0.1	
Current Liabilities	3,438,326	Operating Margin	-94,688	-1.8% Days to Collect 21.0	
Long Term Liabilities	3	Other Income	10,897	0.2% Avg Payment Days 48.2	
Total Equity	<u>2,471,480</u>	Other Expense	0	0.0% Depreciation Rate 402.1%	
Total Liab. and Equity	<u>5,909,809</u>	Net Profit or Loss	(83,791)	-1.6% Return on Equity -3.4%	

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495202 GRETNA HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
GRETNA HEALTH AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
GRETNA, VA 24557				CR Beds 90 POS Beds 0	
PITTSYLVANIA				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 95.9%	
Balance Sheet		Income Statement		Length of Stay 86.6	
Current Assets	1,918,024	Total Charges	13,293,390	Average Wages 21.79	
Fixed Assets	910,567	Contract Allowance	4,441,458	33.4%	Skilled Nursing 69.0%
Other Assets	111,456	Operating Revenue	8,851,932	66.6%	Ancillary Service 31.0%
Total Assets	<u>2,940,047</u>	Operating Expense	8,070,906	91.2%	Current Ratio 2.7
Current Liabilities	702,785	Operating Margin	781,026	8.8%	Days to Collect 41.0
Long Term Liabilities	1,364,365	Other Income	93,090	1.1%	Avg Payment Days 16.6
Total Equity	872,897	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	<u>2,940,047</u>	Net Profit or Loss	<u>874,116</u>	9.9%	Return on Equity 100.1%
<hr/>					
495266 HANOVER HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
HANOVER HEALTH AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
MECHANICSVILLE, VA 23111				CR Beds 120 POS Beds 0	
HANOVER				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 91.3%	
Balance Sheet		Income Statement		Length of Stay 43.1	
Current Assets	2,705,423	Total Charges	19,028,655	Average Wages 24.26	
Fixed Assets	3,549,965	Contract Allowance	5,771,998	30.3%	Skilled Nursing 57.2%
Other Assets	2,922,454	Operating Revenue	13,256,657	69.7%	Ancillary Service 42.8%
Total Assets	<u>9,177,842</u>	Operating Expense	12,206,248	92.1%	Current Ratio 2.5
Current Liabilities	1,065,454	Operating Margin	1,050,409	7.9%	Days to Collect 50.6
Long Term Liabilities	3,263,362	Other Income	148,892	1.1%	Avg Payment Days 16.5
Total Equity	4,849,026	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	<u>9,177,842</u>	Net Profit or Loss	<u>1,199,299</u>	9.0%	Return on Equity 24.7%

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495395 HARBOR'S EDGE				Nonprofit - Other	
HARBOR'S EDGE		9/30/2019 365 Days Settled			
NORFOLK, VA 23510				CR Beds 240 POS Beds 0	
NORFOLK CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 96.9%	
Balance Sheet		Income Statement		Length of Stay 335.3	
Current Assets	122,867,477	Total Charges	26,425,538	Average Wages 20.99	
Fixed Assets	98,109,050	Contract Allowance	4,513,774	17.1%	Skilled Nursing 6.8%
Other Assets	7,726,473	Operating Revenue	21,911,764	82.9%	Ancillary Service 13.2%
Total Assets	<u>228,703,000</u>	Operating Expense	23,229,262	106.0%	Current Ratio 1.0
Current Liabilities	120,892,708	Operating Margin	-1,317,498	-6.0%	Days to Collect 37.1
Long Term Liabilities	158,327,054	Other Income	2,483,369	11.3%	Avg Payment Days 86.1
Total Equity	<u>-50,516,762</u>	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	<u>228,703,000</u>	Net Profit or Loss	<u>1,165,870</u>	5.3%	Return on Equity -2.3%
495093 HARRISONBURG HLTH & REHAB CNTR				Proprietary - Partnership	
HARRISONBURG HLTH & REHAB CNTR		12/31/2019 365 Days Settled			
HARRISONBURG, VA 22801				CR Beds 180 POS Beds 0	
HARRISONBURG CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 95.4%	
Balance Sheet		Income Statement		Length of Stay 80.8	
Current Assets	3,614,903	Total Charges	23,055,019	Average Wages 22.45	
Fixed Assets	1,394,894	Contract Allowance	8,270,713	35.9%	Skilled Nursing 80.4%
Other Assets	442,387	Operating Revenue	14,784,306	64.1%	Ancillary Service 19.6%
Total Assets	<u>5,452,184</u>	Operating Expense	13,798,435	93.3%	Current Ratio 3.7
Current Liabilities	983,527	Operating Margin	985,871	6.7%	Days to Collect 47.2
Long Term Liabilities	0	Other Income	42,157	0.3%	Avg Payment Days 14.8
Total Equity	<u>4,468,657</u>	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	<u>5,452,184</u>	Net Profit or Loss	<u>1,028,027</u>	7.0%	Return on Equity 23.0%

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495079 HEALTH CARE CENTER LUCY CORR				Nonprofit - Other	
HEALTH CARE CENTER LUCY CORR		6/30/2019 365 Days Settled			
CHESTERFIELD, VA 23832		CR Beds 264 POS Beds 0			
CHESTERFIELD		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		94.5%	
Balance Sheet		Income Statement		Length of Stay 150.3	
Current Assets	14,431,055	Total Charges	32,615,024	Average Wages	19.72
Fixed Assets	38,311,598	Contract Allowance	5,675,789	17.4% Skilled Nursing	62.0%
Other Assets	5,279,568	Operating Revenue	26,939,235	82.6% Ancillary Service	20.8%
Total Assets	58,022,221	Operating Expense	26,159,761	97.1% Current Ratio	3.3
Current Liabilities	4,386,439	Operating Margin	779,474	2.9% Days to Collect	51.0
Long Term Liabilities	52,523,480	Other Income	758,369	2.8% Avg Payment Days	37.5
Total Equity	1,112,302	Other Expense	0	0.0% Depreciation Rate	2.3%
Total Liab. and Equity	58,022,221	Net Profit or Loss	1,537,843	5.7% Return on Equity	138.3%

495077 HEARTLAND HEALTH CARE CENTER - LYNCHBURG				Nonprofit - Other	
HEARTLAND HEALTH CARE CENTER - LYNCHBURG		12/31/2019 365 Days Settled			
LYNCHBURG, VA 24501		CR Beds 118 POS Beds 0			
LYNCHBURG CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.2%	
Balance Sheet		Income Statement		Length of Stay 48.9	
Current Assets	949,232	Total Charges	13,749,342	Average Wages	22.43
Fixed Assets	434,294	Contract Allowance	4,001,033	29.1% Skilled Nursing	73.9%
Other Assets	57,768	Operating Revenue	9,748,309	70.9% Ancillary Service	26.1%
Total Assets	1,441,294	Operating Expense	8,921,268	91.5% Current Ratio	1.6
Current Liabilities	576,733	Operating Margin	827,041	8.5% Days to Collect	35.6
Long Term Liabilities	0	Other Income	13,454	0.1% Avg Payment Days	21.0
Total Equity	864,561	Other Expense	0	0.0% Depreciation Rate	12.1%
Total Liab. and Equity	1,441,294	Net Profit or Loss	840,495	8.6% Return on Equity	97.2%

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495193 HENRICO HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
HENRICO HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
HIGHLAND SPRINGS, VA 23075				CR Beds 120 POS Beds 0	
HENRICO				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	93.3%
				Length of Stay	78.0
				Average Wages	21.15
				34.3% Skilled Nursing	73.3%
				65.7% Ancillary Service	26.7%
				91.7% Current Ratio	2.8
				8.3% Days to Collect	57.5
				1.4% Avg Payment Days	13.5
				0.0% Depreciation Rate	3.4%
				9.8% Return on Equity	72.8%
<hr/>					
495371 HERITAGE HALL-RICH CREEK				Proprietary - Corporation	
HERITAGE HALL-RICH CREEK		12/31/2019 365 Days Settled			
RICH CREEK, VA 24147				CR Beds 120 POS Beds 0	
GILES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.2%
				Length of Stay	167.5
				Average Wages	16.67
				18.8% Skilled Nursing	77.4%
				81.2% Ancillary Service	22.6%
				89.7% Current Ratio	0.8
				10.3% Days to Collect	54.3
				0.0% Avg Payment Days	20.2
				0.0% Depreciation Rate	11.9%
				10.4% Return on Equity	-116.8%

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495242 HERITAGE HALL - BROOKNEAL				Proprietary - Corporation	
HERITAGE HALL - BROOKNEAL		12/31/2019 365 Days Settled			
BROOKNEAL, VA 24528				CR Beds 60	POS Beds 0
CAMPBELL		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.5%
				Length of Stay	151.7
				Average Wages	16.35
				14.4% Skilled Nursing	72.9%
				85.6% Ancillary Service	27.1%
				84.1% Current Ratio	0.8
				15.9% Days to Collect	49.3
				0.0% Avg Payment Days	20.2
				0.0% Depreciation Rate	5.7%
				15.9% Return on Equity	-59.8%

Balance Sheet		Income Statement			
Current Assets	1,116,832	Total Charges	5,916,276		
Fixed Assets	593,550	Contract Allowance	851,414		
Other Assets	9,016	Operating Revenue	5,064,862		
Total Assets	<u>1,719,398</u>	Operating Expense	4,259,947		
Current Liabilities	1,314,920	Operating Margin	804,915		
Long Term Liabilities	1,750,514	Other Income	568		
Total Equity	<u>-1,346,036</u>	Other Expense	0		
Total Liab. and Equity	<u>1,719,398</u>	Net Profit or Loss	<u>805,482</u>		

495323 HERITAGE HALL - LAUREL MEADOWS				Proprietary - Corporation	
HERITAGE HALL - LAUREL MEADOWS		12/31/2019 365 Days Settled			
LAUREL FORK, VA 24352				CR Beds 60	POS Beds 0
CARROLL		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	93.0%
				Length of Stay	130.6
				Average Wages	17.44
				11.9% Skilled Nursing	74.5%
				88.1% Ancillary Service	25.5%
				88.0% Current Ratio	2.4
				12.0% Days to Collect	30.1
				0.0% Avg Payment Days	20.8
				0.0% Depreciation Rate	5.8%
				12.0% Return on Equity	191.4%

Balance Sheet		Income Statement			
Current Assets	771,221	Total Charges	5,790,089		
Fixed Assets	442,978	Contract Allowance	688,454		
Other Assets	1,054,950	Operating Revenue	5,101,635		
Total Assets	<u>2,269,149</u>	Operating Expense	4,489,246		
Current Liabilities	320,934	Operating Margin	612,389		
Long Term Liabilities	1,627,145	Other Income	2,236		
Total Equity	<u>321,070</u>	Other Expense	0		
Total Liab. and Equity	<u>2,269,149</u>	Net Profit or Loss	<u>614,624</u>		

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495301 HERITAGE HALL FRONT ROYAL				Proprietary - Corporation	
HERITAGE HALL FRONT ROYAL		12/31/2019 365 Days Settled			
FRONT ROYAL, VA 22630		CR Beds 60 POS Beds 0			
WARREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay 87.5	
Current Assets	1,533,216	Total Charges	7,345,629	Average Wages	19.67
Fixed Assets	686,412	Contract Allowance	1,523,770	20.7%	Skilled Nursing 75.3%
Other Assets	265,615	Operating Revenue	5,821,859	79.3%	Ancillary Service 24.7%
Total Assets	2,485,243	Operating Expense	5,148,976	88.4%	Current Ratio 43.3
Current Liabilities	35,382	Operating Margin	672,883	11.6%	Days to Collect 37.4
Long Term Liabilities	4,156,687	Other Income	1,109	0.0%	Avg Payment Days 18.9
Total Equity	-1,706,826	Other Expense	0	0.0%	Depreciation Rate 8.1%
Total Liab. and Equity	2,485,243	Net Profit or Loss	673,992	11.6%	Return on Equity -39.5%
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495135 HERITAGE HALL BIG STONE GAP				Proprietary - Corporation	
HERITAGE HALL BIG STONE GAP		12/31/2019 365 Days Settled			
BIG STONE GAP, VA 24219		CR Beds 180 POS Beds 0			
WISE		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		95.4%	
Balance Sheet		Income Statement		Length of Stay 175.1	
Current Assets	3,193,459	Total Charges	17,818,997	Average Wages	14.94
Fixed Assets	566,410	Contract Allowance	4,473,597	25.1%	Skilled Nursing 73.7%
Other Assets	301,684	Operating Revenue	13,345,400	74.9%	Ancillary Service 26.3%
Total Assets	4,061,553	Operating Expense	11,637,317	87.2%	Current Ratio (4.4)
Current Liabilities	-722,905	Operating Margin	1,708,083	12.8%	Days to Collect 50.5
Long Term Liabilities	12,698,835	Other Income	7,133	0.1%	Avg Payment Days 22.5
Total Equity	-7,914,377	Other Expense	0	0.0%	Depreciation Rate 17.2%
Total Liab. and Equity	4,061,553	Net Profit or Loss	1,715,215	12.9%	Return on Equity -21.7%

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495356 HERITAGE HALL BLACKSBURG		Proprietary - Corporation	
HERITAGE HALL BLACKSBURG		12/31/2019 365 Days Settled	
BLACKSBURG, VA 24060		CR Beds 194 POS Beds 0	
MONTGOMERY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	69.4%
Balance Sheet		Income Statement	
Current Assets	3,486,082	Total Charges	15,860,448
Fixed Assets	534,539	Contract Allowance	2,863,623
Other Assets	512,675	Operating Revenue	12,996,825
Total Assets	<u>4,533,296</u>	Operating Expense	<u>11,472,083</u>
Current Liabilities	978,237	Operating Margin	1,524,742
Long Term Liabilities	6,896,539	Other Income	915,428
Total Equity	<u>-3,341,480</u>	Other Expense	0
Total Liab. and Equity	<u>4,533,296</u>	Net Profit or Loss	<u>2,440,170</u>
		18.1%	Skilled Nursing 73.0%
		81.9%	Ancillary Service 27.0%
		88.3%	Current Ratio 3.6
		11.7%	Days to Collect 52.6
		7.0%	Avg Payment Days 22.1
		0.0%	Depreciation Rate 9.8%
		18.8%	Return on Equity -73.0%

495353 HERITAGE HALL BLACKSTONE		Proprietary - Corporation	
HERITAGE HALL BLACKSTONE		12/31/2019 365 Days Settled	
BLACKSTONE, VA 23824		CR Beds 180 POS Beds 0	
NOTTOWAY		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	83.8%
Balance Sheet		Income Statement	
Current Assets	2,947,145	Total Charges	14,538,423
Fixed Assets	400,125	Contract Allowance	2,219,237
Other Assets	285,538	Operating Revenue	12,319,186
Total Assets	<u>3,632,808</u>	Operating Expense	<u>11,317,872</u>
Current Liabilities	1,229,275	Operating Margin	1,001,314
Long Term Liabilities	10,953,593	Other Income	7,065
Total Equity	<u>-8,550,060</u>	Other Expense	0
Total Liab. and Equity	<u>3,632,808</u>	Net Profit or Loss	<u>1,008,379</u>
		15.3%	Skilled Nursing 78.1%
		84.7%	Ancillary Service 21.9%
		91.9%	Current Ratio 2.4
		8.1%	Days to Collect 60.6
		0.1%	Avg Payment Days 18.4
		0.0%	Depreciation Rate 12.9%
		8.2%	Return on Equity -11.8%

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495320 HERITAGE HALL CLINTWOOD		Proprietary - Corporation	
HERITAGE HALL CLINTWOOD		12/31/2019 365 Days Settled	
CLINTWOOD, VA 24228		CR Beds 100 POS Beds 0	
DICKENSON		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	93.1%
		Length of Stay	222.1
		Average Wages	14.39
		26.9% Skilled Nursing	80.3%
		73.1% Ancillary Service	19.7%
		90.3% Current Ratio	23.3
		9.7% Days to Collect	33.7
		0.0% Avg Payment Days	19.0
		0.0% Depreciation Rate	12.1%
		9.8% Return on Equity	-15.2%

Balance Sheet		Income Statement	
Current Assets	1,414,709	Total Charges	8,741,691
Fixed Assets	233,118	Contract Allowance	2,353,778
Other Assets	184,877	Operating Revenue	6,387,913
Total Assets	1,832,704	Operating Expense	5,767,615
Current Liabilities	60,841	Operating Margin	620,298
Long Term Liabilities	5,859,442	Other Income	2,700
Total Equity	-4,087,579	Other Expense	0
Total Liab. and Equity	1,832,704	Net Profit or Loss	622,998

495317 HERITAGE HALL DILLWYN		Proprietary - Corporation	
HERITAGE HALL DILLWYN		12/31/2019 365 Days Settled	
DILLWYN, VA 23936		CR Beds 60 POS Beds 0	
BUCKINGHAM		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	95.6%
		Length of Stay	170.3
		Average Wages	17.77
		18.6% Skilled Nursing	78.1%
		81.4% Ancillary Service	21.9%
		86.5% Current Ratio	3.9
		13.5% Days to Collect	40.1
		0.1% Avg Payment Days	21.9
		0.0% Depreciation Rate	1.3%
		13.6% Return on Equity	84.3%

Balance Sheet		Income Statement	
Current Assets	723,576	Total Charges	5,995,020
Fixed Assets	260,016	Contract Allowance	1,115,669
Other Assets	504	Operating Revenue	4,879,351
Total Assets	984,096	Operating Expense	4,219,653
Current Liabilities	186,251	Operating Margin	659,698
Long Term Liabilities	12,548	Other Income	2,478
Total Equity	785,297	Other Expense	0
Total Liab. and Equity	984,096	Net Profit or Loss	662,174

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495259 HERITAGE HALL GRUNDY				Proprietary - Corporation	
HERITAGE HALL GRUNDY		12/31/2019 365 Days Settled			
GRUNDY, VA 24614		CR Beds 120 POS Beds 0			
BUCHANAN		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	93.5%		
Balance Sheet		Income Statement		Length of Stay	118.7
Current Assets	2,160,925	Total Charges	13,402,160	Average Wages	14.80
Fixed Assets	1,208,012	Contract Allowance	3,737,954	27.9%	Skilled Nursing 67.5%
Other Assets	378,304	Operating Revenue	9,664,206	72.1%	Ancillary Service 32.5%
Total Assets	3,747,241	Operating Expense	8,459,968	87.5%	Current Ratio (1.1)
Current Liabilities	-2,032,091	Operating Margin	1,204,238	12.5%	Days to Collect 42.0
Long Term Liabilities	8,592,258	Other Income	5,106	0.1%	Avg Payment Days 18.8
Total Equity	-2,812,926	Other Expense	0	0.0%	Depreciation Rate 8.0%
Total Liab. and Equity	3,747,241	Net Profit or Loss	1,209,344	12.5%	Return on Equity -43.0%
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495300 HERITAGE HALL KING GEORGE				Proprietary - Corporation	
HERITAGE HALL KING GEORGE		12/31/2019 365 Days Settled			
KING GEORGE, VA 22485		CR Beds 130 POS Beds 0			
KING GEORGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	78.2%		
Balance Sheet		Income Statement		Length of Stay	151.4
Current Assets	1,132,801	Total Charges	12,330,938	Average Wages	21.17
Fixed Assets	856,768	Contract Allowance	3,121,344	25.3%	Skilled Nursing 82.0%
Other Assets	1,329	Operating Revenue	9,209,594	74.7%	Ancillary Service 18.0%
Total Assets	1,990,898	Operating Expense	8,018,163	87.1%	Current Ratio 1.9
Current Liabilities	581,438	Operating Margin	1,191,431	12.9%	Days to Collect 35.4
Long Term Liabilities	0	Other Income	3,184	0.0%	Avg Payment Days 19.7
Total Equity	1,409,460	Other Expense	0	0.0%	Depreciation Rate 1.4%
Total Liab. and Equity	1,990,898	Net Profit or Loss	1,194,612	13.0%	Return on Equity 84.8%

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495261 HERITAGE HALL LEESBURG				Proprietary - Corporation	
HERITAGE HALL LEESBURG		12/31/2019 365 Days Settled			
LEESBURG, VA 20176		CR Beds 164 POS Beds 0			
LOUDOUN		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		88.8%	
Balance Sheet		Income Statement		Length of Stay 118.6	
Current Assets	2,819,008	Total Charges	21,956,793	Average Wages	24.19
Fixed Assets	1,680,865	Contract Allowance	2,977,540	13.6%	Skilled Nursing 76.1%
Other Assets	2,016,974	Operating Revenue	18,979,253	86.4%	Ancillary Service 23.9%
Total Assets	6,516,847	Operating Expense	16,218,030	85.5%	Current Ratio 2.8
Current Liabilities	1,015,528	Operating Margin	2,761,223	14.5%	Days to Collect 26.2
Long Term Liabilities	20,013,093	Other Income	4,255	0.0%	Avg Payment Days 19.6
Total Equity	-14,511,774	Other Expense	0	0.0%	Depreciation Rate 24.4%
Total Liab. and Equity	6,516,847	Net Profit or Loss	2,765,477	14.6%	Return on Equity -19.1%
495321 HERITAGE HALL LEXINGTON				Proprietary - Corporation	
HERITAGE HALL LEXINGTON		12/31/2019 365 Days Settled			
EAST LEXINGTON, VA 24450		CR Beds 60 POS Beds 0			
LEXINGTON CITY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		92.2%	
Balance Sheet		Income Statement		Length of Stay 97.6	
Current Assets	985,752	Total Charges	6,699,640	Average Wages	19.52
Fixed Assets	667,297	Contract Allowance	1,376,365	20.5%	Skilled Nursing 73.0%
Other Assets	12,191	Operating Revenue	5,323,275	79.5%	Ancillary Service 27.0%
Total Assets	1,665,240	Operating Expense	5,112,908	96.0%	Current Ratio 1.1
Current Liabilities	880,940	Operating Margin	210,367	4.0%	Days to Collect 47.5
Long Term Liabilities	1,800,098	Other Income	2,156	0.0%	Avg Payment Days 16.1
Total Equity	-1,015,798	Other Expense	0	0.0%	Depreciation Rate 6.4%
Total Liab. and Equity	1,665,240	Net Profit or Loss	212,523	4.0%	Return on Equity -20.9%

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495277 HERITAGE HALL NASSAWADOX				Proprietary - Corporation	
HERITAGE HALL NASSAWADOX		12/31/2019 365 Days Settled			
NASSAWADOX, VA 23413		CR Beds 145 POS Beds 0			
NORTHAMPTON		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		89.5%	
Balance Sheet		Income Statement		Length of Stay	
				135.3	
Current Assets	2,721,321	Total Charges	12,847,254	Average Wages	
Fixed Assets	829,899	Contract Allowance	2,772,974	18.69	
Other Assets	289,922	Operating Revenue	10,074,280	21.6%	
Total Assets	3,841,142	Operating Expense	10,099,282	78.4%	
Current Liabilities	1,065,032	Operating Margin	-25,002	100.2%	
Long Term Liabilities	4,601,099	Other Income	3,741	-0.2%	
Total Equity	-1,824,989	Other Expense	0	0.0%	
Total Liab. and Equity	3,841,142	Net Profit or Loss	(21,262)	0.0%	
				Days to Collect	
				64.9	
				Avg Payment Days	
				20.2	
				Depreciation Rate	
				6.6%	
				Return on Equity	
				1.2%	

495152 HERITAGE HALL TAZEWELL				Proprietary - Corporation	
HERITAGE HALL TAZEWELL		12/31/2019 365 Days Settled			
TAZEWELL, VA 24651		CR Beds 180 POS Beds 0			
TAZEWELL		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		79.1%	
Balance Sheet		Income Statement		Length of Stay	
				125.2	
Current Assets	2,638,129	Total Charges	16,279,214	Average Wages	
Fixed Assets	1,026,835	Contract Allowance	4,041,532	15.16	
Other Assets	1,251,050	Operating Revenue	12,237,682	24.8%	
Total Assets	4,916,014	Operating Expense	11,227,641	75.2%	
Current Liabilities	749,279	Operating Margin	1,010,041	91.7%	
Long Term Liabilities	11,677,669	Other Income	7,550	8.3%	
Total Equity	-7,510,934	Other Expense	0	0.1%	
Total Liab. and Equity	4,916,014	Net Profit or Loss	1,017,591	0.0%	
				Days to Collect	
				44.0	
				Avg Payment Days	
				18.0	
				Depreciation Rate	
				15.2%	
				Return on Equity	
				-13.5%	

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495234 HERITAGE HALL VIRGINIA BEACH		Proprietary - Corporation	
HERITAGE HALL VIRGINIA BEACH		12/31/2019 365 Days Settled	
VIRGINIA BEACH, VA 23462		CR Beds 90 POS Beds 0	
VIRGINIA BEACH CITY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	95.0%
Balance Sheet		Income Statement	
Current Assets	1,899,755	Total Charges	9,171,945
Fixed Assets	1,169,744	Contract Allowance	1,605,514
Other Assets	13,160	Operating Revenue	7,566,431
Total Assets	<u>3,082,659</u>	Operating Expense	6,952,340
Current Liabilities	4,032,337	Operating Margin	614,091
Long Term Liabilities	2,450,983	Other Income	3,826
Total Equity	<u>-3,400,661</u>	Other Expense	0
Total Liab. and Equity	<u>3,082,659</u>	Net Profit or Loss	<u>617,915</u>
		17.5%	Skilled Nursing 77.1%
		82.5%	Ancillary Service 22.9%
		91.9%	Current Ratio 0.5
		8.1%	Days to Collect 75.0
		0.1%	Avg Payment Days 19.2
		0.0%	Depreciation Rate 5.9%
		8.2%	Return on Equity -18.2%

495350 HERITAGE HALL WISE		Proprietary - Corporation	
HERITAGE HALL WISE		12/31/2019 365 Days Settled	
WISE, VA 24293		CR Beds 97 POS Beds 0	
WISE		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	93.8%
Balance Sheet		Income Statement	
Current Assets	1,499,751	Total Charges	8,955,888
Fixed Assets	352,413	Contract Allowance	1,761,397
Other Assets	179,260	Operating Revenue	7,194,491
Total Assets	<u>2,031,424</u>	Operating Expense	6,164,101
Current Liabilities	606,111	Operating Margin	1,030,390
Long Term Liabilities	3,500,587	Other Income	28,632
Total Equity	<u>-2,075,274</u>	Other Expense	0
Total Liab. and Equity	<u>2,031,424</u>	Net Profit or Loss	<u>1,059,020</u>
		19.7%	Skilled Nursing 78.3%
		80.3%	Ancillary Service 21.7%
		85.7%	Current Ratio 2.5
		14.3%	Days to Collect 47.5
		0.4%	Avg Payment Days 19.5
		0.0%	Depreciation Rate 7.9%
		14.7%	Return on Equity -51.0%

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495333 HIGHLAND RIDGE REHAB CENTER				Proprietary - Corporation	
HIGHLAND RIDGE REHAB CENTER		6/30/2019 181 Days Settled			
DUBLIN, VA 24084		CR Beds 132 POS Beds 0			
PULASKI		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		86.9%	
Balance Sheet		Income Statement		Length of Stay 89.9	
Current Assets	1,801,011	Total Charges	7,300,679	Average Wages	19.46
Fixed Assets	4,141,245	Contract Allowance	1,530,568	21.0%	Skilled Nursing 70.3%
Other Assets	1,815,514	Operating Revenue	5,770,111	79.0%	Ancillary Service 29.7%
Total Assets	<u>7,757,770</u>	Operating Expense	5,805,256	100.6%	Current Ratio (1.5)
Current Liabilities	-1,164,767	Operating Margin	-35,145	-0.6%	Days to Collect 45.3
Long Term Liabilities	7,938,840	Other Income	13,271	0.2%	Avg Payment Days 31.6
Total Equity	983,697	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	<u>7,757,770</u>	Net Profit or Loss	<u>(21,874)</u>	-0.4%	Return on Equity -2.2%
495187 HILLSVILLE HEALTH & REHAB CENTER				Proprietary - Corporation	
HILLSVILLE HEALTH & REHAB CENTER		12/31/2019 365 Days Settled			
HILLSVILLE, VA 24343		CR Beds 60 POS Beds 0			
CARROLL		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		92.7%	
Balance Sheet		Income Statement		Length of Stay 100.0	
Current Assets	602,423	Total Charges	6,614,246	Average Wages	18.02
Fixed Assets	50,584	Contract Allowance	1,459,513	22.1%	Skilled Nursing 67.9%
Other Assets	605,603	Operating Revenue	5,154,733	77.9%	Ancillary Service 32.1%
Total Assets	<u>1,258,610</u>	Operating Expense	4,473,353	86.8%	Current Ratio 1.8
Current Liabilities	342,895	Operating Margin	681,380	13.2%	Days to Collect 41.5
Long Term Liabilities	0	Other Income	1,113	0.0%	Avg Payment Days 28.0
Total Equity	915,715	Other Expense	0	0.0%	Depreciation Rate 778.4%
Total Liab. and Equity	<u>1,258,610</u>	Net Profit or Loss	<u>682,493</u>	13.2%	Return on Equity 74.5%

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495339 HOLLY MANOR NURSING HOME				Proprietary - Corporation	
HOLLY MANOR NURSING HOME		12/31/2019 365 Days Settled			
FARMVILLE, VA 23901		CR Beds 150 POS Beds 0			
PRINCE EDWARD		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		75.8%	
		Length of Stay		74.6	
		Average Wages		19.51	
		22.8%		Skilled Nursing 30.0%	
		77.2%		Ancillary Service 35.8%	
		97.4%		Current Ratio 1.6	
		2.6%		Days to Collect 46.8	
		-1.1%		Avg Payment Days 35.5	
		0.0%		Depreciation Rate 3.0%	
		2.0%		Return on Equity 3.1%	
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495123 HOPEWELL HEALTH CARE CENTER				Proprietary - Corporation	
HOPEWELL HEALTH CARE CENTER		12/31/2019 365 Days Settled			
HOPEWELL, VA 23860		CR Beds 130 POS Beds 0			
HOPEWELL CITY		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		68.4%	
		Length of Stay		132.4	
		Average Wages		23.12	
		24.8%		Skilled Nursing 76.9%	
		75.2%		Ancillary Service 23.1%	
		112.2%		Current Ratio 0.3	
		-12.2%		Days to Collect 40.4	
		0.1%		Avg Payment Days 20.8	
		0.0%		Depreciation Rate 892.7%	
		-12.1%		Return on Equity 68.9%	

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495205 ILIFF NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
ILIFF NURSING AND REHABILITATION CENTER		8/14/2019 226 Days Settled			
DUNN LORING, VA 22027				CR Beds 130 POS Beds 0	
FAIRFAX				Key Performance Ind.	
BLUE CROSS (WESTERN PENNSYLVANIA),,				Occupancy Rate	79.8%
				Length of Stay	100.6
Balance Sheet		Income Statement		Average Wages	25.00
Current Assets	945,466	Total Charges	14,488,444	26.8% Skilled Nursing	64.5%
Fixed Assets	0	Contract Allowance	3,889,492	73.2% Ancillary Service	35.5%
Other Assets	18,798,607	Operating Revenue	10,598,952	83.4% Current Ratio	1.3
Total Assets	19,744,073	Operating Expense	8,842,389	16.6% Days to Collect	18.7
Current Liabilities	705,653	Operating Margin	1,756,563	0.8% Avg Payment Days	14.7
Long Term Liabilities	2,180,430	Other Income	80,143	0.0% Depreciation Rate	0.0%
Total Equity	16,857,990	Other Expense	0	159.1% Return on Equity	100.0%
Total Liab. and Equity	19,744,073	Net Profit or Loss	16,857,990		
<hr/>					
495286 JAMES RIVER CONVALESCENT CENTE				Proprietary - Corporation	
JAMES RIVER CONVALESCENT CENTE		12/31/2019 365 Days Settled			
NEWPORT NEWS, VA 23601				CR Beds 154 POS Beds 0	
NEWPORT NEWS CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.4%
				Length of Stay	244.3
Balance Sheet		Income Statement		Average Wages	17.14
Current Assets	1,511,344	Total Charges	17,012,419	33.0% Skilled Nursing	11.8%
Fixed Assets	1,803,311	Contract Allowance	5,617,710	67.0% Ancillary Service	25.2%
Other Assets	5,228	Operating Revenue	11,394,709	89.6% Current Ratio	1.3
Total Assets	3,319,883	Operating Expense	10,213,684	10.4% Days to Collect	44.1
Current Liabilities	1,186,886	Operating Margin	1,181,025	1.1% Avg Payment Days	38.3
Long Term Liabilities	2	Other Income	123,735	0.0% Depreciation Rate	2.7%
Total Equity	2,132,995	Other Expense	0	11.4% Return on Equity	61.2%
Total Liab. and Equity	3,319,883	Net Profit or Loss	1,304,417		

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495312 JOHNSON CNTR/FALCONS LANDING				Nonprofit - Other	
JOHNSON CNTR/FALCONS LANDING		12/31/2019 365 Days Settled			
STERLING, VA 20165		CR Beds 131 POS Beds 0			
LOUDOUN		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		118.9%	
Balance Sheet		Income Statement		Length of Stay	
				201.6	
Current Assets	7,952,599	Total Charges	31,189,404	Average Wages	
Fixed Assets	65,590,639	Contract Allowance	0	28.80	
Other Assets	17,446,039	Operating Revenue	31,189,404	11.5%	
Total Assets	90,989,277	Operating Expense	30,360,840	5.5%	
Current Liabilities	4,532,101	Operating Margin	828,564	1.8	
Long Term Liabilities	88,961,986	Other Income	5,726,502	20.8	
Total Equity	-2,504,810	Other Expense	0	52.8	
Total Liab. and Equity	90,989,277	Net Profit or Loss	6,555,066	4.5%	
				21.0%	
				-261.7%	
495232 KEMPSVILLE HEALTH & REHAB CENTER				Proprietary - Corporation	
KEMPSVILLE HEALTH & REHAB CENTER		12/31/2019 365 Days Settled			
VIRGINIA BEACH, VA 23464		CR Beds 90 POS Beds 0			
VIRGINIA BEACH CITY		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		92.9%	
Balance Sheet		Income Statement		Length of Stay	
				61.5	
Current Assets	892,277	Total Charges	10,191,322	Average Wages	
Fixed Assets	208,392	Contract Allowance	2,418,989	19.43	
Other Assets	3,954,716	Operating Revenue	7,772,333	71.6%	
Total Assets	5,055,385	Operating Expense	7,920,653	28.4%	
Current Liabilities	404,430	Operating Margin	-148,320	2.2	
Long Term Liabilities	0	Other Income	6,557	40.8	
Total Equity	4,650,955	Other Expense	0	18.6	
Total Liab. and Equity	5,055,385	Net Profit or Loss	(141,763)	373.4%	
				-1.8%	
				-3.0%	

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495034 KENDAL AT LEXINGTON				Nonprofit - Other	
KENDAL AT LEXINGTON		12/31/2019 365 Days Settled			
LEXINGTON, VA 24450		CR Beds 360 POS Beds 0			
LEXINGTON CITY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		68.7%	
Balance Sheet		Income Statement		Length of Stay	
				555.6	
Current Assets	5,255,045	Total Charges	12,833,209	Average Wages	18.63
Fixed Assets	58,801,926	Contract Allowance	527,890	4.1%	Skilled Nursing
Other Assets	42,100,674	Operating Revenue	12,305,319	95.9%	Ancillary Service
Total Assets	<u>106,157,645</u>	Operating Expense	15,627,116	127.0%	Current Ratio
Current Liabilities	46,970,321	Operating Margin	-3,321,797	-27.0%	Days to Collect
Long Term Liabilities	49,030,863	Other Income	7,053,973	57.3%	Avg Payment Days
Total Equity	<u>10,156,461</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>106,157,645</u>	Net Profit or Loss	<u>3,732,176</u>	30.3%	Return on Equity
				36.7%	
<hr/>					
495408 KING'S GRANT RETIREMENT COMMUN				Nonprofit - Other	
KING'S GRANT RETIREMENT COMMUN		12/31/2019 365 Days Settled			
MARTINSVILLE, VA 24112		CR Beds 32 POS Beds 0			
MARTINSVILLE CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.1%	
Balance Sheet		Income Statement		Length of Stay	
				58.8	
Current Assets	2,536,777	Total Charges	4,852,461	Average Wages	17.26
Fixed Assets	11,811,060	Contract Allowance	1,277,542	26.3%	Skilled Nursing
Other Assets	5,403,141	Operating Revenue	3,574,919	73.7%	Ancillary Service
Total Assets	<u>19,750,978</u>	Operating Expense	11,274,737	315.4%	Current Ratio
Current Liabilities	943,392	Operating Margin	-7,699,818	-215.4%	Days to Collect
Long Term Liabilities	21,338,517	Other Income	8,204,924	229.5%	Avg Payment Days
Total Equity	<u>-2,530,931</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>19,750,978</u>	Net Profit or Loss	<u>505,106</u>	14.1%	Return on Equity
				-20.0%	

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495344 KINGS DAUGHTERS COMMUNITY HEALTH & REHAB				Proprietary - Corporation	
KINGS DAUGHTERS COMMUNITY HEALTH & REHAB 12/31/2019 365 Days Settled					
STAUNTON, VA 24401				CR Beds 117 POS Beds 0	
STAUNTON CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.8%
Balance Sheet		Income Statement		Length of Stay	103.0
Current Assets	79,160,147	Total Charges	14,473,205	Average Wages	22.11
Fixed Assets	7,046,250	Contract Allowance	3,412,639	23.6% Skilled Nursing	74.9%
Other Assets	167,012	Operating Revenue	11,060,566	76.4% Ancillary Service	25.1%
Total Assets	86,373,409	Operating Expense	9,988,289	90.3% Current Ratio	1.1
Current Liabilities	74,151,600	Operating Margin	1,072,277	9.7% Days to Collect	36.6
Long Term Liabilities	12,449,606	Other Income	-17,547	-0.2% Avg Payment Days	10.3
Total Equity	-227,797	Other Expense	0	0.0% Depreciation Rate	12.2%
Total Liab. and Equity	86,373,409	Net Profit or Loss	1,054,730	9.5% Return on Equity	-463.0%
495424 LAKE MANASSAS HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
LAKE MANASSAS HEALTH & REHABILITATION CENTER 12/31/2019 365 Days Settled					
GAINESVILLE, VA 20155				CR Beds 120 POS Beds 0	
PRINCE WILLIAM				Key Performance Ind.	
PALMETTO GBA (SC)				Occupancy Rate	97.1%
Balance Sheet		Income Statement		Length of Stay	50.1
Current Assets	4,691,991	Total Charges	24,375,292	Average Wages	25.64
Fixed Assets	18,127,665	Contract Allowance	8,352,863	34.3% Skilled Nursing	66.2%
Other Assets	1,767,482	Operating Revenue	16,022,429	65.7% Ancillary Service	33.8%
Total Assets	24,587,138	Operating Expense	15,274,363	95.3% Current Ratio	2.4
Current Liabilities	1,954,672	Operating Margin	748,066	4.7% Days to Collect	45.3
Long Term Liabilities	15,427,074	Other Income	25,713	0.2% Avg Payment Days	12.3
Total Equity	7,205,392	Other Expense	0	0.0% Depreciation Rate	9.5%
Total Liab. and Equity	24,587,138	Net Profit or Loss	773,776	4.8% Return on Equity	10.7%

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495366 LAKE PRINCE WOODS, INC				Nonprofit - Church	
LAKE PRINCE WOODS, INC		9/30/2019 365 Days Settled			
SUFFOLK, VA 23434				CR Beds 40 POS Beds 0	
SUFFOLK CITY				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 61.8%	
Balance Sheet		Income Statement		Length of Stay 44.6	
Current Assets	660,999	Total Charges	12,043,436	Average Wages 19.71	
Fixed Assets	15,588,059	Contract Allowance	622,110	5.2%	Skilled Nursing 17.9%
Other Assets	2,824,074	Operating Revenue	11,421,326	94.8%	Ancillary Service 15.4%
Total Assets	19,073,132	Operating Expense	12,819,272	112.2%	Current Ratio (0.3)
Current Liabilities	-2,287,693	Operating Margin	-1,397,946	-12.2%	Days to Collect 18.4
Long Term Liabilities	38,093,399	Other Income	989,566	8.7%	Avg Payment Days 27.7
Total Equity	-16,732,574	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	19,073,132	Net Profit or Loss	(408,380)	-3.6%	Return on Equity 2.4%

495403 LAKEWOOD MANOR				Nonprofit - Church	
LAKEWOOD MANOR		12/31/2019 365 Days Settled			
RICHMOND, VA 23238				CR Beds 495 POS Beds 0	
GOOCHLAND				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 93.3%	
Balance Sheet		Income Statement		Length of Stay 316.8	
Current Assets	87,920,597	Total Charges	30,254,616	Average Wages 19.59	
Fixed Assets	88,893,042	Contract Allowance	546,087	1.8%	Skilled Nursing 22.6%
Other Assets	27,831,467	Operating Revenue	29,708,529	98.2%	Ancillary Service 12.4%
Total Assets	204,645,106	Operating Expense	29,346,025	98.8%	Current Ratio 3.6
Current Liabilities	24,519,014	Operating Margin	362,504	1.2%	Days to Collect 46.1
Long Term Liabilities	135,134,950	Other Income	4,496,346	15.1%	Avg Payment Days 57.0
Total Equity	44,991,142	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	204,645,106	Net Profit or Loss	4,858,850	16.4%	Return on Equity 10.8%

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495345 LANCASHIRE CONVALESCENT AND REHABILITATION CENTER				Proprietary - Corporation	
LANCASHIRE CONVALESCENT AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
KILMARNOCK, VA 22482		CR Beds 120 POS Beds 0			
LANCASTER		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		63.5%	
Balance Sheet		Income Statement		Length of Stay 255.2	
Current Assets	836,168	Total Charges	9,525,498	Average Wages	18.22
Fixed Assets	2,184,298	Contract Allowance	3,837,789	40.3% Skilled Nursing	9.2%
Other Assets	3,272,252	Operating Revenue	5,687,709	59.7% Ancillary Service	16.6%
Total Assets	6,292,718	Operating Expense	5,194,776	91.3% Current Ratio	1.9
Current Liabilities	450,683	Operating Margin	492,933	8.7% Days to Collect	50.6
Long Term Liabilities	-1	Other Income	4,655	0.1% Avg Payment Days	29.8
Total Equity	5,842,036	Other Expense	0	0.0% Depreciation Rate	2.7%
Total Liab. and Equity	6,292,718	Net Profit or Loss	497,587	8.7% Return on Equity	8.5%
495352 LEE HEALTH AND REHAB CENTER				Proprietary - Corporation	
LEE HEALTH AND REHAB CENTER		12/31/2019 365 Days Settled			
PENNINGTON GAP, VA 24277		CR Beds 110 POS Beds 0			
LEE		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		95.2%	
Balance Sheet		Income Statement		Length of Stay 142.1	
Current Assets	1,453,895	Total Charges	13,299,468	Average Wages	15.65
Fixed Assets	262,779	Contract Allowance	4,296,589	32.3% Skilled Nursing	75.3%
Other Assets	8,756,279	Operating Revenue	9,002,879	67.7% Ancillary Service	24.7%
Total Assets	10,472,953	Operating Expense	9,040,168	100.4% Current Ratio	2.0
Current Liabilities	716,265	Operating Margin	-37,289	-0.4% Days to Collect	26.7
Long Term Liabilities	9,435,216	Other Income	4,780	0.1% Avg Payment Days	25.8
Total Equity	321,472	Other Expense	0	0.0% Depreciation Rate	290.0%
Total Liab. and Equity	10,472,953	Net Profit or Loss	(32,509)	-0.4% Return on Equity	-10.1%

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495337 LEEWOOD HEALTHCARE CENTER				Proprietary - Corporation	
LEEWOOD HEALTHCARE CENTER		12/31/2019 365 Days Settled			
ANNANDALE, VA 22003		CR Beds 172 POS Beds 0			
FAIRFAX		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		80.5%	
		Length of Stay		139.2	
		Average Wages		21.31	
		24.1% Skilled Nursing		67.2%	
		75.9% Ancillary Service		24.5%	
		94.6% Current Ratio		0.7	
		5.4% Days to Collect		30.8	
		0.2% Avg Payment Days		42.7	
		0.0% Depreciation Rate		257.0%	
		5.6% Return on Equity		53.9%	
<hr/>					
495272 LEXINGTON COURT REHABILITATION & HEALTH CARE CTR				Proprietary - Corporation	
LEXINGTON COURT REHABILITATION & HEALTH CARE CTR		10/31/2019 365 Days Settled			
RICHMOND, VA 23238		12/29/2019 59 Days Settled			
GOOCHLAND		CR Beds 190 POS Beds 0			
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.			
		Occupancy Rate		87.7%	
		Length of Stay		132.8	
		Average Wages		23.48	
		32.4% Skilled Nursing		86.6%	
		67.6% Ancillary Service		13.4%	
		102.5% Current Ratio		8.1	
		-2.5% Days to Collect		41.3	
		-10.9% Avg Payment Days		6.0	
		0.0% Depreciation Rate		0.0%	
		-13.4% Return on Equity		-18.9%	

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495272 LEXINGTON COURT REHABILITATION & HEALTH CARE CTR		Proprietary - Corporation	
LEXINGTON COURT REHABILITATION & HEALTH CARE CTR	10/31/2019 365 Days Settled		
RICHMOND, VA 23238	12/29/2019 59 Days Settled	CR Beds 190	POS Beds 0
GOOCHLAND		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	87.8%
		Length of Stay	137.8
		Average Wages	23.48
		33.0% Skilled Nursing	84.4%
		67.0% Ancillary Service	15.6%
		97.4% Current Ratio	1.5
		2.6% Days to Collect	42.0
		0.1% Avg Payment Days	29.2
		0.0% Depreciation Rate	189.3%
		2.6% Return on Equity	17.9%

Balance Sheet		Income Statement	
Current Assets	1,606,384	Total Charges	22,857,328
Fixed Assets	322,365	Contract Allowance	7,546,695
Other Assets	2,520,916	Operating Revenue	15,310,633
Total Assets	4,449,665	Operating Expense	14,919,018
Current Liabilities	1,044,101	Operating Margin	391,615
Long Term Liabilities	1,176,979	Other Income	8,401
Total Equity	2,228,585	Other Expense	0
Total Liab. and Equity	4,449,665	Net Profit or Loss	400,013

495411 LIBERTY RIDGE HEALTH & REHAB		Proprietary - Corporation	
LIBERTY RIDGE HEALTH & REHAB	12/31/2019 365 Days Settled		
LYNCHBURG, VA 24502		CR Beds 90	POS Beds 0
LYNCHBURG CITY		Key Performance Ind.	
PALMETTO GBA (VA)		Occupancy Rate	83.9%
		Length of Stay	69.6
		Average Wages	19.37
		26.2% Skilled Nursing	63.5%
		73.8% Ancillary Service	36.5%
		94.3% Current Ratio	2.1
		5.7% Days to Collect	37.3
		0.0% Avg Payment Days	19.9
		0.0% Depreciation Rate	257.5%
		5.7% Return on Equity	14.4%

Balance Sheet		Income Statement	
Current Assets	893,777	Total Charges	11,386,499
Fixed Assets	287,078	Contract Allowance	2,985,721
Other Assets	2,608,245	Operating Revenue	8,400,778
Total Assets	3,789,100	Operating Expense	7,922,251
Current Liabilities	432,081	Operating Margin	478,527
Long Term Liabilities	0	Other Income	3,302
Total Equity	3,357,019	Other Expense	0
Total Liab. and Equity	3,789,100	Net Profit or Loss	481,829

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495139 LIFE CARE CENTER OF NEW MARKET				Proprietary - Partnership	
LIFE CARE CENTER OF NEW MARKET		12/31/2019 365 Days Settled			
NEW MARKET, VA 22844		CR Beds 118 POS Beds 0			
SHENANDOAH		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		87.4%	
Balance Sheet		Income Statement		Length of Stay 53.3	
Current Assets	1,597,763	Total Charges	13,631,976	Average Wages	21.37
Fixed Assets	4,280	Contract Allowance	3,887,605	28.5% Skilled Nursing	76.1%
Other Assets	143,248	Operating Revenue	9,744,371	71.5% Ancillary Service	23.9%
Total Assets	1,745,291	Operating Expense	9,958,013	102.2% Current Ratio	2.8
Current Liabilities	564,832	Operating Margin	-213,642	-2.2% Days to Collect	38.5
Long Term Liabilities	288,420	Other Income	34,780	0.4% Avg Payment Days	20.2
Total Equity	892,039	Other Expense	0	0.0% Depreciation Rate	141.8%
Total Liab. and Equity	1,745,291	Net Profit or Loss	(178,862)	-1.8% Return on Equity	-20.1%
495282 LOUISA HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
LOUISA HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
LOUISA, VA 23093		CR Beds 90 POS Beds 0			
LOUISA		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		88.0%	
Balance Sheet		Income Statement		Length of Stay 94.1	
Current Assets	779,214	Total Charges	8,944,777	Average Wages	20.84
Fixed Assets	690,999	Contract Allowance	2,817,942	31.5% Skilled Nursing	83.9%
Other Assets	386,241	Operating Revenue	6,126,835	68.5% Ancillary Service	16.1%
Total Assets	1,856,454	Operating Expense	6,510,599	106.3% Current Ratio	1.4
Current Liabilities	541,593	Operating Margin	-383,764	-6.3% Days to Collect	39.5
Long Term Liabilities	0	Other Income	177,135	2.9% Avg Payment Days	15.3
Total Equity	1,314,861	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	1,856,454	Net Profit or Loss	(206,630)	-3.4% Return on Equity	-15.7%

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495105 LYNCHBURG HLTH & REHAB CNTR				Proprietary - Partnership	
LYNCHBURG HLTH & REHAB CNTR				12/31/2019 365 Days Settled	
LYNCHBURG, VA 24502				CR Beds 180 POS Beds 0	
LYNCHBURG CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 90.4%	
Balance Sheet		Income Statement		Length of Stay 86.5	
Current Assets	3,735,645	Total Charges	20,633,125	Average Wages 20.40	
Fixed Assets	1,603,460	Contract Allowance	6,324,750	30.7% Skilled Nursing 77.0%	
Other Assets	320,668	Operating Revenue	14,308,375	69.3% Ancillary Service 23.0%	
Total Assets	<u>5,659,773</u>	Operating Expense	<u>12,183,475</u>	85.1% Current Ratio 4.6	
Current Liabilities	819,887	Operating Margin	2,124,900	14.9% Days to Collect 47.9	
Long Term Liabilities	0	Other Income	54,889	0.4% Avg Payment Days 12.1	
Total Equity	<u>4,839,886</u>	Other Expense	0	0.0% Depreciation Rate 4.7%	
Total Liab. and Equity	<u>5,659,773</u>	Net Profit or Loss	<u>2,179,789</u>	15.2% Return on Equity 45.0%	
495038 MANASSAS HEALTH AND REHAB CENTER				Proprietary - Corporation	
MANASSAS HEALTH AND REHAB CENTER				12/31/2019 365 Days Settled	
MANASSAS, VA 20109				CR Beds 120 POS Beds 0	
MANASSAS CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 94.2%	
Balance Sheet		Income Statement		Length of Stay 102.9	
Current Assets	2,216,965	Total Charges	19,911,069	Average Wages 23.50	
Fixed Assets	340,298	Contract Allowance	6,504,915	32.7% Skilled Nursing 82.6%	
Other Assets	18,148,123	Operating Revenue	13,406,154	67.3% Ancillary Service 17.4%	
Total Assets	<u>20,705,386</u>	Operating Expense	<u>13,537,406</u>	101.0% Current Ratio 2.0	
Current Liabilities	1,082,773	Operating Margin	-131,252	-1.0% Days to Collect 31.2	
Long Term Liabilities	19,679,780	Other Income	6,044	0.0% Avg Payment Days 28.1	
Total Equity	<u>-57,167</u>	Other Expense	0	0.0% Depreciation Rate 577.8%	
Total Liab. and Equity	<u>20,705,386</u>	Net Profit or Loss	<u>(125,213)</u>	-0.9% Return on Equity 219.0%	

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495011 MANORCARE HEALTH SERVICES-ALEXANDRIA				Nonprofit - Other	
MANORCARE HEALTH SERVICES-ALEXANDRIA		12/31/2019 365 Days Settled			
ALEXANDRIA, VA 22308				CR Beds 96	POS Beds 0
FAIRFAX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.4%
Balance Sheet		Income Statement		Length of Stay	60.6
Current Assets	1,040,165	Total Charges	12,501,440	Average Wages	23.96
Fixed Assets	878,318	Contract Allowance	3,115,056	24.9% Skilled Nursing	76.9%
Other Assets	16,954	Operating Revenue	9,386,384	75.1% Ancillary Service	23.1%
Total Assets	<u>1,935,437</u>	Operating Expense	8,657,792	92.2% Current Ratio	1.7
Current Liabilities	605,987	Operating Margin	728,592	7.8% Days to Collect	40.2
Long Term Liabilities	0	Other Income	8,065	0.1% Avg Payment Days	21.9
Total Equity	<u>1,329,450</u>	Other Expense	0	0.0% Depreciation Rate	10.2%
Total Liab. and Equity	<u>1,935,437</u>	Net Profit or Loss	<u>736,657</u>	7.8% Return on Equity	55.4%
495102 MANORCARE HEALTH SERVICES-ARLINGTON				Nonprofit - Other	
MANORCARE HEALTH SERVICES-ARLINGTON		5/31/2019 365 Days Settled			
ARLINGTON, VA 22204				CR Beds 161	POS Beds 0
ARLINGTON				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate	76.9%
Balance Sheet		Income Statement		Length of Stay	47.7
Current Assets	1,537,886	Total Charges	19,502,234	Average Wages	25.67
Fixed Assets	601,618	Contract Allowance	5,141,688	26.4% Skilled Nursing	74.2%
Other Assets	13,118	Operating Revenue	14,360,546	73.6% Ancillary Service	25.8%
Total Assets	<u>2,152,622</u>	Operating Expense	15,338,409	106.8% Current Ratio	1.2
Current Liabilities	1,231,112	Operating Margin	-977,863	-6.8% Days to Collect	38.6
Long Term Liabilities	0	Other Income	2,882	0.0% Avg Payment Days	24.4
Total Equity	<u>921,510</u>	Other Expense	0	0.0% Depreciation Rate	30.6%
Total Liab. and Equity	<u>2,152,622</u>	Net Profit or Loss	<u>(974,981)</u>	-6.8% Return on Equity	-105.8%

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495217 MANORCARE HEALTH SERVICES-FAIR OAKS				Nonprofit - Other	
MANORCARE HEALTH SERVICES-FAIR OAKS				5/31/2019 365 Days Settled	
FAIRFAX, VA 22033				CR Beds 155 POS Beds 0	
FAIRFAX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.4%
Balance Sheet				Income Statement	
Current Assets	1,751,248	Total Charges	18,612,530	Length of Stay	44.5
Fixed Assets	338,187	Contract Allowance	4,640,989	Average Wages	26.00
Other Assets	-47,039	Operating Revenue	13,971,541	24.9% Skilled Nursing	75.6%
Total Assets	2,042,396	Operating Expense	13,559,476	75.1% Ancillary Service	24.4%
Current Liabilities	1,246,736	Operating Margin	412,065	97.1% Current Ratio	1.4
Long Term Liabilities	0	Other Income	2,302	2.9% Days to Collect	45.6
Total Equity	795,660	Other Expense	0	0.0% Avg Payment Days	27.3
Total Liab. and Equity	2,042,396	Net Profit or Loss	414,367	0.0% Depreciation Rate	73.8%
				3.0% Return on Equity	52.1%

495283 MANORCARE HEALTH SERVICES-IMPERIAL				Nonprofit - Other	
MANORCARE HEALTH SERVICES-IMPERIAL				5/31/2019 365 Days Settled	
RICHMOND, VA 23227				CR Beds 128 POS Beds 0	
HENRICO				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate	77.9%
Balance Sheet				Income Statement	
Current Assets	1,191,750	Total Charges	16,292,794	Length of Stay	55.1
Fixed Assets	377,119	Contract Allowance	4,937,396	Average Wages	24.01
Other Assets	14,230	Operating Revenue	11,355,398	30.3% Skilled Nursing	67.9%
Total Assets	1,583,099	Operating Expense	12,038,013	69.7% Ancillary Service	32.1%
Current Liabilities	694,520	Operating Margin	-682,615	106.0% Current Ratio	1.7
Long Term Liabilities	0	Other Income	9,953	-6.0% Days to Collect	37.1
Total Equity	888,579	Other Expense	0	0.1% Avg Payment Days	19.9
Total Liab. and Equity	1,583,099	Net Profit or Loss	(672,662)	0.0% Depreciation Rate	35.1%
				-5.9% Return on Equity	-75.7%

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495045 MANORCARE HEALTH SERVICES-RICHMOND				Nonprofit - Other	
MANORCARE HEALTH SERVICES-RICHMOND		5/31/2019 365 Days Settled			
RICHMOND, VA 23228				CR Beds 264 POS Beds 0	
HENRICO				Key Performance Ind.	
HIGHMARK MEDICARE SERVICES				Occupancy Rate	70.9%
				Length of Stay	99.4
				Average Wages	22.15
				25.1% Skilled Nursing	72.8%
				74.9% Ancillary Service	21.8%
				107.2% Current Ratio	1.1
				-7.2% Days to Collect	30.3
				0.9% Avg Payment Days	20.8
				0.0% Depreciation Rate	27.5%
				-6.3% Return on Equity	-112.3%

Balance Sheet		Income Statement			
Current Assets	1,197,811	Total Charges	19,901,495		
Fixed Assets	618,530	Contract Allowance	4,995,336		
Other Assets	88,462	Operating Revenue	14,906,159		
Total Assets	1,904,803	Operating Expense	15,976,915		
Current Liabilities	1,068,502	Operating Margin	-1,070,756		
Long Term Liabilities	0	Other Income	131,479		
Total Equity	836,301	Other Expense	0		
Total Liab. and Equity	1,904,803	Net Profit or Loss	(939,277)		

495365 MAPLE GROVE HEALTH CARE CENTER				Nonprofit - Other	
MAPLE GROVE HEALTH CARE CENTER		12/31/2019 365 Days Settled			
LEBANON, VA 24266				CR Beds 60 POS Beds 0	
RUSSELL				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.9%
				Length of Stay	72.9
				Average Wages	21.23
				33.8% Skilled Nursing	47.9%
				66.2% Ancillary Service	52.1%
				91.8% Current Ratio	0.7
				8.2% Days to Collect	41.5
				0.1% Avg Payment Days	41.3
				0.0% Depreciation Rate	49.6%
				8.3% Return on Equity	64.5%

Balance Sheet		Income Statement			
Current Assets	695,332	Total Charges	9,153,100		
Fixed Assets	281,477	Contract Allowance	3,091,499		
Other Assets	0	Operating Revenue	6,061,601		
Total Assets	976,809	Operating Expense	5,564,373		
Current Liabilities	936,917	Operating Margin	497,228		
Long Term Liabilities	-737,353	Other Income	4,261		
Total Equity	777,245	Other Expense	0		
Total Liab. and Equity	976,809	Net Profit or Loss	501,487		

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495143 MARTINSVILLE HEALTH AND REHAB		Proprietary - Corporation	
MARTINSVILLE HEALTH AND REHAB		12/31/2019 365 Days Settled	
MARTINSVILLE, VA 24112		CR Beds 140 POS Beds 0	
MARTINSVILLE CITY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	83.5%
Balance Sheet		Income Statement	
Current Assets	893,422	Total Charges	13,863,390
Fixed Assets	171,448	Contract Allowance	5,490,512
Other Assets	0	Operating Revenue	8,372,878
Total Assets	1,064,870	Operating Expense	9,197,797
Current Liabilities	1,638,733	Operating Margin	-824,919
Long Term Liabilities	0	Other Income	124
Total Equity	-573,863	Other Expense	0
Total Liab. and Equity	1,064,870	Net Profit or Loss	(824,795)
		39.6%	Skilled Nursing 72.2%
		60.4%	Ancillary Service 27.8%
		109.9%	Current Ratio 0.5
		-9.9%	Days to Collect 36.6
		0.0%	Avg Payment Days 33.0
		0.0%	Depreciation Rate 417.8%
		-9.9%	Return on Equity 143.7%

495326 MONROE HEALTH & REHAB CENTER		Proprietary - Corporation	
MONROE HEALTH & REHAB CENTER		12/31/2019 365 Days Settled	
CHARLOTTESVILLE, VA 22901		CR Beds 180 POS Beds 0	
ALBEMARLE		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	79.8%
Balance Sheet		Income Statement	
Current Assets	1,396,194	Total Charges	13,492,219
Fixed Assets	95,494	Contract Allowance	2,930,280
Other Assets	23,604	Operating Revenue	10,561,939
Total Assets	1,515,292	Operating Expense	9,915,144
Current Liabilities	711,794	Operating Margin	646,795
Long Term Liabilities	287,184	Other Income	4,863
Total Equity	516,314	Other Expense	0
Total Liab. and Equity	1,515,292	Net Profit or Loss	651,658
		21.7%	Skilled Nursing 82.4%
		78.3%	Ancillary Service 17.6%
		93.9%	Current Ratio 2.0
		6.1%	Days to Collect 44.5
		0.0%	Avg Payment Days 25.7
		0.0%	Depreciation Rate 700.7%
		6.2%	Return on Equity 126.2%

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495211 MOUNT VERNON HEALTHCARE CENTER				Proprietary - Corporation	
MOUNT VERNON HEALTHCARE CENTER 12/31/2019 365 Days Settled					
ALEXANDRIA, VA 22306				CR Beds 130 POS Beds 0	
FAIRFAX				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 88.7%	
Balance Sheet		Income Statement		Length of Stay 70.2	
Current Assets	1,102,875	Total Charges	20,176,388	Average Wages 26.53	
Fixed Assets	206,812	Contract Allowance	5,293,085	26.2%	Skilled Nursing 33.6%
Other Assets	42,977	Operating Revenue	14,883,303	73.8%	Ancillary Service 33.8%
Total Assets	1,352,664	Operating Expense	12,934,825	86.9%	Current Ratio 1.2
Current Liabilities	932,863	Operating Margin	1,948,478	13.1%	Days to Collect 34.9
Long Term Liabilities	2,196	Other Income	15,191	0.1%	Avg Payment Days 42.8
Total Equity	417,605	Other Expense	0	0.0%	Depreciation Rate 594.7%
Total Liab. and Equity	1,352,664	Net Profit or Loss	1,963,669	13.2%	Return on Equity 470.2%
495340 NEWPORT NEWS NURSING & REHAB				Proprietary - Corporation	
NEWPORT NEWS NURSING & REHAB 12/31/2019 365 Days Settled					
NEWPORT NEWS, VA 23602				CR Beds 102 POS Beds 0	
NEWPORT NEWS CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.3%	
Balance Sheet		Income Statement		Length of Stay 88.9	
Current Assets	63,969,387	Total Charges	10,789,990	Average Wages 20.06	
Fixed Assets	5,077,948	Contract Allowance	3,205,078	29.7%	Skilled Nursing 81.2%
Other Assets	146,450	Operating Revenue	7,584,912	70.3%	Ancillary Service 18.8%
Total Assets	69,193,785	Operating Expense	7,337,508	96.7%	Current Ratio 1.0
Current Liabilities	61,460,936	Operating Margin	247,404	3.3%	Days to Collect 51.7
Long Term Liabilities	9,223,209	Other Income	-9,100	-0.1%	Avg Payment Days 9.3
Total Equity	-1,490,360	Other Expense	0	0.0%	Depreciation Rate 13.4%
Total Liab. and Equity	69,193,785	Net Profit or Loss	238,304	3.1%	Return on Equity -16.0%

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495131 NHC HEALTHCARE, BRISTOL				Proprietary - Partnership	
NHC HEALTHCARE, BRISTOL		12/31/2019 365 Days Settled			
BRISTOL, VA 24201		CR Beds 120 POS Beds 0			
BRISTOL CITY		Key Performance Ind.			
CAHABA		Occupancy Rate		90.9%	
Balance Sheet		Income Statement		Length of Stay	
				49.1	
Current Assets	1,293,527	Total Charges	15,055,969	Average Wages	
Fixed Assets	1,309,471	Contract Allowance	4,490,098	19.08	
Other Assets	-9,980,359	Operating Revenue	10,565,871	29.8%	
Total Assets	<u>-7,377,361</u>	Operating Expense	11,623,730	70.2%	
Current Liabilities	769,811	Operating Margin	-1,057,859	110.0%	
Long Term Liabilities	0	Other Income	5,914	-10.0%	
Total Equity	-8,147,172	Other Expense	0	0.1%	
Total Liab. and Equity	<u>-7,377,361</u>	Net Profit or Loss	<u>(1,051,945)</u>	0.0%	
				Days to Collect	
				32.1	
				Avg Payment Days	
				12.1	
				Depreciation Rate	
				23.3%	
				Return on Equity	
				12.9%	

495210 NORFOLK HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
NORFOLK HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
NORFOLK, VA 23504		CR Beds 180 POS Beds 0			
NORFOLK CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		83.0%	
Balance Sheet		Income Statement		Length of Stay	
				138.4	
Current Assets	2,480,973	Total Charges	19,435,364	Average Wages	
Fixed Assets	2,514,679	Contract Allowance	8,090,105	19.36	
Other Assets	217,400	Operating Revenue	11,345,259	41.6%	
Total Assets	<u>5,213,052</u>	Operating Expense	10,374,655	58.4%	
Current Liabilities	1,448,834	Operating Margin	970,604	91.4%	
Long Term Liabilities	4	Other Income	21,078	8.6%	
Total Equity	3,764,214	Other Expense	0	0.2%	
Total Liab. and Equity	<u>5,213,052</u>	Net Profit or Loss	<u>991,682</u>	0.0%	
				Days to Collect	
				55.1	
				Avg Payment Days	
				15.2	
				Depreciation Rate	
				4.2%	
				Return on Equity	
				26.3%	

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495367 NORTHAMPTON CONVALESCENT AND REHABILITATION CENTER		Proprietary - Corporation	
NORTHAMPTON CONVALESCENT AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
HAMPTON, VA 23666		CR Beds 70 POS Beds 0	
HAMPTON CITY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	96.1%
Balance Sheet		Income Statement	
Current Assets	1,012,922	Total Charges	12,258,772
Fixed Assets	2,447,932	Contract Allowance	5,314,154
Other Assets	4,649	Operating Revenue	6,944,618
Total Assets	3,465,503	Operating Expense	6,089,795
Current Liabilities	581,873	Operating Margin	854,823
Long Term Liabilities	-1	Other Income	17,054
Total Equity	2,883,631	Other Expense	0
Total Liab. and Equity	3,465,503	Net Profit or Loss	871,877
		43.3%	Skilled Nursing 18.1%
		56.7%	Ancillary Service 40.3%
		87.7%	Current Ratio 1.7
		12.3%	Days to Collect 52.4
		0.2%	Avg Payment Days 34.5
		0.0%	Depreciation Rate 3.3%
		12.6%	Return on Equity 30.2%

495412 NOVA HEALTH AND REHAB		Proprietary - Corporation	
NOVA HEALTH AND REHAB		12/31/2019 365 Days Settled	
WEBER CITY, VA 24290		CR Beds 90 POS Beds 0	
SCOTT		Key Performance Ind.	
PALMETTO GBA		Occupancy Rate	94.7%
Balance Sheet		Income Statement	
Current Assets	751,980	Total Charges	8,727,043
Fixed Assets	338,049	Contract Allowance	2,029,241
Other Assets	3,603,255	Operating Revenue	6,697,802
Total Assets	4,693,284	Operating Expense	6,437,929
Current Liabilities	420,854	Operating Margin	259,873
Long Term Liabilities	0	Other Income	7,445
Total Equity	4,272,430	Other Expense	0
Total Liab. and Equity	4,693,284	Net Profit or Loss	267,318
		23.3%	Skilled Nursing 73.8%
		76.7%	Ancillary Service 26.2%
		96.1%	Current Ratio 1.8
		3.9%	Days to Collect 39.3
		0.1%	Avg Payment Days 23.9
		0.0%	Depreciation Rate 131.6%
		4.0%	Return on Equity 6.3%

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495311 OUR LADY OF HOPE HEALTH CENTER				Nonprofit - Church	
OUR LADY OF HOPE HEALTH CENTER				6/30/2019 365 Days Settled	
RICHMOND, VA 23233				CR Beds 164 POS Beds 0	
HENRICO				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	91.6%
Balance Sheet		Income Statement		Length of Stay	214.5
Current Assets	2,436,739	Total Charges	15,447,801	Average Wages	19.53
Fixed Assets	11,737,834	Contract Allowance	3,686,093	23.9% Skilled Nursing	30.9%
Other Assets	4,097,364	Operating Revenue	11,761,708	76.1% Ancillary Service	12.1%
Total Assets	18,271,937	Operating Expense	11,352,173	96.5% Current Ratio	2.1
Current Liabilities	1,141,692	Operating Margin	409,535	3.5% Days to Collect	22.0
Long Term Liabilities	13,214,143	Other Income	98,357	0.8% Avg Payment Days	15.6
Total Equity	3,916,102	Other Expense	0	0.0% Depreciation Rate	4.2%
Total Liab. and Equity	18,271,937	Net Profit or Loss	507,892	4.3% Return on Equity	13.0%
<hr/>					
495357 OUR LADY OF THE VALLEY				Nonprofit - Church	
OUR LADY OF THE VALLEY				6/30/2019 365 Days Settled	
ROANOKE, VA 24016				CR Beds 170 POS Beds 0	
ROANOKE CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	95.0%
Balance Sheet		Income Statement		Length of Stay	233.9
Current Assets	4,253,543	Total Charges	15,444,869	Average Wages	18.21
Fixed Assets	4,894,834	Contract Allowance	3,562,096	23.1% Skilled Nursing	44.9%
Other Assets	4,476,071	Operating Revenue	11,882,773	76.9% Ancillary Service	21.6%
Total Assets	13,624,448	Operating Expense	10,163,621	85.5% Current Ratio	4.7
Current Liabilities	908,007	Operating Margin	1,719,152	14.5% Days to Collect	17.1
Long Term Liabilities	1,848,132	Other Income	262,957	2.2% Avg Payment Days	25.0
Total Equity	10,868,309	Other Expense	0	0.0% Depreciation Rate	5.6%
Total Liab. and Equity	13,624,448	Net Profit or Loss	1,982,109	16.7% Return on Equity	18.2%

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495097 PARHAM HEALTH CARE & REHAB CEN				Proprietary - Partnership	
PARHAM HEALTH CARE & REHAB CEN				12/31/2019 365 Days Settled	
RICHMOND, VA 23228				CR Beds 180 POS Beds 0	
HENRICO				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	93.8%
Balance Sheet				Income Statement	
Current Assets	3,493,089	Total Charges	21,640,248	Length of Stay	106.5
Fixed Assets	1,667,403	Contract Allowance	7,386,143	Average Wages	21.22
Other Assets	519,816	Operating Revenue	14,254,105	34.1% Skilled Nursing	80.5%
Total Assets	5,680,308	Operating Expense	13,048,965	65.9% Ancillary Service	19.5%
Current Liabilities	1,210,464	Operating Margin	1,205,140	91.5% Current Ratio	2.9
Long Term Liabilities	0	Other Income	285,837	8.5% Days to Collect	45.2
Total Equity	4,469,844	Other Expense	0	2.0% Avg Payment Days	13.8
Total Liab. and Equity	5,680,308	Net Profit or Loss	1,490,976	0.0% Depreciation Rate	4.2%
				10.5% Return on Equity	33.4%
495144 PETERSBURG HEALTHCARE CENTER				Proprietary - Corporation	
PETERSBURG HEALTHCARE CENTER				12/31/2019 365 Days Settled	
PETERSBURG, VA 23805				CR Beds 120 POS Beds 0	
PETERSBURG CITY				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	94.1%
Balance Sheet				Income Statement	
Current Assets	1,706,870	Total Charges	11,818,945	Length of Stay	124.5
Fixed Assets	191,119	Contract Allowance	2,435,559	Average Wages	23.00
Other Assets	1,081	Operating Revenue	9,383,386	20.6% Skilled Nursing	74.7%
Total Assets	1,899,070	Operating Expense	8,764,760	79.4% Ancillary Service	25.3%
Current Liabilities	2,002,034	Operating Margin	618,626	93.4% Current Ratio	0.9
Long Term Liabilities	85,420	Other Income	6,369	6.6% Days to Collect	61.1
Total Equity	-188,384	Other Expense	0	0.1% Avg Payment Days	44.0
Total Liab. and Equity	1,899,070	Net Profit or Loss	624,995	0.0% Depreciation Rate	371.8%
				6.7% Return on Equity	-331.8%

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495325 PHEASANT RIDGE NURSING & REHAB CENTER				Proprietary - Corporation	
PHEASANT RIDGE NURSING & REHAB CENTER				12/31/2019 365 Days Settled	
ROANOKE, VA 24014				CR Beds 101 POS Beds 0	
ROANOKE CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.8%	
Balance Sheet		Income Statement		Length of Stay 113.6	
Current Assets	69,729,036	Total Charges	12,118,134	Average Wages 24.22	
Fixed Assets	5,598,829	Contract Allowance	3,569,146	29.5%	Skilled Nursing 77.5%
Other Assets	192,014	Operating Revenue	8,548,988	70.5%	Ancillary Service 22.5%
Total Assets	<u>75,519,879</u>	Operating Expense	9,266,808	108.4%	Current Ratio 1.0
Current Liabilities	68,767,279	Operating Margin	-717,820	-8.4%	Days to Collect 51.7
Long Term Liabilities	11,652,816	Other Income	-13,659	-0.2%	Avg Payment Days 11.0
Total Equity	-4,900,216	Other Expense	0	0.0%	Depreciation Rate 14.7%
Total Liab. and Equity	<u>75,519,879</u>	Net Profit or Loss	<u>(731,479)</u>	-8.6%	Return on Equity 14.9%

495107 PINEY FOREST HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
PINEY FOREST HEALTH AND REHABILITATION CENTER				12/31/2019 365 Days Settled	
DANVILLE, VA 24540				CR Beds 120 POS Beds 0	
DANVILLE CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 93.4%	
Balance Sheet		Income Statement		Length of Stay 141.1	
Current Assets	1,184,258	Total Charges	12,827,215	Average Wages 19.91	
Fixed Assets	1,086,513	Contract Allowance	4,187,460	32.6%	Skilled Nursing 84.1%
Other Assets	189,594	Operating Revenue	8,639,755	67.4%	Ancillary Service 15.9%
Total Assets	<u>2,460,365</u>	Operating Expense	8,439,791	97.7%	Current Ratio 2.1
Current Liabilities	553,538	Operating Margin	199,964	2.3%	Days to Collect 33.3
Long Term Liabilities	1	Other Income	215,781	2.5%	Avg Payment Days 14.8
Total Equity	1,906,826	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	<u>2,460,365</u>	Net Profit or Loss	<u>415,745</u>	4.8%	Return on Equity 21.8%

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495201 PORTSIDE HEALTH & REHAB CENTER				Nonprofit - Other	
PORTSIDE HEALTH & REHAB CENTER		12/31/2019 184 Days Settled			
PORTSMOUTH, VA 23701		6/30/2019 181 Days Settled		CR Beds 132 POS Beds 0	
PORTSMOUTH CITY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		55.2%	
Balance Sheet		Income Statement		Length of Stay	
				98.5	
Current Assets	2,398,065	Total Charges	4,612,219	Average Wages	
Fixed Assets	2,039,084	Contract Allowance	2,029,589	19.75	
Other Assets	0	Operating Revenue	2,582,630	44.0%	
Total Assets	4,437,149	Operating Expense	4,058,440	56.0%	
Current Liabilities	762,034	Operating Margin	-1,475,810	157.1%	
Long Term Liabilities	49,832	Other Income	55,578	-57.1%	
Total Equity	3,625,283	Other Expense	0	2.2%	
Total Liab. and Equity	4,437,149	Net Profit or Loss	(1,420,922)	0.0%	
				Return on Equity	
				-39.2%	

495201 PORTSIDE HEALTH & REHAB CENTER				Proprietary - Corporation	
PORTSIDE HEALTH & REHAB CENTER		12/31/2019 184 Days Settled			
PORTSMOUTH, VA 23701		6/30/2019 181 Days Settled		CR Beds 132 POS Beds 0	
PORTSMOUTH CITY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		61.0%	
Balance Sheet		Income Statement		Length of Stay	
				146.6	
Current Assets	1,908,263	Total Charges	4,470,352	Average Wages	
Fixed Assets	57,534	Contract Allowance	1,149,028	19.75	
Other Assets	23,654	Operating Revenue	3,321,324	25.7%	
Total Assets	1,989,451	Operating Expense	3,359,969	74.3%	
Current Liabilities	446,337	Operating Margin	-38,645	101.2%	
Long Term Liabilities	1,581,386	Other Income	373	-1.2%	
Total Equity	-38,272	Other Expense	0	0.0%	
Total Liab. and Equity	1,989,451	Net Profit or Loss	(38,272)	0.0%	
				Return on Equity	
				100.0%	

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495149 PORTSMOUTH HEALTH AND REHAB		Proprietary - Corporation	
PORTSMOUTH HEALTH AND REHAB		12/31/2019 365 Days Settled	
PORTSMOUTH, VA 23704		CR Beds 120 POS Beds 0	
PORTSMOUTH CITY		Key Performance Ind.	
PALMETTO (CALIFORNIA)		Occupancy Rate	88.1%
Balance Sheet		Income Statement	
Current Assets	2,565,955	Total Charges	13,635,084
Fixed Assets	179,576	Contract Allowance	5,223,692
Other Assets	0	Operating Revenue	8,411,392
Total Assets	<u>2,745,531</u>	Operating Expense	8,914,416
Current Liabilities	3,846,756	Operating Margin	-503,024
Long Term Liabilities	8,672	Other Income	7,695
Total Equity	<u>-1,109,897</u>	Other Expense	0
Total Liab. and Equity	<u>2,745,531</u>	Net Profit or Loss	<u>(495,329)</u>
		38.3%	Skilled Nursing 64.9%
		61.7%	Ancillary Service 35.1%
		106.0%	Current Ratio 0.7
		-6.0%	Days to Collect 110.4
		0.1%	Avg Payment Days 35.1
		0.0%	Depreciation Rate 425.2%
		-5.9%	Return on Equity 44.6%

495179 POTOMAC FALLS HEALTH & REHAB CENTER		Proprietary - Corporation	
POTOMAC FALLS HEALTH & REHAB CENTER		12/31/2019 365 Days Settled	
STERLING, VA 20164		CR Beds 150 POS Beds 0	
LOUDOUN		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	97.4%
Balance Sheet		Income Statement	
Current Assets	3,088,718	Total Charges	28,394,099
Fixed Assets	342,577	Contract Allowance	8,882,932
Other Assets	1,635,404	Operating Revenue	19,511,167
Total Assets	<u>5,066,699</u>	Operating Expense	18,452,386
Current Liabilities	2,814,981	Operating Margin	1,058,781
Long Term Liabilities	2	Other Income	5,329
Total Equity	<u>2,251,716</u>	Other Expense	0
Total Liab. and Equity	<u>5,066,699</u>	Net Profit or Loss	<u>1,064,110</u>
		31.3%	Skilled Nursing 72.7%
		68.7%	Ancillary Service 27.3%
		94.6%	Current Ratio 1.1
		5.4%	Days to Collect 36.9
		0.0%	Avg Payment Days 45.2
		0.0%	Depreciation Rate 317.0%
		5.5%	Return on Equity 47.3%

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495418 PRINCESS ANNE HEALTH & REHABILITATION CENTER				Proprietary - Partnership	
PRINCESS ANNE HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
VIRGINIA BEACH, VA 23456		CR Beds 120 POS Beds 0			
VIRGINIA BEACH CITY		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		94.2%	
Balance Sheet		Income Statement		Length of Stay	
				39.6	
Current Assets	3,157,444	Total Charges	22,690,238	Average Wages	21.67
Fixed Assets	11,997,591	Contract Allowance	8,169,549	36.0%	Skilled Nursing
Other Assets	1,921,705	Operating Revenue	14,520,689	64.0%	Ancillary Service
Total Assets	<u>17,076,740</u>	Operating Expense	14,543,407	100.2%	Current Ratio
Current Liabilities	2,519,188	Operating Margin	-22,718	-0.2%	Days to Collect
Long Term Liabilities	13,478,110	Other Income	11,834	0.1%	Avg Payment Days
Total Equity	<u>1,079,442</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>17,076,740</u>	Net Profit or Loss	<u>(10,884)</u>	-0.1%	Return on Equity
				-1.0%	
495294 PULASKI HLTH & REHAB CNTR				Proprietary - Partnership	
PULASKI HLTH & REHAB CNTR		12/31/2019 365 Days Settled			
PULASKI, VA 24301		CR Beds 102 POS Beds 0			
PULASKI		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		91.3%	
Balance Sheet		Income Statement		Length of Stay	
				59.4	
Current Assets	2,737,882	Total Charges	14,198,923	Average Wages	21.04
Fixed Assets	3,336,364	Contract Allowance	4,566,237	32.2%	Skilled Nursing
Other Assets	301,968	Operating Revenue	9,632,686	67.8%	Ancillary Service
Total Assets	<u>6,376,214</u>	Operating Expense	8,377,094	87.0%	Current Ratio
Current Liabilities	596,061	Operating Margin	1,255,592	13.0%	Days to Collect
Long Term Liabilities	0	Other Income	84,548	0.9%	Avg Payment Days
Total Equity	<u>5,780,153</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>6,376,214</u>	Net Profit or Loss	<u>1,340,130</u>	13.9%	Return on Equity
				23.2%	

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495355 RADFORD HEALTH AND REHAB CENTER				Proprietary - Corporation	
RADFORD HEALTH AND REHAB CENTER 12/31/2019 365 Days Settled					
RADFORD, VA 24141				CR Beds 90 POS Beds 0	
RADFORD				Key Performance Ind.	
CAHABA				Occupancy Rate 88.8%	
Balance Sheet		Income Statement		Length of Stay 60.5	
Current Assets	1,842,460	Total Charges	14,054,741	Average Wages 21.24	
Fixed Assets	190,323	Contract Allowance	4,180,549	29.7%	Skilled Nursing 63.8%
Other Assets	12,737,637	Operating Revenue	9,874,192	70.3%	Ancillary Service 36.2%
Total Assets	<u>14,770,420</u>	Operating Expense	11,084,394	112.3%	Current Ratio 1.3
Current Liabilities	1,419,147	Operating Margin	-1,210,202	-12.3%	Days to Collect 40.3
Long Term Liabilities	14,011,704	Other Income	-8,946	-0.1%	Avg Payment Days 44.8
Total Equity	-660,431	Other Expense	0	0.0%	Depreciation Rate 499.3%
Total Liab. and Equity	<u>14,770,420</u>	Net Profit or Loss	<u>(1,219,149)</u>	-12.3%	Return on Equity 184.6%

495209 RALEIGH COURT HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
RALEIGH COURT HEALTH AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
ROANOKE, VA 24015				CR Beds 120 POS Beds 0	
ROANOKE CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 94.9%	
Balance Sheet		Income Statement		Length of Stay 73.4	
Current Assets	2,656,673	Total Charges	18,209,055	Average Wages 20.41	
Fixed Assets	2,370,369	Contract Allowance	7,004,198	38.5%	Skilled Nursing 72.3%
Other Assets	148,972	Operating Revenue	11,204,857	61.5%	Ancillary Service 27.7%
Total Assets	<u>5,176,014</u>	Operating Expense	10,096,053	90.1%	Current Ratio 2.6
Current Liabilities	1,027,503	Operating Margin	1,108,804	9.9%	Days to Collect 52.5
Long Term Liabilities	2,149,636	Other Income	151,134	1.3%	Avg Payment Days 14.5
Total Equity	1,998,875	Other Expense	0	0.0%	Depreciation Rate 6.3%
Total Liab. and Equity	<u>5,176,014</u>	Net Profit or Loss	<u>1,259,938</u>	11.2%	Return on Equity 63.0%

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495160 RAPPAHANNOCK WESTMINSTER CANTE				Nonprofit - Church	
RAPPAHANNOCK WESTMINSTER CANTE 3/31/2019 365 Days Settled					
IRVINGTON, VA 22480				CR Beds 42 POS Beds 0	
LANCASTER				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 86.0%	
Balance Sheet		Income Statement		Length of Stay 253.5	
Current Assets	2,770,045	Total Charges	15,014,888	Average Wages 19.06	
Fixed Assets	27,956,288	Contract Allowance	1,970,925	13.1%	Skilled Nursing 27.0%
Other Assets	13,669,049	Operating Revenue	13,043,963	86.9%	Ancillary Service 3.3%
Total Assets	44,395,382	Operating Expense	20,104,090	154.1%	Current Ratio 1.0
Current Liabilities	2,833,726	Operating Margin	-7,060,127	-54.1%	Days to Collect 15.1
Long Term Liabilities	47,045,177	Other Income	6,806,573	52.2%	Avg Payment Days 28.2
Total Equity	-5,483,521	Other Expense	0	0.0%	Depreciation Rate 5.0%
Total Liab. and Equity	44,395,382	Net Profit or Loss	(253,652)	-1.9%	Return on Equity 4.6%
<hr/>					
495114 REGENCY CARE OF ARLINGTON, LLC				Proprietary - Corporation	
REGENCY CARE OF ARLINGTON, LLC 12/31/2019 365 Days Settled					
ARLINGTON, VA 22202				CR Beds 240 POS Beds 0	
ARLINGTON				Key Performance Ind.	
Novitas PA				Occupancy Rate 72.0%	
Balance Sheet		Income Statement		Length of Stay 123.7	
Current Assets	4,751,925	Total Charges	36,933,016	Average Wages 22.21	
Fixed Assets	402,670	Contract Allowance	16,746,594	45.3%	Skilled Nursing 70.0%
Other Assets	406,913	Operating Revenue	20,186,422	54.7%	Ancillary Service 30.0%
Total Assets	5,561,508	Operating Expense	16,702,872	82.7%	Current Ratio 1.4
Current Liabilities	3,347,091	Operating Margin	3,483,550	17.3%	Days to Collect 77.9
Long Term Liabilities	83,854	Other Income	68,521	0.3%	Avg Payment Days 55.9
Total Equity	2,130,564	Other Expense	0	0.0%	Depreciation Rate 251.1%
Total Liab. and Equity	5,561,509	Net Profit or Loss	3,552,071	17.6%	Return on Equity 166.7%

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495189 REGENCY HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
REGENCY HEALTH AND REHABILITATION CENTER 12/31/2019 365 Days Settled					
GRAFTON, VA 23692				CR Beds 60 POS Beds 0	
YORK				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 92.2%	
Balance Sheet		Income Statement		Length of Stay 93.5	
Current Assets	840,538	Total Charges	7,833,107	Average Wages 21.40	
Fixed Assets	1,090,985	Contract Allowance	2,625,276	33.5%	Skilled Nursing 76.4%
Other Assets	73,363	Operating Revenue	5,207,831	66.5%	Ancillary Service 23.6%
Total Assets	<u>2,004,886</u>	Operating Expense	5,217,656	100.2%	Current Ratio 1.7
Current Liabilities	490,621	Operating Margin	-9,825	-0.2%	Days to Collect 51.5
Long Term Liabilities	0	Other Income	4,706	0.1%	Avg Payment Days 15.0
Total Equity	<u>1,514,265</u>	Other Expense	0	0.0%	Depreciation Rate 3.3%
Total Liab. and Equity	<u>2,004,886</u>	Net Profit or Loss	<u>(5,121)</u>	-0.1%	Return on Equity -0.3%
495013 RICHFIELD RECOVERY & CARE CENTER				Nonprofit - Other	
RICHFIELD RECOVERY & CARE CENTER 9/30/2019 365 Days Settled					
SALEM, VA 24153				CR Beds 280 POS Beds 0	
SALEM				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate 83.2%	
Balance Sheet		Income Statement		Length of Stay 97.0	
Current Assets	8,159,775	Total Charges	29,267,696	Average Wages 18.08	
Fixed Assets	101,350,945	Contract Allowance	8,308,136	28.4%	Skilled Nursing 75.0%
Other Assets	3,482,586	Operating Revenue	20,959,560	71.6%	Ancillary Service 25.0%
Total Assets	<u>112,993,306</u>	Operating Expense	21,001,040	100.2%	Current Ratio 1.7
Current Liabilities	4,924,551	Operating Margin	-41,480	-0.2%	Days to Collect 57.4
Long Term Liabilities	93,666,918	Other Income	11,596,824	55.3%	Avg Payment Days 59.6
Total Equity	<u>14,401,837</u>	Other Expense	0	0.0%	Depreciation Rate 2.4%
Total Liab. and Equity	<u>112,993,306</u>	Net Profit or Loss	<u>(351,441)</u>	-1.7%	Return on Equity -2.4%

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495134 RIDGECREST MANOR NURSING & REHABILITATION				Proprietary - Corporation	
RIDGECREST MANOR NURSING & REHABILITATION		12/31/2019 365 Days Settled			
DUFFIELD, VA 24244		CR Beds 120 POS Beds 0			
SCOTT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		87.6%	
		Length of Stay		130.5	
		Average Wages		17.60	
		30.2% Skilled Nursing		67.8%	
		69.8% Ancillary Service		32.2%	
		92.9% Current Ratio		2.1	
		7.1% Days to Collect		44.3	
		0.0% Avg Payment Days		23.6	
		0.0% Depreciation Rate		393.7%	
		7.1% Return on Equity		14.1%	
<hr/>					
495085 RIVER VIEW ON THE APPOMATTOX HEALTH & REHAB CENTER				Proprietary - Corporation	
RIVER VIEW ON THE APPOMATTOX HEALTH & REHAB CENTER		12/31/2019 365 Days Settled			
HOPEWELL, VA 23860		CR Beds 124 POS Beds 0			
HOPEWELL CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		91.4%	
		Length of Stay		85.3	
		Average Wages		23.21	
		24.5% Skilled Nursing		74.8%	
		75.5% Ancillary Service		25.2%	
		99.4% Current Ratio		2.1	
		0.6% Days to Collect		35.2	
		-0.2% Avg Payment Days		32.2	
		0.0% Depreciation Rate		253.9%	
		0.4% Return on Equity		4.5%	

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495303 RIVERSIDE CONVALESCENT CNTR WE				Proprietary - Corporation	
RIVERSIDE CONVALESCENT CNTR WE		12/31/2019 365 Days Settled			
WEST POINT, VA 23181		CR Beds 60 POS Beds 0			
KING WILLIAM		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		90.1%	
		Length of Stay		174.6	
		Average Wages		20.11	
		Skilled Nursing		10.0%	
		Ancillary Service		5.8%	
		Current Ratio		17.6	
		Days to Collect		289.9	
		Avg Payment Days		15.1	
		Depreciation Rate		1.4%	
		Return on Equity		-6.3%	
Balance Sheet		Income Statement			
Current Assets	3,867,436	Total Charges	11,938,747		
Fixed Assets	770,032	Contract Allowance	7,088,094	59.4%	
Other Assets	0	Operating Revenue	4,850,653	40.6%	
Total Assets	<u>4,637,468</u>	Operating Expense	5,069,351	104.5%	
Current Liabilities	220,170	Operating Margin	-218,698	-4.5%	
Long Term Liabilities	133,433	Other Income	31,884	0.7%	
Total Equity	<u>4,283,865</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>4,637,468</u>	Net Profit or Loss	<u>(270,323)</u>	-5.6%	
<hr/>					
495295 RIVERSIDE HEALTH & REHAB CNTR				Proprietary - Partnership	
RIVERSIDE HEALTH & REHAB CNTR		12/31/2019 365 Days Settled			
DANVILLE, VA 24540		CR Beds 180 POS Beds 0			
DANVILLE CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.0%	
		Length of Stay		93.4	
		Average Wages		20.01	
		Skilled Nursing		78.9%	
		Ancillary Service		21.1%	
		Current Ratio		3.2	
		Days to Collect		39.8	
		Avg Payment Days		16.2	
		Depreciation Rate		2.8%	
		Return on Equity		25.0%	
Balance Sheet		Income Statement			
Current Assets	3,057,001	Total Charges	20,581,931		
Fixed Assets	1,260,300	Contract Allowance	6,950,018	33.8%	
Other Assets	573,634	Operating Revenue	13,631,913	66.2%	
Total Assets	<u>4,890,935</u>	Operating Expense	12,846,623	94.2%	
Current Liabilities	956,994	Operating Margin	785,290	5.8%	
Long Term Liabilities	0	Other Income	196,744	1.4%	
Total Equity	<u>3,933,941</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>4,890,935</u>	Net Profit or Loss	<u>982,032</u>	7.2%	

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495332 RIVERSIDE HEALTHY LIVING COMMUNITY-SMITHFIELD				Nonprofit - Other	
RIVERSIDE HEALTHY LIVING COMMUNITY-SMITHFIELD		12/31/2019 365 Days Settled			
SMITHFIELD, VA 23430		CR Beds 93 POS Beds 0			
ISLE OF WIGHT		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		92.4%	
		Length of Stay		121.6	
		Average Wages		23.50	
		Skilled Nursing		23.0%	
		Ancillary Service		11.8%	
		Current Ratio		0.0	
		Days to Collect		23.5	
		Avg Payment Days		20.2	
		Depreciation Rate		4.1%	
		Return on Equity		84.4%	
<hr/>					
495308 RIVERSIDE REHABILITATION CENTER AT HAMPTON				Proprietary - Corporation	
RIVERSIDE REHABILITATION CENTER AT HAMPTON		12/31/2019 365 Days Settled			
HAMPTON, VA 23661		CR Beds 130 POS Beds 0			
HAMPTON CITY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		82.8%	
		Length of Stay		132.3	
		Average Wages		20.22	
		Skilled Nursing		11.0%	
		Ancillary Service		7.5%	
		Current Ratio		20.2	
		Days to Collect		419.1	
		Avg Payment Days		17.2	
		Depreciation Rate		1.7%	
		Return on Equity		-9.5%	
<hr/>					
Balance Sheet		Income Statement			
Current Assets	441,594	Total Charges	10,448,789		
Fixed Assets	7,968,181	Contract Allowance	3,917,313	37.5%	
Other Assets	0	Operating Revenue	6,531,476	62.5%	
Total Assets	8,409,775	Operating Expense	7,216,754	110.5%	
Current Liabilities	9,092,861	Operating Margin	-685,278	-10.5%	
Long Term Liabilities	101,149	Other Income	4,185	0.1%	
Total Equity	-784,235	Other Expense	0	0.0%	
Total Liab. and Equity	8,409,775	Net Profit or Loss	(661,832)	-10.1%	

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495118 ROCKY MOUNT HEALTH & REHAB CENTER				Proprietary - Corporation	
ROCKY MOUNT HEALTH & REHAB CENTER		12/31/2019 365 Days Settled			
ROCKY MOUNT, VA 24151				CR Beds 180 POS Beds 0	
FRANKLIN				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 60.3%	
Balance Sheet		Income Statement		Length of Stay 247.7	
Current Assets	805,697	Total Charges	10,622,267	Average Wages 18.92	
Fixed Assets	67,977	Contract Allowance	2,852,844	26.9% Skilled Nursing 85.5%	
Other Assets	46,040	Operating Revenue	7,769,423	73.1% Ancillary Service 14.5%	
Total Assets	919,714	Operating Expense	7,697,373	99.1% Current Ratio 1.6	
Current Liabilities	491,380	Operating Margin	72,050	0.9% Days to Collect 35.0	
Long Term Liabilities	517,527	Other Income	2,646	0.0% Avg Payment Days 23.3	
Total Equity	-89,193	Other Expense	0	0.0% Depreciation Rate 1,409.7%	
Total Liab. and Equity	919,714	Net Profit or Loss	74,696	1.0% Return on Equity -83.7%	

495015 ROMAN EAGLE REHABILITATION AND HEALTH CARE CENTER				Nonprofit - Other	
ROMAN EAGLE REHABILITATION AND HEALTH CARE CENTER		12/31/2019 365 Days Settled			
DANVILLE, VA 24540				CR Beds 312 POS Beds 0	
DANVILLE CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 88.1%	
Balance Sheet		Income Statement		Length of Stay 167.9	
Current Assets	12,252,209	Total Charges	32,358,153	Average Wages 20.45	
Fixed Assets	16,815,666	Contract Allowance	4,590,335	14.2% Skilled Nursing 65.6%	
Other Assets	14,081,112	Operating Revenue	27,767,818	85.8% Ancillary Service 34.4%	
Total Assets	43,148,987	Operating Expense	29,500,377	106.2% Current Ratio 5.4	
Current Liabilities	2,267,310	Operating Margin	-1,732,559	-6.2% Days to Collect 73.8	
Long Term Liabilities	6,875,286	Other Income	1,234,462	4.4% Avg Payment Days 24.2	
Total Equity	34,006,391	Other Expense	0	0.0% Depreciation Rate 3.9%	
Total Liab. and Equity	43,148,987	Net Profit or Loss	(498,097)	-1.8% Return on Equity -1.5%	

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495140 ROSE HILL HEALTH AND REHAB				Proprietary - Corporation	
ROSE HILL HEALTH AND REHAB		12/31/2019 365 Days Settled			
BERRYVILLE, VA 22611		CR Beds 120 POS Beds 0			
CLARKE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		96.1%	
Balance Sheet		Income Statement		Length of Stay	
				128.3	
Current Assets	2,059,124	Total Charges	15,883,866	Average Wages	
Fixed Assets	172,440	Contract Allowance	4,304,286	21.68	
Other Assets	0	Operating Revenue	11,579,580	27.1%	
Total Assets	<u>2,231,564</u>	Operating Expense	<u>9,358,840</u>	72.9%	
Current Liabilities	-3,231,905	Operating Margin	2,220,740	80.8%	
Long Term Liabilities	0	Other Income	1,898	19.2%	
Total Equity	<u>5,463,469</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,231,564</u>	Net Profit or Loss	<u>2,222,636</u>	0.0%	
				435.0%	
				Return on Equity	
				40.7%	

495087 SALEM HEALTH & REHABILITATION				Proprietary - Partnership	
SALEM HEALTH & REHABILITATION		12/31/2019 365 Days Settled			
SALEM, VA 24153		CR Beds 240 POS Beds 0			
SALEM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		89.6%	
Balance Sheet		Income Statement		Length of Stay	
				130.0	
Current Assets	4,231,635	Total Charges	22,910,424	Average Wages	
Fixed Assets	1,617,826	Contract Allowance	6,097,838	21.34	
Other Assets	347,368	Operating Revenue	16,812,586	26.6%	
Total Assets	<u>6,196,829</u>	Operating Expense	<u>14,509,793</u>	73.4%	
Current Liabilities	1,349,337	Operating Margin	2,302,793	86.3%	
Long Term Liabilities	2	Other Income	319,152	13.7%	
Total Equity	<u>4,847,490</u>	Other Expense	0	1.9%	
Total Liab. and Equity	<u>6,196,829</u>	Net Profit or Loss	<u>2,621,945</u>	0.0%	
				3.3%	
				Return on Equity	
				54.1%	

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495324 SEASIDE HHC @ ATLANTIC SHORE		Proprietary - Corporation	
SEASIDE HHC @ ATLANTIC SHORE		12/31/2019 365 Days Settled	
VIRGINIA BEACH, VA 23454		CR Beds 50 POS Beds 0	
VIRGINIA BEACH CITY		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	75.6%
Balance Sheet		Income Statement	
Current Assets	-51,116,814	Total Charges	31,511,659
Fixed Assets	59,629,376	Contract Allowance	3,172,370
Other Assets	882,562	Operating Revenue	28,339,289
Total Assets	9,395,124	Operating Expense	32,982,735
Current Liabilities	-51,585,551	Operating Margin	-4,643,446
Long Term Liabilities	73,698,082	Other Income	3,146,884
Total Equity	-12,717,407	Other Expense	0
Total Liab. and Equity	9,395,124	Net Profit or Loss	(1,496,562)
		10.1%	Skilled Nursing 32.1%
		89.9%	Ancillary Service 13.0%
		116.4%	Current Ratio 1.0
		-16.4%	Days to Collect 19.5
		11.1%	Avg Payment Days 31.1
		0.0%	Depreciation Rate 2.6%
		-5.3%	Return on Equity 11.8%

495379 SENTARA MEADOWVIEW TERRACE		Nonprofit - Other	
SENTARA MEADOWVIEW TERRACE		12/31/2019 365 Days Settled	
CLARKSVILLE, VA 23927		CR Beds 168 POS Beds 0	
MECKLENBURG		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	71.9%
Balance Sheet		Income Statement	
Current Assets	1,037,389	Total Charges	17,183,102
Fixed Assets	11,739,219	Contract Allowance	7,228,183
Other Assets	26	Operating Revenue	9,954,919
Total Assets	12,776,634	Operating Expense	11,700,474
Current Liabilities	851,300	Operating Margin	-1,745,555
Long Term Liabilities	610,010	Other Income	316,405
Total Equity	11,315,324	Other Expense	0
Total Liab. and Equity	12,776,634	Net Profit or Loss	(1,429,150)
		42.1%	Skilled Nursing 61.1%
		57.9%	Ancillary Service 38.9%
		117.5%	Current Ratio 1.2
		-17.5%	Days to Collect 32.8
		3.2%	Avg Payment Days 20.8
		0.0%	Depreciation Rate 4.3%
		-14.4%	Return on Equity -12.6%

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495392 SENTARA NURSING AND REHAB CENTER-WINDERMERE		Nonprofit - Other	
SENTARA NURSING AND REHAB CENTER- WINDERMERE 12/31/2019 365 Days Settled			
VIRGINIA BEACH, VA 23454		CR Beds 90 POS Beds 0	
VIRGINIA BEACH CITY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	81.2%
Balance Sheet		Income Statement	
Current Assets	846,375	Total Charges	13,599,378
Fixed Assets	2,556,442	Contract Allowance	6,614,241
Other Assets	745,656	Operating Revenue	6,985,137
Total Assets	4,148,473	Operating Expense	8,024,896
Current Liabilities	481,520	Operating Margin	-1,039,759
Long Term Liabilities	94,453	Other Income	57,821
Total Equity	3,572,500	Other Expense	0
Total Liab. and Equity	4,148,473	Net Profit or Loss	(981,938)
		48.6%	Skilled Nursing 63.0%
		51.4%	Ancillary Service 37.0%
		114.9%	Current Ratio 1.8
		-14.9%	Days to Collect 66.5
		0.8%	Avg Payment Days 6.4
		0.0%	Depreciation Rate 3.1%
		-14.1%	Return on Equity -27.5%

495287 SENTARA NURSING CENTER HAMPTON		Nonprofit - Other	
SENTARA NURSING CENTER HAMPTON 12/31/2019 365 Days Settled			
HAMPTON, VA 23666		CR Beds 86 POS Beds 0	
HAMPTON CITY		Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate	76.1%
Balance Sheet		Income Statement	
Current Assets	-3,885,886	Total Charges	13,881,955
Fixed Assets	2,589,012	Contract Allowance	7,164,341
Other Assets	54,466	Operating Revenue	6,717,614
Total Assets	-1,242,408	Operating Expense	8,533,846
Current Liabilities	524,880	Operating Margin	-1,816,232
Long Term Liabilities	61,511	Other Income	53,686
Total Equity	-1,828,799	Other Expense	0
Total Liab. and Equity	-1,242,408	Net Profit or Loss	(1,762,546)
		51.6%	Skilled Nursing 55.0%
		48.4%	Ancillary Service 45.0%
		127.0%	Current Ratio (7.4)
		-27.0%	Days to Collect 75.1
		0.8%	Avg Payment Days 4.3
		0.0%	Depreciation Rate 3.9%
		-26.2%	Return on Equity 96.4%

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495270 SENTARA NURSING CENTER VA BEAC				Nonprofit - Other	
SENTARA NURSING CENTER VA BEAC				12/31/2019 365 Days Settled	
VIRGINIA BEACH, VA 23452				CR Beds 116 POS Beds 0	
VIRGINIA BEACH CITY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.7%	
Balance Sheet		Income Statement		Length of Stay 51.5	
Current Assets	1,109,781	Total Charges	14,862,974	Average Wages 21.86	
Fixed Assets	3,179,735	Contract Allowance	7,563,918	50.9%	Skilled Nursing 62.2%
Other Assets	48,805	Operating Revenue	7,299,056	49.1%	Ancillary Service 37.8%
Total Assets	4,338,321	Operating Expense	9,527,322	130.5%	Current Ratio 2.6
Current Liabilities	424,041	Operating Margin	-2,228,266	-30.5%	Days to Collect 65.7
Long Term Liabilities	113,828	Other Income	238,062	3.3%	Avg Payment Days 3.7
Total Equity	3,800,452	Other Expense	0	0.0%	Depreciation Rate 3.5%
Total Liab. and Equity	4,338,321	Net Profit or Loss	(1,990,204)	-27.3%	Return on Equity -52.4%

495215 SENTARA REHABILITATION & CARE RESIDENCE-CHESAPEAKE				Nonprofit - Other	
SENTARA REHABILITATION & CARE RESIDENCE-CHESAPEAKE				12/31/2019 365 Days Settled	
CHESAPEAKE, VA 23320				CR Beds 120 POS Beds 0	
CHESAPEAKE CITY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 83.6%	
Balance Sheet		Income Statement		Length of Stay 44.2	
Current Assets	-13,864,468	Total Charges	16,454,794	Average Wages 21.97	
Fixed Assets	16,508,203	Contract Allowance	7,037,110	42.8%	Skilled Nursing 60.8%
Other Assets	0	Operating Revenue	9,417,684	57.2%	Ancillary Service 39.2%
Total Assets	2,643,735	Operating Expense	11,961,689	127.0%	Current Ratio (38.9)
Current Liabilities	356,383	Operating Margin	-2,544,005	-27.0%	Days to Collect 77.3
Long Term Liabilities	147,319	Other Income	57,670	0.6%	Avg Payment Days 2.9
Total Equity	2,140,033	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	2,643,735	Net Profit or Loss	(2,486,335)	-26.4%	Return on Equity -116.2%

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495372 SENTARA WOODVIEW				Nonprofit - Other	
SENTARA WOODVIEW		12/31/2019 365 Days Settled			
SOUTH BOSTON, VA 24592		CR Beds 216 POS Beds 0			
HALIFAX		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		95.9%	
Balance Sheet		Income Statement		Length of Stay 211.8	
Current Assets	2,340,429	Total Charges	27,312,224	Average Wages 17.71	
Fixed Assets	9,326,816	Contract Allowance	11,491,657	42.1%	Skilled Nursing 64.3%
Other Assets	58,029	Operating Revenue	15,820,567	57.9%	Ancillary Service 35.7%
Total Assets	<u>11,725,274</u>	Operating Expense	16,342,496	103.3%	Current Ratio 2.5
Current Liabilities	943,520	Operating Margin	-521,929	-3.3%	Days to Collect 49.6
Long Term Liabilities	252,285	Other Income	57,533	0.4%	Avg Payment Days 13.6
Total Equity	<u>10,529,469</u>	Other Expense	0	0.0%	Depreciation Rate 6.0%
Total Liab. and Equity	<u>11,725,274</u>	Net Profit or Loss	<u>(464,396)</u>	-2.9%	Return on Equity -4.4%
495262 SHENANDOAH NURSING HOME				Proprietary - Corporation	
SHENANDOAH NURSING HOME		12/31/2019 365 Days Settled			
FISHERSVILLE, VA 22939		CR Beds 84 POS Beds 0			
AUGUSTA		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		93.9%	
Balance Sheet		Income Statement		Length of Stay 107.0	
Current Assets	474,120	Total Charges	9,397,523	Average Wages 19.37	
Fixed Assets	91,640	Contract Allowance	1,545,918	16.5%	Skilled Nursing 53.6%
Other Assets	4,353,547	Operating Revenue	7,851,605	83.5%	Ancillary Service 28.9%
Total Assets	<u>4,919,307</u>	Operating Expense	6,724,587	85.6%	Current Ratio 1.8
Current Liabilities	267,290	Operating Margin	1,127,018	14.4%	Days to Collect 21.4
Long Term Liabilities	0	Other Income	22,691	0.3%	Avg Payment Days 14.4
Total Equity	<u>4,652,017</u>	Other Expense	0	0.0%	Depreciation Rate 724.9%
Total Liab. and Equity	<u>4,919,307</u>	Net Profit or Loss	<u>1,149,709</u>	14.6%	Return on Equity 24.7%

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495168 SHENANDOAH VALLEY HEALTH AND REHAB		Proprietary - Corporation	
SHENANDOAH VALLEY HEALTH AND REHAB		12/31/2019 365 Days Settled	
BUENA VISTA, VA 24416		CR Beds 93 POS Beds 0	
BUENA VISTA CITY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	85.7%
Balance Sheet		Income Statement	
Current Assets	638,715	Total Charges	11,854,319
Fixed Assets	181,048	Contract Allowance	4,297,201
Other Assets	0	Operating Revenue	7,557,118
Total Assets	819,763	Operating Expense	7,046,602
Current Liabilities	-697,858	Operating Margin	510,516
Long Term Liabilities	0	Other Income	26,057
Total Equity	1,517,621	Other Expense	0
Total Liab. and Equity	819,763	Net Profit or Loss	536,571
		36.3%	Skilled Nursing
		63.7%	Ancillary Service
		93.2%	Current Ratio
		6.8%	Days to Collect
		0.3%	Avg Payment Days
		0.0%	Depreciation Rate
		7.1%	Return on Equity

495165 SHENANDOAH VLY WESTMINSTER-CANTERBURY		Nonprofit - Other	
SHENANDOAH VLY WESTMINSTER-CANTERBURY		12/31/2019 365 Days Settled	
WINCHESTER, VA 22603		CR Beds 51 POS Beds 0	
FREDERICK		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	94.6%
Balance Sheet		Income Statement	
Current Assets	6,845,048	Total Charges	6,864,028
Fixed Assets	67,917,877	Contract Allowance	5,818,154
Other Assets	39,419,375	Operating Revenue	1,045,874
Total Assets	114,182,300	Operating Expense	26,106,652
Current Liabilities	62,558,081	Operating Margin	-25,060,778
Long Term Liabilities	34,044,797	Other Income	25,352,561
Total Equity	17,579,422	Other Expense	0
Total Liab. and Equity	114,182,300	Net Profit or Loss	3,887,001
		84.8%	Skilled Nursing
		15.2%	Ancillary Service
		2,496.2%	Current Ratio
		-	Days to Collect
		2,396.2%	Avg Payment Days
		2,424.1%	Depreciation Rate
		0.0%	Return on Equity
		371.7%	

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495334 SHORE HEALTH & REHAB CENTER				Proprietary - Corporation	
SHORE HEALTH & REHAB CENTER		12/31/2019 365 Days Settled			
PARKSLEY, VA 23421		CR Beds 136 POS Beds 0			
ACCOMACK		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		71.4%	
Balance Sheet		Income Statement		Length of Stay 118.5	
Current Assets	1,104,796	Total Charges	9,329,683	Average Wages	18.48
Fixed Assets	65,284	Contract Allowance	1,112,008	11.9% Skilled Nursing	75.7%
Other Assets	217,467	Operating Revenue	8,217,675	88.1% Ancillary Service	24.3%
Total Assets	1,387,547	Operating Expense	7,646,871	93.1% Current Ratio	2.9
Current Liabilities	379,877	Operating Margin	570,804	6.9% Days to Collect	46.7
Long Term Liabilities	0	Other Income	12,263	0.1% Avg Payment Days	18.1
Total Equity	1,007,670	Other Expense	0	0.0% Depreciation Rate	1,031.8%
Total Liab. and Equity	1,387,547	Net Profit or Loss	583,067	7.1% Return on Equity	57.9%

495068 SIGNATURE HEALTHCARE OF NORFOLK				Proprietary - Partnership	
SIGNATURE HEALTHCARE OF NORFOLK		12/31/2019 365 Days Settled			
NORFOLK, VA 23507		CR Beds 169 POS Beds 0			
NORFOLK CITY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay 159.1	
Current Assets	1,257,956	Total Charges	19,191,688	Average Wages	20.34
Fixed Assets	626,624	Contract Allowance	8,446,971	44.0% Skilled Nursing	84.3%
Other Assets	241,144	Operating Revenue	10,744,717	56.0% Ancillary Service	15.7%
Total Assets	2,125,724	Operating Expense	10,421,413	97.0% Current Ratio	0.9
Current Liabilities	1,392,165	Operating Margin	323,304	3.0% Days to Collect	42.3
Long Term Liabilities	612,456	Other Income	4,627	0.0% Avg Payment Days	25.6
Total Equity	121,103	Other Expense	0	0.0% Depreciation Rate	56.6%
Total Liab. and Equity	2,125,724	Net Profit or Loss	327,931	3.1% Return on Equity	270.8%

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495393 SITTER AND BARFOOT VETERANS CARE CENTER				Nonprofit - Church	
SITTER AND BARFOOT VETERANS CARE CENTER 6/30/2019 365 Days Settled					
RICHMOND, VA 23224				CR Beds 200 POS Beds 0	
RICHMOND CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 96.2%	
Balance Sheet		Income Statement		Length of Stay 181.0	
Current Assets	10,783,502	Total Charges	32,245,913	Average Wages 24.83	
Fixed Assets	22,455,878	Contract Allowance	2,064,873	6.4%	Skilled Nursing 89.0%
Other Assets	0	Operating Revenue	30,181,040	93.6%	Ancillary Service 11.0%
Total Assets	<u>33,239,380</u>	Operating Expense	31,414,978	104.1%	Current Ratio 4.5
Current Liabilities	2,408,417	Operating Margin	-1,233,938	-4.1%	Days to Collect 50.1
Long Term Liabilities	0	Other Income	3,334	0.0%	Avg Payment Days 26.4
Total Equity	<u>30,830,963</u>	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	<u>33,239,380</u>	Net Profit or Loss	<u>(1,230,604)</u>	-4.1%	Return on Equity -4.0%

495348 SKYLINE NURSING & REHABILITATION CENTER				Proprietary - Corporation	
SKYLINE NURSING & REHABILITATION CENTER 12/31/2019 365 Days Settled					
FLOYD, VA 24091				CR Beds 90 POS Beds 0	
FLOYD				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.8%	
Balance Sheet		Income Statement		Length of Stay 159.2	
Current Assets	44,675,740	Total Charges	7,452,940	Average Wages 21.45	
Fixed Assets	3,592,516	Contract Allowance	1,725,928	23.2%	Skilled Nursing 87.4%
Other Assets	98,901	Operating Revenue	5,727,012	76.8%	Ancillary Service 12.6%
Total Assets	<u>48,367,157</u>	Operating Expense	5,880,173	102.7%	Current Ratio 1.0
Current Liabilities	44,739,044	Operating Margin	-153,161	-2.7%	Days to Collect 42.3
Long Term Liabilities	6,832,089	Other Income	965	0.0%	Avg Payment Days 13.4
Total Equity	<u>-3,203,976</u>	Other Expense	0	0.0%	Depreciation Rate 12.7%
Total Liab. and Equity	<u>48,367,157</u>	Net Profit or Loss	<u>(152,196)</u>	-2.7%	Return on Equity 4.8%

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495255 SKYVIEW SPRINGS REHAB AND NURSING CENTER				Proprietary - Corporation	
SKYVIEW SPRINGS REHAB AND NURSING CENTER 12/31/2019 365 Days Settled					
LURAY, VA 22835				CR Beds 120 POS Beds 0	
PAGE				Key Performance Ind.	
PALMETTO GBA (VA)				Occupancy Rate 94.4%	
Balance Sheet		Income Statement		Length of Stay 149.7	
Current Assets	1,962,452	Total Charges	11,243,196	Average Wages 20.53	
Fixed Assets	64,391	Contract Allowance	1,821,874	16.2% Skilled Nursing 15.9%	
Other Assets	16,340	Operating Revenue	9,421,322	83.8% Ancillary Service 20.3%	
Total Assets	<u>2,043,183</u>	Operating Expense	8,903,810	94.5% Current Ratio 2.6	
Current Liabilities	752,731	Operating Margin	517,512	5.5% Days to Collect 57.5	
Long Term Liabilities	922,917	Other Income	57,284	0.6% Avg Payment Days 18.8	
Total Equity	367,535	Other Expense	0	0.0% Depreciation Rate 1,059.2%	
Total Liab. and Equity	<u>2,043,183</u>	Net Profit or Loss	<u>574,792</u>	6.1% Return on Equity 156.4%	
495002 SOUTH ROANOKE NURSING HOME				Proprietary - Corporation	
SOUTH ROANOKE NURSING HOME 5/31/2019 273 Days Settled					
ROANOKE, VA 24014 12/31/2019 214 Days Settled				CR Beds 98 POS Beds 0	
ROANOKE CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 83.7%	
Balance Sheet		Income Statement		Length of Stay 177.8	
Current Assets	2,763,478	Total Charges	4,546,526	Average Wages 19.06	
Fixed Assets	391,106	Contract Allowance	0	0.0% Skilled Nursing 98.1%	
Other Assets	27,453	Operating Revenue	4,546,526	100.0% Ancillary Service 1.9%	
Total Assets	<u>3,182,037</u>	Operating Expense	4,012,321	88.3% Current Ratio 13.0	
Current Liabilities	212,335	Operating Margin	534,205	11.7% Days to Collect 49.8	
Long Term Liabilities	212,158	Other Income	24,732	0.5% Avg Payment Days 17.7	
Total Equity	2,757,544	Other Expense	0	0.0% Depreciation Rate 5.0%	
Total Liab. and Equity	<u>3,182,037</u>	Net Profit or Loss	<u>558,936</u>	12.3% Return on Equity 20.3%	

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495002 SOUTH ROANOKE NURSING HOME				Proprietary - Corporation	
SOUTH ROANOKE NURSING HOME		5/31/2019 273 Days Settled			
ROANOKE, VA 24014		12/31/2019 214 Days Settled		CR Beds 98 POS Beds 0	
ROANOKE CITY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		89.1%	
Balance Sheet		Income Statement		Length of Stay	
				322.3	
Current Assets	1,494,264	Total Charges	4,460,509	Average Wages	19.06
Fixed Assets	5,087,084	Contract Allowance	229,666	5.1% Skilled Nursing	84.4%
Other Assets	5,115,091	Operating Revenue	4,230,843	94.9% Ancillary Service	15.6%
Total Assets	<u>11,696,439</u>	Operating Expense	4,383,631	103.6% Current Ratio	0.9
Current Liabilities	1,653,787	Operating Margin	-152,788	-3.6% Days to Collect	131.9
Long Term Liabilities	10,184,235	Other Income	11,206	0.3% Avg Payment Days	34.7
Total Equity	-141,583	Other Expense	0	0.0% Depreciation Rate	8.7%
Total Liab. and Equity	<u>11,696,439</u>	Net Profit or Loss	<u>(141,583)</u>	-3.3% Return on Equity	100.0%
<hr/>					
495378 SPRINGTREE HEALTHCARE & REHAB CENTER				Proprietary - Partnership	
SPRINGTREE HEALTHCARE & REHAB CENTER		12/31/2019 365 Days Settled			
ROANOKE, VA 24012				CR Beds 120 POS Beds 0	
ROANOKE CITY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		95.7%	
Balance Sheet		Income Statement		Length of Stay	
				48.4	
Current Assets	3,070,935	Total Charges	20,423,785	Average Wages	21.40
Fixed Assets	2,873,808	Contract Allowance	7,912,869	38.7% Skilled Nursing	64.9%
Other Assets	204,634	Operating Revenue	12,510,916	61.3% Ancillary Service	35.1%
Total Assets	<u>6,149,377</u>	Operating Expense	11,590,946	92.6% Current Ratio	2.4
Current Liabilities	1,255,078	Operating Margin	919,970	7.4% Days to Collect	54.4
Long Term Liabilities	2,169,762	Other Income	84,369	0.7% Avg Payment Days	16.7
Total Equity	2,724,537	Other Expense	0	0.0% Depreciation Rate	6.9%
Total Liab. and Equity	<u>6,149,377</u>	Net Profit or Loss	<u>1,004,339</u>	8.0% Return on Equity	36.9%

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495216 STANLEYTOWN HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
STANLEYTOWN HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Audited			
BASSETT, VA 24055		CR Beds 120 POS Beds 0			
HENRY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		90.7%	
Balance Sheet		Income Statement		Length of Stay 42.6	
Current Assets	2,397,965	Total Charges	19,736,666	Average Wages	21.49
Fixed Assets	1,957,432	Contract Allowance	7,649,399	38.8% Skilled Nursing	58.2%
Other Assets	292,848	Operating Revenue	12,087,267	61.2% Ancillary Service	41.8%
Total Assets	4,648,245	Operating Expense	11,502,537	95.2% Current Ratio	2.5
Current Liabilities	975,192	Operating Margin	584,730	4.8% Days to Collect	49.0
Long Term Liabilities	2,399,550	Other Income	61,464	0.5% Avg Payment Days	15.8
Total Equity	1,273,503	Other Expense	0	0.0% Depreciation Rate	5.2%
Total Liab. and Equity	4,648,245	Net Profit or Loss	646,190	5.3% Return on Equity	50.7%
495166 STRATFORD HEALTHCARE CENTER				Proprietary - Corporation	
STRATFORD HEALTHCARE CENTER		12/31/2019 365 Days Settled			
DANVILLE, VA 24541		CR Beds 60 POS Beds 0			
DANVILLE CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		88.3%	
Balance Sheet		Income Statement		Length of Stay 99.1	
Current Assets	774,428	Total Charges	6,546,852	Average Wages	17.44
Fixed Assets	215,867	Contract Allowance	1,671,751	25.5% Skilled Nursing	70.8%
Other Assets	1,114,025	Operating Revenue	4,875,101	74.5% Ancillary Service	29.2%
Total Assets	2,104,320	Operating Expense	4,766,088	97.8% Current Ratio	2.3
Current Liabilities	333,505	Operating Margin	109,013	2.2% Days to Collect	56.1
Long Term Liabilities	552,953	Other Income	25,092	0.5% Avg Payment Days	25.4
Total Equity	1,217,862	Other Expense	0	0.0% Depreciation Rate	113.3%
Total Liab. and Equity	2,104,320	Net Profit or Loss	134,105	2.8% Return on Equity	11.0%

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495381 SUMMIT HEALTH & REHABILITATION CENTER				Nonprofit - Other	
SUMMIT HEALTH & REHABILITATION CENTER		12/31/2019 365 Days Settled			
LYNCHBURG, VA 24502		CR Beds 120 POS Beds 0			
LYNCHBURG CITY		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		89.2%	
Balance Sheet		Income Statement		Length of Stay 44.1	
Current Assets	11,003,040	Total Charges	13,685,967	Average Wages	20.68
Fixed Assets	4,153,805	Contract Allowance	3,739,849	27.3%	Skilled Nursing 100.0%
Other Assets	0	Operating Revenue	9,946,118	72.7%	Ancillary Service 0.0%
Total Assets	15,156,845	Operating Expense	11,402,021	114.6%	Current Ratio 88.3
Current Liabilities	124,628	Operating Margin	-1,455,903	-14.6%	Days to Collect 135.0
Long Term Liabilities	3,391,159	Other Income	353,222	3.6%	Avg Payment Days 0.0
Total Equity	11,641,058	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	15,156,845	Net Profit or Loss	(1,102,681)	-11.1%	Return on Equity -9.5%
495405 SUMMIT SQUARE				Nonprofit - Other	
SUMMIT SQUARE		12/31/2019 365 Days Settled			
WAYNESBORO, VA 22980		CR Beds 18 POS Beds 0			
WAYNESBORO CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		95.3%	
Balance Sheet		Income Statement		Length of Stay 260.9	
Current Assets	2,382,753	Total Charges	2,370,730	Average Wages	18.93
Fixed Assets	13,544,339	Contract Allowance	311,262	13.1%	Skilled Nursing 85.2%
Other Assets	246,906	Operating Revenue	2,059,468	86.9%	Ancillary Service 14.8%
Total Assets	16,173,998	Operating Expense	6,569,735	319.0%	Current Ratio 0.5
Current Liabilities	4,488,724	Operating Margin	-4,510,267	-219.0%	Days to Collect 19.1
Long Term Liabilities	6,306,038	Other Income	4,671,993	226.9%	Avg Payment Days 13.6
Total Equity	5,379,236	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	16,173,998	Net Profit or Loss	161,726	7.9%	Return on Equity 3.0%

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495387 SUNNYSIDE PRESBYTERIAN RETIREMENT COMMUNITY				Nonprofit - Other	
SUNNYSIDE PRESBYTERIAN RETIREMENT COMMUNITY		12/31/2019 365 Days Settled			
HARRISONBURG, VA 22801				CR Beds 84 POS Beds 0	
HARRISONBURG CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 90.6%	
Balance Sheet		Income Statement		Length of Stay 145.4	
Current Assets	34,739,335	Total Charges	12,240,757	Average Wages 15.83	
Fixed Assets	54,174,043	Contract Allowance	2,694,822	22.0%	Skilled Nursing 77.7%
Other Assets	1,844,561	Operating Revenue	9,545,935	78.0%	Ancillary Service 22.3%
Total Assets	<u>90,757,939</u>	Operating Expense	24,423,772	255.9%	Current Ratio 3.1
Current Liabilities	11,253,915	Operating Margin	-14,877,837	-155.9%	Days to Collect 38.0
Long Term Liabilities	58,827,966	Other Income	17,740,991	185.8%	Avg Payment Days 37.9
Total Equity	<u>20,676,058</u>	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	<u>90,757,939</u>	Net Profit or Loss	<u>2,863,154</u>	30.0%	Return on Equity 13.8%
<hr/>					
495221 THE BRIAN CENTER				Nonprofit - Other	
THE BRIAN CENTER		12/31/2019 365 Days Settled			
LOW MOOR, VA 24457				CR Beds 89 POS Beds 0	
ALLEGHANY				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate 83.5%	
Balance Sheet		Income Statement		Length of Stay 70.0	
Current Assets	1,370,929	Total Charges	13,839,200	Average Wages 21.61	
Fixed Assets	265,678	Contract Allowance	4,789,700	34.6%	Skilled Nursing 42.1%
Other Assets	1,409,332	Operating Revenue	9,049,500	65.4%	Ancillary Service 55.1%
Total Assets	<u>3,045,939</u>	Operating Expense	7,792,985	86.1%	Current Ratio 0.3
Current Liabilities	4,727,783	Operating Margin	1,256,515	13.9%	Days to Collect 39.2
Long Term Liabilities	-4,376,207	Other Income	17,503	0.2%	Avg Payment Days 38.6
Total Equity	<u>2,694,363</u>	Other Expense	0	0.0%	Depreciation Rate 125.7%
Total Liab. and Equity	<u>3,045,939</u>	Net Profit or Loss	<u>1,274,016</u>	14.1%	Return on Equity 47.3%

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495302 THE CARRINGTON				Proprietary - Corporation	
THE CARRINGTON		12/31/2019 275 Days Reopened			
LYNCHBURG, VA 24501		3/31/2019 90 Days Settled		CR Beds 97 POS Beds 0	
LYNCHBURG CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	69.3%
Balance Sheet		Income Statement		Length of Stay	172.8
Current Assets	2,516,667	Total Charges	1,630,099	Average Wages	19.51
Fixed Assets	41,291	Contract Allowance	222,198	13.6%	Skilled Nursing 73.2%
Other Assets	26,670	Operating Revenue	1,407,901	86.4%	Ancillary Service 26.8%
Total Assets	2,584,628	Operating Expense	1,386,906	98.5%	Current Ratio 1.2
Current Liabilities	2,047,938	Operating Margin	20,995	1.5%	Days to Collect 634.1
Long Term Liabilities	18,753	Other Income	541	0.0%	Avg Payment Days 408.8
Total Equity	517,937	Other Expense	0	0.0%	Depreciation Rate 342.6%
Total Liab. and Equity	2,584,628	Net Profit or Loss	21,536	1.5%	Return on Equity 4.2%

495302 THE CARRINGTON				Proprietary - Corporation	
THE CARRINGTON		12/31/2019 275 Days Reopened			
LYNCHBURG, VA 24501		3/31/2019 90 Days Settled		CR Beds 97 POS Beds 0	
LYNCHBURG CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	70.6%
Balance Sheet		Income Statement		Length of Stay	190.3
Current Assets	775,799	Total Charges	5,300,519	Average Wages	19.51
Fixed Assets	76,361	Contract Allowance	1,005,144	19.0%	Skilled Nursing 72.4%
Other Assets	14,157	Operating Revenue	4,295,375	81.0%	Ancillary Service 27.6%
Total Assets	866,317	Operating Expense	4,258,236	99.1%	Current Ratio 1.0
Current Liabilities	811,017	Operating Margin	37,139	0.9%	Days to Collect 67.9
Long Term Liabilities	14,157	Other Income	4,007	0.1%	Avg Payment Days 62.1
Total Equity	41,143	Other Expense	0	0.0%	Depreciation Rate 255.3%
Total Liab. and Equity	866,317	Net Profit or Loss	41,146	1.0%	Return on Equity 100.0%

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495397 THE CHESAPEAKE				Nonprofit - Church	
THE CHESAPEAKE		12/31/2019 365 Days Settled			
NEWPORT NEWS, VA 23601		CR Beds 644 POS Beds 0			
NEWPORT NEWS CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.2%	
Balance Sheet		Income Statement		Length of Stay	
				480.0	
Current Assets	17,396,813	Total Charges	23,031,856	Average Wages	17.18
Fixed Assets	36,630,693	Contract Allowance	569,363	2.5%	Skilled Nursing
Other Assets	2,553,114	Operating Revenue	22,462,493	97.5%	Ancillary Service
Total Assets	<u>56,580,620</u>	Operating Expense	25,366,735	112.9%	Current Ratio
Current Liabilities	33,738,103	Operating Margin	-2,904,242	-12.9%	Days to Collect
Long Term Liabilities	91,161,329	Other Income	1,446,903	6.4%	Avg Payment Days
Total Equity	<u>-68,318,812</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>56,580,620</u>	Net Profit or Loss	<u>(1,457,339)</u>	-6.5%	Return on Equity
					2.1%
495150 THE CITADEL VIRGINIA BEACH LLC				Proprietary - Corporation	
THE CITADEL VIRGINIA BEACH LLC		6/30/2019 181 Days Settled			
VIRGINIA BEACH, VA 23452		CR Beds 150 POS Beds 0			
VIRGINIA BEACH CITY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		76.5%	
Balance Sheet		Income Statement		Length of Stay	
				238.9	
Current Assets	473,828	Total Charges	4,616,078	Average Wages	19.02
Fixed Assets	152,113	Contract Allowance	471,639	10.2%	Skilled Nursing
Other Assets	117,560	Operating Revenue	4,144,439	89.8%	Ancillary Service
Total Assets	<u>743,501</u>	Operating Expense	4,572,011	110.3%	Current Ratio
Current Liabilities	5,502,313	Operating Margin	-427,572	-10.3%	Days to Collect
Long Term Liabilities	1	Other Income	11,461	0.3%	Avg Payment Days
Total Equity	<u>-4,758,813</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>743,501</u>	Net Profit or Loss	<u>(416,111)</u>	-10.0%	Return on Equity
					8.7%

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495369 THE CONVALESCENT CENTER AT PATRIOTS COLONY				Nonprofit - Other	
THE CONVALESCENT CENTER AT PATRIOTS COLONY		12/31/2019 365 Days Settled			
WILLIAMSBURG, VA 23188				CR Beds 337 POS Beds 0	
JAMES CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.4%
				Length of Stay	147.0
				Average Wages	17.11
				20.3%	Skilled Nursing 13.5%
				79.7%	Ancillary Service 7.2%
				95.8%	Current Ratio 0.2
				4.2%	Days to Collect 101.6
				6.5%	Avg Payment Days 16.3
				0.0%	Depreciation Rate 4.4%
				10.7%	Return on Equity 3.2%
Balance Sheet		Income Statement			
Current Assets	7,252,166	Total Charges	32,491,590		
Fixed Assets	56,699,951	Contract Allowance	6,588,684		
Other Assets	81,497,964	Operating Revenue	25,902,906		
Total Assets	145,450,081	Operating Expense	24,823,755		
Current Liabilities	45,367,350	Operating Margin	1,079,151		
Long Term Liabilities	14,602,883	Other Income	1,689,891		
Total Equity	85,479,848	Other Expense	0		
Total Liab. and Equity	145,450,081	Net Profit or Loss	2,769,042		
495400 THE CULPEPER				Nonprofit - Church	
THE CULPEPER		12/31/2019 365 Days Settled			
CULPEPER, VA 22701				CR Beds 187 POS Beds 0	
CULPEPER				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.0%
				Length of Stay	253.9
				Average Wages	19.08
				1.9%	Skilled Nursing 41.2%
				98.1%	Ancillary Service 8.4%
				122.1%	Current Ratio 0.2
				-22.1%	Days to Collect 17.5
				8.9%	Avg Payment Days 92.2
				0.0%	Depreciation Rate 2.5%
				-32.9%	Return on Equity 25.5%
Balance Sheet		Income Statement			
Current Assets	1,237,678	Total Charges	10,093,653		
Fixed Assets	45,809,746	Contract Allowance	194,521		
Other Assets	834,007	Operating Revenue	9,899,132		
Total Assets	47,881,431	Operating Expense	12,091,395		
Current Liabilities	7,942,158	Operating Margin	-2,192,263		
Long Term Liabilities	52,692,076	Other Income	884,610		
Total Equity	-12,752,803	Other Expense	0		
Total Liab. and Equity	47,881,431	Net Profit or Loss	(3,256,358)		

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495288 THE FOUNTAINS AT WASHINGTON HOUSE				Proprietary - Corporation	
THE FOUNTAINS AT WASHINGTON HOUSE		12/31/2019 365 Days Settled			
ALEXANDRIA, VA 22311		CR Beds 133 POS Beds 0			
ALEXANDRIA CITY		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		80.0%	
Balance Sheet		Income Statement		Length of Stay 77.5	
Current Assets	1,771,634	Total Charges	17,554,371	Average Wages	18.05
Fixed Assets	661,197	Contract Allowance	2,448,479	13.9% Skilled Nursing	38.1%
Other Assets	9,377,180	Operating Revenue	15,105,892	86.1% Ancillary Service	21.0%
Total Assets	11,810,011	Operating Expense	17,289,253	114.5% Current Ratio	1.2
Current Liabilities	1,441,146	Operating Margin	-2,183,361	-14.5% Days to Collect	28.5
Long Term Liabilities	0	Other Income	2,130,319	14.1% Avg Payment Days	11.6
Total Equity	10,368,865	Other Expense	0	0.0% Depreciation Rate	283.6%
Total Liab. and Equity	11,810,011	Net Profit or Loss	(85,105)	-0.6% Return on Equity	-0.8%
495071 THE GARDENS AT WARWICK FOREST				Nonprofit - Other	
THE GARDENS AT WARWICK FOREST		12/31/2019 365 Days Settled			
NEWPORT NEWS, VA 23602		CR Beds 209 POS Beds 0			
NEWPORT NEWS CITY		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		88.6%	
Balance Sheet		Income Statement		Length of Stay 88.8	
Current Assets	16,082,768	Total Charges	44,090,268	Average Wages	19.87
Fixed Assets	9,501,362	Contract Allowance	26,108,114	59.2% Skilled Nursing	20.7%
Other Assets	0	Operating Revenue	17,982,154	40.8% Ancillary Service	12.0%
Total Assets	25,584,130	Operating Expense	19,944,845	110.9% Current Ratio	16.9
Current Liabilities	950,331	Operating Margin	-1,962,691	-10.9% Days to Collect	311.7
Long Term Liabilities	460,852	Other Income	156,342	0.9% Avg Payment Days	16.4
Total Equity	24,172,947	Other Expense	0	0.0% Depreciation Rate	3.4%
Total Liab. and Equity	25,584,130	Net Profit or Loss	(1,719,399)	-9.6% Return on Equity	-7.1%

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Sample Skilled Nursing Facility reports from the Halmanac.com website.

495404 THE GLEBE				Nonprofit - Church	
THE GLEBE		12/31/2019 365 Days Settled			
DALEVILLE, VA 24083		CR Beds 237 POS Beds 0			
BOTETOURT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		120.8%	
Balance Sheet		Income Statement		Length of Stay	
				512.7	
Current Assets	13,257,657	Total Charges	15,449,190	Average Wages	17.16
Fixed Assets	39,065,158	Contract Allowance	356,319	2.3% Skilled Nursing	14.6%
Other Assets	18,208,811	Operating Revenue	15,092,871	97.7% Ancillary Service	7.0%
Total Assets	<u>70,531,626</u>	Operating Expense	16,778,889	111.2% Current Ratio	2.6
Current Liabilities	5,159,499	Operating Margin	-1,686,018	-11.2% Days to Collect	9.0
Long Term Liabilities	70,589,172	Other Income	3,045,248	20.2% Avg Payment Days	46.9
Total Equity	<u>-5,217,045</u>	Other Expense	0	0.0% Depreciation Rate	7.3%
Total Liab. and Equity	<u>70,531,626</u>	Net Profit or Loss	<u>1,359,230</u>	9.0% Return on Equity	-26.1%
495183 THE HAVEN AT BRANDERMILL WOODS				Nonprofit - Other	
THE HAVEN AT BRANDERMILL WOODS		6/30/2019 365 Days Settled			
MIDLOTHIAN, VA 23112		CR Beds 150 POS Beds 0			
CHESTERFIELD		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		70.4%	
Balance Sheet		Income Statement		Length of Stay	
				180.9	
Current Assets	18,395,930	Total Charges	28,528,044	Average Wages	18.19
Fixed Assets	81,922,379	Contract Allowance	1,721,235	6.0% Skilled Nursing	24.0%
Other Assets	2,479,224	Operating Revenue	26,806,809	94.0% Ancillary Service	9.0%
Total Assets	<u>102,797,533</u>	Operating Expense	25,417,431	94.8% Current Ratio	5.2
Current Liabilities	3,569,007	Operating Margin	1,389,378	5.2% Days to Collect	21.9
Long Term Liabilities	77,889,335	Other Income	934,322	3.5% Avg Payment Days	29.7
Total Equity	<u>21,339,191</u>	Other Expense	0	0.0% Depreciation Rate	0.1%
Total Liab. and Equity	<u>102,797,533</u>	Net Profit or Loss	<u>440,774</u>	1.6% Return on Equity	2.1%

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495269 THE JEFFERSON				Proprietary - Corporation	
THE JEFFERSON		12/31/2019 365 Days Settled			
ARLINGTON, VA 22203				CR Beds 88 POS Beds 0	
ARLINGTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.3%	
Balance Sheet		Income Statement		Length of Stay 70.7	
Current Assets	1,520,620	Total Charges	13,996,234	Average Wages 23.89	
Fixed Assets	2,995,906	Contract Allowance	2,301,047	16.4% Skilled Nursing 27.0%	
Other Assets	222,575	Operating Revenue	11,695,187	83.6% Ancillary Service 25.5%	
Total Assets	<u>4,739,101</u>	Operating Expense	11,685,341	99.9% Current Ratio 0.6	
Current Liabilities	2,382,308	Operating Margin	9,846	0.1% Days to Collect 46.1	
Long Term Liabilities	0	Other Income	156,808	1.3% Avg Payment Days 17.5	
Total Equity	<u>2,356,793</u>	Other Expense	0	0.0% Depreciation Rate 43.9%	
Total Liab. and Equity	<u>4,739,101</u>	Net Profit or Loss	<u>166,654</u>	1.4% Return on Equity 7.1%	
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495394 THE LAURELS OF BON AIR				Proprietary - Corporation	
THE LAURELS OF BON AIR		12/31/2019 365 Days Settled			
BON AIR, VA 23235				CR Beds 124 POS Beds 0	
CHESTERFIELD				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 91.7%	
Balance Sheet		Income Statement		Length of Stay 53.1	
Current Assets	37,301,589	Total Charges	20,875,761	Average Wages 22.62	
Fixed Assets	2,319,594	Contract Allowance	6,537,344	31.3% Skilled Nursing 68.1%	
Other Assets	0	Operating Revenue	14,338,417	68.7% Ancillary Service 31.9%	
Total Assets	<u>39,621,183</u>	Operating Expense	14,050,088	98.0% Current Ratio 50.0	
Current Liabilities	745,734	Operating Margin	288,329	2.0% Days to Collect 64.4	
Long Term Liabilities	48,956	Other Income	8,754	0.1% Avg Payment Days 16.6	
Total Equity	<u>38,826,493</u>	Other Expense	0	0.0% Depreciation Rate 120.1%	
Total Liab. and Equity	<u>39,621,183</u>	Net Profit or Loss	<u>297,083</u>	2.1% Return on Equity 0.8%	

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495377 THE LAURELS OF CHARLOTTESVILLE				Proprietary - Corporation	
THE LAURELS OF CHARLOTTESVILLE		12/31/2019 365 Days Settled			
CHARLOTTESVILLE, VA 22901		CR Beds 120 POS Beds 0			
ALBEMARLE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		92.4%	
Balance Sheet		Income Statement		Length of Stay 66.2	
Current Assets	35,430,670	Total Charges	17,689,675	Average Wages	23.44
Fixed Assets	444,053	Contract Allowance	4,711,262	26.6%	Skilled Nursing 72.1%
Other Assets	0	Operating Revenue	12,978,413	73.4%	Ancillary Service 27.9%
Total Assets	35,874,723	Operating Expense	13,340,805	102.8%	Current Ratio 64.2
Current Liabilities	551,755	Operating Margin	-362,392	-2.8%	Days to Collect 57.3
Long Term Liabilities	77,482	Other Income	13,719	0.1%	Avg Payment Days 12.6
Total Equity	35,245,486	Other Expense	0	0.0%	Depreciation Rate 428.3%
Total Liab. and Equity	35,874,723	Net Profit or Loss	(348,673)	-2.7%	Return on Equity -1.0%
495109 THE LAURELS OF UNIVERSITY PARK				Proprietary - Corporation	
THE LAURELS OF UNIVERSITY PARK		12/31/2019 365 Days Settled			
RICHMOND, VA 23233		CR Beds 145 POS Beds 0			
HENRICO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		94.3%	
Balance Sheet		Income Statement		Length of Stay 89.8	
Current Assets	23,633,223	Total Charges	20,249,931	Average Wages	22.55
Fixed Assets	596,193	Contract Allowance	5,706,146	28.2%	Skilled Nursing 69.6%
Other Assets	0	Operating Revenue	14,543,785	71.8%	Ancillary Service 30.4%
Total Assets	24,229,416	Operating Expense	14,934,173	102.7%	Current Ratio 22.4
Current Liabilities	1,055,822	Operating Margin	-390,388	-2.7%	Days to Collect 60.0
Long Term Liabilities	64,044	Other Income	12,539	0.1%	Avg Payment Days 14.9
Total Equity	23,109,550	Other Expense	0	0.0%	Depreciation Rate 333.7%
Total Liab. and Equity	24,229,416	Net Profit or Loss	(377,879)	-2.6%	Return on Equity -1.6%

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495257 THE LAURELS OF WILLOW CREEK		Proprietary - Corporation	
THE LAURELS OF WILLOW CREEK		12/31/2019 365 Days Settled	
MIDLOTHIAN, VA 23113		CR Beds 120 POS Beds 0	
CHESTERFIELD		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	93.7%
Balance Sheet		Income Statement	
Current Assets	10,843,131	Total Charges	20,333,846
Fixed Assets	2,314,345	Contract Allowance	6,448,749
Other Assets	0	Operating Revenue	13,885,097
Total Assets	<u>13,157,476</u>	Operating Expense	12,784,879
Current Liabilities	901,322	Operating Margin	1,100,218
Long Term Liabilities	1,998,068	Other Income	23,748
Total Equity	<u>10,258,086</u>	Other Expense	0
Total Liab. and Equity	<u>13,157,476</u>	Net Profit or Loss	<u>1,123,966</u>
		31.7%	Skilled Nursing 67.0%
		68.3%	Ancillary Service 33.0%
		92.1%	Current Ratio 12.0
		7.9%	Days to Collect 75.7
		0.2%	Avg Payment Days 19.0
		0.0%	Depreciation Rate 66.9%
		8.1%	Return on Equity 11.0%

495368 THE NEWPORT		Proprietary - Corporation	
THE NEWPORT		12/31/2019 365 Days Settled	
NEWPORT NEWS, VA 23601		CR Beds 60 POS Beds 0	
NEWPORT NEWS CITY		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	75.7%
Balance Sheet		Income Statement	
Current Assets	842,683	Total Charges	11,090,059
Fixed Assets	1,883,119	Contract Allowance	5,343,144
Other Assets	141,005	Operating Revenue	5,746,915
Total Assets	<u>2,866,807</u>	Operating Expense	5,445,380
Current Liabilities	667,969	Operating Margin	301,535
Long Term Liabilities	1	Other Income	19,346
Total Equity	<u>2,198,837</u>	Other Expense	0
Total Liab. and Equity	<u>2,866,807</u>	Net Profit or Loss	<u>318,807</u>
		48.2%	Skilled Nursing 24.1%
		51.8%	Ancillary Service 55.3%
		94.8%	Current Ratio 1.3
		5.2%	Days to Collect 52.9
		0.3%	Avg Payment Days 44.8
		0.0%	Depreciation Rate 4.5%
		5.5%	Return on Equity 14.5%

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495364 THE ORCHARD				Nonprofit - Other	
THE ORCHARD		12/31/2019 365 Days Settled			
WARSAW, VA 22572		CR Beds 120 POS Beds 0			
RICHMOND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.6%	
Balance Sheet		Income Statement		Length of Stay 179.1	
Current Assets	44,610,595	Total Charges	17,836,090	Average Wages	22.61
Fixed Assets	3,989,506	Contract Allowance	9,983,642	56.0%	Skilled Nursing 14.6%
Other Assets	0	Operating Revenue	7,852,448	44.0%	Ancillary Service 7.8%
Total Assets	48,600,101	Operating Expense	8,988,710	114.5%	Current Ratio 0.8
Current Liabilities	54,669,708	Operating Margin	-1,136,262	-14.5%	Days to Collect 2,071.4
Long Term Liabilities	29,900	Other Income	42,299	0.5%	Avg Payment Days 18.3
Total Equity	-6,099,507	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	48,600,101	Net Profit or Loss	(1,074,919)	-13.7%	Return on Equity 17.6%
495425 THE REHAB CENTER AT BRISTOL				Proprietary - Corporation	
THE REHAB CENTER AT BRISTOL		12/31/2019 235 Days Settled			
BRISTOL, VA 24201		CR Beds 120 POS Beds 0			
BRISTOL CITY		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		54.6%	
Balance Sheet		Income Statement		Length of Stay 61.2	
Current Assets	1,675,381	Total Charges	6,960,403	Average Wages	22.63
Fixed Assets	129,200	Contract Allowance	2,344,378	33.7%	Skilled Nursing 48.9%
Other Assets	0	Operating Revenue	4,616,025	66.3%	Ancillary Service 45.1%
Total Assets	1,804,581	Operating Expense	6,945,228	150.5%	Current Ratio 0.5
Current Liabilities	3,064,868	Operating Margin	-2,329,203	-50.5%	Days to Collect 70.1
Long Term Liabilities	104,171	Other Income	305	0.0%	Avg Payment Days 49.7
Total Equity	-1,364,458	Other Expense	0	0.0%	Depreciation Rate 990.5%
Total Liab. and Equity	1,804,581	Net Profit or Loss	(2,328,900)	-50.5%	Return on Equity 170.7%

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495220 THE SPRINGS NURSING CENTER				Nonprofit - Other	
THE SPRINGS NURSING CENTER		12/31/2019 365 Days Settled			
HOT SPRINGS, VA 24445		CR Beds 60		POS Beds 0	
BATH		Key Performance Ind.			
CAHABA		Occupancy Rate		82.8%	
		Length of Stay		153.7	
		Average Wages		20.46	
		23.9% Skilled Nursing		68.0%	
		76.1% Ancillary Service		32.0%	
		102.0% Current Ratio		0.5	
		-2.0% Days to Collect		25.5	
		0.5% Avg Payment Days		31.8	
		0.0% Depreciation Rate		48.3%	
		-1.5% Return on Equity		34.5%	
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495415 THE VILLAGE AT ORCHARD RIDGE				Nonprofit - Other	
THE VILLAGE AT ORCHARD RIDGE		12/31/2019 365 Days Settled			
WINCHESTER, VA 22603		CR Beds 20		POS Beds 0	
FREDERICK		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		92.0%	
		Length of Stay		28.3	
		Average Wages		24.82	
		3.0% Skilled Nursing		10.0%	
		97.0% Ancillary Service		7.9%	
		127.0% Current Ratio		0.1	
		-27.0% Days to Collect		9.6	
		20.7% Avg Payment Days		12.0	
		0.0% Depreciation Rate		4.0%	
		-6.3% Return on Equity		24.6%	

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495319 THE VIRGINIAN				Proprietary - Corporation	
THE VIRGINIAN		12/31/2019 251 Days Settled			
FAIRFAX, VA 22031		4/24/2019 114 Days Settled		CR Beds 100 POS Beds 0	
FAIRFAX CITY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	75.3%
Balance Sheet		Income Statement		Length of Stay	84.1
Current Assets	19,442,438	Total Charges	8,106,493	Average Wages	18.34
Fixed Assets	6,271,849	Contract Allowance	360,115	4.4% Skilled Nursing	6.6%
Other Assets	247,011	Operating Revenue	7,746,378	95.6% Ancillary Service	14.0%
Total Assets	<u>25,961,298</u>	Operating Expense	8,928,589	115.3% Current Ratio	10.6
Current Liabilities	1,834,315	Operating Margin	-1,182,211	-15.3% Days to Collect	42.6
Long Term Liabilities	622,617	Other Income	1,327,435	17.1% Avg Payment Days	40.3
Total Equity	<u>23,504,366</u>	Other Expense	0	0.0% Depreciation Rate	7.9%
Total Liab. and Equity	<u>25,961,298</u>	Net Profit or Loss	<u>145,224</u>	1.9% Return on Equity	0.6%

495319 THE VIRGINIAN				Proprietary - Corporation	
THE VIRGINIAN		12/31/2019 251 Days Settled			
FAIRFAX, VA 22031		4/24/2019 114 Days Settled		CR Beds 81 POS Beds 0	
FAIRFAX CITY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	93.5%
Balance Sheet		Income Statement		Length of Stay	64.9
Current Assets	4,180,657	Total Charges	15,605,946	Average Wages	18.34
Fixed Assets	57,557,366	Contract Allowance	571,673	3.7% Skilled Nursing	42.4%
Other Assets	0	Operating Revenue	15,034,273	96.3% Ancillary Service	13.2%
Total Assets	<u>61,738,023</u>	Operating Expense	22,519,150	149.8% Current Ratio	1.3
Current Liabilities	3,171,152	Operating Margin	-7,484,877	-49.8% Days to Collect	16.6
Long Term Liabilities	36,850,000	Other Income	3,523,295	23.4% Avg Payment Days	29.9
Total Equity	<u>21,716,871</u>	Other Expense	0	0.0% Depreciation Rate	11.5%
Total Liab. and Equity	<u>61,738,023</u>	Net Profit or Loss	<u>(258,129)</u>	-1.7% Return on Equity	-1.2%

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495360 THE WOODLANDS HEALTH AND REHAB CENTER				Proprietary - Corporation	
THE WOODLANDS HEALTH AND REHAB CENTER CLIFTON FORGE, VA 24422 ALLEGHANY BLUE CROSS (VIRGINIA/WEST VA)				12/31/2019 365 Days Settled CR Beds 60 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	91.8%
Current Assets	1,000,143	Total Charges	6,160,036	Length of Stay	150.0
Fixed Assets	114,791	Contract Allowance	1,446,210	Average Wages	17.06
Other Assets	3,603,734	Operating Revenue	4,713,826	23.5% Skilled Nursing	76.3%
Total Assets	4,718,668	Operating Expense	4,543,875	76.5% Ancillary Service	23.7%
Current Liabilities	411,704	Operating Margin	169,951	96.4% Current Ratio	2.4
Long Term Liabilities	3,774,085	Other Income	1,289	3.6% Days to Collect	36.7
Total Equity	532,879	Other Expense	0	0.0% Avg Payment Days	29.9
Total Liab. and Equity	4,718,668	Net Profit or Loss	171,240	0.0% Depreciation Rate	225.7%
				3.6% Return on Equity	32.1%
495406 THE WYBE AND MARIETJE KROONTJE HEALTH CARE CENTER				Nonprofit - Other	
THE WYBE AND MARIETJE KROONTJE HEALTH CARE CENTER BLACKSBURG, VA 24060 MONTGOMERY NATIONAL GOVERNMENT SERVICES				9/30/2019 365 Days Settled CR Beds 120 POS Beds 0	
				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate	67.7%
Current Assets	636,239	Total Charges	11,694,314	Length of Stay	132.3
Fixed Assets	6,445,363	Contract Allowance	1,869,307	Average Wages	19.45
Other Assets	134,600	Operating Revenue	9,825,007	16.0% Skilled Nursing	57.2%
Total Assets	7,216,202	Operating Expense	9,945,446	84.0% Ancillary Service	23.2%
Current Liabilities	3,218,108	Operating Margin	-120,439	101.2% Current Ratio	0.2
Long Term Liabilities	6,205,972	Other Income	40,075	-1.2% Days to Collect	26.1
Total Equity	-2,207,878	Other Expense	0	0.4% Avg Payment Days	30.5
Total Liab. and Equity	7,216,202	Net Profit or Loss	(80,364)	0.0% Depreciation Rate	6.7%
				-0.8% Return on Equity	3.6%

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495309 THORNTON HALL NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
THORNTON HALL NURSING AND REHABILITATION CENTER		11/30/2019 334 Days Settled	
NORFOLK, VA 23509		12/31/2019 31 Days Settled	
NORFOLK CITY		CR Beds 60 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	612,849	Total Charges	5,500,653
Fixed Assets	217,923	Contract Allowance	1,213,220
Other Assets	15,895	Operating Revenue	4,287,433
Total Assets	846,667	Operating Expense	4,339,754
Current Liabilities	1,321,380	Operating Margin	-52,321
Long Term Liabilities	4,878	Other Income	2,302
Total Equity	-479,591	Other Expense	0
Total Liab. and Equity	846,667	Net Profit or Loss	(50,019)
		22.1%	Skilled Nursing 87.5%
		77.9%	Ancillary Service 12.5%
		101.2%	Current Ratio 0.5
		-1.2%	Days to Collect 74.2
		0.1%	Avg Payment Days 37.0
		0.0%	Depreciation Rate 148.9%
		-1.2%	Return on Equity 10.4%

495309 THORNTON HALL NURSING AND REHABILITATION CENTER		Proprietary - Corporation	
THORNTON HALL NURSING AND REHABILITATION CENTER		11/30/2019 334 Days Settled	
NORFOLK, VA 23509		12/31/2019 31 Days Settled	
NORFOLK CITY		CR Beds 60 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	393,989	Total Charges	382,168
Fixed Assets	18,073	Contract Allowance	21,267
Other Assets	24,806	Operating Revenue	360,901
Total Assets	436,868	Operating Expense	321,479
Current Liabilities	397,444	Operating Margin	39,422
Long Term Liabilities	2	Other Income	0
Total Equity	39,422	Other Expense	0
Total Liab. and Equity	436,868	Net Profit or Loss	39,422
		5.6%	Skilled Nursing 89.6%
		94.4%	Ancillary Service 10.4%
		89.1%	Current Ratio 1.0
		10.9%	Days to Collect 332.6
		0.0%	Avg Payment Days 183.7
		0.0%	Depreciation Rate 295.5%
		10.9%	Return on Equity 100.0%

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495401 TYLER'S RETREAT AT IRON BRIDGE				Proprietary - Corporation	
TYLER'S RETREAT AT IRON BRIDGE		12/31/2019 365 Days Settled			
CHESTER, VA 23831				CR Beds 90	POS Beds 0
CHESTERFIELD		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.1%
				Length of Stay	57.4
				Average Wages	20.95
				25.8% Skilled Nursing	69.1%
				74.2% Ancillary Service	30.9%
				93.2% Current Ratio	1.6
				6.8% Days to Collect	33.1
				0.0% Avg Payment Days	22.8
				0.0% Depreciation Rate	295.3%
				6.8% Return on Equity	7.7%

Balance Sheet		Income Statement			
Current Assets	807,583	Total Charges	11,609,425		
Fixed Assets	149,123	Contract Allowance	2,994,450		
Other Assets	7,453,496	Operating Revenue	8,614,975		
Total Assets	8,410,202	Operating Expense	8,028,233		
Current Liabilities	509,998	Operating Margin	586,742		
Long Term Liabilities	266,134	Other Income	1,653		
Total Equity	7,634,070	Other Expense	0		
Total Liab. and Equity	8,410,202	Net Profit or Loss	588,395		

495237 VA BEACH HEALTHCARE AND REHAB				Proprietary - Partnership	
VA BEACH HEALTHCARE AND REHAB		12/31/2019 365 Days Settled			
VIRGINIA BEACH, VA 23454				CR Beds 180	POS Beds 0
VIRGINIA BEACH CITY		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	93.7%
				Length of Stay	90.8
				Average Wages	20.67
				37.0% Skilled Nursing	73.6%
				63.0% Ancillary Service	26.4%
				85.2% Current Ratio	3.3
				14.8% Days to Collect	52.4
				0.3% Avg Payment Days	16.7
				0.0% Depreciation Rate	3.6%
				15.1% Return on Equity	42.0%

Balance Sheet		Income Statement			
Current Assets	4,400,738	Total Charges	24,711,050		
Fixed Assets	2,272,250	Contract Allowance	9,136,115		
Other Assets	244,194	Operating Revenue	15,574,935		
Total Assets	6,917,182	Operating Expense	13,272,079		
Current Liabilities	1,315,104	Operating Margin	2,302,856		
Long Term Liabilities	20	Other Income	48,150		
Total Equity	5,602,058	Other Expense	0		
Total Liab. and Equity	6,917,182	Net Profit or Loss	2,351,004		

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495133 VALLEY HEALTH CARE CENTER				Proprietary - Corporation	
VALLEY HEALTH CARE CENTER		12/31/2019 365 Days Settled			
CHILHOWIE, VA 24319		CR Beds 207 POS Beds 0			
SMYTH		Key Performance Ind.			
PALMETTO GBA (VA)		Occupancy Rate		89.0%	
Balance Sheet		Income Statement		Length of Stay 170.3	
Current Assets	1,437,803	Total Charges	20,552,705	Average Wages	18.37
Fixed Assets	0	Contract Allowance	6,687,941	32.5% Skilled Nursing	62.5%
Other Assets	12,734,195	Operating Revenue	13,864,764	67.5% Ancillary Service	35.7%
Total Assets	14,171,998	Operating Expense	12,708,080	91.7% Current Ratio	1.0
Current Liabilities	1,371,780	Operating Margin	1,156,684	8.3% Days to Collect	35.3
Long Term Liabilities	0	Other Income	188,528	1.4% Avg Payment Days	21.6
Total Equity	12,800,218	Other Expense	0	0.0% Depreciation Rate	898.0%
Total Liab. and Equity	14,171,998	Net Profit or Loss	1,345,212	9.7% Return on Equity	10.5%
495274 VIRGINIA VETERANS CARE CENTER				Nonprofit - Church	
VIRGINIA VETERANS CARE CENTER		6/30/2019 365 Days Settled			
ROANOKE, VA 24017		CR Beds 240 POS Beds 0			
ROANOKE CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay 313.5	
Current Assets	8,828,268	Total Charges	27,611,415	Average Wages	17.61
Fixed Assets	8,521,575	Contract Allowance	5,193,034	18.8% Skilled Nursing	79.1%
Other Assets	0	Operating Revenue	22,418,381	81.2% Ancillary Service	13.5%
Total Assets	17,349,843	Operating Expense	24,745,083	110.4% Current Ratio	4.4
Current Liabilities	1,987,551	Operating Margin	-2,326,702	-10.4% Days to Collect	46.5
Long Term Liabilities	0	Other Income	81,396	0.4% Avg Payment Days	28.3
Total Equity	15,362,292	Other Expense	0	0.0% Depreciation Rate	3.0%
Total Liab. and Equity	17,349,843	Net Profit or Loss	(2,245,306)	-10.0% Return on Equity	-14.6%

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495385 VMRC, COMPLETE LIVING CARE				Nonprofit - Church	
VMRC, COMPLETE LIVING CARE				3/31/2019 365 Days Settled	
HARRISONBURG, VA 22802				CR Beds 120 POS Beds 0	
ROCKINGHAM				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	91.1%
Balance Sheet				Income Statement	
Current Assets	1,380,781	Total Charges	18,266,732	Length of Stay	94.7
Fixed Assets	24,907,115	Contract Allowance	4,536,349	Average Wages	19.21
Other Assets	0	Operating Revenue	13,730,383	24.8% Skilled Nursing	77.2%
Total Assets	<u>26,287,896</u>	Operating Expense	15,467,470	75.2% Ancillary Service	22.8%
Current Liabilities	22,062,778	Operating Margin	-1,737,087	112.7% Current Ratio	0.1
Long Term Liabilities	0	Other Income	1,500,458	-12.7% Days to Collect	36.6
Total Equity	<u>4,225,118</u>	Other Expense	0	10.9% Avg Payment Days	20.5
Total Liab. and Equity	<u>26,287,896</u>	Net Profit or Loss	<u>(236,629)</u>	0.0% Depreciation Rate	2.4%
			-1.7%	Return on Equity	-5.6%
495126 WADDELL NURSING AND REHAB CENTER				Proprietary - Corporation	
WADDELL NURSING AND REHAB CENTER				12/31/2019 365 Days Settled	
GALAX, VA 24333				CR Beds 135 POS Beds 0	
GALAX CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	94.1%
Balance Sheet				Income Statement	
Current Assets	1,213,800	Total Charges	13,604,706	Length of Stay	159.8
Fixed Assets	84,190	Contract Allowance	2,694,846	Average Wages	17.59
Other Assets	2,931,469	Operating Revenue	10,909,860	19.8% Skilled Nursing	68.4%
Total Assets	<u>4,229,459</u>	Operating Expense	9,843,025	80.2% Ancillary Service	31.6%
Current Liabilities	540,022	Operating Margin	1,066,835	90.2% Current Ratio	2.2
Long Term Liabilities	197	Other Income	24,106	9.8% Days to Collect	39.0
Total Equity	<u>3,689,240</u>	Other Expense	0	0.2% Avg Payment Days	19.8
Total Liab. and Equity	<u>4,229,459</u>	Net Profit or Loss	<u>1,090,941</u>	0.0% Depreciation Rate	1,135.1%
			10.0%	Return on Equity	29.6%

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495276 WALTER REED CONVALESCENT AND REHABILITATION CENTER		Proprietary - Corporation	
WALTER REED CONVALESCENT AND REHABILITATION CENTER		12/31/2019 365 Days Settled	
GLOUCESTER, VA 23061		CR Beds 181 POS Beds 0	
GLOUCESTER		Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate	79.4%
Balance Sheet		Income Statement	
Current Assets	1,593,415	Total Charges	19,099,404
Fixed Assets	1,532,574	Contract Allowance	7,372,624
Other Assets	97,232	Operating Revenue	11,726,780
Total Assets	3,223,221	Operating Expense	10,056,685
Current Liabilities	1,284,681	Operating Margin	1,670,095
Long Term Liabilities	1	Other Income	45,508
Total Equity	1,938,539	Other Expense	0
Total Liab. and Equity	3,223,221	Net Profit or Loss	1,715,603
		38.6%	Skilled Nursing 13.3%
		61.4%	Ancillary Service 18.9%
		85.8%	Current Ratio 1.2
		14.2%	Days to Collect 46.9
		0.4%	Avg Payment Days 44.2
		0.0%	Depreciation Rate 3.3%
		14.6%	Return on Equity 88.5%
495173 WATERSIDE HEALTH & REHAB CENTER		Nonprofit - Other	
WATERSIDE HEALTH & REHAB CENTER		12/31/2019 184 Days Settled	
NORFOLK, VA 23502		6/30/2019 181 Days Settled	
NORFOLK CITY		CR Beds 197 POS Beds 0	
WISCONSIN PHYSICIANS SERVICE		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	704,753	Total Charges	8,672,486
Fixed Assets	1,616,125	Contract Allowance	4,566,195
Other Assets	58,527	Operating Revenue	4,106,291
Total Assets	2,379,405	Operating Expense	6,420,454
Current Liabilities	562,949	Operating Margin	-2,314,163
Long Term Liabilities	93,281	Other Income	8,723
Total Equity	1,723,175	Other Expense	0
Total Liab. and Equity	2,379,405	Net Profit or Loss	(2,305,440)
		52.7%	Skilled Nursing 77.1%
		47.3%	Ancillary Service 22.9%
		156.4%	Current Ratio 1.3
		-56.4%	Days to Collect 138.9
		0.2%	Avg Payment Days 7.0
		0.0%	Depreciation Rate 1.1%
		-56.1%	Return on Equity -133.8%

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495173 WATERSIDE HEALTH & REHAB CENTER				Proprietary - Corporation	
WATERSIDE HEALTH & REHAB CENTER		12/31/2019 184 Days Settled			
NORFOLK, VA 23502		6/30/2019 181 Days Settled		CR Beds 197 POS Beds 0	
NORFOLK CITY		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		43.5%	
Balance Sheet		Income Statement		Length of Stay 105.2	
Current Assets	1,925,427	Total Charges	6,056,441	Average Wages	21.68
Fixed Assets	94,130	Contract Allowance	1,456,060	24.0% Skilled Nursing	80.6%
Other Assets	-1,801,090	Operating Revenue	4,600,381	76.0% Ancillary Service	19.4%
Total Assets	<u>218,467</u>	Operating Expense	4,887,078	106.2% Current Ratio	3.8
Current Liabilities	504,168	Operating Margin	-286,697	-6.2% Days to Collect	147.5
Long Term Liabilities	0	Other Income	996	0.0% Avg Payment Days	37.7
Total Equity	-285,701	Other Expense	0	0.0% Depreciation Rate	577.4%
Total Liab. and Equity	<u>218,467</u>	Net Profit or Loss	<u>(285,701)</u>	-6.2% Return on Equity	100.0%

495185 WAVERLY HEALTH AND REHABILITATION CENTER				Proprietary - Partnership	
WAVERLY HEALTH AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
WAVERLY, VA 23890				CR Beds 120 POS Beds 0	
SUSSEX		Key Performance Ind.			
BLUE CROSS (VIRGINIA/WEST VA)		Occupancy Rate		86.9%	
Balance Sheet		Income Statement		Length of Stay 140.4	
Current Assets	1,089,308	Total Charges	10,694,720	Average Wages	21.14
Fixed Assets	995,755	Contract Allowance	2,878,406	26.9% Skilled Nursing	87.2%
Other Assets	142,027	Operating Revenue	7,816,314	73.1% Ancillary Service	12.8%
Total Assets	<u>2,227,090</u>	Operating Expense	7,838,550	100.3% Current Ratio	1.1
Current Liabilities	963,585	Operating Margin	-22,236	-0.3% Days to Collect	42.7
Long Term Liabilities	680,000	Other Income	114,455	1.5% Avg Payment Days	14.2
Total Equity	583,505	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	<u>2,227,090</u>	Net Profit or Loss	<u>92,216</u>	1.2% Return on Equity	15.8%

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495226 WAYLAND NURSING AND REHABILITATION CENTER				Proprietary - Corporation	
WAYLAND NURSING AND REHABILITATION CENTER		9/30/2019 365 Days Settled			
KEYSVILLE, VA 23947				CR Beds 90	POS Beds 0
CHARLOTTE				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	54.0%
Balance Sheet		Income Statement		Length of Stay	125.7
Current Assets	15,255	Total Charges	5,415,832	Average Wages	17.71
Fixed Assets	84,510	Contract Allowance	1,388,913	25.6%	Skilled Nursing 74.0%
Other Assets	0	Operating Revenue	4,026,919	74.4%	Ancillary Service 26.0%
Total Assets	99,765	Operating Expense	4,623,695	114.8%	Current Ratio 0.1
Current Liabilities	144,588	Operating Margin	-596,776	-14.8%	Days to Collect (1.2)
Long Term Liabilities	0	Other Income	49,380	1.2%	Avg Payment Days 11.8
Total Equity	-44,823	Other Expense	0	0.0%	Depreciation Rate 123.5%
Total Liab. and Equity	99,765	Net Profit or Loss	(547,396)	-13.6%	Return on Equity 1,221.2%
495358 WELLSPRINGS AT AMELIA				Proprietary - Corporation	
WELLSPRINGS AT AMELIA		12/31/2019 278 Days Settled			
AMELIA, VA 23002		3/28/2019 87 Days Settled		CR Beds 100	POS Beds 0
AMELIA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	94.0%
Balance Sheet		Income Statement		Length of Stay	327.2
Current Assets	1,766,979	Total Charges	2,147,140	Average Wages	20.87
Fixed Assets	363,811	Contract Allowance	103,946	4.8%	Skilled Nursing 76.8%
Other Assets	0	Operating Revenue	2,043,194	95.2%	Ancillary Service 23.2%
Total Assets	2,130,790	Operating Expense	2,306,201	112.9%	Current Ratio 1.6
Current Liabilities	1,075,017	Operating Margin	-263,007	-12.9%	Days to Collect 296.2
Long Term Liabilities	106	Other Income	1,756	0.1%	Avg Payment Days 155.9
Total Equity	1,055,667	Other Expense	0	0.0%	Depreciation Rate 13.6%
Total Liab. and Equity	2,130,790	Net Profit or Loss	(261,251)	-12.8%	Return on Equity -24.7%

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495358 WELLSPRINGS AT AMELIA				Proprietary - Corporation	
WELLSPRINGS AT AMELIA		12/31/2019 278 Days Settled			
AMELIA, VA 23002		3/28/2019 87 Days Settled		CR Beds 100 POS Beds 0	
AMELIA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.8%
Balance Sheet		Income Statement		Length of Stay	343.2
Current Assets	1,210,325	Total Charges	7,331,153	Average Wages	20.87
Fixed Assets	167,912	Contract Allowance	824,632	11.2% Skilled Nursing	73.8%
Other Assets	0	Operating Revenue	6,506,521	88.8% Ancillary Service	26.2%
Total Assets	1,378,237	Operating Expense	6,407,226	98.5% Current Ratio	1.0
Current Liabilities	1,184,060	Operating Margin	99,295	1.5% Days to Collect	69.9
Long Term Liabilities	0	Other Income	21,498	0.3% Avg Payment Days	34.9
Total Equity	194,177	Other Expense	0	0.0% Depreciation Rate	307.1%
Total Liab. and Equity	1,378,237	Net Profit or Loss	120,793	1.9% Return on Equity	62.2%
495120 WESTMINSTER-CANTERBURY -LYNCHB				Nonprofit - Church	
WESTMINSTER-CANTERBURY -LYNCHB		9/30/2019 365 Days Settled			
LYNCHBURG, VA 24503				CR Beds 105 POS Beds 0	
LYNCHBURG CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	101.1%
Balance Sheet		Income Statement		Length of Stay	170.7
Current Assets	6,198,895	Total Charges	10,755,879	Average Wages	19.51
Fixed Assets	82,228,855	Contract Allowance	999,122	9.3% Skilled Nursing	61.4%
Other Assets	31,341,173	Operating Revenue	9,756,757	90.7% Ancillary Service	14.9%
Total Assets	119,768,923	Operating Expense	28,587,471	293.0% Current Ratio	1.3
Current Liabilities	4,632,820	Operating Margin	-18,830,714	-193.0% Days to Collect	67.1
Long Term Liabilities	109,717,204	Other Income	21,037,853	215.6% Avg Payment Days	33.7
Total Equity	5,418,899	Other Expense	0	0.0% Depreciation Rate	3.1%
Total Liab. and Equity	119,768,923	Net Profit or Loss	2,020,566	20.7% Return on Equity	37.3%

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495096 WESTMINSTER-CANTERBURY OF RICHMOND				Nonprofit - Church	
WESTMINSTER-CANTERBURY OF RICHMOND		9/30/2019 365 Days Settled			
RICHMOND, VA 23227				CR Beds 158 POS Beds 0	
HENRICO				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 89.8%	
Balance Sheet		Income Statement		Length of Stay 163.9	
Current Assets	32,971,006	Total Charges	60,108,250	Average Wages 21.29	
Fixed Assets	139,374,157	Contract Allowance	18,082,784	30.1%	Skilled Nursing 33.4%
Other Assets	145,195,609	Operating Revenue	42,025,466	69.9%	Ancillary Service 7.3%
Total Assets	<u>317,540,772</u>	Operating Expense	61,253,440	145.8%	Current Ratio 1.6
Current Liabilities	20,042,790	Operating Margin	-19,227,974	-45.8%	Days to Collect 9.4
Long Term Liabilities	210,104,050	Other Income	29,676,588	70.6%	Avg Payment Days 41.2
Total Equity	87,393,932	Other Expense	0	0.0%	Depreciation Rate 8.8%
Total Liab. and Equity	<u>317,540,772</u>	Net Profit or Loss	<u>7,691,315</u>	18.3%	Return on Equity 8.8%
495280 WESTMINSTER AT LAKE RIDGE				Nonprofit - Other	
WESTMINSTER AT LAKE RIDGE		12/31/2019 365 Days Settled			
LAKE RIDGE, VA 22192				CR Beds 335 POS Beds 0	
PRINCE WILLIAM				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 102.7%	
Balance Sheet		Income Statement		Length of Stay 296.0	
Current Assets	33,024,774	Total Charges	27,676,682	Average Wages 17.51	
Fixed Assets	37,331,341	Contract Allowance	3,656,556	13.2%	Skilled Nursing 25.2%
Other Assets	20,990,365	Operating Revenue	24,020,126	86.8%	Ancillary Service 7.8%
Total Assets	<u>91,346,480</u>	Operating Expense	25,136,119	104.6%	Current Ratio 11.5
Current Liabilities	2,878,008	Operating Margin	-1,115,993	-4.6%	Days to Collect 73.8
Long Term Liabilities	114,807,635	Other Income	4,344,263	18.1%	Avg Payment Days 12.0
Total Equity	-26,339,163	Other Expense	0	0.0%	Depreciation Rate 7.3%
Total Liab. and Equity	<u>91,346,480</u>	Net Profit or Loss	<u>3,228,270</u>	13.4%	Return on Equity -12.3%

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495225 WESTMINSTER CANTERBURY BLUE RI				Nonprofit - Other	
WESTMINSTER CANTERBURY BLUE RI 6/30/2019 365 Days Settled					
CHARLOTTESVILLE, VA 22911				CR Beds 109 POS Beds 0	
ALBEMARLE				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 78.6%	
Balance Sheet		Income Statement		Length of Stay 155.6	
Current Assets	3,098,938	Total Charges	5,955,793	Average Wages 20.08	
Fixed Assets	129,130,205	Contract Allowance	0	0.0% Skilled Nursing 29.9%	
Other Assets	57,998,083	Operating Revenue	5,955,793	100.0% Ancillary Service 23.7%	
Total Assets	<u>190,227,226</u>	Operating Expense	37,362,634	627.3% Current Ratio 0.4	
Current Liabilities	7,309,507	Operating Margin	-31,406,841	-527.3% Days to Collect 10.0	
Long Term Liabilities	172,751,206	Other Income	33,655,397	565.1% Avg Payment Days 26.8	
Total Equity	<u>10,166,513</u>	Other Expense	0	0.0% Depreciation Rate 5.1%	
Total Liab. and Equity	<u>190,227,226</u>	Net Profit or Loss	<u>1,594,738</u>	26.8% Return on Equity 15.7%	

495127 WESTMINSTER CANTERBURY CHESAPEAKE				Nonprofit - Church	
WESTMINSTER CANTERBURY 9/30/2019 365 Days Settled					
CHESAPEAKE					
VIRGINIA BEACH, VA 23451				CR Beds 108 POS Beds 0	
VIRGINIA BEACH CITY				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate 84.5%	
Balance Sheet		Income Statement		Length of Stay 40.4	
Current Assets	33,956,250	Total Charges	56,329,286	Average Wages 20.29	
Fixed Assets	121,856,051	Contract Allowance	12,808,259	22.7% Skilled Nursing 30.7%	
Other Assets	52,983,230	Operating Revenue	43,521,027	77.3% Ancillary Service 7.8%	
Total Assets	<u>208,795,531</u>	Operating Expense	62,928,886	144.6% Current Ratio 1.3	
Current Liabilities	27,093,790	Operating Margin	-19,407,859	-44.6% Days to Collect 44.9	
Long Term Liabilities	172,765,140	Other Income	21,844,201	50.2% Avg Payment Days 126.4	
Total Equity	<u>8,936,601</u>	Other Expense	0	0.0% Depreciation Rate 6.1%	
Total Liab. and Equity	<u>208,795,531</u>	Net Profit or Loss	<u>2,436,342</u>	5.6% Return on Equity 27.3%	

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495268 WESTMORELAND REHABILITATION & HEALTHCARE CENTER		Proprietary - Corporation	
WESTMORELAND REHABILITATION & HEALTHCARE CENTER		10/31/2019 365 Days Settled	
COLONIAL BEACH, VA 22443		12/29/2019 59 Days Settled	
WESTMORELAND		CR Beds 66 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	-278,807	Total Charges	1,286,852
Fixed Assets	0	Contract Allowance	472,648
Other Assets	257	Operating Revenue	814,204
Total Assets	<u>-278,550</u>	Operating Expense	1,076,191
Current Liabilities	-257,980	Operating Margin	-261,987
Long Term Liabilities	259	Other Income	806
Total Equity	<u>-20,829</u>	Other Expense	0
Total Liab. and Equity	<u>-278,550</u>	Net Profit or Loss	<u>(261,181)</u>
		36.7%	Skilled Nursing 80.2%
		63.3%	Ancillary Service 19.8%
		132.2%	Current Ratio 1.1
		-32.2%	Days to Collect 28.9
		0.1%	Avg Payment Days (103.8)
		0.0%	Depreciation Rate 0.0%
		-32.1%	Return on Equity 1,253.9%
495268 WESTMORELAND REHABILITATION & HEALTHCARE CENTER		Proprietary - Corporation	
WESTMORELAND REHABILITATION & HEALTHCARE CENTER		10/31/2019 365 Days Settled	
COLONIAL BEACH, VA 22443		12/29/2019 59 Days Settled	
WESTMORELAND		CR Beds 66 POS Beds 0	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.	
Balance Sheet		Income Statement	
Current Assets	540,833	Total Charges	7,772,749
Fixed Assets	0	Contract Allowance	2,582,655
Other Assets	23,793	Operating Revenue	5,190,094
Total Assets	<u>564,626</u>	Operating Expense	5,161,507
Current Liabilities	300,481	Operating Margin	28,587
Long Term Liabilities	23,793	Other Income	3,640
Total Equity	<u>240,352</u>	Other Expense	0
Total Liab. and Equity	<u>564,626</u>	Net Profit or Loss	<u>32,225</u>
		33.2%	Skilled Nursing 77.4%
		66.8%	Ancillary Service 22.6%
		99.4%	Current Ratio 1.8
		0.6%	Days to Collect 39.8
		0.1%	Avg Payment Days 24.2
		0.0%	Depreciation Rate 0.0%
		0.6%	Return on Equity 13.4%

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495227 WESTPORT REHABILITATION AND NURSING CENTER				Proprietary - Corporation	
WESTPORT REHABILITATION AND NURSING CENTER		12/31/2019 365 Days Settled			
RICHMOND, VA 23226				CR Beds 225 POS Beds 0	
HENRICO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.0%
				Length of Stay	80.2
				Average Wages	23.45
				Skilled Nursing	60.3%
				Ancillary Service	39.7%
				Current Ratio	0.9
				Days to Collect	32.7
				Avg Payment Days	19.6
				Depreciation Rate	823.0%
				Return on Equity	2.5%
Balance Sheet		Income Statement			
Current Assets	1,723,839	Total Charges	25,836,094		
Fixed Assets	0	Contract Allowance	7,182,913	27.8%	
Other Assets	30,038,938	Operating Revenue	18,653,181	72.2%	
Total Assets	31,762,777	Operating Expense	17,979,352	96.4%	
Current Liabilities	1,990,930	Operating Margin	673,829	3.6%	
Long Term Liabilities	1	Other Income	76,058	0.4%	
Total Equity	29,771,846	Other Expense	0	0.0%	
Total Liab. and Equity	31,762,777	Net Profit or Loss	749,887	4.0%	
495200 WESTWOOD CENTER				Proprietary - Corporation	
WESTWOOD CENTER		12/31/2019 365 Days Settled			
BLUEFIELD, VA 24605				CR Beds 90 POS Beds 0	
TAZEWELL				Key Performance Ind.	
Novitas PA				Occupancy Rate	79.8%
				Length of Stay	86.3
				Average Wages	19.84
				Skilled Nursing	69.9%
				Ancillary Service	22.9%
				Current Ratio	1.7
				Days to Collect	49.3
				Avg Payment Days	18.6
				Depreciation Rate	14.6%
				Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	930,188	Total Charges	11,256,002		
Fixed Assets	8,189,161	Contract Allowance	4,543,865	40.4%	
Other Assets	-17,612,911	Operating Revenue	6,712,137	59.6%	
Total Assets	-8,493,562	Operating Expense	6,959,384	103.7%	
Current Liabilities	536,988	Operating Margin	-247,247	-3.7%	
Long Term Liabilities	-8,789,852	Other Income	6,549	0.1%	
Total Equity	-240,698	Other Expense	0	0.0%	
Total Liab. and Equity	-8,493,562	Net Profit or Loss	(240,698)	-3.6%	

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495402 WINDSORMEADE OF WILLIAMSBURG				Nonprofit - Church	
WINDSORMEADE OF WILLIAMSBURG				5/31/2019 365 Days Settled	
WILLIAMSBURG, VA 23188				CR Beds 22 POS Beds 0	
JAMES CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 55.5%	
Balance Sheet		Income Statement		Length of Stay 49.5	
Current Assets	9,662,788	Total Charges	16,291,729	Average Wages 21.15	
Fixed Assets	93,333,972	Contract Allowance	87,529	0.5%	Skilled Nursing 12.9%
Other Assets	6,356,558	Operating Revenue	16,204,200	99.5%	Ancillary Service 2.1%
Total Assets	<u>109,353,318</u>	Operating Expense	20,003,544	123.4%	Current Ratio 1.5
Current Liabilities	6,531,036	Operating Margin	-3,799,344	-23.4%	Days to Collect 17.2
Long Term Liabilities	116,412,820	Other Income	412,860	2.5%	Avg Payment Days 42.4
Total Equity	-13,590,538	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	<u>109,353,318</u>	Net Profit or Loss	<u>(3,394,435)</u>	-20.9%	Return on Equity 25.0%
495019 WOODBINE REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation	
WOODBINE REHABILITATION & HEALTHCARE CENTER				10/31/2019 365 Days Settled	
ALEXANDRIA, VA 22302				12/29/2019 59 Days Settled	
ALEXANDRIA CITY				CR Beds 307 POS Beds 0	
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
Balance Sheet		Income Statement		Occupancy Rate 82.8%	
Current Assets	7,283,311	Total Charges	8,601,368	Length of Stay 75.4	
Fixed Assets	0	Contract Allowance	3,138,850	36.5%	Average Wages 24.97
Other Assets	4,930	Operating Revenue	5,462,518	63.5%	Skilled Nursing 79.4%
Total Assets	<u>7,288,241</u>	Operating Expense	4,878,040	89.3%	Ancillary Service 20.6%
Current Liabilities	76,136	Operating Margin	584,478	10.7%	Current Ratio 95.7
Long Term Liabilities	2,585,309	Other Income	10,406	0.2%	Days to Collect 27.4
Total Equity	4,626,796	Other Expense	0	0.0%	Avg Payment Days 5.0
Total Liab. and Equity	<u>7,288,241</u>	Net Profit or Loss	<u>594,884</u>	10.9%	Depreciation Rate 0.0%
				Return on Equity 12.9%	

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495019 WOODBINE REHABILITATION & HEALTHCARE CENTER				Proprietary - Corporation	
WOODBINE REHABILITATION & HEALTHCARE CENTER		10/31/2019 365 Days Settled			
ALEXANDRIA, VA 22302		12/29/2019 59 Days Settled		CR Beds 307 POS Beds 0	
ALEXANDRIA CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		85.5%	
Balance Sheet		Income Statement		Length of Stay	
				81.1	
Current Assets	6,112,588	Total Charges	52,477,798	Average Wages	24.97
Fixed Assets	0	Contract Allowance	19,727,180	37.6%	Skilled Nursing
Other Assets	91,393	Operating Revenue	32,750,618	62.4%	Ancillary Service
Total Assets	<u>6,203,981</u>	Operating Expense	29,133,528	89.0%	Current Ratio
Current Liabilities	1,780,074	Operating Margin	3,617,090	11.0%	Days to Collect
Long Term Liabilities	91,998	Other Income	127,067	0.4%	Avg Payment Days
Total Equity	<u>4,331,909</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>6,203,981</u>	Net Profit or Loss	<u>3,744,157</u>	11.4%	Return on Equity
				86.4%	
495184 WOODHAVEN HALL AT WILLIAMSBURG LANDING				Proprietary - Corporation	
WOODHAVEN HALL AT WILLIAMSBURG LANDING		12/31/2019 365 Days Settled			
WILLIAMSBURG, VA 23185				CR Beds 171 POS Beds 0	
JAMES CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		78.1%	
Balance Sheet		Income Statement		Length of Stay	
				120.0	
Current Assets	7,307,937	Total Charges	37,307,133	Average Wages	20.77
Fixed Assets	135,871,116	Contract Allowance	904,425	2.4%	Skilled Nursing
Other Assets	40,267,497	Operating Revenue	36,402,708	97.6%	Ancillary Service
Total Assets	<u>183,446,550</u>	Operating Expense	41,711,960	114.6%	Current Ratio
Current Liabilities	8,857,246	Operating Margin	-5,309,252	-14.6%	Days to Collect
Long Term Liabilities	230,882,785	Other Income	4,865,133	13.4%	Avg Payment Days
Total Equity	<u>-56,293,481</u>	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	<u>183,446,550</u>	Net Profit or Loss	<u>(444,119)</u>	-1.2%	Return on Equity
				0.8%	

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495246 WOODMONT CENTER				Proprietary - Corporation	
WOODMONT CENTER		12/31/2019 365 Days Settled			
FREDERICKSBURG, VA 22405				CR Beds 118 POS Beds 0	
STAFFORD				Key Performance Ind.	
Novitas PA				Occupancy Rate	85.0%
Balance Sheet		Income Statement		Length of Stay	78.7
Current Assets	1,070,634	Total Charges	18,225,426	Average Wages	24.05
Fixed Assets	19,360,212	Contract Allowance	5,953,868	32.7% Skilled Nursing	78.5%
Other Assets	17,044,373	Operating Revenue	12,271,558	67.3% Ancillary Service	21.5%
Total Assets	37,475,219	Operating Expense	11,543,504	94.1% Current Ratio	1.4
Current Liabilities	783,715	Operating Margin	728,054	5.9% Days to Collect	30.0
Long Term Liabilities	35,949,342	Other Income	14,108	0.1% Avg Payment Days	16.0
Total Equity	742,162	Other Expense	0	0.0% Depreciation Rate	14.7%
Total Liab. and Equity	37,475,219	Net Profit or Loss	742,162	6.0% Return on Equity	100.0%
495342 YORK CONVALESCENT AND REHABILITATION CENTER				Proprietary - Corporation	
YORK CONVALESCENT AND REHABILITATION CENTER		12/31/2019 365 Days Settled			
YORKTOWN, VA 23692				CR Beds 80 POS Beds 0	
YORK				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	93.6%
Balance Sheet		Income Statement		Length of Stay	119.8
Current Assets	1,032,363	Total Charges	12,955,531	Average Wages	18.62
Fixed Assets	3,109,207	Contract Allowance	5,910,562	45.6% Skilled Nursing	19.4%
Other Assets	68,278	Operating Revenue	7,044,969	54.4% Ancillary Service	38.9%
Total Assets	4,209,848	Operating Expense	6,390,361	90.7% Current Ratio	1.5
Current Liabilities	682,496	Operating Margin	654,608	9.3% Days to Collect	52.8
Long Term Liabilities	1	Other Income	4,936	0.1% Avg Payment Days	38.8
Total Equity	3,527,351	Other Expense	0	0.0% Depreciation Rate	3.3%
Total Liab. and Equity	4,209,848	Net Profit or Loss	659,470	9.4% Return on Equity	18.7%

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